CITY OF
ATLANTA







FISCAL YEAR 2012

ADOPTED BUDGET

KASIM REED
MAYOR

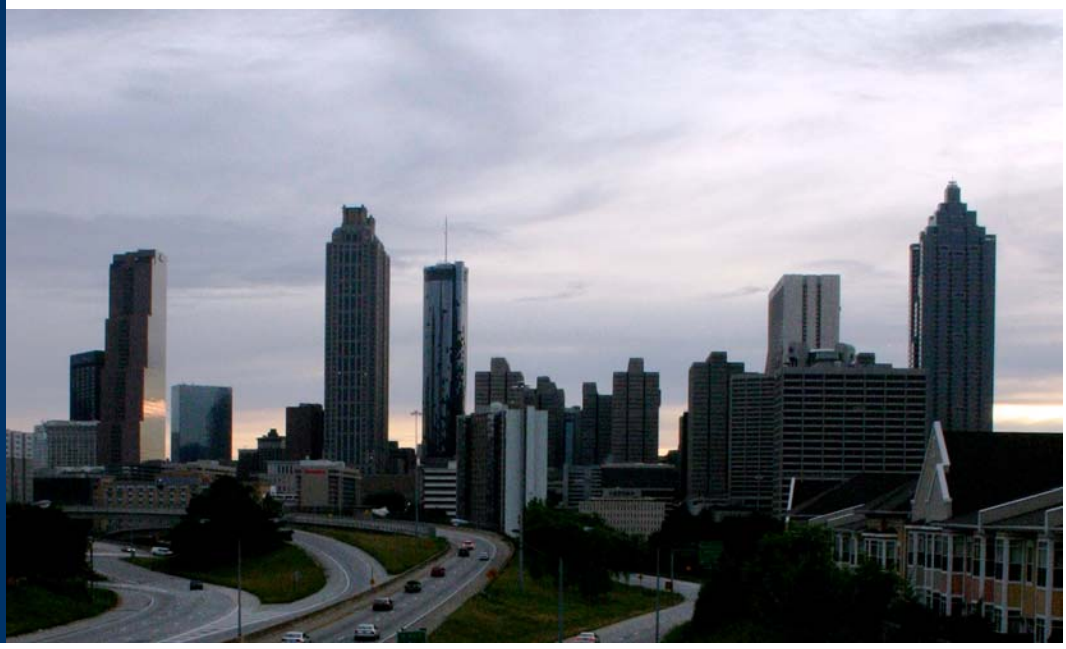


TABLE OF CONTENTS

PREFACE

CITY OFFICIALS	I
CITY ORGANIZATIONAL STRUCTURE	I-III
READER'S GUIDE	I-IV

MAYOR'S MESSAGE

MAYOR'S MESSAGE	1-1

1

INTRODUCTION

BUDGET OVERVIEW	2-1
ECONOMIC AND DEMOGRAPHIC INFORMATION	2-3

2

BUDGET SUMMARIES

SUMMARY OF ALL FUNDS	3-1
SUMMARY OF OPERATING FUNDS	3-9
SUMMARY OF REVENUES & EXPENSES	3-18
SUMMARY OF PERSONNEL CHANGES	3-24

3

REVENUE OVERVIEW

4

GENERAL FUND REVENUE FORECAST 4-1
MAJOR REVENUE SUMMARIES 4-2

OPERATIONAL SUMMARIES

5

BRANCHES
- EXECUTIVE OFFICES 5-3
- CITY COUNCIL 5-15
- JUDICIAL AGENCIES – COURT OPERATIONS 5-19
- JUDICIAL AGENCIES – PUBLIC DEFENDER 5-23
- JUDICIAL AGENCIES – SOLICITOR'S OFFICE 5-27

BOARDS
- ATLANTA CITIZENS REVIEW BOARD 5-31
- BOARD OF ETHICS 5-35
- INTERNAL AUDITOR'S OFFICE 5-39

DEPARTMENTS
- AVIATION 5-47
- CORRECTIONS 5-57
- FINANCE 5-63
- FIRE & RESCUE SERVICES 5-73
- HUMAN RESOURCES 5-79
- INFORMATION TECHNOLOGY 5-89
- LAW 5-97
- PARKS, RECREATION AND CULTURAL AFFAIRS 5-105
- PLANNING & COMMUNITY DEVELOPMENT 5-111
- POLICE SERVICES 5-117
- PROCUREMENT 5-127
- PUBLIC WORKS 5-135
- WATERSHED MANAGEMENT 5-145
- NON-DEPARTMENTAL 5-153

CAPITAL PROJECT STATUS SUMMARIES

6

CAPITAL PROJECT STATUS OVERVIEW 6-1
GRANTS AND OTHER SPECIAL REVENUE FUNDS 6-7
BOND/RENEWAL & EXTENSION FUNDS 6-63
TRUST FUNDS 6-213

DEBT SERVICE

7

DEBT SERVICE 7-1

APPENDIX

8

FUND STRUCTURE 8-1
GLOSSARY 8-5
ACKNOWLEDGMENTS 8-9

PREFACE

CITY OFFICIALS

CITY ORGANIZATIONAL STRUCTURE

READER'S GUIDE

ADOPTED BUDGET
FY 2012

CITY OFFICIALS



Kasim Reed
Mayor

Peter T. Aman
Chief Operating Officer

Candace L. Byrd
Chief of Staff

J. Anthony 'Jim' Beard, CTP
Chief Financial Officer

Cathy Hampton
City Attorney

MEMBERS OF CITY COUNCIL

Ceasar Mitchell
Council President

Carla Smith
District 1

Kwanza Hall
District 2

Ivory Lee Young Jr.
District 3

Cleta Winslow
District 4

Natalyn Mosby Archibong
District 5

Alex Wan
District 6

Howard Shook
District 7

Yolanda Adrean
District 8

Felicia Moore
District 9

C.T. Martin
District 10

Keisha Bottoms
District 11

Joyce M. Sheperd
District 12

Michael Julian Bond
Post 1, At-Large

Aaron Watson
Post 2, At-Large

H. Lamar Willis
Post 3, At-Large

Rhonda Dauphin-Johnson
Municipal Clerk

JUDICIAL OFFICERS

COURT OPERATIONS	Crystal A. Gaines *Chief Judge*
PUBLIC DEFENDER	Rosalie Joy *Interim Public Defender*
SOLICITOR	Raines F. Carter *City Solicitor*

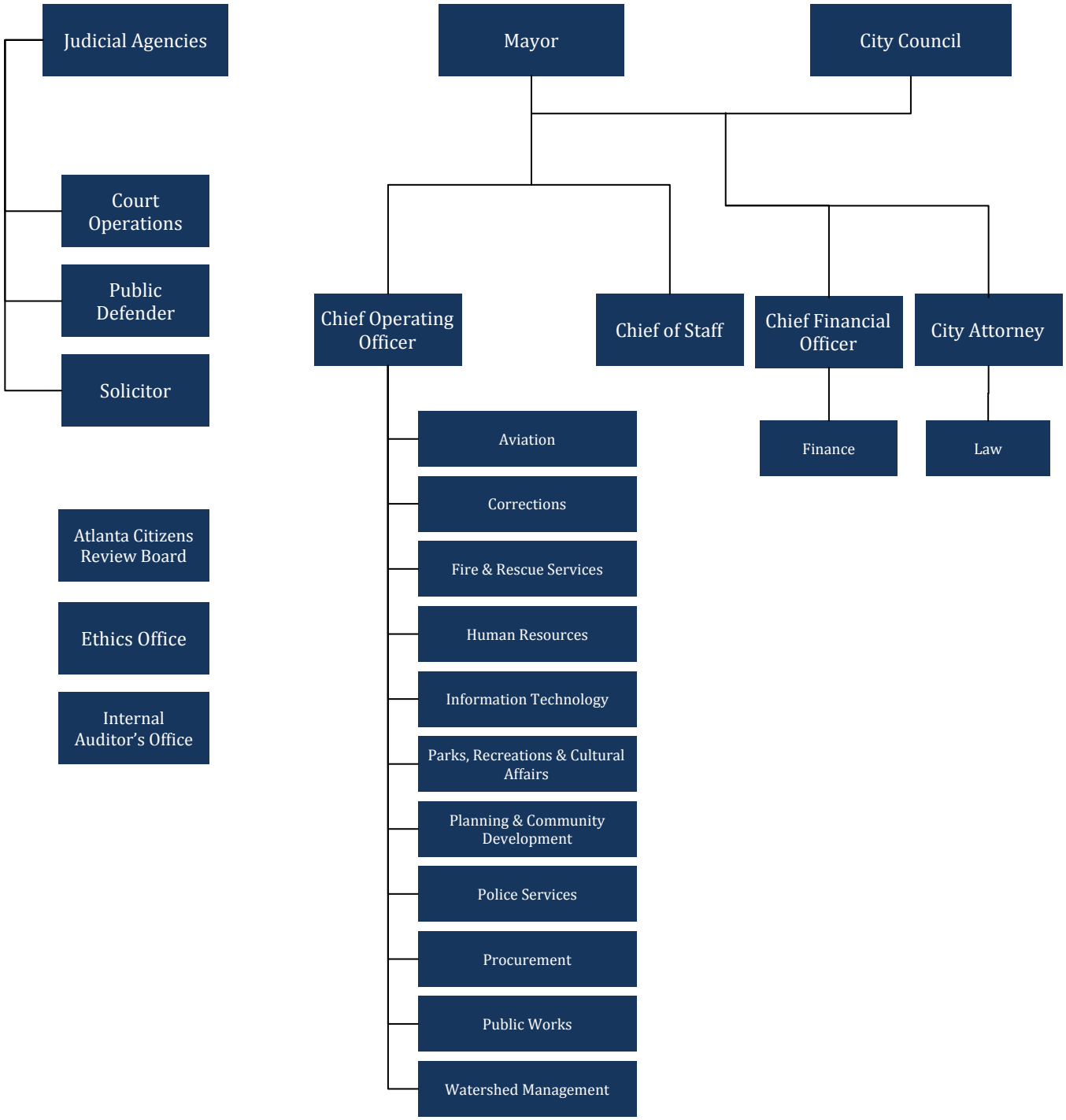
BOARD OFFICERS

ATLANTA CITIZENS REVIEW DIRECTOR	Cristina Beamud *Executive Director*
ETHICS OFFICER	Ginny Looney *Ethics Officer*
CITY INTERNAL AUDITOR	Leslie Ward *City Auditor*

DEPARTMENT OFFICERS

AVIATION	Louis E. Miller *General Manager*
CORRECTIONS	Patrick Labat *Corrections Chief*
FINANCE	J. Anthony 'Jim' Beard, CTP *Chief Financial Officer*
FIRE & RESCUE SERVICES	Kelvin J. Cochran *Fire Chief*
HUMAN RESOURCES	Yvonne Yancy *Commissioner*
INFORMATION TECHNOLOGY	Michael Dogan *Interim Chief Information Officer*
LAW	Cathy Hampton *City Attorney*
PARKS, RECREATION & CULTURAL AFFAIRS	George Dusenbury *Commissioner*
PLANNING & COMMUNITY DEVELOPMENT	James E. Shelby *Commissioner*
POLICE SERVICES	George N. Turner *Police Chief*
PROCUREMENT	Adam L. Smith *Chief Procurement Officer*
PUBLIC WORKS	Richard Mendoza *Commissioner*
WATERSHED MANAGEMENT	Jo Ann J. Macrina *Acting Commissioner*

CITY ORGANIZATIONAL STRUCTURE



READER'S GUIDE

The City of Atlanta's budget document is intended to provide information in such a manner that the lay reader can understand the operations of the City. The **Reader's Guide** describes the structure of the FY2012 Adopted Budget Book and outlines its contents. The FY2012 Budget has overview sections and detail on the overall expenses of the City of Atlanta. The entire document is posted on the City's website at www.atlantaga.gov .

- ***The Preface*** – provides an overview of the City officials, organizational structure, and acknowledgements.

- ***Introduction*** – provides the Mayor's transmittal letter, which presents the framework for the City operations and services in FY2012. It also includes detailed information on the City's economic and demographic information.

- ***Budget Summaries*** – provide an overview of the City's funds, and details information on revenues and expenditures; departmental budgets; and full time position status.

- ***Revenue Overview*** – includes revenue projections and methodology as well as historical trends, account details of major revenue sources.

- ***Operational Summaries*** - provides an expense budget summary, personnel information and the key performance measures for each operating department.

- ***Capital Projects Status*** - provides an expense budget summary for capital projects, which are non-recurring in nature. This section includes projected expenditures for FY2012 to FY2016 for bonds, grants, trusts and other capital projects.

- ***Debt Service -*** provides a summary for the City's general debt obligations, bond ratings and debt coverage ratios.

- ***Appendix*** – includes the glossary and other essential information.

Departmental Expense Summaries

Below are illustrations of the departmental summaries and an explanation of each section.

EXECUTIVE OFFICES

Mission Statement

The mission of the Department of Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within City government to effectively accomplish and execute the laws of the City. Through its various offices, Executive Offices seeks to determine the most efficient manner to provide quality services to the citizens of the City.

Summary of Operations

The Department of Executive Offices is comprised of three major offices: *The Office of the Mayor, the Office of the Chief of Staff and the Office of the Chief Operating Officer*. These offices include Divisions that provide operational support for various activities.

Divisions/Offices Descriptions

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors. The Chief of Staff is supported by the following organizations:

The Office of Communications provides strategic counsel on message development for the Mayor and the City of Atlanta; plans and executes special events and projects that advance administrative priorities; manages relationships with dozens of local and national print, broadcast and online media outlets; organizes Mayoral press conferences, interviews and announcements; partners with the city's public information officers on projects; and leads in crisis communications. Daily functions include writing speeches, talking points, media advisories, press releases, communications plans, ceremonial documents, and correspondence on behalf of the Mayor. The Office manages digital communications through the City of Atlanta website at www.atlantaga.gov and via social media channels such as Facebook, Twitter and YouTube. The Mayor's Office of Communications also includes the operations of City Channel 26.

City Channel 26 operates under the umbrella of the Mayor's Office of Communications. Channel 26 provides 24-hour programming that is useful, informative and timely for Atlanta residents. Channel content includes coverage of Mayoral speeches, announcements and events, as well as live and taped broadcasts of Atlanta City Council meetings and committee meetings. In addition, the City Channel 26 team produces original content such as "City Talk," a long-format monthly news program, and news briefs, public service announcements and special features on current events, neighborhood happenings, and topics of special interest to City of Atlanta residents and business owners.

The Office of Constituent Services provides the direct linkage between the residents of Atlanta and the Mayor's Office. The Office addresses residents concerns and complaints by collaborating with City agencies and offers an avenue for residents to voice their concerns and suggestions on improvements of city services.

The Office of External Affairs was established to create and maintain working relationships with state, federal and local government entities; consular and diplomatic corps, bi-lateral chambers of commerce and international trade offices in order to maximize the City's opportunities to impact public policy, increase revenues, and foster its growing stature as a global city and key player in trade and commerce, citizen diplomacy and intercultural understanding.

FY 12 OPERATING BUDGET HIGHLIGHTS
EXECUTIVE OFFICES

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$5,085,116	$5,328,794	$6,849,976	Salaries, Regular (Full Time)	$7,420,416	$570,440
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$36,479	$379,350	$44,921	Salaries, Extra Help	$572,874	$527,953
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
($6,351)	$1,314	$10,492	Overtime	$110,492	$100,000
$0	$0	$0	Pension - Fire	$0	$0
$1,157,200	$889,288	$820,952	Pension - General	$849,509	$28,557
$0	$0	$0	Pension - Police	$0	$0
$174,146	$173,056	$242,886	Defined Contribution	$260,872	$17,986
$70,389	$102,661	$17,329	Workers' Compensation	$4,290	($13,039)
$839,546	$866,113	$1,181,927	Other Personnel Costs	$1,146,067	($35,859)
$7,356,525	*$7,740,578*	*$9,168,482*	*TOTAL PERSONNEL*	*$10,364,520*	*$1,196,037*
			OTHER EXPENSES		
$6,743,758	$6,565,723	$6,353,670	Purchased Services	$7,452,771	$1,099,100
$2,762,733	$3,427,370	$3,673,979	Supplies	$4,163,637	$489,658
$69,933	$30,640	$80,000	Capital Outlays	$89,300	$29,300
$4,003,188	$3,798,637	$37,370	Interfund/Interdepartmental Charges	$38,614	$1,244
$410,758	$412,109	$21,000	Other Costs	$1,771,630	$1,750,630
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$13,990,370	*$14,234,479*	*$10,146,019*	*TOTAL OTHER EXPENSES*	*$13,515,951*	*$3,369,932*
$21,346,895	**$21,975,057**	**$19,314,502**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$23,880,471**	**$4,565,970**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$112,807	$114,916	$61,629	Airport Revenue Fund	$446,322	$384,693
$16,930,243	$17,361,383	$19,252,573	General Fund	$21,684,150	$2,431,577
$4,194,378	$4,380,442	$0	Internal Service Fund	$0	$0
$7,030	$13,660	$0	Solid Waste Services Revenue Fund	$0	$0
$102,436	$104,657	$300	Water and Wastewater Revenue Fund	$1,750,000	$1,749,700
$21,346,895	**$21,975,057**	**$19,314,502**	**TOTAL EXPENSES**	**$23,880,471**	**$4,565,970**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
126	116	133	FULL TIME EQUIVALIENT	141	8

Departmental Overview

- The departmental overview provides the department's Mission and Summary of Operations. It also provides the department's Organizational Chart, Performance Metrics, Summary of Accomplishments, and Program Highlights.

Operating Budget Highlights

- ***Department Summary*** is the total of Personnel & Non-Personnel expenses.
- ***Fund Detail Summary*** is the total of department actual and budget expenses by fund.
- ***Personnel Count*** is the total position count for the department.



KASIM REED
MAYOR

CITY OF ATLANTA

55 TRINITY AVE, S.W.
ATLANTA, GEORGIA 30335-0300

TEL (404) 330-6100

November 30, 2011

The Honorable Ceasar C. Mitchell, President
Members of City Council
Atlanta City Council
55 Trinity Ave. SE
Atlanta, GA 30303

Dear President Mitchell and Members of the Atlanta City Council:

I have the honor to transmit to you the *Adopted Budget of the City of Atlanta for Fiscal Year 2012*.

I am pleased that this $550 million spending plan continues my Administration's commitment to investing in public safety and restoring fiscal stability to the city. We began our budget process with the smallest deficit of any comparable government in the metropolitan region, and the final spending plan closes an $18 million gap without imposing a property tax on residents.

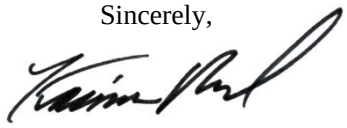
The FY 2012 budget includes funding for 100 sworn police officers, bringing us closer to my goal of a force with at least 2,000 sworn officers --- a number which would represent the largest police force in the city's history. It also includes more than $27 million for the city's reserves, a contribution which would increase the general fund balance to more than $100 million. And, for the first time ever, the budget includes a $100,000 allocation to the city's Neighborhood Planning Units to assist community leaders with small expenditures, such as photocopying, stamps, and other materials needed to facilitate more resident engagement.

In the pages ahead, you will also see the spending plan required very hard choices from department leaders who have gone through years of personnel and budget cuts. My Administration continues to look for opportunities to identify further savings and grow revenue, which also are incorporated in the adopted budget. In the months ahead, we will continue to work with department leaders to ensure that the City's ordinances are being enforced and that procedures around city functions such as permitting are in place to recover costs as much as possible.

With your support, we are building a strong foundation for Atlanta's future. Last year, we worked together to approve a $559 million general fund budget that included a 3.5 percent raise for our city's sworn police officers and fire-rescue safety personnel, as well as funding for 100 officers. We made a significant investment in our young people by allocating $3.7 million to open all of the city's recreation centers and we passed a 10 percent budget increase for the Atlanta Police Department Citizens Review Board and additional funding for the city's judicial agencies.

I believe the decisions we are making now will restore Atlanta as a safe, caring, and fiscally sound City. We have reaffirmed our commitment to economic development, sustainable neighborhoods and community revitalization. My Administration appreciates the open dialogue we have had with you, and we look forward to working together in the weeks and months ahead to move our city forward.

Sincerely,



Kasim Reed

2

INTRODUCTION

BUDGET OVERVIEW

ECONOMIC AND DEMOGRAPHIC INFORMATION

ADOPTED BUDGET
FY 2012

BUDGET OVERVIEW

Public services provided by the City include: police, fire and rescue, collection and disposal of solid waste, street maintenance and other public works functions; providing the highest quality drinking water and wastewater services, enforcement of ordinances relating to building safety, recreation and parks, community development, housing and aging services, planning, and airports.

Budget Responsibilities

Mayor

As Executive Officer, the Mayor has the power to execute and enforce provisions of the charter, exercise supervision over all the administration of all departments of the city and submit to council the recommended annual budget.

The mayor shall prepare and submit the proposed annual budget ordinance to the governing body no later than the first regular meeting of the governing body in May, preceding the commencement of the fiscal year.

City Council

As governing body of the City, the City Council is responsible for the development of policies, which serve as operational standards, and establishes the parameters for the administration of city government.

At the first City Council meeting in March, each council member may submit his/her budget priorities for the coming year. Such priorities are referred to the Finance/Executive Committee, which shall submit these priorities in the form of a resolution to be adopted by the City Council no later than the second council meeting in March. The Mayor, in conjunction with the Chief Financial Officer, may take these priorities into consideration in the preparation of the tentative budget.

Restricted Reserves balances from the previous year are a part of the fund balance for the upcoming year, five percent of the increased difference of the proposed budget shall be added to the overall Restricted Reserves balance.

Upon completion of the annual external financial audit, any unspent operating reserve will be transferred to a catastrophic reserve fund and a capital reserve. The catastrophic reserve fund is established to protect the City in the event of any major, catastrophic event. The capital reserve is established to accumulate resources to address deferred maintenance or economic needs of the City. Any unspent operating reserve will be transferred to the catastrophic reserve fund and the capital reserve in the following proportions - catastrophic reserve fund (75 percent) and capital reserve (25 percent). Once the catastrophic reserve fund is funded at a level equal to 20 percent of the current year's general fund operating budget all unspent operating reserve will be transferred to the capital reserve or economic development fund.

The City Council holds one or more public hearings on the proposed budget as required by the laws of Georgia, notice of which is published in a newspaper of general circulation in the city at least seven days prior to the date set for the hearing.

The City Council may amend the proposed annual budget, except that the budget as finally amended must provide for all expenditures required by law or by the Charter, including but not limited to debt service, sinking fund, interest on bonded indebtedness and a general fund restricted reserve equal to five percent of the proposed general fund budget which sums shall not be diverted to any other purpose and the total appropriations from any such fund shall not exceed the estimated fund balance, reserves, and revenues constituting the fund availability of such fund. General Fund Restricted Reserves cannot be expended without prior approval of the City Council.

The City Council, by ordinance adopts the annual budget for the next fiscal year not later than June, preceding the commencement of the new fiscal year.

Budget Commission

The Budget Commission annually prepares and files with the City Council, for submission to the Mayor, the City's budget revenue anticipations. By law anticipations cannot exceed 99 percent of the normal revenue collected during the previous year, with the following exceptions: (A) the normal revenue which the city may be expected to collect from the taxable property in newly annexed territory may be anticipated; (B) collections from tax executions on real estate and on personal property and chooses in actions owned by the city may be anticipated, provided that revenues from such anticipations shall not exceed 85 percent of tax executions on real estate and 50 percent of tax executions on personal property not more than three years old and chooses in actions certified solvent and collectable by the tax assessor. When such revenue anticipations have been filed, they are binding upon the City Council without any action of approval or disapproval.

Chief Financial Officer

The chief financial officer must furnish each member of the council a complete detailed written copy of the proposed annual budget five days prior to the meeting at which the budget is submitted to the council for adoption.

Operating Budget Policies

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the office level by City Council. The City is required to adopt a balanced budget each year and maintain budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis, when the project is initially approved.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of City Council. Intradepartmental transfers of appropriation may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance Committee, and Chief Financial Officer. Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by City Council.

ECONOMIC AND DEMOGRAPHIC INFORMATION

History

Atlanta was founded in 1837 as the end of the Western & Atlantic railroad line. It was first named Marthasville in honor of the then-governor's daughter, and then changed soon after to Atlanta, the feminine of Atlantic. Atlanta is the capital and most populous city in the U.S. state of Georgia. Its metropolitan area, officially named the Atlanta-Sandy Springs-Marietta, GA MSA (commonly referred to as Metropolitan Atlanta) is the ninth largest metropolitan area in the country, inhabited by approximately 5.5 million people. Atlanta is the county seat of Fulton County and the fifth location for the seat of government of the state of Georgia.

Population

Table 1 summarizes City, County and State population estimated as of July 1st of each year.

Table 1

CITY, COUNTY AND STATE POPULATION STATISTICS

	City of Atlanta(1)	Annual Growth Rate	Fulton County(2)	Annual Growth Rate	DeKalb County(2)	Annual Growth Rate	State of Georgia(2)	Annual Growth Rate
2010			1,048,872	1.7%	751,385	0.4%	9,884,534	0.7%
2009	477,300	3.3%	1,031,813	1.9%	748,454	1.0%	9,813,588	1.3%
2008	461,956	0.1%	1,012,219	2.2%	741,156	1.0%	9,690,277	1.7%
2007	461,600	2.2%	990,215	2.8%	734,024	0.9%	9,526,642	2.2%
2006	451,600	2.1%	963,324	3.1%	727,290	1.4%	9,323,575	2.6%
2005	442,100		934,242		717,171		9,090,479	

(1) City of Atlanta 2010 estimate not available.
(2) U.S. Census Bureau conducts a population survey every 10 years (years 2005 to 2010 are estimates).

Source: 2010 Preliminary Annual Estimates of the residential population for the United States, Regions, States, and Puerto Rico: April 1, 2000 to July 1, 2000

Industry and Employment

Table 2 summarizes the average number of employed and unemployed residents of Atlanta, Fulton and DeKalb Counties. It also includes the average unemployment rate of the City, Fulton and DeKalb Counties, the State, and United States.

Table 2
ESTIMATED AVERAGE ANNUAL EMPLOYMENT AND
UNEMPLOYMENT OF RESIDENT LABOR FORCE

Civilian Labor Force	2010	2009	2008	2007	2006	2005
City of Atlanta						
Employed	2,379,498	2,441,723	2,575,531	2,596,641	2,539,281	2,456,221
Unemployed	275,215	258,656	169,255	122,735	123,190	136,164
Total	2,654,713	2,700,379	2,744,786	2,719,376	2,662,471	2,592,385
County of Fulton						
Employed	426,277	437,425	461,396	463,073	450,175	434,002
Unemployed	52,146	47,308	31,818	23,773	23,668	26,239
Total	478,423	484,733	493,214	486,846	473,843	460,241
County of DeKalb						
Employed	337,000	345,813	364,763	373,052	367,939	348,457
Unemployed	40,233	36,836	24,905	19,135	19,755	22,143
Total	377,233	382,649	389,668	392,187	387,694	370,600
Unemployment Rates						
City	10.0%	10.3%	5.9%	4.5%	5.3%	5.9%
County-Fulton	10.9%	9.8%	6.5%	4.9%	5.0%	5.7%
County-DeKalb	10.7%	9.6%	6.4%	4.9%	5.1%	6.0%
State	10.4%	10.4%	8.1%	5.2%	4.5%	5.0%
United States	9.6%	9.7%	7.6%	4.6%	4.8%	5.1%

Source: Georgia Employment Development Department, Labor Market Information Division for the State and County; U.S. Bureau of Labor, Department of Labor

Employment by Industry

Table 3 summarizes the estimated average annual employment for the City for various employment categories. Percentages indicate the percentage of the total employment for each type of employment for a given year. For purposes of comparison, the most recent employment data for Atlanta is also summarized.

Table 3
CITY OF ATLANTA
ESTIMATED INDUSTRY EMPLOYMENT AND LABOR FORCE

	City of Atlanta				State of Georgia	
	2000*	% of Total	2009	% of Total	2009	% of Total
Agriculture, Forestry, Fishing Hunting	3,244	0.1	452	0.1	24,539	0.7
Natural Resources and Mining	1,684	0.1	352	0.1	4,514	0.1
Construction	120,905	5.6	31,535	5.3	156,870	4.2
Manufacturing	201,744	9.3	42,743	7.1	345,952	9.2
Trade, Transportation and Utilities	521,730	24.1	180,221	30.1	812,549	21.5
Information	109,014	5.0	11,006	1.8	102,847	2.7
Financial Activities	100,078	4.6	21,776	3.6	149,321	4.0
Professional and Business Services	415,849	19.1	89,269	14.9	572,204	15.5
Educational Health Services	172,944	8.2	56,998	9.6	453,378	12.0
Leisure and Hospitality	188,720	8.7	63,490	10.6	370,762	9.8
Other Services	58,352	2.7	15,539	2.6	103,037	2.6
Government	271,067	12.5	85,470	14.3	675,127	17.9
	2,165,331	100.0	598,851	100.1	3,771,100	100.2

Source: Georgia Department of Labor, Industry Mix Analysis. These data represent jobs that are covered by unemployment insurance laws.

Note: 2000 represents 4th Quarter Data from Georgia Department of Labor
* City of Atlanta is defined by Atlanta Regional, as per the Georgia Department of Labor

Major Employers

Table 4 contains a list of Atlanta's top ten, non-governmental employers.

Table 4
CITY OF ATLANTA PRINCIPLE EMPLOYERS

Employer	Product/Service	Employees	% of Total City Employment
Allied Barton Security Services	Security Services	4,058	2.11%
International Business Machine Corporation	Technology Services	3,739	1.94%
The Coca-Cola Company	Marketing and Manufacturing	3,020	1.57%
Accenture, LLP	Consulting	2,100	1.09%
Turner Broadcasting System, Inc.	Media/ Entertainment	1,868	.97%
Cable News Network	Media	1,792	.93%
Air Service Corporation	Transportation	1,386	.72%
AT&T Services, Inc.	Telecommunication	1,172	.61%
Tenet Health System, Inc.	Healthcare	1,164	.61%
Georgia-Pacific Corporation	Pulp and Paper Manufacturing	1,139	.59%

Source: City of Atlanta, 2010 Comprehensive Annual Financial Report; Data provided by City of Atlanta, Office of Revenue, Bureau of License Division

Effective Buying Income

"Effective Buying Income" ("EBI"), also referred to as "disposable" or "after tax" income, consist of money income less personal tax and certain non-tax payments. *Table 5* summaries the most recent available total effective buying income and median household effective buying income for the City, State and United States for the calendar years 2004 through 2009.

Table 5
CITY, STATE AND U.S.
EFFECTIVE BUYING INCOME
Calendar Years 2004 Through 2009

Year/Area	Personal Income (thousands of dollars)	Per Capita Personal Income (dollars)
2009		
City	$ 199,746,764	$ 36,482
State	333,996,035	33,980
United States	12,174,900,000	35,888
2008		
City	$ 206,462,750	$ 38,336
State	341,530,406	35,217
United States	12,391,100,000	35,931
2007		
City	$ 203,961,494	$ 38,721
State	330,425,932	34,659
United States	11,912,300,000	34,512
2006		
City	$ 192,460,168	$ 37,593
State	311,855,316	33,425
United States	11,268,100,000	33,157
2005		
City	$ 179,151,071	$ 36,214
State	292,543,612	32,157
United States	10,485,900,000	31,318
2004		
City	$ 166,238,568	$ 34,616
State	272,952,909	30,622
United States	9,937,200,000	30,287

Source: U.S. Department of Commerce, Bureau of Economic Analysis.

Retail Sales

Table 6 sets forth a history of taxable sales, which consist of the Local Option Sales Tax (LOST) and the Municipal Option Sales Tax (MOST) in the City of Atlanta for the past five years. Effective October 1, 2004, the City began collecting a 1% MOST for retail sales and use occurring within the incorporated city limits of Atlanta. Also, the City converted from a calendar year (2006) to a fiscal year (2007), and the data in Table 6 reflects this change.

Table 6
CITY OF ATLANTA
TAXABLE SALES
(in thousands)

	2009	2008	2007***	2006**	2005
Apparel	13,860,466	10,729,012	8,736,272	7,243,923	8,926,080
General	21,203,763	21,511,679	17,566,884	16,418,275	19,633,827
Food	45,526,111	49,133,103	39,054,280	33,597,658	38,489,519
Utilities	22,966,264	20,999,282	16,293,291	10,965,467	17,741,596
Home	23,892,003	26,950,720	23,703,417	14,175,216	25,361,129
Lumber	9,826,768	14,154,504	12,335,543	16,389,355	13,461,262
Automotive	14,765,126	16,371,246	10,448,190	14,474,648	11,938,362
Miscellaneous Services	57,974,754	59,780,542	46,546,922	30,094,501	44,547,227
TOTAL	210,015,255	219,630,088	174,684,799	143,359,043	180,099,002
Manufacturers	7,825,435	8,441,492	5,876,496	12,685,822	5,852,314
TOTAL ALL OUTLETS	217,840,690	228,071,580	180,561,295	156,044,865	185,951,316

**2006 data represents the 2006 Calendar year
***2007 represents six months of activity, January through June 2007

Source: Georgia Department of Revenue, Local Government Division

Construction Activity

Table 7 provides a summary of residential building permit valuations and the number of new units in the City by calendar year.

Table 7
CITY OF ATLANTA
RESIDENTIAL BUILDING PERMIT VALUATIONS AND NEW UNITS

	2010	2009	2008	2007	2006
Valuation[1]					
Residential [2]	$71,586,868	$67,261,931	$209,999,127	$290,779,025	$277,526,761
Total Valuation	$71,586,868	$67,261,931	$209,999,127	$290,779,025	$277,526,761
Number of Permits:					
Single Family[3]	182	204	741	1725	1934
Multi-Family[4]	352	19	48	88	78
Subtotal Residential	534	223	789	1813	2012
Total Units	534	223	789	1813	2012

[1] In millions of dollars. "Valuation" represents the total valuation of all construction work.
[2] Valuation permits issued for Single-Family Dwellings and Duplexes.
[3] Number of permits for Single-Family Dwellings, Duplexes and Prefabricated Houses.
[4] Number of permits for new Apartment Buildings and Townhomes. Multifamily permits were not reported in 2005.

Source: Department of Planning and Community Development internal reporting

Property Tax Levies and Collections

Table 8
City of Atlanta, Georgia
Property Tax Levies and Collections
Last Six Fiscal Periods (amounts expressed in thousands)

		Collected within the Fiscal Year of the Levy			Total Collections to Date	
Fiscal Period Ended	Taxes Levies for the Fiscal Year	Amount(1)	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy
December 31, 2005	$178,703,068	$160,301,279	89.70%	$18,040,193	$178,341,472	99.80%
June 30, 2006	6,750,195	6,750,195	100.00%	-	6,750,195	100.00%
June 30, 2007	179,606,933	164,976,460	91.85%	13,657,360	178,633,820	99.46%
June 30, 2008	182,020,745	173,030,142	95.06%	7,525,347	180,555,488	99.20%
June 30, 2009	198,377,854	190,475,498	96.02%	5,273,162	195,748,660	98.67%
June 30, 2010	264,371,198	257,062,077	97.24%	-	257,062,077	97.24%

(1) Does not include tax revenues retained by Fulton and Dekalb County for administrative expenses, therefore the collection rate shown is slightly less than actual.

Source: 2010 Comprehensive Annual Financial Report

Direct and Overlapping Sales Tax Rates

Table 9
City of Atlanta, Georgia
Direct and Overlapping Sales Tax Rates
Last Five Fiscal Periods

Fiscal Year	City Direct Rate	Fulton County
2005	1.00%	7.00%
2006	1.00%	7.00%
2007	1.00%	7.00%
2008	1.00%	7.00%
2009	1.00%	7.00%
2010	1.00%	7.00%

Source: Sales Tax Rates, Georgia Department of Revenue and the 2010 Comprehensive Annual Financial Report

3

BUDGET SUMMARIES

SUMMARY OF ALL FUNDS

SUMMARY OF OPERATING FUNDS

SUMMARY OF REVENUES & EXPENSES

SUMMARY OF PERSONNEL CHANGES

ADOPTED BUDGET
FY 2012

Summary Of All Funds

The Governmental Funds group is one of three fund groups in the City's budget. The funds in this Fund group, account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

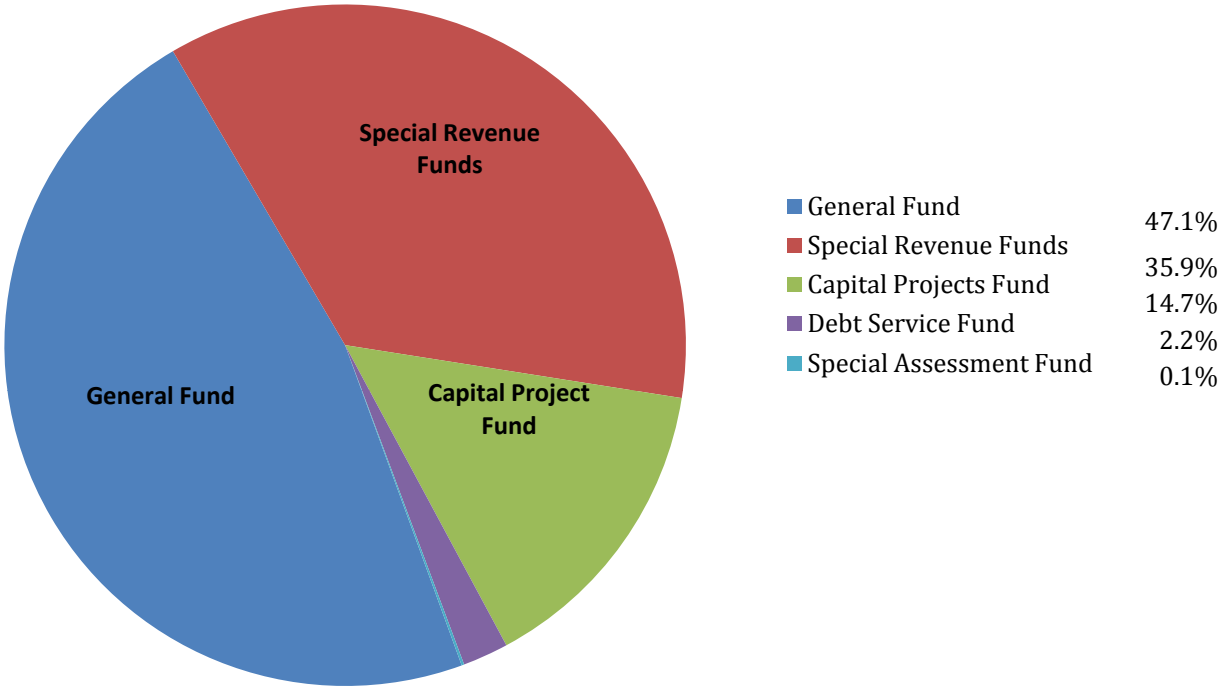
The General Fund, is the City's primary operating fund. It accounts for all financial transactions of the City, except those required to be accounted for in another fund.

The Special Revenue Funds account for activities carried out by the City under the terms of certain intergovernmental grants. It accounts for the proceeds of special revenue sources that are legally restricted to expenditures for specified purposes.

The Debt Service Fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the tax allocation districts funds and enterprise funds). Bond ordinances require the City to account for debt service transactions in separate funds, to restrict the flow of cash between such funds, and to comply with various other covenants.

The Special Assessment Fund accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters which are financed through assessments to individual property owners.

FY 2012 GOVERNMENTAL FUNDS



Summary Of All Funds

Actual FY 2010	Approved FY 2011	GOVERNMENTAL FUNDS	Adopted FY 2012
487,453,312	559,523,764	General Fund	550,620,362
487,453,312	559,523,764	Sub - Total	550,620,362
		Special Revenue Funds	
15,097,363	16,088,272	Emergency 911 Fund	15,835,991
16,747,840	29,749,292	Community Development Block Grant Fund	8,986,838
33,968,640	80,913,203	Intergovernmental Grant Fund	40,571,782
16,126,296	-	Empowerment Zone Fund	619,805
7,711,488	8,938,759	Job Training Grant Fund	7,778,479
7,853,694	12,515,416	Home Investment Partnerships Program Fund	11,398,350
549	-	Rental Rehabilitation Fund	-
17,301,822	37,360,944	Atlantic Station TAD Fund	53,728,715
24,271,986	56,266,082	Westside TAD Fund	109,508,130
2,505,761	9,055,281	NW Atlanta TAD Fund	13,923,641
1,042,545	6,373,756	Princeton Lakes TAD Fund	8,587,925
6,079,077	39,739,636	Eastside TAD Fund	56,184,781
84,030,403	34,866,257	Atlanta Beltline TAD	44,278,907
228,762	708,466	Campbellton Road TAD Fund	2,499,453
161,749	770,470	Hollowell/M.L. King TAD Fund	1,689,449
135,026	633,613	Metropolitan Parkway TAD Fund	1,263,355
109,435	159,911	Stadium Neighborhoods TAD Fund	262,306
38,679,169	38,515,406	Hotel/Motel Tax Fund	41,789,216
1,031,094	800,000	Rental/Motor Vehicle Tax	800,000
273,082,698	373,454,763	Sub - Total	419,707,123
		Capital Projects Fund	
4,224	254,243	Annual Bond Fund	169,707
-	88,960	1987 Bond Project Fund	84,588
-	2,047	1989 Bond Project Fund	1,946
-	45,863	1990 Bond Project Fund	43,609
(56,861)	-	1991 Bond Project Fund	-
-	9,707	1992 Bond Project Fund	9,749
2,800	23,395	1993 School Improvement Bond	20,946
4,000	-	1993 Bond Project Fund	87,190
(694,108)	739,340	1994 Referendum G.O. Bond Fund	1,013,089
-	19,843	1994 Bond Project Fund	11,190
2,250	237,788	1995 Bond Project Fund	242,846
2,250	165,281	1996 Bond Project Fund	168,688
2,250	856,353	1996 G.O. Public Improvement Bond Part B	855,578
1,295	295,163	1997 Bond Project Fund	286,431
42,808	538,150	1997 G.O. Public Improvement Bond Fund	578,591

Summary Of All Funds

Actual FY 2010	Approved FY 2011	GOVERNMENTAL FUNDS	Adopted FY 2012
		Capital Projects Fund	
68,861	137,424	1998 Bond Project Fund	73,252
9,305	24,264	1999 Bond Project Fund	13,428
(7,629)	226,060	2000 Bond Project Fund	237,334
-	11,812	2000 Park Improvement Bond Fund	11,837
106,285	1,635,520	2001 Bond Project Fund	1,520,123
229,342	904,961	2001 Quality Of Life Fund	534,885
382,365	496,860	2002 Bond Project Fund	499,934
2,250	13,414	2003 Go Bond Project Fund	9,346
400,480	1,603,539	2004 Bond Project Fund	1,407,583
2,053,466	2,853,621	2004 Quality Of Life Fund	1,188,556
490,622	2,028,159	2005 B Go Project Fund	1,117,477
4,954,101	20,251,640	2005A Park Improvement Bond Fund	7,145,656
(8,333)	-	2005 A&B AFCRA Bond Fund	-
30,849,079	15,921,710	Public Safety Facility Fund	15,921,710
230,642	3,272,541	2007A Bond Project Fund	1,342,150
11,591,048	12,849,945	2008A Quality Of Life Improvement	8,060,260
-	84,545,921	2009 GO Refunding Series	84,544,616
8,826,968	12,429,818	Park Improvement Fund	18,341,187
7,451,018	27,016,775	General Government Capital Fund	23,650,279
9,472,129	-	Capital Finance Fund	-
-	-	Capital Asset - Finance Fund	2,063,303
6,324	193,216	2002 Traffic Court Facility Bond	187,199
76,419,231	189,693,333	Sub - Total	171,444,263
		Debt Service Fund	
29,459,495	27,264,950	Bond Sinking Fund	25,415,477
29,459,495	27,264,950	Sub - Total	25,415,477
		Special Assessment Fund	
(0)	2,204,968	Special Assessment Fund	1,370,768
(0)	2,204,968	Sub - Total	1,370,768
866,414,735	1,152,141,778	**GRAND TOTAL - GOVERNMENTAL FUNDS**	1,168,557,993

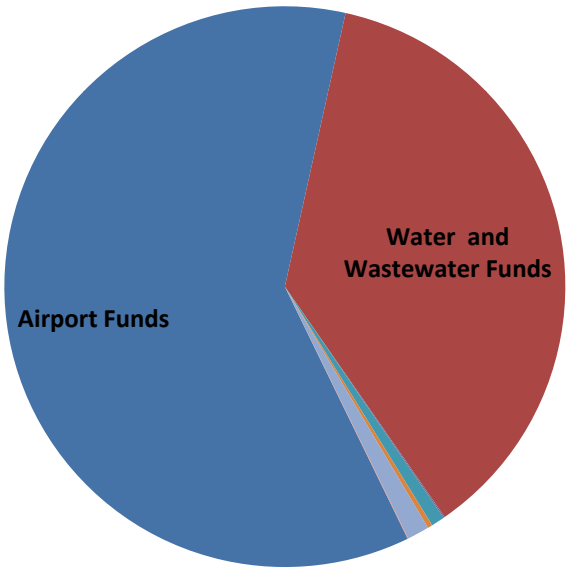
Summary Of All Funds

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Enterprise Funds are designed to be self-supporting. The Department of Watershed Management Fund (DWM) accounts for all activities associated with the provision and management of clean water, wastewater and stormwater systems, and water pollution control services to individuals, organizations and other governmental units within and around the City. The Department of Aviation Fund (DOA) accounts for the activities of the William B. Hartsfield -Maynard H. Jackson Atlanta International Airport. Other enterprises funds include Parks Facilities Fund (Cyclorama), Underground Atlanta, Solid Waste Services, and Civic Center.

The Internal Service Fund accounts for the activities of Motor Transport (Fleet) Services, as well as group insurance transactions related to the provision of life, accident, and medical insurance benefits through outside insurance companies for permanent employees and retirees of the City.

FY 2012 PROPRIETARY FUNDS



Airport Funds	60.7%
Water and Wastewater Funds	36.9%
Parks and Recreation Facilities Fund	0.0%
Solid Waste Management Facilities Construction Fund	0.1%
Internal Services Fund	0.8%
Underground Facilities Revenue Fund	0.3%
Solid Waste Fund	1.3%
Civic Center Revenue Fund	0.0%

Summary Of All Funds

Actual FY 2010	Approved FY 2011	PROPRIETARY FUNDS	Adopted FY 2012
		Airport Funds	
471,650,671	398,953,618	Airport Revenue Fund	406,395,572
752,753,587	881,698,796	Airport Renewal & Extension Fund	596,568,459
22,652	22,633	1990 Airport Facility Revenue Bond Construction Fu	-
2,563,407	2,561,526	1994B Airport Facility Revenue Bond Construction F	-
275,634,708	519,467,111	Airport Passenger Facility Charge Fund	614,857,248
23,363,613	50,627,410	2000 Airport Revenue Bond Fund	13,061,995
3,538,604	671,009	2004 Airport Revenue Bond Fund	3,008,953
15,876,446	126,210,649	2004 Airport PFC Bond Fund	47,269,658
6,350,547	44,422,746	2004 Airport Revenue Bond Fund F-K	17,878,637
151,490,211	43,122,508	2004 Airport PFC Bond Fund F-K	17,961,632
17,017,772	40,777,549	Conrac Customer Service Facility Ch	65,108,882
227,745,208	463,010,022	Airport Facility Revenue Bond Sinking Fund	385,206,048
134,540	134,540	2002 Airport Revenue Bond Fund	-
4,494,063	4,494,063	2003 Airport Revenue Bond Fund	-
15,314,573	16,731,057	2006 Airport Conrac Bond Fund	16,660
-	-	2010A Bond General Airport Revenue	129,815,696
-	-	2010B Bond PFC & Sub Lien General Revenue	201,332,763
-	-	2010A/B Airport Commercial Paper Series	6,065,782
1,967,950,602	2,592,905,237	Sub Total	2,504,547,985
		Water and Wastewater Funds	
598,472,639	479,722,658	Water and Wastewater Revenue Fund	513,493,717
40,334,353	371,950,247	Water & Wastewater Renewal & Extension Fund	215,514,712
-	-	Water & Wastewater Construction Fund	-
0	391,558	1993 Water & Wastewater Bond Fund	392,376
-	703,322	1997 Water & Wastewater Bond Fund	704,784
220,694,230	7,282,579	1999 Water And Wastewater Bond Fund	2,897,177
32,928,939	319,046,668	2001 Water & Wastewater Bond Fund	46,683,738
85,738,313	126,643,677	2004 Water & Wastewater Bond Fund	99,569,710
109,059,340	106,000,000	Special 1% Sales And Use Tax Fund	106,000,000
202,361,078	379,271,982	Water & Wastewater Sinking Fund	237,889,525
-	104,264,811	2008 Water & Wastewater Bond Fund	104,278,611
162,166,935	493,915,625	Series 2009A Water & Wastewater Revenue Bond Fu	193,356,239
445,725,659	-	Series 2009B Water & Wastewater	126,885
1,897,481,487	2,389,193,127	Sub Total	1,520,907,474

Summary Of All Funds

Actual FY 2010	Approved FY 2011	PROPRIETARY FUNDS	Adopted FY 2012
		Parks and Recreation Facilities Fund	
474,941	485,338	Parks Facilities Revenue Fund	474,836
(190)	-	Parks Facilities Renewal & Extension Fund	-
474,751	485,338	Sub Total	474,836
		Solid Waste Management Facilities Construction Fund	
2,121,075	2,882,958	Solid Waste Management Facility Construction Fund	2,382,373
2,121,075	2,882,958	Sub Total	2,382,373
		Internal Services Fund	
30,632,097	30,910,895	Internal Service Fund	32,390,335
30,632,097	30,910,895	Sub Total	32,390,335
		Underground Facilities Revenue Fund	
2,594,743	9,332,980	Underground Atlanta Revenue Fund	11,223,117
2,594,743	9,332,980	Sub Total	11,223,117
		2006 A&B Downtown Parking Project Fund	
1,628,331	-	2006 A&B Downtown Parking Project Fund	-
1,628,331	-	Sub Total	-
		Downtown Dev Auth Refunding Fund	
8,269,198	-	Downtown Development Authority Refunding Fun	-
8,269,198	-	Sub Total	-
		Solid Waste Fund	
34,593,068	48,573,855	Solid Waste Services Revenue Fund	48,261,974
-	-	Solid Waste Renewal & Extension Fund	4,000,000
34,593,068	48,573,855	Sub Total	52,261,974

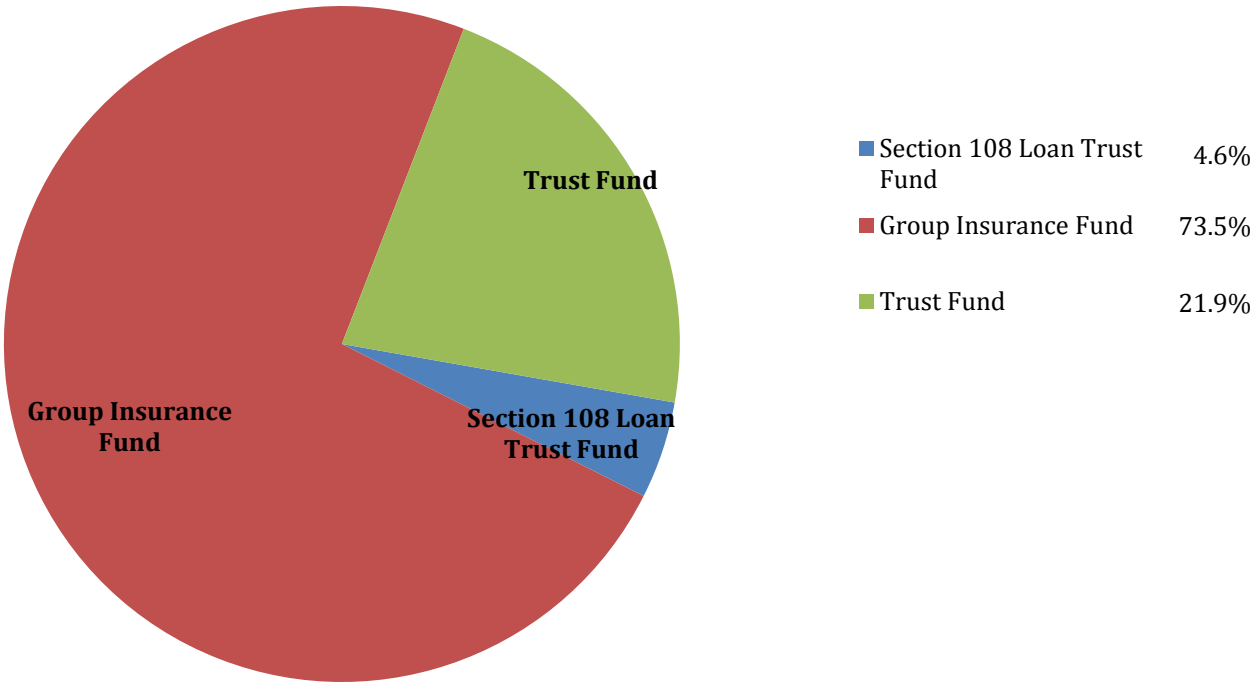
Summary Of All Funds

Actual FY 2010	Approved FY 2011	PROPRIETARY FUNDS	Adopted FY 2012
		Civic Center Revenue Fund	
1,702,396	1,699,252	Civic Center Revenue Fund	1,748,110
-	-	Civic Center Renewal & Extension Fund	-
1,702,396	1,699,252	Sub Total	1,748,110
3,947,447,747	5,075,983,642	**GRAND TOTAL - PROPRIETARY FUNDS**	4,125,936,204

Summary Of All Funds

The Trust Fund accounts are for activities in which the City acts as trustee for an individual or organization. Additionally, these funds account for pension trust funds which acccumulate resources for pension benefit payments to members of the plans and their beneficiaries.

FY 2012 FIDUCIARY FUNDS

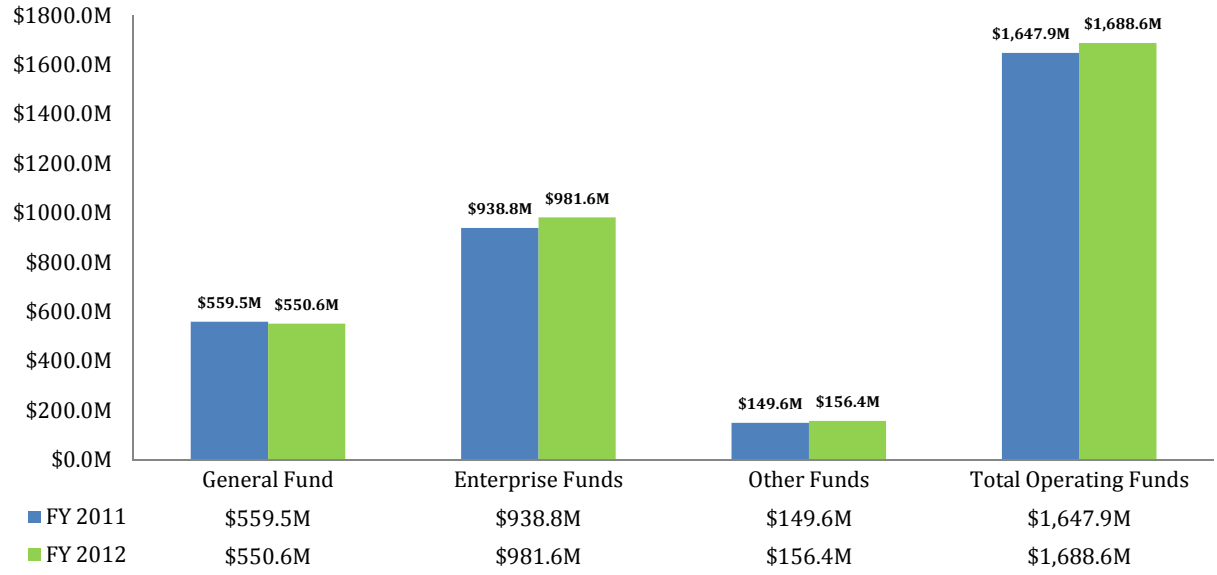


Actual FY 2010	Approved FY 2011	FIDUCIARY FUNDS	Adopted FY 2012
492,523	6,354,464	Section 108 Loan Trust Fund	6,832,067
106,703,279	102,632,404	Group Insurance Fund	108,156,968
19,376,776	49,737,082	Trust Fund	32,252,382
126,572,578	158,723,951	**GRAND TOTAL - FIDUCIARY FUNDS**	147,241,417

SUMMARY OF OPERATING BUDGET BY FUND

Fund	FY2010 Actuals	FY2011 Adopted Budget	FY2012 Adopted Budget	$ Incr/Decr	% Incr/Decr
General Fund	**487,453,312**	**559,523,746**	**550,620,395**	**(8,903,351)**	**-2%**
Enterprise Funds					
Aviation Fund	377,389,601	398,953,618	406,395,572	7,441,954	**2%**
Civic Center Fund	1,702,396	1,699,252	1,748,110	48,858	**3%**
Parks Facilities Fund (Cyclorama)	474,941	485,338	474,836	(10,502)	**-2%**
Solid Waste Services Fund	34,593,068	48,573,855	48,261,974	(311,881)	**-1%**
Underground Atlanta Revenue Fund	2,594,743	9,332,980	11,223,117	1,890,137	**17%**
Water and Wastewater Fund	536,161,887	479,722,658	513,493,717	33,771,059	**7%**
Total Enterprise Funds	**952,916,636**	**938,767,701**	**981,597,326**	**42,829,625**	**4%**
Other Funds					
Emergency 911 Fund	15,097,363	16,088,272	15,835,991	(252,281)	**-2%**
Fleet Services Fund	30,632,097	30,910,895	32,390,335	1,479,440	**5%**
Group Insurance Fund	106,725,989	102,632,404	108,156,968	5,524,564	**5%**
Total Other Funds	**152,455,449**	**149,631,571**	**156,383,294**	**6,751,723**	**4%**
Total Operating Funds	**1,592,825,397**	**1,647,923,018**	**1,688,601,015**	**40,677,997**	**2%**

Operating Budget by Fund



The FY10 expenses for Aviation and Watershed includes an equity transfer to its renewal and extension.

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY2010 Actuals	FY2011 Adopted Budget	FY2012 Adopted Budget	$ Incr/Decr	% Incr/Decr
General Fund					
EXECUTIVE OFFICES	17,361,383	19,252,573	24,803,645	5,551,072	22%
CITY COUNCIL	5,824,130	6,755,483	7,197,717	442,234	6%
JUDICIAL AGENCIES					
COURT OPERATIONS	7,913,420	8,368,959	8,457,457	88,498	1%
PUBLIC DEFENDER	1,031,159	1,543,144	1,475,208	(67,936)	-5%
SOLICITOR	1,505,164	2,590,437	2,619,666	29,229	1%
ATLANTA CITIZENS REVIEW BOARD	298,458	370,706	365,778	(4,928)	-1%
ETHICS BOARD	291,844	346,317	341,165	(5,152)	-2%
INTERNAL AUDITOR'S OFFICE	864,275	961,136	1,365,305	404,169	30%
CORRECTIONS	23,495,803	21,851,446	28,050,471	6,199,025	22%
FINANCE	10,528,152	10,372,566	11,931,544	1,558,978	13%
FIRE & RESCUE SERVICES	72,665,031	74,075,989	75,181,792	1,105,803	1%
HUMAN RESOURCES	2,497,098	2,678,105	3,186,940	508,835	16%
INFORMATION TECHNOLOGY	22,450,688	26,881,884	25,372,782	(1,509,102)	-6%
LAW	4,598,519	4,575,301	5,134,763	559,462	11%
PARKS, RECREATION & CULTURAL AFFAIRS	22,367,321	28,674,376	29,952,417	1,278,041	4%
PLANNING & COMMUNITY DEVELOPMENT	9,518,569	8,485,479	8,576,427	90,948	1%
POLICE SERVICES	149,938,385	161,657,163	160,949,889	(707,274)	0%
PROCUREMENT	865,752	856,921	776,688	(80,233)	-10%
PUBLIC WORKS	25,740,567	21,306,014	23,352,669	2,046,655	9%
NON-DEPARTMENTAL	107,697,595	157,919,749	131,528,043	(26,391,706)	-20%
Total General Fund	**487,453,312**	**559,523,746**	**550,620,395**	**(8,903,351)**	-2%
ENTERPRISE FUNDS					
Aviation Fund					
EXECUTIVE OFFICES	114,916	61,629	437,898	376,269	86%
INTERNAL AUDITOR'S OFFICE	82,541	141,063	669,353	528,290	79%
AVIATION	115,623,836	159,000,257	143,905,206	(15,095,051)	-10%
FINANCE	251,217	328,520	325,772	(2,748)	-1%
FIRE & RESCUE SERVICES	22,803,633	23,353,399	23,177,014	(176,385)	-1%
HUMAN RESOURCES	291,476	291,723	393,025	101,302	26%
LAW	2,420,687	5,189,008	3,629,638	(1,559,370)	-43%
POLICE SERVICES	16,678,091	14,976,437	16,239,583	1,263,146	8%
PROCUREMENT	494,129	464,354	629,963	165,609	26%
NON-DEPARTMENTAL	218,629,392	195,147,229	216,903,809	21,756,580	10%
INFORMATION TECHNOLOGY	-	-	84,311	84,311	100%
Total Aviation Fund	**377,389,601**	**398,953,618**	**406,395,572**	**7,441,954**	**2%**
Civic Center Fund					
NON-DEPARTMENTAL	22,357	-	-	-	0%
PARKS, RECREATION & CULTURAL AFFAIRS	1,680,039	1,699,252	1,748,110	48,858	3%
Total Civic Center Fund	**1,702,396**	**1,699,252**	**1,748,110**	**48,858**	**3%**
Parks Facilities Fund (Cyclorama)					
NON-DEPARTMENTAL	17,964	0	-	0	0%
PARKS, RECREATION & CULTURAL AFFAIRS	456,977	485,338	474,836	(10,502)	-2%
Total Parks Facilities Fund (Cyclorama)	**474,941**	**485,338**	**474,836**	**(10,502)**	**-2%**
Solid Waste Services Fund					
EXECUTIVE OFFICES	13,660	-	-	-	0%
FINANCE	541,698	641,509	618,934	(22,575)	-4%
PUBLIC WORKS - SOLID WASTE	30,372,888	39,931,038	43,378,249	3,447,211	8%
NON-DEPARTMENTAL	3,664,822	8,001,308	4,264,791	(3,736,517)	-88%
Total Solid Waste Services Fund	**34,593,068**	**48,573,855**	**48,261,974**	**(311,881)**	**-1%**
Underground Atlanta Revenue Fund					

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY2010 Actuals	FY2011 Adopted Budget	FY2012 Adopted Budget	$ Incr/Decr	% Incr/Decr
NON-DEPARTMENTAL	2,594,743	9,332,980	11,223,117	1,890,137	17%
Total Underground Atlanta Fund	**2,594,743**	**9,332,980**	**11,223,117**	**1,890,137**	**17%**
Water and Wastewater Fund					
EXECUTIVE OFFICES	104,657	300	1,750,000	1,749,700	100%
INTERNAL AUDITOR'S OFFICE	196,903	162,450	669,353	506,903	76%
FINANCE	854,049	977,407	945,215	(32,192)	-3%
HUMAN RESOURCES	586,156	857,000	1,151,429	294,429	26%
INFORMATION TECHNOLOGY	1,608,912	1,740,000	1,876,511	136,511	7%
LAW	4,695,884	3,754,770	4,782,054	1,027,284	21%
PROCUREMENT	822,809	995,174	988,448	(6,726)	-1%
PUBLIC WORKS	813,919	742,034	711,700	(30,334)	-4%
WATERSHED MANAGEMENT	143,710,265	160,976,861	157,422,789	(3,554,072)	-2%
NON-DEPARTMENTAL	382,768,334	309,516,663	343,196,219	33,679,556	10%
Total Water and Wastewater Fund	**536,161,887**	**479,722,658**	**513,493,717**	**33,771,059**	**7%**
OTHER FUNDS					
Emergency 911 Fund					
INFORMATION TECHNOLOGY	-	423,275	424,176	901	0%
POLICE SERVICES - E911	15,097,363	15,664,998	15,411,815	(253,183)	-2%
Total Emergency 911 Fund	**15,097,363**	**16,088,272**	**15,835,991**	**(252,281)**	**-2%**
Fleet Services					
EXECUTIVE OFFICES	4,380,442	-	-	-	
INFORMATION TECHNOLOGY	6	-	-	-	0%
PUBLIC WORKS - FLEET SERVICES	26,072,914	27,094,069	28,508,532	1,414,463	5%
NON-DEPARTMENTAL	178,735	3,816,827	3,881,803	64,976	2%
Total Fleet Services Fund	**30,632,097**	**30,910,895**	**32,390,335**	**1,479,440**	**5%**
Group Insurance Fund					
FINANCE	-	1,000,642	1,051,944	51,302	5%
HUMAN RESOURCES	1,195,846	1,775,957	1,612,234	(163,723)	-10%
NON-DEPARTMENTAL	105,530,143	99,855,805	105,492,789	5,636,984	5%
Total Group Insurance Fund	**106,725,989**	**102,632,404**	**108,156,968**	**5,524,564**	**5%**
Total Operating Funds	**1,592,825,397**	**1,647,923,018**	**1,688,601,015**	**38,787,860**	**2%**

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

GENERAL FUND

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted	
62,964,225	70,573,036	Salaries, Regular (Full Time)	72,934,807	
2,131,623	2,662,000	Salaries, Permanent Part-time	2,762,000	
119,113,180	126,483,672	Salaries, Sworn	130,568,926	
2,264,477	2,370,958	Salaries, Extra Help	3,766,975	
56,827	547,440	Salaries, Extra Help Sworn	1,319,972	
5,502,317	6,757,822	Overtime	6,784,971	
23,820,744	16,954,832	Pension - Fire	14,464,287	
19,691,706	16,606,483	Pension - General	12,760,813	
31,075,078	34,661,700	Pension - Police	27,371,192	
1,317,985	1,543,835	Defined Contribution	1,642,314	
4,460,485	5,934,819	Workers' Compensation	5,933,514	
35,108,794	45,912,884	Other Personnel Costs	46,605,724	
307,507,438	**331,009,481**		**326,915,495**	
40,142,020	52,964,943	Purchased Services	58,701,061	
31,730,121	31,935,948	Supplies	42,505,773	
2,167,143	4,552,883	Capital Outlays	1,072,705	
10,330,017	12,291,944	Interfund/Interdepartmental Charges	12,614,419	
37,377,125	27,898,685	Other Costs	31,124,994	
37,617,374	67,252,044	Debt Service	36,356,203	
0	27,480,247	Reserves	27,505,707	
20,582,075	4,137,572	Other Financing Uses	13,824,007	
179,945,875	**228,514,265**		**223,704,868**	
487,453,313	**559,523,746**		**550,620,395**	Total

ENTERPRISE FUNDS

Aviation Fund

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted	
28,828,698	30,656,266	Salaries, Regular (Full Time)	32,542,705	
0	0	Salaries, Permanent Part-time	0	
18,426,208	18,988,880	Salaries, Sworn	20,182,407	
288,306	203,476	Salaries, Extra Help	568,891	
201,134	0	Salaries, Extra Help Sworn	0	
3,618,457	4,613,861	Overtime	4,895,505	
2,043,256	5,790,889	Pension - Fire	5,035,880	
5,181,058	4,585,230	Pension - General	3,580,258	
10,136,259	2,981,374	Pension - Police	2,735,424	
862,763	932,990	Defined Contribution	999,647	
509,385	163,860	Workers' Compensation	113,402	
6,947,815	7,410,299	Other Personnel Costs	8,361,209	
77,043,338	**76,327,127**		**79,015,327**	
67,650,105	107,439,743	Purchased Services	85,578,027	
10,820,197	13,425,893	Supplies	16,831,991	
364,092	0	Capital Outlays	0	
10,681,776	11,688,291	Interfund/Interdepartmental Charges	11,792,568	
4,693,847	8,148,877	Other Costs	9,490,001	
0	0	Debt Service	0	
0	42,170,055	Reserves	87,097,202	
206,136,245	139,753,632	Other Financing Uses	116,590,457	
300,346,263	**322,626,491**		**327,380,245**	
377,389,601	**398,953,618**		**406,395,572**	Total

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Civic Center Fund

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted	
523,286	489,343	Salaries, Regular (Full Time)	448,908	
0	0	Salaries, Permanent Part-time	0	
0	0	Salaries, Sworn	0	
10,679	44,921	Salaries, Extra Help	30,000	
0	0	Salaries, Extra Help Sworn	0	
1,918	10,000	Overtime	10,000	
0	0	Pension - Fire	0	
164,441	136,076	Pension - General	83,446	
0	0	Pension - Police	0	
3,585	1,495	Defined Contribution	4,878	
0	0	Workers' Compensation	0	
76,776	93,997	Other Personnel Costs	91,657	
780,685	**775,832**		**668,889**	
348,865	420,120	Purchased Services	418,708	
524,759	486,000	Supplies	647,734	
0	0	Capital Outlays	0	
10,227	12,100	Interfund/Interdepartmental Charges	7,423	
33,611	5,200	Other Costs	5,356	
4,249	0	Debt Service	0	
0	0	Reserves	0	
0	0	Other Financing Uses	0	
921,711	**923,420**		**1,079,221**	
1,702,396	**1,699,252**		**1,748,110**	Total

Parks Facilities Fund (Cyclorama)

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted	
196,763	170,780	Salaries, Regular (Full Time)	181,018	
0	0	Salaries, Permanent Part-time	0	
0	0	Salaries, Sworn	0	
0	0	Salaries, Extra Help	0	
0	0	Salaries, Extra Help Sworn	0	
2	0	Overtime	0	
0	0	Pension - Fire	0	
36,936	22,109	Pension - General	27,300	
0	0	Pension - Police	0	
5,664	5,719	Defined Contribution	3,645	
1,531	0	Workers' Compensation	0	
45,508	38,391	Other Personnel Costs	39,446	
286,405	**237,000**		**251,409**	
102,747	186,288	Purchased Services	109,516	
57,655	62,050	Supplies	113,912	
0	0	Capital Outlays	0	
-3,225	0	Interfund/Interdepartmental Charges	0	
30,480	0	Other Costs	0	
879	0	Debt Service	0	
0	0	Reserves	0	
0	0	Other Financing Uses	0	
188,536	**248,338**		**223,427**	
474,941	**485,338**		**474,836**	Total

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Solid Waste Services Fund

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted	
10,459,557	11,704,016	Salaries, Regular (Full Time)	12,026,625	
0	0	Salaries, Permanent Part-time	0	
0	0	Salaries, Sworn	0	
120,819	250,000	Salaries, Extra Help	428,082	
0	0	Salaries, Extra Help Sworn	0	
1,003,558	668,977	Overtime	1,082,164	
0	0	Pension - Fire	0	
3,510,367	3,247,662	Pension - General	2,522,820	
0	0	Pension - Police	0	
39,746	34,882	Defined Contribution	54,773	
333,368	466,817	Workers' Compensation	356,736	
2,313,167	3,305,025	Other Personnel Costs	3,279,537	
17,780,583	19,677,378		19,750,736	
6,830,079	11,443,065	Purchased Services	12,185,793	
741,440	1,743,935	Supplies	4,057,640	
0	0	Capital Outlays	0	
8,699,628	14,209,476	Interfund/Interdepartmental Charges	10,482,090	
527,755	0	Other Costs	716,047	
13,583	1,500,000	Debt Service	1,069,668	
0	0	Reserves	0	
0	0	Other Financing Uses	0	
16,812,485	**28,896,477**		**28,511,238**	
34,593,068	**48,573,855**		**48,261,974**	Total

Underground Fund

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted	
-	-	Salaries, Regular (Full Time)	-	
-	-	Salaries, Permanent Part-time	-	
-	-	Salaries, Sworn	-	
-	-	Salaries, Extra Help	-	
-	-	Salaries, Extra Help Sworn	-	
-	-	Overtime	-	
-	-	Pension - Fire	-	
-	-	Pension - General	-	
-	-	Pension - Police	-	
-	-	Defined Contribution	-	
-	-	Workers' Compensation	-	
-	-	Other Personnel Costs	-	
-	**-**		**-**	
2,546,085	2,116,592	Purchased Services	3,060,186	
9,165	-	Supplies	10,356	
-	-	Capital Outlays	-	
-	-	Interfund/Interdepartmental Charges	-	
24,100	-	Other Costs	28,925	
15,394	-	Debt Service	8,123,650	
-	7,216,388	Reserves	-	
-	-	Other Financing Uses	-	
2,594,743	**9,332,980**		**11,223,117**	
2,594,743	**9,332,980**		**11,223,117**	Total

Water and Wastewater Fund

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted	
51,082,657	58,211,972	Salaries, Regular (Full Time)	56,651,235	
0	0	Salaries, Permanent Part-time	0	
0	0	Salaries, Sworn	0	
223,239	331,211	Salaries, Extra Help	384,287	
0	0	Salaries, Extra Help Sworn	0	
2,531,121	2,246,160	Overtime	1,615,000	
0	0	Pension - Fire	0	
13,090,078	11,753,402	Pension - General	8,600,001	
0	0	Pension - Police	0	
779,104	1,085,878	Defined Contribution	1,122,257	
711,412	447,104	Workers' Compensation	447,104	
8,658,422	10,235,160	Other Personnel Costs	10,296,833	
77,076,032	**84,310,887**		**79,116,715**	
27,539,084	39,286,625	Purchased Services	38,290,673	
32,053,954	35,173,435	Supplies	38,420,847	
100,063	0	Capital Outlays	37650	
18,222,944	18,869,154	Interfund/Interdepartmental Charges	20,280,016	
20,553,994	40,509,892	Other Costs	50,882,489	
8,340,684	8,960,684	Debt Service	8,750,685	
0	28,009,573	Reserves	42,081,523	
352,275,132	224,602,408	Other Financing Uses	235,633,119	
459,085,855	**395,411,771**		**434,377,002**	
536,161,887	**479,722,658**		**513,493,717**	Total

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

OTHER FUNDS

Emergency 911 Fund

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted
5,837,205	6,799,251	Salaries, Regular (Full Time)	6,901,094
0	0	Salaries, Permanent Part-time	0
10,356	0	Salaries, Sworn	0
0	0	Salaries, Extra Help	118573
0	0	Salaries, Extra Help Sworn	0
654,507	327,850	Overtime	327,850
0	0	Pension - Fire	0
1,773,523	1,611,457	Pension - General	1,272,373
34,355	0	Pension - Police	0
30,696	73,956	Defined Contribution	65,733
1,350	0	Workers' Compensation	0
903,713	1,298,935	Other Personnel Costs	1,314,953
9,245,706	**10,111,448**		**10,000,576**
5,820,215	5,886,404	Purchased Services	5,367,696
31,442	90,420	Supplies	99,058
0	0	Capital Outlays	368661
0	0	Interfund/Interdepartmental Charges	0
0	0	Other Costs	0
0	0	Debt Service	0
0	0	Reserves	0
0	0	Other Financing Uses	0
5,851,657	**5,976,824**		**5,835,415**
15,097,363	**16,088,272**		**15,835,991** Total

Fleet Services Fund

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted
6,157,997	6,660,115	Salaries, Regular (Full Time)	6,720,180
0	0	Salaries, Permanent Part-time	0
0	0	Salaries, Sworn	0
0	0	Salaries, Extra Help	0
0	0	Salaries, Extra Help Sworn	0
199,156	220,200	Overtime	220,200
0	0	Pension - Fire	0
2,095,774	1,831,661	Pension - General	1,416,762
0	0	Pension - Police	0
13,483	24,523	Defined Contribution	24,135
126,379	30,000	Workers' Compensation	22,926
1,180,276	1,246,974	Other Personnel Costs	1,275,221
9,773,066	**10,013,473**		**9,679,423**
2,417,532	3,176,448	Purchased Services	3,606,971
14,102,234	13,904,148	Supplies	15,222,138
0	0	Capital Outlays	0
3,766,382	3,816,827	Interfund/Interdepartmental Charges	3,881,803
396,548	0	Other Costs	0
176,334	0	Debt Service	0
0	0	Reserves	0
0	0	Other Financing Uses	0
20,859,031	**20,897,423**		**22,710,912**
30,632,097	**30,910,895**		**32,390,335** Total

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Group Insurance Fund

FY2010 Actuals	FY2011 Adopted	DESCRIPTION	FY2012 Adopted	
648,967	875,884	Salaries, Regular (Full Time)	779,065	
0	0	Salaries, Permanent Part-time	0	
0	0	Salaries, Sworn	0	
38413.22	34739	Salaries, Extra Help	38472	
0	0	Salaries, Extra Help Sworn	0	
117	0	Overtime	0	
0	0	Pension - Fire	0	
110,646	161,952	Pension - General	57,758	
0	0	Pension - Police	0	
22,480	29,326	Defined Contribution	31,478	
562	0	Workers' Compensation	0	
729,890	451,295	Other Personnel Costs	115,146	
1,551,075	**1,553,196**		**1,021,917**	
235,861	516,278	Purchased Services	734,865	
22,672	88,720	Supplies	73,920	
-	200,000	Capital Outlays	-	
890,243	784,928	Interfund/Interdepartmental Charges	1,615,104	
104,130,792	98,229,900	Other Costs	103,250,650	
(104,655)	200,000	Debt Service	200,000	
-	1,059,382	Reserves	1,260,512	
-	-	Other Financing Uses	-	
105,174,912	**101,079,208**		**107,135,050**	
106,725,989	**102,632,404**		**108,156,968**	Total
1,592,825,397	**1,647,923,018**	**Grand Total**	**1,688,601,015**	

SUMMARY OF REVENUES AND EXPENSES

GENERAL FUND

Revenues	**FY2010 ACTUALS**	**FY2011 ADOPTED**	**FY2012 ADOPTED**
Current year property taxes	209,507,639	185,391,189	176,478,244
Local option sales tax	92,954,728	100,580,000	100,580,000
Public utility franchise	54,311,741	49,132,391	63,400,000
Indirect cost recovery	29,866,221	34,492,287	30,779,400
General business license	34,141,843	39,730,000	38,825,950
Insurance premium	23,079,134	23,000,000	23,575,000
Other licenses and permits	17,845,287	19,366,898	12,442,751
Fines and forfeitures	12,726,183	20,000,000	19,200,000
Alcohol	14,165,201	16,412,434	5,668,604
Hotel and motel tax	11,042,738	11,000,000	11,935,000
Building permits	6,805,595	7,700,000	6,000,000
Intangible recording taxes	3,129,736	2,536,666	3,373,766
Land and building rentals	8,339,458	8,270,551	4,235,086
Real estate transfer taxes	794,919	1,000,000	1,200,000
Other revenues	33,784,596	40,911,348	52,926,594
Total Revenues	**552,495,017**	**559,523,764**	**550,620,395**

Expenditures	**FY2010 ACTUALS**	**FY2011 ADOPTED**	**FY2012 ADOPTED**
Personnel	309,275,099	331,009,481	326,915,495
Purchased/Contract Services	40,144,193	52,964,943	58,701,061
Supplies	29,978,286	31,935,948	42,505,773
Capital Outlays	2,149,143	4,552,883	1,072,705
Interfund Charges	10,330,017	12,291,944	12,614,419
Other Costs	37,377,125	27,898,685	31,124,994
Debt Service	37,617,374	67,252,044	36,356,203
Reserves	-	27,480,247	27,505,707
Other Financing Uses	20,582,075	4,137,572	13,824,038
Total Expenditures	**487,453,312**	**559,523,747**	**550,620,395**

ENTERPRISE FUND

AVIATION

Revenues	**FY2010 ACTUALS**	**FY2011 ADOPTED**	**FY2012 ADOPTED**
Landing fees	62,602,543	54,265,557	51,031,898
CPTC rentals	73,352,866	51,835,589	47,665,967
Airside Revenue	17,615,437	17,783,344	18,244,042
Cost Recoveries	21,168,667	41,015,923	30,936,529
Non-Airline cost recoveries	6,156,238	12,737,868	10,274,156
Landside Rentals	14,526,776	12,247,507	13,306,696
Concession revenues	199,453,575	204,595,070	78,717,780
Other revenues	6,341,110	4,472,760	151,971,756
Non-Operating Revenue	2,880,906	-	4,246,749
Total Revenues	**404,098,116**	**398,953,618**	**406,395,573**

Expenditures	**FY2010 ACTUALS**	**FY2011 ADOPTED**	**FY2012 ADOPTED**
Personnel	77,043,338	76,327,127	79,015,327
Purchased/Contract Services	67,650,105	107,439,743	85,578,027
Supplies	10,820,197	13,425,893	16,831,991
Capital Outlays	364,092	-	-
Interfund Charges	10,681,776	11,688,292	11,792,568
Other Costs	4,693,847	8,148,876	9,490,001
Debt Service	300,397,315	139,753,632	116,590,457
Reserves	-	42,170,055	87,097,202
Total Expenditures	**471,650,671**	**398,953,618**	**406,395,573**

The FY10 expenses for the Aviation & Aviation Revenue fund includes an equity transfer ($168,850,856) to its renewal and extension

CIVIC CENTER

Revenues	**FY2010 ACTUALS**	**FY2011 ADOPTED**	**FY2012 ADOPTED**
Charge for Services	450,344	125,652	134,000
Operating Transfer	-	1,573,600	1,614,110
Total Revenues	**450,344**	**1,699,252**	**1,748,110**

Expenditures	**FY2010 ACTUALS**	**FY2011 ADOPTED**	**FY2012 ADOPTED**
Personnel Expenses	780,685	775,833	668,889
Purchased Services	348,865	420,120	418,708
Supplies	524,759	485,999	647,734
Interfund Charges	10,227	12,100	7,423
Other Costs	33,611	5,200	5,356
Debt	4,249	-	-
Total Expenditures	**1,702,396**	**1,699,252**	**1,748,110**

PARKS FACILITIES REVENUE FUND

Revenues	FY 2010 ACTUALS	FY 2011 ADOPTED	FY 2012 ADOPTED
Charges for Services	398,485	391,498	466,336
Total Other Funding Sources	-	1,500	8,500
Other Financing Sources	74,083	92,340	-
Total Revenues	**472,568**	**485,338**	**474,836**

Expenditures	FY 2010 ACTUALS	FY 2011 ADOPTED	FY 2012 ADOPTED
Personnel Expenses	286,405	236,999	251,409
Purchased Services	102,747	186,289	109,516
Supplies	57,655	62,050	113,911
Interfund Charges	(3,225)	-	-
Other Costs	30,480	-	-
Debt	879	-	-
Total Expenditures	**474,941**	**485,338**	**474,836**

SOLID WASTE SERVICES FUND

Revenue	FY 2010 ACTUALS	FY 2011 ADOPTED	FY 2012 ADOPTED
Charge for Services	49,661,709	47,725,755	47,174,474
Other revenues	1,752,292	848,100	1,087,500
Total Revenues	**51,414,001**	**48,573,855**	**48,261,974**

Expenditures	FY 2010 ACTUALS	FY 2011 ADOPTED	FY 2012 ADOPTED
Personnel Expenses	17,780,583	19,677,381	19,750,736
Purchased Services	6,830,079	11,443,065	12,185,793
Supplies	741,440	1,743,935	4,057,640
Interfund Charges	8,699,628	14,209,474	10,482,090
Debt	13,583	1,500,000	1,069,668
Other Costs	527,755	-	716,047
Total Expenditures	**34,593,068**	**48,573,855**	**48,261,974**

UNDERGROUND ATLANTA FACILITIES REVENUE FUND

Revenues	FY 2010 ACTUALS	FY 2011 ADOPTED	FY 2012 ADOPTED
Investment Income	64,317	-	
Interfund Operating Transfers	9,069,467	7,300,000	9,190,137
Other revenues	2,950,302	2,032,980	2,032,980
Total revenues	**12,084,086**	**9,332,980**	**11,223,117**
Expenditures			
Purchased Services	2,546,085	2,116,592	3,060,186
Supplies	9,165	-	10,356
Other Costs	24,100	-	28,925
Debt	9,912,923	7,216,388	8,123,650
Total Expenditures	**12,492,272**	**9,332,980**	**11,223,117**

WATER AND WASTEWATER FUND

Revenues	FY 2010 ACTUALS	FY 2011 ADOPTED	FY 2012 ADOPTED
Intergovernmental Revenues	109,059,340	64,624,546	64,108,795
Water and Sewer Service Revenue	340,391,113	375,859,219	415,317,408
Charges for Other Services	31,499,545	28,655,976	30,481,333
Fines & Forfeitures	238,350	200,000	79,450
Interest income	2,947,640	8,750,000	1,221,629
Miscellaneous Revenues	5,072,542	12,500	41,192
Other Financing Sources	8,259,927	1,620,417	2,243,910
Total Revenues	**497,468,457**	**479,722,659**	**513,493,717**

Expenditures	FY 2010 ACTUALS	FY 2011 ADOPTED	FY 2012 ADOPTED
Personnel Expenses	77,076,032	84,310,887	79,116,715
Purchased Services	27,539,084	39,286,625	38,290,673
Supplies	32,053,954	35,173,435	38,420,847
Capital Outlays	100,063	-	37,650
Interfund Charges	18,222,944	18,869,155	20,280,016
Other Costs	20,553,994	40,509,892	50,882,489
Debt Services	8,340,684	8,960,684	8,750,685
Reserve	62,310,752	28,009,573	42,081,523
Other Financing Uses	352,275,132	224,602,408	235,633,119
Total Expenditures	**598,472,639**	**479,722,659**	**513,493,717**

The FY10 expenses for the Water & Wastewater Revenue fund includes an equity transfer ($208,968,854) to its renewal and extension

OTHER FUNDS

EMERGENCY 911 FUND

Revenues	**FY 2010 ACTUALS**	**FY 2011 ADOPTED**	**FY 2012 ADOPTED**
Charges for Services	10,840,606	11,900,000	11,202,121
Interfund Operating Transfers	6,214,192	4,188,272	4,633,871
Total Revenues	**17,054,798**	**16,088,272**	**15,835,992**
Expenditures			
Personnel Expenses	9,245,706	10,111,448	10,000,576
Purchased Services	5,820,215	5,886,404	5,367,696
Supplies	31,442	90,420	99,058
Capital Outlays	-	-	368,661
Total Expenditures	**15,097,363**	**16,088,272**	**15,835,992**

FLEET SERVICES FUND

Revenues	**FY 2010 ACTUALS**	**FY 2011 ADOPTED**	**FY 2012 ADOPTED**
Charges for Services	24,035,275	3,816,827	3,881,803
Interfund Operating Transfers	-	48,300	-
Other revenues	-	27,045,768	28,508,532
Total Revenues	**24,035,275**	**30,910,895**	**32,390,335**
Expenditures			
Personnel Expenses	9,773,066	10,013,472	9,679,423
Purchased Services	2,417,532	3,176,448	3,606,971
Supplies	14,102,234	13,904,148	15,222,138
Interfund Charges	3,766,382	3,816,827	3,881,803
Other Costs	396,548	-	-
Debt	176,334	-	-
Total Expenditures	**30,632,097**	**30,910,895**	**32,390,335**

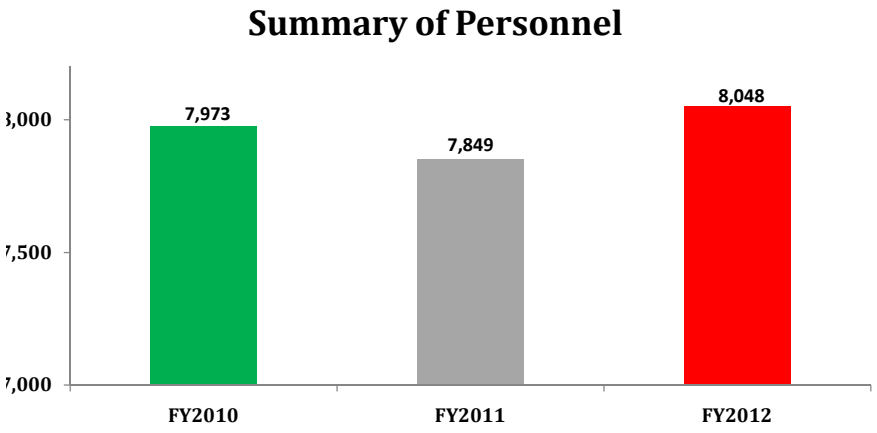
GROUP INSURANCE FUND

Revenues	**FY 2010 ACTUALS**	**FY 2011 ADOPTED**	**FY 2012 ADOPTED**
Investment Income	(14,197)	-	-
Other Financing Sources	107,263,021	100,336,180	107,661,712
Other revenues	1,396,186	2,296,224	495,255
Total Revenues	**108,645,009**	**102,632,404**	**108,156,967**

Expenditures	**FY 2010 ACTUALS**	**FY 2011 ADOPTED**	**FY 2012 ADOPTED**
Personnel Expenses	1,551,075	1,553,196	1,021,917
Purchased Services	235,861	516,278	734,865
Supplies	22,672	88,720	73,920
Capital Outlays	-	200,000	-
Interfund Charges	867,533	784,928	1,615,104
Other Costs	104,153,503	98,229,900	103,250,650
Lease Expenses	-	-	200,000
Reserve	-	1,059,382	1,260,512
Debt	(127,365)	200,000	-
Total Expenditures	**106,703,279**	**102,632,404**	**108,156,967**

SUMMARY OF PERSONNEL

DESCRIPTION	FY2010 ADOPTED	FY2011 ADOPTED	FY2012 ADOPTED	FY2012 VS. FY2011 CHANGE
EXECUTIVE OFFICES	117.00	133.00	153.00	20.00
CITY COUNCIL	39.00	40.00	46.00	6.00
JUDICIAL AGENCIES - COURT OPERATIONS	101.00	102.00	102.00	0.00
JUDICIAL AGENCIES - PUBLIC DEFENDER	13.00	17.00	17.00	0.00
JUDICIAL AGENCIES - SOLICITOR'S OFFICE	18.00	34.00	34.00	0.00
ATLANTA CITIZENS REVIEW BOARD	4.00	4.00	4.00	0.00
ETHICS OFFICE	3.00	3.00	3.00	0.00
INTERNAL AUDITOR'S OFFICE	11.00	11.01	11.49	0.48
AVIATION	550.00	506.00	538.00	32.00
CORRECTIONS	294.00	309.00	309.00	0.00
FINANCE	144.00	142.37	138.37	(4.00)
FIRE & RESCUE SERVICES	983.00	1,000.00	1,030.00	30.00
HUMAN RESOURCES	40.00	37.00	38.00	1.00
INFORMATION TECHNOLOGY	81.00	89.00	95.50	6.50
LAW	64.00	64.00	75.00	11.00
PARKS, RECREATION AND CULTURAL AFFAIRS	295.00	331.00	300.50	(30.50)
PLANNING & COMMUNITY DEVELOPMENT	128.00	110.85	116.25	5.40
POLICE SERVICES	2,124.00	2,217.00	2,342.00	125.00
PROCUREMENT	35.00	30.00	32.99	2.99
PUBLIC WORKS	702.00	725.00	730.50	5.50
WATERSHED MANAGEMENT	1,393.00	1,172.00	1,150.00	(22.00)
GROUP INSURANCE	13.00	14.00	14.00	0.00
GRANTS, CAPITAL, TRUST-PRIOR YEAR	821.00	757.77	767.40	9.63
Total full-time equivalent employees	**7,973.00**	**7,849.00**	**8,048.00**	**199.00**



4

REVENUE OVERVIEW

REVENUE FORECAST SUMMARY

MAJOR REVENUE SUMMARIES

ADOPTED BUDGET
FY 2012

REVENUE FORECAST SUMMARY

FORECAST METHODOLOGY

The City's Department of Finance continues a solid partnership with the Selig Center for Economic Growth at the University of Georgia. The economic opinion and subsequent forecast are predicated on substantial economic improvement. The forecast analysis compares pre-recession economic performance for the years 2006 and 2007 with post-recession forecasted performance. Key metrics include Atlanta Unemployment rate, Manufacturing Shipments, Georgia Housing Starts for Single Family and Multifamily, Atlanta Personal Income, Wages and Salary, U.S. Consumer Price Index (% Annualized), Georgia Disposable Income, and Georgia State Product by Sector.

CITY CHARTER REQUIREMENT

The responsibility for revenue anticipations and specified appropriations is fixed by law by the Budget Commission. The Budget Commission may not anticipate in any year an amount in excess of 99% of the normal revenues of the City actually collected during the previous year with the following exceptions for tax rate or fee increases plus any accumulated cash surplus carried forward from the previous year.

REVENUE ANTICIPATIONS

The FY 11 forecast is $549 million, and the FY12 General Fund Revenue Anticipation is $550 million. Thus, the FY12 General Fund Revenue Anticipations are consistent with the City Charter requirements. The FY 12 General Fund Revenue Anticipations consist of $544 million of anticipated revenues for FY 12 and $6.9 million of prior year fund balance. The FY 12 Anticipations incorporate a review and analysis of state and local economic metrics and reports.

The City's property tax base represents one-third of General Fund revenues. Property tax revenue continues to be budgeted conservatively as the effects of a continued freeze on reassessments (Senate Bill 233) and contraction within the commercial sector of the tax digest. A more detailed discussion on Property Tax revenues is provided later in the Revenue Section. Sales tax revenue represents 18% of General Fund revenues and is the most susceptible revenue source to shifts in the economy.

The FY 10 Property tax revenue reflects an increase in the millage rate from 7.12 mills in FY 09 to 10.24 mills in FY 10. The forecasted decline in FY 11 property tax revenues reflects a decline in the residential tax base, freeze limits on reassessments and successful tax appeals. The FY 12 millage rate is held constant at 10.24 mills and assumes a 95% collection rate.

The sales tax revenue decrease from FY 08 to FY 09 reflects a sharp decline in consumer spending as the U.S. recession and the financial crisis beset the entire nation. The Local Option Sales Tax is based on a previous negotiated percentage of 42.87% per the last U.S. Census (2000). The next re-negotiated percentage will be effective January 2013.

The FY 12 Revenue Anticipations continues a conservative approach in the City's revenue forecasting. The City's fiscal discipline is demonstrated as key elastic sources continue to be anticipated below pre-recession levels. The City will monitor the FY 12 anticipations and provide timely monthly revenue report updates to ensure management response as dictated by economic conditions.

MAJOR REVENUE SUMMARIES

GENERAL FUND

	Audited FY 2009	Audited FY 2010	Forecast FY 2011	Budget FY 2012
Taxes				
Current Year Property Tax	$144,134,889	$209,507,639	$189,775,599	$176,478,244
Prior Year Property Tax	7,248,326	1,914,084	(3,284,039)	-
Public Utility Tax	5,530,924	6,871,694	6,400,289	6,500,000
Intangible Recording Tax	3,307,974	3,129,736	3,286,034	3,373,766
Real Estate Transfer Tax	966,753	794,919	902,171	1,200,000
Penalties and Interest	1,472,952	1,416,424	1,956,470	1,000,000
Sub-Total Taxes	162,661,818	223,634,496	199,036,523	188,552,010
Other Taxes				
Sales Tax	87,789,288	92,954,728	97,000,000	100,580,000
Public Utility Franchise tax	52,516,427	54,311,741	68,100,000	63,400,000
Insurance Premium Tax	23,297,721	23,079,134	22,408,403	23,575,000
Wholesale Alcohol Tax	9,663,165	9,321,197	9,383,107	10,007,954
Hotel/Motel Tax	11,456,838	11,042,738	11,971,875	11,935,000
Alcohol Tax-By-The Drink	4,928,055	4,844,004	4,872,298	5,668,604
Motor Vehicle Tax	5,868,705	7,736,991	7,696,695	7,850,000
Other taxes	3,706,154	270,321	395,526	-
Sub-Total Other Taxes	199,226,354	203,560,854	221,827,904	223,016,558
Licenses and Permits				
General Business Licenses	38,018,271	34,141,843	36,598,583	38,825,950
Building Permits	6,825,809	6,805,595	3,931,962	6,000,000
Alcohol Licenses	6,309,818	6,349,359	7,111,332	7,095,824
Other Licenses and Permits	12,154,692	11,495,927	11,359,276	12,442,751
Sub-Total Licenses and Permits	63,308,590	58,792,724	59,001,153	64,364,525
Charges for Services				
Indirect Cost Recovery	23,525,518	29,866,221	30,000,000	30,779,400
Other Charges for Services	3,429,916	4,408,764	4,310,068	4,512,573
Sub-Total Charges for Services	26,955,434	34,274,985	34,310,068	35,291,973
Fines and Forfeitures	13,518,444	12,726,183	18,355,174	19,200,000
Miscellaneous Revenue				
Land and Building Rentals	2,248,589	2,794,787	2,569,460	4,235,086
INS Inmate Lease	5,219,191	4,497,915	4,027,257	3,911,076
Fulton Inmate Lease	6,608,716	-	-	-
US Marshall Lease	4,160,854	-	-	-
Recoveries	4,273,600	1,817,599	1,558,730	1,500,000
Other Miscellaneous Revenue	1,593,682	7,041,776	502,682	7,549,167
Sub-Total Miscellaneous Revenue	24,104,631	16,152,077	8,658,129	17,195,329
Other Financing Sources				
Interest Earnings	171,047	1,881,705	2,606,961	2,000,000
Operating Transfers	15,260,864	1,187,209	5,535,786	800,000
Other Financing Sources	6,385,845	284,786	(18,339)	200,000
Sub-Total Other Financing Sources	21,817,756	3,353,700	8,124,408	3,000,000
GRAND TOTAL	**$511,593,026**	**$552,495,019**	**$549,313,358**	**$550,620,395**

Insurance Premium Tax

The insurance premium tax is levied to every insurance company, domestic, or foreign operating within the State of Georgia. Each insurance company is assessed a tax at the rate of 2.25% on the gross direct premiums. The premium tax is remitted to the Georgia Department of Insurance. The City's share is based on the population of the City relative to all incorporated cities and the State population.

FY 2012 Forecast:

The forecast is stable since the insurance premium tax is less susceptible to shifts in the economy than other corporate income derived taxes.

Wholesale Alcohol Tax

Alcohol taxes are levied on wholesale distributors at the rate of .22 cents per liter. A 3% tax-by-the-drink is also assessed on patrons of eating and drinking alcohol establishments within the City limits. The alcohol taxes category has remained relatively stable through the current recession.

FY 2012 Forecast:

The forecast is flat though this revenue category has exhibited resilience through the current recession.

Hotel/Motel Tax

The hotel/motel tax is currently levied at the rate of 7% on the rent for occupancy of a guestroom in a hotel in the City. The tax is shared between the City, Atlanta Conventions Visitors Bureau, Georgia World Congress, and the Georgia Dome. The City's share of the hotel/motel tax is 28.56%, with the remaining 71.44% distributed by the City to the aforementioned entities. This tax is collected on the 20th day of every month by the City.

FY 2012 Forecast:

Hotel/motel revenue is forecasted at the 7% rate; any additional increase is subject to legislative approval.

Public Utility Franchise

This category includes franchisee fee assessments for electric, gas, cable and telecommunication companies. Georgia Power remits an annual payment in January of each year; the fee is based on 5% of gross receipts for this company. Georgia Power accounts for two-thirds of all franchise payments. The telecommunication companies remit payments on a quarterly basis at the rate of 3% of gross receipts.

FY 2012 Forecast:

The outlook for telecommunication companies is stable and based on local recurring gross receipts.

LICENSES AND PERMITS

General Business License

The general business tax also known as the occupational tax is levied on all entities conducting business in the City. The business tax is computed on two separate criteria 1) Estimated Gross Revenue and 2) Number of Employees. The estimated gross revenue amount filed in the prior year is adjusted by the Actual Gross amount when filing for the next year's business tax. The business tax is closely tied to corporate income and employment levels.

FY 2012 Forecast:

The forecast is predicated on no appreciable improvement in corporate income and a forecasted unemployment rate of 9.5%.

Building Permits

Building permit fees are one of the most economically sensitive revenue sources closely tied to the real estate and construction sectors. Building permits are currently assessed at the rate of $5.00 per $1,000 of total construction value with a minimum fee of $50; no fee is required for repair work less than $2,500. Pursuant to City Ordinance, a building permit is required to construct, erect, demolish, alter or repair any building, structure, equipment, appliance or system. Building permit revenue has declined significantly through the current recession.

FY 2012 Forecast:

The forecast is predicated on normal "recession level" activity with no substantial increase in permit revenues. This revenue source continues to be impacted significantly due to the weak construction sector.

Other Licenses/Permits

This category is primarily comprised of Alcohol related licenses and the Departments of Planning, Police, Fire, and Public Works regulatory permits.

FY 2012 Forecast:

The forecast reflects a modest improvement in the consumer spending at eating and drinking establishments.

CHARGES FOR SERVICES

Indirect Cost Recovery

The City allocates a portion of general services costs such as purchasing, accounting, budgeting, personnel administration, and certain other indirect costs based on allocation methodology determined by an independent cost allocation plan.

FY 2012 Forecast:

The forecast is predicated on the City's cost allocation plan.

FINES & FORFEITURES

Fines and forfeitures are comprised primarily of traffic fines and forfeitures. Fines and forfeitures are administered through the City Municipal Court.

FY 2012 Forecast:

The forecast is predicted on a continuation of strong enforcement of traffic violations through increased Police ticketing issuance.

OTHER FINANCING SOURCES

Interest Earnings

This is based on the City's interest earnings from the General Fund's equity share in the Cash Pool.

Operating Transfers

This category is comprised of 50% Car Rental tax allocations.

FY 2012 Forecast:

The forecast reflects agreed upon allocation for the General Fund.

OVERALL FISCAL YEAR FORECAST

The Fiscal Year 2012 General Fund revenue forecast (anticipation) is based on no measurable return to pre-recession levels. Similar to local governments throughout the United States, the new normal in post recession U.S. City revenues are predicated by consumer confidence and employment levels. These key economic drivers for the City impact 44% of FY 12 General Fund revenues. Separately, property tax revenues which comprise 33% of the FY 12 revenue base do not provide an offset to the economically sensitive revenue sources. The overall General Fund revenue forecast mirrors the economic paradigm in other Atlanta metropolitan governments and large U.S. cities. The pre-recession and post-recession economic data substantiates this fact.

WATER AND WASTEWATER FUND

The Water and Wastewater Fund was established to account for all transactions associated with the operation, development, and maintenance of the City's expansive water and wastewater infrastructure systems. The system is financed by user charges for water and wastewater services and the Municipal Option Sales Tax.

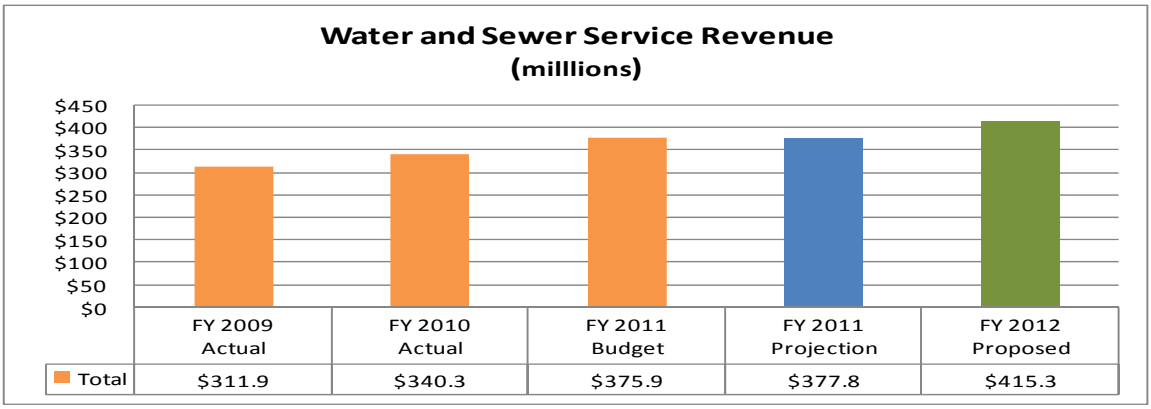
Water and Sewer Service Revenue

This category includes Water and Sewer Service Charges, Inter-jurisdictional revenue, Grease permits, and other selected revenue accounts. The FY 2012 Anticipation, $415.3M, is $39.4M higher than the FY 2011 Anticipation, $375.9M. The increase is due primarily to the FY 2012 approved 12% rate increase for Water and Sewer service with an effective date of July 1, 2011. In 2008, the Atlanta City Council approved a rate increase program that provided for system-wide rate increases of 27.5%, 12.5%, 12.5% and 12% over the period FY 2009- 2012. The rate increases were necessitated for finance compliance with the City's wastewater system Consent Decrees and water system Administrative Orders (as well as invest in improvements in DWM operational performance).

Charges for Services

This category includes Inter-jurisdictional revenue, Grease permits, and other selected revenue accounts. The FY 2012 Anticipation, $30.4M, is $1.8M higher than the FY2011 Anticipation, $28.6M. the increase is due primarily to a slight increase in inter-jurisdictional revenue.

Revenues	FY 2011	FY 2012	$Increase/ Decrease	%Increase/ Decrease
Water and Sewer Service Revenue	$375,859,219	$415,317,408	$39,458,189	10%
Charges for Services	28,655,976	30,481,333	1,825,357	6%
Intergovernmental Revenues	64,624,546	64,108,795	(515,751)	-1%
Investment Income	8,750,000	1,221,629	(7,528,371)	-86%
Other Financing Sources	1,620,417	2,243,910	623,493	38%
Miscellaneous Revenues	12,500	41,192	28,692	230%
Fines & Forfeitures	200,000	79,450	(120,550)	-60%
Total	**$479,722,658**	**$513,493,717**	**$33,771,058**	**7%**



Intergovernmental revenues

The FY 2012 Anticipation for the Municipal Option Sales Tax is $113M which reflects a $7.1M increase compared to the $106M anticipated in FY 2011. The increase is due to higher than anticipated collections in FY 2011. As a part of the FY 11 budget the Department anticipated $64.6M in the Waster & Wastewater Revenue Fund and $48.9M in the Water & Wastewater Renewal & Extension Fund. The allocation was necessary to balance the Anticipations to the Appropriations in each Fund.

The Municipal Option Sales Tax (MOST) was established under authorizing legislation by the State and was initially placed into effect for a four-year term beginning on October 1, 2004. In March 2008, Atlanta voters elected to renew the MOST for an additional four-year term.

Investment Income

This category is for interest earned as a result of the Department's equity in the Cash Pool. The decrease in anticipations is due to significantly lower earnings on investments and the decision to record the interest associated with the Cash Pool MOU in the Water & Wastewater Renewal & Extension Fund.

Other Financing Sources

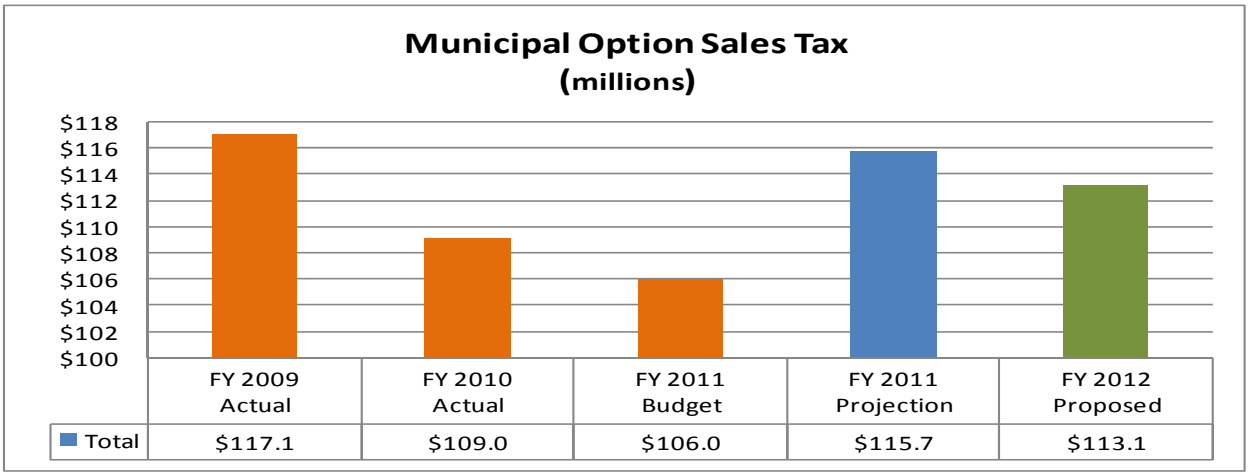
This category includes the administrative fee charged to Fulton County for collecting their sewer payments. Per Article IX Section 9.0 of the agreement the County agrees to pay the City a monthly fee calculated at 8% of the total County monthly collections. The FY 2012 anticipation is $2.2M or $623.4K higher than the FY 2011 anticipation. The Department based its estimate on the average of the FY 2009 Actuals, FY 2010 Actuals, and the FY 2011 projection.

Miscellaneous Revenues

This category includes revenue for recoveries of prior year delinquent accounts/arrearages. The FY 2012 anticipation, $45K, is $32.5K higher than the FY 2011 anticipation, $12.5K. The Department based its FY 2012 estimate on the FY 2011 projections.

Fines & Forfeitures

This category is primarily for revenue associated with Erosion and Sedimentary Control fines. The FY 2012 anticipation, $79.5K, is $120.6K lower than the FY 2011 anticipation. The Department based its estimate on the average of the FY 2009 Actuals, FY 2010 Actuals, and the FY 2011 projections.



AVIATION REVENUE FUND

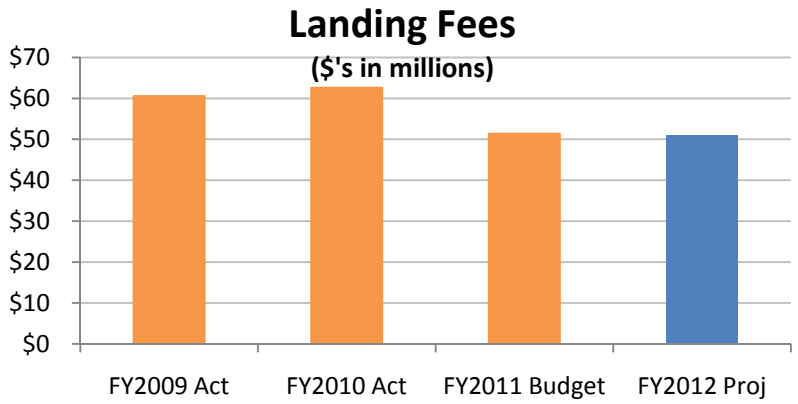
The Department of Aviation was established to operate and maintain Hartsfield-Jackson Atlanta International Airport. Its mission is to provide the Atlanta region a safe, secure and cost-competitive gateway to the world that drives economic development and operates with the highest level of efficiency while exercising fiscal and environmental responsibility. The Department classifies its revenues into two general categories: Aeronautical and Non-Aeronautical.

Revenues	FY 2011	FY 2012	$Increase/ Decrease	%Increase/ Decrease
Aeronautical Revenues:				
Landing Fees	$51,385,285	$51,031,898	($353,387)	-1%
Central Passenger Terminal Complex Rentals	48,119,929	47,665,967	(453,962)	-1%
Airside Rentals	22,468,636	18,244,042	(4,224,595)	-19%
Cost Recoveries: Airline	41,144,671	30,936,529	(10,208,142)	-25%
Non-Aeronautical Revenues:				
Landside Rentals	11,714,109	13,306,696	1,592,587	14%
Public Parking	110,349,788	115,051,468	4,701,680	4%
Inside Concessions	73,243,224	78,717,780	5,474,556	7%
Rental Car	28,280,248	32,095,240	3,814,992	13%
Ground Transportation	2,759,688	1,707,332	(1,052,356)	-38%
Other Commercial Revenues	1,368,359	3,117,745	1,749,386	128%
Cost Recoveries: Non-Airlines	10,827,900	10,274,156	(553,744)	-5%
Miscellaneous Revenues	4,768,727	4,246,720	(522,007)	-11%
Total	**$406,430,564**	**$406,395,572**	**($34,992)**	**0%**

Landing Fees

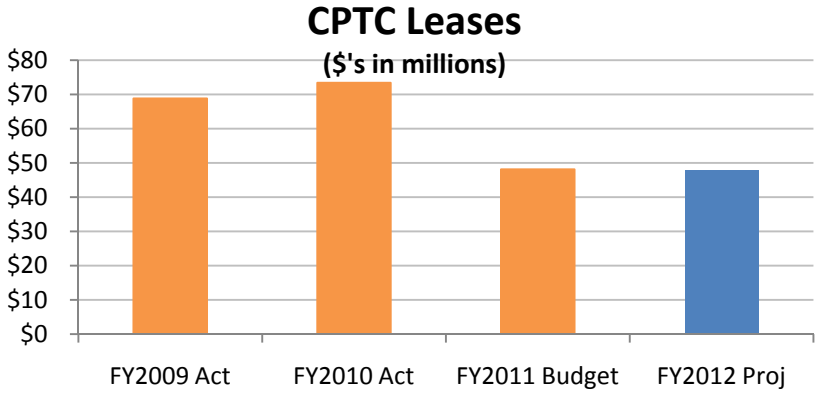
The Department of Aviation collects landing fees from two different sources: 1) basic landing fees and 2) Airfield Improvement Program (AIP) landing fees. The basic landing fee for signatory airlines at Hartsfield-Jackson is $0.16 per 1,000 pounds of landed weight and is intended to recover the cost of operating and maintaining the airfield. AIP landing fees are imposed as cost recovery for certain airfield capital improvements and are collected at a fixed rate and for a fixed duration.

The Airport is expected to experience a 2% growth in passengers in FY2012 and basic landing fees are expected to increase accordingly. However, as part of the 2010 lease extension agreement with the signatory airlines, beginning in October of 2010 the airlines would cease paying a supplemental landing fee for the operation and maintenance of runway 10/28 (the 5th runway). This amounts to a decrease in FY2012 basic landing fees of approximately $1.5 million over FY2011. Countering this decrease, however, is the inclusion of a full year's recovery for the Airport's Surface Management System (SMS) and the recalculation of various Airfield Improvement Program (AIP) landing fees due to the refinancing of the 2003RF B/C General Airport Revenue Bonds which will generate an additional $1.1 million in FY2012.



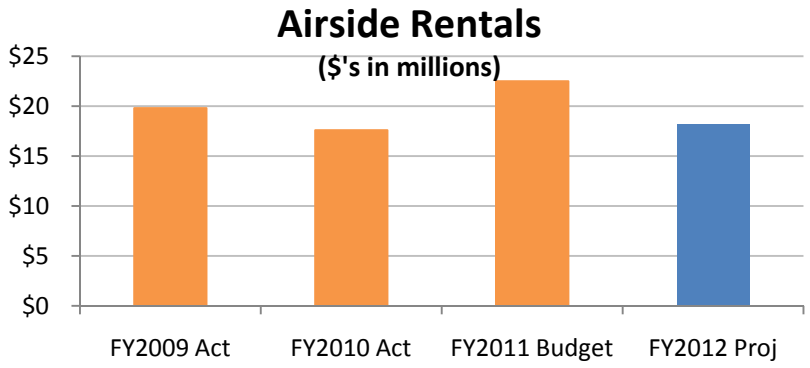
Central Passenger Terminal Complex (CPTC) Rentals

The Department of Aviation charges each of its airline tenants rent for space occupied within the Central Passenger Terminal Complex (CPTC). These rents are for the recovery of capital costs associated with the construction and upgrade of the CPTC's numerous facilities. In September of 2010, the bonds associated with the original construction of Atlanta's airport were defeased. In accordance with the original CPTC lease, and the 2010 CPTC lease extension, the rental charges associated with these capital costs ceased. The amount of these charges was $20.1 million per year. This reduction was only realized for 9 months in FY2011, and thus the addition of 3 additional months in FY2012 represents a significant decline. In addition to this, increasing concession revenues is expected to result in approximately $5.0 million increase in credits to the signatory airline's rental charges. The net result is an expected $0.5 million decrease in FY2012.



Airside Rentals

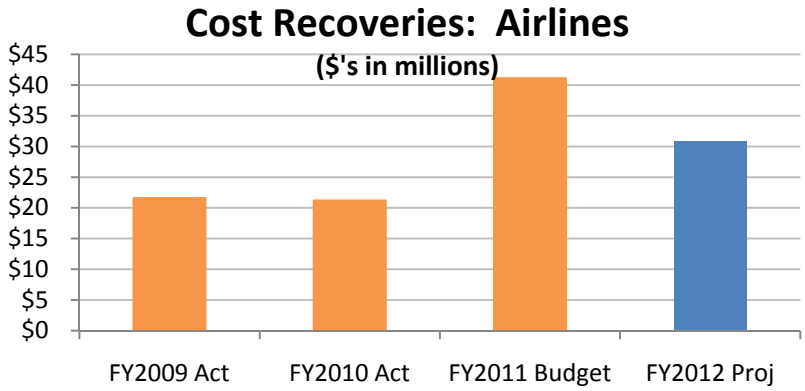
Airside rentals are rental revenue collected for space occupied by the Airport's numerous airline and airline-support tenants. In FY2011, the Department did not increase its airside rentals to the extent anticipated as it sought to keep airline payments low. As a result, both FY2011 and FY2012 airside rental revenue is expected to increase only modestly.



Cost Recoveries

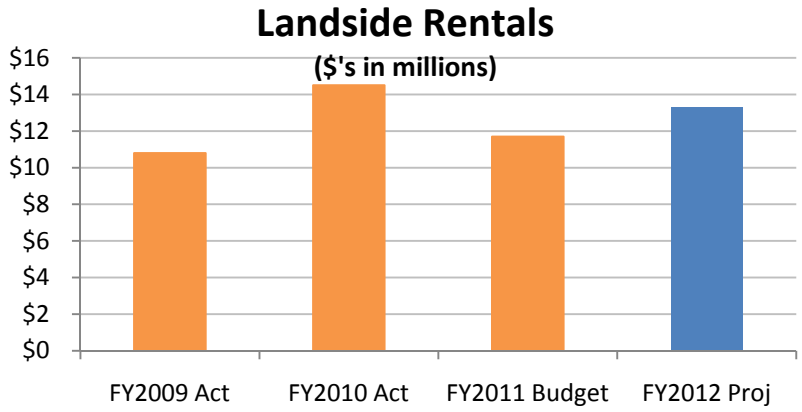
The international concourses at ATL are maintained and operated by a 3rd party contractor. This 3rd party contractor currently bills the airlines directly for these services. As part of the FY2011 planning process, however, Airport management made the decision to include the 3rd party operator's costs as part of Airport operating expenses and build these costs into its charges to the airlines. This initiative was not actualized in FY2011 and is not expected to be fully implemented until FY2013. As a result, the Department is no longer budgeting for these expenses either in its operation budget or in its revenue budget for FY2012. The result is a $17.5 million decrease in FY2012 revenue budget over FY2011. However, this decrease will be offset dollar-for-dollar by a decrease in budgeted operating expenses.

The addition of the Maynard H Jackson International Terminal (MHJIT) will add an additional $3.6 million in cost recovery revenue as it is expected to open in spring of 2012. Additionally, the DOA will incur approximately $4.9 million in structural repairs to its automated people mover system in FY2011. This will result in an increase of $3.0 million for FY2012, as these costs are recovered at 60% of their costs one year in arrears.



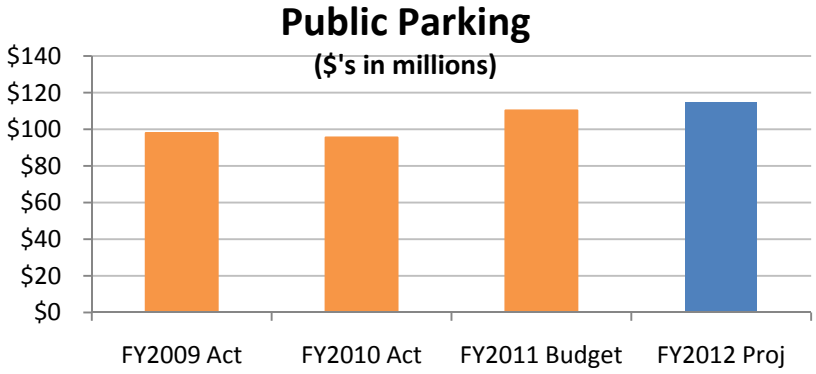
Landside Rentals

Landside rentals are revenues collected for space occupied in any of the Airport's off-airfield or landside properties. Many of these leases will have escalations effective in FY2012. Additionally, the Airport is seeking to increase its non-aeronautical revenue through several new initiatives involving off-airport properties. The combined effect is an expected increase of nearly $1.6 million in FY2012.



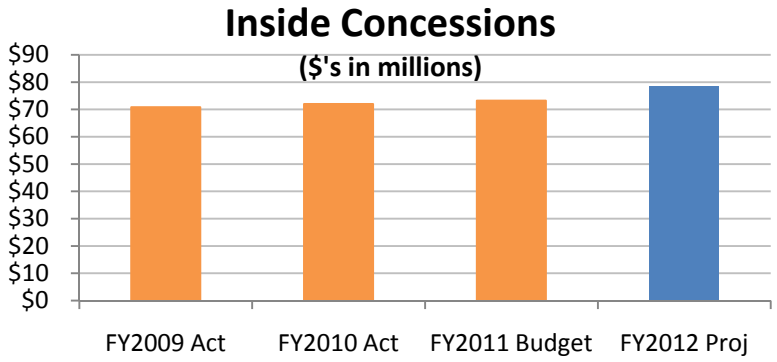
Public Parking

In FY2011, the Airport increased its public parking rates for its hourly, daily, and economy parking lots. As a result, parking revenues were budgeted to increase by nearly $15.6 million in FY2011. FY2011 run rates, however, indicate that this increase in annual revenues will be nearly $17.5 million. The increase in passenger traffic in FY2012, therefore, has further prompted the Department to raise its FY2012 annual parking revenue projection to $115.1 million.



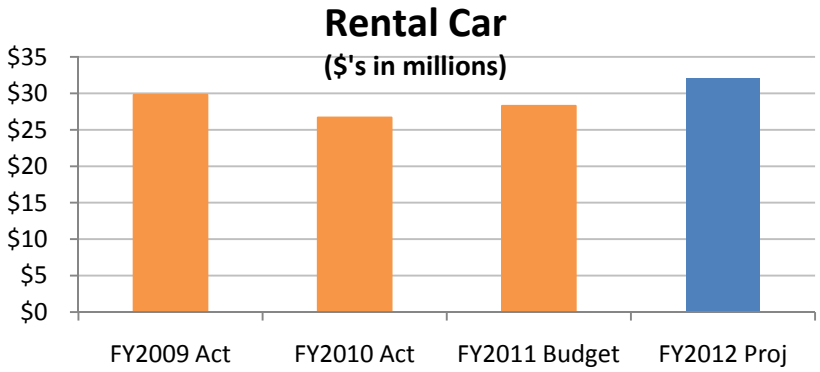
Inside Concessions

FY2012 is expected to see significant increases in inside concessions revenues. These revenues are collected from that Airport's various food & beverage, retail, service, duty-free, and advertising outlets. The opening of MHJIT in the spring of 2012 is expected to increase these revenues significantly as new stores are opened and additional international passengers pass through the airport. Additionally, new leases signed with concessionaires resulting from a winter/spring 2011 RFP are expected to increase the rental rates of the Airport's food & beverage outlets. These outlets account for approximately half of the Airport's inside concessions revenues.



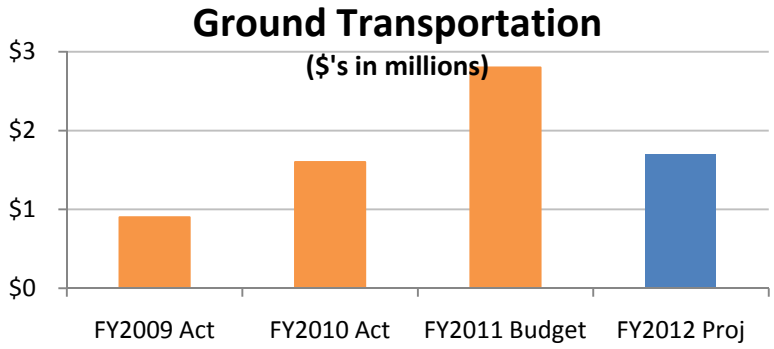
Rental Car

The economic recovery experienced in FY2011 has produced a dramatic increase in rental car revenues over what was originally anticipated. Improvements in U.S. employment as well as increases in personal disposable income have increased passenger's propensity to spend on the more expensive modes of transportation to and from the Airport. Whereas passenger volumes have increased by approximately 2% year-over-year in the first two quarters of FY2011, rental car transaction days have increased by over 10% during the same period. This trend is expected to continue into FY2012, resulting in an expected 13% increase over the FY2011 revenue budget.



Ground Transportation

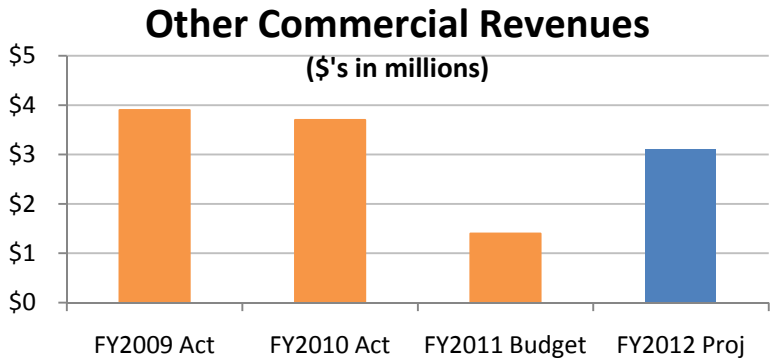
The FY2011 revenue budget included rate increases for the Airport's numerous off-airport parking shuttles, limousine services, hotel shuttle services, and other ground transportation venues. These rate increases did not come to fruition, however, and the revenues collected from ground transportation services are now expected to increase only with increases in passenger traffic for both FY2011 and FY2012.



Other Commercial Revenues

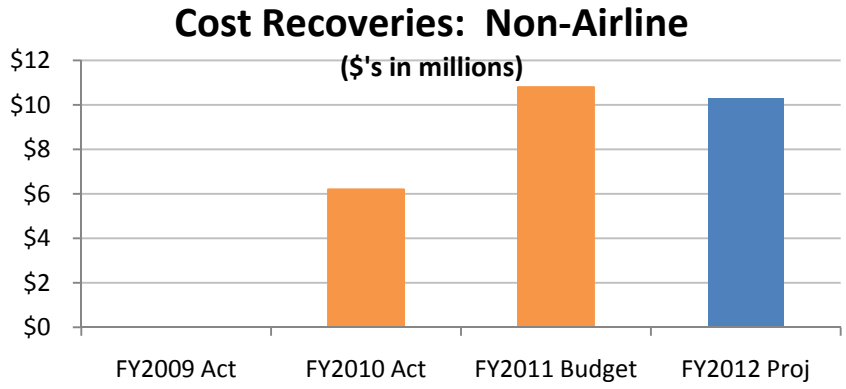
Included in this category are revenues collected from WiFi offerings to customers and vendors, Executive Conference Center (ECC) services, public telephone facilities, registered traveler services, and marketing fees. These revenues have declined since FY2009 because of several factors, including the discontinuance of registered traveler services in FY2010 ($740,000 per year), the discontinuance of the Executive Conference Center services in FY2011 ($250,000 per year), and a change in accounting practices regarding the marketing fees in FY2011 (funds collected from this program are now booked as current liabilities on the Department's balance sheets and are not recognized as revenue).

As part of the FY2011 revenue budget, the Department had intended to offer free WiFi service to ATL passengers, which resulted in an annual revenue budget of only $1.4 million. Since that time, the Department has decided not to make this service free of charge, which has produced an expected revenue forecast of $3.1 million in FY2011. The forecasted amount for FY2012 has only increased marginally over the projected FY2011 amount and is only a function of an expected increases in passenger volume.



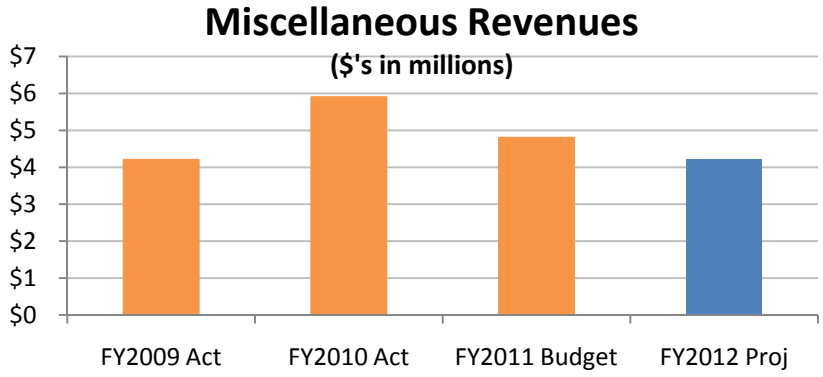
Cost Recoveries: Non-Airline

Included in this category are rents collected from the rental car companies and charges to rental car customers in the form of a Customer Facility Charge (CFC). They are collected as reimbursement for the operation and maintenance of the 67.5 acre Rental Car Center (RCC). This facility opened in December of 2010. These payments are set such that the Department is reimbursed for 100% of its RCC operating and maintenance expenses.



Miscellaneous Revenues

This category contains revenue streams from a multitude of sources, most of which produce revenue streams of less than $1 million per year. It also contains any one-time collections from disputed billings and legal settlements.



BRANCHES

EXECUTIVE OFFICES

CITY COUNCIL

JUDICIAL AGENCIES – COURT OPERATIONS

JUDICIAL AGENCIES – PUBLIC DEFENDER

JUDICIAL AGENCIES – SOLICITOR'S OFFICE

BOARDS

ATLANTA CITIZENS REVIEW BOARD

BOARD OF ETHICS

INTERNAL AUDITOR'S OFFICE

DEPARTMENTS

AVIATION

CORRECTIONS

FINANCE

FIRE & RESCUE SERVICES

HUMAN RESOURCES

INFORMATION TECHNOLOGY

LAW

PARKS, RECREATION AND CULTURAL AFFAIRS

PLANNING & COMMUNITY DEVELOPMENT

POLICE SERVICES

PROCUREMENT

PUBLIC WORKS

WATERSHED MANAGEMENT

NON-DEPARTMENTAL

5

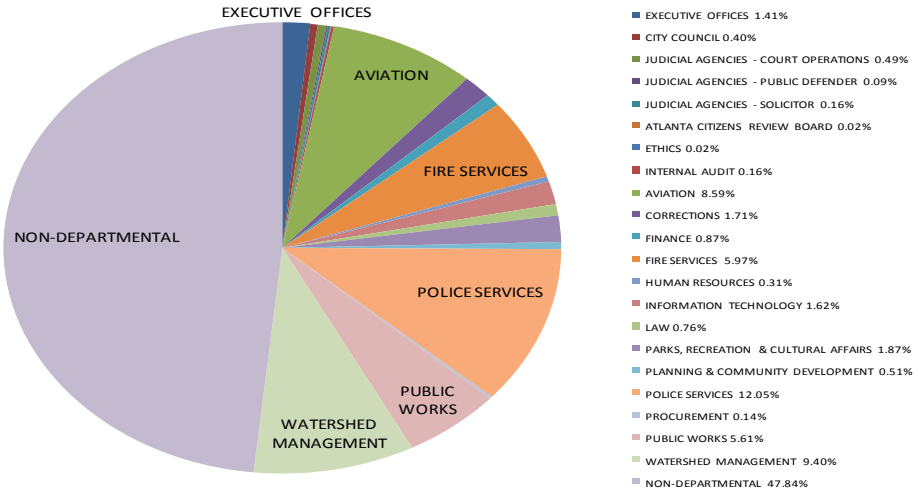
OPERATIONAL SUMMARIES

ADOPTED BUDGET
FY 2012

OPERATIONAL DEPARTMENTAL SUMMARY OVERVIEW

The **executive body** carries out the laws that have been instituted by the City Council. It is responsible for the day-today operations of city government departments. The **legislative body**, comprised of the City Council, makes the laws that govern the city. It is responsible for the development of policies, which serve as operational guidelines, and establishes the parameters for the administration of city government. The **judicial body** is comprised of Court Operations, the Public Defender's office as well as the Solicitor's office and is responsible for interpreting the law. In addition to the three bodies of City government, there are three boards, which are comprised of the Atlanta Citizens Review Board, the Ethics Board, and the City Internal Auditor's Board.

The operational departmental summaries provide an overview of services along with the financial and position data for fiscal years 2009 to 2012. There is also an explanation of major variances between FY2011 Adopted and the FY2012 Proposed budgets.



As depicted in the preceding chart, the operating budget totals $1.6B, and it provides each department's percentage of the total. The largest percent of the total or 48% is due to the citywide non-departmental operating budget. The non-departmental budget includes reserves and debt service costs for the general fund as well as for the enterprise funds including Aviation and Watershed Management.

EXECUTIVE OFFICES

Mission Statement

The mission of the Department of Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within City government to effectively accomplish and execute the laws of the City. Through its various offices, Executive Offices seeks to determine the most efficient manner to provide quality services to the citizens of the City.

Summary of Operations

The Department of Executive Offices is comprised of three major offices: *The Office of the Mayor, the Office of the Chief of Staff and the Office of the Chief Operating Officer*. These offices include Divisions that provide operational support for various activities.

Divisions/Offices Descriptions

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors. The Chief of Staff is supported by the following organizations:

The Office of Communications provides strategic counsel on message development for the Mayor and the City of Atlanta; plans and executes special events and projects that advance administrative priorities; manages relationships with dozens of local and national print, broadcast and online media outlets; organizes Mayoral press conferences, interviews and announcements; partners with the city's public information officers on projects; and leads in crisis communications. Daily functions include writing speeches, talking points, media advisories, press releases, communications plans, ceremonial documents, and correspondence on behalf of the Mayor. The Office manages digital communications through the City of Atlanta website at www.atlantaga.gov and via social media channels such as Facebook, Twitter and YouTube. The Mayor's Office of Communications also includes the operations of City Channel 26.

City Channel 26 operates under the umbrella of the Mayor's Office of Communications. Channel 26 provides 24-hour programming that is useful, informative and timely for Atlanta residents. Channel content includes coverage of Mayoral speeches, announcements and events, as well as live and taped broadcasts of Atlanta City Council meetings and committee meetings. In addition, the City Channel 26 team produces original content such as "City Talk," a long-format monthly news program, and news briefs, public service announcements and special features on current events, neighborhood happenings, and topics of special interest to City of Atlanta residents and business owners.

The Office of Constituent Services provides the direct linkage between the residents of Atlanta and the Mayor's Office. The Office addresses residents concerns and complaints by collaborating with City agencies and offers an avenue for residents to voice their concerns and suggestions on improvements of city services.

The Office of External Affairs was established to create and maintain working relationships with state, federal and local government entities; consular and diplomatic corps, bi-lateral chambers of commerce and international trade offices in order to maximize the City's opportunities to impact public policy, increase revenues, and foster its growing stature as a global city and key player in trade and commerce, citizen diplomacy and intercultural understanding.

The Office of Human Services improves and enhances the lives of the residents of the City of Atlanta through service coordination, program development, advocacy and resource mobilization. Utilizing federal and state funding, the Office contracts with a network of agencies to ensure the social service needs of citizens are met.

The Office of Special Events (a.k.a. Civil Events) oversees the permitting process of all current outdoor festivals, large gatherings and assemblies. The office works as a liaison between the event organizer and various city departments to insure that event organizers comply with city laws throughout the permitting process of outdoor events on private, public and commercial property; Acts as the liaison between the film and television industries and the Mayor's Office to help facilitate issues when they arise as it pertains to filming in the City of Atlanta; Oversees logistic and creative vision surrounding events that support the Mayor's initiatives (i.e. Senior Day, Census Day, V103 Respect Yourself, Respect the "A", Fashion Night Out, Mayor's Masked Ball etc.); Initiates, implements and manages strategies to attract high- profile special events that stimulate the economy, employment and business opportunities in the COA (Black Enterprise Entrepreneur Conference, Fashion's Night Out); Manage and oversee a staff of 3-6 people.

The Office of Weed and Seed facilitates community-based, multi-agency comprehensive strategic approaches to law enforcement, crime prevention, and neighborhood revitalization. Atlanta Weed and Seed is a proactive program for neighborhood transformation by coordinating federal, state, municipal and community resources that result in the reduction of crime, strengthening of partnerships, community building and organizing in targeted communities.

The Office of Chief Operating Officer provides policy direction and executive management over all City departments except for Law and Finance which are dual reports to the City council and the Mayor. The Office manages the activities, special projects and initiatives of core functions, represents the City on a variety of external boards and governmental bodies, and manages ATLStat; the City's performance management system. The Office of Chief Operating Officer includes the following organizations:

The Office of Contract Compliance serves as a liaison linking small, minority, female, and disadvantaged businesses with City of Atlanta related business opportunities. OCC encourages equal opportunity for all businesses and individuals in the Atlanta workplace through the administration of the City's various diversity programs. The diversity programs are designed to mitigate the effects of the past and present discrimination against small, minority, female, and disadvantaged businesses by promoting full and equal business opportunity for all persons doing business with the City of Atlanta.

The Office of Enterprise Assets Management is responsible for strategic oversight, direction, construction and management of the City's physical infrastructure. The Office is responsible for facilities, real estate holdings, capital projects, and enterprise assets such as Underground, Lakewood Amphitheatre and the Government Center Parking Deck. The Office also implements sustainability initiatives and provides support to the Sustainability Officer.

Facilities Management Division is responsible for preventive and ongoing maintenance and repairs for many of the City's core buildings includ*ing City Hall and all public safety facili*ties. This division also handles the City's space needs by planning, designing, and constructing operationally efficient and sustainable facilities.

Real Estate Portfolio Division is responsible for maintaining the City's inventory of leased and owned properties, excluding those under the purview of the Department of Aviation. In addition, it assists other City departments with the acquisition and management of their real estate needs. This division directly manages the City's three neighborhood centers with their 40 tenants, and various enterprise assets and telecommunication leases.

The Office of Sustainability serves as a Division of the Mayor's Office to support the advancement of environmental and economic sustainability in the City of Atlanta; motivate and support community efforts that improve the quality of life of the citizens of Atlanta by enhancing the quality of their environment while supporting jobs and long term economic growth;

create and encourage a community dedicated to environmental sustainability through innovative leadership; commit to continual improvement in sustainability practices; lead by example through the development and implementation of policies and activities that support environmental sustainability; ensure that the City of Atlanta becomes one of the top ten sustainable cities in the US.

FY2011 Accomplishments

- Validated ATLStat performance data for 17 departmental scorecards
- Drove a variety of analysis projects to set performance targets and to improve operational processes and performance
- Identified additional/underutilized revenue streams in departments and led discussions to recover appropriate fees in areas such as Fire plan review and Airport emergency transport fee recovery
- Added special topic ATLStat Sessions, which provided analysis and business case for programs to manage employee safety and Police false alarm responses
- Instituted new performance metrics to track the administration's progress towards the Mayoral priorities, such as Standard of Response Coverage (SORC) for the Fire department at the airport and investment in new technology and Recreation Center metrics
- Developed an ATLStat Analyst Internship Program
- Aided in acquiring candidates for departmental analytical talent

- Events permitted in MOSE FY11 increased by 150
- Streamlined permitting process which allowed for much more efficient permit processing
- Implemented a "open door" policy and a more hands on approach to servicing event organizers
- Identified a trust fund account set up for MOSE. The account contains money accumulated from festival permits been administered through The Mayor's Office of Special Events.
- Won bid for Black Enterprise Conference. The event brought 450 people to the City of Atlanta over a 4 day period in 2010. Increased hotel stay in the city as well as various restaurants and entertainment venues saw increase in patron attendance during the Black Enterprise weekend.
- Partnered with Vogue Magazine and Atlanta was recognized as a Fashion Night Out Chartered City. Boutique sales and restaurant sales increased 20%.

- OCC monitored 320 active eligible projects valued at 3.24 billion dollars in 2010. Prime contractors earned over $700 Million dollars, minority businesses earned over $162 million (23.0%), and female owned businesses earned over $61 million (8.7%) dollars during the execution of contracts in 2010. OCC monitored 219 Concessions locations at H-JAIA. Those locations generated over $502 million dollars in revenue in 2010. DBE concessions operators earned over $176 million and M/FBE concessions operators earned over 271 million dollars in revenue in 2010. OCC launched the ethnicity and gender neutral Small Business Enterprise (SBE) program in 2010. OCC now maintains a database of 944 certified M/FBE firms and 487 certified SBE firms.
- Completed Vacating CHE
  - Each Department was offered Surplus Furniture as required.
  - All remaining items were sold at auction
  - All remaining debris removed and building readied for sale
- Participated in commissioning of new fire stations
  - Station 11
  - Station 13
  - Station 18
  - Completed design and bid process for Station 28
- Developed and released new Security Incident Reporting Tool that allows in-depth tracking and analysis of events by category, subcategory, time periods and facility.
- Accepted 72 Marietta Street as new property to portfolio.
  - Beginning DWM consolidation plan
  - Gathered space usage requests for balance of sites
  - Relocating Watershed and other departments to the new bldg
- Completed upgrade of Access Control System in critical facilities.

- Re-organized and established Technical Services Team for Capital Projects, Citywide Initiatives and Security System Upgrades.
- Executed 50-year ground lease at Lakewood Fairgrounds with EUE/Screen Gems for a new movie studio.
- Participated in the acceptance of and closing on Fire Station 11 and 72 Marietta Street properties.
- Recovered $371,000 in increased fees on telecommunication leases.
- Acquired the property interests needed to certify the Fairburn Road Bridge project for construction.
- Provided critical advice and information to effect change in the State Code regarding telecommunication leases.
- Hosted the City's first annual Sustainability Week
- Launched the 2010 Sustainability Plan
- Issued an RFQ for an Energy Service Contract
- Secured funding for the Green Revolving Loan Fund
- Launched the pilot program of SHINE (Sustainable Home Initiative in the New Economy)
- Deployed 18 Compressed Natural Gas shuttles at the airport
- Installed 336 LED pedestrian signal heads at intersections throughout Midtown
- Developed an electric vehicle deployment strategy for Atlanta
- Calculated the municipal carbon footprint
- Hosted numerous public speaking engagements and public education events
- Supported DPRCA's first Em-Powered to Change Energy Expo
- Installed recycling facilities in Piedmont Park
- Supported solar energy educational events throughout the City
- Supported energy audits of faith congregations within the City of Altanta

FY2012 Proposed Program Highlights

- Get accounts corrected where all Special Events trust fund money accumulated will be in one account rather than comingled with Parks
- Fund a online permitting processing system that would allow the permits to be submitted and reviewed by each department online for approval rather than as they currently are processed manually
- Continue forging partnerships locally and nationally that make Atlanta a premier tourist and event destination.
- Continue to Initiate, implement and manage strategies to attract high- profile special events that stimulate the economy, employment and business opportunities in the COA. (We won the Black Enterprise Entrepreneurs Conference bid again FY11)
- Generating positive local, national, and international publicity for Atlanta.
- Inspiring and promoting literary, performing, and visuals arts artists from Atlanta.
- Celebrating Atlanta's rich heritage, while enhancing the quality of life and sense of community for all residents.
- Construction of new Fire Stations 28 and 22.
- Construction of new APD Precinct in Zone 6.
- Renovation of 72 Marietta St Building.
- Finalize relocation and consolidation of various departments for lease savings and space efficiency.
- Identify and correct required security upgrades for critical building.
- Complete the upgrade of the Utility Management System; integrate gas and water data.
- Establish usage of web-based work order system.
- Perform required facility repairs to meet ADA agreement requirements.
- Perform a parking analysis of the City of the Atlanta's parking facilities; and to plan and develop a parking strategy that will bring about more uniformity to parking utilization; promote more productive use of existing parking spaces; as well as meet the needs of the overall City of Atlanta's priorities.
- Sell the city's interest in two ground leases that would net in excess of $6.6 million.
- Passage of the revised real estate code.
- Assume responsibility for the management of the decks at Underground and secure a new service operator's contract for daily operations.
- Site acquisition for new APD precinct location(s).
- Complete the review and updating of leases on enterprise assets.
- Complete negotiations for new telecommunication leases and analyze potential sale of associated income streams.

- Lighting retrofit projects at the RM Clayton and Hemphill wastewater treatment plants
- Plumbing and lighting retrofits at City Hall
- LED lighting retrofit at Airport parking deck
- Pass an ordinance to officially permit farmer's markets throughout the City
- Pass an ordinance to permit community gardens throughout the City
- Receive and analyze results from the Mayor's Green Jobs Taskforce
- Introduce green building ordinance
- Begin construction under the Energy Services Contract
- Host the second annual Sustainability Week
- Set baselines for the Atlanta Climate Action Plan
- Complete study and begin to implement the recommendations of the Zero Waste action plan
- Redesign ATLStat website to be more citizen-centric
- Conduct analytical and performance management skills development workshops for departmental ATLStat representatives
- Design more efficient performance data upload options for departments
- Collaborate with the Department of Finance to incorporate FY12 departmental budget initiatives into ATLStat process for on-going tracking and reporting
- Implement cross-departmental standard metrics and State of the City scorecard
- Increase collaboration between the ATLStat program and performance improvement projects to enhance project analysis, develop performance metrics as project outcomes
- Provide Cognos training to senior level management personnel to leverage the business intelligence tool in decision making and departmental management
- Channel 26 has begun to create programming that is useful, informative and timely to the City of Atlanta residents. The areas of these programs and stories are as follows but not exclusive to: City News, Mayoral events, talk shows, education, health, public affairs, community bulletin boards, city council programs, city programs and initiatives, press conferences arts/entertainment and sports.
- Our obligation with Comcast is to create 15 hours of original content each month on the channel. We technically achieve that now with committee and city council meetings. However we will create more thought provoking programming and cover a broader subject matter that residents can really use in their everyday lives.
- The stories that we cover, shoot, write and edit should be approximately 2-2:30 minutes in length. These stories are called packages and should have a turnaround time of 24-48hrs and eventually the same day. The stories should be comprised of interviews and broll . All stories must have Real People as this is the target audience we are trying to reach. We should also interview city officials when possible to give the cities perspective, city officials lend credibility and help to shape the cities stance on a particular issue. Our goal is to tell the story with factual information and give the viewer options and in many cases solutions to their concerns.
- All live Council meetings and Committee meetings will be re-broadcast at least once in their entirety within 24 hours of the original, live meeting;
- In a typical 24-hour rotation, a meeting will replay on average 2-3 times daily, based on the length of the meeting; thus, on average, a meeting will replay 12-15 times a week.
- PSA's will be added as we receive them from city departments , Mayor's office, City Council and non profits
- We will rotate the spots in and out of rotation monthly and based on their end dates
- We will air spots that are timely throughout the year (Ex. Breast Cancer Awareness, Relay for Life etc.)
- All PSAs will be :30, :60 and :90 second increments
- Professionally produced spots will enhance the look and feel of Channel 26
- We will also use the spots inside of the shows as commercials
- Current spots running on Channel 26 from CARE, Red Cross, American Cancer Society, Ad Counsel
- We have all new spots in rotation as of January 1, 2011
- We have created a new section on the website called Feature of the Week

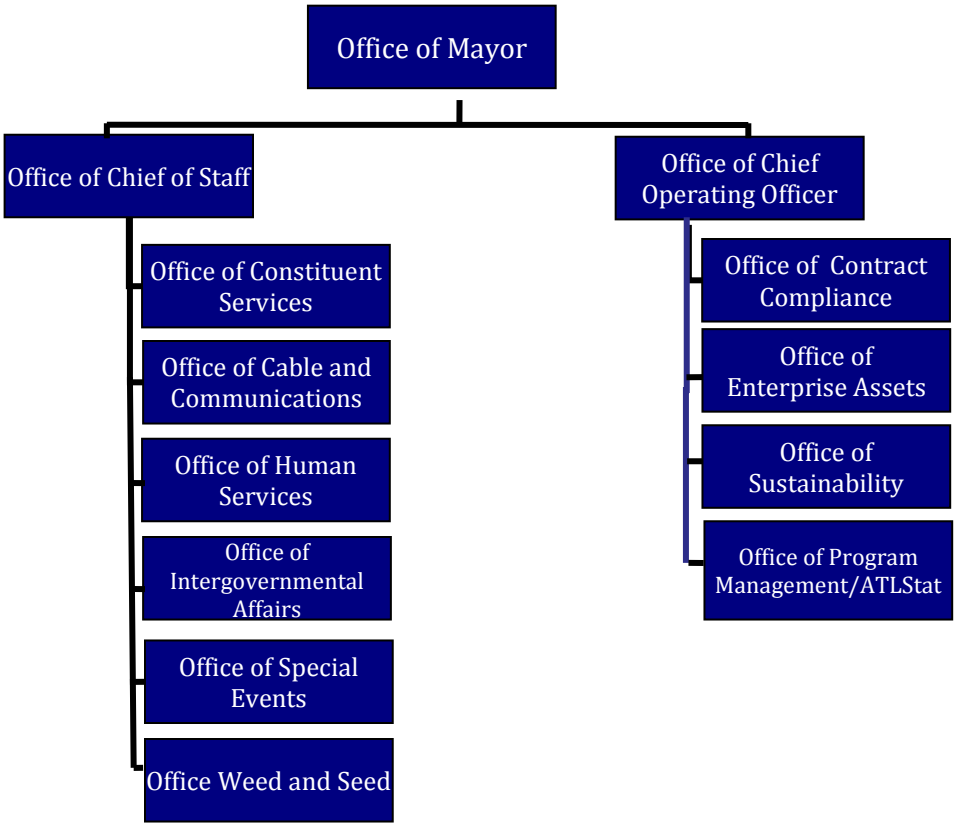
- A feature story is added to this section weekly to showcase a particular subject
- The story is always timely and pertinent to residents
- All stories have a new running time of 2-3mins
- Channel 26 with the help of the DIT Department will convert our production to an Apple based unit
- Apple is the industry standard in post production
- Apple computers will increase our turnaround time for Channel 26
- Apple will also cut down on our repair expenses on out dated equipment we currently use for production
- Apple computers will enhance our overall look on Channel 26
- Timeline for this conversion is 6-8 months
- There are now three (3) ways in which a City Channel 26 viewer can find information about schedules, programming and news. Channel 26 itself, the city website (www.atlantaga.gov) and social networks, specifically: Facebook and Twitter (URL tags below).
- Channel 26 will continue to air "Coming Up" and "Next" teases so that viewers know when to expect programming content.
- We now have the Channel and social media links on one accord for our messages and stories. It allows the City of Atlanta to reach different audiences with important information

Changes From Prior Year

- General Fund – FTE increased 14 positions due to 5 positions added for the operation of 72 Marietta street (AJC), the creation of 3 new positions during FY 2011 and the creation of 6 new positions for FY 2012.
- General Fund - Addition of 72 Marietta Street (AJC). Also addition of utilities for Water/Sewer and increase in Service Grants moved from Non-Departmental.
- Aviation Fund – FTE increase due to 6 positions transferred from Capital Fund 5502 to Revenue Fund 5501.

ORGANIZATIONAL CHART

Executive Offices



PERFORMANCE METRICS

Executive Offices

PERFORMANCE MEASURE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Economic development				
# of firms certified to participate in Equal Business Opportunity Program	959	N/A	875	N/A
% of the $ value of City contracts paid to minority and female owned firms	32.7%	N/A	29.7%	N/A
Fiscal Stability				
Electricity costs for OEAM managed facilities	$32,547,146	$32,658,829	$35,924,711	$36,643,205
% utilization of parking	76%	88%	80%	85%
City Infrastructure				
Tons of CO2e greenhouse gas emissions	510,225	491,386	506,728*	504,980

* Values from the 2011 budget book were aimed at the 80% reduction rate by 2050. However, with new facilities coming on line and in keeping with the 2010 Sustainability Plan, we have readjusted them to reflect the 7% by 2012 goal. We are still aiming for an 80% reduction by 2050, but will readjust targets after the 2012 goal has been reached.*

FY 12 OPERATING BUDGET HIGHLIGHTS
EXECUTIVE OFFICES

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$5,085,116	$5,328,794	$6,849,976	Salaries, Regular (Full Time)	$8,110,958	$1,260,982
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$36,479	$379,350	$44,921	Salaries, Extra Help	$688,209	$643,288
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
($6,351)	$1,314	$10,492	Overtime	$110,492	$100,000
$0	$0	$0	Pension - Fire	$0	$0
$1,157,200	$889,288	$820,952	Pension - General	$710,630	($110,321)
$0	$0	$0	Pension - Police	$0	$0
$174,146	$173,056	$242,886	Defined Contribution	$288,433	$45,548
$70,389	$102,661	$17,329	Workers' Compensation	$4,290	($13,039)
$839,546	$866,113	$1,181,927	Other Personnel Costs	$1,244,632	$62,705
$7,356,525	*$7,740,578*	*$9,168,482*	*TOTAL PERSONNEL*	*$11,157,645*	*$1,989,162*
			OTHER EXPENSES		
$6,743,758	$6,565,723	$6,353,670	Purchased Services	$9,380,323	$3,026,653
$2,762,733	$3,427,370	$3,673,979	Supplies	$5,043,641	$1,369,662
$69,933	$30,640	$60,000	Capital Outlays	$89,300	$29,300
$4,003,188	$3,798,637	$37,370	Interfund/Interdepartmental Charges	$38,614	$1,244
$410,758	$412,109	$21,000	Other Costs	$1,771,630	$1,750,630
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($489,610)	($489,610)
$0	$0	$0	Other Financing Uses	$0	$0
$13,990,370	*$14,234,479*	*$10,146,019*	*TOTAL OTHER EXPENSES*	*$15,833,898*	*$5,687,879*
$21,346,895	**$21,975,057**	**$19,314,502**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$26,991,543**	**$7,677,041**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$112,807	$114,916	$61,629	Airport Revenue Fund	$437,898	$376,269
$16,930,243	$17,361,383	$19,252,573	General Fund	$24,803,645	$5,551,072
$4,194,378	$4,380,442	$0	Internal Service Fund	$0	$0
$7,030	$13,660	$0	Solid Waste Services Revenue Fund	$0	$0
$102,436	$104,657	$300	Water and Wastewater Revenue Fund	$1,750,000	$1,749,700
$21,346,895	**$21,975,057**	**$19,314,502**	**TOTAL EXPENSES**	**$26,991,543**	**$7,677,041**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
126	116	133.00	FULL TIME EQUIVALIENT	153.00	20.00

FY 12 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$72,692	$82,631	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$19,772	$13,143	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$2,031	$2,655	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$7,942	$6,228	$300	Other Personnel Costs	$0	($300)
$102,436	*$104,657*	*$300*	*TOTAL PERSONNEL*	*$0*	*($300)*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$1,750,000	$1,750,000
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$1,750,000*	*$1,750,000*
$102,436	**$104,657**	**$300**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,750,000**	**$1,749,700**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$102,436	$104,657	$300	Water and Wastewater Revenue Fund	$1,750,000	$1,749,700
$102,436	**$104,657**	**$300**	**TOTAL EXPENSES**	**$1,750,000**	**$1,749,700**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
2	2	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 12 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$78,477	$94,687	$50,660	Salaries, Regular (Full Time)	$339,666	$289,006
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$10,086	$0	$0	Pension - General	$28,974	$28,974
$0	$0	$0	Pension - Police	$0	$0
$5,303	$5,699	$3,040	Defined Contribution	$12,722	$9,682
$0	$0	$0	Workers' Compensation	$0	$0
$18,942	$14,530	$7,929	Other Personnel Costs	$56,536	$48,607
$112,807	*$114,916*	*$61,629*	*TOTAL PERSONNEL*	*$437,898*	*$376,269*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$0*	*$0*
$112,807	**$114,916**	**$61,629**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$437,898**	**$376,269**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$112,807	$114,916	$61,629	Airport Revenue Fund	$437,898	$376,269
$112,807	**$114,916**	**$61,629**	**TOTAL EXPENSES**	**$437,898**	**$376,269**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
5	2	1.00	FULL TIME EQUIVALIENT	7.00	6.00

FY 12 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$5,485,420	$5,151,476	$6,799,316	Salaries, Regular (Full Time)	$7,771,292	$971,976
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$36,479	$369,574	$44,921	Salaries, Extra Help	$688,209	$643,288
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$366	$1,314	$10,492	Overtime	$110,492	$100,000
$0	$0	$0	Pension - Fire	$0	$0
$1,199,168	$873,113	$820,952	Pension - General	$681,656	($139,296)
$0	$0	$0	Pension - Police	$0	$0
$166,727	$164,702	$239,846	Defined Contribution	$275,712	$35,866
$15,034	$14,946	$17,329	Workers' Compensation	$4,290	($13,039)
$682,928	$714,858	$1,173,698	Other Personnel Costs	$1,188,096	$14,398
$7,586,122	*$7,289,983*	*$9,106,554*	*TOTAL PERSONNEL*	*$10,719,747*	*$1,613,193*
			OTHER EXPENSES		
$6,743,813	$6,565,723	$6,353,670	Purchased Services	$9,380,323	$3,026,653
$2,555,477	$3,427,370	$3,673,979	Supplies	$5,043,641	$1,369,662
$0	$30,640	$60,000	Capital Outlays	$89,300	$29,300
$33,624	$32,105	$37,370	Interfund/Interdepartmental Charges	$38,614	$1,244
$11,208	$15,561	$21,000	Other Costs	$21,630	$630
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($489,610)	($489,610)
$0	$0	$0	Other Financing Uses	$0	$0
$9,344,121	*$10,071,400*	*$10,146,019*	*TOTAL OTHER EXPENSES*	*$14,083,898*	*$3,937,879*
$16,930,243	**$17,361,383**	**$19,252,573**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$24,803,645**	**$5,551,072**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$16,930,243	$17,361,383	$19,252,573	General Fund	$24,803,645	$5,551,072
$16,930,243	**$17,361,383**	**$19,252,573**	**TOTAL EXPENSES**	**$24,803,645**	**$5,551,072**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
119	112	132.00	FULL TIME EQUIVALIENT	146.00	14.00

CITY COUNCIL

Mission Statement

The Atlanta City Council's mission is to enact all laws designed to protect the public health, safety and welfare of the citizens of Atlanta and its visitors. The City Council by statute serves as one of the three branches of government, that being the legislative branch.

Summary of Operations

The President of Council, Ceasar C. Mitchell presides at City Council meetings, appoints members and chairpersons of Council committees, signs all ordinance, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

The members of the Atlanta City Council are as follows:

District 1: **Carla Smith**

District 2: **Kwanza Hall**

District 3: **Ivory Lee Young**

District 4: **Cleta Winslow**

District 5: **Natalyn M. Archibong**

District 6: **Alex Wan**

District 7: **Howard Shook**

District 8: **Yolanda Adrean**

District 9: **Felicia A. Moore**

District 10: **C.T. Martin**

District 11: **Keisha Lance Bottoms**

District 12: **Joyce M. Sheperd**

Post 1 At-Large: **Michael Julian Bond**

Post 2 At-Large: **Aaron Watson**

Post 3 At-Large: **H. Lamar Willis**

The legislative body is comprised of fifteen (15 voting) members and is presided over by the President of the Council. The President votes only in the event of a tie vote. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

The Atlanta City Council has seven (7) standing committees to oversee city operations. They include the following:

- Committee on Council
- Finance/Executive Committee
- Zoning Committee
- Public Safety and Legal Administration Committee
- Community Development and Human Resources Committee
- City Utilities Committee
- Transportation Committee.

Brief descriptions of the purview of each committee are as follows:

- *The Zoning Committee* recommends on matters relating to zoning and the zoning ordinance of the city; land use in conjunction with the Community Development/Human Resources Committee and the Bureau of Buildings.

- The *City Utilities* Committee recommends on matters relating to public works, streets, bridges, sanitation and sanitation services,

sewage and waste disposals, cable television and pollution control.

- The *Community Development/Human Resources Committee* recommends on matters relating to planning functions; comprehensive development and land use plans; housing related programs, housing code enforcement, community development, urban redevelopment and economic development; matters pertaining to parks, recreation and cultural affairs and job and manpower training.

- The *Finance/Executive Committee* recommends on matters pertaining to the budget and to transfers of appropriations; the administration of taxing ordinances and to public revenue; tax officials and collectors; the Department of Finance and to the executive branch of government.

- The *Committee on Council* recommends on matters pertaining to the operation of the Council and Municipal Clerk; executive branch appointments confirmed by the Council; ethics issues such as conflict of interest, revision, codification and clarification of ordinances and resolutions.

- The *Transportation Committee* recommends on matters pertaining to transportation, generally, including the Metropolitan Atlanta Rapid Transit Authority (MARTA) and the Department of Aviation.

- The *Public Safety and Legal Administration Committee* recommends on matters regarding public safety within the city of Atlanta and matters pertaining to litigation.

Changes From Prior Year

- General Fund – Increase due to addition of 6 new positions. 4 in Council Staff and 1 in the President's Office.

FY 12 OPERATING BUDGET HIGHLIGHTS

CITY COUNCIL

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$2,410,179	$1,756,457	$2,133,064	Salaries, Regular (Full Time)	$2,460,952	$327,888
$1,483,465	$2,122,125	$2,662,000	Salaries, Permanent Part-time	$2,762,000	$100,000
$0	$0	$0	Salaries, Sworn	$0	$0
$20,501	$58,027	$15,600	Salaries, Extra Help	$31,352	$15,752
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$28	$346	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$857,464	$714,863	$454,371	Pension - General	$321,078	($133,293)
$0	$0	$0	Pension - Police	$0	$0
$88,967	$79,799	$34,939	Defined Contribution	$59,691	$24,752
$0	$545	$0	Workers' Compensation	$0	$0
$421,679	$444,264	$358,769	Other Personnel Costs	$385,779	$27,010
$5,282,284	*$5,176,426*	*$5,658,743*	*TOTAL PERSONNEL*	*$6,020,852*	*$362,110*
			OTHER EXPENSES		
$348,499	$383,694	$556,587	Purchased Services	$761,536	$204,949
$23,707	$43,953	$80,153	Supplies	$82,558	$2,405
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$282,728	$220,058	$460,000	Other Costs	$484,120	$24,120
$0	$0	$0	Debt Service	$0	$0
$41,835	$0	$0	Reserves	($151,349)	($151,349)
$23,750	$0	$0	Other Financing Uses	$0	$0
$720,520	*$647,705*	*$1,096,740*	*TOTAL OTHER EXPENSES*	*$1,176,864*	*$80,124*
$6,002,804	**$5,824,130**	**$6,755,483**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$7,197,717**	**$442,234**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$6,002,804	$5,824,130	$6,755,483	General Fund	$7,197,717	$442,234
$6,002,804	**$5,824,130**	**$6,755,483**	**TOTAL EXPENSES**	**$7,197,717**	**$442,234**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
39	39	40.00	FULL TIME EQUIVALIENT	46.00	6.00

FY 12 OPERATING BUDGET HIGHLIGHTS

CITY COUNCIL

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$2,410,179	$1,756,457	$2,133,064	Salaries, Regular (Full Time)	$2,460,952	$327,888
$1,483,465	$2,122,125	$2,662,000	Salaries, Permanent Part-time	$2,762,000	$100,000
$0	$0	$0	Salaries, Sworn	$0	$0
$20,501	$58,027	$15,600	Salaries, Extra Help	$31,352	$15,752
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$28	$346	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$857,464	$714,863	$454,371	Pension - General	$321,078	($133,293)
$0	$0	$0	Pension - Police	$0	$0
$88,967	$79,799	$34,939	Defined Contribution	$59,691	$24,752
$0	$545	$0	Workers' Compensation	$0	$0
$421,679	$444,264	$358,769	Other Personnel Costs	$385,779	$27,010
$5,282,284	*$5,176,426*	*$5,658,743*	*TOTAL PERSONNEL*	*$6,020,852*	*$362,110*
			OTHER EXPENSES		
$348,499	$383,694	$556,587	Purchased Services	$761,536	$204,949
$23,707	$43,953	$80,153	Supplies	$82,558	$2,405
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$282,728	$220,058	$460,000	Other Costs	$484,120	$24,120
$0	$0	$0	Debt Service	$0	$0
$41,835	$0	$0	Reserves	($151,349)	($151,349)
$23,750	$0	$0	Other Financing Uses	$0	$0
$720,520	*$647,705*	*$1,096,740*	*TOTAL OTHER EXPENSES*	*$1,176,864*	*$80,124*
$6,002,804	**$5,824,130**	**$6,755,483**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$7,197,717**	**$442,234**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$6,002,804	$5,824,130	$6,755,483	General Fund	$7,197,717	$442,234
$6,002,804	**$5,824,130**	**$6,755,483**	**TOTAL EXPENSES**	**$7,197,717**	**$442,234**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
39	39	40.00	FULL TIME EQUIVALIENT	46.00	6.00

JUDICIAL AGENCIES – COURT OPERATIONS

Mission Statement

The mission of Court Operations for the City of Atlanta is to dispense justice, equality, and fairness while promoting respect for the justice system.

Core Functions

- Case Adjudication
- Court Administration
- Exceptional customer service

Summary of Operations

Court Operations provides efficient and effective court services for all criminal and traffic offenses arising in Atlanta.

Divisions/Offices Descriptions

Courtroom Operations ensures that all cases filed in Municipal Court are properly and efficiently adjudicated. There are nine (9) courtrooms in operations handling traffic offenses, parking and red light camera offenses, DUI offenses, probation revocation hearings, housing offenses, city code offenses, community court offenses, false alarm offenses, and bond forfeiture offenses. Pretrial Intervention Traffic (PTIT) cases are handled as well.

Finance processes all financial transactions in Municipal Court.

Data Entry/Call Center processes all citations filed, schedules court hearings, and answers a high volume of incoming calls.

Pretrial/Ombudsman/Warrants/Bonds releases defendants based on criminal history records, researches court related cases, processes and verifies warrant information, and processes all bond related activities in Municipal Court.

Community Court provides alternative sentencing options for low-level offenses.

Administration oversees the budget, human resource, and court technology functions at the Court.

Goals

- Provide customer service in a safe and secure environment.
- Maintain judicial independence with a professionally trained staff.

Objectives

- To provide citizens with a fair and efficient judicial process while preserving the constitutional right to trial.

FY2011 Accomplishments

- Nine (9) Fully Functioning Courtrooms: The Court is currently operating nine (9) fully functioning courtrooms with nine (9) Judges Monday – Thursday at 8am and 3pm. The Court previously operated seven (7) courtrooms with 11 Judges.
- Calendar Changes: The Court made successful calendar changes on October 26th by reducing the number of specialty Judges from four (4) to three (3) and increasing the number of general traffic and criminal judges from five (5) to six (6). This calendar change provides a better balance of the caseload per Judge.
- Weekend Jail Calendars: The Court is currently holding (jail only) calendars on Fridays and Sundays by rotating Judicial Agencies' staff. These weekend calendars reduce the in-custody caseload on Monday and releases the defendant faster; thereby, reducing jail costs.
- Friday Opening: The Court is currently open on Fridays from 8am to 4pm for window payments and answer court related questions. ParkAtlanta is also available to accept parking payments.

- Video Court: The Court implemented video arraignment with the Department of Corrections on October 26th. The video arraignment project helps to balance the workload among the 9 courtrooms and reduce jail transport costs/resources. Overall, the project provides more efficiency between the Court and the jail.
- Community Court Programs: The Court has successfully expanded the community court programs. Defendants under the age of 21 are now allowed to participate in the PTI-T program. In addition, substance abuse, restorative board, mental health, veteran service, and community service is offered in all courtrooms by referral.
- New FTA policy: The Court passed a new Failure to Appear procedure on 9/13/10 which allows "payable" traffic FTAs to remain payable on-line, at the window, over the phone, and by mail. "Payable" traffic FTAs account for 67% of all FTAs. This new SOP eliminates defendants having to appear in court and before a Judge, if the defendant chooses to plead "guilty".

FY2012 Proposed Program Highlights

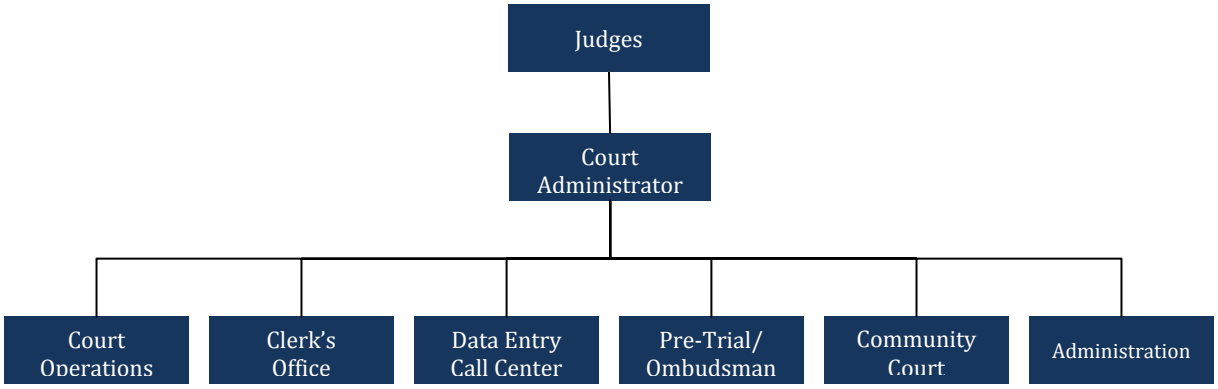
- New IVR system: The Court will implement a new Interactive Voice Response (phone) system to address the intermittent issues and complaints with the existing IVR system
- eCitation implementation: The Court will be implementing the first phase of the eCitation pilot project to improve efficiencies between APD and the Court. The pilot group will consist of 66 Motorists and DUI officers.

Changes From Prior Year

- Decrease in Personnel due to Benefits change
- Includes Water/Sewer costs
- Increase in health care costs

ORGANIZATIONAL CHART

Municipal Court Operations



PERFORMANCE METRICS

Municipal Court Operations

PERFORMANCE MEASURE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Public Safety				
# of Traffic cases filed in Court	97,695	122,378	127,875	132,000
# of DUI cases filed in Court	2,537	2,979	3,329	3,600
# of Parking cases filed in Court	101,447	56,692	31,311	30,000
# of Red Light cases filed in Court	42,704	14,347	5,875	6,000
# of Criminal cases filed in Court	26,587	28,199	28,109	24,000
# of False Alarm cases filed in Court	NA	14,422	13,752	12,000
# of Housing cases filed in Court	2,708	2,169	2,585	2,040
Municipal Court total revenue	$14,648,260	$16,789,066	$20,407,303	$21,000,000
# of traffic cases scheduled for Court	108,813	137,971	177,223	180,000
Median # of days to dispose traffic cases	36	72	52	40
# of criminal cases scheduled for Court	38,490	30,257	40,682	36,000
Median # of days to dispose criminal cases	30	54	39	30
% of revenue collected vs. anticipated	67%	78%	100%	100%

* Median # of days to dispose traffic cases was average # of days to dispose traffic cases in 20

FY 12 OPERATING BUDGET HIGHLIGHTS

JUDICIAL AGENCIES

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$5,055,246	$4,929,657	$4,759,639	Salaries, Regular (Full Time)	$4,873,691	$114,052
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
($1,427)	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$272	$21,073	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$1,592,074	$1,184,217	$986,757	Pension - General	$769,418	($217,339)
$0	$0	$0	Pension - Police	$0	$0
$95,378	$88,218	$83,512	Defined Contribution	$89,051	$5,539
$6,635	$1,296	$0	Workers' Compensation	$0	$0
$632,960	$612,436	$809,267	Other Personnel Costs	$835,740	$26,473
$7,381,140	*$6,836,896*	*$6,639,175*	*TOTAL PERSONNEL*	*$6,567,900*	*($71,275)*
			OTHER EXPENSES		
$963,253	$994,499	$1,630,529	Purchased Services	$1,451,274	($179,255)
$93,099	$68,621	$73,105	Supplies	$422,109	$349,004
$0	$0	$0	Capital Outlays	$0	$0
$5,337	$1,381	$1,850	Interfund/Interdepartmental Charges	$3,574	$1,724
$343,295	$12,024	$24,300	Other Costs	$12,600	($11,700)
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$1,404,984	*$1,076,524*	*$1,729,784*	*TOTAL OTHER EXPENSES*	*$1,889,557*	*$159,773*
$8,786,124	**$7,913,420**	**$8,368,959**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$8,457,457**	**$88,498**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$8,786,124	$7,913,420	$8,368,959	General Fund	$8,457,457	$88,498
$8,786,124	**$7,913,420**	**$8,368,959**	**TOTAL EXPENSES**	**$8,457,457**	**$88,498**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
107	101	102.00	FULL TIME EQUIVALIENT	102.00	1.00

JUDICIAL AGENCIES – PUBLIC DEFENDER

Mission Statement

The City of Atlanta Public Defenders Office is dedicated to providing competent, zealous and uncompromised advocacy to all clients who cannot afford to hire counsel and who are constitutionally entitled to be represented by a lawyer.

Core Functions

- Counselor
- Investigation
- Trial Lawyer
- Diplomat

Summary of Operations

The Office of the Public Defender provides criminal defense services to indigent defendants who are accused of violating city ordinance laws, for which a criminal penalty can be imposed, as well as traffic and certain other misdemeanors wherein the City of Atlanta shares concurrent jurisdiction with Fulton County. Attorneys with the department provide counsel for the trial of matters, as well as appellate services in the higher courts of Georgia. The office also works with clients to identify and address underlying reasons for criminal behavior, such as alcoholism, drug addition, homelessness, lack of education and job training. The operation embraces not only the need to guarantee constitutional rights, but also the need to guide clients in obtaining necessary life skills that promote lawful citizenship.

Divisions/Office Descriptions

Assistant Public Defenders are assigned to work in each of the nine courtrooms in the Atlanta Municipal Court. All attorneys manage two court dockets daily, Monday through Thursday, as well as dockets on Friday and Sundays. Attorney services are provided in the courthouse to clients who are not incarcerated and also at the Atlanta Pretrial Detention Center for clients who are in jail. Services extend beyond the courtroom setting to include community outreach and education, elder assistance and mentoring young adults.

Criminal/Quasi Criminal Investigations Division consists of investigators who are responsible for case development. They interview clients, witnesses and police officers. Field investigations, including witness discovery and documentary evidence retrieval takes place in all appropriate matters. Attorneys rely heavily on this unit to complete all background development and to further the defense of each client.

Support Services provides legal administrative assistants, vital to support the attorney and investigator departments within the office. This division is the liaison between the client and staff; providing important communications that foster the attorney-client relationship and achieve quality customer service. All administrative support, document preparation, appointment scheduling, data entry and schedule management happens within this unit.

Goals

- Represent the best interests of his/her clients as any other attorney would
- Establish strong communication lines to clients to explain rights and options

Objectives

- To provide adequate legal representation for those citizens who cannot afford a private attorney

FY2011 Accomplishments

- Additional funding granted in FY'11 has allowed the office to reduce the workload of the attorney staff and still represent 24,000 clients
- Additional funding created a records analyst position to accurately track caseload and identify departmental workforce strategies

- Successfully implemented jail video court proceedings resulting in expedited service to the client, court and Department of Corrections
- Instituted new divisions within the department to address improved initiatives in Housing Court and Driving Under the Influence Court. Also formulated committees to address improved research methods, motions development and post conviction relief remedies
- Relocated the department to office space within the Municipal Court that promotes easy access for clients in a professional and confidential environment
- Hosted fifteen (15) college and law student interns seeking public service careers

FY2012 Proposed Program Highlights

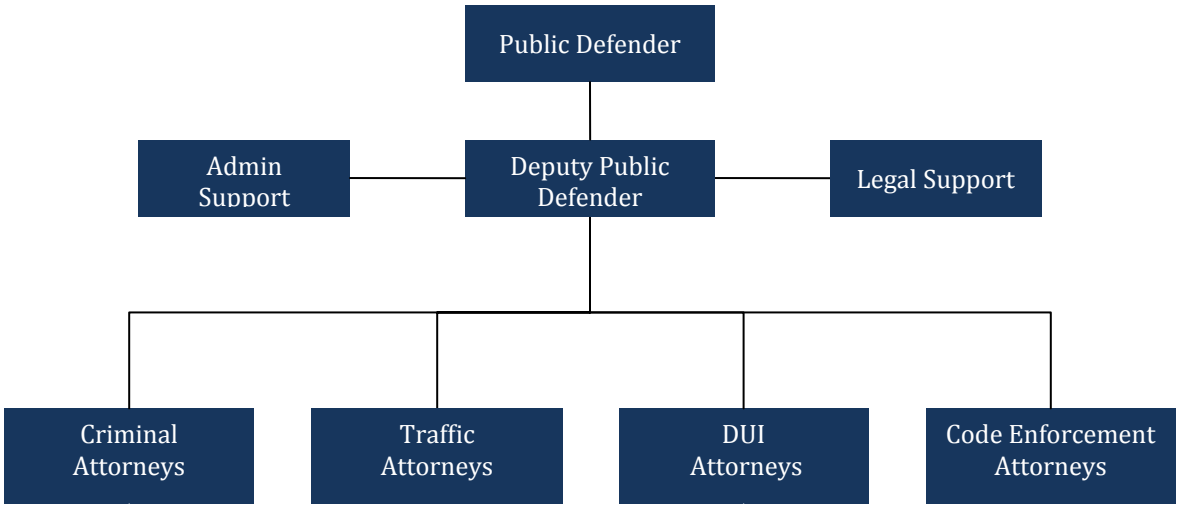
- A partnership with the City Solicitor and City Attorney's Office to address city ordinances that need revision has already begun and expected to bring about significant improvements in housing code and quality of life provisions
- Monthly department meetings have developed into weekly and committee work will progress to achieve sound legal resources for practicing law in a high volume court
- Internships will continue to support the functions of the department, while providing needed exposure to the legal system and public service to young professionals
- Customer satisfaction surveys will be implemented to identify efficiencies and enhanced service programming

Changes From Prior Year

- Decrease in Personnel due to Benefits change
- Includes Water/Sewer costs
- Increase in health care costs

ORGANIZATIONAL CHART

Public Defender



PERFORMANCE METRICS

Public Defender

PERFORMANCE MEASURE	FY09 ACTUAL	FY10 ACTUAL	FY2011 TARGET	FY2012 TARGET
Public Safety				
# of cases assigned to Public Defender	8,052	N/A	16,500	26,272
% of PD cases resolved at first appearance	N/A	N/A	N/A	42%

- % of PD cases resolved at first appearance is a new metric for FY'12

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC DEFENDER

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$835,283	$758,052	$1,046,448	Salaries, Regular (Full Time)	$1,014,596	($31,852)
$0	$9,498	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$2,381	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$52	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$204,798	$121,032	$152,921	Pension - General	$77,894	($75,027)
$0	$0	$0	Pension - Police	$0	$0
$18,592	$24,199	$31,472	Defined Contribution	$40,287	$8,815
$0	$0	$0	Workers' Compensation	$0	$0
$73,233	$66,962	$143,107	Other Personnel Costs	$140,185	($2,922)
$1,131,906	*$982,176*	*$1,373,948*	*TOTAL PERSONNEL*	*$1,272,962*	*($100,986)*
			OTHER EXPENSES		
$70,347	$10,017	$145,196	Purchased Services	$108,724	($36,472)
$47,643	$38,966	$24,000	Supplies	$93,522	$69,522
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$117,990	*$48,983*	*$169,196*	*TOTAL OTHER EXPENSES*	*$202,246*	*$33,050*
$1,249,896	**$1,031,159**	**$1,543,144**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,475,208**	**($67,936)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$1,249,896	$1,031,159	$1,543,144	General Fund	$1,475,208	($67,936)
$1,249,896	**$1,031,159**	**$1,543,144**	**TOTAL EXPENSES**	**$1,475,208**	**($67,936)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
13	13	17.00	FULL TIME EQUIVALIENT	17.00	0.00

JUDICIAL AGENCIES – OFFICE OF THE CITY SOLICITOR

Mission Statement

The mission of the Office of the City Solicitor is to create a safe and healthy environment for the citizens of Atlanta to work and prosper.

Core Functions

- Prosecution of Traffic and Criminal Cases
- Prosecution Alternatives
- Community Awareness through Communication, Education and Collaboration

Summary of Operations

The Office of the City Solicitor is the prosecuting arm for the City of Atlanta. The Office represents the citizens of Atlanta in all matters brought before the Atlanta Municipal Court. The Solicitor prosecutes all city ordinances, violations of the Municipal Code of Atlanta that affect the Atlanta residents' quality of life. The Office also prosecutes traffic offenses, DUIs, and state misdemeanors such as shoplifting, possession of marijuana and underage persons in possession of alcohol. In addition, to representing the citizens of Atlanta, the Office provides legal assistance to the City's administration, community groups, schools and colleges, and provides training to law enforcement and private agencies.

Divisions/Offices Descriptions

Traffic and Criminal Courts are responsible for prosecuting general traffic and criminal cases before the Atlanta Municipal Court. The assistant solicitor assigned to the courts provides legal counsel regarding case preparation to law enforcement, city agencies, and the general public.

Specialty Courts are responsible for prosecuting DUI and underlying traffic offenses, and Quasi-Criminal cases involving city code violations associated with Housing, Fire, Commercial Maintenance, Zoning, Sanitation, Drinking Water, Environmental, etc.

Appeals and Ethics Division is charged with the duty of defending, on behalf of the City, all appeals arising from cases in Atlanta Municipal Court heard before the Superior Court, Georgia Court of Appeals, and subsequently, and the Georgia Supreme Court. In addition, this division is responsible for the review of potential ethics violations and exercises necessary prosecutorial discretion in deciding whether to proceed with prosecution.

Case Screening Division is the initial point of involvement for the City of Atlanta criminal justice system. This division is responsible for reviewing the arrest citation to determine whether the charge can sustain prosecution before filing the case in the court system.

Investigative Unit is responsible for establishing the authenticity of data indicating a violation of law by reviewing court documents, conferring with law enforcement officers, or other involved parties to the case, and service of subpoenas for appearance on cases heard in the Atlanta Municipal Court. In addition, this unit investigates cases for expungement of charges.

Administrative Services provide administrative support, technical support, and training to the department.

Alternative Programs provide alternative methods of resolving traffic and criminal matters other than prosecution; thereby, allowing the court to efficiently utilize resources on more serious offenses.

- *Pre-trial Intervention for Traffic Offenses:* Commonly known as PTIT, provide traffic offenders an alternative to prosecution and possible conviction. Participation is limited to once every 12 months.

- *Pre-trial Intervention for Criminal Offenses (PTI):* Provides offenders charged with minor criminal offenses with no prior convictions or pending cases, an alternative to prosecution and possible conviction. Offenders must complete community service or educational requirements.

- *Plea-in-Absentia:* Program offered to defendants who wish to enter a plea without appearing personally before a judge.

Specialty Programs are collaborative initiatives that seek ways to prevent and reduce crime through collaboration, communication, and education.

- *Neighborhood Prosecution:* Community based initiatives with a comprehensive multi-agency approach to law enforcement, crime prevention, and community revitalization.

- *Internship Program:* This program is designed to assist undergraduate and graduate students interested in pursuing a career in law with a comprehensive hands-on overview of the legal system, and operations of a prosecutor's office. The office is a participant of the University of Georgia Law School's clinical program for 3rd year law students.

Goals

- Promote a fair and efficient administration of justice.

Objectives

- To represent the interests of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court, handle all appeals from the court and provide legal assistance to the city administration, community groups, schools and colleges, and provide training to law enforcement agencies.

FY2011 Accomplishments

- *Neighborhood Prosecution:* The Office of the City Solicitor has entered into a partnership with Atlanta Police Department to decrease Quality of Life Crimes for Atlanta residents through collaborative efforts, training and open communication.

- *Code Enforcement Collaborative:* The Collaborative was established as a joint initiative with the Atlanta Police Department to adopt standard operating procedures in addressing code enforcement within the City of Atlanta. In addition, these efforts include participation in the Graffiti Task Force, which is aimed at eradicating graffiti and "tagging" within the City.

- *PTI-T Program:* The program was fully implemented to include all court sessions.

FY2012 Proposed Program Highlights

- Implement Phase II of the PTI Diversion Program. The program will be expanded to include an additional category of charges which include theft by shoplifting of $100 or less, minor possession of alcohol, and possession of marijuana less than an ounce. Currently, this category of charges are included in other diversion programs such as Teens Learning Control and Community Service.

  Phase II will formalize the diversion of youthful offenders between ages 17-26 which would consist of imposing a pre-trial fee.

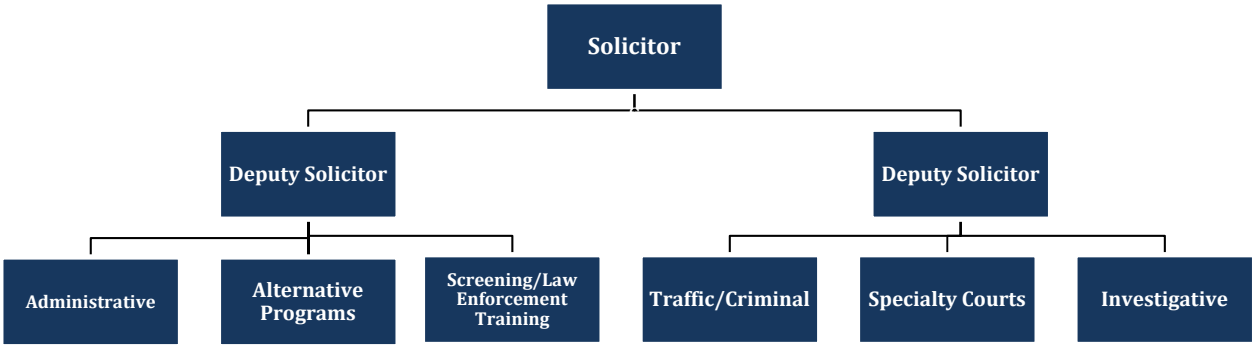
- Increase the Solicitor's Office presence through the Neighborhood Prosecution Initiatives. These initiatives place prosecuting attorney's into the communities to assist in prioritizing and solving the quality of life issues that are specific to the target areas. The impact of these initiatives will a give voice to the residents in how to resolve the crimes in their community and improve the citizens sense of a safe community. In addition, these initiatives will assist law enforcement with their policing efforts.

Changes from Prior Year

- Decrease in Personnel due to Benefits change
- Includes Water/Sewer costs
- Increase in health care costs

ORGANIZATIONAL CHART

Office of the City Solicitor



PERFORMANCE METRICS

Office of the City Solicitor

PERFORMANCE MEASURE	FY09 ACTUAL	FY10 ACTUAL	2011 TARGET	2012 TARGET
Public Safety				
Conviction rate of Criminal Charges	61%	68%	62%	65%
Conviction Rate of Traffic Charges	82%	91%	89%	93%
% Cases Diverted to Pre-Trial Intervention Program (PTI-T)	7%	23%	25%	26%
PTI-T Revenue	$1.5M	$2.0M	$2.5M	$2.5M

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF THE SOLICITOR

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$1,250,148	$1,067,665	$1,936,208	Salaries, Regular (Full Time)	$1,939,067	$2,859
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$45,748	$67,281	$0	Salaries, Extra Help	$15,755	$15,755
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$132	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$273,761	$181,865	$215,086	Pension - General	$159,330	($55,756)
$0	$0	$0	Pension - Police	$0	$0
$41,676	$33,848	$72,128	Defined Contribution	$65,607	($6,520)
$0	$0	$0	Workers' Compensation	$0	$0
$156,623	$124,366	$278,334	Other Personnel Costs	$260,296	($18,038)
$1,768,089	*$1,475,025*	*$2,501,756*	*TOTAL PERSONNEL*	*$2,440,055*	*($61,701)*
			OTHER EXPENSES		
$142,709	$10,700	$56,531	Purchased Services	$24,600	($31,931)
$21,534	$12,782	$24,000	Supplies	$145,634	$121,634
$0	$0	$0	Capital Outlays	$0	$0
$1,757	$6,657	$8,150	Interfund/Interdepartmental Charges	$9,377	$1,227
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$166,001	*$30,139*	*$88,681*	*TOTAL OTHER EXPENSES*	*$179,610*	*$90,929*
$1,934,090	**$1,505,164**	**$2,590,437**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$2,619,666**	**$29,229**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$1,934,090	$1,505,164	$2,590,437	General Fund	$2,619,666	$29,229
$1,934,090	**$1,505,164**	**$2,590,437**	**TOTAL EXPENSES**	**$2,619,666**	**$29,229**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
20	18	34.00	FULL TIME EQUIVALIENT	34.00	0.00

ATLANTA CITIZEN REVIEW BOARD

Mission Statement

The mission of the Atlanta Citizen Review Board (ACRB) is to improve the quality of Public Safety services and to improve the confidence of the citizens of Atlanta in the services provided by the Police and Corrections Departments. In order to achieve this mission, the City Council has authorized the ACRB to investigate and review cases involving allegations of abusive language, harassment, false imprisonment, false arrest, excessive use of force and serious bodily injury or death as a result of the actions of an officer of the police or corrections departments.

Core Functions

- Improve the quality of Public Safety Services for the City of Atlanta
- Helps to address the complaints of citizens who believe they are aggrieved by police and corrections officials;
- Prevention of future incidents of police or corrections misconduct and abuses of civil rights, reduce the amount of money needed to satisfy judgments
- Promote public confidence in law enforcement

Summary of Operations

This Board serves to instill confidence in its citizenry to redress grievances against the Police and Corrections Departments. A person may make a complaint to the Board and the Board may initiate an investigation when a citizen has a grievance that falls within the ACRB's authority. The staff members conduct a full investigation based on the complaint and report their findings to the citizen board. The ACRB reviews the work performed by staff and adjudicates the complaint. They also make recommendations to the Chief of Police or Corrections concerning discipline, training and policy, when it is appropriate.

Divisions/Office Descriptions

The *Composition of Board* members shall have skills and experience in areas relevant to the work of the Board. No member of the Board shall hold any other public office or hold employment with the City of Atlanta. The ACRB Board members are appointed by four Neighborhood Planning Units, The Mayor, The City Council, the President of Council, the Gate City Bar, the Atlanta Bar, the Atlanta Business League and the League of Women Voters.

The *ACRB Staff* enables the ACRB to conduct its work; the Board is authorized to hire its own Director and appropriate investigative and clerical staff. Additional support to the Board is provided by the Office of the Mayor and the City Attorney. The Board currently employs a director, who is an attorney experienced in police oversight, two administrative investigators and an administrative specialist.

Goals and Objectives

- Provide an accessible remedy for citizens who believe they are aggrieved by the actions of the police and corrections departments.
- Work with the Police and Corrections Departments in order to improve the quality of services provided to the citizens of the community.
- Continue to provide policy and training recommendations to help improve the quality of services within the city.

FY2011 Accomplishments

- Staffing and organization of the Office was completed. The office is staffed to provide services for citizens and has the appropriate systems in place to acknowledge, track and investigate all complaints.

- The ACRB received 39 complaints in calendar year 2009 and 73 complaints in calendar year 2010. This is an 87% increase in the number of complaints.
- The ACRB investigated and the Board adjudicated and made recommendations to the Chief, City Council and Mayor 17 complaints in calendar year 2009. This increased to 38 complaints in calendar year 2010. This is more than 100% increase in the number of full investigations adjudicated by the Board.
- The ACRB performed two studies and made policy recommendations during FY 2011
- The ACRB has performed intake on 45 complaints during Fiscal Year 2011. The Board has adjudicated and made recommendations in 20 cases during Fiscal Year 2011.

FY2012 Proposed Program Highlights

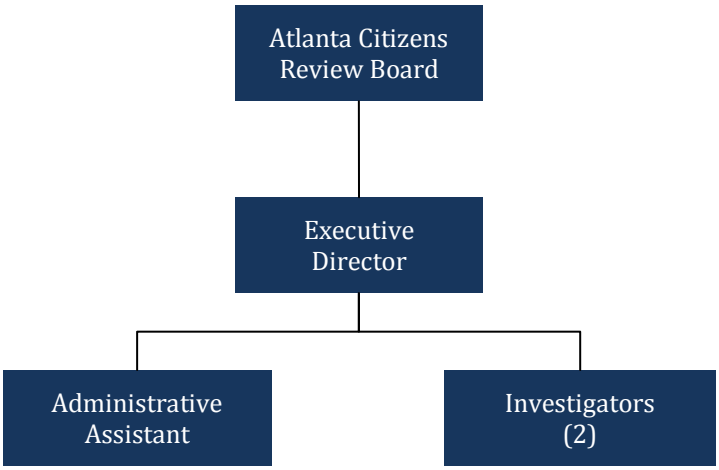
- To increase community outreach so that all the citizens are aware of the services provided.
- Continue to investigate all complaints within the Board's jurisdiction.

Changes From Prior Year

- Reduced appropriations by 1.5% due to City-Wide Administrative Cuts.
- Increased appropriations for the purchased/contracted services.

ORGANIZATIONAL CHART

Atlanta Citizens Review Board



FY 12 OPERATING BUDGET HIGHLIGHTS

ATLANTA CITIZENS REVIEW BOARD

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$118,409	$232,469	$243,561	Salaries, Regular (Full Time)	$243,561	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$7,047	$13,845	$14,614	Defined Contribution	$14,614	$0
$0	$0	$0	Workers' Compensation	$0	$0
$5,436	$15,638	$32,338	Other Personnel Costs	$33,058	$720
$130,892	*$261,952*	*$290,513*	*TOTAL PERSONNEL*	*$291,233*	*$720*
			OTHER EXPENSES		
$22,252	$22,457	$55,393	Purchased Services	$57,502	$2,109
$24,935	$14,049	$6,800	Supplies	$7,004	$204
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$18,000	Other Costs	$18,000	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($7,961)	($7,961)
$0	$0	$0	Other Financing Uses	$0	$0
$47,188	*$36,506*	*$80,193*	*TOTAL OTHER EXPENSES*	*$74,545*	*($5,648)*
$178,080	**$298,458**	**$370,706**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$365,778**	**($4,928)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$178,080	$298,458	$370,706	General Fund	$365,778	($4,928)
$178,080	**$298,458**	**$370,706**	**TOTAL EXPENSES**	**$365,778**	**($4,928)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
4	4	4.00	FULL TIME EQUIVALIENT	4.00	0.00

BOARD OF ETHICS

Mission Statement

The Board of Ethics seeks to protect the integrity of government and promote the public trust by bringing the City into compliance with the Atlanta Code of Ethics and instilling a culture of ethics in city government.

Core Functions

- Conflicts of interest
- Financial disclosure

Summary of Operations

The Board of Ethics administers, interprets, and enforces the city's ethical standards of conduct and works to ensure honesty, openness, integrity, accountability, and trust in city government. The board and its staff educate and advise city officials, employees, board members, prohibited sources, and citizens about conflicts of interest and gift rules; investigate ethics complaints and bring enforcement actions for violations of the Ethics Code; and administer the financial disclosure program.

Division/Office Descriptions

The *Board of Ethics* is an independent, citizen-appointed board composed of seven city residents selected by legal, business, civic, and educational groups to serve a three-year term of office. The board renders formal advisory opinions interpreting the Code of Ethics, holds hearings on ethics complaints, determines violations of the code, and enforces the financial disclosure laws.

The *Ethics Office* is a three-person office headed by the Ethics Officer, who reports to the Board of Ethics. The staff provides ethics training to employees and city officials, gives advice on conflicts of interest and gift rules, investigates ethics complaints, prosecutes violations of the Code of Ethics, manages the financial disclosure system, and coordinates the ethics and compliance hotline.

Goals

- Strengthen the ethics training program for employees and board members.
- Provide timely, consistent, understandable, and persuasive advice.
- Conduct timely, thorough, and fair investigations of ethics complaints.
- Educate city officials, employees, and citizens about the Code of Ethics through a variety of media.
- Increase the timely and complete filing of financial disclosure statements and reports.

Objectives

- Develop an online ethics training course for employees.
- Answer 80 percent of all requests for advice within one week and 90 percent within one month.
- Complete ethics investigations within six months in 75 percent of all cases and resolve all new cases within two years of the filing of a complaint.
- Issue a newsletter three times a year, update the website on a weekly basis, and develop new posters for the Integrity Matters program.
- Reduce delinquent filers to one percent of all persons required to file the financial disclosure statement.

FY2011 Accomplishments

- Instituted the Ethics Pledge program.
- Provided ethics training to the Mayor's Cabinet and the City Council.
- Initiated an ethical culture exercise as part of ethics training.
- Issued two formal advisory opinions on disclosure and disqualification due to financial and personal interests.
- Handled 50 delinquent filer cases and referred four cases to the Solicitor's Office for prosecution.
- Completed 13 ethics investigations.
- Closed four of five ethics cases pending more than two years and closed seven of nine new cases within six months.
- Developed a process for routinely notifying members of the City Council about when to file the online Conflict of Interest Disclosure Report.
- Created a new website at: www.atlantaethics.org

FY2012 Proposed Program Highlights

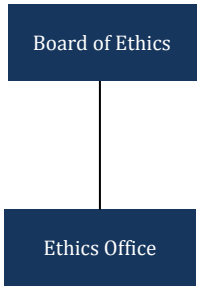
- Develop an online ethics training course for employees.
- Initiate a lunch and learn series on ethical values based on videos and movie scenes.
- Update the Integrity Matters educational program with new posters.
- Continue to give timely and thoughtful advice, answering 80 percent of all questions within one week.
- Produce an Ethics Advisory on Gift Rules and Ethical Guidelines for Prohibited Sources.
- Work with the Solicitor's Office to prosecute delinquent filers who violate decisions and orders of the Board of Ethics.
- Audit the 2011 City Financial Disclosure Statements for potential conflicts of interest.

Changes From Prior Year

- General Fund- Decrease in Purchased Services allocation.

ORGANIZATIONAL CHART

Board of Ethics



PERFORMANCE MEASURES

BOARD OF ETHICS

PERFORMANCE MEASURE	2009 ACTUAL	2010 ACTUAL	2011 TARGET	2012 TARGET
Ethics Training Provided	601	942	1,000	1,000
Written Advice Given	130	122	125	125
Advice Given Within One Week (Written & Verbal)	78%	87%	80%	80%
Ethics Advisories Issued	2	0	1	1
Ethics Investigations Completed	15	13	10	10
Ethics Violations Found	4	8	NA	NA
Integrity Line Calls (Total Volume)	218	118	125	125
Cease and Desist Notices Sent	12	2	NA	NA
Fines Collected	$28,975	$8,745	NA	NA
Financial Disclosure Timely Filers	87%	87%	91%	92%
Financial Disclosure Delinquent Filer Cases	33	50	16	15
Transparent Diamond Award Winners (Departments)	8	8	11	10
Gift, Conflict of Interest, and Travel Disclosure Reports Filed	4	58	75	100
Ethics Pledges Signed		441	1,000	1,000

FY 12 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF ETHICS

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$182,703	$214,051	$245,212	Salaries, Regular (Full Time)	$245,212	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$9,848	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$9,412	$12,843	$14,713	Defined Contribution	$14,713	$0
$0	$0	$0	Workers' Compensation	$0	$0
$13,767	$18,061	$25,204	Other Personnel Costs	$25,744	$540
$215,730	*$244,954*	*$285,129*	*TOTAL PERSONNEL*	*$285,669*	*$540*
			OTHER EXPENSES		
$51,229	$38,912	$53,563	Purchased Services	$54,057	$494
$9,644	$6,442	$5,625	Supplies	$6,859	$1,234
$38,604	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$806	$1,536	$2,000	Other Costs	$2,000	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($7,420)	($7,420)
$0	$0	$0	Other Financing Uses	$0	$0
$100,283	*$46,890*	*$61,188*	*TOTAL OTHER EXPENSES*	*$55,496*	*($5,692)*
$316,013	**$291,844**	**$346,317**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$341,165**	**($5,152)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$316,013	$291,844	$346,317	General Fund	$341,165	($5,152)
$316,013	**$291,844**	**$346,317**	**TOTAL EXPENSES**	**$341,165**	**($5,152)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
3	3	3.00	FULL TIME EQUIVALIENT	3.00	0.00

INTERNAL AUDITOR'S OFFICE

Mission Statement

The City Auditor's Office promotes honesty, efficiency, effectiveness, and accountability in city government.

Core Functions

- Legislative oversight and public accountability.
- Management improvements in process, compliance, and control.
- Coordination of the annual financial audit by managing the City's contract for financial audit services.

Summary of Operations

Under direction of the City's Audit Committee, the City Auditor's Office conducts audits to assess whether City activities and programs comply with applicable laws and regulations, achieve intended results and benefits, use resources economically and efficiently, and operate with adequate systems of internal control. The office provides objective information and recommendations through audit reports, memoranda, and presentations. Audit topics are selected through risk assessment, City Council requests, and management requests; topics may also include prospective analyses of proposed legislation and policies. Audit recommendations address safeguarding assets, streamlining processes, revenue collection, contract management, monitoring and reporting functions, and compliance.

The Audit Committee includes audit, finance, and management professionals appointed by the Mayor, City Council President, and the City Council as a whole. The committee appoints and supervises the City Auditor, approves the annual audit plan and completed audit reports, and oversees the City's annual financial audit.

The City Auditor's Office includes audit staff skilled in performance, information technology, and compliance auditing. Auditors work in teams to set audit objectives and design analysis to meet the objectives, following generally accepted government audit standards. Staff backgrounds include education and experience in business and public administration, public policy analysis, quantitative research methods, management, accounting, social sciences, law, and information technology.

FY2011 Accomplishments

- Completed the following audits:
  - Information Technology General Controls
  - Implementation of Audit Recommendations
  - Finance and Watershed Management
  - Claims against Watershed Management
  - Municipal Court Operations
  - Controls over Recovery Act Grants
  - Utility Street Cuts (Public Works)
  - Fleet Services Inventory Management
- Conducted competitive procurement for financial audit services
- Assessed the City's progress in correcting internal control deficiencies reported in 2009 financial audit
- Developed office web site, www.atlaudit.org
- Assisted Finance Executive Committee in reviewing budget and pension reform proposals.

FY2012 Proposed Program Highlights

- Complete audit in progress on firefighter staffing requirements.
- Complete planned audits on tax allocation districts and Public Works' ATLStat measures, deferred from FY2011.
- Complete risk assessment and audit plan for additional audits to be conducted in FY2012.

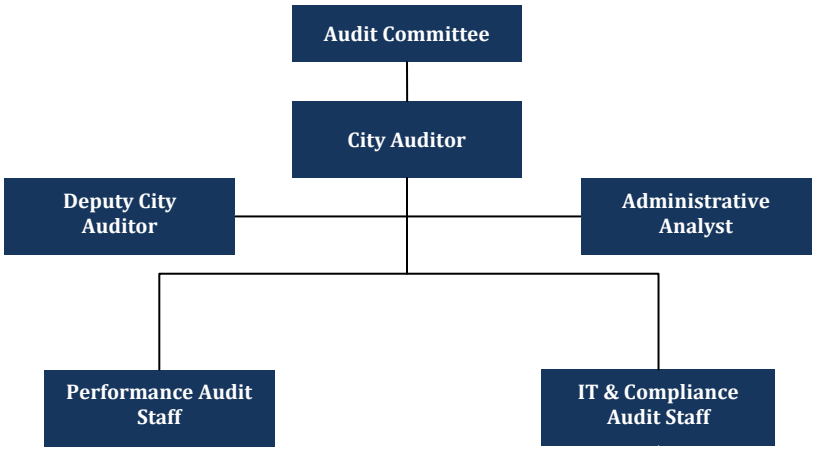
- Continue to test and implement "continuous auditing" of control risks in Oracle; develop follow-up process with senior management.
- Improve website by adding status information on previous audit recommendations and secure access for Audit Committee members.

Changes From Prior Year

- Salaries increased due to the reallocation of all salaries in the following funds: General (66%), Department of Watershed Management (17%) and the Department of Aviation (17%).
- Purchased Services increased due to funding for the KPMG Financial Statement Audit.

ORGANIZATIONAL CHART

City Auditor



FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$918,299	$883,388	$911,022	Salaries, Regular (Full Time)	$919,233	$8,211
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$60,000	Salaries, Extra Help	$102,945	$42,945
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$46,350	$35,744	$29,643	Pension - General	$19,029	($10,614)
$0	$0	$0	Pension - Police	$0	$0
$48,950	$46,945	$48,591	Defined Contribution	$50,124	$1,533
$0	$0	$0	Workers' Compensation	$0	$0
$84,261	$81,029	$94,394	Other Personnel Costs	$98,958	$4,565
$1,097,860	*$1,047,106*	*$1,143,649*	*TOTAL PERSONNEL*	*$1,190,289*	*$46,640*
			OTHER EXPENSES		
$552,032	$71,396	$100,800	Purchased Services	$1,517,399	$1,416,599
$28,508	$23,359	$17,000	Supplies	$21,107	$4,107
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$935	$1,858	$3,200	Other Costs	$4,499	$1,299
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($29,283)	($29,283)
$0	$0	$0	Other Financing Uses	$0	$0
$581,475	*$96,613*	*$121,000*	*TOTAL OTHER EXPENSES*	*$1,513,722*	*$1,392,722*
$1,679,335	**$1,143,719**	**$1,264,649**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$2,704,011**	**$1,439,362**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$70,794	$82,541	$141,063	Airport Revenue Fund	$669,353	$528,290
$904,329	$864,275	$961,136	General Fund	$1,365,305	$404,169
$704,212	$196,903	$162,450	Water and Wastewater Revenue Fund	$669,353	$506,903
$1,679,335	**$1,143,719**	**$1,264,649**	**TOTAL EXPENSES**	**$2,704,011**	**$1,439,362**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
10	11	11.00	FULL TIME EQUIVALIENT	11.49	0.49

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$60,672	$68,838	$113,218	Salaries, Regular (Full Time)	$155,270	$42,052
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$26,891	$26,891
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$1,837	Pension - General	$1,936	$99
$0	$0	$0	Pension - Police	$0	$0
$3,638	$4,130	$6,417	Defined Contribution	$8,805	$2,388
$0	$0	$0	Workers' Compensation	$0	$0
$4,270	$4,388	$12,351	Other Personnel Costs	$19,680	$7,329
$68,580	*$77,356*	*$133,823*	*TOTAL PERSONNEL*	*$212,581*	*$78,758*
			OTHER EXPENSES		
$1,895	$3,624	$6,590	Purchased Services	$452,373	$445,783
$318	$1,561	$650	Supplies	$3,566	$2,916
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$833	$833
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$2,214	*$5,186*	*$7,240*	*TOTAL OTHER EXPENSES*	*$456,772*	*$449,532*
$70,794	**$82,541**	**$141,063**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$669,353**	**$528,290**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$70,794	$82,541	$141,063	Airport Revenue Fund	$669,353	$528,290
$70,794	**$82,541**	**$141,063**	**TOTAL EXPENSES**	**$669,353**	**$528,290**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
0	1	1.00	FULL TIME EQUIVALIENT	2.36	1.36

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$690,303	$681,487	$661,612	Salaries, Regular (Full Time)	$608,693	($52,918)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$60,000	Salaries, Extra Help	$45,567	($14,433)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$46,350	$17,536	$25,968	Pension - General	$15,157	($10,811)
$0	$0	$0	Pension - Police	$0	$0
$35,284	$37,898	$34,379	Defined Contribution	$32,515	($1,864)
$0	$0	$0	Workers' Compensation	$0	$0
$62,097	$61,481	$69,342	Other Personnel Costs	$63,194	($6,148)
$834,033	*$798,401*	*$851,301*	*TOTAL PERSONNEL*	*$765,127*	*($86,174)*
			OTHER EXPENSES		
$43,680	$44,284	$90,935	Purchased Services	$612,653	$521,718
$25,681	$19,732	$15,700	Supplies	$13,975	($1,725)
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$935	$1,858	$3,200	Other Costs	$2,833	($367)
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($29,283)	($29,283)
$0	$0	$0	Other Financing Uses	$0	$0
$70,295	*$65,874*	*$109,835*	*TOTAL OTHER EXPENSES*	*$600,178*	*$490,343*
$904,329	**$864,275**	**$961,136**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,365,305**	**$404,169**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$904,329	$864,275	$961,136	General Fund	$1,365,305	$404,169
$904,329	**$864,275**	**$961,136**	**TOTAL EXPENSES**	**$1,365,305**	**$404,169**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
10	8	9.00	FULL TIME EQUIVALIENT	7.26	-1.74

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$167,324	$133,064	$136,192	Salaries, Regular (Full Time)	$155,270	$19,078
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$30,487	$30,487
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$18,209	$1,837	Pension - General	$1,936	$99
$0	$0	$0	Pension - Police	$0	$0
$10,027	$4,916	$7,795	Defined Contribution	$8,805	$1,009
$0	$0	$0	Workers' Compensation	$0	$0
$17,895	$15,161	$12,700	Other Personnel Costs	$16,084	$3,384
$195,246	*$171,350*	*$158,525*	*TOTAL PERSONNEL*	*$212,581*	*$54,056*
			OTHER EXPENSES		
$506,457	$23,488	$3,275	Purchased Services	$452,373	$449,098
$2,509	$2,066	$650	Supplies	$3,566	$2,916
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$833	$833
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$508,966	*$25,554*	*$3,925*	*TOTAL OTHER EXPENSES*	*$456,772*	*$452,847*
$704,212	**$196,903**	**$162,450**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$669,353**	**$506,903**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$704,212	$196,903	$162,450	Water and Wastewater Revenue Fund	$669,353	$506,903
$704,212	**$196,903**	**$162,450**	**TOTAL EXPENSES**	**$669,353**	**$506,903**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
0	2	1.00	FULL TIME EQUIVALIENT	1.87	0.87

AVIATION

Mission Statement

The mission of the Department of Aviation is to provide the Atlanta region a safe, secure and cost-competitive gateway to the world that drives economic development and operates with the highest level of efficiency while exercising fiscal and environmental responsibility.

Core Functions

- Provide a safe, secure, and efficient airport
- Provide excellent customer service rated "Best-in-Class" that delivers the ultimate customer experience
- Manage and preserve ATL's financial health ensuring a debt service coverage ratio of at least 1.5

Summary of Operations

Hartsfield-Jackson Atlanta International Airport (ATL) is the "World's Busiest Airport" handling over 88 million incoming and outgoing passengers aboard more than 970,000 aircraft operations. It is the principle air carrier airport servicing both Georgia and the Southeastern United States. The Airport occupies a 4,750-acre site in Clayton and Fulton counties, approximately ten miles south of downtown Atlanta. It also serves as a primary transfer point in the national air transportation system as it is a connecting hub for Delta Air Lines, Inc. and AirTran Airways. This has resulted in a large number of destination offerings to and from Atlanta relative to other similarly-sized metropolitan areas. With an annual economic impact of more than $32.6 billion to the metro-Atlanta area, it is one of the single-largest economic generators in the Southeastern United States.

The City of Atlanta's Department of Aviation (DOA) is responsible for operating ATL. Each day more than 10% of the nation's air travelers utilize the Airport, causing many experts to consider ATL as the most important transportation node in the United States and perhaps the world. As such, the continued safe and efficient functioning of ATL is of critical importance to city, state, and even national interests. It is the DOA's responsibility to ensure that this is accomplished in a manner that achieves maximum efficiency while ensuring that passengers passing through the Airport enjoy the best possible experience in air travel. The mission of the DOA is to, "Be the best airport in the world by exceeding customer expectations."

ATL operates 24 hours per day, 365 days per year. The DOA alone employs 577 full-time employees, as well as 232 firefighters and 168 police officers. This does not include over 58,000 airline employees, concessionaires, contractors, and other professionals whose expertise and professionalism facilitate an average of 2,600 aircraft operations per day. So effective are these collective efforts, that for the seventh consecutive year (as of 2009), ATL was recognized for Excellence in Efficiency by the Air Transport Research Society. In 2009, it was named the "Most Efficient Airport in North America."

All of this is difficult enough on a day when everything goes right, but over one-hundred times per year, events occur at ATL that are outside of the realm of business-as-usual and require immediate, thorough, and professional action by the DOA's employees in order to keep the world's busiest airport up and running. These are called "irregular operations" and can take the form of severe weather, aircraft emergencies, or security breaches (up to and including terrorist actions). The DOA must ensure that the Airport has adequate resources available, both in personnel and materials, to deal with these situations as they arise. Otherwise, airline performance declines, and the reverberating effects are felt throughout the US air transportation system and the world.

Divisions/Offices Descriptions

The Office of the General Manager provides strategic direction for the Department and oversees the operations of the airport. The office facilitates the Airport's goal of being a premier airport by providing support services to all units within the Department of Aviation. Personnel administration, training and development, and customer service programs to include Host Volunteers are directed from the office. The office also oversees the development, coordination, and review of contracts, the procurement of products and services, and the day-to-day office operations.

Human Resources/ Training, Safety & Organizational Development leads the Department's strategic initiative of building a high performance organization. The division has two business units which have differing, though complimentary, areas of responsibility. The team focuses on the mission of operational excellence and efficiency, while simultaneously implementing programs that allow for the professional and personal growth and the preparation of DOA's talent for greater leadership roles. HR/TSOD works on the development and implementation of employee engagement initiatives. However, to fully optimize the workforce, each unit's functionality is highlighted separately to emphasize the scale and magnitude of the *Integrated Talent Management System* (ITMS) and the ongoing change in employee engagement programs. The interdependence of HR/TSOD is understood and requires the full cooperation of all team members in order to be successful. In a competitive marketplace where world-class talent is heavily recruited, talent management is the primary driver of organizational success. Broadly defined, talent management is the implementation of integrated strategies or systems designed to increase workplace productivity and effectiveness with improved processes for attracting, developing, retaining, and utilizing people with the required skills and aptitude to meet current and future business needs.

Marketing & Stakeholder Engagement Division helps the Airport to execute its mission by clearing the path for effective, uninterrupted operations. Its functions include government & community engagement, public/media relations, web and organizational communications and marketing & international engagement. The division monitors legislative action on the federal, state, and local levels and establishes engaging relationships with respective policy makers. Further, it manages the Partner in Education program and other meaningful initiatives that impact the community. The division also manages media relations and the communications function to promote, maintain, and enhance the positive image and reputation of the City and the Airport. Additionally, this division protects and enhances the Airport brand and serves as the information clearinghouse for international delegations.

The Office of Finance & Accounting is responsible for the proper accounting, budgeting, financial analysis, cash management, financing of the Airport's capital program, and financial risk management for the Department of Aviation. To accomplish this, the office is divided into four divisions: Accounting; Treasury; Financial Analysis, Budgeting, & Risk Management; and Procurement & Contracts. Each of these business units performs a unique function that seeks to ensure sound financial management, solid financial health, and strict adherence to the City's Finance policies and procedures regarding the procurement of goods and services.

The Information Services Division provides the leadership and vision for the implementation of technology at the Department of Aviation. The division sets technological and platform standards as well as guides the priorities of the various divisions and individuals involved in the promotion and use of technology throughout the Department. The team is responsible for coordinating and managing all Information Systems Development (ISD) efforts, requirements, and processes & procedures. In addition, it further develops and implements the intranet/ internet/extranet-focused infrastructure requirements.

The Internal Audit Division is an independent business unit established within the Department of Aviation to examine and evaluate its activities as a service to senior management. The objective of internal auditing is to assist members of the Department in the effective discharge of their responsibilities. The division is responsible for examining and evaluating the adequacy and effectiveness of the Department of Aviation's internal control systems, risk management systems, and governance practices. Internal Audit provides independent assessments and appraisals

of activities and work to promote a control-conscious, proactive risk management environment.

The Bureau of Planning & Development is divided into six functional units. These units include Executive, Project Development, Facility Management, Planning & Environmental, Asset Management & Sustainability, and Project Management. The bureau identifies and implements the Department's capital improvement plan as well as its renewal and replacement plan. It also provides department-wide planning, environmental services, and facilities management. Overall, the bureau classifies its activities as either capital or operating. Its capital activities include the delivery of major projects (both buildings and other infrastructure such as runways). The Department's operating activities are characterized by administration, grants management, general planning, infrastructure management, engineering, and the management of the Noise Program.

The Bureau of Commercial Development is responsible for: (1) optimizing aeronautical and non-aeronautical revenues through asset management strategies; (2) overseeing customer service programs and initiatives that will deliver our vision "to be the world's best airport by exceeding customer expectations"; (3) leading the development of new passenger and cargo service to ATL; (4) leading the division's business development efforts to enhance and attract new and innovative products and services to ATL; and (5) managing all airline and property leases. Commercial Development is comprised of four business units: Concessions, Properties & Airline Affairs, Innovations and New Business Development, and Customer Service.

The Bureau of Operations, Maintenance, & Security responds to a wide variety of dynamic and challenging situations each day to ensure the safe, secure, and efficient operation of Hartsfield-Jackson 24-hours per day, seven days per week. It is the DOA's primary organization responsible for ensuring seamless adherence to regulations and other mandates necessary to maintain the Airport's operating certificate. It consists of six functional business units within the Department of Aviation and maintains operational control over the portions of the City of Atlanta Police and Fire Departments which are dedicated to supporting the airport.

- The Operations unit at ATL consists of two business units (Airside Operations and Landside Operations) staffed by a team with the knowledge, competencies, and skills necessary to ensure the safe, secure, and efficient operation of the Airport. They develop, implement, and evaluate actions and programs to comply with the mandates for a Category X commercial airport operator.
- The Maintenance unit keeps the airport runways, taxiways, roadways, and support facilities safe and operational. It ensures that the runways' navigational aids work properly and that all 37 support facilities are maintained. The Maintenance unit also oversees the maintenance and repair of roadway lights, conducts daily inspections of the airfield to ensure that navigational signs and airfield lights are repaired, and inspects more than 10,000 lights in parking decks, parking lots, and walkways. Additionally, the maintenance unit provides sewage systems maintenance, daily inspecting all area drains and curb inlets throughout the Airport.
- The Security unit is structured to provide operational, strategic, and tactical-level security mandate requirements. It performs the following vital security services to airlines, tenants, and airport users: Background checks; security awareness training; access media; vehicle permits and decals; security access control system; physical security; compliance and enforcement; guard services contract; and public safety systems contract.
- The APM unit performs recurring strategic and operational functions supporting the underground Plane Train system transiting between all concourses and an aboveground ATL SkyTrain providing service between the Rental Car Center (RCC), Georgia International Convention Center (GICC)/Gateway Center Hotel and Office Complex, and the Central Passenger Terminal Complex (CPTC).
- The Ground Transportation (GT) unit is responsible for providing safe, efficient, and comfortable ground transportation options to the traveling public with an emphasis on customer service excellence. It performs both administrative and regulatory functions pursuant to City of Atlanta and state of

Georgia requirements for commercial ground transportation operators within the state of Georgia and Hartsfield-Jackson Atlanta International Airport.

- The Centralized Command & Control Center (C4) houses the Airport Operations Center (AOC) for day-to-day operations and Emergency Operations Center (EOC) for high-stressed events. It streamlines DOA daily and emergency operations by centralizing the protocol for inputting, processing, coordinating, and analyzing information. The C4 provides airport situational awareness, real-time information about airfield, terminal and landside operations, airport security, and facility resources.

Goals and Objectives

Employee Engagement and Satisfaction
The goal is to increase employee engagement survey results 3% per year to achieve 85% engaged results by 2014.

The objectives are:

- Build and support cross-functional teams that are accountable, knowledgeable and empowered to share information as well as seek opportunities for successful participation in programs that are critical to the organization.
- Nurture a culture of continuous improvement for our people, our processes, and our execution including fostering an environment that supports diversity, focuses on safety and develops leaders.
- Focus on recognition and incentives that drive performance; performance based evaluation process including market-based competitive salaries and intrinsic motivators.

Enhance and Deliver Best-in-Class Customer Experience
The goal is to be the highest rated North American hub airport and a top 5 large global airport measured by ACI's ASQ survey by FY 2014.

The objectives are:

- Focus on the organization - Maintain high levels of customer service and satisfaction for our passengers and those that transport or meet/greet them in a safe and secure environment.
- Focus on our business partners - Ensure that the airport's focus on efficiency and customer service is supported by the business partners who provide services at ATL.

Focus on our stakeholders – Support the airport's role as an economic generator for the Atlanta metropolitan area, Georgia and the Southeastern United States.

Preserve the Airport's Financial Health
The goal is to develop financial plans and practices that ensure debt coverage ratio of at least 1.5, increase annual non-aeronautical revenue 4% annually, and ensure total annual operating expenses to not exceed $5.50 per domestic enplaned passenger to FY 2015.

The objectives are:

- Maintain a long-term financial plan which ensures the department has financial resources to support its operations, its capital development plan and its debt service.
- Maximize non-aeronautical revenues to ensure the airport's financial flexibility so goals are achieved and customer service is supported.
- Develop employees' domain knowledge of financial health to assist decision making that maximizes value when planning both operational and capital expenditures in order to ensure prudent use of the airport's available funds.

Focusing on the Future
The goal is to create a formal process/relationship between strategic planning, quarterly reports, budgeting, and business planning processes by June 2011.

The objectives are:

- Implement an on-schedule and on-budget capital development plan that focuses growth and environmental responsibility.
- Develop and implement a renewal and replacement strategy and support organization.
- Develop an on-going strategic planning process.

FY2011 Accomplishments

- In FY2011, the DOA implemented an airport-wide customer service training initiative
- Results from the secret mystery shopper program indicate that scores on ATL's customer service ratings have increased from 68 to the lower 80's
- Computer-based Interactive Employee Training System (IET) was launched in November of 2010
- Supports security awareness training, authorized signatory refresher training, driver safety training, and customer service training in one centralized location
- Increases efficiency and reduces training costs
- 2011 Best Overall Concessions Program – *Airport Revenue News*
- 2011 Best Concessions Program Design – *Airport Revenue News*
- 2011 Best Concessions Customer Service Award – *Airport Revenue News*
- RFP for food & beverage outlets within the terminal and concourses was issued in March of 2011
- RFP for all concessions within the new Maynard H. Jackson International Terminal (MHJIT) was issued in March of 2011
- Industry day for was held in January of 2011 to inform individuals and businesses about upcoming concessions opportunities at ATL in FY2012.
- Implemented rate increases in its hourly, daily, and economy parking lots
- Implemented a ticketless parking system in the west economy and Park-Ride B lots with an automated, credit card in/out system
- In FY2011, ATL implemented the Airport's new Mobile Website (www.iflyatl.com).
- Designed to optimize the mobile device user interface and provide more user-friendly browser experience to the airport passengers and customers.
- In FY2011, ATL installed new security screening wait time signage throughout the main terminal to provide real-time domestic security checkpoint wait time information
- Allows passengers to identify and utilize the checkpoint with the shortest wait time

- General Airport Revenue Bonds (GARBs): Issued a total of $702.0 million in order to both finance the completion of the new Maynard H. Jackson International Terminal (MHJIT) and to refinance existing variable rate bonds:
  - Series 2010A: $178.0 million issued on November 15, 2010 to finance the completion of MHJIT
  - Series 2010C: $524.0 million issued on December 23, 2010 to refinance the 2003RF B/C series variable rate bonds

- Passenger Facility Charge Hybrid Bonds (PFC Bonds): Issued $409.8 million in order to finance the completion of MHJIT
  - Series 2010B: $409.8 million issued on November 15, 2010 to finance the completion of MHJIT

- Commercial Paper**:** Issued $350 million in July 2010 in order to interim finance/refinance a portion of the planning, engineering, designing, equipping, and construction costs for elements of the Capital Improvement Plan

- Point of Sale (POS) System: In December of 2010, the DOA implemented a POS system within its Security Division to enhance accountability and efficiency
  - Electronically maintains all funds collected within the Security Division
  - Reduces risk of inaccurate accounting of funds
  - Eliminates the need for hand-written customer receipts

- DOA Strategic Plan**:** In December of 2010, the DOA revised its strategic plan. This document emphasized the DOA's strategic priorities of increasing employee engagement, delivering best-in-class customer service, preserving ATL's financial health, and focusing on the future. It also emphasizes the importance of increasing the air cargo throughput at ATL.
- Long-Range Financial Plan**:** In fall of FY2011, the DOA finished the construction of its long-range financial plan. This planning model seeks to compliment and support both the DOA Strategic Plan and the Capital Improvement Plan (CIP).
- Atlanta Metropolitan Aviation Capacity Study, Phase II**:** In order to plan for future aviation growth in the Atlanta MSA, the DOA initiated this study in an effort to measure the feasibility of additional capacity at non-

ATL sites. This is to be completed in FY2012.

- Maynard H. Jackson International Terminal (MHJIT) milestones achieved
  - Received Temporary Certificate of Occupancy for Terminal Building AGTS Level
  - Received all 10 new APM Vehicles and moved into Terminal Building Maintenance Area
  - Started Short Term Parking Deck Precast Erection
  - Completed Long Term Parking Deck Site/Foundation Design
  - Completed Interstate Signage Design and Submitted to GDOT and FHWA
- Concourse E Cosmetic Upgrades
  - Completed in FY2011
  - Enhances the functionality, wayfinding, and customer experience in ATL's current international concourse
- Noise Insulation Program
  - Launched in FY2011, this voluntary program approved by the FAA to make noise sensitive properties around airports more compatible with aircraft noise
  - More than 4,000 apartment units and 40 single family homes are eligible to receive noise insulation under the current program

- Created Asset Management and Sustainability Business Unit
  - Focus on renewal and replacement of aging airport infrastructure
  - Prioritize future capital investment based upon life-cycle analysis
- Automated People Mover Upgrades
  - Completed $18 million analog to digital upgrade on automated train controls on the CPTC train
  - Completed aesthetics upgrades on all 59 CPTC train vehicles
- Surface Management System
  - Automated, web-based system that provides real-time situational awareness of aircraft movements on the airfield and ramps
  - Allows DOA, airlines, and FAA authorities to make better decisions regarding aircraft ground movements
- Security Enhancements
  - CCTV installation at Tech Campus
  - Fingerprinting system upgrades which integrates both the access control and the fingerprinting systems
  - Airport Police Department received its sixth bomb robot, which is designed to fit into tight spaces such as planes, trains, and buses
- Green Energy
  - ATL Parking procured 18 new CNG shuttle buses which will take passengers from the terminal to the park-ride lots
  - ATL Parking replaced 5 gasoline-powered shuttle carts with 5 customized electric shuttle carts in an effort to reduce ATL's carbon footprint

- New Cargo Service
  - Asiana Airlines: The Airport's newest cargo carrier, Asiana Airlines, began service in September and became the 14th all-cargo airline to serve Hartsfield-Jackson and the region. Asiana Airlines' four weekly cargo flights to Atlanta are expected to create 25 jobs and have an estimated $24 million economic impact on Atlanta and the Southeast.
  - Cargoitalia: Began service in FY2011

- Existing Cargo Service
  - 15 consecutive months posting year-over-year increases in cargo volumes
  - 2010 overall cargo volumes were 17.05% higher than in 2009
  - 2010 international cargo volumes were 24.22% higher than in 2009
  - 2010 domestic cargo volumes were 5.53% higher than in 2009

FY2012 Proposed Program Highlights

- Continue to enhance DOA employee training systems and programs
- Attract and retain industry-leading talent

- Implement an online parking booking system
- Enhance ATL concessions program
  - Launch a credit card based customer rewards program (Thanks Again Program)

- Execute new leases for food & beverage locations throughout the airport
- Execute new leases for all concessions within MHJIT
- Implement Vision 8.5 to increase average passenger spending from $7.87 to $8.00

- Implement multi-linguistic system for airport website for translation in variety of languages
- Upgrade the airport Distributed Antenna System (DAS) for 4G cellular technologies

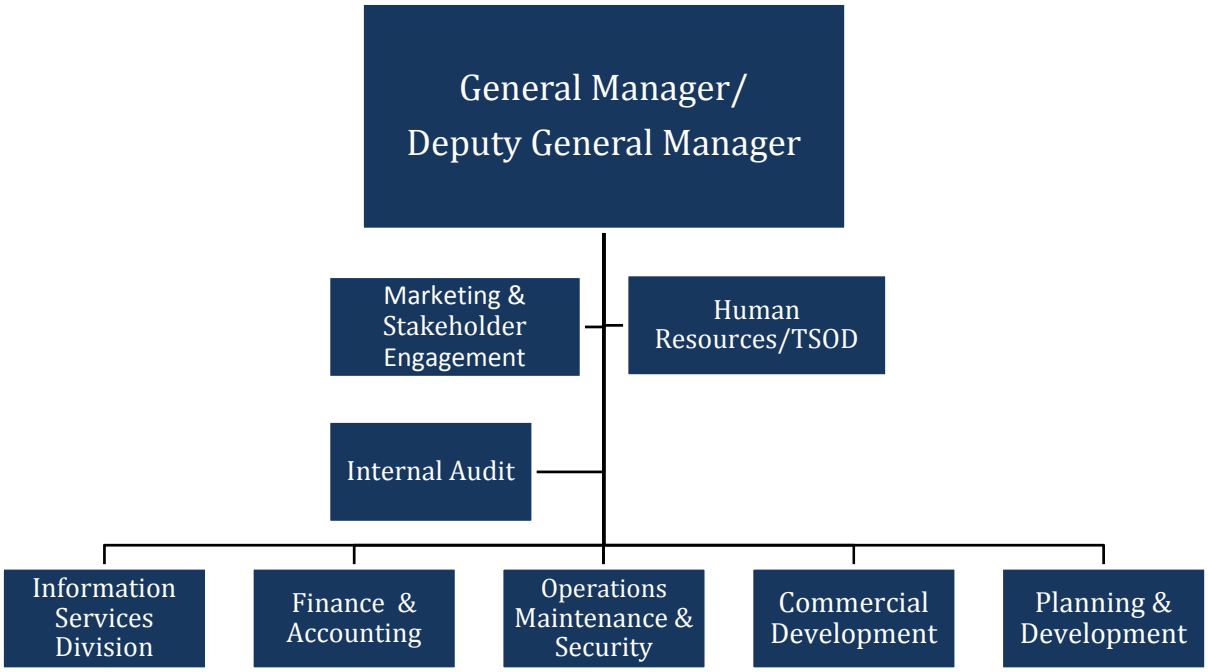
- Issue approximately $700 million in new money GARBs in order to finance the CIP
  - CPTC improvements
  - Pay down outstanding balance on commercial paper
  - Fund debts service reserve accounts
- Refinance approximately $360 million in 2000ABC series GARBs
  - Reduce annual debt service by approximately $3.5 million
- Open the Maynard H. Jackson International Terminal in spring of 2012
  - Complete the terminal on time and under budget
  - APM expansion program
  - Operating & maintenance plans
  - Roadway and signage plans
  - Passenger education and information programs
- Airfield programs
  - Implement runway incursion prevention program
  - Implement Safety Management System (SMS) for the FAA's Airport Safety and Operational Compliance System
  - Complete 500 foot extension of runway 9R
  - Complete design modifications for A380 and begin runway/taxiway construction
  - Re-lamp I-285 tunnel with approximately 4,500 lights
- CPTC programs
  - Begin construction of Concourse D midpoint expansion
  - Upgrade ATL's Security Access Control System (SACS)
  - Develop renewal and replacement strategy for existing physical security system infrastructure to ensure compatibility beyond first year of MHJIT activation
  - Implement interface between airport Maximo and Oracle ERP system
- Other studies
  - Complete the Atlanta Metropolitan Aviation Capacity Study Phase II
  - Complete FAA pilot sustainability management plan
  - Complete the asset management and sustainability comprehensive plan
- Attract two new air cargo carriers in FY2012

Changes From Prior Year

- 13 Planning and Development positions were moved from the Capital Budget to the Operating Budget.
- 19 Positions added to the budget due to the opening of the Maynard H. Jackson International Terminal in spring of 2012
- Reduced appropriations for purchased/consulting services.

ORGANIZATIONAL CHART

Department of Aviation



PERFORMANCE METRICS

Aviation

PERFORMANCE MEASURE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Merit and Excellence				
Customer satisfaction with the airport	69.8%	74%	75%	75%
Fiscal stability				
Bond coverage factor	1.79	1.69	1.55	1.58
Airport Parking Revenue (in millions)	$98.0	$95.6	$104.8	$115.1
Concessions, Car Rentals & other revenue (in millions)	$105.4	$103.9	$100.2	$115.6
Economic development				
# of Passengers Traveling through Airport (in millions)	88.7	88.4	86	92.6
Cargo Volume in metric tons	571,255	621,921	665,000	675,000

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AVIATION

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$23,789,683	$26,323,864	$27,744,190	Salaries, Regular (Full Time)	$28,714,550	$970,360
$1,574	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$209,951	$288,306	$139,000	Salaries, Extra Help	$542,000	$403,000
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$841,437	$1,058,321	$964,080	Overtime	$982,530	$18,450
$0	$0	$0	Pension - Fire	$0	$0
$6,356,861	$4,803,334	$3,927,525	Pension - General	$3,117,575	($809,950)
$0	$17,238	$0	Pension - Police	$0	$0
$706,711	$795,760	$857,925	Defined Contribution	$895,888	$37,963
$162,356	$145,898	$163,860	Workers' Compensation	$113,402	($50,458)
$3,425,318	$3,585,635	$4,196,052	Other Personnel Costs	$4,440,477	$244,425
$35,493,892	*$37,018,356*	*$37,992,632*	*TOTAL PERSONNEL*	*$38,806,421*	*$813,790*
			OTHER EXPENSES		
$60,710,081	$65,252,109	$102,386,152	Purchased Services	$82,261,741	($20,124,411)
$10,401,600	$9,906,377	$12,612,982	Supplies	$15,677,246	$3,064,264
($63,628)	$364,092	$0	Capital Outlays	$0	$0
$1,586,246	$1,465,887	$1,701,490	Interfund/Interdepartmental Charges	$1,631,172	($70,318)
$1,068,772	$1,617,015	$4,307,001	Other Costs	$5,528,626	$1,221,625
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$73,703,070	*$78,605,480*	*$121,007,625*	*TOTAL OTHER EXPENSES*	*$105,098,785*	*($15,908,840)*
$109,196,963	**$115,623,836**	**$159,000,257**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$143,905,206**	**($15,095,050)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$109,196,963	$115,623,836	$159,000,257	Airport Revenue Fund	$143,905,206	($15,095,050)
$109,196,963	**$115,623,836**	**$159,000,257**	**TOTAL EXPENSES**	**$143,905,206**	**($15,095,050)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
550	550	506.00	FULL TIME EQUIVALIENT	538.00	32.00

CORRECTIONS

Mission Statement

The Atlanta Department of Corrections mission is to protect the public, staff, and offenders while maintaining an safe and secure facility. In addition, it is the mission of the Department of corrections to work with detainees to ensure they're matriculation process back into society is tangible.

Core Functions

- Public Safety
- Provide housing for Inmates in a secure and effective manner consistent with Departmental, State, Federal and relevant Case Laws while providing access to a variety of Vocational/Educational Training, aimed at reducing recidivism.

Summary of Operations

The mission of the Department of Corrections is carried out by professional and dedicated employees whose responsibilities include transporting and managing offenders, counseling and providing medical care for hundreds of detainees processed into the facility from all law enforcement agencies in the Atlanta metropolitan area, Municipal Court and Grady detention. In an effort to increase youth awareness about the importance of making quality life decisions, the Department of Corrections has partnered with Atlanta Public School (APS) to create pathways in education and create exposure to life behind the walls of Corrections.

Divisions/Offices Descriptions

Office of the Chief manages functions associated with background investigation, agency accreditation; internal investigations and inspections; records management; media/community relations; research and legal affairs. This office is also responsible for administrative and support services for the department as a whole, including procurement, stores management, budget and accounting, payroll and personal records and inmate accounts.

Detention Division is responsible for the security and care of both persons arrested for crimes in the City and awaiting pretrial court proceedings or trial, and those persons convicted of ordinance and misdemeanor offenses and sentenced to serve time. The office manages the custody of prisoners during proceedings in the respective courts and during visits or stays in health facilities. The Office of Detention Facilities is also responsible for boarding federal and state inmates awaiting pretrial court proceedings, trial or sentencing in other jurisdictions.

Administration Services Division is responsible for managing functions associated with staff recruitment, information technology; development and training and providing a variety of inmate services and programs, including mental health services, religious programs, the inmate classification system, substance abuse programs, literacy training, the grievance and complaint system and assessment services for Community Court, and institutional food services. This office is further responsible for providing medical and dental care to inmates.

Goals

- Maintain a safe and secure facility that is in compliance with State and National Standards.
- Maintain fiscally sound management practices
- Recognize that our employees are our most valued asset and develop a staff committed to professionalism.
- Maintain community relations program.
- Improve institutional safety and security measures.

Objectives

- Maintain American Correctional Association Accreditation.
- Maintain an Internal Audit process.
- Maintain a Departmental Standards Compliance Unit.
- Maintain a performance team to formally review and revise when needed all of the Department's Policy and Procedures.
- Remain in compliance with Immigration and Customs Enforcement (ICE) standards.
- Enhance the Departments internal record keeping and financial procedures.

FY2011 Accomplishments

- Received American Correctional Association Accreditation.
- Implemented new Jail Management System (JMS) created my Police Central Inc. (PCI).
- Implementation of the Weekend Inmate Work Detail (to include newly formed partnerships with Atlanta Police Department, Department of Public Works, Department of Parks and Rec).
- Complied with the Georgia Crime Information Center (GCIC) audit indicating full compliance.
- Complied with Immigration Customs and Enforcement's monthly audits indicating we are meeting acceptable national correctional standards.
- Implemented of Video Court in conjunction with City Court.
- Partnered with Community Court to enhance the Weekend Work Detail.
- Partnered with the Department of Parks and Recreation and Joined the Mayor's Graffiti Taskforce.

FY2012 Proposed Program Highlights

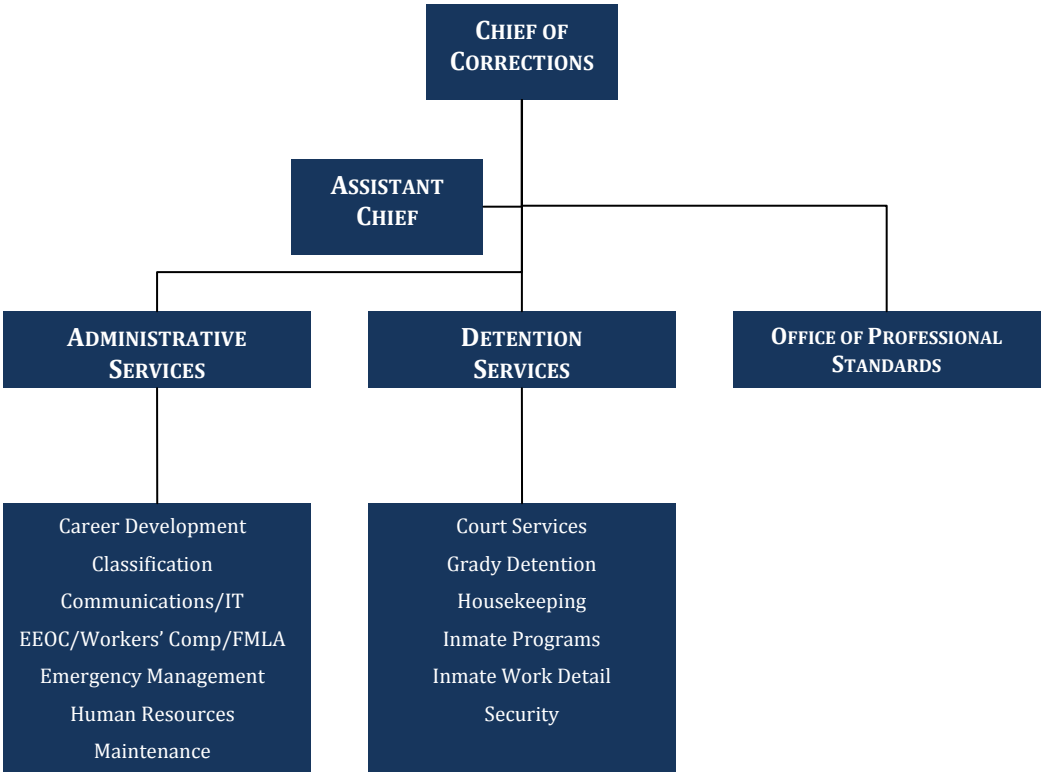
- Implement a facility maintenance work-order process that is integrated with Jail Management System.
- Reengineer facility count to ensure 100% accuracy and get Atlanta Police Department back on the street quicker.
- Integrate all law enforcement city software programs to enhance and help create positive identification for all those that come in contact with the City of Atlanta Jail, Court, and Atlanta Police Department.
- House 50 state Inmate Workers to expand Inmate Work Details to 5-6 days a week.
- Implement $20 per charge bond processing fee (amend current State Law) to obtain possible revenue.
- Implement $10-$50 booking fee (Create State Law) to obtain possible revenue.
- Complete internal audit of all contracts to reduce spending to include long and short term maintenance agreements.
- Complete 3 year Strategic Plan.
- Youth Development/ Operation Re-direct: Re-start jail tours for youth (13 and older).
- Partner with APS middle and high-schools to create a bridge to Public Safety.
- Team with existing APS pathways in education to include Public Policy, Mayor's youth programs, and mentorships.
- Partnered with Elemental Impact, a division of Zero Waste Zone (ZWZ), as the first jail to participate in the imitative.
- Increase departmental presence by receiving feedback from citizens via community meetings, community clean-up programs, and improved inter-departmental partnerships.

Changes from Prior Year

- General Fund- Increase in Workers Compensation allocation based on projected expenditures.
- General Fund- Addition of departmental water and sewer charges.
- General Fund- Increase in projected operational expenditures across all accounts.

ORGANIZATIONAL CHART

Corrections



PERFORMANCE METRICS

Corrections

PERFORMANCE MEASURE	FY09 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Public Safety				
Total Number of Bookings	31,519	31,884	31,272	34,399*
Average Daily Population of the Jail	1,024	525	500	550
Overtime expenditures	$1,922,423	$463,563	$650,000	$650,000

*Note: Mayor's goal of a 15% decrease in crime could result in a short term increase in the # of DOC bookings

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF CORRECTIONS

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$2,200,648	$1,670,454	$2,467,771	Salaries, Regular (Full Time)	$2,323,372	($144,399)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$14,409,231	$10,892,534	$10,064,182	Salaries, Sworn	$10,082,284	$18,102
$22,706	$0	$0	Salaries, Extra Help	$0	$0
$0	$646	$0	Salaries, Extra Help Sworn	$0	$0
$1,922,423	$463,859	$650,000	Overtime	$650,000	$0
$20,282	$1,055	$0	Pension - Fire	$0	$0
$7,115,407	$3,984,991	$3,491,240	Pension - General	$2,720,321	($770,919)
$39,590	$2,966	$0	Pension - Police	$0	$0
$95,385	$42,412	$36,988	Defined Contribution	$23,256	($13,731)
$259,686	$215,029	$88,000	Workers' Compensation	$200,105	$112,105
$3,153,939	$2,183,286	$2,547,525	Other Personnel Costs	$2,585,712	$38,188
$29,239,297	*$19,457,231*	*$19,345,705*	*TOTAL PERSONNEL*	*$18,585,051*	*($760,655)*
			OTHER EXPENSES		
$2,463,094	$2,474,785	$430,958	Purchased Services	$443,158	$12,200
$2,158,385	$1,524,984	$2,028,099	Supplies	$8,957,151	$6,929,052
$0	$0	$0	Capital Outlays	$0	$0
$43,356	$38,803	$46,684	Interfund/Interdepartmental Charges	$65,111	$18,427
$10,038	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$4,674,873	*$4,038,572*	*$2,505,741*	*TOTAL OTHER EXPENSES*	*$9,465,420*	*$6,959,679*
$33,914,170	**$23,495,803**	**$21,851,446**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$28,050,471**	**$6,199,025**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$33,914,170	$23,495,803	$21,851,446	General Fund	$28,050,471	$6,199,025
$33,914,170	**$23,495,803**	**$21,851,446**	**TOTAL EXPENSES**	**$28,050,471**	**$6,199,025**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
470	296	309.00	FULL TIME EQUIVALIENT	309.00	0.00

FINANCE

Mission Statement

To be recognized as the best of class provider of the City of Atlanta's financial leadership, advice, services, policies and processes. To be considered essential in the City's effective implementation of its public services.

On a citywide basis, the Department of Finance serves as a strategic business partner to:

- Establish and maintain sound fiscal policies.
- Deliver a clear and accurate picture of the City's current and future financial position.
- Improve the effectiveness, efficiency, and integration of the City's business processes with the City's financial processes.
- Proactively report on, analyze, and recommend activities that support the City of Atlanta's continued financial stability.
- Protect the City's financial assets and identify and strategically mitigate the City's financial and operation risks.
- Develop and promote policies to achieve the City's financial priorities.
- Instill and promote a culture of excellent customer service.

Core Functions

As the fiduciary for the City's financial assets, the Department of Finance manages and accounts for the City's financial resources. The department prepares and monitors the annual budget, submits regulatory state and federal financial reports, oversees the City's financing programs, prepares the statutory comprehensive annual financial reports, manages the liquidity and invests funds to maximize revenue, safeguards financial assets and provide liquidity in compliance with all governing federal, state and local financial and accounting laws.

In addition, the Department of Finance provides legislative support to the Office of the Mayor, the City Council, the City Departments, Boards and Commissions.

Divisions/Offices Descriptions

The Office of the Controller functions and duties include but are not limited to: financial statement reporting, general accounting and reconciliations, coordination of external audits, coordination of Department of Finance responses to compliance issues and development of financial policy and procedures. The Office also includes Accounts Payable and Payroll.

The Office of Budget & Fiscal Policy provides City government centralized budget and financial analysis. The Office also provides financial planning and analysis, economic analysis, enterprise fund budgeting, and fund balance forecasting, independent analysis and evaluation of resource allocation issues, operational issues, and produces financial and operational data for both internal and external use.

The Office of Treasury Services functions and duties include overseeing major functions of the City's financial position with primary responsibilities for the management of the City's debt, cash and investment functions to include debt management, long term financial plans, debt issuances, analysis and management of existing debt, cash flow, forecasting, liaising with financial advisors, bond rating agencies and investors, and maintaining banking relations.

The Office of Enterprise Risk Management has responsibility for identifying and analyzing and evaluating all potential risk exposures of the City and for recommending the most appropriate combination of risk control and risk financing techniques. This office also has responsibility for the administration of the Workers' Compensation Self-Insurance Program, oversees and implements policies and procedures which promote a safe work place via the Safety Program, ensures compliance with occupational safety requirements, has responsibility for overseeing and administering the Owner Controller Insurance Program (OICP), and directs the purchase and

placement of all insurance coverage under the OICP, consisting of general liability, workers' compensation, excess liability, professional liability, pollution liability and builder's risk insurance.

The Office of Management Consulting is responsible for benchmarking, developing and implementing best practices in the execution of financial processes, initiate, develop and improve processes and process efficiencies and effectiveness by utilizing a 'value-added' approach. This office is providing citywide consulting services via its support of ATLSTAT on behalf of the department and other special projects as requested or assigned.

The Office of Financial System Services ensures that the financial management systems comply with established policies including all Information Technology security requirements. The Office of Financial Systems shall also serve as the Chief Financial Officer's principal interface with the licensor of the city's financial database management applications and the provider of maintenance. The Office will also support the financial database management applications as well as the Department of Information Technology, and shall develop, arrange and manage the independent verification and validation of new financial systems software and/or modifications to existing systems.

The Office of Revenue manages billing and collection, business licensing, revenue assurance and auditing, revenue anticipations and reporting, accounts receivable management, lien recordings, and payment processing. The billing and self-reporting accounts include general business license, hotel/motel tax, car rental tax, alcohol tax, franchise fees, building and land rental leases, professional tax accounts and revenue and tax compliance with the City Code of Ordinances. Revenue audits ensure that businesses accurately report all revenues due to the City. The accounts receivable function ensures timely review and analysis of aged accounts and enforcement actions including the placement of liens and issuance of citations. The payment processing activities includes ensuring daily bank deposits, accounting and posting of City receipts to the general ledger and the management of various electronic payment platforms.

The Office of Grant Services manages money allocated to the City of Atlanta from the U.S. Department of Housing and Urban Development (HUD). These funds are Community Development Block Grants (CDBG), Emergency Shelter Grants (ESG), Home Investment Partnership Program (HOME) and Housing Opportunities for Persons with AIDS (HOPWA). It also manages grants from state government, foundations, and private entities. Grant Services is the fiscal agent for all grant and trust funds received by the City of Atlanta. The unit's overall fiscal administrative responsibility is to use fiscal controls and fund accounting procedures to ensure the proper disbursement of and accounting for federal and state funds.

T*he Office of the Administrative & Legislative Services* manages functions associated with legislation and departmental administration, including research coordination, human resource administration, staff recruitment and training, background investigations, conducts internal staff investigations, procurement, organization design, space management, pension administration, open records requests, and the City's Records Management which includes the physical maintenance of records.

Goals

- Serve the Mayor and Council effectively in preparing, adopting and managing the annual budget.
- Issue timely, accurate and meaningful reports and recommendations on finance, revenue, investment, legislative, budget, and administrative matters.
- Consult with departments to achieve efficient use of the City's resources, contracts, construction projects and financing.
- Recommend solutions to the Mayor, Council, and departmental management to address opportunities for revenue enhancement, efficiencies and cost savings.
- Identify, report, and analyze the impact of significant financial, economic and regulatory trends on the City's financial activities.
- Coordinate the collection of costs and lead the reimbursement efforts for costs related to declared/undeclared emergencies or disasters.

- Identify and analyze the City's loss exposure and develop risk control techniques to protect the City to the maximum extent feasible against loss or liability.
- Adopt departmental values by which business is conducted.

Objectives

- Deliver a clear and accurate picture of the City's current and future financial positions.
- Establish, monitor and maintain sound citywide fiscal policies.
- Improve the effectiveness, efficiency and integration of the City's business process.

FY2011 Accomplishments

- Issued $1.1 billion Airport General Revenue, Passenger Facility and Refunding Bonds.
- Issued $210 million Airport Commercial Paper
- Issued $21 million in AURA bonds, via private placement, to fund capital infrastructure improvements including, intersection improvements, Atlanta Streetcar and bridge repair
- Received rating upgrade for the Airport from Moody's
- Issued $125 million in AFCRA/Philips Arena Refunding Revenue & Improvement Bonds
- Assisted in the preparation of the successful TIGER II application for the Atlanta Streetcar
- Updated and presented five year plan
- Provided monthly and quarterly reports
- Produced new discovery reports with parameters
- Finalized monitoring procedures for HUD grants
- Funded all 2010 grant projects
- Completed and submitted the city's Annual Action Plan of the 5 year consolidated Plan
- Achieved the HUD-mandated threshold for CDBG expenditures
- Established activities in IDIS to meet the HUD-mandated 24 month deadline for commitments of HOME funds
- Instituted legislation limiting refund liability
- Instituted legislation increasing business license and alcohol license fees

FY2012 Adopted Program Highlights

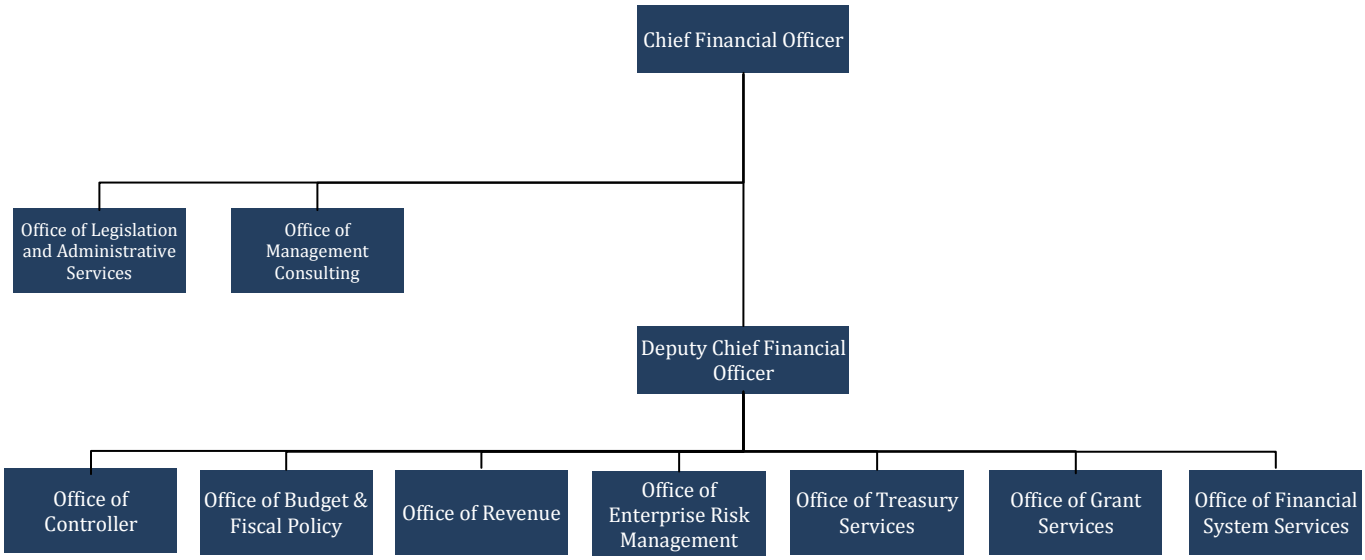
- Enhance quarterly financial status reporting
- Implement and integrate new budget software
- Integrate cash management and treasury software functionality
- Implement MuniCast revenue forecasting software
- Improve debt issuance processes through issuing and/or finalizing RFQs for Underwriters, Arbitrage Rebate, Financial Advisors and Trustees
- Develop initial enterprise risk matrix

Changes From Prior Year

- General Fund - Unfunded seven (7) vacant positions and reduced operating expenses to meet target reductions and to fund three (3) new positions for the Department of Finance reorganization.
- General Fund - Transferred Bank Charges, Credit Card Charges and Refunds from Non Departmental Budget to the Department of Finance as 'Other Costs'.
- General Fund - Transferred consulting services for financial transformation and records management from Non Departmental Budget to the Department of Finance as 'Purchased Services'.

ORGANIZATIONAL CHART

Department of Finance



PERFORMANCE METRICS

Department of Finance

PERFORMANCE MEASURE	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 TARGET	FY2012 TARGET
Revenue Collection Rate for Business Licenses	98%	93%	95%	95%
Revenue Collection Rate for Property Tax	94%	97%	94%	94%
Revenue Collection Rate for Solid Waste	88%	91%	90%	90%
Financial Close Cycle Time (from month end)	N/A	10 Workdays	10 Workdays	10 Workdays
Forecasting Cycle Time (from end of quarter close)	N/A	20 Workdays	25 Workdays	25 Workdays
% of AP Invoices Paid Within 30 days	N/A	90%	90%	90%

* Note the Department of Finance did not participate in ATL Stat prior to FY09.

FY 12 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF FINANCE

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$7,169,971	$7,062,551	$8,366,604	Salaries, Regular (Full Time)	$8,151,744	($214,860)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$267,654	$27,040	Salaries, Extra Help	$127,897	$100,857
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$14,289	$14,625	$25,000	Overtime	$0	($25,000)
$0	$0	$0	Pension - Fire	$0	$0
$1,891,776	$1,270,211	$1,095,719	Pension - General	$839,297	($256,422)
$0	$0	$0	Pension - Police	$0	$0
$171,546	$209,150	$277,617	Defined Contribution	$267,264	($10,353)
$32,331	$309	$0	Workers' Compensation	$0	$0
$873,390	$886,633	$1,148,680	Other Personnel Costs	$1,141,651	($7,029)
$10,153,303	*$9,711,132*	*$10,940,661*	*TOTAL PERSONNEL*	*$10,527,853*	*($412,807)*
			OTHER EXPENSES		
$2,377,791	$2,249,505	$1,053,095	Purchased Services	$1,804,459	$751,364
$124,307	$213,847	$342,428	Supplies	$337,700	($4,728)
$0	$0	$200,000	Capital Outlays	$0	($200,000)
$831,995	($21,932)	$782,455	Interfund/Interdepartmental Charges	$816,379	$33,924
$49,529	($146)	$2,004	Other Costs	$1,652,406	$1,650,402
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($265,389)	($265,389)
$0	$0	$0	Other Financing Uses	$0	$0
$3,383,622	*$2,441,273*	*$2,379,982*	*TOTAL OTHER EXPENSES*	*$4,345,556*	*$1,965,574*
$13,536,925	**$12,152,406**	**$13,320,643**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$14,873,409**	**$1,552,766**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$422,005	$251,217	$328,520	Airport Revenue Fund	$325,772	($2,748)
($2,333)	$0	$0	Civic Center Revenue Fund	$0	$0
$10,908,894	$10,528,152	$10,372,566	General Fund	$11,931,544	$1,558,979
$832,673	($22,710)	$1,000,642	Group Insurance Fund	$1,051,944	$51,302
$0	$0	$0	Internal Service Fund	$0	$0
$471,625	$541,698	$641,509	Solid Waste Services Revenue Fund	$618,934	($22,575)
$904,062	$854,049	$977,407	Water and Wastewater Revenue Fund	$945,215	($32,192)
$13,536,925	**$12,152,406**	**$13,320,643**	**TOTAL EXPENSES**	**$14,873,409**	**$1,552,766**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
148	144	142.37	FULL TIME EQUIVALIENT	138.37	-4.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$169,810	$196,712	$215,904	Salaries, Regular (Full Time)	$215,904	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$22,220	Pension - General	$17,215	($5,005)
$0	$0	$0	Pension - Police	$0	$0
$6,886	$8,954	$8,404	Defined Contribution	$8,404	$0
$0	$0	$0	Workers' Compensation	$0	$0
$11,898	$16,785	$24,759	Other Personnel Costs	$25,299	$540
$188,595	*$222,451*	*$271,287*	*TOTAL PERSONNEL*	*$266,822*	*($4,465)*
			OTHER EXPENSES		
$228,568	$21,556	$24,800	Purchased Services	$25,544	$744
$4,842	$7,210	$32,433	Supplies	$33,406	$973
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$233,410	*$28,766*	*$57,233*	*TOTAL OTHER EXPENSES*	*$58,950*	*$1,717*
$422,005	**$251,217**	**$328,520**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$325,772**	**($2,748)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$422,005	$251,217	$328,520	Airport Revenue Fund	$325,772	($2,748)
$422,005	**$251,217**	**$328,520**	**TOTAL EXPENSES**	**$325,772**	**($2,748)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
3	3	3.00	FULL TIME EQUIVALIENT	3.00	0.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$6,294,181	$6,040,180	$7,187,934	Salaries, Regular (Full Time)	$6,964,761	($223,173)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$267,654	$27,040	Salaries, Extra Help	$127,897	$100,857
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$10,109	$10,558	$25,000	Overtime	$0	($25,000)
$0	$0	$0	Pension - Fire	$0	$0
$1,619,656	$1,049,315	$850,953	Pension - General	$674,406	($176,548)
$0	$0	$0	Pension - Police	$0	$0
$152,728	$189,204	$257,019	Defined Contribution	$239,629	($17,391)
$32,077	$0	$0	Workers' Compensation	$0	$0
$746,418	$741,330	$951,790	Other Personnel Costs	$940,134	($11,656)
$8,855,169	*$8,298,241*	*$9,299,737*	*TOTAL PERSONNEL*	*$8,946,826*	*($352,911)*
			OTHER EXPENSES		
$1,899,943	$2,052,349	$821,772	Purchased Services	$1,356,358	$534,586
$102,598	$176,931	$248,226	Supplies	$240,673	($7,553)
$0	$0	$0	Capital Outlays	$0	$0
$1,655	$778	$827	Interfund/Interdepartmental Charges	$671	($156)
$49,529	($146)	$2,004	Other Costs	$1,652,406	$1,650,402
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($265,389)	($265,389)
$0	$0	$0	Other Financing Uses	$0	$0
$2,053,725	*$2,229,911*	*$1,072,829*	*TOTAL OTHER EXPENSES*	*$2,984,718*	*$1,911,889*
$10,908,894	**$10,528,152**	**$10,372,566**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$11,931,544**	**$1,558,979**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$10,908,894	$10,528,152	$10,372,566	General Fund	$11,931,544	$1,558,979
$10,908,894	**$10,528,152**	**$10,372,566**	**TOTAL EXPENSES**	**$11,931,544**	**$1,558,979**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
125	121	117.37	FULL TIME EQUIVALIENT	113.37	-4.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Group Insurance Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$0	$0	$18,994	Purchased Services	$236,216	$217,222
$0	$0	$20	Supplies	$20	$0
$0	$0	$200,000	Capital Outlays	$0	($200,000)
$832,673	($22,710)	$781,628	Interfund/Interdepartmental Charges	$815,708	$34,080
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$832,673	*($22,710)*	*$1,000,642*	*TOTAL OTHER EXPENSES*	*$1,051,944*	*$51,302*
$832,673	**($22,710)**	**$1,000,642**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,051,944**	**$51,302**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$832,673	($22,710)	$1,000,642	Group Insurance Fund	$1,051,944	$51,302
$832,673	**($22,710)**	**$1,000,642**	**TOTAL EXPENSES**	**$1,051,944**	**$51,302**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Solid Waste Services Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$286,418	$299,075	$367,472	Salaries, Regular (Full Time)	$367,471	($1)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$3,076	$1,059	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$122,882	$85,948	$87,211	Pension - General	$56,789	($30,422)
$0	$0	$0	Pension - Police	$0	$0
$3,270	$3,411	$4,189	Defined Contribution	$7,038	$2,848
$254	$309	$0	Workers' Compensation	$0	$0
$55,725	$58,332	$70,017	Other Personnel Costs	$71,637	$1,620
$471,625	*$448,135*	*$528,889*	*TOTAL PERSONNEL*	*$502,935*	*($25,954)*
			OTHER EXPENSES		
$0	$84,692	$98,620	Purchased Services	$101,579	$2,959
$0	$8,871	$14,000	Supplies	$14,420	$420
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$93,563*	*$112,620*	*TOTAL OTHER EXPENSES*	*$115,999*	*$3,379*
$471,625	**$541,698**	**$641,509**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$618,934**	**($22,575)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$471,625	$541,698	$641,509	Solid Waste Services Revenue Fund	$618,934	($22,575)
$471,625	**$541,698**	**$641,509**	**TOTAL EXPENSES**	**$618,934**	**($22,575)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
8	8	9.00	FULL TIME EQUIVALIENT	9.00	0.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$419,563	$526,583	$595,294	Salaries, Regular (Full Time)	$603,607	$8,313
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,105	$3,007	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$149,237	$134,947	$135,335	Pension - General	$90,887	($44,448)
$0	$0	$0	Pension - Police	$0	$0
$8,663	$7,581	$8,004	Defined Contribution	$12,193	$4,189
$0	$0	$0	Workers' Compensation	$0	$0
$59,348	$70,187	$102,115	Other Personnel Costs	$104,582	$2,466
$637,915	*$742,305*	*$840,749*	*TOTAL PERSONNEL*	*$811,270*	*($29,479)*
			OTHER EXPENSES		
$249,280	$90,908	$88,909	Purchased Services	$84,763	($4,146)
$16,867	$20,836	$47,749	Supplies	$49,181	$1,432
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$266,147	*$111,743*	*$136,658*	*TOTAL OTHER EXPENSES*	*$133,945*	*($2,713)*
$904,062	**$854,049**	**$977,407**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$945,215**	**($32,192)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$904,062	$854,049	$977,407	Water and Wastewater Revenue Fund	$945,215	($32,192)
$904,062	**$854,049**	**$977,407**	**TOTAL EXPENSES**	**$945,215**	**($32,192)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
12	12	13.00	FULL TIME EQUIVALIENT	13.00	0.00

FIRE & RESCUE SERVICES

Mission Statement

Atlanta Fire Rescue shall provide prompt quality services that promote safety, security, enhance sustainability and enrich quality of life through professional development and dedication to service.

Core Functions:

- Life safety protection
- Property and environment conservation
- Emergency preparedness and homeland security

Summary of Operations

The Atlanta Fire Rescue Department provides fire mitigation and rescue services in addition to emergency medical services to a population of 519,000 residents, businesses and visitors responding within 132.6 square miles, with more than sixty miles of interstate highways, twenty-three miles of rapid rail and protects Hartsfield-Jackson International Airport. The department achieves its mission by focusing on six organizational priorities which include: Human Resources; Professional Development; Emergency Preparedness and Response, Equipment, Facilities, Supplies and Technology; Customer Service Programs; and Public Information, Education and Relations Programs. AFRD consists of approximately 1,100 personnel comprised of four divisions of labor.

Divisions/Offices Descriptions

The *Division of Fire Chief* functions as the executive office and is responsible for the overall operation and direction of the Atlanta Fire Rescue Department. The Office of Fire Chief provides leadership, advocacy and the daily administration of the organization through the Office of Professional Standards; Public Information Office; Office of Chaplaincy; Assessment and Planning; and the Medical Director.

The *Division of Support Services* provides effective management support for the department. The division consists of Emergency Medical Services, Administration, Fire Training, Fire Prevention, Recruitment, Administrative Services and Resource Management, which includes Information Technology and Communications.

The *Division of Field Operations* is responsible for responding to, preventing, and mitigating disastrous incidents. Field Operations includes fire suppression, emergency medical services, hazardous materials response, and special operations/technical rescue services and activities. This office consists of fire stations and battalions; and conducts many community service programs and special projects.

The *Division of Airport Fire Administration* provides incident response and prevention services at Hartsfield-Jackson International Airport. Additionally, the office provides aircraft fire protection, structural fire protection, emergency medical services, hazardous materials response and special operations/technical rescue services and activities to the traveling public and employees of Hartsfield-Jackson International Airport.

Goals

- Improve response to fires and emergency medical service calls
- Enhance special operations services
- Enhance employee wellness and fitness
- Enhance Training Delivery
- Sustain Commission for Public Safety Excellence Accreditation

Objectives

- Increase number of firefighters to four per apparatus
- Sustain EMS field supervision and quality assurance
- Sustain City Hall EMS Response program
- Realign apparatus response territories
- Add and relocate fire stations
- Reinstate heavy rescue unit Squad 4
- Add Special Operations assistant chief
- Institute incentive pay for rescue technicians
- Reinstate annual medical physicals for sworn personnel
- Add a health and safety section chief
- Obtain Class 2 Insurance Service Office (ISO) Rating
- Sustain and increase training delivery capability
- Increase field operations staffing
- Sustain performance measurement systems and processes
- Sustain records management and self assessment processes

FY 2011 Accomplishments

- Eliminated Brown-Outs and Black-Outs in Field Operations
- Reduced fire deaths to three (3) civilian deaths—historical low
- Acquired first Staffing for Adequate Fire Emergency and Response (S.A.F.E.R) Federal funding for 75 sworn members
- Increased Fire Standard of Response Coverage (SORC)
- Increased EMS Standard of Response Coverage (SORC)
- Enhanced EMS field supervision and quality assurance by restoring EMS supervision capabilities
- Increased mandatory and required training program delivery
- Implemented Swift Water Rescue Program
- Reinstated heavy rescue truck Squad 4
- Opened Fire Station 11—Atlantic Station Community
- Purchased five engines and four truck apparatus
- Trained 55 recruit firefighters
- Implemented AFR Business Leadership Academy
- Implemented AFR Senior Link Program
- Installed 7,619 smoke alarms

FY 2012 Proposed Program Highlights

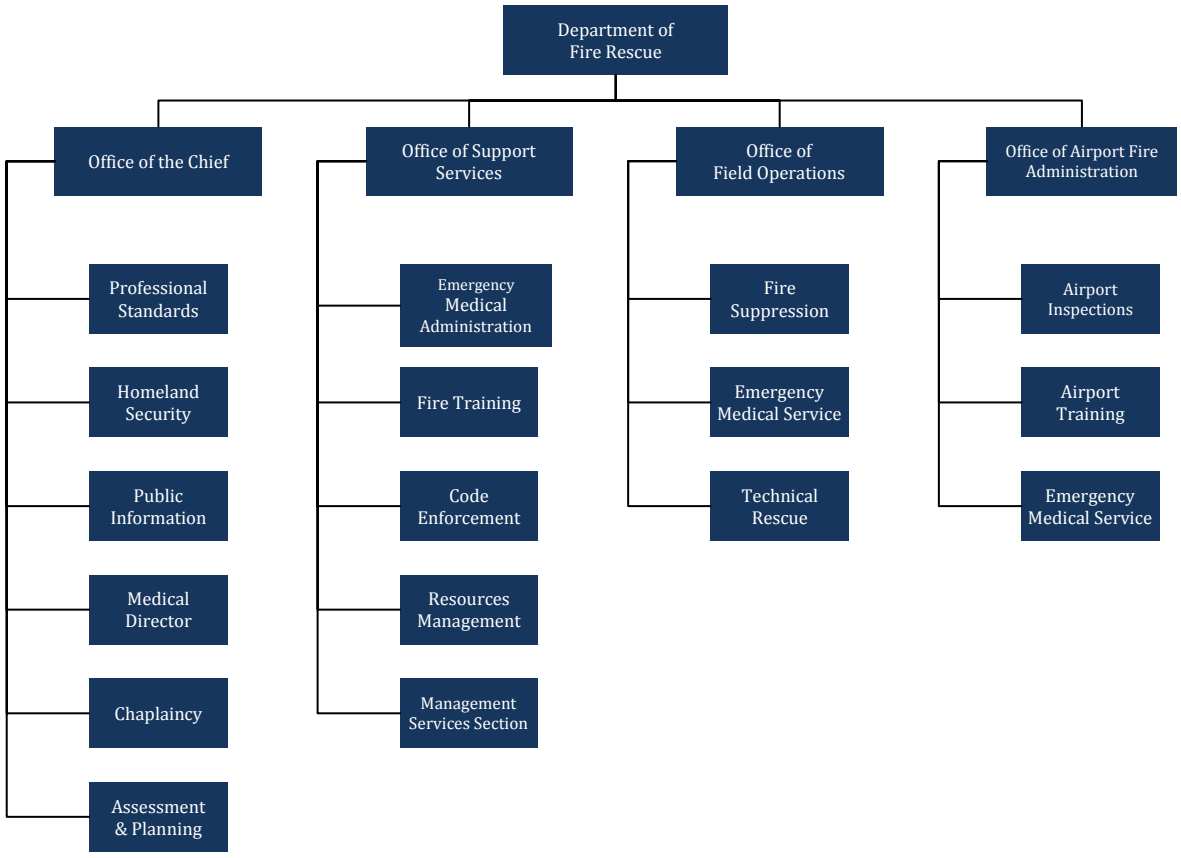
- Improve response times to typical fire risks providing four firefighters within five minutes
- Improve response times to emergency medical services providing two EMTs within five minutes
- Enhance special operations services and response through increasing rescue technicians and enhanced deployment strategy
- Enhance mandatory and required training delivery through increase training staff capability
- Enhance employee wellness and fitness by reinstating annual medical physicals and improve fitness culture
- Retain Class 2 Insurance Service Office Fire Insurance Rating

Changes From Prior Year

- **Aviation Fund** - an additional 9 positions related to new Concourse F (MHJIT) terminal
- Increase for 2 new 1500 GPM pumper Fire Engine Apparatus's
- Increase for 1 new Medical Ambulance w/ transport capabilities for (MHJIT)
- Increase for supplies and equipment to stock the 3 new apparatus's
- **General Fund -** Personnel costs increased due to health care costs and the annualized amount of the 3.5% increment continuation from FY2011
- FY 2012 budget includes six (6) additional paramedic captain positions approved FY2011
- Increased training staff to enhance delivery of mandatory and required training for department personnel
- Enhanced Emergency Medical Services at City Hall program
- Funding for station (roof) enhancements

ORGANIZATIONAL CHART

Fire Rescue Services



PERFORMANCE METRICS

Fire Rescue Services

PERFORMANCE MEASURE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Public Safety				
Number of Incidents	58,365	54,744	N/A	N/A
Number of Fire Incidents	2,125	2,206	N/A	N/A
Number of EMS Incidents	30,360	33,590	N/A	N/A
Percent of Typical Monthly Fire Risk Incidents achieving Standard of Response Coverage (SORC)	71.7%	64.8%	82.0%	82.0%
Percent of EMS Incidents achieving SORC	69.6%	57.7%	80.0%	80.0%
Percent of 12-hour occurrences with reserve apparatus in service	N/A	N/A	N/A	N/A

FY 12 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF FIRE SERVICES

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
($555,625)	$1,793,777	$1,887,800	Salaries, Regular (Full Time)	$2,068,932	$181,132
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$45,608,264	$44,750,046	$46,826,441	Salaries, Sworn	$47,345,978	$519,537
$1,512	$15,491	$0	Salaries, Extra Help	$0	$0
$0	$1,990	$0	Salaries, Extra Help Sworn	$0	$0
$3,662,748	$3,695,022	$6,273,480	Overtime	$6,054,448	($219,032)
$28,412,789	$26,338,735	$22,745,721	Pension - Fire	$19,500,167	($3,245,554)
$615,848	$561,348	$1,075,228	Pension - General	$783,476	($291,752)
$16,467	$531	$0	Pension - Police	$0	$0
$521	$5,204	$25,654	Defined Contribution	$24,919	($735)
$1,110,106	$911,493	$547,328	Workers' Compensation	$613,069	$65,741
$12,781,134	$8,026,126	$10,215,253	Other Personnel Costs	$10,959,224	$743,971
$91,653,764	*$86,099,762*	*$89,596,906*	*TOTAL PERSONNEL*	*$87,350,214*	*($2,246,692)*
			OTHER EXPENSES		
$1,269,501	$1,757,571	$1,562,063	Purchased Services	$2,702,802	$1,140,739
$2,016,369	$2,756,579	$2,882,334	Supplies	$4,236,520	$1,354,186
$191,186	$829,347	$404,192	Capital Outlays	$416,318	$12,126
$2,211,045	$2,174,547	$2,576,895	Interfund/Interdepartmental Charges	$3,242,393	$665,498
$28,381	$2,110	$252,000	Other Costs	$255,560	$3,560
$64,141	$1,848,747	$154,999	Debt Service	$154,999	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$5,780,622	*$9,368,901*	*$7,832,483*	*TOTAL OTHER EXPENSES*	*$11,008,592*	*$3,176,109*
$97,434,386	**$95,468,664**	**$97,429,388**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$98,358,806**	**$929,417**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$21,156,099	$22,803,633	$23,353,399	Airport Revenue Fund	$23,177,014	($176,385)
$0	$0	$0	Emergency 911 Fund	$0	$0
$76,277,165	$72,665,031	$74,075,989	General Fund	$75,181,792	$1,105,803
$1,122	$0	$0	Water and Wastewater Revenue Fund	$0	$0
$97,434,386	**$95,468,664**	**$97,429,388**	**TOTAL EXPENSES**	**$98,358,806**	**$929,417**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
986	983	1,000.00	FULL TIME EQUIVALIENT	1,030.00	30.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FIRE SERVICES

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
($1,551,159)	$283,932	$300,366	Salaries, Regular (Full Time)	$354,518	$54,152
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$11,233,698	$11,557,514	$11,619,932	Salaries, Sworn	$11,684,176	$64,244
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,330,416	$1,253,274	$2,335,221	Overtime	$2,351,532	$16,311
$6,924,532	$5,929,748	$5,790,889	Pension - Fire	$5,035,880	($755,009)
$121,790	$100,089	$147,535	Pension - General	$70,107	($77,428)
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$3,458	Defined Contribution	$2,741	($717)
$189,783	$308,926	$0	Workers' Compensation	$0	$0
$1,978,719	$1,991,544	$1,774,877	Other Personnel Costs	$1,951,687	$176,811
$20,227,777	*$21,425,026*	*$21,972,277*	*TOTAL PERSONNEL*	*$21,450,640*	*($521,637)*
			OTHER EXPENSES		
$123,433	$213,070	$242,925	Purchased Services	$345,070	$102,145
$463,911	$738,602	$579,280	Supplies	$846,232	$266,952
$0	$0	$0	Capital Outlays	$0	$0
$318,115	$424,824	$558,918	Interfund/Interdepartmental Charges	$531,572	($27,345)
$22,864	$2,110	$0	Other Costs	$3,500	$3,500
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$928,322	*$1,378,607*	*$1,381,123*	*TOTAL OTHER EXPENSES*	*$1,726,374*	*$345,252*
$21,156,099	**$22,803,633**	**$23,353,399**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$23,177,014**	**($176,385)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$21,156,099	$22,803,633	$23,353,399	Airport Revenue Fund	$23,177,014	($176,385)
$21,156,099	**$22,803,633**	**$23,353,399**	**TOTAL EXPENSES**	**$23,177,014**	**($176,385)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
232	232	232.00	FULL TIME EQUIVALIENT	241.00	9.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FIRE SERVICES

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$995,534	$1,509,846	$1,587,434	Salaries, Regular (Full Time)	$1,714,415	$126,981
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$34,374,566	$33,192,533	$35,206,510	Salaries, Sworn	$35,661,803	$455,293
$1,512	$15,491	$0	Salaries, Extra Help	$0	$0
$0	$1,990	$0	Salaries, Extra Help Sworn	$0	$0
$2,332,331	$2,441,748	$3,938,259	Overtime	$3,702,916	($235,343)
$21,488,258	$20,408,987	$16,954,832	Pension - Fire	$14,464,287	($2,490,545)
$494,058	$461,259	$927,693	Pension - General	$713,369	($214,324)
$16,467	$531	$0	Pension - Police	$0	$0
$521	$5,204	$22,197	Defined Contribution	$22,179	($18)
$920,323	$602,567	$547,328	Workers' Compensation	$613,069	$65,741
$10,802,314	$6,034,582	$8,440,376	Other Personnel Costs	$9,007,537	$567,161
$71,425,885	*$64,674,736*	*$67,624,629*	*TOTAL PERSONNEL*	*$65,899,574*	*($1,725,055)*
			OTHER EXPENSES		
$1,146,068	$1,544,501	$1,319,138	Purchased Services	$2,357,732	$1,038,594
$1,552,458	$2,017,978	$2,303,054	Supplies	$3,390,288	$1,087,234
$191,186	$829,347	$404,192	Capital Outlays	$416,318	$12,126
$1,891,911	$1,749,722	$2,017,977	Interfund/Interdepartmental Charges	$2,710,821	$692,844
$5,517	$0	$252,000	Other Costs	$252,060	$60
$64,141	$1,848,747	$154,999	Debt Service	$154,999	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$4,851,280	*$7,990,295*	*$6,451,360*	*TOTAL OTHER EXPENSES*	*$9,282,218*	*$2,830,858*
$76,277,165	**$72,665,031**	**$74,075,989**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$75,181,792**	**$1,105,803**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$76,277,165	$72,665,031	$74,075,989	General Fund	$75,181,792	$1,105,803
$76,277,165	**$72,665,031**	**$74,075,989**	**TOTAL EXPENSES**	**$75,181,792**	**$1,105,803**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
754	751	768.00	FULL TIME EQUIVALIENT	789.00	21.00

HUMAN RESOURCES

Mission Statement

The mission of the Department of Human Resources is to attract, retain and develop a diverse and competent workforce that enables City agencies to achieve their business needs.

Core Functions

- Acquire and retain top talent
- Promote employee health and financial wellness
- Create a learning environment that sustains a highly proficient workforce
- Promote fairness and equitable treatment for all applicants and employees
- Ensure compliance with employment-related laws and regulations

Summary of Operations

The Atlanta Department of Human Resources partners with city agencies and employees to hire, compensate, support, and develop a diverse workforce that is dedicated to delivering high-quality services to the community. The department designs and manages the City's human resources programs and fosters the development of innovative policies and practices.

Divisions/Offices Descriptions

Departmental Operations serves as consultant and partner to customer departments, offering the full range of human resources services, including recruitment, selection, and hiring; classification and compensation; grievances and labor relations; compliance with employment-related laws and regulations; workforce planning and departmental restructuring.

Policy and Planning researches, designs and develops standardized policies and procedures that promote consistency in HR practices across city government; develops HR legislative packages; and coordinates the HR Policy Council.

Information Systems and Data Analysis is responsible for the management of employee and position data in the human resources information system. Services include system maintenance of employee records and personnel actions, report production, Enterprise Resource Project training, and position management.

Diversity Management promotes a work environment based on merit, and fair and equitable treatment. This office investigates all employee complaints and conducts compliance training on progressive discipline, prevention of sexual harassment, the Americans with Disabilities Act and the Fair Labor Standards Act. It also manages the Civil Service employee appeals process.

Organizational and Employee Development is responsible for design, implementation and evaluation of citywide executive, supervisory and employee development programs; orientation of new employees; literacy and basic skills enhancement; team building; and the customer service program. This office also administers the performance management system and provides performance training and consultation.

Employee Benefits administers the City's employee/retiree insurance benefit and pension programs. It manages vendor contracts and coordinates health and financial wellness initiatives that include a state-of-the-art fitness facility, partnership with on-site Emergency Medical Technicians, the mobile nurse program, health fairs, on-site health screenings, blood drives, and monthly lunch-and-learn sessions.

Psychological Services assists employees with solutions to issues that could have negative impact on performance. Its licensed mental health professionals offer confidential counseling, 24/7 critical incident response, psychological screening

of public safety applicants, workplace violence prevention, fitness for duty exams, and random drug/alcohol testing.

Business Management performs procurement, financial, investigative, ATLStat, and records management functions for DHR; and ensures compliance with laws and regulations governing records, authorization to work and unemployment compensation.

Goals

- Create a learning environment that sustains a culture of excellence.
- Compensate the City's workforce consistent with the peer market.
- Maximize operational efficiency through increased use of automation**.**
- Create a culture of wellness.
- Ensure expeditious acquisition of top talent.
- Promote and maintain a work environment based on merit, fair and equitable treatment.
- Investigate all complaints.
- Increase mediation of Civil Service Board appeals.
- Increase frequency of scheduled Civil Service Board hearings to speed the process.
- Ensure employees are familiar with Equal Employment Opportunity, Americans with Disabilities Act, and Labor/Management Code requirements through New Employment Orientation and annual refreshers.

Objectives

- Leverage existing Enterprise Resource Project functionality.
  Enhance utilization of applicant tracking system.
- Analyze hiring process and implement strategies to maximize efficiency.
- Create the City of Atlanta Learning Academy.
- Sustain Employee Assistance Program.
- Enhance health and financial wellness activities, such as Mobile Nurses, Health Screening, Disease Management, Lunch and Learn, Fitness Center, Health Fairs, Retirement Seminars.
- Expand the Leadership Development Program.
- Enhance New Employee Orientation to establish foundation of the City's standards, expectations, and culture.
- Expand Enterprise Resource Project training.
- Implement recommendations of the Comprehensive Compensation and Organization Assessment conducted in FY11.

FY2011 Accomplishments

- Completed Comprehensive Compensation and Organizational Assessment for all City agencies, departments and positions.
- Secured $880,684 in pharmacy rebates.
- Enhanced Enterprise Resource Project functionality through implementation of self-service modules for employees, managers, and benefits enrollment.
- Increased performance appraisal submission rate to 97.6% of eligible employees.
- Prepared first of six annual reports on correction of Americans with Disabilities Act deficiencies identified in Project Civic Access United States Department of Justice audit. The United States Department of Justice adopted this report as an example and standard for other cities.
- Piloted Mobile Nurses Program in Watershed, Parks and Public Works.
- Organized Training Council to share information and resources citywide.
- Graduated 24 senior managers and aspiring leaders from second annual Rising Stars Leadership Development Program.
- Provided 433 technical, soft skills, and compliance training sessions for 2,195 learners.
- Partnered with Police to fill vacancies and process new hires expeditiously, resulting in nearly 100% of Atlanta Police Department positions being filled.

FY2012 Proposed Program Highlights

- Create City of Atlanta Learning Academy with expanded development opportunities for executives, managers and employees.
- Enhance and increase availability of psychological services.
- Implement recommendations of the Comprehensive Compensation and Organization Assessment.

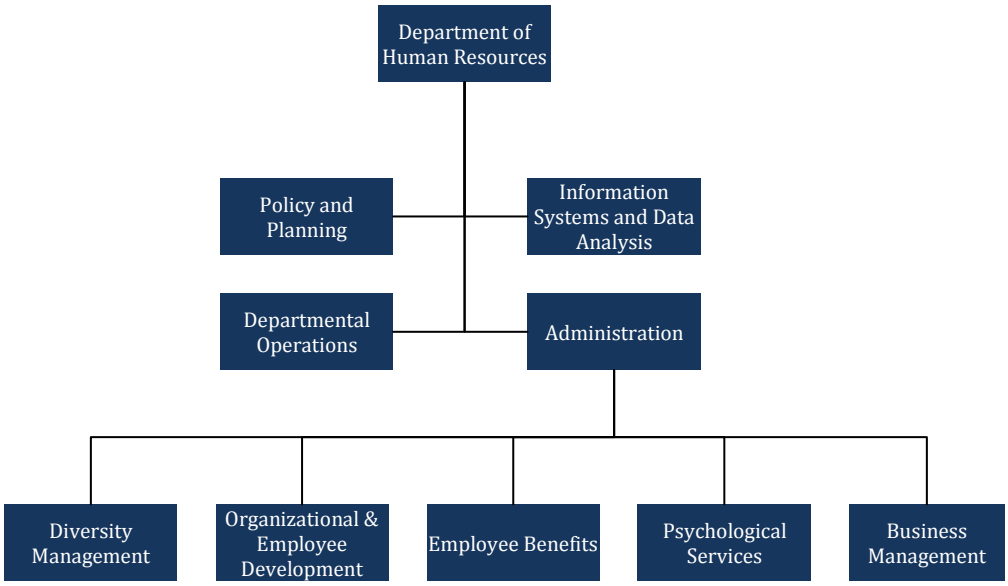
- Expand functionality of Enterprise Resource Project and Self Service.
- Increase utilization of applicant tracking system and reporting functionality.
- Fully implement Mobile Nurses program and on-site health screening.
- Design and implement strategies to speed recruitment, selection and hiring processes.

Changes From Prior Year

- General Fund - Three vacant positions were abolished from the DHR General Fund budget to meet required reductions and four positions created; $200,000.00 restored for Employee Assistance Program (EAP) contract; $450,000.00 added for pension reform service
- Aviation Fund - $104,000.00 added for pension reform service
- Watershed Fund - $296,000.00 added for pension reform service

ORGANIZATIONAL CHART

Human Resources



PERFORMANCE METRICS

Human Resources

PERFORMANCE MEASURE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Merit and Excellence				
% Eligible employees receiving annual performance evaluation	91.8%	97.9%	100.0%	100.0%
Average days to refer candidates	17	15	25	25
% HR professionals with national certifications	73.0%	71.0%	60.0%	60.0%
% Increase in overall healthcare costs	4.0%	2.0%	5.0%	5.0%
% Increase in healthcare premiums	7.3%	9.2%	10.0%	10.0%

FY 12 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF HUMAN RESOURCES

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$2,980,247	$2,914,570	$3,149,875	Salaries, Regular (Full Time)	$3,152,504	$2,629
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$35,098	$52,513	$34,739	Salaries, Extra Help	$38,472	$3,733
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$176	$236	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$1,074,944	$679,207	$579,454	Pension - General	$399,317	($180,138)
$0	$0	$0	Pension - Police	$0	$0
$55,327	$54,761	$80,270	Defined Contribution	$83,604	$3,334
$2,212	$5,721	$2,000	Workers' Compensation	$2,000	$0
$389,576	$362,577	$384,704	Other Personnel Costs	$430,588	$45,884
$4,537,580	*$4,069,586*	*$4,231,042*	*TOTAL PERSONNEL*	*$4,106,484*	*($124,558)*
			OTHER EXPENSES		
$541,911	$429,385	$1,182,528	Purchased Services	$2,097,093	$914,565
$30,968	$46,218	$127,065	Supplies	$110,223	($16,842)
$0	$0	$0	Capital Outlays	$0	$0
$3,903	$4,071	$3,300	Interfund/Interdepartmental Charges	$23,288	$19,988
$53,179	$21,317	$58,850	Other Costs	$60,616	$1,766
($76)	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($54,075)	($54,075)
$0	$0	$0	Other Financing Uses	$0	$0
$629,886	*$500,990*	*$1,371,743*	*TOTAL OTHER EXPENSES*	*$2,237,144*	*$865,401*
$5,167,466	**$4,570,576**	**$5,602,785**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$6,343,628**	**$740,843**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$259,932	$291,476	$291,723	Airport Revenue Fund	$393,025	$101,302
$2,778,564	$2,497,098	$2,678,105	General Fund	$3,186,940	$508,835
$1,270,432	$1,195,846	$1,775,957	Group Insurance Fund	$1,612,234	($163,723)
$858,537	$586,156	$857,000	Water and Wastewater Revenue Fund	$1,151,429	$294,429
$5,167,466	**$4,570,576**	**$5,602,785**	**TOTAL EXPENSES**	**$6,343,628**	**$740,843**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
61	55	51.00	FULL TIME EQUIVALIENT	52.00	1.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$173,518	$211,487	$182,233	Salaries, Regular (Full Time)	$182,232	($1)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
($396)	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$49,733	$38,020	$21,945	Pension - General	$17,002	($4,943)
$0	$0	$0	Pension - Police	$0	$0
$5,357	$6,310	$6,440	Defined Contribution	$6,440	$0
$0	$0	$0	Workers' Compensation	$0	$0
$20,995	$22,923	$24,247	Other Personnel Costs	$24,787	$540
$249,207	*$278,739*	*$234,865*	*TOTAL PERSONNEL*	*$230,461*	*($4,404)*
			OTHER EXPENSES		
$10,725	$12,125	$55,858	Purchased Services	$161,534	$105,676
$0	$612	$1,000	Supplies	$1,030	$30
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$10,725	*$12,737*	*$56,858*	*TOTAL OTHER EXPENSES*	*$162,564*	*$105,706*
$259,932	**$291,476**	**$291,723**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$393,025**	**$101,302**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$259,932	$291,476	$291,723	Airport Revenue Fund	$393,025	$101,302
$259,932	**$291,476**	**$291,723**	**TOTAL EXPENSES**	**$393,025**	**$101,302**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
5	5	3.00	FULL TIME EQUIVALIENT	3.00	0.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$1,720,318	$1,649,378	$1,626,593	Salaries, Regular (Full Time)	$1,726,163	$99,570
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$2,370	$14,100	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$645,475	$419,230	$307,502	Pension - General	$242,606	($64,897)
$0	$0	$0	Pension - Police	$0	$0
$23,642	$21,291	$34,626	Defined Contribution	$39,445	$4,819
$2,212	$5,721	$2,000	Workers' Compensation	$2,000	$0
$193,957	$176,555	$204,183	Other Personnel Costs	$217,536	$13,352
$2,587,974	*$2,286,274*	*$2,174,904*	*TOTAL PERSONNEL*	*$2,227,749*	*$52,845*
			OTHER EXPENSES		
$132,594	$167,619	$426,830	Purchased Services	$932,277	$505,447
$15,020	$22,444	$32,921	Supplies	$30,716	($2,205)
$0	$0	$0	Capital Outlays	$0	$0
$3,903	$2,096	$0	Interfund/Interdepartmental Charges	$5,520	$5,520
$39,149	$18,664	$43,450	Other Costs	$44,754	$1,304
($76)	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($54,075)	($54,075)
$0	$0	$0	Other Financing Uses	$0	$0
$190,590	*$210,823*	*$503,201*	*TOTAL OTHER EXPENSES*	*$959,191*	*$455,990*
$2,778,564	**$2,497,098**	**$2,678,105**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$3,186,940**	**$508,835**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$2,778,564	$2,497,098	$2,678,105	General Fund	$3,186,940	$508,835
$2,778,564	**$2,497,098**	**$2,678,105**	**TOTAL EXPENSES**	**$3,186,940**	**$508,835**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
30	27	25.00	FULL TIME EQUIVALIENT	26.00	1.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Group Insurance Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$634,404	$648,967	$875,884	Salaries, Regular (Full Time)	$779,065	($96,819)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$33,125	$38,413	$34,739	Salaries, Extra Help	$38,472	$3,733
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$78	$117	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$183,370	$110,646	$161,952	Pension - General	$57,758	($104,194)
$0	$0	$0	Pension - Police	$0	$0
$21,454	$22,480	$29,326	Defined Contribution	$31,478	$2,152
$0	$0	$0	Workers' Compensation	$0	$0
$108,643	$106,238	$84,772	Other Personnel Costs	$115,146	$30,374
$981,073	*$926,862*	*$1,186,673*	*TOTAL PERSONNEL*	*$1,021,917*	*($164,756)*
			OTHER EXPENSES		
$273,411	$244,337	$497,284	Purchased Services	$498,649	$1,365
$15,948	$22,672	$88,700	Supplies	$73,900	($14,800)
$0	$0	$0	Capital Outlays	$0	$0
$0	$1,975	$3,300	Interfund/Interdepartmental Charges	$17,768	$14,468
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$289,359	*$268,984*	*$589,284*	*TOTAL OTHER EXPENSES*	*$590,317*	*$1,033*
$1,270,432	**$1,195,846**	**$1,775,957**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,612,234**	**($163,723)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$1,270,432	$1,195,846	$1,775,957	Group Insurance Fund	$1,612,234	($163,723)
$1,270,432	**$1,195,846**	**$1,775,957**	**TOTAL EXPENSES**	**$1,612,234**	**($163,723)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
14	14	14.00	FULL TIME EQUIVALIENT	14.00	0.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$452,007	$404,739	$465,165	Salaries, Regular (Full Time)	$465,044	($121)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$98	$119	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$196,366	$111,312	$88,055	Pension - General	$81,952	($6,104)
$0	$0	$0	Pension - Police	$0	$0
$4,874	$4,680	$9,878	Defined Contribution	$6,241	($3,637)
$0	$0	$0	Workers' Compensation	$0	$0
$65,981	$56,860	$71,502	Other Personnel Costs	$73,120	$1,618
$719,326	*$577,710*	*$634,600*	*TOTAL PERSONNEL*	*$626,357*	*($8,243)*
			OTHER EXPENSES		
$125,182	$5,304	$202,556	Purchased Services	$504,633	$302,077
$0	$490	$4,444	Supplies	$4,577	$133
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$14,030	$2,653	$15,400	Other Costs	$15,862	$462
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$139,212	*$8,447*	*$222,400*	*TOTAL OTHER EXPENSES*	*$525,072*	*$302,672*
$858,537	**$586,156**	**$857,000**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,151,429**	**$294,429**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$858,537	$586,156	$857,000	Water and Wastewater Revenue Fund	$1,151,429	$294,429
$858,537	**$586,156**	**$857,000**	**TOTAL EXPENSES**	**$1,151,429**	**$294,429**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
12	9	9.00	FULL TIME EQUIVALIENT	9.00	0.00

INFORMATION TECHNOLOGY

Mission Statement

Our mission is to provide business value, through collaboration and participation with our business partners (customers), by leveraging the right technology to enable timely, cost-effective and high-quality delivery of City of Atlanta ("City") services.

Core Functions

- End User and Systems Support
- Program Management
- Communications

Summary of Operations

The Department of Information Technology ("'IT") oversees and guides all technology-related activities associated with the delivery of products and services managed by every department of the City. The Office provides a strategic framework and direction for leveraging technology to create business value.

Divisions/Offices Descriptions

The Office of the CIO includes various support organizations, and a business administration group, which provide support for internal and external customers of the City of Atlanta.

The Office of Business Administration provides business and administrative services to the IT department. It encompasses several areas of responsibilities which include the front desk services, administrative services, finance and budget administration, human resources, contract and legislation administration, employee training and development, and other general office administrative functions.

The End User Support Team provides desktop, help desk and network support for the City, and selected City agencies. We are responsible for distributing and maintaining desktop hardware and software. Our technical expertise is enhanced through forming close relationships with key partners and vendors to provide our customers with superior service. Our services focus on three main goals - increasing your productivity, reducing your costs through the use of standards, and improving end-user satisfaction. The goal is to provide leadership in supporting and facilitating the effective use of technology as an everyday tool.

Mainframe Operations maintains the City's mainframe computer system and provides physical security for the City's data.

Network/Server Operations ensures that the City's assets are maintained responsibly and work with project teams to help implement internal systems. The network/server team oversees the consolidation and migration of all server storage and equipment.

Systems and Programming is a division of IT professionals consisting of systems analysts, database administrators, web developers, mainframe programmers and IT consultants responsible for enhancing, supporting and maintaining the City's systems and applications. The mission critical applications include Oracle E-Business Suite (ERP), Criminal Justice Information Systems (CJIS/Courtview), E-911 Related Systems, Enquesta (Watershed Billing), Accela Permitting System and numerous web applications developed in house.

Office of Security is responsible for protecting the City's [Information] assets by managing risks appropriately and implementing necessary controls to defend against attacks to ensure that confidentiality, integrity and availability of the City's information and information systems are sustained. We develop, implement and enforce security policies (web connections and the

associated firewall, virus, and filtering controls), standards and procedures; and ensure that applicable regulatory compliances are met. We focus on the operational, tactical and strategic security needs of the City, utilizing industry standards best practices.
Telecommunications ("Telecom") role is to facilitate voice, data and video communications for employees to perform their job and provide City services. Telecom is the underlining infrastructure that enables most technology operations.

Business Strategic Services aim is to spearhead business transformation through people, processes and enabling technology. This division focuses on process improvement and best practices project management.

Enterprise Resource Planning Project (ERP) is a component within the IT Department which provides overall program/project management to the ERP/Oracle project, as well as technical support, education and training, change management administration and enhancement of Oracle system.

Goal

- To be recognized as the IT vendor of choice using "*Best of Breed*" solutions to deliver reliable IT products and services.

Objectives

- Implementation of mission critical customer initiatives which yield a significant Return On Investment
- To provide quality customer service, within agreed service delivery dates
- To provide highly available systems

FY2011 Accomplishments

- Began initial phase of IT consolidation
- Deployed Jail Management System
- Implemented on-Line Pay Slip Go-Live/ Direct Deposit
- Began Phase I & II PC Refresh
- Rollout of Workforce Management tool
- Stabilization of E-911 Technology Systems

FY2012 Proposed Program Highlights

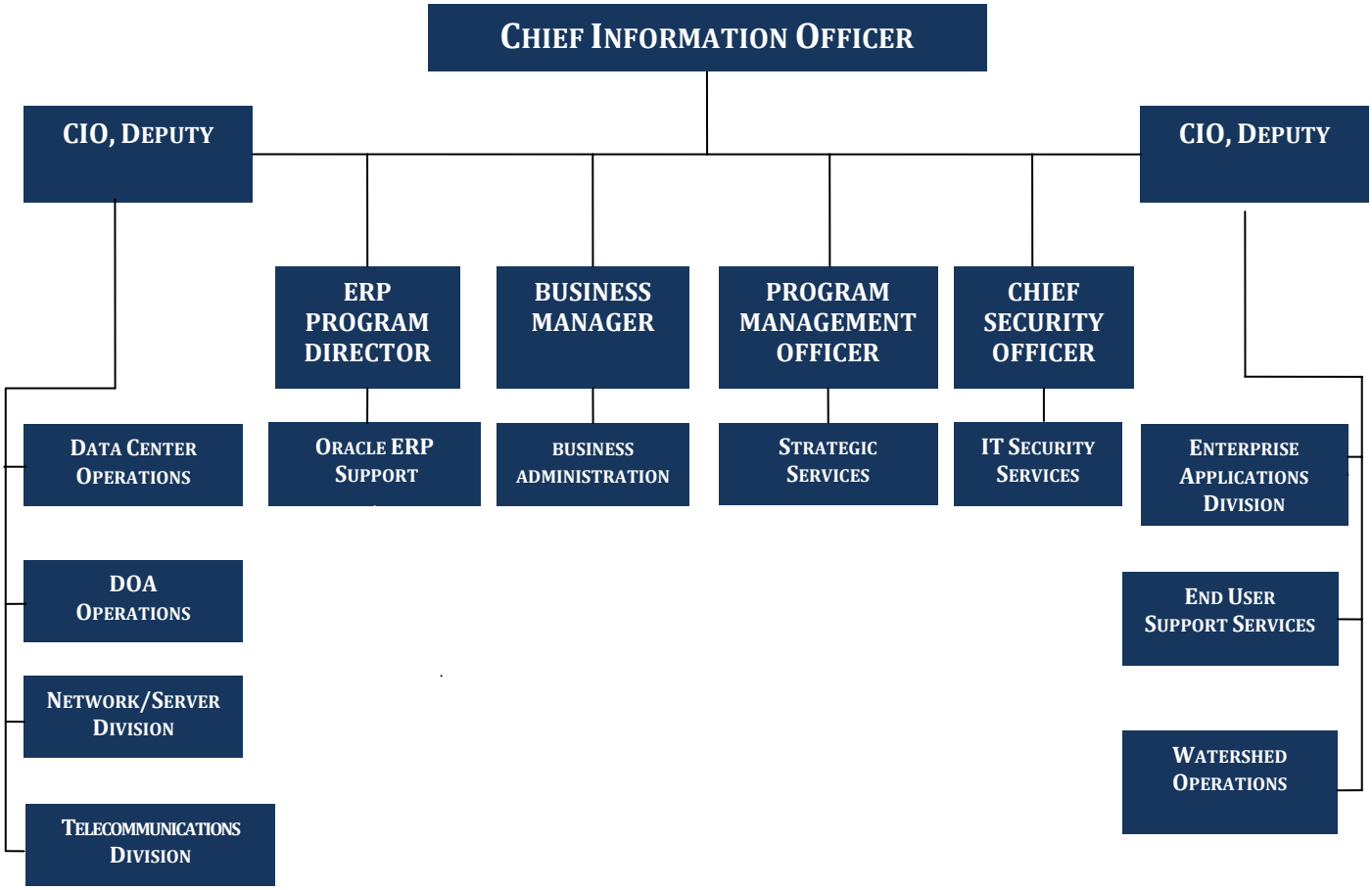
- Complete Numara Asset Management tool rollout
- Video Surveillance Enterprise Program
- Build out of Common Email Platform
- Begin Phase I Data Center Migration to 180 Peachtree

Changes From Prior Year

- **Aviation Fund** – includes one (1) split funded position
- **E911 Fund** – no change from prior year; 5 (five) DIT E911 dedicated positions
- **General Fund** - Addition of one (1)Deputy CIO position; one split funded Deputy CIO; four (4) additional core positions
- Reductions involve removing the Fibre Channel
- Additional reductions involve reducing telecommunications expense
- Removal of all of the 311 non emergency funding
- **Watershed Fund** – includes one (1) split funded position; increase in telecommunications expense

ORGANIZATIONAL CHART

Information Technology



PERFORMANCE METRICS

Information Technology

PERFORMANCE MEASURE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
City Infrastructure				
% of Time the Servers and Networks are Running Properly	99.80%	98.83%	100.0%	100.0%
Total DIT Customer Service Requests Created	19,192	29,784	24,654	21,696
Total DIT Customer Service Requests Resolved	18,883	29,172	23,162	20,383

FY 12 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF INFORMATION TECHNOLOGY

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$4,231,873	$4,554,400	$5,580,010	Salaries, Regular (Full Time)	$6,206,856	$626,846
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$35,890	$66,111	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$179	$766	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$915,479	$665,985	$583,736	Pension - General	$423,711	($160,024)
$0	$0	$0	Pension - Police	$0	$0
$135,611	$164,542	$215,264	Defined Contribution	$234,682	$19,417
$0	$0	$0	Workers' Compensation	$0	$0
$464,068	$499,414	$724,236	Other Personnel Costs	$743,265	$19,028
$5,783,100	*$5,951,219*	*$7,103,247*	*TOTAL PERSONNEL*	*$7,608,514*	*$505,267*
			OTHER EXPENSES		
$14,495,532	$17,034,169	$20,254,643	Purchased Services	$19,143,321	($1,111,323)
$482,093	$764,690	$459,060	Supplies	$472,832	$13,772
$21,790	$199,057	$1,106,335	Capital Outlays	$517,025	($589,310)
$11,628	$5,108	$5,933	Interfund/Interdepartmental Charges	$8,878	$2,945
$101,670	$105,363	$115,940	Other Costs	$7,210	($108,730)
$777,294	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$15,890,007	*$18,108,386*	*$21,941,912*	*TOTAL OTHER EXPENSES*	*$20,149,265*	*($1,792,646)*
$21,673,108	**$24,059,605**	**$29,045,158**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$27,757,779**	**($1,287,379)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$0	$0	$0	Airport Revenue Fund	$84,311	$84,311
$0	$0	$423,275	Emergency 911 Fund	$424,176	$902
$20,777,953	$22,450,688	$26,881,884	General Fund	$25,372,782	($1,509,102)
($404,744)	$6	$0	Internal Service Fund	$0	$0
$1,299,899	$1,608,912	$1,740,000	Water and Wastewater Revenue Fund	$1,876,511	$136,511
$21,673,108	**$24,059,605**	**$29,045,158**	**TOTAL EXPENSES**	**$27,757,779**	**($1,287,379)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
82	81	89.00	FULL TIME EQUIVALIENT	96.00	7.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$75,001	$75,001
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$4,500	$4,500
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$4,810	$4,810
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$84,311*	*$84,311*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$0*	*$0*
$0	**$0**	**$0**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$84,311**	**$84,311**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$0	$0	$0	Airport Revenue Fund	$84,311	$84,311
$0	**$0**	**$0**	**TOTAL EXPENSES**	**$84,311**	**$84,311**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
0	0	0.00	FULL TIME EQUIVALIENT	0.50	0.50

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Emergency 911 Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$0	$0	$360,379	Salaries, Regular (Full Time)	$360,381	$2
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$21,623	Defined Contribution	$21,623	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$41,273	Other Personnel Costs	$42,173	$900
$0	*$0*	*$423,275*	*TOTAL PERSONNEL*	*$424,176*	*$902*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$0*	*$0*
$0	**$0**	**$423,275**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$424,176**	**$902**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$0	$0	$423,275	Emergency 911 Fund	$424,176	$902
$0	**$0**	**$423,275**	**TOTAL EXPENSES**	**$424,176**	**$902**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
0	0	5.00	FULL TIME EQUIVALIENT	5.00	0.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$4,221,226	$4,554,400	$5,219,631	Salaries, Regular (Full Time)	$5,696,473	$476,842
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$35,890	$66,111	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$179	$766	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$914,100	$665,985	$583,736	Pension - General	$423,711	($160,024)
$0	$0	$0	Pension - Police	$0	$0
$135,652	$164,542	$193,642	Defined Contribution	$204,059	$10,417
$0	$0	$0	Workers' Compensation	$0	$0
$463,819	$499,414	$682,964	Other Personnel Costs	$691,473	$8,509
$5,770,867	*$5,951,219*	*$6,679,972*	*TOTAL PERSONNEL*	*$7,015,717*	*$335,744*
			OTHER EXPENSES		
$13,195,611	$15,425,252	$18,514,643	Purchased Services	$17,351,121	($1,163,523)
$906,397	$764,690	$459,060	Supplies	$472,832	$13,772
$21,790	$199,057	$1,106,335	Capital Outlays	$517,025	($589,310)
$4,324	$5,108	$5,933	Interfund/Interdepartmental Charges	$8,878	$2,945
$101,670	$105,363	$115,940	Other Costs	$7,210	($108,730)
$777,294	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$15,007,086	*$16,499,469*	*$20,201,912*	*TOTAL OTHER EXPENSES*	*$18,357,065*	*($1,844,846)*
$20,777,953	**$22,450,688**	**$26,881,884**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$25,372,782**	**($1,509,102)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$20,777,953	$22,450,688	$26,881,884	General Fund	$25,372,782	($1,509,102)
$20,777,953	**$22,450,688**	**$26,881,884**	**TOTAL EXPENSES**	**$25,372,782**	**($1,509,102)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
82	81	84.00	FULL TIME EQUIVALIENT	90.00	6.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$75,001	$75,001
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$4,500	$4,500
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$4,810	$4,810
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$84,311*	*$84,311*
			OTHER EXPENSES		
$1,299,899	$1,608,912	$1,740,000	Purchased Services	$1,792,200	$52,200
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$1,299,899	*$1,608,912*	*$1,740,000*	*TOTAL OTHER EXPENSES*	*$1,792,200*	*$52,200*
$1,299,899	**$1,608,912**	**$1,740,000**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,876,511**	**$136,511**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$1,299,899	$1,608,912	$1,740,000	Water and Wastewater Revenue Fund	$1,876,511	$136,511
$1,299,899	**$1,608,912**	**$1,740,000**	**TOTAL EXPENSES**	**$1,876,511**	**$136,511**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
0	0	0.00	FULL TIME EQUIVALIENT	0.50	0.50

LAW

Mission Statement

We are a team of professionals committed to providing best-in-class legal representation to the City of Atlanta. Our attorneys combine mastery of the law with an understanding of the unique needs of municipal government. In addition to defending the City in all types of litigation, we work proactively to prevent legal challenges by delivering sound advice, legislation and training.

The Law Department emphasizes the importance of professional growth. Education and development of all staff result in improved skills, increased self-esteem and satisfaction, a productive work environment and excellent customer service.

Summary of Operations

The ***City Attorney*** is the Chief Legal Officer for the City of Atlanta and the Director of the Department of Law. The Department provides legal representation to all three branches of City government and to City-created commissions, boards and other agencies. Legal services offered include: defending the City, its officials and employees in all forms of civil litigation, including federal and state lawsuits, federal and state appeal hearings, administrative hearings and mediations; handling a wide range of commercial transactions, including bond financings, intergovernmental agreements and real estate matters; authoring legislation including complex city laws; researching and drafting legal opinions on constitutional, statutory and common law principles relevant to City operations and governance; attending all meetings of the Atlanta City Council and its committees to offer real-time legal advice; launching thorough investigations and preparing recommendations for all claims filed against the City; investigating allegations of misconduct by City officials and employees; and training City officials and employees on legal issues that arise in the workplace.

Cathy Hampton

City Attorney

404 330 6469

cathyhampton@atlantaga.gov

Practice Group Descriptions

The Department is comprised of six major practice groups:

The ***Litigation/Labor and Employment Practice Group*** litigates constitutional, tort and contract claims in which the City is a party, or in which a City elected official or employee is named as a defendant in her/his official capacity. The Group advises the Departments of Police, Fire and Corrections, and the City's Traffic and Municipal Courts on all legal matters. The attorneys offer legal counsel on all City employment matters, including discipline, grievances, workers' compensation, pension and other employee benefits. The Practice Group includes the Claims Unit which evaluates claims filed against the City and pursues revenue recovery on the City's behalf.

The ***Finance and Infrastructure Practice Group*** gives legal support to the Office of the Mayor, to the Atlanta City Council and to the following: Department of Finance; Department of Information Technology; Department of Parks, Recreation and Cultural Affairs; Department of Planning and Community Development; Department of Procurement; Department of Public Works; Office of Enterprise Assets Management; Office of Contract Compliance; Office of Special Events; In-Rem Board; Urban Design Commission; and the Board of Zoning Adjustment. This Group is the legal liaison with the City's three Community Improvement Districts. The Practice Group also provides in-house legal counsel and litigation services on commercial transactions including bond and other municipal financing, taxation, zoning and telecommunication.

The ***Watershed Management Practice Group*** represents the Department of Watershed Management in all of its legal matters, including: commercial transactions; procurements; real estate and environmental matters; litigation; interpretation and implementation of the Federal Consent Decrees; construction projects; and water bill challenges.

The ***Aviation Practice Group*** manages all of the legal transactions of Hartsfield Jackson Atlanta International Airport, including: negotiating and drafting agreements with airlines, concessionaires and other contractors doing business with the Airport; interpreting and advising on the laws and regulations of the Transportation Security Administration and the Federal Aviation Administration; litigating Federal, State and Administrative cases; negotiating and writing Intergovernmental Agreements with the City of College Park, Clayton County and other local jurisdictions; preparing leases and other real estate agreements; and providing legal support for the implementation of the International Terminal and other Hartsfield Jackson Development Program projects.

The ***Compliance Office*** proactively evaluates, reviews and enhances the City's compliance standards and processes. The Office maintains City compliance with Federal, State and local laws and regulations, thereby preventing or reducing the potential for municipal liability. The Compliance Office conducts thorough and impartial investigations into the affairs of City departments, offices, bureaus, boards, commissions, institutions, authorities, retirement systems and other instrumentalities or agencies of the City. These investigations may include City officials or employees. They may also include any person or organization that has dealings with the City.

The ***Administrative Unit*** manages the day-to-day administrative duties of the Law Department, including preparing payroll and other human resources documents, overseeing and implementing the Department's budget and financial processes, maintaining office technology and coordinating resources to maximize efficiency of office operations.

Goals

- Deliver best-in-class legal services by retaining Law Department attorneys who provide exemplary legal representation and by recruiting additional attorneys of that caliber.
- Maximize Law Department effectiveness by offering high quality training and other career development opportunities to all Department staff.
- Reduce settlements and other litigation payouts by tracking payment trends, allocating costs among departments and recommending remedial actions.
- Proactively contribute to liability reduction efforts by identifying, preparing and delivering relevant law-related training to City employees and elected officials.
- Facilitate City-wide efforts to provide excellent customer service by identifying legal solutions to public concerns.

FY 2011 Accomplishments

- Issued General Airport Revenue Bonds valued at $1.5 billion
- Issued Urban Renewal Act Bonds valued at $21 million to fund capital infrastructure improvements including intersection improvements, Atlanta Streetcar implementation and bridge repair
- Successfully mediated a construction dispute regarding the Airport's International Terminal resulting in a favorable settlement of $10 million paid to the City
- Successfully settled Airport advertising case for approximately 20% of the damages previously awarded
- Received a favorable judgment in an ad valorem tax case resulting in tax refunds in excess of $7 million
- Finalized a protracted negotiation of an extension and amendment of the Airport's Master Airline Agreement with six airlines
- Negotiated a new lease agreement for Phillips Arena, in partnership with the Atlanta Fulton County Recreation Authority
- Assisted in the preparation of the successful TIGER II application for the Atlanta Streetcar; advised on, negotiated and prepared the Intergovernmental Agreement for the governance of the Atlanta Streetcar and the purchase documents for two streetcars

- Wrote the Pension Reform Ordinance and provided related legal support including research, advice and training
- Successfully defended the City's sign ordinance in two challenges
- Successfully defended the Department of Watershed Management in multiple nuisance cases relating to storm water flooding and sewer backups, resulting in several favorable settlements, three dismissals and a favorable jury verdict at trial
- Successfully defended the Atlanta Police Department at trial in a case alleging violation of constitutional rights, achieving a jury verdict on all claims against the City
- Worked with the Atlanta Police Department to revise and implement internal operating procedures
- Renegotiated City radio license fees to increase revenues
- Negotiated location agreements for various TV shows and movies
- Successfully achieved reinstatement of the City's Red Light Camera certification
- Negotiated and closed the acquisitions of 72 Marietta Street and Fire Station 11
- Negotiated and drafted a revenue-generating renewal agreement for Chastain Amphitheater
- Negotiated reductions in pricing for services procured in response to the Winter Storm Emergency to more closely align with FEMA reimbursement rates
- Assisted the City with obtaining Georgia Environmental Facilities Authority loans for use by the Department of Watershed Management
- Worked with the Department of Watershed Management to collect $750,000 in past due water bills
- Drafted design-build contract documents for the City's Green Project/ R.M. Clayton Co-Generation Project
- Investigated allegations of fraud, waste, abuse and employee misconduct and determined the proper disposition of each
- Coordinated with the City's Ethics Officer and Internal Auditor to oversee and manage the City's anonymous hotline and ensure appropriate investigations are handled by each
- Processed more than 1,100 claims filed against the City

FY 2012 Proposed Program Highlights

The Department of Law will improve its efficiency and effectiveness, and the efficiency and effectiveness of City government at large, through the implementation of the following initiatives:

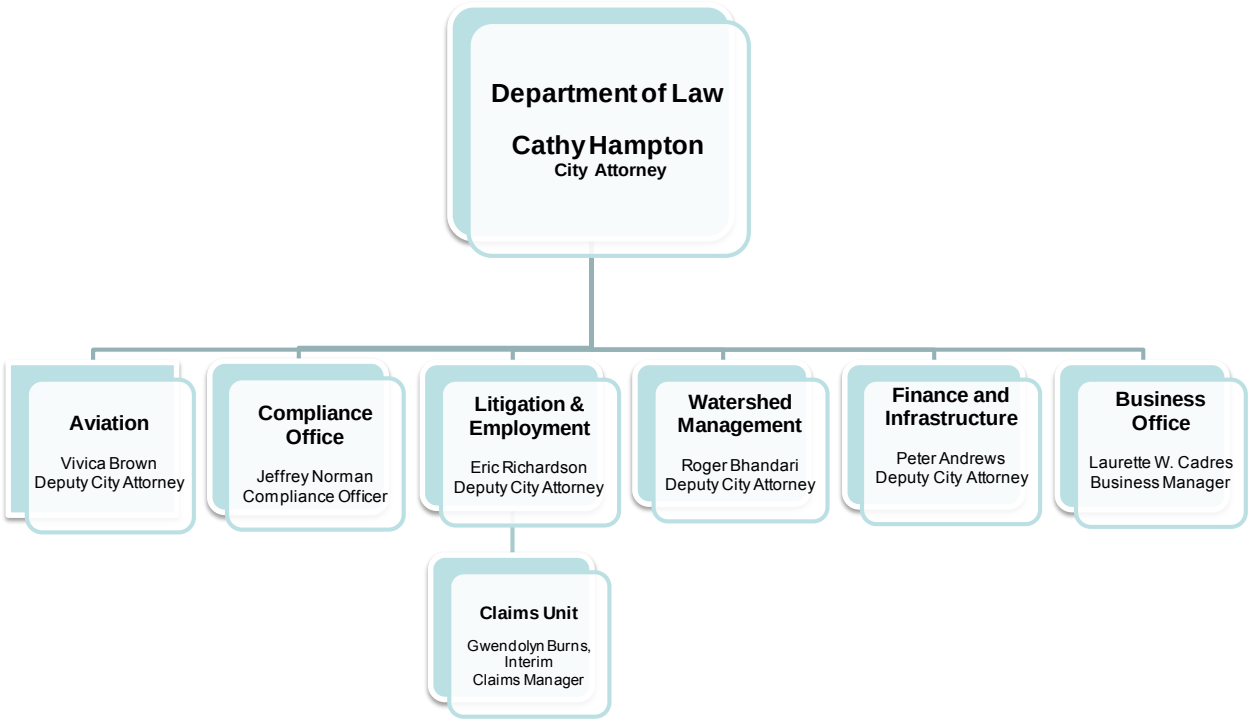
- Allocating certain legal costs across departments
- Shifting appropriate Human Resources functions to the Department of Law
- Refining and revising the City of Atlanta Charter.

Core Functions

- Legal Counseling
- Litigation Services
- Transactional Services

Changes from Prior Year

- General Fund: Added a net of 4 new positions
- Aviation Fund: Reduced outside counsel budget and added 3 new positions
- Watershed Fund: Added 2 new positions


Department of Law
Cathy Hampton
City Attorney
Aviation
Vivica Brown
Deputy City Attorney
Compliance Office
Jeffrey Norman
Compliance Officer
Litigation & Employment
Eric Richardson
Deputy City Attorney
Claims Unit
Gwendolyn Burns, Interim
Claims Manager
Watershed Management
Roger Bhandari
Deputy City Attorney
Finance and Infrastructure
Peter Andrews
Deputy City Attorney
Business Office
Laurette W. Cadres
Business Manager

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$4,069,812	$4,153,136	$4,547,984	Salaries, Regular (Full Time)	$5,400,605	$852,621
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$16,616	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,280	$39	$50,000	Overtime	$50,000	$0
$0	$0	$0	Pension - Fire	$0	$0
$742,609	$565,475	$470,827	Pension - General	$385,938	($84,889)
$0	$0	$0	Pension - Police	$0	$0
$154,809	$152,003	$176,464	Defined Contribution	$217,976	$41,512
$0	$0	$502	Workers' Compensation	$502	$0
$469,898	$444,622	$527,305	Other Personnel Costs	$624,149	$96,844
$5,438,408	*$5,331,890*	*$5,773,083*	*TOTAL PERSONNEL*	*$6,679,170*	*$906,087*
			OTHER EXPENSES		
$7,342,975	$6,356,832	$7,717,396	Purchased Services	$6,764,024	($953,372)
$23,994	$25,739	$26,600	Supplies	$98,700	$72,100
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$564	$628	$2,000	Other Costs	$4,560	$2,560
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$7,367,532	*$6,383,199*	*$7,745,996*	*TOTAL OTHER EXPENSES*	*$6,867,284*	*($878,712)*
$12,805,940	**$11,715,090**	**$13,519,079**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$13,546,454**	**$27,376**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$3,925,878	$2,420,687	$5,189,008	Airport Revenue Fund	$3,629,638	($1,559,370)
$4,784,430	$4,598,519	$4,575,301	General Fund	$5,134,763	$559,462
$4,095,633	$4,695,884	$3,754,770	Water and Wastewater Revenue Fund	$4,782,054	$1,027,284
$12,805,940	**$11,715,090**	**$13,519,079**	**TOTAL EXPENSES**	**$13,546,454**	**$27,376**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
56	64	64.00	FULL TIME EQUIVALIENT	75.00	11.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$547,134	$639,650	$750,267	Salaries, Regular (Full Time)	$1,075,037	$324,770
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$515	$5	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$98,830	$72,829	$62,337	Pension - General	$53,546	($8,790)
$0	$0	$0	Pension - Police	$0	$0
$23,291	$26,134	$32,251	Defined Contribution	$50,349	$18,098
$0	$0	$0	Workers' Compensation	$0	$0
$105,747	$84,536	$90,153	Other Personnel Costs	$122,756	$32,603
$775,518	*$823,155*	*$935,008*	*TOTAL PERSONNEL*	*$1,301,688*	*$366,680*
			OTHER EXPENSES		
$3,142,656	$1,592,452	$4,249,000	Purchased Services	$2,256,950	($1,992,050)
$7,704	$4,995	$5,000	Supplies	$68,500	$63,500
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$85	$0	Other Costs	$2,500	$2,500
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$3,150,360	*$1,597,532*	*$4,254,000*	*TOTAL OTHER EXPENSES*	*$2,327,950*	*($1,926,050)*
$3,925,878	**$2,420,687**	**$5,189,008**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$3,629,638**	**($1,559,370)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$3,925,878	$2,420,687	$5,189,008	Airport Revenue Fund	$3,629,638	($1,559,370)
$3,925,878	**$2,420,687**	**$5,189,008**	**TOTAL EXPENSES**	**$3,629,638**	**($1,559,370)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
0	11	11.00	FULL TIME EQUIVALIENT	14.50	3.50

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$3,009,445	$2,898,357	$2,902,756	Salaries, Regular (Full Time)	$3,191,300	$288,544
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$16,616	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$578	$34	$50,000	Overtime	$50,000	$0
$0	$0	$0	Pension - Fire	$0	$0
$508,583	$428,713	$340,156	Pension - General	$265,385	($74,771)
$0	$0	$0	Pension - Police	$0	$0
$116,531	$99,726	$104,509	Defined Contribution	$117,282	$12,773
$0	$0	$502	Workers' Compensation	$502	$0
$310,320	$282,913	$330,482	Other Personnel Costs	$363,059	$32,577
$3,945,456	*$3,726,359*	*$3,728,405*	*TOTAL PERSONNEL*	*$3,987,528*	*$259,123*
			OTHER EXPENSES		
$822,668	$852,209	$824,896	Purchased Services	$1,116,575	$291,679
$15,808	$19,409	$20,000	Supplies	$28,600	$8,600
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$499	$543	$2,000	Other Costs	$2,060	$60
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$838,974	*$872,160*	*$846,896*	*TOTAL OTHER EXPENSES*	*$1,147,235*	*$300,339*
$4,784,430	**$4,598,519**	**$4,575,301**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$5,134,763**	**$559,462**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$4,784,430	$4,598,519	$4,575,301	General Fund	$5,134,763	$559,462
$4,784,430	**$4,598,519**	**$4,575,301**	**TOTAL EXPENSES**	**$5,134,763**	**$559,462**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
48	43	40.00	FULL TIME EQUIVALIENT	44.00	4.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$513,233	$615,129	$894,961	Salaries, Regular (Full Time)	$1,134,268	$239,307
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$188	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$135,196	$63,933	$68,335	Pension - General	$67,007	($1,328)
$0	$0	$0	Pension - Police	$0	$0
$14,987	$26,142	$39,704	Defined Contribution	$50,345	$10,641
$0	$0	$0	Workers' Compensation	$0	$0
$53,832	$77,172	$106,670	Other Personnel Costs	$138,334	$31,664
$717,435	*$782,377*	*$1,109,670*	*TOTAL PERSONNEL*	*$1,389,954*	*$280,284*
			OTHER EXPENSES		
$3,377,651	$3,912,171	$2,643,500	Purchased Services	$3,390,500	$747,000
$482	$1,336	$1,600	Supplies	$1,600	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$65	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$3,378,198	*$3,913,507*	*$2,645,100*	*TOTAL OTHER EXPENSES*	*$3,392,100*	*$747,000*
$4,095,633	**$4,695,884**	**$3,754,770**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$4,782,054**	**$1,027,284**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$4,095,633	$4,695,884	$3,754,770	Water and Wastewater Revenue Fund	$4,782,054	$1,027,284
$4,095,633	**$4,695,884**	**$3,754,770**	**TOTAL EXPENSES**	**$4,782,054**	**$1,027,284**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
8	10	13.00	FULL TIME EQUIVALIENT	16.50	3.50

PARKS, RECREATION AND CULTURAL AFFAIRS

Mission Statement

The mission of DPRCA is to provide all citizens with the highest quality parks, facilities, recreational programs and cultural experiences.

Core Functions

- Programs (After school, recreational, cultural, seniors)
- Maintenance (make parks & facilities safe, clean and inviting)
- Community Engagement

Summary of Operations

The parks and facilities system of the City of Atlanta's Department of Parks, Recreation and Cultural Affairs (DPRCA) consists of approximately 3,769 acres (4.6% of the City's land) inside the city limits, and 209 acres at Lake Allatoona.

Our parks vary from nature preserves to active city-wide parks. The recreational and cultural facilities vary from small recreation centers to large cultural complexes, such as the Atlanta Civic Center and the Chastain Park Amphitheater. DPRCA's inventory includes 358 parks, 11 are City-Wide Parks, 28 are community parks, 73 are neighborhood parks. The remaining parks are small preserves, block parks, circles, triangles and beauty spots many maintained with the help of numerous community partners.

The facility inventory currently includes 33 recreation centers, 5 indoor and 12 outdoor pools (4 indoor and 12 outdoor operating at full service), 1 spray ground, 182 tennis courts, 75 basketball courts, 110 ball fields, and 112 playgrounds and 5 tennis centers (managed by Universal Tennis Association). Special recreational facilities include four 18-hole golf courses and one 9-hole golf course, Southside Sports Complex, Lake Allatoona Resident Camp, the Outdoor Activity Center, and John A. White Junior Training Golf Course.

Divisions/Offices Descriptions

The Office of Parks *provides basic maintenance services to all the parks and facilities in its inventory with an emphasis on health and safety.*

The Office of Recreation provides quality recreational services and programs through implementation of balanced, enjoyable and affordable activities.

The Office of Cultural Affairs supports programs and services that educate and expose the public to a rich and diverse range of cultural expression and aspires to make the arts available to everyone.

The Office Park Design-Building and Plants is responsible for Project Management, Design and Construction of Departmental Capital Projects, Park & Facility Planning; Grants Management, Geographic Information System and serves as a liaison with the Atlanta Beltline Inc.

The Boisfeuillet Jones Atlanta Civic Center continues to maintain its position as one of the premiere arts and entertainment venues in the Metro Atlanta Area providing unparalleled service to our clients and patrons. The Civic Center consistently attracts quality clients and provides an array of diverse programming that appeal to a broad audience.

Goals

- Provide accessible recreation programs that afford an opportunity for after school, summer youth, teens and senior populations to be inspired, grow and achieve. Transform existing recreation centers into Centers of Hope.

- Provide a park system that is safe, well-maintained, abundant, accessible, and well-funded.
- Infuse diverse arts and cultural experiences into the community through advocacy, support, education and presentation.
- Provide state-of-the-art facilities by assessing, prioritizing, and upgrading existing capital assets.

Objectives

- The department will continue to cultivate public and private partnerships, as well as friends of various parks groups and conservancies to maximize the available resources, enabling us to provide consistent services in the parks.
- Develop and cultivate recreational activities and cultural enrichment for the Centers of Hope pilot programs
- Preserve and promote the arts through music, the presentation of the Atlanta Jazz Festival, arts in education, and the preservation of artworks and create access to cultural enrichment and artistic opportunities.
- Perform repairs, replacement, preventative maintenance and minor installations at DPRCA parks, buildings, structures, pools and outdoor facilities.

FY2011 Accomplishments

- DPRCA fulfilled Mayor Reed's campaign pledge to re-open all of the 33 recreation centers by the end of the 2011 calendar year. Three of the recreation centers were reopened as cultural centers where the Office of Cultural Affairs partnered with the arts community to implement the new innovative after school program called "Culture Club: An After School Experience."
- Maintained new parks to the system through partnerships with the Atlanta Beltline and PATH include Historic Fourth Ward Park, soon to come online Stanton Park and skate park.
- Provided exposure to an arts presentation or cultural venue for 37,777 Atlanta Public School students through the Cultural Experience Project with program support from outside funding sources in the amount of $524,000.
- Re-introduced the 33rd Annual Atlanta Jazz Festival presented by American Family Insurance to Piedmont Park to over 90,000 residents and visitors.

FY2012 Proposed Program Highlights

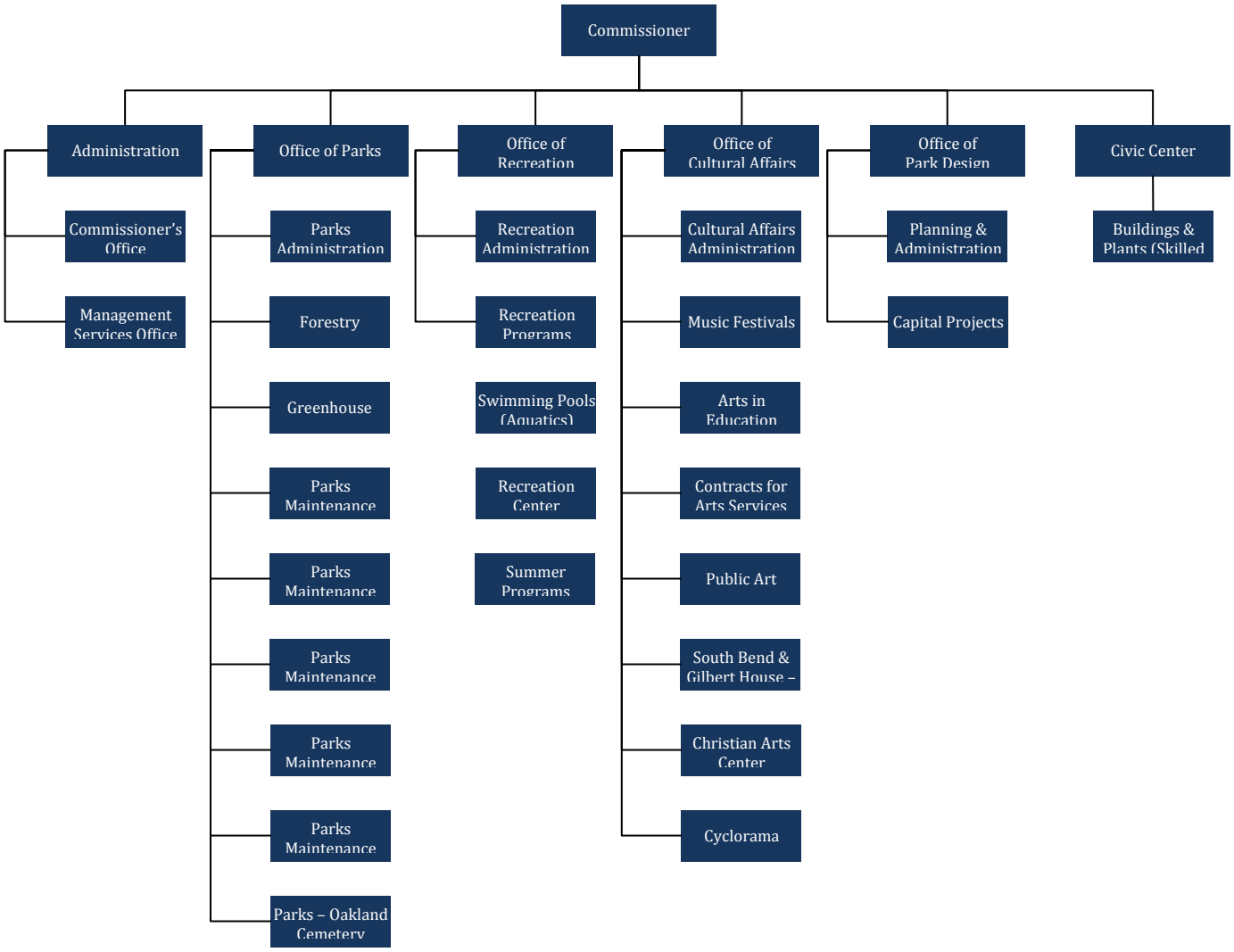
- Implement the two Centers of Hope pilot programs and initiatives.
- Allow for on-line recreation registration and reservations of public parks and facilities through implementation of on-line reservation and payment program.
- Leverage asset management technology to improve facility and park conditions through structured, preventative maintenance.
- Present and preserve jazz music as a significant art form and eclectic cultural experience through the Atlanta Jazz Festival.
- Provide creative arts education programming for youth residing in Atlanta through the Cultural Experience Project, ARTSCooL, the Chastain Arts Center/City Gallery at Chastain, and The Culture Club: An After School Experience.
- Book the Atlanta Civic Center Exhibit Hall for 195 days and secure Movie and Television filming rentals.

Changes From Prior Year

- Salaries decreased due to a reduction in extra help and unfunded vacant positions.
- Supplies increased due to a water and sewer allocation of $2.9MM.
- Purchased Services decreased to meet the FY12 budget targets.

ORGANIZATIONAL CHART

Parks, Recreation and Cultural Affairs



PERFORMANCE METRICS

Parks, Recreation and Cultural Affairs

PERFORMANCE MEASURE *OFFICE OF RECREATION*	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Youth Development				
Total Recreation revenue collected	$1,828,135	$1,320,962	$1,379,603	$1,448,583
Median overall observation score	100%	100%	90%	100%
Total # of program enrollees (Athletics + Afterschool) CBF target not included	N/A	N/A	7,600	8,360
Total # of non-enrolled participants	N/A	N/A	N/A	43,000

PERFORMANCE MEASURE *OFFICE OF CULTURAL AFFAIRS*	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Economic Development				
# of Art Services Contracts awarded	60	63	70	30
# of Chastain Arts Center Class enrollees	2,898	2,632	1600	1600
FYTD Jazz Festival Funds committed	$ 407,450	$412,000	$ 400,000	$ 400,000
Youth Development				
Cultural Experience Project enrollment against attendance target	30,526	37,038	30,000	30000
# of Culture Club (CC)/ ArtsCool (AC) Program enrollees	80(AC only)	100(AC only)	140 (AC and CC)	140
City Infrastructure				
# of active capital bonds in "Percent for Art" compliance *(1)*	2	N/A	N/A	N/A

PERFORMANCE MEASURE *OFFICE OF PARKS*	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Public Safety				
Average age of incomplete routine tree removal work orders *(2)*	45	N/A	45	45
% of Arborist Inspections completed within scheduled timeframe *(3)*	N/A	N/A	85%	90%
% of tree removals completed within scheduled timeframe	N/A	N/A	90%	85%
Economic Development				
% of garbage cans serviced on schedule	107%	107%	100%	100%
% of mulching / mowing completed on schedule	95%	86%	95%	95%
Maintenance Schedule (# days per cycle)	9	9	11	11

PERFORMANCE MEASURE *OFFICE OF PARKS DESIGN*	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Fiscal Stability				
Total $ value of ADA citations addressed (cumulative across fiscal years)	N/A	$61,828	$1,784,548	$2,348,048

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPT OF PARKS, RECREATION & CULTURAL AFF

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$10,109,226	$9,111,761	$10,897,143	Salaries, Regular (Full Time)	$10,273,766	($623,377)
$110,185	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$1,192,103	$1,180,712	$1,805,219	Salaries, Extra Help	$2,302,610	$497,391
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$107,689	$80,232	$6,500	Overtime	$93,187	$86,687
$0	$0	$0	Pension - Fire	$0	$0
$4,037,067	$2,730,313	$2,693,373	Pension - General	$1,925,737	($767,637)
$0	$0	$0	Pension - Police	$0	$0
$96,935	$84,003	$99,221	Defined Contribution	$105,851	$6,629
$202,437	$169,486	$577,431	Workers' Compensation	$473,634	($103,797)
$2,057,769	$1,703,559	$2,550,660	Other Personnel Costs	$2,410,053	($140,607)
$17,913,411	*$15,060,065*	*$18,629,548*	*TOTAL PERSONNEL*	*$17,584,837*	*($1,044,710)*
			OTHER EXPENSES		
$1,731,169	$2,266,246	$3,471,564	Purchased Services	$3,336,484	($135,080)
$2,649,831	$2,946,647	$4,965,181	Supplies	$8,416,307	$3,451,127
$0	$59,212	$5,400	Capital Outlays	$5,562	$162
$1,430,685	$1,375,477	$1,602,684	Interfund/Interdepartmental Charges	$1,272,517	($330,167)
($80)	$659,675	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($663,291)	($663,291)
$0	$0	$0	Other Financing Uses	$0	$0
$5,811,605	*$7,307,256*	*$10,044,829*	*TOTAL OTHER EXPENSES*	*$12,367,580*	*$2,322,751*
$23,725,016	**$22,367,321**	**$28,674,376**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$29,952,417**	**$1,278,040**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$23,725,016	$22,367,321	$28,674,376	General Fund	$29,952,417	$1,278,040
$23,725,016	**$22,367,321**	**$28,674,376**	**TOTAL EXPENSES**	**$29,952,417**	**$1,278,040**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
280	289	326.00	FULL TIME EQUIVALIENT	300.50	-25.50

PLANNING AND COMMUNITY DEVELOPMENT

Mission Statement

The mission of the Department of Planning and Community Development is to guide, plan, and implement the development of the City by stabilizing and preserving the quality of life for all citizens through planning, design review, construction plan approval, code compliance, and housing preservation and assistance.

Core Functions

- Economic Development
- Public Safety
- City Infrastructure

Summary of Operations

The Department of Planning and Community Development (DPCD) is a leader in creating opportunities for our City to continue to grow and sustain our diverse communities that define and give Atlanta its unique character. The Department's objective is to guide the development of the City through effective measures of planning, design review, construction plan approval, code compliance, and housing assistance.

The Department works closely with the Neighborhood Planning Units, independent community organizations, and developers in an attempt to provide the policy guidance and assistance to support the growth of our community.

Divisions/Offices Descriptions

Office of the Commissioner provides leadership, policy direction, and centralized staff support for the Offices of Buildings, Code Compliance, Housing, and Planning. Support services include administration, budget, personnel management, legislative liaison, policy collaboration and coordination, technical support, and management of the Office's workload functions.

Office of Buildings enforces the Codes adopted by the City of Atlanta to ensure minimum standards for the construction, repair, demolition, occupancy and maintenance of buildings, structures and properties. The Office reviews, approves, and issues all permits required by the City's Codes for the repair, alteration or addition to all public and private buildings and structures; as well as, permits for new construction. The permit center assists property owners in their effort to ensure that buildings are in compliance with the standards set forth in the City's Codes. This Office is also responsible for issuing tree removal permits for trees on private property.

Office of Code Compliance is responsible for the inspection and enforcement of residential and commercial properties that violate the Atlanta Housing Code, Commercial Maintenance and Industrial Code. The Office also houses and administers Compliance Resolution through the In Rem Program, which is responsible for gaining compliance through the In Rem Review Board and In REM Judicial. Compliance is obtained through demolition or the cleaning and securing of vacant and dilapidated structures throughout the City.

Office of Housing promotes the development of affordable workforce housing and community development policies and provides fiscal oversight and management for development contracts and programs valued in excess of $30M. The Office of Housing encourages partnerships with both public and private developers of workforce affordable housing. The Office of Housing also provides rental assistance and financing of affordable rental developments.

Office of Planning is the City's planning source for establishing an action plan for the integration of land use with housing, transportation, historic preservation and community and economic development. The Office is responsible for administering land development regulations

inclusive of zoning, subdivision and historic designations (Urban Design Commission). The Office is also responsible for the development of the Comprehensive Development Plan, the Capital Improvement Plan, the management of the Atlanta Geographic Information System and the Neighborhood Planning Unit system.

Goals

- Promote the sustainability of an enhanced quality of life for the residents of the City of Atlanta.
- Increase the availability and encourage the preservation of affordable housing opportunities.
- Implement holistic and comprehensive community development policies to promote the livability of the City as it continues in economic and physical growth.
- Promote smart growth and transportation policies which stimulate the City's economic growth.

Objectives

- Implement a neighborhood transformation and public response demonstration project.
- Provide affordable housing opportunities through the successful deployment of federal resources.
- Update the Connect Atlanta transportation plan. Obtain federal and state funding support for smart growth and transportation policies which stimulate the City's economic growth.
- Streamline the permitting process through the consolidation of all permit related services.
- Update the Zoning Ordinance to promote the development of smart growth principles.

FY2011 Accomplishments

- Initiated a Plan Review Process with Fulton County Health Department to facilitate the processing of permits.
- Initiated internal training program for Permit Technicians (intake, routing, and issuance).
- Initiated a department wide review of service delivery and proposed improvement processes.
- Implemented comprehensive neighborhood enforcement blitzes.
- Instituted a new Boarding Ordinance to better secure Open and Vacant buildings.
- Met the September 2010 Obligation Deadline for the Neighborhood Stabilization Program 1 (NSP 1).
- Received $4.9M in grant award funding for the implementation of the Neighborhood Stabilization Program 3 (NSP 3).
- Received $2.1M in grant award funding from HUD's Office of Healthy Homes and Lead Hazard Control.
- Received $750K in Community Development Block Grant Recovery (CDBG-R) funds from the Georgia Department of Community Affairs.
- Awarded $1.39M in HOME funds for housing construction.
- Developed an Urban Redevelopment Plan (for bond financing), subsequently adopted by the City Council in July 2010. Completed an amendment to the plan, for the purpose of participating in the State's Opportunity Zones program, with assistance from the Atlanta Development Authority in December 2010.
- Worked with the Mayor's Office of Sustainability to draft legislation to allow for Farmer's Market.
- Developed and gained subsequent City Council approval for the 2011-2015 Capital Improvement Plan and Short-Term Work program.
- Developed and gained subsequent City Council approval for the transmittal of the Draft 2011 Comprehensive Development Plan-Community Assessment and Community Participation Plan to the Atlanta Regional Commission.
- Played a large role in the submission of the successful TIGER II grant application for the Atlanta Streetcar.
- Fully implemented a "Section 106" Programmatic Agreement for the historic preservation review of the City's Housing and Urban Development funded projects and program.

FY2012 Proposed Program Highlights

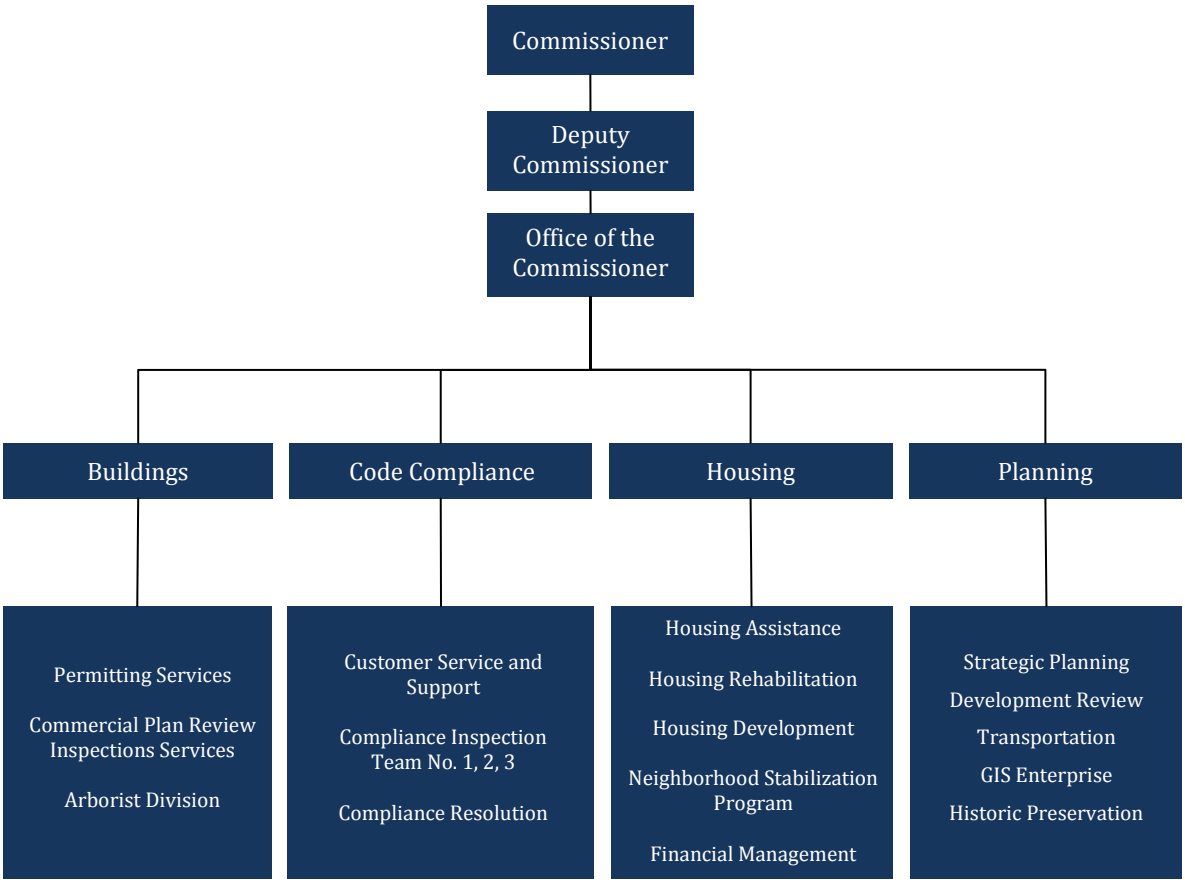
- Develop, implement and manage a plan to consolidate all City of Atlanta permitting functions to improve customer service.
- Establish an enterprise fund to be implemented in phases to support the activities of the Office of Building.
- Create a voluntary Specialized Combination Inspector program to increase the number of inspections per visit from (1) one to (4) four.
- Encourage a voluntary skill set certification program for Inspectors, Plan Reviewers, and Permit Technicians.
- Design a plan to improve the City of Atlanta's Insurance Services Office rating which could potentially impact the costs that everyone in the City pays for insurance.
- Revision of the Atlanta Housing Code
- Continue to effectively and efficiently address open/vacant/dilapidate structures in the City of Atlanta through the In REM Program.
- Neighborhood Involvement Initiative - Quarterly meeting with neighborhood NPU and Community representatives hosted by the office of Code Enforcement. Discuss topic of importance as it relates to Code Enforcement, Public Safety, and Security
- Launch and complete the Housing Study Inventory of residential housing units in the City of Atlanta.
- Continue to successfully manage Neighborhood Stabilization Program 1 and 3.
- Plan, implement and manage "Lead Safe Atlanta," Lead-Based Paint and Hazard Control Program (LBPHC).
- Complete restoration of 205 units under the Owner Occupied Rehabilitation Program and the limited rehabilitation program.
- Provide down payment assistance to 130 new homebuyers through the Atlanta Affordable Housing Opportunity Program (AAHOP) and Habitat for Humanity program.
- Complete/adopt the 2011 Comprehensive Development Plan and Capital Improvement Program.
- Completed the Bankhead MARTA LCI: 5 year update.
- Complete the update of the City's Impact Fee Ordinance.
- Participate on the Atlanta Regional Commission Plan 2040.
- Coordinate with Mayor's Office and citywide stakeholders on the development of a timeline, criteria and project list for the Transportation Investment Act of 2010 local funding.
- Develop corridor specific bicycle facility plans based on Connect Atlanta Core Connections.
- Coordinate project development with Department of Public Works, Metro Atlanta Regional Transit Authority, Georgia Regional Transit Authority, Georgia Department of Transportation and community improvement districts.
- Assist with citywide educational campaign for Transportation Investment Act of 2010.
- Implement elements of the *Connect Atlanta* plan through various programs and projects.
- Coordinate with Department of Public Works to implement funded Livable Centers Initiative and other grant-funded transportation projects.
- Initiate additional regulatory revision processes for the remaining Landmark and Historic Districts regulations – Druid Hills, Adair Park, Whittier Mill, Grant Park, Atkins Park. Expect to complete all remaining revisions prior to end of FY12.
- Implement design review for established Sunset Avenue Historic District.

Changes From Prior Year

- General Fund - Personnel increased due to positions in the Office of Buildings and the Office of Code Enforcement. The decrease in purchased services is attributed to a decrease in the Professional/Consulting Services account to meet the FY12 budget targets.

ORGANIZATIONAL CHART

Planning and Community Development



PERFORMANCE METRICS

Planning and Community Development

PERFORMANCE MEASURE *OFFICE OF CODE COMPLIANCE*	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Public Safety				
Code Compliance - Metrics in Development	N/A	N/A	N/A	N/A

PERFORMANCE MEASURE *OFFICE OF BUILDINGS*	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Economic Development				
Median days to permit new Commercial	127	57	90	90
Median days to permit new Residential	45	39	30	30
Median days to permit new Multifamily	116	181	150	90

PERFORMANCE MEASURE *OFFICE OF HOUSING*	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Economic Development				
$ value of Housing CDBG funds expended	$2,156,443	$2,436,728	$2,164,552	$2,122,665[1]
# of Limited Rehabilitation Units completed	297	280	445	170
$ value of HOME funds expended	$2,906,491	$7,234,567	$2,560,744	$6,014,289[1]
# of Owner Occupied Rehabilitation Units completed	1	12	68	35[2]
$ value of NSP funds expended	$7,248	$6,874,469	$4,700,000	$4,000,000
# of NSP Units sold	0	3	51	37[2]
# of NSP Units rented	0	3	69	157[2]

PERFORMANCE MEASURE *OFFICE OF PLANNING*	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Economic Development				
% of variances completed within 90 Days	69.3%	79.9%	70.0%	85.0%
% of completed SAPs where staff time was 30 days or less	48.4%	72.7%	100.0%	100.0%
Public Safety				
% of In Rem Sec 106 review packages transmitted to SHPO within 5 days	N/A	35.9%[3]	100.0%	100.0%
% of Office of Housing Sec 106 reviews completed within 10 days	N/A	92.2%[4]	100.0%	100.0%

[1]FY2012 expenditure projections are inclusive of 2011 entitlement anticipations. HUD has not issued an award letter to the City with the final amount of 2011 CDBG and HOME entitlement awards.
[2]FY2012 production projections are inclusive of anticipated shortfall from FY2011 projections.
[3]From July, 2009 to June, 2010, the performance measures metric was a 60 day response time.
[4]From July, 2009 to March, 2010, the performance measure metric was a 60 day response time. From April, 2010 to June, 2010, it was a 10 day response time.

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPT OF PLANNING & COMMUNITY DEVELOPMENT

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$6,386,830	$5,873,280	$5,214,340	Salaries, Regular (Full Time)	$5,559,689	$345,349
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$88,845	$81,587	$58,506	Salaries, Extra Help	$99,824	$41,318
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$825	$1,841	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$1,864,203	$1,237,874	$801,329	Pension - General	$732,013	($69,317)
$0	$0	$0	Pension - Police	$0	$0
$144,363	$144,379	$148,766	Defined Contribution	$140,098	($8,668)
$43,723	$130,972	$85,185	Workers' Compensation	$75,379	($9,806)
$1,026,248	$968,511	$852,549	Other Personnel Costs	$937,666	$85,117
$9,555,037	*$8,438,444*	*$7,160,675*	*TOTAL PERSONNEL*	*$7,544,668*	*$383,993*
			OTHER EXPENSES		
$400,865	$779,441	$814,040	Purchased Services	$793,523	($20,517)
($8,375)	$148,672	$172,752	Supplies	$154,494	($18,258)
$0	$0	$10,404	Capital Outlays	$10,716	$312
$146,921	$121,933	$295,303	Interfund/Interdepartmental Charges	$132,804	($162,499)
$52,518	$30,078	$32,304	Other Costs	$133,273	$100,969
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($193,050)	($193,050)
$0	$0	$0	Other Financing Uses	$0	$0
$591,929	*$1,080,125*	*$1,324,803*	*TOTAL OTHER EXPENSES*	*$1,031,759*	*($293,044)*
$10,146,966	**$9,518,569**	**$8,485,479**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$8,576,427**	**$90,949**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$10,146,966	$9,518,569	$8,485,479	General Fund	$8,576,427	$90,949
$10,146,966	**$9,518,569**	**$8,485,479**	**TOTAL EXPENSES**	**$8,576,427**	**$90,949**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
176	128	112.00	FULL TIME EQUIVALIENT	116.25	4.25

POLICE SERVICES

Mission Statement

The mission of the Atlanta Police Department is to reduce crime and promote the quality of life in partnership with our community.

Core Functions

- Public Safety
- Community Engagement
- Identify potential intelligence issues

Summary of Operations

The Atlanta Police Department provides a myriad of professional services to the citizens of Atlanta. The Department's efforts are comprehensive with primary responsibilities including uniform patrol operations, criminal investigations, and administrative/technical support services. The Public Safety Headquarters serve as the control center for the Department's operations with multiple precincts providing the staging area for emergency 911 responses. Additionally, the Department is responsible for local law enforcement activities as they pertain to Hartsfield-Jackson Atlanta International Airport. The Department works closely with the Neighborhood Planning Units, independent community organizations, and business associations in an attempt to best understand and meet the demands of the communities it serves.

Divisions/Offices Descriptions

Field Operations Division (FOD) is the uniformed patrol force of the City. Officers patrol the City streets, answer calls for service, and work with the community to solve problems. FOD consists of six geographic patrol zones and the Crime Analysis Unit.

Criminal Investigations Division (CID) consists of investigative units that are primarily responsible for the follow-up investigation of crimes committed against persons or property in the City of Atlanta. Included in this division are Homicide, Homeland Security, Narcotics, Gang Unit and Fugitive. CID is also responsible for the regulation of vehicles for hire which includes such functions as licensing, permitting and enforcing.

Support Services Division (SSD) provides administrative and logistical support to all divisions in the Atlanta Police Department. The Division consists of Corporate Services, E911, Information Services, and the Training Academy.

Community Services Division (CSD) encompasses all of the units that are directly responsible for coordinating and facilitating Community Oriented Policing along with the Airport precinct and the Special Operations Section.

Goals

- Reduce crime to provide the highest quality of life for residents and visitors alike.
- Strengthen the department's collaborative efforts as it pertains to involvement with various community groups.
- Maintain the infrastructure necessary to identify and attain the highest professional standards available to a law enforcement agency.
- Enhance E911 Operations through equipment and software improvements, and increased staff development.

Objectives

- Increase staffing levels will provide for greater police presence which allows for the implementation of proactive policing strategies.
- Predictive crime analysis when coordinated with appropriate resource allocation allows for successful crime prevention measures.

- Community Oriented Policing Section (COPS) personnel will engage the community in sustained information-sharing efforts.
- The Department's approach to discipline and administrative file processing will undergo a comprehensive review; resulting in an unprecedented emphasis on police and ethics.

FY2011 Accomplishments

- Developed a Community Oriented Policing Section (COPS) dedicated to collaborating with the community on numerous initiatives.
- Engaged in a comprehensive Beat/Zone Re-Design initiative; the results allowed for better response times through more equitable workload distribution.
- Maintained accreditation with the Commission on Accreditation for Law Enforcement Agencies (CALEA); the Department received extensive positive feedback during the triennial inspection.
- Hired unprecedented numbers of sworn employees in an effort to bring police staffing to levels that are consistent with regional and national averages.
- Created the Complex Case Unit which is dedicated to working current complex homicide investigations.
- Equipped numerous vehicles with cameras and Automatic Vehicle Locators; both technological tools designed to improve officer safety, provide for built-in oversight, and improve officer response times.
- Arrested 1,100 fugitives including 80 for Homicide (calendar year data).
- Homicide Unit attained a clearance rate of 76%; the national average is 59% (calendar year data).
- Implemented computer-based training for all Georgia Crime Information Center (GCIC) certifications and re-certifications.
- Implemented a new Quality Assurance Program.
- Completed the APCO Institute training in the E911 Center.
- Equipped the E911 Center to allow call takers and dispatchers increased capability to monitor calls in queue and recording ability of all lines.

FY2012 Proposed Program Highlights

- Reduce crime by 15% as Atlanta seeks to become the safest big city in the nation.
- Create a Public Safety Video Joint Operations Center that will receive approximately 1,500 video feeds; allowing for real time crime fighting capabilities.
- Elaborate on the capabilities afforded by the Public Safety Video Joint Operations Center to engage in predictive crime mapping; the most proactive crime fighting mechanism currently available.
- Develop a unit dedicated to combating violent crime; both through street level enforcement and intelligence driven problem solving.
- Increase the number of Neighborhood and Business Watch programs; increase participation in the Police Athletic League (PAL); and increase the Department's participation in the Gang Resistance Education and Training program (GREAT).
- Develop a domestic violence unit that will target those criminal behaviors that profoundly impact children and contribute to the assault rate for the City.
- Fully implement the workforce management module within the E911 Center.
- Implement the Automatic Vehicle Locator (AVL) within the Computer Aided Dispatch (CAD) system.
- Implement a new training program inclusive of customer service and refresher classes for staff.

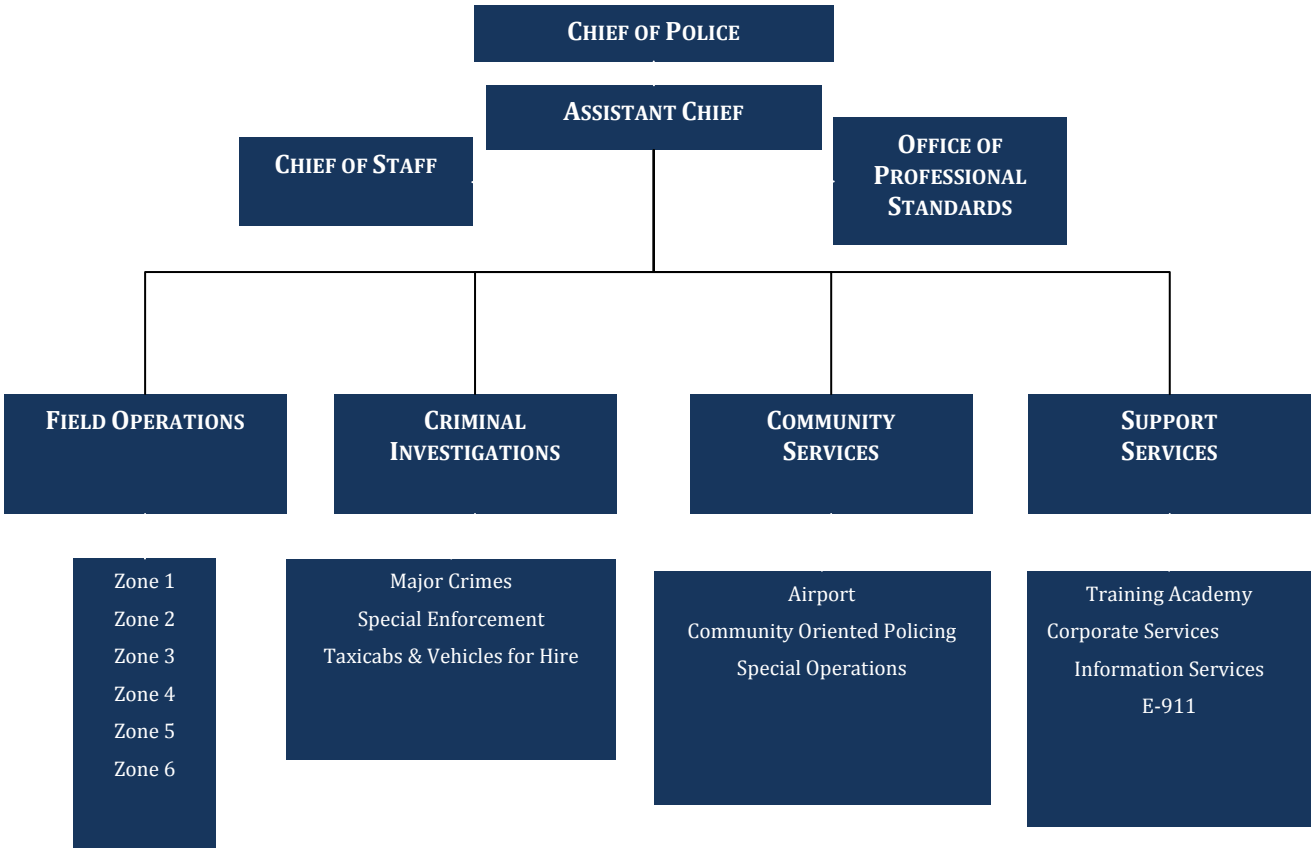
Changes from Prior Year

- General Fund-Increase of 56 sworn positions.
- General Fund-Added a cost center and budget line items for the newly created Community Service Division.
- General Fund-Transferred 8 sworn positions from Aviation to General Fund.
- General Fund-Added 13 civilian positions.
- General Fund-Added funding to include promotional testing for sworn personnel.

- General Fund-Restructured budget to include a beat redesign for the Zones.
- Aviation Fund-Added 44 sworn officers and 2 civilian positions.
- E911 Fund-Added 2 civilian positions and Decreased Consulting/Professional Service Technical within E911 due to all technical items being managed by DIT.

ORGANIZATIONAL CHART

Police Services



PERFORMANCE METRICS

Police Services

PERFORMANCE MEASURE	CY09 ACTUAL	CY10 ACTUAL	CY10 TARGET	CY11 ACTUAL	CY12 TARGET
Public Safety					
Major Crimes Total	40,708	36,549	43,209	34,722	32,985
Homicide	80	93	110	88	84
Rape	135	89	132	85	80
Robbery	2,725	2,162	3,228	2,054	1,951
Aggravated Assaults	3,419	3,405	3,787	3,235	3,073
Burglaries	9,112	8,016	9,047	7,615	7,234
Larcenies	19,511	17,741	20,407	16,854	16,011
Auto Thefts	5,726	5,043	6,477	4,791	4,551
911 Call Volume	1,087,924	1,020,621	1,087,924	1,020,621	1,020,621
9-1-1 Call Answer Time, Less Than 10 Seconds	N/A	88.48%	90%	90%	90%
9-1-1 Call Dispatch, Overall Time (High Priority Calls) **(in minutes)**	5.3	2.55	3.5	2.30	2.30
9-1-1 Call Officer Arrival, Average Time (High Priority Calls) **(in minutes)**	8.73	7.17	7	7	7

***Note: APD reports data on a calendar year basis**

FY 12 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF POLICE SERVICES

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$11,651,511	$14,196,328	$15,406,142	Salaries, Regular (Full Time)	$16,143,114	$736,972
($122)	$0	$0	Salaries, Permanent Part-time	$0	$0
$79,877,953	$81,907,163	$88,581,928	Salaries, Sworn	$93,323,069	$4,741,141
$0	$6,577	$64,476	Salaries, Extra Help	$417,186	$352,710
$660,920	$255,325	$547,440	Salaries, Extra Help Sworn	$1,319,972	$772,532
$4,303,847	$4,163,719	$3,659,981	Overtime	$4,007,669	$347,688
$4,633	$0	$0	Pension - Fire	$0	$0
$5,811,935	$4,395,292	$4,062,803	Pension - General	$3,189,779	($873,024)
$48,761,605	$37,804,600	$37,643,074	Pension - Police	$30,106,615	($7,536,459)
$69,533	$69,639	$100,153	Defined Contribution	$93,158	($6,995)
$1,673,777	$1,427,924	$709,954	Workers' Compensation	$684,665	($25,289)
$23,054,951	$17,459,994	$19,518,916	Other Personnel Costs	$21,327,028	$1,808,112
$175,870,542	*$161,686,562*	*$170,294,868*	*TOTAL PERSONNEL*	*$170,612,255*	*$317,387*
			OTHER EXPENSES		
$9,153,399	$8,782,066	$9,478,583	Purchased Services	$9,650,043	$171,461
$2,749,277	$4,063,115	$5,353,249	Supplies	$4,841,909	($511,340)
$0	$1,030,887	$0	Capital Outlays	$368,661	$368,661
$5,954,445	$5,878,536	$6,882,198	Interfund/Interdepartmental Charges	$6,842,218	($39,980)
$35,791	$272,673	$289,700	Other Costs	$286,200	($3,500)
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$113,329	$0	$0	Other Financing Uses	$0	$0
$18,006,241	*$20,027,277*	*$22,003,730*	*TOTAL OTHER EXPENSES*	*$21,989,032*	*($14,698)*
$193,876,783	**$181,713,839**	**$192,298,598**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$192,601,287**	**$302,689**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$14,679,106	$16,678,091	$14,976,437	Airport Revenue Fund	$16,239,583	$1,263,146
$16,074,994	$15,097,363	$15,664,998	Emergency 911 Fund	$15,411,815	($253,183)
$163,120,380	$149,938,385	$161,657,163	General Fund	$160,949,889	($707,274)
$2,302	$0	$0	Water and Wastewater Revenue Fund	$0	$0
$193,876,783	**$181,713,839**	**$192,298,598**	**TOTAL EXPENSES**	**$192,601,287**	**$302,689**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
2231	2124	2,217.00	FULL TIME EQUIVALIENT	2,343.00	126.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$80,408	$642,903	$966,764	Salaries, Regular (Full Time)	$973,379	$6,615
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$6,620,593	$6,868,694	$7,368,949	Salaries, Sworn	$8,498,231	$1,129,282
$0	$0	$64,476	Salaries, Extra Help	$0	($64,476)
$629,386	$201,134	$0	Salaries, Extra Help Sworn	$0	$0
$1,294,616	$1,306,724	$1,314,560	Overtime	$1,561,443	$246,883
$0	$0	$0	Pension - Fire	$0	$0
$369,785	$158,195	$349,998	Pension - General	$200,328	($149,670)
$3,872,173	$5,675,479	$2,981,374	Pension - Police	$2,735,424	($245,951)
$10,068	$5,428	$5,711	Defined Contribution	$1,818	($3,893)
$27,990	$54,561	$0	Workers' Compensation	$0	$0
$1,242,641	$1,192,472	$1,231,922	Other Personnel Costs	$1,647,095	$415,173
$14,147,661	*$16,105,589*	*$14,283,754*	*TOTAL PERSONNEL*	*$15,617,718*	*$1,333,964*
			OTHER EXPENSES		
$88,731	$48,532	$66,590	Purchased Services	$58,850	($7,740)
$178,314	$157,669	$187,548	Supplies	$194,801	$7,253
$0	$0	$0	Capital Outlays	$0	$0
$259,484	$361,006	$435,545	Interfund/Interdepartmental Charges	$367,715	($67,830)
$4,916	$5,294	$3,000	Other Costs	$500	($2,500)
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$531,446	*$572,501*	*$692,683*	*TOTAL OTHER EXPENSES*	*$621,866*	*($70,817)*
$14,679,106	**$16,678,091**	**$14,976,437**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$16,239,583**	**$1,263,146**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$14,679,106	$16,678,091	$14,976,437	Airport Revenue Fund	$16,239,583	$1,263,146
$14,679,106	**$16,678,091**	**$14,976,437**	**TOTAL EXPENSES**	**$16,239,583**	**$1,263,146**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
171	180	162.00	FULL TIME EQUIVALIENT	208.00	46.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

Emergency 911 Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$5,280,201	$5,837,205	$6,438,872	Salaries, Regular (Full Time)	$6,540,713	$101,841
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$10,356	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$118,573	$118,573
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$983,812	$654,507	$327,850	Overtime	$327,850	$0
$0	$0	$0	Pension - Fire	$0	$0
$2,180,085	$1,773,523	$1,611,457	Pension - General	$1,272,373	($339,084)
$23,459	$34,355	$0	Pension - Police	$0	$0
$31,858	$30,696	$52,334	Defined Contribution	$44,110	($8,224)
$11,123	$1,350	$0	Workers' Compensation	$0	$0
$823,982	$903,713	$1,257,662	Other Personnel Costs	$1,272,781	$15,119
$9,334,522	*$9,245,706*	*$9,688,174*	*TOTAL PERSONNEL*	*$9,576,399*	*($111,775)*
			OTHER EXPENSES		
$6,669,009	$5,820,215	$5,886,404	Purchased Services	$5,367,696	($518,708)
$71,463	$31,442	$90,420	Supplies	$99,058	$8,638
$0	$0	$0	Capital Outlays	$368,661	$368,661
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$6,740,472	*$5,851,657*	*$5,976,824*	*TOTAL OTHER EXPENSES*	*$5,835,415*	*($141,409)*
$16,074,994	**$15,097,363**	**$15,664,998**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$15,411,815**	**($253,183)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$16,074,994	$15,097,363	$15,664,998	Emergency 911 Fund	$15,411,815	($253,183)
$16,074,994	**$15,097,363**	**$15,664,998**	**TOTAL EXPENSES**	**$15,411,815**	**($253,183)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
171	163	164.00	FULL TIME EQUIVALIENT	166.00	2.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$6,290,902	$7,716,220	$8,000,506	Salaries, Regular (Full Time)	$8,629,022	$628,516
($122)	$0	$0	Salaries, Permanent Part-time	$0	$0
$73,257,361	$75,028,113	$81,212,980	Salaries, Sworn	$84,824,839	$3,611,859
$0	$6,577	$0	Salaries, Extra Help	$298,613	$298,613
$31,533	$54,191	$547,440	Salaries, Extra Help Sworn	$1,319,972	$772,532
$2,025,419	$2,202,488	$2,017,571	Overtime	$2,118,376	$100,805
$4,633	$0	$0	Pension - Fire	$0	$0
$3,262,065	$2,463,573	$2,101,349	Pension - General	$1,717,078	($384,270)
$44,865,972	$32,094,766	$34,661,700	Pension - Police	$27,371,192	($7,290,508)
$27,606	$33,515	$42,109	Defined Contribution	$47,231	$5,122
$1,634,664	$1,372,014	$709,954	Workers' Compensation	$684,665	($25,289)
$20,988,328	$15,363,809	$17,029,333	Other Personnel Costs	$18,407,152	$1,377,819
$152,388,359	*$136,335,266*	*$146,322,940*	*TOTAL PERSONNEL*	*$145,418,138*	*($904,802)*
			OTHER EXPENSES		
$2,395,658	$2,913,318	$3,525,589	Purchased Services	$4,223,497	$697,908
$2,499,500	$3,874,005	$5,075,281	Supplies	$4,548,050	($527,231)
$0	$1,030,887	$0	Capital Outlays	$0	$0
$5,692,658	$5,517,530	$6,446,653	Interfund/Interdepartmental Charges	$6,474,504	$27,851
$30,875	$267,378	$286,700	Other Costs	$285,700	($1,000)
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$113,329	$0	$0	Other Financing Uses	$0	$0
$10,732,021	*$13,603,119*	*$15,334,223*	*TOTAL OTHER EXPENSES*	*$15,531,751*	*$197,528*
$163,120,380	**$149,938,385**	**$161,657,163**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$160,949,889**	**($707,274)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$163,120,380	$149,938,385	$161,657,163	General Fund	$160,949,889	($707,274)
$163,120,380	**$149,938,385**	**$161,657,163**	**TOTAL EXPENSES**	**$160,949,889**	**($707,274)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
1889	1781	1,891.00	FULL TIME EQUIVALIENT	1,969.00	78.00

PROCUREMENT

Mission Statement

The mission of the Department of Procurement is to model best practices in public purchasing while promoting equity, fairness and economic inclusion.

Core Functions

- Procure goods
- Procure services
- Manage surplus auctions

Summary of Operations

Department of Procurement is responsible for providing guidance in the purchasing of all goods and services according to the City Code of Ordinances. The DOP is directly responsible for the purchasing of goods and services for all departments/agencies greater than $20,000.

Divisions/Offices Descriptions

The Office of the Chief Procurement Officer provides leadership, administrative oversight and management to the operations of the divisions that comprise the Department of Procurement.

The General Fund/Procurement Division oversees the process of soliciting and issuing all General Fund contracts and citywide procurements.

The Department of Watershed Management/Public Works Procurement Divisions manages and oversees the process of soliciting and issuing contracts within the Watershed Management, Public Works and the Quality of Life Program.

The Aviation Procurement Division manages and oversees the process of soliciting and issuing of contracts in support of Hartsfield-Jackson International Airport.

Goals

- To maximize the value the City receives on spending within the City's public policy goals.
- To provide operations that are both efficient and effective.
- To deliver outstanding customer service by a well trained, professional and organized staff.

Objectives

- Enhance the Oracle Procurement modules for end users.
- Continue to provide end user training to increase the knowledge of the procurement code, policies and practices.
- Continue to model the best practices in public procurement for optimal spend.

FY2011 Accomplishments

- Successfully negotiated three (3) Solid Waste Disposal Contracts for a total of $9,624,824.
- Successfully procured contract for $7,694,000 within GEFA's timeline for DWM for the Design/Build of a new facility to produce electricity and hot water from Bio Gas.
- Successfully procured and awarded 148 annual supply contracts for all thirteen (13) departments for an expansive variety of commodities totaling approximately $60,458,296 in spend.
- Re-procured and successfully negotiated six (6) employee benefit contracts: Blue Cross & Blue Shield for health and life, Cigna and Kaiser for health, Aflac for Flexible Spending, Humana for Dental and Optimum for eye care.
- Processed 25 Formal Contracts totaling approximately $63,039,065.02 in spend.
- Conducted the City's first ever Liquidation Sale to dispose of surplus furniture at City Hall East, generating $102,549.58 in revenue for the City.

- Generated $765,275.80 in revenue from the City's annual Motorized Surplus Auction, scrap metal, recycling and the sale of solicitation documents.
- Completed 26 Open Records Requests from constituents.
- Certified 17 companies under the Local Bidder Preference Program as set forth in the Procurement Code.
- Registered 2,236 suppliers in the Oracle iSupplier database.
- Conducted an average of six (6) training classes per month for the Procurement modules within the Oracle System.

FY2012 Proposed Program Highlights

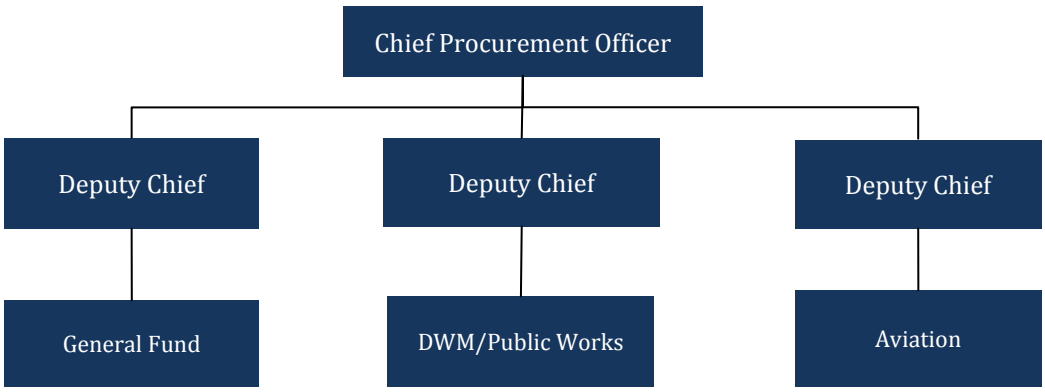
- The Department of Procurement plans to roll out new initiatives for the Procurement modules within the Oracle ERP system that will enhance the system.
- In conjunction with the Department of Aviation, we will roll out the Food & Beverage Concessions (12 projects) in conjunction with existing retail concessions - projected revenue of $400M.

Changes From Prior Year

- The General Fund personnel decreased to meet the FY12 budget targets.
- Reduced supplies, printing and binding and the operating lease accounts.

ORGANIZATIONAL CHART

Department of Procurement



PERFORMANCE METRICS

Procurement

PERFORMANCE MEASURE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
Fiscal Stability				
Average Number of Days from Advertisement to Contract Execution (RFP)	N/A	259	183	183
Average Number of Days from Advertisement to Contract Execution (BID)	N/A	163	128	128
Average number of days from legislation to execution for Renewals and Amendments	N/A	133	75	75
# of RFP agreements executed	N/A	22	N/A	N/A
# of BID agreements executed	N/A	26	N/A	N/A

FY 12 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF PROCUREMENT

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$1,604,249	$1,632,680	$1,649,613	Salaries, Regular (Full Time)	$1,766,763	$117,150
$1,572	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$65,376	$19,101	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$780	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$352,494	$247,036	$253,087	Pension - General	$200,999	($52,088)
$0	$0	$0	Pension - Police	$0	$0
$54,900	$51,395	$47,150	Defined Contribution	$52,878	$5,728
$0	$1,903	$555	Workers' Compensation	$500	($55)
$176,810	$155,771	$239,844	Other Personnel Costs	$268,968	$29,124
$2,255,402	*$2,108,667*	*$2,190,249*	*TOTAL PERSONNEL*	*$2,290,109*	*$99,860*
			OTHER EXPENSES		
$40,598	$50,154	$86,850	Purchased Services	$79,883	($6,967)
$20,522	$23,486	$35,350	Supplies	$38,158	$2,808
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$59	$381	$4,000	Other Costs	$4,045	$45
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($17,096)	($17,096)
$0	$0	$0	Other Financing Uses	$0	$0
$61,179	*$74,022*	*$126,200*	*TOTAL OTHER EXPENSES*	*$104,990*	*($21,210)*
$2,316,581	**$2,182,689**	**$2,316,449**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$2,395,100**	**$78,650**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$477,725	$494,129	$464,354	Airport Revenue Fund	$629,963	$165,609
$980,030	$865,752	$856,921	General Fund	$776,688	($80,232)
$858,826	$822,809	$995,174	Water and Wastewater Revenue Fund	$988,448	($6,726)
$2,316,581	**$2,182,689**	**$2,316,449**	**TOTAL EXPENSES**	**$2,395,100**	**$78,650**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
39	35	32.00	FULL TIME EQUIVALIENT	32.99	0.99

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$347,234	$366,627	$332,664	Salaries, Regular (Full Time)	$457,148	$124,484
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$133	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$80,112	$69,120	$51,835	Pension - General	$73,575	$21,741
$0	$0	$0	Pension - Police	$0	$0
$11,741	$10,347	$9,345	Defined Contribution	$7,982	($1,364)
$0	$0	$0	Workers' Compensation	$0	$0
$35,762	$35,002	$48,010	Other Personnel Costs	$68,083	$20,072
$474,850	*$481,229*	*$441,854*	*TOTAL PERSONNEL*	*$606,788*	*$164,934*
			OTHER EXPENSES		
$352	$10,063	$15,500	Purchased Services	$15,965	$465
$2,524	$2,837	$7,000	Supplies	$7,210	$210
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$2,876	*$12,900*	*$22,500*	*TOTAL OTHER EXPENSES*	*$23,175*	*$675*
$477,725	**$494,129**	**$464,354**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$629,963**	**$165,609**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$477,725	$494,129	$464,354	Airport Revenue Fund	$629,963	$165,609
$477,725	**$494,129**	**$464,354**	**TOTAL EXPENSES**	**$629,963**	**$165,609**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
8	8	8.00	FULL TIME EQUIVALIENT	8.33	0.33

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$702,111	$656,764	$620,224	Salaries, Regular (Full Time)	$594,865	($25,359)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$80	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$136,053	$82,483	$70,100	Pension - General	$34,495	($35,605)
$0	$0	$0	Pension - Police	$0	$0
$24,458	$23,701	$22,859	Defined Contribution	$26,574	$3,716
$0	$1,903	$555	Workers' Compensation	$500	($55)
$70,009	$54,248	$73,858	Other Personnel Costs	$73,845	($13)
$932,632	*$819,180*	*$787,596*	*TOTAL PERSONNEL*	*$730,279*	*($57,316)*
			OTHER EXPENSES		
$36,564	$32,168	$50,475	Purchased Services	$42,417	($8,058)
$10,776	$14,023	$16,350	Supplies	$18,588	$2,238
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$59	$381	$2,500	Other Costs	$2,500	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($17,096)	($17,096)
$0	$0	$0	Other Financing Uses	$0	$0
$47,398	*$46,572*	*$69,325*	*TOTAL OTHER EXPENSES*	*$46,409*	*($22,916)*
$980,030	**$865,752**	**$856,921**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$776,688**	**($80,232)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$980,030	$865,752	$856,921	General Fund	$776,688	($80,232)
$980,030	**$865,752**	**$856,921**	**TOTAL EXPENSES**	**$776,688**	**($80,232)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
14	10	9.00	FULL TIME EQUIVALIENT	8.83	-0.17

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$554,903	$609,289	$696,725	Salaries, Regular (Full Time)	$714,750	$18,025
$1,572	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$65,376	$19,101	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$567	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$136,328	$95,433	$131,153	Pension - General	$92,929	($38,223)
$0	$0	$0	Pension - Police	$0	$0
$18,701	$17,347	$14,946	Defined Contribution	$18,322	$3,376
$0	$0	$0	Workers' Compensation	$0	$0
$71,039	$66,521	$117,975	Other Personnel Costs	$127,041	$9,065
$847,920	*$808,259*	*$960,799*	*TOTAL PERSONNEL*	*$953,042*	*($7,757)*
			OTHER EXPENSES		
$3,683	$7,923	$20,875	Purchased Services	$21,501	$626
$7,222	$6,627	$12,000	Supplies	$12,360	$360
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$1,500	Other Costs	$1,545	$45
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$10,906	*$14,550*	*$34,375*	*TOTAL OTHER EXPENSES*	*$35,406*	*$1,031*
$858,826	**$822,809**	**$995,174**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$988,448**	**($6,726)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$858,826	$822,809	$995,174	Water and Wastewater Revenue Fund	$988,448	($6,726)
$858,826	**$822,809**	**$995,174**	**TOTAL EXPENSES**	**$988,448**	**($6,726)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
17	17	15.00	FULL TIME EQUIVALIENT	15.83	0.83

PUBLIC WORKS

Mission Statement

The Department of Public Works touches the lives of the residents and visitors in the City of Atlanta as directly and as frequently as any other city department.

The Mission of the City of Atlanta's Public Works Department is be an industry leader in the 24/7 delivery of public works services that maintain and improve the city's infrastructure and physical environment. Through a teamwork and collaborative approach with our customers, we will strengthen community partnerships, create transparent policies, and sustainable procedures to improve infrastructure, as well as, positively impact public safety, health, and wellness for the Citizens of the City of Atlanta.

Public Works has a continued commitment to serve beyond expectations.

Core Functions:

- City Infrastructure
- Public Safety & Cleanliness
- Fleet Management

Summary of Operations

The Department of Public Works is comprised of four Offices: Commissioner, Solid Waste Services, Fleet Services, and Transportation Services. We manage the city's public right of way and handle some of the most commonly reported issues such as traffic signals, street signs, street striping, potholes, household garbage pick-up and recycling. Public Works also provides transportation engineering and planning services to the City as well as public parking, and fleet management.

The Department engages in consistent communications outreach and educational initiatives with community groups, organizations, and businesses to ensure an ongoing line of community to ensure we are meeting citizen expectation with regard to the public right of way.

Divisions/Offices Descriptions

Office of Commissioner (OOC) The Office of the Commissioner provides leadership and direction for the overall management and operation of the Department of Public Works. It provides support services for the management of departmental operations. These support services include human resource and labor relations; public relations & community outreach; budget administration and management; monitoring of contracts, grants, and assessments; analysis of operations for improving effectiveness and efficiency; and coordination of legislative affairs for the department.

Office of Transportation (OOT) is responsible for overseeing and maintaining the City's infrastructure. It provides a variety of services to the citizens of Atlanta, internal operating departments, and governmental agencies. This office is comprised of Transportation Engineering, Transportation Operations, Transportation Planning, and Capital Improvements.

Office of Solid Waste Services (SWS) is responsible for the collection and disposal management of solid waste within the City of Atlanta. This office is also responsible for waste reduction and recycling; landfill post-closure management; solid waste management and analysis; education and enforcement; street sweeping and cleaning; dead animal removal; facilitating the Keep Atlanta Beautiful program, and assisting with city-wide emergency operations.

Office of Fleet Services (OFS) is responsible for the acquisition, maintenance and disposal of the City of Atlanta's motorized equipment fleet of 4,673 units and 756 components, totaling over 5,429 pieces. This Office is also responsible for the purchasing and dispensing of over three million gallons of fuel annually. Additionally, this office partners with other City departments in the delivery of critical City services.

Goals and Objectives

The Department of Public Works will seek to exceed industry standards in merit and excellence by implementing mandatory safety compliance, offering advanced training opportunities, and professional development for our workforce.

In an effort to develop sustainable strategies that effectively meet the needs of our internal and external customers we will develop an infrastructure renewal plan, while increasing collaboration with citywide agencies.

We will strengthen community partnerships continuously by implementing best practice initiatives and programs that allow the public to engage in the care and maintenance of the public right of way.

FY2011 Accomplishments

- Completion of the $150M Quality of Life Bond Program.
- Completion of the updated Infrastructure Report.
- Continued LED Signal Replacement Program.
- Administered Sign Inventory Collaboration. Project with Georgia Tech.
- Implemented Citywide Street Sign. Replacement Program per Federal Guidelines.
- Improved Fuel Operation Efficiency with City Fleet Purchase.
- Successfully Eliminated a Street Repair (Potholes, and others) Backlog.
- Successfully Implemented Routing Software to Optimize Solid Waste Service Delivery
- Centralize Customer Service to Improve Service Delivery and Public Expectations
- Completion of the Update of the Right of Way Manual
- Completion of the Update of the Snow/Ice Emergency Response Plan

FY2012 Proposed Program Highlights

- Implementation of the Atlanta Streetcar.
- Continue Graffiti Removal Program.
- Develop and Implement an Adopt a Spot Anti-Litter Program.
- Continue to Engage in the Public Participation and Public Education Processes
- Improve Safety Training and Compliance
- Implement Departmental Training and Professional Enhancement Initiatives to Retain and Reward Human Resources Within the Department.
- Develop Infrastructure Capital Improvement Plan in anticipation of future funding.
- Update Construction Design Standards
- Implement Preventive Maintenance Program
- Resume street sweeping outside of Central Business District
- Enhanced gravel road maintenance using recycled asphalt.
- Beautify key city entranceways.
- Implement Signal and Street light Efficiency Program to reduce energy costs.

Changes From Prior Year:

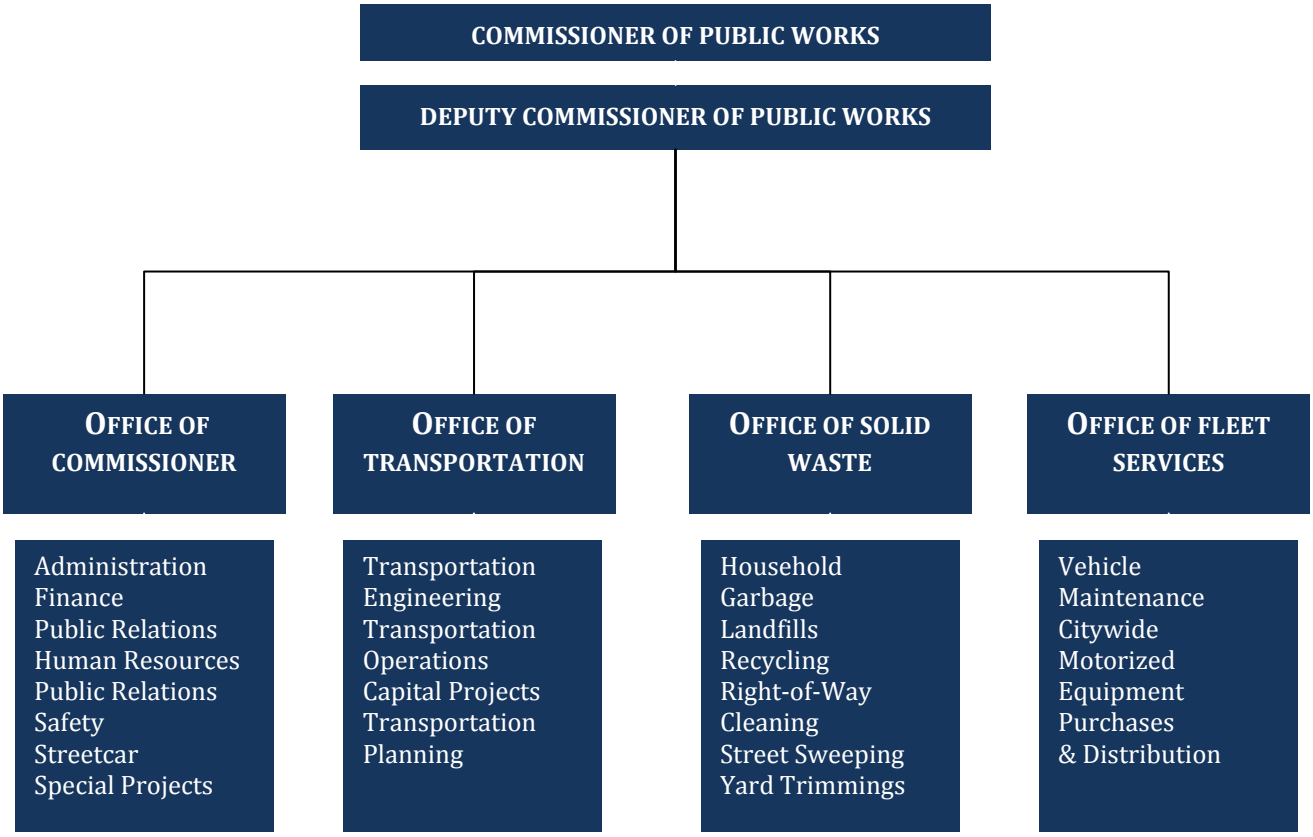
- DPW General Fund: Increase in FY2012 overtime to correctly reflect actual historical trends. Overtime was underfunded in FY2011 due to budgetary constraints.
- DPW General Fund: Changes in Supplies Storm-Water allocation methodology from Non-Department to the department incurring the expenses.
- Solid Waste Services Fund: Completed nine inter-departmental position transfers to meet required target reductions.
- Internal Service Fund: Changes in projected increase of Fuel Expense recognized and budgeted for in FY2012.
- Solid Waste Service Fund: Indirect Costs incurred significant changes from FY2011 to FY2012.

Personnel Changes From Prior Year:

- Decrease in two positions for FY2012.

ORGANIZATIONAL CHART

Public Works



PERFORMANCE METRICS

Public Works Services

Performance Measure Transportation		FY 2009 Actual	FY 2010 Actual	CY 2010 Actual	FY 2010 Target	FY 2011 Target	FY 2012 Target
% of reactive bridge inspections completed within 10 days of report or request	City Infrastructure		76.5%	91.8%	90.0%	90.0%	90.0%
% of bridge repairs completed within 30 days of work order creation	City Infrastructure	87.8%	86.7%	90.6%	90.0%	90.0%	90.0%
% pothole repairs completed within 72 Hours	City Infrastructure	87.0%	75.3%	80.3%	90.0%	90.0%	90.0%
% of asphalt point repairs completed within 30 calendar days of work order creation	City Infrastructure	66.9%	90.5%	93.1%	90.0%	90.0%	90.0%
% of concrete repairs completed within 30 days of work order creation	City Infrastructure	72.7%	77.9%	80.8%	90.0%	90.0%	90.0%
% emergency traffic sign repairs completed within 24 hours of receipt/report	City Infrastructure	95.6%	100.0%	99.7%	90.0%	90.0%	90.0%
% emergency traffic signal repairs completed within 12 hours of receipt/report	City Infrastructure	98.6%	98.5%	98.5%	95.0%	100.0%	95.0%

Performance Measure Solid Waste		FY 2009 Actual	FY 2010 Actual	CY 2010 Actual	FY 2010 Target	FY 2011 Target	FY 2012 Target
% of single family garbage pickups on scheduled day	Merit and Excellence	96.3%	96.1%	97.7%	96.1%	99.9%	99.9%
% of yard trimmings pickups collected On scheduled day	Merit and Excellence	81.5%	96.6%	98.0%	96.6%	99.9%	99.9%
% recycling pickups collected on scheduled day	Merit and Excellence	98.6%	98.6%	99.1%	98.6%	99.9%	99.9%

Performance Measure Fleet Services		FY 2009 Actual	FY 2010 Actual	CY 2010 Actual	FY 2010 Target	FY 2011 Target	FY 2012 Target

Average vehicle availability - Patrol Cars	Public Safety	95.0%	90.0%	100.0%	100.0%
Average vehicle availability - Motorcycles	Public Safety	110.0%	90.0%	100.0%	100.0%
Average vehicle availability - Aerial Buckets	Public Safety	93.0%	90.0%	100.0%	100.0%
Average vehicle availability - Ladders	Public Safety	113.4%	90.0%	100.0%	100.0%
Average vehicle availability - Pumpers	Public Safety	102.2%	90.0%	100.0%	100.0%
Average vehicle availability - Rear Loaders	Merit and Excellence	92.2%	90.0%	100.0%	100.0%
Average vehicle availability - Pothole Trucks	City Infrastructure	121.0%	90.0%	100.0%	100.0%

FY 12 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF PUBLIC WORKS

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$24,584,316	$23,272,492	$25,509,872	Salaries, Regular (Full Time)	$25,970,915	$461,043
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$19,140	$0	$0	Salaries, Sworn	$0	$0
$0	$186,650	$565,344	Salaries, Extra Help	$540,911	($24,433)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,191,383	$1,509,880	$949,177	Overtime	$1,362,364	$413,187
$11,711	$0	$0	Pension - Fire	$0	$0
$11,306,102	$7,752,539	$6,911,251	Pension - General	$5,274,997	($1,636,254)
$1,283	$0	$0	Pension - Police	$0	$0
$110,723	$105,504	$113,010	Defined Contribution	$157,886	$44,875
$1,208,930	$1,144,875	$612,016	Workers' Compensation	$467,695	($144,321)
$6,406,301	$5,501,313	$6,623,006	Other Personnel Costs	$6,498,536	($124,470)
$44,839,888	*$39,473,253*	*$41,283,675*	*TOTAL PERSONNEL*	*$40,273,304*	*($1,010,372)*
			OTHER EXPENSES		
$7,868,731	$8,941,175	$15,353,711	Purchased Services	$16,548,988	$1,195,277
$17,569,345	$22,103,116	$22,864,288	Supplies	$29,692,452	$6,828,163
$55,758	$18,000	$32,800	Capital Outlays	$33,784	$984
$7,509,086	$6,821,809	$8,036,680	Interfund/Interdepartmental Charges	$8,825,375	$788,694
$3,022	$5,642,935	$2,000	Other Costs	$2,060	$60
$0	$0	$1,500,000	Debt Service	$1,069,668	($430,332)
$0	$0	$0	Reserves	($494,479)	($494,479)
$0	$0	$0	Other Financing Uses	$0	$0
$33,005,941	*$43,527,036*	*$47,789,480*	*TOTAL OTHER EXPENSES*	*$55,677,847*	*$7,888,367*
$77,845,830	**$83,000,289**	**$89,073,155**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$95,951,150**	**$6,877,995**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$23,168,735	$25,740,567	$21,306,014	General Fund	$23,352,669	$2,046,654
$23,397,902	$26,072,914	$27,094,069	Internal Service Fund	$28,508,532	$1,414,463
$30,559,930	$30,372,888	$39,931,038	Solid Waste Services Revenue Fund	$43,378,249	$3,447,211
$719,263	$813,919	$742,034	Water and Wastewater Revenue Fund	$711,700	($30,334)
$77,845,830	**$83,000,289**	**$89,073,155**	**TOTAL EXPENSES**	**$95,951,150**	**$6,877,995**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
853	734	730.00	FULL TIME EQUIVALIENT	730.01	0.01

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$7,830,004	$6,489,952	$7,023,644	Salaries, Regular (Full Time)	$7,103,918	$80,274
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$75,606	$315,344	Salaries, Extra Help	$112,830	($202,514)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$82,529	$277,835	$60,000	Overtime	$60,000	$0
$0	$0	$0	Pension - Fire	$0	$0
$3,150,549	$1,968,111	$1,782,996	Pension - General	$1,287,161	($495,835)
$0	$0	$0	Pension - Police	$0	$0
$67,821	$54,189	$56,300	Defined Contribution	$84,521	$28,221
$671,458	$746,105	$115,199	Workers' Compensation	$88,033	($27,166)
$2,244,523	$2,058,845	$2,026,197	Other Personnel Costs	$1,897,917	($128,280)
$14,046,884	*$11,670,644*	*$11,379,679*	*TOTAL PERSONNEL*	*$10,634,379*	*($745,300)*
			OTHER EXPENSES		
$697,272	($374,877)	$832,818	Purchased Services	$857,803	$24,985
$5,981,731	$7,268,313	$7,230,205	Supplies	$10,427,093	$3,196,888
$0	$18,000	$32,800	Capital Outlays	$33,784	$984
$2,440,334	$1,565,692	$1,828,512	Interfund/Interdepartmental Charges	$1,892,028	$63,516
$2,514	$5,592,795	$2,000	Other Costs	$2,060	$60
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	($494,479)	($494,479)
$0	$0	$0	Other Financing Uses	$0	$0
$9,121,850	*$14,069,923*	*$9,926,335*	*TOTAL OTHER EXPENSES*	*$12,718,289*	*$2,791,954*
$23,168,735	**$25,740,567**	**$21,306,014**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$23,352,669**	**$2,046,654**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$23,168,735	$25,740,567	$21,306,014	General Fund	$23,352,669	$2,046,654
$23,168,735	**$25,740,567**	**$21,306,014**	**TOTAL EXPENSES**	**$23,352,669**	**$2,046,654**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
281	236	224.00	FULL TIME EQUIVALIENT	216.51	-7.50

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Internal Service Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$6,526,786	$6,157,997	$6,660,115	Salaries, Regular (Full Time)	$6,720,180	$60,065
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$110,051	$199,156	$220,200	Overtime	$220,200	$0
$0	$0	$0	Pension - Fire	$0	$0
$3,127,020	$2,095,774	$1,831,661	Pension - General	$1,416,762	($414,899)
$0	$0	$0	Pension - Police	$0	$0
$18,450	$13,483	$24,523	Defined Contribution	$24,135	($388)
$9,008	$38,664	$30,000	Workers' Compensation	$22,926	($7,074)
$1,174,442	$1,050,629	$1,246,974	Other Personnel Costs	$1,275,221	$28,247
$10,965,758	*$9,555,703*	*$10,013,473*	*TOTAL PERSONNEL*	*$9,679,423*	*($334,050)*
			OTHER EXPENSES		
$1,700,931	$2,415,126	$3,176,448	Purchased Services	$3,606,971	$430,523
$10,675,312	$14,102,234	$13,904,148	Supplies	$15,222,138	$1,317,990
$55,758	$0	$0	Capital Outlays	$0	$0
$0	($148)	$0	Interfund/Interdepartmental Charges	$0	$0
$144	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$12,432,145	*$16,517,211*	*$17,080,596*	*TOTAL OTHER EXPENSES*	*$18,829,109*	*$1,748,513*
$23,397,902	**$26,072,914**	**$27,094,069**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$28,508,532**	**$1,414,463**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$23,397,902	$26,072,914	$27,094,069	Internal Service Fund	$28,508,532	$1,414,463
$23,397,902	**$26,072,914**	**$27,094,069**	**TOTAL EXPENSES**	**$28,508,532**	**$1,414,463**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
187	161	161.00	FULL TIME EQUIVALIENT	161.50	0.50

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Solid Waste Services Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$9,838,232	$10,160,482	$11,336,544	Salaries, Regular (Full Time)	$11,659,154	$322,610
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$19,140	$0	$0	Salaries, Sworn	$0	$0
$0	$111,043	$250,000	Salaries, Extra Help	$428,082	$178,082
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$985,865	$1,002,499	$668,977	Overtime	$1,082,164	$413,187
$11,711	$0	$0	Pension - Fire	$0	$0
$4,847,331	$3,535,586	$3,160,451	Pension - General	$2,466,030	($694,421)
$1,283	$0	$0	Pension - Police	$0	$0
$22,415	$36,335	$30,693	Defined Contribution	$47,735	$17,043
$514,064	$333,058	$466,817	Workers' Compensation	$356,736	($110,081)
$2,867,942	$2,253,985	$3,235,008	Other Personnel Costs	$3,207,901	($27,108)
$19,107,983	*$17,432,987*	*$19,148,489*	*TOTAL PERSONNEL*	*$19,247,801*	*$99,312*
			OTHER EXPENSES		
$5,470,528	$6,900,927	$11,344,445	Purchased Services	$12,084,214	$739,769
$912,302	$732,569	$1,729,935	Supplies	$4,043,220	$2,313,285
$0	$0	$0	Capital Outlays	$0	$0
$5,068,752	$5,256,265	$6,208,168	Interfund/Interdepartmental Charges	$6,933,346	$725,178
$364	$50,140	$0	Other Costs	$0	$0
$0	$0	$1,500,000	Debt Service	$1,069,668	($430,332)
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$11,451,946	*$12,939,901*	*$20,782,549*	*TOTAL OTHER EXPENSES*	*$24,130,449*	*$3,347,900*
$30,559,930	**$30,372,888**	**$39,931,038**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$43,378,249**	**$3,447,211**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$30,559,930	$30,372,888	$39,931,038	Solid Waste Services Revenue Fund	$43,378,249	$3,447,211
$30,559,930	**$30,372,888**	**$39,931,038**	**TOTAL EXPENSES**	**$43,378,249**	**$3,447,211**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
385	337	345.00	FULL TIME EQUIVALIENT	337.00	-8.00

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$389,293	$464,062	$489,570	Salaries, Regular (Full Time)	$487,665	($1,905)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$12,937	$30,390	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$181,202	$153,068	$136,142	Pension - General	$105,043	($31,099)
$0	$0	$0	Pension - Police	$0	$0
$2,036	$1,498	$1,495	Defined Contribution	$1,495	$0
$14,400	$27,048	$0	Workers' Compensation	$0	$0
$119,395	$137,854	$114,826	Other Personnel Costs	$117,498	$2,671
$719,263	*$813,919*	*$742,034*	*TOTAL PERSONNEL*	*$711,700*	*($30,334)*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$0*	*$0*
$719,263	**$813,919**	**$742,034**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$711,700**	**($30,334)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$719,263	$813,919	$742,034	Water and Wastewater Revenue Fund	$711,700	($30,334)
$719,263	**$813,919**	**$742,034**	**TOTAL EXPENSES**	**$711,700**	**($30,334)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
0	0	0.00	FULL TIME EQUIVALIENT	15.00	15.00

WATERSHED MANAGEMENT

Mission Statement

- Ensure professional stewardship of Atlanta's drinking water, wastewater and storm water systems.
- Deliver excellent customer service
- Invest in the development of a motivated, skilled and empowered workforce
- Protect the present and enhance the future of the region's water resources and public health
- Improve the environment while supporting economic development

Summary of Operations

The Department of Watershed Management is dedicated to providing the highest quality drinking water and wastewater services to residential, businesses and wholesale customers at the lowest possible cost, while protecting urban waterways, conserving natural resources, and providing clean, safe water for downstream customers. The $3.8 billion Clean Water Atlanta Program reflects a complete overhaul of the City's water and wastewater infrastructure.

The Department is comprised of the Commissioner's Office and six major bureaus:

Divisions/Offices Descriptions

The Commissioner's Office has the responsibility for strategic planning and oversight for the long-term development and operation of drinking water treatment and distribution, wastewater collection and treatment services and storm water management. The office under the direction of the Interim Commissioner ensures that the City complies with all federal and state regulations regarding water resource management; identifies potential environmental issues and develops strategies to effectively respond; ensures the City is aware of proposed environmental standards, trends and technologies; and provides engineering reviews and design and construction management services on capital improvement projects.

The Bureau of Wastewater Treatment and Collection under the leadership of the Interim Deputy Commissioner of Wastewater Treatment and Colllections is responsible for the management, operation and maintenance of the City's four wastewater treatment plants, four combined sewer overflow treatment facilities, 16 pump stations and the City's more than 1,500 miles of sanitary and combined sewers. A main focus of the bureau will be the rapid delivery of customer service to all constituents and customers of the City of Atlanta.

The Bureau of Drinking Water, under the leadership of the Interim Deputy Commissioner of Drinking Water oversees all aspects of the drinking water system, including raw water supply, treatment, distribution and water quality compliance.

The Bureau of Engineering Services, under the leadership of the Deputy Commissioner of Engineering, is responsible for overall management of the Department's capital improvement program, including design and construction projects to comply with the City's Consent Decrees and Administrative Orders, as well as other improvements of the City's drinking water and wastewater systems. The Bureau provides design services and consultant/project management services, and is responsible for controlling construction cost quality. The Bureau is also responsible for the Department's Geographic Information System (GIS) and computer-aided design (CAD).

The Bureau of Finance represents the convergence the Bureau of Financial Administration and the Bureau of Management. Under the leadership of the Deputy Commissioner of Finance, the Bureau oversees all aspects of financial management, procurement, billing, collections, call center operations and customer service. In addition it manages the Department's

legislative process and has principal responsibility for the inter-jurisdictional relationships with the 10 city and county governments to which the Department provides water and/or sewer services.

The Bureau of Watershed Protection headed by the Interim Deputy Commissioner of Watershed Protection has responsibility for the City's grease management, green space protection, stream bank stabilization, flood prevention, erosion control, land development regulation and site development plan review programs. It is currently overseeing development of a stormwater utility.

Bureau of Information Technology, formally known as Bureau of Program Performance, will report to the Department of Information Technology with a dotted line reporting relationship to the Commissioner. The Bureau led by Interim Deputy Commissioner of Information Technology, oversees system integration and IT services which include computer hardware and software acquisition and installation and the development of web-based applications.

Goals and Objectives

- Extend the timeframe allowed for completion of the activities and projects identified in the 1st Amended Consent Decree.
- Consolidate South Area Plants
- Layout a water service delivery plan that analyzes water delivery needs based on the conservation usage numbers and new projected growth.
- Consolidate the Department of Watershed Management's organizational structure as outlined in the Code of Ordinances.
- Downsizing the Program Management Team (PMT) and implement the Project Management Organization (PMO) structure.

FY2011 Accomplishments

- Completed meter and billing accuracy assessment.
- Implemented meter investigation appointments.
- Deployed E-Coder (R-900i) data logging meter registers (captures hourly & daily water usage).
- Completed Automated Meter Reader meter installation and technical system repairs.
- Completed Meter Lid Replacement Project.
- Recognized by Georgia Association of Water Professionals with a Gold Award; the 2010 Georgia Association of Water Professionals Gold Award recognizes drinking water facilities with no Maximum Contamination Level permit violations which the Bureau of Drinking Water has won for the past three years.
- "2010 Fox McCarthy Award" from the Georgia Water Wise Council for our outstanding water conservation program.
- Reorganized the Bureau of Financial Administration.
- Reduced the services of a consultant and brought revenue forecasting in house.
- Designed, developed and implemented Team Building Programs for the bureaus of Management, Watershed Protection and Program Performance for approximately 80 employees.
- Restructured the Apprenticeship Program in Drinking Water and Wastewater Treatment and Collections to provide targeted instruction. Training was tailored to each student's level of ability to improve testing results.
- Awarded $6.4m in Federal Emergency Management Agency grants to acquire and demolish flooded homes.
- Established a City-wide Geodetic Control Network which allowed DWM to consistently create and receive field data (coordinates) in the same format as using the same control.
- Consolidated of distribution of Hansen system and coordination with Customer Service
- Collected all required First Amended Consent Decree investigative samples required for FY 2011 on time and under budget to reach 100% compliance. (Completed for CY 2010 [January –

December 2010] & on track for FY 2011 [July 2010-June 2011])

- Developed and implemented a Total Maximum Daily Loads water quality monitoring requirement per the terms of the 2009 National Pollutant Discharge Elimination System MS4 permit.
- Maintained compliance with National Pollutant Discharge Elimination System MS4 permits, First Amended Consent Decree, and Metro District requirements.
- Developed tributary buffer encroachment re-vegetative protocol and guidelines
- Implemented Electronic Signature Routing program for executing contracts
- Restructured the Procurement Process in collaboration with the Department of Law and the Department of Procurement to reduce the contract timeline.
- Completed requirements set by Environmental Protection Division for Annual Reporting
- Completed all inspections and sampling measures as required by Environmental Protection Division and Environmental Protection Agency
- The Bureau of Drinking Water had no water quality violations and no boil-water advisories
- Established Leak Detection Program to verify leaks on Water Distribution System
- Completed Capital Improvement Project of Casey's Hill and the Wash Water Tank at Chattahoochee Water Treatment Plant, various Plant Improvements to #2, and the automation of Chattahoochee Treatment Plant.
- Brought 75 % of City of Atlanta-Watershed Management customers in compliance with Backflow Prevention.
- Completed the Collier Road Water Main Extension project
- Collected over $830K for the vacant illegal consumption project
- Implemented new more flexible payment plan options for customers
- Fully implement the Emergency Management plans COOP System along with One Call Now Mass Notification/Communication System
- Initiated the Multi-family Toilet Rebate program in October two years ahead of the Metro North Ga. Water Planning District deadline.
- Secured $1,075,000 in funding for assisting low income customers of the Atlanta water system with leak repairs, low-flow fixture retrofits, water & sewer line repair/replacement, and bill payment assistance.
- Conducted the Department's first Performance Survey which receives customer feedback concerning what type of information our customers would like to know and receive from DWM.
- DWM's IT division was consolidated under the Department of Information technology.
- Implemented Budget Billing (leveling payments over 12 months).
- Implemented Master Billing (consolidating bills) is configured within enQuesta which allows customers with multiple bills to receive and pay all of their bills at one time.
- The CIP (Capital Improvement Program) will implement a comprehensive Cost Management application, Skire Unifier that addresses the recommendations identified within the Performance Audit; as well as streamlining other processes such as on-line invoicing, contract management and time sheets.
- Bill Modifications: Changes include: 1) Displaying consumption in gallons in addition to ccf's; 2) Displaying the 30% Senior Citizen discount as a line item; 3) Clearly identifying credits on the account by spelling out "credit" vs. "CR"; 4) Displaying the bill broken down by the tier rates

FY2012 Highlights

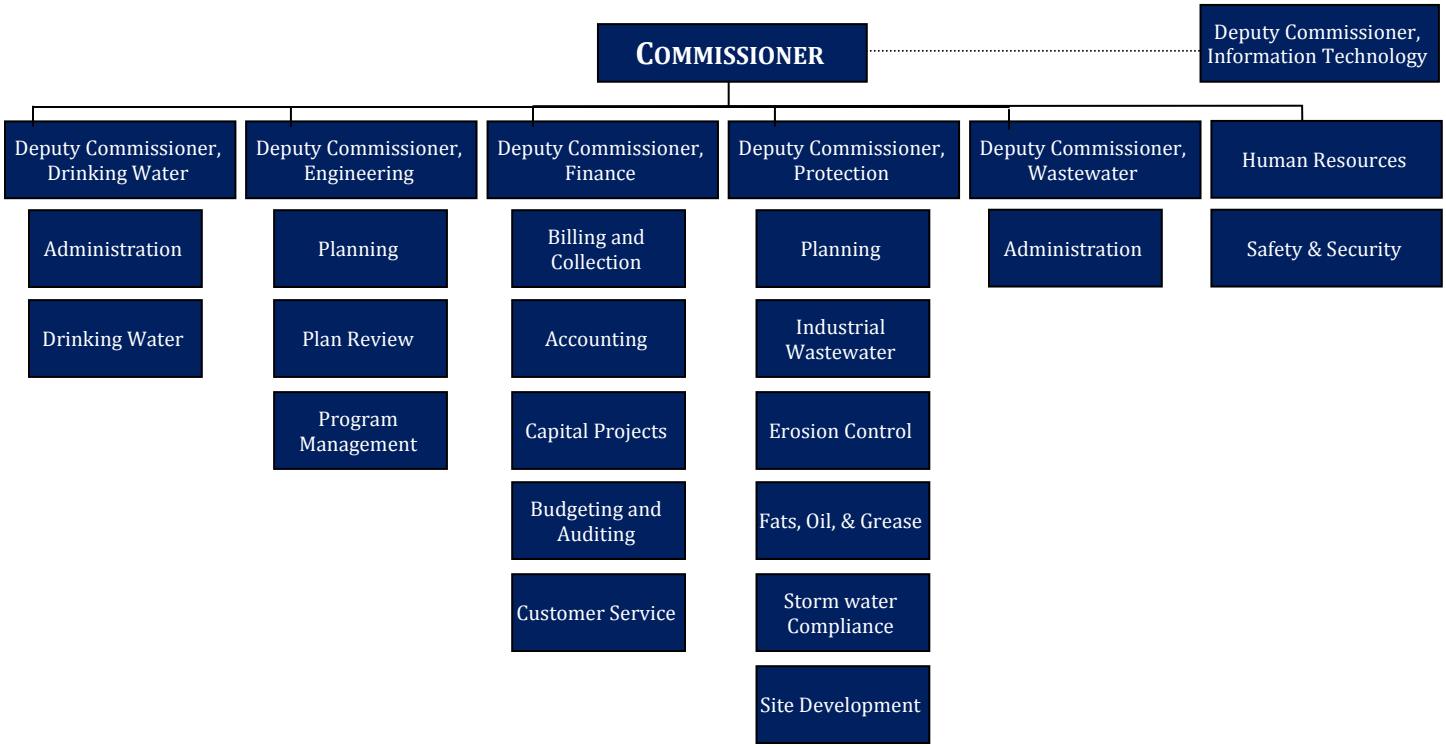
- Extend the timeframe allowed for completion of the activities and projects identified in the 1st Amended Consent Decree.
- Develop and implement the South Area Consolidation Plan that inventories available infrastructure assets and identifies the most efficient ways to utilize those assets.
- Develop and implement a Water Service Delivery Plan that analyzes water delivery needs based on the conservation usage numbers and new projected growth.
- Develop and implement a Watershed Reorganization Plan that achieves operational efficiencies and eliminates non-essential activities.

Changes From Prior Year

- Water and Wastewater Revenue Fund Operations and Maintenance budget decreased $2.4 million from FY11 to FY12
- DWM Non-Departmental budget increased from prior year due to higher PILOT and Franchise Fees, Service Expenses and an increase in Planned Reserves
- Funding for other departments has increased due to need for outside counsel in Department of Law and additional increases in Department of Audit, Human Resources, Department of Procurement and Department of Information Technology
- 43 vacant positions were abolished for FY12 as a expense control measure

ORGANIZATIONAL CHART

Watershed Management



PERFORMANCE METRICS

Watershed Management

PERFORMANCE MEASURE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 TARGET	FY 2012 TARGET
City Infrastructure				
% of meter leak work orders completed within 7 days	77%	58%	90%	90%
% of wastewater customer service requests completed on schedule	91.30%	77.70%	85.00%	85.00%
% of service leak work orders completed on schedule	46.90%	56.70%	90.00%	90.00%
% of grease management inspections completed as scheduled (inspect each Food Service Establishment 3x per year)	93.20%	111.40%	100.00%	100.00%
Economic Development				
Median days to complete site development plan reviews - Residential	N/A	N/A	N/A	N/A
Median days to complete site development plan reviews - Commercial	N/A	N/A	N/A	N/A
Fiscal Stability				
Billing collection rate	98.60%	109.80%	98.50%	98.50%
Total $ value of all billing adjustments	N/A	N/A	N/A	N/A
Debt Service Coverage ratio	1.81 (CY09)	N/A	1.4	1.4
Merit and Excellence				
# of bills disputed	21277	13620	N/A	N/A
# of disputed bills appealed to Water Sewer Appeals Board	1290	1283	N/A	N/A
% of reconnections completed within 1 Day of work order creation	N/A	N/A	N/A	100%
% of DWM Call Center calls answered within 2 minutes	73%	79%	80%	90%
% of DWM Call Center abandoned calls	12%	12%	12%	6%
% of erosion and sediment service requests responded to within 3 days	88.20%	87.70%	80.00%	80.00%
Public Safety				
% of fire hydrants in service	99.70%	99.70%	99.90%	99.90%
Total # of sewer spills	285	132	264	264
% of scheduled industrial wastewater sampling conducted	88.50%	90.70%	100.00%	100.00%

FY 12 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF WATERSHED MANAGEMENT

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$45,381,629	$48,247,159	$54,934,065	Salaries, Regular (Full Time)	$53,015,630	($1,918,435)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$183,734	$204,137	$331,211	Salaries, Extra Help	$353,800	$22,589
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$2,192,639	$2,497,038	$2,246,160	Overtime	$1,615,000	($631,160)
$0	$0	$0	Pension - Fire	$0	$0
$17,481,882	$12,694,355	$11,192,545	Pension - General	$8,160,247	($3,032,298)
$0	$0	$0	Pension - Police	$0	$0
$699,459	$714,285	$1,004,055	Defined Contribution	$1,020,355	$16,300
$810,250	$446,290	$447,104	Workers' Compensation	$447,104	$0
$8,220,560	$8,107,401	$9,709,070	Other Personnel Costs	$9,715,365	$6,295
$74,970,152	*$72,910,664*	*$79,864,211*	*TOTAL PERSONNEL*	*$74,327,500*	*($5,536,710)*
			OTHER EXPENSES		
$33,533,524	$22,501,604	$34,220,843	Purchased Services	$32,039,703	($2,181,139)
$34,247,610	$32,022,601	$35,106,992	Supplies	$38,349,562	$3,242,570
($143,734)	$84,046	$0	Capital Outlays	$37,650	$37,650
$4,421,044	$5,898,298	$5,215,824	Interfund/Interdepartmental Charges	$6,257,529	$1,041,705
$17,443,831	$5,293,052	$6,568,992	Other Costs	$6,410,845	($158,147)
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$5,000,000	$0	Other Financing Uses	$0	$0
$89,502,275	*$70,799,601*	*$81,112,650*	*TOTAL OTHER EXPENSES*	*$83,095,289*	*$1,982,639*
$164,472,427	**$143,710,265**	**$160,976,861**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$157,422,789**	**($3,554,072)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$164,472,427	$143,710,265	$160,976,861	Water and Wastewater Revenue Fund	$157,422,789	($3,554,072)
$164,472,427	**$143,710,265**	**$160,976,861**	**TOTAL EXPENSES**	**$157,422,789**	**($3,554,072)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)
1390	1271	1,172.00	FULL TIME EQUIVALIENT	1,150.00	-22.00

NON-DEPARTMENTAL

Mission Statement

The purpose of Non-Departmental is to provide funding for a variety of expenditures that generally are not specific to any one department.

Summary of Operations

The General Fund Non-Departmental budget includes payments that do not fall under any particular City department, including:

- Debt Service
- Workers' Compensation
- OPEB (Other Post Employee Benefits)
- Insurance
- Unemployment Compensation
- Animal Control

Divisions/Offices Descriptions

Debt Service is required to meet interest expenses, principal payments, and sinking fund requirements during a specific time period. The debt payments that are included in General Fund NonDepartmental are: Urban Residential Finance Authority (URFA), Solid Waste Management Authority (SWMA), Municipal Court/City Hall East, Georgia Municipal Association Lease Pool (GMA), Underground, Downtown Parking Deck and Zoo Atlanta.

Workers' Compensation is a form of insurance that provides compensation for employees who are injured in the course of employment. Workers compensation insurance covers workers injured during or by job related activities or related illnesses.

Other Post Employee Benefits (OPEB) provides Post-employment benefits that an employee will receive at the start of retirement. In addition to a salary, many employees earn benefits over their years of service that will not be received until after their employment with the City ends through retirement or other reason for separation. This does not include pension benefits paid to the retired employee. OPEBs generally take the form of health insurance, dental, vision, or health care benefits. It may also include some types of life insurance.

Insurance is provided to cover expenses for all risk property, excess high hazard flood, railroad protective liability, crime helicopter, and miscellaneous bonds. Property insurance is related to the City's buildings, contents and personal property. The excess high hazard flood is coverage related to losses that are deemed by FEMA to be in what is zoned as high hazard areas. The crime insurance provides coverage for theft by an employee. The helicopter insurance covers claims related to the City's helicopters. The railroad protective liability insurance protects against railroad liability. The Risk Management division operates the City's insurance program and manages safety programs.

Unemployment Compensation provides temporary income for former City workers. Workers do not pay any costs. Eligibility for benefits is determined based on past wages, reason for job separation, and availability and job search requirements.

Animal Control services are provided by Fulton County to control rabies, investigate cruelty complaints, and investigate animal bites within the corporate limits of the City. Fulton County and the City entered into an agreement for the County to respond to citizen's requests for animal control services twenty-four hours per day within the corporate limits of the City.

Changes From Prior Year

- Aviation – Funding increased for reserves and decreased for debt payments.
- General Fund – Water charges, bank charges, credit card charges, customer refunds, audit fees, service grants, and employee assistance program contract moved to respective departments.
- General Fund – Funding increased for Atlanta Development Authority (ADA) and American Disabilities Act (ADA) and Watershed MOU principal payment not budgeted.
- Group Insurance – Increase due to rising health rates.
- Internal Service Fund - Increase for indirect costs.
- Solid Waste - Indirect cost for Solid Waste increased and OPEB (Other Post Employee Benefits) was moved from General Fund to Solid Waste.
- Underground – Funding increased for subsidy to cover additional operating expenses for maintenance and parking fees.
- Watershed – Pilot/Franchise Fees and debt payment increased.

FY 12 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$224,339	$5,225	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$70,798	$42,760	$44,328	Salaries, Extra Help	$44,318	($10)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$302,586	($475,790)	$0	Pension - Fire	$0	$0
($3,160,453)	$737,872	$0	Pension - General	$0	$0
($4,219,147)	$3,420,356	$0	Pension - Police	$0	$0
$16,030	$351	$0	Defined Contribution	$0	$0
$4,019,362	$1,437,975	$3,791,337	Workers' Compensation	$3,791,337	$0
$3,176,755	$3,104,438	$7,332,908	Other Personnel Costs	$6,141,549	($1,191,359)
$430,269	*$8,273,187*	*$11,168,573*	*TOTAL PERSONNEL*	*$9,977,204*	*($1,191,369)*
			OTHER EXPENSES		
$11,591,055	$6,189,116	$15,865,403	Purchased Services	$16,504,634	$639,231
$4,703,848	$7,563,753	$5,481,457	Supplies	$16,038	($5,465,419)
$0	$16,017	$2,933,752	Capital Outlays	$0	($2,933,752)
$21,773,342	$24,995,844	$34,463,804	Interfund/Interdepartmental Charges	$31,496,771	($2,967,033)
$137,249,206	$153,494,236	$162,624,063	Other Costs	$178,854,855	$16,230,792
$54,590,737	$44,192,385	$76,257,729	Debt Service	$53,275,539	($22,982,190)
$0	$0	$105,935,645	Reserves	$160,317,947	$54,382,302
$345,004,024	$573,993,451	$368,493,612	Other Financing Uses	$366,047,583	($2,446,029)
$574,912,212	*$810,444,802*	*$772,055,464*	*TOTAL OTHER EXPENSES*	*$806,513,366*	*$34,457,902*
$575,342,480	**$818,717,989**	**$783,224,037**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$816,490,570**	**$33,266,534**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$169,920,313	$218,629,392	$195,147,229	Airport Revenue Fund	$216,903,809	$21,756,580
($266,182)	$22,357	$0	Civic Center Revenue Fund	$0	$0
$71,838	$0	$0	Emergency 911 Fund	$0	$0
$105,068,565	$107,703,374	$157,919,749	General Fund	$131,528,043	($26,391,706)
$106,126,508	$105,530,143	$99,855,805	Group Insurance Fund	$105,492,789	$5,636,984
($42,605)	$178,735	$3,816,827	Internal Service Fund	$3,881,803	$64,976
$101,363	$17,964	$0	Parks Facilities Revenue Fund	$0	$0
$12,493,539	$3,664,822	$8,001,308	Solid Waste Services Revenue Fund	$4,264,791	($3,736,518)
$10,686,477	$2,594,743	$9,332,980	Underground Atlanta Fac Revenue Fund	$11,223,117	$1,890,137
$171,931,493	$382,768,334	$309,516,663	Water and Wastewater Revenue Fund	$343,196,219	$33,679,556
$576,091,308	**$821,109,864**	**$783,590,560**	**TOTAL EXPENSES**	**$816,490,570**	**$32,900,011**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

FY 12 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Airport Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$2,179	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$229,717	($3,886,492)	$0	Pension - Fire	$0	$0
($323,740)	($60,529)	$0	Pension - General	$0	$0
($293,650)	$4,443,542	$0	Pension - Police	$0	$0
$144	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$170	$0	$0	Other Personnel Costs	$0	$0
($385,181)	*$496,521*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
($995)	$496,890	$392,328	Purchased Services	$0	($392,328)
$0	$335	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$5,990,415	$8,430,059	$8,992,338	Interfund/Interdepartmental Charges	$9,262,108	$269,770
$1,505,265	$3,069,342	$3,838,876	Other Costs	$3,954,042	$115,166
$0	$0	$0	Debt Service	$0	$0
$0	$0	$42,170,055	Reserves	$87,097,202	$44,927,147
$162,810,808	$206,136,245	$139,753,632	Other Financing Uses	$116,590,457	($23,163,175)
$170,305,493	*$218,132,871*	*$195,147,229*	*TOTAL OTHER EXPENSES*	*$216,903,809*	*$21,756,580*
$169,920,313	**$218,629,392**	**$195,147,229**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$216,903,809**	**$21,756,580**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$169,920,313	$218,629,392	$195,147,229	Airport Revenue Fund	$216,903,809	$21,756,580
$169,920,313	**$218,629,392**	**$195,147,229**	**TOTAL EXPENSES**	**$216,903,809**	**$21,756,580**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

FY 12 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

General Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$224,060	$5,225	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$69,998	$42,760	$44,328	Salaries, Extra Help	$44,318	($10)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$72,869	$3,410,702	$0	Pension - Fire	$0	$0
($1,721,237)	$1,106,921	$0	Pension - General	$0	$0
($3,925,498)	($1,023,186)	$0	Pension - Police	$0	$0
$15,672	$351	$0	Defined Contribution	$0	$0
$4,019,362	$1,199,901	$3,791,337	Workers' Compensation	$3,791,337	$0
$3,176,062	$2,983,400	$7,332,908	Other Personnel Costs	$6,141,549	($1,191,359)
$1,931,289	*$7,726,074*	*$11,168,573*	*TOTAL PERSONNEL*	*$9,977,204*	*($1,191,369)*
			OTHER EXPENSES		
$9,338,673	$3,937,590	$12,989,816	Purchased Services	$13,439,448	$449,632
$4,702,784	$7,554,254	$5,481,457	Supplies	$5,682	($5,475,775)
$0	$0	$2,933,752	Capital Outlays	$0	($2,933,752)
$2,981,924	($87,265)	$0	Interfund/Interdepartmental Charges	$0	$0
$25,373,421	$30,454,359	$26,631,287	Other Costs	$28,201,788	$1,570,501
$37,418,837	$35,768,627	$67,097,045	Debt Service	$36,201,204	($30,895,841)
$0	$0	$27,480,247	Reserves	$29,878,710	$2,398,463
$23,321,636	$20,582,075	$4,137,572	Other Financing Uses	$13,824,007	$9,686,435
$103,137,275	*$98,209,638*	*$146,751,176*	*TOTAL OTHER EXPENSES*	*$121,550,838*	*($25,200,337)*
$105,068,565	**$105,935,712**	**$157,919,749**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$131,528,043**	**($26,391,706)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$105,068,565	$107,703,374	$157,919,749	General Fund	$131,528,043	($26,391,706)
$105,068,565	**$107,703,374**	**$157,919,749**	**TOTAL EXPENSES**	**$131,528,043**	**($26,391,706)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

FY 12 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Group Insurance Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$0	($8,476)	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$148,326	$888,268	$0	Interfund/Interdepartmental Charges	$781,628	$781,628
$105,170,734	$104,153,503	$98,229,900	Other Costs	$103,250,650	$5,020,750
$58,620	($127,365)	$200,000	Debt Service	$200,000	$0
$0	$0	$1,059,382	Reserves	$1,260,512	$201,130
$0	$0	$0	Other Financing Uses	$0	$0
$105,377,680	*$104,905,930*	*$99,489,282*	*TOTAL OTHER EXPENSES*	*$105,492,789*	*$6,003,507*
$105,377,680	**$104,905,930**	**$99,489,282**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$105,492,789**	**$6,003,507**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$106,126,508	$105,530,143	$99,855,805	Group Insurance Fund	$105,492,789	$5,636,984
$106,126,508	**$105,530,143**	**$99,855,805**	**TOTAL EXPENSES**	**$105,492,789**	**$5,636,984**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

FY 12 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Internal Service Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$0	$2,401	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$3,816,827	Interfund/Interdepartmental Charges	$3,881,803	$64,976
($109,799)	$0	$0	Other Costs	$0	$0
$67,194	$176,334	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
($42,605)	*$178,735*	*$3,816,827*	*TOTAL OTHER EXPENSES*	*$3,881,803*	*$64,976*
($42,605)	**$178,735**	**$3,816,827**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$3,881,803**	**$64,976**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
($42,605)	$178,735	$3,816,827	Internal Service Fund	$3,881,803	$64,976
($42,605)	**$178,735**	**$3,816,827**	**TOTAL EXPENSES**	**$3,881,803**	**$64,976**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

FY 12 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Solid Waste Services Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
($191,587)	($114,199)	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
($191,587)	*($114,199)*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$0	($155,540)	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$8,400,473	$3,443,362	$8,001,308	Interfund/Interdepartmental Charges	$3,548,744	($4,452,564)
$1,886,271	$477,615	$0	Other Costs	$716,047	$716,047
$87,395	$13,583	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$2,310,987	$0	$0	Other Financing Uses	$0	$0
$12,685,126	*$3,779,021*	*$8,001,308*	*TOTAL OTHER EXPENSES*	*$4,264,791*	*($3,736,518)*
$12,493,539	**$3,664,822**	**$8,001,308**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$4,264,791**	**($3,736,518)**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$12,493,539	$3,664,822	$8,001,308	Solid Waste Services Revenue Fund	$4,264,791	($3,736,518)
$12,493,539	**$3,664,822**	**$8,001,308**	**TOTAL EXPENSES**	**$4,264,791**	**($3,736,518)**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

FY 12 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Underground Atlanta Fac Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$2,236,304	$2,546,085	$2,116,592	Purchased Services	$3,060,186	$943,594
$1,064	$9,165	$0	Supplies	$10,356	$10,356
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$24,040	$24,100	$0	Other Costs	$28,925	$28,925
$8,425,068	$15,394	$0	Debt Service	$8,123,650	$8,123,650
$0	$0	$7,216,388	Reserves	$0	($7,216,388)
$0	$0	$0	Other Financing Uses	$0	$0
$10,686,477	*$2,594,743*	*$9,332,980*	*TOTAL OTHER EXPENSES*	*$11,223,117*	*$1,890,137*
$10,686,477	**$2,594,743**	**$9,332,980**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$11,223,117**	**$1,890,137**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$10,686,477	$2,594,743	$9,332,980	Underground Atlanta Fac Revenue Fund	$11,223,117	$1,890,137
$10,686,477	**$2,594,743**	**$9,332,980**	**TOTAL EXPENSES**	**$11,223,117**	**$1,890,137**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

FY 12 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Water and Wastewater Revenue Fund

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2012 BUDGET	VARIANCE(12-11)
			PERSONNEL		
($1,900)	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$800	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
($923,890)	($194,321)	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$214	$0	$0	Defined Contribution	$0	$0
$0	$238,074	$0	Workers' Compensation	$0	$0
$523	$121,038	$0	Other Personnel Costs	$0	$0
($924,253)	*$164,791*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$17,073	($611,225)	$366,667	Purchased Services	$5,000	($361,667)
$0	$0	$0	Supplies	$0	$0
$0	$16,017	$0	Capital Outlays	$0	$0
$4,555,261	$12,324,646	$13,653,331	Interfund/Interdepartmental Charges	$14,022,487	$369,157
$3,268,390	$15,258,290	$33,924,000	Other Costs	$42,703,404	$8,779,404
$8,454,430	$8,340,684	$8,960,684	Debt Service	$8,750,685	($209,999)
$0	$0	$28,009,573	Reserves	$42,081,523	$14,071,950
$156,560,593	$347,275,132	$224,602,408	Other Financing Uses	$235,633,119	$11,030,711
$172,855,746	*$382,603,543*	*$309,516,663*	*TOTAL OTHER EXPENSES*	*$343,196,219*	*$33,679,556*
$171,931,493	**$382,768,334**	**$309,516,663**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$343,196,219**	**$33,679,556**

FY 2009 ACTUAL EXPENDITURES	FY 2010 ACTUAL EXPENDITURES	FY 2011 ADOPTED	FUND	FY 2012 BUDGET	VARIANCE(12-11)
$171,931,493	$382,768,334	$309,516,663	Water and Wastewater Revenue Fund	$343,196,219	$33,679,556
$171,931,493	**$382,768,334**	**$309,516,663**	**TOTAL EXPENSES**	**$343,196,219**	**$33,679,556**

FY 2009	FY 2010	FY 2011	AUTHORIZED POSITION COUNT	FY 2012	VARIANCE(12-11)

6

CAPITAL PROJECT STATUS SUMMARIES

CAPITAL PROJECT STATUS OVERVIEW

GRANTS AND OTHER SPECIAL REVENUE FUNDS

BOND/RENEWAL & EXTENSION FUNDS

TRUST FUND

ADOPTED BUDGET
FY 2012

CAPITAL PROJECT STATUS OVERVIEW

The quality of life for City of Atlanta residents depends on the reliability of transportation, the dependability of stormwater systems, the ability to safely dispose of waste, the accessibility to culture and recreation, and many other essential public services. Quality service levels can be achieved by proper enhancement, replacement, and maintenance of capital assets by implementing a Capital Improvement Program (CIP).

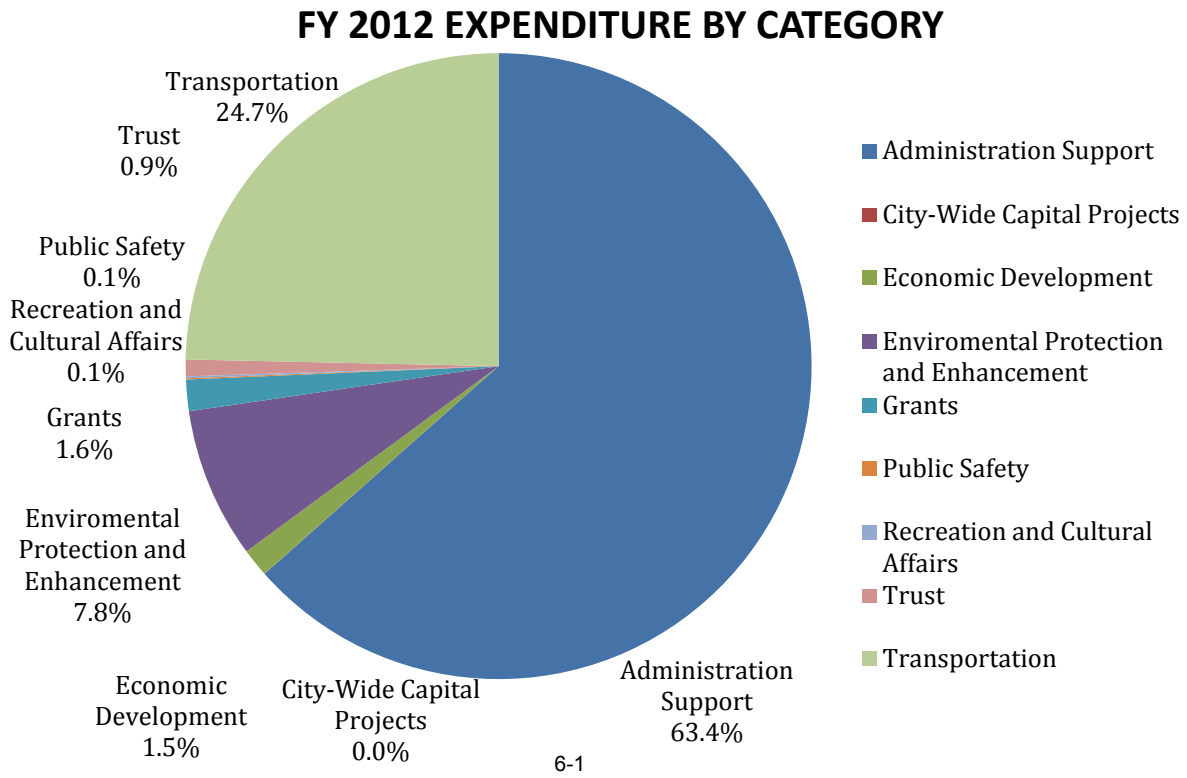
The City of Atlanta develops its capital projects budget based on its Capital Improvements Program process. This process is the medium for operating departments to request programming of funds for future capital needs, and is designed to coordinate capital projects requirements with available resources. The operating budget impact is considered for each project and it is part of the criteria required for determining whether projects will be included in the CIP. A capital project may be divided into various cost centers for accounting purposes. Each center represents the budgeting of funds for a particular project by an organizational unit within a fund.

The capital budget status report provides the fund summary and detailed anticipations and appropriations. A list of all projects (detailed appropriations) has been included as well.

The project categories are as follows:

Administrative Support
City-wide Capital Projects
Economic Development
Empowerment Zone Projects
Public Safety
Recreational and Cultural Affairs
Transportation

The FY2012 to FY2016 budget provides the status of active capital projects that are new or will continue from the previous fiscal year. It is based on the FY2011 projected, roll-forward balance plus any additional funding from new bonds or interest. For FY2012, the capital projects projected expenditure amount totals $3.7B, and the funding by project category is depicted below.



CAPITAL PROJECT STATUS SUMMARY

		FY 12 Adopted	FY 13 Projected	FY 14 Projected	FY 15 Projected	FY 16 Projected
Grants and Other Special Revenue Funds						
2201	COMMUNITY DEVELOPMENT BLOCK GRANT FUND	8,986,838	-	-	-	-
2502	EMPOWERMENT ZONE FUND	619,805	-	-	-	-
2504	HOME INVESTMENT PARTNERSHIPS PROGRAM FUND	11,398,350	-	-	-	-
2501	INTERGOVERNMENTAL GRANT FUND	40,571,782	-	-	-	-
2503	JOB TRAINING GRANT FUND	7,778,479	-	-	-	-
2507	SEC 108 LOAN TRUST FUND	6,832,067	-	-	-	-
2706	ATLANTA BELTLINE TAD	44,278,907	31,654,190	23,887,009	21,953,758	22,707,181
2701	ATLANTIC STATION TAD FUND	53,728,715	50,992,099	47,920,337	45,231,255	42,937,804
2707	CAMPBELLTON ROAD TAD FUND	2,499,453	2,861,255	3,279,078	3,746,854	4,265,057
2705	EASTSIDE TAD FUND	56,184,781	62,590,552	69,748,235	77,129,375	84,727,562
2708	HOLLOWELL/M.L. KING TAD FUND	1,689,449	1,982,239	2,292,556	2,620,683	2,966,911
2709	METROPOLITAN PARKWAY TAD FUND	1,263,355	1,335,554	1,434,563	1,550,669	1,683,463
2703	NW ATLANTA TAD FUND	13,923,641	16,694,201	19,510,678	22,471,347	25,452,686
2704	PRINCETON LAKES TAD FUND	8,587,925	6,036,275	6,013,263	6,093,085	6,276,453
2711	STADIUM NEIGHBORHOODS TAD FUND	262,306	354,003	473,401	498,492	534,498
2702	WESTSIDE TAD FUND	109,508,130	82,831,960	88,381,059	94,231,818	99,239,432
2751	HOTEL/MOTEL TAX FUND	41,789,216	42,416,054	43,052,293	43,698,074	44,353,550
2801	RENTAL/MOTOR VEHICLE TAX	800,000	800,000	800,000	800,000	800,000
	Sub-Total	**410,703,199**	**300,548,382**	**306,792,472**	**320,025,410**	**335,944,597**

CAPITAL PROJECT STATUS SUMMARY

		FY 12 Adopted	FY 13 Projected	FY 14 Projected	FY 15 Projected	FY 16 Projected
Bond and Renewal and Extension Funds						
3102	1987 BOND PROJECT FUND	84,588	-	-	-	-
3103	1989 BOND PROJECT FUND	1,946	-	-	-	-
3104	1990 BOND PROJECT FUND	43,609	-	-	-	-
3106	1992 BOND PROJECT FUND	9,749	-	-	-	-
3108	1993 BOND PROJECT FUND	87,190	79,190	71,190	63,190	55,190
3107	1993 SCHOOL IMPROVEMENT BOND	20,946	12,946	4,946	-	-
3111	1994 BOND PROJECT FUND	11,190	3,190	-	-	-
3109	1994 REFERENDUM G.O. BOND FUND	1,013,089	666,431	318,604	310,604	302,604
3112	1995 BOND PROJECT FUND	242,846	20,731	4,713	-	-
3113	1996 BOND PROJECT FUND	168,688	136,169	126,169	116,169	106,469
3114	1996 G.O. PUBLIC IMPROVEMENT BOND PART B	855,578	528,530	520,530	512,530	504,530
3115	1997 BOND PROJECT FUND	286,431	272,642	262,142	251,642	241,142
3116	1997 G.O. PUBLIC IMPROVEMENT BOND FUND	578,591	-	-	-	-
3117	1998 BOND PROJECT FUND	73,252	-	-	-	-
3118	1999 BOND PROJECT FUND	13,428	-	-	-	-
3119	2000 BOND PROJECT FUND	237,334	109,701	99,701	89,701	79,701
3121	2000 PARK IMPROVEMENT BOND FD	11,837	-	-	-	-
3122	2001 BOND PROJECT FUND	1,520,123	-	-	-	-
3123	2001 QUALITY OF LIFE FUND	534,885	217,414	164,914	112,414	59,914
3124	2002 BOND PROJECT FUND	499,934	472,152	466,152	460,152	454,152
3601	2002 TRAFFIC COURT FACILITY BOND	187,199	-	-	-	-
3125	2003 GO BOND PROJECT FUND	9,346	-	-	-	-
3126	2004 BOND PROJECT FUND	1,407,583	787,868	624,026	618,026	612,026
3127	2004 QUALITY OF LIFE FUND	1,188,556	68,750	-	-	-
3128	2005 B GO PROJECT FUND	1,117,477	350,000	-	-	-
3129	2005A PARK IMPROVEMENT BOND FUND	7,145,656	1,388,521	1,735,651	1,041,391	694,260
3136	2007A BOND PROJECT FUND	1,342,150	734,897	848,611	621,183	507,470

CAPITAL PROJECT STATUS SUMMARY

		FY 12 Adopted	FY 13 Projected	FY 14 Projected	FY 15 Projected	FY 16 Projected
Bond and Renewal and Extension Funds Continued						
3138	2008A QUALITY OF LIFE IMPROVEMENT	8,060,260	-	-	-	-
3101	ANNUAL BOND FUND	169,707	75,000	-	-	-
3507	CAPITAL ASSET - FINANCE FUND	2,063,303	-	-	-	-
3502	GENERAL GOVERNMENT CAPITAL FUND	23,650,279	19,813,855	15,776,710	11,541,231	7,091,466
3141	GO REFUNDING SERIES 2009	84,544,616	-	-	-	-
3501	PARK IMPROVEMENT FUND	18,341,187	15,582,888	15,075,394	14,431,020	13,646,047
3135	PUBLIC SAFETY FACILITY FUND	15,921,710	-	-	-	-
3505	SOLID WASTE MANAGEMENT FAC CONST FUND	2,382,373	-	-	-	-
3504	SPECIAL ASSESSMENT FUND	1,370,768	339,838	-	-	-
4101	BOND SINKING FUND	25,415,477	25,415,477	25,415,477	25,415,477	25,415,477
5506	2000 AIRPORT REVENUE BOND FUND	13,061,995	6,285,591	3,066,468	2,325,576	2,233,864
5508	2004 AIRPORT PFC BOND FUND	47,269,658	332,670	-	-	-
5511	2004 AIRPORT PFC BOND FUND F-K	17,961,632	6,956,192	-	-	-
5507	2004 AIRPORT REVENUE BOND FUND	3,008,953	1,092,599	-	-	-
5509	2004 AIRPORT REVENUE BOND FUND F-K	17,878,637	4,585,159	1,790,778	-	-
5518	2006 AIRPORT CONRAC BOND FUND	16,660	-	-	-	-
5519	2010A BOND GENERAL AIRPORT REVENUE	129,815,696	79,387	-	-	-
5521	2010B BD PFC & SUB LIEN GEN REV	201,332,763	168,688	-	-	-
5523	AIRPORT COMMERCIAL PAPER SERIES 2010A/B	6,065,782	6,713,042	7,360,302	8,654,823	9,302,083
5513	AIRPORT FAC REVENUE BOND SINKING FD	385,206,048	384,562,074	383,003,632	376,535,325	378,774,456
5505	AIRPORT PASSENGER FACILITY CHARGE FUND	614,857,248	609,939,202	695,368,741	863,004,980	1,031,978,903
5502	AIRPORT RENEWAL AND EXTENSION FUND	596,568,459	249,503,602	81,032,601	50,882,601	33,632,601
5512	CONRAC CUSTOMER SERVICE FAC CH	65,108,882	58,968,839	76,412,838	94,260,839	111,386,839
5054	1993 WATER & WASTEWATER BOND FUND	392,376	-	-	-	-
5055	1997 WATER & WASTEWATER BOND FUND	704,784	-	-	-	-
5056	1999 WATER AND WASTEWATER BOND FUND	2,897,177	15,000	15,000	15,000	15,000
5057	2001 WATER & WASTEWATER BOND FUND	46,683,738	15,000	15,000	15,000	15,000
5058	2004 WATER & WASTEWATER BOND FUND	99,569,710	15,000	15,000	15,000	15,000

CAPITAL PROJECT STATUS SUMMARY

		FY 12 Adopted	FY 13 Projected	FY 14 Projected	FY 15 Projected	FY 16 Projected
Bond and Renewal and Extension Funds Continued						
5065	2008 WATER & WASTEWATER BOND FUND	104,278,611	15,000	15,000	15,000	15,000
5066	SER. 2009A WATER & WASTEWATER REV BD FD	193,356,239	15,000	15,000	15,000	15,000
5067	SERIES 2009B WATER & WASTEWATER	126,885	126,885	126,885	126,885	126,885
5059	SPECIAL 1% SALES AND USE TAX FUND	106,000,000	106,000,000	106,000,000	106,000,000	106,000,000
5052	WATER & WASTEWATER RENEWAL & EXTENSION FUND	215,514,712	114,483,746	114,483,746	114,483,746	114,483,746
5061	WATER & WASTEWATER SINKING FUND	237,889,525	231,412,741	224,778,779	222,801,266	222,815,215
5402	SOLID WASTE R&E FUND	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
	Sub-total	**3,310,179,051**	**1,852,361,607**	**1,759,014,700**	**1,898,735,771**	**2,064,580,040**
7701	TRUST FUND	32,252,382	-	-	-	-
	Sub-total	**32,252,382**	**-**	**-**	**-**	**-**
	TOTAL	**3,753,134,632**	**2,152,909,989**	**2,065,807,172**	**2,218,761,181**	**2,400,524,637**

*Since we have not received audited numbers, certain budgets may be amended at a later date.

GRANT AND OTHER SPECIAL REVENUE FUNDS

GRANT FUNDS

Atlanta Empowerment Zone Corporation was established to account for the revenue and expenditures attendant to funding provided under Title XX Empowerment Zone of the Empowerment Zone Social Security Act as amended by Part VI of Omnibus Budget reconciliation of 1993. Title XX Empowerment Zone provides for the fulfillment of a strategic plan to create economic opportunities, create sustainable community development, build broad participation among community-based partners, develop a strategic vision for change in the community and improve the quality of life for residents of the designated area.

Atlanta Workforce Development Authority (AWDA) enables each locality to develop a unified training system that will increase the employment, retention, and earnings by participants and, as a result, improve the quality of the workforce, reduce welfare dependency, and enhance the productivity and competitiveness of the nation.

Community Development Fund was established to account for the revenue and expenditure provided under the Title I of the Housing and Community Development Act of 1974 which provides for development of viable urban communities, including decent housing and suitable living environments and expansion of economic opportunities, principally for persons of low and moderate incomes.

Home Investment Trust Fund (HOME) provides formula grants to States and localities that communities use-often in partnership with local nonprofit groups-to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.

Intergovernmental Grant Fund was established to account for the revenues and expenditures for miscellaneous grants except for those recorded in the Department of Aviation, Water and Wastewater System Fund, and the Community Development Funds.

Section 108 Loan Guarantee Program is a source of financing a1lotted for the economic development, housing rehabilitation, public facilities rehab, construction or installation for the benefit of low- to moderate-income persons, or to aid in the prevention of slums.

OTHER SPECIAL REVENUE FUNDS

Special Assessment funds A Tax Allocation District (TAD) is established for the purpose of catalyzing investment by financing certain redevelopment activities in underdeveloped or blighted areas using public dollars. Redevelopment costs are financed through the pledge of future incremental increases in property taxes generated by the resulting new development. Typically, upon creation, TADs have vacant commercial and residential properties, blighted conditions and numerous vacant buildings or are in need of significant environmental remediation.

The Georgia Redevelopment Powers Law was enacted in 1985 to give additional powers to local municipalities in order to facilitate the redevelopment of blighted or economically depressed areas. One of the powers granted to local governments in this law was to issue tax allocation bonds to finance infrastructure and other redevelopment costs within a tax allocation district. In 1986 the City of Atlanta held a referendum on TADs that resulted in the City's ability to establish districts.

In order for an area to be designated a TAD, the government must verify that the area is in need of redevelopment. However, the area is not required to be blighted, which is a requirement in many states. These findings are reported in a Redevelopment Plan, which demonstrates why the area needs to be redeveloped and how the municipality plans to revitalize the area. The Plan provides the redevelopment agency with the powers to improve dilapidated facilities and to use tax increment financing to achieve the goals of the Redevelopment Plan. The City of Atlanta adopts

enabling legislation which approves the Redevelopment Plan and establishes the base value for the district. The other local taxing entities, Atlanta Public Schools and Fulton County, are consenting jurisdictions that have the option to participate in the TAD.

The **Atlanta Beltline** Tad was established to assure that the City of Atlanta maintains its historical position as the commercial center of the region and provides an alternative to the continued sprawling patterns of development in the region. The City recognizes that new streetscapes, sidewalks, parks, street-level retail, alternative transportation facilities, and new housing are needed to create an attractive and prosperous community. The Beltline TAD will provide incentives and initial funding to catalyze the rehabilitation and redevelopment of areas with the Beltline TAD redevelopment area.

The **Atlantic Station** Tax Allocation District was established in 1999 to facilitate the redevelopment of a 138-acre brownfield site, which had been contaminated due to almost a century of heavy industrial use. The redevelopment will make maximum use of alternative transportation modes to minimize congestion, improve air quality, and connect major activity centers while also creating a 24-hour environment where one can live, work, and play. The project will ultimately include 1.6 million square feet of retail, 6 million square feet of office and entertainment space, over 4,000 residential units, and 1,150 hotel rooms.

Atlantic Station will lay the framework for a more pedestrian and transit-oriented city. This project will transform east/west links into more efficient, aesthetically pleasing transportation corridors and create a financing vehicle for a mass transit link between the Arts Center MARTA Station and points beyond. The TAD will also facilitate the redevelopment of area corridors, including the new 17th Street Bridge, and improve infrastructure throughout the redevelopment district.

The **Campbellton Road** Tax Allocation District was created in late 2006 and its vision is to create a major financial incentive that would support creation of an effective public-private partnership to facilitate the resurgence of the area by encouraging new substantial, private commercial investment. The TAD will help establish the framework for new redevelopment opportunities and investment covering a major arterial linking downtown to the neighborhoods in the southwest of the City and provide an important economic incentive to enhance the market competitiveness of a large area in southwestern Atlanta.

The TAD was established with the goal of spurring private, commercial redevelopment activity along the corridor in much the same way existing TADs have attracted projects and promoted significant growth and redevelopment in other parts of the City. The proposed TAD incentives will help this key southwest corridor compete aggressively for new development opportunities that might otherwise locate outside of the City. The TAD area consists of approximately 1,433 acres with 585 individual parcels along Campbellton Road and within five identified development sub-areas. The district falls within Neighborhood Planning Units P, R, S and X.

The **Eastside** Tax Allocation District was established in 2003 to join the Westside TAD in allowing the City to rebuild its Downtown streetscapes and improve its road and utility infrastructure, making Atlanta a more enjoyable place to live, work and play. The Eastside TAD is essential in ensuring that the City of Atlanta maintains its historical position as the commercial center of the metro region. The Eastside TAD, in conjunction with the Westside TAD, will create incentives for new Downtown housing and attract the critical mass of permanent residents needed to make Downtown a vibrant 24-hour activity center. Through carefully planned new development and key quality-of-life infrastructure investments (such as new pedestrian oriented streetscapes and public parking decks), the Eastside TAD will help to create an attractive, walkable Downtown.

Creation of the Eastside TAD also ensures that the City is promoting truly balanced economic growth by directing one of its most effective economic development efforts toward distressed neighborhoods that have suffered from a history of neglect. The TAD can provide initial funding to jumpstart the revitalization of Atlanta's most historic neighborhood – Sweet Auburn – as well as one of its most frequently traveled streets, the Memorial Drive/Martin Luther King Jr. Drive corridor. The Memorial Drive/MLK communities have an ambitious, thoughtfully conceived master

plan in need of implementation funds. Funding for substantial infrastructure improvements is also essential to the redevelopment of the Atlanta Housing Authority's Grady Homes and Capitol Homes into viable mixed-income communities.

The **Hollowell/M.L. King** Tax Allocation District was created in late 2006 and its goal is to encourage private investment in the City's west and northwest sectors by offering financing incentives that will help ameliorate the current conditions contributing to disinvestment and marginal use of property within the district. The TAD will provide inducement for certain major new developments that will spur more desirable and sustainable, market-based commercial and residential development in this area. With careful planning and guidance, both Hollowell Parkway and Martin Luther King Jr. Drive – and their surrounding communities – can be transformed into desirable, viable commercial and pedestrian-friendly communities.

The TAD will strengthen the City's ability to promote truly balanced economic growth by directing one of its key economic development tools toward revitalizing a collection of neighborhoods that have been identified by the City as being in need of such support. The TAD area consists of approximately 886 acres within three identified development sub-areas and falls within Neighborhood Planning Units G, H, I, J and K. The primary purpose of the TAD is to stimulate commercial redevelopment and create a vibrant retail corridor.

The **Metropolitan Parkway** Tax Allocation District was created in late 2006 and its basic purpose is to generate public-private partnerships that will facilitate the redevelopment of one of the City's prime development sites within its southern sector. This TAD will help balance the disinvestment and general lack of new development during the past three decades within the Metropolitan Parkway area with the new development and private investment occurring in many of Atlanta's other in town communities. The TAD will encourage new commercial construction within the Metropolitan Parkway Corridor and help accomplish the following goals:

- Promote the development of infrastructure and amenities such as parks and plazas to encourage and support all elements critical to building a sustainable community comprised of neighborhoods that express their character through quality community gathering places and people- and pedestrian-friendly environments
- Allow for the development of primarily commercial infill and mixed-use projects that actively protect environmental resources to eliminate the development gaps that divide these communities
- Provide funding for additional roadway and transportation-oriented improvements that will address current and projected traffic congestion and improve access to transit facilities by encouraging appropriate intensities of development and an efficient mix of uses within transit areas.

The TAD contains approximately 1,023 acres in the southwest quadrant of Atlanta and includes portions of Neighborhood Planning Units X, Y and Z.

The **Perry-Bolton/Northwest Atlanta** Tax Allocation District was established in 2002 to make possible the redevelopment of over 500 acres of under-developed real estate in the Northwest Atlanta. In particular, redevelopment of the Perry Homes public housing development will transform an area once filled with derelict properties and old apartments into a vibrant, mixed-use, mixed-income community that will improve the economic standing of the City. Upon completion, West Highlands at Heman E. Perry Boulevard will include over 650 new single family homes, 700 apartments, a PATH multi-use trail and new parks and greenspace.

The TAD will provide the stimulus for development of new retail and service businesses in an underserved area and funding for implementation of the Bolton/Marietta LCI plan, the Hollywood Road vision and plan, and other corridor improvements. Improved transportation and related infrastructure, neighborhood-serving retail and other pedestrian-friendly enhancements will attract community-building investments and new development. Additionally, funding will be provided for infrastructure improvements and affordable housing in Carver Hills, Almond Park, and the surrounding neighborhoods.

The purpose of the **Princeton Lakes** Tax Allocation District is to spur the development of an ambitious live, work and play community in Southwest Atlanta. Established in 2002 to revitalize a traditionally underserved area, the TAD will facilitate the development of more than

400 acres into a pedestrian-friendly, mixed-use commercial, retail, residential and public use project.

Challenges presented by the property include: steep-sloped topography, location within a 100-year flood plain and related environmental degradation in addition to a lack of infrastructure. The TAD does not have the necessary streets, bridges, traffic control devices, sanitary or storm sewers, water supply, or storm water detention facilities which must be provided in order to for development to occur. The development team plans to provide sidewalks, trails, landscaping, parks, and lakes for the benefit of the community and its visitors.

The **Stadium Neighborhoods** Tax Allocation District was created in late 2006 and its basic purpose is to create a major financial incentive that would support the creation of an effective public-private partnership to facilitate the resurgence and redevelopment of the area closest to I-75 and Turner Field by encouraging substantial new development. The TAD would establish the framework for new redevelopment opportunities and investment including portions of the Summerhill and Mechanicsville neighborhoods and provide an important economic incentive to enhance the market competitiveness of the greater Stadium Neighborhoods area.

The TAD incentives will allow this key area just south of the Central Business District to compete aggressively for new development opportunities that might otherwise locate outside of the City. The TAD area consists of approximately 391 acres with 671 individual parcels located in the areas around Turner Field.

The **Westside** Tax Allocation District was expanded in 1998 in order to support efforts that are currently underway to remove blighted conditions and expand redevelopment efforts to adjacent residential areas of Vine City and English Avenue. The TAD also seeks to capitalize on the opportunity to revitalize the land surrounding the new Centennial Olympic Park and foster the development of connections between the Central Business District, Clark Atlanta University Center, the Georgia Tech Campus, and adjoining neighborhoods by promoting improved transportation corridors, safer streets, streetscaping for pedestrians, and greenway trails.

The TAD will facilitate the development of infill projects to eliminate the development gaps which exists because of inadequate and aging sewers, property acquisition and assemblage costs, and perceived environmental contamination. Through the development of linkages, infrastructure, and infill development this TAD encourages and supports new and existing businesses, new and renovated housing, and the support services that will help build a sustainable community.

FY 12 CAPITAL BUDGET STATUS

Comm Devel Block Grant Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$8,986,833	$0	$0	$0	$0	$0
Appropriations	$8,986,833	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$8,986,833	$0	$0	$0	$0	$0
Total	$8,986,833	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF CORRECTIONS	Neighborhood Preservation & Urban Development	$13,220	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Neighborhood Preservation & Urban Development	$731,097	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Planning, Administration and Project Reserves	$1,554,138	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Neighborhood Preservation & Urban Development	$37,464	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Neighborhood Preservation & Urban Development	$74,161	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Neighborhood Preservation & Urban Development	$5,306	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Neighborhood Preservation & Urban Development	$2,284,527	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Neighborhood Preservation & Urban Development	$1,735,390	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Planning, Administration and Project Reserves	$1,242,335	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Economic Development	$40,191	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Human Development	$746,197	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Planning, Administration and Project Reserves	$497,612	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	Economic Development	$25,195	$0	$0	$0	$0	$0
Total		$8,986,833	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF CORRECTIONS	R0712 TRANS SUPP HOUSING EX-OF	Neighborhood Preservation & Urban Development	$13,220	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0209 COMMUNITY DESIGN CENTER,	Neighborhood Preservation & Urban Development	$399,370	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Mechville Sec. 108, CD-607	Neighborhood Preservation & Urban Development	$1	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Q0269 SUMMERHILL SEC 108 LOAN	Neighborhood Preservation & Urban Development	$12,609	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Sec 108 Municipal Mkt, 2010 CD	Neighborhood Preservation & Urban Development	$633	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Municipal Mkt Improv 2008 CD-R	Neighborhood Preservation & Urban Development	$225,737	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Municipal MS 108, CD-475	Neighborhood Preservation & Urban Development	$2,191	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Q0258 MUNICIPAL MARKET SEC.108	Neighborhood Preservation & Urban Development	$23,994	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Q0273 MECHANICSVILLE URBAN RED	Neighborhood Preservation & Urban Development	$2,665	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Sec 108 Mechanicsville, 10 CD	Neighborhood Preservation & Urban Development	$63,899	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0303 RESERVE FOR HOUSING PROG	Planning, Administration and Project Reserves	$514,076	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0201 ADMINISTRATION	Planning, Administration and Project Reserves	$82,487	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	T3401 HUD PROGRAM VARIOUS YEAR	Planning, Administration and Project Reserves	$290,934	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Admin, 2010 CD/ES OGM	Planning, Administration and Project Reserves	$103,965	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0203 RESERVE FOR ADMINISTRATI	Planning, Administration and Project Reserves	$201,801	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Admin, 2010 CD/HP Grant Acct	Planning, Administration and Project Reserves	$184,640	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Administration, 2009 CD/ESG	Planning, Administration and Project Reserves	$4,611	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Administration, 2009 CD	Planning, Administration and Project Reserves	$41,018	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	2008 CDBG ADMIN	Planning, Administration and Project Reserves	$129,799	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	2008 ESG ADMIN	Planning, Administration and Project Reserves	$806	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	P0163 SMOKE DETECTOR PROGRAM,	Neighborhood Preservation & Urban Development	$98	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	P0162 BURGLAR BAR SAFETY PROGR	Neighborhood Preservation & Urban Development	$37,366	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0334 CITYWIDE SIDEWALK PROGRA	Neighborhood Preservation & Urban Development	$749	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0302 CURB CUTS	Neighborhood Preservation & Urban Development	$1,955	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	P0404 STREET AND SIDEWALK GRAN	Neighborhood Preservation & Urban Development	$55,130	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Q0277 KIRKWOOD/BOULEVARD STREE	Neighborhood Preservation & Urban Development	$1,136	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0515 WESTEND SIDEWALKS, CD-65	Neighborhood Preservation & Urban Development	$7,107	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Q0245 WEST END/LEE STREET IMPR	Neighborhood Preservation & Urban Development	$8,084	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	SEA Drain & Sewer 2009 CD	Neighborhood Preservation & Urban Development	$2,912	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Care and Conserve	Neighborhood Preservation & Urban Development	$2,394	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D09I2 J.C. BIRDINE NEIGHBORHOO	Neighborhood Preservation & Urban Development	$13,528	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1653 ARTHUR LANGFORD PARK, CD	Neighborhood Preservation & Urban Development	$69,179	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0978 DUNBAR/ROSA BURNEY SKATI	Neighborhood Preservation & Urban Development	$1,086	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D14B6 CITY WIDE PARK FURNITURE	Neighborhood Preservation & Urban Development	$14,093	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1562 PITTMAN PARK CTR HANDICA	Neighborhood Preservation & Urban Development	$680	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	2009 Flood Repair Program	Neighborhood Preservation & Urban Development	$72,923	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Spinks Collins PK 2009 CD	Neighborhood Preservation & Urban Development	$118,311	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Center for Puppetry Arts 10 CD	Neighborhood Preservation & Urban Development	$76,333	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	3/14 Tornadoes Damage Recovery	Neighborhood Preservation & Urban Development	$267,991	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Esther Peachy-Lefevre Playgrnd	Neighborhood Preservation & Urban Development	$101,500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	English Park Playgrnd 2010 CD	Neighborhood Preservation & Urban Development	$142,100	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1610 CENTER HILL PARK, CD-448	Neighborhood Preservation & Urban Development	$19,487	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Maya Angelou Teen Center 09 CD	Neighborhood Preservation & Urban Development	$200,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Jaci Fuller, CD-817	Neighborhood Preservation & Urban Development	$2,207	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Handicap Access Rec 2009 CD	Neighborhood Preservation & Urban Development	$293,826	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Deerwood Pk 2009 CD	Neighborhood Preservation & Urban Development	$203,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Morgan Pk 2009 CD	Neighborhood Preservation & Urban Development	$125,733	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Track Improvements 2008 CD	Neighborhood Preservation & Urban Development	$1,382	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAIRC, CD-816 CAPITAL	Neighborhood Preservation & Urban Development	$513,937	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Q0259 CASTLEBERRY HILL	Neighborhood Preservation & Urban Development	$60	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0546 ADAIR II PARK	Neighborhood Preservation & Urban Development	$1	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	P0359 PERKERSON NEIGHBORHOOD C	Neighborhood Preservation & Urban Development	$10,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0389 THOMASVILLE POOL BATHHOU	Neighborhood Preservation & Urban Development	$262	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D09F8 OLD ADAMSVILLE REC CTR C	Neighborhood Preservation & Urban Development	$4,269	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1634 J.D. SIMS RECREATION CNT	Neighborhood Preservation & Urban Development	$16,886	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D11A5 SOUTHSIDE PARK EXPANSION	Neighborhood Preservation & Urban Development	$3,500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D09I1 GEORGIA HILL NEIGHBORHOO	Neighborhood Preservation & Urban Development	$135	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0959 PERKERSON PARK	Neighborhood Preservation & Urban Development	$7,231	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0987 THOMASVILLE PARK	Neighborhood Preservation & Urban Development	$4,887	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0931 HOUSING DEMOLITION/RECLA	Neighborhood Preservation & Urban Development	$192,521	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0415 WESTSIDE VILLAGE APPRAIS	Neighborhood Preservation & Urban Development	$34,469	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0103 HOUSING REHABILITATION A	Neighborhood Preservation & Urban Development	$174,694	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0932 COMMUNITY HOUSING RESOUR	Neighborhood Preservation & Urban Development	$247	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0158 PROJECT EXTEND, CD-500	Neighborhood Preservation & Urban Development	$6,146	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0155 LAND BANK AUTHORITY, CD-	Neighborhood Preservation & Urban Development	$11,742	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	R0316 EMPLOYMENT READINESS CEN	Neighborhood Preservation & Urban Development	$106,370	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Housing Demo., 2009 CD	Neighborhood Preservation & Urban Development	$94,924	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0159 RESIDENTIAL INFILL, CD-5	Neighborhood Preservation & Urban Development	$0	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0748 SOUTHEAST ENERGY ASST. R	Neighborhood Preservation & Urban Development	$1	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0101 BUSINESS IMPROVEMENT LOA	Neighborhood Preservation & Urban Development	$33,918	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0813 HOUSING NEEDS ASSESS/CON	Neighborhood Preservation & Urban Development	$100	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Hous. Demo/Recla 2010 CD	Neighborhood Preservation & Urban Development	$55,850	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Rebuilding Together 2010 CD	Neighborhood Preservation & Urban Development	$210,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Housing Demolition 2008 CDR	Neighborhood Preservation & Urban Development	$6,845	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Community Design Ctr. 2008 CD	Neighborhood Preservation & Urban Development	$1,383	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	QLS Meadows Erosion 2008 CD	Neighborhood Preservation & Urban Development	$1	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	NSP Project Funds 2008 NSP	Neighborhood Preservation & Urban Development	$70,066	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Access IDA, 2009 CD	Neighborhood Preservation & Urban Development	$104,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Rebuilding Together 2008 CD	Neighborhood Preservation & Urban Development	$102,053	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Land Bank 2008 CD	Neighborhood Preservation & Urban Development	$14,197	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0250 AEDC/MUNICIPAL MARKET PR	Neighborhood Preservation & Urban Development	$6,618	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0296 PASCHAL'S HISTORIC RESTA	Neighborhood Preservation & Urban Development	$99,410	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0316 SUPPORT TO EMPLOYMENT PR	Neighborhood Preservation & Urban Development	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0417 HDDC PHASE I REHAB, CD-5	Neighborhood Preservation & Urban Development	$0	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0109 HOUSING WEATHERIZATION P	Neighborhood Preservation & Urban Development	$1	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0285 BOLTON/HOLLYWOOD CORRIDO	Neighborhood Preservation & Urban Development	$56,701	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0284 BANKHEAD/HOLLYWOOD CORRI	Neighborhood Preservation & Urban Development	$37,477	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0149 REYNOLDSTOWN SUPER BLOCK	Neighborhood Preservation & Urban Development	$174,423	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0942 NEIGHBORHOOD FRESH START	Neighborhood Preservation & Urban Development	$46,392	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	R0168 JOINT VENTURE FAIR HOUSI	Neighborhood Preservation & Urban Development	$12	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0442 ACCESS IDA DOWNPAYM'T AS	Neighborhood Preservation & Urban Development	$54,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0286 PERRY/HOLLYWOOD CORRIDOR	Neighborhood Preservation & Urban Development	$40,831	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0111 HOUSING CODE INSPECTION,	Planning, Administration and Project Reserves	$37,344	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Admin, 2010 CD/HM HOUS.	Planning, Administration and Project Reserves	$189,307	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Housing Code Inspect 10 CD	Planning, Administration and Project Reserves	$151,746	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Housing Rehab Admin 10 CD	Planning, Administration and Project Reserves	$60,920	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	NSP Admin Housing 2008 NSP	Planning, Administration and Project Reserves	$666,574	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Housing Rehab Admin, 2009 CD	Planning, Administration and Project Reserves	$14,595	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Housing Code Insp., 2009 CD	Planning, Administration and Project Reserves	$27,538	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Administration 2009 CD/HOME	Planning, Administration and Project Reserves	$993	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Housing Code Inspec 2008 CD	Planning, Administration and Project Reserves	$386	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2008 CDBG ADMIN	Planning, Administration and Project Reserves	$84,011	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	X0201 ADMINISTRATION	Planning, Administration and Project Reserves	$8,921	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0109 BILF ADMINISTRATION, CD-	Planning, Administration and Project Reserves	$1	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0214 UNDERGROUND ATLANTA, UDA	Economic Development	$40,191	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0329 LITERACY ACTION JOB TRAI	Human Development	$26	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0320 ATLANTA MENTOR EMPLOYMEN	Human Development	$9,612	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0310 BOBBY DODD CENTER, CD-35	Human Development	$605	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0721 YMCA COMPUTER ASSIST TUT	Human Development	$278	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0836 MEALS ON WHEELS, CD-531	Human Development	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0866 TRAVELERS AID EMERGENCY	Human Development	$100	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0161 CASCADE HOUSE, CD-352	Human Development	$31,199	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0314 ACHOR CENTER JOB DEVELOP	Human Development	$2,996	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0820 WESLEY SENIOR CITIZENS P	Human Development	$131,853	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0109 TASK FOR THE HOMELESS, C	Human Development	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0899 TRINITY COMMUNITY MINIST	Human Development	$8,395	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0148 GOOD NEWS MISSION, CD-28	Human Development	$26,103	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0328 STEPS TO KEEP ONE EMPLOY	Human Development	$68	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	P1011 ODYSSEY III REHAB, CD-33	Human Development	$695	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	P1101 MILTON AVE SVC CENTER IM	Human Development	$6,565	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0125 SOUTHWEST YMCA SUPPORT,	Human Development	$740	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0516 MILTON WOMEN & CHILDREN	Human Development	$53,244	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0902 TRAVELER'S AID TRANSITIO	Human Development	$29,184	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Connect at Gateway 2009 HPR	Human Development	$1,579	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0832 CCMA WOMEN'S & CHILDREN	Human Development	$33	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0154 ODYSSEY III, CD-345	Human Development	$5,982	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0193 FAMILY RESETTLEMENT	Human Development	$15,944	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	Q0330 COVENANT COMM VOCATIONAL	Human Development	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Zaban Couples Shltr 2010 ES/CD	Human Development	$25,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Trinity House 2010 ES	Human Development	$11,190	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Steps to Keep Home 2010 ES	Human Development	$10,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Shearith Israel 2010 ES	Human Development	$9,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	PADV 2010 ES/CD	Human Development	$26,264	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Atl. Children Shelter 2010 ES	Human Development	$30,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	First Step 2010 CD	Human Development	$30,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Project Connect, 2010 CD	Human Development	$38,197	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Pathways 2010 CD	Human Development	$17,710	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Homeless Census Survey 2010 CD	Human Development	$15,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Eden Village II 2010 CD	Human Development	$15,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Feed the Hungry, 2008 ES/CD	Human Development	$5,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0133 LEGAL AID FOR THE HOMELE	Human Development	$1,010	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0833 CAFE 458, CD-407	Human Development	$2,192	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Samaritan Housing 2009 HPR	Human Development	$11,332	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	St. Jude's Hmls Prev. 2009 HPR	Human Development	$57,489	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0722 FEED THE HUNGRY, CD-745	Human Development	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0881 ATLANTA CHILDREN SHELTER	Human Development	$2,843	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0156 DAY SERVICE PRGM FOR HOM	Human Development	$103	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0159 MILTON AVE SERV CNTR OPE	Human Development	$1,665	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0847 HELPING HANDS DAY SERVIC	Human Development	$848	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0197 MILTON AVE/MENS EMERGENC	Human Development	$14,134	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0317 LATIN AMERICAN JOBS PROG	Human Development	$979	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0850 SHEARITH ISRAEL'S SHELTE	Human Development	$2,400	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0816 A.H.A. ELDERLY SERVICES,	Human Development	$1,877	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	R0855 FULTON COUNTY COUNCIL ON	Human Development	$5,111	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0854 COVENANT COMMUNITY, CD -5	Human Development	$20,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0188 MILTON AVE/MEN'S EMERGE	Human Development	$24,850	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	X0253 PATHWAYS COMMUNITY NETWO	Human Development	$1,476	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0288 THE ATLANTA COLLABORATIV	Human Development	$16,333	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0882 GENESIS SHELTER, CD-601	Human Development	$409	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0178 HOUSEMATE MATCH, CD-401	Human Development	$5,388	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0992 WOMEN & CHILDREN EMERG.	Human Development	$12,134	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0918 NORTHSIDE SHEPHERD CENTE	Human Development	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0883 ST. LUKE'S RENEWAL PROJE	Human Development	$5,573	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0851 CLIFTON PRESBYTERIAN NIG	Human Development	$490	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0177 LATIN AMER HOMELESS RESO	Human Development	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0176 SAMARITAN HOUSE, CD-411	Human Development	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Admin. 2010 CD OHS	Planning, Administration and Project Reserves	$80,082	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HPRP Admin 2009 HPR	Planning, Administration and Project Reserves	$99,646	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administration 2009 CD	Planning, Administration and Project Reserves	$34,567	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	2008 CDBG ADMIN	Planning, Administration and Project Reserves	$283,317	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	Restorative Justice 09 CD	Economic Development	$17,350	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	EX-Offenders Housing, 2009 CD	Economic Development	$7,845	$0	$0	$0	$0	$0
Total			$8,986,833	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Empowerment Zone Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$619,805	$0	$0	$0	$0	$0
Appropriations	$619,805	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$619,805	$0	$0	$0	$0	$0
Total	$619,805	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	$599,162	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Administration	$20,643	$0	$0	$0	$0	$0
Total		$619,805	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	X0210 GRANT REIMB., REFUNDS, A	Administration	$599,162	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	L6400 CITY OF ATLANTA RC ADMN/	Administration	$20,643	$0	$0	$0	$0	$0
Total			$619,805	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Home Investment Partnerships Program Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$11,398,348	$0	$0	$0	$0	$0
Appropriations	$11,398,348	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$11,398,348	$0	$0	$0	$0	$0
Total	$11,398,348	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Neighborhood Preservation & Urban Development	$26,618	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Planning, Administration and Project Reserves	$1,489,902	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Neighborhood Preservation & Urban Development	$8,591,370	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Planning, Administration and Project Reserves	$1,140,458	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Neighborhood Preservation & Urban Development	$150,000	$0	$0	$0	$0	$0
Total		$11,398,348	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	X0209 COMMUNITY DESIGN CENTER,	Neighborhood Preservation & Urban Development	$24,175	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0301 RESERVE FOR PROJECTS	Neighborhood Preservation & Urban Development	$2,443	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0203 RESERVE FOR ADMINISTRATI	Planning, Administration and Project Reserves	$792,664	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0303 RESERVE FOR HOUSING PROG	Planning, Administration and Project Reserves	$697,238	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO Operating 2010 HM	Neighborhood Preservation & Urban Development	$175,543	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0418 HDDC PHASE IV REHABILITA	Neighborhood Preservation & Urban Development	$401,546	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0430 CAMP CAPITOL VIEW ESTATE	Neighborhood Preservation & Urban Development	$1,355	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0917 HDDC REHABILITATION, HM-	Neighborhood Preservation & Urban Development	$207,255	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Land Acquisition 2010 HM	Neighborhood Preservation & Urban Development	$361,538	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Habitat Down Payment 2010 CD	Neighborhood Preservation & Urban Development	$1,160,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AAHOP 2010 HM	Neighborhood Preservation & Urban Development	$1,400,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Multifamily Rental 2009 HM	Neighborhood Preservation & Urban Development	$300,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Mortgage Foreclosure Acq 09 HM	Neighborhood Preservation & Urban Development	$400,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO Capital Set-Aside 2009 HM	Neighborhood Preservation & Urban Development	$37,002	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0130 ATL AFFORDABLE HOME OWNE	Neighborhood Preservation & Urban Development	$17,312	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0510 DOWNPAYMENT ASSISTANCE P	Neighborhood Preservation & Urban Development	$15,960	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0907 OWNER OCCUPIED REHABILIT	Neighborhood Preservation & Urban Development	$1,218,643	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0441 CHDO CAPITAL PROJECTS, H	Neighborhood Preservation & Urban Development	$200,300	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0435 MOREHOUSE HOUSING ACQUIS	Neighborhood Preservation & Urban Development	$2	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0933 TYLER'S PLACE CDC HOME O	Neighborhood Preservation & Urban Development	$61,276	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0147 HOME INVESTMENT PARTNERS	Neighborhood Preservation & Urban Development	$250,473	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0945 ATLANTA HOUSING REPLACEM	Neighborhood Preservation & Urban Development	$273,239	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P1302 ENGLISH AVENUE LINDSAY S	Neighborhood Preservation & Urban Development	$606,734	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P1300 924 WASHINGTON STREET,HM	Neighborhood Preservation & Urban Development	$38	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0150 SMOKE DETECTORS PROGRAM	Neighborhood Preservation & Urban Development	$70,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0901 CAMP SUPER BLOCK, HM-12	Neighborhood Preservation & Urban Development	$56	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0930 UCDC ACQUISITION/REHABIL	Neighborhood Preservation & Urban Development	$1	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0918 HOME PROGRAM-MULTI-UNIT	Neighborhood Preservation & Urban Development	$43,255	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0916 ENGLISH AVE DEVELOPMENT	Neighborhood Preservation & Urban Development	$2,500	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOME Multifamily 2010 HM	Neighborhood Preservation & Urban Development	$800,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO Capital 2010 HM	Neighborhood Preservation & Urban Development	$587,344	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Admin, 2010 CD/HM HOUS.	Planning, Administration and Project Reserves	$327,324	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2008 HOME ADMIN	Planning, Administration and Project Reserves	$162,180	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	X0201 ADMINISTRATION	Planning, Administration and Project Reserves	$650,954	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	Housing First TBRA 2010 HM	Neighborhood Preservation & Urban Development	$150,000	$0	$0	$0	$0	$0
Total			$11,398,348	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$40,571,779	$0	$0	$0	$0	$0
Appropriations	$40,571,779	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$40,483,779	$0	$0	$0	$0	$0
Contributions and Donations	$88,000	$0	$0	$0	$0	$0
Total	$40,571,779	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Human Development	$2,335,563	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Planning, Administration and Project Reserves	$428,705	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Human Development	$534,260	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Human Development	$16,700,768	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Neighborhood Preservation & Urban Development	$5,127,501	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Urban Environment Enhancements	$844,014	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Urban Environment Enhancements	$1,674,966	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Cultural Affairs	$180,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Human Development	$170,210	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Neighborhood Preservation & Urban Development	$942,665	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Urban Environment Enhancements	$1,279,939	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Economic Development	$21,669	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Human Development	$1,149,379	$0	$0	$0	$0	$0

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Neighborhood Preservation & Urban Development	$4,665,473	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Planning, Administration and Project Reserves	$124,431	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Urban Environment Enhancements	$198,124	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Human Development	$4,050,068	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Planning, Administration and Project Reserves	$72,023	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	Human Development	$72,023	$0	$0	$0	$0	$0
Total		$40,571,779	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Reserve, HOPWA 2010	Human Development	$2,124,383	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Needs Assessment, HOPWA 2009	Human Development	$127,412	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Needs Assessment, 2010 HOPWA	Human Development	$83,769	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0201 ADMINISTRATION	Planning, Administration and Project Reserves	$270,124	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	HOPWA Admin, HOPWA 2010	Planning, Administration and Project Reserves	$81,497	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	2009 HOPWA ADMIN OGS	Planning, Administration and Project Reserves	$77,084	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	UASI - AFR 2007	Human Development	$221,950	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	T1501 CAR SAFETY SEAT FITTING	Human Development	$265,120	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	T2201 CITY'S HEALTH AND WELLNE	Human Development	$47,190	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Vine City Community 2007 WNS	Human Development	$67,680	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	2008 JAG	Human Development	$100,459	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	COPS	Human Development	$7,311,778	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	T0783 BUFFER ZONE PROTECTION P	Human Development	$290,488	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	T0737 GEMA HOMELAND SECURITY B	Human Development	$105,060	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	T0735 LOCAL LAW ENFORCEMENT BL	Human Development	$83,551	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	HIDTA 2008-09	Human Development	$67,339	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	HIDTA 2010-11	Human Development	$4,010,087	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	09 Recovery Act JAG	Human Development	$2,273,377	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	UASI - APD 2007	Human Development	$550,912	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	2007 JAG Program	Human Development	$359,572	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	HIDTA 2009-2010	Human Development	$269,926	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	T0753 GA STATEWIDE COUNTER TER	Human Development	$269,100	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	T0754 HIGH INTEN. DRUG TRAFFIC	Human Development	$160,002	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF POLICE SERVICES	BZPP 2009	Human Development	$152,291	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	TVCI - GOTCOPP	Human Development	$127,692	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	2008-2009 Heat	Human Development	$127,690	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	T0757 GRANT REIMB, & OTHER REC	Human Development	$125,000	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	T0717 PROJECT SAFE NEIGHBORHOO	Human Development	$115,651	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	GAGE	Human Development	$69,724	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	English Avenue Community WNS	Human Development	$63,390	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0524 WEST END TRAIL	Neighborhood Preservation & Urban Development	$300,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0518 CHESHIRE BR. RD. STREETS	Neighborhood Preservation & Urban Development	$122,362	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0572 BOLTON ROAD/MOORES MILLS	Neighborhood Preservation & Urban Development	$375,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0901 CITY OF ATLANTA SIDEWALK	Neighborhood Preservation & Urban Development	$262,420	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0376 CITY OF ATLANTA SIDEWALK	Neighborhood Preservation & Urban Development	$54,464	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0334 CITYWIDE SIDEWALK PROGRA	Neighborhood Preservation & Urban Development	$739,151	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0573 SIMPSON ROAD CORRIDOR ST	Neighborhood Preservation & Urban Development	$450,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0205 FAIRLIE-POPLAR HISTORIC	Neighborhood Preservation & Urban Development	$375,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0591 HOWELL MILL RD-CHATTAHOO	Neighborhood Preservation & Urban Development	$375,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Q0243 CASCADE/MAYS STREETSCAPE	Neighborhood Preservation & Urban Development	$375,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0174 CITYWIDE TRAFFIC SIGNAL	Neighborhood Preservation & Urban Development	$343,489	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0544 HOLLYWOOD RD/PERRY BLVD	Neighborhood Preservation & Urban Development	$288,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0549 NORTH HIGHLAND AVE STREE	Neighborhood Preservation & Urban Development	$249,600	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	P0421 PEACHTREE CREEK BASIN FL	Neighborhood Preservation & Urban Development	$162,411	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0178 P'TREE ST/SR 9 @ BEVERLY	Neighborhood Preservation & Urban Development	$128,492	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0358 PRYOR ROAD STREETSCAPE	Neighborhood Preservation & Urban Development	$111,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0533 SIDEWALK IMPROVEMENTS, D	Neighborhood Preservation & Urban Development	$64,193	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0374 N HIGHLAND/VIRGINIA AVEN	Neighborhood Preservation & Urban Development	$35,221	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0108 WESTEND AREA LCI PROJECT	Neighborhood Preservation & Urban Development	$22,276	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0521 METROPOLITAN PKWY STREET	Neighborhood Preservation & Urban Development	$21,305	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0520 LAKEWOOD HGTS TOWN CTR S	Neighborhood Preservation & Urban Development	$225,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0752 EAST WESLEY	Neighborhood Preservation & Urban Development	$48,117	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	2009 Flood Repair Program	Urban Environment Enhancements	$844,014	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	2009 Flood Repair Program	Urban Environment Enhancements	$1,674,966	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	S0616 OLYMP RING PARTNERSHIP/E	Cultural Affairs	$180,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	R0519 21ST CENTURY COMMUNITY L	Human Development	$103,543	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Cultural Experience 2011	Human Development	$66,667	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D11F7 VINE CITY PARK	Neighborhood Preservation & Urban Development	$456,500	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	Piedmont Park Creek	Neighborhood Preservation & Urban Development	$120,898	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1152 DANIEL STANTON PARK	Neighborhood Preservation & Urban Development	$365,267	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	2009 Flood Repair Program	Urban Environment Enhancements	$1,279,939	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0271 BROWNFIELDS REDEVELOPMEN	Economic Development	$7,992	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0295 BROWNFIELD ASSESSMENT -	Economic Development	$8,667	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0282 BROWNFIELDS ECONOMIC DEV	Economic Development	$5,009	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Rock St Rev. in Vine City	Human Development	$750,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2010 Assessment Planning	Human Development	$399,379	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	P0215 SECTION 8 ANNUAL CONTRIB	Neighborhood Preservation & Urban Development	$4,424,314	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0618 PONCE DE LEON AVE. CORRI	Neighborhood Preservation & Urban Development	$176,184	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0617 MLK, CORRIDOR IMPROVEMEN	Neighborhood Preservation & Urban Development	$22,034	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0620 TRANSPORTATION CORRIDOR	Neighborhood Preservation & Urban Development	$17,725	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DCA - NSP 2009	Neighborhood Preservation & Urban Development	$9,104	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	LCI South Moreland	Neighborhood Preservation & Urban Development	$7,750	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0626 BOLTON ROAD-MOORES MILL	Neighborhood Preservation & Urban Development	$4,774	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Q0619 OAKLAND CITY LCI-MARTA	Neighborhood Preservation & Urban Development	$3,588	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DCA - NSP - Admin 2009	Planning, Administration and Project Reserves	$124,431	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	US-EPA	Urban Environment Enhancements	$198,124	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Vine City W&S 2009	Human Development	$136,622	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	R0808 PROJECT OPEN HAND - HOPW	Human Development	$142,884	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Jer. Hse Scatt. Site HP-62	Human Development	$566,394	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0852 LIVING ROOM, HP-36	Human Development	$221,857	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0809 CHILDKIND FOSTER MGT. -	Human Development	$40,095	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Jerusalem Scattered Exp 08 HP	Human Development	$780,284	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0151 SUMMER FOOD PROGRAM, MEA	Human Development	$323,572	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Aid Gwinnett, 2010 HOPWA	Human Development	$277,047	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Dek. Cty. Bd. Health, 10 HOPWA	Human Development	$174,607	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0165 AIDS LEGAL PROJECT, CD-3	Human Development	$140,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0116 SUMMER FOOD PROGRAM, FIE	Human Development	$247,174	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	English Ave W&S 2009	Human Development	$214,420	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	USAI - DWM 2007	Human Development	$112,510	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	P1010 JERUSALEM HOUSE, CD-335	Human Development	$143,156	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0896 EDGEWOOD-FACILITY OPERAT	Human Development	$82,685	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0806 POSITIVE IMPACT - HOPWA	Human Development	$61,719	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	X0204 SUMMER FOOD PROGRAM, ADM	Human Development	$83,427	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0826 COBB CO HOPWA/BOARD OF H	Human Development	$98,066	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0804 AID GWINNETT RURAL OUTRE	Human Development	$34,775	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0136 FURNITURE BANK, CD-245	Human Development	$34,720	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0869 SOUTHSIDE: LEGACY HOUSE,	Human Development	$33,943	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	R0828 EDGEWOOD OPERATIONS, HP-	Human Development	$24,377	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	P1040 JERUSALEM HOUSE SCATTERE	Human Development	$23,637	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	P1030 JERUSALEM HOUSE-WOMEN WI	Human Development	$22,902	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	P1029 SOUTHSIDE COMMUNITY LIVI	Human Development	$20,195	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Aid Atlanta, 2010 HOPWA	Human Development	$9,000	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	HOPWA Admin., HOPWA 2010	Planning, Administration and Project Reserves	$69,700	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	2009 HOPWA ADMIN BHS	Planning, Administration and Project Reserves	$2,323	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	R0993 U.S. DEPT OF JUSTICE, BU	Human Development	$70,172	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	W02CX DHR/METRO REGIONAL BOARD	Human Development	$1,851	$0	$0	$0	$0	$0
Total			$40,571,779	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Job Training Grant Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$7,778,477	$0	$0	$0	$0	$0
Appropriations	$7,778,477	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$7,778,477	$0	$0	$0	$0	$0
Total	$7,778,477	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Economic Development	$7,778,477	$0	$0	$0	$0	$0
Total		$7,778,477	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT FY 2010	Economic Development	$513,843	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	RO331 WIA NON-ADMIN	Economic Development	$1,078,053	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT FY 2011	Economic Development	$723,121	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2010 TANF/ARRA Summer Yth prg	Economic Development	$360,145	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA DISLOCATED WKR FY 09	Economic Development	$400,816	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AWDA YOUTH PROGRAM 84808	Economic Development	$12,402	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	R0338 Non-Admin Cost	Economic Development	$17,439	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT PROGRAM PY 2010	Economic Development	$496,776	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA DISLOCATED WKR PY 2010	Economic Development	$2,475	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AHA CATALYST 2010	Economic Development	$51,922	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA YOUTH PY 2010	Economic Development	$486,397	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA DISLOCATED WKR FY 2010	Economic Development	$492,152	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA YOUTH PY 2008	Economic Development	$608,929	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT PROGRAM FY 09	Economic Development	$26,588	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ARRA DISLOCATED WKR 2009	Economic Development	$804,255	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ARRA ADULT PROGRAM 2009	Economic Development	$895,342	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ARRA YOUTH PROGRAM 2009	Economic Development	$400,823	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AWDA ADULT PROGRAM 84808	Economic Development	$64,482	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DISLOCATED WKR II WIA FY 08	Economic Development	$4,013	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT FY 2008	Economic Development	$35,734	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	W.I.A. Non-Admin Temp Assi.	Economic Development	$62,069	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	X0201 Admin	Economic Development	$240,703	$0	$0	$0	$0	$0
Total			$7,778,477	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Sec 108 Loan Trust Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$6,832,068	$0	$0	$0	$0	$0
Appropriations	$6,832,068	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$5,210,697	$0	$0	$0	$0	$0
Investment Income	$43,343	$0	$0	$0	$0	$0
Other Financing Sources	$1,578,028	$0	$0	$0	$0	$0
Total	$6,832,068	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Economic Development	$1,614,781	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Economic Development	$79,201	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Economic Development	$5,138,086	$0	$0	$0	$0	$0
Total		$6,832,068	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	MECHANICSVILLE URBAN RED	Economic Development	$1,578,028	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	MLK, JR./ ASHBY SEC 108	Economic Development	$36,752	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SUMMERHILL REDEV PROJ-GA	Economic Development	$79,201	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MLK, JR./ASHBY COMMERCIA	Economic Development	$4,543,210	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SUMMERHILL REDEVELOPMENT	Economic Development	$594,868	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MUNICICPAL MARKET PARKING	Economic Development	$8	$0	$0	$0	$0	$0
Total			$6,832,068	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Atlanta Beltline Tad

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$44,278,907	$31,654,190	$23,887,009	$21,953,758	$22,707,181	$0
Appropriations	$44,278,907	$31,654,190	$23,887,009	$21,953,758	$22,707,181	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$17,820,650	$18,565,151	$19,325,219	$20,101,153	$20,893,257	$0
Investment Income	$42,000	$42,000	$42,000	$42,000	$42,000	$0
Miscellaneous Revenus	$26,416,257	$13,047,039	$4,519,790	$1,810,605	$1,771,924	$0
Total	$44,278,907	$31,654,190	$23,887,009	$21,953,758	$22,707,181	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Economic Development	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$44,278,907	$31,654,190	$23,887,009	$21,953,758	$22,707,181	$0
Total		$44,278,907	$31,654,190	$23,887,009	$21,953,758	$22,707,181	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Westside TAD 2008 Prgm	Economic Development	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Z0712 ATLANTA BELTLINE TAD	Economic Development	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$44,278,907	$31,654,190	$23,887,009	$21,953,758	$22,707,181	$0
Total			$44,278,907	$31,654,190	$23,887,009	$21,953,758	$22,707,181	$0

FY 12 CAPITAL BUDGET STATUS

Atlantic Station Tad Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$53,728,715	$50,992,097	$47,920,336	$45,231,253	$42,937,803	$0
Appropriations	$53,728,715	$50,992,097	$47,920,336	$45,231,253	$42,937,803	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$17,432,000	$17,820,829	$18,217,315	$18,621,752	$19,034,300	$0
Investment Income	$427,800	$421,823	$412,649	$404,653	$397,854	$0
Miscellaneous Revenus	$35,868,915	$32,749,445	$29,290,372	$26,204,848	$23,505,649	$0
Total	$53,728,715	$50,992,097	$47,920,336	$45,231,253	$42,937,803	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Economic Development	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Public Safety	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$53,728,715	$50,992,097	$47,920,336	$45,231,253	$42,937,803	$0
Total		$53,728,715	$50,992,097	$47,920,336	$45,231,253	$42,937,803	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0708 ATLANTIC STATION 2006 TA	Economic Development	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	Economic Development	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0211 FIRE STATION 11	Public Safety	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$53,728,715	$50,992,097	$47,920,336	$45,231,253	$42,937,803	$0
Total			$53,728,715	$50,992,097	$47,920,336	$45,231,253	$42,937,803	$0

FY 12 CAPITAL BUDGET STATUS

CAMPBELLTON ROAD TAD FUND

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$2,499,453	$2,861,255	$3,279,078	$3,746,853	$4,265,057	$0
Appropriations	$2,499,453	$2,861,255	$3,279,078	$3,746,853	$4,265,057	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$571,705	$626,752	$682,922	$740,238	$798,723	$0
Investment Income	$4,000	$4,000	$4,000	$4,000	$4,000	$0
Miscellaneous Revenus	$1,923,748	$2,230,503	$2,592,156	$3,002,615	$3,462,334	$0
Total	$2,499,453	$2,861,255	$3,279,078	$3,746,853	$4,265,057	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$2,499,453	$2,861,255	$3,279,078	$3,746,853	$4,265,057	$0
Total		$2,499,453	$2,861,255	$3,279,078	$3,746,853	$4,265,057	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$2,499,453	$2,861,255	$3,279,078	$3,746,853	$4,265,057	$0
Total			$2,499,453	$2,861,255	$3,279,078	$3,746,853	$4,265,057	$0

FY 12 CAPITAL BUDGET STATUS

Eastside Tad Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$56,184,781	$62,590,552	$69,748,235	$77,129,374	$84,727,561	$0
Appropriations	$56,184,781	$62,590,552	$69,748,235	$77,129,374	$84,727,561	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$10,500,000	$10,710,000	$10,924,200	$11,142,684	$11,365,538	$0
Investment Income	$204,000	$204,000	$204,000	$204,000	$204,000	$0
Miscellaneous Revenus	$45,480,781	$51,676,552	$58,620,035	$65,782,690	$73,158,024	$0
Total	$56,184,781	$62,590,552	$69,748,235	$77,129,374	$84,727,561	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Economic Development	$557,349	$10,128	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$55,627,432	$62,580,424	$69,748,235	$77,129,374	$84,727,561	$0
Total		$56,184,781	$62,590,552	$69,748,235	$77,129,374	$84,727,561	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0703 EASTSIDE TAD 2005	Economic Development	$557,349	$10,128	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$55,627,432	$62,580,424	$69,748,235	$77,129,374	$84,727,561	$0
Total			$56,184,781	$62,590,552	$69,748,235	$77,129,374	$84,727,561	$0

FY 12 CAPITAL BUDGET STATUS

HOLLOWELL/M.L. KING TAD FUND

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,689,449	$1,982,239	$2,292,555	$2,620,683	$2,966,911	$0
Appropriations	$1,689,449	$1,982,239	$2,292,555	$2,620,683	$2,966,911	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$503,906	$528,090	$552,765	$577,940	$603,625	$0
Investment Income	$2,400	$3,000	$3,000	$3,000	$3,000	$0
Miscellaneous Revenus	$1,183,143	$1,451,149	$1,736,790	$2,039,743	$2,360,286	$0
Total	$1,689,449	$1,982,239	$2,292,555	$2,620,683	$2,966,911	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$1,689,449	$1,982,239	$2,292,555	$2,620,683	$2,966,911	$0
Total		$1,689,449	$1,982,239	$2,292,555	$2,620,683	$2,966,911	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$1,689,449	$1,982,239	$2,292,555	$2,620,683	$2,966,911	$0
Total			$1,689,449	$1,982,239	$2,292,555	$2,620,683	$2,966,911	$0

FY 12 CAPITAL BUDGET STATUS
METROPOLITAN PARKWAY TAD FUND

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,263,355	$1,335,554	$1,434,562	$1,550,669	$1,683,463	$0
Appropriations	$1,263,355	$1,335,554	$1,434,562	$1,550,669	$1,683,463	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$277,420	$299,283	$321,591	$344,354	$367,580	$0
Investment Income	$1,500	$1,500	$1,500	$1,500	$1,500	$0
Miscellaneous Revenus	$984,435	$1,034,771	$1,111,471	$1,204,815	$1,314,383	$0
Total	$1,263,355	$1,335,554	$1,434,562	$1,550,669	$1,683,463	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$1,263,355	$1,335,554	$1,434,562	$1,550,669	$1,683,463	$0
Total		$1,263,355	$1,335,554	$1,434,562	$1,550,669	$1,683,463	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$1,263,355	$1,335,554	$1,434,562	$1,550,669	$1,683,463	$0
Total			$1,263,355	$1,335,554	$1,434,562	$1,550,669	$1,683,463	$0

FY 12 CAPITAL BUDGET STATUS

Nw Atlanta Tad Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$13,923,641	$16,694,201	$19,510,678	$22,471,348	$25,452,686	$0
Appropriations	$13,923,641	$16,694,201	$19,510,678	$22,471,348	$25,452,686	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$3,032,660	$3,032,660	$3,032,660	$3,156,058	$3,156,058	$0
Investment Income	$24,000	$24,000	$24,000	$24,000	$24,000	$0
Miscellaneous Revenus	$10,866,981	$13,637,541	$16,454,018	$19,291,290	$22,272,628	$0
Total	$13,923,641	$16,694,201	$19,510,678	$22,471,348	$25,452,686	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Economic Development	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$13,923,641	$16,694,201	$19,510,678	$22,471,348	$25,452,686	$0
Total		$13,923,641	$16,694,201	$19,510,678	$22,471,348	$25,452,686	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0711 NW ATLANTA TAD	Economic Development	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$13,923,641	$16,694,201	$19,510,678	$22,471,348	$25,452,686	$0
Total			$13,923,641	$16,694,201	$19,510,678	$22,471,348	$25,452,686	$0

FY 12 CAPITAL BUDGET STATUS

Princeton Lakes Tad Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$8,587,925	$6,036,275	$6,013,263	$6,093,085	$6,276,452	$0
Appropriations	$8,587,925	$6,036,275	$6,013,263	$6,093,085	$6,276,452	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$1,900,000	$1,938,000	$1,976,760	$2,016,295	$2,056,621	$0
Investment Income	$9,000	$9,000	$9,000	$9,000	$9,000	$0
Miscellaneous Revenus	$6,608,925	$4,065,275	$4,003,503	$4,043,790	$4,186,831	$0
Other Financing Sources	$70,000	$24,000	$24,000	$24,000	$24,000	$0
Total	$8,587,925	$6,036,275	$6,013,263	$6,093,085	$6,276,452	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Economic Development	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$8,587,925	$6,036,275	$6,013,263	$6,093,085	$6,276,452	$0
Total		$8,587,925	$6,036,275	$6,013,263	$6,093,085	$6,276,452	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0705 PRINCETON LAKES TAD 2006	Economic Development	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Z0702 WESTSIDE TAD 2005	Economic Development	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	0	Administration	$8,587,925	$6,036,275	$6,013,263	$6,093,085	$6,276,452	$0
Total			$8,587,925	$6,036,275	$6,013,263	$6,093,085	$6,276,452	$0

FY 12 CAPITAL BUDGET STATUS
STADIUM NEIGHBORHOODS TAD FUND

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$262,306	$354,003	$473,400	$498,492	$534,498	$0
Appropriations	$262,306	$354,003	$473,400	$498,492	$534,498	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$41,587	$163,997	$289,767	$305,844	$322,269	$0
Investment Income	$500	$500	$500	$500	$500	$0
Miscellaneous Revenus	$220,219	$189,506	$183,133	$192,148	$211,729	$0
Total	$262,306	$354,003	$473,400	$498,492	$534,498	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$262,306	$354,003	$473,400	$498,492	$534,498	$0
Total		$262,306	$354,003	$473,400	$498,492	$534,498	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$262,306	$354,003	$473,400	$498,492	$534,498	$0
Total			$262,306	$354,003	$473,400	$498,492	$534,498	$0

FY 12 CAPITAL BUDGET STATUS

Westside Tad Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$109,508,130	$82,831,960	$88,381,058	$94,231,816	$99,239,431	$0
Appropriations	$109,508,130	$82,831,960	$88,381,058	$94,231,816	$99,239,431	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$15,700,000	$16,014,000	$16,334,280	$16,660,966	$16,994,185	$0
Investment Income	$99,600	$99,600	$99,600	$99,600	$99,600	$0
Miscellaneous Revenus	$93,708,530	$66,718,360	$71,947,178	$77,471,250	$82,145,646	$0
Total	$109,508,130	$82,831,960	$88,381,058	$94,231,816	$99,239,431	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Economic Development	$38,657,364	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Economic Development	$202,101	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$70,648,665	$82,831,960	$88,381,058	$94,231,816	$99,239,431	$0
Total		$109,508,130	$82,831,960	$88,381,058	$94,231,816	$99,239,431	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Westside TAD 2008 Prgm	Economic Development	$31,681,278	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Westside TAD CD 2008 Program	Economic Development	$285,360	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Z0702 WESTSIDE TAD 2005	Economic Development	$6,690,726	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Westside TAD Public Works	Economic Development	$202,101	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$70,648,665	$82,831,960	$88,381,058	$94,231,816	$99,239,431	$0
Total			$109,508,130	$82,831,960	$88,381,058	$94,231,816	$99,239,431	$0

FY 12 CAPITAL BUDGET STATUS

HOTEL/MOTEL TAX FUND

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$41,789,216	$42,416,054	$43,052,293	$43,698,074	$44,353,550	$0
Appropriations	$41,789,216	$42,416,054	$43,052,293	$43,698,074	$44,353,550	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$41,789,216	$42,416,054	$43,052,293	$43,698,074	$44,353,550	$0
Total	$41,789,216	$42,416,054	$43,052,293	$43,698,074	$44,353,550	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	ADMINISTRATION	$41,789,216	$42,416,054	$43,052,293	$43,698,074	$44,353,550	$0
Total		$41,789,216	$42,416,054	$43,052,293	$43,698,074	$44,353,550	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	ADMINISTRATION	$41,789,216	$42,416,054	$43,052,293	$43,698,074	$44,353,550	$0
Total			$41,789,216	$42,416,054	$43,052,293	$43,698,074	$44,353,550	$0

FY 12 CAPITAL BUDGET STATUS
RENTAL/MOTOR VEHICLE TAX FUND

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$800,000	$800,000	$800,000	$800,000	$800,000	$0
Appropriations	$800,000	$800,000	$800,000	$800,000	$800,000	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$800,000	$800,000	$800,000	$800,000	$800,000	$0
Total	$800,000	$800,000	$800,000	$800,000	$800,000	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$800,000	$800,000	$800,000	$800,000	$800,000	$0
Total		$800,000	$800,000	$800,000	$800,000	$800,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$800,000	$800,000	$800,000	$800,000	$800,000	$0
Total			$800,000	$800,000	$800,000	$800,000	$800,000	$0

BOND/RENEWAL & EXTENSION FUNDS

BOND FUNDS

Annual Bond funds and the 1987-2004 Bond Project Funds provide for disbursement of the proceeds of an annual $8 million General Obligation Bond issue, which is divided into $4 million for general city purposes and $4 million for school purposes. The City has been authorized since 1968 to annually issue general obligation bonds of $8 million without referendum. These bonds are backed by the "full faith and credit" of the City's property tax base. Historically, the City has used these funds to support an array of programs including economic development, transportation, public safety and judicial systems, recreational and cultural opportunities and environmental protection and enhancement. The last bond issue was dedicated primarily to land acquisition, signal modernization, installation, freeway lighting and bridge improvements. Prior to 1987, each general obligation issue was accounted for in the Annual Bond Fund. Beginning in 1987, each annual bond issue has been accounted for separately through the establishment of a specific project fund. **Other Bond Funds** the Park Improvement Fund, the General Government Capital Outlay Fund, the 1993 School Improvement Bond Fund, Aviation Bond Funds, and Water and Wastewater Bond Funds. These funds account for proceeds used in obtaining, renovating, and constructing major fixed assets.

The **Bond Sinking** Funds are legally required accounting entities to insure the allocation of principal and interest payments due for the protection of the bond holders. The money for these funds is raised through a special City Bond Tax levy against real and personal property. The millage associated with this levy is determined as the rate which will allow the City to make principal and interest payments for the upcoming fiscal year. The funds raised through this tax levy are to be used only for the retirement of City and Board of Education outstanding bond issues. There is provision for appropriation to sinking funds to allow the City to make principal and interest payments to the paying agent on a timely basis as the amounts become due. The interest payments are due semi-annually, requiring payment by the City before the receipt from Fulton County of the tax revenues. Therefore, it is necessary to maintain reserves that allow the City to make these interest payments when they are due.

RENEWAL AND EXTENSION

The **Airport** Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the Hartsfield-Jackson Atlanta International Airport. The major projects that were funded by all of the Airport Capital funds were: (1) Maynard Holbrook Jackson International Terminal project; (2) CONRAC Project; (3) APM and Roadway for CONRAC Project; (4) Airfield Improvements; (5) Pavement Replacement; (6) Runway Extensions; (7) CPTC Modifications and Upgrades; (8) AGTS Improvements and Upgrades, and (9) MEP Improvements and Upgrades.

The City owns and operates a drinking water supply, treatment and distribution system, and a wastewater collection and treatment system. The **Department of Watershed Management** is reported as an enterprise fund of the City. The Department is supported using revenues derived from a mix of wholesale and retail rates and charges for water and wastewater services and Municipal Option Sales Tax (MOST) receipts. The Department's capital improvement program (CIP) is funded by a combination of Georgia Environmental Facilities Authority loans, water and wastewater system revenue bonds and amounts held in the Renewal and Extension Fund.

FY 12 CAPITAL BUDGET STATUS

1987 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$84,588	$0	$0	$0	$0	$0
Appropriations	$84,588	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$84,588	$0	$0	$0	$0	$0
Total	$84,588	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$84,588	$0	$0	$0	$0	$0
Total		$84,588	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	0	Administration	$84,588	$0	$0	$0	$0	$0
Total			$84,588	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1989 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,946	$0	$0	$0	$0	$0
Appropriations	$1,946	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$1,946	$0	$0	$0	$0	$0
Total	$1,946	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$1,946	$0	$0	$0	$0	$0
Total		$1,946	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	0	Administration	$1,946	$0	$0	$0	$0	$0
Total			$1,946	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1990 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$43,609	$0	$0	$0	$0	$0
Appropriations	$43,609	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$43,609	$0	$0	$0	$0	$0
Total	$43,609	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protections and Enhancement	$13,799	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$29,810	$0	$0	$0	$0	$0
Total		$43,609	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	Sanitation Sewer Maintenance	Enviromental Protections and Enhancement	$13,799	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	0	Administration	$29,810	$0	$0	$0	$0	$0
Total			$43,609	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1992 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$9,749	$0	$0	$0	$0	$0
Appropriations	$9,749	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$9,749	$0	$0	$0	$0	$0
Total	$9,749	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$894	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$5,000	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$3,855	$0	$0	$0	$0	$0
Total		$9,749	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Q0257 ATLANTA MULTI-MODAL PASS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0127 NANCY CREEK	Enviromental Protection and Enhancement	$894	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$5,000	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$3,855	$0	$0	$0	$0	$0
Total			$9,749	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1993 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$87,190	$79,190	$71,190	$63,190	$55,190	$0
Appropriations	$87,190	$79,190	$71,190	$63,190	$55,190	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$87,190	$79,190	$71,190	$63,190	$55,190	$0
Total	$87,190	$79,190	$71,190	$63,190	$55,190	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	Administrative Support	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$87,190	$79,190	$71,190	$63,190	$55,190	$0
Total		$87,190	$79,190	$71,190	$63,190	$55,190	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	A0104 GENERAL IMPROVEMENTS CIT	Administrative Support	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$87,190	$79,190	$71,190	$63,190	$55,190	$0
Total			$87,190	$79,190	$71,190	$63,190	$55,190	$0

FY 12 CAPITAL BUDGET STATUS

1993 School Improvement Bond

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$20,946	$12,946	$4,946	$0	$0	$0
Appropriations	$20,946	$12,946	$4,946	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$20,946	$12,946	$4,946	$0	$0	$0
Total	$20,946	$12,946	$4,946	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$7,000	$7,000	$4,000	$0	$0	$0
NON-DEPARTMENTAL	Administrative Support	$13,946	$5,946	$946	$0	$0	$0
Total		$20,946	$12,946	$4,946	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$7,000	$7,000	$4,000	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administrative Support	$13,946	$5,946	$946	$0	$0	$0
Total			$20,946	$12,946	$4,946	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1994 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$11,190	$3,190	$0	$0	$0	$0
Appropriations	$11,190	$3,190	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$11,190	$3,190	$0	$0	$0	$0
Total	$11,190	$3,190	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	Transportation	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$11,190	$3,190	$0	$0	$0	$0
Total		$11,190	$3,190	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	G0103 TRAFFIC SIGNAL INSTALLAT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0139 HOWELL MILL RD WIDENING	Transportation	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$11,190	$3,190	$0	$0	$0	$0
Total			$11,190	$3,190	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1994 Referendum G.O. Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,013,089	$666,431	$318,604	$310,604	$302,604	$0
Appropriations	$1,013,089	$666,431	$318,604	$310,604	$302,604	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$1,013,089	$666,431	$318,604	$310,604	$302,604	$0
Total	$1,013,089	$666,431	$318,604	$310,604	$302,604	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$92,815	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Enviromental Protection and Enhancement	$72,182	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$521,258	$339,826	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$30	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$326,804	$326,604	$318,604	$310,604	$302,604	$0
Total		$1,013,089	$666,431	$318,604	$310,604	$302,604	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	X0231 RESTRICTED RESERVE FOR C	Administrative Support	$89,815	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	Administrative Support	$3,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	P0421 PEACHTREE CREEK BASIN FL	Enviromental Protection and Enhancement	$72,182	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0413 MITCHELL ST VIADUCT	Transportation	$95,000	$93,188	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0155 MLK/FAIRBURN RD REALIGNM	Transportation	$150,000	$130,337	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0515 WESTEND SIDEWALKS, CD-65	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0129 ROXBORO ROAD WIDENING	Transportation	$40,371	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0139 HOWELL MILL RD WIDENING	Transportation	$125,000	$116,302	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0133 INTERNATIONAL BLVD STREE	Transportation	$440	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0132 CAPITOL AVENUE STREET IM	Transportation	$3,054	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0207 FREEWAY LIGHTING (PHASE	Transportation	$103	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0161 ADMIN OF '94 GO BOND REF	Transportation	$35,998	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0145 VINE CITY/ASHBY STREETS	Transportation	$1,336	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0144 BUTLER ST/AUBURN AVENUE	Transportation	$57	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0134 PEACHTREE STREET IMPROVE	Transportation	$560	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0131 CAMPBELLTON ROAD WIDENIN	Transportation	$69,339	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0130 GREENBRIAR PARKWAY RECON	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0409 BROWNLEE ROAD BRIDGE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1301 STORMWATER UTILITY MANAG	Enviromental Protection and Enhancement	$30	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$326,804	$326,604	$318,604	$310,604	$302,604	$0
Total			$1,013,089	$666,431	$318,604	$310,604	$302,604	$0

FY 12 CAPITAL BUDGET STATUS

1995 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$242,846	$20,713	$4,713	$0	$0	$0
Appropriations	$242,846	$20,731	$4,713	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$242,846	$20,713	$4,713	$0	$0	$0
Total	$242,846	$20,713	$4,713	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	Transportation	$184,667	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$29,466	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$28,713	$20,731	$4,713	$0	$0	$0
Total		$242,846	$20,731	$4,713	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	G0203 NEIGHBORHOOD TRAFFIC MAN	Transportation	$127,040	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0139 HOWELL MILL RD WIDENING	Transportation	$8,732	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0103 TRAFFIC SIGNAL INSTALLAT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0101 TRAFFIC SIGNAL MODERNIZA	Transportation	$48,895	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$29,466	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$28,713	$20,731	$4,713	$0	$0	$0
Total			$242,846	$20,731	$4,713	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1996 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$168,688	$136,169	$126,169	$116,169	$106,469	$0
Appropriations	$168,688	$136,169	$126,169	$116,169	$106,469	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$168,688	$136,169	$126,169	$116,169	$106,469	$0
Total	$168,688	$136,169	$126,169	$116,169	$106,469	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$22,519	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$10,000	$10,000	$10,000	$10,000	$10,000	$0
NON-DEPARTMENTAL	Administrative Support	$136,169	$126,169	$116,169	$106,169	$96,469	$0
Total		$168,688	$136,169	$126,169	$116,169	$106,469	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0100 DEBT SERVICE ADMINISTRAT	Administrative Support	$22,519	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$10,000	$10,000	$10,000	$10,000	$10,000	$0
NON-DEPARTMENTAL	Administration	Administrative Support	$136,169	$126,169	$116,169	$106,169	$96,469	$0
Total			$168,688	$136,169	$126,169	$116,169	$106,469	$0

FY 12 CAPITAL BUDGET STATUS

1996 G.O. Public Improvement Bond Part B

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$855,578	$528,530	$520,530	$512,530	$504,530	$496,530
Appropriations	$855,578	$528,530	$520,530	$512,530	$504,530	$496,530

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$855,578	$528,530	$520,530	$512,530	$504,530	$496,530
Total	$855,578	$528,530	$520,530	$512,530	$504,530	$496,530

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$317,365	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$1,683	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$536,530	$528,530	$520,530	$512,530	$504,530	$496,530
Total		$855,578	$528,530	$520,530	$512,530	$504,530	$496,530

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0139 HOWELL MILL RD WIDENING	Transportation	$162,862	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0417 WALL STREET VIADUCT	Transportation	$154,503	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1301 STORMWATER UTILITY MANAG	Enviromental Protection and Enhancement	$1,683	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$536,530	$528,530	$520,530	$512,530	$504,530	$496,530
Total			$855,578	$528,530	$520,530	$512,530	$504,530	$496,530

FY 12 CAPITAL BUDGET STATUS

1997 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$286,430	$272,642	$262,142	$251,642	$241,142	$230,642
Appropriations	$286,430	$272,642	$262,142	$251,642	$241,142	$230,642

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$286,430	$272,642	$262,142	$251,642	$241,142	$230,642
Total	$286,430	$272,642	$262,142	$251,642	$241,142	$230,642

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$2,500	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Enviromental Protection and Enhancement	$789	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$283,142	$272,642	$262,142	$251,642	$241,142	$230,642
Total		$286,430	$272,642	$262,142	$251,642	$241,142	$230,642

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0100 DEBT SERVICE ADMINISTRAT	Administrative Support	$2,500	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0213 UNDERGROUND STORAGE TANK	Enviromental Protection and Enhancement	$789	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$283,142	$272,642	$262,142	$251,642	$241,142	$230,642
Total			$286,430	$272,642	$262,142	$251,642	$241,142	$230,642

FY 12 CAPITAL BUDGET STATUS

1997 G.O. Public Improvement Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$578,592	$0	$0	$0	$0	$0
Appropriations	$578,592	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$578,592	$0	$0	$0	$0	$0
Total	$578,592	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$260,586	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$236,258	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Administration	$66,201	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Recreational and Cultural Facilities	$855	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$14,691	$0	$0	$0	$0	$0
Total		$578,592	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0100 DEBT SERVICE ADMINISTRAT	Administrative Support	$2,375	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0231 RESTRICTED RESERVE FOR C	Administrative Support	$255,361	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	Administrative Support	$2,850	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0131 CAMPBELLTON ROAD WIDENIN	Transportation	$236,258	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	0	Administration	$66,201	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0307 PIEDMONT PARK	Recreational and Cultural Facilities	$855	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	0	Administration	$14,691	$0	$0	$0	$0	$0
Total			$578,592	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1998 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$73,252	$0	$0	$0	$0	$0
Appropriations	$73,252	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$73,252	$0	$0	$0	$0	$0
Total	$73,252	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$2,500	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Public Safety	$2,266	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	City Wide Capital Projects	$56,694	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Enviromental Protection and Enhancement	$1,792	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$10,000	$0	$0	$0	$0	$0
Total		$73,252	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0100 DEBT SERVICE ADMINISTRAT	Administrative Support	$2,500	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0213 FIRE STATION 13	Public Safety	$2,266	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0201 CITY WIDE SYSTEM UPGRADE	City Wide Capital Projects	$56,694	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0213 UNDERGROUND STORAGE TANK	Enviromental Protection and Enhancement	$1,792	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$10,000	$0	$0	$0	$0	$0
Total			$73,252	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1999 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$13,428	$0	$0	$0	$0	$0
Appropriations	$13,428	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$13,428	$0	$0	$0	$0	$0
Total	$13,428	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	City Wide Capital Projects	$3,203	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$225	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$10,000	$0	$0	$0	$0	$0
Total		$13,428	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0240 CITYWIDE SYSTEMS	City Wide Capital Projects	$3,203	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$225	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$10,000	$0	$0	$0	$0	$0
Total			$13,428	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2000 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$237,334	$109,701	$99,701	$89,701	$79,701	$0
Appropriations	$237,334	$109,701	$99,701	$89,701	$79,701	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$237,334	$109,701	$99,701	$89,701	$79,701	$0
Total	$237,334	$109,701	$99,701	$89,701	$79,701	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$2,501	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$115,122	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$10	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$119,701	$109,701	$99,701	$89,701	$79,701	$0
Total		$237,334	$109,701	$99,701	$89,701	$79,701	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0100 DEBT SERVICE ADMINISTRAT	Administrative Support	$2,501	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0170 SAFETY SPEED HUMPS, CD-6	Transportation	$7,466	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0401 PARKING METER REPLACEMEN	Transportation	$50	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0334 CITYWIDE SIDEWALK PROGRA	Transportation	$107,606	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$10	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$119,701	$109,701	$99,701	$89,701	$79,701	$0
Total			$237,334	$109,701	$99,701	$89,701	$79,701	$0

FY 12 CAPITAL BUDGET STATUS

2000 Park Improvement Bond Fd

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$11,837	$0	$0	$0	$0	$0
Appropriations	$11,837	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$11,837	$0	$0	$0	$0	$0
Total	$11,837	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$2,007	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$9,830	$0	$0	$0	$0	$0
Total		$11,837	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	Administrative Support	$2,007	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$9,830	$0	$0	$0	$0	$0
Total			$11,837	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2001 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,520,118	$0	$0	$0	$0	$0
Appropriations	$1,520,118	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$1,520,118	$0	$0	$0	$0	$0
Total	$1,520,118	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	$4,275	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Administrative Support	$2,376	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Public Safety	$487,822	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$865,562	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreational and Cultural Facilities	$70	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administrative Support	$3,208	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$156,807	$0	$0	$0	$0	$0
Total		$1,520,118	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	Administration	$4,275	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Z0100 DEBT SERVICE ADMINISTRAT	Administrative Support	$2,376	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0214 FIRE STATION 14	Public Safety	$117,483	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0222 FIRE STATION 22 CONSTRUC	Public Safety	$234,966	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0213 FIRE STATION 13	Public Safety	$135,373	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0529 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0526 SIDEWALK IMPROVEMENTS, D	Transportation	$180,145	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0532 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0558 INTERSECTION IMPROVEMENT	Transportation	$129,580	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0536 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0535 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0534 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0533 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0530 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0527 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0525 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0528 SIDEWALK IMPROVEMENTS, D	Transportation	$55,584	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreational and Cultural Facilities	$53	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0999 CIVIC CENTER	Recreational and Cultural Facilities	$16	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0101 CITY HALL RENOVATION AND	Administrative Support	$3,208	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	0	Administration	$156,807	$0	$0	$0	$0	$0
Total			$1,520,118	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2001 Quality Of Life Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$534,885	$217,414	$164,914	$112,414	$59,914	$0
Appropriations	$534,885	$217,414	$164,914	$112,414	$59,914	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$534,885	$217,414	$164,914	$112,414	$59,914	$0
Total	$534,885	$217,414	$164,914	$112,414	$59,914	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$3,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$261,971	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	ADMINISTRATION	$269,914	$217,414	$164,914	$112,414	$59,914	$0
Total		$534,885	$217,414	$164,914	$112,414	$59,914	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	Administrative Support	$3,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0743 UNPAVED STREET PAVINGS,	Transportation	$20,983	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0623 LIVABLE COMMUNITIES ADMI	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0736 UNPAVED STREET PAVINGS,	Transportation	$12,755	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0734 HARRIS HOMES STREET RECO	Transportation	$829	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0703 BICYCLE RTE RESTRIPING/M	Transportation	$1,316	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0536 SIDEWALK IMPROVEMENTS, D	Transportation	$9,672	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0722 ST RESURFACING & RECONST	Transportation	$3,688	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0610 GREENSPACE ENHANCEMENT,A	Transportation	$388	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0559 INTERSECTION IMPROVEMENT	Transportation	$91,948	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0557 INTERSECTION IMPROVEMENT	Transportation	$20	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0553 SIMPSON ROAD STREETSCAPE	Transportation	$5,562	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0528 SIDEWALK IMPROVEMENTS, D	Transportation	$14,557	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0526 SIDEWALK IMPROVEMENTS, D	Transportation	$58,221	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0603 CITYWIDE GREENWAY TRAIL	Transportation	$12,930	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0190 TRAFFIC SIGNALS & COMMUN	Transportation	$4,684	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0174 TRAFFIC SIGNALS & COMM.,	Transportation	$6,029	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0162 TRAFFIC CALMING MEASURES	Transportation	$5,670	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0151 SPEED HUMP INSTALLATIONS	Transportation	$1,787	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0150 SPEED HUMP INSTALLATIONS	Transportation	$2,685	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0745 UNPAVED STREET PAVINGS,	Transportation	$4,285	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0744 UNPAVED STREET PAVINGS,	Transportation	$3,962	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0738 UNPAVED STREET PAVINGS,	Transportation	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	0	ADMINISTRATION	$269,914	$217,414	$164,914	$112,414	$59,914	$0
Total			$534,885	$217,414	$164,914	$112,414	$59,914	$0

FY 12 CAPITAL BUDGET STATUS

2002 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$499,934	$472,152	$466,152	$460,152	$454,152	$448,152
Appropriations	$499,934	$472,152	$466,152	$460,152	$454,152	$448,152

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$499,934	$472,152	$466,152	$460,152	$454,152	$448,152
Total	$499,934	$472,152	$466,152	$460,152	$454,152	$448,152

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$1,500	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Public Safety	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$20,282	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$478,152	$472,152	$466,152	$460,152	$454,152	$448,152
Total		$499,934	$472,152	$466,152	$460,152	$454,152	$448,152

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	Administrative Support	$1,500	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0228 FIRE STATION 28 CONSTRUC	Public Safety	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0213 FIRE STATION 13	Public Safety	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$20,282	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$478,152	$472,152	$466,152	$460,152	$454,152	$448,152
Total			$499,934	$472,152	$466,152	$460,152	$454,152	$448,152

FY 12 CAPITAL BUDGET STATUS

2002 Traffic Court Facility Bond

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$187,198	$0	$0	$0	$0	$0
Appropriations	$187,198	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$187,198	$0	$0	$0	$0	$0
Total	$187,198	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	Administrative Support	$152,665	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$34,534	$0	$0	$0	$0	$0
Total		$187,198	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	C0402 TRAFFIC COURT BUILDING R	Administrative Support	$5,141	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	C0404 LEASE/PUR-NEW TRAFFIC CO	Administrative Support	$147,524	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$34,534	$0	$0	$0	$0	$0
Total			$187,198	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2003 Go Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$9,345	$0	$0	$0	$0	$0
Appropriations	$9,345	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$9,345	$0	$0	$0	$0	$0
Total	$9,345	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$875	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$470	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$8,000	$0	$0	$0	$0	$0
Total		$9,345	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	Administrative Support	$875	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0997 CIVIC CENTER	Recreation and Cultural Affairs	$463	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$8	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$8,000	$0	$0	$0	$0	$0
Total			$9,345	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2004 Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,407,583	$787,869	$624,026	$618,026	$612,026	$606,026
Appropriations	$1,407,583	$787,869	$624,026	$618,026	$612,026	$606,026

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$1,407,583	$787,869	$624,026	$618,026	$612,026	$606,026
Total	$1,407,583	$787,869	$624,026	$618,026	$612,026	$606,026

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FIRE SERVICES	Public Safety	$169,301	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Public Safety	$20,172	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$200,000	$157,842	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$1,866	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Transportation	$365,253	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administrative Support	$10,965	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$640,026	$630,026	$624,026	$618,026	$612,026	$606,026
Total		$1,407,583	$787,869	$624,026	$618,026	$612,026	$606,026

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FIRE SERVICES	C0240 FIRE STATION 18	Public Safety	$169,301	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	C0314 VARIOUS POLICE FAC. IMPR	Public Safety	$20,172	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	C0313 TECHWOOD PARK POLICE MIN	Public Safety	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0202 HILL STREET CONCRETE PLA	Transportation	$200,000	$157,842	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$1,686	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0999 CIVIC CENTER	Recreation and Cultural Affairs	$180	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0383 MLK NATATORIUM	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0794 CHESTER AVENUE FAC.	Transportation	$365,253	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0104 GENERAL IMPROVEMENTS CIT	Administrative Support	$10,965	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$640,026	$630,026	$624,026	$618,026	$612,026	$606,026
Total			$1,407,583	$787,869	$624,026	$618,026	$612,026	$606,026

FY 12 CAPITAL BUDGET STATUS

2004 Quality Of Life Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,188,555	$68,750	$0	$0	$0	$0
Appropriations	$1,188,555	$68,750	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$1,188,555	$68,750	$0	$0	$0	$0
Total	$1,188,555	$68,750	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PROCUREMENT	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$1,019,805	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$168,750	$68,750	$0	$0	$0	$0
Total		$1,188,555	$68,750	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PROCUREMENT	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0560 INTERSECTION IMPROVEMENT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0773 RALPH D. ABERNATHY BLVD	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0589 STREETSCAPE PROJECTS, DI	Transportation	$4,874	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0157 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0152 SPEED HUMP INSTALLATIONS	Transportation	$3,195	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0725 ST RESURFACING & RECONST	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0531 SIDEWALK IMPROVEMENTS, D	Transportation	$4,092	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0737 UNPAVED STREET PAVINGS,	Transportation	$6,656	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0770 PEACHTREE STREET BRIDGE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0638 LAKEWOOD HEIGHTS TOWN CE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0575 INTERSECTION IMPROVEMENT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0148 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0554 STREETSCAPE ADMINISTRATI	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0713 POWERS FERRY RD BRIDGE R	Transportation	$29,845	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0528 SIDEWALK IMPROVEMENTS, D	Transportation	$127,837	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0527 SIDEWALK IMPROVEMENTS, D	Transportation	$1,121	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0526 SIDEWALK IMPROVEMENTS, D	Transportation	$87,471	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0525 SIDEWALK IMPROVEMENTS, D	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0421 GENERAL BRIDGE IMPROVEME	Transportation	$29,970	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0413 MITCHELL ST VIADUCT	Transportation	$7,473	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0753 PIEDMONT RD BRIDGE ROW A	Transportation	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0596 METROPOLITAN STREETSCAPE	Transportation	$1,844	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0768 ADAMS DRIVE BRIDGE REPAI	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0195 TRAFFIC SIGNALS & COMMUN	Transportation	$11,709	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0193 TRAFFIC SIGNALS & COMMUN	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0188 TRAFFIC SIGNALS & COMMUN	Transportation	$7,030	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0764 BRIDGE IMPROVEMENT DESIG	Transportation	$4,150	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0761 BICYCLE SIGNAGE FIFTEEN	Transportation	$5,350	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0645 GREENBRIAR AREA (FUTURE	Transportation	$79,251	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0644 CASCADE/MAYS VILLAGE CEN	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0643 BOLTON ROAD/HOLLYWOOD RO	Transportation	$89,774	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0635 GREENWAY TRAIL PROJECTS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0634 SOUTHTOWN TRAIL/S RIVER	Transportation	$39,979	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0587 STREETSCAPE PROJECTS, DI	Transportation	$11,168	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0586 STREETSCAPE PROJECTS, DI	Transportation	$20,279	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0584 STREETSCAPE PROJECTS, DI	Transportation	$6,886	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0583 STREETSCAPE PROJECTS, DI	Transportation	$915	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0582 STREETSCAPE PROJECTS, DI	Transportation	$30,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0580 INTERSECTION IMPROVEMENT	Transportation	$10,762	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0577 INTERSECTION IMPROVEMENT	Transportation	$16,212	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0576 INTERSECTION IMPROVEMENT	Transportation	$32,661	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0574 INTERSECTION IMPROVEMENT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0558 INTERSECTION IMPROVEMENT	Transportation	$5,059	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0178 TRAFFIC SIGNAL ADMIN & P	Transportation	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	G0177 SPEED HUMP & CALMING DEV	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0174 TRAFFIC SIGNALS & COMM.,	Transportation	$11,069	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0172 TRAFFIC SIGNALS & COMM.,	Transportation	$25,480	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0155 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0153 SPEED HUMP INSTALLATIONS	Transportation	$2,138	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0151 SPEED HUMP INSTALLATIONS	Transportation	$847	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0150 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0149 SPEED HUMP INSTALLATIONS	Transportation	$6,447	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0142 PARKING METER MAINTENANC	Transportation	$227	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0744 UNPAVED STREET PAVINGS,	Transportation	$16,407	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0740 UNPAVED STREET PAVINGS,	Transportation	$436	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0739 UNPAVED STREET PAVINGS,	Transportation	$5,953	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0736 UNPAVED STREET PAVINGS,	Transportation	$21,131	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0731 ST. RESURFACING & RECONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0730 ST. RESURFACING & RECONS	Transportation	$163	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0729 ST. RESURFACING & RECONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0728 ST. RESURFACING & RECONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0726 ST RESURFACING & RECONST	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0724 ST RESURFACING & RECONST	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0723 ST RESURFACING & RECONST	Transportation	$9,300	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0722 ST RESURFACING & RECONST	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0704 BICYCLE SIGNAGE & MARKIN	Transportation	$88,732	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0610 GREENSPACE ENHANCEMENT,A	Transportation	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0555 INTERSECTION IMPROVEMENT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0542 SIDEWALK PGM MGMT & DESI	Transportation	$5,693	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0536 SIDEWALK IMPROVEMENTS, D	Transportation	$22,067	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0535 SIDEWALK IMPROVEMENTS, D	Transportation	$20,231	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0534 SIDEWALK IMPROVEMENTS, D	Transportation	$606	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0533 SIDEWALK IMPROVEMENTS, D	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0532 SIDEWALK IMPROVEMENTS, D	Transportation	$43,785	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0530 SIDEWALK IMPROVEMENTS, D	Transportation	$4,509	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0529 SIDEWALK IMPROVEMENTS, D	Transportation	$2,317	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0745 UNPAVED STREET PAVINGS,	Transportation	$11,244	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0559 INTERSECTION IMPROVEMENT	Transportation	$1,239	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0762 RESTRIPING AND GEOMETRIC	Transportation	$24,327	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0578 INTERSECTION IMPROVEMENT	Transportation	$19,895	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$168,750	$68,750	$0	$0	$0	$0
Total			$1,188,555	$68,750	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2005 B Go Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,117,477	$350,000	$0	$0	$0	$0
Appropriations	$1,117,477	$350,000	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$1,117,477	$350,000	$0	$0	$0	$0
Total	$1,117,477	$350,000	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF CORRECTIONS	Public Safety	$2,452	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Administrative Support	$12,986	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Public Safety	$189,382	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Public Safety	$176,373	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administrative Support	$494,459	$150,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	$220	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administrative Support	$1,513	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$120	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administrative Support	$213,779	$200,000	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$26,192	$0	$0	$0	$0	$0
Total		$1,117,477	$350,000	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF CORRECTIONS	C0101 PRE-TRIAL DETENTION FACI	Public Safety	$2,452	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Z0251 G.O. BOND DATED 12/01/05	Administrative Support	$12,986	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0240 FIRE STATION 18	Public Safety	$92,446	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0213 FIRE STATION 13	Public Safety	$96,937	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	C0314 VARIOUS POLICE FAC. IMPR	Public Safety	$176,373	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	A0602 MAINTENANCE - CHESTER AV	Administrative Support	$272,429	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	A0601 HILL STREET FACILITY	Administrative Support	$222,030	$150,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	Administration	$220	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1701 CIVIC CENTER - DEPARTMEN	Administrative Support	$1,513	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$120	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0104 GENERAL IMPROVEMENTS CIT	Administrative Support	$213,779	$200,000	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$26,192	$0	$0	$0	$0	$0
Total			$1,117,477	$350,000	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2005a Park Improvement Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$7,145,657	$1,388,521	$1,735,651	$1,041,391	$694,261	$0
Appropriations	$7,145,657	$1,388,521	$1,735,651	$1,041,391	$694,261	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$7,145,657	$1,388,521	$1,735,651	$1,041,391	$694,261	$0
Total	$7,145,657	$1,388,521	$1,735,651	$1,041,391	$694,261	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administrative Support	$1,002,864	$668,576	$835,720	$501,432	$334,288	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$1,941,808	$719,945	$899,931	$539,959	$359,972	$0
NON-DEPARTMENTAL	Administration	$4,200,985	$0	$0	$0	$0	$0
Total		$7,145,657	$1,388,521	$1,735,651	$1,041,391	$694,261	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0704 PARK REVENUE BONDS 2005	Administrative Support	$1,002,864	$668,576	$835,720	$501,432	$334,288	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D09B6 CONSTRUCTION OF BLDGS.,	Recreation and Cultural Affairs	$1,087,933	$719,945	$899,931	$539,959	$359,972	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18AA MUNICIPAL ARTS RESERVE	Recreation and Cultural Affairs	$37,415	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D14B6 CITY WIDE PARK FURNITURE	Recreation and Cultural Affairs	$107,692	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D11B6 GROUND & SITE IMPRVS., C	Recreation and Cultural Affairs	$173,323	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D05B6 BASKETBALL COURT IMPRVS.	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D03B6 SWIMMING POOL IMPRVS., C	Recreation and Cultural Affairs	$501,170	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D02B6 LIGHTING IMPROVEMENTS, C	Recreation and Cultural Affairs	$34,274	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$4,200,985	$0	$0	$0	$0	$0
Total			$7,145,657	$1,388,521	$1,735,651	$1,041,391	$694,261	$0

FY 12 CAPITAL BUDGET STATUS

2007a Bond Project Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,342,150	$734,898	$848,612	$621,184	$507,470	$0
Appropriations	$1,342,150	$734,898	$848,612	$621,184	$507,470	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$1,342,150	$734,898	$848,612	$621,184	$507,470	$0
Total	$1,342,150	$734,898	$848,612	$621,184	$507,470	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FIRE SERVICES	Public Safety	$217,296	$144,864	$181,080	$108,648	$72,432	$0
DEPARTMENT OF POLICE SERVICES	Public Safety	$204,231	$136,154	$170,192	$102,115	$68,077	$0
DEPARTMENT OF PUBLIC WORKS	Administrative Support	$864	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$260,756	$173,837	$217,297	$130,378	$86,919	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$8,706	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administrative Support	$83,080	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	Public Safety	$277,175	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$290,042	$280,042	$280,042	$280,042	$280,042	$0
Total		$1,342,150	$734,898	$848,612	$621,184	$507,470	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FIRE SERVICES	C0222 FIRE STATION 22 CONSTRUC	Public Safety	$217,296	$144,864	$181,080	$108,648	$72,432	$0
DEPARTMENT OF POLICE SERVICES	C0314 VARIOUS POLICE FAC. IMPR	Public Safety	$204,231	$136,154	$170,192	$102,115	$68,077	$0
DEPARTMENT OF PUBLIC WORKS	A0603 PUBLIC WORKS FACILITIES	Administrative Support	$864	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F1100 CITYWIDE SIDEWALKS IMPRO	Transportation	$260,756	$173,837	$217,297	$130,378	$86,919	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D11B6 GROUND & SITE IMPRVS., C	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18B6 MUNICIPAL ART, CITY-WIDE	Recreation and Cultural Affairs	$8,706	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0110 CITY FACILITIES IMPROVEM	Administrative Support	$83,080	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	C0422 MUNICIPAL COURT INFRASTR	Public Safety	$277,175	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$290,042	$280,042	$280,042	$280,042	$280,042	$0
Total			$1,342,150	$734,898	$848,612	$621,184	$507,470	$0

FY 12 CAPITAL BUDGET STATUS

2008A Quality of Life Improv Bond

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$8,060,260	$0	$0	$0	$0	$0
Appropriations	$8,060,260	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$8,060,260	$0	$0	$0	$0	$0
Total	$8,060,260	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PROCUREMENT	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$7,265,328	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$113,879	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$681,053	$0	$0	$0	$0	$0
Total		$8,060,260	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PROCUREMENT	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SWLK STSCP C1 DGN CNST & PRGM	Transportation	$822,614	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0728 ST. RESURFACING & RECONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0773 RALPH D. ABERNATHY BLVD	Transportation	$37,019	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	M.L. King Gateway Project	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0531 SIDEWALK IMPROVEMENTS, D	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0530 SIDEWALK IMPROVEMENTS, D	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0157 SPEED HUMP INSTALLATIONS	Transportation	$23,511	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0738 UNPAVED STREET PAVINGS,	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0723 ST RESURFACING & RECONST	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	2008 QOL Bond Administration	Transportation	$974,158	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	D. L. HOLLOWELL PRWY, STSCAPES	Transportation	$36,541	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MLK JR. DRIVE STREETSCAPES	Transportation	$149,023	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0770 PEACHTREE STREET BRIDGE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0585 STREETSCAPE PROJECTS, DI	Transportation	$18,720	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0525 SIDEWALK IMPROVEMENTS, D	Transportation	$30,340	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0150 SPEED HUMP INSTALLATIONS	Transportation	$3,246	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0559 INTERSECTION IMPROVEMENT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	UNDES STs BRDGs & VIAs CAT. 3	Transportation	$425,032	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	BICYCLE ROUTE SIGN & MARKS	Transportation	$162,762	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	STs, BRDGs, & VIAs (CAT. 3)	Transportation	$64,721	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0644 CASCADE/MAYS VILLAGE CEN	Transportation	$91,721	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	West End Park Improvement	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Chosewood Park Improvements	Transportation	$10,344	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0534 SIDEWALK IMPROVEMENTS, D	Transportation	$501,921	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0533 SIDEWALK IMPROVEMENTS, D	Transportation	$29,347	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0532 SIDEWALK IMPROVEMENTS, D	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0529 SIDEWALK IMPROVEMENTS, D	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0528 SIDEWALK IMPROVEMENTS, D	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0526 SIDEWALK IMPROVEMENTS, D	Transportation	$11,229	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0413 MITCHELL ST VIADUCT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0535 SIDEWALK IMPROVEMENTS, D	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0582 STREETSCAPE PROJECTS, DI	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0621 LINDBERGH CENTER	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0174 TRAFFIC SIGNALS & COMM.,	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0156 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0155 SPEED HUMP INSTALLATIONS	Transportation	$8,852	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0154 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0152 SPEED HUMP INSTALLATIONS	Transportation	$38,598	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0151 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0149 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0148 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0147 SPEED HUMP INSTALLATIONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0142 PARKING METER MAINTENANC	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0744 UNPAVED STREET PAVINGS,	Transportation	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0732 ST. RESURFACING & RECONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0731 ST. RESURFACING & RECONS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0727 ST RESURFACING & RECONST	Transportation	$295	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0726 ST RESURFACING & RECONST	Transportation	$7,384	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0725 ST RESURFACING & RECONST	Transportation	$120	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0724 ST RESURFACING & RECONST	Transportation	$157	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0721 ST RESURFACING & RECONST	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0708 FAIRBURN RD BRIDGE ROW A	Transportation	$199,220	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0622 WEST END MARTA AREA	Transportation	$38,718	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0615 GREENBRIAR (FUTURE MARTA	Transportation	$250,200	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0604 JONESBORO-MCDONOUGH PLAZ	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0543 ASHBY STREET STREETSCAPE	Transportation	$34,185	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Cahaba Drive Trail	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Sidewalks - ADA Ramps	Transportation	$97,771	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Tanyard Creek Trail Grnspc	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Grant Park Recreation Cntr	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	LAKE CLAIR PARK	Transportation	$255	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	2008 QOL Bond Sidewalk Crews	Transportation	$1,164,005	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	UNDES SDWLK & STSCPS (CAT. 1)	Transportation	$260,382	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CROSSWALK INSTALLATION	Transportation	$303,468	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	METROPOLITAN PKWY. SREETSCAPES	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MORELAND AVE S. STREETSCAPES	Transportation	$89	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MLK, DR/RDA BLVD/WESTVIEW DR	Transportation	$99,910	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	TRAFFIC SIGNALS (CAT. 4)	Transportation	$52,987	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	GREENSCAPE ENHANCE (CAT. 2)	Transportation	$136,379	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0192 TRAFFIC SIGNALS & COMMUN	Transportation	$269,554	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0641 BUCKHEAD PEDESTRIAN BRID	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0638 LAKEWOOD HEIGHTS TOWN CE	Transportation	$157,037	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0635 GREENWAY TRAIL PROJECTS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0589 STREETSCAPE PROJECTS, DI	Transportation	$329,113	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0586 STREETSCAPE PROJECTS, DI	Transportation	$368,945	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0153 SPEED HUMP INSTALLATIONS	Transportation	$30,076	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0642 WILDWOOD URBAN FOREST	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	STOWN TRL/S RVR GREENWAY	Transportation	$25,379	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PERCENT FOR THE ARTS PROGRAM	Recreation and Cultural Affairs	$113,879	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$681,053	$0	$0	$0	$0	$0
Total			$8,060,260	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Annual Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$169,707	$75,000	$0	$0	$0	$0
Appropriations	$169,707	$75,000	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$169,707	$75,000	$0	$0	$0	$0
Total	$169,707	$75,000	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	$11,435	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$151,603	$75,000	$0	$0	$0	$0
EXECUTIVE OFFICES	Administrative Support	$772	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Empowerment Zone	$256	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$5,641	$0	$0	$0	$0	$0
Total		$169,707	$75,000	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	Administration	$11,435	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0203 NEIGHBORHOOD TRAFFIC MAN	Transportation	$1,272	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0102 COMPUTER TRAFFIC CONTROL	Transportation	$3,065	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0121 ROXBORO ROAD UNDERPASS	Transportation	$45,837	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0105 CAMPBELLTON ROAD SEGMENT	Transportation	$63,174	$75,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Q0243 CASCADE/MAYS STREETSCAPE	Transportation	$38,255	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0101 CITY HALL RENOVATION AND	Administrative Support	$772	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0107 EMPOWERMENT - CHE	Empowerment Zone	$256	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$5,641	$0	$0	$0	$0	$0
Total			$169,707	$75,000	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

CAPITAL ASSET - FINANCE FUND

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$2,063,303	$0	$0	$0	$0	$0
Appropriations	$2,063,303	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$2,063,303	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$2,063,303	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FIRE SERVICES	Administration	$809,308	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	$845,316	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	$320,223	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administration	$88,456	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$0	$0	$0	$0	$0	$0
Total		$2,063,303	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FIRE SERVICES	Administration	Administration	$809,308	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	Administration	$845,316	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	Administration	$320,223	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administration	Administration	$88,456	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$0	$0	$0	$0	$0	$0
Total			$2,063,303	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

General Government Capital Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$23,650,279	$19,813,854	$15,776,707	$11,541,231	$7,091,465	$0
Appropriations	$23,650,279	$19,813,854	$15,776,707	$11,541,231	$7,091,465	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Charges for services	$17,400	$17,593	$16,010	$17,787	$17,980	$0
Investment Income	$45,476	$45,982	$41,843	$46,487	$46,992	$0
Miscellaneous Revenus	$23,587,403	$19,750,279	$15,718,854	$11,476,957	$7,026,493	$0
Total	$23,650,279	$19,813,854	$15,776,707	$11,541,231	$7,091,465	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF CORRECTIONS	Public Safety	$106,265	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Administration	$3,000	$3,000	$3,000	$3,000	$3,000	$0
DEPARTMENT OF FINANCE	Administrative Support	$9,091,360	$9,076,691	$9,076,691	$9,076,691	$5,331,089	$0
DEPARTMENT OF FIRE SERVICES	Public Safety	$387,859	$258,572	$323,216	$193,929	$129,286	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	Administrative Support	$86,653	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	City Wide Capital Projects	$185,416	$123,610	$154,513	$92,708	$61,805	$0
DEPARTMENT OF POLICE SERVICES	Public Safety	$253,344	$51,280	$64,100	$38,460	$25,640	$0
DEPARTMENT OF PUBLIC WORKS	Administration	$655,000	$655,000	$655,000	$655,000	$655,000	$0
DEPARTMENT OF PUBLIC WORKS	Enviromental Protection and Enhancement	$62,781	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$3,302,377	$1,248,687	$1,560,859	$936,515	$624,343	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$1,398,103	$426,314	$532,893	$319,736	$213,157	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Transportation	$76,385	$0	$0	$0	$0	$0

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Administration	$124,263	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Economic Development	$56,706	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Public Safety	$144,433	$96,289	$120,361	$72,217	$48,144	$0
NON-DEPARTMENTAL	Administration	$7,716,335	$7,874,411	$3,286,076	$152,975	$0	$0
Total		$23,650,279	$19,813,854	$15,776,707	$11,541,231	$7,091,465	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF CORRECTIONS	C0105 NEW PRE-TRIAL DETENTION	Public Safety	$106,265	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Administration	Administration	$3,000	$3,000	$3,000	$3,000	$3,000	$0
DEPARTMENT OF FINANCE	X0410 ADMIN.DEVELOPMENT RECOUP	Administrative Support	$9,076,691	$9,076,691	$9,076,691	$9,076,691	$5,331,089	$0
DEPARTMENT OF FINANCE	X0201 ADMINISTRATION	Administrative Support	$14,669	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0240 FIRE STATION 18	Public Safety	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0222 FIRE STATION 22 CONSTRUC	Public Safety	$272,222	$181,481	$226,852	$136,111	$90,741	$0
DEPARTMENT OF FIRE SERVICES	C0228 FIRE STATION 28 CONSTRUC	Public Safety	$115,637	$77,091	$96,364	$57,818	$38,546	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0104 COMMUNICATION INTEGRATIO	Administrative Support	$6,932	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0103 CAD SYSTEM	Administrative Support	$21,459	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0101 RADIO SYSTEM	Administrative Support	$58,262	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0203 FINANCIAL INFORMATION SY	City Wide Capital Projects	$119,635	$79,756	$99,696	$59,817	$39,878	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0202 CITY WIDE INFORMATION SY	City Wide Capital Projects	$65,781	$43,854	$54,818	$32,891	$21,927	$0
DEPARTMENT OF POLICE SERVICES	C0312 WORKSPACE-POLICE SPECIAL	Public Safety	$176,424	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	C0311 POLICE ACADEMY EXPANSION	Public Safety	$76,920	$51,280	$64,100	$38,460	$25,640	$0
DEPARTMENT OF PUBLIC WORKS	Administration	Administration	$655,000	$655,000	$655,000	$655,000	$655,000	$0
DEPARTMENT OF PUBLIC WORKS	H0204 CLOSURE, GUN CLUB ROAD L	Enviromental Protection and Enhancement	$62,781	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Lowery Blvd Streetscapes	Transportation	$39,779	$26,519	$33,149	$19,889	$13,260	$0
DEPARTMENT OF PUBLIC WORKS	F0183 HEADLAND DR. STREETSCAPE	Transportation	$23,590	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0182 GREENBRIAR PKWY-LANGFORD	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0367 BENJAMIN E. MAYES DRIVE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0130 GREENBRIAR PARKWAY RECON	Transportation	$52,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0502 MCDONOUGH BOULEVARD SIDE	Transportation	$10,552	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0546 METROPOLITAN PKWY STREET	Transportation	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0508 VENETIAN DRIVE SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0388 ASHBY STREET SIDEWALK	Transportation	$2,355	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0335 CLEVELAND AVE SIDEWALK (	Transportation	$2,295	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Southwest Atlanta Sidewalks	Transportation	$150,620	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	ADA Ramps/Swalk Imp	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Hollywood Rd Improvements	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Danforth Rd Swalk/Intersect	Transportation	$84,497	$56,331	$70,414	$42,248	$28,166	$0
DEPARTMENT OF PUBLIC WORKS	City Hall Sidewalks	Transportation	$60,000	$40,000	$50,000	$30,000	$20,000	$0
DEPARTMENT OF PUBLIC WORKS	Freemont Ave Road Construct	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Windermere Dr Sidewalk Imp	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Memorial Dr. Sidewalk Imp	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0360 COLLIER RD SIDEWALK PROJ	Transportation	$50,618	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0553 SIMPSON ROAD STREETSCAPE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0174 CITYWIDE TRAFFIC SIGNAL	Transportation	$632,021	$415,612	$519,515	$311,709	$207,806	$0
DEPARTMENT OF PUBLIC WORKS	F0358 PRYOR ROAD STREETSCAPE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0121 SHERWOOD FOREST TRAFFIC	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0515 WESTEND SIDEWALKS, CD-65	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0170 SAFETY SPEED HUMPS, CD-6	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0101 TRAFFIC SIGNAL MODERNIZA	Transportation	$83	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0540 PERRY HOMES SIDEWALKS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0509 VIOLET AVENUE SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Buckhead Village Redevelopment	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0425 HERMI'S BRIDGE PROJECT	Transportation	$23,309	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0597 IVAN ALLEN BLVD	Transportation	$80,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0754 PIEDMONT/LINDBERGH TRANS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0187 LANDRUM DRIVE EXIT	Transportation	$105,000	$70,000	$87,500	$52,500	$35,000	$0
DEPARTMENT OF PUBLIC WORKS	F0186 HIGHLAND CORRIDOR	Transportation	$65,941	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0185 MORNINGSIDE/LENOX PARK	Transportation	$125,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0181 BARGE RD./CAMPELLTON LCI	Transportation	$50,208	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0180 RALPH DAVID ABERNATHY LC	Transportation	$38,621	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0179 LEE STREET LCI GRANT	Transportation	$62,485	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0568 PRIOR ROAD STREETSCAPES	Transportation	$15,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0566 PERRY BLVD/HOLLYWOOD	Transportation	$15,730	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0395 GRANT TERRACE SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0378 W. PACES FERRY/PACES FER	Transportation	$296	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0375 MOROSGO DRIVE SIDEWALK	Transportation	$2,596	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0373 JONESBORO RD. (SR54) SID	Transportation	$2,830	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0372 JONESBORO RD. (SR54) SID	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0371 HANK AARON DR. SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0370 GLENWOOD AVE. SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0369 GILBERT ROAD SIDEWALK	Transportation	$685	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0368 FOREST PARK ROAD SIDEWAL	Transportation	$14,500	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0363 BOLTON ROAD SIDEWALK (PH	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0359 AVON AVENUE SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0347 PEOPLESTOWN SIDEWALK	Transportation	$121,503	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0346 OLD FOURTH WARD SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0345 STEWART AVE (METROPOLITA	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0344 WIEUCA ROAD SIDEWALK (PH	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0341 OLD CONLEY ROAD SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0340 NORTHSIDE DRIVE SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0339 NISKEY LAKE ROAD SIDEWAL	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0129 ROXBORO ROAD WIDENING	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0562 MLK, JR., DR. CORRIDOR I	Transportation	$100,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0552 RALPH DAVID ABERNATHY ST	Transportation	$60,000	$40,000	$50,000	$30,000	$20,000	$0
DEPARTMENT OF PUBLIC WORKS	F0551 PONCE DE LEON AVE STREET	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0549 NORTH HIGHLAND AVE STREE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0547 MIDTOWN STREETSCAPE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0545 MLK, JR. DRIVE STREETSCA	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0544 HOLLYWOOD RD/PERRY BLVD	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0543 ASHBY STREET STREETSCAPE	Transportation	$8,666	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0539 VILLAGES OF EAST LAKE	Transportation	$74,880	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0173 AIRLINE ST. & EZZARD ST.	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0172 CAMPBELLTON/GREENBRIAR/L	Transportation	$7,149	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0171 LINDBERGH/LAVISTA/CHESHI	Transportation	$60,175	$40,117	$50,146	$30,088	$20,058	$0
DEPARTMENT OF PUBLIC WORKS	F0513 CITY OF ATL SCHOOLS SIDE	Transportation	$87,473	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0512 CHEROKEE AVENUE PEDESTRI	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0511 CHESHIRE BRIDGE ROAD STR	Transportation	$21,575	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0510 WOODLAND AVENUE SIDEWALK	Transportation	$129	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0506 PINE STREET SIDEWALK	Transportation	$9,470	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0504 MONROE DRIVE SIDEWALK	Transportation	$4,639	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0503 MLK MARTA/DEKALB AVENUE	Transportation	$75,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0501 LAKEWOOD TRAIL	Transportation	$20,366	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0399 HEMPHILL SCHOOL ROAD SID	Transportation	$1,766	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0398 HATCHER AVENUE SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0397 HANK AARON AVENUE SIDEWA	Transportation	$3,867	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0396 GRANT WAY SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0392 DEFOORS AVENUE SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0386 SOUTHTOWNE MULTI-USE TRA	Transportation	$27,833	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0384 GRANT STREET PEDESTRIAN	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0382 CITY OF ATL SCHOOLS SIDE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0380 TRAFFIC SIGNAL INSTALLAT	Transportation	$56	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0379 TRAFFIC CALMING	Transportation	$4,424	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0424 BUCKHEAD PEDESTRIAN BRID	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	X0451 D.I.F.ADMIN-TRANSPORTATI	Transportation	$635,772	$423,848	$529,810	$317,886	$211,924	$0
DEPARTMENT OF PUBLIC WORKS	F0550 PEACHTREE ROAD STREETSCA	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0383 FAIRBURN ROAD SIDEWALK &	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0548 MORELAND AVENUE STREETSC	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0381 TRAFFIC SIGNAL MODERNIZA	Transportation	$79	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0356 CLEVELAND AVENUE (PHASE	Transportation	$12,553	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0336 CUSTER AVENUE SIDEWALK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0184 BOLTON RD. INTERSECTION	Transportation	$54,390	$36,260	$45,325	$27,195	$18,130	$0
DEPARTMENT OF PUBLIC WORKS	Piedmont Intersection Imprvmts	Transportation	$150,000	$100,000	$125,000	$75,000	$50,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0329 BICYCLE RACK PROJECT	Transportation	$50,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1001 SOUTHTOWNE TRAIL & GREEN	Recreation and Cultural Affairs	$46,086	$30,724	$38,405	$23,043	$15,362	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D11A5 SOUTHSIDE PARK EXPANSION	Recreation and Cultural Affairs	$18,636	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1010 ATL MEMORIAL PARK TRAIL	Recreation and Cultural Affairs	$87,461	$58,308	$72,885	$43,731	$29,154	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1140 PEACHTREE HILLS PARK	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1012 PEACHTREE CR TRAIL & GRE	Recreation and Cultural Affairs	$166,500	$111,000	$138,750	$83,250	$55,500	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1005 PROCTOR CR TRAIL & GREEN	Recreation and Cultural Affairs	$165,992	$110,662	$138,327	$82,996	$55,331	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1004 ADAMSVILLE PARK EXPANSIO	Recreation and Cultural Affairs	$2,364	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0354 PRYOR ROAD TRAIL	Recreation and Cultural Affairs	$69,360	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0353 PERKERSON-MILLICAN TRAIL	Recreation and Cultural Affairs	$60,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0351 HOLLYWOOD PLAZA TRAIL	Recreation and Cultural Affairs	$42,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D16B6 COMPREHEN IMPS MAJOR PKS	Recreation and Cultural Affairs	$149,814	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1157 WESTSIDE TRAIL DEVELOPME	Recreation and Cultural Affairs	$67,599	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	P0612 GREEN SPACE PGM., PARKS	Recreation and Cultural Affairs	$136,962	$65,621	$82,026	$49,216	$32,810	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0349 ENGLISH AVENUE TRAIL	Recreation and Cultural Affairs	$100,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0348 CENTENNIAL PARK TRAIL	Recreation and Cultural Affairs	$75,000	$50,000	$62,500	$37,500	$25,000	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Green Space	Recreation and Cultural Affairs	$138,128	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1009 KIRKWOOD/EDGEWOOD PARKS/	Recreation and Cultural Affairs	$72,201	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1121 TANYARD CREEK PARK GROUN	Transportation	$73,125	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1013 NANCY CREEK TRAIL & GREE	Transportation	$3,260	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Administration	Administration	$124,263	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	U0213 MECHANICS/PEOPLESTOWN/SU	Economic Development	$3,620	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	D1002 MEMORIAL DR/MLK DR/RAIL	Economic Development	$53,086	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	C0401 MUNICIPAL COURT BUILDING	Public Safety	$144,433	$96,289	$120,361	$72,217	$48,144	$0
NON-DEPARTMENTAL	Administration	Administration	$7,716,335	$7,874,411	$3,286,076	$152,975	$0	$0
Total			$23,650,279	$19,813,854	$15,776,707	$11,541,231	$7,091,465	$0

FY 12 CAPITAL BUDGET STATUS

GO REFUNDING SERIES 2009

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$84,544,616	$0	$0	$0	$0	$0
Appropriations	$84,544,616	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$84,544,616	$0	$0	$0	$0	$0
Total	$84,544,616	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$84,544,616	$0	$0	$0	$0	$0
Total		$84,544,616	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$84,544,616	$0	$0	$0	$0	$0
Total			$84,544,616	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Park Improvement Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$18,341,186	$18,033,692	$17,526,198	$16,881,825	$16,096,851	$0
Appropriations	$18,341,186	$18,033,692	$17,526,198	$16,881,825	$16,096,851	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$8,664,080	$8,712,754	$8,761,429	$8,810,103	$8,858,778	$0
Investment Income	$79,306	$79,752	$80,198	$80,643	$81,089	$0
Miscellaneous Revenus	$9,597,800	$9,241,186	$8,684,572	$7,991,078	$7,156,985	$0
Total	$18,341,186	$18,033,692	$17,526,198	$16,881,825	$16,096,851	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	$5,762,417	$4,267,501	$4,267,501	$4,267,501	$4,267,501	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administrative Support	$5,805,531	$5,889,533	$5,382,039	$4,737,665	$3,952,692	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Recreation and Cultural Affairs	$131,647	$38,492	$38,492	$38,492	$38,492	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Transportation	$17,343	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$6,624,248	$7,838,166	$7,838,166	$7,838,166	$7,838,166	$0
Total		$18,341,186	$18,033,692	$17,526,198	$16,881,825	$16,096,851	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	Administration	$5,762,417	$4,267,501	$4,267,501	$4,267,501	$4,267,501	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	P0303 SOUTHSIDE BUTLER STREET	Administrative Support	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	Administrative Support	$5,805,531	$5,889,533	$5,382,039	$4,737,665	$3,952,692	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D09D3 ADAMSVILLE RECREATION CE	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0732 EAST LAKE PARK	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1174 BUTLER PARK	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D04B6 TENNIS COURT IMPRVS., CI	Recreation and Cultural Affairs	$22,690	$22,690	$22,690	$22,690	$22,690	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D05B6 BASKETBALL COURT IMPRVS.	Recreation and Cultural Affairs	$0	$2,699	$2,699	$2,699	$2,699	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0929 BEDFORD PINE PARK	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D0952 DANIEL STANTON PARK	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1159 PERKERSON PARK	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1171 WILSON MILL PARK	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18AA MUNICIPAL ARTS RESERVE	Recreation and Cultural Affairs	$26,481	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1625 WASHINGTON PARK	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D13B6 ROOF REPLACEMENTS, CITY-	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D11B6 GROUND & SITE IMPRVS., C	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D07B6 HEATING, VENTIL. & A/C,	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D06B6 CITY WIDE FENCING AND WA	Recreation and Cultural Affairs	$30,677	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D03B6 SWIMMING POOL IMPRVS., C	Recreation and Cultural Affairs	$13,104	$13,104	$13,104	$13,104	$13,104	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D02B6 LIGHTING IMPROVEMENTS, C	Recreation and Cultural Affairs	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D14B6 CITY WIDE PARK FURNITURE	Recreation and Cultural Affairs	$38,696	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1144 WOODRUFF PARK	Transportation	$17,343	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$6,624,248	$7,838,166	$7,838,166	$7,838,166	$7,838,166	$0

Total	$18,341,186	$18,033,692	$17,526,198	$16,881,825	$16,096,851	$0

FY 12 CAPITAL BUDGET STATUS

Public Safety Facility Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$15,921,710	$0	$0	$0	$0	$0
Appropriations	$15,921,710	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$15,921,710	$0	$0	$0	$0	$0
Total	$15,921,710	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$15,921,710	$0	$0	$0	$0	$0
Total		$15,921,710	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$15,921,710	$0	$0	$0	$0	$0
Total			$15,921,710	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Solid Waste Management Fac Const Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$2,382,372	$0	$0	$0	$0	$0
Appropriations	$2,382,372	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$2,382,372	$0	$0	$0	$0	$0
Total	$2,382,372	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	$4,067	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Enviromental Protection and Enhancement	$1,142,353	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$130,445	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$1,105,508	$0	$0	$0	$0	$0
Total		$2,382,372	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	Administration	$4,067	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	H0206 CASCADE ROAD LANDFILL CL	Enviromental Protection and Enhancement	$208,589	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	H0205 KEY ROAD LANDFILL CLOSUR	Enviromental Protection and Enhancement	$203,760	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	H0204 CLOSURE, GUN CLUB ROAD L	Enviromental Protection and Enhancement	$730,004	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	H0207 EAST CONFEDERATE LANDFIL	Enviromental Protection and Enhancement	$130,445	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$1,105,508	$0	$0	$0	$0	$0
Total			$2,382,372	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Special Assessment Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$1,370,769	$339,838	$0	$0	$0	$0
Appropriations	$1,370,769	$339,838	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$1,370,769	$339,838	$0	$0	$0	$0
Total	$1,370,769	$339,838	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$841,150	$339,838	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Economic Development	$529,618	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$0	$0	$0	$0	$0	$0
Total		$1,370,769	$339,838	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	Y0301 PRIVATE PROPERTY CLEARAN	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Y0202 CURB, SIDEWALK & GUTTER	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Y0201 STREET PAVING	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Y0101 SEWER CONSTRUCTION	Enviromental Protection and Enhancement	$841,150	$339,838	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Y0302 PRIVATE PROPERTY DEMOLIT	Economic Development	$529,618	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$0	$0	$0	$0	$0	$0
Total			$1,370,769	$339,838	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Bond Sinking Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$0
Appropriations	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Taxes	$23,603,698	$23,886,943	$24,078,038	$24,270,663	$24,464,828	$0
Investment Income	$63,397	$64,158	$64,671	$65,189	$65,710	$0
Miscellaneous Revenus	$1,748,381	$1,464,376	$1,272,767	$1,079,625	$884,939	$0
Total	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$0
Total		$25,415,477	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$0
Total			$25,415,477	$25,415,477	$25,415,477	$25,415,477	$25,415,477	$0

FY 12 CAPITAL BUDGET STATUS

2000 Airport Revenue Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$13,061,995	$6,285,590	$3,066,468	$2,325,576	$2,233,864	$2,142,152
Appropriations	$13,061,995	$6,285,590	$3,066,468	$2,325,576	$2,233,864	$2,142,152

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$13,061,995	$6,285,590	$3,066,468	$2,325,576	$2,233,864	$2,142,152
Total	$13,061,995	$6,285,590	$3,066,468	$2,325,576	$2,233,864	$2,142,152

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Transportation	$6,776,404	$3,219,123	$740,892	$91,712	$91,712	$2,142,152
NON-DEPARTMENTAL	Administration	$6,285,590	$3,066,468	$2,325,576	$2,233,864	$2,142,152	$0
Total		$13,061,995	$6,285,590	$3,066,468	$2,325,576	$2,233,864	$2,142,152

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	Transportation	$234,108	$234,108	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6600 CAPITAL DESIGN & MGMT/DE	Transportation	$1,037,363	$740,892	$649,180	$0	$0	$0
DEPARTMENT OF AVIATION	E6101 AMPT	Transportation	$1,946,706	$432,665	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6045 PLANNING	Transportation	$71,258	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6043 EIP-GP SUBSTATION RELOCA	Transportation	$91,712	$91,712	$91,712	$91,712	$91,712	$2,142,152
DEPARTMENT OF AVIATION	E6011 AIRFIELD PAVEMENT REPLAC	Transportation	$70,588	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0133 APM EXTENSION & SUPPORT	Transportation	$939,310	$939,310	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0132 TERMINAL PLANNING & DESI	Transportation	$456,212	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	Transportation	$1,901,815	$753,103	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	Transportation	$27,333	$27,333	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$6,285,590	$3,066,468	$2,325,576	$2,233,864	$2,142,152	$0
Total			$13,061,995	$6,285,590	$3,066,468	$2,325,576	$2,233,864	$2,142,152

FY 12 CAPITAL BUDGET STATUS

2004 Airport Pfc Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$47,269,658	$332,670	$0	$0	$0	$0
Appropriations	$47,269,658	$332,670	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$47,269,658	$332,670	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$47,269,658	$332,670	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Transportation	$46,936,988	$332,670	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$332,670	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Transportation	$0	$0	$0	$0	$0	$0
Total		$47,269,658	$332,670	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6006 100% BAGGAGE SCREENING	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6088 ENABLING SCOPE-CONCOURSE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0120 SECURITY IMPROVEMENTS	Transportation	$850,102	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0903 COMMUTER RUNWAY AND TAXI	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0511 TAXIWAY CONSTRUCTION	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0506 COMMUTER RUNWAY PROJECT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0525 5TH RUNWAY (BRIDGE STRUC	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6035 MAYNARD H JACKSON INTERN	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0126 EASTSIDE TERMINAL	Transportation	$45,459,627	$332,670	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6090 BRIDGE STRUCTURE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6061 AIRCRAFT RESCUE & FIREFI	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6050 CONRAC SITE DEVELOPMENT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6030 CONCOURSE D COSMETIC UPG	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6014 APRON REPLACEMENT PROGRA	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6010 TAXIWAY "L" EXTENSION PH	Transportation	$323,561	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6007 NLVR ROADWAY	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	#N/A	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0520 COMMUTER RUNWAY	Transportation	$303,698	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$332,670	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	E0126 EASTSIDE TERMINAL	Transportation	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	E6010 TAXIWAY "L" EXTENSION PH	Transportation	$0	$0	$0	$0	$0	$0
Total			$47,269,658	$332,670	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2004 Airport Pfc Bond Fund F-K

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$17,961,631	$6,956,192	$0	$0	$0	$0
Appropriations	$17,961,631	$6,956,192	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$17,961,631	$6,956,192	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$17,961,631	$6,956,192	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Transportation	$11,005,440	$6,956,192	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$6,956,192	$0	$0	$0	$0	$0
Total		$17,961,631	$6,956,192	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	E0135 CONRAC APM CENTER	Transportation	$1,316,469	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0126 EASTSIDE TERMINAL	Transportation	$3,787,727	$6,956,192	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6019 APM AUTOMATIC TRAIN CONT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0133 APM EXTENSION & SUPPORT	Transportation	$5,901,244	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$6,956,192	$0	$0	$0	$0	$0
Total			$17,961,631	$6,956,192	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$3,008,953	$1,092,599	$0	$0	$0	$0
Appropriations	$3,008,953	$1,092,599	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$3,008,953	$1,092,599	$0	$0	$0	$0
Total	$3,008,953	$1,092,599	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Transportation	$1,916,354	$1,092,599	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$1,092,599	$0	$0	$0	$0	$0
Total		$3,008,953	$1,092,599	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	Transportation	$108,292	$77,758	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E1020 CAPITAL DESIGN & MGMT/DE	Transportation	$775,933	$674,299	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6042 LEASEHOLD MITIGATION, PH	Transportation	$705,422	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6019 APM AUTOMATIC TRAIN CONT	Transportation	$45,476	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	Transportation	$281,231	$340,542	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$1,092,599	$0	$0	$0	$0	$0
Total			$3,008,953	$1,092,599	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund F-K

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$17,878,637	$4,585,159	$1,790,778	$0	$0	$0
Appropriations	$17,878,637	$4,585,159	$1,790,778	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$17,878,637	$4,585,159	$1,790,778	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$17,878,637	$4,585,159	$1,790,778	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Transportation	$13,293,478	$2,794,381	$1,790,778	$0	$0	$0
NON-DEPARTMENTAL	Administration	$4,585,159	$1,790,778	$0	$0	$0	$0
Total		$17,878,637	$4,585,159	$1,790,778	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6800 CAPITAL DESIGN & MGMT/PG	Transportation	$964,235	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6600 CAPITAL DESIGN & MGMT/DE	Transportation	$145,909	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6029 CONCOURSE D-MIDPOINT EXP	Transportation	$105,424	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6019 APM AUTOMATIC TRAIN CONT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E1020 CAPITAL DESIGN & MGMT/DE	Transportation	$4,848,082	$794,381	$434,109	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	Transportation	$556,800	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0605 SIGNAGE AND GRAPHICS	Transportation	$211,765	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6023 CONCOURSE T-COSMETIC UPG	Transportation	$3,465,281	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0128 CONCOURSE B COSMETIC UPG	Transportation	$995,982	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6101 AMPT	Transportation	$2,000,000	$2,000,000	$1,356,669	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$4,585,159	$1,790,778	$0	$0	$0	$0
Total			$17,878,637	$4,585,159	$1,790,778	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2006 Airport Conrac Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$16,660	$0	$0	$0	$0	$0
Appropriations	$16,660	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$16,660	$0	$0	$0	$0	$0
Total	$16,660	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Transportation	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$16,660	$0	$0	$0	$0	$0
Total		$16,660	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0706 CONRAC PARKING FACILITY	Transportation	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$16,660	$0	$0	$0	$0	$0
Total			$16,660	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2010A BOND GENERAL AIRPORT REVENUE

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$129,815,696	$79,387	$0	$0	$0	$0
Appropriations	$129,815,696	$79,387	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$129,815,696	$79,387	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$129,815,696	$79,387	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$1,000,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Transportation	$100,000,000	$79,387	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$28,815,696	$0	$0	$0	$0	$0
Total		$129,815,696	$79,387	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	Administration	$1,000,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6035 MAYNARD H JACKSON INTERN	Transportation	$100,000,000	$79,387	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$28,815,696	$0	$0	$0	$0	$0
Total			$129,815,696	$79,387	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

2010B BD PFC & SUB LIEN GEN REV

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$201,332,764	$168,688	$0	$0	$0	$0
Appropriations	$201,332,764	$168,688	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$201,332,764	$168,688	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$201,332,764	$168,688	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Transportation	$201,164,075	$168,688	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$168,688	$0	$0	$0	$0	$0
Total		$201,332,764	$168,688	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	E6035 MAYNARD H JACKSON INTERN	Transportation	$201,164,075	$168,688	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$168,688	$0	$0	$0	$0	$0
Total			$201,332,764	$168,688	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

Airport Commercial Paper

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$6,065,781	$6,713,041	$7,360,301	$8,654,822	$9,302,082	$0
Appropriations	$6,065,781	$6,713,041	$7,360,301	$8,654,822	$9,302,082	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Other Financing Sources	$6,065,781	$6,713,041	$7,360,301	$8,654,822	$9,302,082	$0
Total	$6,065,781	$6,713,041	$7,360,301	$8,654,822	$9,302,082	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$6,065,781	$6,713,041	$7,360,301	$8,654,822	$9,302,082	$0
Total		$6,065,781	$6,713,041	$7,360,301	$8,654,822	$9,302,082	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	Administration	$6,065,781	$6,713,041	$7,360,301	$8,654,822	$9,302,082	$0
Total			$6,065,781	$6,713,041	$7,360,301	$8,654,822	$9,302,082	$0

FY 12 CAPITAL BUDGET STATUS

Airport Fac Revenue Bond Sinking Fd

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$385,206,046	$408,952,073	$411,893,630	$406,820,323	$410,574,454	$0
Appropriations	$385,206,046	$408,952,073	$411,893,630	$406,820,323	$410,574,454	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$171,572,727	$171,572,727	$171,572,727	$171,572,727	$171,572,727	$0
Other Financing Sources	$213,633,319	$237,379,346	$240,320,903	$235,247,597	$239,001,727	$0
Total	$385,206,046	$408,952,073	$411,893,630	$406,820,323	$410,574,454	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$385,206,046	$408,952,073	$411,893,630	$406,820,323	$410,574,454	$0
Total		$385,206,046	$408,952,073	$411,893,630	$406,820,323	$410,574,454	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$385,206,046	$408,952,073	$411,893,630	$406,820,323	$410,574,454	$0
Total			$385,206,046	$408,952,073	$411,893,630	$406,820,323	$410,574,454	$0

FY 12 CAPITAL BUDGET STATUS

Airport Passenger Facility Charge Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$614,857,247	$609,939,202	$695,368,741	$863,004,980	$1,031,978,903	$0
Appropriations	$614,857,247	$609,939,202	$695,368,741	$863,004,980	$1,031,978,903	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$0	$0	$0	$0	$0	$0
Charges for services	$174,261,000	$178,179,000	$182,097,000	$185,082,000	$185,082,000	$0
Investment Income	$4,456,000	$4,160,000	$3,345,000	$2,086,000	$2,086,000	$0
Miscellaneous Revenus	$436,140,247	$427,600,202	$509,926,741	$675,836,980	$844,810,903	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$614,857,247	$609,939,202	$695,368,741	$863,004,980	$1,031,978,903	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	ADMINISTRATION	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Transportation	$187,257,045	$100,012,461	$19,531,761	$18,194,077	$0	$0
NON-DEPARTMENTAL	ADMINISTRATION	$427,600,202	$509,926,741	$675,836,980	$844,810,903	$1,031,978,903	$0
Total		$614,857,247	$609,939,202	$695,368,741	$863,004,980	$1,031,978,903	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	0	ADMINISTRATION	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6011 AIRFIELD PAVEMENT REPLAC	Transportation	$4,240,244	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6010 TAXIWAY "L" EXTENSION PH	Transportation	$224,049	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Noise Insulation Program	Transportation	$3,148,235	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0405 STATION #40	Transportation	$2,484,103	$2,484,103	$1,337,684	$0	$0	$0
DEPARTMENT OF AVIATION	E0507 AIRFIELD-GENERAL IMPROVE	Transportation	$24,615,505	$24,615,505	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0603 N. TERM DEV AREA ROADS	Transportation	$18,194,077	$18,194,077	$18,194,077	$18,194,077	$0	$0
DEPARTMENT OF AVIATION	E6800 CAPITAL DESIGN & MGMT/PG	Transportation	$2,604,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	Transportation	$4,337,362	$2,115,310	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6600 CAPITAL DESIGN & MGMT/DE	Transportation	$3,612,187	$812,396	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6043 EIP-GP SUBSTATION RELOCA	Transportation	$3,052,931	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0135 CONRAC APM CENTER	Transportation	$1,628,172	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0126 EASTSIDE TERMINAL	Transportation	$50,800,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0520 COMMUTER RUNWAY	Transportation	$5,950,434	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	Transportation	$35,584,000	$35,584,000	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0514 AIP 24	Transportation	$5,583,851	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0511 TAXIWAY CONSTRUCTION	Transportation	$11,407,070	$11,407,070	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0120 SECURITY IMPROVEMENTS	Transportation	$4,214,355	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0605 SIGNAGE AND GRAPHICS	Transportation	$776,471	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0106 GENERAL IMPROVEMENTS	Transportation	$4,800,000	$4,800,000	$0	$0	$0	$0
NON-DEPARTMENTAL	0	ADMINISTRATION	$427,600,202	$509,926,741	$675,836,980	$844,810,903	$1,031,978,903	$0
Total			$614,857,247	$609,939,202	$695,368,741	$863,004,980	$1,031,978,903	$0

FY 12 CAPITAL BUDGET STATUS

Conrac Customer Service Fac Ch

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$65,108,882	$58,968,839	$76,412,839	$94,260,839	$111,386,839	$0
Appropriations	$65,108,882	$58,968,839	$76,412,839	$94,260,839	$111,386,839	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Charges for services	$27,380,000	$28,080,000	$28,790,000	$29,490,000	$29,490,000	$0
Investment Income	$72,000	$74,000	$78,000	$90,000	$90,000	$0
Miscellaneous Revenus	$37,656,882	$30,814,839	$47,544,839	$64,680,839	$81,806,839	$0
Total	$65,108,882	$58,968,839	$76,412,839	$94,260,839	$111,386,839	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$34,294,043	$11,424,000	$11,732,000	$12,454,000	$12,454,000	$0
NON-DEPARTMENTAL	Administration	$30,814,839	$47,544,839	$64,680,839	$81,806,839	$98,932,839	$0
Total		$65,108,882	$58,968,839	$76,412,839	$94,260,839	$111,386,839	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	Administration	$34,294,043	$11,424,000	$11,732,000	$12,454,000	$12,454,000	$0
NON-DEPARTMENTAL	Administration	Administration	$30,814,839	$47,544,839	$64,680,839	$81,806,839	$98,932,839	$0
Total			$65,108,882	$58,968,839	$76,412,839	$94,260,839	$111,386,839	$0

FY 12 CAPITAL BUDGET STATUS

Airport R&E Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$596,568,460	$249,503,602	$81,032,601	$50,882,601	$33,632,601	$0
Appropriations	$596,568,460	$249,503,602	$81,032,601	$50,882,601	$33,632,601	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$0	$0	$0	$0	$0	$0
Charges for services	$0	$0	$0	$0	$0	$0
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$506,568,460	$249,503,602	$81,032,601	$50,882,601	$33,632,601	$0
Other Financing Sources	$90,000,000	$0	$0	$0	$0	$0
Total	$596,568,460	$249,503,602	$81,032,601	$50,882,601	$33,632,601	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	Administration	$28,324,844	$23,324,844	$23,324,844	$23,324,844	$23,324,844	$0
DEPARTMENT OF AVIATION	Transportation	$342,064,858	$168,471,001	$30,150,000	$17,250,000	$0	$0
DEPARTMENT OF FIRE SERVICES	Administration	$1,327,000	$1,327,000	$1,327,000	$1,327,000	$1,327,000	$0
DEPARTMENT OF LAW	Administration	$3,716,600	$3,716,600	$3,716,600	$3,716,600	$3,716,600	$0
DEPARTMENT OF POLICE SERVICES	ADMINISTRATION	$353,306	$353,306	$353,306	$353,306	$353,306	$0
DEPARTMENT OF PROCUREMENT	Administration	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administration	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$220,781,852	$52,310,851	$22,160,851	$4,910,851	$4,910,851	$0
Total		$596,568,460	$249,503,602	$81,032,601	$50,882,601	$33,632,601	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	0	Administration	$28,324,844	$23,324,844	$23,324,844	$23,324,844	$23,324,844	$0
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	Transportation	$7,917,197	$7,747,684	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	Transportation	$57,100,130	$18,637,000	$17,250,000	$17,250,000	$0	$0
DEPARTMENT OF AVIATION	E6068 UPGRADE PARKING REVENUE	Transportation	$1,802,701	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0130 CONCOURSE D(AMT)	Transportation	$16,485,796	$12,675,000	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6097 BUILDING MAINTENANCE-P&D	Transportation	$2,051,192	$474,052	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0308 FUEL SPILL CONTAINMENT F	Transportation	$22,897	$22,897	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6600 CAPITAL DESIGN & MGMT/DE	Transportation	$16,905,670	$10,581,906	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0902 HAPEVILLE EASEMENT PROGR	Transportation	$11,625,099	$11,625,099	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0405 STATION #40	Transportation	$587,535	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0120 SECURITY IMPROVEMENTS	Transportation	$2,223,529	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0201 ROOF REPLACEMENT	Transportation	$1,885	$1,885	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6023 CONCOURSE T-COSMETIC UPG	Transportation	$9,304,552	$8,896,552	$0	$0	$0	$0
DEPARTMENT OF AVIATION	AIP 80 Study	Transportation	$743,721	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6147 REPLACEMENT OF PARK/RIDE	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E7000 LEGAL SERVICES	Transportation	$422,579	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6900 CAPITAL DESIGN & PROGRAM	Transportation	$4,225,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6800 CAPITAL DESIGN & MGMT/PG	Transportation	$14,245,922	$12,610,239	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6500 CAPITAL DESIGN & MGMT/PL	Transportation	$3,828,983	$1,500,000	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6096 PLANNING & DEVELOPMENT G	Transportation	$15,323,148	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6035 MAYNARD H JACKSON INTERN	Transportation	$67,053,674	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6030 CONCOURSE D COSMETIC UPG	Transportation	$183,529	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6004 SOUTH CARGO AND TECH CAM	Transportation	$1,355,830	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6003 HAIA N & S PARKING DECK	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0706 CONRAC PARKING FACILITY	Transportation	$8,039,255	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF AVIATION	E1030 CAPITAL DESIGN & MGMT/CO	Transportation	$56,931	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E1020 CAPITAL DESIGN & MGMT/DE	Transportation	$4,800,336	$4,800,336	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0204 NORTH CARGO BUILDING REN	Transportation	$576,706	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	AIRFIELD PAVEMENT REPAIRS	Transportation	$3,394,204	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0514 AIP 24	Transportation	$2,485,403	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0303 FUEL COMPLEX	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0701 PARKING DECKS	Transportation	$6,040,710	$6,040,710	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0603 N. TERM DEV AREA ROADS	Transportation	$1,350,000	$1,350,000	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0507 AIRFIELD-GENERAL IMPROVE	Transportation	$2,929,295	$2,540,251	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	Transportation	$1,633,427	$1,633,427	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0106 GENERAL IMPROVEMENTS	Transportation	$25,075,128	$25,075,128	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6029 CONCOURSE D-MIDPOINT EXP	Transportation	$12,900,000	$12,900,000	$12,900,000	$0	$0	$0
DEPARTMENT OF AVIATION	E0133 APM EXTENSION & SUPPORT	Transportation	$5,483,892	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0129 CONCOURSE C ASA PROJECT	Transportation	$14,725,000	$14,725,000	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Noise Insulation Program	Transportation	$5,000,000	$5,000,000	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6011 AIRFIELD PAVEMENT REPLAC	Transportation	$3,828,378	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Airport GIS	Transportation	$656,421	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	AIP 76	Transportation	$0	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0901 AIP 01	Transportation	$9,633,835	$9,633,835	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E1040 CAPITAL DESIGN & MGMT/PG	Transportation	$45,367	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	0	Administration	$1,327,000	$1,327,000	$1,327,000	$1,327,000	$1,327,000	$0
DEPARTMENT OF LAW	0	Administration	$3,716,600	$3,716,600	$3,716,600	$3,716,600	$3,716,600	$0
DEPARTMENT OF POLICE SERVICES	0	ADMINISTRATION	$353,306	$353,306	$353,306	$353,306	$353,306	$0
DEPARTMENT OF PROCUREMENT	0	Administration	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	0	Administration	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	0	Administration	$220,781,852	$52,310,851	$22,160,851	$4,910,851	$4,910,851	$0

Total	$596,568,460	$249,503,602	$81,032,601	$50,882,601	$33,632,601	$0

FY 12 CAPITAL BUDGET STATUS

1993 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$392,376	$0	$0	$0	$0	$0
Appropriations	$392,376	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$392,376	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$392,376	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$392,376	$0	$0	$0	$0	$0
Total		$392,376	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$392,376	$0	$0	$0	$0	$0
Total			$392,376	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1997 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$704,784	$0	$0	$0	$0	$0
Appropriations	$704,784	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$0	$0	$0	$0	$0	$0
Miscellaneous Revenus	$704,784	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$704,784	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$704,784	$0	$0	$0	$0	$0
Total		$704,784	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$704,784	$0	$0	$0	$0	$0
Total			$704,784	$0	$0	$0	$0	$0

FY 12 CAPITAL BUDGET STATUS

1999 Water And Wastewater Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$2,897,177	$15,000	$15,000	$15,000	$15,000	$0
Appropriations	$2,897,177	$15,000	$15,000	$15,000	$15,000	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Miscellaneous Revenus	$2,882,177	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$2,897,177	$15,000	$15,000	$15,000	$15,000	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$1,967,636	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$929,541	$15,000	$15,000	$15,000	$15,000	$0
Total		$2,897,177	$15,000	$15,000	$15,000	$15,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	I0260 INDIAN CREEK SEWER	Enviromental Protection and Enhancement	$759,687	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1501 W.P.C. PUMPING STATION I	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0283 SANITARY SEWER-ANNUAL CO	Enviromental Protection and Enhancement	$1,200,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1807 W.R.C./CONSENT DECREE	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0803 WATER MAINS, VARIOUS LOC	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0102 GEN IMPR, PUMP STATIONS/	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0223 GENERAL SEWER IMPROVEMEN	Enviromental Protection and Enhancement	$7,949	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0228 PEACHTREE INTERCEPTOR	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$929,541	$15,000	$15,000	$15,000	$15,000	$0
Total			$2,897,177	$15,000	$15,000	$15,000	$15,000	$0

FY 12 CAPITAL BUDGET STATUS

2001 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$46,683,738	$15,000	$15,000	$15,000	$15,000	$0
Appropriations	$46,683,738	$15,000	$15,000	$15,000	$15,000	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Miscellaneous Revenus	$46,668,738	$0	$0	$0	$0	$0
Total	$46,683,738	$15,000	$15,000	$15,000	$15,000	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	$26,877,884	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Administration	$143,376	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$19,179,122	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$483,356	$15,000	$15,000	$15,000	$15,000	$0
NON-DEPARTMENTAL	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
Total		$46,683,738	$15,000	$15,000	$15,000	$15,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0410 DEBT SERVICE REQUIREMENT	Administration	$26,877,884	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	Administration	$143,376	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0265 MCDANIAL ST SEWER SEPARA	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0803 WATER MAINS, VARIOUS LOC	Enviromental Protection and Enhancement	$1,767,503	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0272 ROCK AND VINE STREET SEW	Enviromental Protection and Enhancement	$283,998	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0280 CUSTER AVE. STORAGE & DE	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0269 DECLORINATION UPGRADES-C	Enviromental Protection and Enhancement	$2,572	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0267 CSO-WEST TUNNELS	Enviromental Protection and Enhancement	$1,717	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0266 CUSTER AVE SEWER SEPARAT	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0260 INDIAN CREEK SEWER	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1809 SOUTH RIVER-CONSENT DECR	Enviromental Protection and Enhancement	$241,075	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2202 FACILITIES EVALUATION	Enviromental Protection and Enhancement	$995,005	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0242 NANCY CREEK SEWER	Enviromental Protection and Enhancement	$33,728	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0504 GENERAL IMPROVEMENTS, C.	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Flood Repair	Enviromental Protection and Enhancement	$7,129,771	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0912 REPAIR & REPLACE LARGE W	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0813 SMALL METER INSTALLATION	Enviromental Protection and Enhancement	$5,500,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0273 SEWER GROUP 1 - REHABILI	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1913 UTOY CREEK WATER RECLAMA	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0283 SANITARY SEWER-ANNUAL CO	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0820 MCDANIEL WATER LINE REPL	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0204 GEN IMPR, HEMPHILL TREAT	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0223 GENERAL SEWER IMPROVEMEN	Enviromental Protection and Enhancement	$3,223,753	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$483,356	$15,000	$15,000	$15,000	$15,000	$0
NON-DEPARTMENTAL	J0803 WATER MAINS, VARIOUS LOC	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	J0813 SMALL METER INSTALLATION	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
Total			$46,683,738	$15,000	$15,000	$15,000	$15,000	$0

FY 12 CAPITAL BUDGET STATUS

2004 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$99,569,711	$15,000	$15,000	$15,000	$15,000	$0
Appropriations	$99,569,711	$15,000	$15,000	$15,000	$15,000	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Miscellaneous Revenus	$99,554,711	$0	$0	$0	$0	$0
Total	$99,569,711	$15,000	$15,000	$15,000	$15,000	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Administration	$50,368,036	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Administration	$1,733,824	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$34,762,483	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$12,705,367	$15,000	$15,000	$15,000	$15,000	$0
NON-DEPARTMENTAL	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
Total		$99,569,711	$15,000	$15,000	$15,000	$15,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Z0100 DEBT SERVICE ADMINISTRAT	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Z0410 DEBT SERVICE REQUIREMENT	Administration	$50,368,036	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	Administration	$1,733,824	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Administration	Administration	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0154 SOUTH RIVER BASIN RELIEF	Enviromental Protection and Enhancement	$481,419	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2025 RM CLAYTON-PRIMARY AREA	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	F0756 AHA- PERRY OFFSITE DEVEL	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0152 SANDY CREEK BASIN RELIEF	Enviromental Protection and Enhancement	$59,300	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0242 NANCY CREEK SEWER	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Hemphill & Chatt. WTP Phase 2	Enviromental Protection and Enhancement	$765,005	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0825 AUTOMATE HEMPHILL CHATTA	Enviromental Protection and Enhancement	$1,836	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1503 FLINT RIVER FORCE MAIN	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0816 HEMPHILL SOUTH TRANSMISS	Enviromental Protection and Enhancement	$60,900	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0815 ADAMSVILLE PUMP & MAINS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0813 SMALL METER INSTALLATION	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0811 FAIRBURN ROAD PUMP & WAT	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0514 SOIL REMEDIATION & SITE	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0297 SSES SEWER GROUPS	Enviromental Protection and Enhancement	$1,059,010	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0290 WEST AREA CSO TREATMENT	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0273 SEWER GROUP 1 - REHABILI	Enviromental Protection and Enhancement	$4,594	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0153 PROCTOR CREEK BASIN RELI	Enviromental Protection and Enhancement	$140,146	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0151 CAMP CREEK BASIN RELIEF	Enviromental Protection and Enhancement	$848	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0830 MDTWN,GA TECH & BEDFORD	Enviromental Protection and Enhancement	$274,749	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	J0828 CUSTOMER BILLING AND COL	Enviromental Protection and Enhancement	$425,440	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0827 ASSET MANAGEMENT SYSTEMS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0826 ELECTRICAL SWITCHGEAR RE	Enviromental Protection and Enhancement	$931	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	HEMPHILL CHATTAHOOCHEE HV	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0823 WATER LAB & LODGE RENOVA	Enviromental Protection and Enhancement	$105	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0822 SOUTH WEST MAIN IMPROVEM	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0819 GREENFERRY WATER LINE RE	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0817 RAW WATER TRANSMISSION M	Enviromental Protection and Enhancement	$56	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0814 BACKFLOW PREVENTORS FLOW	Enviromental Protection and Enhancement	$1,263,765	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0812 KOWETA ROAD PUMP & WATER	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2109 INTRENCHMENT CREEK SMALL	Enviromental Protection and Enhancement	$102,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2026 RM CLAYTON- BLDG TUNNEL	Enviromental Protection and Enhancement	$19,235	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2023 RM CLAYTON- COMPLIANCE U	Enviromental Protection and Enhancement	$1,339,878	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1812 SOUTH RIVER SMALL CAPITA	Enviromental Protection and Enhancement	$18,917	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1810 SOUTH RIVER ENERGY SYSTE	Enviromental Protection and Enhancement	$58,062	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	INFLUENT FORCE MAIN WASTE	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1502 PUMP STATION IMPROVEMENT	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0626 FACILITY ROOFING WASTEWA	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0624 LARGE DIAMETER CLEAN, FI	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0621 BOULEVARD TRUNK OVERFLOW	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0299 RIVERSIDE OUTFALL CAPACI	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0298 SEWER GROUP 2 REHABILITA	Enviromental Protection and Enhancement	$3,027,527	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	CAMP CREEK CAPACITY	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	J2002 PUBLIC HEALTH SECURITY-	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J2001 PUBLIC HEALTH SECURITY-W	Enviromental Protection and Enhancement	$1,500,002	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0271 SMALL DIAMETER SEWER REH	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0267 CSO-WEST TUNNELS	Enviromental Protection and Enhancement	$4,229,891	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0265 MCDANIAL ST SEWER SEPARA	Enviromental Protection and Enhancement	$1,001,075	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Flood Repair	Enviromental Protection and Enhancement	$17,668,541	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0264 GREENSFERRY SEWER SEPARA	Enviromental Protection and Enhancement	$944,716	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0401 W.R.C./CONSENT DECREE	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1001 DEVELOPMENT, NORTH AREA	Enviromental Protection and Enhancement	$28,268	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	D0654 DEERWOOD PARK	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0803 WATER MAINS, VARIOUS LOC	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0504 GENERAL IMPROVEMENTS, C.	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0204 GEN IMPR, HEMPHILL TREAT	Enviromental Protection and Enhancement	$286,267	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Hemphill Water Pump Station	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	South River Relief Tunnel & PS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0834 WATER & HYDRANT ASSESSME	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0814 SOUTH RIVER UPGRADE-HEAD	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	F0774 MCDANIEL GLENN REVITALIZ	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0623 LARGE DIAMETER SEWER REH	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0818 SLUDGE BELT PRESSES HTP/	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$12,705,367	$15,000	$15,000	$15,000	$15,000	$0
NON-DEPARTMENTAL	I0297 SSES SEWER GROUPS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	I2109 INTRENCHMENT CREEK SMALL	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	I0298 SEWER GROUP 2 REHABILITA	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	I0814 SOUTH RIVER UPGRADE-HEAD	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
Total			$99,569,711	$15,000	$15,000	$15,000	$15,000	$0

FY 12 CAPITAL BUDGET STATUS

2008 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$104,278,611	$15,000	$15,000	$15,000	$15,000	$0
Appropriations	$104,278,611	$15,000	$15,000	$15,000	$15,000	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Miscellaneous Revenus	$104,263,611	$0	$0	$0	$0	$0
Total	$104,278,611	$15,000	$15,000	$15,000	$15,000	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$104,278,611	$15,000	$15,000	$15,000	$15,000	$0
Total		$104,278,611	$15,000	$15,000	$15,000	$15,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$104,278,611	$15,000	$15,000	$15,000	$15,000	$0
Total			$104,278,611	$15,000	$15,000	$15,000	$15,000	$0

FY 12 CAPITAL BUDGET STATUS

Series 2009a Water & Wastewater

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$193,356,239	$15,000	$15,000	$15,000	$15,000	$0
Appropriations	$193,356,239	$15,000	$15,000	$15,000	$15,000	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Miscellaneous Revenus	$193,341,239	$0	$0	$0	$0	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$193,356,239	$15,000	$15,000	$15,000	$15,000	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF POLICE SERVICES	Enviromental Protection and Enhancement	$26,911,072	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$112,990,480	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$53,454,687	$15,000	$15,000	$15,000	$15,000	$0
NON-DEPARTMENTAL	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
Total		$193,356,239	$15,000	$15,000	$15,000	$15,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	Enviromental Protection and Enhancement	$26,911,072	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0834 WATER & HYDRANT ASSESSME	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0154 SOUTH RIVER BASIN RELIEF	Enviromental Protection and Enhancement	$7,895,570	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0271 SMALL DIAMETER SEWER REH	Enviromental Protection and Enhancement	$4,080,500	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0401 HEMPHILL PUMPING STATION	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1912 UTOY CREEK SMALL CAPITAL	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2023 RM CLAYTON- COMPLIANCE U	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Sewer Group 5 Rehabilitation	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	South Area Plant Consolidation	Enviromental Protection and Enhancement	$398,748	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Utilities GDOT & Municipal	Enviromental Protection and Enhancement	$1,250,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Peachtree Basin Cap Relief	Enviromental Protection and Enhancement	$12,197,646	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Flood Repair	Enviromental Protection and Enhancement	$4,540,801	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Sewer Group 4 Rehabilation	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	South River Relief Tunnel & PS	Enviromental Protection and Enhancement	$3,041,153	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0816 HEMPHILL SOUTH TRANSMISS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1203 ON-SITE SODIUM HYPOCHLOR	Enviromental Protection and Enhancement	$363,081	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0912 REPAIR & REPLACE LARGE W	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0833 NORTH AREA MAIN IMPROVEM	Enviromental Protection and Enhancement	$24,875,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0829 VA-HIGHLAND WATERLINE RE	Enviromental Protection and Enhancement	$879	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0813 SMALL METER INSTALLATION	Enviromental Protection and Enhancement	$659,954	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0514 SOIL REMEDIATION & SITE	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1914 UTOY CREEK WRC - TEMP. O	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0297 SSES SEWER GROUPS	Enviromental Protection and Enhancement	$74,174	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	I0290 WEST AREA CSO TREATMENT	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0273 SEWER GROUP 1 - REHABILI	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0152 SANDY CREEK BASIN RELIEF	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	A0512 DWM - OPERATIONS BUILDIN	Enviromental Protection and Enhancement	$450,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0830 MDTWN,GA TECH & BEDFORD	Enviromental Protection and Enhancement	$28,789,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0826 ELECTRICAL SWITCHGEAR RE	Enviromental Protection and Enhancement	$2,874,037	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0812 KOWETA ROAD PUMP & WATER	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2109 INTRENCHMENT CREEK SMALL	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1503 FLINT RIVER FORCE MAIN	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1502 PUMP STATION IMPROVEMENT	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0623 LARGE DIAMETER SEWER REH	Enviromental Protection and Enhancement	$4,080,500	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0298 SEWER GROUP 2 REHABILITA	Enviromental Protection and Enhancement	$1,110,625	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0501 PROGRAM MANAGEMENT-YEAR	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0267 CSO-WEST TUNNELS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0266 CUSTER AVE SEWER SEPARAT	Enviromental Protection and Enhancement	$164	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0264 GREENSFERRY SEWER SEPARA	Enviromental Protection and Enhancement	$941	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2202 FACILITIES EVALUATION	Enviromental Protection and Enhancement	$500,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0125 PROCTOR CREEK BASIN	Enviromental Protection and Enhancement	$9,824,585	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0202 H.T.P., RESERVOIR EXPANS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1001 DEVELOPMENT, NORTH AREA	Enviromental Protection and Enhancement	$3,614,018	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0803 WATER MAINS, VARIOUS LOC	Enviromental Protection and Enhancement	$2,092,026	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0504 GENERAL IMPROVEMENTS, C.	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0204 GEN IMPR, HEMPHILL TREAT	Enviromental Protection and Enhancement	$250,000	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	J0102 GEN IMPR, PUMP STATIONS/	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0281 INTRENCHMENT CREEK CSO T	Enviromental Protection and Enhancement	$27,078	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$53,454,687	$15,000	$15,000	$15,000	$15,000	$0
NON-DEPARTMENTAL	South River Relief Tunnel & PS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	J0514 SOIL REMEDIATION & SITE	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	I0297 SSES SEWER GROUPS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	I0154 SOUTH RIVER BASIN RELIEF	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	I0298 SEWER GROUP 2 REHABILITA	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	J0202 H.T.P., RESERVOIR EXPANS	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	J0401 HEMPHILL PUMPING STATION	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	I0125 PROCTOR CREEK BASIN	Enviromental Protection and Enhancement	$0	$0	$0	$0	$0	$0
Total			$193,356,239	$15,000	$15,000	$15,000	$15,000	$0

FY 12 CAPITAL BUDGET STATUS

Ser.2009B Water & Wastewater Rev Bd Fd

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$126,885	$126,885	$126,885	$126,885	$126,885	$0
Appropriations	$126,885	$126,885	$126,885	$126,885	$126,885	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Miscellaneous Revenus	$111,885	$111,885	$111,885	$111,885	$111,885	$0
Other Financing Sources	$0	$0	$0	$0	$0	$0
Total	$126,885	$126,885	$126,885	$126,885	$126,885	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$126,885	$126,885	$126,885	$126,885	$126,885	$0
Total		$126,885	$126,885	$126,885	$126,885	$126,885	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$126,885	$126,885	$126,885	$126,885	$126,885	$0
Total			$126,885	$126,885	$126,885	$126,885	$126,885	$0

FY 12 CAPITAL BUDGET STATUS

Special 1% Sales And Use Tax Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$0
Appropriations	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$0
Total	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$0
Total		$106,000,000	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	0	Administration	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$0
Total			$106,000,000	$106,000,000	$106,000,000	$106,000,000	$106,000,000	$0

FY 12 CAPITAL BUDGET STATUS

Water & Wastewater Sinking Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$237,889,525	$231,412,741	$224,778,779	$222,801,266	$222,815,214	$0
Appropriations	$237,889,525	$231,412,741	$224,778,779	$222,801,266	$222,815,215	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Investment Income	$2,256,615	$2,256,615	$2,256,615	$2,256,615	$2,256,615	$0
Miscellaneous Revenus	$0	$0	$0	$0	$0	$0
Other Financing Sources	$235,632,910	$229,156,126	$222,522,164	$220,544,651	$220,558,599	$0
Total	$237,889,525	$231,412,741	$224,778,779	$222,801,266	$222,815,214	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	$237,889,525	$231,412,741	$224,778,779	$222,801,266	$222,815,215	$0
Total		$237,889,525	$231,412,741	$224,778,779	$222,801,266	$222,815,215	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	Administration	Administration	$237,889,525	$231,412,741	$224,778,779	$222,801,266	$222,815,215	$0
Total			$237,889,525	$231,412,741	$224,778,779	$222,801,266	$222,815,215	$0

FY 12 CAPITAL BUDGET STATUS

Water and Wastewater R&E fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$215,514,714	$114,483,746	$114,483,746	$114,483,746	$114,483,746	$0
Appropriations	$215,514,714	$114,483,746	$114,483,746	$114,483,746	$114,483,746	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Intergovernmental Rev	$47,000,000	$0	$0	$0	$0	$0
Charges for services	$1,952,628	$1,952,628	$1,952,628	$1,952,628	$1,952,628	$0
Investment Income	$3,555,000	$3,555,000	$3,555,000	$3,555,000	$3,555,000	$0
Miscellaneous Revenus	$114,030,968	$60,000,000	$60,000,000	$60,000,000	$60,000,000	$0
Other Financing Sources	$48,976,118	$48,976,118	$48,976,118	$48,976,118	$48,976,118	$0
Total	$215,514,714	$114,483,746	$114,483,746	$114,483,746	$114,483,746	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Enviromental Protection and Enhancement	$11,717,440	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Enviromental Protection and Enhancement	$2,921,448	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Administration	$52,356,095	$52,356,095	$52,356,095	$52,356,095	$52,356,095	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Administrative Support	$2,576,377	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Enviromental Protection and Enhancement	$79,164,290	$10,633,902	$1,519,129	$0	$0	$0
EXECUTIVE OFFICES	Administration	$2,127,655	$2,127,655	$2,127,655	$2,127,655	$2,127,655	$0
EXECUTIVE OFFICES	Administrative Support	$1,650	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$64,649,758	$49,366,094	$58,480,867	$59,999,996	$59,999,996	$0
Total		$215,514,714	$114,483,746	$114,483,746	$114,483,746	$114,483,746	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FINANCE	Surcharge Reserve Project	Enviromental Protection and Enhancement	$11,717,440	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	Enviromental Protection and Enhancement	$2,921,448	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Administration	Administration	$52,429,230	$52,429,230	$52,429,230	$52,429,230	$52,429,230	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0501 PROGRAM MANAGEMENT-YEAR	Administrative Support	$1,365,388	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	C0404 LEASE/PUR-NEW TRAFFIC CO	Administrative Support	$1,210,989	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1505 CLEAN WATER ATLANTA, FLI	Enviromental Protection and Enhancement	$1,129,819	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1814 SOUTH RIVER PRIMARY CLAR	Enviromental Protection and Enhancement	$1,050,435	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1301 STORMWATER UTILITY MANAG	Enviromental Protection and Enhancement	$148,726	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J2002 PUBLIC HEALTH SECURITY-	Enviromental Protection and Enhancement	$83,426	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0260 INDIAN CREEK SEWER	Enviromental Protection and Enhancement	$1,798,760	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0401 HEMPHILL PUMPING STATION	Enviromental Protection and Enhancement	$151,803	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	DWM Hazard Mitigation	Enviromental Protection and Enhancement	$6,288,476	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0803 WATER MAINS, VARIOUS LOC	Enviromental Protection and Enhancement	$28,040	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2028 CLEAN WATER ATLANTA, R.M	Enviromental Protection and Enhancement	$1,695,084	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2110 INTRENCHMENT CREEK WRC C	Enviromental Protection and Enhancement	$16,842	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2016 PHOSPHOROUS REDUCTION FA	Enviromental Protection and Enhancement	$5,172,992	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1903 PHOSPHOROUS REDUCTION FA	Enviromental Protection and Enhancement	$1,109,112	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	ATL Water Customer Rebate Prgm	Enviromental Protection and Enhancement	$733,327	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Flood Repair	Enviromental Protection and Enhancement	$755,961	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0154 SOUTH RIVER BASIN RELIEF	Enviromental Protection and Enhancement	$30,382,577	$10,633,902	$1,519,129	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0281 INTRENCHMENT CREEK CSO T	Enviromental Protection and Enhancement	$92,890	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0280 CUSTER AVE. STORAGE & DE	Enviromental Protection and Enhancement	$179,996	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0298 SEWER GROUP 2 REHABILITA	Enviromental Protection and Enhancement	$8,512,176	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	I0274 CAMP CREEK OUTFALL SEWER	Enviromental Protection and Enhancement	$141,506	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J2001 PUBLIC HEALTH SECURITY-W	Enviromental Protection and Enhancement	$456,374	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0267 CSO-WEST TUNNELS	Enviromental Protection and Enhancement	$8,056,952	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0266 CUSTER AVE SEWER SEPARAT	Enviromental Protection and Enhancement	$722	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0264 GREENSFERRY SEWER SEPARA	Enviromental Protection and Enhancement	$230,708	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0125 PROCTOR CREEK BASIN	Enviromental Protection and Enhancement	$1,388	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0202 H.T.P., RESERVOIR EXPANS	Enviromental Protection and Enhancement	$12,807	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1001 DEVELOPMENT, NORTH AREA	Enviromental Protection and Enhancement	$10,911,114	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0504 GENERAL IMPROVEMENTS, C.	Enviromental Protection and Enhancement	$5,343	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0102 GEN IMPR, PUMP STATIONS/	Enviromental Protection and Enhancement	$16,933	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Administration	Administration	$2,054,520	$2,054,520	$2,054,520	$2,054,520	$2,054,520	$0
EXECUTIVE OFFICES	A0208 VEHICLE MAINTENANCE FACI	Administrative Support	$1,650	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	Administration	$64,649,758	$49,366,094	$58,480,867	$59,999,996	$59,999,996	$0
Total			$215,514,714	$114,483,746	$114,483,746	$114,483,746	$114,483,746	$0

FY 12 CAPITAL BUDGET STATUS

SOLID WASTE R&E FUND

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Anticipations	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$0
Appropriations	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$0
Total	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	ADMINISTRATION	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$0
Total		$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	Administration	ADMINISTRATION	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$0
Total			$4,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$0

TRUST FUNDS

Trust Fund is a fiduciary fund comprised of a variety of assets intended to provide benefits to an individual or organization. The trust fund is established to account for assets held by a government unit in a trustee capacity. A portion of the trust funds listed were established by trust agreements and are held for a specific purpose.

FY 12 CAPITAL BUDGET STATUS

Trust Fund

FUND SUMMARY

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Appropriations	$32,252,373	$0	$0	$0	$0	$0
Anticipations	$32,252,373	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
Miscellaneous Revenus	$29,834,847	$0	$0	$0	$0	$0
Charges for services	$707,345	$0	$0	$0	$0	$0
Contributions and Donations	$1,265,464	$0	$0	$0	$0	$0
Fines and Forfeitures	$210,497	$0	$0	$0	$0	$0
Intergovernmental Rev	$90,361	$0	$0	$0	$0	$0
Other Financing Sources	$8,854	$0	$0	$0	$0	$0
Licenses and Permits	$98,398	$0	$0	$0	$0	$0
Investment Income	$36,607	$0	$0	$0	$0	$0
Total	$32,252,373	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
CITY COUNCIL	Special Trust Operations	$51,839	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	Special Trust Operations	$1,868,851	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	Special Trust Operations	$133,197	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Special Trust Operations	$48,368	$0	$0	$0	$0	$0
DEPARTMENT OF HUMAN RESOURCES	Special Trust Operations	$83,845	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	Special Trust Operations	$65,810	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Special Trust Operations	$6,628,632	$0	$0	$0	$0	$0
DEPARTMENT OF PROCUREMENT	Special Trust Operations	$1,201	$0	$0	$0	$0	$0

DEPARTMENT	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF PUBLIC WORKS	Special Trust Operations	$2,937,385	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Special Trust Operations	$540,097	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Special Trust Operations	$10,167,785	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Special Trust Operations	$8,137,680	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	City-Wide Capital Projects	$125,167	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Special Trust Operations	$633,774	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	Special Trust Operations	$696,703	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Special Trust Operations	$132,039	$0	$0	$0	$0	$0
Total		$32,252,373	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
CITY COUNCIL	DISTRICT 3 SENIOR CITIZENS PICNIC	Special Trust Operations	$10,543	$0	$0	$0	$0	$0
CITY COUNCIL	OUT-OF-SCALE DEVELOP ANALYSIS	Special Trust Operations	$2,438	$0	$0	$0	$0	$0
CITY COUNCIL	DISTRICT 12 ANNUAL HOLIDAY CELEBRATION	Special Trust Operations	$100	$0	$0	$0	$0	$0
CITY COUNCIL	MADDOX RETIREMENT FUND	Special Trust Operations	$14,861	$0	$0	$0	$0	$0
CITY COUNCIL	ATLANTA COMMISSION ON WOMEN	Special Trust Operations	$22,718	$0	$0	$0	$0	$0
CITY COUNCIL	POLICE DEPARTMENT CAPITAL ACQUISITIONS	Special Trust Operations	$407	$0	$0	$0	$0	$0
CITY COUNCIL	CITY COUNCIL LUNCHEON FUND	Special Trust Operations	$119	$0	$0	$0	$0	$0
CITY COUNCIL	POST 1 AT-LARGE COMMUNITY PROJECTS	Special Trust Operations	$654	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	EMPLOYEE AWARDS PROGRAM	Special Trust Operations	$5,809	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	INMATE DEPOSITS	Special Trust Operations	$943,961	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	JAIL FUND ADMINISTRATION & CONSTRUCTION	Special Trust Operations	$910,406	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	INMATE WELFARE PROGRAM	Special Trust Operations	$8,675	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	G. M. A. RECEPTION	Special Trust Operations	$1,001	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	MURDERED AND MISSING CHILDREN FD.	Special Trust Operations	$132,196	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE STATION #21	Special Trust Operations	$1,632	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE DEPT. COSTS RECOVERY TRAINING PGMS	Special Trust Operations	$7,316	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE PREVENTION WEEK '95	Special Trust Operations	$432	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	DONATIONS-RECOGNITION FIRE PERS/CITIZENS	Special Trust Operations	$5,940	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	TRAINING & GEN OPERATING ENHANCEMENTS	Special Trust Operations	$2,973	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE FIGHTERS' BANQUET	Special Trust Operations	$1,189	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	EMS ACTIVITIES	Special Trust Operations	$74	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FOAM UPGRADE	Special Trust Operations	$10,464	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE HEADQUARTERS VENDING MACHINES	Special Trust Operations	$6,084	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	EMERGENCY RESPONSE	Special Trust Operations	$1,193	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF FIRE SERVICES	ATLANTA SMOKE ALARM PROGRAM (ASAP)	Special Trust Operations	$2,349	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE SAFETY EDUCATION PROGRAM	Special Trust Operations	$1,393	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	CITY'S HEALTH AND WELLNESS CENTER	Special Trust Operations	$4,500	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	IMPROVING FIRE STATION #16 WORK ENVIRON.	Special Trust Operations	$7	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	IMPROVING FIRE STATION #8 WORK ENVIRON.	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE DEPT FACILITY RELOCATION	Special Trust Operations	$1,821	$0	$0	$0	$0	$0
DEPARTMENT OF HUMAN RESOURCES	CITY-WIDE TRAINING PROGRAM	Special Trust Operations	$83,845	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	GOV'T & PUBLIC CABLE ACCESS	Special Trust Operations	$65,810	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	FEDERAL-RICO	Special Trust Operations	$4,452,249	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	R.I.C.O.-STATE	Special Trust Operations	$315,627	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	R.I.C.O. - STATE	Special Trust Operations	$15,385	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	POOR & HOMELESS ASSISTANCE PROGRAM	Special Trust Operations	$550	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	YOUTH ATHLETICS PROGRAM	Special Trust Operations	$324	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	DRUG REWARD PROGRAM	Special Trust Operations	$8,341	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	BICYCLE PATROL PROGRAM	Special Trust Operations	$7,000	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	ZONE 3 MINI PRECINCT	Special Trust Operations	$5,000	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	POLICE DEPARTMENT CAPITAL ACQUISITIONS	Special Trust Operations	$2,000	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	FEDERAL-RICO-TREASURY	Special Trust Operations	$1,800,001	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	ATTACK ON AMERICA: 09/11/2001	Special Trust Operations	$6,000	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	HIGHWAY SAFETY IMPACT PROGRAM	Special Trust Operations	$10	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	ATLANTA POLICE ATHLETIC LEAGUE	Special Trust Operations	$7,510	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	BLUE CIRCLE AMERICA	Special Trust Operations	$57	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	YOUTH ADVISORY COUNCIL	Special Trust Operations	$300	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF POLICE SERVICES	POLICE DEPARTMENT MANAGEMENT RETREAT	Special Trust Operations	$4,727	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	REWARD FD-MURDERED CLARK COLLEGE STUDENT	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	BRICOLA W. COLEMAN REWARD FUND	Special Trust Operations	$1,552	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	CHAPLAINCY ASSISTANCE PROGRAM	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPARTMENT OF PROCUREMENT	VENDOR OUTREACH SEMINAR/EXPOS	Special Trust Operations	$1,201	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	FRIENDSHIP CLUB ESCROW	Special Trust Operations	$3,554	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SOLID WASTE MGMT PGM - USER FEE	Special Trust Operations	$300,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CITYWIDE SIDEWALK PROGRAM, CD-588	Special Trust Operations	$2,117,838	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	BANNER DEPOSITS	Special Trust Operations	$29,158	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	LIDDELL-VENDING MACHINES	Special Trust Operations	$1,202	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CLAIR DRIVE	Special Trust Operations	$844	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	RED LIGHT CAMERA ENFORCEMENT PROGRAM	Special Trust Operations	$234,945	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CITY OF ATLANTA/DEKALB CO. CAPITAL PROJ.	Special Trust Operations	$14,161	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	HOWELL MILL RD-HUFF RD TO FORREST	Special Trust Operations	$106,900	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SIDEWALK IMPROVEMENTS, DISTRICT 5	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	HOWELL MILL/NORTHSIDE PKWY SIGNALIZATION	Special Trust Operations	$7,148	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	TRAFFIC SIGNAL INSTALLATION	Special Trust Operations	$5,075	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	ROXBORO ROAD UNDERPASS	Special Trust Operations	$81,766	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MARGARET MITCHELL SQUARE	Special Trust Operations	$33,793	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	GREENWAY ACQUISITION PROJECT	Special Trust Operations	$2,340	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	CARE & CONSERVE TRUST FUND	Special Trust Operations	$393,500	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	EROSION & SEDIMENTATION CONTROL FEE	Special Trust Operations	$115,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	DRINKING WATER-VENDING MACHINES	Special Trust Operations	$15,629	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	UTOY CREEK	Special Trust Operations	$3,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	R.M. CLAYTON W.P.C.	Special Trust Operations	$6,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	ENGLEWOOD	Special Trust Operations	$4,628	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GROUND & SITE IMPROVEMENTS	Special Trust Operations	$708,115	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC THOMASVILLE RECREATION CENTER	Special Trust Operations	$310	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	RECREATION PROGRAM ACTIVITIES	Special Trust Operations	$30,776	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	YOUTH ATHLETICS PROGRAM	Special Trust Operations	$1,283,362	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SUMMER USER FEES	Special Trust Operations	$494,605	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ATHLETICS OPERATIONS	Special Trust Operations	$107,257	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MENKO, MARTIN & JOEL, D. F.	Special Trust Operations	$799	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAPE, SAMUEL	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BEASLEY, C. C.	Special Trust Operations	$900	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DONATION FOR PARKS,REC. & CULTURAL AFF.	Special Trust Operations	$985,543	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN ARTS CENTER	Special Trust Operations	$197,909	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CANDLER PARK	Special Trust Operations	$1,486	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DUNBAR REC CENTER AFTERSCHOOL PROG 2009	Special Trust Operations	$29,430	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	EMPLOYEE INCENTIVE PROGRAM	Special Trust Operations	$2,281	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN PARK TENNIS CENTER OPERATIONS	Special Trust Operations	$84,197	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PIEDMONT TENNIS COURT OPERATIONS	Special Trust Operations	$196,065	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ROY, DUNBAR	Special Trust Operations	$1,227	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	INMAN, HUGH T. & JENNIE	Special Trust Operations	$800	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BUNCE, ALLEN H.,DR. & ISABELLA ARNOLD	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN AMPHITHEATER PARK IMPROV	Special Trust Operations	$1,669,365	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	CYCLORAMA IMPROVEMENTS	Special Trust Operations	$16,702	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN AMPHITHEATER SOUND	Special Trust Operations	$319,251	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC GRANT RECREATION CENTER	Special Trust Operations	$250	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC BESSIE BRANHAM RECREATION CENTER	Special Trust Operations	$722	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GEORGIA HILL NEIGHBORHOOD CENTER	Special Trust Operations	$4,509	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WASHINGTON PARK TENNIS CENTER	Special Trust Operations	$67,923	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MCGHEE TENNIS CENTER PRO	Special Trust Operations	$179,926	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	RECREATION CAMPS OPERATIONS	Special Trust Operations	$61,817	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PARROTT, MARY R.	Special Trust Operations	$1,510	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MCKEMIE, W. S.	Special Trust Operations	$744	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LEWMAN, IDOLENE EDWARDS	Special Trust Operations	$300	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MAINTENANCE AND CONSERVATION PUBLIC ART	Special Trust Operations	$327,608	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SPECIAL EVENTS	Special Trust Operations	$550,580	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CENTERS OF HOPE	Special Trust Operations	$57,500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SNOWMOBILE	Special Trust Operations	$6,435	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	OAKLAND CEMETARY	Special Trust Operations	$151,136	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CITYWIDE PARK FURNITURE	Special Trust Operations	$77,786	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GREEN SPACE PGM., PARKS	Special Trust Operations	$524,204	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SUMMER PROGRAM	Special Trust Operations	$365,513	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	NON RES. GOLFERS- SUMMER PROGRAMS	Special Trust Operations	$245,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ART GALLERY PROGRAM	Special Trust Operations	$923	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CULTURAL AFFAIRS-GENERAL	Special Trust Operations	$190,663	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MONTREAUX MUSIC FESTIVAL	Special Trust Operations	$952	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	JAZZ FESTIVAL	Special Trust Operations	$92,428	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC ZABAN RECREATION CENTER	Special Trust Operations	$1,450	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC OAKLAND RECREATION CENTER	Special Trust Operations	$5,288	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC ML KING RECREATION CENTER	Special Trust Operations	$4,647	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC LANG CARSON RECREATION CENTER	Special Trust Operations	$100	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC GROVE RECREATION CENTER	Special Trust Operations	$825	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC DUNBAR RECREATION CENTER	Special Trust Operations	$725	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC COLLIER RECREATION CENTER	Special Trust Operations	$101	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC CA SCOTT RECREATION CENTER	Special Trust Operations	$755	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC BROWNWOOD RECREATION CENTER	Special Trust Operations	$350	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC BEN HILL RECREATION CENTER	Special Trust Operations	$918	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	J.C. BIRDINE NEIGHBORHOOD CENTER	Special Trust Operations	$11,664	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	EROSION & SEDIMENTATION CONTROL FEE	Special Trust Operations	$18,017	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BITSY GRANT TENNIS CENTER PRO	Special Trust Operations	$664,055	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DUNBAR NEIGHBORHOOD CENTER	Special Trust Operations	$5,760	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	UNDIST. PERP. CARE RECEIPTS	Special Trust Operations	$10,935	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WOOTTEN, KATHERINE H.	Special Trust Operations	$770	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WOOLEY, DORA V.	Special Trust Operations	$719	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WILSON, ADA BELL	Special Trust Operations	$491	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WEST, A. J.	Special Trust Operations	$1,080	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WERNER, SR., E. A.	Special Trust Operations	$712	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WEISS, WILLIAM	Special Trust Operations	$574	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	STRAUSS, GABRIEL & KARLSRUHER, G.	Special Trust Operations	$1,034	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	STARRY, FANNIE B.	Special Trust Operations	$1,434	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SPEER, CLARA S.	Special Trust Operations	$296	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SMITH, RUBIE HILL	Special Trust Operations	$1,398	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SMILLIE, HARRIET A.	Special Trust Operations	$1,722	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SELIG, JACOB & SOPHIE	Special Trust Operations	$891	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SCOVILLE, L. W., MRS.	Special Trust Operations	$419	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SCHOENTHAL, BERTHA, MRS.	Special Trust Operations	$408	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SCHINDLER, EVA	Special Trust Operations	$636	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SCHIFF, JUNIUS FRED	Special Trust Operations	$571	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SALTZMAN, EDNA B.	Special Trust Operations	$2,196	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	RICH, DAVID R.	Special Trust Operations	$707	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	POWERS, CORA V.	Special Trust Operations	$798	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PICARD, LIPMAN E.	Special Trust Operations	$927	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MORRISON, MARY MARGARET KNAPP	Special Trust Operations	$1,150	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MOORE, MARY COURTNEY	Special Trust Operations	$2,712	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MITCHELL, STEPHEN & ANITA	Special Trust Operations	$2,235	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MITCHELL, EUGENE M.	Special Trust Operations	$931	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MCDOWELL, THOMAS	Special Trust Operations	$751	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MCDONELL, ANNIE	Special Trust Operations	$958	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MARSH, ACHSAH F.	Special Trust Operations	$3,818	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MANASSEE, JULIAN	Special Trust Operations	$1,900	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MACDOUGALD, LOUISE BLACK	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LILIENTHAL, B. L.	Special Trust Operations	$300	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	LAWSHE, MARGARET	Special Trust Operations	$400	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	KILLIAN, JULIA	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	KAUFMANN, ALBERT & EDITH	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	KARWISCH, HENRY & J. S. & MIMS, ABI	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	JONES, JOHN, REVEREND	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HOYT, LOUISE LALLANDE	Special Trust Operations	$600	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HIRSCHFIELD, EMMA H.	Special Trust Operations	$300	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HIRSCH, MORRIS	Special Trust Operations	$800	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HIRSCH, MAURICE R.	Special Trust Operations	$500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HIRSCH, EDWARD H. & SALLY W.	Special Trust Operations	$400	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HILL, DELOS L., MRS.	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HEYMAN, HELEN JOEL	Special Trust Operations	$100	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HETZEL, OLA C.	Special Trust Operations	$700	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAYES, EULA KETNER	Special Trust Operations	$162	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAYDEN, HARRIET E.	Special Trust Operations	$581	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HARRIS, C. G.	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HANSELL, GRANGER	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAAS, AARON	Special Trust Operations	$600	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GUTHMAN, ISSAC	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GOLDIN, BENJAMIN	Special Trust Operations	$2,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GLENN, JOHN T.	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GAY, SALLIE E.	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GARTRELL, L. J.	Special Trust Operations	$8,000	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	ELLIS, W. D., JUDGE	Special Trust Operations	$1,900	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DRAPER, EMMA MOORE	Special Trust Operations	$4,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHISOLM, W. P.	Special Trust Operations	$2,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BROYLES, ARNOLD	Special Trust Operations	$300	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BROWN, MARY RUTH	Special Trust Operations	$700	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BROWN, JOSEPH E.	Special Trust Operations	$2,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BRADY, ALBERT I.	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BOYLSTON, JOHN H.	Special Trust Operations	$3,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BOYD, E. S.	Special Trust Operations	$2,700	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BOULIGNY, JOHN FICKETT	Special Trust Operations	$4,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BETTERTON, FRED P.	Special Trust Operations	$500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BELL, JAMES A.	Special Trust Operations	$600	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BANKS, J. F., MRS.	Special Trust Operations	$200	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ARNOLD, R.	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ANSLEY, H. C.	Special Trust Operations	$10,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MIDTOWN PUBLIC ARTS PROJECT	Special Trust Operations	$47,500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ATLANTA ARTS ALLIANCE, INC.	Special Trust Operations	$4,157	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GILBERT HOUSE	Special Trust Operations	$7,636	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN ART GALLERY	Special Trust Operations	$1,084	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PIEDMONT PARK RESTAURANT	Special Trust Operations	$231,370	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PEACHTREE PLANTERS	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ADAMSVILLE RECREATION CENTER/NATATORIUM	Special Trust Operations	$4,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MUNICIPAL ART, CITY-WIDE	Special Trust Operations	$2,260	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	KAPLAN, N. A.	Special Trust Operations	$400	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FREEDOM PARK FACILITIES	Special Trust Operations	$7,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LANG, FRANK L.	Special Trust Operations	$500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FOREACRE, G. J.	Special Trust Operations	$900	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LONG, SALLIE GRIGGS	Special Trust Operations	$500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FULD, JOSEPH	Special Trust Operations	$500	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TREE REMOVAL PROTECTION	Special Trust Operations	$4,986,173	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 8 SIDEWALK WAIVER	Special Trust Operations	$331,476	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 10 SIDEWALK WAIVER	Special Trust Operations	$3,800	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 11 SIDEWALK WAIVER	Special Trust Operations	$50,217	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 5 SIDEWALK WAIVER	Special Trust Operations	$24,072	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 1 SIDEWALK WAIVER	Special Trust Operations	$35,319	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 7 SIDEWALK WAIVER	Special Trust Operations	$132,565	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 9 SIDEWALK WAIVER	Special Trust Operations	$96,341	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	LIDDELL-VENDING MACHINES	Special Trust Operations	$4,780	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DISTRICT 9 SPECIAL PROJS:NW ATL. FRWK.	Special Trust Operations	$10,784	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AWDA'S CYBER CENTER	Special Trust Operations	$22,781	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ATLANTA PLANNING ADVISORY BD 00-R-0329	Special Trust Operations	$937	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	STREETSCAPE IMPROV. & MAINTENANCE PROG.	Special Trust Operations	$709,092	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	EDU. OUTREACH/TREE REMOVAL	Special Trust Operations	$366,378	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TECHNOLOGY SURCHARGE	Special Trust Operations	$201,767	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BUS SHELTER	Special Trust Operations	$170,657	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	INT'L RELATIONS AND BUSINESS DEVELOPMENT	Special Trust Operations	$68	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DISTRICT 12:SENIOR REHAB. PROJECTS	Special Trust Operations	$20,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	USER FEE	Special Trust Operations	$27,336	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 12 SIDEWALK WAIVER	Special Trust Operations	$3,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WEST END MARTA OPERATING TRANSFER	Special Trust Operations	$24,500	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING REHAB/SENIORS & LOW INCOME INDIV	Special Trust Operations	$1,900	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	RECOVERING SUBSTANCE ABUSERS' PROGRAM	Special Trust Operations	$2,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	EDGEWOOD GREENSPACE ACQUISITION	Special Trust Operations	$190,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COCA-COLA STREET PURCHASE	Special Trust Operations	$2,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MAYOR'S YOUTH PROGRAM	Special Trust Operations	$243,174	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	NEIGHBORHOOD DEPUTIES PROGRAM	Special Trust Operations	$366	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	LOW VOLTAGE ESCROW	Special Trust Operations	$475,510	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	IMPROVEMENT BUILDING PERMIT PROJECT	Special Trust Operations	$688	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MUNICICPAL MARKET PARKING, CD -75	City-Wide Capital Projects	$26,851	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	UNDERGROUND ATLANTA	City-Wide Capital Projects	$98,266	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	DOWNTOWN DAY LABOR CENTER, CD-162	City-Wide Capital Projects	$50	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	TREE REMOVAL PROTECTION	Special Trust Operations	$3,112	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	J.C. BIRDINE NEIGHBORHOOD CENTER	Special Trust Operations	$32,407	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	GEORGIA HILL NEIGHBORHOOD CENTER	Special Trust Operations	$99,781	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HURRICANE KATRINA RELIEF FUND	Special Trust Operations	$13,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA SISTERS CITIES COMMISSION-2001	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	GMA FIFTH DISTRICT MEETING	Special Trust Operations	$600	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	POOR & HOMELESS ASSISTANCE PROGRAM	Special Trust Operations	$2,163	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA SESQUICENTENNIAL	Special Trust Operations	$3,769	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	DUNBAR NEIGHBORHOOD CENTER	Special Trust Operations	$32,791	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
EXECUTIVE OFFICES	CITY OF ATLANTA PROCESS, REVIEW & DESIGN	Special Trust Operations	$73,714	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	INTERNATIONAL EVENTS	Special Trust Operations	$2,960	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MKTG & COMM.,SPECIAL EVENTS & CEREMONIES	Special Trust Operations	$3,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SPECIAL EVENTS	Special Trust Operations	$66,450	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MEMORIAL SVC-MAYNARD JACKSON JR.	Special Trust Operations	$1,801	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	COMMUNITY RELATIONS COMMISSION	Special Trust Operations	$400	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	BIGSBY FAMILY DONATIONS	Special Trust Operations	$1,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA-CARIBBEAN TRADE CONF.	Special Trust Operations	$502	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	M-NET	Special Trust Operations	$10,001	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	PEG 2009	Special Trust Operations	$250,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	NATIONAL BLACK CAUCUS-LEO (2008 CONF.)	Special Trust Operations	$9,499	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MAYOR'S SCHOLAR PROGRAM	Special Trust Operations	$500	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	1992-1994 WEED AND SEED PROGRAM	Special Trust Operations	$5,672	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATL RELIG MOBIL AGAINST CRIME (ARMAC)	Special Trust Operations	$461	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MAYOR'S TASK FORCE-SR. CITIZENS	Special Trust Operations	$187	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CHARTER REVIEW COMMISSION	Special Trust Operations	$18,938	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA DAY CARE PROGRAM	Special Trust Operations	$65	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	VICTIM & WITNESS PENALTY, MC	Special Trust Operations	$100,001	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	VICTIM & WITNESS PENALTY, TC	Special Trust Operations	$437,834	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	VICTIM & WITNESS PENALTY, COUNTY (5%)	Special Trust Operations	$40,000	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	STATE OF GA-BRAIN AND SPINAL INJURY	Special Trust Operations	$27,000	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	VICTIM & WITNESS PENALTY, MC	Special Trust Operations	$84,568	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	ATLANTA COMMUNITY COURT FOUNDATION	Special Trust Operations	$7,300	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	VICTIM & WITNESS PENALTY, TC	Special Trust Operations	$119,039	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	'94 FLOOD VICTIMS RELIEF FUND	Special Trust Operations	$3,000	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	CATEGORY	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FUTURE
NON-DEPARTMENTAL	ELECTED OFFICIAL COMPENSATION COMMISSION	Special Trust Operations	$10,000	$0	$0	$0	$0	$0
Total			$32,252,373	$0	$0	$0	$0	$0

7

DEBT SERVICE

ADOPTED BUDGET
FY 2012

INTRODUCTION

The Department of Finance has the responsibility of issuing and managing short and long term financings for capital improvement and operating needs by balancing market and credit risk with the satisfactory economic benefits and proper fiscal controls. The City's Debt Management Policy (Policy), established by and for the Department of Finance, pertains to financings under the jurisdiction of the City of Atlanta and is intended to guide the Department of Finance in its debt issuance in the course of its customary practices.

The City's debt management objectives are to (a) maintain cost-effective access to the capital markets through prudent policies, (b) maintain moderate debt and debt service payments with effective planning and coordination with City departments, (c) meet significant capital demands through debt financing and alternate financing mechanisms, and (d) achieve the highest possible credit ratings within the context of the City's capital needs and financing capabilities.

While the issuance of debt is frequently an appropriate method of financing capital projects and major equipment acquisition, careful monitoring of such issuances is required to preserve the City's credit strength and budget flexibility.

TYPES OF DEBT

The City of Atlanta utilizes the following types of debt to finance long-term capital projects:

- **General Obligation Various Special Purpose Bonds:** Debt secured by a pledge of the full faith and credit and general property taxing power of the City for the payment of debt service payments.
- **General Obligation Public Improvement Bonds:** The City is required by law, to levy an ad valorem tax on all taxable property within the City in amount sufficient to pay the principal and interest payments due and payable.
- **Lease/Loans:** The Lessee (the "City") is authorized under the Constitution and laws of the State of Georgia to enter into Leases, Escrow Agreements, and Swap Agreements for the purposes set forth.
- **Tax Anticipation Notes:** The Issuer agrees to use a sufficient portion of taxes levied or to be levied by the General Fund or other funds for a calendar year for the payment of the Note and the interest thereon
- **Commercial Paper:** The funding source for Water & Wastewater and Aviation would be a pledge against the revenue fund.

Long-term debt is only issued to finance the acquisition and/or construction of capital improvements and shall never be used to fund operating or maintenance costs.

BOND RATINGS

The City of Atlanta's municipal bond rating is shown below as rated by Moody's Investor Service Inc., Standard and Poor's and Fitch as of March 31, 2011.

MUNICIPAL BOND RATINGS

TYPE BONDS	MUNICIPAL CREDIT RATING		
	Moody's Investors Service	Standard & Poor's	Fitch
General Obligation Bonds	Aa2	A	--
Water And Wastewater Revenue Bonds	A1	A	A
Hartsfield Atlanta International Airport Revenue Bonds			
General Airport Revenue Bonds	A1	A+	A+
Passenger Facility Charge Revenue Bonds	A1	A	A
Customer Facility Charge Revenue Bonds	Baa1	A-	BBB+
Atlanta Development Authority	A2	A	--
Tax Allocation Districts			
• **Atlantic Station Series 2006**	--	--	--
• **Atlantic Station REFU Series 2007**	Baa3	BBB	--
• **Atlantic Station Series 2001**	--	--	--
• **Beltline TAD Series 2008 A,B&C**	--	--	--
• **Eastside TAD Series 2005A&B**	--	--	--
• **Princeton Lakes TAD Series 2006**	--	--	--
• **Westside TAD Series 2001**	--	A+/A-1	--
• **Westside TAD Series 2005A&B**	Aa2	AA-/A-1	--
• **Westside TAD Series 2008**	Aa2	VMIG 1	--

Downtown Development Authority	Aa2	A	--
Solid Waste Management Authority	Aa2	A	--
Atlanta Fulton County Recreation Authority	Aa2	AA-	--
Atlanta Urban Residential Finance Authority	Aa2	A	--

GENERAL OBLIGATION DEBT

As of July 1, 2011 (Fiscal Year 2012), the City has $245 million of General Obligation Bonds outstanding. Total debt service on General Obligation Bonds for Fiscal Year 2011 was $27.2 million ($15.5 million reducing principal and $11.7 million paid as interest). Barring no further issuances, General Obligation debt service for Fiscal Year 2012 will be $25.3 million.

General Obligation Debt Amortization Schedule

Period Ending	Principal	Interest	Debt Service
6/30/2012	14,285,000	11,040,769.42	25,325,769.42
6/30/2013	15,360,000	10,375,646.29	25,735,646.29
6/30/2014	16,105,000	9,667,735.04	25,772,735.04
6/30/2015	17,060,000	8,928,806.29	25,988,806.29
6/30/2016	17,545,000	8,137,298.16	25,682,298.16
6/30/2017	18,315,000	7,331,858.78	25,646,858.78
6/30/2018	19,365,000	6,473,716.28	25,838,716.28
6/30/2019	20,605,000	5,523,376.90	26,128,376.90
6/30/2020	21,960,000	4,495,095.02	26,455,095.02
6/30/2021	23,395,000	3,373,450.64	26,768,450.64
6/30/2022	24,375,000	2,229,197.51	26,604,197.51
6/30/2023	15,310,000	1,346,609.38	16,656,609.38
6/30/2024	15,610,000	631,305.00	16,241,305.00
6/30/2025	2,910,000	176,640.00	3,086,640.00
6/30/2026	2,085,000	71,703.13	2,156,703.13
6/30/2027	680,000	14,025.00	694,025.00
	244,965,000	79,817,232.83	324,782,232.83

GENERAL FUND SUPPORTED DEBT

Debt obligations that are not classified as General Obligation bonds but the debt service payments are supported by the General Fund include Certificates of Participation (Courts and City Hall East projects), Solid Waste Management, Public Safety Facility Bonds, Public Safety Facility Loans, Atlanta Fire & Rescue Loan, Downtown Development Authority (Underground Atlanta and Downtown Parking Facilities), Atlanta Fulton County Recreational Authority, Urban Residential Financial Authority and the Georgia Municipal Association Lease Pool. The following table summarizes these debt service obligations for fiscal years 2012 and 2013. The table below also includes agent fees and banking charges.

General Fund Supported Debt			
Debt Obligation	**FY 2012 Debt Service**	**FY 2013 Debt Service**	
Furniture, Fixture & Equipment (E911 & Public Safety Headquarters)	1,560,966	1,560,966	
Public Safety Annex Loan	2,126,023	2,126,023	
Public Safety Facility Bonds	3,894,354	3,894,629	
Radio Upgrade to Digital Communication for Public Safety	4,892,111	4,892,111	
Public Safety Debt Total	**12,473,454**	**12,473,729**	
Atlanta Fire & Rescue Loan	89,797	-	
Atlanta Fulton County Recreation Authority	1,588,305	1,583,688	
Certificates of Participation	12,385,050	12,348,644	
Downtown Development Authority	9,785,281	9,787,981	
Georgia Municipal Association Lease Pool	3,123,815	3,044,589	
Solid Waste Management Authority (SWMA)	2,117,975	2,112,725	*
Urban Residential Financial Authority (URFA)	2,876,733	2,876,507	
Atlanta Urban Redevelopment Agency (AURA)	2,376,730	2,257,271	*
Other Debt Total	**34,343,686**	**34,011,405**	
Total General Fund Related Debt Service	**46,817,140**	**46,485,134**	

**The debt service for Solid Waste Management is paid from the General Fund.*
***The debt service listed for Atlanta Urban Redevelopment Agency excludes Federal Subsidy.*

PARK IMPROVEMENT FUND

Park Improvement Debt: As of July 1, 2011 (Fiscal Year 2012), the City has $82 million of debt outstanding. Total debt service for Fiscal Year 2012 will be $6.4 million ($2.6 million reducing principal and $3.8 million paid as interest).

Park Improvement Debt
As of Jun 30, 2011 through Maturity

Period Ending	Principal	Interest	Debt Service
6/30/2012	2,560,000	3,828,415.64	6,388,415.64
6/30/2013	2,720,000	3,697,143.76	6,417,143.76
6/30/2014	2,855,000	3,557,768.76	6,412,768.76
6/30/2015	3,000,000	3,411,393.76	6,411,393.76
6/30/2016	3,150,000	3,257,643.76	6,407,643.76
6/30/2017	3,305,000	3,096,268.76	6,401,268.76
6/30/2018	3,475,000	2,937,628.13	6,412,628.13
6/30/2019	3,625,000	2,784,940.63	6,409,940.63
6/30/2020	3,785,000	2,625,471.88	6,410,471.88
6/30/2021	3,945,000	2,457,806.25	6,402,806.25
6/30/2022	2,380,000	2,322,362.50	4,702,362.50
6/30/2023	2,480,000	2,217,537.50	4,697,537.50
6/30/2024	2,590,000	2,105,012.50	4,695,012.50
6/30/2025	2,705,000	1,985,875.00	4,690,875.00
6/30/2026	2,830,000	1,861,337.50	4,691,337.50
6/30/2027	2,955,000	1,723,787.50	4,678,787.50
6/30/2028	3,105,000	1,572,287.50	4,677,287.50
6/30/2029	3,260,000	1,413,162.50	4,673,162.50
6/30/2030	3,420,000	1,246,162.50	4,666,162.50
6/30/2031	3,595,000	1,072,550.00	4,667,550.00
6/30/2032	3,770,000	894,900.00	4,664,900.00
6/30/2033	3,950,000	711,550.00	4,661,550.00
6/30/2034	4,135,000	519,531.25	4,654,531.25
6/30/2035	4,330,000	318,487.50	4,648,487.50
6/30/2036	4,540,000	107,825.00	4,647,825.00
	82,465,000	51,726,850.07	134,191,850.07

DEPARTMENT OF AVIATION

Department of Aviation Revenue Bond Coverage (in thousands)								
				Debt Service Requirements				
Period	Operating Revenue	Current Operating Expenses	Net Revenue available for Debt Service	Principal	Interest	Net Swap Payments & Liquidity Fees	Total	Coverage Ratio
2001	257,119	84,788	172,331	48,110	43,270	-	91,380	1.89
2002	250,917	93,131	157,786	50,775	49,932	-	100,707	1.57
2003	251,579	122,017	129,562	49,937	53,418	5,487	108,842	1.19
2004	292,375	134,528	157,847	52,183	40,362	10,990	103,535	1.52
2005	305,484	148,728	156,756	33,935	64,167	5,470	103,572	1.51
2006	152,601	74,353	78,248	-	23,727	334	24,061	3.25
2007	339,164	133,440	205,724	37,487	56,186	(1,186)	92,487	2.22
2008	405,868	166,274	239,594	40,906	70,131	3,275	114,312	2.10
2009	404,724	173,404	231,320	42,502	67,392	19,187	129,081	1.79
2010	414,898	201,056	213,842	53,061	70,104	3,670	126,835	1.69

**Bond Coverage Ratios obtained from City of Atlanta Comprehensive Annual Financial Report for year ending June 30, 2010*

Airport Revenue Bond Debt: As of July 1, 2011 (Fiscal Year 2012), the City has $2.8 billion of combined General Airport Revenue (GARB), Passenger Facility Charge (PFC), and Customer Facility Charge (CFC) debt outstanding. Total debt service for Fiscal Year 2012 will be $212.3 million ($68.7 million reducing principal and $143.5 million paid as interest).

Department of Aviation Debt Amortization Schedule

Period Ending	Principal	Interest	Debt Service
6/30/2012	68,730,000.00	143,520,369.35	212,250,369.35
6/30/2013	96,490,000.00	139,470,396.32	235,960,396.32
6/30/2014	104,430,000.00	134,434,873.40	238,864,873.40
6/30/2015	104,645,000.00	129,108,374.22	233,753,374.22
6/30/2016	114,020,000.00	123,448,045.87	237,468,045.87
6/30/2017	133,500,000.00	117,373,244.33	250,873,244.33
6/30/2018	127,975,000.00	111,052,500.50	239,027,500.50
6/30/2019	128,825,000.00	104,483,587.28	233,308,587.28
6/30/2020	130,660,000.00	97,598,702.26	228,258,702.26
6/30/2021	137,735,000.00	90,474,825.31	228,209,825.31
6/30/2022	110,905,000.00	83,857,166.01	194,762,166.01
6/30/2023	116,950,000.00	77,754,129.51	194,704,129.51
6/30/2024	123,345,000.00	71,297,692.51	194,642,692.51
6/30/2025	129,970,000.00	64,604,613.26	194,574,613.26
6/30/2026	136,905,000.00	57,607,848.63	194,512,848.63
6/30/2027	149,495,000.00	50,017,036.75	199,512,036.75
6/30/2028	157,480,000.00	41,921,701.01	199,401,701.01
6/30/2029	165,335,000.00	33,404,947.76	198,739,947.76
6/30/2030	164,875,000.00	24,636,761.51	189,511,761.51
6/30/2031	90,400,000.00	17,914,111.13	108,314,111.13
6/30/2032	90,020,000.00	13,306,890.63	103,326,890.63
6/30/2033	94,585,000.00	8,649,353.13	103,234,353.13
6/30/2034	62,375,000.00	4,680,712.50	67,055,712.50
6/30/2035	9,090,000.00	2,872,096.88	11,962,096.88
6/30/2036	9,550,000.00	2,407,000.00	11,957,000.00
6/30/2037	10,045,000.00	1,917,125.00	11,962,125.00
6/30/2038	10,555,000.00	1,402,125.00	11,957,125.00
6/30/2039	11,095,000.00	860,875.00	11,955,875.00
6/30/2040	11,670,000.00	291,750.00	11,961,750.00
	2,801,655,000.00	1,750,368,855.00	4,552,023,855.00

DEPARTMENT OF WATER AND WASTEWATER MANAGEMENT

Department of Watershed Management Bond Coverage (in thousands)							
Period	Operating Revenue	Current Operating Expenses	Net Revenue available for Debt Service	Principal	Interest	Total	Coverage Ratio
2001	185,957	121,102	64,855	10,000	29,334	39,334	1.65
2002	240,954	121,732	119,222	-	42,420	42,420	2.81
2003	227,441	137,284	90,157	325	69,667	69,992	1.29
2004	287,778	133,146	154,632	9,375	82,284	91,659	1.69
2005	385,697	159,081	226,616	10,655	81,519	92,174	2.46
2006	189,844	96,345	93,499	0	61,842	61,842	1.51
2007	435,715	240,848	194,867	24,210	128,435	152,645	1.28
2008	460,285	236,316	223,969	27,647	126,285	153,932	1.45
2009	498,216	220,962	277,254	26,300	127,452	153,752	1.80
2010	511,649	206,170	305,479	28,980	172,074	201,054	1.52

**Bond Coverage Ratios obtained from City of Atlanta Comprehensive Annual Financial Report for year ending June 30, 2010*

As of July 1, 2011 (Fiscal Year 2012), the City had $3.3 billion of combined Water and Wastewater Revenue debt outstanding. Total debt service for Fiscal Year 2012 will be $220.8 million ($49.7 reducing principal and $171.1 million paid as interest).

Department of Water and Wastewater Management Debt Amortization Schedule			
Period Ending	Principal	Interest	Debt Service
6/30/2012	49,731,952.91	171,144,381.79	220,876,334.70
6/30/2013	52,197,438.57	168,691,112.18	220,888,550.75
6/30/2014	54,768,104.24	166,141,483.79	220,909,588.03
6/30/2015	57,569,456.90	163,357,618.63	220,927,075.53
6/30/2016	60,579,092.47	160,367,930.97	220,947,023.44
6/30/2017	63,762,033.54	157,201,774.08	220,963,807.62
6/30/2018	67,136,221.00	153,851,978.28	220,988,199.28
6/30/2019	70,776,591.37	150,231,031.66	221,007,623.03
6/30/2020	74,686,078.83	146,349,414.61	221,035,493.44
6/30/2021	78,794,061.80	142,255,175.82	221,049,237.62
6/30/2022	83,094,507.76	137,983,757.77	221,078,265.53
6/30/2023	87,606,711.18	133,445,485.60	221,052,196.78
6/30/2024	87,967,040.08	128,769,161.00	216,736,201.08
6/30/2025	93,018,840.01	123,938,057.33	216,956,897.34
6/30/2026	98,458,648.20	118,785,283.30	217,243,931.50
6/30/2027	117,925,350.50	113,118,416.06	231,043,766.56
6/30/2028	134,862,765.02	106,587,477.55	241,450,242.57
6/30/2029	113,245,135.67	100,133,580.33	213,378,716.00
6/30/2030	119,940,262.74	93,767,843.67	213,708,106.41
6/30/2031	114,689,219.81	87,356,036.60	202,045,256.41
6/30/2032	121,387,161.20	81,011,391.87	202,398,553.07
6/30/2033	128,379,247.53	74,376,624.72	202,755,872.25
6/30/2034	146,115,645.89	67,022,648.02	213,138,293.91
6/30/2035	141,361,530.08	59,315,326.33	200,676,856.41
6/30/2036	148,894,674.47	51,573,101.12	200,467,775.59
6/30/2037	156,534,496.91	43,361,763.71	199,896,260.62
6/30/2038	164,606,135.05	34,728,091.17	199,334,226.22
6/30/2039	173,525,000.00	25,619,621.88	199,144,621.88
6/30/2040	182,500,000.00	16,235,467.54	198,735,467.54
6/30/2041	77,445,000.00	9,937,617.35	87,382,617.35
6/30/2042	89,045,000.00	6,458,264.25	95,503,264.25
6/30/2043	46,280,000.00	3,586,750.00	49,866,750.00
6/30/2044	48,595,000.00	1,214,875.00	49,809,875.00
	3,305,478,403.73	3,197,918,543.98	6,503,396,947.71

TAX ALLOCATION DISTRICTS (TADS)

As of July 1, 2011 (Fiscal Year 2012), the City had $501 million of debt outstanding for all of the Tax Allocation Districts. Total debt service for Fiscal Year 2012 will be $44.6 million ($18.7 million reducing principal and $25.9 million paid as interest).

All Series in Tax Allocation Bonds (TAD) As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	18,745,000	25,908,593.09	44,653,593.09
6/30/2013	21,245,000	25,022,858.54	46,267,858.54
6/30/2014	22,210,000	23,997,580.86	46,207,580.86
6/30/2015	24,460,000	22,868,989.45	47,328,989.45
6/30/2016	25,675,000	21,642,608.07	47,317,608.07
6/30/2017	27,525,000	20,298,335.65	47,823,335.65
6/30/2018	28,810,000	18,883,531.16	47,693,531.16
6/30/2019	30,140,000	17,423,348.27	47,563,348.27
6/30/2020	31,510,000	15,883,767.90	47,393,767.90
6/30/2021	33,085,000	14,225,448.91	47,310,448.91
6/30/2022	33,740,000	12,494,741.47	46,234,741.47
6/30/2023	36,120,000	10,682,383.72	46,802,383.72
6/30/2024	40,480,000	8,648,804.77	49,128,804.77
6/30/2025	39,640,000	6,582,494.71	46,222,494.71
6/30/2026	11,355,000	5,229,581.00	16,584,581.00
6/30/2027	12,065,000	4,550,928.13	16,615,928.13
6/30/2028	12,800,000	3,827,155.00	16,627,155.00
6/30/2029	13,605,000	3,055,995.63	16,660,995.63
6/30/2030	14,440,000	2,233,438.88	16,673,438.88
6/30/2031	11,370,000	1,356,878.25	12,726,878.25
6/30/2032	2,585,000	646,465.38	3,231,465.38
6/30/2033	2,670,000	561,704.25	3,231,704.25
6/30/2034	2,760,000	474,150.00	3,234,150.00
6/30/2035	2,850,000	383,652.75	3,233,652.75
6/30/2036	2,945,000	290,198.88	3,235,198.88
6/30/2037	3,035,000	193,652.13	3,228,652.13
6/30/2038	3,140,000	94,121.50	3,234,121.50
	509,005,000	267,461,408.32	776,466,408.32

Series 2006 Atlantic Station (TAD) Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	8,455,000	7,659,226.85	16,114,226.85
6/30/2013	8,780,000	7,294,081.10	16,074,081.10
6/30/2014	9,100,000	6,891,123.29	15,991,123.29
6/30/2015	9,435,000	6,427,771.23	15,862,771.23
6/30/2016	9,775,000	5,963,167.81	15,738,167.81
6/30/2017	10,145,000	5,449,569.86	15,594,569.86
6/30/2018	10,515,000	4,933,095.21	15,448,095.21
6/30/2019	10,900,000	4,397,746.58	15,297,746.58
6/30/2020	11,295,000	3,852,651.37	15,147,651.37
6/30/2021	11,715,000	3,267,677.40	14,982,677.40
6/30/2022	12,145,000	2,671,206.85	14,816,206.85
6/30/2023	12,590,000	2,052,862.33	14,642,862.33
6/30/2024	13,050,000	1,414,865.75	14,464,865.75
6/30/2025	21,695,000	543,860.96	22,238,860.96
	159,595,000	62,818,906.58	222,413,906.58

Series 2007 Refunding Atlantic Station (TAD) Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	3,315,000	3,586,168.76	6,901,168.76
6/30/2013	4,160,000	3,435,168.76	7,595,168.76
6/30/2014	4,335,000	3,261,568.76	7,596,568.76
6/30/2015	4,515,000	3,075,643.76	7,590,643.76
6/30/2016	4,730,000	2,860,368.76	7,590,368.76
6/30/2017	4,980,000	2,611,393.76	7,591,393.76
6/30/2018	5,230,000	2,361,406.26	7,591,406.26
6/30/2019	5,465,000	2,122,596.88	7,587,596.88
6/30/2020	5,735,000	1,852,506.25	7,587,506.25
6/30/2021	6,045,000	1,543,281.25	7,588,281.25
6/30/2022	6,370,000	1,217,387.50	7,587,387.50
6/30/2023	6,715,000	873,906.25	7,588,906.25
6/30/2024	7,070,000	520,887.50	7,590,887.50
6/30/2025	7,245,000	172,068.75	7,417,068.75
	75,910,000	29,494,353.20	105,404,353.20

Series 2008-A Beltline Re-Offering TAD Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	280,000	1,981,500	2,261,500
6/30/2013	605,000	1,960,500	2,565,500
6/30/2014	650,000	1,915,125	2,565,125
6/30/2015	730,000	1,866,375	2,596,375
6/30/2016	795,000	1,811,625	2,606,625
6/30/2017	855,000	1,752,000	2,607,000
6/30/2018	920,000	1,687,875	2,607,875
6/30/2019	1,000,000	1,618,875	2,618,875
6/30/2020	1,070,000	1,543,875	2,613,875
6/30/2021	1,195,000	1,463,625	2,658,625
6/30/2022	1,285,000	1,374,000	2,659,000
6/30/2023	1,390,000	1,277,625	2,667,625
6/30/2024	1,490,000	1,173,375	2,663,375
6/30/2025	1,610,000	1,061,625	2,671,625
6/30/2026	1,725,000	940,875	2,665,875
6/30/2027	1,860,000	811,500	2,671,500
6/30/2028	2,005,000	672,000	2,677,000
6/30/2029	2,165,000	521,625	2,686,625
6/30/2030	2,325,000	359,250	2,684,250
6/30/2031	2,465,000	184,875	2,649,875
	26,420,000	25,978,125	52,398,125

Series 2008-B Beltline Re-Offering (TAD) Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	410,000	2,432,156.25	2,842,156.25
6/30/2013	755,000	2,404,481.25	3,159,481.25
6/30/2014	825,000	2,353,518.75	3,178,518.75
6/30/2015	920,000	2,297,831.25	3,217,831.25
6/30/2016	1,000,000	2,235,731.25	3,235,731.25
6/30/2017	1,085,000	2,168,231.25	3,253,231.25
6/30/2018	1,175,000	2,094,993.75	3,269,993.75
6/30/2019	1,270,000	2,015,681.25	3,285,681.25
6/30/2020	1,370,000	1,929,956.25	3,299,956.25
6/30/2021	1,520,000	1,837,481.25	3,357,481.25
6/30/2022	1,645,000	1,725,381.25	3,370,381.25
6/30/2023	1,765,000	1,604,062.50	3,369,062.50
6/30/2024	1,900,000	1,473,893.75	3,373,893.75
6/30/2025	2,050,000	1,333,768.75	3,383,768.75
6/30/2026	2,205,000	1,182,581.25	3,387,581.25
6/30/2027	2,380,000	1,019,962.50	3,399,962.50
6/30/2028	2,565,000	844,437.50	3,409,437.50
6/30/2029	2,755,000	655,268.75	3,410,268.75
6/30/2030	2,975,000	452,087.50	3,427,087.50
6/30/2031	3,155,000	232,681.25	3,387,681.25
	33,725,000	32,294,187.50	66,019,187.50

Series 2008-C Beltline Re-Offering (TAD) Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	45,000	326,625	371,625
6/30/2013	95,000	323,250	418,250
6/30/2014	110,000	316,125	426,125
6/30/2015	115,000	307,875	422,875
6/30/2016	125,000	299,250	424,250
6/30/2017	145,000	289,875	434,875
6/30/2018	155,000	279,000	434,000
6/30/2019	165,000	267,375	432,375
6/30/2020	180,000	255,000	435,000
6/30/2021	200,000	241,500	441,500
6/30/2022	215,000	226,500	441,500
6/30/2023	230,000	210,375	440,375
6/30/2024	245,000	193,125	438,125
6/30/2025	260,000	174,750	434,750
6/30/2026	290,000	155,250	445,250
6/30/2027	310,000	133,500	443,500
6/30/2028	330,000	110,250	440,250
6/30/2029	355,000	85,500	440,500
6/30/2030	380,000	58,875	438,875
6/30/2031	405,000	30,375	435,375
6/30/2032	4,355,000	4,284,375	8,639,375
	4,355,000	4,284,375	8,639,375

Series 2009-B Beltline Term (TAD) Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	140,000	908,012.50	1,048,012.50
6/30/2013	285,000	898,562.50	1,183,562.50
6/30/2014	305,000	879,325.00	1,184,325.00
6/30/2015	345,000	858,737.50	1,203,737.50
6/30/2016	370,000	835,450.00	1,205,450.00
6/30/2017	410,000	810,475.00	1,220,475.00
6/30/2018	435,000	782,800.00	1,217,800.00
6/30/2019	475,000	753,437.50	1,228,437.50
6/30/2020	515,000	721,375.00	1,236,375.00
6/30/2021	565,000	686,612.50	1,251,612.50
6/30/2022	610,000	644,943.75	1,254,943.75
6/30/2023	655,000	599,956.25	1,254,956.25
6/30/2024	715,000	551,650.00	1,266,650.00
6/30/2025	765,000	498,918.75	1,263,918.75
6/30/2026	825,000	442,500.00	1,267,500.00
6/30/2027	890,000	381,656.25	1,271,656.25
6/30/2028	960,000	316,018.75	1,276,018.75
6/30/2029	1,035,000	245,218.75	1,280,218.75
6/30/2030	1,110,000	168,887.50	1,278,887.50
6/30/2031	1,180,000	87,025.00	1,267,025.00
	12,590,000	12,071,562.50	24,661,562.50

Series 2009-C Beltline (TAD) Bonds (Affordable Housing) As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	10,000	77,250	87,250
6/30/2013	20,000	76,500	96,500
6/30/2014	25,000	75,000	100,000
6/30/2015	30,000	73,125	103,125
6/30/2016	35,000	70,875	105,875
6/30/2017	30,000	68,250	98,250
6/30/2018	40,000	66,000	106,000
6/30/2019	35,000	63,000	98,000
6/30/2020	40,000	60,375	100,375
6/30/2021	50,000	57,375	107,375
6/30/2022	45,000	53,625	98,625
6/30/2023	55,000	50,250	105,250
6/30/2024	60,000	46,125	106,125
6/30/2025	65,000	41,625	106,625
6/30/2026	70,000	36,750	106,750
6/30/2027	70,000	31,500	101,500
6/30/2028	75,000	26,250	101,250
6/30/2029	85,000	20,625	105,625
6/30/2030	95,000	14,250	109,250
6/30/2031	95,000	7,125	102,125
	1,030,000	1,015,875	2,045,875

Series 2005-A Eastside (TAD) AMT Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	1,340,000	330,750.00	1,670,750.00
6/30/2013	1,420,000	255,375.00	1,675,375.00
6/30/2014	1,500,000	175,500.00	1,675,500.00
6/30/2015	1,585,000	91,125.00	1,676,125.00
6/30/2016	35,000	1,968.76	36,968.76
	5,880,000	854,718.76	6,734,718.76

Series 2005-B Eastside (TAD) Non-AMT Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012		2,109,330	2,109,330
6/30/2013		2,109,330	2,109,330
6/30/2014		2,109,330	2,109,330
6/30/2015		2,109,330	2,109,330
6/30/2016	1,640,000	2,109,330	3,749,330
6/30/2017	1,770,000	2,020,770	3,790,770
6/30/2018	1,870,000	1,925,190	3,795,190
6/30/2019	1,975,000	1,824,210	3,799,210
6/30/2020	2,080,000	1,717,560	3,797,560
6/30/2021	2,200,000	1,605,240	3,805,240
6/30/2022	2,325,000	1,482,040	3,807,040
6/30/2023	2,460,000	1,351,840	3,811,840
6/30/2024	2,600,000	1,214,080	3,814,080
6/30/2025	2,750,000	1,068,480	3,818,480
6/30/2026	2,910,000	914,480	3,824,480
6/30/2027	3,080,000	751,520	3,831,520
6/30/2028	3,255,000	579,040	3,834,040
6/30/2029	3,445,000	396,760	3,841,760
6/30/2030	3,640,000	203,840	3,843,840
	38,000,000	27,601,700	65,601,700

Princeton Lakes Projects (TAD) Bonds As of Jun 30, 2011 through Maturity			
Period Ending	Principal	Interest	Debt Service
6/30/2012		921,250	921,250
6/30/2013		921,250	921,250
6/30/2014		921,250	921,250
6/30/2015		921,250	921,250
6/30/2016	115,000	921,250	1,036,250
6/30/2017	740,000	914,925	1,654,925
6/30/2018	785,000	874,225	1,659,225
6/30/2019	825,000	831,050	1,656,050
6/30/2020	870,000	785,675	1,655,675
6/30/2021	920,000	737,825	1,657,825
6/30/2022	970,000	687,225	1,657,225
6/30/2023	1,025,000	633,875	1,658,875
6/30/2024	1,080,000	577,500	1,657,500
6/30/2025	1,140,000	518,100	1,658,100
6/30/2026	1,200,000	455,400	1,655,400
6/30/2027	1,270,000	389,400	1,659,400
6/30/2028	1,340,000	319,550	1,659,550
6/30/2029	1,410,000	245,850	1,655,850
6/30/2030	1,490,000	168,300	1,658,300
6/30/2031	1,570,000	86,350	1,656,350
	16,750,000	12,831,500	29,581,500

Tax Allocation Bonds 2001 (TAD) (West01) Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	760,000	462,864.50	1,222,864.50
6/30/2013	795,000	422,385.45	1,217,385.45
6/30/2014	830,000	382,556.85	1,212,556.85
6/30/2015	865,000	340,184.25	1,205,184.25
6/30/2016	905,000	296,438.12	1,201,438.12
6/30/2017	945,000	249,210.52	1,194,210.52
6/30/2018	985,000	201,442.47	1,186,442.47
6/30/2019	1,030,000	151,070.55	1,181,070.55
6/30/2020	1,075,000	98,579.76	1,173,579.76
6/30/2021	1,125,000	43,347.03	1,168,347.03
6/30/2022	305,000	7,645.89	312,645.89
	9,620,000	2,655,725.39	12,275,725.39

Series 2005-A Westside (TAD) Variable Rate Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	2,825,000	2,698,625	5,523,625
6/30/2013	2,955,000	2,554,125	5,509,125
6/30/2014	3,085,000	2,403,125	5,488,125
6/30/2015	3,230,000	2,245,250	5,475,250
6/30/2016	3,370,000	2,080,250	5,450,250
6/30/2017	3,530,000	1,907,750	5,437,750
6/30/2018	3,710,000	1,726,750	5,436,750
6/30/2019	3,900,000	1,536,500	5,436,500
6/30/2020	4,070,000	1,337,250	5,407,250
6/30/2021	4,240,000	1,129,500	5,369,500
6/30/2022	4,400,000	913,500	5,313,500
6/30/2023	5,685,000	661,375	6,346,375
6/30/2024	10,385,000	259,625	10,644,625
	55,385,000	21,453,625	76,838,625

Series 2005-B Westside (TAD) Variable Rate Bonds (World of Coke) As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	455,000	414,874.98	869,874.98
6/30/2013	475,000	391,624.98	866,624.98
6/30/2014	495,000	367,374.96	862,374.96
6/30/2015	510,000	342,249.96	852,249.96
6/30/2016	535,000	316,125.00	851,125.00
6/30/2017	560,000	288,750.00	848,750.00
6/30/2018	590,000	259,999.98	849,999.98
6/30/2019	620,000	229,750.02	849,750.02
6/30/2020	640,000	198,250.02	838,250.02
6/30/2021	670,000	165,499.98	835,499.98
6/30/2022	695,000	131,374.98	826,374.98
6/30/2023	725,000	95,875.02	820,875.02
6/30/2024	1,555,000	38,875.02	1,593,875.02
	8,525,000	3,240,624.90	11,765,624.90

Series 2008 Westside Variable Rate (TAD) Bonds As of Jun 30, 2011 through Maturity			
Period Ending	**Principal**	**Interest**	**Debt Service**
6/30/2012	710,000	1,999,959.25	2,709,959.25
6/30/2013	900,000	1,976,224.50	2,876,224.50
6/30/2014	950,000	1,946,658.25	2,896,658.25
6/30/2015	2,180,000	1,912,241.50	4,092,241.50
6/30/2016	2,245,000	1,840,778.38	4,085,778.38
6/30/2017	2,330,000	1,767,135.25	4,097,135.25
6/30/2018	2,400,000	1,690,753.50	4,090,753.50
6/30/2019	2,480,000	1,612,055.50	4,092,055.50
6/30/2020	2,570,000	1,530,714.25	4,100,714.25
6/30/2021	2,640,000	1,446,484.50	4,086,484.50
6/30/2022	2,730,000	1,359,911.25	4,089,911.25
6/30/2023	2,825,000	1,270,381.38	4,095,381.38
6/30/2024	330,000	1,184,802.75	1,514,802.75
6/30/2025	2,060,000	1,169,297.50	3,229,297.50
6/30/2026	2,130,000	1,101,744.75	3,231,744.75
6/30/2027	2,205,000	1,031,889.38	3,236,889.38
6/30/2028	2,270,000	959,608.75	3,229,608.75
6/30/2029	2,355,000	885,148.13	3,240,148.13
6/30/2030	2,425,000	807,948.88	3,232,948.88
6/30/2031	2,500,000	728,447.00	3,228,447.00
6/30/2032	2,585,000	646,465.38	3,231,465.38
6/30/2033	2,670,000	561,704.25	3,231,704.25
6/30/2034	2,760,000	474,150.00	3,234,150.00
6/30/2035	2,850,000	383,652.75	3,233,652.75
6/30/2036	2,945,000	290,198.88	3,235,198.88
6/30/2037	3,035,000	193,652.13	3,228,652.13
6/30/2038	3,140,000	94,121.50	3,234,121.50
	61,220,000	30,866,129.50	92,086,129.50

RATIO OF OUTSTANDING DEBT BY TYPE – GOVERNMENTAL ACTIVITIES*

Governmental Activities Ratio of Outstanding Debt by Type (in thousands)					
Fiscal Period Ended	General Obligation Debt*	SWMA Revenue Refunding Bonds	Limited Obligation Bonds*	Section 108 Loans	Capital Leases
12/31/2002	238,510.00	25,710.00	91,500.00	14,660.00	-
12/31/2003	239,360.00	24,855.00	91,500.00	12,965.00	-
12/31/2004	290,365.00	23,965.00	90,935.00	11,250.00	-
12/31/2005	283,865.00	23,035.00	218,740.00	9,515.00	5,835.00
6/30/2006	283,865.00	23,035.00	406,255.00	9,515.00	5,835.00
6/30/2007	276,510.00	22,060.00	396,675.00	8,200.00	4,499.00
6/30/2008	296,915.00	20,265.00	540,205.00	6,720.00	26,564.00
6/30/2009	277,190.00	20,265.00	652,075.00	6,175.00	69,005.00
6/30/2010	260,490.00	19,235.00	648,150.00	5,115.00	83,396.00

RATIO OF OUTSTANDING DEBT BY TYPE – DEPARTMENT OF AVIATION*

Department of Aviation Ratio of Outstanding Debt by Type (in thousands)			
Period Ending	Facilities Revenue Bonds*	Bond Anticipation Notes	Issuance Discounts and Refunding Losses
12/31/2002	1,682,273.00	-	-
12/31/2003	1,442,984.00	395,000.00	(116,676.00)
12/31/2004	2,927,307.00	-	1,521.00
12/31/2005	2,805,127.00	-	662.00
6/30/2006	2,984,043.00	-	(19.00)
6/30/2007	2,890,474.00	-	(575.00)
6/30/2008	2,419,898.00		(1,037.00)
6/30/2009	2,343,835.00	-	(1,404.00)
6/30/2010	2,235,572.00	-	(1,737.00)

RATIO OF OUTSTANDING DEBT BY TYPE – DEPARTMENT OF WATERSHED MANAGEMENT*

Department of Water and Wastewater Management Ratio of Outstanding Debt by Type (in thousands)					
Period Ending	System Revenue Bonds	Premium on Bonds	Issuance Discounts and Refunding Losses	GEFA Notes Payable	Capital Lease Obligation
12/31/2002	1,673,966.00	-	-	-	25,579.00
12/31/2003	1,718,110.00	-	(41,544.00)	-	23,944.00
12/31/2004	2,558,000.00	39,867.00	-	-	22,299.00
12/31/2005	2,542,765.00	38,881.00	-	23,373.00	20,520.00
6/30/2006	2,542,765.00	38,388.00	-	23,106.00	19,614.00
6/30/2007	2,518,555.00	37,402.00	-	95,701.00	17,651.00
6/30/2008	2,494,575.00	35,705.00	(34,856.00)	152,073.00	15,710.00
6/30/2009	3,218,275.00	26,680.00	(23,350.00)	148,767.00	13,643.50
6/30/2010	3,202,025.00	25,829.00	-	145,353.00	11,541.00

RATIO OF OUTSTANDING DEBT BY TYPE – OTHER GOVERNMENTAL ACTIVITIES*

Governmental Activities - Other (in thousands)							
Period Ending	1990 GMA Lease Pool	1998 GMA Lease Pool	2002 Certificates of Participation	Citywide Radio System	Installment Sale Program	Inter-Governmental Agreements	Notes Payable
12/31/2002	597.00	18,476.00	53,785.00	5,065.00	87,610.00	-	-
12/31/2003	-	15,827.00	52,560.00	-	83,280.00	-	-
12/31/2004	3,053.00	32,444.00	51,280.00	-	78,780.00	-	-
12/31/2005	10,054.00	32,444.00	49,950.00	-	74,080.00	-	-
6/30/2006	11,800.00	32,444.00	49,950.00	-	74,080.00	-	-
6/30/2007	9,055.00	32,444.00	48,550.00	-	69,190.00	-	-
6/30/2008	5,782.00	32,444.00	47,080.00	-	63,995.00	16,373.00	17,000.00
6/30/2009	5,782.00	32,444.00	45,540.00	-	58,575.00	15,983.00	15,509.00
6/30/2010	2,555.00	32,444.00	-	-	52,885.00	15,177.00	14,083.00

RATIO OF OUTSTANDING DEBT BY TYPE – OTHER GOVERNMENTAL ACTIVITIES*

Period Ending	Business-Type Activities - Other						
	Sanitation Fund Capital Lease Obligation	Underground Atlanta Revenue Bonds	Parking Deck Capital Lease	Underground Atlanta Capital Lease	Total Primary Government	Percentage of Personal Income	Per Capita
12/31/2002	5,075.00	71,625.00		-	3,994,431.00	26.66%	9,331
12/31/2003	-	69,190.00		-	4,011,355.00	26.77%	9,224
12/31/2004	3,217.00	65,330.00		-	6,199,613.00	40.50%	14,023
12/31/2005	2,205.00	61,280.00		-	6,202,331.00	38.22%	13,734
6/30/2006	1,134.00	61,280.00		-	6,567,090.00	37.93%	14,542
6/30/2007	-	57,055.00		-	6,483,446.00	35.20%	14,357
6/30/2008	-	52,610.00		-	6,208,021.00	33.71%	13,439
6/30/2009	-	-		48,065.00	6,924,989.50	35.21%	14,509
6/30/2010	-	-	22,305.00	42,090.00	6,752,113.00	34.00%	14,046

**Ratios obtained from City of Atlanta Comprehensive Annual Financial Report for year ending June 30, 2010*

8

APPENDIX

FUND STRUCTURE

GLOSSARY

ACKNOWLEDGMENTS

ADOPTED BUDGET
FY 2012

FUND STRUCTURE

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. The fund types established by the City are described below and throughout this document.

GOVERNMENTAL FUNDS

The **Governmental Funds** group is one of three fund groups in the City's budget. The funds in this Fund group, account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

- The General Fund is the City's primary operating fund. It accounts for all financial transactions of the City, except those required to be accounted for in another fund.
- The Debt Service Fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the tax allocation districts funds and enterprise funds). Bond ordinances require the City to account for debt service transactions in separate funds, to restrict the flow of cash between such funds, and to comply with various other covenants.
- The Special Assessment Fund accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters, which are financed through assessments to individual property owners.
- The Special Revenue Funds account for activities carried out by the City under the terms of certain intergovernmental grants. It accounts for the proceeds of special revenue sources that are legally restricted to expenditures for specified purposes.

PROPRIETARY FUNDS

Proprietary Funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing, producing, and delivering goods services in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

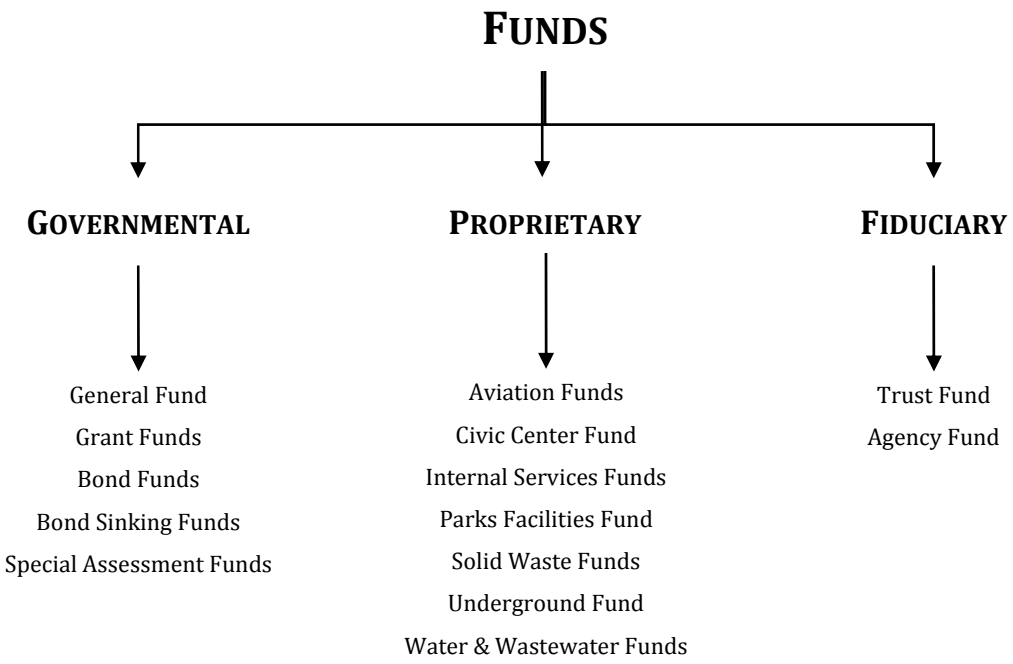
- Enterprise Funds are designed to be self-supporting. The Department of Watershed Management (DWM) Fund accounts for all activities associated with the provision and management of clean water, wastewater and storm water systems, and water pollution control services to individuals, organizations and other governmental units within and around the City. The Department of Aviation (DOA) Fund accounts for the activities of the William B. Hartsfield -Maynard H. Jackson Atlanta International Airport. Other enterprises funds include Parks Facilities Fund (Cyclorama), Underground Atlanta, Solid Waste Services, and Civic Center.
- The *Internal Service Funds* account for the activities of Motor Transport (Fleet) Services, as well as group insurance transactions related to the provision of life, accident, and medical insurance benefits through outside insurance companies for permanent employees and retirees of the City.

FIDUCIARY FUNDS

Fiduciary Funds are used to report assets held in trust or agency capacity for others and therefore, cannot be used to support the government's programs.

- The Trust Fund accounts for activities in which the City acts as trustee for an individual or organization. Additionally, these funds account for pension trust funds, which accumulate resources for pension benefit payments to members of the plans and their beneficiaries.
- The Agency Fund is a non-budgetary fund and accounts for various taxes and other receipts held in escrow for individuals, outside organizations, other governments and/or other funds.

CITYWIDE FUND STRUCTURE



The citywide fund structure can be divided into two areas: operating and capital. The **operating budget** is defined as the annual budget for routine, ongoing activities of an organizational unit. While the **capital budget** is typically established for specific projects, such as capital projects, grand funded projects, and other activities of a non-recurring nature.

OPERATING FUND STRUCTURE

General Fund

The General Fund is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund. It is also the largest of the City's funds, and is comprised of mostly general tax revenues that provide basic city services, such as Police, Fire & Rescue, and Parks services.

Enterprise Funds

Enterprise funds are designed to be self-supported by user charges or fees. The Department of Aviation, Civic Center, Parks and Recreational Facilities (Cyclorama), Solid Waste Services, and Water & Wastewater Management are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances.

- The **Aviation Revenue fund** accounts for the accumulation of income and disbursement of funds associated with the operation and construction of the Hartsfield-Jackson Atlanta International Airport. These funds generate income primarily from leases and use agreements with airlines and with various concessionaires within the terminal facility and parking operations.

- The **Atlanta Civic Center fund** accounts for the collection of income and disbursement of funds associated with the operation of the Boisfeuillet Jones Atlanta Civic Center. These funds generate income primarily from ticket sales (surcharges), building and land rentals.

- The **Parks Facilities fund** was created to support the Cyclorama restoration project, and is supported by user fees.

- Revenues generated from **Solid Waste services** are from user fees or charges for specific services provided. This fund should be self-sufficient and charge adequate fees to pay for the level of service provided. The primary sources of revenues are garbage pick-up/disposal, recycling, street sweeping and rubbish collection.

- The **Underground Atlanta fund** was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and parking decks. The fund is supported by user fees, parking revenues and a general fund subsidy.

- **Water and Wastewater fund** were established to account for all transactions associated with the operation, development and maintenance of the City's expansive water and wastewater infrastructure system. The system is financed by user charges for water and wastewater services

Other Funds

Other funds include the E-911 fund and the Internal Service funds.

- The **E-911 fund** is to support the E-911 call center call taking and dispatching operation.
- The activities of the **Internal Service funds** are charged to internal departments to recoup its cost.

  The Fleet Services fund is established for maintaining the City of Atlanta's fleet of vehicles and motorized equipment.

  The Group Insurance fund is established through employer and employee contributions and used for the sole purpose of paying active, retired employees and their dependents medical, dental, vision, life and voluntary insurance premiums and expenses.

CAPITAL FUND STRUCTURE

All other funds (listed below) are considered **capital funds** and were established for specific purpose or are of a non-recurring in nature.

- Grant Funds
- Bond Funds
- Bond Sinking Funds
- Special Assessment Funds
- Trust Fund

GLOSSARY

ADID:	Atlanta Downtown Improvement District
ACTIVITY:	An action or set of actions directed at a specific purpose or purposes
ANNUAL BUDGET:	A budget developed and enacted to apply to a single fiscal year.
ANTICIPATION:	See "Estimated Receipts"
APD:	Atlanta Police Department
APS:	Atlanta Public Schools
AWDA:	Atlanta Workforce Development Authority
AMWA:	Association of Metropolitan Water Agencies
APPROPRIATION:	The legal authorization given by the City Council to make expenditures and incur obligations using city funds.
BASE BUDGET:	The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or change to services levels.
BUDGET COMMISSION:	Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Committee, the Commissioner of Finance, and two members of Council, and sets the levels of estimated revenue for budget purposes.
CAP:	Central Atlanta Progress
CDBG:	Community Development Block Grant
CID:	Community Improvement District
COA:	City of Atlanta
COST CENTER:	A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.
CSB:	Civil Service Board
CSO:	Combined Sewer Overflow
CY:	Calendar Year
DB:	Defined Benefit

DC:	Defined Contribution
DEBT SERVICE:	Payment of interest and principal on an obligation resulting from the issuance of bonds.
DPW:	Department of Public Works
DUI:	Driving Under the Influence
DWM:	Department of Watershed Management
EEO:	Equal Employment Opportunity
EFFECTIVENESS:	The extent to which the outcome of an action or set of actions produces the desired results or impact
EFFICIENCY:	A ratio between input (resources) and output (production)
EMT:	Emergency Medical Technician
ENTERPRISE FUND:	A fund which pays for its costs of operations from user fees and does not generally receive property tax support
EPA:	Environmental Protection Agency (Federal Agency)
EPD:	Environmental Protection Division (State Agency)
ESTIMATED RECEIPTS:	The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as “Anticipations”.
FISCAL YEAR:	A twelve month period (July 1 through June 30) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial position and the results of its operations.
FLSA:	Fair Labor Standards Act
FUND:	A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.
GAWP:	Georgia Association of Water Professionals
GDOT	Georgia Department of Transportation
GDP:	Gross Domestic Product
GEFA:	Georgia Environmental Facilities Authority
GMA:	Georgia Municipal Association
GO BOND:	General Obligation Bond

GRTA:	Georgia Regional Transportation Authority
HIDTA:	High Intensity Drug Trafficking Area
HJAIA:	Hartsfield-Jackson Atlanta International Airport
INTERNAL SERVICES FUND:	A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.
IGA:	Intergovernmental Agreement
IOJ:	Injured on job
JAG:	Justice Assistance Grant
LED:	Light Emitting Diodes
LEED:	Leadership in Energy and Environmental Design
LOST:	Fulton County imposes a 1% Local Option Sales Tax (LOST) which is shared between the county and the municipalities within the county based on population.
LPA:	Legal Program Assistant
MANAGEMENT OBJECTIVE:	Specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction.
MARTA:	Metropolitan Atlanta Rapid Transit Authority
MEASURE:	An absolute indicator of the attainment of an objective. May be simply a determinable result, or may consist of statistical data.
MILL:	A measure of the rate of ad valorem (property taxation, representing one ($1) dollar of tax per one thousand ($1,000) dollars of assessed property value
NACWA:	National Association of Clean Water Agencies
NEO:	New Employee Orientation
MOST:	A 1% City of Atlanta Municipal Option Sales Tax (MOST) is collected for retail sales and use occurring within the incorporated city limits of Atlanta. The purpose of this tax is to assist with funding renovations to the water and sewer system.
NPEDS:	National Pollutant Discharge Elimination System
OBJECTIVE:	Specific, measurable thing to be accomplished.
OEAM:	Office of Enterprise and Asset Management
OPEB:	Other Post Employment Benefits

OPERATING BUDGET:	The annual budget for the routine, ongoing activities and work program of an organized unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature.
PILOT:	Payment In Lieu of Taxes
PPT:	Permanent Part Time
PROGRAM:	A set of activities under a specific organization.
PROGRAM CHANGE:	A proposed activity which is not presently in an organization's work program, nor funded in its budget.
PROPRIETARY FUND:	A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Fund and the Internal Service Fund are Proprietary Funds.
RESERVE:	An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account to an expenditure account for a specific purpose before they can be spent
REVENUE:	The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided
SRTA:	State Road and Tollway Authority
TAD:	Tax Allocation District
TAN:	Tax Allocation Notes
TMDL:	Total Maximum Daily Loads
UASI:	Urban Areas Security Initiative
URFA:	Urban Residential Finance Authority, a subsidy of the Atlanta Development Authority
USER FEES:	The payment of a fee for direct receipt of a public service by the person benefiting from the service.
WC:	Worker's Compensation
WORKLOAD:	A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time
WORK PROGRAM:	The detailed set of things to be accomplished, within specified time periods, for an organizational unit.

ACKNOWLEDGMENTS

STEERING COMMITTEE

Peter T. Aman
Chief Operating Officer

J. Anthony 'Jim' Beard, CTP
Chief Financial Officer

Duriya Farooqui
Deputy Chief Operating Officer

Stefan Jaskulak, CTP
Deputy Chief Financial Officer

Carol A. King
Budget Chief

Gary Donaldson, CTP
Revenue Chief

BUDGET TOOL DEVELOPMENT & SUPPORT

Jianrong Zhang
Grace Yingshaung Ding
Swathi Potla

FY2012 BUDGET TASK FORCE

Carol A. King
Youlanda Carr, CPA
Rick Taylor
Trina Nkhazi
Catrina Rives
Gwen Smith
Jerry Solamon

Trina Nkhazi, Project Manager

INFORMATION TECHNOLOGY SUPPORT

Michael Dogan
Thierry Munyengango
Trina Nkhazi

HUMAN RESOURCES

Sherri Dickerson
Jerry Solamon
Catrina Rives
TaLora Fulton

OFFICE OF BUDGET & FISCAL POLICY

Carol A. King
Budget Chief

Serena Skaggs
Administrative Analyst

Youlanda Carr, CPA
Director

Rick Taylor
Director

Pamela Bracey
Talmadge Dixon
Sage Glanton
Corey Huguley
Queena Jenkins

Antrameka Knight
Renee Matis
Corey McDaniel
Jessime McGarity
Yolanda Tyner

Commissioners and Department Budget Managers/Analysts