City of
Atlanta







Fiscal Year 2013
Adopted Budget

Kasim Reed
Mayor



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PREFACE

READER'S GUIDE

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FY 2013


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READER'S GUIDE

The City of Atlanta's budget document is intended to provide information in such a manner that the lay reader can understand the operations of the City. The **Reader's Guide** describes the structure of the FY2013 Adopted Budget Book and outlines its contents. The FY2013 Budget has overview sections and detail on the overall revenues and expenses of the City of Atlanta. The entire document can be found on the City's website at www.atlantaga.gov .

- ***The Preface*** – provides a brief look into the City's History, the Mayor's Bio, a preview of the Atlanta City Council and how it operates, an overview of City officials, and organizational structure.

- ***Messages –*** provides the Mayor's and Chief Financial Officer's transmittal letters, which presents the framework for the City's operations and services adopted in FY2013.

- ***Introduction*** – provides detailed information on the City's economic and demographic information, and highlights of the City's performance metrics.

- ***Budget Summaries*** – provide an overview of the City's funds, and details information on revenues and expenditures; departmental budgets; fund balance, and full time position status.

- ***Revenue Overview*** – includes revenue projections and methodology as well as historical trends, and account details of major revenue sources.

- ***Operational Summaries*** - provides an expense budget summary, personnel information and the key performance measures for each operating department.

- ***Capital Projects Status*** - provides an expense budget summary for capital projects, which are non-recurring in nature. This section includes projected expenditures for FY2013 to FY2017 for bonds, grants, trusts and other capital projects.

- ***Debt Service -*** provides a summary for the City's debt obligations, bond ratings and debt coverage ratios.

- ***Appendix*** – includes the glossary, five-year plan summary and other essential information.

Below are illustrations of the departmental summaries and an explanation of each section.

EXECUTIVE OFFICES

Mission Statement

The mission of the Department of Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within City government to effectively accomplish and execute the laws of the City. Through its various offices, Executive Offices seeks to determine the most efficient manner to provide quality services to the citizens of the City.

Summary of Operations

The Department of Executive Offices is comprised of three major offices: *The Office of the Mayor, the Office of the Chief of Staff and the Office of the Chief Operating Officer*. These offices include Divisions that provide operational support for various activities.

Divisions/Offices Descriptions

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors. The Chief of Staff is supported by the following organizations:

The Office of Communications provides strategic counsel on message development for the Mayor and the City of Atlanta; plans and executes special events and projects that advance administrative priorities; manages relationships with dozens of local and national print, broadcast and online media outlets; organizes Mayoral press conferences, interviews and announcements; partners with the city's public information officers on projects; and leads in crisis communications. Daily functions include writing speeches, talking points, media advisories, press releases, communications plans, ceremonial documents, and correspondence on behalf of the Mayor. The Office manages digital communications through the City of Atlanta website at www.atlantaga.gov and via social media channels such as Facebook, Twitter and YouTube. The Mayor's Office of Communications also includes the operations of City Channel 26.

City Channel 26 operates under the umbrella of the Mayor's Office of Communications. Channel 26 provides 24-hour programming that is useful, informative and timely for Atlanta residents. Channel content includes coverage of Mayoral speeches, announcements and events, as well as live and taped broadcasts of Atlanta City Council meetings and committee meetings. In addition, the City Channel 26 team produces original content such as "City Talk," a long-format monthly news program, and news briefs, public service announcements and special features on current events, neighborhood happenings, and topics of special interest to City of Atlanta residents and business owners.

The Office of Constituent Services provides the direct linkage between the residents of Atlanta and the Mayor's Office. The Office addresses residents concerns and complaints by collaborating with City agencies and offers an avenue for residents to voice their concerns and suggestions on improvements of city services.

The Office of External Affairs was established to create and maintain working relationships with state, federal and local government entities; consular and diplomatic corps, bi-lateral chambers of commerce and international trade offices in order to maximize the City's opportunities to impact public policy, increase revenues, and foster its growing stature as a global city and key player in trade and commerce, citizen diplomacy and intercultural understanding.

Departmental Overview

The departmental overview provides the department's Mission and Summary of Operations. It also provides the department's Organizational Chart, Performance Metrics, Summary of Accomplishments, and Program Highlights.

FY 13 OPERATING BUDGET HIGHLIGHTS
EXECUTIVE OFFICES
General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$5,151,476	$6,146,727	$7,771,292	Salaries, Regular (Full Time)	$8,704,604	$933,311
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$369,574	$356,310	$688,209	Salaries, Extra Help	$435,870	($252,339)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,314	$108	$110,492	Overtime	$110,492	$0
$0	$0	$0	Pension - Fire	$0	$0
$873,113	$943,943	$681,656	Pension - General	$799,788	$118,132
$0	$17,023	$0	Pension - Police	$0	$0
$164,702	$201,085	$275,712	Defined Contribution	$318,036	$42,325
$14,946	$16,284	$4,290	Workers' Compensation	$131,805	$127,515
$714,858	$824,141	$1,188,096	Other Personnel Costs	$1,344,223	$156,127
$7,289,983	*$8,505,621*	*$10,719,747*	*TOTAL PERSONNEL*	*$11,844,818*	*$1,125,071*
			OTHER EXPENSES		
$6,565,723	$5,102,508	$9,380,323	Purchased Services	$9,532,391	$152,068
$3,427,370	$3,601,405	$5,043,641	Supplies	$4,901,749	($141,892)
$30,640	$15,577	$89,300	Capital Outlays	$89,300	$0
$32,105	$33,380	$38,614	Interfund/Interdepartmental Charges	$38,614	$0
$15,561	$16,073	$21,630	Other Costs	$21,630	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($489,610)	Reserves	$0	$489,610
$0	$125,000	$0	Other Financing Uses	$0	$0
$10,071,400	*$8,893,943*	*$14,083,898*	*TOTAL OTHER EXPENSES*	*$14,583,684*	*$499,786*
$17,361,383	**$17,399,564**	**$24,803,645**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$26,428,502**	**$1,624,857**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$17,361,383	$17,399,564	$24,803,645	General Fund	$26,428,502	$1,624,857
$17,361,383	**$17,399,564**	**$24,803,645**	**TOTAL EXPENSES**	**$26,428,502**	**$1,624,857**

FY 2010	FY 2011	FY 2012 AUTHORIZED POSITION COUNT		FY 2013	VARIANCE(13-12)
112	132	146.00	FULL TIME EQUIVALIENT	162.00	16.00

Operating Budget Highlights

- ***Department Summary*** is the total of Personnel & Non-Personnel expenses
- ***Fund Detail Summary*** is the total of department actual and budget expenses by fund
- ***Personnel Count*** is the total position count for the department

THE HISTORY OF THE CITY OF ATLANTA

Atlanta was founded in 1837 as the end of the Western & Atlantic railroad line. It was first named Marthasville in honor of the then-governor's daughter, nicknamed Terminus for its rail location, and then changed soon after to Atlanta, the feminine of Atlantic – as in the railroad. Today the fast-growing city remains a transportation hub, not just for the country but also for the world. Hartsfield Atlanta International Airport is one of the nation's busiest in daily passenger flights. Direct flights to Europe, South America, and Asia have made metro Atlanta easily accessible to the more than 1,000 international businesses that operate in Atlanta and in more than 50 countries that have representation in the city through consulates, trade offices, and chambers of commerce. The city has emerged as a banking center and is the world headquarters for 13 Fortune 500 companies.

Atlanta is the Capital city of the southeast, a city of the future with strong ties to its past. Atlanta is the soul of the south, and its heritage enhances the quality of life in a contemporary city. In the turbulent 60's, Atlanta was "the city too busy to hate." Moreover, today, in the 21st Century, Atlanta is the "city not too busy to care."

For more than four decades, Atlanta has been linked to the civil rights movement. Civil Rights leaders were the visionaries who saw a new south, a new Atlanta. They believed in peace, and they made monumental sacrifices for that peace; and, because of them, Atlanta became a fast-pace modern city, which opened its doors to the 1996 Olympics.

In the past two decades, Atlanta has experienced unprecedented growth -- the official city population remains steady, at about 420,000, but the metro population has grown in the past decade by nearly 40%, from 2.9 million to 4.1 million people. A good measure of this growth is the ever-changing downtown skyline, along with skyscrapers constructed in the Midtown, Buckhead, and outer perimeter business districts.

Since the late 1970s dozens of dazzling skyscrapers designed by such luminaries as Philip Johnson, I. M. Pei, and Marcel Breuer have reshaped the city's profile. Twenty-first century history, in Atlanta, is being written.


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THE HONORABLE KASIM REED



Kasim Reed was inaugurated as the 59th Mayor of the City of Atlanta on January 4, 2010. Since taking office, Mayor Reed has hired more than 525 police officers, re-opened all of the city's recreation centers as safe havens for young people and improved core city services such as fire-rescue response times and sanitation operations. He has increased the city's reserves from $7.4 million to more than $94 million dollars. Working with the Atlanta City Council and the city's employee unions, he successfully initiated a series of sweeping reforms to address the city's $1.5 billion unfunded pension liability.

Mayor Reed is Chairman of the Transportation and Communications Committee of the U.S. Conference of Mayors and Chairman of the Regional Transit Committee of the Atlanta Regional Commission. He is a member of the Aspen Institute-Rodel Fellowship Class of 2007, Leadership Georgia Class of 2000 and Leadership Atlanta Class of 1998. He served as a Board Member of both the National Black Arts Festival and Metropolitan Atlanta Arts Fund.

Mayor Reed has received numerous accolades since taking office. The Joint Center for Political and Economic Studies in Washington D.C. honored him in spring 2012 with the Louis E. Martin Great American Award, saying he "heralds a new and creative approach to leadership." Governing Magazine named Mayor Reed as one of the top state and local government officials of the year in November 2011.

Mayor Reed's civic leadership and service also have been nationally recognized on programs such as Meet the Press, The Charlie Rose Show, John King U.S.A. and Andrea Mitchell Reports. He has been featured in publications including The New York Times, The Wall Street Journal, The Atlanta Journal-Constitution, The Washington Post and Black Enterprise. Thomas Friedman, the Pulitzer-Prize winning New York Times columnist, called Reed "inspiring" and labeled him as "one of the best of this new breed of leaders."

Prior to his election, Mayor Reed established a track record of leadership during his 11 years as a member of the Georgia General Assembly. He was elected to the Georgia House of Representatives in 1998 and served two terms. From 2002 to 2009, he served in the Georgia State Senate, where he was Vice Chairman of the Senate Democratic Caucus and a member of the Judiciary Committee, Higher Education Committee, Ethics Committee, Transportation Committee, and State and Local Government Operations Committee.

Mayor Reed is a former partner in the litigation practice of Holland and Knight LLP, an international law firm with offices in Atlanta, where he specialized in entertainment law. He is a member of the American Bar Association, the National Bar Association and the State Bar of Georgia.

Mayor Reed grew up in the Cascade community of Southwest Atlanta, where he attended Utoy Springs Elementary School and Westwood High School (now Westlake High School). He is a graduate of Howard University in Washington D.C., where he received his Bachelor of Arts and Juris Doctor degrees and an honorary Doctor of Laws. As an undergraduate member of Howard University's Board of Trustees, he created a fundraising program that has contributed more than $10 million to the school's endowment since its inception. Mayor Reed was appointed as Howard University's youngest General Trustee in June 2002 and remains a dedicated member of the Board of Trustees.


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ATLANTA CITY COUNCIL MEMBERS

ATLANTA CITY COUNCIL


Michael Julian Bond
Post 1 At-Large


Aaron Watson
Post 2 At-Large


H. Lamar Willis
Post 3 At-Large


Carla Smith
District 1


Kwanza Hall
District 2


Ivory Lee Young, Jr.
District 3


Cleta Winslow
District 4


Natalyn Archibong
District 5


Alex Wan
District 6


Howard Shook
District 7


Yolanda Adrean
District 8


Felicia A. Moore
District 9


C.T. Martin
District 10

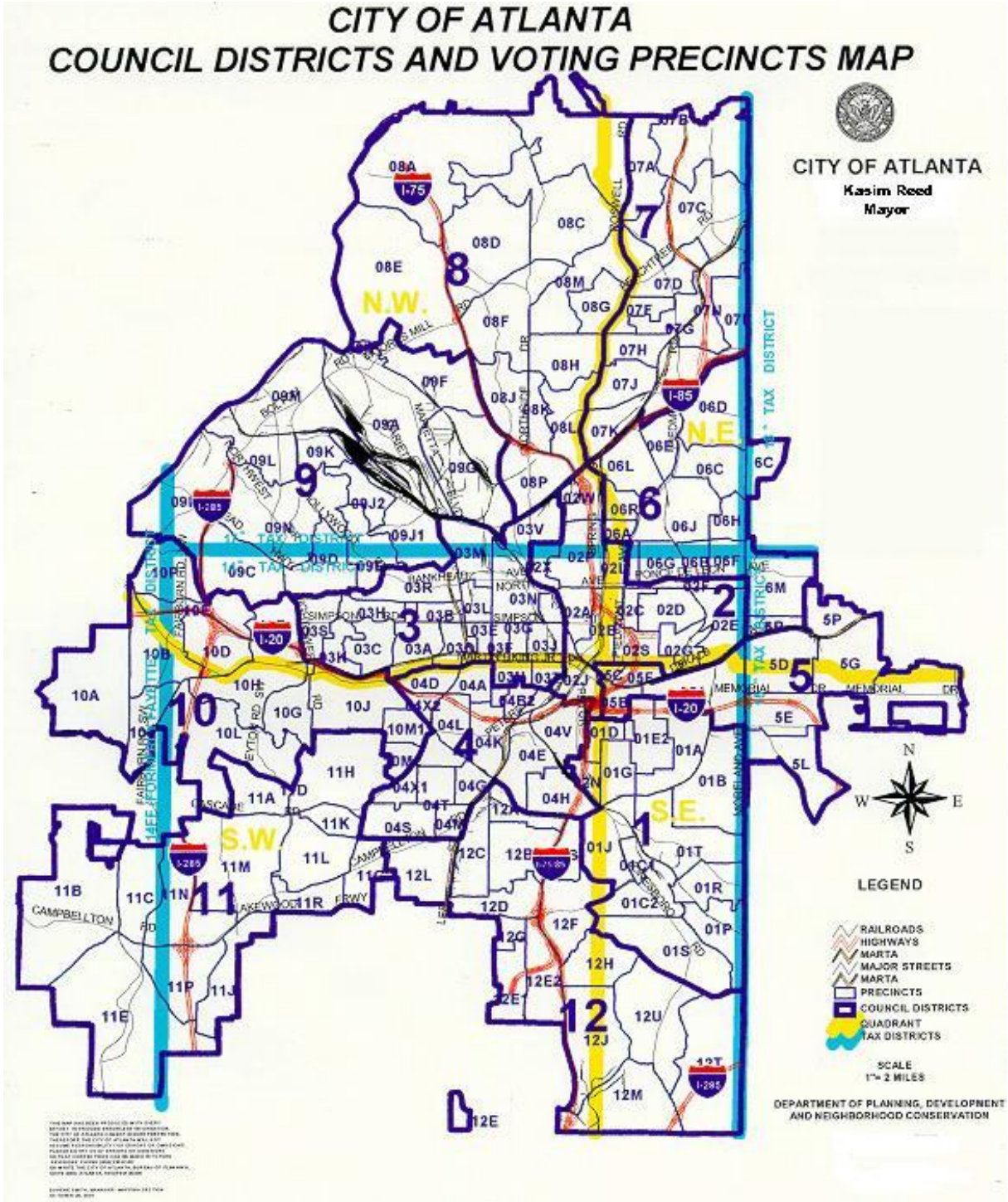

Keisha Lance Bottoms
District 11


Joyce M. Sheperd
District 12

ATLANTA


Ceasar C. Mitchell
Atlanta City Council, President

COUNCIL DISTRICTS MAP



HOW THE CITY COUNCIL WORKS

The Atlanta City Government is divided into three bodies: the legislative, executive and judicial branches. The Council serves as the legislative branch. City departments, under the direction of the Mayor, constitute the executive branch and the Courts, the judicial branch.

The **Legislative** body, comprised of the Council, makes the laws that govern the city. It is responsible for the development of policies, which serve as operational standards, and establishes the parameters for the administration of city government. The **Executive** body carries out the laws that have been instituted by the Council. It is responsible for the day-today operations of city government. The **Judicial** body has jurisdiction and power to try and punish violators of the City Charter, city ordinances, and any other violations as provided by law.

THE CITY CHARTER:

The 1974 Charter resulted in many changes in Atlanta City government. Prior to its adoption, the legislative body was called the Board of Aldermen and each alderman was elected citywide. The 1974 charter changed the Board of Aldermen to the City Council; the vice-mayor to the president of the Council; and established 12 Council members to be elected from individual districts and six at-large posts. The administration of the day-to-day operation of city government was transferred to the executive branch, and legislative authority was vested in the Council. This system allows the Council to maintain a strong system of checks and balances. A new charter was enacted in 1996 that reduced the representation of Council to 12 districts and three at large posts and became effective January 1998.

ABOUT THE ATLANTA CITY COUNCIL

The president of the City Council is elected from the city at-large (citywide). The Council consists of 15 members, 12 elected from single-member districts and three elected at-large. The Council president presides at all meetings of the Council and votes in the case of a tie. The president of Council appoints chairs and members of the various committees, subject to rejection by a majority of the Council. The Council president exercises all powers and discharges all duties of the mayor in case of a vacancy in that office or during the disability of the Mayor.

Council members are elected to four-year terms commencing with the first Monday in January. The next Atlanta City Council will take office in January 2014. The members of the Council elect a president pro tempore each year to serve a one-year term beginning with the first meeting in January. The president pro tempore presides over the Council meetings in the president's absence. Atlanta City Council members serve part-time and are paid an annual salary of $39,473. The Council president is paid $41,000 annually. An independent committee of city residents determines salaries.


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CITY OFFICIALS



Kasim Reed
Mayor

Duriya Farooqui
Chief Operating Officer

Candace L. Byrd
Chief of Staff

J. Anthony Beard
Chief Financial Officer

Cathy Hampton
City Attorney

MEMBERS OF CITY COUNCIL

Ceasar Mitchell
Council President

Carla Smith
District 1

Kwanza Hall
District 2

Ivory Lee Young Jr.
District 3

Cleta Winslow
District 4

Natalyn Mosby Archibong
District 5

Alex Wan
District 6

Howard Shook
District 7

Yolanda Adrean
District 8

Felicia Moore
District 9

C.T. Martin
District 10

Keisha Bottoms
District 11

Joyce M. Sheperd
District 12

Michael Julian Bond
Post 1, At-Large

Aaron Watson
Post 2, At-Large

H. Lamar Willis
Post 3, At-Large

Rhonda Dauphin-Johnson
Municipal Clerk

JUDICIAL OFFICERS

COURT OPERATIONS	Crystal A. Gaines *Chief Judge*
PUBLIC DEFENDER	Rosalie Joy *Interim Public Defender*
SOLICITOR	Raines F. Carter *City Solicitor*

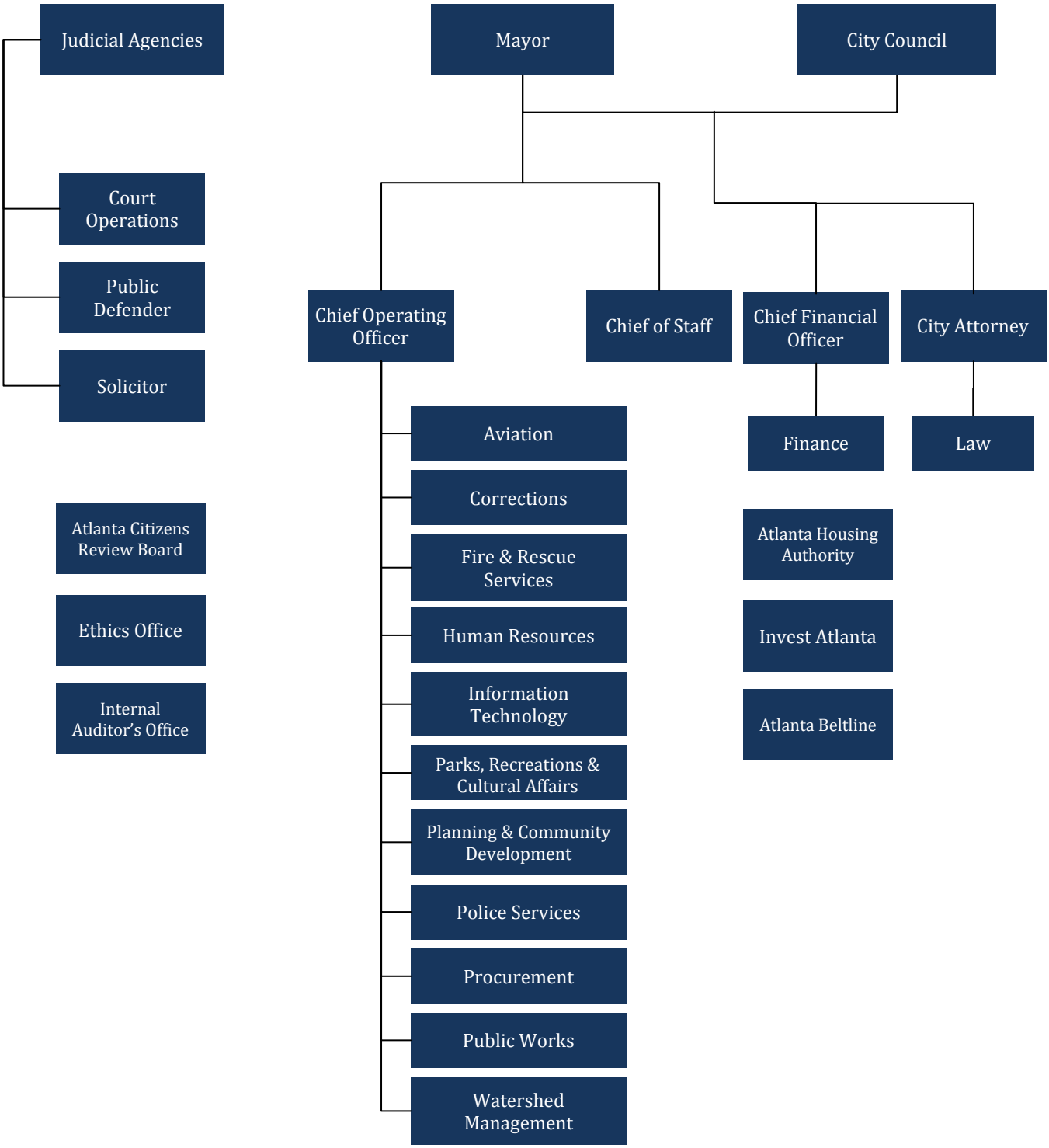
BOARD OFFICERS

ATLANTA CITIZENS REVIEW DIRECTOR	Sharese Shields *Interim Executive Director*
ETHICS OFFICER	Nina Hickson *Ethics Officer*
CITY INTERNAL AUDITOR	Leslie Ward *City Auditor*

DEPARTMENT OFFICERS

AVIATION	Louis E. Miller *General Manager*
CORRECTIONS	Patrick Labat *Interim Corrections Chief*
FINANCE	J. Anthony Beard *Chief Financial Officer*
FIRE & RESCUE SERVICES	Kelvin J. Cochran *Fire Chief*
HUMAN RESOURCES	Yvonne Yancy *Commissioner*
INFORMATION TECHNOLOGY	Michael Dogan *Interim Chief Information Officer*
LAW	Cathy Hampton *City Attorney*
PARKS, RECREATION & CULTURAL AFFAIRS	George Dusenbury *Commissioner*
PLANNING & COMMUNITY DEVELOPMENT	James E. Shelby *Commissioner*
POLICE SERVICES	George N. Turner *Police Chief*
PROCUREMENT	Adam L. Smith *Chief Procurement Officer*
PUBLIC WORKS	Richard Mendoza *Commissioner*
WATERSHED MANAGEMENT	Jo Ann J. Macrina *Commissioner*

CITY ORGANIZATIONAL STRUCTURE




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MESSAGES

THE MAYOR'S MESSAGE

THE CHIEF FINANCIAL OFFICER'S MESSAGE

ADOPTED BUDGET
FY 2013


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KASIM REED
MAYOR

CITY OF ATLANTA

55 TRINITY AVE, S.W.
ATLANTA, GEORGIA 30335-0300

TEL (404) 330-6100

Greetings Constituents and Friends:

When I became Mayor more than two years ago, I made a pledge that the City of Atlanta would be a safer place than when I took office. As part of making public safety a top priority, I vowed that the city's fire and rescue would become second to none. Thanks to the vision, dedication and hard work of Chief Kelvin J. Cochran and more than 1,000 firefighting professionals, the Atlanta Fire Rescue Department has experienced a true transformation in service and response.

In July of this year, the Department achieved my administration's goal for full staffing – four firefighters assigned to each engine and zero vacant firefighting positions – an accomplishment that has not been reached in more than a decade. Additionally, the Department reached a new level of responsiveness on fire emergencies, meeting the strict accreditation standards of the Center for Public Safety Excellence, which requires a fully staffed fire apparatus to appear on location within five minutes 82 percent of the time. This is a standard higher than the 65 percent set in 2010. The response times are especially impressive considering that last year alone, Atlanta Fire Rescue responded to more than 85,000 emergency calls throughout Metro Atlanta. The success was due, in part, to the opening of four new fire stations since 2010 – Fire Station 11 in Atlantic Station, Fire Station 13 in East Atlanta, Fire Station 15 in Midtown and Fire Station 18 in Kirkwood. A fifth new station, Fire Station 28, is under construction in the Hollywood Road area.

The accomplishments go far beyond numbers. Thanks to federal grants and public-private partnerships, the Department over the past year has increased EMS oversight with six new paramedic captain positions; initiated a new Rapid EMS Response pilot program; established a swift water rescue team, a dignitary medic team and a SWAT medic team; and boosted training efforts. The hard work has not only benefited Atlanta residents and businesses but has already brought national recognition. This summer, *Fire Chief* Magazine named Chief Cochran as "Fire Chief of the Year."

We are pleased with the results, but we are not finished, and I know I can depend on all of the men and women of the Atlanta Fire Rescue Department to keep raising the standards. As professionals, they embody their beliefs in their mission, vision and core values as it shows in the extraordinary work they do for the City of Atlanta every single day. We will continue to make the safety of Atlanta precedence.

Sincerely,

Kasim Reed


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CITY OF ATLANTA
55 TRINITY AVE, S.W.
ATLANTA, GEORGIA 30335-0300
TEL (404) 330-6100

The Honorable Ceasar C. Mitchell, President
Members of City Council
Atlanta City Council
55 Trinity Ave. SE
Atlanta, GA 30303

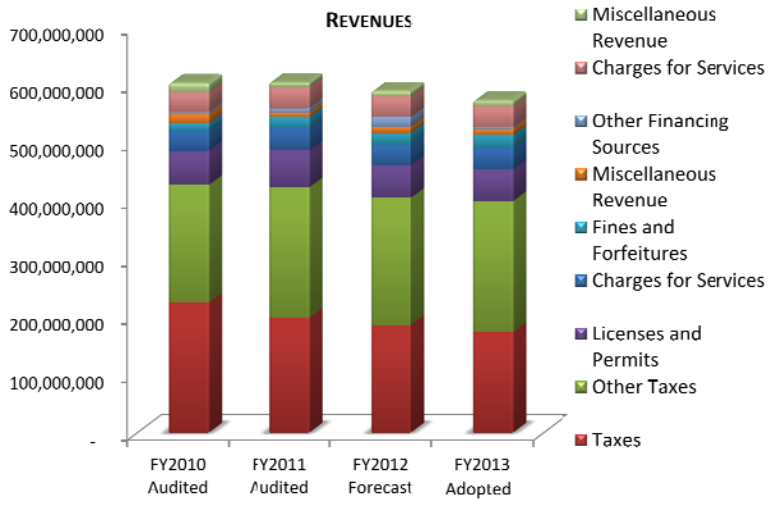
Dear President Mitchell and Members of the Atlanta City Council:

The City has made significant progress in the past three years and our financial position is much improved. However, continued progress will not occur without fiscal discipline. Improving the City's financial position is a long-term strategy requiring proactive decisions and actions over multiple years.

I am pleased to report that the City is meeting its goals on stabilizing critical financial priorities. For example, the financial plan shows we plan to increase the City's fund balance to more than $100 million by the close of fiscal year 2012. This increase will ensure the City can respond to unforeseen events and provide a funding source for bonding issuances that can address the much needed infrastructure needs of the City. It also is a key measure that external bond rating agencies review and a factor in the City's credit worthiness. In this manner, the City's progress on financial stability priorities can improve fiscal discipline while expanding our access to capital and reducing the corresponding financing costs.

REVENUES

The City's Department of Finance continues a solid partnership with the Selig Center for Economic Growth at the University of Georgia. This four-year partnership has enabled City management to gain important independent economic analyses as part of our multi-year revenue forecasting. As you will recognize in this plan, we continue to face a challenging economic environment as we manage declining property tax revenues in the adopted FY2013 budget and slow revenue growth thereafter. In addition, despite citywide cost reductions over the past three years, there continues to be a structural imbalance between the City's baseline revenues and costs, which is mainly due to declining tax revenues.

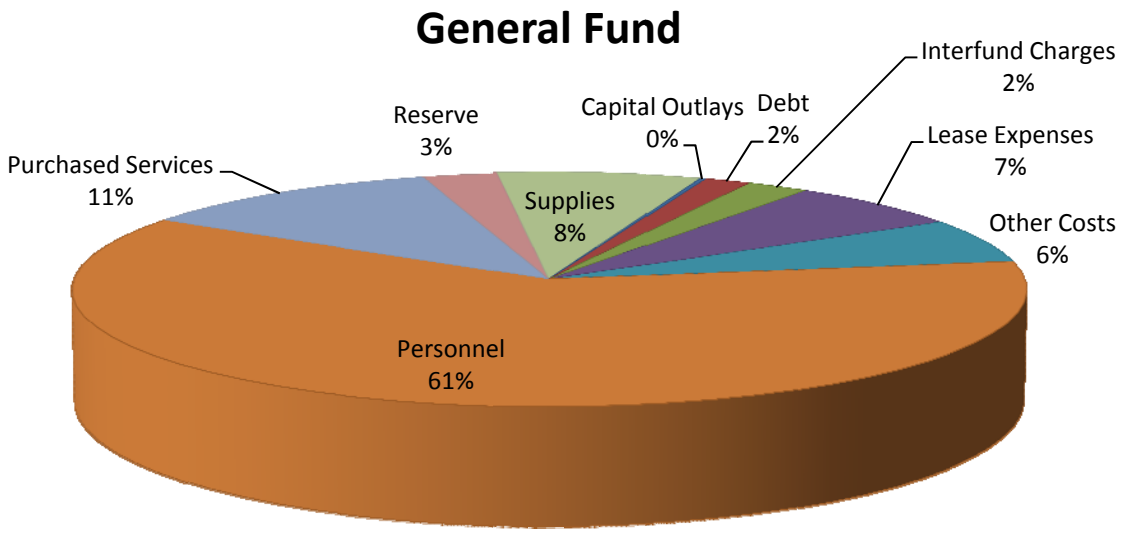


As depicted in the previous chart, revenues are projected to decline from $552.1MM in FY2010 to $526.7MM adopted in FY2013. Although the millage rate was increased in FY2010 from 7.12 to 10.24 mills, the decline in property tax revenues reflects decreases in the residential tax base, negative assessments and successful tax appeals. The FY2013 millage rate will remain constant at 10.24 mills and assumes a 96% collection rate. However, the dollar value of one mill has decreased which results in lower tax collections. Also, it is important to note that for the past two years, the City has balanced its budgets utilizing unassigned fund balance. In FY2012, the City utilized $6.9MM and $15.6MM was adopted for the FY2013 budget year which provides for a total general fund budget of $542.3MM.

The FY2013 general fund revenue forecast is based on continued property tax digest decline and assumes a higher sales tax allocation for six months. Similar to local governments throughout the United States, the City's revenue base continue to be challenged by a substantial source of revenue predicated on consumer confidence, employment levels, and the overall economy. The overall general fund revenue forecast mirrors the economic paradigm in other Atlanta metropolitan governments and municipalities.

EXPENSES

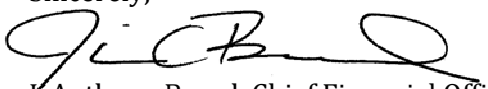
The city's primary operating fund, the general fund, is mostly comprised of Public Safety departments and has been the Mayor's primary investment area. It is approximately 58% of the total general fund budget. Additionally, over 61% of the FY13 adopted general budget is comprised of personnel expenses, of which the largest components are the Police Department and Fire & Rescue Services.



In recent years, expenditures have been reduced as revenues declined. One can and should ask if the City can reduce costs further? Actually, the City of Atlanta is providing more services with fewer resources. The efficiency of service delivery is a key focus while addressing initiatives set forth by the Mayor. I am proud to say that in the current economic environment, the FY2013 adopted budgeted expenditures includes the Mayor's initiatives, as well as other enhancements to service delivery.

The City's introduction of a five-year planning process allows the City to identify future revenue and expense trends and proactively identify ways to improve financial viability. A five-year plan is a critical forecasting tool for the City, and the annual refinement of assumptions, historical trends and policy decisions will have a direct impact on the City's ability to address volatile economic conditions. We will continue to have a comprehensive multi-year, financial planning process each year. It provides revenue and expenditure outlooks for the next five years and the plans to ensure the health of all funds. It also promotes a focus on the long-term health of the City, allowing the City to better predict financial challenges and persevere through the unexpected.

Sincerely,



J. Anthony Beard, Chief Financial Officer


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INTRODUCTION

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ADOPTED BUDGET
FY 2013


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BUDGET OVERVIEW

Public services provided by the City include: police, fire and rescue, collection and disposal of solid waste, street maintenance and other public works functions; providing the highest quality drinking water and wastewater services, enforcement of ordinances relating to building safety, recreation and parks, community development, housing and aging services, planning, and airports.

Budget Responsibilities and Fiscal Policies

MAYOR

As Executive Officer, the Mayor has the power to execute and enforce provisions of the charter, exercise supervision over all the administration of all departments of the city and submit to council the recommended annual budget.

The Mayor shall prepare and submit the proposed annual budget ordinance to the governing body no later than the first regular meeting of the governing body in May, preceding the commencement of the fiscal year.

CITY COUNCIL

As governing body of the City, the City Council is responsible for the development of policies, which serve as operational standards, and establishes the parameters for the administration of city government.

At the first City Council meeting in March, each council member may submit his/her budget priorities for the coming year. Such priorities are referred to the Finance/Executive Committee, which shall submit these priorities in the form of a resolution to be adopted by the City Council no later than the second council meeting in March. The Mayor, in conjunction with the Chief Financial Officer, may take these priorities into consideration in the preparation of the proposed budget.

Restricted Reserves balances from the previous year are a part of the fund balance for the upcoming year, five percent of the increased difference of the adopted budget shall be added to the overall Restricted Reserves balance. The FY2013 adopted budget revises the amount of required reserves to an amount up to 2.5%. This only applies after the fund balance is funded at a level of 15-20% of the general fund budget.

Upon completion of the annual external financial audit, any unspent operating reserve will be transferred to a catastrophic reserve fund and a capital reserve. The catastrophic reserve fund is established to protect the City in the event of any major, catastrophic event. The capital reserve is established to accumulate resources to address deferred maintenance or economic needs of the City.

The City Council holds one or more public hearings on the proposed budget as required by the laws of Georgia, notice of which is published in a newspaper of general circulation in the city at least seven days prior to the date set for the hearing.

The City Council may amend the proposed annual budget, except that the budget as finally amended must provide for all expenditures required by law or by the Charter, including but not limited to debt service, sinking fund, interest on bonded indebtedness and a general fund restricted reserve equal to an amount up to 2.5% of the proposed general fund budget which sums shall not be diverted to any other purpose and the total appropriations from any such fund shall not exceed the estimated fund balance, reserves, and revenues constituting the fund availability of such fund. General Fund Restricted Reserves cannot be expended without prior approval of the City Council.

The City Council, by ordinance adopts the annual budget for the next fiscal year no later than June, preceding the commencement of the new fiscal year.

BUDGET COMMISSION

The Budget Commission annually prepares and files with the City Council, for submission to the Mayor, the City's budget revenue anticipations. By law, anticipations cannot exceed 99 percent of the normal revenue collected during the previous year, with the following exceptions: (A) the normal revenue which the city may be expected to collect from the taxable property in newly annexed territory may be anticipated; (B) collections from tax executions on real estate and on personal property and chooses in actions owned by the city may be anticipated, provided that revenues from such anticipations shall not exceed 85 percent of tax executions on real estate and 50 percent of tax executions on personal property not more than three years old and chooses in actions certified solvent and collectable by the tax assessor. When such revenue anticipations have been filed, they are binding upon the City Council without any action of approval or disapproval.

CHIEF FINANCIAL OFFICER

The Chief Financial Officer must furnish each member of the council a complete detailed written copy of the proposed annual budget five days prior to the meeting at which the budget is submitted to the council for adoption.

OPERATING BUDGET POLICIES

Annual budgets are adopted for the General, Special Revenue, and Debt Service Funds with the level of legal budgetary control established at the office level by City Council. The City is required to adopt a balanced budget each year and maintain budgetary controls to ensure compliance with legal provisions of the annual appropriated budget approved by the Mayor and City Council. The amounts of anticipated revenues and appropriated expenditures for the annual budget are controlled by the City Charter and various ordinances adopted by the City Council. Appropriations for capital projects are adopted by the City Council principally on an individual basis, when the project is initially approved.

Since the legally adopted budget is on a cash basis, which differs significantly from GAAP, reconciliation from the cash basis to GAAP basis is presented annually in the City's Comprehensive Annual Financial Report.

The responsibility for revenue anticipations and specified appropriations is fixed by law with the Budget Commission, which is composed of the Mayor, the Chief Financial Officer, the Chair of the City Council Finance Committee and two other members of City Council. The Budget Commission may not anticipate in any year an amount in excess of 99% of the normal revenues of the City actually collected during the previous year (unless tax rates or fees are increased) plus any accumulated cash surplus carried forward from the previous year. Amounts sufficient to provide for debt service, including sinking fund requirements, are appropriated by the Budget Commission. The amount remaining from such anticipations, after providing for the above required appropriations, may be appropriated by the Mayor and City Council for any department or purpose authorized by law not later than the second regular meeting of City Council in the second month of the fiscal year.

After the initial annual budget is adopted, it may be amended for interdepartmental transfers of appropriations with the approval of City Council. Intradepartmental transfers of appropriation may be initiated by a department head with the approval of the Chief Operating Officer, the Chair of the City Council Finance Committee, and Chief Financial Officer. Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the City in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by City Council.

Encumbrance accounting, under which purchase orders and contracts are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of the formal budgetary process. All appropriations, except for the General Fund's reserved fund balance, lapse at the end of the year, but are considered during the following year's budgeting process. Contractually encumbered appropriations and certain unencumbered appropriation in the General Fund do not lapse, but carried forward to the ensuing budget year.

ECONOMIC AND DEMOGRAPHIC INFORMATION

HISTORY

Atlanta was founded in 1837 as the end of the Western & Atlantic railroad line. It was first named Marthasville in honor of the then-governor's daughter, and then changed soon after to Atlanta, the feminine of Atlantic. Atlanta is the capital and most populous city in the U.S. state of Georgia. Its metropolitan area, officially named the Atlanta-Sandy Springs-Marietta, GA MSA (commonly referred to as Metropolitan Atlanta) is the ninth largest metropolitan area in the country, inhabited by approximately 5.5 million people. Atlanta is the county seat of Fulton County and the fifth location for the seat of government of the state of Georgia.

POPULATION

Table 1 summarizes City, County and State population estimated as of July 1st of each year.

Table 1

CITY, COUNTY AND STATE POPULATION STATISTICS

	City of Atlanta(1)	Annual Growth Rate	Fulton County(2)	Annual Growth Rate	DeKalb County(2)	Annual Growth Rate	State of Georgia(2)	Annual Growth Rate
2011	432,003	2.9%	949,599	3.1%	699,893	2.6%	9,815,210	1.32%
2010	420,003	(12.01%)	920,581	(9.16%)	681,893	(6.55%)	9,687,653	(0.11%)
2009	477,300	3.3%	1,031,813	1.9%	748,454	1.0%	9,813,588	1.3%
2008	461,956	0.1%	1,012,219	2.2%	741,156	1.0%	9,690,277	1.7%
2007	461,600	2.2%	990,215	2.8%	734,024	0.9%	9,526,642	2.2%
2006	451,600	2.1%	963,324	3.1%	727,290	1.4%	9,323,575	2.6%

(1) U.S. Census Bureau conducts a population survey every 10 years (years 2006 to 2009 and 2011 are the bureau's estimates).

Source: 2011 Preliminary Annual Estimates of the residential population for the United States, Regions, States, and Puerto Rico: April 1, 2000 to July 1, 2009

INDUSTRY AND EMPLOYMENT

Table 2 summarizes the average number of employed and unemployed residents of Atlanta, Fulton and DeKalb Counties. It also includes the average unemployment rate of the City, Fulton and DeKalb Counties, the State, and United States.

Table 2
ESTIMATED AVERAGE ANNUAL EMPLOYMENT AND
UNEMPLOYMENT OF RESIDENT LABOR FORCE

Civilian Labor Force	2011	2010	2009	2008	2007	2006
City of Atlanta						
Employed	2,468,133	2,379,498	2,441,723	2,575,531	2,596,641	2,539,281
Unemployed	242,370	275,215	258,656	169,255	122,735	123,190
Total	2,710,503	2,654,713	2,700,379	2,744,786	2,719,376	2,662,471
County of Fulton						
Employed	408,858	426,277	437,425	461,396	463,073	450,175
Unemployed	44,145	52,146	47,308	31,818	23,773	23,668
Total	453,003	478,423	484,733	493,214	486,846	473,843
County of DeKalb						
Employed	333,211	337,000	345,813	364,763	373,052	367,939
Unemployed	34,574	40,233	36,836	24,905	19,135	19,755
Total	367,785	377,233	382,649	389,668	392,187	387,694
Unemployment Rates						
City	9.2%	10.0%	10.3%	5.9%	4.5%	5.3%
County-Fulton	9.7%	10.9%	9.8%	6.5%	4.9%	5.0%
County-DeKalb	9.4%	10.7%	9.6%	6.4%	4.9%	5.1%
State	9.4%	10.4%	10.4%	8.1%	5.2%	4.5%
United States	8.5%	9.6%	9.7%	7.6%	4.6%	4.8%

Source: Georgia Employment Development Department, Labor Market Information Division for the State and County; U.S. Bureau of Labor, Department of Labor

EMPLOYMENT BY INDUSTRY

Table 3 summarizes the estimated average annual employment for the City for various employment categories. Percentages indicate the percentage of the total employment for each type of employment for a given year. For purposes of comparison, the most recent employment data for Atlanta is also summarized.

	City of Atlanta			
	2000*	% of Total	2011	% of Total
Natural Resources and Agriculture	1,684	0.1	2,712	0.0
Construction	120,905	5.6	86,024	4.0
Manufacturing	201,744	9.3	144,638	6.7
Trade, Transportation and Utilities	521,730	24.1	515,295	23.8
Information	109,014	5.0	78,723	3.7
Financial Activities	100,078	4.6	135,789	6.3
Professional and Business Services	415,849	19.1	372,175	17.3
Educational Health Services	172,944	8.2	435,009	20.1
Leisure and Hospitality	188,720	8.7	223,532	10.1
Other Services	58,352	2.7	56,631	2.6
Government/Public Administration	271,067	12.5	116,650	5.4
Unclassified			5,338	0.0
	2,165,331	100.0	2,172,566	100.0

Source: Georgia Department of Labor, Industry Mix Analysis. These data represent jobs that are covered by unemployment insurance laws.

Note: 2000 represents 4th Quarter Data from Georgia Department of Labor
* City of Atlanta is defined by Atlanta Regional, as per the Georgia Department of Labor

MAJOR EMPLOYERS

Table 4 contains a list of Atlanta's top ten, non-governmental employers.

Table 4
CITY OF ATLANTA PRINCIPLE EMPLOYERS

Employer	Product/Service	Employees	% of Total City Employment
Allied Barton Security Services	Security Services	4,205	2.34%
International Business Machine Corporation	Technology Services	3,769	2.01%
The Coca-Cola Company	Marketing and Manufacturing	3,608	1.92%
Turner Broadcasting System, Inc.	Media Entertainment	2,000	1.07%
Cable News Network	Media	1,889	1.01%
Air Service Corporation	Transportation	1,665	.89%
Accenture LLP	Consulting	1,555	.83%
AT&T Services, Inc.	Telecommunication	1,247	.67%
Georgia-Pacific Corporation	Pulp and Paper Manufacturing	1,170	.62%
Tenet Health System, Inc.	Healthcare	1,164	.62%

Source: City of Atlanta, 2011 Comprehensive Annual Financial Report; Data provided by City of Atlanta, Office of Revenue, Bureau of License Division

EFFECTIVE BUYING INCOME

"Effective Buying Income" ("EBI"), also referred to as "disposable" or "after tax" income, consist of money income less personal tax and certain non-tax payments. *Table 5* summaries the most recent available total effective buying income and median household effective buying income for the City, State and United States for the calendar years 2005 through 2010.

Table 5
CITY, STATE AND U.S.
EFFECTIVE BUYING INCOME
Calendar Years 2005 Through 2010

Year/Area	Personal Income (thousands of dollars)	Per Capita Personal Income (dollars)
2010		
City	$ 208,107,000	$ 39,360
State	338,001,435	34,800
United States	12,357,113,000	39,945
2009		
City	$ 199,746,764	$ 36,482
State	333,996,035	33,980
United States	12,174,900,000	35,888
2008		
City	$ 206,462,750	$ 38,336
State	341,530,406	35,217
United States	12,391,100,000	35,931
2007		
City	$ 203,961,494	$ 38,721
State	330,425,932	34,659
United States	11,912,300,000	34,512
2006		
City	$ 192,460,168	$ 37,593
State	311,855,316	33,425
United States	11,268,100,000	33,157
2005		
City	$ 179,151,071	$ 36,214
State	292,543,612	32,157
United States	10,485,900,000	31,318

Source: U.S. Department of Commerce, Bureau of Economic Analysis

RETAIL SALES

Table 6 sets forth a history of taxable sales, which consist of the Local Option Sales Tax (LOST) and the Municipal Option Sales Tax (MOST) in the City of Atlanta for the past five years. Effective October 1, 2004, the City began collecting a 1% MOST for retail sales and use occurring within the incorporated city limits of Atlanta. In addition, the City converted from a calendar year (2006) to a fiscal year (2007), and the data in Table 6 reflects this change.

Table 6
CITY OF ATLANTA
TAXABLE SALES
(in thousands)

	2009	2008	2007***	2006**	2005
Apparel	13,860,466	10,729,012	8,736,272	7,243,923	8,926,080
General	21,203,763	21,511,679	17,566,884	16,418,275	19,633,827
Food	45,526,111	49,133,103	39,054,280	33,597,658	38,489,519
Utilities	22,966,264	20,999,282	16,293,291	10,965,467	17,741,596
Home	23,892,003	26,950,720	23,703,417	14,175,216	25,361,129
Lumber	9,826,768	14,154,504	12,335,543	16,389,355	13,461,262
Automotive	14,765,126	16,371,246	10,448,190	14,474,648	11,938,362
Miscellaneous Services	57,974,754	59,780,542	46,546,922	30,094,501	44,547,227
TOTAL	210,015,255	219,630,088	174,684,799	143,359,043	180,099,002
Manufacturers	7,825,435	8,441,492	5,876,496	12,685,822	5,852,314
TOTAL ALL OUTLETS	217,840,690	228,071,580	180,561,295	156,044,865	185,951,316

**2006 data represents the 2006 Calendar year
***2007 represents six months of activity, January through June 2007

Source: Georgia Department of Revenue, Local Government Division

CONSTRUCTION ACTIVITY

Table 7 provides a summary of residential building permit valuations and the number of new units in the City by calendar year.

Table 7
CITY OF ATLANTA
RESIDENTIAL BUILDING PERMIT VALUATIONS AND NEW UNITS

	2011	2010	2009	2008	2007
Valuation[1]					
Residential [2)]	$61.620,910	$71,586,868	$67,261,931	$209,999,127	$290,779,025
Total Valuation	$61,620,910	$71,586,868	$67,261,931	$209,999,127	$290,779,025
Number of Permits:					
Single Family[(3)]	136	182	204	741	17254
Multi-Family[(4)]	90	352	19	48	88
Subtotal Residential	226	534	223	789	1813
Total Units	226	534	223	789	1813

(1) In millions of dollars. "Valuation" represents the total valuation of all construction work.
(2) Valuation permits issued for Single-Family Dwellings and Duplexes.
(3) Number of permits for Single-Family Dwellings, Duplexes and Prefabricated Houses.
(4) Number of permits for new Apartment Buildings and Townhomes. Multifamily permits were not reported in 2005.

Source: Department of Planning and Community Development internal reporting

PROPERTY TAX LEVIES AND COLLECTIONS

Table 8
City of Atlanta, Georgia
Property Tax Levies and Collections
Last Six Fiscal Periods(amounts expressed in thousands)

		Collected within the Fiscal Year of the Levy			Total Collections to Date	
Fiscal Period Ended	Taxes Levies for the Fiscal Year	Amount(1)	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy
December 31, 2006	$ 6,750,195	$ 6,750,195	100.00%	$ -	$ 6,750,195	100.00%
June 30, 2007	179,606,933	164,976,460	91.85%	13,850,898	178,827,358	99.57%
June 30, 2008	182,020,745	173,030,142	95.06%	7,843,974	180,847,116	99.37%
June 30, 2009	198,377,854	190,475,498	96.02%	5,882,430	196,357,928	98.98%
June 30, 2010	264,371,198	257,062,077	97.24%	3,606,439	260,668,516	98.60%
June 30, 2011	240,585,957	234,894,781	97.63%	-	234,894,781	97.63%

(1) Does not include tax revenues retained by Fulton and Dekalb County for administrative expenses, therefore the collection rate shown is slightly less than actual.

Source: 2011 Comprehensive Annual Financial Report

DIRECT AND OVERLAPPING SALES TAX RATES

Table 9
City of Atlanta, Georgia
Direct and Overlapping Sales Tax Rates
Last Five Fiscal Periods

Fiscal Year	City Direct Rate	Fulton County
2007	1.00%	7.00%
2008	1.00%	7.00%
2009	1.00%	7.00%
2010	1.00%	7.00%
2011	1.00%	7.00%
2012	1.00%	7.00%

Source: Sales Tax Rates, Georgia Department of Revenue and the 2011 Comprehensive Annual Financial Report


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ECONOMIC OUTLOOK

In this section, a projection of overall revenues for each of the next five fiscal years, as well as a detailed projection of property and sales tax collections is discussed. The City collaborated with Dr. Jeffrey M. Humphreys, Director, Selig Center for Economic Growth, Terry College of Business, University of Georgia to develop the economic outlook.

ECONOMIC OUTLOOK

The Terry College's 2012 forecast calls for Georgia's inflation-adjusted GDP to increase by 1.5 percent – annual average basis, which represents an improvement over the 1.0 percent increase estimated for 2011. The annual percentage gain in the state's GDP for 2012 will fall short of the 1.9 percent gain estimated for the nation's GDP, however. The state's nominal personal income will grow by 3.0 percent in 2012, which is below the 4.2 percent gain estimated for 2011. Although nonfarm employment will rise by 0.5 percent, the small upturn is still noteworthy because it will be the first annual gain since 2007. In contrast, the nation posted positive job growth in both 2010 and 2011 and will see the number of jobs rise by 1.0 percent in 2012, a rate double that expected for Georgia.

The state's unemployment rate for the year as a whole will average 10.1 percent, or about 0.2 percent lower than the 10.3 percent rate estimated for 2011. Job growth will be slightly better balanced in 2012 than either in 2010-11, but it will be quite weak. In 2012, job growth will occur in professional and business services, leisure and hospitality, education and health services, manufacturing, trade, and transportation/distribution. By mid-year, the information industry will be hiring for the first time in a decade. Heavy job losses will continue in construction, financial activities, and government, however. The overall pace of job creation will not accelerate too much until construction and financial activities employment begin to recover in 2013. And, that's when Georgia's economy will pace the national economy in terms of job growth. Government employment, however, will decline for several additional years, and will be the strongest remaining headwind.

The main reason why Georgia's economy will underperform the nations' is the state's recent heavy dependence on real estate development and homebuilding as well as closely allied industries such as building materials manufacturing. Prior to the housing bust, Georgia – like many other Sunbelt states – had become very dependent on a the in-migration of new residents and new businesses to beget yet another round of new development that was based in part on servicing the previous round of new development. Not enough of Georgia's economic growth was based on innovation, educating its own people, courting emerging high-tech industries, and promoting the growth of in-state capital markets. The financial crisis and the bursting of the housing bubble caused the inflows of people and businesses to end very abruptly. The sudden drought of new construction and the dearth of new residents precipitated a large and extremely painful restructuring of Georgia's economy. The restructuring process has been extremely drawn out, due to the weakness of the national and global economies. Deleveraging takes a long time.

As of mid-2011, two out of every five of Georgia's construction jobs are gone. Much of the manufacturing base geared to new construction is also gone. The financial crisis and the real estate bust also did more damage to Georgia's financial activities sector than to

the nation's financial sector. For example, by mid-2011, statewide employment in financial activities was 17 percent below its cyclical peak level compared to a drop of only 9 percent for the U.S. The outsized job losses in financial activities reflect overexposure to construction, land development, and commercial real estate loans which caused Georgia to lead the nation in the number of failed banks. Georgia still has an elevated number of troubled institutions, which means more bank failures lie ahead. Job losses in financial activities therefore will persist throughout 2012.

Georgia also suffered from restructuring in areas unrelated to the bursting of the property bubble. For example, the state's information industry – which is heavily concentrated in Atlanta – began restructuring and losing jobs back in 2001 when the technology bubble burst. Now, one-third of Georgia's information jobs are gone.

As of mid-2011, it appears that this massive private-sector restructuring process has nearly run its course. Georgia's economy therefore will face diminishing structural headwind in 2012. Plus, over-prices property type assets have been re-priced. As the direct and indirect effects of private-sector restructuring and the real estate bubble fade, Georgia's economic performance will begin to more closely match that of the nation. In 2011, the rates of growth of GA and US GDP converged dramatically – by 110 basis points. Although Georgia's economy will underperform the U.S. economy again in 2012, the differential in the rates GDP growth will shrink to only 40 basis points, or 0.4 percent. And, full convergence in the rates of US and Georgia GDP growth is expected in 2013.

The last remaining large imbalance – "bubble" – is hard to miss – its government spending. So, even as the restructuring in Georgia's private sector nears completion, much restructuring lies ahead for the public sector. At the thirty-thousand foot level, Georgia appears better positioned in this regard than are the vast majority of states. For example, in Georgia, per capital state and local government tax burdens are lower than they were 20 years ago, and are also low relative to other states. Also, compared to other states, Georgia is not overly dependent on federal spending. In normal times (1985-2005), Georgia received about $1 in federal spending for each $1 Georgia paid in federal taxes. Georgia ranks 32nd among the states in terms of federal spending received per dollar of tax paid. So, Georgia's competitiveness probably will not suffer from the federal budget cuts that are looming. Withdrawal from federal spending should be no more painful for Georgia than for most other states. So, unlike the bursting of both the housing and technology bubbles, the bursting of the government bubble should not hit Georgia harder than the nation as a whole. Still, the devil will be in the details. For example, areas of Georgia that are heavily dependent on federal government employment, transfer payments, or contracts will be more exposed to the restructuring of the federal government sector. Federal spending cuts skewed towards domestic military bases could hit Georgia very hard.

With respect to state government spending, it appears that the government restructuring process is already fairly advanced. It is less advanced with respect to local government spending. And, it has only just begun with respect to federal government spending. Hence, areas of the state with high proportions of federal workers will be vulnerable to the bursting of the federal government bubble. Over the next decade there will be substantial cuts in both federal spending and federal jobs, and the pattern of those cuts, which has yet to be decided, will be a significant determinate of regional economic performance.

Despite continuing job losses in construction, information (through mid-year) financial activities, and government, Georgia's nominal personal income will expand by 3.0 percent in 2012. That's slower growth than estimated for 2011, but higher growth than was realized for 2010. Personal income growth will exceed the rate of inflation (measured by the change in the deflator for

personal consumption expenditures) by only 1.2 percent in 2012, however. Consumers therefore should have just enough income to sustain economic growth, but not enough to significantly accelerate the rate of state GDP growth. Should consumers choose to save more – boost the savings rate – and spend less of their current income then the economy will lapse into recession.

Many of the positive forces underlying the forecast for the continuing recoveries of both the Georgia and U.S. economies are the same. Spending for equipment and software will continue to increase at a relatively rapid rate. The global economy will continue to expand at a moderate pace, boosting prospects for Georgia logistics-centered economy and especially Georgia's deepwater ports. The dollar will be weak enough to boost prospects for the state's export-oriented businesses. Housing activity will be on the increase – albeit from a very depressed base. Home price depreciation will no longer be a headwind. Oil prices will be flat or will trend slightly higher, but will remain volatile. But, even if a recession is avoided, there will be some very powerful negative forces. Government spending and employment will decline sharply. Heavy job losses are still expected in construction, but the nastiest declines have already taken place. Still tight credit standards plus lingering uncertainty in the financial markets will restrain growth in business spending as well as sales of consumer items typically bought on credit. The tumult in the European financial markets will continue, which creates uncertainty and diminishes confidence. Domestically, credit will become more widely available to credit-worthy borrowers, however. Uncertainty regarding the costs of health care reform will continue to weigh on job growth in the healthcare sector.

SOURCES OF STRENGTH

For decades, Georgia has depended on a growth model that was based on high levels of in-migration. That growth model stopped working during the Great Recession and has been very slow to restart in the recession's wake. The Terry College expects population growth will still be a driver of the state's GDP, but it will not be as powerful as it has been in the past. A combination of cuts in federal entitlement programs for retirees, smaller private sector pensions, and still weak housing markets will cause significantly larger proportions of retirees to retire where they already live rather than to relocate to "sun-belt" states. Experienced workers who are homeowners also will be less mobile than they were in recent decades. In contrast, young people will be more mobile than ever before. That's partially because young adults will be less likely to become homeowners. So, their costs of picking up and moving to take advantage of opportunities elsewhere will be quite low.

In 2012, Georgia's population will grow at a pace that barely exceeds the national average – 1.2 percent for Georgia versus 0.9 percent for the U.S. So, the differential in the annual rates of the state's and the nation's population growth will be only 0.3 percent rather than 0.9 percent or more. The differential will not widen too much until Georgia begins to generate jobs at a pace that is significantly above the national average. Jobs will attract young adults who as indicated above will be more mobile than they were prior to the housing bust.

Many of the large relocation and expansion projects announced by the Georgia Department of Economic Development will provide a tailwind to Georgia's economic growth. Also, the state has yet to feel the full economic impact of some project announced in prior years.

Due to cost, logistics, and tax advantages, Georgia remains very competitive when it comes to landing many types of major economic development projects, but this advantage will not bear too much fruit in 2012. That's because too few businesses have enough confidence in the economic situation to pull the trigger on expansion or relocation plans. Plus, housing markets are so weak that businesses are concerned about the costs involved in relocating their incumbent employees.

Growth therefore will depend primarily on the expansion of existing industries or new business formation rather than corporate relocations.

Georgia will continue to gain economically from the last round of base closing and realignments. The net gain to the state will be approximately 4,300 military and civilian jobs. In addition to these direct jobs, there is the induced impact – also known as the multiplier effect – that will add another 2,000 to 4,000 jobs to the off-base economies of the communities that host Georgia's bases. Fort Benning, which is located in Columbus, emerged as the largest winner from the announced base realignments, with a proposed gain of 11,403 civilian and military jobs at the base itself.

As the economy recovers and expands, Georgia's deepwater ports will continue to outperform their peers by tapping directly into the growth that is taking place overseas, by diversifying the services that call on Georgia's ports, and by taking market shares from other U.S. ports. The Port of Savannah is the nation's fastest growing container port and alreay moves over 8 percent of US cargo and 18 percent of east coast cargo. Georgia's ports not only have fully recovered from the "Great Recession", the incoming data bodes well for their expansion in 2012. While containerized cargo shipments will be the main force contributing to the growth of Georgia's ports, our deepwater ports are well positioned to succeed in attracting increased cargo volume whether autos, break bulk, dry bulk, or liquid bulk.

Ports operations help to preserve and expand Georgia's manufacturing base and foster growth of the state's massive logistics, distribution, warehousing, and agricultural industries. It should be emphasized, however, that a failure to deepen the Port of Savanna to 48-feet will jeopardize many of Georgia's port-dependent and port-related jobs. Once the Panama Canal's expansion is complete, the utilization of super post-Panamax vessels will increase dramatically, forcing shippers to move their largest and most economic-impact rich operations to ports that can accommodate the larger ships.

The bottom line is that the Savannah Harbor has the shallowest depth of any major port in the US. That was not a major problem so long as the constraints at the Savannah Harbor were similar to those at the Panama Canal. But, the Panama Canal Expansion Project is a game changer. It will be fully operational in 2012. Deepening the harbor therefore is not just about generating larger economic impacts in the future, it's also a matter of ensuring that the economic benefits that we already enjoy do not decline.

PROSPECTS FOR SERVICE PRODUCING INDUSTRIES IN 2012

Service producing industries have led the upturn in Georgia's economy that began in mid-2009. Although overall service-related business activity will expand in 2012, some service business categories such as information will languish, and still others such as financial activities and government will continue to decline. In general, services businesses that either lower costs or provide necessities, such as health services, will do better that provide luxuries or are easily deferred. After all, the population of persons with multiple chronic health conditions that require medical care continues to grow rapidly regardless of the ups and downs of the business cycle or the uncertainties created by healthcare reforms.

Some businesses categories, such as educational services, will benefit from strong secular trends that will be reinforced by the cyclical recovery of Georgia's economy. Recent and continuing increases in spending for new equipment and software will underpin higher demand for computer services for businesses. Because higher than normal proportions of people and organizations will continue to repair rather than replace durable goods during the recovery, repair services are expected remain busy during the coming year. The economic recovery will bring relief to many consulting firms, but disappointing revenue collections by state and local governments will limit the

gains for firms with many public-sector clients.

In general, budgetary problems will lessen demand for business services that are purchased by government, but those very same financial pressures will create opportunities for agile companies that are able to take advantage of outsourcing, or privatization, of activities that are traditionally performed by governments. Also, a significant reduction in both the range and the quantity of services provided by state and local governments should create new opportunities for service businesses that move into abandoned niches by providing roughly similar services. Self-reliance born out of economic necessity could continue to hurt demand for personal services that people can do for themselves, such as lawn and garden services, laundry and dry cleaning, house cleaning, and window cleaning.

PROSPECTS FOR GOODS PRODUCING INDUSTRIES IN 2012

Since peaking in mid-1999, Georgia has lost 282 thousand jobs in goods producing industries, which includes manufacturing, construction, natural resources, and mining. This amounts to the loss of nearly four out of every ten goods-producing jobs. The state will lose 1,100 good producing jobs in 2012: Manufacturing employment will rise by 1.5 percent, or 5,200 jobs, but construction employment will decrease by 6,200 percent, or 5,200 jobs. Mining and logging will lose about 200 jobs.

In 2012, the job losses in construction will stem primarily from the recession in nonresidential construction rather than single-family homebuilding, which will begin to recover from a near free-fall in activity levels. Georgia's prolonged and severe housing bust has run its course. Looking forward, the number of single-family home permits authorized for new construction should increase by 3 percent in 2012. Homebuilding therefore will contribute to Georgia's economic growth. That's a very positive development, but it should be emphasized that the increases in new home permits in 2012 pale in comparison to the plunge in activity that occurred building permits peaked in 2005.

Existing home values should stabilize in early 2012, but not all of the destructive macroeconomic effects of the housing recession will cease immediately. Recent home price depreciation will continue to weigh heavily on the psyche of the consumer and on their ability to spend. Consequently, the upturn in the state's housing market will not be a very powerful driver of Georgia's economic recovery, but at least housing will not push the economy backward.

Conditions in the nonresidential construction industry will worsen through mid-2012. Activity in virtually all nonresidential construction subsectors will have contracted dramatically as the pipeline of projects in development emptied out and as the number of new projects declined. Despite federal stimulus money for infrastructure, in many jurisdictions, spending for publically-funded structures will decrease in 2012. Despite low interest rates, the political climate will discourage many state and local governments from taking on additional debt to fund construction projects. The bottom line is that nonresidential construction will remain in recession through mid-2012. Only in 2013, will Georgia's overall construction industry begin to make contributions to the growth of the state's GDP.

In Georgia, industrial production will advance by about 3 percent in 2012, and manufacturing employment will rise by 1.5 percent. Production of durable goods will advance more quickly than production of nondurable goods. And, production of business inputs and capital goods will grow faster than production of consumer goods. Due to lean staffing levels, job growth also will occur in a significant number of manufacturing sub-sectors. The best prospects for increases in production include computer and electronic products, transportation equipment, and industrial machinery. In contrast, decreases in

production are expected for textiles, apparel, printing, cement, and structural/architectural metals.

Because the recession in homebuilding is over, production and hiring in many lumber and wood products industry will advance in 2012. The year-over-year percentage gains in logging and wood products production could be large, but only because activity was extremely depressed in 2009-11. Gains in remodeling activity also will support growth in demand for lumber and wood products. Demand for pallets and crates will improve slowly along with the gain in overall economic activity. Wood pellet manufacturing, bio-fuels, and cogeneration are emerging sources of demand for timber and wood fiber. Diminishing activity in non-residential construction – especially government construction projects – will subtract from demand for growth of lumber and wood products in 2012. Indeed, the areas of nonresidential construction that will see the most growth are not wood-intensive (e.g., utilities).

In addition to higher domestic demand, positive international developments should support Georgia's lumber and wood products industry in 2012. The much depreciated value of the dollar will boost exports of U.S. lumber and wood products and limit imports.

In 2012, moderate support for growth in paper and pulp manufacturing will come from the expansion of GDP as well as the weak value of the US dollar, which will restrict pulp and paper imports into the US market and will stimulate exports. New paper mills in China as well as other developing countries will be a major force powering the recovery of global pulp markets, but will create more competition for US paper mills.

In 2012, equipment producers will benefit from cyclical increases in demand, but businesses' spending for capital equipment will growth more slowly in 2012 than in 2011. The slower rate of growth reflects partial satisfaction of replacement needs deferred during the Great Recession as well as slow growth of markets for final products. Although tight credit will limit many small businesses' ability to purchase more manufacturing equipment, many medium and large companies will have the means to expand their orders for manufacturing equipment due to good internal cash flows and pristine corporate balance sheets. Low short- and long-term interest rates bode well for manufacturing equipment sales, but low confidence will limit the positive impact of low rates on actual sales of manufacturing equipment. The low value of the U.S. dollar and economic growth among our trading partners will help to boost exports of manufacturing equipment. The likely bottoming of nonresidential construction in 2012 implies that sales of construction machinery will trend lower in 2012. And, the expected upswing in residential construction will be too small to generate new orders given the abundance of existing equipment and machinery.

The new $1.2 billion KIA assembly plant will employ about 3,000 workers, and the multiplier effects associated with those jobs will be unusually large. A simulation based on the most conservative estimate of jobs numbers shows that each job at the Kia plant supports 4.5 jobs outside the plant. Thus, far, major suppliers have announced jobs at sites in Georgia that are well above the estimates promised at the time of the initial announcement. The new VW plant in Chattanooga also is supporting the growth of Georgia's automobile parts manufacturing industry. Of course, the jobs at the Kia plant will only replace about half of the jobs that were lost at the Ford and GM plants combined.

Nationally, the forecast calls for unit sales of both new and used cars to consumers to rise in 2012, but the biggest gains will be for models that generate the lowest profit margins. Still, automakers' bottom lines will continue to improve in 2012. Automakers should note that both businesses and consumers will increase their purchases of new vehicles in 2012, but governments will not.

Higher auto sales will help manufactures of original equipment. Also, despite the success of the "Cash for Clunkers" program, manufacturers of replacement parts should enjoy much stronger markets in 2012. While it is true that makers of replacement parts have lost some sales because vehicles were scrapped, the Terry College expects that there will be more demand for replacement parts for the growing number of older cars still on the road. It is likely that some needed automobile maintenance and tire purchases were deferred and will go forward as the economy improves in 2012. Tire manufacturers also will benefit from an expected increase in the number of miles driven, which declined during the recession, as well as consumers increased acceptance of high-performance and other specialty tires.

Accounting for about one fourth of Georgia's manufacturing gross state product, food product manufacturing is the state's largest manufacturing industry. The demand for food products will grow at a moderate pace in 2012. This industry therefore will expand its presence in Georgia, both in terms of output and employment.

Georgia's printing industry is in decline and the rate of decline will accelerate in 2012. Georgia's printing industry faces more competition from digital media and from printers located abroad. Even sustained economy recovery will not lessen these two challenges too much. Cyclical increases in commercial and political print advertising will be the most powerful tailwinds for Georgia's printing industry in 2012. Depressed levels of office-based employment and limited new business formation will continue to curb demand for printed materials, however. Slumping revenue collections by state and local government will cause public schools, colleges, and libraries to decrease their outlays for printed materials, despite higher enrollments. On top of all these developments the more widespread use of electronic publishing will ensure that the industry's revenues will grow more slowly than GDP. High quality machines suitable for small printing jobs will reduce organizations' economic incentive to outsource small runs. Productivity gains stemming from new technologies will lead to job losses in the state's printing industry. The printing industry also is characterized by overcapacity which will cause margin compression. Total profits for many printers therefore will rise more slowly than total revenues.

In 2012, demand for many chemical products will increase in the typical cyclical fashion. The main opportunities for chemical manufacturing will be: the growth of the industrial sector of the economy; higher sales for consumer use; and stable use in construction. The prospects are good for medicines, pharmaceuticals, and agricultural chemicals.

Georgia's apparel industry suffered some major setbacks in 2006-11, and it will continue to contract as open world trade and cheaper foreign labor give a tremendous price advantage to many imported items. The still weak economy will ensure that the industry's sales and profit margins remain under severe pressure. The bottom line is that Georgia's apparel and textile manufacturing sector will decline at a decelerating rate in 2012.

Although the housing recession is over, Georgia's carpet and textile industry will be coping with the extremely depressed levels of housing activity. Also, spending will continue to decline for non-residential construction, but automobile sales and spending on home renovations will be rising. The long-term outlook for this industry is better than that for the apparel sector, but the industry's prospects are by no means sanguine. By investing heavily in plant and equipment, Georgia's textile and carpet manufacturers have become world-class competitors, but state-of-the-art facilities increasingly will be built overseas. Eventually, many foreign manufacturers will be on a more equal footing with those operating in Georgia. Productivity gains also will help Georgia's textile and carpet manufacturers survive, but as the plants become much less labor intensive, total employment in this industry will decline.

PROSPECTS FOR ATLANTA IN 2012

On an annual average basis, the 28-county Atlanta MSA will add 9,000 jobs, a year-over-year increase of 0.4 percent. Atlanta therefore will account for about half percent of the state's net job growth. The area's high concentration of service producing industries, distribution companies, institutions of higher education, health care providers, and life sciences companies will keep the job machine in forward gear. Also, several of the projects recently announced by the Georgia Department of Economic Development were in the 28-county metropolitan areas. Major improvements at Hartsfield-Jackson International Airport bode well for Atlanta's future growth, especially the completion of the new international terminal.

One plus for Atlanta is that it is not overly dependent on federal jobs. Only 3.7 percent of the Atlanta's area's nonfarm earnings come from federal employment versus 6.9 percent for the state as a whole. State and local government accounts for only 9.1 percent of earnings in metro Atlanta versus 11.4 percent for the state. So, public restructuring will be somewhat less problematic for Atlanta's growth than for growth elsewhere in Georgia or for the nation as a whole.

Factors that will restrain Atlanta's overall growth include the ongoing recession in nonresidential construction, festering problems in the banking sector, and the effects of the massive restructuring of homebuilding and allied industries. Atlanta was especially hard hit by the collapse of the housing bubble, and its adverse effects will linger for many years. Atlanta may be less adversely affected than other parts of Georgia by the lower pace of retiree migration because so many of the retirees who move to Atlanta do so to be closer to their children rather than because of natural amenities such as lakes, mountains, or the ocean. And, moving closer to family members may make even more sense in an era of greater self-reliance and less dependency on federal entitlement programs or pensions.

ATLSTAT PERFORMANCE HIGHLIGHTS

ATLStat is the City of Atlanta's performance management program. The purpose of ATLStat is to create a culture of performance and accountability within the City of Atlanta by setting performance targets, measuring performance, and holding managers accountable for achieving the targets established for their organizations.

Regularly tracking and reporting performance data provides City of Atlanta leadership the ability to leverage reliable information in order to make key operational decisions. On an annual basis, the ATLStat team leads the performance metric recalibration process. During this process, the ATLStat team partners with city departments to develop performance metrics and performance standards that correlate with and support the Mayor's strategic priorities.

PERFORMANCE MANAGEMENT OBJECTIVES

The goals of ATLStat are to:

- Develop a reliable source of information for operating performance and provide operating statistics to city leadership to assist in decision making;
- Create a performance culture through a management tool that increases accountability in senior management while improving efficiency, productivity and performance; and to
- Create a public window into the performance of city services and operations through the state of the city scorecard and the ATLStat website

The City publishes strategic level performance data through the ATLStat website. The ATLStat website also includes performance highlights of ATLStat Sessions.

CITYWIDE STRATEGIC PERFORMANCE MEASURES

Below is a summary of the City's performance for FY2012. Detailed FY12 performance results are in the forthcoming ATLStat Annual Performance Report.

Police continues to show improvement toward reducing crime in the City of Atlanta. In FY12, performance data reports a decrease in overall Part 1 crime of 1.4% over FY11 and 5% over FY10. The Atlanta Police Department (APD) recruited 280 new officers in FY12, 6% more than the planned target. APD is gaining ground on meeting the goal of 2,000 officers, reporting a sworn officer count of 1,917 in July 2012.

The Atlanta Fire and Rescue Department (AFRD) experienced a record year relative to firefighter staffing, ending FY12 with zero vacant firefighter positions. AFRD also realized great improvement in meeting the performance standard for emergency response. In FY12, AFRD responded to 1,892 fire incidents. FY12 data reports 80% of fire incidents met the departmental standard of response, a huge improvement over FY11's 64%. Of the more than 36,000 EMS incidents responded to in FY12, 81% met the response standard.

The **911 Call Center** ended FY12 with 91% of calls answered in 10 seconds. This marks the second consecutive fiscal year where the performance exceeds the time to answer standard of 90%.

The City of Atlanta's emphasis on fiscal stability is generating positive results. FY12 Quarter 3 data shows a projected General Fund reserve balance in the triple digits at $116.9M.

Building permitting showed signs of improvement with permit issuance. In November 2011, the Office of Buildings became an Enterprise Fund. As a result, the Office of Buildings established a process where they will issue certain permits within 10 days. In FY12, 84% of the applicable permits met the 10-day performance standard, an improvement from 72% in FY11.

On May 16, 2012, Hartsfield Jackson Atlanta International Airport (HJAIA) opened the Maynard H. Jackson, Jr. International Terminal. By servicing more than 90MM passengers, HJAIA is still the World's Busiest Airport.

Preserving Atlanta's Park systems was an area of focus in FY12. The Department of Parks, Recreation and Cultural Affairs (DPRCA) reports an improvement in FY12 for completing mowing activities on schedule. DPRCA ends the fiscal year on a positive note at 97% at June 2012, exceeding the goal of 95%.

Completing requests to service public streets in a timely manner was a high priority for the Department of Public Works (DPW). DPW made drastic improvements in completing concrete repairs, closing FY12 at 81%, up from 16% in the same period in FY11. DPW ended June 2012 with completing 92% of pothole repairs within 72 hours, beating the 90% goal by 2 percentage points.

Water and Sewage in the Department of Watershed Management (DWM) continued to make significant progress in the area of billing in FY12. In FY12, less than 1% of bills were estimated compared to 5% at the beginning of FY11.

3

BUDGET SUMMARIES

FUND STRUCTURE

SUMMARY OF ALL FUNDS

OPERATING FUNDS

SUMMARY OF REVENUES AND EXPENSES

SUMMARY OF FUND BALANCE

SUMMARY OF PERSONNEL CHANGES

ADOPTED BUDGET
FY 2013


RESURGENS
1847
1865
ATLANTA GA

FUND STRUCTURE

The City uses funds and account groups to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. The fund types established by the City are described below and throughout this document.

GOVERNMENTAL FUNDS

The *Governmental Funds* group is one of three fund groups in the City's budget. The funds in this Fund group, account for those transactions that are supported by general taxation, intergovernmental grants, special assessments, and other sources that are not restricted to enterprise operations or held in a trustee capacity.

- The General Fund is the City's primary operating fund. It accounts for all financial transactions of the City, except those required to be accounted for in another fund.
- The Debt Service Fund is used to account for the accumulation of resources and the subsequent disbursement of such resources to pay principal and interest on long-term debt of the City (other than certificates of participation and the debt of the tax allocation districts funds and enterprise funds). Bond ordinances require the City to account for debt service transactions in separate funds, to restrict the flow of cash between such funds, and to comply with various other covenants.
- The Special Assessment Fund accounts for the accumulation and expenditure of resources for various public improvements such as sidewalks, curbs and gutters, which are financed through assessments to individual property owners.
- The Special Revenue Funds account for activities carried out by the City under the terms of certain intergovernmental grants. It accounts for the proceeds of special revenue sources that are legally restricted to expenditures for specified purposes.

PROPRIETARY FUNDS

Proprietary Funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing, producing, and delivering goods services in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

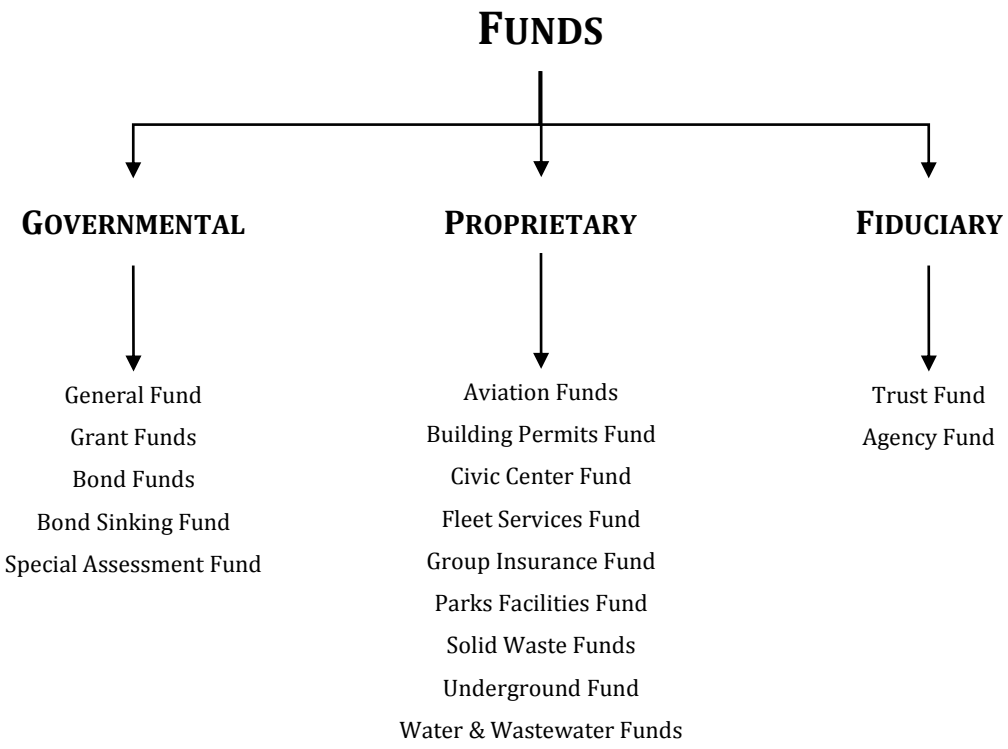
- Enterprise Funds are designed to be self-supporting. The Department of Watershed Management (DWM) Fund accounts for all activities associated with the provision and management of clean water, wastewater and storm water systems, and water pollution control services to individuals, organizations and other governmental units within and around the City. The Department of Aviation (DOA) Fund accounts for the activities of the William B. Hartsfield -Maynard H. Jackson Atlanta International Airport. Other enterprises funds include Parks Facilities Fund (Cyclorama), Underground Atlanta, Solid Waste Services, Civic Center, and the new Building Permits fund.
- The *Internal Service Funds* account for the activities of Motor Transport (Fleet) Services, as well as group insurance transactions related to the provision of life, accident, and medical insurance benefits through outside insurance companies for permanent employees and retirees of the City.

FIDUCIARY FUNDS

Fiduciary Funds are used to report assets held in trust or agency capacity for others and therefore, cannot be used to support the governments' programs. Since the pension trust fund and agency funds cannot be used for governmental programs, they are not budgeted, but are included in our audited financial statements.

- The Trust Fund accounts for activities in which the City acts as trustee for an individual or organization. Additionally, these funds account for pension trust funds, which accumulate resources for pension benefit payments to members of the plans and their beneficiaries.
- The Agency Fund accounts for various taxes and other receipts held in escrow for individuals, outside organizations, other governments and/or other funds.

CITYWIDE FUND STRUCTURE



SUMMARY OF ALL FUNDS - GOVERNMENTAL FUNDS

Actual FY 2011	Adopted FY 2012	GOVERNMENTAL FUNDS	Adopted FY 2013
539,426,339	550,620,363	General Fund	542,280,884
539,426,339	550,620,363	Sub - Total	542,280,884
		Special Revenue Funds	
14,437,981	15,835,991	Emergency 911 Fund	15,922,500
15,008,385	8,986,838	Community Development Block Grant Fund	24,579,971
33,567,545	40,571,782	Intergovernmental Grant Fund	94,031,121
269,615	619,805	Empowerment Zone Fund	667,322
9,641,945	7,778,479	Job Training Grant Fund	6,173,820
3,791,187	11,398,350	Home Investment Partnerships Program Fund	14,458,221
1,195	-	Rental Rehabilitation Fund	-
11,371,570	53,728,715	Atlantic Station TAD Fund	43,929,439
10,952,311	109,508,130	Westside TAD Fund	112,289,290
205,628	13,923,641	NW Atlanta TAD Fund	14,175,264
2,099,566	8,587,925	Princeton Lakes TAD Fund	5,565,010
4,186,189	56,184,781	Eastside TAD Fund	61,059,255
23,598,809	44,278,907	Atlanta Beltline TAD	38,559,059
148,575	2,499,453	Campbellton Road TAD Fund	2,521,911
151,087	1,689,449	Hollowell/M.L. King TAD Fund	1,938,494
113,877	1,263,355	Metropolitan Parkway TAD Fund	1,296,108
65,385	262,306	Stadium Neighborhoods TAD Fund	171,920
42,929,134	41,789,216	Hotel/Motel Tax Fund	46,618,647
746,350	800,000	Rental/Motor Vehicle Tax	750,000
173,286,334	419,707,123	Sub - Total	484,707,353
		Capital Projects Fund	
-	169,707	Annual Bond Fund	339,875
-	84,588	1987 Bond Project Fund	-
-	1,946	1989 Bond Project Fund	-
-	43,609	1990 Bond Project Fund	-
-	-	1991 Bond Project Fund	-
-	9,749	1992 Bond Project Fund	-
1,200	20,946	1993 School Improvement Bond	18,546
2,300	87,190	1993 Bond Project Fund	-
34,930	1,013,089	1994 Referendum G.O. Bond Fund	1,333,623
-	11,190	1994 Bond Project Fund	-
5,249	242,846	1995 Bond Project Fund	-

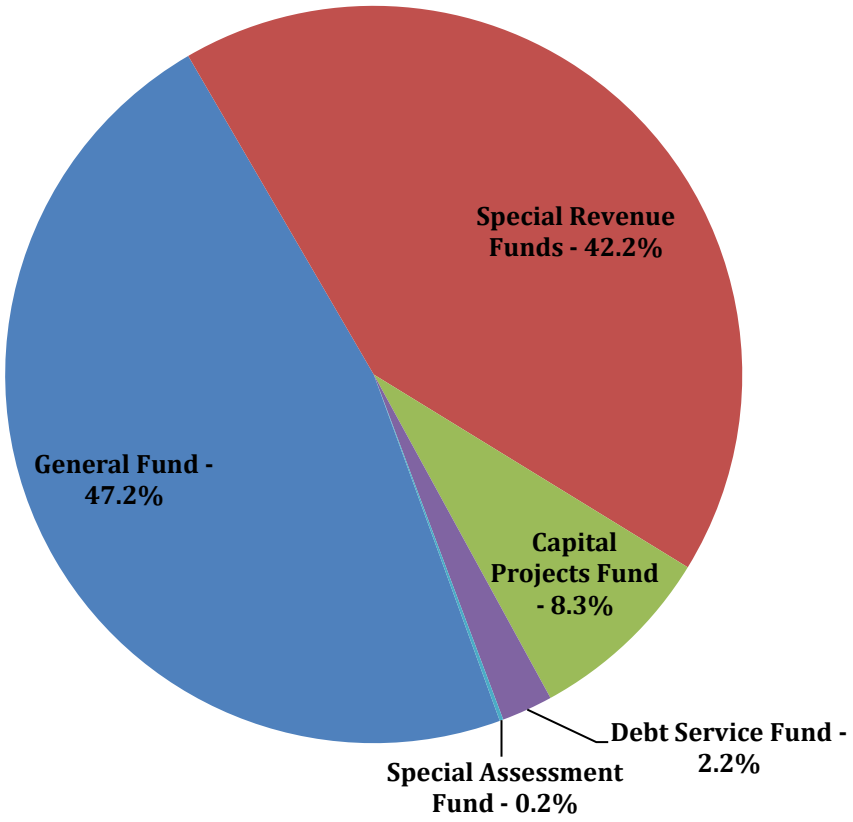
SUMMARY OF ALL FUNDS - GOVERNMENTAL FUNDS

Actual FY 2011	Adopted FY 2012	GOVERNMENTAL FUNDS	Adopted FY 2013
		Capital Projects Fund	
1,200	168,688	1996 Bond Project Fund	-
-	855,578	1996 G.O. Public Improvement Bond Part B	855,228
350	286,431	1997 Bond Project Fund	-
(1,496)	578,591	1997 G.O. Public Improvement Bond Fund	600,743
1,200	73,252	1998 Bond Project Fund	-
1,200	13,428	1999 Bond Project Fund	-
5,820	237,334	2000 Bond Project Fund	-
-	11,837	2000 Park Improvement Bond Fund	11,824
2,450	1,520,123	2001 Bond Project Fund	-
(20,965)	534,885	2001 Quality Of Life Fund	501,028
10,556	499,934	2002 Bond Project Fund	-
1,200	9,346	2003 Go Bond Project Fund	-
45,055	1,407,583	2004 Bond Project Fund	-
1,412,586	1,188,556	2004 Quality Of Life Fund	1,172,405
194,619	1,117,477	2005 B Go Project Fund	-
7,093,348	7,145,656	2005A Park Improvement Bond Fund	12,793,339
-	-	2005 A&B AFCRA Bond Fund	-
-	15,921,710	Public Safety Facility Fund	-
662,594	1,342,150	2007A Bond Project Fund	-
11,998,531	8,060,260	2008A Quality Of Life Improvement	2,883,761
-	84,544,616	2009 GO Refunding Series	-
8,758,290	18,341,187	Park Improvement Fund	18,148,189
3,279,291	23,650,279	General Government Capital Fund	27,843,468
609,453	-	Capital Finance Fund	9,674,661
12,476,655	2,063,303	Capital Asset - Finance Fund	6,407,120
-	-	Capital Finance - Recovery	12,394,407
-	187,199	2002 Traffic Court Facility Bond	187,198
46,575,616	171,444,263	Sub - Total	95,165,416
		Debt Service Fund	
27,470,135	25,415,477	Bond Sinking Fund	25,823,646
27,470,135	25,415,477	Sub - Total	25,823,646

SUMMARY OF ALL FUNDS - GOVERNMENTAL FUNDS

Actual FY 2011	Adopted FY 2012	GOVERNMENTAL FUNDS	Adopted FY 2013
		Special Assessment Fund	
-	1,370,768	Special Assessment Fund	1,822,521
-	1,370,768	Sub - Total	1,822,521
786,758,424	1,168,557,994	**GRAND TOTAL - GOVERNMENTAL FUNDS**	1,149,799,820

FY 2013 GOVERNMENTAL FUNDS



SUMMARY OF ALL FUNDS - PROPRIETARY FUNDS

Actual FY 2011	Adopted FY 2012	PROPRIETARY FUNDS	Adopted FY 2013
		Airport Funds	
417,352,802	406,395,572	Airport Revenue Fund	483,507,357
339,079,664	596,568,459	Airport Renewal & Extension Fund	624,938,013
3	-	1990 Airport Facility Revenue Bond Construction Fun	-
316	-	1994B Airport Facility Revenue Bond Construction Fu	-
103,047,975	614,857,248	Airport Passenger Facility Charge Fund	705,670,340
5,952,266	13,061,995	2000 Airport Revenue Bond Fund	8,082,216
1,324,128	3,008,953	2004 Airport Revenue Bond Fund	2,509,035
14,990,263	47,269,658	2004 Airport PFC Bond Fund	43,583,437
8,155,412	17,878,637	2004 Airport Revenue Bond Fund F-K	9,771,314
11,773,274	17,961,632	2004 Airport PFC Bond Fund F-K	16,864,371
23,056,786	65,108,882	Conrac Customer Service Facility Ch	77,232,783
177,845,221	385,206,048	Airport Facility Revenue Bond Sinking Fund	544,052,291
15,871,424	16,660	2006 Airport Conrac Bond Fund	-
36,699,160	129,815,696	2010A Bond General Airport Revenue	32,429,567
248,833,634	201,332,763	2010B Bond PFC & Sub Lien General Revenue	62,391,151
544,626,506	-	2010B Refunding Bond	-
-	6,065,782	2010A/B Airport Commercial Paper Series	91,489,875
-	-	2012A Bond General Airport	69,668,100
		2012B Bond General Airport	205,564,993
-	-	2012C Bond General Airport	241,940,781
1,948,608,834	2,504,547,985	Sub Total	3,219,695,627
		Water and Wastewater Funds	
551,527,119	513,493,717	Water and Wastewater Revenue Fund	537,684,870
65,678,723	215,514,712	Water & Wastewater Renewal & Extension	253,465,591
-	392,376	1993 Water & Wastewater Bond Fund	393,036
-	704,784	1997 Water & Wastewater Bond Fund	704,023
-	2,897,177	1999 Water And Wastewater Bond Fund	2,898,812
7,247,214	46,683,738	2001 Water & Wastewater Bond Fund	31,072,074
26,040,979	99,569,710	2004 Water & Wastewater Bond Fund	62,001,035
109,974,996	106,000,000	Special 1% Sales And Use Tax Fund	113,000,000
228,951,196	237,889,525	Water & Wastewater Sinking Fund	485,850,387
(3,750)	104,278,611	2008 Water & Wastewater Bond Fund	32
119,270,750	193,356,239	Series 2009A Water & Wastewater Revenue Bond Fur	186,167,980
-	126,885	Series 2009B Water & Wastewater	15,000
1,108,687,227	1,520,907,474	Sub Total	1,673,252,840

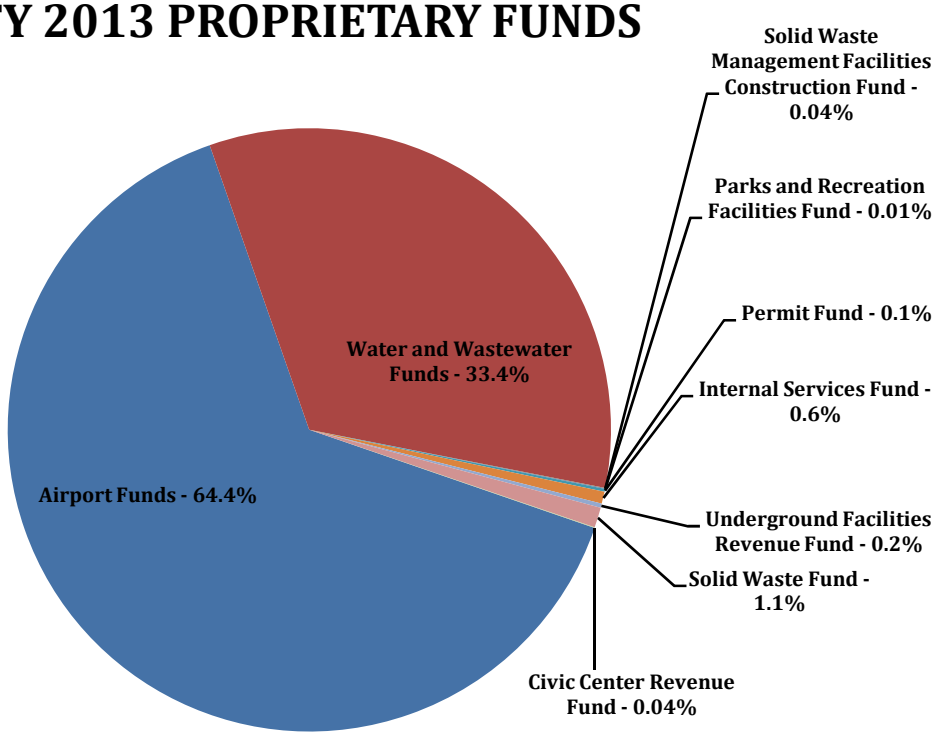
SUMMARY OF ALL FUNDS - PROPRIETARY FUNDS

Actual FY 2011	Adopted FY 2012	PROPRIETARY FUNDS	Adopted FY 2013
		Parks and Recreation Facilities Fund	
494,753	474,836	Parks Facilities Revenue Fund	476,953
997	-	Parks Facilities Renewal & Extension Fund	-
495,750	474,836	Sub Total	476,953
		Solid Waste Management Facilities Construction Fund	
3,774,255	2,382,373	Solid Waste Management Facility Construction Fund	2,170,632
3,774,255	2,382,373	Sub Total	2,170,632
		Permit Fund	
-	-	Permit Fund	7,501,420
-	-	Sub Total	7,501,420
		Internal Services Fund	
31,619,549	32,390,335	Internal Services Fund	32,368,886
31,619,549	32,390,335	Sub Total	32,368,886
		Underground Facilities Revenue Fund	
10,554,862	11,223,117	Underground Atlanta Revenue Fund	11,223,117
10,554,862	11,223,117	Sub Total	11,223,117
		2006 A&B Downtown Parking Project Fund	
1,616,931	-	2006 A&B Downtown Parking Project Fund	-
1,616,931	-	Sub Total	-
		Downtown Dev Auth Refunding Fund	
54,749	-	Downtown Development Authority Refunding Fı	-
54,749	-	Sub Total	-

SUMMARY OF ALL FUNDS - PROPRIETARY FUNDS

Actual FY 2011	Adopted FY 2012	PROPRIETARY FUNDS	Adopted FY 2013
		Solid Waste Fund	
46,179,404	48,261,974	Solid Waste Services Revenue Fund	47,992,189
-	4,000,000	Solid Waste Renewal & Extension Fund	6,077,071
46,179,404	52,261,974	Sub Total	54,069,260
		Civic Center Revenue Fund	
1,793,094	1,748,110	Civic Center Revenue Fund	1,770,884
-	-	Civic Center Renewal & Extension Fund	
1,793,094	1,748,110	Sub Total	1,770,884
3,153,384,655	4,125,936,204	**GRAND TOTAL - PROPRIETARY FUNDS**	5,002,529,619

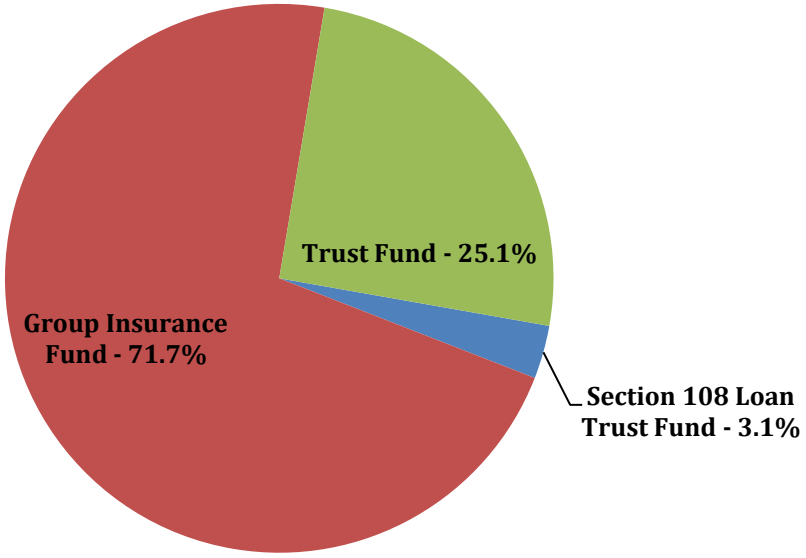
FY 2013 PROPRIETARY FUNDS



SUMMARY OF ALL FUNDS - FIDUCIARY FUNDS

Actual FY 2011	Adopted FY 2012	FIDUCIARY FUNDS	Adopted FY 2013
1,537,225	6,832,067	Section 108 Loan Trust Fund	5,342,128
115,532,165	108,156,968	Group Insurance Fund	121,977,062
13,488,534	32,252,382	Trust Fund	42,744,532
130,557,924	147,241,417	**GRAND TOTAL - FIDUCIARY FUNDS**	170,063,722

FY 2013 FIDUCIARY FUNDS




RESURGENS
1847
1865
ATLANTA GA

OPERATING FUNDS

The citywide fund structure can be divided into two areas: operating and capital. The *operating budget* is defined as the annual budget for routine, ongoing activities of an organizational unit. While the *capital budget* is typically established for specific projects, such as capital projects, grand funded projects, and other activities of a non-recurring nature.

OPERATING FUND STRUCTURE

The *General Fund* is the principal operating fund of the City and is used to account for all activities of the City not otherwise accounted for by a specified fund. It is also the largest of the City's funds, and is comprised of mostly general tax revenues that provide basic city services, such as Police, Fire & Rescue, and Parks services.

Enterprise funds are designed to be self-supported by user charges or fees. The Department of Aviation, Civic Center, Parks and Recreational Facilities (Cyclorama), Solid Waste Services, and Water & Wastewater Management are accounted for as enterprise funds. Separate fund accounts within each of the enterprise funds are required to be maintained in accordance with various bond ordinances.

- The *Aviation Revenue fund* accounts for the accumulation of income and disbursement of funds associated with the operation and construction of the Hartsfield-Jackson Atlanta International Airport. These funds generate income primarily from leases and use agreements with airlines and with various concessionaires within the terminal facility and parking operations.

- The *Building Permits fund* accounts for the collection of income and disbursement of funds associated with the operation of the building permitting function.

- The Atlanta *Civic Center fund* accounts for the collection of income and disbursement of funds associated with the operation of the Boisfeuillet Jones Atlanta Civic Center. These funds generate income primarily from ticket sales (surcharges), building and land rentals.

- The *Parks Facilities fund* was created to support the Cyclorama restoration project, and is supported by user fees.

- Revenues generated from *Solid Waste services* are from user fees or charges for specific services provided. This fund should be self-sufficient and charge adequate fees to pay for the level of service provided. The primary sources of revenues are garbage pick-up/disposal, recycling, street sweeping and rubbish collection.

- The *Underground Atlanta fund* was established in 1989 to account for transactions associated with the public operations of the Underground Atlanta facilities and parking decks. The fund is supported by user fees, parking revenues and a general fund subsidy.

- *Water and Wastewater fund* were established to account for all transactions associated with the operation, development and maintenance of the City's expansive water and wastewater infrastructure system. The system is financed by user charges for water and wastewater services

Other funds include the E-911 fund and the Internal Service funds.

- The *E-911 fund* is to support the E-911 call center call taking and dispatching operation.

- The activities of the Internal Service funds are charged to internal departments to recoup its cost. The *Fleet Services fund* is established for maintaining the City of Atlanta's fleet of vehicles and motorized equipment. The *Group Insurance fund* is established through employer and employee contributions and

used for the sole purpose of paying active and retired employees and their dependents medical, dental, vision, life and voluntary insurance premiums and expenses.

CAPITAL FUND STRUCTURE

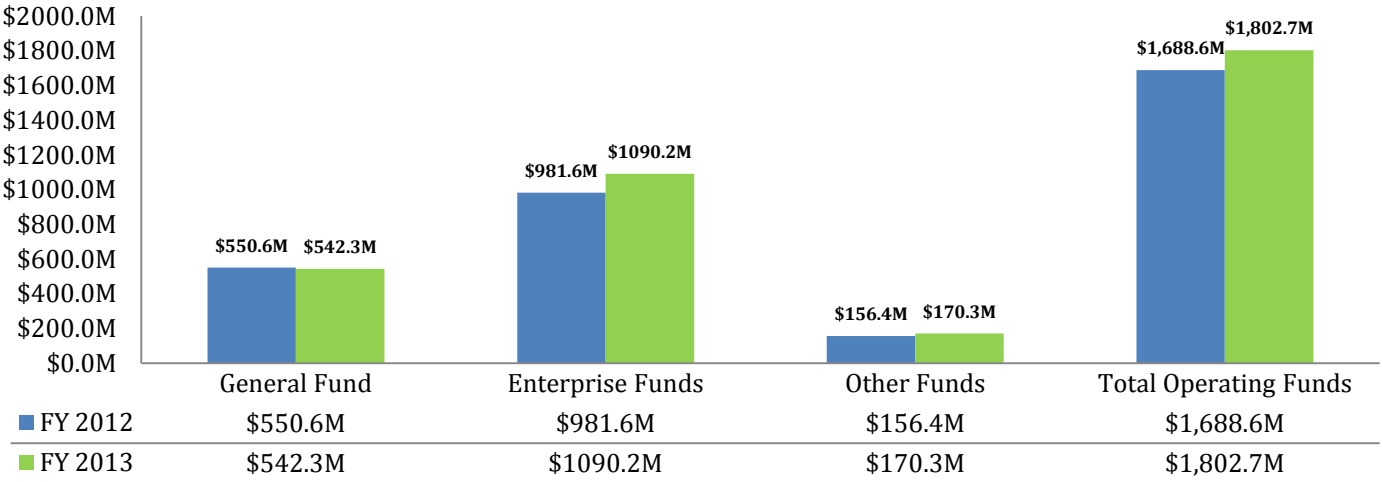
All other funds (listed below) are considered *capital funds* and were established for specific purpose, are of a non-recurring in nature or considered non-operating.

- Grant Funds
- Bond Funds
- Bond Sinking Funds
- Special Assessment Funds
- Agency Fund (Non-budgetary)
- Trust Fund

SUMMARY OF OPERATING BUDGET BY FUND

Fund	FY2011 Actuals	FY2012 Adopted Budget	FY2013 Adopted Budget	$ Incr/Decr	% Incr/Decr
General Fund	**539,426,339**	**550,620,363**	**542,280,884**	**(8,339,479)**	**-2%**
Enterprise Funds					
Aviation Fund	417,352,802	406,395,572	483,507,353	77,111,781	16%
Buildings Permit Fund	-	-	7,501,420	7,501,420	100%
Civic Center Fund	1,793,094	1,748,110	1,770,884	22,774	1%
Parks Facilities Fund (Cyclorama)	494,753	474,836	476,953	2,117	0%
Solid Waste Services Fund	46,179,404	48,261,974	47,992,189	(269,785)	-1%
Underground Atlanta Revenue Fund	10,554,862	11,223,117	11,223,117	0	0%
Water and Wastewater Fund	551,527,119	513,493,717	537,684,870	24,191,153	4%
Total Enterprise Funds	**1,027,902,034**	**981,597,327**	**1,090,156,786**	**108,559,459**	**10%**
Other Funds					
Emergency 911 Fund	14,437,981	15,835,991	15,922,500	86,509	1%
Fleet Services Fund	31,619,549	32,390,335	32,368,886	(21,449)	0%
Group Insurance Fund	115,532,165	108,156,968	121,977,062	13,820,094	11%
Total Other Funds	**161,589,695**	**156,383,294**	**170,268,448**	**13,885,154**	**8%**
Total Operating Funds	**1,728,918,068**	**1,688,600,983**	**1,802,706,118**	**114,105,134**	**6%**

Operating Budget by Fund



The expenses for Aviation and Watershed includes an equity transfer to its renewal and extension.

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY2011 Actuals	FY2012 Adopted Budget	FY2013 Adopted Budget	$ Incr/Decr	% Incr/Decr
GENERAL FUND					
EXECUTIVE OFFICES	17,399,564	24,803,645	26,428,502	1,624,857	6%
CITY COUNCIL	5,831,262	7,197,717	7,624,372	426,655	6%
JUDICIAL AGENCIES					
COURT OPERATIONS	7,956,809	8,457,457	8,885,214	427,757	5%
PUBLIC DEFENDER	1,372,349	1,475,208	1,545,696	70,488	5%
SOLICITOR	2,187,159	2,619,666	2,932,943	313,277	11%
ATLANTA CITIZENS REVIEW BOARD	330,086	365,778	371,489	5,711	2%
ETHICS BOARD	338,523	341,165	351,741	10,576	3%
INTERNAL AUDITOR'S OFFICE	910,104	1,365,305	1,399,542	34,237	2%
CORRECTIONS	20,932,631	28,050,471	25,605,507	(2,444,964)	-10%
FINANCE	9,462,127	11,931,544	12,242,770	311,226	3%
FIRE & RESCUE SERVICES	73,535,118	75,181,792	76,810,405	1,628,613	2%
HUMAN RESOURCES	2,358,226	3,186,940	4,845,688	1,658,748	34%
INFORMATION TECHNOLOGY	23,385,842	25,372,782	28,089,785	2,717,003	10%
LAW	4,459,091	5,134,763	5,674,062	539,299	10%
PARKS, RECREATION & CULTURAL AFFAIRS	25,341,490	29,952,417	31,650,923	1,698,506	5%
PLANNING & COMMUNITY DEVELOPMENT	7,888,906	8,576,427	2,098,370	(6,478,057)	-309%
POLICE SERVICES	153,794,237	160,949,889	168,651,478	7,701,589	5%
PROCUREMENT	813,733	776,688	872,234	95,546	11%
PUBLIC WORKS	27,516,745	23,352,669	24,963,923	1,611,254	6%
NON-DEPARTMENTAL	153,612,337	131,528,040	111,236,240	(20,291,800)	-18%
Total General Fund	**539,426,339**	**550,620,363**	**542,280,884**	**(8,339,479)**	**-2%**
ENTERPRISE FUNDS					
Aviation Fund					
EXECUTIVE OFFICES	67,340	437,898	481,448	43,550	9%
INTERNAL AUDITOR'S OFFICE	137,967	669,353	670,110	757	0%
AVIATION	121,566,518	143,905,206	154,878,500	10,973,294	7%
FINANCE	303,041	325,772	305,443	(20,329)	-7%
FIRE & RESCUE SERVICES	22,946,009	23,177,014	24,059,479	882,465	4%
HUMAN RESOURCES	262,954	393,025	1,663,648	1,270,623	76%
LAW	3,350,546	3,629,638	7,071,366	3,441,728	49%
POLICE SERVICES	14,013,533	16,239,583	18,569,583	2,330,000	13%
PROCUREMENT	468,874	629,963	806,807	176,844	22%
NON-DEPARTMENTAL	254,216,031	216,903,809	274,533,474	57,629,665	21%
INFORMATION TECHNOLOGY	19,989	84,311	467,494	383,183	82%
Total Aviation Fund	**417,352,802**	**406,395,572**	**483,507,353**	**77,111,781**	**16%**
Builing Permits Fund					
INFORMATION TECHNOLOGY	-	-	574,500	574,500	100%
PLANNING & COMMUNITY DEVELOPMENT	-	-	6,926,920	6,926,920	100%
Total Building Permits Fund	-	-	**7,501,420**	**7,501,420**	**100%**
Civic Center Fund					
PARKS, RECREATION & CULTURAL AFFAIRS	1,752,129	1,748,110	1,770,884	22,774	1%
NON-DEPARTMENTAL	40,965	-	-	-	0%
Total Civic Center Fund	**1,793,094**	**1,748,110**	**1,770,884**	**22,774**	**1%**
Parks Facilities Fund (Cyclorama)					
PARKS, RECREATION & CULTURAL AFFAIRS	466,019	474,836	476,953	2,117	0%
NON-DEPARTMENTAL	28,734	-	-	-	0%
Total Parks Facilities Fund (Cyclorama)	**494,753**	**474,836**	**476,953**	**2,117**	**0%**

SUMMARY OF OPERATING BUDGET BY FUND AND DEPARTMENT

Fund/Department	FY2011 Actuals	FY2012 Adopted Budget	FY2013 Adopted Budget	$ Incr/Decr	% Incr/Decr
Solid Waste Services Fund					
EXECUTIVE OFFICES	(731)	-	-	-	0%
FINANCE	681,253	618,934	634,082	15,148	2%
PUBLIC WORKS - SOLID WASTE	32,313,889	43,378,249	42,151,707	(1,226,542)	-3%
INFORMATION TECHNOLOGY	-	-	574,500	574,500	100%
HUMAN RESOURCES	-	-	367,108	367,108	100%
POLICE SERVICES	(830)	-	-	-	0%
NON-DEPARTMENTAL	13,185,823	4,264,791	4,264,791	-	0%
Total Solid Waste Services Fund	**46,179,404**	**48,261,974**	**47,992,189**	**(269,786)**	**-1%**
Underground Atlanta Revenue Fund					
NON-DEPARTMENTAL	10,554,862	11,223,117	11,223,117	-	0%
Total Underground Atlanta Fund	**10,554,862**	**11,223,117**	**11,223,117**	**-**	**0%**
Water and Wastewater Fund					
EXECUTIVE OFFICES	(2,042)	1,750,000	1,990,000	240,000	12%
INTERNAL AUDITOR'S OFFICE	169,933	669,353	673,706	4,353	1%
FINANCE	923,444	945,215	995,385	50,170	5%
HUMAN RESOURCES	725,116	1,151,429	2,637,957	1,486,528	56%
INFORMATION TECHNOLOGY	1,740,679	1,876,511	3,791,694	1,915,183	51%
LAW	3,604,030	4,782,054	7,487,282	2,705,228	36%
PROCUREMENT	840,393	988,448	1,304,099	315,651	24%
PUBLIC WORKS	829,759	711,700	716,183	4,483	1%
WATERSHED MANAGEMENT	137,427,075	157,422,789	160,565,582	3,142,793	2%
NON-DEPARTMENTAL	405,268,732	343,196,219	357,522,982	14,326,763	4%
Total Water and Wastewater Fund	**551,527,119**	**513,493,718**	**537,684,870**	**24,191,152**	**4%**
OTHER FUNDS					
Emergency 911 Fund					
INFORMATION TECHNOLOGY	-	424,176	421,773	(2,403)	-1%
POLICE SERVICES - E911	14,437,981	15,411,815	15,500,727	88,912	1%
Total Emergency 911 Fund	**14,437,981**	**15,835,991**	**15,922,500**	**86,509**	**1%**
Fleet Services					
EXECUTIVE OFFICES	4,490,925	-	-	-	0%
PUBLIC WORKS - FLEET SERVICES	26,785,394	28,508,532	28,312,625	(195,907)	-1%
INFORMATION TECHNOLOGY	4	-	-	-	0%
HUMAN RESOURCES	-	-	174,458	174,458	100%
NON-DEPARTMENTAL	343,226	3,881,803	3,881,803	-	0%
Total Fleet Services Fund	**31,619,549**	**32,390,335**	**32,368,886**	**(21,449)**	**0%**
Group Insurance Fund					
FINANCE	1,000,642	1,051,944	236,236	(815,708)	-345%
HUMAN RESOURCES	3,100,697	1,612,234	1,581,071	(31,163)	-2%
NON-DEPARTMENTAL	111,430,826	105,492,790	120,159,755	14,666,965	12%
Total Group Insurance Fund	**115,532,165**	**108,156,968**	**121,977,062**	**13,820,094**	**11%**
Total Operating Funds	**1,728,918,069**	**1,688,600,984**	**1,802,706,118**	**114,105,133**	**6%**

The expenses for Aviation and Watershed includes an equity transfer to its renewal and extension.

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

GENERAL FUND

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
63,693,413	72,934,807	Salaries, Regular (Full Time)	74,362,700
2,250,890	2,762,000	Salaries, Permanent Part-time	2,762,000
120,724,407	130,568,926	Salaries, Sworn	131,335,777
3,048,181	3,766,975	Salaries, Extra Help	3,437,414
269,199	1,319,972	Salaries, Extra Help Sworn	1,319,972
8,728,786	6,784,971	Overtime	6,530,873
18,862,900	14,464,287	Pension - Fire	17,268,560
17,825,019	12,760,813	Pension - General	12,760,906
34,799,285	27,371,192	Pension - Police	29,529,693
1,443,026	1,642,314	Defined Contribution	1,883,772
2,400,119	5,933,514	Workers' Compensation	5,867,395
36,210,702	46,605,724	Other Personnel Costs	45,851,121
310,255,927	**326,915,495**	**Sub Total**	**332,910,183**
51,873,672	58,701,061	Purchased Services	61,891,466
38,698,129	42,505,773	Supplies	40,402,426
1,383,840	1,072,705	Capital Outlays	1,081,222
11,850,428	12,614,419	Interfund/Interdepartmental Charges	12,524,855
33,082,975	31,124,994	Other Costs	33,329,943
32,796,807	36,356,203	Debt Service	35,967,927
-	27,505,707	Reserves	14,976,120
59,484,561	13,824,008	Other Financing Uses	9,196,742
229,170,412	**223,704,870**	**Sub Total**	**209,370,701**
539,426,339	**550,620,363**	**Total**	**542,280,884**

ENTERPRISE FUNDS

Aviation Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
28,800,056	32,542,705	Salaries, Regular (Full Time)	33,826,360
-	-	Salaries, Permanent Part-time	-
18,049,444	20,182,407	Salaries, Sworn	19,461,262
163,516	568,891	Salaries, Extra Help	688,623
12,020	-	Salaries, Extra Help Sworn	-
4,293,231	4,895,505	Overtime	5,265,371
6,055,066	5,035,880	Pension - Fire	5,541,883
5,017,560	3,580,258	Pension - General	3,975,028
3,092,451	2,735,424	Pension - Police	2,762,813
849,563	999,647	Defined Contribution	1,049,304
169,684	113,402	Workers' Compensation	113,402
7,675,884	8,361,209	Other Personnel Costs	9,907,234
74,178,475	**79,015,328**	**Sub Total**	**82,591,280**
70,643,551	85,578,027	Purchased Services	102,800,138
11,175,063	16,831,991	Supplies	16,853,949
4,265	-	Capital Outlays	623,734
11,065,381	11,792,568	Interfund/Interdepartmental Charges	11,833,350
9,578,913	9,490,001	Other Costs	7,487,578
-	-	Debt Service	-
-	87,097,202	Reserves	107,857,909
240,707,154	116,590,455	Other Financing Uses	153,459,415
343,174,327	**327,380,244**	**Sub Total**	**400,916,073**
417,352,802	**406,395,572**	**Total**	**483,507,353**

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Buiding Permits Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
-	-	Salaries, Regular (Full Time)	3,913,240
-	-	Salaries, Permanent Part-time	-
-	-	Salaries, Sworn	-
-	-	Salaries, Extra Help	1,629
-	-	Salaries, Extra Help Sworn	-
-	-	Overtime	-
-	-	Pension - Fire	-
-	-	Pension - General	531,454
-	-	Pension - Police	-
-	-	Defined Contribution	103,733
-	-	Workers' Compensation	-
-	-	Other Personnel Costs	758,030
-	-	**Sub Total**	**5,308,086**
-	-	Purchased Services	120,825
-	-	Supplies	51,804
-	-	Capital Outlays	579,654
-	-	Interfund/Interdepartmental Charges	944,919
-	-	Other Costs	496,132
-	-	Debt Service	-
-	-	Reserves	-
-	-	Other Financing Uses	-
-	**-**	**Sub Total**	**2,193,334**
-	**-**	**Total**	**7,501,420**

Civic Center Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
495,231	448,908	Salaries, Regular (Full Time)	474,571
798	-	Salaries, Permanent Part-time	-
-	-	Salaries, Sworn	-
17,528	30,000	Salaries, Extra Help	-
-	-	Salaries, Extra Help Sworn	-
7,022	10,000	Overtime	10,000
-	-	Pension - Fire	-
147,550	83,446	Pension - General	98,403
-	-	Pension - Police	-
2,477	4,878	Defined Contribution	4,207
-	-	Workers' Compensation	-
92,218	91,657	Other Personnel Costs	103,538
762,824	**668,889**	**Sub Total**	**690,719**
365,201	418,708	Purchased Services	501,640
603,146	647,734	Supplies	564,802
-	-	Capital Outlays	-
19,595	7,423	Interfund/Interdepartmental Charges	7,423
1,363	5,356	Other Costs	6,299
-	-	Debt Service	-
-	-	Reserves	-
40,965	-	Other Financing Uses	-
1,030,270	**1,079,221**	**Sub Total**	**1,080,164**
1,793,094	**1,748,110**	**Total**	**1,770,884**

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Parks Facilities Fund (Cyclorama)

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
160,075	181,018	Salaries, Regular (Full Time)	181,214
-	-	Salaries, Permanent Part-time	-
-	-	Salaries, Sworn	-
-	-	Salaries, Extra Help	-
-	-	Salaries, Extra Help Sworn	-
61	-	Overtime	-
-	-	Pension - Fire	-
18,334	27,300	Pension - General	28,040
-	-	Pension - Police	-
5,705	3,645	Defined Contribution	3,958
-	-	Workers' Compensation	-
44,651	39,446	Other Personnel Costs	41,284
228,826	**251,409**	**Sub Total**	**254,496**
176,011	109,516	Purchased Services	152,172
53,612	113,912	Supplies	70,286
-	-	Capital Outlays	-
-	-	Interfund/Interdepartmental Charges	-
35,443	-	Other Costs	-
861	-	Debt Service	-
-	-	Reserves	-
-	-	Other Financing Uses	-
265,927	**223,428**	**Sub Total**	**222,458**
494,753	**474,837**	**Total**	**476,953**

Solid Waste Services Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
10,631,303	12,026,625	Salaries, Regular (Full Time)	12,601,966
-	-	Salaries, Permanent Part-time	-
-	-	Salaries, Sworn	-
352,916	428,082	Salaries, Extra Help	902,387
-	-	Salaries, Extra Help Sworn	-
1,671,652	1,082,164	Overtime	1,082,168
-	-	Pension - Fire	-
3,128,003	2,522,820	Pension - General	2,842,454
-	-	Pension - Police	-
44,120	54,773	Defined Contribution	55,143
589,589	356,736	Workers' Compensation	544,879
3,001,433	3,279,537	Other Personnel Costs	4,000,319
19,419,016	**19,750,737**	**Sub Total**	**22,029,316**
6,085,346	12,185,793	Purchased Services	10,406,165
1,127,939	4,057,640	Supplies	3,484,101
-	-	Capital Outlays	574,500
9,831,862	10,482,090	Interfund/Interdepartmental Charges	10,482,099
1,855,243	716,047	Other Costs	716,045
252,732	1,069,668	Debt Service	299,963
-	-	Reserves	-
7,607,265	-	Other Financing Uses	-
26,760,387	**28,511,238**	**Sub Total**	**25,962,873**
46,179,403	**48,261,975**	**Total**	**47,992,189**

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Underground Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
-	-	Salaries, Regular (Full Time)	-
-	-	Salaries, Permanent Part-time	-
-	-	Salaries, Sworn	-
-	-	Salaries, Extra Help	-
-	-	Salaries, Extra Help Sworn	-
-	-	Overtime	-
-	-	Pension - Fire	-
-	-	Pension - General	-
-	-	Pension - Police	-
-	-	Defined Contribution	-
-	-	Workers' Compensation	-
-	-	Other Personnel Costs	-
-	**-**	**Sub Total**	**-**
2,263,310	3,060,186	Purchased Services	3,060,186
-	10,356	Supplies	3,751
-	-	Capital Outlays	-
-	-	Interfund/Interdepartmental Charges	-
31,429	28,925	Other Costs	28,925
8,260,123	8,123,650	Debt Service	8,130,255
-	-	Reserves	-
-	-	Other Financing Uses	-
10,554,862	**11,223,117**	**Sub Total**	**11,223,117**
10,554,862	**11,223,117**	**Total**	**11,223,117**

Water and Wastewater Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
50,075,701	56,651,235	Salaries, Regular (Full Time)	56,921,893
-	-	Salaries, Permanent Part-time	-
17,908	-	Salaries, Sworn	-
965,424	384,287	Salaries, Extra Help	550,764
-	-	Salaries, Extra Help Sworn	-
3,306,605	1,615,000	Overtime	2,377,099
(6,667)	-	Pension - Fire	-
11,595,121	8,600,001	Pension - General	8,847,762
-	-	Pension - Police	-
779,736	1,122,257	Defined Contribution	1,229,285
731,875	447,104	Workers' Compensation	547,599
9,429,406	10,296,833	Other Personnel Costs	10,573,229
76,895,109	**79,116,717**	**Sub Total**	**81,047,632**
27,886,268	38,290,673	Purchased Services	44,599,901
33,084,543	38,420,847	Supplies	39,405,812
13,356	37,650	Capital Outlays	1,969,000
17,887,003	20,280,016	Interfund/Interdepartmental Charges	20,321,810
33,662,656	50,882,489	Other Costs	53,508,219
8,547,119	8,750,685	Debt Service	8,850,812
-	42,081,523	Reserves	52,462,758
353,551,065	235,633,119	Other Financing Uses	235,518,926
474,632,010	**434,377,002**	**Sub Total**	**456,637,238**
551,527,119	**513,493,719**	**Total**	**537,684,870**

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

OTHER FUNDS

Emergency 911 Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
5,852,063	6,901,094	Salaries, Regular (Full Time)	6,844,578
-	-	Salaries, Permanent Part-time	-
-	-	Salaries, Sworn	-
16,443	118,573	Salaries, Extra Help	118,573
-	-	Salaries, Extra Help Sworn	-
812,001	327,850	Overtime	327,851
-	-	Pension - Fire	-
1,644,828	1,272,373	Pension - General	1,381,804
38,017	-	Pension - Police	-
32,383	65,733	Defined Contribution	59,890
-	-	Workers' Compensation	-
1,075,696	1,314,953	Other Personnel Costs	1,382,863
9,471,431	**10,000,576**	**Sub Total**	**10,115,558**
4,859,221	5,367,696	Purchased Services	5,510,402
94,357	99,058	Supplies	99,058
12,973	368,661	Capital Outlays	197,482
-	-	Interfund/Interdepartmental Charges	-
-	-	Other Costs	-
-	-	Debt Service	-
-	-	Reserves	-
-	-	Other Financing Uses	-
4,966,551	**5,835,415**	**Sub Total**	**5,806,942**
14,437,982	**15,835,991**	**Total**	**15,922,500**

Fleet Services Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
5,954,452	6,720,180	Salaries, Regular (Full Time)	6,633,224
-	-	Salaries, Permanent Part-time	-
-	-	Salaries, Sworn	-
-	-	Salaries, Extra Help	-
-	-	Salaries, Extra Help Sworn	-
424,833	220,200	Overtime	220,200
-	-	Pension - Fire	-
1,832,418	1,416,762	Pension - General	1,318,449
-	-	Pension - Police	-
13,425	24,135	Defined Contribution	71,304
126,651	22,926	Workers' Compensation	22,926
1,297,360	1,275,221	Other Personnel Costs	1,329,540
9,649,139	**9,679,424**	**Sub Total**	**9,595,643**
2,543,934	3,606,971	Purchased Services	3,689,590
14,786,730	15,222,138	Supplies	15,201,850
-	-	Capital Outlays	-
3,962,534	3,881,803	Interfund/Interdepartmental Charges	3,881,803
448,296	-	Other Costs	-
228,915	-	Debt Service	-
-	-	Reserves	-
-	-	Other Financing Uses	-
21,970,409	**22,710,912**	**Sub Total**	**22,773,243**
31,619,548	**32,390,336**	**Total**	**32,368,886**

SUMMARY OF OPERATING BUDGET BY FUND AND ACCOUNT GROUP

Group Insurance Fund

FY2011 Actuals	FY2012 Adopted	DESCRIPTION	FY2013 Adopted
683,613	779,065	Salaries, Regular (Full Time)	753,911
-	-	Salaries, Permanent Part-time	-
-	-	Salaries, Sworn	-
31,975	38,472	Salaries, Extra Help	38,472
-	-	Salaries, Extra Help Sworn	-
-	-	Overtime	-
-	-	Pension - Fire	-
97,866	57,758	Pension - General	66,963
-	-	Pension - Police	-
24,406	31,478	Defined Contribution	27,226
-	-	Workers' Compensation	-
804,929	115,146	Other Personnel Costs	111,816
1,642,789	**1,021,919**	**Sub Total**	**998,388**
358,739	734,865	Purchased Services	734,865
34,638	73,920	Supplies	73,920
-	-	Capital Outlays	-
836,999	1,615,104	Interfund/Interdepartmental Charges	791,762
112,659,000	103,250,650	Other Costs	117,917,615
-	200,000	Debt Service	200,000
-	1,260,512	Reserves	1,260,512
-	-	Other Financing Uses	-
113,889,375	**107,135,051**	**Sub Total**	**120,978,674**
115,532,165	**108,156,970**	**Total**	**121,977,062**
1,728,918,067	**1,688,601,010**	**Grand Total**	**1,802,706,118**

The expenses for Aviation and Watershed includes an equity transfer to its renewal and extension.


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SUMMARY OF REVENUES AND EXPENSES

GENERAL FUND

Revenues	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Current year property taxes	185,301,894	176,478,244	162,000,000
Local option sales tax	100,531,555	100,580,000	107,000,000
Public utility franchise	49,108,726	63,400,000	63,400,000
Indirect cost recovery	34,475,674	30,779,400	32,096,737
General business license	39,710,864	38,825,950	37,000,000
Insurance premium	22,988,922	23,575,000	19,700,000
Other licenses and permits	19,357,570	12,442,751	10,862,353
Fines and forfeitures	19,990,367	19,200,000	22,300,000
Alcohol	16,404,529	5,668,604	7,437,647
Hotel and motel tax	10,994,702	11,935,000	11,650,000
Building permits	7,696,291	6,000,000	-
Intangible recording taxes	2,535,444	3,373,766	3,400,000
Land and building rentals	8,266,567	4,235,086	4,700,000
Real estate transfer taxes	999,518	1,200,000	1,500,000
Other revenues	40,891,643	52,926,594	59,234,147
Total Revenues	**559,254,266**	**550,620,395**	**542,280,884**

Expenditures	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Personnel	310,823,014	326,915,495	332,910,183
Purchased/Contract Services	51,873,672	58,701,061	61,891,466
Supplies	38,698,129	42,505,773	40,402,426
Capital Outlays	1,383,840	1,072,705	1,081,222
Interfund Charges	11,850,428	12,614,419	12,524,855
Other Costs	33,082,975	31,124,994	33,329,943
Lease Expense	32,796,807	-	35,967,927
Debt Service	-	36,356,203	9,196,742
Reserves	-	27,505,707	14,976,120
Other Financing Uses	58,917,474	13,824,038	-
Total Expenditures	**539,426,339**	**550,620,395**	**542,280,884**

FY2013 Source of Income includes fund balance appropriation of $15,633,114.93

SUMMARY OF REVENUES AND EXPENSES

ENTERPRISE FUNDS
AVIATION

Revenues	**FY2011 Actuals**	**FY2012 Adopted**	**FY2013 Adopted**
Landing fees	57,087,333	51,031,898	48,407,807
CPTC rentals	54,531,009	47,665,967	104,622,894
Airside Revenue	18,708,067	18,244,040	22,402,289
Cost Recoveries	43,148,726	30,936,529	34,094,538
Non-Airline cost recoveries	13,400,230	10,274,148	11,830,972
Landside Rentals	12,884,370	13,306,695	16,975,142
Concession revenues	215,233,891	78,717,779	88,930,206
Other revenues	4,705,341	151,971,785	151,052,336
Non-Operating Revenue	-	4,246,733	5,191,173
Total Revenues	**419,698,967**	**406,395,574**	**483,507,353**

Expenditures	**FY2011 Actuals**	**FY2012 Adopted**	**FY2013 Adopted**
Personnel	74,180,726	79,015,328	82,591,280
Purchased/Contract Services	70,643,551	85,578,027	102,800,138
Supplies	11,175,063	16,831,991	16,853,949
Capital Outlays	4,265	-	623,734
Interfund Charges	11,065,381	11,792,568	11,833,350
Other Costs	9,578,913	9,490,001	7,487,578
Debt Service	-	116,590,457	153,459,415
Reserves	-	87,097,202	107,857,909
Other Financing Uses	240,704,903	-	-
Total Expenditures	**417,352,802**	**406,395,574**	**483,507,353**

SUMMARY OF REVENUES AND EXPENSES

BUILDING PERMITS

Revenues	**FY2011 Actuals**	**FY2012 Adopted**	**FY2013 Adopted**
Charge for Services	-	-	7,501,420
Operating Transfer	-	-	
Total Revenues	**-**	**-**	**7,501,420**

Expenditures	**FY2011 Actuals**	**FY2012 Adopted**	**FY2013 Adopted**
Personnel Expenses	-	-	5,308,086
Purchased Services	-	-	120,825
Supplies	-	-	51,804
Capital Outlay	-	-	579,654
Interfund Charges	-	-	944,919
Other Costs	-	-	496,132
Total Expenditures	**-**	**-**	**7,501,420**

CIVIC CENTER

Revenues	**FY2011 Actuals**	**FY2012 Adopted**	**FY2013 Adopted**
Charge for Services	118,387	134,000	156,774
Operating Transfer	1,482,617	1,614,110	1,614,110
Total Revenues	**1,601,004**	**1,748,110**	**1,770,884**

Expenditures	**FY2011 Actuals**	**FY2012 Adopted**	**FY2013 Adopted**
Personnel Expenses	762,824	668,889	690,719
Purchased Services	365,201	418,708	501,640
Supplies	603,146	647,734	564,802
Interfund Charges	20,513	7,423	7,423
Other Costs	36,205	5,356	6,299
Lease Expense	5,204	-	-
Debt	-	-	-
Total Expenditures	**1,793,094**	**1,748,110**	**1,770,884**

SUMMARY OF REVENUES AND EXPENSES

PARKS FACILITIES REVENUE FUND

Revenues	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Charges for Services	392,618	466,336	467,527
Total Other Funding Sources	1,504	8,500	9,426
Other Financing Sources	92,604	-	-
Total Revenues	**486,726**	**474,836**	**476,953**

Expenditures	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Personnel Expenses	228,827	251,409	254,496
Purchased Services	176,011	109,516	152,172
Supplies	53,612	113,911	70,286
Lease Expense	861	-	-
Interfund Charges	-	-	-
Other Costs	35,443	-	-
Debt	-	-	-
Total Expenditures	**494,753**	**474,836**	**476,953**

SOLID WASTE SERVICES FUND

Revenue	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Charge for Services	52,466,255	47,174,474	47,192,189
Other revenues	932,340	1,087,500	800,000
Total Revenues	**53,398,595**	**48,261,974**	**47,992,184**

Expenditures	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Personnel Expenses	19,419,016	19,750,736	22,029,321
Purchased Services	6,085,346	12,185,793	10,406,165
Supplies	1,127,939	4,057,640	3,484,101
Interfund Charges	9,831,862	10,482,090	10,482,094
Lease Expense	252,732	1,069,668	-
Capital Outlays	-	-	574,500
Other Financing Uses	7,607,265	-	-
Other Costs	1,855,243	716,047	716,045
Debt	-	-	299,963
Total Expenditures	**46,179,404**	**48,261,974**	**47,992,184**

UNDERGROUND ATLANTA FACILITIES REVENUE FUND

Revenues	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Investment Income	-	-	-
Interfund Operating Transfers	7,964,408	9,190,137	9,190,137
Other revenues	2,218,011	2,032,980	2,032,980
Total revenues	**10,182,419**	**11,223,117**	**11,223,117**

Expenditures	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Purchased Services	2,263,310	3,060,186	3,060,186
Supplies	-	3,751	3,751
Other Costs	31,429	28,925	28,925
Lease Expense	8,260,123	8,130,255	8,130,255
Total Expenditures	**10,554,862**	**11,223,117**	**11,223,117**

WATER AND WASTEWATER FUND

Revenues	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Intergovernmental Revenues	72,610,134	64,108,795	70,863,146
Water and Sewer Service Revenue	422,303,749	415,317,408	433,475,832
Charges for Other Services	32,196,965	30,481,333	31,133,076
Fines & Forfeitures	224,714	79,450	79,452
Interest income	9,831,228	1,221,629	1,221,624
Miscellaneous Revenues	14,045	41,192	41,192
Other Financing Sources	1,820,651	2,243,910	870,548
Total Revenues	**539,001,486**	**513,493,717**	**537,684,870**

Expenditures	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Personnel Expenses	76,895,108	79,116,715	81,047,632
Purchased Services	27,886,268	38,290,673	44,599,901
Supplies	33,084,543	38,420,847	39,405,812
Capital Outlays	13,356	37,650	1,969,000
Interfund Charges	17,887,003	20,280,016	20,321,810
Other Costs	33,662,656	50,882,489	53,508,219
Debt Services	-	8,750,685	-
Lease Expenses	8,547,119	-	8,850,812
Reserve	-	42,081,523	52,462,758
Other Financing Uses	353,551,065	235,633,119	235,518,926
Total Expenditures	**551,527,119**	**513,493,717**	**537,684,870**

OTHER FUNDS
EMERGENCY 911 FUND

Revenues	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Charges for Services	10,961,324	11,202,120	10,300,000
Interfund Operating Transfers	3,857,900	4,633,871	5,622,500
Total Revenues	**14,819,224**	**15,835,991**	**15,922,500**

Expenditures	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Personnel Expenses	9,471,431	10,000,576	10,115,559
Purchased Services	4,859,221	5,367,696	5,510,402
Supplies	94,357	99,058	99,058
Capital Outlays	12,973	368,661	197,482
Total Expenditures	**14,437,981**	**15,835,991**	**15,922,500**

FLEET SERVICES FUND

Revenues	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Charges for Services	3,199,185	3,881,803	3,987,051
Interfund Operating Transfers	40,484	-	50,454
Other revenues	22,669,203	28,508,532	28,331,381
Total Revenues	**25,908,872**	**32,390,335**	**32,368,886**

Expenditures	FY2011 Actuals	FY2012 Adopted	FY2013 Adopted
Personnel Expenses	9,649,139	9,679,423	9,595,643
Purchased Services	2,543,934	3,606,971	3,689,590
Supplies	14,786,730	15,222,138	15,201,850
Interfund Charges	3,962,534	3,881,803	3,881,803
Lease Expenses	228,915	-	-
Other Costs	448,296	-	-
Debt	-	-	-
Total Expenditures	**31,619,549**	**32,390,335**	**32,368,886**

SUMMARY OF REVENUES AND EXPENSES

GROUP INSURANCE FUND

Revenues	**FY2011 Actuals**	**FY2012 Adopted**	**FY2013 Adopted**
Investment Income	-	-	-
Interfund Operating Transfers	114,063,760	107,661,712	121,977,062
Other revenues	2,610,384	495,256	-
Total Revenues	**116,674,144**	**108,156,968**	**121,977,062**

Expenditures	**FY2011 Actuals**	**FY2012 Adopted**	**FY2013 Adopted**
Personnel Expenses	1,642,790	1,021,917	998,388
Purchased Services	358,739	734,865	734,865
Supplies	34,638	73,920	73,920
Capital Outlays	-	-	-
Interfund Charges	836,999	1,615,104	791,762
Other Costs	112,659,000	103,250,650	117,917,615
Lease Expenses	-	200,000	200,000
Reserve	-	1,260,512	1,260,512
Debt	-	-	-
Total Expenditures	**115,532,165**	**108,156,968**	**121,977,062**


RESURGENS
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ATLANTA GA

SUMMARY OF FUND BALANCE

	Beginning Fund Balance	*Revenues*	*Expenditures*	FY12 Net Change in Fund Balance	Unaudited Ending Fund Balance 2012	% Change in Fund Balance
General Fund	94,348,486	553,203,204	(507,936,030)	45,267,174	139,615,660	47.98%
Special Revenue Funds						
Emergency 911 Fund	(28,661,613)	14,298,292	(15,322,585)	(1,024,293)	(29,685,907)	3.57%
Community Development Block Grant Fund	2,815,075	11,811,237	(12,256,843)	(445,605)	2,369,469	-15.83%
Intergovernmental Grant Fund	(1,993,258)	41,887,274	(39,371,151)	2,516,123	522,865	-126.23%
Empowerment Zone Fund	738,631	(1,766,342)	(985,522)	(2,751,864)	(2,013,233)	-372.56%
Job Training Grant Fund	1,534,918	2,506,376	(6,295,519)	(3,789,143)	(2,254,225)	-246.86%
Home Investment Partnerships Program Fund	667,668	2,793,211	(2,961,034)	(167,824)	499,845	-25.14%
Rental Rehabilitation Fund	736	-	(133)	(133)	603	-18.04%
Atlantic Station TAD Fund	33,414,169	15,793,391	(12,256,476)	3,536,915	36,951,084	10.59%
Westside TAD Fund	95,150,499	15,118,531	(10,068,483)	5,050,048	100,200,548	5.31%
NW Atlanta TAD Fund	11,325,925	2,806,235	(875,935)	1,930,301	13,256,226	17.04%
Princeton Lakes TAD Fund	6,586,043	1,812,014	(4,539,768)	(2,727,754)	3,858,289	-41.42%
Eastside TAD Fund	46,542,850	10,768,285	(4,830,514)	5,937,771	52,480,621	12.76%
Atlanta Beltline TAD	28,478,924	19,506,628	(25,117,604)	(5,610,977)	22,867,948	-19.70%
Campbellton Road TAD Fund	1,800,707	529,115	(114,754)	414,361	2,215,068	23.01%
Hollowell/M.L. King TAD Fund	1,210,714	532,666	(132,903)	399,762	1,610,477	33.02%
Metropolitan Parkway TAD Fund	908,795	373,296	(92,252)	281,044	1,189,839	30.92%
Stadium Neighborhoods TAD Fund	197,213	15,880	(33,627)	(17,747)	179,466	-9.00%
Hotel/Motel Tax Fund	5,418	47,574,762	(46,491,098)	1,083,664	1,089,082	20000.66%
Rental/Motor Vehicle Tax	(1,705)	773,580	(720,611)	52,969	51,264	-3106.41%
Special Revenue Total	**200,721,709**	**187,134,431**	**(182,466,813)**	**4,667,618**	**205,389,327**	**47.43%**
Capital Projects Fund						
Annual Bond Fund	335,436	2,306	-	2,306	337,741	0.68%
1987 Bond Project Fund	89,199	108	-	108	89,307	0.12%
1989 Bond Project Fund	2,052	2	-	2	2,055	0.12%
1990 Bond Project Fund	45,986	55	-	55	46,042	0.12%
1991 Bond Project Fund	-	-	-	-	-	0.00%
1992 Bond Project Fund	20,529	25	-	25	20,553	0.12%
1993 School Improvement Bond	22,461	26	(2,400)	(2,374)	20,087	-11.82%
1993 Bond Project Fund	88,745	107	-	107	88,852	0.12%
1994 Referendum G.O. Bond Fund	2,091,771	2,395	(421,752)	(419,357)	1,672,414	-25.07%
1994 Bond Project Fund	19,933	24	-	24	19,957	0.12%
1995 Bond Project Fund	238,944	288	(116,239)	(115,951)	122,993	-94.27%
1996 Bond Project Fund	170,291	205	(1,200)	(995)	169,296	-0.59%
1996 G.O. Public Improvement Bond Part B	861,096	1,038	(350)	688	861,785	0.08%
1997 Bond Project Fund	296,259	357	(1,200)	(843)	295,416	-0.29%
1997 G.O. Public Improvement Bond Fund	611,631	738	(1,496)	(759)	610,872	-0.12%
1998 Bond Project Fund	79,600	96	(2,400)	(2,304)	77,296	-2.98%
1999 Bond Project Fund	15,558	18	(1,200)	(1,182)	14,376	-8.22%
2000 Bond Project Fund	231,656	279	(1,200)	(921)	230,735	-0.40%
2000 Park Improvement Bond Fund	11,844	14	-	14	11,858	0.12%
2001 Bond Project Fund	1,600,581	1,928	(37,924)	(35,996)	1,564,585	-2.30%

SUMMARY OF FUND BALANCE

	Beginning Fund Balance	*Revenues*	*Expenditures*	FY12 Net Change in Fund Balance	Unaudited Ending Fund Balance 2012	% Change in Fund Balance
Capital Projects Fund (Continued):						
2001 Quality Of Life Fund	700,046	63	(33,913)	(33,850)	666,195	-5.08%
2002 Bond Project Fund	558,789	744	(28,402)	(27,658)	531,130	-5.21%
2003 Go Bond Project Fund	13,154	15	(1,200)	(1,185)	11,969	-9.90%
2004 Bond Project Fund	1,630,144	1,991	(30,413)	(28,423)	1,601,721	-1.77%
2004 Quality Of Life Fund	1,435,744	442	(17,228)	(16,786)	1,418,958	-1.18%
2005 B Go Project Fund	1,634,870	2,043	(502,865)	(500,822)	1,134,048	-44.16%
2005A Park Improvement Bond Fund	14,809,666	1,729	(2,052,835)	(2,051,105)	12,758,560	-16.08%
2005 A&B AFCRA Bond Fund	-	-	-	-	-	0.00%
Public Safety Facility Fund	(1,077,863)	-	-	-	(1,077,863)	0.00%
2007A Bond Project Fund	2,813,680	3,559	(177,481)	(173,922)	2,639,758	-6.59%
2008A Quality Of Life Improvement	3,604,300	-	(594,230)	(594,230)	3,010,070	-19.74%
2009 GO Refunding Series	-	-	-	-	-	0.00%
Park Improvement Fund	9,967,220	9,810,694	(9,922,070)	(111,376)	9,855,844	-1.13%
General Government Capital Fund	28,006,676	1,660,097	(3,436,565)	(1,776,468)	26,230,208	-6.77%
Capital Finance Fund	(11,511,808)	56,725	(1,402,134)	(1,345,409)	(12,857,218)	10.46%
Capital Asset - Finance Fund	-	7,234,596	(7,234,596)	-	-	0.00%
Capital Finance - Recovery	-	-	-	-	-	0.00%
2002 Traffic Court Facility Bond	187,286	178	-	178	187,464	0.09%
Sub - Total	**59,605,473**	**18,782,885**	**(26,021,293)**	**(7,238,408)**	**52,367,065**	**44.97%**
Debt Service Fund						
Bond Sinking Fund	55,197,992	29,405,549	(25,633,822)	3,771,727	58,969,719	6.40%
Special Assessment Fund						
Special Assessment Fund	2,562,938	59,125	-	59,125	2,622,063	2.25%
Other						
Special 1% Sales And Use Tax Fund	(183)	119,139,254	(119,139,254)	-	(183)	0.00%
Trust Fund	51,181,455	13,351,216	(21,722,036)	(8,370,820)	42,810,635	-19.55%
Sec 108 Loan Trust Fund	6,122,153	1,485,381	425,409	1,910,791	8,032,943	23.79%
Solid Waste Management Fac Const Fund	2,901,002	3,815	(237,967)	(234,153)	2,666,849	-8.78%

SUMMARY OF FUND BALANCE

Explanations for Change in Fund Balance:

GENERAL FUND

As of June 30, 2012, the General Fund collected revenues of $553MM which is significantly above anticipations of $538MM. Year to Date expenditures total $507MM, which is slightly less than projected expenditures of $508MM.

The change in fund balance is due to aggressive collections of revenues, in addition to vacant positions not being filled, as well as conservative spending and other cost containment measures.

CAPITAL PROJECTS FUNDS:

2005A Park Improvement Bond Fund

The 2012 proposed ending balance is $2,016,326 less than the projected 2013 ending balance. These funds will be used for parkland acquisitions, the expansion of Enota Park and the Southwest BeltLine Connector Trail, both in support of the Atlanta BeltLine and the redevelopment of Adams Park Recreation Center.

2008A Quality Of Life Improvement

The 2013 ending balance is $594,230 less than the beginning balance. The decrease in fund balance is attributed to the ongoing project costs.

1993 School Improvement Bond

Annual Review by Asset Management Company for Arbitrage Compliance

1994 Referendum G.O. Bond Fund

The funding is being used to maintain the COA Sidewalk Program.

1995 Bond Project Fund

The funding is being used to maintain the COA Streetscape Program.

2005 B Go Project Fund

The City of Atlanta renovated a Department of Public Works Building- 315 Chester Ave.

Capital Finance Fund

The City of Atlanta repurposed various bond funds and moved those remaining funds to the Capital Finance Fund.

OTHER FUNDS:

Trust Fund

The decrease in fund balance is the result of actual spending at the project level and transfer of streetcar proceeds of $5.6M to fund 2501.

Sec 108 Loan Trust Fund

Change is due to bond payment, principal and interest

Solid Waste Management Facility Construction Fund

Decrease in Solid Waste Management Construction Fund

SPECIAL REVENUE FUNDS:

Hotel/Motel Tax Fund and Rental/Motor Vehicle Tax Fund

Both are the result of a timing variance attributed to disbursements related to 3rd parties lagging receipts.

Explanations for Change in Fund Balance (Continued):

GRANT FUNDS:

Community Development Block Grant Fund, Intergovernmental Grant Fund, Empowerment Zone Fund
Job Training Grant Fund, Home Investment Partnerships Program Fund, Rental Rehabilitation Fund

The fund balance pertaining to grants is impacted by the differences in the amount of award for various grants. Depending on the availability of funds by the federal agency, awards may increase or decrease from year to year. The ARRA funds are being used on various projects and when fully expensed are no longer being funded. In addition, the amount of grant funded varies from year to year. An example is the Weed and Seed grant which was funded last year, but is not funded in fiscal year 2013.

TAD FUNDS:

Atlantic Station TAD Fund

The increase in fund balance is reasonable given the level of development within the District and the steady increase in tax increment collections. This trend has been consistent since fiscal year 2009 with the exception in FY2011 where an above normal increase was achieved as a result of the tax digest certifications.

NW Atlanta TAD Fund

The increase in fund balance is reasonable given the level of development within the District and the continued increase in tax increment collections. This trend has been consistent since fiscal year 2009 with the exception in FY2011 where an above normal increase was achieved as a result of the tax digest certifications.

Princeton Lakes TAD Fund

The decrease in fund balance is the result of optional bond purchasing totaling $3,570,000 and consistent tax increment collections.

Eastside TAD Fund

The increase in fund balance is expected given the slow down of development within the District and the steady increase in tax increment collections. This trend has been consistent since fiscal year 2008 with the exception in FY2011 where an above normal increase was achieved as a result of the tax digest certifications.

Atlanta Beltline TAD

The decrease in fund balance is mainly the result of: (1) $5.1MM in disbursements for the purchase and improvement of the Chester Ave. Lofts; (2) $600K payment made by the TAD to close the City Hall East building; (3) $1.4MM Fulton County Pilot Payment (1st year this payment has been made); and (4) $1.4MM payment on outstanding Beltline notes. This is an increase of $674K over the previous year.

Campbellton Road TAD Fund

The increase in fund balance is reasonable given the lack of development within the District and the continued increase in tax increment collections. This trend has been consistent since fiscal year 2008.

Hollowell/M.L. King TAD Fund

The increase in fund balance is reasonable given the lack of development within the District and the continued increase in tax increment collections. This trend has been consistent since fiscal year 2009.

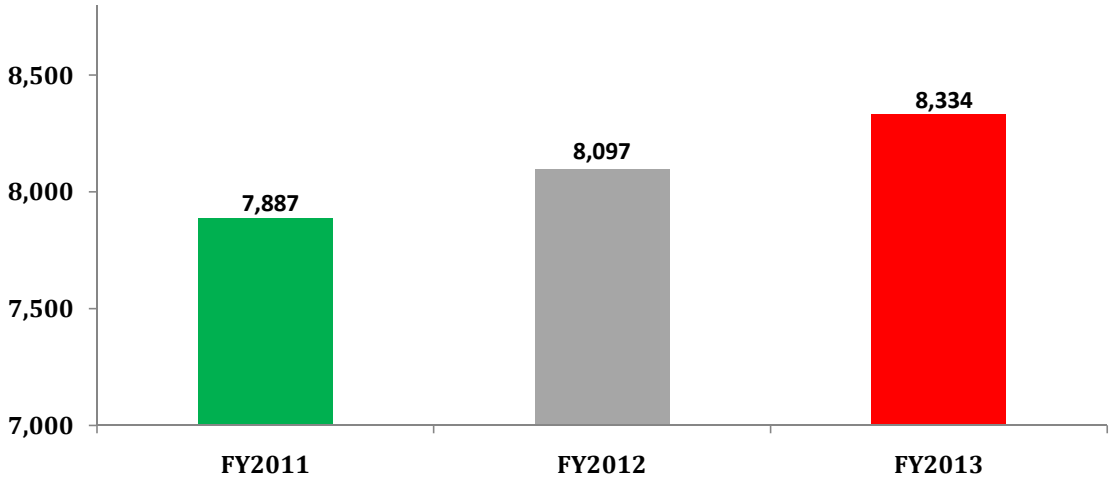
Metropolitan Parkway TAD Fund

The increase in fund balance is reasonable given the lack of development within the District and the continued increase in tax increment collections. The increase is consistent with fiscal year 2010. In FY 2011, there was an above normal increase in fund balance as a result of tax digest certifications.

SUMMARY OF PERSONNEL

DESCRIPTION	FY201 ADOPTED	FY2012 ADOPTED	FY2013 ADOPTED	FY2013 VS. FY2012 CHANGE
EXECUTIVE OFFICES	133.00	153.00	169.00	16.00
CITY COUNCIL	40.00	46.00	46.00	0.00
JUDICIAL AGENCIES - COURT OPERATIONS	102.00	102.00	107.00	5.00
JUDICIAL AGENCIES - PUBLIC DEFENDER	17.00	17.00	17.00	0.00
JUDICIAL AGENCIES - SOLICITOR'S OFFICE	34.00	34.00	34.00	0.00
ATLANTA CITIZENS REVIEW BOARD	4.00	4.00	4.00	0.00
ETHICS OFFICE	3.00	3.00	3.00	0.00
INTERNAL AUDITOR'S OFFICE	11.00	11.49	11.00	(0.49)
AVIATION	506.00	538.00	523.00	(15.00)
CORRECTIONS	309.00	309.00	313.00	4.00
FINANCE	142.37	138.37	139.37	1.00
FIRE & RESCUE SERVICES	1,000.00	1,030.00	1,046.50	16.50
HUMAN RESOURCES	51.00	52.00	142.00	90.00
INFORMATION TECHNOLOGY	89.00	96.00	95.50	(0.50)
LAW	64.00	75.00	81.00	6.00
PARKS, RECREATION AND CULTURAL AFFAIRS	331.00	333.00	339.00	6.00
PLANNING & COMMUNITY DEVELOPMENT	112.00	116.25	99.25	(17.00)
POLICE SERVICES	2,216.00	2,343.00	2,436.00	93.00
PROCUREMENT	**32.00**	**33.99**	**41.00**	**7.01**
PUBLIC WORKS	745.00	730.01	756.01	26.00
WATERSHED MANAGEMENT	1,174.00	1,150.00	1,088.00	(62.00)
GROUP INSURANCE	14.00	14.00	14.00	0.00
GRANTS, CAPITAL, TRUST-PRIOR YEAR	757.77	767.40	829.48	62.08
Total full-time equivalent employees	**7,887.14**	**8,096.51**	**8,334.11**	**237.60**

Summary of Personnel




RESURGENS
1847
1865
ATLANTA GA

4

REVENUE OVERVIEW

REVENUE FORECAST SUMMARY

MAJOR REVENUE SUMMARIES

ADOPTED BUDGET
FY 2013


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REVENUE FORECAST SUMMARY

FORECAST METHODOLOGY

The City's Department of Finance continues a solid partnership with the Selig Center for Economic Growth at the University of Georgia. The City began its partnership with the Selig Center at the peak of the Great Recession. This four-year partnership has enabled City management to gain important independent economic analyses as part of our multi-year revenue forecasting. Key metrics include Atlanta Unemployment rate, Manufacturing Shipments, Georgia Housing Starts for Single Family and Multifamily, Atlanta Personal Income, Wages and Salary, U.S. Consumer Price Index (% Annualized), Georgia Disposable Income, and Georgia State Product by Sector.

CITY CHARTER REQUIREMENT

The responsibility for revenue anticipations and specified appropriations is fixed by law by the Budget Commission. The Budget Commission may not anticipate in any year an amount in excess of 99% of the normal revenues of the City actually collected during the previous year with the following exceptions for tax rate or fee increases plus any accumulated cash surplus carried forward from the previous year.

REVENUE ANTICIPATIONS

The FY 12 forecast has been achieved. The FY13 General Fund Revenue Anticipation is $526 million excluding fund balance appropriation of $15 million. The FY13 General Fund Revenue Anticipations are consistent with the City Charter requirements. The FY 13 General Fund Revenue Anticipations incorporate a review and analysis of state and local economic metrics and reports.

The City's property tax base represents one-third of General Fund revenues. Property tax revenue continues to be budgeted conservatively as the reassessment effects of Senate Bill 346 and the overall weakness in both the residential and commercial sectors of the tax digest. More discussion on Property Tax revenues is provided later in this narrative. Sales tax revenue represents 18% of General Fund revenues and is the most susceptible revenue source to shifts in the economy.

The FY 10 Property tax revenue reflects an increase in the millage rate from 7.12 mills in FY09 to 10.24 mills in FY 10. The subsequent property tax revenue decline in FY 11 and FY 12 reflects decreases in the residential tax base, negative reassessments and successful tax appeals. The FY 13 millage rate is held constant at 10.24 mills and assumes a 96% collection rate. The actual tax collection rate has been constant at 97%.

The revenue metric that truly captures the dramatic shifts in the City's property tax base is the dollar value of one mill. The dollar value of one mill in FY 10 was $20.5 million and declined to $16.8 million in FY 12 based on an estimated $173 million in FY 12 property tax revenues.

The Local Option Sales Tax (LOST) is based on a previous negotiated percentage of 42.87% per the last U.S. Census (2000). LOST revenue has consistently been lower than the Municipal Option Sales Tax (MOST), which is based on point of sales and use transactions. The next LOST negotiation must begin no later than July 1, 2012 and the negotiated percentage will be effective January 1, 2013.

The FY 13 Revenue Anticipations continues to exercise fiscal discipline and a conservative approach in the City's revenue forecasting. The local option sales tax factors in a six-month increase due to a new tax certificate from the 2012 negotiations. The City will monitor the FY 13 anticipations and provide timely monthly revenue report updates to ensure management response as dictated by economic conditions.


RESURGENS
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ATLANTA GA

MAJOR REVENUE SUMMARIES

GENERAL FUND

	Audited FY 2010	Audited FY 2011	FORECAST FY 2012	Budget FY 2013
Taxes				
Current Year Property Tax	$209,507,639	$189,845,959	$173,000,000	$162,000,000
Prior Year Property Tax	1,914,084	3,535,869	1,801,858	-
Public Utility Tax	6,871,694	6,732,361	6,120,000	6,500,000
Intangible Recording Tax	3,129,736	3,127,567	3,373,766	3,400,000
Real Estate Transfer Tax	794,919	924,899	1,200,000	1,500,000
Penalties and Interest	1,416,424	971,973	-	-
Sub-Total Taxes	223,634,496	198,066,890	185,495,624	173,400,000
Other Taxes				
Sales Tax	92,954,728	93,912,214	100,580,000	107,000,000
Public Utility Franchise tax	54,311,741	72,420,079	63,400,000	63,400,000
Insurance Premium Tax	23,079,134	22,408,403	19,699,905	19,700,000
Wholesale Alcohol Tax	9,321,197	10,302,308	10,000,000	10,617,806
Hotel/Motel Tax	11,042,738	12,260,561	12,000,000	11,650,000
Alcohol Tax-By-The Drink	4,844,004	5,133,878	5,676,600	5,482,194
Motor Vehicle Tax	7,736,991	8,153,908	8,000,000	8,000,000
Other taxes	270,321	396,230	-	-
Sub-Total Other Taxes	203,560,854	224,987,581	219,356,505	225,850,000
Licenses and Permits				
General Business Licenses	34,141,843	38,968,264	38,825,950	37,000,000
Building Permits	6,805,595	4,331,325	-	-
Alcohol Licenses	6,349,359	7,574,382	7,500,000	7,437,647
Other Licenses and Permits	11,495,927	12,918,400	9,774,900	10,862,353
Sub-Total Licenses and Permits	58,792,724	63,792,371	56,100,850	55,300,000
Charges for Services				
Indirect Cost Recovery	29,866,221	32,154,304	31,002,721	32,096,737
Other Charges for Services	4,408,764	4,931,321	4,200,000	4,986,325
Sub-Total Charges for Services	34,274,985	37,085,625	35,202,721	37,083,062
Fines and Forfeitures	12,726,183	20,236,671	20,700,000	22,300,000
Miscellaneous Revenue				
Land and Building Rentals	2,794,787	2,457,954	4,707,511	4,700,000
INS Inmate Lease	4,497,915	3,702,294	3,911,076	4,000,000
US Marshall Lease	-	115,380	-	-
Recoveries	1,817,599	1,131,575	1,000,000	1,400,000
Other Miscellaneous Revenue	7,041,776	377,437	614,275	15,797,822
Sub-Total Miscellaneous Revenue	16,152,077	7,784,640	10,232,862	25,897,822
Other Financing Sources				
Interest Earnings	1,881,705	2,378,951	2,000,000	2,250,000
Operating Transfers	1,187,209	4,712,783	800,000	-
City Hall East Proceeds	-	-	13,733,114	-
Other Financing Sources	284,786	31,098	334,237	200,000
Sub-Total Other Financing Sources	3,353,700	7,122,832	16,867,351	2,450,000
GRAND TOTAL	**$552,495,019**	**$559,076,608**	**$543,955,914**	**$542,280,884**

Insurance Premium Tax

The insurance premium tax is levied to every insurance company, domestic, or foreign operating within the State of Georgia. Each insurance company is assessed a tax at the rate of 2.25% on the gross direct premiums. The premium tax is remitted to the Georgia Department of Insurance. The City's share is based on the population of the City relative to all incorporated cities and the State population.

FY 2013 Forecast:

This tax primary driver is per capita based and factors the City 2010 census population relative to the State 2010 census population. The tax decline is attributable to a lower per capita index. The insurance premium tax is less susceptible to shifts in the economy than other corporate income derived taxes.

Wholesale Alcohol Tax

Alcohol taxes are levied on wholesale distributors at the rate of .22 cents per liter. A 3% tax-by-the-drink is also assessed on patrons of eating and drinking alcohol establishments within the City limits. The alcohol taxes category has remained relatively stable through the current recession.

FY 2013 Forecast:

The forecast is flat though this revenue category has exhibited resilience through the current recession.

Hotel/Motel Tax

The hotel/motel tax has been increased to a rate of 8% on the rent for occupancy of a guestroom in a hotel in the City. The tax is shared between the City, Atlanta Conventions Visitors Bureau, Georgia World Congress, and the Georgia Dome. The City's new allocated share of the hotel/motel tax is 24.99%, with the remaining 75.01% distributed by the City to the aforementioned entities. This tax is collected on the 20th day of every month by the City.

FY 2013 Forecast:

Hotel/motel revenue is forecasted at the 8% rate.

Public Utility Franchise

This category includes franchisee fee assessments for electric, gas, cable and telecommunication companies. Georgia Power remits an annual payment in January of each year; the fee is based on 5% of gross receipts for this company. Georgia Power accounts for two-thirds of all franchise payments. The telecommunication companies remit payments on a quarterly basis at the rate of 3% of gross receipts.

FY 2013 Forecast:

The outlook for telecommunication companies is stable and based on local recurring gross receipts.

LICENSES AND PERMITS

General Business License

The general business tax also known as the occupational tax is levied on all entities conducting business in the City. The business tax is computed on two separate criteria 1) Estimated Gross Revenue and 2) Number of Employees. The estimated gross revenue amount filed in the prior year is adjusted by the Actual Gross amount when filing for the next year's business tax. The business tax is closely tied to corporate income and employment levels.

FY 2013 Forecast:

The forecast is predicated on no appreciable improvement in corporate income and no significant changes in employment levels.

Other Licenses/Permits

This category is primarily comprised of Alcohol related licenses and the Departments of Planning, Police, Fire, and Public Works regulatory permits.

FY 2013 Forecast:

The forecast reflects a modest improvement in the consumer spending at eating and drinking establishments.

CHARGES FOR SERVICES

Indirect Cost Recovery

The City allocates a portion of general services costs such as purchasing, accounting, budgeting, personnel administration, and certain other indirect costs based on allocation methodology determined by an independent cost allocation plan.

FY 2013 Forecast:

The forecast is predicated on the City's cost allocation plan.

FINES & FORFEITURES

Fines and forfeitures are comprised primarily of traffic fines and forfeitures. Fines and forfeitures are administered through the City Municipal Court and the Park Atlanta contract guarantee.

FY 2013 Forecast:

The forecast is predicted on a continuation of strong enforcement of traffic violations through increased Police ticketing issuance.

OTHER FINANCING SOURCES

Interest Earnings

This is based on the City's interest earnings from the General Fund's equity share in the Cash Pool.

Operating Transfers

No operating transfers are anticipated for FY13.

FY 2013 Forecast:

The forecast reflects agreed upon allocation for the General Fund.

OVERALL FISCAL YEAR FORECAST

The Fiscal Year 2013 General Fund revenue forecast (anticipation) is based on continued property tax digest decline and assumes a higher sales tax allocation for six-months of FY 13. Similar to local governments throughout the United States, the City's revenue base continues to be challenged by a substantial source of revenue predicated on consumer confidence, employment levels, and the overall economy. The overall General Fund revenue forecast mirrors the economic paradigm in other Atlanta metropolitan governments and large U.S. cities.

WATER AND WASTEWATER FUND

The Water and Wastewater Fund was established to account for all transactions associated with the operation, development, and maintenance of the City's expansive water and wastewater infrastructure systems. The system is financed by user charges for water and wastewater services and the Municipal Option Sales Tax.

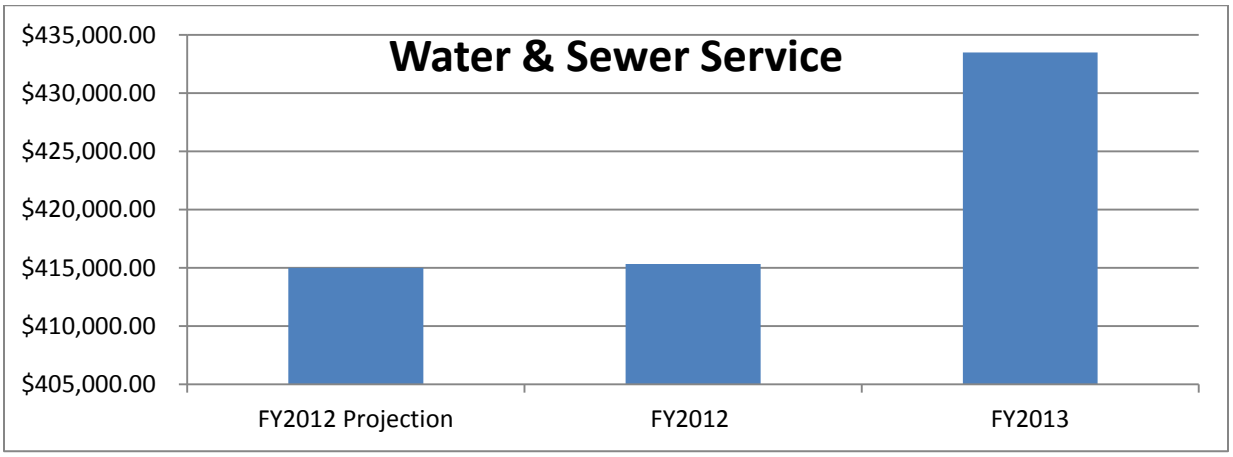
Water and Sewer Service Revenue

This category includes Water and Sewer Service Charges, Inter-jurisdictional revenue, Grease permits, and other selected revenue accounts. The FY 2013 Anticipation, $433.4M, is $18.1M higher than the FY 2012 Anticipation, $415.3M. The Department does not plan to increase its Water and Sewer rates in FY 2013. The increase is due primarily to a 1% growth in customer base, higher than anticipated consumption, and a planned lower elasticity of demand factor.

Charges for Services

This category includes Inter-jurisdictional revenue, Grease permits, and other selected revenue accounts. The FY 2013 Anticipation, $28.8M, is $1.6M lower than the FY2012 Anticipation, $30.4M. The decrease is due primarily to a decision to stop charging a convenience fee for credit card payments made on the web.

Revenue	*FY2012 Budget*	*FY2013 Budget*	*$Increase / Decrease*	*%Increase/ Decrease*
Water and Sewer Service Revenues	$415,317,406	$433,475,832	$18,158,426	4.4%
Charges for Service	$30,487,944	$28,816,320	($1,671,624)	-5.5%
Intergovernmental Revenues	$64,108,795	$71,813,146	$7,704,351	12.0%
Investment Income	$1,221,624	$1,221,624	$0	0.0%
Other Financing Sources	$2,237,304	$2,237,304	$0	0.0%
Miscellaneous Revenues	$41,192	$41,192	$0	0.0%
Fines & Forfeitures	$79,452	$79,452	$0	0.0%
Total	$513,493,717	$537,684,870	$24,191,153	5%



Intergovernmental revenues

The FY 2013 Anticipation for the Municipal Option Sales Tax is $113M, which is the same amount as the amount anticipated in FY 2012. As a part of the FY 2012 proposed budget the Department has anticipated $64.1M in the Waster & Wastewater Revenue Fund and $48.9M in the Water & Wastewater Renewal & Extension Fund. The allocation was necessary to balance the Anticipations to the Appropriations in each Fund.

The Municipal Option Sales Tax (MOST) was established under authorizing legislation by the State and was initially placed into effect for a four-year term beginning on October 1, 2004. In March 2008 and March 2012, respectively, City of Atlanta voters elected to renew the MOST for an additional four-year terms.

Investment Income

This category is for interest earned as a result of the Department's Fund equity in the Cash Pool. The Department does earn interest on its Fund 5052 equity in the Investment in Cash Pool equity and as a result of the Cash Pool MOU.

Other Financing Sources

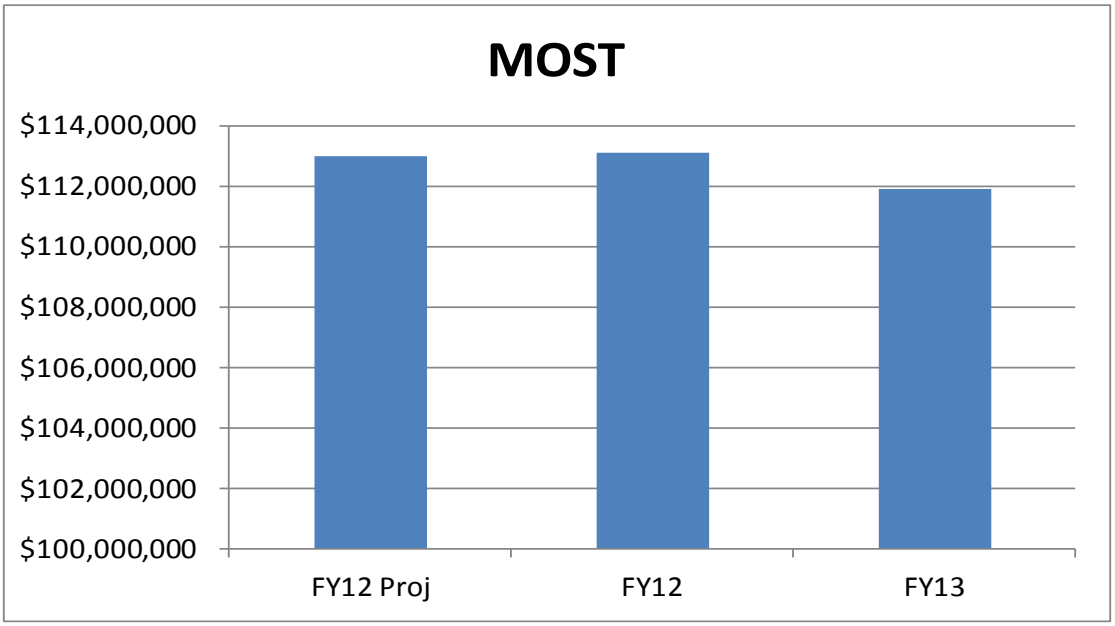
This category includes the administrative fee charged to Fulton County for collecting their sewer payments. Per Article IX Section 9.0 of the agreement the County agrees to pay the City a monthly fee calculated at 8% of the total County monthly collections. The FY 2013 anticipation, $2.2M, is the same as the FY 2012 anticipation.

Miscellaneous Revenues

This category includes revenue for recoveries of prior year delinquent accounts/arrearages. The FY 2013 anticipation, $41.1K, is the same as the FY 2012 anticipation. The Department based its FY 2013 estimate on FY 2012 projections.

Fines & Forfeitures

This category is primarily for revenue associated with Erosion and Sedimentary Control fines. The FY 2013 anticipation, $79.5K, is the same as the FY 2012 anticipation. The Department based its estimate on FY 2012 projections.



AVIATION REVENUE FUND

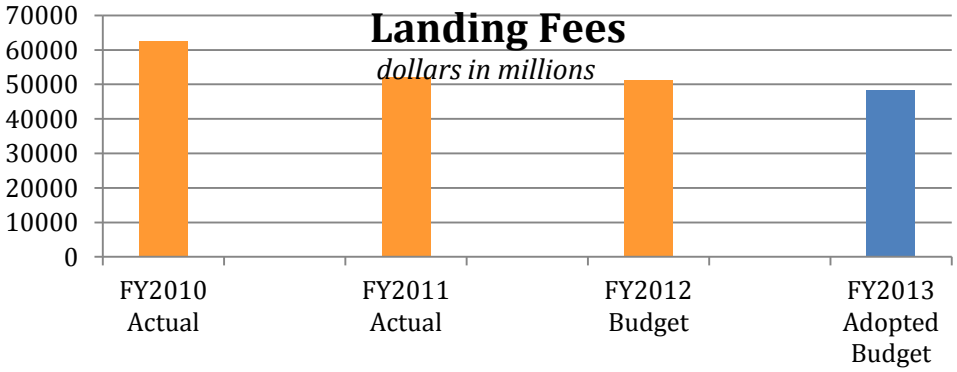
The Department of Aviation was established to operate and maintain Hartsfield-Jackson Atlanta International Airport. Its mission is to provide the Atlanta region a safe, secure and cost-competitive gateway to the world that drives economic development and operates with the highest level of efficiency while exercising fiscal and environmental responsibility. The Department classifies its revenues into two general categories: Aeronautical and Non-Aeronautical.

Revenues	FY 2012	FY 2013	$Increase/ Decrease	%Increase/ Decrease
Aeronautical Revenues:				
Landing Fees	$51,031,898	$48,407,806	($2,624,092)	-5%
Central Passenger Terminal Complex Rentals	47,665,967	104,622,894	$56,956,927	54%
Airside Rentals	18,244,040	22,433,439	$4,189,397	19%
Cost Recoveries: Airline	30,936,529	34,094,538	$3,158,009	9%
Non-Aeronautical Revenues:				
Landside Rentals	13,306,695	16,103,264	$2,796,568	17%
Public Parking	115,051,468	114,175,764	($875,704)	-1%
Inside Concessions	78,717,779	88,930,206	$10,212,426	11%
Rental Car	32,095,240	31,644,825	($450,415)	-1%
Ground Transportation	1,707,332	1,876,476	$169,144	9%
Other Commercial Revenues	3,117,745	4,196,000	$1,078,255	26%
Cost Recoveries: Non-Airlines	10,274,148	11,780,975	$1,506,819	13%
Miscellaneous Revenues	4,246,733	5,241,172	$994,423	19%
Total	**$406,395,574**	**$483,507,359**	**$77,111,757**	**16%**

Landing Fees

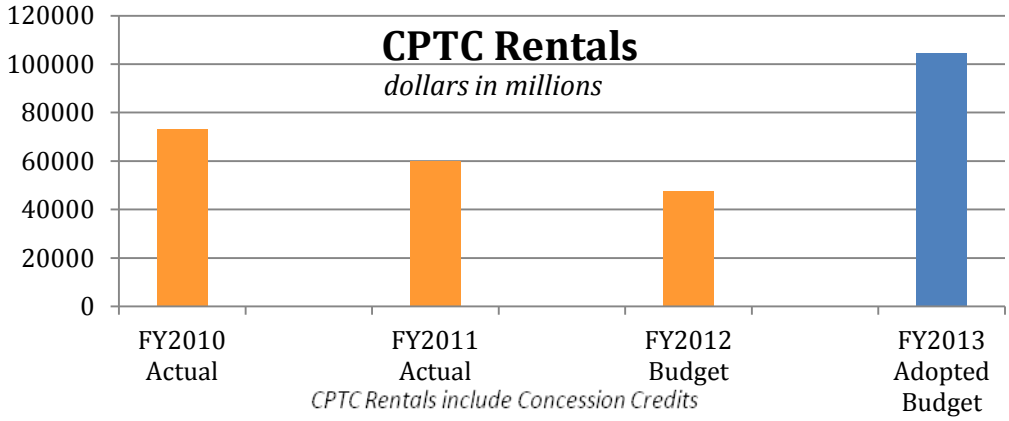
The Department of Aviation collects landing fees from two different sources: 1) basic landing fees and 2) Airfield Improvement Program (AIP) landing fees. The basic landing fee for signatory airlines at Hartsfield-Jackson is $0.16 per 1,000 pounds of landed weight and is intended to recover the cost of operating and maintaining the airfield. AIP landing fees are imposed as cost recovery for certain airfield capital improvements and are collected at a fixed rate and for a fixed duration.

The Airport expects to experience a 2% growth in passengers in FY2013 and basic landing fees are expected to increase slightly as a result. In fiscal year 2011, amortization of certain AIP revenues ended, most significantly the Fifth Runway, resulting in lower landing fees when compared to fiscal year 2010. The majority of the revenue loss impacted FY2011; however, approximately $2.5 million was also experienced in FY2012 when compared to the previous year. New initiatives and the refinancing of the 2003RF B/C General Airport Revenue Bonds offset these fully amortized revenues generating additional revenue of approximately $1.1 million in FY2012.



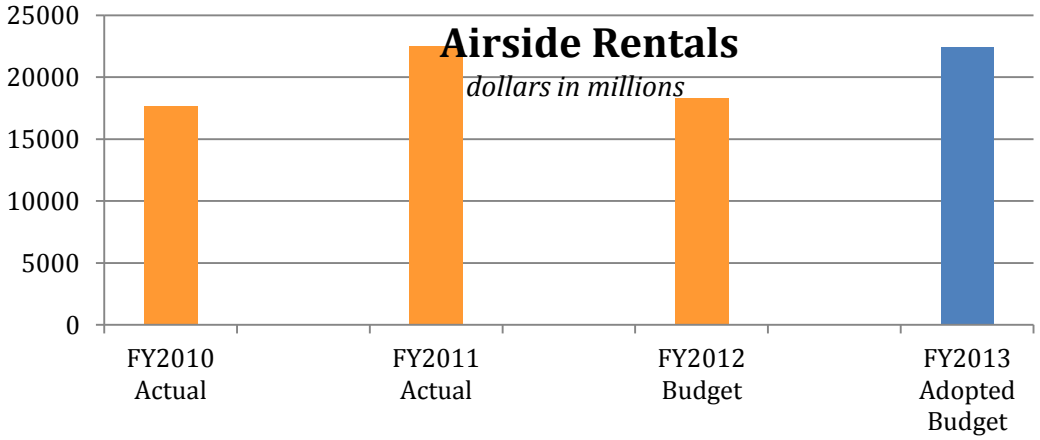
Central Passenger Terminal Complex (CPTC) Rentals, (net of Concession Credits)

The Department of Aviation charges each of its airline tenants rent for space occupied within the Central Passenger Terminal Complex (CPTC). These rents are for the recovery of capital costs associated with the construction and upgrade of the CPTC's numerous facilities. In September of 2010, the bonds associated with the original construction of Atlanta's airport were defeased. In accordance with the original CPTC lease, and the 2010 CPTC lease extension, the rental charges associated with these capital costs ceased. The amount of these charges was $20.1 million per year. This reduction was only realized for 9 months in FY2011, and thus the addition of 3 additional months in FY2012 represents a significant decline. For FY2013 CPTC Rentals will increase by approximately $57.0 million with the opening of the Maynard H. Jackson, Jr. International Terminal.



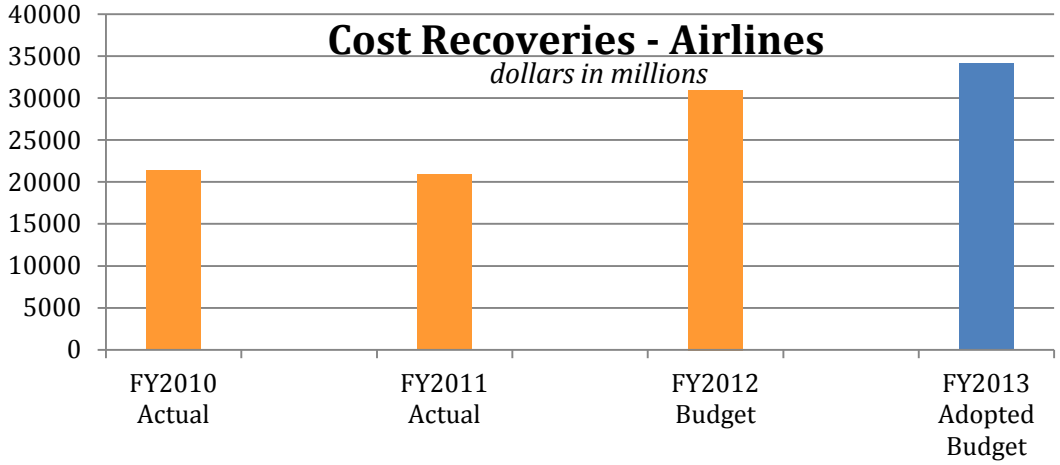
Airside Rentals

Airside rentals are rental revenue collected for space occupied by the Airport's numerous airline and airline-support tenants. The Airport experienced, and is projecting, minimal growth in revenue resulting from incremental rate increases for occupied space, and new agreements being finalized in FY2011 and FY2012. The Airlines continue to monitor these costs in an effort to hold down their operating costs.



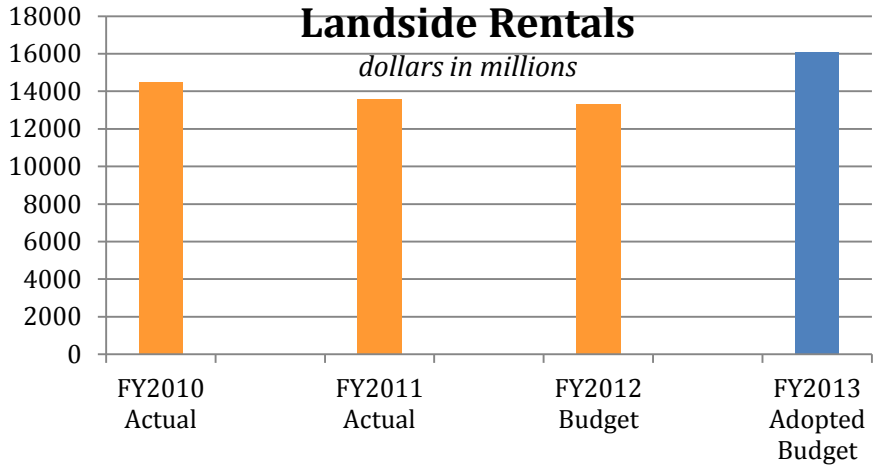
Cost Recoveries

The Airport incurs certain costs related to the maintenance and operation of the overall facility that are recovered (in total or in part) from the Airlines. Police, Fire, Security and Maintenance are major components of these recoveries, along with costs to operate the Automatic People Mover between concourses. For FY2010 and FY2011 these recoveries had little change. In FY2012, the budget includes additional recoveries related to the International Terminal (partial year), and the FY2013 includes a full year's worth of these recoverable items.



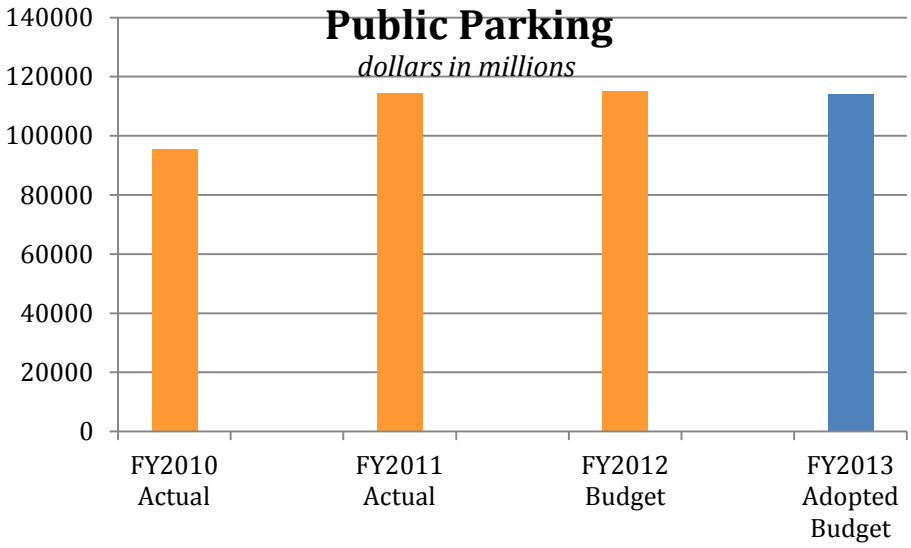
Landside Rentals

Landside rentals are revenues collected for space occupied in any of the Airport's off-airfield or landside properties. Many of these leases will have escalations effective in FY2012. Additionally, the Airport is seeking to increase its non-aeronautical revenue through several new initiatives involving off-airport properties. The combined effect is an expected increase of nearly $2.8 million in FY2013.



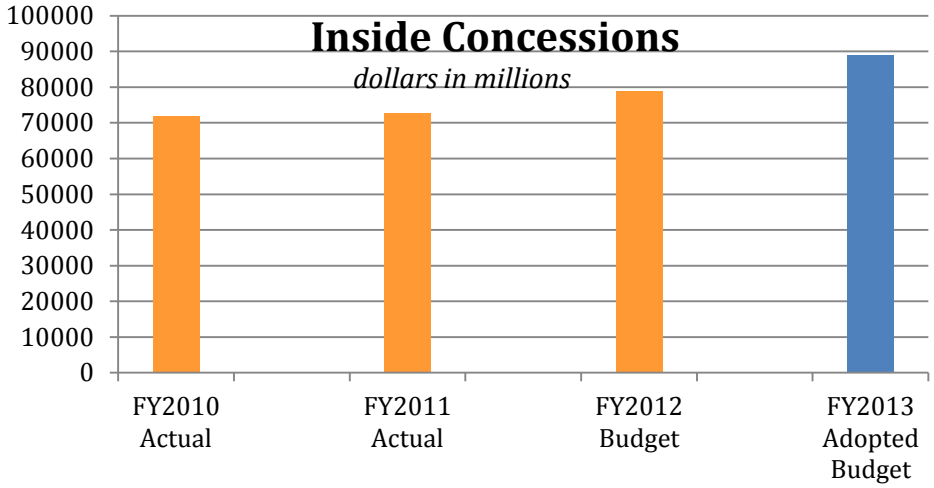
Public Parking

In FY2011, the Airport increased its public parking rates for its hourly, daily, and economy parking lots. As a result, parking revenues increased by nearly $19.0 million when compared to FY2010. Revenue will be relatively flat for FY2012 due to changes in traffic patterns and individual habits. Given the information over the past two years, and in spite of the opening of the international terminal, the Airport believes maintaining a flat revenue trend in FY2013 is appropriate.



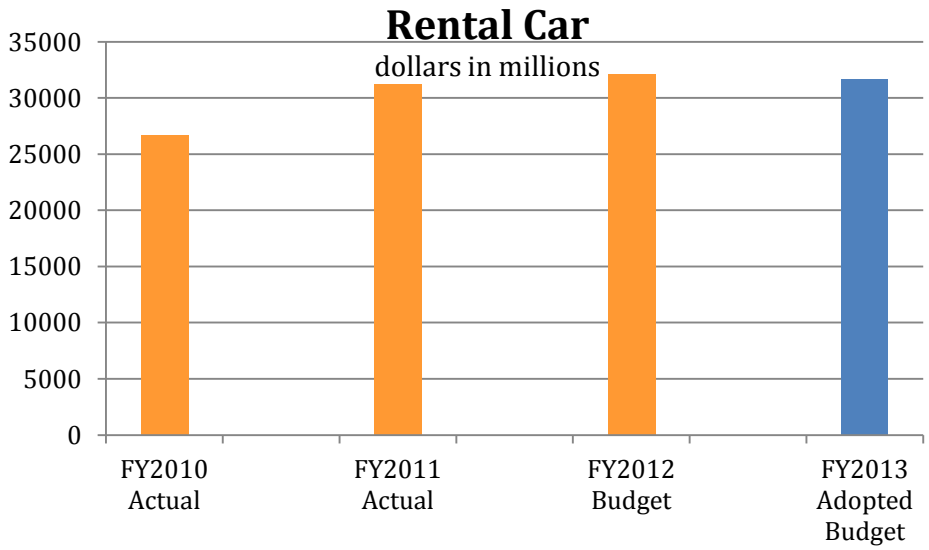
Inside Concessions

FY2012 will see incremental increases in inside concessions revenues. These revenues are collected from the Airport's various food & beverage, retail, service, duty-free, and advertising outlets. The opening of MHJIT in the spring of 2012 is expected to increase these revenues significantly, as new stores are opened and additional international passengers pass through the airport. FY2013 reflects an increase over FY2012 as the international terminal will have been in service for the full year. Additionally, new leases signed with concessionaires resulting from the recent RFP process are expected to increase the rental rates of the Airport's food & beverage outlets. These outlets account for approximately half of the Airport's inside concessions revenues.



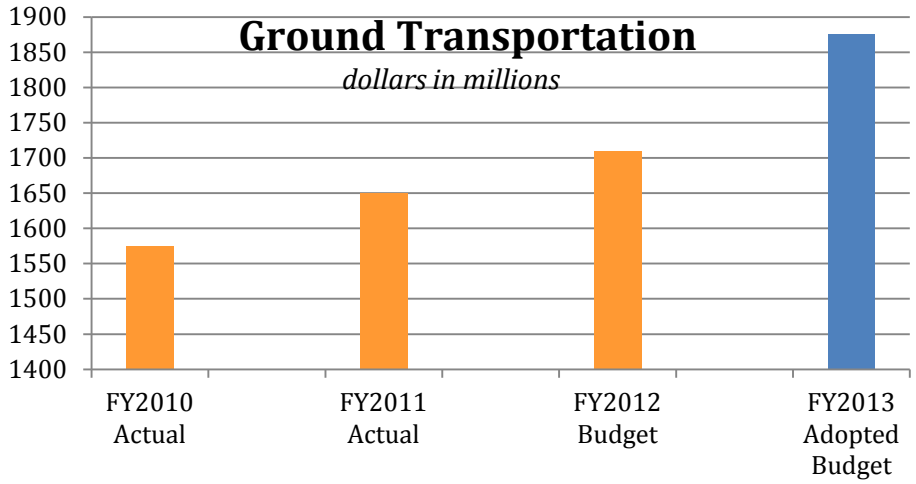
Rental Car

The economic recovery experienced in FY2011, coupled with the opening of the Airport's new Rental Car Facility, produced meaningful increases in rental car revenues over FY2010. For FY2012 and FY2013, the growth in rental car revenue is expected to track comparably with the anticipated growth in the Airport's enplaned passengers. This results in minimal increases in overall rental car revenue.



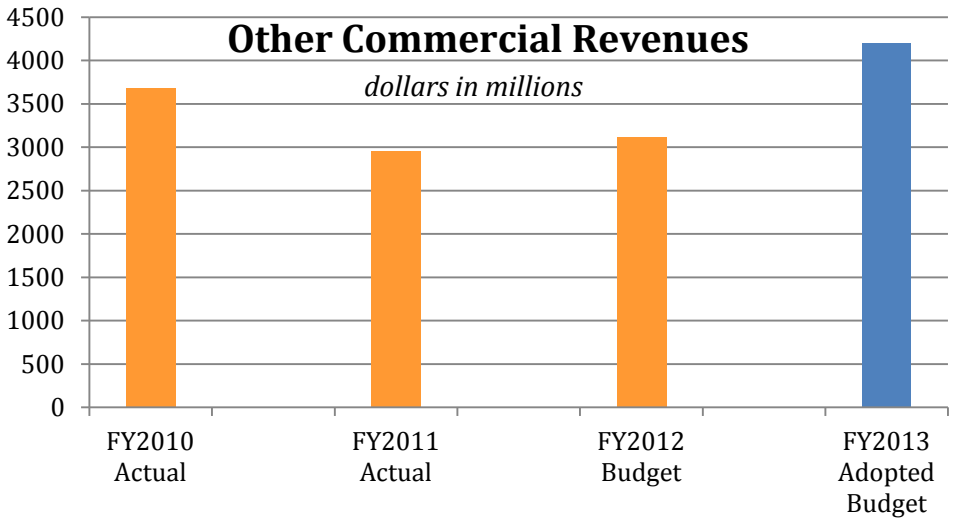
Ground Transportation

This category captures revenues related to the Airport's numerous off-airport parking shuttles, limousine services, hotel shuttle services, and other ground transportation venues. Without increases in the rates, the revenues collected from ground transportation services will experience gradual increases over time in line with overall passenger traffic.



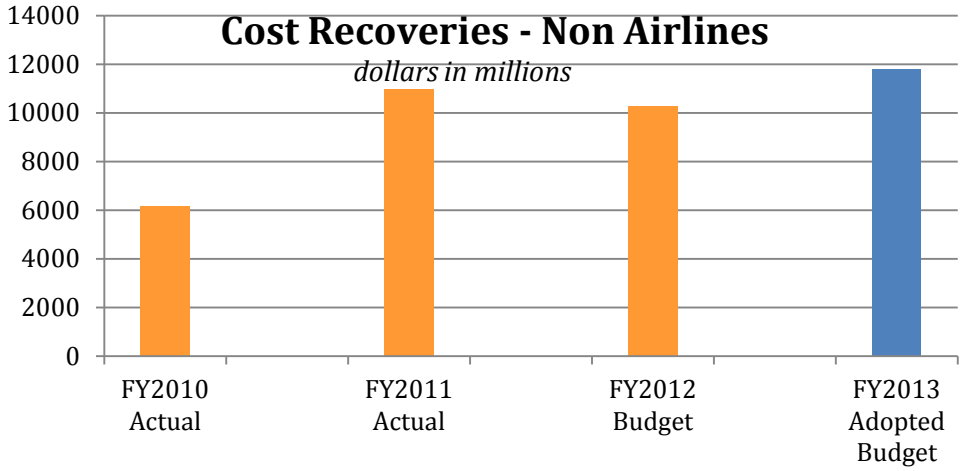
Other Commercial Revenues

Included in this category are revenues collected from WiFi offerings to customers and vendors, Executive Conference Center (ECC) services and public telephone facilities. The majority of revenues in this category are now coming from WiFi services.



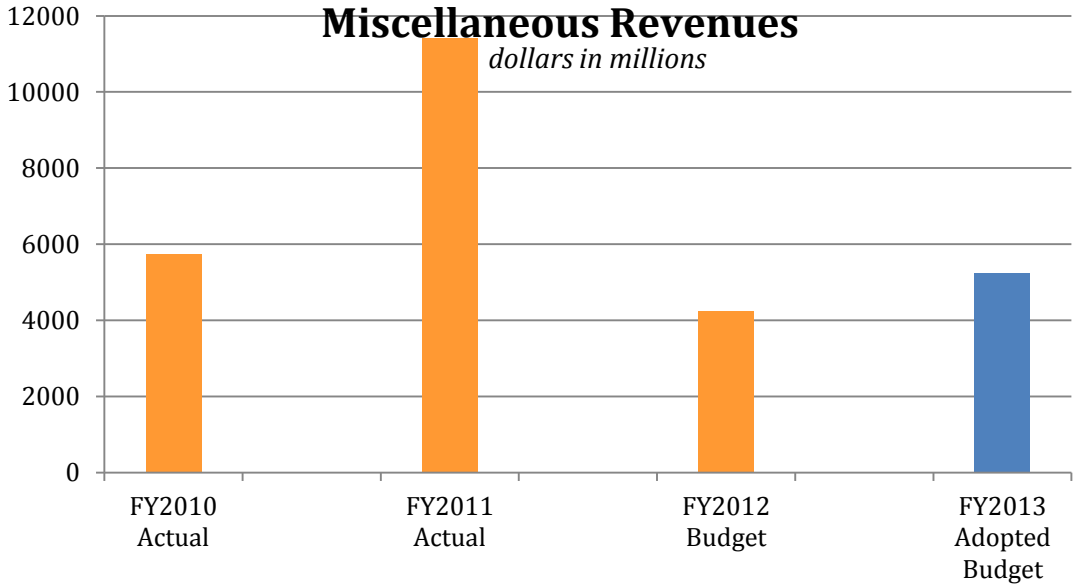
Cost Recoveries: Non-Airline

Included in this category are rents collected from the rental car companies and charges to rental car customers in the form of a Customer Facility Charge (CFC). They are collected as reimbursement for the operation and maintenance of the 67.5 acre Rental Car Center (RCC). This facility opened in December of 2009. These payments are set such that the Department is reimbursed for 100% of its RCC operating and maintenance expenses.



Miscellaneous Revenues

This category contains revenue streams from a multitude of sources, most of which produce revenue streams of less than $1 million per year. It also contains any one-time collections from disputed billings and legal settlements.



BRANCHES

EXECUTIVE OFFICES
CITY COUNCIL
JUDICIAL AGENCIES – COURT OPERATIONS
JUDICIAL AGENCIES – PUBLIC DEFENDER
JUDICIAL AGENCIES – SOLICITOR'S OFFICE

BOARDS

ATLANTA CITIZENS REVIEW BOARD
BOARD OF ETHICS
INTERNAL AUDITOR'S OFFICE

DEPARTMENTS

AVIATION
CORRECTIONS
FINANCE
FIRE & RESCUE SERVICES
HUMAN RESOURCES
INFORMATION TECHNOLOGY
LAW
PARKS, RECREATION AND CULTURAL AFFAIRS
PLANNING & COMMUNITY DEVELOPMENT
POLICE SERVICES
PROCUREMENT
PUBLIC WORKS
WATERSHED MANAGEMENT
NON-DEPARTMENTAL

5

OPERATIONAL SUMMARIES

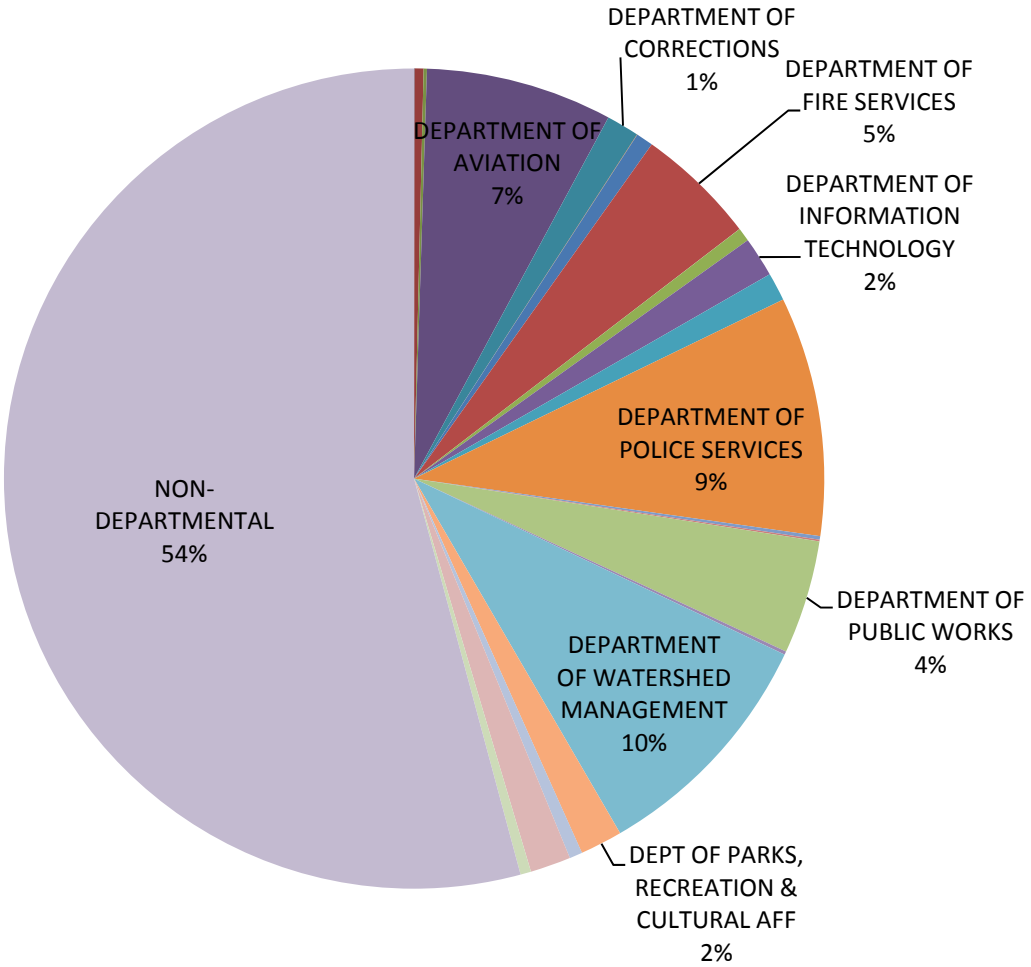
ADOPTED BUDGET
FY 2013


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OPERATIONAL DEPARTMENTAL SUMMARY OVERVIEW

The **executive body** carries out the laws that have been instituted by the City Council. It is responsible for the day-today operations of city government departments. The **legislative body**, comprised of the City Council, makes the laws that govern the city. It is responsible for the development of policies, which serve as operational guidelines, and establishes the parameters for the administration of city government. The **judicial body** is comprised of Court Operations, the Public Defender's office as well as the Solicitor's office and is responsible for interpreting the law. In addition to the three bodies of City government, there are three boards, which are comprised of the Atlanta Citizens Review Board, the Ethics Board, and the City Internal Auditor's Board.

The operational departmental summaries provide an overview of services along with the financial and position data for fiscal years 2010 to 2013. There is also an explanation of major variances between FY2012 Adopted and the FY2013 Adopted budgets.



As depicted in the preceding chart, the operating budget totals $1.8B, and the largest percent of the total or 54% is attributable to the citywide non-departmental operating budget. The non-departmental budget includes reserves and debt service costs for the general fund as well as for the enterprise funds including Aviation and Watershed Management.


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EXECUTIVE OFFICES

Mission Statement

The mission of the Department of Executive Offices is to communicate and implement the policy and program agenda of the Mayor. The Offices are responsible for providing leadership within City government to effectively accomplish and execute the laws of the City. Through its various offices, Executive Offices seeks to determine the most efficient manner to provide quality services to the citizens of the City.

Summary of Operations

The Department of Executive Offices is comprised of three major offices: *The Office of the Mayor, the Office of the Chief of Staff and the Office of the Chief Operating Officer*. These offices include Divisions that provide operational support for various activities.

Divisions/Offices Descriptions

The Office of the Chief of Staff provides advice and guidance to the Mayor on legislative and political issues and serves as liaison to the public and private sectors. The Chief of Staff is supported by the following organizations:

The Office of Communications Directors Office: provides strategic counsel on message development for the Mayor and the City of Atlanta; plans and executes special events and projects that advance administrative priorities; manages relationships with dozens of local and national print, broadcast and online media outlets; organizes Mayoral press conferences, interviews and announcements; partners with the city's public information officers on projects; and leads in crisis communications. Daily functions include writing speeches, talking points, media advisories, press releases, communications plans, ceremonial documents, and correspondence on behalf of the Mayor. The Office manages digital communications through the City of Atlanta website at www.atlantaga.gov and via social media channels such as Facebook, Twitter and YouTube. The Mayor's Office of Communications also includes the operations of City Channel 26.

City Channel 26: operates under the umbrella of the Mayor's Office of Communications. Channel 26 provides 24-hour programming that is useful, informative and timely for Atlanta residents. Channel content includes coverage of Mayoral speeches, announcements and events, as well as live and taped broadcasts of Atlanta City Council meetings and committee meetings. In addition, the City Channel 26 team produces original content such as "City Talk," a long-format monthly news program, and news briefs, public service announcements and special features on current events, neighborhood happenings, and topics of special interest to City of Atlanta residents and business owners.

The Office of Constituent Services provides the direct linkage between the residents of Atlanta and the Mayor's Office. The Office addresses residents concerns and complaints by collaborating with City agencies and offers an avenue for residents to voice their concerns and suggestions on improvements of city services.

The Office of External Affairs was established to create and maintain working relationships with state, federal and local government entities; consular and diplomatic corps, bi-lateral chambers of commerce and international trade offices in order to

maximize the City's opportunities to impact public policy, increase revenues, and foster its growing stature as a global city and key player in trade and commerce, citizen diplomacy and intercultural understanding.

The Office of Human Services improves and enhances the lives of the residents of the City of Atlanta through service coordination, program development, advocacy and resource mobilization. Utilizing federal and state funding, the Office contracts with a network of agencies to ensure the social service needs of citizens are met.

The Office of Special Events (a.k.a. Civil Events) Oversees the permitting process of all current outdoor festivals, large gatherings and assemblies. The office works as a liaison between the event organizer and various city departments to insure that event organizers comply with city laws throughout the permitting process of outdoor events on private, public and commercial property; Acts as the liaison between the film and television industries and the Mayor's Office to help facilitate issues when they arise as it pertains to filming in the City of Atlanta; Oversees logistic and creative vision surrounding events that support the Mayor's initiatives (i.e. Senior Day, Census Day, V103 Respect Yourself, Respect the "A", Fashion Night Out, Mayor's Masked Ball etc.); Initiates, implements and manages strategies to attract high- profile special events that stimulate the economy, employment and business opportunities in the COA (Black Enterprise Entrepreneur Conference, Fashion's Night Out); Manage and oversee a staff of 3-6 people.

The Office of Weed and Seed facilitates community-based, multi-agency comprehensive strategic approaches to law enforcement, crime prevention, and neighborhood revitalization. Atlanta Weed and Seed is a proactive program for neighborhood transformation by coordinating federal, state, municipal and community resources that result in the reduction of crime, strengthening of partnerships, community building and organizing in targeted communities.

The Office of International Affairs is responsible for creating and maintaining working relationships with the consular and diplomatic corps, bi-lateral chambers of commerce, international trade offices and international organizations in order to maximize the City's opportunities to impact public policy, increase revenues, and foster its growing stature as a global city and key player in trade and commerce. Additionally, the office provides staff support to the Atlanta Sister Cities Commission (ASCC). Since 1974, the Atlanta Sister Cities Commission (ASCC) has been an affiliate of Sister Cities International (SCI), the national membership association for sister city, county and state programs in the United States

The Office of Chief Operating Officer provides policy direction and executive management over all City departments. The Office manages the activities, special projects and initiatives of core functions, represents the City on a variety of external boards and governmental bodies, and manages ATLStat; the City's performance management system.

The Office of Contract Compliance serves as a liaison linking small, minority, female, and disadvantaged businesses with City of Atlanta related business opportunities. OCC encourages equal opportunity for all businesses and individuals in the Atlanta workplace through the administration of the City's various diversity programs. The diversity programs are designed to mitigate the effects of the past and present discrimination against small, minority, female, and disadvantaged businesses by promoting full and equal business opportunity for all persons doing business with the City of Atlanta.

The Office of Enterprise Assets Management is responsible for strategic oversight, direction, construction and management of the City's physical infrastructure. The Office is responsible for facilities, real estate holdings, capital projects, and enterprise assets such as Underground, Lakewood Amphitheatre and the Government Center Parking Deck. The Office also implements sustainability initiatives and provides support to the Sustainability Officer.

Facilities Management Division is responsible for preventive and ongoing maintenance and repairs for many of the City's core buildings including City Hall and all public safety facilities. This division also handles the City's space needs by planning, designing, and constructing operationally efficient and sustainable facilities.

The Real Estate Portfolio Division is responsible for maintaining the City's inventory of leased and owned properties, excluding those under the purview of the Department of Aviation. In addition, it assists other City departments with the acquisition and management of their real estate needs. This division directly manages the City's three neighborhood centers with their 40 tenants, and various enterprise assets and telecommunication leases.

The Office of Sustainability serves as a Division of the Mayor's Office to support the advancement of environmental and economic sustainability in the City of Atlanta; motivate and support community efforts that improve the quality of life of the citizens of Atlanta by enhancing the quality of their environment while supporting jobs and long term economic growth; create and encourage a community dedicated to environmental sustainability through innovative leadership; commit to continual improvement in sustainability practices; lead by example through the development and implementation of policies and activities that support environmental sustainability; ensure that the City of Atlanta becomes one of the top ten sustainable cities in the US.

FY2012 Accomplishments

Office of Chief of Staff

Office of Constituent Services
Customer Service

- Created an intranet system for Office of Constituent Services to route requests to appropriate departments for resolution
- Project completed Jul 2011 and active

Office of Constituent Services
Merit and Excellence

- Assist with "Senior Health and Wellness" pilot program. Completed pilot program in partnership with the Department of Parks, Recreation and Cultural Affairs (DPRCA) in Dec 2011. DPRCA will implement program in recreation centers city-wide

Office of Weed and Seed
Public Safety

- Develop violence prevention strategy and obtain funding to support the reduction of violence by engaging resident and community-based organizations
- Solidify Project (ATLAS) Atlanta's Anti-violence Strategy in partnership with APD

Office of Intergovernmental Affairs
Merit and Excellence

- Advocate for the City's legislative priorities at the State General Assembly. 2012 Legislative Package contains 14 proposals to benefit the City. 10 proposals were introduced, amended onto legislation or arranged with legislators to draft for 2013.

Office of Special Events
Customer Service

- Providing an effective Special Events system to streamline the event management process. Completed enhancements to an inter-active events calendar on the City's website.

Office of Human Services
Merit and Excellence

- Implement strategies to provide homeless prevention and rapid re-housing service. 2,188 individuals

received Financial Assistance or Housing Relocation and Stabilization Services

Office of Chief Operating Officer

Office of Program Management
Public Safety

- Transfer the Office of Code Enforcement from the DPCD to the Atlanta Police Department. Legislation approved in December authorizing Code Enforcement's move from DPCD to APD under the Community-Oriented Policing Section (COPS) unit.

Office of Program Management
Customer Service

- Reduce emergency call processing times. Improve 911 call processing standards. The ATLStat Team and Grady completed and analysis of the 911 processing times and have instituted measures and targets to improve call processing times.

Innovation Team
Customer Service

- Obtain grant support for 311, improving customer service and reducing street homelessness. Received $3.3 million Bloomberg Grant funding through December 2013.
- Team hired and fully staffed in 3 months
- Targets will be announced by June 2012

Office of Sustainability
City Infrastructure

- Retrofit existing lighting at Hartsfield-Jackson International Airport to more energy efficient LED fixtures in parking decks. Invested $1.7M of EECBG federal dollars into LED lighting fixtures for North Terminal Parking Deck.

Office of Sustainability
Merit and Excellence

- 20% reduction in energy and water consumption in downtown commercial buildings by 2020. 31 million sq ft committed Energy audits complete on 28 commercial facilities.

Office of Enterprise Asset Management

City Infrastructure

- Relocated DWM from leased sites to 72 Marietta Street facility. Total leased office space moved: 80,467 sq ft.
- Total leased warehouse space moved: 37,000 sq ft.
- Total annual rent for leased space moved: $1.5MM
- Total people moved: 270
- Restacking plan for City Hall using space standards. Developed space standards
- Multiple strategic restacking plan developed
- Completed test fit plans for major departmental groups
- Developed working budgets and beginning department discussions

Public Safety

- Construction of new fire stations
- Completed space standards for fire stations
- Construction of fire station #28 in progress
- Design phase of fire station #22 in progress

Office of Contract Compliance

Merit and Excellence

- Maintain an industry leading and legally defensible diversity program. OOC's administration of the City's diversity programs results in an average of 35% participation of small, minority, female, and disadvantaged business enterprises on eligible COA projects.

Customer Service

- Maintain a combined database of certified small, minority, and female owned businesses. OCC maintains a database of approximately 1,300 small, minority and female owned firms that have an opportunity to participate in eligible COA contracts.

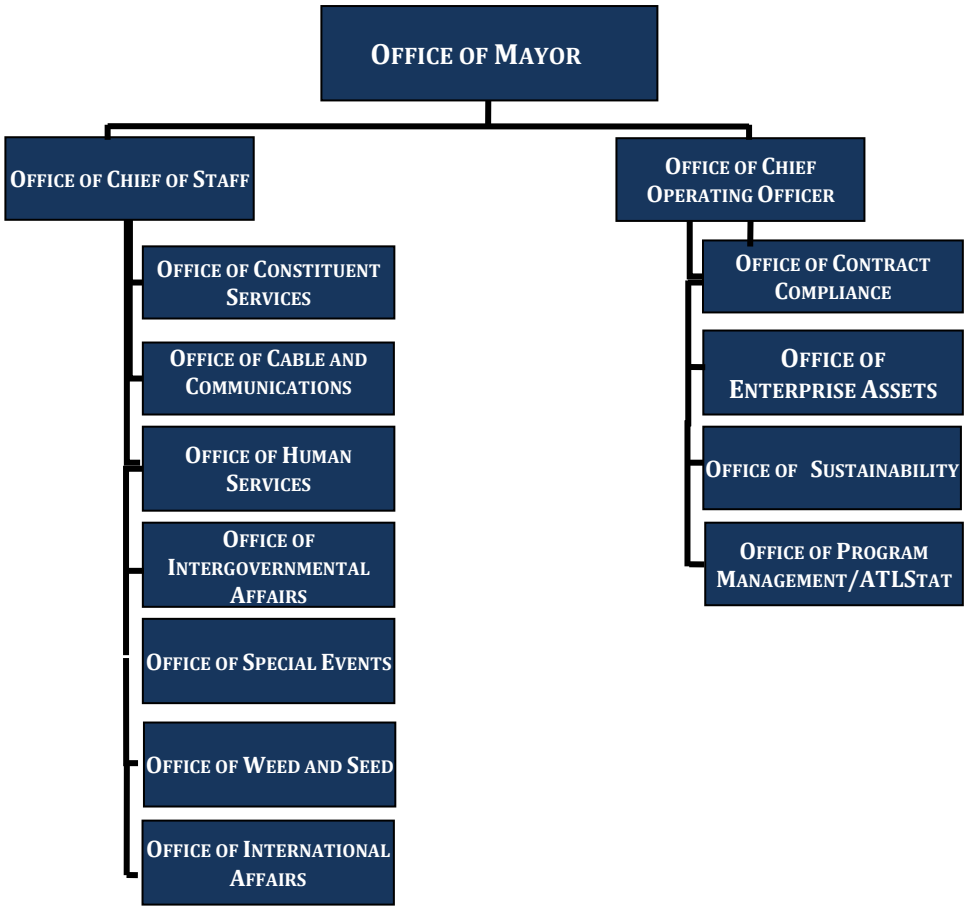
FY2013 Adopted Program Highlights

FY 2013 Key Focus Areas:

- T-SPLOST
- Atlanta Beltline
- Fort McPherson
- Atlanta Streetcar
- International affairs
- Better buildings challenge
- Citywide recycling
- City Hall and 72 Marietta workspace usage
- Old City Council chambers renovation
- Manchester Bidwell
- Rec LOST negotiation
- OPEB assessment
- Bloomberg – 311 and Customer Service
- Vacant housing plan
- Bloomberg – Homelessness
- Stop violence against women and children

ORGANIZATIONAL CHART

Executive Offices



PERFORMANCE METRICS

Executive Offices

PERFORMANCE MEASURE	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 TARGET	FY 2013 TARGET
Economic development				
# of firms certified to participate in Equal Business Opportunity Program	N/A	875	N/A	N/A
% of the $ value of City contracts paid to minority and female owned firms	N/A	29.7%	N/A	N/A
Fiscal Stability				
Electricity costs for OEAM managed facilities	$32,658,829	$35,924,711	$36,643,205	$36,643,205
% utilization of parking	88%	80%	85%	85%
City Infrastructure				
Tons of CO2e greenhouse gas emissions	491,386	506,728*	504,980	504,980

* Values from the 2011 budget book were aimed at the 80% reduction rate by 2050. However, with new facilities coming on line and in keeping with the 2010 Sustainability Plan, we have readjusted them to reflect the 7% by 2013 goal. We are still aiming for an 80% reduction by 2050, but will readjust targets after the 2013 goal has been reached.*


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FY 13 OPERATING BUDGET HIGHLIGHTS
EXECUTIVE OFFICES

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$5,328,794	$6,194,654	$8,110,958	Salaries, Regular (Full Time)	$9,044,269	$933,311
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$379,350	$355,644	$688,209	Salaries, Extra Help	$435,870	($252,339)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,314	$108	$110,492	Overtime	$110,492	$0
$0	$0	$0	Pension - Fire	$0	$0
$889,288	$943,943	$710,630	Pension - General	$842,658	$132,027
$0	$17,023	$0	Pension - Police	$0	$0
$173,056	$204,009	$288,433	Defined Contribution	$327,844	$39,411
$102,661	$133,460	$4,290	Workers' Compensation	$131,805	$127,515
$866,113	$972,411	$1,244,632	Other Personnel Costs	$1,403,328	$158,696
$7,740,578	*$8,821,253*	*$11,157,645*	*TOTAL PERSONNEL*	*$12,296,266*	*$1,138,622*
			OTHER EXPENSES		
$6,565,723	$5,102,508	$9,380,323	Purchased Services	$9,742,391	$362,068
$3,427,370	$3,599,746	$5,043,641	Supplies	$4,901,749	($141,892)
$30,640	$15,577	$89,300	Capital Outlays	$149,300	$60,000
$3,798,637	$3,826,603	$38,614	Interfund/Interdepartmental Charges	$38,614	$0
$412,109	$464,369	$1,771,630	Other Costs	$1,771,630	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($489,610)	Reserves	$0	$489,610
$0	$125,000	$0	Other Financing Uses	$0	$0
$14,234,479	*$13,133,804*	*$15,833,898*	*TOTAL OTHER EXPENSES*	*$16,603,684*	*$769,786*
$21,975,057	**$21,955,056**	**$26,991,543**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$28,899,950**	**$1,908,407**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$114,916	$67,340	$437,898	Airport Revenue Fund	$481,448	$43,551
$4,380,442	$4,490,925	$0	Fleet Services Fund	$0	$0
$17,361,383	$17,399,564	$24,803,645	General Fund	$26,428,502	$1,624,857
$13,660	($731)	$0	Solid Waste Services Revenue Fund	$0	$0
$104,657	($2,042)	$1,750,000	Water and Wastewater Revenue Fund	$1,990,000	$240,000
$21,975,057	**$21,955,056**	**$26,991,543**	**TOTAL EXPENSES**	**$28,899,950**	**$1,908,407**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
116	133	153.00	FULL TIME EQUIVALIENT	169.00	16.00


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FY 13 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$94,687	$49,799	$339,666	Salaries, Regular (Full Time)	$339,666	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$28,974	Pension - General	$42,870	$13,896
$0	$0	$0	Pension - Police	$0	$0
$5,699	$2,988	$12,722	Defined Contribution	$9,808	($2,914)
$0	$0	$0	Workers' Compensation	$0	$0
$14,530	$14,552	$56,536	Other Personnel Costs	$59,105	$2,569
$114,916	*$67,340*	*$437,898*	*TOTAL PERSONNEL*	*$451,448*	*$13,551*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$30,000	$30,000
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$30,000*	*$30,000*
$114,916	**$67,340**	**$437,898**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$481,448**	**$43,551**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$114,916	$67,340	$437,898	Airport Revenue Fund	$481,448	$43,551
$114,916	**$67,340**	**$437,898**	**TOTAL EXPENSES**	**$481,448**	**$43,551**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
2	1	7.00	FULL TIME EQUIVALIENT	7.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$13,896	Increase due to employees switching plans.
Pension - Police	$0	
Defined Contribution	($2,914)	Decrease due to employees switching plans.
Workers' Compensation	$0	
Other Personnel Costs	$2,569	Increase due to group health rate rising by 5%.
TOTAL PERSONNEL	*$13,551*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$30,000	Increase due to purchase of equipment to upgrade Channel 26.
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$30,000*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$43,551**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$43,551	
TOTAL EXPENSES	**$43,551**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$5,151,476	$6,146,727	$7,771,292	Salaries, Regular (Full Time)	$8,704,604	$933,311
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$369,574	$356,310	$688,209	Salaries, Extra Help	$435,870	($252,339)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,314	$108	$110,492	Overtime	$110,492	$0
$0	$0	$0	Pension - Fire	$0	$0
$873,113	$943,943	$681,656	Pension - General	$799,788	$118,132
$0	$17,023	$0	Pension - Police	$0	$0
$164,702	$201,085	$275,712	Defined Contribution	$318,036	$42,325
$14,946	$16,284	$4,290	Workers' Compensation	$131,805	$127,515
$714,858	$824,141	$1,188,096	Other Personnel Costs	$1,344,223	$156,127
$7,289,983	*$8,505,621*	*$10,719,747*	*TOTAL PERSONNEL*	*$11,844,818*	*$1,125,071*
			OTHER EXPENSES		
$6,565,723	$5,102,508	$9,380,323	Purchased Services	$9,532,391	$152,068
$3,427,370	$3,601,405	$5,043,641	Supplies	$4,901,749	($141,892)
$30,640	$15,577	$89,300	Capital Outlays	$89,300	$0
$32,105	$33,380	$38,614	Interfund/Interdepartmental Charges	$38,614	$0
$15,561	$16,073	$21,630	Other Costs	$21,630	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($489,610)	Reserves	$0	$489,610
$0	$125,000	$0	Other Financing Uses	$0	$0
$10,071,400	*$8,893,943*	*$14,083,898*	*TOTAL OTHER EXPENSES*	*$14,583,684*	*$499,786*
$17,361,383	**$17,399,564**	**$24,803,645**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$26,428,502**	**$1,624,857**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$17,361,383	$17,399,564	$24,803,645	General Fund	$26,428,502	$1,624,857
$17,361,383	**$17,399,564**	**$24,803,645**	**TOTAL EXPENSES**	**$26,428,502**	**$1,624,857**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
112	132	146.00	FULL TIME EQUIVALIENT	162.00	16.00

FY 13 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$933,311	Increase due to Pay In Class Study, position creations and salary adjustments.
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	($252,339)	Decrease due to position creations ultilizing extra help funds.
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$118,132	Increase due to positions creations and transfers from other funds.
Pension - Police	$0	
Defined Contribution	$42,325	Increase due to positions creations and transfers from other funds.
Workers' Compensation	$127,515	Increase due to worker's comp more than anticipated from previous years.
Other Personnel Costs	$156,127	Increase due to group health rate rising by 5%.
TOTAL PERSONNEL	*$1,125,071*	
OTHER EXPENSES		
Purchased Services	$152,068	Increase due to Office of Sustainability moved from Grant fund to General Fund.
Supplies	($141,892)	Decrease due to water/sewer charges less than anticipated from previous year.
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$489,610	Increase due to restoration of FY2012 Budget reduction.
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$499,786*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$1,624,857**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$1,624,857	
TOTAL EXPENSES	**$1,624,857**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	16.00	Increase due to Office of Sustainability move to General Fund. Creation of International Affairs Office

FY 13 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$82,631	($1,872)	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$13,143	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$2,655	($63)	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$6,228	($106)	$0	Other Personnel Costs	$0	$0
$104,657	*($2,042)*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$210,000	$210,000
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$30,000	$30,000
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$1,750,000	Other Costs	$1,750,000	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$1,750,000*	*TOTAL OTHER EXPENSES*	*$1,990,000*	*$240,000*
$104,657	**($2,042)**	**$1,750,000**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,990,000**	**$240,000**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$104,657	($2,042)	$1,750,000	Water and Wastewater Revenue Fund	$1,990,000	$240,000
$104,657	**($2,042)**	**$1,750,000**	**TOTAL EXPENSES**	**$1,990,000**	**$240,000**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
2	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

EXECUTIVE OFFICES

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$210,000	Increase due to funds transferred to pay for parking spaces.
Supplies	$0	
Capital Outlays	$30,000	Increase due to purchase of equipment to upgrade Channel 26.
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$240,000*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$240,000**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$240,000	
TOTAL EXPENSES	**$240,000**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

CITY COUNCIL

Mission Statement

The Atlanta City Council's mission is to enact all laws designed to protect the public health, safety and welfare of the citizens of Atlanta and its visitors. The City Council by statute serves as one of three branches of government, that being the legislative branch.

Summary of Operations

The President of Council, Ceasar C. Mitchell presides at City Council meetings, appoints members and chairpersons of Council committees, signs all ordinances, resolutions, subpoenas, and other documents issued by order of the Council of the City of Atlanta. It is the President's responsibility to assure the expeditious discharge of public responsibilities and obligations imposed upon the Council by law.

Members of the Atlanta City Council are as follows:

District 1: **Carla Smith**

District 2: **Kwanza Hall**

District 3: **Ivory Lee Young**

District 4: **Cleta Winslow**

District 5: **Natalyn M. Archibong**

District 6: **Alex Wan**

District 7: **Howard Shook**

District 8: **Yolanda Adrean**

District 9: **Felicia A. Moore**

District 10: **C.T. Martin**

District 11: **Keisha Lance Bottoms**

District 12: **Joyce M. Sheperd**

Post 1 At-Large: **Michael Julian Bond**

Post 2 At-Large: **Aaron Watson**

Post 3 At-Large: **H. Lamar Willis**

The legislative body is comprised of fifteen (15 voting) members and is presided over by the President of the Council. The President votes only in the event of a tie. The Council adopts ordinances to establish city policy, law, and resolutions to express legislative intent.

The Atlanta City Council has seven (7) standing committees to oversee city operations. They include the following:

- Committee on Council
- Finance/Executive Committee
- Zoning Committee
- Public Safety and Legal Administration Committee
- Community Development and Human Resources Committee
- City Utilities Committee
- Transportation Committee

Brief descriptions of the purview of each committee are as follows:

- *The Zoning Committee* recommends on matters relating to zoning and the zoning ordinance of the city; land use in conjunction with the Community Development/Human Resources Committee and the Bureau of Buildings
- The *City Utilities* Committee recommends on matters relating to public works, streets, bridges, sanitation and sanitation services, sewage and waste disposals, cable television and pollution control
- The *Community Development/Human Resources Committee* recommends on matters relating to planning functions;

comprehensive development and land use plans; housing related programs, housing code enforcement, community development, urban redevelopment and economic development; matters pertaining to parks, recreation and cultural affairs and job and manpower training

- The *Finance/Executive Committee* recommends on matters pertaining to the budget and to transfers of appropriations; the administration of taxing ordinances and to public revenue; tax officials and collectors; the Department of Finance and to the executive branch of government
- The *Committee on Council* recommends on matters pertaining to the operation of the Council and Municipal Clerk; executive branch appointments confirmed by the Council; ethics issues such as conflict of interest, revision, codification and clarification of ordinances and resolutions
- The *Transportation Committee* recommends on matters pertaining to transportation, generally, including the Metropolitan Atlanta Rapid Transit Authority (MARTA) and the Department of Aviation
- The *Public Safety and Legal Administration Committee* recommends on matters regarding public safety within the City of Atlanta and matters pertaining to litigation

FY 13 OPERATING BUDGET HIGHLIGHTS

CITY COUNCIL

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$1,756,457	$1,517,697	$2,460,952	Salaries, Regular (Full Time)	$2,543,383	$82,430
$2,122,125	$2,199,916	$2,762,000	Salaries, Permanent Part-time	$2,762,000	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$58,027	$133,191	$31,352	Salaries, Extra Help	$89,041	$57,689
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$346	$4	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$714,863	$614,494	$321,078	Pension - General	$333,681	$12,603
$0	$0	$0	Pension - Police	$0	$0
$79,799	$85,568	$59,691	Defined Contribution	$65,054	$5,363
$545	$4,500	$0	Workers' Compensation	$0	$0
$444,264	$505,277	$385,779	Other Personnel Costs	$472,999	$87,221
$5,176,426	*$5,060,646*	*$6,020,852*	*TOTAL PERSONNEL*	*$6,266,159*	*$245,306*
			OTHER EXPENSES		
$383,694	$300,196	$761,536	Purchased Services	$761,536	$0
$43,953	$50,558	$82,558	Supplies	$112,558	$30,000
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$220,058	$419,862	$484,120	Other Costs	$484,120	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($151,349)	Reserves	$0	$151,349
$0	$0	$0	Other Financing Uses	$0	$0
$647,705	*$770,616*	*$1,176,864*	*TOTAL OTHER EXPENSES*	*$1,358,213*	*$181,349*
$5,824,130	**$5,831,262**	**$7,197,717**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$7,624,372**	**$426,655**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$5,824,130	$5,831,262	$7,197,717	General Fund	$7,624,372	$426,655
$5,824,130	**$5,831,262**	**$7,197,717**	**TOTAL EXPENSES**	**$7,624,372**	**$426,655**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
39	40	46.00	FULL TIME EQUIVALIENT	46.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

CITY COUNCIL

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$82,430	Increase due to Pay In Class Study and vacant positions budgeted at midpoint.
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$57,689	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$12,603	Increase due to vacant positions budgeted at midpoint.
Pension - Police	$0	
Defined Contribution	$5,363	Increase due to vacant positions budgeted at midpoint.
Workers' Compensation	$0	
Other Personnel Costs	$87,221	Increase due to group health rate rising by 5% and council staff salary market adjustments
TOTAL PERSONNEL	*$245,306*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$30,000	Increase due to equipment needed for council staff.
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$151,349	Increase due to restoration of FY2012 Budget reduction.
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$181,349*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$426,655**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$426,655	
TOTAL EXPENSES	**$426,655**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

JUDICIAL AGENCIES - COURT OPERATIONS

Mission Statement

The mission of the Judicial Agencies of the City of Atlanta is to dispense justice, equality, and fairness while promoting respect for the justice system.

Core Functions:

- Case Adjudication
- Court Administration
- Exceptional customer service

Summary of Operations

Judicial Agencies provides efficient and effective court services for all criminal and traffic offenses arising in Atlanta.

Divisions/Offices Descriptions

Courtroom Operations ensures that all cases filed in Municipal Court are properly and efficiently adjudicated. There are nine courtrooms in operations handling traffic offenses, parking and red light camera offenses, DUI offenses, probation revocation hearings, housing offenses, city code offenses, community court offenses, false alarm offenses, and bond forfeiture offenses and two courtrooms handling Pretrial Intervention Traffic (PTIT) cases.

Finance processes all financial transactions in Municipal Court.

Data Entry/Call Center processes all citations filed, schedules court hearings, and answers a high volume of incoming calls.

Pretrial/Ombudsman/Warrants/Bonds releases defendants based on criminal history records, researches court related cases, processes and verify warrant info, and processes all bond related activities in Municipal Court.

Community Court provides alternative sentencing options for low level offenses.

Administration oversees the budget, human resource, and court technology functions at the Court.

Goals

- Provide customer service in a safe and secure environment
- Maintain judicial independence with a professional staff trained

Objectives

- To provide citizens with a fair and efficient judicial process while preserving the constitutional right to trial

FY2012 Accomplishments

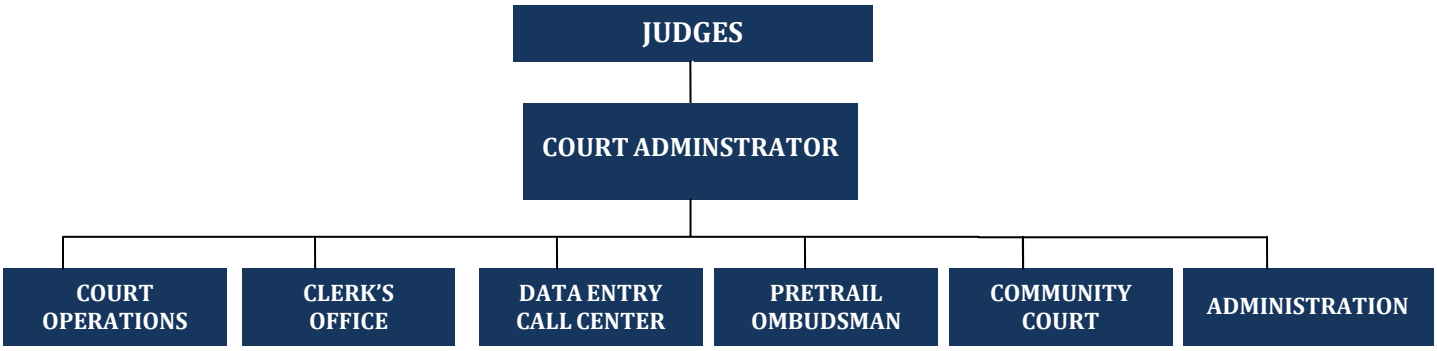
- Increased revenue by $4M, compared to FY11: $8M since FY10
- Replaced IVR phone system to address intermittent service outages resulting in citizen complaints
- Contracted services for electronic monitoring as an alternative to incarceration
- Commissioned taskforces on Traffic Violation Bureau, Case Flow Management, and Court Security

FY2013 Adopted Program Highlights

- Upgrade security cameras to internet protocol (IP) system; integrate with Public Safety headquarters
- Implement eCitation pilot project to enhance operational efficiency between Atlanta Police Department and Municipal Court
- Refresh courtroom computers and auxiliary equipment
- Establish Quality Control Unit to improve operational efficiency, statistical reporting, and data integrity

ORGANIZATIONAL CHART

Municipal Court Operations



PERFORMANCE METRICS

Municipal Court Operations

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Public Safety:				
# of Traffic cases filed in Court	122,378	133,773	132,000	132,000
# of DUI cases filed in Court	2,979	2,887	3,600	3,600
# of Parking cases filed in Court	56,692	32,224	30,000	30,000
# of Red Light cases filed in Court	14,347	8,401	6,000	6,000
# of Criminal cases filed in Court	25,912	25,114	24,000	24,000
# of False Alarm cases filed in Court	14,422	8,217	12,000	12,000
# of Housing cases filed in Court	2,169	2,390	2,400	2,040
Municipal Court total revenue	$16,789,066	$21,523,473	$21,000,000	$21,000,000
# of traffic cases scheduled for Court	152,190	163,478	180,000	180,000
Median # of days to dispose traffic cases		40	40	40
# of criminal cases scheduled for Court	42,611	36,139	36,000	36,000
Median # of days to dispose criminal cases	54	31	30	30
% of revenue collected vs. anticipated	78%	108%	100%	100%

FY 13 OPERATING BUDGET HIGHLIGHTS

JUDICIAL AGENCIES

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$4,929,657	$4,659,777	$4,873,691	Salaries, Regular (Full Time)	$4,986,370	$112,679
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$11,202	$0	Salaries, Extra Help	$23,854	$23,854
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$21,073	$6,837	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$1,184,217	$1,111,100	$769,418	Pension - General	$885,605	$116,187
$0	$0	$0	Pension - Police	$0	$0
$88,218	$73,156	$89,051	Defined Contribution	$80,784	($8,267)
$1,296	$27,286	$0	Workers' Compensation	$0	$0
$612,436	$648,817	$835,740	Other Personnel Costs	$909,675	$73,935
$6,836,896	*$6,538,174*	*$6,567,900*	*TOTAL PERSONNEL*	*$6,886,287*	*$318,387*
			OTHER EXPENSES		
$994,499	$1,298,170	$1,451,274	Purchased Services	$1,524,335	$73,061
$68,621	$87,674	$422,109	Supplies	$458,418	$36,309
$0	$15,000	$0	Capital Outlays	$0	$0
$1,381	$2,886	$3,574	Interfund/Interdepartmental Charges	$3,574	$0
$12,024	$14,905	$12,600	Other Costs	$12,600	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$1,076,524	*$1,418,635*	*$1,889,557*	*TOTAL OTHER EXPENSES*	*$1,998,927*	*$109,370*
$7,913,420	**$7,956,809**	**$8,457,457**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$8,885,214**	**$427,758**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$7,913,420	$7,956,809	$8,457,457	General Fund	$8,885,214	$427,758
$7,913,420	**$7,956,809**	**$8,457,457**	**TOTAL EXPENSES**	**$8,885,214**	**$427,758**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
101	102	102.00	FULL TIME EQUIVALIENT	107.00	5.00

FY 13 OPERATING BUDGET HIGHLIGHTS

JUDICIAL AGENCIES

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$112,679	Increase due to creation of additional positions and other personnel actions
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$23,854	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$116,187	Increase due to moving employees to correct plan
Pension - Police	$0	
Defined Contribution	($8,267)	Decrease due to moving employees to correct plan
Workers' Compensation	$0	
Other Personnel Costs	$73,935	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$318,387*	
OTHER EXPENSES		
Purchased Services	$73,061	Increase due to additional funding for consulting services
Supplies	$36,309	Increase due to water and sewer charges more than anticipated from previous year
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$109,370*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$427,758**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$427,758	
TOTAL EXPENSES	**$427,758**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	5.00	Increase due to creation of five additional positions

JUDICIAL AGENCIES - PUBLIC DEFENDER

Mission Statement

The mission of the Public Defender's Office is to ensure that all accused indigent defendants receive effective and zealous legal representation that guarantees the constitutional right to due process in the Atlanta Municipal Court.

Summary of Operations

The Office of the Public Defender provides criminal defense services to indigent defendants who are accused of violating State misdemeanor traffic laws, Atlanta city ordinances and certain other State misdemeanors. Attorneys with the department provide counsel at all phases of litigation, from point of arrest, thru trial and including appellate services in the higher courts of Georgia. The office is also dedicated to therapeutic justice; addressing underlying reasons for criminal behavior, such as alcoholism, drug addition, homelessness, lack of education and job training. The operation embraces not only the need to protect and guarantee constitutional rights, but also the need to guide clients in obtaining necessary life skills that promote healthy living and lawful citizenship.

Divisions/Office Descriptions

Assistant Public Defenders: Licensed attorneys are assigned to provide indigent defense services in every courtroom in the Atlanta Municipal Court. Attorneys staff 23 dockets per week, providing public defense in every courtroom and for every session of court, including weekends and holidays. Attorneys not only provide representation to every client appointed by the court, they also engage in assisting the court with educating the public about programs available within the court that divert cases away from traditional prosecutions and toward alternatives that can promote public safety concerns for all and deter unlawful conduct in the future. Additional efforts behind the scenes include community outreach, social services assistance, elder assistance and mentorship for youth.

Criminal/Quasi Criminal Investigations Division: Investigators within the Public Defender's Office play an integral role in the zealous representation of clients. Investigators work behind the scenes; meeting with clients, witnesses and police officers and developing vital reports that assist the attorneys with evaluating cases and developing robust defense strategies. Staff attorneys rely heavily on this unit to conduct investigations and develop case files that further the defense of each client.

Support Services: Legal administrative assistants provide vital support to the attorney and investigator departments within the office. This division provides the link between attorneys and investigators that fosters the attorney-client relationship and achieves quality customer service. Administrative support services include ensuring client access via telephone and in office connections, case file management, workload tracking and the overall management of in house operations.

Goals

- Represent the best interests of all clients and ensure due process of law
- Provide clients with meaningful access to their attorney, with sufficient time to explain legal rights, answer all questions, consider all defenses, investigate cases, conduct legal research, file motions, subpoena witnesses and prepare all cases in advance of the scheduled court date. Consider all therapeutic treatment options for clients in need

Objectives

- Provide a zealous legal defense within reasonable time limits that do not delay case resolutions or otherwise frustrate the needs of each client. Clients to receive

consultations the first day they appear in court or within twelve (12) hours of incarceration
- All clients to receive therapeutic treatment information designed to address underlying problems that can result in unlawful conduct

FY2012 Accomplishments

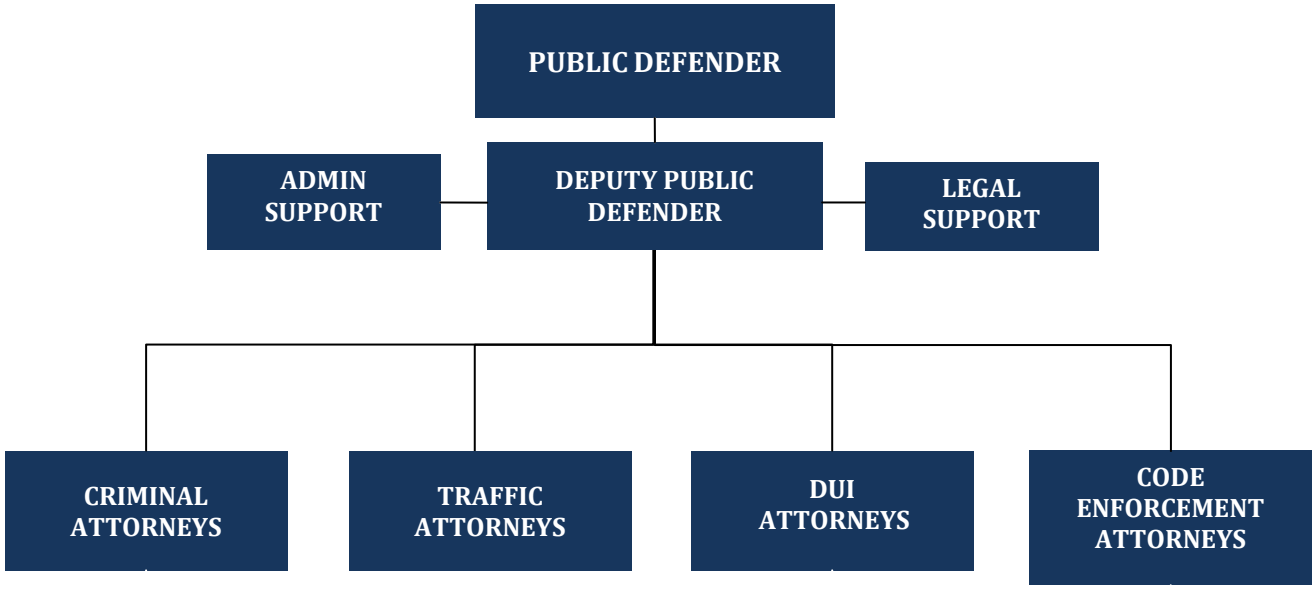
- With no additional funding this fiscal year, the department has successfully managed a significant increase in caseload due to the increase in police force and also, economic conditions that have resulted in an increased indigent population
- The department has accurately tracked workload statistics and projects a year-end total exceeding 27,000 clients
- Operational hours have been extended this year to include early morning, late night and Saturday hours at the Atlanta Pretrial Detention Center in order to manage in-custody clients and enhance effective access to counsel goals
- The department hosted twenty six (26) college and law student interns seeking public service careers. Interns logged more than 2,000 hours, amounting to the equivalent of 50 work weeks; achieving dual goals of student education and invaluable public service assistance to the office

FY2013 Proposed Program Highlights

- The Public Defender's Office will reorganize operations to achieve dedicated staffing at the Pretrial Detention Center who will provide immediate access to counsel
- The department will offer monthly informational sessions for clients and family members seeking to understand the role of the Municipal Court in public safety, health and welfare of the citizens of Atlanta. Focus topics will include collateral consequences of criminal conduct, options for ending cycles of dysfunction and achieving improved quality of life through participation in therapeutic court programs
- The Public Defender lobby will become a resource library for clients seeking social services, education, housing and employment opportunities
- The Public Defender's Office will partner with Mayor Reed's Innovation Delivery Team to develop new initiatives that improve street homelessness in Atlanta
- The department will restructure attorney schedules to create a "duty attorney" program that can provide enhanced access to the assistance of counsel, both in-office and also in the court's Self Help Center

ORGANIZATIONAL CHART

Public Defender



PERFORMANCE METRICS

Public Defender

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Public Safety				
Number of cases assigned to the Public Defender	15,000	24,916	27,476	30,773
Percentage of Public Defender cases resolved at first appearance	N/A	49%	56%	64%


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC DEFENDER

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$758,052	$909,454	$1,014,596	Salaries, Regular (Full Time)	$1,040,789	$26,194
$9,498	($983)	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$2,381	$206	$0	Salaries, Extra Help	$23,814	$23,814
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$52	$76	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$121,032	$115,223	$77,894	Pension - General	$86,338	$8,444
$0	$0	$0	Pension - Police	$0	$0
$24,199	$32,434	$40,287	Defined Contribution	$41,156	$869
$0	$0	$0	Workers' Compensation	$0	$0
$66,962	$87,638	$140,185	Other Personnel Costs	$146,822	$6,637
$982,176	*$1,144,048*	*$1,272,962*	*TOTAL PERSONNEL*	*$1,338,919*	*$65,957*
			OTHER EXPENSES		
$10,017	$165,567	$108,724	Purchased Services	$108,724	$0
$38,966	$62,734	$93,522	Supplies	$98,053	$4,531
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$48,983	*$228,301*	*$202,246*	*TOTAL OTHER EXPENSES*	*$206,777*	*$4,531*
$1,031,159	**$1,372,349**	**$1,475,208**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,545,696**	**$70,489**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$1,031,159	$1,372,349	$1,475,208	General Fund	$1,545,696	$70,489
$1,031,159	**$1,372,349**	**$1,475,208**	**TOTAL EXPENSES**	**$1,545,696**	**$70,489**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
13	17	17.00	FULL TIME EQUIVALIENT	17.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC DEFENDER

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$26,194	Increase due to Personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$23,814	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$8,444	Increase due to Personnel salary adjustments
Pension - Police	$0	
Defined Contribution	$869	Increase due to Personnel salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	$6,637	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$65,957*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$4,531	Increase due to water and sewer charges more than anticipated from previous year
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$4,531*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$70,489**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$70,489	
TOTAL EXPENSES	**$70,489**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

JUDICIAL AGENCIES – SOLICITOR'S OFFICE

Mission Statement

The mission of the Office of the City Solicitor is to represent the interests of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court by screening, investigating and prosecuting all cases, handling all appeals from the court and by providing legal assistance to the city administration, community groups, schools, colleges and by providing training to law enforcement agencies and private forces.

Core Functions:

- Prosecution of Traffic and Criminal Cases
- Alternative Prosecution Programs
- Legal Assistance Community Outreach through Communication, Education and Collaboration

Summary of Operations

The Office of the City Solicitor is the prosecuting arm for the City of Atlanta. The Office represents the citizens of Atlanta in all matters brought before the Atlanta Municipal Court. The Solicitor prosecutes all city ordinances, violations of the Municipal Code of Atlanta that affect the Atlanta residents' quality of life. The Office also prosecutes traffic offenses, DUIs, and state misdemeanors such as shoplifting, possession of marijuana and underage persons in possession of alcohol. In addition, to representing the citizens of Atlanta, the Office provides legal assistance to the City's administration, community groups, schools and colleges, and provides training to law enforcement and private agencies.

Divisions/Offices Descriptions

Trial Division is responsible for prosecuting general traffic and criminal cases before the Atlanta Municipal Court. The assistant solicitor assigned to the courts provides legal counsel regarding case preparation to law enforcement, city agencies, and the general public. In addition, the trial division is responsible for prosecuting DUI and underlying traffic offenses.

This division is charged with the duty of defending, on behalf of the City, all appeals arising from cases in Atlanta Municipal Court heard before Superior Court, Georgia Court of Appeals, and subsequently, and the Georgia Supreme Court. In addition, this division is responsible for the review of potential ethic violations and exercises necessary prosecutorial discretion in deciding whether to proceed with prosecution.

Code Enforcement Division is responsible for prosecuting Quasi-Criminal cases involving city code violations associated with Housing, Fire, Commercial Maintenance, Zoning, Sanitation, Drinking Water, Environmental, Business License, Erosion Control, and Judicial In-Rem.

PreTrial/Special Programs Division provide alternative methods of resolving traffic and criminal matters other than prosecution; thereby, allowing the court to efficiently utilize resources on more serious offenses without additional costs to taxpayers

- *Pre-trial Intervention for Traffic Offenses:* Commonly known as PTIT, provide traffic offenders an alternative to prosecution and possible conviction. Participation is limited to once every 12 months
- *Pre-trial Intervention for Criminal Offenses (PTI):* Provides offenders charged with minor criminal offenses with no prior

convictions or pending cases, an alternative to prosecution and possible conviction. Offenders must complete community service or educational requirements

- *Plea-in-Absentia:* Program offered to defendants who wish to enter a plea without appearing personally before a judge

Specialty Programs are collaborative initiatives that seek ways to prevent and reduce crime through collaboration, communication, and education.

- *Neighborhood Prosecution:* Community based initiatives with a comprehensive multi-agency approach to law enforcement, crime prevention, and community revitalization

- *Internship Program:* This program is designed to assist undergraduate and graduate students interested in pursuing a career in law with a comprehensive hands-on overview of the legal system, and operations of a prosecutor's office. The office is a participant of the University of Georgia Law School's clinical program for 3rd year law students

Prosecution Support Services include Case Screening, Expungements, Case Records Management, Plea-in-Absentia, Investigative and Legal Support. These areas provide pre- and post adjudication legal support services which include reviewing the arrest citation to determine whether the charge can sustain prosecution before filing the case in the court system. These areas are responsible for establishing the authenticity of data indicating a violation of law by reviewing court documents, conferring with law enforcement officers, or other involved parties to the case, and service of subpoenas for appearance on cases heard in the Atlanta Municipal Court.

Goals

- Promote a fair and efficient administration of justice
- Provide service, reinforce safety, and promote fiscal responsibility without adding additional costs to taxpayers

Objectives

- To represent the interests of the citizens of Atlanta in all matters brought before the Atlanta Municipal Court, handle all appeals from the court and provide legal assistance to the city administration, community groups, schools and colleges, and provide training to law enforcement agencies.

FY2012 Accomplishments

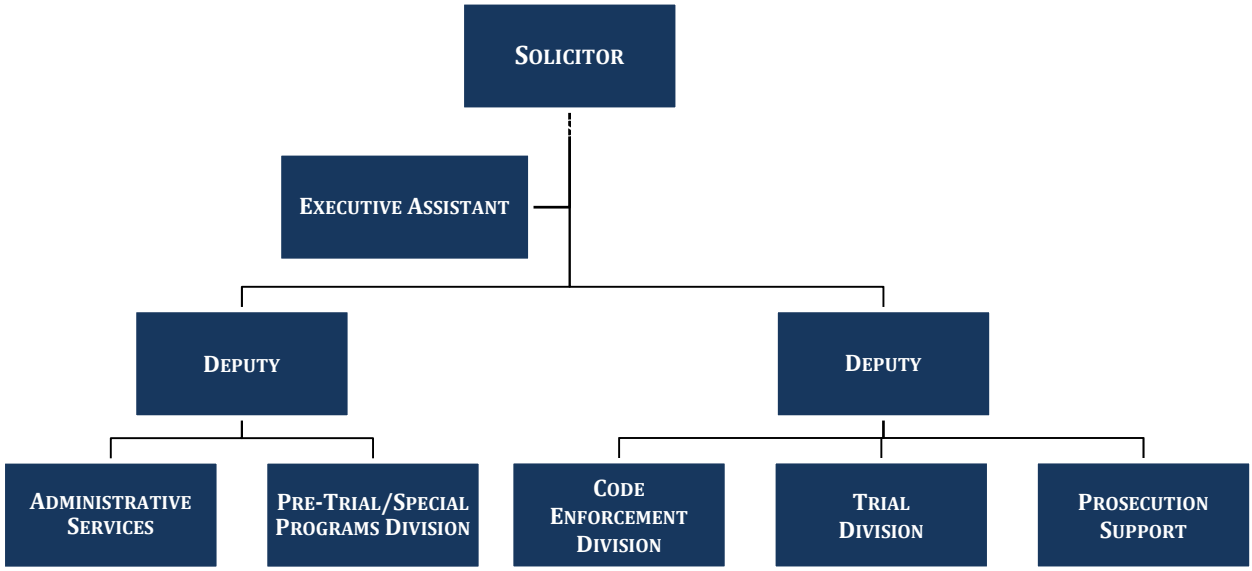
- *PTIT Program:* The program was fully implemented to include all court sessions. The program exceeded expectations. The program was expanded to include traffic offenders under the age of 21. Initiatives were undertaken to bring awareness of the program availability to the public
- *Neighborhood Prosecution:* The Office of the City Solicitor partnered with Atlanta Police Department to decrease Quality of Life Crimes for Atlanta residents. This led to initiation of cases which resulted in successful prosecution and improved the quality of life for residents
- *Code Enforcement Collaborative:* The Collaborative was established as a joint initiative with the Atlanta Police Department to adopt standard operating procedures in addressing code enforcement within the City of Atlanta. In addition, these efforts include participation in the Graffiti Task Force, which is aimed at eradicating graffiti and "tagging" within the City. As a result, the Solicitor's Office was able to successfully prosecute defendants and the offenders were assigned community service with Parks and Recreation to clean up/paint over graffiti in the City

FY2013 Adopted Program Highlights

- Expand the Pre-Trial Diversion program to include non-violent criminal charges and other traffic charges. The program will formalize the diversion of youthful offenders between the ages 17-26. Expansion of the program will include theft by shoplifting of $100 or less, minor in possession of alcohol, and possession of marijuana less than an ounce. Currently, this category of charges is included in other diversion programs such as Teens Learning Control and Community Service
- Implement a Truancy Program within the Solicitor's Office. Rather than prosecution, the cases are handled and resolved through scheduled meetings with Atlanta Public Schools. This remedial action provides counseling for the parents, thus, ensuring they are active in the roles of exercising parental responsiveness and the children's return to the school system
- Continue presence of the Solicitor's Office through the Neighborhood Prosecution Initiatives. These initiatives place prosecuting attorney's into the communities to assist in prioritizing and solving the quality of life issues that are specific to the target areas. This initiative has proven to be effective in providing a voice to the residents in how to resolve the crimes in their community and improve the citizen's sense of a safe community. In addition, these initiatives will assist law enforcement with its policing efforts

ORGANIZATIONAL CHART

Office of the City Solicitor



PERFORMANCE METRICS

Office of the City Solicitor

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Public Safety				
Conviction rate of Criminal Charges	68%	63%	77%	77%
Conviction Rate of Traffic Charges	91%	89%	92%	95%
% Cases Diverted to Pre-Trial Intervention Program (PTIT)	23%	30%	36%	39%
PTIT Revenue	$1.7	$2.5	$1.5	$4.0

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF THE SOLICITOR

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$1,067,665	$1,545,384	$1,939,067	Salaries, Regular (Full Time)	$2,099,037	$159,970
$0	$35,825	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$67,281	$71,257	$15,755	Salaries, Extra Help	$114,261	$98,506
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$181,865	$233,826	$159,330	Pension - General	$178,895	$19,565
$0	$0	$0	Pension - Police	$0	$0
$33,848	$47,134	$65,607	Defined Contribution	$73,066	$7,458
$0	$0	$0	Workers' Compensation	$0	$0
$124,366	$185,465	$260,296	Other Personnel Costs	$275,236	$14,940
$1,475,025	*$2,118,893*	*$2,440,055*	*TOTAL PERSONNEL*	*$2,740,495*	*$300,440*
			OTHER EXPENSES		
$10,700	$30,770	$24,600	Purchased Services	$24,600	$0
$12,782	$30,307	$145,634	Supplies	$158,471	$12,837
$0	$0	$0	Capital Outlays	$0	$0
$6,657	$7,190	$9,377	Interfund/Interdepartmental Charges	$9,377	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$30,139	*$68,266*	*$179,610*	*TOTAL OTHER EXPENSES*	*$192,448*	*$12,837*
$1,505,164	**$2,187,159**	**$2,619,666**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$2,932,943**	**$313,277**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$1,505,164	$2,187,159	$2,619,666	General Fund	$2,932,943	$313,277
$1,505,164	**$2,187,159**	**$2,619,666**	**TOTAL EXPENSES**	**$2,932,943**	**$313,277**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
18	34	34.00	FULL TIME EQUIVALIENT	34.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF THE SOLICITOR

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$159,970	Increase due to Personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$98,506	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$19,565	Increase due to Personnel salary adjustments
Pension - Police	$0	
Defined Contribution	$7,458	Increase due to Personnel salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	$14,940	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$300,440*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$12,837	Increase due to water and sewer charges more than anticipated from previous year
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$12,837*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$313,277**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$313,277	
TOTAL EXPENSES	**$313,277**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

ATLANTA CITIZEN REVIEW BOARD

Mission Statement

The mission of the Atlanta Citizen Review Board (ACRB) is to improve the quality of Public Safety services and to improve the confidence of the citizens of Atlanta in the services provided by the Police and Corrections Departments. In order to achieve this mission, the City Council has authorized the ACRB to investigate and review cases involving allegations of abusive language, harassment, false imprisonment, false arrest, excessive use of force and serious bodily injury or death as a result of the actions of an officer of the police or corrections departments.

Core Functions:

- To improve the overall quality of Public Safety services for the City of Atlanta
- To provide a transparent and accountable system that allows for redress of complaints by those aggrieved by police and corrections officers
- To prevent future incidents of police or corrections misconduct and abuse of civil rights, reduce the amount of money needed to satisfy civil judgments and settlements based upon allegations of police or corrections misconduct, promote public confidence in law enforcement, and lessen the possibility that future incidents of urban unrest will occur

Summary of Operations

This Board serves to instill confidence in its citizenry to redress grievances against the Police and Corrections Departments. A person may make a complaint to the Board and the Board may initiate an investigation when a citizen has a grievance that falls within the ACRB's authority. The staff members conduct a full investigation based on the complaint and report their findings to the citizen board. The ACRB reviews the work performed by staff and adjudicates the complaint. The Board also makes recommendations to the Chief of Police or Corrections concerning discipline, training and policy, when it is appropriate.

ACRB Composition of Board

- Board members shall have skills and experience in areas relevant to the work of the Board
- No member of the Board shall hold any other public office or hold employment with the City of Atlanta
- ACRB members are appointed by four Neighborhood Planning Units (NPUs), the Mayor, City Council, the President of City Council, the Gate City Bar Association, the Atlanta Bar Association, the Atlanta Business League and the League of Women Voters

ACRB Staff

To enable the ACRB to conduct its work, the Board is authorized to hire its own Executive Director and appropriate investigative and administrative staff. Additional support to the Board is provided by the City Attorney. The Board currently employs an Interim Director, who is a licensed attorney, and who previously served as a founding member for four years and the inaugural Chair of the ACRB for two years. The ACRB staff also consists of two experienced investigators and an administrative analyst.

Goals and Objectives

- The ACRB strives to provide an accessible grievance process for citizens who have been aggrieved by the actions of the Police and Corrections Departments
- The ACRB will work with the Police and Corrections Departments in order to improve the quality of service provided to the citizens of the community
- The ACRB will continue to provide policy and training recommendations to help

improve the quality of service within the city
- The ACRB strives to provide opportunities to inform and educate the citizens regarding the Board's purpose and services and regarding Fourth Amendment rights and other methods to peacefully interact with law enforcement

FY2012 Accomplishments

The ACRB office is staffed to provide citizens with a credible and independent review of allegations of misconduct against police and corrections officers. The complaint process is a *well-oiled* system and a model of efficiency enabling staff to acknowledge, track and investigate all complaints.

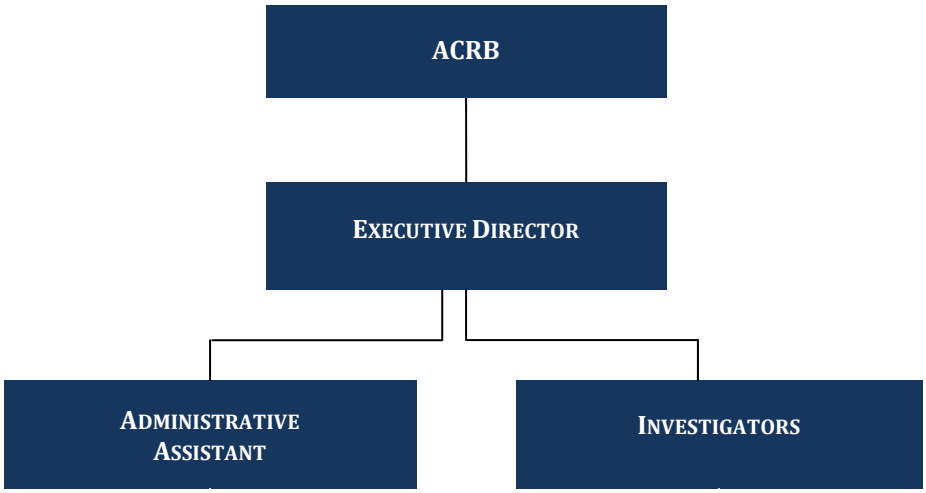
- The ACRB received 73 complaints in calendar year 2010 and 85 complaints in calendar year 2011, a 16.4% increase from the prior year
- The ACRB launched full investigations on 47 complaints in 2010, and 28 complaints in 2011. On each of the cases investigated, the Board adjudicated findings and made recommendations to the Chief, City Council and Mayor. Additionally, following the 2010 investigation pertaining to the widely publicized Eagle Bar incident, the ACRB launched a study which resulted in the Board recommending to the Police Chief that officers receive additional training and supervisors receive disciplinary sanctions for violating various Standard Operating Procedures of the Atlanta Police Department
- In May 2010, City Council amended the ordinance which created the ACRB to grant the ACRB authority to subpoena witnesses and records. The ordinance was passed in response to a lack of officer cooperation with the ACRB in the investigative process
- The ACRB appointed a committee of four members to draft a Community Outreach Development Plan. The Committee completed the task and presented the board with its first comprehensive outreach plan
- Following the resignation of the Executive Director in December 2011, the Board appointed a Search Committee to hire an Interim Director and began a national search for a permanent person to fill the position

FY2013 Adopted Program Highlights

- Release the 2010-2011 Biennial Report
- Implement the Community Outreach Plan to increase public awareness of the ACRB and promote outreach programs designed to instill greater public confidence in and community cooperation with Atlanta Police Department
- Continue investigating all complaints within the Board's jurisdiction
- Provide on-going training to Board members regarding law enforcement-related topics (e.g., Fourth Amendment, use of excessive force, etc.) and effective meeting management

ORGANIZATIONAL CHART

Atlanta Citizens Review Board




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FY 13 OPERATING BUDGET HIGHLIGHTS

ATLANTA CITIZENS REVIEW BOARD

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$232,469	$244,527	$243,561	Salaries, Regular (Full Time)	$243,561	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$13,845	$14,657	$14,614	Defined Contribution	$14,614	$0
$0	$0	$0	Workers' Compensation	$0	$0
$15,638	$23,145	$33,058	Other Personnel Costs	$34,526	$1,468
$261,952	*$282,329*	*$291,233*	*TOTAL PERSONNEL*	*$292,701*	*$1,468*
			OTHER EXPENSES		
$22,457	$33,509	$57,502	Purchased Services	$61,565	$4,063
$14,049	$14,248	$7,004	Supplies	$9,288	$2,284
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$18,000	Other Costs	$7,935	($10,065)
$0	$0	$0	Debt Service	$0	$0
$0	$0	($7,961)	Reserves	$0	$7,961
$0	$0	$0	Other Financing Uses	$0	$0
$36,506	*$47,757*	*$74,545*	*TOTAL OTHER EXPENSES*	*$78,788*	*$4,243*
$298,458	**$330,086**	**$365,778**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$371,489**	**$5,711**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$298,458	$330,086	$365,778	General Fund	$371,489	$5,711
$298,458	**$330,086**	**$365,778**	**TOTAL EXPENSES**	**$371,489**	**$5,711**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
4	4	4.00	FULL TIME EQUIVALIENT	4.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

ATLANTA CITIZENS REVIEW BOARD

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$1,468	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$1,468*	
OTHER EXPENSES		
Purchased Services	$4,063	Increased due to realignment of department priorities.
Supplies	$2,284	Increased due to realignment of department priorities.
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	($10,065)	Decreased due to realignment of department priorities.
Debt Service	$0	
Reserves	$7,961	Increase due to restoration of FY2012 Budget reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$4,243*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$5,711**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$5,711	
TOTAL EXPENSES	**$5,711**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

BOARD OF ETHICS

Mission Statement

The Board of Ethics seeks to protect the integrity of government and promote the public trust by bringing the City into compliance with the Atlanta Code of Ethics and instilling a culture of ethics in city government.

Core Functions

- Conflicts of interest
- Financial disclosure

Summary of Operations

The Board of Ethics administers, interprets, and enforces the city's ethical standards of conduct and works to ensure honesty, openness, integrity, accountability, and trust in city government. The Board and its staff educate and advise city officials, employees, board members, prohibited sources, and citizens about conflicts of interest and gift rules; investigate ethics complaints and bring enforcement actions for violations of the Ethics Code; and administer the financial disclosure program.

Divisions/Office Descriptions

The Board of Ethics is an independent, citizen-appointed board composed of seven city residents selected by legal, business, civic, and educational groups to serve a three-year term of office. The board renders formal advisory opinions interpreting the Code of Ethics, holds hearings on ethics complaints, determines violations of the code, and enforces the financial disclosure laws.

The Ethics Office is a three-person office headed by the Ethics Officer, who reports to the Board of Ethics. The staff provides ethics training to employees and city officials, gives advice on conflicts of interest and gift rules, investigates ethics complaints, prosecutes violations of the Code of Ethics, manages the financial disclosure system, and coordinates the ethics and compliance hotline.

Goals

- Strengthen the ethics training program for employees and board members
- Provide timely, consistent, understandable, and persuasive advice
- Conduct timely, thorough, and fair investigations of ethics complaints
- Educate city officials, employees, and the general public about the Code of Ethics through a variety of media
- Encourage and increase the timely and complete filing of financial disclosure statements

Objectives

- Develop an online ethics training course for employees
- Answer 80 percent of all requests for advice within one week and 90 percent within one month
- Complete ethics investigations within six months in 75 percent of all cases and resolve all new cases within two years of the filing of a complaint
- Issue a newsletter three times a year, update the website on a weekly basis, and develop new posters for the Integrity Matters program
- Reduce delinquent filers to one percent of all persons required to file the financial disclosure statement

FY2012 Accomplishments

- Provided ethics training to 990 employees, 18 board members, 6 elected officials, and 95 citizens and NPU officers
- Issued one formal advisory opinion and 92 advisory emails
- Completed two ethics investigations, collected fines

- Achieved a successful 95 percent filing rate of city financial disclosure forms
- Updated the Integrity Matters program to the new Integrity at Work campaign; produced new posters and publications for employees, board members and vendors; disseminated ethics awareness videos

FY2013 Adopted Program Highlights

- Enact a policy mandating ethics training for city officials and employees
- Develop and complete an online ethics training course for employees
- Initiate a lunch and learn series on ethical values based on videos and movie scenes
- Increase ethics workshops for city officials and employees
- Continue launching the new Integrity at Work Campaign; distribute new materials to city departments
- Continue to give timely, well thought out and reasoned advice
- Audit the 2011 and 2012 City Financial Disclosure Statements for potential conflicts of interest

ORGANIZATIONAL CHART

Board of Ethics



PERFORMANCE METRICS

Board of Ethics

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Ethics Training Provided	942	1,109	1,200	1,200
Written Advice Given	122	92	100	100
Advice Given Within One Week (Written & Verbal)	87%	90%	85%	85%
Ethics Advisories issued	0	2	2	2
Ethics Investigations Completed	13	2	5	5
Ethics Violations Found	8	1	NA	NA
Integrity Line Calls (Total Volume)	118	86	125	125
Cease and Desist Notices Sent	2	2	NA	NA
Fines Collected	$8,745	$4,302	NA	NA
Financial Disclosure Timely Filers	87%	91%	95%	95%
Financial Disclosure Delinquent Filer Cases	50	16	16	16
Transparent Diamond Award Winners (Departments)	8	11	8	8
Gift, Conflict of Interest, and Travel Disclosure Reports Filed	58	92	NA	NA
Ethics Pledges Signed	441	913	1,000	1,000


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FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF ETHICS

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$214,051	$246,160	$245,212	Salaries, Regular (Full Time)	$244,309	($903)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$12,843	$14,769	$14,713	Defined Contribution	$14,659	($54)
$0	$0	$0	Workers' Compensation	$0	$0
$18,061	$29,533	$25,744	Other Personnel Costs	$26,831	$1,087
$244,954	*$290,462*	*$285,669*	*TOTAL PERSONNEL*	*$285,799*	*$130*
			OTHER EXPENSES		
$38,912	$40,903	$54,057	Purchased Services	$56,892	$2,835
$6,442	$5,214	$6,859	Supplies	$7,050	$191
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$1,536	$1,945	$2,000	Other Costs	$2,000	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($7,420)	Reserves	$0	$7,420
$0	$0	$0	Other Financing Uses	$0	$0
$46,890	*$48,061*	*$55,496*	*TOTAL OTHER EXPENSES*	*$65,942*	*$10,446*
$291,844	**$338,523**	**$341,165**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$351,741**	**$10,576**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$291,844	$338,523	$341,165	General Fund	$351,741	$10,576
$291,844	**$338,523**	**$341,165**	**TOTAL EXPENSES**	**$351,741**	**$10,576**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
3	3	3.00	FULL TIME EQUIVALIENT	3.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF ETHICS

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($903)	Decrease due to salary adjustment for Interim Ethics Officer
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	($54)	Decrease due to salary adjustment for Interim Ethics Officer
Workers' Compensation	$0	
Other Personnel Costs	$1,087	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$130*	
OTHER EXPENSES		
Purchased Services	$2,835	Increase due to additional expenses for Ethics Officer's training and printing of Ethics brochures
Supplies	$191	Increase due to higher subscription costs for Ethics publications
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$7,420	Increase due to restoration of FY2012 Budget reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$10,446*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$10,576**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$10,576	
TOTAL EXPENSES	**$10,576**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

INTERNAL AUDITOR'S OFFICE

Mission Statement

The City Auditor's Office promotes honesty, efficiency, effectiveness, and accountability in city government.

Core Functions:

- Conducting audits to support legislative oversight and public accountability.
- Making recommendations to foster management improvements in process, compliance, and control.
- Assisting the Audit Committee in its oversight and coordination of the annual financial audit by managing the City's contract for financial audit services.

Summary of Operations

Under direction of the City's Audit Committee, the City Auditor conducts audits of whether City activities and programs comply with applicable laws and regulations, achieve intended results and benefits, use resources economically and efficiently, and operate with adequate systems of internal control. The office provides objective information and recommendations through audit reports, memoranda, and presentations. Audit topics are selected through risk assessment, City Council requests, and management requests; topics may also include prospective analyses of proposed legislation and policies. Audit recommendations address safeguarding assets, streamlining processes, revenue collection, contract management, monitoring and reporting functions, and compliance.

The Audit Committee includes audit, finance, and management professionals appointed by the Mayor, City Council President, and the City Council as a whole. The committee appoints and supervises the City Auditor, approves the annual audit plan and completed audit reports, and oversees the City's annual financial audit.

The Internal Auditor's Office includes audit staff skilled in performance, information technology, and compliance auditing. Auditors work in teams to set audit objectives and design analysis to meet the objectives, following generally accepted government audit standards. Staff backgrounds include education and experience in business and public administration, public policy analysis, quantitative research methods, management, accounting, social sciences, law, and information technology. Staff members hold professional certifications in internal auditing, government auditing, information systems auditing, and public accounting.

FY2012 Accomplishments

- *Performance Audits:*
  Atlanta Fire Rescue Staffing (October 2011)
  Tax Allocation Districts (May 2012)
- *IT & Compliance Audits:*
  Fleet Inventory Returns (October 2011)
  IT General Controls, Aviation (November 2011)
  Continuous Auditing, Duplicate Payments (May 2012)
- *Follow-up on Previous Recommendations:*
  Information Technology (April 2012)
  Finance and Police (May 2012)
- *Audit Committee Assistance:*
  Manage financial audit contract and transition between audit firms
- *National Recognition:*
  Association of Local Government Auditors' Knighton Award, 2011 Best Performance Audit by medium-size audit organizations, for *Municipal Court Operations*

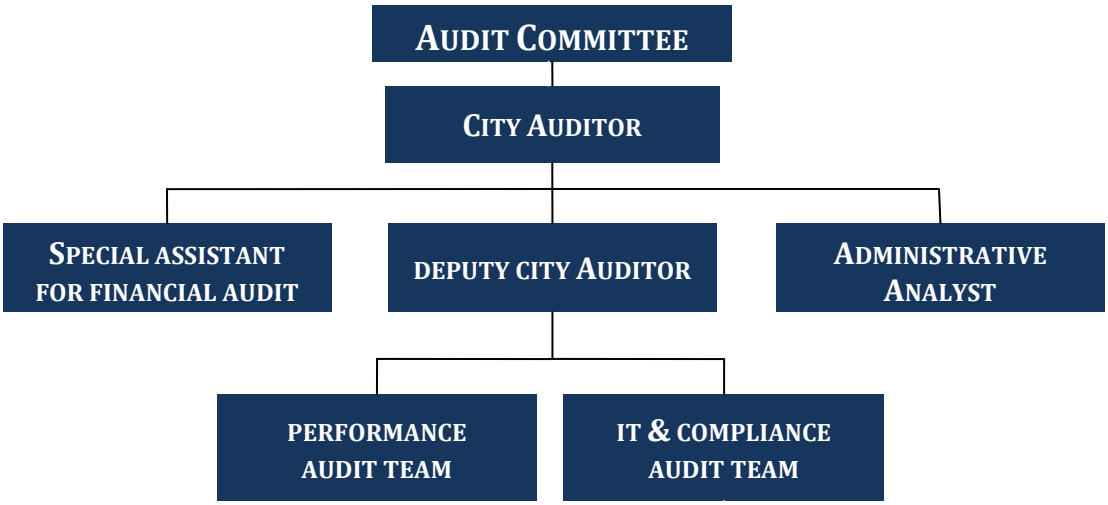
FY2013 Adopted Program Highlights:

- *Complete audits in progress:*
  DWM Financial Model
  E911 Operations
  Atlanta Workforce Development Agency (City Council request)

- *Start planned audits:*
  City Arborist (City Council request)
  Police Grants
  Workers' Compensation Contract
  ParkAtlanta Contract
  Aviation Parking System Contract
- Expand Continuous Audit project and follow-up on previous recommendations
- Continue Audit Committee Assistance with financial audit and best practice research

ORGANIZATIONAL CHART

Internal Auditor's Office




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FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$883,388	$893,048	$919,233	Salaries, Regular (Full Time)	$927,110	$7,877
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$82,608	$102,945	Salaries, Extra Help	$108,902	$5,957
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$35,744	$33,261	$19,029	Pension - General	$12,205	($6,824)
$0	$0	$0	Pension - Police	$0	$0
$46,945	$50,726	$50,124	Defined Contribution	$52,617	$2,492
$0	$0	$0	Workers' Compensation	$0	$0
$81,029	$97,363	$98,958	Other Personnel Costs	$99,519	$561
$1,047,106	*$1,157,006*	*$1,190,289*	*TOTAL PERSONNEL*	*$1,200,353*	*$10,064*
			OTHER EXPENSES		
$71,396	$42,638	$1,517,399	Purchased Services	$1,517,399	$0
$23,359	$16,699	$21,107	Supplies	$21,107	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$1,858	$1,662	$4,499	Other Costs	$4,499	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($29,283)	Reserves	$0	$29,283
$0	$0	$0	Other Financing Uses	$0	$0
$96,613	*$60,999*	*$1,513,722*	*TOTAL OTHER EXPENSES*	*$1,543,005*	*$29,283*
$1,143,719	**$1,218,005**	**$2,704,011**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$2,743,358**	**$39,347**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$82,541	$137,967	$669,353	Airport Revenue Fund	$670,110	$757
$864,275	$910,104	$1,365,305	General Fund	$1,399,542	$34,237
$196,903	$169,933	$669,353	Water and Wastewater Revenue Fund	$673,706	$4,353
$1,143,719	**$1,218,005**	**$2,704,011**	**TOTAL EXPENSES**	**$2,743,358**	**$39,347**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
11	11	11.49	FULL TIME EQUIVALIENT	11.00	-0.49


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FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$68,838	$114,475	$155,270	Salaries, Regular (Full Time)	$157,609	$2,339
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$26,891	Salaries, Extra Help	$27,904	$1,013
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$2,062	$1,936	Pension - General	$2,075	$139
$0	$0	$0	Pension - Police	$0	$0
$4,130	$6,485	$8,805	Defined Contribution	$8,945	$140
$0	$0	$0	Workers' Compensation	$0	$0
$4,388	$9,601	$19,680	Other Personnel Costs	$16,806	($2,874)
$77,356	*$132,624*	*$212,581*	*TOTAL PERSONNEL*	*$213,338*	*$757*
			OTHER EXPENSES		
$3,624	$4,998	$452,373	Purchased Services	$452,373	$0
$1,561	$345	$3,566	Supplies	$3,566	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$833	Other Costs	$833	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$5,186	*$5,343*	*$456,772*	*TOTAL OTHER EXPENSES*	*$456,772*	*$0*
$82,541	**$137,967**	**$669,353**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$670,110**	**$757**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$82,541	$137,967	$669,353	Airport Revenue Fund	$670,110	$757
$82,541	**$137,967**	**$669,353**	**TOTAL EXPENSES**	**$670,110**	**$757**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
1	1	2.36	FULL TIME EQUIVALIENT	1.87	-0.49

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$2,339	Increase due to personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$1,013	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$139	Increase due to personnel salary adjustments
Pension - Police	$0	
Defined Contribution	$140	Increase due to personnel salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	($2,874)	Increase due to group health rate increase rising by 5%
TOTAL PERSONNEL	*$757*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$757**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$757	
TOTAL EXPENSES	**$757**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	-0.49	Decrease due to spit funding adjustment

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$681,487	$641,786	$608,693	Salaries, Regular (Full Time)	$611,893	$3,200
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$82,608	$45,567	Salaries, Extra Help	$49,498	$3,931
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$17,536	$29,136	$15,157	Pension - General	$8,055	($7,102)
$0	$0	$0	Pension - Police	$0	$0
$37,898	$36,359	$32,515	Defined Contribution	$34,727	$2,212
$0	$0	$0	Workers' Compensation	$0	$0
$61,481	$68,062	$63,194	Other Personnel Costs	$65,907	$2,713
$798,401	*$857,952*	*$765,127*	*TOTAL PERSONNEL*	*$770,081*	*$4,954*
			OTHER EXPENSES		
$44,284	$35,117	$612,653	Purchased Services	$612,653	$0
$19,732	$15,374	$13,975	Supplies	$13,975	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$1,858	$1,662	$2,833	Other Costs	$2,833	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($29,283)	Reserves	$0	$29,283
$0	$0	$0	Other Financing Uses	$0	$0
$65,874	*$52,153*	*$600,178*	*TOTAL OTHER EXPENSES*	*$629,461*	*$29,283*
$864,275	**$910,104**	**$1,365,305**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,399,542**	**$34,237**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$864,275	$910,104	$1,365,305	General Fund	$1,399,542	$34,237
$864,275	**$910,104**	**$1,365,305**	**TOTAL EXPENSES**	**$1,399,542**	**$34,237**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
8	9	7.26	FULL TIME EQUIVALIENT	7.26	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$3,200	Increase due to personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$3,931	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($7,102)	Decrease due to participant changing plans
Pension - Police	$0	
Defined Contribution	$2,212	Increase due to participant changing plans
Workers' Compensation	$0	
Other Personnel Costs	$2,713	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$4,954*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$29,283	Increase due to restoration of FY12 Budget reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$29,283*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$34,237**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$34,237	
TOTAL EXPENSES	**$34,237**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$133,064	$136,786	$155,270	Salaries, Regular (Full Time)	$157,609	$2,339
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$30,487	Salaries, Extra Help	$31,500	$1,013
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$18,209	$2,062	$1,936	Pension - General	$2,075	$139
$0	$0	$0	Pension - Police	$0	$0
$4,916	$7,882	$8,805	Defined Contribution	$8,945	$140
$0	$0	$0	Workers' Compensation	$0	$0
$15,161	$19,700	$16,084	Other Personnel Costs	$16,806	$722
$171,350	*$166,430*	*$212,581*	*TOTAL PERSONNEL*	*$216,934*	*$4,353*
			OTHER EXPENSES		
$23,488	$2,524	$452,373	Purchased Services	$452,373	$0
$2,066	$979	$3,566	Supplies	$3,566	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$833	Other Costs	$833	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$25,554	*$3,503*	*$456,772*	*TOTAL OTHER EXPENSES*	*$456,772*	*$0*
$196,903	**$169,933**	**$669,353**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$673,706**	**$4,353**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$196,903	$169,933	$669,353	Water and Wastewater Revenue Fund	$673,706	$4,353
$196,903	**$169,933**	**$669,353**	**TOTAL EXPENSES**	**$673,706**	**$4,353**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
2	1	1.87	FULL TIME EQUIVALIENT	1.87	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AUDIT

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$2,339	Increase due to personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$1,013	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$139	Increase due to personnel salary adjustments
Pension - Police	$0	
Defined Contribution	$140	Increase due to personnel salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	$722	Increase due to group health rate increase by 5%
TOTAL PERSONNEL	*$4,353*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$4,353**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$4,353	
TOTAL EXPENSES	**$4,353**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

AVIATION

Mission Statement

The mission of the Department of Aviation is to provide the Atlanta region a safe, secure and cost-competitive gateway to the world that drives economic development and operates with the highest level of efficiency, while exercising fiscal and environmental responsibility.

Core Functions:

- Provide a safe, secure, and efficient airport
- Provide excellent customer service rated "Best-in-Class" that delivers the ultimate customer experience
- Manage and preserve the Airport's financial health ensuring a debt service coverage ratio of at least 1.5

Summary of Operations

Hartsfield-Jackson Atlanta International Airport (ATL) is the "World's Busiest Airport" handling over 90 million incoming and outgoing passengers aboard more than 920,000 aircraft operations. It is the principle air carrier airport servicing both Georgia and the Southeastern United States. The Airport occupies a 4,750-acre site in Clayton and Fulton counties, approximately ten miles south of downtown Atlanta. It also serves as a primary transfer point in the national air transportation system as it is a major hub for Delta Air Lines, Inc., Southwest Airline, and AirTran Airways. This has resulted in a large number of destination offerings to and from Atlanta relative to other similarly-sized metropolitan areas. With an annual economic impact of more than $32.6 billion to the metro-Atlanta area, it is one of the single-largest economic generators in the Southeastern United States.

The City of Atlanta's Department of Aviation (DOA) is responsible for operating ATL. Each day more than 10% of the nation's air travelers utilize the Airport, causing many experts to consider ATL as the most important transportation node in the United States and perhaps the world. As such, the continued safe and efficient functioning of ATL is of critical importance to city, state, and even national interests. It is the DOA's responsibility to ensure that this is accomplished in a manner that achieves maximum efficiency while ensuring that passengers passing through the Airport enjoy the best possible experience in air travel.

ATL operates 24 hours per day, 365 days per year. The DOA alone employs 582 full-time employees, as well as 240 firefighters and 183 police officers. This does not include over 58,000 airline employees, concessionaires, contractors, and other professionals whose expertise and professionalism facilitate an average of 2,500 aircraft operations per day. So effective are these collective efforts, that for the seventh consecutive year (as of 2009), ATL was recognized for Excellence in Efficiency by the Air Transport Research Society. In 2009, it was named the "Most Efficient Airport in North America."

All of this is difficult enough on a day when everything goes right, but over one-hundred times per year, events occur at ATL that are outside of the realm of business-as-usual and require immediate, thorough, and professional action by the DOA's employees in order to keep the world's busiest airport up and running. These are called "irregular operations" and can take the form of severe weather, aircraft emergencies, or security breaches (up to and including terrorist actions). The DOA must ensure that the Airport has adequate resources available, both in personnel and materials, to deal with these situations as they arise. Otherwise, airline performance declines, and the reverberating effects are felt throughout the US air transportation system and the world.

Divisions/Offices Descriptions

The Office of the General Manager provides strategic direction for the Department and oversees the operations of the airport. The office facilitates the Airport's goal of being a premier airport by providing support services to all units within the Department of Aviation. Personnel

administration, training and development, and customer service programs to include Host Volunteers are directed from the office. The office also oversees the development, coordination, and review of contracts, the procurement of products and services, and the day-to-day office operations.

Human Resources/ Training, Safety & Organizational Development leads the Department's strategic initiative of building a high performance organization. The division has two business units which have differing, though complimentary, areas of responsibility. The team focuses on the mission of operational excellence and efficiency, while simultaneously implementing programs that allow for the professional and personal growth and the preparation of DOA's talent for greater leadership roles. HR/TSOD works on the development and implementation of employee engagement initiatives. However, to fully optimize the workforce, each unit's functionality is highlighted separately to emphasize the scale and magnitude of the *Integrated Talent Management System* (ITMS) and the ongoing change in employee engagement programs. The interdependence of HR/TSOD is understood and requires the full cooperation of all team members in order to be successful. In a competitive marketplace where world-class talent is heavily recruited, talent management is the primary driver of organizational success. Broadly defined, talent management is the implementation of integrated strategies or systems designed to increase workplace productivity and effectiveness with improved processes for attracting, developing, retaining, and utilizing people with the required skills and aptitude to meet current and future business needs.

Marketing & Stakeholder Engagement Division helps the Airport to execute its mission by clearing the path for effective, uninterrupted operations. Its functions include government & community engagement, public/media relations, web and organizational communications and marketing & international engagement. The division monitors legislative action on the federal, state, and local levels and establishes engaging relationships with respective policy makers. Further, it manages the Partner in Education program and other meaningful initiatives that impact the community. The division also manages media relations and the communications function to promote, maintain, and enhance the positive image and reputation of the City and the Airport. Additionally, this division protects and enhances the Airport brand and serves as the information clearinghouse for international delegations.

The Office of Finance and Administration is responsible for the proper accounting, budgeting, financial analysis, cash management, financing of the Airport's capital program, and financial risk management for the Department of Aviation. To accomplish this, the office is divided into four divisions: Accounting; Treasury; Financial Analysis, Budgeting, & Risk Management; and Procurement & Contracts. Each of these business units performs a unique function that seeks to ensure sound financial management, solid financial health, and strict adherence to the City's policies and procedures regarding the procurement of goods and services. Additionally, a consultant team reports to the CFO that manages the Airport's capital financing and cost accounting.

The Information Services Division provides the leadership and vision for the implementation of technology at the Department of Aviation. The division sets technological and platform standards as well as guides the priorities of the various divisions and individuals involved in the promotion and use of technology throughout the Department. The team is responsible for coordinating and managing all Information Systems Development (ISD) efforts, requirements, and processes & procedures. In addition, it further develops and implements the intranet/ internet/extranet-focused infrastructure requirements.

The Internal Audit Division is an independent business unit established within the Department of Aviation to examine and evaluate its activities as a service to senior management. The objective of internal auditing is to assist members of the Department in the effective discharge of their responsibilities. The division is responsible for examining and evaluating the adequacy and effectiveness of the Department of Aviation's internal control systems, risk management systems, and governance practices. Internal Audit provides independent assessments and appraisals of activities and work to promote a control-conscious, proactive risk management environment.

The Bureau of Planning & Development is divided into six functional units. These units

include Executive, Project Development, Facility Management, Planning & Environmental, Asset Management & Sustainability, and Project Management. The bureau identifies and implements the Department's capital improvement plan as well as its renewal and replacement plan. It also provides department-wide planning, environmental services, and facilities management. Overall, the bureau classifies its activities as either capital or operating. Its capital activities include the delivery of major projects (both buildings and other infrastructure such as runways). The Department's operating activities are characterized by administration, grants management, general planning, infrastructure management, engineering, and the management of the Noise Program.

The Bureau of Commercial Development is responsible for: (1) optimizing aeronautical and non-aeronautical revenues through asset management strategies; (2) overseeing customer service programs and initiatives that will deliver our vision "to be the world's best airport by exceeding customer expectations"; (3) leading the development of new passenger and cargo service to ATL; (4) leading the division's business development efforts to enhance and attract new and innovative products and services to ATL; and (5) managing all airline and property leases. Commercial Development is comprised of four business units: Concessions, Properties & Airline Affairs, Innovations and New Business Development, and Customer Service.

The Bureau of Operations, Maintenance, & Security responds to a wide variety of dynamic and challenging situations each day to ensure the safe, secure, and efficient operation of Hartsfield-Jackson 24-hours per day, seven days per week. It is the DOA's primary organization responsible for ensuring seamless adherence to regulations and other mandates necessary to maintain the Airport's operating certificate. It consists of six functional business units within the Department of Aviation and maintains operational control over the portions of the City of Atlanta Police and Fire Departments which are dedicated to supporting the airport.

- The Operations unit at ATL consists of two business units (Airside Operations and Landside Operations) staffed by a team with the knowledge, competencies, and skills necessary to ensure the safe, secure, and efficient operation of the Airport. They develop, implement, and evaluate actions and programs to comply with the mandates for a Category X commercial airport operator
- The Maintenance unit keeps the airport runways, taxiways, roadways, and support facilities safe and operational. It ensures that the runways' navigational aids work properly and that all 37 support facilities are maintained. The Maintenance unit also oversees the maintenance and repair of roadway lights, conducts daily inspections of the airfield to ensure that navigational signs and airfield lights are repaired, and inspects more than 10,000 lights in parking decks, parking lots, and walkways. Additionally, the maintenance unit provides sewage systems maintenance, daily inspecting all area drains and curb inlets throughout the Airport
- The Security unit is structured to provide operational, strategic, and tactical-level security mandate requirements. It performs the following vital security services to airlines, tenants, and airport users: Background checks; security awareness training; access media; vehicle permits and decals; security access control system; physical security; compliance and enforcement; guard services contract; and public safety systems contract
- The APM unit performs recurring strategic and operational functions supporting the underground Plane Train system transiting between all concourses and an aboveground ATL SkyTrain providing service between the Rental Car Center (RCC), Georgia International Convention Center (GICC)/Gateway Center Hotel and Office Complex, and the Central Passenger Terminal Complex (CPTC)
- The Ground Transportation (GT) unit is responsible for providing safe, efficient, and comfortable ground transportation options to the traveling public with an emphasis on customer service excellence. It performs both administrative and regulatory functions pursuant to City of

Atlanta and state of Georgia requirements for commercial ground transportation operators within the state of Georgia and Hartsfield-Jackson Atlanta International Airport
- The Centralized Command & Control Center (C4) houses the Airport Operations Center (AOC) for day-to-day operations and Emergency Operations Center (EOC) for high-stressed events. It streamlines DOA daily and emergency operations by centralizing the protocol for inputting, processing, coordinating, and analyzing information. The C4 provides airport situational awareness, real-time information about airfield, terminal and landside operations, airport security, and facility resources

Goals and Objectives

Employee Engagement and Satisfaction

The goal is to increase employee engagement survey results 3% per year to achieve 85% engaged results by 2014.

The objectives are:
- Build and support cross-functional teams that are accountable, knowledgeable and empowered to share information as well as seek opportunities for successful participation in programs that are critical to the organization
- Nurture a culture of continuous improvement for our people, our processes, and our execution including fostering an environment that supports diversity, focuses on safety and develops leaders
- Focus on recognition and incentives that drive performance; performance based evaluation process including market-based competitive salaries and intrinsic motivators

Enhance and Deliver Best-in-Class Customer Experience

The goal is to be the highest rated North American hub airport and a top 5 large global airport measured by ACI's ASQ survey by FY 2014.

The objectives are:
- Focus on the organization - Maintain high levels of customer service and satisfaction for our passengers and those that transport or meet/greet them in a safe and secure environment
- Focus on our business partners - Ensure that the airport's focus on efficiency and customer service is supported by the business partners who provide services at ATL
- Focus on our stakeholders – Support the airport's role as an economic generator for the Atlanta metropolitan area, Georgia and the Southeastern United States

Preserve the Airport's Financial Health

The goal is to develop financial plans and practices that ensure debt coverage ratio of at least 1.5, increase annual non-aeronautical revenue 4% annually, and ensure total annual operating expenses to not exceed $5.50 per domestic enplaned passenger to FY 2015.

The objectives are:
- Maintain a long-term financial plan which ensures the department has financial resources to support its operations, its capital development plan and its debt service
- Maximize non-aeronautical revenues to ensure the airport's financial flexibility so goals are achieved and customer service is supported
- Develop employees' domain knowledge of financial health to assist decision making that maximizes value when planning both operational and capital expenditures in order to ensure prudent use of the airport's available funds

FY2012 Accomplishments

Maynard H. Jackson Jr. International Terminal

- Issued $587.8 million in airport revenue bonds for the primary purpose of financing the new Maynard H. Jackson Jr. International Terminal
- Completed the construction of a $100 million extension of The Plane Train into the Maynard H. Jackson Jr. International

Terminal and began testing the integration of the APM systems
- Installed several information technology systems at the new Maynard H. Jackson Jr. International Terminal, including network, wireless, distributed antenna system, security and badge identification systems, flight information displays, baggage handling system, elevator phone system, paging system, AED system and fire alarm monitoring system
- Implemented the online training module for international terminal orientation, enabling users to register for courses online via the calendar, access course content, take assessments and run reports, as required
- Implemented the international terminal website (www.atlanta-airport.com/internationalterminal/), which provides important information to international passengers, tenants and stakeholders

Safety and Security

- Secured a mobile command vehicle, equipped with state-of-the-art communications equipment that will improve responses to incidents and will serve as the backup center if the C4 facility loses power or communication ability
- Launched a security awareness campaign, training more than 400 airport employees
- Partnered with on-site Airport parking lots and rental car companies to provide proactive, high-visibility patrols, resulting in a 9 percent reduction in larcenies from vehicles and 3 percent reduction in auto thefts
- Began proactive, high-visibility patrols inside the terminals, with officers on T3 patrols and K-9 units, to deter baggage thefts, shopliftings and other thefts, resulting in an 8 percent reduction in larcenies
- Received a perfect rating, with zero discrepancies, after the annual Federal Aviation Administration airport certification inspection, which examines various operational areas

Customer Service

- Completed customer service training for 4,397 Airport employees
- Achieved a 78 percent overall satisfaction score and a 78 percent score for courtesy and helpfulness of Airport staff on the ACI-ASQ Customer Satisfaction Survey (the highest scores since the survey began). Received the Urban Ag Council's Grand Award (statewide recognition) for the floral clock installed on the Airport's roadway

Talent Management

- Completed recruitment and selection for all positions supporting the Maynard H. Jackson Jr. International Terminal
- Completed Phase I of the talent management system, which automates the performance management process and enables employees to review their files

Efficiency and Financial Stability

- Received strong credit ratings of A+, A1 and A+ from Standard & Poor's, Moody's and Fitch rating agencies, respectively, as well as a "stable outlook" designation from each of those agencies
- Issued $350 million in commercial paper notes to finance or refinance a portion of the costs of the capital improvement plan and the international terminal and the refunding of interest on outstanding notes and the funding of the debt service reserve account
- Issued $525 million in airport revenue bonds to refund Series 2003 variable-rate demand bonds and $440.4 million to refund Series 2000-A, 2000-B and 2000-C bonds, enabling the Department of Aviation to restructure its debt and to decrease exposure to interest rate volatility and the amount of annual debt service payments
- Began implementing a business improvement plan for the Finance and Accounting division, resulting in the nearly 100 percent completion of process and procedure documentation for all revenue activities and of the effort to

ensure that Oracle is the system of record for construction
- Implemented in-car advertising on The Plane Train, generating nearly $500,000 in new non-aeronautical revenue for the Department of Aviation
- Implemented new payment center deposit/billing procedures for badging process and began accepting major credit cards (Visa or MasterCard)
- Obtained a third-party vendor for EMS collection
- Identified $500,000 of unbilled revenue or contract overpayments

Business Development

- Completed the solicitation process for 126 food and beverage locations and 25 retail locations
- Created opportunity for qualified small and local businesses through specific packages for food and beverage, retail, sleep units and spas
- Welcomed Qatar Airways, which began twice-weekly all-cargo service at Hartsfield-Jackson in November 2011, for an estimated economic impact of between $12 million and $16 million on metro Atlanta and the Southeast
- Was named one of three finalists for Cargo Airport of the Year by *Air Cargo World*
- Launched www.Atlantacargo2012.com in preparation for Atlanta's hosting the 2012 TIACA Air Cargo Forum in October 2012
- Completed a land purchase/sale agreement with Jacoby Development, facilitating the relocation of Porsche headquarters to the old Ford plant location
- Finalized all AirTran Airways, Atlantic Southeast Airlines and all non-hub lease extension agreements for the Central Passenger Terminal Complex (CPTC)
- Completed the purchase of the Toffie Terrace facility through a facilitated lease with the U.S. Department of Agriculture to build a new inspection facility

Capital Development

- Completed the Atlanta Metropolitan Aviation Capacity Study, Phase II, which concluded that a second airport is not economically feasible at this time
- Completed a Central Passenger Terminal Complex facility condition assessment in cooperation with the airlines and Atlanta Airlines Terminal Corp. (AATC)
- Completed the design for upgrades to accommodate the A380 and improvements to the Airport inbound roadways
- Completed the renovations and upgrades to Fire Station 32
- Completed the asbestos abatement and structural demolition of Wynterbrook Apartments
- Completed the site preparation for the Runway 27R extension
- Selected a master plan consultant and kicked off the master plan project
- Coordinated with the Federal Aviation Administration (FAA) on the Jacoby land acquisition
- Completed planning for Boeing 747-8 airfield compatibility

Sustainability

- Created an Asset Management and Sustainability Division and completed Aviation's first sustainable management plan
- Issued notice to proceed with installation for the energy-saving lighting project, which will save $500,000 annually in energy and materials, provide more uniform distribution of parking garage lighting and improve customer safety
- Purchased the first 18 compressed natural gas (CNG) shuttle buses for the Airport parking operation
- Purchased the first electric shuttle carts to transport customers to and from the north and south economy parking lots, eliminating the need for gasoline-powered carts and supporting the Airport's goal to be greener

Technology and Innovations

- Upgraded the wireless carrier telecom room to accommodate 4G technology for the Airport and the international terminal
- Completed the first phase of Google Maps indoor navigation, which paves the way for smartphone-based wayfinding at the Airport
- Upgraded The Plane Train automatic train control (ATC) system from analog to digital "CITYFLO 550," the culmination of a three-phase, four-year project totaling $40 million
- Implemented the concessions coupon offer feature, which provides coupons to customers who scan QR codes with their smartphones

FY2013 Adopted Program Highlights

Maynard H. Jackson Jr. International Terminal

- Complete construction and open the Maynard H. Jackson Jr. International Terminal for operation (May 2012)
- Complete the build-out and opening of the concessions program for food and beverage and retail at the international terminal (May 2012)
- Complete the major security-related tasks associated with the opening and operation of the international terminal (May 2012)

Safety and Security

- Test the response and recovery efforts of the Airport's first responders during the triennial emergency response drill known as Big Bird, which also will test the emergency procedures for the Maynard H. Jackson Jr. International Terminal (April 2012)
- Complete the assessment of guard booths to plan upgrades, including new infrastructure and technological improvements (June 2012)
- Recertify all Airport firefighters in aircraft rescue and firefighting and emergency medical services (Dec. 31, 2012)
- Decrease the number of Part 1 crimes by 5 percent, compared with the number reported (268) in calendar year 2011 (Dec. 31, 2012)

Customer Service

- Establish the Airport's first cell phone lot (Feb. 2012)
- Ensure that an additional 4,000 Airport employees attend customer service training (June 2013)
- Achieve an average score of 85 percent on the mystery shoppers' survey (June 2013)
- Increase and maintain an average score of 80 percent on the ACI-ASQ Customer Satisfaction Survey (June 2013)

Talent Management

- Design and implement an Airport leadership development program (Jan. 2013)
- Increase the employee engagement survey score from 74 percent to 77 percent (May 2013)
- Strengthen the employee retention program through Thanks program and career development (Sept. 2012)
- Design and implement an employee safety awareness program (Sept. 2012)
- Develop and implement the second phase of the talent management system, the career development plan module (Dec. 2012)

Financial Stability

- Issue $553 million in airport revenue bonds for new projects ($173.3 million); funds to redeem outstanding commercial paper notes ($286.7 million); and funds for debt service reserves, capitalized interest and cost of issuance ($93 million) (April 2012)
- Retire $8.3 million of the 2004-E passenger facility charge (PFC) auction rate security bonds with grant funds from the Federal Aviation Administration, enabling the Department of Aviation to decrease exposure to interest rate volatility and to reduce overall debt service (March 2012)
- Conduct audits that focus on the key risk areas of the Airport and its business partners (Ongoing)

- Implementation of a Business Improvement Plan related to our Finance and Accounting organization and functions. Tasks will include, but are not limited to:
    - Improved cash handling and revenue recognition procedures for Ground Transportation and Security (Throughout the year)
    - Nearly 100% completion of process and procedure documentation for all revenue activities at the Airport (Throughout the year)
    - Nearly 100% completion of the Projects and Grants exercise to ensure Oracle is the system of record for Construction in Process, and all other project-specific items. (Throughout the year)

Business Development

- Complete the solicitation, evaluation and execution of an RFP for a new travel plaza (March 2013)
- Solicit and implement a new advertising management contract. (Pending Administration approval)
- Establish a new food court adjacent to Concourse T north (June 2013)
- Add two new carriers to the network by courting prospective air carriers from Asia, Latin America and the Middle East via conferences and visits (June 30, 2013)
- Host the 50th anniversary of TIACA's Air Cargo Forum at the Georgia World Congress Center (Oct. 2012)
- Develop a welcome center at the west crossover in partnership with the Atlanta Convention and Visitors Bureau and the Georgia Department of Economic Development (June 30, 2013)
- Sell the Mountain View property to the Georgia Department of Transportation/Clayton County and sell or develop the Wynterbrook parcel (Dec. 2012)
- Close the non-master land sale to College Park (Pending)
- Ensure that appropriate actions are taken to extend the parking management contract for two consecutive years (October 2012)

Capital Development

- Complete the renovation of Fire Station 35 (June 2012)
- Complete the construction of the Runway 27R extension (Nov. 2012)
- Complete the upgrades to accommodate the A380 (Phase I: Dec. 2012. Phase II: June 2013)
- Complete the design/build procurement for the U.S. Department of Agriculture plant inspection station and complete the design (Procurement: August 2012. Construction: July 2013)
- Complete the K-9/Explosive Ordnance Disposal office and kennel facility (May 2012)
- Conduct first-year activities as part of the new Airport master plan, including scoping, inventory, forecasts and facility requirements (June 2013)
- Complete the planning of and preliminary design for improvements to T North (April 2013)

Sustainability

- Complete several noise-insulation property improvements, including at Garden Court Apartments, St. John's Parish Church and Hendrix Elementary School (March 2012)
- Approximately $15 million additional noise insulation improvements (various stages of construction) to multi-family and single family residences primarily in College Park, East Point and unincorporated Fulton County (June 2013)
- Complete new noise-exposure maps and update the noise compatibility program (March 2012)
- Complete an assessment of environmental vulnerability (Dec. 2012)
- Begin the implementation of the sustainable master plan, including stakeholder engagement and education efforts, development of a zero-waste plan, development of a green construction manual, determining feasibility of an on-airport energy park, development of a

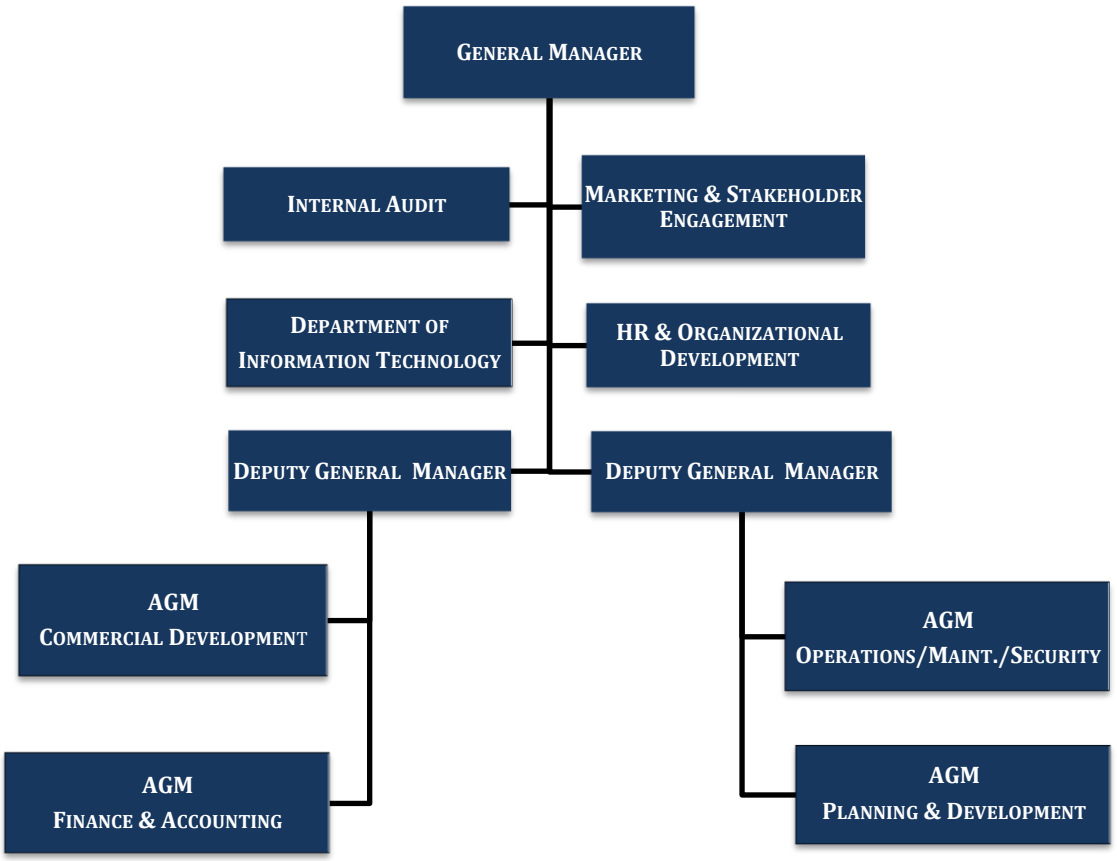
comprehensive energy-management plan and installation of infrastructure for electric vehicle charging units (June 2013)
- Implement the next phase of asset management initiatives, including selected annual facility assessments, continued field verification of assets in the asset management database and development of an enterprise asset management system (June 2013)
- Complete the Better Building Challenge assessments (July 2012)

Technology and Innovations

- Upgrade the Airport's distributed antenna system to provide passengers with 4G cellular technology (December 2012)
- Implement new common-use self-service kiosks for passenger check-in at the rental car center (May 2012)
- Implement an interactive voice response system to provide automated responses to passengers' questions about the Airport (May 2013)
- Provide the end user with self-service, real-time collaborative solutions, including self-service teleconferencing and integration with email, telephone and MS Office (January 2013)
- Implement the multilingual feature — with at least four major foreign languages — on the Airport website (June 2012)
- Develop and publish an iPhone app with real-time flight information, wait times and concessions information (October 2012)
- Implement an online parking reservation system for customers (May 2013)
- Launch an Airport-branded Wi-Fi program to provide lower-cost Internet access for passengers (August 2012)
- Launch dynamic/interactive directories at Hartsfield-Jackson (May 2012)
- Deploy automated people counter systems on the ATL SkyTrain and The Plane Train (project cost: $550,000) (Dec. 2012)
- Complete the upgrade of The Plane Train communications system by December 28 (project cost: $4 million) (Dec. 2012)

Organizational Chart

Department of Aviation



PERFORMANCE METRICS

Aviation

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Merit and Excellence				
Customer satisfaction with the Airport	74.0%	75.0%	75.0%	77.0%
Fiscal stability				
Bond Coverage Factor	1.69	2.30	1.87	1.66
Airport parking revenue (in millions)	$95.6MM	$114.4MM	$113.9MM	$114.2MM
Airport concessions revenue (in millions)	$103.9MM	$108.4MM	$115.1MM	$126.6MM
Economic development				
# of passengers traveling through Airport (millions)	88.4MM	86.0MM	93.5MM	95.2MM
Cargo volume (in metric tons)	621,921	669,190	685,919	703,068

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AVIATION

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$26,323,864	$26,273,461	$28,714,550	Salaries, Regular (Full Time)	$28,509,002	($205,548)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$288,306	$159,290	$542,000	Salaries, Extra Help	$625,544	$83,544
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,058,321	$1,203,435	$982,530	Overtime	$965,630	($16,900)
$0	$0	$0	Pension - Fire	$0	$0
$4,803,334	$4,216,774	$3,117,575	Pension - General	$3,355,876	$238,301
$17,238	$3,692	$0	Pension - Police	$0	$0
$795,760	$783,195	$895,888	Defined Contribution	$882,951	($12,937)
$145,898	$68,566	$113,402	Workers' Compensation	$113,402	$0
$3,585,635	$4,003,563	$4,440,477	Other Personnel Costs	$5,781,399	$1,340,922
$37,018,356	*$36,711,975*	*$38,806,421*	*TOTAL PERSONNEL*	*$40,233,803*	*$1,427,382*
			OTHER EXPENSES		
$65,252,109	$67,619,463	$82,261,741	Purchased Services	$94,091,879	$11,830,138
$9,906,377	$10,298,421	$15,677,246	Supplies	$15,204,660	($472,586)
$364,092	($1,669)	$0	Capital Outlays	$150,000	$150,000
$1,465,887	$1,402,052	$1,631,172	Interfund/Interdepartmental Charges	$1,671,955	$40,783
$1,617,015	$5,534,027	$5,528,626	Other Costs	$3,526,203	($2,002,423)
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$78,605,480	*$84,852,293*	*$105,098,785*	*TOTAL OTHER EXPENSES*	*$114,644,697*	*$9,545,911*
$115,623,836	**$121,564,268**	**$143,905,206**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$154,878,500**	**$10,973,293**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$115,623,836	$121,566,518	$143,905,206	Airport Revenue Fund	$154,878,500	$10,973,293
$115,623,836	**$121,566,518**	**$143,905,206**	**TOTAL EXPENSES**	**$154,878,500**	**$10,973,293**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
550	506	538.00	FULL TIME EQUIVALIENT	523.00	-15.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF AVIATION

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($205,548)	Decrease due to Human Resources Consolidation/Reorganization and salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$83,544	Increase due to Internship program and coverage for security
Salaries, Extra Help Sworn	$0	
Overtime	($16,900)	Decrease in overtime due to adequate and properly staffing levels
Pension - Fire	$0	
Pension - General	$238,301	Increase due to pension rate adjustment
Pension - Police	$0	
Defined Contribution	($12,937)	Decrease due to salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	$1,340,922	Increase due to increased group health rate rising by 5%
TOTAL PERSONNEL	*$1,427,382*	
OTHER EXPENSES		
Purchased Services	$11,830,138	Increased by $5MM parking contract, $2MM Public Safety contract, $3.7MM security & other contracts
Supplies	($472,586)	Decrease due to Art reclassed from supplies to fixed assets offset by increased Utility costs
Capital Outlays	$150,000	Increase due to Art reclassed from supplies to fixed assets
Interfund/Interdepartmental Charges	$40,783	Increase due to motor and fuel rising costs for repair & maintenance
Other Costs	($2,002,423)	Decrease due to decrease in annual property taxes and General Manager contingency account
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$9,545,911*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$10,973,293**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$10,973,293	
TOTAL EXPENSES	**$10,973,293**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	-15.00	Decrease due to Human Resources Consolidation and Reorganization

CORRECTIONS

Mission Statement

The Atlanta Department of Corrections' mission is to protect the public while striving for excellence through exemplary customer service, and promoting community involvement.

Core Functions

- Public Safety
- To provide care, custody and control all inmates incarcerated

Summary of Operations

The Department's mission is carried out by professional and dedicated employees whose responsibilities include transporting and managing offenders, counseling and providing medical care for hundreds of detainees processed into the facility from all law enforcement agencies in the Atlanta metropolitan area, Municipal Court and Grady Detention. In an effort to increase youth awareness about the importance of making quality life decisions, staff provides tours of the facility to at-risk youth.

Divisions/Offices Descriptions

Office of the Chief Manages functions associated with background investigation, department accreditation; Office of Professional Standards and inspections. This office is also responsible for administrative and support services for the department as a whole, including Media/community relations and information technology.

Detention Division Responsible for the security and care of persons arrested in the City and awaiting pretrial court proceedings or trial, and those persons convicted of ordinance and misdemeanor offenses and sentenced to serve time. The office manages the custody of prisoners during proceedings in the respective courts and during visits or stays in health facilities. Additionally, inmate services and programs, substance abuse programs, literacy training, the inmate grievance and complaint system are overseen by this division. The Office of Detention Facilities is also responsible for boarding federal and state inmates awaiting arraignment, trial, sentencing, and transportation and/or deportation adjudication in other jurisdictions.

Administration Services Division Responsible for managing functions associated with staff recruitment, retention, development and training. This division also provides a variety medical and mental health services, religious programs, the inmate classification system and assessment services for Community Court, as well as Video Court and institutional food services. It is further responsible for EEOC, Workers' Compensation, FMLA, records management, procurement, stores management, budget and accounting, payroll, human resources, personal records and inmate accounts.

Goals

- Ensure the environment of the facility is safe and secure for everyone
- Create community focused partnerships
- Improve our partnerships with the public safety community
- Promote a motivating working environment
- Increase the level of professionalism for all members of the department
- Increase the effectiveness and efficiency of the department's financial and operational management
- Enhance our delivery of timely and responsive customer service

Objectives

- Providing a safe, secure, humane and efficiently managed operation
- Improve community relationships with the focus on enhancing the City of Atlanta's "quality of life"

- Serving as a integral resource supporting law enforcement initiatives thus creating opportunities to enhance public safety
- Creating an environment that encourages effective communication, rewards innovation and responsible risk-taking
- Develop departmental processes that will encourage the highest level of ethics, professionalism and accountability for all personnel
- Ensure sound fiscal and fiduciary responsibility through consistent management of human, capital and plant resources
- Exhibit a standard of customer service before, during and after an encounter that exceeds the expectations of our partners and stakeholders

FY2012 Accomplishments

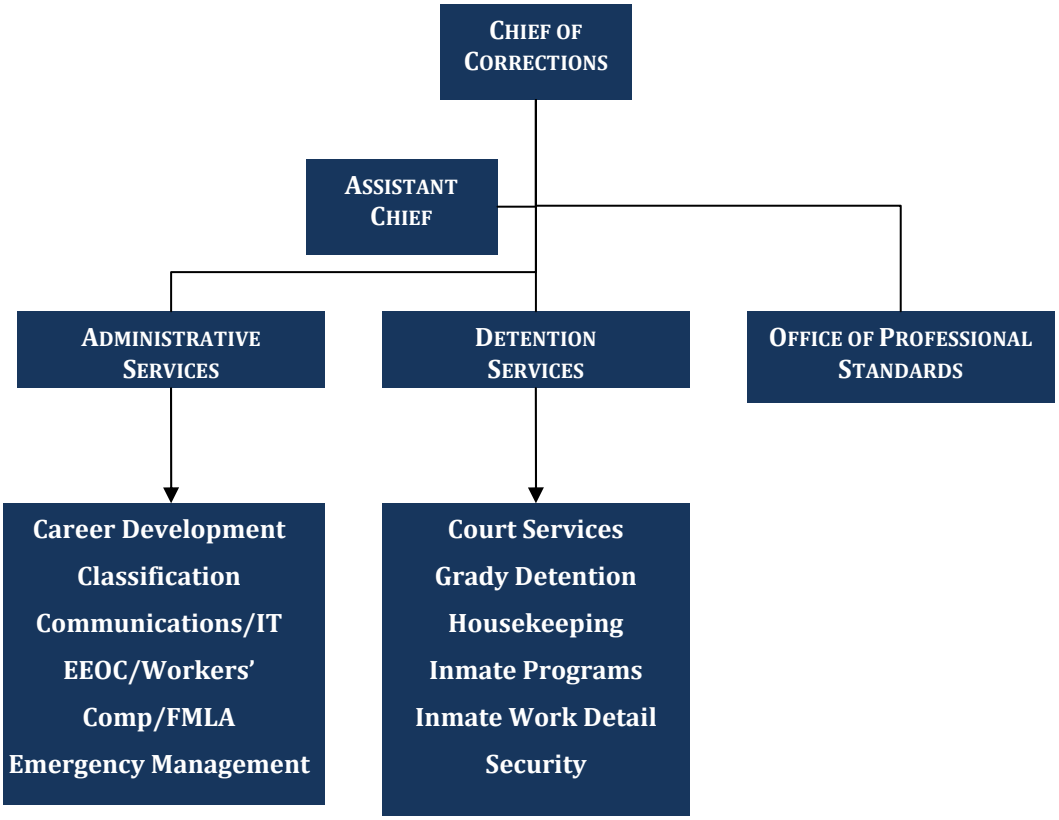
- Expansion of the Inmate Work Detail to six days a week (to include newly formed partnerships with Atlanta Police Dept., Dept. of Public Works, Dept. of Parks and Rec)
- Continuous compliance with the Georgia Crime Information Center (GCIC) audit indicating full compliance
- Continuous compliance with Immigration Customs and Enforcement's monthly audits indicating we are meeting acceptable national correctional standards
- Partnered with Community Court to enhance the Weekend Work Detail
- Partnered with the Department of Parks and Recreation and Joined the Mayor's Graffiti Taskforce
- Completion of 5 year Strategic Plan
- Increased departmental presence by receiving feedback from citizens via community meetings, community clean-up programs, and improved inter-departmental partnerships
- Jr. Corrections Officer Program implemented to give at risk students in the Atlanta Public School System the opportunity to learn the Criminal Justice System by exploring the three branches of public safety
- Youth Development/ Operation Re-direct Re-start jail tours for youth (13 and older)
- Team with existing APS pathways in education to include (Public Policy, Mayor's youth programs, and mentorships.)

FY2013 Adopted Program Highlights

- Implement a facility maintenance work-order process that is integrated with JMS/PCI
- Reengineer facility count to ensure 100% accuracy and get APD back on the street quicker
- Integrate all law enforcement city software programs to enhance and help create positive identification for all those that come in contact with the City of Atlanta Jail, Court, APD, etc.
- Implement $20 per charge bond processing fee (amend current State Law) possible revenue
- Implement $10-$50 booking fee (Create State Law) Possible revenue
- Complete Internal audit of all contracts to reduce spending to include long and short term maintenance agreements
- Partner with Elemental Impact, a division of Zero Waste Zone, as the first jail to participate in ZWZ
- Re-accreditation by American Correctional Association (ACA)

ORGANIZATIONAL CHART

Corrections



PERFORMANCE METRICS

Corrections

PERFORMANCE MEASURE	FY2010 ACTUAL	FY 2011 ACTUAL	FY 2012 TARGET	FY 2013 TARGET
Public Safety				
Total Number of bookings in the Jail	31,884	34,975	36,000	36,000
Average Daily Population of the Jail	531	505	600	600


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF CORRECTIONS

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$1,670,454	$2,161,118	$2,323,372	Salaries, Regular (Full Time)	$2,317,565	($5,807)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$10,892,534	$9,717,210	$10,082,284	Salaries, Sworn	$9,930,853	($151,431)
$0	$19,892	$0	Salaries, Extra Help	$13,565	$13,565
$646	$0	$0	Salaries, Extra Help Sworn	$0	$0
$463,859	$604,603	$650,000	Overtime	$391,902	($258,098)
$1,055	$0	$0	Pension - Fire	$0	$0
$3,984,991	$3,500,613	$2,720,321	Pension - General	$2,777,825	$57,504
$2,966	$6,681	$0	Pension - Police	$0	$0
$42,412	$39,705	$23,256	Defined Contribution	$49,868	$26,612
$215,029	$323,304	$200,105	Workers' Compensation	$200,105	$0
$2,183,286	$2,370,484	$2,585,712	Other Personnel Costs	$2,644,671	$58,958
$19,457,231	*$18,743,610*	*$18,585,051*	*TOTAL PERSONNEL*	*$18,326,354*	*($258,696)*
			OTHER EXPENSES		
$2,474,785	$388,879	$443,158	Purchased Services	$443,158	$0
$1,524,984	$1,748,569	$8,957,151	Supplies	$6,770,884	($2,186,267)
$0	$0	$0	Capital Outlays	$0	$0
$38,803	$51,573	$65,111	Interfund/Interdepartmental Charges	$65,111	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$4,038,572	*$2,189,021*	*$9,465,420*	*TOTAL OTHER EXPENSES*	*$7,279,153*	*($2,186,267)*
$23,495,803	**$20,932,631**	**$28,050,471**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$25,605,507**	**($2,444,964)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$23,495,803	$20,932,631	$28,050,471	General Fund	$25,605,507	($2,444,964)
$23,495,803	**$20,932,631**	**$28,050,471**	**TOTAL EXPENSES**	**$25,605,507**	**($2,444,964)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
296	309	309.00	FULL TIME EQUIVALIENT	313.00	4.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF CORRECTIONS

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($5,807)	Decrease due to Human Resources consolidation/reorganization.
Salaries, Permanent Part-time	$0	
Salaries, Sworn	($151,431)	Decrease due to recruits are paid at lower rate.
Salaries, Extra Help	$13,565	
Salaries, Extra Help Sworn	$0	
Overtime	($258,098)	
Pension - Fire	$0	
Pension - General	$57,504	Increase due to pension rate adjustment.
Pension - Police	$0	
Defined Contribution	$26,612	Increase due to change in employee pension plan contribution.
Workers' Compensation	$0	Decrease due to worker's comp less than anticipated from previous year.
Other Personnel Costs	$58,958	Increase due to group health rate rising by 5%.
TOTAL PERSONNEL	*($258,696)*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	($2,186,267)	Decrese due to DWM projected expenses higher in FY12.
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	Fuel Cost expenses are due to motor and rising cost for repair and maintenance.
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*($2,186,267)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($2,444,964)**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	($2,444,964)	
TOTAL EXPENSES	**($2,444,964)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	4.00	Increase due to 6 added Sergeants positions offset by 3 moved to HR 1 Accreditation Manager.

FINANCE

Mission Statement

To be recognized as the best of class provider of the City of Atlanta's financial leadership, advice, services, policies and processes. To be considered essential in the City's effective implementation of its public services.

On a citywide basis, the Department of Finance serves as a strategic business partner to:

- Establish and maintain sound fiscal policies
- Deliver a clear and accurate picture of the City's current and future financial position
- Improve the effectiveness, efficiency, and integration of the City's business and financial processes
- Proactively report on, analyze, and recommend activities that support the City of Atlanta's continued financial stability
- Protect the City's financial assets and identify and strategically mitigate the City's financial and operation risks
- Develop and promote policies to achieve the City's financial priorities
- Instill and promote a culture of excellent customer service

Core Functions

As the fiduciary for the City's financial assets, the Department of Finance manages and accounts for the City's financial resources. The department prepares and monitors the annual budget, submits regulatory state and federal financial reports, oversees the City's financing programs, prepares the statutory comprehensive annual financial reports, manages the liquidity and invests funds to maximize revenue, safeguards financial assets and provide liquidity in compliance with all governing federal, state and local financial and accounting laws.

In addition, the Department of Finance provides legislative support to the Office of the Mayor, the City Council, the City Departments, and Boards and Commissions.

Divisions/Offices Descriptions

The Office of the Controller functions and duties include but are not limited to: financial statement reporting, general accounting and reconciliations, coordination of external audits, coordination of Department of Finance responses to compliance issues and development of financial policy and procedures. The Office also includes Accounts Payable and Payroll.

The Office of Budget & Fiscal Policy provides City government centralized budget, financial and legislative analysis. The Office also provides financial planning and analysis, enterprise fund budgeting, fund balance forecasting, independent analysis and evaluation of resource allocation issues, and produces financial and operational data for both internal and external use.

The Office of Treasury Services functions and duties include overseeing major functions of the City's financial position with primary responsibilities for the management of the City's debt, cash and investment functions to include debt management, long term financial plans, debt issuances, analysis and management of existing debt, cash flow, forecasting, liaising with financial advisors, bond rating agencies and investors, and maintaining banking relations.

The Office of Enterprise Risk Management has responsibility for identifying and analyzing and evaluating all potential risk exposures of the City and for recommending the most appropriate combination of risk control and risk financing techniques. This office also has responsibility for the administration of the Workers' Compensation Self-Insurance Program, oversees and implements policies and procedures which promote a safe work place via the Safety Program, ensures

compliance with occupational safety requirements, has responsibility for overseeing and administering the Owner Controller Insurance Program (OICP), and directs the purchase and placement of all insurance coverage under the OICP, consisting of general liability, workers' compensation, excess liability, professional liability, pollution liability and builder's risk insurance.

The Office of Management Consulting is responsible for benchmarking, developing and implementing best practices in the execution of financial processes, initiate, develop and improve processes and process efficiencies and effectiveness by utilizing a 'value-added' approach. This office is providing citywide consulting services via its support of ATLSTAT on behalf of the department and other special projects as requested or assigned.

The Office of Financial System Services ensures that the financial management systems comply with established policies including all Information Technology security requirements. The Office of Financial Systems shall also serve as the Chief Financial Officer's principal interface with the licensor of the city's financial database management applications and the provider of maintenance. The Office will also support the financial database management applications as well as the Department of Information Technology, and shall develop, arrange and manage the independent verification and validation of new financial systems software and/or modifications to existing systems.

The Office of Revenue manages billing and collection, business licensing, revenue assurance and auditing, revenue anticipations and reporting, accounts receivable management, lien recordings, and payment processing. The billing and self-reporting accounts include general business license, hotel/motel tax, car rental tax, alcohol tax, franchise fees, building and land rental leases, professional tax accounts and revenue and tax compliance with the City Code of Ordinances. Revenue audits ensure that businesses accurately report all revenues due to the City. The accounts receivable function ensures timely review and analysis of aged accounts and enforcement actions including the placement of liens and issuance of citations. The payment processing activities includes ensuring daily bank deposits, accounting and posting of City receipts to the general ledger and the management of various electronic payment platforms.

The Office of Grant Services manages money allocated to the City of Atlanta from the U.S. Department of Housing and Urban Development (HUD). These funds are Community Development Block Grants (CDBG), Emergency Shelter Grants (ESG), Home Investment Partnership Program (HOME) and Housing Opportunities for Persons with AIDS (HOPWA). It also manages grants from state government, foundations, and private entities. Grant Services is the fiscal agent for all grant and trust funds received by the City of Atlanta. The unit's overall fiscal administrative responsibility is to use fiscal controls and fund accounting procedures to ensure the proper disbursement of and accounting for federal and state funds.

T*he Office of the Administrative & Legislative Services* manages functions associated with legislation and departmental administration, including research coordination, human resource administration, staff recruitment and training, background investigations, conducts internal staff investigations, procurement, organization design, space management, pension administration, open records requests, and the City's Records Management which includes the physical maintenance of records.

Goals

- Serve the Mayor and Council effectively in preparing, adopting and managing the annual budget.
- Issue timely, accurate and meaningful reports and recommendations on finance, revenue, investment, legislative, budget, and administrative matters.
- Consult with departments to achieve efficient use of the City's resources, contracts, construction projects and financing.
- Recommend solutions to the Mayor, Council, and departmental management to address opportunities for revenue enhancement, efficiencies and cost savings.
- Identify, report, and analyze the impact of significant financial, economic and

regulatory trends on the City's financial activities
- Coordinate the collection of costs and lead the reimbursement efforts for costs related to declared/undeclared emergencies or disasters
- Identify and analyze the City's loss exposure and develop risk control techniques to protect the City to the maximum extent feasible against loss or liability
- Adopt departmental values by which business is conducted

Objectives

- Deliver a clear and accurate picture of the City's current and future financial positions
- Establish, monitor and maintain sound citywide fiscal policies
- Improve the effectiveness, efficiency and integration of the City's business process

FY2012 Accomplishments

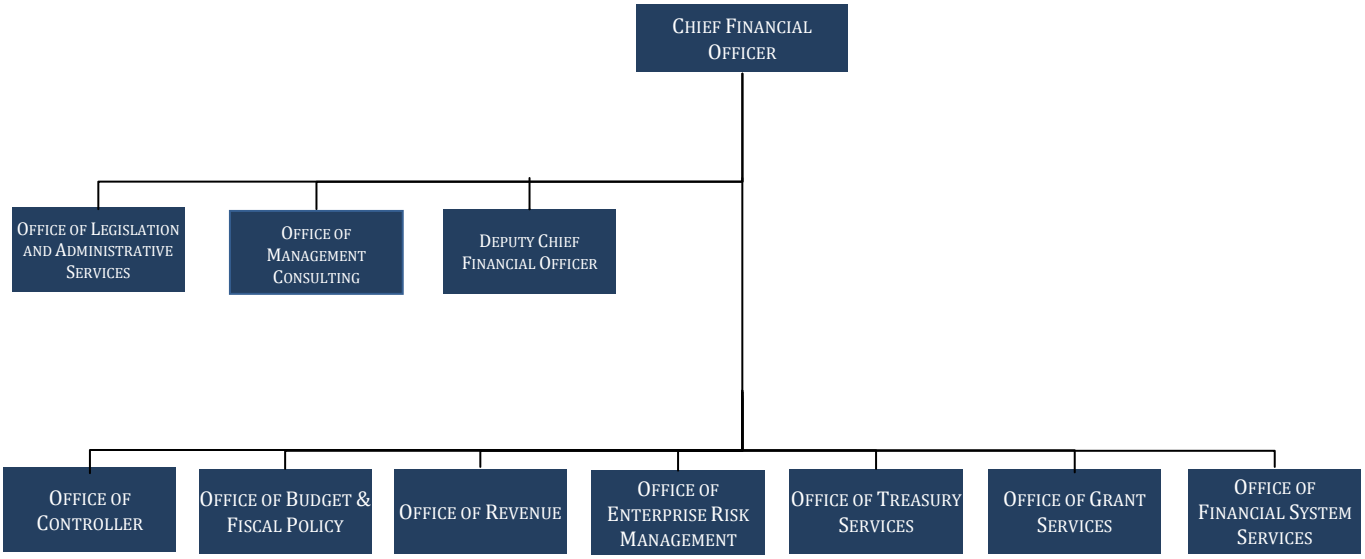
- Financial Statements were completed in early December and CAFR was filed ahead of schedule
- Established policies and procedures for a new Grants Compliance Unit within the Department of Finance
- Reconciled all Trust Fund Activity by Project starting from 2008
- Reconciled the Impact Fees and Expenses by Project
- Created a Five Year Plan to include all Operational Funds (including Aviation and Watershed)
- Successful transition to new audit firm (KPMG)
- Improved and Expanded Safety Awareness Month
- Implemented new drawdown processes for all City Departments acquiring Federal Grants
- Recognized for Excellence in Customer Service by the Alliance for Innovation-International City/County Management Association (ICMA)
- Implemented Online iReceivables which allows our customers to view and print transaction history
- Standard & Poor's Ratings Service has revised Atlanta's General Obligation (GO) debt rating outlook from negative to stable
- Standard & Poor's revised the outlook from negative to stable on its ratings of Atlanta and Fulton County Recreation Authority's GO and appropriation-backed debt

FY2013 Adopted Program Highlights

- Implement Hyperion, which will be utilized for the FY2014 budget process
- Acquire a new software to replace BLIS (Business License Information System)
- Create a Centralized Disbursement Unit to combine Payroll and Accounts Payable
- Establish a Fund Balance Policy
- Integrate Municast Forecasting tool in the Revenue Forecasting function

ORGANIZATIONAL CHART

Department of Finance



PERFORMANCE METRICS

Department of Finance

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Revenue Collection Rate for Business Licenses	93%	93%	95%	95%
Revenue Collection Rate for Property Tax	97%	97%	94%	94%
Revenue Collection Rate for Solid Waste	91%	91%	90%	90%
Financial Close Cycle Time (from month end)	10 Workdays	10 Workdays	10 Workdays	10 Workdays
Forecasting Cycle Time (from end of quarter close) \	20 Workdays	20 Workdays	25 Workdays	25 Workdays
% of AP Invoices Paid Within 30 days	90%	90%	90%	90%

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF FINANCE

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$7,062,551	$7,401,269	$8,151,744	Salaries, Regular (Full Time)	$8,341,486	$189,741
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$267,654	$312,865	$127,897	Salaries, Extra Help	$220,820	$92,923
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$14,625	$7,327	$0	Overtime	$4,000	$4,000
$0	$0	$0	Pension - Fire	$0	$0
$1,270,211	$1,113,795	$839,297	Pension - General	$762,844	($76,453)
$0	$0	$0	Pension - Police	$0	$0
$209,150	$248,752	$267,264	Defined Contribution	$308,321	$41,057
$309	$0	$0	Workers' Compensation	$0	$0
$886,633	$1,050,478	$1,141,651	Other Personnel Costs	$1,218,666	$77,015
$9,711,132	*$10,134,487*	*$10,527,853*	*TOTAL PERSONNEL*	*$10,856,136*	*$328,283*
			OTHER EXPENSES		
$2,249,505	$983,994	$1,804,459	Purchased Services	$1,778,563	($25,897)
$213,847	$248,708	$337,700	Supplies	$243,719	($93,981)
$0	$0	$0	Capital Outlays	$0	$0
($21,932)	$663	$816,379	Interfund/Interdepartmental Charges	$671	($815,708)
($146)	$2,015	$1,652,406	Other Costs	$1,534,827	($117,579)
$0	$0	$0	Debt Service	$0	$0
$0	$0	($265,389)	Reserves	$0	$265,389
$0	$0	$0	Other Financing Uses	$0	$0
$2,441,273	*$1,235,379*	*$4,345,556*	*TOTAL OTHER EXPENSES*	*$3,557,780*	*($787,775)*
$12,152,406	**$11,369,866**	**$14,873,409**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$14,413,916**	**($459,492)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$251,217	$303,041	$325,772	Airport Revenue Fund	$305,443	($20,329)
$0	$0	$0	Civic Center Revenue Fund	$0	$0
$0	$0	$0	Fleet Services Fund	$0	$0
$10,528,152	$9,462,127	$11,931,544	General Fund	$12,242,770	$311,226
($22,710)	$0	$1,051,944	Group Insurance Fund	$236,236	($815,708)
$541,698	$681,253	$618,934	Solid Waste Services Revenue Fund	$634,082	$15,149
$854,049	$923,444	$945,215	Water and Wastewater Revenue Fund	$995,385	$50,170
$12,152,406	**$11,369,866**	**$14,873,409**	**TOTAL EXPENSES**	**$14,413,916**	**($459,492)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
144	142.37	138.37	FULL TIME EQUIVALIENT	139.37	1.00


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$196,712	$207,808	$215,904	Salaries, Regular (Full Time)	$206,780	($9,124)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$19,154	$17,215	Pension - General	$0	($17,215)
$0	$0	$0	Pension - Police	$0	$0
$8,954	$8,371	$8,404	Defined Contribution	$12,407	$4,003
$0	$0	$0	Workers' Compensation	$0	$0
$16,785	$23,177	$25,299	Other Personnel Costs	$26,261	$962
$222,451	*$258,509*	*$266,822*	*TOTAL PERSONNEL*	*$245,448*	*($21,374)*
			OTHER EXPENSES		
$21,556	$36,660	$25,544	Purchased Services	$26,589	$1,045
$7,210	$7,872	$33,406	Supplies	$33,406	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$28,766	*$44,532*	*$58,950*	*TOTAL OTHER EXPENSES*	*$59,995*	*$1,045*
$251,217	**$303,041**	**$325,772**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$305,443**	**($20,329)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$251,217	$303,041	$325,772	Airport Revenue Fund	$305,443	($20,329)
$251,217	**$303,041**	**$325,772**	**TOTAL EXPENSES**	**$305,443**	**($20,329)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
3	3	3.00	FULL TIME EQUIVALIENT	3.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($9,124)	Decrease due to Personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($17,215)	Decrease due to Personnel salary adjustments
Pension - Police	$0	
Defined Contribution	$4,003	Increase due to Personnel salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	$962	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*($21,374)*	
OTHER EXPENSES		
Purchased Services	$1,045	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$1,045*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($20,329)**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	($20,329)	
TOTAL EXPENSES	**($20,329)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$6,040,180	$6,223,549	$6,964,761	Salaries, Regular (Full Time)	$7,142,846	$178,085
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$267,654	$312,865	$127,897	Salaries, Extra Help	$216,739	$88,842
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$10,558	$4,240	$0	Overtime	$4,000	$4,000
$0	$0	$0	Pension - Fire	$0	$0
$1,049,315	$868,078	$674,406	Pension - General	$601,022	($73,384)
$0	$0	$0	Pension - Police	$0	$0
$189,204	$223,841	$239,629	Defined Contribution	$276,309	$36,681
$0	$0	$0	Workers' Compensation	$0	$0
$741,330	$852,158	$940,134	Other Personnel Costs	$1,007,796	$67,662
$8,298,241	*$8,484,732*	*$8,946,826*	*TOTAL PERSONNEL*	*$9,248,712*	*$301,886*
			OTHER EXPENSES		
$2,052,349	$770,231	$1,356,358	Purchased Services	$1,312,370	($43,987)
$176,931	$204,487	$240,673	Supplies	$146,190	($94,483)
$0	$0	$0	Capital Outlays	$0	$0
$778	$663	$671	Interfund/Interdepartmental Charges	$671	$0
($146)	$2,015	$1,652,406	Other Costs	$1,534,827	($117,579)
$0	$0	$0	Debt Service	$0	$0
$0	$0	($265,389)	Reserves	$0	$265,389
$0	$0	$0	Other Financing Uses	$0	$0
$2,229,911	*$977,396*	*$2,984,718*	*TOTAL OTHER EXPENSES*	*$2,994,058*	*$9,340*
$10,528,152	**$9,462,127**	**$11,931,544**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$12,242,770**	**$311,226**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$10,528,152	$9,462,127	$11,931,544	General Fund	$12,242,770	$311,226
$10,528,152	**$9,462,127**	**$11,931,544**	**TOTAL EXPENSES**	**$12,242,770**	**$311,226**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
121	117.37	113.37	FULL TIME EQUIVALIENT	114.37	1.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$178,085	Increase due to Pay In Class Study & Creation of 2 Business and 1 Fin System Analyst Positions
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$88,842	Increase due short term staffing needs and 80% of Market Increase
Salaries, Extra Help Sworn	$0	
Overtime	$4,000	Increase due to seasonal staffing needs
Pension - Fire	$0	
Pension - General	($73,384)	Decrease due to positions moved to grant funds
Pension - Police	$0	
Defined Contribution	$36,681	Increase due to created positions
Workers' Compensation	$0	
Other Personnel Costs	$67,662	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$301,886*	
OTHER EXPENSES		
Purchased Services	($43,987)	Decrease due to created positions
Supplies	($94,483)	Decrease due to created positions
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	($117,579)	Decrease due to created positions
Debt Service	$0	
Reserves	$265,389	Increase due to restoration of FY2012 Budget reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$9,340*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$311,226**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$311,226	
TOTAL EXPENSES	**$311,226**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	1.00	2 Positions Moved to HR and 3 Positions Created

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Group Insurance Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$0	$0	$236,216	Purchased Services	$236,216	$0
$0	$0	$20	Supplies	$20	$0
$0	$0	$0	Capital Outlays	$0	$0
($22,710)	$0	$815,708	Interfund/Interdepartmental Charges	$0	($815,708)
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
($22,710)	*$0*	*$1,051,944*	*TOTAL OTHER EXPENSES*	*$236,236*	*($815,708)*
($22,710)	**$0**	**$1,051,944**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$236,236**	**($815,708)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
($22,710)	$0	$1,051,944	Group Insurance Fund	$236,236	($815,708)
($22,710)	**$0**	**$1,051,944**	**TOTAL EXPENSES**	**$236,236**	**($815,708)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Group Insurance Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	($815,708)	Decrease due to funds currently budgeted in non-departmental
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*($815,708)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($815,708)**	

FUND	VARIANCE(13-12)	EXPLANATION
Group Insurance Fund	($815,708)	
TOTAL EXPENSES	**($815,708)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Solid Waste Services Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$299,075	$369,872	$367,471	Salaries, Regular (Full Time)	$374,140	$6,669
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,059	$833	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$85,948	$97,490	$56,789	Pension - General	$61,656	$4,867
$0	$0	$0	Pension - Police	$0	$0
$3,411	$4,220	$7,038	Defined Contribution	$7,243	$206
$309	$0	$0	Workers' Compensation	$0	$0
$58,332	$78,029	$71,637	Other Personnel Costs	$75,041	$3,404
$448,135	*$550,445*	*$502,935*	*TOTAL PERSONNEL*	*$518,081*	*$15,146*
			OTHER EXPENSES		
$84,692	$113,242	$101,579	Purchased Services	$101,579	$1
$8,871	$17,567	$14,420	Supplies	$14,422	$2
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$93,563	*$130,809*	*$115,999*	*TOTAL OTHER EXPENSES*	*$116,001*	*$3*
$541,698	**$681,253**	**$618,934**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$634,082**	**$15,149**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$541,698	$681,253	$618,934	Solid Waste Services Revenue Fund	$634,082	$15,149
$541,698	**$681,253**	**$618,934**	**TOTAL EXPENSES**	**$634,082**	**$15,149**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
8	9	9.00	FULL TIME EQUIVALIENT	9.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$6,669	Increase due to Personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$4,867	Increase due to Personnel salary adjustments
Pension - Police	$0	
Defined Contribution	$206	Increase due to Personnel salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	$3,404	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$15,146*	
OTHER EXPENSES		
Purchased Services	$1	
Supplies	$2	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$3*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$15,149**	

FUND	VARIANCE(13-12)	EXPLANATION
Solid Waste Services Revenue Fund	$15,149	
TOTAL EXPENSES	**$15,149**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$526,583	$600,040	$603,607	Salaries, Regular (Full Time)	$617,720	$14,112
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$4,081	$4,081
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$3,007	$2,254	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$134,947	$129,073	$90,887	Pension - General	$100,166	$9,279
$0	$0	$0	Pension - Police	$0	$0
$7,581	$12,319	$12,193	Defined Contribution	$12,361	$168
$0	$0	$0	Workers' Compensation	$0	$0
$70,187	$97,115	$104,582	Other Personnel Costs	$109,567	$4,986
$742,305	*$840,801*	*$811,270*	*TOTAL PERSONNEL*	*$843,895*	*$32,625*
			OTHER EXPENSES		
$90,908	$63,861	$84,763	Purchased Services	$101,808	$17,045
$20,836	$18,782	$49,181	Supplies	$49,681	$500
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$111,743	*$82,643*	*$133,945*	*TOTAL OTHER EXPENSES*	*$151,489*	*$17,545*
$854,049	**$923,444**	**$945,215**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$995,385**	**$50,170**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$854,049	$923,444	$945,215	Water and Wastewater Revenue Fund	$995,385	$50,170
$854,049	**$923,444**	**$945,215**	**TOTAL EXPENSES**	**$995,385**	**$50,170**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
12	13	13.00	FULL TIME EQUIVALIENT	13.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FINANCE

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$14,112	Increase due to Personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$4,081	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$9,279	Increase due to Personnel salary adjustments
Pension - Police	$0	
Defined Contribution	$168	Increase due to Personnel salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	$4,986	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$32,625*	
OTHER EXPENSES		
Purchased Services	$17,045	Increase due to Hyperion Purchase in FY 13
Supplies	$500	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$17,545*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$50,170**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$50,170	
TOTAL EXPENSES	**$50,170**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FIRE RESCUE SERVICES

Mission Statement

Atlanta Fire Rescue shall provide prompt quality services that promote safety, security, enhance sustainability and enrich quality of life through professional development and dedication to service.

Core Functions

- Provide for life safety protection
- Provide for property and environment conservation
- Provide for emergency preparedness and homeland security

Summary of Operations

The Atlanta Fire Rescue Department provides fire mitigation and rescue services in addition to emergency medical services to a population of 519,000 residents, businesses and visitors responding within 132.6 square miles, with more than sixty miles of interstate highways, twenty-three miles of rapid rail and protects Hartsfield-Jackson International Airport. The department achieves its mission by focusing on six organizational priorities which include: Human Resources; Professional Development; Emergency Preparedness and Response, Equipment, Facilities, Supplies and Technology; Customer Service Programs; and Public Information, Education and Relations Programs. AFRD consists of approximately 1,100 personnel comprised of four divisions of labor.

Divisions/Offices Descriptions

The Division of Fire Chief functions as the executive office and is responsible for the overall operation and direction of the Atlanta Fire Rescue Department. The Office of Fire Chief provides leadership, advocacy and the daily administration of the organization through the Office of Professional Standards; Public Information Office; Office of Chaplaincy; Assessment and Planning; Emergency Preparedness and Homeland Security; and the Medical Director.

The Division of Support Services provides effective management support for the department. The office consists of Emergency Medical Services Administration; Fire Training; Fire Prevention; Recruitment; Administrative Services and Resource Management which includes Information Technology and Communications.

The Division of Field Operations is responsible for responding to, preventing, and mitigating disastrous incidents. Field Operations includes fire suppression, emergency medical services, hazardous materials response, technical rescue service and other special services and activities. This office consists of fire stations and battalions; and conducts many community service programs and special projects.

The Division of Airport Fire Administration provides incident response and prevention services at Hartsfield-Jackson International Airport. Additionally, the office provides aircraft fire protection, structural fire protection, emergency medical services, hazardous materials response, technical rescue service and other special services and activities to the traveling public and employees of Hartsfield-Jackson International Airport.

Goals

Improve response to fires and emergency medical service calls

- Increase number of firefighters to four per apparatus
- Sustain EMS field supervision and quality assurance
- Sustain City Hall EMS Response program
- Realign apparatus response territories
- Add and relocate fire stations

Enhance special operations services

- Reinstate heavy rescue unit Squad 4
- Add Special Operations assistant chief
- Institute incentive pay for rescue technicians

Enhance employee wellness and fitness

- Reinstate annual medical physicals for sworn personnel using the AFG Wellness Grant
- Add a health and safety section chief

Enhance Training Delivery

- Obtain Class 2 Insurance Service Office (ISO) Rating
- Sustain and increase training delivery capability
- Increase field operations staffing

Sustain Commission for Public Safety Excellence Accreditation

- Sustain performance measurement systems and processes
- Sustain records management and self assessment processes

FY 2012 Accomplishments

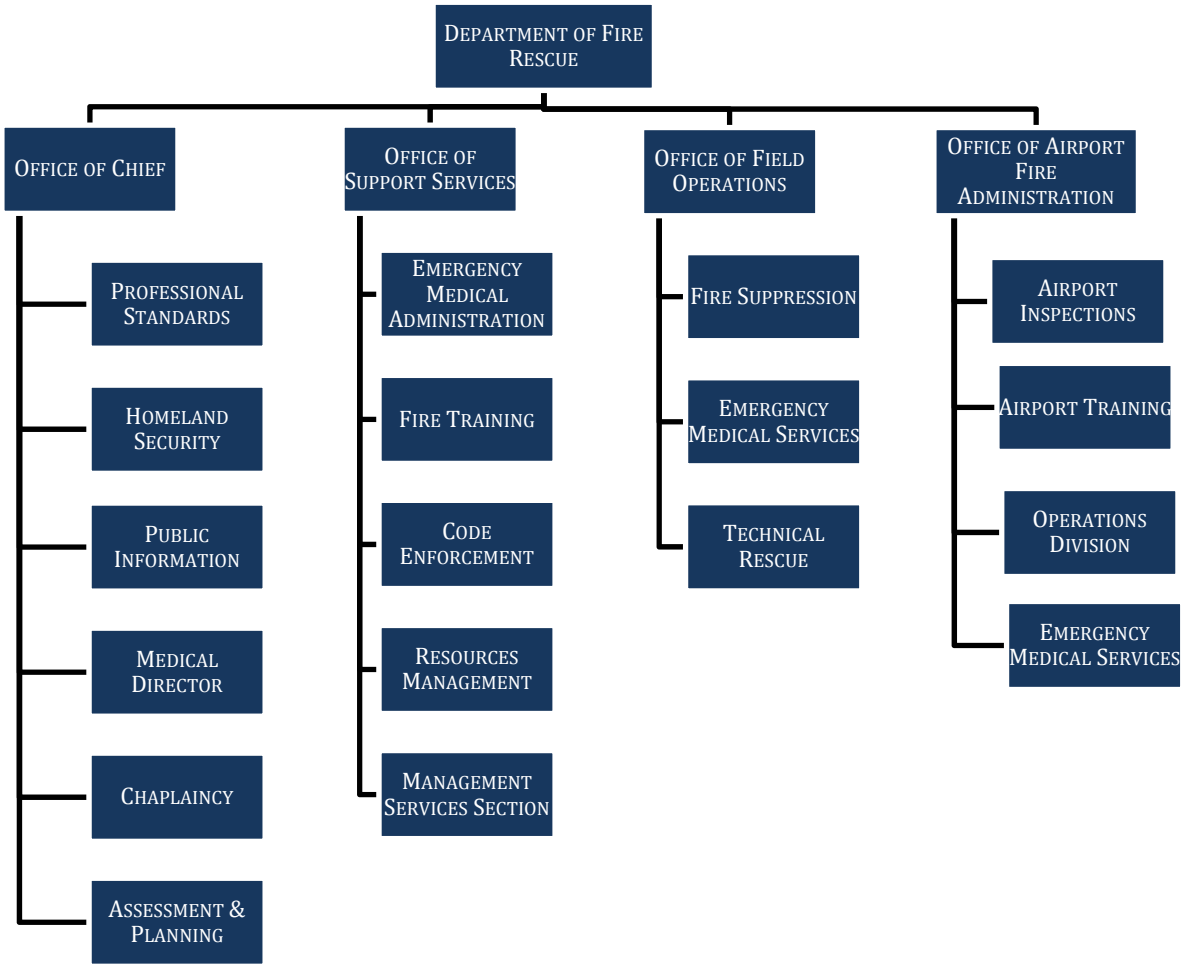
- Trained 75 new firefighter recruits under the first S.A.F.E.R Federal funding
- Maintained increased Fire Standard of Response Coverage (SORC)
- Maintained increased EMS Standard of Response Coverage (SORC)
- Maintained enhanced EMS field supervision and quality assurance by restoring EMS supervision capabilities
- Implemented the City Hall EMS Response Initiative
- Initiated the Rapid EMS Response pilot program (QIC)
- Continued mandatory and required training program delivery
- Implemented Swift Water Rescue Program
- Purchased replacement fire engines and trucks
- Trained 104 recruit firefighters
- Continued the AFR Preparedness Leadership Institute
- Continued the AFR Senior Link Program

FY 2013 Adopted Program Highlights

- Improve response times to typical fire risks providing four firefighters within five minutes
- Improve response times to emergency medical services providing two EMTs within five minutes
- Enhance special operations services and response through increasing rescue technicians and enhanced deployment strategy
- Enhance mandatory and required training delivery through increase training staff capability
- Enhance employee wellness and fitness by reinstating annual medical physicals and improve fitness culture
- Retain Class 2 ISO Fire Insurance Rating
- Increase sworn staffing by filling vacancies
- Increase fire apparatus units for Field Operations deployment
- Enhance stations and facilities to address employee safety and quality of life issues

ORGANIZATIONAL CHART

Fire Rescue Services



PERFORMANCE METRICS

Fire Rescue Services

PERFORMANCE MEASURE	FY2010 ACTUAL	2011 ACTUAL	2012 TARGET	2013 TARGET
Public Safety				
Number of Incidents	58,365	54,744	59,833	N/A
Number of Fire Incidents	2,125	2,249	2,252	N/A
Number of EMS Incidents	28,937	36,476	30,954	N/A
% of Typical Monthly Fire Risk Incidents achieving Standard of Response Coverage (SORC)	71.7%	62.6%	82.0%	82.0%
% of EMS Incidents achieving SORC	69.6%	67.8%	80.0%	80.0%
% of 12 hour occurrences with reserve apparatus in service	N/A	N/A	N/A	N/A


RESURGENS
1847
1895
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF FIRE SERVICES

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$1,793,777	$1,854,513	$2,068,932	Salaries, Regular (Full Time)	$2,112,392	$43,460
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$44,750,046	$44,656,515	$47,345,978	Salaries, Sworn	$47,236,369	($109,610)
$15,491	$44,495	$0	Salaries, Extra Help	$2,092	$2,092
$1,990	$68,855	$0	Salaries, Extra Help Sworn	$0	$0
$3,695,022	$7,172,368	$6,054,448	Overtime	$6,054,444	($4)
$26,338,735	$24,819,481	$19,500,167	Pension - Fire	$22,810,442	$3,310,275
$561,348	$508,378	$783,476	Pension - General	$397,803	($385,672)
$531	$11,627	$0	Pension - Police	$0	$0
$5,204	$12,343	$24,919	Defined Contribution	$28,642	$3,722
$911,493	$407,520	$613,069	Workers' Compensation	$613,069	$0
$8,026,126	$8,768,763	$10,959,224	Other Personnel Costs	$10,562,853	($396,371)
$86,099,762	*$88,324,857*	*$87,350,214*	*TOTAL PERSONNEL*	*$89,818,106*	*$2,467,892*
			OTHER EXPENSES		
$1,757,571	$1,418,169	$2,702,802	Purchased Services	$2,566,445	($136,357)
$2,756,579	$3,100,129	$4,236,520	Supplies	$4,695,894	$459,374
$829,347	$328,827	$416,318	Capital Outlays	$291,486	($124,832)
$2,174,547	$2,944,363	$3,242,393	Interfund/Interdepartmental Charges	$3,242,393	$0
$2,110	$185,188	$255,560	Other Costs	$255,560	$0
$1,848,747	$179,594	$154,999	Debt Service	$0	($154,999)
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$9,368,901	*$8,156,270*	*$11,008,592*	*TOTAL OTHER EXPENSES*	*$11,051,778*	*$43,186*
$95,468,664	**$96,481,127**	**$98,358,806**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$100,869,884**	**$2,511,079**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$22,803,633	$22,946,009	$23,177,014	Airport Revenue Fund	$24,059,479	$882,465
$0	$0	$0	Emergency 911 Fund	$0	$0
$72,665,031	$73,535,118	$75,181,792	General Fund	$76,810,405	$1,628,614
$0	$0	$0	Water and Wastewater Revenue Fund	$0	$0
$95,468,664	**$96,481,127**	**$98,358,806**	**TOTAL EXPENSES**	**$100,869,884**	**$2,511,079**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
983	1000	1,030.00	FULL TIME EQUIVALIENT	1,046.50	16.50


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FIRE SERVICES

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$283,932	$309,002	$354,518	Salaries, Regular (Full Time)	$514,620	$160,103
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$11,557,514	$11,075,189	$11,684,176	Salaries, Sworn	$11,476,253	($207,922)
$0	$0	$0	Salaries, Extra Help	$1,046	$1,046
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,253,274	$1,874,685	$2,351,532	Overtime	$2,351,528	($4)
$5,929,748	$6,079,368	$5,035,880	Pension - Fire	$5,541,883	$506,003
$100,089	$101,275	$70,107	Pension - General	$111,468	$41,360
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$2,741	Defined Contribution	$3,388	$648
$308,926	$27,208	$0	Workers' Compensation	$0	$0
$1,991,544	$2,129,759	$1,951,687	Other Personnel Costs	$2,054,819	$103,132
$21,425,026	*$21,596,486*	*$21,450,640*	*TOTAL PERSONNEL*	*$22,055,006*	*$604,366*
			OTHER EXPENSES		
$213,070	$155,238	$345,070	Purchased Services	$531,800	$186,730
$738,602	$720,702	$846,232	Supplies	$896,867	$50,635
$0	$5,934	$0	Capital Outlays	$40,734	$40,734
$424,824	$465,817	$531,572	Interfund/Interdepartmental Charges	$531,572	$0
$2,110	$1,831	$3,500	Other Costs	$3,500	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$1,378,607	*$1,349,523*	*$1,726,374*	*TOTAL OTHER EXPENSES*	*$2,004,473*	*$278,099*
$22,803,633	**$22,946,009**	**$23,177,014**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$24,059,479**	**$882,465**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$22,803,633	$22,946,009	$23,177,014	Airport Revenue Fund	$24,059,479	$882,465
$22,803,633	**$22,946,009**	**$23,177,014**	**TOTAL EXPENSES**	**$24,059,479**	**$882,465**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
232	232	241.00	FULL TIME EQUIVALIENT	243.00	2.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FIRE SERVICES

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$160,103	Increase due to variance between FY12 pro-rated funding compared to FY13 full-year funding
Salaries, Permanent Part-time	$0	
Salaries, Sworn	($207,922)	Decrease due to personnel transfers to General Fund and attrition savings
Salaries, Extra Help	$1,046	
Salaries, Extra Help Sworn	$0	
Overtime	($4)	
Pension - Fire	$506,003	Increase due to pension rate adjustment
Pension - General	$41,360	Increase due to variance between FY12 pro-rated funding compared to FY13 full-year funding
Pension - Police	$0	
Defined Contribution	$648	Increase due to variance between FY12 pro-rated funding compared to FY13 full-year funding
Workers' Compensation	$0	
Other Personnel Costs	$103,132	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$604,366*	
OTHER EXPENSES		
Purchased Services	$186,730	Increase due to Third Party Billing and Wellness Physicals
Supplies	$50,635	Increase due to additonal equipment for Airport apparatus as well as increase in electricity
Capital Outlays	$40,734	Increase to purchase two vehicles for new Fire Inspectors
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$278,099*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$882,465**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$882,465	
TOTAL EXPENSES	**$882,465**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	2.00	1 position moved to HR and 3 positions created

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FIRE SERVICES

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$1,509,846	$1,545,511	$1,714,415	Salaries, Regular (Full Time)	$1,597,772	($116,643)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$33,192,533	$33,581,326	$35,661,803	Salaries, Sworn	$35,760,115	$98,312
$15,491	$44,495	$0	Salaries, Extra Help	$1,046	$1,046
$1,990	$68,855	$0	Salaries, Extra Help Sworn	$0	$0
$2,441,748	$5,297,683	$3,702,916	Overtime	$3,702,916	$0
$20,408,987	$18,740,113	$14,464,287	Pension - Fire	$17,268,560	$2,804,272
$461,259	$407,103	$713,369	Pension - General	$286,336	($427,033)
$531	$11,627	$0	Pension - Police	$0	$0
$5,204	$12,343	$22,179	Defined Contribution	$25,253	$3,075
$602,567	$380,312	$613,069	Workers' Compensation	$613,069	$0
$6,034,582	$6,639,003	$9,007,537	Other Personnel Costs	$8,508,034	($499,503)
$64,674,736	*$66,728,371*	*$65,899,574*	*TOTAL PERSONNEL*	*$67,763,101*	*$1,863,526*
			OTHER EXPENSES		
$1,544,501	$1,262,930	$2,357,732	Purchased Services	$2,034,645	($323,087)
$2,017,978	$2,379,427	$3,390,288	Supplies	$3,799,027	$408,739
$829,347	$322,893	$416,318	Capital Outlays	$250,752	($165,566)
$1,749,722	$2,478,546	$2,710,821	Interfund/Interdepartmental Charges	$2,710,821	$0
$0	$183,357	$252,060	Other Costs	$252,060	$0
$1,848,747	$179,594	$154,999	Debt Service	$0	($154,999)
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$7,990,295	*$6,806,747*	*$9,282,218*	*TOTAL OTHER EXPENSES*	*$9,047,305*	*($234,913)*
$72,665,031	**$73,535,118**	**$75,181,792**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$76,810,405**	**$1,628,614**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$72,665,031	$73,535,118	$75,181,792	General Fund	$76,810,405	$1,628,614
$72,665,031	**$73,535,118**	**$75,181,792**	**TOTAL EXPENSES**	**$76,810,405**	**$1,628,614**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
751	768	789.00	FULL TIME EQUIVALIENT	803.50	14.50

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF FIRE SERVICES

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($116,643)	Decrease due to Human Resources Consolidation/Reorganization
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$98,312	Increase due to (3) additional sworn employees offset by attrition savings
Salaries, Extra Help	$1,046	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$2,804,272	Increase due to pension rate adjustment
Pension - General	($427,033)	Decrease due to HR Reorganization, offset by increase in sworn salary adjustment
Pension - Police	$0	
Defined Contribution	$3,075	Increase due to funding for two new positions
Workers' Compensation	$0	
Other Personnel Costs	($499,503)	Decrease due to HR Reorganization, offset by increase in sworn salary adjustment
TOTAL PERSONNEL	*$1,863,526*	
OTHER EXPENSES		
Purchased Services	($323,087)	Decrease due to one-time cost adjustment and realignment of funds within other major accounts
Supplies	$408,739	Increase due to Water/sewer decrease by $604K offset by increase in elec. and realignment of funds
Capital Outlays	($165,566)	Decrease due to realignment of funds within other major accounts
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	($154,999)	Decrease due to funding realigned for S.A.F.E.R overage expenditures in Firefighting
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*($234,913)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$1,628,614**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$1,628,614	
TOTAL EXPENSES	**$1,628,614**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	14.50	75 SAFER Grant firefighters partially funded for 2 months, 4 move to HR and created 3 civilian and 3 sworn positions

HUMAN RESOURCES

Mission Statement

The mission of the Department of Human Resources is to attract, retain and develop a diverse and competent workforce that enables City agencies to achieve their business objectives.

Core Functions

- Acquire and retain top talent
- Promote employee health and financial wellness
- Create and sustain a learning environment of culture and excellence
- Promote fairness and equitable treatment for all applicants and employees
- Ensure compliance with employment-related laws and regulations

Summary of Operations

The Atlanta Department of Human Resources partners with city agencies and employees to hire, compensate, support, and develop a diverse workforce that is dedicated to delivering high-quality services to the community. The department designs and manages the City's human resources programs and fosters the development of innovative policies and practices through a consolidated structure.

Divisions/Offices Descriptions

Operations serves as consultant and partner to customer departments, offering the full range of human resources services, including recruitment, selection, and hiring; classification and compensation; grievances and labor relations; compliance with employment-related laws and regulations; workforce planning and departmental restructuring.

Information Systems and Data Analysis is responsible for the management of employee and position data in the human resources information system. Services include system maintenance of employee records and personnel actions, report production, ERP training, and position management.

Labor and Employee Relations Department works to elevate employee consciousness and appreciation for the differences and similarities that employees bring to the work environment. As an equal opportunity employer committed to providing a work environment free of discrimination, City policy prohibits any form of discrimination based on race, color, religion, age, disability, gender, sexual orientation, national origin or veteran status. The goal is to ensure that the City's equal opportunity policy is applied in all areas of human resource management. This office promotes a productive work environment by addressing real and perceived employee issues. It also annually conducts training sessions on sexual harassment, progressive discipline and the Fair Labor Standards Act for new employees and City departments. Such efforts facilitate federal non-discrimination compliance and help to attract non-traditional workers.

Organizational and Employee Development is responsible for design, implementation and evaluation of citywide executive, supervisory and employee development programs; orientation of new employees; literacy and basic skills enhancement; team building; and the customer service program. This office also administers the performance management system and provides performance training and consultation.

Employee Benefits administers the City's employee/retiree insurance benefit and pension programs. It manages vendor contracts and coordinates health and financial wellness initiatives that include a state-of-the-art fitness facility, partnership with on-site EMTs, the mobile nurse program, health fairs, on-site health screenings, blood drives, and monthly lunch-and-learn sessions.

Psychological Services assists employees with solutions to issues that could have negative impact on performance. Its licensed mental health professionals offer confidential counseling, 24/7 critical incident response, psychological screening of public safety applicants, workplace violence prevention, fitness for duty exams, and random drug/alcohol testing.

Business Management performs procurement, financial, investigative, ATLStats, administrative, and records management functions for DHR; and ensures compliance with laws and regulations governing open records, authorization to work and unemployment compensation.

Goals

- Create a learning environment that sustains a culture of excellence.
- Compensate the City's workforce consistent with the peer market while ensuring a competent and competitive personnel base.
- Maximize operational functional through increased use of mechanization.
- Create a culture of mental physical and financial wellness.
- Ensure expeditious acquisition of top talent.
- Promote and maintain a work environment based on merit, fair and equitable treatment.

Objectives

- Expand the Leadership Development Program
- Enhance New Employee Orientation to establish foundation of the City's standards, expectations, and culture
- Expand ERP training
- Adjust and monitor all implemented recommendations of the Comprehensive Compensation and Organization Assessment conducted in FY11.
- Expand Awareness of the Employee Assistance Program
- Enhance health and financial wellness activities, such as Mobile Nurses, Heath Screening, Disease Management, Lunch and Learn, Fitness Center, Health Fairs, Retirement Seminars
- Analyze hiring process and implement competitive, market-based strategies to maximize efficiency.
- Leverage existing ERP functionality
- Enhance utilization of applicant tracking system
- Investigate all complaints
- Increase mediation of CSB appeals
- Increase frequency of scheduled CSB hearings to speed the process
- Ensure employees are familiar with EEO, ADA, and Labor/Management Code requirements through NEO and annual refreshers

FY2012 Accomplishments

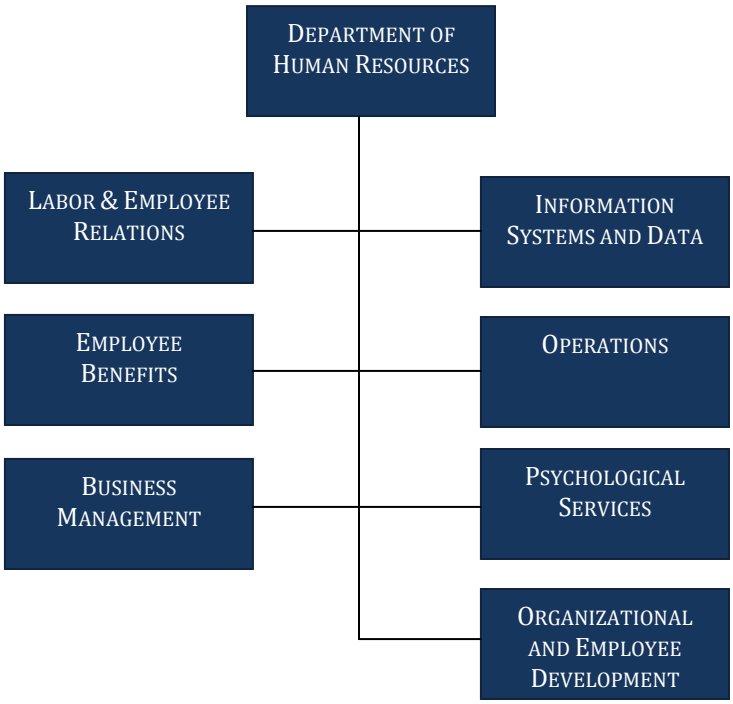
- Provided 433 technical, soft skills, and compliance training sessions for 2195 learners
- Graduated 3rd class of Rising Stars
- Streamlined New Employee Orientation to one day & implemented 1st phase of technology upgrade (consolidated links on-line)
- Updated customer service program
- Established citywide Training Council
- Surpassed the National Utilization Rate (for EAP/Psychological Services) of employee usage by 1.2%
- Hired an additional Licensed Clinician which allows EAP to offer additional groups, workshops in house, and extended hours
- Added a Case Manager to focus on needs assessment and referrals, which will decrease usage of FMLA Resources, make referral for Legal and Financial Services as well as provide front-office support
- Created a Labor and Employee Relations Department
- Partnered with Law Department to create a collaborative approach for EEO and other related employment advice and practices
- Launched Citywide "A Healthier You" initiative which produced Atlanta's first Health Guide with Pfizer
- Initiated Weight Watchers for employees, established Snack Healthy on The Go and launched Employee Line Dancing

FY2013 Adopted Program Highlights

- Develop citywide fitness program that will promote employees physical activity, weight management, and healthy eating for Active and Retired Employees
- Expand and update Employee Fitness Centers for Employees at our Field Operations Centers
- Develop intensive Health & Wellness Initiative for Retiree Population with Insurance Vendors (Focusing on Chronic Diseases and Physical Fitness)
- Increase Mobile Nurse Screenings and Chronic Disease Education Screenings
- Develop Citywide smoking sensation program to reduce tobacco usage
- Provide Quarterly Road to Retirement Planning and Educational Group Sessions
- Expand individual financial planning and educational counseling through Retirement Benefit Advisor
- Implementation of the Pension Module
- Increase Licensed Clinical staff by 1½ FTE which will increase bench strength and ensure 24/7 availability of on-call clinicians
- Add an External EAP to provide defusing for EAP Staff, as well as confidential assistance for DHR employees and senior management; give employees other options for assistance as well as backup and relief for clinical staff
- Consolidate Employee Relations personnel by creating a central reporting structure
- Ensure consistent investigation practices by establishing an investigative protocol and monitored use
- Ensure management personnel are familiar with applicable employment laws and Labor Code through training and one-on-one consultations
- Increase mediation of CSB appeals
- Develop investigation protocols
- Graduate 30 additional Rising Stars
- Implement 2nd phase of technology upgrade for NEO (distance learning for parts of NEO as Code allows)
- Implement revised customer service program
- Utilize Training Council as a conduit of resource and information-sharing once DHR re-org is complete
- Create City of Atlanta Learning Academy with expanded development opportunities for executives, managers and employees
- Promote succession planning throughout the organization and implement training strategies to support same

ORGANIZATIONAL CHART

Human Resources



PERFORMANCE METRICS

Human Resources

PERFORMANCE MEASURE	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 TARGET	FY 2013 TARGET
Merit and Excellence				
% Eligible employees receiving annual performance evaluation	98%	65%	100.0%	100.0%
Average days to refer candidates	17	15	25	25
% HR professionals with national certifications	73.0%	71.0%	60.0%	60.0%
% Increase in overall healthcare costs	1.0%	6.0%	5.0%	5.0%
% Increase in healthcare premiums	10%	9%	10.0%	10.0%

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF HUMAN RESOURCES

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$2,914,570	$2,650,564	$3,152,504	Salaries, Regular (Full Time)	$7,542,831	$4,390,327
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$52,513	$80,041	$38,472	Salaries, Extra Help	$57,844	$19,372
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$236	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$679,207	$578,050	$399,317	Pension - General	$1,047,396	$648,080
$0	$0	$0	Pension - Police	$0	$0
$54,761	$53,844	$83,604	Defined Contribution	$192,777	$109,173
$5,721	$8,714	$2,000	Workers' Compensation	$2,000	$0
$362,577	$375,722	$430,588	Other Personnel Costs	$1,189,916	$759,328
$4,069,586	*$3,746,936*	*$4,106,484*	*TOTAL PERSONNEL*	*$10,032,764*	*$5,926,280*
			OTHER EXPENSES		
$429,385	$840,378	$2,097,093	Purchased Services	$2,097,093	$0
$46,218	$57,333	$110,223	Supplies	$110,223	$0
$0	$0	$0	Capital Outlays	$0	$0
$4,071	$4,326	$23,288	Interfund/Interdepartmental Charges	$15,654	($7,634)
$21,317	$22,063	$60,616	Other Costs	$60,616	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($54,075)	Reserves	($1,046,418)	($992,343)
$0	$0	$0	Other Financing Uses	$0	$0
$500,990	*$924,100*	*$2,237,144*	*TOTAL OTHER EXPENSES*	*$1,237,167*	*($999,977)*
$4,570,576	**$4,671,036**	**$6,343,628**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$11,269,931**	**$4,926,303**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$291,476	$262,954	$393,025	Airport Revenue Fund	$1,663,648	$1,270,623
$0	$0	$0	Fleet Services Fund	$174,458	$174,458
$2,497,098	$2,358,226	$3,186,940	General Fund	$4,845,688	$1,658,748
$1,195,846	$1,324,740	$1,612,234	Group Insurance Fund	$1,581,071	($31,163)
$0	$0	$0	Solid Waste Services Revenue Fund	$367,108	$367,108
$586,156	$725,116	$1,151,429	Water and Wastewater Revenue Fund	$2,637,957	$1,486,529
$4,570,576	**$4,671,036**	**$6,343,628**	**TOTAL EXPENSES**	**$11,269,931**	**$4,926,303**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
55	51	52.00	FULL TIME EQUIVALIENT	142.00	90.00


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$211,487	$182,327	$182,232	Salaries, Regular (Full Time)	$1,177,629	$995,397
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$460	$460
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$38,020	$24,623	$17,002	Pension - General	$96,380	$79,378
$0	$0	$0	Pension - Police	$0	$0
$6,310	$6,465	$6,440	Defined Contribution	$46,890	$40,449
$0	$0	$0	Workers' Compensation	$0	$0
$22,923	$23,794	$24,787	Other Personnel Costs	$179,726	$154,939
$278,739	*$237,209*	*$230,461*	*TOTAL PERSONNEL*	*$1,501,084*	*$1,270,623*
			OTHER EXPENSES		
$12,125	$25,613	$161,534	Purchased Services	$161,534	$0
$612	$131	$1,030	Supplies	$1,030	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$12,737	*$25,744*	*$162,564*	*TOTAL OTHER EXPENSES*	*$162,564*	*$0*
$291,476	**$262,954**	**$393,025**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,663,648**	**$1,270,623**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$291,476	$262,954	$393,025	Airport Revenue Fund	$1,663,648	$1,270,623
$291,476	**$262,954**	**$393,025**	**TOTAL EXPENSES**	**$1,663,648**	**$1,270,623**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
5	3	3.00	FULL TIME EQUIVALIENT	21.00	18.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$995,397	Increase due to Human Resources Consolidation/Reorganization
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$79,378	Increase due to Human Resources Consolidation/Reorganization
Pension - Police	$0	
Defined Contribution	$40,449	Increase due to Human Resources Consolidation/Reorganization
Workers' Compensation	$0	
Other Personnel Costs	$154,939	Increase due to Human Resources Consolidation/Reorganization and group health rate rising by 5%
TOTAL PERSONNEL	*$1,270,163*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$1,270,163**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$1,270,163	
TOTAL EXPENSES	**$1,270,163**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	18.00	Increase due to Human Resources Consolidation/Reorganization

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Fleet Services Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$120,254	$120,254
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$29,258	$29,258
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$24,946	$24,946
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$174,458*	*$174,458*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$0*	*$0*
$0	**$0**	**$0**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$174,458**	**$174,458**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$0	$0	$0	Fleet Services Fund	$174,458	$174,458
$0	**$0**	**$0**	**TOTAL EXPENSES**	**$174,458**	**$174,458**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	3.00	3.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Fleet Services Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$120,254	Increase due to Human Resources Consolidation/Reorganization
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$29,258	Increase due to Human Resources Consolidation/Reorganization
Pension - Police	$0	
Defined Contribution	$0	Increase due to Human Resources Consolidation/Reorganization
Workers' Compensation	$0	
Other Personnel Costs	$24,946	Increase due to Human Resources Consolidation/Reorganization and group health rate rising by 5%
TOTAL PERSONNEL	*$174,458*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$174,458**	

FUND	VARIANCE(13-12)	EXPLANATION
Fleet Services Fund	$174,458	
TOTAL EXPENSES	**$174,458**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	3.00	Increase due to Human Resources Consolidation/Reorganization

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$1,649,378	$1,360,111	$1,726,163	Salaries, Regular (Full Time)	$2,872,845	$1,146,683
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$14,100	$48,066	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$419,230	$351,363	$242,606	Pension - General	$426,569	$183,963
$0	$0	$0	Pension - Police	$0	$0
$21,291	$17,710	$39,445	Defined Contribution	$67,175	$27,730
$5,721	$8,714	$2,000	Workers' Compensation	$2,000	$0
$176,555	$168,269	$217,536	Other Personnel Costs	$449,872	$232,336
$2,286,274	*$1,954,232*	*$2,227,749*	*TOTAL PERSONNEL*	*$3,818,461*	*$1,590,712*
			OTHER EXPENSES		
$167,619	$363,155	$932,277	Purchased Services	$932,277	$0
$22,444	$22,564	$30,716	Supplies	$30,716	$0
$0	$0	$0	Capital Outlays	$0	$0
$2,096	$0	$5,520	Interfund/Interdepartmental Charges	$5,520	$0
$18,664	$18,275	$44,754	Other Costs	$44,754	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($54,075)	Reserves	$0	$54,075
$0	$0	$0	Other Financing Uses	$0	$0
$210,823	*$403,995*	*$959,191*	*TOTAL OTHER EXPENSES*	*$1,013,266*	*$54,075*
$2,497,098	**$2,358,226**	**$3,186,940**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$4,831,727**	**$1,644,787**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$2,497,098	$2,358,226	$3,186,940	General Fund	$4,831,727	$1,644,787
$2,497,098	**$2,358,226**	**$3,186,940**	**TOTAL EXPENSES**	**$4,831,727**	**$1,644,787**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
27	25	26.00	FULL TIME EQUIVALIENT	54.20	28.20

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$1,146,683	Increase due to Human Resources Consolidation/Reorganization
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$183,963	Increase due to Human Resources Consolidation/Reorganization
Pension - Police	$0	
Defined Contribution	$27,730	Increase due to Human Resources Consolidation/Reorganization
Workers' Compensation	$0	
Other Personnel Costs	$232,336	Increase due to Human Resources Consolidation/Reorganization and group health rate rising by 5%
TOTAL PERSONNEL	*$1,590,712*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$54,075	Increase due to restoration of FY2012 Budget reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$54,075*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$1,644,787**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$1,644,787	
TOTAL EXPENSES	**$1,644,787**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	28.20	Increase due to Human Resources Consolidation/Reorganization

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Group Insurance Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$648,967	$1,559,497	$779,065	Salaries, Regular (Full Time)	$753,911	($25,154)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$38,413	$66,714	$38,472	Salaries, Extra Help	$38,472	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$117	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$110,646	$259,818	$57,758	Pension - General	$66,963	$9,206
$0	$0	$0	Pension - Police	$0	$0
$22,480	$53,732	$31,478	Defined Contribution	$27,226	($4,252)
$0	$0	$0	Workers' Compensation	$0	$0
$106,238	$203,189	$115,146	Other Personnel Costs	$111,816	($3,329)
$926,862	*$2,142,950*	*$1,021,917*	*TOTAL PERSONNEL*	*$998,388*	*($23,529)*
			OTHER EXPENSES		
$244,337	$826,783	$498,649	Purchased Services	$498,649	$0
$22,672	$123,338	$73,900	Supplies	$73,900	$0
$0	$0	$0	Capital Outlays	$0	$0
$1,975	$7,626	$17,768	Interfund/Interdepartmental Charges	$10,134	($7,634)
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$268,984	*$957,747*	*$590,317*	*TOTAL OTHER EXPENSES*	*$582,683*	*($7,634)*
$1,195,846	**$3,100,697**	**$1,612,234**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,581,071**	**($31,163)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$1,195,846	$3,100,697	$1,612,234	Group Insurance Fund	$1,581,071	($31,163)
$1,195,846	**$3,100,697**	**$1,612,234**	**TOTAL EXPENSES**	**$1,581,071**	**($31,163)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
14	14	14.00	FULL TIME EQUIVALIENT	14.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Group Insurance Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($25,154)	Decrease due to newly vacated positions reduced to salary grade midpoint
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$9,206	Increase due to realignment of positions to correct pension plan
Pension - Police	$0	
Defined Contribution	($4,252)	Decrease due to realignment of positions to correct pension plan
Workers' Compensation	$0	
Other Personnel Costs	($3,329)	Decrease due to Personnel salary adjustments
TOTAL PERSONNEL	*($23,529)*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	($7,634)	Decrease due to lower motor and fuel costs for repair & maintenance
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*($7,634)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($31,163)**	

FUND	VARIANCE(13-12)	EXPLANATION
Group Insurance Fund	($31,163)	
TOTAL EXPENSES	**($31,163)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Solid Waste Services Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$264,391	$264,391
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$50,624	$50,624
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$3,379	$3,379
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$48,714	$48,714
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$367,108*	*$367,108*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$0*	*$0*
$0	**$0**	**$0**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$367,108**	**$367,108**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$0	$0	$0	Solid Waste Services Revenue Fund	$367,108	$367,108
$0	**$0**	**$0**	**TOTAL EXPENSES**	**$367,108**	**$367,108**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	5.80	5.80

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$264,391	Increase due to Human Resources Consolidation/Reorganization
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$50,624	Increase due to Human Resources Consolidation/Reorganization
Pension - Police	$0	
Defined Contribution	$3,379	Increase due to Human Resources Consolidation/Reorganization
Workers' Compensation	$0	
Other Personnel Costs	$48,714	Increase due to Human Resources Consolidation/Reorganization and group health rate rising by 5%
TOTAL PERSONNEL	*$367,108*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$367,108**	

FUND	VARIANCE(13-12)	EXPLANATION
Solid Waste Services Revenue Fund	$367,108	
TOTAL EXPENSES	**$367,108**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	5.80	Increase due to Human Resources Consolidation/Reorganization

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$404,739	$424,514	$465,044	Salaries, Regular (Full Time)	$2,353,801	$1,888,757
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$119	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$111,312	$104,198	$81,952	Pension - General	$377,602	$295,650
$0	$0	$0	Pension - Police	$0	$0
$4,680	$5,263	$6,241	Defined Contribution	$48,108	$41,867
$0	$0	$0	Workers' Compensation	$0	$0
$56,860	$65,242	$73,120	Other Personnel Costs	$374,842	$301,722
$577,710	*$599,218*	*$626,357*	*TOTAL PERSONNEL*	*$3,154,352*	*$2,527,996*
			OTHER EXPENSES		
$5,304	$122,111	$504,633	Purchased Services	$504,633	$0
$490	$0	$4,577	Supplies	$4,577	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$2,653	$3,788	$15,862	Other Costs	$15,862	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$8,447	*$125,899*	*$525,072*	*TOTAL OTHER EXPENSES*	*$525,072*	*$0*
$586,156	**$725,116**	**$1,151,429**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$3,679,424**	**$2,527,996**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$586,156	$725,116	$1,151,429	Water and Wastewater Revenue Fund	$3,679,424	$2,527,996
$586,156	**$725,116**	**$1,151,429**	**TOTAL EXPENSES**	**$3,679,424**	**$2,527,996**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
9	9	9.00	FULL TIME EQUIVALIENT	44.00	35.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF HUMAN RESOURCES

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$1,888,757	Increase due to Human Resources Consolidation/Reorganization
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$295,650	Increase due to Human Resources Consolidation/Reorganization
Pension - Police	$0	
Defined Contribution	$41,867	Increase due to Human Resources Consolidation/Reorganization
Workers' Compensation	$0	
Other Personnel Costs	$301,722	Increase due to Human Resources Consolidation/Reorganization and group health rate rising by 5%
TOTAL PERSONNEL	*$2,527,996*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$2,527,996**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$2,527,996	
TOTAL EXPENSES	**$2,527,996**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	35.00	Increase due to Human Resources Consolidation/Reorganization

INFORMATION TECHNOLOGY

Mission Statement

Our mission is to provide business value, through collaboration and participation with our business partners (customers), by leveraging the right technology to enable timely, cost-effective and high-quality delivery of City of Atlanta ("City") services.

Core Functions

- End User and Systems Support
- Program Management
- Communications

Summary of Operations

The Department of Information Technology ("'IT") oversees and guides all technology-related activities associated with the delivery of products and services managed by every department of the City. The Office provides a strategic framework and direction for leveraging technology to create business value.

Divisions/Offices Descriptions

The Office of the CIO includes various support organizations, and a business administration group, which provide support for internal and external customers of the City of Atlanta.

The Office of Business Administration provides business and administrative services to the IT department. It encompasses several areas of responsibilities which include the front desk services, administrative services, finance and budget administration, human resources, contract and legislation administration, employee training and development, and other general office administrative functions.

The End User Support Team provides desktop, help desk and network support for the City, and selected City agencies. We are responsible for distributing and maintaining desktop hardware and software. Our technical expertise is enhanced through forming close relationships with key partners and vendors to provide our customers with superior service. Our services focus on three main goals - increasing your productivity, reducing your costs through the use of standards, and improving end-user satisfaction. The goal is to provide leadership in supporting and facilitating the effective use of technology as an everyday tool.

Mainframe Operations maintains the City's mainframe computer system and provides physical security for the City's data.

Network/Server Operations ensures that the City's assets are maintained responsibly and work with project teams to help implement internal systems. The network/server team oversees the consolidation and migration of all server storage and equipment.

Systems and Programming is a division of IT professionals consisting of systems analysts, database administrators, web developers, mainframe programmers and IT consultants responsible for enhancing, supporting and maintaining the City's systems and applications. The mission critical applications include Oracle E-Business Suite (ERP), Criminal Justice Information Systems (CJIS/Courtview), E-911 Related Systems, Enquesta (Watershed Billing), Accela Permitting System and numerous web applications developed in house.

Office of Security is responsible for protecting the City's [Information] assets by managing risks appropriately and implementing necessary controls to defend against attacks to ensure that confidentiality, integrity and

availability of the City's information and information systems are sustained. We develop, implement and enforce security policies (web connections and the associated firewall, virus, and filtering controls), standards and procedures; and ensure that applicable regulatory compliances are met. We focus on the operational, tactical and strategic security needs of the City, utilizing industry standards best practices.

Telecommunications ("Telecom") role is to facilitate voice, data and video communications for employees to perform their job and provide City services. Telecom is the underlining infrastructure that enables most technology operations.

Business Strategic Services aim is to spearhead business transformation through people, processes and enabling technology. This division focuses on process improvement and best practices project management.

Enterprise Resource Planning Project (ERP) is a component within the IT Department which provides overall program/project management to the ERP/Oracle project, as well as technical support, education and training, change management administration and enhancement of Oracle system.

Goal

- To be recognized as the IT vendor of choice using "*Best of Breed"* solutions to deliver reliable IT products and services

Objectives

- Implementation of mission critical customer initiatives which yield a significant Return On Investment
- To provide quality customer service, within agreed service delivery dates
- To provide highly available systems

FY2012 Accomplishments

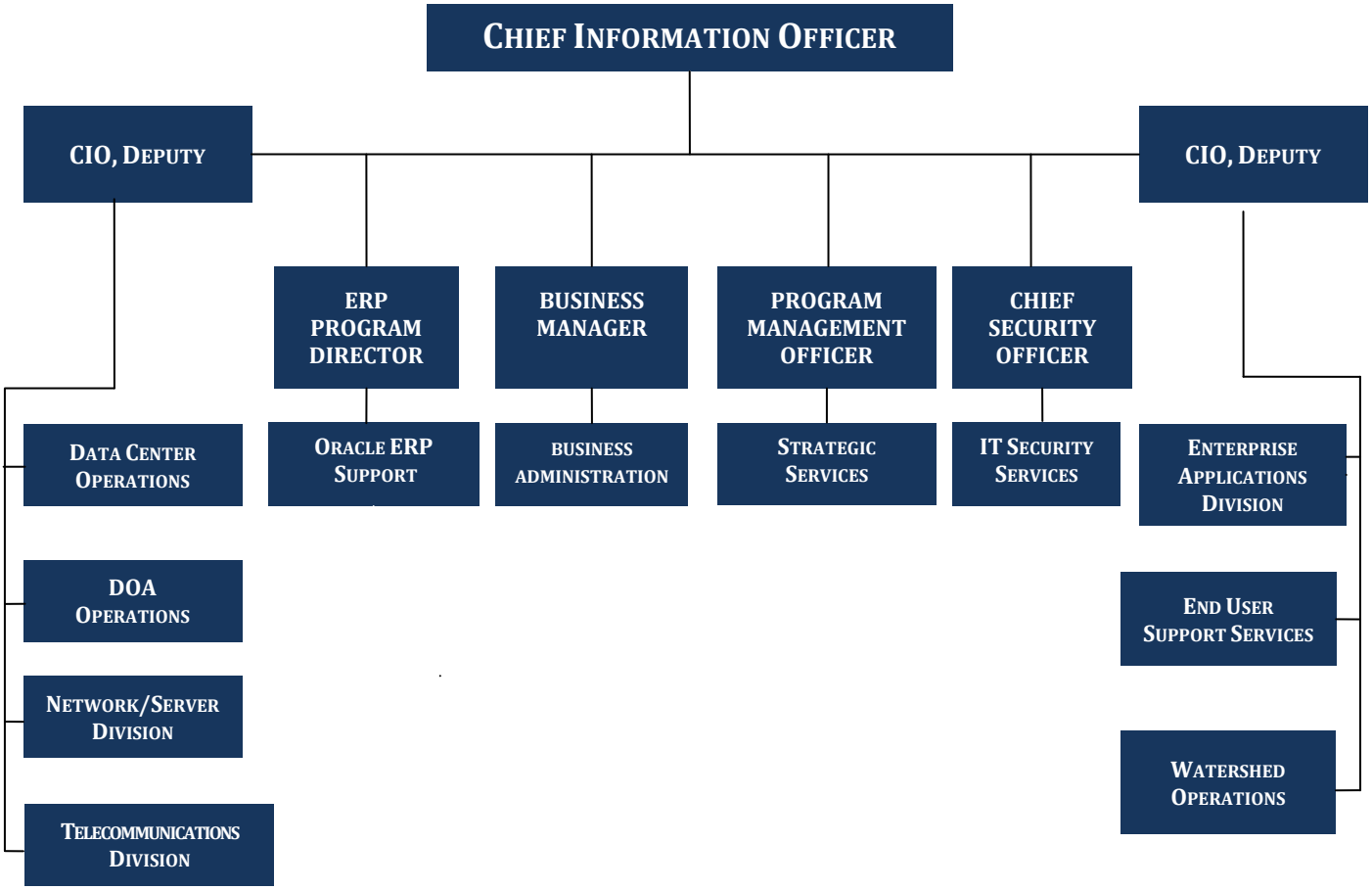
- Numara Help Desk and Asset Mgmt. System
- Video Surveillance Enterprise Program
- Common Email Platform
- Phase 1 Data Center Migration to 180 Peachtree
- Smart 911
- Gabacus
- Reverse 911
- PC Refresh
- Sharepoint

FY2013 Adopted Program Highlights

- DIT Consolidation
- Hyperion Budget Tool
- Phase 1 Enterprise Dashboard
- Employee Retention
- Video Integration Center
- Centers of Hope
- New Innovations
    - Mobile Apps
    - WIFI (Parks such as Piedmont, Grant & Chastain)
    - 311 Center
    - Broadening support of iPads, tablets and Smart devices

ORGANIZATIONAL CHART

Information Technology



PERFORMANCE METRICS

Information Technology

PERFORMANCE MEASURE	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 TARGET	FY2013 TARGET
Merit and Excellence				
Network Availability	N/A	99.59%	99.99%	99.99%
Server Availability	99.10%	99.95%	99.99%	99.99%
Median number of days to resolve customer service requests	N/A	3	3	3


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF INFORMATION TECHNOLOGY

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$4,554,400	$5,033,758	$6,206,856	Salaries, Regular (Full Time)	$6,360,326	$153,470
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$66,111	$54,127	$0	Salaries, Extra Help	$14,576	$14,576
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$766	$492	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$665,985	$607,242	$423,711	Pension - General	$499,581	$75,870
$0	$0	$0	Pension - Police	$0	$0
$164,542	$186,109	$234,682	Defined Contribution	$256,601	$21,919
$0	$0	$0	Workers' Compensation	$0	$0
$499,414	$601,291	$743,265	Other Personnel Costs	$834,410	$91,145
$5,951,219	*$6,483,020*	*$7,608,514*	*TOTAL PERSONNEL*	*$7,965,494*	*$356,980*
			OTHER EXPENSES		
$17,034,169	$17,415,805	$19,143,321	Purchased Services	$21,363,445	$2,220,124
$764,690	$862,957	$472,832	Supplies	$426,705	($46,127)
$199,057	$259,551	$517,025	Capital Outlays	$4,143,224	$3,626,199
$5,108	$6,502	$8,878	Interfund/Interdepartmental Charges	$8,878	$0
$105,363	$118,679	$7,210	Other Costs	$12,000	$4,790
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$18,108,386	*$18,663,494*	*$20,149,265*	*TOTAL OTHER EXPENSES*	*$25,954,251*	*$5,804,986*
$24,059,605	**$25,146,515**	**$27,757,779**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$33,919,745**	**$6,161,966**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$0	$19,989	$84,311	Airport Revenue Fund	$467,494	$383,184
$0	$0	$424,176	Emergency 911 Fund	$421,773	($2,404)
$6	$4	$0	Fleet Services Fund	$0	$0
$22,450,688	$23,385,842	$25,372,782	General Fund	$28,089,785	$2,717,003
$0	$0	$0	Permit Fund	$574,500	$574,500
$0	$0	$0	Solid Waste Services Revenue Fund	$574,500	$574,500
$1,608,912	$1,740,679	$1,876,511	Water and Wastewater Revenue Fund	$3,791,694	$1,915,184
$24,059,605	**$25,146,515**	**$27,757,779**	**TOTAL EXPENSES**	**$33,919,745**	**$6,161,966**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
81	89	96.00	FULL TIME EQUIVALIENT	95.50	-0.50


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$18,173	$75,001	Salaries, Regular (Full Time)	$75,001	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$1,090	$4,500	Defined Contribution	$4,500	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$726	$4,810	Other Personnel Costs	$4,993	$184
$0	*$19,989*	*$84,311*	*TOTAL PERSONNEL*	*$84,494*	*$184*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$383,000	$383,000
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$383,000*	*$383,000*
$0	**$19,989**	**$84,311**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$467,494**	**$383,184**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$0	$19,989	$84,311	Airport Revenue Fund	$467,494	$383,184
$0	**$19,989**	**$84,311**	**TOTAL EXPENSES**	**$467,494**	**$383,184**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.50	FULL TIME EQUIVALIENT	0.50	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$184	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$184*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$383,000	Increased due to funding for Customer Service 311
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$383,000*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$383,184**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$383,184	
TOTAL EXPENSES	**$383,184**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Emergency 911 Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$360,381	Salaries, Regular (Full Time)	$356,438	($3,942)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$21,623	Defined Contribution	$21,386	($237)
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$42,173	Other Personnel Costs	$43,948	$1,775
$0	*$0*	*$424,176*	*TOTAL PERSONNEL*	*$421,773*	*($2,404)*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$0*	*$0*
$0	**$0**	**$424,176**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$421,773**	**($2,404)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$0	$0	$424,176	Emergency 911 Fund	$421,773	($2,404)
$0	**$0**	**$424,176**	**TOTAL EXPENSES**	**$421,773**	**($2,404)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	5	5.00	FULL TIME EQUIVALIENT	5.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Emergency 911 Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($3,942)	Decrease due to vacant position filled at salary less than budgeted
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	($237)	Decrease due to vacant position filled at salary less than budgeted
Workers' Compensation	$0	
Other Personnel Costs	$1,775	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*($2,404)*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($2,404)**	

FUND	VARIANCE(13-12)	EXPLANATION
Emergency 911 Fund	($2,404)	
TOTAL EXPENSES	**($2,404)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$4,554,400	$4,997,411	$5,696,473	Salaries, Regular (Full Time)	$5,853,886	$157,413
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$66,111	$54,127	$0	Salaries, Extra Help	$14,576	$14,576
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$766	$492	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$665,985	$607,242	$423,711	Pension - General	$499,581	$75,870
$0	$0	$0	Pension - Police	$0	$0
$164,542	$183,928	$204,059	Defined Contribution	$226,214	$22,156
$0	$0	$0	Workers' Compensation	$0	$0
$499,414	$599,839	$691,473	Other Personnel Costs	$780,476	$89,003
$5,951,219	*$6,443,040*	*$7,015,717*	*TOTAL PERSONNEL*	*$7,374,733*	*$359,017*
			OTHER EXPENSES		
$15,425,252	$15,695,113	$17,351,121	Purchased Services	$19,571,245	$2,220,124
$764,690	$862,957	$472,832	Supplies	$426,705	($46,127)
$199,057	$259,551	$517,025	Capital Outlays	$696,224	$179,199
$5,108	$6,502	$8,878	Interfund/Interdepartmental Charges	$8,878	$0
$105,363	$118,679	$7,210	Other Costs	$12,000	$4,790
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$16,499,469	*$16,942,802*	*$18,357,065*	*TOTAL OTHER EXPENSES*	*$20,715,051*	*$2,357,986*
$22,450,688	**$23,385,842**	**$25,372,782**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$28,089,785**	**$2,717,003**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$22,450,688	$23,385,842	$25,372,782	General Fund	$28,089,785	$2,717,003
$22,450,688	**$23,385,842**	**$25,372,782**	**TOTAL EXPENSES**	**$28,089,785**	**$2,717,003**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
81	84	90.00	FULL TIME EQUIVALIENT	89.50	-0.50

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$157,413	Increase due to Personnel promotion, adjustments and addtion of new position
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$14,576	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$75,870	Increase due to Personnel promotion, adjustments and addtion of new position
Pension - Police	$0	
Defined Contribution	$22,156	Increase due to Personnel promotion, adjustments and addtion of new position
Workers' Compensation	$0	
Other Personnel Costs	$89,003	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$359,017*	
OTHER EXPENSES		
Purchased Services	$2,220,124	Increase due to funding for Motorola Radio maintenance
Supplies	($46,127)	Decrease due to reduction in office supplies and re-appropriation of funds within other major accts
Capital Outlays	$179,199	Increase due to realignment of funds from major accounts and final pymt for Network Access Ctrl
Interfund/Interdepartmental Charges	$0	
Other Costs	$4,790	Increase due to property taxes required on leased equipment and add'l business meeting exp.
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$2,357,986*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$2,717,003**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$2,717,003	
TOTAL EXPENSES	**$2,717,003**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	-0.50	Creation of new position offset by HR Consolidation personnel action

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Permit Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$574,500	$574,500
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$574,500*	*$574,500*
$0	**$0**	**$0**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$574,500**	**$574,500**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$0	$0	$0	Permit Fund	$574,500	$574,500
$0	**$0**	**$0**	**TOTAL EXPENSES**	**$574,500**	**$574,500**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Permit Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$574,500	Increased due to funding for Customer Service 311
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$574,500*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$574,500**	

FUND	VARIANCE(13-12)	EXPLANATION
Permit Fund	$574,500	
TOTAL EXPENSES	**$574,500**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Solid Waste Services Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$574,500	$574,500
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$574,500*	*$574,500*
$0	**$0**	**$0**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$574,500**	**$574,500**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$0	$0	$0	Solid Waste Services Revenue Fund	$574,500	$574,500
$0	**$0**	**$0**	**TOTAL EXPENSES**	**$574,500**	**$574,500**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF INFORMATION TECHNOLOGY
Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$574,500	Increased due to funding for Customer Service 311
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$574,500*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$574,500**	

FUND	VARIANCE(13-12)	EXPLANATION
Solid Waste Services Revenue Fund	$574,500	
TOTAL EXPENSES	**$574,500**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$18,174	$75,001	Salaries, Regular (Full Time)	$75,001	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$1,090	$4,500	Defined Contribution	$4,500	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$726	$4,810	Other Personnel Costs	$4,993	$184
$0	*$19,991*	*$84,311*	*TOTAL PERSONNEL*	*$84,494*	*$184*
			OTHER EXPENSES		
$1,608,912	$1,720,688	$1,792,200	Purchased Services	$1,792,200	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$1,915,000	$1,915,000
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$1,608,912	*$1,720,688*	*$1,792,200*	*TOTAL OTHER EXPENSES*	*$3,707,200*	*$1,915,000*
$1,608,912	**$1,740,679**	**$1,876,511**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$3,791,694**	**$1,915,184**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$1,608,912	$1,740,679	$1,876,511	Water and Wastewater Revenue Fund	$3,791,694	$1,915,184
$1,608,912	**$1,740,679**	**$1,876,511**	**TOTAL EXPENSES**	**$3,791,694**	**$1,915,184**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.50	FULL TIME EQUIVALIENT	0.50	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF INFORMATION TECHNOLOGY

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$184	Increase due to group health rate rising by 5% - Split position
TOTAL PERSONNEL	*$184*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$1,915,000	Increased due to funding for Customer Service 311
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$1,915,000*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$1,915,184**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$1,915,184	
TOTAL EXPENSES	**$1,915,184**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

LAW

Mission Statement

The Department of Law is a team of professionals committed to providing best-in-class legal representation to the City of Atlanta. Our attorneys combine mastery of the law with an understanding of the unique needs of municipal government. In addition to defending the City in all types of civil litigation, we work proactively to prevent legal challenges by delivering sound advice, legislation and training.

The Department of Law emphasizes the importance of professional growth. Education and development of all staff result in improved skills, increased self-esteem and satisfaction, a productive work environment and excellent customer service.

Core Functions

- Legal Counseling
- Litigation
- Transactions
- Compliance

Summary of Operations

The City Attorney is the chief legal advisor for the City of Atlanta and is the commissioner of the Department of Law. As chief legal advisor for the City of Atlanta, the City Attorney provides legal counsel to the Mayor and to the Atlanta City Council. The Department of Law is vested with exclusive authority and jurisdiction in all matters of law relating to the executive branch of city government and every department, bureau, office, institution, commission, committee, board and other agency thereof. The Department of Law represents the City of Atlanta in a wide range of commercial transactions; litigates all matters on behalf of the City of Atlanta; defends city officers and employees in civil litigation arising from the performance of official duties of the officer or employee; provides written legal opinions on questions of law connected with the interest of the City of Atlanta to the Mayor, any department head, and president or member of the Atlanta City Council; attends all meetings of the Atlanta City Council and meetings of the committees of the council as requested; supervises, administers and performs all claims work under O.C.G.A.§ 34-9-1, et seq., and performs any other services as are consistent with the usual and customary duties of municipal corporation counsel. The Department of Law does not provide legal advice to members of the public. The Department of Law is limited to providing legal advice, counsel, and representation to the Mayor, City Council members, City officials and departments in all civil matters regarding the City of Atlanta, Georgia.

Divisions/Offices Descriptions

The Department is comprised of seven major units:

The Litigation/Labor and Employment Practice Group handles lawsuits in which the City of Atlanta, any of its employees, elected officials or its agents are named as defendants. This Group handles both tort litigation and constitutional claims filed in federal or state court. In addition this Group provides substantive legal advice with respect to employment matters, pension and workers' compensation, and on behalf of the public safety entities' which include Police, Fire, Corrections and Courts. This Group also supervises the Claims Department which manages claims filed against the City Of Atlanta as required by state law and pursues lawful recovery of revenue on behalf of the City of Atlanta.

The Finance Practice Group provide legal counsel to the Mayor, City Council, Departments of Parks, Recreation, and Cultural Affairs, Department of Planning and Economic Development, Bureau of Planning, Bureau of Buildings, Bureau of Code Enforcement, Urban Design Commission, Bureau of Housing, Department of Finance, including all of its offices, Department of Enterprise Assets Management, Department of Information Technology,

Department of Procurement, and the In-Rem Board. This Group also provides in-house legal counsel and litigation services on commercial transactions, including bond deals, municipal financing and tax matters.

The Infrastructure Practice Group provides legal representation and advice to the Department of Public Works, Bureau of Transportation, the License Review Board, Office of Contract Compliance and other boards and authorities. This Group also provides legal advice and litigation support on telecommunication and real estate matters. In addition, this Group serves as the legal liaison with the City of Atlanta's three Community Improvement Districts as well as the Atlanta Development Authority and the Atlanta Beltline.

The Watershed Management Practice Group serves as Counsel to the City of Atlanta's Department of Watershed Management. The members of this Group represent the City of Atlanta in a wide variety of transactions concerning Watershed including procurement transactions, real estate, environmental and litigation matters. Additionally, this Group provides in-house legal counsel on billing and customer service issues and Watershed's construction program.

The Aviation Practice Group serves as Counsel to the City of Atlanta's Hartsfield Jackson Atlanta International Airport. The members of this Group represent the City of Atlanta in a broad variety of matters, including transactions between the City of Atlanta and airlines and vendors and contractors doing business with or at the Airport. This Group supports the Airport's construction program and is responsible for litigation matters for the Airport.

The Compliance Unit is responsible for proactively evaluating, reviewing and improving compliance standards and processes within the City of Atlanta, with a centralized focus on preventing and reducing liability with regard to the City of Atlanta's compliance with federal, state and local laws and regulations. This Unit is also responsible for conducting thorough and impartial investigations into the affairs of any City of Atlanta department, board, bureau, commission, institution, authority, retirement system or any other instrumentality or agency thereof. These investigations may also include any City official, employee or any person or organization to the extent that the person or organization shall have had any dealings with the City of Atlanta or any department, board, bureau, commission, institution, authority, retirement system or other instrumentality or agency thereof.

The Administrative Unit is responsible for managing the day-to-day administrative functions of the Department. This Unit's work includes management and oversight of the Department of Law's financial and budget processes, office operations, human resources, and technology.

Goals

- To deliver best-in-class legal services by retaining in-house attorneys who provide exemplary legal representation and by recruiting additional attorneys of same caliber.
- Maximize Law Department's effectiveness by offering high quality training and other career development opportunities to all Department staff.
- Reduce settlements and other litigation payouts by tracking payment trends, allocating costs among departments and recommending remedial actions.
- Proactively contribute to liability reduction efforts by identifying, preparing and delivering relevant law-related training to City employees and elected officials.
- Facilitate City-wide efforts to provide excellent customer service by identifying legal solutions to public concerns.

FY2012 Major Accomplishments

- *Maynard H. Jackson, Jr. International Terminal:* Successfully defended the City against losing proponents who sought a court order preventing the Mayor from signing food and beverage contracts at Hartsfield-Jackson Atlanta International Airport, thereby allowing the opening of the new International Terminal on schedule and with all amenities
- *Award for Airport Bond Work*: Atlanta was the southeast regional winner of the Bond Buyer Deal of the Year Award for the Department of Aviation's $1.5 billion dollar ($1,500,000,000) new money and

refunding transaction. The award recognized innovative municipal bond work performed in a period of economic uncertainty and financial market volatility

- *Porsche Cars North America*: Prepared real estate purchase documents between City and Airport Station LLC which supported the relocation of its headquarters and test track to the adjacent Airport Station property known as "Aerotropolis". Additionally, the Airport Station LLC/Porsche transaction was recognized as the 2011 International Deal of the Year by Governor Nathan Deal and the Atlanta Business Chronicle and is viewed as a critical catalyst for development on the south side of Atlanta.
- *MOST Referendum*: Drafted legislation and memoranda regarding the Water and Sewer Municipal Option Sales Tax (MOST) referendum and obtained preclearance for the referendum from the Department of Justice. MOST will continue to provide over one hundred million dollars ($100,000,000) per year for funding of water and sewer capital improvement projects.
- *Atlanta Streetcar Project*: Drafted amendment to Intergovernmental Agreement with MARTA that incorporates inclusion of eight million dollars ($8,000,000) for the relocation of the City's sewer and water lines needed for the Atlanta Streetcar project
- *Metropolitan Atlanta Task Force for the Homeless ("MATH") v. Atlanta:* Won case regarding the Peachtree and Pine Homeless Shelter. Plaintiff demanded fifteen million dollars ($15,000,000) in damages from the City on multiple federal and state claims. The District Court dismissed all claims against the City and entered judgment in favor of the City on its counterclaim for unpaid water bills
- *Atlanta v. Hotels.com:* Won case where City asserted that on-line travel companies are required to pay hotel occupancy taxes based on the full retail room rates charged to the consumer. Georgia Supreme Court upheld the City's victory in Fulton County Superior Court. The case resulted in ongoing additional revenue to the City of fifty thousand dollars ($50,000) per month. It also allows the City to pursue recovery of over one million dollars ($1,000,000) in past unpaid taxes
- *Nuts and Bolts of Local Government Law Seminar*: Chaired and developed the State Bar of Georgia's Continuing Legal Education seminar on Local Government Law that brought together local government attorneys from the State and metropolitan area. Presenters lectured and educated attendees on subjects including, state immigration enforcement, state and federal cell tower regulations and state and local procurement practices. The seminar included participation by Chief Justice Carol Hunstein of the Georgia Supreme Court, Judge Yvette Miller of the Georgia Court of Appeals and Judge Kimberly M. Esmond Adams of the Fulton County Superior Court
- *Movie and Television Production*: Drafted contracts allowing production companies to utilize the Bellwood Quarry and other Watershed properties for the filming of major movie and other television and film projects, including The Fast and the Furious 5, Joyful Noise, Crew 6, Coma, and a television pilot entitled "Revolution"
- *Fulton County Service Delivery Agreement*: Led city-wide effort to finalize all service documents for City services to be included in final agreement; negotiated and reached conceptual settlement of long-standing dispute with several south Fulton County cities over water service, which will avoid protracted litigation in state and/or federal court; created strategy form to be used for all cities and Fulton County for water and wastewater
- *Construction Agreements*: Negotiated with several property owners to allow major construction project to occur on properties without compensation, saving thousands of dollars in acquisition or possible condemnation litigation costs
- *Conservation Easements*: Negotiated, among others, a conservation easement with Atlanta Housing Authority, which will be encompassed in the area planned for a major stream mitigation plan
- *Construction Contract Monitoring*: Investigated and began negotiations for cost recovery action against contractors to collect millions of dollars in over-billings for incomplete and defective work performed for the City

- *Bloomberg Family Foundation, Inc.:* Drafted legislation to amend the FY2012 budget for the award of grant funds in the amount of $3,123,000.00 for the Mayors' project
- *International Business Machines Corporation (IBM):* Drafted legislation for the award and acceptance of grant funds in the amount of $400,000.00 from IBM to assist the City of Atlanta in researching job creation for the Global Business Market

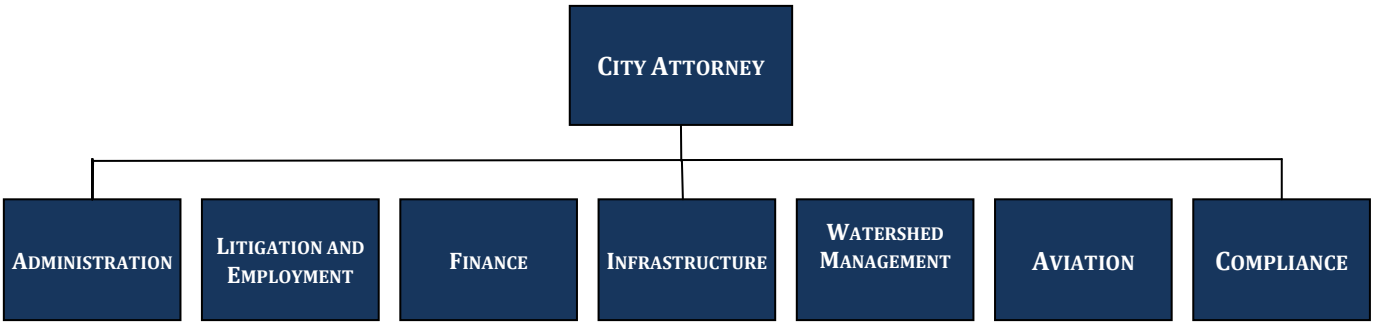
FY2013 Adopted Program Highlights

The Department of Law will improve its department's efficiency and effectiveness, and the efficiency and effectiveness of City government at large, through the implementation of its initiatives as follows:

- Allocating certain legal costs across Departments
- Shifting certain City functions to and from the Department of Law
- Refining and revising the City of Atlanta Charter

ORGANIZATIONAL CHART

Law



PERFORMANCE METRICS

Law

PERFORMANCE MEASURE	FY2010 ACTUAL	FY 2011 ACTUAL	FY2012 TARGET	FY 2013 TARGET
Fiscal Stability				
Resolved litigation settlements approved by City Council or judgments	60	118	N/A	N/A
Total amount of claim settlements	$1,286,164	$1,407,091	N/A	N/A
Number of claims settled	497	417	N/A	N/A
Pending claims	324	531	N/A	N/A
Pending lawsuits	309	492	N/A	N/A


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF LAW

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$4,153,136	$4,339,314	$5,400,605	Salaries, Regular (Full Time)	$5,785,820	$385,215
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$16,616	$79,130	$0	Salaries, Extra Help	$245,678	$245,678
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$39	$3,255	$50,000	Overtime	$50,000	$0
$0	$0	$0	Pension - Fire	$0	$0
$565,475	$519,427	$385,938	Pension - General	$328,201	($57,737)
$0	$0	$0	Pension - Police	$0	$0
$152,003	$163,991	$217,976	Defined Contribution	$266,212	$48,235
$0	$7,779	$502	Workers' Compensation	$502	$0
$444,622	$480,513	$624,149	Other Personnel Costs	$689,012	$64,863
$5,331,890	*$5,593,409*	*$6,679,170*	*TOTAL PERSONNEL*	*$7,365,425*	*$686,256*
			OTHER EXPENSES		
$6,356,832	$5,769,882	$6,764,024	Purchased Services	$12,764,024	$6,000,000
$25,739	$48,064	$98,700	Supplies	$98,700	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$628	$2,312	$4,560	Other Costs	$4,560	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$6,383,199	*$5,820,257*	*$6,867,284*	*TOTAL OTHER EXPENSES*	*$12,867,284*	*$6,000,000*
$11,715,090	**$11,413,667**	**$13,546,454**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$20,232,710**	**$6,686,256**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$2,420,687	$3,350,546	$3,629,638	Airport Revenue Fund	$7,071,366	$3,441,728
$4,598,519	$4,459,091	$5,134,763	General Fund	$5,674,062	$539,299
$4,695,884	$3,604,030	$4,782,054	Water and Wastewater Revenue Fund	$7,487,282	$2,705,228
$11,715,090	**$11,413,667**	**$13,546,454**	**TOTAL EXPENSES**	**$20,232,710**	**$6,686,256**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
64	64	75.00	FULL TIME EQUIVALIENT	81.00	6.00


RESURGENS
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ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$639,650	$693,555	$1,075,037	Salaries, Regular (Full Time)	$1,237,897	$162,861
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$4,226	$0	Salaries, Extra Help	$33,669	$33,669
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$5	$782	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$72,829	$69,835	$53,546	Pension - General	$72,142	$18,596
$0	$0	$0	Pension - Police	$0	$0
$26,134	$29,068	$50,349	Defined Contribution	$56,483	$6,134
$0	$0	$0	Workers' Compensation	$0	$0
$84,536	$80,893	$122,756	Other Personnel Costs	$140,725	$17,969
$823,155	*$878,359*	*$1,301,688*	*TOTAL PERSONNEL*	*$1,540,916*	*$239,228*
			OTHER EXPENSES		
$1,592,452	$2,462,289	$2,256,950	Purchased Services	$5,459,450	$3,202,500
$4,995	$9,898	$68,500	Supplies	$68,500	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$85	$0	$2,500	Other Costs	$2,500	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$1,597,532	*$2,472,187*	*$2,327,950*	*TOTAL OTHER EXPENSES*	*$5,530,450*	*$3,202,500*
$2,420,687	**$3,350,546**	**$3,629,638**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$7,071,366**	**$3,441,728**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$2,420,687	$3,350,546	$3,629,638	Airport Revenue Fund	$7,071,366	$3,441,728
$2,420,687	**$3,350,546**	**$3,629,638**	**TOTAL EXPENSES**	**$7,071,366**	**$3,441,728**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
11	11	14.50	FULL TIME EQUIVALIENT	16.82	2.32

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$162,861	Increase due to New Position and Pay In Class Study
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$33,669	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$18,596	Increase due to New Positions and Pay In Class Study to properly align salaries
Pension - Police	$0	
Defined Contribution	$6,134	Increase due to New Position and Pay In Class Study to properly align salaries
Workers' Compensation	$0	
Other Personnel Costs	$17,969	Increase due to group health rate rising by 5% and new position
TOTAL PERSONNEL	*$239,228*	
OTHER EXPENSES		
Purchased Services	$3,202,500	Increase due to increased outside council requirements and disparity study (EBO)
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$3,202,500*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$3,441,728**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$3,441,728	
TOTAL EXPENSES	**$3,441,728**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	2.32	1 new addition through personnel action and created 1.32 new positions

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$2,898,357	$2,804,847	$3,191,300	Salaries, Regular (Full Time)	$3,292,825	$101,525
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$16,616	$58,931	$0	Salaries, Extra Help	$172,041	$172,041
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$34	$1,623	$50,000	Overtime	$50,000	$0
$0	$0	$0	Pension - Fire	$0	$0
$428,713	$360,493	$265,385	Pension - General	$205,073	($60,311)
$0	$0	$0	Pension - Police	$0	$0
$99,726	$100,408	$117,282	Defined Contribution	$146,997	$29,714
$0	$7,779	$502	Workers' Compensation	$502	$0
$282,913	$284,981	$363,059	Other Personnel Costs	$391,889	$28,830
$3,726,359	*$3,619,062*	*$3,987,528*	*TOTAL PERSONNEL*	*$4,259,327*	*$271,799*
			OTHER EXPENSES		
$852,209	$803,499	$1,116,575	Purchased Services	$1,384,075	$267,500
$19,409	$34,218	$28,600	Supplies	$28,600	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$543	$2,312	$2,060	Other Costs	$2,060	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$872,160	*$840,029*	*$1,147,235*	*TOTAL OTHER EXPENSES*	*$1,414,735*	*$267,500*
$4,598,519	**$4,459,091**	**$5,134,763**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$5,674,062**	**$539,299**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$4,598,519	$4,459,091	$5,134,763	General Fund	$5,674,062	$539,299
$4,598,519	**$4,459,091**	**$5,134,763**	**TOTAL EXPENSES**	**$5,674,062**	**$539,299**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
43	40	44.00	FULL TIME EQUIVALIENT	45.36	1.36

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$101,525	Increase due to Pay In Class Study to properly align salaries
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$172,041	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($60,311)	Decrease due to properly alignment of salaries
Pension - Police	$0	
Defined Contribution	$29,714	Increase due to properly alignment of salaries
Workers' Compensation	$0	
Other Personnel Costs	$28,830	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$271,799*	
OTHER EXPENSES		
Purchased Services	$267,500	Disparity study (EBO)
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$267,500*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$539,299**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$539,299	
TOTAL EXPENSES	**$539,299**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	1.36	Net 1 new addition through personnel action and created .36 new positions

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$615,129	$840,912	$1,134,268	Salaries, Regular (Full Time)	$1,255,098	$120,829
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$15,973	$0	Salaries, Extra Help	$39,968	$39,968
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$850	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$63,933	$89,099	$67,007	Pension - General	$50,986	($16,021)
$0	$0	$0	Pension - Police	$0	$0
$26,142	$34,515	$50,345	Defined Contribution	$62,732	$12,387
$0	$0	$0	Workers' Compensation	$0	$0
$77,172	$114,639	$138,334	Other Personnel Costs	$156,398	$18,064
$782,377	*$1,095,989*	*$1,389,954*	*TOTAL PERSONNEL*	*$1,565,182*	*$175,228*
			OTHER EXPENSES		
$3,912,171	$2,504,093	$3,390,500	Purchased Services	$5,920,500	$2,530,000
$1,336	$3,948	$1,600	Supplies	$1,600	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$3,913,507	*$2,508,041*	*$3,392,100*	*TOTAL OTHER EXPENSES*	*$5,922,100*	*$2,530,000*
$4,695,884	**$3,604,030**	**$4,782,054**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$7,487,282**	**$2,705,228**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$4,695,884	$3,604,030	$4,782,054	Water and Wastewater Revenue Fund	$7,487,282	$2,705,228
$4,695,884	**$3,604,030**	**$4,782,054**	**TOTAL EXPENSES**	**$7,487,282**	**$2,705,228**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
10	13	16.50	FULL TIME EQUIVALIENT	18.82	2.32

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF LAW

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$120,829	Increase due to Pay In Class Study to properly align salaries
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$39,968	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($16,021)	Decrease due to properly alignment of salaries
Pension - Police	$0	
Defined Contribution	$12,387	Increase due to position creation and Pay In Class study to properly align salaries
Workers' Compensation	$0	
Other Personnel Costs	$18,064	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$175,228*	
OTHER EXPENSES		
Purchased Services	$2,530,000	Increase due to outside counsel requirements and disparity study (EBO)
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$2,530,000*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$2,705,228**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$2,705,228	
TOTAL EXPENSES	**$2,705,228**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	2.32	1 new addition through personnel action and created 1.32 new positions

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

Mission Statement

The mission of DPRCA is to provide all citizens with the highest quality parks, facilities, recreational programs and cultural experiences.

Core Functions

- Programs (After school, recreational, cultural, seniors, etc.)
- Maintenance (make parks & facilities safe, clean and inviting)
- Planning and Community Engagement

Summary of Operations

The parks and facilities system of the City of Atlanta's Department of Parks, Recreation and Cultural Affairs (DPRCA) consists of more than 100 facilities and approximately 3,769 acres (4.6% of the City's land) inside the city limits, and 209 acres at Lake Allatoona.

The recreational and cultural facilities vary from small recreation centers to large cultural complexes, such as the Atlanta Civic Center and the Chastain Park Amphitheater. Having reopened all closed recreation centers, we are working to transform these facilities into Centers of Hope. The facility inventory currently includes 33 recreation centers, 5 indoor and 12 outdoor pools (4 indoor and 12 outdoor operating at full service), 3 spray grounds, 182 tennis courts, 75 basketball courts, 110 ball fields, and 112 playgrounds and 5 tennis centers (managed by Universal Tennis Association). Special recreational facilities include four 18-hole golf courses and one 9-hole golf course, Southside Sports Complex, Lake Allatoona Resident Camp, the Outdoor Activity Center, and John A. White Junior Training Golf Course.

Our parks vary from nature preserves to active city-wide parks. DPRCA's inventory includes 358 parks, 11 are City-Wide Parks, 28 are community parks, 73 are neighborhood parks. The remaining parks are small preserves, block parks, circles, triangles and beauty spots many maintained with the help of numerous community partners.

Divisions/Offices Descriptions

The Office of Parks-Buildings and Plants provides basic maintenance services to all the parks and facilities in its inventory with an emphasis on health and safety.

The Office of Recreation provides quality recreational services and programs through implementation of balanced, enjoyable and affordable activities.

The Office of Cultural Affairs supports programs and services that educate and expose the public to a rich and diverse range of cultural expression and aspires to make the arts available to everyone.

The Office Park Design is responsible for Project Management, Design and Construction of Departmental Capital Projects, Park & Facility Planning; Grants Management, GIS and Liaison with the Atlanta Beltline Inc.

The Boisfeuillet Jones Atlanta Civic Center continues to maintain its position as one of the premiere arts and entertainment venues in the Metro Atlanta Area providing unparalleled service to our clients and patrons. The Civic Center consistently attracts quality clients and provides an array of diverse programming that appeal to a broad audience.

Goals

- Provide accessible recreation programs that afford an opportunity for after school, summer youth, teens and senior populations to be inspired, grow and achieve. Transform existing recreation centers into Centers of Hope
- Provide a park system that is safe, well-maintained, abundant, accessible, and well-funded

- Infuse diverse arts and cultural experiences into the community through advocacy, support, education and presentation
- Provide state-of-the-art facilities by assessing, prioritizing, and upgrading existing capital assets

Objectives

- Develop and cultivate recreational activities and cultural enrichment for the Centers of Hope pilot programs
- Continue to cultivate public and private partnerships, as well as friends of various parks groups and conservancies to maximize the available resources, enabling us to provide consistent services in the parks
- Preserve and promote the arts through music, the presentation of the Atlanta Jazz Festival, arts in education, and the preservation of artworks and create access to cultural enrichment and artistic opportunities
- Perform repairs, replacement, preventative maintenance and minor installations at DPRCA parks, buildings, structures, pools and outdoor facilities

FY2012 Accomplishments

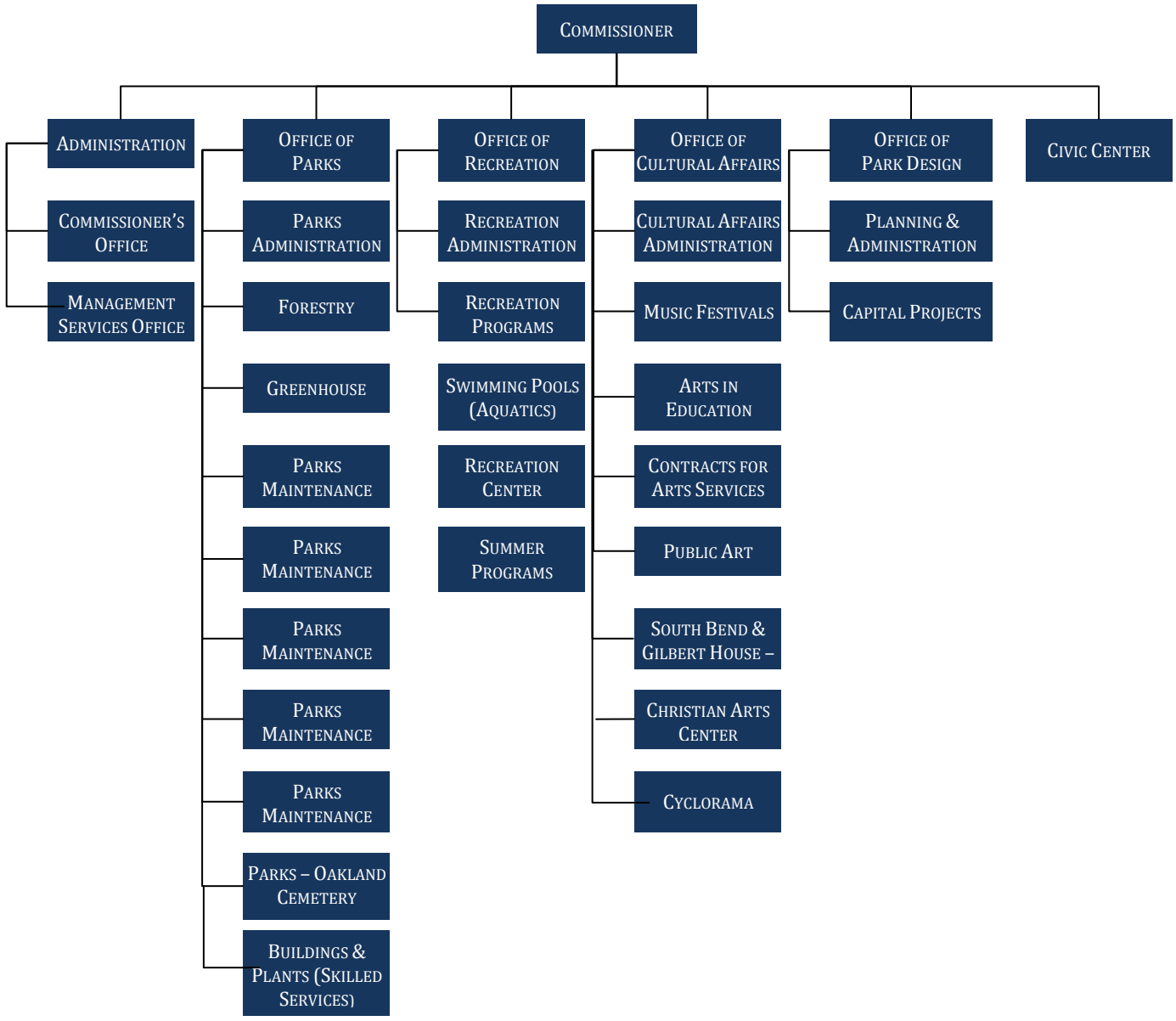
- Having fulfilled Mayor Reed's campaign pledge to re-open all of the 33 recreation centers, DPRCA launched successful pilot sites at Adamsville and Thomasville Recreation Centers, partnering with the YMCA and Metro Atlanta Boys and Girls Club
- Opened Historic Fourth Ward Park, D.L. Stanton Park Boulevard Crossing Park; reopened Selena S. Butler Park after $2 million renovation
- Expanded enrollment in after school programming from 400 to more than 1000 children while expanding programming through new partnerships
- Investments in energy efficient lighting, programmable thermostats and employees incentives reduced energy consumption by 10%
- Restructured Skilled Services division and transitioned into the Office of Parks to consolidate and strengthen maintenance functions
- Provided exposure to an arts presentation or cultural venue for 37,777 Atlanta Public School students through the Cultural Experience Project with program support from outside funding sources in the amount of $524,000
- Completed $3 million investment in Atlanta Civic Center as part of Atlanta's Better Business Challenge showcase project, which should reduce energy consumption by as much as 50%
- Re-introduced the 33rd Annual Atlanta Jazz Festival presented by American Family Insurance to Piedmont Park to over 90,000 residents and visitors
- Successful launch of Graffiti Task Force, including partnership with APD, tangibly reduced graffiti citywide while leading to the arrest and prosecution of nine graffiti vandals

FY2013 Adopted Program Highlights

- Continued investment in operations and programming to support Centers of Hope
- Launch on-line registration and reservations of public parks and facilities through ActiveNet program
- Leverage asset management technology to improve facility and park conditions through structured, preventative maintenance
- Expand park maintenance to BeltLine parks and Fort McPherson
- Continue investments in equipment, training and incentive programs to promote sustainability and drive down operational costs
- Continue investments and facility improvements to comply with Americans with Disabilities Act requirements
- Finalize recommendations from the Cyclorama advisory group and implement recommendations
- Work with Central Atlanta Progress to complete Civic Center analysis and begin to implement recommendations
- Present and preserve jazz music as a significant art form and eclectic cultural experience through the Atlanta Jazz Festival
- Provide creative arts education programming for youth residing in Atlanta through the Cultural Experience Project, ARTSCooL, the Chastain Arts Center/City Gallery at Chastain, and The Culture Club: An After School Experience
- Book the Atlanta Civic Center Exhibit Hall for 195 days and secure Movie and Television filming rentals
- Transition leadership of the Graffiti Task Force to the Department of Public Works

ORGANIZATIONAL CHART

Department of Parks, Recreation and Cultural Affairs



PERFORMANCE METRICS

DEPARTMENT OF PARKS, RECREATION AND CULTURAL AFFAIRS

PERFORMANCE MEASURE *Office of Recreation*	FY 2010 Actual	FY 2011 Actual	FY 2012 Target	FY 2013 Target
Total Recreation revenue collected	1,320,962	1,246,760	1,448,583	1,200,000
Total Number of program enrollees	N/A	N/A	6,660	7,000
Total Number of non-enrolled participants	N/A	N/A	2,000	2,500

PERFORMANCE MEASURE *Office of Cultural Affairs*	FY 2010 Actual	FY 2011 Actual	FY 2012 Target	FY 2013 Target
Number of Art Services Contracts awarded	63	70	65	65
Cultural Experience Project enrollment against attendance target	31,911	29,410	31,200	30,000
Number of Culture Club/ ArtsCool Program enrollees	100	46	110	106
Number of Chastain Arts Center Class enrollees	690	648	2,100	2,100

PERFORMANCE MEASURE *Office of Parks*	FY 2010 Actual	FY 2011 Actual	FY 2012 Target	FY 2013 Target
Percentage of mulching / mowing completed on schedule	95%	88%	95%	95%
Percentage of litter/limb removal completed on schedule	N/A	94%	95%	95%
Percentage of Arborist Inspections completed within scheduled	N/A	95%	85%	85%
Percentage of tree removals completed within scheduled	N/A	72%	90%	90%

PERFORMANCE MEASURE *Office of Parks Design*	FY 2010 Actual	FY 2011 Actual	FY 2012 Target	FY 2013 Target
% of active capital projects on/ahead of schedule	New	N/A	100%	100%
% of capital projects closed on/ahead of schedule	N/A	N/A	100%	100%
% of active capital projects on/under budget	N/A	N/A	100%	100%
% of capital projects closed on/under budget	N/A	N/A	100%	100%
Total $ value of ADA citations addressed (cumulative across fiscal years)	$962,548	$1,028,559	$1,784,548	$1,300,000

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PARKS, RECREATION & CULTURAL AFF

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$9,831,811	$9,798,467	$10,903,692	Salaries, Regular (Full Time)	$11,740,038	$836,347
$0	$798	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$1,191,391	$1,368,311	$2,332,610	Salaries, Extra Help	$2,106,091	($226,519)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$82,152	$218,989	$103,187	Overtime	$103,187	$0
$0	$0	$0	Pension - Fire	$0	$0
$2,931,689	$2,679,422	$2,036,482	Pension - General	$2,266,669	$230,187
$0	$0	$0	Pension - Police	$0	$0
$93,252	$93,806	$114,374	Defined Contribution	$145,421	$31,047
$171,017	$326,829	$473,634	Workers' Compensation	$629,330	$155,696
$1,825,843	$2,212,663	$2,541,156	Other Personnel Costs	$2,829,107	$287,951
$16,127,155	*$16,699,284*	*$18,505,135*	*TOTAL PERSONNEL*	*$19,819,843*	*$1,314,708*
			OTHER EXPENSES		
$2,736,468	$5,188,259	$3,864,708	Purchased Services	$4,628,708	$764,000
$3,529,061	$3,978,515	$9,177,953	Supplies	$8,158,407	($1,019,546)
$59,212	$377,273	$5,562	Capital Outlays	$5,562	$0
$1,385,704	$1,305,337	$1,279,941	Interfund/Interdepartmental Charges	$1,279,941	$0
$666,738	$10,970	$5,356	Other Costs	$6,299	$943
$0	$0	$0	Debt Service	$0	$0
$0	$0	($663,291)	Reserves	$0	$663,291
$0	$0	$0	Other Financing Uses	$0	$0
$8,377,182	*$10,860,355*	*$13,670,228*	*TOTAL OTHER EXPENSES*	*$14,078,917*	*$408,689*
$24,504,337	**$27,559,638**	**$32,175,363**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$33,898,760**	**$1,723,397**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$1,680,039	$1,752,129	$1,748,110	Civic Center Revenue Fund	$1,770,884	$22,773
$22,367,321	$25,341,490	$29,952,417	General Fund	$31,650,923	$1,698,506
$0	$0	$0	Group Insurance Fund	$0	$0
$456,977	$466,019	$474,836	Parks Facilities Revenue Fund	$476,953	$2,117
$0	$0	$0	Water and Wastewater Revenue Fund	$0	$0
$24,504,337	**$27,559,638**	**$32,175,363**	**TOTAL EXPENSES**	**$33,898,760**	**$1,723,397**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
295	331	333.00	FULL TIME EQUIVALIENT	339.00	6.00


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PARKS, RECREATION & CULTURAL AFF

Civic Center Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$523,286	$495,231	$448,908	Salaries, Regular (Full Time)	$474,571	$25,662
$0	$798	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$10,679	$17,528	$30,000	Salaries, Extra Help	$0	($30,000)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,918	$7,022	$10,000	Overtime	$10,000	$0
$0	$0	$0	Pension - Fire	$0	$0
$164,441	$147,550	$83,446	Pension - General	$98,403	$14,958
$0	$0	$0	Pension - Police	$0	$0
$3,585	$2,477	$4,878	Defined Contribution	$4,207	($671)
$0	$0	$0	Workers' Compensation	$0	$0
$76,776	$92,218	$91,657	Other Personnel Costs	$103,538	$11,882
$780,685	*$762,824*	*$668,889*	*TOTAL PERSONNEL*	*$690,719*	*$21,830*
			OTHER EXPENSES		
$362,441	$365,201	$418,708	Purchased Services	$501,640	$82,932
$524,759	$603,146	$647,734	Supplies	$564,802	($82,932)
$0	$0	$0	Capital Outlays	$0	$0
$10,227	$19,595	$7,423	Interfund/Interdepartmental Charges	$7,423	$0
$1,926	$1,363	$5,356	Other Costs	$6,299	$943
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$899,354	*$989,305*	*$1,079,221*	*TOTAL OTHER EXPENSES*	*$1,080,164*	*$943*
$1,680,039	**$1,752,129**	**$1,748,110**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,770,884**	**$22,773**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$1,680,039	$1,752,129	$1,748,110	Civic Center Revenue Fund	$1,770,884	$22,773
$1,680,039	**$1,752,129**	**$1,748,110**	**TOTAL EXPENSES**	**$1,770,884**	**$22,773**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
13	12	11.50	FULL TIME EQUIVALIENT	12.50	1.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PARKS, RECREATION & CULTURAL AFF

Civic Center Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$25,662	Increase due to personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	($30,000)	Decrease due to personnel salary adjustments, extra help used to fund position
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$14,958	Increase due to personnel salary adjustments
Pension - Police	$0	
Defined Contribution	($671)	Decrease due to personnel salary adjustments
Workers' Compensation	$0	
Other Personnel Costs	$11,882	Increase due to health rate rising by 5%
TOTAL PERSONNEL	*$21,830*	
OTHER EXPENSES		
Purchased Services	$82,932	Increase in consulting/professional services more than anticipated from previous year
Supplies	($82,932)	Decrease in supplies utilized to offset consulting/professional services increase
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$943	Increase due to credit card fees more than anticipated from previous year
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$943*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$22,773**	

FUND	VARIANCE(13-12)	EXPLANATION
Civic Center Revenue Fund	$22,773	
TOTAL EXPENSES	**$22,773**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	1.00	Increase due to position creation of Administrative Assistant. Sr.

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PARKS, RECREATION & CULTURAL AFF

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$9,111,761	$9,143,160	$10,273,766	Salaries, Regular (Full Time)	$11,084,254	$810,488
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$1,180,712	$1,350,783	$2,302,610	Salaries, Extra Help	$2,106,091	($196,519)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$80,232	$211,906	$93,187	Overtime	$93,187	$0
$0	$0	$0	Pension - Fire	$0	$0
$2,730,313	$2,513,538	$1,925,737	Pension - General	$2,140,226	$214,489
$0	$0	$0	Pension - Police	$0	$0
$84,003	$85,624	$105,851	Defined Contribution	$137,256	$31,405
$169,486	$326,829	$473,634	Workers' Compensation	$629,330	$155,696
$1,703,559	$2,075,794	$2,410,053	Other Personnel Costs	$2,684,284	$274,231
$15,060,065	*$15,707,633*	*$17,584,837*	*TOTAL PERSONNEL*	*$18,874,628*	*$1,289,791*
			OTHER EXPENSES		
$2,266,246	$4,647,047	$3,336,484	Purchased Services	$3,974,896	$638,412
$2,946,647	$3,321,757	$8,416,307	Supplies	$7,523,319	($892,988)
$59,212	$377,273	$5,562	Capital Outlays	$5,562	$0
$1,375,477	$1,285,742	$1,272,517	Interfund/Interdepartmental Charges	$1,272,517	$0
$659,675	$2,037	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($663,291)	Reserves	$0	$663,291
$0	$0	$0	Other Financing Uses	$0	$0
$7,307,256	*$9,633,857*	*$12,367,580*	*TOTAL OTHER EXPENSES*	*$12,776,295*	*$408,715*
$22,367,321	**$25,341,490**	**$29,952,417**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$31,650,923**	**$1,698,506**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$22,367,321	$25,341,490	$29,952,417	General Fund	$31,650,923	$1,698,506
$22,367,321	**$25,341,490**	**$29,952,417**	**TOTAL EXPENSES**	**$31,650,923**	**$1,698,506**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
276	314	316.50	FULL TIME EQUIVALIENT	321.50	5.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PARKS, RECREATION & CULTURAL AFF

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$810,488	Increase due to position creations and refunding of positions for Mayor's initiative.
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	($196,519)	Decrease due to personnel salary adjustments, extra help used to fund positions
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$214,489	Increase due to personnel salary adjustments
Pension - Police	$0	
Defined Contribution	$31,405	Increase due to personnel salary adjustments
Workers' Compensation	$155,696	Increase in worker's comp more than anticipated from previous year
Other Personnel Costs	$274,231	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$1,289,791*	
OTHER EXPENSES		
Purchased Services	$638,412	Increase due to lease/parking and repair/maintenance building
Supplies	($892,988)	Decrease due in utilities and supplies less than anticipated from previous year
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$663,291	Increase due to restoration of FY2012 Budget reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$408,715*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$1,698,506**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$1,698,506	
TOTAL EXPENSES	**$1,698,506**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	5.00	Increase due to creation of Community Facility Manager positions

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PARKS, RECREATION & CULTURAL AFF

Parks Facilities Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$196,763	$160,075	$181,018	Salaries, Regular (Full Time)	$181,214	$196
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$2	$61	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$36,936	$18,334	$27,300	Pension - General	$28,040	$740
$0	$0	$0	Pension - Police	$0	$0
$5,664	$5,705	$3,645	Defined Contribution	$3,958	$313
$1,531	$0	$0	Workers' Compensation	$0	$0
$45,508	$44,651	$39,446	Other Personnel Costs	$41,284	$1,838
$286,405	*$228,827*	*$251,409*	*TOTAL PERSONNEL*	*$254,496*	*$3,087*
			OTHER EXPENSES		
$107,781	$176,011	$109,516	Purchased Services	$152,172	$42,656
$57,655	$53,612	$113,912	Supplies	$70,286	($43,625)
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$5,137	$7,569	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$170,572	*$237,192*	*$223,427*	*TOTAL OTHER EXPENSES*	*$222,458*	*($969)*
$456,977	**$466,019**	**$474,836**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$476,953**	**$2,117**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$456,977	$466,019	$474,836	Parks Facilities Revenue Fund	$476,953	$2,117
$456,977	**$466,019**	**$474,836**	**TOTAL EXPENSES**	**$476,953**	**$2,117**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
6	5	5.00	FULL TIME EQUIVALIENT	5.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PARKS, RECREATION & CULTURAL AFF

Parks Facilities Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$196	Increase due to Pay In Class study to properly align salaries
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$740	Increase due to miscoding of pension plan
Pension - Police	$0	
Defined Contribution	$313	Increase due to miscoding of pension plan
Workers' Compensation	$0	
Other Personnel Costs	$1,838	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$3,087*	
OTHER EXPENSES		
Purchased Services	$42,656	Increase in professional consulting services
Supplies	($43,625)	Decrease due to water and sewer charges less than anticipated from previous year
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*($969)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$2,117**	

FUND	VARIANCE(13-12)	EXPLANATION
Parks Facilities Revenue Fund	$2,117	
TOTAL EXPENSES	**$2,117**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

PLANNING AND COMMUNITY DEVELOPMENT

Mission Statement

The mission of the Department of Planning and Community Development is to guide, plan, and implement the development of the City by stabilizing and preserving the quality of life for all citizens through planning, design review, construction plan approval, code compliance, and housing preservation and assistance.

Core Functions

- Economic Development
- Public Safety
- City Infrastructure

Summary of Operations

The Department of Planning and Community Development (DPCD) provides the leadership role in creating opportunities for our City to continue to grow and sustain our diverse communities that define and give Atlanta its unique character. The Department's objective is to guide the development of the City through effective measures of planning, design review, construction plan approval, code compliance, and housing assistance.

The Department works closely with the Neighborhood Planning Units, independent community organizations, and developers in an attempt to provide the policy guidance and assistance to support the growth of our community.

Divisions/Offices Descriptions

Office of the Commissioner provides leadership, policy direction, and centralized staff support for the Offices of Buildings, Code Compliance, Housing, and Planning. Support services include administration, budget, personnel management, legislative liaison, policy collaboration and coordination, technical support, and management of the Office's workload functions.

Office of Buildings enforces the Codes adopted by the City of Atlanta to ensure minimum standards for the construction, repair, demolition, occupancy and maintenance of buildings, structures and properties. The Office reviews, approves, and issues all permits required by the City's Codes for the repair, alteration or addition to all public and private buildings and structures; as well as, permits for new construction. The permit center assists property owners in their effort to ensure that buildings are in compliance with the standards set forth in the City's Codes. This Office is also responsible for issuing tree removal permits for trees on private property.

Office of Housing promotes the development of affordable workforce housing and community development policies and provides fiscal oversight and management for development contracts and programs valued in excess of $30M. The Office of Housing encourages partnerships with both public and private developers of workforce affordable housing. The Office of Housing also provides rental assistance and financing of affordable rental developments.

Office of Planning is the City's planning source for establishing an action plan for the integration of land use with housing, transportation, historic preservation and community and economic development. The Office is responsible for administering land development regulations inclusive of zoning, subdivision and historic designations (Urban Design Commission). The Office is also responsible for the development of the Comprehensive Development Plan, the Capital Improvement Plan, the management of the ATL GIS system and the Neighborhood Planning Unit system.

Goals

- Promote the sustainability of an enhanced quality of life for the residents of the City of Atlanta.
- Increase the availability and encourage the preservation of affordable housing opportunities.
- Implement holistic and comprehensive community development policies to promote the livability of the City as it continues in economic and physical growth.
- Promote smart growth and transportation policies which stimulate the City's economic growth.

Objectives

- Implement a neighborhood transformation and public response demonstration project.
- Provide affordable housing opportunities through the successful deployment of federal resources.
- Update the Connect Atlanta transportation plan.
- Streamline the permitting process through the consolidation of all permit related services.
- Update the Zoning Ordinance to promote the development of smart growth principles.

FY2012 Accomplishments

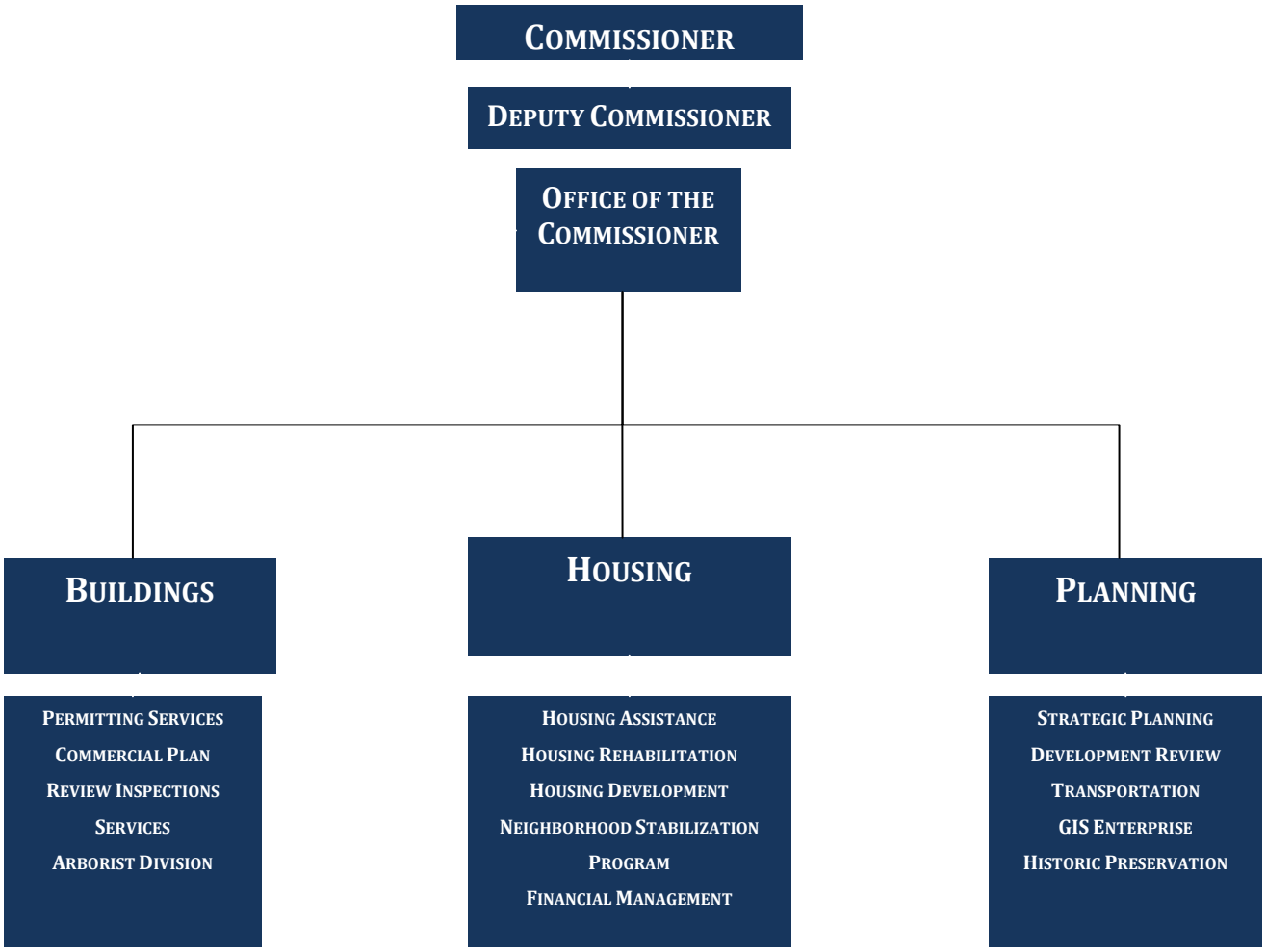
- Comprehensive Development Plan was completed and adopted by Council in October 2011. The State has notified COA of continued Local Government Qualified Status (LGOS).
- Received funding notification for Livable Cities Initiative (LCI) in early 2012 for the development of a Bicycle Plan, component to the Transportation policy, also received funding from the Bicycle Coalition.
- Received Historic designation approval from City Council for Sunset Avenue Historic District initiative.
- Established Enterprise Fund to support departmental improvement, stabilize staffing levels; improve training and expertise available, increase predictability and to foster direct accountability.
- Established new permit fees and service charges to support new process.
- Streamlined the Office of Buildings functions with Site Development, Erosion Control, and other entities that impact the permitting process.
- Implemented Plan Reviewer/Field Inspection Team review concept to decrease discrepancies.
- Implemented the voluntary Combination Inspector Program that will allow multiple inspections at each site.
- Continue 18 month training program to transition current permit issuance, permit routing, permit intake, and customer service personnel into the consolidated Permit Technician role.
- Implemented voluntary Plan Reviewer Certification Program to standardize reviews and provide professional certification.
- Implemented Fast Track Permitting for interior tenant build-outs of 3000 sq. ft. or less.
- Implementation of Census Count Question Resolution is currently underway.
- Kick off for the Capital Improvement program successfully completed February 2012.
- Implemented the City's first Lead Safe Program to provide necessary funding to reduce lead hazards in properties occupied by children.
- Reviewed a total of 127,000 parcels as part of the Comprehensive Housing Analysis (Housing study).
- Completed an independent Tree study which inventoried an estimated 9000 trees covering approximately 1,500 acres of space in the downtown area. Final report is underway from The Davey Research Firm.
- Initiated updates to the Tree Ordinance based on the recommendations WRT. Team final evaluation currently in progress.

FY2013 Adopted Program Highlights

- Finalize the updates to the Tree Ordinance.
- Launch official Tree Canopy study to identify the actual size of the City's tree canopy.
- Facilitate an efficient and effective permitting process.
- Conduct a Housing Inventory Study to assess the overall condition of the existing housing stock, and establish a strategy for future investments.
- Obtain federal and state funding support for smart growth and transportation policies which stimulate the City's economic growth.
- Complete an update of the City's transportation plan.
- Manage the NSP I and III program and contracts with non-profit and for-profit entities to acquire foreclosed or abandoned properties for rehabilitation of redevelopment to produce affordable housing.
- Prepare the documentation required to challenge the City's 2010 Census results.
- Identify target Impact areas to complete housing and community development initiatives.
- Establish tax incentive programs that increase taxes to properties maintained in a blighted condition and decrease taxation for time when the respective property's blighted condition is removed.
- Revisit Building codes to include Green Standards.
- Re-write the City's zoning ordinance to reflect and incorporate the new planning concepts. The existing zoning regulations are outdated and, in many cases, inadequate to shape future growth in a manner that leads to sustainable, pedestrian friendly built environments.
- Develop a comprehensive and quantifiable strategy to establish a framework/vision to address the housing needs of the City of Atlanta
- Complete the Development Impact Fee Study and amend the 1993 Ordinance.
- Re-organize the NPU Bylaws program by establishing internal and external relations areas and providing a focus on leadership development and capacity building.
- Work with departments to identify capital projects.

ORGANIZATIONAL CHART

Planning and Community Development



PERFORMANCE METRICS

Planning and Community Development

PERFORMANCE MEASURE *Office of Code Compliance*	FY 2010 Actual	FY 2011 Actual	FY 2012 Target	FY 2013 Target
Public Safety				
Code Compliance - Metrics in Development	N/A	N/A	N/A	N/A

PERFORMANCE MEASURE *Office of Buildings*	FY 2010 Actual	FY 2011 Actual	FY 2012 Target	FY 2013 Target
Economic Development				
Median days to permit new Commercial	57	100	90	N/A
Median days to permit new Residential	39	30	30	N/A
Median days to permit new Multifamily	181	150	90	N/A

PERFORMANCE MEASURE *Office of Housing*	FY 2010 Actual	FY 2011 Actual	FY 2012 Target	FY 2013 Target
Economic Development				
$ value of Housing CDBG funds expended	$2,436,728	$1,974,754	$2,463,380	$1,365,000
# of Limited Rehabilitation Units completed	280	464	507	271
$ value of HOME funds expended	$7,234,567	$3,795,176	$4,593,161	N/A
$ value of NSP funds expended	$6,874,469	$5,727,676	$3,329,000	$ 940,284
# of NSP Units sold	3	3	51	372
# of NSP Units rented	3	3	69	1572

PERFORMANCE MEASURE *Office of Planning*	FY 2010 Actual	FY 2011 Actual	FY 2012 Target	FY 2013 Target
Economic Development				
% of variances completed within 90 Days	79.90%	72%	85%	85%
% of completed SAPs where staff time was 30 days or less	72.70%	85%	100%	100%
% of Office of Housing Sec 106 reviews completed within 10 days	92.2%[1]	89%	100%	100%
Public Safety % of In Rem Sec 106 review packages transmitted to SHPO within 5 days	35.9%[2]	87%	100%	100%

[1]From July, 2009 to June, 2010, the performance measures metric was a 60 day response time.
[2]From July, 2009 to March, 2010, the performance measure metric was a 60 day response time. From April, 2010 to June, 2010, it was a 10 day response time.
**New Performance Measures for FY 13*


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PLANNING & COMMUNITY DEVELOPMENT

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$5,873,280	$4,941,852	$5,559,689	Salaries, Regular (Full Time)	$5,230,497	($329,192)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$81,587	$121,080	$99,824	Salaries, Extra Help	$34,113	($65,711)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,841	$1,079	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$1,237,874	$987,194	$732,013	Pension - General	$637,797	($94,215)
$0	$0	$0	Pension - Police	$0	$0
$144,379	$116,501	$140,098	Defined Contribution	$156,543	$16,445
$130,972	$5,999	$75,379	Workers' Compensation	$41,938	($33,441)
$968,511	$880,157	$937,666	Other Personnel Costs	$934,099	($3,567)
$8,438,444	*$7,053,862*	*$7,544,668*	*TOTAL PERSONNEL*	*$7,034,987*	*($509,681)*
			OTHER EXPENSES		
$779,441	$599,991	$793,523	Purchased Services	$331,520	($462,003)
$148,672	$88,333	$154,494	Supplies	$82,204	($72,290)
$0	$0	$10,716	Capital Outlays	$5,154	($5,562)
$121,933	$124,895	$132,804	Interfund/Interdepartmental Charges	$948,510	$815,706
$30,078	$21,825	$133,273	Other Costs	$622,916	$489,643
$0	$0	$0	Debt Service	$0	$0
$0	$0	($193,050)	Reserves	$0	$193,050
$0	$0	$0	Other Financing Uses	$0	$0
$1,080,125	*$835,044*	*$1,031,759*	*TOTAL OTHER EXPENSES*	*$1,990,303*	*$958,543*
$9,518,569	**$7,888,906**	**$8,576,427**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$9,025,290**	**$448,863**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$9,518,569	$7,888,906	$8,576,427	General Fund	$2,098,370	($6,478,057)
$0	$0	$0	Permit Fund	$6,926,920	$6,926,920
$0	$0	$0	Water and Wastewater Revenue Fund	$0	$0
$9,518,569	**$7,888,906**	**$8,576,427**	**TOTAL EXPENSES**	**$9,025,290**	**$448,863**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
128	112	116.25	FULL TIME EQUIVALIENT	99.25	-17.00


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PLANNING & COMMUNITY DEVELOPMENT

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$5,873,280	$4,941,852	$5,559,689	Salaries, Regular (Full Time)	$1,317,257	($4,242,432)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$81,587	$121,080	$99,824	Salaries, Extra Help	$32,484	($67,340)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,841	$1,079	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$1,237,874	$987,194	$732,013	Pension - General	$106,343	($625,669)
$0	$0	$0	Pension - Police	$0	$0
$144,379	$116,501	$140,098	Defined Contribution	$52,810	($87,288)
$130,972	$5,999	$75,379	Workers' Compensation	$41,938	($33,441)
$968,511	$880,157	$937,666	Other Personnel Costs	$176,069	($761,597)
$8,438,444	*$7,053,862*	*$7,544,668*	*TOTAL PERSONNEL*	*$1,726,901*	*($5,817,767)*
			OTHER EXPENSES		
$779,441	$599,991	$793,523	Purchased Services	$210,695	($582,828)
$148,672	$88,333	$154,494	Supplies	$30,400	($124,094)
$0	$0	$10,716	Capital Outlays	$0	($10,716)
$121,933	$124,895	$132,804	Interfund/Interdepartmental Charges	$3,591	($129,213)
$30,078	$21,825	$133,273	Other Costs	$126,784	($6,489)
$0	$0	$0	Debt Service	$0	$0
$0	$0	($193,050)	Reserves	$0	$193,050
$0	$0	$0	Other Financing Uses	$0	$0
$1,080,125	*$835,044*	*$1,031,759*	*TOTAL OTHER EXPENSES*	*$371,469*	*($660,291)*
$9,518,569	**$7,888,906**	**$8,576,427**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$2,098,370**	**($6,478,057)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$9,518,569	$7,888,906	$8,576,427	General Fund	$2,098,370	($6,478,057)
$9,518,569	**$7,888,906**	**$8,576,427**	**TOTAL EXPENSES**	**$2,098,370**	**($6,478,057)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
128	112	116.25	FULL TIME EQUIVALIENT	20.25	-96.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PLANNING & COMMUNITY DEVELOPMENT

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($4,242,432)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	($67,340)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($625,669)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Pension - Police	$0	
Defined Contribution	($87,288)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Workers' Compensation	($33,441)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Other Personnel Costs	($761,597)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
TOTAL PERSONNEL	*($5,817,767)*	
OTHER EXPENSES		
Purchased Services	($582,828)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Supplies	($124,094)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Capital Outlays	($10,716)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Interfund/Interdepartmental Charges	($129,213)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Other Costs	($6,489)	Decrease due to the transfer of Code Enforcement to APD and Office of Buildings to the Permit Fund
Debt Service	$0	
Reserves	$193,050	Increase due to restoration of FY2012 Budget reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*($660,291)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($6,478,057)**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	($6,478,057)	
TOTAL EXPENSES	**($6,478,057)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	-96.00	Decrease due to transfers of Code Enforcement to APD and Office of Buildings to Permit Fund

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PLANNING & COMMUNITY DEVELOPMENT

Permit Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$3,913,240	$3,913,240
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$1,629	$1,629
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$531,454	$531,454
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$103,733	$103,733
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$758,030	$758,030
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$5,308,086*	*$5,308,086*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$120,825	$120,825
$0	$0	$0	Supplies	$51,804	$51,804
$0	$0	$0	Capital Outlays	$5,154	$5,154
$0	$0	$0	Interfund/Interdepartmental Charges	$944,919	$944,919
$0	$0	$0	Other Costs	$496,132	$496,132
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$1,618,834*	*$1,618,834*
$0	**$0**	**$0**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$6,926,920**	**$6,926,920**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$0	$0	$0	Permit Fund	$6,926,920	$6,926,920
$0	**$0**	**$0**	**TOTAL EXPENSES**	**$6,926,920**	**$6,926,920**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	79.00	79.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPT OF PLANNING & COMMUNITY DEVELOPMENT

Permit Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$3,913,240	Increase due to creation of the Permit Fund
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$1,629	Increase due to creation of the Permit Fund
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$531,454	Increase due to creation of the Permit Fund
Pension - Police	$0	
Defined Contribution	$103,733	Increase due to creation of the Permit Fund
Workers' Compensation	$0	
Other Personnel Costs	$758,030	Increase due to creation of the Permit Fund
TOTAL PERSONNEL	*$5,308,086*	
OTHER EXPENSES		
Purchased Services	$120,825	Increase due to creation of the Permit Fund
Supplies	$51,804	Increase due to creation of the Permit Fund
Capital Outlays	$5,154	Increase due to creation of the Permit Fund
Interfund/Interdepartmental Charges	$944,919	Increase due to creation of the Permit Fund
Other Costs	$496,132	Increase due to creation of the Permit Fund
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$1,618,834*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$6,926,920**	

FUND	VARIANCE(13-12)	EXPLANATION
Permit Fund	$6,926,920	
TOTAL EXPENSES	**$6,926,920**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	79.00	Increase due to creation of Permit Fund

ATLANTA POLICE DEPARTMENT

Mission Statement

The mission of the Atlanta Police Department is to reduce crime and promote the quality of life in partnership with our community.

Core Functions:

- Public Safety
- Community Engagement
- Identify potential intelligence issues

Summary of Operations

The Atlanta Police Department provides a myriad of professional services to the citizens of Atlanta. The Department's efforts are comprehensive with primary responsibilities including uniform patrol operations, criminal investigations, community-based programs, administrative/technical support services and strategic development. The Public Safety Headquarters serve as the control center for the Department's operations with multiple precincts providing the staging area for emergency 911 responses. Additionally, the Department is responsible for local law enforcement as it pertains to Hartsfield-Jackson Atlanta International Airport. The Department works closely with the Neighborhood Planning Units, independent community organizations, and business associations in an attempt to best understand and meet the demands of the community it serves.

Divisions/Offices Descriptions

Community Services Division (CSD) encompasses all of the units that are directly responsible for coordinating and facilitating Community Oriented Policing along with the Airport precinct, Special Operations, and the Code Enforcement Section.

Criminal Investigations Division (CID) consists of investigative units that are primarily responsible for the follow-up investigation of crimes committed against persons or property in the City of Atlanta. Included in this division are Homicide, Homeland Security, Narcotics, Gang Unit and Fugitive. CID is also responsible for the regulation of vehicles for hire which includes such functions as licensing, permitting and enforcing.

Field Operations Division (FOD) is the uniformed patrol force of the City. Officers patrol the City streets, answer calls for service, and work with the community to solve problems. FOD consists of six geographic patrol zones and the Crime Analysis Unit.

Strategy and Special Projects Division (SSP) is responsible for coordinating and facilitating the department's strategic crime fighting initiatives, and implementing new technologies and projects. The Division consists of the Planning, Research/ Accreditation, Staff Inspections, Public Affairs and the Community Liaison.

Support Services Division (SSD) provides administrative and logistical support to all divisions in the Atlanta Police Department. The Division consists of Corporate Services, E911, Information Services, and the Training Academy.

Goals

- Reduce crime to provide the highest quality of life for residents and visitors alike
- Redouble the department's collaborative efforts as it pertains to involvement with various community groups
- Provide the structure necessary to identify and attain the highest professional standards available to a law enforcement agency
- Further promote those technological advances that will drive the department to a best in class status

Objectives

- Increased staffing levels will provide for greater police presence; which allows for the implementation of proactive policing strategies
- Predictive crime analysis when coordinated with appropriate resource allocation allows for successful crime prevention measures
- COPS personnel will engage the community in sustained information-sharing efforts

FY2012 Accomplishments

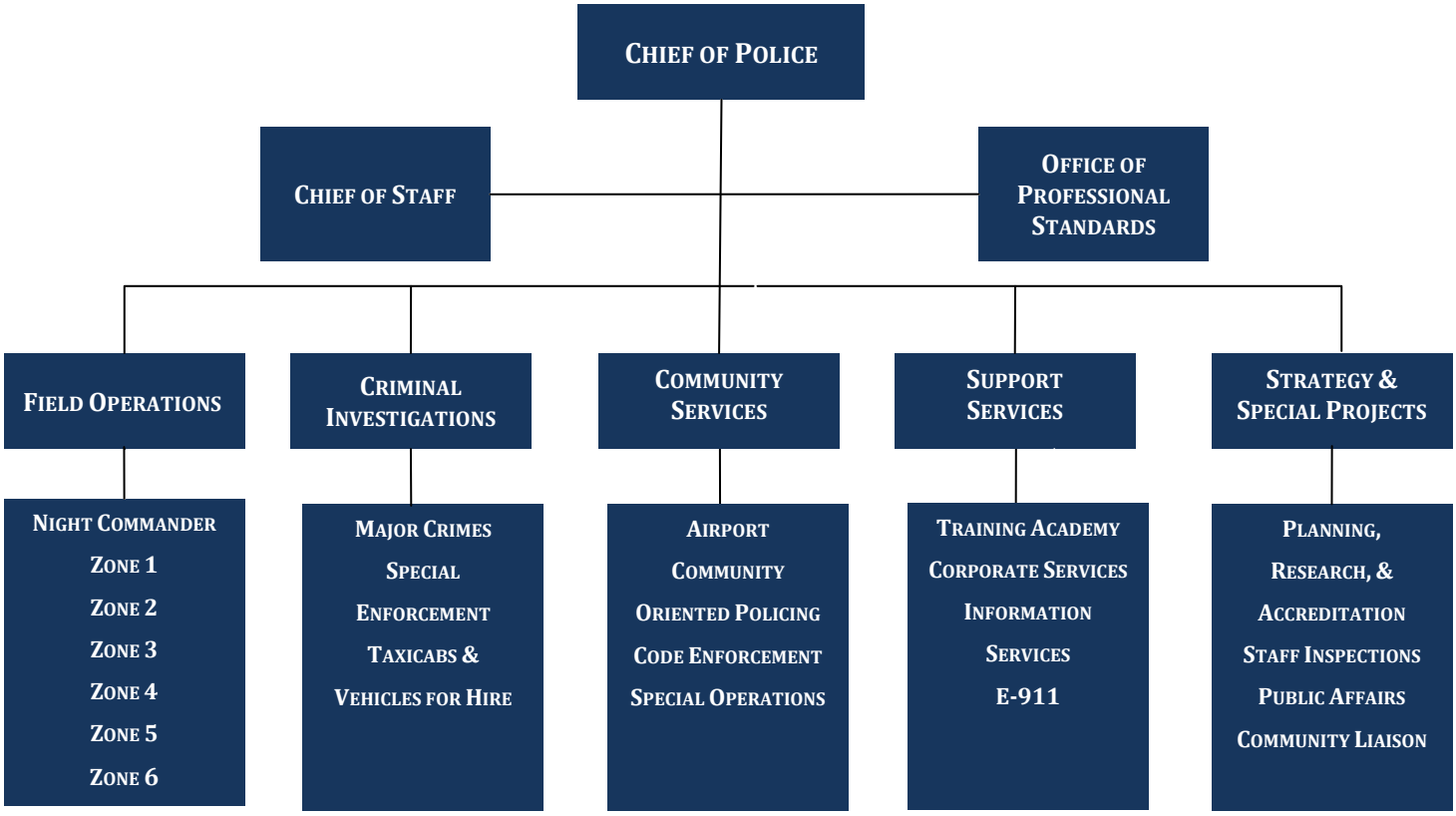
- Implemented the Video Integration Center; a state-of-the-art video monitoring center with strong analytical capabilities
- Developed a Domestic Violence Squad, dedicated to tracking domestic offenses; and in particular, deterring repeat offenses
- Transitioned the Code Enforcement Section to fall under the Atlanta Police Department
- Homicide Unit attained a clearance rate of 90%; the national average is 61% (calendar year data). This included the clearance of 21 cold cases
- 1,087 fugitives were arrested; including 63 for Homicide (calendar year data)
- Implemented a comprehensive Beat/Zone Re-Design initiative; the results which will allow for better response times through more equitable workload distribution
- Hired unprecedented numbers of sworn employees; goal of 2,000 on target for year-end 2012
- Promoted the See Something, Say Something campaign; a community based crime fighting initiative
- The Office of Professional Standards instituted an Officer Involved Shooting Team (OIS) that is responsible for handling all officer involved incidents that meet certain criteria
- Instituted Smart 911, which allows Communications to store personalized emergency health data

FY2013 Adopted Program Highlights

- Reduce crime to meet a 20% reduction over 4-years
- Continue to further develop the Video Integration Center to incorporate additional cameras, while simultaneously building out the City's infrastructure to support the operation
- Complete the full integration of Code Enforcement to include adopting software that allows for a more comprehensive system of tracking violators
- Develop a Fusion Center that will house multiple sources of crime data in a single source electronic format
- Coordinate with the Mayor's Office and various non-profit organizations to develop an educational platform geared towards reducing the instances of rape and sexual assault
- Engage in a comprehensive review of the Crime Analysis Unit and seek to expand on the capabilities of the COBRA process
- COPS personnel seek to increase participation in the Smart 911 program; done through mobile registration assistance programs
- Reduce the number of auto thefts through the Regional Auto Theft Task Force, which targets recyclers of stolen parts
- Communications seeks to ensure that both Fire and Police 911 are compliant with those standards set forth by the National Emergency Number Association (NENA)

Organizational Chart

Police Services



Performance Metrics

Police Services

Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Target	FY2013 Target
Public Safety				
Major Crimes Total	36,549	36,241	34,429	32,708
Homicide	93	88	84	79
Rape	89	148	141	134
Robbery	2,162	2,343	2,226	2,115
Aggravated Assaults	3,405	3,518	3,342	3,175
Burglaries	8,016	7,499	7,124	6,768
Larcenies	17,741	17,274	16,410	15,590
Auto Thefts	5,043	5,371	5,102	4,847
911 Call Volume	1,087,924	1,110,247	1,082,567	1,113,945
9-1-1 Call Answer Time, Less Than 10 Seconds	N/A	90%	90%	90%
9-1-1 Call Dispatch, Overall Time (High Priority Calls)	5.3 min.	2.5 min	3.5 min.	2.5 min.
Code Enforcement, Number New Cases Received	10,513	7,884	6,000	5,000
Code Enforcement, Number Compliance Resolution Cases Closed	63	44	150	200
Code Enforcement, Number Inspection Cases Closed	5,645	7,369	7,000	8,000


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF POLICE SERVICES

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$14,196,328	$13,920,622	$16,143,114	Salaries, Regular (Full Time)	$18,109,363	$1,966,248
$0	$16,131	$0	Salaries, Permanent Part-time	$0	$0
$81,907,163	$84,400,127	$93,323,069	Salaries, Sworn	$93,629,818	$306,749
$6,577	$72,899	$417,186	Salaries, Extra Help	$155,780	($261,406)
$255,325	$212,364	$1,319,972	Salaries, Extra Help Sworn	$1,319,972	$0
$4,163,719	$4,159,737	$4,007,669	Overtime	$4,394,440	$386,771
$0	$0	$0	Pension - Fire	$0	$0
$4,395,292	$3,972,679	$3,189,779	Pension - General	$3,763,280	$573,501
$37,804,600	$37,944,454	$30,106,615	Pension - Police	$32,292,506	$2,185,891
$69,639	$72,147	$93,158	Defined Contribution	$148,484	$55,325
$1,427,924	$1,186,164	$684,665	Workers' Compensation	$684,665	$0
$17,459,994	$18,256,797	$21,327,028	Other Personnel Costs	$22,712,084	$1,385,056
$161,686,562	*$164,214,121*	*$170,612,255*	*TOTAL PERSONNEL*	*$177,210,390*	*$6,598,135*
			OTHER EXPENSES		
$8,782,066	$7,457,154	$9,650,043	Purchased Services	$12,336,677	$2,686,634
$4,063,115	$3,429,294	$4,841,909	Supplies	$5,779,972	$938,062
$1,030,887	$384,362	$368,661	Capital Outlays	$223,082	($145,579)
$5,878,536	$6,444,043	$6,842,218	Interfund/Interdepartmental Charges	$6,881,868	$39,649
$272,673	$34,717	$286,200	Other Costs	$289,800	$3,600
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$281,230	$0	Other Financing Uses	$0	$0
$20,027,277	*$18,030,799*	*$21,989,032*	*TOTAL OTHER EXPENSES*	*$25,511,398*	*$3,522,366*
$181,713,839	**$182,244,921**	**$192,601,287**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$202,721,788**	**$10,120,502**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$16,678,091	$14,013,533	$16,239,583	Airport Revenue Fund	$18,569,583	$2,330,000
$15,097,363	$14,437,981	$15,411,815	Emergency 911 Fund	$15,500,727	$88,912
$149,938,385	$153,794,237	$160,949,889	General Fund	$168,651,478	$7,701,589
$0	($830)	$0	Solid Waste Services Revenue Fund	$0	$0
$0	$0	$0	Water and Wastewater Revenue Fund	$0	$0
$181,713,839	**$182,244,921**	**$192,601,287**	**TOTAL EXPENSES**	**$202,721,788**	**$10,120,502**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
2124	2216	2,343.00	FULL TIME EQUIVALIENT	2,436.00	93.00


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$642,903	$611,223	$973,379	Salaries, Regular (Full Time)	$996,825	$23,446
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$6,868,694	$6,974,255	$8,498,231	Salaries, Sworn	$7,985,009	($513,222)
$0	$0	$0	Salaries, Extra Help	$0	$0
$201,134	$12,020	$0	Salaries, Extra Help Sworn	$0	$0
$1,306,724	$1,214,327	$1,561,443	Overtime	$1,948,213	$386,770
$0	$0	$0	Pension - Fire	$0	$0
$158,195	$170,140	$200,328	Pension - General	$242,528	$42,199
$5,675,479	$3,117,031	$2,735,424	Pension - Police	$2,762,813	$27,389
$5,428	$2,260	$1,818	Defined Contribution	$0	($1,818)
$54,561	$73,911	$0	Workers' Compensation	$0	$0
$1,192,472	$1,338,725	$1,647,095	Other Personnel Costs	$1,546,722	($100,373)
$16,105,589	*$13,513,892*	*$15,617,718*	*TOTAL PERSONNEL*	*$15,482,110*	*($135,608)*
			OTHER EXPENSES		
$48,532	$38,436	$58,850	Purchased Services	$2,060,549	$2,001,699
$157,669	$133,500	$194,801	Supplies	$638,710	$443,909
$0	$0	$0	Capital Outlays	$20,000	$20,000
$361,006	$326,947	$367,715	Interfund/Interdepartmental Charges	$367,715	$0
$5,294	$756	$500	Other Costs	$500	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$572,501	*$499,640*	*$621,866*	*TOTAL OTHER EXPENSES*	*$3,087,474*	*$2,465,608*
$16,678,091	**$14,013,533**	**$16,239,583**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$18,569,583**	**$2,330,000**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$16,678,091	$14,013,533	$16,239,583	Airport Revenue Fund	$18,569,583	$2,330,000
$16,678,091	**$14,013,533**	**$16,239,583**	**TOTAL EXPENSES**	**$18,569,583**	**$2,330,000**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
180	162	208.00	FULL TIME EQUIVALIENT	208.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$23,446	Increase due to Pay In Class Study to properly to align salaries.
Salaries, Permanent Part-time	$0	
Salaries, Sworn	($513,222)	Decrease due to adjustment to Consultant Services for Retired Officers.
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$386,770	Increase due to adjustment to support Retired Officers Contract.
Pension - Fire	$0	
Pension - General	$42,199	Increase to pension rate adjustment.
Pension - Police	$27,389	Increase to pension rate adjustment.
Defined Contribution	($1,818)	
Workers' Compensation	$0	
Other Personnel Costs	($100,373)	Increase due to group health rate rising by 5%.
TOTAL PERSONNEL	*($135,608)*	
OTHER EXPENSES		
Purchased Services	$2,001,699	Increase due to adjustment to Consultant Services for Retired Officers.
Supplies	$443,909	Increase due to new International Terminal.
Capital Outlays	$20,000	Increase due to equipment for K-9 unit.
Interfund/Interdepartmental Charges	$0	Fuel cost for repair and maintenance.
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$2,465,608*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$2,330,000**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$2,330,000	
TOTAL EXPENSES	**$2,330,000**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

Emergency 911 Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$5,837,205	$5,852,063	$6,540,713	Salaries, Regular (Full Time)	$6,488,139	($52,574)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$10,356	$0	$0	Salaries, Sworn	$0	$0
$0	$16,443	$118,573	Salaries, Extra Help	$118,573	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$654,507	$812,001	$327,850	Overtime	$327,851	$1
$0	$0	$0	Pension - Fire	$0	$0
$1,773,523	$1,644,828	$1,272,373	Pension - General	$1,381,804	$109,431
$34,355	$38,017	$0	Pension - Police	$0	$0
$30,696	$32,383	$44,110	Defined Contribution	$38,504	($5,606)
$1,350	$0	$0	Workers' Compensation	$0	$0
$903,713	$1,075,696	$1,272,781	Other Personnel Costs	$1,338,915	$66,134
$9,245,706	*$9,471,431*	*$9,576,399*	*TOTAL PERSONNEL*	*$9,693,785*	*$117,386*
			OTHER EXPENSES		
$5,820,215	$4,859,221	$5,367,696	Purchased Services	$5,510,402	$142,705
$31,442	$94,357	$99,058	Supplies	$99,058	$0
$0	$12,973	$368,661	Capital Outlays	$197,482	($171,179)
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$5,851,657	*$4,966,550*	*$5,835,415*	*TOTAL OTHER EXPENSES*	*$5,806,942*	*($28,474)*
$15,097,363	**$14,437,981**	**$15,411,815**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$15,500,727**	**$88,912**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$15,097,363	$14,437,981	$15,411,815	Emergency 911 Fund	$15,500,727	$88,912
$15,097,363	**$14,437,981**	**$15,411,815**	**TOTAL EXPENSES**	**$15,500,727**	**$88,912**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
163	164	166.00	FULL TIME EQUIVALIENT	166.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

Emergency 911 Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($52,574)	Decrease is due to employee transferred to general fund.
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$1	
Pension - Fire	$0	
Pension - General	$109,431	Increase due to pension rate adjustment.
Pension - Police	$0	
Defined Contribution	($5,606)	Decrease due to employee transferred to general fund.
Workers' Compensation	$0	
Other Personnel Costs	$66,134	Increase due to group health rate rising by 5%.
TOTAL PERSONNEL	*$117,386*	
OTHER EXPENSES		
Purchased Services	$142,705	Increase due to service agreement contracts.
Supplies	$0	
Capital Outlays	($171,179)	Decrease due to less expenses than anticipated from prior year.
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*($28,474)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$88,912**	

FUND	VARIANCE(13-12)	EXPLANATION
Emergency 911 Fund	$88,912	
TOTAL EXPENSES	**$88,912**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$7,716,220	$7,457,337	$8,629,022	Salaries, Regular (Full Time)	$10,624,398	$1,995,376
$0	$16,131	$0	Salaries, Permanent Part-time	$0	$0
$75,028,113	$77,425,871	$84,824,839	Salaries, Sworn	$85,644,809	$819,970
$6,577	$56,456	$298,613	Salaries, Extra Help	$37,207	($261,406)
$54,191	$200,344	$1,319,972	Salaries, Extra Help Sworn	$1,319,972	$0
$2,202,488	$2,133,410	$2,118,376	Overtime	$2,118,376	$1
$0	$0	$0	Pension - Fire	$0	$0
$2,463,573	$2,157,711	$1,717,078	Pension - General	$2,138,948	$421,870
$32,094,766	$34,789,405	$27,371,192	Pension - Police	$29,529,693	$2,158,502
$33,515	$37,504	$47,231	Defined Contribution	$109,980	$62,749
$1,372,014	$1,112,253	$684,665	Workers' Compensation	$684,665	$0
$15,363,809	$15,842,377	$18,407,152	Other Personnel Costs	$19,826,447	$1,419,295
$136,335,266	*$141,228,799*	*$145,418,138*	*TOTAL PERSONNEL*	*$152,034,495*	*$6,616,357*
			OTHER EXPENSES		
$2,913,318	$2,559,497	$4,223,497	Purchased Services	$4,765,726	$542,230
$3,874,005	$3,202,267	$4,548,050	Supplies	$5,042,204	$494,153
$1,030,887	$371,389	$0	Capital Outlays	$5,600	$5,600
$5,517,530	$6,117,096	$6,474,504	Interfund/Interdepartmental Charges	$6,514,153	$39,649
$267,378	$33,960	$285,700	Other Costs	$289,300	$3,600
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$281,230	$0	Other Financing Uses	$0	$0
$13,603,119	*$12,565,439*	*$15,531,751*	*TOTAL OTHER EXPENSES*	*$16,616,983*	*$1,085,232*
$149,938,385	**$153,794,237**	**$160,949,889**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$168,651,478**	**$7,701,589**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$149,938,385	$153,794,237	$160,949,889	General Fund	$168,651,478	$7,701,589
$149,938,385	**$153,794,237**	**$160,949,889**	**TOTAL EXPENSES**	**$168,651,478**	**$7,701,589**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
1781	1890	1,969.00	FULL TIME EQUIVALIENT	2,062.00	93.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF POLICE SERVICES

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$1,995,376	Increase due to Code Enforcement transfer and Pay and Class Study
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$819,970	Increase due to Mayor's initiative (additional 41 Police Officers)
Salaries, Extra Help	($261,406)	Decrease due to added positions for Code Enforcement and reduced extra help.
Salaries, Extra Help Sworn	$0	
Overtime	$1	
Pension - Fire	$0	
Pension - General	$421,870	Increase due to pension rate adjustment.
Pension - Police	$2,158,502	Increase due to pension rate adjustment.
Defined Contribution	$62,749	Increase due to Code Enforcement move.
Workers' Compensation	$0	
Other Personnel Costs	$1,419,295	Increase due to group health rate rising by 5%.
TOTAL PERSONNEL	*$6,616,357*	
OTHER EXPENSES		
Purchased Services	$542,230	Increase due to Code Enforcement transfer.
Supplies	$494,153	Increase due to the (Mayor's iniative-41 Police Officers) uniform cost.
Capital Outlays	$5,600	Code Enforcement transfer.
Interfund/Interdepartmental Charges	$39,649	Increase due to motor and fuel rising cost for repair and maintenance.
Other Costs	$3,600	Increase due to the Code Enforcement transfer.
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$1,085,232*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$7,701,589**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$7,701,589	
TOTAL EXPENSES	**$7,701,589**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	93.00	41 added officers(Mayor's initiative)additions personnel action and code enforcement transfer.

PROCUREMENT

Mission Statement

The mission of the Department of Procurement is to model best practices in public purchasing while promoting equity, fairness and economic inclusion.

Core Functions

- Procure goods/commodities
- Procure services
- Manage surplus auctions
- Manage Oracle ERP - Procurement

Summary of Operations

The Department of Procurement (the "DOP") is responsible for providing guidance in the purchasing of all goods and services according to the City Code of Ordinances. The DOP is directly responsible for the purchasing of goods and services for all departments/agencies greater than $20,000.00.

Divisions/Offices Descriptions

The Office of the Chief Procurement Officer provides leadership, administrative oversight and management to the operations of the divisions that comprise the Department of Procurement.

The Procurement Division oversees the process of soliciting and issuing all commodity contracts, including all citywide procurements.

The Services Division manages and oversees the process of soliciting and issuing contracts within the Watershed Management, Public Works and General Fund departments.

The Aviation Division manages and oversees the process of soliciting and issuing of contracts in support of Hartsfield-Jackson International Airport.

Goals

- To maximize the value the City receives on spending within the City's public policy goals;
- To provide operations that are both efficient and effective; and
- To deliver outstanding customer service by a well trained, professional and organized staff

Objectives

- Model best practices in public procurement for optimal spend
- Enhance the Oracle Procurement modules for end users
- Provide end user training to increase the knowledge of the procurement code, policies and practices

FY2012 Accomplishments

- Successfully procured and awarded one hundred and twenty-two (122) annual supply contracts for thirteen (13) departments for an expansive variety of commodities totaling approximately $51,672,320.52 in spend
- Successfully procured thirty-eight (38) formal contracts by various types of solicitations totaling approximately $154,067,986.18 in spend
- Procured the largest concessions solicitation in North America – estimated at over $3 Billion, with estimated annual sales of over $400 Million among the concessionaires
- Procured the services for the construction of the Maynard Holbrook Jackson Jr. International Terminal will officially open to the public for international travel on May 16, 2012
- Generated $66,347.42 in revenue from the scrap metal, recycling and the sale of solicitation documents
- Completed one hundred and sixty-six (166) Open Records Requests from constituents

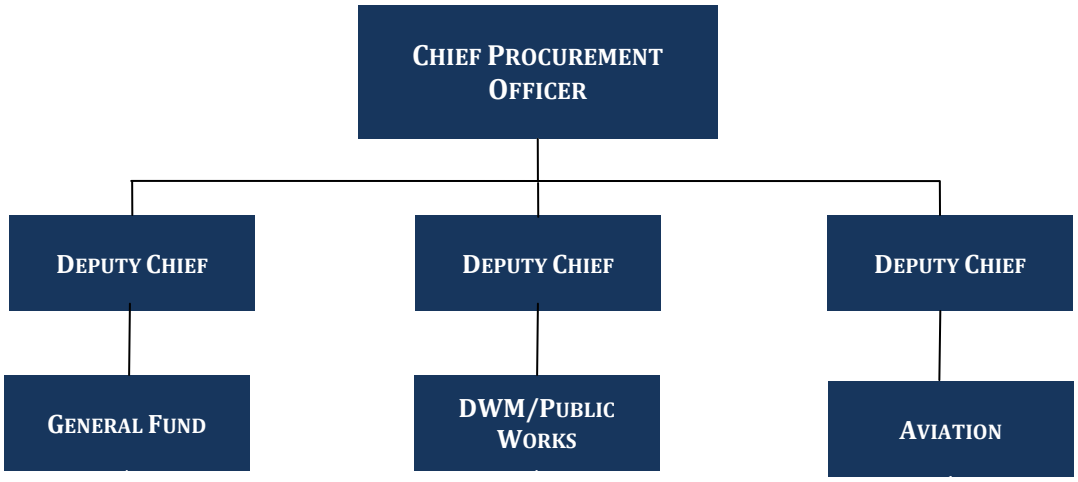
- Certified twenty seven (27) companies under the Local Bidder Preference Program as set forth in the Procurement Code
- Registered two thousand and nine (2009) suppliers in the Oracle iSupplier database
- Conducted an average of six (6) training classes per month for the Procurement modules within the Oracle System
- On May 16, 2012, the Maynard Holbrook Jackson Jr. International Terminal will officially open to the public for international travel

FY2013 Adopted Program Highlights

- The Department of Procurement plans to upgrade the Oracle ERP system to version 12; and roll out new processes for the modules within the system that will enhance the overall procurement functionality. Training for all current and new users
- Re-organize the structure of the department to better serve the needs of the user agencies with additional personnel resources, new hierarchies and well defined responsibilities

ORGANIZATIONAL CHART

Department of Procurement



PERFORMANCE METRICS

Procurement

PERFORMANCE MEASURE	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 TARGET	FY 2013 TARGET
Fiscal Stability				
Average number of days from advertisement to contract authorization - RFP (all funds)	259	260	183	183
Average number of days from advertisement to contract authorization - BID (all funds)	163	199	128	128
Average number of days from legislation to execution for Renewals and Amendments	133	110	75	75
Number of RFP agreements executed	22	9	N/A	N/A
Number of BID agreements executed	26	12	N/A	N/A
Number of renewals and amendments executed	260	19	N/A	N/A


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF PROCUREMENT

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$1,632,680	$1,552,576	$1,766,763	Salaries, Regular (Full Time)	$2,205,189	$438,426
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$19,101	$0	$0	Salaries, Extra Help	$2,680	$2,680
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$780	$1,610	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$247,036	$247,103	$200,999	Pension - General	$226,779	$25,780
$0	$0	$0	Pension - Police	$0	$0
$51,395	$45,534	$52,878	Defined Contribution	$76,385	$23,507
$1,903	$8,296	$500	Workers' Compensation	$555	$55
$155,771	$188,189	$268,968	Other Personnel Costs	$349,465	$80,496
$2,108,667	*$2,043,309*	*$2,290,109*	*TOTAL PERSONNEL*	*$2,861,054*	*$570,944*
			OTHER EXPENSES		
$50,154	$54,078	$79,883	Purchased Services	$79,883	$0
$23,486	$25,324	$38,158	Supplies	$38,158	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$381	$290	$4,045	Other Costs	$4,045	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($17,096)	Reserves	$0	$17,096
$0	$0	$0	Other Financing Uses	$0	$0
$74,022	*$79,692*	*$104,990*	*TOTAL OTHER EXPENSES*	*$122,086*	*$17,096*
$2,182,689	**$2,123,001**	**$2,395,100**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$2,983,140**	**$588,040**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$494,129	$468,874	$629,963	Airport Revenue Fund	$806,807	$176,844
$865,752	$813,733	$776,688	General Fund	$872,234	$95,546
$822,809	$840,393	$988,448	Water and Wastewater Revenue Fund	$1,304,099	$315,651
$2,182,689	**$2,123,001**	**$2,395,100**	**TOTAL EXPENSES**	**$2,983,140**	**$588,040**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
35	32	33.99	FULL TIME EQUIVALIENT	41.00	7.01


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$366,627	$340,233	$457,148	Salaries, Regular (Full Time)	$611,331	$154,183
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$133	$2	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$69,120	$58,916	$73,575	Pension - General	$51,690	($21,885)
$0	$0	$0	Pension - Police	$0	$0
$10,347	$9,640	$7,982	Defined Contribution	$23,933	$15,951
$0	$0	$0	Workers' Compensation	$0	$0
$35,002	$51,094	$68,083	Other Personnel Costs	$96,678	$28,596
$481,229	*$459,885*	*$606,788*	*TOTAL PERSONNEL*	*$783,632*	*$176,844*
			OTHER EXPENSES		
$10,063	$4,796	$15,965	Purchased Services	$15,965	$0
$2,837	$4,193	$7,210	Supplies	$7,210	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$12,900	*$8,989*	*$23,175*	*TOTAL OTHER EXPENSES*	*$23,175*	*$0*
$494,129	**$468,874**	**$629,963**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$806,807**	**$176,844**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$494,129	$468,874	$629,963	Airport Revenue Fund	$806,807	$176,844
$494,129	**$468,874**	**$629,963**	**TOTAL EXPENSES**	**$806,807**	**$176,844**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
8	8	8.33	FULL TIME EQUIVALIENT	11.34	3.01

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$154,183	Increase due to position creations
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($21,885)	Decrease due to pension rate adjustment
Pension - Police	$0	
Defined Contribution	$15,951	Increase due to position creations
Workers' Compensation	$0	
Other Personnel Costs	$28,596	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$176,844*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$176,844**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$176,844	
TOTAL EXPENSES	**$176,844**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	3.01	Increase due to creation of Contracting Officer and Buyer positions

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$656,764	$607,541	$594,865	Salaries, Regular (Full Time)	$647,494	$52,629
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$2,680	$2,680
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$80	$303	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$82,483	$53,745	$34,495	Pension - General	$34,314	($180)
$0	$0	$0	Pension - Police	$0	$0
$23,701	$26,184	$26,574	Defined Contribution	$30,387	$3,813
$1,903	$8,296	$500	Workers' Compensation	$555	$55
$54,248	$64,830	$73,845	Other Personnel Costs	$93,298	$19,453
$819,180	*$760,898*	*$730,279*	*TOTAL PERSONNEL*	*$808,729*	*$78,450*
			OTHER EXPENSES		
$32,168	$36,745	$42,417	Purchased Services	$42,417	$0
$14,023	$15,800	$18,588	Supplies	$18,588	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$381	$290	$2,500	Other Costs	$2,500	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($17,096)	Reserves	$0	$17,096
$0	$0	$0	Other Financing Uses	$0	$0
$46,572	*$52,835*	*$46,409*	*TOTAL OTHER EXPENSES*	*$63,505*	*$17,096*
$865,752	**$813,733**	**$776,688**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$872,234**	**$95,546**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$865,752	$813,733	$776,688	General Fund	$872,234	$95,546
$865,752	**$813,733**	**$776,688**	**TOTAL EXPENSES**	**$872,234**	**$95,546**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
10	9	9.83	FULL TIME EQUIVALIENT	10.83	1.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$52,629	Increase due to personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$2,680	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($180)	Decrease due to pension rate adjustment
Pension - Police	$0	
Defined Contribution	$3,813	Increase due to position transfer
Workers' Compensation	$55	Increase in workers compensation more than anticipated from previous year
Other Personnel Costs	$19,453	Increase due to group health rate rising by 5% and position transfer
TOTAL PERSONNEL	*$78,450*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$17,096	Increase due to resoration of FY2012 Budget reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$17,096*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$95,546**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$95,546	
TOTAL EXPENSES	**$95,546**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	1.00	Increase due to creation of Administrative Assistant, Sr. position

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$609,289	$604,802	$714,750	Salaries, Regular (Full Time)	$946,364	$231,614
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$19,101	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$567	$1,305	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$95,433	$134,443	$92,929	Pension - General	$140,775	$47,845
$0	$0	$0	Pension - Police	$0	$0
$17,347	$9,710	$18,322	Defined Contribution	$22,066	$3,743
$0	$0	$0	Workers' Compensation	$0	$0
$66,521	$72,266	$127,041	Other Personnel Costs	$159,489	$32,448
$808,259	*$822,525*	*$953,042*	*TOTAL PERSONNEL*	*$1,268,693*	*$315,651*
			OTHER EXPENSES		
$7,923	$12,537	$21,501	Purchased Services	$21,501	$0
$6,627	$5,331	$12,360	Supplies	$12,360	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$1,545	Other Costs	$1,545	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$14,550	*$17,868*	*$35,406*	*TOTAL OTHER EXPENSES*	*$35,406*	*$0*
$822,809	**$840,393**	**$988,448**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$1,304,099**	**$315,651**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$822,809	$840,393	$988,448	Water and Wastewater Revenue Fund	$1,304,099	$315,651
$822,809	**$840,393**	**$988,448**	**TOTAL EXPENSES**	**$1,304,099**	**$315,651**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
17	15	15.83	FULL TIME EQUIVALIENT	18.83	3.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PROCUREMENT

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$231,614	Increase due to three position creations and personnel salary adjustments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$47,845	Increase due to position creations
Pension - Police	$0	
Defined Contribution	$3,743	Increase due to position creations, personnel salary adjustments and miscoding of pension plans
Workers' Compensation	$0	
Other Personnel Costs	$32,448	Increase due to group health rate rising by 5% and position creations
TOTAL PERSONNEL	*$315,651*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$315,651**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$315,651	
TOTAL EXPENSES	**$315,651**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	3.00	Increase due to creation of Contracting Officer and Procurment Officer positions

PUBLIC WORKS

Mission Statement

The Department of Public Works touches the lives of the residents and visitors in the City of Atlanta as directly and as frequently as any other city department.

The mission of the Department of Public Works is to deliver industry leading Public Works services that maintain and improve the City's infrastructure through strong community partnerships, transparent policies, and sustainable procedures utilizing a highly effective and dedicated workforce leading to increased public safety health, and wellness for the citizens of Atlanta

Core Functions:

- City Infrastructure
- Public Safety & Cleanliness
- Fleet Management

Summary of Operations

The Department of Public Works is comprised of four Offices: Commissioner, Solid Waste Services, Fleet Services, and Transportation Services. We manage the city's public right of way and handle some of the most commonly reported issues such as traffic signals, street signs, street striping, potholes, household garbage pick-up and recycling. Public Works also provides transportation engineering and planning services to the City as well as public parking, and fleet management.

The Department engages in consistent communications outreach and educational initiatives with community groups, organizations, and businesses to ensure an ongoing line of community to ensure we are meeting citizen expectation with regard to the public right of way.

Divisions/Offices Descriptions

Office of Commissioner (OOC) The Office of the Commissioner provides leadership and direction for the overall management and operation of the Department of Public Works. It provides support services for the management of departmental operations. These support services include human resource and labor relations; public relations & community outreach; budget administration and management; monitoring of contracts, grants, and assessments; analysis of operations for improving effectiveness and efficiency; and coordination of legislative affairs for the department.

Office of Transportation (OOT) is responsible for overseeing and maintaining the City's infrastructure. It provides a variety of services to the citizens of Atlanta, internal operating departments, and governmental agencies. This office is comprised of Transportation Engineering, Transportation Operations, Transportation Planning, and Capital Improvements.

Office of Solid Waste Services (SWS) is responsible for the collection and disposal management of solid waste within the City of Atlanta. This office is also responsible for waste reduction and recycling; landfill post-closure management; solid waste management and analysis; education and enforcement; street sweeping and cleaning; dead animal removal; facilitating the Keep Atlanta Beautiful program, and assisting with city-wide emergency operations.

Office of Fleet Services (OFS) is responsible for the acquisition, maintenance and disposal of the City of Atlanta's motorized equipment fleet of 4,673 units and 756 components, totaling over 5,429 pieces. This Office is also responsible for the purchasing and dispensing of over three million gallons of fuel annually. Additionally, this office partners with other City departments in the delivery of critical City services.

Goals and Objectives

The Department of Public Works will seek to exceed industry standards in merit and excellence by implementing mandatory safety compliance, offering advanced training opportunities, and professional development for our workforce.

In an effort to develop sustainable strategies that effectively meet the needs of our internal and external customers we will develop an infrastructure renewal plan, while increasing collaboration with citywide agencies.

We will strengthen community partnerships continuously by implementing best practice initiatives and programs that allow the public to engage in the care and maintenance of the public right of way.

FY2012 Accomplishments

Transportation Services
- Updated Construction Design Standards
- Continued LED Signal Replacement Program
- Continued Citywide Street Sign Replacement Program per Federal Guidelines
- Implemented enhanced gravel road maintenance using recycled asphalt
- Implemented signal and street light efficiencies to reduce energy costs
- Eliminated backlog of street repairs requests
- Eliminated backlog of paid sidewalk requests
- Substantial completion of citywide bridge maintenance
- Implement "Complete Streets" concept
- Upgrade of various traffic signals citywide
- Upgrade of the Standard Engineering Design Details for Industry Standards
- Developed project lists for TIA and/or other future funding opportunities
- Completed $2.2 LMIG Resurfacing Projects citywide

Solid Waste Services
- Successfully implemented 3-N-1 Collection System
- Increased frequency of Bulk Collection
- Distributed 10,000 additional 96 gallon recycling containers
- Purchased 25 new garbage trucks to supplement and replace existing fleet
- Began quarterly street sweeping citywide
- Completed renovation of Chester Avenue facility
- Began the first renovation in over 50 years at the Northside Drive Facility

Fleet Services
- Recreated the Fleet Director position to lead fleet optimization and operational efficiency
- Completed citywide vehicle and equipment utilization study to optimize fleet
- Assisted with improving operational efficiency citywide with city fleet purchase
- Procured 40 police vehicles in support of APD
- Increased COA's emergency response equipment
- Completed city-wide auction of surplus vehicles and equipment

FY2013 Adopted Program Highlights

Administration & Customer Service
- Continue to Engage in the Public Participation and Public Education Processes
- Improve Safety Training and Compliance
- Implement Departmental Training and Professional Enhancement Initiatives to Retain and Reward Human Resources Within the Department

Transportation Services
- Successfully begin construction of the highly anticipated Atlanta Streetcar Project
- Expand Graffiti Removal Program
- Develop Infrastructure Capital Improvement Plan in anticipation of future funding
- Implement Signal and Street light Efficiency Program to reduce energy costs
- Enhanced gravel road maintenance using recycled asphalt
- Upgrade various traffic signals citywide
- Eliminate backlog of all sidewalk maintenance requests

Solid Waste Services
- Beautify key city entranceways
- Continue to expand residential recycling participation
- Increase participation in the Adopt-a-Spot Program
- Expand efforts of Solid Waste Education & Enforcement Team (SWEET)

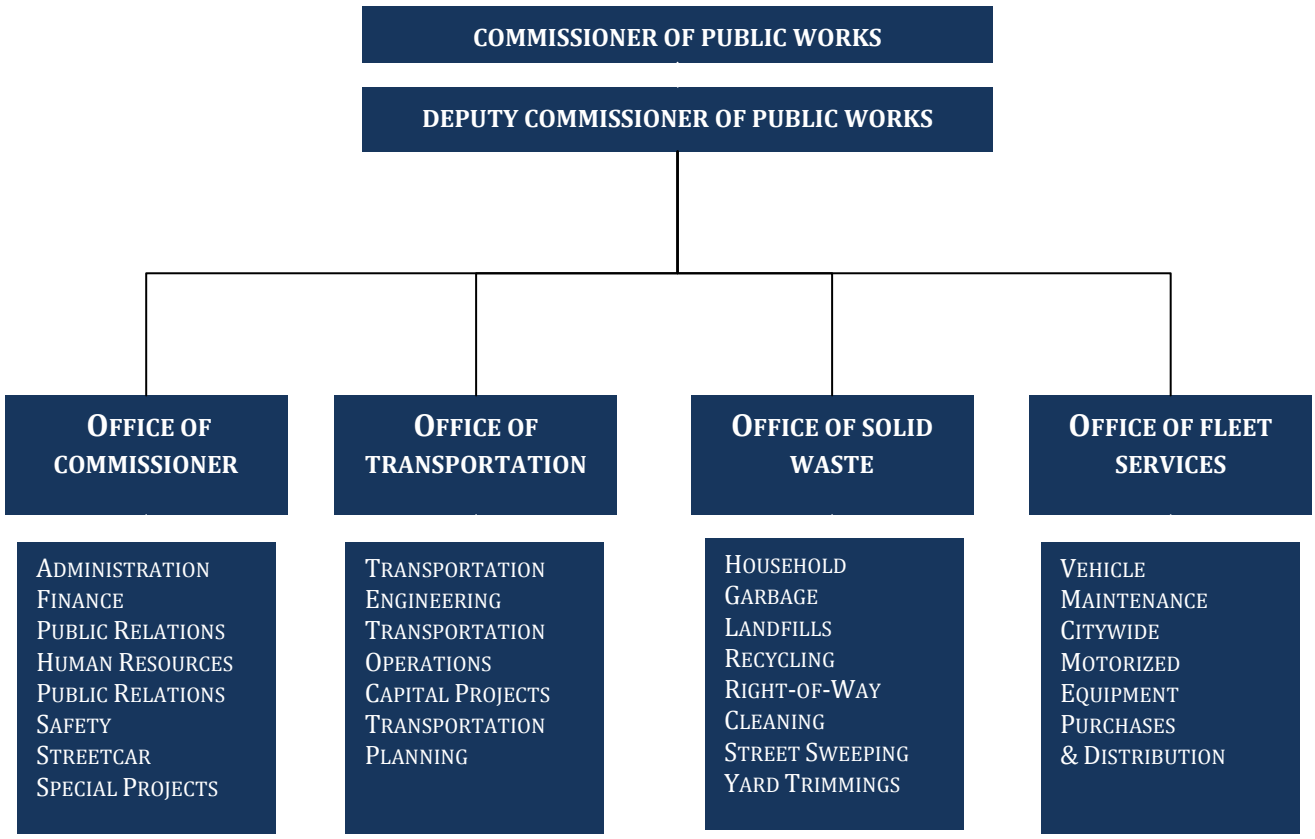
FY2013 Adopted Program Highlights Continued

Fleet Services

- Implement Preventive Maintenance Program
- Construct Compressed Natural Gas Facility for new alternative fuel garbage trucks
- Begin purchasing CNG vehicles
- Develop an Alternative Fuel Vehicle Program (AFV)
- Identify electric docking stations to purchase 5 electric vehicles
- Develop 5 year vehicle and equipment replacement plan

ORGANIZATIONAL CHART

Department of Public Works



PERFORMANCE METRICS

Public Works Services

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Transportation				
City Infrastructure				
% of reactive bridge inspections completed within 10 days of report or request	76.5%	100%	90.0%	90.0%
% of bridge repairs completed within 30 days of work order creation	86.7%	82.6%	90.0%	90.0%
% pothole repairs completed within 72 Hours	75.3%	74.8%	90.0%	90.0%
% of asphalt point repairs completed within 30 calendar days of work order creation	90.5%	87.9%	90.0%	90.0%
% of concrete repairs completed within 30 days of work order creation	77.9%	33.8%	90.0%	90.0%
% emergency traffic sign repairs completed within 24 hours of receipt/report	99.5%	82.3%	90.0%	90.0%

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Solid Waste Services				
Merit & Excellence				
% of single family garbage pickups on scheduled day	96.1%	98.1%	99.9%	99.9%
% of yard trimmings pickups collected On scheduled day	96.6%	90.0%	99.9%	99.9%
% recycling pickups collected on scheduled day	98.6%	94.5%	99.9%	99.9%

PERFORMANCE MEASURE	FY2010 ACTUAL	FY2011 ACTUAL	FY2012 TARGET	FY2013 TARGET
Fleet Services				
Public Safety				
Average vehicle availability - Patrol Cars	N/A	97.8%	100.0%	100.0%
Average vehicle availability - Motorcycles	N/A	110.0%	90.0%	100.0%
Average vehicle availability - Aerial Buckets	N/A	95.8%	100.0%	100.0%
Average vehicle availability – Ladders	N/A	100.0%	100.0%	100.0%
Average vehicle availability – Pumpers	N/A	100.0%	100.0%	100.0%
Merit and Excellence				
Average vehicle availability - Rear Loaders	N/A	91.9%	100.0%	100.0%
City Infrastructure				
Average vehicle availability - Pothole Trucks	N/A	100.0%	100.0%	100.0%

FY 13 OPERATING BUDGET HIGHLIGHTS
DEPARTMENT OF PUBLIC WORKS

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$23,272,492	$23,240,376	$25,970,915	Salaries, Regular (Full Time)	$26,094,881	$123,966
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$186,650	$637,253	$540,911	Salaries, Extra Help	$948,755	$407,844
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,509,880	$2,459,086	$1,362,364	Overtime	$1,362,368	$4
$0	$0	$0	Pension - Fire	$0	$0
$7,752,539	$7,122,518	$5,274,997	Pension - General	$5,382,602	$107,605
$0	$0	$0	Pension - Police	$0	$0
$105,504	$148,941	$157,886	Defined Contribution	$236,746	$78,860
$1,144,875	$798,327	$467,695	Workers' Compensation	$655,838	$188,143
$5,501,313	$5,856,335	$6,498,536	Other Personnel Costs	$7,278,009	$779,473
$39,473,253	*$40,262,837*	*$40,273,304*	*TOTAL PERSONNEL*	*$41,959,198*	*$1,685,894*
			OTHER EXPENSES		
$8,941,175	$10,578,600	$16,548,988	Purchased Services	$15,531,979	($1,017,009)
$22,103,116	$28,628,224	$29,692,452	Supplies	$29,492,079	($200,372)
$18,000	$22,156	$33,784	Capital Outlays	$33,784	$0
$6,821,809	$7,952,237	$8,825,375	Interfund/Interdepartmental Charges	$8,825,376	$1
$5,642,935	$1,732	$2,060	Other Costs	$2,060	$0
$0	$0	$1,069,668	Debt Service	$299,963	($769,705)
$0	$0	($494,479)	Reserves	$0	$494,479
$0	$0	$0	Other Financing Uses	$0	$0
$43,527,036	*$47,182,948*	*$55,677,847*	*TOTAL OTHER EXPENSES*	*$54,185,241*	*($1,492,606)*
$83,000,289	**$87,445,786**	**$95,951,150**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$96,144,439**	**$193,289**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$26,072,914	$26,785,393	$28,508,532	Fleet Services Fund	$28,312,625	($195,907)
$25,740,567	$27,516,745	$23,352,669	General Fund	$24,963,923	$1,611,255
$30,372,888	$32,313,889	$43,378,249	Solid Waste Services Revenue Fund	$42,151,707	($1,226,542)
$813,919	$829,759	$711,700	Water and Wastewater Revenue Fund	$716,183	$4,483
$83,000,289	**$87,445,786**	**$95,951,150**	**TOTAL EXPENSES**	**$96,144,439**	**$193,289**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
749	745	730.01	FULL TIME EQUIVALIENT	756.01	26.00


RESURGENS
1847
1865
ATLANTA GA

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Fleet Services Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$6,157,997	$5,954,452	$6,720,180	Salaries, Regular (Full Time)	$6,512,970	($207,210)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$199,156	$424,833	$220,200	Overtime	$220,200	$0
$0	$0	$0	Pension - Fire	$0	$0
$2,095,774	$1,832,418	$1,416,762	Pension - General	$1,289,192	($127,571)
$0	$0	$0	Pension - Police	$0	$0
$13,483	$13,425	$24,135	Defined Contribution	$71,304	$47,169
$38,664	$9,475	$22,926	Workers' Compensation	$22,926	$0
$1,050,629	$1,163,471	$1,275,221	Other Personnel Costs	$1,304,594	$29,373
$9,555,703	*$9,398,074*	*$9,679,423*	*TOTAL PERSONNEL*	*$9,421,185*	*($258,238)*
			OTHER EXPENSES		
$2,415,126	$2,598,930	$3,606,971	Purchased Services	$3,689,590	$82,620
$14,102,234	$14,788,389	$15,222,138	Supplies	$15,201,850	($20,289)
$0	$0	$0	Capital Outlays	$0	$0
($148)	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$16,517,211	*$17,387,319*	*$18,829,109*	*TOTAL OTHER EXPENSES*	*$18,891,440*	*$62,331*
$26,072,914	**$26,785,393**	**$28,508,532**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$28,312,625**	**($195,907)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$26,072,914	$26,785,393	$28,508,532	Fleet Services Fund	$28,312,625	($195,907)
$26,072,914	**$26,785,393**	**$28,508,532**	**TOTAL EXPENSES**	**$28,312,625**	**($195,907)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
161	161	161.50	FULL TIME EQUIVALIENT	162.50	1.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Fleet Services Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($207,210)	Decrease due to personnel salary realignments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($127,571)	Decrease due to pension classification changes
Pension - Police	$0	
Defined Contribution	$47,169	Increase due to pension classification changes
Workers' Compensation	$0	
Other Personnel Costs	$29,373	Increase due to Group Health rising by 5%
TOTAL PERSONNEL	*($258,238)*	
OTHER EXPENSES		
Purchased Services	$82,620	Increase due to changes in operational needs
Supplies	($20,289)	Decrease due to changes in operational needs
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$62,331*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($195,907)**	

FUND	VARIANCE(13-12)	EXPLANATION
Fleet Services Fund	($195,907)	
TOTAL EXPENSES	**($195,907)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	1.00	1 Inventory Manager position added per legislation.

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$6,489,952	$6,539,465	$7,103,918	Salaries, Regular (Full Time)	$7,137,613	$33,695
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$75,606	$283,671	$112,830	Salaries, Extra Help	$46,368	($66,462)
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$277,835	$309,408	$60,000	Overtime	$60,000	$0
$0	$0	$0	Pension - Fire	$0	$0
$1,968,111	$1,962,446	$1,287,161	Pension - General	$1,252,306	($34,855)
$0	$0	$0	Pension - Police	$0	$0
$54,189	$94,116	$84,521	Defined Contribution	$119,427	$34,906
$746,105	$178,563	$88,033	Workers' Compensation	$88,033	$0
$2,058,845	$1,646,284	$1,897,917	Other Personnel Costs	$1,973,951	$76,034
$11,670,644	*$11,013,952*	*$10,634,379*	*TOTAL PERSONNEL*	*$10,677,697*	*$43,318*
			OTHER EXPENSES		
($374,877)	$2,007,566	$857,803	Purchased Services	$1,537,803	$680,000
$7,268,313	$12,728,632	$10,427,093	Supplies	$10,820,551	$393,458
$18,000	$22,156	$33,784	Capital Outlays	$33,784	$0
$1,565,692	$1,742,923	$1,892,028	Interfund/Interdepartmental Charges	$1,892,028	$0
$5,592,795	$1,517	$2,060	Other Costs	$2,060	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	($494,479)	Reserves	$0	$494,479
$0	$0	$0	Other Financing Uses	$0	$0
$14,069,923	*$16,502,793*	*$12,718,289*	*TOTAL OTHER EXPENSES*	*$14,286,226*	*$1,567,937*
$25,740,567	**$27,516,745**	**$23,352,669**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$24,963,923**	**$1,611,255**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$25,740,567	$27,516,745	$23,352,669	General Fund	$24,963,923	$1,611,255
$25,740,567	**$27,516,745**	**$23,352,669**	**TOTAL EXPENSES**	**$24,963,923**	**$1,611,255**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
236	224	216.51	FULL TIME EQUIVALIENT	216.51	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$33,695	Increase due to pay in Class Study to properly align salaries
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	($66,462)	Decrease due to the reallocation of funds to cover permanent positions
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	($34,855)	Decrease due to personnel alignment changes
Pension - Police	$0	
Defined Contribution	$34,906	Increase due to personnel alignment changes
Workers' Compensation	$0	
Other Personnel Costs	$76,034	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$43,318*	
OTHER EXPENSES		
Purchased Services	$680,000	Increase due to strategic operational needs
Supplies	$393,458	Increase due to strategic operational needs
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$494,479	Increase due to restoration of FY2012 Budget Reduction
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$1,567,937*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$1,611,255**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	$1,611,255	
TOTAL EXPENSES	**$1,611,255**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Solid Waste Services Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$10,160,482	$10,261,430	$11,659,154	Salaries, Regular (Full Time)	$11,963,439	$304,286
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$111,043	$353,582	$428,082	Salaries, Extra Help	$902,387	$474,306
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$1,002,499	$1,670,819	$1,082,164	Overtime	$1,082,168	$4
$0	$0	$0	Pension - Fire	$0	$0
$3,535,586	$3,182,263	$2,466,030	Pension - General	$2,730,175	$264,144
$0	$0	$0	Pension - Police	$0	$0
$36,335	$39,900	$47,735	Defined Contribution	$44,520	($3,215)
$333,058	$589,589	$356,736	Workers' Compensation	$544,879	$188,143
$2,253,985	$2,923,469	$3,207,901	Other Personnel Costs	$3,876,564	$668,664
$17,432,987	*$19,021,053*	*$19,247,801*	*TOTAL PERSONNEL*	*$21,144,133*	*$1,896,332*
			OTHER EXPENSES		
$6,900,927	$5,972,104	$12,084,214	Purchased Services	$10,304,585	($1,779,629)
$732,569	$1,111,203	$4,043,220	Supplies	$3,469,679	($573,542)
$0	$0	$0	Capital Outlays	$0	$0
$5,256,265	$6,209,314	$6,933,346	Interfund/Interdepartmental Charges	$6,933,348	$1
$50,140	$215	$0	Other Costs	$0	$0
$0	$0	$1,069,668	Debt Service	$299,963	($769,705)
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$12,939,901	*$13,292,836*	*$24,130,449*	*TOTAL OTHER EXPENSES*	*$21,007,575*	*($3,122,874)*
$30,372,888	**$32,313,889**	**$43,378,249**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$42,151,707**	**($1,226,542)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$30,372,888	$32,313,889	$43,378,249	Solid Waste Services Revenue Fund	$42,151,707	($1,226,542)
$30,372,888	**$32,313,889**	**$43,378,249**	**TOTAL EXPENSES**	**$42,151,707**	**($1,226,542)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
337	345	337.00	FULL TIME EQUIVALIENT	362.00	25.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$304,286	Decrease due to personnel salary realignments
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$474,306	Increase due to funding reallocation to meet operational needs
Salaries, Extra Help Sworn	$0	
Overtime	$4	
Pension - Fire	$0	
Pension - General	$264,144	Increase due to pension rate adjustments
Pension - Police	$0	
Defined Contribution	($3,215)	
Workers' Compensation	$188,143	Increase due to Workers Comp expenses were more than anticipated from previous year
Other Personnel Costs	$668,664	Increase due to group health insurance rising by 5%
TOTAL PERSONNEL	*$1,896,332*	
OTHER EXPENSES		
Purchased Services	($1,779,629)	Decrease due to changes in operations to realign with budget reduction
Supplies	($573,542)	Decrease due to changes in operations to realign with budget reduction
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$1	
Other Costs	$0	
Debt Service	($769,705)	Decrease due to changes in Debt Service requirements
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*($3,122,874)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($1,226,542)**	

FUND	VARIANCE(13-12)	EXPLANATION
Solid Waste Services Revenue Fund	($1,226,542)	
TOTAL EXPENSES	**($1,226,542)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	25.00	21 Environmental Service Worker and 4 Administrative/Management positions added.

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$464,062	$485,029	$487,665	Salaries, Regular (Full Time)	$480,859	($6,806)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$30,390	$54,027	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$153,068	$145,392	$105,043	Pension - General	$110,930	$5,887
$0	$0	$0	Pension - Police	$0	$0
$1,498	$1,501	$1,495	Defined Contribution	$1,495	$0
$27,048	$20,700	$0	Workers' Compensation	$0	$0
$137,854	$123,110	$117,498	Other Personnel Costs	$122,899	$5,402
$813,919	*$829,759*	*$711,700*	*TOTAL PERSONNEL*	*$716,183*	*$4,483*
			OTHER EXPENSES		
$0	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$0	$0	$0	Other Costs	$0	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$0	*$0*	*$0*	*TOTAL OTHER EXPENSES*	*$0*	*$0*
$813,919	**$829,759**	**$711,700**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$716,183**	**$4,483**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$813,919	$829,759	$711,700	Water and Wastewater Revenue Fund	$716,183	$4,483
$813,919	**$829,759**	**$711,700**	**TOTAL EXPENSES**	**$716,183**	**$4,483**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
15	15	15.00	FULL TIME EQUIVALIENT	15.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF PUBLIC WORKS

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($6,806)	Decrease due to operational position changes
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$5,887	Increase due to pension rate adjustment
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$5,402	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*$4,483*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$4,483**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$4,483	
TOTAL EXPENSES	**$4,483**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

WATERSHED MANAGEMENT

Mission Statement

- Ensure professional stewardship of Atlanta's drinking water, wastewater and storm water systems
- Deliver excellent customer service
- Invest in the development of a motivated, skilled and empowered workforce
- Protect the present and enhance the future of the region's water resources and public health
- Improve the environment while supporting economic development

Summary of Operations

The Department of Watershed Management is dedicated to providing the highest quality drinking water and wastewater services to residential, businesses and wholesale customers at the lowest possible cost, while protecting urban waterways, conserving natural resources, and providing clean, safe water for downstream customers. The $3.8 billion Clean Water Atlanta Program reflects a complete overhaul of the City's water and wastewater infrastructure.

The Department is comprised of the Commissioner's Office and six major bureaus:

Divisions/Offices Descriptions

The Commissioner's Office has the responsibility for strategic planning and oversight for the long-term development and operation of drinking water treatment and distribution, wastewater collection and treatment services and storm water management. The office under the direction of the Interim Commissioner ensures that the City complies with all federal and state regulations regarding water resource management; identifies potential environmental issues and develops strategies to effectively respond; ensures the City is aware of proposed environmental standards, trends and technologies; and provides engineering reviews and design and construction management services on capital improvement projects.

The Bureau of Wastewater Treatment and Collection under the leadership of the Interim Deputy Commissioner of Wastewater Treatment and Collections is responsible for the management, operation and maintenance of the City's four wastewater treatment plants, four combined sewer overflow treatment facilities, 16 pump stations and the City's more than 1,500 miles of sanitary and combined sewers. A main focus of the bureau will be the rapid delivery of customer service to all constituents and customers of the City of Atlanta.

The Bureau of Drinking Water, under the leadership of the Interim Deputy Commissioner of Drinking Water oversees all aspects of the drinking water system, including raw water supply, treatment, distribution and water quality compliance.

The Bureau of Engineering Services, under the leadership of the Deputy Commissioner of Engineering, is responsible for overall management of the Department's capital improvement program, including design and construction projects to comply with the City's Consent Decrees and Administrative Orders, as well as other improvements of the City's drinking water and wastewater systems. The Bureau provides design services and consultant/project management services, and is responsible for controlling construction cost quality. The Bureau is also responsible for the Department's Geographic Information System (GIS) and computer-aided design (CAD).

The Bureau of Finance represents the convergence the Bureau of Financial Administration and the Bureau of Management. Under the leadership of the Deputy Commissioner of Finance, the Bureau oversees all aspects of financial management, procurement, billing, collections, call center operations and customer service. In addition it manages the Department's

legislative process and has principal responsibility for the inter-jurisdictional relationships with the 10 city and county governments to which the Department provides water and/or sewer services.

The Bureau of Watershed Protection headed by the Interim Deputy Commissioner of Watershed Protection has responsibility for the City's grease management, green space protection, stream bank stabilization, flood prevention, erosion control, land development regulation and site development plan review programs. It is currently overseeing development of a stormwater utility.

Bureau of Information Technology, formally known as Bureau of Program Performance, will report to the Department of Information Technology with a dotted line reporting relationship to the Commissioner. The Bureau led by Interim Deputy Commissioner of Information Technology, oversees system integration and IT services which include computer hardware and software acquisition and installation and the development of web-based applications.

Goals

- Extend the timeframe allowed for completion of the activities and projects identified in the 1st Amended Consent Decree
- Consolidate South Area Plants
- Layout a water service delivery plan that analyzes water delivery needs based on the conservation usage numbers and new projected growth

Objectives

- Consolidate the Department of Watershed Management's organizational structure as outlined in the Code of Ordinances
- Downsizing the Program Management Team (PMT) and implement the Project Management Organization (PMO) structure

FY2012 Accomplishments

- Completed meter and billing accuracy assessment
- Implemented meter investigation appointments
- Deployed E-Coder (R-900i) data logging meter registers (captures hourly & daily water usage)
- Completed Automated Meter Reader meter installation and technical system repairs
- Completed Meter Lid Replacement Project
- Recognized by Georgia Association of Water Professionals with a Gold Award; the 2010 Georgia Association of Water Professionals Gold Award recognizes drinking water facilities with no Maximum Contamination Level permit violations which the Bureau of Drinking Water has won for the past three years
- "2010 Fox McCarthy Award" from the Georgia Water Wise Council for our outstanding water conservation program
- Reorganized the Bureau of Financial Administration
- Reduced the services of a consultant and brought revenue forecasting in house
- Designed, developed and implemented Team Building Programs for the bureaus of Management, Watershed Protection and Program Performance for approximately 80 employees
- Restructured the Apprenticeship Program in Drinking Water and Wastewater Treatment and Collections to provide targeted instruction. Training was tailored to each student's level of ability to improve testing results
- Awarded $6.4m in Federal Emergency Management Agency grants to acquire and demolish flooded homes
- Established a City-wide Geodetic Control Network which allowed DWM to consistently create and receive field data (coordinates) in the same format as using the same control
- Consolidated of distribution of Hansen system and coordination with Customer Service
- Collected all required First Amended Consent Decree investigative samples required for FY 2011 on time and under budget to reach 100% compliance (Completed for CY 2010 [January – December 2010] & on track for FY 2011 [July 2010-June 2011])
- Developed and implemented a Total Maximum Daily Loads water quality monitoring requirement per the terms of

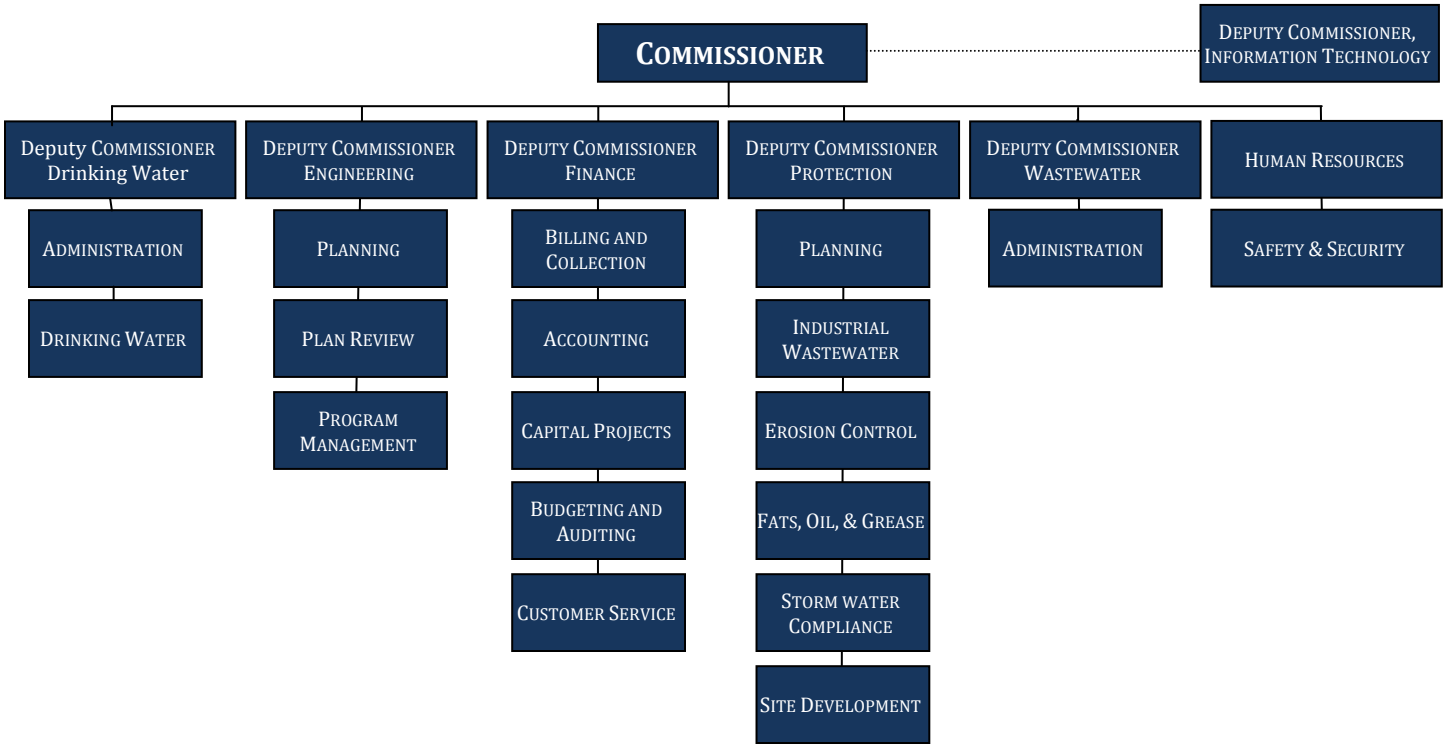
the 2009 National Pollutant Discharge Elimination System MS4 permit
- Maintained compliance with National Pollutant Discharge Elimination System MS4 permits, First Amended Consent Decree, and Metro District requirements
- Developed tributary buffer encroachment re-vegetative protocol and guidelines
- Implemented Electronic Signature Routing program for executing contracts
- Restructured the Procurement Process in collaboration with the Department of Law and the Department of Procurement to reduce the contract timeline
- Completed requirements set by Environmental Protection Division for Annual Reporting
- Completed all inspections and sampling measures as required by Environmental Protection Division and Environmental Protection Agency
- The Bureau of Drinking Water had no water quality violations and no boil-water advisories
- Established Leak Detection Program to verify leaks on Water Distribution System
- Completed Capital Improvement Project of Casey's Hill and the Wash Water Tank at Chattahoochee Water Treatment Plant, various Plant Improvements to #2, and the automation of Chattahoochee Treatment Plant
- Brought 75 % of City of Atlanta-Watershed Management customers in compliance with Backflow Prevention
- Completed the Collier Road Water Main Extension project
- Collected over $830K for the vacant illegal consumption project
- Implemented new more flexible payment plan options for customers
- Fully implement the Emergency Management plans COOP System along with One Call Now Mass Notification/Communication System
- Initiated the Multi-family Toilet Rebate program in October two years ahead of the Metro North Ga. Water Planning District deadline
- Secured $1,075,000 in funding for assisting low income customers of the Atlanta water system with leak repairs, low-flow fixture retrofits, water & sewer line repair/replacement, and bill payment assistance
- Conducted the Department's first Performance Survey which receives customer feedback concerning what type of information our customers would like to know and receive from DWM
- DWM's IT division was consolidated under the Department of Information technology
- Implemented Budget Billing (leveling payments over 12 months)
- Implemented Master Billing (consolidating bills) is configured within enQuesta which allows customers with multiple bills to receive and pay all of their bills at one time
- The CIP (Capital Improvement Program) will implement a comprehensive Cost Management application, Skire Unifier that addresses the recommendations identified within the Performance Audit; as well as streamlining other processes such as on-line invoicing, contract management and time sheets
- Bill Modifications: Changes include: 1) Displaying consumption in gallons in addition to ccf's; 2) Displaying the 30% Senior Citizen discount as a line item; 3) Clearly identifying credits on the account by spelling out "credit" vs. "CR"; 4) Displaying the bill broken down by the tier rates

FY2013 Adopted Program Highlights

- Extend the timeframe allowed for completion of the activities and projects identified in the 1st Amended Consent Decree
- Develop and implement the South Area Consolidation Plan that inventories available infrastructure assets and identifies the most efficient ways to utilize those assets
- Develop and implement a Water Service Delivery Plan that analyzes water delivery needs based on the conservation usage numbers and new projected growth
- Develop and implement a Watershed Reorganization Plan that achieves operational efficiencies and eliminates non-essential activities

ORGANIZATIONAL CHART

Watershed Management



PERFORMANCE METRICS

Watershed Management

PERFORMANCE MEASURE	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 TARGET	FY 2013 TARGET
City Infrastructure				
% of meter leak work orders completed within 7 days	58%	58%	90%	90%
% of wastewater customer service requests completed on schedule	77.70%	77.70%	85.00%	85.00%
% of service leak work orders completed on schedule	56.70%	56.70%	90.00%	90.00%
% of grease management inspections completed as scheduled (inspect each Food Service Establishment 3x per year)	111.40%	111.40%	100.00%	100.00%
Economic Development				
Median days to complete site development plan reviews - Residential	N/A	N/A	N/A	N/A
Median days to complete site development plan reviews - Commercial	N/A	N/A	N/A	N/A
Fiscal Stability				
Billing collection rate	109.80%	109.80%	98.50%	98.50%
Total $ value of all billing adjustments	N/A	N/A	N/A	N/A
Debt Service Coverage ratio	N/A	N/A	1.4	1.4
Merit and Excellence				
# of bills disputed	13620	13620	N/A	N/A
# of disputed bills appealed to Water Sewer Appeals Board	1283	1283	N/A	N/A
% of reconnections completed within 1 Day of work order creation	N/A	N/A	N/A	100%
% of DWM Call Center calls answered within 2 minutes	79%	79%	80%	90%
% of DWM Call Center abandoned calls	12%	12%	12%	6%
% of erosion and sediment service requests responded to within 3 days	87.70%	87.70%	80.00%	80.00%
Public Safety				
% of fire hydrants in service	99.70%	99.70%	99.90%	99.90%
Total # of sewer spills	132	132	264	264
% of scheduled industrial wastewater sampling conducted	90.70%	90.70%	100.00%	100.00%


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FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF WATERSHED MANAGEMENT

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$48,247,159	$46,967,316	$53,015,630	Salaries, Regular (Full Time)	$51,035,443	($1,980,187)
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$17,908	$0	Salaries, Sworn	$0	$0
$204,137	$949,451	$353,800	Salaries, Extra Help	$470,264	$116,464
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$2,497,038	$3,248,169	$1,615,000	Overtime	$2,377,099	$762,099
$0	$0	$0	Pension - Fire	$0	$0
$12,694,355	$11,337,423	$8,160,247	Pension - General	$8,065,229	($95,018)
$0	$0	$0	Pension - Police	$0	$0
$714,285	$707,518	$1,020,355	Defined Contribution	$1,069,078	$48,723
$446,290	$641,279	$447,104	Workers' Compensation	$547,599	$100,495
$8,107,401	$8,884,751	$9,715,365	Other Personnel Costs	$9,628,235	($87,131)
$72,910,664	*$72,753,815*	*$74,327,500*	*TOTAL PERSONNEL*	*$73,192,947*	*($1,134,554)*
			OTHER EXPENSES		
$22,501,604	$22,916,839	$32,039,703	Purchased Services	$35,596,887	$3,557,184
$32,022,601	$33,055,503	$38,349,562	Supplies	$39,334,028	$984,465
$84,046	$13,356	$37,650	Capital Outlays	$24,000	($13,650)
$5,898,298	$4,921,007	$6,257,529	Interfund/Interdepartmental Charges	$5,901,806	($355,722)
$5,293,052	$3,721,788	$6,410,845	Other Costs	$6,515,915	$105,070
$0	$44,768	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$5,000,000	$0	$0	Other Financing Uses	$0	$0
$70,799,601	*$64,673,261*	*$83,095,289*	*TOTAL OTHER EXPENSES*	*$87,372,636*	*$4,277,347*
$143,710,265	**$137,427,075**	**$157,422,789**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$160,565,582**	**$3,142,793**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$143,710,265	$137,427,075	$157,422,789	Water and Wastewater Revenue Fund	$160,565,582	$3,142,793
$143,710,265	**$137,427,075**	**$157,422,789**	**TOTAL EXPENSES**	**$160,565,582**	**$3,142,793**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
1275	1174	1,150.00	FULL TIME EQUIVALIENT	1,088.00	-62.00

FY 13 OPERATING BUDGET HIGHLIGHTS

DEPARTMENT OF WATERSHED MANAGEMENT

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	($1,980,187)	Decrease due to Human Resources consolidation/ reoganization
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$116,464	Increase due to interns and additional staff to assist with departmental operations
Salaries, Extra Help Sworn	$0	
Overtime	$762,099	Increase due to projected overtime payments to assist with departmental operations
Pension - Fire	$0	
Pension - General	($95,018)	Increase due to Personnel adjustments associated with reorganization
Pension - Police	$0	
Defined Contribution	$48,723	Increase due to Personnel adjustments associated with reorganization
Workers' Compensation	$100,495	Increase due to worker's comp more than anticipated from previous year
Other Personnel Costs	($87,131)	Increase due to group health rate rising by 5%
TOTAL PERSONNEL	*($1,134,554)*	
OTHER EXPENSES		
Purchased Services	$3,557,184	Increase due to contractual agreements and services more than anticipated from previous year
Supplies	$984,465	Increase due to supplies required for operations more than anticipated from previous year
Capital Outlays	($13,650)	Decrease due to reallocation of funds for other uses
Interfund/Interdepartmental Charges	($355,722)	Increase due to migrating data for leak detection
Other Costs	$105,070	Increase due to higher anticipated meeting expenses from previous year
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$4,277,347*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$3,142,793**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$3,142,793	
TOTAL EXPENSES	**$3,142,793**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	-62.00	Decrease due to Human Resources and Watershed Reorganization

NON-DEPARTMENTAL

Mission Statement

The purpose of Non-Departmental is to provide funding for a variety of expenditures that generally are not specific to any one department.

Summary of Operations

The General Fund Non-Departmental budget includes payments that do not fall under any particular City department, including:

- Debt Service
- Workers' Compensation
- OPEB (Other Post Employee Benefits)
- Insurance
- Unemployment Compensation
- Animal Control

Divisions/Offices Descriptions

Debt Service is required to meet interest expenses, principal payments, and sinking fund requirements during a specific time period. The debt payments that are included in General Fund NonDepartmental are: Urban Residential Finance Authority (URFA), Solid Waste Management Authority (SWMA), Municipal Court/City Hall East, Georgia Municipal Association Lease Pool (GMA), Underground, Downtown Parking Deck and Zoo Atlanta.

Workers' Compensation is a form of insurance that provides compensation for employees who are injured in the course of employment. Workers compensation insurance covers workers injured during or by job related activities or related illnesses.

Other Post Employee Benefits (OPEB) provides Post-employment benefits that an employee will receive at the start of retirement. In addition to a salary, many employees earn benefits over their years of service that will not be received until after their employment with the City ends through retirement or other reason for separation. This does not include pension benefits paid to the retired employee. OPEBs generally take the form of health insurance, dental, vision, or health care benefits. It may also include some types of life insurance.

Insurance is provided to cover expenses for all risk property, excess high hazard flood, railroad protective liability, crime helicopter, and miscellaneous bonds. Property insurance is related to the City's buildings, contents and personal property. The excess high hazard flood is coverage related to losses that are deemed by FEMA to be in what is zoned as high hazard areas. The crime insurance provides coverage for theft by an employee. The helicopter insurance covers claims related to the City's helicopters. The railroad protective liability insurance protects against railroad liability. The Risk Management division operates the City's insurance program and manages safety programs.

Unemployment Compensation provides temporary income for former City workers. Workers do not pay any costs. Eligibility for benefits is determined based on past wages, reason for job separation, and availability and job search requirements.

Animal Control services are provided by Fulton County to control rabies, investigate cruelty complaints, and investigate animal bites within the corporate limits of the City. Fulton County and the City entered into an agreement for the County to respond to citizen's requests for animal control services twenty-four hours per day within the corporate limits of the City.


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FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$5,225	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$42,760	$43,041	$44,318	Salaries, Extra Help	$44,318	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$157,015	$0	Overtime	$0	$0
($475,790)	$91,818	$0	Pension - Fire	$0	$0
$737,872	$864,234	$0	Pension - General	$0	$0
$3,420,356	($53,723)	$0	Pension - Police	$0	$0
$351	$0	$0	Defined Contribution	$0	$0
$1,437,975	$69,896	$3,791,337	Workers' Compensation	$3,475,392	($315,945)
$3,104,438	$2,466,412	$6,141,549	Other Personnel Costs	$4,038,115	($2,103,434)
$8,273,187	*$3,638,695*	*$9,977,204*	*TOTAL PERSONNEL*	*$7,557,825*	*($2,419,379)*
			OTHER EXPENSES		
$6,189,116	$18,809,502	$16,504,634	Purchased Services	$16,059,649	($444,985)
$7,563,753	$10,221,605	$16,038	Supplies	$9,433	($6,605)
$16,017	$0	$0	Capital Outlays	$0	$0
$24,995,844	$26,461,043	$31,496,771	Interfund/Interdepartmental Charges	$31,894,289	$397,519
$153,494,236	$180,831,813	$178,854,855	Other Costs	$198,373,172	$19,518,317
$44,192,385	$49,867,400	$53,275,539	Debt Service	$53,148,994	($126,545)
$0	$0	$160,317,947	Reserves	$177,603,717	$17,285,770
$573,993,451	$660,374,478	$366,047,583	Other Financing Uses	$398,175,083	$32,127,500
$810,444,802	*$946,565,841*	*$806,513,366*	*TOTAL OTHER EXPENSES*	*$875,264,336*	*$68,750,970*
$818,717,989	**$950,204,536**	**$816,490,570**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$882,822,161**	**$66,331,591**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$218,629,392	$254,216,031	$216,903,809	Airport Revenue Fund	$274,533,474	$57,629,665
$22,357	$40,965	$0	Civic Center Revenue Fund	$0	$0
$0	$0	$0	Emergency 911 Fund	$0	$0
$178,735	$343,226	$3,881,803	Fleet Services Fund	$3,881,803	$0
$107,703,374	$153,612,336	$131,528,043	General Fund	$111,236,240	($20,291,803)
$105,530,143	$114,207,425	$105,492,789	Group Insurance Fund	$120,159,755	$14,666,965
$17,964	$28,734	$0	Parks Facilities Revenue Fund	$0	$0
$3,664,822	$13,185,824	$4,264,791	Solid Waste Services Revenue Fund	$4,264,791	$0
$2,594,743	$10,554,862	$11,223,117	Underground Atlanta Fac Revenue Fund	$11,223,117	$0
$382,768,334	$405,268,731	$343,196,219	Water and Wastewater Revenue Fund	$357,522,982	$14,326,763
$821,109,864	**$951,458,133**	**$816,490,570**	**TOTAL EXPENSES**	**$882,822,161**	**$66,331,591**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00


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FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Airport Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
($3,886,492)	($24,302)	$0	Pension - Fire	$0	$0
($60,529)	$354,782	$0	Pension - General	$0	$0
$4,443,542	($28,272)	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$496,521	*$302,207*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$496,890	$296,057	$0	Purchased Services	$0	$0
$335	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$8,430,059	$8,870,565	$9,262,108	Interfund/Interdepartmental Charges	$9,262,108	$0
$3,069,342	$4,042,299	$3,954,042	Other Costs	$3,954,042	$0
$0	$0	$0	Debt Service	$0	$0
$0	$0	$87,097,202	Reserves	$107,857,909	$20,760,707
$206,136,245	$240,704,903	$116,590,457	Other Financing Uses	$153,459,415	$36,868,958
$218,132,871	*$253,913,824*	*$216,903,809*	*TOTAL OTHER EXPENSES*	*$274,533,474*	*$57,629,665*
$218,629,392	**$254,216,031**	**$216,903,809**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$274,533,474**	**$57,629,665**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$218,629,392	$254,216,031	$216,903,809	Airport Revenue Fund	$274,533,474	$57,629,665
$218,629,392	**$254,216,031**	**$216,903,809**	**TOTAL EXPENSES**	**$274,533,474**	**$57,629,665**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Airport Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$20,760,707	Increase due to requirement for bonds issued
Other Financing Uses	$36,868,958	Increase due to issuance of debt
TOTAL OTHER EXPENSES	*$57,629,665*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$57,629,665**	

FUND	VARIANCE(13-12)	EXPLANATION
Airport Revenue Fund	$57,629,665	
TOTAL EXPENSES	**$57,629,665**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Fleet Services Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$2,401	($55,000)	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$0	$169,311	$3,881,803	Interfund/Interdepartmental Charges	$3,881,803	$0
$0	$0	$0	Other Costs	$0	$0
$176,334	$228,915	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$178,735	*$343,226*	*$3,881,803*	*TOTAL OTHER EXPENSES*	*$3,881,803*	*$0*
$178,735	**$343,226**	**$3,881,803**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$3,881,803**	**$0**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$178,735	$343,226	$3,881,803	Fleet Services Fund	$3,881,803	$0
$178,735	**$343,226**	**$3,881,803**	**TOTAL EXPENSES**	**$3,881,803**	**$0**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Fleet Services Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$0**	

FUND	VARIANCE(13-12)	EXPLANATION
Fleet Services Fund	$0	
TOTAL EXPENSES	**$0**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

General Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$5,225	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$42,760	$43,041	$44,318	Salaries, Extra Help	$44,318	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$157,015	$0	Overtime	$0	$0
$3,410,702	$122,787	$0	Pension - Fire	$0	$0
$1,106,921	$1,007,772	$0	Pension - General	$0	$0
($1,023,186)	($25,450)	$0	Pension - Police	$0	$0
$351	$0	$0	Defined Contribution	$0	$0
$1,199,901	$0	$3,791,337	Workers' Compensation	$3,475,392	($315,945)
$2,983,400	$2,414,450	$6,141,549	Other Personnel Costs	$4,038,115	($2,103,434)
$7,726,074	*$3,719,615*	*$9,977,204*	*TOTAL PERSONNEL*	*$7,557,825*	*($2,419,379)*
			OTHER EXPENSES		
$3,937,590	$15,732,279	$13,439,448	Purchased Services	$12,999,463	($439,985)
$7,554,254	$10,221,605	$5,682	Supplies	$5,682	$0
$0	$0	$0	Capital Outlays	$0	$0
($87,265)	($968)	$0	Interfund/Interdepartmental Charges	$0	$0
$30,454,359	$32,244,262	$28,201,788	Other Costs	$30,532,481	$2,330,693
$35,768,627	$32,617,213	$36,201,204	Debt Service	$35,967,927	($233,277)
$0	$0	$29,878,710	Reserves	$14,976,120	($14,902,590)
$20,582,075	$58,511,244	$13,824,007	Other Financing Uses	$9,196,742	($4,627,265)
$98,209,638	*$149,325,636*	*$121,550,838*	*TOTAL OTHER EXPENSES*	*$103,678,415*	*($17,872,424)*
$105,935,712	**$153,045,251**	**$131,528,043**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$111,236,240**	**($20,291,803)**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$107,703,374	$153,612,336	$131,528,043	General Fund	$111,236,240	($20,291,803)
$107,703,374	**$153,612,336**	**$131,528,043**	**TOTAL EXPENSES**	**$111,236,240**	**($20,291,803)**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

General Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	($315,945)	Decrease due to less workers' comp expenditures than anticipated
Other Personnel Costs	($2,103,434)	Decrease due to less unemployment expenditures less than anticipated
TOTAL PERSONNEL	*($2,419,379)*	
OTHER EXPENSES		
Purchased Services	($439,985)	Motorola contract $2.4MM moved offset by Invest Atlanta increase $1.1MM, litigation increase $800K
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$2,330,693	$1MM City Council Carryforward and $400k tax collection fees offset $200k animal control contract
Debt Service	($233,277)	Decrease due to adjustment in debt amortization from FY2012 to FY2013
Reserves	($14,902,590)	Decrease due to change in legislation for Restricted Reserves
Other Financing Uses	($4,627,265)	Decrease due to $4.6MM E911 subsidy eliminated for FY2013
TOTAL OTHER EXPENSES	*($17,872,424)*	
TOTAL PERSONNEL AND OTHER EXPENSES	**($20,291,803)**	

FUND	VARIANCE(13-12)	EXPLANATION
General Fund	($20,291,803)	
TOTAL EXPENSES	**($20,291,803)**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Group Insurance Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
($8,476)	$29,240	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$888,268	$832,673	$781,628	Interfund/Interdepartmental Charges	$781,628	$0
$104,153,503	$112,659,000	$103,250,650	Other Costs	$117,917,615	$14,666,965
($127,365)	$0	$200,000	Debt Service	$200,000	$0
$0	$0	$1,260,512	Reserves	$1,260,512	$0
$0	$0	$0	Other Financing Uses	$0	$0
$104,905,930	*$113,520,913*	*$105,492,789*	*TOTAL OTHER EXPENSES*	*$120,159,755*	*$14,666,965*
$104,905,930	**$113,520,913**	**$105,492,789**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$120,159,755**	**$14,666,965**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$105,530,143	$114,207,425	$105,492,789	Group Insurance Fund	$120,159,755	$14,666,965
$105,530,143	**$114,207,425**	**$105,492,789**	**TOTAL EXPENSES**	**$120,159,755**	**$14,666,965**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Group Insurance Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$14,666,965	Increase due to rising health cost
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$14,666,965*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$14,666,965**	

FUND	VARIANCE(13-12)	EXPLANATION
Group Insurance Fund	$14,666,965	
TOTAL EXPENSES	**$14,666,965**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Solid Waste Services Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
($114,199)	($151,750)	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
($114,199)	*($151,750)*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
($155,540)	$0	$0	Purchased Services	$0	$0
$0	$0	$0	Supplies	$0	$0
$0	$0	$0	Capital Outlays	$0	$0
$3,443,362	$3,622,548	$3,548,744	Interfund/Interdepartmental Charges	$3,548,746	$2
$477,615	$1,855,028	$716,047	Other Costs	$716,045	($2)
$13,583	$252,732	$0	Debt Service	$0	$0
$0	$0	$0	Reserves	$0	$0
$0	$7,607,265	$0	Other Financing Uses	$0	$0
$3,779,021	*$13,337,574*	*$4,264,791*	*TOTAL OTHER EXPENSES*	*$4,264,791*	*$0*
$3,664,822	**$13,185,824**	**$4,264,791**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$4,264,791**	**$0**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$3,664,822	$13,185,824	$4,264,791	Solid Waste Services Revenue Fund	$4,264,791	$0
$3,664,822	**$13,185,824**	**$4,264,791**	**TOTAL EXPENSES**	**$4,264,791**	**$0**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Solid Waste Services Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$2	
Other Costs	($2)	
Debt Service	$0	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$0**	

FUND	VARIANCE(13-12)	EXPLANATION
Solid Waste Services Revenue Fund	$0	
TOTAL EXPENSES	**$0**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Underground Atlanta Fac Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	$0	$0	Pension - Fire	$0	$0
$0	$0	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$0	$0	$0	Workers' Compensation	$0	$0
$0	$0	$0	Other Personnel Costs	$0	$0
$0	*$0*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
$2,546,085	$2,263,310	$3,060,186	Purchased Services	$3,060,186	$0
$9,165	$0	$10,356	Supplies	$3,751	($6,605)
$0	$0	$0	Capital Outlays	$0	$0
$0	$0	$0	Interfund/Interdepartmental Charges	$0	$0
$24,100	$31,429	$28,925	Other Costs	$28,925	$0
$15,394	$8,260,123	$8,123,650	Debt Service	$8,130,255	$6,605
$0	$0	$0	Reserves	$0	$0
$0	$0	$0	Other Financing Uses	$0	$0
$2,594,743	*$10,554,862*	*$11,223,117*	*TOTAL OTHER EXPENSES*	*$11,223,117*	*$0*
$2,594,743	**$10,554,862**	**$11,223,117**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$11,223,117**	**$0**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$2,594,743	$10,554,862	$11,223,117	Underground Atlanta Fac Revenue Fund	$11,223,117	$0
$2,594,743	**$10,554,862**	**$11,223,117**	**TOTAL EXPENSES**	**$11,223,117**	**$0**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Underground Atlanta Fac Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	$0	
Supplies	($6,605)	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$0	
Other Costs	$0	
Debt Service	$6,605	
Reserves	$0	
Other Financing Uses	$0	
TOTAL OTHER EXPENSES	*$0*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$0**	

FUND	VARIANCE(13-12)	EXPLANATION
Underground Atlanta Fac Revenue Fund	$0	
TOTAL EXPENSES	**$0**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Water and Wastewater Revenue Fund

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	EXPENDITURES AND APPROPRIATIONS	FY 2013 BUDGET	VARIANCE(13-12)
			PERSONNEL		
$0	$0	$0	Salaries, Regular (Full Time)	$0	$0
$0	$0	$0	Salaries, Permanent Part-time	$0	$0
$0	$0	$0	Salaries, Sworn	$0	$0
$0	$0	$0	Salaries, Extra Help	$0	$0
$0	$0	$0	Salaries, Extra Help Sworn	$0	$0
$0	$0	$0	Overtime	$0	$0
$0	($6,667)	$0	Pension - Fire	$0	$0
($194,321)	($346,569)	$0	Pension - General	$0	$0
$0	$0	$0	Pension - Police	$0	$0
$0	$0	$0	Defined Contribution	$0	$0
$238,074	$69,896	$0	Workers' Compensation	$0	$0
$121,038	$51,962	$0	Other Personnel Costs	$0	$0
$164,791	*($231,377)*	*$0*	*TOTAL PERSONNEL*	*$0*	*$0*
			OTHER EXPENSES		
($611,225)	$543,615	$5,000	Purchased Services	$0	($5,000)
$0	$0	$0	Supplies	$0	$0
$16,017	$0	$0	Capital Outlays	$0	$0
$12,324,646	$12,965,996	$14,022,487	Interfund/Interdepartmental Charges	$14,420,004	$397,517
$15,258,290	$29,937,080	$42,703,404	Other Costs	$45,224,064	$2,520,660
$8,340,684	$8,502,351	$8,750,685	Debt Service	$8,850,812	$100,127
$0	$0	$42,081,523	Reserves	$53,509,176	$11,427,653
$347,275,132	$353,551,065	$235,633,119	Other Financing Uses	$235,518,926	($114,193)
$382,603,543	*$405,500,108*	*$343,196,219*	*TOTAL OTHER EXPENSES*	*$357,522,982*	*$14,326,763*
$382,768,334	**$405,268,731**	**$343,196,219**	**TOTAL PERSONNEL AND OTHER EXPENSES**	**$357,522,982**	**$14,326,763**

FY 2010 ACTUAL EXPENDITURES	FY 2011 ACTUAL EXPENDITURES	FY 2012 ADOPTED	FUND	FY 2013 BUDGET	VARIANCE(13-12)
$382,768,334	$405,268,731	$343,196,219	Water and Wastewater Revenue Fund	$357,522,982	$14,326,763
$382,768,334	**$405,268,731**	**$343,196,219**	**TOTAL EXPENSES**	**$357,522,982**	**$14,326,763**

FY 2010	FY 2011	FY 2012	AUTHORIZED POSITION COUNT	FY 2013	VARIANCE(13-12)
0	0	0.00	FULL TIME EQUIVALIENT	0.00	0.00

FY 13 OPERATING BUDGET HIGHLIGHTS

NON-DEPARTMENTAL

Water and Wastewater Revenue Fund

EXPENDITURES AND APPROPRIATIONS	VARIANCE(13-12)	EXPLANATION
PERSONNEL		
Salaries, Regular (Full Time)	$0	
Salaries, Permanent Part-time	$0	
Salaries, Sworn	$0	
Salaries, Extra Help	$0	
Salaries, Extra Help Sworn	$0	
Overtime	$0	
Pension - Fire	$0	
Pension - General	$0	
Pension - Police	$0	
Defined Contribution	$0	
Workers' Compensation	$0	
Other Personnel Costs	$0	
TOTAL PERSONNEL	*$0*	
OTHER EXPENSES		
Purchased Services	($5,000)	Decrease due to removal of placeholder for financial advisor fees
Supplies	$0	
Capital Outlays	$0	
Interfund/Interdepartmental Charges	$397,517	Increase due to indirect costs
Other Costs	$2,520,660	Increase due to higher projected bad debts and health insurance
Debt Service	$100,127	Increase due to adjusted GEFA Debt Service Requirements
Reserves	$11,427,653	Increase in Fund Wide Reserves
Other Financing Uses	($114,193)	Decrease due to reduced fund transfer for debt service and related fees
TOTAL OTHER EXPENSES	*$14,326,763*	
TOTAL PERSONNEL AND OTHER EXPENSES	**$14,326,763**	

FUND	VARIANCE(13-12)	EXPLANATION
Water and Wastewater Revenue Fund	$14,326,763	
TOTAL EXPENSES	**$14,326,763**	

AUTHORIZED POSITION COUNT	VARIANCE(13-12)	EXPLANATION
FULL TIME EQUIVALIENT	0.00	

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CAPITAL PROJECT STATUS SUMMARIES

CAPITAL PROJECT STATUS OVERVIEW

NON-RECURRING CAPITAL EXPENDITURES

BOND/RENEWAL & EXTENSION FUNDS

GRANTS AND OTHER SPECIAL REVENUE FUNDS

ADOPTED BUDGET
FY 2013


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CAPITAL PROJECT STATUS OVERVIEW

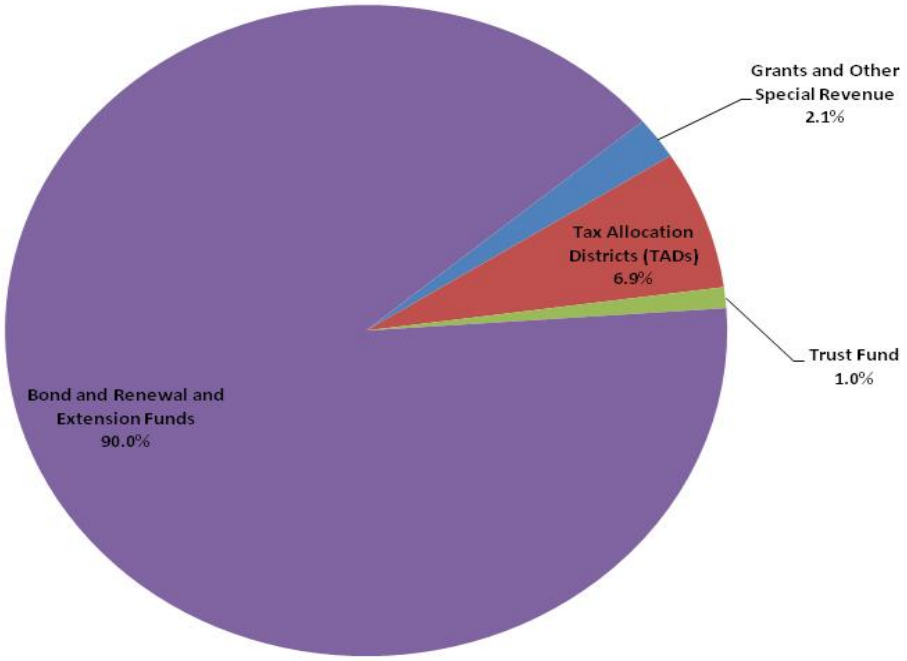
The quality of life for City of Atlanta residents depends on the reliability of transportation, the dependability of water, wastewater, and stormwater systems, the ability to safely dispose of waste, the accessibility to culture and recreation, and many other essential public services. Quality service levels can be achieved by proper enhancement, replacement, and maintenance of capital assets by implementing a Capital Improvement Program (CIP).

The City of Atlanta defines a capital expenditure as any item or group of items that cost more than $5,000 and has a useful life of two or more years. The City of Atlanta develops its capital projects budget based on its Capital Improvements Program process. This process is the mechanism for operating departments to request programming of funds for future capital needs, and is designed to coordinate capital projects requirements with available resources. The operating budget impact is considered for each project and it is part of the criteria required for determining whether projects will be included in the CIP. A capital project may be divided into various cost centers for accounting purposes. Each center represents the budgeting of funds for a particular project by an organizational unit within a fund.

The capital budget status report provides the fund summary and detailed anticipations and appropriations. A list of all projects (detailed appropriations) has been included as well.

The FY2013 to FY2017 budget provides the status of active capital projects that are new or will continue from the previous fiscal year. It is based on the FY2012 projected, roll-forward balance plus any additional funding from new bonds or interest. For FY2013, the capital projects projected expenditure amount totals $4.1B, and the funding by source is depicted below.

FY2013 CAPITAL PROJECTS BY FUNDING SOURCE




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CAPITAL PROJECT STATUS OVERVIEW

	FY 13 Projected	FY 14 Projected	FY 15 Projected	FY 16 Projected	FY 17 Projected
Bond and Renewal and Extension Funds					
1993 SCHOOL IMPROVEMENT BOND	18,546	-	-	-	-
1994 REFERENDUM G.O. BOND FUND	1,333,624	-	-	-	-
1996 G.O. PUBLIC IMPROVEMENT BOND PART B	855,228	-	-	-	-
1997 G.O. PUBLIC IMPROVEMENT BOND FUND	600,742	-	-	-	-
2000 PARK IMPROVEMENT BOND FD	11,824	-	-	-	-
2001 QUALITY OF LIFE FUND	501,028	-	-	-	-
2002 TRAFFIC COURT FACILITY BOND	187,198	-	-	-	-
2004 QUALITY OF LIFE FUND	1,172,405	-	-	-	-
2005A PARK IMPROVEMENT BOND FUND	12,793,339	-	-	-	-
2008A QUALITY OF LIFE IMPROVEMENT	2,883,761	-	-	-	-
ANNUAL BOND FUND	339,875	-	-	-	-
CAPITAL FINANCE - RECOVERY	12,394,407	-	-	-	-
CAPITAL ASSET - FINANCE FUND	6,407,120	-	-	-	-
CAPITAL FINANCE FUND	9,674,661	-	-	-	-
GENERAL GOVERNMENT CAPITAL FUND	55,686,936	-	-	-	-
PARK IMPROVEMENT FUND	18,148,189	-	-	-	-
SOLID WASTE MANAGEMENT FAC CONST FUND	2,170,632	-	-	-	-
SPECIAL ASSESSMENT FUND	1,822,521	-	-	-	-
BOND SINKING FUND	25,823,648	25,823,648	25,823,648	25,823,648	25,823,648
2000 AIRPORT REVENUE BOND FUND	4,696,716	3,385,501	-	-	-
2004 AIRPORT PFC BOND FUND	43,583,437	-	-	-	-
2004 AIRPORT PFC BOND FUND F-K	16,864,371	-	-	-	-
2004 AIRPORT REVENUE BOND FUND F-K	8,017,179	1,754,135	-	-	-
2004 AIRPORT REVENUE BOND FUND	1,991,164	517,871	-	-	-
2010A BOND GENERAL AIRPORT REVENUE	32,429,567	-	-	-	-
2010B BD PFC & SUB LIEN GEN REV	62,391,151	-	-	-	-
AIRPORT COMMERCIAL PAPER SERIES 2010A/B	30,376,634	18,166,438	17,339,697	17,339,697	8,267,409
2012A BOND GENERAL AIRPORT REVENUE	66,896,278	1,526,139	1,245,683	-	-

CAPITAL PROJECT STATUS OVERVIEW

	FY 13 Projected	FY 14 Projected	FY 15 Projected	FY 16 Projected	FY 17 Projected
Bond and Renewal and Extension Funds Continued					
2012B BOND GENERAL AIRPORT REVENUE	199,354,892	3,545,511	2,664,590	-	-
2012C BOND GENERAL AIRPORT REVENUE	230,070,976	6,399,523	5,470,282	-	-
AIRPORT FAC REVENUE BOND SINKING FD	544,052,291	549,052,291	546,052,291	562,052,291	557,052,291
AIRPORT PASSENGER FACILITY CHARGE FUND	705,670,340	716,335,747	759,850,607	795,097,643	838,686,478
CONRAC CUSTOMER SERVICE FAC CH	77,232,783	71,096,240	71,096,240	71,096,240	71,096,240
1993 WATER & WASTEWATER BOND FUND	393,036	-	-	-	-
1997 WATER & WASTEWATER BOND FUND	704,023	-	-	-	-
1999 WATER AND WASTEWATER BOND FUND	2,898,812	-	-	-	-
2001 WATER & WASTEWATER BOND FUND	9,568,024	15,000	15,000	15,000	15,000
2004 WATER & WASTEWATER BOND FUND	26,638,603	282,976	15,000	15,000	15,000
2008 WATER & WASTEWATER BOND FUND	32	-	-	-	-
SER. 2009A WATER & WASTEWATER REV BD FD	71,940,551	20,700,955	265,000	15,000	15,000
SERIES 2009B WATER & WASTEWATER	15,000	15,000	15,000	15,000	15,000
SPECIAL 1% SALES AND USE TAX FUND	113,000,000	-	-	-	-
WATER & WASTEWATER SINKING FUND	485,850,387	449,435,124	449,478,401	448,698,745	448,349,847
AIRPORT RENEWAL AND EXTENSION FUND	624,938,013	391,674,505	204,326,312	254,201,626	283,757,919
SOLID WASTE R&E FUND	6,077,071	5,773,218	5,402,022	4,563,729	3,377,160
WATER & WASTEWATER RENEWAL & EXTENSION FUND	157,938,021	42,403,060	41,180,986	40,874,207	41,014,250
Sub-total	**3,676,415,036**	**2,307,902,882**	**2,130,240,759**	**2,219,807,826**	**2,277,485,242**

CAPITAL PROJECT STATUS OVERVIEW

	FY 13 Projected	FY 14 Projected	FY 15 Projected	FY 16 Projected	FY 17 Projected
Grants and Other Special Revenue Funds					
EMPOWERMENT ZONE FUND	133,464	133,464	133,464	133,464	133,464
JOB TRAINING GRANT FUND	1,343,325	1,237,490	1,215,328	1,188,834	1,188,834
COMMUNITY DEVELOPMENT BLOCK GRANT FUND	6,211,399	4,703,721	4,605,779	4,546,400	4,512,672
HOME INVESTMENT PARTNERSHIPS PROGRAM FUND	3,179,456	2,841,159	2,828,139	2,809,175	2,800,300
INTERGOVERNMENTAL GRANT FUND	25,834,858	25,583,079	25,600,838	25,600,838	25,600,838
SEC 108 LOAN TRUST FUND	1,083,585	1,076,865	1,076,865	1,052,408	1,052,408
ATLANTA BELTLINE TAD	38,559,060	32,325,510	33,254,086	34,201,232	35,167,325
ATLANTIC STATION TAD FUND	43,929,439	43,958,759	43,980,778	44,000,796	44,020,822
CAMPBELLTON ROAD TAD FUND	2,521,911	2,691,166	2,865,496	3,045,056	3,230,003
EASTSIDE TAD FUND	61,059,255	65,297,144	70,322,756	75,612,297	81,173,480
HOLLOWELL/M.L. KING TAD FUND	1,938,494	1,970,297	2,199,854	2,436,298	2,679,834
METROPOLITAN PARKWAY TAD FUND	1,296,108	1,223,585	1,148,889	1,071,950	823,809
NW ATLANTA TAD FUND	14,175,263	-	-	-	-
PRINCETON LAKES TAD FUND	5,565,010	5,587,786	5,660,114	5,783,479	5,959,411
STADIUM NEIGHBORHOODS TAD FUND	171,920	122,120	70,826	45,733	19,888
WESTSIDE TAD FUND	112,289,289	100,904,612	103,777,785	107,016,286	124,267,243
HOTEL/MOTEL TAX FUND	46,618,648	47,084,834	47,555,682	48,031,241	48,511,553
RENTAL/MOTOR VEHICLE TAX	750,000	725,000	700,000	700,000	700,000
Sub-Total	**366,660,484**	**337,466,591**	**346,996,679**	**357,275,487**	**381,841,884**
TRUST FUND	42,280,382	-	-	-	-
Sub-total	**42,280,382**	**-**	**-**	**-**	**-**
TOTAL	**4,085,355,902**	**2,645,369,473**	**2,477,237,438**	**2,577,083,313**	**2,659,327,126**

*Since we have not received audited numbers, certain budgets may be amended at a later date.

NON-RECURRING CAPITAL EXPENDITURES

Non-Recurring Capital Expenidtures-
In order to qualify as a Non-Recurring Capital Improvement Project, the item in question must meet one of the following criteria:

- Real property acquisition (Land)
- Construction of new facilities
- Addition (a modification that changes the structural "footprint" of the facility) to existing facilities greater than or equal to $25,000
- Remodeling/repair/preservation of the interior/exterior of any facility greater than or equal to $25,000
- Demolition of existing facilities greater than or equal to $25,000
- Major equipment items or projects including computer infrastructure, which as a whole are greater than or equal to $25,000 (excludes vehicles unless >= $50,000)
- Infrastructure projects (a road, bridge, intersection, drainage system, or sewer structure, etc.)
- Planning and inventory studies in excess of $25,000

Project costs include all phases of a project, including planning, design, utility relocation, right of way acquisition, etc. All phases of the project are budgeted in a Capital Projects Fund.

Funding Name	Project Name	FY 13 Budget
AIRPORT PASSENGER FACILITY CHARGE FUND	Airport Design	1,467,000
AIRPORT RENEWAL AND EXTENSION FUND	APM Power Distribution System Equipment Upgrade	9,700,000
AIRPORT RENEWAL AND EXTENSION FUND	APM Mezz. Lighting & Finishes Replacement	800,000
AIRPORT RENEWAL AND EXTENSION FUND	Concourse C Midpoint Expansion	48,000,000
AIRPORT RENEWAL AND EXTENSION FUND	P&D (Capital) O&M	5,746,866
AIRPORT RENEWAL AND EXTENSION FUND	Airport Design	9,211,000
AIRPORT RENEWAL AND EXTENSION FUND	311- Call Center	383,000
AIRPORT RENEWAL AND EXTENSION FUND	DIT eDiscovery	405,970
CAPITAL FINANCE FUND	DIT eDiscovery	511,995
SOLID WASTE R&E FUND	311- Call Center	574,500
WATER & WASTEWATER RENEWAL & EXTENSION FUND	DIT eDiscovery	393,413
WATER & WASTEWATER RENEWAL & EXTENSION FUND	311- Call Center	1,915,000
TOTAL		**79,108,744**

BOND/RENEWAL & EXTENSION FUNDS

BOND FUNDS

Annual Bond funds and the 1987-2004 Bond Project Funds provide for disbursement of the proceeds of an annual $8 million General Obligation Bond issue, which is divided into $4 million for general city purposes and $4 million for school purposes. The City has been authorized since 1968 to annually issue general obligation bonds of $8 million without referendum. These bonds are backed by the "full faith and credit" of the City's property tax base. Historically, the City has used these funds to support an array of programs including economic development, transportation, public safety and judicial systems, recreational and cultural opportunities and environmental protection and enhancement. The last bond issue was dedicated primarily to land acquisition, signal modernization, installation, freeway lighting and bridge improvements. Prior to 1987, each general obligation issue was accounted for in the Annual Bond Fund. Beginning in 1987, each annual bond issue has been accounted for separately through the establishment of a specific project fund. **Other Bond Funds** the Park Improvement Fund, the General Government Capital Outlay Fund, the 1993 School Improvement Bond Fund, Aviation Bond Funds, and Water and Wastewater Bond Funds. These funds account for proceeds used in obtaining, renovating, and constructing major fixed assets.

The **Bond Sinking** Funds are legally required accounting entities to insure the allocation of principal and interest payments due for the protection of the bond holders. The money for these funds is raised through a special City Bond Tax levy against real and personal property. The millage associated with this levy is determined as the rate which will allow the City to make principal and interest payments for the upcoming fiscal year. The funds raised through this tax levy are to be used only for the retirement of City and Board of Education outstanding bond issues. There is provision for appropriation to sinking funds to allow the City to make principal and interest payments to the paying agent on a timely basis as the amounts become due. The interest payments are due semi-annually, requiring payment by the City before the receipt from Fulton County of the tax revenues. Therefore, it is necessary to maintain reserves that allow the City to make these interest payments when they are due.

RENEWAL AND EXTENSION

The **Airport** Renewal and Extension Fund accounts for the disbursement of funds received from the Airport Revenue Fund to be used for replacement, additions, extensions, and improvements at the Hartsfield-Jackson Atlanta International Airport. The major projects that were funded by all of the Airport Capital funds were: (1) Maynard Holbrook Jackson International Terminal project; (2) CONRAC Project; (3) APM and Roadway for CONRAC Project; (4) Airfield Improvements; (5) Pavement Replacement; (6) Runway Extensions; (7) CPTC Modifications and Upgrades; (8) AGTS Improvements and Upgrades, and (9) MEP Improvements and Upgrades.

The City owns and operates a drinking water supply, treatment and distribution system, and a wastewater collection and treatment system. The **Department of Watershed Management** is reported as an enterprise fund of the City. The Department is supported using revenues derived from a mix of wholesale and retail rates and charges for water and wastewater services and Municipal Option Sales Tax (MOST) receipts. The Department's capital improvement program (CIP) is funded by a combination of Georgia Environmental Facilities Authority loans, water and wastewater system revenue bonds and amounts held in the Renewal and Extension Fund.


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FY 13 CAPITAL BUDGET STATUS

1993 School Improvement Bond

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$18,546	$0	$0	$0	$0	$0
Appropriations	$18,546	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$18,546	$0	$0	$0	$0	$0
Total	$18,546	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$18,546	$0	$0	$0	$0	$0
Total	$18,546	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1993 School Improvement Bond

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$18,546	$0	$0	$0	$0	$0
Total		$18,546	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1994 Referendum G.O. Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$1,333,623	$0	$0	$0	$0	$0
Anticipations	$1,333,623	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$1,333,623	$0	$0	$0	$0	$0
Total	$1,333,623	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$92,815	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$1,233,778	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$30	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$7,000	$0	$0	$0	$0	$0
Total	$1,333,623	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1994 Referendum G.O. Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	$3,000	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0231 RESTRICTED RESERVE FOR C	$89,815	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0207 FREEWAY LIGHTING (PHASE	$103	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0134 PEACHTREE STREET IMPROVE	$560	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0515 WESTEND SIDEWALKS, CD-65	$2,002	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	P0421 PEACHTREE CREEK BASIN FL	$122,182	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0129 ROXBORO ROAD WIDENING	$40,371	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0139 HOWELL MILL RD WIDENING	$221,057	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0133 INTERNATIONAL BLVD STREE	$440	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0132 CAPITOL AVENUE STREET IM	$3,054	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0161 ADMIN OF '94 GO BOND REF	$35,998	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0155 MLK/FAIRBURN RD REALIGNM	$386,746	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0145 VINE CITY/ASHBY STREETS	$1,336	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0144 BUTLER ST/AUBURN AVENUE	$57	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0131 CAMPBELLTON ROAD WIDENIN	$242,593	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0413 MITCHELL ST VIADUCT	$134,993	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0409 BROWNLEE ROAD BRIDGE	$42,287	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1301 STORMWATER UTILITY MANAG	$30	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$7,000	$0	$0	$0	$0	$0
Total		$1,333,623	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1996 G.O. Public Improvement Bond Part B

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$855,228	$0	$0	$0	$0	$0
Appropriations	$855,228	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$855,228	$0	$0	$0	$0	$0
Total	$855,228	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	$317,015	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$1,683	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$536,530	$0	$0	$0	$0	$0
Total	$855,228	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1996 G.O. Public Improvement Bond Part B

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0139 HOWELL MILL RD WIDENING	$162,512	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0417 WALL STREET VIADUCT	$154,503	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1301 STORMWATER UTILITY MANAG	$1,683	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$536,530	$0	$0	$0	$0	$0
Total		$855,228	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1997 G.O. Public Improvement Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$600,743	$0	$0	$0	$0	$0
Appropriations	$600,743	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$600,743	$0	$0	$0	$0	$0
Total	$600,743	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$266,772	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$248,693	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$70,585	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$14,692	$0	$0	$0	$0	$0
Total	$600,743	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1997 G.O. Public Improvement Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	$3,000	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	J1301 STORMWATER UTILITY MANAG	$2,500	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0231 RESTRICTED RESERVE FOR C	$261,272	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	X0231 RESTRICTED RESERVE FOR C	$248,693	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1301 STORMWATER UTILITY MANAG	$69,685	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0307 PIEDMONT PARK	$900	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Z0100 DEBT SERVICE ADMINISTRAT	$8,794	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$5,898	$0	$0	$0	$0	$0
Total		$600,743	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2000 Park Improvement Bond Fd

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$11,824	$0	$0	$0	$0	$0
Appropriations	$11,824	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$11,824	$0	$0	$0	$0	$0
Total	$11,824	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$2,007	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$9,817	$0	$0	$0	$0	$0
Total	$11,824	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2000 Park Improvement Bond Fd

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	$2,007	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$9,817	$0	$0	$0	$0	$0
Total		$11,824	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2001 Quality Of Life Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$501,028	$0	$0	$0	$0	$0
Appropriations	$501,028	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$501,028	$0	$0	$0	$0	$0
Total	$501,028	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$3,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$276,606	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$221,422	$0	$0	$0	$0	$0
Total	$501,028	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2001 Quality Of Life Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	X0225 ADMINISTRATION OF ARBITR	$3,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0559 INTERSECTION IMPROVEMENT	$106,948	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0526 SIDEWALK IMPROVEMENTS, D	$58,221	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0603 CITYWIDE GREENWAY TRAIL	$25,710	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0736 UNPAVED STREET PAVINGS,	$12,755	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0745 UNPAVED STREET PAVINGS,	$11,857	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0536 SIDEWALK IMPROVEMENTS, D	$9,672	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0174 TRAFFIC SIGNALS & COMM.,	$6,029	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0162 TRAFFIC CALMING MEASURES	$5,670	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0553 SIMPSON ROAD STREETSCAPE	$5,562	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0190 TRAFFIC SIGNALS & COMMUN	$4,684	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0744 UNPAVED STREET PAVINGS,	$4,228	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0722 ST RESURFACING & RECONST	$3,688	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0151 SPEED HUMP INSTALLATIONS	$1,787	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0703 BICYCLE RTE RESTRIPING/M	$1,316	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0734 HARRIS HOMES STREET RECO	$829	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0610 GREENSPACE ENHANCEMENT,A	$388	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0528 SIDEWALK IMPROVEMENTS, D	$14,557	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0150 SPEED HUMP INSTALLATIONS	$2,685	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0557 INTERSECTION IMPROVEMENT	$20	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$221,422	$0	$0	$0	$0	$0
Total		$501,028	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2002 Traffic Court Facility Bond

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$187,198	$0	$0	$0	$0	$0
Appropriations	$187,198	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Taxes	$187,198	$0	$0	$0	$0	$0
Total	$187,198	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	$152,665	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$34,533	$0	$0	$0	$0	$0
Total	$187,198	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2002 Traffic Court Facility Bond

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	C0402 TRAFFIC COURT BUILDING R	$5,141	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	C0404 LEASE/PUR-NEW TRAFFIC CO	$147,524	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$34,533	$0	$0	$0	$0	$0
Total		$187,198	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Quality Of Life Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$1,172,405	$0	$0	$0	$0	$0
Anticipations	$1,172,405	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$1,172,405	$0	$0	$0	$0	$0
Total	$1,172,405	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	$1,100,585	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$71,820	$0	$0	$0	$0	$0
Total	$1,172,405	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Quality Of Life Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	G0152 SPEED HUMP INSTALLATIONS	$5,333	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0529 SIDEWALK IMPROVEMENTS, D	$5,215	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0155 SPEED HUMP INSTALLATIONS	$5,061	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0150 SPEED HUMP INSTALLATIONS	$4,742	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0764 BRIDGE IMPROVEMENT DESIG	$4,150	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0638 LAKEWOOD HEIGHTS TOWN CE	$3,583	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0153 SPEED HUMP INSTALLATIONS	$2,138	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0596 METROPOLITAN STREETSCAPE	$1,844	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0729 ST. RESURFACING & RECONS	$1,281	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0559 INTERSECTION IMPROVEMENT	$1,239	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0157 SPEED HUMP INSTALLATIONS	$643	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0534 SIDEWALK IMPROVEMENTS, D	$606	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0773 RALPH D. ABERNATHY BLVD	$449	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0142 PARKING METER MAINTENANC	$227	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0575 INTERSECTION IMPROVEMENT	$97	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0722 ST RESURFACING & RECONST	$2	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0193 TRAFFIC SIGNALS & COMMUN	$1	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0704 BICYCLE SIGNAGE & MARKIN	$88,732	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0526 SIDEWALK IMPROVEMENTS, D	$87,539	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0644 CASCADE/MAYS VILLAGE CEN	$64,801	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0532 SIDEWALK IMPROVEMENTS, D	$46,133	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0768 ADAMS DRIVE BRIDGE REPAI	$45,403	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0530 SIDEWALK IMPROVEMENTS, D	$32,959	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0576 INTERSECTION IMPROVEMENT	$32,661	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0421 GENERAL BRIDGE IMPROVEME	$31,172	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0582 STREETSCAPE PROJECTS, DI	$30,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0713 POWERS FERRY RD BRIDGE R	$29,845	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0527 SIDEWALK IMPROVEMENTS, D	$26,952	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0172 TRAFFIC SIGNALS & COMM.,	$25,480	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0536 SIDEWALK IMPROVEMENTS, D	$22,067	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0586 STREETSCAPE PROJECTS, DI	$20,279	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0535 SIDEWALK IMPROVEMENTS, D	$20,231	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0151 SPEED HUMP INSTALLATIONS	$20,192	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0578 INTERSECTION IMPROVEMENT	$19,895	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0577 INTERSECTION IMPROVEMENT	$16,212	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0195 TRAFFIC SIGNALS & COMMUN	$11,709	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0745 UNPAVED STREET PAVINGS,	$11,244	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0589 STREETSCAPE PROJECTS, DI	$8,105	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0580 INTERSECTION IMPROVEMENT	$8,058	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0413 MITCHELL ST VIADUCT	$156	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0188 TRAFFIC SIGNALS & COMMUN	$7,030	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0584 STREETSCAPE PROJECTS, DI	$6,886	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0737 UNPAVED STREET PAVINGS,	$6,656	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	G0149 SPEED HUMP INSTALLATIONS	$6,447	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0739 UNPAVED STREET PAVINGS,	$5,953	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0542 SIDEWALK PGM MGMT & DESI	$5,693	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0148 SPEED HUMP INSTALLATIONS	$5,388	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0634 SOUTHTOWN TRAIL/S RIVER	$39,979	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0174 TRAFFIC SIGNALS & COMM.,	$11,069	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0555 INTERSECTION IMPROVEMENT	$297	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0528 SIDEWALK IMPROVEMENTS, D	$119,004	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0744 UNPAVED STREET PAVINGS,	$16,550	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0531 SIDEWALK IMPROVEMENTS, D	$4,092	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0762 RESTRIPING AND GEOMETRIC	$24,327	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0761 BICYCLE SIGNAGE FIFTEEN	$5,350	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0730 ST. RESURFACING & RECONS	$163	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0723 ST RESURFACING & RECONST	$9,300	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0558 INTERSECTION IMPROVEMENT	$5,059	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0731 ST. RESURFACING & RECONS	$3,349	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0740 UNPAVED STREET PAVINGS,	$856	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0645 GREENBRIAR AREA (FUTURE	$29,779	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0736 UNPAVED STREET PAVINGS,	$21,131	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0583 STREETSCAPE PROJECTS, DI	$18,623	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0587 STREETSCAPE PROJECTS, DI	$11,168	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$71,820	$0	$0	$0	$0	$0
Total		$1,172,405	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2005a Park Improvement Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$12,793,339	$0	$0	$0	$0	$0
Anticipations	$12,793,339	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$12,793,339	$0	$0	$0	$0	$0
Total	$12,793,339	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$2,334,865	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$10,458,474	$0	$0	$0	$0	$0
Total	$12,793,339	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2005a Park Improvement Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	Z0704 PARK REVENUE BONDS 2005	$2,334,865	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D18AA MUNICIPAL ARTS RESERVE	$16,449	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D09B6 CONSTRUCTION OF BLDGS.,	$8,000,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D11B6 GROUND & SITE IMPRVS., C	$2,442,025	$0	$0	$0	$0	$0
Total		$12,793,339	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2008A Quality of Life Improv Bond

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$2,883,761	$0	$0	$0	$0	$0
Anticipations	$2,883,761	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$2,883,761	$0	$0	$0	$0	$0
Total	$2,883,761	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	$2,746,719	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$135,842	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$1,200	$0	$0	$0	$0	$0
Total	$2,883,761	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2008A Quality of Life Improv Bond

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	STs, BRDGs, & VIAs (CAT. 3)	$569,999	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	2008 QOL Bond Administration	$256,081	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	2008 QOL Bond Sidewalk Crews	$230,548	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0589 STREETSCAPE PROJECTS, DI	$93,052	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0533 SIDEWALK IMPROVEMENTS, D	$145,766	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	GREENSCAPE ENHANCE (CAT. 2)	$139,016	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	UNDES SDWLK & STSCPS (CAT. 1)	$134,864	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0635 GREENWAY TRAIL PROJECTS	$87,268	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MLK, DR/RDA BLVD/WESTVIEW DR	$75,412	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0174 TRAFFIC SIGNALS & COMM.,	$71,628	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CROSSWALK INSTALLATION	$31,785	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	BICYCLE ROUTE SIGN & MARKS	$46,248	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0528 SIDEWALK IMPROVEMENTS, D	$28,595	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0559 INTERSECTION IMPROVEMENT	$3,736	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0148 SPEED HUMP INSTALLATIONS	$10,424	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0151 SPEED HUMP INSTALLATIONS	$7,874	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0586 STREETSCAPE PROJECTS, DI	$7,573	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0526 SIDEWALK IMPROVEMENTS, D	$6,651	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Chosewood Park Improvements	$1,846	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0773 RALPH D. ABERNATHY BLVD	$4,835	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0413 MITCHELL ST VIADUCT	$1,144	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0585 STREETSCAPE PROJECTS, DI	$1,322	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MLK JR. DRIVE STREETSCAPES	$1,266	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0155 SPEED HUMP INSTALLATIONS	$1,226	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0604 JONESBORO-MCDONOUGH PLAZ	$1,205	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	M.L. King Gateway Project	$900	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	METROPOLITAN PKWY. SREETSCAPES	$680	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0149 SPEED HUMP INSTALLATIONS	$414	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0535 SIDEWALK IMPROVEMENTS, D	$233	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0530 SIDEWALK IMPROVEMENTS, D	$153	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0723 ST RESURFACING & RECONST	$56	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0638 LAKEWOOD HEIGHTS TOWN CE	$24	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0732 ST. RESURFACING & RECONS	$20	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0147 SPEED HUMP INSTALLATIONS	$10	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0532 SIDEWALK IMPROVEMENTS, D	$4	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	$30	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0529 SIDEWALK IMPROVEMENTS, D	$18,786	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	TRAFFIC SIGNALS (CAT. 4)	$50,658	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0142 PARKING METER MAINTENANC	$130	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Sidewalks - ADA Ramps	$36,622	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SWLK STSCP C1 DGN CNST & PRG M	$2,601	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	D. L. HOLLOWELL PRWY, STSCAPES	$174	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0525 SIDEWALK IMPROVEMENTS, D	$8,486	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0534 SIDEWALK IMPROVEMENTS, D	$498,049	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0644 CASCADE/MAYS VILLAGE CEN	$116,128	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0621 LINDBERGH CENTER	$52,942	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	LAKE CLAIR PARK	$255	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PERCENT FOR THE ARTS PROGRAM	$135,842	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$1,200	$0	$0	$0	$0	$0
Total		$2,883,761	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Annual Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$339,875	$0	$0	$0	$0	$0
Appropriations	$339,875	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$339,875	$0	$0	$0	$0	$0
Total	$339,875	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$2,760	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$336,087	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	$1,028	$0	$0	$0	$0	$0
Total	$339,875	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Annual Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	Administration	$2,760	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0102 COMPUTER TRAFFIC CONTROL	$3,065	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0327 KIRKWOOD SIDEWALK IMPROV	$75,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Q0243 CASCADE/MAYS STREETSCAPE	$59,870	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0203 NEIGHBORHOOD TRAFFIC MAN	$1,272	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0121 ROXBORO ROAD UNDERPASS	$48,837	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0105 CAMPBELLTON ROAD SEGMENT	$148,043	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0107 EMPOWERMENT - CHE	$256	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	A0101 CITY HALL RENOVATION AND	$772	$0	$0	$0	$0	$0
Total		$339,875	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

CAPITAL FINANCE-RECOVER ZONE (ECO-DEV) FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$12,394,407	$0	$0	$0	$0	$0
Appropriations	$12,394,407	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Other Financing Sources	$12,394,407	$0	$0	$0	$0	$0
Total	$12,394,407	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	$2,000,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$10,394,407	$0	$0	$0	$0	$0
Total	$12,394,407	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

CAPITAL FINANCE-RECOVER ZONE (ECO-DEV) FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	RECOVERY ZONE ECONOMIC DEVELOPMENT DISTRESSED PROPERTY PROJECT	$2,000,000	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	RECOVERY ZONE ECONOMIC DEVELOPMENT BOND PROJECTS	$10,394,407	$0	$0	$0	$0	$0
Total		$12,394,407	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

CAPITAL ASSET - FINANCE FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$6,407,120	$0	$0	$0	$0	$0
Appropriations	$6,407,120	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Other Financing Sources	$6,407,120	$0	$0	$0	$0	$0
Total	$6,407,120	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF CORRECTIONS	$238,553	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	$15,348	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$5,988,411	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$145,000	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$19,808	$0	$0	$0	$0	$0
Total	$6,407,120	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

CAPITAL ASSET - FINANCE FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF CORRECTIONS	Administration	$238,553	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	Administration	$15,348	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Administration	$5,988,411	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	$145,000	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$19,808	$0	$0	$0	$0	$0
Total		$6,407,120	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Capital Finance Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$9,674,661	$0	$0	$0	$0	$0
Appropriations	$9,674,661	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$9,674,661	$0	$0	$0	$0	$0
Total	$9,674,661	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF CORRECTIONS	$698,823	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	$1,701,092	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	$511,995	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	$2,009,700	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$770,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	$3,983,051	$0	$0	$0	$0	$0
Total	$9,674,661	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Capital Finance Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF CORRECTIONS	COR Repair & Maint 2012	$698,823	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	AFR Facilities Repair & Maint.	$1,701,092	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	#N/A	$511,995	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	APD Reloca/Reno COPS/CC	$1,469,700	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	APD Facility Improvements 2012	$540,000	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DPRCA Repair & Maint ADA Comp	$770,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	OEAM CH Infrastructure Repairs	$2,630,801	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	OEAM Repair & Maint ADA Comp	$1,352,250	$0	$0	$0	$0	$0
Total		$9,674,661	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

General Government Capital Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$55,686,936	$111,373,855	$0	$0	$0	$0
Anticipations	$55,686,936	$111,373,855	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$55,686,936	$111,373,855	$0	$0	$0	$0
Total	$55,686,936	$111,373,855	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF CORRECTIONS	$212,530	$425,060	$0	$0	$0	$0
DEPARTMENT OF FINANCE	$1,516,688	$3,033,376	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	$5,693,606	$11,387,210	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	$1,324,766	$2,649,532	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	$3,872,950	$7,745,899	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$31,297,046	$62,594,083	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$10,160,980	$20,321,957	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	$181,486	$362,972	$0	$0	$0	$0
EXECUTIVE OFFICES	$1,426,884	$2,853,768	$0	$0	$0	$0
Total	$55,686,936	$111,373,855	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

General Government Capital Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF CORRECTIONS	C0105 NEW PRE-TRIAL DETENTION	$212,530	$425,060	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0451 D.I.F.ADMIN-TRANSPORTATI	$1,351,998	$2,703,996	$0	$0	$0	$0
DEPARTMENT OF FINANCE	X0237 GMA LOAN POOL	$164,690	$329,380	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0222 FIRE STATION 22 CONSTRUC	$908,096	$1,816,192	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0214 FIRE STATION 14	$90,026	$180,052	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0213 FIRE STATION 13	$3,944,212	$7,888,423	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0204 FIRE STATION #4 CONSTRUC	$1,462	$2,924	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	C0228 FIRE STATION 28 CONSTRUC	$749,810	$1,499,620	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0101 RADIO SYSTEM	$116,526	$233,052	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0203 FINANCIAL INFORMATION SY	$797,564	$1,595,128	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0104 COMMUNICATION INTEGRATIO	$13,866	$27,732	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0202 CITY WIDE INFORMATION SY	$353,890	$707,780	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	K0103 CAD SYSTEM	$42,920	$85,840	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	C0312 WORKSPACE-POLICE SPECIAL	$3,340,802	$6,681,603	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	C0311 POLICE ACADEMY EXPANSION	$532,148	$1,064,296	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0603 CITYWIDE GREENWAY TRAIL	$6,579,896	$13,159,790	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	X0451 D.I.F.ADMIN-TRANSPORTATI	$6,388,670	$12,777,338	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0510 WOODLAND AVENUE SIDEWALK	$258	$516	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Windermere Dr Sidewalk Imp	$1,128	$2,256	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0344 WIEUCA ROAD SIDEWALK (PH	$75,548	$151,096	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0515 WESTEND SIDEWALKS, CD-65	$90,982	$181,964	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0378 W. PACES FERRY/PACES FER	$31,842	$63,684	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0509 VIOLET AVENUE SIDEWALK	$2	$4	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0539 VILLAGES OF EAST LAKE	$149,760	$299,520	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0508 VENETIAN DRIVE SIDEWALK	$30,000	$60,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0381 TRAFFIC SIGNAL MODERNIZA	$160	$320	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0380 TRAFFIC SIGNAL INSTALLAT	$112	$224	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0345 STEWART AVE (METROPOLITA	$24,676	$49,352	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Southwest Atlanta Sidewalks	$191,366	$382,732	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0553 SIMPSON ROAD STREETSCAPE	$417,522	$835,044	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0129 ROXBORO ROAD WIDENING	$98,218	$196,436	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0180 RALPH DAVID ABERNATHY LC	$54,402	$108,804	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0358 PRYOR ROAD STREETSCAPE	$101,262	$202,524	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0551 PONCE DE LEON AVE STREET	$68,156	$136,312	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0506 PINE STREET SIDEWALK	$18,940	$37,880	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0754 PIEDMONT/LINDBERGH TRANS	$35,034	$70,068	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Piedmont Intersection Imprvmts	$1,000,000	$2,000,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0377 PEYTON ROAD SIDEWALK	$91,000	$182,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0540 PERRY HOMES SIDEWALKS	$40,008	$80,016	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0185 MORNINGSIDE/LENOX PARK	$250,000	$500,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0545 MLK, JR. DRIVE STREETSCA	$28	$56	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Memorial Dr. Sidewalk Imp	$1,601,776	$3,203,552	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0179 LEE STREET LCI GRANT	$125,680	$251,360	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0368 FOREST PARK ROAD SIDEWAL	$29,000	$58,000	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0392 DEFOORS AVENUE SIDEWALK	$75,758	$151,516	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0360 COLLIER RD SIDEWALK PROJ	$42	$84	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0197 CITY WIDE INTERSECTION T	$200,000	$400,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0543 ASHBY STREET STREETSCAPE	$81,926	$163,852	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0171 LINDBERGH/LAVISTA/CHESHI	$401,170	$802,340	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0379 TRAFFIC CALMING	$8,848	$17,696	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0121 SHERWOOD FOREST TRAFFIC	$453,626	$907,252	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0568 PRIOR ROAD STREETSCAPES	$30,000	$60,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0566 PERRY BLVD/HOLLYWOOD	$55,046	$110,092	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0347 PEOPLESTOWN SIDEWALK	$13,456	$26,912	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0550 PEACHTREE ROAD STREETSCA	$501,108	$1,002,216	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0342 OLD HAPEVILLE ROAD SIDEW	$548,000	$1,096,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0346 OLD FOURTH WARD SIDEWALK	$172,820	$345,640	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0341 OLD CONLEY ROAD SIDEWALK	$32	$64	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0340 NORTHSIDE DRIVE SIDEWALK	$105,408	$210,816	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0338 NORTH HIGHLAND AVENUE SI	$1,152	$2,304	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0549 NORTH HIGHLAND AVE STREE	$400,000	$800,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0370 GLENWOOD AVE. SIDEWALK	$1,426	$2,852	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0174 CITYWIDE TRAFFIC SIGNAL	$3,389,386	$6,778,771	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0184 BOLTON RD. INTERSECTION	$346,756	$693,512	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0323 BAKERS FERRY SIDEWALK, C	$81,430	$162,860	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0339 NISKEY LAKE ROAD SIDEWAL	$27,276	$54,552	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0375 MOROSGO DRIVE SIDEWALK	$5,192	$10,384	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0548 MORELAND AVENUE STREETSC	$658	$1,316	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0504 MONROE DRIVE SIDEWALK	$9,280	$18,560	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0562 MLK, JR., DR. CORRIDOR I	$684,254	$1,368,508	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0503 MLK MARTA/DEKALB AVENUE	$1,940	$3,880	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0547 MIDTOWN STREETSCAPE	$110,168	$220,336	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0546 METROPOLITAN PKWY STREET	$7,808	$15,616	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0502 MCDONOUGH BOULEVARD SIDE	$21,104	$42,208	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Lowery Blvd Streetscapes	$196,246	$392,492	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0187 LANDRUM DRIVE EXIT	$700,000	$1,400,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0501 LAKEWOOD TRAIL	$40,732	$81,464	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0373 JONESBORO RD. (SR54) SID	$5,660	$11,320	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0372 JONESBORO RD. (SR54) SID	$2	$4	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0337 D.I.F. TRANSPORTATION-CI	$2	$4	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Hollywood Rd Improvements	$263,526	$527,052	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0186 HIGHLAND CORRIDOR	$131,882	$263,764	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0425 HERMI'S BRIDGE PROJECT	$46,618	$93,236	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0399 HEMPHILL SCHOOL ROAD SID	$3,534	$7,068	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0183 HEADLAND DR. STREETSCAPE	$20,504	$41,008	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0398 HATCHER AVENUE SIDEWALK	$20,000	$40,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0371 HANK AARON DR. SIDEWALK	$14,382	$28,764	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0397 HANK AARON AVENUE SIDEWA	$7,734	$15,468	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0182 GREENBRIAR PKWY-LANGFORD	$1,528	$3,056	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0130 GREENBRIAR PARKWAY RECON	$322	$644	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0396 GRANT WAY SIDEWALK	$7,938	$15,876	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Glenwood/Moreland - LCI	$92,196	$184,392	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0369 GILBERT ROAD SIDEWALK	$1,370	$2,740	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Freemont Ave Road Construct	$198,944	$397,888	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0383 FAIRBURN ROAD SIDEWALK &	$86,180	$172,360	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	DL Hollowell/Westlake LCI	$418,562	$837,124	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Danforth Rd Swalk/Intersect	$1,047,290	$2,094,580	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0336 CUSTER AVENUE SIDEWALK	$97,028	$194,056	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0356 CLEVELAND AVENUE (PHASE	$25,108	$50,216	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0335 CLEVELAND AVE SIDEWALK (	$4,590	$9,180	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0382 CITY OF ATL SCHOOLS SIDE	$52,036	$104,072	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0513 CITY OF ATL SCHOOLS SIDE	$8,990	$17,980	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	City Hall Sidewalks	$400,000	$800,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0511 CHESHIRE BRIDGE ROAD STR	$43,150	$86,300	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0512 CHEROKEE AVENUE PEDESTRI	$49,916	$99,832	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0390 CASTLEWOOD DRIVE SIDEWAL	$5,342	$10,684	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0172 CAMPBELLTON/GREENBRIAR/L	$24,640	$49,280	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Buckhead Village Redevelopment	$48,084	$96,168	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0424 BUCKHEAD PEDESTRIAN BRID	$442,790	$885,580	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0389 BOULEVARD STREETSCAPE DE	$8	$16	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0363 BOLTON ROAD SIDEWALK (PH	$251,806	$503,612	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0362 BOLTON ROAD SIDEWALK (PH	$62,658	$125,316	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0329 BICYCLE RACK PROJECT	$100,000	$200,000	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	F0367 BENJAMIN E. MAYES DRIVE	$6,630	$13,260	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0181 BARGE RD./CAMPELLTON LCI	$100,500	$201,000	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0359 AVON AVENUE SIDEWALK	$998	$1,996	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0388 ASHBY STREET SIDEWALK	$4,712	$9,424	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0173 AIRLINE ST. & EZZARD ST.	$24	$48	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	ADA Ramps/Swalk Imp	$902,906	$1,805,812	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	A0504 ABERNATHY CORRIDOR FACIL	$2	$4	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	G0101 TRAFFIC SIGNAL MODERNIZA	$166	$332	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	F0170 SAFETY SPEED HUMPS, CD-6	$3,750	$7,500	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	#N/A	$125,564	$251,128	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	P0612 GREEN SPACE PGM., PARKS	$4,288,854	$8,577,707	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1005 PROCTOR CR TRAIL & GREEN	$1,106,616	$2,213,232	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0351 HOLLYWOOD PLAZA TRAIL	$84,000	$168,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1004 ADAMSVILLE PARK EXPANSIO	$4,728	$9,456	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1001 SOUTHTOWNE TRAIL & GREEN	$307,240	$614,480	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D11A5 SOUTHSIDE PARK EXPANSION	$37,274	$74,548	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0354 PRYOR ROAD TRAIL	$138,722	$277,444	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0353 PERKERSON-MILLICAN TRAIL	$120,000	$240,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	U0213 MECHANICS/PEOPLESTOWN/SU	$7,240	$14,480	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1157 WESTSIDE TRAIL DEVELOPME	$135,198	$270,396	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1009 KIRKWOOD/EDGEWOOD PARKS/	$144,402	$288,804	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1121 TANYARD CREEK PARK GROUN	$150,000	$300,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1140 PEACHTREE HILLS PARK	$2,620	$5,240	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1013 NANCY CREEK TRAIL & GREE	$6,520	$13,040	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0603 CITYWIDE GREENWAY TRAIL	$1,040,000	$2,080,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0350 FREEDOM PARK TRAIL	$2	$4	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1010 ATL MEMORIAL PARK TRAIL	$589,318	$1,178,636	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D1012 PEACHTREE CR TRAIL & GRE	$1,110,000	$2,220,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0349 ENGLISH AVENUE TRAIL	$200,000	$400,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	F0348 CENTENNIAL PARK TRAIL	$500,000	$1,000,000	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	D16B6 COMPREHEN IMPS MAJOR PKS	$188,246	$376,492	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	D1002 MEMORIAL DR/MLK DR/RAIL	$106,174	$212,348	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Administration	$75,312	$150,624	$0	$0	$0	$0
EXECUTIVE OFFICES	Q0623 COMPREHEN STUDY-RECOUP F	$360,000	$720,000	$0	$0	$0	$0
EXECUTIVE OFFICES	C0401 MUNICIPAL COURT BUILDING	$1,006,884	$2,013,768	$0	$0	$0	$0
EXECUTIVE OFFICES	A0106 CITY HALL EAST	$60,000	$120,000	$0	$0	$0	$0
Total		$55,686,936	$111,373,855	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Park Improvement Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$18,148,189	$0	$0	$0	$0	$0
Anticipations	$18,148,189	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Taxes	$8,550,389	$0	$0	$0	$0	$0
Miscellaneous Revenus	$9,597,800	$0	$0	$0	$0	$0
Total	$18,148,189	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	$11,581,045	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$6,567,144	$0	$0	$0	$0	$0
Total	$18,148,189	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Park Improvement Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	Administration	$11,581,045	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$6,567,144	$0	$0	$0	$0	$0
Total		$18,148,189	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Solid Waste Management Fac Const Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$2,170,632	$0	$0	$0	$0	$0
Appropriations	$2,170,632	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$2,170,632	$0	$0	$0	$0	$0
Total	$2,170,632	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$2,823	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$1,446,046	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$130,454	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$591,309	$0	$0	$0	$0	$0
Total	$2,170,632	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Solid Waste Management Fac Const Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	Deparmtent of Finance	$2,823	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	GUN CLUB ROAD LA.SWMA LOAN 91AA	$973,199	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CASCADE ROAD LANDFILL CLO.SWMA BOND 91AB	$269,087	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	POST CLOSURE CA.KEY ROAD LANDFILL CLOSURE.	$203,760	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	EAST CONFEDERATE LANDFILL	$130,454	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$591,309	$0	$0	$0	$0	$0
Total		$2,170,632	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Special Assessment Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$1,822,521	$0	$0	$0	$0	$0
Appropriations	$1,822,521	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$1,822,521	$0	$0	$0	$0	$0
Total	$1,822,521	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	$111,914	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$1,180,989	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	$529,618	$0	$0	$0	$0	$0
Total	$1,822,521	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Special Assessment Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	Y0202 CURB, SIDEWALK & GUTTER	$66,380	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	Y0201 STREET PAVING	$45,534	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Y0101 SEWER CONSTRUCTION	$1,180,989	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	Y0302 PRIVATE PROPERTY DEMOLIT	$529,618	$0	$0	$0	$0	$0
Total		$1,822,521	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Bond Sinking Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$0
Appropriations	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Taxes	$23,633,406	$23,633,406	$23,633,406	$23,633,406	$23,633,406	$0
Investment Income	$63,485	$63,485	$63,485	$63,485	$63,485	$0
Miscellaneous Revenus	$2,126,755	$2,126,755	$2,126,755	$2,126,755	$2,126,755	$0
Total	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$0
Total	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$0

FY 13 CAPITAL BUDGET STATUS

Bond Sinking Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$0
Total		$25,823,646	$25,823,646	$25,823,646	$25,823,646	$25,823,646	$0

FY 13 CAPITAL BUDGET STATUS

2000 Airport Revenue Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$4,696,716	$3,385,501	$0	$0	$0	$0
Appropriations	$4,696,716	$3,385,501	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$4,536,716	$3,385,501	$0	$0	$0	$0
Other Financing Sources	$160,000	$0	$0	$0	$0	$0
Total	$4,696,716	$3,385,501	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$4,256,468	$3,385,501	$0	$0	$0	$0
NON-DEPARTMENTAL	$440,248	$0	$0	$0	$0	$0
Total	$4,696,716	$3,385,501	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2000 Airport Revenue Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	$233,521	$233,522	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6101 AMPT	$194,784	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6600 CAPITAL DESIGN & MGMT/DE	$564,975	$1,000,000	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6045 PLANNING	$100,277	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6043 EIP-GP SUBSTATION RELOCA	$144,000	$2,151,979	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0133 APM EXTENSION & SUPPORT	$2,270,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	$698,947	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	$49,964	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$440,248	$0	$0	$0	$0	$0
Total		$4,696,716	$3,385,501	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Airport Pfc Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$43,583,437	$0	$0	$0	$0	$0
Appropriations	$43,583,437	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$43,583,437	$0	$0	$0	$0	$0
Total	$43,583,437	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$42,511,988	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$1,071,449	$0	$0	$0	$0	$0
Total	$43,583,437	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Airport Pfc Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E0126 EASTSIDE TERMINAL	$42,511,988	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$1,071,449	$0	$0	$0	$0	$0
Total		$43,583,437	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Airport Pfc Bond Fund F-K

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$16,864,371	$0	$0	$0	$0	$0
Anticipations	$16,864,371	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$16,864,371	$0	$0	$0	$0	$0
Total	$16,864,371	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$5,922,442	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$10,941,929	$0	$0	$0	$0	$0
Total	$16,864,371	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Airport Pfc Bond Fund F-K

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E0126 EASTSIDE TERMINAL	$1,146,158	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0135 CONRAC APM CENTER	$37,566	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0133 APM EXTENSION & SUPPORT	$4,738,718	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$10,941,929	$0	$0	$0	$0	$0
Total		$16,864,371	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund F-K

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$8,017,179	$1,754,135	$0	$0	$0	$0
Appropriations	$8,017,179	$1,754,135	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$8,017,179	$1,754,135	$0	$0	$0	$0
Total	$8,017,179	$1,754,135	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$6,054,080	$1,754,135	$0	$0	$0	$0
NON-DEPARTMENTAL	$1,963,099	$0	$0	$0	$0	$0
Total	$8,017,179	$1,754,135	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund F-K

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E7200 CENTRAL ADMINISTRATION	$1,401,496	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6029 CONCOURSE D-MIDPOINT EXP	$74,677	$74,677	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E1020 CAPITAL DESIGN & MGMT/DE	$984,021	$984,021	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	$2,781,750	$695,437	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0605 SIGNAGE AND GRAPHICS	$95,643	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	$22,568	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6023 CONCOURSE T-COSMETIC UPG	$98,926	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0128 CONCOURSE B COSMETIC UPG	$594,999	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$1,963,099	$0	$0	$0	$0	$0
Total		$8,017,179	$1,754,135	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$1,991,164	$517,871	$0	$0	$0	$0
Appropriations	$1,991,164	$517,871	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$1,991,164	$517,871	$0	$0	$0	$0
Total	$1,991,164	$517,871	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$1,634,756	$517,871	$0	$0	$0	$0
NON-DEPARTMENTAL	$356,408	$0	$0	$0	$0	$0
Total	$1,991,164	$517,871	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2004 Airport Revenue Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E6042 LEASEHOLD MITIGATION, PH	$999,347	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6019 APM AUTOMATIC TRAIN CONT	$64,424	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	$226,809	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	$122,231	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E1020 CAPITAL DESIGN & MGMT/DE	$221,945	$517,871	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$356,408	$0	$0	$0	$0	$0
Total		$1,991,164	$517,871	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS
2010A BOND GENERAL AIRPORT REVENUE

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$32,429,567	$0	$0	$0	$0	$0
Appropriations	$32,429,567	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$32,429,567	$0	$0	$0	$0	$0
Total	$32,429,567	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$32,424,790	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$4,777	$0	$0	$0	$0	$0
Total	$32,429,567	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS
2010A BOND GENERAL AIRPORT REVENUE

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	Administration	$1,000,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6035 MAYNARD H JACKSON INTERN	$31,424,790	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$4,777	$0	$0	$0	$0	$0
Total		$32,429,567	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2010B BD PFC & SUB LIEN GEN REV

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$62,391,151	$0	$0	$0	$0	$0
Appropriations	$62,391,151	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$62,391,151	$0	$0	$0	$0	$0
Total	$62,391,151	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$59,997,559	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$2,393,592	$0	$0	$0	$0	$0
Total	$62,391,151	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2010B BD PFC & SUB LIEN GEN REV

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	Administration	$23,729,385	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6035 MAYNARD H JACKSON INTERN	$36,268,174	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$2,393,592	$0	$0	$0	$0	$0
Total		$62,391,151	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Airport Commercial Paper

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$30,376,634	$18,166,438	$17,339,697	$17,339,697	$8,267,409	$0
Appropriations	$30,376,634	$18,166,438	$17,339,697	$17,339,697	$8,267,409	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$6,065,781	$0	$0	$0	$0	$0
Other Financing Sources	$24,310,853	$18,166,438	$17,339,697	$17,339,697	$8,267,409	$0
Total	$30,376,634	$18,166,438	$17,339,697	$17,339,697	$8,267,409	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$30,376,634	$18,166,438	$17,339,697	$17,339,697	$8,267,409	$0
Total	$30,376,634	$18,166,438	$17,339,697	$17,339,697	$8,267,409	$0

FY 13 CAPITAL BUDGET STATUS

Airport Commercial Paper

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	$335,366	$804,878	$804,878	$804,878	$0	$0
DEPARTMENT OF AVIATION	Administration	$6,065,781	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	$23,975,487	$17,361,560	$16,534,819	$16,534,819	$8,267,409	$0
Total		$30,376,634	$18,166,438	$17,339,697	$17,339,697	$8,267,409	$0

FY 13 CAPITAL BUDGET STATUS

2012A Bond General Airport Revenue

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$66,896,278	$1,526,139	$1,245,683	$0	$0	$0
Appropriations	$66,896,278	$1,526,139	$1,245,683	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Other Financing Sources	$66,896,278	$1,526,139	$1,245,683	$0	$0	$0
Total	$66,896,278	$1,526,139	$1,245,683	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$30,866,428	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$36,029,850	$1,526,139	$1,245,683	$0	$0	$0
Total	$66,896,278	$1,526,139	$1,245,683	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2012A Bond General Airport Revenue

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	#N/A	$30,866,428	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$36,029,850	$1,526,139	$1,245,683	$0	$0	$0
Total		$66,896,278	$1,526,139	$1,245,683	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2012B Bond General Airport Revenue

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$199,354,892	$3,545,511	$2,664,590	$0	$0	$0
Appropriations	$199,354,892	$3,545,511	$2,664,590	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Other Financing Sources	$199,354,892	$3,545,511	$2,664,590	$0	$0	$0
Total	$199,354,892	$3,545,511	$2,664,590	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$199,354,892	$3,545,511	$2,664,590	$0	$0	$0
Total	$199,354,892	$3,545,511	$2,664,590	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2012B Bond General Airport Revenue

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$199,354,892	$3,545,511	$2,664,590	$0	$0	$0
Total		$199,354,892	$3,545,511	$2,664,590	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2012C Bond General Airport Revenue

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$230,070,976	$6,399,523	$5,470,282	$0	$0	$0
Appropriations	$230,070,976	$6,399,523	$5,470,282	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Other Financing Sources	$230,070,976	$6,399,523	$5,470,282	$0	$0	$0
Total	$230,070,976	$6,399,523	$5,470,282	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$130,398,572	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$99,672,404	$6,399,523	$5,470,282	$0	$0	$0
Total	$230,070,976	$6,399,523	$5,470,282	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2012C Bond General Airport Revenue

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	#N/A	$130,398,572	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$99,672,404	$6,399,523	$5,470,282	$0	$0	$0
Total		$230,070,976	$6,399,523	$5,470,282	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Airport Fac Revenue Bond Sinking Fd

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$544,052,291	$549,052,291	$546,052,291	$562,052,291	$557,052,291	$0
Anticipations	$544,052,291	$549,052,291	$546,052,291	$562,052,291	$557,052,291	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$302,143,266	$302,143,266	$302,143,266	$302,143,266	$302,143,266	$0
Other Financing Sources	$241,909,025	$246,909,025	$243,909,025	$259,909,025	$254,909,025	$0
Total	$544,052,291	$549,052,291	$546,052,291	$562,052,291	$557,052,291	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$544,052,291	$549,052,291	$546,052,291	$562,052,291	$557,052,291	$0
Total	$544,052,291	$549,052,291	$546,052,291	$562,052,291	$557,052,291	$0

FY 13 CAPITAL BUDGET STATUS

Airport Fac Revenue Bond Sinking Fd

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$544,052,291	$549,052,291	$546,052,291	$562,052,291	$557,052,291	$0
Total		$544,052,291	$549,052,291	$546,052,291	$562,052,291	$557,052,291	$0

FY 13 CAPITAL BUDGET STATUS

Airport Passenger Facility Charge Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$705,670,340	$716,335,747	$759,850,607	$795,097,643	$838,686,478	$0
Anticipations	$705,670,340	$716,335,747	$759,850,607	$795,097,643	$838,686,478	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Charges for services	$169,000,000	$169,000,000	$169,000,000	$169,000,000	$169,000,000	$0
Investment Income	$3,400,000	$3,400,000	$3,400,000	$3,400,000	$3,400,000	$0
Miscellaneous Revenus	$533,270,340	$543,935,747	$587,450,607	$622,697,643	$666,286,478	$0
Total	$705,670,340	$716,335,747	$759,850,607	$795,097,643	$838,686,478	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$224,317,117	$132,359,634	$73,272,265	$46,484,775	$46,484,775	$0
NON-DEPARTMENTAL	$481,353,223	$583,976,113	$686,578,342	$748,612,868	$792,201,703	$0
Total	$705,670,340	$716,335,747	$759,850,607	$795,097,643	$838,686,478	$0

FY 13 CAPITAL BUDGET STATUS

Airport Passenger Facility Charge Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E6010 TAXIWAY "L" EXTENSION PH	$317,403	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0520 COMMUTER RUNWAY	$2,896,484	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0120 SECURITY IMPROVEMENTS	$5,345,756	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0106 GENERAL IMPROVEMENTS	$5,000,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Administration	$46,484,775	$46,484,775	$46,484,775	$46,484,775	$46,484,775	$0
DEPARTMENT OF AVIATION	Noise Insulation Program	$1,138,862	$1,138,862	$1,138,862	$0	$0	$0
DEPARTMENT OF AVIATION	E7200 CENTRAL ADMINISTRATION	$1,624,791	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	$344,074	$344,074	$344,074	$0	$0	$0
DEPARTMENT OF AVIATION	E6600 CAPITAL DESIGN & MGMT/DE	$800,294	$800,295	$1,045,785	$0	$0	$0
DEPARTMENT OF AVIATION	E6043 EIP-GP SUBSTATION RELOCA	$4,283,161	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6011 AIRFIELD PAVEMENT REPLAC	$4,545,521	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0135 CONRAC APM CENTER	$452,607	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0405 STATION #40	$886,412	$886,412	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0126 EASTSIDE TERMINAL	$49,557,577	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	$37,884,000	$37,884,000	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0514 AIP 24	$241	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0511 TAXIWAY CONSTRUCTION	$11,562,448	$11,562,448	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0605 SIGNAGE AND GRAPHICS	$724,589	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0603 N. TERM DEV AREA ROADS	$24,258,769	$24,258,768	$24,258,769	$0	$0	$0
DEPARTMENT OF AVIATION	E0507 AIRFIELD-GENERAL IMPROVE	$26,209,353	$9,000,000	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$481,353,223	$583,976,113	$686,578,342	$748,612,868	$792,201,703	$0
Total		$705,670,340	$716,335,747	$759,850,607	$795,097,643	$838,686,478	$0

FY 13 CAPITAL BUDGET STATUS

Conrac Customer Service Fac Ch

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$77,232,783	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$0
Appropriations	$77,232,783	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Charges for services	$30,700,000	$30,700,000	$30,700,000	$30,700,000	$30,700,000	$0
Investment Income	$53,000	$53,000	$53,000	$53,000	$53,000	$0
Miscellaneous Revenus	$46,479,783	$40,343,240	$40,343,240	$40,343,240	$40,343,240	$0
Total	$77,232,783	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$6,136,543	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$0
Total	$77,232,783	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$0

FY 13 CAPITAL BUDGET STATUS

Conrac Customer Service Fac Ch

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	$1,136,543	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Administration	$5,000,000	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$0
Total		$77,232,783	$71,096,240	$71,096,240	$71,096,240	$71,096,240	$0

FY 13 CAPITAL BUDGET STATUS

1993 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$393,036	$0	$0	$0	$0	$0
Appropriations	$393,036	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$393,036	$0	$0	$0	$0	$0
Total	$393,036	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$393,036	$0	$0	$0	$0	$0
Total	$393,036	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1993 Water & Wastewater Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$393,036	$0	$0	$0	$0	$0
Total		$393,036	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1997 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$704,023	$0	$0	$0	$0	$0
Appropriations	$704,023	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$704,023	$0	$0	$0	$0	$0
Total	$704,023	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$704,023	$0	$0	$0	$0	$0
Total	$704,023	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1997 Water & Wastewater Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$704,023	$0	$0	$0	$0	$0
Total		$704,023	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1999 Water And Wastewater Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$2,898,812	$0	$0	$0	$0	$0
Appropriations	$2,898,812	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Investment Income	$15,000	$0	$0	$0	$0	$0
Miscellaneous Revenus	$2,883,812	$0	$0	$0	$0	$0
Total	$2,898,812	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	$2,194,389	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$704,423	$0	$0	$0	$0	$0
Total	$2,898,812	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

1999 Water And Wastewater Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	$2,194,389	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$704,423	$0	$0	$0	$0	$0
Total		$2,898,812	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2001 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$9,568,024	$15,000	$15,000	$15,000	$15,000	$21,504,050
Appropriations	$9,568,024	$15,000	$15,000	$15,000	$15,000	$21,504,050

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Miscellaneous Revenus	$9,553,024	$0	$0	$0	$0	$21,504,050
Total	$9,568,024	$15,000	$15,000	$15,000	$15,000	$21,504,050

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	$3,977,876	$0	$0	$0	$0	$2,591,507
DEPARTMENT OF WATERSHED MANAGEMENT	$283,998	$0	$0	$0	$0	$18,912,543
NON-DEPARTMENTAL	$5,306,150	$15,000	$15,000	$15,000	$15,000	$0
Total	$9,568,024	$15,000	$15,000	$15,000	$15,000	$21,504,050

FY 13 CAPITAL BUDGET STATUS

2001 Water & Wastewater Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	$3,977,876	$0	$0	$0	$0	$2,591,507
DEPARTMENT OF WATERSHED MANAGEMENT	J0912 REPAIR & REPLACE LARGE W	$0	$0	$0	$0	$0	$25,975
DEPARTMENT OF WATERSHED MANAGEMENT	J0813 SMALL METER INSTALLATION	$0	$0	$0	$0	$0	$10,250
DEPARTMENT OF WATERSHED MANAGEMENT	J0202 H.T.P., RESERVOIR EXPANS	$0	$0	$0	$0	$0	$1
DEPARTMENT OF WATERSHED MANAGEMENT	J0204 GEN IMPR, HEMPHILL TREAT	$0	$0	$0	$0	$0	$19,792
DEPARTMENT OF WATERSHED MANAGEMENT	I2202 FACILITIES EVALUATION	$0	$0	$0	$0	$0	$995,005
DEPARTMENT OF WATERSHED MANAGEMENT	I0273 SEWER GROUP 1 - REHABILI	$0	$0	$0	$0	$0	$9,146
DEPARTMENT OF WATERSHED MANAGEMENT	I1913 UTOY CREEK WATER RECLAMA	$0	$0	$0	$0	$0	$7,389
DEPARTMENT OF WATERSHED MANAGEMENT	I0283 SANITARY SEWER-ANNUAL CO	$0	$0	$0	$0	$0	$2,435,016
DEPARTMENT OF WATERSHED MANAGEMENT	I0280 CUSTER AVE. STORAGE & DE	$0	$0	$0	$0	$0	$477,673
DEPARTMENT OF WATERSHED MANAGEMENT	I0272 ROCK AND VINE STREET SEW	$283,998	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0269 DECLORINATION UPGRADES-C	$0	$0	$0	$0	$0	$80,384
DEPARTMENT OF WATERSHED MANAGEMENT	I0267 CSO-WEST TUNNELS	$0	$0	$0	$0	$0	$509
DEPARTMENT OF WATERSHED MANAGEMENT	I0266 CUSTER AVE SEWER SEPARAT	$0	$0	$0	$0	$0	$211
DEPARTMENT OF WATERSHED MANAGEMENT	I0265 MCDANIAL ST SEWER SEPARA	$0	$0	$0	$0	$0	$66,972
DEPARTMENT OF WATERSHED MANAGEMENT	I0242 NANCY CREEK SEWER	$0	$0	$0	$0	$0	$115,301
DEPARTMENT OF WATERSHED MANAGEMENT	I1809 SOUTH RIVER-CONSENT DECR	$0	$0	$0	$0	$0	$241,075
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Flood Repair	$0	$0	$0	$0	$0	$10,869,015
DEPARTMENT OF WATERSHED MANAGEMENT	J0504 GENERAL IMPROVEMENTS, C.	$0	$0	$0	$0	$0	$17,310
DEPARTMENT OF WATERSHED MANAGEMENT	J0803 WATER MAINS, VARIOUS LOC	$0	$0	$0	$0	$0	$3,541,519

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$5,306,150	$15,000	$15,000	$15,000	$15,000	$0
Total		$9,568,024	$15,000	$15,000	$15,000	$15,000	$21,504,050

FY 13 CAPITAL BUDGET STATUS

2004 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$26,638,603	$282,976	$15,000	$15,000	$15,000	$35,094,456
Appropriations	$26,638,603	$282,976	$15,000	$15,000	$15,000	$35,094,456

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$15,000
Miscellaneous Revenus	$26,623,603	$267,976	$0	$0	$0	$35,079,456
Total	$26,638,603	$282,976	$15,000	$15,000	$15,000	$35,094,456

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	$5,098,331	$0	$0	$0	$0	$5,951,065
DEPARTMENT OF WATERSHED MANAGEMENT	$13,722,837	$267,976	$0	$0	$0	$29,143,391
NON-DEPARTMENTAL	$7,817,435	$15,000	$15,000	$15,000	$15,000	$0
Total	$26,638,603	$282,976	$15,000	$15,000	$15,000	$35,094,456

FY 13 CAPITAL BUDGET STATUS

2004 Water & Wastewater Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	$5,098,331	$0	$0	$0	$0	$5,951,065
DEPARTMENT OF WATERSHED MANAGEMENT	I0264 GREENSFERRY SEWER SEPARA	$0	$0	$0	$0	$0	$944,716
DEPARTMENT OF WATERSHED MANAGEMENT	J0828 CUSTOMER BILLING AND COL	$0	$0	$0	$0	$0	$444,276
DEPARTMENT OF WATERSHED MANAGEMENT	J1001 DEVELOPMENT, NORTH AREA	$570,389	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0834 WATER & HYDRANT ASSESSME	$0	$0	$0	$0	$0	$409,437
DEPARTMENT OF WATERSHED MANAGEMENT	J0816 HEMPHILL SOUTH TRANSMISS	$0	$0	$0	$0	$0	$60,901
DEPARTMENT OF WATERSHED MANAGEMENT	J0815 ADAMSVILLE PUMP & MAINS	$0	$0	$0	$0	$0	$7,251
DEPARTMENT OF WATERSHED MANAGEMENT	J0813 SMALL METER INSTALLATION	$0	$0	$0	$0	$0	$2
DEPARTMENT OF WATERSHED MANAGEMENT	J0811 FAIRBURN ROAD PUMP & WAT	$0	$0	$0	$0	$0	$1,187,983
DEPARTMENT OF WATERSHED MANAGEMENT	J0830 MDTWN,GA TECH & BEDFORD	$0	$0	$0	$0	$0	$206,925
DEPARTMENT OF WATERSHED MANAGEMENT	J0820 MCDANIEL WATER LINE REPL	$0	$0	$0	$0	$0	$9
DEPARTMENT OF WATERSHED MANAGEMENT	J0911 METER REPLACE AUTO READ	$0	$0	$0	$0	$0	$67,572
DEPARTMENT OF WATERSHED MANAGEMENT	J0827 ASSET MANAGEMENT SYSTEMS	$0	$0	$0	$0	$0	$420,864
DEPARTMENT OF WATERSHED MANAGEMENT	J0819 GREENFERRY WATER LINE RE	$0	$0	$0	$0	$0	$1,869,258
DEPARTMENT OF WATERSHED MANAGEMENT	J0817 RAW WATER TRANSMISSION M	$1,582,557	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0814 BACKFLOW PREVENTORS FLOW	$0	$0	$0	$0	$0	$1,263,765
DEPARTMENT OF WATERSHED MANAGEMENT	J0812 KOWETA ROAD PUMP & WATER	$0	$0	$0	$0	$0	$589,803
DEPARTMENT OF WATERSHED MANAGEMENT	Hemphill & Chatt. WTP Phase 2	$0	$0	$0	$0	$0	$1,051,185
DEPARTMENT OF WATERSHED MANAGEMENT	Hemphill Water Pump Station	$1,201,046	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0826 ELECTRICAL SWITCHGEAR RE	$0	$0	$0	$0	$0	$22,451

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	J0825 AUTOMATE HEMPHILL CHATTA	$0	$0	$0	$0	$0	$776,219
DEPARTMENT OF WATERSHED MANAGEMENT	J0823 WATER LAB & LODGE RENOVA	$0	$0	$0	$0	$0	$6,230
DEPARTMENT OF WATERSHED MANAGEMENT	J0204 GEN IMPR, HEMPHILL TREAT	$0	$0	$0	$0	$0	$449,565
DEPARTMENT OF WATERSHED MANAGEMENT	Land Support Services Project	$0	$0	$0	$0	$0	$916,000
DEPARTMENT OF WATERSHED MANAGEMENT	South River Relief Tunnel & PS	$0	$0	$0	$0	$0	$16,666
DEPARTMENT OF WATERSHED MANAGEMENT	I0814 SOUTH RIVER UPGRADE-HEAD	$0	$0	$0	$0	$0	$59,777
DEPARTMENT OF WATERSHED MANAGEMENT	I0297 SSES SEWER GROUPS	$0	$0	$0	$0	$0	$4,624,318
DEPARTMENT OF WATERSHED MANAGEMENT	I0290 WEST AREA CSO TREATMENT	$0	$0	$0	$0	$0	$6,542
DEPARTMENT OF WATERSHED MANAGEMENT	I0273 SEWER GROUP 1 - REHABILI	$0	$0	$0	$0	$0	$2,610,130
DEPARTMENT OF WATERSHED MANAGEMENT	I0154 SOUTH RIVER BASIN RELIEF	$0	$0	$0	$0	$0	$271,080
DEPARTMENT OF WATERSHED MANAGEMENT	I0153 PROCTOR CREEK BASIN RELI	$137,299	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0152 SANDY CREEK BASIN RELIEF	$54,450	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0151 CAMP CREEK BASIN RELIEF	$848	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2109 INTRENCHMENT CREEK SMALL	$0	$0	$0	$0	$0	$40,821
DEPARTMENT OF WATERSHED MANAGEMENT	I2026 RM CLAYTON- BLDG TUNNEL	$0	$0	$0	$0	$0	$19,236
DEPARTMENT OF WATERSHED MANAGEMENT	I2023 RM CLAYTON- COMPLIANCE U	$1,071,903	$267,976	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I1812 SOUTH RIVER SMALL CAPITA	$0	$0	$0	$0	$0	$18,918
DEPARTMENT OF WATERSHED MANAGEMENT	I1810 SOUTH RIVER ENERGY SYSTE	$0	$0	$0	$0	$0	$58,063
DEPARTMENT OF WATERSHED MANAGEMENT	I1503 FLINT RIVER FORCE MAIN	$0	$0	$0	$0	$0	$6,408
DEPARTMENT OF WATERSHED MANAGEMENT	I1502 PUMP STATION IMPROVEMENT	$0	$0	$0	$0	$0	$351,726
DEPARTMENT OF WATERSHED MANAGEMENT	I0624 LARGE DIAMETER CLEAN, FI	$0	$0	$0	$0	$0	$14,715
DEPARTMENT OF WATERSHED MANAGEMENT	I0299 RIVERSIDE OUTFALL CAPACI	$0	$0	$0	$0	$0	$449
DEPARTMENT OF WATERSHED MANAGEMENT	I0298 SEWER GROUP 2 REHABILITA	$3,085,003	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	I0271 SMALL DIAMETER SEWER REH	$0	$0	$0	$0	$0	$49,486
DEPARTMENT OF WATERSHED MANAGEMENT	I0267 CSO-WEST TUNNELS	$6,019,342	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0265 MCDANIAL ST SEWER SEPARA	$0	$0	$0	$0	$0	$1,201,930
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Flood Repair	$0	$0	$0	$0	$0	$148,817
DEPARTMENT OF WATERSHED MANAGEMENT	J0504 GENERAL IMPROVEMENTS, C.	$0	$0	$0	$0	$0	$49,895
DEPARTMENT OF WATERSHED MANAGEMENT	J2001 PUBLIC HEALTH SECURITY-W	$0	$0	$0	$0	$0	$1,500,002
DEPARTMENT OF WATERSHED MANAGEMENT	Water Resource Mgt Plan	$0	$0	$0	$0	$0	$7,400,000
NON-DEPARTMENTAL	Administration	$7,817,435	$15,000	$15,000	$15,000	$15,000	$0
Total		$26,638,603	$282,976	$15,000	$15,000	$15,000	$35,094,456

FY 13 CAPITAL BUDGET STATUS

2008 Water & Wastewater Bond Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$32	$0	$0	$0	$0	$0
Appropriations	$32	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$32	$0	$0	$0	$0	$0
Total	$32	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$32	$0	$0	$0	$0	$0
Total	$32	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

2008 Water & Wastewater Bond Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$32	$0	$0	$0	$0	$0
Total		$32	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Series 2009a Water & Wastewater

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$71,940,551	$20,700,955	$265,000	$15,000	$15,000	$93,306,469
Anticipations	$71,940,551	$20,700,955	$265,000	$15,000	$15,000	$93,306,469

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$15,000
Miscellaneous Revenus	$71,925,551	$20,685,955	$250,000	$0	$0	$93,291,469
Total	$71,940,551	$20,700,955	$265,000	$15,000	$15,000	$93,306,469

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	$1,717,231	$0	$0	$0	$0	$2,670,050
DEPARTMENT OF WATERSHED MANAGEMENT	$68,974,492	$20,685,955	$250,000	$0	$0	$84,399,264
NON-DEPARTMENTAL	$1,248,828	$15,000	$15,000	$15,000	$15,000	$6,237,155
Total	$71,940,551	$20,700,955	$265,000	$15,000	$15,000	$93,306,469

FY 13 CAPITAL BUDGET STATUS

Series 2009a Water & Wastewater

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	$1,717,231	$0	$0	$0	$0	$2,670,050
DEPARTMENT OF WATERSHED MANAGEMENT	J0204 GEN IMPR, HEMPHILL TREAT	$259,966	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0501 PROGRAM MANAGEMENT-YEAR	$2,981,260	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0202 H.T.P., RESERVOIR EXPANS	$526,308	$101,741	$0	$0	$0	$4
DEPARTMENT OF WATERSHED MANAGEMENT	J0102 GEN IMPR, PUMP STATIONS/	$3,232,387	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I2023 RM CLAYTON- COMPLIANCE U	$18,159,667	$7,782,714	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	A0512 DWM - OPERATIONS BUILDIN	$450,000	$0	$0	$0	$0	$744,607
DEPARTMENT OF WATERSHED MANAGEMENT	Peachtree Basin Cap Relief	$8,300,124	$4,050,746	$0	$0	$0	$1
DEPARTMENT OF WATERSHED MANAGEMENT	South River Relief Tunnel & PS	$0	$0	$0	$0	$0	$4,126,914
DEPARTMENT OF WATERSHED MANAGEMENT	I1914 UTOY CREEK WRC - TEMP. O	$0	$0	$0	$0	$0	$67,118
DEPARTMENT OF WATERSHED MANAGEMENT	I0297 SSES SEWER GROUPS	$0	$0	$0	$0	$0	$7,042,798
DEPARTMENT OF WATERSHED MANAGEMENT	I0290 WEST AREA CSO TREATMENT	$0	$0	$0	$0	$0	$31,811
DEPARTMENT OF WATERSHED MANAGEMENT	I0273 SEWER GROUP 1 - REHABILI	$0	$0	$0	$0	$0	$794,359
DEPARTMENT OF WATERSHED MANAGEMENT	I0154 SOUTH RIVER BASIN RELIEF	$0	$0	$0	$0	$0	$9,500,095
DEPARTMENT OF WATERSHED MANAGEMENT	I0152 SANDY CREEK BASIN RELIEF	$4,007,329	$1,335,776	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0151 CAMP CREEK BASIN RELIEF	$0	$0	$0	$0	$0	$67,036
DEPARTMENT OF WATERSHED MANAGEMENT	I0281 INTRENCHMENT CREEK CSO T	$0	$0	$0	$0	$0	$27,078
DEPARTMENT OF WATERSHED MANAGEMENT	I1502 PUMP STATION IMPROVEMENT	$0	$0	$0	$0	$0	$305,698
DEPARTMENT OF WATERSHED MANAGEMENT	I0623 LARGE DIAMETER SEWER REH	$3,264,400	$816,100	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0298 SEWER GROUP 2 REHABILITA	$638,038	$0	$0	$0	$0	$8,100,484

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	I0271 SMALL DIAMETER SEWER REH	$3,264,400	$816,100	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0267 CSO-WEST TUNNELS	$0	$0	$0	$0	$0	$45,514
DEPARTMENT OF WATERSHED MANAGEMENT	I0266 CUSTER AVE SEWER SEPARAT	$0	$0	$0	$0	$0	$805,375
DEPARTMENT OF WATERSHED MANAGEMENT	I0264 GREENSFERRY SEWER SEPARA	$0	$0	$0	$0	$0	$154,633
DEPARTMENT OF WATERSHED MANAGEMENT	I0125 PROCTOR CREEK BASIN	$0	$0	$0	$0	$0	$10,581,107
DEPARTMENT OF WATERSHED MANAGEMENT	I1503 FLINT RIVER FORCE MAIN	$0	$0	$0	$0	$0	$140,553
DEPARTMENT OF WATERSHED MANAGEMENT	I2202 FACILITIES EVALUATION	$500,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Flood Repair	$0	$0	$0	$0	$0	$1,173,279
DEPARTMENT OF WATERSHED MANAGEMENT	South Area Plant Consolidation	$147,950	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0105 CATHODIC PROTECTION SYST	$100,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0504 GENERAL IMPROVEMENTS, C.	$0	$0	$0	$0	$0	$22,983
DEPARTMENT OF WATERSHED MANAGEMENT	J0803 WATER MAINS, VARIOUS LOC	$0	$0	$0	$0	$0	$13,903,736
DEPARTMENT OF WATERSHED MANAGEMENT	J1001 DEVELOPMENT, NORTH AREA	$0	$0	$0	$0	$0	$5,604,360
DEPARTMENT OF WATERSHED MANAGEMENT	Water Proj - SE Quadrant	$0	$0	$0	$0	$0	$10,150,000
DEPARTMENT OF WATERSHED MANAGEMENT	Utilities GDOT & Municipal	$1,250,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0834 WATER & HYDRANT ASSESSME	$1,879,911	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0912 REPAIR & REPLACE LARGE W	$0	$0	$0	$0	$0	$2,380,922
DEPARTMENT OF WATERSHED MANAGEMENT	J0833 NORTH AREA MAIN IMPROVEM	$19,912,752	$5,532,778	$0	$0	$0	$2
DEPARTMENT OF WATERSHED MANAGEMENT	J0829 VA-HIGHLAND WATERLINE RE	$0	$0	$0	$0	$0	$879
DEPARTMENT OF WATERSHED MANAGEMENT	J0813 SMALL METER INSTALLATION	$0	$0	$0	$0	$0	$5,348,323
DEPARTMENT OF WATERSHED MANAGEMENT	J0822 SOUTH WEST MAIN IMPROVEM	$0	$0	$0	$0	$0	$1,429
DEPARTMENT OF WATERSHED MANAGEMENT	J1203 ON-SITE SODIUM HYPOCHLOR	$0	$0	$0	$0	$0	$363,082
DEPARTMENT OF WATERSHED MANAGEMENT	J0514 SOIL REMEDIATION & SITE	$100,000	$250,000	$250,000	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	J0826 ELECTRICAL SWITCHGEAR RE	$0	$0	$0	$0	$0	$2,915,084
NON-DEPARTMENTAL	Administration	$1,248,828	$15,000	$15,000	$15,000	$15,000	$6,237,155
Total		$71,940,551	$20,700,955	$265,000	$15,000	$15,000	$93,306,469

FY 13 CAPITAL BUDGET STATUS

Ser.2009B Water & Wastewater Rev Bd Fd

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Appropriations	$15,000	$15,000	$15,000	$15,000	$15,000	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Investment Income	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Total	$15,000	$15,000	$15,000	$15,000	$15,000	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Total	$15,000	$15,000	$15,000	$15,000	$15,000	$0

FY 13 CAPITAL BUDGET STATUS

Ser.2009B Water & Wastewater Rev Bd Fd

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$15,000	$15,000	$15,000	$15,000	$15,000	$0
Total		$15,000	$15,000	$15,000	$15,000	$15,000	$0

FY 13 CAPITAL BUDGET STATUS

Special 1% Sales And Use Tax Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$113,000,000	$0	$0	$0	$0	$0
Appropriations	$113,000,000	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Intergovernmental Rev	$113,000,000	$0	$0	$0	$0	$0
Total	$113,000,000	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$113,000,000	$0	$0	$0	$0	$0
Total	$113,000,000	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Special 1% Sales And Use Tax Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$113,000,000	$0	$0	$0	$0	$0
Total		$113,000,000	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Water & Wastewater Sinking Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$485,850,387	$449,435,123	$450,179,466	$449,399,809	$449,050,912	$0
Anticipations	$485,850,387	$449,435,123	$450,179,466	$449,399,809	$449,050,912	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Investment Income	$7,150,000	$7,150,000	$7,150,000	$7,150,000	$7,150,000	$0
Miscellaneous Revenus	$255,140,595	$218,942,160	$219,294,005	$219,039,613	$218,707,678	$0
Other Financing Sources	$223,559,792	$223,342,964	$223,735,461	$223,210,197	$223,193,234	$0
Total	$485,850,387	$449,435,123	$450,179,466	$449,399,809	$449,050,912	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$485,850,387	$449,435,123	$450,179,466	$449,399,809	$449,050,912	$0
Total	$485,850,387	$449,435,123	$450,179,466	$449,399,809	$449,050,912	$0

FY 13 CAPITAL BUDGET STATUS

Water & Wastewater Sinking Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$485,850,387	$449,435,123	$450,179,466	$449,399,809	$449,050,912	$0
Total		$485,850,387	$449,435,123	$450,179,466	$449,399,809	$449,050,912	$0

FY 13 CAPITAL BUDGET STATUS

Airport R&E Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$624,938,013	$392,174,505	$204,826,312	$254,201,626	$283,757,919	$0
Anticipations	$624,938,013	$392,174,505	$204,826,312	$254,201,626	$283,757,919	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$464,883,853	$302,174,505	$114,826,312	$164,201,626	$193,757,919	$0
Other Financing Sources	$160,054,160	$90,000,000	$90,000,000	$90,000,000	$90,000,000	$0
Total	$624,938,013	$392,174,505	$204,826,312	$254,201,626	$283,757,919	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	$278,293,444	$86,261,258	$17,271,800	$547,909	$547,909	$0
DEPARTMENT OF FIRE SERVICES	$1,587,495	$1,327,000	$1,327,000	$1,327,000	$1,327,000	$0
DEPARTMENT OF LAW	$3,708,013	$3,708,013	$3,708,013	$3,708,013	$3,708,013	$0
DEPARTMENT OF POLICE SERVICES	$651,306	$353,306	$353,306	$353,306	$353,306	$0
NON-DEPARTMENTAL	$340,697,755	$300,524,928	$182,166,193	$248,265,398	$277,821,691	$0
Total	$624,938,013	$392,174,505	$204,826,312	$254,201,626	$283,757,919	$0

FY 13 CAPITAL BUDGET STATUS

Airport R&E Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	Administration	$64,616,626	$547,909	$547,909	$547,909	$547,909	$0
DEPARTMENT OF AVIATION	E6700 CAPITAL DESIGN & MGMT/CO	$709,536	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6800 CAPITAL DESIGN & MGMT/PG	$486	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6096 PLANNING & DEVELOPMENT G	$7,372,695	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0507 AIRFIELD-GENERAL IMPROVE	$2,903,946	$3,075,198	$500,000	$0	$0	$0
DEPARTMENT OF AVIATION	E6023 CONCOURSE T-COSMETIC UPG	$4,639,567	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0124 TERMINAL IMPROVEMENTS	$34,846,417	$17,112,305	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6011 AIRFIELD PAVEMENT REPLAC	$954,591	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0902 HAPEVILLE EASEMENT PROGR	$7,750,066	$7,750,066	$7,750,066	$0	$0	$0
DEPARTMENT OF AVIATION	AIP 80 Study	$358,708	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6147 REPLACEMENT OF PARK/RIDE	$13,710	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E7200 CENTRAL ADMINISTRATION	$23,474,620	$20,712,899	$1,841,147	$0	$0	$0
DEPARTMENT OF AVIATION	E6900 CAPITAL DESIGN & PROGRAM	$202,275	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6600 CAPITAL DESIGN & MGMT/DE	$274,963	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6500 CAPITAL DESIGN & MGMT/PL	$1,826,706	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6097 BUILDING MAINTENANCE-P&D	$818,111	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6068 UPGRADE PARKING REVENUE	$854,513	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6035 MAYNARD H JACKSON INTERN	$50,345,486	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6030 CONCOURSE D COSMETIC UPG	$8,250	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6003 HAIA N & S PARKING DECK	$2,865	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0706 CONRAC PARKING FACILITY	$45	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E1040 CAPITAL DESIGN & MGMT/PG	$605	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E1020 CAPITAL DESIGN & MGMT/DE	$2,876,678	$635,111	$224,157	$0	$0	$0
DEPARTMENT OF AVIATION	E0204 NORTH CARGO BUILDING REN	$36,451	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0522 AIRFIELD PAVEMENT REPAIR	$1,581,068	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF AVIATION	E0514 AIP 24	$303,494	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0308 FUEL SPILL CONTAINMENT F	$55,334	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0120 SECURITY IMPROVEMENTS	$3,270,116	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0701 PARKING DECKS	$10,631,649	$1,449,770	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0603 N. TERM DEV AREA ROADS	$2,700,000	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0109 AGTS GENERAL IMPROVEMENT	$1,644,711	$1,644,711	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0106 GENERAL IMPROVEMENTS	$18,146,226	$6,375,701	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6029 CONCOURSE D-MIDPOINT EXP	$16,222,609	$16,222,607	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0130 CONCOURSE D(AMT)	$1,075,166	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0129 CONCOURSE C ASA PROJECT	$6,667,049	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E0511 TAXIWAY CONSTRUCTION	$4,326,461	$4,326,461	$0	$0	$0	$0
DEPARTMENT OF AVIATION	E6045 PLANNING	$373,125	$0	$0	$0	$0	$0
DEPARTMENT OF AVIATION	Noise Insulation Program	$2,767,915	$2,767,915	$2,767,916	$0	$0	$0
DEPARTMENT OF AVIATION	E0901 AIP 01	$3,640,605	$3,640,605	$3,640,605	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Administration	$1,587,495	$1,327,000	$1,327,000	$1,327,000	$1,327,000	$0
DEPARTMENT OF LAW	Administration	$3,708,013	$3,708,013	$3,708,013	$3,708,013	$3,708,013	$0
DEPARTMENT OF POLICE SERVICES	Administration	$651,306	$353,306	$353,306	$353,306	$353,306	$0
NON-DEPARTMENTAL	Administration	$340,697,755	$300,524,928	$182,166,193	$248,265,398	$277,821,691	$0
Total		$624,938,013	$392,174,505	$204,826,312	$254,201,626	$283,757,919	$0

FY 13 CAPITAL BUDGET STATUS
SOLID WASTE R&E FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$6,077,071	$5,773,218	$5,402,022	$4,563,729	$3,377,160	$0
Appropriations	$6,077,071	$5,773,218	$5,402,022	$4,563,729	$3,377,160	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Investment Income	$49,182	$46,723	$76,382	$36,935	$27,332	$0
Miscellaneous Revenus	$6,027,889	$5,726,495	$5,325,640	$4,526,794	$3,349,828	$0
Total	$6,077,071	$5,773,218	$5,402,022	$4,563,729	$3,377,160	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	$6,077,071	$5,773,218	$5,402,022	$4,563,729	$3,377,160	$0
Total	$6,077,071	$5,773,218	$5,402,022	$4,563,729	$3,377,160	$0

FY 13 CAPITAL BUDGET STATUS

SOLID WASTE R&E FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	Administration	$6,077,071	$5,773,218	$5,402,022	$4,563,729	$3,377,160	$0
Total		$6,077,071	$5,773,218	$5,402,022	$4,563,729	$3,377,160	$0

FY 13 CAPITAL BUDGET STATUS

Water and Wastewater R&E fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$157,938,021	$42,403,060	$41,180,986	$40,874,207	$41,014,250	$94,414,766
Anticipations	$157,938,021	$42,403,060	$41,180,986	$40,874,207	$41,014,250	$94,414,766

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$110,208,620	$1,112,804	$0	$0	$0	$94,414,766
Other Financing Sources	$47,729,401	$41,290,256	$41,180,986	$40,874,207	$41,014,250	$0
Total	$157,938,021	$42,403,060	$41,180,986	$40,874,207	$41,014,250	$94,414,766

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$0	$0	$0	$0	$0	$18,845,389
DEPARTMENT OF POLICE SERVICES	$28,034	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$121,809,834	$40,355,456	$39,133,382	$38,826,603	$38,966,646	$70,305,607
EXECUTIVE OFFICES	$2,047,604	$2,047,604	$2,047,604	$2,047,604	$2,047,604	$1,650
NON-DEPARTMENTAL	$34,052,549	$0	$0	$0	$0	$5,262,120
Total	$157,938,021	$42,403,060	$41,180,986	$40,874,207	$41,014,250	$94,414,766

FY 13 CAPITAL BUDGET STATUS

Water and Wastewater R&E fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	Surcharge Reserve Project	$0	$0	$0	$0	$0	$18,845,389
DEPARTMENT OF POLICE SERVICES	X0301 RESERVE FOR PROJECTS	$28,034	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Administration	$45,591,888	$39,152,743	$39,043,473	$38,736,694	$38,876,737	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J1001 DEVELOPMENT, NORTH AREA	$0	$0	$0	$0	$0	$10,458,547
DEPARTMENT OF WATERSHED MANAGEMENT	ATL Water Customer Rebate Prgm	$0	$0	$0	$0	$0	$316,128
DEPARTMENT OF WATERSHED MANAGEMENT	#N/A	$0	$0	$0	$0	$0	$393,414
DEPARTMENT OF WATERSHED MANAGEMENT	East Atl Water Main Rpmt	$0	$0	$0	$0	$0	$2,400,000
DEPARTMENT OF WATERSHED MANAGEMENT	Water Mains - SW Quadrant	$0	$0	$0	$0	$0	$4,800,000
DEPARTMENT OF WATERSHED MANAGEMENT	DWM Atlanta Streetcar	$0	$0	$0	$0	$0	$9,800,000
DEPARTMENT OF WATERSHED MANAGEMENT	Small Meter Audit	$267,595	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	McDaniel Branch Wetlands	$0	$0	$0	$0	$0	$210,000
DEPARTMENT OF WATERSHED MANAGEMENT	DWM Hazard Mitigation	$0	$0	$0	$0	$0	$7,935,994
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Flood Repair	$0	$0	$0	$0	$0	$1,614,581
DEPARTMENT OF WATERSHED MANAGEMENT	RM Clayton WTP Co-Generatn DWM	$716,598	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	Hemphill Water Pump Station	$0	$0	$0	$0	$0	$4,000,000
DEPARTMENT OF WATERSHED MANAGEMENT	Hemphill & Chatt. WTP Phase 2	$0	$0	$0	$0	$0	$6,495,000
DEPARTMENT OF WATERSHED MANAGEMENT	J1301 STORMWATER UTILITY MANAG	$0	$0	$0	$0	$0	$148,727
DEPARTMENT OF WATERSHED MANAGEMENT	I2028 CLEAN WATER ATLANTA, R.M	$0	$0	$0	$0	$0	$1,695,084
DEPARTMENT OF WATERSHED MANAGEMENT	I1505 CLEAN WATER ATLANTA, FLI	$0	$0	$0	$0	$0	$1,129,820
DEPARTMENT OF WATERSHED MANAGEMENT	J0912 REPAIR & REPLACE LARGE W	$5,000,000	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	I2110 INTRENCHMENT CREEK WRC C	$0	$0	$0	$0	$0	$16,842
DEPARTMENT OF WATERSHED MANAGEMENT	I1814 SOUTH RIVER PRIMARY CLAR	$0	$0	$0	$0	$0	$1,050,436
DEPARTMENT OF WATERSHED MANAGEMENT	I0154 SOUTH RIVER BASIN RELIEF	$41,991,975	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0283 SANITARY SEWER-ANNUAL CO	$1,500,000	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0281 INTRENCHMENT CREEK CSO T	$0	$0	$0	$0	$0	$92,890
DEPARTMENT OF WATERSHED MANAGEMENT	I0280 CUSTER AVE. STORAGE & DE	$0	$0	$0	$0	$0	$179,996
DEPARTMENT OF WATERSHED MANAGEMENT	I0298 SEWER GROUP 2 REHABILITA	$8,569,877	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0274 CAMP CREEK OUTFALL SEWER	$0	$0	$0	$0	$0	$283,011
DEPARTMENT OF WATERSHED MANAGEMENT	J2002 PUBLIC HEALTH SECURITY-	$0	$0	$0	$0	$0	$262,024
DEPARTMENT OF WATERSHED MANAGEMENT	J2001 PUBLIC HEALTH SECURITY-W	$0	$0	$0	$0	$0	$602,635
DEPARTMENT OF WATERSHED MANAGEMENT	I0501 PROGRAM MANAGEMENT-YEAR	$8,066,755	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0267 CSO-WEST TUNNELS	$0	$0	$0	$0	$0	$7,982,162
DEPARTMENT OF WATERSHED MANAGEMENT	INTRAFUND TRANSFER	$39,121	$39,121	$39,121	$39,121	$39,121	$0
DEPARTMENT OF WATERSHED MANAGEMENT	I0266 CUSTER AVE SEWER SEPARAT	$0	$0	$0	$0	$0	$722
DEPARTMENT OF WATERSHED MANAGEMENT	I0264 GREENSFERRY SEWER SEPARA	$0	$0	$0	$0	$0	$400,272
DEPARTMENT OF WATERSHED MANAGEMENT	I0260 INDIAN CREEK SEWER	$0	$0	$0	$0	$0	$50,000
DEPARTMENT OF WATERSHED MANAGEMENT	C0404 LEASE/PUR-NEW TRAFFIC CO	$0	$0	$0	$0	$0	$1,516,941
DEPARTMENT OF WATERSHED MANAGEMENT	I0125 PROCTOR CREEK BASIN	$0	$0	$0	$0	$0	$1,388
DEPARTMENT OF WATERSHED MANAGEMENT	J0202 H.T.P., RESERVOIR EXPANS	$0	$0	$0	$0	$0	$12,807
DEPARTMENT OF WATERSHED MANAGEMENT	I2016 PHOSPHOROUS REDUCTION FA	$0	$0	$0	$0	$0	$5,172,993
DEPARTMENT OF WATERSHED MANAGEMENT	I1903 PHOSPHOROUS REDUCTION FA	$0	$0	$0	$0	$0	$1,109,113
DEPARTMENT OF WATERSHED MANAGEMENT	J0803 WATER MAINS, VARIOUS LOC	$10,015,237	$1,112,804	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J0504 GENERAL IMPROVEMENTS, C.	$0	$0	$0	$0	$0	$5,344

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	J0401 HEMPHILL PUMPING STATION	$0	$0	$0	$0	$0	$151,803
DEPARTMENT OF WATERSHED MANAGEMENT	J0102 GEN IMPR, PUMP STATIONS/	$0	$0	$0	$0	$0	$16,933
DEPARTMENT OF WATERSHED MANAGEMENT	OPER TRANSF FRM FUND 5059	$50,788	$50,788	$50,788	$50,788	$50,788	$0
EXECUTIVE OFFICES	Administration	$2,047,604	$2,047,604	$2,047,604	$2,047,604	$2,047,604	$0
EXECUTIVE OFFICES	A0208 VEHICLE MAINTENANCE FACI	$0	$0	$0	$0	$0	$1,650
NON-DEPARTMENTAL	Administration	$34,052,549	$0	$0	$0	$0	$5,262,120
Total		$157,938,021	$42,403,060	$41,180,986	$40,874,207	$41,014,250	$94,414,766


RESURGENS
1847
1865
ATLANTA GA

GRANT AND OTHER SPECIAL REVENUE FUNDS

GRANT FUNDS

Atlanta Empowerment Zone Corporation was established to account for the revenue and expenditures attendant to funding provided under Title XX Empowerment Zone of the Empowerment Zone Social Security Act as amended by Part VI of Omnibus Budget reconciliation of 1993. Title XX Empowerment Zone provides for the fulfillment of a strategic plan to create economic opportunities, create sustainable community development, build broad participation among community-based partners, develop a strategic vision for change in the community and improve the quality of life for residents of the designated area.

Atlanta Workforce Development Authority (AWDA) enables each locality to develop a unified training system that will increase the employment, retention, and earnings by participants and, as a result, improve the quality of the workforce, reduce welfare dependency, and enhance the productivity and competitiveness of the nation.

Community Development Fund was established to account for the revenue and expenditure provided under the Title I of the Housing and Community Development Act of 1974 which provides for development of viable urban communities, including decent housing and suitable living environments and expansion of economic opportunities, principally for persons of low and moderate incomes.

Home Investment Trust Fund (HOME) provides formula grants to States and localities that communities use-often in partnership with local nonprofit groups-to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership or provide direct rental assistance to low-income people.

Intergovernmental Grant Fund was established to account for the revenues and expenditures for miscellaneous grants except for those recorded in the Department of Aviation, Water and Wastewater System Fund, and the Community Development Funds.

Section 108 Loan Guarantee Program is a source of financing allotted for the economic development, housing rehabilitation, public facilities rehab, construction or installation for the benefit of low- to moderate-income persons, or to aid in the prevention of slums.

OTHER SPECIAL REVENUE FUNDS

Special Assessment funds and Tax Allocation Districts (TADs) is established for the purpose of catalyzing investment by financing certain redevelopment activities in underdeveloped or blighted areas using public dollars. Redevelopment costs are financed through the pledge of future incremental increases in property taxes generated by the resulting new development. Typically, upon creation, TADs have vacant commercial and residential properties, blighted conditions and numerous vacant buildings or are in need of significant environmental remediation.

The Georgia Redevelopment Powers Law was enacted in 1985 to give additional powers to local municipalities in order to facilitate the redevelopment of blighted or economically depressed areas. One of the powers granted to local governments in this law was to issue tax allocation bonds to finance infrastructure and other redevelopment costs within a tax allocation district. In 1986 the City of Atlanta held a referendum on TADs that resulted in the City's ability to establish districts.

In order for an area to be designated a TAD, the government must verify that the area is in need of redevelopment. However, the area is not required to be blighted, which is a requirement in many states. These findings are reported in a Redevelopment Plan, which demonstrates why the area needs to be redeveloped and how the municipality plans to revitalize the area. The Plan provides the redevelopment agency with the powers to improve dilapidated facilities and to use tax increment financing to achieve the goals of the Redevelopment Plan. The City of Atlanta adopts

enabling legislation which approves the Redevelopment Plan and establishes the base value for the district. The other local taxing entities, Atlanta Public Schools and Fulton County, are consenting jurisdictions that have the option to participate in the TAD.

The **Atlanta Beltline** Tad was established to assure that the City of Atlanta maintains its historical position as the commercial center of the region and provides an alternative to the continued sprawling patterns of development in the region. The City recognizes that new streetscapes, sidewalks, parks, street-level retail, alternative transportation facilities, and new housing are needed to create an attractive and prosperous community. The Beltline TAD will provide incentives and initial funding to catalyze the rehabilitation and redevelopment of areas with the Beltline TAD redevelopment area.

The **Atlantic Station** Tax Allocation District was established in 1999 to facilitate the redevelopment of a 138-acre brownfield site, which had been contaminated due to almost a century of heavy industrial use. The redevelopment will make maximum use of alternative transportation modes to minimize congestion, improve air quality, and connect major activity centers while also creating a 24-hour environment where one can live, work, and play. The project will ultimately include 1.6 million square feet of retail, 6 million square feet of office and entertainment space, over 4,000 residential units, and 1,150 hotel rooms.

Atlantic Station will lay the framework for a more pedestrian and transit-oriented city. This project will transform east/west links into more efficient, aesthetically pleasing transportation corridors and create a financing vehicle for a mass transit link between the Arts Center MARTA Station and points beyond. The TAD will also facilitate the redevelopment of area corridors, including the new 17th Street Bridge, and improve infrastructure throughout the redevelopment district.

The **Campbellton Road** Tax Allocation District was created in late 2006 and its vision is to create a major financial incentive that would support creation of an effective public-private partnership to facilitate the resurgence of the area by encouraging new substantial, private commercial investment. The TAD will help establish the framework for new redevelopment opportunities and investment covering a major arterial linking downtown to the neighborhoods in the southwest of the City and provide an important economic incentive to enhance the market competitiveness of a large area in southwestern Atlanta.

The TAD was established with the goal of spurring private, commercial redevelopment activity along the corridor in much the same way existing TADs have attracted projects and promoted significant growth and redevelopment in other parts of the City. The proposed TAD incentives will help this key southwest corridor compete aggressively for new development opportunities that might otherwise locate outside of the City. The TAD area consists of approximately 1,433 acres with 585 individual parcels along Campbellton Road and within five identified development sub-areas. The district falls within Neighborhood Planning Units P, R, S and X.

The **Eastside** Tax Allocation District was established in 2003 to join the Westside TAD in allowing the City to rebuild its Downtown streetscapes and improve its road and utility infrastructure, making Atlanta a more enjoyable place to live, work and play. The Eastside TAD is essential in ensuring that the City of Atlanta maintains its historical position as the commercial center of the metro region. The Eastside TAD, in conjunction with the Westside TAD, will create incentives for new Downtown housing and attract the critical mass of permanent residents needed to make Downtown a vibrant 24-hour activity center. Through carefully planned new development and key quality-of-life infrastructure investments (such as new pedestrian oriented streetscapes and public parking decks), the Eastside TAD will help to create an attractive, walkable Downtown.

Creation of the Eastside TAD also ensures that the City is promoting truly balanced economic growth by directing one of its most effective economic development efforts toward distressed neighborhoods that have suffered from a history of neglect. The TAD can provide initial funding to jumpstart the revitalization of Atlanta's most historic neighborhood – Sweet Auburn – as well as one of its most frequently traveled streets, the Memorial Drive/Martin Luther King Jr. Drive corridor. The Memorial Drive/MLK communities have an ambitious, thoughtfully conceived master

plan in need of implementation funds. Funding for substantial infrastructure improvements is also essential to the redevelopment of the Atlanta Housing Authority's Grady Homes and Capitol Homes into viable mixed-income communities.

The **Hollowell/M.L. King** Tax Allocation District was created in late 2006 and its goal is to encourage private investment in the City's west and northwest sectors by offering financing incentives that will help ameliorate the current conditions contributing to disinvestment and marginal use of property within the district. The TAD will provide inducement for certain major new developments that will spur more desirable and sustainable, market-based commercial and residential development in this area. With careful planning and guidance, both Hollowell Parkway and Martin Luther King Jr. Drive – and their surrounding communities – can be transformed into desirable, viable commercial and pedestrian-friendly communities.

The TAD will strengthen the City's ability to promote truly balanced economic growth by directing one of its key economic development tools toward revitalizing a collection of neighborhoods that have been identified by the City as being in need of such support. The TAD area consists of approximately 886 acres within three identified development sub-areas and falls within Neighborhood Planning Units G, H, I, J and K. The primary purpose of the TAD is to stimulate commercial redevelopment and create a vibrant retail corridor.

The **Metropolitan Parkway** Tax Allocation District was created in late 2006 and its basic purpose is to generate public-private partnerships that will facilitate the redevelopment of one of the City's prime development sites within its southern sector. This TAD will help balance the disinvestment and general lack of new development during the past three decades within the Metropolitan Parkway area with the new development and private investment occurring in many of Atlanta's other in town communities. The TAD will encourage new commercial construction within the Metropolitan Parkway Corridor and help accomplish the following goals:

- Promote the development of infrastructure and amenities such as parks and plazas to encourage and support all elements critical to building a sustainable community comprised of neighborhoods that express their character through quality community gathering places and people- and pedestrian-friendly environments
- Allow for the development of primarily commercial infill and mixed-use projects that actively protect environmental resources to eliminate the development gaps that divide these communities
- Provide funding for additional roadway and transportation-oriented improvements that will address current and projected traffic congestion and improve access to transit facilities by encouraging appropriate intensities of development and an efficient mix of uses within transit areas.

The TAD contains approximately 1,023 acres in the southwest quadrant of Atlanta and includes portions of Neighborhood Planning Units X, Y and Z.

The **Perry-Bolton/Northwest Atlanta** Tax Allocation District was established in 2002 to make possible the redevelopment of over 500 acres of under-developed real estate in the Northwest Atlanta. In particular, redevelopment of the Perry Homes public housing development will transform an area once filled with derelict properties and old apartments into a vibrant, mixed-use, mixed-income community that will improve the economic standing of the City. Upon completion, West Highlands at Heman E. Perry Boulevard will include over 650 new single family homes, 700 apartments, a PATH multi-use trail and new parks and greenspace.

The TAD will provide the stimulus for development of new retail and service businesses in an underserved area and funding for implementation of the Bolton/Marietta LCI plan, the Hollywood Road vision and plan, and other corridor improvements. Improved transportation and related infrastructure, neighborhood-serving retail and other pedestrian-friendly enhancements will attract community-building investments and new development. Additionally, funding will be provided for infrastructure improvements and affordable housing in Carver Hills, Almond Park, and the surrounding neighborhoods.

The purpose of the **Princeton Lakes** Tax Allocation District is to spur the development of an ambitious live, work and play community in Southwest Atlanta. Established in 2002 to revitalize a traditionally underserved area, the TAD will facilitate the development of more than

400 acres into a pedestrian-friendly, mixed-use commercial, retail, residential and public use project.

Challenges presented by the property include: steep-sloped topography, location within a 100-year flood plain and related environmental degradation in addition to a lack of infrastructure. The TAD does not have the necessary streets, bridges, traffic control devices, sanitary or storm sewers, water supply, or storm water detention facilities which must be provided in order to for development to occur. The development team plans to provide sidewalks, trails, landscaping, parks, and lakes for the benefit of the community and its visitors.

The **Stadium Neighborhoods** Tax Allocation District was created in late 2006 and its basic purpose is to create a major financial incentive that would support the creation of an effective public-private partnership to facilitate the resurgence and redevelopment of the area closest to I-75 and Turner Field by encouraging substantial new development. The TAD would establish the framework for new redevelopment opportunities and investment including portions of the Summerhill and Mechanicsville neighborhoods and provide an important economic incentive to enhance the market competitiveness of the greater Stadium Neighborhoods area.

The TAD incentives will allow this key area just south of the Central Business District to compete aggressively for new development opportunities that might otherwise locate outside of the City. The TAD area consists of approximately 391 acres with 671 individual parcels located in the areas around Turner Field.

The **Westside** Tax Allocation District was expanded in 1998 in order to support efforts that are currently underway to remove blighted conditions and expand redevelopment efforts to adjacent residential areas of Vine City and English Avenue. The TAD also seeks to capitalize on the opportunity to revitalize the land surrounding the new Centennial Olympic Park and foster the development of connections between the Central Business District, Clark Atlanta University Center, the Georgia Tech Campus, and adjoining neighborhoods by promoting improved transportation corridors, safer streets, streetscaping for pedestrians, and greenway trails.

The TAD will facilitate the development of infill projects to eliminate the development gaps which exists because of inadequate and aging sewers, property acquisition and assemblage costs, and perceived environmental contamination. Through the development of linkages, infrastructure, and infill development this TAD encourages and supports new and existing businesses, new and renovated housing, and the support services that will help build a sustainable community.

The **Hotel/Motel Tax** is shared between the City of Atlanta, Atlanta Conventions Visitors Bureau, Georgia World Congress, and the Georgia Dome. The City's allocated share of the hotel/motel tax is 24.99%, with the remaining 75.01% distributed by the City to the aforementioned entities. This tax is collected on the 20th day of every month by the City.

The **Car Rental Tax** is a 3% excise tax levied on Car Rental facilities within the City corporate limits. This tax is collected on the 20th day of every month.

FY 13 CAPITAL BUDGET STATUS

Empowerment Zone Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$133,464	$133,464	$133,464	$133,464	$133,464	$0
Anticipations	$133,464	$133,464	$133,464	$133,464	$133,464	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Intergovernmental Rev	$133,464	$133,464	$133,464	$133,464	$133,464	$0
Total	$133,464	$133,464	$133,464	$133,464	$133,464	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$133,464	$133,464	$133,464	$133,464	$133,464	$0
Total	$133,464	$133,464	$133,464	$133,464	$133,464	$0

FY 13 CAPITAL BUDGET STATUS

Empowerment Zone Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	GRANT REIMB., REFUNDS, AND OTHER RECEIPT	$133,464	$133,464	$133,464	$133,464	$133,464	$0
Total		$133,464	$133,464	$133,464	$133,464	$133,464	$0

FY 13 CAPITAL BUDGET STATUS

Job Training Grant Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$1,343,328	$1,237,491	$1,215,330	$1,188,836	$1,188,836	$0
Anticipations	$1,343,328	$1,237,491	$1,215,330	$1,188,836	$1,188,836	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Intergovernmental Rev	$1,343,328	$1,237,491	$1,215,330	$1,188,836	$1,188,836	$0
Total	$1,343,328	$1,237,491	$1,215,330	$1,188,836	$1,188,836	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	$1,343,328	$1,237,491	$1,215,330	$1,188,836	$1,188,836	$0
Total	$1,343,328	$1,237,491	$1,215,330	$1,188,836	$1,188,836	$0

FY 13 CAPITAL BUDGET STATUS

Job Training Grant Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ADMINISTRATION	$58,598	$31,821	$19,838	$19,838	$19,838	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AHA CATALYST 2010	$3,615	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA NON-ADMINISTRATIVE OPERATIONS	$105,578	$85,679	$85,679	$85,679	$85,679	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA DISLOCATED WORKER FY 2012	$112,412	$112,412	$112,412	$112,412	$112,412	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA DISLOCATED WORKER PY 2011	$9,849	$9,849	$9,849	$9,849	$9,849	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT FY 2012	$160,169	$160,169	$160,169	$160,169	$160,169	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT PY 2011	$7,476	$7,476	$7,476	$7,476	$7,476	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA YOUTH PROGRAM PY 2011	$373,745	$373,745	$373,745	$373,745	$373,745	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA DISLOCATED WORKER FY 2011	$23,249	$23,249	$23,249	$23,249	$23,249	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOMELESS CENSUS SURVEY 2010 CD	$5,980	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT FY 2011	$87,751	$87,751	$87,751	$87,751	$87,751	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT PROGRAM PY 2010	$5,321	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA YOUTH PY 2010	$181,239	$181,239	$181,239	$181,239	$181,239	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA DISLOCATED WORKER FY2010	$8,304	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT FY 2010	$2,912	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WIA ADULT PROGRAM PY09	$8,200	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ARRA DISLOCATED WORKER 2009	$6,723	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	15071103003 YOUTH NON-ADMIN	$10,075	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	15071103003 YOUTH ADMINISTRATION	$26,262	$26,262	$26,262	$26,262	$26,262	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	YOUTHBUILD AMERICORPS	$11,945	$11,945	$11,945	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	YOUTHBUILD MENTORING 2012	$14,549	$14,549	$14,549	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	YOUTHBUILD PSE 2011	$6,568	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	NON-ADMINISTRATIVE COST POOL	$10,179	$10,179	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ATLANTA SELF-SUFFICIENCY ACTION PROGRAM	$1,461	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2010 TANF/ARRA SUMMER YTH PRG	$101,165	$101,165	$101,165	$101,165	$101,165	$0
Total		$1,343,328	$1,237,491	$1,215,330	$1,188,836	$1,188,836	$0

FY 13 CAPITAL BUDGET STATUS

Comm Devel Block Grant Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$6,211,394	$4,703,723	$4,605,780	$4,546,401	$4,512,673	$0
Anticipations	$6,211,394	$4,703,723	$4,605,780	$4,546,401	$4,512,673	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Intergovernmental Rev	$6,211,394	$4,703,723	$4,605,780	$4,546,401	$4,512,673	$0
Total	$6,211,394	$4,703,723	$4,605,780	$4,546,401	$4,512,673	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF CORRECTIONS	$8,291	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	$1,753,936	$1,577,178	$1,555,766	$1,542,043	$1,530,230	$0
DEPARTMENT OF FIRE SERVICES	$37,464	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$46,421	$23,378	$10,074	$10,074	$10,074	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$39,359	$27,164	$27,164	$27,164	$27,164	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$894,103	$625,874	$614,707	$614,707	$604,391	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	$2,655,800	$2,157,022	$2,117,388	$2,090,233	$2,078,635	$0
EXECUTIVE OFFICES	$747,719	$293,107	$280,682	$262,179	$262,179	$0
JUDICIAL AGENCIES	$28,302	$0	$0	$0	$0	$0
Total	$6,211,394	$4,703,723	$4,605,780	$4,546,401	$4,512,673	$0

FY 13 CAPITAL BUDGET STATUS

Comm Devel Block Grant Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF CORRECTIONS	PERRY/HOLLYWOOD CORRIDOR DESIGN, CD-662	$7,086	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	BOLTON/HOLLYWOOD CORRIDOR DESIGN, CD-661	$38	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	BANKHEAD/HOLLYWOOD CORRIDOR DES., CD-660	$102	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	PATHWAYS COMMUNITY NETWORK, CD-649	$1,065	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	RESIDENTIAL INFILL, CD-501	$7,870	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	PROJECT EXTEND, CD-500	$42,562	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	SEA DRAIN & SEWER 2009 CD	$18,264	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	COMMUNITY DESIGN CTR 2009 CD	$378	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	MAYA ANGELOU TEEN CENTER 09 CD	$8,115	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	3/14 TORNADOES DAMAGE RECOVERY	$32,166	$13,722	$13,722	$0	$0	$0
DEPARTMENT OF FINANCE	NIGHT HOSPITALITY 2010 ES/CD	$11,402	$11,402	$11,402	$11,402	$11,402	$0
DEPARTMENT OF FINANCE	MIDTOWN ASSISTANCE 2010 ES/CD	$105,969	$98,305	$98,305	$98,305	$98,305	$0
DEPARTMENT OF FINANCE	MAKING A WAY 2010 CD	$103,286	$103,286	$103,286	$103,286	$103,286	$0
DEPARTMENT OF FINANCE	GENESIS AFTERCARE 2010 CD	$57,769	$57,769	$57,769	$57,769	$57,769	$0
DEPARTMENT OF FINANCE	LAND BANK 2008- CD	$1,100	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	COMMUNITY DESIGN CENTER 2008	$1	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	WOMEN & CHILDREN EMERG. SHELTER, CD-777	$7,373	$4,147	$4,147	$4,147	$4,147	$0
DEPARTMENT OF FINANCE	WESTSIDE VILLAGE APPRAISAL & SURV,CD-751	$232,747	$232,747	$232,747	$232,747	$232,747	$0
DEPARTMENT OF FINANCE	EVICTION PREVENTION 2009 HPR	$1	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	LEGAL SERVICE HOUSING 2009 HPR	$43,546	$43,546	$43,546	$43,546	$43,546	$0
DEPARTMENT OF FINANCE	AEC HPRP PROGRAM 2009 HPR	$4,310	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	CARING WORKS HOUSING 2009 HPR	$12,761	$12,761	$12,761	$12,761	$12,761	$0
DEPARTMENT OF FINANCE	ATLANTA CHILDREN SHELTER,CD-585	$10,659	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	ADMINISTRATION	$69,171	$62,690	$62,690	$62,690	$50,876	$0
DEPARTMENT OF FINANCE	UNDERGROUND ATLANTA, UDAG LOAN	$536	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	RESERVE FOR ADMINISTRATION	$168,253	$167,853	$156,853	$156,853	$156,853	$0
DEPARTMENT OF FINANCE	GOOD NEWS MISSION, CD-283	$796	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	COMMUNITY DESIGN CENTER, CD-88	$319,409	$319,319	$319,319	$319,319	$319,319	$0
DEPARTMENT OF FINANCE	STREET AND SIDEWALK GRANT PROGRAM, CD-34	$228,896	$228,896	$228,896	$228,896	$228,896	$0
DEPARTMENT OF FINANCE	RESERVE FOR HOUSING PROGRAM INCOME	$194,777	$192,778	$182,365	$182,365	$182,365	$0
DEPARTMENT OF FINANCE	MILTON AVE/MENS EMERGENCY SHELTER,CD-437	$4,363	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	LEGAL AID FOR THE HOMELESS, CD-246	$4	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	MUNICIPAL MKT IMPROV 2008 CD-R	$51,301	$24,706	$24,706	$24,706	$24,706	$0
DEPARTMENT OF FINANCE	SPINKS COLLINS PK 2009 CD	$7,140	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	HANDICAP ACCESS REC 2009 CD	$5,148	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	WASHINGTON PK 2009 CD	$0	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	DEERWOOD PK 2009 CD	$612	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	MORGAN PK 2009 CD	$3,251	$3,251	$3,251	$3,251	$3,251	$0
DEPARTMENT OF FIRE SERVICES	BURGLAR BAR SAFETY PROGRAM, CD-504	$98	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	LAND BANK AUTHORITY, CD-489	$37,366	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	COMMUNITY DESIGN CENTER, CD-88	$14,835	$10,074	$10,074	$10,074	$10,074	$0
DEPARTMENT OF PUBLIC WORKS	CURB CUTS	$1,955	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SOUTHSIDE PARK EXPANSION	$1,136	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	PERKERSON PARK	$13,304	$13,304	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CITY WIDE PARK FURNITURE & PLAY EQUIP.	$8,084	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	ARTHUR LANGFORD PARK, CD-648	$7,107	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	ADMINISTRATION 2009 CD	$6	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	2008 CDBG ADMIN	$2,405	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	MAC HPRP 2009 HPR	$27,164	$27,164	$27,164	$27,164	$27,164	$0
DEPARTMENT OF WATERSHED MANAGEMENT	J.C. BIRDINE NEIGHBORHOOD CENTER, CD-764	$9,785	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	A.H.A. ELDERLY SERVICES, CD-410	$60	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	REBUILDING TOGETHER ATLANTA	$10,316	$10,316	$10,316	$10,316	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MECHVILLE SEC. 108, CD-607	$11,167	$11,167	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	JACI FULLER, CD-817	$0	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GILGAL 2008- CD	$680	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GENESIS: A NEW LIFE 2008- ES	$14,952	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CARE AND CONSERVE	$12,118	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ACHOR 2008- CD	$22,008	$22,008	$22,008	$22,008	$22,008	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WESLEY SR. SERVICES, 2008- CD	$1	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FEED THE HUNGRY 2008- ES/CD	$2,893	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ALTERNATE LIFE PATHS 2010 CD	$28,459	$28,459	$28,459	$28,459	$28,459	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ACHOR 2010 CD	$2,956	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	151 SPRING STREET 2010 CD	$3,081	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	2008 ESG ADMIN	$5,913	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DUNBAR/ROSA BURNEY SKATING RINK, CD-634	$4,157	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	2009 FLOOD REPAIR PROGRAM	$157,429	$16,624	$16,624	$16,624	$16,624	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FURNITURE BANK ACQ 2008 CDR	$15,267	$15,267	$15,267	$15,267	$15,267	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAIRC, CD-816 CAPITAL	$36,698	$36,698	$36,698	$36,698	$36,698	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	J.D. SIMS RECREATION CNTR IMPROV CD-788	$1,382	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HDDC PHASE I REHAB, CD-563	$1,260	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	EDEN VILLAGE II 2010 CD	$15,822	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ARTHUR LANGFORD PARK, CD-648	$4,479	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	KIRKWOOD/BOULEVARD STREETSCAPES, CD-626	$11,414	$11,414	$11,414	$11,414	$11,414	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	CITYWIDE SIDEWALK PROGRAM, CD-588	$1,086	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	THOMASVILLE PARK	$3,500	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ADAIR II PARK	$7,231	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CENTER HILL PARK, CD-448	$7,710	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WEST END/LEE STREET IMPROVEMENTS, CD-395	$408	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HOUSING REHABILITATION ADMIN, CD-07	$100,000	$100,000	$100,000	$100,000	$100,000	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ESTHER PEACHY-LEFEVRE PLAYGRND	$119,150	$119,150	$119,150	$119,150	$119,150	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ENGLISH PARK PLAYGRND 2010 CD	$70,100	$70,100	$70,100	$70,100	$70,100	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MUNICIPAL MKT IMPROV 2008 CD-R	$191	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	TRACK IMPROVEMENTS	$28,342	$28,342	$28,342	$28,342	$28,342	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MLK NATATORIUM	$14,092	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	818 POLLARD ACCESSIB. CD-08-815	$42,449	$42,449	$42,449	$42,449	$42,449	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	OLD ADAMSVILLE REC CTR CONVERSION,CD-798	$25,147	$25,147	$25,147	$25,147	$25,147	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PROCTOR CREEK BASIN RELIEF PROJECTS	$96,994	$88,734	$88,734	$88,734	$88,734	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	THOMASVILLE POOL BATHHOUSE REN., CD-770	$1,400	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GEORGIA HILL NEIGHBORHOOD CENTER, CD-763	$262	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PITTMAN PARK CTR HANDICAP ACCESS,CD-728	$12,534	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WESTEND SIDEWALKS, CD-659	$994	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COVENANT COMMUNITY, CD-540	$1	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HELPING HANDS DAY SERVICE CENTER, CD-546	$0	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	PROJECT EXTEND, CD-500	$0	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CAFE 458, CD-407	$5,275	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CCMA WOMEN'S & CHILDREN SHELTER, CD-484	$871	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	LAND BANK AUTHORITY, CD-489	$12	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CASTLEBERRY HILL	$3,783	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WESLEY SENIOR CITIZENS PROGRAM, CD-43	$7,948	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BUSINESS IMPROVEMENT LOAN PROGRAM, CD-23	$13,613	$10,152	$10,152	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING CODE INSPECTION, CD-55	$25,489	$11,428	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SEA DRAIN & SEWER 2009 CD	$15,011	$14,115	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING DEMO., 2009 CD	$14,430	$13,132	$13,132	$13,132	$13,132	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING WEATHERIZATION PROGRAM,CD-104	$126	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING REHABILITATION ADMIN, CD-07	$23,751	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	3/14 TORNADOES DAMAGE RECOVERY	$366,597	$343,324	$343,324	$343,324	$343,324	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ADMINISTRATION, 2009 CD/ESG	$0	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MUNICIPAL MS 108, CD-475	$2,053	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COVENANT HOUSE CRISIS 2010 CD	$12,046	$12,046	$12,046	$12,046	$12,046	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SMALL BUSINESS PROGRAM 2010 CD	$89,846	$89,846	$89,846	$89,846	$89,846	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	RESIDENTIAL ROOF 2010 CD	$25,216	$25,216	$25,216	$25,216	$25,216	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	REBUILDING TOGETHER 2010 CD	$30,550	$30,550	$30,550	$30,550	$30,550	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	QLS GARDENS ENERGY 2010 CD	$112,647	$112,647	$112,647	$112,647	$112,647	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	PROJECT EXTEND 2010 CD	$246,207	$246,207	$246,207	$246,207	$246,207	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	LAND BANK 2010 CD	$139,517	$139,517	$139,517	$139,517	$139,517	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ACCESS IDA DOWNPAYM'T ASSISTANCE, CD-807	$14,197	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	PASCHAL'S HISTORIC RESTAURANT	$1,383	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WOMEN & CHILDREN EMERG. SHELTER, CD-777	$14,625	$14,625	$14,625	$14,625	$14,625	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	NEIGHBORHOOD FRESH START, CD-753	$1	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MILTON AVE SVC CENTER IMPROVEM'T, CD-281	$14,724	$14,724	$14,724	$14,724	$14,724	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING WEATHERIZATION 2010 CD	$139,064	$139,064	$139,064	$139,064	$139,064	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BILF ADMINISTRATION, 2010 CD	$100,573	$100,573	$100,573	$100,573	$100,573	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ACCION USA, 2010 CD	$10,079	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2009 CD RESTORATIVE JUSTICE	$368,058	$368,058	$368,058	$368,058	$368,058	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	FEED THE HUNGRY, CD-745	$19,882	$19,882	$19,882	$19,882	$19,882	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MILTON WOMEN & CHILDREN SHELTER CD-484	$1,775	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COVENANT COMM VOCATIONAL SVCS. CD-540	$11,598	$11,598	$11,598	$11,598	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	THE ATLANTA COLLABORATIVE KITCHEN CD-723	$9,541	$9,541	$9,541	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TRANS SUPP HOUSING EX-OFFENDERS, CD-704	$100	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ACHOR RE-HOUSING 2009 HPR	$20,000	$20,000	$20,000	$20,000	$20,000	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SAMARITAN HOUSING 2009 HPR	$14,410	$14,410	$14,410	$14,410	$14,410	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AFTER CARE 2009 HPR	$79,409	$79,409	$79,409	$79,409	$79,409	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	FEED HUNGRY HELP 2009 HPR	$7,461	$7,461	$7,461	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BCM EMERGENCY ASSIST. 2009 HPR	$12,779	$12,779	$12,779	$12,779	$12,779	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	PADV RE-HOUSING 2009 HPR	$47,627	$47,627	$47,627	$47,627	$47,627	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TRAVELER'S AID TRANSITIONAL HOUSING	$56,983	$19,506	$19,506	$19,506	$19,506	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	GENESIS SHELTER, CD-601	$247	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSEMATE MATCH CDBG, 2009 CD	$57,822	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	JOINT VENTURE FAIR HOUSING, CD-386	$12	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING DEMOLITION/RECLAMATION, CD-610	$62,427	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	FAMILY RESETTLEMENT	$177,876	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSEMATE MATCH, CD-401	$6,618	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SUPPORT TO EMPLOYMENT PROGRAM, CD-188	$0	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	EMPLOYMENT READINESS CENTER	$21,813	$21,139	$21,139	$21,139	$21,139	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HPRP DATA COLLECTION 2008 HPR	$39,744	$39,744	$39,744	$39,744	$39,744	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HPRP ADMIN 2009 HPR	$17,928	$17,928	$17,928	$17,928	$17,928	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING DEMOLITION 2008 CDR	$17,094	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WEATHERIZATION 2008 CDR	$28,275	$28,275	$14,184	$14,184	$14,184	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ADMINISTRATION	$6,559	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	PROJECT CONNECT, 2009 CD	$57	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SEA ROOF 2009 CD	$29,038	$29,038	$29,038	$29,038	$29,038	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	PERKERSON NEIGHBORHOOD CONSORTIUM,CD-605	$4,275	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TRAVELERS AID EMERGENCY SHELTER PGM ES16	$1,745	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BILF ADMINISTRATION, CD-23B	$11,552	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	JOINT VENTURE 2010 CD	$63,393	$63,393	$63,393	$63,393	$63,393	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CONNECT AT GATEWAY 2009 HPR	$18,868	$18,868	$18,868	$18,868	$18,868	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	EMERGENCY AID 2009 HPR	$11,200	$11,200	$11,200	$11,200	$11,200	$0
EXECUTIVE OFFICES	CLIFTON PRESBYTERIAN NIGHT HOSPITALITY	$5,111	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SUMMERHILL SEC 108 LOAN REPAY	$3,738	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SMOKE DETECTOR PROGRAM, CD-530	$33	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA MENTOR EMPLOYMENT PROG, CD-478	$35,525	$24,551	$24,551	$24,551	$24,551	$0
EXECUTIVE OFFICES	MUNICIPAL MARKET SEC.108 LOAN REPAY	$541	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	RESTORATIVE JUSTICE 09 CD	$11,771	$11,771	$11,771	$11,771	$11,771	$0
EXECUTIVE OFFICES	BOULEVARD HOUSE, 2009 CD	$20,066	$20,066	$20,066	$20,066	$20,066	$0
EXECUTIVE OFFICES	HOUSING DEMO., 2009 CD	$5,685	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ACCESS IDA, 2009 CD	$6,384	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	NSP ADMIN HOUSING 2008 NSP	$6,672	$6,672	$6,672	$6,672	$6,672	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	NSP PROJECT FUNDS 2008 NSP	$2	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ADMINISTRATION 2009 CD/HOME	$8	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	3/14 TORNADOES DAMAGE RECOVERY	$2,879	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ADMINISTRATION, 2009 CD	$323	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	TRAVELER'S TRANSITIONAL 2008- ES	$12,913	$12,913	$12,913	$12,913	$12,913	$0
EXECUTIVE OFFICES	LAND BANK 2008- CD	$7,640	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	TOOL BANK 2010 CD	$8,482	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	2008 CDBG ADMIN	$3,206	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	QLS MEADOWS EROSION 2008- CD	$17,072	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HUD PROGRAM VARIOUS YEARS	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	WOMEN & CHILDREN EMERG. SHELTER, CD-777	$56,663	$56,663	$56,663	$56,663	$56,663	$0
EXECUTIVE OFFICES	DRAIN AND SEWER 2010 CD	$17,494	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CARE AND CONSERVE 2010 CD	$14,184	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ADMIN. 2010 CD OHS	$4,068	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ADMIN, 2010 CD/HM HOUS.	$30,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HOUSING CODE INSPECT 10 CD	$3,625	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HOUSING REHAB ADMIN 10 CD	$3,939	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SEC 108 MUNICIPAL MKT, 2010 CD	$6,870	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SEC 108 MECHANICSVILLE, 10 CD	$10,000	$10,000	$10,000	$0	$0	$0
EXECUTIVE OFFICES	ADMIN, CD/HP GRANT ACCT	$4,335	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ADMIN, 2010 CD/ES OGM	$3,231	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	YMCA COMPUTER ASSIST TUT. (Y-CAT),CD-744	$4,268	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	NORTHSIDE SHEPHERD CENTER, CD-710	$6,565	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	TRANS SUPP HOUSING EX-OFFENDERS, CD-704	$10,164	$8,503	$8,503	$0	$0	$0
EXECUTIVE OFFICES	LITERACY ACTION JOB TRAINING, CD-705	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CC RE-HOUSING 2009 HPR	$7,307	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CLIFTON LIVING 2009 HPR	$8,280	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HOPE ATLANTA PROGRAM 2009 HPR	$40,000	$40,000	$40,000	$40,000	$40,000	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	ST. JUDE'S HMLS PREV. 2009 HPR	$19,542	$19,542	$19,542	$19,542	$19,542	$0
EXECUTIVE OFFICES	STEPS TO KEEP ONE EMPLOYED, CD-623	$26	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	TRAVELER'S AID TRANSITIONAL HOUSING	$1,476	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	TRINITY COMMUNITY MINISTRIES, CD-622	$24,544	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	COMMUNITY HOUSING RESOURCE CENTER	$4,707	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MECHANICSVILLE URBAN REDEVELOPMENT	$2,629	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ST. LUKE'S RENEWAL PROJECT, CD-602	$100	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA CHILDREN SHELTER,CD-585	$5,573	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HOUSING DEMOLITION/RECLAMATION, CD-610	$3,252	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CASCADE HOUSE, CD-352	$30,002	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	BOBBY DODD CENTER, CD-359	$2,268	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MILTON AVE SERV CNTR OPERATIONS,ES-90-01	$103	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	DAY SERVICE PRGM FOR HOMELESS, CD-351	$5,982	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ODYSSEY III, CD-345	$237	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ODYSSEY III REHAB, CD-336	$40,649	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	RESERVE FOR ADMINISTRATION	$4,006	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	GOOD NEWS MISSION, CD-283	$22,097	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MILTON AVE/MENS EMERGENCY SHELTER,CD-437	$4,495	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	REYNOLDSTOWN SUPER BLOCK, PHASE I,CD-459	$4,322	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	FAMILY RESETTLEMENT	$5,317	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MILTON AVE/MEN'S EMERGE SHELTER,ES-92-02	$2,753	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	AEDC/MUNICIPAL MARKET PROJECT	$12,425	$12,425	$0	$0	$0	$0
EXECUTIVE OFFICES	HOUSEMATE MATCH, CD-401	$2,683	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	LATIN AMER HOMELESS RESOURCE CTR, CD-412	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SAMARITAN HOUSE, CD-411	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	LATIN AMERICAN JOBS PROGRAM, CD-183	$979	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ACHOR CENTER JOB DEVELOPMENT, CD-408	$2,996	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CLEAN STREET TEAM 2008 CDR	$131	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	COMM. BASED EMPLOY SRVS, 09 CD	$1,755	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	EX-OFFENDERS HOUSING, 2009 CD	$241	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	NIGHT HOSPITALITY 2009 CD	$2,103	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ADMINISTRATION	$5,868	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	LEGAL AID FOR THE HOMELESS, CD-246	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SOUTHWEST YMCA SUPPORT, CD-247	$740	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	TASK FOR THE HOMELESS, CD-122	$0	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HOPE DIVINE HOUSING 09 ES/CD	$9,524	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ANOTHER CHANCE 2009 ES/CD	$70,000	$70,000	$70,000	$70,000	$70,000	$0
EXECUTIVE OFFICES	WESLEY SENIOR SERVICES, 09 CD	$13,368	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	FULTON COUNTY COUNCIL ON AGING, CD-532	$100	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SOUTHEAST ENERGY ASST. RES. ROOF, CD-797	$15,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HOUSING NEEDS ASSESS/CONSOLID PL,CD-610	$8,467	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ZABAN COUPLES 2009 HPR	$18,216	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	SHEARITH ISRAEL'S SHELTER FOR WOMEN	$20,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	J.D. SIMS RECREATION CNTR IMPROV CD-788	$0	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	HOUSING DEMO., 2009 CD	$1,203	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	RESTORATIVE JUSTICE 2008- CD	$17,350	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	ADMIN, 2010 CD/ES OGM	$9,749	$0	$0	$0	$0	$0
Total		$6,211,394	$4,703,723	$4,605,780	$4,546,401	$4,512,673	$0

FY 13 CAPITAL BUDGET STATUS

Home Investment Partnerships Program Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$3,179,453	$2,841,157	$2,828,138	$2,809,174	$2,800,299	$0
Anticipations	$3,179,453	$2,841,157	$2,828,138	$2,809,174	$2,800,299	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Intergovernmental Rev	$3,179,453	$2,841,157	$2,828,138	$2,809,174	$2,800,299	$0
Total	$3,179,453	$2,841,157	$2,828,138	$2,809,174	$2,800,299	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$308,482	$306,039	$306,039	$297,980	$297,980	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	$2,813,211	$2,478,158	$2,465,139	$2,454,233	$2,445,358	$0
EXECUTIVE OFFICES	$57,760	$56,960	$56,960	$56,960	$56,960	$0
Total	$3,179,453	$2,841,157	$2,828,138	$2,809,174	$2,800,299	$0

FY 13 CAPITAL BUDGET STATUS

Home Investment Partnerships Program Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	RESERVE FOR ADMINISTRATION	$158,533	$158,533	$158,533	$158,533	$158,533	$0
DEPARTMENT OF FINANCE	COMMUNITY DESIGN CENTER, CD-88	$8,058	$8,058	$8,058	$0	$0	$0
DEPARTMENT OF FINANCE	RESERVE FOR HOUSING PROGRAM INCOME	$139,448	$139,448	$139,448	$139,448	$139,448	$0
DEPARTMENT OF FINANCE	RESERVE FOR PROJECTS	$2,443	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ENGLISH AVE DEVELOPMENT REHAB, HM-9	$2,500	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	OWNER OCCUPIED REHABILITATION, CD-544	$394,045	$384,887	$384,887	$384,887	$376,012	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SMOKE DETECTORS PROGRAM	$70,000	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOME INVESTMENT PARTNERSHIP PROGRAM,CHDO	$71,088	$47,040	$47,040	$47,040	$47,040	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ATL AFFORD. HOU. OP, 2011 HOME	$127,695	$127,695	$127,695	$127,695	$127,695	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO CAPITAL HM 2011	$102,939	$102,939	$102,939	$102,939	$102,939	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ADMIN 2011 CD HOUSING	$64,342	$64,342	$64,342	$64,342	$64,342	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	LAND ACQUISITION 2010 HM	$72,308	$72,308	$72,308	$72,308	$72,308	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOME MULTIFAMILY 2010 HM	$160,000	$160,000	$160,000	$160,000	$160,000	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO OPERATING 2010 HM	$7,969	$7,969	$7,969	$7,969	$7,969	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO CAPITAL 2010 HM	$114,469	$114,469	$114,469	$114,469	$114,469	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ADMIN, 2010 CD/HM HOUS.	$34,603	$34,603	$34,603	$34,603	$34,603	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MULTIFAMILY RENTAL 2009 HM	$86,570	$86,570	$86,570	$86,570	$86,570	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MORTGAGE FORECLOSURE ACQ 09 HM	$77,150	$77,150	$77,150	$77,150	$77,150	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BAPTIST TOWER RENOV 2009 HM	$100,000	$100,000	$100,000	$100,000	$100,000	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO OPERATING 2009 HM	$505	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO CAPITAL SET-ASIDE 2009 HM	$34,526	$34,526	$34,526	$34,526	$34,526	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HABITAT DOWN PAYMENT, 2009 HM	$64,471	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AAHOP, 2009 HM	$4,680	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DOWN PAYMENT ASSISTANCE PROGRAM 2008	$30,431	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO CAPITAL PROJECTS SET ASIDE	$6,697	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO OPERATING GRANT- 2008	$4,178	$4,178	$4,178	$4,178	$4,178	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2008 HOME ADMIN	$55,155	$55,155	$55,155	$55,155	$55,155	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ATLANTA AFFORDABLE HOMEOWNERSHIP OPPORTU	$92,403	$78,258	$78,258	$78,258	$78,258	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HABITAT FOR HUMANITY DOWNPAYMT ASS,HM-36	$26,400	$26,400	$26,400	$26,400	$26,400	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CHDO CAPITAL PROJECTS, HM-37	$58,936	$58,936	$58,936	$58,936	$58,936	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CAMP TUCKER ROWE, HM-34	$26,446	$26,446	$26,446	$26,446	$26,446	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MOREHOUSE HOUSING ACQUISITION, HM-27	$738	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ATLANTA HOUSING REPLACEMENT PROG, HM-767	$54,648	$54,648	$54,648	$54,648	$54,648	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DOWNPAYMENT ASSISTANCE PROGRAM, ADDI-766	$62,247	$46,000	$46,000	$46,000	$46,000	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ATL AFFORDABLE HOME OWNERSHIP PGM, CD-05	$17,312	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ADMINISTRATION	$84,928	$81,243	$81,243	$70,337	$70,337	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ENGLISH AVENUE LINDSAY STREET, HM-738	$121,347	$121,347	$121,347	$121,347	$121,347	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CAMP CAPITOL VIEW ESTATES, HM-12	$1,355	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	924 WASHINGTON STREET,HM-28	$38	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TYLER'S PLACE CDC HOME OWNERSHIP	$62,472	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	UCDC ACQUISITION/REHABILITATION, HM-14	$1	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CAMP SUPER BLOCK, HM-12	$56	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HDDC PHASE IV REHABILITATION, CD-563	$80,309	$80,309	$80,309	$80,309	$80,309	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOME PROGRAM-MULTI-UNIT HOUSING, HM-10	$36,906	$36,906	$23,886	$23,886	$23,886	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HDDC REHABILITATION, HM-9	$46,310	$40,236	$40,236	$40,236	$40,236	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MULTIFAM. LOAN POOL, 2011 HOME	$200,000	$200,000	$200,000	$200,000	$200,000	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HABITAT FOR HUM., 2011 HOME	$100,000	$100,000	$100,000	$100,000	$100,000	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HABITAT DOWN PAYMENT 2010 CD	$53,600	$53,600	$53,600	$53,600	$53,600	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ADMINISTRATION 2009 CD/HOME	$441	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HOUSING FIRST TBRA 2011 HM	$48,269	$48,269	$48,269	$48,269	$48,269	$0
EXECUTIVE OFFICES	HOUSING FIRST TBRA, HM-28	$9,491	$8,691	$8,691	$8,691	$8,691	$0
Total		$3,179,453	$2,841,157	$2,828,138	$2,809,174	$2,800,299	$0

FY 13 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$25,834,854	$25,600,834	$25,600,834	$25,600,834	$25,600,834	$0
Anticipations	$25,834,854	$25,600,834	$25,600,834	$25,600,834	$25,600,834	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Intergovernmental Rev	$24,227,682	$24,031,797	$24,031,797	$24,031,797	$24,031,797	$0
Other Financing Sources	$362,609	$324,475	$324,475	$324,475	$324,475	$0
Contributions and Donations	$1,244,563	$1,244,563	$1,244,563	$1,244,563	$1,244,563	$0
Total	$25,834,854	$25,600,834	$25,600,834	$25,600,834	$25,600,834	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
CITY COUNCIL	$20,400	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	$28,250	$80,000	$28,250	$28,250	$28,250	$0
DEPARTMENT OF FINANCE	$228,634	$3,534,367	$228,634	$228,634	$228,634	$0
DEPARTMENT OF FIRE SERVICES	$4,043,273	$5,860,967	$4,043,273	$4,043,273	$4,043,273	$0
DEPARTMENT OF POLICE SERVICES	$3,044,743	$2,260,044	$3,044,743	$3,044,743	$3,044,743	$0
DEPARTMENT OF PUBLIC WORKS	$5,562,718	$2,209,857	$5,562,718	$5,562,718	$5,562,718	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$118,985	$19,846	$118,985	$118,985	$118,985	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$306,066	$290,598	$306,066	$306,066	$306,066	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	$1,521,090	$1,686,880	$1,521,090	$1,521,090	$1,521,090	$0
EXECUTIVE OFFICES	$10,782,935	$9,495,679	$10,569,315	$10,569,315	$10,569,315	$0
JUDICIAL AGENCIES	$177,761	$162,596	$177,761	$177,761	$177,761	$0
Total	$25,834,854	$25,600,834	$25,600,834	$25,600,834	$25,600,834	$0

FY 13 CAPITAL BUDGET STATUS

Intergovernmental Grant Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
CITY COUNCIL	MAYOR'S OFFICE OF CONSTITUENTS SERVICES	$20,400	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	WOMEN 4 WOMEN PROGRAM	$28,250	$80,000	$28,250	$28,250	$28,250	$0
DEPARTMENT OF FINANCE	NEEDS ASSESSMENT, 2011 HOPWA	$97,000	$364,000	$97,000	$97,000	$97,000	$0
DEPARTMENT OF FINANCE	HOPWA ADMIN, HOPWA 2011	$12,831	$202,880	$12,831	$12,831	$12,831	$0
DEPARTMENT OF FINANCE	2008 HOPWA ADMIN	$15	$235,672	$15	$15	$15	$0
DEPARTMENT OF FINANCE	NEEDS ASSESSMENT, HOPWA 2009	$21,560	$300,110	$21,560	$21,560	$21,560	$0
DEPARTMENT OF FINANCE	NEEDS ASSESSMENT, 2010 HOPWA	$313	$335,393	$313	$313	$313	$0
DEPARTMENT OF FINANCE	ADMINISTRATION	$31,730	$1,989,304	$31,730	$31,730	$31,730	$0
DEPARTMENT OF FINANCE	2009 HOPWA ADMIN OGS	$13,820	$100	$13,820	$13,820	$13,820	$0
DEPARTMENT OF FINANCE	HOPWA ADMIN, HOPWA 2010	$24,343	$46,910	$24,343	$24,343	$24,343	$0
DEPARTMENT OF FINANCE	RESERVE, 2011 HOPWA	$27,023	$60,000	$27,023	$27,023	$27,023	$0
DEPARTMENT OF FIRE SERVICES	S.A.F.E.R. 2010-2011	$935,952	$38,800	$935,952	$935,952	$935,952	$0
DEPARTMENT OF FIRE SERVICES	CAR SAFETY SEAT 2010	$1,473,406	$50,120	$1,473,406	$1,473,406	$1,473,406	$0
DEPARTMENT OF FIRE SERVICES	AFD EQUIPMENT PURCHASE	$1,582,113	$53,820	$1,582,113	$1,582,113	$1,582,113	$0
DEPARTMENT OF FIRE SERVICES	USAI-AFR 2007	$0	$63,900	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	2004 GEMA CITIZEN EMERG. RESPONSE TEAM	$21	$139,458	$21	$21	$21	$0
DEPARTMENT OF FIRE SERVICES	ACERT 2007	$48	$75,054	$48	$48	$48	$0
DEPARTMENT OF FIRE SERVICES	CAR SAFETY SEAT FITTING PROGRAM	$22,841	$1,989,011	$22,841	$22,841	$22,841	$0
DEPARTMENT OF FIRE SERVICES	2004 FEMA	$75	$96,393	$75	$75	$75	$0
DEPARTMENT OF FIRE SERVICES	CITY'S HEALTH AND WELLNESS CENTER	$3,870	$1,749,652	$3,870	$3,870	$3,870	$0
DEPARTMENT OF FIRE SERVICES	CHILD SAFETY SEAT PROGRAM 2008	$336	$212,042	$336	$336	$336	$0
DEPARTMENT OF FIRE SERVICES	UASI AFR 2006	$1,016	$456,717	$1,016	$1,016	$1,016	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FIRE SERVICES	CAR SAFETY SEAT 09	$1,171	$935,952	$1,171	$1,171	$1,171	$0
DEPARTMENT OF FIRE SERVICES	CHILD CAR SAFETY SEAT 2012	$5,048	$0	$5,048	$5,048	$5,048	$0
DEPARTMENT OF FIRE SERVICES	FIRE PREVENTION & SAFETY 2010	$17,377	$48	$17,377	$17,377	$17,377	$0
DEPARTMENT OF POLICE SERVICES	PROJ GANGPLAN (GANG MONITOR & ENFORCE)	$330,546	$35,237	$330,546	$330,546	$330,546	$0
DEPARTMENT OF POLICE SERVICES	HIDTA 2011-2012	$364,745	$268,400	$364,745	$364,745	$364,745	$0
DEPARTMENT OF POLICE SERVICES	FY08 SWAT PROGRAM	$77,054	$58,252	$77,054	$77,054	$77,054	$0
DEPARTMENT OF POLICE SERVICES	COPS TECHNOLOGY PROGRAM	$0	$65,697	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	1992-1994 WEED AND SEED PROGRAM	$5,209	$531,782	$5,209	$5,209	$5,209	$0
DEPARTMENT OF POLICE SERVICES	PORTABLE POLICE BARRICADES	$0	$750	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	ASSET FORFEITURE	$565	$2,018	$565	$565	$565	$0
DEPARTMENT OF POLICE SERVICES	DOMESTIC PREPAREDNESS EQUIPMENT PROGRAM	$18	$42,231	$18	$18	$18	$0
DEPARTMENT OF POLICE SERVICES	PAY-PAL	$22	$56,904	$22	$22	$22	$0
DEPARTMENT OF POLICE SERVICES	HOMICIDE INITIATIVE GRANT(98)	$34	$85,106	$34	$34	$34	$0
DEPARTMENT OF POLICE SERVICES	BULLETPROOF VEST PARTNERSHIP	$12,888	$330,154	$12,888	$12,888	$12,888	$0
DEPARTMENT OF POLICE SERVICES	GOVERNOR'S CRIM JUSTICE COORD/GILEE PROG	$319	$199,205	$319	$319	$319	$0
DEPARTMENT OF POLICE SERVICES	BUFFER ZONE PROTECTION EXPLOSIVE EQUIP.	$275	$0	$275	$275	$275	$0
DEPARTMENT OF POLICE SERVICES	PERCUSSION ACTIVATED NON-ELEC. DISRUPTER	$275	$0	$275	$275	$275	$0
DEPARTMENT OF POLICE SERVICES	2007 LETPP	$414	$1	$414	$414	$414	$0
DEPARTMENT OF POLICE SERVICES	YOUTH VIOLENCE PREVENTION	$5,518	$2,002	$5,518	$5,518	$5,518	$0
DEPARTMENT OF POLICE SERVICES	HOMELAND SEVURITY EQUIPMENT	$625	$22	$625	$625	$625	$0
DEPARTMENT OF POLICE SERVICES	MOVING MAP SYSTEM	$653	$34	$653	$653	$653	$0
DEPARTMENT OF POLICE SERVICES	2008 GILEE	$671	$91	$671	$671	$671	$0
DEPARTMENT OF POLICE SERVICES	UASI APD 2006	$844	$119	$844	$844	$844	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	PROJECT SAFE NEIGHBORHOODS	$21,912	$9,718	$21,912	$21,912	$21,912	$0
DEPARTMENT OF POLICE SERVICES	DIVERSITY & CULTURAL AWARENESS TRAINING	$1,031	$155	$1,031	$1,031	$1,031	$0
DEPARTMENT OF POLICE SERVICES	USAI-APD 2007	$1,077	$164	$1,077	$1,077	$1,077	$0
DEPARTMENT OF POLICE SERVICES	PEDESTRIAN SAFETY PROGRAM	$12,381	$6,572	$12,381	$12,381	$12,381	$0
DEPARTMENT OF POLICE SERVICES	ELECTRONIC CRIME TASK FORCE	$1,353	$275	$1,353	$1,353	$1,353	$0
DEPARTMENT OF POLICE SERVICES	HUMAN TRAFFICKING DETECTION PROGRAM	$1,597	$378	$1,597	$1,597	$1,597	$0
DEPARTMENT OF POLICE SERVICES	GEMA EQUIPMENT AND TRAINING	$1,600	$414	$1,600	$1,600	$1,600	$0
DEPARTMENT OF POLICE SERVICES	ATL HOUSING AUTHORITY INTERGOV. AGREEM'T	$1,911	$463	$1,911	$1,911	$1,911	$0
DEPARTMENT OF POLICE SERVICES	HELICOPTER VIDEO DOWNLINK SYSTEM	$1,955	$564	$1,955	$1,955	$1,955	$0
DEPARTMENT OF POLICE SERVICES	HOMELAND SECURITY SURVEILLANCE	$2,000	$625	$2,000	$2,000	$2,000	$0
DEPARTMENT OF POLICE SERVICES	BUFFER ZONE PROTECTION PROGRAM PHASE 2	$2,127	$653	$2,127	$2,127	$2,127	$0
DEPARTMENT OF POLICE SERVICES	UNDERAGE DRINKING PREVENTION	$2,302	$671	$2,302	$2,302	$2,302	$0
DEPARTMENT OF POLICE SERVICES	TROOPS FOR COPS	$2,575	$844	$2,575	$2,575	$2,575	$0
DEPARTMENT OF POLICE SERVICES	PROJECT SAFE NEIGHBORHOOD VIOLENT CRIMES	$8,541	$3,202	$8,541	$8,541	$8,541	$0
DEPARTMENT OF POLICE SERVICES	PORTABLE X-RAYS DEVICES	$3,000	$1,031	$3,000	$3,000	$3,000	$0
DEPARTMENT OF POLICE SERVICES	2008 BVP	$3,115	$1,077	$3,115	$3,115	$3,115	$0
DEPARTMENT OF POLICE SERVICES	ATF OVERTIME REIMBURSEMENT	$4,066	$1,353	$4,066	$4,066	$4,066	$0
DEPARTMENT OF POLICE SERVICES	CLICK IT OR TICKET PROGRAM	$4,702	$1,600	$4,702	$4,702	$4,702	$0
DEPARTMENT OF POLICE SERVICES	TABLETOP EXERCISE PROGRAM	$4,704	$1,911	$4,704	$4,704	$4,704	$0
DEPARTMENT OF POLICE SERVICES	BUFFER ZONE PROTECTION PROGRAM PHASE 3	$4,997	$1,955	$4,997	$4,997	$4,997	$0
DEPARTMENT OF POLICE SERVICES	IMPROVING CRIME DATA PROGRAM	$5,158	$2,127	$5,158	$5,158	$5,158	$0
DEPARTMENT OF POLICE SERVICES	HIGH INTEN. DRUG TRAFFICKING TASK FORCE	$34,368	$17,288	$34,368	$34,368	$34,368	$0
DEPARTMENT OF POLICE SERVICES	MULTI JURISDICTION DUI TASK FORCE	$5,986	$2,912	$5,986	$5,986	$5,986	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	ENFORCING UNDERAGE DRINKING LAWS IV	$6,238	$3,000	$6,238	$6,238	$6,238	$0
DEPARTMENT OF POLICE SERVICES	JUSTICE ASSISTANCE GRANT,NON DEPT.	$20,911	$9,720	$20,911	$20,911	$20,911	$0
DEPARTMENT OF POLICE SERVICES	OPERATION RECLAIM & RETAIN	$6,435	$3,640	$6,435	$6,435	$6,435	$0
DEPARTMENT OF POLICE SERVICES	LOCAL LAW ENFORCEMENT BLOCK GRANT #7	$21,300	$10,791	$21,300	$21,300	$21,300	$0
DEPARTMENT OF POLICE SERVICES	FY09 SWAT PROGRAM	$6,605	$4,678	$6,605	$6,605	$6,605	$0
DEPARTMENT OF POLICE SERVICES	2007 BPVP	$6,726	$4,702	$6,726	$6,726	$6,726	$0
DEPARTMENT OF POLICE SERVICES	T0613 IMPROVING CRIME DATE (IC	$7,110	$4,704	$7,110	$7,110	$7,110	$0
DEPARTMENT OF POLICE SERVICES	HIDTA 2008-09	$7,343	$4,997	$7,343	$7,343	$7,343	$0
DEPARTMENT OF POLICE SERVICES	FY09 AIRPORT EOD	$8,151	$5,158	$8,151	$8,151	$8,151	$0
DEPARTMENT OF POLICE SERVICES	ENGLISH AVE COMMUNITY W&S 2007	$8,295	$5,629	$8,295	$8,295	$8,295	$0
DEPARTMENT OF POLICE SERVICES	ENGLISH AVE COMMUNITY WNS	$8,460	$5,968	$8,460	$8,460	$8,460	$0
DEPARTMENT OF POLICE SERVICES	VINE CITY COMMUNITY 2007 WNS	$9,567	$5,986	$9,567	$9,567	$9,567	$0
DEPARTMENT OF POLICE SERVICES	GAGE- GUN & GANG EVICTION	$13,536	$6,383	$13,536	$13,536	$13,536	$0
DEPARTMENT OF POLICE SERVICES	FY10 SWAT PROGRAM	$13,799	$6,435	$13,799	$13,799	$13,799	$0
DEPARTMENT OF POLICE SERVICES	HOMELAND SECURITY SURVEILANCE	$14,092	$6,588	$14,092	$14,092	$14,092	$0
DEPARTMENT OF POLICE SERVICES	2010-2011 HEAT	$41,510	$21,203	$41,510	$41,510	$41,510	$0
DEPARTMENT OF POLICE SERVICES	2009-10 HEAT	$41,710	$21,142	$41,710	$41,710	$41,710	$0
DEPARTMENT OF POLICE SERVICES	2008-2009 HEAT	$41,164	$21,035	$41,164	$41,164	$41,164	$0
DEPARTMENT OF POLICE SERVICES	2008 JAG	$18,564	$8,151	$18,564	$18,564	$18,564	$0
DEPARTMENT OF POLICE SERVICES	GEMA HOMELAND SECURITY BOMB DISP. ROBOT	$18,600	$8,295	$18,600	$18,600	$18,600	$0
DEPARTMENT OF POLICE SERVICES	JUSTICE ASSISTANCE PROGRAM 09	$20,548	$8,460	$20,548	$20,548	$20,548	$0
DEPARTMENT OF POLICE SERVICES	GRANT REIMB, & OTHER RECEIPTS	$21,851	$12,678	$21,851	$21,851	$21,851	$0
DEPARTMENT OF POLICE SERVICES	HIDTA 2009-2010	$27,846	$14,528	$27,846	$27,846	$27,846	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF POLICE SERVICES	BZPP 2008	$28,436	$15,202	$28,436	$28,436	$28,436	$0
DEPARTMENT OF POLICE SERVICES	BZPP 2009	$32,000	$16,710	$32,000	$32,000	$32,000	$0
DEPARTMENT OF POLICE SERVICES	HEAT/PED 2007-2008	$33,978	$18,034	$33,978	$33,978	$33,978	$0
DEPARTMENT OF POLICE SERVICES	GA STATEWIDE COUNTER TERRORISM PROJECT	$38,800	$18,564	$38,800	$38,800	$38,800	$0
DEPARTMENT OF POLICE SERVICES	FY10 AIRPORT EOD	$50,120	$18,600	$50,120	$50,120	$50,120	$0
DEPARTMENT OF POLICE SERVICES	COPS INTEROPERABLE COMMUNICATIONS	$53,820	$20,548	$53,820	$53,820	$53,820	$0
DEPARTMENT OF POLICE SERVICES	TVCI GOTCOPP	$63,900	$21,012	$63,900	$63,900	$63,900	$0
DEPARTMENT OF POLICE SERVICES	JUSTICE ASSISTANCE GRANT 07	$158,609	$48,159	$158,609	$158,609	$158,609	$0
DEPARTMENT OF POLICE SERVICES	T0764 BUFFER ZONE PROTECTION P	$70,849	$23,130	$70,849	$70,849	$70,849	$0
DEPARTMENT OF POLICE SERVICES	2010 JAG PROGRAM	$96,393	$27,846	$96,393	$96,393	$96,393	$0
DEPARTMENT OF POLICE SERVICES	09 RECOVERY ACT JAG	$212,042	$28,436	$212,042	$212,042	$212,042	$0
DEPARTMENT OF POLICE SERVICES	HIDTA 2010-11	$425,584	$32,000	$425,584	$425,584	$425,584	$0
DEPARTMENT OF POLICE SERVICES	COPS	$456,717	$33,978	$456,717	$456,717	$456,717	$0
DEPARTMENT OF PUBLIC WORKS	CITYWIDE TRAFFIC SIGNAL IMPROVEMENT	$168,100	$16,794	$168,100	$168,100	$168,100	$0
DEPARTMENT OF PUBLIC WORKS	HOLLYWOOD RD/PERRY BLVD STREETSCAPE	$66,560	$14,639	$66,560	$66,560	$66,560	$0
DEPARTMENT OF PUBLIC WORKS	CHANDLER PARK/LAKE CLAIR NEIGHBORHOODS	$0	$10,100	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	METROPOLITAN PKWY STREETS	$1,532,208	$101,121	$1,532,208	$1,532,208	$1,532,208	$0
DEPARTMENT OF PUBLIC WORKS	WESTEND AREA LCI PROJECT	$4,000	$500	$4,000	$4,000	$4,000	$0
DEPARTMENT OF PUBLIC WORKS	CENTENNIAL PARK CONNECTOR TR. PHASE 1	$4,554	$3,484	$4,554	$4,554	$4,554	$0
DEPARTMENT OF PUBLIC WORKS	N HIGHLAND/VIRGINIA AVENUES STREETSCAPE	$8,526	$3,544	$8,526	$8,526	$8,526	$0
DEPARTMENT OF PUBLIC WORKS	SIDEWALK IMPROVEMENTS, DISTRICT 9	$9,323	$4,815	$9,323	$9,323	$9,323	$0
DEPARTMENT OF PUBLIC WORKS	CITY OF ATLANTA SIDEWALKS @ (6) SCHOOLS	$9,392	$20,000	$9,392	$9,392	$9,392	$0
DEPARTMENT OF PUBLIC WORKS	FAIRLIE-POPLAR STREETSCAPE	$14,277	$24,422	$14,277	$14,277	$14,277	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	CITYWIDE SIDEWALK PROGRAM, CD-588	$146,884	$73,153	$146,884	$146,884	$146,884	$0
DEPARTMENT OF PUBLIC WORKS	PRYOR ROAD STREETSCAPE	$21,572	$80,599	$21,572	$21,572	$21,572	$0
DEPARTMENT OF PUBLIC WORKS	INTERSECTION LOOP DETECTORS	$27,814	$85,812	$27,814	$27,814	$27,814	$0
DEPARTMENT OF PUBLIC WORKS	P'TREE ST/SR 9 @ BEVERLY RD W P'TREE ST	$29,600	$91,300	$29,600	$29,600	$29,600	$0
DEPARTMENT OF PUBLIC WORKS	HEADLAND DR PEDESTRIAN	$34,264	$0	$34,264	$34,264	$34,264	$0
DEPARTMENT OF PUBLIC WORKS	GLENWOOD/MORELAND-LCI	$45,163	$2,272	$45,163	$45,163	$45,163	$0
DEPARTMENT OF PUBLIC WORKS	BARGE RD./CAMPELLTON LCI GRANT	$48,000	$4,000	$48,000	$48,000	$48,000	$0
DEPARTMENT OF PUBLIC WORKS	LAKEWOOD HEIGHTS TE	$51,200	$4,554	$51,200	$51,200	$51,200	$0
DEPARTMENT OF PUBLIC WORKS	NORTH HIGHLAND AVE STREETSCAPES	$57,760	$8,526	$57,760	$57,760	$57,760	$0
DEPARTMENT OF PUBLIC WORKS	CITY OF ATLANTA SIDEWALK AT (10) SCHOOLS	$60,000	$9,323	$60,000	$60,000	$60,000	$0
DEPARTMENT OF PUBLIC WORKS	WEST END TRAIL	$116,888	$139,277	$116,888	$116,888	$116,888	$0
DEPARTMENT OF PUBLIC WORKS	DL HOLLOWELL/WESTLAKE-LCI	$78,037	$21,572	$78,037	$78,037	$78,037	$0
DEPARTMENT OF PUBLIC WORKS	FAIRLIE-POPLAR HISTORIC	$91,597	$27,814	$91,597	$91,597	$91,597	$0
DEPARTMENT OF PUBLIC WORKS	HOWELL MILL RD-CHATTAHOOCHEE	$93,967	$29,600	$93,967	$93,967	$93,967	$0
DEPARTMENT OF PUBLIC WORKS	BOLTON ROAD/MOORES MILLS STREETSCAPE(TE)	$100,000	$32,000	$100,000	$100,000	$100,000	$0
DEPARTMENT OF PUBLIC WORKS	LOWERY BLVD	$100,000	$34,264	$100,000	$100,000	$100,000	$0
DEPARTMENT OF PUBLIC WORKS	SIMPSON ROAD CORRIDOR STREETSCRAPE (TE)	$100,000	$45,163	$100,000	$100,000	$100,000	$0
DEPARTMENT OF PUBLIC WORKS	CASCADE/MAYS STREETSCAPE, CD-381	$120,000	$51,200	$120,000	$120,000	$120,000	$0
DEPARTMENT OF PUBLIC WORKS	DANFORTH RD SIDEWALK & INTERSECTION IMP	$124,138	$57,760	$124,138	$124,138	$124,138	$0
DEPARTMENT OF PUBLIC WORKS	BOLTON ROAD LCI PROJECT	$125,000	$60,000	$125,000	$125,000	$125,000	$0
DEPARTMENT OF PUBLIC WORKS	RALPH DAVID ABERNATHY BLVD	$130,560	$66,560	$130,560	$130,560	$130,560	$0
DEPARTMENT OF PUBLIC WORKS	GLENWOOD EAST ATLANTA	$160,000	$69,979	$160,000	$160,000	$160,000	$0
DEPARTMENT OF PUBLIC WORKS	MARIETTA BOULEVARD	$202,880	$76,800	$202,880	$202,880	$202,880	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	SOUTHWEST ATLANTA	$204,000	$78,037	$204,000	$204,000	$204,000	$0
DEPARTMENT OF PUBLIC WORKS	GREENBRIAR PARKWAY	$235,672	$91,597	$235,672	$235,672	$235,672	$0
DEPARTMENT OF PUBLIC WORKS	MEMORIAL DR SIDEWALKS	$256,800	$93,967	$256,800	$256,800	$256,800	$0
DEPARTMENT OF PUBLIC WORKS	MARTA TRANS IMP	$421,205	$100,252	$421,205	$421,205	$421,205	$0
DEPARTMENT OF PUBLIC WORKS	CASCADE-MAYS STREETSCAPE	$458,240	$100,000	$458,240	$458,240	$458,240	$0
DEPARTMENT OF PUBLIC WORKS	PEACHTREE CREEK BASIN FLOOD CONTROL	$100	$100,360	$100	$100	$100	$0
DEPARTMENT OF PUBLIC WORKS	CHESHIRE BR. RD. STREETSCAPE	$1,128	$120,000	$1,128	$1,128	$1,128	$0
DEPARTMENT OF PUBLIC WORKS	LAKEWOOD HGTS TOWN CTR STREETSCAPE	$43,310	$124,138	$43,310	$43,310	$43,310	$0
DEPARTMENT OF PUBLIC WORKS	EAST WESLEY	$60,000	$130,560	$60,000	$60,000	$60,000	$0
DEPARTMENT OF WATERSHED MANAGEMENT	MCDANIEL STREAM RESTORATION	$37,833	$1,934	$37,833	$37,833	$37,833	$0
DEPARTMENT OF WATERSHED MANAGEMENT	EPA DESIGN CHARRETTE	$78,000	$1,963	$78,000	$78,000	$78,000	$0
DEPARTMENT OF WATERSHED MANAGEMENT	USAI-DWM 2007	$115	$2,218	$115	$115	$115	$0
DEPARTMENT OF WATERSHED MANAGEMENT	UASI DWM 2006	$2,890	$2,346	$2,890	$2,890	$2,890	$0
DEPARTMENT OF WATERSHED MANAGEMENT	GEORGIA ENVIRONMENTAL FAC. AUTHORITY	$84	$8,774	$84	$84	$84	$0
DEPARTMENT OF WATERSHED MANAGEMENT	DELL COMPUTER CORPORATION RECYCLING	$62	$2,611	$62	$62	$62	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	NATIONAL ENDOWMENT FOR TH ARTS	$6,218	$6,787	$6,218	$6,218	$6,218	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	THIRD WORLD FILM FESTIVAL	$15,170	$59,857	$15,170	$15,170	$15,170	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	1992-1994 WEED AND SEED PROGRAM	$5,255	$8,441	$5,255	$5,255	$5,255	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ARTSEARCH MENTOR PROGRAM	$20	$10,315	$20	$20	$20	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	3RD WORLD FILM FESTIVAL	$78	$78,000	$78	$78	$78	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	A.P.E.X.	$137	$115	$137	$137	$137	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ARTSCOOL 2010	$155	$2,890	$155	$155	$155	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BCA CITY GALLERY EAST	$755	$15,013	$755	$755	$755	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	CITY GALLERY EAST EXHIBITIONS	$209	$62	$209	$209	$209	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CULTURAL AFFAIRS-GENERAL QNA0	$434	$71	$434	$434	$434	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BCA CITY GALLERY AT CHASTAIN	$434	$1,054	$434	$434	$434	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CULTURAL EXPERIENCE 2011	$597	$8	$597	$597	$597	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SOS! (SAVE OUTDOOR SCULPTURE)	$700	$20	$700	$700	$700	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	VISUAL ARTS-ATLANTA SOUTHSIDE COMMUNITY	$1,323	$55	$1,323	$1,323	$1,323	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	21ST CENTURY COMMUNITY LEARNING CENTER	$5,613	$115	$5,613	$5,613	$5,613	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	OLYMP RING PARTNERSHIP/EXPANDED ARTS CH	$20,709	$137	$20,709	$20,709	$20,709	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	YOUTH VIOLENCE PREVENTION	$72,000	$355	$72,000	$72,000	$72,000	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	YOUTH VIOLENCE PREV. SUPPLE.	$252	$209	$252	$252	$252	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	AFTER SCHOOL PLAY PROGRAM	$2,270	$434	$2,270	$2,270	$2,270	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WASHINGTON PARK	$10,100	$555	$10,100	$10,100	$10,100	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SOUTH BEND PARK	$26,273	$36,597	$26,273	$26,273	$26,273	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHOSEWOOD PARK	$500	$700	$500	$500	$500	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	3/14 TORNADOES DAMAGE RECOVERY	$3,484	$1,323	$3,484	$3,484	$3,484	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DANIEL STANTON PARK	$27,965	$23,121	$27,965	$27,965	$27,965	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ADAIR I PARK	$4,815	$3,200	$4,815	$4,815	$4,815	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	EMMA MILLICAN PARK IMPROVEMENTS	$20,000	$5,164	$20,000	$20,000	$20,000	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	VINE CITY PARK	$80,599	$36,000	$80,599	$80,599	$80,599	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	KIRKWOOD/EDGEWOOD PARKS/OPEN SPACE	$118,630	$0	$118,630	$118,630	$118,630	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	GREENBRIAR MALL TRANSPORT OPER. TRANSFER	$284,777	$0	$284,777	$284,777	$284,777	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DNR GEORGIA GREENSPACE PROGRAM (FULTON)	$2	$0	$2	$2	$2	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BANKHEAD MARTA TRANS. AREA LCI PROJECT	$54	$0	$54	$54	$54	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	VINE CITY MARTA TRANSIT AREA LCI	$109	$23,524	$109	$109	$109	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WESTLAKE MARTA TRANSIT AREA LCI STUDY	$196	$29,647	$196	$196	$196	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	UPPER WESTSIDE LCI	$200	$14,350	$200	$200	$200	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WEST END MARTA OPERATING TRANSFER	$261	$22,263	$261	$261	$261	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	OAKLAND CITY LCI-MARTA	$479	$333,946	$479	$479	$479	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BOLTON ROAD-MOORES MILL LCI IMPLEMENT.	$508	$29,434	$508	$508	$508	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BROWNFIELDS ECONOMIC DEVELOPMENT INIT.	$5,124	$694,717	$5,124	$5,124	$5,124	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MARKETING & FEASIBILITY STUDY	$955	$47,758	$955	$955	$955	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	LCI SOUTH MORELAND	$1,002	$55,598	$1,002	$1,002	$1,002	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BROWNFIELDS REDEVELOPMENT INITIATIVE	$1,107	$118,630	$1,107	$1,107	$1,107	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BROWNFIELD ASSESSMENT - PETROLEUM	$1,550	$284,777	$1,550	$1,550	$1,550	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TRANSPORTATION IMPACT FEES	$1,598	$2	$1,598	$1,598	$1,598	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TECHWOOD DR./PETERS STREET BRIDGE STUDY	$1,875	$54	$1,875	$1,875	$1,875	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	D L HOLLOWELL LCI	$1,893	$109	$1,893	$1,893	$1,893	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	FREEDOM PARK TRAIL	$2,600	$196	$2,600	$2,600	$2,600	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TRANSPORTATION CORRIDOR STUDIES	$3,000	$200	$3,000	$3,000	$3,000	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	CENTRAL ATLANTA PROGRESS	$3,042	$261	$3,042	$3,042	$3,042	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MLK, CORRIDOR IMPROVEMENTS	$3,545	$479	$3,545	$3,545	$3,545	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	PONCE DE LEON AVE. CORRIDOR	$3,851	$508	$3,851	$3,851	$3,851	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2010 ASSESSMENT PLANNING	$275,237	$1,957	$275,237	$275,237	$275,237	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	US-EPA	$33,252	$1,107	$33,252	$33,252	$33,252	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DCA - NSP 2009	$150,802	$5,095	$150,802	$150,802	$150,802	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DCA - NSP - ADMIN 2009	$167,715	$3,474	$167,715	$167,715	$167,715	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SECTION 8 ANNUAL CONTRIBUTIONS	$368,147	$13,151	$368,147	$368,147	$368,147	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ROCK ST REV. IN VINE CITY	$32,673	$2,600	$32,673	$32,673	$32,673	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	2011 COMMUNITY RLF	$56,904	$3,042	$56,904	$56,904	$56,904	$0
EXECUTIVE OFFICES	MAKING A WAY, 2011 HOPWA	$20,160	$10,888	$20,160	$20,160	$20,160	$0
EXECUTIVE OFFICES	SUMMER FOOD PROGRAM, FIELD OPERATIONS	$45,939	$49,473	$45,939	$45,939	$45,939	$0
EXECUTIVE OFFICES	YA GUIDANCE C, 2011 HOPWA	$22,263	$12,168	$22,263	$22,263	$22,263	$0
EXECUTIVE OFFICES	HOPE HOUSE, 2011 HOPWA	$22,590	$12,344	$22,590	$22,590	$22,590	$0
EXECUTIVE OFFICES	POSITIVE IMPACT, 2011 HOPWA	$23,387	$13,940	$23,387	$23,387	$23,387	$0
EXECUTIVE OFFICES	DEK. CTY. BD. HEALTH, 10 HOPWA	$24,000	$13,983	$24,000	$24,000	$24,000	$0
EXECUTIVE OFFICES	LIVING ROOM, HP-36	$48,765	$91,456	$48,765	$48,765	$48,765	$0
EXECUTIVE OFFICES	AIDS LEGAL PROJECT, CD-384	$54,210	$35,697	$54,210	$54,210	$54,210	$0
EXECUTIVE OFFICES	PROJECT OPEN HAND - HOPWA 10	$42,595	$27,398	$42,595	$42,595	$42,595	$0
EXECUTIVE OFFICES	JERU. HSE. @ FT. MAC, 11 HOPWA	$28,577	$18,604	$28,577	$28,577	$28,577	$0
EXECUTIVE OFFICES	STRAT. ECON. STAB., 2011 HOPWA	$29,262	$19,215	$29,262	$29,262	$29,262	$0
EXECUTIVE OFFICES	HOME BUT NOT ALONE, 2011 HOPWA	$29,400	$20,160	$29,400	$29,400	$29,400	$0
EXECUTIVE OFFICES	PROJECT OPEN HAND, 2009 HOPWA	$29,400	$20,259	$29,400	$29,400	$29,400	$0
EXECUTIVE OFFICES	SUMMER FOOD SERVICE FY12	$36,225	$22,263	$36,225	$36,225	$36,225	$0
EXECUTIVE OFFICES	AIDS ATHENS 2009 HOPWA	$36,326	$22,590	$36,326	$36,326	$36,326	$0
EXECUTIVE OFFICES	SOUTHSIDE LH, 2009 HOPWA	$36,946	$23,387	$36,946	$36,946	$36,946	$0
EXECUTIVE OFFICES	COBB CTY. BD. HEALTH, 10 HOPWA	$39,456	$24,000	$39,456	$39,456	$39,456	$0
EXECUTIVE OFFICES	AIDS LEGAL PROJECT, 2011 HOPWA	$40,706	$25,423	$40,706	$40,706	$40,706	$0
EXECUTIVE OFFICES	TRAVELERS AID HIV/AIDS HOUSING	$43,298	$25,675	$43,298	$43,298	$43,298	$0
EXECUTIVE OFFICES	MATHEW'S PLACE, 2009 HOPWA	$43,886	$26,210	$43,886	$43,886	$43,886	$0
EXECUTIVE OFFICES	JERUSALEM HOUSE SS, 2009 HOPWA	$48,467	$26,845	$48,467	$48,467	$48,467	$0
EXECUTIVE OFFICES	JER. HSE SCATT. SITE HP-62	$397,872	$187,570	$397,872	$397,872	$397,872	$0
EXECUTIVE OFFICES	EDGEWOOD SUP. SVCS., HOPWA 09	$50,057	$28,577	$50,057	$50,057	$50,057	$0
EXECUTIVE OFFICES	AID GWINNETT, 2010 HOPWA	$50,607	$29,262	$50,607	$50,607	$50,607	$0
EXECUTIVE OFFICES	SOUTHSIDE LV, 2011 HOPWA	$51,454	$29,400	$51,454	$51,454	$51,454	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	SOUTHSIDE LV, 2009 HOPWA	$54,043	$29,400	$54,043	$54,043	$54,043	$0
EXECUTIVE OFFICES	SOUTHSIDE LH, 2011 HOPWA	$61,725	$36,225	$61,725	$61,725	$61,725	$0
EXECUTIVE OFFICES	SUMMER FOOD PROGRAM, MEAL PREP.	$65,927	$38,232	$65,927	$65,927	$65,927	$0
EXECUTIVE OFFICES	OPEN HAND, 2011 HOPWA	$64,630	$36,946	$64,630	$64,630	$64,630	$0
EXECUTIVE OFFICES	JERUSALEM HOUSE WC, 2009 HOPWA	$64,714	$39,456	$64,714	$64,714	$64,714	$0
EXECUTIVE OFFICES	EDGEWOOD OPER, 2009 HOPWA	$70,836	$40,706	$70,836	$70,836	$70,836	$0
EXECUTIVE OFFICES	JERUSALEM HOUSE EXPANSION	$170,349	$98,661	$170,349	$170,349	$170,349	$0
EXECUTIVE OFFICES	JERUSALEM HSE ADULT, 09 HOPWA	$79,723	$43,886	$79,723	$79,723	$79,723	$0
EXECUTIVE OFFICES	Living Room 2012 HP	$333,946	$0	$333,946	$333,946	$333,946	$0
EXECUTIVE OFFICES	Dekalb County Board of Health 2012 HP	$29,434	$0	$29,434	$29,434	$29,434	$0
EXECUTIVE OFFICES	Cobb County HOPWA 2012 HP	$694,000	$0	$694,000	$694,000	$694,000	$0
EXECUTIVE OFFICES	AID Gwinnett 2012 HP	$47,758	$0	$47,758	$47,758	$47,758	$0
EXECUTIVE OFFICES	AID Atlanta 2012 HP	$55,598	$0	$55,598	$55,598	$55,598	$0
EXECUTIVE OFFICES	Program Administration 2012 HP	$23,524	$0	$23,524	$23,524	$23,524	$0
EXECUTIVE OFFICES	Making A Way 2012 HP	$29,647	$0	$29,647	$29,647	$29,647	$0
EXECUTIVE OFFICES	Travelers Aid HIV/AIDS 2012 HP	$14,350	$0	$14,350	$14,350	$14,350	$0
EXECUTIVE OFFICES	Narnia Housing 2012 HP	$22,263	$0	$22,263	$22,263	$22,263	$0
EXECUTIVE OFFICES	1992-1994 WEED AND SEED PROGRAM	$626,605	$835,613	$626,605	$626,605	$626,605	$0
EXECUTIVE OFFICES	ENGLISH AVE COMMUNITY W&S 2007	$599	$0	$599	$599	$599	$0
EXECUTIVE OFFICES	ENGLISH AVE W & S 2009	$26,609	$1,953,841	$26,609	$26,609	$26,609	$0
EXECUTIVE OFFICES	COMMUNITY GUN VIOLENCE PROGRAM	$4,126	$800	$4,126	$4,126	$4,126	$0
EXECUTIVE OFFICES	ENGLISH AVENUE 2008	$4,785	$158,943	$4,785	$4,785	$4,785	$0
EXECUTIVE OFFICES	VINE CITY W & S 2009	$30,151	$198,796	$30,151	$30,151	$30,151	$0
EXECUTIVE OFFICES	CITY SAFE SUMMIT 08	$7,837	$624,600	$7,837	$7,837	$7,837	$0
EXECUTIVE OFFICES	VINE CITY 2008	$1,011,034	$1,020,830	$1,011,034	$1,011,034	$1,011,034	$0
EXECUTIVE OFFICES	ENGLISH AVE COMMUNITY WNS	$20,651	$30	$20,651	$20,651	$20,651	$0
EXECUTIVE OFFICES	ENGLISH AVENUE W&S 2010	$42,886	$306	$42,886	$42,886	$42,886	$0
EXECUTIVE OFFICES	VINE CITY COMMUNITY 2007 WNS	$25,000	$599	$25,000	$25,000	$25,000	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	NATIONAL CONFERENCE OF BLACK MAYORS	$25,000	$1,136	$25,000	$25,000	$25,000	$0
EXECUTIVE OFFICES	JERUSALEM HOUSE-WOMEN WITH CHILDREN	$33,083	$5,308	$33,083	$33,083	$33,083	$0
EXECUTIVE OFFICES	2011 SUMMER FOOD SVC PROGRAM	$35,437	$4,126	$35,437	$35,437	$35,437	$0
EXECUTIVE OFFICES	TRAVELER'S AID TRANSITIONAL HOUSING	$1,092	$5,298	$1,092	$1,092	$1,092	$0
EXECUTIVE OFFICES	SOUTHSIDE: LEGACY HOUSE, HP-38	$10,086	$13,837	$10,086	$10,086	$10,086	$0
EXECUTIVE OFFICES	JERUSALEM HOUSE SCATTERED SITES, HP-56	$11,167	$40,037	$11,167	$11,167	$11,167	$0
EXECUTIVE OFFICES	SOUTHSIDE COMMUNITY LIVING-HOPWA 94-29	$5,059	$22,847	$5,059	$5,059	$5,059	$0
EXECUTIVE OFFICES	EDGEWOOD OPERATIONS, HP-49	$282	$24,780	$282	$282	$282	$0
EXECUTIVE OFFICES	HOUSEMATE MATCH-HOPWA 94-26	$569	$25,021	$569	$569	$569	$0
EXECUTIVE OFFICES	EDGEWOOD CENTER - HOPWA 1	$3,642	$26,358	$3,642	$3,642	$3,642	$0
EXECUTIVE OFFICES	POSITIVE IMPACT - HOPWA 7	$12,090	$31,944	$12,090	$12,090	$12,090	$0
EXECUTIVE OFFICES	CASCADE MINISTRIES,INC.-JOB TRAINING	$421,089	$187,280	$420,549	$420,549	$420,549	$0
EXECUTIVE OFFICES	SOUTHEAST COMMUNITY CULTURAL CTR	$2,500	$109,595	$0	$0	$0	$0
EXECUTIVE OFFICES	COMMUNITY ASSISTANCE CENTER	$2,500	$112,787	$0	$0	$0	$0
EXECUTIVE OFFICES	CASCADE LEADERSHIP INSTITUTE OUTREACH	$2,500	$114,984	$0	$0	$0	$0
EXECUTIVE OFFICES	ENVIRONMENT AWARENESS FOUNDATION	$3,750	$126,160	$0	$0	$0	$0
EXECUTIVE OFFICES	KIDS IN DISCOVERY OF SELF	$5,000	$127,650	$0	$0	$0	$0
EXECUTIVE OFFICES	NATIONAL YOUTH CONNECTING EDUCATION	$5,000	$146,687	$0	$0	$0	$0
EXECUTIVE OFFICES	PITTSBURGH COMMUNITY	$6,250	$154,069	$0	$0	$0	$0
EXECUTIVE OFFICES	GREATER VINE CITY OPPORTUNITIES PROGRAM	$6,250	$170,768	$0	$0	$0	$0
EXECUTIVE OFFICES	GRACE CROSS CULTURAL MINISTRIES	$6,250	$234,834	$0	$0	$0	$0
EXECUTIVE OFFICES	COMMUNITY CARE, INC.	$6,250	$370,738	$0	$0	$0	$0
EXECUTIVE OFFICES	JOINT CTR SUSTAINABLE DEV WATERSHED PROT	$6,950	$420,549	$0	$0	$0	$0
EXECUTIVE OFFICES	KIDS AROUND METRO PERIMETER OF ATL.	$7,500	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	VINE CITY HOUSING MINISTRY	$7,864	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CASCADE MINISTRIES,INC.-EQUIPMENT	$10,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA PUBLIC SCHOOLS	$12,500	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	AMBASSADORS OF PEACE CONFLICT RESOLUTION	$13,750	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	CASCADE UNITED METHODIST COMMUNITY	$20,000	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	STREET CAR PHASE 1	$182,344	$29,846	$144,210	$144,210	$144,210	$0
EXECUTIVE OFFICES	EECBG SUPPORT	$2,602,088	$587	$2,602,088	$2,602,088	$2,602,088	$0
EXECUTIVE OFFICES	DOE EECBG COMPETITIVE	$800	$4,447	$800	$800	$800	$0
EXECUTIVE OFFICES	EXE INNOVATION DELIVERY	$134,600	$11,421	$134,600	$134,600	$134,600	$0
EXECUTIVE OFFICES	EECB	$198,340	$13,820	$198,340	$198,340	$198,340	$0
EXECUTIVE OFFICES	VINE CITY W&S 2007	$165	$28,250	$165	$165	$165	$0
EXECUTIVE OFFICES	EDGEWOOD-FACILITY OPERATIONS, HP-49A	$14,580	$8,214	$14,580	$14,580	$14,580	$0
EXECUTIVE OFFICES	DEKALB RESIDENTIAL COORD. - HOPWA 2	$635	$43	$635	$635	$635	$0
EXECUTIVE OFFICES	MATTHEWS PLACE - HOPWA 22	$4,589	$1,561	$4,589	$4,589	$4,589	$0
EXECUTIVE OFFICES	2002 HOPWA-GWINNETT HOUSING EXP,HP-23	$972	$61	$972	$972	$972	$0
EXECUTIVE OFFICES	ADMINISTRATION	$1,008	$112	$1,008	$1,008	$1,008	$0
EXECUTIVE OFFICES	AID ATLANTA EMERG. ASST. - HOPWA 8	$1,128	$194	$1,128	$1,128	$1,128	$0
EXECUTIVE OFFICES	COBB CO HOPWA/BOARD OF HLTH-HOPWA 94-32	$22,648	$13,336	$22,648	$22,648	$22,648	$0
EXECUTIVE OFFICES	CHILDKIND FOSTER MGT. - HOPWA 11	$8,479	$5,165	$8,479	$8,479	$8,479	$0
EXECUTIVE OFFICES	OUR COMMON WELFARE/FULTON, HP-53	$1,775	$596	$1,775	$1,775	$1,775	$0
EXECUTIVE OFFICES	SUMMER FOOD SERVICES 2009	$2,144	$972	$2,144	$2,144	$2,144	$0
EXECUTIVE OFFICES	AID ATLANTA HOUSING AND SUPPORT SERVICES	$2,264	$1,092	$2,264	$2,264	$2,264	$0
EXECUTIVE OFFICES	PROJECT ASSIST, HP-14	$2,874	$1,145	$2,874	$2,874	$2,874	$0
EXECUTIVE OFFICES	2008 SUMMER FOOD	$2,636	$1,210	$2,636	$2,636	$2,636	$0
EXECUTIVE OFFICES	AID GWINNETT RURAL OUTREACH - HOPWAY 4	$9,717	$6,008	$9,717	$9,717	$9,717	$0
EXECUTIVE OFFICES	NARNIA HOUSING	$3,251	$1,535	$3,251	$3,251	$3,251	$0
EXECUTIVE OFFICES	JERUSALEM HOUSE, CD-335	$32,155	$15,602	$32,155	$32,155	$32,155	$0
EXECUTIVE OFFICES	2008 HOPWA ADMIN	$4,533	$2,013	$4,533	$4,533	$4,533	$0
EXECUTIVE OFFICES	SUMMER FOOD PROGRAM, ADMINISTRATION	$15,692	$8,997	$15,692	$15,692	$15,692	$0
EXECUTIVE OFFICES	HIV/AIDS NEEDS ASSESSMENT, HP-57	$4,727	$2,264	$4,727	$4,727	$4,727	$0
EXECUTIVE OFFICES	AIDS GWINNETT 2008 HP 2 YRS	$4,952	$2,744	$4,952	$4,952	$4,952	$0
EXECUTIVE OFFICES	SUMMER FOOD SERVICE FY10	$5,071	$2,855	$5,071	$5,071	$5,071	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	OUR COMMON WELFARE - HOPWA 9	$5,553	$3,363	$5,553	$5,553	$5,553	$0
EXECUTIVE OFFICES	HOPWA ADMIN., HOPWA 2010	$5,723	$3,715	$5,723	$5,723	$5,723	$0
EXECUTIVE OFFICES	FURNITURE BANK, CD-245	$6,901	$4,580	$6,901	$6,901	$6,901	$0
EXECUTIVE OFFICES	2009 HOPWA ADMIN BHS	$8,019	$4,875	$8,019	$8,019	$8,019	$0
EXECUTIVE OFFICES	DEKALB COUNTY BOARD OF HEALTH	$8,052	$4,952	$8,052	$8,052	$8,052	$0
EXECUTIVE OFFICES	AID ATHENS, HP-59	$8,187	$5,071	$8,187	$8,187	$8,187	$0
EXECUTIVE OFFICES	FURNITURE BANK, 2009 HOPWA	$8,642	$5,316	$8,642	$8,642	$8,642	$0
EXECUTIVE OFFICES	AID ATLANTA HOUSING PROG. - HOPWA 3	$8,680	$5,723	$8,680	$8,680	$8,680	$0
EXECUTIVE OFFICES	POSITIVE IMPACT, 2009 HOPWA	$8,725	$6,280	$8,725	$8,725	$8,725	$0
EXECUTIVE OFFICES	LIVING ROOM EXPAN, 09 HOPWA	$9,194	$6,325	$9,194	$9,194	$9,194	$0
EXECUTIVE OFFICES	HOPE HOUSE, 2009 HOPWA	$10,888	$6,862	$10,888	$10,888	$10,888	$0
EXECUTIVE OFFICES	HOPWA ADMIN,2011 HOPWA	$12,168	$6,955	$12,168	$12,168	$12,168	$0
EXECUTIVE OFFICES	COBB COUNTY BOARD OF HEALTH	$13,940	$8,052	$13,940	$13,940	$13,940	$0
EXECUTIVE OFFICES	HOUSEMATE MATCH, 2009 HOPWA	$17,110	$8,680	$17,110	$17,110	$17,110	$0
EXECUTIVE OFFICES	LIVING ROOM 08-09- HP	$18,162	$8,725	$18,162	$18,162	$18,162	$0
EXECUTIVE OFFICES	YOUTH COUNSELING, CD-69	$438	$18	$438	$438	$438	$0
EXECUTIVE OFFICES	FURNITURE BANK, 2011 HOPWA	$18,604	$10,600	$18,604	$18,604	$18,604	$0
EXECUTIVE OFFICES	NARNIA HOUS. PRGM, 2010 HOPWA	$19,215	$10,883	$19,215	$19,215	$19,215	$0
EXECUTIVE OFFICES	JERUS. HOUSE SS I, 2011 HOPWA	$90,274	$48,467	$90,274	$90,274	$90,274	$0
EXECUTIVE OFFICES	TRAVELERS AID 2010 HOPWA	$92,260	$49,727	$92,260	$92,260	$92,260	$0
EXECUTIVE OFFICES	MATTHEW'S PLACE, 2011 HOPWA	$92,460	$50,057	$92,460	$92,460	$92,460	$0
EXECUTIVE OFFICES	AIDS ATHENS, 2011 HOPWA	$109,595	$51,454	$109,595	$109,595	$109,595	$0
EXECUTIVE OFFICES	EDGE SUP. SVCS., 2011 HOPWA	$112,787	$54,043	$112,787	$112,787	$112,787	$0
EXECUTIVE OFFICES	AID ATLANTA, 2010 HOPWA	$114,984	$61,725	$114,984	$114,984	$114,984	$0
EXECUTIVE OFFICES	JERUSALEM HOUSE WC, 2011 HOPWA	$126,160	$61,888	$126,160	$126,160	$126,160	$0
EXECUTIVE OFFICES	EDG. OPERATIONS, 2011 HOPWA	$127,650	$64,630	$127,650	$127,650	$127,650	$0
EXECUTIVE OFFICES	JERUSA. HOU. AUDLT, 2011 HOPWA	$146,687	$64,714	$146,687	$146,687	$146,687	$0
EXECUTIVE OFFICES	LIVING ROOM, 2010 HOPWA	$234,834	$79,723	$234,834	$234,834	$234,834	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	CITIES OF SVC, INC-VOLUNTARISM	$370,738	$90,274	$370,738	$370,738	$370,738	$0
EXECUTIVE OFFICES	FULTON ATLANTA COMMUNITY ACTION	$50,132	$92,460	$0	$0	$0	$0
JUDICIAL AGENCIES	1992-1994 WEED AND SEED PROGRAM	$31,746	$8,813	$31,746	$31,746	$31,746	$0
JUDICIAL AGENCIES	ATLANTA PRE-TRIAL CRIMINAL HISTORY RES.	$75,352	$75	$75,352	$75,352	$75,352	$0
JUDICIAL AGENCIES	PROJECT SAFE NEIGHBORHOOD 2007	$8,953	$692	$8,953	$8,953	$8,953	$0
JUDICIAL AGENCIES	LOCAL LAW ENFORCEMENT BLOCK GRANT #7	$7,643	$345	$7,643	$7,643	$7,643	$0
JUDICIAL AGENCIES	DHR/METRO REGIONAL BOARD	$10	$420	$10	$10	$10	$0
JUDICIAL AGENCIES	INMATE WELFARE FUND	$5,190	$95,442	$5,190	$5,190	$5,190	$0
JUDICIAL AGENCIES	DHR/METRO REGIONAL BOARD 2008	$529	$1,171	$529	$529	$529	$0
JUDICIAL AGENCIES	TLC FY10	$860	$9,438	$860	$860	$860	$0
JUDICIAL AGENCIES	DEPT JUSTICE OFF PROG PROJ SAFE N'HOODS	$1,074	$11,229	$1,074	$1,074	$1,074	$0
JUDICIAL AGENCIES	TLC	$2,218	$30,162	$2,218	$2,218	$2,218	$0
JUDICIAL AGENCIES	COMMON COURT TEEN LEARNING CONTROL PROGR	$2,512	$964	$2,512	$2,512	$2,512	$0
JUDICIAL AGENCIES	TEENS LEARNING CONTROL	$2,611	$1,381	$2,611	$2,611	$2,611	$0
JUDICIAL AGENCIES	FY09 DHR CONTRACT	$6,709	$280	$6,709	$6,709	$6,709	$0
JUDICIAL AGENCIES	U.S. DEPT OF JUSTICE, BUREAU OF JUSTICE	$8,007	$601	$8,007	$8,007	$8,007	$0
JUDICIAL AGENCIES	DBHDD FY12	$10,315	$752	$10,315	$10,315	$10,315	$0
JUDICIAL AGENCIES	FY11 DBHDD	$14,034	$832	$14,034	$14,034	$14,034	$0
Total		$25,834,854	$25,600,834	$25,600,834	$25,600,834	$25,600,834	$0

FY 13 CAPITAL BUDGET STATUS

Sec 108 Loan Trust Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$1,083,584	$1,076,864	$1,076,864	$1,052,408	$1,052,408	$0
Appropriations	$1,083,584	$1,076,864	$1,076,864	$1,052,408	$1,052,408	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Intergovernmental Rev	$1,083,584	$1,076,864	$1,076,864	$1,052,408	$1,052,408	$0
Total	$1,083,584	$1,076,864	$1,076,864	$1,052,408	$1,052,408	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$798,721	$798,721	$798,721	$798,721	$798,721	$0
DEPARTMENT OF PUBLIC WORKS	$117,656	$117,656	$117,656	$117,656	$117,656	$0
DEPARTMENT OF WATERSHED MANAGEMENT	$12,206	$12,206	$12,206	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$12,251	$12,251	$12,251	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	$142,750	$136,031	$136,031	$136,031	$136,031	$0
Total	$1,083,584	$1,076,864	$1,076,864	$1,052,408	$1,052,408	$0

FY 13 CAPITAL BUDGET STATUS

Sec 108 Loan Trust Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	MECHANICSVILLE URBAN REDEVELOPMENT	$759,849	$759,849	$759,849	$759,849	$759,849	$0
DEPARTMENT OF FINANCE	RESERVE FOR PROJECTS	$38,872	$38,872	$38,872	$38,872	$38,872	$0
DEPARTMENT OF PUBLIC WORKS	SUMMERHILL REDEV PROJ-GA AVE STREETSCAPE	$117,656	$117,656	$117,656	$117,656	$117,656	$0
DEPARTMENT OF WATERSHED MANAGEMENT	SUMMERHILL WATER MAIN EXT.	$12,206	$12,206	$12,206	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FOUNDERS PARK (SUMMERHILL REDEV PROJECT)	$12,251	$12,251	$12,251	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MUNICICPAL MARKET PARKING, CD-75	$6,720	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SUMMERHILL REDEVELOPMENT PROJ-HOUSING	$8,517	$8,517	$8,517	$8,517	$8,517	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MLK, JR./ASHBY COMMERCIAL REVITALIZATION	$127,514	$127,514	$127,514	$127,514	$127,514	$0
Total		$1,083,584	$1,076,864	$1,076,864	$1,052,408	$1,052,408	$0

FY 13 CAPITAL BUDGET STATUS

Atlanta Beltline Tad

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$38,559,059	$32,325,509	$33,254,086	$34,201,234	$35,167,324	$0
Appropriations	$38,559,059	$32,325,509	$33,254,086	$34,201,234	$35,167,324	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$21,284,325	$17,843,450	$18,356,018	$18,878,836	$19,412,111	$0
Taxes	$17,260,534	$14,470,155	$14,885,822	$15,309,802	$15,742,261	$0
Investment Income	$14,200	$11,905	$12,247	$12,596	$12,951	$0
Total	$38,559,059	$32,325,509	$33,254,086	$34,201,234	$35,167,324	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$305,938	$256,479	$263,847	$271,362	$279,027	$0
NON-DEPARTMENTAL	$38,253,121	$32,069,030	$32,990,239	$33,929,872	$34,888,297	$0
Total	$38,559,059	$32,325,509	$33,254,086	$34,201,234	$35,167,324	$0

FY 13 CAPITAL BUDGET STATUS

Atlanta Beltline Tad

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	Z0712 ATLANTA BELTLINE TAD	$305,938	$256,479	$263,847	$271,362	$279,027	$0
NON-DEPARTMENTAL	Administration	$38,253,121	$32,069,030	$32,990,239	$33,929,872	$34,888,297	$0
Total		$38,559,059	$32,325,509	$33,254,086	$34,201,234	$35,167,324	$0

FY 13 CAPITAL BUDGET STATUS

Atlantic Station Tad Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$43,929,439	$43,958,760	$43,980,777	$44,000,795	$44,020,822	$44,079,430
Appropriations	$43,929,439	$43,958,760	$43,980,777	$44,000,795	$44,020,822	$44,079,430

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$28,373,193	$28,392,131	$28,406,351	$28,419,281	$28,432,215	$28,470,070
Investment Income	$387,804	$388,063	$388,257	$388,434	$388,611	$389,128
Taxes	$15,168,442	$15,178,566	$15,186,169	$15,193,081	$15,199,996	$15,220,233
Total	$43,929,439	$43,958,760	$43,980,777	$44,000,795	$44,020,822	$44,079,430

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$43,929,439	$43,958,760	$43,980,777	$44,000,795	$44,020,822	$44,079,430
Total	$43,929,439	$43,958,760	$43,980,777	$44,000,795	$44,020,822	$44,079,430

FY 13 CAPITAL BUDGET STATUS

Atlantic Station Tad Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$43,929,439	$43,958,760	$43,980,777	$44,000,795	$44,020,822	$44,079,430
Total		$43,929,439	$43,958,760	$43,980,777	$44,000,795	$44,020,822	$44,079,430

FY 13 CAPITAL BUDGET STATUS

CAMPBELLTON ROAD TAD FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$2,521,911	$2,691,165	$2,865,495	$3,045,056	$3,230,002	$0
Anticipations	$2,521,911	$2,691,165	$2,865,495	$3,045,056	$3,230,002	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$2,140,208	$2,283,845	$2,431,789	$2,584,173	$2,741,127	$0
Taxes	$381,703	$407,320	$433,706	$460,883	$488,876	$0
Total	$2,521,911	$2,691,165	$2,865,495	$3,045,056	$3,230,002	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$2,521,911	$2,691,165	$2,865,495	$3,045,056	$3,230,002	$0
Total	$2,521,911	$2,691,165	$2,865,495	$3,045,056	$3,230,002	$0

FY 13 CAPITAL BUDGET STATUS
CAMPBELLTON ROAD TAD FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$2,521,911	$2,691,165	$2,865,495	$3,045,056	$3,230,002	$0
Total		$2,521,911	$2,691,165	$2,865,495	$3,045,056	$3,230,002	$0

FY 13 CAPITAL BUDGET STATUS

Eastside Tad Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$61,059,255	$65,297,144	$70,322,755	$75,612,295	$81,173,481	$0
Appropriations	$61,059,255	$65,297,144	$70,322,755	$75,612,295	$81,173,481	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$52,291,861	$55,921,239	$60,225,231	$64,755,255	$69,517,920	$0
Taxes	$8,767,394	$9,375,905	$10,097,524	$10,857,040	$11,655,561	$0
Total	$61,059,255	$65,297,144	$70,322,755	$75,612,295	$81,173,481	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$21,106,078	$22,570,970	$24,308,150	$26,136,562	$28,058,872	$0
NON-DEPARTMENTAL	$39,953,177	$42,726,174	$46,014,605	$49,475,733	$53,114,609	$0
Total	$61,059,255	$65,297,144	$70,322,755	$75,612,295	$81,173,481	$0

FY 13 CAPITAL BUDGET STATUS

Eastside Tad Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	Z0703 EASTSIDE TAD 2005	$21,106,078	$22,570,970	$24,308,150	$26,136,562	$28,058,872	$0
NON-DEPARTMENTAL	Administration	$39,953,177	$42,726,174	$46,014,605	$49,475,733	$53,114,609	$0
Total		$61,059,255	$65,297,144	$70,322,755	$75,612,295	$81,173,481	$0

FY 13 CAPITAL BUDGET STATUS

HOLLOWELL/M.L. KING TAD FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$1,938,494	$2,167,097	$2,402,558	$2,645,083	$2,894,883	$0
Appropriations	$1,938,494	$2,167,097	$2,402,558	$2,645,083	$2,894,883	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Taxes	$425,403	$425,403	$438,165	$451,310	$464,849	$0
Miscellaneous Revenus	$1,513,091	$1,741,694	$1,964,393	$2,193,773	$2,430,034	$0
Total	$1,938,494	$2,167,097	$2,402,558	$2,645,083	$2,894,883	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$1,938,494	$2,167,097	$2,402,558	$2,645,083	$2,894,883	$0
Total	$1,938,494	$2,167,097	$2,402,558	$2,645,083	$2,894,883	$0

FY 13 CAPITAL BUDGET STATUS

HOLLOWELL/M.L. KING TAD FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$1,938,494	$2,167,097	$2,402,558	$2,645,083	$2,894,883	$0
Total		$1,938,494	$2,167,097	$2,402,558	$2,645,083	$2,894,883	$0

FY 13 CAPITAL BUDGET STATUS
METROPOLITAN PARKWAY TAD FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$1,296,108	$1,223,586	$1,148,888	$1,071,950	$823,809	$0
Appropriations	$1,296,108	$1,223,586	$1,148,888	$1,071,950	$823,809	$1,024,024

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$1,141,546	$1,077,672	$1,011,882	$944,119	$725,569	$0
Taxes	$154,562	$145,914	$137,006	$127,831	$98,240	$0
Total	$1,296,108	$1,223,586	$1,148,888	$1,071,950	$823,809	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$1,296,108	$1,223,586	$1,148,888	$1,071,950	$823,809	$1,024,024
Total	$1,296,108	$1,223,586	$1,148,888	$1,071,950	$823,809	$1,024,024

FY 13 CAPITAL BUDGET STATUS
METROPOLITAN PARKWAY TAD FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$1,296,108	$1,223,586	$1,148,888	$1,071,950	$823,809	$1,024,024
Total		$1,296,108	$1,223,586	$1,148,888	$1,071,950	$823,809	$1,024,024

FY 13 CAPITAL BUDGET STATUS

Nw Atlanta Tad Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$14,175,264	$0	$0	$0	$0	$0
Anticipations	$14,175,264	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Taxes	$2,662,374	$0	$0	$0	$0	$0
Miscellaneous Revenus	$11,512,890	$0	$0	$0	$0	$0
Total	$14,175,264	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	$6,375,122	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$7,800,141	$0	$0	$0	$0	$0
Total	$14,175,264	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Nw Atlanta Tad Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	NORTHWEST ATLANTA FIRE STATION	$6,375,122	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	Administration	$7,800,141	$0	$0	$0	$0	$0
Total		$14,175,264	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Princeton Lakes Tad Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$5,565,010	$5,587,787	$5,660,114	$5,783,479	$5,959,411	$0
Appropriations	$5,565,010	$5,587,787	$5,660,114	$5,783,479	$5,959,411	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$3,839,333	$3,855,047	$3,904,946	$3,990,056	$4,111,432	$0
Taxes	$1,725,677	$1,732,740	$1,755,168	$1,793,423	$1,847,978	$0
Total	$5,565,010	$5,587,787	$5,660,114	$5,783,479	$5,959,411	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$4,065,275	$4,081,914	$4,134,749	$4,224,868	$4,353,387	$0
NON-DEPARTMENTAL	$1,499,735	$1,505,873	$1,525,365	$1,558,611	$1,606,024	$0
Total	$5,565,010	$5,587,787	$5,660,114	$5,783,479	$5,959,411	$0

FY 13 CAPITAL BUDGET STATUS

Princeton Lakes Tad Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	Z0705 PRINCETON LAKES TAD 2006	$3,989,685	$4,006,014	$4,057,867	$4,146,310	$4,272,440	$0
DEPARTMENT OF FINANCE	Z0702 WESTSIDE TAD 2005	$75,590	$75,899	$76,882	$78,557	$80,947	$0
NON-DEPARTMENTAL	Administration	$1,499,735	$1,505,873	$1,525,365	$1,558,611	$1,606,024	$0
Total		$5,565,010	$5,587,787	$5,660,114	$5,783,479	$5,959,411	$0

FY 13 CAPITAL BUDGET STATUS
STADIUM NEIGHBORHOODS TAD FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$171,920	$122,120	$70,825	$45,733	$19,888	$0
Anticipations	$171,920	$122,120	$70,825	$45,733	$19,888	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$171,920	$122,120	$70,825	$45,733	$19,888	$0
Total	$171,920	$122,120	$70,825	$45,733	$19,888	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$171,920	$122,120	$70,825	$45,733	$19,888	$0
Total	$171,920	$122,120	$70,825	$45,733	$19,888	$0

FY 13 CAPITAL BUDGET STATUS
STADIUM NEIGHBORHOODS TAD FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$171,920	$122,120	$70,825	$45,733	$19,888	$0
Total		$171,920	$122,120	$70,825	$45,733	$19,888	$0

FY 13 CAPITAL BUDGET STATUS

Westside Tad Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Anticipations	$112,289,290	$100,904,612	$103,777,784	$107,016,285	$124,267,240	$0
Appropriations	$112,289,290	$100,904,612	$103,777,784	$107,016,285	$124,267,240	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Miscellaneous Revenus	$99,294,263	$89,227,113	$91,767,777	$94,631,493	$109,886,028	$0
Taxes	$12,995,027	$11,677,500	$12,010,006	$12,384,792	$14,381,212	$0
Total	$112,289,290	$100,904,612	$103,777,784	$107,016,285	$124,267,240	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	$36,636,691	$32,922,206	$33,859,637	$34,916,264	$40,544,744	$0
DEPARTMENT OF PUBLIC WORKS	$378,151	$339,812	$349,487	$360,394	$418,489	$0
NON-DEPARTMENTAL	$75,274,448	$67,642,595	$69,568,659	$71,739,627	$83,304,008	$0
Total	$112,289,290	$100,904,612	$103,777,784	$107,016,285	$124,267,240	$0

FY 13 CAPITAL BUDGET STATUS

Westside Tad Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	Westside TAD 2008 Prgm	$30,931,040	$27,795,034	$28,586,474	$29,478,546	$34,230,469	$0
DEPARTMENT OF FINANCE	Westside TAD CD 2008 Program	$210,360	$189,032	$194,415	$200,482	$232,799	$0
DEPARTMENT OF FINANCE	Z0702 WESTSIDE TAD 2005	$5,495,290	$4,938,139	$5,078,749	$5,237,236	$6,081,476	$0
DEPARTMENT OF PUBLIC WORKS	Westside TAD Public Works	$378,151	$339,812	$349,487	$360,394	$418,489	$0
NON-DEPARTMENTAL	Administration	$75,274,448	$67,642,595	$69,568,659	$71,739,627	$83,304,008	$0
Total		$112,289,290	$100,904,612	$103,777,784	$107,016,285	$124,267,240	$0

FY 13 CAPITAL BUDGET STATUS

HOTEL/MOTEL TAX FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$46,618,647	$47,084,834	$47,555,682	$48,031,241	$48,511,553	$0
Anticipations	$46,618,647	$47,084,834	$47,555,682	$48,031,241	$48,511,553	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Taxes	$46,618,647	$47,084,834	$47,555,682	$48,031,241	$48,511,553	$0
Total	$46,618,647	$47,084,834	$47,555,682	$48,031,241	$48,511,553	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$46,618,647	$47,084,834	$47,555,682	$48,031,241	$48,511,553	$0
Total	$46,618,647	$47,084,834	$47,555,682	$48,031,241	$48,511,553	$0

FY 13 CAPITAL BUDGET STATUS

HOTEL/MOTEL TAX FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	OPERATING TRANSFER TO 1001	$11,650,000	$11,766,500	$11,884,165	$12,003,007	$12,123,037	$0
NON-DEPARTMENTAL	PAYMENTS TO OTHER GOVT'S	$34,968,647	$35,318,334	$35,671,517	$36,028,234	$36,388,516	$0
Total		$46,618,647	$47,084,834	$47,555,682	$48,031,241	$48,511,553	$0

FY 13 CAPITAL BUDGET STATUS
RENTAL/MOTOR VEHICLE TAX FUND

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$750,000	$725,000	$700,000	$700,000	$700,000	$0
Anticipations	$750,000	$725,000	$700,000	$700,000	$700,000	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Taxes	$750,000	$725,000	$700,000	$700,000	$700,000	$0
Total	$750,000	$725,000	$700,000	$700,000	$700,000	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	$750,000	$725,000	$700,000	$700,000	$700,000	$0
Total	$750,000	$725,000	$700,000	$700,000	$700,000	$0

FY 13 CAPITAL BUDGET STATUS
RENTAL/MOTOR VEHICLE TAX FUND

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
NON-DEPARTMENTAL	Administration	$750,000	$725,000	$700,000	$700,000	$700,000	$0
Total		$750,000	$725,000	$700,000	$700,000	$700,000	$0

TRUST FUNDS

Trust Fund is a fiduciary fund comprised of a variety of assets intended to provide benefits to an individual or organization. The trust fund is established to account for assets held by a government unit in a trustee capacity. A portion of the trust funds listed were established by trust agreements and are held for a specific purpose.


RESURGENS
1847
1865
ATLANTA GA

FY 13 CAPITAL BUDGET STATUS

Trust Fund

FUND SUMMARY

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Appropriations	$42,280,382	$0	$0	$0	$0	$0
Anticipations	$42,280,382	$0	$0	$0	$0	$0

ANTICIPATIONS

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
Intergovernmental Rev	$1,031,387	$0	$0	$0	$0	$0
Miscellaneous Revenus	$33,786,221	$0	$0	$0	$0	$0
Charges for services	$1,449,662	$0	$0	$0	$0	$0
Licenses and Permits	$184,403	$0	$0	$0	$0	$0
Investment Income	$216,472	$0	$0	$0	$0	$0
Fines and Forfeitures	$2,494,766	$0	$0	$0	$0	$0
Contributions and Donations	$2,217,471	$0	$0	$0	$0	$0
Taxes	$900,000	$0	$0	$0	$0	$0
Total	$42,280,382	$0	$0	$0	$0	$0

APPROPRIATIONS

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
	$347,576	$0	$0	$0	$0	$0
CITY COUNCIL	($3,532)	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	$2,448,298	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	$331,975	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	$1,012,429	$0	$0	$0	$0	$0
DEPARTMENT OF HUMAN RESOURCES	$80,993	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	$188,438	$0	$0	$0	$0	$0
DEPARTMENT OF LAW	$41	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	$12,468,453	$0	$0	$0	$0	$0

DEPARTMENT	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PROCUREMENT	$1,599	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC DEFENDER	($6,081)	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	$8,303,978	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	($1,418,499)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	$9,174,025	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	$7,589,525	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	$1,295,118	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	$448,188	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	$17,857	$0	$0	$0	$0	$0
Total	$42,280,382	$0	$0	$0	$0	$0

FY 13 CAPITAL BUDGET STATUS

Trust Fund

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
	EXECUTIVE OFFICES	$347,576	$0	$0	$0	$0	$0
CITY COUNCIL	ASSISTANCE TO LOWER INCOME FAMILY YOUTH	($6,197)	$0	$0	$0	$0	$0
CITY COUNCIL	NAT'L ASSOC BLACK JOURNALIST RECEPTION	$20	$0	$0	$0	$0	$0
CITY COUNCIL	OFFICE OF '96 EXPO COORDINATION	($51,542)	$0	$0	$0	$0	$0
CITY COUNCIL	POST 1 AT-LARGE COMMUNITY PROJECTS	($51)	$0	$0	$0	$0	$0
CITY COUNCIL	CITY COUNCIL LUNCHEON FUND	$159	$0	$0	$0	$0	$0
CITY COUNCIL	OUT-OF-SCALE DEVELOP ANALYSIS	$249	$0	$0	$0	$0	$0
CITY COUNCIL	DISTRICT 12 ANNUAL HOLIDAY CELEBRATION	$1,650	$0	$0	$0	$0	$0
CITY COUNCIL	OJOP GRAND PROGRAM	$2,990	$0	$0	$0	$0	$0
CITY COUNCIL	ATLANTA COMMISSION ON WOMEN	$29,914	$0	$0	$0	$0	$0
CITY COUNCIL	DISTRICT 3 SENIOR CITIZENS PICNIC	$14,102	$0	$0	$0	$0	$0
CITY COUNCIL	MADDOX RETIREMENT FUND	($3,350)	$0	$0	$0	$0	$0
CITY COUNCIL	DISTRICT 3 HOLIDAY FAMILY ASST INITIATIV	$5,818	$0	$0	$0	$0	$0
CITY COUNCIL	POLICE DEPARTMENT CAPITAL ACQUISITIONS	$2,707	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	INMATE WELFARE PROGRAM	($298,655)	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	JAIL FUND ADMINISTRATION & CONSTRUCTION	$3,108,211	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	DONATED SURPLUS FOOD PROGRAM	$72	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	DUNBAR READING CENTER	$292	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	EMPLOYEE AWARDS PROGRAM	$6,753	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	INMATE DEPOSITS	$633,489	$0	$0	$0	$0	$0
DEPARTMENT OF CORRECTIONS	DEPARTMENT OF CORRECTIONS	($1,001,863)	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	ATLANTA HOUSING AUTHORITY ENVIR	$14,771	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	GRANT REIMB., REFUNDS, AND OTHER RECEIPT	($56,227)	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	DEPARTMENT OF FINANCE	$816	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	G. M. A. RECEPTION	$1,226	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF FINANCE	MURDERED AND MISSING CHILDREN FD.	$141,717	$0	$0	$0	$0	$0
DEPARTMENT OF FINANCE	CAR RENTAL TAX	$229,671	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE PREVENTION WEEK '95	$413	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	EMERGENCY RESPONSE	($134,586)	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	EMS ACTIVITIES	$74	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE STATION #21	$100	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FOAM UPGRADE	$447	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	IMPROVING FIRE STATION #8 WORK ENVIRON.	$997	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE FIGHTERS' BANQUET	$1,160	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	ATLANTA SMOKE ALARM PROGRAM (ASAP)	$1,527	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE DEPT FACILITY RELOCATION	$1,815	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	TRAINING & GEN OPERATING ENHANCEMENTS	$2,790	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	DONATIONS-RECOGNITION FIRE PERS/CITIZENS	$5,939	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	DEPARTMENT OF FIRE SERVICES	$7,746	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE HEADQUARTERS VENDING MACHINES	$9,650	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	CITY'S HEALTH AND WELLNESS CENTER	$4,485	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE SAFETY EDUCATION PROGRAM	$1,389	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	FIRE DEPT. COSTS RECOVERY TRAINING PGMS	$9,869	$0	$0	$0	$0	$0
DEPARTMENT OF FIRE SERVICES	Firefighting Equipment	$1,098,614	$0	$0	$0	$0	$0
DEPARTMENT OF HUMAN RESOURCES	WOMEN'S HISTORY MONTH	($143)	$0	$0	$0	$0	$0
DEPARTMENT OF HUMAN RESOURCES	CITY-WIDE TRAINING PROGRAM	$82,201	$0	$0	$0	$0	$0
DEPARTMENT OF HUMAN RESOURCES	DEPARTMENT OF HUMAN RESOURCES	($1,065)	$0	$0	$0	$0	$0
DEPARTMENT OF INFORMATION TECHNOLOGY	UNDERGROUND ATLANTA	$97,934	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF INFORMATION TECHNOLOGY	GOV'T & PUBLIC CABLE ACCESS	$90,504	$0	$0	$0	$0	$0
DEPARTMENT OF LAW	BEDFORD PLACE HOUSING LEGAL COST	$41	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	BRICOLA W. COLEMAN REWARD FUND	$1,546	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	POOR & HOMELESS ASSISTANCE PROGRAM	$2,437	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	POLICE DEPARTMENT MANAGEMENT RETREAT	$4,711	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	ZONE 3 MINI PRECINCT	$5,572	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	ATTACK ON AMERICA: 09/11/2001	$5,980	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	ATLANTA POLICE ATHLETIC LEAGUE	$7,484	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	DRUG REWARD PROGRAM	$8,313	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	BICYCLE PATROL PROGRAM	$8,980	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	FEDERAL-RICO-TREASURY	$2,108,279	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	R.I.C.O. - STATE	$3,328,649	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	FEDERAL-RICO	$7,666,625	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	DEPARTMENT OF POLICE SERVICES	($1,313,322)	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	BLUE CIRCLE AMERICA	$57	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	PURCHASE OF PROTECTIVE ITEMS	$280	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	YOUTH ADVISORY COUNCIL	$299	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	REWARD FD-MURDERED CLARK COLLEGE STUDENT	$997	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	R.I.C.O.-STATE	$630,225	$0	$0	$0	$0	$0
DEPARTMENT OF POLICE SERVICES	CHAPLAINCY ASSISTANCE PROGRAM	$1,342	$0	$0	$0	$0	$0
DEPARTMENT OF PROCUREMENT	VENDOR OUTREACH SEMINAR/EXPOS	$1,599	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC DEFENDER	CITY COUNCIL	($6,081)	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	FRIENDSHIP CLUB ESCROW	$3,557	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF PUBLIC WORKS	DEPARTMENT OF PUBLIC WORKS	($2,258,386)	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SPEED HUMP AND OTHER SIDEWALK PROJECT	($601)	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CHESTER AVENUE	$295	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	D.I.F.ADMIN-TRANSPORTATION-CITY	$503	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CLAIR DRIVE	$541	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SIDEWALK IMPROVEMENTS, DISTRICT 5	$1,244	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	HOWELL MILL RD-CHATTAHOOCHEE	$1,865	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	LIDDELL-VENDING MACHINES	$5,167	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	HOWELL MILL/NORTHSIDE PKWY SIGNALIZATION	$7,124	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CITY OF ATLANTA/DEKALB CO. CAPITAL PROJ.	$16,604	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MARGARET MITCHELL SQUARE	$33,679	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	BANNER DEPOSITS	$47,825	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	HOWELL MILL RD-HUFF RD T	$116,505	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	BOHLER RD-WEST WESLEY TO THE BRIDGE	$138,232	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	TUXEDO PARK SIDEWALK	$232,273	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	SOLID WASTE MGMT PGM - USER FEE	$336,355	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	RED LIGHT CAMERA ENFORCEMENT PROGRAM	$1,374,498	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	ROXBORO ROAD UNDERPASS	$81,491	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MADDOX PARK	$741	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	CITYWIDE SIDEWALK PROGRAM, CD-588	$8,160,173	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	TRAFFIC SIGNAL INSTALLATION	$5,058	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	HOWELL MILL RD-FORREST ST TO HOLMES	($1,504)	$0	$0	$0	$0	$0
DEPARTMENT OF PUBLIC WORKS	MADOX PARK/NORTH AVENUE	$738	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPARTMENT OF WATERSHED MANAGEMENT	DEPARTMENT OF WATERSHED MANAGEMENT	($2,053,681)	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	FULTON COUNTY SEWER ESCROW	$21	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	UTOY CREEK	$3,792	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	GREENWAY ACQUISITION PROJECT	$5,563	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	ENGLEWOOD	$7,602	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	R.M. CLAYTON W.P.C.	$7,822	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	ERISION & SEDIMENTATION CONTROL FEE	$134,718	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	CARE & CONSERVE FUND	$431,448	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	DRINKING WATER-VENDING MACHINES	$23,536	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	SEWER COLLECTIONS, DE KALB	$554	$0	$0	$0	$0	$0
DEPARTMENT OF WATERSHED MANAGEMENT	CARE & CONSERVE TRUST FUND	$20,127	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SCHIFF, JUNIUS FRED	$569	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WEISS, WILLIAM	$572	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAYDEN, HARRIET E.	$579	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN ART GALLERY	$594	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LONG, SALLIE GRIGGS	$611	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC BEN HILL RECREATION CENTER	($394)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	1991 U.S. YOUTH GAMES	$145	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ARNOLD, R.	$1,259	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MOORE, MARY COURTNEY	$2,703	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC ZABAN RECREATION CENTER	$3,368	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ZABAN RECREATION CENTER	$4,672	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DEPT OF PARKS, RECREATION & CULTURAL AFF	($434,068)	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	GREEN SPACE PGM., PARKS	($188,310)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ATHLETICS OPERATIONS	($22,733)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MEMORIAL PARK PLAYGROUND RESTORATION	($9,966)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC ADAMS PARK RECREATION CENTER	($8,427)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PIEDMONT PARK RESTAURANT	$275,710	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN AMPHITHEATER SOUND	$318,577	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GROUND & SITE IMPRVS., CITY-WIDE	$340,649	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DONATION FOR PARKS,REC. & CULTURAL AFF.	$739,583	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SPECIAL EVENTS	$758,309	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ATLANTA ARTS ALLIANCE, INC.	$775,255	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN AMPHITHEATER PARK IMPROV	$1,278,322	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Piedmont Park Arts Festival	($6,720)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC PEACTHREE HILLS RECREATION CENTER	($5,720)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SUMMER PROGRAM	$161,128	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC PITTMAN RECREATION CENTER	($4,564)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CANDLER PARK	($4,248)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC CENTRAL PARK RECREATION CENTER	($3,936)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	COAN RECREATION CENTER	($2,712)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC BESSIE BRANHAM RECREATION CENTER	($1,485)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC GROVE RECREATION CENTER	($1,035)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	TICKET SALES, HEAR MANDELLA SPEAK	($460)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WISEBERG, CLARA MORRIS	($27)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	INNER-CITY GAMES	($14)	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	WATER WORKS LODGE	($5)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CASCADE SPRINGS PARK	$45	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	1989 MONTREUX-ATL INTN'L MUSIC FESTIVAL	$47	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC LANG CARSON RECREATION CENTER	$103	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HEYMAN, HELEN JOEL	$111	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BENJAMIN, AMELIA JOAN	$181	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ARCHER, LAVONIA A.	$191	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BROGAN, DANIEL	$194	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DUNLAP, CAROLINE FAIN	$287	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SPEER, CLARA S.	$295	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	Butler Park Rec Center	$308	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LEWMAN, IDOLENE EDWARDS	$345	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BROYLES, ARNOLD	$349	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC BROWNWOOD RECREATION CENTER	$359	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BENJAMIN, CARRIE	$369	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BANKS, J. F., MRS.	$392	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SCHOENTHAL, BERTHA, MRS.	$406	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CULTURAL EXCHANGE PROGRAM	$415	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ALEXANDER, J. M.	$429	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LAWSHE, MARGARET	$443	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	KAPLAN, N. A.	$452	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WILSON, ADA BELL	$490	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HIRSCHFIELD, EMMA H.	$534	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	KINGSBERRY, LULA L.	$541	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HIRSCH, MAURICE R.	$549	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	YOUTH ATHLETICS PROGRAM	$2,104,557	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HILL, DELOS L., MRS.	$1,262	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HANSELL, GRANGER	$1,281	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	KILLIAN, JULIA	$1,304	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SMITH, RUBIE HILL	$1,393	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	STARRY, FANNIE B.	$1,429	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	KAUFMANN, ALBERT & EDITH	$1,437	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MACDOUGALD, LOUISE BLACK	$1,442	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PEACHTREE PLANTERS	$1,460	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PARROTT, MARY R.	$1,505	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SOUTHBEND CULTURAL CENTER OPERATIONS	$1,660	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SMILLIE, HARRIET A.	$1,716	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MANASSEE, JULIAN	$1,982	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ELLIS, W. D., JUDGE	$2,022	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SALTZMAN, EDNA B.	$2,188	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MITCHELL, STEPHEN & ANITA	$2,227	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DIRECTION SPORTS II	$2,656	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC THOMASVILLE RECREATION CENTER	$2,693	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BOYD, E. S.	$2,780	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	JD Sims Rec Center	$2,788	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GOLDIN, BENJAMIN	$2,857	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	BOYLSTON, JOHN H.	$3,347	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	EMPLOYEE INCENTIVE PROGRAM	$3,427	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MARSH, ACHSAH F.	$3,805	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BOULIGNY, JOHN FICKETT	$4,695	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	VARIOUS PROJECTS IN DISTRICT 9	$4,983	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ADAMSVILLE RECREATION CENTER/NATATORIUM	$5,013	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CYCLORAMA IMPROVEMENTS	$11,048	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SCHINDLER, EVA	$634	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAAS, AARON	$666	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BETTERTON, FRED P.	$692	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WERNER, SR., E. A.	$710	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HOYT, LOUISE LALLANDE	$728	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MCKEMIE, W. S.	$742	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HETZEL, OLA C.	$742	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC DUNBAR RECREATION CENTER	$744	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MCDOWELL, THOMAS	$748	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WOOTTEN, KATHERINE H.	$768	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BELL, JAMES A.	$773	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	POWERS, CORA V.	$795	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MENKO, MARTIN & JOEL, D. F.	$796	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SELIG, JACOB & SOPHIE	$888	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LANG, FRANK L.	$908	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC GRANT RECREATION CENTER	$1,078	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	BEASLEY, C. C.	$1,080	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	JONES, JOHN, REVEREND	$1,093	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GLENN, JOHN T.	$1,109	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WESLEY COAN PARK PAVILLIONS, CD-525	$1,111	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BUNCE, ALLEN H.,DR. & ISABELLA ARNOLD	$1,154	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GUTHMAN, ISSAC	$1,174	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	KARWISCH, HENRY & J. S. & MIMS, ABI	$1,219	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ROY, DUNBAR	$1,223	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN PARK AMPHITHEATER SOUND CONTROL	$5,482	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FREEDOM PARK FACILITIES	$6,976	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GARTRELL, L. J.	$8,879	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PICARD, LIPMAN E.	$923	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MITCHELL, EUGENE M.	$927	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	INMAN, HUGH T. & JENNIE	$930	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HIRSCH, MORRIS	$942	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ART GALLERY PROGRAM	$985	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HARRIS, C. G.	$1,019	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	STRAUSS, GABRIEL & KARLSRUHER, G.	$1,030	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FOREACRE, G. J.	$1,034	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GAY, SALLIE E.	$1,035	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WEST, A. J.	$1,076	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PIEDMONT PARK	$9,755	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	UNDIST. PERP. CARE RECEIPTS	$10,882	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	SNOW MOBILE	$11,970	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	ANSLEY, H. C.	$12,071	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GILBERT HOUSE	$20,379	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DUNBAR REC CENTER AFTERSCHOOL PROG 2009	$30,216	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	1988 JAZZ FESTIVAL	$36,481	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	RECREATION PROGRAM ACTIVITIES	$36,705	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN PARK AMPHITHEATER	$45,921	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	NON RES. GOLFERS- SUMMER PROGRAMS	$48,937	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MIDTOWN PUBLIC ARTS PROJECT	$49,831	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	OAKLAND CEMETARY	$53,889	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CULTURAL AFFAIRS-GENERAL QNA0	$57,711	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	RECREATION CAMPS OPERATIONS	$71,519	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN ARTS CENTER	$78,844	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WASHINGTON PARK TENNIS CENTER	$85,554	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CITYWIDE PARK FURNITURE	$89,372	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	OAKLAND CEMETERY	$100,385	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CULTURAL AFFAIRS-GENERAL	$104,063	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MAINTENANCE AND CONSERVATION PUBLIC ART	$110,212	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	GROUND & SITE IMPROVEMENTS	$120,400	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MCGHEE TENNIS CENTER PRO	$200,665	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PIEDMONT TENNIS COURT OPERATIONS	$201,746	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHASTAIN PARK TENNIS CENTER OPERATIONS	$240,116	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PROMOTION OF TOURISM	($14,952)	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	HIRSCH, EDWARD H. & SALLY W.	$414	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAYES, EULA KETNER	$242	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BRADY, ALBERT I.	$1,373	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	DRAPER, EMMA MOORE	$4,867	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MORRISON, MARY MARGARET KNAPP	$1,146	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC ML KING RECREATION CENTER	$1,487	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	RICH, DAVID R.	$705	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	MCDONELL, ANNIE	$955	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CITY WIDE PARK FURNITURE & PLAY EQUIP.	$216,911	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SUMMER USER FEES	$656,218	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC PERKERSON RECREATION CENTER	($1,511)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC COLLIER RECREATION CENTER	($232)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	LILIENTHAL, B. L.	$404	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BROWN, JOSEPH E.	$2,200	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	CHISOLM, W. P.	$2,234	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	WOOLEY, DORA V.	$717	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC OAKLAND RECREATION CENTER	$6,056	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	JAZZ FESTIVAL	$88,596	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SWIM ACCOUTREMENTS	$17,649	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	AMATEUR ATHLETIC UNION	$15	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC ADAMSVILLE RECREATION CENTER	($16,181)	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	THIRD WORLD FILM FESTIVAL	$57	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	SCOVILLE, L. W., MRS.	$418	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PARKS, RECREATION & CULTURAL AFF	HAPE, SAMUEL	$1,426	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC CA SCOTT RECREATION CENTER	$4,015	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BROWN, MARY RUTH	$770	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	BITSY GRANT TENNIS CENTER PRO	$177,150	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	FULD, JOSEPH	$558	$0	$0	$0	$0	$0
DEPT OF PARKS, RECREATION & CULTURAL AFF	PRC ROSEL FANN RECREATION CENTER	($14,695)	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	SMOKE DETECTORS PROGRAM	$24	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	NEIGHBORHOOD DEPUTIES PROGRAM	$365	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	LIVEABLE COMMUNITIES INITIATIVE (LCI)	$460	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	IMPROVEMENT BUILDING PERMIT PROJECT	$686	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	HOUSING REHAB/SENIORS & LOW INCOME INDIV	$1,986	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	RECOVERING SUBSTANCE ABUSERS' PROGRAM	$2,488	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COCA-COLA STREET PURCHASE	$2,492	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ATLANTA PLANNING ADVISORY BD 00-R-0329	$3,019	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DISTRICT 9 SPECIAL PROJS:NW ATL. FRWK.	$10,748	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DISTRICT 12:SENIOR REHAB. PROJECTS	$19,933	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	AWDA'S CYBER CENTER	$22,443	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 5 SIDEWALK WAIVER	$23,990	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	WEST END MARTA OPERATING TRANSFER	$24,916	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 11 SIDEWALK WAIVER	$50,487	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DEPT OF PLANNING & COMMUNITY DEVELOPMENT	($2,168,393)	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	ATLANTIC STATION WKFORCE DEV PARTNERSHIP	($190,320)	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 8 SIDEWALK WAIVER	($42,175)	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	EDU. OUTREACH/TREE REMOVAL	($19,901)	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 12 SIDEWALK WAIVER	$57,684	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	USER FEE	$86,194	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 7 SIDEWALK WAIVER	$132,361	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	MAYOR'S YOUTH PROGRAM	$196,283	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	EDGEWOOD GREENSPACE ACQUISITION	$199,325	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TREE REMOVAL PROTECTION	$8,363,193	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	PEDESTRIAN SAFETY CAMPAIN	$2,875	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	DEPARTMENT OF PROCUREMENT	($395)	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	INT'L RELATIONS AND BUSINESS DEVELOPMENT	$68	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 10 SIDEWALK WAIVER	$3,787	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	BUS SHELTER	($49,334)	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	STREETSCAPE IMPROV. & MAINTENANCE PROG.	$514,540	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 1 SIDEWALK WAIVER	$35,671	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	COUNCIL DISTRICT 9 SIDEWALK WAIVER	$96,281	$0	$0	$0	$0	$0
DEPT OF PLANNING & COMMUNITY DEVELOPMENT	TECHNOLOGY SURCHARGE	$207,744	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA SISTERS CITIES COMMISSION-2001	$1,688	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Donantion meters for homeless initiative	$1,955	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MEMORIAL SVC-MAYNARD JACKSON JR.	$2,370	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	BIGSBY FAMILY DONATIONS	$2,380	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	DREAM JAMBOREE	$3,058	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MKTG & COMM.,SPECIAL EVENTS & CEREMONIES	$4,370	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	INTERNATIONAL EVENTS	$5,441	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA SESQUICENTENNIAL	$5,591	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CENSUS OUTREACH EFFORTS	$7,059	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
EXECUTIVE OFFICES	M-NET	$12,437	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HUMAN SERVICES RESOURCE BANK	$14,549	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	HURRICANE KATRINA RELIEF FUND	$18,178	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CHARTER REVIEW COMMISSION	$19,356	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	OLDER ATLANTAN'S MONTH (02-O-0846)	($180,917)	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MARTA/TIGER DISCRETIONARY GRANT APPLICAT	($34,209)	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	DOWNTOWN DAY LABOR CENTER, CD-162	$50	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA DAY CARE PROGRAM	$65	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MAYOR'S TASK FORCE-SR. CITIZENS	$187	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATL RELIG MOBIL AGAINST CRIME (ARMAC)	$459	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	LEGISLATIVE RECEPTION	$566	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	COMMUNITY RELATIONS COMMISSION	$632	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	GMA FIFTH DISTRICT MEETING	$878	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	ATLANTA-CARIBBEAN TRADE CONF.	$999	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CITY OF ATLANTA PROCESS, REVIEW & DESIGN	$122,829	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	J.C. BIRDINE NEIGHBORHOOD CENTER	$191,087	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	DUNBAR NEIGHBORHOOD CENTER	$200,177	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	Electronic Legislative Management System (ELMS)	$257,709	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	CENTERS OF HOPE	$288,269	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	GEORGIA HILL NEIGHBORHOOD CENTER	$304,849	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MUNICICPAL MARKET PARKING, CD-75	$26,760	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	MAYOR'S SCHOLAR PROGRAM	$936	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	1992-1994 WEED AND SEED PROGRAM	$3,818	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	NATIONAL BLACK CAUCUS-LEO (2008 CONF.)	$11,839	$0	$0	$0	$0	$0
EXECUTIVE OFFICES	COMM. TECH. INITIATIVE	($296)	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	VICTIM AND WITNESS PROGRAM	$642	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	VICTIM & WITNESS PENALTY, COUNTY (5%)	$12,855	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	ATLANTA COMMUNITY COURT FOUNDATION	$23,289	$0	$0	$0	$0	$0

DEPARTMENT	PROJECT NAME	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FUTURE
JUDICIAL AGENCIES	VICTIM & WITNESS PENALTY, MC	$57,136	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	VICTIM & WITNESS PENALTY, TC	$388,438	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	HON. JUDGE L. A. JACKSON, SR. CENTER	$229	$0	$0	$0	$0	$0
JUDICIAL AGENCIES	STATE OF GA-BRAIN AND SPINAL INJURY	($34,401)	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	'94 FLOOD VICTIMS RELIEF FUND	$3,644	$0	$0	$0	$0	$0
NON-DEPARTMENTAL	ELECTED OFFICIAL COMPENSATION COMMISSION	$14,214	$0	$0	$0	$0	$0
Total		$42,280,382	$0	$0	$0	$0	$0

7

DEBT MANAGEMENT

DEBT OVERVIEW

MUNICIPAL BOND RATINGS

GENERAL FUND

DEPARTMENT OF AVIATION

DEPARTMENT OF WATERSHED MANAGEMENT

GENERAL OBLIGATION (GO)

TAX ALLOCATION DISTRICTS (TADS)

LEGAL DEBT LIMITS

ADOPTED BUDGET
FY 2013


RESURGENS
1847
1865
ATLANTA GA

DEBT OVERVIEW

The City of Atlanta, Department of Finance is tasked with the responsibility of executing sound financial management practices to address the ongoing needs and functions of the City, as governed by the Mayor and City Council members. The Office of Debt & Investments operates under the umbrella of the Department of Finance and is primarily responsible for the management of the City's cash, investment and debt portfolio functions. Specifically, where debt management is concerned, the office:

- Assists in the administration of the City's bond programs through the planning and coordination of bond sales and is a key contributor to strategic planning for debt structuring and issuance, and ongoing portfolio management
- Makes recommendations that identify long term financing instruments: general obligation bonds, revenue bonds, obligations issued through state level authorities, and other obligations including lease purchase agreements and appropriation backed securities such as Certificates of Participations (COPS)
- Leads in the development of debt policies, capital improvement plans and debt capacity studies
- Manages outside consultants and agencies, including financial advisors, investment bankers, bond counsel and ratings agencies
- Apprises City of Atlanta leadership of debt position and transactions which includes members of the Administration and City Council, as required

This document provides an overview of the City's debt management program under the purview of the Office of Debt and Investments as well as outlines the methodology of the office's debt management practices.

DEBT MANAGEMENT OBJECTIVES

- Maintain cost-effective access to the capital markets through prudent policies
- Maintain moderate debt and debt service payments with effective planning and coordination with the City's departments
- Meet significant capital demands through debt financing and alternative financing mechanisms
- Define the acceptable parameters and structure for each type of debt, and;
- Achieve and maintain the highest possible credit ratings within the context of the City's capital needs and financing capabilities

MUNICIPAL BOND RATINGS

CITY OF ATLANTA			
BONDS TYPE	**CREDIT RATING[1]**		
	Moody's	**Standard & Poor's**	**Fitch**
General Obligation Bonds *Underlying Rating*	Aa2	A	--
Water and Wastewater Revenue Bonds *Underlying Rating*	A1	A	A
Hartsfield Atlanta International Airport Revenue Bonds - Senior Lien / GARBs *Underlying Rating*	A1	A+	A+
Hartsfield Atlanta International Airport Revenue Bonds - GARBs/PFC *Underlying Rating*	A1	A	A
Atlanta Development Authority *Underlying Rating*	A2	A	--
Downtown Development Authority *Underlying Rating*	Aa2	A	--
Solid Waste Management Authority *Underlying Rating*	Aa2	A	--
Atlanta Fulton County Recreation Authority *Underlying Rating*	Aa2	A	--
Atlanta Urban Residential Finance Authority *Underlying Rating*	Aa2	A	--
Tax Allocation Districts *Underlying Rating*	Baa3	BBB	--

[1] As of 3/31/2012

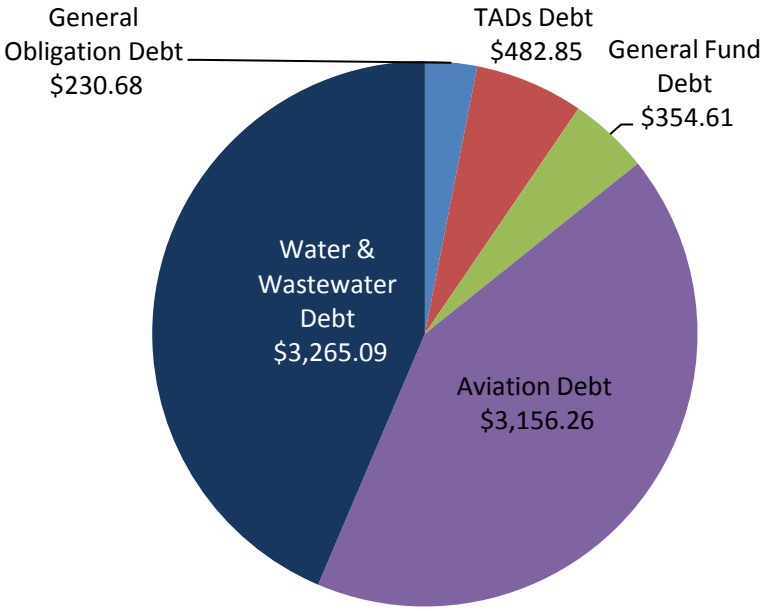
CITY OF ATLANTA – TOTAL OUTSTANDING DEBT

At the start of fiscal year 2013, the City of Atlanta's debt outstanding will be $7.5 billion as of July 1, 2012.

Total debt will consist of $1.1 billion in General Obligation and other debt (General Fund, TAD and General Fund); $3.2 billion in Aviation Revenue Bonds; and $3.3 billion in Water and Wastewater Revenue Bonds and other obligations.

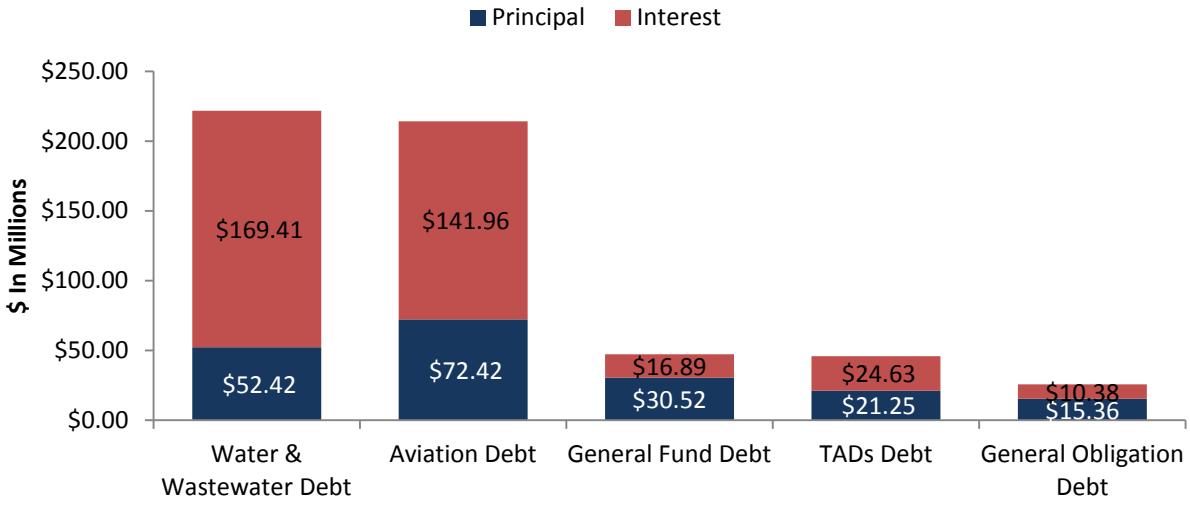
During fiscal year 2013, the City will pay approximately $555.2 million in principal and interest on outstanding debt.

Overall, the City continues to generate enough revenues to cover its operating costs and make all of its outstanding debt obligation payments.

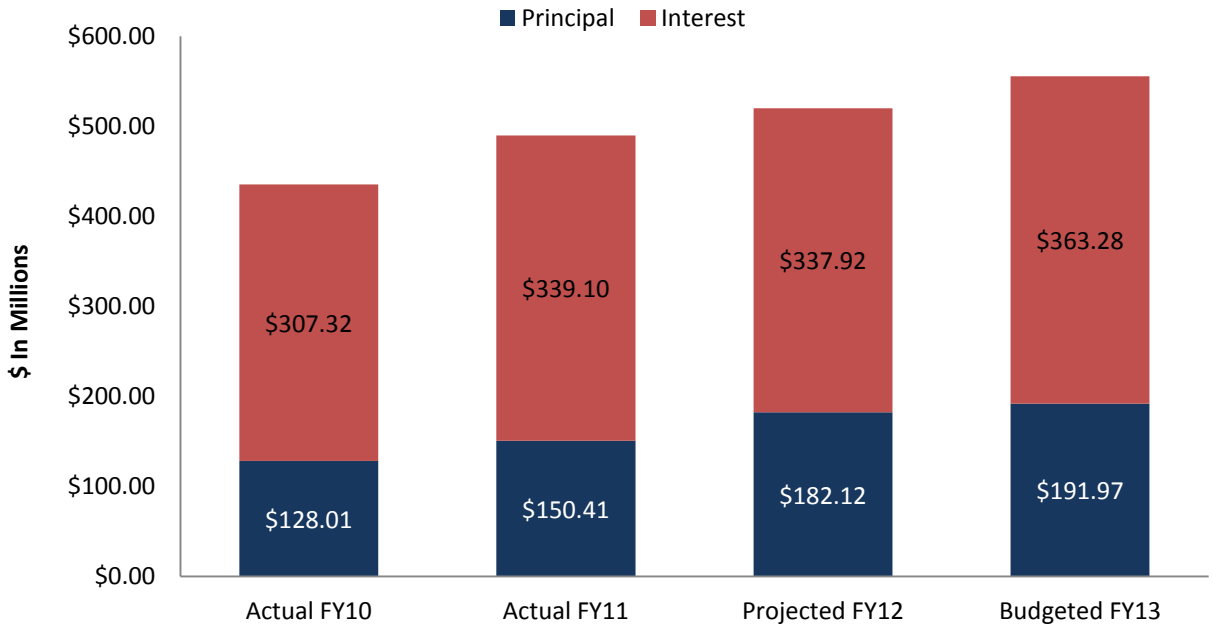


FY13 PRINCIPAL AND INTEREST PAYMENTS (BY CATEGORY)

At the start of fiscal year 2013, the City's long term debt balance will be $7.5 billion. The City will use $555.2 million in revenues and receipts to service its debt obligations.



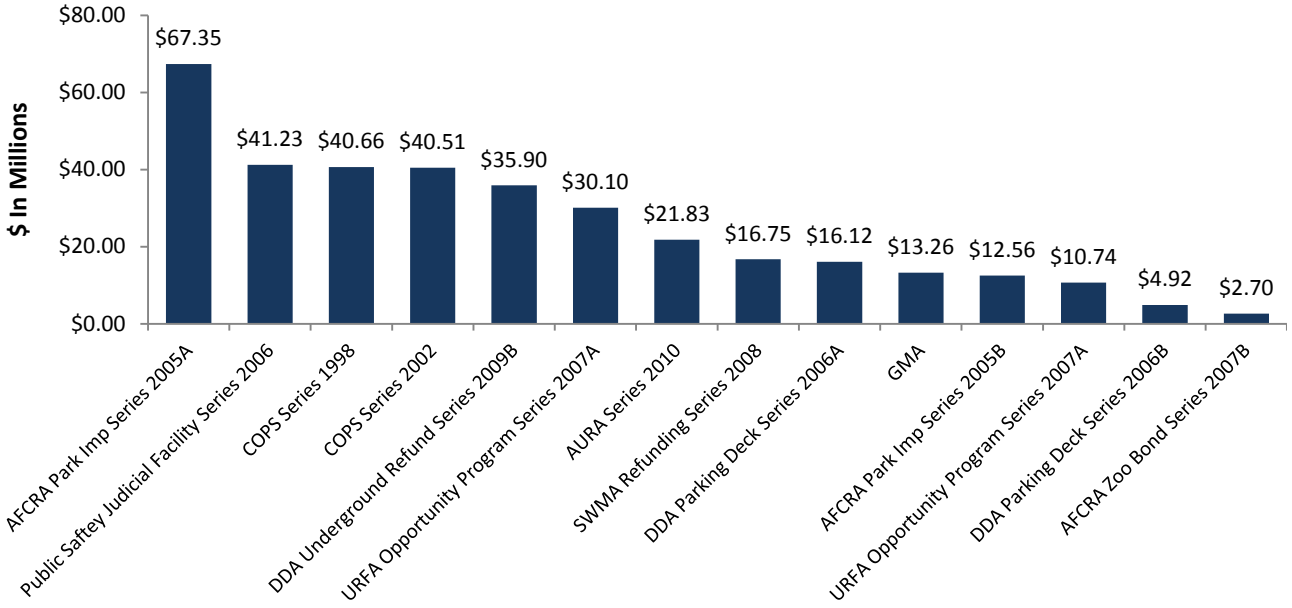
It is expected that in fiscal year 2013, the City will spend approximately $555.2 million to service the outstanding long-term debt obligations of the City. $192.0 million will be spent on principal and $363.3 million on interest.



GENERAL FUND

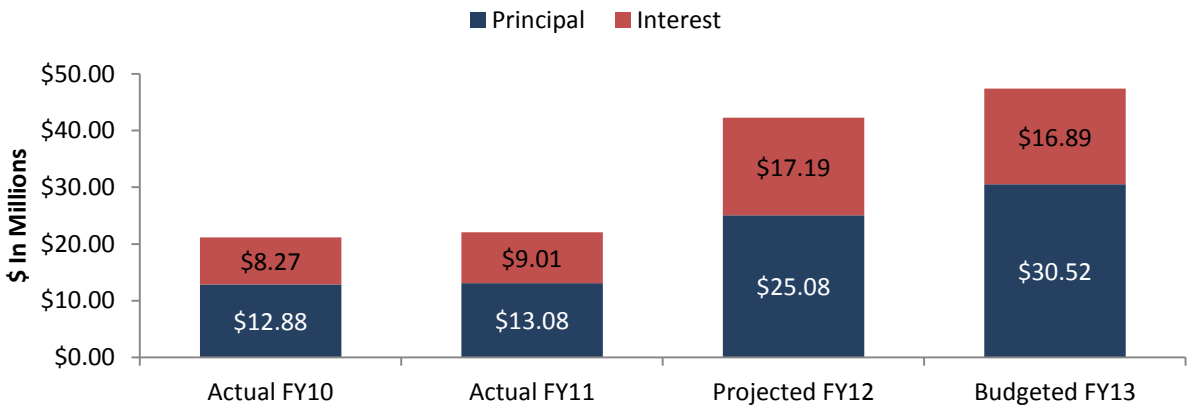
GENERAL FUND – TOTAL OUTSTANDING DEBT (JULY 1, 2012)

The General Fund debt obligation of the City consists of various bonds issued for various purposes. For the fiscal year 2013, $354.6 million will be outstanding.



PRINCIPAL AND INTEREST PAYMENTS (FY2010 – FY2013)

During fiscal year 2012, the City will make approximately $47.4 million to service outstanding General Fund obligations of the City. $30.5 million will be spent on principal and $16.9 million on interest payments.

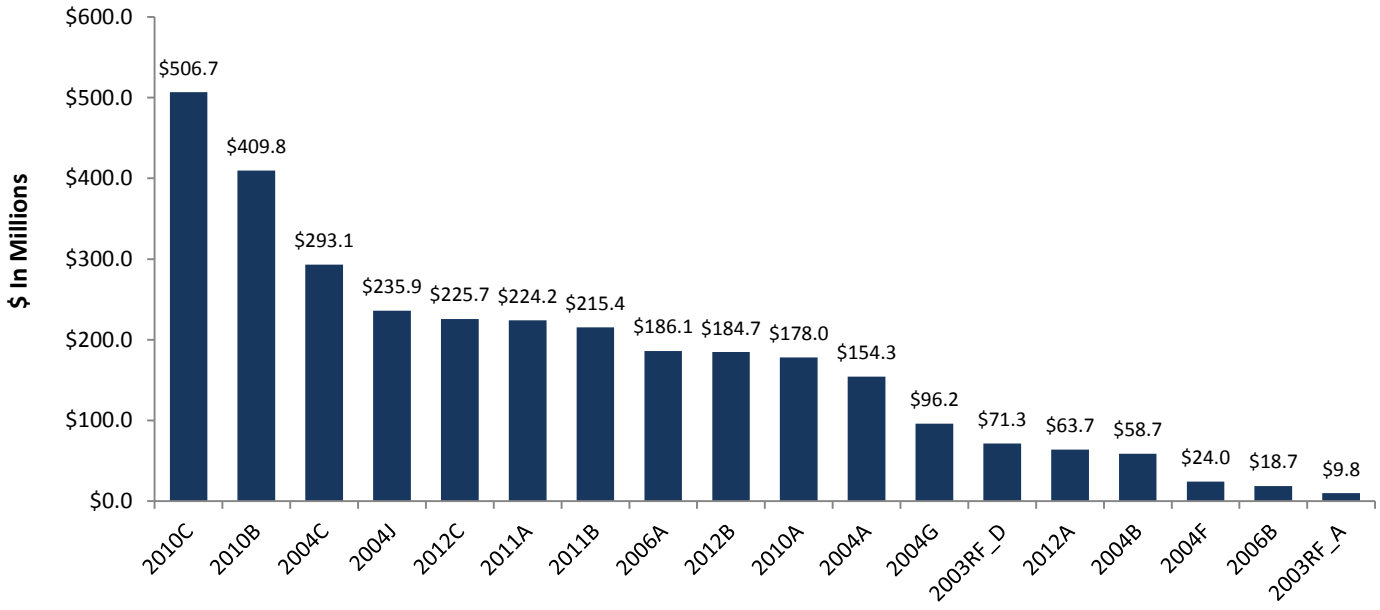


DEPARTMENT OF AVIATION

DEPARTMENT OF AVIATION – TOTAL OUTSTANDING DEBT (JULY 1, 2012)

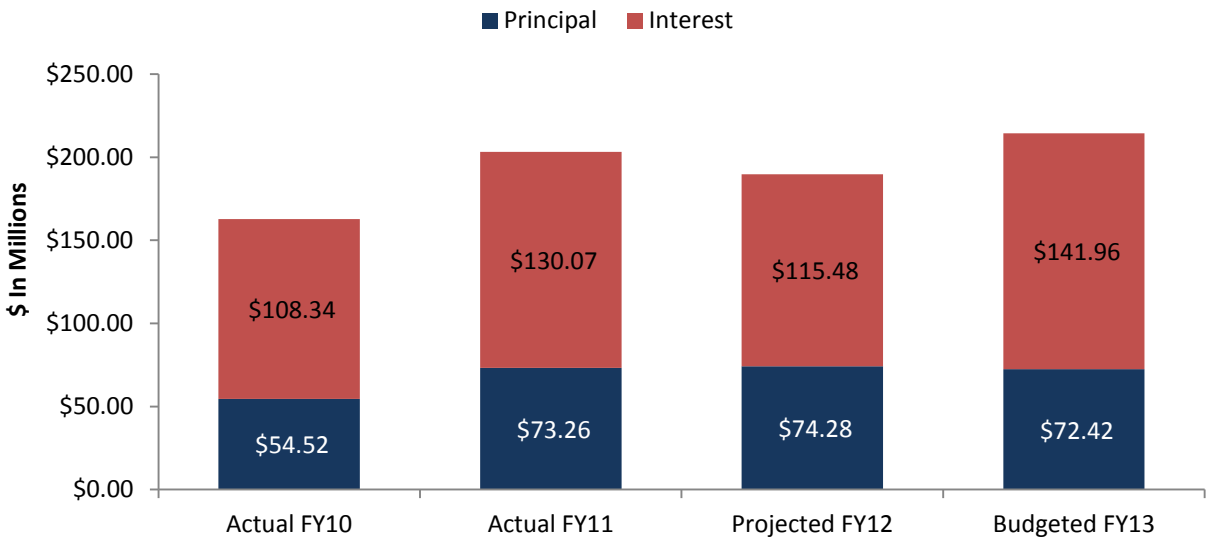
The City of Atlanta is one of 4 cities in the nation that owns and operates a World Class International airport. To maintain its position, the City issues bonds for ongoing capital improvement projects which are pledged against its operating revenues and have equal lien parity. Revenues pledged against the bonds issued are General Airport Revenue Bonds (GARBs), Passenger Facility Charges (PFCs) or Customer Facility Charges (CFCs).

For fiscal year 2013, the Department of Aviation is expected to have $3,156.3 billion in outstanding long term debt that consisted of GARBs, PFCs and CFCs. These bonds were issued as Senior Lien or Subordinate Lien Debt with Alternative Minimum Tax (AMT) and or Non-Alternative Minimum Tax (Non-AMT) treatment.



PRINCIPAL AND INTEREST PAYMENTS (FY2010 – FY2013)

During fiscal year 2012, the City will spend approximately $214.4 million to service outstanding General Airport Revenue Senior Lien bonds. $72.4 million will be spent on principal and $142.0 million on interest payments.

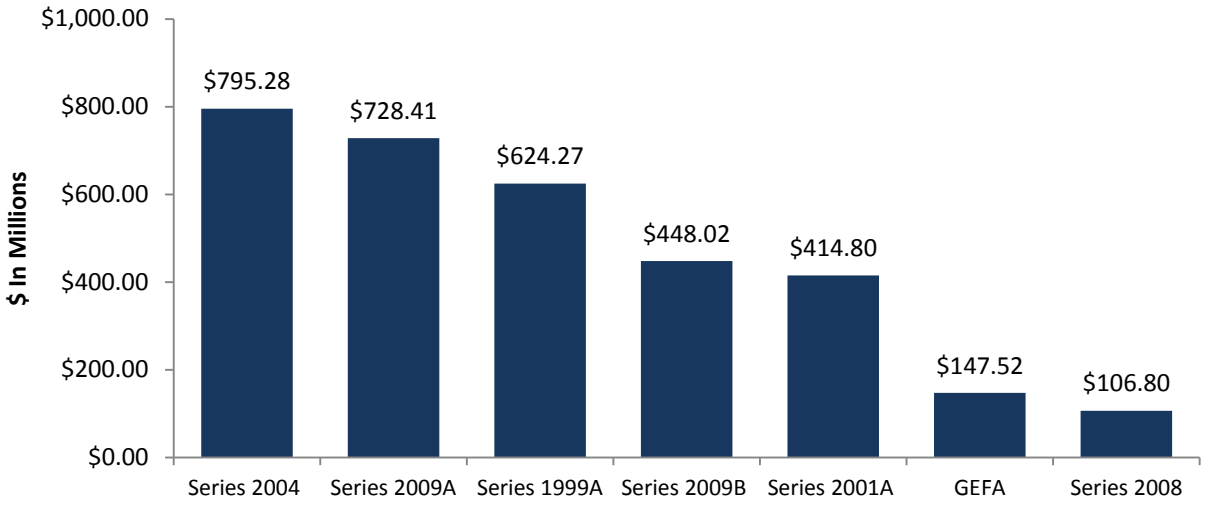


DEPARTMENT OF WATERSHED MANAGEMENT

DEPARTMENT OF WATERSHED MANAGEMENT - TOTAL OUTSTANDING DEBT (JULY 1, 2012)

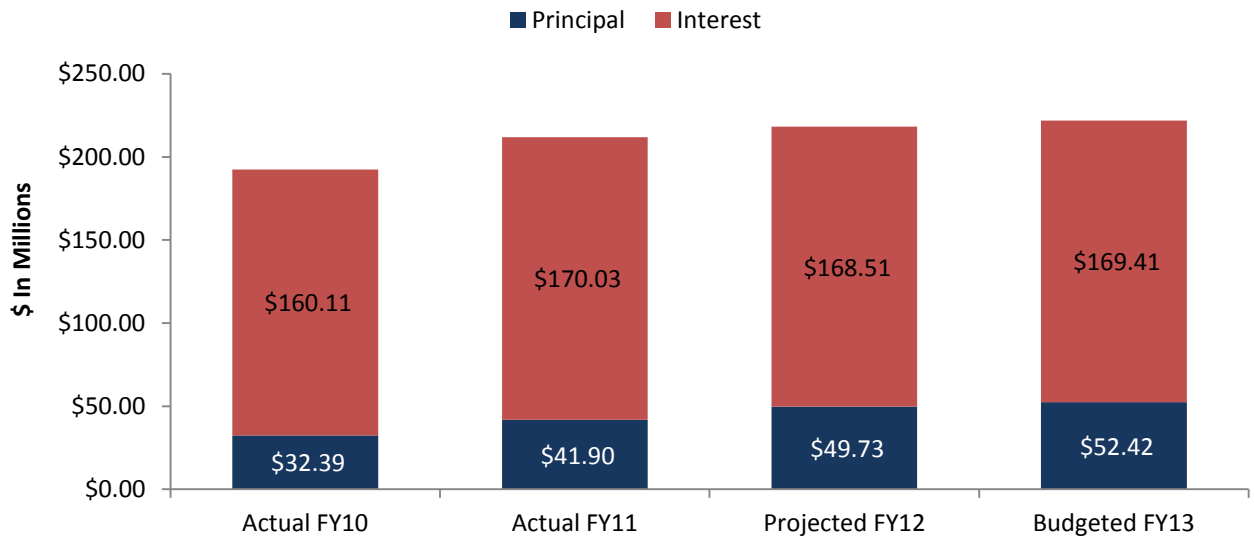
The Department of Watershed Management is responsible for operating and maintaining the City's Water and Wastewater system in compliance with federal and state regulations. The department has issued long-term bonds and state revolving loans to provide funding for its capital improvement projects. The bonds and loans issued are pledged against the revenues generated by the system.

For fiscal year 2013, the department's outstanding debt will be $3,265.1 billion of long-term debt outstanding which consists of $3,117.6 billion of senior lien debt and $147.5 million of subordinate lien debt (GEFA).



PRINCIPAL AND INTEREST PAYMENTS (FY2010 – FY2013)

During fiscal year 2013, the City will pay approximately $221.8 million to service the Department of Watershed Management's current outstanding debt. $52.4 million will be spent on principal and $169.4 million on interest payments.



GENERAL OBLIGATION

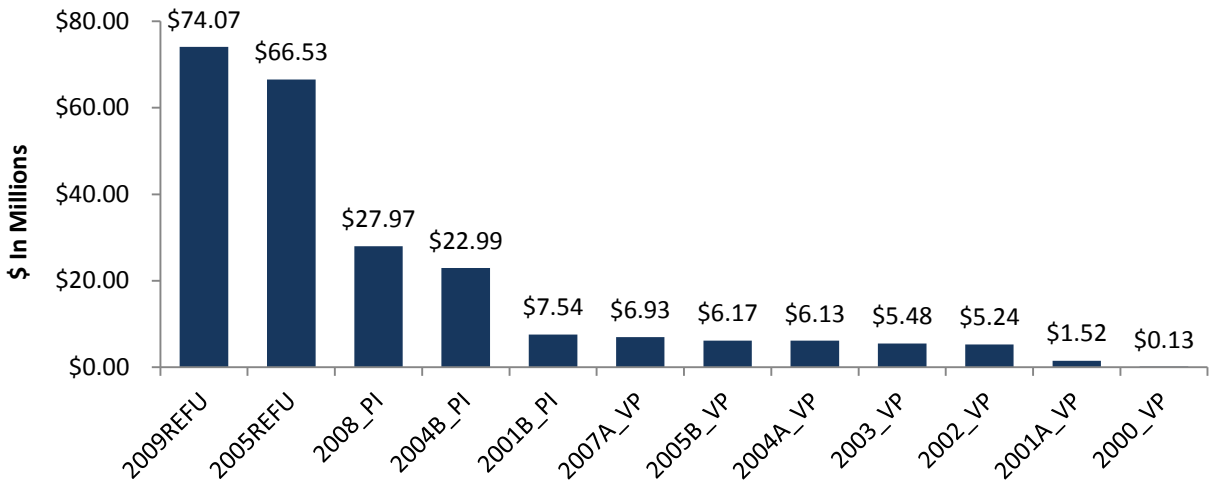
GENERAL OBLIGATION - TOTAL OUTSTANDING DEBT (JULY 1, 2012)

As needed, the City issues $8.0 million General Obligation bonds to fund capital improvement projects that enhance the quality of life of its taxpayers. Uses are appropriated in the following manner:

- $4.0 towards acquiring site and constructing/equipping new municipal buildings and related facilities
- $4.0 towards renovating, improving, adding to, and equipping existing school buildings and facilities, or acquiring, constructing, and equipping new school buildings and facilities.

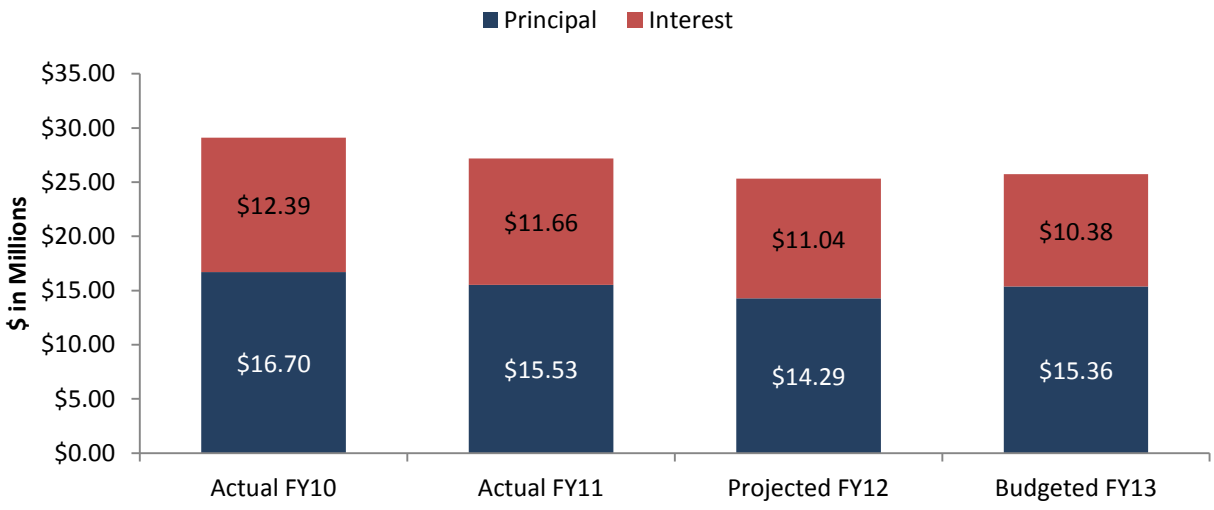
The City's General Obligation Public Improvement bonds are used for sidewalk design and construction throughout the City, including sidewalk installations in various public housing developments and for streetscape and intersection improvements throughout the City.

At the beginning of fiscal year 2013, the City is budgeted to have twelve (12) General Obligation debt outstanding totaling $230.7 million.



PRINCIPAL AND INTEREST PAYMENTS (FY2010 – FY2013)

During fiscal year 2012, the City will make approximately $25.7 million to service outstanding General Obligation debt. $15.3 million will be spent on principal and $10.4 million on interest payments.

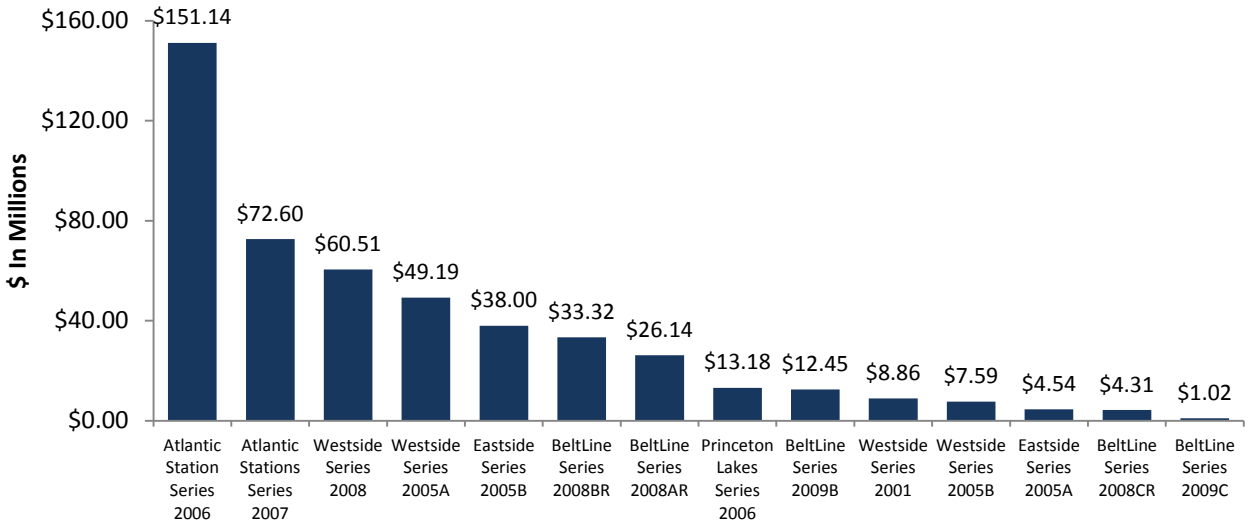


TAX ALLOCATION DISTRICTS (TADS)

TADs - TOTAL OUTSTANDING DEBT (JULY 1, 2012)

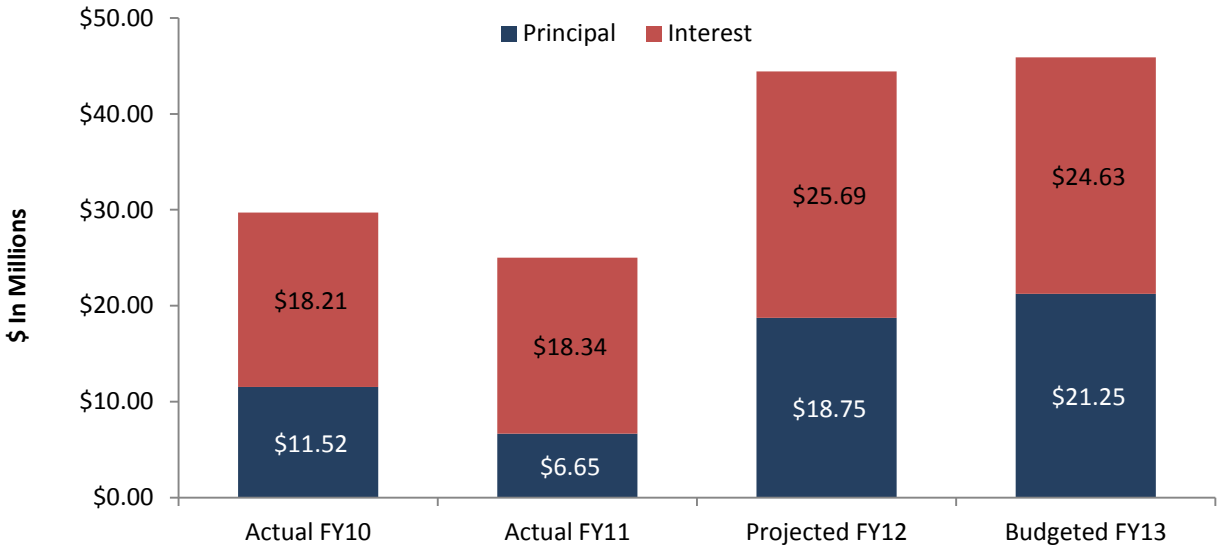
The City has issued bonds to fund various Capital Improvement Projects (CIP) in specially designated tax districts; these bond issuances are deemed as conduit debt obligations of the City. Tax receipts from the designated districts are used to make annual debt service payments when due.

For fiscal year 2013, the City will have fourteen (14) TAD bonds outstanding with a total value of $482.9 million.



PRINCIPAL AND INTEREST PAYMENTS (FY2010 – FY2013)

During fiscal year 2013, the City will make approximately $45.9 million to service the TAD obligations of the City. $21.3 million will be spent on principal and $24.6 million on interest payments.



LEGAL DEBT LIMIT

LEGAL DEBT LIMIT

According to the State Constitution: Article IX, Section V, Paragraph 1

The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10 percent of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law.

As of June 30th 2012 the City has a legal debt limit in the amount of **$2,123,518,460.40**

Assessed Value	**23,541,984,604.00**
Debt Limit Calculation:	
Legal limit (10% of Assessed Value)	**2,354,198,460.40**
Less Outstanding General Obligation Bonded Debt	**230,680,000.00**
	$ 2,123,518,460.40

Source: DeKalb & Fulton County Bond Digest

APPENDIX

BUDGET CALENDAR

FINANCIAL POLICIES

FIVE YEAR PLAN SUMMARY

GLOSSARY

ACKNOWLEDGMENTS

ADOPTED BUDGET
FY 2013


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ADOPTED BUDGET CALENDAR

The following calendar is a listing of the deadlines for the property tax certification process. Some deadlines are not statutory, but reflect best practice. Dates are subject to change.

	DESCRIPTION	DATE	RESPONSIBILITY
1.	5 Year Financial Plan- Presentation	February 23-24	DOF
2.	**FINANCE/EXECUTIVE COMMITTEE MEETING -** • Amend Financial Projections • Amend/Adopt 5-Year Financial Plan	February 29	DOF
3.	**FINANCE/EXECUTIVE COMMITTEE MEETING -** • Amend/Adopt 5-Year Financial Plan • Adopt Resolution Authorizing Publication of Notice for Tax Rates	March 5	City Council
4.	Budget Kickoff/Training – Training/Instructions, Templates, and Timeline provided	March 6	DOF/DHR
5.	**Departments Develop Proposed FY13 Budget in Budget Tool**	**March 6- 16**	**Departments**
6.	**FINANCE/EXECUTIVE COMMITTEE MEETING** • FY13 Budget Ordinance- introduced as 1st Read • Revenue Package Items Legislation introduced as 1st Read	March 28	City Council
7.	Target Scenarios Finalized	March 30	Executive Offices
8.	**Departments Validate Approved FY13 Budget Actions in Budget Tool**	**April 2-3**	**Departments**
9.	**Departments Modify FY13 Budget in Budget Tool**	**April 4-6**	**Departments**
10.	Draft of Proposed Budget Book to Mayor, COO, CFO	April 16	DOF

	DESCRIPTION	DATE	RESPONSIBILITY
11.	Mayor, COO, and CFO Review of Proposed Budget Book Complete/Actions to Finalize Budget Defined	April 17	Executive Offices
12.	Proposed Budget Book Finalized and Delivered	April 27	DOF
13.	**FINANCE/EXECUTIVE COMMITTEE MEETING -** • FY2013 Budget Ordinance discussed and amended 2nd Read • Revenue Package Items Legislation 2nd Read • Public Hearing for Revenue Legislation (if needed)	**May 2**	**City Council**
14.	BUDGET OVERVIEW – DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS • Fiscal Condition of the City • Budget Development Process • Non-Departmental • Trust Funds; Debt Service; Internal Service Fund; Cash Pool; Grants & Investments; Bond Fund; Non-Departmental Capitol Fund	May 3	DOF
15.	**FULL COUNCIL MEETING** • Adoption of Resolution to Appoint Budget Commission Member • FY2013 Budget Ordinance discussed and amended 2nd Read - Held • Revenue Package Items Legislation 2nd Read - Held	**May 7**	**City Council**
16.	BUDGET OVERVIEW – DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS • Bureau of Buildings	**May 8**	Executive Offices Chiefs/Commissioners

DESCRIPTION	DATE	RESPONSIBILITY
• Civic Center • Solid Waste Services • Parks, Recreation and Cultural Affairs • Department of Fire/Rescue		
17. DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS • Department of Public Works • Department of Police • Unions (AFSCME, PACE, IAFF, IBPO, Southern States, PBA, Inc)	May 9	City Council
18. DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS • Citizen Review Board • Board of Ethics • Internal Auditor • Invest Atlanta • Judicial Agencies • Executive Offices • City Council • **BUDGET PUBLIC HEARING** City Council Chambers	May 10	Executive Offices Chiefs/Commissioners
19. FINANCE/EXECUTIVE COMMITTEE MEETING **-** • FY 2013 Personnel Ordinance discussed and amended by FEC Committee (HR) • Other HR related legislation if applicable • Property Tax Rate Ordinance discussed and adopted by Finance/Executive Committee • Public Hearing for Revenue Fee Legislation *(if needed)*	May 16	City Council
20. DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS	May 17	

DESCRIPTION	DATE	RESPONSIBILITY
• Department of Finance • Department of Human Resources • Department of Law • Department of Information Technology • Department of Watershed Management • **Public Hearing for Tax Millage Rate-***Per Published Notice***-**City Council Chambers		
21. DEPARTMENT BUDGET BRIEFING – COUNCIL CHAMBERS • Department of Corrections • Department of Procurement • Department of Planning and Community Development • **Interactive Community Budget Session** • Department of Aviation	May 23	Executive Offices Chiefs/Commissioners
22. SPECIAL CALLED COUNCIL MEETING • Amend Budget • Public Hearing for Tax Millage Rate (Per Published Notices-Morning) • Public Hearing for Tax Millage Rate (Per Published Notices-Evening)	May 24	City Council
23. FINANCE/EXECUTIVE COMMITTEE MEETING - • FY2013 Personnel Ordinance discussed and adopted by Finance/Executive Committee – forwarded to City Council • Other HR related legislation, if	May 30	**City Council**

DESCRIPTION	DATE	RESPONSIBILITY
applicable forwarded to City Council. • Property Tax Rate ordinance discussed and adopted and forwarded to City Council FY2013 Budget Ordinance discussed, adopted and forwarded to City Council		
24. Budget Commission Meets to Approve FY2013 Anticipations **FULL COUNCIL MEETING** • FY2013 Budget Adopted by Council • Adoption of Revenue/Fee/Budget legislation • Adoption of Property Tax Ordinance • Adoption of FY13 personnel ordinance • Adoption of other HR related legislation, if applicable.	**June 18**	**Budget Commission** **City Council**
25. Mayor Reed Approves/Vetoes Adopted Ordinances • **Property Tax Rate Ordinance** • **FY13 Budget Ordinance** • **Personnel Ordinance** • **HR-related legislation**	**June 19-28**	**Mayor Reed** **Executive Offices**


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FINANCIAL POLICIES

The City of Atlanta is a municipal corporation governed by the Mayor and the City Council. The accounting principles of the City of Atlanta, Georgia (the "City"), conform to generally accepted accounting principles ("GAAP") applicable to governmental entities. The Government Accounting Standards Board ("GASB") is the accepted standards setting body for establishing governmental accounting and financial reporting principles. The significant financial policies of the City are described below.

Accounting, Auditing and Financial Reporting Policies

The City will produce Annual Financial Reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board. An independent audit is performed annually. In addition, the City continues to maintain a strong internal audit capability.

The accounting and financial reporting treatment applied to a fund is determined by its measurements focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus (also known as the spending measurement focus). With this measurement focus, general only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds and pension trust funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total assets) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net total assets. The accrual basis of accounting is utilized by proprietary fund types. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

The modified accrual basis of accounting is used by all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers revenues as available if they are collected within 45 days after year-end. All revenues are considered susceptible to accrual except revenues from licenses and permits, fines, forfeitures and penalties because they are generally not measurable until received in cash.

The City also reports deferred revenue on its combined balance sheet. Deferred revenues arise when a potential accrued basis revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them, such as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (a) principal and interest on general long-term debt, which is recognized when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year, and (b) accumulated unpaid vacation pay, compensatory pay, accrued workers' compensation, and

arbitrage rebate which are recognized in the governmental funds only to the extent they will be paid from available expendable financial resources. Those liabilities that are not to be paid from current resources are recorded in the General Long-Term Obligations Account Group.

The City adopted GASB Statement No. 20, "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting," in 1994 and elected to follow GASB standards.

Financial Management Policies

Ordinance Adopted February, 1987

WHEREAS, the City of Atlanta financial standing and reputation has been and continues to be excellent; and

WHEREAS, this successful financial management excellence has been achieved despite the absence of formal, adopted City financial management policies; and

WHEREAS, as the City continues to face even more complex financial conditions, it becomes more appropriate for format, City policies governing financial management to be adopted:

THEREFORE, BE AND IT IS HEREBY ORDAINED BY THE COUNCIL OF THE CITY OF ATLANTA, GEORGIA, as follows:

SECTION 1: That the following Financial Management Policies be and are hereby adopted to guide certain aspects of the financial management of the City of Atlanta:

The operating budget shall be developed with a sharp focus on long-term solvency. Long-term financial commitments to continuing outlays shall be avoided unless sustained revenue growth is assured (or) official actions taken to increase existing revenues or authorize new ones sufficient to maintain the commitment.

Current expenditures shall in all cases be supported by current revenues, and debt shall not be used for current expenses.

Non-recurring revenue and resources shall not be used to finance continuing operations.

Each enterprise operation of the City shall maintain revenues which support the full (direct and indirect) cost of the individual operation.

Operating fund balance shall be maintained at levels sufficient to absorb unpredictable revenue shortfalls and to ensure desired cash flow levels. If fund balances are truly "surplus", they should be committed first to capital needs. With regard to the General Fund, cash balances available at year-end shall, in combination with new revenues, be sufficient to preclude any requirement for short-term debt to sustain City operations.

The City shall establish and maintain a high level of accounting practice. Accounting systems and standards shall conform to General Accepted Accounting Principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB).

An annual audit shall be performed by an independent public accounting firm with the subsequent issue of a Comprehensive Annual Financial Report (CAFR) that includes audited general purpose financial statements and audited individual fund statements with both introductory and statistical sections, by the end of the sixth month after the close of the fiscal year. The Report shall be prepared in conformity with Generally Accepted Accounting Principles (GAAP) for governments.

Full disclosure shall be provided in the Comprehensive Annual Financial Report and bond representations.

Financial systems shall be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

The City shall develop capital budgets and capital programs that facilitate advance planning for capital purposes. All capital expenditure commitments shall be made with the full knowledge of current and future operating requirements necessary to accompany the capital expenditure. Official commitment to fund necessary operating requirements must precede the commitment of capital funding.

Capital plans shall include replacement schedules that anticipate the inevitable aging and

obsolescence of facilities and equipment. These depreciable assets should be financed through internal funds whenever feasible.

Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project.

Competitive sales should be used to market debt whenever feasible. In negotiated underwritings, procedures should be implemented to ensure that underwriter profits are reasonable and that costs to the public are minimized.

All funds not immediately required for expenditure shall be invested by the Commissioner of Finance prudently in those securities authorized by State statutes and the City Code.

The security of public deposits and investments shall be assumed through such measures as proper collateralization, credit analysis, and professional evaluation of the risk-return relationship.

Revenues and expenditures shall be projected annually for at least three years beyond the current fiscal year.

The City's overall revenue structure shall be reviewed periodically to determine its stability, equity, efficiency, and capacity to finance future operations. Where possible under Federal and State statutes, the City of Atlanta shall strive to diversify its sources of revenue so as not to be solely dependent on any one revenue source.

User charges shall be utilized whenever practical, especially if a particular service can be directly identified as benefiting one individual or entity.

All retirement systems will be financed in a manner to systematically fund liabilities. The City shall assure that sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period.

SECTION 2: That these Financial Management Policies shall become effective upon adoption by the Council and approval by the Mayor or through action of law, and shall remain in effect until amended or specifically repealed.

SECTION 3: That all ordinances and parts of ordinances in conflict herewith be and are hereby repealed.


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FIVE-YEAR PLAN SUMMARY

Adopted BUDGET
FY2013


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- REVENUE OVERVIEW
- EXPENSE OVERVIEW
- FUND BALANCE OVERVIEW
- DEFICIT FUND BALANCES AND OTHER PAYMENTS
- DEBT OVERVIEW
- RECOMMENDATIONS

INTRODUCTION

During FY2012, Mayor Kasim Reed provided his commitment to the following initiatives:

- Public Safety
  - The five year plan includes funding for hiring 41 additional officers totaling $1.3MM ($1.6MM including associated operating supplies). These additional officers will increase the police force to 2,000 officers.
- Fiscal Stability
  - The baseline financial plan includes progress on eliminating the deficit positions and cash pool borrowing. The baseline financial plan includes a funding source to repay the City's General Fund water obligations per the terms of the memoranda of understanding.
- Youth Development
  - All recreation centers and pools are open. A recurring funding amount ($3.7MM) is included in the five year plan to fund programming for City of Atlanta's youth and transform a number of the recreation centers to Centers of Hope.
- Economic Development
  - Investment in FY2013 of $1.1MM to Invest Atlanta's programs and initiatives that focus on developing and fostering public-private partnerships to accelerate job creation/economic growth, neighborhood revitalization/investment and innovation/ entrepreneurship.
- Customer Service & Excellence
  - Several positions that, based on the new structure, would require an increase in salary in order to move the employee to the minimum of the new pay grade. The funding that was set aside in reserves is included in the five year plan, which can be used to address other employee compensation enhancements.

REVENUE SUMMARY:

- Economic Outlook
  - Projects revenues conservatively based on slow economic recovery
  - Funds current service levels based on FY12 budget

- Revenue Forecast Summary
  - FY2013 General Fund Revenue Forecast
    - is based on continued property tax digest decline
    - assumes a higher sales tax allocation for six months of FY2013
  - Identifies Revenue Opportunities

REVENUE OVERVIEW

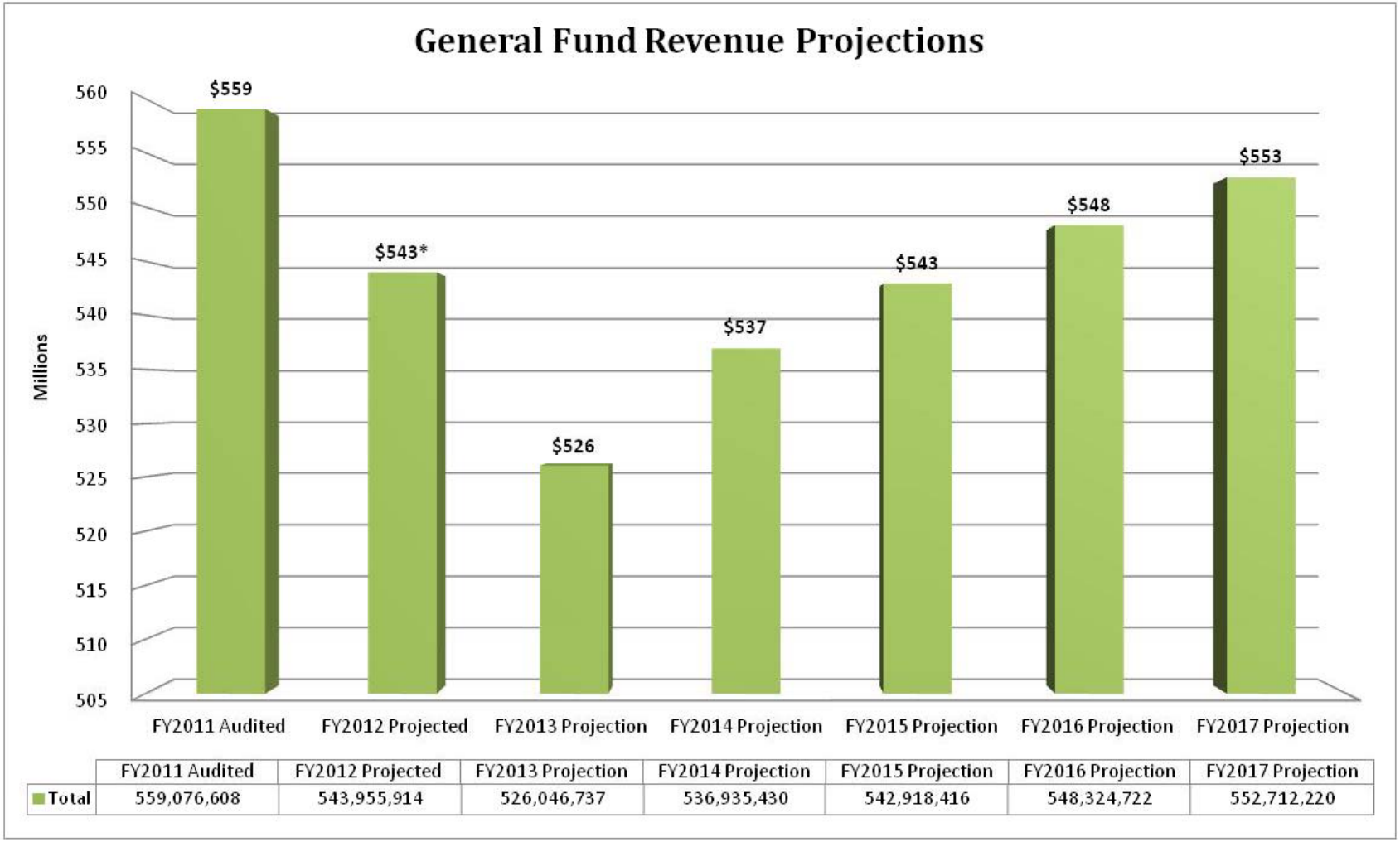
GENERAL FUND REVENUE ASSUMPTIONS:

- Property tax digest successive years of declines includes FY2013 projected tax digest decline ranging up to 5% due to negative reassessments.
- Continued impact of SB 346 and overall weakness in residential and commercial parcels; 1% beginning 2015 are incorporated in forecast assumptions. 96% collection rate factor.
- Dollar value of one mill continues to decline from $20.5 million to $16.8 Million in FY 2012. The City has elected not to adjust the millage rate to accommodate the continued decline.
- Sales tax forecast assumption ranges from low of .5% to 1.5% per annum. Re-negotiated sales tax allocation is factored in for six months of FY 2013.
- Elastic sources of income of business license and hotel/motel are forecasted at 1-1.5% per annum; jobless recovery and the “new normal” results in minimal economic drivers for the revenue base.
- Building permits now recorded in a separate fund.
- All revenue projections incorporate external economic forecasts.

REVENUE OVERVIEW

Revenues by Major Account Group	FY2012 Adopted	FY2013 Baseline	Variance $	Variance %	Variance Explanations
Current Property Tax Revenues	176,478,244	162,000,000	(14,478,244)	-8.20%	SB 346 Impact and 1% Beginning FY 2015
Local Option Sales Tax	100,580,000	107,000,000	6,420,000	6.38%	LOST Allocation
Hotel/Motel Tax	11,935,000	11,650,000	(285,000)	-2.39%	1% Growth- occupancy levels and Revenue Per Available Rooms (RevPAR)
Public Utility Franchise	63,400,000	63,400,000	-	0.00%	
Indirect Cost Recovery	30,779,400	32,096,737	1,317,337	4.28%	.5% Tied to Indirect Cost Allocation Plan
General Business License	38,825,950	37,000,000	(1,825,950)	-4.70%	1.5% Tied to Company Gross Receipts and Employment Levels
Insurance Premium	23,575,000	19,700,000	(3,875,000)	-16.44%	1.5% Tied to State-Wide Insurance Premium growth
Other License/Permits	19,366,900	18,300,000	(1,066,900)	-5.51%	0.5% Average Annual Growth
Building Permits	6,000,000	-	(6,000,000)	-100.00%	Transferred to the Building Permits Fund
Alcohol	15,676,558	16,100,000	423,442	2.70%	.5% Growth in Eating and Drinking Establishments
Fines/Forfeitures	19,200,000	22,300,000	3,100,000	16.15%	2% Growth Tied to Enforcement Program
Intangible Recording Taxes	3,373,766	3,400,000	26,234	0.78%	1% Growth Reflects Real Estate Sale or Transfer Activity
Land and Building Rentals	8,618,586	8,700,000	81,414	0.94%	1% Average Annual Growth-Escalators
Real Estate Transfer	1,200,000	1,500,000	300,000	25.00%	1% Growth Reflects Real Estate Financing and/or Refinancing Activity
Remaining Revenues	24,698,956	22,900,000	(1,798,956)	-7.28%	
Total Anticipations	**543,708,360**	**526,046,737**	**(17,661,623)**	**-3.25%**	
Prior Year Fund Balance	6,912,038		(6,912,038)	-100.00%	Assumes Prior Year Fund Balance will not be utilized
Grand Total	**550,620,398**	**526,046,737**	**(24,573,661)**	**-4.46%**	

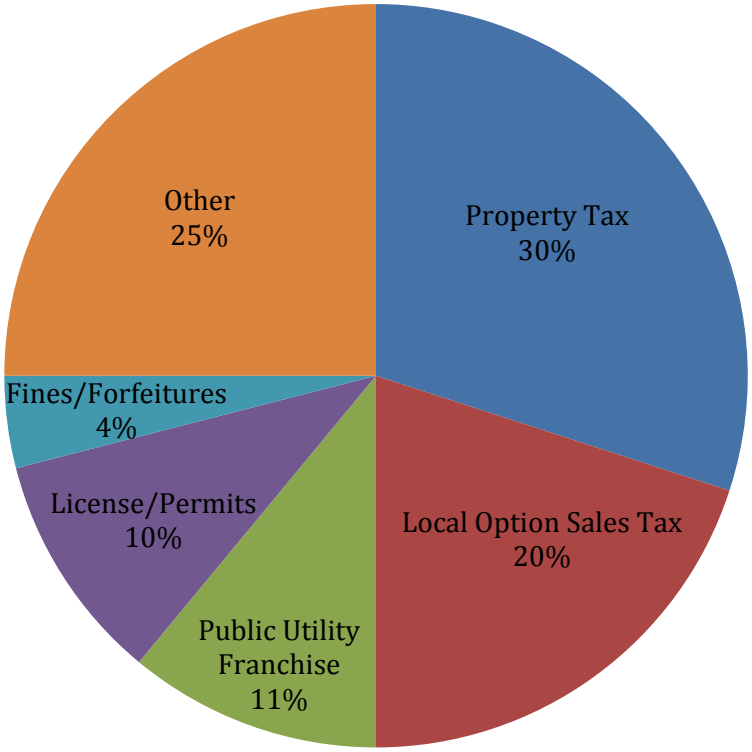
REVENUE OVERVIEW



	FY2011 Audited	FY2012 Projected	FY2013 Projection	FY2014 Projection	FY2015 Projection	FY2016 Projection	FY2017 Projection
Total	559,076,608	543,955,914	526,046,737	536,935,430	542,918,416	548,324,722	552,712,220

*The FY2012 Projected includes CHE sale

FY 13 Proposed Revenues by Major Category



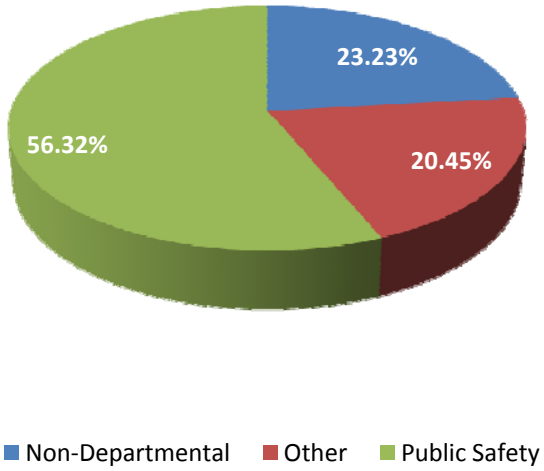
EXPENSE OVERVIEW

GENERAL FUND EXPENSE ASSUMPTIONS:

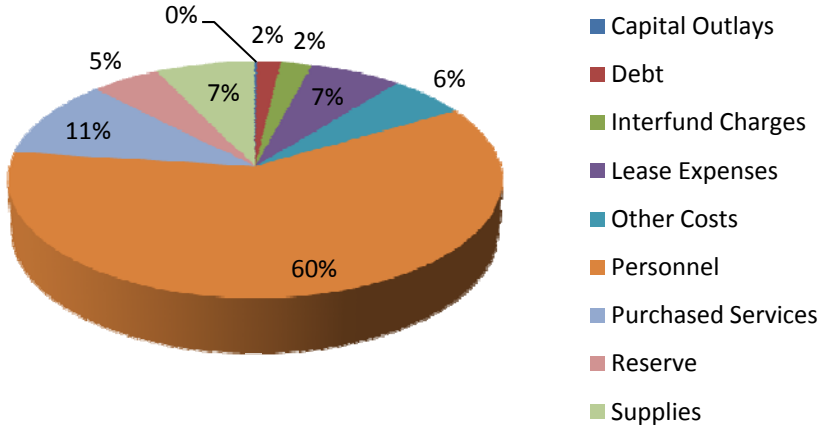
- Funds Current Service Levels based on FY12 budget
- FY2013 general fund includes partial funding for 75 additional firefighters that are currently funded under the federal SAFER grant.
- FY2014 general fund includes 50 police officers that are currently funded under the federal COPS grant totaling $3.1MM.
- Citywide, the health rate increased by 5% (from $7,339 to $7,706 per position).
- Citywide, the pension rates were adjusted for all Defined Benefit plans to account for the Annual Required Contribution (ARC):
  - Defined Benefit (General) 24.33%
  - Defined Benefit (Police) 34.60%
  - Defined Benefit (Fire) 48.29%
- Citywide, the workers' compensation requirement increased by approximately $200K from FY2012 to FY2013.
- Citywide, utilities (electricity and natural gas) decrease by approximately .15% or $60K from FY2012 to FY2013.
- Water and Sewer General Fund budget decreased by $3.3MM in FY2013, which is a revised estimate provided by the Department of Watershed

EXPENSE OVERVIEW

GENERAL FUND FY2013 BASELINE EXPENDITURE PROJECTION BY MAJOR DEPARTMENTAL CATEGORY



79.55% of the general fund costs are attributable to Public Safety and Non-Departmental, which includes debt service and other required obligations that must be funded irrespective of the number of staff employed.

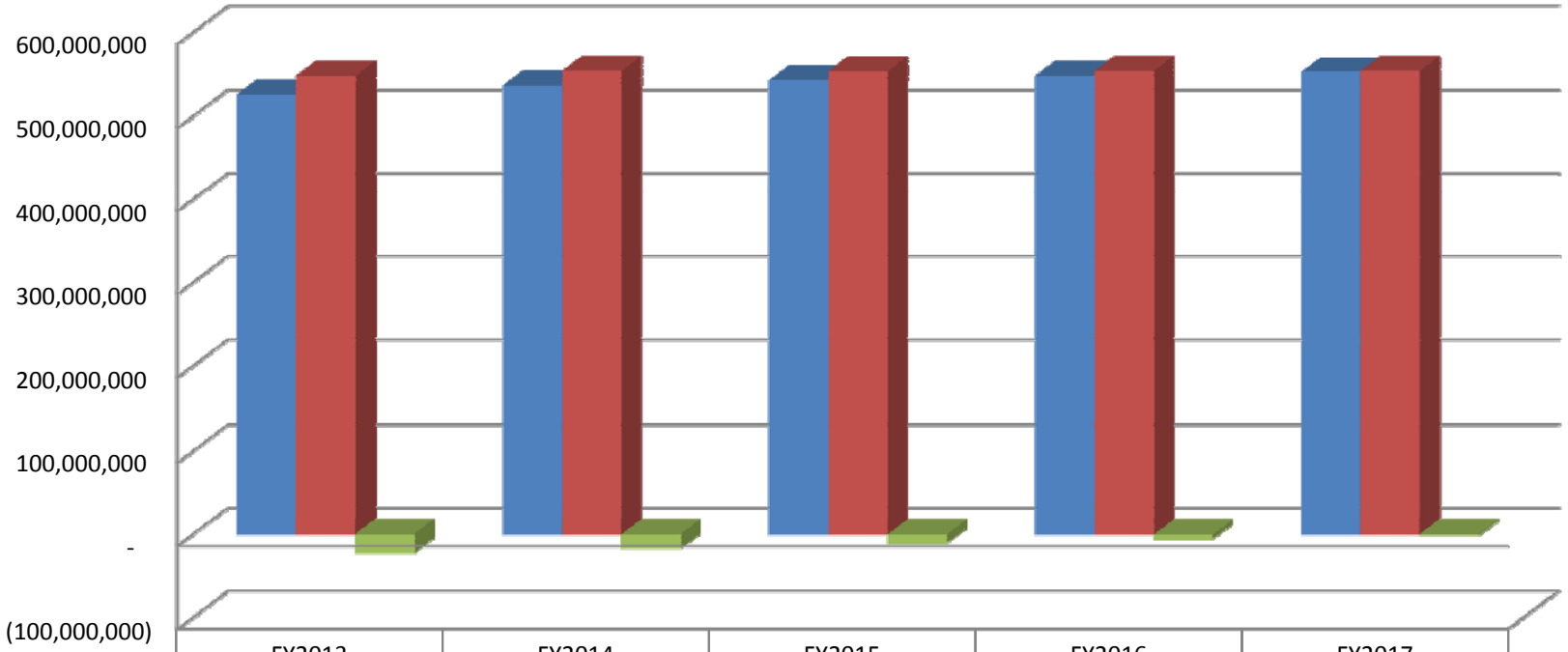


Sixty percent of the budget is comprised of Personnel expenses, of which Police Services is 45% and Fire & Rescue services is 20% of the total.

EXPENSE OVERVIEW

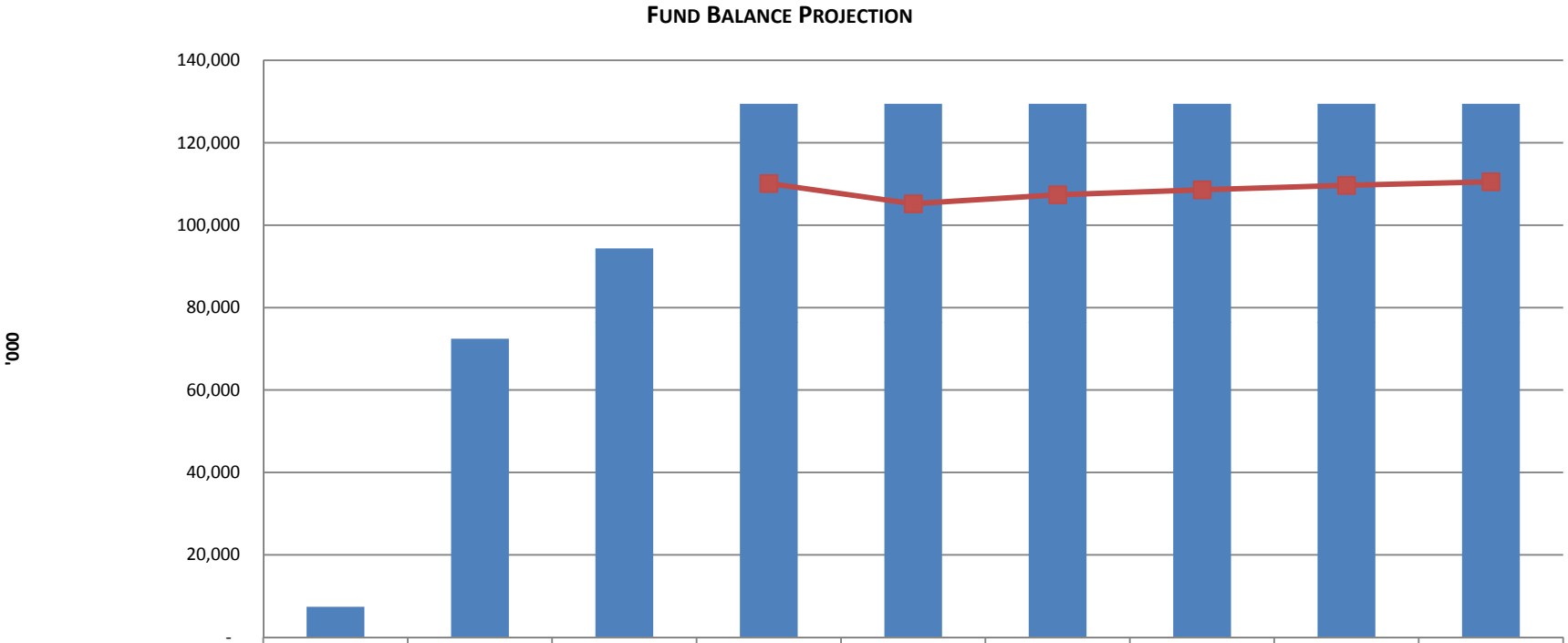
General Fund Operating Expense Projections FY 12- FY 17

GENERAL FUND REVENUES AND EXPENDITURES



	FY2013	FY2014	FY2015	FY2016	FY2017
Revenues	526,046,737	536,935,430	542,918,416	548,324,722	552,712,220
Expenses	548,469,546	554,263,103	553,775,377	554,039,173	554,251,899
Gap	(22,422,809)	(17,327,673)	(10,856,961)	(5,714,451)	(1,539,679)

FUND BALANCE OVERVIEW



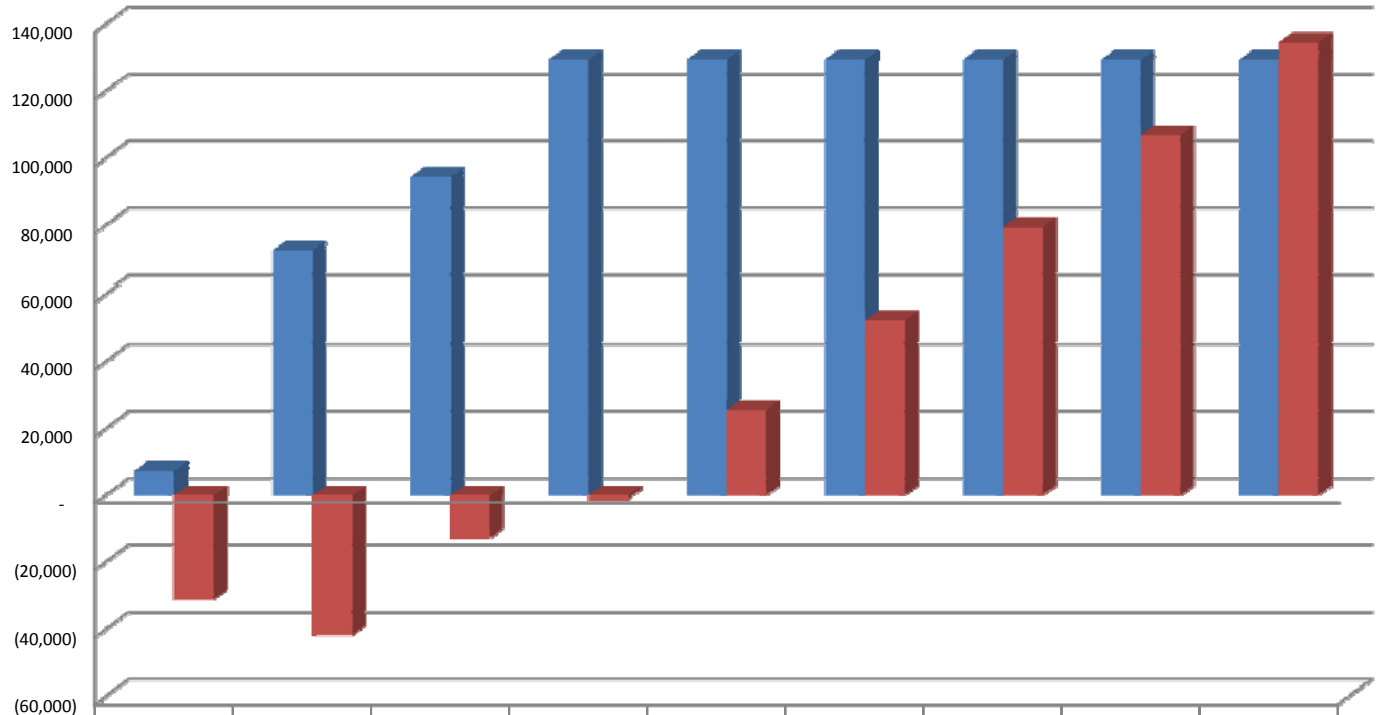
	FY2009 Actual	FY 2010 Actual	FY2011 Actual	FY2012 Projection	FY2013 Projection	FY2014 Projection	FY2015 Projection	FY2016 Projection	FY2017 Projection
Projected Fund Balance	7,393	72,433	94,350	129,437	129,437	129,437	129,437	129,437	129,437
20% of Revenues				110,124	105,209	107,387	108,584	109,665	110,542

The City is required by city code to budget a ***5% restricted reserve*** each year for emergencies. At the end of the fiscal year, unspent reserves and any other surplus funds will increase fund balance. Once the fund balance is funded at a level equal to 20 percent of the current year's general fund operating budget, the code specifies that all surplus funds will be transferred to the capital reserve fund.

DEFICIT FUND BALANCES AND OTHER PAYMENTS

Capital Finance Fund was established to centralize all governmental capital purchases. An example of capital purchases would include vehicles for Public Safety, Public Works, and Parks & Recreation, and funding of the City's ERP solution. As of the close of FY 2011 CAFR the fund balance deficit is $13.9MM, a reduction of $28.8MM from the previous year. This fund deficit will be decreased through the legislatively mandated 25% contribution/transfer from the remaining General fund balance. If the general fund surplus is at the same level as FY2011, the capital finance fund should not be in a deficit beginning in FY2013.

GENERAL AND CAPITAL FUND BALANCE PROJECTIONS



	FY2009 Actual	FY 2010 Actual	FY 2011 Actual	FY2012 Projection	FY2013 Projection	FY2014 Projection	FY2015 Projection	FY2016 Projection	FY2017 Projection
General Fund Balance	7,393	72,433	94,350	129,437	129,437	129,437	129,437	129,437	129,437
Capital Finance Fund	(31,038)	(41,827)	(12,767)	(1,071)	25,504	52,351	79,497	106,913	134,549

DEFICIT FUND BALANCES AND OTHER PAYMENTS

OTHER DEFICIT FUNDS:

- **CIVIC CENTER FUND**
  - As of the close of FY2011, the fund balance deficit is $532.5K, which is an increase of $192K from FY 2010.

- **E911 – EMERGENCY TELEPHONE SYSTEM**
  - As of the close of FY2011, the fund balance deficit is $30MM, a decrease of $542K from FY2010.

- **FLEET SERVICES FUND**
  - As of the close of FY2011, the fund balance deficit is $24.8MM, an increase of $6.3MM from FY2010.

- **PARKS FACILITIES FUND (CYCLORAMA)**
  - As of the close of FY2011, the fund balance deficit is $125.6K, which is an increase of $8K from the previous period.

- **SOLID WASTE FUND**
  - As of the close of FY2011, the fund balance deficit is $24MM, which is a $6MM decrease from the FY2010.

- **UNDERGROUND ATLANTA FUND**
  - As of the close of FY2011, the fund balance deficit is $7MM, an increase of $243K from the previous fiscal year.

RECOMMENDATIONS

A well-aligned portfolio of revenue growth and expense reduction initiatives should be pursued to make the City structurally sound.

- Continue to thoroughly plan for City costs and revenues to avoid surprises.
- Continue to question every dollar of expense as to its benefit.
- Accumulate restricted reserves to build a strong general fund and correct other fund deficit positions.
- Take action on new revenue opportunities.
- Pursue revenue expansion at the state and federal level.
- Invest in the City's employees.
- Continue to leverage technology and automation, higher value work, and improve service delivery.

GLOSSARY

ACI:	Airports Council International
ACTIVITY:	An action or set of actions directed at a specific purpose or purposes
ADID:	Atlanta Downtown Improvement District
AFCRA:	Atlanta Fulton County Recreation Authority
ANNUAL BUDGET:	A budget developed and enacted to apply to a single fiscal year.
ANTICIPATION:	See "Estimated Receipts"
APD:	Atlanta Police Department
APS:	Atlanta Public Schools
ASQ:	Airport Service Quality
AWDA:	Atlanta Workforce Development Authority
AMWA:	Association of Metropolitan Water Agencies
APPROPRIATION:	The legal authorization given by the City Council to make expenditures and incur obligations using city funds.
BASE BUDGET:	The budget required to maintain the current level of service in the succeeding fiscal year. During budget development, a distinction is made between the base budget required to fund a continuation of existing service levels and program change requests for additional resources for new activities or change to services levels.
BALANCED BUDGET:	A budget in which estimated revenues equal estimated expenditures.
BUDGET COMMISSION:	Established in the Charter of the City of Atlanta, the Budget Commission is composed of the Mayor, Chairman of the Finance Committee, the Commissioner of Finance, and two members of Council, and sets the levels of estimated revenue for budget purposes.
CAP:	Central Atlanta Progress
CDBG:	Community Development Block Grant
CID:	Community Improvement District
CIP:	Capital Improvement Program
COA:	City of Atlanta
COST CENTER:	A segregated set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.

CSB:	Civil Service Board
CSO:	Combined Sewer Overflow
CY:	Calendar Year
DB:	Defined Benefit
DC:	Defined Contribution
DEBT SERVICE:	Payment of interest and principal on an obligation resulting from the issuance of bonds.
DPW:	Department of Public Works
DUI:	Driving Under the Influence
DWM:	Department of Watershed Management
EAP:	Employee Assistance Program
EECBG:	Energy Efficiency and Conservation Block Grant
EEO:	Equal Employment Opportunity
EFFECTIVENESS:	The extent to which the outcome of an action or set of actions produces the desired results or impact
EFFICIENCY:	A ratio between input (resources) and output (production)
EMT:	Emergency Medical Technician
ENTERPRISE FUND:	A fund which pays for its costs of operations from user fees and does not generally receive property tax support
EPA:	Environmental Protection Agency (Federal Agency)
EPD:	Environmental Protection Division (State Agency)
ESTIMATED RECEIPTS:	The legally authorized level of revenue expected to be received from individual revenue sources, as set by the Budget Commission. Generally, estimated revenues from any source for any given budget year cannot exceed ninety-nine percent (99%) of the actual prior year receipts. Estimated receipts are also referred to as “Anticipations”.
FISCAL YEAR:	A twelve month period (July 1 through June 30) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial position and the results of its operations.
FLSA:	Fair Labor Standards Act
FUND:	A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.

FUND BALANCE:	The excess of an entity's assets over its liabilities also known as excess revenues over expenditures.
GAWP:	Georgia Association of Water Professionals
GDOT	Georgia Department of Transportation
GDP:	Gross Domestic Product
GEFA:	Georgia Environmental Facilities Authority
GMA:	Georgia Municipal Association
GO BOND:	General Obligation Bond
GRTA:	Georgia Regional Transportation Authority
HIDTA:	High Intensity Drug Trafficking Area
HJAIA:	Hartsfield-Jackson Atlanta International Airport
INTERNAL SERVICES FUND:	A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.
IGA:	Intergovernmental Agreement
IOJ:	Injured on job
JAG:	Justice Assistance Grant
LED:	Light Emitting Diodes
LEED:	Leadership in Energy and Environmental Design
LOST:	Fulton County imposes a 1% Local Option Sales Tax (LOST) which is shared between the county and the municipalities within the county based on population.
LPA:	Legal Program Assistant
MANAGEMENT OBJECTIVE:	Specific, measurable things to be accomplished which have the characteristic of being able to be controlled or affected by management decisions and direction.
MARTA:	Metropolitan Atlanta Rapid Transit Authority
MEASURE:	An absolute indicator of the attainment of an objective. May be simply a determinable result, or may consist of statistical data.
MILL:	A measure of the rate of ad valorem (property taxation, representing one ($1) dollar of tax per one thousand ($1,000) dollars of assessed property value
MSA:	Metropolitan Statistical Area
NACWA:	National Association of Clean Water Agencies

NEO:	New Employee Orientation
MOST:	A 1% City of Atlanta Municipal Option Sales Tax (MOST) is collected for retail sales and use occurring within the incorporated city limits of Atlanta. The purpose of this tax is to assist with funding renovations to the water and sewer system.
NPEDS:	National Pollutant Discharge Elimination System
OBJECTIVE:	Specific, measurable thing to be accomplished.
OEAM:	Office of Enterprise and Asset Management
OPEB:	Other Post Employment Benefits
OPERATING BUDGET:	The annual budget for the routine, ongoing activities and work program of an organized unit, as opposed to budgets which may also be established for capital projects, grant funded projects, and other activities of a non-permanent nature.
PILOT:	Payment In Lieu of Taxes
PPT:	Permanent Part Time
PROGRAM:	A set of activities under a specific organization.
PROGRAM CHANGE:	A proposed activity which is not presently in an organization's work program, nor funded in its budget.
PROPRIETARY FUND:	A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Fund and the Internal Service Fund are Proprietary Funds.
RESERVE:	An account used to set aside and earmark monies for future use. Monies must be appropriated from the reserve account to an expenditure account to an expenditure account for a specific purpose before they can be spent
REVENUE:	The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided
SRTA:	State Road and Toll-way Authority
TAD:	Tax Allocation District
TAN:	Tax Allocation Notes
TIACA:	The International Air Cargo Association
TMDL:	Total Maximum Daily Loads
UASI:	Urban Areas Security Initiative

URFA:	Urban Residential Finance Authority, a subsidy of the Atlanta Development Authority
USER FEES:	The payment of a fee for direct receipt of a public service by the person benefiting from the service.
WC:	Worker's Compensation
WORKLOAD:	A measure of quantity produced, processed, handled, or otherwise acted upon or with by an organizational unit. Workload is preferably indicated with respect to a specific, identifiable period of time
WORK PROGRAM:	The detailed set of things to be accomplished, within specified time periods, for an organizational unit.


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ACKNOWLEDGMENTS

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Chief Financial Officer

Hans Utz
Deputy Chief Operating Officer

Stefan Jaskulak
Deputy Chief Financial Officer

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Gary Donaldson
Revenue Chief

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