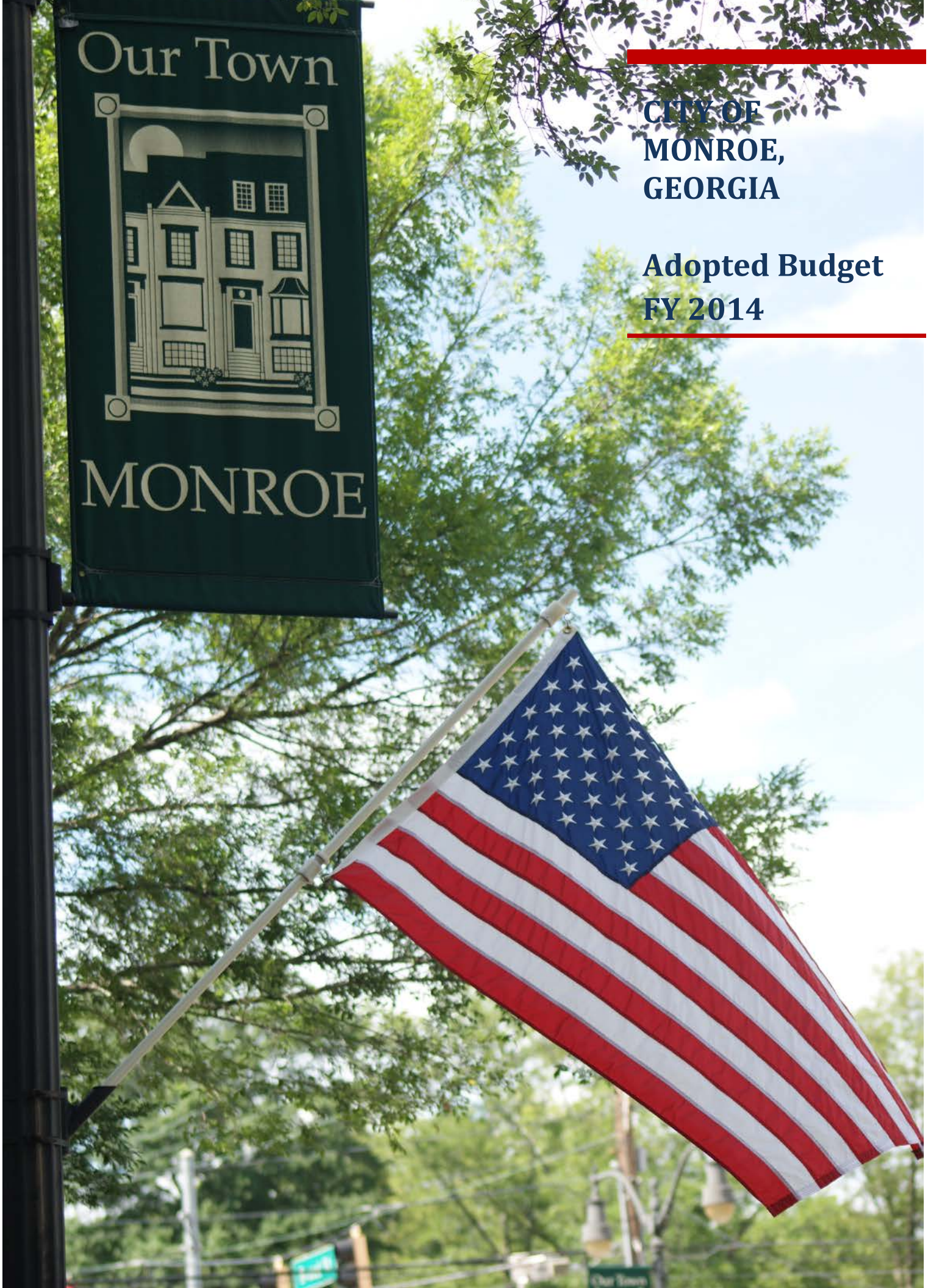


CITY OF MONROE, GEORGIA

Adopted Budget FY 2014


Since 1821
THE CITY OF
Monroe

City of Monroe, Georgia

Proposed Annual Budget

For the Fiscal Year Ending

December 31, 2014

Prepared by the City of Monroe, Georgia

Finance Department



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Monroe, Georgia for its annual budget for the fiscal year beginning January 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Elected Officials

Gregory P. Thompson, Mayor

L. Wayne Adcock, Vice Mayor

Larry A. Bradley, Councilmember

Denise H. Dixon, Councilmember

C. Nathan Little, Councilmember

Lee P. Malcom, Councilmember

Nathan Purvis, Councilmember

James D. Richardson, Councilmember

Rita A. Scott, Councilmember

Appointed Officials

W. Matthew Chancey, City Administrator

Pat Kelley, Code/Protective Inspections

Brian K. Thompson, Electric & Telecommunications Director

Renee L. Prather, Finance Director

M. Keith Glass, Public Safety Director

Danny Smith, Interim Solid Waste Director

Jeremiah Still, Interim Streets and Transportation Director

Rodney W. Middlebrooks, Water & Gas Director

Organizational Chart by Governmental Department

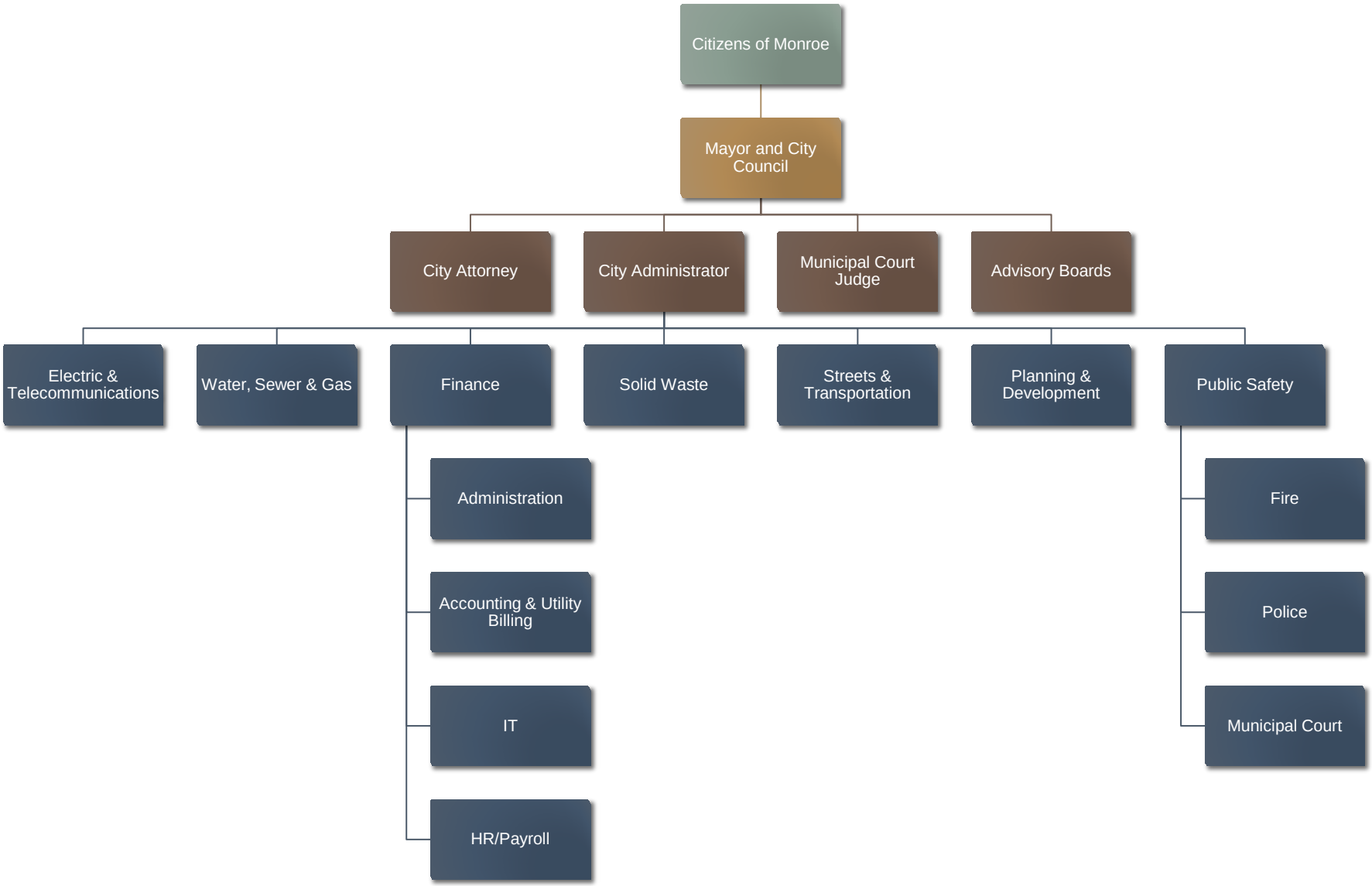


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Since 1821
THE CITY OF
Monroe

INTRODUCTION


Since 1821
THE CITY OF
Monroe

Since 1821
THE CITY OF Monroe
Post Office Box 1249 • Monroe, Georgia 30655
Telephone 770-267-7536 • Fax 770-267-2319
Greg Thompson, Mayor
L. Wayne Adcock, Vice Mayor

November 19, 2013

To the Honorable Mayor,
Members of the City Council
Employees and Citizens of the City of Monroe, Georgia

In accordance with state and local ordinances, we are pleased to submit for your consideration and approval the Fiscal Year 2014 Operating and Capital Budget. This document is a statement of policy and planning which defines the level of services and activities for the upcoming year.

Budget Highlights

The combined recommended budget for FY 2014 is $53,094,244, an increase of $1,809,715. The primary reason for the increase is the inclusion of the Utility capital funds transfer of $1,232,000 and a $850 thousand increase in cost of employee retirement and health insurance. A summary of the FY 2014 is as follows:

Revenues	General Fund	Special Revenue Funds	Debt Service Fund	Capital Projects Fund	Enterprise Funds
Taxes	6,003,621	25,000			
Other Revenues	1,693,560	58,000		1,476,000	41,068,750
Other Financing Sources	1,981,663				
Fund Balance					
Transfers In			787,650		
Total Revenues	**9,678,844**	**83,000**	**787,650**	**1,476,000**	**41,068,750**
Expenditures					
General Government	1,068,778	25,000			
Finance	477,060	-			
Protective Service	318,932	-			
Fire	1,560,454	-		215,156	
Streets & Transportation	1,750,315	-		926,320	
Police	3,399,666	58,000		151,444	
Buildings & Grounds	265,989	-			
Combined Utility		-			36,160,250
Combined Utility		-			83,500
Solid Waste		-		183,080	4,825,000
Total Operations	**8,841,194**	**83,000**		**1,476,000**	**41,068,750**
Other Financing Uses	837,650				
Debt Service			787,650		
Total Expenditures	**9,678,844**	**83,000**	**787,650**	**1,476,000**	**41,068,750**

Below is a summary of service level changes by fund.

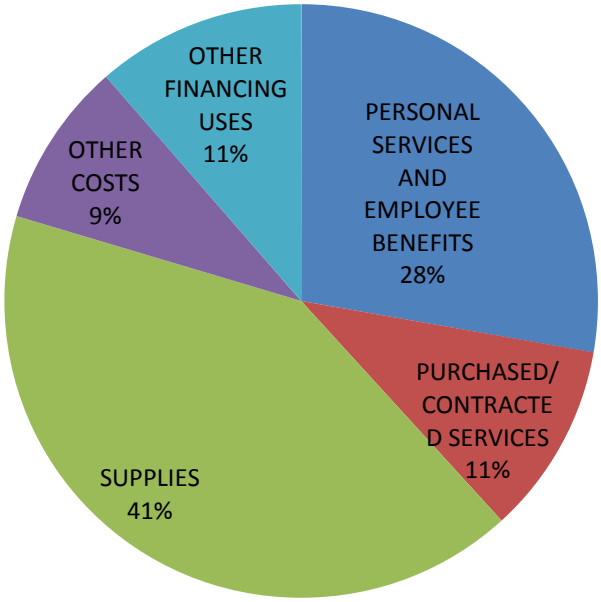
Fund	FY 2013	FY 2014	Difference	Percent Change
General Fund	$ 9,385,644	$ 9,678,844	$ 293,200	3.12%
Special Revenue Funds	55,000	83,000	28,000	50.91%
Debt Service Fund	753,878	787,650	33,772	4.48%
Capital Projects Fund	1,230,000	1,476,000	246,000	20.00%
Enterprise Funds	39,860,007	41,068,750	1,208,743	3.03%
Total	**$51,284,529**	**$53,094,244**	**$ 1,809,715**	**81.55%**

- **Revenue –** General Fund revenue is showing a slight increase due to a slight increase in revenue from insurance premium and franchise taxes, and the revenue from the State of Georgia for Local Maintenance & Improvement Grant Program (LMIG).

  Combined Utility revenue is showing an increase due to rate restructuring in Water and Sewer, Electric Power Cost Adjustment fees, an increase in telecommunication customer base, restructuring for digital CATV and an implementation of a monthly internet modem rental fee.

  Solid Waste Enterprise Fund revenue has increased and is helped with a modest rate increase of 3% as of January 1 of each year. This increase is needed to help offset the increases in landfill fees and other operating costs.

- **Budget Overview –** The chart below shows the total City-wide budget by category.



- Personal Services – There are several vacancies citywide that are funded in this proposed budget, which will be filled as needed and as agreed upon in conjunction with the applicable department heads. In addition to these vacant positions there are 4 additional positions citywide that are unfunded. The city now has a total of 30 unfunded positions since 2006 which result in a total of over one million dollars in savings per year. An increase to costs of employee health care benefits has been added to the FY 2014 budget. A city-wide pay study was done in 2013 and implementation is included in this budget.

- Operating Expenditures – Each department made reductions in order to stay within budgetary requirements while ensuring the level of service provided to our citizens doesn't change. Controlled spending and monitoring will continue through 2014.

- Capital Improvement Program (CIP) – The portion of the proposed FY 2014 Budget that contains capital projects amounting to $3,741,697 is outlined in the Capital Improvement Program (CIP). The General Fund portion, $49,000 is funded by revenue generated in the General Fund. Other governmental funds capital projects are funded with a dedicated funding source, such as grants, previously issued bond proceeds, and SPLOST. By ordinance, the City has established a utility capital improvement reserve to fund future capital projects. Included in the annual budget and financed from current revenues is $1.74 million of funding for this reserve and a transfer of additional funding for current capital projects of $1.2 million. The CIP accounts for expenditures over $5,000 and have a useful life of more than one year.

Goals and Priorities

The following are some of the major goals and priorities of the City:

- During FY 2013 the City started rehab of sewer lines to serve one of our lower income areas with funds from a Community Development Block Grant (CDBG FY11). The City was awarded additional funds (CDBG FY13) to continue with our sewer rehab project and we expect to start that project in FY2014.

- The City is near the completion of Phase II of the upgrade to our water treatment plant. The financing for these improvements is being done with low interest loan funds from the Georgia Environmental Facilities Authority (GEFA). These improvements will ensure continuation of a quality water supply for our citizens and improve the operation of the City's water treatment plant.

- The City of Monroe, Walton County and Georgia DOT continue the engineering phase of the GA Highway 138 extension project. The "Charlotte Rowell Boulevard" project remains on schedule and the project is expected to be completed in 2014. As part of this project, water and electrical lines have been relocated and designs have been completed to power and light the new road.

- Continue partnership with Walton County on the project for a truck by-pass around the historic downtown area. Engineering is underway and negotiations continue with GDOT for approval and eventually the construction of this much needed connector.

- The City's continuation of the Streetscape improvements downtown are on track to begin FY 2014. The City has received two Transportation Enhancement (TE) grants along with LCI funds to improve both sides of Broad Street with sidewalk, retaining walls, pavers, landscaping and lighting from Alcovy Street through the Mears Street intersection. This project will continue the improvements into the old "Monroe Mill" district.

- Monroe's Main Street Program and the Downtown Development Authority continue their efforts to promote the downtown district and attract tourism into the City. The Main Street Program sponsors multiple activities and events throughout the year, such as the Memories in Monroe Classic Car Show, Super Summer Kids Activity Fair, First Friday Concerts during the summer months, Fall Fest and Winter Fest. The Monroe Farmers Market just completed a successful first season showcasing local producers and growers giving citizens a variety of fresh, locally grown products. Together, the Main Street Program and DDA strive to create a thriving downtown environment centered on historical preservation, community involvement and economic development.

- The City's Finance Department submitted and received awards from the Government Finance Officers Association's Awards for Recognition Program for the City's FY 2011 Comprehensive Annual Financial Report, the FY 2011 Popular Annual Financial Report and the FY 2013 Annual Budget. We have submitted our most recent reports for review as well.

- The City will continue to promote and encourage economic and community development on both a local and regional platform. $100,000 has been appropriated in FY 2014 to fund a city-wide Economic and Community Development program with the main objective being to retain our current businesses while working diligently to attract new ones. It is our intention to strengthen the ties with the Economic Development section of Electric Cities of Georgia as well as the Walton County Development Authority. Both of these organizations allow for Monroe to have a "seat at the table" for state-wide economic development.

Summary and Conclusion

I believe this FY 2014 budget represents a forward-thinking, conservative fiscal plan for the upcoming year and continues to provide a high level of services for our citizens as in prior years, despite the fiscal challenges presented by an economy in recession.

I would like to thank the Mayor and City Council for their continued direction and support. I also want to thank the Finance Department Staff and each Department Head for their work and dedication. I appreciate all the city staff responsible for implementation of this budget.

Respectfully submitted,



Matthew Chancey, City Administrator

City of Monroe's Mission & Goals

Organizational Mission:

To provide top-quality services in a fiscally responsible manner while promoting high standards of living and quality of life.

Organizational Goals:

City Council – To provide sound leadership through diligent policy making while acting to preserve our resources in a fiscally responsible manner; to take the best interest of the city to heart by listening to constituents and staff and make policy decisions based off facts.

City Employees – To serve the public by creating a community- friendly atmosphere; to provide and preserve the highest quality municipal services while operating to accomplish objectives.

Communications - To educate our citizens and keep them informed on City programs and keep an open dialogue with management, staff and the community on a regular basis.

Economic Development - To ensure continued sustainability of the community; encourage existing businesses to improve and upgrade; recruitment and quality development of new businesses; encourage livable, walkable communities.

Fiscal Responsibility - To make reasonable financial decisions which have the best interest of the City and the community at the forefront; to allocate resources fairly to meet the needs of the community as a whole, while recognizing the needs of various segments within the community.

Public Safety - To assure the safety of our residents, our streets, and our community as a whole; to be prepared for disasters and provide for the protection of life and property in such event.

Public Infrastructure - To protect, preserve and improve the City's public infrastructure; to plan for future development and prevent system aging by applying proper maintenance techniques.

Mission & Goals Continued:

Quality of Life – To provide a culturally and aesthetically pleasing atmosphere and a high level of "community" experience by providing the necessary resources (i.e. activities, infrastructure and clean environment) for everyone to enjoy.

Transportation - To provide and maintain quality streets; to properly maintain traffic signs and signals; to provide for the alternative transportation needs of all segments of the community.

General Information

The City of Monroe in Brief

The City of Monroe, Georgia, incorporated November 30, 1821. The city is also proud of our nickname, "City of Governors", because of the seven Georgia governors the city has produced. Monroe was named after the fifth U.S. President, James Monroe. The City is located in the heart of Walton County.

The restored Walton County courthouse is the center of Monroe's Historic District. Also located in this district is the Davis Edwards House and the McDaniel-Tichenor House, home to former Georgia Governor Henry D. McDaniel. Both are listed on the National Registry.

The City is the county seat and the largest city in Walton County. Walton County is nestled in the Alcovy River basin between the urban sprawl of Atlanta and classic Athens, Monroe offers the best of both worlds. Our rich history draws visitors to Monroe; our small town atmosphere, engaging cultural life, and high tech capabilities entice them to stay. Monroe's colorful history is typified by ante-bellum homes, historic downtown, and venerable government buildings. Monroe's future is exemplified by intermingling these historic areas with planned residential growth and high-tech industries.

For years, many visitors have portrayed our city as the perfect place for visiting historic sites, shopping, dining, and strolling the tree lined streets of a beautiful downtown. Our convenient location makes visiting Downtown Monroe a great day trip or relaxing weekend destination. The City of Monroe offers many events and activities throughout the year, including festivals, concerts, and parades.

Also attracting both individual and corporate customers is the Monroe Utilities Department; Monroe's community-owned, full-service utility company providing Monroe and Walton County residents a wide range of services including; water, electricity, gas, sewer, cable TV, high-speed internet, and voice over internet phone service. Additionally, the Monroe Utilities Department provides a citywide broadband fiber optic system typically found only in larger metropolitan areas.

City Map

The City of Monroe is located in Walton County, Georgia

Population 13,234




Since 1821
THE CITY OF
Monroe

Budget Adoption

The City of Monroe's budget process complies with State Law and local ordinance. The budget is adopted by resolution, a public hearing is advertised and held and the final budget is advertised.

The budget development is led by the City Administrator who according to local ordinance shall prepare and submit the annual operating budget and capital budget to the Mayor and Council. The following process represents many months and hours of work involving a wide range of individuals in order to complete the final budget document:

- The Finance Department distributes spreadsheets showing budget to actual figures to all departments of the City. Staff begins the budget process by reviewing the current year and preparing a preliminary department budget using budget constraints put forth by the administration.

- The Finance Department along with the City Administrator prepares revenue budget estimates. In addition to preparing the revenue budget, customer fees are also analyzed.

- The City Administrator reviews each department's proposed budget making any needed adjustments.

- Prior to January 1, the City Administrator submits to the Mayor and City Council a proposed operating budget for the fiscal year commencing on January 1. The operating budget includes proposed expenditures and the means for financing them. Council meets to discuss the proposed budget and makes adjustments as needed.

- The City Council holds a public hearing on the budget, giving notice thereof at least ten days in advance by publication in the local newspaper.

- The budget is then revised and adopted or amended by the City Council at a subsequent regular meeting in the year to which it applies and within forty-five days following January 1.

- The adopted budget may be revised during the year only by formal action of the City Council in a regular meeting and no increase shall be made without provision also being made for financing same, for anything above the legal level of budgetary control, which is the department level. However, transfers within a department may be made within any fund.

Budget Amendments

The City of Monroe's budget is a dynamic rather than static plan, which requires adjustments and formal budget amendments as circumstances change. Georgia law regulates how a budget may be amended. There are two types of amendments: budget transfers and appropriation changes.

The Finance Director and City Administrator are permitted to transfer appropriations within a department upon the request of a Department Head. These transfers do no change the total for a department. Transfers between departments and budget amendments require approval of the Mayor and City Council.

The appropriation resolution includes all the City's General Fund and Enterprise funds and the other Governmental funds listed in the table of contents. The City's fiscal year begins on January 1 and ends on December 31.

Budget Calendar

Date(s)	Activity/Task
July 3, 2013	Capital Improvement Plans are distributed to Department Heads for updates
August 17, 2013	Mid-Year Workshop and Capital Improvement Plan Presentation by Department Heads to Council
September 23, 2013	Budget Instructions and forms are distributed to Department Heads
September, 2013	City Administrator prepares revenue budget estimates
September, 2013	City Administrator meets with departments to review project requests
October 7, 2013	Departments submit line item budget requests to City Administrator
October 8-15, 2013	Finance compiles budget requests, revenue estimates and personnel costs into a document for review
October 28-31, 2013	City Administrator reviews each department's proposed budget making any needed adjustments
November 22, 2013	Mayor and Council meet with City Administrator to discuss and review proposed budget making adjustments as needed
November 27, 2013	Notice to the public of availibility of the proposed budget and announcement of public hearing
November 27, 2013	The proposed budget is made available to the public
December 10, 2013	City Council holds a public hearing, giving notice thereof at least ten days in advance by publication in the official organ of the City of Monroe as established by State Law
December 18, 2013	The City Council approves proposed budget and following the public hearing adopts a final balanced budget by resolution within forty-five days following January 1
December 19, 2013	The final budget as adopted is published and distributed

Budget Resolution

A RESOLUTION ADOPTING THE 2014 BUDGET FOR THE CITY OF MONROE, GEORGIA; APPROPRIATING AMOUNTS AS SHOWN IN EACH BUDGET AS EXPENDITURES; ADOPTING THE REVENUE PROJECTIONS; AND PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS.

BE IT RESOLVED by the Mayor and City Council of the City of Monroe, Georgia as follows:

WHEREAS, for the purpose of financing the conduct of affairs of the **City of Monroe** during the fiscal year beginning January 1, 2014 and ending December 31, 2014, the Budget of the City's Revenues and Expenditures for such period, as prepared and submitted to the **City Council** by the City Administrator; and so approved by the **Mayor and City Council**.

WHEREAS, the amounts listed are the appropriations so authorized by the **Mayor and City Council** and are approved for the amounts and purpose indicated.

WHEREAS, the rates listed are so authorized by the **Mayor and City Council** and are approved for the amounts and purpose indicated.

WHEREAS, a budget amendment is considered any action of the **Mayor and City Council** to purchase items not included in original budgeted figures.

BE IT FURTHER RESOLVED that the expenditures shall not exceed the appropriations authorized by this budget and that the expenditures for the fiscal year shall not exceed funding available.

ADOPTED by the **Mayor and City Council** of the **City of Monroe** this 18th day of December 2013.

_____

Greg Thompson, Mayor
City of Monroe

Attest:

_____

Renee L. Prather, City Clerk

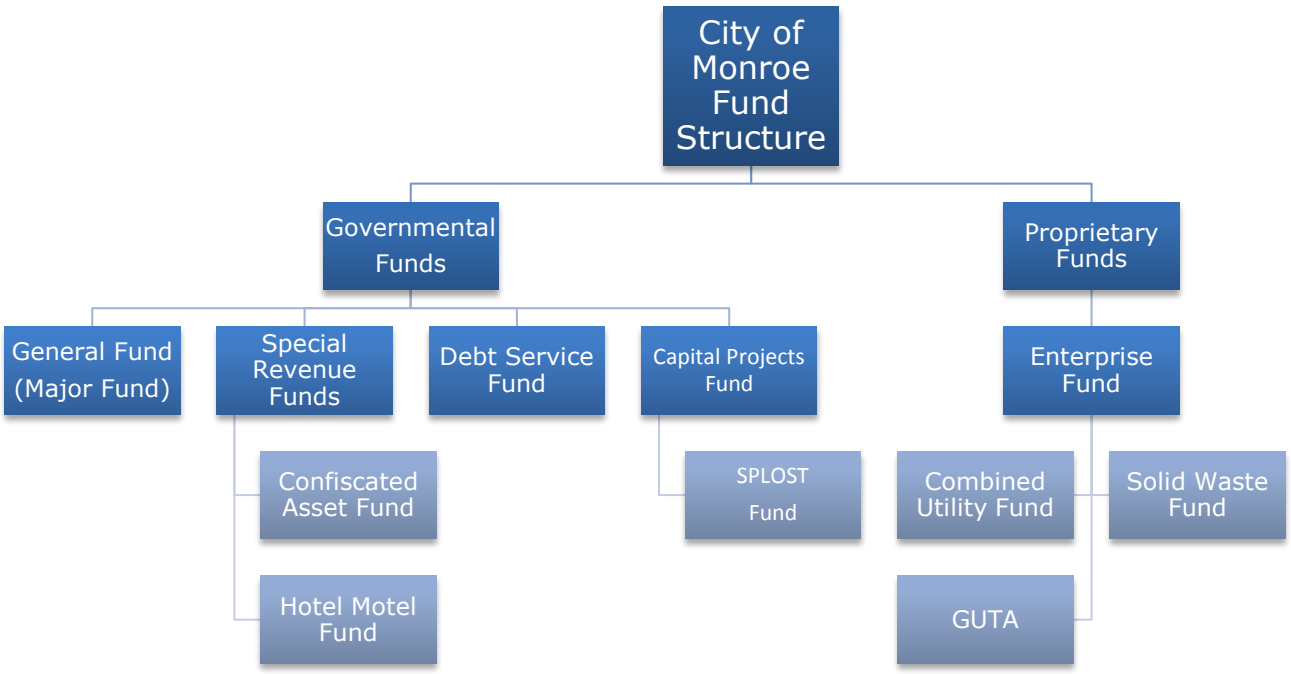
Fund Structure and Basis of Budgeting

The City's financial reporting system is organized on a fund basis consisting of two major types – governmental and proprietary. Each fund is a separate accounting entity with a self-balancing set of accounts. This is in accordance with generally accepted accounting principles (GAAP). The basis of accounting used for reporting is in accordance with GAAP. The basis for each of the funds is not necessarily the same as the basis used in preparing the budget.

The City of Monroe used the modified accrual basis for budgeting. However, the actual amounts for the governmental funds are shown on the modified accrual basis and the enterprise funds are full accrual basis with the exception that the depreciation expense is not budgeted, repayments on debts are budgeted as expenses and capital assets are budgeted as expenses in enterprise funds.

Budgets are prepared for each fund except the capital projects fund which adopts project-length budgets and is controlled at the project level with the exception of the SPLOST capital project budget which is included in this document.

The following is a discussion and illustration of the city's fund structure:



Fund Descriptions

The **General Fund** is the principal fund of the City; it supports services associated with the majority of basic governmental activities. The General Fund is used to account for all financial resources, unless they are required to be accounted for within another fund.

Special Revenue Funds are funds used to account for the proceeds of specific revenue resources that are legally restricted. These funds include: Confiscated Assets and Hotel Motel Tax Fund.

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital projects and are budgeted on a project-length basis. We have included the City's Special Local Option Sales Tax Fund (SPLOST) in this budget document.

Debt Service Funds are used to account for the accumulation of resources for and payment of the City's long-term debt principal and interest.

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private businesses. These funds include the Combined Utilities Fund, the Solid Waste Fund and the Georgia Utility Training Academy (GUTA).

The Combined Utility Fund is the largest proprietary fund accounting for the operations of the Electric, Telecommunications, Water, Sewer and Gas systems of the City. The Solid Waste Fund accounts for all solid waste operations of the City. GUTA Fund provides training for city employees as well as other outside organizations.

USE OF FUNDS BY DEPARTMENTS									
Department	General Fund (Major)	Confiscated Assets	Hotel Motel Fund	Debt Service Fund	Capital Projects Fund	SPLOST Fund	Combined Utility Fund	Solid Waste Fund	GUTA Fund
General Government	✓		✓	✓	✓	✓			✓
Finance	✓				✓	✓	✓		✓
Protective Service	✓				✓	✓			✓
Fire	✓				✓	✓			✓
Public Works	✓				✓	✓		✓	✓
Police	✓	✓			✓	✓			✓
Buildings and Grounds	✓				✓	✓			✓
Electric and Telecommunications						✓	✓		✓
Water, Sewer and Gas						✓	✓		✓

CITYWIDE BUDGET SUMMARY - TRENDING
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
TAXES	$ 6,123,771	$ 6,281,499
LICENSES AND PERMITS	135,035	182,655
INTERGOVERNMENTAL	919,352	1,294,009
CHARGES FOR SERVICES	36,369,789	37,010,528
FINES AND FORFEITURES	500,790	554,003
INVESTMENT INCOME	73,322	61,179
CONTRIBUTIONS AND DONATIONS	126,380	121,822
MISCELLANEOUS	341,539	282,012
OTHER FINANCING SOURCES	3,183,110	2,401,154
FUND BALANCE	-	-
TOTAL REVENUE	**47,773,088**	**48,188,861**
EXPENDITURES		
PERSONAL SERVICES AND EMPLOYEE BENEFITS	13,984,074	14,053,538
PURCHASED/CONTRACTED SERVICES	5,685,706	5,260,628
SUPPLIES	18,179,768	19,251,017
CAPITAL OUTLAYS	91,613	127,252
OTHER COSTS	642,176	564,015
DEBT SERVICE	1,765,291	1,744,629
DEPRECIATION AND AMORTIZATION	2,855,325	2,988,363
OTHER FINANCING USES	2,860,090	2,390,995
TOTAL EXPENDITURES	**46,064,043**	**46,380,437**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ 1,709,045**	**$ 1,808,424**

2012 ACTUAL	2012 BUDGET	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 6,108,042	$ 6,149,168	$ 5,843,836	$ 6,028,621	$ 184,785	3.16%
114,224	106,000	104,000	107,000	3,000	2.88%
1,430,574	211,000	1,290,170	1,666,310	376,140	29.15%
36,811,356	39,681,750	40,469,007	41,683,750	1,214,743	3.00%
371,712	555,000	555,000	558,000	3,000	0.54%
38,505	77,000	52,000	25,000	(27,000)	-51.92%
38,851	30,000	30,000	25,000	(5,000)	-16.67%
241,850	319,988	270,488	231,250	(39,238)	-14.51%
3,651,465	2,617,278	2,670,028	2,769,313	99,285	3.72%
-	-	-	-	- -	
48,806,579	**49,747,184**	**51,284,529**	**53,094,244**	**1,809,715**	**3.53%**
14,965,002	13,515,858	13,702,433	14,742,872	1,040,439	7.59%
5,048,509	5,846,707	5,684,619	5,549,415	(135,204)	-2.38%
19,925,378	21,041,694	21,639,047	21,981,407	342,360	1.58%
101,080	672,143	1,643,257	503,000	(1,140,257)	-69.39%
450,250	587,600	561,563	528,300	(33,263)	-5.92%
1,632,629	3,384,511	3,329,218	3,726,033	396,815	11.92%
2,839,676	124,218	76,214	18,029	(58,185)	-76.34%
3,640,104	4,574,453	4,648,178	6,045,188	1,397,010	30.06%
48,602,628	**49,747,184**	**51,284,529**	**53,094,244**	**1,809,715**	**3.53%**
$ 203,951	**$ -**	**$ -**	**$ -**	**$ -**	

CITYWIDE OPERATING BUDGET SUMMARY - CURRENT YEAR
ALL FUNDS

REVENUES	GENERAL	CONFISCATED ASSETS	HOTEL MOTEL
TAXES	$ 6,003,621	$ -	$ 25,000
LICENSES AND PERMITS	107,000	-	-
INTERGOVERNMENTAL	190,310	-	-
CHARGES FOR SERVICES	723,500	-	-
FINES AND FORFEITURES	500,000	58,000	-
INVESTMENT INCOME	-	-	-
CONTRIBUTIONS AND DONATIONS	25,000	-	-
MISCELLANEOUS	147,750	-	-
OTHER FINANCING SOURCES	1,981,663	-	-
FUND BALANCE	-	-	-
TOTAL	**9,678,844**	**58,000**	**25,000**
EXPENDITURES			
PERSONAL SERVICES AND EMPLOYEE BENEFITS	6,979,354	-	-
PURCHASED/CONTRACTED SERVICES	736,650	15,000	-
SUPPLIES	897,890	15,000	-
CAPITAL OUTLAYS	49,000	28,000	-
OTHER COSTS	178,300	-	25,000
DEBT SERVICE	-	-	-
DEPRECIATION AND AMORTIZATION	-	-	-
OTHER FINANCING USES	837,650	-	-
TOTAL EXPENDITURES	**9,678,844**	**58,000**	**25,000**
TOTAL REVENUES OVER/UNDER EXPENDITURES	**$ -**	**$ -**	**$ -**
ESTIMATED FUND BALANCE/FUND EQUITY, BEGINNING OF YEAR	**$ 1,720,961**	**$ 14,005**	**$ 5,130**
USE OF CASH RESERVES	**$ -**	**$ -**	**$ -**
ESTIMATED FUND BALANCE/FUND EQUITY, END OF YEAR	**$ 1,720,961**	**$ 14,005**	**$ 5,130**

SPLOST	GO BOND DEBT SERVICE	COMBINED UTILITY	SOLID WASTE	GUTA	TOTAL
$ -	$ -	$ -	$ -	$ -	$ 6,028,621
-	-	-	-	-	107,000
1,476,000	-	-	-	-	1,666,310
-	-	36,135,250	4,825,000	-	41,683,750
-	-	-	-	-	558,000
-	-	25,000	-	-	25,000
-	-	-	-	-	25,000
-	-	-	-	83,500	231,250
-	787,650	-	-	-	2,769,313
-	-	-	-	-	-
1,476,000	**787,650**	**36,160,250**	**4,825,000**	**83,500**	**53,094,244**
-	-	6,521,923	1,241,595	-	14,742,872
301,200	-	1,810,000	2,621,065	65,500	5,549,415
560,120	-	20,088,477	401,920	18,000	21,981,407
348,080	-	-	77,920	-	503,000
-	-	325,000	-	-	528,300
266,600	787,650	2,671,783	-	-	3,726,033
-	-	18,029	-	-	18,029
-	-	4,725,038	482,500	-	6,045,188
1,476,000	**787,650**	**36,160,250**	**4,825,000**	**83,500**	**53,094,244**
$ -	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
$ 3,312	**$ 293**	**$ 59,207,481**	**$ 789,171**	**$ 356,034**	**$ 62,096,387**
$ -	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
$ 3,312	**$ 293**	**$ 59,207,481**	**$ 789,171**	**$ 356,034**	**$ 62,096,387**


Since 1821
THE CITY OF
Monroe

Summary - City Wide Positions
Personnel All Funds - Full Time

Fund	Department/Function	FY 2011	FY 2012	FY 2013	FY 2014
General Fund	Administration	1	1	1	2
	Finance	5	5	5	5
	Code	5	6	6	3
	Fire	23	23	23	23
	Police	46	46	42	42
	Streets	24	24	23	21
	Building And Grounds	3	4	3	3
Total General Fund		**107**	**109**	**103**	**99**
Utility Fund	Finance	4	4	4	4
	Customer Service	14	14	14	12
	Billing	3	3	3	3
	Central Services	11	9	8	9
	Electric & Telecomm Administration	2	2	3	3
	Electric	15	16	14	14
	Telecomm	9	9	8	8
	Water & Gas Administration	1	1	2	2
	Stormwater	-	-	-	1
	Sewage Collection	8	8	6	8
	Sewage Treatment Plant	7	7	9	8
	Water Treatment Plant	4	4	3	4
	Water Distribution System	8	8	8	6
	Natural Gas	8	8	8	8
Total Utility Fund		**94**	**93**	**90**	**90**
Solid Waste Fund	Administration	4	4	4	4
	Solid Waste Collection	12	12	12	12
	Solid Waste Disposal	2	2	2	2
	Recyclables Collection	1	1	1	1
	Yard Trimmings	2	2	2	2
Total Solid Waste Fund		**21**	**21**	**21**	**21**
Total All Positions		**222**	**223**	**214**	**210**

Capital

The Capital Improvement Program (CIP) is a five year plan identifying capital projects and equipment purchases for the City. This plan provides justification and narrative of those projects each department has identified over the next five years. The CIP is reviewed and updated annually and changed to reflect the needs of the City. The plan that follows is listed by Department with revenue sources also identified.

The process to develop the City's plan begins with each department identifying the project's most essential to the City and the operation of their department. Projects are then presented to City Council for review. Justification of each project is carefully reviewed with funding either approved, delayed to a subsequent year or denied.

Budgets for Capital Projects do not lapse at the end of a fiscal year, but remain in effect until the project's completion.

Requests for this year's Capital totaled $3,910,274. Of that amount, $3,741,697 was approved city wide. Combined Utilities, the city's largest Enterprise Fund was approved for a total of $1,995,773, SPLOST Fund had a total of $1,476,004 approved for 2014.

Funding sources for the CIP are taxes and fees, grants, seizure funds and from the Combined Utilities Expansion and Repair fund.

A summary and detail of the FY 2014 CIP are listed on the following pages. Each narrative gives further detail as to the scope of the project, impact of operations and funding source.

FY2014 PROJECT REQUEST			REVENUE SOURCES						
Project Name	Funding Request	Funding Allowed	General Fund	Utility E&R Fund	SPLOST	Solid Waste	Grants	Seizure	Total
Finance									
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Code									
Field Services Vehicle	23,000	23,000	23,000						**23,000**
Subtotal	**23,000**	**23,000**	**23,000**	**-**	**-**	**-**	**-**	**-**	**23,000**
Fire									
Fire Pumper	115,181	115,160			115,160				**115,160**
Equipment For Fire Pumper	75,000	65,000			75,000				**75,000**
Med Assist Units	25,000	35,000			25,000				**25,000**
Subtotal	**215,181**	**215,160**	**-**	**-**	**215,160**	**-**	**-**	**-**	**215,160**
Highway and Streets									
Resurfacing Streets	149,500	149,500			34,500		115,000		**149,500**
New Sidewalks	65,000	65,000			65,000				**65,000**
Street & Sidewalk Rehabilitation	525,620	525,620			525,620				**525,620**
Engineering Street Projects	301,200	301,200			301,200				**301,200**
Truck Replacement	26,000	26,000	26,000						**26,000**
Subtotal	**1,067,320**	**1,067,320**	**26,000**	**-**	**926,320**	**-**	**115,000**	**-**	**1,067,320**
Police									
Fleet and Equipment Upgrades	155,000	151,444			151,444				**151,444**
Firearms Training Site	28,000	28,000						28,000	**28,000**
Subtotal	**183,000**	**179,444**	**-**	**-**	**151,444**	**-**	**-**	**28,000**	**179,444**
TOTAL GENERAL FUND	**1,488,501**	**1,484,924**	**49,000**	**-**	**1,292,924**	**-**	**115,000**	**28,000**	**1,484,924**
Finance									
Field Services Vehicle	20,000	20,000		20,000					**20,000**
Itron Mobile Unit	15,000	15,000		15,000					**15,000**
Itron NightHawk Electric Meters	126,000	126,000		126,000					**126,000**
Subtotal	**161,000**	**161,000**	**-**	**161,000**	**-**	**-**	**-**	**-**	**161,000**
Telecom									
Fiber Rebuild from GWA to D&L on Hwy 78	62,000	62,000		62,000					**62,000**
Data Hubs	35,000	35,000		35,000					**35,000**
Switch Replacement	30,000	30,000		30,000					**30,000**
DOCSIS 3 Upstream Install	140,000	140,000		140,000					**140,000**
JDSU Test Equipment Upgrade	10,000	10,000		10,000					**10,000**
Subtotal	**277,000**	**277,000**	**-**	**277,000**	**-**	**-**	**-**	**-**	**277,000**
Electric									
Reconductor Distribution System	150,000	150,000		150,000					**150,000**
Recoloser/Fuse Placement	50,000	50,000		50,000					**50,000**
Switch Replacment	55,000	55,000		55,000					**55,000**
McDaniel 3 Phase Extention	45,000	45,000		45,000					**45,000**
Field Service Trucks 3/4 Ton	35,000	35,000		35,000					**35,000**
Bucket Truck Replacement	100,000	-		-					**-**
Truck Diagnostic System	15,000	15,000		15,000					**15,000**
Mini Excavator	65,000	-		-					**-**
Subtotal	**515,000**	**350,000**	**-**	**350,000**	**-**	**-**	**-**	**-**	**350,000**
Water									
Deadend Removal	25,000	25,000		25,000					**25,000**
Walton Street	36,777	36,777		36,777					**36,777**
Fire Hydrant Replacement (Phase I & II)	52,500	52,500		52,500					**52,500**
Highway 78 Expansion (Walton Graphic Media - Jim Daws)	88,938	88,938		88,938					**88,938**
Vehicle Replacement (Service Body)	45,000	45,000		45,000					**45,000**
Subtotal	**248,215**	**248,215**	**-**	**248,215**	**-**	**-**	**-**	**-**	**248,215**
Sewer									
Walton Street	27,280	27,280		27,280					**27,280**
Hammond Drive	276,632	276,632		276,632					**276,632**
CUES Camera Trailer Upgrade	100,000	100,000		100,000					**100,000**
Wastewater Treatment Plant Rehab	150,000	150,000		150,000					**150,000**
Oakland/Golfview/Oak Ridge	63,195	63,195		63,195					**63,195**
Wastewater Treatment Plant Roof Replacement	75,000	75,000		75,000					**75,000**
Subtotal	**692,107**	**692,107**	**-**	**692,107**	**-**	**-**	**-**	**-**	**692,107**
Gas									
Take Station (Rebuild)	100,000	100,000		100,000					**100,000**
GPS/GIS Natural Gas System	90,000	90,000		90,000					**90,000**
Regulator Station Rebuild (2/Year)	10,000	10,000		10,000					**10,000**
Vehicle Replacement (Service Body)	45,000	45,000		45,000					**45,000**
Oakland Ridge	22,451	22,451		22,451					**22,451**
Subtotal	**267,451**	**267,451**	**-**	**267,451**	**-**	**-**	**-**	**-**	**267,451**
TOTAL COMBINED UTILITIES FUND	**2,160,773**	**1,995,773**	**-**	**1,995,773**	**-**	**-**	**-**	**-**	**1,995,773**
Solid Waste									
Replace 1996 Frontload Truck	240,000	240,000			183,080	56,920			**240,000**
Replace 1997 Ford F-150	21,000	21,000				21,000			**21,000**
TOTAL SOLID WASTE FUND	**261,000**	**261,000**	**-**	**-**	**183,080**	**77,920**	**-**	**-**	**261,000**
TOTAL ALL FUNDS	**3,910,274**	**3,741,697**	**49,000**	**1,995,773**	**1,476,004**	**77,920**	**115,000**	**28,000**	**3,741,697**

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY
GENERAL FUND

Project Name	Funding Source	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
General Fund							
Finance							
DECA Recording Software System	GF		10,000				10,000
Subtotal		**-**	**10,000**	**-**	**-**	**-**	**10,000**
Code							
Field Services Vehicle	GF	23,000					23,000
Field Services Vehicle	GF		24,000				24,000
Software Update / Replacement	GF			25,000			25,000
Field Services Vehicle	GF					26,000	26,000
Subtotal		**23,000**	**24,000**	**25,000**	**-**	**26,000**	**98,000**
Fire							
Fire Pumpers	SPLOST	115,160	115,160	115,160	374,457		719,937
Equipment For Fire Pumper	SPLOST	75,000			75,000		150,000
Med Assist Units *	SPLOST	25,000			25,000		50,000
Bunker Gear Replacement	GF		15,000	15,000	15,000		45,000
Fire Station Heating/Air	GF				35,000		35,000
Fire Station Roof	GF					100,000	100,000
Burn Building and Tower	GF		30,000				30,000
Garage Door Upgrades	GF		28,000				28,000
Subtotal		**215,160**	**188,160**	**130,160**	**524,457**	**100,000**	**1,157,937**
Highway and Streets							
Resurfacing Streets	SPLOST/GT	149,500	125,000	135,000	145,000	155,000	709,500
New Sidewalks	SPLOST	65,000	70,000	75,000	80,000	85,000	375,000
Street & Sidewalk Rehabilitation	SPLOST	525,620	684,906	995,826	800,166	380,666	3,387,184
Engineering Street Projects	SPLOST	301,200	587,760	271,840	300,000	250,000	1,710,800
Truck (Grounds Division)	GF		26,000				26,000
Truck Replacement (Streets & Transportation)	GF	26,000	26,000			35,000	87,000
Work Van (Building Maint.)	GF		20,000				20,000
Street Sweeper	SPLOST		85,000				85,000
Floors at Community Building	GF			5,000			5,000
Side Boom Tractor (Streets & Trans.)	GF		60,000				60,000
Single Axle Dump Truck	SPLOST				82,000		82,000
Backhoe	SPLOST			85,000			85,000
Subtotal		**1,067,320**	**1,684,666**	**1,567,666**	**1,407,166**	**905,666**	**6,632,484**
Police							
Fleet and Equipment upgrades	SPLOST	151,444	151,444	151,444	150,000	185,004	789,336
Firearms Training Site	SZ	28,000					28,000
Camera / Security System For PD	GF		22,000				22,000
Flooring Replacment	GF			25,000			25,000
Vehicle Processing Booth	GF		18,000				18,000
Subtotal		**179,444**	**191,444**	**176,444**	**150,000**	**185,004**	**882,336**
TOTAL GENERAL FUND		**1,484,924**	**2,098,270**	**1,899,270**	**2,081,623**	**1,216,670**	**8,780,757**

GENERAL FUND	**49,000**
GRANTS	**115,000**
SPLOST	**1,292,924**
SEIZURE FUNDS	**28,000**
	1,484,924
TOTAL GENERAL FUND CAPITAL EXPENSES	**1,484,924**
DIFFERENCE	**-**

Funding Sources

General Fund	GF	SPLOST	SPLOST	Seizure	SZ
Maintenance & Repair Fund	E&R	Solid Waste	SW	Lease Funds	LP
Capital Improvements Fund	CIF	Grant	GT	Fund Balance	FB

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY
COMBINED UTILITIES FUND

Project Name	Funding Source	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
COMBINED UTILITY FUND							
Finance							
Field Services Vehicle	E&R	20,000	20,000	20,000	20,000	20,000	100,000
Server Replacement	E&R			8,000			8,000
Itron Mobile Unit	E&R	15,000					15,000
Itron Hand Held Units	E&R				30,000		30,000
Itron NightHawk Electric Meters	E&R	126,000					405,000
Subtotal		**161,000**	**20,000**	**28,000**	**50,000**	**20,000**	**558,000**
Telecom							
Fiber Rebuild from GWA to D&L on Hwy 78	E&R	62,000					62,000
Data Hubs	E&R	35,000	65,000	35,000			135,000
Switch Replacement	E&R	30,000	20,000	20,000	40,000	45,000	155,000
DOCSIS 3 Upstream install	E&R	140,000					140,000
JDSU Test Equipment Upgrade	E&R	10,000	10,000	25,000			45,000
Tulsat Dish Install	E&R		125,000				125,000
Subtotal		**277,000**	**220,000**	**80,000**	**40,000**	**45,000**	**662,000**
Electric							
Reconductor Distribution System	E&R	150,000	150,000	150,000	150,000	150,000	750,000
Recoloser/Fuse Placement	E&R	50,000	50,000	50,000	50,000	50,000	250,000
Switch Replacement	E&R	55,000	55,000	55,000	55,000	55,000	275,000
McDaniel 3 Phase Extention	E&R	45,000	45,000				90,000
Field Service Trucks 3/4 Ton	E&R	35,000		35,000			70,000
Bucket Truck Replacement	E&R		100,000		100,000		200,000
Truck Diagnostic System	E&R	15,000					15,000
Mini Excavator	E&R		32,500		32,500		65,000
High Flow Skid Steer	E&R		60,000				60,000
Subtotal		**350,000**	**492,500**	**290,000**	**387,500**	**255,000**	**1,775,000**
Water							
Deadend Removal	E&R	25,000	25,000	25,000	25,000	25,000	125,000
Walton Street	E&R	36,777					36,777
Fire Hydrant Replacement (Phase I & II)	E&R	52,500	52,500				105,000
Highway 78 Expansion (Walton Graphic Media - Jim Daws)	E&R	88,938					88,938
Vehicle Replacment (Service Body)	E&R	45,000					45,000
Mill Village	E&R		25,000	400,000			425,000
Church Street	E&R		71,669				71,669
Water Treatment Plant Roof Replacement	E&R		125,000	125,000			250,000
Peters/Roosevelt/Roberts/Hill/Maple	E&R			25,000	400,000		425,000
Highway 11 North - John Deere Road	E&R			7,000			7,000
Bryant/Glen Iris/Nelson/Washington/Spring	E&R				25,000	400,000	425,000
Norris/Radford/Lawrence/Mill	E&R					25,000	25,000
Vehicle Replacment (Service Body)	E&R					45,000	45,000
Highway 78 Expansion (Old Athens - Jim Daws)	E&R						-
Subtotal		**248,215**	**299,169**	**582,000**	**450,000**	**495,000**	**2,074,384**

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY
COMBINED UTILITIES FUND

Project Name	Funding Source	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Sewer							
Walton Street	E&R	27,280					27,280
Hammond Drive	E&R	276,632					276,632
CUES Camera Trailer Upgrade	E&R	100,000					100,000
Wastewater Treatment Plant Rehab	E&R	150,000	100,000				250,000
Oakland/Golfview/Oak Ridge	E&R	63,195					63,195
Wastewater Treatment Plant Roof Replacement	E&R	75,000					75,000
Mill Village	E&R		25,000	400,000			425,000
Holly Hill/McDaniel/Pine Crest/Pine Circle	E&R		70,229				70,229
Spring Place/Hampton	E&R		63,820				63,820
Vehicle Replacement (4WD)	E&R		30,000				30,000
Gratis/Hickory/Sweetgum/Garden	E&R			25,000	400,000		425,000
Cedar/Forest/Wood Acres/Young Outfall	E&R			73,832			73,832
Bryant/Glen Iris/Nelson/Washington	E&R				25,000	400,000	425,000
Springdale/Clearview/Greenwood	E&R				43,086		43,086
Nowell/West Marable	E&R				33,118		33,118
Norris/Radford/Lawrence/Mill	E&R					25,000	25,000
Olympia/Pierce/Bolton/Baker/Reese/South View	E&R					108,827	108,827
Subtotal		**692,107**	**289,049**	**498,832**	**501,204**	**533,827**	**2,515,019**
Gas							
Take Station (Rebuild)	E&R	100,000					100,000
GPS/GIS Natural Gas System	E&R	90,000		20,000			110,000
Regulator Station Rebuild (2/Year)	E&R	10,000	10,000	10,000	10,000	10,000	50,000
Vehicle Replacement (Service Body)	E&R	45,000					45,000
Oakland Ridge	E&R	22,451					22,451
Vehicle Replacement (Service Body)	E&R		45,000				45,000
Shamrock/Glenwood	E&R		12,549				12,549
Alcovy Street (Walker - Vine)	E&R		35,423				35,423
Highway 83 Extension (Good Hope Loop)	E&R		75,742				75,742
Landers Street	E&R			7,276			7,276
Roosevelt/Maple/Roberts/Peters/Hill	E&R			6,234			6,234
Camptown Gardens	E&R			6,571			6,571
King's Ridge	E&R			6,667			6,667
Carwood/Mayfield	E&R			28,400			28,400
Poplar Street (Reroute)	E&R			24,915			24,915
Unisia Drive - Highway 83 Extension	E&R			24,160			24,160
Walton Street	E&R			11,987			11,987
Church Street	E&R				81,866		81,866
West Creek Circle	E&R				22,966		22,966
Bryant Road	E&R				12,197		12,197
Union/East Spring	E&R				20,451		20,451
GW Carver/Perry/Launius	E&R					35,099	35,099
West Marable/Nowell	E&R					16,316	16,316
Jim Daws Road (Old Athens Loop)	E&R					93,620	93,620
Subtotal		**267,451**	**178,714**	**146,210**	**147,480**	**155,035**	**894,890**
TOTAL UTILITES		**1,995,773**	**1,499,432**	**1,625,042**	**1,576,184**	**1,503,862**	**8,479,293**

2014 5% UTILITY E&R TRANSFERS	**1,627,613**
ADDITIONAL E&R FUNDS	**368,160**
TOTAL E&R FUNDS NEEDED	**1,995,773**
TOTAL UTILITIES CAPITAL EXPENSES	**1,995,773**
DIFFERENCE	**-**

Funding Sources

General Fund	GF	SPLOST	SPLOST	Seizure	SZ
Maintenance & Repair Fund	E&R	Solid Waste	SW	Lease Funds	LP
Capital Improvements Fund	CIF	Grant	GT	Fund Balance	FB

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY
SOLID WASTE FUND

Project Name	Funding Source	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Total
Solid Waste and Recycling							
REPLACE 1996 FRONTLOAD TRUCK	SW/SPLOST	240,000					240,000
REPLACE 1994 KNUCKLEBOOM TRUCK	SW		130,000				130,000
REPLACE 1988 YARD SPOTTER TRUCK	SW		50,000				50,000
REPLACE 1997 FORD F-150	SW	21,000					21,000
REPLACE 2002 FRONTLOAD TRUCK	SW/SPLOST					240,000	240,000
REPLACE 1999 KNUCKLEBOOM TRUCK	SW			130,000			130,000
REPLACE 1989 YARD SPOTTER TRUCK	SW			50,000			50,000
TOTAL SOLID WASTE AND RECYCLING		**261,000**	**180,000**	**180,000**	**-**	**240,000**	**861,000**

SOLID WASTE FUNDS	**77,920**
SPLOST	**183,080**
	261,000
TOTAL GENERAL FUND CAPITAL EXPENSES	**261,000**
DIFFERENCE	**-**

Funding Sources

General Fund	GF	SPLOST	SPLOST	Seizure	SZ
Maintenance & Repair Fund	E&R	Solid Waste	SW	Lease Funds	LP
Capital Improvements Fund	CIF	Grant	GT	Fund Balance	FB

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: General Fund | Page: 1

Department: Finance | Division: | Date: 25-Jun-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	DECA Recording Software System		$ 10,000				$ 10,000
2							$ -
3							$ -
4							$ -
5							$ -
6							$ -
7							$ -
8							$ -
9							$ -
10							$ -
11							$ -
TOTAL		$ -	$ 10,000	$ -	$ -	$ -	$ 10,000

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility | Page: 1

Department: Finance | Division: Central Services | Date: 25-Jun-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Field Services Vehicle	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000
2	Server Replacement			$ 8,000			$ 8,000
3	Itron Mobile Unit	$ 15,000					$ 15,000
4	Itron Hand Held Units				$ 30,000		$ 30,000
5	Itron NightHawk Electric Meters	$ 126,000					$ 126,000
6							$ -
7							$ -
8							$ -
9							$ -
10							$ -
11							$ -
TOTAL		$ 161,000	$ 20,000	$ 28,000	$ 50,000	$ 20,000	$ 279,000

Project:	*DECA Recorder for Council*
Fund:	*General*
Department:	*Finance*
Division:	*Administration*
Project Year(s):	*2015*

Scope

Description:	This request if for the replacement of aging outdated transcription equipment and software for the Council Chambers. Purchase is necessary due to failing equipment.
$ Impact on Operations:	Routine maintenance is included in operating budget.

Financial Status

	Amount	***Funding Source***
$	10,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	10,000	Total Appropriations

Project:	*Field Service Vehicles*
Fund:	*Combined Utility*
Department:	*Finance*
Division:	*Central Services*
Project Year(s):	*2014-2018*

Scope

Description:	This request is to replace on a rotating basis one truck per year for meter reading at a budgeted cost of $20,000 per year.
$ Impact on Operations:	Routine maintenance is included in operating budget.

Financial Status

	Amount	***Funding Source***
$	100,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	100,000	Total Appropriations

Project:	*Server Replacement*
Fund:	*Combined Utility*
Department:	*Finance*
Division:	*Central Services*
Project Year(s):	*2016*

Scope

Description:	This request is for the replacement of outdated data server for utility software
$ Impact on Operations:	Routine maintenance is included in operating budget.

Financial Status

Amount		***Funding Source***
$	8,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	8,000	Total Appropriations

Project:	*Itron Mobile Unit*
Fund:	*Combined Utility*
Department:	*Finance*
Division:	*Central Services*
Project Year(s):	*2014*

Scope

Description:	This request for the the replacement of current Itron Mobile Unit for meter reading
$ Impact on Operations:	Routine maintenance is included in operating budget.

Financial Status

Amount		***Funding Source***
$	15,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	15,000	Total Appropriations

Project:	*Itron Hand Held Units*
Fund:	*Combined Utility*
Department:	*Finance*
Division:	*Central Services*
Project Year(s):	*2017*

Scope

Description:	This request for the the replacement of current Itron Hand Held Units for meter reading
$ Impact on Operations:	Routine maintenance is included in operating budget.

Financial Status

	Amount	***Funding Source***
$	30,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	30,000	Total Appropriations

Project:	*Itron NightHawk Electric Meters*
Fund:	*Combined Utility*
Department:	*Finance*
Division:	*Central Services*
Project Year(s):	*2014*

Scope

Description:	This request for the purchase Itron electric meters with remote disconnect features
$ Impact on Operations:	Routine maintenance is included in operating budget.

Financial Status

	Amount	***Funding Source***
$	126,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	126,000	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund General
Department Code
Division Operations
Page 1
Date 17-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Field Services Vehicle	$ 23,000					$ 23,000
2	Field Services Vehicle		$ 24,000				$ 24,000
3	Software Update / Replacement			$ 25,000			$ 25,000
4	Field Services Vehicle					$ 26,000	$ 26,000
5							$ -
6							$ -
7							$ -
8							$ -
9							$ -
10							$ -
11							$ -
TOTAL		$ 23,000	$ 24,000	$ 25,000		$ 26,000	$ 98,000

Project:	***Field services vehicle***
Fund:	*General*
Department:	*Protective / Code inspections*
Division:	*Vehicles*
Project Year(s):	*2014*

Scope

Description:	**This request is to replace the 2002 code vehicle 23 with a more fuel efficient vehicle. The Vehicle to be replaced has 170k miles and could be surplused or rotated to another employee in inspections.**
$ Impact on Operations:	Increased efficiency could reduce fuel consumption, otherwise maintenance is included in the operating budget.

Financial Status

	Amount	***Funding Source***
$	23,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	23,000	Total Appropriations

Project:	***Field services vehicle***
Fund:	*General*
Department:	*Protective / Code inspections*
Division:	*Vehicles*
Project Year(s):	*2015*

Scope

Description:	**This request is to replace and surplus code vehicle 06 to be replaced with a more efficient and reliable vehicle.**
$ Impact on Operations:	Increased efficiency could reduce fuel consumption, otherwise maintenance is included in the operating budget.

Financial Status

	Amount	***Funding Source***
$	24,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	24,000	Total Appropriations

Project:	***Permitting and code compliance software***
Fund:	*General*
Department:	*Protective / Code inspections*
Division:	*Office Operations*
Project Year(s):	*2016*

Scope

Description:	**This purchase would be aimed at improving operation efficiency as well as permit and code violation tracking.**
$ Impact on Operations:	Routine maintenance is included in the operating budget.

Financial Status

Amount	***Funding Source***
$ 25,000	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 25,000	Total Appropriations

Project:	***Field services vehicle***
Fund:	*General*
Department:	*Protective / Code inspections*
Division:	*Vehicles*
Project Year(s):	*2018*

Scope

Description:	**This request would be to replace the Marshal's vehicle which by this time might be aging out of service in mileage and reliability.**
$ Impact on Operations:	Routine maintenance is included in the operating budget.

Financial Status

Amount	***Funding Source***
$ 26,000	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 26,000	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund SPLOST Page 1

Department Public Safety Division Fire Date 5-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Fire Pumpers	$ 115,181	$ 115,181	$ 115,181	$ 374,457		$ 720,000
2	Equipment For Fire Pumper	$ 75,000			$ 75,000		$ 150,000
3	Med Assist Units *	$ 80,000					$ 80,000
4	Bunker Gear Replacement		$ 15,000	$ 15,000	$ 15,000		$ 45,000
5	Fire Station Heating/Air				$ 35,000		$ 35,000
6	Fire Station Roof					$ 100,000	$ 100,000
7	Burn Building and Tower		$ 30,000				$ 30,000
8	Garage Door Upgrades		$ 28,000				$ 28,000
9							$ -
10							$ -
11							$ -
TOTAL		$ 270,181	$ 188,181	$ 130,181	$ 499,457	$ 100,000	$ 1,188,000

Project:	*Fire Pumper Upgrade*
Fund:	*SPLOST*
Department:	*Public Safety*
Division:	*Fire*
Project Year(s):	*2014-2016*

Scope

Description:	Upgrade of Fire Fleet. 2nd Pumper in 2017
$ Impact on Operations:	Lower repair cost / Fuel Cost / improved operational ability

Financial Status

	Amount	***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	720,000	SPLOST
$	-	Bond
$	720,000	Total Appropriations

Project:	*Equipment for Fire Pumper*
Fund:	*SPLOST*
Department:	*Public Saftey*
Division:	*Fire*
Project Year(s):	*2014*

Scope

Description:	Equip New Pumper / 2nd in 2017
$ Impact on Operations:	Increases operational efficenecy

Financial Status

	Amount	***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	150,000	SPLOST
$	-	Bond
$	150,000	Total Appropriations

Project:	*Med Assist Units*
Fund:	*SPLOST*
Department:	*Public Safety*
Division:	*Fire*
Project Year(s):	*2014*

Scope

Description:	Purchase and equip 2 SUV for med assist mission
$ Impact on Operations:	Lower fuel and parts cost. Improved operational ability.

Financial Status

Amount		***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	80,000	SPLOST
$	-	Bond
$	80,000	Total Appropriations

Project:	*Bunker / Turn out Gear*
Fund:	*Local*
Department:	*Public Safety*
Division:	*Fire*
Project Year(s):	*2015-2017*

Scope

Description:	Replacement of 7 worn / dated sets of gear per year for 3 years
$ Impact on Operations:	Firefighter Safety. Use old suits for training. 10 yr life

Financial Status

Amount		***Funding Source***
$	45,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	45,000	Total Appropriations

Project:	*Fire Station Heating and Air System*
Fund:	*Local*
Department:	*Public Safety*
Division:	*Fire*
Project Year(s):	*2016*

Scope

Description:	Heating / Air System nearing service life
$ Impact on Operations:	Improved efficiency

Financial Status

	Amount	***Funding Source***
$	35,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	35,000	Total Appropriations

Project:	*Fire Station Roof*
Fund:	*Local*
Department:	*Public Safety*
Division:	*Fire*
Project Year(s):	*2018*

Scope

Description:	Replace roof of building as it is nearing it's service life
$ Impact on Operations:	Prevents damage to building

Financial Status

	Amount	***Funding Source***
$	100,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	100,000	Total Appropriations

Project:	*Fire Training Tower and Burn Building*
Fund:	*Local*
Department:	*Public Safety*
Division:	*Fire*
Project Year(s):	*2015*

Scope

Description:	Construct Tower and Burn Conex
$ Impact on Operations:	Improved Training and adds ISO points

Financial Status

Amount		***Funding Source***
$	30,000	Local
$	-	State Grant
$	-	Federal Grant
		SPLOST
$	-	Bond
$	30,000	Total Appropriations

Project:	*Garage Doors Upgrade*
Fund:	*Local*
Department:	*Public Safety*
Division:	*Fire*
Project Year(s):	*2015*

Scope

Description:	Rebuild garage doors / upgrade sensors / upgrade motors
$ Impact on Operations:	Reduce door weight / correct door operation

Financial Status

Amount		***Funding Source***
$	28,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	28,000	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund GENERAL Page 1

Department STREETS & TRANSPORTATION Division Date

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	RESURFACING STREETS	$ 149,500	$ 125,000	$ 135,000	$ 145,000	$ 155,000	$ 709,500
2	NEW SIDEWALKS	$ 65,000	$ 70,000	$ 75,000	$ 80,000	$ 85,000	$ 375,000
3	STREET & SIDEWALK REHABILITATION	$ 525,620	$ 684,906	$ 995,826	$ 800,166	$ 380,666	$ 3,387,184
4	TRUCK (GROUNDS DIVISION)		$ 26,000				$ 26,000
5	TRUCK REPLACEMENT (STREETS & TRANSPORTATION)	$ 26,000	$ 26,000			$ 35,000	$ 87,000
6	WORK VAN (BUILDING MAINT.)		$ 20,000				$ 20,000
7	STREET SWEEPER		$ 85,000				$ 85,000
8	FLOORS AT COMMUNITY BUILDING			$ 5,000			$ 5,000
9	ENGINEERING STREET PROJECTS	$ 301,200	$ 587,760	$ 271,840	$ 300,000	$ 250,000	$ 1,710,800
10	SIDE BOOM TRACTOR (STREETS & TRANS.)		$ 60,000				$ 60,000
11	SINGLE AXLE DUMP TRUCK				$ 82,000		$ 82,000
12	BACKHOE			$ 85,000			$ 85,000
TOTAL		$ 1,067,320	$ 1,684,666	$ 1,567,666	$ 1,407,166	$ 905,666	$ 6,632,484

Project:	*RESURFACING STREETS*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*STREET*
Project Year(s):	*2014-2018*

Scope

Description:	RESURFACE APPROXIMATELY 2-2.5 CENTER LINE MILES OF STREETS EACH YEAR OVER THE NEXT 5 YEARS WITH AN 1.5" OVERLAY
$ Impact on Operations:	

Financial Status

Amount	***Funding Source***
$ -	Local
$ 115,000	State Grant
$ -	Federal Grant
$ 34,500	SPLOST
$ -	Bond
$ 149,500	Total Appropriations
	LMIG REQUIRES A 30% LOCAL MATCH

Project:	*NEW SIDEWALK*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*STREETS & TRANSPORTATION*
Project Year(s):	*2014-2018*

Scope

Description:	CONSTRUCT 1.5 MILES OF NEW SIDEWALK EACH YEAR OVER NEXT 5 YEARS USING GUIDANCE FROM SIDEWALK MASTER PLAN
$ Impact on Operations:	

Financial Status

Amount	***Funding Source***
$ -	Local
$ -	State Grant
$ -	Federal Grant
$ 375,000	SPLOST
$ -	Bond
$ 375,000	Total Appropriations

Project:	*STREET & SIDEWALK REHABILITATION*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*STREETS & TRANSPORTATION*
Project Year(s):	*2014-2018*

Scope

Description:	REPAIR AND REHABILITATE APPROXIMATELY .5 MILES OF SIDEWALK THROUGHOUT THE CITY EACH YEAR OVER NEXT 5 YEARS
$ Impact on Operations:	

Financial Status

Amount		***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	3,387,184	SPLOST
$	-	Bond
$	3,387,184	Total Appropriations

Project:	*TRUCK REPLACEMENT*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*GROUNDS*
Project Year(s):	*2015*

Scope

Description:	REPLACE EXISTING TRUCK WITH NEW SERVICE TRUCK REDUCE AMOUNT OF MONEY SPENT ON PARTS AND REPAIRS.
$ Impact on Operations:	INCREASE EFFICIENCY OF CREW BY BEING ON JOB MORE OFTEN THAN BEING IN SHOP BROKEN DOWN.

Financial Status

Amount		***Funding Source***
$	26,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	26,000	Total Appropriations

Project:	*TRUCK REPLACEMENT*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*STREETS & TRANSPORTATION*
Project Year(s):	*2014, 2015, 2018*

Scope

Description:	REPLACE OLDER UNITS IN FLEET
$ Impact on Operations:	LESS DOWN TIME, LESS SPENT ON PARTS

Financial Status

	Amount	***Funding Source***
$	87,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	87,000	Total Appropriations

Project:	*WORK VAN*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*BUILDING MAINTENANCE*
Project Year(s):	*2015*

Scope

Description:	REPLACE EXISTING TRUCK WITH VAN
$ Impact on Operations:	BETTER EFFICIENCY ON JOBSITE

Financial Status

	Amount	***Funding Source***
$	20,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	20,000	Total Appropriations

Project:	*STREET SWEEPER*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*STREET*
Project Year(s):	*2014*

Scope

Description:	REPLACE EXISTING UNIT WITH USED/REFURBISHED UNIT
$ Impact on Operations:	LESS DOWN TIME, CLEANER STREETS

Financial Status

	Amount	***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	85,000	SPLOST
$	-	Bond
$	85,000	Total Appropriations

Project:	*FLOORS AT COMMUNITY BUILDING*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*COMMUNITY BLDG*
Project Year(s):	*2016*

Scope

Description:	STRIP AND REFINISH FLOORS THROUGHOUT BUILDING
$ Impact on Operations:	CREATE MORE REVENUE WITH BETTER AESTHETICS

Financial Status

	Amount	***Funding Source***
$	5,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	5,000	Total Appropriations

Project:	*ENGINEERING STREET PROJECTS*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*ALL*
Project Year(s):	*2014*

Scope

Description:	LCI/Keck & Wood, TE/Keck & Wood, Engineering
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	1,710,800	SPLOST
$	-	Bond
$	1,710,800	Total Appropriations

Project:	*SIDE BOOM TRACTOR*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*STREETS & TRANSPORTATION*
Project Year(s):	*2015*

Scope

Description:	REPLACE EXISTING UNIT
$ Impact on Operations:	LESS DOWN TIME, LESS MONEY SPENT ON PARTS/REPAIR

Financial Status

	Amount	***Funding Source***
$	60,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	60,000	Total Appropriations

Project:	*SINGLE AXLE DUMP TRUCK*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*STREETS & TRANSPORTATION*
Project Year(s):	*2017*

Scope

Description:	ADD DUMP TRUCK TO FLEET
$ Impact on Operations:	PROVIDE ADDITIONAL TRUCK MORE SUITABLE TO MOST JOBS

Financial Status

Amount		***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	82,000	SPLOST
$	-	Bond
$	82,000	Total Appropriations

Project:	*BACKHOE*
Fund:	*GENERAL*
Department:	*STREETS & TRANSPORTATION*
Division:	*STREETS & TRANSPORTATION*
Project Year(s):	*2016*

Scope

Description:	REPLACE EXISTING UNIT
$ Impact on Operations:	LESS DOWN TIME/ LESS MONEY SPENT ON REPAIRS/PARTS

Financial Status

Amount		***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	85,000	SPLOST
$	-	Bond
$	85,000	Total Appropriations

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Five-Year Capital Improvement Plan

Fund SPLOST Page 1

Department Police Division Fleet Date 7-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Fleet and Equipment Upgrades	$ 155,000	$ 155,000	$ 155,000	$ 150,000	$ 185,004	$ 800,004
2	Firearms Training Site	$ 28,000					$ 28,000
3	Camera / Security System For PD		$ 22,000				$ 22,000
4	Flooring Replacement			$ 25,000			$ 25,000
5	Vehicle Processing Booth		$ 18,000				$ 18,000
6							$ -
7							$ -
8							$ -
9							$ -
10							$ -
11							$ -
TOTAL		$ 183,000	$ 195,000	$ 180,000	$ 150,000	$ 185,004	$ 893,004

Project:	*Fleet Upgrade*
Fund:	*SPLOST*
Department:	*Police*
Division:	*Public Safety*
Project Year(s):	*SPLOST Life*

Scope

Description:	Replace at or near life span less fuel efficient vehicles
$ Impact on Operations:	Reduction of fuel and parts cost

Financial Status

Amount		***Funding Source***
$	-	Local
$	-	State Grant
$	-	Federal Grant
$	800,004	SPLOST
$	-	Bond
$	800,004	Total Appropriations

Project:	*Firearms Training Center*
Fund:	*Seizure*
Department:	*Department Public Safety*
Division:	*Police*
Project Year(s):	*2014*

Scope

Description:	Construct 10 firing lanes @ GODA with Seized Funds
$ Impact on Operations:	Reduce Range cost and scheduling conflicts

Financial Status

Amount		***Funding Source***
$	28,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	28,000	Total Appropriations

Project:	*Camera / Security System For PD*
Fund:	*Local*
Department:	*Public Safety*
Division:	*Police*
Project Year(s):	*2015*

Scope

Description:	Cameras covering front, back, and evidence entrances
$ Impact on Operations:	Improves physical security of MPD

Financial Status

	Amount	***Funding Source***
$	22,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	22,000	Total Appropriations

Project:	*Flooring Replacement*
Fund:	*Local*
Department:	*Public Safety*
Division:	*Police*
Project Year(s):	*2016*

Scope

Description:	Replace worn carpet on top floor of MPD
$ Impact on Operations:	Improves work and Public areas

Financial Status

	Amount	***Funding Source***
$	25,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	25,000	Total Appropriations

Project:	*Vehicle Processing Booth*
Fund:	*Local*
Department:	*Public Safety*
Division:	*Police*
Project Year(s):	*2015*

Scope

Description:	Booth for vehicle and large item processing in bad weather
$ Impact on Operations:	Eliminates dependency on other agencies

Financial Status

	Amount	***Funding Source***
$	18,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	18,000	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility — Page: 1

Department: Electric and Telecom — Division: Electric — Date: 22-Jul-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Reconductor Distribution System	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 750,000
2	Recoloser/Fuse Placement	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000
3	Switch Replacement	$ 55,000	$ 55,000	$ 55,000	$ 55,000	$ 55,000	$ 275,000
4	McDaniel 3 Phase Extention	$ 45,000	$ 45,000				$ 90,000
5	Field Service Trucks 3/4 Ton	$ 35,000		$ 35,000			$ 70,000
6	Bucket Truck Replacement	$ 100,000			$ 100,000		$ 200,000
7	Truck Diagnostic System	$ 15,000					$ 15,000
8	Mini Excavator	$ 65,000			$ 65,000		$ 130,000
9	High Flow Skid Steer		$ 60,000				$ 60,000
10							$ -
11							$ -
TOTAL		$ 515,000	$ 360,000	$ 290,000	$ 420,000	$ 255,000	$ 1,840,000

Project:	*Reconductor Distribution System*
Fund:	*Combined Utility*
Department:	*Electric and Telcom*
Division:	*Electric and Telcom*
Project Year(s):	*2014-18*

Scope

Description:	Replacing old copper conducters with ACSR. Copper has several operatioal problems including line loss and strength.
$ Impact on Operations:	Will reduce line loss and outages.

Financial Status

	Amount	***Funding Source***
$	750,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	750,000	Total Appropriations

Project:	*Reclose/Fuse Placement*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Electric and Telecom*
Project Year(s):	*2014-18*

Scope

Description:	Reclosers and fusing help segment the electric system which helps with reliability.
$ Impact on Operations:	Will reduce outages.

Financial Status

	Amount	***Funding Source***
$	250,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	250,000	Total Appropriations

Project:	*Switch Replacement*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Electric*
Project Year(s):	*2014-18*

Scope

Description:	Replacement of existing underslung single switches to one pull gang switches.
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	275,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	275,000	Total Appropriations

Project:	*McDaniel 3 Phase Extention*
Fund:	*Combined Utility Fund*
Department:	*Electric and Telecom*
Division:	*Electric*
Project Year(s):	*2014-15*

Scope

Description:	Comlplete Spacer Cable project from Breedlove Dr. to City Hall via Mcdaniel and Wayne St.
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	90,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	90,000	Total Appropriations

Project:	*Field Service Trucks 3/4 ton*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Electric*
Project Year(s):	*2014 & 16*

Scope

Description:	Replacement of forman pickup trucks.
$ Impact on Operations:	

Financial Status

Amount		***Funding Source***
$	70,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	70,000	Total Appropriations

Project:	*Bucket Truck Replacement*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Electric*
Project Year(s):	*2014 & 16*

Scope

Description:	Replacement of 1987 and 1992 bucket trucks.
$ Impact on Operations:	

Financial Status

Amount		***Funding Source***
$	200,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	200,000	Total Appropriations

Project:	*Truck Diagnostic System*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Electric*
Project Year(s):	*2014*

Scope

Description:	Diagnostic equipment that will allow City employees to repair our largest trucks.
$ Impact on Operations:	Lower Truck repair cost.

Financial Status

	Amount	***Funding Source***
$	15,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	15,000	Total Appropriations

Project:	*Mini Excavators*
Fund:	*Combied Utility*
Department:	*Electric and Telecom*
Division:	*Electric*
Project Year(s):	*2014 & 2017*

Scope

Description:	Mini Ex for digging and articulated mowing. Replacing existing equipment.
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	130,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	130,000	Total Appropriations

Project:	*High Flow Skid Steer*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Electric*
Project Year(s):	*2015*

Scope

Description:	High Flow Skid steer to perform ROW clearing. Relplacing side boom tracktor.
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	60,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	60,000	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility — Page: 1

Department: Electric & Telecom — Division: Telecom — Date:

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Fiber Rebuild from GWA to D&L on Hwy 78	$ 62,000					$ 62,000
2	Data Hubs	$ 35,000	$ 65,000	$ 35,000			$ 135,000
3	Switch Replacement	$ 30,000	$ 20,000	$ 20,000	$ 40,000	$ 45,000	$ 155,000
4	DOCSIS 3 Upstream install	$ 140,000					$ 140,000
5	JDSU Test Equipment Upgrade	$ 10,000	$ 10,000	$ 25,000			$ 45,000
6	Tulsat Dish Install		$ 125,000				$ 125,000
7							$ -
8							$ -
13							$ -
14							$ -
15							$ -
TOTAL		$ 277,000	$ 220,000	$ 80,000	$ 40,000	$ 45,000	$ 662,000

Project:	*Fiber Rebuild GWA to D&L*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Telecom*
Project Year(s):	*2014*

Scope

Description:	WEMC abandoned the ROW that our fiber uses on 78. Fiber counts are running low in that area and we have designed a replacement from GWA to D&L on 78 to help solve both problems.
$ Impact on Operations:	

Financial Status

Amount		***Funding Source***
$	62,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	62,000	Total Appropriations

Project:	*Data Hubs*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Telecom*
Project Year(s):	*2014, 2015 & 2017*

Scope

Description:	Hubs to aggregate data to help data flow
$ Impact on Operations:	

Financial Status

Amount		***Funding Source***
$	135,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	135,000	Total Appropriations

Project:	*Switch Replacements*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Telecom*
Project Year(s):	*2014, 2015, 2016 & 2017*

Scope

Description:	Most switches in our system are getting close to end of life. This project will allow us to replace them before they fail.
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	155,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	155,000	Total Appropriations

Project:	*DOCSIS 3 Upstreaminstall*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Telecom*
Project Year(s):	*2014*

Scope

Description:	Expand and Improve upstream data flows to CATV system
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	140,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	140,000	Total Appropriations

Project:	*JDSU Test Equipment Replacement*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Telecom*
Project Year(s):	*2014, 2015 & 2016*

Scope

Description:	JDSU is the standard CATV test equipment that we use. Our Stealth SAMS, OTDR, and PathTrak all will need replacing or upgrading in the next few years.
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	45,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	45,000	Total Appropriations

Project:	*TulSat Dish Install*
Fund:	*Combined Utility*
Department:	*Electric and Telecom*
Division:	*Telecom*
Project Year(s):	*2015*

Scope

Description:	Installation of a TulSat
$ Impact on Operations:	

Financial Status

	Amount	***Funding Source***
$	125,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	125,000	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility
Department: Water & Gas
Division: Water
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	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Deadend Removal	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000
2	Walton Street	$ 36,777					$ 36,777
3	Fire Hydrant Replacement (Phase I & II)	$ 52,500	$ 52,500				$ 105,000
4	Highway 78 Expansion (Walton Graphic Media - Jim Daws)	$ 88,938					$ 88,938
5	Vehicle Replacment (Service Body)	$ 45,000					$ 45,000
6	Mill Village		$ 25,000	$ 150,000			$ 175,000
7	Church Street		$ 71,669				$ 71,669
8	Water Treatment Plant Roof Replacement		$ 125,000	$ 125,000			$ 250,000
9	Peters/Roosevelt/Roberts/Hill/Maple			$ 25,000	$ 150,000		$ 175,000
10	Highway 11 North - John Deere Road			$ 3,862			$ 3,862
11	Bryant/Glen Iris/Nelson/Washington/Spring				$ 25,000	$ 150,000	$ 175,000
12	Norris/Radford/Lawrence/Mill					$ 25,000	$ 25,000
13	Vehicle Replacment (Service Body)					$ 45,000	$ 45,000

Fund Combined Utility
Department Water & Gas
Division Water
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Date 17-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
14	Highway 78 Expansion (Old Athens - Jim Daws)					$ 121,878	$ 121,878
15							$ -
TOTAL		$ 248,215	$ 299,169	$ 328,862	$ 200,000	$ 366,878	$ 1,443,124

Project: *Deadend Removal*
Fund: *CIP/Grant*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2014/2015/2016/2017/2018*

Scope

Original Installation Date: N/A
Original Size/Material: N/A

Footage: N/A
Connections: N/A
Valves: N/A

New Size/Material: N/a

Description: In the next 5 years, we plan on removing all water distribution system deadends from the system. These deadends are created by water distribution lines that end on streets and have no way to be flushed to keep water moving in that area of the system. Deadends in the system cause taste and odor issues, as well as discolored water issues. The planned solution is to either looped the line into existing lines or installing an automatic flushing device at the end of the lines thus allowing for movement of the water within these areas. The basis for the decision as to which method will be based on the area and most cost effective method.

Estimated Material Cost: $125,000.00

Impact on Operations: Unknown

Financial Status

	Amount	***Funding Source***
$	125,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	125,000	Total Appropriations

Project: *Walton Street*
Fund: *CIP*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2014*

Scope

Original Installation Date: 1940's
Original Size/Material: 6"

Footage: 1,700'
Connections: 27
Valves: 4

New Size/Material: 8"

Description: Due to new ISO requirements and the age of the Walton Street water distribution main line, we need to replace the 6" line with an 8" line to provide for more water pressure and volume to meet these new requirements. There are also new ISO requirements for fire hydrants that will require the installation of new fire hydrants on Walton Street as well. This construction will take place in connection with the replacement of the sewer collection line.

Estimated Material Cost: $36,777.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	36,777	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	36,777	Total Appropriations

Project: *Fire Hydrant Replacement (Phase I & II)*
Fund: *CIP*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2014/2015*

Scope

Original Installation Date: 1940's
Original Size/Material: RD Wood Fire Hydrants

Quantity: 50

New Size/Material: Mueller Fire Hydrants

Description: Due to new ISO requirements we need to replace all of the RD Wood fire hydrants in our water distribution system with new Mueller fire hydrants. The new ISO requirements mandate that all fire hydrants have steamer caps and require 4 1/2" steamer connections. This process will occur over the 2014 and 2015 budget years in two phases to more responsibly manage replacement time.

Estimated Material Cost: $105,000.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	105,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	105,000	Total Appropriations

Project: *Highway 78 Expansion (Walton Graphic - Jim Daws)*
Fund: *CIP/Grant*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2014*

Scope

Original Installation Date: N/A
Original Size/Material: N/A

Footage: 5,400'
Connections: N/A
Valves: N/A

New Size/Material: 6"

Description: We currently have a water distribution line that runs down Unisia Drive and supplies water to the Piedmont Industrial Park. We would like to extend this water distribution line 5,400' down GA Highway 78 to Jim Daws Road creating a loop and surrounding the Piedmont Industrial Park. It would help with future growth needs concerning water pressure and volume to meet industrial needs.

Estimated Material Cost: $88,938.00

Impact on Operations: N/A

Financial Status

Amount	***Funding Source***
$ 88,938	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 88,938	Total Appropriations

Project: *Vehicle Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2014*

Scope

Purchase Date: 2002

Mileage/Hours: 219,646

Description: The 2002 Ford F350 was purchased new in 2002 and currently has 219,646 miles. It has been having off and on trouble for the past few years and needs replacing.

Estimated Cost: $45,000.00

Impact on Operations: N/A

Financial Status

Amount	***Funding Source***
$ 45,000	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 45,000	Total Appropriations

Project: *Mill Village- 2015 CDBG Application*
Fund: *CDBG2015*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2015*

Scope

Original Installation Date: 1930's
Original Size/Material: 2" & 4"

Footage: 2,970'
Connections: 68
Valves: 8

New Size/Material: 6"

Description: Due to new ISO requirements and the age of the 3rd Street, 5th Street, and 6th Street water distribution main lines, we need to replace the 2" and 4" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area.

Estimated Material Cost: $0.00

Impact on Operations: N/A

Financial Status

Amount	***Funding Source***
$ 25,000	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 25,000	Total Appropriations

Project: *Mill Village- 2015 CDBG*
Fund: *CDBG2015*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2016*

Scope

Original Installation Date: 1930's
Original Size/Material: 2" & 4"

Footage: 2,970'
Connections: 68
Valves: 8

New Size/Material: 6"

Description: Due to new ISO requirements and the age of the 3rd Street, 5th Street, and 6th Street water distribution main lines, we need to replace the 2" and 4" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area.

Estimated Material Cost: $55,007.90

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	250,000	Federal Grant
$	-	SPLOST
$	-	Bond
$	400,000	Total Appropriations

Project: *Church Street*
Fund: *CIP*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2015*

Scope

Original Installation Date: 1939
Original Size/Material: 6"

Footage: 3,168'
Connections: 62
Valves: 11

New Size/Material: 8"

Description: Due to new ISO requirements and the age of the Church Street water distribution main line, we need to replace the 6" line with an 8" line to provide for more water pressure and volume to meet these new requirements. There are also new ISO requirements for fire hydrants that will require the installation of new fire hydrants on Church Street as well.

Estimated Material Cost: $71,669.08

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	110,880	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	110,880	Total Appropriations

Project: *Water Treatment Plant Roof Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *WTP*
Project Year(s): *2015/2016*

Scope

Original Build Date: 1930's

Description: The roof of the old water treatment facility building needs to be replaced. If this building is to be kept and used for any purpose, this will need to be done by the end of 2016 to preserve the rest of the building. The building is currently being used as part of the new treatment process and has available space for offices and labs in the future.

Estimated Cost: $250,000.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	250,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	250,000	Total Appropriations

Project: *Peters/Roosevelt/Roberts/Hill/Maple - 2016 CDBG Application*
Fund: *CDBG2016*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2016*

Scope

Original Installation Date: 1940's
Original Size/Material: 2"

Footage: 3,536'
Connections: 48
Valves: 9

New Size/Material: 6"

Description: Due to new ISO requirements and the age of the Peters Street, Roosevelt Street, Roberts Street, Hill Street, and Maple Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area.

Estimated Material Cost: $0.00

Impact on Operations: N/A

Financial Status

Amount	***Funding Source***
$ 25,000	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 25,000	Total Appropriations

Project: *Peters/Roosevelt/Roberts/Hill/Maple - 2016 CDBG*
Fund: *CDBG2016*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2017*

Scope

Original Installation Date: 1940's
Original Size/Material: 2"

Footage: 3,536'
Connections: 48
Valves: 9

New Size/Material: 6"

Description: Due to new ISO requirements and the age of the Peters Street, Roosevelt Street, Roberts Street, Hill Street, and Maple Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area.

Estimated Material Cost: $64,321.92

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	250,000	Federal Grant
$	-	SPLOST
$	-	Bond
$	400,000	Total Appropriations

Project: *Highway 11 North - John Deere Road*
Fund: *CIP*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2016*

Scope

Original Installation Date: N/A
Original Size/Material: N/A

Footage: 200'
Connections: N/A
Valves: N/A

New Size/Material: 8"

Description: We would like to extend this water distribution line 200' from GA Highway 11 North to John Deere Road creating a loop on the north end of Monroe. It would increase water pressure and volume to the area.

Estimated Material Cost: $3,862.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	7,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	7,000	Total Appropriations

Project: *Bryant/Glen Iris/Nelson/Washington - 2017 CDBG Application*
Fund: *CDBG2017*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2017*

Scope

Original Installation Date: 1940's
Original Size/Material: 2"

Footage: 7,508
Connections: 65
Valves: 13

New Size/Material: 6"

Description: Due to new ISO requirements and the age of the Bryant Road, Glen Iris Street, Nelson Street, and Washington Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area.

Estimated Material Cost: $0.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	25,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	25,000	Total Appropriations

Project: *Bryant/Glen Iris/Nelson/Washington - 2017 CDBG*
Fund: *CDBG2017*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2018*

Scope

Original Installation Date: 1940's
Original Size/Material: 2"

Footage: 7,508
Connections: 65
Valves: 9

New Size/Material: 6"

Description: Due to new ISO requirements and the age of the Bryant Road, Glen Iris Street, Nelson Street, and Washington Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area.

Estimated Material Cost: $130,572.76

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	250,000	Federal Grant
$	-	SPLOST
$	-	Bond
$	400,000	Total Appropriations

Project: *Norris/Radford/Lawrence/Mill - 2018 CDBG Application*
Fund: *CDBG2018*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2018*

Scope

Original Installation Date: 1940's
Original Size/Material: 2"

Footage: 4,043'
Connections: 36
Valves: 18

New Size/Material: 6"

Description: Due to new ISO requirements and the age of the Norris Street, Radford Street, Lawrence Street, and Mill Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area.

Estimated Material Cost: $0.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	25,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	25,000	Total Appropriations

Project: *Norris/Radford/Lawrence/Mill - 2018 CDBG*
Fund: *CDBG2018*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2019*

Scope

Original Installation Date: 1940's
Original Size/Material: 2"

Footage: 4,043'
Connections: 36
Valves: 18

New Size/Material: 6"

Description: Due to new ISO requirements and the age of the Norris Street, Radford Street, Lawrence Street, and Mill Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area.

Estimated Material Cost: $77,136.21

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	250,000	Federal Grant
$	-	SPLOST
$	-	Bond
$	400,000	Total Appropriations

Project: *Vehicle Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *2018*

Scope

Purchase Date: 2008

Mileage/Hours: 111,859

Description: The 2008 Ford F350 was purchased new in 2008 and currently has 111,859 miles. Based on the current mileage and projected mileage at this date, this vehicle will need replacing.

Estimated Cost: $45,000.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	45,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	45,000	Total Appropriations

Project: *Highway 78 Expansion (Old Athens - Jim Daws)*
Fund: *CIP/Grant*
Department: *Water & Gas*
Division: *Water*
Project Year(s): *TBD*

Scope

Original Installation Date: N/A
Original Size/Material: N/A

Footage: 7,400'
Connections: N/A
Valves: N/A

New Size/Material: 6"

Description: This expansion would create a water distribution line loop from Gratis Road to GA Highway 78. This would be a further extension down GA Highway 78 to help with future growth needs concerning water pressure and volume.

Estimated Material Cost: $121,878.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	259,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	259,000	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility
Department: Water & Gas
Division: Sewer
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	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Walton Street	$ 27,280					$ 27,280
2	Hammond Drive	$ 276,632					$ 276,632
3	CUES Camera Trailer Upgrade	$ 100,000					$ 100,000
4	Wastewater Treatment Plant Rehab	$ 150,000	$ 100,000				$ 250,000
5	Oakland/Golfview/Oak Ridge	$ 63,195					$ 63,195
6	Wastewater Treatment Plant Roof Replacement	$ 75,000					$ 75,000
7	Mill Village		$ 25,000	$ 150,000			$ 175,000
8	Holly Hill/McDaniel/Pine Crest/Pine Circle		$ 70,229				$ 70,229
9	Spring Place/Hampton		$ 63,820				$ 63,820
10	Vehicle Replacement (4WD)		$ 30,000				$ 30,000
11	Gratis/Hickory/Sweetgum/Garden			$ 25,000	$ 150,000		$ 175,000
12	Cedar/Forest/Wood Acres/Young Outfall			$ 73,832			$ 73,832
13	Bryant/Glen Iris/Nelson/Washington				$ 25,000	$ 150,000	$ 175,000

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Date 17-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
14	Springdale/Clearview/Greenwood				$ 43,086		$ 43,086
15	Nowell/West Marable				$ 33,118		$ 33,118
16	Norris/Radford/Lawrence/Mill					$ 25,000	$ 25,000
17	Olympia/Pierce/Bolton/Baker/Reese/South View					$ 108,827	$ 108,827
TOTAL		$ 692,107	$ 289,049	$ 248,832	$ 251,204	$ 283,827	$ 1,765,019

Project: *Walton Street*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2014*

Scope

Original Installation Date: 1909
Original Size/Material: 6" Clay

Footage: 1,700'
Connections: 64
Manholes: 13

New Size/Material: 8" HDPE

Description: Due to the age of the pipe and the material, the line needs to be replaced with an 8" HDPE sewer line. There are flush tanks still in service along Walton Street that need to be removed because they have been abandoned due to age and lack of available service. This construction will take place in connection with the replacement of the water distribution line.

Estimated Material Cost: $27,280.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	27,280	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	27,280	Total Appropriations

Project: *Hammond Drive - CDBG 2013*
Fund: *CDBG2013*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2014*

Scope

Original Installation Date: 1950
Original Size/Material: 8" Clay

Footage: 8,500'
Connections: 65
Manholes: 25

New Size/Material: 8" HDPE

Description: The sewer collection lines on Wilkins Street, Hammond Drive and Landers Street need to be replaced with an 8" HDPE line. There have been 16 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. There have also been numerous spills from the Hammond Drive area manhole during heavy rainfall events. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $125,000.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	276,632	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	276,632	Total Appropriations

Project: *Cues Camera Trailer Upgrade*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2014*

Scope

Purchase Date: 2001

Description: The current Cues Camera Trailer needs to be upgraded both for repair purposes and technological purposes. The cable and pulling system needs repair because of normal usage wear and tear since the purchase in 2001. There is also a major need for a new recording system and software package that matches with current technology. This Camera Trailer is the key component to investigation of our sewer collection system and allowing us to have the proper historical data for CDBG applications and awards.

Estimated Cost: $100,000.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	100,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	100,000	Total Appropriations

Project: *Wastewater Treatment Plant Rehab*
Fund: *CIP*
Department: *Water & Gas*
Division: *WWTP*
Project Year(s): *2014*

Scope

Original Build Date: late 1980's

Description: There are several buildings at the Wastewater Treatment Facility that need major repair to pumps, valves and operating equipment. To avoid future costs of equipment replacement within these buildings, each roof will need to be replaced as soon as possible. This is an attempt to fix all of these problems without having to seek the assistance of a loan.

Estimated Cost: $250,000.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	150,000	Total Appropriations

Project: *Wastewater Treatment Plant Rehab*
Fund: *CIP*
Department: *Water & Gas*
Division: *WWTP*
Project Year(s): *2015*

Scope

Original Build Date: late 1980's

Description: There are several buildings at the Wastewater Treatment Facility that need major repair to pumps, valves and operating equipment. To avoid future costs of equipment replacement within these buildings, each roof will need to be replaced as soon as possible. This is an attempt to fix all of these problems without having to seek the assistance of a loan.

Estimated Cost: $250,000.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	100,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	100,000	Total Appropriations

Project: *Oakland/Golfview/Oak Ridge*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2014*

Scope

Original Installation Date: 1965 - 1985
Original Size/Material: 6" Clay

Footage: 4,050'
Connections: 63
Manholes: 19

New Size/Material: 8" HDPE

Description: The sewer collection line on Oakland Ridge, Golfview Terrace, and Oak Ridge Drive need to be replaced and increased to an 8" HDPE line. There have been multiple houses flooded on Oak Ridge Road and Golfview due to high inflow and infiltration of roots through the existing clay pipe. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $63,195.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	63,195	Local
		State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	63,195	Total Appropriations

Project: *Wastewater Treatment Plant Roof Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *WWTP*
Project Year(s): *2014*

Scope

Original Build Date: late 1980's

Description: There are several buildings at the Wastewater Treatment Facility that need new roof structures. The office building and digester buildings are in need of replacement very quickly. The roof leaks are causing damage to the controls and equipment inside of these buildings. To avoid future costs of equipment replacement within these buildings, each roof will need to be replaced as soon as possible.

Estimated Cost: $75,000.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	75,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	75,000	Total Appropriations

Project: *Mill Village - CDBG 2015 Application*
Fund: *CDBG2015*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2015*

Scope

Original Installation Date: 1948
Original Size/Material: 8" Clay

Footage: 6,541'
Connections: 115
Manholes: 25

New Size/Material: 8" HDPE

Description: The sewer collection lines on 2nd Street, 3rd Street, 4th Street, 5th Street, and 6th Street need to be replaced with an 8" HDPE line. There have been 18 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $0.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	25,000	Local
$	-	State Grant
		Federal Grant
$	-	SPLOST
$	-	Bond
$	25,000	Total Appropriations

Project: *Mill Village - CDBG 2015*
Fund: *CDBG2015*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2016*

Scope

Original Installation Date: 1948
Original Size/Material: 8" Clay

Footage: 6,541'
Connections: 115
Manholes: 25

New Size/Material: 8" HDPE

Description: The sewer collection lines on 2nd Street, 3rd Street, 4th Street, 5th Street, and 6th Street need to be replaced with an 8" HDPE line. There have been 18 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $97,460.90

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	250,000	Federal Grant
$	-	SPLOST
$	-	Bond
$	400,000	Total Appropriations

Project: *Holly Hill/McDaniel Street/Pine Crest/Pine Circle*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2015*

Scope

Original Installation Date: 1916 - 1963
Original Size/Material: 6" Clay

Footage: 4,512'
Connections: 16
Manholes: 20

New Size/Material: 8" HDPE

Description: The sewer collection lines on Holly Hill Road, McDaniel Street, Pine Crest Drive, and Pine Circle need to be replaced with an 8" HDPE line. There have been 8 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $70,229.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	70,229	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	70,229	Total Appropriations

Project: *Spring Place/Hampton*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2015*

Scope

Original Installation Date: 1970 - 1980
Original Size/Material: 10" Clay

Footage: 3,101'
Connections: 0
Manholes: 12

New Size/Material: 10" HDPE

Description: The sewer collection lines on Spring Place Road and Hampton need to be replaced with an 8" HDPE line. There have been 5 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. The manhole on the Spring Place Road easement has had several blockages over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $63,820.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	63,820	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	63,820	Total Appropriations

Project: *Vehicle Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2015*

Scope

Purchase Date: 2004

Mileage/Hours: 128,059

Description: The 2004 Ford F250 was purchased new in 2004 and currently has 128,059 miles. It has been having off and on trouble for the past few years and needs replacing.

Estimated Cost: $30,000.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	30,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	30,000	Total Appropriations

Project: *Gratis/Hickory/Sweetgum/Garden - 2016 CDBG Application*
Fund: *CDBG2016*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2016*

Scope

Original Installation Date: 1971
Original Size/Material: 8" Clay

Footage: 5,597'
Connections: 56
Manholes: 31

New Size/Material: 8" HDPE

Description: The sewer collection lines on Gratis Road, Hickory Drive, Sweetgum Drive, and Garden Court need to be replaced with an 8" HDPE line. There have been 10 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $0.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	25,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	25,000	Total Appropriations

Project: *Gratis/Hickory/Sweetgum/Garden - 2016 CDBG*
Fund: *CDBG2016*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2017*

Scope

Original Installation Date: 1971
Original Size/Material: 8" Clay

Footage: 5,597'
Connections: 56
Manholes: 31

New Size/Material: 8" HDPE

Description: The sewer collection lines on Gratis Road, Hickory Drive, Sweetgum Drive, and Garden Court need to be replaced with an 8" HDPE line. There have been 10 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $88,045.30

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	250,000	Federal Grant
$	-	SPLOST
$	-	Bond
$	400,000	Total Appropriations

Project: *Cedar/Forest/Wood Acres/Young Outfall*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2016*

Scope

Original Installation Date: 1963 - 1966
Original Size/Material: 6" Clay

Footage: 4,727'
Connections: 44
Manholes: 16

New Size/Material: 8" HDPE

Description: The sewer collection lines on Cedar Lane, Forest Street, Wood Acres, Young Street, and Young outfall need to be replaced with an 8" HDPE line. There have been 11 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. There has already been one completely broken pipe due to root intrusion on the outfall. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $73,832.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	73,832	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	73,832	Total Appropriations

Project: *Bryant/Glen Iris/Nelson/Washington - 2017 CDBG App*
Fund: *CDBG2017*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2017*

Scope

Original Installation Date: 1909 - 1963
Original Size/Material: 6" Clay

Footage: 6,857'
Connections: 83
Manholes: 19

New Size/Material: 8" HDPE

Description: The sewer collection lines on Bryant Road, Glen Iris Road, Nelson Street, and Washington Street need to be replaced with an 8" HDPE line. There have been 14 service calls and a few houses that were flooded due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $0.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	25,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	25,000	Total Appropriations

Project: *Bryant/Glen Iris/Nelson/Washington - 2017 CDBG*
Fund: *CDBG2017*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2018*

Scope

Original Installation Date: 1909 - 1963
Original Size/Material: 6" Clay

Footage: 6,857'
Connections: 83
Manholes: 19

New Size/Material: 8" HDPE

Description: The sewer collection lines on Bryant Road, Glen Iris Road, Nelson Street, and Washington Street need to be replaced with an 8" HDPE line. There have been 14 service calls and a few houses that were flooded due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $105,019.30

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	250,000	Federal Grant
$	-	SPLOST
$	-	Bond
$	400,000	Total Appropriations

Project: *Springdale/Clearview/Greenwood*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2017*

Scope

Original Installation Date: 1964 - 1971
Original Size/Material: 6" Clay

Footage: 2,791'
Connections: 20
Manholes: 10

New Size/Material: 8" HDPE

Description: The sewer collection lines on Springdale Drive, Clearview Drive, and Greenwood Drive need to be replaced with an 8" HDPE line. There have been 3 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $43,086.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	43,086	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	43,086	Total Appropriations

Project: *Nowell/West Marable*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2017*

Scope

Original Installation Date: 1965 - 1966
Original Size/Material: 6" Clay

Footage: 2,122'
Connections: 0
Manholes: 10

New Size/Material: 8" HDPE

Description: The sewer collection lines on Nowell Street and West Marable Street need to be replaced with an 8" HDPE line. There have been 7 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $33,118.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	33,118	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	33,118	Total Appropriations

Project: *Norris/Radford/Lawrence/Hill - 2018 CDBG Application*
Fund: *CDBG2018*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2018*

Scope

Original Installation Date: 1970's
Original Size/Material: 6" Clay

Footage: 2,479'
Connections:
Manholes: 13

New Size/Material: 8" HDPE

Description: The sewer collection lines on Norris Street, Radford Street, Lawrence Street, and Hill Street need to be replaced with an 8" HDPE line. There have been 5 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $38,887.10

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	25,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	25,000	Total Appropriations

Project: *Norris/Radford/Lawrence/Hill - 2018 CDBG*
Fund: *CDBG2018*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2019*

Scope

Original Installation Date: 1970's
Original Size/Material: 6" Clay

Footage: 2,479'
Connections:
Manholes: 13

New Size/Material: 8" HDPE

Description: The sewer collection lines on Norris Street, Radford Street, Lawrence Street, and Hill Street need to be replaced with an 8" HDPE line. There have been 5 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $38,887.10

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	150,000	Local
$	-	State Grant
$	250,000	Federal Grant
$	-	SPLOST
$	-	Bond
$	400,000	Total Appropriations

Project: *Olympia/Pierce/Bolton/Baker/Reese/South View*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2018*

Scope

Original Installation Date: 1965 - 1973
Original Size/Material: 6" Clay

Footage: 7,032'
Connections: 59
Manholes: 27

New Size/Material: 8" HDPE

Description: The sewer collection lines on Olympia Way, Pierce Street, Bolton Street, Baker Street, South View Drive need to be replaced with an 8" HDPE line. There have been 14 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $108,827.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	108,827	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	108,827	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility
Department: Water & Gas
Division: Natural Gas

Date: 17-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	Take Station (Rebuild)	$ 100,000					$ 100,000
2	GPS/GIS Natural Gas System	$ 90,000		$ 20,000			$ 110,000
3	Regulator Station Rebuild (2/Year)	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000
4	Vehicle Replacement (Service Body)	$ 45,000					$ 45,000
5	Oakland Ridge	$ 22,451					$ 22,451
6	Vehicle Replacement (Service Body)		$ 45,000				$ 45,000
7	Shamrock/Glenwood		$ 12,549				$ 12,549
8	Alcovy Street (Walker - Vine)		$ 35,423				$ 35,423
9	Highway 83 Extension (Good Hope Loop)		$ 75,742				$ 75,742
10	Landers Street			$ 7,276			$ 7,276
11	Roosevelt/Maple/Roberts/Peters/Hill			$ 6,234			$ 6,234
12	Camptown Gardens			$ 6,571			$ 6,571
13	King's Ridge			$ 6,667			$ 6,667

Fund Combined Utility
Department Water & Gas
Division Natural Gas
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Date 17-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
14	Carwood/Mayfield			$ 28,400			$ 28,400
15	Poplar Street (Reroute)			$ 24,915			$ 24,915

Fund Combined Utility
Department Water & Gas
Division Natural Gas
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Date 17-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
16	Unisia Drive - Highway 83 Extension			$ 24,160			$ 24,160
17	Walton Street			$ 11,987			$ 11,987
18	Church Street				$ 81,866		$ 81,866
19	West Creek Circle				$ 22,966		$ 22,966
20	Bryant Road				$ 12,197		$ 12,197
21	Union/East Spring				$ 20,451		$ 20,451
22	GW Carver/Perry/Launius					$ 35,099	$ 35,099
23	West Marable/Nowell					$ 16,316	$ 16,316
24	Jim Daws Road (Old Athens Loop)					$ 93,620	$ 93,620
TOTAL		$ 267,451	$ 178,714	$ 146,210	$ 147,479	$ 155,035	$ 894,889

Project: *Take Station (REBUILD)*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2014*

Scope

Original Installation Date: 1950

Description: The current valves and regulators that are in place at our take station have started to require regular and excessive maintenance. There are a few that are beyond repair and need to be replaced completely. In order to replace the valves that are leaking, without interruption of service to our customer base, we will have to build a new take station adjacent to the existing take station. Once construction on the new take station is completed and it becomes fully operational, the existing take station can be isolated removed from the site. The failure of these old valves and/or regulators would result in a possible system wide natural gas shut down, which would cause natural gas outages throughout our entire system. This system wide outage would result into a much greater expense than the expense incurred to construct a new take station while the existing take station is still operational.

Estimated Material Cost: N/A

Impact on Operations: N/A

Financial Status

Amount	***Funding Source***
$ 100,000	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 100,000	Total Appropriations

Project: *GPS/GIS System*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2014/2016*

Scope

Description: Due to the increased legislation from the Federal Government, natural gas systems are required to have a Distribution Integrity Management Program (DIMP). By creating and regularly updating a natural gas system map, we can incorporate all of our information into a historical database. This will allow for information on installation, service, repairs, and any other useful or required data to be added for each main line and service line in the system. All of this data will help to meet the requirements for the DIMP program and any other requirement that may arise in the future. The internal benefit of this system is to give our own personnel as much information as possible when responding to service calls and performing maintenance on our natural gas system. The added information and support data will greatly add to the desired safety levels of our customer and employee base.

Estimated Material Cost: N/A

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	110,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	110,000	Total Appropriations

Project: *Regulator Stations (REPAIR)*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2014/2015/2016/2017/2018*

Scope

Original Installation Date: N/A

Description: Due to the importance of regulator stations in our natural gas system, as well as their proximity to vehicular traffic, it is necessary that we take all possible measures to protect our stations from vehicular accidents and protect the passengers in the vehicle. Therefore, a barricade must be constructed to secure the regulator station and provide safety to vehicle passengers. We would also like to make our regulator stations less of a visible eyesore to the public by properly landscaping the areas to prevent tall weeds, trees, and other undergrowth from taking over the stations. This will also allow us to better maintain the regulator stations by having easier access to them in the case of emergencies or storms.

Estimated Material Cost: N/A

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	50,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	50,000	Total Appropriations

Project: *Vehicle Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2014*

Scope

Purchase Date: 2002

Mileage/Hours: 178,802

Description: The 2002 Ford F350 was purchased new in 2002 and currently has 178,802 miles. It has been having off and on trouble for the past few years and needs replacing.

Estimated Cost: $45,000.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	45,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	45,000	Total Appropriations

Project:	*Oakland Ridge*
Fund:	*CIP*
Department:	*Water & Gas*
Division:	*Natural Gas*
Project Year(s):	*2014*

Scope

Original Installation Date:	1966
Original Size/Material:	2" Steel
Footage:	3,830'
Connections:	22
New Size/Material:	2" Plastic
Description:	Past inspections and routine maintenance has shown that Oakland Ridge has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.
Estimated Material Cost:	$22,451.00
Impact on Operations:	N/A

Financial Status

	Amount	***Funding Source***
$	22,451	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	22,451	Total Appropriations

Project: *Vehicle Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2015*

Scope

Purchase Date: 2002

Mileage/Hours: 167,653

Description: The 2002 Ford F350 was purchased new in 2002 and currently has 167,653 miles. It has been having off and on trouble for the past few years and needs replacing.

Estimated Cost: $45,000.00

Impact on Operations: N/A

Financial Status

Amount	***Funding Source***
$ 45,000	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 45,000	Total Appropriations

Project:	*Shamrock/Glenwood*
Fund:	*CIP*
Department:	*Water & Gas*
Division:	*Natural Gas*
Project Year(s):	*2015*

Scope

Original Installation Date:	1966
Original Size/Material:	2" Steel
Footage:	2,100'
Connections:	27
New Size/Material:	2" Plastic
Description:	Past inspections and routine maintenance has shown that both Shamrock Drive and Glenwood Drive have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.
Estimated Material Cost:	$12,549.00
Impact on Operations:	N/A

Financial Status

	Amount	***Funding Source***
$	12,549	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	12,549	Total Appropriations

Project: *Alcovy Street (Walker - Vine)*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2015*

Scope

Original Installation Date: 1960
Original Size/Material: 4" Steel

Footage: 4,637'
Connections: 18

New Size/Material: 4" Plastic

Description: Past inspections and routine maintenance has shown that sections of the Alcovy Street main line, from Walker Drive to Vine Street, have displayed a history of low Cathodic Protection. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.

Estimated Material Cost: $35,423.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	35,423	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	35,423	Total Appropriations

Project: *Highway 83 Extension (Good Hope Loop)*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2015*

Scope

Original Installation Date: N/A
Original Size/Material: N/A

Footage: 10,032'
Connections: N/A

New Size/Material: 4" Plastic

Description: We currently have a line that runs from GA Highway 11 South, then extends down Pleasant Valley Road to the middle of Good Hope with a one way feed. We also have a line that runs from Monroe down Church Street and GA Highway 83 to Jack's Creek Wastewater Treatment Facility with a one way feed. We would like to continue the line from Jack's Creek Wastewater Treatment Facility to Good Hope and tie the two lines together creating a loop feed to increase pressure and capacity to potentially serve customers in the Good Hope area. It would also benefit us to have this loop feed in the case of a main break on the line, so that we would not have an interruption of service to our customers.

Estimated Material Cost: $75,741.00

Impact on Operations: N/A

Financial Status

Amount	***Funding Source***
$ 75,741	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 75,741	Total Appropriations

Project: *Landers Street*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2016*

Scope

Original Installation Date: 1970
Original Size/Material: 2" Steel

Footage: 1,200'
Connections: 22

New Size/Material: 2" Plastic

Description: At the time Church Street is replaced with a plastic main in 2017, we will lose our ability to have Cathodic Protection on Landers Street. In order to avoid having isolated steel mains in our system, we will need to replace this main with a plastic line.

Estimated Material Cost: $7,276.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	7,276	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	7,276	Total Appropriations

Project: *Roosevelt/Maple/Roberts/Peters/Hill*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2016*

Scope

Original Installation Date: 1960
Original Size/Material: 2" Steel

Footage: 1,025'
Connections: 20

New Size/Material: 2" Plastic

Description: Past inspections and routine maintenance has shown that Roosevelt Street, Maple Street, Roberts Street, Peters Street, and Hill Street have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.

Estimated Material Cost: $6,234.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	6,234	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	6,234	Total Appropriations

Project: *Camptown Gardens*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2016*

Scope

Original Installation Date: 1970
Original Size/Material: 2" Steel

Footage: 1,100'
Connections: 14

New Size/Material: 2" Plastic

Description: Towler Street has been replaced with a plastic main, therefore Camptown Gardens is now isolated with a steel main and has no Cathodic Protection. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.

Estimated Material Cost: $6,571.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	6,571	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	6,571	Total Appropriations

Project: *King's Ridge*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2016*

Scope

Original Installation Date: 1972
Original Size/Material: 2" Steel

Footage: 1,100'
Connections: 20

New Size/Material: 2" Plastic

Description: Past inspections and routine maintenance has shown that King's Ridge has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.

Estimated Material Cost: $6,667.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	6,667	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	6,667	Total Appropriations

Project:	*Carwood/Mayfield*
Fund:	*CIP*
Department:	*Water & Gas*
Division:	*Natural Gas*
Project Year(s):	*2016*

Scope

Original Installation Date:	1960
Original Size/Material:	2" Steel
Footage:	4,750'
Connections:	62
New Size/Material:	2" Plastic
Description:	Past inspections and routine maintenance has shown that Carwood Drive and Mayfield Drive have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.
Estimated Material Cost:	$28,400.00
Impact on Operations:	N/A

Financial Status

	Amount	***Funding Source***
$	28,400	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	28,400	Total Appropriations

Project: *Poplar Street Main Reroute*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2016*

Scope

Original Installation Date: N/A
Original Size/Material: 2" Steel

Footage: 3,300'
Connections: N/A

New Size/Material: 4" Plastic

Description: Past inspections and routine maintenance has shown that Poplar Street has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This main line also needs to be rerouted down the new Poplar Street, as the existing 2" steel main runs underneath the new runway extension at the airport. We would also like to upsize this main to a 4” plastic main that will also boost our capacity farther out into the system and prepare us for future expansion.

Estimated Material Cost: $24,915.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	24,915	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	24,915	Total Appropriations

Project: *Unisia Drive - Highway 83 Extension*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2016*

Scope

Original Installation Date: N/A
Original Size/Material: N/A

Footage: 3,200'
Connections: N/A

New Size/Material: 4" Plastic

Description: The current main line on Unisia Drive feeds from GA Highway 78 and ends at the entrance to the Wal-Mart Distribution Center. Due to low pressure issues on this line, it would be a great benefit to extend this main to the end of Unisia Drive and join into the existing main that runs down Church Street to Good Hope. This would give us a two way feed, and boost both our capacity and pressure to be more suitable to support the Piedmont Industrial Park and any future industrial growth in the area.

Estimated Material Cost: $24,160.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	24,160	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	24,160	Total Appropriations

Project:	*Walton Street*
Fund:	*CIP*
Department:	*Water & Gas*
Division:	*Natural Gas*
Project Year(s):	*2016*

Scope

Original Installation Date:	1950
Original Size/Material:	2" Steel
Footage:	1,900'
Connections:	64
New Size/Material:	2" Plastic
Description:	Past inspections and routine maintenance has shown that West Creek Circle has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.
Estimated Material Cost:	$11,987.00
Impact on Operations:	N/A

Financial Status

Amount	***Funding Source***
$ 11,987	Local
$ -	State Grant
$ -	Federal Grant
$ -	SPLOST
$ -	Bond
$ 11,987	Total Appropriations

Project: *Church Street*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2017*

Scope

Original Installation Date: 1950
Original Size/Material: 2" Steel

Footage: 10,569'
Connections: 90

New Size/Material: 4" Plastic

Description: Past inspections and routine maintenance has shown that Church Street has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. We would also like to upsize this main to a 4" plastic main that will also boost our capacity farther out into the system and prepare us for future expansion.

Estimated Material Cost: $81,866.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	81,866	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	81,866	Total Appropriations

Project: *West Creek Circle*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2017*

Scope

Original Installation Date: 1970
Original Size/Material: 2" Steel

Footage: 3,800'
Connections: 65

New Size/Material: 2" Plastic

Description: Past inspections and routine maintenance has shown that West Creek Circle has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.

Estimated Material Cost: $22,966.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	22,966	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	22,966	Total Appropriations

Project: *Bryant Road*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2017*

Scope

Original Installation Date: 1960
Original Size/Material: 2" Steel

Footage: 2,050'
Connections: 23

New Size/Material: 2" Plastic

Description: Past inspections and routine maintenance has shown that Bryant Road has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.

Estimated Material Cost: $12,197.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	12,197	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	12,197	Total Appropriations

Project: *Union/East Spring*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2017*

Scope

Original Installation Date: 1960
Original Size/Material: 2" Steel

Footage: 3,500'
Connections: 16

New Size/Material: 2" Plastic

Description: Past inspections and routine maintenance has shown that Union Street and areas of East Spring Street have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.

Estimated Material Cost: $20,451.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	20,451	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	20,451	Total Appropriations

Project: *GW Carver/Perry/Launis*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2018*

Scope

Original Installation Date: 1964
Original Size/Material: 2" Steel

Footage: 5,900'
Connections: 66

New Size/Material: 2" Plastic

Description: Past inspections and routine maintenance has shown that GW Carver Drive, Perry Street, and Launis Avenue have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.

Estimated Material Cost: $35,099.00

Impact on Operations: N/A

Financial Status

Amount		***Funding Source***
$	35,099	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	35,099	Total Appropriations

Project:	*West Marable/Nowell*
Fund:	*CIP*
Department:	*Water & Gas*
Division:	*Natural Gas*
Project Year(s):	*2018*

Scope

Original Installation Date:	1962
Original Size/Material:	2" Steel
Footage:	2,750'
Connections:	28
New Size/Material:	2" Plastic
Description:	Past inspections and routine maintenance has shown that West Marable Street and Nowell Street have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines.
Estimated Material Cost:	$16,316.00
Impact on Operations:	N/A

Financial Status

	Amount	***Funding Source***
$	16,316	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	16,316	Total Appropriations

Project: *Jim Daws Road (Old Athens Loop)*
Fund: *CIP*
Department: *Water & Gas*
Division: *Natural Gas*
Project Year(s): *2018*

Scope

Original Installation Date: N/A
Original Size/Material: N/A

Footage: 12,400'
Connections: N/A

New Size/Material: 4" Plastic

Description: The current main line on Jim Daws Road that runs from Snows Mill Road has only a one way feed. We would like to continue the line from the deadend on Jim Daws Road to Old Athens Highway and tie the two lines together creating a loop feed to increase pressure and capacity. It would also benefit us to have this loop feed in the case of a main break on the line, so that we would not have an interruption of service to our customers.

Estimated Material Cost: $93,620.00

Impact on Operations: N/A

Financial Status

	Amount	***Funding Source***
$	93,620	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	93,620	Total Appropriations

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund SOLID WASTE Page 1

Department SOLID WASTE Division SOLID WASTE / RECYCLING Date 8-Aug-13

	Project Location and Description	Year for which funding is being requested					Estimated Cost
		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	
1	REPLACE 1996 FRONTLOAD TRUCK	$ 240,000					$ 240,000
2	REPLACE 1994 KNUCKLEBOOM TRUCK		$ 130,000				$ 130,000
3	REPLACE 1988 YARD SPOTTER TRUCK		$ 50,000				$ 50,000
4	REPLACE 2002 FRONTLOAD TRUCK					$ 240,000	$ 240,000
5	REPLACE 1999 KNUCKLEBOOM TRUCK			$ 130,000			$ 130,000
6	REPLACE 1989 YARD SPOTTER TRUCK			$ 50,000			$ 50,000
7	REPLACE 1997 FORD F-150	$ 21,000					$ 21,000
8							$ -
9							$ -
10							$ -
11							$ -
TOTAL		$ 261,000	$ 180,000	$ 180,000	$ -	$ 240,000	$ 861,000

Project:	*TRUCK REPLACEMENT*
Fund:	*SOLID WASTE*
Department:	*SOLID WASTE*
Division:	*COLLECTIONS -Commercial*
Project Year(s):	*2014*

Scope

Description:	REPLACE FRONTLOAD GARBAGE TRUCK
$ Impact on Operations:	Up front Cost: $240,000 - Equipment Cost: $6,700.00 per year

Financial Status

	Amount	***Funding Source***
$	56,920	Local
$	-	State Grant
		Federal Grant
$	183,080	SPLOST
$	-	Bond
$	240,000	Total Appropriations

Note: 1996 Mack; 2,694 Hrs and 17 years old! High maintenance cost.
Equipment cost include: shop labor hours, fuel, expendable fluids, parts and tires
Truck currently used for cardboard disposal for Walton Co.(once per week) Also, a backup.

Project:	*TRUCK REPLACEMENT*
Fund:	*SOLID WASTE*
Department:	*SOLID WASTE*
Division:	*COLLECTIONS -Residential*
Project Year(s):	*2015*

Scope

Description:	REPLACE KNUCKLEBOOM TRUCK
$ Impact on Operations:	Up Front Cost: $130,000 - Equipment Cost: $16,300.00 per year

Financial Status

	Amount	***Funding Source***
$	130,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	130,000	Total Appropriations

Note: 1994 Ford LN7000; 270,743 miles and 19 years old!
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
High maintenance! Shop labor hours (6.89 hrs per mechanic).

Project:	*TRUCK REPLACEMENT*
Fund:	*SOLID WASTE*
Department:	*SOLID WASTE*
Division:	*DISPOSAL - TRANSFER STATION*
Project Year(s):	*2015*

Scope

Description:	YARD SPOTTER TRUCK
$ Impact on Operations:	Up Front Cost: $50,000 - Equipment Cost: $5,000.00 per yr

Financial Status

	Amount	***Funding Source***
$	50,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	50,000	Total Appropriations

Note: 1988 Spotter Tractor; 25 years old! Truck purchased used and high maintenance.
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
Off road truck used to drop and hook 50' trailors at the Transfer Station for disposal.

Project:	*TRUCK REPLACEMENT*
Fund:	*SOLID WASTE*
Department:	*SOLID WASTE*
Division:	*COLLECTIONS - Commercial*
Project Year(s):	*2018*

Scope

Description:	Replace Frontload Garbage Truck
$ Impact on Operations:	Up front Cost: $240,000 - Equipment Cost: $27,000.00 per year

Financial Status

	Amount	***Funding Source***
$	113,000	Local
$	-	State Grant
$	-	Federal Grant
$	127,000	SPLOST
$	-	Bond
$	240,000	Total Appropriations

Note: 2002 Peterbilt; 2,130 Hrs; 11 years old
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
High Maintenance. Shop labor hours (3.40 hrs per mechanic).

Project:	*TRUCK REPLACEMENT*
Fund:	*SOLID WASTE*
Department:	*SOLID WASTE*
Division:	*COLLECTIONS - Residential*
Project Year(s):	*2016*

Scope

Description:	REPLACE KNUCKLEBOOM TRUCK
$ Impact on Operations:	Up Front Cost: $130,000 - Equipment Cost: $15,700.00 per year

Financial Status

	Amount	***Funding Source***
$	130,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	130,000	Total Appropriations

Note: 1999 Chevy; 164,541 miles and 14 years old!
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
High Maintenance!

Project:	*TRUCK REPLACEMENT*
Fund:	*SOLID WASTE*
Department:	*SOLID WASTE*
Division:	*DISPOSAL - TRANSFER STATION*
Project Year(s):	*2016*

Scope

Description:	YARD SPOTTER TRUCK
$ Impact on Operations:	Up Front Cost: $50,000 - Equipment Cost: $6,300.00 per yr

Financial Status

	Amount	***Funding Source***
$	50,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	50,000	Total Appropriations

Note: 1989 Magnum; 1,789 Hrs and 24 years old!
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
Off road truck, used to drop and hook 50' trailors at the Transfer Station for disposal.

Project:	*TRUCK REPLACEMENT*
Fund:	*SOLID WASTE*
Department:	*SOLID WASTE*
Division:	*COLLECTIONS*
Project Year(s):	*2014*

Scope

Description:	REPLACE FORD PICKUP
$ Impact on Operations:	$21,000

Financial Status

Amount		***Funding Source***
$	21,000	Local
$	-	State Grant
$	-	Federal Grant
$	-	SPLOST
$	-	Bond
$	21,000	Total Appropriations

Note: 1997 Ford F-150 Pickup; 286,087 miles and 16 years old!
High Maintenance cost: $5,650.00 per year. Transmission & Engine replaced in 2002
Budgeted item in 2013: Capital Assets Property

Debt Service

The table below presents the City of Monroe's long-term debt service budgeted figures for the fiscal year ending December 31, 2014.

	Balances 1/1/2014	Increases	Decreases	12/31/2014	Due In FY 2015
Governmental Activities:					
Bonds Payable					
GO Refunding Series 2006	$ 4,380,000	$ -	$ 585,000	$ 3,795,000	$ 645,000
Capital Leases	772,385	-	253,524	518,861	257,070
Total Governmental Activites	**$ 5,152,385**	**$ -**	**$ 838,524**	**$ 4,313,861**	**$ 902,070**
Business Type Activities:					
Bonds Payable					
Series 2011	$ 990,900	$ -	$ 990,900	$ -	$ -
Series 2006	15,040,000	-	-	15,040,000	1,060,000
Series 2003	2,940,000	-	700,000	2,240,000	575,000
Series 2001	-	-	-	-	-
Notes Payable					
GEFA #2009-L05WS	2,364,430	-	-	2,364,430	-
Total Business Type Activities	**$ 21,335,330**	**$ -**	**$ 1,690,900**	**$ 19,644,430**	**$ 1,635,000**

The Constitution of the State of Georgia provides that the general obligation debt incurred by the City shall never exceed 10 percent of the assessed value of all taxable property within the City. In addition, under the Constitution of the State of Georgia, the City shall not incur any new debt without the assent of a majority of the qualified voters of the city voting in an election held for that purpose as provided by law.

As computed in the table below, the City could incur (with voter approval) approximately $27,233,769 in additional long-term general obligation bonds.

LEGAL DEBT MARGIN INFORMATION

	Fiscal Year 2013
Debt Limit	$ 32,138,769
Total net debt applicable to limit	4,905,000
Legal debt margin	$ 27,233,769
Total net debt applicable to the limit as a percentage of debt limit	15.26%

The following table shows the debt funding requirements remaining over the life of the debt based on current outstanding debt issues. Not included in the table below is $2,364,430 which is the debt service incurred to the Georgia Environmental Facilities Authority (GEFA) for construction of various water and sewer system projects. This loan is still in the draw down phase and the repayment terms will be determined upon completion of the projects and the final draw being made. Interest accrues at 3.89%.

The City also participates in the Direct Lease Financing Program offered by the Georgia Municipal Association (GMA). GMA assists with major equipment purchases by helping secure low interest financing. Monroe has taken advantage of this program purchasing items budgeted and funded by SPLOST revenues.

Below is information concerning the funding requirements for the City of Monroe as of December 31, 2013.

Annual Maturity and Interest Requirements

	Bonds Payable		Notes Payable		Leases Payable		
Year	Principal	Interest	Principal	Interest	Principal	Interest	Total
2014	2,275,900	1,038,148	-	-	253,524	13,075	3,580,647
2015	2,280,000	970,163	-	-	257,070	9,529	3,516,762
2016	2,415,000	861,913	-	-	261,791	4,809	3,543,513
2017	2,555,000	747,162	-	-	-	-	3,302,162
2018	2,485,000	633,262	-	-	-	-	3,118,262
2019	2,165,000	513,412	-	-	-	-	2,678,412
2020	1,355,000	413,912	-	-	-	-	1,768,912
2021	1,425,000	346,164	-	-	-	-	1,771,164
2022	1,495,000	274,912	-	-	-	-	1,769,912
2023	1,570,000	200,162	-	-	-	-	1,770,162
2024	1,630,000	137,362	-	-	-	-	1,767,362
2025	1,700,000	70,124	-	-	-	-	1,770,124
	$ 23,350,900	$ 6,206,696	$ -	$ -	$ 772,385	$ 27,413	$ 30,357,394

The City's bond ratings are further evidence of its financial strength. General obligation bonds are currently rated A by Standard & Poor's, and revenue bonds are currently rated A- by Standard & Poor's. Recently the Revenue bond rating was upgraded from BBB+ to A- and the GO bond rating affirmed as an A. Having solid financial policies, prudent financial management practices and strong fund balances and financial reserves are principle reasons for these investment grade bond ratings. These ratings translate directly into lower interest rates on the City's debt.


Since 1821
THE CITY OF
Monroe

GENERAL FUND

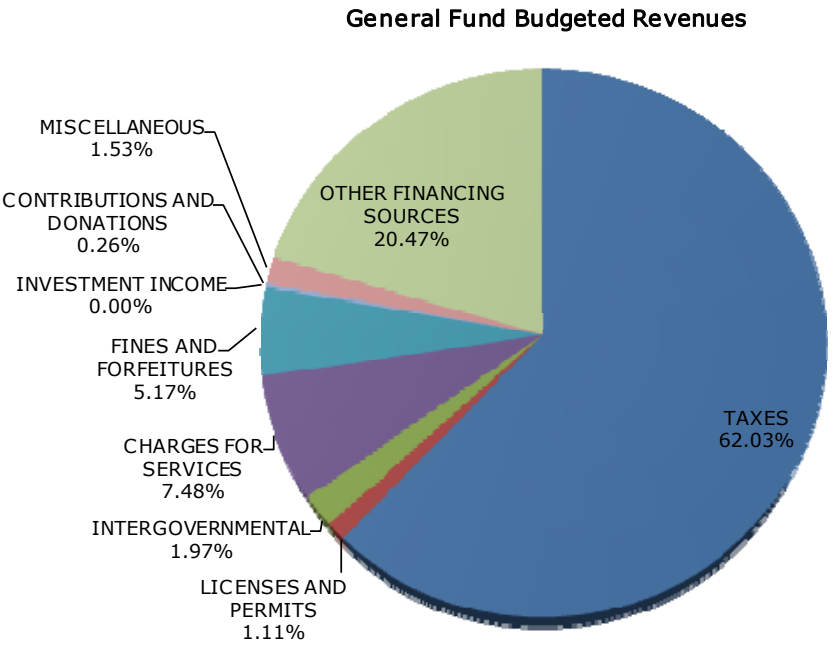
GENERAL FUND
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
TAXES	$ 6,098,654	$ 6,259,224
LICENSES AND PERMITS	135,035	182,655
INTERGOVERNMENTAL	334,015	187,653
CHARGES FOR SERVICES	450,056	496,101
FINES AND FORFEITURES	461,850	509,174
INVESTMENT INCOME	1,149	106
CONTRIBUTIONS AND DONATIONS	51,699	7,841
MISCELLANEOUS	295,645	221,529
OTHER FINANCING SOURCES	1,706,867	1,692,529
FUND BALANCE	-	-
TOTAL REVENUE	**9,534,970**	**9,556,812**
EXPENDITURES		
ADMINISTRATIVE	956,454	961,379
FINANCE	419,506	413,199
CODE	349,397	379,940
FIRE	1,490,198	1,463,207
STREETS AND TRANSPORTATION	1,733,073	1,749,619
POLICE	3,717,039	3,797,605
BUILDINGS AND GROUNDS	320,459	280,760
OTHER FINANCING USES	754,251	708,625
TOTAL EXPENDITURES	**9,740,377**	**9,754,334**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ (205,407)**	**$ (197,522)**

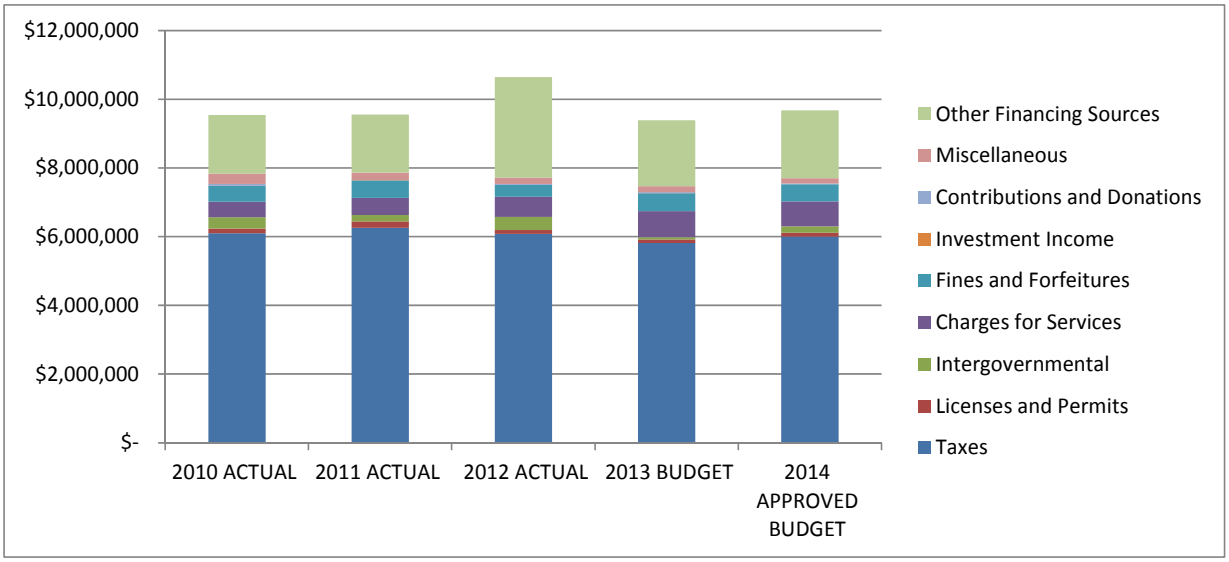
2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 6,080,275	$ 5,818,836	$ 6,003,621	$ 184,785	3.18%
114,224	104,000	107,000	3,000	2.88%
377,316	60,170	190,310	130,140	216.29%
592,677	756,500	723,500	(33,000)	-4.36%
342,480	525,000	500,000	(25,000)	-4.76%
-	2,000	-	(2,000)	-100.00%
25,213	30,000	25,000	(5,000)	-16.67%
180,717	172,988	147,750	(25,238)	-14.59%
2,929,465	1,916,150	1,981,663	65,513	3.42%
-	-	-	-	-
10,642,367	**9,385,644**	**9,678,844**	**293,200**	**3.12%**
1,064,254	1,030,818	1,068,778	37,960	3.68%
444,725	457,038	477,060	20,022	4.38%
393,912	400,363	318,932	(81,431)	-20.34%
1,562,266	1,465,174	1,560,454	95,280	6.50%
1,856,291	1,693,627	1,750,315	56,688	3.35%
3,736,033	3,309,108	3,399,666	90,558	2.74%
329,916	225,638	265,989	40,351	17.88%
722,000	803,878	837,650	33,772	4.20%
10,109,397	**9,385,644**	**9,678,844**	**293,200**	**3.12%**
$ 532,970	**$ -**	**$ -**	**$ -**	

General Fund Revenues

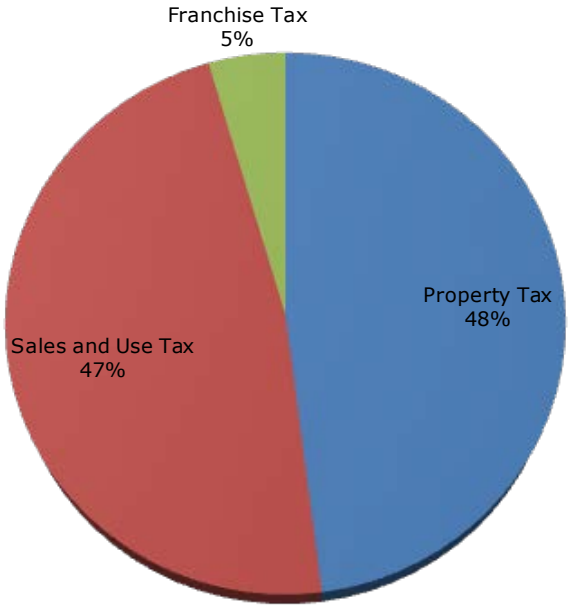
The chart below shows sources with each percentage of the total of revenue for the General Fund.



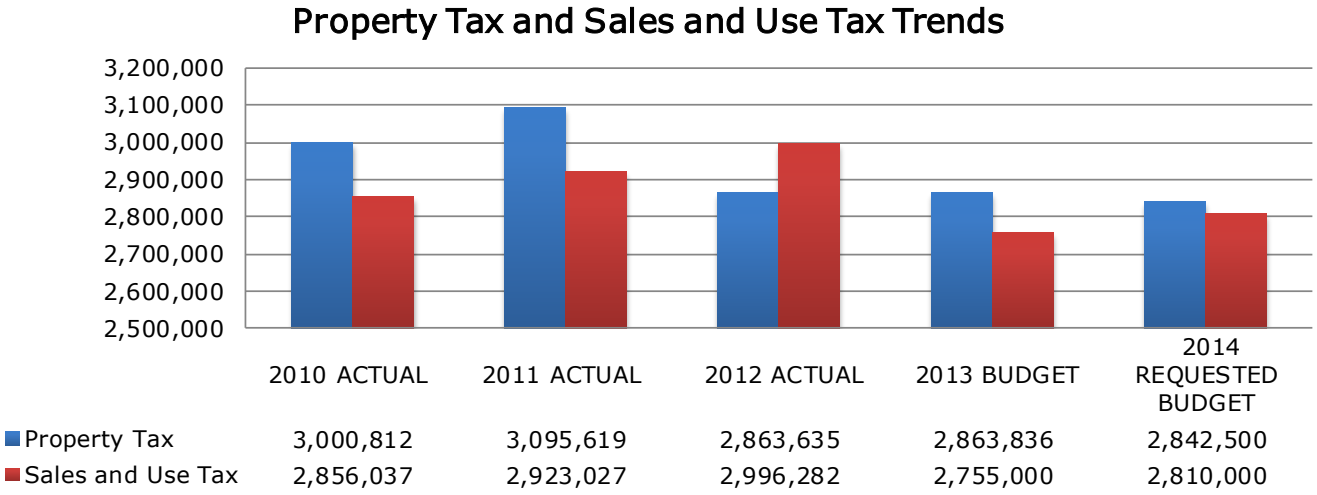
The City uses trend analysis to project revenues. Changes in the local economy and state mandates are taken into consideration when using this forecasting method.



Taxes. This category of revenue is made up of Property, Alcoholic Beverage, Occupation, Financial Institution, Franchise and Local Option Sales Tax (LOST). The General Fund is projected to receive over 62% of its total revenue from taxes in 2014 with an increase from 2013 of $185,000. Property Tax is the City's largest revenue source followed close by Sales and Use Tax.



The chart below shows the trend in Property Tax and Sales and Use Tax with 3 years of actual collections and 2 years of budget.



Licenses and Permits. Revenues in this category include Alcoholic Beverage Permits, Building Permits, Insurance License and Regulatory Fees. The 2014 budget had a slight increase of $3,000 from 2013.

Intergovernmental. These revenues are received from other governments such as the State of Georgia. They include grants, school resource officer and housing authority supplements and payment in lieu of taxes from the local housing authority. 2014 shows an increase due to the addition of revenue from the State of Georgia for Local Maintenance & Improvement Grant Program (LMIG) for street improvements.

Charges for Services. Charges in this category are any fees or other billings from services. There is a decrease in the line item for Employee Self Insurance Fees for 2014.

Fines and Forfeitures. These revenues are generated from Municipal Court Fines for violations of City ordinances. The 2014 budget has a slight decrease from 2013.

Miscellaneous. These revenues are generated from rentals of city owned facilities and various other fees. The 2014 budget has a decrease from 2013 due to the absence of a long term tenant for the old City Hall building.

Other Financing Sources. Transfers to the General Fund from other funds which include transfers of franchise fees of five (5) percent the from city's enterprise funds. A slight increase is budgeted over 2013 due to an increase in Utility Revenue.


Since 1821
THE CITY OF
Monroe

GENERAL FUND
REVENUE DETAIL

REVENUES	2010 ACTUAL	2011 ACTUAL
TAXES		
AD VALOREM TAX - CURRENT YEAR	$ 2,320,560	$ 2,408,240
AD VALOREM TAX - PRIOR YEAR	282,025	247,836
AD VALOREM TAX PILOT	155,123	204,830
ALCOHOLIC BEVERAGE EXCISE TAX	298,218	300,882
BUSINESS &OCCUPATION TAX	79,725	78,900
FI FA INCOME & EXPENSE	-	-
FINANCIAL INSTITUTIONS TAX	42,447	53,743
FRANCHISE TAX ELECTRIC	241,805	240,578
INSURANCE PREMIUM TAX	614,059	620,730
INTANGIBLE TAX REVENUE	7,001	9,095
LOCAL OPTION MIXED DRINK	11,958	12,436
LOCAL OPTION SALES & USE TAX	1,802,629	1,847,241
MOBILE HOME TAX	6,850	5,517
MOTOR VEHICLE TAX	113,935	124,808
OTHER SELECTIVE TAX	325	367
PEN & INT ON DELINQUENT TAXES	71,232	59,207
PUBLIC UTILITY TAX	46,640	42,838
RAILROAD EQUIPMENT TAX	-	-
REAL ESTATE TRANSFER TAX	4,122	1,976
TITLE ADVALOREM TAX - TAVT	-	-
TOTAL TAXES	**6,098,654**	**6,259,224**
LICENSES AND PERMITS		
ALCOHOLIC BEVERAGE PERMITS	40,700	40,800
ANIMAL CONTROL INCOME	-	-
BUILDING PERMITS	58,672	108,692
CODE DEPARTMENT INCOME	-	-
DEVELOPMENT PERMITS	-	-
INSPECTION FEES	-	-
INSURANCE LICENSE	34,013	31,388
OTHER	-	-
REGULATORY FEES	1,650	1,775
TOTAL LICENSES AND PERMITS	**135,035**	**182,655**
INTERGOVERNMENTAL		
AGENCY GRANTS - EMDET	-	-
BOARD OF EDUCATION	127,175	-
COPS GRANT	104,703	96,839
DEA	6,850	10,999
DEPARTMENT OF JUSTICE	10,554	-
FEDERAL GRANTS	14,651	4,562
HOUSING AUTHORITY SUPPLEMENT	-	-
PILOTHOUSING AUTHORITY	16,755	16,170
LMIG PROGRAM	-	-
STATE GRANTS RECEIVED	53,327	59,083

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 2,375,969	$ 2,158,336	$ 2,385,000	$ 226,664	10.50%
83,535	300,000	250,000	(50,000)	-16.67%
154,960	175,000	40,000	(135,000)	-77.14%
309,463	300,000	300,000	-	-
76,800	80,000	80,000	-	-
-	-	-	-	-
52,097	55,000	55,000	-	-
220,358	200,000	271,121	71,121	35.56%
659,319	600,000	700,000	100,000	16.67%
8,053	5,000	10,000	5,000	100.00%
13,906	15,000	15,000	-	-
1,876,644	1,700,000	1,650,000	(50,000)	-2.94%
6,677	8,000	10,000	2,000	25.00%
140,741	120,000	60,000	(60,000)	-50.00%
152	-	-	-	-
50,027	50,000	50,000	-	-
49,437	50,000	45,000	(5,000)	-10.00%
358	-	-	-	-
1,779	2,500	2,500	-	-
-	-	80,000	80,000	-
6,080,275	**5,818,836**	**6,003,621**	**184,785**	**3.18%**
36,000	35,000	35,000	-	-
-	-	-	-	-
43,724	40,000	45,000	5,000	12.50%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
31,725	25,000	25,000	-	-
-	-	-	-	-
2,775	4,000	2,000	(2,000)	-50.00%
114,224	**104,000**	**107,000**	**3,000**	**2.88%**
-	-	-	-	-
43,231	44,000	44,000	-	-
83,591	-	-	-	-
19,088	-	17,000	17,000	-
3,100	-	-	-	-
-	-	-	-	-
-	-	-	-	-
13,088	16,170	16,170	-	-
-	-	113,140	113,140	-
215,218	-	-	-	-

GENERAL FUND
REVENUE DETAIL

REVENUES	2010 ACTUAL	2011 ACTUAL
WALTON COUNTY AIRPORT FUNDS	-	-
WALTON COUNTY BY-PASS FUNDS	-	-
WALTON COUNTY RECREATION FUND	-	-
TOTAL INTERGOVERNMENTAL	**334,015**	**187,653**
CHARGES FOR SERVICES		
BAD CHECK FEES	580	210
CEMETARY LOT SALES	14,800	13,600
CODE DEPT OTHER INCOME	1,815	88
EMPLOYEE SELF INS FEES	414,353	465,604
EVENTS	-	-
FIRE DEPARTMENT OTHER INCOME	10	10
MAINTENANCE DEPT OTHER INCOME	-	-
OTHER FEES	330	245
POLICE DEPARTMENT OTHER FEES	(235)	153
POLICE DEPARTMENT OTHER INCOME	18,403	16,191
SALE OF RECYCLED MATERIALS	-	-
SANITATION FEES	-	-
TRANSFER STATION FEES	-	-
TOTAL CHARGES FOR SERVICES	**450,056**	**496,101**
FINES AND FORFEITURES		
COMMUNITY SERVICE	120	-
MUNICIPAL COURT	461,730	509,174
TOTAL FINES AND FORFEITURES	**461,850**	**509,174**
INVESTMENT INCOME		
INTEREST REVENUES	1,149	106
TOTAL INVESTMENT INCOME	**1,149**	**106**
CONTRIBUTIONS AND DONATIONS		
FIRE DEPARTMENT	-	1,341
GENERAL CITY	45,807	2,500
MAIN STREET	-	-
POLICE DEPARTMENT	5,892	4,000
TOTAL CONTRIBUTIONS AND DONATIONS	**51,699**	**7,841**
MISCELLANEOUS		
AIRPORT INCOME	-	-
COMMUNITY CENTER FEES	12,813	9,900
CUSTOMER CONVENIENCE FEES	-	-
FUEL FEES	715	246
HANGER RENT	97,511	93,671
MISC. GRP INSURANCE RECEIPTS	27,137	14,351
OTHER	12,249	19,023
REIMB FOR DAMAGED PROPERTY	88,582	29,925

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
377,316	**60,170**	**190,310**	**130,140**	**216.29%**
185	-	-	-	-
21,830	20,000	15,000	(5,000)	-25.00%
231	1,500	1,500	-	-
534,984	700,000	680,000	(20,000)	-2.86%
17,790	20,000	12,000	(8,000)	-40.00%
-	-	-	-	-
-	-	-	-	-
250	-	-	-	-
15	-	-	-	-
17,392	15,000	15,000	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
592,677	**756,500**	**723,500**	**(33,000)**	**-4.36%**
-	-	-	-	-
342,480	525,000	500,000	(25,000)	-4.76%
342,480	**525,000**	**500,000**	**(25,000)**	**-4.76%**
-	2,000	-	(2,000)	-100.00%
-	**2,000**	**-**	**(2,000)**	**-100.00%**
1,050	-	-	-	-
-	-	-	-	-
21,463	30,000	25,000	(5,000)	-16.67%
2,700	-	-	-	-
25,213	**30,000**	**25,000**	**(5,000)**	**-16.67%**
-	-	-	-	-
7,905	10,000	12,000	2,000	20.00%
-	-	-	-	-
289	750	750	-	-
94,131	100,000	100,000	-	-
10,369	5,000	5,000	-	-
6,722	2,000	2,000	-	-
6,642	-	-	-	-

GENERAL FUND
REVENUE DETAIL

REVENUES	2010 ACTUAL	2011 ACTUAL
RENTAL - 227 S BROAD	52,238	52,238
TIE DOWN FEES	2,500	2,175
WORK COMP MISC RECEIPTS/REFUND	1,900	-
TOTAL MISCELLANEOUS	**295,645**	**221,529**
OTHER FINANCING SOURCES		
CAPITAL LEASES	-	-
GENERAL FIXED ASSETS	2,802	10,159
OPERATING TRANSFERS IN	-	-
OPERATING TRANSFERS IN UTILITY	1,318,317	1,424,967
TRANSFER IN - STABILIZATION	-	-
TRANSFER IN - SOLID WASTE	257,017	242,403
TRAN IN - SW GRP INS REG FUND	103,731	3,000
TRAN IN - UT GRP INS REG FUND	25,000	12,000
TOTAL OTHER FINANCING SOURCES	**1,706,867**	**1,692,529**
FUND BALANCE		
FUND BALANCE	-	-
TOTAL FUND BALANCE	**-**	**-**
TOTAL REVENUES	**$ 9,534,970**	**$ 9,556,812**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
52,238	52,238	25,000	(27,238)	-52.14%
2,250	3,000	3,000	-	-
171	-	-	-	-
180,717	**172,988**	**147,750**	**(25,238)**	**-14.59%**
-	-	-	-	-
11,360	-	-	-	-
-	-	-	-	-
1,430,020	1,662,400	1,740,413	78,013	4.69%
1,250,000	-	-	-	-
224,335	253,750	241,250	(12,500)	-4.93%
2,750	-	-	-	-
11,000	-	-	-	-
2,929,465	**1,916,150**	**1,981,663**	**65,513**	**3.42%**
-	-	-	-	-
-	**-**	**-**	**-**	**-**
$ 10,642,367	**$ 9,385,644**	**$ 9,678,844**	**$ 293,200**	**3.12%**

GENERAL FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 4,351,980	$ 4,353,552
PART - TIME/TEMPORARY SALARIES	11,615	-
SEASONAL SALARIES	31,901	49,120
VOLUNTEER SALARIES	-	-
OVERTIME SALARIES	204,249	209,871
REIMB SALARIES - CDBG	-	-
REIMB SALARIES - SPLOST	(149,972)	(113,124)
GROUP INSURANCE	1,580,840	1,485,721
GROUP INSURANCE-COBRA	105,419	26,513
SOCIAL SECURITY	271,985	270,691
MEDICARE	64,109	63,864
GMEBS-RETIREMENT CONTRIBUTION	569,983	577,502
RETIREMENT CONTRIBUTION	11,925	11,500
UNEMPLOYMENT EXPENSE	6,852	2,640
WORKERS COMP INSURANCE	41,436	121,125
MEDICAL EXAMS	1,410	1,402
TRAVEL EXPENSE	-	-
OVERTIME - OTHER	-	-
OVERTIME - GRANTS	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	7,103,732	7,060,377
PURCHASED/CONTRACTED SERVICES		
ADVERTISING	-	599
ATTORNEY FEES - OTHERS	-	2,500
ATTORNEY FEES-PRESTON & MALCOM	65,322	85,377
AUDIT SERVICES	28,000	24,500
CITY JUDGE	-	-
COBRA INSURANCE EXPENSES	-	-
COMMUNICATIONS	48,668	44,258
CONSTRUCTION SERVICES	-	-
CONSULTING - TECHNICAL	7,767	9,802
CONTRACT LABOR	56,660	49,243
DUES & SUBSCRIPTIONS	12,106	7,369
EQUIPMENT RENTAL	15,642	18,690
EQUIPMENT REP & MAINT-OUTSIDE	11,163	17,291
EVENTS	-	-
GENERAL LIABILITY INSURANCE	228,035	234,002
LANDSCAPE	-	722
MAINTENANCE CONTRACTS	36,981	39,028
PRINTING	346	410

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 4,431,372	$ 4,396,067	$ 4,257,857	$ (138,210)	-3.14%
215	3,000	10,800	7,800	260.00%
34,281	18,000	43,000	25,000	138.89%
-	-	-	-	-
213,470	214,978	191,000	(23,978)	-11.15%
-	-	-	-	-
(36,602)	-	-	-	-
1,761,022	963,200	1,360,800	397,600	41.28%
3,333	-	-	-	-
273,735	287,187	279,164	(8,023)	-2.79%
64,394	67,164	65,289	(1,875)	-2.79%
619,906	670,320	736,344	66,024	9.85%
10,952	13,500	18,600	5,100	37.78%
978	5,000	5,000	-	-
41,655	15,000	10,000	(5,000)	-33.33%
339	1,000	500	(500)	-50.00%
-	1,000	1,000	-	-
-	-	-	-	-
-	-	-	-	-
7,419,050	6,655,416	6,979,354	323,938	4.87%
8,343	6,500	13,500	7,000	107.69%
5,000	10,000	5,000	(5,000)	-50.00%
99,297	70,000	75,000	5,000	7.14%
25,500	32,000	32,000	-	-
-	-	-	-	-
-	5,000	2,000	(3,000)	-60.00%
55,052	58,800	53,400	(5,400)	-9.18%
-	-	-	-	-
2,205	13,000	10,000	(3,000)	-23.08%
60,512	60,800	54,500	(6,300)	-10.36%
9,378	15,550	9,650	(5,900)	-37.94%
13,515	15,000	10,000	(5,000)	-33.33%
7,859	21,000	13,500	(7,500)	-35.71%
46,513	45,000	45,000	-	-
208,680	217,500	208,000	(9,500)	-4.37%
431	1,000	500	(500)	-50.00%
45,743	53,000	46,500	(6,500)	-12.26%
3,163	5,500	8,500	3,000	54.55%

GENERAL FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PROFESSIONAL FEES	11,074	2,378
PUBLIC RELATIONS	2,560	890
REIMBURSED EQUIPMENT RENTAL	-	-
REIMBURSED IN-STOCK MATERIAL	-	-
SEMINARS & MEETINGS	-	-
SITE IMPROVEMENTS	-	6,986
TRAINING & EDUCATION	39,811	45,736
TRAINING DIST 1 MALCOM	1,615	215
TRAINING DIST 4 BRADLEY	1,787	2,220
TRAINING DIST 5 SCOTT	1,235	1,212
TRAINING DIST 6 ADCOCK	2,139	1,150
TRAINING DIST 7 LITTLE	1,230	819
TRAINING DIST 8 RICHARDSON	2,520	720
TRAINING MAYOR THOMPSON	2,974	2,287
TRANING DIST 2 DIXON	1,735	1,150
UNIFORM RENTAL	11,844	14,839
VEHICLE REP & MAINT-OUTSID	13,553	14,880
TRAINING DIST 3 PURVIS	1,235	513
TOTAL PURCHASED/CONTRACTED SERVICES	606,002	629,786
SUPPLIES		
AIRPORT EXPENSE	24,493	13,893
AMMO/QUALIFICATION	3,566	7,800
AUTO PARTS	75,617	85,638
BLDG REP & MAINT - PLAYHOUSE	3,681	1,009
BUILDING REP & MAINT - INSIDE	21,495	28,974
CHEMICALS/PESTICIDES	154	146
CODIFICATION UPDATE	4,925	450
CONSTRUCTION MATERIALS	32,521	29,230
DAMAGE CLAIMS	19,048	53,215
DIST 1 EXPENSE - MALCOM	2,568	3,556
DIST 2 EXPENSE - DIXON	3,724	2,406
DIST 4 EXPENSE - BRADLEY	3,864	4,543
DIST 5 EXPENSE - SCOTT	3,585	2,238
DIST 6 EXPENSE - ADCOCK	3,616	4,306
DIST 7 EXPENSE - LITTLE	3,233	2,454
DIST 8 EXPENSE - RICHARDSON	4,528	3,098
DRAINAGE COSTS	11,799	(216)
ELECTION EXPENSE	299	3,339
EMPLOYEE RECOGNITION	10,279	8,803
ENVIRONMENTAL EXPENSE	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
5,050	18,000	25,000	7,000	38.89%
10,249	13,600	15,000	1,400	10.29%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
2,540	3,500	2,500	(1,000)	-28.57%
51,553	61,500	56,500	(5,000)	-8.13%
837	2,000	2,000	-	-
1,882	2,000	2,000	-	-
1,702	2,000	2,000	-	-
1,052	2,000	2,000	-	-
1,227	2,000	2,000	-	-
1,312	2,000	2,000	-	-
682	2,000	2,000	-	-
1,052	2,000	2,000	-	-
15,226	15,500	11,500	(4,000)	-25.81%
24,770	30,100	21,100	(9,000)	-29.90%
1,060	2,000	2,000	-	-
711,385	789,850	736,650	(53,200)	-6.74%
20,534	15,000	15,000	-	-
7,183	7,000	5,500	(1,500)	-21.43%
75,180	59,500	37,000	(22,500)	-37.82%
842	1,000	1,000	-	-
42,868	22,500	19,500	(3,000)	-13.33%
260	2,100	1,600	(500)	-23.81%
550	4,000	4,000	-	-
19,517	25,000	20,000	(5,000)	-20.00%
20,448	8,500	5,000	(3,500)	-41.18%
3,634	5,000	5,000	-	-
3,734	5,000	5,000	-	-
4,756	5,000	5,000	-	-
4,312	5,000	5,000	-	-
3,982	5,000	5,000	-	-
3,247	5,000	5,000	-	-
3,439	5,000	5,000	-	-
4,542	5,000	3,000	(2,000)	-40.00%
144	12,000	-	(12,000)	-100.00%
10,381	6,000	3,000	(3,000)	-50.00%
-	600	600	-	-

GENERAL FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
EQUIPMENT < 5,000	5,519	22,802
EQUIPMENT PARTS	56,305	52,052
EQUIPMENT REP & MAINT - INSIDE	509	614
EXPENDIBLE FLUIDS	7,176	13,171
FIRE EQUIPMENT	13,136	846
FIRE PREVENTION MATERIALS	729	125
FIRE SUPPLIES	23	71
GAS/OIL/FUEL-OUTSIDE	198,257	259,329
GRANT - EQUIPMENT	21,821	-
HAND TOOLS	6,719	7,131
INDIGENT DEFENSE	11,651	6,539
INVESTIGATION SUPPLIES	25,555	17,049
ISSUED EQUIPMENT	24,723	27,502
JANITORIAL SUPPLIES	9,866	4,457
K-9 OPERATIONS	3,127	5,638
LANDSCAPING REP & MAINT INSIDE	138	113
MAYOR'S EXPENSE - THOMPSON	4,380	4,555
MISCELLANEOUS	3,757	6,273
MISCELLANEOUS FOR DONATIONS	5,392	5,569
OFFICE OPERATIONS	123,878	96,486
OTHER SUPPLIES	5,004	73
PARKS & GROUNDS REP & MAINT	11,133	12,082
PRISONER MEDICAL	14,650	12,061
PUBLIC RELATIONS	8,108	9,946
R/W REPAIRS & MAINT	3,974	12,188
SAFETY/MEDICAL SUPPLIES	8,971	9,382
SIDEWALK REPAIRS & MAINT	3,398	1,360
SIGNAGE & MATERIALS	8,968	18,226
SMALL EQUIPMENT <350	-	500
STREET LIGHTS	19,757	20,069
STREET REPAIRS & MAINT INSIDE	18,078	5,898
STREET SUPPLIES	6,046	12,555
TIRES	40,042	43,755
TRAFFIC LIGHTS	950	-
UNIFORM EXPENSE	26,689	33,342
VEHICLE REP & MAINT - INSIDE	833	-
WITNESS FEES	-	50
STREET REPAIRS & MAINT LMIG	-	-
DIST 3 EXPENSE - PURVIS	2,907	1,855
TOTAL SUPPLIES	935,164	978,546

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
10,369	10,000	10,000	-	-
85,324	57,500	49,000	(8,500)	-14.78%
356	1,200	1,000	(200)	-16.67%
15,788	17,400	9,900	(7,500)	-43.10%
40	25,000	10,000	(15,000)	-60.00%
533	1,000	650	(350)	-35.00%
-	2,000	1,000	(1,000)	-50.00%
260,340	225,700	225,700	-	-
-	-	-	-	-
3,472	5,500	3,500	(2,000)	-36.36%
2,453	5,000	3,000	(2,000)	-40.00%
13,187	30,000	15,000	(15,000)	-50.00%
28,539	30,000	15,000	(15,000)	-50.00%
6,938	9,000	20,250	11,250	125.00%
4,714	7,500	3,000	(4,500)	-60.00%
2,289	3,500	2,500	(1,000)	-28.57%
936	5,000	2,500	(2,500)	-50.00%
6,705	6,600	5,200	(1,400)	-21.21%
3,475	-	-	-	-
113,638	127,500	106,700	(20,800)	-16.31%
1,192	1,500	1,500	-	-
11,543	10,000	7,500	(2,500)	-25.00%
762	15,000	10,000	(5,000)	-33.33%
10,416	10,000	7,500	(2,500)	-25.00%
12,245	5,000	5,000	-	-
7,693	6,200	6,000	(200)	-3.23%
1,200	2,000	-	(2,000)	-100.00%
4,855	10,000	10,000	-	-
-	1,500	1,000	(500)	-33.33%
30,115	25,000	25,000	-	-
10,878	5,000	4,000	(1,000)	-20.00%
6,373	10,000	7,000	(3,000)	-30.00%
47,246	38,800	28,300	(10,500)	-27.06%
-	1,000	1,000	-	-
31,979	34,800	31,100	(3,700)	-10.63%
-	-	-	-	-
-	1,500	750	(750)	-50.00%
-	-	113,140	113,140	-
733	5,000	5,000	-	-
965,879	954,900	897,890	(57,010)	-5.97%

GENERAL FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
CAPITAL OUTLAYS		
BUILDINGS	-	-
COMPUTERS	-	-
EQUIPMENT	-	-
FURNITURE & FIXTURES	-	-
INFRASTRUCTURE	45,807	-
MACHINERY	-	-
SITE IMPROVEMENTS	-	-
SITES (LAND)	-	-
VEHICLES	45,806	127,252
TOTAL CAPITAL OUTLAYS	91,613	127,252
OTHER COSTS		
ART GUILD	996	752
BAD DEBTS	-	-
CHAMBER OF COMMERCE	-	4,600
DOWNTOWN DEVELOPMENT	-	79,875
GMA ASSESSMENT	-	4,693
PLANNING COMMISSION FEES	-	-
POLICE OFFICERS A&B FUND	22,146	28,329
SENIOR CITIZENS CENTER	5,600	5,600
UNCLE REMUS LIBRARY	220,873	125,899
TOTAL DEBT SERVICE	-	-
OTHER FINANCING USES		
WORKERS COMP INSURANCE	-	-
TRANSFERS OUT - AIRPORT GRANT	-	-
TRANSFERS OUT - CDBG GRANT	-	-
TRANSFERS OUT - G.O. BOND	644,741	682,000
TRANSFERS OUT - GRP INSUR FIXED	-	-
TRANSFERS OUT - MATCHING GRAN	-	-
TRANSFERS OUT - OTHER FUNDS	109,510	26,625
TOTAL OTHER FINANCING USES	754,251	708,625
TOTAL EXPENDITURES	**$ 9,740,377**	**$ 9,754,334**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
101,080	-	49,000	49,000	-
101,080	-	49,000	49,000	-
1,009	1,000	2,000	1,000	100.00%
-	-	-	-	-
5,300	4,600	5,300	700	15.22%
15,000	15,000	15,000	-	-
4,693	4,800	4,800	-	-
-	-	-	-	-
18,294	25,000	20,000	(5,000)	-20.00%
5,600	5,600	5,600	-	-
140,107	125,600	125,600	-	-
-	-	-	-	-
-	50,000	50,000	-	-
-	-	-	-	-
-	-	-	-	-
722,000	753,878	787,650	33,772	4.48%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
722,000	803,878	837,650	33,772	4.20%
$ 10,109,397	**$ 9,385,644**	**$ 9,678,844**	**$ 293,200**	**3.12%**


Since 1821
THE CITY OF
Monroe

GENERAL FUND EXPENDITURES BY DEPARTMENT


Since 1821
THE CITY OF
Monroe

General Government

Overview

The General Government Department is responsible for directing the day to day activities of the City. This department is made up of the Mayor, City Council, and City Administrator. The City Administrator oversees all departments, staff and operations. The City Administrator also acts as the City's Personnel Director and is responsible for compliance of City policies and all other regulations.

Goals

- To ensure delivery of quality, cost effective services to the citizens of Monroe.
- To provide effective leadership and management to elected officials and city employees.
- Ensure successful implementation of Mayor and City Council goals and policies.

GENERAL GOVERNMENT
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
LEGISLATIVE		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 48,000	$ 48,000
GROUP INSURANCE	104,625	99,154
SOCIAL SECURITY	2,597	2,548
MEDICARE	607	596
GMEBS-RETIREMENT CONTRIBUTION	38,973	39,488
WORKERS COMP INSURANCE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	194,802	189,786
PURCHASED/CONTRACTED SERVICES		
TRAINING DIST 1 MALCOM	1,615	215
TRAINING DIST 4 BRADLEY	1,787	2,220
TRAINING DIST 5 SCOTT	1,235	1,212
TRAINING DIST 6 ADCOCK	2,139	1,150
TRAINING DIST 7 LITTLE	1,230	819
TRAINING DIST 8 RICHARDSON	2,520	720
TRANING DIST 2 DIXON	1,735	1,150
TRAINING DIST 3 PURVIS	1,235	513
TOTAL PURCHASED/CONTRACTED SERVICES	13,496	7,999
SUPPLIES		
DIST 1 EXPENSE - MALCOM	2,568	3,556
DIST 2 EXPENSE - DIXON	3,724	2,406
DIST 4 EXPENSE - BRADLEY	3,864	4,543
DIST 5 EXPENSE - SCOTT	3,585	2,238
DIST 6 EXPENSE - ADCOCK	3,616	4,306
DIST 7 EXPENSE - LITTLE	3,233	2,454
DIST 8 EXPENSE - RICHARDSON	4,528	3,098
DIST 3 EXPENSE - PURVIS	2,907	1,855
TOTAL SUPPLIES	28,025	24,456
TOTAL LEGISLATIVE	**236,323**	**222,241**
EXECUTIVE		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	142,580	142,500
PART - TIME/TEMPORARY SALARIES	-	-
OVERTIME SALARIES	-	-
GROUP INSURANCE	26,156	24,789
GROUP INSURANCE-COBRA	105,419	26,513
SOCIAL SECURITY	7,098	7,074
MEDICARE	2,061	2,058
GMEBS-RETIREMENT CONTRIBUTION	9,743	9,872
UNEMPLOYMENT EXPENSE	6,852	2,640
WORKERS COMP INSURANCE	-	-
MEDICAL EXAMS	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	299,909	215,446
PURCHASED/CONTRACTED SERVICES		
COMMUNICATIONS	913	753
CONSULTING - TECHNICAL	800	8,757

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 46,900	$ 48,000	$ 48,000	$ -	-
119,787	68,800	100,800	32,000	46.51%
2,553	2,976	2,976	-	-
597	696	696	-	-
42,387	47,880	54,544	6,664	13.92%
-	-	-	-	-
212,224	168,352	207,016	38,664	22.97%
837	2,000	2,000	-	-
1,882	2,000	2,000	-	-
1,702	2,000	2,000	-	-
1,052	2,000	2,000	-	-
1,227	2,000	2,000	-	-
1,312	2,000	2,000	-	-
1,052	2,000	2,000	-	-
1,060	2,000	2,000	-	-
10,124	16,000	16,000	-	-
				-
3,634	5,000	5,000	-	-
3,734	5,000	5,000	-	-
4,756	5,000	5,000	-	-
4,312	5,000	5,000	-	-
3,982	5,000	5,000	-	-
3,247	5,000	5,000	-	-
3,439	5,000	5,000	-	-
733	5,000	5,000	-	-
27,837	40,000	40,000	-	-
250,185	**224,352**	**263,016**	**38,664**	**17.23%**
157,247	144,776	107,200	(37,576)	-25.95%
-	-	-	-	-
-	-	-	-	-
29,947	17,200	25,200	8,000	46.51%
3,333	-	-	-	-
8,260	8,976	6,646	(2,330)	-25.96%
2,229	2,099	1,554	(545)	-25.96%
10,597	11,970	13,636	1,666	13.92%
978	5,000	5,000	-	-
-	-	-	-	-
-	-	-	-	-
212,591	190,021	159,236	(30,785)	-16.20%
				-
1,356	1,500	1,500	-	-
500	5,000	3,000	(2,000)	-40.00%

GENERAL GOVERNMENT
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
DUES & SUBSCRIPTIONS	7,424	1,907
GENERAL LIABILITY INSURANCE	107,675	109,416
MAINTENANCE CONTRACTS	7,235	6,964
PROFESSIONAL FEES	1,495	2,378
PUBLIC RELATIONS	2,560	890
TRAINING & EDUCATION	7,259	5,783
TRAINING MAYOR THOMPSON	2,974	2,287
VEHICLE REP & MAINT-OUTSID	111	-
TOTAL PURCHASED/CONTRACTED SERVICES	138,446	139,135
SUPPLIES		
AIRPORT EXPENSE	24,493	13,893
AUTO PARTS	1,271	607
BUILDING REP & MAINT - INSIDE	2,703	4,214
CHEMICALS/PESTICIDES	-	-
EMPLOYEE RECOGNITION	10,279	8,803
EXPENDIBLE FLUIDS	85	146
GAS/OIL/FUEL-OUTSIDE	547	695
JANITORIAL SUPPLIES	-	26
MAYOR'S EXPENSE - THOMPSON	4,380	4,555
MISCELLANEOUS	174	743
OFFICE OPERATIONS	9,887	11,651
TIRES	292	296
TOTAL SUPPLIES	54,111	45,629
CAPITAL OUTLAYS		
BUILDINGS	-	-
EQUIPMENT	-	-
MACHINERY	-	-
SITE IMPROVEMENTS	-	-
SITES (LAND)	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
TOTAL EXECUTIVE	**492,466**	**400,210**
ELECTIONS		
SUPPLIES		
ELECTION EXPENSE	299	3,339
TOTAL SUPPLIES	299	3,339
TOTAL ELECTIONS	**299**	**3,339**
LAW		
PURCHASED/CONTRACTED SERVICES		
ATTORNEY FEES - OTHERS	-	2,500
ATTORNEY FEES-PRESTON & MALCOM	65,322	85,377
TOTAL PURCHASED/CONTRACTED SERVICES	65,322	87,877
TOTAL LAW	**65,322**	**87,877**
AUDIT		
PURCHASED/CONTRACTED SERVICES		
AUDIT SERVICES	28,000	24,500
TOTAL PURCHASED/CONTRACTED SERVICES	28,000	24,500

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
2,551	5,000	2,500	(2,500)	-50.00%
107,963	110,000	110,000	-	-
6,997	8,000	8,000	-	-
4,160	5,000	5,000	-	-
2,837	5,000	5,000	-	-
7,557	7,000	6,000	(1,000)	-14.29%
682	2,000	2,000	-	-
-	1,500	1,500	-	-
134,603	150,000	144,500	(5,500)	-3.67%
				-
20,534	15,000	15,000	-	-
1,347	1,000	1,000	-	-
1,231	3,000	1,500	(1,500)	-50.00%
-	-	-	-	-
10,381	6,000	3,000	(3,000)	-50.00%
-	-	-	-	-
715	1,000	1,000	-	-
-	-	-	-	-
936	5,000	2,500	(2,500)	-50.00%
44	500	500	-	-
12,429	10,000	8,500	(1,500)	-15.00%
769	300	300	-	-
48,386	41,800	33,300	(8,500)	-20.33%
				-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
395,580	**381,821**	**337,036**	**(44,785)**	**-11.73%**
144	12,000	-	(12,000)	-100.00%
144	12,000	-	(12,000)	-100.00%
144	**12,000**	**-**	**(12,000)**	**-100.00%**
5,000	10,000	5,000	(5,000)	-50.00%
99,297	70,000	75,000	5,000	7.14%
104,297	80,000	80,000	-	-
104,297	**80,000**	**80,000**	**-**	**-**
25,500	32,000	32,000	-	-
25,500	32,000	32,000	-	-

GENERAL GOVERNMENT
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
TOTAL AUDIT	**28,000**	**24,500**
ECONOMIC DEVELOPMENT		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	-	-
PART - TIME/TEMPORARY SALARIES	-	-
OVERTIME SALARIES	-	-
GROUP INSURANCE	-	-
SOCIAL SECURITY	-	-
MEDICARE	-	-
GMEBS-RETIREMENT CONTRIBUTION	-	-
TRAVEL EXPENSE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	-	-
PURCHASED/CONTRACTED SERVICES		
ADVERTISING	-	-
COMMUNICATIONS	-	-
CONTRACT LABOR	-	-
DUES & SUBSCRIPTIONS	-	-
EVENTS	-	-
MAINTENANCE CONTRACTS	-	-
PRINTING	-	-
PROFESSIONAL FEES	-	-
PUBLIC RELATIONS	-	-
TRAINING & EDUCATION	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	-	-
SUPPLIES		
GRANT - EQUIPMENT	-	-
MISCELLANEOUS	-	-
OFFICE OPERATIONS	-	-
TOTAL SUPPLIES	-	-
OTHER COSTS		
DOWNTOWN DEVELOPMENT	-	79,875
TOTAL OTHER COSTS	-	79,875
TOTAL ECONOMIC DEVELOPMENT	**-**	**79,875**
GENERAL ADMINISTRATION FEES		
OTHER COSTS		
GMA ASSESSMENT	-	4,693
TOTAL OTHER COSTS	-	4,693
TOTAL GENERAL ADMINISTRATION FEES	**-**	**4,693**
LIBRARIES		
OTHER COSTS		
UNCLE REMUS LIBRARY	123,600	123,600
TOTAL OTHER COSTS	123,600	123,600
TOTAL LIBRARIES	**123,600**	**123,600**
PLANNING AND ZONING		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	4,500	4,500

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
25,500	**32,000**	**32,000**	**-**	**-**
30,864	44,651	67,500	22,849	51.17%
-	-	-	-	-
2,894	-	-	-	-
13,458	8,600	12,600	4,000	46.51%
1,943	2,768	4,185	1,417	51.19%
414	647	979	332	51.31%
-	5,985	6,818	833	13.92%
-	1,000	1,000	-	-
49,573	63,651	93,082	29,431	46.24%
7,525	6,000	13,000	7,000	116.67%
1,296	1,500	1,500	-	-
6,925	2,800	5,000	2,200	78.57%
139	1,000	1,000	-	-
46,513	45,000	45,000	-	-
-	-	-	-	-
2,984	5,000	8,000	3,000	60.00%
690	3,000	10,000	7,000	233.33%
7,412	8,600	10,000	1,400	16.28%
4,152	3,000	5,000	2,000	66.67%
77,636	75,900	98,500	22,600	29.78%
-	-	-	-	-
76	150	1,000	850	566.67%
2,226	2,500	5,000	2,500	100.00%
2,302	2,650	6,000	3,350	126.42%
15,000	15,000	15,000	-	-
15,000	15,000	15,000	-	-
144,511	**157,201**	**212,582**	**55,381**	**35.23%**
4,693	4,800	4,800	-	-
4,693	4,800	4,800	-	-
4,693	**4,800**	**4,800**	**-**	**-**
123,600	123,600	123,600	-	-
123,600	123,600	123,600	-	-
123,600	**123,600**	**123,600**	**-**	**-**
4,500	4,500	4,500	-	-

GENERAL GOVERNMENT
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
SOCIAL SECURITY	279	279
MEDICARE	65	65
WORKERS COMP INSURANCE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	4,844	4,844
OTHER COSTS		
PLANNING COMMISSION FEES	-	-
TOTAL OTHER COSTS	-	-
TOTAL PLANNING AND ZONING	**4,844**	**4,844**
RECREATION		
OTHER COSTS		
ART GUILD	-	-
TOTAL OTHER COSTS	-	-
TOTAL RECREATION	-	-
COMMUNITY SERVICES		
OTHER COSTS		
CHAMBER OF COMMERCE	-	4,600
SENIOR CITIZENS CENTER	5,600	5,600
TOTAL OTHER COSTS	5,600	10,200
TOTAL COMMUNITY SERVICES	**5,600**	**10,200**
TOTAL EXPENDITURES	**$ 956,454**	**$ 961,379**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
279	279	279	-	-
65	65	65	-	-
-	-	-	-	-
4,844	4,844	4,844	-	-
-	-	-	-	-
-	-	-	-	-
4,844	**4,844**	**4,844**	**-**	**-**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
5,300	4,600	5,300	700	15.22%
5,600	5,600	5,600	-	-
10,900	10,200	10,900	700	6.86%
10,900	**10,200**	**10,900**	**700**	**6.86%**
$ 1,064,254	**$ 1,030,818**	**$ 1,068,778**	**$ 37,960**	**3.68%**


Since 1821
THE CITY OF
Monroe

Finance

Overview

The Finance Department has the responsibility of providing service and oversight of the various financial functions within the City. Primary functions include accounting, budgeting, accounts payable, payroll, billing and collecting receivables, financial reporting and purchasing. In addition, all utility administration, billing, collection, field services and information technology fall within those categories.

Goals/Accomplishments

- Successfully concluded a clean audit for FY 2012.
- Submitted FY 2012 Comprehensive Annual Financial Report (CAFR) for submittal to Government Finance Officers Association (GFOA) CAFR program.
- Submitted FY 2012 Popular Annual Financial Report (PAFR) for submittal to the GFOA PAFR program.
- Submitted FY 2013 adopted budget to GFOA for the GFOA Distinguished Budget Award program.
- Implemented the Bravo Wellness plan.
- Converted from old Unix based Tax Collection system over to QS1 in 2013.
- Establish IT hardware replacement schedule for the Finance Department.
- Plan to update to new QS1 platform for Payroll and GL – We are also looking at transitioning to a "cloud" based application which will allow us to reduce the need for in house server storage space and the costs involved.
- Implement system to allow online credit card payments for taxes and business license.

FINANCE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
FINANCIAL ADMINISTRATION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 111,739	$ 111,322
PART - TIME/TEMPORARY SALARIES	-	-
OVERTIME SALARIES	822	1,057
GROUP INSURANCE	39,115	37,183
SOCIAL SECURITY	6,526	6,729
MEDICARE	1,583	1,574
GMEBS-RETIREMENT CONTRIBUTION	14,615	14,808
WORKERS COMP INSURANCE	-	-
MEDICAL EXAMS	-	80
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	174,400	172,753
PURCHASED/CONTRACTED SERVICES		
COBRA INSURANCE EXPENSES	-	-
COMMUNICATIONS	592	815
CONTRACT LABOR	-	-
DUES & SUBSCRIPTIONS	223	175
GENERAL LIABILITY INSURANCE	2,128	2,224
MAINTENANCE CONTRACTS	7,468	8,192
SEMINARS & MEETINGS	-	-
TRAINING & EDUCATION	3,981	2,243
UNIFORM RENTAL	-	-
VEHICLE REP & MAINT-OUTSID	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	14,392	13,649
SUPPLIES		
AUTO PARTS	517	791
BUILDING REP & MAINT - INSIDE	-	-
EQUIPMENT REP & MAINT - INSIDE	-	-
GAS/OIL/FUEL-OUTSIDE	244	223
JANITORIAL SUPPLIES	-	-
MISCELLANEOUS	120	119
OFFICE OPERATIONS	22,159	17,428
SMALL EQUIPMENT <350	-	500
TIRES	-	146
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	23,040	19,207
CAPITAL OUTLAYS		
COMPUTERS	-	-
TOTAL CAPITAL OUTLAYS	-	-
TOTAL FINANCIAL ADMINISTRATION	**211,832**	**205,609**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 112,790	$ 109,351	$ 112,591	$ 3,240	2.96%
-	3,000	3,000	-	-
1,377	10,000	10,000	-	-
44,887	25,800	37,800	12,000	46.51%
6,817	7,586	7,787	201	2.65%
1,594	1,774	1,821	47	2.65%
15,895	17,955	20,454	2,499	13.92%
-	-	-	-	-
-	-	-	-	-
183,360	175,466	193,453	17,987	10.25%
-	5,000	2,000	(3,000)	-60.00%
656	1,200	1,200	-	-
-	-	-	-	-
925	1,500	1,500	-	-
515	2,000	1,500	(500)	-25.00%
7,934	10,000	6,000	(4,000)	-40.00%
-	-	-	-	-
2,737	6,000	6,000	-	-
-	-	-	-	-
-	100	100	-	-
12,767	25,800	18,300	(7,500)	-29.07%
647	500	500	-	-
-	-	-	-	-
-	-	-	-	-
30	500	500	-	-
-	-	-	-	-
113	1,000	500	(500)	-50.00%
19,502	30,000	30,000	-	-
-	1,500	1,000	(500)	-33.33%
-	-	-	-	-
-	300	300	-	-
20,292	33,800	32,800	(1,000)	-2.96%
-	-	-	-	-
-	-	-	-	-
216,419	**235,066**	**244,553**	**9,487**	**4.04%**

FINANCE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
GENERAL ADMINISTRATION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	140,641	141,658
OVERTIME SALARIES	485	600
GROUP INSURANCE	26,156	24,789
SOCIAL SECURITY	8,874	8,592
MEDICARE	2,018	2,010
GMEBS-RETIREMENT CONTRIBUTION	9,743	9,872
WORKERS COMP INSURANCE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	187,917	187,521
TOTAL GENERAL ADMINISTRATION	**187,917**	**187,521**
CENTRAL SERVICES		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	-	-
PART - TIME/TEMPORARY SALARIES	-	-
OVERTIME SALARIES	-	-
GROUP INSURANCE	-	-
SOCIAL SECURITY	-	-
MEDICARE	-	-
GMEBS-RETIREMENT CONTRIBUTION	-	-
WORKERS COMP INSURANCE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	-	-
SUPPLIES		
STREET LIGHTS	19,757	20,069
TOTAL SUPPLIES	19,757	20,069
TOTAL CENTRAL SERVICES	**19,757**	**20,069**
TOTAL EXPENDITURES	**$ 419,506**	**$ 413,199**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
146,165	143,588	149,040	5,452	3.80%
589	3,000	3,000	-	-
29,947	17,200	25,200	8,000	46.51%
8,826	9,088	9,426	338	3.72%
2,067	2,126	2,205	79	3.72%
10,597	11,970	13,636	1,666	13.92%
-	10,000	5,000	(5,000)	-50.00%
198,191	196,972	207,507	10,535	5.35%
198,191	**196,972**	**207,507**	**10,535**	**5.35%**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
			-	-
30,115	25,000	25,000	-	-
30,115	25,000	25,000	-	-
30,115	**25,000**	**25,000**	**-**	**-**
$ 444,725	**$ 457,038**	**$ 477,060**	**$ 20,022**	**4.38%**


Since 1821
THE CITY OF
Monroe

Code

Overview

The Code Department is in charge of planning and development for Monroe. The Department is also responsible for building inspections, rezoning and variances and maintaining the future land use map. The department issues all building-related permits and the associated activities as they relate to the permits being issued. These activities include plan review for all new construction, remodels, additions, and miscellaneous projects. In addition, the Code staff issues business licenses for businesses located in Monroe and handles the abatement of nuisance buildings and properties. Staff also functions as secretary to both the Planning Commission and the Historic Preservation Commissions and maintains for public record the minutes and all other documents incidental to the procedures of these Commissions.

Goals/Accomplishments

- To provide economic development, downtown growth and revitalization using the most up to date planning tools available.
- To ensure the standards and codes as set forth by the City of Monroe for safety, health and public welfare are implemented and maintained by regulating and controlling the design, construction, quality of materials, use and occupancy, and location of all buildings and structures within Monroe.
- To redouble efforts on tax and business license compliance.
- To modify ordinances to better reflect the current business growth and pursue a greater compliance within the residential areas regarding quality of life for our citizens.

CODE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PROTECTIVE INSPECTION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 188,662	$ 231,493
PART - TIME/TEMPORARY SALARIES	-	-
OVERTIME SALARIES	1,072	4,782
GROUP INSURANCE	79,177	70,869
SOCIAL SECURITY	10,984	13,736
MEDICARE	2,569	3,213
GMEBS-RETIREMENT CONTRIBUTION	24,358	24,680
RETIREMENT CONTRIBUTION	-	-
WORKERS COMP INSURANCE	436	986
MEDICAL EXAMS	-	80
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	307,258	349,839
PURCHASED/CONTRACTED SERVICES		
COMMUNICATIONS	1,511	1,545
CONSULTING - TECHNICAL	4,050	-
CONTRACT LABOR	-	-
DUES & SUBSCRIPTIONS	546	1,067
EQUIPMENT REP & MAINT-OUTSIDE	-	-
GENERAL LIABILITY INSURANCE	3,044	3,305
MAINTENANCE CONTRACTS	4,277	6,623
PROFESSIONAL FEES	9,579	-
TRAINING & EDUCATION	-	3,126
UNIFORM RENTAL	1,092	1,713
VEHICLE REP & MAINT-OUTSID	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	24,099	17,379
SUPPLIES		
AUTO PARTS	1,532	1,790
BUILDING REP & MAINT - INSIDE	-	-
CODIFICATION UPDATE	4,925	450
DAMAGE CLAIMS	-	-
EXPENDIBLE FLUIDS	254	146
GAS/OIL/FUEL-OUTSIDE	2,568	3,547
JANITORIAL SUPPLIES	-	-
MISCELLANEOUS	80	100
OFFICE OPERATIONS	7,831	6,566
TIRES	850	-
UNIFORM EXPENSE	-	123
TOTAL SUPPLIES	18,040	12,722
CAPITAL OUTLAYS		
EQUIPMENT	-	-
FURNITURE & FIXTURES	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
TOTAL PROTECTIVE INSPECTION	**$ 349,397**	**$ 379,940**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 234,627	$ 241,785	$ 159,565	$ (82,220)	-34.01%
215	-	-	-	-
5,421	4,000	4,000	-	-
75,692	43,000	37,800	(5,200)	-12.09%
13,922	15,239	10,141	(5,098)	-33.45%
3,294	3,564	2,372	(1,192)	-33.45%
26,492	29,925	20,454	(9,471)	-31.65%
-	-	-	-	-
505	-	-	-	-
-	-	-	-	-
360,168	337,513	234,332	(103,181)	-30.57%
2,526	3,000	3,000	-	-
-	5,000	5,000	-	-
-	-	-	-	-
1,442	1,500	1,000	(500)	-33.33%
-	-	-	-	-
1,544	2,500	2,500	-	-
8,218	10,000	10,000	-	-
200	10,000	10,000	-	-
2,454	5,000	5,000	-	-
2,215	2,000	-	(2,000)	-100.00%
-	2,000	2,000	-	-
18,599	41,000	38,500	(2,500)	-6.10%
1,860	2,000	2,000	-	-
-	-	-	-	-
550	4,000	4,000	-	-
-	-	-	-	-
-	400	400	-	-
4,074	4,200	4,200	-	-
-	-	-	-	-
80	250	500	250	100.00%
7,372	10,000	10,000	-	-
1,209	500	500	-	-
-	500	1,500	1,000	200.00%
15,145	21,850	23,100	1,250	5.72%
-	-	-	-	-
-	-	-	-	-
-	-	23,000	23,000	-
-	-	23,000	23,000	-
$ 393,912	**$ 400,363**	**$ 318,932**	**$ (81,431)**	**-20.34%**


Since 1821
THE CITY OF
Monroe

Fire – Public Safety

Overview

The mission of the Monroe Fire Department is "To respond to all emergencies of our citizens in a safe manner, to protect their lives and property through fire prevention, public education, and to mitigate all emergencies and disasters."

The Fire Department provides fire prevention/fire life safety education, fire inspections, fire investigations, fire suppression operations and first responder operations on medical assist calls.

Goals

- Enhance Basic Life Support capabilities while protecting life and property through fire prevention and public safety education.
- Establish standard issue Firefighter safety and operational equipment.
- Maintain Operational Safety when engaged in emergency and / or training operations.
- Seek Implementation a city wide "Early Warning System".
- Increase Public awareness of Fire Safety.
- Implement operation of new Fire Pumper apparatus.

Accomplishments

- Maintained current ISO Class 3 certification
- Adopted training that addresses changes in the fire rescue service that provides the best possible services for the citizens and businesses of Monroe while reducing the risk of loss of life or property.
- Continued to complete maintenance inspections of all fire apparatus and equipment that insures operational / mission accomplishment.

FIRE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 905,547	$ 899,911
VOLUNTEER SALARIES	-	-
OVERTIME SALARIES	10,286	9,618
GROUP INSURANCE	300,797	285,068
SOCIAL SECURITY	53,981	53,121
MEDICARE	12,625	12,423
GMEBS-RETIREMENT CONTRIBUTION	112,048	113,527
RETIREMENT CONTRIBUTION	3,645	3,600
WORKERS COMP INSURANCE	-	112
MEDICAL EXAMS	-	320
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	1,398,929	1,377,700
PURCHASED/CONTRACTED SERVICES		
COMMUNICATIONS	4,560	3,242
DUES & SUBSCRIPTIONS	605	112
EQUIPMENT REP & MAINT-OUTSIDE	3,858	2,148
GENERAL LIABILITY INSURANCE	11,894	12,607
MAINTENANCE CONTRACTS	4,047	4,913
TRAINING & EDUCATION	2,353	1,289
UNIFORM RENTAL	-	-
VEHICLE REP & MAINT-OUTSID	163	-
TOTAL PURCHASED/CONTRACTED SERVICES	27,480	24,311
SUPPLIES		
AUTO PARTS	4,420	2,306
BUILDING REP & MAINT - INSIDE	4,207	7,893
DAMAGE CLAIMS	-	-
EQUIPMENT PARTS	6,043	11,868
EQUIPMENT REP & MAINT - INSIDE	509	614
EXPENDIBLE FLUIDS	254	1,119
FIRE EQUIPMENT	13,136	846
FIRE PREVENTION MATERIALS	729	125
FIRE SUPPLIES	23	71
GAS/OIL/FUEL-OUTSIDE	11,255	14,829
HAND TOOLS	-	12
JANITORIAL SUPPLIES	2,660	1,875
MISCELLANEOUS	1,144	1,479
MISCELLANEOUS FOR DONATIONS	-	1,341
OFFICE OPERATIONS	13,545	5,309
SAFETY/MEDICAL SUPPLIES	1,292	1,650
TIRES	2,065	4,761
UNIFORM EXPENSE	2,507	5,098
TOTAL SUPPLIES	63,789	61,196
CAPITAL OUTLAYS		
BUILDINGS	-	-
COMPUTERS	-	-
FURNITURE & FIXTURES	-	-
MACHINERY	-	-
VEHICLES	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 941,720	$ 919,172	$ 932,800	$ 13,628	1.48%
-	-	-	-	-
10,103	20,000	20,000	-	-
344,389	197,800	289,800	92,000	46.51%
55,211	58,229	59,074	845	1.45%
12,912	13,618	13,816	198	1.45%
121,862	137,655	156,814	19,159	13.92%
3,012	-	5,100	5,100	-
-	-	-	-	-
255	-	-	-	-
1,489,464	1,346,474	1,477,404	130,930	9.72%
2,055	3,000	2,500	(500)	-16.67%
606	800	150	(650)	-81.25%
1,535	5,000	2,000	(3,000)	-60.00%
4,633	8,000	5,000	(3,000)	-37.50%
4,443	6,000	5,000	(1,000)	-16.67%
1,218	2,500	3,000	500	20.00%
-	-	-	-	-
-	1,000	2,000	1,000	100.00%
14,490	26,300	19,650	(6,650)	-25.29%
1,469	1,500	1,500	-	-
7,119	4,000	5,000	1,000	25.00%
-	-	-	-	-
8,184	8,000	5,000	(3,000)	-37.50%
356	1,200	1,000	(200)	-16.67%
2,031	4,000	1,000	(3,000)	-75.00%
40	25,000	10,000	(15,000)	-60.00%
533	1,000	650	(350)	-35.00%
-	2,000	1,000	(1,000)	-50.00%
13,650	10,000	10,000	-	-
-	500	-	(500)	-100.00%
1,759	2,000	1,750	(250)	-12.50%
2,267	2,000	-	(2,000)	-100.00%
1,040	-	-	-	-
12,224	20,000	12,000	(8,000)	-40.00%
912	1,200	1,000	(200)	-16.67%
614	2,000	3,000	1,000	50.00%
6,114	8,000	10,500	2,500	31.25%
58,312	92,400	63,400	(29,000)	-31.39%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-

FIRE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
TOTAL CAPITAL OUTLAYS	-	-
DEBT SERVICE		
CAPITAL LEASE INTEREST	-	-
GMA CAPITAL LEASE	-	-
TOTAL DEBT SERVICE	-	-
TOTAL EXPENDITURES	**$ 1,490,198**	**$ 1,463,207**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 1,562,266	**$ 1,465,174**	**$ 1,560,454**	**$ 95,280**	**6.50%**

Streets and Transportation

Overview

Mission Statement:

To provide the essential services to our citizens in a prompt, courteous, safe, efficient, and cost effective manner. The department, through its dedicated employees, strives to plan, build, maintain, and operate our public infrastructure in a sustainable manner which will preserve its assets for future generations.

Vision Statement:

To improve daily operations by encouraging continuous development in our customer service, infrastructure, and employee involvement.

Department Description:

The Streets & Transportation Department maintains the City's streets, sidewalks, public facilities, traffic controls and signage, and right of ways. The department also operates an efficient fleet service center that services the entire fleet of the city.

Goals

- Continue to provide professional, effective, and timely services to all our residents and businesses
- Continue to provide essential services while striving to become more efficient on a daily basis
- Continue safe work practices and strive for a "zero-loss" accident rate by implementing new safety training methods
- Continue to enhance a working relationship with elected officials, the public, and each department within the municipality
- Continue a street resurfacing program through LMIG funding
- Continue to improve connectability of the walkways within the city using the "Sidewalk Master Plan" as a reference guide
- Maintain State compliance and obtain Federal compliance in various areas at the Monroe Walton County Airport

- Maintain the Right of Way throughout the city in the most efficient way possible
- Maintain mandated levels of reflectivity on all signage throughout the city
- Efficiently service and maintain all city owned buildings and properties
- Continue to provide the proper services to assure a safe and well operating fleet throughout the city.

STREETS AND TRANSPORTATION
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 871,865	$ 846,855
PART - TIME/TEMPORARY SALARIES	-	-
SEASONAL SALARIES	25,331	25,652
OVERTIME SALARIES	36,900	43,922
REIMB SALARIES - CDBG	-	-
REIMB SALARIES - SPLOST	(149,972)	(113,124)
GROUP INSURANCE	350,703	324,156
SOCIAL SECURITY	55,758	54,281
MEDICARE	13,139	12,847
GMEBS-RETIREMENT CONTRIBUTION	121,791	118,457
WORKERS COMP INSURANCE	12,528	28,350
MEDICAL EXAMS	62	435
TRAVEL EXPENSE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	1,338,105	1,341,831
PURCHASED/CONTRACTED SERVICES		
ADVERTISING	-	599
COMMUNICATIONS	7,452	7,058
CONSTRUCTION SERVICES	-	-
CONSULTING - TECHNICAL	2,917	1,045
CONTRACT LABOR	-	-
DUES & SUBSCRIPTIONS	435	35
EQUIPMENT RENTAL	15,642	18,690
EQUIPMENT REP & MAINT-OUTSIDE	5,929	13,983
GENERAL LIABILITY INSURANCE	20,671	21,749
LANDSCAPE	-	722
MAINTENANCE CONTRACTS	4,196	3,068
PRINTING	346	410
REIMBURSED EQUIPMENT RENTAL	-	-
REIMBURSED IN-STOCK MATERIAL	-	-
SITE IMPROVEMENTS	-	6,986
TRAINING & EDUCATION	5,862	8,096
UNIFORM RENTAL	9,364	11,106
VEHICLE REP & MAINT-OUTSID	3,345	(854)
TOTAL PURCHASED/CONTRACTED SERVICES	76,159	92,693
SUPPLIES		
AUTO PARTS	24,267	29,014
BUILDING REP & MAINT - INSIDE	-	-
CHEMICALS/PESTICIDES	67	73
CONSTRUCTION MATERIALS	32,521	29,230
DAMAGE CLAIMS	437	4,825
DRAINAGE COSTS	11,799	(216)
ENVIRONMENTAL EXPENSE	-	-
EQUIPMENT < 5,000	5,519	22,020
EQUIPMENT PARTS	43,278	36,807
EXPENDIBLE FLUIDS	4,904	8,343
GAS/OIL/FUEL-OUTSIDE	64,264	89,557
HAND TOOLS	6,565	6,726
JANITORIAL SUPPLIES	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 895,251	$ 899,888	$ 782,587	$ (117,301)	-13.04%
-	-	-	-	-
14,721	15,000	15,000	-	-
41,362	30,000	30,000	-	-
-	-	-	-	-
(36,602)	-	-	-	-
354,400	197,800	264,600	66,800	33.77%
56,444	58,583	51,310	(7,273)	-12.41%
13,278	13,701	12,000	(1,701)	-12.42%
127,160	137,655	143,178	5,523	4.01%
2,156	-	-	-	-
84	-	-	-	-
-	-	-	-	-
1,468,254	1,352,627	1,298,675	(53,952)	-3.99%
818	500	500	-	-
6,528	7,000	7,000	-	-
-	-	-	-	-
1,705	3,000	2,000	(1,000)	-33.33%
-	-	-	-	-
480	500	500	-	-
13,515	15,000	10,000	(5,000)	-33.33%
4,794	10,000	8,000	(2,000)	-20.00%
12,426	18,000	12,000	(6,000)	-33.33%
431	1,000	500	(500)	-50.00%
5,463	5,000	5,000	-	-
179	500	500	-	-
-	-	-	-	-
-	-	-	-	-
2,540	3,500	2,500	(1,000)	-28.57%
2,737	5,000	5,000	-	-
10,898	12,000	10,000	(2,000)	-16.67%
8,827	5,000	5,000	-	-
71,341	86,000	68,500	(17,500)	-20.35%
19,127	12,000	10,000	(2,000)	-16.67%
63	-	-	-	-
130	2,000	1,500	(500)	-25.00%
19,517	25,000	20,000	(5,000)	-20.00%
4,963	1,000	1,000	-	-
4,542	5,000	3,000	(2,000)	-40.00%
-	500	500	-	-
10,369	10,000	10,000	-	-
67,435	45,000	40,000	(5,000)	-11.11%
10,374	8,000	6,500	(1,500)	-18.75%
91,517	75,000	75,000	-	-
3,472	4,000	3,000	(1,000)	-25.00%
42	-	14,000	14,000	-

STREETS AND TRANSPORTATION
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
MISCELLANEOUS	1,179	2,130
OFFICE OPERATIONS	9,889	7,882
OTHER SUPPLIES	-	-
R/W REPAIRS & MAINT	3,974	12,188
SAFETY/MEDICAL SUPPLIES	6,834	6,401
SIDEWALK REPAIRS & MAINT	3,398	1,360
SIGNAGE & MATERIALS	8,968	18,178
STREET LIGHTS	-	-
STREET REPAIRS & MAINT INSIDE	18,078	5,898
STREET SUPPLIES	6,046	12,555
TIRES	17,928	20,313
TRAFFIC LIGHTS	950	-
UNIFORM EXPENSE	1,304	1,811
VEHICLE REP & MAINT - INSIDE	833	-
STREET REPAIRS & MAINT LMIG	-	-
TOTAL SUPPLIES	273,002	315,095
CAPITAL OUTLAYS		
BUILDINGS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	45,807	-
MACHINERY	-	-
SITE IMPROVEMENTS	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	45,807	-
DEBT SERVICE		
CAPITAL LEASE INTEREST	-	-
LAND DEBT SERVICE-PW SHOP	-	-
TOTAL DEBT SERVICE	-	-
TOTAL EXPENDITURES	**$ 1,733,073**	**$ 1,749,619**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
2,507	2,500	2,500	-	-
11,408	7,000	10,000	3,000	42.86%
-	-	-	-	-
12,245	5,000	5,000	-	-
5,765	4,500	4,500	-	-
1,200	2,000	-	(2,000)	-100.00%
4,855	10,000	10,000	-	-
-	-	-	-	-
10,878	5,000	4,000	(1,000)	-20.00%
6,373	10,000	7,000	(3,000)	-30.00%
28,407	20,000	15,000	(5,000)	-25.00%
-	1,000	1,000	-	-
1,507	500	500	-	-
-	-	-	-	-
-	-	113,140	113,140	-
316,696	255,000	357,140	102,140	40.05%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	26,000	26,000	-
-	-	26,000	26,000	-
			-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 1,856,291	**$ 1,693,627**	**$ 1,750,315**	**$ 56,688**	**3.35%**


Since 1821
THE CITY OF
Monroe

Police – Public Safety

Overview

The Police Department's mission is "To protect and to serve our community with the highest quality of law enforcement service by providing fair, firm and consistent public safety services in partnership with the community." The Monroe Police Department is a full service law enforcement agency, providing proactive enforcement and public safety services to our community. The department works to develop programs that will continue building strong relationships between the community and the department and strives toward complete public awareness of our department and public safety activities.

Office of Public Safety Director

- Executive Leadership of Fire and Police Departments
- Planning / Vision / Development for Fire and Police Departments
- Certification / Professional Standards

Law Enforcement Operations

- Uniform Patrol
- Criminal Investigations
- Chief's Response Team
- Field Investigation Team
- Evidence/Property/Crime Technician

Service and Support

- Day to Day Administrative Operation
- Open Records
- Municipal Court Operations
- Supply Operations
- Training

Goals/Accomplishments

- Continue to exceed the nation average in part 1 and part 2 crimes solved.
- Continue to develop service orientated employees through mentorship, citizen interaction and exceeding the state training requirements.
- Continue to provide professional public safety services to our community while managing our resources in a conservative and responsible manner that reflects our City's leadership visions, goals and responsiveness to our community.
- Maintains State Certification.

POLICE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
MUNICIPAL COURT		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 60,722	$ 59,235
PART - TIME/TEMPORARY SALARIES	11,615	-
OVERTIME SALARIES	1,402	749
GROUP INSURANCE	23,041	21,292
SOCIAL SECURITY	4,554	3,698
MEDICARE	1,065	865
GMEBS-RETIREMENT CONTRIBUTION	4,872	4,936
RETIREMENT CONTRIBUTION	-	-
WORKERS COMP INSURANCE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	107,271	90,775
PURCHASED/CONTRACTED SERVICES		
COMMUNICATIONS	453	564
CONTRACT LABOR	-	-
DUES & SUBSCRIPTIONS	30	-
GENERAL LIABILITY INSURANCE	300	337
TRAINING & EDUCATION	-	36
TOTAL PURCHASED/CONTRACTED SERVICES	783	937
SUPPLIES		
INDIGENT DEFENSE	11,651	6,539
OFFICE OPERATIONS	3,528	4,352
UNIFORM EXPENSE	408	423
WITNESS FEES	-	50
TOTAL SUPPLIES	15,587	11,364
OTHER COSTS		
BAD DEBTS	-	-
TOTAL OTHER COSTS	-	-
TOTAL MUNICIPAL COURT	**123,641**	**103,076**
POLICE		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	1,801,915	1,765,193
PART - TIME/TEMPORARY SALARIES	-	-
OVERTIME SALARIES	152,014	146,993
REIMB SALARIES - CDBG	-	-
GROUP INSURANCE	591,836	557,742
SOCIAL SECURITY	116,199	112,913
MEDICARE	27,176	26,407
GMEBS-RETIREMENT CONTRIBUTION	219,225	222,118
RETIREMENT CONTRIBUTION	8,280	7,900
WORKERS COMP INSURANCE	28,472	88,675
MEDICAL EXAMS	1,348	408
TRAVEL EXPENSE	-	-
OVERTIME - OTHER	-	-
OVERTIME - GRANTS	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	2,946,465	2,928,349
PURCHASED/CONTRACTED SERVICES		
COMMUNICATIONS	32,115	29,434

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 63,848	$ 60,067	$ 61,870	$ 1,803	3.00%
-	-	-	-	-
1,539	2,000	2,000	-	-
13,330	8,600	12,600	4,000	46.51%
4,027	3,848	3,960	112	2.91%
942	900	926	26	2.89%
5,298	5,985	6,818	833	13.92%
-	-	-	-	-
495	-	-	-	-
89,479	81,400	88,174	6,774	8.32%
840	600	700	100	16.67%
-	5,000	1,500	(3,500)	-70.00%
-	250	-	(250)	-100.00%
-	-	-	-	-
941	2,500	1,000	(1,500)	-60.00%
1,781	8,350	3,200	(5,150)	-61.68%
			-	-
2,453	5,000	3,000	(2,000)	-40.00%
2,255	2,000	1,500	(500)	-25.00%
233	500	300	(200)	-40.00%
-	1,500	750	(750)	-50.00%
4,941	9,000	5,550	(3,450)	-38.33%
-	-	-	-	-
-	-	-	-	-
96,201	**98,750**	**96,924**	**(1,826)**	**-1.85%**
1,687,149	1,699,843	1,748,748	48,905	2.88%
-	-	7,800	7,800	-
149,709	143,978	120,000	(23,978)	-16.65%
-	-	-	-	-
673,679	352,600	516,600	164,000	46.51%
107,643	114,317	116,346	2,029	1.77%
25,175	26,735	27,210	475	1.78%
238,425	245,385	279,538	34,153	13.92%
7,940	13,500	13,500	-	-
38,158	5,000	5,000	-	-
-	1,000	500	(500)	-50.00%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
2,927,878	2,602,358	2,835,242	232,884	8.95%
38,759	40,000	35,000	(5,000)	-12.50%

POLICE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
CONTRACT LABOR	14,514	7,112
DUES & SUBSCRIPTIONS	2,843	4,073
EQUIPMENT REP & MAINT-OUTSIDE	1,376	1,160
GENERAL LIABILITY INSURANCE	79,156	80,807
MAINTENANCE CONTRACTS	8,444	8,817
TRAINING & EDUCATION	20,232	24,703
VEHICLE REP & MAINT-OUTSID	9,934	15,599
TOTAL PURCHASED/CONTRACTED SERVICES	168,614	171,705
SUPPLIES		
AMMO/QUALIFICATION	3,566	7,800
AUTO PARTS	42,852	48,340
BUILDING REP & MAINT - INSIDE	14,598	16,867
DAMAGE CLAIMS	18,611	47,914
EQUIPMENT < 5,000	-	782
EQUIPMENT PARTS	4,511	774
EXPENDIBLE FLUIDS	1,467	2,291
GAS/OIL/FUEL-OUTSIDE	117,786	149,393
GRANT - EQUIPMENT	21,821	-
INVESTIGATION SUPPLIES	25,555	17,049
ISSUED EQUIPMENT	24,723	27,502
JANITORIAL SUPPLIES	6,513	1,985
K-9 OPERATIONS	3,127	5,638
MISCELLANEOUS	840	1,422
MISCELLANEOUS FOR DONATIONS	5,392	4,228
OFFICE OPERATIONS	56,054	42,400
PRISONER MEDICAL	14,650	12,061
PUBLIC RELATIONS	8,108	9,946
TIRES	17,723	18,025
UNIFORM EXPENSE	22,470	24,477
TOTAL SUPPLIES	410,367	438,894
CAPITAL OUTLAYS		
BUILDINGS	-	-
COMPUTERS	-	-
EQUIPMENT	-	-
VEHICLES	45,806	127,252
TOTAL CAPITAL OUTLAYS	45,806	127,252
OTHER COSTS		
POLICE OFFICERS A&B FUND	22,146	28,329
TOTAL OTHER COSTS	22,146	28,329
TOTAL POLICE	**3,593,398**	**3,694,529**
TOTAL EXPENDITURES	**$ 3,717,039**	**$ 3,797,605**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
10,442	10,000	5,000	(5,000)	-50.00%
3,235	5,000	3,000	(2,000)	-40.00%
1,530	5,000	2,500	(2,500)	-50.00%
79,540	75,000	75,000	-	-
9,201	10,000	8,500	(1,500)	-15.00%
29,687	30,000	25,000	(5,000)	-16.67%
15,943	20,000	10,000	(10,000)	-50.00%
188,337	195,000	164,000	(31,000)	-15.90%
7,183	7,000	5,500	(1,500)	-21.43%
48,121	40,000	20,000	(20,000)	-50.00%
34,319	15,000	12,500	(2,500)	-16.67%
15,485	7,500	4,000	(3,500)	-46.67%
-	-	-	-	-
1,744	2,000	1,500	(500)	-25.00%
2,425	4,000	1,000	(3,000)	-75.00%
146,690	130,000	130,000	-	-
-	-	-	-	-
13,187	30,000	15,000	(15,000)	-50.00%
28,539	30,000	15,000	(15,000)	-50.00%
4,410	5,000	3,500	(1,500)	-30.00%
4,714	7,500	3,000	(4,500)	-60.00%
1,058	-	-	-	-
2,435	-	-	-	-
43,786	45,000	28,500	(16,500)	-36.67%
762	15,000	10,000	(5,000)	-33.33%
10,416	10,000	7,500	(2,500)	-25.00%
15,334	15,000	8,500	(6,500)	-43.33%
23,635	25,000	18,000	(7,000)	-28.00%
404,243	388,000	283,500	(104,500)	-26.93%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
101,080	-	-	-	-
101,080	-	-	-	-
18,294	25,000	20,000	(5,000)	-20.00%
18,294	25,000	20,000	(5,000)	-20.00%
3,639,832	**3,210,358**	**3,302,742**	**92,384**	**2.88%**
$ 3,736,033	**$ 3,309,108**	**$ 3,399,666**	**$ 90,558**	**2.74%**


Since 1821
THE CITY OF
Monroe

Buildings and Grounds

Overview

To maintain a customer focused division with attention to safety, cleanliness, comfort, image and functionality of city building and grounds through efficient and effective services delivered by a responsive staff, outside contractors, vendors and outstanding leadership. Personnel in this department are skilled in carpentry, plumbing, electrical, HVAC and grounds keeping services.

Goals

- Continue to service and maintain all city owned buildings and properties in a safe and efficient manner
- Maintain high level of functionality and aesthetics within all properties owned by city
- Continue to increase levels of knowledge in field related matters

BUILDINGS AND GROUNDS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 75,809	$ 102,885
PART - TIME/TEMPORARY SALARIES	-	-
SEASONAL SALARIES	6,570	23,468
OVERTIME SALARIES	1,268	2,150
GROUP INSURANCE	39,234	40,679
SOCIAL SECURITY	5,135	7,720
MEDICARE	1,201	1,806
GMEBS-RETIREMENT CONTRIBUTION	14,615	19,744
RETIREMENT CONTRIBUTION	-	-
WORKERS COMP INSURANCE	-	3,002
MEDICAL EXAMS	-	79
TRAVEL EXPENSE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	143,832	201,533
PURCHASED/CONTRACTED SERVICES		
ADVERTISING	-	-
COMMUNICATIONS	1,072	847
CONSTRUCTION SERVICES	-	-
CONSULTING - TECHNICAL	-	-
CONTRACT LABOR	42,146	42,131
EQUIPMENT REP & MAINT-OUTSIDE	-	-
GENERAL LIABILITY INSURANCE	3,167	3,557
LANDSCAPE	-	-
MAINTENANCE CONTRACTS	1,314	451
PRINTING	-	-
SITE IMPROVEMENTS	-	-
TRAINING & EDUCATION	124	460
UNIFORM RENTAL	1,388	2,020
VEHICLE REP & MAINT-OUTSID	-	135
TOTAL PURCHASED/CONTRACTED SERVICES	49,211	49,601
SUPPLIES		
AUTO PARTS	758	2,790
BLDG REP & MAINT - PLAYHOUSE	3,681	1,009
BUILDING REP & MAINT - INSIDE	(13)	-
CHEMICALS/PESTICIDES	87	73
DAMAGE CLAIMS	-	476
ENVIRONMENTAL EXPENSE	-	-
EQUIPMENT PARTS	2,473	2,603
EQUIPMENT REP & MAINT - INSIDE	-	-
EXPENDIBLE FLUIDS	212	1,126
GAS/OIL/FUEL-OUTSIDE	1,593	1,085
HAND TOOLS	154	393
JANITORIAL SUPPLIES	693	571
LANDSCAPING REP & MAINT INSIDE	138	113
MISCELLANEOUS	220	280
OFFICE OPERATIONS	985	898
OTHER SUPPLIES	5,004	73
PARKS & GROUNDS REP & MAINT	11,133	12,082

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 110,311	$ 80,446	$ 83,456	$ 3,010	3.74%
-	-	-	-	-
19,560	3,000	28,000	25,000	833.33%
476	2,000	2,000	-	-
61,506	25,800	37,800	12,000	46.51%
7,810	5,298	7,034	1,736	32.77%
1,827	1,239	1,645	406	32.77%
21,193	17,955	20,454	2,499	13.92%
-	-	-	-	-
341	-	-	-	-
-	-	-	-	-
-	-	-	-	-
223,024	135,738	180,389	44,651	32.89%
-	-	-	-	-
1,036	1,000	1,000	-	-
-	-	-	-	-
-	-	-	-	-
43,145	43,000	43,000	-	-
-	1,000	1,000	-	-
2,059	2,000	2,000	-	-
-	-	-	-	-
3,487	4,000	4,000	-	-
-	-	-	-	-
-	-	-	-	-
70	500	500	-	-
2,113	1,500	1,500	-	-
-	500	500	-	-
51,910	53,500	53,500	-	-
2,609	2,500	2,000	(500)	-20.00%
842	1,000	1,000	-	-
136	500	500	-	-
130	100	100	-	-
-	-	-	-	-
-	100	100	-	-
7,961	2,500	2,500	-	-
-	-	-	-	-
958	1,000	1,000	-	-
3,664	5,000	5,000	-	-
-	1,000	500	(500)	-50.00%
727	2,000	1,000	(1,000)	-50.00%
2,289	3,500	2,500	(1,000)	-28.57%
560	200	200	-	-
2,436	1,000	1,200	200	20.00%
1,192	1,500	1,500	-	-
11,543	10,000	7,500	(2,500)	-25.00%

BUILDINGS AND GROUNDS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
SAFETY/MEDICAL SUPPLIES	845	1,331
SIGNAGE & MATERIALS	-	48
TIRES	1,184	214
UNIFORM EXPENSE	-	1,410
VEHICLE REP & MAINT - INSIDE	-	-
TOTAL SUPPLIES	29,147	26,575
CAPITAL OUTLAYS		
BUILDINGS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
MACHINERY	-	-
SITE IMPROVEMENTS	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
ART GUILD	996	752
UNCLE REMUS LIBRARY	97,273	2,299
TOTAL OTHER COSTS	98,269	3,051
TOTAL EXPENDITURES	**$ 320,459**	**$ 280,760**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
1,016	500	500	-	-
-	-	-	-	-
913	1,000	1,000	-	-
490	-	-	-	-
-	-	-	-	-
37,466	33,400	28,100	(5,300)	-15.87%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
			-	-
1,009	1,000	2,000	1,000	100.00%
16,507	2,000	2,000	-	-
17,516	3,000	4,000	1,000	33.33%
$ 329,916	**$ 225,638**	**$ 265,989**	**$ 40,351**	**17.88%**

Positions By Department
General Fund

Department/Function	Position
Administration	City Administrator
	Main Street Director
Total Administration	
Code	Code Director
	Asst Code Officer
	City Marshal*
	City Planner
	Code Admin Asst
	Code Clerk
	Main Street Director
Total Code	
Finance	Finance Director
	Cashier
	Payroll/HR Tech
	Records Clerk
	Accounting Tech
Total Finance	
Fire	Chief
	Asst Chief
	Firefighter
	Firefighter/Emt
	Captain
	Lieutenant
	Engineer
	Receptionist
Total Fire	
Police	Police Chief
	CID/Patrol Asst
	City Marshal
	Court Clerk
	Patrolman
	Receptionist/Officer
	School Resource Officer
	Tac Clerk
	Captain
	Lieutenant
	Administrative Asst
	Sergeant
	Corporal/CID
	Officer/CID
	Officer/Evidence
	Clerk
	Asst Police Chief

FY 2011	FY 2012	FY 2013	FY 2014
1	1	1	1
-	-	-	1
1	**1**	**1**	**2**
1	1	1	1
1	1	1	-
-	-	-	-
1	1	1	-
1	1	1	1
1	1	1	1
-	1	1	-
5	**6**	**6**	**3**
1	1	1	1
1	1	1	1
1	1	1	1
1	1	1	1
1	1	1	1
5	**5**	**5**	**5**
1	1	1	-
-	-	1	1
10	10	9	6
2	2	2	8
3	3	3	3
3	3	3	3
3	3	3	1
1	1	1	1
23	**23**	**23**	**23**
1	1	1	1
1	-	-	-
1	1	1	1
1	1	1	1
20	14	12	16
1	-	-	-
2	1	1	1
1	1	1	1
3	3	2	1
5	3	2	3
1	1	1	1
9	10	9	6
-	6	6	3
-	2	2	2
-	1	1	1
-	1	1	1
-	-	1	1

Positions By Department
General Fund

Department/Function	Position
Police	Corporal
Total Police	
Streets	Director Of Public Wks
	Equipment Operator I
	Equipment Operator II
	Equipment Operator III
	Shop Foreman
	Street Foreman
	Sign Tech/Bldg Grounds Superintendant
	Equipment Opr II/Crew Leader
	Street Utility Worker/Mechanic
	Administrative Asst
Total Streets	
Building And Grounds	Bldg Maint / Eq Op I
	Bldg Maint Worker
	Bldg & Grounds Utility Worker
Total Building And Grounds	
Total General Fund Positions	

FY 2011	FY 2012	FY 2013	FY 2014
-	-	-	2
46	**46**	**42**	**42**
1	1	1	1
8	5	5	5
7	9	8	5
2	3	3	4
1	1	1	1
1	1	1	-
1	1	1	1
1	1	1	1
1	1	1	2
1	1	1	1
24	**24**	**23**	**21**
1	1	1	1
1	1	1	1
1	2	1	1
3	**4**	**3**	**3**
107	**109**	**103**	**99**

General Fund
Debt Service

	Balances 1/1/2014	Increases	Decreases	12/31/2014	Due In FY 2015
Governmental Activities:					
Bonds Payable					
GO Refunding Series 2006	$ 4,380,000	$ -	$ 585,000	$ 3,795,000	$ 645,000
Capital Leases	772,385	-	253,524	518,861	257,070
Total Governmental Activites	**$ 5,152,385**	**$ -**	**$ 838,524**	**$ 4,313,861**	**$ 902,070**

OTHER GOVERNMENTAL FUNDS


Since 1821
THE CITY OF
Monroe

Other Governmental Funds Overview

Special Revenue Funds

Special Revenue funds are funds used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditures for specified purposes. The City of Monroe utilized the following Special Revenue Funds:

Confiscated Assets Fund – This fund is used to account for the City's share of monies that have been forfeited through the court system that are restricted for law enforcement purposes.

Hotel/Motel Tax Fund – This fund is used to account for hotel/motel taxes collected that are restricted for promotion of trade and tourism in the City.

Debt Service Fund

A fund established to account for the accumulation of resources for, and payment of the City's long-term debt principal and interest.

Capital Projects Funds

A fund used to account for financial resources used for the acquisition or construction of major capital equipment or facilities other than those financed by proprietary funds.

SPLOST Fund – This fund is used to account for the special local sales tax collected and used for specific purposes. This tax must be approved by a majority of the qualified voters of Walton County. This is our second SPLOST which will be in place years 2013-2018.

CONFISCATED ASSETS FUND
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
FINES AND FORFEITURES	$ 38,940	$ 44,829
INVESTMENT INCOME	60	5
OTHER FINANCING SOURCES	-	-
TOTAL REVENUE	**39,000**	**44,834**
EXPENDITURES		
POLICE	43,048	41,082
TOTAL EXPENDITURES	**43,048**	**41,082**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ (4,048)**	**$ 3,752**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 29,232	$ 30,000	$ 58,000	$ 28,000	93.33%
-	-	-	-	-
-	-	-	-	-
29,232	**30,000**	**58,000**	**28,000**	**93.33%**
36,841	30,000	58,000	28,000	93.33%
36,841	**30,000**	**58,000**	**28,000**	**93.33%**
$ (7,609)	**$ -**	**$ -**	**$ -**	

CONFISCATED ASSET FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PURCHASED/CONTRACTED SERVICES		
ANTI-DRUG ADVERTISING	$ 4,628	$ 3,616
TRAINING & EDUCATION	1,158	-
TOTAL PURCHASED/CONTRACTED SERVICES	5,786	3,616
SUPPLIES		
ISSUED EQUIPMENT	25,751	14,793
MISCELLANEOUS	11,511	22,673
TOTAL SUPPLIES	37,262	37,466
CAPITAL OUTLAYS		
SITE IMPROVEMENTS	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
TOTAL EXPENDITURES	**$ 43,048**	**$ 41,082**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 450	$ -	$ -	$ -	-
6,401	15,000	15,000	-	-
6,851	15,000	15,000	-	-
			-	-
11,326	15,000	15,000	-	-
18,664	-	-	-	-
29,990	15,000	15,000	-	-
			-	-
-	-	28,000	28,000	-
-	-	-	-	-
-	-	28,000	28,000	-
$ 36,841	**$ 30,000**	**$ 58,000**	**$ 28,000**	**93.33%**

HOTEL MOTEL FUND
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
TAXES	$ 25,117	$ 22,275
OTHER FINANCING SOURCES	109,510	26,625
TOTAL REVENUE	**134,627**	**48,900**
EXPENDITURES		
ADMINISTRATIVE	136,600	48,693
RECREATION	-	-
TOTAL EXPENDITURES	**136,600**	**48,693**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ (1,973)**	**$ 207**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 27,767	$ 25,000	$ 25,000	$ -	-
-	-	-	-	-
27,767	**25,000**	**25,000**	**-**	**-**
25,000	25,000	25,000	-	-
-	-	-	-	-
25,000	**25,000**	**25,000**	**-**	**-**
$ 2,767	**$ -**	**$ -**	**$ -**	

HOTEL MOTEL FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PURCHASED/CONTRACTED SERVICES		
PUBLICATION COSTS	$ -	$ -
TOTAL PURCHASED/CONTRACTED SERVICES	-	-
SUPPLIES		
HOLIDAY - JULY 4	-	-
TOURISM & TRADE	-	-
TOTAL SUPPLIES	-	-
OTHER COSTS		
ART GUILD	-	-
CHAMBER OF COMMERCE	5,302	-
CONVENTION VISITORS BUREAU	24,798	22,068
DOWNTOWN DEVELOPMENT	106,500	26,625
OTHER FINANCING USES		
TRANSFERS OUT - OTHER FUNDS	-	-
TOTAL OTHER FINANCING USES	-	-
TOTAL EXPENDITURES	**$ 136,600**	**$ 48,693**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ -	$ -	$ -	$ -	-
-	-	-	-	-
			-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
			-	-
-	-	-	-	-
-	-	-	-	-
25,000	25,000	25,000	-	-
-	-	-	-	-
			-	-
-	-	-	-	-
-	-	-	-	-
$ 25,000	**$ 25,000**	**$ 25,000**	**$ -**	**-**

GO DEBT SERVICE FUND
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
INVESTMENT INCOME	$ -	$ -
OTHER FINANCING SOURCES	644,741	682,000
TOTAL REVENUE	**644,741**	**682,000**
EXPENDITURES		
DEBT SERVICE	644,483	682,265
OTHER FINANCING USES	-	-
TOTAL EXPENDITURES	**644,483**	**682,265**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ 258**	**$ (265)**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ -	$ -	$ -	$ -	-
722,000	753,878	787,650	33,772	4.48%
722,000	**753,878**	**787,650**	**33,772**	**4.48%**
722,103	753,878	787,650	33,772	4.48%
-	-	-	-	-
722,103	**753,878**	**787,650**	**33,772**	**4.48%**
$ (103)	**$ -**	**$ -**	**$ -**	

GO DEBT SERVICE FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
SUPPLIES		
MISCELLANEOUS	$ -	$ -
TOTAL SUPPLIES	-	-
DEBT SERVICE		
ADVANCE REFUNDING ESCROW	-	-
GO BOND PRINCIPAL	355,000	410,000
GO BOND-INTEREST	289,483	272,265
TOTAL DEBT SERVICE	644,483	682,265
OTHER FINANCING USES		
BOND PREPAYMENT PENALTIES	-	-
TOTAL OTHER FINANCING USES	-	-
TOTAL EXPENDITURES	**$ 644,483**	**$ 682,265**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ -	$ -	$ -	$ -	-
-	-	-	-	-
-	-	-	-	-
470,000	525,000	585,000	60,000	11.43%
252,103	228,878	202,650	(26,228)	-11.46%
722,103	753,878	787,650	33,772	4.48%
-	-	-	-	-
-	-	-	-	-
$ 722,103	**$ 753,878**	**$ 787,650**	**$ 33,772**	**4.48%**

SPECIAL LOCAL OPTION SALES TAX FUND (2013 - 2018)
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
TAXES	$ -	$ -
INTERGOVERNMENTAL	-	-
OTHER FINANCING SOURCES	-	-
TOTAL REVENUE	**-**	**-**
EXPENDITURES		
FIRE	-	-
STREETS AND TRANSPORTATION	-	-
SOLID WASTE	-	-
POLICE	-	-
OTHER FINANCING USES	-	-
TOTAL EXPENDITURES	**-**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ -**	**$ -**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ -	$ 1,230,000	$ 1,476,000	$ 246,000	20.00%
-	-	-	-	-
-	-	-	-	-
-	**1,230,000**	**1,476,000**	**246,000**	**20.00%**
-	400,000	215,156	(184,844)	-46.21%
-	515,666	926,320	410,654	79.64%
-	181,000	183,080	2,080	1.15%
-	133,334	151,444	18,110	13.58%
-	-	-	-	-
-	**1,230,000**	**1,476,000**	**246,000**	**20.00%**
$ -	**$ -**	**$ -**	**$ -**	

SPECIAL LOCAL OPTION SALES TAX FUND (2013 - 2018)
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PURCHASED/CONTRACTED SERVICES		
CONSULTING - BY-PASS	$ -	$ -
CONSULTING - TECHNICAL	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	-	-
SUPPLIES		
STREET REPAIRS & MAINT INSIDE	-	-
TOTAL SUPPLIES	-	-
CAPITAL OUTLAYS		
INFRASTRUCTURE	-	-
MACHINERY	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
WALTON COUNTY FOR DEBT SERVICE	-	-
TOTAL OTHER COSTS	-	-
DEBT SERVICE		
CAPITAL LEASE INTEREST	-	-
CAPITAL LEASE PRINCIPAL	-	-
OTHER FINANCING USES		
TRANSFERS OUT - OTHER FUNDS	-	-
TOTAL OTHER FINANCING USES	-	-
TOTAL EXPENDITURES	**$ -**	**$ -**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ -	$ -	$ -	$ -	-
-	104,574	301,200	196,626	188.03%
-	104,574	301,200	196,626	188.03%
-	411,092	560,120	149,028	36.25%
-	411,092	560,120	149,028	36.25%
-	-	65,000	65,000	-
-	-	-	-	-
-	714,334	283,080	(431,254)	-60.37%
-	714,334	348,080	(366,254)	-51.27%
-	-	-	-	-
-	-	-	-	-
-	-	13,076	13,076	-
-	-	253,524	253,524	-
-	-	-	-	-
-	-	-	-	-
$ -	**$ 1,230,000**	**$ 1,476,000**	**$ 246,000**	**20.00%**


Since 1821
THE CITY OF
Monroe

ENTERPRISE FUNDS


Since 1821
THE CITY OF
Monroe

COMBINED UTILITIES FUND

COMBINED UTILITIES FUND
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
INTERGOVERNMENTAL	$ 585,337	$ 1,106,356
CHARGES FOR SERVICES	-	-
ELECTRIC	14,380,612	15,302,941
TELECOMM	3,737,886	4,021,129
WATER	3,866,877	3,947,931
SEWER	3,636,072	3,521,019
GAS	4,591,196	4,285,228
GENERAL CUSTOMER ACCOUNT FEES	570,544	588,117
INVESTMENT INCOME	72,107	61,068
CONTRIBUTIONS AND DONATIONS	65,681	111,556
MISCELLANEOUS	39,434	41,373
OTHER FINANCING SOURCES	320,219	-
TOTAL REVENUE	**31,865,965**	**32,986,718**
EXPENDITURES		
FINANCE AND ADMINISTRATION	8,469	11,008
ELECTRIC AND TELECOMMUNICATIONS	17,676,031	19,383,313
WATER, SEWER AND GAS	12,581,063	11,618,628
TOTAL EXPENDITURES	**30,265,563**	**31,012,949**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ 1,600,402**	**$ 1,973,769**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 1,053,258	$ -	$ -	$ -	-
-	-	-	-	-
16,194,858	17,839,302	18,332,000	492,698	2.76%
4,286,077	4,934,205	5,086,250	152,045	3.08%
3,768,943	4,039,000	4,284,000	245,000	6.07%
3,415,188	3,675,000	3,993,000	318,000	8.65%
3,495,494	4,150,000	4,440,000	290,000	6.99%
576,767	-	-	-	-
38,505	50,000	25,000	(25,000)	-50.00%
13,638	-	-	-	-
-	5,000	-	(5,000)	-100.00%
-	-	-	-	-
32,842,728	**34,692,507**	**36,160,250**	**1,467,743**	**4.23%**
1,238,484	55,000	25,000	(30,000)	-54.55%
20,941,759	22,859,106	24,106,581	1,247,475	5.46%
10,928,870	11,778,401	12,028,669	250,268	2.12%
33,109,113	**34,692,507**	**36,160,250**	**1,467,743**	**4.23%**
$ (266,385)	**$ -**	**$ -**	**$ -**	

Revenues and Rates

Funding for the Combined Utilities Fund is provided primarily by user fees. The operating revenues provide funding for the operating and maintenance expenses of the utility, routine repairs and maintenance and debt service on all existing debt connected to utilities.

Five percent (5%) of the gross revenue received per month from the operation of the system is placed in a reserve fund that is kept separate from other funds. The money in this fund is used for expansion or major maintenance and repair of the system. Additionally, five percent (5%) of the gross revenue is paid to the General Fund of the City.

The City of Monroe combined utility provides electric, natural gas, sewer, cable, internet and phone services to customers primarily within the city limits. The City has an adequate supply of water, electric and gas to meet the needs of Monroe's expected demand for the next 15-20 years.

Electric System

The electric utility of the City is substantially confined to an area within or near the corporate City limits of Monroe and customers therein needing electric service must take such service from the City. An exception exists if it is a new customer and the load is expected to exceed 9MW. A new customer whose load exceeds 9 MW falls under the Georgia Customer Choice regulation. This regulation allows the customer to take bids and then contract for their electric service. Under this regulation, the City can likewise provide electric service to customers outside of, but strategically near their service territory. The City purchases nearly all of its electricity through the Municipal Electric Authority of Georgia, (MEAG). Planning for generating capacity and/or power purchases to serve the City's electric load is also provided by MEAG Power. This arrangement serves to reduce the risk of adding incremental generating capacity as well as the risk of losing a large customer to individual MEAG Power participants such as the City.

Natural Gas System

Natural gas service is provided within the corporate limits of the City as well as in some areas of Walton County. In 1987, the City, along with 62 other municipally-owned natural gas systems in the State of Georgia, began

purchasing gas from the Municipal Gas Authority of Georgia (MGAG). The City natural gas system consists primarily of two delivery stations and approximately 146 miles of natural gas distribution lines. The two delivery stations are connected to the Transcontinental Gas Pipe Line Corporation. Transcontinental Gas Pipe Line Corporation is the pipeline supplier to the City.

Water System

The City's raw water supply facilities originate with raw water intake from the Alcovy River at the River Intake Pump Station located immediately upstream of Georgia Highway 78. In addition to its raw water intake from the Alcovy River, the City owns the John T. Briscoe, Jr. Raw Water Reservoir ("the Briscoe Reservoir") which increases its total raw water supply capacity.

The City has the ability to pump raw water from either or both of its raw water sources to its water treatment plant. The water portion of the City system is under the jurisdiction of The Georgia Environmental Protection Division (the "Georgia EPD"). The Georgia EPD has approved a reliable raw water yield from the City's current raw water sources of 10 MGD (maximum daily withdrawal). The City has consistently met all requirements set forth by the Georgia EPD as to water quality.

The City's Water Treatment Plant (the "WTP") is located within the City's corporate limits. The WTP is a 10-MGD microfiltration system. The City currently operates and maintains over 235 miles of water lines in its distribution system varying in diameter up to 24 inches. Three water storage tanks, with a total storage volume of 1.5 million gallons, are located throughout the City's distribution system to help satisfy peak water demands and fire protection requirements.

Sewer System

The Jack's Creek Wastewater Treatment plant (WWTP) is a 3.4-MGD trickling filter plant that provides secondary treatment capable of handling peak flows of 9.5 MGD. The sewerage collection system primarily serves areas inside and adjacent to the corporate City limits. This collection system includes approximately 140 miles of sewer lines and 7 lift stations.

COMBINED UTILITIES FUND
REVENUE DETAIL

REVENUES	2010 ACTUAL	2011 ACTUAL
INTERGOVERNMENTAL		
STATE GRANTS REC'D CDBG07	$ -	$ 319,046
STATE GRANTS RECEIVED	585,337	780,480
LOCAL GRANTS REC'D	-	6,830
TOTAL INTERGOVERNMENTAL	**585,337**	**1,106,356**
CHARGES FOR SERVICES		
CATV / INT MISC REVENUES	231,339	193,519
CATV / INT OPERATING REVENUES	7,363	6,189
CATV / INTERNET REVENUES	2,357,270	2,366,719
ELECTRIC METERED SALES	13,335,971	14,588,270
ELECTRIC MISC REVENUES	298,219	164,041
ELECTRIC OPERATING REVENUES	341,446	310,485
ELECTRIC PLAN DESIGN FEES	-	-
GAS METERED SALES	4,372,071	4,097,251
GAS MISC REVENUES	350	175
GAS OPERATING REVENUES	10,975	10,681
GAS TAP FEES	2,450	6,600
INTERNET/DATA REVENUES	908,347	1,129,540
MEAG REBATE	404,976	240,145
MGAG REBATE	205,350	170,521
SEWAGE MISC REVENUES	-	-
SEWAGE OTHER OPER REVENUES	300,950	141,782
SEWAGE TREATMENT REVENUES	3,108,622	3,250,937
SEWERAGE TAP FEES	226,500	128,300
TELEPHONE REVENUES	233,567	324,976
UTIL GENERAL CUST ACCOUNT FEES	570,544	588,117
WATER METERED SALES	3,648,954	3,847,193
WATER MISC REVENUES	14,549	749
WATER OPERATING REVENUES	10,399	7,601
WATER TAP FEES	192,975	92,388
IBBS REBATE	-	186
TOTAL CHARGES FOR SERVICES	**30,783,187**	**31,666,365**
INVESTMENT INCOME		
INTEREST REVENUES - UTILITY	72,107	61,068
TOTAL INVESTMENT INCOME	**72,107**	**61,068**
CONTRIBUTIONS AND DONATIONS		
CONTRIBUTED CAP - ELECTRIC	65,681	-
CONTRIBUTED CAP - GAS	-	-
CONTRIBUTED CAP - OTHER UTILIT	-	-
CONTRIBUTED CAP - SEWAGE	-	96,789
CONTRIBUTED CAP - WATER	-	14,767
CONTRIBUTED CAPITAL - CATV	-	-
TOTAL CONTRIBUTIONS AND DONATIONS	**65,681**	**111,556**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 71,932	$ -	$ -	$ -	-
981,326	-	-	-	-
-	-	-	-	-
1,053,258	**-**	**-**	**-**	**-**
197,890	225,000	175,000	(50,000)	-22.22%
7,112	7,500	20,000	12,500	166.67%
2,332,376	2,926,705	2,991,250	64,545	2.21%
15,262,796	17,069,302	17,600,000	530,698	3.11%
177,340	120,000	132,000	12,000	10.00%
434,761	350,000	300,000	(50,000)	-14.29%
-	-	-	-	-
3,341,625	4,000,000	4,300,000	300,000	7.50%
-	-	-	-	-
9,858	10,000	10,000	-	-
5,100	10,000	10,000	-	-
1,321,193	1,325,000	1,450,000	125,000	9.43%
319,961	300,000	300,000	-	-
138,911	130,000	120,000	(10,000)	-7.69%
-	-	-	-	-
134,155	150,000	125,000	(25,000)	-16.67%
3,258,533	3,500,000	3,843,000	343,000	9.80%
22,500	25,000	25,000	-	-
427,506	450,000	450,000	-	-
576,767	-	-	-	-
3,713,129	3,977,000	4,174,000	197,000	4.95%
689	2,000	50,000	48,000	2400.00%
9,625	10,000	10,000	-	-
45,500	50,000	50,000	-	-
-	-	-	-	-
31,737,327	**34,637,507**	**36,135,250**	**1,497,743**	**4.32%**
38,505	50,000	25,000	(25,000)	-50.00%
38,505	**50,000**	**25,000**	**(25,000)**	**-50.00%**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
13,638	-	-	-	-
-	-	-	-	-
-	-	-	-	-
13,638	**-**	**-**	**-**	**-**

COMBINED UTILITIES FUND
REVENUE DETAIL

REVENUES	2010 ACTUAL	2011 ACTUAL
MISCELLANEOUS		
ADMIN ALLOC - OTHER REV CATV	116,925	78,326
ADMIN ALLOC - OTHER REV ELECT	197,234	309,169
ADMIN ALLOC - OTHER REV GAS	108,230	112,027
ADMIN ALLOC - OTHER REV SEWER	96,175	69,659
ADMIN ALLOC - OTHER REV WATER	124,058	83,542
ADMIN ALLOC - OTHER REVENUES	(642,622)	(652,723)
CUSTOMER CONVENIENCE FEES	-	-
OTHER - UTILITY	-	3,538
REIMB DAMAGED PROP - CATV	2,000	28,407
REIMB DAMAGED PROP - ELECT	5,860	1,635
REIMB DAMAGED PROP - GAS	31,295	-
REIMB DAMAGED PROP - OTHER	-	-
REIMB DAMAGED PROP - SEWAGE	-	7,793
REIMB DAMAGED PROP - WATER	75	-
REIMB FOR DAMAGED PROPERTY	204	-
TOTAL MISCELLANEOUS	**39,434**	**41,373**
OTHER FINANCING SOURCES		
SALE OF FIXED ASSETS - CATV	-	-
SALE OF FIXED ASSETS - ELECTRI	344,114	-
SALE OF FIXED ASSETS - GAS	-	-
SALE OF FIXED ASSETS - GENERAL	(233)	-
SALE OF FIXED ASSETS - SEWAGE	-	-
SALE OF FIXED ASSETS - WATER	(23,662)	-
TOTAL OTHER FINANCING SOURCES	**320,219**	**-**
TOTAL REVENUES	**$ 31,865,965**	**$ 32,986,718**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
74,823	79,194	92,062	12,868	16.25%
299,484	309,660	306,775	(2,885)	-0.93%
91,959	69,702	86,731	17,029	24.43%
71,125	66,198	66,488	290	0.44%
77,881	75,246	72,944	(2,302)	-3.06%
(615,272)	(600,000)	(625,000)	(25,000)	4.17%
-	-	-	-	-
-	5,000	-	(5,000)	-100.00%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	**5,000**	**-**	**(5,000)**	**-100.00%**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	**-**	**-**	-	-
$ 32,842,728	**$ 34,692,507**	**$ 36,160,250**	**$ 1,467,743**	**4.23%**

ELECTRIC RATES

RESIDENTIAL

	Summer (May - October)	Winter (November - April)
Base Charge	$10.00	$10.00
First 700 KWH	$ 0.09 per kWh	$ 0.09 per kWh
Over 700 KWH	$ 0.128 per kWh	$ 0.078 per kWh

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $10.00 plus Applicable Sales Tax

COMMERCIAL NON DEMAND

Applicable to non-residential service where average monthly energy consumption is less than 3,000 kilowatthours, based on the most recent 12 months' data in January each year.

	Summer (May - October)	Winter (November - April)
Base Charge	$16.00	$16.00
All kWh	$ 0.155 per kWh	$ 0.125 per kWh

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $16.00 plus Applicable Sales Tax

COMMERCIAL DEMAND

Applicable to all commercial or industrial electric service where the average monthly consumption is greater than or equal to 3,000 kilowatthours and the maximum monthly demand is less than 1,000 kilowatts.

Base Charge $35.00
Demand Charge .....$ 2.50 per kW

Energy Charges:
First 200 kWh per kW of Billing Demand:
- First 3,000 kWh .....$0.125 per kWh
- Next 7,000 kWh .....$0.117 per kWh
- Next 90,000 kWh .....$0.109 per kWh
- Next 100,000 kWh .....$0.101 per kWh

Next 200 kWh per kW of Billing Demand .....$0.053 per kWh
Over 400 kWh per kW of Billing Demand .....$0.047 per kWh

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $35.00 per meter plus $8.00 per kW of billing demand plus applicable Sales Tax

INDUSTRIAL

Applicable to all commercial or industrial electric service where maximum monthly demand exceeds 1,000 kilowatts.

Base Charge $100.00
Demand Charge .....$ 8.00 per kW

Energy Charges:
All consumption kWh not greater than 200 hours times the demand:....
First 200,000 kWh .....$ 0.07 per kWh
Over 200,000 kWh .....$ 0.06 per kWh

All consumption kWh in excess of 200 hours and not greater than 400 hours times the billing demand.....$ 0.048 per kWh
All consumption kWh in excess of 400 hours times the Demand .....$ 0.042 per kWh

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $100.00 per meter plus $8.00 per kW of billing demand plus applicable Sales Tax

CHURCH

Applicable to all buildings and facilities owned and solely used by religious institutions and led by licensed members of the clergy. Buildings and facilities used for weekday afternoon educational, preschool and/or recreational purposes may, at the sole option of the City of Monroe, be billed under the otherwise appropriate commercial rate schedule. At the option of high load factor religious institutional accounts, service under the commercial demand tariff may be selected in lieu of this tariff.

Base Charge $10.00
All kWh .....$ 0.088 per kW

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $10.00 plus Applicable Sales Tax

SECURITY LIGHTS

TYPE	RATE
100 Watt HPS	$10.00
150 Watt HPS	$10.00
150 Watt HPS (ornamental)	$12.00
175 Watt MV	$10.00
250 Watt HPS	$16.00
400 Watt HPS	$20.00
400 Watt MH	$32.00
1000 Watt MH	$45.00

Plus Applicable Sales Tax

- Add-ons: $3.00/month for New Pole
  $3.00/month for Underground

(*Light must be located within 50 feet of the transformer or meter base, with no exceptions.*)

**Power Cost Adjustment is the increase or decrease in rates charged to customers sufficient to recover the total electric utility costs, including but not limited to wholesale power cost, investment in future energy resources, costs of distribution system operation and maintenance, administrative costs attributable to utility operations, and transfers and allocation paid to the City.*

CABLE TELEVISION RATES

PROGRAMMING	MONTHLY FEES
Basic Cable	$16.28
Basic & Expanded Basic Cable	$50.40
Digital Cable Service	$66.10
Showtime	$14.65[1]
Cinemax	$14.65[1]
HBO	$14.65
STARZ Super Pak (Starz, Encore, WAM)	$14.65
Playboy	$15.70
[1] If purchased with HBO	$12.55

CATV INSTALLATION CHARGES

Un-wired Home	$55.00 includes one outlet - Each Additional $15.00*
Pre-wired Home	$35.00 includes one outlet - Each Additional $15.00*
Additional Outlet (same trip)	$15.00 per outlet*
Additional Outlet (different trip)	$25.00 for 1st outlet
	$15.00 for each additional outlet
Relocate Outlet	$25.00 for 1st outlet
	$15.00 for each additional outlet
Premium Channel Addition	$10.00 for one channel

Upgrade of Service Fee (basic to expanded basic) $10.00

Cable Reconnect-Office Fee $20.00

Trip Charge for customer-caused problems $35.00 plus materials

Modem Rental Fee $2.00 per month

INTERNET SERVICE RATES

SERVICE & COST	Value ($21.95/mont	Standard ($34.95/month)	Max ($44.95/month)
DOWNLOAD/ UPLOAD SPEED	1 Mbps / 256 Kbps *(was 512 Kbps/12 Kbps)*	6 Mbps / 512 Kbps *(was 3 Mbps/384 Kbps)*	15 Mbps / 1 Mbps *(was 6 Mbps/512 Kbp*
INFORMATION	- unlimited Internet access via cable modem connection - up to 3 e-mail accounts ideal for occasional Intern usage (several times per week)	- unlimited Internet access via cable modem connection - up to 3 e-mail accoun ideal for regular Interne usage (several times daily)	- unlimited Internet access via cable modem connection - up to 3 e-mail accoun static IP address ideal f heavy Internet usage including businesses

A Start-Up Charge of $25.00 must be paid before installation.

PHONE RATES

RESIDENTIAL

Residential Phone	$29.95	
Phone/Internet	$57.95	
Phone/Cable	$57.95	
Phone/Internet/Cable	$99.95	
Residential FCC Fee	$4.48	per line
911 Fee	$1.50	per line
Residential Sales Tax	$2.10	per line

COMMERCIAL

Commercial Phone	$39.95	
Phone/Internet	$79.95	
Phone/Cable	$79.95	
Phone/Internet/Cable	$110.95	
Commercial FCC Fee	$9.07	per line
911 Fee	$1.50	per line
Commercial Sales Tax	$2.80	per line

Installation/Port Charges

One Time Port Charge	$24.00	
International Long Distance	Rates vary	per call
411 Information	$ 1.50	

WATER RATES

METER BASE CHARGES

(Effective January 1, 2014)

Meter Size	Inside City	Outside City
5/8 inch meter	$15.00	$20.00
3/4 inch meter	$15.00	$20.00
1 inch meter	$15.00	$20.00
1 1/2 inch meter	$60.00	$75.00
2 inch meter	$60.00	$75.00
3 inch meter	$75.00	$90.00
4 inch meter	$75.00	$90.00
6 inch meter	$150.00	$225.00
8 inch meter	$200.00	$275.00

RESIDENTIAL (up to 1" meter)

(Effective January 1, 2014)

The minimum bill will be determined by the Base Charge of the water meter size.

	Inside City	Outside City
0 – 2,000 gallons	$2.07 per 1,000 gallons	$3.11 per 1,000 gallons
2,001 – 6,000 gallons	$4.14 per 1,000 gallons	$6.21 per 1,000 gallons
6,001 – 10,000 gallons	$5.18 per 1,000 gallons	$7.77 per 1,000 gallons
Over 10,000 gallons	$6.21 per 1,000 gallons	$9.32 per 1,000 gallons

COMMERCIAL (1 ½" meter and larger)

(Effective January 1, 2014)

The minimum bill will be determined by the Base Charge of the water meter size.

	Inside City	Outside City
Commercial Rate	$4.14 per 1,000 gallons	$6.21 per 1,000 gallons

INDUSTRIAL

(Effective January 1, 2014)

The minimum bill will be determined by the Base Charge of the water meter size.

	Inside City	Outside City
Industrial Rate	$2.07 per 1,000 gallons	$3.11 per 1,000 gallons

IRRIGATION

(Effective January 1, 2014)

The minimum bill will be determined by the Base Charge of the water meter size.

	Inside City	Outside City
Irrigation Rate	$5.18 per 1,000 gallons	$7.77 per 1,000 gallons

WATER METER TAP FEES

(Effective September 12, 2007)

Gallons Per Minute	Size	Residential Inside City	Residential Outside City	Commercial Inside City	Commercial Outside City
25	¾"	$1,750	$2,625	$2,250	$3,375
50	1"	$2,000	$3,000	$2,500	$3,750
90	1 ½"	$2,500	$3,750	$3,000	$4,500
130	2"	$3,000	$4,500	$3,500	$5,250
500	3"			$12,500	$18,750
500+	4"			$13,000	$19,500
500+	6"			$17,500	$26,250

WATER MAIN TAP FEES

(Effective September 12, 2007)

Size	Tap Fee
6" x 6"	$3,500
8" x 6"	$3,550
8" x 8"	$3,850
10" x 6"	$4,100
10" x 8"	$4,400
10" x 10"	$4,850

ADDITIONAL WATER METERS

(WITHOUT A SEPARATE TAP)

(Effective September 11, 2001)

- A 5/8" x ¾ inch water meter must be installed immediately adjacent to his/her existing water meter and must be connected to the same service line which supplies the existing meter.
- Customer's water line that extends from the additional water meter must end outside of the occupancy's foundation and in no way connect to the occupancy's plumbing.
- The purpose of this additional water meter shall be for lawn irrigation and other related activities.
- The consumption of this additional water meter shall not be subject to a sewer charge.

INSTALLATION FEE FOR ADDITIONAL WATER METER: $200.00

- This Installation Fee only applies when the meter can be installed without a separate tap.
- If an additional tap is required, the standard tap fee shall apply.

NOTE: INSTALLATION FEE FOR ADDITIONAL 1" WATER METER: $350.00

TEMPORARY WATER METER PERMIT

(Effective March 12, 2002)

- $350.00 Deposit required to use a Temporary Water Meter for water use from a Fire Hydrant at a designated location. Permit Application must be completed and deposit paid in advance of receiving water meter.

ADJUSTMENTS FOR WATER LEAKS

(Effective March 12, 2002)

When a customer's water consumption exceeds his or her normal water usage because of a leak on the customer's premises, the City will adjust the amount of the customer's bill, provided that the following conditions are met:

- The leak was relatively un-preventable.
- The total adjustment will be limited to one-half of the water consumption above the customer's normal usage. Normal usage shall be determined by examining the customer's water history for the same month of the year for prior year's usage.
- All of the consumption above normal usage will be adjusted from the sewer charge.
- The City will adjust two consecutive months' bills during any twelve-month period.
- The City may require verification of the leak (i.e. a receipt from a plumber for the repair, etc.)

An adjustment will not be made if it is less than $5.00

SEWER RATES

RESIDENTIAL

(*Effective January* 1, 2014)

	Inside City	Outside City
Base Charge	$15.00 per month	$20.00 per month
Volumetric Charge	$3.58 per 1000 gals of water used	$5.33 per 1000 gals of water used
Minimum Bill	$22.16 per month	$30.66 per month

COMMERCIAL / INDUSTRIAL

(*Effective January* 1, 2014)

The monthly Sewer charge is 190% of the current monthly water charge.

The minimum bill will be determined by the base charge of the water meter size.

WASTEWATER PUMP STATION MAINTENANCE FEE

(Effective June 1, 2004)

Residential Customers served by a WW Pump Station located OUTSIDE the City Limits — $5.00 per month

SEWER CAMERA FEES

(*Effective May 14, 2002)*

$2.00 per foot
$100.00 Minimum Charge

SEPTIC DISCHARGE PRICING

(Effective May 1, 2013)

$0.25 per gallon discharged

WASTEWATER TAP FEES

(Effective September 12, 2007)

Based on Water Meter Size

Water Meter Size	Residential Inside City	Residential Outside City	Commercial Inside City	Commercial Outside City
¾"(Base Meter)	$3,000 [1, 2]	$6,000 [3, 4]	$5,000 [5]	$10,000 [5]
1"			$6,000	$12,000
1 ½"			$7,500	$15,000
2"			$10,000	$20,000
3"			$20,000	$40,000
4"			$35,000	$70,000
6"			$50,000	$100,000

1. Developer/Property Owner NOT located in a subdivision pays $3000.00 ($2,000 Sewer Main Tap Fee PLUS the $1,000 Sewer Service Tap Fee)

2. Developer of a Subdivision pays Sewer Main Tap Fee of $2,000 per lot & Builder in a Subdivision pays Sewer Service Tap Fee of $1,000 per lot

3. Developer/Property Owner NOT located in a subdivision pays $6000.00 ($4,000 Sewer Main Tap Fee PLUS the $2,000 Sewer Service Tap Fee)

4. Developer of a Subdivision pays Sewer Main Tap Fee of $4,000 per lot & Builder in a Subdivision pays Sewer Service Tap Fee of $2,000 per lot

5. Developer/Commercial Property Owner pays the total Base Meter Fee per lot with the remaining tap fee per lot for any tap larger than the ¾" base meter

NATURAL GAS RATES

As of the August 23, 2000 Commission Meeting, the fuel cost adjustment will be changed each month to reflect the rate fluctuations in natural gas, which is due to the rise in natural gas costs.

METER BASE CHARGES

(Effective January 1, 2014)

Meter Size	Residential	Commercial	Agricultural
AC-250 meter	$12.00	$20.00	$15.00
415 meter	$12.00	$20.00	$15.00
AC-630 meter	$12.00	$20.00	$15.00
AL-800 meter	$12.00	$20.00	$15.00
2M meter	$20.00	$20.00	$20.00
3M meter	$30.00	$30.00	$20.00
5M meter	$40.00	$40.00	$20.00

RESIDENTIAL

(Effective January 1, 2014)

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF $0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

COMMERCIAL

(Effective January 1, 2014)

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF $0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

CITY GOVERNMENT

(Effective January 1, 2014)

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF $0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

FIRM INDUSTRIAL

(Effective January 1, 2014)

Base Charge	$479 minimum
Distribution Charge Per CCF	$0.225 per CCF

Plus Gas Cost and Applicable Sales Tax.

INTERRUPTIBLE INDUSTRIAL

(Effective January 1, 2014)

Base Charge	$384 minimum
Distribution Charge Per CCF	$0.225 per CCF

Plus Gas Cost and Applicable Sales Tax.

NATURAL GAS TAP FEES

(Effective January 23, 2001)

Residential	$400 plus installation charges
Commercial	$800 plus installation charges

Plus installation charges of $1.75 per foot over 100 feet.

NATURAL GAS RECONNECTION FEE

(Effective May 14, 2002)

A fee of $200.00 will be charged to reconnect a residential meter that a resident requests to be disconnected for the summer season.


Since 1821
THE CITY OF
Monroe

UTILITIES FUND EXPENDITURES BY DEPARTMENT


Since 1821
THE CITY OF
Monroe

Finance - Utility

Overview

The Finance Department of the Combined Utilities provides administrative and financial support for all departments of the utility as well as customer service for the citizens and users. Divisions in the Finance Department of the utilities are Administration, Billing and Central Service. The Administration division is customer service and cashier operations, Billing handles all utility billing and work orders and Central Service is responsible for meter reading.

Goals/Accomplishments

- To provide quality customer service, accurate billing and meter reading of all City of Monroe Utilities.
- Issued RFP Utility Billing – transitioned to new billing service resulting in a substantial savings for the city in printing costs.
- Started participating as a "Beta Tester" for QS1.
- Currently testing and hope to soon convert to the QS1 Centralized Collection system for cashier area – this will allow collections of taxes, utilities and business license to be paid all at one time if customer requests. It will also simplify the collection process for cashiers.
- RFP/Bids on cleaning of City Hall/Utility Building.
- Complete AMR Project.
- Cross-train the Utility Customer Service Staff for better work flow.

ADMINISTRATION AND FINANCE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
FINANCIAL ADMINISTRATION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 196,076	$ 199,223
OVERTIME SALARIES	8,709	5,098
GROUP INSURANCE	45,606	59,157
SOCIAL SECURITY	12,316	12,134
MEDICARE	2,880	2,838
GMEBS-RETIREMENT CONTRIBUTION	19,487	19,744
UNEMPLOYMENT INSURANCE	-	-
WORKERS COMP INSURANCE	6,944	10,459
MEDICAL EXAMS	-	60
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	292,018	308,713
PURCHASED/CONTRACTED SERVICES		
ATTORNEY FEES - OTHERS	4,831	3,503
ATTORNEY FEES-PRESTON & MALCOM	25,050	18,211
AUDIT SERVICES	30,353	27,088
COMMUNICATION SERVICES	34,197	38,893
CONSULTING - TECHNICAL	-	893
DUES & SUBSCRIPTIONS	8,786	7,371
EQUIPMENT RENTS / LEASES	2,304	2,112
EQUIPMENT REP & MAINT-OUTSIDE	565	-
GENERAL LIABILITY INSURANCE	173,690	176,609
LAWN CARE & MAINTENANCE	5,734	5,664
MAINTENANCE CONTRACTS	46,925	48,190
MARKETING EXPENSES	-	-
OTHER CONTRACTUAL SERVICES	30,170	30,178
PUBLIC RELATIONS	-	-
R & M BUILDINGS - OUTSIDE	9,264	2,896
R & M SYSTEM - OUTSIDE	708	-
SECURITY SYSTEMS	1,174	1,614
TRAINING & EDUCATION	4,231	3,253
UTILITY PROTECTION CTR (DIG)	6,139	5,356
VEHICLE REP & MAINT-OUTSID	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	384,121	371,831
SUPPLIES		
AUTO & TRUCK FUEL	-	68
BUILDING REP & MAINT - INSIDE	2,432	1,467
DAMAGE CLAIMS	651	10,253
EQUIPMENT < 5,000	-	1,178
EQUIPMENT REP & MAINT - INSIDE	-	-
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	2,075	2,028
OFFICE SUPPLIES & EXPENSES	50,111	42,509
POSTAGE	8,427	3,019
SMALL OPERATING SUPPLIES	161	-
SMALL TOOLS & MINOR EQUIPMENT	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 206,443	$ 202,386	$ 219,094	$ 16,708	8.26%
7,917	5,000	5,000	-	-
50,776	34,400	63,000	28,600	83.14%
13,768	12,858	13,894	1,036	8.06%
3,220	3,007	3,249	242	8.05%
21,193	23,940	34,090	10,150	42.40%
-	-	-	-	-
22,885	15,000	15,000	-	-
-	-	-	-	-
326,202	296,591	353,327	56,736	19.13%
-	2,000	2,000	-	-
23,384	25,000	30,000	5,000	20.00%
25,500	38,000	38,000	-	-
36,540	35,000	35,000	-	-
252	-	-	-	-
8,261	8,000	8,000	-	-
2,067	5,000	3,000	(2,000)	-40.00%
-	5,000	2,000	(3,000)	-60.00%
142,001	100,000	100,000	-	-
1,915	5,000	3,000	(2,000)	-40.00%
47,472	60,000	50,000	(10,000)	-16.67%
-	5,000	5,000	-	-
30,112	40,000	30,000	(10,000)	-25.00%
-	-	-	-	-
13,298	10,000	15,000	5,000	50.00%
-	-	-	-	-
539	-	-	-	-
3,633	4,000	4,000	-	-
5,051	8,000	8,000	-	-
-	-	-	-	-
340,025	350,000	333,000	(17,000)	-4.86%
-	-	-	-	-
5,017	5,000	9,000	4,000	80.00%
-	1,500	-	(1,500)	-100.00%
-	2,000	1,000	(1,000)	-50.00%
-	-	-	-	-
-	-	-	-	-
1,612	2,000	500	(1,500)	-75.00%
57,036	60,000	60,000	-	-
3,631	10,000	6,000	(4,000)	-40.00%
-	4,000	1,000	(3,000)	-75.00%
-	-	-	-	-

ADMINISTRATION AND FINANCE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
UTIL COSTS FOR OTHER FUNDS	198,121	197,960
UTIL COSTS FOR UTIL FUND	71,128	78,184
UTILITY CASHIERS OVER/SHORT	295	-
TOTAL SUPPLIES	333,401	336,666
CAPITAL OUTLAYS		
BUILDINGS	-	-
MACHINERY & EQUIPMENT	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
ADMIN ALLOC - ADMIN EXPENSES	(3,983,715)	(3,643,072)
UTILITY BAD DEBT EXPENSE	255,961	265,574
TOTAL OTHER COSTS	(3,727,754)	(3,377,498)
DEBT SERVICE		
INTEREST EXP - 2006 REV BONDS	171,770	171,770
INTEREST-CUST DEPOSITS	4,084	4,290
OTHER INTEREST EXPENSE	-	-
REVENUE BOND PRINCIPAL 2011	-	-
INTEREST EXP - 2011 UTIL BOND	48,749	39,765
TOTAL DEBT SERVICE	224,603	215,825
DEPRECIATION AND AMORTIZATION		
AMORT 2006 BOND DEFEASANCE	8,985	8,985
AMORT 2006 BOND ISSUE COSTS	5,984	5,984
AMORT 2006 BOND PREMIUM	(12,499)	(12,499)
AMORT 2011 BOND PREMIUM	-	817
DEPRECIATION EXPENSE	-	-
AMORT EXP - 2011 UTILITY BONDS	2,213	3,146
AMORT DISCOUNT- 2011 UTIL BOND	1,208	1,043
AMORT 2006 BOND DEF CHG (2011)	3,602	3,602
TOTAL DEPRECIATION AND AMORTIZATION	9,493	11,078
OTHER FINANCING USES		
TRAN OUT - INSURANCE	25,000	12,000
TRAN OUT - OTHER FUNDS	401,773	-
TRAN OUT - STABLIZATON	-	-
TOTAL OTHER FINANCING USES	426,773	12,000
TOTAL FINANCIAL ADMINISTRATION	**(2,057,345)**	**(2,121,385)**
UTILITY BILLING		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	145,326	140,295
SEASONAL SALARIES	-	-
OVERTIME SALARIES	5,706	6,015
GROUP INSURANCE	22,648	28,559
SOCIAL SECURITY	8,587	8,485
MEDICARE	2,008	1,984
GMEBS-RETIREMENT CONTRIBUTION	14,615	14,808
WORKERS COMP INSURANCE	-	-
MEDICAL EXAMS	-	40
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	198,890	200,186

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
242,511	250,000	250,000	-	-
78,388	72,000	80,000	8,000	11.11%
-	-	-	-	-
388,195	406,500	407,500	1,000	0.25%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
			-	-
(3,614,223)	(3,603,785)	(3,669,747)	(65,962)	1.83%
235,247	300,000	300,000	-	-
(3,378,976)	(3,303,785)	(3,369,747)	(65,962)	2.00%
171,770	171,770	171,770	-	-
4,070	-	-	-	-
-	-	-	-	-
-	238,358	240,690	2,332	0.98%
8,743	5,786	2,780	(3,006)	-51.95%
184,583	415,914	415,240	(674)	-0.16%
8,985	8,985	8,985	-	-
-	5,984	-	(5,984)	-100.00%
(12,499)	(12,499)	(12,499)	-	-
3,078	2,037	979	(1,058)	-51.94%
-	-	-	-	-
-	3,664	-	(3,664)	-100.00%
1,550	1,550	1,421	(129)	-8.32%
3,602	3,602	3,602	-	-
4,716	13,323	2,488	(10,835)	-81.33%
			-	-
11,000	12,000	12,000	-	-
-	-	-	-	-
1,250,000	-	-	-	-
1,261,000	12,000	12,000	-	-
(874,255)	**(1,809,457)**	**(1,846,192)**	**(36,735)**	**2.03%**
140,276	136,587	139,534	2,947	2.16%
-	-	-	-	-
8,449	8,000	8,000	-	-
41,078	25,800	37,800	12,000	46.51%
9,807	8,964	9,147	183	2.04%
2,294	2,097	2,139	42	2.00%
15,895	17,955	20,454	2,499	13.92%
-	-	-	-	-
-	-	-	-	-
217,799	199,403	217,074	17,671	8.86%

ADMINISTRATION AND FINANCE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	535	2,648
CONSULTING - TECHNICAL	-	-
MAINTENANCE CONTRACTS	7,879	8,362
OTHER CONTRACTUAL SERVICES	-	-
TRAINING & EDUCATION	443	1,301
UTIL BILL PRINT SERVICES	29,182	26,833
TOTAL PURCHASED/CONTRACTED SERVICES	38,039	39,144
SUPPLIES		
EQUIPMENT < 5,000	-	-
EQUIPMENT REP & MAINT - INSIDE	-	-
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	60	60
OFFICE SUPPLIES & EXPENSES	9,087	10,121
POSTAGE	55,890	52,668
SMALL OPERATING SUPPLIES	-	-
SMALL TOOLS & MINOR EQUIPMENT	-	-
TOTAL SUPPLIES	65,037	62,849
CAPITAL OUTLAYS		
COMPUTERS	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	-	-
TOTAL DEPRECIATION AND AMORTIZATION	-	-
TOTAL UTILITY BILLING	**301,966**	**302,179**
UTILITY CUSTOMER SERVICE		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	530,511	536,128
SEASONAL SALARIES	-	-
OVERTIME SALARIES	15,079	14,848
GROUP INSURANCE	136,509	175,432
SOCIAL SECURITY	32,697	32,000
MEDICARE	7,647	7,484
GMEBS-RETIREMENT CONTRIBUTION	68,203	69,103
WORKERS COMP INSURANCE	1,765	-
MEDICAL EXAMS	-	277
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	792,411	835,272
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	1,759	1,876
CONSULTING - TECHNICAL	-	-
DUES & SUBSCRIPTIONS	-	2
MAINTENANCE CONTRACTS	6,794	7,499
OTHER CONTRACTUAL SERVICES	28,835	46,364
TRAINING & EDUCATION	1,359	66
TOTAL PURCHASED/CONTRACTED SERVICES	38,747	55,807
SUPPLIES		
EQUIPMENT < 5,000	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
2,615	-	500	500	-
-	-	-	-	-
7,431	10,000	8,000	(2,000)	-20.00%
-	3,000	1,000	(2,000)	-66.67%
927	2,000	2,000	-	-
27,739	30,000	15,000	(15,000)	-50.00%
38,712	45,000	26,500	(18,500)	-41.11%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
60	-	-	-	-
8,957	5,000	10,000	5,000	100.00%
56,447	60,000	56,000	(4,000)	-6.67%
-	-	-	-	-
-	-	-	-	-
65,464	65,000	66,000	1,000	1.54%
-	-	-	-	-
-	-	-	-	-
			-	-
-	-	-	-	-
-	-	-	-	-
321,975	**309,403**	**309,574**	**171**	**0.06%**
546,818	531,855	458,082	(73,773)	-13.87%
-	-	-	-	-
18,389	18,000	18,000	-	-
183,706	120,400	151,200	30,800	25.58%
36,780	34,091	29,517	(4,574)	-13.42%
8,602	7,973	6,903	(1,070)	-13.42%
74,177	83,790	81,816	(1,974)	-2.36%
-	-	-	-	-
34	-	-	-	-
868,506	796,109	745,518	(50,591)	-6.35%
1,770	1,500	2,500	1,000	66.67%
-	-	-	-	-
-	-	-	-	-
7,796	6,000	7,500	1,500	25.00%
74,372	75,000	60,000	(15,000)	-20.00%
737	3,000	3,000	-	-
84,675	85,500	73,000	(12,500)	-14.62%
-	-	-	-	-

ADMINISTRATION AND FINANCE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
EQUIPMENT REP & MAINT - INSIDE	-	-
MILEAGE REIMBURSEMENT	11	-
MISCELLANEOUS	280	280
OFFICE SUPPLIES & EXPENSES	17,773	14,083
POSTAGE	-	-
SMALL OPERATING SUPPLIES	63	-
SMALL TOOLS & MINOR EQUIPMENT	3	-
UTILITY CASHIERS OVER/SHORT	192	553
TOTAL SUPPLIES	18,322	14,916
CAPITAL OUTLAYS		
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	-	-
TOTAL DEPRECIATION AND AMORTIZATION	-	-
TOTAL UTILITY CUSTOMER SERVICE	**849,480**	**905,995**
CENTRAL SERVICES		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	471,429	445,506
SEASONAL SALARIES	-	-
OVERTIME SALARIES	9,347	16,405
GROUP INSURANCE	122,376	155,907
SOCIAL SECURITY	28,785	27,798
MEDICARE	6,732	6,500
GMEBS-RETIREMENT CONTRIBUTION	53,588	54,296
WORKERS COMP INSURANCE	1,807	2,041
MEDICAL EXAMS	34	60
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	694,098	708,513
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	8,717	7,069
CONSULTING - TECHNICAL	-	-
DUES & SUBSCRIPTIONS	455	931
EQUIPMENT RENTS / LEASES	-	-
EQUIPMENT REP & MAINT-OUTSIDE	-	17
MAINTENANCE CONTRACTS	5,295	5,507
OTHER CONTRACTUAL SERVICES	-	-
R & M BUILDINGS - OUTSIDE	598	386
TRAINING & EDUCATION	9,408	3,928
UNIFORM RENTAL	6,821	8,667
VEHICLE REP & MAINT-OUTSID	272	493
TOTAL PURCHASED/CONTRACTED SERVICES	31,566	26,998
SUPPLIES		
AUTO & TRUCK FUEL	14,602	21,661
BUILDING REP & MAINT - INSIDE	3,244	520
DAMAGE CLAIMS	-	-
EQUIPMENT < 5,000	-	782
EQUIPMENT REP & MAINT - INSIDE	1,330	1,508

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
-	-	-	-	-
2,080	2,500	500	(2,000)	-80.00%
18,869	15,000	12,000	(3,000)	-20.00%
-	-	-	-	-
1	-	-	-	-
-	-	-	-	-
356	500	500	-	-
21,306	18,000	13,000	(5,000)	-27.78%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
974,487	**899,609**	**831,518**	**(68,091)**	**-7.57%**
392,507	378,402	436,900	58,498	15.46%
-	-	-	-	-
14,537	10,000	10,000	-	-
111,218	68,800	113,400	44,600	64.83%
26,467	24,081	27,708	3,627	15.06%
6,192	5,632	6,480	848	15.06%
47,685	47,880	61,362	13,482	28.16%
-	10,000	10,000	-	-
-	-	-	-	-
598,606	544,795	665,850	121,055	22.22%
7,645	8,000	6,000	(2,000)	-25.00%
-	-	-	-	-
718	1,000	1,000	-	-
-	-	-	-	-
-	500	500	-	-
5,727	5,000	6,000	1,000	20.00%
-	-	-	-	-
-	-	-	-	-
3,121	6,000	4,000	(2,000)	-33.33%
7,721	-	-	-	-
358	2,500	2,500	-	-
25,290	23,000	20,000	(3,000)	-13.04%
19,436	22,000	18,000	(4,000)	-18.18%
477	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,825	2,500	2,500	-	-

ADMINISTRATION AND FINANCE
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	220	200
OFFICE SUPPLIES & EXPENSES	9,496	9,176
POSTAGE	-	74
SMALL OPERATING SUPPLIES	3,923	1,558
SMALL TOOLS & MINOR EQUIPMENT	183	137
UTIL COSTS FOR UTIL FUND	-	-
VEHICLE REP & MAINT - INSIDE	4,535	6,550
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	37,533	42,166
CAPITAL OUTLAYS		
CONSTRUCTION IN PROGRESS	-	-
EQUIPMENT	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	151,171	146,542
TOTAL DEPRECIATION AND AMORTIZATION	151,171	146,542
TOTAL CENTRAL SERVICES	**914,368**	**924,219**
TOTAL EXPENDITURES	**$ 8,469**	**$ 11,008**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
298	500	500	-	-
16,007	10,000	10,000	-	-
-	-	-	-	-
1,189	3,000	1,000	(2,000)	-66.67%
22	250	250	-	-
-	-	-	-	-
3,746	5,000	5,000	-	-
2,839	6,400	7,000	600	9.38%
45,839	49,650	44,250	(5,400)	-10.88%
-	-	-	-	-
-	-	-	-	-
-	38,000	-	(38,000)	-100.00%
-	38,000	-	(38,000)	-100.00%
146,542	-	-	-	-
146,542	-	-	-	-
816,277	**655,445**	**730,100**	**74,655**	**11.39%**
$ 1,238,484	**$ 55,000**	**$ 25,000**	**$ (30,000)**	**-54.55%**


Since 1821
THE CITY OF
Monroe

Electric and Telecommunications

Overview

The Electric and Telecomm Department is responsible for providing a safe and reliable source of power to residential, commercial and industrial customers while continually working to reduce energy and telecommunications costs. Their mission is to be "committed to provide exceptional service and reliable electricity and telecommunications at a competitive rate." The City provides power to its customers purchased from the Municipal Electric Authority of Georgia (MEAG).

Goals/Accomplishments

- To provide the residents and businesses of the City of Monroe with outstanding local service, environmental leadership, responsiveness and accessibility.
- To continue working to reduce energy and telecommunications costs and find more efficient and eco-friendly ways to provide its services.
- Use the GPS Mapping and Audit of street lights to produce a plan for transition to LED.
- Obtain a 0% rejection rate on all wood utility poles.
- Increase electric system reliability throughout the city.
- Increase public awareness of electrical safety.
- Continue to strive for a "Zero-Loss" accident rate.
- Continue to lower band-width cost by leveraging multiple internet providers and large capacity customers.
- Create redundancy throughout the fiber-optic network.
- Create a Marketing plan for the Telecommunications System.
- Continue to stay on a six-year inspection schedule with Southeastern Wood Pole Inspectors (SWPI) for maintenance of the electric infrastructure.
- Develop a 5 year plan for Right of Way management.

ELECTRIC AND TELECOMMUNICATIONS EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
GENERAL ADMINISTRATION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 92,707	$ 93,776
OVERTIME SALARIES	-	-
GROUP INSURANCE	9,751	12,531
SOCIAL SECURITY	6,015	5,798
MEDICARE	1,407	1,616
GMEBS-RETIREMENT CONTRIBUTION	4,872	4,936
WORKERS COMP INSURANCE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	114,752	118,657
CAPITAL OUTLAYS		
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
TOTAL GENERAL ADMINISTRATION	**114,752**	**118,657**
CATV & INTERNET		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	393,623	405,058
SEASONAL SALARIES	-	-
OVERTIME SALARIES	52,220	40,394
UTIL LABOR & BENE TO CAP PROJ	-	-
GROUP INSURANCE	96,271	121,811
SOCIAL SECURITY	26,976	26,568
MEDICARE	6,309	6,213
GMEBS-RETIREMENT CONTRIBUTION	43,845	44,424
WORKERS COMP INSURANCE	12,912	323
MEDICAL EXAMS	88	30
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	632,244	644,821
PURCHASED/CONTRACTED SERVICES		
CATV VIDEO PRODUCTION EXPENSES	4,094	-
COMMUNICATION SERVICES	14,084	12,115
CONSULTING - TECHNICAL	27,000	28,793
DUES & SUBSCRIPTIONS	6,380	6,344
EQUIPMENT RENTS / LEASES	1,493	6,594
EQUIPMENT REP & MAINT-OUTSIDE	21,635	12,463
INTERNET COSTS	251,950	283,075
MAINTENANCE CONTRACTS	1,199	1,317
MARKETING EXPENSES	-	562
OTHER CONTRACTUAL SERVICES	-	3,040
POLE EQUIPMENT RENTS / LEASES	3,542	4,005
R & M BUILDINGS - OUTSIDE	25	503
R & M CATV STUDIO - OUTSIDE	1,964	-
R & M SYSTEM - OUTSIDE	30,165	5,319
TRAINING & EDUCATION	822	2,079
UNIFORM RENTAL	3,068	2,870
VEHICLE REP & MAINT-OUTSID	32,696	20,922

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 96,061	$ 183,731	$ 196,478	$ 12,747	6.94%
-	-	-	-	-
27,987	25,800	37,800	12,000	46.51%
6,440	11,391	12,182	791	6.94%
1,503	2,664	2,849	185	6.94%
10,597	17,955	20,454	2,499	13.92%
-	-	-	-	-
142,588	241,541	269,763	28,222	11.68%
-	-	-	-	-
-	-	-	-	-
142,588	**241,541**	**269,763**	**28,222**	**11.68%**
363,265	371,875	363,578	(8,297)	-2.23%
-	-	-	-	-
33,673	30,000	30,000	-	-
-	-	-	-	-
116,354	68,800	100,800	32,000	46.51%
26,039	24,916	24,402	(514)	-2.06%
6,089	5,827	5,707	(120)	-2.06%
47,685	47,880	54,544	6,664	13.92%
7,278	-	-	-	-
-	-	-	-	-
600,383	549,298	579,031	29,733	5.41%
-	-	-	-	-
12,992	10,000	8,000	(2,000)	-20.00%
28,373	30,000	30,000	-	-
6,625	12,000	8,000	(4,000)	-33.33%
2,848	2,500	2,500	-	-
14,625	10,000	10,000	-	-
309,645	175,000	350,000	175,000	100.00%
3,060	4,000	3,500	(500)	-12.50%
655	7,500	5,000	(2,500)	-33.33%
1,835	-	2,000	2,000	-
4,264	18,000	5,000	(13,000)	-72.22%
3,364	4,500	4,000	(500)	-11.11%
-	-	-	-	-
20,425	30,000	5,000	(25,000)	-83.33%
1,691	-	-	-	-
-	-	-	-	-
10,233	10,000	7,500	(2,500)	-25.00%

ELECTRIC AND TELECOMMUNICATIONS EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
TOTAL PURCHASED/CONTRACTED SERVICES	400,117	390,001
SUPPLIES		
AUTO & TRUCK FUEL	22,496	32,549
BUILDING REP & MAINT - INSIDE	6,606	433
COST OF SALES	1,893,311	2,038,095
COST OF SALES - CREDIT	(561,627)	-
COST OF SALES TELEPHONE	341,279	441,717
DAMAGE CLAIMS	4,529	2,639
EQUIPMENT < 5,000	60,994	100,176
EQUIPMENT REP & MAINT - INSIDE	7,368	2,905
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	3,905	6,838
OFFICE SUPPLIES & EXPENSES	11,152	15,564
POSTAGE	118	83
R & M CATV STUDIO - INSIDE	3,590	55
R & M SYS - INSIDE / SHIPPING	1,311	9,002
R & M SYSTEM - INSIDE	99,100	118,802
SMALL OPERATING SUPPLIES	37,365	32,979
SMALL TOOLS & MINOR EQUIPMENT	16,808	9,102
UTIL COSTS FOR UTIL FUND	51,703	37,373
VEHICLE REP & MAINT - INSIDE	7,149	5,539
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	2,007,157	2,853,851
CAPITAL OUTLAYS		
CONSTRUCTION IN PROGRESS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
MACHINERY	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
ADMIN ALLOC - ADMIN EXPENSES	724,837	437,165
TOTAL OTHER COSTS	724,837	437,165
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	156,352	155,459
TOTAL DEPRECIATION AND AMORTIZATION	156,352	155,459
OTHER FINANCING USES		
TRANS OUT UTIL 5% TO GEN FUND	148,291	187,010
TRANS OUT UTILITY 5% E&R FUNDING	-	-
TRANS OUT UTILITY E&R FUNDING	-	-
TOTAL OTHER FINANCING USES	148,291	187,010
TOTAL CATV & INTERNET	**4,068,998**	**4,668,307**
ELECTRIC		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	799,412	719,050
OVERTIME SALARIES	90,166	109,801

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
420,635	313,500	440,500	127,000	40.51%
29,944	30,000	30,000	-	-
1,628	1,000	1,000	-	-
2,250,404	2,232,000	2,516,000	284,000	12.72%
-	-	-	-	-
531,418	500,000	500,000	-	-
6,589	1,500	2,000	500	33.33%
77,495	75,000	50,000	(25,000)	-33.33%
14,288	5,000	5,000	-	-
-	250	-	(250)	-100.00%
967	3,500	2,500	(1,000)	-28.57%
7,937	5,000	5,000	-	-
10	-	-	-	-
-	-	-	-	-
658	-	-	-	-
75,303	50,000	5,000	(45,000)	-90.00%
35,149	30,000	5,000	(25,000)	-83.33%
14,269	6,000	6,000	-	-
44,232	50,000	50,000	-	-
4,646	5,000	5,000	-	-
5,153	6,000	5,000	(1,000)	-16.67%
3,100,090	3,000,250	3,187,500	187,250	6.24%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
439,526	482,886	544,236	61,350	12.70%
439,526	482,886	544,236	61,350	12.70%
172,858	-	-	-	-
172,858	-	-	-	-
198,733	235,085	244,563	9,478	4.03%
-	235,085	244,563	9,478	4.03%
-	-	173,150	173,150	-
198,733	470,170	662,276	192,106	40.86%
4,932,225	**4,816,104**	**5,413,543**	**597,439**	**12.41%**
734,757	709,269	713,683	4,414	0.62%
106,353	60,000	100,000	40,000	66.67%

ELECTRIC AND TELECOMMUNICATIONS EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
UTIL LABOR & BENE TO CAP PROJ	(264,010)	(279,595)
GROUP INSURANCE	165,762	213,024
SOCIAL SECURITY	53,637	49,474
MEDICARE	12,544	11,569
GMEBS-RETIREMENT CONTRIBUTION	82,818	83,911
WORKERS COMP INSURANCE	2,178	41
MEDICAL EXAMS	-	376
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	942,507	907,651
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	8,689	7,215
CONSULTING - TECHNICAL	395	15,027
DUES & SUBSCRIPTIONS	1,213	242
EQUIPMENT RENTS / LEASES	1,493	3,427
EQUIPMENT REP & MAINT-OUTSIDE	14,790	11,975
MAINTENANCE CONTRACTS	3,646	4,371
MARKETING EXPENSES	-	562
OTHER CONTRACTUAL SERVICES	171,315	195,255
POLE EQUIPMENT RENTS / LEASES	25,644	11,329
R & M SYSTEM - OUTSIDE	49,606	39,056
TRAINING & EDUCATION	7,270	6,699
UNIFORM RENTAL	8,925	3,534
VEHICLE REP & MAINT-OUTSID	15,496	28,151
TOTAL PURCHASED/CONTRACTED SERVICES	308,482	326,843
SUPPLIES		
AMR PROJECT EXPENSE	76,788	73,678
AUTO & TRUCK FUEL	22,776	32,821
COST OF SALES	10,831,263	11,555,680
COST OF SALES MCT CREDIT	(1,104,336)	(1,337,280)
DAMAGE CLAIMS	4,837	4,861
EQUIPMENT < 5,000	400	13,883
EQUIPMENT REP & MAINT - INSIDE	3,490	6,804
METERS	-	-
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	3,796	2,456
OFFICE SUPPLIES & EXPENSES	10,714	11,625
POSTAGE	152	-
R & M SYS - INSIDE / SHIPPING	-	-
R & M SYSTEM - INSIDE	171,239	120,013
SMALL OPERATING SUPPLIES	34,596	37,916
SMALL TOOLS & MINOR EQUIPMENT	21,008	9,019
UTIL COSTS FOR UTIL FUND	22,039	43,516
VEHICLE REP & MAINT - INSIDE	7,976	7,096
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	10,106,738	10,582,088
CAPITAL OUTLAYS		
BUILDINGS	-	-
CONSTRUCTION IN PROGRESS	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
208,176	120,400	176,400	56,000	46.51%
51,890	47,695	50,448	2,753	5.77%
12,135	11,154	11,798	644	5.77%
84,773	83,790	95,452	11,662	13.92%
3,093	-	-	-	-
75	-	-	-	-
1,201,252	1,032,308	1,147,781	115,473	11.19%
6,490	5,000	6,000	1,000	20.00%
22,708	15,000	5,000	(10,000)	-66.67%
200	1,000	1,000	-	-
2,524	2,500	2,500	-	-
20,198	12,500	15,000	2,500	20.00%
8,025	5,000	8,000	3,000	60.00%
300	-	-	-	-
185,809	200,000	225,000	25,000	12.50%
11,550	25,000	15,000	(10,000)	-40.00%
41,053	40,000	5,000	(35,000)	-87.50%
11,583	10,000	10,000	-	-
-	-	-	-	-
19,500	20,000	5,000	(15,000)	-75.00%
329,940	336,000	297,500	(38,500)	-11.46%
-	-	-	-	-
30,350	30,000	35,000	5,000	16.67%
11,946,538	12,650,274	12,650,274	-	-
(717,264)	-	-	-	-
803	-	1,500	1,500	-
4,053	5,000	5,000	-	-
6,291	5,000	5,000	-	-
-	-	-	-	-
-	500	-	(500)	-100.00%
4,919	1,500	1,500	-	-
14,351	10,000	5,000	(5,000)	-50.00%
187	150	150	-	-
14	500	-	(500)	-100.00%
157,446	10,000	5,000	(5,000)	-50.00%
60,257	25,000	15,000	(10,000)	-40.00%
20,819	15,000	12,000	(3,000)	-20.00%
39,303	30,000	35,000	5,000	16.67%
9,719	7,000	5,000	(2,000)	-28.57%
9,212	3,000	6,000	3,000	100.00%
11,586,998	12,792,924	12,781,424	(11,500)	-0.09%
-	-	-	-	-
-	-	-	-	-

ELECTRIC AND TELECOMMUNICATIONS EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
MACHINERY	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
ADMIN ALLOC - ADMIN EXPENSES	1,222,682	1,725,581
TOTAL OTHER COSTS	1,222,682	1,725,581
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	285,949	369,347
TOTAL DEPRECIATION AND AMORTIZATION	285,949	369,347
OTHER FINANCING USES		
TRANS OUT UTIL 5% TO GEN FUND	625,923	684,839
TRANS OUT UTILITY 5% E&R FUNDING	-	-
TRANS OUT UTILITY E&R FUNDING	-	-
TOTAL OTHER FINANCING USES	625,923	684,839
TOTAL ELECTRIC	**13,492,281**	**14,596,349**
TOTAL EXPENDITURES	**$ 17,676,031**	**$ 19,383,313**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	45,000	-	(45,000)	-100.00%
-	45,000	-	(45,000)	-100.00%
1,759,223	1,888,299	1,813,530	(74,769)	-3.96%
1,759,223	1,888,299	1,813,530	(74,769)	-3.96%
261,611	-	-	-	-
261,611	-	-	-	-
727,922	853,465	880,000	26,535	3.11%
-	853,465	880,000	26,535	3.11%
-	-	623,040	623,040	-
727,922	1,706,930	2,383,040	676,110	39.61%
15,866,946	**17,801,461**	**18,423,275**	**621,814**	**3.49%**
$ 20,941,759	**$ 22,859,106**	**$ 24,106,581**	**$ 1,247,475**	**5.46%**

Water, Sewer and Gas

Overview

The Water, Sewer, Gas and Stormwater department is responsible for the management, repairs and operations of the systems. Their mission statement is "Committed to providing our customers with exceptional water, sewer, natural gas and stormwater services at the best possible rates." The City of Monroe is responsible for providing a safe and reliable drinking water supply, collection and treatment of wastewater, and an efficient stormwater system for the citizens of Monroe. The City also distributes gas to its customers purchased from the Municipal Gas Authority of Georgia (MGAG).

Goals/Accomplishments

- Ensure reliable distributions of drinking water to residents compliant with all Federal, State and Local requirements.
- To ensure adequate raw water resources to meet the City's future demands.
- Provide infrastructure in the most efficient and equitable manner in a sound, environmental manner.
- Ensure the reliable operation of the wastewater collection and transmission systems through the regular cleaning, inspecting and rehabilitation of system components.
- The water, wastewater, natural gas and stormwater divisions help conserve, protect or sustain the environmental resources in our communities and state through environmental stewardship.
- Maintain potable water quality within all regulatory parameters.
- Ensure consistent operational reliability of all water treatment, water storage facilities, distribution system, wastewater treatment, pumping stations, and collection system.
- Develop a replacement program for the city's deteriorating and aged utility mains.
- Provide and maintain adequate water, wastewater and stormwater facilities to serve both existing and planned growth development.
- Maintain an annually updated capital improvement plan.
- Increase public awareness of natural gas safety and its green energy capabilities.

- To facilitate proper stormwater system installation, maintenance and repair.
- Adequately provide shoulder, ditch, curb, gutter and culvert maintenance and repair.
- Monitor and perform catch basin construction, repair and reconstruction.

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
GENERAL ADMINISTRATION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 91,439	$ 94,080
OVERTIME SALARIES	-	-
GROUP INSURANCE	9,751	12,531
SOCIAL SECURITY	5,972	5,616
MEDICARE	1,397	1,314
GMEBS-RETIREMENT CONTRIBUTION	4,872	4,936
WORKERS COMP INSURANCE	289	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	113,720	118,477
TOTAL GENERAL ADMINISTRATION	**113,720**	**118,477**
STORMWATER		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	-	-
OVERTIME SALARIES	-	-
GROUP INSURANCE	-	-
SOCIAL SECURITY	-	-
MEDICARE	-	-
GMEBS-RETIREMENT CONTRIBUTION	-	-
WORKERS COMP INSURANCE	-	-
MEDICAL EXAMS	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	-	-
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	-	-
CONSULTING - TECHNICAL	-	-
DUES & SUBSCRIPTIONS	-	-
EQUIPMENT REP & MAINT-OUTSIDE	-	-
MAINTENANCE CONTRACTS	-	-
R & M SYSTEM - OUTSIDE	-	-
TRAINING & EDUCATION	-	-
VEHICLE REP & MAINT-OUTSID	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	-	-
SUPPLIES		
AUTO & TRUCK FUEL	-	-
DAMAGE CLAIMS	-	-
EQUIPMENT < 5,000	-	-
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	-	-
OFFICE SUPPLIES & EXPENSES	-	-
R & M SYSTEM - INSIDE	-	-
SMALL OPERATING SUPPLIES	-	-
SMALL TOOLS & MINOR EQUIPMENT	-	-
VEHICLE REP & MAINT - INSIDE	-	-
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	-	-
TOTAL STORMWATER	**-**	**-**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 96,354	$ 153,979	$ 158,351	$ 4,372	2.84%
-	-	-	-	-
13,153	17,200	25,200	8,000	46.51%
5,852	9,547	9,818	271	2.84%
1,368	2,233	2,296	63	2.82%
5,298	11,970	13,636	1,666	13.92%
-	-	-	-	-
122,025	194,929	209,301	14,372	7.37%
122,025	**194,929**	**209,301**	**14,372**	**7.37%**
-	-	37,546	37,546	-
-	-	-	-	-
-	-	12,600	12,600	-
-	-	2,328	2,328	-
-	-	544	544	-
-	-	6,818	6,818	-
-	-	-	-	-
-	-	-	-	-
-	-	59,836	59,836	-
-	-	250	250	-
-	-	500	500	-
-	-	250	250	-
-	-	500	500	-
-	-	250	250	-
-	-	1,000	1,000	-
-	-	1,500	1,500	-
-	-	1,000	1,000	-
-	-	5,250	5,250	-
-	-	1,000	1,000	-
-	-	500	500	-
-	-	2,500	2,500	-
-	-	250	250	-
-	-	-	-	-
-	-	250	250	-
-	-	15,970	15,970	-
-	-	250	250	-
-	-	1,000	1,000	-
-	-	250	250	-
-	-	550	550	-
-	-	22,520	22,520	-
-	**-**	**87,606**	**87,606**	**-**

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
WATER TREATMENT PLANT		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	162,634	163,883
OVERTIME SALARIES	23,372	29,400
GROUP INSURANCE	52,210	68,191
SOCIAL SECURITY	11,213	11,766
MEDICARE	2,622	2,752
GMEBS-RETIREMENT CONTRIBUTION	19,487	19,744
WORKERS COMP INSURANCE	-	1,417
MEDICAL EXAMS	-	5,640
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	271,538	302,793
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	2,985	1,989
CONSULTING - TECHNICAL	-	250
DUES & SUBSCRIPTIONS	8,553	10,268
EQUIPMENT RENTS / LEASES	-	-
EQUIPMENT REP & MAINT-OUTSIDE	47,136	45,134
FEES	-	-
MAINTENANCE CONTRACTS	12,807	7,563
MARKETING EXPENSES	-	-
OTHER CONTRACTUAL SERVICES	-	-
POLE EQUIPMENT RENTS / LEASES	-	-
R & M BEAVER DAMS REMOV - OUTS	-	-
R & M BUILDINGS - OUTSIDE	62,965	8,262
R & M RESERVOIR - OUTSIDE	6,900	20,799
R & M SYSTEM - OUTSIDE	17,415	25,318
R & M WATER TANKS - OUTSIDE	45,378	45,378
TRAINING & EDUCATION	1,319	3,760
UNIFORM RENTAL	672	663
VEHICLE REP & MAINT-OUTSID	1,287	554
TOTAL PURCHASED/CONTRACTED SERVICES	207,417	169,938
SUPPLIES		
AUTO & TRUCK FUEL	10,735	15,609
BUILDING REP & MAINT - INSIDE	3,408	3,043
CHEMICALS/PESTICIDES	162,408	122,505
DAMAGE CLAIMS	-	-
EQUIPMENT < 5,000	-	4,232
EQUIPMENT REP & MAINT - INSIDE	3,299	5,504
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	4,056	7,552
OFFICE SUPPLIES & EXPENSES	2,135	2,690
POSTAGE	1,619	2,445
R & M BEAVER DAMS REMOVAL - IN	-	-
R & M RESERVOIR - INSIDE	-	838
R & M SYSTEM - INSIDE	22,242	57,703
R & M WATER TANKS - INSIDE	107	-
SMALL OPERATING SUPPLIES	7,122	12,074

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
118,646	123,622	161,476	37,854	30.62%
19,274	15,000	15,000	-	-
49,064	25,800	50,400	24,600	95.35%
8,973	8,595	10,942	2,347	27.31%
2,099	2,010	2,559	549	27.31%
21,193	17,955	27,272	9,317	51.89%
-	-	-	-	-
-	-	-	-	-
219,249	192,982	267,649	74,667	38.69%
2,524	3,000	2,500	(500)	-16.67%
-	2,500	2,500	-	-
9,412	10,000	5,000	(5,000)	-50.00%
-	1,500	1,000	(500)	-33.33%
39,538	25,000	25,000	-	-
-	-	-	-	-
26,855	25,000	25,000	-	-
-	1,500	1,500	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
9,960	10,000	10,000	-	-
4,050	5,000	5,000	-	-
78,381	25,000	25,000	-	-
53,254	50,000	53,000	3,000	6.00%
3,206	3,000	5,000	2,000	66.67%
-	-	5,000	5,000	-
175	2,500	1,000	(1,500)	-60.00%
227,355	164,000	166,500	2,500	1.52%
14,347	15,000	7,500	(7,500)	-50.00%
13,076	15,000	10,000	(5,000)	-33.33%
148,146	140,000	175,000	35,000	25.00%
-	1,000	1,000	-	-
11,449	5,000	5,000	-	-
3,821	5,000	5,000	-	-
-	500	250	(250)	-50.00%
4,845	3,000	500	(2,500)	-83.33%
2,834	5,000	5,000	-	-
2,560	2,500	2,000	(500)	-20.00%
-	-	-	-	-
59	2,500	1,500	(1,000)	-40.00%
34,347	45,000	25,602	(19,398)	-43.11%
-	-	-	-	-
13,671	10,000	15,000	5,000	50.00%

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
SMALL TOOLS & MINOR EQUIPMENT	850	2,966
UTIL COSTS FOR UTIL FUND	242,154	255,306
VEHICLE REP & MAINT - INSIDE	803	218
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	460,938	492,685
CAPITAL OUTLAYS		
CONSTRUCTION IN PROGRESS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEBT SERVICE		
CONTRA-INTEREST EXPENSE	(18,371)	(35,807)
INTEREST EXP-2009 GEFA	18,371	35,807
TOTAL DEBT SERVICE	-	-
DEPRECIATION AND AMORTIZATION		
AMORT EXP - 2009 GEFA	-	-
DEPRECIATION EXPENSE	-	-
TOTAL DEPRECIATION AND AMORTIZATION	-	-
TOTAL WATER TREATMENT PLANT	**939,893**	**965,416**
WATER DISTRIBUTION SYSTEM		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	284,214	260,272
OVERTIME SALARIES	45,242	45,397
UTIL LABOR & BENE TO CAP PROJ	(21,766)	(5,103)
GROUP INSURANCE	78,081	100,247
SOCIAL SECURITY	20,075	18,455
MEDICARE	4,685	4,315
GMEBS-RETIREMENT CONTRIBUTION	38,973	39,488
WORKERS COMP INSURANCE	876	192
MEDICAL EXAMS	-	130
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	450,380	463,393
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	4,669	5,635
CONSULTING - TECHNICAL	2,000	1,250
DUES & SUBSCRIPTIONS	729	1,005
EQUIPMENT RENTS / LEASES	1,493	1,874
EQUIPMENT REP & MAINT-OUTSIDE	7,253	2,237
MAINTENANCE CONTRACTS	-	118
MARKETING EXPENSES	-	562
OTHER CONTRACTUAL SERVICES	-	-
R & M SYSTEM - OUTSIDE	10,164	29,412
TRAINING & EDUCATION	3,274	3,191
UNIFORM RENTAL	1,574	864
VEHICLE REP & MAINT-OUTSID	6,577	1,596
TOTAL PURCHASED/CONTRACTED SERVICES	37,733	47,744
SUPPLIES		
AMR PROJECT EXPENSE	-	875

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
2,267	2,500	1,500	(1,000)	-40.00%
267,681	250,000	250,000	-	-
916	2,500	1,500	(1,000)	-40.00%
2,587	3,200	750	(2,450)	-76.56%
522,606	507,700	507,102	(598)	-0.12%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
(43,332)	-	-	-	-
43,332	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
969,210	**864,682**	**941,251**	**76,569**	**8.86%**
269,513	298,962	247,041	(51,921)	-17.37%
32,008	24,000	24,000	-	-
-	-	-	-	-
104,975	68,800	75,600	6,800	9.88%
18,963	20,024	16,805	(3,219)	-16.08%
4,435	4,683	3,930	(753)	-16.08%
42,387	47,880	40,908	(6,972)	-14.56%
156	-	-	-	-
39	-	-	-	-
472,476	464,349	408,284	(56,065)	-12.07%
5,073	5,000	5,000	-	-
330	2,500	5,000	2,500	100.00%
784	1,500	1,500	-	-
1,929	2,500	1,500	(1,000)	-40.00%
6,295	5,000	5,000	-	-
707	500	2,000	1,500	300.00%
-	1,000	1,000	-	-
-	-	-	-	-
8,719	15,000	20,000	5,000	33.33%
5,111	5,000	7,500	2,500	50.00%
1,177	-	-	-	-
6,301	7,500	7,500	-	-
36,426	45,500	56,000	10,500	23.08%
15,734	-	-		

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
AUTO & TRUCK FUEL	15,794	22,950
CHEMICALS/PESTICIDES	-	-
DAMAGE CLAIMS	13,308	4,992
EQUIPMENT < 5,000	400	70,915
EQUIPMENT REP & MAINT - INSIDE	1,392	1,238
METERS	-	-
MILEAGE REIMBURSEMENT	-	20
MISCELLANEOUS	2,885	1,369
OFFICE SUPPLIES & EXPENSES	4,028	4,126
POSTAGE	25	-
R & M SYS - INSIDE / SHIPPING	237	218
R & M SYSTEM - INSIDE	105,319	71,120
SMALL OPERATING SUPPLIES	19,230	20,944
SMALL TOOLS & MINOR EQUIPMENT	3,481	10,316
UTIL COSTS FOR UTIL FUND	-	-
VEHICLE REP & MAINT - INSIDE	3,311	2,622
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	169,410	211,705
CAPITAL OUTLAYS		
BUILDINGS	-	-
CONSTRUCTION IN PROGRESS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
MACHINERY	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	-	-
TOTAL DEPRECIATION AND AMORTIZATION	-	-
TOTAL WATER DISTRIBUTION SYSTEM	**657,523**	**722,842**
WATER		
CAPITAL OUTLAYS		
CONSTRUCTION IN PROGRESS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
ADMIN ALLOC - ADMIN EXPENSES	769,056	466,277
TOTAL OTHER COSTS	769,056	466,277
DEBT SERVICE		
INTEREST EXP - 2003 UTIL BOND	88,011	79,478
INTEREST EXP - 2006 REV BONDS	479,244	479,244
REVENUE BOND PRINCIPAL 2003	-	-
REVENUE BOND PRINCIPAL 2011	-	-
INTEREST EXP - 2011 UTIL BOND	136,011	110,947
PRINCIPAL GEFA 2009	-	-
PRINCIPAL GEFA 2013	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
21,104	20,000	10,000	(10,000)	-50.00%
352	1,000	500	(500)	-50.00%
1,042	1,000	1,000	-	-
8,911	5,000	5,000	-	-
2,405	2,500	2,500	-	-
-	-	-	-	-
-	500	250	(250)	-50.00%
509	3,000	500	(2,500)	-83.33%
7,629	5,000	2,500	(2,500)	-50.00%
12	250	250	-	-
151	500	250	(250)	-50.00%
72,496	25,000	75,000	50,000	200.00%
29,532	20,000	15,000	(5,000)	-25.00%
13,897	5,000	10,000	5,000	100.00%
-	-	-	-	-
5,990	3,000	3,500	500	16.67%
3,445	4,000	4,000	-	-
183,209	95,750	130,250	34,500	36.03%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-		
-	-	-	-	-
692,111	**605,599**	**594,534**	**(11,065)**	**-1.83%**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
457,488	458,848	431,214	(27,634)	-6.02%
457,488	458,848	431,214	(27,634)	-6.02%
69,982	59,762	48,886	(10,876)	-18.20%
479,244	479,244	479,244	-	-
-	309,672	301,070	(8,602)	-2.78%
-	655,027	671,533	16,506	2.52%
24,393	16,142	7,756	(8,386)	-51.95%
-	-	39,488	39,488	-
-	-	58,984	58,984	-

WATER, SEWER AND GAS EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
INTEREST ON GEFA 2009	-	-
INTEREST ON GEFA 2013	-	-
TOTAL DEBT SERVICE	703,266	669,669
DEPRECIATION AND AMORTIZATION		
AMORT 2006 BOND DEFEASANCE	25,068	25,068
AMORT 2006 BOND ISSUE COSTS	16,695	16,695
AMORT 2006 BOND PREMIUM	(34,873)	(34,873)
AMORT 2011 BOND PREMIUM	-	2,281
AMORT DEF CHGS - 2003 UTIL BON	3,773	3,773
AMORT EXP - 2003 UTILITY BONDS	8,674	7,848
AMORT OLD BOND EXP - 2003 U BO	-	-
AMORT PREMIUM - 2003 UTIL BOND	(753)	(681)
DEPRECIATION EXPENSE	1,299,285	1,291,158
AMORT EXP - 2011 UTILITY BONDS	6,175	8,776
AMORT DISCOUNT- 2011 UTIL BOND	3,369	2,910
AMORT 2006 BOND DEF CHG (2011)	10,050	10,050
TOTAL DEPRECIATION AND AMORTIZATION	1,337,463	1,333,005
OTHER FINANCING USES		
TRANS OUT UTIL 5% TO GEN FUND	175,606	183,853
TRANS OUT UTILITY 5% E&R FUNDING	-	-
TRANS OUT UTILITY E&R FUNDING	-	-
TOTAL OTHER FINANCING USES	175,606	183,853
TOTAL WATER	**2,985,391**	**2,652,804**
SEWAGE		
CAPITAL OUTLAYS		
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
ADMIN ALLOC - ADMIN EXPENSES	596,203	388,789
TOTAL OTHER COSTS	596,203	388,789
DEBT SERVICE		
INTEREST EXP - 2003 UTIL BOND	88,216	79,663
INTEREST EXP - 2006 REV BONDS	56,149	56,149
INTEREST ON CUSTOMER DEPOSITS	-	-
REVENUE BOND PRINCIPAL 2003	-	-
REVENUE BOND PRINCIPAL 2006	-	-
REVENUE BOND PRINCIPAL 2011	-	-
INTEREST EXP - 2011 UTIL BOND	15,935	12,999
PRINCIPAL GEFA 2013	-	-
INTEREST ON GEFA 2013	4,236	2,410
TOTAL DEBT SERVICE	164,536	151,221
DEPRECIATION AND AMORTIZATION		
AMORT 2006 BOND DEFEASANCE	2,937	2,937
AMORT 2006 BOND ISSUE COSTS	1,956	1,956
AMORT 2006 BOND PREMIUM	(4,086)	(4,086)

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	16,000	45,680	29,680	185.50%
-	-	4,461	4,461	-
573,619	1,535,847	1,657,102	121,255	7.89%
25,068	25,068	25,068	-	-
-	16,695	-	(16,695)	-100.00%
(34,873)	(34,873)	(34,873)	-	-
8,587	5,683	2,730	(2,953)	-51.96%
3,773	3,773	3,773	-	-
-	5,931	-	(5,931)	-100.00%
-	-	-	-	-
(601)	(515)	(424)	91	-17.67%
1,308,426	-	-	-	-
-	10,223	-	(10,223)	-100.00%
4,325	4,325	3,965	(360)	-8.32%
10,050	10,050	10,050	-	-
1,324,755	46,360	10,289	(36,071)	-77.81%
178,887	198,850	208,700	9,850	4.95%
-	198,850	208,700	9,850	4.95%
-	-	147,760	147,760	-
178,887	397,700	565,160	167,460	42.11%
2,534,749	**2,438,755**	**2,663,765**	**225,010**	**9.23%**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
417,804	403,674	393,047	(10,627)	-2.63%
417,804	403,674	393,047	(10,627)	-2.63%
70,145	59,901	49,000	(10,901)	-18.20%
56,149	56,149	56,149	-	-
-	-	-	-	-
-	310,392	301,770	(8,622)	-2.78%
-	-	-	-	-
-	77,915	78,677	762	0.98%
2,858	-	909	909	-
-	-	-	-	-
588	-	-	-	-
129,740	504,357	486,505	(17,852)	-3.54%
2,937	2,937	2,937	-	-
-	1,956	-	(1,956)	-100.00%
(4,086)	(4,086)	(4,086)	-	-

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
AMORT 2011 BOND PREMIUM	-	267
AMORT DEF CHGS - 2003 UTIL BON	3,781	3,781
AMORT EXP - 2003 UTILITY BONDS	8,694	7,866
AMORT OLD BOND EXP - 2003 U BO	-	-
AMORT PREMIUM - 2003 UTIL BOND	(755)	(683)
DEPRECIATION EXPENSE	707,372	777,657
AMORT EXP - 2011 UTILITY BONDS	723	1,028
AMORT DISCOUNT- 2011 UTIL BOND	395	341
AMORT 2006 BOND DEF CHG (2011)	1,177	1,177
TOTAL DEPRECIATION AND AMORTIZATION	722,194	792,241
OTHER FINANCING USES		
TRANS OUT UTIL 5% TO GEN FUND	153,059	160,558
TRANS OUT UTILITY 5% E&R FUNDING	-	-
TRANS OUT UTILITY E&R FUNDING	-	-
TOTAL OTHER FINANCING USES	153,059	160,558
TOTAL SEWAGE	**1,635,992**	**1,492,809**
SEWAGE COLLECTION SYSTEM		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	284,146	288,475
OVERTIME SALARIES	35,234	37,607
UTIL LABOR & BENE TO CAP PROJ	(131,137)	-
REIMB SALARIES - CDBG	-	(54,544)
GROUP INSURANCE	78,005	100,247
SOCIAL SECURITY	18,830	18,940
MEDICARE	4,413	4,430
GMEBS-RETIREMENT CONTRIBUTION	38,973	39,488
WORKERS COMP INSURANCE	-	2,103
MEDICAL EXAMS	-	65
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	328,464	436,811
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	5,516	5,619
CONSULTING - TECHNICAL	3,350	1,000
DUES & SUBSCRIPTIONS	147	1,183
EQUIPMENT RENTS / LEASES	35,637	6,988
EQUIPMENT REP & MAINT-OUTSIDE	9,578	3,718
MAINTENANCE CONTRACTS	-	118
MARKETING EXPENSES	-	562
OTHER CONTRACTUAL SERVICES	-	-
R & M SYSTEM - OUTSIDE	10,253	6,680
TRAINING & EDUCATION	3,691	3,079
UNIFORM RENTAL	1,861	758
VEHICLE REP & MAINT-OUTSID	6,734	8,343
TOTAL PURCHASED/CONTRACTED SERVICES	76,767	38,048
SUPPLIES		
AUTO & TRUCK FUEL	15,659	23,010
CHEMICALS/PESTICIDES	15,000	3,879
DAMAGE CLAIMS	33,354	15,889

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
1,006	666	319	(347)	-52.10%
3,781	3,781	3,781	-	-
-	5,945	-	(5,945)	-100.00%
-	-	-	-	-
(603)	(516)	(423)	93	-18.02%
714,712	-	-	-	-
-	1,198	-	(1,198)	-100.00%
507	507	465	(42)	-8.28%
1,177	1,177	1,177	-	-
719,431	13,565	4,170	(9,395)	-69.26%
160,887	175,000	192,150	17,150	9.80%
-	175,000	192,150	17,150	9.80%
-	-	136,042	136,042	-
160,887	350,000	520,342	170,342	48.67%
1,427,862	**1,271,596**	**1,404,064**	**132,468**	**10.42%**
298,305	216,208	287,445	71,237	32.95%
33,719	24,000	24,000	-	-
-	-	-	-	-
(56,034)	-	-	-	-
104,998	51,600	100,800	49,200	95.35%
19,677	14,893	19,310	4,417	29.66%
4,603	3,483	4,516	1,033	29.66%
42,387	35,910	54,544	18,634	51.89%
1,846	-	-	-	-
-	-	-	-	-
449,501	346,094	490,615	144,521	41.76%
6,483	4,500	5,000	500	11.11%
5,275	-	-	-	-
470	750	750	-	-
34,642	40,000	10,000	(30,000)	-75.00%
14,371	20,000	10,000	(10,000)	-50.00%
707	1,500	1,000	(500)	-33.33%
-	1,000	1,000	-	-
-	-	-	-	-
9,753	10,000	10,000	-	-
3,908	5,000	7,500	2,500	50.00%
983	-	-	-	-
3,893	5,000	5,000	-	-
80,485	87,750	50,250	(37,500)	-42.74%
21,292	20,000	15,000	(5,000)	-25.00%
5,854	10,000	10,000	-	-
16,344	5,000	5,000	-	-

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
EQUIPMENT < 5,000	400	13,498
EQUIPMENT REP & MAINT - INSIDE	7,324	7,586
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	3,533	1,951
OFFICE SUPPLIES & EXPENSES	4,973	4,890
POSTAGE	-	-
R & M SYS - INSIDE / SHIPPING	107	-
R & M SYSTEM - INSIDE	47,245	11,170
SMALL OPERATING SUPPLIES	11,824	17,388
SMALL TOOLS & MINOR EQUIPMENT	2,741	6,405
UTIL COSTS FOR UTIL FUND	-	-
VEHICLE REP & MAINT - INSIDE	6,169	5,968
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	148,329	111,634
CAPITAL OUTLAYS		
BUILDINGS	-	-
CONSTRUCTION IN PROGRESS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
SITES (LAND)	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	-	-
TOTAL DEPRECIATION AND AMORTIZATION	-	-
TOTAL SEWAGE COLLECTION SYSTEM	**553,560**	**586,493**
SEWAGE TREATMENT PLANT		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	240,324	223,345
SEASONAL SALARIES	-	-
OVERTIME SALARIES	46,952	33,176
GROUP INSURANCE	61,651	78,682
SOCIAL SECURITY	17,425	15,364
MEDICARE	4,075	3,593
GMEBS-RETIREMENT CONTRIBUTION	34,101	34,552
WORKERS COMP INSURANCE	2,584	5,391
MEDICAL EXAMS	200	240
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	407,312	394,343
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	810	451
CONSULTING - TECHNICAL	-	-
DUES & SUBSCRIPTIONS	82	893
EQUIPMENT RENTS / LEASES	10,823	4,922
EQUIPMENT REP & MAINT-OUTSIDE	26,088	19,113
LANDFILL FEES	95,433	28,218
MAINTENANCE CONTRACTS	1,361	1,349
MARKETING EXPENSES	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
4,429	5,000	5,000	-	-
6,934	5,000	7,500	2,500	50.00%
-	500	250	(250)	-50.00%
2,095	5,000	500	(4,500)	-90.00%
2,974	3,000	3,500	500	16.67%
-	250	250	-	-
-	-	250	250	-
11,056	30,000	15,000	(15,000)	-50.00%
13,570	15,000	15,000	-	-
2,222	5,000	5,000	-	-
-	-	-	-	-
3,783	5,000	7,500	2,500	50.00%
2,953	3,200	5,000	1,800	56.25%
93,506	111,950	94,750	(17,200)	-15.36%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	200,000	-	(200,000)	-100.00%
-	-	-	-	-
-	-	-	-	-
-	200,000	-	(200,000)	-100.00%
			-	-
-	-	-	-	-
-	-	-	-	-
623,492	**745,794**	**635,615**	**(110,179)**	**-14.77%**
307,035	381,015	347,833	(33,182)	-8.71%
-	-	-	-	-
42,052	50,000	50,000	-	-
93,480	77,400	100,800	23,400	30.23%
22,622	26,723	24,666	(2,057)	-7.70%
5,291	6,250	5,769	(481)	-7.70%
37,088	53,865	54,544	679	1.26%
1,820	-	-	-	-
-	-	-	-	-
509,388	595,253	583,612	(11,641)	-1.96%
660	1,500	1,000	(500)	-33.33%
-	10,000	30,000	20,000	200.00%
-	750	500	(250)	-33.33%
(23)	-	2,500	2,500	-
26,967	25,000	25,000	-	-
10,349	-	10,000	10,000	-
1,477	250	5,000	4,750	1900.00%
-	-	-	-	-

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
OTHER CONTRACTUAL SERVICES	20,000	-
R & M BUILDINGS - OUTSIDE	13,181	(4,506)
R & M SYSTEM - OUTSIDE	80,383	101,957
TRAINING & EDUCATION	5,553	3,650
UNIFORM RENTAL	1,121	682
VEHICLE REP & MAINT-OUTSID	4,050	1,865
TOTAL PURCHASED/CONTRACTED SERVICES	258,885	158,594
SUPPLIES		
AUTO & TRUCK FUEL	10,811	15,846
BUILDING REP & MAINT - INSIDE	10,092	1,798
CHEMICALS/PESTICIDES	237,668	193,270
DAMAGE CLAIMS	-	-
EQUIPMENT < 5,000	1,150	130,708
EQUIPMENT REP & MAINT - INSIDE	9,017	14,778
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	1,000	143
OFFICE SUPPLIES & EXPENSES	1,158	1,235
POSTAGE	872	341
R & M SYSTEM - INSIDE	51,061	27,347
SMALL OPERATING SUPPLIES	41,462	22,141
SMALL TOOLS & MINOR EQUIPMENT	6,880	1,092
UTIL COSTS FOR UTIL FUND	236,210	240,548
VEHICLE REP & MAINT - INSIDE	1,777	2,653
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	609,158	651,900
CAPITAL OUTLAYS		
CONSTRUCTION IN PROGRESS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
SITES (LAND)	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	-	-
TOTAL DEPRECIATION AND AMORTIZATION	-	-
TOTAL SEWAGE TREATMENT PLANT	**1,275,355**	**1,204,837**
NATURAL GAS		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	294,528	307,002
OVERTIME SALARIES	19,311	21,387
UTIL LABOR & BENE TO CAP PROJ	(58,004)	(79,858)
GROUP INSURANCE	78,005	100,247
SOCIAL SECURITY	19,141	19,302
MEDICARE	4,477	4,514
GMEBS-RETIREMENT CONTRIBUTION	38,973	39,488
WORKERS COMP INSURANCE	35,077	2,067
MEDICAL EXAMS	-	80

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
5,359	5,000	50,000	45,000	900.00%
59,398	50,000	75,000	25,000	50.00%
2,251	3,500	7,500	4,000	114.29%
-	-	5,000	5,000	-
2,428	4,000	4,000	-	-
108,866	100,000	215,500	115,500	115.50%
14,380	18,000	10,000	(8,000)	-44.44%
15,051	20,000	10,000	(10,000)	-50.00%
173,297	175,000	175,000	-	-
1,070	2,000	1,000	(1,000)	-50.00%
2,974	5,000	5,000	-	-
1,295	20,000	25,000	5,000	25.00%
-	500	250	(250)	-50.00%
416	2,500	500	(2,000)	-80.00%
2,514	2,500	2,500	-	-
735	1,000	1,000	-	-
16,807	25,000	25,000	-	-
11,118	15,000	12,500	(2,500)	-16.67%
1,991	5,000	2,500	(2,500)	-50.00%
262,532	275,000	275,000	-	-
1,475	2,500	2,500	-	-
2,809	2,800	750	(2,050)	-73.21%
508,464	571,800	548,500	(23,300)	-4.07%
-	-	-	-	-
-	-	-	-	-
-	244,923	-	(244,923)	-100.00%
-	-	-	-	-
-	80,000	-	(80,000)	-100.00%
-	324,923	-	(324,923)	-100.00%
			-	-
-	-	-	-	-
-	-	-	-	-
1,126,718	**1,591,976**	**1,347,612**	**(244,364)**	**-15.35%**
288,786	323,811	327,720	3,909	1.21%
22,609	15,000	15,000	-	-
-	-	-	-	-
104,975	68,800	100,800	32,000	46.51%
19,370	21,006	21,249	243	1.16%
4,530	4,913	4,969	56	1.14%
42,387	47,880	54,544	6,664	13.92%
4,166	-	-	-	-
-	-	-	-	-

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	431,508	414,229
PURCHASED/CONTRACTED SERVICES		
COMMUNICATION SERVICES	5,523	4,153
CONSULTING - TECHNICAL	2,400	4,379
DUES & SUBSCRIPTIONS	2,948	501
EQUIPMENT RENTS / LEASES	2,886	4,374
EQUIPMENT REP & MAINT-OUTSIDE	9,179	2,845
MAINTENANCE CONTRACTS	174	118
MARKETING EXPENSES	-	562
OTHER CONTRACTUAL SERVICES	21,772	22,824
R & M SYSTEM - OUTSIDE	65,398	37,534
TRAINING & EDUCATION	6,524	12,449
UNIFORM RENTAL	1,321	1,958
VEHICLE REP & MAINT-OUTSID	9,055	2,164
TOTAL PURCHASED/CONTRACTED SERVICES	127,180	93,861
SUPPLIES		
AMR PROJECT EXPENSE	-	8,401
AUTO & TRUCK FUEL	22,368	32,822
COST OF SALES	2,713,573	2,240,693
DAMAGE CLAIMS	1,813	498
EQUIPMENT < 5,000	2,174	28,559
EQUIPMENT REP & MAINT - INSIDE	13,778	973
METERS	-	-
MILEAGE REIMBURSEMENT	-	-
MISCELLANEOUS	10,231	4,902
OFFICE SUPPLIES & EXPENSES	4,141	4,177
POSTAGE	-	44
R & M SYS - INSIDE / SHIPPING	121	384
R & M SYSTEM - INSIDE	23,948	41,057
SMALL OPERATING SUPPLIES	13,739	10,877
SMALL TOOLS & MINOR EQUIPMENT	5,754	6,281
UTIL COSTS FOR UTIL FUND	5,515	2,738
VEHICLE REP & MAINT - INSIDE	6,093	2,537
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	2,823,248	2,384,943
CAPITAL OUTLAYS		
BUILDINGS	-	-
CONSTRUCTION IN PROGRESS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
ADMIN ALLOC - ADMIN EXPENSES	670,937	625,260
TOTAL OTHER COSTS	670,937	625,260
DEBT SERVICE		
INTEREST EXP - 2003 UTIL BOND	28,403	25,649
REVENUE BOND PRINCIPAL 2003	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
486,823	481,410	524,282	42,872	8.91%
5,116	4,500	4,500	-	-
-	5,000	1,500	(3,500)	-70.00%
92	2,000	2,000	-	-
1,729	5,000	2,500	(2,500)	-50.00%
6,735	5,000	7,500	2,500	50.00%
707	5,000	1,000	(4,000)	-80.00%
747	5,000	25,000	20,000	400.00%
22,612	25,000	25,000	-	-
48,440	40,000	40,000	-	-
14,234	12,000	12,000	-	-
1,372	-	-	-	-
4,518	5,000	5,000	-	-
106,302	113,500	126,000	12,500	11.01%
25,410	25,000	100,000	75,000	300.00%
30,228	30,000	15,000	(15,000)	-50.00%
1,855,656	2,078,181	2,078,181	-	-
223	1,000	1,000	-	-
2,541	10,000	5,000	(5,000)	-50.00%
11,357	15,000	10,000	(5,000)	-33.33%
-	-	-	-	-
-	500	250	(250)	-50.00%
2,417	3,000	500	(2,500)	-83.33%
3,376	4,000	2,500	(1,500)	-37.50%
-	250	1,500	1,250	500.00%
367	500	250	(250)	-50.00%
32,237	32,000	40,000	8,000	25.00%
14,411	7,500	15,000	7,500	100.00%
5,135	5,000	5,000	-	-
3,022	4,000	3,000	(1,000)	-25.00%
2,037	3,500	3,500	-	-
3,496	3,500	5,000	1,500	42.86%
1,991,913	2,222,931	2,285,681	62,750	2.82%
-	-	-	-	-
-	-	-	-	-
-	100,000	-	(100,000)	-100.00%
-	150,000	-	(150,000)	-100.00%
-	50,000	-	(50,000)	-100.00%
-	300,000	-	(300,000)	-100.00%
540,182	425,041	512,720	87,679	20.63%
540,182	425,041	512,720	87,679	20.63%
22,584	19,286	15,776	(3,510)	-18.20%
-	99,936	97,160	(2,776)	-2.78%

WATER, SEWER AND GAS
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
TOTAL DEBT SERVICE	28,403	25,649
DEPRECIATION AND AMORTIZATION		
AMORT DEF CHGS - 2003 UTIL BON	1,218	1,218
AMORT EXP - 2003 UTILITY BONDS	2,799	2,533
AMORT OLD BOND EXP - 2003 U BO	-	-
AMORT PREMIUM - 2003 UTIL BOND	(243)	(220)
DEPRECIATION EXPENSE	119,140	118,770
TOTAL DEPRECIATION AND AMORTIZATION	122,914	122,301
OTHER FINANCING USES		
TRANS OUT UTIL 5% TO GEN FUND	215,439	208,707
TRANS OUT UTILITY 5% E&R FUNDING	-	-
TRANS OUT UTILITY E&R FUNDING	-	-
TOTAL OTHER FINANCING USES	215,439	208,707
TOTAL NATURAL GAS	**4,419,629**	**3,874,950**
TOTAL EXPENDITURES	**$ 12,581,063**	**$ 11,618,628**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
22,584	119,222	112,936	(6,286)	-5.27%
1,218	1,218	1,218	-	-
-	1,914	-	(1,914)	-100.00%
-	-	-	-	-
(194)	(166)	(136)	30	-18.07%
120,285	-	-	-	-
121,309	2,966	1,082	(1,884)	-63.52%
163,590	200,000	215,000	15,000	7.50%
-	200,000	215,000	15,000	7.50%
-	-	152,220	152,220	-
163,590	400,000	582,220	182,220	45.56%
3,432,703	**4,065,070**	**4,144,921**	**79,851**	**1.96%**
$ 10,928,870	**$ 11,778,401**	**$ 12,028,669**	**$ 250,268**	**2.12%**

Positions By Department
Utility Fund

Finance	Accounting Division Manager
	Accountant
	Accounting Clerk
	Hr / Payroll Supervisor
	Asst Finance Director
Total Finance	
Billing	Utilities Billing Clerk
	Utilities System Admin
Total Billing	
Central Services	Central Division Manager
	Field Service Manager
	Field Service Tech
	Janitor
	System Tech/IT
	Warehouse Procurement
	Warehouse Stock Person
	Warehouse Inventory Control
	Sr Field Service Tech
Total Central Services	
Customer Service	Administration Division Manager
	Cashier
	Customer Service
	Customer Service Tech
	Finance Staff Assistant
	Sr Customer Service Tech
	CSR/Office Manager
Total Customer Service	
Electric & Telecomm Administration	Director Electric & Telecom
	Elect Admin Asst
	Asst Director Electric & Telecom
Total Electric & Telecomm Administration	
Electric	Apprentice Lineman
	Construction Foreman
	Construction Worker
	Electric Division Foreman
	Journeyman Lineman
	Lead Lineman
	Lineman
	ROW Crew
	Utilities Locate Tech
	Equip Operator
Total Electric	
Telecomm	CATV & Telecom Tech
	CATV Division Foreman
	CATV Installer
	CATV Technician
	Headend Tech / Designer

FY 2011	FY 2012	FY 2013	FY 2014
1	1	1	-
1	1	1	1
1	1	1	1
1	1	1	1
-	-	-	1
4	**4**	**4**	**4**
2	2	2	2
1	1	1	1
3	**3**	**3**	**3**
1	-	-	-
1	1	1	-
5	4	4	5
1	1	1	1
1	1	1	1
1	1	1	-
1	1	-	-
-	-	-	1
-	-	-	1
11	**9**	**8**	**9**
1	1	1	1
4	4	4	4
5	5	5	5
1	1	1	-
1	1	1	1
1	1	1	-
1	1	1	1
14	**14**	**14**	**12**
1	1	1	1
1	1	1	1
-	-	1	1
2	**2**	**3**	**3**
2	2	2	2
1	1	1	1
1	1	-	-
1	1	1	1
2	2	2	2
2	2	2	2
1	1	1	1
3	3	3	3
1	1	1	1
1	2	1	1
15	**16**	**14**	**14**
1	1	1	1
1	1	1	1
2	2	2	2
1	1	1	1
1	1	1	-

Positions By Department
Utility Fund

Telecomm	Comp Network-Internet Specialist Video Coordinator/Telecom Asst Call Center Agent
Total Telecomm	
Water & Gas Administration	Director Of Water, Sewer & Gas Asst Director Of Water, Sewer & Gas
Total Water & Gas Administration	
Water Distribution System	Water Serviceman Water Foreman
Total Water Distribution System	
Water Treatment Plant	Water Plant Apprentice WTP Operator I WTP Operator III
Total Water Treatment Plant	
Sewage Treatment Plant	Lab Analyst Pump/Lift Station Service WWTP Apprentice WWTP Operator III
Total Sewage Treatment Plant	
Sewage Collection	Utility Inspector Wastewater Serviceman Wastewater Service Foreman
Total Sewage Collection	
Natural Gas	Natural Gas Division Foreman Natural Gas Serviceman Gas Safety/Trainer
Total Natural Gas	
Stormwater	Stormwater Tech
Total Stormwater	

FY 2011	FY 2012	FY 2013	FY 2014
2	2	2	2
1	1	-	-
-	-	-	1
9	**9**	**8**	**8**
1	1	1	1
-	-	1	1
1	**1**	**2**	**2**
7	7	7	5
1	1	1	1
8	**8**	**8**	**6**
1	1	1	2
1	1	1	1
2	2	1	1
4	**4**	**3**	**4**
2	2	2	2
1	1	1	1
2	3	5	4
2	1	1	1
7	**7**	**9**	**8**
1	1	1	1
6	6	4	6
1	1	1	1
8	**8**	**6**	**8**
1	1	1	1
7	7	7	6
-	-	-	1
8	**8**	**8**	**8**
-	-	-	1
-	**-**	**-**	**1**

Combined Utilities Fund
Debt Service

	Balances 1/1/2014	Increases	Decreases	12/31/2014	Due In FY 2015
Business Type Activities:					
Bonds Payable					
Series 2011	$ 990,900	$ -	$ 990,900	$ -	$ -
Series 2006	15,040,000	-	-	15,040,000	1,060,000
Series 2003	2,940,000	-	700,000	2,240,000	575,000
Series 2001	-	-	-	-	-
Notes Payable					
GEFA #2009-L05WS	2,364,430	-	-	2,364,430	-
Total Business Type Activities	**$ 21,335,330**	**$ -**	**$ 1,690,900**	**$ 19,644,430**	**$ 1,635,000**

SOLID WASTE FUND

SOLID WASTE FUND
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
CHARGES FOR SERVICES	$ 5,136,546	$ 4,848,062
INVESTMENT INCOME	-	-
MISCELLANEOUS	-	-
TOTAL REVENUE	**5,136,546**	**4,848,062**
EXPENDITURES		
SOLID WASTE	4,749,736	4,496,144
DEPRECIATION AND AMORTIZATION	69,789	58,390
OTHER FINANCING USES	360,748	245,403
TOTAL EXPENDITURES	**5,180,273**	**4,799,937**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ (43,727)**	**$ 48,125**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 4,481,352	$ 5,075,000	$ 4,825,000	$ (250,000)	-4.93%
-	-	-	-	-
-	-	-	-	-
4,481,352	**5,075,000**	**4,825,000**	**(250,000)**	**-4.93%**
4,235,648	4,567,500	4,342,500	(225,000)	-4.93%
88,454	-	-	-	-
227,085	507,500	482,500	(25,000)	-4.93%
4,551,187	**5,075,000**	**4,825,000**	**(250,000)**	**-4.93%**
$ (69,835)	**$ -**	**$ -**	**$ -**	

Revenues and Rates

The cost of providing residential and commercial solid waste service is financed and accounted for in the Solid Waste Fund. This fund is divided into the following functions: Administration, Recyclables Collection, Solid Waste Collection, and Solid Waste Disposal.

The primary source of revenue is collections from fees charged monthly for the collection of solid waste in addition to the fees collected from the operation of the Transfer Station. The city has contracts with vendors to "transfer" their solid waste which is then transported by a contractor to a landfill.

Commercial rates are based on the size of the container and the frequency of the pickup. Residential rates in 2013 were $19.84 monthly for residents in the City and $20.99 for residents located out of the City. Rates automatically increase by 3% annually on January 1st making the 2014 rates $20.44 for residential in city and $21.62 for residential out of city.

Solid Waste

Overview

The Solid Waste Department provides curbside household garbage and bulk trash pickup, commercial dumpster pickup, recycling and yard trimming pickup. The City also owns and operates a transfer station where the City contracts with other solid waste providers for the transport of solid waste to the dump site.

Goals/Accomplishments

- To meet Federal and State guidelines and comply with environmental regulations.
- To preserve natural resources.
- To protect public health and the environment.
- To deliver consistent and quality customer service.
- To reduce waste and keep costs at a minimum.
- Encourage all citizens to be "waste conscious" and make a sincere effort to reduce the amount of waste generated, practice reduction and recycling whenever possible.

SOLID WASTE FUND
REVENUE DETAIL

REVENUES	2010 ACTUAL	2011 ACTUAL
CHARGES FOR SERVICES		
SALE OF RECYCLED MATERIALS	$ 25,768	$ 24,170
SANITATION FEES	1,561,587	1,620,891
TRANSFER STATION FEES	3,549,191	3,203,001
TOTAL CHARGES FOR SERVICES	**5,136,546**	**4,848,062**
INVESTMENT INCOME		
INTEREST REVENUES	-	-
TOTAL INVESTMENT INCOME	**-**	**-**
MISCELLANEOUS		
CUSTOMER CONVENIENCE FEES	-	-
TOTAL MISCELLANEOUS	**-**	**-**
TOTAL REVENUES	**$ 5,136,546**	**$ 4,848,062**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 31,752	$ 25,000	$ 25,000	$ -	-
1,682,455	1,750,000	1,800,000	50,000	2.86%
2,767,145	3,300,000	3,000,000	(300,000)	-9.09%
4,481,352	**5,075,000**	**4,825,000**	**(250,000)**	**-4.93%**
-	-	-	-	-
-	**-**	**-**	**-**	**-**
-	-	-	-	-
-	**-**	**-**	**-**	**-**
$ 4,481,352	**$ 5,075,000**	**$ 4,825,000**	**$ (250,000)**	**-4.93%**

SOLID WASTE FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
ADMINISTRATION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	$ 147,697	$ 157,926
PART - TIME/TEMPORARY SALARIES	-	-
SEASONAL SALARIES	25,971	20,891
OVERTIME SALARIES	2,748	4,409
GROUP INSURANCE	52,795	30,234
SOCIAL SECURITY	10,640	10,764
MEDICARE	2,489	2,519
GMEBS-RETIREMENT CONTRIBUTION	19,487	19,744
WORKERS COMP INSURANCE	-	-
MEDICAL EXAMS	-	40
TRAVEL EXPENSE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	261,827	246,527
PURCHASED/CONTRACTED SERVICES		
ADVERTISING	230	602
BFI - RECYCLING	-	-
COMMUNICATIONS	4,882	5,174
CONSULTING - TECHNICAL	-	-
DUES & SUBSCRIPTIONS	446	233
EQUIPMENT REP & MAINT-OUTSIDE	-	-
GENERAL LIABILITY INSURANCE	1,467	2,042
LANDFILL FEES	-	-
LANDSCAPE	-	-
MAINTENANCE CONTRACTS	4,751	8,125
PRINTING	5,295	5,074
SITE IMPROVEMENTS	-	-
TRAINING & EDUCATION	3,051	5,744
UNIFORM RENTAL	531	-
VEHICLE REP & MAINT-OUTSID	-	175
TOTAL PURCHASED/CONTRACTED SERVICES	20,653	27,169
SUPPLIES		
AUTO PARTS	859	1,005
BUILDING REP & MAINT - INSIDE	43,690	101,099
CHEMICALS/PESTICIDES	687	623
DAMAGE CLAIMS	-	563
EXPENDIBLE FLUIDS	714	177
GAS/OIL/FUEL-OUTSIDE	770	1,673
HAND TOOLS	8,606	9,195
JANITORIAL SUPPLIES	28,718	31,075
MISCELLANEOUS	162	410
OFFICE OPERATIONS	6,815	2,736
SAFETY/MEDICAL SUPPLIES	747	436
TIRES	380	1,008
UNIFORM EXPENSE	6	942
TOTAL SUPPLIES	92,154	150,942
CAPITAL OUTLAYS		

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 153,744	$ 143,437	$ 157,899	$ 14,462	10.08%
-	-	-	-	-
15,620	18,750	13,000	(5,750)	-30.67%
3,071	2,000	2,000	-	-
54,327	34,400	50,400	16,000	46.51%
11,253	10,180	10,720	540	5.30%
2,632	2,381	2,507	126	5.29%
21,193	23,940	27,272	3,332	13.92%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
261,840	235,088	263,798	28,710	12.21%
791	500	500	-	-
-	-	-	-	-
3,278	3,000	2,500	(500)	-16.67%
-	-	-	-	-
685	500	500	-	-
-	-	-	-	-
23,217	30,000	30,000	-	-
-	-	-	-	-
-	-	-	-	-
8,435	10,000	8,000	(2,000)	-20.00%
3,312	5,000	5,000	-	-
-	-	-	-	-
6,266	3,500	3,500	-	-
1,160	500	300	(200)	-40.00%
-	100	100	-	-
47,144	53,100	50,400	(2,700)	-5.08%
1,794	1,000	1,000	-	-
33,002	25,000	25,000	-	-
730	500	500	-	-
51	200	200	-	-
33	200	100	(100)	-50.00%
3,817	4,000	2,500	(1,500)	-37.50%
7,013	5,000	2,500	(2,500)	-50.00%
34,054	25,000	11,200	(13,800)	-55.20%
9,234	500	500	-	-
8,551	4,000	9,375	5,375	134.38%
441	500	200	(300)	-60.00%
860	1,000	500	(500)	-50.00%
1,285	2,000	2,000	-	-
100,865	68,900	55,575	(13,325)	-19.34%

SOLID WASTE FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
BUILDINGS	-	-
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEBT SERVICE		
CAPITAL LEASE INTEREST	-	-
LAND DEBT SERVICE-PW SHOP	-	-
TOTAL DEBT SERVICE	-	-
DEPRECIATION AND AMORTIZATION		
DEPRECIATION EXPENSE	69,789	58,390
TOTAL DEPRECIATION AND AMORTIZATION	69,789	58,390
TOTAL ADMINISTRATION	**444,423**	**483,028**
PUBLIC EDUCATION		
PURCHASED/CONTRACTED SERVICES		
BFI - RECYCLING	-	-
PRINTING	135	-
TRAINING & EDUCATION	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	135	-
SUPPLIES		
RECYCLING	-	-
TOTAL SUPPLIES	-	-
TOTAL PUBLIC EDUCATION	**135**	**-**
RECYCLABLES COLLECTION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	24,922	32,436
PART - TIME/TEMPORARY SALARIES	-	-
SEASONAL SALARIES	-	-
OVERTIME SALARIES	644	181
GROUP INSURANCE	24,815	11,579
SOCIAL SECURITY	1,534	1,897
MEDICARE	359	444
GMEBS-RETIREMENT CONTRIBUTION	4,872	4,936
WORKERS COMP INSURANCE	-	154
MEDICAL EXAMS	65	-
TRAVEL EXPENSE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	57,211	51,627
PURCHASED/CONTRACTED SERVICES		
BFI - RECYCLING	-	-
COMMUNICATIONS	212	-
CONSULTING - TECHNICAL	-	-
CONTRACT LABOR	-	-
EQUIPMENT REP & MAINT-OUTSIDE	-	1,640
GENERAL LIABILITY INSURANCE	758	877
SITE IMPROVEMENTS	-	-
TRAINING & EDUCATION	-	-

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	21,000	21,000	-	-
-	21,000	21,000	-	-
			-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
			-	-
88,454	-	-	-	-
88,454	-	-	-	-
498,303	**378,088**	**390,773**	**12,685**	**3.36%**
-	-	-	-	-
-	500	-	(500)	-100.00%
288	500	-	(500)	-100.00%
288	1,000	-	(1,000)	-100.00%
			-	-
-	-	-	-	-
-	-	-	-	-
288	**1,000**	**-**	**(1,000)**	**-100.00%**
28,774	33,444	33,444	-	-
-	-	-	-	-
-	-	-	-	-
14	1,000	1,000	-	-
11,828	8,600	12,600	4,000	46.51%
1,760	2,136	2,136	-	-
412	499	499	-	-
5,298	5,985	6,818	833	13.92%
7,631	-	-	-	-
-	-	-	-	-
-	-	-	-	-
55,717	51,664	56,497	4,833	9.35%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
9,950	30,000	30,000	-	-
3,950	1,000	1,000	-	-
866	1,500	1,500	-	-
-	-	-	-	-
-	-	1,000	1,000	-

SOLID WASTE FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
UNIFORM RENTAL	506	761
VEHICLE REP & MAINT-OUTSID	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	1,476	3,278
SUPPLIES		
CHEMICALS/PESTICIDES	-	-
DAMAGE CLAIMS	-	30
DUMPSTERS/CARTS	-	-
EQUIPMENT < 5,000	2,500	-
EQUIPMENT PARTS	6,647	8,706
EXPENDIBLE FLUIDS	753	492
GAS/OIL/FUEL-OUTSIDE	5,501	7,874
HAND TOOLS	-	-
JANITORIAL SUPPLIES	-	-
MISCELLANEOUS	20	20
RECYCLING	4,030	4,636
SAFETY/MEDICAL SUPPLIES	266	416
TIRES	989	698
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	20,706	22,872
CAPITAL OUTLAYS		
EQUIPMENT	-	-
INFRASTRUCTURE	-	-
MACHINERY	-	-
SITE IMPROVEMENTS	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEBT SERVICE		
CAPITAL LEASE INTEREST	-	-
TOTAL DEBT SERVICE	-	-
TOTAL RECYCLABLES COLLECTION	**79,393**	**77,777**
SOLID WASTE COLLECTION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	422,408	393,140
PART - TIME/TEMPORARY SALARIES	-	-
SEASONAL SALARIES	-	4,458
OVERTIME SALARIES	12,411	16,847
GROUP INSURANCE	170,002	94,723
SOCIAL SECURITY	24,761	24,543
MEDICARE	5,791	5,740
GMEBS-RETIREMENT CONTRIBUTION	58,460	59,232
WORKERS COMP INSURANCE	7,807	19,793
MEDICAL EXAMS	64	219
TRAVEL EXPENSE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	701,704	618,695
PURCHASED/CONTRACTED SERVICES		
COMMUNICATIONS	-	-
CONSULTING - TECHNICAL	-	-
EQUIPMENT REP & MAINT-OUTSIDE	3,299	4,425

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
374	1,500	500	(1,000)	-66.67%
-	-	-	-	-
15,140	34,000	34,000	-	-
-	-	-	-	-
37	-	-	-	-
-	-	34,645	34,645	-
-	-	5,000	5,000	-
13,270	10,000	10,000	-	-
1,044	500	500	-	-
10,903	15,000	12,000	(3,000)	-20.00%
-	-	-	-	-
-	-	-	-	-
20	-	-	-	-
5,706	5,000	5,000	-	-
368	500	500	-	-
5,218	5,000	5,000	-	-
-	-	-	-	-
36,566	36,000	72,645	36,645	101.79%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
			-	-
-	-	-	-	-
-	-	-	-	-
107,423	**121,664**	**163,142**	**41,478**	**34.09%**
411,240	398,770	405,299	6,529	1.64%
-	-	-	-	-
-	-	-	-	-
16,571	10,000	10,000	-	-
161,226	103,200	151,200	48,000	46.51%
26,966	25,344	25,749	405	1.60%
6,306	5,927	6,022	95	1.60%
63,580	71,820	81,816	9,996	13.92%
44,449	-	-	-	-
59	-	-	-	-
-	-	-	-	-
730,397	615,061	680,086	65,025	10.57%
-	-	-	-	-
-	-	-	-	-
2,028	1,000	2,000	1,000	100.00%

SOLID WASTE FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
GENERAL LIABILITY INSURANCE	10,142	9,298
SITE IMPROVEMENTS	-	-
TRAINING & EDUCATION	-	-
UNIFORM RENTAL	7,480	7,497
VEHICLE REP & MAINT-OUTSID	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	20,921	21,220
SUPPLIES		
AUTO PARTS	133	1,538
CHEMICALS/PESTICIDES	-	-
DAMAGE CLAIMS	11,103	6,166
DUMPSTERS/CARTS	53,075	47,595
EQUIPMENT < 5,000	4,500	-
EQUIPMENT PARTS	38,542	45,091
EXPENDIBLE FLUIDS	2,960	5,410
GAS/OIL/FUEL-OUTSIDE	35,488	46,364
HAND TOOLS	-	-
JANITORIAL SUPPLIES	-	-
MISCELLANEOUS	260	301
SAFETY/MEDICAL SUPPLIES	4,280	4,053
TIRES	12,194	16,547
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	162,535	173,065
CAPITAL OUTLAYS		
INFRASTRUCTURE	-	-
MACHINERY	-	-
SITE IMPROVEMENTS	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
DEBT SERVICE		
CAPITAL LEASE INTEREST	-	-
TOTAL DEBT SERVICE	-	-
TOTAL SOLID WASTE COLLECTION	**885,160**	**812,980**
SOLID WASTE DISPOSAL		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	61,648	57,876
PART - TIME/TEMPORARY SALARIES	-	-
SEASONAL SALARIES	-	-
OVERTIME SALARIES	5,831	7,214
GROUP INSURANCE	26,398	15,117
SOCIAL SECURITY	4,211	3,916
MEDICARE	985	916
GMEBS-RETIREMENT CONTRIBUTION	9,743	9,872
WORKERS COMP INSURANCE	168	21,837
MEDICAL EXAMS	-	20
TRAVEL EXPENSE	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	108,984	116,768
PURCHASED/CONTRACTED SERVICES		

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
9,107	12,000	12,000	-	-
-	-	-	-	-
-	-	-	-	-
5,881	8,000	5,000	(3,000)	-37.50%
-	5,000	2,000	(3,000)	-60.00%
17,016	26,000	21,000	(5,000)	-19.23%
377	500	500	-	-
-	-	-	-	-
2,900	500	500	-	-
46,223	50,000	50,000	-	-
-	-	-	-	-
43,856	30,000	25,000	(5,000)	-16.67%
6,455	5,000	4,000	(1,000)	-20.00%
61,107	60,000	50,000	(10,000)	-16.67%
-	-	-	-	-
-	-	-	-	-
240	-	-	-	-
3,969	2,000	2,000	-	-
11,173	15,000	15,000	-	-
-	-	-	-	-
176,300	163,000	147,000	(16,000)	-9.82%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	56,920	56,920	-
-	-	56,920	56,920	-
-	-	-	-	-
-	-	-	-	-
923,713	**804,061**	**905,006**	**100,945**	**12.55%**
68,428	64,181	64,489	308	0.48%
-	-	-	-	-
-	-	-	-	-
11,264	4,000	14,000	10,000	250.00%
27,163	17,200	25,200	8,000	46.51%
5,127	4,227	4,866	639	15.12%
1,199	989	1,138	149	15.07%
10,597	11,970	13,636	1,666	13.92%
52,952	-	-	-	-
-	-	-	-	-
-	-	-	-	-
176,730	102,567	123,329	20,762	20.24%

SOLID WASTE FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
BFI - RECYCLING	-	-
COMMUNICATIONS	-	-
CONSULTING - TECHNICAL	-	-
EQUIPMENT REP & MAINT-OUTSIDE	3,765	628
GENERAL LIABILITY INSURANCE	1,100	2,307
LANDFILL FEES	3,095,484	2,825,945
PRINTING	-	-
SITE IMPROVEMENTS	-	-
TRAINING & EDUCATION	-	-
UNIFORM RENTAL	1,534	1,386
TOTAL PURCHASED/CONTRACTED SERVICES	3,101,883	2,830,266
SUPPLIES		
AUTO PARTS	-	-
BUILDING REP & MAINT - INSIDE	-	-
CHEMICALS/PESTICIDES	-	-
DAMAGE CLAIMS	-	-
ENVIRONMENTAL EXPENSE	1,699	-
EQUIPMENT PARTS	25,187	26,898
EXPENDIBLE FLUIDS	1,570	1,856
GAS/OIL/FUEL-OUTSIDE	24,433	29,542
HAND TOOLS	-	-
JANITORIAL SUPPLIES	-	-
MISCELLANEOUS	40	40
RECYCLING	-	-
SAFETY/MEDICAL SUPPLIES	491	412
TIRES	31,398	33,997
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	84,818	92,745
CAPITAL OUTLAYS		
INFRASTRUCTURE	-	-
MACHINERY	-	-
SITE IMPROVEMENTS	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
OTHER COSTS		
BAD DEBTS	-	-
TOTAL OTHER COSTS	-	-
DEBT SERVICE		
CAPITAL LEASE INTEREST	-	-
TOTAL DEBT SERVICE	-	-
TOTAL SOLID WASTE DISPOSAL	**3,295,685**	**3,039,779**
YARD TRIMMINGS COLLECTION		
PERSONAL SERVICES AND EMPLOYEE BENEFITS		
REGULAR SALARIES	41,605	74,599
PART - TIME/TEMPORARY SALARIES	-	-
SEASONAL SALARIES	-	-
OVERTIME SALARIES	44	848

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,282	500	500	-	-
1,549	2,000	2,000	-	-
2,407,499	2,913,345	2,506,215	(407,130)	-13.97%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,165	1,500	950	(550)	-36.67%
2,411,495	2,917,345	2,509,665	(407,680)	-13.97%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,000	-	-	-	-
-	2,000	2,000	-	-
16,410	20,000	20,000	-	-
887	1,000	1,000	-	-
32,206	32,000	30,000	(2,000)	-6.25%
-	-	-	-	-
-	-	-	-	-
40	-	-	-	-
-	-	-	-	-
1,046	500	500	-	-
2,085	35,000	35,000	-	-
-	-	-	-	-
53,674	90,500	88,500	(2,000)	-2.21%
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
			-	-
-	-	-	-	-
-	-	-	-	-
			-	-
-	-	-	-	-
-	-	-	-	-
2,641,899	**3,110,412**	**2,721,494**	**(388,918)**	**-12.50%**
63,432	71,833	72,431	598	0.83%
-	-	-	-	-
-	-	-	-	-
59	1,000	1,000	-	-

SOLID WASTE FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
GROUP INSURANCE	26,398	15,117
SOCIAL SECURITY	2,323	4,254
MEDICARE	543	995
GMEBS-RETIREMENT CONTRIBUTION	9,743	9,872
WORKERS COMP INSURANCE	118	-
MEDICAL EXAMS	-	-
TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS	80,774	105,685
PURCHASED/CONTRACTED SERVICES		
CONTRACT LABOR	-	-
EQUIPMENT REP & MAINT-OUTSIDE	-	2,173
GENERAL LIABILITY INSURANCE	1,100	2,295
SITE IMPROVEMENTS	-	-
UNIFORM RENTAL	1,339	994
TOTAL PURCHASED/CONTRACTED SERVICES	2,439	5,462
SUPPLIES		
DAMAGE CLAIMS	31	-
EQUIPMENT PARTS	14,875	7,743
EXPENDIBLE FLUIDS	326	1,182
GAS/OIL/FUEL-OUTSIDE	15,685	20,508
HAND TOOLS	-	-
MISCELLANEOUS	20	40
SAFETY/MEDICAL SUPPLIES	321	350
TIRES	258	-
UNIFORM EXPENSE	-	-
TOTAL SUPPLIES	31,516	29,823
CAPITAL OUTLAYS		
MACHINERY	-	-
SITE IMPROVEMENTS	-	-
VEHICLES	-	-
TOTAL CAPITAL OUTLAYS	-	-
TOTAL YARD TRIMMINGS COLLECTION	**114,729**	**140,970**
OTHER FINANCING USES		
OTHER FINANCING USES		
TRAN OUT - CIP	-	-
TRAN OUT - INSURANCE	3,000	3,000
TRANSFERS OUT - OTHER FUNDS	357,748	242,403
TOTAL OTHER FINANCING USES	360,748	245,403
TOTAL OTHER FINANCING USES	**360,748**	**245,403**
TOTAL EXPENDITURES	**$ 5,180,273**	**$ 4,799,937**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
27,163	17,200	25,200	8,000	46.51%
4,198	4,516	4,553	37	0.82%
982	1,056	1,065	9	0.85%
10,597	11,970	13,636	1,666	13.92%
39	-	-	-	-
-	-	-	-	-
106,470	107,575	117,885	10,310	9.58%
-	-	-	-	-
3,619	3,000	3,000	-	-
1,841	2,500	2,500	-	-
-	-	-	-	-
921	1,000	500	(500)	-50.00%
6,381	6,500	6,000	(500)	-7.69%
2,891	-	-	-	-
7,517	8,000	8,000	-	-
755	1,200	1,200	-	-
24,008	26,000	26,000	-	-
-	-	-	-	-
20	-	-	-	-
444	500	500	-	-
3,990	2,500	2,500	-	-
-	-	-	-	-
39,625	38,200	38,200	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
152,476	**152,275**	**162,085**	**9,810**	**6.44%**
-	253,750	241,250	(12,500)	-4.93%
2,750	-	-	-	-
224,335	253,750	241,250	(12,500)	-4.93%
227,085	507,500	482,500	(25,000)	-4.93%
227,085	**507,500**	**482,500**	**(25,000)**	**-4.93%**
$ 4,551,187	**$ 5,075,000**	**$ 4,825,000**	**$ (250,000)**	**-4.93%**

Positions By Department
Solid Waste Fund

Department/Function	Position
Administration	Asst Director
	Scale House Operator
	Receptionist
	Customer Service Specialist
Total Administration	
Recyclables Collection	Equipment Opr I / Recycling Driver
Total Recyclables Collection	
Solid Waste Collection	Commercial Driver
	Equipment Operator I
	Knuckleboom Driver
	Mechanic
	Residential Driver
	Solid Waste Foreman
	Sr Mechanic
	SW Utility Worker
Total Solid Waste Collection	
Solid Waste Disposal	Equipment Operator I
	Equipment Operator II
	Transfer Station Operator
Total Solid Waste Disposal	
Yard Trimmings	Knuckleboom Driver
	Mechanic
Total Yard Trimmings	
Total Solid Waste Fund	

FY 2011	FY 2012	FY 2013	FY 2014
1	1	1	1
1	1	1	1
1	1	1	1
1	1	1	1
4	**4**	**4**	**4**
1	1	1	1
1	**1**	**1**	**1**
1	1	1	1
1	1	1	1
1	1	1	1
1	1	1	1
2	2	2	2
1	1	1	1
1	1	1	1
4	4	4	4
12	**12**	**12**	**12**
1	1	1	-
-	-	-	1
1	1	1	1
2	**2**	**2**	**2**
1	1	1	1
1	1	1	1
2	**2**	**2**	**2**
21	**21**	**21**	**21**


Since 1821
THE CITY OF
Monroe

GEORGIA UTILITY TRAINING ACADEMY

(GUTA)

GEORGIA UTILITY TRAINING ACADEMY FUND
REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

	2010 ACTUAL	2011 ACTUAL
REVENUE		
INVESTMENT INCOME	$ -	$ -
CONTRIBUTIONS AND DONATIONS	9,000	2,425
MISCELLANEOUS	6,460	19,110
OTHER FINANCING SOURCES	401,773	-
TOTAL REVENUE	**417,233**	**21,535**
EXPENDITURES		
SPECIAL FACILITY	53,699	41,177
OTHER FINANCING USES	-	-
TOTAL EXPENDITURES	**53,699**	**41,177**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES	**$ 363,534**	**$ (19,642)**

Revenues

The only source of revenue is from user fees for the training sessions held at GUTA.

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ -	$ -	$ -	$ -	-
-	-	-	-	-
61,133	92,500	83,500	(9,000)	-9.73%
-	-	-	-	-
61,133	**92,500**	**83,500**	**(9,000)**	**-9.73%**
48,987	92,500	83,500	(9,000)	-9.73%
-	-	-	-	-
48,987	**92,500**	**83,500**	**(9,000)**	**-9.73%**
$ 12,146	**$ -**	**$ -**	**$ -**	


Since 1821
THE CITY OF
Monroe

Georgia Utility Training Academy (GUTA)

Overview

The Georgia Utility Training Academy (GUTA) is a state of the art training facility set on 4 ½ acres, specializing in natural gas, water, wastewater, confined space, trenching & shoring, flagging and a fire school.

At GUTA, the focus is on providing cost-effective training for municipalities and utility contractors across the entire southeast. The training does not end in the classrooms and workshop of the 4,000 square foot building, it continues with a mock neighborhood for natural gas leak investigation, many different emergency response scenarios for live training, as well as several different hands on scenarios for water, wastewater and confined space entry.

The trainers of GUTA are certified professionals who have met and exceeded industry requirements. Each trainer possesses a comprehensive knowledge in his/her respective field.

GEORGIA UTILITY TRAINING ACADEMY FUND
EXPENDITURES

EXPENDITURES	2010 ACTUAL	2011 ACTUAL
PURCHASED/CONTRACTED SERVICES		
ADVERTISING	$ 1,040	$ 2,215
COMMUNICATIONS	-	-
CONTRACT LABOR	650	-
COST OF TRAINING	3,849	14,542
EQUIPMENT REP & MAINT-OUTSIDE	2,179	-
EVENTS	75	239
GENERAL LIABILITY INSURANCE	147	-
LANDSCAPE	-	-
MAINTENANCE CONTRACTS	-	-
PRINTING	-	-
PROFESSIONAL FEES	416	921
PUBLIC RELATIONS	4,077	1,808
R & M BUILDINGS - OUTSIDE	4,924	1,297
VEHICLE REP & MAINT-OUTSID	-	-
TOTAL PURCHASED/CONTRACTED SERVICES	17,357	21,022
SUPPLIES		
BUILDING REP & MAINT - INSIDE	7,464	4,661
DEPRECIATION EXPENSE	-	8,076
EQUIPMENT < 5,000	1,000	-
JANITORIAL SUPPLIES	1,554	527
MISCELLANEOUS	386	-
OFFICE OPERATIONS	25,938	3,575
UTILITY COSTS	-	3,316
TOTAL SUPPLIES	36,342	20,155
OTHER FINANCING USES		
TRANSFERS OUT - OTHER FUNDS	-	-
TOTAL EXPENDITURES	**$ 53,699**	**$ 41,177**

2012 ACTUAL	2013 BUDGET	2014 APPROVED BUDGET	DOLLAR VARIANCE	PERCENT CHANGE
$ 4,005	$ 8,000	$ 2,500	$ (5,500)	-68.75%
-	2,000	500	(1,500)	-75.00%
-	5,000	2,500	(2,500)	-50.00%
25,885	30,000	30,000	-	-
413	1,000	1,000	-	-
368	10,000	10,000	-	-
-	-	-	-	-
1,685	3,500	3,000	(500)	-14.29%
180	-	-	-	-
-	5,000	2,500	(2,500)	-50.00%
894	2,500	2,500	-	-
668	5,000	7,500	2,500	50.00%
-	1,500	2,500	1,000	66.67%
-	-	1,000	1,000	-
34,098	73,500	65,500	(8,000)	-10.88%
566	5,000	1,500	(3,500)	-70.00%
8,035	-	-	-	-
-	2,500	5,000	2,500	100.00%
916	2,500	2,500	-	-
777	1,000	1,000	-	-
1,921	5,000	5,000	-	-
2,674	3,000	3,000	-	-
14,889	19,000	18,000	(1,000)	-5.26%
-	-	-	-	-
$ 48,987	**$ 92,500**	**$ 83,500**	**$ (9,000)**	**-9.73%**


Since 1821
THE CITY OF
Monroe

APPENDIX


Since 1821
THE CITY OF
Monroe

STATISTICAL INFORMATION


Since 1821
THE CITY OF
Monroe

Statistical Information

DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN YEARS

Fiscal Year	Population (1)	Personal Income* (in thousands)	Per Capita Personal Income (2)*	Median Age (1)	Housing Units (1)	Unemployment Rate (3)	Wage & Salary Employment # of Jobs (2)*
2003	11,905	$ 298,625	$ 25,084	32	4,637	4.2	17,654
2004	11,968	313,238	26,173	32	4,637	4.4	19,052
2005	12,405	344,226	27,749	32	4,637	4.7	19,969
2006	12,799	375,625	29,348	32	4,637	4.6	21,568
2007	13,187	399,672	30,308	32	4,637	4.7	22,318
2008	13,381	413,460	30,899	32	4,637	6.4	21,632
2009	13,534	428,689	31,675	32	4,637	10.3	20,281
2010	13,234	429,840	32,480	33	6,006	10.2	19,952
2011	13,359	457,359	34,236	33	6,250	9.9	20,344
2012	**13,359**	**457,359**	**34,236**	**33**	**6,250**	**8.3**	**20,344**

(1) Source: U.S. Census Bureau - all numbers are estimates from the Census Bureau except for 2010.

(2) Source: Bureau of Economic Analysis

(3) Source: BLS/Georgia Stats UGA

* Data only available at the County level

Note: Beginning in 2005, unemployment rates were calculated by the U.S. Department of Labor's Bureau of Labor Statistics (BLS) using a revised methodology. This methodology incorporates more current residency factors. Historical data could not be revised using the new method. Thus, estimates for labor force data for 2005 and forward are not comparable to prior years. In some instances, there have been large changes in the unemployment rates from previous years.

OPERATING INDICATORS BY FUNCTION

Function	Indicator	2012
Police:		
	Number of dispatches	42,509
	Number of traffic citations issued	2,715
Fire:		
	Number of fire/EMS dispatches	2,030
Highways and streets:		
	Street resurfacing (lane miles)	2
Housing and development:		
	Value of new building construction (in 000's)	$ 5,000
	Number of permits issued	12
Utilities: Cable & Internet		
	Number of customers standard cable	4,945
	Number of customers digital cable	-
	Number of Internet customers	2,094
	Number of phone customers	1,003
Electric		
	Number of customers	6,059
	Average daily consumption (KWh)	385,935
Natural gas		
	Number of customers	3,732
	Average daily consumption (MCF)	756
Wastewater		
	Number of customers	6,644
	Average daily sewage treatment (MGD)	1,314
Water		
	Number of customers	8,783
	Average daily consumption (Kgallons)	1,652
Solid Waste Service:		
	Refuse collected (tons)	10,302
	Recyclables collected (tons)	168
	Number of residential customers	5,211
	Number of commercial customers	665
	Number of transfer station customers	14

Source: Various City Departments

CAPITAL ASSET STATISTICS BY FUNCTION

Function	Asset	2012
Police:		
	Stations	1
	Vehicles	40
Fire:		
	Stations	1
Highways and streets:		
	Streets (miles)	75
	Streetlights	1,134
	Traffic signals	3
Utilities:		
Cable & Internet		
	Cable (miles)	267
Electric		
	Lines (miles)	185
	Substations	3
Natural gas		
	Mains (miles)	114
Wastewater		
	Sanitary sewer (miles)	154
	Maximum daily treatment capacity (MGD)	3.4
Water		
	Mains (miles)	241
	Maximum daily treatment capacity (MGD)	10
	Treated water storage capacity (Mgallons)	1.5
	Reservoir (raw) storage capacity (Mgallons)	795
Solid Waste Service:		
	Collection trucks	11
	Recycling trucks	1
	Transfer stations	1

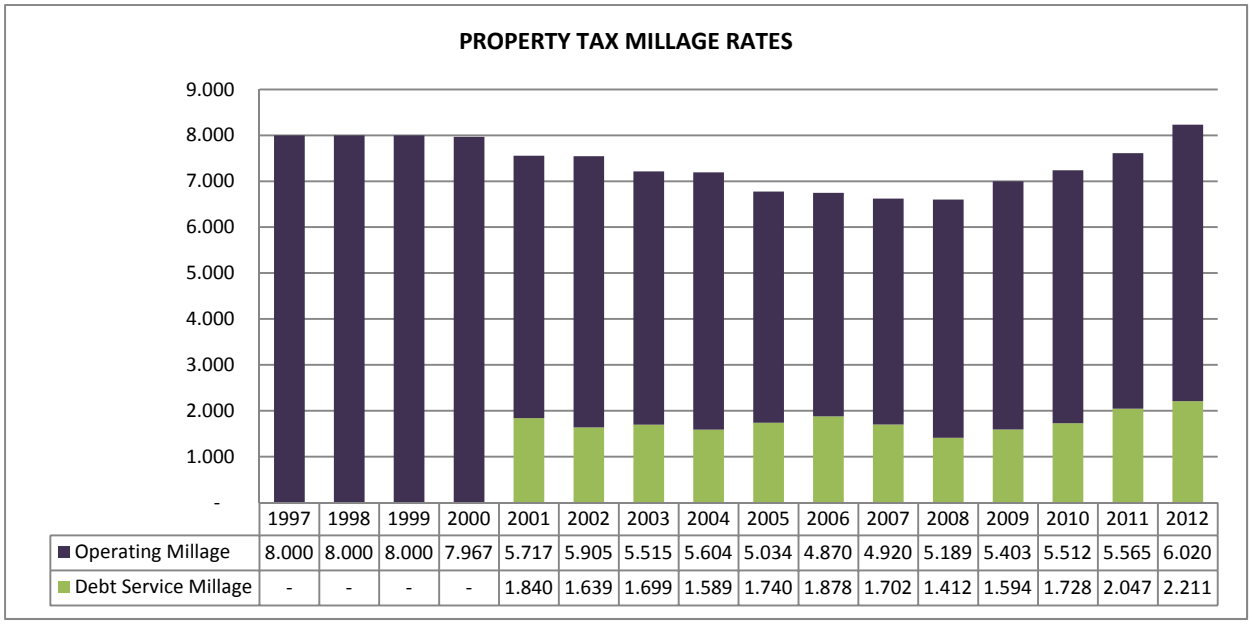
Source: Various City departments

PROPERTY TAX MILLAGE RATES

Fiscal Year	Operating Millage	Debt Service Millage	Total City Millage
1997	8.000	-	8.000
1998	8.000	-	8.000
1999	8.000	-	8.000
2000	7.967	-	7.967
2001	5.717	1.840	7.557
2002	5.905	1.639	7.544
2003	5.515	1.699	7.214
2004	5.604	1.589	7.193
2005	5.034	1.740	6.774
2006	4.870	1.878	6.748
2007	4.920	1.702	6.622
2008	5.189	1.412	6.601
2009	5.403	1.594	6.997
2010	5.512	1.728	7.240
2011	5.565	2.047	7.612
2012	**6.020**	**2.211**	**8.231**

Source: Walton County Tax Assessors Office

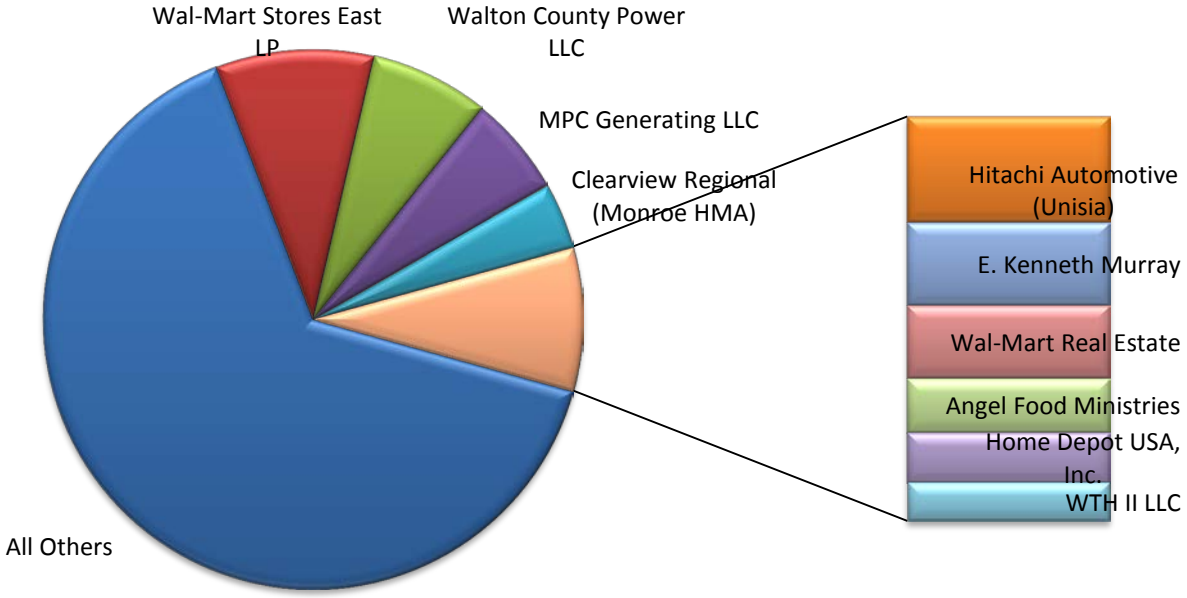
Note: Assessed values are established by the County Assessors on January 1 of each year at 40% of the actual value.



2012
TOP TEN TAXPAYERS
(amounts expressed in thousands)

Taxpayer	Taxable Assessed Value
Wal-Mart Stores East LP	$ 29,637
Walton County Power LLC	22,406
MPC Generating LLC	18,775
Clearview Regional (Monroe HMA)	12,419
Hitachi Automotive (Unisia)	7,059
E. Kenneth Murray	5,538
Wal-Mart Real Estate	4,878
Angel Food Ministries	3,605
Home Depot USA, Inc.	3,367
WTH II LLC	2,554

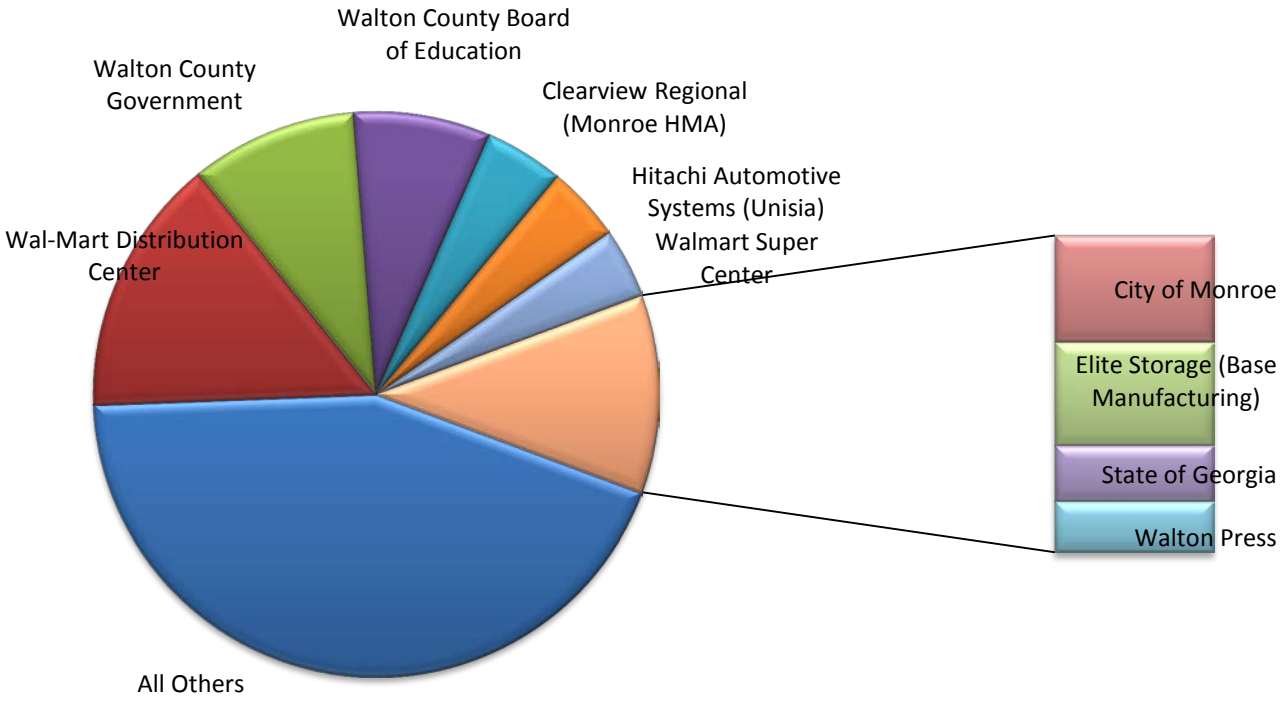
Source: City of Monroe Finance Department



2012
Top Ten Employers

Employer	Employees
Wal-Mart Distribution Center	**863**
Walton County Government	**555**
Walton County Board of Education	**456**
Clearview Regional (Monroe HMA)	**263**
Hitachi Automotive Systems (Unisia)	**252**
Walmart Super Center	**232**
City of Monroe	**223**
Elite Storage (Base Manufacturing)	**216**
State of Georgia	**114**
Walton Press	**102**

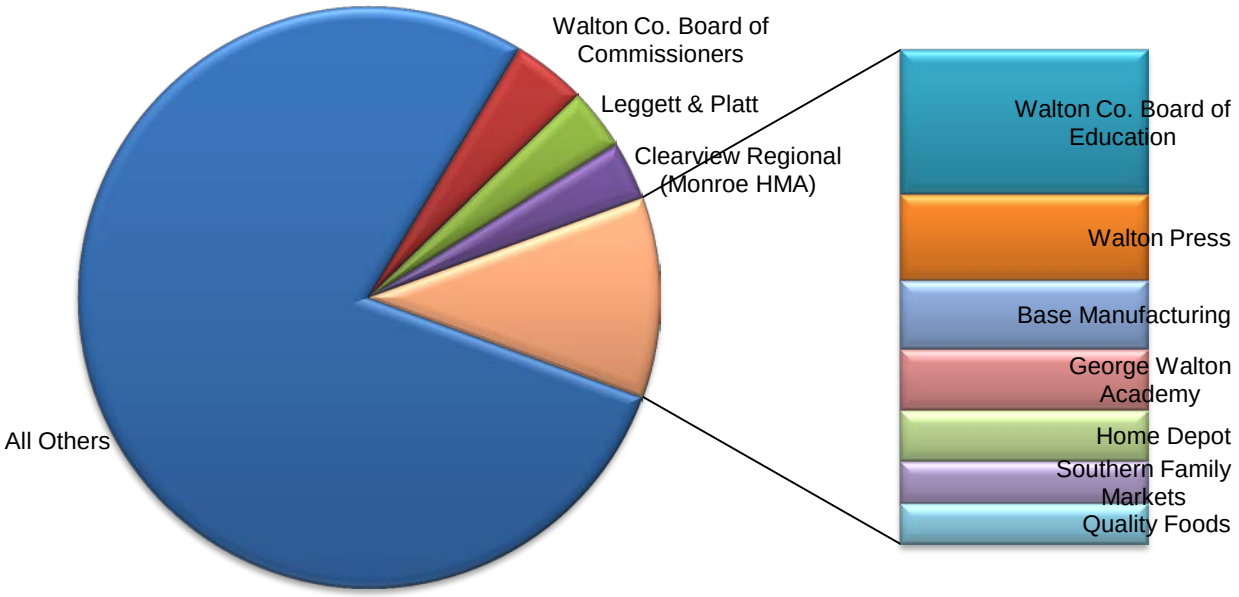
Source: City of Monroe Code Department



TOP TEN ELECTRIC CUSTOMERS

Customer	2012 Usage in MWh	2012 Annual Revenue (in thousands)	2012 Rank	2012 Percentage of Total Revenues
Walton Co. Board of Commissioners	6,349	$ 627	1	4.11 %
Leggett & Platt	8,450	525	2	3.44
Clearview Regional (Monroe HMA)	6,793	497	3	3.26
Walton Co. Board of Education	4,688	494	4	3.24
Walton Press	3,283	297	5	1.95
Base Manufacturing	2,455	234	6	1.53
George Walton Academy	2,130	210	7	1.38
Home Depot	2,020	174	8	1.14
Southern Family Markets	1,888	146	9	0.96
Quality Foods	1,838	140	10	0.92
All Others	105,869	11,919		78.09
Annual Totals	145,763	$ 15,263		100.00 %

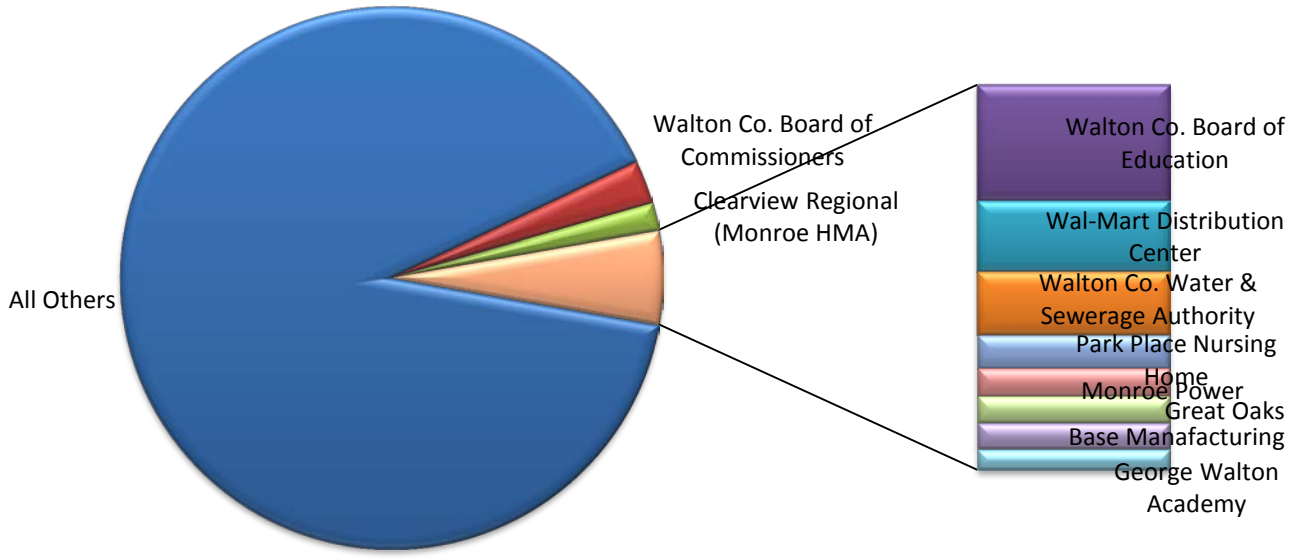
Source: City of Monroe Utility Department



TOP TEN WATER CUSTOMERS

Customer	2012 Usage in Kgallons	2012 Annual Revenue (in thousands)	2012 Rank	2012 Percentage of Total Revenues
Walton Co. Board of Commissioners	18,502	$ 97	1	2.61 %
Clearview Regional (Monroe HMA)	15,623	62	2	1.67
Walton Co. Board of Education	11,354	62	3	1.67
Wal-Mart Distribution Center	9,485	38	4	1.02
Walton Co. Water & Sewerage Authority	16,400	34	5	0.92
Park Place Nursing Home	2,919	18	6	0.48
Monroe Power	5,017	15	7	0.40
Great Oaks	2,928	14	8	0.38
Base Manafacturing	3,313	14	9	0.38
George Walton Academy	2,697	11	10	0.30
All Others	516,762	3,348		90.17
Annual Totals	605,000	$ 3,713		100.00 %

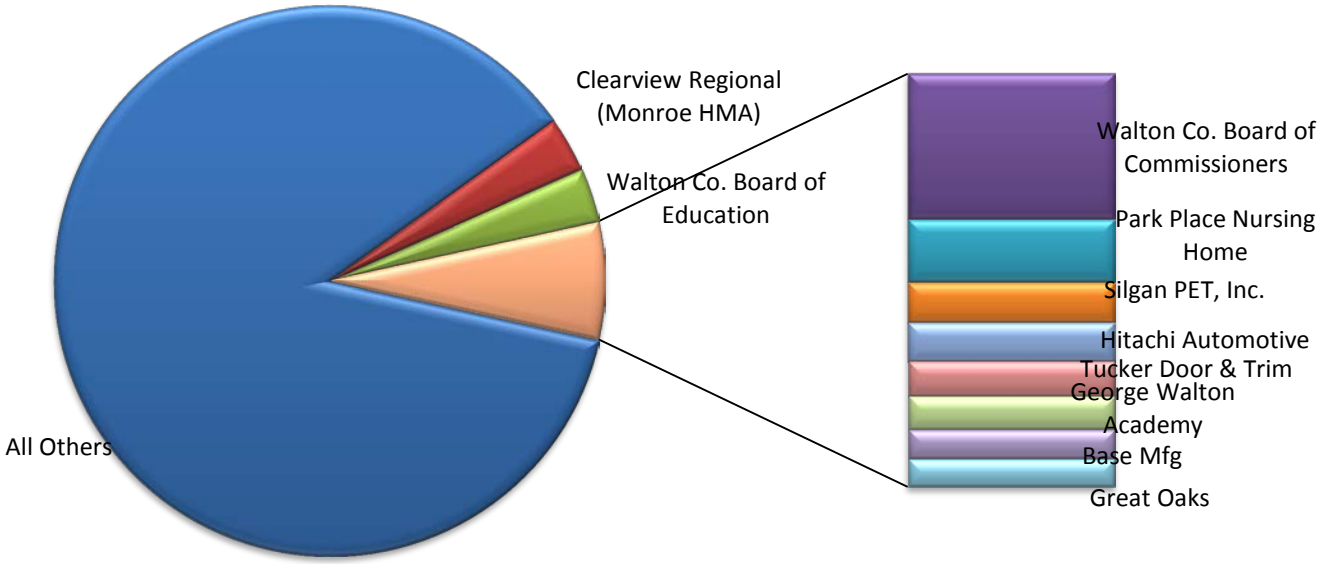
Source: City of Monroe Utility Department



TOP TEN SEWER CUSTOMERS

Customer	2012 Usage in Kgallons	2012 Annual Revenue (in thousands)	2012 Rank	2012 Percentage of Total Revenues
Clearview Regional (Monroe HMA)	13,872	$ 106	1	3.25 %
Walton Co. Board of Education	8,090	104	2	3.19
Walton Co. Board of Commissioners	8,601	79	3	2.42
Park Place Nursing Home	2,914	34	4	1.04
Silgan PET, Inc.	1,874	22	5	0.68
Hitachi Automotive	2,697	21	6	0.64
Tucker Door & Trim	1,574	19	7	0.58
George Walton Academy	1,870	18	8	0.55
Base Mfg	1,696	16	9	0.49
Great Oaks	1,918	15	10	0.46
All Others		2,825		86.70
Annual Totals		$ 3,259		100.00 %

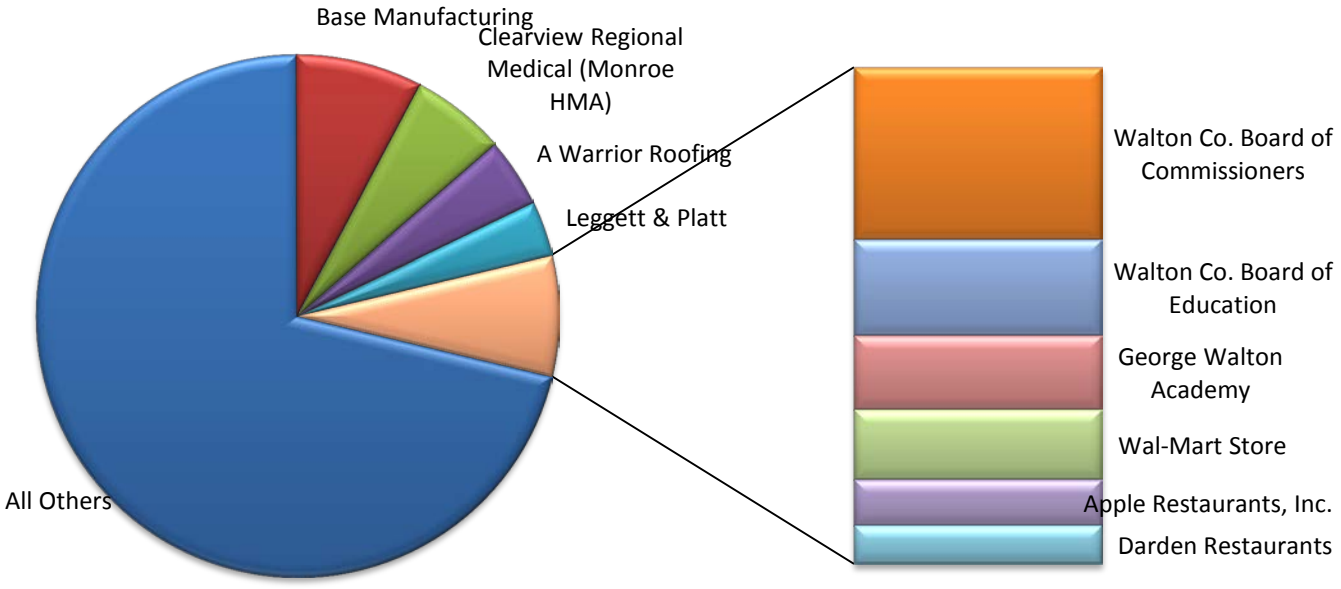
Source: City of Monroe Utility Department



TOP TEN GAS CUSTOMERS

Customer	2012 Usage in MCF	2012 Annual Revenue (in thousands)	2012 Rank	2012 Percentage of Total Revenues
Base Manufacturing	29,444	$ 260	1	7.77 %
Clearview Regional Medical (Monroe HMA)	19,864	196	2	5.87
A Warrior Roofing	16,565	143	3	4.28
Leggett & Platt	11,217	114	4	3.41
Walton Co. Board of Commissioners	7,827	86	5	2.57
Walton Co. Board of Education	4,179	48	6	1.44
George Walton Academy	3,298	37	7	1.11
Wal-Mart Store	3,334	35	8	1.05
Apple Restaurants, Inc.	2,299	23	9	0.69
Darden Restaurants	1,876	19	10	0.57
All Others	176,187	2,380		71.24
Annual Totals	276,090	$ 3,341		100.00 %

Source: City of Monroe Utility Department



FINANCIAL POLICIES


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Financial Policies

The City of Monroe uses the following policies to assist with budget and fiscal management.

Budget Policy

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e. expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

When applicable, project length budgets are adopted for the Capital Projects Fund. All annual appropriations lapse at fiscal year-end. Georgia law requires the City to adopt a balanced budget annually. A balanced budget is one in which budgeted funding sources equal budgeted expenditures and fund balance may be used to balance the budget. The City's expenses may not exceed the amounts appropriated, except in the case of an emergency or a contingency which was not reasonable foreseeable.

Revenue Policy

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote.

The City shall strive to maintain a diversified and stable revenue structure to shelter it from short-term fluctuations in any primary revenue source. When possible, the City shall have a diversified revenue mix in order to minimize the impact the effect of economic downturns.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

All cash donations to any department or agency of the City must be

deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies.

Cash Management and Investment Policy

All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City's cash management and investment policies are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

Accounting, Auditing and Financial Policy

The City will maintain its accounting records and issue its annual financial statements in accordance with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by Georgia Law. Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

Debt Policy

The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter

useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

No debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX., Section V, Paragraph 1 and Article IX., Section VI, Paragraph 1 of the Georgia Constitution.

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued.

Further, good communication with bond-rating agencies will be maintained in full disclosure on every financial report as well as bond official statements will continue.


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GLOSSARY


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Glossary

Accounting System: The total structure of records and procedures that identify, record, classify, summarize and report information on the financial position and results of operations of a governmental unit or any of its funds.

Accrual Basis Accounting: A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

Activity: A specific unit of work or service performed.

Ad Valorem Tax: A tax levied on the assessed value of real property. This tax is also known as property tax.

Adopted Budget: The Budget as formally approved by the City Council.

Amended Budget: The Adopted Budget as formally adjusted by the City Council.

Appropriation Ordinance: The official enactment by the City Council establishing the legal authority for the City officials to encumber or obligate and expend dollar resources.

Appropriation: An authorization made by the City Council which permits officials to incur obligations against and to make expenditures for a stated purpose. Appropriations are usually made for fixed dollar amounts and are typically granted for a one (1) fiscal year period.

Assessed Value: The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

Assessment: The process of making the official valuation of property for taxation.

Assets: Property owned by the City which has book or appraised monetary value.

Audit: A systematic examination of resource utilization concluding in a written report. It is a test of management's internal accounting controls.

Authority: A government or public agency created to perform a single function of a restricted group of related activities. Usually such units are

financed from service charges, fees and tools, but in some instances they also have taxing powers. An authority may be completely independent of other governments or partially dependent upon other governments for its creation, its financing or the exercises of certain powers.

Balance Sheet: A statement purporting to present the financial position of an entity or fund by disclosing the value of its assets, liabilities, and equities as of a specified date.

Bond Discount: The excess of the face value of a bond over the price for which it is acquired or sold.

Bond Premium: The excess of the price at which a bond is acquired or sold over its face value.

Bond: A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specific rate.

Bonded Debt: The portion of indebtedness represented by outstanding bonds.

Budget Amendment: A budget amendment alters the total appropriation for a department or fund and requires approval by an ordinance passed by the Board of Commissioners.

Budget Calendar: The schedule of key dates or milestones which the City follows in the preparation, processing and adoption of the budget.

Budget Document: The official written statement prepared by the Budget office and supporting staff which presents the Proposed Budget to the City Council.

Budget Resolution: The official enactment by the City Council legally authorizing the Financial Director to obligate and spend resources.

Budget Transfer: Intradepartment Transfer: A transfer from one account in a division, to another within the same division that does not increase the departments' total budget. These transfers may be made upon the approval of the Finance Director.

Budget: A plan of financial operation embodying estimates of proposed expenditures for a given period and the proposed means of financing them.

Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

CAFR: Comprehensive Annual Financial Report which is an audited and printed copy of the City's financial statement at the end of a given fiscal year.

Capital Assets/Expenditures: Capital outlay of five thousand dollars ($5,000) or more that has a useful life in excess of one year.

Capital Improvement Program (CIP): A multi-year plan developed for capital improvements, which is updated annually. All improvements are to be made in accordance to this plan.

Capital Outlays: Expenditures for the acquisition of capital assets. Includes the cost of land, buildings, permanent improvements, machinery, large tools, rolling and stationary equipment.

Capital Projects Fund: A fund used to account for financial resources used for the acquisition or construction of major capital equipment or facilities.

Cash Basis: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

CDBG: Community Development Block Grant.

Charter: The legal document in which the State of Georgia grants the City's authority.

Confiscated Assets Fund: This fund is used to account for the City's share of monies that have been forfeited through the court system that are restricted for law enforcement purposes.

Construction in Progress: The cost of construction work that has been started but not yet completed.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures.

Contractual Services: Are items of expenditure for services the City receives from an Inter-Department Transfer or from an outside company. Utilities, rent, and postage are examples of contractual services.

COPS: Federal grants awarded to support community policing programs and other law enforcement initiatives.

Debt Service Fund: A fund established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

Debt Service: Expenditures for principal and interest payments on loans, notes, and bonds.

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services.

Deficit: 1.) The excess of an entity's or fund's liabilities over its assets (See Fund Balance). 2.) The excess of expenditures or expenses over revenues during a single accounting period.

Delinquent Taxes: Taxes remaining unpaid after the due date. Unpaid taxes continue to be delinquent until paid, abated, or converted into a lien on property.

Department: A major unit of organization in the City of Monroe comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) The portion of the cost of a capital asset which is charged as an expense during a fiscal period.

Enterprise Funds: A fund established to account for operations that are financed and operated in a manner similar to private enterprise – where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. An example is the City of Monroe Combined Utility.

Expenditure: This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to governmental funds.

Expense: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or

central operations for example, depreciation. This term applies to Enterprise Funds.

Fiscal Year: A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

Function: An accounting entity which is part of a fund. It is a compilation of all costs associated with a program or a department within a fund.

Fund Accounting: A method of accounting where resources are allocated to and accounted for in separate funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Fund Balance: Fund Balance is the difference between assets and liabilities of a governmental fund. Because assets may include non-cash items, fund balances may not represent liquid assets.

Fund Equity: The excess of assets over liabilities. A portion of the equity may be reserved or designated; the remainder is Fund Balance.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FY: The abbreviation for Fiscal Year which the twelve (12) month period beginning on January 1st and ending on December 31st.

GAAP: Generally Accepted Accounting Principles as determined through common practice or as promulgated by the Governmental Accounting Standards Board, Financial Accounting Standards Board, or various other accounting standards setting bodies.

GEFA: Georgia Environmental Finance Authority (Formerly, Georgia Environmental Facilities Authority).

General Fund: A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

General Obligation Bonds: When the City pledges its full faith and credit to the repayment of the bonds it issues, then those bonds are general obligation (G.O.) bonds. Sometimes the term is also used to refer to bonds which are to be repaid from taxes and other general revenues.

GFOA: Government Finance Officers Association is a support organization whose purpose is to enhance and promote the professional management of governments for the public benefit.

GO Debt Service Fund: A fund established to account for the accumulation of resources for, and payment of the City's long-term debt principal and interest.

Governmental Funds: This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Fund, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

Grant: A contribution of assets (usually cash) from one government unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

GUTA: The Georgia Utility Training Academy (GUTA) is a training facility specializing in natural gas, water, wastewater, confined space, trenching & shoring, flagging and fire training.

Hotel/Motel Fund: This fund is used to account for hotel/motel taxes collected that are restricted for promotion of trade and tourism in the City.

Insurance Premium Tax: Tax paid by insurance companies for premiums collected inside the city.

Interfund Loan: A loan made by one fund to another to be repaid at a later date.

Intergovernmental Revenue: Revenue from other governments in the form of entitlements, grants, shared revenues or payments in lieu of taxes.

Investment: Securities held for the production of income in the form of interest and dividends.

L.O.S.T. (Local Option Sales Tax): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels. In order to impose this tax, the qualifying entity must submit a copy of a resolution if more than one-half of the votes cast are in favor of the tax.

Lease-Purchase Agreements: Contractual agreements that are termed leases, but that in substance are purchase contracts.

Levy: To impose taxes, special assessments or service charges for the support of government activities.

Liabilities: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Line-Item: A detailed classification of an expense or expenditures classified within each Department.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Major Fund: A governmental fund or enterprise fund reported as a separate column in the basic fund financial statements. The general fund is always a major fund. Otherwise, major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and a least 5 percent of the aggregate amount for all governmental and enterprise funds for the same item. Any other government or enterprise fund may be reported as a major fund if the government's officials believe that fund is particularly important to financial statement users.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Mill: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

Millage: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

Mission: The mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

Modified Accrual Basis: Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

Nonoperating Expense: Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

Nonoperating Income: Propriety fund income that is not derived from the basic operations of such enterprises.

Objective: An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

Operating Costs: Operating cost are proprietary (Enterprise) fund expenses that directly relate to the fund's primary service activities. For example: salaries and wages, expendable supplies, and contractual services.

Operating Transfer: Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

Ordinance: A formal legislative enactment by the governing body of a City. It is not in conflict with any higher form of law, such as state statute or constitutional provision; it has the full force and effect of law within the boundaries of the municipality to which it applies.

PAFR: The Popular Annual Financial Report is a report containing extracted accounting information specifically designed to be readily accessible and easily understandable to the general public and other interested parties without a background in public finance.

Performance Measures: Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

Personal Property: Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

Personal Services: Expenditures for the payment of salaries, wages and fringe benefits of employees.

Property Tax: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

Proprietary Funds: This category of funds often emulates the private sector and includes Enterprise Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and use the accrual basis of accounting.

Rating: The credit worthiness of a City as evaluated by independent agencies, with AAA or Aaa being the highest.

Real Property: Land, buildings, permanent fixtures, and improvements.

Reserve: (1) An account used to earmark a portion of fund balance to indicate that it has been earmarked for a particular purpose; and (2) an account used to earmark a portion of fund equity as legally segregated for a future use.

Resources: Total dollars, people, materials and facilities available for use including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Bonds: Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

Revenue: Increases in the net current assets of a government fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

Self-Insurance: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks. Any losses which do occur are charged against those accounts or funds.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditures for specified purposes.

Tax Anticipation Note (Tan): Borrowing by a local government against future anticipated tax revenue.

Tax Digest: The total assessed value of taxable property for a particular area.

Tax Levy: The total amount to be raised by general property taxes for operations and debt service purposes.

Tax: A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

TE Grant: Transportation Enhancement Grant made available by the Georgia Department of Transportation (GDOT) to provide for sidewalks, street lighting and other improvements.

User Fees: Charges or fees established to recover part or all of the costs incurred in the provision of services by a government; based on the philosophy that the recipient of the benefit should pay for the services. Also called Charges for Service.


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