City of Monroe
City of Monroe 2024 Adopted Operating & Capital Budget



Adopted Version - 12/13/2023

Last updated 12/13/23

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INTRODUCTION & BUDGET OVERVIEW

Transmittal Letter/Budget Summary

Logan Propes, City Administrator

Honorable Mayor and Members of the City Council:

The City's Finance Department is pleased to present to you the Fiscal Year 2024 balanced budget. This document contains the Capital Improvement Program (CIP) budget along with the Maintenance & Operations (M&O) budget. The process began with departmental requests which were reviewed and modified by myself and the Finance Director based on funding availability, scope of program needs and current performance.

The current FY2023 General Fund budget is $19,474,219. The **FY2024 General Fund budget is $17,544,716**, which represents a 10% decrease over 2023, due to a $2 million grant received in 2023 from Department of Community Affairs for the Town Green park. The current 2023 ad valorem tax rate for the City of Monroe is 6.467 mills, which will primarily fund the FY2024 General Fund budget. One mill equals approximately $625,000 in ad valorem tax proceeds at a 100% collection rate. This millage rate represents a full rollback rate from the prior year.

The total **Combined Utilities budget for FY2024 is $46,057,938**. This is a slight decrease of about 2% from the current FY2023 budget of $46,800,566. The FY2024 Enterprise Fund budget for **Solid Waste includes a slight decrease of 4%, at $7,877,308**. Both enterprise budgets are conservative and are indicative of the system's growth. There are no utility rate increases in the 2024 budget. In the Solid Waste Fund there is a 4% increase in residential garbage fees, a 10% increase in commercial garbage fees and a 3% increase in transfer station fees.

These funds are supplemented by a robust Special Purpose Local Option Sales Tax (SPLOST) program that delivers a wide array of capital improvement projects. For 2024, SPLOST will fund major transportation project initiatives such as joint city-county-state projects and major parks improvements. Residual revenues from the 2013 SPLOST will continue to fund transportation and sidewalk projects.

All funds combined city-wide are decreasing by 5% for FY2024 with a total **city-wide M&O balanced budget of $77,438,206.** The decrease is primarily due to the $2 million grant received in 2023 from DCA for the Town Green park as well as electric and natural gas metered sales expected to decrease due to a reduction in the cost of sales.

In the FY2024 budget, we are adding ten additional full-time positions city-wide, while unfunding eight full-time positions. In the General Fund, we are adding five full-time positions, which consist of: one position in the new Parks department, one position in our Code department and two additional patrol officers in the Police department. One mechanic position was moved from the Solid Waste Fund to the General Fund. We are unfunding four positions within the Code department, along with two part-time positions in the Police department and one part-time position in the Economic Development department. In the Utility Fund, we are adding five full-time positions, which consist of: two positions in the Telecom department, one position for a GIS Analyst and two positions for our Electric underground, as well as a part time position in the Finance department. Several positions in the Utility fund will be unfunded for 2024; the Electric Director and the Electric-Telecom Director within the Electric department, and two positions with the Finance-Customer Service department. In the Solid Waste Fund, we are adding one full-time position in our Collection department, which will take the place of the mechanic position moved to the General Fund, while unfunding one part-time position.

This budget includes potential employee merit increases in salaries for FY2024, of an average of 3%. These adjustments are based on performance evaluations and will be effective by mid-year 2024. Effective January 2024 all full-time employees will also receive a 3% cost of living adjustment (COLA), due to high inflationary

costs. Firefighter salaries are also budgeted to increase by 5% overall effective at the beginning of 2024, this is year two of a three year phase in of proposed increases each year approved in 2023.

There are several new but necessary capital expenditures to ensure our infrastructure and services are top-of-the-line and also of high value for the ratepayer and taxpayer dollar. The portion of the FY2024 budget that includes capital projects totals $19,836,691 and is outlined in the Capital Improvement Plan. The General Fund portion of $809,248 is funded by revenue generated in the General Fund and $1,146,415 from the American Rescue Plan Act funds (ARPA). Other governmental fund capital projects are funded by a dedicated source such as the SPLOST and grants which total $2,367,763 for the capital projects previously mentioned. By ordinance, the City has established a utility capital improvement reserve to fund future capital projects for expansion and replacement. Utility bond proceeds will fund $7,330,000 of the total $14,999,615 utility capital projects budgeted for 2024. Included in the annual budget and financed from current and reserve utility capital revenues is $5,669,615, along with $2,000,000 from a GEFA loan. The Solid Waste fund accounts for another $448,650 in capital expenditures in 2024. The CIP accounts for expenditures over $5,000 and having a useful life of more than two years.

The City of Monroe received 50% of it's total State and Local Fiscal Recovery Funds of $5,105,995 from the American Rescue Plan Act in 2021. The remaining 50% was received in July 2022. These federal funds are in a separate fund to be used for eligible uses through 2024 and consistent with the interim final rule by the Department of Treasury.

The development of this budget was a challenging task that involved the evaluation of many competing priorities among our various departments and within the limitations of our available revenue. On balance, I believe that this proposed budget is a responsible fiscal plan that will keep Monroe moving progressively forward.

While some costs have increased, most of the budget is comprised of relatively fixed costs; those being personnel, utility purchases, and debt. There are no major changes for FY2024 regarding scope of services. This budget will only continue to enhance the City’s services based on Council’s priorities and vision.

I wish to thank and acknowledge the many hours of work, advice and knowledge provided by the dedicated department directors and staff of the City of Monroe that have helped myself and the city council to produce this annual financial plan in order to serve the residents and customers of the City of Monroe.

Sincerely,

Logan Propes
City Administrator

History of the City of Monroe



The City of Monroe, Georgia, the county seat of Walton County, was incorporated on November 30, 1821. The city is proud of our nickname, "City of Governors", because of the seven Georgia governors the city has produced. Monroe was named after the fifth U.S. President, James Monroe.

The restored Walton County courthouse is the center of Monroe's Historic District. Also located in this district are the Davis Edwards House and the McDaniel-Tichenor House, home to former Georgia Governor Henry D. McDaniel. Both are listed on the National Registry.

Monroe is the largest city in Walton County, with a population of 14,675 per the 2020 census. Walton County is nestled in the Alcovy River basin between the urban sprawl of Atlanta and classic Athens. Monroe offers the best of both those worlds. Our rich history draws visitors to Monroe; our small-town atmosphere, engaging cultural life, and technological capabilities entice them to stay. Monroe is typified by historic homes, a restored downtown core with one of kind experiences, and venerable government buildings. Monroe's growth projection aims to preserve its historic assets while intentionally connecting with planned residential growth and high-tech industries.

For years, many visitors have enjoyed our city as the Antiques Capital of Georgia. Our convenient location makes visiting the tree-lined streets of Downtown Monroe a great day trip or a relaxing weekend destination for shopping and dining.

The City of Monroe offers many events and activities throughout the year, including festivals, a farmer's market, concerts and parades. We have a widely divergent range of cultural and recreational activities. The City is home to the Monroe Walton Center for the Arts, the Monroe Museum and Visitor's Center, and the Monroe-Walton County Library, which is a member of the Azalea Regional Library System. Monroe's Cy Nunnally Memorial Airport hosts the only sky-dive club east of Atlanta and an award winning squadron of the Civil Air Patrol. We welcome you to come see our Museum & Visitor's Center, shop in what is known as the antique capital of Georgia or enjoy hiking trails, parks and other recreational areas around Monroe.

Also attracting both individual and corporate customers is the Utilities Department. This community-owned, full-service utility company provides Monroe and Walton County residents a wide range of services including; water, electricity, gas, sewer, cable TV, high-speed internet, and voice over internet phone service. Additionally, the Utilities Department provides a citywide broadband fiber optic service typically found only in larger metropolitan areas.

Annual Events

Car Show	March
Farmers Market	May-October

Independence Day Fireworks	July
First Friday Concerts	May, June, August & September
Fall Festival	October
Farm to Table Dinner	November
Light up the Night	November
Candlelight Shopping	November & December
Christmas Parade	December

Population Overview

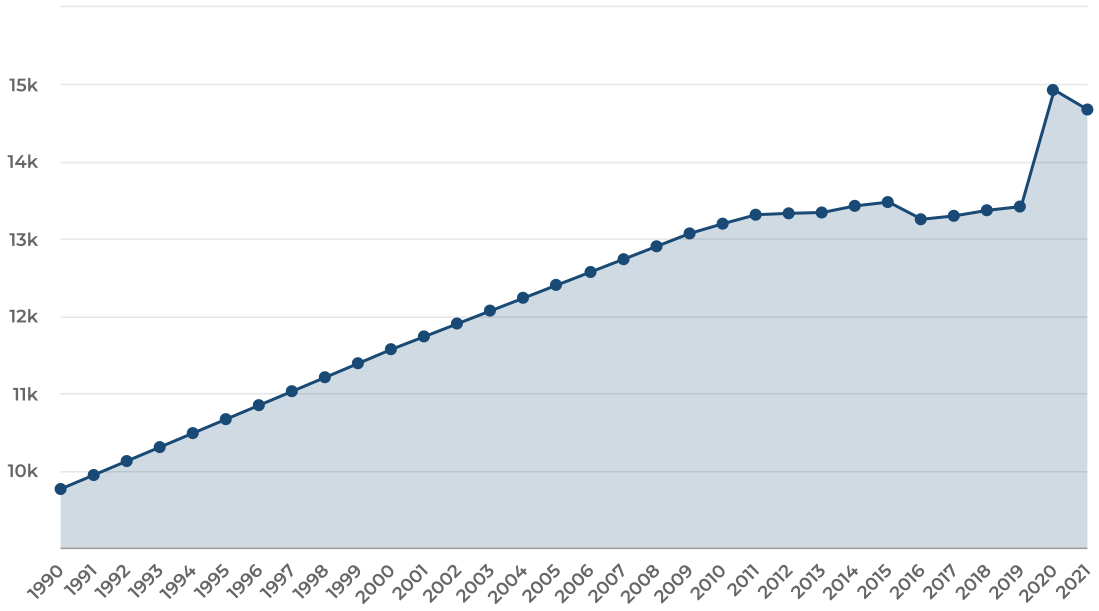
TOTAL POPULATION

14,675

▼ 1.7%
vs. 2020

GROWTH RANK

400 out of **538**
Municipalities in Georgia



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*

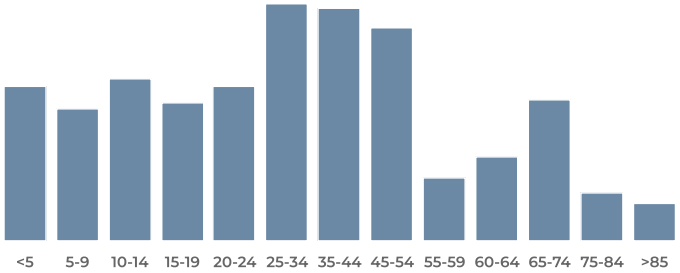
DAYTIME POPULATION

18,359

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

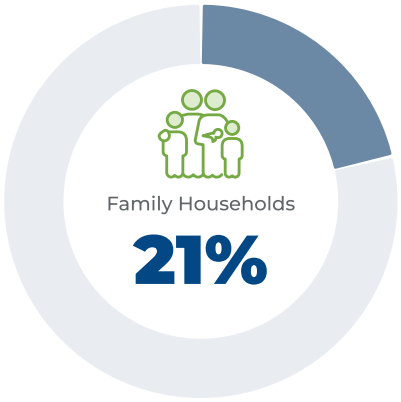
** Data Source: American Community Survey 5-year estimates*

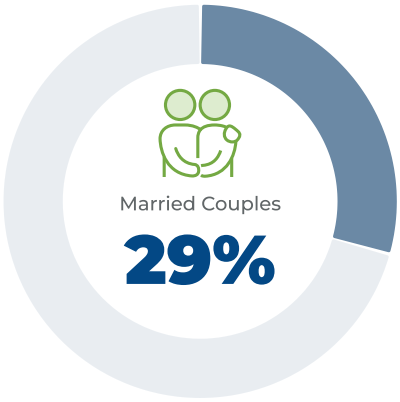
Household Analysis

TOTAL HOUSEHOLDS

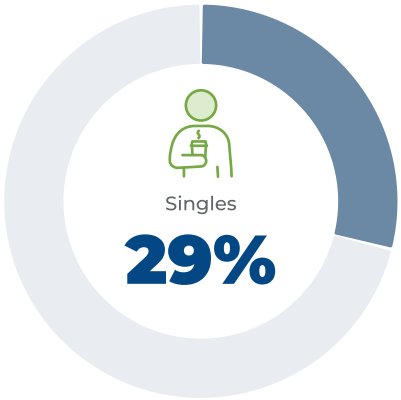
4,880

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.





▼ 39%
lower than state average



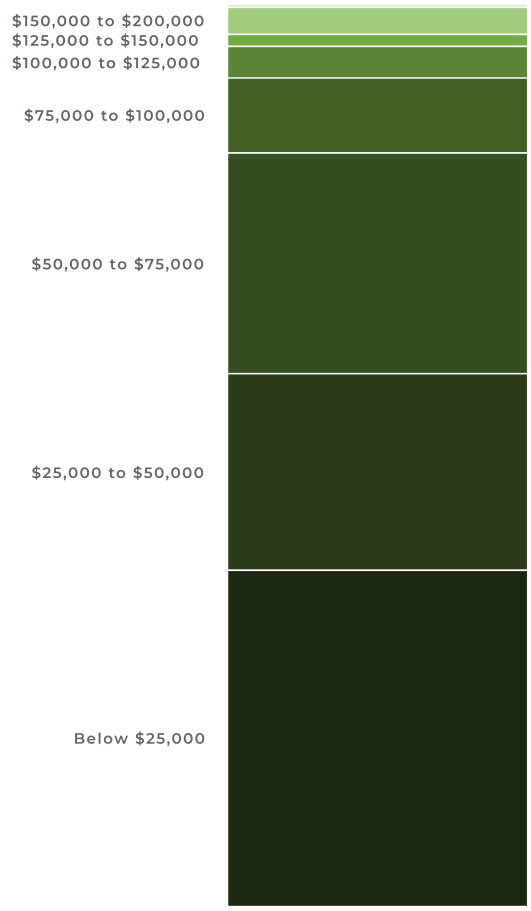


▲ 7%
higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

.2%

Median Income

$39,015

Below $25,000

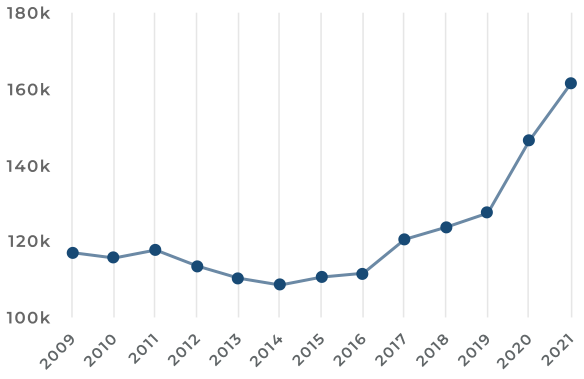
37%

** Data Source: American Community Survey 5-year estimates*

Housing Overview

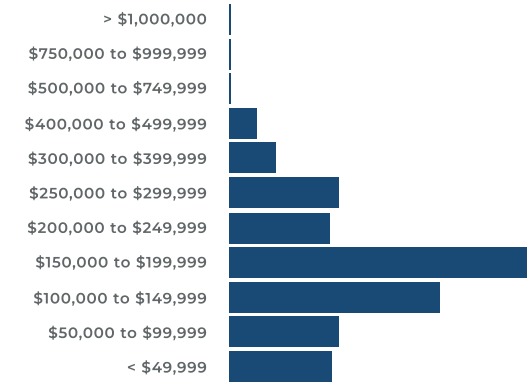
2021 MEDIAN HOME VALUE

$161,400



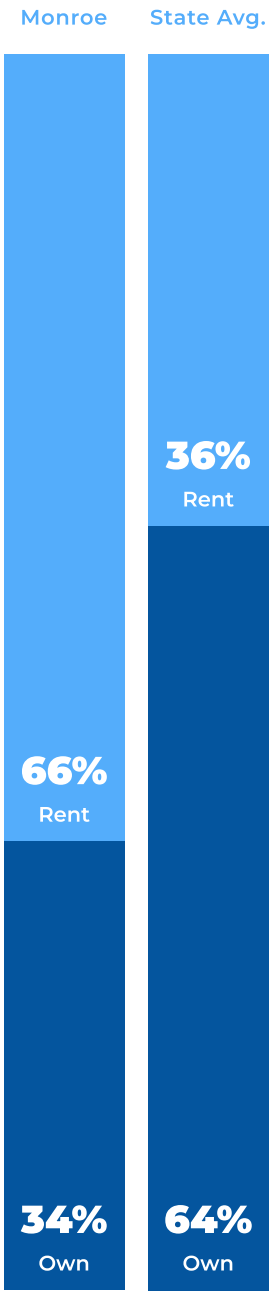
** Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



** Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME OWNERS VS RENTERS

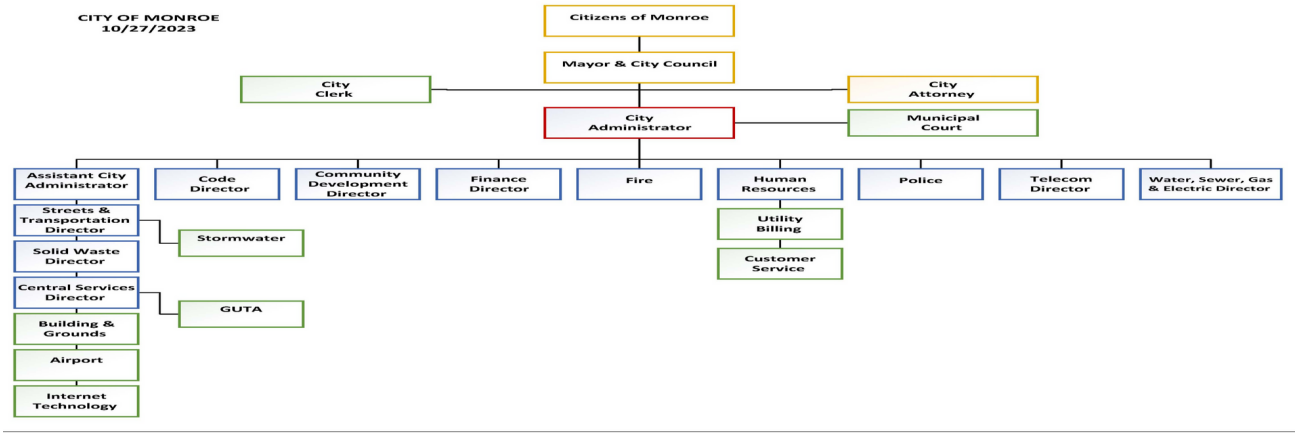


** Data Source: 2021 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

Top Ten Taxpayers

Hitachi Automotive Systems
Wal-Mart Stores East LP
Walon County Power LLC
MPC Generating LLC
Rowell Family
Flexo Converters Georgia
Vest Monroe Realty
Wal-Mart Real Estate Business
MAB Monroe LLC
Melkin Properties LLC

Organizational Chart



Elected Officials and Department Directors

Elected Officials

John Howard, Mayor
Lee P. Malcom, District 1 Councilmember
Myoshia Crawford, District 2 Councilmember
Charles Boyce,IV, District 3 Councilmember
Julie Sams, District 4 Councilmember
Adriane M Brown, District 5 Councilmember
Tyler Gregory, District 6 Councilmember
Greg Thompson, District 7 Councilmember
David Dickinson, District 8 Councilmember

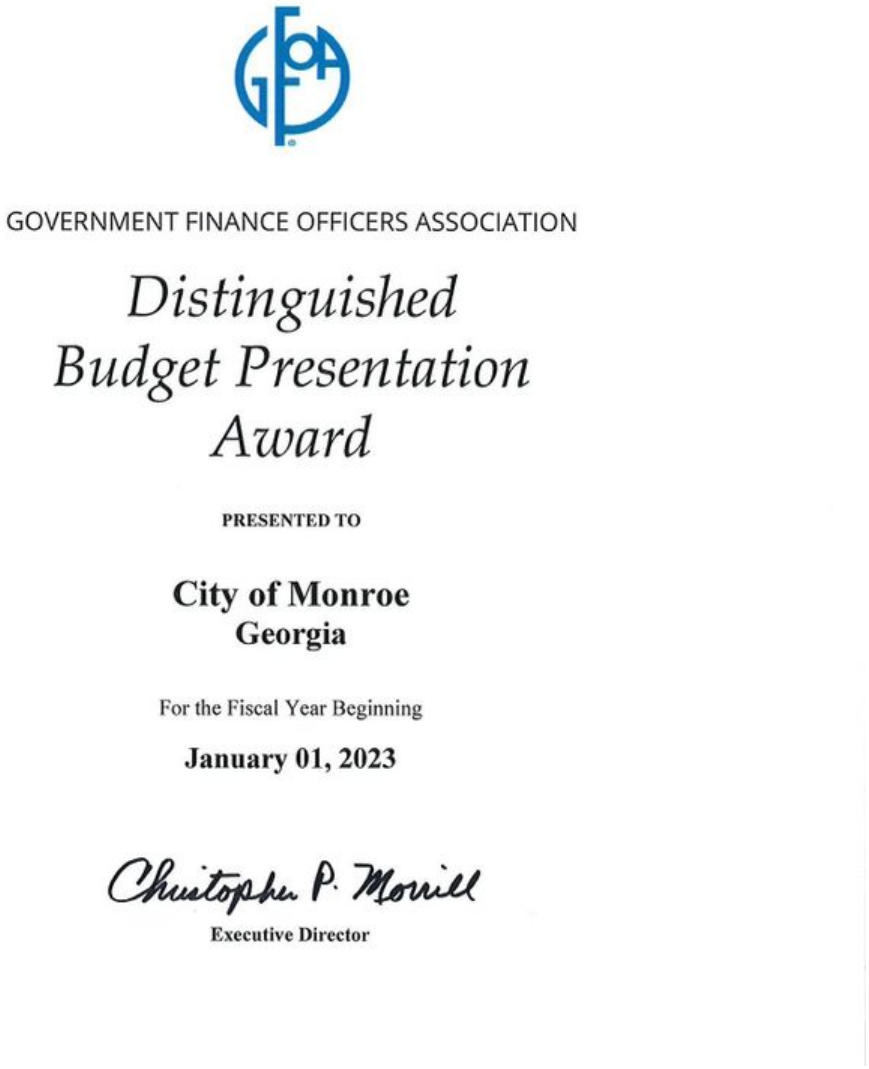
Logan Propes, City Administrator

Department Directors

Andrew Dykes, Fire Chief
Beth Thompson, Finance Director
Chris Bailey, Assistant City Administrator
Chris Croy, Central Services Director
Danny Smith, Solid Waste Director
Jeremiah Still, Streets and Transportation Director
Les Russell, Human Resources Director
Mike McGuire, Interim Telecommunications Director
Pat Kelley, Code & Development Director
Rodney Middlebrooks, Electric, Gas, Sewer & Water Director
R.V. Watts, Police Chief
Vacant, Economic Development Director

GFOA Award Certificate

The City of Monroe received the Distinguished Budget Presentation Award from the Government Finance Officers Association for the 2023 Budget. This was the eleventh year the City of Monroe received the prestigious award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Monroe
Georgia

For the Fiscal Year Beginning

January 01, 2023

Christopher P. Morrill

Executive Director

City of Monroe's Mission

The City of Monroe's organizational mission is, to provide top quality services in a fiscally responsible manner while promoting high standards of living and quality of life.

Department	Sound Leadership	Fiscal Responsibility	High Quality Services	Community Friendly	Open Dialogue	Recruit & Develop Businesses	Encourage Livable Community	Assure Safety of Community	Maintain & Improve Infrastructure	Provide Quality of Life
Airport		x	x	x	x		x		x	
Buildings & Grounds		x	x	x	x		x		x	x
City Administrator	x	x	x	x	x	x				
City Council	x	x	x	x	x					
Economic Development		x	x	x	x	x	x			
Electric & Telecommunications		x	x	x	x				x	
Finance		x	x	x	x					
Fire		x	x	x	x			x		
Human Resources		x	x	x	x					
Internet Technology		x	x	x	x				x	
Municipal Court		x	x	x	x			x		
Police		x	x	x	x			x		x
Protective/Code		x	x	x	x			x		x
Solid Waste		x	x	x	x				x	x
Streets & Transportation		x	x	x	x				x	
Water, Sewer, Gas		x	x	x	x				x	

City of Monroe's Goals & Initiatives

Goals:	Initiatives:
City Council – To provide sound leadership through diligent policy making while acting to preserve our resources in a fiscally responsible manner.	* Listen to citizens concerns and be responsive to their needs. * Maintain low tax burden with lowest possible millage rate
City Employees – To serve the public by creating a safe, community-friendly atmosphere; to provide and preserve the highest quality services.	* Ensure projects are completed in a timely manner with the least disruption to our citizens * Maintain the City's current infrastructure and enhance as needed * Provide a safe environment for our citizens through public safety
Communications - To educate our citizens and keep them informed on City programs and to keep an open dialogue with management, staff and the community on a regular basis.	* Provide public educational events for our citizens * Continous updates to the City's website & social media * Implemented an ESS (Employee Self Service) Portal for all employees
Economic Development - To ensure continued sustainability of the community by attracting new businesses and encouraging existing businesses to improve and upgrade. Promote livable/walk-able communities.	* The Monroe Downtown Development Authority and volunteer Main Street committees continue their efforts to promote the downtown district and attract tourism to the City. The Main Street Program sponsors multiple programs and successful events throughout the year. * The City will closely monitor growth areas for economic development activity and create the appropriate utility infrastructure plans to position the City for maximum commercial and retail development. * Mitigate slum and blight through code enforcement, which has an economic development impact.
Fiscal Responsibility - To make reasonable financial decisions which have the best interest of the City and the community.	* Maintain high levels of accounting and reporting standards to be in compliance with local, state and federal laws. * Continue to achieve GFOA awards for Certificate of Achievement for Excellence in Financial Reporting, Distinguished Budget Presentation Award and Award for Outstanding Achievement in Popular Annual Financial Reporting.
Public Infrastructure - To protect, preserve and improve the City's public infrastructure; to plan for future development and prevent system aging by applying proper maintenance techniques.	* Continue rehabilitation of sewer and water lines throughout the City with the recently awarded Community Development Block Grant (CDBG) from the Department of Community Affairs (DCA). * Continue rehabilitation on the wastewater treatment plant in lieu of a total plant redesign. * Major sewer & water line expansions. * Fiber expansion across the entire City.
Quality of Life – To provide a well maintained, pleasing atmosphere for all city facilities as well as downtown.	* Continue to enhance the appearance on the main city corridors & downtown. * Revitalize all City parks
Transportation - To provide and maintain quality streets; to properly maintain traffic signs and signals; to provide for the alternative transportation needs of all segments of the community.	* Continue the street light conversion project to LED for substantial cost savings and citizen safety. * Continue sidewalk projects throughout the City; Spring Street and North Broad Street. * Continue the partnership with Georgia Department of Transportation (GDOT) and Walton County on a much-needed downtown connector project for a commercial truck route around the historic downtown. * Continue street paving with annual LMIG funds.

Strategic & Long Range Financial Plan

A Strategic Planning meeting is held each year with Council members, the Mayor, the City Administrator, the Assistant City Administrator and the Finance Director. Current and future projects are discussed and prioritized based on city-wide goals. In order to accomplish the goals set forth, the city includes them during the budget process for the upcoming fiscal year and in the five-year Capital Improvement Plan. Regular updates are provided by Department Directors to the Mayor and Council throughout the year. This strategic plan is taken into consideration when forecasting future financial projections. The long range financial impact on the city's operating budget is expected to decrease high maintenance costs of old infrastructure throughout the city, while increasing capital costs budgeted through the five-year Capital Improvement plan.

The following are some of the major goals and priorities for the City of Monroe as we move forward:

- Continue rehabilitation of water, sewer & drainage throughout the City with the recently awarded Community Development Block Grant (CDBG) from the Department of Community Affairs (DCA) within the City of Monroe.
- Begin planning of future expansion of the just-completed wastewater treatment plant facility. The first steps will involve state Environmental Protection Division (EPD) analysis of capacities. Then further planning of potential systems designs and funding analysis will commence.
- Begin implementation of several utility capital projects funded through the Series 2020 Revenue Bonds. Many of these projects are shovel ready while others will be designed, engineered, and put out for bid over the next three years. The largest project is the full, city-wide implementation of fiber-optic broadband internet. Additionally, a raw and finished water line will be constructed, new gas system extensions will be constructed, and other water improvements will be implemented.
- Hold the first city events in the Spring of 2024 on the new Downtown Green, which will be completed at the end of 2023. The summer concert series will begin here at the new amphitheater.
- Continue with the master plan in place for revitalization of all city parks, such as the River Park, Hammond Park, and Coker Park.
- Continue streetlight conversion project to LED for substantial cost savings and citizen safety.
- Continuing replacement of old switches and conductors along with other improvements throughout the city's electric infrastructure. Additionally, we have begun deployment of smart meter technology as a pilot program. These projects will reduce line loss and outages and help with system reliability.
- Continue the partnership with Georgia Department of Transportation (GDOT) and Walton County on a much-needed and long-awaited downtown connector project for a commercial truck route around the historic downtown area connecting Hwy 83 and Hwy 11 South. Construction is now in progress and is slated for completion in 2026. Such plans will include a new roundabout for improved traffic flow. This project will eliminate 2,000+ commercial trucks per day from traversing Downtown Monroe.
- With the Eastbound on-ramp to U.S. Hwy 78 now operational and now the Westbound on-ramp to US Hwy 78 from Charlotte Rowell Blvd under construction and scheduled for June 2024 completion, the city continues to maintain a strong relationship with GDOT toward completing projects. Additional longer-term traffic projects in concept phases include various connector roads to increase connectivity in the city and reduce main thoroughfare traffic and signalization upgrades at several other points. These plans will continue to be worked on for state assistance in 2024 and subsequent years.
- The award-winning volunteer Monroe Downtown Development Authority (DDA) and Main Street committees continue their efforts to promote the downtown district and attract tourism to the City. The Main Street Program sponsors multiple programs and successful events throughout the year. The City will continue to support the downtown through financial contributions and a revised alcohol ordinance allowing for new restaurants and businesses such as brewpubs and wine tasting rooms and will allow for a more robust event calendar. In FY 2024, the DDA and City will continue to be extremely supportive of its businesses coming out of the COVID-19 pandemic, the results of which have already been proven through a previous Stabilization Program and continued 100% Downtown occupancy of businesses. Expansion of the Downtown into new properties is also underway. Recently, the City Council expanded the Central Business District to further assist downtown businesses with more pedestrian-friendly rules.
- Continue to enhance the appearance of the main city corridors with grounds keeping along with our city parks and cemeteries.
- The City will closely monitor growth areas for economic development activity and create the appropriate utility infrastructure plans to position the City for maximum commercial and retail development.

Additional resources will be used to help recruit retailers to come to the City of Monroe and also mitigate slum and blight through robust code enforcement, which has an economic development impact and encourages quality redevelopment.

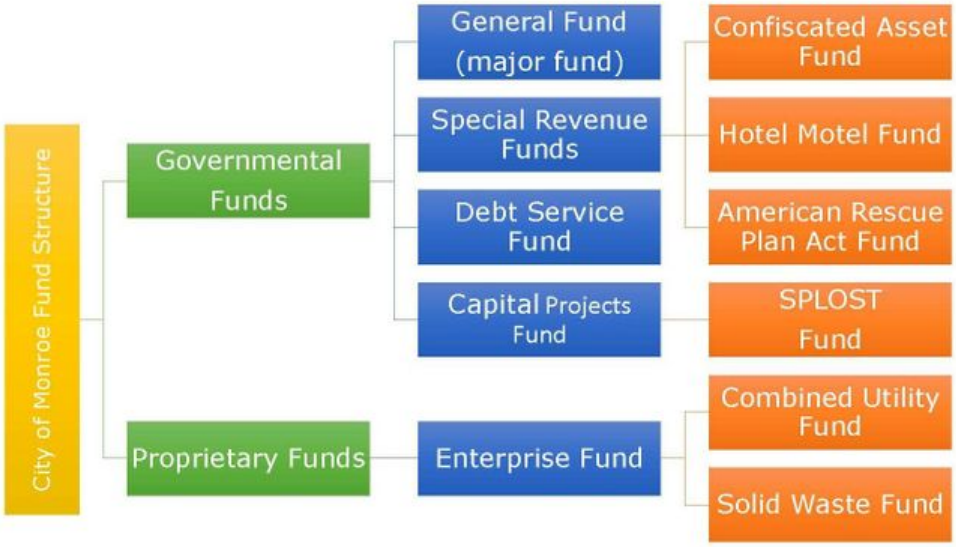
- Renovation of the old Walton Plaza shopping center (now called Blaine Station) anchored by the new Police Department and Municipal Court. This will be a major initiative that will help change the face of the East Spring Street Corridor. Further master planning of the site will help to spur future, quality development in an area that has otherwise been left behind. Additionally, the recent sale of the current police department by the DDA will allow for a higher and better use of limited downtown retail space and will free up significant amounts of downtown parking in the Wayne Street lot.
- Continued focus on many Airport capital improvement projects, such as terminal facilities and other joint GDOT and City project initiatives to make the Airport an economic engine for Monroe and Walton County.
- Installation of Broadband fiber-optic networks throughout the city and expansion of our customer base outside the city. The project will also convert traditional coaxial cable internet customers to high-speed fiber-optic lines and offer the service to everyone in the city.
- Implement Code re-rights related to the City's new Comprehensive plan to a level of detail not done before. This strategic planning was done by staff with assistance from a consultant and covers short and long-range planning for the city concerning services and work programs but also land use. Additionally, the city will add a form-based code update to the code of ordinances, further strengthening the city's comprehensive plan.
- Implementation of a new stormwater management master plan that is currently being worked on. This may involve a subsequent small stomwater fee to be levied in the future for cost recovery of having a robust, urban stormwater management department.
- Implementation of impact fees, for cost recovery of level of service impacts from new homes and businesses so that existing residents and businesses are not additionally burdened by new development.
- The city will be working on a Downtown parking master plan to better promote existing parking in Downtown and enhance existing public parking inventory.
- The city is looking at piloting a program for off-the shelf plans designed by an architect that can be purchased for a low cost for small-scale, incremental, infill development. The home plans will range from about 1300-1600 square feet.

Fund Structure and Basis of Budgeting

The City's financial reporting system is organized on a fund basis consisting of two major types – governmental and proprietary. Each fund is a separate accounting entity with a self-balancing set of accounts. This is in accordance with Generally Accepted Accounting Principles (GAAP). The basis of accounting used for reporting is in accordance with GAAP. The basis for each of the funds is not necessarily the same as the basis used in preparing the budget.

The City of Monroe uses the modified accrual basis for budgeting. However, the actual amounts for the governmental funds are shown on the modified accrual basis and the enterprise funds are full accrual basis with the exception that the depreciation expense is not budgeted, repayments on debts are budgeted as expenses and capital assets are budgeted as expenses in enterprise funds.

Budgets are prepared for each fund except the capital projects fund which adopts project-length budgets and is controlled at the project level with the exception of the SPLOST capital project budget which is included in this document.



Use of Major Funds by Department

Department	General Fund	Combined Utility Fund	Solid Waste Fund	Capital Projects Fund	SPLOST Fund	Confiscated Assets Fund	Hotel Motel Fund	GO Debt Service Fund	American Rescue Plan Act Fund
Airport	x				x				x
Buildings & Grounds	x				x				x
Cable TV		x		x					
Central Services		x		x					x
Code & Development	x								x
Downtown/Economic Development & Planning	x						x		x
Electric		x		x					x
Electric/Telecom/Cable Administration		x							
Fire	x								x
General Fund Finance	x							x	x
GUTA		x							
Municipal Court	x								x
Natural Gas		x		x					x
Police	x				x	x			x
Sewer		x		x					x
Solid Waste Administration			x						x
Solid Waste Collection			x	x					x
Solid Waste Disposal			x	x					x
Solid Waste Recyclable Collection			x	x					x
Solid Waste Yard Trimming			x	x					
Streets & Transportation	x				x				x
Stormwater		x		x					x
Telecom		x		x					x
Utility Finance		x		x					x
Water		x		x					x
Water/Sewer/Gas Administration		x							

Fund Balance

Fund Balance is the difference between assets and liabilities of a governmental fund. Because assets may include non-cash items, fund blanace may not represent liquid assets.

CITYWIDE 2024 OPERATING BUDGET SUMMARY
ALL FUNDS

ESTIMATED FUND BALANCE/FUND EQUITY - BEGINNING OF YEAR	76,492,078	146,996	7,832,514	5,579	3,415,019	393,490	2,763,567	1,960	9,898	

REVENUE	COMBINED UTILITIES FUND	CONFISCATED ASSETS FUND	GENERAL FUND	HOTEL MOTEL TAX FUND	SOLID WASTE FUND	SPLOST 2013 FUND	SPLOST 2019 FUND	SHOP WITH A HERO	AMERICAN RESCUE PLAN ACT	TOTAL REVENUE
BLDGS & GROUNDS			-							-
CHARGES FOR SERVICES	44,252,936		896,000		7,877,308					53,026,244
CONTRIBUTIONS AND DONATIONS	-		-					3,000		3,000
FINES AND FORFEITURES		50,000	332,000							382,000
FUND BALANCE		40,000				45,000	268,399		1,671,345	2,024,744
INTERGOVERNMENTAL	-		539,804			-	3,800,000		-	4,339,804
INVESTMENT INCOME	1,800,000		20,000			-	500		5,000	1,825,500
LICENSES AND PERMITS			567,000							567,000
MISCELLANEOUS	5,000		108,473		-					113,473
OTHER FINANCING SOURCES	2		2,833,668		-	-				2,833,670
TAXES			11,873,171	75,000		-				11,948,171
PROCEEDS OF GEN LONG TERM			-							-
AIRPORT			210,100			-	-			210,100
PROCEEDS OF LEASE LIABILITY			-							-
MAIN STREET			164,500							164,500
TOTAL REVENUE	**46,057,938**	**90,000**	**17,544,716**	**75,000**	**7,877,308**	**45,000**	**4,068,899**	**3,000**	**1,676,345**	**77,438,206**

EXPENDITURES	COMBINED UTILITIES FUND	CONFISCATED ASSETS FUND	GENERAL FUND	HOTEL MOTEL TAX FUND	SOLID WASTE FUND	SPLOST 2013 FUND	SPLOST 2019 FUND	SHOP WITH A HERO	AMERICAN RESCUE PLAN ACT	TOTAL EXPENDITURES
CAPITAL OUTLAYS - BUILDINGS	-		50,000		-					50,000
CAPITAL OUTLAYS - CONSTRUCTION IN PROGRESS	-		25,000		-	-	2,924,832		346,548	3,296,380
CAPITAL OUTLAYS - EQUIPMENT	-	65,000	267,325		-	-	134,000		796,415	1,262,740
CAPITAL OUTLAYS - FURNITURE			-							-
CAPITAL OUTLAYS - LAND	-		-				245,000			245,000
CAPITAL OUTLAYS - MACHINERY & EQUIP			-							-
CAPITAL OUTLAYS - PROPERTY	-		15,500		-	-	10,000			25,500
CAPITAL OUTLAYS - SOFTWARE	-		8,039							8,039
CAPITAL OUTLAYS - VEHICLES	-		-		-	-	13,399			13,399
DEBT SERVICE	3,701,849		1,144,022		-	-				4,845,871
DEPRECIATION AND AMORTIZATION	31,122		-		-					31,122
OTHER COSTS	665,914		288,851	75,000	143,866					1,173,631
OTHER FINANCING USES	5,750,406		-		862,984	-			-	6,613,390
PERSONAL SERVICES AND EMPLOYEE BENEFITS	10,002,027		11,786,315		1,759,888				383,000	23,931,230
PURCHASED/CONTRACTED SERVICES	4,686,106	4,000	2,306,914		4,530,970	45,000	390,500		150,382	12,113,872
SUPPLIES	21,220,514	21,000	1,652,750		579,600	-	351,168	3,000		23,828,032
TOTAL EXPENDITURES	**46,057,938**	**90,000**	**17,544,716**	**75,000**	**7,877,308**	**45,000**	**4,068,899**	**3,000**	**1,676,345**	**77,438,206**
EXCESS/(DEFICIENCY) OF REVENUE & OTHER SOURCES OVER EXPENDITURES	0	0	(0)	0	0	0	0	0	0	
ESTIMATED FUND BALANCE/FUND EQUITY - END OF YEAR	*76,492,078*	*146,996*	*7,832,514*	*5,579*	*3,415,019*	*393,490*	*2,763,567*	*1,960*	*9,898*	

Five Year City-Wide Summary

Revenues, Expenditures and Other Sources & Use Summary

REVENUES BY FUND	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2023 BUDGET	2024 PROPOSED BUDGET	2024 vs 2023 BUDGET
AMERICAN RESCUE PLAN ACT	0	240,228	590,962	2,384,702	1,676,345	(708,357)
COMBINED UTILITIES FUND	45,441,847	46,286,296	49,402,515	46,800,566	46,057,938	(742,628)
CONFISCATED ASSETS FUND	121,543	151,576	110,030	45,000	90,000	45,000
GENERAL FUND	15,031,805	16,024,335	18,328,568	19,474,219	17,544,716	(1,929,503)
HOTEL MOTEL TAX FUND	51,726	62,464	74,504	60,000	75,000	15,000
SHOP WITH A HERO	3,000	2,995	7,800	1,500	3,000	1,500
SOLID WASTE FUND	6,560,179	6,634,838	7,226,296	8,181,487	7,877,308	(304,179)
SPLOST 2013 FUND	85,387	802	451	111,077	45,000	(66,077)
SPLOST 2019 FUND	2,582,515	3,769,916	3,625,852	4,593,229	4,068,899	(524,330)
URA - URBAN REDEVELOPMENT AGENCY	17,361	114	0	0	0	0
TOTAL REVENUE	**69,895,363**	**73,173,565**	**79,366,978**	**81,651,780**	**77,438,206**	**(4,213,574)**

EXPENDITURES BY FUND	2020 ACTUAL	2021 ACTUALS	2022 ACTUALS	2023 BUDGET	2024 PROPOSED BUDGET	2024 vs 2023 BUDGET
AMERICAN RESCUE PLAN ACT	0	239,887	581,405	2,384,702	1,676,345	(708,357)
COMBINED UTILITIES FUND	39,407,066	40,192,815	46,489,999	46,800,567	46,057,938	(742,629)
CONFISCATED ASSETS FUND	34,532	113,117	151,742	45,000	90,000	45,000
GENERAL FUND	13,185,169	15,650,193	15,782,497	19,474,219	17,544,716	(1,929,503)
GO BOND DEBT SVC FUND	0	97	0	0	0	0
HOTEL MOTEL TAX FUND	51,307	60,795	75,009	60,000	75,000	15,000
SHOP WITH A HERO	3,243	2,557	5,391	1,500	3,000	1,500
SOLID WASTE FUND	6,197,975	6,224,920	7,376,835	8,181,487	7,877,308	(304,179)
SPLOST 2013 FUND	769,989	557,685	291,310	111,077	45,000	(66,077)
SPLOST 2019 FUND	1,299,714	2,797,470	4,344,764	4,593,229	4,068,899	(524,330)
URA - URBAN REDEVELOPMENT AGENCY	2,492,364	177,025	0	0	0	0
TOTAL EXPENDITURES	**63,441,358**	**66,016,560**	**75,098,953**	**81,651,780**	**77,438,206**	**(4,213,575)**

Personnel

In the FY2024 budget, we are adding eleven additional full-time positions city-wide, while unfunding eight full-time positions. In the General Fund, we are adding four full-time positions which consist of: one position in the new Parks department, one position in our Code department and two additional patrol officers in the Police department. We are unfunding four positions within the Code department, along with two part-time positions in the Police department and one part-time position in the Economic Development department. In the Utility Fund, we are adding six full-time positions, which consist of: two positions in the Telecom department, one position in our Central Services department, one position for a GIS Analyst and two positions for our Electric underground, as well as a part time position in the Finance department. Several positions in the Utility fund will be unfunded for 2024; the Electric Director and the Electric-Telecom Director within the Electric department, and two positions with the Finance-Customer Service department. In the Solid Waste Fund, we are adding one full-time position and unfunding one part-time position. The half positions are due to split funding between the utility and general funds.

Full Time Citywide Positions by Fund

	2022 FTEs	2023 FTEs	2024 FTEs
General Fund	**124**	**135**	**136**
Building & Grounds	5	4	3
Finance Financial Administration	2	2	2
Finance General Administration	1.5	2.5	3
Fire Operations	29	29	29
Fire Prevention / CRR	1	1	1
General Government Executive	1.5	1.5	2.5
Highways & Streets	17	18	19
Municipal Court	2	2	2
Police	55	60	62
Main Street			1
Downtown/Economic Dev & Planning	3	4	1.5
Code & Development	7	8	6
Parks		3	4
Solid Waste Fund	**23**	**24**	**24**
Administration	3	3	3
Solid Waste Collection	13	14	15
Solid Waste Disposal	2	2	2
Yard Trimmings	4	4	3
Recycables Collection	1	1	1
Utility Fund	**116**	**115**	**116**
GUTA	2		
Utility-Admin ETC	2	2	1
Utility-Admin WSG	2	2	1
Utility-CATV	6	6	6
Utility-Customer Service	16	16	14
Utility-Electric	15	14	14
Utility-Finance	8	9	9.5
Utility-Natural Gas	10	11	11
Utility-Sewage Collection	7	7	7
Utility-Sewage Treatment Plant	6	6	6
Utility-Stormwater	4	5	5
Utility-Telecom & Internet	4	5	8
Utility-Utility Billing	4	4	4
Utility-Water Distribution System	11	11	11
Utility-Water Treatment Plant	10	10	10
Utility-Central Services	9	7	8.5
Grand Total	**263**	**274**	**276**

Budget Timeline

The annual budget is the financial platform for both current and future organizational goals of the city. The primary purpose of the annual budget is to balance revenues to expenditures, while using public funds in the most efficient manner to the city and citizens. The City of Monroe's budget process complies with state law and local ordinance. The budget is adopted by resolution after a public hearing is advertised and held, the final budget is also advertised. The budget development is led by the City Administrator who according to local ordinance shall prepare and submit the annual operating and capital budget to the Mayor and Council. The following process represents many months and hours of work involving a wide range of individuals in order to complete the final budget document:

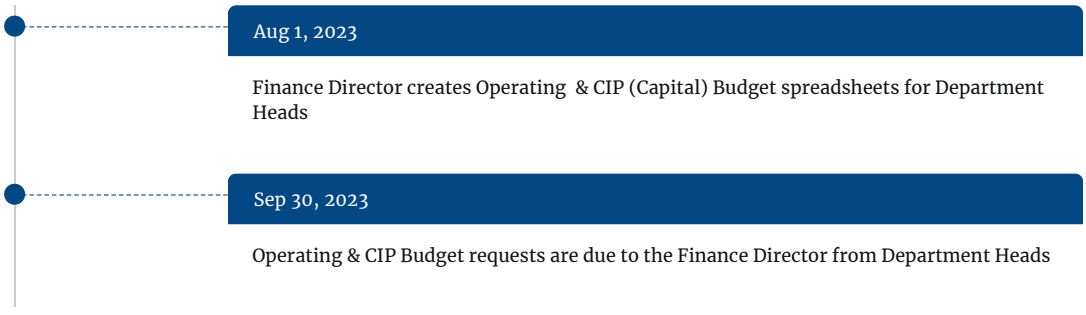
- The Finance Department distributes budget to actual figures to all departments of the City. Staff begins the budget process by reviewing the current year and preparing a preliminary department budget using budget constraints put forth by the administration.
- The Finance Director along with the City Administrator prepares revenue budget estimates. In addition to preparing the revenue budget, customer fees are also analyzed.
- The City Administrator reviews each department's proposed budget, making any needed adjustments.
- Prior to January 1, the City Administrator submits to the Mayor and City Council a proposed operating budget for the fiscal year commencing on January 1. The operating budget includes proposed expenditures and the means for financing them. The City Council meets to discuss the proposed budget and make adjustments as needed.
- The City Council holds a public hearing on the budget, giving notice thereof at least ten days in advance by publication in the local newspaper and the City's website.
- The budget shall be revised and adopted or amended by the City Council at a subsequent regular meeting in the year to which it applies and within forty-five days following January 1. (Meaning a budget must be adopted within 45 days after the new year begins)
- The adopted budget may be revised during the year only by formal action of the City Council in a regular meeting and no increase shall be made without provision also being made for financing same, for anything above the legal level of budgetary control, which is the department level. However, transfers within a department may be made within any fund.

Budget Amendments

The City of Monroe's budget is a dynamic rather than a static plan, which requires adjustments and formal budget amendments as circumstances change. Georgia law regulates how a budget may be amended. There are two types of amendments: budget transfers and appropriation changes.

The Finance Director and City Administrator are permitted to transfer appropriations within a department upon the request of a Department Head. These transfers do not change the total for a department. Transfers between departments and budget amendments require approval of the Mayor and City Council.

The appropriation resolution includes all the City's General Fund and Enterprise funds and the other Governmental funds listed in the table of contents. The City's fiscal year begins on January 1 and ends on December 31.



Oct 30, 2023

The Finance Director reviews and compiles budget requests. The City Administrator, Finance Director and Department Directors then review all budget requests and make adjustments where needed. The preliminary Operating and Capital Budget books are then developed.

Nov 13, 2023

Present preliminary Operating & Capital Budget to Mayor & Council. Review input from Mayor & Council and update Budgets as requested.

Nov 13, 2023

Public hearing on annual Budget is held.

Dec 12, 2023

Adoption of annual Budget.

Budget Resolution

Budget Resolution

A RESOLUTION ADOPTING THE 2024 BUDGET FOR THE CITY OF MONROE, GEORGIA; APPROPRIATING AMOUNTS AS SHOWN IN EACH BUDGET AS EXPENDITURES; ADOPTING THE REVENUE PROJECTIONS; AND PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS.

BE IT RESOLVED by the Mayor and City Council of the City of Monroe, Georgia as follows:

WHEREAS, for the purpose of financing the conduct of affairs of the **City of Monroe** during the fiscal year beginning January 1, 2024 and ending December 31, 2024, the Budget of the City's Revenues and Expenditures for such period, as prepared and submitted to the **City Council** by the City Administrator; and so approved by the **Mayor and City Council**.

WHEREAS, the amounts listed are the appropriations so authorized by the **Mayor and City Council** and are approved for the amounts and purpose indicated.

WHEREAS, any pay classification or job description changes contained and funded herein the budget are approved for the amounts and purposes indicated.

WHEREAS, any organizational chart changes or descriptions contained herein the budget are approved as indicated.

WHEREAS, the rates listed are so authorized by the **Mayor and City Council** and are approved for the amounts and purpose indicated.

WHEREAS, a budget amendment is considered any action of the **Mayor and City Council** to purchase items not included in original budgeted figures.

BE IT FURTHER RESOLVED that the expenditures shall not exceed the appropriations authorized by this budget and that the expenditures for the fiscal year shall not exceed funding available.

ADOPTED by the **Mayor and City Council** of the **City of Monroe** this 12th day of December 2023.

_____
John Howard, Mayor
City of Monroe

Attest:

_____
Beverly Harrison, City Clerk

Financial Policies

The City of Monroe uses the following policies to assist with budget and fiscal management. Policies are formally adopted by Council and reviewed regularly for updates as needed.

Budget Policy

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e. expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

When applicable, project length budgets are adopted for the Capital Projects Fund. All annual appropriations lapse at fiscal year-end. Georgia law requires the City to adopt a balanced budget annually. A balanced budget is one in which budgeted funding sources equal budgeted expenditures and fund balance may be used to balance the budget. The City's expenses may not exceed the amounts appropriated, except in the case of an emergency or a contingency, which was not reasonably foreseeable. A Budget Amendment to alter the total appropriation for a department or fund can be requested throughout the year or at year-end. A Budget Amendment that increases revenues and expenditures or crosses departments or funds, requires approval by a resolution passed by the City Council.

Revenue Policy

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote.

The City shall strive to maintain a diversified and stable revenue structure to shelter it from short-term fluctuations in any primary revenue source. When possible, the City shall have a diversified revenue mix in order to minimize the impact of any economic downturns.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted for and comply fully with the City's purchasing policies.

Cash Management and Investment Policy

All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City's cash management and investment policies are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

Accounting, Auditing and Financial Policy

The City will maintain its accounting records and issue its annual financial statements in accordance with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board (GASB).

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by Georgia Law. Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

Capital Asset Management Policy

This accounting policy establishes the capitalization requirements and minimum cost (capitalized amount) that shall be used to determine the capital assets that are to be recorded in the City of Monroe's annual financial statements. Capital Assets must be capitalized and depreciated for financial statement purposes. A capital asset is defined as an asset that has a useful life that extends beyond two years and was acquired or purchased for a cost of $5,000 or more. Such assets are recorded at purchased or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the life is not capitalized. Any item with a useful life of less than one year or with a cost less than the threshold amount of $5,000 is required to be expensed.

Debt Policy

The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness. The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument. The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA). No debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX., Section V, Paragraph 1 and Article IX., Section VI, Paragraph 1 of the Georgia Constitution.

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, Georgia Environmental Finance Authority (GEFA) loan, Georgia Municipal Association (GMA) capital equipment lease, general obligation bond, or revenue bond is issued.

Further, good communication with bond-rating agencies will be maintained in full disclosure on every financial report as well as bond official statements will continue.

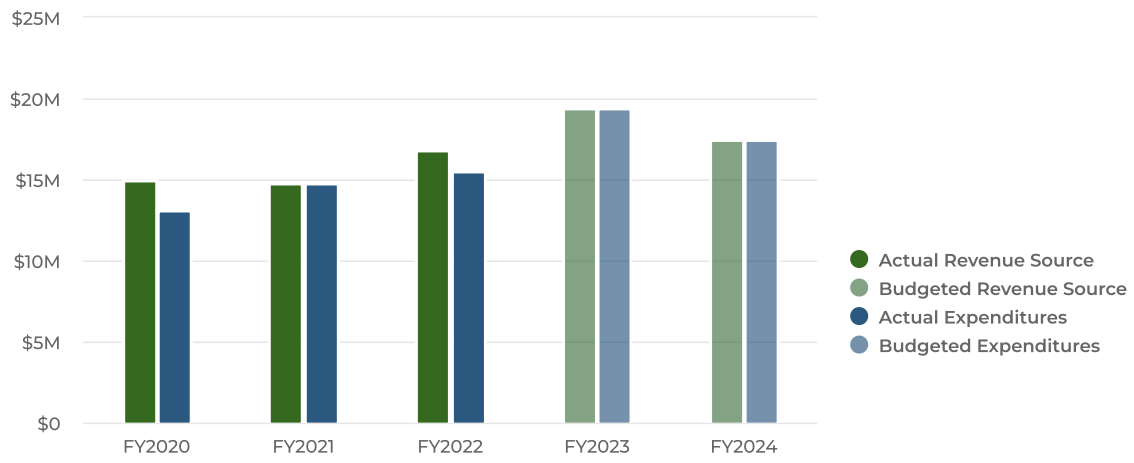
FUND SUMMARIES

General Fund

The General Fund is the major, principal fund of the City. It supports services associated with the majority of basic governmental activities. The General Fund is used to account for all financial resources, unless they are required to be accounted for within another fund. Revenues in this fund are from taxes, licenses, permits, charges for services, intergovernmental, fines and transfers in from the Utility and Solid Waste funds.

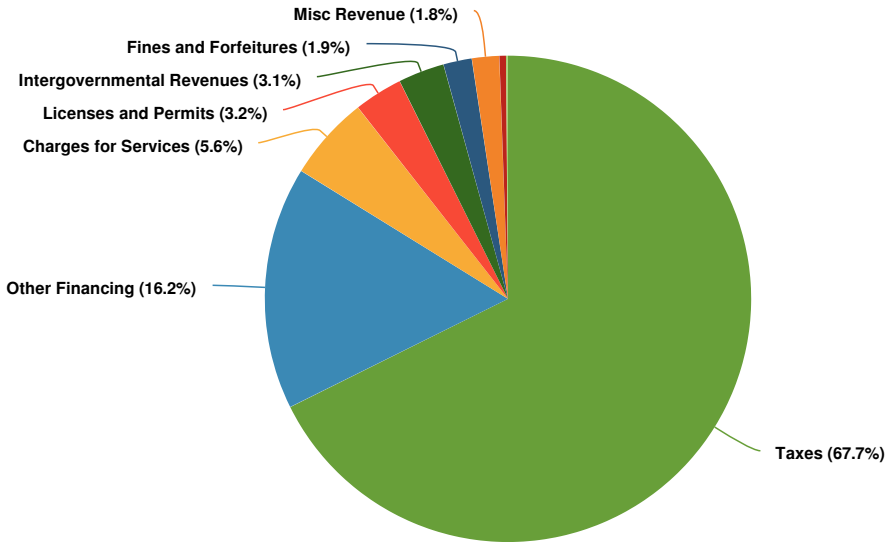
Summary

The City of Monroe is projecting $17,544,716 of General Fund revenue & expenditures in FY2024, which represents a 10% decrease over the prior year's amended budget. This decrease is primarily due to a $2 million grant received in 2023 from the Georgia Department of Community Affairs for the Town Green park construction. The General Fund makes up approximately 23% of the entire city-wide budget.

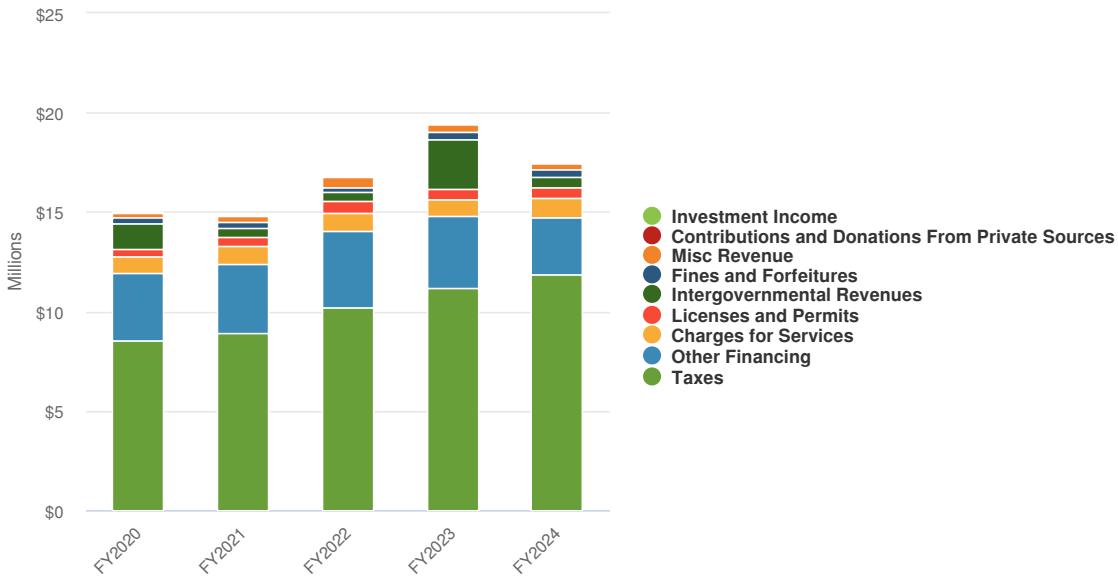


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

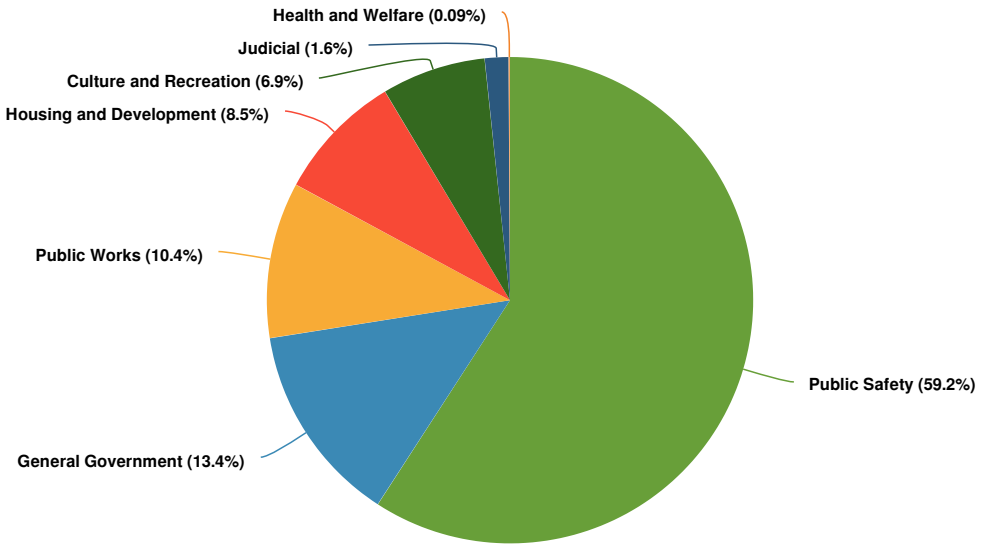


Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue Source						
Taxes	$8,517,060	$8,899,999	$10,187,933	$11,166,615	$11,873,171	$706,556
Licenses and Permits	$409,282	$498,479	$640,911	$533,600	$567,000	$33,400
Intergovernmental Revenues	$1,274,207	$404,202	$405,144	$2,514,972	$539,804	-$1,975,168

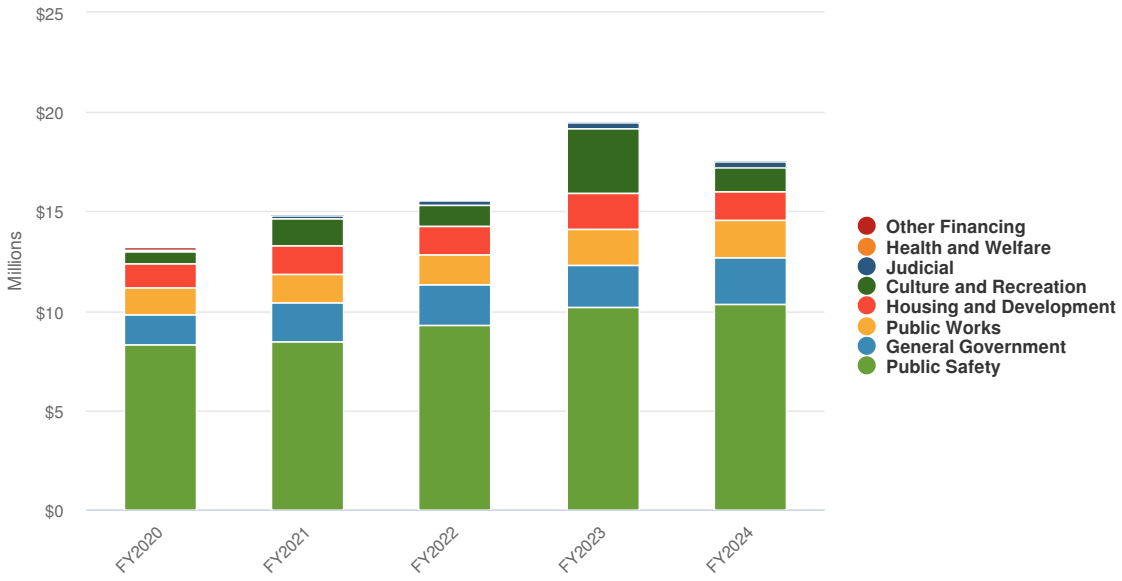
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Charges for Services	$807,057	$845,882	$883,284	$862,100	$981,500	$119,400
Fines and Forfeitures	$269,919	$324,203	$276,930	$335,000	$332,000	-$3,000
Investment Income		$348	$9,748	$500	$20,000	$19,500
Contributions and Donations From Private Sources	$58,562	$35,000	$55,520	$35,000	$80,000	$45,000
Misc Revenue	$265,685	$328,185	$479,080	$424,071	$317,573	-$106,498
Other Financing	$3,430,032	$3,519,012	$3,876,271	$3,602,361	$2,833,668	-$768,693
Total Revenue Source:	**$15,031,804**	**$14,855,309**	**$16,814,820**	**$19,474,219**	**$17,544,716**	**-$1,929,503**

Expenditures by Function

Budgeted Expenditures by Function



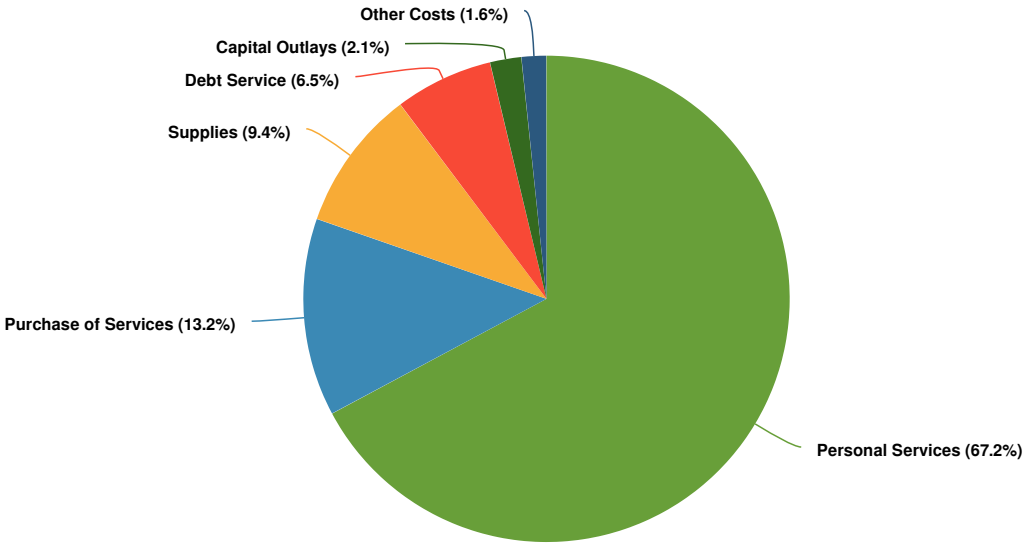
Budgeted and Historical Expenditures by Function



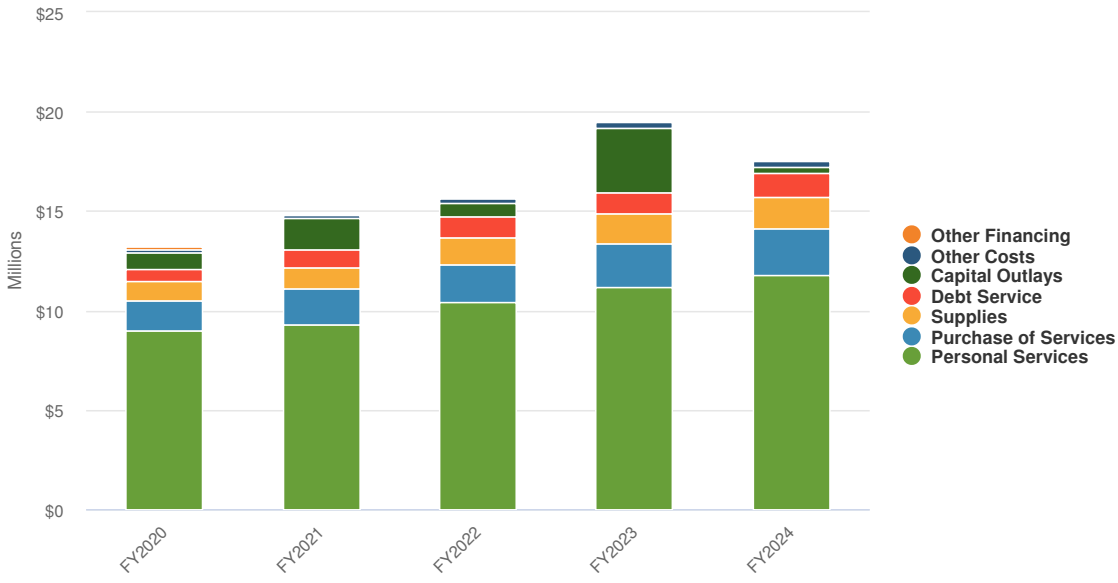
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expenditures						
General Government	$1,528,323	$1,954,790	$2,032,902	$2,121,624	$2,344,486	$222,862
Judicial	$101,493	$193,931	$224,817	$254,944	$275,324	$20,380
Public Safety	$8,284,993	$8,481,655	$9,320,291	$10,205,277	$10,376,343	$171,066
Public Works	$1,355,845	$1,446,757	$1,469,706	$1,834,029	$1,818,531	-$15,498
Health and Welfare	$23,203	$23,280	$31,401	$19,080	$14,930	-$4,150
Culture and Recreation	$579,369	$1,350,228	$1,062,828	$3,266,429	$1,214,551	-$2,051,878
Housing and Development	$1,219,922	$1,383,572	$1,457,075	$1,772,836	$1,498,051	-$274,785
Other Financing	$92,000					
Total Expenditures:	**$13,185,148**	**$14,834,213**	**$15,599,020**	**$19,474,219**	**$17,542,216**	**-$1,932,003**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expense Objects						
Personal Services	$8,993,926	$9,306,990	$10,429,514	$11,173,209	$11,786,315	$613,106

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Purchase of Services	$1,512,501	$1,761,610	$1,900,729	$2,180,200	$2,306,914	$126,714
Supplies	$968,487	$1,107,414	$1,347,890	$1,555,100	$1,650,250	$95,150
Capital Outlays	$842,404	$1,570,119	$689,326	$3,250,126	$365,864	-$2,884,262
Other Costs	$187,701	$192,794	$202,993	$256,978	$288,851	$31,873
Debt Service	$588,129	$895,286	$1,028,568	$1,058,606	$1,144,022	$85,416
Other Financing	$92,000					
Total Expense Objects:	**$13,185,148**	**$14,834,213**	**$15,599,020**	**$19,474,219**	**$17,542,216**	**-$1,932,003**

General Fund Full Time Budgeted Positions

FY2024 we have budgeted an additional 5 positions in the General Fund. One additional position in the Parks department, two additional patrol officers in the Police department, one position in the Code department and one mechanic position was moved to the General Fund from the Solid Waste Fund. For 2024, there are four positions unfunded in the Code department.

	2022 FTEs	2023 FTEs	2024 FTEs
General Fund	124	135	136
Building & Grounds	5	4	3
Finance Financial Administration	2	2	2
Finance General Administration	1.5	2.5	3
Fire Operations	29	29	29
Fire Prevention / CRR	1	1	1
General Government Executive	1.5	1.5	2.5
Highways & Streets	17	18	19
Municipal Court	2	2	2
Police	55	60	62
Main Street			1
Downtown/Economic Dev & Planning	3	4	1.5
Code & Development	7	8	6
Parks		3	4

Utilities Fund

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private businesses. The Combined Utility Fund is the largest major, proprietary fund accounting for the operations of the Electric, Telecommunications, Water, Sewer and Gas systems of the City as well as GUTA which provides training for city employees as well as other outside organizations.

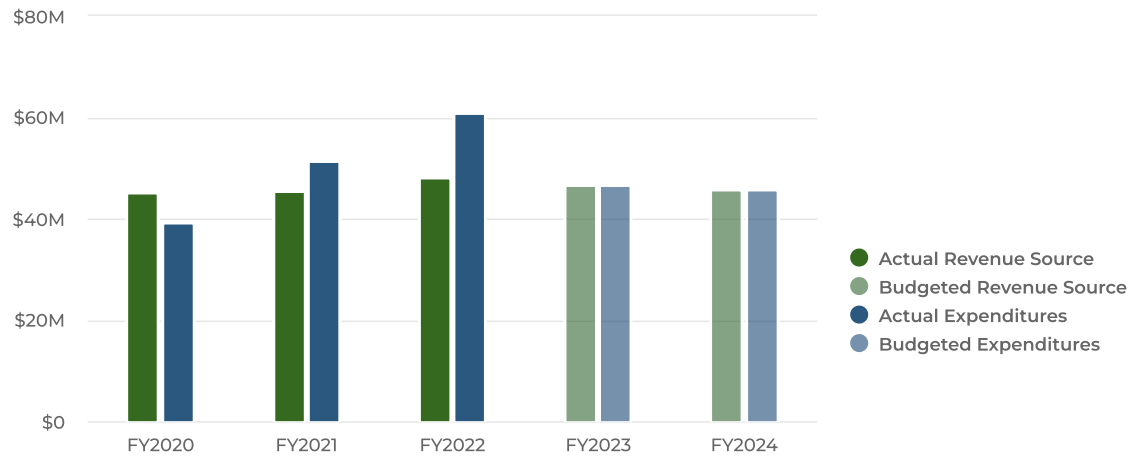
Funding for the Combined Utilities Fund is provided primarily by user fees. The operating revenues provide funding for the operating and maintenance expenses of the utility, routine repairs and maintenance and debt service on all existing debt connected to utilities. Utility revenue is partially influenced by fluctuations in weather conditions. When we experience mild or severe seasons, rainy or drought conditions, Monroe's largest enterprise fund revenues will increase or decrease accordingly. As the city pays more for the cost of electricity and natural gas, the cost to our customers is also increased. This will also account for fluctuations in revenues.

Approximately, ten percent (10%) of the gross revenue received per month from the operation of the system is placed in a reserve fund that is kept separate from other funds. The money in this fund is used for expansion or major maintenance and repair of the system. Additionally, a required minimum of five percent (5%) of the gross revenue is paid to the General Fund of the City. For FY2024 6% is budgeted to be transferred to the General Fund.

The City of Monroe Combined Utility provides electric, natural gas, sewer, cable, internet and phone services to customers primarily within the city limits. The City has an adequate supply of water, electricity and natural gas to meet the needs of Monroe's expected demand for the next 15-20 years.

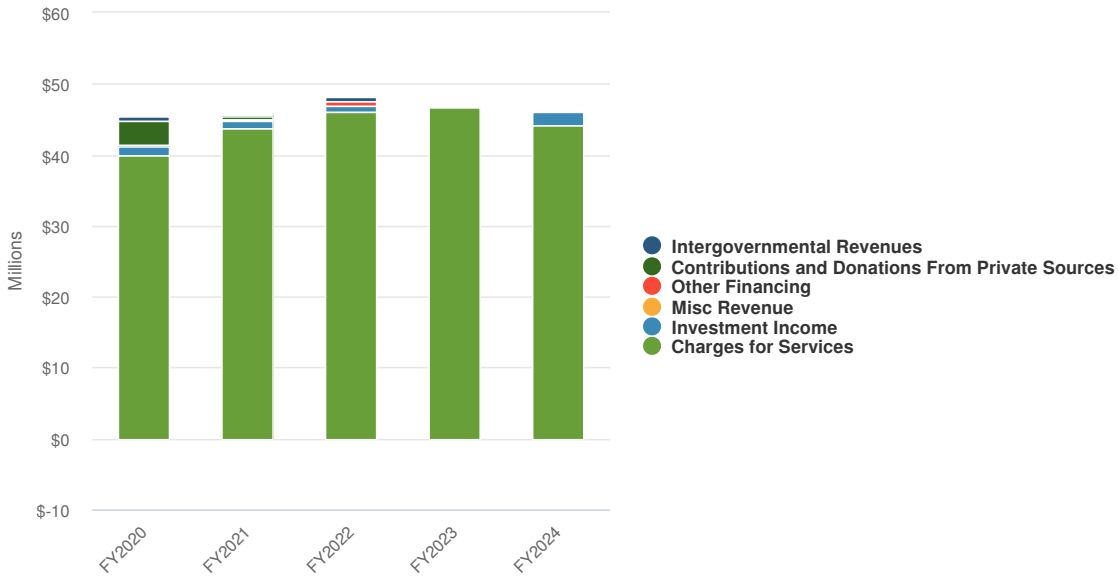
Summary

The City of Monroe is projecting $46,057,938 of Utility Fund revenues & expenditures in FY2024, which represents a slight decrease of 2% over the prior year's amended budget. This is primarily due to the cost of natual gas to go down substantially in 2024 compared to 2023.



Revenues by Source

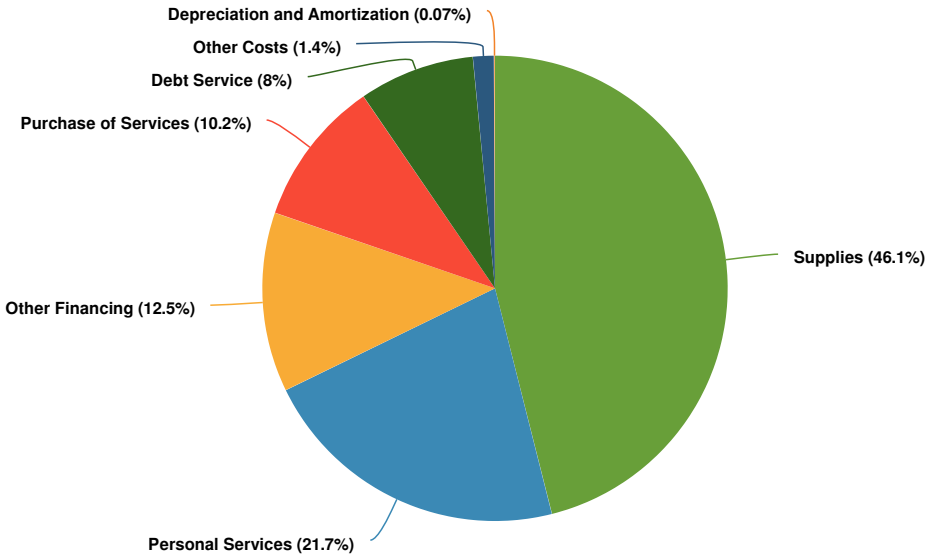
Budgeted and Historical 2024 Revenues by Source



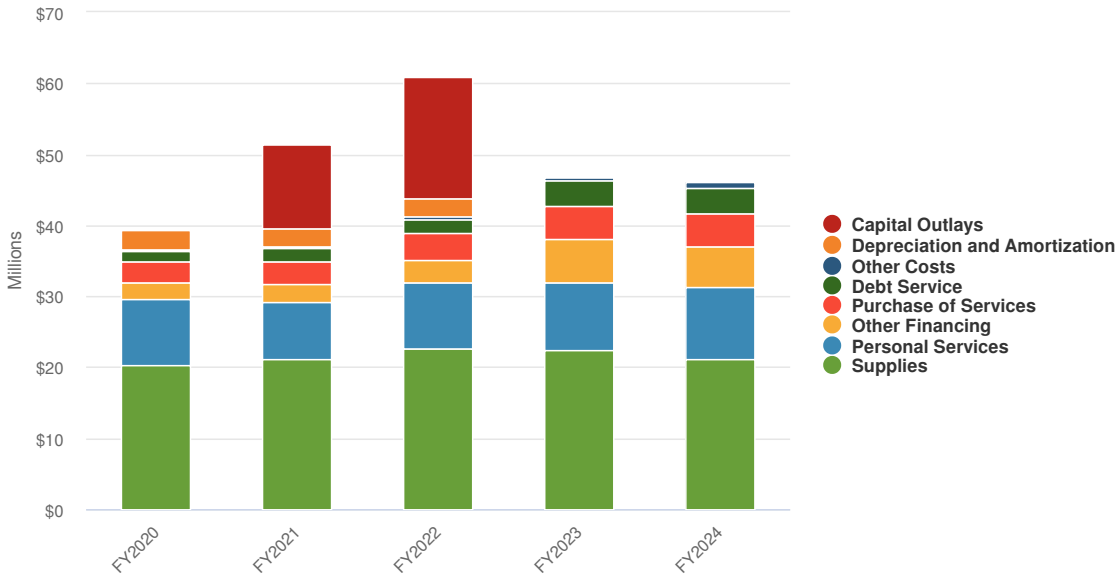
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue Source						
Intergovernmental Revenues	$671,195	$135,513	$636,100			
Charges for Services	$39,980,987	$43,665,638	$46,016,834	$46,750,566	$44,187,965	-$2,562,601
Investment Income	$1,236,273	$1,159,316	$834,261	$50,000	$1,800,000	$1,750,000
Contributions and Donations From Private Sources	$3,448,409	$529,668	$59,024			
Misc Revenue	$12,983	$40,328	$19,739		$69,971	$69,971
Other Financing	$92,000	$66,551	$592,174	$0	$2	$2
Total Revenue Source:	**$45,441,847**	**$45,597,014**	**$48,158,132**	**$46,800,566**	**$46,057,938**	**-$742,628**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expense Objects						
Personal Services	$9,116,885	$8,094,860	$9,167,574	$9,501,956	$10,002,027	$500,071

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Purchase of Services	$2,922,908	$3,122,223	$3,749,580	$4,578,824	$4,686,106	$107,282
Supplies	$20,403,632	$21,188,876	$22,700,730	$22,381,816	$21,220,514	-$1,161,302
Capital Outlays		$11,932,797	$17,218,422			
Depreciation and Amortization	$2,883,027	$2,448,698	$2,614,727	$31,122	$31,122	
Other Costs	$213,405	$245,624	$252,138	$442,413	$665,914	$223,501
Debt Service	$1,486,980	$1,995,627	$1,989,841	$3,677,185	$3,701,849	$24,664
Other Financing	$2,380,229	$2,455,803	$3,279,077	$6,187,251	$5,750,406	-$436,845
Total Expense Objects:	**$39,407,066**	**$51,484,508**	**$60,972,088**	**$46,800,566**	**$46,057,938**	**-$742,629**

Utility Full Time Budgeted Positions

FY2024 there are five additional positions budgeted in the Utility Fund; two in the Telecom department, two in the Electric department and one GIS Analyst. Two positions were unfunded in the Electric department and two positions were unfunded in the Finance Customer Service department.

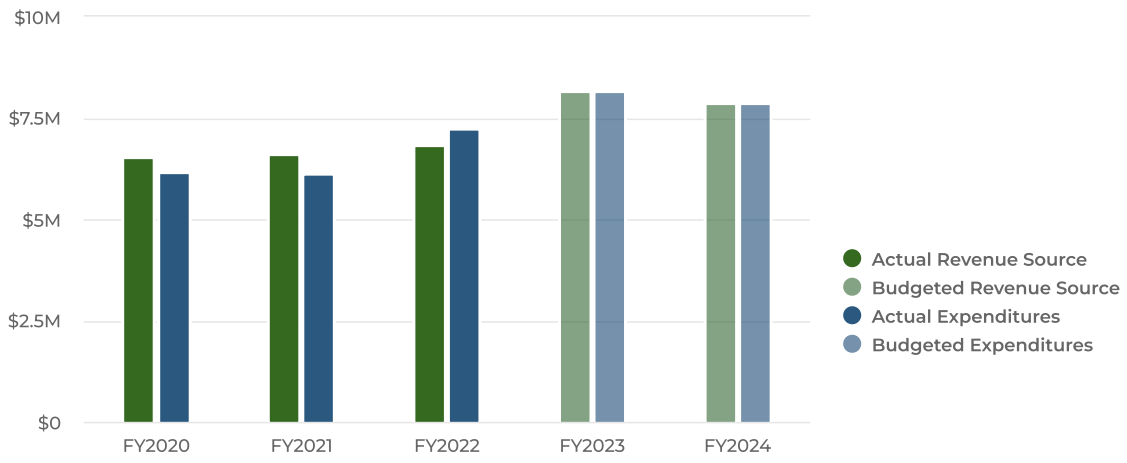
	2022 FTEs	2023 FTEs	2024 FTEs
Utility Fund	**116**	**115**	**116**
GUTA	2		
Utility-Admin ETC	2	2	1
Utility-Admin WSG	2	2	1
Utility-CATV	6	6	6
Utility-Customer Service	16	16	14
Utility-Electric	15	14	14
Utility-Finance	8	9	9.5
Utility-Natural Gas	10	11	11
Utility-Sewage Collection	7	7	7
Utility-Sewage Treatment Plant	6	6	6
Utility-Stormwater	4	5	5
Utility-Telecom & Internet	4	5	8
Utility-Utility Billing	4	4	4
Utility-Water Distribution System	11	11	11
Utility-Water Treatment Plant	10	10	10
Utility-Central Services	9	7	8.5

Solid Waste Fund

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private businesses. One major fund includes the Solid Waste Fund. The Solid Waste Fund accounts for all solid waste operations of the City. Approximately, five percent (5%) of the gross revenue received per month from the operation of the system is placed in a reserve fund that is kept separate from other funds. The money in this fund is used for expansion or major maintenance and repair of the Solid Waste division. Additionally, a required minimum of five percent (5%) of the gross revenue is paid to the General Fund of the City. For FY2024 5% is budgeted to be transferred to the General Fund. Solid Waste revenues are derived from charges for services for trash pickup for residential and commercial customers, transfer station revenue and recycling. Sanitation fees from trash pickup services will increase in FY2024 by 4% for residential customers & 10% for commercial customers. Due to increase in costs to the City, transfer station hauler fees will also increase by 3%.

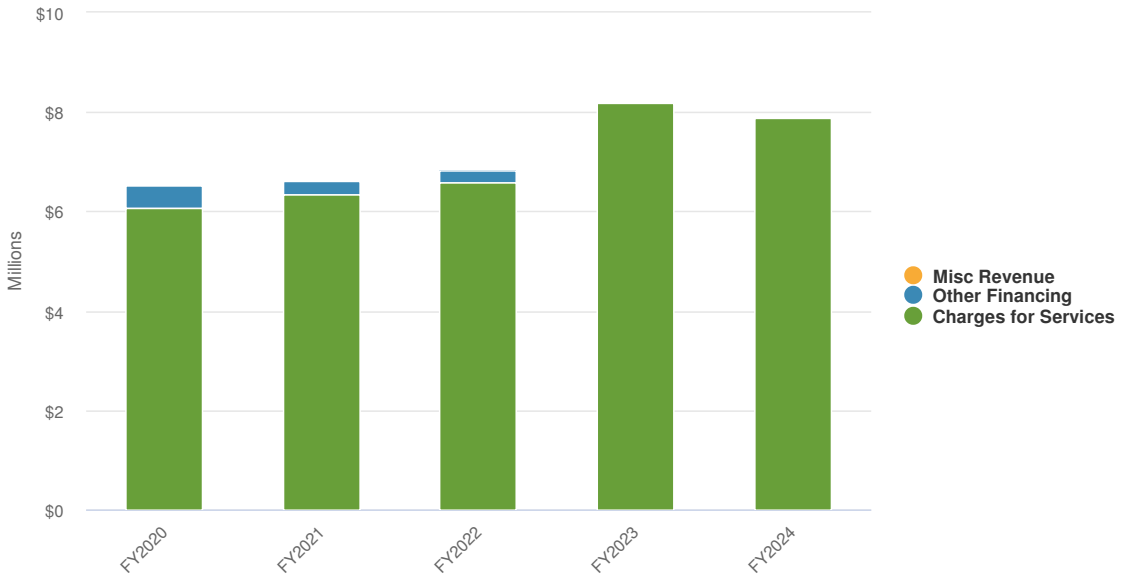
Summary

The City of Monroe is projecting $7,877,308 of Solid Waste revenues & expenditures in FY2024, which represents a 4% decrease over the prior year. This decrease is primarily due to a projected decrease in transfer station haulers & tonnage in 2024.



Revenues by Source

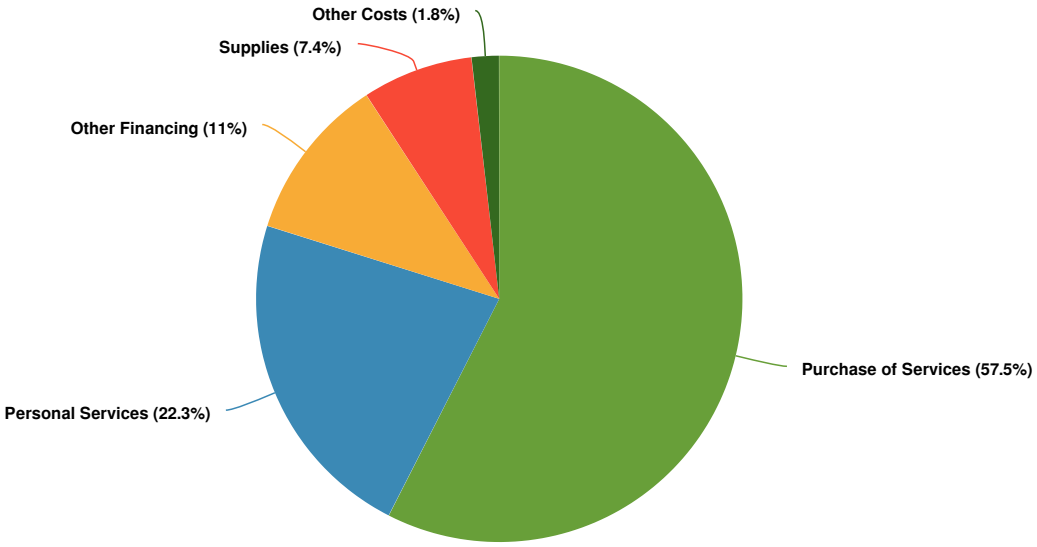
Budgeted and Historical 2024 Revenues by Source



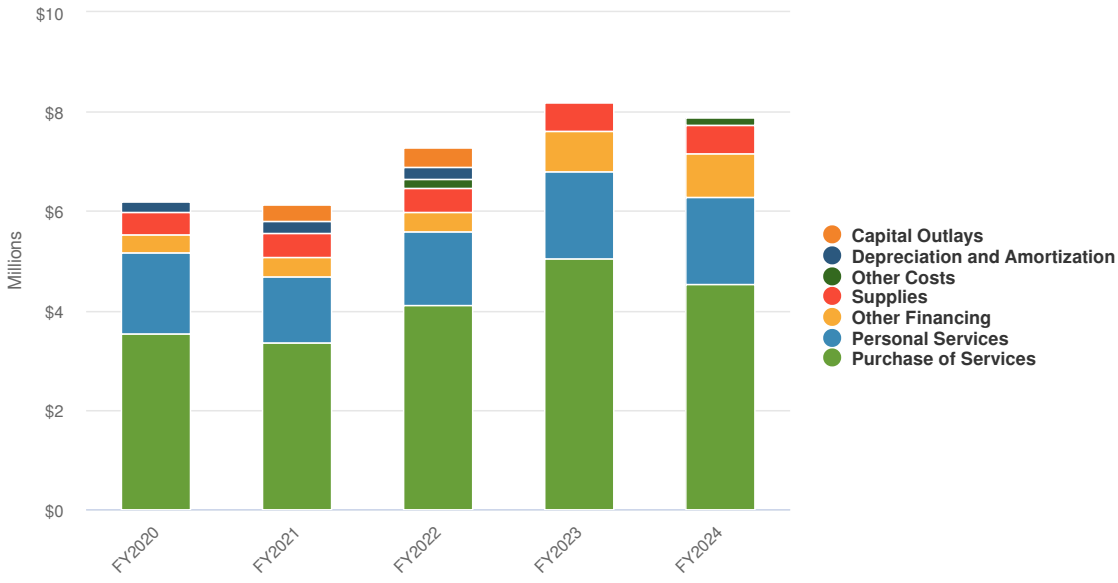
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue Source						
SANITATION FEES	$2,267,413	$2,404,379	$2,478,137	$2,500,000	$2,782,802	$282,802
TRANSFER STATION FEES	$3,767,524	$3,904,357	$4,068,496	$5,649,487	$5,062,506	-$586,981
SALE OF RECYCLED MATERIALS	$31,112	$28,939	$36,718	$32,000	$32,000	
REIMB FOR DAMAGED PROPERTY		$30,128				
REIMB FOR DAMAGED PROPERTY	$14,752					
REIMB FOR DAMAGED PROPERTY			$801			
DNU - OTHER	$20,100					
OTHER - SW		$1,775				
OPERATING TRANSFERS IN			$2,943			
OPERATING TRANSFERS IN	$456,261	$262,437	$8,590			
OPERATING TRANSFERS IN			$715			
OPERATING TRANSFERS IN			$687			
OPERATING TRANSFERS IN			$2,817			
SALE OF ASSETS - SOLID WASTE	$1,462	$2,824	$239,971			
SALE OF ASSETS - SOLID WASTE	$1,555	$2,370				
Total Revenue Source:	**$6,560,179**	**$6,637,208**	**$6,839,876**	**$8,181,487**	**$7,877,308**	**-$304,179**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expense Objects						
Personal Services	$1,621,468	$1,323,231	$1,476,036	$1,752,774	$1,759,888	$7,114

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Purchase of Services	$3,549,705	$3,367,671	$4,113,241	$5,053,569	$4,530,970	-$522,599
Supplies	$433,881	$488,962	$503,660	$570,300	$579,600	$9,300
Capital Outlays		$322,062	$379,470			
Depreciation and Amortization	$227,705	$256,119	$250,214			
Other Costs			$168,726		$143,866	$143,866
Other Financing	$365,216	$378,194	$380,440	$804,844	$862,984	$58,140
Total Expense Objects:	**$6,197,975**	**$6,136,240**	**$7,271,787**	**$8,181,487**	**$7,877,308**	**-$304,179**

Solid Waste Full Time Budgeted Positions

For FY2024 budget, we are adding one full time position in the Solid Waste Fund and we moved one mechanic position from the Solid Waste division to the General Fund.

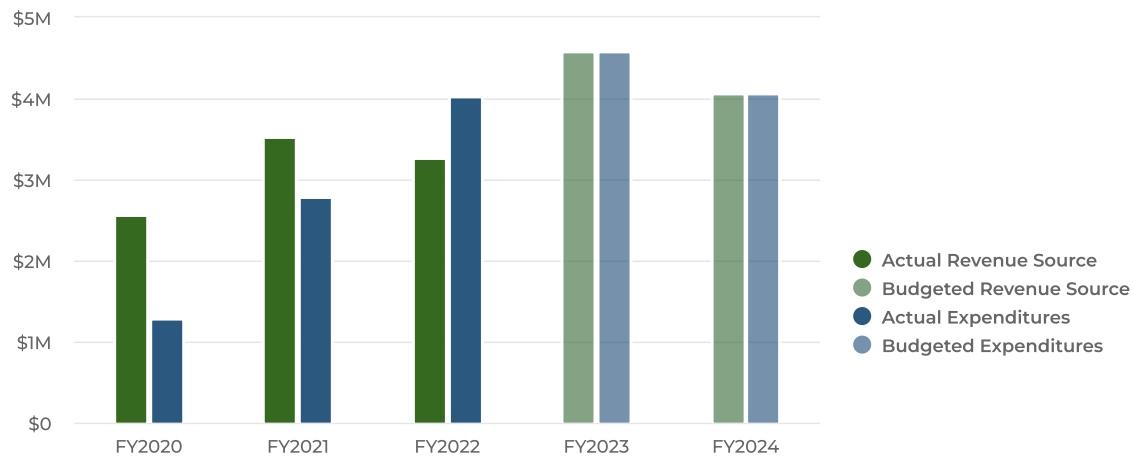
	2022 FTEs	2023 FTEs	2024 FTEs
Solid Waste Fund	23	24	24
Administration	3	3	3
Solid Waste Collection	13	14	15
Solid Waste Disposal	2	2	2
Yard Trimmings	4	4	3
Recycables Collection	1	1	1

SPLOST 2019 Fund

The City's 2019 Special Local Option Sales Tax Fund (SPLOST) is restricted for Transportation and Parks capital projects. Funds are used to account for financial resources to be used for the acquisition or construction of major capital projects and are budgeted on a project-length basis. This tax must be approved by a majority of the qualified voters of Walton County. This is our third SPLOST which will be in place from 2019-2024. The city's portion of the 1% tax is negotiated and agreed upon with Walton County through an inter-governmental agreement.

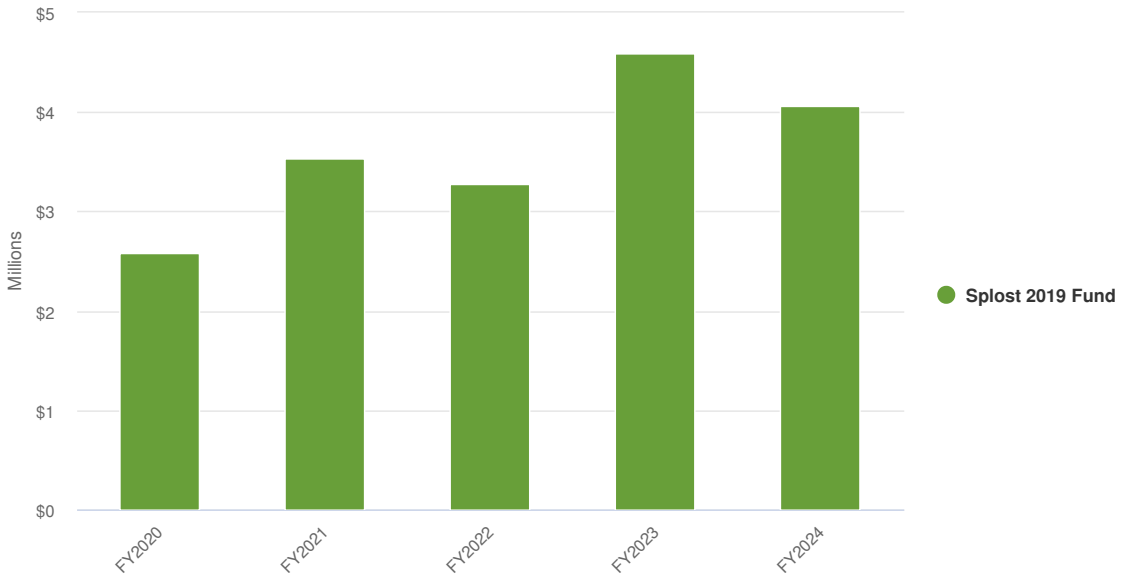
Summary

The City of Monroe is projecting $3,800,000 of collections in FY2024 for the 2019 SPLOST, which represents a 6% increase of collections over the prior year. Budgeted expenditures are projected to be $4,068,899 in FY2024.



Revenue by Fund

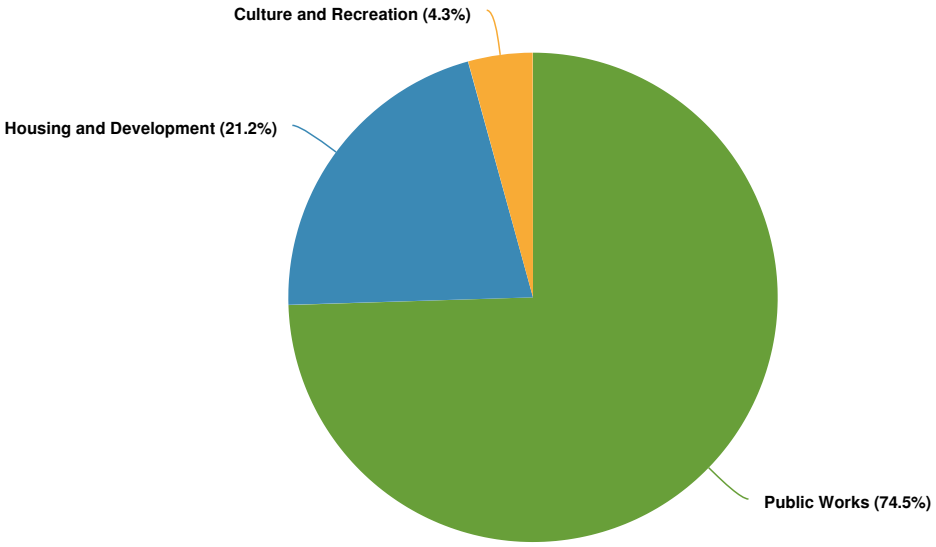
Budgeted and Historical 2024 Revenue by Fund



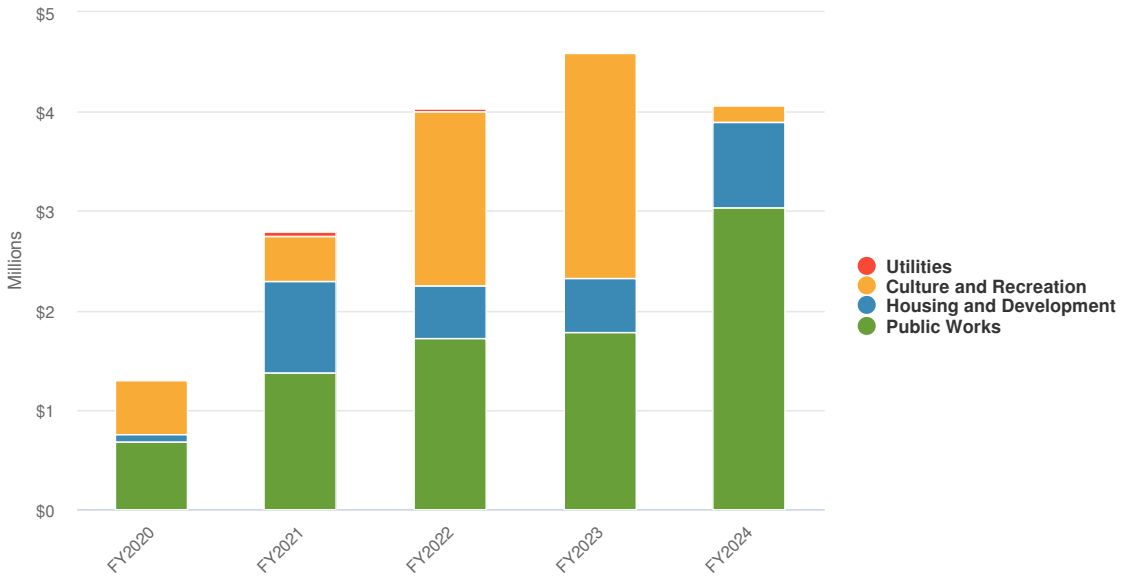
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Splost 2019 Fund	$2,582,514	$3,528,976	$3,280,015	$4,593,229	$4,068,899	-$524,330
Total Splost 2019 Fund:	**$2,582,514**	**$3,528,976**	**$3,280,015**	**$4,593,229**	**$4,068,899**	**-$524,330**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expenditures						
Public Works	$685,497	$1,374,536	$1,722,057	$1,786,040	$3,031,703	$1,245,663

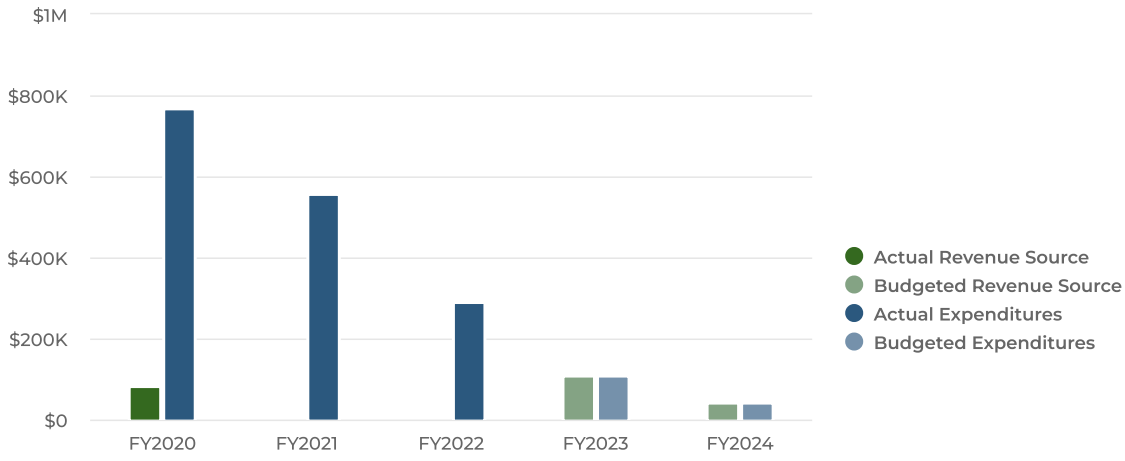
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Utilities		$38,000	$28,281			
Culture and Recreation	$537,263	$466,460	$1,761,606	$2,266,189	$174,000	-$2,092,189
Housing and Development	$76,954	$914,519	$522,974	$541,000	$863,196	$322,196
Total Expenditures:	**$1,299,714**	**$2,793,515**	**$4,034,918**	**$4,593,229**	**$4,068,899**	**-$524,330**

SPLOST 2013 Fund

The City's 2013 Special Local Option Sales Tax Fund (SPLOST) is restricted for capital projects. Funds are used to account for financial resources to be used for the acquisition or construction of major capital projects and are budgeted on a project-length basis. Revenue collections for the 2013 SPLOST ended in 2019. Expenditures are projected through the next few years.

Summary

Collection of SPLOST 2013 revenues ended in 2019, so no revenues are budgeted in the current year. Budgeted expenditures are projected to be $45,000 in FY2024 for transportation capital projects.

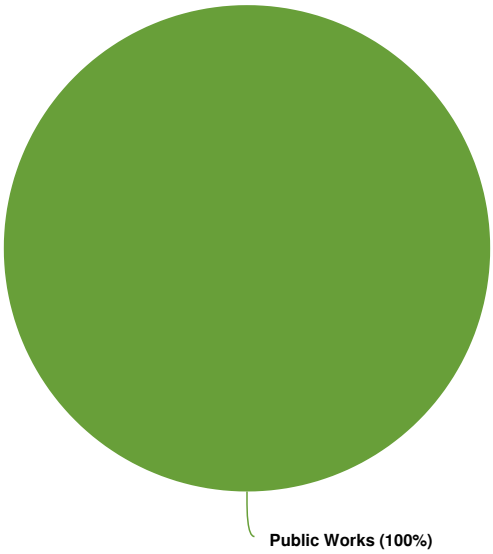


Revenue by Fund

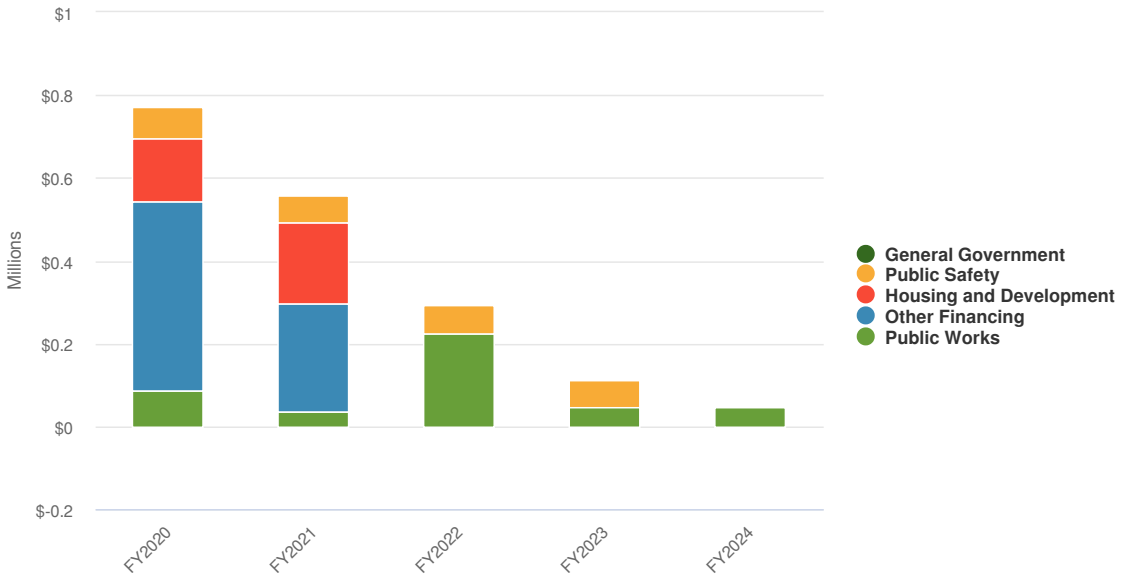
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Splost 2013 Fund	$85,387	$802	$451	$111,077	$45,000
Total Splost 2013 Fund:	**$85,387**	**$802**	**$451**	**$111,077**	**$45,000**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expenditures						
General Government			$0			

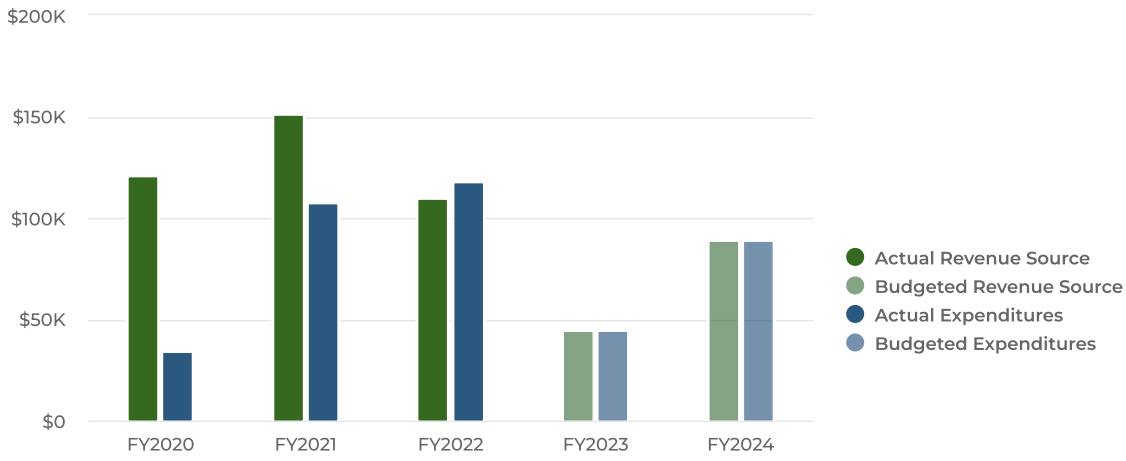
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Public Safety	$75,510	$66,080	$66,077	$66,077		-$66,077
Public Works	$87,572	$34,488	$225,234	$45,000	$45,000	
Housing and Development	$150,645	$194,681				
Other Financing	$456,261	$262,437				
Total Expenditures:	**$769,989**	**$557,685**	**$291,310**	**$111,077**	**$45,000**	**-$66,077**

Confiscated Assets Fund

Confiscated Assets Fund is a Special Revenue Fund used to account for the city's share of monies that have been forfeited through the court system and are legally restricted for law enforcement purposes.

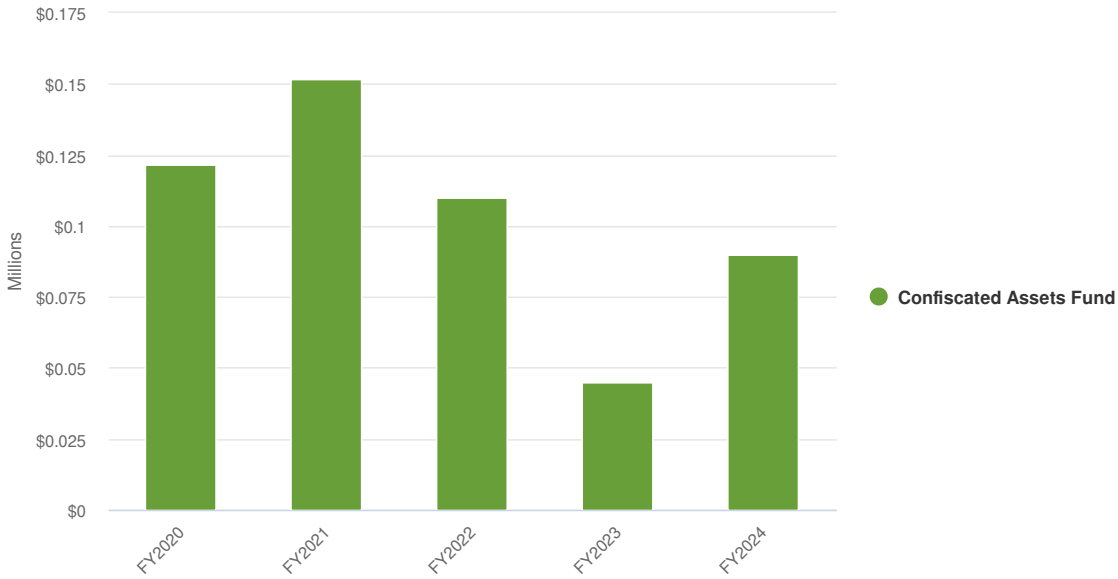
Summary

The City of Monroe is projecting $90,000 of revenue in FY2024, which is an increase of $45,000 over the prior year. Budgeted expenditures are projected to increase in FY2024 by the same amount.



Revenue by Fund

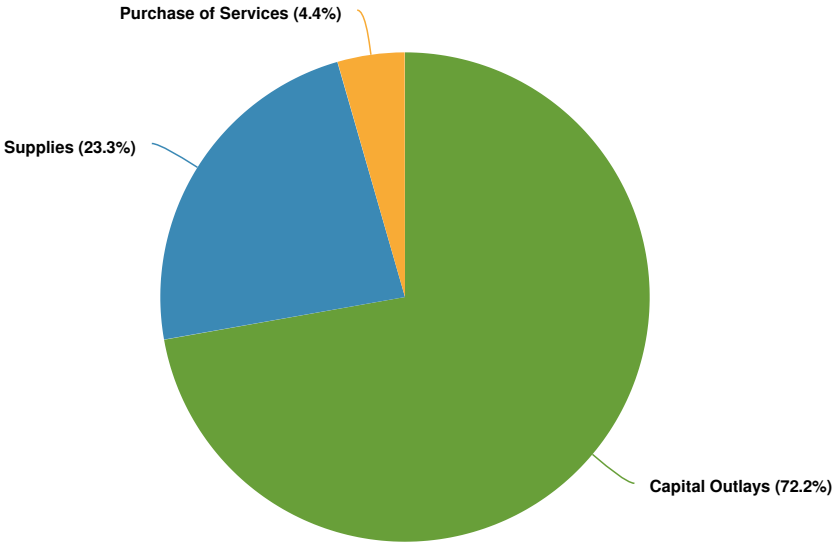
Budgeted and Historical 2024 Revenue by Fund



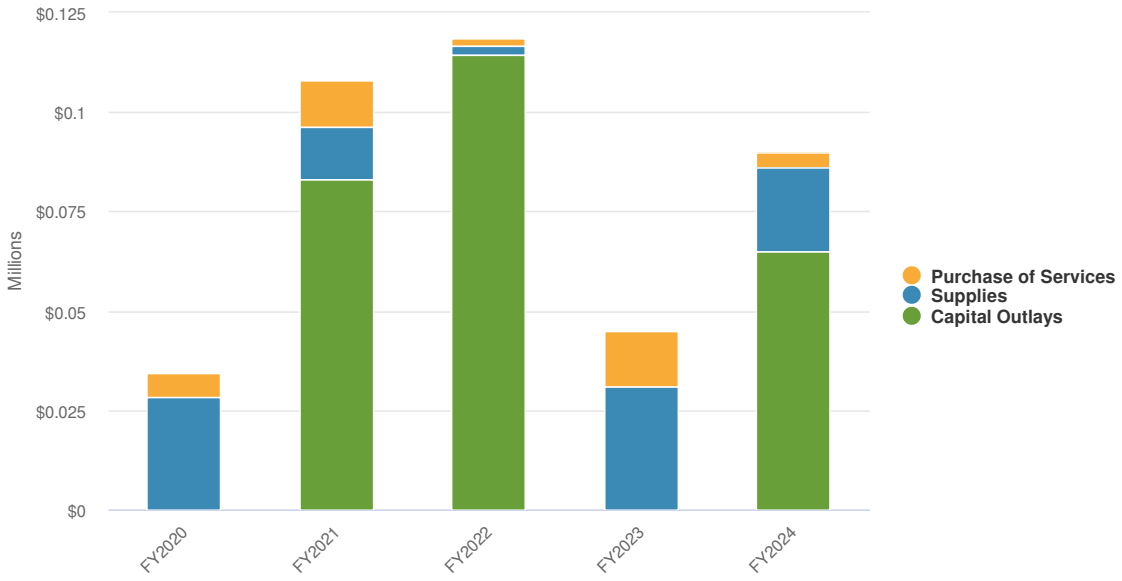
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Confiscated Assets Fund	$121,543	$151,576	$110,030	$45,000	$90,000	$45,000
Total Confiscated Assets Fund:	**$121,543**	**$151,576**	**$110,030**	**$45,000**	**$90,000**	**$45,000**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



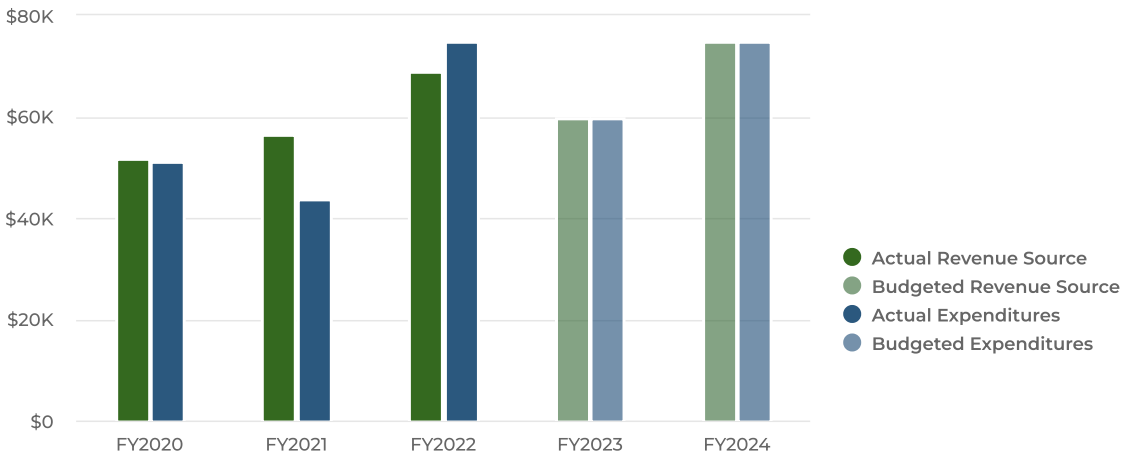
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Purchase of Services	$6,311	$11,726	$1,752	$14,000	$4,000
Supplies	$28,221	$13,135	$2,150	$31,000	$21,000
Capital Outlays		$83,043	$114,506		$65,000
Total Expense Objects:	**$34,532**	**$107,904**	**$118,408**	**$45,000**	**$90,000**

Hotel Motel Tax Fund

The Hotel Motel Tax Fund is a Special Revenue Fund used to account for the proceeds of hotel & motel taxes collected and restricted for the promotion of trade and tourism in the city.

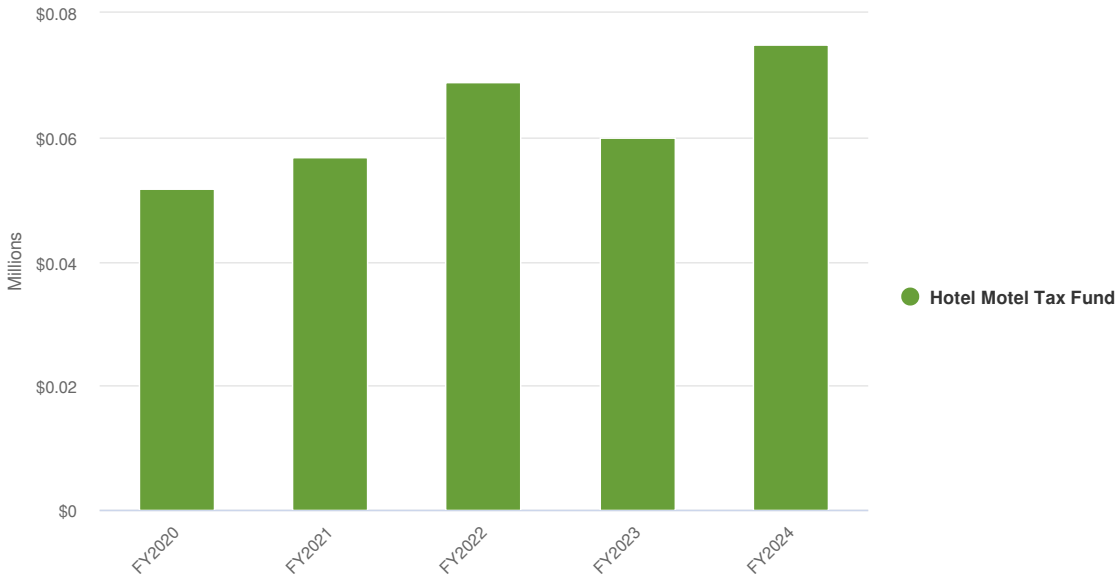
Summary

The City of Monroe is projecting $75,000 of revenue in FY2024, which represents a 25% increase over the prior year. Budgeted expenditures are projected to increase by the same amount in FY2024. These projected increases are based solely on the increase in hotel & motel collections in Monroe.



Revenue by Fund

Budgeted and Historical 2024 Revenue by Fund

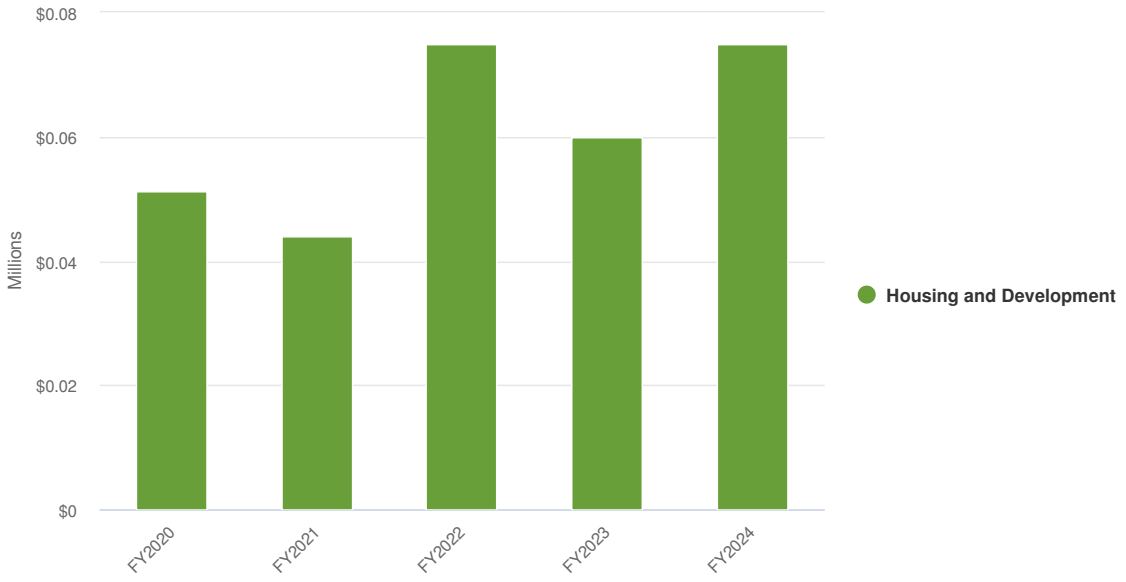


Revenues by Source

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue Source						
Taxes	$51,726	$56,714	$68,924	$60,000	$75,000	$15,000
Total Revenue Source:	**$51,726**	**$56,714**	**$68,924**	**$60,000**	**$75,000**	**$15,000**

Expenditures by Function

Budgeted and Historical Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expenditures						
Housing and Development	$51,307	$43,976	$75,009	$60,000	$75,000	$15,000
Total Expenditures:	**$51,307**	**$43,976**	**$75,009**	**$60,000**	**$75,000**	**$15,000**

GO Bond Debt Service Fund

The General Obligation (GO) Bond Debt Service Fund is a fund established to account for the accumulation of resources for and payment of the City's long-term debt principal and interest associated with a General Obligation Bond. The city paid off the GO Bond debt in 2019.

Revenue by Fund

Name	FY2020 Actual	FY2021 Actual	FY2024 Proposed Budget
No Data To Display			

Expenditures by Fund

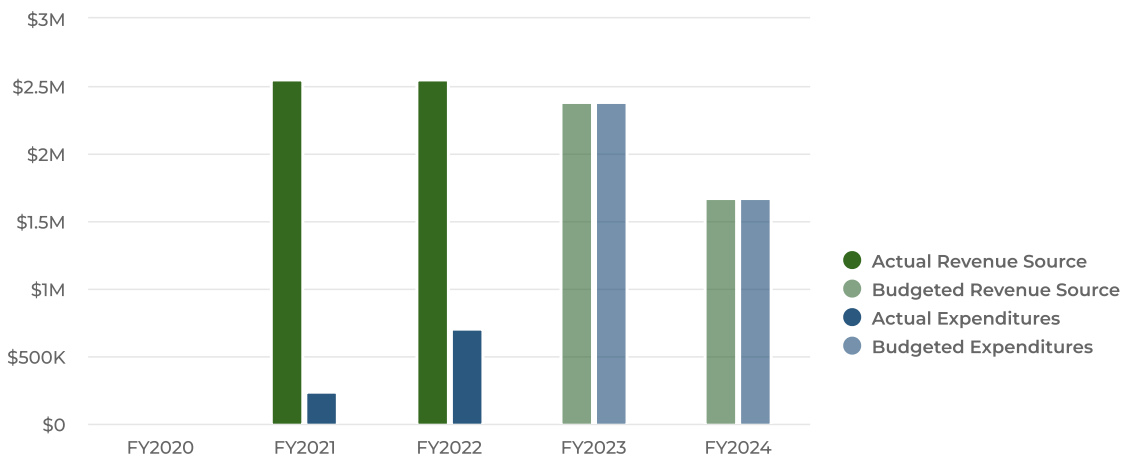
Name	FY2020 Actual	FY2021 Actual	FY2024 Proposed Budget
No Data To Display			

American Rescue Plan Act Fund (ARPA)

The City of Monroe received 50% of it's total State and Local Fiscal Recovery Funds of $5,105,995 from the American Rescue Plan Act in 2021. The remaining 50% was received in July 2022. These federal funds are in a separate fund to be used for eligible uses through 2024 and consistent with the interim final rule by the Department of Treasury.

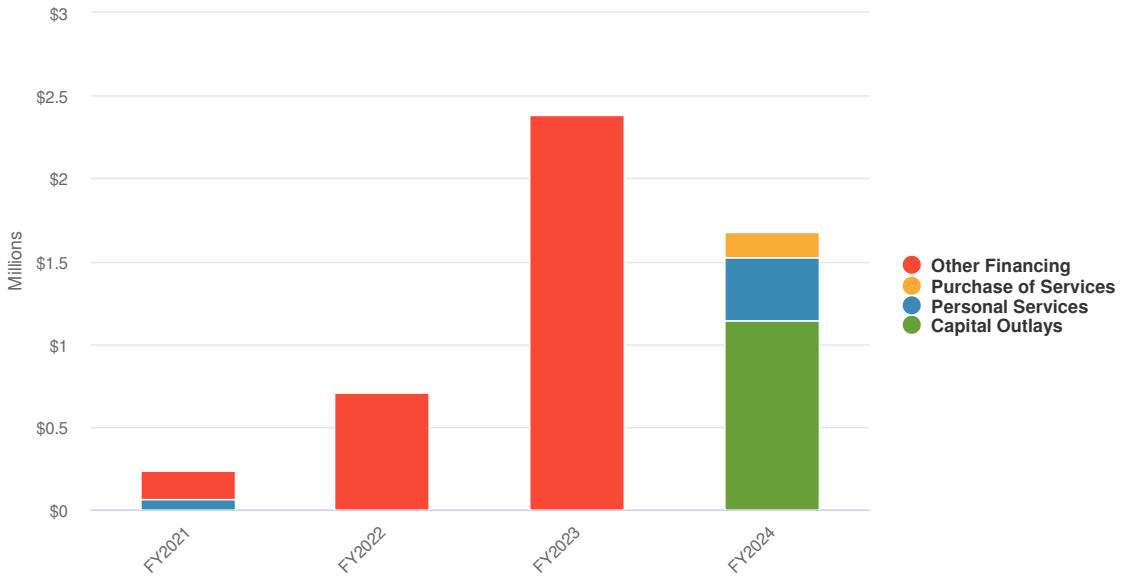
For FY2024 the City has budgeted $1,676,345 of these funds. $613,415 for a new Fire Pumper Truck for the Fire department, $143,000 for Fire equipment, $40,000 for Mobile Data Terminals with voiceless CAD software for the Fire department, $350,000 for restoration of the old City Hall building, $150,382 for form based codes of the city and approximatley $380,000 are budgeted for increased health insurance claims if needed throughout the year.

Summary



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



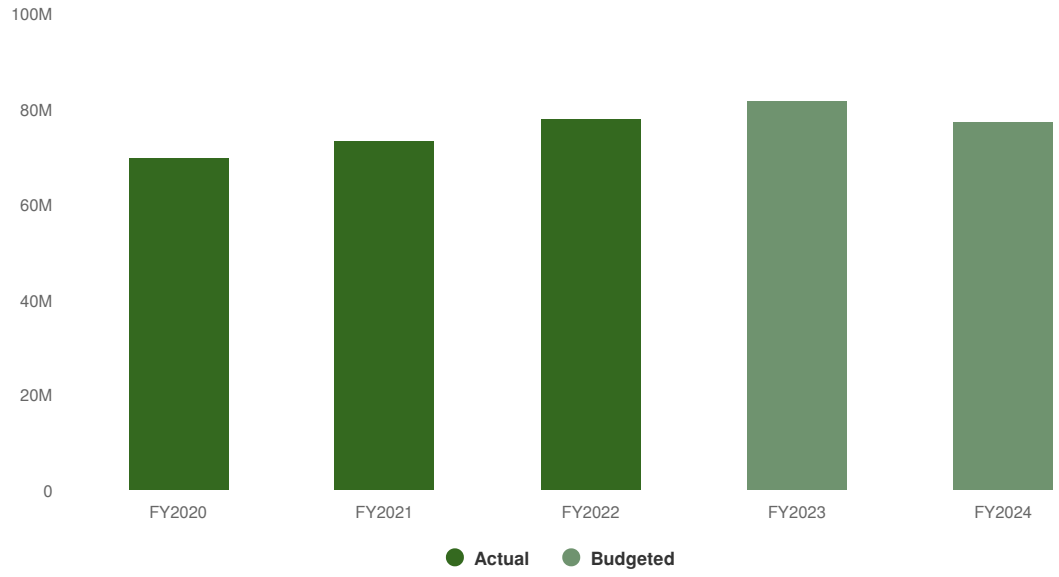
FUNDING SOURCES

City-wide Revenues

The City of Monroe's revenue consists of eight general types of categories common to all funds of Monroe's government. These categories are Charges for Services, Contributions and Donations, Fines and Forfeitures, Intergovernmental, Licenses and Permits, Miscellaneous, Other Financing Sources and Taxes. The City uses trend analysis to project revenues. Changes in the local economy and state mandates are taken into consideration when using this forecasting method. The total FY2024 balanced budget of $77,438,206 is estimated on a conservative basis, using current fiscal and historical trends, along with future projections. FY2024 revenues are budgeted at $4,213,574 less than the prior year. The majority of this decrease is due to $2 million grant received in 2023, decrease in cost of natural gas sales and electric sales in the Utility fund, as well as decrease in Solid Waste fund revenues due to a decrease in tonnage of transfer station collections.

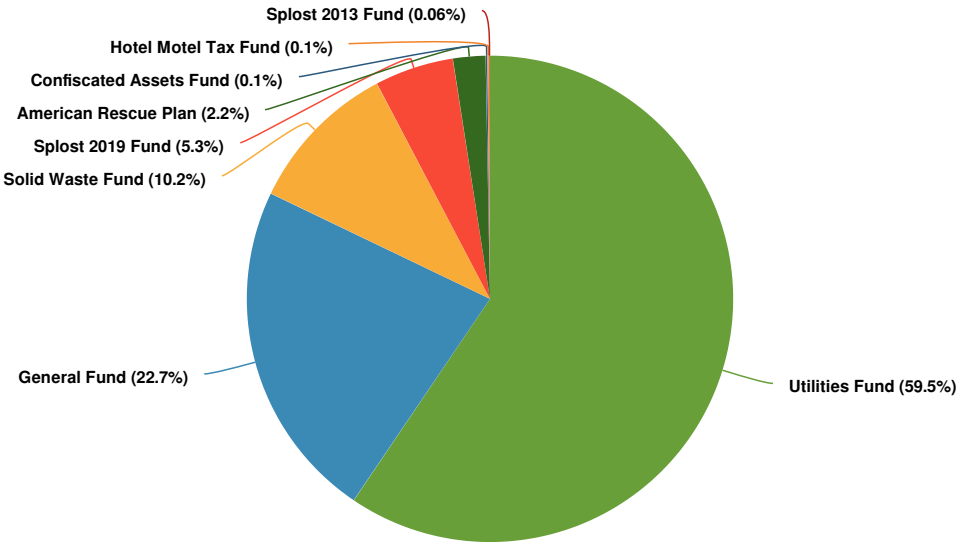
$77,438,206 **-$4,213,574**
(-5.16% vs. prior year)

City-wide Revenues Proposed and Historical Budget vs. Actual

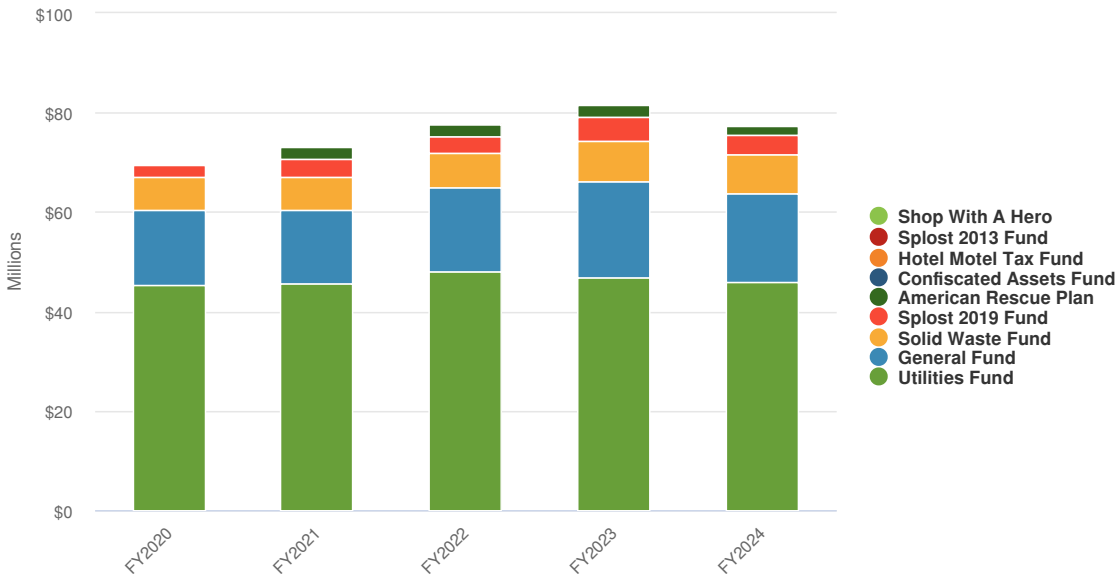


Revenue by Fund

2024 Revenue by Fund



Budgeted and Historical 2024 Revenue by Fund

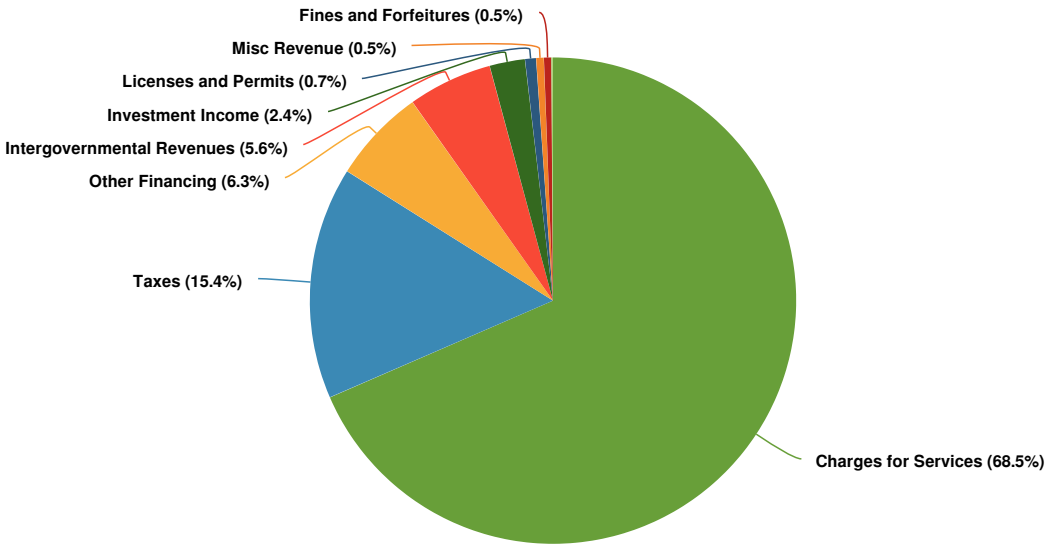


Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
General Fund	$15,031,804	$14,855,309	$16,814,820	$19,474,219	$17,544,716	-$1,929,503
Utilities Fund	$45,441,847	$45,597,014	$48,158,132	$46,800,566	$46,057,938	-$742,628
Solid Waste Fund	$6,560,179	$6,637,208	$6,839,876	$8,181,487	$7,877,308	-$304,179
Confiscated Assets Fund	$121,543	$151,576	$110,030	$45,000	$90,000	$45,000

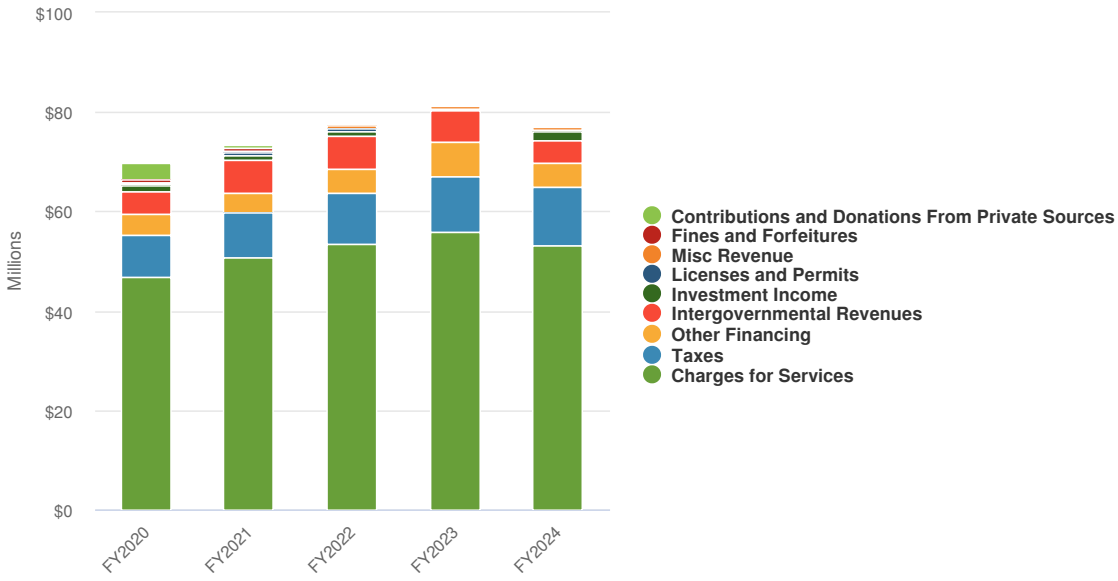
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Shop With A Hero	$3,000	$2,995	$7,800	$1,500	$3,000	$1,500
Hotel Motel Tax Fund	$51,726	$56,714	$68,924	$60,000	$75,000	$15,000
American Rescue Plan		$2,553,339	$2,560,317	$2,384,702	$1,676,345	-$708,357
Splost 2013 Fund	$85,387	$802	$451	$111,077	$45,000	-$66,077
Splost 2019 Fund	$2,582,514	$3,528,976	$3,280,015	$4,593,229	$4,068,899	-$524,330
Total:	**$69,878,002**	**$73,383,933**	**$77,840,365**	**$81,651,780**	**$77,438,206**	**-$4,213,574**

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue Source						
Taxes						
General Property Taxes						
General Government	$4,231,813	$4,526,444	$5,161,142	$5,711,615	$6,253,171	$541,556
Total General Property Taxes:	**$4,231,813**	**$4,526,444**	**$5,161,142**	**$5,711,615**	**$6,253,171**	**$541,556**
General Sales and Use Taxes						
General Government	$2,700,402	$2,798,565	$3,238,948	$3,100,000	$3,200,000	$100,000
Total General Sales and Use Taxes:	**$2,700,402**	**$2,798,565**	**$3,238,948**	**$3,100,000**	**$3,200,000**	**$100,000**
Selective Sales and Use Taxes						
General Government	$346,399	$323,889	$360,136	$370,000	$410,000	$40,000
Housing and Development	$51,707	$56,703	$68,851	$60,000	$75,000	$15,000
Total Selective Sales and Use Taxes:	**$398,106**	**$380,591**	**$428,988**	**$430,000**	**$485,000**	**$55,000**
Business Taxes						
General Government	$1,194,514	$1,221,181	$1,402,473	$1,960,000	$1,985,000	$25,000
Total Business Taxes:	**$1,194,514**	**$1,221,181**	**$1,402,473**	**$1,960,000**	**$1,985,000**	**$25,000**
Penalties and Interest on Delinquent Taxes						
General Government	$43,931	$29,921	$25,235	$25,000	$25,000	
Housing and Development	$20	$11	$73			

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Total Penalties and Interest on Delinquent Taxes:	**$43,951**	**$29,932**	**$25,307**	**$25,000**	**$25,000**	
Total Taxes:	**$8,568,786**	**$8,956,713**	**$10,256,857**	**$11,226,615**	**$11,948,171**	**$721,556**
Licenses and Permits						
Business Licenses						
Housing and Development	$148,238	$161,638	$170,413	$170,100	$207,800	$37,700
Total Business Licenses:	**$148,238**	**$161,638**	**$170,413**	**$170,100**	**$207,800**	**$37,700**
Non Business Licenses and Permits						
Housing and Development	$259,544	$334,577	$456,912	$350,000	$300,000	-$50,000
Total Non Business Licenses and Permits:	**$259,544**	**$334,577**	**$456,912**	**$350,000**	**$300,000**	**-$50,000**
Regulatory Fees						
Housing and Development	$1,500	$2,265	$13,586	$13,500	$59,200	$45,700
Total Regulatory Fees:	**$1,500**	**$2,265**	**$13,586**	**$13,500**	**$59,200**	**$45,700**
Total Licenses and Permits:	**$409,282**	**$498,479**	**$640,911**	**$533,600**	**$567,000**	**$33,400**
Intergovernmental Revenues						
Federal Government Grants						
General Government	$715,750					
Public Safety	$163,697	$80,488	$54,817	$17,810	$77,906	$60,096
Public Works	$185,892	$132,322	$38,618			
Utilities	$671,195	$135,513	$636,100			
Housing and Development	$102,860	$916,168	$177,388	$15,000	$15,000	
Total Federal Government Grants:	**$1,839,394**	**$1,264,490**	**$906,922**	**$32,810**	**$92,906**	**$60,096**
Federal Disaster Relief						
General Government		$2,552,998	$2,552,998			
Total Federal Disaster Relief:		**$2,552,998**	**$2,552,998**			
Federal Government Payments in Lieu of Taxes						
General Government	$30,679	$47,015	$54,888	$40,000	$60,000	$20,000
Total Federal Government Payments in Lieu of Taxes:	**$30,679**	**$47,015**	**$54,888**	**$40,000**	**$60,000**	**$20,000**
State Government Grants						
General Government				$2,126,340	$31,000	-$2,095,340
Public Works	$174,881	$152,099	$175,474	$178,925	$200,898	$21,973
Utilities		$31,465				
Total State Government Grants:	**$174,881**	**$183,564**	**$175,474**	**$2,305,265**	**$231,898**	**-$2,073,367**

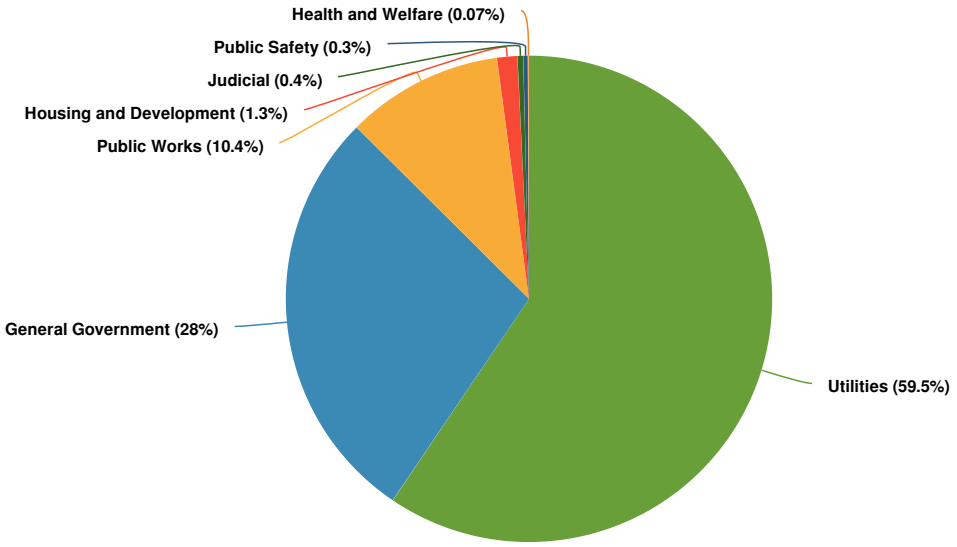
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Local Government Unit Shared Revenues						
General Government	$2,407,386	$2,493,563	$3,071,361	$3,600,000	$3,800,000	$200,000
Total Local Government Unit Shared Revenues:	**$2,407,386**	**$2,493,563**	**$3,071,361**	**$3,600,000**	**$3,800,000**	**$200,000**
Local Government Unit Payments in Lieu of Taxes						
General Government	$159,200	$79,600	$111,897	$136,897	$155,000	$18,103
Total Local Government Unit Payments in Lieu of Taxes:	**$159,200**	**$79,600**	**$111,897**	**$136,897**	**$155,000**	**$18,103**
Total Intergovernmental Revenues:	**$4,611,540**	**$6,621,229**	**$6,873,539**	**$6,114,972**	**$4,339,804**	**-$1,775,168**
Charges for Services						
General Government						
Housing and Development	$5,198	$6,352	$19,645	$7,100	$8,000	$900
Total General Government:	**$5,198**	**$6,352**	**$19,645**	**$7,100**	**$8,000**	**$900**
Public Safety						
Public Safety	$7,824	$5,106	$22,924	$24,000	$29,000	$5,000
Total Public Safety:	**$7,824**	**$5,106**	**$22,924**	**$24,000**	**$29,000**	**$5,000**
Utilities and Enterprise						
General Government		-$2,370	$32			
Public Works	$6,066,049	$6,337,675	$6,583,351	$8,181,487	$7,877,308	-$304,179
Utilities	$37,374,355	$40,737,659	$42,961,525	$43,696,686	$41,652,965	-$2,043,721
Housing and Development	$1,020	$765	$1,005	$1,000	$1,000	
Total Utilities and Enterprise:	**$43,441,424**	**$47,073,728**	**$49,545,913**	**$51,879,173**	**$49,531,273**	**-$2,347,900**
Other Enterprise						
Utilities	$2,606,632	$2,927,980	$3,055,309	$3,053,880	$2,535,000	-$518,880
Total Other Enterprise:	**$2,606,632**	**$2,927,980**	**$3,055,309**	**$3,053,880**	**$2,535,000**	**-$518,880**
Culture and Recreation						
Housing and Development	$14,006	$23,033	$19,303	$20,000	$84,500	$64,500
Total Culture and Recreation:	**$14,006**	**$23,033**	**$19,303**	**$20,000**	**$84,500**	**$64,500**
Other Charges for Services						
General Government	$779,009	$812,995	$820,374	$810,000	$859,000	$49,000
Total Other Charges for Services:	**$779,009**	**$812,995**	**$820,374**	**$810,000**	**$859,000**	**$49,000**
Total Charges for Services:	**$46,854,093**	**$50,849,194**	**$53,483,468**	**$55,794,153**	**$53,046,773**	**-$2,747,380**
Fines and Forfeitures						
Fines and Forfeitures						

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Judicial	$269,919	$293,141	$247,393	$300,000	$300,000	
Public Safety	$121,543	$167,352	$139,567	$80,000	$82,000	$2,000
Total Fines and Forfeitures:	**$391,463**	**$460,493**	**$386,960**	**$380,000**	**$382,000**	**$2,000**
Total Fines and Forfeitures:	**$391,463**	**$460,493**	**$386,960**	**$380,000**	**$382,000**	**$2,000**
Investment Income						
Interest Revenues						
General Government	$1,764	$1,950	$18,236	$2,700	$25,500	$22,800
Utilities	$336,273	-$40,684	-$365,739	$50,000	$1,800,000	$1,750,000
Total Interest Revenues:	**$338,038**	**-$38,734**	**-$347,504**	**$52,700**	**$1,825,500**	**$1,772,800**
Realized Gain or Loss on Investments						
Utilities	$900,000	$1,200,000	$1,200,000			
Total Realized Gain or Loss on Investments:	**$900,000**	**$1,200,000**	**$1,200,000**			
Total Investment Income:	**$1,238,038**	**$1,161,266**	**$852,496**	**$52,700**	**$1,825,500**	**$1,772,800**
Contributions and Donations From Private Sources						
Contributions and Donations From Private Sources						
Public Safety	$6,328	$2,995	$7,800	$1,500	$3,000	$1,500
Public Works	$20,234		$20,520			
Utilities	$3,448,409	$529,668	$59,024			
Housing and Development	$35,000	$35,000	$35,000	$35,000	$80,000	$45,000
Total Contributions and Donations From Private Sources:	**$3,509,971**	**$567,663**	**$122,345**	**$36,500**	**$83,000**	**$46,500**
Total Contributions and Donations From Private Sources:	**$3,509,971**	**$567,663**	**$122,345**	**$36,500**	**$83,000**	**$46,500**
Misc Revenue						
Rents and Royalties						
General Government	$3,308	$3,308	$3,308	$3,308	$3,473	$165
Utilities					$64,971	$64,971
Health and Welfare	$13,142	$24,167	$42,083	$48,333	$55,000	$6,667
Housing and Development	$206,114	$233,305	$272,566	$324,930	$209,100	-$115,830
Total Rents and Royalties:	**$222,564**	**$260,779**	**$317,957**	**$376,571**	**$332,544**	**-$44,027**
Reimbursement for Damanged Property						
General Government			$46,900			
Public Safety		$15,896	$26,244			
Public Works	$14,752	$30,128	$801			
Utilities		$15,199				
Housing and Development		$2,994				

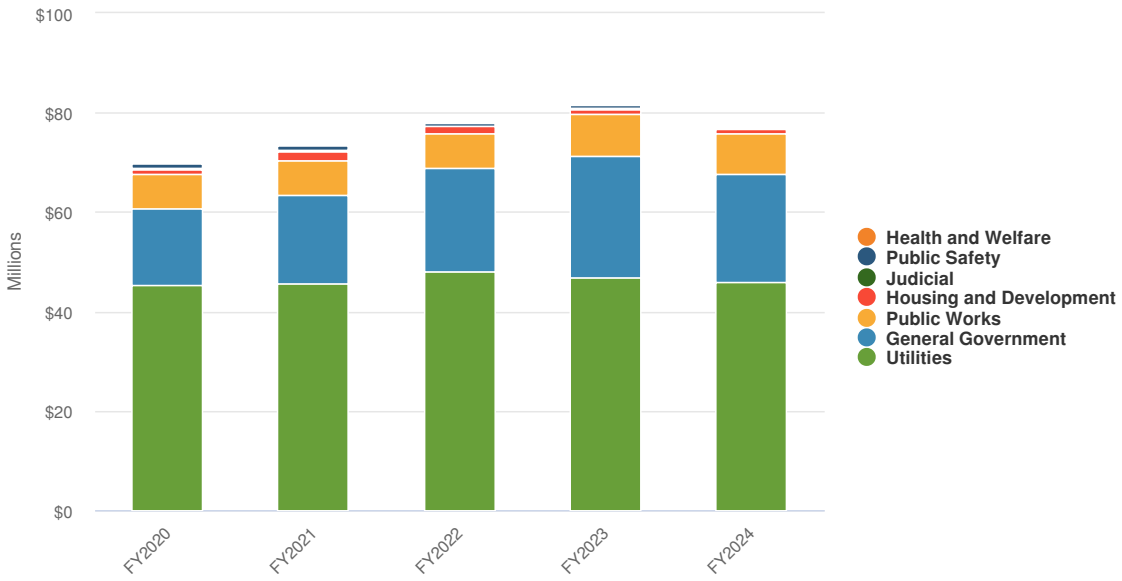
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Total Reimbursement for Damanged Property:	**$14,752**	**$64,217**	**$73,945**			
Other						
General Government	$30,382	$47,335	$76,083	$47,500	$50,000	$2,500
Public Safety		$15,861	$12,428			
Public Works	$32,840	$1,775	$10,934			
Utilities	$12,983	$25,129	$19,739		$5,000	$5,000
Housing and Development		$605	-$11,466			
Total Other:	**$76,204**	**$90,705**	**$107,718**	**$47,500**	**$55,000**	**$7,500**
Total Misc Revenue:	**$313,520**	**$415,701**	**$499,620**	**$424,071**	**$387,544**	**-$36,527**
Other Financing						
Interfund Transfers in						
General Government	$2,645,444	$2,945,808	$3,765,748	$2,998,279	$2,833,668	-$164,611
Public Works	$456,261	$262,437	$15,753			
Utilities	$92,000	$66,551	$583,422	$0	$2	$2
Total Interfund Transfers in:	**$3,193,705**	**$3,274,796**	**$4,364,922**	**$2,998,279**	**$2,833,670**	**-$164,609**
Proceeds of Capital Asset Dispositions						
Public Safety		$6,500				
Public Works	$4,172	$5,194	$255,203			
Utilities			$8,752			
Total Proceeds of Capital Asset Dispositions:	**$4,172**	**$11,694**	**$263,955**			
General Long Term Debt Issued						
Public Safety	$783,432	$566,704	$95,292	$443,070		-$443,070
Public Works				$46,100		-$46,100
Housing and Development				$114,912		-$114,912
Total General Long Term Debt Issued:	**$783,432**	**$566,704**	**$95,292**	**$604,082**		**-$604,082**
Fund Balance						
General Government				$3,486,808	$1,984,744	-$1,502,064
Public Safety					$40,000	$40,000
Total Fund Balance:				**$3,486,808**	**$2,024,744**	**-$1,462,064**
Total Other Financing:	**$3,981,310**	**$3,853,195**	**$4,724,169**	**$7,089,169**	**$4,858,414**	**-$2,230,755**
Total Revenue Source:	**$69,878,002**	**$73,383,933**	**$77,840,365**	**$81,651,780**	**$77,438,206**	**-$4,213,574**

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue						
General Government						
Finance Admin	$12,687,645	$15,257,454	$17,467,134	$17,407,596	$17,312,184	-$95,412
General Fund Intergovernmental	$2,597,265	$2,621,439	$3,239,314	$5,904,437	$4,046,500	-$1,857,937

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
SPLOST - Admin	$1,764			$1,103,106	$313,399	-$789,707
Walton Plaza	$3,308	$3,308	$3,308	$3,308	$3,473	$165
Total General Government:	**$15,289,981**	**$17,882,201**	**$20,709,756**	**$24,418,447**	**$21,675,556**	**-$2,742,891**
Judicial						
Municipal Court	$269,919	$293,141	$247,393	$300,000	$300,000	
Total Judicial:	**$269,919**	**$293,141**	**$247,393**	**$300,000**	**$300,000**	
Public Safety						
Police	$967,520	$795,898	$335,777	$480,758	$178,262	-$302,496
Fire Operations	$114,805	$64,005	$11,799	$65,622	$28,644	-$36,978
Fire Prevention/Crr	$500	$1,000	$11,495	$20,000	$25,000	$5,000
Total Public Safety:	**$1,082,825**	**$860,903**	**$359,071**	**$566,380**	**$231,906**	**-$334,474**
Public Works						
Streets & Transportation	$394,902	$284,420	$260,778	$225,025	$200,898	-$24,127
Solid Waste Administration			$2,943			
Solid Waste Collection	$2,725,136	$2,699,767	$2,726,699	$2,500,000	$2,782,802	$282,802
Solid Waste Disposal	$3,783,831	$3,906,727	$4,069,211	$5,649,487	$5,062,506	-$586,981
Recyclables Collection	$51,212	$28,939	$37,405	$32,000	$32,000	
Yard Trimmings Collection		$1,775	$3,619			
Total Public Works:	**$6,955,082**	**$6,921,628**	**$7,100,653**	**$8,406,512**	**$8,078,206**	**-$328,306**
Utilities						
Util Finance	$76,649	$87,179	$125,898			
Utility Intergovermental	$671,195	$135,513	$616,692			
Sewage	$5,383,668	$5,667,273	$5,288,834	$5,213,333	$6,035,167	$821,834
Sewage Collection System			$54,497			
Sewage Treatment Plant	$5,220		$86			
Water	$5,721,201	$6,425,791	$8,106,105	$8,103,733	$8,085,138	-$18,595
Water Distribution System	$3,407,433	$361,769	$226,642			
Electric	$19,786,456	$20,910,796	$20,677,315	$20,753,333	$20,305,167	-$448,166
Natural Gas	$3,672,382	$4,556,512	$5,836,544	$5,741,619	$4,617,132	-$1,124,487
Telecom & Internet	$3,375,548	$3,775,124	$4,069,720	$4,143,333	$4,460,167	$316,834
Cable Tv	$3,191,241	$3,511,105	$2,985,527	$2,773,333	$2,505,167	-$268,166
Central Services - Util		$31,465	$6,500			
Special Facility / Guta	$150,854	$165,953	$157,163	$63,880	$35,000	-$28,880
Stormwater			$6,608	$8,000	$15,000	$7,000
Total Utilities:	**$45,441,847**	**$45,628,479**	**$48,158,132**	**$46,800,566**	**$46,057,938**	**-$742,628**
Health and Welfare						
Community Center	$13,142	$24,167	$42,083	$48,333	$55,000	$6,667
Total Health and Welfare:	**$13,142**	**$24,167**	**$42,083**	**$48,333**	**$55,000**	**$6,667**

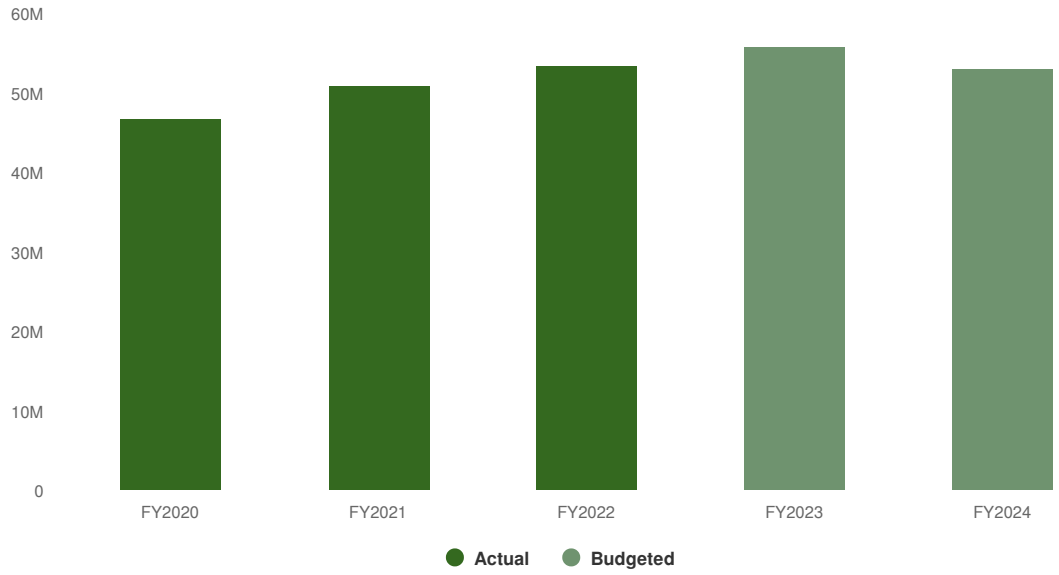
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Housing and Development						
Code & Development	$414,450	$505,436	$657,159	$647,100	$590,000	-$57,100
Economic Dev/Assistance	$51,726	$56,714	$68,924	$60,000	$75,000	$15,000
Economic Development & Planning	$14,006	$26,027	$19,303	$20,000		-$20,000
Main Street	$35,000	$35,000	$35,000	$35,000	$164,500	$129,500
Airport	$310,024	$1,150,238	$442,890	$349,442	$210,100	-$139,342
Total Housing and Development:	**$825,206**	**$1,773,414**	**$1,223,277**	**$1,111,542**	**$1,039,600**	**-$71,942**
Total Revenue:	**$69,878,002**	**$73,383,933**	**$77,840,365**	**$81,651,780**	**$77,438,206**	**-$4,213,574**

Charges for Services

This revenue category includes any fee or other billings for services such as cable, electric, natural gas, sewer, solid waste, telecom, water, GUTA, solid waste sanitation fees and transfer station fees.
The Combined Utilities charges for services budget decreased by $2,562,601 from last year's budget. The majority of this decrease in revenue is from a decrease in the cost of natural gas sales and electric sales. Projections for FY2024 are calculated using a conservative approach. We estimate sales of all other utility services to increase slightly due to growth in the utility department. These revenue sources remain fairly stable barring any extreme weather conditions as we saw in early 2014. The rate structure for water and sewer was reconfigured in 2014 and we expect to see some increased expenditures due to our ongoing sewer & water rehab project. We continue to see growth in residential and commercial fiber internet, as well as residential water, sewer & natural gas. The Solid Waste charges for services budget decreased as well, by $304,179 due to less transfer station fee collections. Employee contributions for health insurance are expected to remain stable, as well as funding for employee pensions.

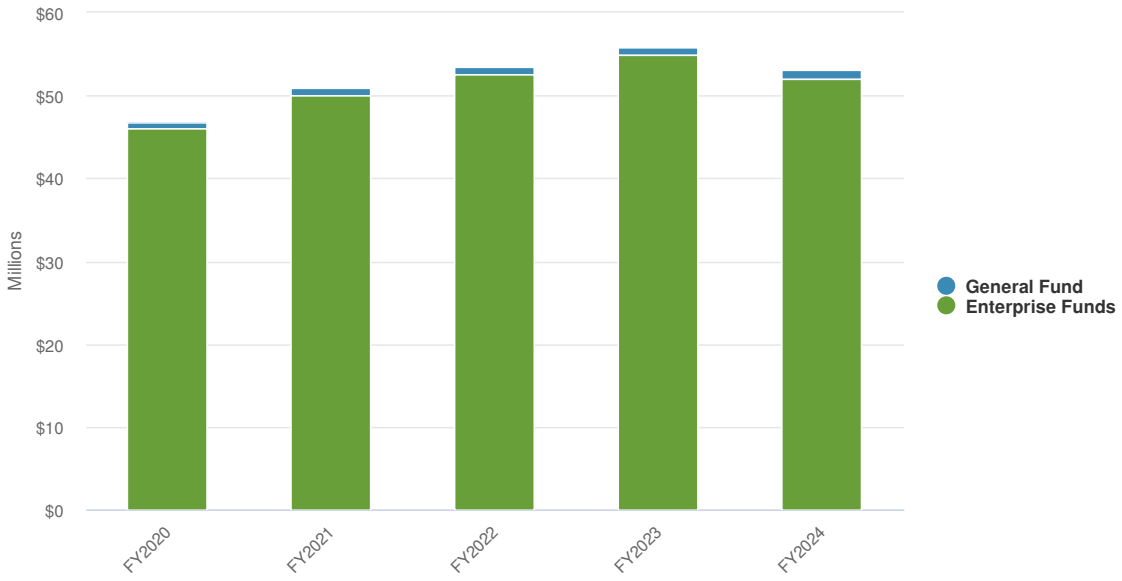
$53,046,773 -$2,747,380
(-4.92% vs. prior year)

Charges for Services Proposed and Historical Budget vs. Actual



Revenue by Fund

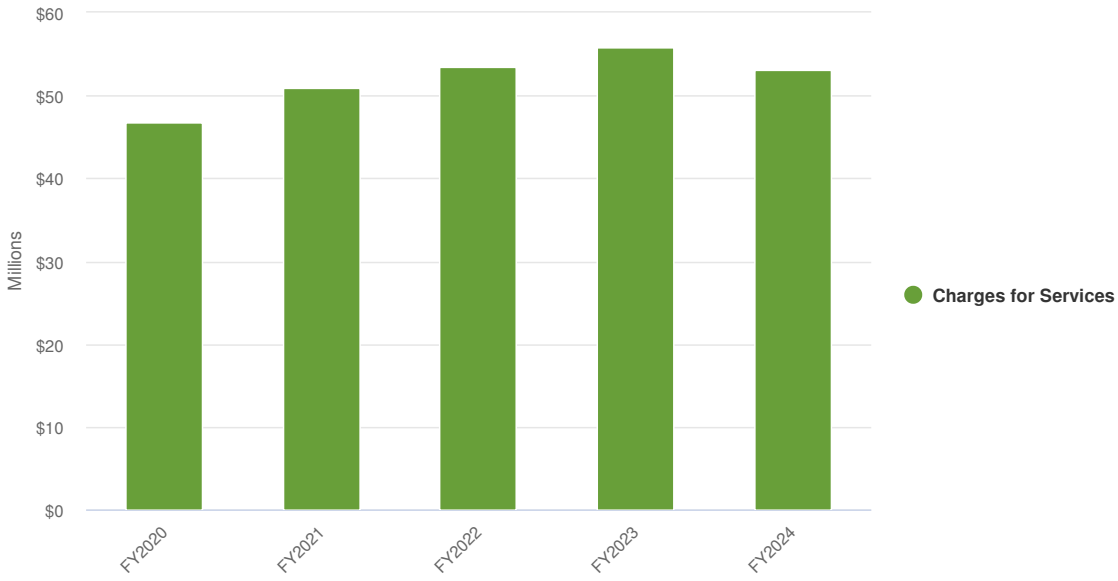
Budgeted and Historical 2024 Revenue by Fund



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
General Fund							
General Fund		$807,057	$845,882	$883,284	$862,100	$981,500	$119,400
Total General Fund:		**$807,057**	**$845,882**	**$883,284**	**$862,100**	**$981,500**	**$119,400**
Enterprise Funds							
Utilities Fund		$39,980,987	$43,665,638	$46,016,834	$46,750,566	$44,187,965	-$2,562,601
Solid Waste Fund		$6,066,049	$6,337,675	$6,583,351	$8,181,487	$7,877,308	-$304,179
Total Enterprise Funds:		**$46,047,036**	**$50,003,313**	**$52,600,185**	**$54,932,053**	**$52,065,273**	**-$2,866,780**
Total:		**$46,854,093**	**$50,849,194**	**$53,483,468**	**$55,794,153**	**$53,046,773**	**-$2,747,380**

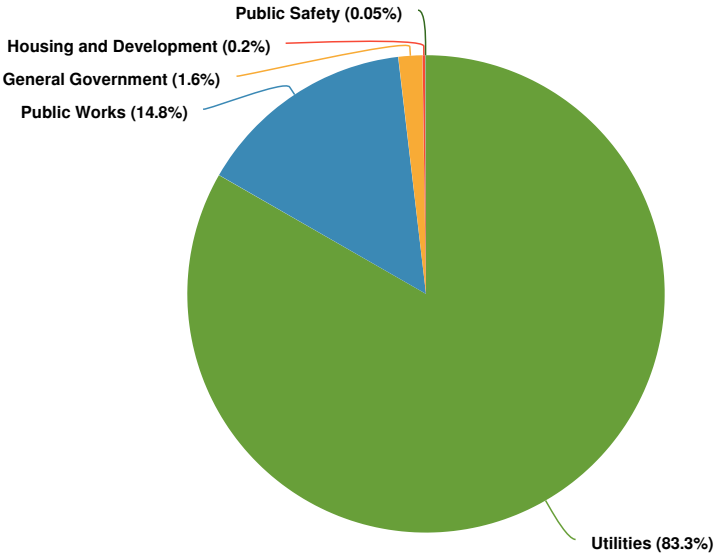
Revenues by Source

Budgeted and Historical 2024 Revenues by Source

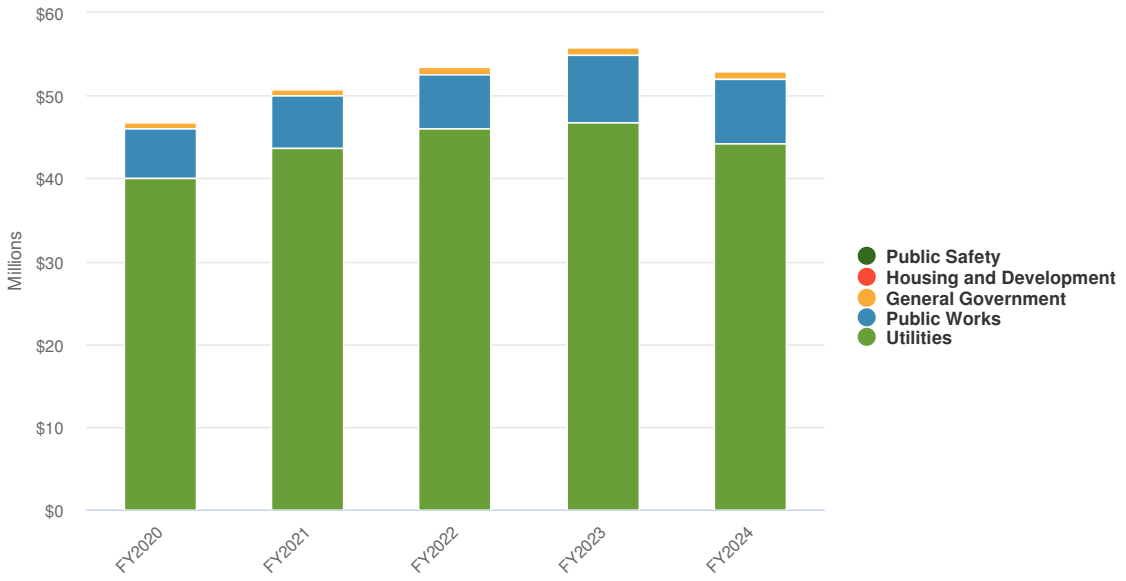


Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue							
General Government							
Finance Admin							
SALE OF RECYCLED MATERIALS	100-1510-344130		-$2,370				
TRANSFER STATION FEES	100-1510-344150		$0	$32			
CEMETARY LOT SALES	100-1510-349100	$16,785	$24,600	$10,575	$10,000	$3,000	-$7,000
EMPLOYEE SELF INS FEES	100-1510-349310	$762,224	$788,395	$809,799	$800,000	$856,000	$56,000
Total Finance Admin:		**$779,009**	**$810,626**	**$820,406**	**$810,000**	**$859,000**	**$49,000**
Total General Government:		**$779,009**	**$810,626**	**$820,406**	**$810,000**	**$859,000**	**$49,000**
Public Safety							
Police							
POLICE DEPARTMENT OTHER INCOME	100-3200-342100	$7,324	$4,106	$10,162	$4,000	$4,000	
Total Police:		**$7,324**	**$4,106**	**$10,162**	**$4,000**	**$4,000**	
Fire Operations							
FIREDEPARTMENT OTHER INCOME	100-3500-342200			$1,267			
Total Fire Operations:				**$1,267**			

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Fire Prevention/Crr							
FIRE DEPT OTHER INCOME	100-3510-342200	$500	$1,000	$11,495	$20,000	$25,000	$5,000
Total Fire Prevention/Crr:		**$500**	**$1,000**	**$11,495**	**$20,000**	**$25,000**	**$5,000**
Total Public Safety:		**$7,824**	**$5,106**	**$22,924**	**$24,000**	**$29,000**	**$5,000**
Public Works							
Solid Waste Collection							
SANITATION FEES	540-4520-344100	$2,267,413	$2,404,379	$2,478,137	$2,500,000	$2,782,802	$282,802
Total Solid Waste Collection:		**$2,267,413**	**$2,404,379**	**$2,478,137**	**$2,500,000**	**$2,782,802**	**$282,802**
Solid Waste Disposal							
TRANSFER STATION FEES	540-4530-344150	$3,767,524	$3,904,357	$4,068,496	$5,649,487	$5,062,506	-$586,981
Total Solid Waste Disposal:		**$3,767,524**	**$3,904,357**	**$4,068,496**	**$5,649,487**	**$5,062,506**	**-$586,981**
Recyclables Collection							
SALE OF RECYCLED MATERIALS	540-4540-344130	$31,112	$28,939	$36,718	$32,000	$32,000	
Total Recyclables Collection:		**$31,112**	**$28,939**	**$36,718**	**$32,000**	**$32,000**	
Total Public Works:		**$6,066,049**	**$6,337,675**	**$6,583,351**	**$8,181,487**	**$7,877,308**	**-$304,179**
Utilities							
Util Finance							
UTIL GENERAL CUST ACCOUNT FEES	520-4115-344900	$733,850	$767,458	$750,304	$750,000	$706,000	-$44,000
Total Util Finance:		**$733,850**	**$767,458**	**$750,304**	**$750,000**	**$706,000**	**-$44,000**
Sewage							
SEWAGE TREATMENT REVENUES	520-4300-344250	$3,975,129	$4,195,578	$4,324,342	$4,500,000	$4,500,000	
SEWAGE OTHER OPER REVENUES	520-4300-344251	$240,798	$315,123	$193,023	$250,000	$250,000	
SEWAGE MISC REVENUES	520-4300-344252	$6,102	$74	$116			
SEWERAGE TAP FEES	520-4300-344253	$1,002,464	$1,024,250	$590,807	$330,000	$1,000,000	$670,000
Total Sewage:		**$5,224,492**	**$5,535,024**	**$5,108,288**	**$5,080,000**	**$5,750,000**	**$670,000**
Water							
WATER METERED SALES	520-4400-344210	$4,866,517	$5,417,366	$7,265,719	$7,400,000	$7,200,000	-$200,000

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
WATER OPERATING REVENUES	520-4400-344211	$1,685	$2,468	$3,108	$2,400	$3,000	$600
WATER MISC REVENUES	520-4400-344212	$59,832	$73,555	$77,441	$68,000	$12,000	-$56,000
WATER TAP FEES	520-4400-344213	$633,992	$798,620	$558,357	$500,000	$520,000	$20,000
Total Water:		**$5,562,026**	**$6,292,009**	**$7,904,625**	**$7,970,400**	**$7,735,000**	**-$235,400**
Electric							
SALE OF RECYCLED MATERIALS	520-4600-344130	$22,837		$16,950			
ELECTRIC METERED SALES	520-4600-344300	$17,474,426	$18,112,792	$18,710,074	$19,700,000	$18,500,000	-$1,200,000
ELECTRIC OPERATING REVENUES	520-4600-344301	$408,652	$413,779	$413,592	$420,000	$420,000	
ELECTRIC MISC REVENUES	520-4600-344302	$77,921	$486,959	$153,148	$100,000	$100,000	
MEAG REBATE	520-4600-344310	$432,748	$456,339	$711,447	$400,000	$200,000	-$200,000
Total Electric:		**$18,416,584**	**$19,469,868**	**$20,005,210**	**$20,620,000**	**$19,220,000**	**-$1,400,000**
Natural Gas							
GAS METERED SALES	520-4700-344400	$3,145,053	$4,189,969	$5,226,816	$5,460,286	$4,157,565	-$1,302,721
GAS MISC REVENUES	520-4700-344402	$3,991	$2,200	$3,339	$3,000	$3,000	
MGAG REBATE	520-4700-344410	$292,293	$120,420	$99,495	$95,000	$105,000	$10,000
GAS TAP FEES	520-4700-344411	$69,856	$101,007	$76,367	$50,000	$66,400	$16,400
Total Natural Gas:		**$3,511,192**	**$4,413,596**	**$5,406,016**	**$5,608,286**	**$4,331,965**	**-$1,276,321**
Telecom & Internet							
TELEPHONE REVENUES	520-4750-344604	$333,779	$263,027	$272,168	$270,000	$275,000	$5,000
FIBER REVENUES	520-4750-344610	$560,366	$617,821	$709,341	$750,000	$1,400,000	$650,000
INTERNET/DATA REVENUES	520-4750-345620	$2,455,778	$2,762,026	$2,903,003	$2,990,000	$2,500,000	-$490,000
Total Telecom & Internet:		**$3,349,923**	**$3,642,874**	**$3,884,512**	**$4,010,000**	**$4,175,000**	**$165,000**
Cable Tv							
CATV REVENUES	520-4800-344601	$2,943,365	$3,256,251	$2,768,186	$2,600,000	$2,200,000	-$400,000
CATV INT MISC REVENUES	520-4800-344603	$88,700	$122,604	$30,777	$40,000	$20,000	-$20,000
Total Cable Tv:		**$3,032,065**	**$3,378,855**	**$2,798,964**	**$2,640,000**	**$2,220,000**	**-$420,000**

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Special Facility / Guta							
GUTA REGISTRATION FEES	520-7565-345710	$150,854	$165,953	$152,306	$63,880	$35,000	-$28,880
Total Special Facility / Guta:		**$150,854**	**$165,953**	**$152,306**	**$63,880**	**$35,000**	**-$28,880**
Stormwater							
STORMWATER PLAN REVIEW FEES	520-4320-344260			$6,608	$8,000	$15,000	$7,000
Total Stormwater:				**$6,608**	**$8,000**	**$15,000**	**$7,000**
Total Utilities:		**$39,980,987**	**$43,665,638**	**$46,016,834**	**$46,750,566**	**$44,187,965**	**-$2,562,601**
Housing and Development							
Code & Development							
CODE DEPT OTHER INCOME	100-7200-341300	$5,168	$6,352	$19,645	$7,000	$8,000	$1,000
Total Code & Development:		**$5,168**	**$6,352**	**$19,645**	**$7,000**	**$8,000**	**$1,000**
Economic Development & Planning							
EVENT FEES	100-7520-347300	$14,006	$23,033	$19,303	$20,000		-$20,000
Total Economic Development & Planning:		**$14,006**	**$23,033**	**$19,303**	**$20,000**		**-$20,000**
Main Street							
CAR SHOW	100-7521-347301					$13,500	$13,500
CONCERTS	100-7521-347302					$6,000	$6,000
FLOWER FESTIVAL	100-7521-347303					$9,000	$9,000
FALL FESTIVAL	100-7521-347304					$20,000	$20,000
CHRISTMAS PARADE	100-7521-347305					$5,000	$5,000
FARM TO TABLE	100-7521-347306					$15,000	$15,000
CANDLELIGHT SHOPPING	100-7521-347307					$2,000	$2,000
FARMERS MARKET	100-7521-347903					$14,000	$14,000
Total Main Street:						**$84,500**	**$84,500**
Airport							
LATE FEES	100-7563-341390	$30			$100		-$100

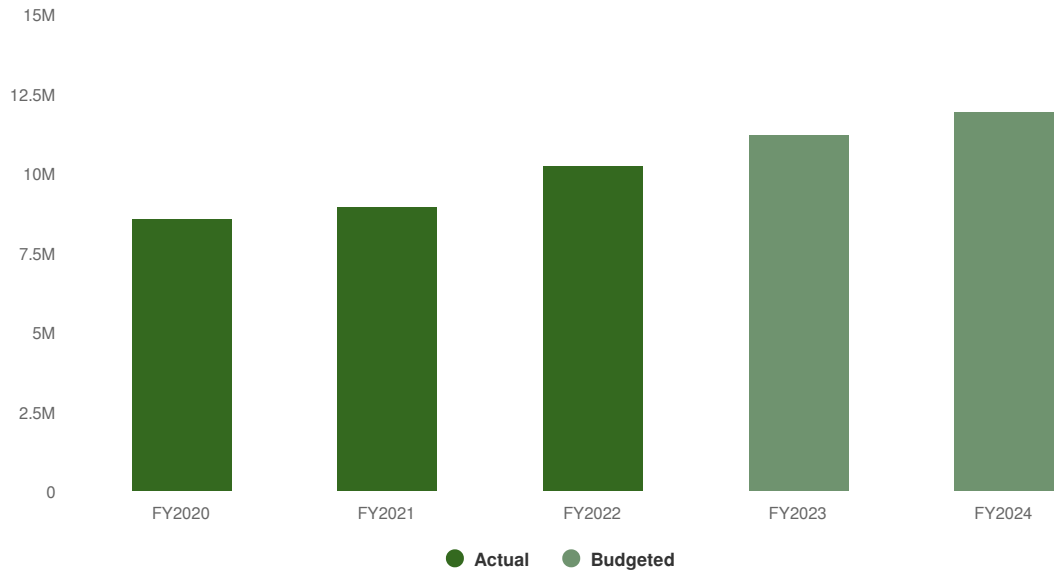
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
SANITATION FEES	100-7563-344100	$1,020	$765	$1,005	$1,000	$1,000	
Total Airport:		**$1,050**	**$765**	**$1,005**	**$1,100**	**$1,000**	**-$100**
Total Housing and Development:		**$20,224**	**$30,150**	**$39,953**	**$28,100**	**$93,500**	**$65,400**
Total Revenue:		**$46,854,093**	**$50,849,194**	**$53,483,468**	**$55,794,153**	**$53,046,773**	**-$2,747,380**

Taxes Summary

Tax collections include real and personal property tax, 1% Local Option Sales Tax (LOST), Franchise, Insurance Premium, Alcoholic Beverage and Hotel/Motel Tax. The City's total millage rate for FY2023 is 6.467 mills. This is the full rollback rate, with a 12.94% net tax increase over 2022 due to growth in the digest. Debt service millage for the City is 0.00, leaving 6.467 for the City's operating millage. Collections in Property Tax, Sales Tax, Franchise Tax and other miscellaneous taxes are expected to increase slightly next year. Occupational Tax collections are expected to remain stable in 2024, after implemenitng a new fee scheudle in 2023. Business license fees will now be based on gross receipts of the business rather than the number of employees.

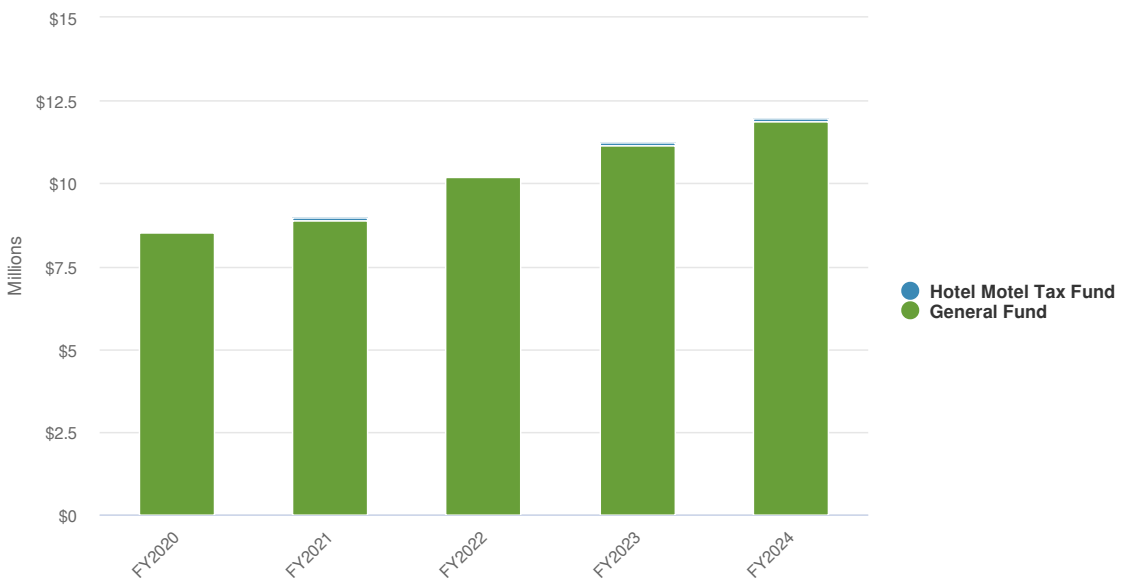
$11,948,171 $721,556
(6.43% vs. prior year)

Taxes Proposed and Historical Budget vs. Actual



Revenue by Fund

Budgeted and Historical 2024 Revenue by Fund



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
General Fund							
General Fund							
AD VALOREM TAX - CURRENT YEAR	100-1510-311100	$3,359,367	$3,551,899	$4,049,322	$4,716,515	$5,203,371	$486,856
PUBLIC UTILITY TAX	100-1510-311110	$48,708	$52,570	$56,824	$59,000	$61,000	$2,000
TIMBER TAX	100-1510-311120		$119				
AD VALOREM TAX - PRIOR YEAR	100-1510-311200	$37,084	-$3,159	$70,646	$20,000	$20,000	
MOTOR VEHICLE TAX	100-1510-311310	$22,587	$18,784	$18,851	$18,000	$16,000	-$2,000
TITLE ADVALOREM TAX - TAVT	100-1510-311315	$359,995	$432,007	$467,307	$475,000	$475,000	
MOBILE HOME TAX	100-1510-311320	$7,776	$8,131	$7,760	$7,500	$7,200	-$300
INTANGIBLE TAX REVENUE	100-1510-311340	$56,640	$104,769	$91,447	$60,000	$70,000	$10,000
RAILROAD EQUIPMENT TAX	100-1510-311350	$614	$674	$693	$600	$600	
REAL ESTATE TRANSFER TAX	100-1510-311600	$25,645	$44,167	$55,253	$25,000	$30,000	$5,000
FRANCHISE TAX ELECTRIC	100-1510-311710	$274,135	$277,697	$305,299	$290,000	$330,000	$40,000
FRANCHISE TAX TELEPHONE	100-1510-311760	$39,261	$38,785	$37,739	$40,000	$40,000	

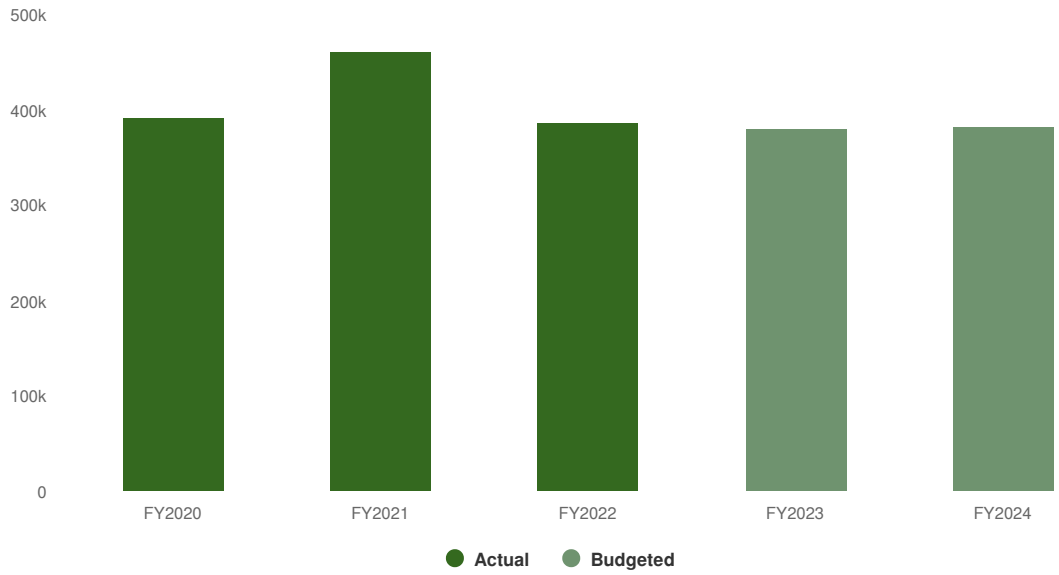
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
LOCAL OPTION SALES & USE TAX	100-1510-313100	$2,700,402	$2,798,565	$3,238,948	$3,100,000	$3,200,000	$100,000
ALCOHOLIC BEVERAGE EXCISE TAX	100-1510-314200	$310,018	$280,917	$299,286	$310,000	$330,000	$20,000
DISTILLED SPIRITS EXCISE TAX	100-1510-314250	$2,857					
LOCAL OPTION MIXED DRINK	100-1510-314300	$33,525	$42,972	$60,851	$60,000	$80,000	$20,000
BUSINESS & OCCUPATION TAX	100-1510-316100	$93,275	$96,525	$100,700	$500,000	$485,000	-$15,000
INSURANCE PREMIUM TAX	100-1510-316200	$1,031,761	$1,065,543	$1,250,774	$1,400,000	$1,450,000	$50,000
FINANCIAL INSTITUTIONS TAX	100-1510-316300	$69,478	$59,113	$50,999	$60,000	$50,000	-$10,000
PEN & INT ON DELINQUENT TAXES	100-1510-319000	$43,931	$29,921	$25,235	$25,000	$25,000	
Total General Fund:		**$8,517,060**	**$8,899,999**	**$10,187,933**	**$11,166,615**	**$11,873,171**	**$706,556**
Total General Fund:		**$8,517,060**	**$8,899,999**	**$10,187,933**	**$11,166,615**	**$11,873,171**	**$706,556**
Hotel Motel Tax Fund							
HOTEL/MOTEL TAX	275-7500-314100	$51,707	$56,703	$68,851	$60,000	$75,000	$15,000
PEN & INT ON DELINQUENT TAXES	275-7500-319000	$20	$11	$73			
Total Hotel Motel Tax Fund:		**$51,726**	**$56,714**	**$68,924**	**$60,000**	**$75,000**	**$15,000**
Total:		**$8,568,786**	**$8,956,713**	**$10,256,857**	**$11,226,615**	**$11,948,171**	**$721,556**

Fines and Forfeitures Summary

Municipal court traffic fines and citations make up the majority of this revenue source. We have experienced a decrease in the number of violators being sentenced to jail and/or community service, which has impacted revenues over the past couple of years. Fines and Forfeitures are expected to remain stable for 2023.

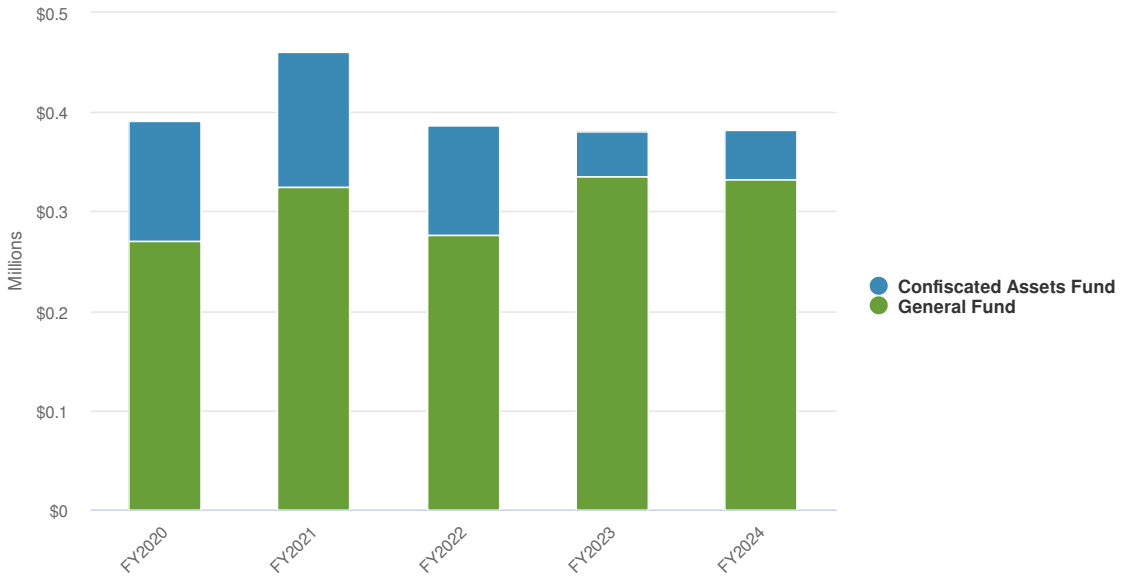
$382,000 **$2,000**
(0.53% vs. prior year)

Fines and Forfeitures Proposed and Historical Budget vs. Actual



Revenue by Fund

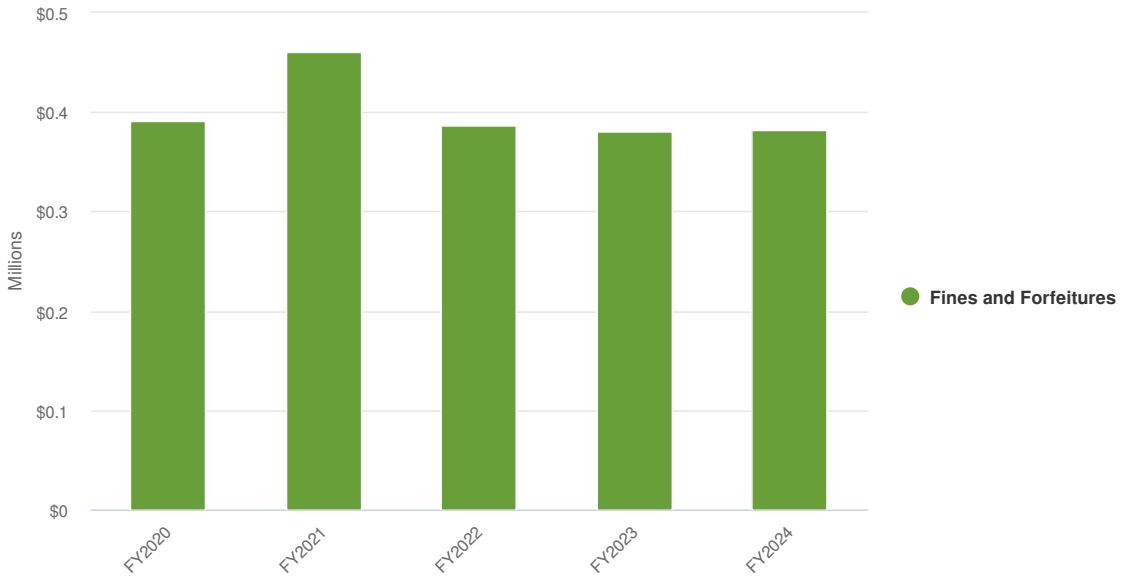
Budgeted and Historical 2024 Revenue by Fund



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
General Fund							
General Fund							
Fines and Forfeitures							
MUNICIPAL COURT	100-2650-351100	$269,919	$293,141	$247,393	$300,000	$300,000	
PEACE OFFICERS A&B COLLECTIONS	100-3200-351101		$31,061	$29,537	$35,000	$32,000	-$3,000
Total Fines and Forfeitures:		**$269,919**	**$324,203**	**$276,930**	**$335,000**	**$332,000**	**-$3,000**
Total General Fund:		**$269,919**	**$324,203**	**$276,930**	**$335,000**	**$332,000**	**-$3,000**
Total General Fund:		**$269,919**	**$324,203**	**$276,930**	**$335,000**	**$332,000**	**-$3,000**
Confiscated Assets Fund							
Fines and Forfeitures							
CONDEMNED FUNDS	210-3200-351300	$23,583	$86,518	$10,292	$15,000	$20,000	$5,000
SEIZED FUNDS	210-3200-351301	$58,992					
CONDEMNED FUNDS - DEA	210-3200-351302	$38,968	$49,773	$99,738	$30,000	$30,000	
Total Fines and Forfeitures:		**$121,543**	**$136,290**	**$110,030**	**$45,000**	**$50,000**	**$5,000**
Total Confiscated Assets Fund:		**$121,543**	**$136,290**	**$110,030**	**$45,000**	**$50,000**	**$5,000**
Total:		**$391,463**	**$460,493**	**$386,960**	**$380,000**	**$382,000**	**$2,000**

Revenues by Source

Budgeted and Historical 2024 Revenues by Source



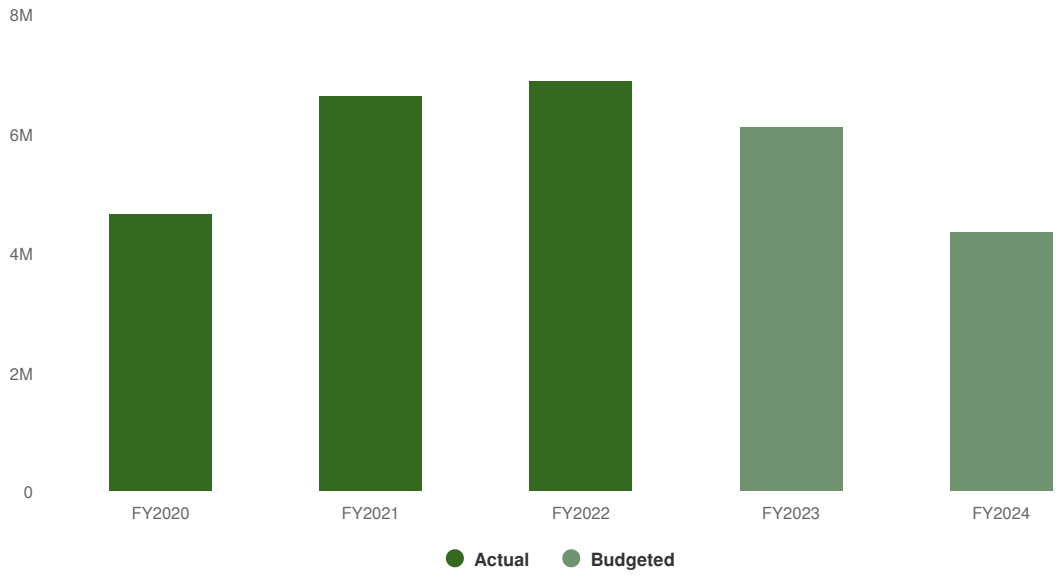
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue Source							
Fines and Forfeitures							
Fines and Forfeitures							
MUNICIPAL COURT	100-2650-351100	$269,919	$293,141	$247,393	$300,000	$300,000	
PEACE OFFICERS A&B COLLECTIONS	100-3200-351101		$31,061	$29,537	$35,000	$32,000	-$3,000
CONDEMNED FUNDS	210-3200-351300	$23,583	$86,518	$10,292	$15,000	$20,000	$5,000
SEIZED FUNDS	210-3200-351301	$58,992					
CONDEMNED FUNDS - DEA	210-3200-351302	$38,968	$49,773	$99,738	$30,000	$30,000	
Total Fines and Forfeitures:		**$391,463**	**$460,493**	**$386,960**	**$380,000**	**$382,000**	**$2,000**
Total Fines and Forfeitures:		**$391,463**	**$460,493**	**$386,960**	**$380,000**	**$382,000**	**$2,000**
Total Revenue Source:		**$391,463**	**$460,493**	**$386,960**	**$380,000**	**$382,000**	**$2,000**

Intergovernmental Summary

Receipts from local, state and federal governments are included in this category. They include grants, school resource officer and housing authority supplements, payment in lieu of taxes from the local housing authority and 1% Special Local Option Sales Tax (SPLOST). The previous SPLOST collections ended in 2018, as approved projects continue to be completed. A new SPLOST was approved in 2019. Main revenues consist of $3.8 million in SPLOST and $200,898 for the LMIG project . Any variances in revenue will be directly tied to the economy & future grants awarded.

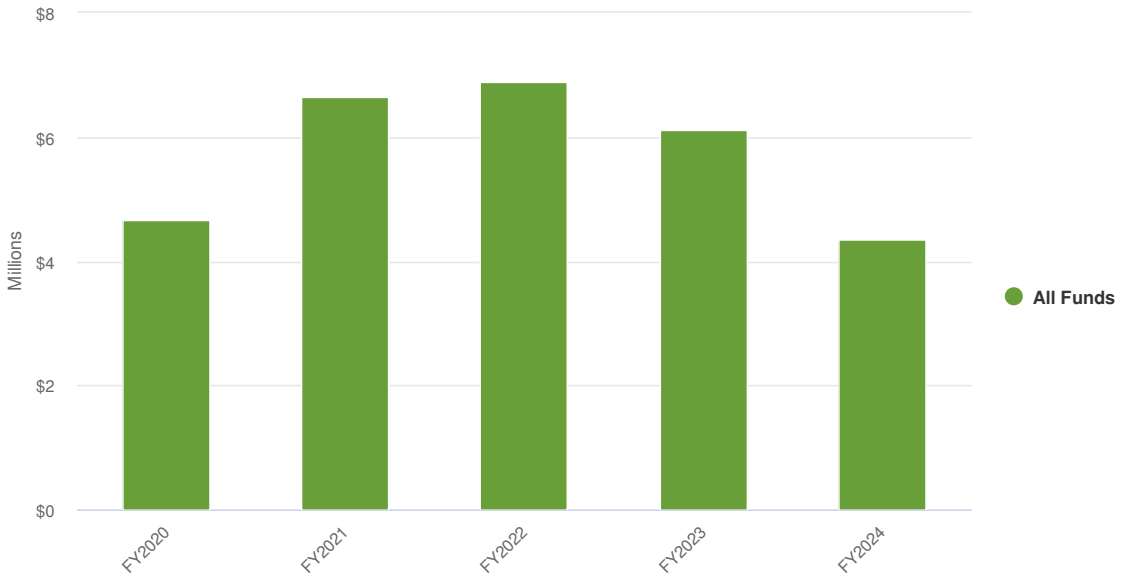
$4,339,804 **-$1,775,168**
(-29.03% vs. prior year)

Intergovernmental Proposed and Historical Budget vs. Actual



Revenue by Fund

Budgeted and Historical 2024 Revenue by Fund

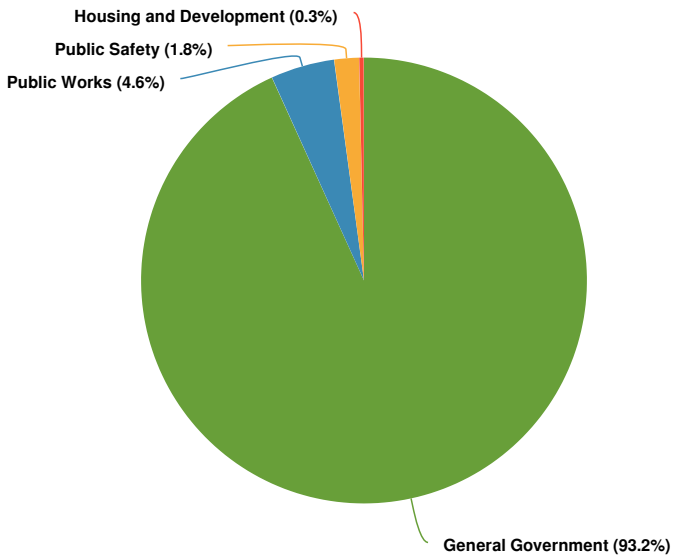


Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
All Funds						
General Fund						
Intergovernmental Revenues	$1,274,207	$404,202	$405,144	$2,514,972	$539,804	-$1,975,168
Total General Fund:	**$1,274,207**	**$404,202**	**$405,144**	**$2,514,972**	**$539,804**	**-$1,975,168**
Enterprise Funds						
Utilities Fund						
Intergovernmental Revenues	$671,195	$135,513	$636,100			
Total Utilities Fund:	**$671,195**	**$135,513**	**$636,100**			
Total Enterprise Funds:	**$671,195**	**$135,513**	**$636,100**			
Special Revenue Fund						
DDA						
Intergovernmental Revenues	$42,750	$19,250	$25,000			
Total DDA:	**$42,750**	**$19,250**	**$25,000**			
American Rescue Plan						
Intergovernmental Revenues		$2,552,998	$2,552,998			
Total American Rescue Plan:		**$2,552,998**	**$2,552,998**			
Total Special Revenue Fund:	**$42,750**	**$2,572,248**	**$2,577,998**			

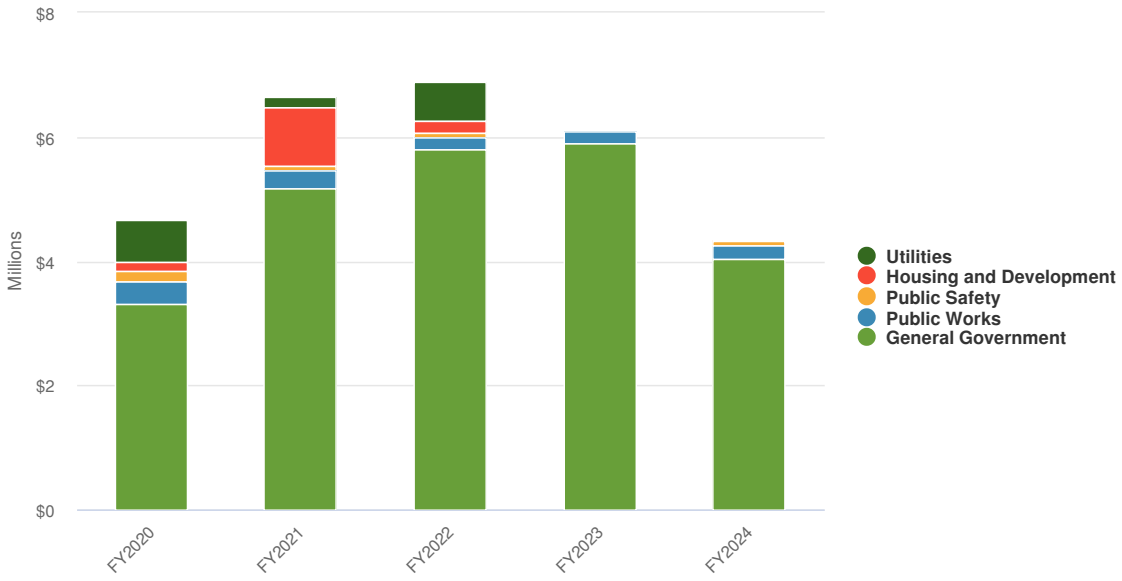
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Capital Projects Fund						
Splost 2013 Fund						
Intergovernmental Revenues	$83,926					
Total Splost 2013 Fund:	**$83,926**					
Splost 2019 Fund						
Intergovernmental Revenues	$2,582,211	$3,528,517	$3,279,298	$3,600,000	$3,800,000	$200,000
Total Splost 2019 Fund:	**$2,582,211**	**$3,528,517**	**$3,279,298**	**$3,600,000**	**$3,800,000**	**$200,000**
Total Capital Projects Fund:	**$2,666,138**	**$3,528,517**	**$3,279,298**	**$3,600,000**	**$3,800,000**	**$200,000**
Total All Funds:	**$4,654,290**	**$6,640,479**	**$6,898,539**	**$6,114,972**	**$4,339,804**	**-$1,775,168**

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Revenue						
General Government						
Finance Admin						
Intergovernmental Revenues	$715,750	$2,552,998	$2,552,998			
Total Finance Admin:	**$715,750**	**$2,552,998**	**$2,552,998**			
General Fund Intergovernmental						
Intergovernmental Revenues	$2,597,265	$2,620,178	$3,238,146	$5,903,237	$4,046,000	-$1,857,237
Total General Fund Intergovernmental:	**$2,597,265**	**$2,620,178**	**$3,238,146**	**$5,903,237**	**$4,046,000**	**-$1,857,237**
Total General Government:	**$3,313,015**	**$5,173,175**	**$5,791,143**	**$5,903,237**	**$4,046,000**	**-$1,857,237**
Public Safety						
Police						
Intergovernmental Revenues	$48,892	$24,158	$54,817	$2,000	$49,262	$47,262
Total Police:	**$48,892**	**$24,158**	**$54,817**	**$2,000**	**$49,262**	**$47,262**
Fire Operations						
Intergovernmental Revenues	$114,805	$56,330		$15,810	$28,644	$12,834
Total Fire Operations:	**$114,805**	**$56,330**		**$15,810**	**$28,644**	**$12,834**
Total Public Safety:	**$163,697**	**$80,488**	**$54,817**	**$17,810**	**$77,906**	**$60,096**

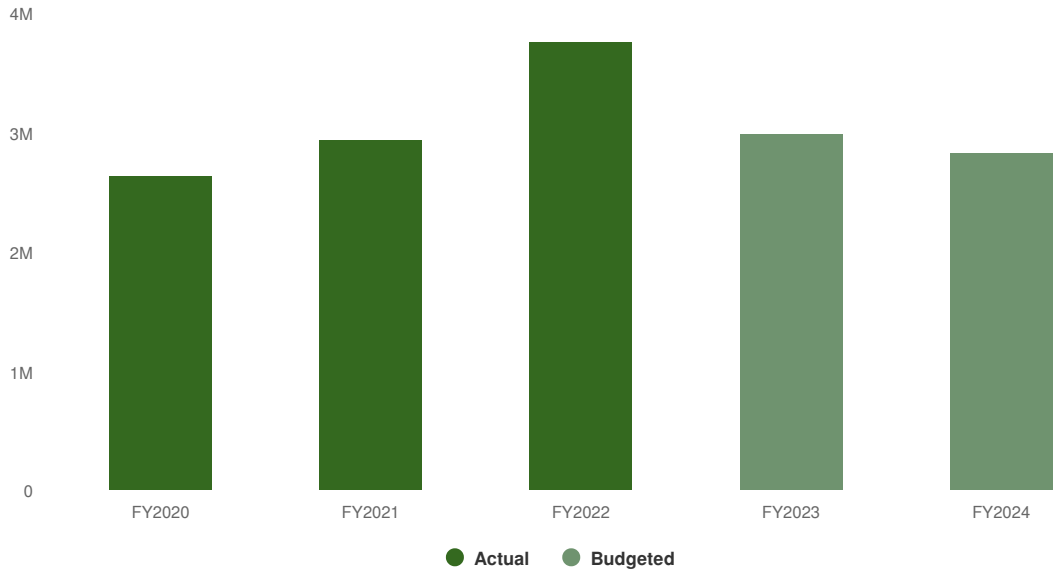
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Public Works						
Streets & Transportation						
Intergovernmental Revenues	$360,773	$284,420	$214,092	$178,925	$200,898	$21,973
Total Streets & Transportation:	**$360,773**	**$284,420**	**$214,092**	**$178,925**	**$200,898**	**$21,973**
Total Public Works:	**$360,773**	**$284,420**	**$214,092**	**$178,925**	**$200,898**	**$21,973**
Utilities						
Utility Intergovermental						
Intergovernmental Revenues	$671,195	$135,513	$616,692			
Total Utility Intergovermental:	**$671,195**	**$135,513**	**$616,692**			
Water						
Intergovernmental Revenues			$19,408			
Total Water:			**$19,408**			
Central Services - Util						
Intergovernmental Revenues		$31,465				
Total Central Services - Util:		**$31,465**				
Total Utilities:	**$671,195**	**$166,978**	**$636,100**			
Housing and Development						
Code & Development						
Intergovernmental Revenues			$8,069	$15,000	$15,000	
Total Code & Development:			**$8,069**	**$15,000**	**$15,000**	
Downtown Development						
Intergovernmental Revenues	$42,750	$19,250	$25,000			
Total Downtown Development:	**$42,750**	**$19,250**	**$25,000**			
Airport						
Intergovernmental Revenues	$102,860	$916,168	$169,319			
Total Airport:	**$102,860**	**$916,168**	**$169,319**			
Total Housing and Development:	**$145,610**	**$935,418**	**$202,388**	**$15,000**	**$15,000**	
Total Revenue:	**$4,654,290**	**$6,640,479**	**$6,898,539**	**$6,114,972**	**$4,339,804**	**-$1,775,168**

Other Financing Sources Summary

The majority of revenues from this category come from inter-fund transfers. The City Charter requires, in lieu of taxes, the transfer of a minimum of 5% of the gross revenue from the receipts of utilities to the general fund. This amount is one of the general fund's largest revenue sources. For FY2024 the budgeted percentage from the Utility Fund is 6% and 5% from the Solid Waste Fund. The budgeted amount for this transfer is directly tied to the Combined Utilities Fund revenue & the Solid Waste Fund revenue. The total amount estimated to be transferred to the General Fund for FY2024 is $2,833,668; of which $2,441,402 is from the Utilities Fund and $392,265 is from the Solid Waste Fund.

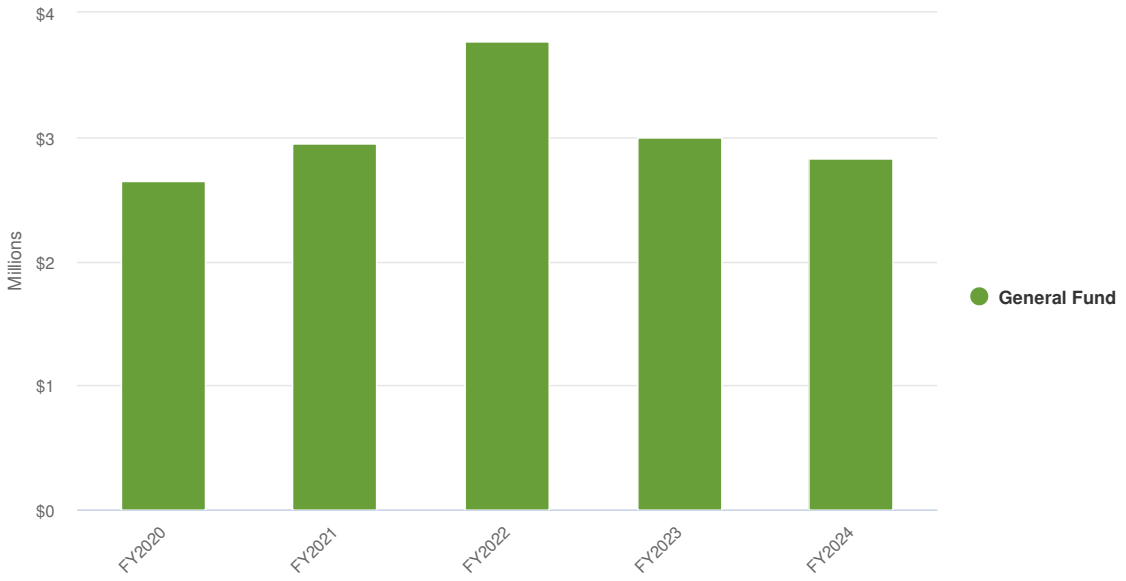
$2,833,668 **-$164,611**
(-5.49% vs. prior year)

Other Financing Sources Proposed and Historical Budget vs. Actual



Revenue by Fund

Budgeted and Historical 2024 Revenue by Fund



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
General Fund							
General Fund							
Other Financing							
OPERATING TRANSFERS IN	100-1510-391200		$111,811	$106,248			
OPERATING TRANSFERS IN UTILITY	100-1510-391201	$2,274,229	$2,455,803	$3,279,059	$2,623,294	$2,441,402	-$181,892
TRANSFER IN - SOLID WASTE	100-1510-391203	$359,216	$378,194	$380,440	$374,985	$392,265	$17,280
TRAN IN - UT GRP INS REG FUND	100-1510-391521	$6,000					
TRAN IN - SW GRP INS REG FUND	100-1510-391541	$6,000					
Total Other Financing:		**$2,645,444**	**$2,945,808**	**$3,765,748**	**$2,998,279**	**$2,833,668**	**-$164,611**
Total General Fund:		**$2,645,444**	**$2,945,808**	**$3,765,748**	**$2,998,279**	**$2,833,668**	**-$164,611**
Total General Fund:		**$2,645,444**	**$2,945,808**	**$3,765,748**	**$2,998,279**	**$2,833,668**	**-$164,611**

CAPITAL IMPROVEMENTS

Capital Improvements: One-year Plan

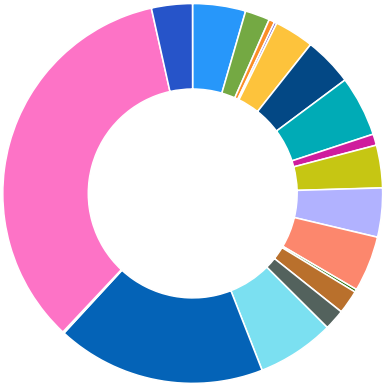
Assets purchased during the year with a value of $5,000 or more with an expected useful life of more than two years must be capitalized. The Capital Improvement Plan (CIP) is a five-year plan identifying capital projects and equipment purchases. This plan provides justification of those projects each department has identified over the next five years. The CIP is reviewed and updated annually to reflect the needs of the city. The process to develop the city's plan begins with each department identifying the project(s) most essential to the city and the operation of their department. Projects are then presented to the City Council during the budget process for review. Justification of each project is carefully reviewed with funding either approved, delayed to a subsequent year or denied. Budgets for capital projects do not lapse at the end of the fiscal year, but remain in effect until the project's completion. Funding for the 2024 CIP comes from taxes and fees, grants, transfers from the combined utilities capital expansion repair fund and the utility revenue bond.

Total Capital Requested

$19,836,691

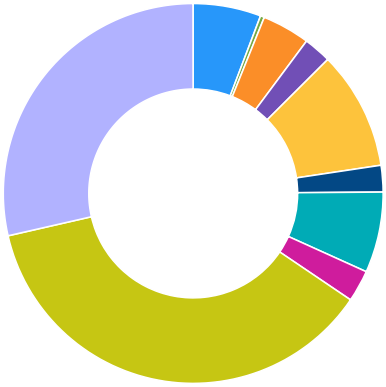
94 Capital Improvement Projects

Total Funding Requested by Department



Airport (5%)	$893,496.00
Bldgs & Grounds (2%)	$415,000.00
Central Services - Util (0%)	$97,906.00
Code & Development (0%)	$42,516.00
Electric (3%)	$664,890.00
Fire Operations (4%)	$824,915.00
Natural Gas (5%)	$1,020,906.00
Parks Department (1%)	$187,156.00
Police (4%)	$719,776.14
Sewage Collection System (4%)	$828,036.00
Sewage Treatment Plant (5%)	$940,000.00
Solid Waste Administration (0%)	$48,550.00
Solid Waste Collection (2%)	$400,100.00
Stormwater (2%)	$350,000.00
Streets & Transportation (7%)	$1,305,567.00
Telecom & Internet (18%)	$3,530,977.00
Util Customer Service (0%)	$27,650.00
Water Distribution System (35%)	$6,846,500.00
Water Treatment Plant (3%)	$692,750.00
TOTAL	**$19,836,691.14**

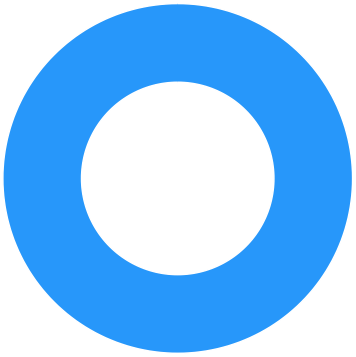
Total Funding Requested by Source



ARPA Fund (6%)	$1,146,415.00
Confiscated Asset Fund (0%)	$65,000.00
GENERAL FUND (4%)	$809,247.98
GRANT (2%)	$467,501.00
LOAN (10%)	$2,000,000.00
SOLID WASTE CIP (2%)	$448,650.00
SPLOST (7%)	$1,362,616.00
SPLOST/GRANT (3%)	$537,646.00
UTILITY BOND (37%)	$7,330,000.00
UTILITY CIP (29%)	$5,669,615.00
TOTAL	**$19,836,690.98**

Operating impacts on the current and future budgets are minimal due to the nature of the projects. Projects are either extending utility services, which will increase revenues based on additional growth; rehabilitation, replacement or improvements to existing old infrastructure, equipment or services, which will decrease expenditures in future operating budgets. Replacement of old vehicles and equipment with new vehicles and equipment will lessen the burden of maintenance within the fleet. All vehicles budgeted for FY2024 will be through the Enterprise Lease option, which will also lessen the burden of cash flow within the current year.

Capital Costs Breakdown



Capital Costs (100%)	$19,836,691.14
TOTAL	**$19,836,691.14**

Cost Savings & Revenue Breakdown

There's no data for building chart

Bldgs & Grounds Requests

Itemized Requests for 2024

Buildings Improvements/Rehabilitation	**$50,000**
Improvements & rehab to City owned existing buildings throughout the City	
Old City Hall Restoration	**$350,000**
Old City Hall building at S Broad St restoration	
Zero Turn Mower - Grounds	**$15,000**
Replacement mower for cutting of grounds, right-of-ways, etc.	

Total: $415,000

Airport Requests

Itemized Requests for 2024

Airport Courtesy Car **$5,300**

This is to replace the very old vehicles at the Airport being used as courtesy cars. They are both more than 20 years old and are becoming a challenge to maintain. Lease/purchase through Enterprise.

Airport Encroachment Mulching **$25,000**

Trees that are situated parallel with the runway must be no closer than 200' from runway edge, there are currently trees that have reached enough height that are 165' from runway edge that need to be mulched and removed. This is per DOT...

Airport Lighting Improvements (DESIGN) **$100,000**

Runway/Taxiway lighting is in need of an upgrade/replacement to LED lighting as current system bulbs, covers, and equipment is becoming obsolete. This will be the design element for state FY24 award hopeful, construction FY25 hopeful (dependent on...

Apron/Commute Paving **$180,000**

Paving for Hangar Site development in late 2024 or early 2025, then other needed paving for apron/access in 2024.

Obstruction Removal Runway 3/21 (OFFSITE) **$165,000**

November 2022 LiDar Survey results show many obstruction at state and FAA thresholds, all airports in the state are currently going through this same process. The GDOT has accepted our proposal to remove all onsite obstruction (inhouse...

Obstruction Removal Runway 3/21 (ONSITE) **$25,000**

November 2022 LiDar Survey results show many obstruction at state and FAA thresholds, all airports in the state are currently going through this same process. The GDOT has accepted our proposal to remove all onsite obstruction (inhouse...

Taxiway Rehabilitation **$393,196**

Construction portion of Taxiway Rehabilitation for FY24, Tentative Allocation received from DOT.

Total: $893,496

Code & Development Requests

Itemized Requests for 2024

Ford F150 Pickup x3 Code **$42,516**

Three Ford F150 pickups 4x2 for City Marshals leased through Enterprise

Total: $42,516

Fire Operations Requests

Itemized Requests for 2024

Equipment for New Fire Engine **$50,000**

This capital request is to fund purchasing the equipment necessary for the new fire engine (scheduled for Spring 2024 delivery) to meet its service delivery mission while also being compliant with the Georgia Firefighters Standards and Training...

Fire Engine Replacement (Ordered 2022/Delivery 2024) **$613,415**

Purchase new replacement fire pumper apparatus. This would be the front line replacement for the used fire pumper purchased in 2019. The order for apparatus was placed in 2022 with expected delivery in Spring 2024.

Fire Training Facility Improvements **$15,500**

This capital request covers the costs of multiple site improvements at the City of Monroe Fire Department Training Facility. The project is comprised of four components as follows: (1) Sanding, priming, and painting the training facility structure...

Ford F150 Pickup QRV **$13,000**

Ford F150 4x4 pickup truck used as an additional quick response vehicle (QRV) leased through Enterprise

Mobile Data Terminals (MDT) with Voiceless CAD Software **$40,000**

This request will fund the purchase of six rugged tablets (mobile data terminals), mounting hardware, and necessary software to allow responding apparatus to have access to live CAD information from the Walton County 911 Center via Motorola...

Structural Firefighting Gear **$93,000**

This capital request is for the purchase of replacement structural firefighting gear (turnout coat and pants only) before they reach the manufacturer's end of service life.

Total: $824,915

Police Requests

Itemized Requests for 2024

2019 Lease Police Vehicles	**$19,165**
2019 Capital Lease of 6 additional Chevy Tahoes for Uniform Patrol to replace older vehicles currently in the fleet	
2020 Lease Police Vehicles	**$132,129**
2020 Capital Lease of 8 additional Chevy Tahoes to continue to update current fleet in Uniform Patrol as well as for planned additional officers to be added to the division. Lease of 2 additional Dodge Durango for Crimininal Investigation Division.	
2021 Lease Police Vehicles	**$81,255**
2021 New Capital Lease of 8 additional Chevy Tahoes to continue to update current fleet in Uniform Patrol as well as for planned additional officers to be added to the division. (received mid year)	
2022 Lease Police Vehicles	**$26,710**
Two Dodge Chargers & 1 Chevrolet Colorado through Enterprise Lease	
2023 Lease Police Vehicles	**$59,504**
Four Chevrolet Silverado 2500HD, one Chevrolet Silverado 1500 & four Chevrolet Tahoes leased through Enterprise Replacement of aging fleet: 2014 Jeep Cherokee 125,095 miles. 2004 Ford Expedition 181,410 miles. 2014 Jeep Cherokee 101,572...	
2024 Lease Police Vehicles - Tahoes	**$19,080**
These vehicles will meet staffing needs: 2 additional Tahoes	
Axon Fleet 3 In-Car cameras	**$103,896**
37 new Axon Fleet 3 in-car video cameras for patrol cars to capture more video evidence	
Flock Safety	**$40,000**
$40,000 each year. Initial Term: 24 months Automatic Renewal	
Flock Safety - Phase Two	**$25,000**
$25,000 each year. Initial Term: 24 months Automatic Renewal	
Quartermaster Program	**$8,039**
New software to track accountability of issued equipment, weapons, and training records	
Report Management System	**$56,569**
Year three of five year capital lease of report management system for Police Department. The Monroe Police Department uses Spillman Technolgies for report writing and citations. It allows instant communication with Walton County Dispatch...	
Updated Axon Equipment Body Cameras & Tasers	**$148,429**
Upgrading the existing Axon BWC program by upgrading/replacing the Flex 2 cameras with Body 3-worn-cameras. The replacement of the old and outdated Taser X2 with the new Taser 7.	

Total: $719,776

Solid Waste Collection Requests

Itemized Requests for 2024

ASL Tailgate	**$17,000**
Equipment Part for the Automated Side Loader Truck.	
Dodge Ram 1500 Truck - SW 2023 lease	**$11,600**
2023 Dodge Ram 1500 pickup truck for Solid Waste Collections leased through Enterprise	
Dodge Ram 3500 4x2 Pickup Truck Solid Waste	**$6,500**
2024 Dodge Ram 3500 4x2	
Recycling Truck	**$365,000**
Automated Side Loader for Curbside Recycling.	

Total: $400,100

Streets & Transportation Requests

Itemized Requests for 2024

2024 LMIG Paving **$261,168**

2024 LMIG paving project. We will receive $200,895.62 from the State which will require a 30% match of $60,269.59. Total expense $261,168.21 plus with City employee labor.

CITY WIDE PAVEMENT/SIGNAGE ASSESSMENT **$10,000**

In previous years, we have done an assessment of our streets with a consultant using "boots on the ground". This assessment consisted of an individual physically inspecting each road for issues like potholes, deep cracking,...

COLD PLANER **$25,000**

The cold planer is an attachment that will go onto a skid steer loader to assist in repairing potholes as well as deep patching. The millings created while using this machine are reusable products.

CRACK SEALING AND HA5 APPLICATIONS **$50,000**

Over the past couple years we have implemented new ways to improve the infrastructure through the use of crack sealing and application of HA5 which is a high density sealant provided solely by Blount Construction. This additive to the...

Dodge RAM Truck - Streets 2023 **$13,399**

2023 Dodge Ram 4x4 truck for Streets dept. through Enterprise lease

Mayfield Drive to Hwy 138 Connector **$220,000**

Mayfield Drive to Hwy 138 connector to reduce traffic congestion.

Michael Etchison Connector **$120,000**

Michael Etchison Connector

New Sidewalks **$85,000**

Construct new sidewalks throughout the city

Other Paving Projects **$56,000**

Other Paving Projects

Skid Steer Loader - Streets 2024 **$85,000**

Skid Steer Loader

Street And Sidewalk Rehab **$45,000**

Repair or replace existing Street & Sidewalk infrastructure

Striping **$40,000**

Striping

Wayne Street Parcels for downtown parking **$245,000**

Purchase Wayne Street parcels from Monroe Downtown Development Authority for additional downtown parking

Wayne Street streetscape **$50,000**

Improvements to Wayne Street streets, sidewalks, parking & stormwater.

Total: $1,305,567

Sewage Collection System Requests

Itemized Requests for 2024

CDBG 2022 Construction **$628,036**

CDBG 2022 construction of sewer rehab

Sewer Main Rehab **$200,000**

Sewer main rehab such as HDPE pipe bursting and replacement of manholes & services.

Total: $828,036

Central Services - Util Requests

Itemized Requests for 2024

City Branding Imagery **$50,000**

Rebranding of the City, logo, etc. will be made public in November and logos around the City on vehicles, facilities, clothing, and tanks will be subject to and need changing. Tanks can be performed over a phased period.

Ford F250 Truck Central Services **$17,906**

Replacement of existing truck in Central Services, carried over from 2022 through Enterprise lease

NAS Server Replacement **$30,000**

NAS server replacement, upgrade...ability to merge data to newer more secure equipment.

Total: $97,906

Sewage Treatment Plant Requests

Itemized Requests for 2024

Jacks Creek WWTP EID & DDR **$60,000**

Approval to prepare the Environmental Information Document (EID) & Design Development Report (DDR) as next step in the design phase to upgrade capacity at the Jacks Creek WWTP.

Pump Station Rehab **$350,000**

Rehab of Brentwood Subdivision Pump Station, adding a barscreen to Ammons Bridge Pump Station to eliminate trash and wear & tear on pumps, control work on stations

Structure over WWTP Rehab **$330,000**

Buildings to cover the new equipment installed during the WWTP rehab project. Engineer left out the covers that we asked for to protect the Citys investment. Covered channels save money due to treating rainwater.

WWTP Infrastructure Repair/Replacement **$200,000**

Replacement of pumps, motors, valves, controls, etc at Jacks Creek WWTP & various pump stations.

Total: $940,000

Electric Requests

Itemized Requests for 2024

2024 RAM 3500 Tradesman 4x4 Crew Cab	**$8,900**
Service truck for underground crew beginning in 2024 to address our aging underground power lines.	
Electric System Automation	**$250,000**
Purchase of 8 additional Viper-ST Solid Dielectric Reclosers	
Equipment Trailer HDT210 22x82	**$19,000**
Equipment trailer for skidsteer purchased in 2023 CIP.	
Ford F150 4x4 Electric Dept	**$11,990**
Ford F150 4x4 4 door for Electric Dept through Enterprise lease	
Three Phase Rebuild	**$175,000**
Monroe has approximately 250 three-phase spans that need to be rebuilt. This can be accomplished with either contractors or with the expansion of our line crew. Using contractors, the total cost would be $2,250,000.00 and take...	
Underground Power Rebuild	**$200,000**
Rebuild of the City's underground power supply.	

Total: $664,890

Water Treatment Plant Requests

Itemized Requests for 2024

Altoz TRX 7661 Mower	**$22,750**
Mower is designed to cut slopes at reservoir. We're currently cutting with skidsteer but the weight of the equipment causes ruts in the slopes. We then have to send a crew out to fix all the ruts and seed & straw the areas. This machine is...	
Metal Building for chemical storage at WTP	**$120,000**
A 40x60 metal building and slab to allow us to store chemicals and purchase in bulk for money savings. The building would be placed where the old clearwell was removed.	
Water Treatment Plant Infrastructure Repair/Replacement	**$350,000**
Replacement of aging pumps, motors, valves, controls, VFD's, Soft Starts, etc.. at Water Treatment Plant, Alcovy River PS, John T Briscoe Reservoir PS, Jacks Creek PS, Hwy 78 PS	
Water Treatment Plant Membrane Filters	**$200,000**
Membrane filters have a 10 year lifespan. 1,080 total membrane filters located in WTP	

Total: $692,750

Water Distribution System Requests

Itemized Requests for 2024

24" Raw Water Main	**$4,000,000**
24" Raw Water Main	
Fire Hydrant Security	**$40,000**
Hydrant locks to prevent theft of water	
Mueller D-5 Drilling Machine	**$5,500**
Mueller Tapping machine used to make 3/4", 1", & 2" water taps on mains.	
Takeuchi TB250	**$66,000**
Replacing a 2010 Takeuchi TB145.	
Water Main Extensions	**$100,000**
Water line extensions on system	
Water Main Rehab	**$300,000**
Locations determined by leak reports & call logs. Includes pipe, fittings, valves, hydrants, etc.	
Water Meters	**$135,000**
AMR Water meter replacement that test below AWWA standards and old 60W meters	
Water Service Renewals	**$200,000**
Service renewal program to deal with aging water service lines. Also replacement of services due to Lead & Copper results.	
Water Tank	**$2,000,000**
New water tank	

Total: $6,846,500

Stormwater Requests

Itemized Requests for 2024

North Madison Stormwater Rehabilitation	**$150,000**
North Madison Avenue engineering, drainage, stormwater, curbing, sidewalk repair project to include cemetery fencing.	
Storm Drain/Retention Pond Rehab	**$50,000**
TBD	
Storm Infrastructure/Pipes/Inlets	**$150,000**
TBD	

Total: $350,000

Natural Gas Requests

Itemized Requests for 2024

Ford F250 Pickup Gas Dept **$17,906**

Ford F250 4x4 4 door diesel truck for the Natural Gas department through Enterprise lease

Gas Main Renewal **$300,000**

Replacement of steel mains due to corrosion and/or leaks. Location/s determined by annual leak surveys and/or CP readings.

Natural Gas Extensions **$450,000**

Extensions to gas system such as subdivisions. 2024 increased for proposed 7.5 miles loop in Morgan County to help with pressure. This loop will provide dual feed to the area as well as add additional chicken houses.

Vermeer RT1250i2 Trencher **$253,000**

Purchase of a trencher for gas & electric installations. Bringing electric installations for commercial & residential in house will require an additional trencher.

Total: $1,020,906

Telecom & Internet Requests

Itemized Requests for 2024

Fiber Expansion **$3,000,000**

Fiber Optic broad band network expansion

Ford F150 x2 Telecom Dept **$23,977**

Two Ford F150 4x4 4 door pickup trucks for the Telecom department through Enterprise lease

Headend Security Locks **$7,000**

Integration of our Headend building into the existing Badgepass system to better control who can enter / exit the facility and also keep more accurate records of anyone attempting to enter the facility.

New Subdivision Telecom(FTTX) **$500,000**

Construction of Telecom in new subdivisions in Monroe. Each new lot cost $1700.00 to provide telecommunication services. With an estimate of 350 lots coming to completion in 2022 the budget for this will be $595,000.00

Total: $3,530,977

Util Customer Service Requests

Itemized Requests for 2024

Ford F150 x4 Meter Readers **$27,650**

Four Ford F150 4x2 trucks for replacement of Meter Reader trucks with high mileage, leased through Enterprise

Total: $27,650

Parks Department Requests

Itemized Requests for 2024

Ford F150 4x4 Pickup Truck Parks 2024 lease	**$6,400**
Ford F150 4x4 pickup truck for Parks department	
Ford F150 Pickup Truck Parks 2023 lease	**$6,756**
Ford F150 Enterprise lease (was originally Code)	
Park Rehabilitation	**$150,000**
Rehabilitation of existing parks includes landscaping, equipment, facilities, and phased plans.	
Parks Enclosed Trailer	**$7,000**
Enclosed trailer for Town Green (other parks) equipment, mower, etc.	
Town Green Mower - Mulcher/Box	**$17,000**
Mower for the Town Green with catch basket/mulcher	

Total: $187,156

Solid Waste Administration Requests

Itemized Requests for 2024

Lean-to building at the Public Works/Solid Waste shop	**$18,550**
Fabricate and install a lean-to on the backside of the public works/solid waste shop over the bay doors.	
Public Works Server Replacement	**$30,000**
Public Works server replacement, upgrade...ability to merge data to newer more secure equipment.	

Total: $48,550

Capital Improvements: Multi-year Plan

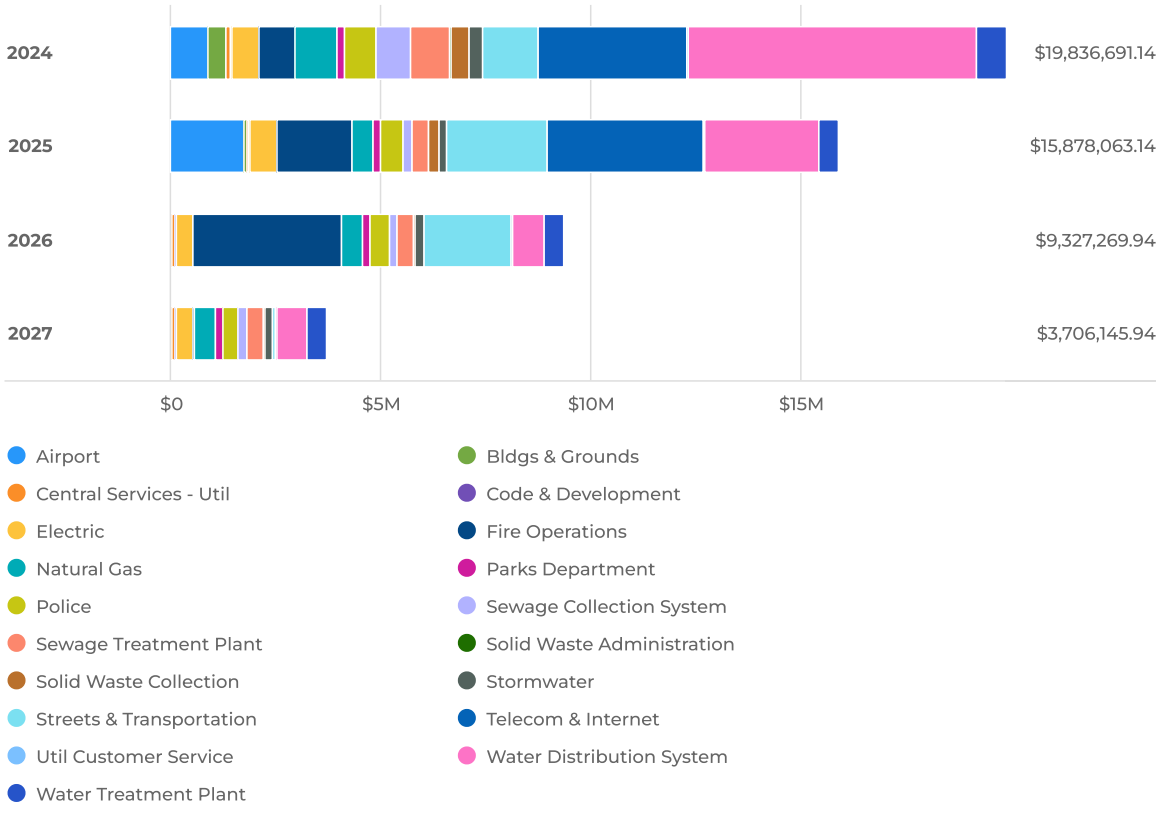
The City of Monroe's Capital Improvement Plan serves as a long-term plan for future capital purchases, projects and improvements city-wide. This long-term plan covers five years of capital needs, which is updated annually during the budget process by department directors.

Total Capital Requested

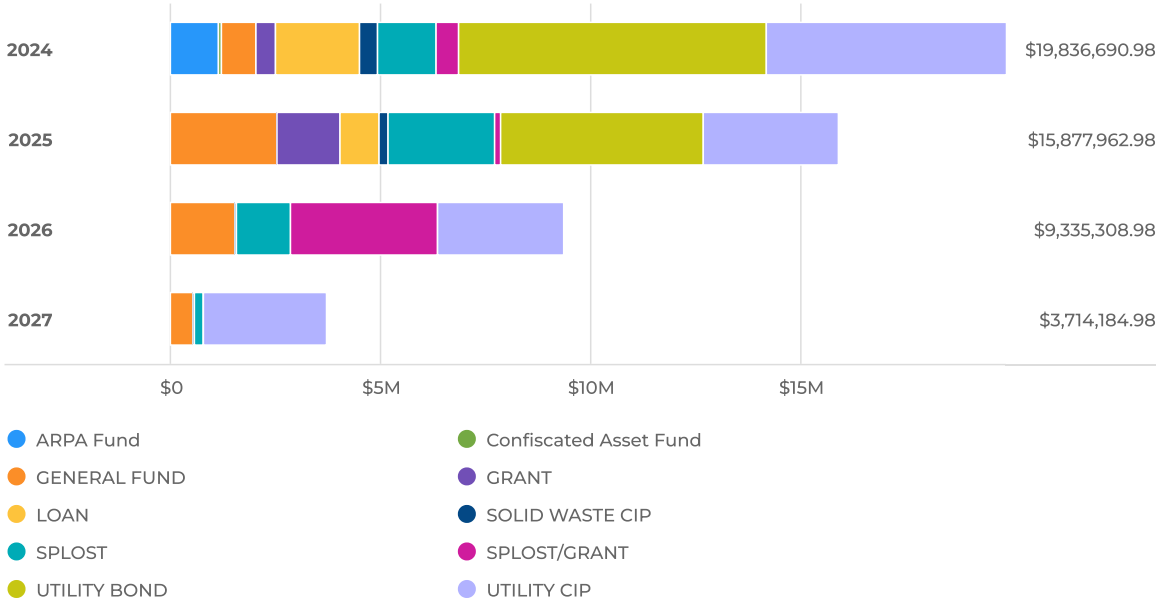
$48,748,170

99 Capital Improvement Projects

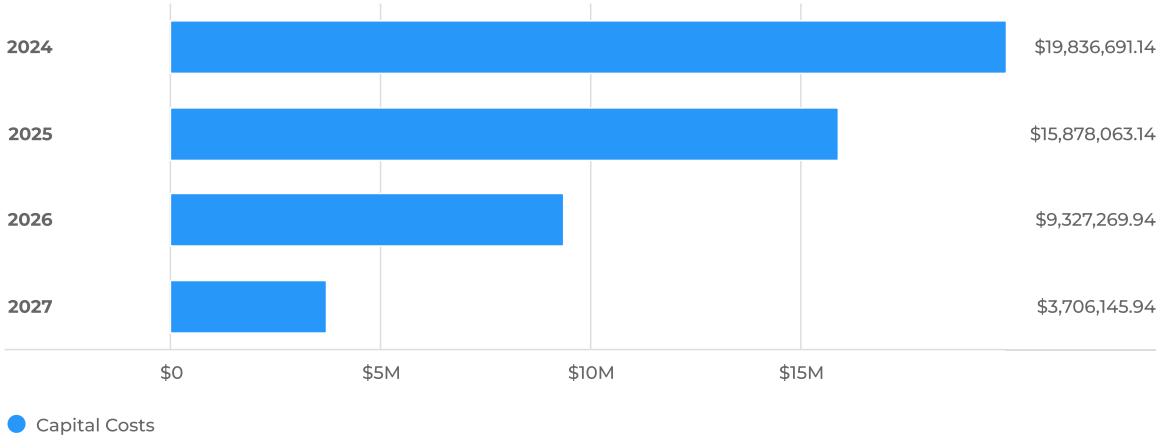
Total Funding Requested by Department



Total Funding Requested by Source



Capital Costs Breakdown



Cost Savings & Revenues

There's no data for building chart

Bldgs & Grounds Requests

Itemized Requests for 2024-2027

Buildings Improvements/Rehabilitation	**$200,000**
Improvements & rehab to City owned existing buildings throughout the City	
Old City Hall Restoration	**$350,000**
Old City Hall building at S Broad St restoration	
Zero Turn Mower - Grounds	**$61,500**
Replacement mower for cutting of grounds, right-of-ways, etc.	

Total: $611,500

Airport Requests

Itemized Requests for 2024-2027

Airport Courtesy Car	**$21,200**
This is to replace the very old vehicles at the Airport being used as courtesy cars. They are both more than 20 years old and are becoming a challenge to maintain. Lease/purchase through Enterprise.	
Airport Encroachment Mulching	**$25,000**
Trees that are situated parallel with the runway must be no closer than 200' from runway edge, there are currently trees that have reached enough height that are 165' from runway edge that need to be mulched and removed. This is per DOT...	
Airport Lighting Improvements (DESIGN)	**$1,700,000**
Runway/Taxiway lighting is in need of an upgrade/replacement to LED lighting as current system bulbs, covers, and equipment is becoming obsolete. This will be the design element for state FY24 award hopeful, construction FY25 hopeful (dependent on...	
Apron/Commute Paving	**$180,000**
Paving for Hangar Site development in late 2024 or early 2025, then other needed paving for apron/access in 2024.	
Obstruction Removal Runway 3/21 (OFFSITE)	**$315,000**
November 2022 LiDar Survey results show many obstruction at state and FAA thresholds, all airports in the state are currently going through this same process. The GDOT has accepted our proposal to remove all onsite obstruction (inhouse...	
Obstruction Removal Runway 3/21 (ONSITE)	**$25,000**
November 2022 LiDar Survey results show many obstruction at state and FAA thresholds, all airports in the state are currently going through this same process. The GDOT has accepted our proposal to remove all onsite obstruction (inhouse...	
Taxiway Rehabilitation	**$393,196**
Construction portion of Taxiway Rehabilitation for FY24, Tentative Allocation received from DOT.	

Total: $2,659,396

Code & Development Requests

Itemized Requests for 2024-2027

Ford F150 Pickup x3 Code **$170,064**

Three Ford F150 pickups 4x2 for City Marshals leased through Enterprise

Total: $170,064

Fire Operations Requests

Itemized Requests for 2024-2027

Additional Fire Station **$3,500,000**

This capital request is for funding for the development and construction of a second fire station to serve the western portion of the city (Hwy 138 corridor and associated areas).

Equipment for New Fire Engine **$50,000**

This capital request is to fund purchasing the equipment necessary for the new fire engine (scheduled for Spring 2024 delivery) to meet its service delivery mission while also being compliant with the Georgia Firefighters Standards and Training...

Fire Engine Replacement (Ordered 2022/Delivery 2024) **$613,415**

Purchase new replacement fire pumper apparatus. This would be the front line replacement for the used fire pumper purchased in 2019. The order for apparatus was placed in 2022 with expected delivery in Spring 2024.

Fire Training Facility Improvements **$45,000**

This capital request covers the costs of multiple site improvements at the City of Monroe Fire Department Training Facility. The project is comprised of four components as follows: (1) Sanding, priming, and painting the training facility structure...

Ford F150 Pickup QRV **$52,000**

Ford F150 4x4 pickup truck used as an additional quick response vehicle (QRV) leased through Enterprise

Ford F150 Pickup Truck Fire Dept **$36,000**

This request will replace the department’s 20 year old SUV with a crew cab F150 that exceeds the current SUV's capabilities.

Ladder Truck Replacement **$1,720,000**

This request will replace the department's existing ladder truck with a new apparatus that meets the same operational mission. The department currently operates a single ladder truck, a 102' rear mount aerial platform equipped with a 2,000...

Mobile Data Terminals (MDT) with Voiceless CAD Software **$40,000**

This request will fund the purchase of six rugged tablets (mobile data terminals), mounting hardware, and necessary software to allow responding apparatus to have access to live CAD information from the Walton County 911 Center via Motorola...

Structural Firefighting Gear **$93,000**

This capital request is for the purchase of replacement structural firefighting gear (turnout coat and pants only) before they reach the manufacturer’s end of service life.

Total: $6,149,415

Police Requests

Itemized Requests for 2024-2027

2019 Lease Police Vehicles	**$19,165**
2019 Capital Lease of 6 additional Chevy Tahoes for Uniform Patrol to replace older vehicles currently in the fleet	
2020 Lease Police Vehicles	**$195,885**
2020 Capital Lease of 8 additional Chevy Tahoes to continue to update current fleet in Uniform Patrol as well as for planned additional officers to be added to the division. Lease of 2 additional Dodge Durango for Crimininal Investigation Division.	
2021 Lease Police Vehicles	**$230,221**
2021 New Capital Lease of 8 additional Chevy Tahoes to continue to update current fleet in Uniform Patrol as well as for planned additional officers to be added to the division. (received mid year)	
2022 Lease Police Vehicles	**$95,009**
Two Dodge Chargers & 1 Chevrolet Colorado through Enterprise Lease	
2023 Lease Police Vehicles	**$238,016**
Four Chevrolet Silverado 2500HD, one Chevrolet Silverado 1500 & four Chevrolet Tahoes leased through Enterprise Replacement of aging fleet: 2014 Jeep Cherokee 125,095 miles. 2004 Ford Expedition 181,410 miles. 2014 Jeep Cherokee 101,572...	
2024 Lease Police Vehicles - Tahoes	**$133,560**
These vehicles will meet staffing needs: 2 additional Tahoes	
Axon Fleet 3 In-Car cameras	**$415,584**
37 new Axon Fleet 3 in-car video cameras for patrol cars to capture more video evidence	
Flock Safety	**$40,000**
$40,000 each year. Initial Term: 24 months Automatic Renewal	
Flock Safety - Phase Two	**$25,000**
$25,000 each year. Initial Term: 24 months Automatic Renewal	
Quartermaster Program	**$16,078**
New software to track accountability of issued equipment, weapons, and training records	
Report Management System	**$56,569**
Year three of five year capital lease of report management system for Police Department. The Monroe Police Department uses Spillman Technolgies for report writing and citations. It allows instant communication with Walton County Dispatch...	
Updated Axon Equipment Body Cameras & Tasers	**$593,716**
Upgrading the existing Axon BWC program by upgrading/replacing the Flex 2 cameras with Body 3-worn-cameras. The replacement of the old and outdated Taser X2 with the new Taser 7.	

Total: $2,058,803

Solid Waste Collection Requests

Itemized Requests for 2024-2027

ASL Tailgate	**$17,000**
Equipment Part for the Automated Side Loader Truck.	
Dodge Ram 1500 Truck - SW 2023 lease	**$46,400**
2023 Dodge Ram 1500 pickup truck for Solid Waste Collections leased through Enterprise	
Dodge Ram 3500 4x2 Pickup Truck Solid Waste	**$45,065**
2024 Dodge Ram 3500 4x2	
Petersen TL-2 Lightning Loader / with NON-CDL Chassis	**$216,204**
Knuckle Boom Truck	
Recycling Truck	**$365,000**
Automated Side Loader for Curbside Recycling.	

Total: $689,669

Streets & Transportation Requests

Itemized Requests for 2024-2027

2024 LMIG Paving	**$261,168**

2024 LMIG paving project. We will receive $200,895.62 from the State which will require a 30% match of $60,269.59. Total expense $261,168.21 plus with City employee labor.

CITY WIDE PAVEMENT/SIGNAGE ASSESSMENT	**$30,000**

In previous years, we have done an assessment of our streets with a consultant using "boots on the ground". This assessment consisted of an individual physically inspecting each road for issues like potholes, deep cracking,...

COLD PLANER	**$25,000**

The cold planer is an attachment that will go onto a skid steer loader to assist in repairing potholes as well as deep patching. The millings created while using this machine are reusable products.

CRACK SEALING AND HA5 APPLICATIONS	**$200,000**

Over the past couple years we have implemented new ways to improve the infrastructure through the use of crack sealing and application of HA5 which is a high density sealant provided solely by Blount Construction. This additive to the...

Dodge RAM Truck - Streets 2023	**$53,596**

2023 Dodge Ram 4x4 truck for Streets dept. through Enterprise lease

Mayfield Drive to Hwy 138 Connector	**$2,320,000**

Mayfield Drive to Hwy 138 connector to reduce traffic congestion.

Michael Etchison Connector	**$1,320,000**

Michael Etchison Connector

New Sidewalks	**$85,000**

Construct new sidewalks throughout the city

Other Paving Projects	**$56,000**

Other Paving Projects

Skid Steer Loader - Streets 2024	**$85,000**

Skid Steer Loader

Street And Sidewalk Rehab	**$45,000**

Repair or replace existing Street & Sidewalk infrastructure

Striping	**$40,000**

Striping

Wayne Street Parcels for downtown parking	**$245,000**

Purchase Wayne Street parcels from Monroe Downtown Development Authority for additional downtown parking

Wayne Street streetscape	**$1,050,000**

Improvements to Wayne Street streets, sidewalks, parking & stormwater.

Total: $5,815,764

Sewage Collection System Requests

Itemized Requests for 2024-2027

CDBG 2022 Construction	**$628,036**
CDBG 2022 construction of sewer rehab	
Sewer Main Rehab	**$800,000**
Sewer main rehab such as HDPE pipe bursting and replacement of manholes & services.	

Total: $1,428,036

Central Services - Util Requests

Itemized Requests for 2024-2027

City Branding Imagery	**$50,000**
Rebranding of the City, logo, etc. will be made public in November and logos around the City on vehicles, facilities, clothing, and tanks will be subject to and need changing. Tanks can be performed over a phased period.	
Ford F250 Truck Central Services	**$71,624**
Replacement of existing truck in Central Services, carried over from 2022 through Enterprise lease	
NAS Server Replacement	**$30,000**
NAS server replacement, upgrade...ability to merge data to newer more secure equipment.	

Total: $151,624

Sewage Treatment Plant Requests

Itemized Requests for 2024-2027

Jacks Creek WWTP EID & DDR	**$60,000**
Approval to prepare the Environmental Information Document (EID) & Design Development Report (DDR) as next step in the design phase to upgrade capacity at the Jacks Creek WWTP.	
Pump Station Rehab	**$950,000**
Rehab of Brentwood Subdivision Pump Station, adding a barscreen to Ammons Bridge Pump Station to eliminate trash and wear & tear on pumps, control work on stations	
Structure over WWTP Rehab	**$330,000**
Buildings to cover the new equipment installed during the WWTP rehab project. Engineer left out the covers that we asked for to protect the Citys investment. Covered channels save money due to treating rainwater.	
WWTP Infrastructure Repair/Replacement	**$800,000**
Replacement of pumps, motors, valves, controls, etc at Jacks Creek WWTP & various pump stations.	

Total: $2,140,000

Electric Requests

Itemized Requests for 2024-2027

2024 RAM 3500 Tradesman 4x4 Crew Cab	**$62,225**
Service truck for underground crew beginning in 2024 to address our aging underground power lines.	
Electric System Automation	**$500,000**
Purchase of 8 additional Viper-ST Solid Dielectric Reclosers	
Equipment Trailer HDT210 22x82	**$19,000**
Equipment trailer for skidsteer purchased in 2023 CIP.	
Ford F150 4x4 Electric Dept	**$41,965**
Ford F150 4x4 4 door for Electric Dept through Enterprise lease	
Three Phase Rebuild	**$700,000**
Monroe has approximately 250 three-phase spans that need to be rebuilt. This can be accomplished with either contractors or with the expansion of our line crew. Using contractors, the total cost would be $2,250,000.00 and take...	
Underground Power Rebuild	**$800,000**
Rebuild of the City's underground power supply.	

Total: $2,123,190

Water Treatment Plant Requests

Itemized Requests for 2024-2027

Altoz TRX 7661 Mower	**$22,750**
Mower is designed to cut slopes at reservoir. We're currently cutting with skidsteer but the weight of the equipment causes ruts in the slopes. We then have to send a crew out to fix all the ruts and seed & straw the areas. This machine is...	
Metal Building for chemical storage at WTP	**$120,000**
A 40x60 metal building and slab to allow us to store chemicals and purchase in bulk for money savings. The building would be placed where the old clearwell was removed.	
Water Treatment Plant Infrastructure Repair/Replacement	**$1,100,000**
Replacement of aging pumps, motors, valves, controls, VFD's, Soft Starts, etc.. at Water Treatment Plant, Alcovy River PS, John T Briscoe Reservoir PS, Jacks Creek PS, Hwy 78 PS	
Water Treatment Plant Membrane Filters	**$800,000**
Membrane filters have a 10 year lifespan. 1,080 total membrane filters located in WTP	

Total: $2,042,750

Water Distribution System Requests

Itemized Requests for 2024-2027

24" Raw Water Main	**$4,000,000**
24" Raw Water Main	
Fire Hydrant Security	**$40,000**
Hydrant locks to prevent theft of water	
Mueller D-5 Drilling Machine	**$5,500**
Mueller Tapping machine used to make 3/4", 1", & 2" water taps on mains.	
Takeuchi TB250	**$66,000**
Replacing a 2010 Takeuchi TB145.	
Water Main Extensions	**$400,000**
Water line extensions on system	
Water Main Rehab	**$1,200,000**
Locations determined by leak reports & call logs. Includes pipe, fittings, valves, hydrants, etc.	
Water Meters	**$540,000**
AMR Water meter replacement that test below AWWA standards and old 60W meters	
Water Service Renewals	**$800,000**
Service renewal program to deal with aging water service lines. Also replacement of services due to Lead & Copper results.	
Water Tank	**$4,000,000**
New water tank	

Total: $11,051,500

Stormwater Requests

Itemized Requests for 2024-2027

North Madison Stormwater Rehabilitation	**$150,000**
North Madison Avenue engineering, drainage, stormwater, curbing, sidewalk repair project to include cemetery fencing.	
Storm Drain/Retention Pond Rehab	**$200,000**
TBD	
Storm Infrastructure/Pipes/Inlets	**$600,000**
TBD	

Total: $950,000

Natural Gas Requests

Itemized Requests for 2024-2027

Ford F250 Pickup Gas Dept **$71,624**

Ford F250 4x4 4 door diesel truck for the Natural Gas department through Enterprise lease

Gas Main Renewal **$1,200,000**

Replacement of steel mains due to corrosion and/or leaks. Location/s determined by annual leak surveys and/or CP readings.

Natural Gas Extensions **$1,050,000**

Extensions to gas system such as subdivisions. 2024 increased for proposed 7.5 miles loop in Morgan County to help with pressure. This loop will provide dual feed to the area as well as add additional chicken houses.

Vermeer RT1250i2 Trencher **$253,000**

Purchase of a trencher for gas & electric installations. Bringing electric installations for commercial & residential in house will require an additional trencher.

Total: $2,574,624

Telecom & Internet Requests

Itemized Requests for 2024-2027

Fiber Expansion **$6,700,000**

Fiber Optic broad band network expansion

Ford F150 x2 Telecom Dept **$83,921**

Two Ford F150 4x4 4 door pickup trucks for the Telecom department through Enterprise lease

Headend Security Locks **$7,000**

Integration of our Headend building into the existing Badgepass system to better control who can enter / exit the facility and also keep more accurate records of anyone attempting to enter the facility.

New Subdivision Telecom(FTTX) **$500,000**

Construction of Telecom in new subdivisions in Monroe. Each new lot cost $1700.00 to provide telecommunication services. With an estimate of 350 lots coming to completion in 2022 the budget for this will be $595,000.00

Total: $7,290,921

Util Customer Service Requests

Itemized Requests for 2024-2027

Ford F150 x4 Meter Readers **$96,750**

Four Ford F150 4x2 trucks for replacement of Meter Reader trucks with high mileage, leased through Enterprise

Total: $96,750

Parks Department Requests

Itemized Requests for 2024-2027

Ford F150 4x4 Pickup Truck Parks 2024 lease	**$44,590**
Ford F150 4x4 pickup truck for Parks department	
Ford F150 Pickup Truck Parks 2023 lease	**$27,024**
Ford F150 Enterprise lease (was originally Code)	
Park Rehabilitation	**$600,000**
Rehabilitation of existing parks includes landscaping, equipment, facilities, and phased plans.	
Parks Enclosed Trailer	**$7,000**
Enclosed trailer for Town Green (other parks) equipment, mower, etc.	
Town Green Mower - Mulcher/Box	**$17,000**
Mower for the Town Green with catch basket/mulcher	

Total: $695,614

Solid Waste Administration Requests

Itemized Requests for 2024-2027

Lean-to building at the Public Works/Solid Waste shop	**$18,550**
Fabricate and install a lean-to on the backside of the public works/solid waste shop over the bay doors.	
Public Works Server Replacement	**$30,000**
Public Works server replacement, upgrade...ability to merge data to newer more secure equipment.	

Total: $48,550

DEPARTMENTS

Airport



Chris Croy
Department Director

Total FY2024 budgeted revenues for the Cy Nunnally Memorial Airport are $210,100, which primarily comes from hanger rent & fuel sales. While total expenditures budgeted by General Funds are $265,377.

To continue a forward-thinking growth and development plan that continues to grow the airport into an economic tool and benefit for the City with specific attention on safety, facilities, and the functionality of all amenities and facilities through the effective management of funding from federal, state, and local allocations.

Ongoing Objectives:

- Continue to focus on safety improvements to the facility, grounds, and buildings.
- Development of a more economically beneficial area with the development and design of business-friendly facilities and grounds.
- Expand the amenities available to airport patrons and visitors, residential and business communities.
- Provide facilities that invite a higher traffic flow to the airport and provide benefit to the city and visitors.
- Continue to balance both local and grant funding for the most effective expansions of airport facilities and improvements

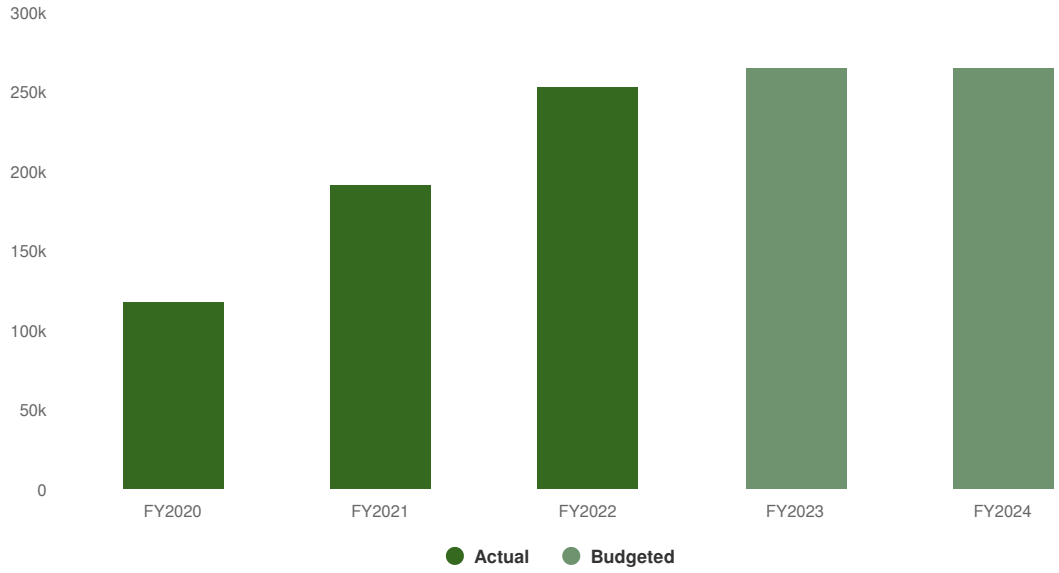
Performance Measures

	FY2022	FY2023	FY2024
Provide quality and safe runways by rehabilitation	N/A	15%	100%
Provide new terminal building	15%	90%	100%
Provide an additional approach to the airport with the removal of obstructions as provided by Georgia DOT	N/A	15%	50%

Expenditures Summary

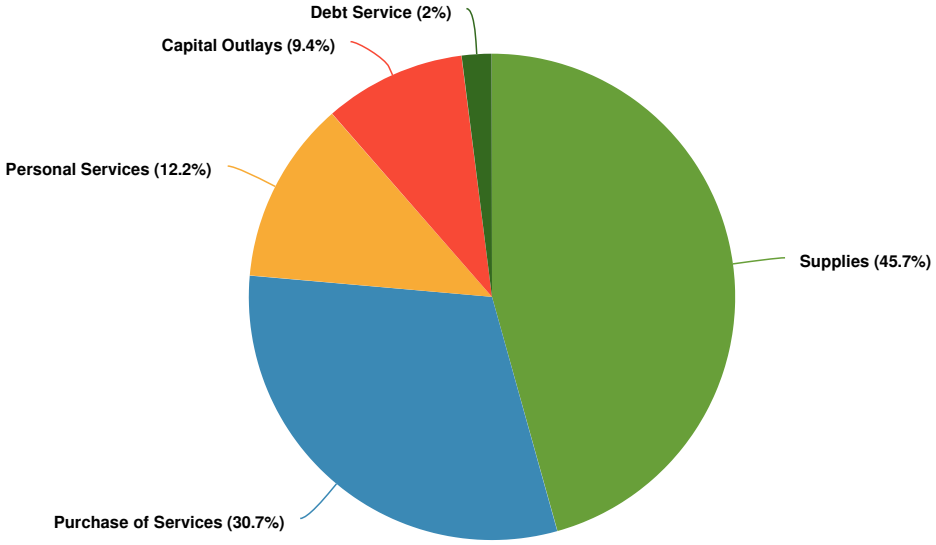
$265,377 $312
(0.12% vs. prior year)

Airport Proposed and Historical Budget vs. Actual

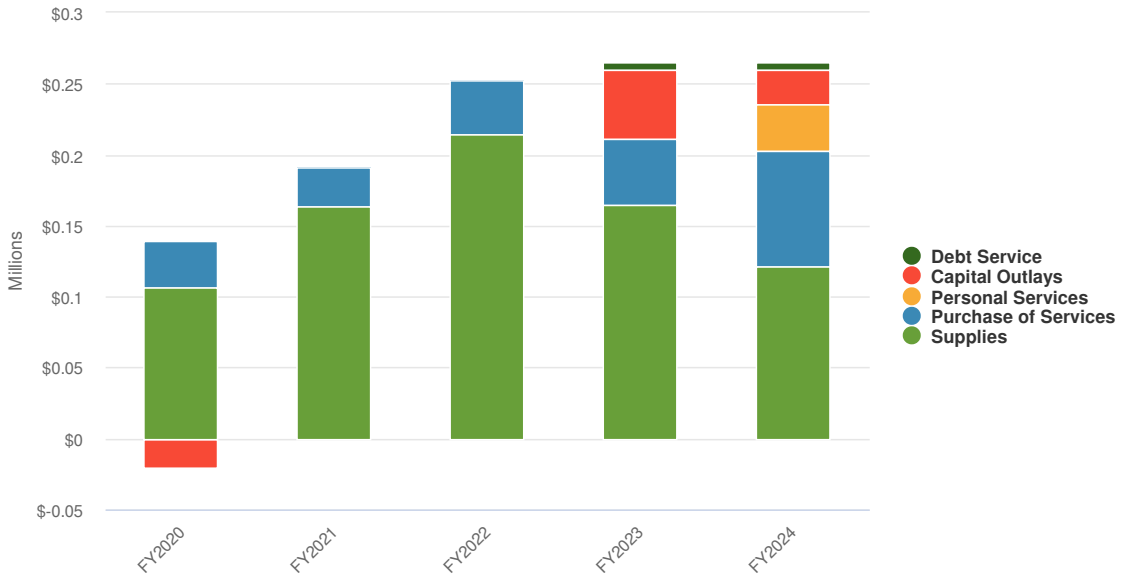


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



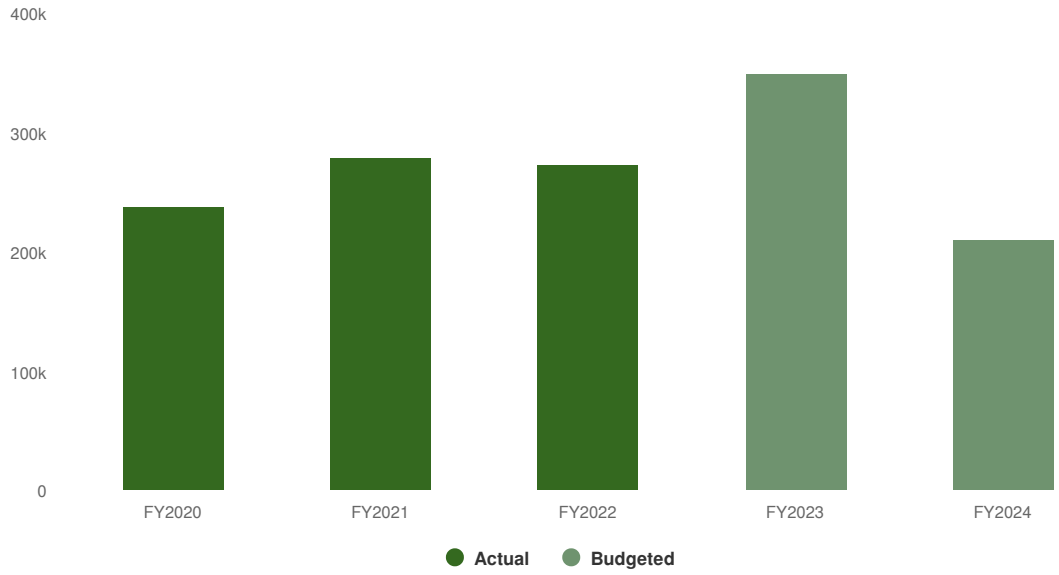
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expense Objects						
Personal Services						
Salaries and Wages					$30,000	$30,000
Benefits					$2,295	$2,295
Total Personal Services:					**$32,295**	**$32,295**
Purchase of Services						
Purchased Professional Services	$15,584	$84	$6,604	$10,000	$10,500	$500
Property Services	$11,698	$18,763	$26,920	$29,750	$52,750	$23,000
Other	$5,213	$8,512	$4,779	$6,850	$18,332	$11,482
Total Purchase of Services:	**$32,494**	**$27,359**	**$38,303**	**$46,600**	**$81,582**	**$34,982**
Supplies						
Supplies	$106,496	$163,906	$214,593	$164,850	$121,200	-$43,650
Total Supplies:	**$106,496**	**$163,906**	**$214,593**	**$164,850**	**$121,200**	**-$43,650**
Capital Outlays						
Property	-$20,884				$25,000	$25,000
Machinery and Equipment				$48,412		-$48,412
Total Capital Outlays:	**-$20,884**			**$48,412**	**$25,000**	**-$23,412**
Debt Service						
Principal				$3,793	$3,945	$152

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Interest				$1,410	$1,355	-$55
Total Debt Service:				**$5,203**	**$5,300**	**$97**
Total Expense Objects:	**$118,106**	**$191,266**	**$252,896**	**$265,065**	**$265,377**	**$312**

Revenues Summary

$210,100 **-$139,342**
(-39.88% vs. prior year)

Airport Proposed and Historical Budget vs. Actual



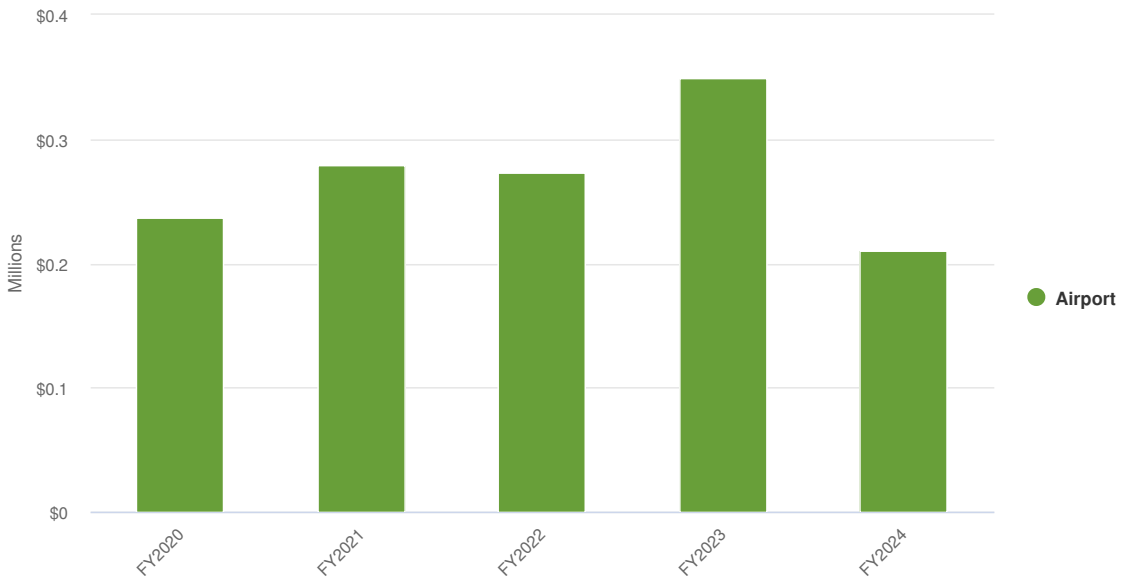
Revenue by Fund

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
General Fund						
General Fund						
FED GRANT - GDOT CARES AIRPORT	$30,000	$45,000				
LATE FEES	$30			$100		-$100
SANITATION FEES	$1,020	$765	$1,005	$1,000	$1,000	
HANGER RENT	$98,641	$73,968	$100,544	$102,930	$107,000	$4,070
FUEL FEES	$106,073	$157,837	$170,447	$220,000	$100,000	-$120,000
TIE DOWN FEES	$1,400	$1,500	$1,575	$2,000	$2,100	$100
CAPITAL LEASES				$23,412		-$23,412

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Total General Fund:	$237,164	$279,070	$273,571	$349,442	$210,100	-$139,342
Total General Fund:	$237,164	$279,070	$273,571	$349,442	$210,100	-$139,342

Revenue by Department

Budgeted and Historical 2024 Revenue by Department



Airport SPLOST Funds



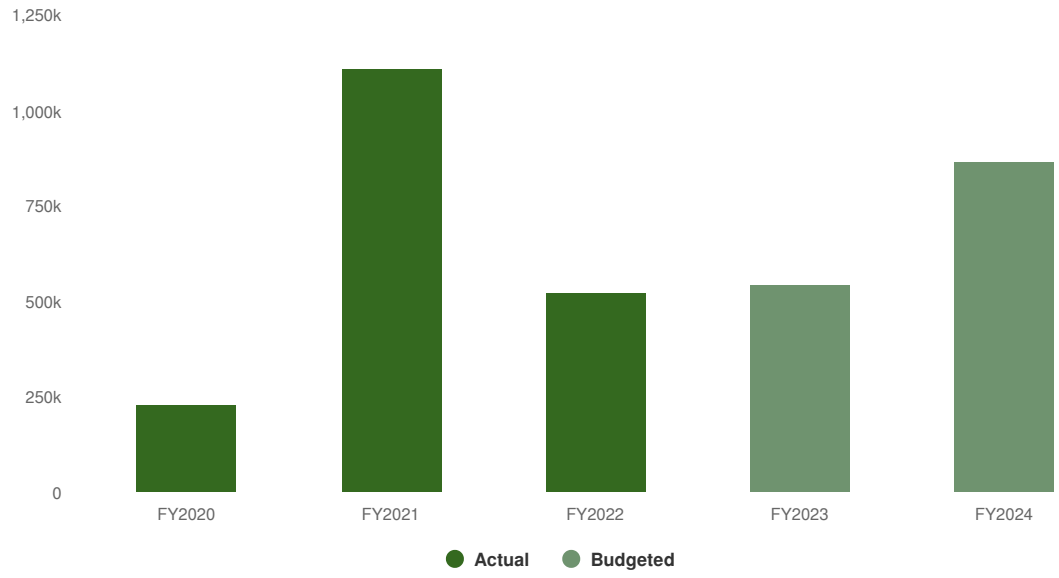
Chris Bailey
Department Director

The 2019 SPLOST was approved for transportation projects, which also include the Airport. Total budgeted expenditures for 2024 from SPLOST funds are $863,196.

Expenditures Summary

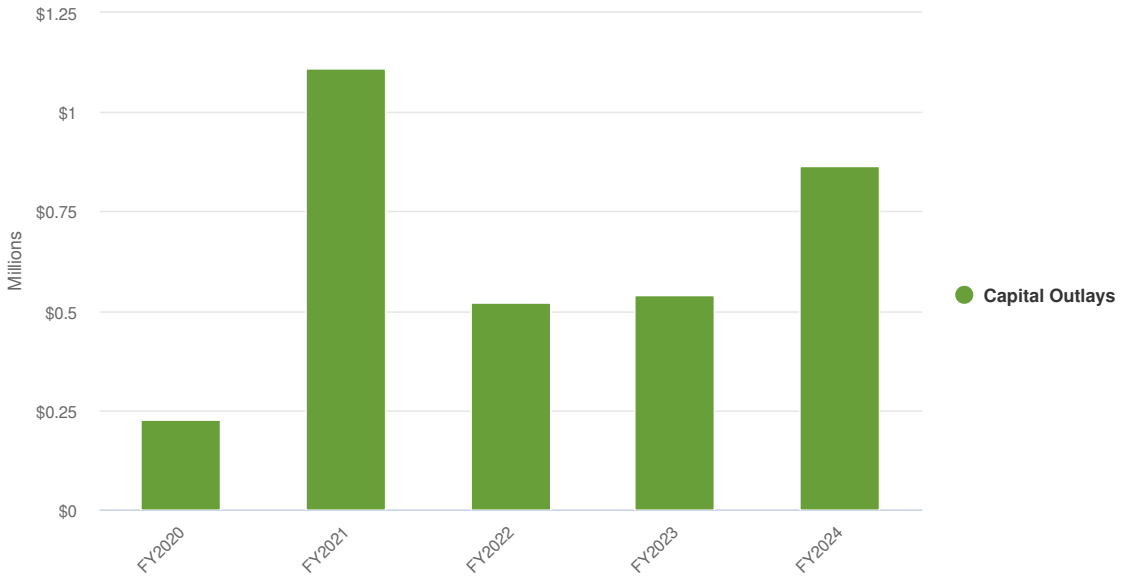
$863,196 $322,196
(59.56% vs. prior year)

Airport SPLOST Funds Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Capital Outlays					
Property					
INFRASTRUCTURE	$150,645	$194,681			
CONSTRUCTION IN PROGRESS	$76,954	$914,519	$522,974	$541,000	$863,196
Total Property:	**$227,599**	**$1,109,200**	**$522,974**	**$541,000**	**$863,196**
Total Capital Outlays:	**$227,599**	**$1,109,200**	**$522,974**	**$541,000**	**$863,196**
Total Expense Objects:	**$227,599**	**$1,109,200**	**$522,974**	**$541,000**	**$863,196**

Buildings & Grounds



Chris Croy
Department Director

Total FY2024 budgeted revenues for the Buildings & Grounds department is $55,000, while total expenditures are budgeted at $790,447. Expenditures include the library, community building as well as all City grounds and facilities.

To maintain an exceptionally well-maintained appearance for citizens and visitors to the city with specific attention to safety, imagery, cleanliness, respectfulness, and functionality of all City buildings, facilities, grounds, airport, and downtown through an effective management of labor, money, and material.

Ongoing Objectives:

- Continue to provide efficient and high levels of service and maintenance of all City building, facilities, grounds, cemeteries, airport, and downtown.
- Provide the highest level of functionality and aesthetic appearance for all City buildings, facilities, grounds, cemeteries, airport, and downtown.
- Continue to balance both City and contractor labor for the most effective approach to the achievement of objectives for all City buildings, facilities, grounds, cemeteries, airport, and downtown.

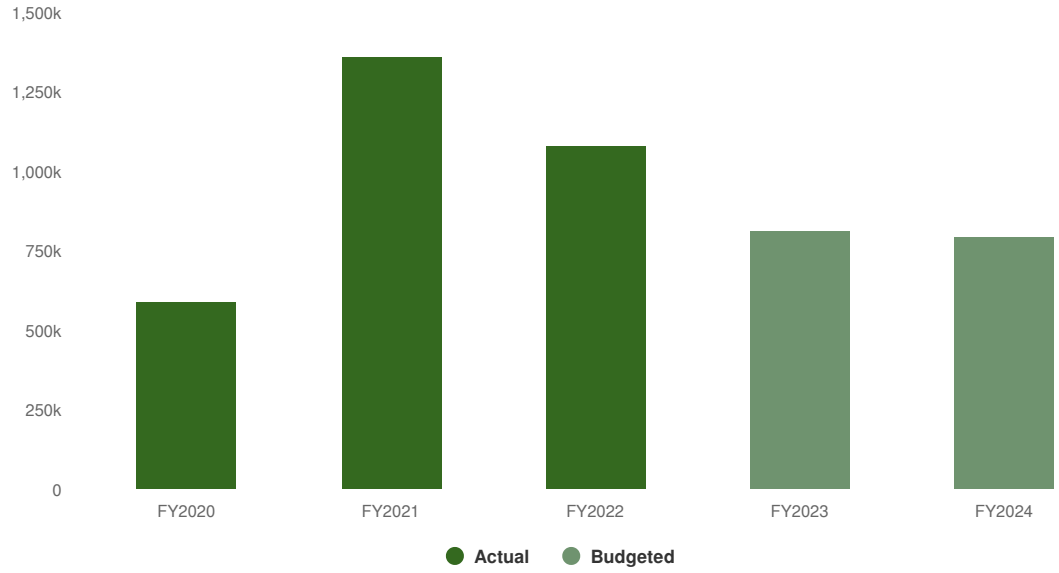
Performance Measures

	FY2022	FY2023	FY2024
Provide a high level of service & maintenance to all city facilities	100%	100%	100%
Install new signage coming into the City	25%	100%	100%
Visitor Center and Museum exterior restoration	N/A	20%	100%

Expenditures Summary

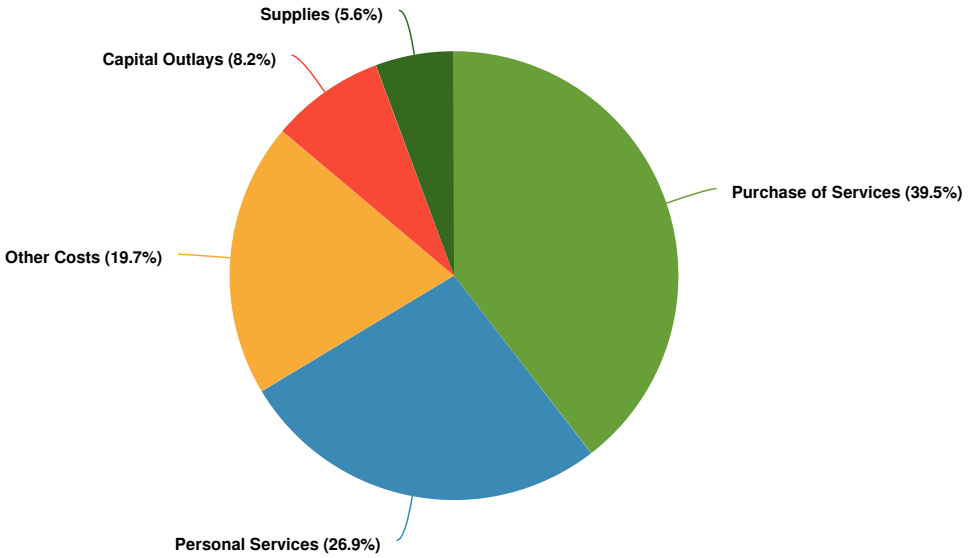
$790,447 -$21,841
(-2.69% vs. prior year)

Buildings & Grounds Proposed and Historical Budget vs. Actual

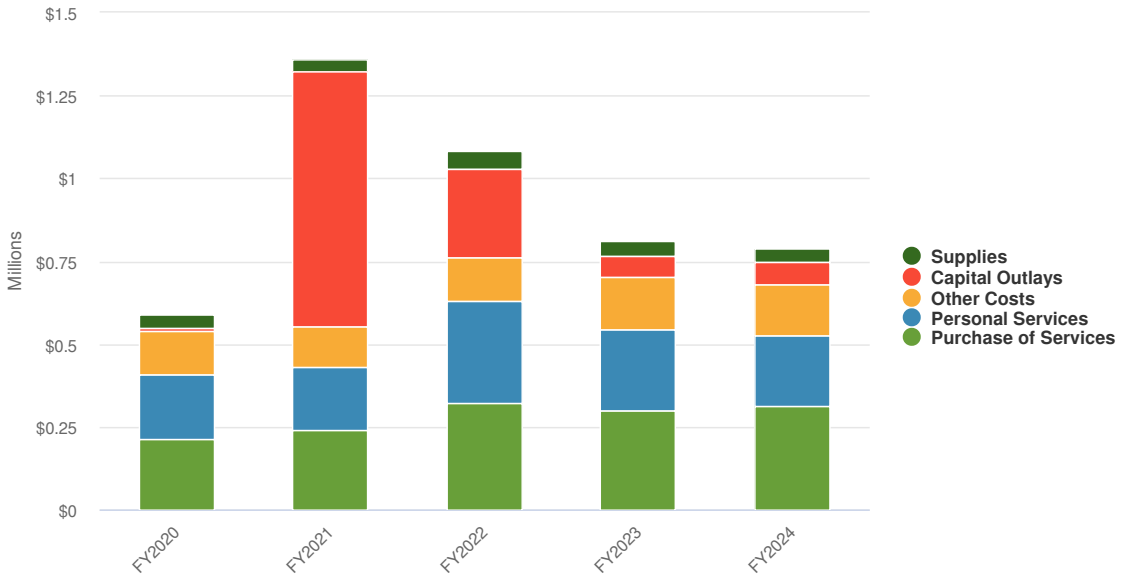


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$115,211	$106,597	$154,236	$138,917	$116,254
OVERTIME SALARIES	$8,748	$17,313	$30,094	$20,000	$30,000
Total Salaries and Wages:	**$123,958**	**$123,911**	**$184,331**	**$158,917**	**$146,254**
Benefits					
GROUP INS	$38,499	$33,339	$72,792	$44,000	$33,000
SOCIAL SECURITY	$7,590	$7,609	$11,087	$8,613	$7,208
MEDICARE	$1,775	$1,779	$2,593	$2,015	$1,686
GMEBS-RETIREMENT CONTRIBUTION	$23,107	$22,280	$33,228	$28,980	$21,735
WORKERS COMP INSURANCE					$1,500
MEDICAL EXAMS	$65		$141	$100	$200
EMPLOYEE ASSISTANCE PROGRAM	$87	$95	$98	$140	$140
WALTON ATHLETIC MEMBERSHIP		$210	$530	$600	$600
Total Benefits:	**$71,122**	**$65,312**	**$120,470**	**$84,448**	**$66,069**
Total Personal Services:	**$195,081**	**$189,222**	**$304,800**	**$243,365**	**$212,323**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES					$5,000
I/T SVCS - WEB DESIGN, ETC.	$27				
Total Purchased Professional Services:	**$27**				**$5,000**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Property Services					
CUSTODIAL SVCS	$1,925				
PEST CONTROL	$503	$475	$100	$100	$100
R & M BUILDINGS - OUTSIDE	$5,430	$4,906	$3,485	$5,000	$5,000
MAINTENANCE CONTRACTS	$2,005	$1,540	$1,686	$50	$3,000
R&M COMMUNITY CENTER-OUTSIDE			$84		
LAWN CARE & MAINTENANCE	$160,286	$198,589	$227,763	$235,000	$235,000
PEST CONTROL	$2,840	$3,389	$4,299	$2,000	$3,000
EQUIP REP & MAINT OUTSIDE	$585	$1,053	$2,534	$2,500	$1,000
VEHICLE REP & MAINT OUTSIDE		$1,273		$500	$500
R & M BUILDINGS - OUTSIDE	$16,372	$4,316	$13,502	$7,500	$7,500
MAINTENANCE CONTRACTS	$1,460	$813	$9,572	$13,000	$18,000
PARKS/GROUNDS R&M-OUTSIDE	$14,041	$12,139	$43,954	$5,000	$1,000
OLD CITY HALL R & M - OUTSIDE	$739	$2,903	$2,946	$2,500	$2,500
PLAYHOUSE R&M - OUTSIDE	$375	$2,073	$965	$2,500	$2,500
SIDEWALK R & M OUTSIDE				$20,000	$15,000
EQUIPMENT RENTAL	$115	$143	$152	$250	$250
PEST CONTROL	$315	$1,098	$1,280	$1,000	$1,000
EQUIP REP & MAINT OUTSIDE	$1,500				
R & M BUILDINGS - OUTSIDE	$2,076	$1,299	$3,118		$2,500
Total Property Services:	**$210,567**	**$236,010**	**$315,440**	**$296,900**	**$297,850**
Other					
COMMUNICATION SERVICES	$918	$1,010	$1,026	$1,030	$1,030
GENERAL LIABILITY INSURANCE	$1,965	$1,513	$677	$1,500	$7,451
COMMUNICATION SERVICES	$918	$959	$520	$500	$500
POSTAGE	$171	$182	$202	$250	$250
ADVERTISING		$30	$3,795		$200
DUES/FEES	$1	$60			
VEHICLE TAG & TITLE FEE	$21		$21		
TRAINING & EDUCATION - EMPLOYEE		$45	$2,289	$250	$250
Total Other:	**$3,994**	**$3,799**	**$8,529**	**$3,530**	**$9,681**
Total Purchase of Services:	**$214,589**	**$239,809**	**$323,969**	**$300,430**	**$312,531**
Supplies					
Supplies					
DAMAGE CLAIMS		$2,501			
JANITORIAL SUPPLIES	$268				
R & M BUILDINGS - INSIDE	$434		$183		
PARKS & GROUNDS R & M INSIDE	$344	$30			
LANDSCAPING R & M - INSIDE			$100		

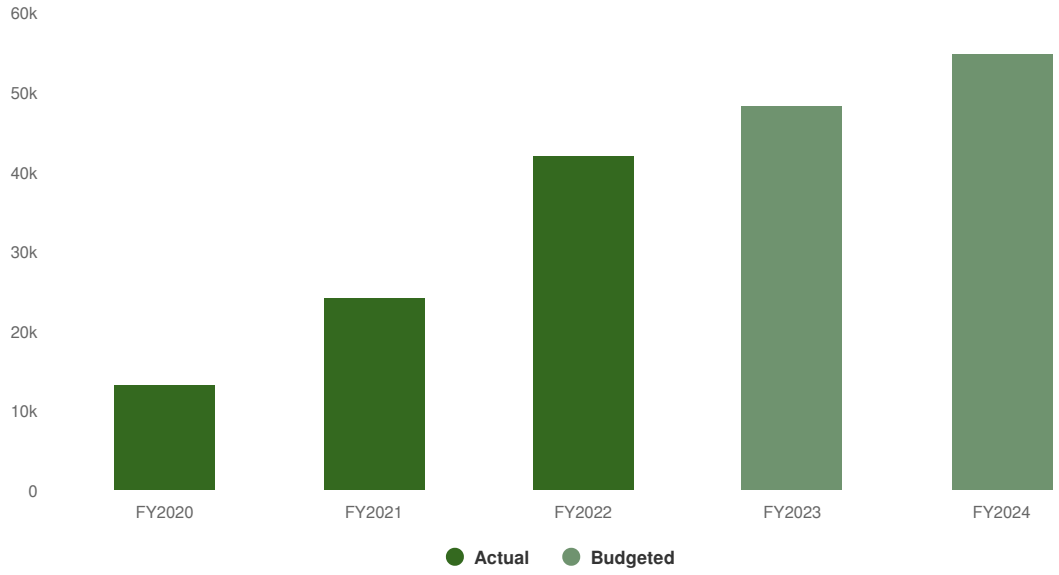
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
OFFICE SUPPLIES & EXPENSES	$48	$82	$46		$100
AUTO PARTS	$730	$1,052	$1,893	$500	$2,500
CHEMICALS/PESTICIDES	$4,768	$1,593	$3,934	$5,000	$2,500
EXPENDABLE FLUIDS			$24	$1,000	$500
SAFETY/MEDICAL SUPPLIES	$40	$197	$150	$750	$750
SIGNAGE & MATERIALS	$2,460		$422	$500	$500
TIRES	$1,470	$762	$2,748	$1,000	$2,500
UNIFORM EXPENSE	$2,692	$2,254	$2,635	$2,800	$2,800
JANITORIAL SUPPLIES	$626	$3,432	$11,133	$1,000	$2,500
EQUIPMENT PARTS	$4,267	$3,199	$3,264	$3,000	$3,000
R & M BUILDINGS - INSIDE	$757	$42	$2,424	$5,000	$6,000
PARKS & GROUNDS R & M INSIDE	$7,704	$4,502	$6,969	$5,000	$2,500
LANDSCAPING R & M - INSIDE	$2,015	$1,600	$509	$500	$500
OLD CITY HALL R & M - INSIDE				$500	$500
COVID-19 EXPENSES	$106				
AUTO & TRUCK FUEL	$5,943	$8,799	$14,047	$12,500	$11,000
FOOD	$1,076	$56	$56	$500	$1,000
SMALL TOOLS & MINOR EQUIPMENT	$2,463	$3,804	$2,146	$7,500	$5,000
HAND TOOLS	$939	$531	$1,331	$500	$500
UNIFORM RENTAL	$1,886	$1,683	$207		
LANDSCAPING R & M - INSIDE		$41			
Total Supplies:	**$41,038**	**$36,157**	**$54,221**	**$47,550**	**$44,650**
Total Supplies:	**$41,038**	**$36,157**	**$54,221**	**$47,550**	**$44,650**
Capital Outlays					
Property					
BUILDINGS			$12,700		
SITE IMPROVEMENTS			$13,936		
BUILDINGS	$7,092			$50,000	$50,000
CONSTRUCTION IN PROGRESS		$742,680	$235,844		
BUILDINGS		$9,085	$5,900		
Total Property:	**$7,092**	**$751,765**	**$268,380**	**$50,000**	**$50,000**
Machinery and Equipment					
EQUIPMENT	$6,046	$18,700		$12,500	$15,000
Total Machinery and Equipment:	**$6,046**	**$18,700**		**$12,500**	**$15,000**
Total Capital Outlays:	**$13,138**	**$770,464**	**$268,380**	**$62,500**	**$65,000**
Other Costs					
Payments to Other Agencies					
ART GUILD	$3,340	$1,188	$7,223	$2,500	$2,500
UNCLE REMUS LIBRARY	$413	$249		$2,500	
UNCLE REMUS LIBRARY	$123,600	$123,600	$123,600	$153,443	$153,443
Total Payments to Other Agencies:	**$127,352**	**$125,037**	**$130,823**	**$158,443**	**$155,943**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Other Costs:	$127,352	$125,037	$130,823	$158,443	$155,943
Total Expense Objects:	$591,197	$1,360,690	$1,082,192	$812,288	$790,447

Revenues Summary

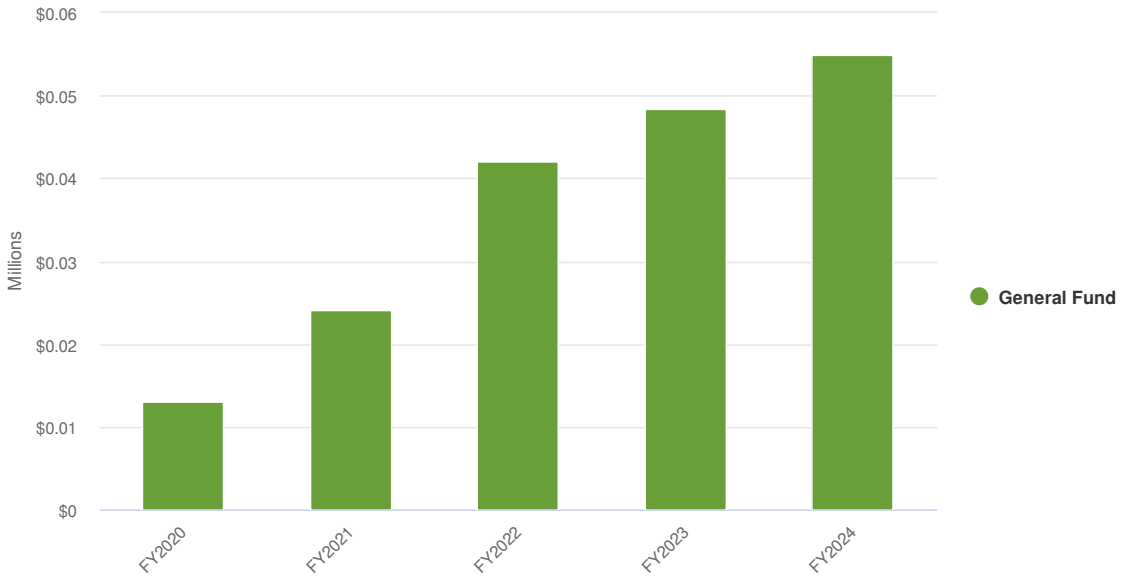
$55,000 $6,667
(13.79% vs. prior year)

Buildings & Grounds Proposed and Historical Budget vs. Actual



Revenue by Fund

Budgeted and Historical 2024 Revenue by Fund



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
General Fund						
General Fund						
Misc Revenue						
COMMUNITY CENTER FEES	$13,142	$24,167	$42,083	$48,333	$55,000	$6,667
Total Misc Revenue:	**$13,142**	**$24,167**	**$42,083**	**$48,333**	**$55,000**	**$6,667**
Total General Fund:	**$13,142**	**$24,167**	**$42,083**	**$48,333**	**$55,000**	**$6,667**
Total General Fund:	**$13,142**	**$24,167**	**$42,083**	**$48,333**	**$55,000**	**$6,667**

Cable TV



Mike McGuire
Department Director

Total FY2024 budgeted revenues for the Cable TV department are $2,505,167, while total expenditures are budgeted at $4,086,423.

The City of Monroe provides digital cable television to citizens within the city's service territory. The city has no plans to expand the infrastructure of the cable television service, due to the cost and aging of the system. The city still provides cable television and maintains service to the existing 1,700 customers but has no plans to add additional customers.

Ongoing Objectives:

- Provide cable television service for existing customers at an economical cost.
- The city's goal is to provide a streaming service to replace the current cable television service.

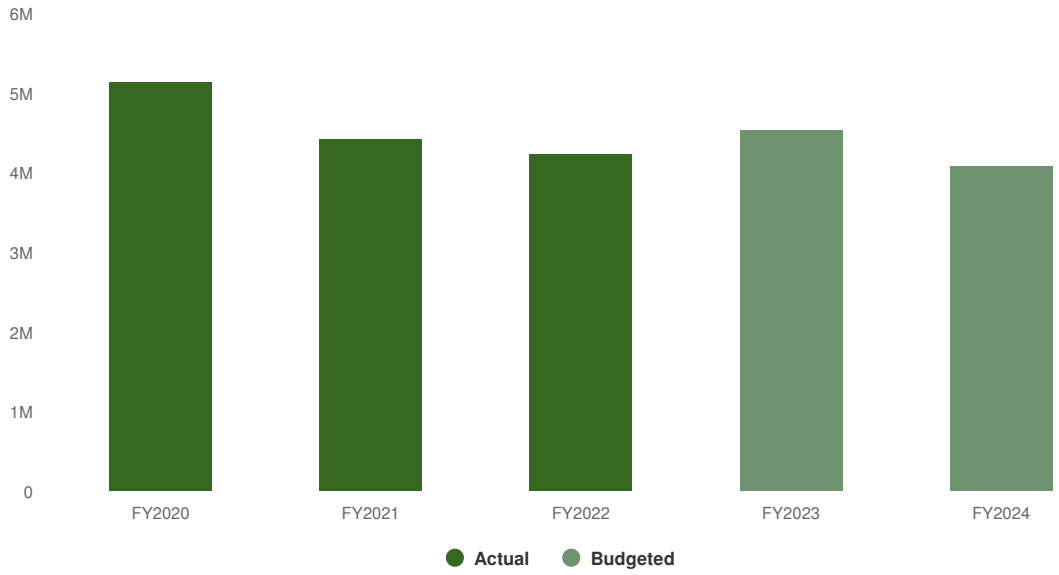
Performance Measures

	FY2022	FY2023	FY2024
Implement a streaming television service	N/A	N/A	100%
Reduce analog & digital cable service	10%	50%	100%

Expenditures Summary

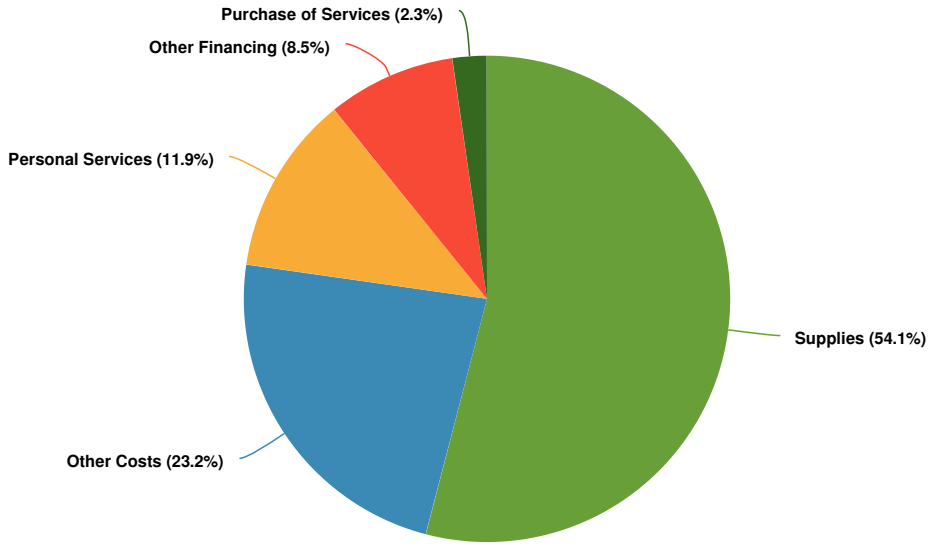
$4,086,423 -$456,537
(-10.05% vs. prior year)

Cable TV Proposed and Historical Budget vs. Actual

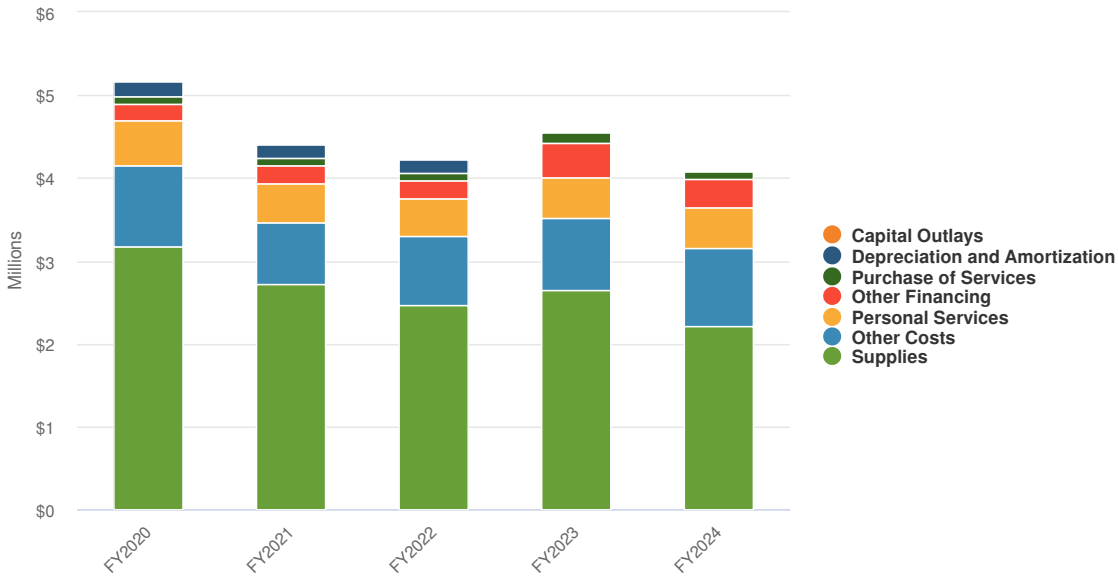


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
REGULAR SALARIES	$322,227	$253,553	$289,126	$327,321	$329,787
OVERTIME SALARIES	$28,575	$23,010	$19,615	$28,000	$20,000
GROUP INS	$93,719	$84,935	$87,101	$66,000	$66,000

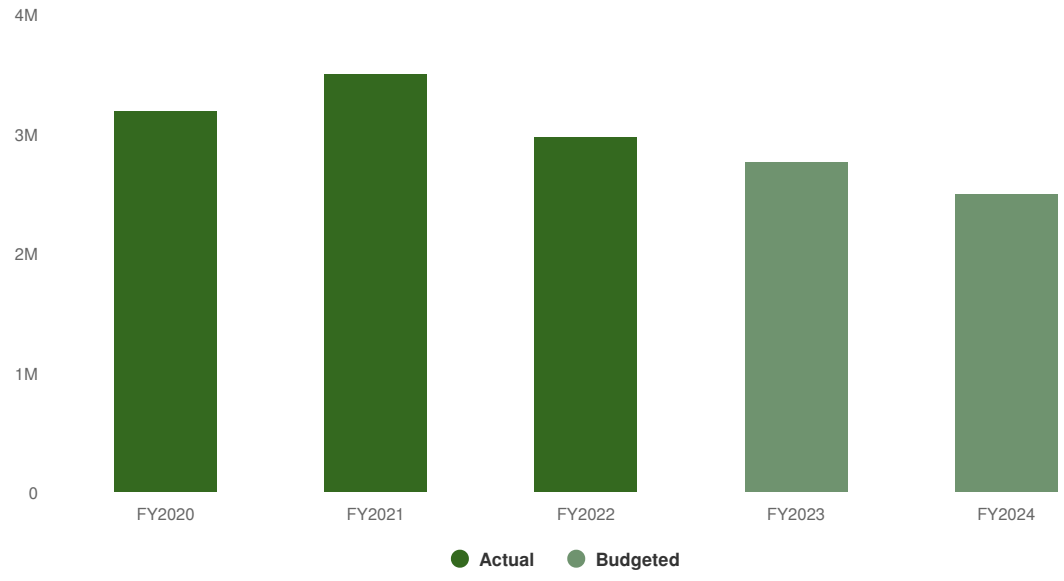
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
SOCIAL SECURITY	$21,259	$16,664	$18,614	$20,294	$20,447
MEDICARE	$4,972	$3,897	$4,353	$4,746	$4,782
GMEBS-RETIREMENT CONTRIBUTION	$67,619	$44,559	$39,873	$43,469	$43,469
WORKERS COMP INSURANCE	$5,958	$41,233			$1,500
MEDICAL EXAMS	$430	$135	$130	$200	$200
EMPLOYEE ASSISTANCE PROGRAM	$131	$142	$118	$200	$200
WALTON ATHLETIC MEMBERSHIP		$420	$636	$720	$720
PROFESSIONAL SERVICES	$891	$761	$754	$1,000	
I/T SVCS - WEB DESIGN, ETC.	$41			$200	
CONSULTING - TECHNICAL	$15,750	$171		$27,000	
LAWN CARE & MAINTENANCE	$89				
HOLIDAY EVENTS	$650				
SECURITY SYSTEMS	$1,270	$2,617	$1,869	$1,250	$1,250
EQUIP REP & MAINT OUTSIDE	$2,991	$4,518	$214	$4,500	$3,000
VEHICLE REP & MAINT OUTSIDE	$1,000	$3,800	$3,254	$3,000	$3,500
R & M SYSTEM - OUTSIDE		$13,520	$9,710	$15,000	$15,000
R & M BUILDINGS - OUTSIDE	$190	$809		$2,500	$1,500
MAINTENANCE CONTRACTS	$3,066	$3,880	$4,589	$5,000	$5,000
EQUIPMENT RENTS / LEASES	$2,638	$2,441	$2,441	$2,500	$2,500
POLE EQUIPMENT RENTS / LEASES	$2,000	$2,466		$2,000	
EQUIPMENT RENTAL	$173	$192	$183	$1,000	
COMMUNICATION SERVICES	$15,933	$8,800	$3,543	$3,900	$5,000
POSTAGE		$10	$1,300	$200	
INTERNET COSTS	$2,000	$2,000	$2,000		
ADVERTISING	$260				
PRINTING			$878		
TRAVEL EXPENSE				$2,000	
DUES/FEES	$78	$1,166	$792	$1,200	$1,200
GA DEPT OF REV FEES	$200	$400		$200	$200
TRAINING & EDUCATION -EMPLOYEE	$182			$5,000	
CONTRACT LABOR	$44,687	$39,752	$40,327	$40,000	$55,000
CATV VIDEO PRODUCTION EXPENSES		$9,200	$9,805		
SHIPPING / FREIGHT	$594			$750	
OFFICE SUPPLIES & EXPENSES	$619	$48	$258	$1,250	
AUTO PARTS	$4,298	$3,395	$8,955	$4,000	$1,500
CONSTRUCTION MATERIALS	$42,730	$3,745			
EXPENDABLE FLUIDS	$22	$302	$426	$250	$250
TIRES	$2,581	$976	$2,566	$1,500	$1,500
UNIFORM EXPENSE		$4,063	$2,757	$3,000	$4,200
JANITORIAL SUPPLIES	$2,673	$3,551	$3,527	$3,500	$3,500
COMPUTER EQUIP NON-CAP		$880		$500	
EQUIPMENT PARTS	$4,427	$9,234	$1,010	$6,500	$3,500
R & M BUILDINGS - INSIDE		$202		$800	
SYSTEM R & M - INSIDE	$10,486	$34,253	$69,447	$45,000	$25,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
SYS R & M - INSIDE/SHIPPING		$27			
COVID-19 EXPENSES	$716	$957			
UTILITY COSTS	$33,676	$36,351	$42,120	$45,000	$40,000
AUTO & TRUCK FUEL	$11,884	$12,402	$16,925	$15,000	$14,000
FOOD	$1,019	$1,010	$1,131	$750	$1,000
COS - CATV	$3,034,042	$2,596,391	$2,307,135	$2,500,000	$2,100,000
SMALL TOOLS & MINOR EQUIPMENT	$5,635	$4,384	$1,340	$7,500	$7,500
SMALL OPERATING SUPPLIES	$18,677	$13,879	$4,193	$15,000	$7,500
BUILDINGS			$5,800		
CONSTRUCTION IN PROGRESS		$20,427	$13,974		
EQUIPMENT		$9,127			
DEPRECIATION EXPENSE	$176,176	$161,331	$172,069		
ADMIN ALLOC - ADMIN EXPENSES	$984,747	$743,234	$838,052	$869,060	$947,918
TRANS OUT UTIL 5% TO GEN FUND	$185,759	$206,762	$213,511	$155,700	$130,800
TRANS OUT UTL 5% E&R FUND				$129,750	$109,000
TRANS OUT UTL E&R FUND				$129,750	$109,000
Total Expense Objects:	**$5,159,741**	**$4,431,982**	**$4,246,424**	**$4,542,960**	**$4,086,423**

Revenues Summary

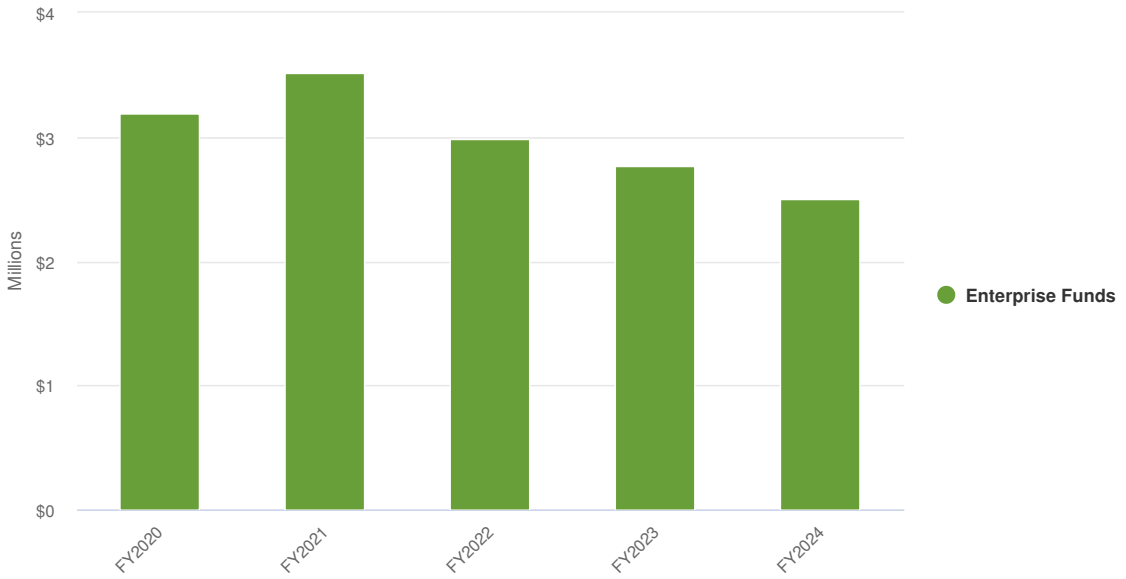
$2,505,167 **-$268,166**
(-9.67% vs. prior year)

Cable TV Proposed and Historical Budget vs. Actual



Revenue by Fund

Budgeted and Historical 2024 Revenue by Fund



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Enterprise Funds						
Utilities Fund						
Charges for Services						
CATV REVENUES	$2,943,365	$3,256,251	$2,768,186	$2,600,000	$2,200,000	-$400,000
CATV INT MISC REVENUES	$88,700	$122,604	$30,777	$40,000	$20,000	-$20,000
Total Charges for Services:	**$3,032,065**	**$3,378,855**	**$2,798,964**	**$2,640,000**	**$2,220,000**	**-$420,000**
Other Financing						
ADMIN ALLOC - CATV	$159,175	$132,249	$180,546	$133,333	$285,167	$151,834
OPERATING TRANSFERS IN			$5,548			
SALE OF ASSETS - CATV			$469			
Total Other Financing:	**$159,175**	**$132,249**	**$186,563**	**$133,333**	**$285,167**	**$151,834**
Total Utilities Fund:	**$3,191,241**	**$3,511,105**	**$2,985,527**	**$2,773,333**	**$2,505,167**	**-$268,166**
Total Enterprise Funds:	**$3,191,241**	**$3,511,105**	**$2,985,527**	**$2,773,333**	**$2,505,167**	**-$268,166**

Cable Television Rates

CABLE TELEVISON RATES

PROGRAMMING	MONTHLY FEES
Mini Basic Cable	$38.28
Basic & Expanded Basic Cable	$115.00
Digital Non-DVR Cable Service	$120.00
Digital DVR Cable Service	$120.00
Showtime	$14.65
Cinemax	$14.65
HBO	$14.65
STARZ Super Pak (Starz, Encore, WAM)	$14.65
If purchased with HBO	$12.55
Additional HD DVR	$9.95
Additional HD NON-DVR	$6.95
Additional HD SD NON-DVR	$4.95
Static IP Address	$5.00

STREAMING RATES

PROGRAMMING	MONTHLY FEES
Basic	$69.99
Expanded Basic	$99.99
Premium	$115.99
The Everything	$139.99

ADDITIONAL CHARGES

Upgrade Of Service Fee (mini basic to expanded basic)	$10.00
Cable Reconnect-Office Fee	$20.00
Trip Charge for customer-caused problems	$35.00 plus materials
Modem rental fee	$2.00 per month

City of Monroe Cable Rates

Central Services



Chris Croy
Department Director

To maintain an exemplary department focused on filling the service delivery areas within the city. This department is to consolidate those areas in the city that function for all other areas such as information technology (IT), procurement, marketing, project management, parks, buildings and facilities maintenance, contracts, real estate and other areas across the city.

Ongoing Objectives:

- Continue to provide efficient and high levels of service to all areas of involvement within the city, and for citizens.
- Constantly explore and provide additional assistance to all areas of city operations across departments and divisions to realize better efficiencies and cost savings.
- Continue to leverage funding to create improvements across all areas of the city and to help by providing area expertise and assistance to allow for the better functioning of all areas of impact.
- Provide the best overall value when procuring goods and services, while ensuring the purchasing activities of the City of Monroe are conducted with the highest level of professionalism.

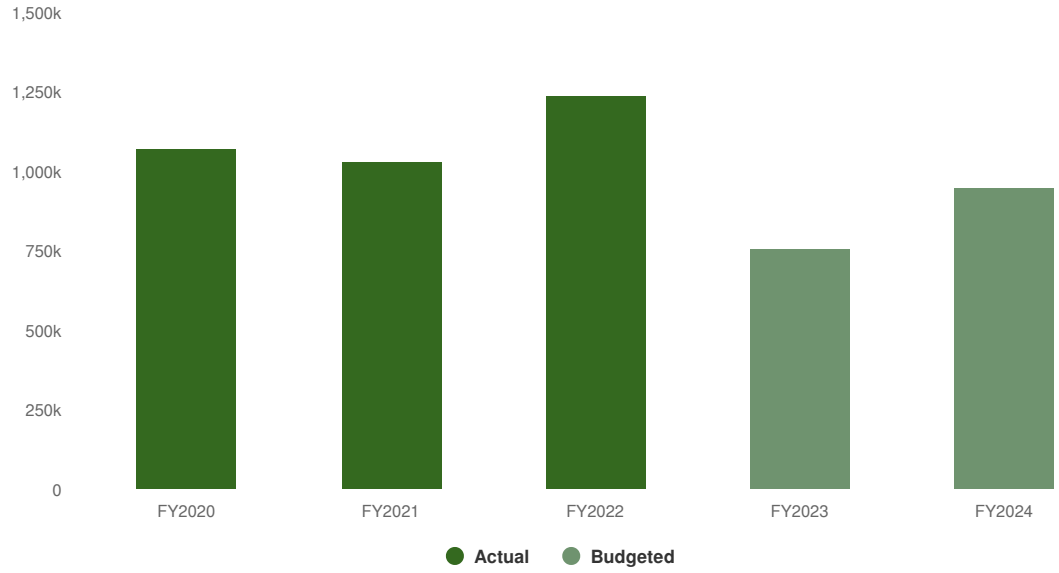
Performance Measures

	FY2022	FY2023	FY2024
Maintain cyber security throughout the City networks, along with employee testing	100%	100%	100%
Provide an efficient purchase process for the acquisition of materials, supplies, equipment, and services throughout the city	100%	100%	100%

Expenditures Summary

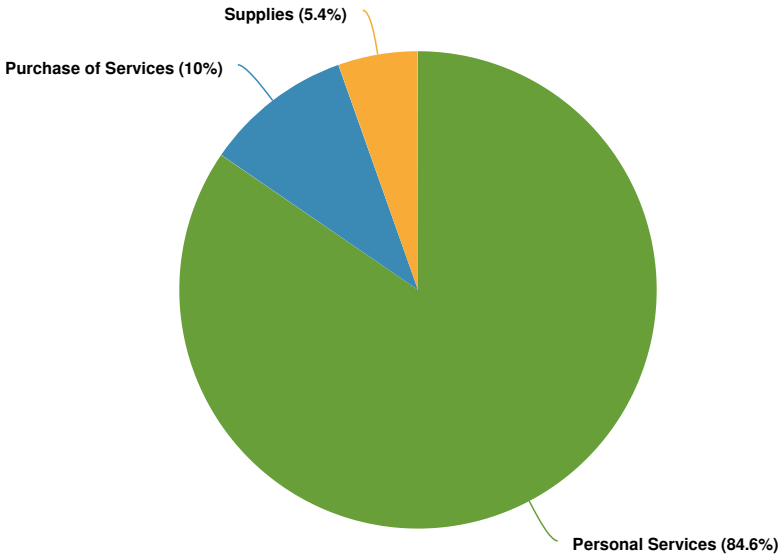
$947,226 $193,210
(25.62% vs. prior year)

Central Services Proposed and Historical Budget vs. Actual

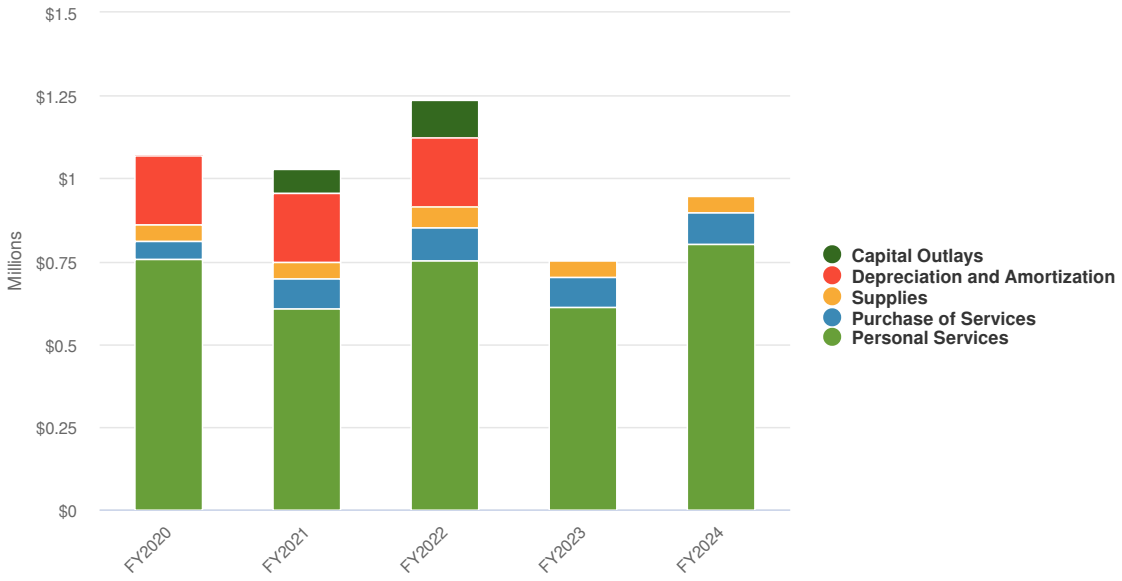


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$465,595	$375,811	$463,172	$412,918	$568,950
PART - TIME/TEMPORARY SALARIES			$6,963	$15,000	
OVERTIME SALARIES	$33,389	$36,186	$39,195	$30,000	$30,000
Total Salaries and Wages:	**$498,983**	**$411,997**	**$509,331**	**$457,918**	**$598,950**
Benefits					
GROUP INS	$128,512	$106,536	$136,951	$71,500	$93,500
SOCIAL SECURITY	$29,427	$24,260	$30,390	$26,531	$35,275
MEDICARE	$6,882	$5,674	$7,107	$6,205	$8,250
GMEBS-RETIREMENT CONTRIBUTION	$90,159	$55,699	$66,456	$47,092	$61,581
WORKERS COMP INSURANCE		$398	$505		$1,500
MEDICAL EXAMS	$400	$30	$217	$150	$150
EMPLOYEE ASSISTANCE PROGRAM	$174	$190	$177	$1,020	$1,020
WALTON ATHLETIC MEMBERSHIP		$525	$1,061		$800
Total Benefits:	**$255,554**	**$193,311**	**$242,863**	**$152,498**	**$202,076**
Total Personal Services:	**$754,538**	**$605,308**	**$752,194**	**$610,416**	**$801,026**
Purchase of Services					
Purchased Professional Services					
I/T SVCS - WEB DESIGN, ETC.	$5,292	$9,330	$6,280	$5,000	$1,000
Total Purchased Professional Services:	**$5,292**	**$9,330**	**$6,280**	**$5,000**	**$1,000**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Property Services					
HOLIDAY EVENTS	$6,500	$13,413	$4,993	$5,000	$5,000
EQUIP REP & MAINT OUTSIDE	$25	$78		$250	$250
VEHICLE REP & MAINT OUTSIDE	$123	$2,139	-$2,937	$1,500	$1,500
R & M SYSTEM - OUTSIDE			$1,523		
R & M BUILDINGS - OUTSIDE	$127	$1,375	$500	$250	
MAINTENANCE CONTRACTS	$24,125	$27,998	$41,460	$35,000	$40,000
EQUIPMENT RENTAL	$231	$297	$370	$250	$250
Total Property Services:	**$31,131**	**$45,300**	**$45,909**	**$42,250**	**$47,000**
Other					
COMMUNICATION SERVICES	$9,300	$10,625	$9,453	$10,000	$15,000
POSTAGE	$17		$14	$100	
ADVERTISING			$40	$250	
EVENTS			$1,722	$5,500	$5,500
TRAVEL EXPENSE		$2,569	$1,091	$1,000	$6,000
DUES/FEES	$555	$610	$1,312	$2,500	$2,500
VEHICLE TAG & TITLE FEE	$42		$3	$100	$100
TRAINING & EDUCATION - EMPLOYEE	$599	$2,608	$13,659	$8,500	$8,000
LICENSES		$371			
CONTRACT LABOR	$10,586	$18,990	$20,581	$15,000	$10,000
Total Other:	**$21,099**	**$35,773**	**$47,875**	**$42,950**	**$47,100**
Total Purchase of Services:	**$57,523**	**$90,403**	**$100,064**	**$90,200**	**$95,100**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$3,543	$5,769	$1,862	$2,500	$3,500
AUTO PARTS	$1,279	$3,739	$3,228	$2,500	$2,500
EXPENDABLE FLUIDS	$36		$5		$750
SAFETY/MEDICAL SUPPLIES				$750	$750
TIRES	$1,356	$1,296	$3,355	$2,000	$2,500
UNIFORM EXPENSE	$4,719	$2,245	$4,359	$4,900	$5,600
JANITORIAL SUPPLIES	$2,985	$5,143	$5,616	$5,000	$2,500
COMPUTER EQUIP NON-CAP	$10,404	$15,674	$15,211	$12,000	$15,000
EQUIPMENT PARTS	$656	$1,075	$344	$250	$1,000
R & M BUILDINGS - INSIDE	$338	$1,913	$2,811	$1,000	
COVID-19 EXPENSES	$1,520	$437			
AUTO & TRUCK FUEL	$6,398	$4,311	$10,672	$10,000	$12,500
FOOD	$1,510	$1,677	$1,718	$2,500	$2,500
SMALL TOOLS & MINOR EQUIPMENT	$4,513	$3,097	$8,179	$5,000	$1,000
SMALL OPERATING SUPPLIES	$4,478	$5,199	$5,007	$5,000	$1,000
UNIFORM RENTAL	$6,388				

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Supplies:	$50,124	$51,575	$62,366	$53,400	$51,100
Total Supplies:	$50,124	$51,575	$62,366	$53,400	$51,100
Capital Outlays					
Property					
SITE IMPROVEMENTS		$9,480			
CONSTRUCTION IN PROGRESS			$66,015		
Total Property:		$9,480	$66,015		
Machinery and Equipment					
VEHICLES			$33,950		
COMPUTERS CAPITAL		$62,062			
EQUIPMENT			$10,434		
Total Machinery and Equipment:		$62,062	$44,384		
Total Capital Outlays:		$71,542	$110,399		
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$207,343	$210,077	$211,322		
Total Depreciation:	$207,343	$210,077	$211,322		
Total Depreciation and Amortization:	$207,343	$210,077	$211,322		
Total Expense Objects:	$1,069,527	$1,028,905	$1,236,346	$754,016	$947,226

Code & Development



Patrick Kelley
Department Director

Total FY2024 budgeted revenues for the Code & Development department are $590,000, while total expenditures are budgeted at $723,678. Revenues are primarily from alcohol license fees & building permit fees.

The Code & Development Department is in charge of development & code enforcement for the City of Monroe. The department is also responsible for building inspections. The department issues all building-related permits and the associated activities as they relate to the permits being issued. These activities include plan review for all new construction, remodels, additions, and miscellaneous projects. In addition, the department's staff issues business licenses for businesses located in Monroe and handles the abatement of nuisance buildings and properties. The staff also functions as secretary to both the Planning Commission and the Historic Preservation Commissions and maintains for public record the minutes and all other documents incidental to the procedures of these Commissions.

Ongoing Objectives:

- To ensure the standards and codes as set forth by the City of Monroe for safety, health and public welfare are implemented and maintained by ensuring and facilitating the design, construction, quality of materials, use and occupancy, and location of all buildings and structures within Monroe in compliance with applicable codes.
- To maintain efforts on tax and business license compliance.
- To modify ordinances to better reflect the current business growth and pursue a greater compliance within the residential areas regarding quality of life for our citizens.
- To provide, through revisions of the existing ordinances, development and building codes, a more consistent, simple and cohesive implementation of the regulations of the City.

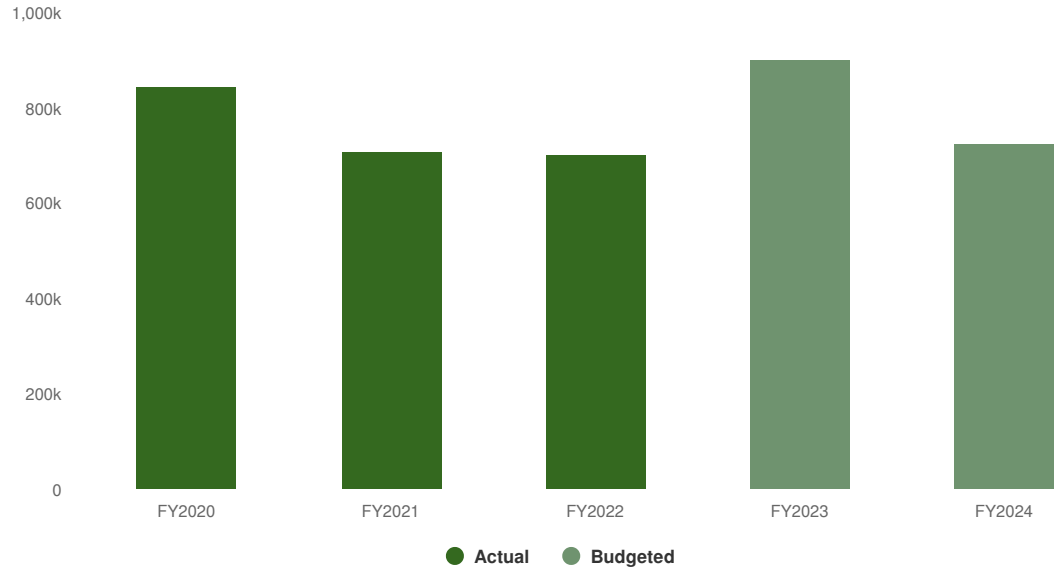
Performance Measures

	FY2022	FY2023	FY2024
Implement new business license fees	N/A	100%	100%
Hire and train a new licensing clerk	N/A	N/A	100%
Assist in acquisitions for future potential city projects	N/A	50%	100%
Facilitate rehabilitation, demolitions and new construction with developers, non-profits and owners.	25%	50%	75%

Expenditures Summary

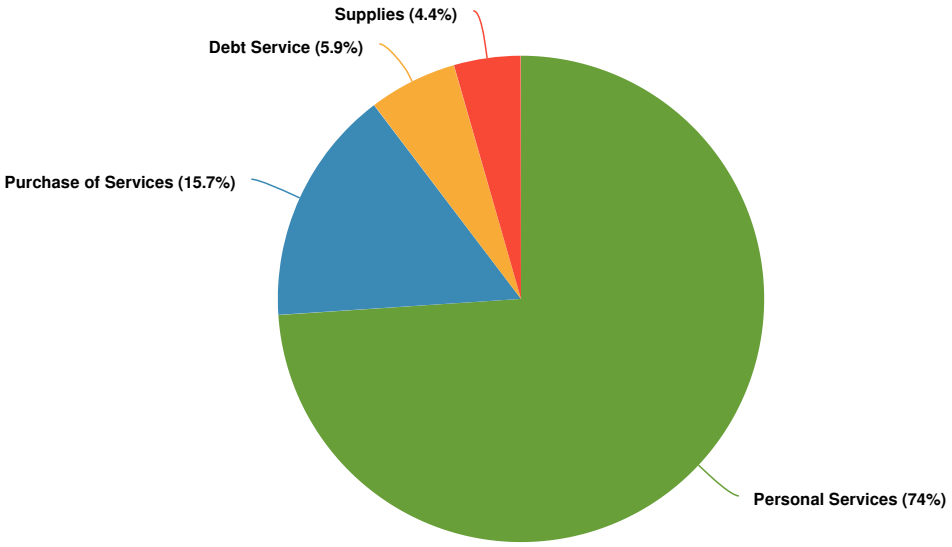
$723,678 -$174,773
(-19.45% vs. prior year)

Code & Development Proposed and Historical Budget vs. Actual

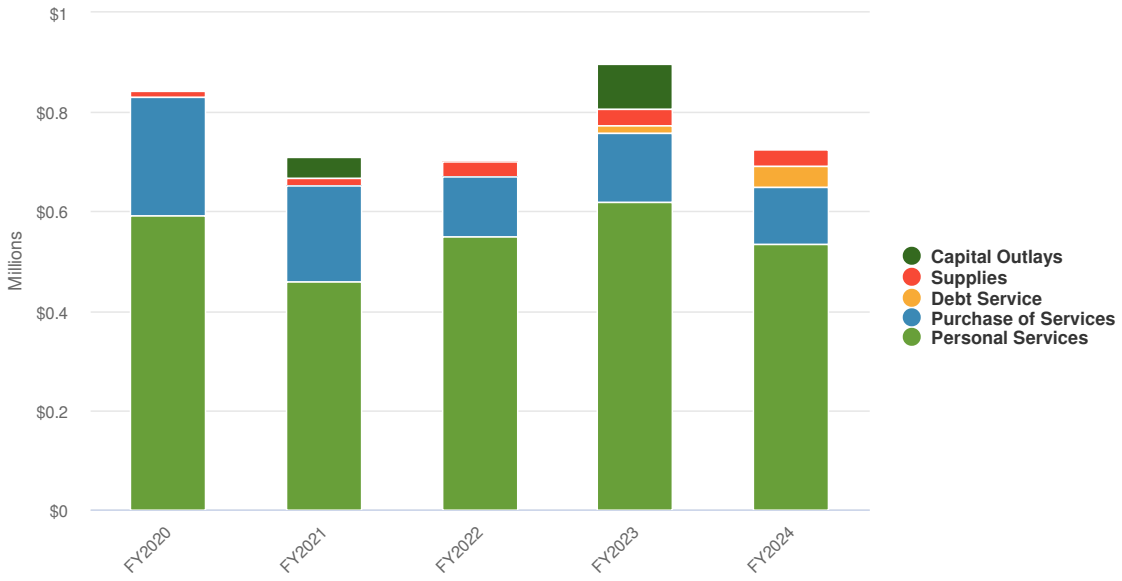


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$370,059	$328,920	$373,415	$434,950	$390,337
OVERTIME SALARIES	$2,251	$2,944	$2,624	$5,000	$4,000
Total Salaries and Wages:	**$372,309**	**$331,864**	**$376,039**	**$439,950**	**$394,337**
Benefits					
GROUP INS	$145,408	$66,991	$97,970	$88,000	$66,000
SOCIAL SECURITY	$21,356	$19,197	$21,786	$26,967	$24,201
MEDICARE	$4,995	$4,490	$5,095	$6,307	$5,660
GMEBS-RETIREMENT CONTRIBUTION	$46,214	$37,133	$46,519	$57,959	$43,469
WORKERS COMP INSURANCE					$500
MEDICAL EXAMS	$325	$125	$204	$175	$175
EMPLOYEE ASSISTANCE PROGRAM	$174	$190	$138	$200	$175
WALTON ATHLETIC MEMBERSHIP		$350	$743	$840	$680
Total Benefits:	**$218,472**	**$128,475**	**$172,454**	**$180,448**	**$140,860**
Total Personal Services:	**$590,781**	**$460,339**	**$548,493**	**$620,398**	**$535,197**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES	$13,709	$42,245	$88,340	$60,000	$60,000
I/T SVCS - WEB DESIGN, ETC.	$55			$100	$100
ATTORNEY FEES - OTHERS	$350				

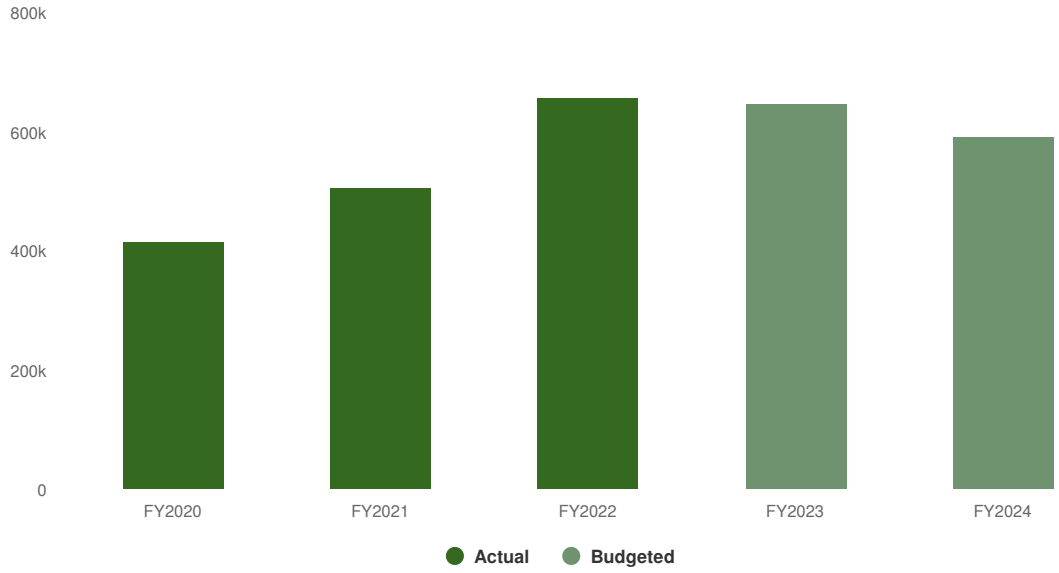
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Purchased Professional Services:	**$14,114**	**$42,245**	**$88,340**	**$60,100**	**$60,100**
Property Services					
VEHICLE REP & MAINT OUTSIDE	$115	$447	$172	$2,000	$2,000
MAINTENANCE CONTRACTS	$10,731	$13,940	$15,852	$17,000	$12,000
EQUIPMENT RENTAL	$231	$196	$213	$210	$250
Total Property Services:	**$11,077**	**$14,583**	**$16,237**	**$19,210**	**$14,250**
Other					
GENERAL LIABILITY INSURANCE	$1,937	$1,250	$1,618	$1,500	$8,515
COMMUNICATION SERVICES	$2,850	$2,452	$4,278	$4,500	$4,500
POSTAGE	$1,751	$2,931	$3,214	$4,500	$4,500
ADVERTISING	$310	$327	$640	$500	$5,000
PRINTING	$965	$985	$2,772	$3,000	$3,000
TRAVEL EXPENSE	$238	-$119	$927	$1,000	$1,800
DUES/FEES	$477	$1,725	$2,933	$2,000	$2,000
VEHICLE TAG & TITLE FEE		$21		$75	$100
TRAINING & EDUCATION - EMPLOYEE	$542	$2,012	$1,789	$4,800	$5,000
CONTRACT LABOR	$202,833	$124,401		$37,500	$5,000
SOFTWARE	$3,500				
Total Other:	**$215,403**	**$135,985**	**$18,172**	**$59,375**	**$39,415**
Total Purchase of Services:	**$240,594**	**$192,814**	**$122,749**	**$138,685**	**$113,765**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$5,494	$2,286	$5,582	$6,850	$6,000
FURNITURE <5000		$300	$3,845	$2,800	$3,500
AUTO PARTS	$1,147	$997	$298	$1,000	$1,000
CODIFICATION UPDATE	$550			$5,000	$5,000
EXPENDABLE FLUIDS	$87			$400	$400
SIGNAGE & MATERIALS		$837	$2,457	$3,000	$3,000
TIRES	$624	$1,570	$540	$2,000	$1,500
UNIFORM EXPENSE		$300	$2,920	$2,100	$2,400
JANITORIAL SUPPLIES	$896	$1,097	$1,204	$1,200	$1,200
COMPUTER EQUIP NON-CAP	$39	$1,441	$4,425	$2,500	$2,500
COVID-19 EXPENSES	$207	$78			
AUTO & TRUCK FUEL	$2,180	$4,392	$6,453	$5,000	$5,000
FOOD	$687	$653	$601	$500	$500
SMALL OPERATING SUPPLIES			$88	$200	$200
Total Supplies:	**$11,911**	**$13,951**	**$28,412**	**$32,550**	**$32,200**
Total Supplies:	**$11,911**	**$13,951**	**$28,412**	**$32,550**	**$32,200**
Capital Outlays					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Property					
CONSTRUCTION IN PROGRESS		-$320			
Total Property:		**-$320**			
Machinery and Equipment					
VEHICLES		$30,000		$91,500	
SOFTWARE CAPITAL		$12,285			
EQUIPMENT			$766		
Total Machinery and Equipment:		**$42,285**	**$766**	**$91,500**	
Total Capital Outlays:		**$41,965**	**$766**	**$91,500**	
Debt Service					
Principal					
CAPITAL LEASE				$13,580	
LEASE LIABILITY PRINCIPAL					$32,321
Total Principal:				**$13,580**	**$32,321**
Interest					
CAPITAL LEASE INTEREST				$1,738	
LEASE LIABILITY INTEREST					$10,195
Total Interest:				**$1,738**	**$10,195**
Total Debt Service:				**$15,318**	**$42,516**
Total Expense Objects:	**$843,286**	**$709,069**	**$700,420**	**$898,451**	**$723,678**

Revenues Summary

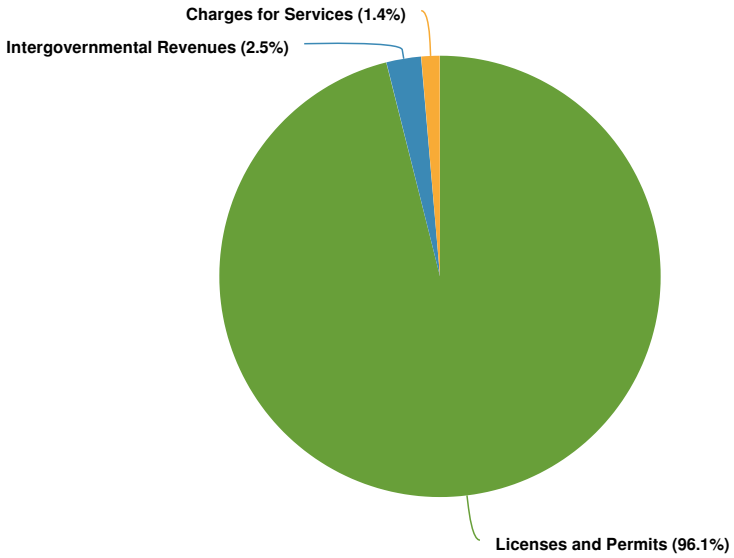
$590,000 **-$57,100**
(-8.82% vs. prior year)

Code & Development Proposed and Historical Budget vs. Actual

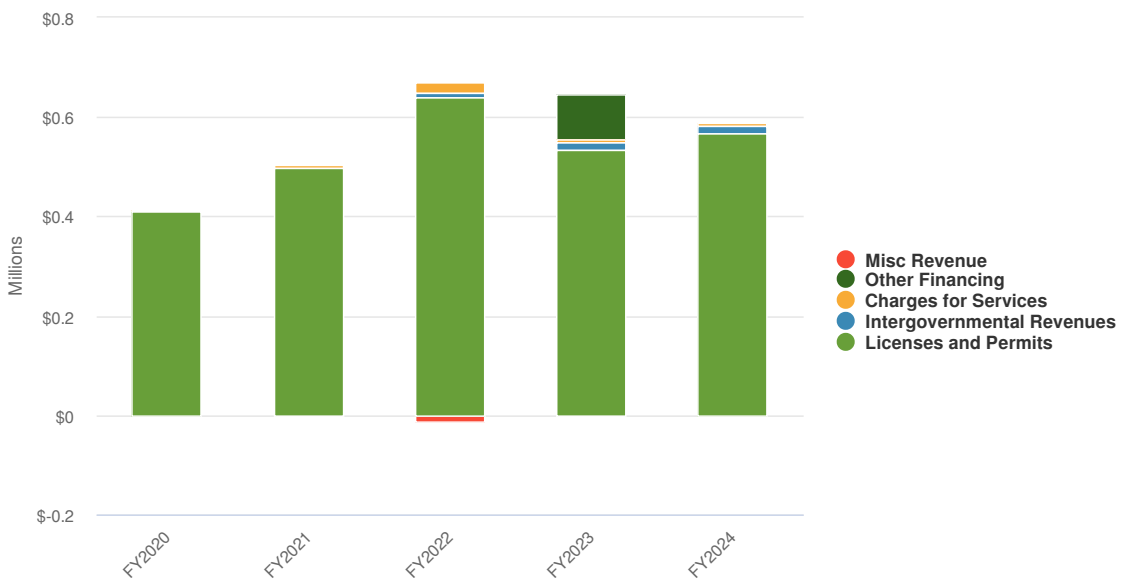


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Licenses and Permits					
Business Licenses					
ALCOHOL ADMIN FEE	$1,950	$2,350	$2,000	$2,000	$2,300
NON-PROFIT ALCOHOL TEMP LICENS	$125	$1,300	$175	$300	$300
FOR-PROFIT ALCOHOL TEMP LICENS	$1,650	$3,300	$2,550	$3,000	$2,500
ALCOHOL BEV CUPS-BUSINESSES	$2,838	$4,888	$8,138	$5,000	$9,000
ALCOHOL LIC TRANSFER FEE		$300			
ON-PREMISE BEER/WINE LICENSE	$21,000	$22,500	$20,000	$22,000	$25,000
BEER/WINE RETAIL PKG LICENSE	$50,000	$52,000	$57,000	$58,000	$65,000
NON-PROFIT CLUB BEER/WINE LICE	$600		$600	$600	$600
BREWERIES BEER LICENSE	$2,000	$1,000	$1,000	$1,000	$2,000
AMENITIES BEER/WINE LICENSE	$200	$500	$500	$500	$800
ON-PREMISE LIQUOR LICENSE	$33,000	$40,500	$43,500	$45,000	$65,000
NON-PROFIT CLUB LIQUOR LICENSE	$600		$600		$600
SPECIAL EVENT VENUE REG FEE	$1,200	$1,200	$300	$1,200	$1,200
CATERER BEER/WINE LICENSE					$1,000
CATERER LIQUOR LICENSE					$1,000
DISTILLERIES LIQUOR LICENSE	$1,500	$1,500	$1,500	$1,500	$1,500
INSURANCE LICENSE	$31,575	$30,300	$32,550	$30,000	$30,000
Total Business Licenses:	**$148,238**	**$161,638**	**$170,413**	**$170,100**	**$207,800**
Non Business Licenses and Permits					
BUILDING PERMITS	$259,544	$334,577	$456,912	$350,000	$300,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Non Business Licenses and Permits:	**$259,544**	**$334,577**	**$456,912**	**$350,000**	**$300,000**
Regulatory Fees					
REGULATORY FEES			$7,136	$7,500	$15,000
OTHER - GOLF CART	$1,500	$2,265	$6,450	$6,000	$7,200
BUSINESS LICENSE ADMIN FEE					$37,000
Total Regulatory Fees:	**$1,500**	**$2,265**	**$13,586**	**$13,500**	**$59,200**
Total Licenses and Permits:	**$409,282**	**$498,479**	**$640,911**	**$533,600**	**$567,000**
Intergovernmental Revenues					
Federal Government Grants					
FED GRANT HISTORIC PRESERVATION			$8,069	$15,000	$15,000
Total Federal Government Grants:			**$8,069**	**$15,000**	**$15,000**
Total Intergovernmental Revenues:			**$8,069**	**$15,000**	**$15,000**
Charges for Services					
General Government					
CODE DEPT OTHER INCOME	$5,168	$6,352	$19,645	$7,000	$8,000
Total General Government:	**$5,168**	**$6,352**	**$19,645**	**$7,000**	**$8,000**
Total Charges for Services:	**$5,168**	**$6,352**	**$19,645**	**$7,000**	**$8,000**
Misc Revenue					
Other					
OTHER REVENUE		$605	-$11,466		
Total Other:		**$605**	**-$11,466**		
Total Misc Revenue:		**$605**	**-$11,466**		
Other Financing					
General Long Term Debt Issued					
CAPITAL LEASES				$91,500	
Total General Long Term Debt Issued:				**$91,500**	
Total Other Financing:				**$91,500**	
Total Revenue Source:	**$414,450**	**$505,436**	**$657,159**	**$647,100**	**$590,000**

Building Permit Fee Schedule

Adopted October 6, 1998
Revised November 28, 2017
Revised November 2021

Code Department Schedule of Fees

Established fees in connection with the construction codes and ordinances enforced by the Code Enforcement Department of the City of Monroe, Georgia.

BUILDING PERMIT FEES.

Valuation of Construction shall be determined by multiplying the square footage of the proposed structure by the appropriate value from the ICC table titled "BUILDING VALUATION DATA" dated (latest issue). This valuation is for permit purposes only and in all cases the "average" value in the table shall be used. All others as determined by the Director of Code Enforcement.

1. Total Valuation	**Current Fee**
$0.00 to $3000.00	$25
$3000.01 to $50,000.00	$25.00 for the first $3000.00 plus $5.00 for each additional thousand or fraction thereof, to and including $50,000.00.
$50,000.01 to $100,000.00	$260.00 for the first $50,000.00 plus $4.00 for each additional thousand or fraction thereof, to and including $100,000.00.
$100,000.01 to $500,000.00	$460.00 for the first $100,000.00 plus $3.00 for each additional thousand or fraction thereof, to and including $500,000.00.
$500,000 and up	$1660.00 for the first $500,000.00 plus $2.00 for each additional thousand or fraction thereof.
Deck	ICC Valuation Table
Temporary Certificate of Occupancy	$50
Certificate of Occupancy	$75
Renewal fee for expired building permit shall be a percentage of the original permit cost	10%
New Residential Garbage Fee	$65
New Commercial Garbage Fee	$425
2. Plan Review Fees	
Building plans—When a plan is required the plans review fee shall be one half (1/2) the building permit fee and shall be paid when plans are submitted. This fee is separate from the permit fees.	50%
3. Reinspection	$20
4. Temporary Structures	
Temporary Structures-Tents and similar structures may be authorized for temporary use not to exceed thirty (30) days, for special purposes related to the principal use of the main building or lot. No more than twelve (12) temporary permits for such structures during a calendar year for any lot, unless authorization is granted by the City council to allow additional permit(s).	$30
Special Event Facilities tents or temporary structures. One permit per year. Permit expires on 12/31of the year purchased.	$100.00 per year $50.00 after July 1
5. Manufactured Home Permit	
Manufactured Home Location Permit	$50
Manufactured Home Inspection	$150.00 plus $.30 per mile
6. Moving Permit	
Relocation of any structure except Manufactured Home *Mover shall provide insurance certificate to the Code Department	$200
Relocation of Historic Structure	$200
7. Demolition Permit	
One or Two Family Residential	$150
All Other Structures (commercial)	$150
Historic Residential Demolition	$100
Historic Commercial Demolition	$200
8. Land Disturbance Permit	
Land Disturbance Permit—Site Development Plans (Development/non-Subdivision) & Subdivision Construction Plans 1-3 acres	$650

1

STORMWATER REVIEW ONLY	
Land Disturbance Permit—Site Development Plans (Development/non-Subdivision) & Subdivision Construction Plans over 3 acres STORMWATER REVIEW ONLY	$650 plus $15 per acre
Land Disturbance Permit for single residential lots (includes Excavation & Grading and Soil Erosion & Sediment Control)	$200
Land Disturbance Permit—Site Development Plans (Development/non-Subdivision) & Subdivision Construction Plans 1-3 acres COMPREHENSIVE CIVIL PLAN REVIEW (NO UTILITIES)	$1100
Land Disturbance Permit—Site Development Plans (Development/non-Subdivision) & Subdivision Construction Plans over 3 acres COMPREHENSIVE CIVIL PLAN REVIEW (NO UTILITIES)	$1100 plus $40/acre
Shipping Fee	$50
9. Penalties	
The penalty for starting work before obtaining the necessary permits shall be double fees. The paying of this penalty shall in no way relieve any person from complying with the requirements of the codes and ordinances.	Double permit fee
10. Swimming Pools	
Residential Swimming Pool	$100
Commercial Swimming Pool	$200
11. Amusement Devices	
Each device (not in a carnival or fair)	$10
Each carnival or fair	$50
12. Zoning	
Rezone to R-1 / R-1A	$300
Rezone to R-2	$400
Rezone to P / B-1 / B-2 / B-3 / M-1	$500
Rezone to Planned District	$600
Conditional Use Permit	$300
Variance	$250
Minor Subdivision Review	$50
Major Subdivision Review	$50
Preliminary Subdivision Plat Review	$30/lot $150 minimum
Final Plat	$5/lot $150 minimum
Verification Letter	$50
Signs	$100 each
Planning Commission Regular Mtg for COA	$100
13. Board of Adjustments & Appeals Requests	$250
14. Historic Preservation COA Request	$100
Demolition/Relocation COA requests	$50
15. Peddlers Permit Application Fee	$15
16. Electrical Permits	
All Permits	Change to flat fee of $75 for up to 400 amps; above 400 amps is $100 + .20 per amp over 400
Alarm System	$10
Cable/Internet	$10
Telephone System	$10
Repairs	$25
17. Plumbing Permits	
All Permits	$50 plus $4.50/fixture
Each Water Heater	$15
Each Irrigation or Other Water Connection	$25
Repairs	$ 25.00
Each Medical Gas System	$ 30.00
18. Gas Permits	
One and Two Family Residential	$50 flat fee
All Other Permits Commercial	$70 flat fee
Repairs	$ 25.00
19. HVAC Mechanical Permits	
One and Two Family Residential	$50 per unit
Repairs	$25
Commercial	$50 plus $6.50 per 1000 sq ft
Each Grease Hood System	$ 50

Each Refrigeration System	$ 30
Each Boiler	$ 30
20. Street Cut Permits	$50.00
21. Renewal Fees Renewal fees required after permit has been renewed once for six months. Any renewals after this shall be at 10%.	10% of original fee
22. Personal Transportation Vehicle Permit	$30
23. Fire Marshal Fees	
Plan review construction 5,000 sq ft or less	$100
Plan review construction 5,000 – 10,000 sq ft	$175
Plan review construction over 10,000 sq ft	$0.03/sq ft
Plan review Sprinkler/Fire Suppression/Hood Extinguishing System	$100
Plan review Fire Alarm	$50
New Construction inspection 80%, 100%	No charge
New Construction inspection follow up	$50
New Construction inspection second follow up & each subsequent follow up	$100
Existing Construction Annual*	$50
Existing Construction Annual* First & Second follow up	No Charge
Existing Construction Annual* Third & each subsequent follow ups	$100
Firework Retail Stand Initial Inspection	No Charge
Firework Retail Stand Follow up & each subsequent Inspections	$50
Carnival Initial Inspection	No Charge
Carnival Follow up inspection	$50
Carnival second follow up & each subsequent inspection	$100
Personal Care Home Initial/Annual	$50
Personal Care Home First & Second follow up	No Charge
Personal Care Home Third & each subsequent follow ups	$100
Commercial Burning Permit	$250 per 30 days
Firework Retail Stand Annual Permit	$500
Tent Permit	$50 per 30 days
False Fire Alarm Initial & Second**	No Charge
False Fire Alarm Third	$50
False Fire Alarm Fourth	$100
False Fire Alarm Fifth	$200
Fire Alarm Inspection due to non-compliance for false alarms	$50
Fire Alarm Inspection due to non-compliance for false alarms—follow up & each subsequent inspection	$100
Blocking Fire Department Access & Appliances—fire lanes, facility entrances, FDC connections, & fire hydrants	$50
Blocking of Emergency Means of Egress	$50

*Charges will also apply to New Tenant Inspection when required for a business license.

**False fire alarm fees are per 45 days of initial incident. If a sixth false alarm happens within 45days the business license will be suspended and a full fire alarm test inspection will be required. The property owner will be required to hire a Fire Protection Company to perform a full test of the alarm system with the Fire Marshal or Designee present to witness the test. The business license will remain suspended until the occupancy has a passing fire alarm inspection report from the Fire Marshal's Offices.

Downtown/Economic Development & Planning



Vacant
Department Director

Total FY2024 budgeted expenditures for the Downtown/Economic Development & Planning department are $238,217. Revenues from event fees have been moved to the Main Street department for FY2024.

Ongoing Objectives:

- To provide organized efforts that support community vitality and positive community outcomes through planning, economic development, and housing strategies.
- To oversee the development and sustainable growth of the downtown district using the Main Street approach and other tools that support private investment and encourage inclusion and public engagement.
- To encourage economic development through key partnerships throughout the city, leading to the creation and retention of jobs and the improved quality of life.
- To lead housing initiatives including implementing a housing study, increasing affordable housing stock, safe and sanitary housing, and utilize grant funding to address housing gaps.

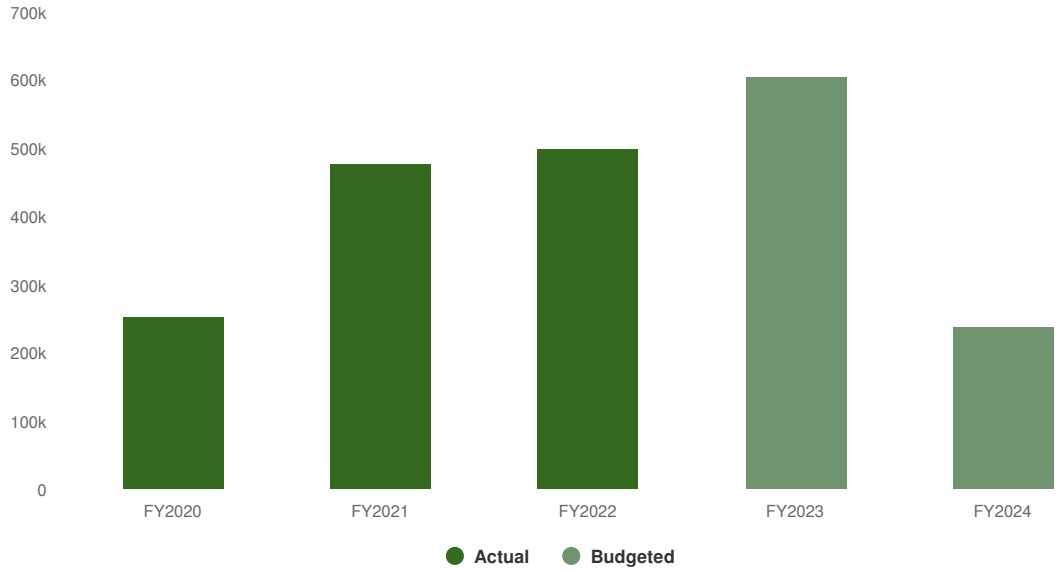
Performance Measures

	FY2022	FY2023	FY2024
Assist with the update of the Comprehensive Plan of the City	100%	100%	N/A
Implement housing initiatives through studies & potential grant funding	10%	75%	85%
Assist with economic development through key partnerships	100%	100%	100%

Expenditures Summary

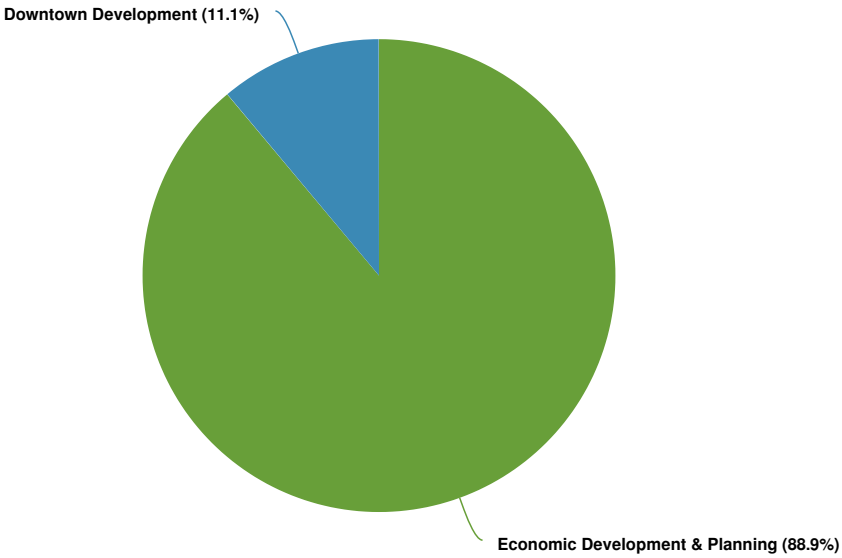
$238,217 -$366,259
(-60.59% vs. prior year)

Downtown/Economic Development & Planning Proposed and Historical Budget vs. Actual

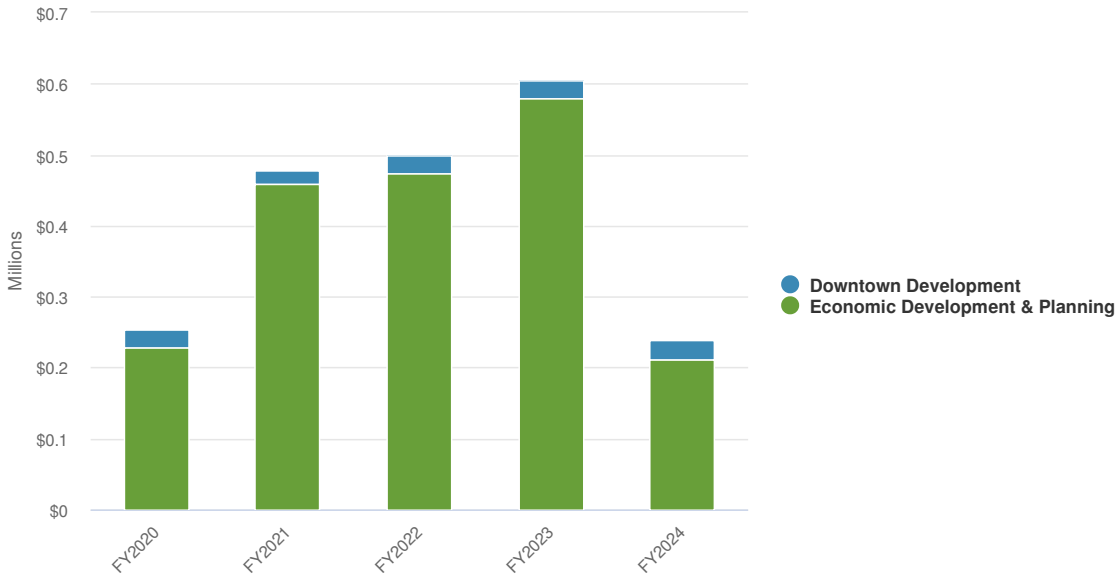


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



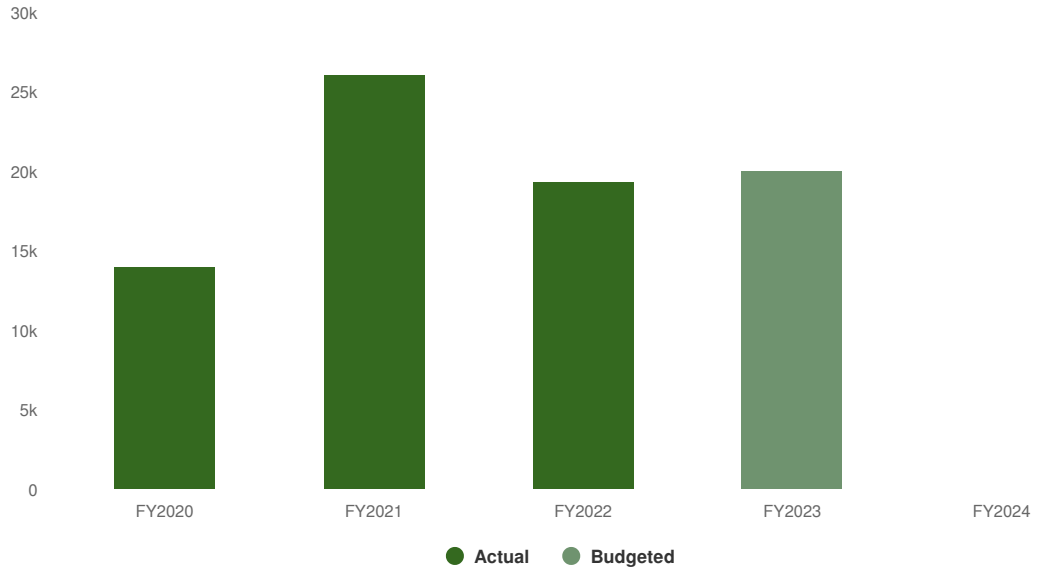
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expenditures					
Housing and Development					
Economic Development & Planning					
REGULAR SALARIES	$61,511	$196,183	$171,704	$231,170	$87,387
PART - TIME/TEMPORARY SALARIES	$5,679	$12,771	$3,674	$6,000	
GROUP INS	$15,264	$33,407	$43,863	$44,000	$16,500
SOCIAL SECURITY	$4,117	$12,523	$10,698	$14,705	$5,418
MEDICARE	$963	$2,929	$2,502	$3,440	$1,267
GMEBS-RETIREMENT CONTRIBUTION	$5,777	$22,280	$19,937	$28,980	$10,867
MEDICAL EXAMS	$65	$35	$58	$100	$50
EMPLOYEE ASSISTANCE PROGRAM	$22	$24	$59	$51	$20
WALTON ATHLETIC MEMBERSHIP		$210	$318	$240	$200
PROFESSIONAL SERVICES		$4,999	$40,847	$57,650	$50,000
I/T SVCS - WEB DESIGN, ETC.	$823	$300	$732	$1,000	$1,000
LAWN CARE & MAINTENANCE	$745	$745	$600	$1,000	$1,000
HOLIDAY EVENTS	$10,000	$10,999	$22,320	$20,000	
MAINTENANCE CONTRACTS	$3,084	$3,094	$3,497	$4,910	$1,750
EQUIPMENT RENTAL	$1,245	$187	$362	$180	
COMMUNICATION SERVICES	$1,578	$2,674	$1,485	$2,600	$500
POSTAGE			$100		$50
ADVERTISING	$8,772	$30,428	$14,248	$15,000	$1,000
EVENTS	$75,752	$103,116	$110,302	$110,000	$23,000
MARKETING EXPENSES		$850			$2,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
PRINTING	$1,286	$2,786	$1,578	$2,000	$1,000
TRAVEL EXPENSE	$1,370	$1,930	$1,415	$5,000	$3,000
DUES/FEES	$1,270	$2,083	$963	$1,500	$300
TRAINING & EDUCATION - EMPLOYEE	$4,183	$2,972	$2,330	$6,500	$2,000
CONTRACT LABOR			$3,219	$3,500	
OFFICE SUPPLIES & EXPENSES	$3,303	$4,302	$10,435	$5,000	$1,500
SPONSORSHIPS/DONATIONS	$11,270	$3,235	$500	$5,000	$500
TIRES		$49			
COMPUTER EQUIP NON-CAP	$2,506	$1,650	$3,757	$1,500	$1,000
COVID-19 EXPENSES	$8,247	$1,197	$36		
OLD CITY HALL BLDG	$172	$729	$1,063	$7,000	
FOOD	$167	$345	$1,052	$1,000	$500
Total Economic Development & Planning:	**$229,170**	**$459,032**	**$473,651**	**$579,026**	**$211,809**
Downtown Development					
GENERAL LIABILITY INSURANCE		$252	$425	$450	$1,408
ADVERTISING		$360			
DOWNTOWN DEVELOPMENT	$25,000	$18,750	$25,000	$25,000	$25,000
Total Downtown Development:	**$25,000**	**$19,362**	**$25,425**	**$25,450**	**$26,408**
Total Housing and Development:	**$254,170**	**$478,394**	**$499,077**	**$604,476**	**$238,217**
Total Expenditures:	**$254,170**	**$478,394**	**$499,077**	**$604,476**	**$238,217**

Revenues Summary

$0 **-$20,000**
(-100.00% vs. prior year)

Downtown/Economic Development & Planning Proposed and Historical Budget vs. Actual



Main Street



For FY2024 Main Street department revenues are $164,500 from sponsorships & event fees. Expenses are budgetd at $265,935.

Expenditures Summary

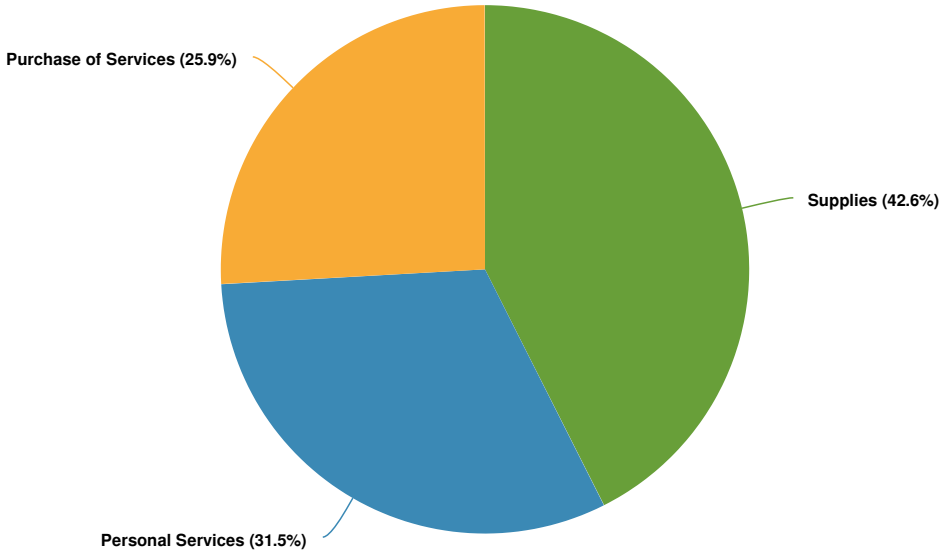
$265,935 $265,935
(% vs. prior year)

Main Street Proposed and Historical Budget vs. Actual

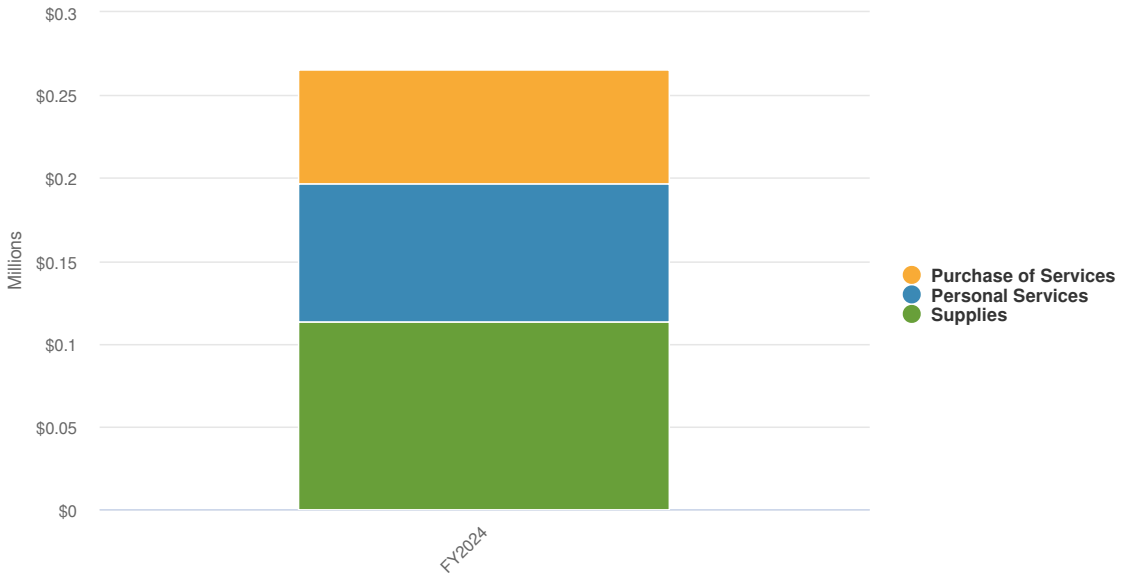


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Proposed Budget
Expense Objects	
Personal Services	
Salaries and Wages	
REGULAR SALARIES	$60,841

Name	FY2024 Proposed Budget
Total Salaries and Wages:	**$60,841**
Benefits	
GROUP INS	$11,000
SOCIAL SECURITY	$3,772
MEDICARE	$882
GMEBS-RETIREMENT CONTRIBUTION	$7,245
MEDICAL EXAMS	$25
EMPLOYEE ASSISTANCE PROGRAM	$10
WALTON ATHLETIC MEMBERSHIP	$110
Total Benefits:	**$23,044**
Total Personal Services:	**$83,885**
Purchase of Services	
Purchased Professional Services	
PROFESSIONAL FEES	$2,500
I/T SVCS - WEB DESIGN, ETC.	$250
Total Purchased Professional Services:	**$2,750**
Property Services	
LAWN CARE & MAINTENANCE	$5,000
HOLIDAY EVENTS	$20,000
MAINTENANCE CONTRACTS	$1,750
Total Property Services:	**$26,750**
Other	
COMMUNICATIONS	$500
POSTAGE	$100
ADVERTISING	$10,000
MISC EVENTS	$3,000
FARMERS MKT-GIFT CERTS	$50
FARMERS MKT-SR BUCKS	$600
FARKERS MKT-EBT TOKENS	$500
FARMERS MKT-ENTERTAINMENT	$600
MARKETING EXPENSES	$2,000
PRINTING	$1,000
TRAVEL EXPENSE	$6,500
DUES/FEES	$1,000
TRAINING & EDUCATION	$2,500
CONTRACT LABOR	$11,000
Total Other:	**$39,350**
Total Purchase of Services:	**$68,850**
Supplies	
Supplies	

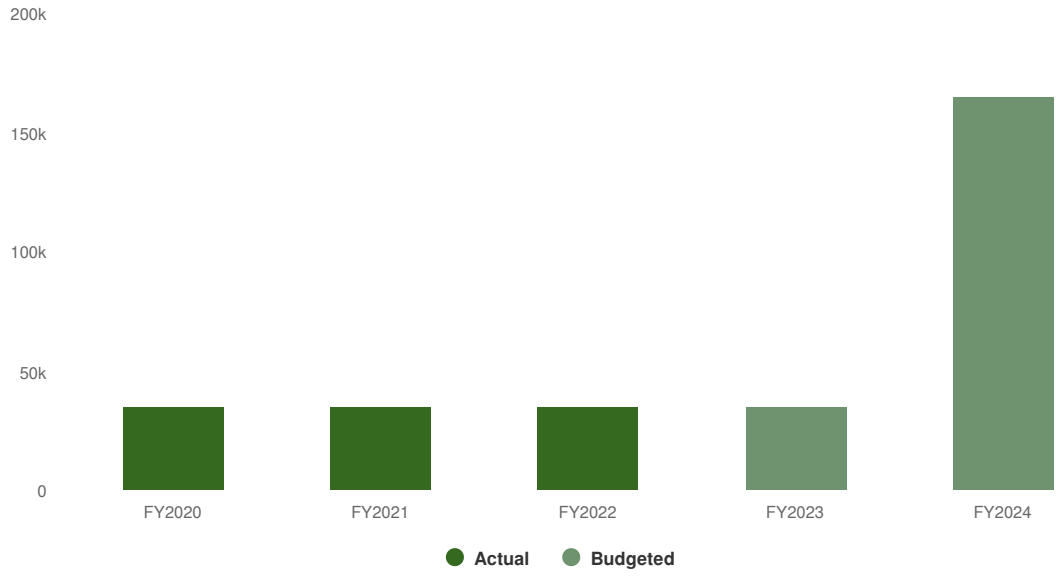
Name	FY2024 Proposed Budget
OFFICE SUPPLIES & EXPENSES	$1,500
SPONSORSHIPS/DONATIONS	$500
COMPUTER EQUIP NON-CAPITAL	$1,000
FARMERS MKT GEN EXP	$1,500
CAR SHOW EXP	$8,000
CONCERT EXP	$50,000
FLOWER FESTIVAL EXP	$5,000
FALL FESTIVAL EXP	$15,000
CHRISTMAS PARADE EXP	$19,000
FARM TO TABLE EXP	$3,500
CANDLELIGHT SHOPPING EXP	$7,200
FOOD	$1,000
Total Supplies:	**$113,200**
Total Supplies:	**$113,200**
Total Expense Objects:	**$265,935**

Revenues Summary

$164,500 $129,500

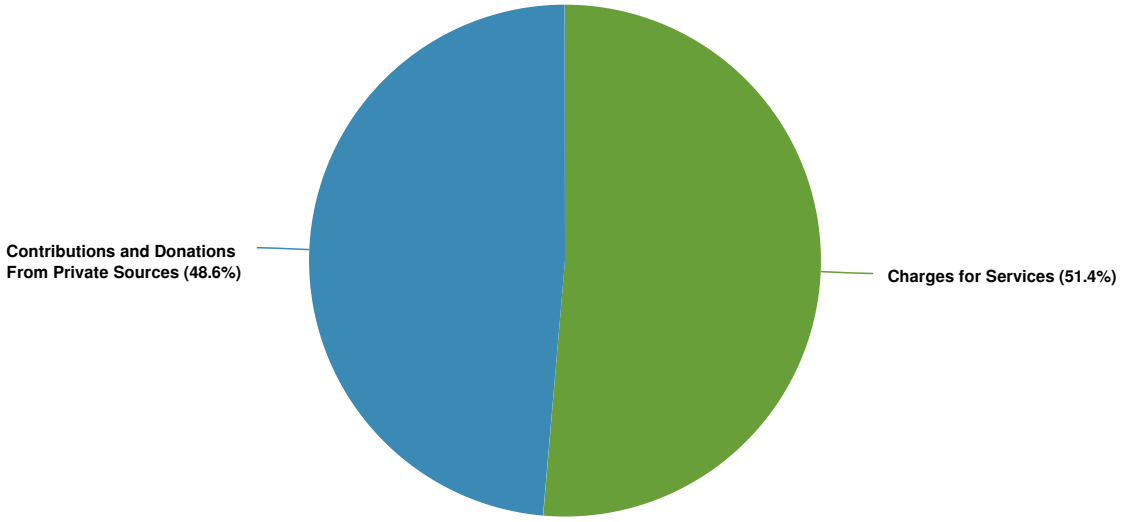
(370.00% vs. prior year)

Main Street Proposed and Historical Budget vs. Actual

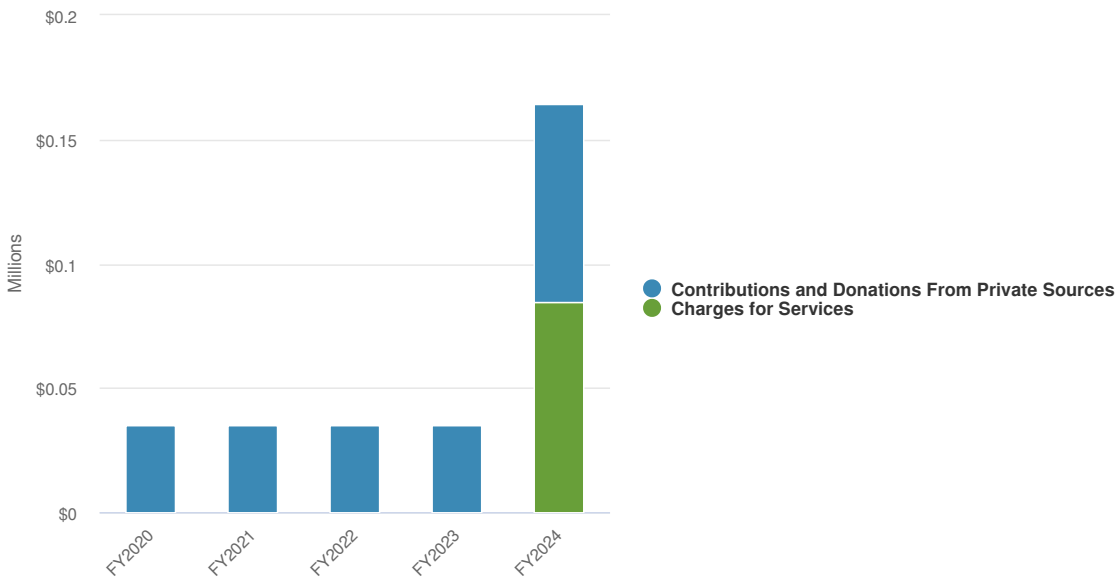


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Culture and Recreation					
CAR SHOW					$13,500
CONCERTS					$6,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
FLOWER FESTIVAL					$9,000
FALL FESTIVAL					$20,000
CHRISTMAS PARADE					$5,000
FARM TO TABLE					$15,000
CANDLELIGHT SHOPPING					$2,000
FARMERS MARKET					$14,000
Total Culture and Recreation:					**$84,500**
Total Charges for Services:					**$84,500**
Contributions and Donations From Private Sources					
Contributions and Donations From Private Sources					
SPONSORSHIPS					$80,000
MAIN STREET CONTRIBUTIONS	$35,000	$35,000	$35,000	$35,000	
Total Contributions and Donations From Private Sources:	**$35,000**	**$35,000**	**$35,000**	**$35,000**	**$80,000**
Total Contributions and Donations From Private Sources:	**$35,000**	**$35,000**	**$35,000**	**$35,000**	**$80,000**
Total Revenue Source:	**$35,000**	**$35,000**	**$35,000**	**$35,000**	**$164,500**

Electric



Rodney Middlebrooks
Department Director

Total FY2024 budgeted revenues for the Electric department is $20,305,167, while total expenditures are budgeted at $18,377,893.

The City of Monroe's electric department is responsible for providing safe and reliable power to over 6,900 residential, commercial and industrial customers combined. The city provides electricity that is 70% non-emitting from plants owned by Monroe and 48 other Municipal Electric Authority of Georgia (MEAG) member cities. The electric utility of the City, with about 193 miles of electric distribution lines, is substantially confined to an area within or near the corporate City limits of Monroe and customers therein needing electric service must take such service from the City. An exception exists if it is a new customer and the load is expected to exceed 9MW. A new customer whose load exceeds 9 MW falls under the Georgia Customer Choice regulation. This regulation allows the customer to take bids and then contract for their electric service. Under this regulation, the City can likewise provide electric service to customers outside of, but strategically near their service territory.

Ongoing Objectives:

- To provide the residents and businesses of the City of Monroe with outstanding local service, environmental leadership, responsiveness and accessibility.
- To continue working to reduce energy costs and find more efficient and eco-friendly ways to provide its services.
- Obtain a 0% rejection rate on all wood utility poles.
- Increase electric system reliability throughout the city.
- Increase public awareness of electrical safety.
- Continue to strive for a zero-loss accident rate.
- Continue to stay on a five-year inspection schedule with Southeastern Wood Pole Inspectors (SWPI) for maintenance of the electric infrastructure.

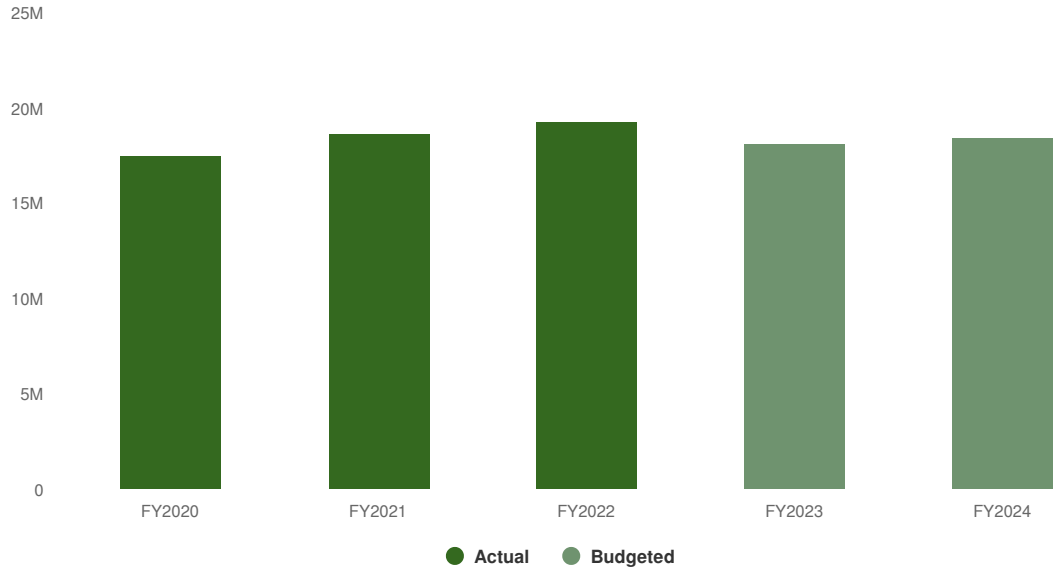
Performance Measures

	FY2022	FY2023	FY2024
Transition street lights to LED	80%	98%	100%
Provide a quick response time to outages	100%	100%	100%

Expenditures Summary

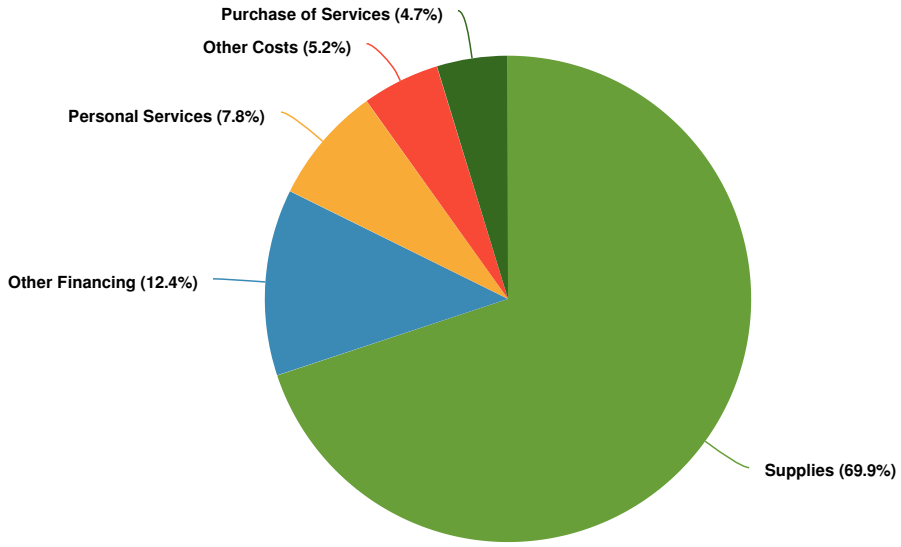
$18,377,893 $263,885
(1.46% vs. prior year)

Electric Proposed and Historical Budget vs. Actual

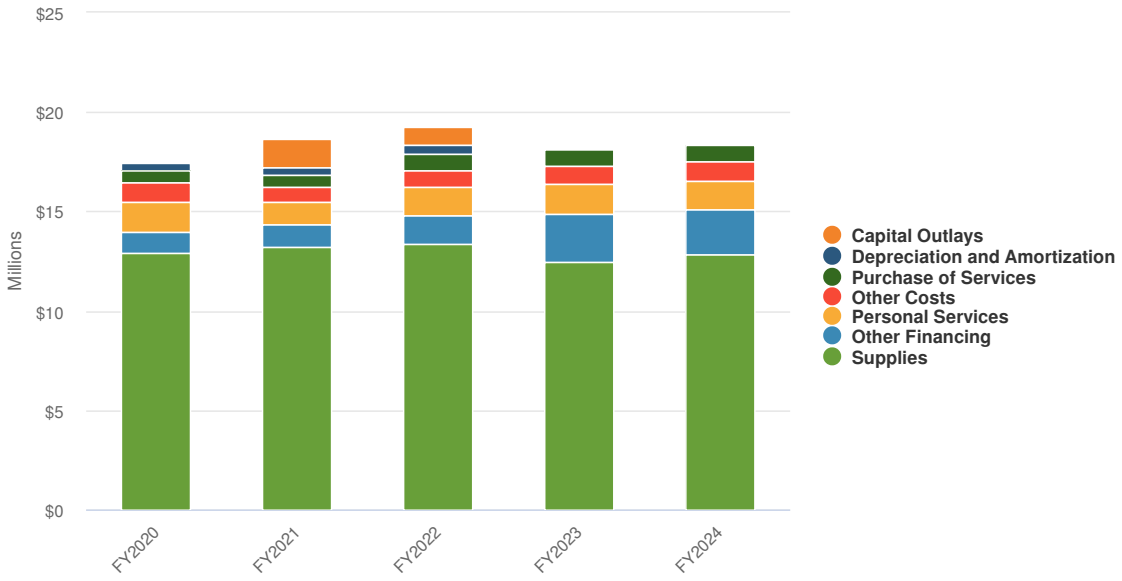


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expense Objects						
Personal Services						
Salaries and Wages						
REGULAR SALARIES	$869,938	$528,285	$828,370	$1,005,820	$999,571	-$6,249
PART - TIME/TEMPORARY SALARIES		$30,524	$19,421			
OVERTIME SALARIES	$140,067	$151,767	$128,677	$160,000	$100,000	-$60,000
Total Salaries and Wages:	**$1,010,004**	**$710,575**	**$976,469**	**$1,165,820**	**$1,099,571**	**-$66,249**
Benefits						
GROUP INS	$257,732	$199,001	$230,662	$154,000	$154,000	
SOCIAL SECURITY	$64,916	$57,783	$59,187	$62,361	$61,973	-$388
MEDICARE	$15,182	$13,514	$13,842	$14,584	$14,494	-$90
GMEBS-RETIREMENT CONTRIBUTION	$135,805	$96,545	$99,684	$101,428	$101,428	
WORKERS COMP INSURANCE	$202	$490	$2,294	$3,000	$1,500	-$1,500
MEDICAL EXAMS	$560	$120	$325	$550	$550	
EMPLOYEE ASSISTANCE PROGRAM	$305	$332	$295	$500	$500	
WALTON ATHLETIC MEMBERSHIP	$245	$935	$1,591	$1,680	$1,400	-$280
Total Benefits:	**$474,946**	**$368,721**	**$407,880**	**$338,103**	**$335,845**	**-$2,258**
Total Personal Services:	**$1,484,950**	**$1,079,296**	**$1,384,349**	**$1,503,923**	**$1,435,416**	**-$68,507**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Purchase of Services						
Purchased Professional Services						
PROFESSIONAL SERVICES		$229	$29,665	$10,000	$10,000	
I/T SVCS - WEB DESIGN, ETC.	$96			$500	$250	-$250
CONSULTING - TECHNICAL	$495	$395	$395		$500	$500
Total Purchased Professional Services:	**$591**	**$624**	**$30,060**	**$10,500**	**$10,750**	**$250**
Property Services						
LAWN CARE & MAINTENANCE	$208		$930	$500	$750	$250
HOLIDAY EVENTS		$639	$8,122	$2,000	$2,000	
EQUIP REP & MAINT OUTSIDE	$21,519	$39,169	$34,233	$30,000	$35,000	$5,000
VEHICLE REP & MAINT OUTSIDE	$15,219	$8,509	$17,431	$25,000	$25,000	
R & M SYSTEM - OUTSIDE	$1,210	$4,740	$20,126	$10,000	$40,000	$30,000
R & M BUILDINGS - OUTSIDE	$1,428	$623	$2,054	$2,000	$2,000	
MAINTENANCE CONTRACTS	$4,865	$8,968	$9,427	$10,000	$10,000	
EQUIPMENT RENTS / LEASES	$2,638	$4,093	$2,441	$5,000	$5,000	
POLE EQUIPMENT RENTS / LEASES	$20,668	$3,186	$21,440	$25,000	$25,000	
EQUIPMENT RENTAL	$558	$4,745	$614	$4,000	$3,000	-$1,000
Total Property Services:	**$68,314**	**$74,673**	**$116,819**	**$113,500**	**$147,750**	**$34,250**
Other						
COMMUNICATION SERVICES	$21,873	$20,696	$20,887	$22,000	$22,000	
POSTAGE	$138	$71		$500	$500	
ADVERTISING		$800	$4	$1,000	$1,000	
MARKETING EXPENSES	$20,496		$4,362	$25,000	$15,000	-$10,000
TRAVEL EXPENSE	$576	$7,154	$2,744	$5,000	$8,000	$3,000
DUES/FEES	$319	$346		$2,500	$750	-$1,750
VEHICLE TAG & TITLE FEE	$74	$21		$25	$100	$75
GA DEPT OF REV FEES	$900	$1,900		$900	$1,000	$100
TRAINING & EDUCATION - EMPLOYEE	$1,050	$361	$9,562	$10,000	$10,000	
CONTRACT LABOR	$457,411	$553,576	$690,514	$650,000	$650,000	
SHIPPING / FREIGHT	$368			$500	$500	
Total Other:	**$503,203**	**$584,924**	**$728,073**	**$717,425**	**$708,850**	**-$8,575**
Total Purchase of Services:	**$572,108**	**$660,221**	**$874,952**	**$841,425**	**$867,350**	**$25,925**
Supplies						
Supplies						
OFFICE SUPPLIES & EXPENSES	$2,014	$1,883	$2,170	$2,500	$2,500	

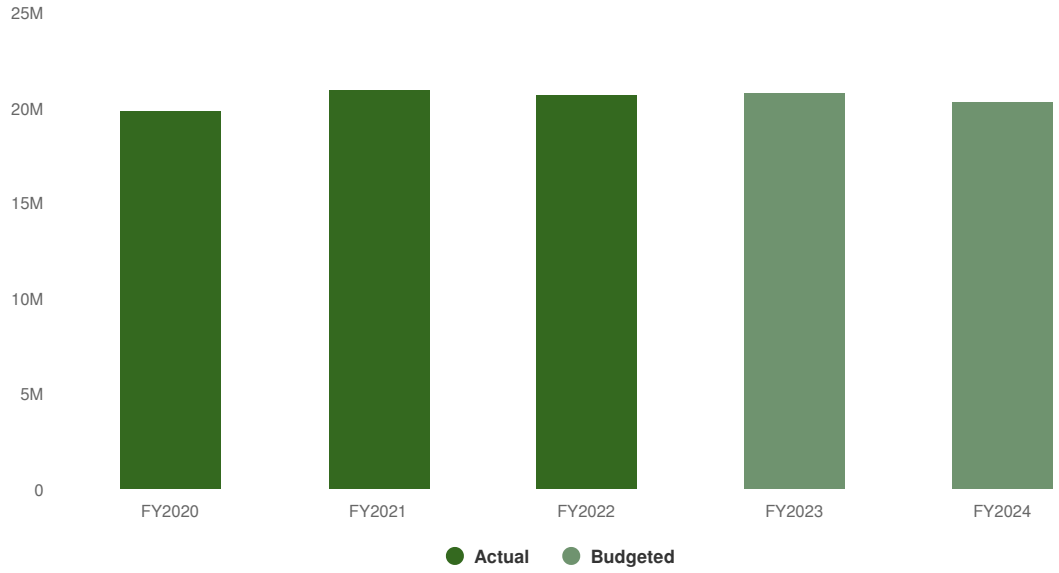
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
FURNITURE <5000	$650		$1,674	$500	$1,000	$500
AUTO PARTS	$3,476	$4,637	$2,216	$4,000	$4,000	
CONSTRUCTION MATERIALS	$31,169	$6,528	$33	$15,000	$15,000	
DAMAGE CLAIMS	$2,299	$1,439		$2,500	$2,500	
SPONSORSHIPS/DONATIONS	-$47		$750	$1,500		-$1,500
EXPENDABLE FLUIDS	$96	$412	$88	$1,000	$1,000	
SAFETY/MEDICAL SUPPLIES	$5,780		$4,485	$3,750	$3,500	-$250
TIRES	$8,292	$2,985	$11,251	$5,500	$10,000	$4,500
UNIFORM EXPENSE	$17,593	$11,799	$16,422	$21,000	$20,000	-$1,000
JANITORIAL SUPPLIES	$3,470	$3,482	$3,968	$4,250	$4,000	-$250
COMPUTER EQUIP NON-CAP	$700	$5,766	$60	$2,500	$7,500	$5,000
EQUIPMENT PARTS	$29,166	$43,717	$44,907	$30,000	$30,000	
R & M BUILDINGS - INSIDE	$2,640				$1,500	$1,500
SYSTEM R & M - INSIDE	$175,044	$160,665	$575,519	$145,000	$500,000	$355,000
SYS R & M - INSIDE/SHIPPING			$29			
COVID-19 EXPENSES	$2,529	$957				
UTILITY COSTS	$10,292	$16,368	$15,849	$15,000	$20,000	$5,000
STREETLIGHTS		$6,536		$20,000	$20,000	
AUTO & TRUCK FUEL	$26,155	$31,722	$41,983	$30,000	$40,000	$10,000
FOOD	$2,371	$2,038	$8,082	$1,500	$2,500	$1,000
COS - ELECTRICITY	$12,483,298	$12,861,330	$12,603,133	$12,100,000	$12,092,709	-$7,291
SMALL TOOLS & MINOR EQUIPMENT	$50,249	$23,940	$21,464	$35,000	$35,000	
METERS			$6,789	$4,500	$4,500	
SMALL OPERATING SUPPLIES	$25,606	$51,202	$15,425	$30,000	$30,000	
Total Supplies:	**$12,882,840**	**$13,237,407**	**$13,376,297**	**$12,475,000**	**$12,847,209**	**$372,209**
Total Supplies:	**$12,882,840**	**$13,237,407**	**$13,376,297**	**$12,475,000**	**$12,847,209**	**$372,209**
Capital Outlays						
Property						
CONSTRUCTION IN PROGRESS		$1,393,623	$891,668			
Total Property:		**$1,393,623**	**$891,668**			
Machinery and Equipment						
EQUIPMENT		$27,702	$15,279			
Total Machinery and Equipment:		**$27,702**	**$15,279**			
Total Capital Outlays:		**$1,421,325**	**$906,947**			
Depreciation and Amortization						
Depreciation						

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
DEPRECIATION EXPENSE	$384,143	$366,055	$389,837			
Total Depreciation:	**$384,143**	**$366,055**	**$389,837**			
Total Depreciation and Amortization:	**$384,143**	**$366,055**	**$389,837**			
Other Costs						
Intergovernmental						
ADMIN ALLOC - ADMIN EXPENSES	$984,747	$743,234	$838,052	$869,060	$947,918	$78,858
Total Intergovernmental:	**$984,747**	**$743,234**	**$838,052**	**$869,060**	**$947,918**	**$78,858**
Total Other Costs:	**$984,747**	**$743,234**	**$838,052**	**$869,060**	**$947,918**	**$78,858**
Other Financing						
Interfund Transfers						
TRANS OUT UTIL 5% TO GEN FUND	$1,111,910	$1,149,520	$1,452,672	$1,212,300	$1,140,000	-$72,300
TRANS OUT UTL 5% E&R FUND				$1,212,300	$1,140,000	-$72,300
Total Interfund Transfers:	**$1,111,910**	**$1,149,520**	**$1,452,672**	**$2,424,600**	**$2,280,000**	**-$144,600**
Total Other Financing:	**$1,111,910**	**$1,149,520**	**$1,452,672**	**$2,424,600**	**$2,280,000**	**-$144,600**
Total Expense Objects:	**$17,420,699**	**$18,657,058**	**$19,223,106**	**$18,114,008**	**$18,377,893**	**$263,885**

Revenues Summary

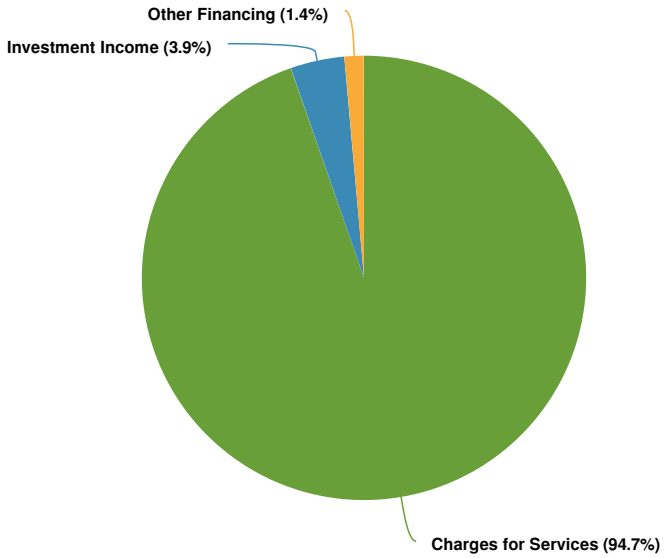
$20,305,167 **-$448,166**
(-2.16% vs. prior year)

Electric Proposed and Historical Budget vs. Actual

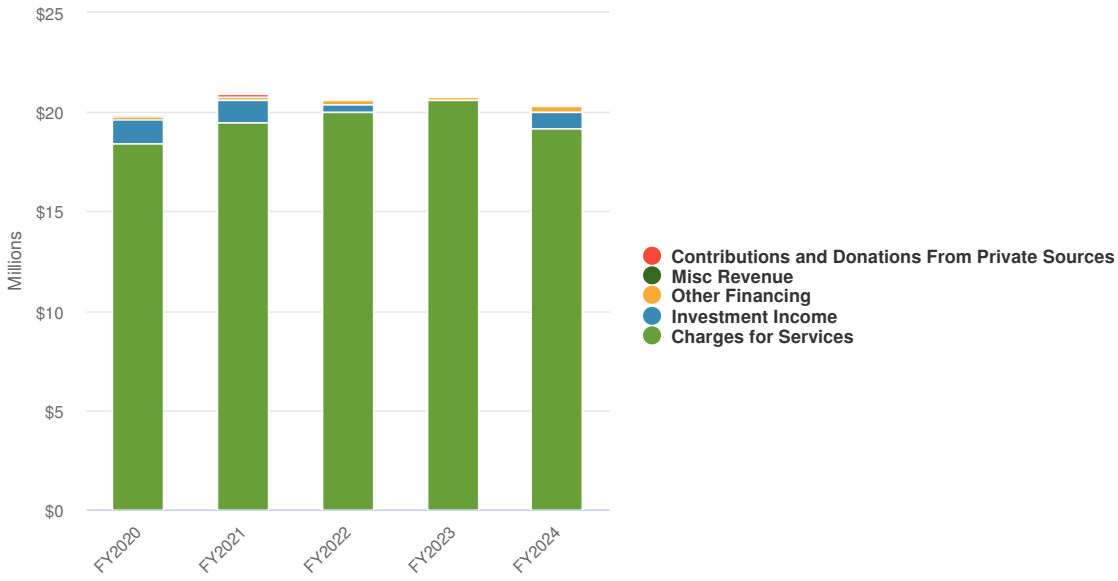


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Utilities and Enterprise					
SALE OF RECYCLED MATERIALS	$22,837		$16,950		
ELECTRIC METERED SALES	$17,474,426	$18,112,792	$18,710,074	$19,700,000	$18,500,000
ELECTRIC OPERATING REVENUES	$408,652	$413,779	$413,592	$420,000	$420,000
ELECTRIC MISC REVENUES	$77,921	$486,959	$153,148	$100,000	$100,000
MEAG REBATE	$432,748	$456,339	$711,447	$400,000	$200,000
Total Utilities and Enterprise:	**$18,416,584**	**$19,469,868**	**$20,005,210**	**$20,620,000**	**$19,220,000**
Total Charges for Services:	**$18,416,584**	**$19,469,868**	**$20,005,210**	**$20,620,000**	**$19,220,000**
Investment Income					
Interest Revenues					
INTEREST REVENUES - UTILITY	$295,345	-$62,221	-$777,155		$800,000
Total Interest Revenues:	**$295,345**	**-$62,221**	**-$777,155**		**$800,000**
Realized Gain or Loss on Investments					
PARTICIPANT CONTRIBUTION-MEAG	$900,000	$1,200,000	$1,200,000		
Total Realized Gain or Loss on Investments:	**$900,000**	**$1,200,000**	**$1,200,000**		
Total Investment Income:	**$1,195,345**	**$1,137,779**	**$422,845**		**$800,000**
Contributions and Donations From Private Sources					
Contributions and Donations From Private Sources					
CONTRIBUTED CAP - ELECTRIC	$15,351	$167,899	$50,750		

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Contributions and Donations From Private Sources:	$15,351	$167,899	$50,750		
Total Contributions and Donations From Private Sources:	$15,351	$167,899	$50,750		
Misc Revenue					
Reimbursement for Damanged Property					
REIMB DAMAGED PROP - ELECT		$3,000			
Total Reimbursement for Damanged Property:		$3,000			
Total Misc Revenue:		$3,000			
Other Financing					
Interfund Transfers in					
ADMIN ALLOC - ELECTRIC	$159,175	$132,250	$180,546	$133,333	$285,167
OPERATING TRANSFERS IN			$17,963		
Total Interfund Transfers in:	$159,175	$132,250	$198,509	$133,333	$285,167
Total Other Financing:	$159,175	$132,250	$198,509	$133,333	$285,167
Total Revenue Source:	$19,786,456	$20,910,796	$20,677,315	$20,753,333	$20,305,167

Electric Rates

ELECTRIC RATES

(Effective March 2012)

RESIDENTIAL

	Summer (May - October)	Winter (November - April)
Base Charge	$10.00	$10.00
First 700 KWH	$ 0.09 per kWh	$ 0.09 per kWh
Over 700 KWH	$ 0.128 per kWh	$ 0.078 per kWh

Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $10.00 plus Applicable Sales Tax

COMMERCIAL NON DEMAND

Applicable to non-residential service where average monthly energy consumption is less than 3,000 kilowatthours, based on the most recent 12 months' data in January each year.

	Summer (May - October)	Winter (November - April)
Base Charge	$16.00	$16.00
All kWh	$ 0.155 per kWh	$ 0.125 per kWh

Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $16.00 plus Applicable Sales Tax

COMMERCIAL DEMAND

Applicable to all commercial or industrial electric service where the average monthly consumption is greater than or equal to 3,000 kilowatthours and the maximum monthly demand is less than 1,000 kilowatts.

Base Charge	$35.00
Demand Charge	$ 2.50 per kW
Energy Charges:	
First 200 kWh per kW of Billing Demand:	
First 3,000 kWh	$0.125 per kWh
Next 7,000 kWh	$0.117 per kWh
Next 90,000 kWh	$0.109 per kWh
Next 100,000 kWh	$0.101 per kWh
Next 200 kWh per kW of Billing Demand	$0.053 per kWh
Over 400 kWh per kW of Billing Demand	$0.047 per kWh

Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $35.00 per meter plus $8.00 per kW of billing demand plus applicable Sales Tax

City of Monroe Electric Rates

INDUSTRIAL

Applicable to all commercial or industrial electric service where maximum monthly demand exceeds 1,000 kilowatts.

Base Charge	$100.00
Demand Charge	$ 8.00 per kW

Energy Charges:
All consumption kWh not greater than 200 hours times the demand:

First 200,000 kWh	$ 0.07 per kWh
Over 200,000 kWh	$ 0.06 per kWh

All consumption kWh in excess of 200 hours and not greater than 400 hours times the billing demand	$ 0.048 per kWh
All consumption kWh in excess of 400 hours times the demand	$ 0.042 per kWh

Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $100.00 per meter plus $8.00 per kW of billing demand plus applicable Sales Tax

CHURCH

Applicable to all buildings and facilities owned and solely used by religious institutions and led by licensed members of the clergy. Buildings and facilities used for weekday afternoon educational, preschool and/or recreational purposes may, at the sole option of the City of Monroe, be billed under the otherwise appropriate commercial rate schedule. At the option of high load factor religious institutional accounts, service under the commercial demand tariff may be selected in lieu of this tariff.

Base Charge	$10.00
All kWh	$ 0.088 per kW

Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $10.00 plus Applicable Sales Tax

CITY GOVERNMENT

Applicable to all aspects of the government of the City of Monroe.

All kWh	$ 0.08 per kW

City of Monroe Electric Rates

SECURITY LIGHTS

TYPE	RATE
100 Watt HPS	$10.00
150 Watt HPS	$10.00
150 Watt HPS (ornamental)	$12.00
175 Watt MV	$10.00
250 Watt HPS	$16.00
400 Watt HPS	$20.00
400 Watt MH	$32.00
1000 Watt MH	$45.00

Plus Applicable Sales Tax

- Add-ons: $3.00/month for New Pole
  $3.00/month for Underground

(Light must be located within 50 feet of the transformer or meter base, with no exceptions.)

City of Monroe Electric Rates

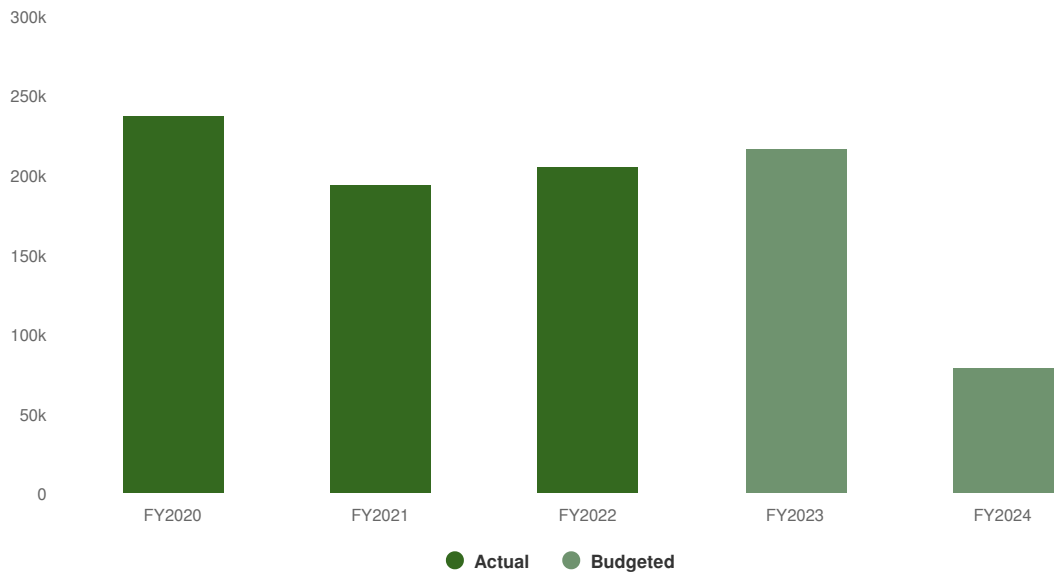
Electric, Telecom & Cable Administration

The administration area of the Electric, Telecom and Cable departments is an integral role in making sure all departments are in compliance with state and federal requirements. The expenses in this area are primarily salaries and benefits.

Expenditures Summary

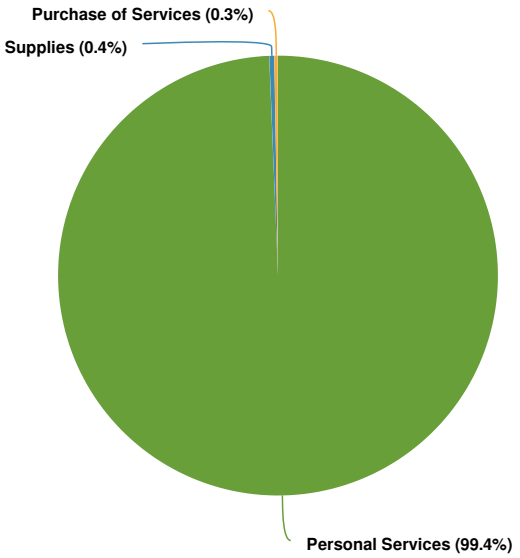
$78,979 -$138,420
(-63.67% vs. prior year)

Electric, Telecom & Cable Administration Proposed and Historical Budget vs. Actual

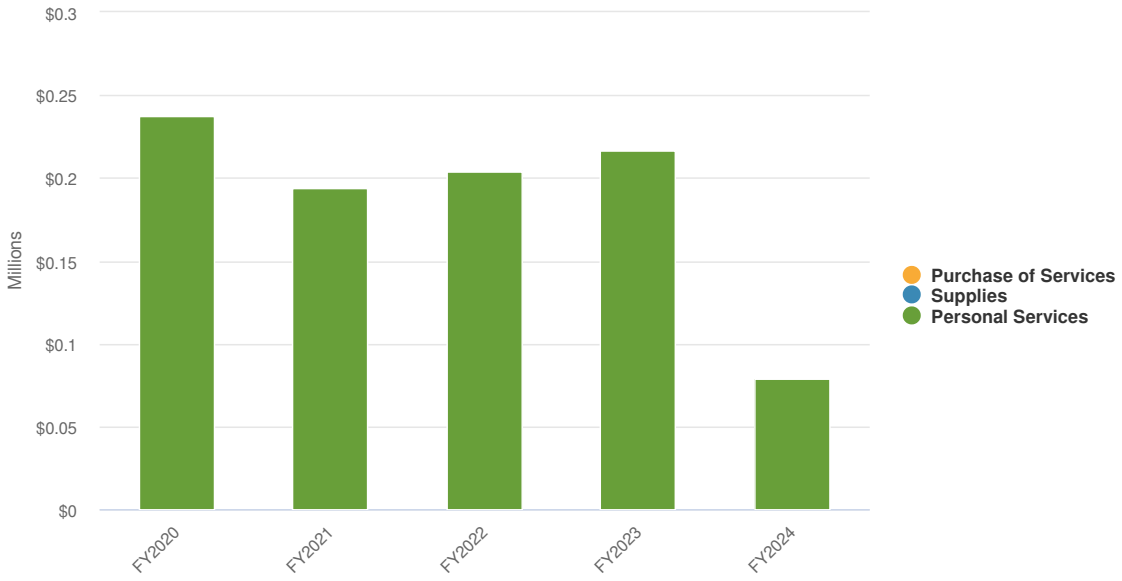


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
REGULAR SALARIES	$156,257	$138,309	$148,382	$165,875	$54,871
OVERTIME SALARIES	$1,360	$1,421	$1,882	$1,000	$1,000
Total Salaries and Wages:	**$157,616**	**$139,730**	**$150,264**	**$166,875**	**$55,871**
Benefits					
GROUP INS	$44,820	$28,370	$29,034	$22,000	$11,000
SOCIAL SECURITY	$9,741	$8,631	$9,276	$10,284	$3,402
MEDICARE	$2,278	$2,019	$2,169	$2,405	$796
GMEBS-RETIREMENT CONTRIBUTION	$22,539	$14,853	$13,291	$14,490	$7,245
MEDICAL EXAMS	$65		$43	$50	$25
EMPLOYEE ASSISTANCE PROGRAM	$44	$47	$39	$50	$30
WALTON ATHLETIC MEMBERSHIP		$140	$212	$215	$110
Total Benefits:	**$79,488**	**$54,060**	**$54,065**	**$49,494**	**$22,608**
Total Personal Services:	**$237,104**	**$193,790**	**$204,329**	**$216,369**	**$78,479**
Purchase of Services					
Property Services					
MAINTENANCE CONTRACTS	$57	$109	$159	$130	$200
Total Property Services:	**$57**	**$109**	**$159**	**$130**	**$200**
Other					
COMMUNICATION SERVICES		$393	$514	$600	
DUES/FEES	$1				
Total Other:	**$1**	**$393**	**$514**	**$600**	
Total Purchase of Services:	**$58**	**$502**	**$673**	**$730**	**$200**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$932	$198	$372	$300	$300
COVID-19 EXPENSES	$47				
Total Supplies:	**$979**	**$198**	**$372**	**$300**	**$300**
Total Supplies:	**$979**	**$198**	**$372**	**$300**	**$300**
Total Expense Objects:	**$238,141**	**$194,489**	**$205,374**	**$217,399**	**$78,979**

Fire

Chief Andrew Dykes
Department Director

Total FY2024 budgeted revenues for the Fire department are $53,644, while total expenditures are budgeted at $2,902,804. The largest portion of revenues consist of capital lease proceeds for a new quick response vehicle lease. Expenses include a 5% salary increase for firefighters.

Our Mission: "The City of Monroe Fire Department is dedicated to protecting the lives and property of its citizens and visitors to the community through fire prevention, public education, training, and the delivery of professional fire and emergency services."
The City of Monroe Fire Department is a full-time fire department that is comprised of two divisions under the direction of the Fire Chief: Fire Operations and Community Risk Reduction. Fire Operations consists of 27 full-time personnel (three shifts of nine personnel) that work a 24 on, 48 off shift rotation in order to provide fire protection and emergency response 24 hours a day to the community. The Community Risk Reduction Division is led by the Fire Marshal and is responsible for fire inspections, plan review, fire investigation, and fire and life safety education programs.

Ongoing Objectives:

The goals of the fire department are the preservation of life and property. These are accomplished through providing fire and life safety education programs to the public, conducting fire inspections and enforcing applicable codes, meeting the required annual training requirements for each position and certification level, and mitigating emergencies by providing fire suppression, rescue operations, and emergency medical first response services.

Accomplishments

- Responded to 2,457 incidents including but not limited to 73 fires, 118 motor vehicle collisions, 7 vehicle extrications, 99 hazardous conditions, and 1,284 rescue and emergency medical incidents.
- Participated in over 6,500 hours of training including hosting joint live-fire training operations with Walton County Fire Rescue at the department's fire training facility.
- Saved over $4.4 million in property and contents from fire.
- Reached over 3,000 children and adults through fire and life safety events.
- Placed a quick response squad in service to assist with emergency medical responses that has reduced the number of responses from the department's fire engines, thus reducing wear and tear.
- Replaced the fire station's original backup generator to ensure normal station operation in the event of a power outage.
- Purchased personal protective equipment for hostile event response.
- Completed the replacement of the department's self-contained breathing apparatus (SCBA).

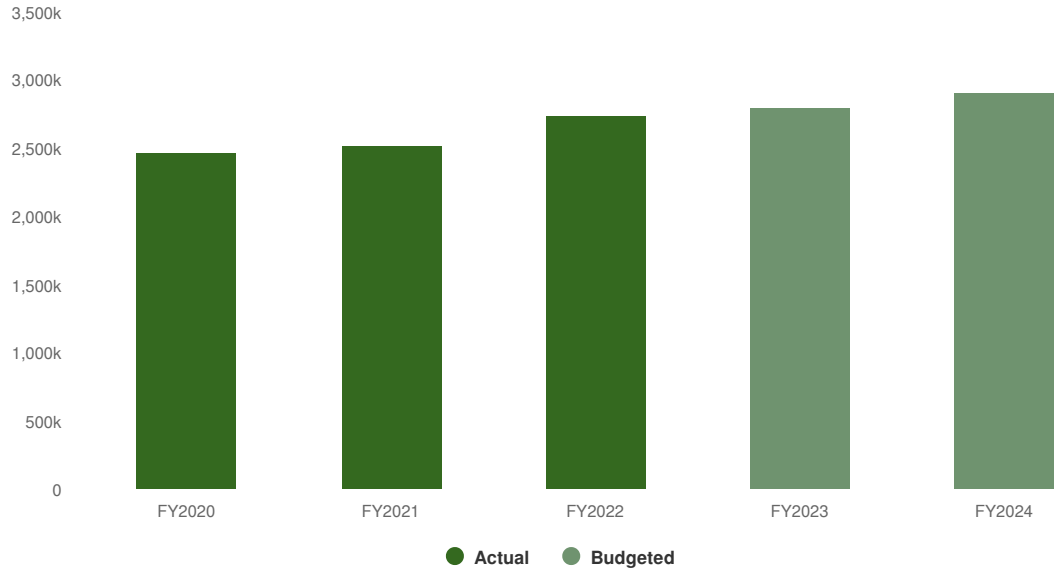
Performance Measures

	FY2022	FY2023	FY2024
Maintain or better the City's class 3 ISO rating	100%	100%	100%
Average response time to dispatched calls to the department	5min 52 seconds	5 minutes 50 seconds	<6 minutes

Expenditures Summary

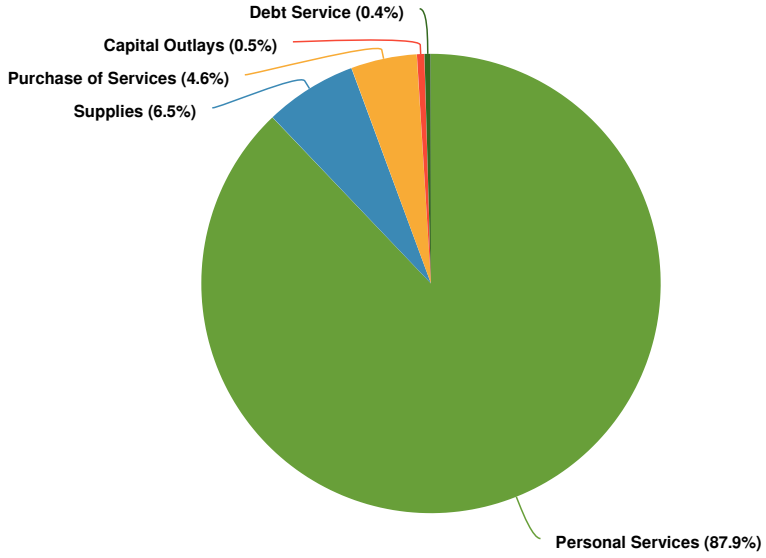
$2,900,304 $103,132
(3.69% vs. prior year)

Fire Proposed and Historical Budget vs. Actual

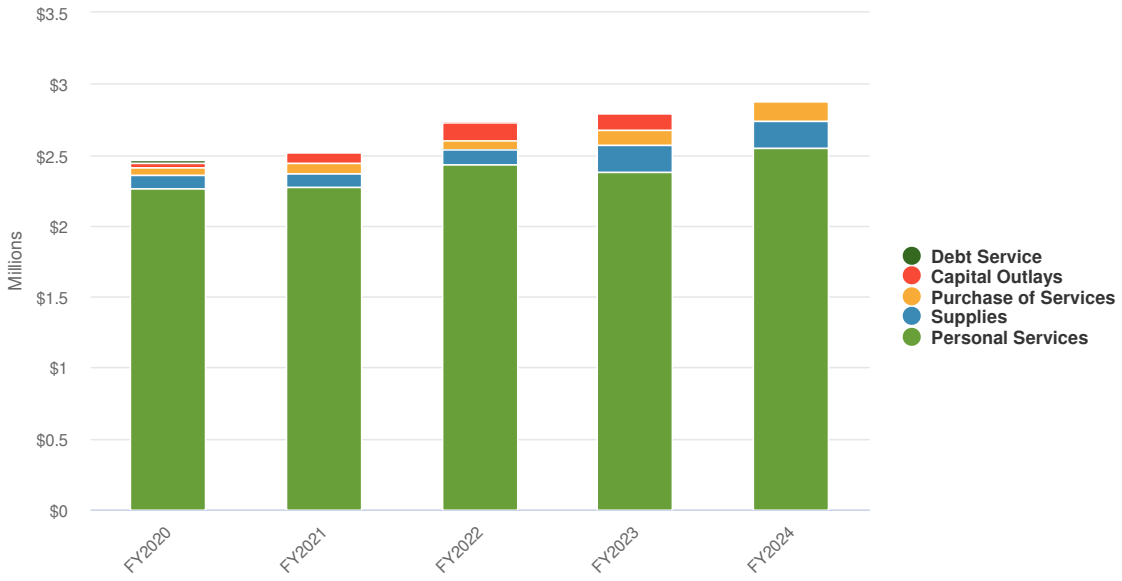


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$1,348,998	$1,448,120	$1,493,913	$1,506,589	$1,653,388
HAZARD SALARY	$61,119				
PART - TIME/TEMPORARY SALARIES	$47,282	$45,656	$48,100	$40,000	$30,000
OVERTIME SALARIES	$28,577	$20,633	$39,163	$50,000	$60,000
REGULAR SALARIES	$51,065	$52,347	$54,003	$53,577	$57,119
OVERTIME SALARIES	$1,338	$1,023	$219	$1,500	$1,000
Total Salaries and Wages:	**$1,538,379**	**$1,567,778**	**$1,635,398**	**$1,651,666**	**$1,801,507**
Benefits					
GROUP INS	$402,838	$337,405	$447,063	$327,400	$331,900
SOCIAL SECURITY	$87,199	$88,415	$92,859	$93,206	$104,370
MEDICARE	$20,393	$20,678	$21,717	$21,798	$24,409
GMEBS-RETIREMENT CONTRIBUTION	$167,525	$207,944	$192,722	$242,445	$242,445
RETIREMENT CONTRIBUTION	$8,900	$7,800	$7,750	$8,400	$8,100
WORKERS COMP INSURANCE	$7,393	$15,355	$5,622	$5,000	$5,000
MEDICAL EXAMS	$2,816	$915	$946	$3,000	$3,000
EMPLOYEE ASSISTANCE PROGRAM	$631	$689	$571	$700	$700
WALTON ATHLETIC MEMBERSHIP	$320	$2,040	$3,076	$3,840	$3,050
GROUP INS	$20,802	$8,912	$9,264	$11,300	$11,300
SOCIAL SECURITY	$2,962	$2,953	$2,998	$3,322	$3,541

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
MEDICARE	$693	$691	$701	$777	$828
GMEBS-RETIREMENT CONTRIBUTION	$5,777	$7,427	$6,646	$8,400	$8,400
RETIREMENT CONTRIBUTION				$300	$300
MEDICAL EXAMS		$90	$19	$50	$50
EMPLOYEE ASSISTANCE PROGRAM	$22	$24	$20	$25	$25
WALTON ATHLETIC MEMBERSHIP		$70	$106	$120	$120
Total Benefits:	**$728,270**	**$701,407**	**$792,079**	**$730,083**	**$747,538**
Total Personal Services:	**$2,266,649**	**$2,269,186**	**$2,427,477**	**$2,381,749**	**$2,549,045**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES		$25,801		$500	
I/T SVCS - WEB DESIGN, ETC.	$199	$1,450		$1,000	$1,000
Total Purchased Professional Services:	**$199**	**$27,251**		**$1,500**	**$1,000**
Property Services					
ENVIRONMENTAL EXPENSE		$1,560	$1,650	$2,000	$2,200
LAWN CARE & MAINTENANCE			$280	$500	$500
PEST CONTROL	$397	$817	$999	$1,000	$1,000
EQUIP REP & MAINT OUTSIDE	$16,525	$17,874	$20,090	$30,000	$30,000
VEHICLE REP & MAINT OUTSIDE		$769	$386	$4,000	$4,000
R & M BUILDINGS - OUTSIDE	$11,811	$2,838	$2,311	$10,000	$15,000
MAINTENANCE CONTRACTS	$5,982	$4,219	$5,165	$5,500	$5,500
EQUIPMENT RENTAL	$1,934	$1,870	$2,636	$2,400	
EQUIP REP & MAINT OUTSIDE				$750	$750
MAINTENANCE CONTRACTS	$42	$50	$86		$100
Total Property Services:	**$36,691**	**$29,997**	**$33,603**	**$56,150**	**$59,050**
Other					
GENERAL LIABILITY INSURANCE	$3,873	$3,767	$4,337		$31,934
COMMUNICATION SERVICES	$6,087	$6,254	$7,100	$10,000	$10,000
TRAVEL EXPENSE	$1,179	$1,500	$1,904	$3,000	$3,000
DUES/FEES	$2,234	$520	$1,695	$6,000	$4,000
VEHICLE TAG & TITLE FEE				$25	$25
GA DEPT OF REV FEES	$250	$700		$350	$350
TRAINING & EDUCATION - EMPLOYEE	$1,301	$15	$2,877	$10,000	$10,000
EMPLOYEE LICENSES	$827	$278	$896	$1,000	$1,000
CONTRACT LABOR		$960			
SOFTWARE	$3,749	$4,284	$6,082	$6,000	$8,000
ADVERTISING	$775	$1,175	$775	$2,000	$1,500
EVENTS				$500	$500
TRAVEL EXPENSE		$609	$2,720	$2,500	$1,500

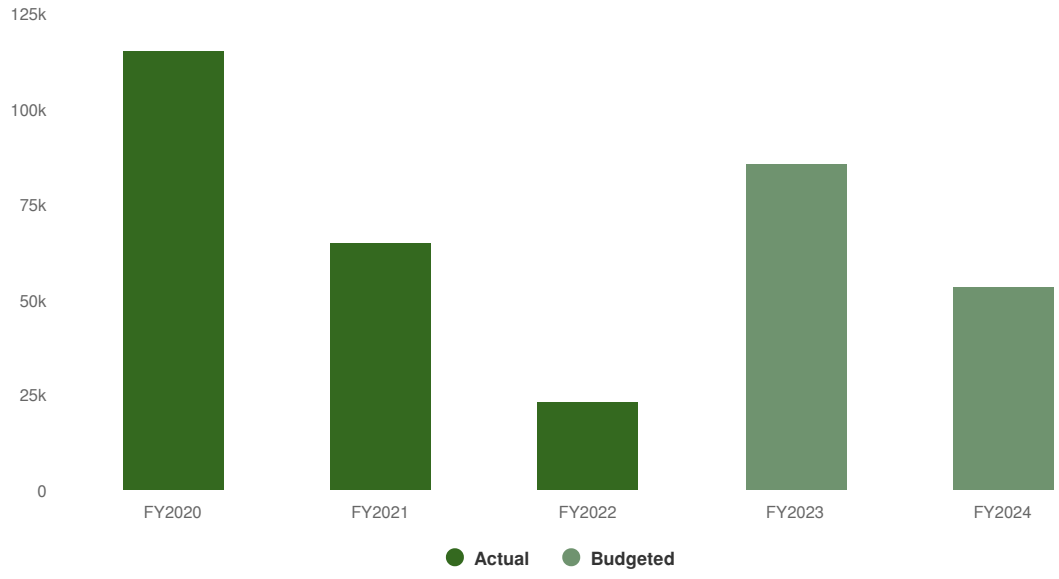
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
DUES/FEES			$515	$900	$900
TRAINING & EDUCATION - EMPLOYEE	$80	$794	$904	$3,350	$2,000
Total Other:	**$20,356**	**$20,855**	**$29,804**	**$45,625**	**$74,709**
Total Purchase of Services:	**$57,247**	**$78,103**	**$63,407**	**$103,275**	**$134,759**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$4,166	$1,889	$1,918	$6,500	$2,500
FURNITURE <5000	$963	$280	$1,199	$6,000	$4,000
AUTO PARTS	$876	$6,011	$143	$5,000	$5,000
DAMAGE CLAIMS			$224		
EXPENDABLE FLUIDS	$182	$621	$1,369	$2,500	$2,500
FIRE EQUIPMENT	$3,526	$4,375	$10,167	$20,000	$20,000
SAFETY/MEDICAL SUPPLIES	$36	$22	$6,264	$15,000	$15,000
TIRES	$1,612	$9,596	$3,608	$7,500	$7,500
UNIFORM EXPENSE	$15,166	$4,293	$9,857	$17,000	$17,000
JANITORIAL SUPPLIES	$3,379	$4,671	$5,801	$6,000	$7,500
COMPUTER EQUIP NON-CAP	$602	$100		$2,000	$2,500
PERSONAL PROTECTIVE EQUIP	$7,189	$17,695	$6,543	$27,000	$27,000
EQUIPMENT PARTS	$4,223	$4,782	$19,695	$10,000	$12,500
R & M BUILDINGS - INSIDE	$1,889	$783	$644	$2,000	$2,000
LANDSCAPE R&M INSIDE	$193	$391	$100	$1,000	$1,000
COVID-19 EXPENSES	$19,832	$5,611	$550		
AUTO & TRUCK FUEL	$11,753	$16,910	$25,551	$27,000	$27,000
FOOD	$2,126	$1,101	$1,393	$2,000	$2,000
SMALL TOOLS & MINOR EQUIPMENT	$13	$1,458	$240	$5,000	$5,000
TRAINING MATERIALS - COM USE	$1,383	$5,609	$745	$10,000	$10,000
EMPLOYEE RECOGNITION	$1,594	$660	$1,599	$2,000	$2,000
OFFICE SUPPLIES & EXPENSES	$455	$57	$48	$500	$500
AUTO PARTS			$120	$500	$500
FIRE EQUIPMENT	$1,055	$909	$28	$3,000	$2,000
FIRE PREVENTION MATERIALS	$5,552	$9,510	$10,381	$10,500	$12,500
UNIFORM EXPENSE	$135	$619	$371	$500	$500
COVID-19 EXPENSES	$24				
Total Supplies:	**$87,924**	**$97,954**	**$108,559**	**$188,500**	**$188,000**
Total Supplies:	**$87,924**	**$97,954**	**$108,559**	**$188,500**	**$188,000**
Capital Outlays					
Property					
SITE IMPROVEMENTS		$10,481			$15,500
BUILDINGS	$15,000	$5,410			
Total Property:	**$15,000**	**$15,891**			**$15,500**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Machinery and Equipment					
VEHICLES				$49,812	
EQUIPMENT	$11,126	$55,564	$130,217	$65,000	
Total Machinery and Equipment:	**$11,126**	**$55,564**	**$130,217**	**$114,812**	
Total Capital Outlays:	**$26,126**	**$71,455**	**$130,217**	**$114,812**	**$15,500**
Debt Service					
Principal					
CAPITAL LEASE	$27,145	$7,528	$6,312	$7,472	
LEASE LIABILITY PRINCIPAL					$10,152
Total Principal:	**$27,145**	**$7,528**	**$6,312**	**$7,472**	**$10,152**
Interest					
CAPITAL LEASE INTEREST	$2,330	$1,650	$1,033	$1,364	
LEASE LIABILITY INTEREST					$2,848
Total Interest:	**$2,330**	**$1,650**	**$1,033**	**$1,364**	**$2,848**
Total Debt Service:	**$29,476**	**$9,177**	**$7,345**	**$8,836**	**$13,000**
Total Expense Objects:	**$2,467,422**	**$2,525,874**	**$2,737,005**	**$2,797,172**	**$2,900,304**

Revenues Summary

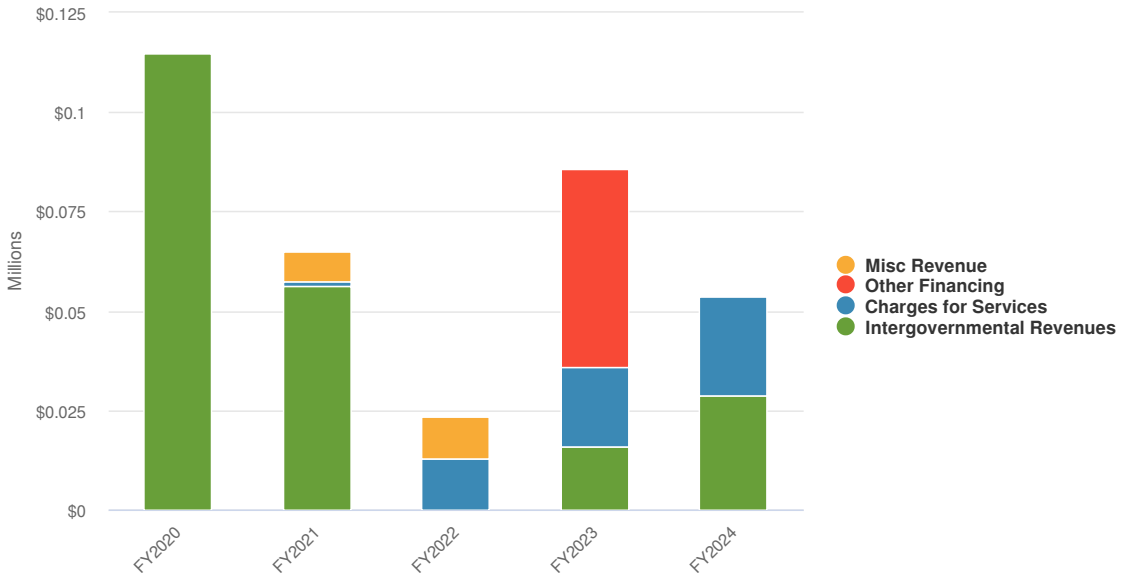
$53,644 **-$31,978**
(-37.35% vs. prior year)

Fire Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Intergovernmental Revenues					
Federal Government Grants					
FED GRANT - SAFER	$114,805	$140			
FED GRANT - FEMA FIREFIGHTERS		$26,048		$15,810	$28,644
FED GRANT - CARES (COVID19)		$30,142			
Total Federal Government Grants:	**$114,805**	**$56,330**		**$15,810**	**$28,644**
Total Intergovernmental Revenues:	**$114,805**	**$56,330**		**$15,810**	**$28,644**
Charges for Services					
Public Safety					
FIREDEPARTMENT OTHER INCOME			$1,267		
FIRE DEPT OTHER INCOME	$500	$1,000	$11,495	$20,000	$25,000
Total Public Safety:	**$500**	**$1,000**	**$12,762**	**$20,000**	**$25,000**
Total Charges for Services:	**$500**	**$1,000**	**$12,762**	**$20,000**	**$25,000**
Misc Revenue					
Reimbursement for Damanged Property					
REIMB FOR DAMAGED PROPERTY		$7,675	$10,532		
Total Reimbursement for Damanged Property:		**$7,675**	**$10,532**		
Total Misc Revenue:		**$7,675**	**$10,532**		
Other Financing					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
General Long Term Debt Issued					
CAPITAL LEASES				$49,812	
Total General Long Term Debt Issued:				$49,812	
Total Other Financing:				$49,812	
Total Revenue Source:	$115,305	$65,005	$23,294	$85,622	$53,644

Georgia Utility Training Academy (GUTA)



Chris Bailey
Department Director

Total FY2024 budgeted revenues for the Georgia Utility Training Academy are $35,000, while total expenditures are budgeted at $51,750.

The Georgia Utility Training Academy (GUTA) is a state of the art training facility set on 4½ acres that specializes in natural gas, water, wastewater, stormwater, confined space, trenching & shoring, flagging and a fire school.
To continue to enhance and provide an exceptionally well-maintained training program focused on staff needs, other utilities, and areas of needed improvement around the City of Monroe. The focus is to provide a facility that better educates staff to focus on safety, efficiencies, and the practical application of best management practices (BMPs) throughout all areas of the city.

Goals

- Continue to focus on the overall growth of training programs that benefit and support all integrated daily operations within the city.
- Strive to provide the most professional level of training services and atmosphere for staff and visitors.
- Pursue a training facility and program that creates a balanced budget for the successful training of city staff.
- Continue to implement safety measures, guidelines, and rules throughout the city for the protection of personnel and citizens.

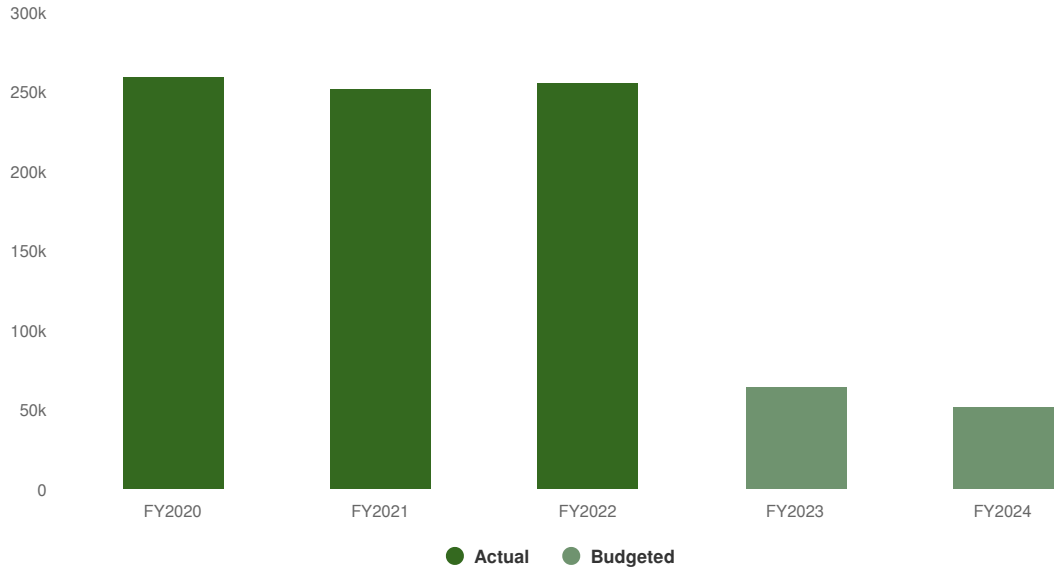
Performance Measures

	FY2022	FY2023	FY2024
Provide repairs and rehabilitation to extend the life of the facility	N/A	75%	100%
Effectively reduce external training operations to better focus on internal staff training	N/A	100%	100%
Provide for training, worksite inspections, and internal controls throughout the city	N/A	100%	100%
			4

Expenditures Summary

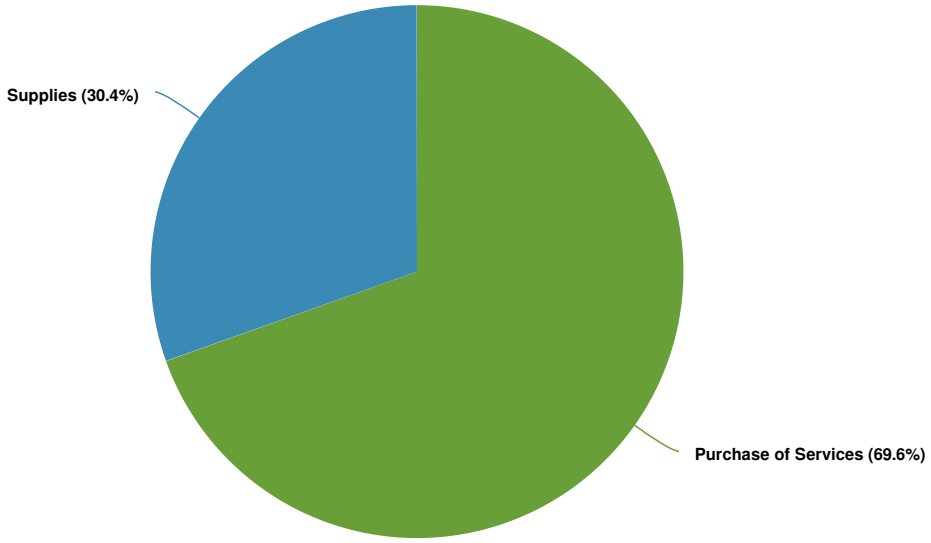
$51,750 -$12,180
(-19.05% vs. prior year)

Georgia Utility Training Academy (GUTA) Proposed and Historical Budget vs. Actual

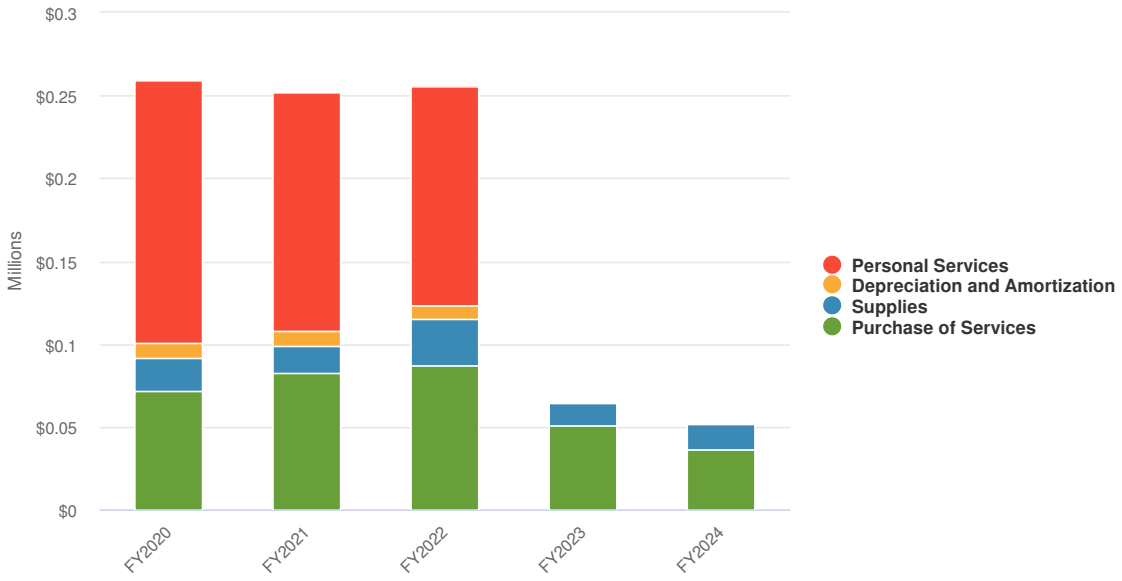


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$94,856	$89,836	$78,591		
OVERTIME SALARIES	$5,113	$4,757	$5,226		
Total Salaries and Wages:	**$99,969**	**$94,594**	**$83,817**		
Benefits					
GROUP INS	$28,706	$28,304	$29,034		
SOCIAL SECURITY	$5,748	$5,402	$4,740		
MEDICARE	$1,344	$1,263	$1,108		
GMEBS-RETIREMENT CONTRIBUTION	$22,539	$14,853	$13,291		
MEDICAL EXAMS	$105		$43		
EMPLOYEE ASSISTANCE PROGRAM	$44	$47	$39		
WALTON ATHLETIC MEMBERSHIP		$140	$212		
Total Benefits:	**$58,486**	**$50,010**	**$48,468**		
Total Personal Services:	**$158,455**	**$144,604**	**$132,285**		
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES			$54		
I/T SVCS - WEB DESIGN, ETC.	$84				
Total Purchased Professional Services:	**$84**		**$54**		

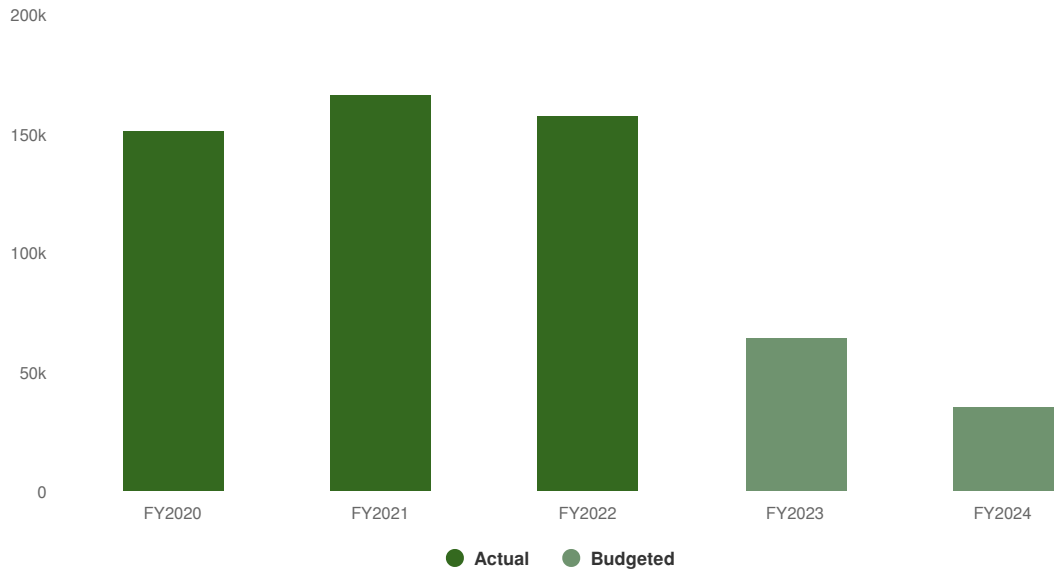
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Property Services					
LAWN CARE & MAINTENANCE	$12,967	$14,871	$13,592	$8,180	$6,500
EQUIP REP & MAINT OUTSIDE	$119	$285			$500
VEHICLE REP & MAINT OUTSIDE		$440		$500	$500
R & M SYSTEM - OUTSIDE	$720	$929			$500
R & M BUILDINGS - OUTSIDE	$1,871	$380	$480		$500
MAINTENANCE CONTRACTS	$4,082	$2,863	$4,695	$4,000	$4,000
EQUIPMENT RENTAL	$58	$64	$61		
Total Property Services:	**$19,817**	**$19,833**	**$18,828**	**$12,680**	**$12,500**
Other					
COMMUNICATION SERVICES	$1,029	$1,516	$1,519		
POSTAGE	$639	$868	$795	$500	$500
ADVERTISING	$3,598	$4,591	$1,585	$1,000	$1,000
EVENTS	$2,946	$2,719	$8,401	$2,500	$2,500
PRINTING	$1,612	$3,604	$2,945	$2,500	$2,500
TRAVEL EXPENSE	$4,026	$4,432	$4,338	$1,000	$500
DUES/FEES	$1	$175		$500	$500
TRAINING & EDUCATION - EMPLOYEE		$129	$2,141		$1,000
CONTRACT LABOR				$15,000	$5,000
COST OF TRAINING	$37,874	$44,347	$46,333	$15,000	$10,000
Total Other:	**$51,725**	**$62,382**	**$68,058**	**$38,000**	**$23,500**
Total Purchase of Services:	**$71,626**	**$82,215**	**$86,940**	**$50,680**	**$36,000**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$1,776	$2,098	$1,861	$500	$1,000
AUTO PARTS	$552	$498	$965	$250	$250
SPONSORSHIPS/DONATIONS	$1,279			$500	$500
TIRES			$540		$500
UNIFORM EXPENSE			$566		
JANITORIAL SUPPLIES	$5,765	$5,740	$8,111	$3,000	$3,000
COMPUTER EQUIP NON-CAP	$475		$1,554	$500	$500
VEHICLE R & M - INSIDE				$250	$250
R & M BUILDINGS - INSIDE	$244	$211	$3,843	$250	$250
COVID-19 EXPENSES	$398	$104			
UTILITY COSTS	$4,272	$4,389	$6,356	$6,000	$5,500
AUTO & TRUCK FUEL	$650	$1,035	$1,632	$500	$1,000
FOOD	$1,586	$1,299	$1,328	$500	$1,000
SMALL TOOLS & MINOR EQUIPMENT	$1,063	$836	$241	$500	$1,000
SMALL OPERATING SUPPLIES	$2,016	$754	$1,149	$500	$1,000
Total Supplies:	**$20,076**	**$16,964**	**$28,147**	**$13,250**	**$15,750**
Total Supplies:	**$20,076**	**$16,964**	**$28,147**	**$13,250**	**$15,750**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$9,037	$8,284	$8,284		
Total Depreciation:	$9,037	$8,284	$8,284		
Total Depreciation and Amortization:	$9,037	$8,284	$8,284		
Total Expense Objects:	$259,193	$252,066	$255,656	$63,930	$51,750

Revenues Summary

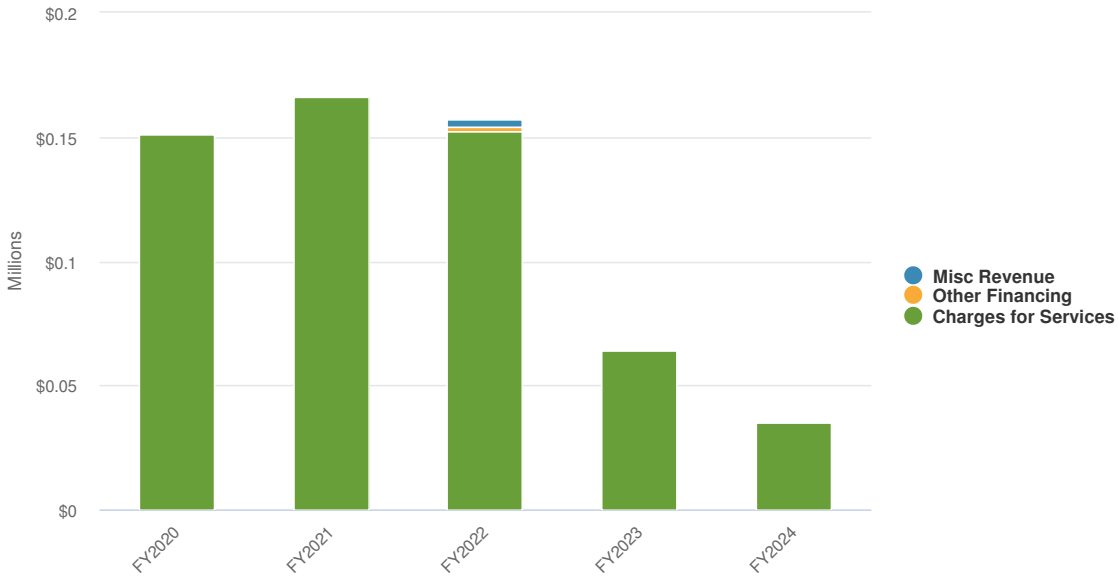
$35,000 -$28,880
(-45.21% vs. prior year)

Georgia Utility Training Academy (GUTA) Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Other Enterprise					
GUTA REGISTRATION FEES	$150,854	$165,953	$152,306	$63,880	$35,000
Total Other Enterprise:	**$150,854**	**$165,953**	**$152,306**	**$63,880**	**$35,000**
Total Charges for Services:	**$150,854**	**$165,953**	**$152,306**	**$63,880**	**$35,000**
Misc Revenue					
Other					
OTHER			$3,127		
Total Other:			**$3,127**		
Total Misc Revenue:			**$3,127**		
Other Financing					
Interfund Transfers in					
OPERATING TRANSFERS IN			$1,730		
Total Interfund Transfers in:			**$1,730**		
Total Other Financing:			**$1,730**		
Total Revenue Source:	**$150,854**	**$165,953**	**$157,163**	**$63,880**	**$35,000**

General Fund Finance



Beth Thompson
Department Director

The Finance Department has the responsibility of providing service and oversight of the various financial functions within the City. Primary functions include accounting, budgeting, accounts payable, payroll, billing and collecting receivables, financial reporting and purchasing. In addition, all utility administration, billing, collection and field services fall within this department.

Ongoing Objectives:

- Received Certificate of Achievement for Excellence in Financial Reporting Program Award for the FY2021 Annual Comprehensive Financial Report (ACFR) from the Government Finance Officers Association (GFOA). This was the 20th year the City of Monroe received the distinguished award. We anticipate being awarded for our FY2022 ACFR as well.
- Received the Popular Annual Financial Reporting Award Program Award from GFOA for the FY2021 Popular Annual Financial Report (PAFR). This was the 18th year the City of Monroe received the award. We anticipate receiving the award for our FY2022 PAFR as well.
- Received the Distinguished Budget Presentation Award for the FY2023 adopted budget from GFOA. This is the 11th year the City of Monroe has received the award.
- Continue to submit annually to GFOA for the COA, PAFR & Budget awards.
- Continue to enforce internal controls to limit fraud.
- Continue to have a clean annual external audit and strive for no material findings.
- Continue to be in compliance to receive State and Federal grant funding.

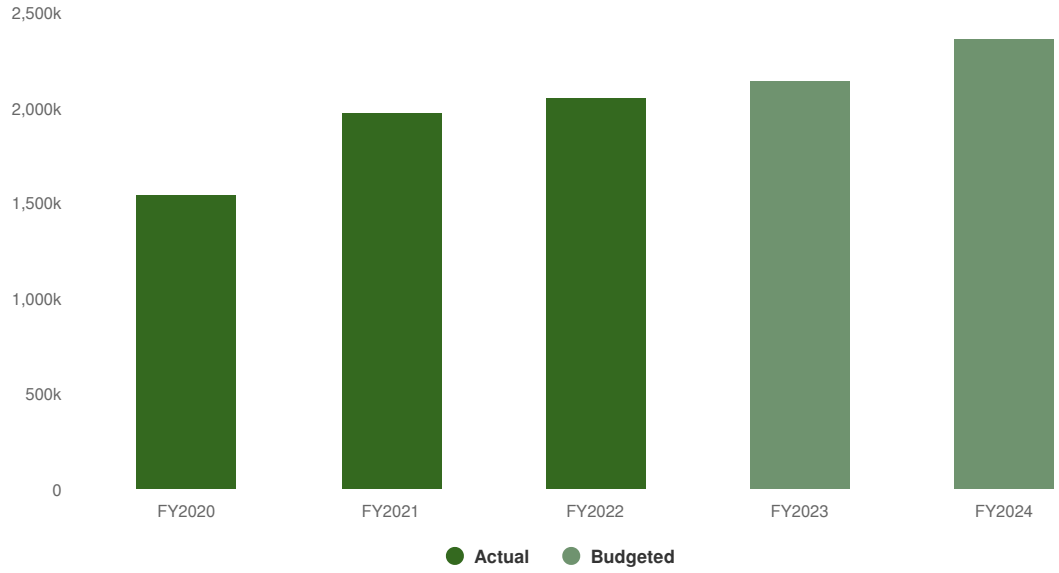
Performance Measures

	FY2022	FY2023	FY2024
Enforce internal controls & segregation of duties to limit fraud	100%	100%	100%
Submit & receive the Triple Crown award from GFOA	100%	100%	N/A

Expenditures Summary

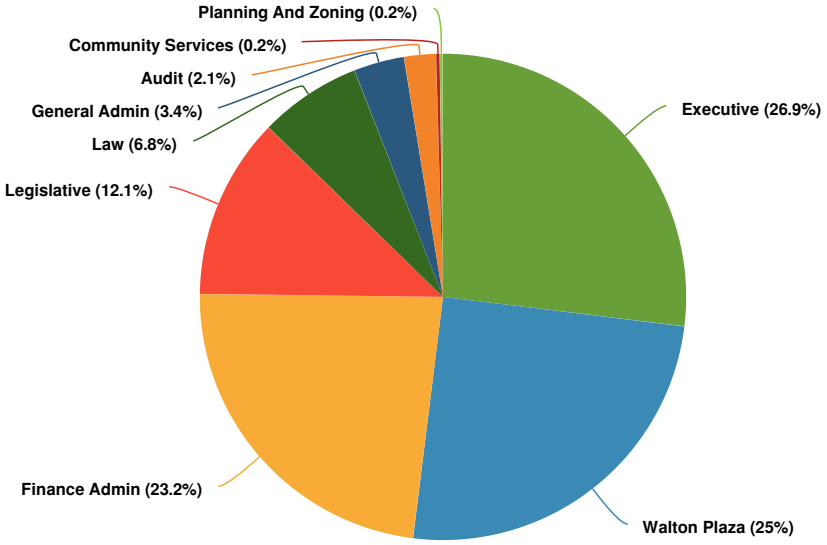
$2,355,130 $215,762
(10.09% vs. prior year)

General Fund Finance Proposed and Historical Budget vs. Actual

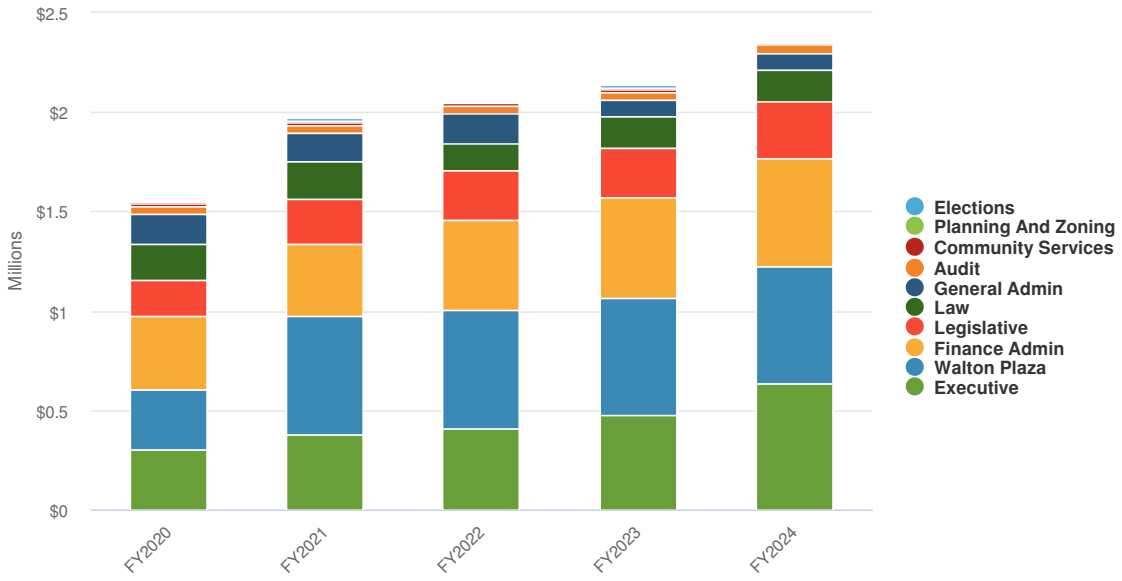


Expenditures by Function

Budgeted Expenditures by Function



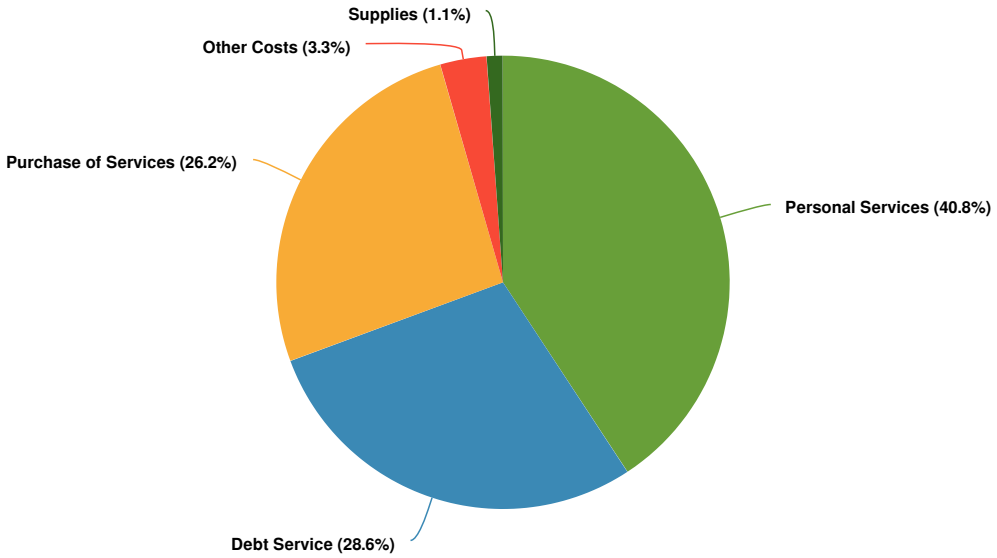
Budgeted and Historical Expenditures by Function



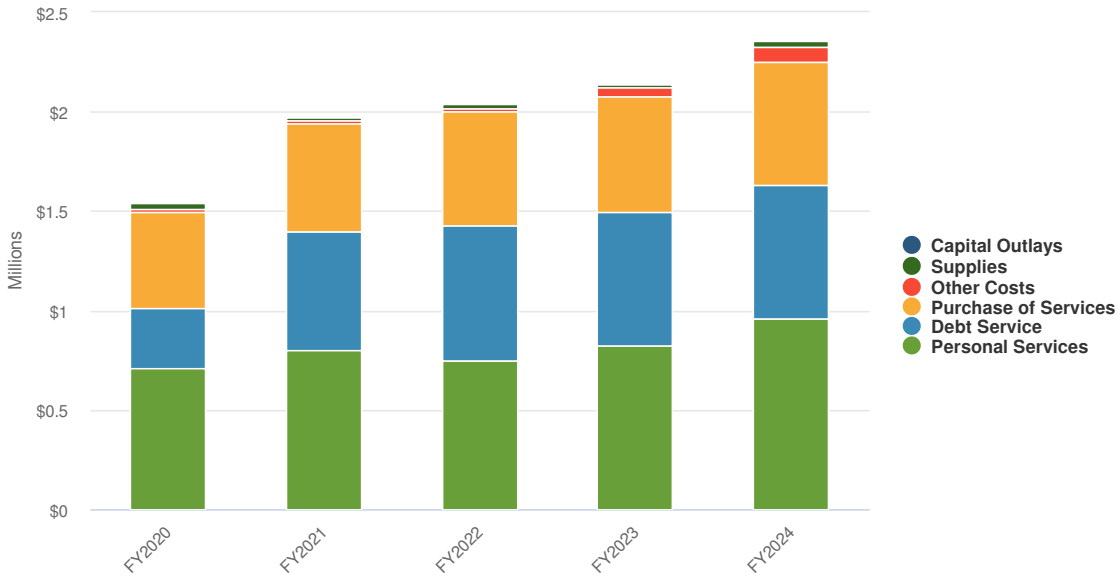
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expenditures						
General Government						
Legislative	$176,146	$227,474	$249,873	$251,706	$284,530	$32,824
Executive	$303,168	$380,586	$411,019	$472,190	$634,474	$162,284
Elections		$17,700		$20,300		-$20,300
General Admin	$149,761	$146,804	$148,166	$79,544	$78,984	-$560
Finance Admin	$371,393	$357,551	$450,309	$506,034	$546,900	$40,866
Law	$185,781	$188,801	$139,344	$160,000	$160,000	
Audit	$39,500	$39,500	$40,000	$40,000	$50,000	$10,000
Walton Plaza	$302,574	$596,373	$594,191	$591,850	$589,598	-$2,252
Total General Government:	**$1,528,323**	**$1,954,790**	**$2,032,902**	**$2,121,624**	**$2,344,486**	**$222,862**
Health and Welfare						
Community Services	$11,375	$12,818	$12,036	$12,900	$5,800	-$7,100
Total Health and Welfare:	**$11,375**	**$12,818**	**$12,036**	**$12,900**	**$5,800**	**-$7,100**
Housing and Development						
Planning And Zoning	$4,360	$4,844	$4,683	$4,844	$4,844	
Total Housing and Development:	**$4,360**	**$4,844**	**$4,683**	**$4,844**	**$4,844**	
Total Expenditures:	**$1,544,057**	**$1,972,452**	**$2,049,621**	**$2,139,368**	**$2,355,130**	**$215,762**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Proposed Budget vs. FY2024 Budgeted ($ Change)
Expense Objects							

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Proposed Budget vs. FY2024 Budgeted ($ Change)
Personal Services							
Salaries and Wages							
REGULAR SALARIES	100-1100-511100	$46,500	$48,000	$48,000	$48,000	$76,800	$28,800
REGULAR SALARIES	100-1300-511100	$81,225	$142,599	$160,197	$227,572	$304,485	$76,913
REGULAR SALARIES	100-1500-511100	$97,976	$105,372	$102,324	$59,879	$64,604	$4,725
OVERTIME SALARIES	100-1500-511300	$1,242	$588	$92			
REGULAR SALARIES	100-1510-511100	$152,974	$111,750	$125,060	$121,389	$131,285	$9,896
PART - TIME/TEMPORARY SALARIES	100-1510-511200					$15,000	$15,000
OVERTIME SALARIES	100-1510-511300	$1,067	$981	$1,280	$1,100	$1,000	-$100
REGULAR SALARIES	100-7400-511100	$4,050	$4,500	$4,350	$4,500	$4,500	
Total Salaries and Wages:		**$385,035**	**$413,789**	**$441,303**	**$462,440**	**$597,674**	**$135,234**
Benefits							
GROUP INS	100-1100-512100	$73,974	$89,281	$106,338	$88,000	$88,000	
SOCIAL SECURITY	100-1100-512200	$2,430	$2,479	$2,537	$2,976	$4,762	$1,786
MEDICARE	100-1100-512300	$568	$580	$593	$696	$1,114	$418
GMEBS-RETIREMENT CONTRIBUTION	100-1100-512400	$46,214	$59,413	$53,165	$57,959	$57,959	
MEDICAL EXAMS	100-1100-512910	$130		$153	$200	$200	
WALTON ATHLETIC MEMBERSHIP	100-1100-512916	$55	$5		$875	$875	
GROUP INS	100-1300-512100	$25,319	$54,606	$32,644	$33,000	$38,500	$5,500
SOCIAL SECURITY	100-1300-512200	$4,508	$7,797	$8,559	$14,110	$18,878	$4,768
MEDICARE	100-1300-512300	$1,057	$1,910	$2,162	$3,300	$4,415	$1,115
GMEBS-RETIREMENT CONTRIBUTION	100-1300-512400	$8,665	$14,853	$16,614	$21,735	$23,537	$1,802
UNEMPLOYMENT EXPENSE	100-1300-512601	$2,340	$13,410		$5,000	$5,000	
WORKERS COMP INSURANCE	100-1300-512700	$37,000	$899	$952			
MEDICAL EXAMS	100-1300-512910	$98		$48	$50	$75	$25

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Proposed Budget vs. FY2024 Budgeted ($ Change)
EMPLOYEE ASSISTANCE PROGRAM	100-1300-512915	$22	$24	$29	$38	$45	$7
WALTON ATHLETIC MEMBERSHIP	100-1300-512916		$95	$265	$100	$378	$278
GROUP INS	100-1500-512100	$28,345	$16,615	$22,400	$5,500	$5,500	
SOCIAL SECURITY	100-1500-512200	$5,911	$6,311	$6,096	$3,713	$4,005	$292
MEDICARE	100-1500-512300	$1,382	$1,476	$1,426	$869	$937	$68
GMEBS-RETIREMENT CONTRIBUTION	100-1500-512400	$8,665	$11,140	$9,968	$3,623	$3,623	
MEDICAL EXAMS	100-1500-512910	$205		$29	$50	$50	
EMPLOYEE ASSISTANCE PROGRAM	100-1500-512915	$22	$24	$30	$50	$50	
WALTON ATHLETIC MEMBERSHIP	100-1500-512916		$105	$159	$215	$215	
GROUP INS	100-1510-512100	$50,739	$17,769	-$51,810	$22,000	$22,000	
SOCIAL SECURITY	100-1510-512200	$9,502	$6,942	$7,772	$8,456	$9,070	$614
MEDICARE	100-1510-512300	$2,222	$1,624	$1,818	$1,978	$2,121	$143
GMEBS-RETIREMENT CONTRIBUTION	100-1510-512400	$17,330	$14,853	$13,291	$14,490	$14,490	
WORKERS COMP INSURANCE	100-1510-512700		$64,527	$66,928	$70,000	$55,000	-$15,000
MEDICAL EXAMS	100-1510-512910	$65		$1,263	$600	$600	
EMPLOYEE ASSISTANCE PROGRAM	100-1510-512915	$65	$71	$39	$75	$75	
WALTON ATHLETIC MEMBERSHIP	100-1510-512916		$140	$212	$240	$240	
SOCIAL SECURITY	100-7400-512200	$251	$279	$270	$279	$279	
MEDICARE	100-7400-512300	$59	$65	$63	$65	$65	
Total Benefits:		**$327,143**	**$387,292**	**$304,015**	**$360,242**	**$362,058**	**$1,816**
Total Personal Services:		**$712,179**	**$801,081**	**$745,318**	**$822,682**	**$959,732**	**$137,050**
Purchase of Services							
Purchased Professional Services							
PROFESSIONAL SERVICES	100-1300-521200		$4,100				
I/T SVCS - WEB DESIGN, ETC.	100-1300-521201	$10					

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Proposed Budget vs. FY2024 Budgeted ($ Change)
ELECTION EXPENSE	100-1400-521101		$17,700		$20,000		-$20,000
PROFESSIONAL SERVICES	100-1510-521200	$13	$8,000	$27,979	$1,000	$500	-$500
I/T SVCS - WEB DESIGN, ETC.	100-1510-521201	$44	$95		$150		-$150
ATTORNEY FEES-P & M	100-1530-521220	$159,307	$185,632	$138,286	$150,000	$150,000	
ATTORNEY FEES - OTHERS	100-1530-521230	$26,474	$3,170	$1,057	$10,000	$10,000	
AUDIT SERVICES	100-1560-521240	$39,500	$39,500	$40,000	$40,000	$50,000	$10,000
Total Purchased Professional Services:		**$225,348**	**$258,197**	**$207,323**	**$221,150**	**$210,500**	**-$10,650**
Property Services							
MAINTENANCE CONTRACTS	100-1100-522208	$228	$142	$681	$500	$900	$400
CUSTODIAL SVCS	100-1300-522130	$3,375	$3,600	$5,800			
MAINTENANCE CONTRACTS	100-1300-522208	$7,757	$6,349	$8,904	$8,000	$9,000	$1,000
EQUIPMENT RENTAL	100-1300-522322	$14	$31	$46	$30		-$30
MAINTENANCE CONTRACTS	100-1500-522208	$43					
EQUIPMENT RENTAL	100-1500-522322	$43	$48	$46	$45		-$45
MAINTENANCE CONTRACTS	100-1510-522208	$17,749	$18,320	$28,117	$33,000	$44,000	$11,000
P O BOX RENTAL	100-1510-522315	$234	$254	$322	$345	$360	$15
EQUIPMENT RENTAL	100-1510-522322	$183	$170	$157	$150		-$150
Total Property Services:		**$29,626**	**$28,914**	**$44,072**	**$42,070**	**$54,260**	**$12,190**
Other							
DIST 3 EXP - R BRADLEY	100-1100-523512	-$193	$2,774				
DIST 4 EXP - L BRADLEY	100-1100-523513	-$193	$664	$1,534	$4,000	$4,000	
DIST 5 EXP - GARRETT	100-1100-523514	$653	$3,938	$4,074	$4,000	$4,000	
DIST 6 EXP - GREGORY	100-1100-523515	$993	$3,383	$3,754	$4,000	$4,000	
DIST 7 EXP - LITTLE	100-1100-523516	$223	$2,225	$3,026	$4,000	$4,000	
DIST 8 EXP - DICKINSON	100-1100-523517	-$193	$2,232	$2,706	$4,000	$4,000	

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Proposed Budget vs. FY2024 Budgeted ($ Change)
DIST 1 EXP - MALCOM	100-1100-523519	-$193	$199	$1,465	$4,000	$4,000	
DIST 2 EXP - CRAWFORD	100-1100-523520	$680	$3,108	$4,847	$4,000	$4,000	
DIST 3 EXP - C BOYCE	100-1100-523521		$607	$3,931	$4,000	$4,000	
DUES/FEES	100-1100-523600					$1,420	$1,420
TRAINING DIST 1 MALCOM	100-1100-523710	$326		$465	$2,500	$2,500	
TRAINING DIST 2 CRAWFORD	100-1100-523720		$1,735	$2,380	$2,500	$2,500	
TRAINING DIST 3 R BRADLEY	100-1100-523730		$1,675				
TRAINING DIST 3 C BOYCE	100-1100-523731		$420	$2,635	$2,500	$2,500	
TRAINING DIST 4 L BRADLEY	100-1100-523740			$465	$2,500	$2,500	
TRAINING DIST 5 GARRETT	100-1100-523750	$150	$1,735	$2,580	$2,500	$2,500	
TRAINING DIST 6 GREGORY	100-1100-523760		$2,235	$1,265	$2,500	$2,500	
TRAINING DIST 7 LITTLE	100-1100-523770		$645	$2,065	$2,500	$2,500	
TRAINING DIST 8 DICKINSON	100-1100-523780	$150		$1,060	$2,500	$2,500	
GENERAL LIABILITY INSURANCE	100-1300-523101	$117,749	$103,032	$146,851	$110,000	$127,753	$17,753
COMMUNICATION SERVICES	100-1300-523200	$607	$514	$513	$570	$800	$230
POSTAGE	100-1300-523210	$859	$1,652	$655	$300	$150	-$150
ADVERTISING	100-1300-523300	$40					
TRAVEL EXPENSE	100-1300-523510	-$10	$3,286	$1,961	$3,000	$5,000	$2,000
MAYOR EXP - HOWARD	100-1300-523518	$3,447	$4,643	$9,050	$5,000	$5,000	
DUES/FEES	100-1300-523600	$2,831	$2,824	$2,950	$3,000	$3,000	
TRAINING & EDUCATION -EMPLOYEE	100-1300-523700	$99	$3,904	$3,061	$5,000	$6,000	$1,000
TRAINING MAYOR HOWARD	100-1300-523790		$3,270	$2,432	$1,500	$2,500	$1,000
ADVERTISING	100-1400-523300				$300		-$300
GENERAL LIABILITY INSURANCE	100-1510-523101					$700	$700
POSTAGE	100-1510-523210	$896	$1,659	$1,530	$2,000	$1,500	-$500

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Proposed Budget vs. FY2024 Budgeted ($ Change)
ADVERTISING	100-1510-523300	$300	$973	$600	$1,000	$1,000	
TRAVEL EXPENSE	100-1510-523510	$65	$860	$2,073	$5,000	$6,000	$1,000
DUES/FEES	100-1510-523600	$5,798	$2,610	$1,163	$3,000	$1,200	-$1,800
TRAINING & EDUCATION -EMPLOYEE	100-1510-523700	$1,322	$2,388	$2,055	$7,000	$7,000	
CONTRACT LABOR	100-1510-523850	$86,045	$94,736	$109,751	$115,000	$130,000	$15,000
SOFTWARE	100-1510-523902		$2,376			$500	$500
Total Other:		**$222,453**	**$256,301**	**$322,894**	**$313,670**	**$351,523**	**$37,853**
Total Purchase of Services:		**$477,426**	**$543,411**	**$574,290**	**$576,890**	**$616,283**	**$39,393**
Supplies							
Supplies							
COVID-19 EXPENSES	100-1100-531199	$3,644					
FOOD	100-1100-531300			$155	$500	$500	
OFFICE SUPPLIES & EXPENSES	100-1300-531100	$1,162	$1,504	$1,410	$1,000	$1,500	$500
AUTO PARTS	100-1300-531103			$25			
JANITORIAL SUPPLIES	100-1300-531120	$238	$201	$219	$300	$300	
COMPUTER EQUIP NON-CAPITAL	100-1300-531121					$1,000	$1,000
R & M BUILDINGS - INSIDE	100-1300-531162	$330					
COVID-19 EXPENSES	100-1300-531199	$39					
FOOD	100-1300-531300	$796	$997	$845	$1,000	$1,000	
BOOKS & PERIODICALS	100-1300-531400		$192		$50	$50	
EMPLOYEE RECOGNITION	100-1300-531715	$3,591	$4,297	$4,827	$3,500	$4,000	$500
COVID-19 EXPENSES	100-1500-531199	$35					
SMALL TOOLS & MINOR EQUIPMENT	100-1500-531600	$919					
OFFICE SUPPLIES & EXPENSES	100-1510-531100	$3,758	$1,827	$5,253	$5,000	$5,000	
FURNITURE <5000	100-1510-531102		$1,000		$1,000	$1,000	
JANITORIAL SUPPLIES	100-1510-531120	$580	$797	$876	$1,000	$1,200	$200

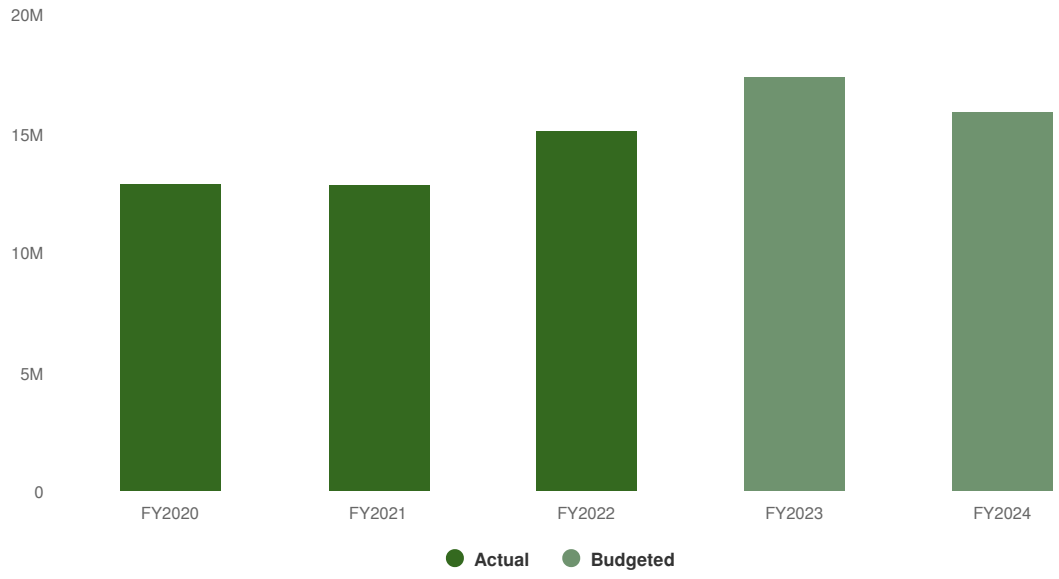
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Proposed Budget vs. FY2024 Budgeted ($ Change)
COMPUTER EQUIP NON-CAP	100-1510-531121	$1,454	$833	$7,085	$2,000	$2,000	
WELLNESS COMMITTEE EXPENSES	100-1510-531125		$630	$2,030	$2,000	$7,000	$5,000
R & M BUILDINGS - INSIDE	100-1510-531162			$292			
COVID-19 EXPENSES	100-1510-531199	$18,634	$849				
FOOD	100-1510-531300	$213	$515	$476	$500	$500	
EMPLOYEE RECOGNITION	100-1510-531715	$139		$192	$2,000	$2,000	
Total Supplies:		**$35,531**	**$13,642**	**$23,684**	**$19,850**	**$27,050**	**$7,200**
Total Supplies:		**$35,531**	**$13,642**	**$23,684**	**$19,850**	**$27,050**	**$7,200**
Capital Outlays							
Property							
CONSTRUCTION IN PROGRESS	100-1510-541303			$9,945			
Total Property:				**$9,945**			
Total Capital Outlays:				**$9,945**			
Other Costs							
Payments to Other Agencies							
GMA ASSESSMENT	100-1500-572180	$4,973	$5,127	$5,597	$5,600		-$5,600
CHAMBER OF COMMERCE	100-5500-572040	$5,775	$7,218	$6,436	$7,300	$200	-$7,100
SENIOR CITIZENS CENTER	100-5500-572120	$5,600	$5,600	$5,600	$5,600	$5,600	
Total Payments to Other Agencies:		**$16,348**	**$17,945**	**$17,633**	**$18,500**	**$5,800**	**-$12,700**
Other Costs							
CONTINGENCIES	100-1300-579001				$25,035	$72,108	$47,073
Total Other Costs:					**$25,035**	**$72,108**	**$47,073**
Total Other Costs:		**$16,348**	**$17,945**	**$17,633**	**$43,535**	**$77,908**	**$34,373**
Debt Service							
Principal							
CAPITAL LEASE	100-1510-581290			$44,917	$46,853	$48,773	$1,920
URA BOND PRIN - CURRENT	100-1565-581115	$98,700	$401,000	$411,000	$421,200	$431,600	$10,400

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Proposed Budget vs. FY2024 Budgeted ($ Change)
CAPITAL LEASE	100-1565-581290	$75,000	$75,000	$75,000	$75,000	$75,000	
Total Principal:		**$173,700**	**$476,000**	**$530,917**	**$543,053**	**$555,373**	**$12,320**
Interest							
CAPITAL LEASE INTEREST	100-1510-582200			$39,643	$37,708	$35,786	-$1,922
URA BOND INT - CURRENT	100-1565-582108	$88,560	$82,452	$72,552	$62,292	$51,834	-$10,458
CAPITAL LEASE INTEREST	100-1565-582200	$40,314	$37,920	$35,639	$33,358	$31,164	-$2,194
Total Interest:		**$128,874**	**$120,373**	**$147,834**	**$133,358**	**$118,784**	**-$14,574**
Total Debt Service:		**$302,574**	**$596,373**	**$678,751**	**$676,411**	**$674,157**	**-$2,254**
Total Expense Objects:		**$1,544,057**	**$1,972,452**	**$2,049,621**	**$2,139,368**	**$2,355,130**	**$215,762**

Revenues Summary

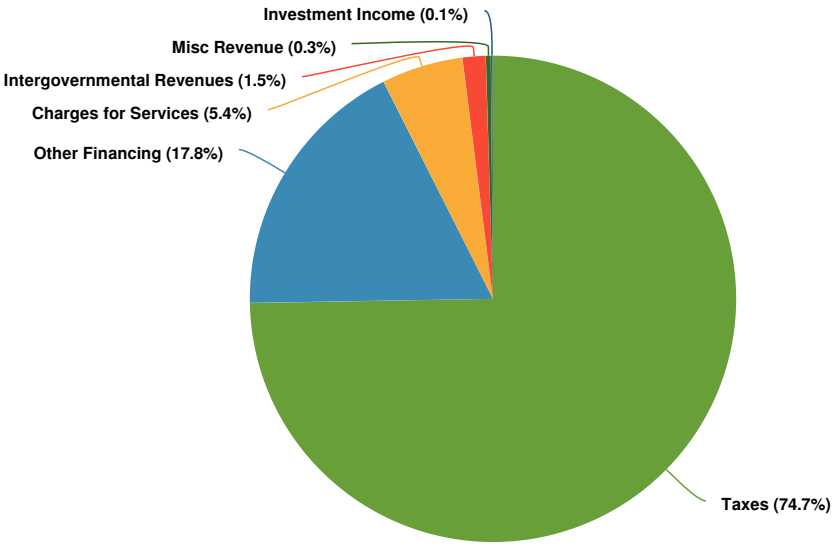
$15,885,312 **-$1,444,127**
(-8.33% vs. prior year)

General Fund Finance Proposed and Historical Budget vs. Actual

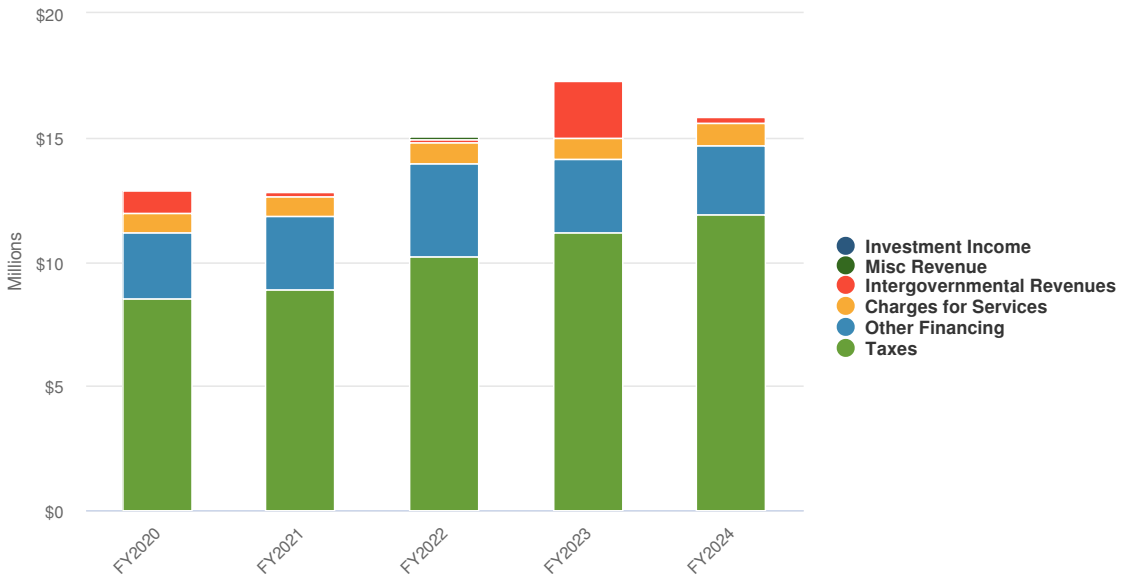


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Taxes					
General Property Taxes					
AD VALOREM TAX - CURRENT YEAR	$3,359,367	$3,551,899	$4,049,322	$4,716,515	$5,203,371
PUBLIC UTILITY TAX	$48,708	$52,570	$56,824	$59,000	$61,000

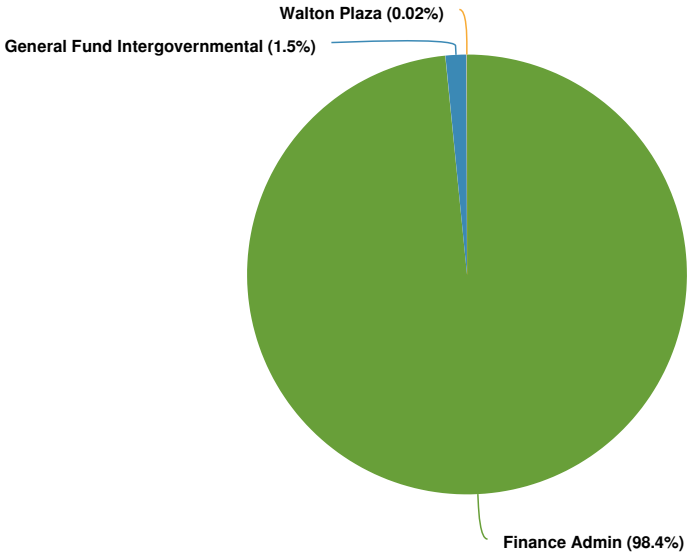
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
TIMBER TAX		$119			
AD VALOREM TAX - PRIOR YEAR	$37,084	-$3,159	$70,646	$20,000	$20,000
MOTOR VEHICLE TAX	$22,587	$18,784	$18,851	$18,000	$16,000
TITLE ADVALOREM TAX - TAVT	$359,995	$432,007	$467,307	$475,000	$475,000
MOBILE HOME TAX	$7,776	$8,131	$7,760	$7,500	$7,200
INTANGIBLE TAX REVENUE	$56,640	$104,769	$91,447	$60,000	$70,000
RAILROAD EQUIPMENT TAX	$614	$674	$693	$600	$600
REAL ESTATE TRANSFER TAX	$25,645	$44,167	$55,253	$25,000	$30,000
FRANCHISE TAX ELECTRIC	$274,135	$277,697	$305,299	$290,000	$330,000
FRANCHISE TAX TELEPHONE	$39,261	$38,785	$37,739	$40,000	$40,000
Total General Property Taxes:	**$4,231,813**	**$4,526,444**	**$5,161,142**	**$5,711,615**	**$6,253,171**
General Sales and Use Taxes					
LOCAL OPTION SALES & USE TAX	$2,700,402	$2,798,565	$3,238,948	$3,100,000	$3,200,000
Total General Sales and Use Taxes:	**$2,700,402**	**$2,798,565**	**$3,238,948**	**$3,100,000**	**$3,200,000**
Selective Sales and Use Taxes					
ALCOHOLIC BEVERAGE EXCISE TAX	$310,018	$280,917	$299,286	$310,000	$330,000
DISTILLED SPIRITS EXCISE TAX	$2,857				
LOCAL OPTION MIXED DRINK	$33,525	$42,972	$60,851	$60,000	$80,000
Total Selective Sales and Use Taxes:	**$346,399**	**$323,889**	**$360,136**	**$370,000**	**$410,000**
Business Taxes					
BUSINESS & OCCUPATION TAX	$93,275	$96,525	$100,700	$500,000	$485,000
INSURANCE PREMIUM TAX	$1,031,761	$1,065,543	$1,250,774	$1,400,000	$1,450,000
FINANCIAL INSTITUTIONS TAX	$69,478	$59,113	$50,999	$60,000	$50,000
Total Business Taxes:	**$1,194,514**	**$1,221,181**	**$1,402,473**	**$1,960,000**	**$1,985,000**
Penalties and Interest on Delinquent Taxes					
PEN & INT ON DELINQUENT TAXES	$43,931	$29,921	$25,235	$25,000	$25,000
Total Penalties and Interest on Delinquent Taxes:	**$43,931**	**$29,921**	**$25,235**	**$25,000**	**$25,000**
Total Taxes:	**$8,517,060**	**$8,899,999**	**$10,187,933**	**$11,166,615**	**$11,873,171**
Intergovernmental Revenues					
Federal Government Grants					
FED GRANT - CARES (COVID19)	$715,750				
Total Federal Government Grants:	**$715,750**				
Federal Government Payments in Lieu of Taxes					
PILOTHOUSING AUTHORITY - FED HUD	$30,679	$47,015	$54,888	$40,000	$60,000
Total Federal Government Payments in Lieu of Taxes:	**$30,679**	**$47,015**	**$54,888**	**$40,000**	**$60,000**
State Government Grants					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
STATE GRANTS RECEIVED				$2,126,340	$31,000
Total State Government Grants:				**$2,126,340**	**$31,000**
Local Government Unit Payments in Lieu of Taxes					
BOARD OF EDUCATION	$159,200	$79,600	$111,897	$136,897	$155,000
Total Local Government Unit Payments in Lieu of Taxes:	**$159,200**	**$79,600**	**$111,897**	**$136,897**	**$155,000**
Total Intergovernmental Revenues:	**$905,629**	**$126,615**	**$166,785**	**$2,303,237**	**$246,000**
Charges for Services					
Utilities and Enterprise					
SALE OF RECYCLED MATERIALS		-$2,370			
TRANSFER STATION FEES		$0	$32		
Total Utilities and Enterprise:		**-$2,370**	**$32**		
Other Charges for Services					
CEMETARY LOT SALES	$16,785	$24,600	$10,575	$10,000	$3,000
EMPLOYEE SELF INS FEES	$762,224	$788,395	$809,799	$800,000	$856,000
Total Other Charges for Services:	**$779,009**	**$812,995**	**$820,374**	**$810,000**	**$859,000**
Total Charges for Services:	**$779,009**	**$810,626**	**$820,406**	**$810,000**	**$859,000**
Investment Income					
Interest Revenues					
INTEREST REVENUES		$348	$9,748	$500	$20,000
Total Interest Revenues:		**$348**	**$9,748**	**$500**	**$20,000**
Total Investment Income:		**$348**	**$9,748**	**$500**	**$20,000**
Misc Revenue					
Rents and Royalties					
RENTAL - WALTON PLAZA	$3,308	$3,308	$3,308	$3,308	$3,473
Total Rents and Royalties:	**$3,308**	**$3,308**	**$3,308**	**$3,308**	**$3,473**
Reimbursement for Damanged Property					
REIMB FOR DAMAGED PROPERTY			$46,900		
Total Reimbursement for Damanged Property:			**$46,900**		
Other					
OTHER	$4,131	$21,385	$29,845	$2,500	
PCARD REBATE	$26,150	$25,950	$46,238	$45,000	$50,000
WELLNESS COMMITTEE REVENUE	$100				
Total Other:	**$30,382**	**$47,335**	**$76,083**	**$47,500**	**$50,000**
Total Misc Revenue:	**$33,689**	**$50,643**	**$126,291**	**$50,808**	**$53,473**
Other Financing					

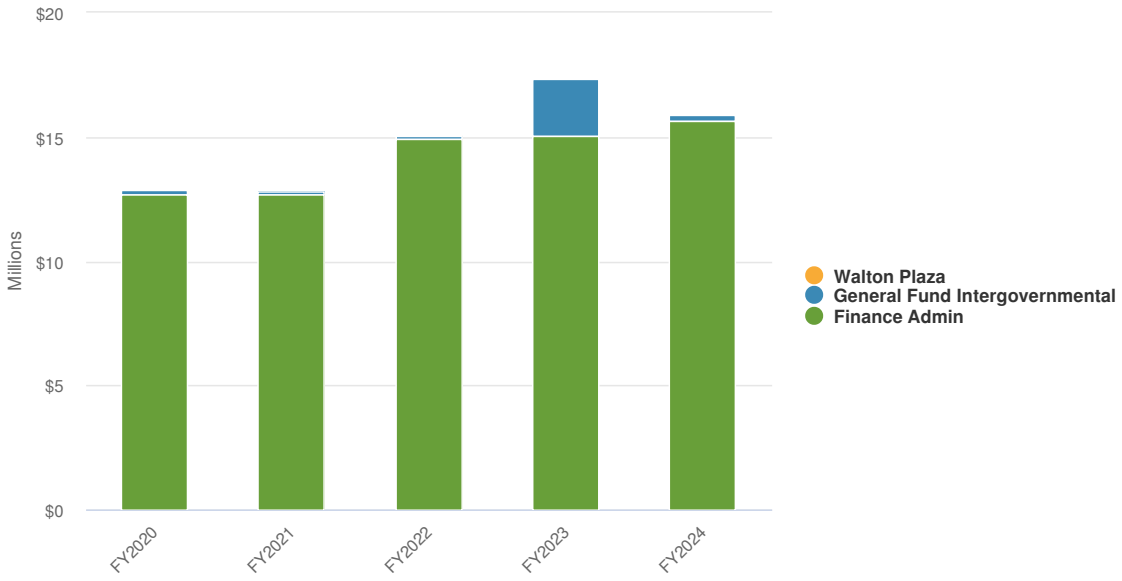
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Interfund Transfers in					
OPERATING TRANSFERS IN		$111,811	$106,248		
OPERATING TRANSFERS IN UTILITY	$2,274,229	$2,455,803	$3,279,059	$2,623,294	$2,441,402
TRANSFER IN - SOLID WASTE	$359,216	$378,194	$380,440	$374,985	$392,265
TRAN IN - UT GRP INS REG FUND	$6,000				
TRAN IN - SW GRP INS REG FUND	$6,000				
Total Interfund Transfers in:	**$2,645,444**	**$2,945,808**	**$3,765,748**	**$2,998,279**	**$2,833,668**
Total Other Financing:	**$2,645,444**	**$2,945,808**	**$3,765,748**	**$2,998,279**	**$2,833,668**
Total Revenue Source:	**$12,880,831**	**$12,834,038**	**$15,076,910**	**$17,329,439**	**$15,885,312**

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue					
General Government					
Finance Admin	$12,687,645	$12,704,115	$14,906,817	$15,022,894	$15,635,839
General Fund Intergovernmental	$189,879	$126,615	$166,785	$2,303,237	$246,000
Walton Plaza	$3,308	$3,308	$3,308	$3,308	$3,473
Total General Government:	**$12,880,831**	**$12,834,038**	**$15,076,910**	**$17,329,439**	**$15,885,312**
Total Revenue:	**$12,880,831**	**$12,834,038**	**$15,076,910**	**$17,329,439**	**$15,885,312**

Municipal Court



Joseph Bryant
Court Administrator

Total FY2024 budgeted revenues for Municipal Court $300,000, while total expenditures are budgeted at $275,324.

The City of Monroe Municipal Court exists to prosecute cases that occur within the city's jurisdiction. Arraignment cases are heard on the first and third Thursday of each month. Trials are held on the third Friday of the month. Court personnel assure the administrative efficiency of the court; protect the court's ethical integrity, and help maintain public confidence in the court's fairness in dispensing justice impartially. The City of Monroe Municipal Court is held at our new court building at 140 Blaine Street.

Ongoing Objectives:

- To maintain the efficiency of the court
- To protect the court's ethical integrity
- To maintain the court's fairness in dispensing justice impartially

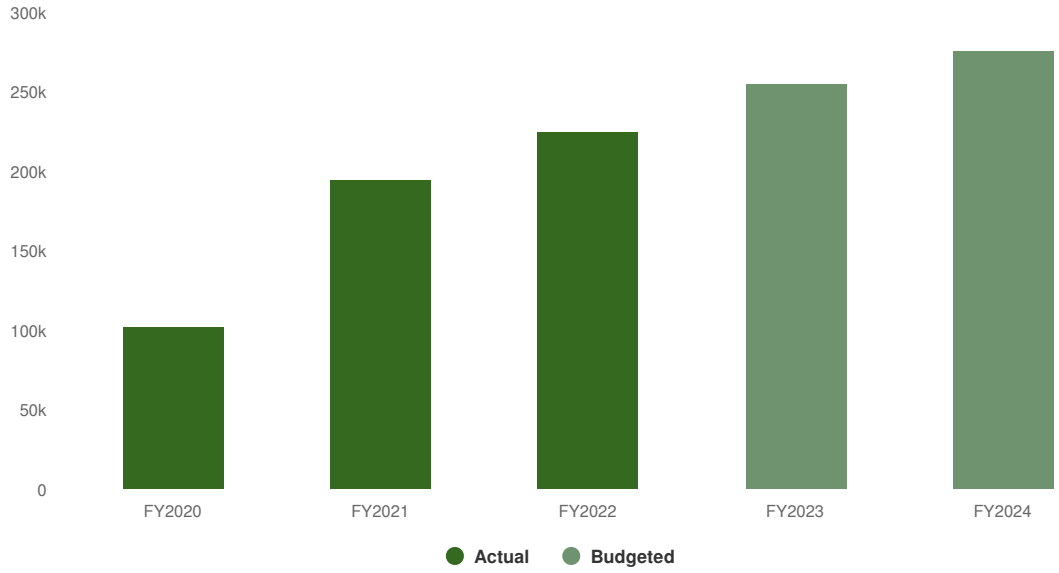
Performance Measures

	FY2022	FY2023	FY2024
Each full-time court employee to complete at least 8 credit hours of judicial education each year	50%	100%	100%
Ensure City employees (court staff, solicitor, judge) with access to driving/criminal records are in compliance with GCIC certification and Security Awareness training	100%	100%	100%

Expenditures Summary

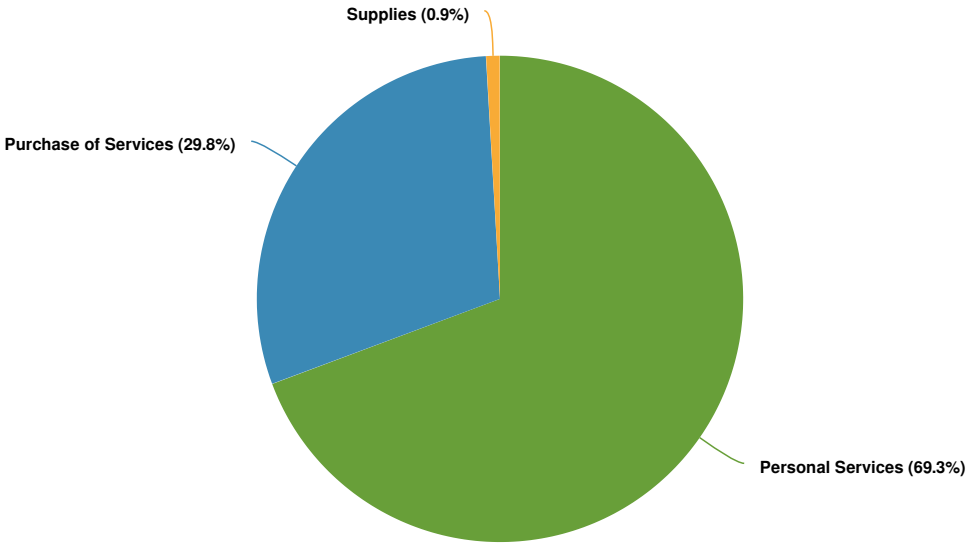
$275,324 $20,380
(7.99% vs. prior year)

Municipal Court Proposed and Historical Budget vs. Actual

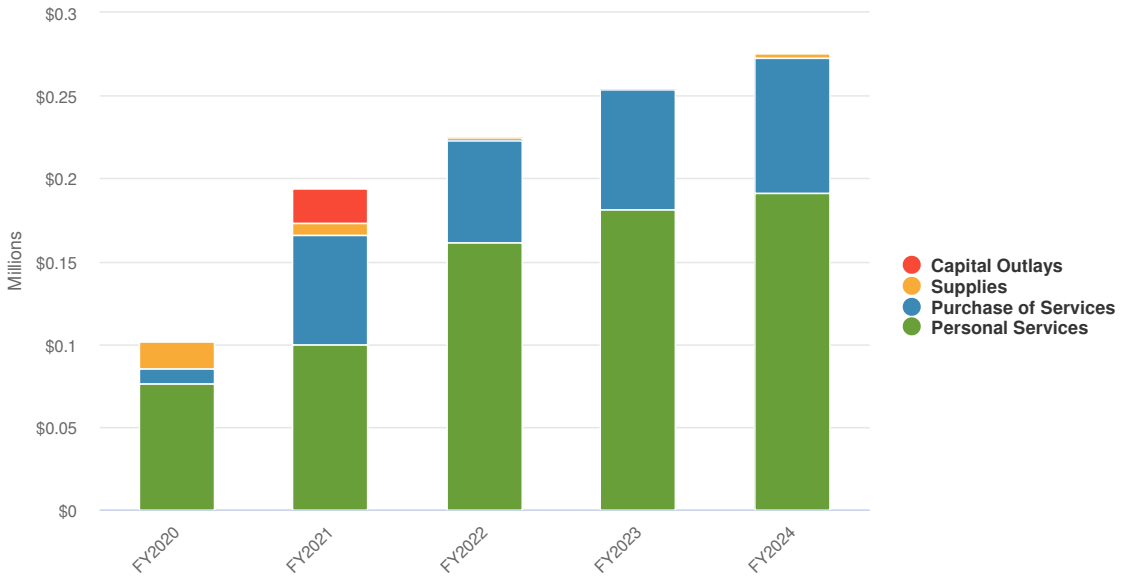


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



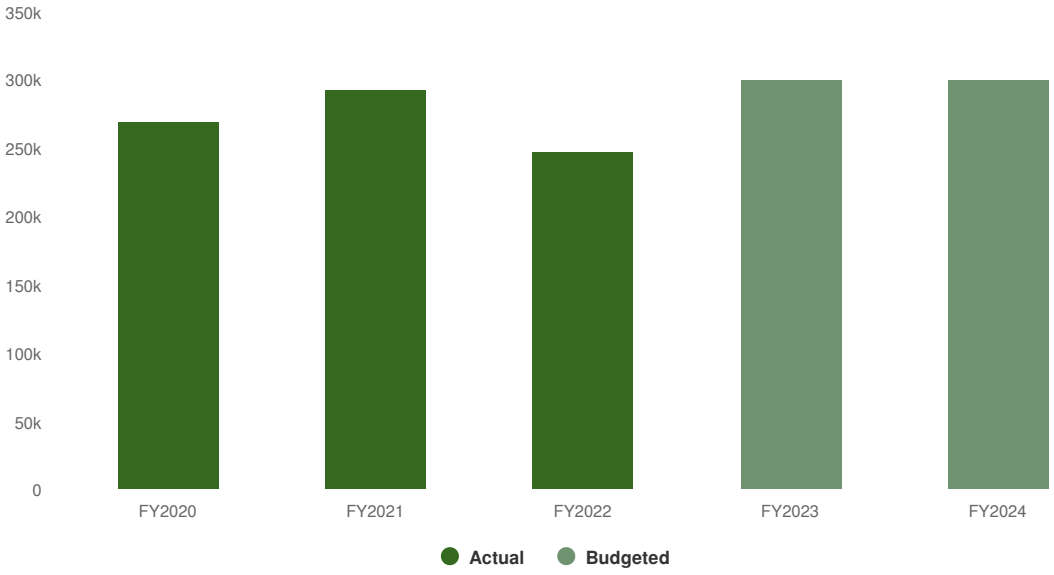
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$47,889	$76,451	$109,798	$118,891	$127,321
PART - TIME/TEMPORARY SALARIES			$3,073	$15,000	$15,000
OVERTIME SALARIES	$88	$42	$177	$500	$500
Total Salaries and Wages:	**$47,977**	**$76,493**	**$113,048**	**$134,391**	**$142,821**
Benefits					
GROUP INS	$18,587	$10,125	$26,116	$22,000	$22,000
SOCIAL SECURITY	$2,823	$4,654	$6,868	$8,301	$8,824
MEDICARE	$660	$1,088	$1,606	$1,942	$2,064
GMEBS-RETIREMENT CONTRIBUTION	$5,777	$7,427	$13,291	$14,490	$14,490
WORKERS COMP INSURANCE					$500
MEDICAL EXAMS			$38	$50	$50
EMPLOYEE ASSISTANCE PROGRAM	$22	$24	$39	$25	$25
WALTON ATHLETIC MEMBERSHIP		$70	$212	$240	$100
Total Benefits:	**$27,869**	**$23,388**	**$48,170**	**$47,048**	**$48,053**
Total Personal Services:	**$75,847**	**$99,881**	**$161,219**	**$181,439**	**$190,874**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES	$225	$1,619	$1,486	$1,000	$4,000
I/T SVCS - WEB DESIGN, ETC.	$7				

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
ATTORNEY FEES-P & M		$54,559	$42,655	$52,000	$52,000
INDIGENT DEFENSE	$3,600	$3,300	$7,500	$7,530	$12,000
ATTORNEY FEES - OTHERS			$230	$250	$250
Total Purchased Professional Services:	**$3,832**	**$59,478**	**$51,871**	**$60,780**	**$68,250**
Property Services					
MAINTENANCE CONTRACTS	$262	$3,767	$4,162	$4,000	$4,000
P O BOX RENTAL	$234	$322	$322	$325	$400
EQUIPMENT RENTAL	$29	$32	$61	$100	
Total Property Services:	**$525**	**$4,121**	**$4,545**	**$4,425**	**$4,400**
Other					
GENERAL LIABILITY INSURANCE					$700
COMMUNICATION SERVICES	$465	$458	$458	$500	$500
POSTAGE	$7	$350	$450	$1,000	$600
TRAVEL EXPENSE		$629	$2,744	$2,000	$4,000
DUES/FEES	$200	$210	$190	$350	$500
WITNESS FEES	$300			$1,000	$1,000
TRAINING & EDUCATION - EMPLOYEE	$500	-$200	$1,125	$1,750	$2,000
CONTRACT LABOR	$231	$54		$200	
SOFTWARE	$3,200	$800			
Total Other:	**$4,904**	**$2,302**	**$4,967**	**$6,800**	**$9,300**
Total Purchase of Services:	**$9,260**	**$65,901**	**$61,383**	**$72,005**	**$81,950**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$4,195	$3,615	$1,645	$1,500	$2,000
FURNITURE <5000		$199	$511		
UNIFORM EXPENSE	$96				
COMPUTER EQUIP NON-CAP		$3,200			$500
COVID-19 EXPENSES	$12,075				
MUNI COURT CASHIERS OVER/SHORT	$20		$60		
Total Supplies:	**$16,386**	**$7,014**	**$2,216**	**$1,500**	**$2,500**
Total Supplies:	**$16,386**	**$7,014**	**$2,216**	**$1,500**	**$2,500**
Capital Outlays					
Machinery and Equipment					
FURNITURE & FIXTURES		$21,135			
Total Machinery and Equipment:		**$21,135**			
Total Capital Outlays:		**$21,135**			
Total Expense Objects:	**$101,493**	**$193,931**	**$224,817**	**$254,944**	**$275,324**

Revenues Summary

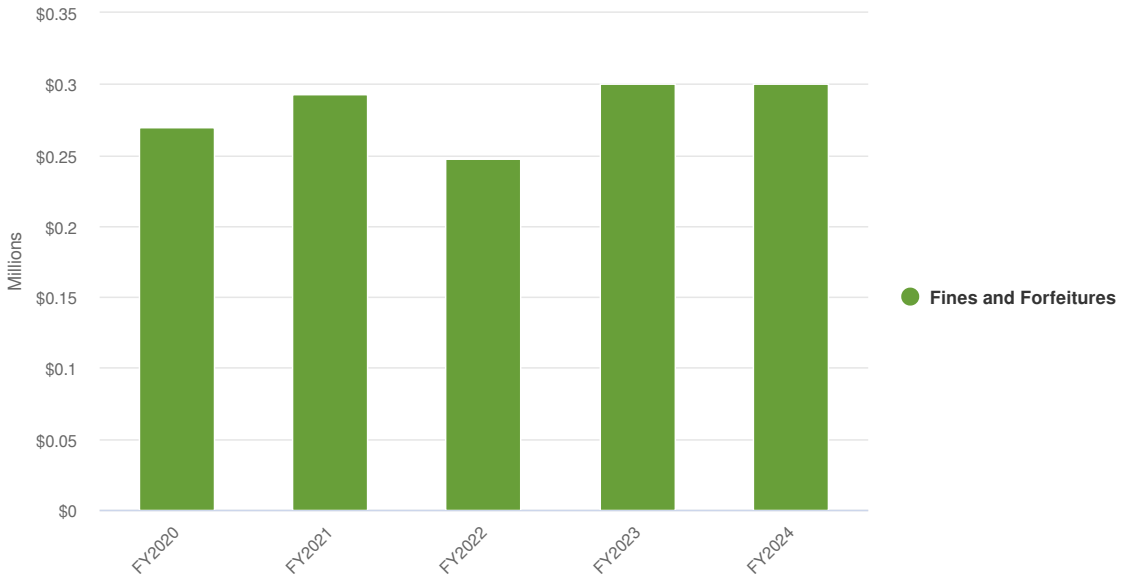
$300,000 $0
(0.00% vs. prior year)

Municipal Court Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Fines and Forfeitures					
Fines and Forfeitures					
MUNICIPAL COURT	$269,919	$293,141	$247,393	$300,000	$300,000
Total Fines and Forfeitures:	$269,919	$293,141	$247,393	$300,000	$300,000
Total Fines and Forfeitures:	$269,919	$293,141	$247,393	$300,000	$300,000
Total Revenue Source:	$269,919	$293,141	$247,393	$300,000	$300,000

Violation Fee Listing 2024

Natural Gas



Rodney Middlebrooks
Department Director

Total FY2024 budgeted revenues for the Natural Gas department are $4,617,132, while total expenditures are budgeted at $5,213,422.

The natural gas department is responsible for management, repair and operation of the entire natural gas system within the city's territory. The city distributes natural gas purchased from the Municipal Gas Authority of Georgia (MGAG) to over 4,400 customers.In 1987, the City, along with 62 other municipally-owned natural gas systems in the State of Georgia, began purchasing gas from the Municipal Gas Authority of Georgia (MGAG). The City's natural gas system consists primarily of two delivery stations and approximately 167 miles of natural gas distribution lines. The City's two delivery stations are connected to the Transcontinental Gas Pipe Line Corporation.

Ongoing Objectives:

- To provide natural gas service in a safe, economical way at the best possible rate.
- Continue to increase public awareness of natural gas safety through our Pipeline Public Awareness campaign annually.

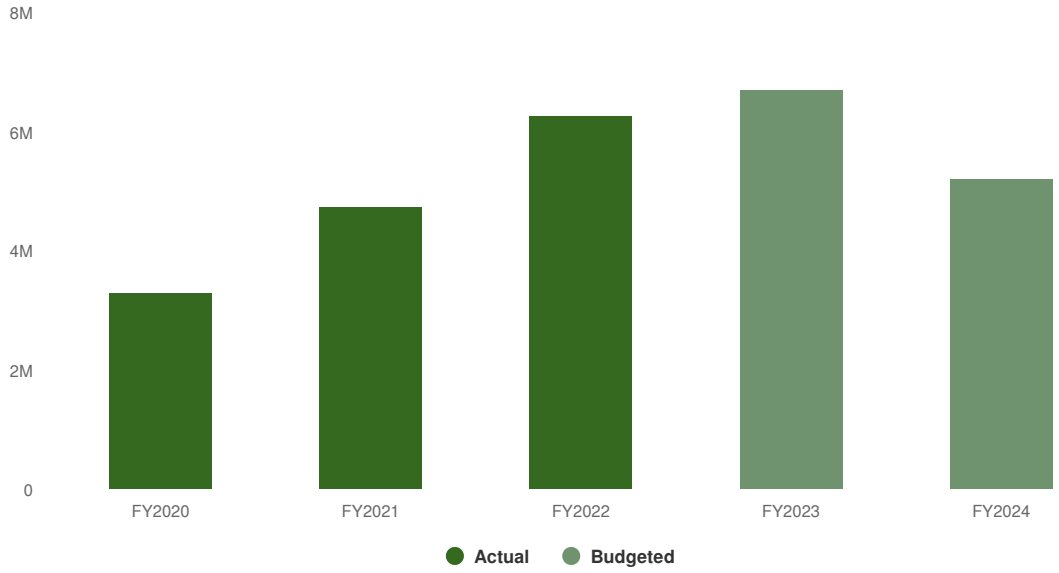
Performance Measures

	FY2022	FY2023	FY2024
Number of natural gas leaks repaired annually.	27	80	N/A
Increase public awareness of natural gas safety through Pipeline Public Awareness	100%	100%	100%

Expenditures Summary

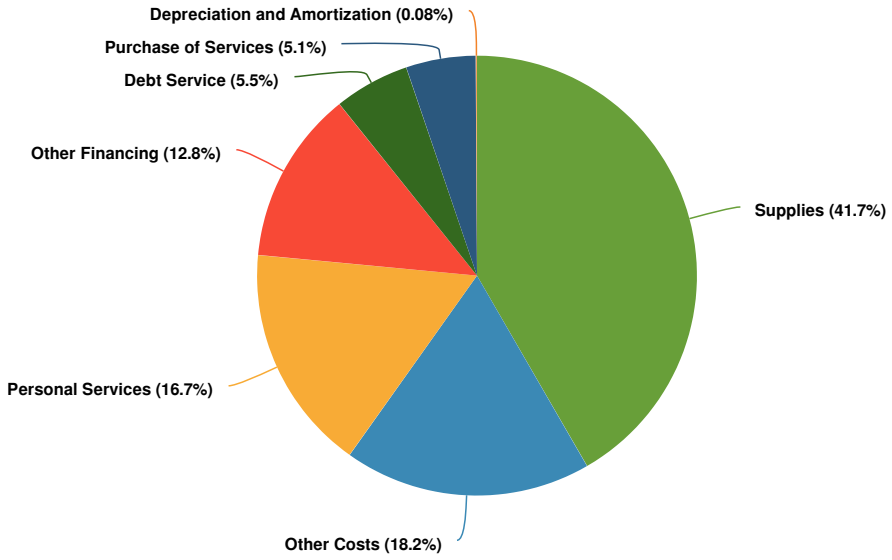
$5,213,422 -$1,478,020
(-22.09% vs. prior year)

Natural Gas Proposed and Historical Budget vs. Actual

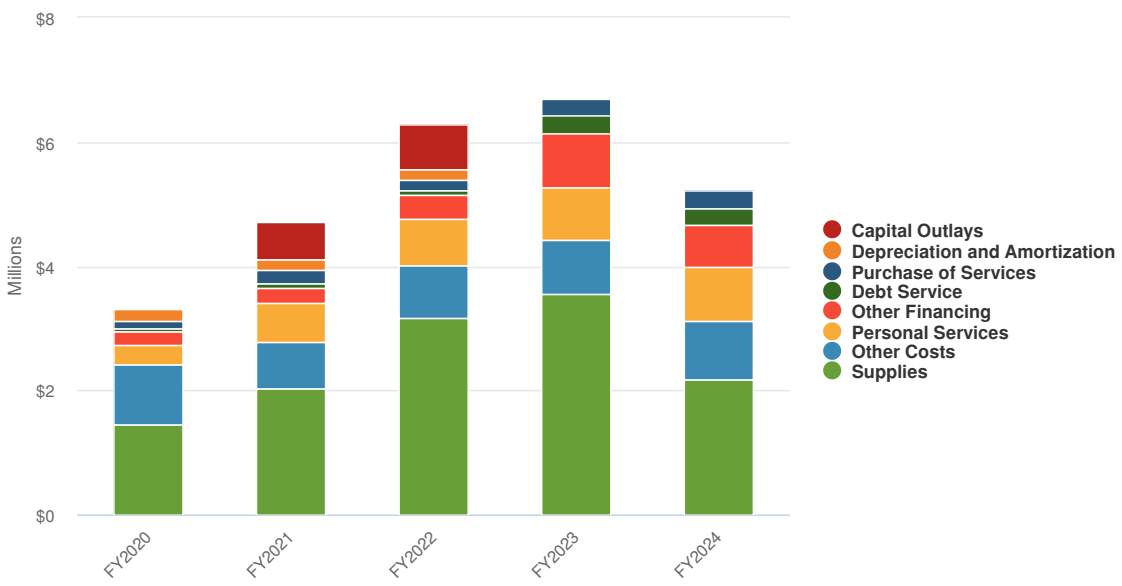


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$67,057	$346,328	$460,112	$555,809	$589,294
OVERTIME SALARIES	$32,718	$33,804	$37,406	$31,838	$30,000
Total Salaries and Wages:	**$99,774**	**$380,132**	**$497,518**	**$587,647**	**$619,294**
Benefits					
GROUP INS	$130,469	$142,753	$147,045	$121,000	$121,000
SOCIAL SECURITY	$20,818	$25,734	$31,536	$34,460	$36,536
MEDICARE	$4,869	$6,019	$7,375	$5,059	$8,545
GMEBS-RETIREMENT CONTRIBUTION	$57,767	$59,413	$66,456	$79,694	$79,693
WORKERS COMP INSURANCE		$1,749	-$6	$3,000	$1,500
MEDICAL EXAMS	$430	$1,295	$217	$500	$500
EMPLOYEE ASSISTANCE PROGRAM	$218	$237	$197	$225	$300
WALTON ATHLETIC MEMBERSHIP	$100	$590	$1,061	$1,200	$1,200
Total Benefits:	**$214,670**	**$237,790**	**$253,880**	**$245,138**	**$249,274**
Total Personal Services:	**$314,445**	**$617,921**	**$751,398**	**$832,785**	**$868,568**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES	$7,255	$63		$2,000	$2,000
I/T SVCS - WEB DESIGN, ETC.	$69			$100	$250
CONSULTING - TECHNICAL	$5,854	$4,669	$15,571	$11,500	$10,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Purchased Professional Services:	**$13,178**	**$4,731**	**$15,571**	**$13,600**	**$12,250**
Property Services					
LAWN CARE & MAINTENANCE	$148		$224	$500	$500
EQUIP REP & MAINT OUTSIDE	$8,023	$9,049	$11,361	$15,000	$15,000
VEHICLE REP & MAINT OUTSIDE	$688	$4,729	$2,431	$5,000	$5,000
R & M SYSTEM - OUTSIDE	$4,702	$23,674	$30,186	$92,000	$75,000
R & M BUILDINGS - OUTSIDE	$479	$2,099	$775	$10,000	$40,000
MAINTENANCE CONTRACTS	$12,979	$12,974	$9,102	$12,000	$12,000
EQUIPMENT RENTS / LEASES	$11,224	$10,454	$16,904	$10,000	$12,500
EQUIPMENT RENTAL	$289	$1,716	$304	$2,000	$2,000
Total Property Services:	**$38,532**	**$64,696**	**$71,288**	**$146,500**	**$162,000**
Other					
COMMUNICATION SERVICES	$7,572	$7,101	$6,686	$8,500	$8,500
POSTAGE	$841	$459		$1,000	$1,000
ADVERTISING	$1,737	$894	$985	$1,100	$1,200
MARKETING EXPENSES	$1,697	$7,364	$1,943	$20,000	$10,000
PRINTING	$1,715	-$32	$450	$2,000	$2,000
UTIL BILL PRINT SERVICES	$250				
MILEAGE REIMBURSEMENT				$250	$250
TRAVEL EXPENSE	$778	$6,649	$3,148	$4,000	$6,000
DUES/FEES	$1,003	$810	$370	$1,700	$2,000
VEHICLE TAG & TITLE FEE	$32	-$18	$42		
GA DEPT OF REV FEES	$50	$150		$50	$50
TRAINING & EDUCATION - EMPLOYEE	$8,552	$10,174	$8,900	$15,000	$12,000
CONTRACT LABOR	$52,758	$102,450	$49,602	$50,000	$50,000
SHIPPING / FREIGHT	$1,575				
Total Other:	**$78,558**	**$136,000**	**$72,125**	**$103,600**	**$93,000**
Total Purchase of Services:	**$130,268**	**$205,426**	**$158,984**	**$263,700**	**$267,250**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$1,929	$793	$1,340	$2,000	$2,000
FURNITURE <5000				$1,000	$1,000
AUTO PARTS	$1,814	$2,759	$3,418	$3,500	$3,500
CONSTRUCTION MATERIALS	$8,884		$82	$2,500	$2,500
DAMAGE CLAIMS		$2,424	$100	$1,000	$1,000
EXPENDABLE FLUIDS	$14	$285	$93	$100	$250
TIRES	$3,300	$3,599	$955	$2,500	$2,500
UNIFORM EXPENSE	$3,612	$4,891	$7,905	$5,500	$7,800
JANITORIAL SUPPLIES	$1,193	$2,486	$2,856	$3,000	$3,000
COMPUTER EQUIP NON-CAP	$2,685	$250	$3,819	$3,500	$3,500

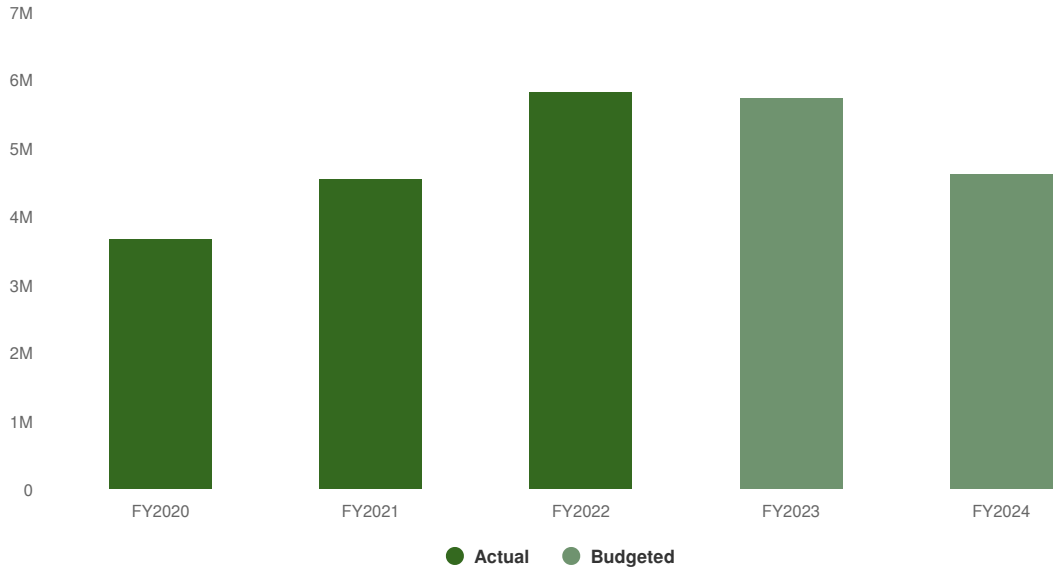
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
EQUIPMENT PARTS	$6,809	$16,190	$19,194	$15,000	$15,000
VEHICLE R & M - INSIDE				$1,000	$1,000
R & M BUILDINGS - INSIDE		$380	$187	$1,500	$2,500
SYSTEM R & M - INSIDE	$74,748	$116,829	$160,843	$150,000	$150,000
SYS R & M - INSIDE/SHIPPING			$328	$500	$500
AMR PROJECT EXPENSE				$2,000	$2,000
COVID-19 EXPENSES	$11,438	$957			
UTILITY COSTS	$4,289	$4,339	$4,250	$5,000	$5,000
AUTO & TRUCK FUEL	$18,868	$25,184	$40,220	$35,000	$35,000
FOOD	$5,013	$2,323	$2,447	$2,000	$2,500
COS - GAS	$1,245,207	$1,803,560	$2,884,239	$3,280,617	$1,858,355
SMALL TOOLS & MINOR EQUIPMENT	$33,678	$19,060	$13,251	$18,000	$18,000
METERS		$2,179	$18,334	$5,000	$35,000
SMALL OPERATING SUPPLIES	$15,409	$32,641	$10,401	$20,000	$20,000
Total Supplies:	**$1,438,890**	**$2,041,130**	**$3,174,262**	**$3,560,217**	**$2,171,905**
Total Supplies:	**$1,438,890**	**$2,041,130**	**$3,174,262**	**$3,560,217**	**$2,171,905**
Capital Outlays					
Property					
CONSTRUCTION IN PROGRESS		$549,719	$581,260		
Total Property:		**$549,719**	**$581,260**		
Machinery and Equipment					
VEHICLES		$62,979	$11,666		
EQUIPMENT			$112,678		
Total Machinery and Equipment:		**$62,979**	**$124,345**		
Total Capital Outlays:		**$612,698**	**$705,605**		
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$174,180	$176,540	$189,183		
Total Depreciation:	**$174,180**	**$176,540**	**$189,183**		
Amortization					
AMORT DEF CHG 2016 BOND	$4,320	$4,320	$4,320	$4,320	$4,320
AMORT 2020 UTIL BOND PREMIUM	-$484	-$8,302	-$8,302		
Total Amortization:	**$3,835**	**-$3,983**	**-$3,983**	**$4,320**	**$4,320**
Total Depreciation and Amortization:	**$178,016**	**$172,557**	**$185,200**	**$4,320**	**$4,320**
Other Costs					
Intergovernmental					
ADMIN ALLOC - ADMIN EXPENSES	$984,747	$743,234	$838,052	$869,060	$947,918
Total Intergovernmental:	**$984,747**	**$743,234**	**$838,052**	**$869,060**	**$947,918**
Total Other Costs:	**$984,747**	**$743,234**	**$838,052**	**$869,060**	**$947,918**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Debt Service					
Principal					
REVENUE BOND PRINCIPAL 2016				$227,632	$233,184
Total Principal:				**$227,632**	**$233,184**
Interest					
INTEREST EXP - 2016 REV BONDS	$33,412	$28,700	$23,896	$19,393	$14,378
INTEREST EXP - 2020 REV BONDS	$5,808	$41,009	$41,009	$41,009	$41,009
Total Interest:	**$39,220**	**$69,709**	**$64,905**	**$60,402**	**$55,387**
Issuance Cost					
ISSUANCE COSTS	$22,707				
Total Issuance Cost:	**$22,707**				
Total Debt Service:	**$61,927**	**$69,709**	**$64,905**	**$288,034**	**$288,571**
Other Financing					
Interfund Transfers					
TRANS OUT UTIL 5% TO GEN FUND	$199,520	$258,087	$394,881	$327,497	$249,334
TRANS OUT UTL 5% E&R FUND				$272,914	$207,778
TRANS OUT UTL E&R FUND				$272,914	$207,778
Total Interfund Transfers:	**$199,520**	**$258,087**	**$394,881**	**$873,326**	**$664,890**
Total Other Financing:	**$199,520**	**$258,087**	**$394,881**	**$873,326**	**$664,890**
Total Expense Objects:	**$3,307,813**	**$4,720,764**	**$6,273,287**	**$6,691,442**	**$5,213,422**

Revenues Summary

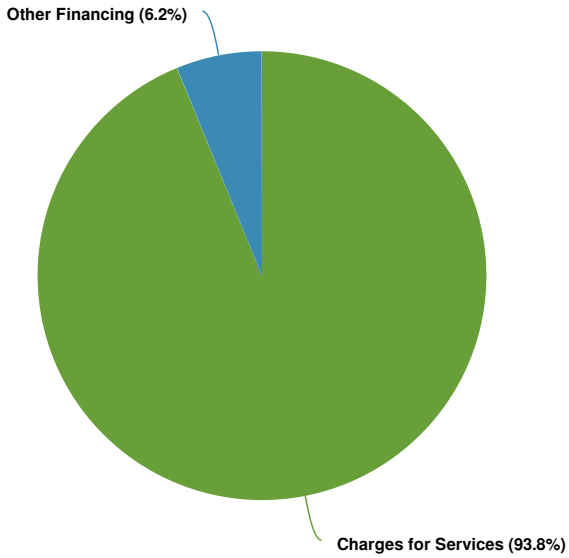
$4,617,132 -$1,124,487
(-19.58% vs. prior year)

Natural Gas Proposed and Historical Budget vs. Actual

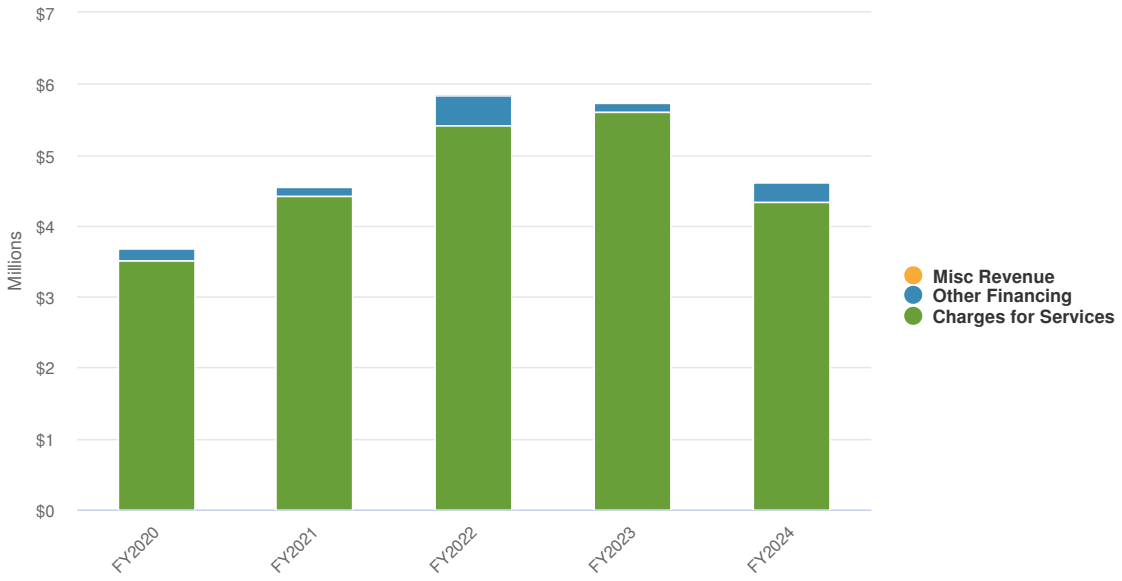


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Utilities and Enterprise					
GAS METERED SALES	$3,145,053	$4,189,969	$5,226,816	$5,460,286	$4,157,565
GAS MISC REVENUES	$3,991	$2,200	$3,339	$3,000	$3,000
MGAG REBATE	$292,293	$120,420	$99,495	$95,000	$105,000
GAS TAP FEES	$69,856	$101,007	$76,367	$50,000	$66,400
Total Utilities and Enterprise:	**$3,511,192**	**$4,413,596**	**$5,406,016**	**$5,608,286**	**$4,331,965**
Total Charges for Services:	**$3,511,192**	**$4,413,596**	**$5,406,016**	**$5,608,286**	**$4,331,965**
Misc Revenue					
Reimbursement for Damanged Property					
REIMB DAMAGED PROP - GAS		$10,666			
Total Reimbursement for Damanged Property:		**$10,666**			
Other					
OTHER - UTILITY	$2,015				
Total Other:	**$2,015**				
Total Misc Revenue:	**$2,015**	**$10,666**			
Other Financing					
Interfund Transfers in					
ADMIN ALLOC - GAS	$159,175	$132,249	$180,546	$133,333	$285,167
OPERATING TRANSFERS IN			$249,725		
Total Interfund Transfers in:	**$159,175**	**$132,249**	**$430,271**	**$133,333**	**$285,167**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Proceeds of Capital Asset Dispositions					
SALE OF ASSETS - GAS			$257		
Total Proceeds of Capital Asset Dispositions:			$257		
Total Other Financing:	$159,175	$132,249	$430,528	$133,333	$285,167
Total Revenue Source:	$3,672,382	$4,556,512	$5,836,544	$5,741,619	$4,617,132

Natural Gas Rates

NATURAL GAS RATES

As of the August 23, 2000 Commission Meeting, the fuel cost adjustment will be changed each month to reflect the rate fluctuations in natural gas, which is due to the rise in natural gas costs.

METER BASE CHARGES
(Effective January 1, 2014)

Meter Size	Residential	Commercial	Agricultural
AC-250 meter	$12.00	$20.00	$15.00
415 meter	$12.00	$20.00	$15.00
AC-630 meter	$12.00	$20.00	$15.00
AL-800 meter	$12.00	$20.00	$15.00
2M meter	$20.00	$20.00	$20.00
3M meter	$30.00	$30.00	$20.00
5M meter	$40.00	$40.00	$20.00

RESIDENTIAL
(Effective January 1, 2014)

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF $0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

COMMERCIAL
(Effective January 1, 2014)

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF $0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

City of Monroe Natural Gas Rates

CITY GOVERNMENT
(Effective January 1, 2014)

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF	$0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

FIRM INDUSTRIAL
(Effective January 1, 2014)

Base Charge	$479 minimum
Distribution Charge Per CCF	$0.225 per CCF

Plus Gas Cost and Applicable Sales Tax.

INTERRUPTIBLE INDUSTRIAL
(Effective January 1, 2014)

Base Charge	$384 minimum
Distribution Charge Per CCF	$0.225 per CCF

Plus Gas Cost and Applicable Sales Tax.

NATURAL GAS TAP FEES
(Effective January 23, 2001)

Residential	$400 plus installation charges
Commercial	$800 plus installation charges

Plus installation charges of $1.75 per foot over 100 feet.

NATURAL GAS RECONNECTION FEE
(Effective May 14, 2002)

A fee of $200.00 will be charged to reconnect a residential meter that a resident requests to be disconnected for the summer season.

City of Monroe Natural Gas Rates

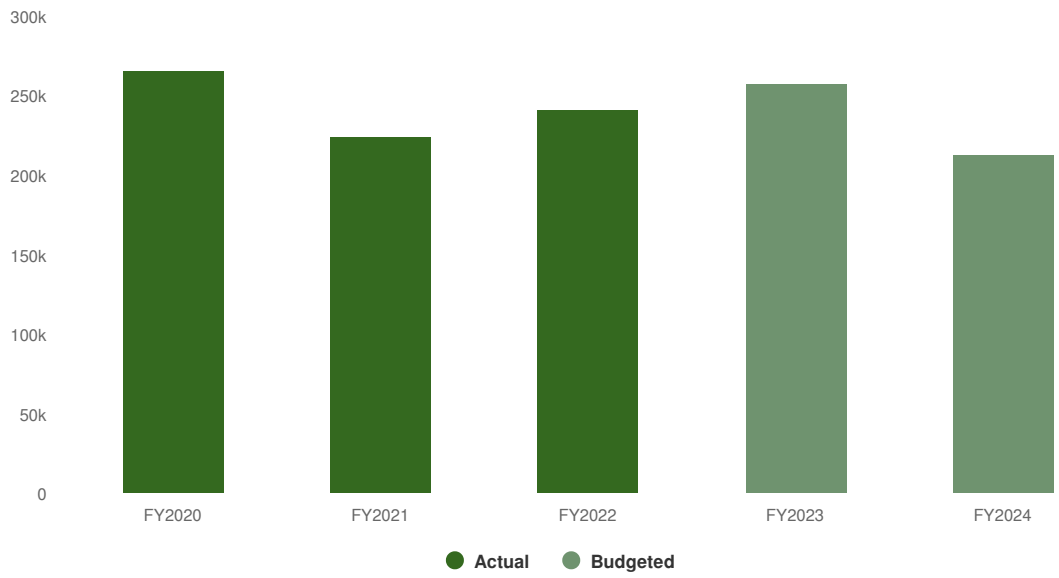
Natural Gas, Sewer & Water Administration

The administration area of the Gas, Sewer and Water departments is an integral role in making sure all departments are in compliance with state and federal requirements. The expenses in this area are primarily salaries and benefits.

Expenditures Summary

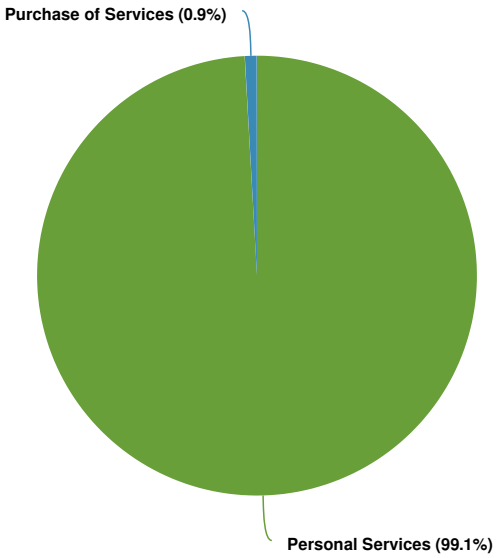
$213,675 -$43,741
(-16.99% vs. prior year)

Natural Gas, Sewer & Water Administration Proposed and Historical Budget vs. Actual

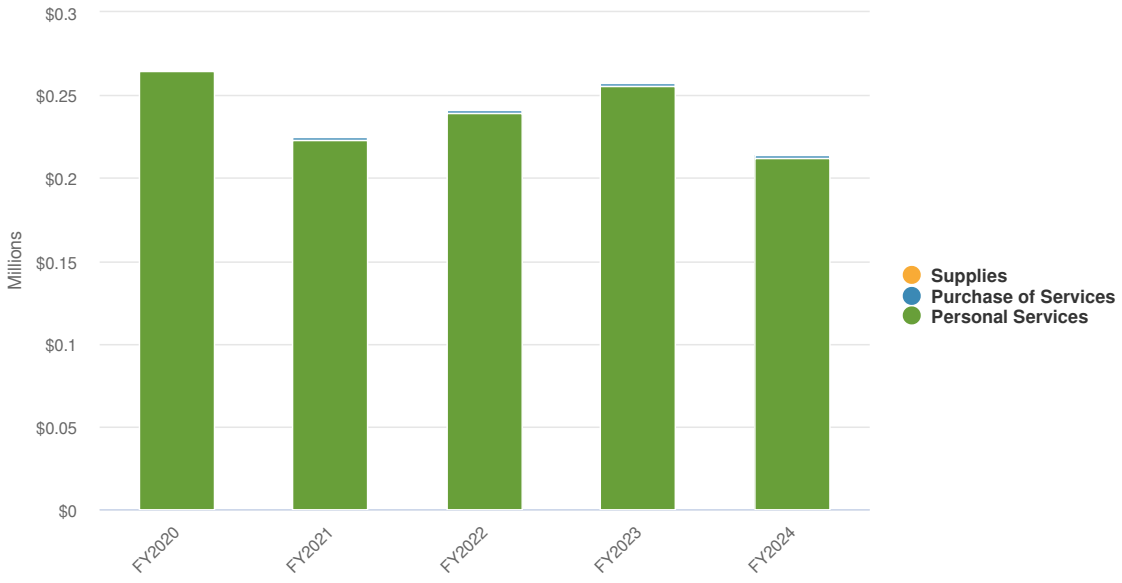


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
REGULAR SALARIES	$177,013	$167,035	$183,112	$202,703	$179,642
OVERTIME SALARIES	$575	$590	$531	$500	
Total Salaries and Wages:	**$177,588**	**$167,625**	**$183,643**	**$203,203**	**$179,642**
Benefits					
GROUP INS	$51,556	$28,398	$29,034	$22,000	$11,000
SOCIAL SECURITY	$10,432	$9,804	$10,768	$12,568	$11,138
MEDICARE	$2,440	$2,293	$2,518	$2,940	$2,605
GMEBS-RETIREMENT CONTRIBUTION	$22,539	$14,853	$13,291	$14,490	$7,245
MEDICAL EXAMS	$130	$120	$43	$50	$25
EMPLOYEE ASSISTANCE PROGRAM	$44	$47	$39	$50	$30
WALTON ATHLETIC MEMBERSHIP		$140	$212	$215	$110
Total Benefits:	**$87,141**	**$55,655**	**$55,906**	**$52,313**	**$32,153**
Total Personal Services:	**$264,729**	**$223,280**	**$239,549**	**$255,516**	**$211,795**
Purchase of Services					
Property Services					
MAINTENANCE CONTRACTS	$57	$109	$159	$100	$200
Total Property Services:	**$57**	**$109**	**$159**	**$100**	**$200**
Other					
COMMUNICATION SERVICES	$1,029	$1,239	$1,244	$1,350	$680
TRAVEL EXPENSE			$584		$1,000
DUES/FEES	$1				
Total Other:	**$1,031**	**$1,239**	**$1,828**	**$1,350**	**$1,680**
Total Purchase of Services:	**$1,088**	**$1,347**	**$1,987**	**$1,450**	**$1,880**
Supplies					
Supplies					
UNIFORM EXPENSE	$305			$450	
COVID-19 EXPENSES	$47				
Total Supplies:	**$352**			**$450**	
Total Supplies:	**$352**			**$450**	
Total Expense Objects:	**$266,168**	**$224,628**	**$241,535**	**$257,416**	**$213,675**

Parks



Chris Croy
Department Director

Total expenditures for the Parks department in FY2024 is $433,234.

This was a new department of the City for FY2023. Parks department expenses were under Buildings & Grounds and Central Services departments in prior years. The Parks department will continue to enhance and provide an exceptionally well-maintained parks system throughout the city. This means revitalizing the existing parks system, creating an aesthetically pleasing appearance for citizens and visitors to the city with specific attention to safety, cleanliness, inclusiveness, and variety of all City parks through an effective management of labor, money, and material.

Ongoing Objectives:

- Continue to focus on the overall safety and cleanliness by providing high levels of service and maintenance of all City parks.
- Provide the highest level of functionality, inclusiveness, and variety of all City parks by developing parks that work within areas for age groups, density, and accessibility.
- Continue to balance both City and contractor labor, along with citizen involvement for the most effective approach to achievement of objectives for all City parks.
- Continue to implement overall City plans while effectively leveraging SPLOST funding for the improvement and rehabilitation of the park system in the city for use by all citizens and visitors alike.

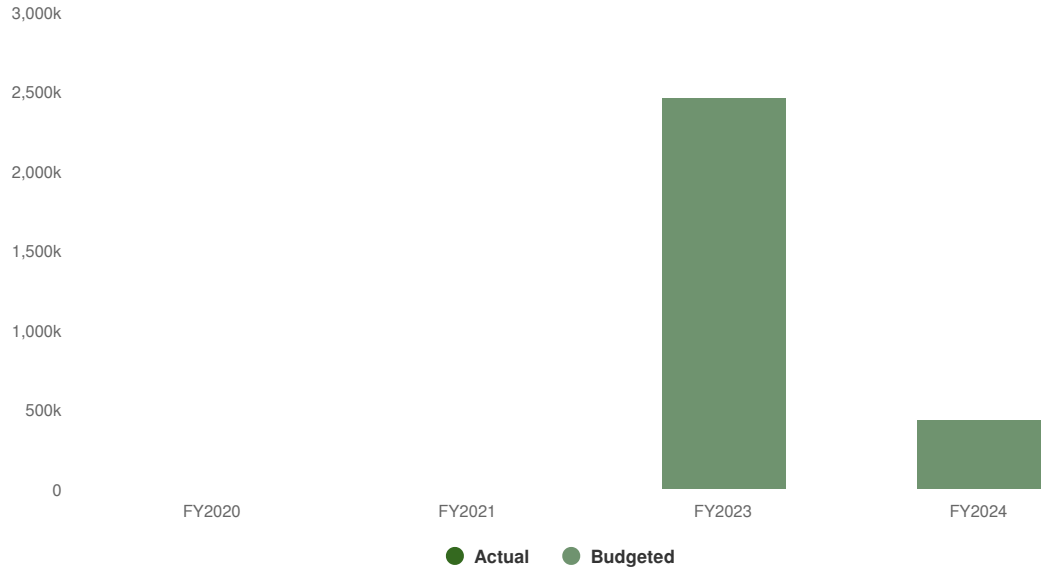
Performance Measures

	FY2022	FY2023	FY2024
Continuous improvement and rehabilitation to existing City parks	40%	60%	80%
Construct the new downtown Town Green	25%	100%	100%
Provide a high level of service and maintenance to all City parks	100%	100%	100%

Expenditures Summary

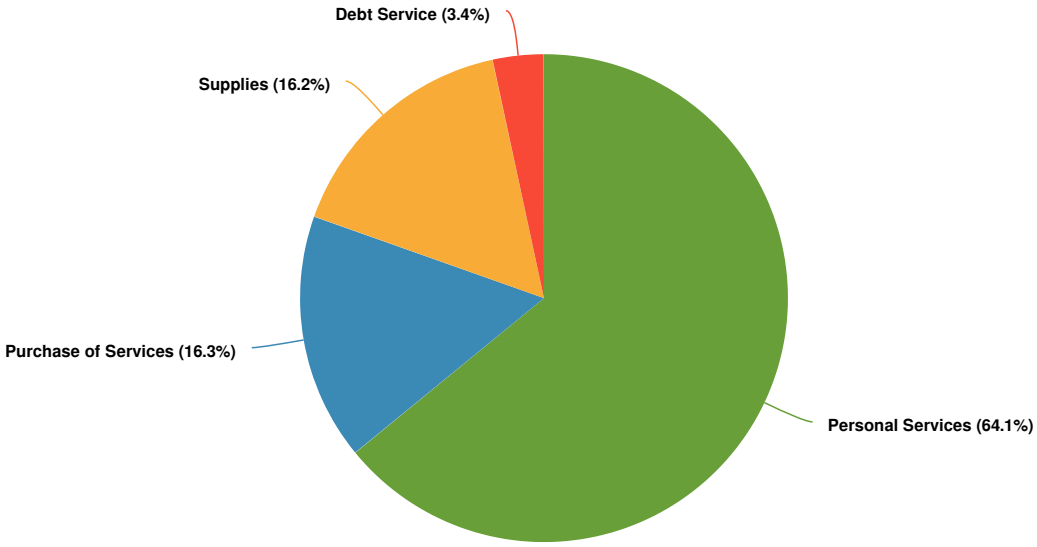
$433,234 -$2,027,087
(-82.39% vs. prior year)

Parks Proposed and Historical Budget vs. Actual

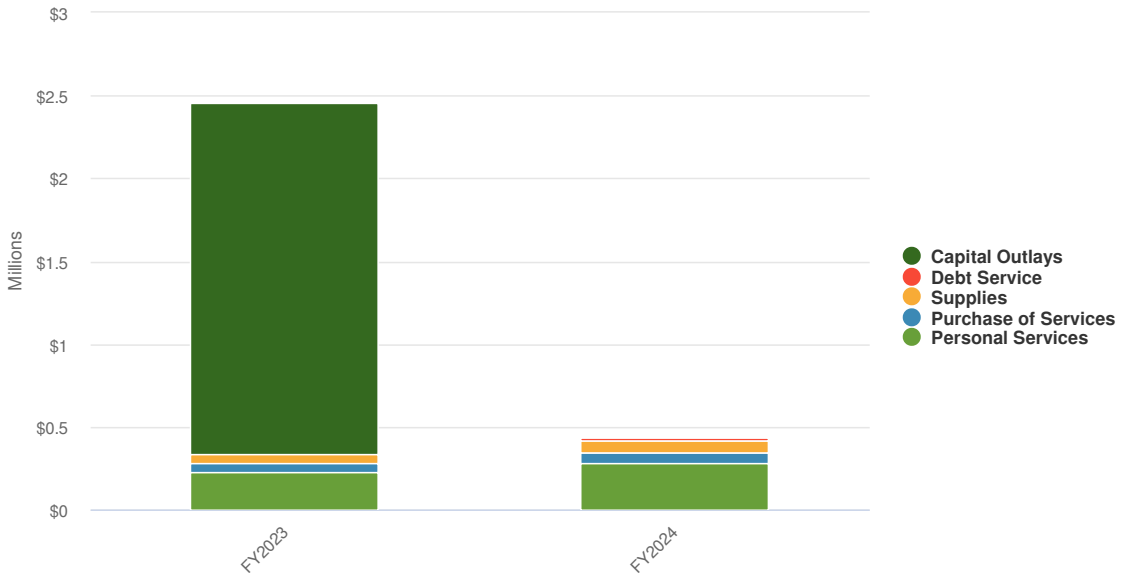


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects				
Personal Services				
Salaries and Wages				
REGULAR SALARIES			$127,879	$174,307
PART-TIME/TEMPORARY SALARIES			$15,000	
OVERTIME SALARIES			$20,000	$15,000
Total Salaries and Wages:			**$162,879**	**$189,307**
Benefits				
GROUP INS			$33,000	$44,000
SOCIAL SECURITY			$7,928	$10,807
MEDICARE			$1,854	$2,527
GMEBS-RETIREMENT CONTRIBUTION			$21,735	$28,980
WORKERS COMP INSURANCE				$1,500
MEDICAL EXAMS			$100	$125
EMPLOYEE ASSISTANCE PROGRAM			$85	$100
WALTON ATHLETIC MEMBERSHIP			$300	$300
Total Benefits:			**$65,002**	**$88,339**
Total Personal Services:			**$227,881**	**$277,646**
Purchase of Services				
Property Services				
LAWN CARE & MAINTENANCE			$30,000	$30,000
PEST CONTROL			$1,000	$1,000
EQUIP REP & MAINT-OUTSIDE			$1,000	$1,000

Name	FY2020 Actual	FY2021 Actual	FY2023 Budgeted	FY2024 Proposed Budget
VEHICLE REP & MAINT-OUTSIDE			$500	$500
R&M BUILDINGS-OUTSIDE			$1,000	$1,000
MAINTENANCE CONTRACTS				$6,300
GROUNDS R&M OUTSIDE			$5,000	$20,000
EQUIPMENT RENTAL			$250	$250
Total Property Services:			**$38,750**	**$60,050**
Other				
COMMUNICATIONS			$500	$1,500
POSTAGE			$250	$250
ADVERTISING			$5,000	$2,500
DUES/FEES			$500	$500
TRAINING & EDUCATION			$2,500	$4,500
CONTRACT LABOR			$6,500	$1,500
Total Other:			**$15,250**	**$10,750**
Total Purchase of Services:			**$54,000**	**$70,800**
Supplies				
Supplies				
OFFICE SUPPLIES & EXPENSE			$500	$250
AUTO PARTS			$500	$1,500
CHEMICALS/PESTICIDES			$3,500	$500
EXPENDABLE FLUIDS			$1,000	$500
SAFETY/MEDICAL SUPPLIES			$500	$500
SIGNAGE & MATERIALS			$1,500	$1,500
TIRES			$1,000	$2,000
UNIFORM EXPENSE			$2,100	$2,800
JANITORIAL SUPPLIES			$15,000	$28,600
COMPUTER EQUIP NON-CAPITAL			$1,000	$500
EQUIPMENT PARTS			$2,000	$2,500
R&M BUILDINGS-INSIDE			$1,000	$1,000
PARKS & GROUNDS R&M INSIDE			$2,500	$3,500
LANDSCAPING R&M-INSIDE			$500	$1,000
AUTO & TRUCK FUEL			$12,500	$13,000
FOOD			$1,500	$1,500
SMALL TOOLS & MINOR EQUIPMENT			$5,000	$7,500
HAND TOOLS			$500	$1,500
Total Supplies:			**$52,100**	**$70,150**
Total Supplies:			**$52,100**	**$70,150**
Capital Outlays				
Property				
CONSTRUCTION/MAINTENANCE			$2,126,340	
Total Property:			**$2,126,340**	

Name	FY2020 Actual	FY2021 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Capital Outlays:			$2,126,340	
Debt Service				
Principal				
LEASE LIABILITY PRINCIPAL				$11,559
Total Principal:				**$11,559**
Interest				
LEASE LIABILITY INTEREST				$3,079
Total Interest:				**$3,079**
Total Debt Service:				**$14,638**
Total Expense Objects:			**$2,460,321**	**$433,234**

Parks SPLOST Funds



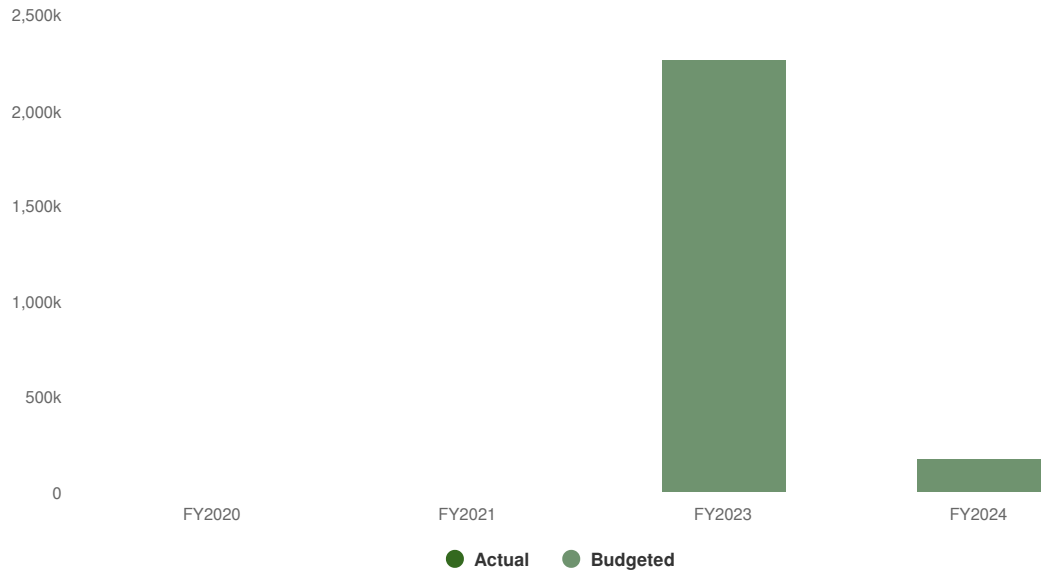
Chris Bailey
Department Director

Expenditures for Parks in the SPLOST Fund consist of capital items funded solely by the 2019 SPLOST. These are also in our Capital Improvement budget for FY2024 for a total of $174,000.

Expenditures Summary

$174,000 **-$2,092,189**
(-92.32% vs. prior year)

Parks SPLOST Funds Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Name	FY2020 Actual	FY2021 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects				
Capital Outlays				
Property				
CONSTRUCTION/MAINTENANCE			$2,266,189	$150,000
Total Property:			**$2,266,189**	**$150,000**
Machinery and Equipment				
EQUIPMENT				$24,000
Total Machinery and Equipment:				**$24,000**
Total Capital Outlays:			**$2,266,189**	**$174,000**

Name	FY2020 Actual	FY2021 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Expense Objects:			$2,266,189	$174,000

Police



Chief RV Watts
Department Director

Total FY2024 budgeted revenues for the Police department are $85,262, while total expenditures are budgeted at $7,476,039.

The City of Monroe Police Department's mission statement is "To protect and to serve". We strive to provide our community with the highest quality of law enforcement with fair, firm and consistent public safety services in partnership with the community. The Monroe Police Department is a 24hr full-time service law enforcement agency that provides proactive and public safety services to our community. The department works to develop our agency and programs that will continue building strong relationships between the community and the department.
Law Enforcement Operations consist of Uniform Patrol, Criminal Investigations, SWAT, Joint Operations and Evidence/Property/Crime Technician. We also offer service and support in the capacity of day to day administrative operations, open records requests of the department, security for the Municipal Court, as well as training and state certification.

Ongoing Objectives:

- To continue to be fiscally responsible and manage the departments' needs while remaining within our allotted budget
- To add two law enforcement positions for 2024.
- Continue to develop and provide the best quality training for our officers so they can meet the needs of our community while conducting themselves in the most courteous and professional manner.
- Implement a community policing program.
- Continue to provide professional public safety services to our community while managing our resources in a conservative and responsible manner that reflects our City's leadership visions, goals and responsiveness to our community.
- Continue to develop and implement a sustainable fleet management program that meets the needs of the Monroe Police Department and the community we serve.
- Establish and retain adequate law enforcement staffing required to accomplish our mission in a very fluid and challenging public safety environment. As well as prepare for the future growth of Monroe.
- Update and adjust wage compensation for recruiting and retention of law enforcement officers.
- Ensure detectives attend pipeline training for CID.
- Enroll property and evidence supervisor in crime scene processing classes.

Accomplishments

- Worked 700+ MVA's
- Handled an average of 2,200 calls for service per month
- Projected for the year a total of 26,524 calls for service with 1,073 arrests
- Conducted and or participated in 8,562 plus hours of training (double the amount for 2022)
- Purchased four new Chevrolet Tahoe SUV vehicles
- Installed 10 new Flock cameras within the city (paid for out of Asset Forfeiture Funds)
- The gymnasium of the Monroe Police Department posted 88% of participants working out in 2023
- Replaced 15 laptops and 15 docking stations in patrol cars
- Purchased a motorcycle and equipped it for use in the downtown area of Monroe
- Achieved requirements for State Certification this year
- Implement incentives for LEO and civilians
- Awarded Grant from Governor's Office of Highway Safety in the amount of $56,172 for salaries and equipment
- Filled open vacancies
- Added two officers to the current Traffic Unit for a total of four
- Implemented leadership requirements for Supervisors and Managers
- Presented a Citizen Life Saving Award
- Implemented Taser 7 allowing cameras in cars as well as on LEO
- Tag readers in each patrol vehicle
- Purchased Magnum/Axiom software to download cellphones, computers, and laptops
- Purchased Suface Pro 8 tablets for the remainder of CID for investigative purposes

- Purchased a faraday block box, and faraday bags and portable batteries for each shift
- Purchased FRED computer to operate Greyshift and Axiom software for digital forensics
- Trained two investigative personnel for ICAC taskforce
- Investigative personnel set up and attended BIRDIE digital forensics class taught by FLETC
- Outfitted all investigative employees with professional dress attire
- The CID has assigned 285 cases. Of the cases, 76 have been closed by the issuance of arrest warrants, 160 warrants have been issued in total and 165 cases have been closed.
- Worked four homicide cases resulting in six arrests

Performance Measures

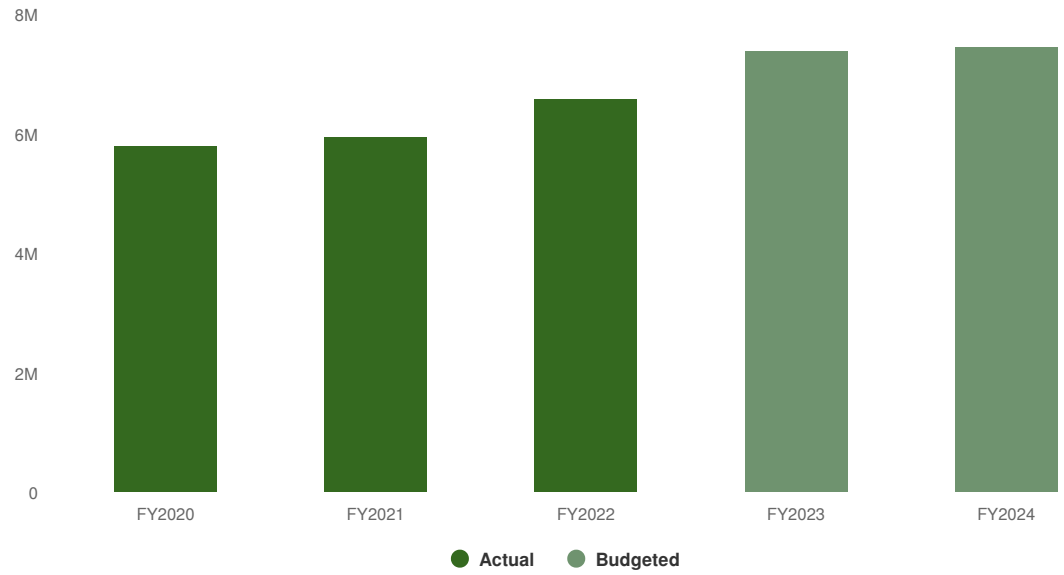
	FY2022	FY2023 projected	FY2024
Maintain quality officers with required training & up to date certifications	100%	100%	100%
Calls for service	22,256	26,927	N/A
Area checks	122,353	127,688	N/A
Firearms removed from the streets	101	107	N/A
Arrests made	734	1,192	N/A

85,262

Expenditures Summary

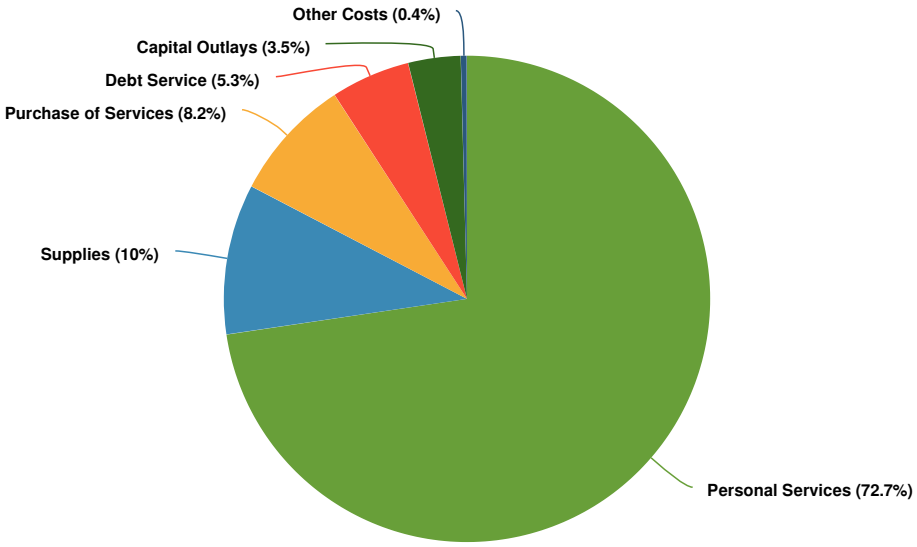
$7,476,039 $67,934
(0.92% vs. prior year)

Police Proposed and Historical Budget vs. Actual

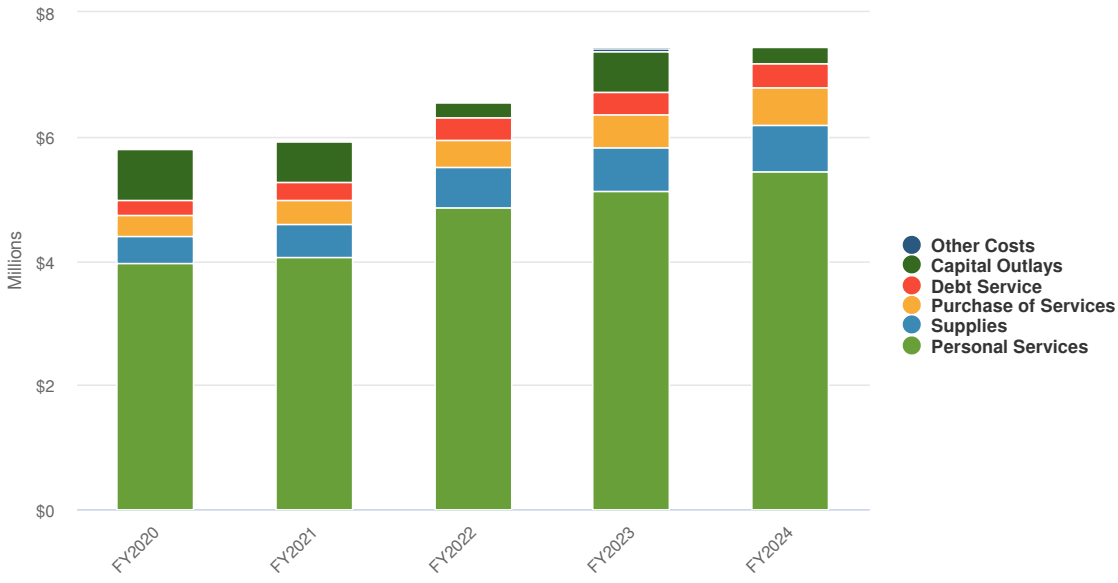


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
REGULAR SALARIES	$2,364,583	$2,555,678	$3,153,274	$3,355,641	$3,712,010
HAZARD SALARY	$113,942				
PART - TIME/TEMPORARY SALARIES	$22,051	$20,899	$27,086	$45,000	
OVERTIME SALARIES	$176,684	$179,083	$226,293	$220,000	$200,000
OVERTIME - OTHER	$24,724	$21,419			
Total Salaries and Wages:	**$2,701,985**	**$2,777,079**	**$3,406,654**	**$3,620,641**	**$3,912,010**
Benefits					
GROUP INS	$706,006	$674,112	$795,086	$660,000	$671,000
SOCIAL SECURITY	$159,518	$162,797	$201,229	$208,050	$230,145
MEDICARE	$37,306	$38,073	$47,062	$48,657	$53,824
GMEBS-RETIREMENT CONTRIBUTION	$300,389	$363,903	$365,507	$500,535	$508,935
RETIREMENT CONTRIBUTION	$11,350	$13,300	$15,575	$17,700	$18,300
WORKERS COMP INSURANCE	$41,203	$17,101	$16,782	$62,500	$25,000
MEDICAL EXAMS	$5,389	$3,930	$5,995	$5,500	$5,500
EMPLOYEE ASSISTANCE PROGRAM	$1,132	$1,235	$1,082	$1,400	$1,650
WALTON ATHLETIC MEMBERSHIP	$610	$3,660	$5,834	$6,720	$6,200
Total Benefits:	**$1,262,903**	**$1,278,111**	**$1,454,153**	**$1,511,062**	**$1,520,554**
Total Personal Services:	**$3,964,888**	**$4,055,189**	**$4,860,807**	**$5,131,703**	**$5,432,564**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES	$4,440	$9,179	$1,387	$30,000	$40,000
I/T SVCS - WEB DESIGN, ETC.	$1,077	$220		$3,800	$3,800
INVESTIGATIVE SERVICES	$15,453	$13,833	$18,587	$37,000	$40,000
PRISONER MEDICAL	$416				
ATTORNEY FEES - OTHERS				$10,000	$10,000
Total Purchased Professional Services:	**$21,386**	**$23,232**	**$19,974**	**$80,800**	**$93,800**
Property Services					
CUSTODIAL SVCS	$8,400	$19,316	$31,188	$40,000	$45,000
SECURITY SYSTEMS	$216	$287	$1,687	$2,500	$2,500
PEST CONTROL	$275	$685	$1,250	$1,100	$1,100
EQUIP REP & MAINT OUTSIDE	$2,707	$2,369	$6,005	$7,000	$7,000
VEHICLE REP & MAINT OUTSIDE	$43,876	$34,163	$55,787	$38,100	$40,000
R & M BUILDINGS - OUTSIDE	$874	$15,603	$16,283	$20,000	$26,000
MAINTENANCE CONTRACTS	$67,584	$61,714	$69,849	$100,000	$75,000
P O BOX RENTAL	$254	$322	$332	$400	$400
EQUIPMENT RENTS / LEASES	$1,150	$2,133	$1,150	$2,500	$2,500
EQUIPMENT RENTAL	$2,249	$2,717	$2,511	$2,400	$2,400
VEHCILE RENTAL		$1,204			
Total Property Services:	**$127,586**	**$140,511**	**$186,042**	**$214,000**	**$201,900**

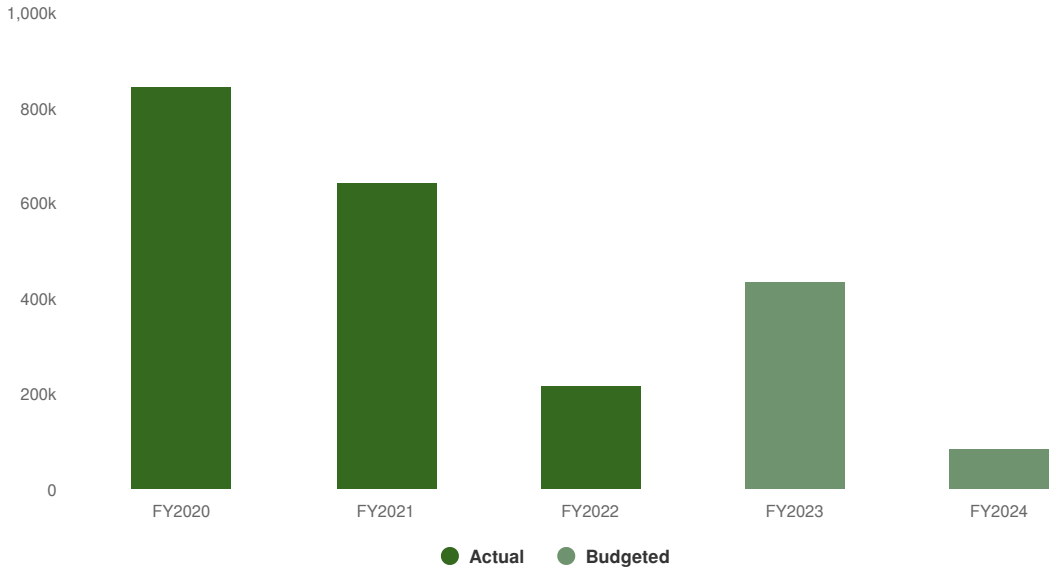
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Other					
GENERAL LIABILITY INSURANCE	$73,147	$90,479	$114,340	$100,000	$175,000
COMMUNICATION SERVICES	$57,505	$59,373	$51,580	$60,000	$60,000
POSTAGE	$1,275	$638	$707	$1,500	$1,500
ADVERTISING	$1,008	$3,109	$1,775	$3,300	$2,500
EVENTS	$2,363	$639	$215	$3,000	$500
PRINTING	$3,128	$3,379	$1,007	$2,000	$1,000
TRAVEL EXPENSE	$8,449	$14,643	$22,839	$20,000	$25,000
DUES/FEES	$10,267	$12,666	$24,631	$20,000	$22,000
VEHICLE TAG & TITLE FEE	$213	$2,328	$82	$200	$200
TRAINING & EDUCATION - EMPLOYEE	$10,193	$17,940	$12,992	$25,000	$25,000
CONTRACT LABOR	$2,400	$5,817	$2,830	$8,000	$3,000
SOFTWARE	$10,428	$269	$279	$500	$500
FINE/LATE FEE		$32			
Total Other:	**$180,375**	**$211,312**	**$233,277**	**$243,500**	**$316,200**
Total Purchase of Services:	**$329,347**	**$375,055**	**$439,293**	**$538,300**	**$611,900**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$10,459	$27,969	$26,703	$25,000	$12,000
FURNITURE <5000	$600			$5,000	$1,000
AUTO PARTS	$35,047	$26,915	$40,131	$35,000	$40,000
DAMAGE CLAIMS	$891		$5,875	$10,000	$15,000
DONATION PURCHASES PD/FIRE			$1,529		$4,300
SPONSORSHIPS/DONATIONS	$1,022	$3,180	$9,612	$3,000	$3,000
EXPENDABLE FLUIDS	$1,456	$476	$2,548	$5,000	$5,000
K-9 OPERATIONS	$10,574	$14,123	$10,288	$20,000	$15,000
SAFETY/MEDICAL SUPPLIES	$7,248	$1,514	$6,392	$7,500	$8,000
TIRES	$20,551	$19,714	$28,713	$25,000	$25,000
UNIFORM EXPENSE	$30,411	$54,257	$62,968	$60,000	$60,000
JANITORIAL SUPPLIES	$1,666	$4,570	$3,923	$6,000	$6,000
COMPUTER EQUIP NON-CAP	$17,649	$34,811	$34,996	$35,000	$20,000
AMMO/QUALIFICATION	$14,863	$14,127	$28,359	$20,000	$22,000
INVESTIGATION SUPPLIES	$6,473	$20,316	$17,392	$52,300	$20,000
EQUIPMENT PARTS	$1,892	$775	$5,696	$3,000	$3,000
R & M BUILDINGS - INSIDE	$611	$10,519	$8,475	$10,000	$10,000
COVID-19 EXPENSES	$35,035	$1,408			
AUTO & TRUCK FUEL	$135,556	$199,840	$239,444	$225,000	$225,000
FOOD	$7,650	$9,959	$9,112	$10,000	$7,500
BOOKS & PERIODICALS	$1,340	$1,845	$1,797	$2,000	$2,000
SMALL TOOLS & MINOR EQUIPMENT	$3,063	$2,766	$1,714	$3,000	$3,000
ISSUED EQUPMENT	$86,761	$93,047	$96,689	$125,400	$230,000
TRAINING MATERIALS - COM USE	$1,515	$2,373	$9,426	$5,000	$8,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
EMPLOYEE APPRECIATION	$998	$2,943	$2,000	$3,000	$2,000
Total Supplies:	**$433,332**	**$547,447**	**$653,781**	**$695,200**	**$746,800**
Total Supplies:	**$433,332**	**$547,447**	**$653,781**	**$695,200**	**$746,800**
Capital Outlays					
Property					
BUILDINGS		$7,091			
CONSTRUCTION IN PROGRESS		$7,002	$16,588	$30,000	
Total Property:		**$14,092**	**$16,588**	**$30,000**	
Machinery and Equipment					
VEHICLES	$459,932	$566,704	$130,942	$393,258	
COMPUTERS CAPITAL	$5,995				
SOFTWARE CAPITAL	$323,500			$8,039	$8,039
EQUIPMENT	$25,497	$76,495	$109,866	$234,605	$252,325
Total Machinery and Equipment:	**$814,924**	**$643,199**	**$240,808**	**$635,902**	**$260,364**
Total Capital Outlays:	**$814,924**	**$657,292**	**$257,396**	**$665,902**	**$260,364**
Other Costs					
Payments to Other Agencies					
POLICE OFFICERS A&B FUND	$19,001	$31,061	$29,537	$30,000	$30,000
Total Payments to Other Agencies:	**$19,001**	**$31,061**	**$29,537**	**$30,000**	**$30,000**
Total Other Costs:	**$19,001**	**$31,061**	**$29,537**	**$30,000**	**$30,000**
Debt Service					
Principal					
CAPITAL LEASE	$220,433	$245,910	$295,726	$295,000	
LEASE LIABILITY PRINCIPAL					$333,271
Total Principal:	**$220,433**	**$245,910**	**$295,726**	**$295,000**	**$333,271**
Interest					
CAPITAL LEASE INTEREST	$35,647	$43,826	$46,746	$52,000	
LEASE LIABILITY INTEREST					$61,140
Total Interest:	**$35,647**	**$43,826**	**$46,746**	**$52,000**	**$61,140**
Total Debt Service:	**$256,079**	**$289,736**	**$342,472**	**$347,000**	**$394,411**
Total Expense Objects:	**$5,817,572**	**$5,955,781**	**$6,583,286**	**$7,408,105**	**$7,476,039**

Revenues Summary

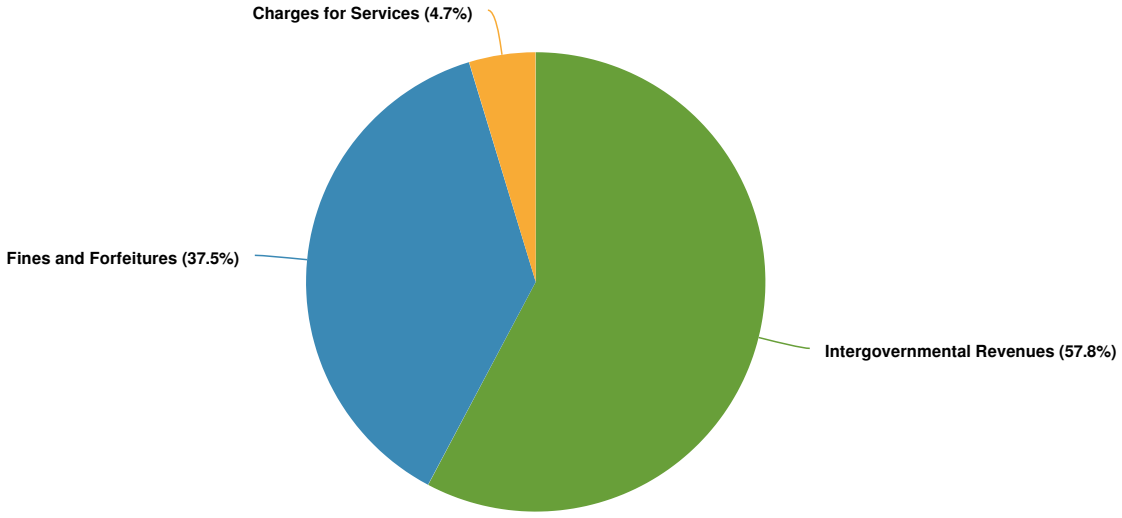
$85,262 -$348,996
(-80.37% vs. prior year)

Police Proposed and Historical Budget vs. Actual

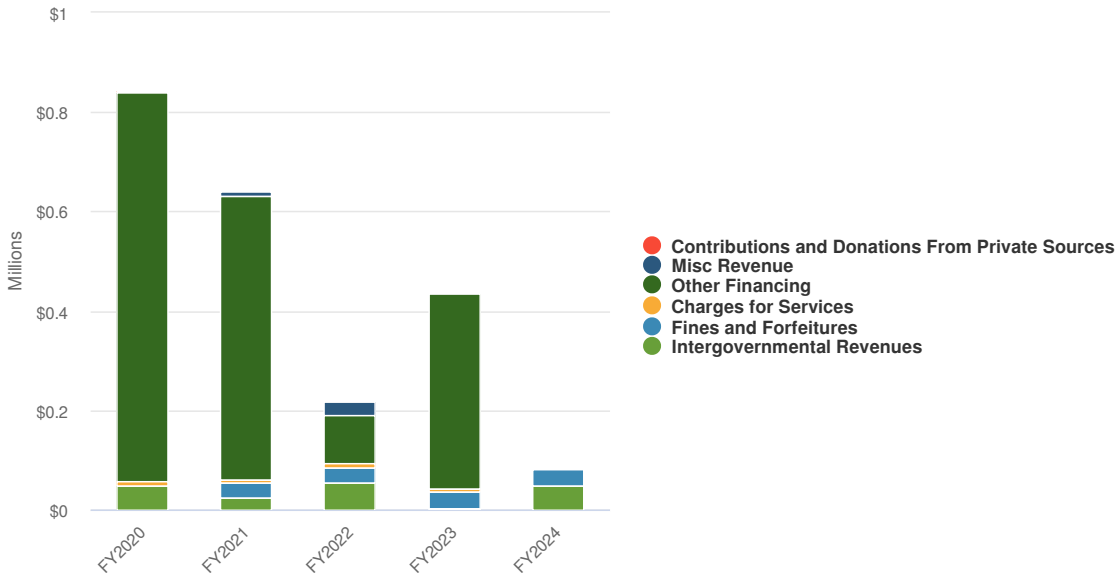


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Intergovernmental Revenues					
Federal Government Grants					
DEA - DGWILHELM OCDETF	$14,666	$14,360			
FED GRANT - BVP	$5,628	$2,015	$5,298	$2,000	$2,000
FED GRANT - GOHS	$5,451				$47,262
FED GRANT - CARES (COVID19)			$49,519		
FED GRANT - HIDTA	$23,147	$7,783			
Total Federal Government Grants:	**$48,892**	**$24,158**	**$54,817**	**$2,000**	**$49,262**
Total Intergovernmental Revenues:	**$48,892**	**$24,158**	**$54,817**	**$2,000**	**$49,262**
Charges for Services					
Public Safety					
POLICE DEPARTMENT OTHER INCOME	$7,324	$4,106	$10,162	$4,000	$4,000
Total Public Safety:	**$7,324**	**$4,106**	**$10,162**	**$4,000**	**$4,000**
Total Charges for Services:	**$7,324**	**$4,106**	**$10,162**	**$4,000**	**$4,000**
Fines and Forfeitures					
Fines and Forfeitures					
PEACE OFFICERS A&B COLLECTIONS		$31,061	$29,537	$35,000	$32,000
Total Fines and Forfeitures:		**$31,061**	**$29,537**	**$35,000**	**$32,000**
Total Fines and Forfeitures:		**$31,061**	**$29,537**	**$35,000**	**$32,000**
Contributions and Donations From Private Sources					
Contributions and Donations From Private Sources					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
POLICE DEPT CONTRIBUTIONS	$3,328				
Total Contributions and Donations From Private Sources:	**$3,328**				
Total Contributions and Donations From Private Sources:	**$3,328**				
Misc Revenue					
Reimbursement for Damanged Property					
REIMB FOR DAMAGED PROPERTY		$8,221	$15,712		
Total Reimbursement for Damanged Property:		**$8,221**	**$15,712**		
Other					
OTHER		$575	$12,428		
Total Other:		**$575**	**$12,428**		
Total Misc Revenue:		**$8,796**	**$28,140**		
Other Financing					
Proceeds of Capital Asset Dispositions					
SALE OF ASSETS - GEN FUND		$6,500			
Total Proceeds of Capital Asset Dispositions:		**$6,500**			
General Long Term Debt Issued					
CAPITAL LEASES	$783,432	$566,704	$95,292	$393,258	
Total General Long Term Debt Issued:	**$783,432**	**$566,704**	**$95,292**	**$393,258**	
Total Other Financing:	**$783,432**	**$573,204**	**$95,292**	**$393,258**	
Total Revenue Source:	**$842,977**	**$641,326**	**$217,947**	**$434,258**	**$85,262**

Police Confiscated Asset Fund

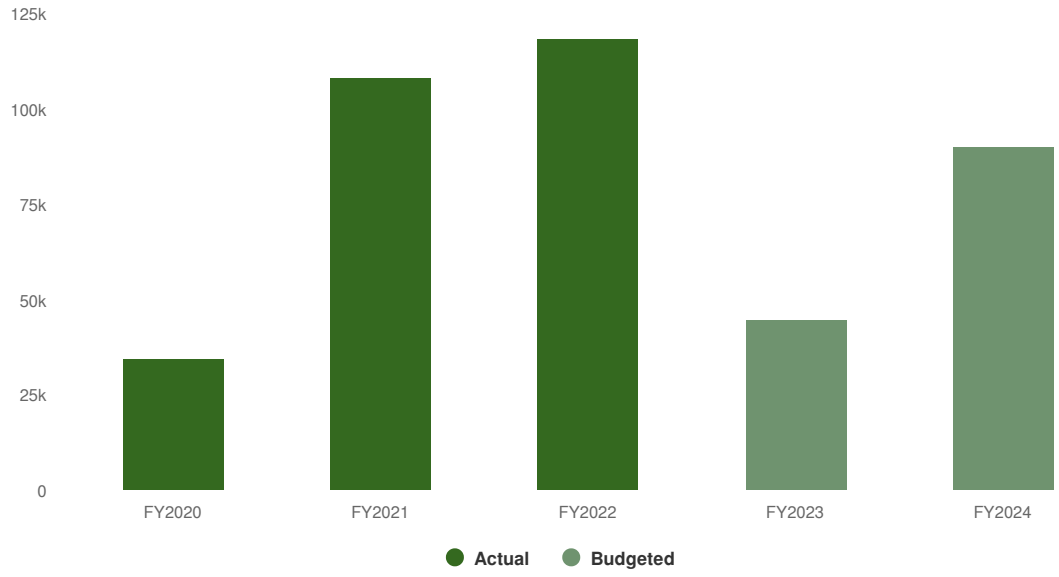
Chief RV Watts
Department Director

Funds in the Police Confiscated Asset fund are segregated for official law enforcement purposes only. Funds budgeted for 2024 are at $90,000.

Expenditures Summary

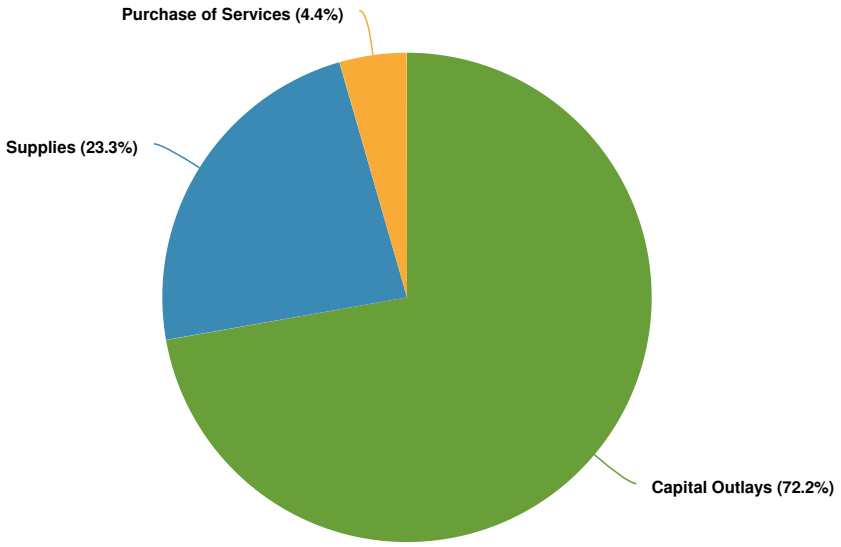
$90,000 $45,000
(100.00% vs. prior year)

Police Confiscated Asset Fund Proposed and Historical Budget vs. Actual

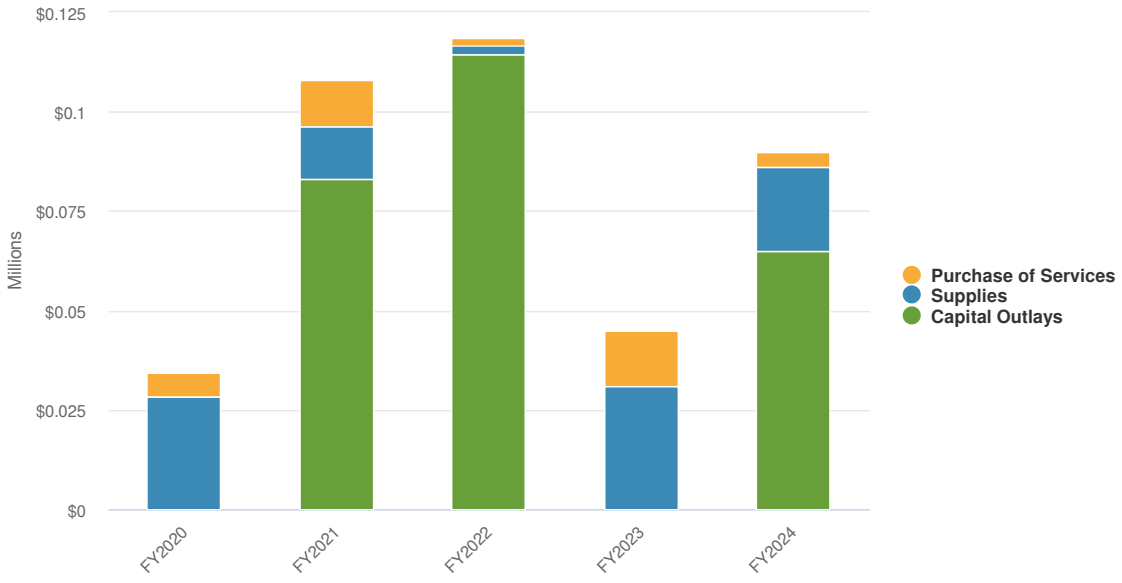


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



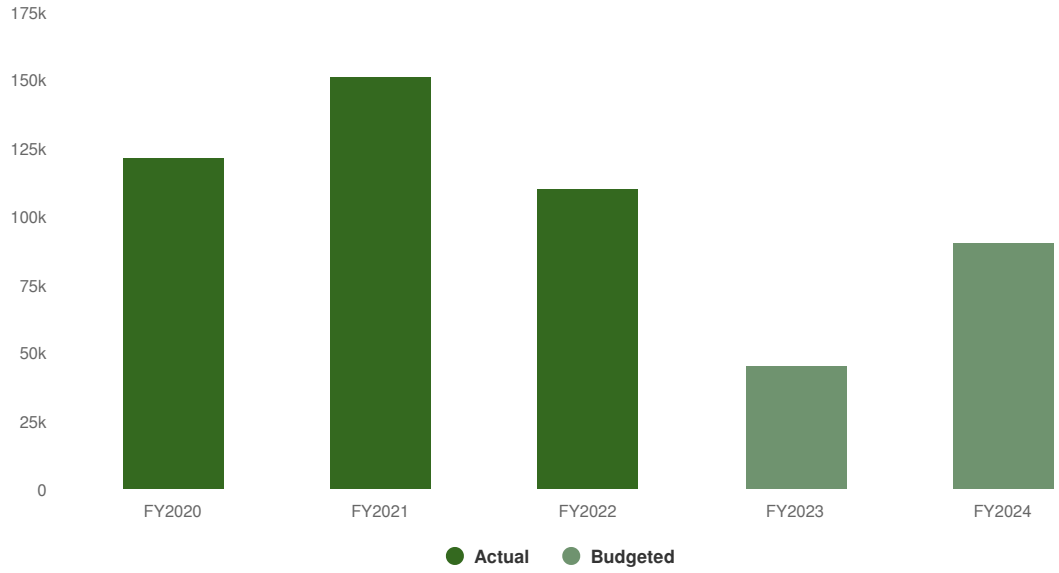
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Purchase of Services					
Other					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
COMMUNICATION SERVICES	$1,027	$728		$1,000	
ANTI-DRUG ADVERTISING				$1,000	
VEHICLE TAG & TITLE FEE		$172			
COURT FEES	$5,284	$10,825	$1,752	$2,000	$2,000
TRAINING & EDUCATION - EMPLOYEE				$10,000	$2,000
Total Other:	**$6,311**	**$11,726**	**$1,752**	**$14,000**	**$4,000**
Total Purchase of Services:	**$6,311**	**$11,726**	**$1,752**	**$14,000**	**$4,000**
Supplies					
Supplies					
K-9 OPERATIONS	$11,498			$12,000	$5,000
INVESTIGATION SUPPLIES	$11,923	$13,135	$2,150	$13,000	$10,000
ISSUED EQUPMENT	$4,800			$6,000	$6,000
Total Supplies:	**$28,221**	**$13,135**	**$2,150**	**$31,000**	**$21,000**
Total Supplies:	**$28,221**	**$13,135**	**$2,150**	**$31,000**	**$21,000**
Capital Outlays					
Property					
SITE IMPROVEMENTS			$7,750		
CONSTRUCTION IN PROGRESS			$616		
Total Property:			**$8,366**		
Machinery and Equipment					
FURNITURE & FIXTURES		$51,477	$106,141		
EQUIPMENT		$31,566			$65,000
Total Machinery and Equipment:		**$83,043**	**$106,141**		**$65,000**
Total Capital Outlays:		**$83,043**	**$114,506**		**$65,000**
Total Expense Objects:	**$34,532**	**$107,904**	**$118,408**	**$45,000**	**$90,000**

Revenues Summary

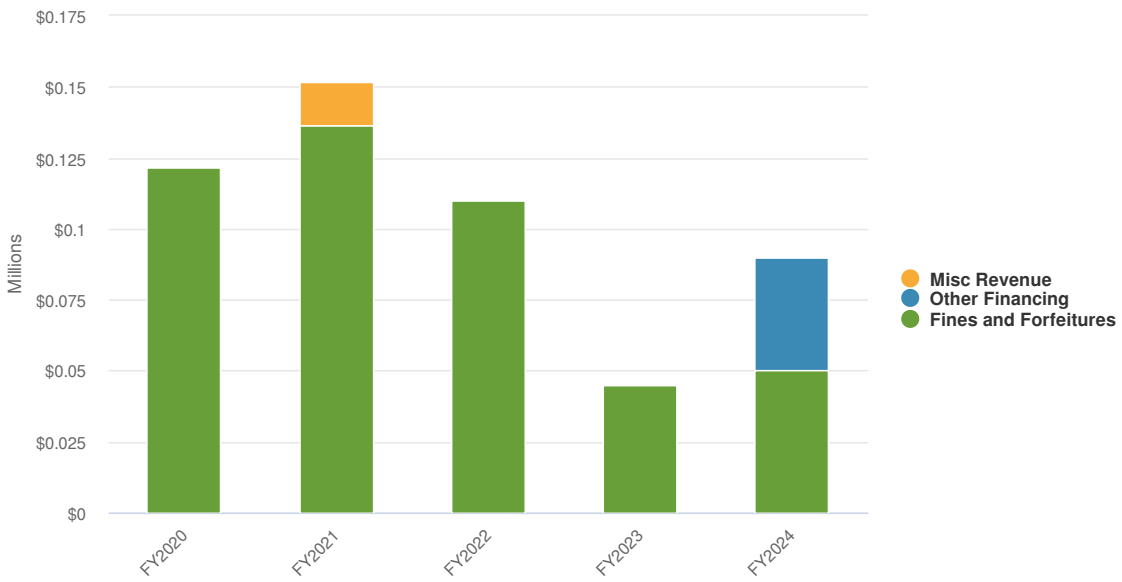
$90,000 $45,000
(100.00% vs. prior year)

Police Confiscated Asset Fund Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Fines and Forfeitures					
Fines and Forfeitures					
CONDEMNED FUNDS	$23,583	$86,518	$10,292	$15,000	$20,000
SEIZED FUNDS	$58,992				
CONDEMNED FUNDS - DEA	$38,968	$49,773	$99,738	$30,000	$30,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Fines and Forfeitures:	$121,543	$136,290	$110,030	$45,000	$50,000
Total Fines and Forfeitures:	$121,543	$136,290	$110,030	$45,000	$50,000
Misc Revenue					
Other					
OTHER		$15,286			
Total Other:		$15,286			
Total Misc Revenue:		$15,286			
Other Financing					
Fund Balance					
FUND BALANCE					$40,000
Total Fund Balance:					$40,000
Total Other Financing:					$40,000
Total Revenue Source:	$121,543	$151,576	$110,030	$45,000	$90,000

Police Shop With a Cop Fund

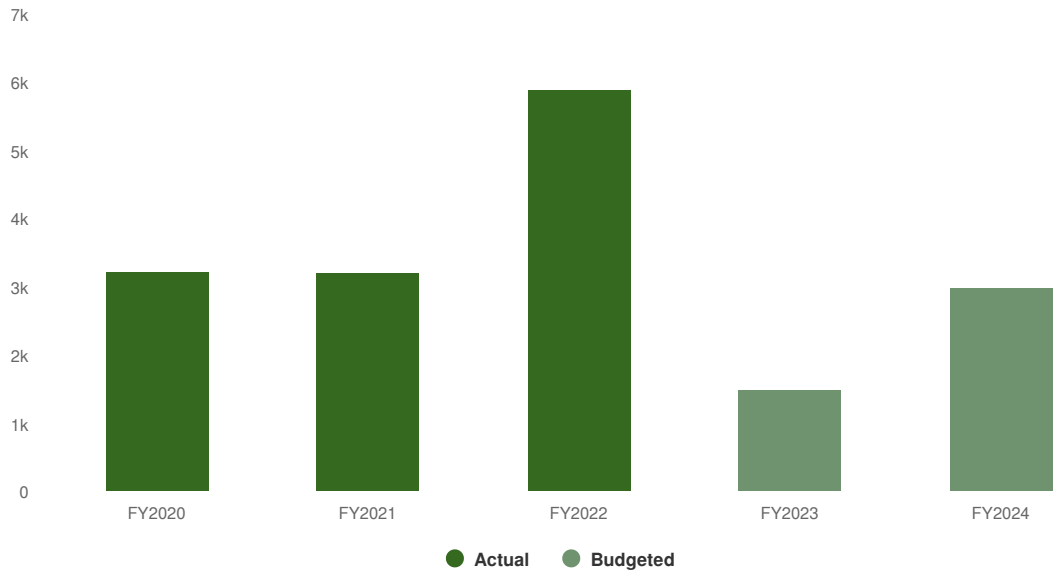
Chief RV Watts
Department Director

This fund is set aside for public donations from the community each year for the Shop with a Cop event held by the City of Monroe Police department during the holiday season. This is to help children within our community, who are in need and to help build relationships between police officers and the citizens.

Expenditures Summary

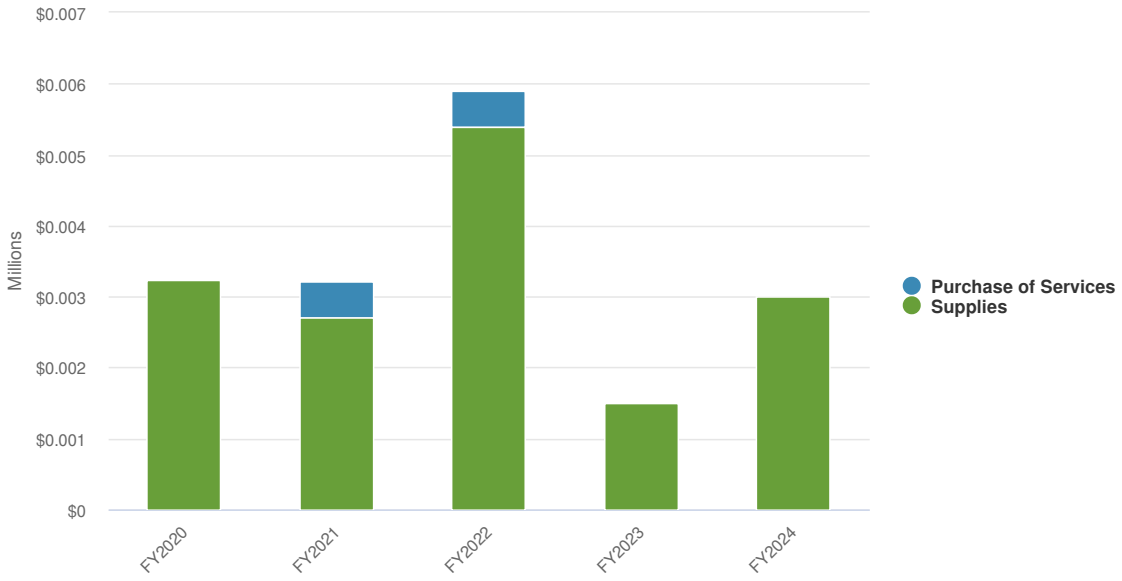
$3,000 $1,500
(100.00% vs. prior year)

Police Shop With a Cop Fund Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type

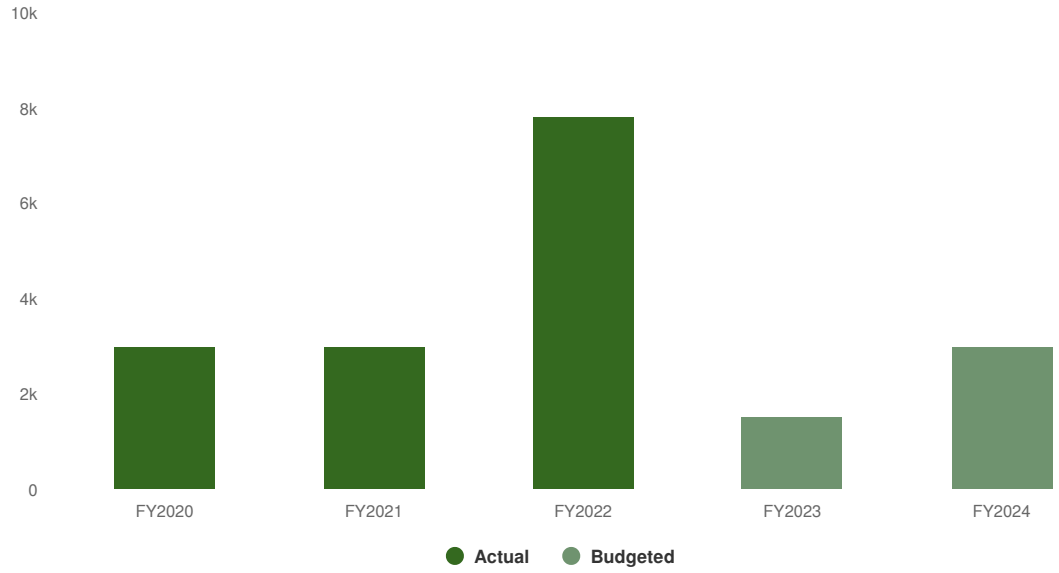


Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Purchase of Services					
Property Services					
Holiday Events		$500	$500		
Total Property Services:		**$500**	**$500**		
Total Purchase of Services:		**$500**	**$500**		
Supplies					
Supplies					
DONATION PURCHASES PD/FIRE		$151			
DONATION PURCHASES PD	$3,243	$2,557	$5,391	$1,500	$3,000
Total Supplies:	**$3,243**	**$2,708**	**$5,391**	**$1,500**	**$3,000**
Total Supplies:	**$3,243**	**$2,708**	**$5,391**	**$1,500**	**$3,000**
Total Expense Objects:	**$3,243**	**$3,208**	**$5,891**	**$1,500**	**$3,000**

Revenues Summary

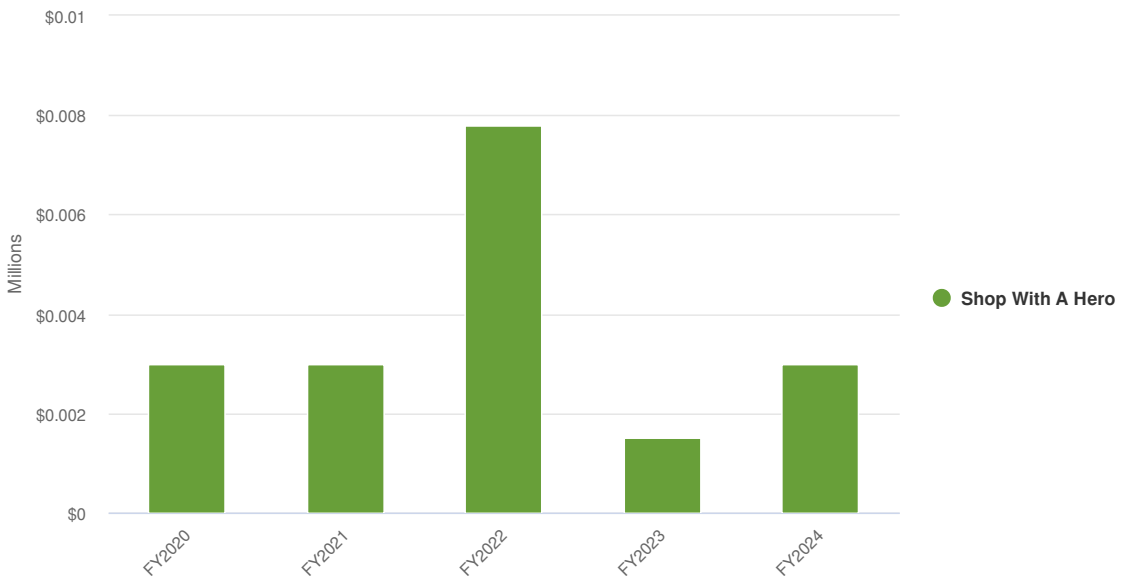
$3,000 $1,500
(100.00% vs. prior year)

Police Shop With a Cop Fund Proposed and Historical Budget vs. Actual



Revenue by Fund

Budgeted and Historical 2024 Revenue by Fund



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Shop With A Hero					
POLICE DEPT DONATIONS	$3,000	$2,995	$7,800	$1,500	$3,000
Total Shop With A Hero:	**$3,000**	**$2,995**	**$7,800**	**$1,500**	**$3,000**

Sewer Collection & Treatment



Rodney Middlebrooks
Department Director

Total FY2024 budgeted revenues for the Sewer department are $6,035,167, while total expenditures are budgeted at $5,751,710.

The Sewer department is responsible for the management, repair and operation of the sewer collection and treatment of the system. We continue to ensure the reliable operation of the wastewater collection and transmission systems through the regular cleaning, inspecting and rehabilitation of system components to over 7,800 customers. Conserve, protect and sustain the environmental resources in our communities and state through environmental stewardship. Over the past several years we have continued to rehab sewer lines through Community Development Block Grants grants. We assess our capital improvement plan annually to provide and maintain adequate wastewater facilities to serve both existing and planned development.

The Jack's Creek Wastewater Treatment plant (WWTP) is a 3.4-MGD trickling filter plant that provides secondary treatment capable of handling peak flows of 9.5 MGD. The sewerage collection system primarily serves areas inside and adjacent to the corporate City limits. This collection system includes approximately 140 miles of sewer lines and 7 lift stations.

Ongoing Objectives:

- Ensure reliable operations of the wastewater collection and transmission systems through regular maintenance, inspection & rehabilitation of system components.
- Continue to ensure adequate funding is available for maintenance of infrastructure and future capital improvements
- Ensure safe and reliable wastewater treatment and collection through training and being in compliance with all Federal, State and Local requirements.

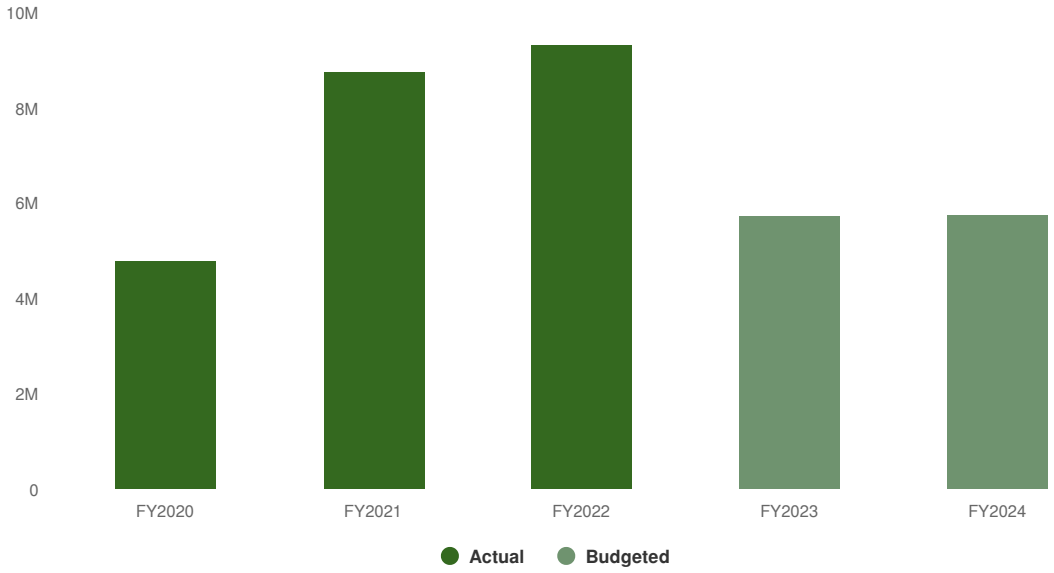
Performance Measures

	FY2022	FY2023	FY2024
Gallons of treatment	1.79 MGD average	YTD 2.13 MGD average	2.35 MGD average proposed
Continue to update aging infrastructure with capital funds & grant funds	1/2 mile main rehab, 1/2 mile new main installed, 49 service replacements	YTD-1690' of rehab, 1100' of new main installed, 31 services replaced	Proposed 1.5 miles main rehab, 125 service replacements

Expenditures Summary

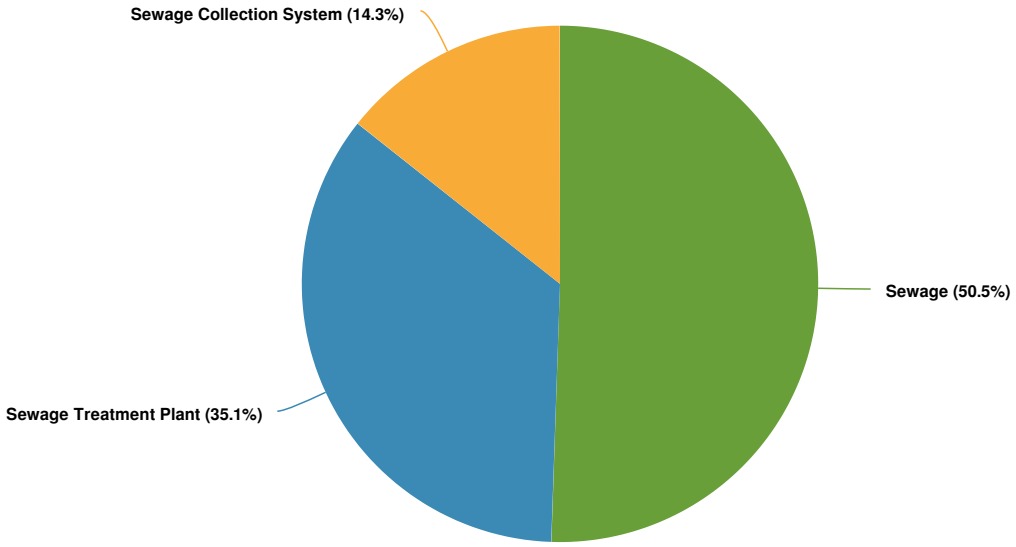
$5,751,710 $35,174
(0.62% vs. prior year)

Sewer Collection & Treatment Proposed and Historical Budget vs. Actual

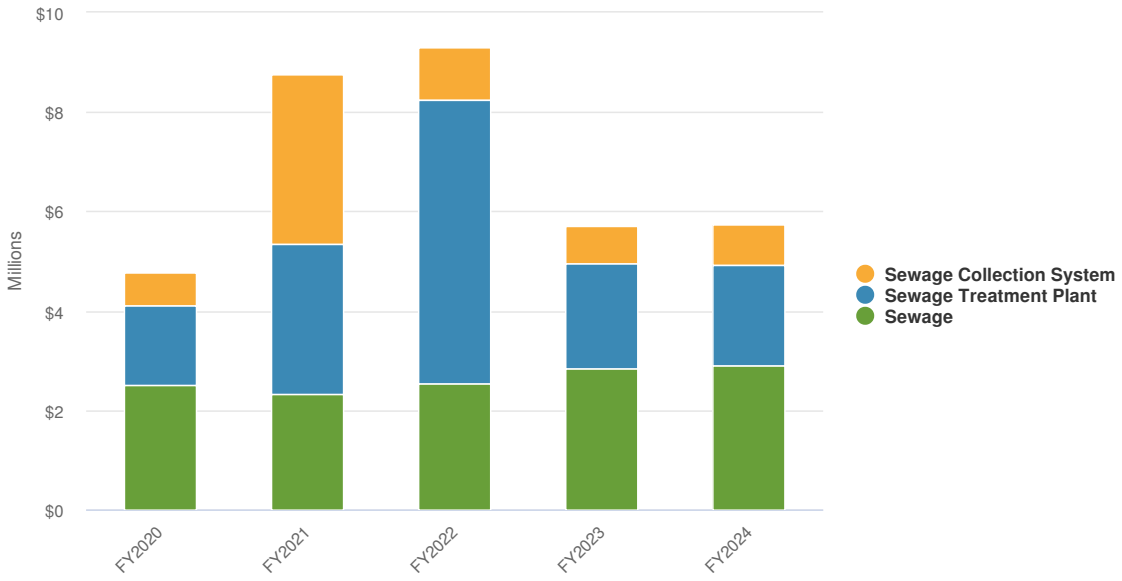


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expenditures						
Utilities						
Sewage						
Depreciation and Amortization						
DEPRECIATION EXPENSE	$827,096	$827,040	$887,513			
AMORT DEF CHG 2016 BOND	$13,417	$13,417	$13,417	$13,417	$13,417	$0
AMORT 2020 UTIL BOND PREMIUM	-$5,538	-$94,935	-$94,935			
Total Depreciation and Amortization:	**$834,975**	**$745,522**	**$805,995**	**$13,417**	**$13,417**	**$0**
Other Costs						
ADMIN ALLOC - ADMIN EXPENSES	$984,747	$743,234	$838,052	$869,060	$947,918	$78,858
Total Other Costs:	**$984,747**	**$743,234**	**$838,052**	**$869,060**	**$947,918**	**$78,858**
Debt Service						
REVENUE BOND PRINCIPAL 2016				$707,004	$724,248	$17,244
INTEREST EXP - 2016 REV BONDS	$103,773	$89,140	$74,219	$60,234	$44,656	-$15,578
INTEREST EXP - 2020 REV BONDS	$66,432	$468,929	$468,929	$468,929	$468,929	
ISSUANCE COSTS	$259,651					
Total Debt Service:	**$429,857**	**$558,069**	**$543,148**	**$1,236,167**	**$1,237,833**	**$1,666**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Other Financing						
TRANS OUT UTIL 5% TO GEN FUND	$257,476	$269,943	$347,556	$267,473	$265,470	-$2,003
TRANS OUT UTL 5% E&R FUND				$222,894	$221,225	-$1,669
TRANS OUT UTL E&R FUND				$222,894	$221,225	-$1,669
Total Other Financing:	**$257,476**	**$269,943**	**$347,556**	**$713,261**	**$707,920**	**-$5,341**
Total Sewage:	**$2,507,055**	**$2,316,767**	**$2,534,750**	**$2,831,905**	**$2,907,088**	**$75,183**
Sewage Collection System						
Personal Services						
REGULAR SALARIES	$256,667	$274,000	$327,004	$343,885	$365,004	$21,119
OVERTIME SALARIES	$22,739	$18,860	$22,506	$24,000	$25,000	$1,000
GROUP INS	$100,053	$99,693	$102,556	$77,000	$77,000	
SOCIAL SECURITY	$15,722	$16,509	$19,652	$21,321	$22,630	$1,309
MEDICARE	$3,677	$3,861	$4,596	$4,986	$5,293	$307
GMEBS-RETIREMENT CONTRIBUTION	$90,159	$44,559	$46,519	$50,714	$50,714	
WORKERS COMP INSURANCE					$1,500	$1,500
MEDICAL EXAMS	$455	$100	$152	$150	$150	
EMPLOYEE ASSISTANCE PROGRAM	$174	$190	$138	$200	$200	
WALTON ATHLETIC MEMBERSHIP	$160	$485	$743	$840	$840	
Total Personal Services:	**$489,806**	**$458,257**	**$523,866**	**$523,096**	**$548,331**	**$25,235**
Purchase of Services						
PROFESSIONAL SERVICES	$2,188	$246	$10,056	$5,500	$7,500	$2,000
I/T SVCS - WEB DESIGN, ETC.	$55					
CONSULTING - TECHNICAL	$3,238	$5,238	$4,433	$4,000	$7,500	$3,500
LAWN CARE & MAINTENANCE	$119		$224	$500	$500	
EQUIP REP & MAINT OUTSIDE	$6,237	$2,131	$18,146	$8,000	$10,000	$2,000
VEHICLE REP & MAINT OUTSIDE	$7,891	$3,759	$3,185	$10,000	$7,500	-$2,500
R & M SYSTEM - OUTSIDE	$1,549	$2,600	$601	$10,000	$10,000	
R & M BUILDINGS - OUTSIDE	$253			$1,500	$40,000	$38,500
MAINTENANCE CONTRACTS	$10,283	$9,785	$6,964	$8,000	$10,000	$2,000
EQUIPMENT RENTS / LEASES	$35,923	$33,182	$34,326	$30,000	$30,000	
EQUIPMENT RENTAL	$289	$290	$274	$500	$500	

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
COMMUNICATION SERVICES	$7,666	$6,348	$5,693	$7,500	$7,500	
POSTAGE	$67	$10		$250	$250	
ADVERTISING	$50		$4	$250	$250	
MARKETING EXPENSES				$1,000	$1,000	
MILEAGE REIMBURSEMENT					$500	$500
TRAVEL EXPENSE	$77	$637	$1,010	$3,500	$1,500	-$2,000
DUES/FEES	$351	$425	$370	$1,500	$1,500	
VEHICLE TAG & TITLE FEE	$21		$21	$25	$25	
GA DEPT OF REV FEES	$150	$300		$300	$300	
TRAINING & EDUCATION - EMPLOYEE	$782	$4,793	$3,865	$6,500	$6,500	
EMPLOYEE LICENSES	$990	$837		$1,250	$1,250	
CONTRACT LABOR	$1,439	$1,232	$1,761	$1,500	$1,500	
Total Purchase of Services:	**$79,616**	**$71,811**	**$90,931**	**$101,575**	**$145,575**	**$44,000**
Supplies						
OFFICE SUPPLIES & EXPENSES	$658	$822	$1,354	$1,500	$1,500	
FURNITURE < 5,000				$1,000	$1,000	
AUTO PARTS	$3,846	$1,191	$4,292	$6,500	$5,000	-$1,500
CHEMICALS/PESTICIDES	$2,602	$5,100		$7,500	$7,500	
CONSTRUCTION MATERIALS	$12,032	$7,739		$5,000	$5,000	
DAMAGE CLAIMS	$18,920	$7,000	$2,168	$15,000	$10,000	-$5,000
EXPENDABLE FLUIDS	$86	$20	$208	$100	$100	
TIRES	$2,510	$997	$3,396	$3,700	$3,500	-$200
UNIFORM EXPENSE	$3,178	$3,756	$3,387	$3,850	$4,650	$800
JANITORIAL SUPPLIES	$4,947	$6,805	$7,411	$3,500	$3,500	
COMPUTER EQUIP NON-CAP			$1,286	$500	$2,000	$1,500
EQUIPMENT PARTS	$11,126	$12,720	$8,213	$11,500	$11,500	
R & M BUILDINGS - INSIDE		$380	$187	$1,500	$2,500	$1,000
SYSTEM R & M - INSIDE	$2,066	$8,585	$36,282	$20,000	$25,000	$5,000
COVID-19 EXPENSES	$940					
AUTO & TRUCK FUEL	$11,927	$19,710	$27,512	$20,000	$20,000	
FOOD	$1,466	$1,593	$2,591	$2,000	$2,500	$500
BOOKS & PERIODICALS				$250	$250	
SMALL TOOLS & MINOR EQUIPMENT	$9,810	$6,204	$8,647	$15,000	$10,000	-$5,000
TRAINING MATERIALS - COM USE				$250	$250	
SMALL OPERATING SUPPLIES	$18,054	$30,737	$10,593	$20,000	$15,000	-$5,000
Total Supplies:	**$104,167**	**$113,359**	**$117,528**	**$138,650**	**$130,750**	**-$7,900**

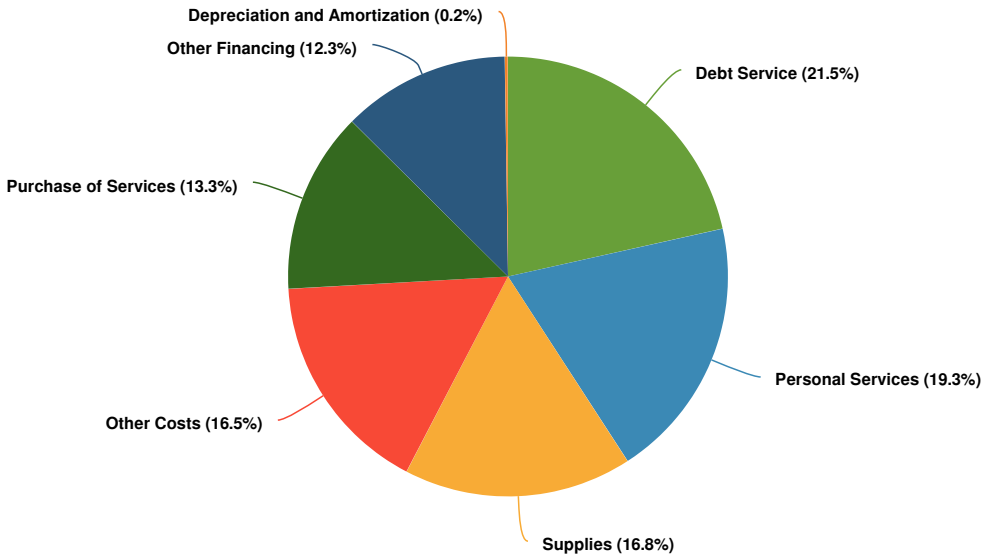
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Capital Outlays						
CONSTRUCTION IN PROGRESS		$2,640,119	$245,177			
VEHICLES			$51,889			
EQUIPMENT		$112,293	$39,286			
Total Capital Outlays:		**$2,752,412**	**$336,352**			
Total Sewage Collection System:	**$673,589**	**$3,395,838**	**$1,068,677**	**$763,321**	**$824,656**	**$61,335**
Sewage Treatment Plant						
Personal Services						
REGULAR SALARIES	$295,908	$265,726	$316,447	$350,247	$382,533	$32,286
HAZARD SALARY	$10,861					
OVERTIME SALARIES	$39,153	$54,494	$29,368	$40,000	$40,000	
GROUP INS	$86,557	$84,906	$87,101	$66,000	$66,000	
SOCIAL SECURITY	$20,398	$18,386	$20,174	$21,715	$23,717	$2,002
MEDICARE	$4,770	$4,300	$4,718	$5,079	$5,547	$468
GMEBS-RETIREMENT CONTRIBUTION	$67,619	$44,559	$39,873	$43,469	$43,469	
WORKERS COMP INSURANCE					$1,500	$1,500
MEDICAL EXAMS	$325	$180	$130	$300	$300	
EMPLOYEE ASSISTANCE PROGRAM	$131	$142	$118	$180	$180	
WALTON ATHLETIC MEMBERSHIP		$420	$636	$720	$720	
Total Personal Services:	**$525,721**	**$473,114**	**$498,566**	**$527,710**	**$563,966**	**$36,256**
Purchase of Services						
PROFESSIONAL SERVICES	$2,736			$3,000	$3,000	
I/T SVCS - WEB DESIGN, ETC.	$41			$150	$150	
CONSULTING - TECHNICAL	$13,666	$19,329	$23,749	$175,000	$75,000	-$100,000
LANDFILL FEES	$189,971	$133,908	$152,485	$250,000	$200,000	-$50,000
ENVIRONMENTAL EXPENSE		$75				
LAWN CARE & MAINTENANCE	$10,237	$13,170	$3,152	$3,000	$3,000	
PEST CONTROL		$350	$790	$1,000	$1,000	
EQUIP REP & MAINT OUTSIDE	$19,795	$40,077	$45,328	$75,000	$75,000	
VEHICLE REP & MAINT OUTSIDE	$213	$6,558	$1,100	$3,000	$3,000	
R & M SYSTEM - OUTSIDE	$33,640	$50,313	$55,737	$195,000	$175,000	-$20,000
R & M BUILDINGS - OUTSIDE	$8,047	$1,467	$11,138	$25,000	$25,000	

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
MAINTENANCE CONTRACTS	$14,127	$9,338	$18,492	$30,000	$30,000	
EQUIPMENT RENTS / LEASES	$141,500		$2,017	$3,600	$15,000	$11,400
EQUIPMENT RENTAL	$173	$554	$22,226	$10,000		-$10,000
COMMUNICATION SERVICES	$932	$1,279	$1,544	$2,000	$2,000	
POSTAGE	$31	$816	$1,618	$1,500	$1,500	
ADVERTISING		$10		$250	$250	
MARKETING EXPENSES				$250	$250	
MILEAGE REIMBURSEMENT					$500	$500
TRAVEL EXPENSE	$27		$333	$3,500	$3,500	
DUES/FEES	$192		$124	$1,000	$500	-$500
VEHICLE TAG & TITLE FEE	$99					
GA DEPT OF REV FEES	$100	$200		$300	$300	
TRAINING & EDUCATION - EMPLOYEE	$2,429	$2,696	$6,831	$6,500	$6,500	
EMPLOYEE LICENSES	$25	$1,025	$160	$1,000	$1,000	
CONTRACT LABOR	$150		$9,294			
Total Purchase of Services:	**$438,132**	**$281,164**	**$356,117**	**$790,050**	**$621,450**	**-$168,600**
Supplies						
OFFICE SUPPLIES & EXPENSES	$1,826	$2,523	$2,225	$3,500	$2,500	-$1,000
AUTO PARTS	$3,814	$6,636	$3,949	$5,000	$5,000	
CHEMICALS/PESTICIDES	$183,690	$176,573	$251,399	$225,000	$250,000	$25,000
EXPENDIBLE FLUIDS	$263	$293	$178	$300	$300	
UNIFORM EXPENSE	$1,007	$1,885	$2,826	$2,500	$3,000	$500
JANITORIAL SUPPLIES	$4,656	$4,501	$6,030	$4,500	$5,000	$500
COMPUTER EQUIP NON-CAP	$1,330			$1,500	$1,500	
EQUIPMENT PARTS	$48,887	$50,411	$35,015	$60,000	$60,000	
VEHICLE R & M - INSIDE			$100	$250	$250	
R & M BUILDINGS - INSIDE	$6,679	$1,436	$1,176	$6,500	$6,500	
SYSTEM R & M - INSIDE	$7,127	$18,403	$13,128	$40,000	$40,000	
COVID-19 EXPENSES	$1,380					
UTILITY COSTS	$306,157	$327,666	$355,697	$350,000	$355,000	$5,000
AUTO & TRUCK FUEL	$6,340	$10,965	$23,238	$15,000	$15,000	
FOOD	$1,030	$1,065	$1,161	$1,500	$2,500	$1,000
SMALL TOOLS & MINOR EQUIPMENT	$8,290	$11,746	$9,981	$14,000	$14,000	
LAB SUPPLIES	$35,176	$33,739	$56,937	$50,000	$50,000	
SMALL OPERATING SUPPLIES	$7,776	$10,095	$10,532	$15,000	$15,000	
UNIFORM RENTAL	$8,422	$9,333	$9,214	$9,000	$9,000	
Total Supplies:	**$633,849**	**$667,272**	**$782,787**	**$803,550**	**$834,550**	**$31,000**

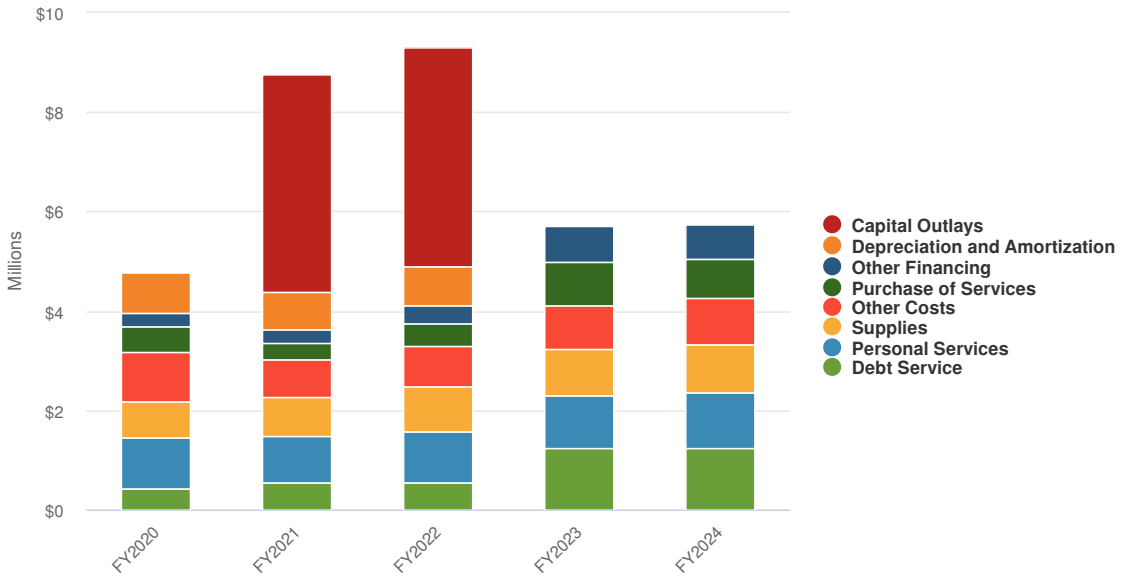
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Capital Outlays						
CONSTRUCTION IN PROGRESS		$1,201,763	$3,835,795			
VEHICLES		$66,200				
EQUIPMENT		$354,716	$241,099			
Total Capital Outlays:		$1,622,679	$4,076,894			
Total Sewage Treatment Plant:	$1,597,703	$3,044,229	$5,714,364	$2,121,310	$2,019,966	-$101,344
Total Utilities:	$4,778,347	$8,756,834	$9,317,791	$5,716,536	$5,751,710	$35,174
Total Expenditures:	$4,778,347	$8,756,834	$9,317,791	$5,716,536	$5,751,710	$35,174

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



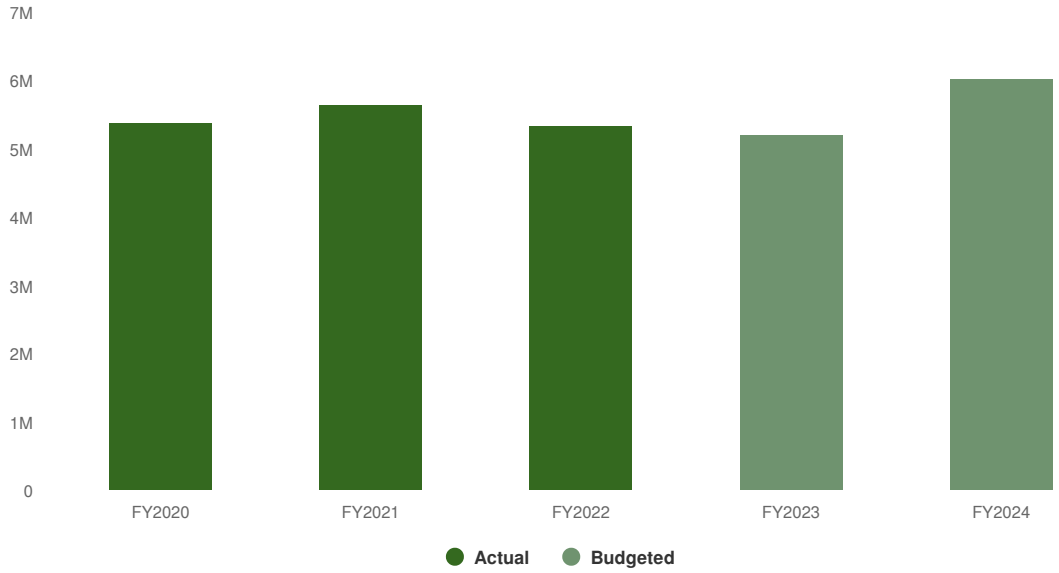
Budgeted and Historical Expenditures by Expense Type



Revenues Summary

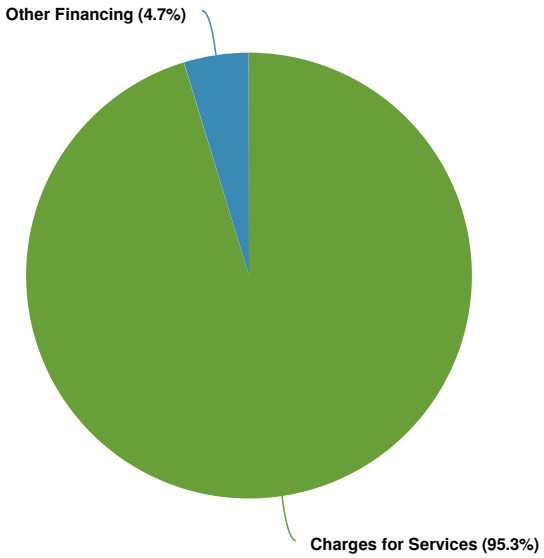
$6,035,167 $821,834
(15.76% vs. prior year)

Sewer Collection & Treatment Proposed and Historical Budget vs. Actual

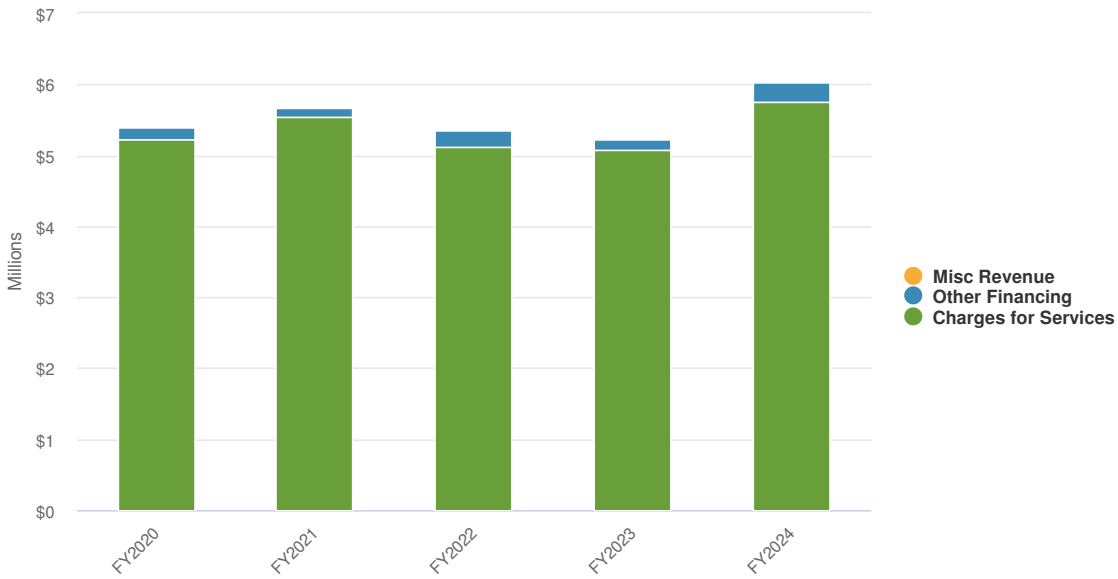


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Utilities and Enterprise					
SEWAGE TREATMENT REVENUES	$3,975,129	$4,195,578	$4,324,342	$4,500,000	$4,500,000
SEWAGE OTHER OPER REVENUES	$240,798	$315,123	$193,023	$250,000	$250,000
SEWAGE MISC REVENUES	$6,102	$74	$116		

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
SEWERAGE TAP FEES	$1,002,464	$1,024,250	$590,807	$330,000	$1,000,000
Total Utilities and Enterprise:	**$5,224,492**	**$5,535,024**	**$5,108,288**	**$5,080,000**	**$5,750,000**
Total Charges for Services:	**$5,224,492**	**$5,535,024**	**$5,108,288**	**$5,080,000**	**$5,750,000**
Misc Revenue					
Other					
OTHER - UTILITY	$5,220		$86		
Total Other:	**$5,220**		**$86**		
Total Misc Revenue:	**$5,220**		**$86**		
Other Financing					
Interfund Transfers in					
ADMIN ALLOC - SEWER	$159,175	$132,249	$180,546	$133,333	$285,167
OPERATING TRANSFERS IN			$54,497		
Total Interfund Transfers in:	**$159,175**	**$132,249**	**$235,044**	**$133,333**	**$285,167**
Total Other Financing:	**$159,175**	**$132,249**	**$235,044**	**$133,333**	**$285,167**
Total Revenue Source:	**$5,388,888**	**$5,667,273**	**$5,343,417**	**$5,213,333**	**$6,035,167**

Sewer Rates

SEWER RATES

RESIDENTIAL
(*Effective January* 1, 2014)

	Inside City	Outside City
Base Charge	$15.00 per month	$20.00 per month
Volumetric Charge	$3.58 per 1000 gals of water used	$5.33 per 1000 gals of water used
Minimum Bill	$22.16 per month	$30.66 per month

COMMERCIAL / INDUSTRIAL
(*Effective January* 1, 2014)

The monthly Sewer charge is 190% of the current monthly water charge.

The minimum bill will be determined by the base charge of the water meter size.

WASTEWATER PUMP STATION MAINTENANCE FEE
(Effective June 1, 2004)

Residential Customers served by a WW Pump Station located OUTSIDE the City Limits	$5.00 per month

SEWER CAMERA FEES
(*Effective May 14, 2002)*

$2.00 per foot
$100.00 Minimum Charge

SEPTIC DISCHARGE PRICING
(Effective May 1, 2013)

$0.25 per gallon discharged

City of Monroe Wastewater Rates

WASTEWATER TAP & CONNECTION FEES

(Effective January 1, 2019)

Based on Water Meter Size

Gallons Per Minute	Size	Residential Inside City	Commercial Inside City
25	5/8"	$3,000	$ 5,000
50	1"	$3,000	$ 6,000
90	1 1/2"		$ 7,500
130	2"		$10,000
500	3"		$20,000
500+	4"		$35,000
500+	6"		$50,000

1. Developer/Property Owner, inside the City limits, NOT located in a subdivision pays $3000.00
   ($2,000 Sewer Main Tap Fee PLUS the $1,000 Sewer Service Tap Fee)

2. Developer of a Subdivision, inside the City limits, pays Sewer Main Tap Fee of $2,000 per lot &
   Builder in a Subdivision pays Sewer Service Tap Fee of $1,000 per lot

3. Developer/Commercial Property Owner pays the total Base Meter Fee per lot with the remaining tap fee per lot for any tap larger than the ¾" base meter

City of Monroe Wastewater Rates

Solid Waste Administration



Danny Smith
Department Director

The Solid Waste Department provides curbside household garbage and bulk trash pickup, commercial dumpster pickup, recycling and yard trimming pickup to about 6,700 households. The City also owns and operates a transfer station where the City contracts with other solid waste providers for the transport of solid waste to the private sector landfill. For FY2024 we have budgeted a 4% increase in collection fees for residential customers, a 10% increase in collection fees for commercial citizens & a 3% increase for transfer station customers.

Ongoing Objectives:

- Meet Federal and State guidelines and comply with environmental regulations.
- Preserve natural resources.
- Protect public health and the environment.
- Deliver consistent and quality customer service.
- Increase waste diversion rates 25% for 2024, by expanding residential and commercial recycling collection.
- Collection fleet to be 100% fully automated by 2025, to meet increasing growth and service demands inside the city.
- Continue to improve fleet communications using AI Technology, to enhance and promote driver safety.

Accomplishments

- Increased glass collection customers 9% to support our waste reduction goals.
- Increased 65-gallon recycling cart customers 20% to support our waste reduction goals.
- Purchased a CDU (Container Delivery Unit). The unit is fully automated, designed to transport commercial dumpsters to service locations for business customers.
- Purchased a 9CY rear mini-load garbage truck. The smaller, non-CDL unit is used for multiple functions, primarily in the downtown business district and special events. Also, used to service our curbside exemption customers and collect residential cardboard, for waste reduction efforts and improve route efficiency.
- Completed a new transportation agreement for disposal at the Monroe Transfer Station. The hauler, plus rate adjustments has increased disposal efficiency, by reducing the amount of overflow capacity by 34%.

Performance Measures

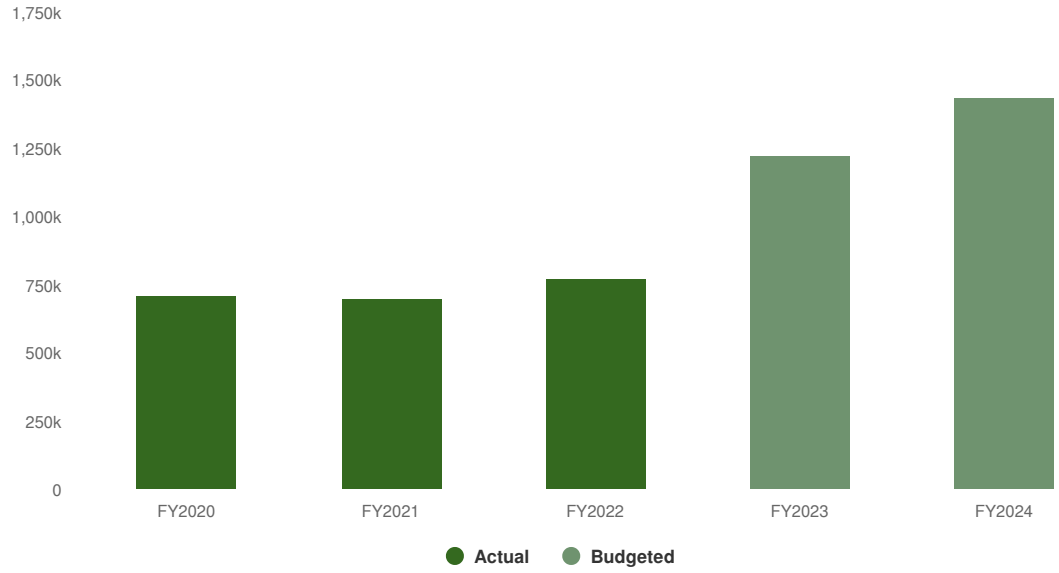
	FY2022	FY2023	FY2024
Recycling-Residential annual diversion rate	23%	31%	25%
Residential curbside collection-tonnage	7,092	6,425	6,573
Transfer Station inbound tonnage	108,158	113,565	74,953

Expenditures Summary

There is a slight increase of $167,783, in expenditures budgeted for FY2024 due to unknown increases in landfill fees and other expenses.

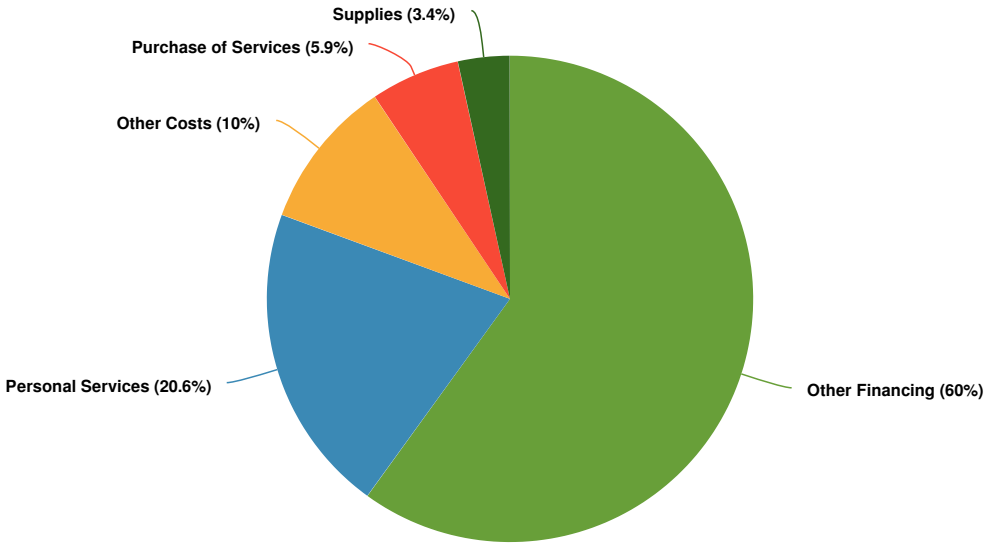
$1,438,682 $216,934
(17.76% vs. prior year)

Solid Waste Administration Proposed and Historical Budget vs. Actual

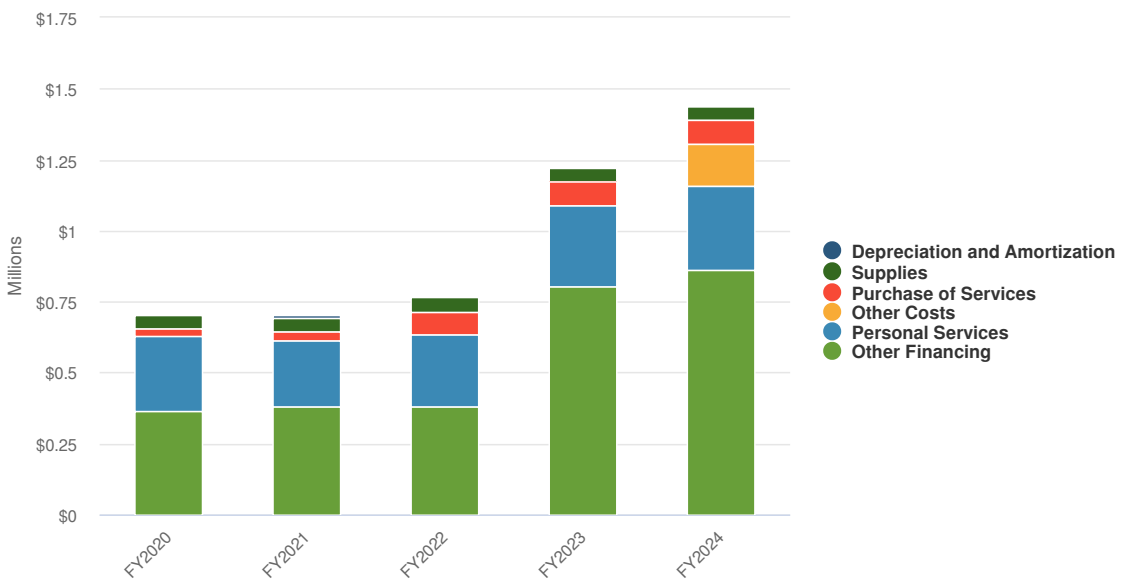


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$140,678	$152,012	$151,373	$180,793	$194,198
HAZARD SALARY	$5,264				
PART - TIME/TEMPORARY SALARIES	$15,761	$16,055	$18,523	$19,285	$19,380
OVERTIME SALARIES	$1,126	$1,242	$1,071	$1,500	$1,500
Total Salaries and Wages:	**$162,829**	**$169,309**	**$170,967**	**$201,578**	**$215,078**
Benefits					
GROUP INS	$44,506	$20,693	$34,477	$33,000	$33,000
SOCIAL SECURITY	$9,799	$10,203	$10,260	$12,405	$13,242
MEDICARE	$2,292	$2,386	$2,399	$2,901	$3,097
GMEBS-RETIREMENT CONTRIBUTION	$30,805	$22,280	$19,937	$21,735	$21,735
WORKERS COMP INSURANCE	$12,860	$10,960	$14,235	$13,000	$10,000
MEDICAL EXAMS	$195	$60	$22	$150	$150
EMPLOYEE ASSISTANCE PROGRAM	$65	$71	$59	$360	$360
WALTON ATHLETIC MEMBERSHIP		$210	$318	$325	$325
Total Benefits:	**$100,523**	**$66,864**	**$81,708**	**$83,876**	**$81,909**
Total Personal Services:	**$263,351**	**$236,173**	**$252,675**	**$285,454**	**$296,987**
Purchase of Services					
Purchased Professional Services					
I/T SVCS - WEB DESIGN, ETC.	$21			$500	$500

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Purchased Professional Services:	**$21**			**$500**	**$500**
Property Services					
ENVIRONMENTAL EXPENSE		$2,900		$3,000	$3,000
CUSTODIAL SVCS	$2,200	$2,400	$6,679	$6,400	$6,400
LAWN CARE & MAINTENANCE	$37	$57		$500	$500
PEST CONTROL	$793	$846	$2,081	$2,100	$2,100
EQUIP REP & MAINT OUTSIDE		$460			
VEHICLE REP & MAINT OUTSIDE			$100	$500	$500
R & M BUILDINGS - OUTSIDE	$1,654	$6,645	$38,283	$20,000	$15,000
MAINTENANCE CONTRACTS	$5,888	$4,662	$17,508	$24,000	$25,000
EQUIPMENT RENTAL	$909	$1,004	$958	$1,000	$1,000
Total Property Services:	**$11,482**	**$18,973**	**$65,609**	**$57,500**	**$53,500**
Other					
GENERAL LIABILITY INSURANCE	$12,278	$9,902	$10,226	$12,000	$22,195
COMMUNICATION SERVICES	$1,754	$1,184	$1,396	$1,500	$1,500
POSTAGE	$805	$181	$251	$300	$300
ADVERTISING				$500	$500
PRINTING	$1,295	$385	$850	$4,500	$2,000
TRAVEL EXPENSE			$426	$500	$500
DUES/FEES	$175	$648	$675	$750	$750
TRAINING & EDUCATION - EMPLOYEE	$517	$133	$2,438	$3,500	$3,500
CONTRACT LABOR			$90		
Total Other:	**$16,824**	**$12,432**	**$16,353**	**$23,550**	**$31,245**
Total Purchase of Services:	**$28,327**	**$31,405**	**$81,961**	**$81,550**	**$85,245**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$3,399	$3,599	$8,439	$5,000	$5,000
AUTO PARTS	$272	$835	$779	$1,000	$750
CHEMICALS/PESTICIDES				$500	$500
DAMAGE CLAIMS	$45	$49		$200	$200
EXPENDABLE FLUIDS				$100	$200
SAFETY/MEDICAL SUPPLIES	$113	$1,230	$3,058	$1,000	$1,200
TIRES	$526	$851	$540	$600	$500
UNIFORM EXPENSE	$469		$155	$500	$500
JANITORIAL SUPPLIES	$14,162	$18,121	$17,487	$15,000	$15,000
COMPUTER EQUIP NON-CAP		$1,222	$103	$2,000	$2,000
EQUIPMENT PARTS	$61	$15	$4,273	$2,500	$2,000
R & M BUILDINGS - INSIDE	$13,850	$15,425	$7,496	$15,000	$15,000
SYSTEM R & M - INSIDE	$185	$21			
COVID-19 EXPENSES	$5,682	$897			

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
AUTO & TRUCK FUEL	$1,385	$2,122	$2,869	$2,500	$2,500
FOOD	$75	$790	$738	$500	$750
HAND TOOLS	$4,299	$3,915	$5,639	$3,500	$3,500
Total Supplies:	**$44,526**	**$49,090**	**$51,576**	**$49,900**	**$49,600**
Total Supplies:	**$44,526**	**$49,090**	**$51,576**	**$49,900**	**$49,600**
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$6,229	$5,710	$5,710		
Total Depreciation:	**$6,229**	**$5,710**	**$5,710**		
Total Depreciation and Amortization:	**$6,229**	**$5,710**	**$5,710**		
Other Costs					
Other Costs					
CONTINGENCIES					$143,866
Total Other Costs:					**$143,866**
Total Other Costs:					**$143,866**
Other Financing					
Interfund Transfers					
TRANSFERS OUT - OTHER FUNDS	$359,216	$378,194	$380,440	$374,985	$392,265
TRAN OUT - INSURANCE	$6,000				
TRAN OUT - CIP				$429,859	$470,718
Total Interfund Transfers:	**$365,216**	**$378,194**	**$380,440**	**$804,844**	**$862,984**
Total Other Financing:	**$365,216**	**$378,194**	**$380,440**	**$804,844**	**$862,984**
Total Expense Objects:	**$707,649**	**$700,572**	**$772,363**	**$1,221,748**	**$1,438,682**

Garbage Collection Fees

Residential	2024 Fee
Minimum/Vacant	15.27
In City	26.13
In City with Additional Cart	13.07
In City with Additional Cart	39.21
Curbside Cart Fee	74.84
Out of City	27.66
Out of City with Additional Cart	12.96
Out of City with Additional Cart	40.62
Apartment in City	15.44
Commercial	
Shared Dumpster	49.92
2 yard - 1 Pickup per Week Dumpster	49.92
2 yard - 2 Pickups per Week Dumpster	78.20
2 yard - 3 Pickups per Week Dumpster	119.80
2 yard - 4 Pickups per Week Dumpster	158.07
2 yard - 5 Pickups per Week Dumpster	196.33
4 yard - 1 Pickup per Week Dumpster	74.87
4 yard - 2 Pickups per Week Dumpster	154.74
4 yard - 3 Pickups per Week Dumpster	231.27
4 yard - 4 Pickups per Week Dumpster	307.81
4 yard - 5 Pickups per Week Dumpster	386.01
6 Yard - 1 Pickup per Week Dumpster	113.14
6 Yard - 2 Pickups per Week Dumpster	226.28
6 Yard - 3 Pickups per Week Dumpster	341.09
6 Yard - 4 Pickups per Week Dumpster	454.23
6 Yard - 5 Pickups per Week Dumpster	567.37
8 Yard - 1 Pickup per Week Dumpster	151.41
8 Yard - 2 Pickups per Week Dumpster	299.49
8 Yard - 3 Pickups per Week Dumpster	449.24
8 Yard - 4 Pickups per Week Dumpster	600.65
8 Yard - 5 Pickups per Week Dumpster	750.40
30 Yard - 1 Pickup per Week Rolloff	386.01
30 Yard - 2 Pickups per Week Rolloff	685.51
WCBOE/Admin Bldg	259.69
WCBOE/Elem Schools	519.36
WCBOE/High School	779.05

Transfer Station Hauler Rates

Tonnage	Rate
0 to 50 tons/month	$69.68/ton
51 to 300 tons/month	$66.96/ton
301 to 500 tons/month	$65.14/ton
501 to 1,000 tons/month	$63.30/ton
over 1,000 tons/month	$61.46/ton

Solid Waste Collection



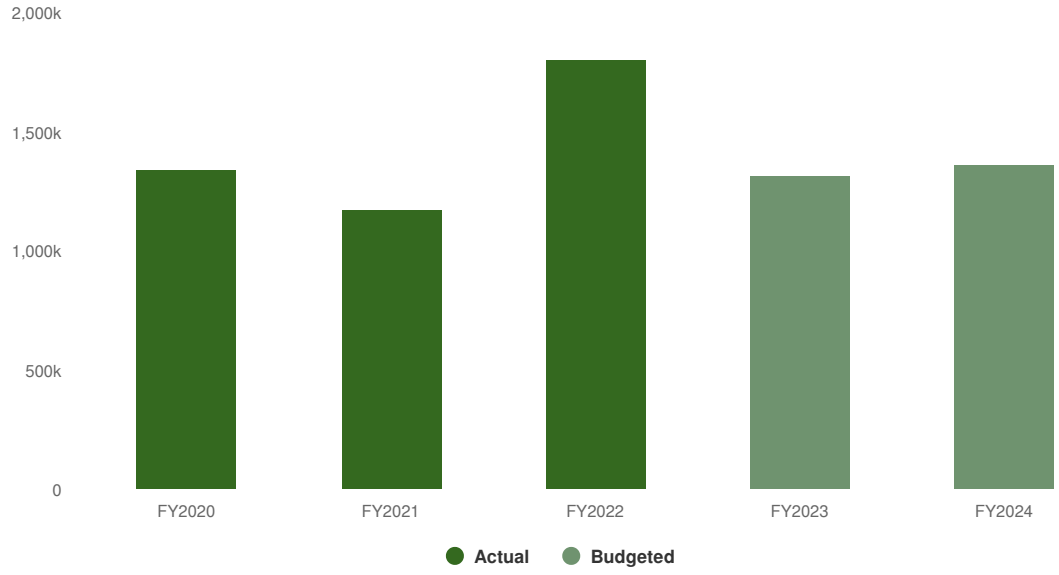
Danny Smith
Department Director

Total FY2024 budgeted revenues for the Solid Waste Collection department are $2,782,802 from sanitation fees, while total expenditures are budgeted at $1,356,552.

Expenditures Summary

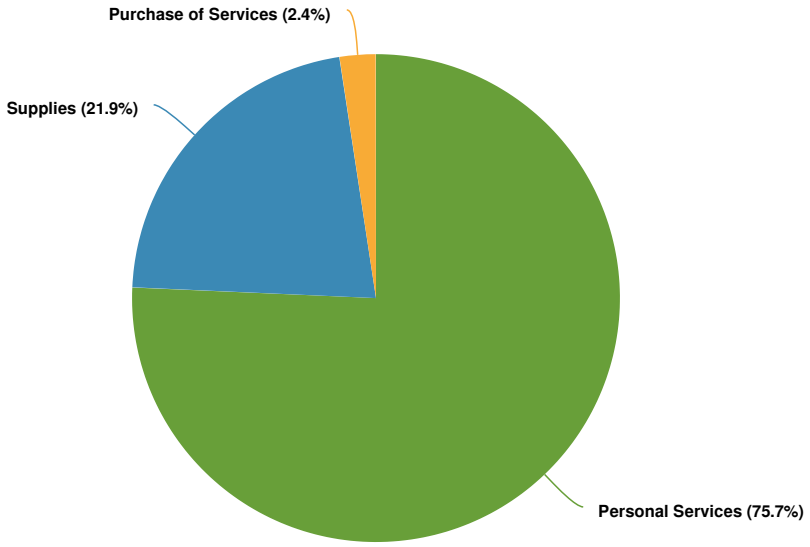
$1,356,552 $43,117
(3.28% vs. prior year)

Solid Waste Collection Proposed and Historical Budget vs. Actual

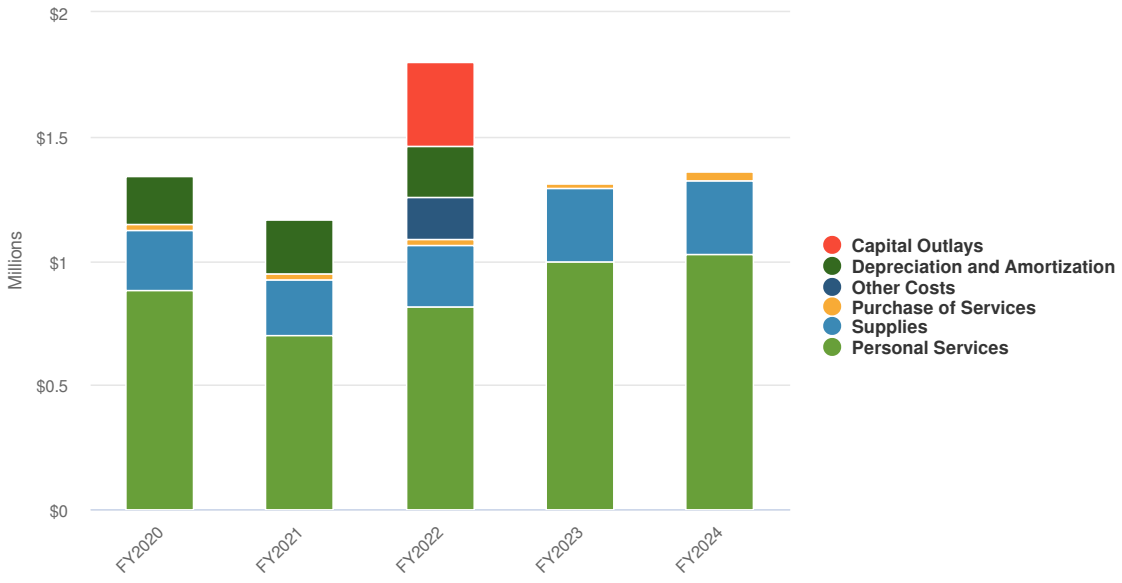


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					

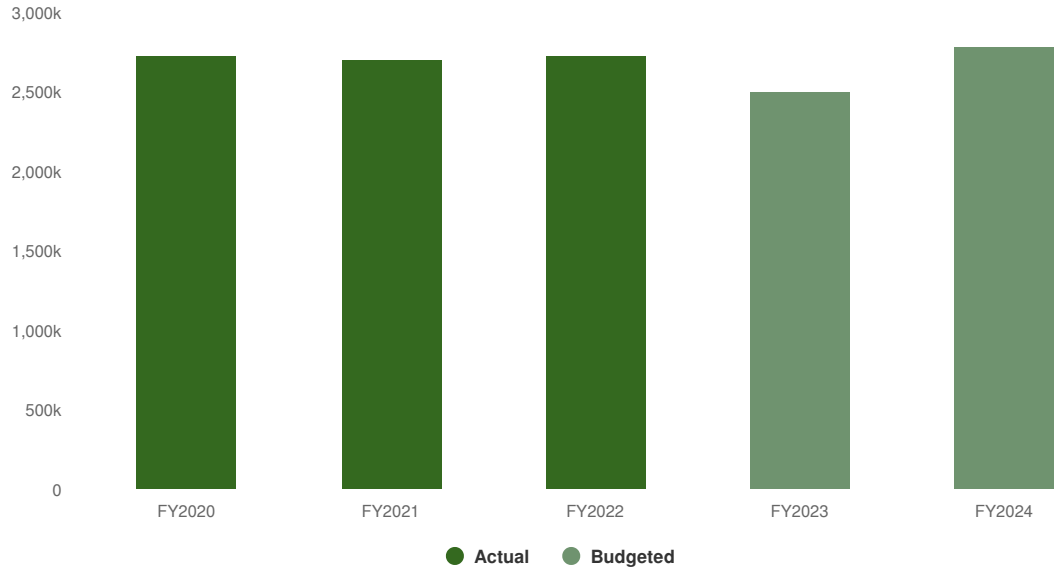
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
REGULAR SALARIES	$464,643	$446,633	$477,102	$586,578	$655,937
HAZARD SALARY	$12,015				
PART - TIME/TEMPORARY SALARIES	$13,476	$10,255	$17,975	$47,000	
OVERTIME SALARIES	$19,625	$24,141	$40,845	$25,000	$35,000
REIMB SALARIES - SW	$4,241	$8,981	$1,858		
Total Salaries and Wages:	**$513,999**	**$490,010**	**$537,780**	**$658,578**	**$690,937**
Benefits					
GROUP INS	$147,869	$85,498	$151,778	$154,000	$165,000
SOCIAL SECURITY	$30,107	$27,939	$31,483	$39,282	$40,668
MEDICARE	$7,041	$6,534	$7,363	$9,187	$9,511
GMEBS-RETIREMENT CONTRIBUTION	$155,950	$89,119	$86,393	$101,428	$108,673
WORKERS COMP INSURANCE	$25,698	$2,804	$1,222	$30,000	$10,000
MEDICAL EXAMS	$850	$380	$311	$300	$300
EMPLOYEE ASSISTANCE PROGRAM	$283	$309	$256	$400	$400
WALTON ATHLETIC MEMBERSHIP	$110	$945	$1,362	$1,560	$1,560
Total Benefits:	**$367,908**	**$213,527**	**$280,167**	**$336,157**	**$336,112**
Total Personal Services:	**$881,907**	**$703,538**	**$817,947**	**$994,735**	**$1,027,049**
Purchase of Services					
Purchased Professional Services					
I/T SVCS - WEB DESIGN, ETC.	$89			$150	$200
Total Purchased Professional Services:	**$89**			**$150**	**$200**
Property Services					
EQUIP REP & MAINT OUTSIDE	$10,388	$9,548	$9,106	$5,000	$10,000
VEHICLE REP & MAINT OUTSIDE	$859	$596	$483	$500	$500
MAINTENANCE CONTRACTS	$574	$524	$1,470	$750	$1,000
Total Property Services:	**$11,821**	**$10,667**	**$11,059**	**$6,250**	**$11,500**
Other					
GENERAL LIABILITY INSURANCE	$6,842	$6,649	$10,298	$8,000	$14,903
COMMUNICATION SERVICES	$1,896	$2,470	$2,863	$2,500	$2,500
TRAVEL EXPENSE			$432		
DUES/FEES	$188	$180	$185	$250	$250
VEHICLE TAG & TITLE FEE	$42	$21	$21		$100
GA DEPT OF REV FEES	$900	$2,000	$100	$1,000	$1,000
TRAINING & EDUCATION - EMPLOYEE		$270	$1,368	$2,000	$2,000
Total Other:	**$9,868**	**$11,590**	**$15,267**	**$13,750**	**$20,753**
Total Purchase of Services:	**$21,778**	**$22,257**	**$26,326**	**$20,150**	**$32,453**
Supplies					
Supplies					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
AUTO PARTS	$949	$1,645	$1,412	$1,500	$1,500
DAMAGE CLAIMS	$3,761	$3,164	$1,748	$4,000	$3,500
DUMPSTERS/CARTS	$90,185	$69,167	$71,001	$125,000	$130,000
EXPENDABLE FLUIDS	$2,634	$3,760	$5,002	$4,000	$4,000
SAFETY/MEDICAL SUPPLIES	$3,811	$7,155	$8,974	$4,500	$4,500
TIRES	$11,575	$8,787	$12,957	$15,000	$15,000
UNIFORM EXPENSE			$1,597	$500	$500
JANITORIAL SUPPLIES	$2,912	$359	$2,733	$2,000	$2,000
EQUIPMENT PARTS	$74,648	$48,658	$32,547	$50,000	$50,000
COVID-19 EXPENSES	$1,275				
AUTO & TRUCK FUEL	$36,773	$63,633	$91,182	$80,000	$75,000
SMALL TOOLS & MINOR EQUIPMENT	$737	$39	$228	$300	$300
HAND TOOLS	$156	$3,716	$1,246	$750	$750
UNIFORM RENTAL	$13,180	$13,447	$14,102	$11,000	$10,000
Total Supplies:	**$242,595**	**$223,530**	**$244,728**	**$298,550**	**$297,050**
Total Supplies:	**$242,595**	**$223,530**	**$244,728**	**$298,550**	**$297,050**
Capital Outlays					
Machinery and Equipment					
EQUIPMENT		$6,240	$338,465		
Total Machinery and Equipment:		**$6,240**	**$338,465**		
Total Capital Outlays:		**$6,240**	**$338,465**		
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$194,370	$214,877	$202,731		
Total Depreciation:	**$194,370**	**$214,877**	**$202,731**		
Total Depreciation and Amortization:	**$194,370**	**$214,877**	**$202,731**		
Other Costs					
Loss of Capital Assets					
LOSS DISPOSAL FIXED ASSET			$168,726		
Total Loss of Capital Assets:			**$168,726**		
Total Other Costs:			**$168,726**		
Total Expense Objects:	**$1,340,650**	**$1,170,442**	**$1,798,923**	**$1,313,435**	**$1,356,552**

Revenues Summary

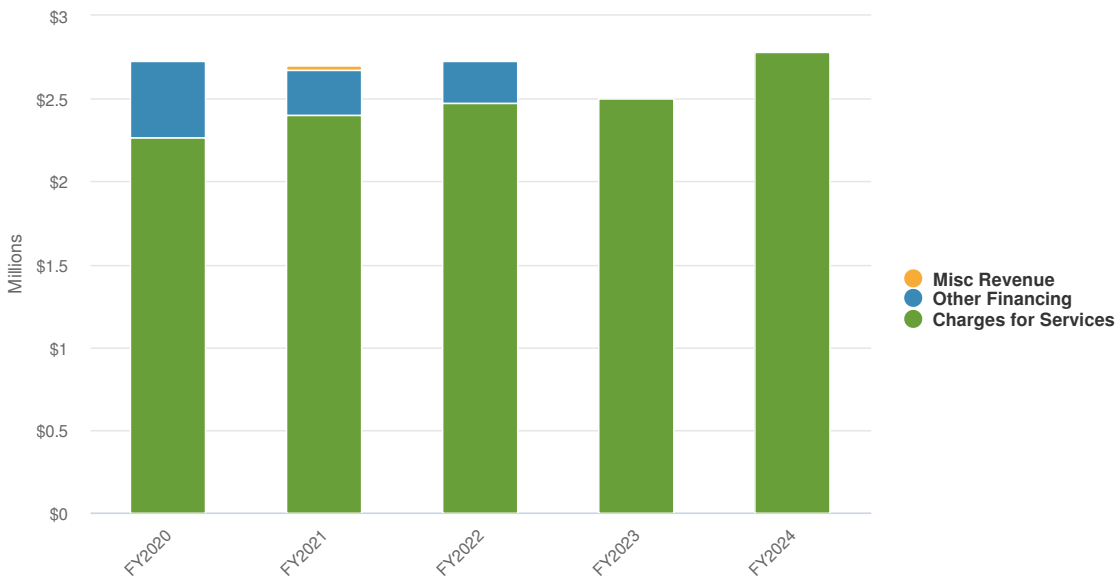
$2,782,802 **$282,802**
(11.31% vs. prior year)

Solid Waste Collection Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Utilities and Enterprise					
SANITATION FEES	$2,267,413	$2,404,379	$2,478,137	$2,500,000	$2,782,802
Total Utilities and Enterprise:	**$2,267,413**	**$2,404,379**	**$2,478,137**	**$2,500,000**	**$2,782,802**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Charges for Services:	**$2,267,413**	**$2,404,379**	**$2,478,137**	**$2,500,000**	**$2,782,802**
Misc Revenue					
Reimbursement for Damanged Property					
REIMB FOR DAMAGED PROPERTY		$30,128			
Total Reimbursement for Damanged Property:		**$30,128**			
Total Misc Revenue:		**$30,128**			
Other Financing					
Interfund Transfers in					
OPERATING TRANSFERS IN	$456,261	$262,437	$8,590		
Total Interfund Transfers in:	**$456,261**	**$262,437**	**$8,590**		
Proceeds of Capital Asset Dispositions					
SALE OF ASSETS - SOLID WASTE	$1,462	$2,824	$239,971		
Total Proceeds of Capital Asset Dispositions:	**$1,462**	**$2,824**	**$239,971**		
Total Other Financing:	**$457,723**	**$265,261**	**$248,561**		
Total Revenue Source:	**$2,725,136**	**$2,699,767**	**$2,726,699**	**$2,500,000**	**$2,782,802**

Solid Waste Disposal



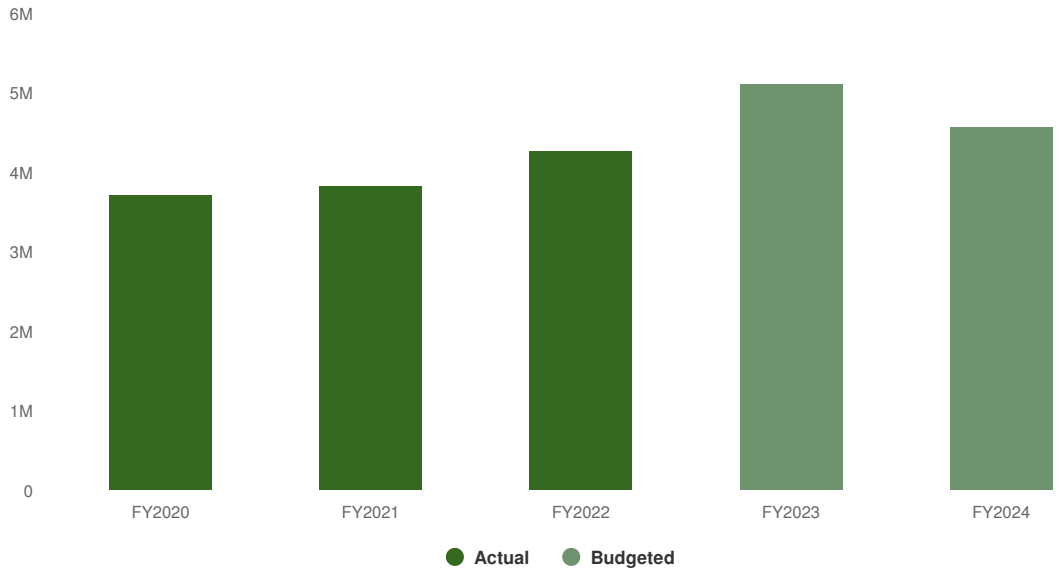
Danny Smith
Department Director

Total FY2024 budgeted revenues for the Solid Waste Disposal department are $5,062,506, while total expenditures are budgeted at $4,572,620. Revenues for disposal are from transfer station fees. A decrease in both revenues and expenditures from prior year are due to a decrease in transfer station haulers for the City.

Expenditures Summary

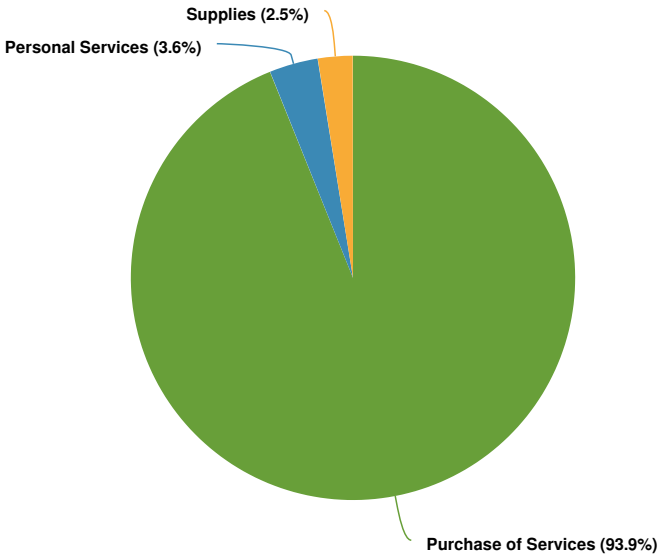
$4,572,620 -$534,267
(-10.46% vs. prior year)

Solid Waste Disposal Proposed and Historical Budget vs. Actual

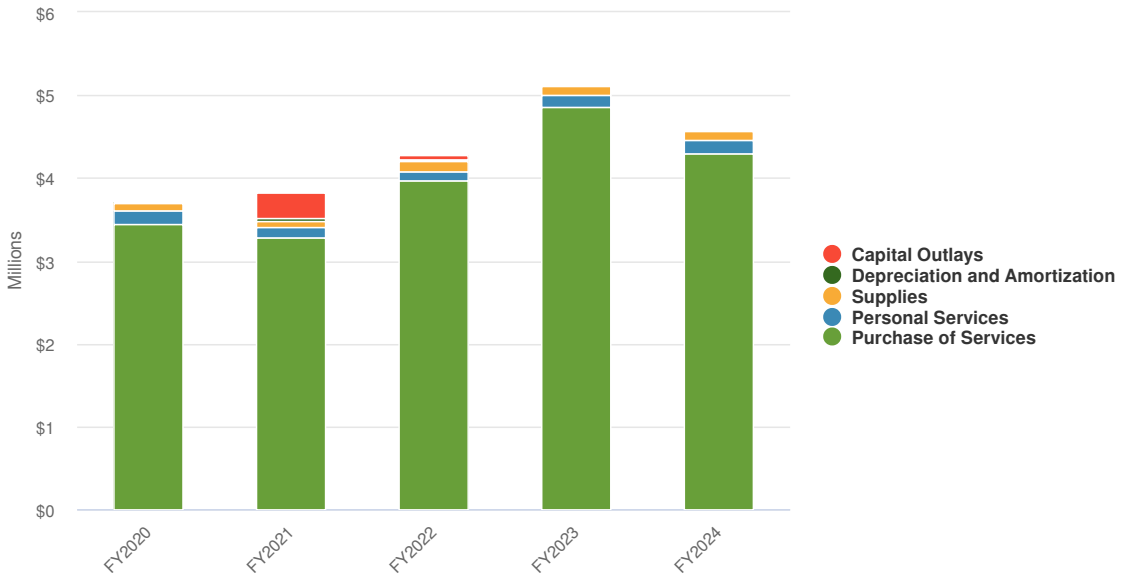


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					

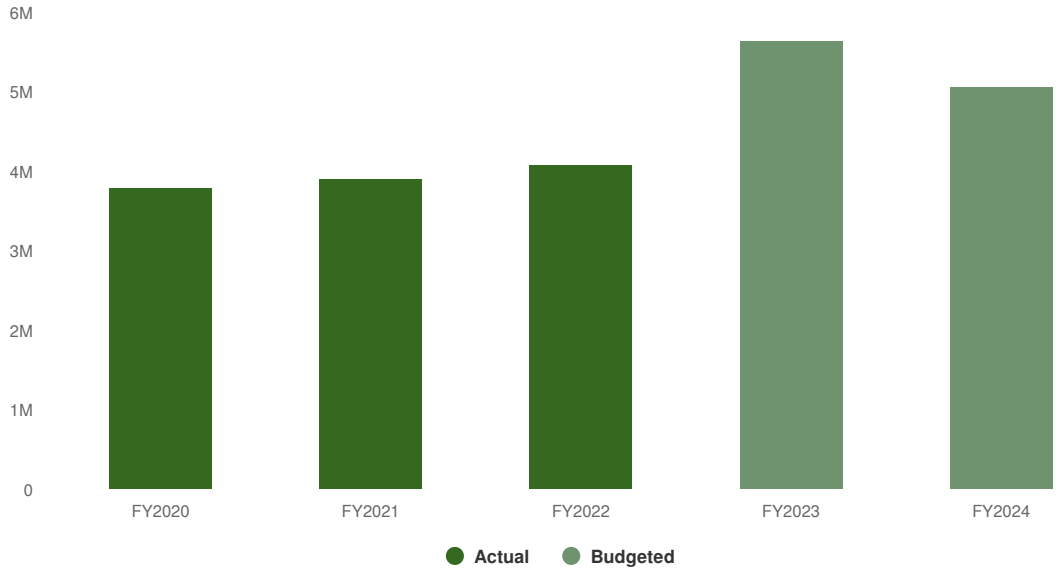
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
REGULAR SALARIES	$82,623	$69,374	$39,289	$81,620	$96,648
HAZARD SALARY	$5,391				
OVERTIME SALARIES	$15,831	$19,399	$19,593	$20,000	$20,000
REIMB SALARIES - SW			$6,680		
Total Salaries and Wages:	**$103,845**	**$88,774**	**$65,562**	**$101,620**	**$116,648**
Benefits					
GROUP INS	$20,648	$14,870	$23,165	$22,000	$22,000
SOCIAL SECURITY	$6,369	$5,155	$3,620	$5,060	$5,992
MEDICARE	$1,490	$1,206	$847	$1,183	$1,401
GMEBS-RETIREMENT CONTRIBUTION	$20,191	$7,427	$13,291	$14,490	$14,490
WORKERS COMP INSURANCE	$13	$463	$7	$1,500	$1,500
MEDICAL EXAMS	$110	$225	$15	$100	$100
EMPLOYEE ASSISTANCE PROGRAM	$44	$47	$39	$50	$50
WALTON ATHLETIC MEMBERSHIP		$140	$212	$240	$240
Total Benefits:	**$48,864**	**$29,532**	**$41,196**	**$44,623**	**$45,773**
Total Personal Services:	**$152,709**	**$118,305**	**$106,758**	**$146,243**	**$162,421**
Purchase of Services					
Purchased Professional Services					
I/T SVCS - WEB DESIGN, ETC.	$14			$25	
CONSULTING - TECHNICAL				$1,500	$1,000
Total Purchased Professional Services:	**$14**			**$1,525**	**$1,000**
Property Services					
LANDFILLS FEES	$3,431,601	$3,265,611	$3,957,261	$3,867,419	$3,375,000
ENVIRONMENTAL EXPENSE	$2,250	$2,330	$7,100	$32,250	$25,000
EQUIP REP & MAINT OUTSIDE	$6,921	$5,765	$3,495	$10,000	$10,000
R & M BUILDINGS - OUTSIDE	$3,685	$6,941	$8,329	$20,000	$20,000
MAINTENANCE CONTRACTS	$57	$25	$1,028		$250
EQUIPMENT RENTS / LEASES				$2,500	$2,500
Total Property Services:	**$3,444,514**	**$3,280,673**	**$3,977,214**	**$3,932,169**	**$3,432,750**
Other					
GENERAL LIABILITY INSURANCE	$1,136	$1,267	$677	$1,500	$2,129
COMMUNICATION SERVICES	$182			$1,000	$1,000
DUES/FEES	$1				
GA DEPT OF REVENUE FEES	$100	$200		$100	$100
TRAINING & EDUCATION - EMPLOYEE		$45		$150	$250
CONTRACT LABOR				$914,700	$857,070
Total Other:	**$1,420**	**$1,512**	**$677**	**$917,450**	**$860,549**
Total Purchase of Services:	**$3,445,947**	**$3,282,185**	**$3,977,890**	**$4,851,144**	**$4,294,299**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Supplies					
Supplies					
DAMAGE CLAIMS	$578				
EXPENDABLE FLUIDS	$2,154	$1,659	$4,068	$2,000	$2,000
SAFETY/MEDICAL SUPPLIES	$1,516	$1,681	$1,792	$1,500	$1,500
TIRES	$33,555	$31,524	$33,994	$40,000	$45,000
UNIFORM EXPENSE			$336	$100	$400
JANITORIAL SUPPLIES	$2,810	$3,016	$884	$3,000	$2,500
EQUIPMENT PARTS	$34,280	$20,963	$34,106	$33,000	$35,000
COVID-19 EXPENSES	$274				
AUTO & TRUCK FUEL	$14,885	$18,918	$34,919	$27,000	$27,000
SMALL TOOLS & MINOR EQUIPMENT	$105	$3,572		$300	$300
HAND TOOLS	$953	$76		$200	$200
UNIFORM RENTAL	$2,439	$2,965	$1,639	$2,400	$2,000
Total Supplies:	**$93,548**	**$84,372**	**$111,738**	**$109,500**	**$115,900**
Total Supplies:	**$93,548**	**$84,372**	**$111,738**	**$109,500**	**$115,900**
Capital Outlays					
Property					
INFRASTRUCTURE		$170,903	$33,150		
Total Property:		**$170,903**	**$33,150**		
Machinery and Equipment					
EQUIPMENT		$144,919	$7,855		
Total Machinery and Equipment:		**$144,919**	**$7,855**		
Total Capital Outlays:		**$315,822**	**$41,005**		
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$26,400	$27,770	$34,011		
Total Depreciation:	**$26,400**	**$27,770**	**$34,011**		
Total Depreciation and Amortization:	**$26,400**	**$27,770**	**$34,011**		
Total Expense Objects:	**$3,718,605**	**$3,828,455**	**$4,271,402**	**$5,106,887**	**$4,572,620**

Revenues Summary

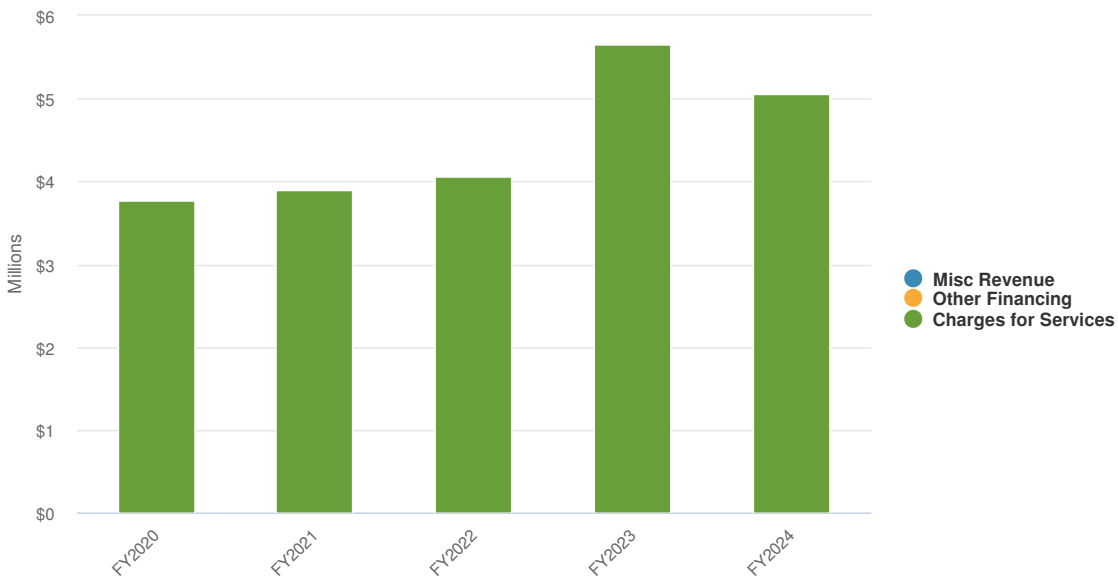
$5,062,506 **-$586,981**
(-10.39% vs. prior year)

Solid Waste Disposal Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Utilities and Enterprise					
TRANSFER STATION FEES	$3,767,524	$3,904,357	$4,068,496	$5,649,487	$5,062,506
Total Utilities and Enterprise:	**$3,767,524**	**$3,904,357**	**$4,068,496**	**$5,649,487**	**$5,062,506**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Charges for Services:	$3,767,524	$3,904,357	$4,068,496	$5,649,487	$5,062,506
Misc Revenue					
Reimbursement for Damanged Property					
REIMB FOR DAMAGED PROPERTY	$14,752				
Total Reimbursement for Damanged Property:	$14,752				
Total Misc Revenue:	$14,752				
Other Financing					
Interfund Transfers in					
OPERATING TRANSFERS IN			$715		
Total Interfund Transfers in:			$715		
Proceeds of Capital Asset Dispositions					
SALE OF ASSETS - SOLID WASTE	$1,555	$2,370			
Total Proceeds of Capital Asset Dispositions:	$1,555	$2,370			
Total Other Financing:	$1,555	$2,370	$715		
Total Revenue Source:	$3,783,831	$3,906,727	$4,069,211	$5,649,487	$5,062,506

Solid Waste Recyclable Collection



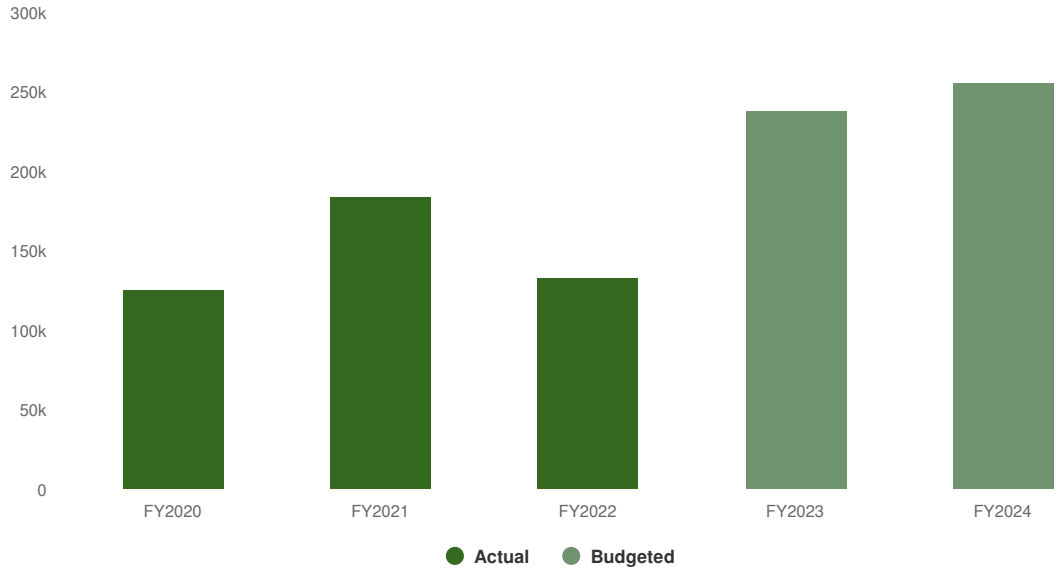
Danny Smith
Department Director

Total FY2024 budgeted revenues for the Solid Waste Recyclable Collection department are $32,000, from sale of recycled materials. Total expenditures are budgeted at $255,585.

Expenditures Summary

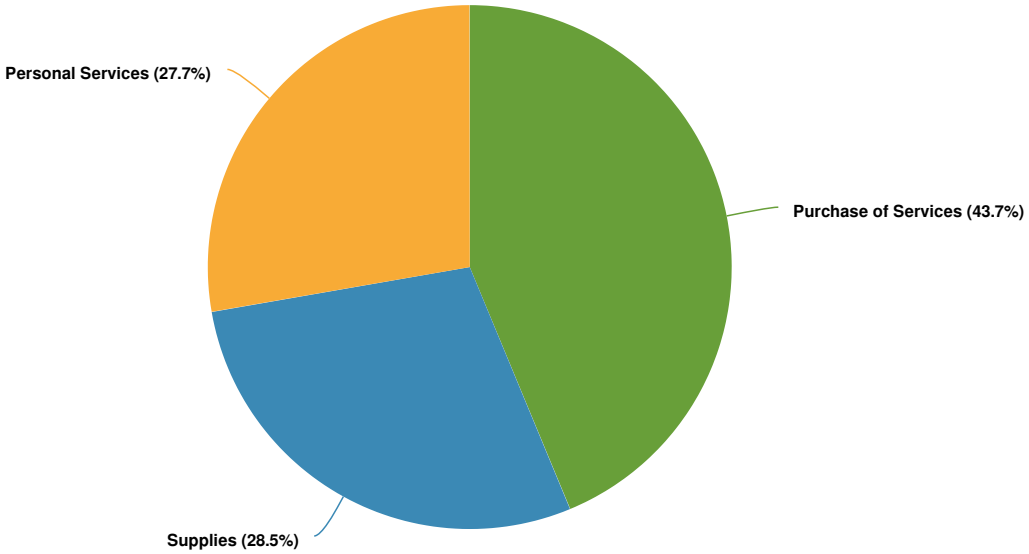
$255,585 $17,844
(7.51% vs. prior year)

Solid Waste Recyclable Collection Proposed and Historical Budget vs. Actual

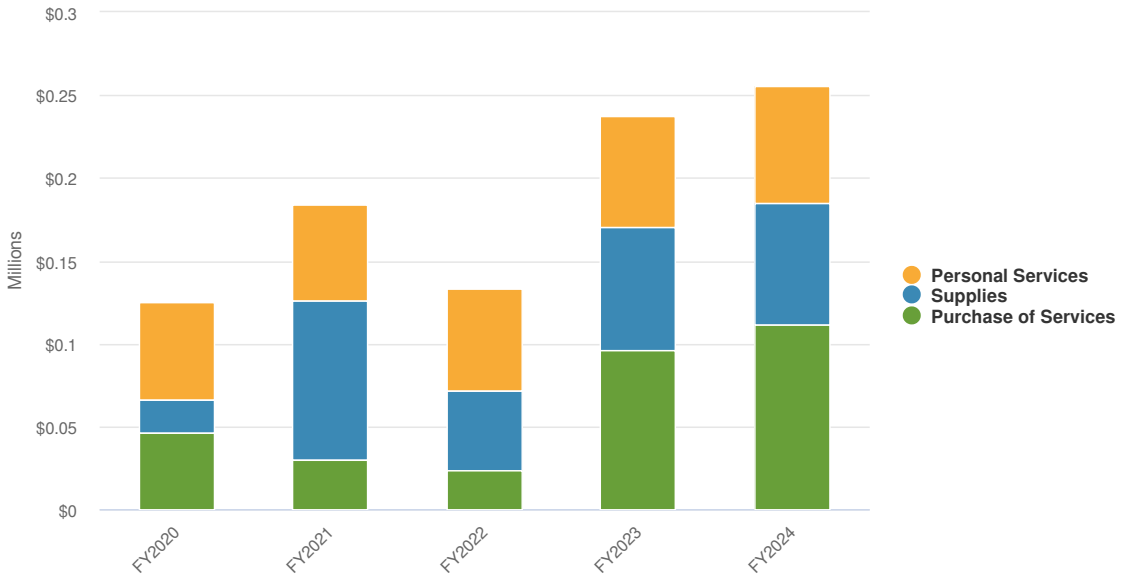


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					

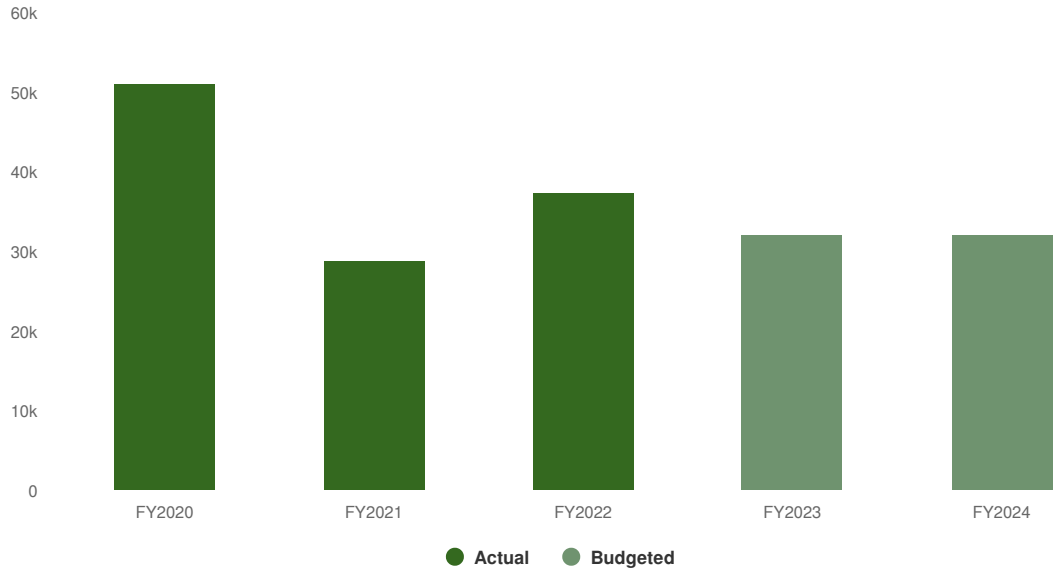
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
REGULAR SALARIES	$34,416	$35,418	$39,410	$44,293	$47,222
HAZARD SALARY	$1,393				
OVERTIME SALARIES	$208	$366	$21	$1,000	$1,000
REIMB SALARIES - SW	$1,817	$3,849	$648		
Total Salaries and Wages:	**$37,835**	**$39,633**	**$40,079**	**$45,293**	**$48,222**
Benefits					
GROUP INS	$8,759	$7,984	$11,582	$11,000	$11,000
SOCIAL SECURITY	$2,217	$2,161	$2,382	$2,746	$2,928
MEDICARE	$519	$505	$557	$642	$685
GMEBS-RETIREMENT CONTRIBUTION	$9,923	$7,427	$6,646	$7,245	$7,245
WORKERS COMP INSURANCE	$13	$8	$7	$500	$500
MEDICAL EXAMS			$7	$150	$150
EMPLOYEE ASSISTANCE PROGRAM	$22	$24	$20	$30	$30
WALTON ATHLETIC MEMBERSHIP		$70	$106	$110	$110
Total Benefits:	**$21,452**	**$18,178**	**$21,307**	**$22,423**	**$22,648**
Total Personal Services:	**$59,287**	**$57,811**	**$61,387**	**$67,716**	**$70,870**
Purchase of Services					
Purchased Professional Services					
I/T SVCS - WEB DESIGN, ETC.	$7			$25	
Total Purchased Professional Services:	**$7**			**$25**	
Property Services					
LANDFILLS FEES		$3,767	$128	$15,000	$25,000
RECYCLING	$6,138	$5,048	$7,759	$8,000	$8,000
EQUIP REP & MAINT OUTSIDE			$3,698	$2,000	$2,000
MAINTENANCE CONTRACTS	$28	$14	$68	$50	$150
Total Property Services:	**$6,166**	**$8,828**	**$11,652**	**$25,050**	**$35,150**
Other					
GENERAL LIABILITY INSURANCE	$455	$100		$500	$1,065
DUES/FEES	$1				
VEHICLE TAG & TITLE FEE	$3				
GA DEPT OF REV FEES	$100	$200		$100	$100
TRAINING & EDUCATION - EMPLOYEE		$45		$500	$500
RECYCLING EDUCATION	$825	$843		$30,000	$30,000
CONTRACT LABOR	$38,950	$19,900	$11,978	$40,000	$45,000
Total Other:	**$40,334**	**$21,088**	**$11,978**	**$71,100**	**$76,665**
Total Purchase of Services:	**$46,507**	**$29,916**	**$23,630**	**$96,175**	**$111,815**
Supplies					
Supplies					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
AUTO PARTS	$197	$343	$462	$250	$250
DUMPSTERS/CARTS		$69,112	$19,708	$50,000	$50,000
EXPENDABLE FLUIDS	$1,453	$1,740	$2,593	$1,300	$1,500
SAFETY/MEDICAL SUPPLIES	$851	$822	$1,720	$750	$1,000
TIRES	$1,620	$1,132	$699	$2,500	$2,500
UNIFORM EXPENSE				$100	$400
JANITORIAL SUPPLIES	$538			$1,000	$1,000
EQUIPMENT PARTS	$2,651	$5,444	$7,444	$3,500	$4,000
COVID-19 EXPENSES	$202				
AUTO & TRUCK FUEL	$7,064	$7,912	$14,761	$10,000	$10,000
SMALL TOOLS & MINOR EQUIPMENT	$105			$250	$250
UNIFORM RENTAL	$1,032	$898	$953	$1,200	$1,000
RECYCLING BINS	$3,981	$8,601		$3,000	$1,000
Total Supplies:	**$19,693**	**$96,004**	**$48,340**	**$73,850**	**$72,900**
Total Supplies:	**$19,693**	**$96,004**	**$48,340**	**$73,850**	**$72,900**
Total Expense Objects:	**$125,488**	**$183,731**	**$133,357**	**$237,741**	**$255,585**

Revenues Summary

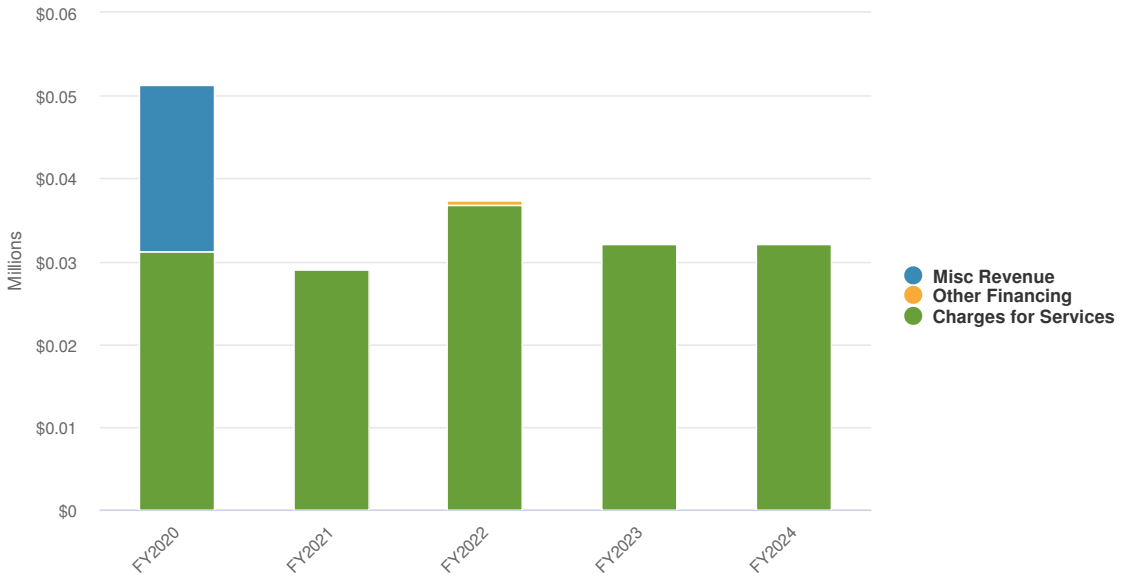
$32,000 $0
(0.00% vs. prior year)

Solid Waste Recyclable Collection Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Utilities and Enterprise					
SALE OF RECYCLED MATERIALS	$31,112	$28,939	$36,718	$32,000	$32,000
Total Utilities and Enterprise:	**$31,112**	**$28,939**	**$36,718**	**$32,000**	**$32,000**
Total Charges for Services:	**$31,112**	**$28,939**	**$36,718**	**$32,000**	**$32,000**
Misc Revenue					
Other					
DNU - OTHER	$20,100				
Total Other:	**$20,100**				
Total Misc Revenue:	**$20,100**				
Other Financing					
Interfund Transfers in					
OPERATING TRANSFERS IN			$687		
Total Interfund Transfers in:			**$687**		
Total Other Financing:			**$687**		
Total Revenue Source:	**$51,212**	**$28,939**	**$37,405**	**$32,000**	**$32,000**

Solid Waste Yard Trimmings

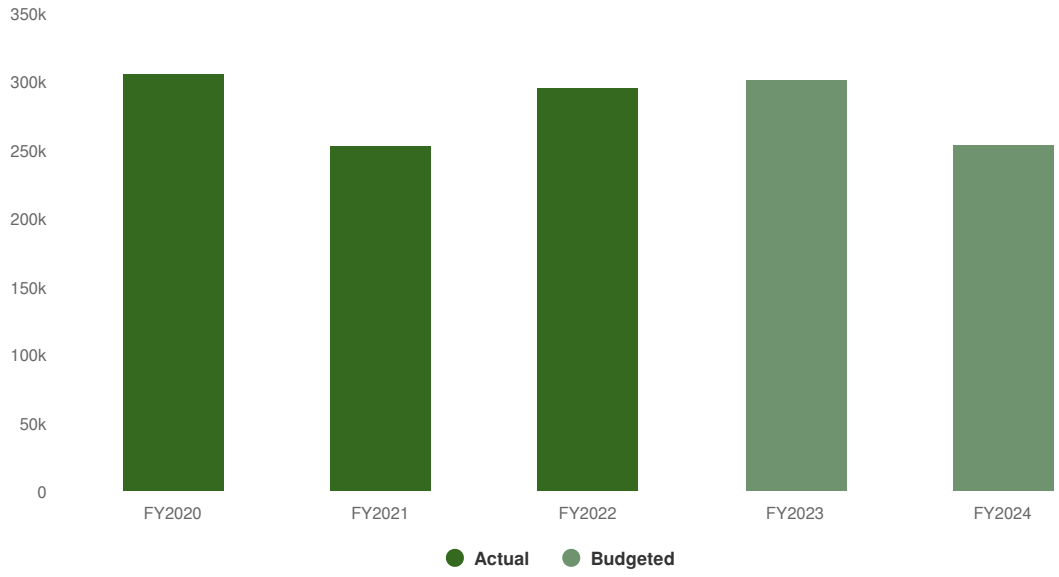


Danny Smith
Department Director

Expenditures Summary

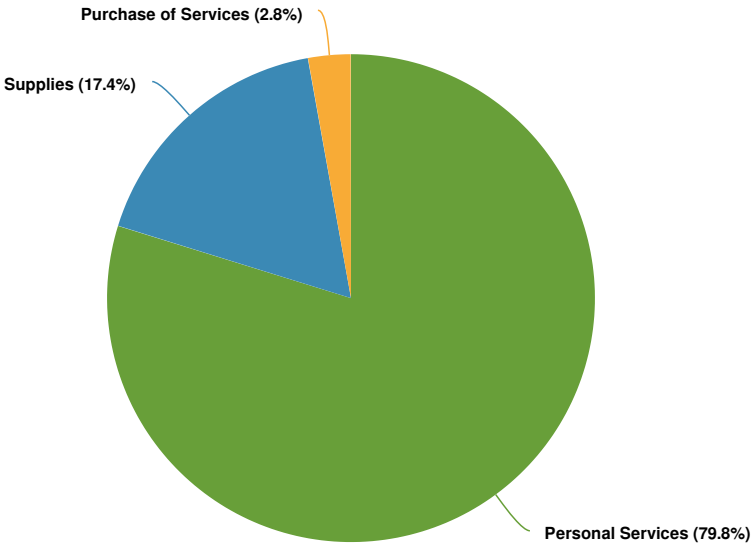
$253,869 -$47,807
(-15.85% vs. prior year)

Solid Waste Yard Trimmings Proposed and Historical Budget vs. Actual

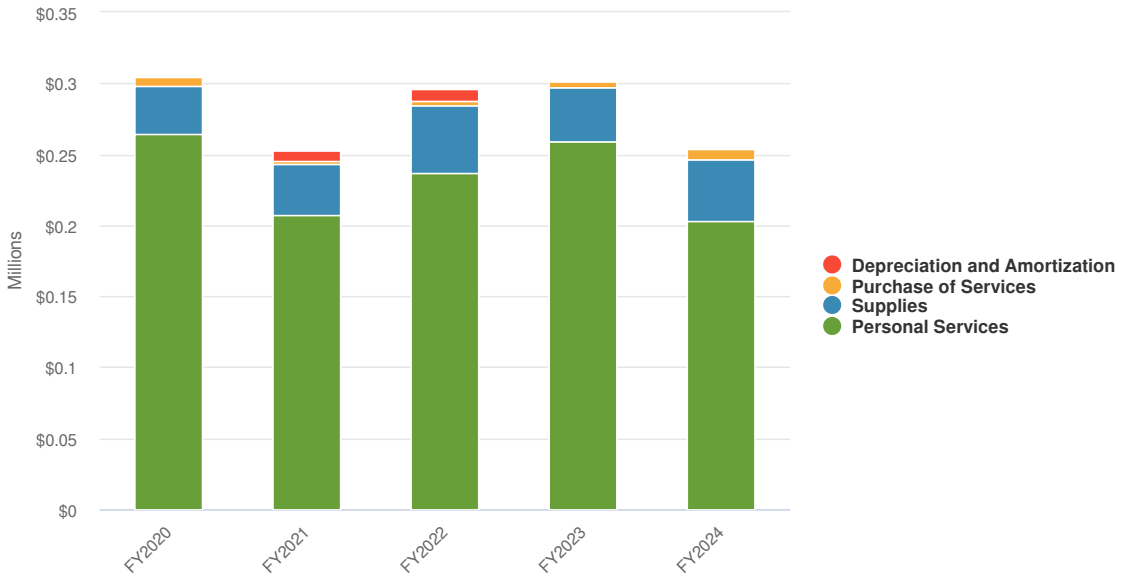


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
REGULAR SALARIES	$155,986	$133,561	$142,770	$162,858	$127,725
OVERTIME SALARIES	$7,528	$5,862	$9,597	$8,000	$8,000
Total Salaries and Wages:	**$163,514**	**$139,423**	**$152,367**	**$170,858**	**$135,725**
Benefits					
GROUP INS	$47,423	$26,337	$47,267	$44,000	$33,000
SOCIAL SECURITY	$9,450	$8,128	$8,499	$10,097	$7,919
MEDICARE	$2,210	$1,901	$1,988	$2,361	$1,852
GMEBS-RETIREMENT CONTRIBUTION	$41,109	$29,706	$26,582	$28,980	$21,735
WORKERS COMP INSURANCE	$96	$1,334	$34	$1,500	$1,500
MEDICAL EXAMS	$270	$170	$29	$250	$250
EMPLOYEE ASSISTANCE PROGRAM	$87	$95	$79	$100	$100
WALTON ATHLETIC MEMBERSHIP	$55	$310	$424	$480	$480
Total Benefits:	**$100,700**	**$67,982**	**$84,903**	**$87,768**	**$66,836**
Total Personal Services:	**$264,214**	**$207,405**	**$237,269**	**$258,626**	**$202,561**
Purchase of Services					
Purchased Professional Services					
I/T SVCS - WEB DESIGN, ETC.	$27			$50	
Total Purchased Professional Services:	**$27**			**$50**	
Property Services					
EQUIP REP & MAINT OUTSIDE	$3,859	$120	$2,857	$2,000	$2,000
MAINTENANCE CONTRACTS	$114	$48	$263	$250	$250
Total Property Services:	**$3,973**	**$168**	**$3,119**	**$2,250**	**$2,250**
Other					
GENERAL LIABILITY INSURANCE	$2,972	$1,196	$251	$1,500	$4,258
DUES/FEES	$3				
VEHICLE TAG & TITLE FEE	$21				
GA DEPT OF REV FEES	$150	$500		$150	$150
TRAINING & EDUCATION - EMPLOYEE		$45	$63	$600	$500
Total Other:	**$3,146**	**$1,741**	**$314**	**$2,250**	**$4,908**
Total Purchase of Services:	**$7,146**	**$1,908**	**$3,434**	**$4,550**	**$7,158**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES		$32			
AUTO PARTS			$29		
DAMAGE CLAIMS	$150	$1,918	$2,987	$500	$500
EXPENDABLE FLUIDS	$1,531	$1,954	$2,645	$1,500	$1,750
SAFETY/MEDICAL SUPPLIES	$1,219	$1,120	$1,641	$1,500	$1,500
TIRES	$129	$2,238	$4,094	$3,600	$3,600

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
UNIFORM EXPENSE				$200	$500
EQUIPMENT PARTS	$13,006	$8,292	$6,890	$10,000	$15,000
COVID-19 EXPENSES	$527				
AUTO & TRUCK FUEL	$12,443	$16,050	$24,293	$17,000	$17,000
HAND TOOLS			$80		$100
UNIFORM RENTAL	$4,513	$4,362	$4,619	$4,200	$4,200
Total Supplies:	**$33,519**	**$35,965**	**$47,277**	**$38,500**	**$44,150**
Total Supplies:	**$33,519**	**$35,965**	**$47,277**	**$38,500**	**$44,150**
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$706	$7,762	$7,762		
Total Depreciation:	**$706**	**$7,762**	**$7,762**		
Total Depreciation and Amortization:	**$706**	**$7,762**	**$7,762**		
Total Expense Objects:	**$305,584**	**$253,040**	**$295,742**	**$301,676**	**$253,869**

Streets & Transportation



Jeremiah Still
Department Director

Total FY2024 budgeted revenues for Streets & Transportation are $200,898, primarily from State LMIG funds. Expenditures are budgeted at $1,818,531.

The Streets & Transportation Department maintains the city's streets, sidewalks, storm water infrastructure, traffic controls and signage, and right of ways. The department also operates an efficient fleet service center that services the entire fleet of the city. To provide the essential services to our citizens in a prompt, courteous, safe, efficient, and cost-effective manner. The department, through its dedicated employees, strives to plan, build, maintain, and operate our public infrastructure in a sustainable manner which will preserve its assets for future generations. To improve daily operations by encouraging continuous development in our customer service, infrastructure, and employee involvement.

Ongoing Objectives:

- Provide professional, effective, and timely services to all of our residents and businesses
- Provide essential services while striving to become more efficient on a daily basis
- Safe work practices and strive for a zero-loss accident rate by following safety guidelines along with implementing new safety training methods.
- Enhance a working relationship with elected officials, the public, and each department within the municipality
- Continue a street resurfacing program through LMIG funding
- Implement a Pavement Preservation Program with third-party analysis and implement alternative methods of preservation in order to achieve a maximum life span of each roadway
- Continue to improve walkability within the City by repairing existing sidewalks according to ADA standards as well as building new sidewalks throughout the city to the same standards
- Maintain the Right of Way throughout the city by means of mowing, brush cutting, litter removal, and eliminating sight distance issues
- Maintain mandated levels of reflectivity on all signage throughout the City
- Provide the proper services to assure a safe and well operating fleet throughout the City

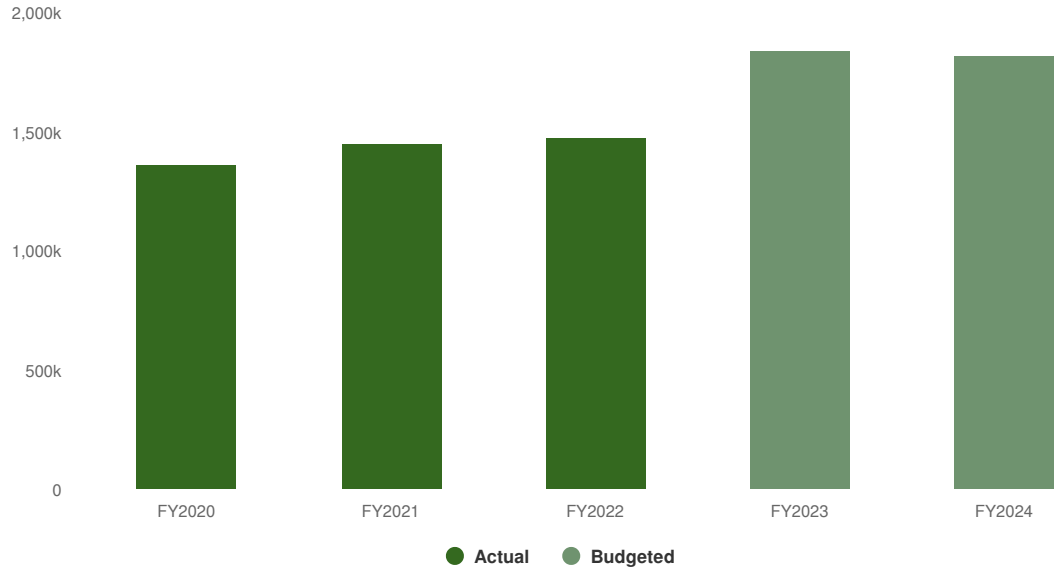
Performance Measures

	FY2022	FY2023	FY2024
Miles of street resurfacing	1.45 miles	1.21 miles	1.25 miles
Improve walkable streets with improved and new sidewalks	2,105 feet	2,000 feet	2,000 feet

Expenditures Summary

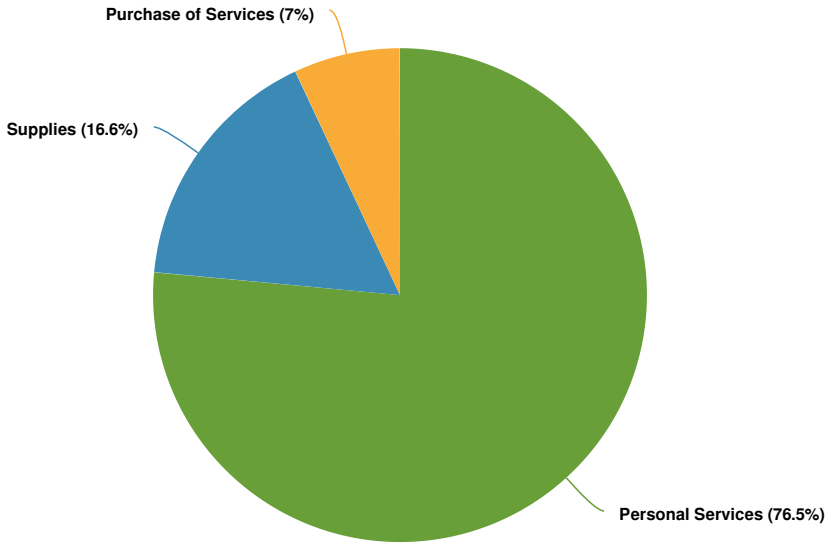
$1,818,531 -$15,498
(-0.85% vs. prior year)

Streets & Transportation Proposed and Historical Budget vs. Actual

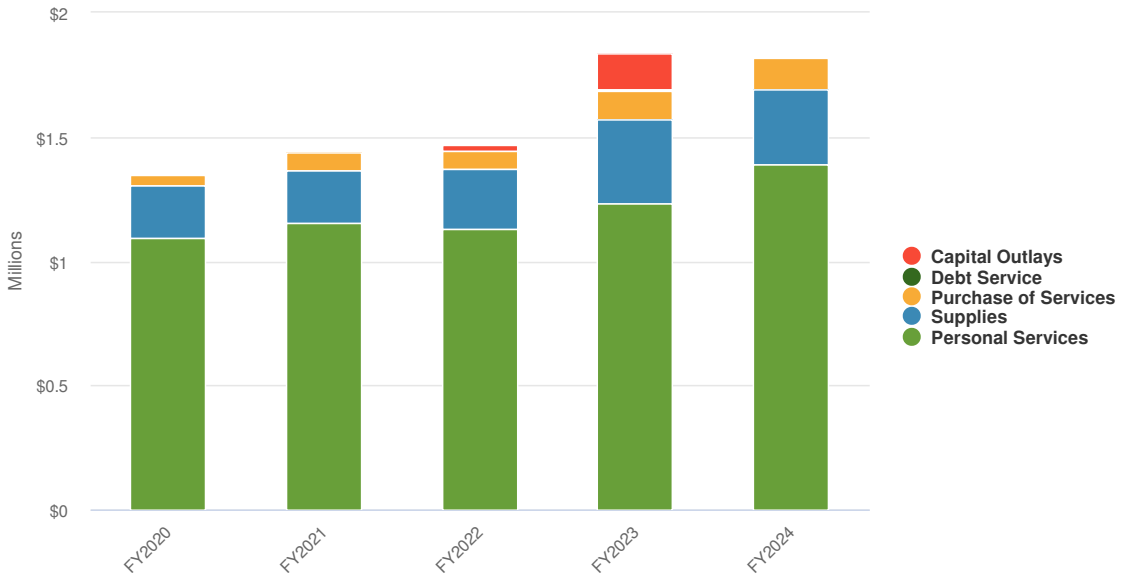


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$673,406	$711,153	$669,535	$800,611	$909,756
PART - TIME/TEMPORARY SALARIES	$323	-$150	$1,057		
OVERTIME SALARIES	$43,376	$61,579	$64,180	$40,000	$60,000
REIMB SALARIES - SW	-$6,058	-$12,486	-$8,503		
Total Salaries and Wages:	**$711,047**	**$760,095**	**$726,269**	**$840,611**	**$969,756**
Benefits					
GROUP INS	$232,397	$214,894	$230,423	$198,000	$209,000
SOCIAL SECURITY	$42,119	$45,073	$42,466	$49,638	$56,405
MEDICARE	$9,850	$10,541	$9,932	$11,609	$13,192
GMEBS-RETIREMENT CONTRIBUTION	$98,204	$118,825	$112,975	$130,408	$137,652
WORKERS COMP INSURANCE	$338		$4,029	$1,500	$1,500
MEDICAL EXAMS	$725	$750	$356	$1,000	$1,000
EMPLOYEE ASSISTANCE PROGRAM	$370	$404	$335	$500	$500
WALTON ATHLETIC MEMBERSHIP	$55	$1,150	$1,803	$2,040	$2,040
Total Benefits:	**$384,058**	**$391,636**	**$402,319**	**$394,695**	**$421,289**
Total Personal Services:	**$1,095,105**	**$1,151,732**	**$1,128,587**	**$1,235,306**	**$1,391,045**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES				$20,000	$20,000

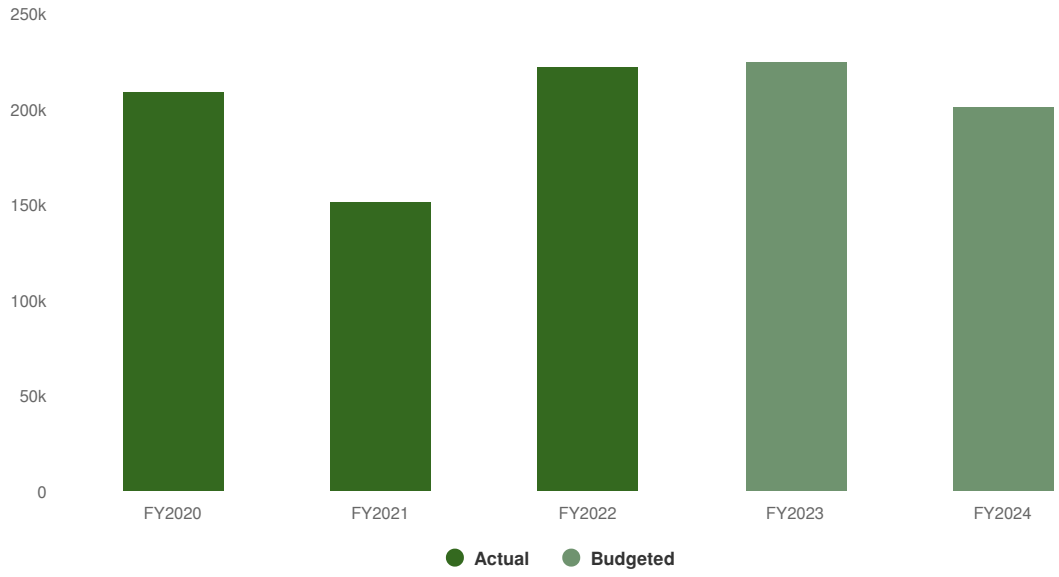
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
I/T SVCS - WEB DESIGN, ETC.	$117			$500	$500
CONSULTING - TECHNICAL		$627		$2,000	$2,000
Total Purchased Professional Services:	**$117**	**$627**		**$22,500**	**$22,500**
Property Services					
CUSTODIAL SVCS	$2,600	$2,400	$6,679	$6,000	$6,000
LAWN CARE & MAINTENANCE	$2,168	$4,202	$336	$3,000	$3,000
PEST CONTROL	$159	$159	$1,446	$1,500	$1,500
EQUIP REP & MAINT OUTSIDE	$1,161	$5,449	$10,951	$4,000	$7,500
VEHICLE REP & MAINT OUTSIDE	$1,278	$5,415	$816	$5,000	$7,500
R & M SYSTEM - OUTSIDE	$238	$150	$164	$1,000	$3,000
MAINTENANCE CONTRACTS	$5,060	$5,140	$6,793	$7,000	$7,500
STREET R & M - OUTSIDE	$400			$500	$4,000
STREET REPAIRS & MAINT LMIG		$231			
TRAFFIC LIGHTS	$300	$5,250	$6,300	$5,000	$5,000
EQUIPMENT RENTAL	$5,043	$751	$3,963	$15,000	$15,000
Total Property Services:	**$18,406**	**$29,146**	**$37,447**	**$48,000**	**$60,000**
Other					
GENERAL LIABILITY INSURANCE	$11,814	$24,974	$22,741	$31,000	$26,286
COMMUNICATION SERVICES	$3,252	$4,432	$4,386	$5,000	$5,000
POSTAGE	$35	$182	$269	$200	$200
ADVERTISING	$70				$500
PRINTING				$500	$500
TRAVEL EXPENSE		$582			
DUES/FEES	$4,339	$5,857	$4,570	$3,500	$3,500
VEHICLE TAG & TITLE FEE	$21	$21	$21	$25	
GA DEPT OF REV FEES	$900	$2,000			
TRAINING & EDUCATION - EMPLOYEE	$2,483	$3,561	$3,389	$8,000	$8,000
CONTRACT LABOR			$90		
Total Other:	**$22,913**	**$41,609**	**$35,466**	**$48,225**	**$43,986**
Total Purchase of Services:	**$41,436**	**$71,382**	**$72,914**	**$118,725**	**$126,486**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$3,457	$2,057	$8,735	$4,500	$4,500
AUTO PARTS	$8,276	$8,373	$10,201	$12,000	$12,000
CHEMICALS/PESTICIDES	$2,810	$3,342	$307	$4,500	$4,500
CONSTRUCTION MATERIALS	$9,196	$8,159	$17,950	$25,000	$25,000
DAMAGE CLAIMS	$97	$145		$1,000	$1,000
EXPENDABLE FLUIDS	$8,035	$6,345	$9,632	$8,000	$8,000
SAFETY/MEDICAL SUPPLIES	$6,937	$4,836	$6,768	$8,000	$8,000
SIGNAGE & MATERIALS	$20,384	$23,429	$22,369	$30,000	$30,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
STREET SUPPLIES	$9,669	$11,174	$8,847	$10,000	$10,000
TIRES	$10,032	$6,592	$12,481	$10,000	$10,000
UNIFORM EXPENSE	$469		$4,402	$1,000	$4,000
JANITORIAL SUPPLIES	$15,731	$15,088	$14,670	$15,000	$15,000
COMPUTER EQUIP NON-CAP	$614	$827	$179	$6,000	$6,000
EQUIPMENT PARTS	$30,395	$27,314	$25,759	$25,000	$25,000
R & M BUILDINGS - INSIDE	$939	$1,363	$778	$500	$1,500
R/W R & M - INSIDE	$546		$1,500	$10,000	$10,000
STREET R & M - INSIDE	$1,091	$924	$233	$60,000	$40,000
COVID-19 EXPENSES	$3,237	$824		$4,000	
STREETLIGHTS	$25,496	$26,118	$25,104	$20,000	$20,000
AUTO & TRUCK FUEL	$26,010	$42,105	$54,423	$45,000	$45,000
FOOD	$231	$1,033	$812	$500	$500
SMALL TOOLS & MINOR EQUIPMENT	$10,851	$4,828	$3,168	$10,000	$10,000
HAND TOOLS	$3,247	$6,447	$5,001	$6,500	$7,000
UNIFORM RENTAL	$12,456	$14,512	$12,264	$17,000	$4,000
Total Supplies:	**$210,205**	**$215,835**	**$245,583**	**$333,500**	**$301,000**
Total Supplies:	**$210,205**	**$215,835**	**$245,583**	**$333,500**	**$301,000**
Capital Outlays					
Property					
CONSTRUCTION IN PROGRESS		$1,685	$22	$84,560	
INFRASTRUCTURE	$9,100		$10,000	$10,000	
Total Property:	**$9,100**	**$1,685**	**$10,022**	**$94,560**	
Machinery and Equipment					
VEHICLES				$46,100	
EQUIPMENT		$6,124	$12,600		
Total Machinery and Equipment:		**$6,124**	**$12,600**	**$46,100**	
Total Capital Outlays:	**$9,100**	**$7,808**	**$22,622**	**$140,660**	
Debt Service					
Principal					
CAPITAL LEASE				$4,563	
Total Principal:				**$4,563**	
Interest					
CAPITAL LEASE INTEREST				$1,275	
Total Interest:				**$1,275**	
Total Debt Service:				**$5,838**	
Total Expense Objects:	**$1,355,845**	**$1,446,757**	**$1,469,706**	**$1,834,029**	**$1,818,531**

Revenues Summary

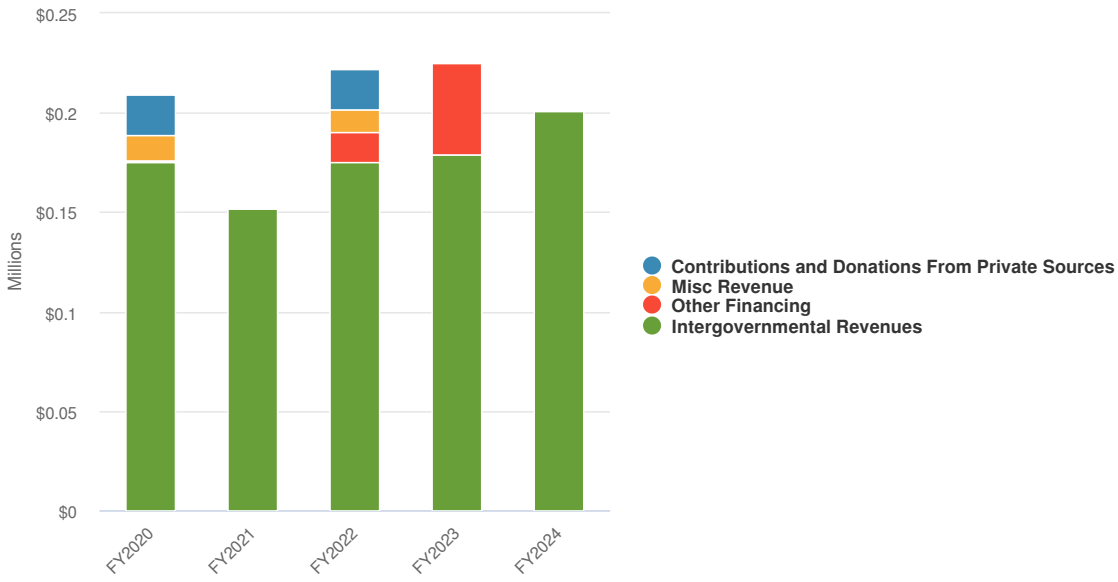
$200,898 -$24,127
(-10.72% vs. prior year)

Streets & Transportation Proposed and Historical Budget vs. Actual



Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Intergovernmental Revenues					
State Government Grants					
STATE LMIG PROGRAM	$174,881	$152,099	$175,474	$178,925	$200,898
Total State Government Grants:	**$174,881**	**$152,099**	**$175,474**	**$178,925**	**$200,898**
Total Intergovernmental Revenues:	**$174,881**	**$152,099**	**$175,474**	**$178,925**	**$200,898**
Contributions and Donations From Private Sources					
Contributions and Donations From Private Sources					
CONTRIBUTED CAPITAL - STREETS	$20,234		$20,520		
Total Contributions and Donations From Private Sources:	**$20,234**		**$20,520**		
Total Contributions and Donations From Private Sources:	**$20,234**		**$20,520**		
Misc Revenue					
Other					
OTHER	$12,740		$10,934		
Total Other:	**$12,740**		**$10,934**		
Total Misc Revenue:	**$12,740**		**$10,934**		
Other Financing					
Proceeds of Capital Asset Dispositions					
SALE OF ASSETS - GEN FUND	$1,155		$15,232		
Total Proceeds of Capital Asset Dispositions:	**$1,155**		**$15,232**		
General Long Term Debt Issued					
CAPITAL LEASES				$46,100	
Total General Long Term Debt Issued:				**$46,100**	
Total Other Financing:	**$1,155**		**$15,232**	**$46,100**	
Total Revenue Source:	**$209,010**	**$152,099**	**$222,160**	**$225,025**	**$200,898**

Streets & Transportation SPLOST Funds

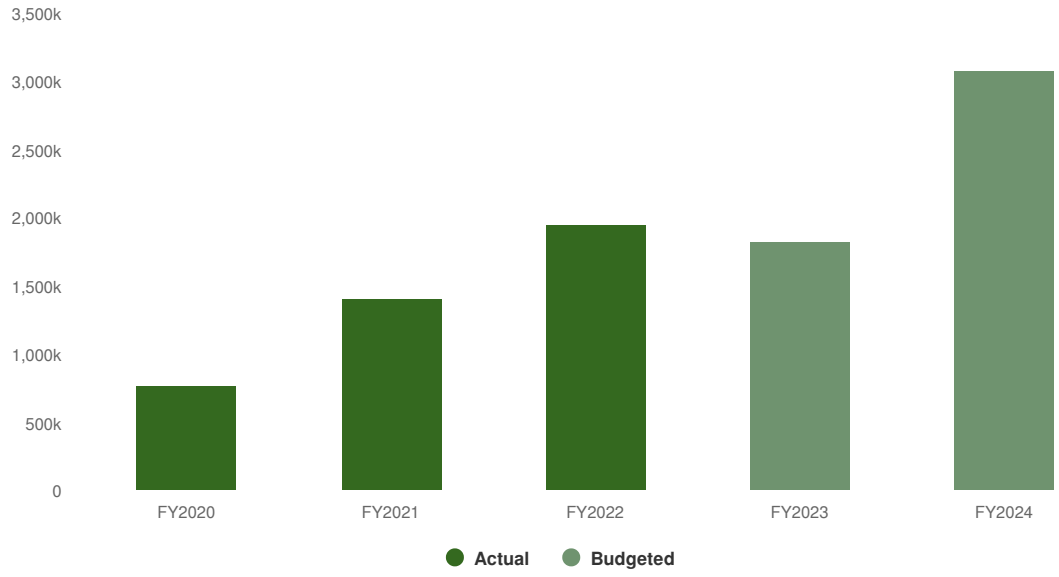
Jeremiah Still
Department Director

Capital budgeted expenditures for Streets & Transportation are $3,076,703. These are for capital expenditures solely funded by the 2013 & 2019 SPOST funds.

Expenditures Summary

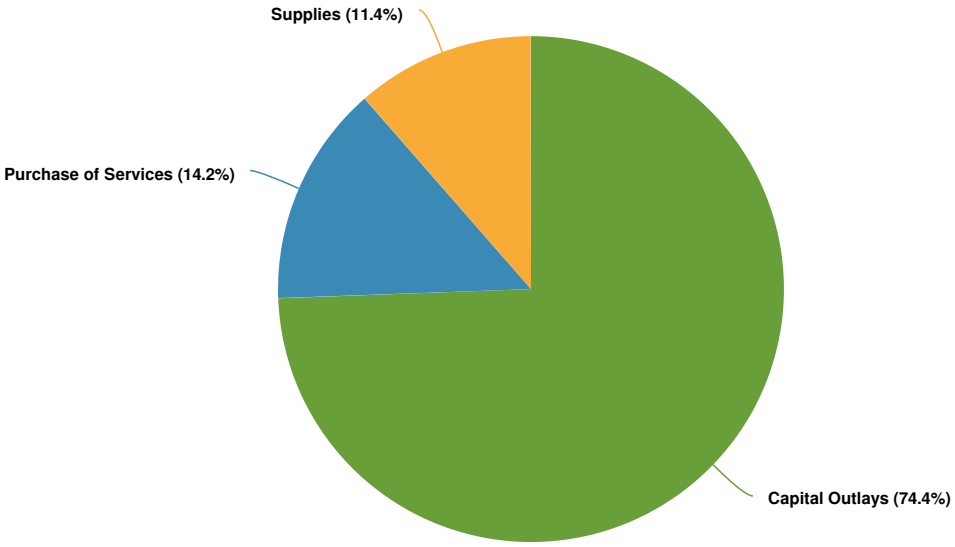
$3,076,703 $1,245,663
(68.03% vs. prior year)

Streets & Transportation SPLOST Funds Proposed and Historical Budget vs. Actual

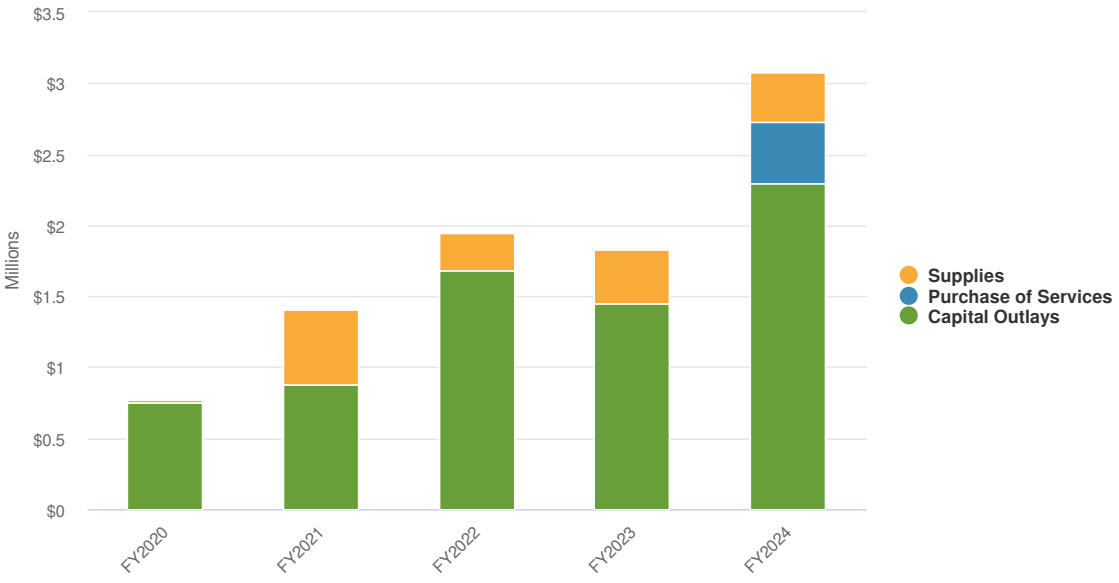


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Purchase of Services					
Purchased Professional Services					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
PROFESSIONAL SERVICES			$2,610		$390,000
Total Purchased Professional Services:			**$2,610**		**$390,000**
Property Services					
SIDEWALK R & M - OUTSIDE					$45,000
STREET R & M - OUTSIDE	$4,719	$3,959	$1,558		
Total Property Services:	**$4,719**	**$3,959**	**$1,558**		**$45,000**
Other					
DUES/FEES	$315				
DUES & FEES	$348	$270	$747		$500
Total Other:	**$663**	**$270**	**$747**		**$500**
Total Purchase of Services:	**$5,382**	**$4,229**	**$4,915**		**$435,500**
Supplies					
Supplies					
SIGNAGE & MATERIALS	$6,980			$378,600	
STREET REPAIRS & MAINT INSIDE	$15,016	$526,493	$263,165		$351,168
Total Supplies:	**$21,996**	**$526,493**	**$263,165**	**$378,600**	**$351,168**
Total Supplies:	**$21,996**	**$526,493**	**$263,165**	**$378,600**	**$351,168**
Capital Outlays					
Property					
CONSTRUCTION IN PROGRESS	$12,834	$34,488	$230,000	$45,000	
INFRASTRUCTURE	$31,423		-$4,766		
SITES (LAND)		$237,398	$150,000		$245,000
CONSTRUCTION IN PROGRESS	$583,424	$552,193	$1,288,987	$1,247,440	$1,911,636
INFRASTRUCTURE - STREETS	$75,011				$10,000
Total Property:	**$702,692**	**$824,078**	**$1,664,221**	**$1,292,440**	**$2,166,636**
Machinery and Equipment					
EQUIPMENT	$43,000				
VEHICLES		$54,224			$13,399
EQUIPMENT			$14,990	$160,000	$110,000
Total Machinery and Equipment:	**$43,000**	**$54,224**	**$14,990**	**$160,000**	**$123,399**
Total Capital Outlays:	**$745,692**	**$878,302**	**$1,679,211**	**$1,452,440**	**$2,290,035**
Total Expense Objects:	**$773,069**	**$1,409,024**	**$1,947,291**	**$1,831,040**	**$3,076,703**

Stormwater



Jeremiah Still
Department Director

To continue an effective growth and development plan that continues to expand the overall system and rehabilitation of the existing infrastructure. This will focus on curbing, gutters, inlets, pipe locations and conditions, ponds, and all other related assets.

Ongoing Objectives:

- Development of a more effectively managed and maintained system through work order tracking, system inspections, and employee training.
- Determination of areas of system expansion for greater benefit to the overall developmental growth of the city.
- Continue to focus on safety, functionality, and improvements to existing infrastructure.
- Provide greater public education on the components, functionality, maintenance, and plans for the entire system.
- Become as self sufficient as possible within the Storm Water department in regards to testing, sampling, and reporting
- Perform annual inspections of the storm water infrastructure and act accordingly with needed repairs
- Improve/upgrade the storm water infrastructure as outdated systems are found to be failing
- Continue to develop and work within the Master Plan for Stormwater

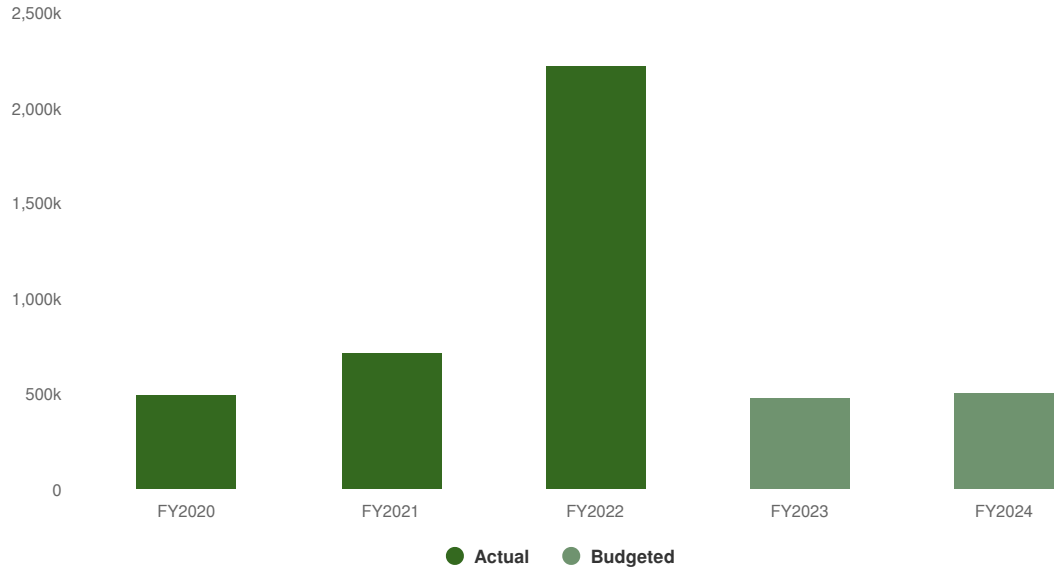
Performance Measures

	FY2022	FY2023	FY2024
Debris cleaned from ditches	1,859 feet	2,100 feet	2,500 feet
Debris collected from storm basins, in tons	4.27 tons	3.75 tons	3.5 tons

Expenditures Summary

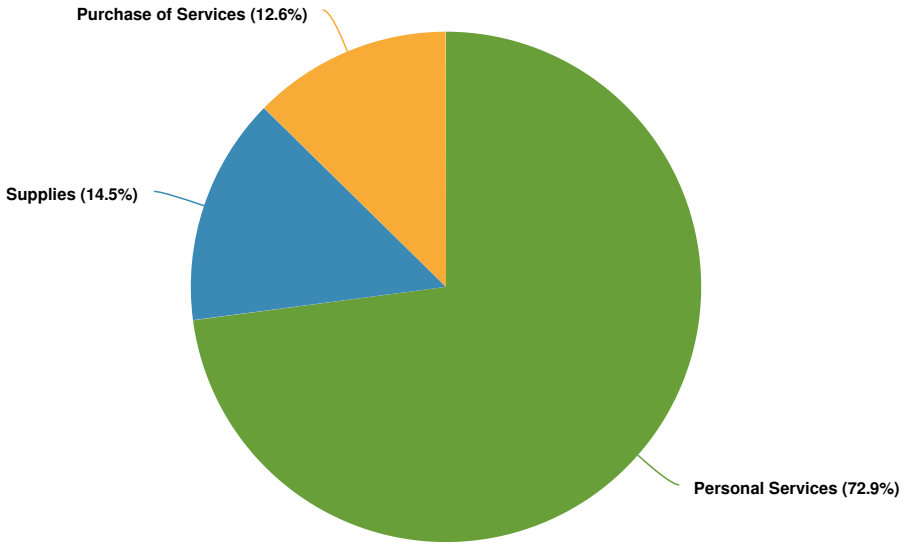
$502,802 $19,799
(4.10% vs. prior year)

Stormwater Proposed and Historical Budget vs. Actual

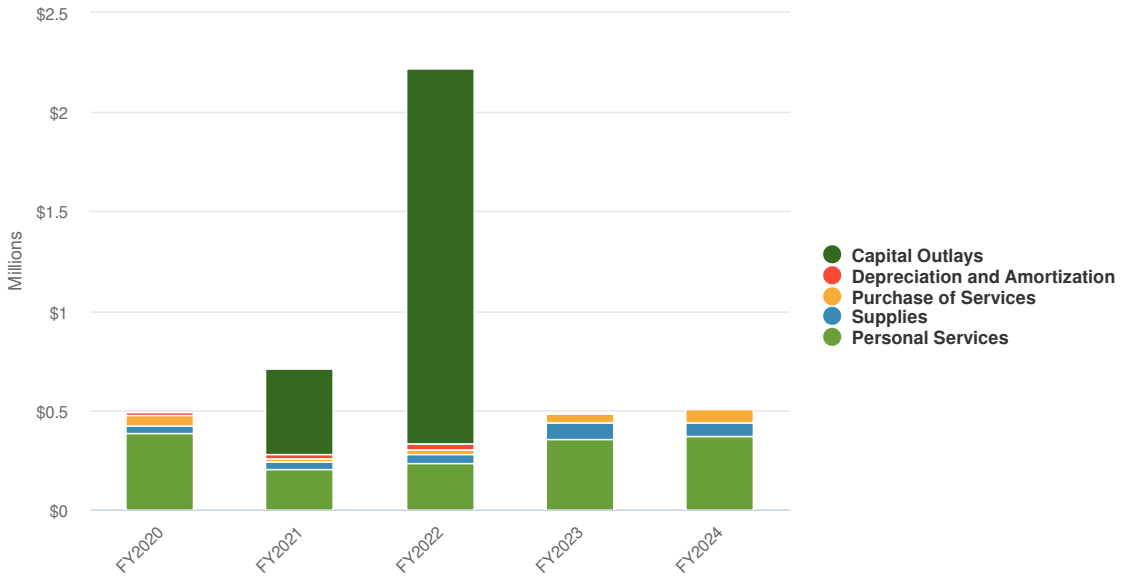


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$183,441	$116,165	$139,641	$235,342	$248,052
OVERTIME SALARIES	$8,431	$9,666	$4,933	$6,500	$6,000
REIMB SALARIES - SW		-$343	-$683		
Total Salaries and Wages:	**$191,872**	**$125,487**	**$143,891**	**$241,842**	**$254,052**
Benefits					
GROUP INS	$74,536	$40,606	$56,192	$55,000	$55,000
SOCIAL SECURITY	$11,562	$7,464	$8,541	$14,591	$15,379
MEDICARE	$2,704	$1,746	$1,997	$3,412	$3,597
GMEBS-RETIREMENT CONTRIBUTION	$67,619	$22,280	$26,582	$36,224	$36,224
WORKERS COMP INSURANCE	$35,895	$5,568		$3,000	$1,500
MEDICAL EXAMS	$260	$180	$87	$200	$200
EMPLOYEE ASSISTANCE PROGRAM	$131	$142	$79	$100	$100
WALTON ATHLETIC MEMBERSHIP	$5	$225	$424	$600	$600
Total Benefits:	**$192,712**	**$78,212**	**$93,902**	**$113,127**	**$112,600**
Total Personal Services:	**$384,584**	**$203,699**	**$237,793**	**$354,969**	**$366,652**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES	$450		$7,345	$8,000	$8,000
I/T SVCS - WEB DESIGN, ETC.	$41			$100	$100

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
CONSULTING - TECHNICAL		$1,444		$2,500	$2,500
Total Purchased Professional Services:	**$491**	**$1,444**	**$7,345**	**$10,600**	**$10,600**
Property Services					
ENVIRONMENTAL EXPENSE		$75			
LAWN CARE & MAINTENANCE	$89				
EQUIP REP & MAINT OUTSIDE	$1,393	$262		$500	
VEHICLE REP & MAINT OUTSIDE	$125	$1,010	$136	$1,500	$2,000
R & M SYSTEM - OUTSIDE	$3,107	$4,319	$1,442	$5,000	$10,000
R & M BUILDINGS - OUTSIDE	$40				
MAINTENANCE CONTRACTS	$1,181	$1,119	$1,354	$2,000	$2,000
R & M PONDS - OUTSIDE	$440				
EQUIPMENT RENTAL	$31,838	$2,501		$4,500	$5,000
EQUIPMENT RENTAL	$173	$103	$122	$200	$10,000
Total Property Services:	**$38,386**	**$9,389**	**$3,054**	**$13,700**	**$29,000**
Other					
COMMUNICATION SERVICES	$5,428	$2,518	$1,820	$3,000	$3,000
POSTAGE		$10			
ADVERTISING				$1,000	$1,000
MARKETING EXPENSE				$2,500	$2,500
TRAVEL EXPENSE	$295			$1,750	$1,750
DUES/FEES	$128	$50		$84	$100
VEHICLE TAG & TITLE FEE	$52	$21	$21		
TRAINING & EDUCATION - EMPLOYEE	$1,937	$1,110	$790	$4,000	$5,000
EMPLOYEE LICENSES				$500	$500
CONTRACT LABOR	$1,440	$1,058	$5,051	$10,000	$10,000
Total Other:	**$9,280**	**$4,766**	**$7,682**	**$22,834**	**$23,850**
Total Purchase of Services:	**$48,157**	**$15,599**	**$18,081**	**$47,134**	**$63,450**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$1,024	$1,307	$2,477	$4,000	$4,000
AUTO PARTS	$927	$2,556	$2,193	$5,000	$5,000
CHEMICALS/PESTICIDES	$58				
EXPENDABLE FLUIDS	$26	$102			$500
SAFETY/MEDICAL SUPPLIES		$589	$2,818	$4,000	$4,000
TIRES				$1,500	$1,500
UNIFORM EXPENSE	$2,478	$450	$1,090	$3,700	$3,700
EQUIPMENT PARTS	$4,258	$3,418	$5,009	$5,000	$5,000
VEHICLE R & M - INSIDE				$500	$500
SYSTEM R & M - INSIDE	$6,274	$4,948	$6,429	$15,000	$12,000
COVID-19 EXPENSES	$860				

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
AUTO & TRUCK FUEL	$5,531	$6,506	$13,176	$10,000	$9,000
FOOD	$588	$240	$160	$500	$500
SMALL TOOLS & MINOR EQUIPMENT	$7,228	$11,433	$5,242	$17,500	$15,000
SMALL OPERATING SUPPLIES	$9,784	$3,304	$3,881	$10,000	$8,000
UNIFORM RENTAL	$578	$2,924	$2,796	$4,200	$4,000
Total Supplies:	**$39,615**	**$37,777**	**$45,270**	**$80,900**	**$72,700**
Total Supplies:	**$39,615**	**$37,777**	**$45,270**	**$80,900**	**$72,700**
Capital Outlays					
Property					
CONSTRUCTION IN PROGRESS		$290,326	$1,868,018		
Total Property:		**$290,326**	**$1,868,018**		
Machinery and Equipment					
EQUIPMENT		$142,083	$14,990		
Total Machinery and Equipment:		**$142,083**	**$14,990**		
Total Capital Outlays:		**$432,409**	**$1,883,008**		
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$19,126	$22,416	$33,419		
Total Depreciation:	**$19,126**	**$22,416**	**$33,419**		
Total Depreciation and Amortization:	**$19,126**	**$22,416**	**$33,419**		
Total Expense Objects:	**$491,482**	**$711,900**	**$2,217,570**	**$483,003**	**$502,802**

Telecom



Mike McGuire
Department Director

Total FY2024 budgeted revenues for the Telecom department are $4,460,167, while expenditures are budgeted at $3,962,481.

The Telecom department within the City of Monroe provides internet, fiber internet and telephone service to the citizens of Monroe and surrounding areas. The city currently serves nearly 2,000 fiber customers, over 2,800 cable modem customers and around 1,000 residential and commercial phone customers. The city is currently in a multi-year process of expanding its fiber service to all citizens in Monroe. The funding for this major project is from the 2020 Utility Revenue Bond.

Ongoing Objectives:

- Expand fiber services throughout the City
- Expand fiber services in areas beyond the city where opportunities are present
- Work to convert existing cable modem customer over to fiber
- Maintain a high level of service at the lowest possible rate

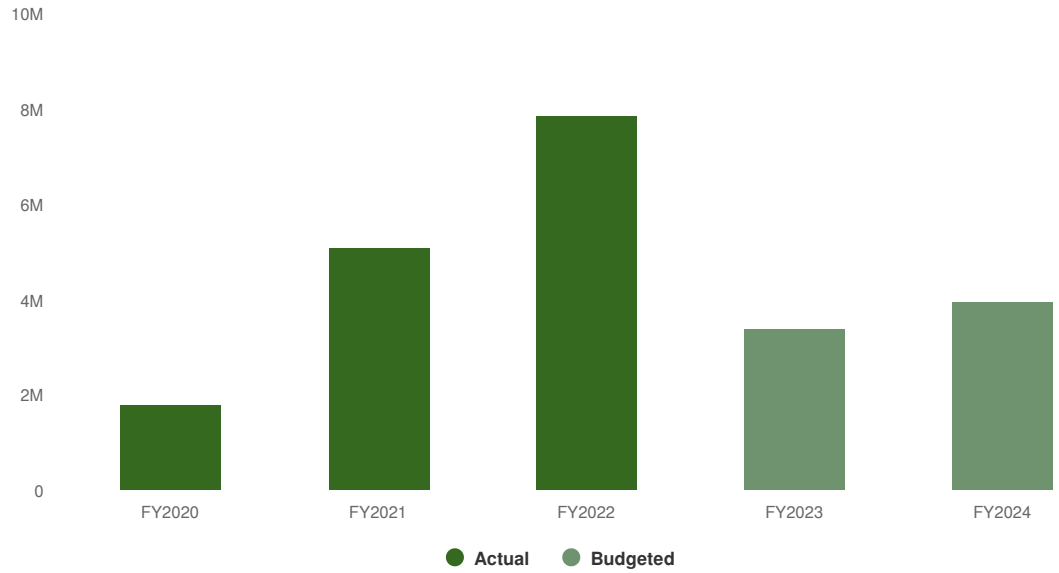
Performance Measures

	FY2022	FY2023	FY2024
Expand fiber service throughout the City	15%	30%	50%
Convert existing cable modem customers to fiber	9%	46%	70%

Expenditures Summary

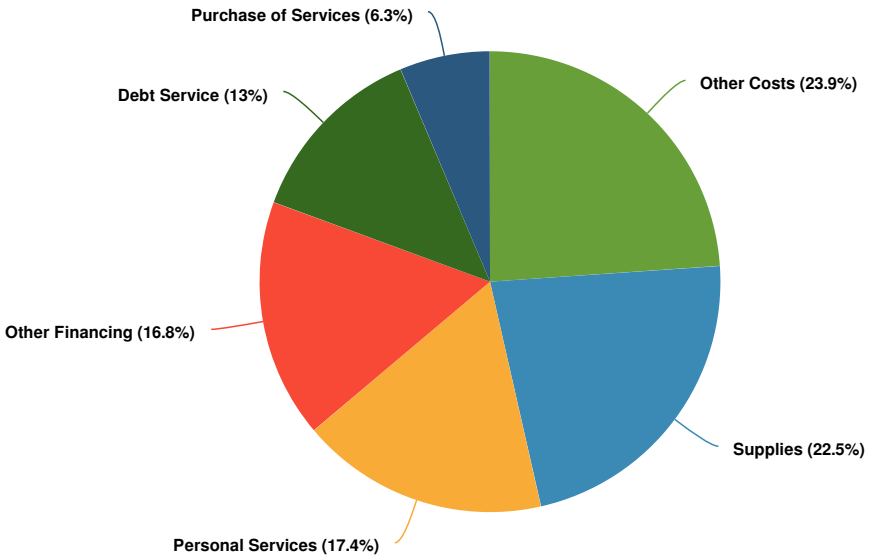
$3,962,481 $551,854
(16.18% vs. prior year)

Telecom Proposed and Historical Budget vs. Actual

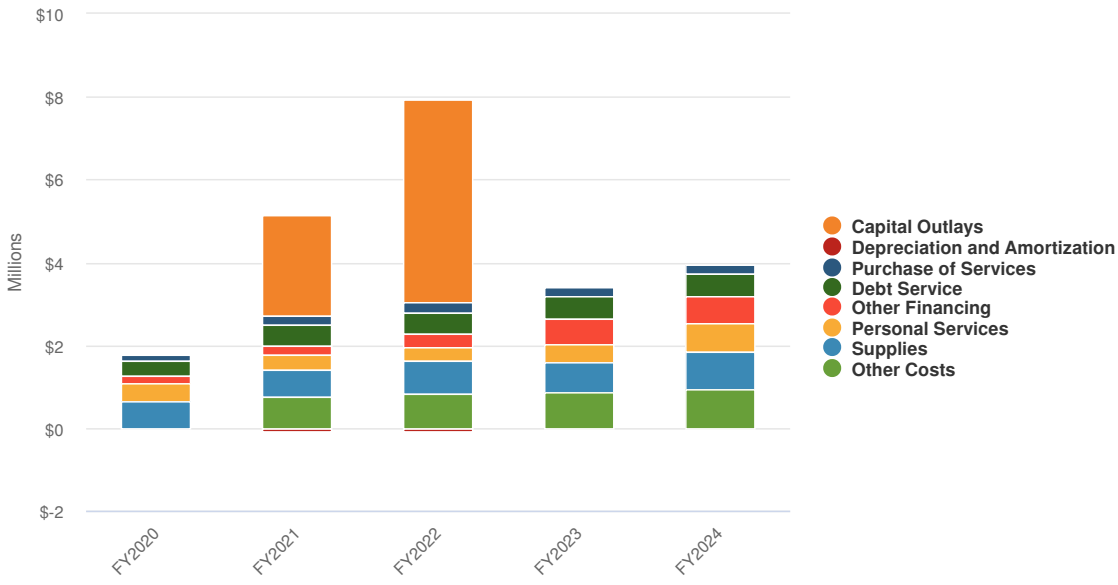


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$250,202	$232,217	$230,579	$283,598	$458,225
PART - TIME/TEMPORARY SALARIES					$30,000
OVERTIME SALARIES	$13,842	$6,616	$10,155	$15,000	$15,000
Total Salaries and Wages:	**$264,044**	**$238,833**	**$240,734**	**$298,598**	**$503,225**
Benefits					
GROUP INS	$73,198	$56,669	$58,068	$55,000	$88,000
SOCIAL SECURITY	$15,665	$14,053	$14,165	$17,583	$30,270
MEDICARE	$3,664	$3,286	$3,313	$4,112	$7,079
GMEBS-RETIREMENT CONTRIBUTION	$45,079	$29,706	$26,582	$36,224	$57,959
WORKERS COMP INSURANCE					$1,500
MEDICAL EXAMS	$260		$87	$200	$250
EMPLOYEE ASSISTANCE PROGRAM	$87	$95	$79	$150	$210
WALTON ATHLETIC MEMBERSHIP		$280	$424	$480	$650
Total Benefits:	**$137,953**	**$104,089**	**$102,718**	**$113,749**	**$185,918**
Total Personal Services:	**$401,998**	**$342,923**	**$343,452**	**$412,347**	**$689,143**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES	$2,692	$2,184	$183	$2,500	$2,500
I/T SVCS - WEB DESIGN, ETC.	$27	$1,220		$300	$500
CONSULTING - TECHNICAL				$3,000	
Total Purchased Professional Services:	**$2,720**	**$3,403**	**$183**	**$5,800**	**$3,000**
Property Services					
LAWN CARE & MAINTENANCE	$59		$224	$400	
HOLIDAY EVENTS			$135	$2,000	
EQUIP REP & MAINT OUTSIDE	$2,451	$1,469	$76	$7,000	$7,000
VEHICLE REP & MAINT OUTSIDE	$2,079	$1,969	$2,853	$3,500	$3,500
R & M SYSTEM - OUTSIDE	$2,162	$17,540	$16,347	$15,000	$20,000
R & M BUILDINGS - OUTSIDE	$274	$394	$264	$1,500	
MAINTENANCE CONTRACTS	$9,821	$23,907	$48,128	$40,000	$50,000
EQUIPMENT RENTS / LEASES				$2,000	
POLE EQUIPMENT RENTS / LEASES	$2,726	$3,144	$4,772	$3,000	
EQUIPMENT RENTAL	$115	$128	$122	$550	$250
Total Property Services:	**$19,686**	**$48,551**	**$72,923**	**$74,950**	**$80,750**
Other					
COMMUNICATION SERVICES	$19,322	$23,041	$28,560	$15,000	$30,000
POSTAGE		$110	$45	$250	
INTERNET COSTS	$5,532	$5,830	$2,219	$5,000	$5,000

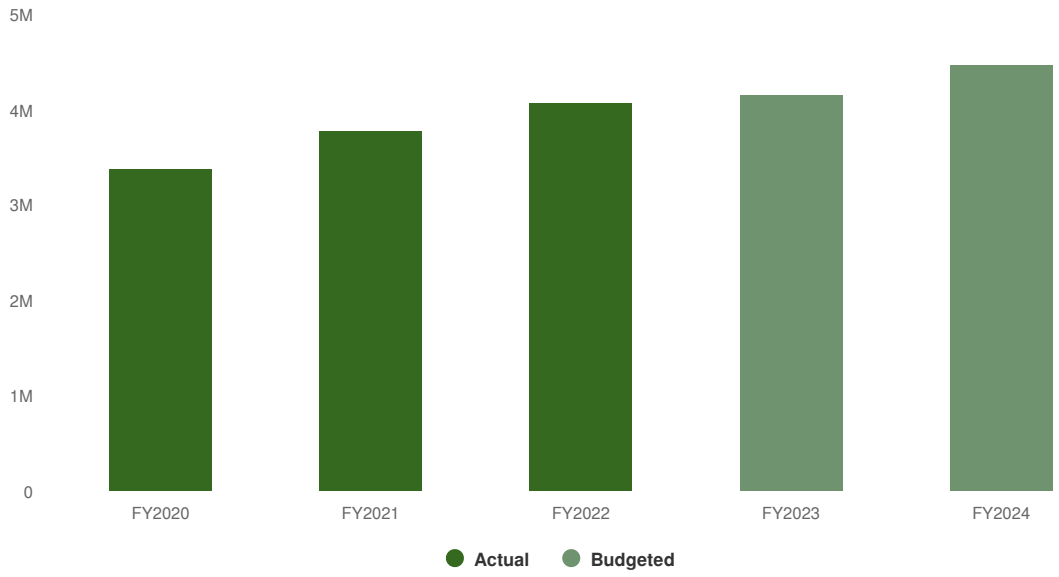
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
ADVERTISING			$4		$2,500
MARKETING EXPENSES				$5,000	$2,500
PRINTING				$1,000	$1,000
TRAVEL EXPENSE		$6,005	$1,882	$5,000	$12,000
DUES/FEES	$2,475	$9,967	$18,629	$20,000	$30,000
VEHICLE TAG & TITLE FEE					$500
FCC FEES	$45,161	$57,004	$36,360	$60,000	$50,000
GA DEPT OF REV FEES				$250	
TRAINING & EDUCATION - EMPLOYEE	$8,625	$126	$11,719	$10,000	$4,000
CONTRACT LABOR	$50,146	$43,157	$87,353	$35,000	$30,000
SOFTWARE		$80		$2,500	
SHIPPING / FREIGHT	$56	$199		$200	
Total Other:	**$131,317**	**$145,518**	**$186,771**	**$159,200**	**$167,500**
Total Purchase of Services:	**$153,723**	**$197,473**	**$259,876**	**$239,950**	**$251,250**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$1,021	$1,684	$717	$1,500	$1,500
AUTO PARTS			$222	$2,500	$1,500
CONSTRUCTION MATERIALS	$16,267	$11,992		$2,500	
DAMAGE CLAIMS					$25,000
EXPENDABLE FLUIDS		$2	$15		
TIRES				$1,500	$1,500
UNIFORM EXPENSE	$683		$5,346	$3,500	$5,600
JANITORIAL SUPPLIES	$213	$256	$315	$500	
COMPUTER EQUIP NON-CAP	$3,653	$9,147	$6,975	$5,000	$10,000
EQUIPMENT PARTS	$1,811	$693	$6,792	$4,500	$7,500
R & M BUILDINGS - INSIDE		$349	$513	$2,500	$500
SYSTEM R & M - INSIDE	$18,700	$60,373	$135,303	$50,000	$125,000
SYS R & M - INSIDE/SHIPPING			$108		
COVID-19 EXPENSES	$273	$957			
UTILITY COSTS	$21,881	$21,839	$22,407	$25,000	$25,000
AUTO & TRUCK FUEL	$11,888	$12,402	$17,290	$18,000	$14,000
FOOD	$289	$63	$257	$600	$1,000
COS - TELEPHONE	$196,698	$193,767	$202,538	$230,000	$230,000
COS - INTERNET	$231,953	$219,769	$228,476	$237,000	$300,000
COS - FIBER	$122,157	$95,128	$98,525	$115,000	$115,000
SMALL TOOLS & MINOR EQUIPMENT	$11,275	$4,279	$40,076	$15,000	$20,000
SMALL OPERATING SUPPLIES	$22,796	$34,396	$18,330	$20,000	$10,000
Total Supplies:	**$661,558**	**$667,097**	**$784,205**	**$734,600**	**$893,100**
Total Supplies:	**$661,558**	**$667,097**	**$784,205**	**$734,600**	**$893,100**
Capital Outlays					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Property					
CONSTRUCTION IN PROGRESS		$2,427,065	$4,790,573		
Total Property:		**$2,427,065**	**$4,790,573**		
Machinery and Equipment					
EQUIPMENT		$29,495	$80,302		
Total Machinery and Equipment:		**$29,495**	**$80,302**		
Total Capital Outlays:		**$2,456,560**	**$4,870,875**		
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE	$25,116	$23,645	$38,262		
Total Depreciation:	**$25,116**	**$23,645**	**$38,262**		
Amortization					
AMORT 2020 UTIL BOND PREMIUM	-$6,106	-$104,681	-$104,681		
Total Amortization:	**-$6,106**	**-$104,681**	**-$104,681**		
Total Depreciation and Amortization:	**$19,009**	**-$81,036**	**-$66,419**		
Other Costs					
Intergovernmental					
ADMIN ALLOC - ADMIN EXPENSES		$743,234	$838,052	$869,060	$947,918
Total Intergovernmental:		**$743,234**	**$838,052**	**$869,060**	**$947,918**
Total Other Costs:		**$743,234**	**$838,052**	**$869,060**	**$947,918**
Debt Service					
Interest					
INTEREST EXP - 2020 REV BONDS	$73,252	$517,070	$517,070	$517,070	$517,070
Total Interest:	**$73,252**	**$517,070**	**$517,070**	**$517,070**	**$517,070**
Issuance Cost					
ISSUANCE COSTS	$286,307				
Total Issuance Cost:	**$286,307**				
Total Debt Service:	**$359,560**	**$517,070**	**$517,070**	**$517,070**	**$517,070**
Other Financing					
Interfund Transfers					
TRANS OUT UTIL 5% TO GEN FUND	$210,198	$235,556	$307,304	$239,100	$249,000
TRANS OUT UTL 5% E&R FUND				$199,250	$207,500
TRANS OUT UTL E&R FUND				$199,250	$207,500
Total Interfund Transfers:	**$210,198**	**$235,556**	**$307,304**	**$637,600**	**$664,000**
Total Other Financing:	**$210,198**	**$235,556**	**$307,304**	**$637,600**	**$664,000**
Total Expense Objects:	**$1,806,045**	**$5,078,876**	**$7,854,416**	**$3,410,627**	**$3,962,481**

Revenues Summary

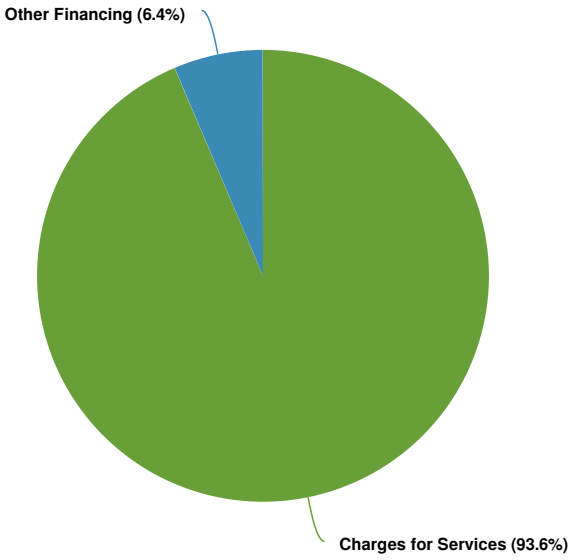
$4,460,167 $316,834
(7.65% vs. prior year)

Telecom Proposed and Historical Budget vs. Actual

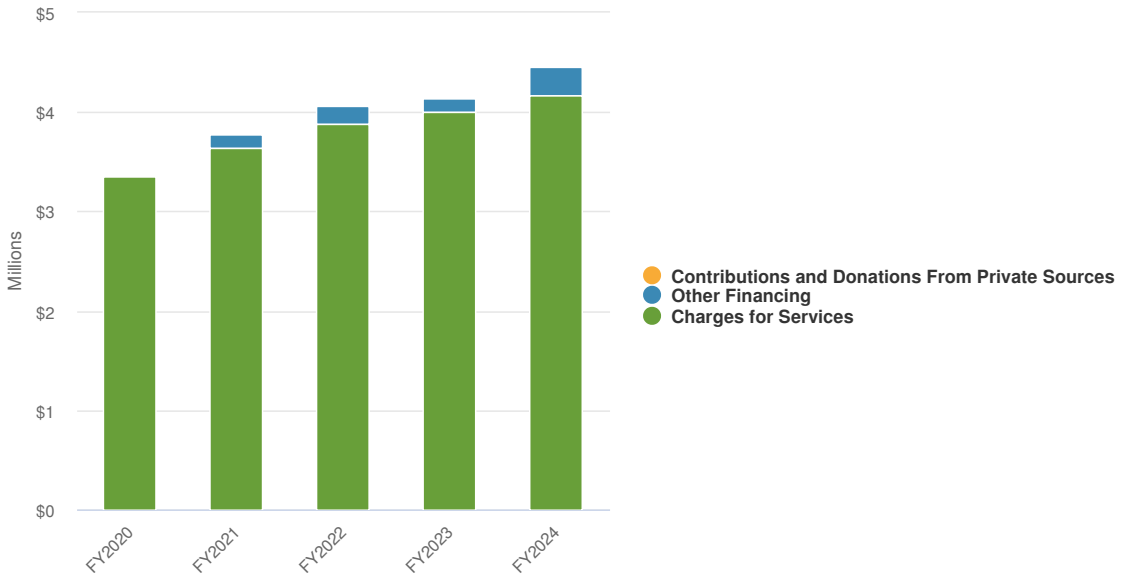


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Charges for Services					
Utilities and Enterprise					
TELEPHONE REVENUES	$333,779	$263,027	$272,168	$270,000	$275,000
FIBER REVENUES	$560,366	$617,821	$709,341	$750,000	$1,400,000
Total Utilities and Enterprise:	**$894,145**	**$880,848**	**$981,509**	**$1,020,000**	**$1,675,000**
Other Enterprise					
INTERNET/DATA REVENUES	$2,455,778	$2,762,026	$2,903,003	$2,990,000	$2,500,000
Total Other Enterprise:	**$2,455,778**	**$2,762,026**	**$2,903,003**	**$2,990,000**	**$2,500,000**
Total Charges for Services:	**$3,349,923**	**$3,642,874**	**$3,884,512**	**$4,010,000**	**$4,175,000**
Contributions and Donations From Private Sources					
Contributions and Donations From Private Sources					
CONTRIBUTED CAPITAL - TELECOM	$25,625				
Total Contributions and Donations From Private Sources:	**$25,625**				
Total Contributions and Donations From Private Sources:	**$25,625**				
Other Financing					
Interfund Transfers in					
ADMIN ALLOC - TELECOM		$132,249	$180,546	$133,333	$285,167
OPERATING TRANSFERS IN			$4,662		
Total Interfund Transfers in:		**$132,249**	**$185,208**	**$133,333**	**$285,167**

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Other Financing:		$132,249	$185,208	$133,333	$285,167
Total Revenue Source:	$3,375,548	$3,775,124	$4,069,720	$4,143,333	$4,460,167

Telecom Rates

INTERNET SERVICE RATES

A Start-Up Charge of $55.00 must be paid before installation.

CABLE MODEM INTERNET SERVICE

Download/Upload Speed	Monthly Fee
2Mbps/1Mbps	$23.95
8Mbps/2Mbps	$36.95
25Mbps/3Mbps	$46.95
50Mbps/5Mbps	$71.95
75Mbps/8Mbps	$101.95
100Mbps/10Mbps	$131.95

Managed Wireless Internet Service

Managed Wireless Service	$13.99
Managed WiFi Mesh Addon	$ 4.99 per unit

FIBER INTERNET SERVICE

RESIDENTIAL SERVICE

25Mbps	$23.99
50Mbps	$55.99
250Mbps	$65.99
500Mbps	$75.99
1Gig	$85.99

COMMERCIAL/BUSINESS SERVICE NON-SLA

250Mbps	$76.99
500Mbps	$101.99
1Gig	$206.99

COMMERCIAL/BUSINESS SERVICE SLA

100Mbps	$141.99
250Mbps	$161.99
500Mbps	$201.99
1Gig	$301.99

Upload speeds are equal to download speeds.

City of Monroe Internet Rates

PHONE RATES

RESIDENTIAL

Residential Phone	$29.95
Phone/25Mbps Internet Bundle*	$57.95
Phone/Expanded Cable Bundle	$115.00
Phone/Non DVR Cable Bundle	$120.00
Phone/DVR Cable Bundle	$120.00
Phone/25Mbps Internet/Cable Bundle*	$142.95

**25Mbps Internet is not the wireless service*

Residential FCC Fee	$4.48	per line
911 Fee	$1.50	per line

COMMERCIAL

Commercial Phone	$39.95
Phone/25Mbps Internet Bundle*	$79.95
Phone/Cable Bundle	$120.00
Phone/25Mbps Internet/Cable Bundle*	$152.95

**25Mbps Internet is not the wireless service*

Commercial FCC Fee	$9.07	per line
911 Fee	$1.50	per line

Installation/Port Charges

Installation or Transfer Charge	$55.00
One Time Port Charge	$24.00
International Long Distance	Rates vary
411 Information	$ 1.50

Utility Billing



Beth Thompson
Department Director

The Utility Billing department is responsible for all meter reading and billing of all utility services in the city. Services billed include Electric, Natural Gas, Water, Sewer, Cable TV, Internet, Telephone and Garbage services for the Solid Waste department.

Ongoing Objectives:

- Implementing AMI meter reading, to be able to read, recheck, turn on & cutoff meters from City Hall.
- Provide prompt and accurate billing to our customers.
- Continue cross training with all employees to allow more streamlined workflow.
- Implemented Average Monthly Payments (AMP) also known as levalized or budget billing options for utility customers.
- Implementing electronic workorders for all field crews, to reduce the use of paper.

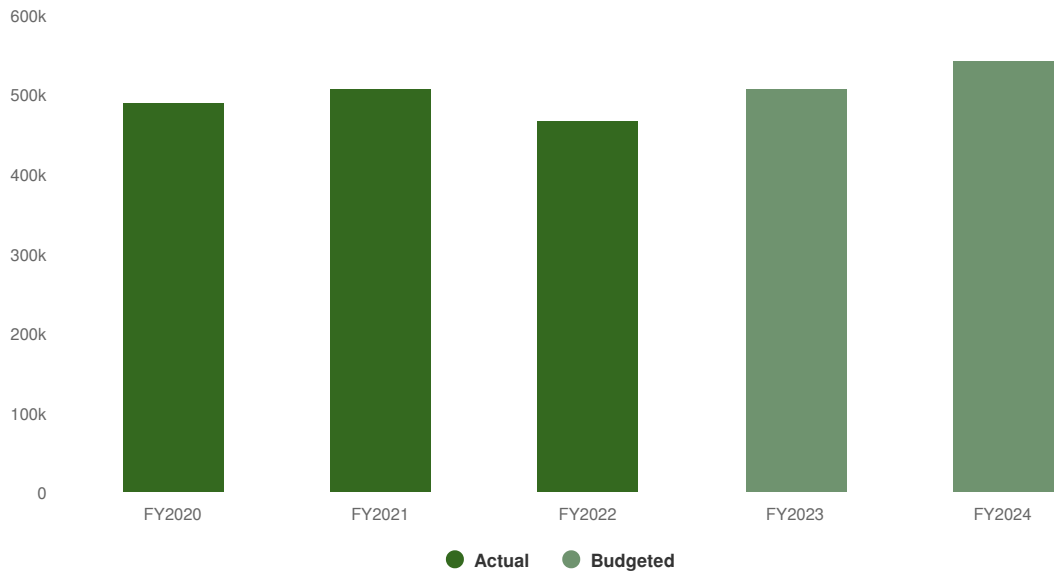
Performance Measures

	FY2022	FY2023	FY2024
Implement AMI meter reading	0%	25%	50%
Implement Average Monthly Payments/Budget Billing to utility customers	100%	100%	100%
Implement electronic workorders for all field crews	95%	95%	100%

Expenditures Summary

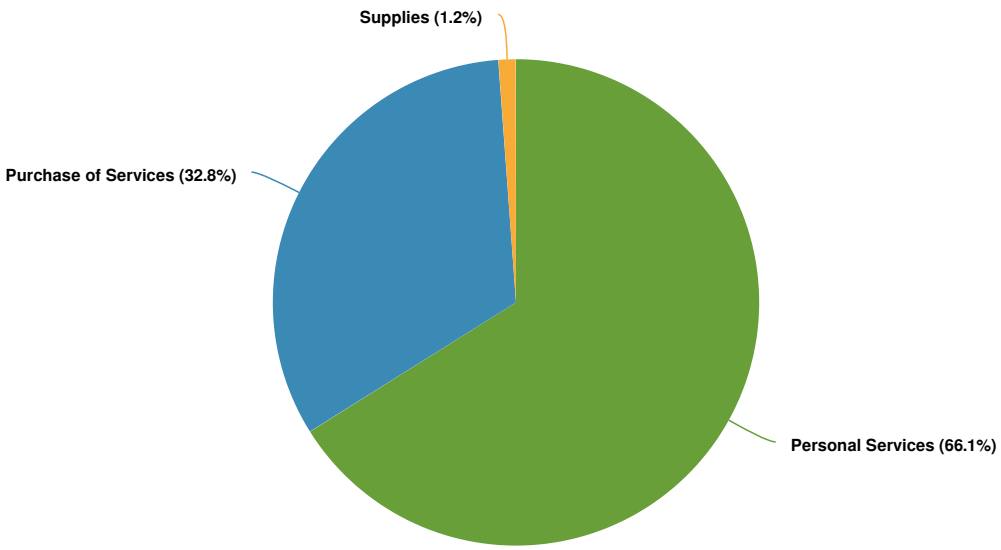
$543,777 $36,116
(7.11% vs. prior year)

Utility Billing Proposed and Historical Budget vs. Actual

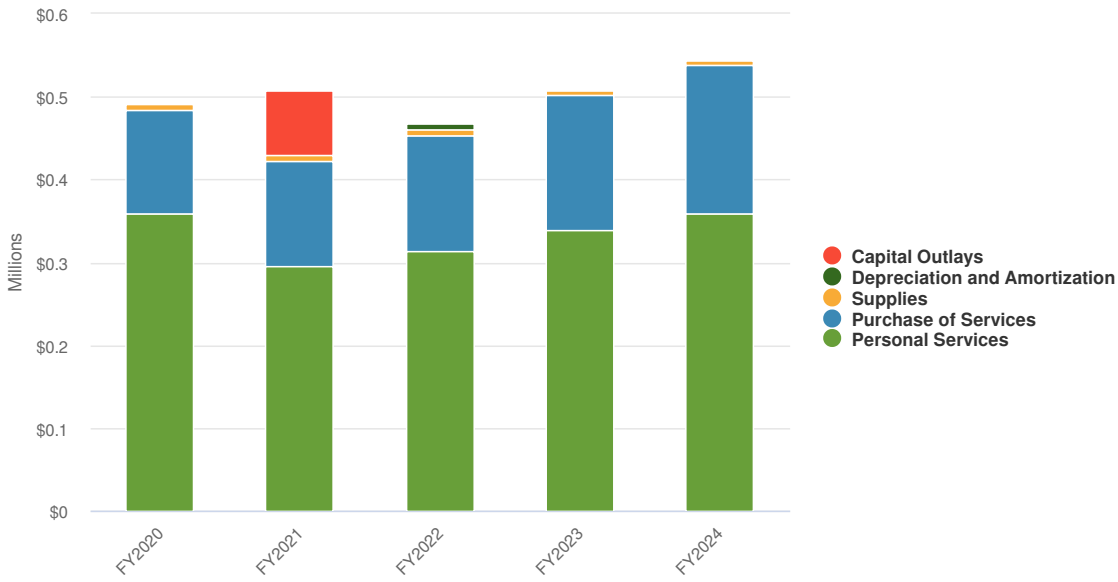


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$218,025	$185,237	$204,574	$240,456	$259,421
OVERTIME SALARIES	$4,890	$5,780	$6,718	$6,000	$6,000
Total Salaries and Wages:	**$222,915**	**$191,017**	**$211,291**	**$246,456**	**$265,421**
Benefits					
GROUP INS	$66,138	$57,288	$59,006	$44,000	$44,000
SOCIAL SECURITY	$13,401	$11,396	$12,662	$14,908	$16,084
MEDICARE	$3,134	$2,665	$2,961	$3,487	$3,762
GMEBS-RETIREMENT CONTRIBUTION	$45,079	$29,706	$26,582	$28,980	$28,980
WORKERS COMP INSURANCE	$8,267	$2,858			$500
MEDICAL EXAMS	$335		$87	$100	$100
EMPLOYEE ASSISTANCE PROGRAM	$87	$95	$79	$100	$100
WALTON ATHLETIC MEMBERSHIP		$280	$424	$430	$430
Total Benefits:	**$136,441**	**$104,288**	**$101,800**	**$92,005**	**$93,956**
Total Personal Services:	**$359,357**	**$295,306**	**$313,092**	**$338,461**	**$359,377**
Purchase of Services					
Purchased Professional Services					
I/T SVCS - WEB DESIGN, ETC.	$107		$5,859		
Total Purchased Professional Services:	**$107**		**$5,859**		
Property Services					
MAINTENANCE CONTRACTS	$48,541	$45,730	$43,571	$80,000	$80,000
EQUIPMENT RENTAL	$115	$128	$122	$100	$100
Total Property Services:	**$48,657**	**$45,858**	**$43,693**	**$80,100**	**$80,100**
Other					
POSTAGE	$57,313	$63,309	$70,740	$60,000	$75,000
UTIL BILL PRINT SERVICES	$18,202	$17,487	$17,158	$20,000	$20,000
TRAVEL EXPENSE		$172	$36	$500	$500
TRAINING & EDUCATION - EMPLOYEE		$253	$1,830	$2,500	$2,500
CONTRACT LABOR	$179	$250			
Total Other:	**$75,694**	**$81,471**	**$89,763**	**$83,000**	**$98,000**
Total Purchase of Services:	**$124,459**	**$127,328**	**$139,315**	**$163,100**	**$178,100**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$5,653	$5,622	$4,286	$3,500	$3,500
JANITORIAL SUPPLIES	$653	$797	$876	$800	$1,000
COMPUTER EQUIP NON-CAP	$1,091	$1,253	$1,900	$1,500	$1,500
COVID-19 EXPENSES	$108				

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
FOOD	$142	$158	$132	$300	$300
Total Supplies:	**$7,646**	**$7,831**	**$7,194**	**$6,100**	**$6,300**
Total Supplies:	**$7,646**	**$7,831**	**$7,194**	**$6,100**	**$6,300**
Capital Outlays					
Property					
CONSTRUCTION IN PROGRESS		$77,301			
Total Property:		**$77,301**			
Total Capital Outlays:		**$77,301**			
Depreciation and Amortization					
Depreciation					
DEPRECIATION EXPENSE			$7,471		
Total Depreciation:			**$7,471**		
Total Depreciation and Amortization:			**$7,471**		
Total Expense Objects:	**$491,461**	**$507,766**	**$467,071**	**$507,661**	**$543,777**

Utility Customer Service



Beth Thompson
Department Director

The Utility Customer Service department is responsible for assisting citizens with utility services, through face-to-face interaction at City Hall, the drive-thru at City Hall, through electronic options on our website, email or phone calls. The Customer Service department also processes all payments, work orders, new service, disconnection of service and payment extensions.

Ongoing Objectives:

- Provide courteous and prompt service to our customers.
- Continue cross training with all employees to allow more streamlined workflow.
- Increase security measures and implement security training sessions for Customer Service staff along with police department personnel.
- Implemented a payment kiosk to replace the manual drop box at City Hall, to be fully automated.
- Implementing an automated payment kiosk at our Police & Municipal Court building across town as a more convenient way for customers to pay their utility bill.
- Improvements were made to the drive-thru with up-to-date technology.
- Improvements to security and space to the inside of the front counter and drive thru cashier areas.
- Continued Customer Service training with GMA & ECG for all cashiers, customer service representatives and call center agents.
- Continuous updates to Utility Customer Service policies, as needed.
- Implemented online forms for new and existing customers.

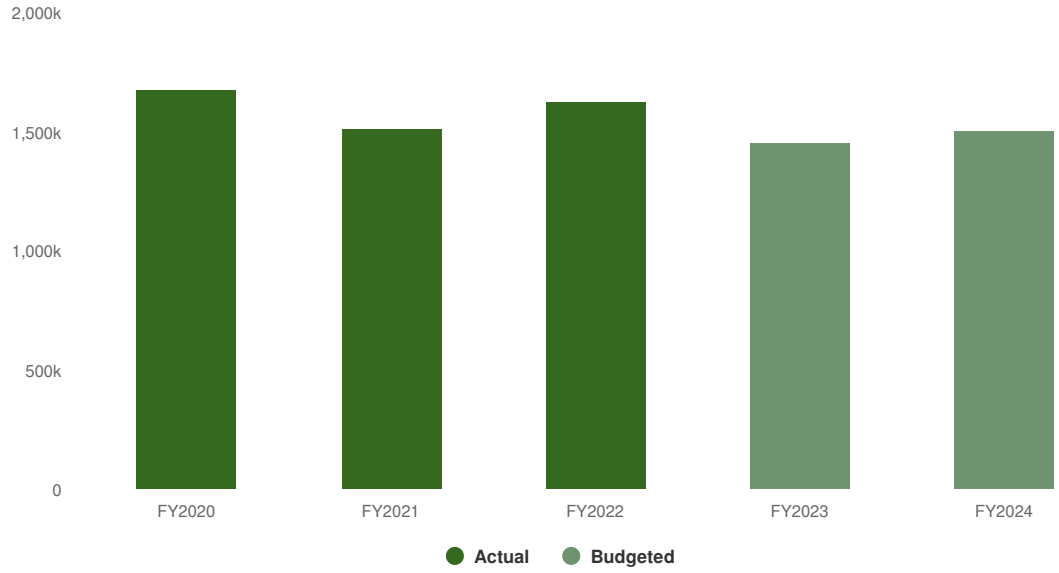
Performance Measures

	FY2022	FY2023	FY2024
Cashiers & Customer Service Reps complete ECG customer service training	50%	75%	100%
Implement all forms for online access	100%	100%	100%
Implement automated payment kiosk at City Hall	25%	100%	100%

Expenditures Summary

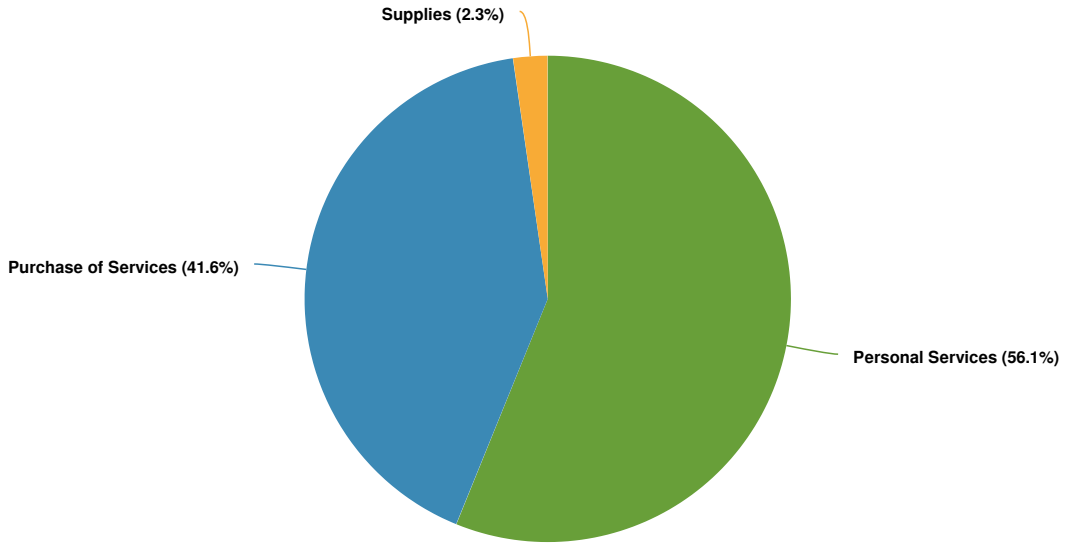
$1,500,428 $47,788
(3.29% vs. prior year)

Utility Customer Service Proposed and Historical Budget vs. Actual

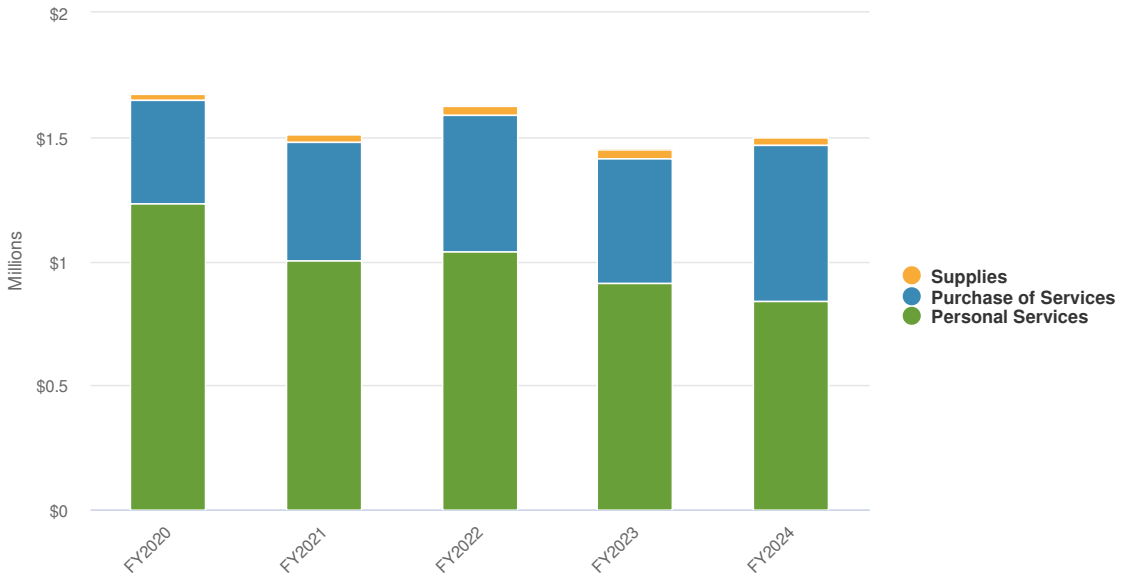


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
Personal Services					
Salaries and Wages					
REGULAR SALARIES	$706,359	$582,543	$640,622	$577,164	$548,347
HAZARD SALARY	$2,400				
OVERTIME SALARIES	$11,876	$10,567	$10,742	$15,000	$12,000
Total Salaries and Wages:	**$720,635**	**$593,110**	**$651,364**	**$592,164**	**$560,347**
Benefits					
GROUP INS	$233,319	$239,196	$229,457	$165,000	$143,000
SOCIAL SECURITY	$42,626	$34,805	$38,256	$35,784	$33,997
MEDICARE	$9,969	$8,140	$8,947	$8,369	$7,951
GMEBS-RETIREMENT CONTRIBUTION	$225,396	$126,252	$106,329	$108,673	$94,183
WORKERS COMP INSURANCE	$226		$506		$500
MEDICAL EXAMS	$1,080	$90	$421	$250	$250
EMPLOYEE ASSISTANCE PROGRAM	$435	$475	$315	$500	$500
WALTON ATHLETIC MEMBERSHIP	$50	$1,220	$1,697	$1,700	$1,700
Total Benefits:	**$513,102**	**$410,177**	**$385,929**	**$320,276**	**$282,081**
Total Personal Services:	**$1,233,737**	**$1,003,287**	**$1,037,293**	**$912,440**	**$842,428**
Purchase of Services					
Purchased Professional Services					
PROFESSIONAL SERVICES	$271,782	$350,320	$401,253	$360,000	$480,000
I/T SVCS - WEB DESIGN, ETC.	$157				

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Purchased Professional Services:	**$271,939**	**$350,320**	**$401,253**	**$360,000**	**$480,000**
Property Services					
VEHICLE R&M OUTSIDE		$900		$1,500	$1,500
MAINTENANCE CONTRACTS	$66,162	$33,849	$44,735	$57,000	$25,000
EQUIPMENT RENTAL	$769	$758	$671	$750	$750
Total Property Services:	**$66,931**	**$35,507**	**$45,406**	**$59,250**	**$27,250**
Other					
COMMUNICATION SERVICES	$10,957	$9,603	$10,979	$11,000	$11,000
TRAVEL EXPENSE		$202	$1,039	$500	$500
DUES/FEES	$66,154	$79,335	$89,798	$68,300	$100,000
VEHICLE TAG & TITLE FEE	$42			$100	
TRAINING & EDUCATION - EMPLOYEE	$954	$1,685	$3,600	$5,000	$5,000
CONTRACT LABOR	$265	$183			
Total Other:	**$78,372**	**$91,008**	**$105,416**	**$84,900**	**$116,500**
Total Purchase of Services:	**$417,242**	**$476,834**	**$552,075**	**$504,150**	**$623,750**
Supplies					
Supplies					
OFFICE SUPPLIES & EXPENSES	$10,105	$9,538	$9,781	$12,000	$10,000
AUTO PARTS		$314		$500	$500
SAFETY/MEDICAL SUPPLIES					$200
UNIFORM EXPENSE	$1,810	$485	$3,421	$2,500	$2,500
JANITORIAL SUPPLIES	$2,440	$2,990	$3,284	$3,000	$3,000
COMPUTER EQUIP NON-CAP	$1,618	$738	$3,579	$3,000	$3,000
COVID-19 EXPENSES	$2,174	$312			
AUTO & TRUCK FUEL	$4,372	$11,487	$13,072	$13,000	$13,000
FOOD	$996	$1,460	$1,079	$1,200	$1,200
SMALL TOOLS & MINOR EQUIPMENT	$852			$300	$300
SMALL OPERATING SUPPLIES	$159	$317	$30	$250	$250
UTILITY CASHIERS OVER/SHORT	-$86	$294	$264	$300	$300
Total Supplies:	**$24,440**	**$27,935**	**$34,511**	**$36,050**	**$34,250**
Total Supplies:	**$24,440**	**$27,935**	**$34,511**	**$36,050**	**$34,250**
Total Expense Objects:	**$1,675,419**	**$1,508,056**	**$1,623,880**	**$1,452,640**	**$1,500,428**

Utility Finance



Beth Thompson
Department Director

The Finance and Administration Department of the Combined Utilities provides financial and administrative support for all departments of the utility as well as customer service for the citizens and users.

Ongoing Objectives:

- Provide courteous and prompt service to our customers and vendors.
- Continue cross training with all employees to allow more streamlined workflow.
- Awarded a $1 million Community Development Block Grant (CDBG) through the Department of Community Affairs (DCA) for Water & Sewer rehabilitation.
- Issued a $50 million utility revenue bond in order to fund various utility projects throughout the City.

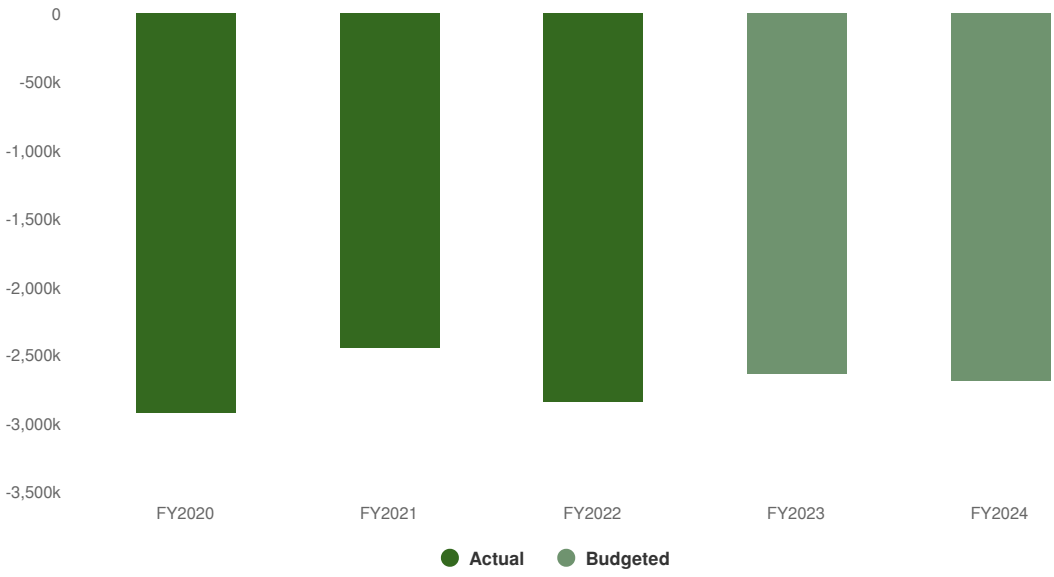
Performance Measures

	FY2022	FY2023	FY2024
Cross train all employees in the Finance office	25%	75%	100%
Enforce internal controls & segregation of duties to limit fraud	100%	100%	100%

Expenditures Summary

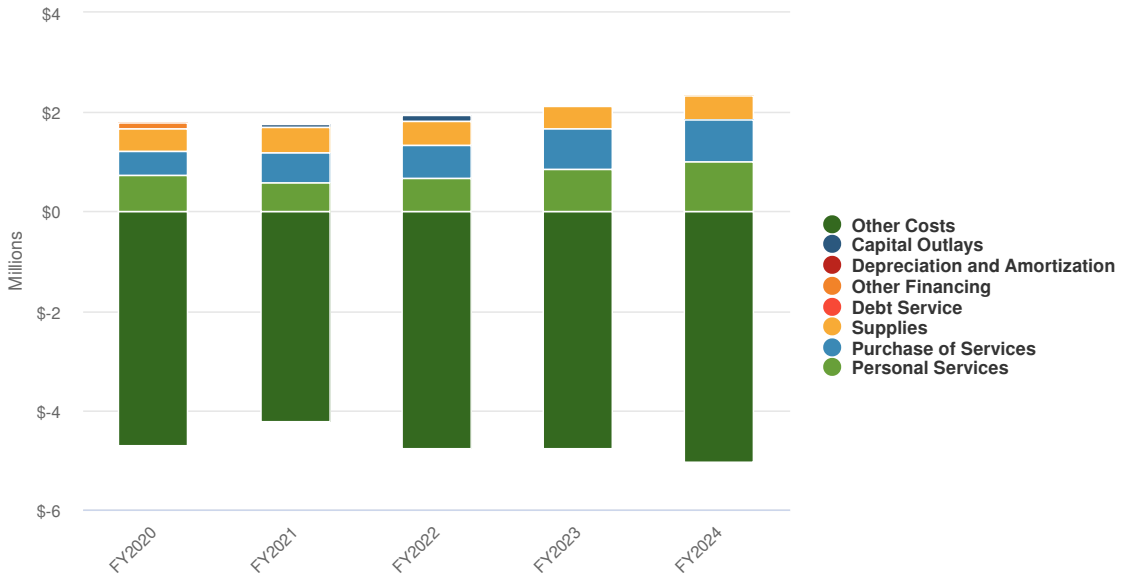
-$2,680,717 -$45,913
(1.74% vs. prior year)

Utility Finance Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Expense Objects					
REGULAR SALARIES	$445,257	$386,436	$425,746	$603,541	$710,439
PART - TIME/TEMPORARY SALARIES			$3,518	$15,000	$15,000
OVERTIME SALARIES	$1,318	$2,066	$3,850	$2,000	$2,000
GROUP INS	$138,440	$99,622	$116,918	$99,000	$110,000
SOCIAL SECURITY	$26,553	$22,547	$24,657	$38,350	$44,977
MEDICARE	$6,212	$5,359	$5,926	$8,969	$10,519
GMEBS-RETIREMENT CONTRIBUTION	$78,889	$44,559	$59,810	$65,204	$72,489
WORKERS COMP INSURANCE	$39,658	$34,823	$35,342	$35,000	$45,000
MEDICAL EXAMS	$228	$60	$1,420	$600	$600
EMPLOYEE ASSISTANCE PROGRAM	$152	$166	$157	$200	$250
WALTON ATHLETIC MEMBERSHIP	$55	$450	$955	$950	$900
PROFESSIONAL SERVICES	$4,618	$39,444	$92,127	$35,000	$35,000
I/T SVCS - WEB DESIGN, ETC.	$508			$500	
ATTORNEY FEES-P & M	$142,965	$134,033	$100,961	$230,000	$230,000
ATTORNEY FEES - OTHERS	$1,140	$7,018	$900	$30,000	$30,000
AUDIT SERVICES	$42,370	$48,650	$42,785	$55,000	$70,000
UTILITY PROTECTION CTR (DIG)	$7,718	$9,060	$9,995	$10,000	$12,000
CUSTODIAL SVCS	$24,000	$24,000	$43,302	$45,000	$45,000
LAWN CARE & MAINTENANCE	$42,182	$48,861	$50,656	$40,000	$40,000
SECURITY SYSTEMS	$4,465				
PEST CONTROL	$1,255	$1,535	$1,717	$2,000	$2,000
R & M BUILDINGS - OUTSIDE	$3,425	$11,221	$14,382	$30,000	$30,000

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
MAINTENANCE CONTRACTS	$48,240	$41,254	$62,663	$80,000	$80,000
P O BOX RENTAL	$254	$322	$332	$330	$400
EQUIPMENT RENTAL	$474	$335	$340	$2,500	
GENERAL LIABILITY INSURANCE	$160,448	$170,184	$190,040	$200,000	$230,101
COMMUNICATION SERVICES	$1,916	$1,573	$1,920	$1,200	$1,200
POSTAGE	$3,144	$4,195	$2,030	$4,000	$4,000
ADVERTISING	$460	$500	$320	$600	$600
MARKETING EXPENSES		$24,100			
TRAVEL EXPENSE	$298	$4,218	$8,385	$10,000	$12,000
DUES/FEES	$4,129	$2,987	$28,459	$16,000	$16,000
TRAINING & EDUCATION -EMPLOYEE	$1,270	$7,628	$5,254	$12,000	$15,000
CONTRACT LABOR	$138	$153		$300	$1,000
SOFTWARE		$2,377	$2,630	$300	$500
FINES/LATE FEE	$169				
OFFICE SUPPLIES & EXPENSES	$19,970	$10,259	$13,150	$15,000	$15,000
FURNITURE <5000		$2,120		$2,599	$2,500
SAFETY/MEDICAL SUPPLIES					$500
UNIFORM EXPENSE			$3,862		
JANITORIAL SUPPLIES	$1,140	$1,395	$1,533	$2,000	$2,000
COMPUTER EQUIP NON-CAP	$425		$3,487	$2,000	$2,000
WELLNESS COMMITTEE EXPENSES	$37	$630	$2,030	$2,000	$7,500
R & M BUILDINGS - INSIDE	$1,531	$2,805	$5,324	$3,000	$1,500
COVID-19 EXPENSES	$30,011	$11,096			
UTILITY COSTS	$113,240	$149,211	$122,057	$130,000	$105,000
UTIL COSTS FOR OTHER FUNDS	$279,370	$324,697	$338,480	$300,000	$330,000
FOOD	$1,355	$2,609	$818	$1,800	$1,800
SMALL TOOLS & MINOR EQUIPMENT			$35		
SMALL OPERATING SUPPLIES	$29		$89	$100	
EMPLOYEE RECOGNITION	$4,528	$4,460	$4,726	$5,000	$6,000
SITES (LAND)		$9,999			
BUILDINGS			$93,578		
CONSTRUCTION IN PROGRESS		$66,551			
SOFTWARE CAPITAL		$8,300			
EQUIPMENT			$10,379		
DEPRECIATION EXPENSE		$830	$3,396		
ADMIN ALLOC - ADMIN EXPENSES	-$4,923,736	-$4,459,405	-$5,028,310	-$5,214,360	-$5,687,506
CHAMBER OF COMMERCE		$7,218	$8,000	$8,000	$200
UTILITY BAD DEBT EXPENSE	$213,405	$238,405	$244,138	$355,000	$355,000
CONTINGENCIES				$79,413	$310,714
INTEREST-CUST DEPOSITS	$38	$30	$38	$100	$100
TRANSFERS OUT - OTHER FUNDS	$100,000				
TRAN OUT - INSURANCE	$6,000				
Total Expense Objects:	**-$2,920,310**	**-$2,439,052**	**-$2,835,694**	**-$2,634,804**	**-$2,680,717**

Water Distribution & Treatment



Rodney Middlebrooks
Department Director

Total FY2024 budgeted revenues for the Water department are $8,085,138, while total expenditures are budgeted at $7,508,090.

The Water department is responsible for the management, repair and operation of the distribution and treatment. We are committed to providing nearly 10,900 customers with safe and reliable drinking water at the best possible rate, while being compliant with all federal, state and local requirements. We continue to ensure adequate raw water resources to meet the future demands. We annually update our capital improvement plan to ensure a replacement program for the city's deteriorating and aged water mains.

Ongoing Objectives:

- Continue to ensure reliable distribution of drinking water to residents compliant with all Federal, State & Local requirements
- Ensure adequate raw water resources to meet the City's current & future demands
- Continue to maintain annual maintenance of infrastructure & ensure adequate funding for capital improvements

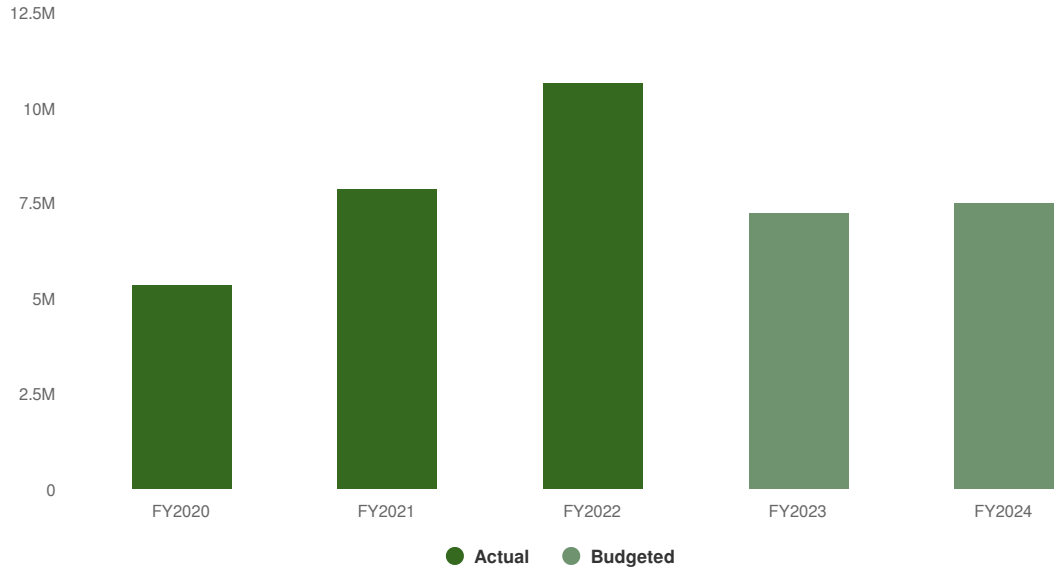
Performance Measures

	FY2022	FY2023	FY2024
Yearly average treated per day	3.92 MGD	YTD 3.74 MGD	Proposed 4 MGD
Sanitary Survey by EPD	Pass	Pass	Pass

Expenditures Summary

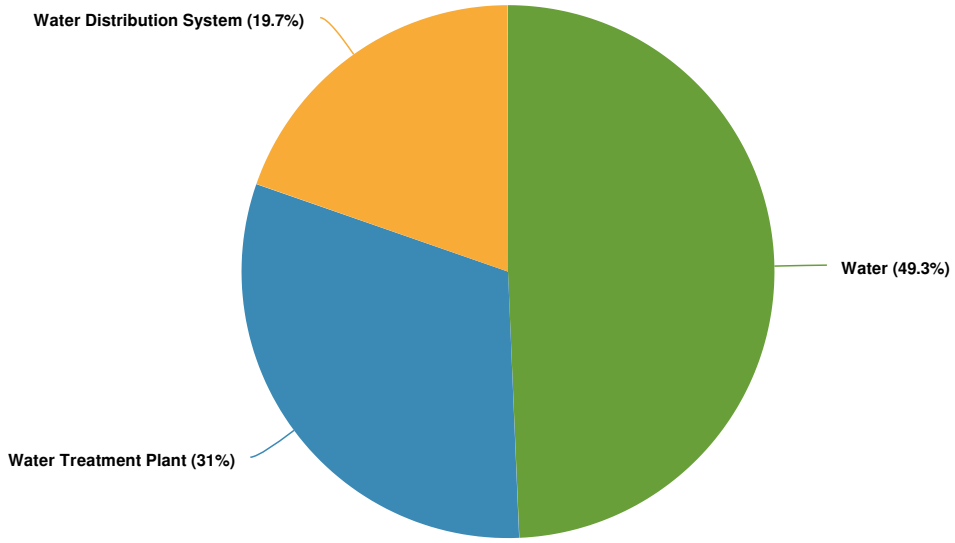
$7,508,090 $284,357
(3.94% vs. prior year)

Water Distribution & Treatment Proposed and Historical Budget vs. Actual

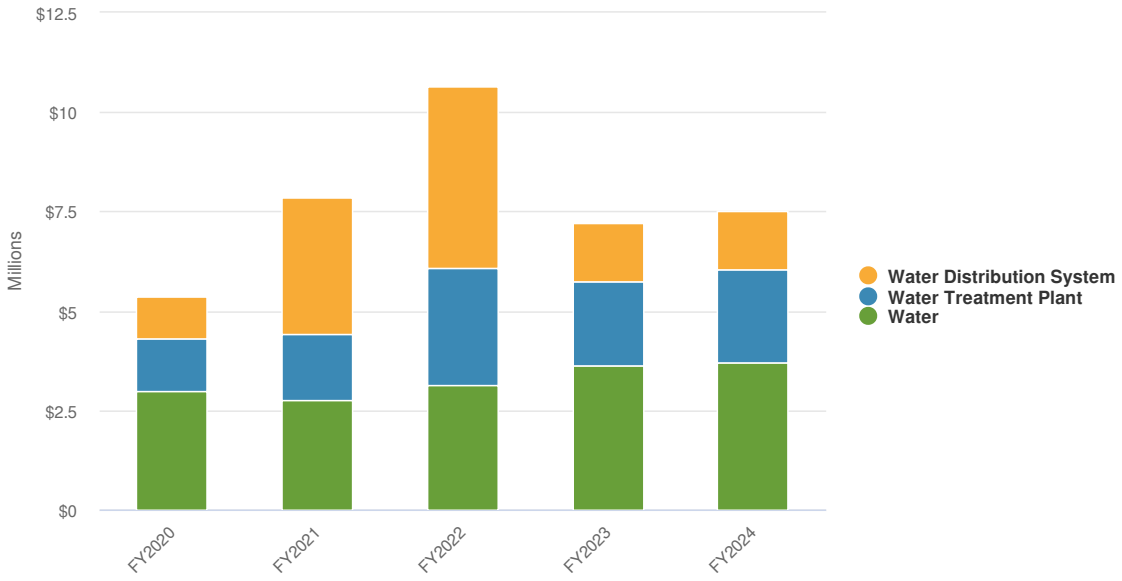


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
Expenditures						
Utilities						
Water						
Depreciation and Amortization						
DEPRECIATION EXPENSE	$1,050,745	$982,327	$1,003,820			
AMORT DEF CHG 2016 BOND	$13,386	$13,386	$13,386	$13,386	$13,386	$0
AMORT 2020 UTIL BOND PREMIUM	-$8,928	-$153,051	-$153,051			
Total Depreciation and Amortization:	**$1,055,203**	**$842,662**	**$864,154**	**$13,386**	**$13,386**	**$0**
Other Costs						
ADMIN ALLOC - ADMIN EXPENSES	$984,747	$743,234	$838,052	$869,060	$947,918	$78,858
Total Other Costs:	**$984,747**	**$743,234**	**$838,052**	**$869,060**	**$947,918**	**$78,858**
Debt Service						
REVENUE BOND PRINCIPAL 2016				$705,364	$722,568	$17,204
PRINCIPAL GEFA 2013				$109,628	$110,177	$549
INTEREST EXP - 2016 REV BONDS	$103,533	$88,933	$74,047	$60,094	$44,553	-$15,542
INTEREST EXP - 2020 REV BONDS	$107,099	$755,992	$755,992	$755,992	$775,992	$20,000
INTEREST ON GEFA 2013	$6,366	$5,825	$5,281	$4,735	$4,185	-$550

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
INTEREST ON GEFA 2021			$10		$800	$800
ISSUANCE COSTS	$418,601		$29,350			
Total Debt Service:	**$635,599**	**$850,750**	**$864,680**	**$1,635,813**	**$1,658,275**	**$22,461**
Other Financing						
TRANS OUT UTIL 5% TO GEN FUND	$309,366	$335,935	$563,154	$421,224	$406,798	-$14,426
TRANS OUT UTL 5% E&R FUND				$351,020	$338,999	-$12,021
TRANS OUT UTL E&R FUND				$351,020	$338,999	-$12,021
Total Other Financing:	**$309,366**	**$335,935**	**$563,154**	**$1,123,264**	**$1,084,795**	**-$38,469**
Total Water:	**$2,984,915**	**$2,772,581**	**$3,130,039**	**$3,641,523**	**$3,704,373**	**$62,850**
Water Treatment Plant						
Personal Services						
REGULAR SALARIES	$295,380	$391,306	$503,618	$555,749	$602,068	$46,319
OVERTIME SALARIES	$26,875	$38,433	$55,136	$50,000	$50,000	
GROUP INS	$116,249	$128,601	$147,983	$110,000	$110,000	
SOCIAL SECURITY	$19,279	$25,529	$33,851	$34,456	$37,328	$2,872
MEDICARE	$4,509	$5,970	$7,917	$8,058	$8,730	$672
GMEBS-RETIREMENT CONTRIBUTION	$101,428	$51,986	$66,456	$72,449	$72,449	
WORKERS COMP INSURANCE			$8		$1,500	$1,500
MEDICAL EXAMS	$390	$330	$217	$250	$250	
EMPLOYEE ASSISTANCE PROGRAM	$196	$214	$197	$200	$200	
WALTON ATHLETIC MEMBERSHIP	$165	$530	$1,061	$1,080	$1,080	
Total Personal Services:	**$564,471**	**$642,899**	**$816,442**	**$832,242**	**$883,605**	**$51,363**
Purchase of Services						
PROFESSIONAL SERVICES		$12,400	$6,300	$7,500	$10,500	$3,000
I/T SVCS - WEB DESIGN, ETC.	$62			$150	$250	$100
CONSULTING - TECHNICAL	$11,250	$5,345	$750	$7,500	$7,500	
LAWN CARE & MAINTENANCE	$2,440	$3,079	$5,964	$3,500	$5,000	$1,500
EQUIP REP & MAINT OUTSIDE	$25,621	$14,684	$22,668	$50,000	$50,000	
VEHICLE REP & MAINT OUTSIDE	$3,344	$660		$2,500	$2,500	
R & M SYSTEM - OUTSIDE	$19,076	$25,313	$61,870	$85,000	$75,000	-$10,000
R & M BUILDINGS - OUTSIDE	$1,128	$1,022	$5,341	$25,000	$25,000	

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
R & M WATER TANKS - OUTSIDE	$51,250	$51,250	$38,438	$65,000	$65,000	
R & M RESERVOIR - OUTSIDE	$11,875	$7,430	$7,829	$7,500	$7,500	
MAINTENANCE CONTRACTS	$28,631	$24,777	$31,578	$40,000	$40,000	
EQUIPMENT RENTS / LEASES			$42,585	$1,000	$10,000	$9,000
EQUIPMENT RENTAL	$260	$287	$13,538	$10,000	$50,000	$40,000
COMMUNICATION SERVICES	$4,939	$3,706	$3,106	$5,000	$5,000	
POSTAGE	$3,852	$3,539	$3,610	$5,000	$2,000	-$3,000
MARKETING EXPENSES	$315	$320	$300	$500	$2,500	$2,000
TRAVEL EXPENSE	$2,085	$2,781	$5,822	$6,500	$6,500	
DUES/FEES	$728	$992	$119	$1,500	$1,500	
VEHICLE TAG & TITLE FEE			$21			
TRAINING & EDUCATION - EMPLOYEE	$3,261	$8,904	$7,094	$7,500	$9,000	$1,500
EMPLOYEE LICENSES	$25	$812	$859	$1,800	$1,800	
CONTRACT LABOR			$29,069	$500	$2,500	$2,000
SHIPPING / FREIGHT	$135		$4	$500		-$500
Total Purchase of Services:	**$170,276**	**$167,300**	**$286,865**	**$333,450**	**$379,050**	**$45,600**
Supplies						
OFFICE SUPPLIES & EXPENSES	$2,184	$2,731	$3,383	$5,000	$5,000	
FURNITURE <5000				$1,000	$1,000	
AUTO PARTS	$1,302	$736	$2,078	$1,500	$1,500	
CHEMICALS/PESTICIDES	$161,436	$235,292	$377,284	$350,000	$400,000	$50,000
SPONSORSHIPS/DONATIONS			$500		$500	$500
EXPENDABLE FLUIDS		$25	$15			
TIRES				$800	$1,000	$200
UNIFORM EXPENSE	$800	$3,823	$4,310	$5,500	$6,300	$800
JANITORIAL SUPPLIES	$21,518	$15,232	$15,697	$16,000	$18,000	$2,000
COMPUTER EQUIP NON-CAP	$1,472			$500	$2,500	$2,000
EQUIPMENT PARTS	$11,650	$3,168	$2,228	$20,000	$20,000	
R & M BUILDINGS - INSIDE	$820	$1,350	$1,787	$5,000	$5,000	
SYSTEM R & M - INSIDE	$29,486	$5,930	$19,120	$20,000	$20,000	
RESERVOIR R & M - INSIDE	$1,767	$588	$236	$1,500	$1,500	
COVID-19 EXPENSES	$806	$36				
UTILITY COSTS	$322,033	$399,887	$527,464	$450,000	$500,000	$50,000
AUTO & TRUCK FUEL	$3,119	$4,683	$6,830	$7,500	$7,500	
FOOD	$1,002	$1,375	$1,894	$1,500	$2,000	$500
BOOKS & PERIODICALS	$502			$500	$500	
SMALL TOOLS & MINOR EQUIPMENT	$3,406	$11,351	$2,850	$10,000	$10,000	

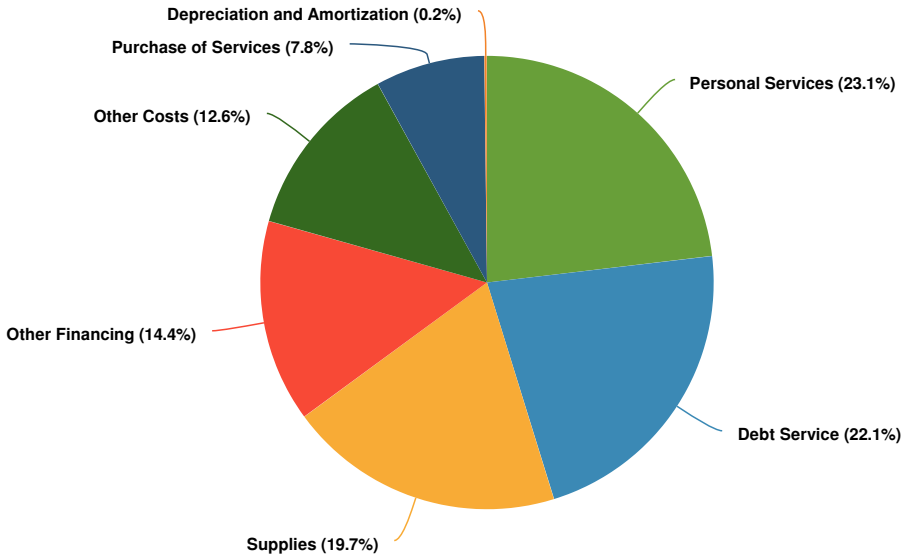
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
LAB SUPPLIES	$26,107	$30,098	$36,235	$45,000	$55,000	$10,000
SMALL OPERATING SUPPLIES	$4,895	$7,013	$4,487	$8,000	$8,000	
UNIFORM RENTAL	$8,030	$6,728				
Total Supplies:	**$602,336**	**$730,047**	**$1,006,395**	**$949,300**	**$1,065,300**	**$116,000**
Capital Outlays						
CONSTRUCTION IN PROGRESS		$80,501	$608,720			
VEHICLES			$39,314			
EQUIPMENT		$23,236	$197,379			
Total Capital Outlays:		**$103,738**	**$845,413**			
Total Water Treatment Plant:	**$1,337,083**	**$1,643,984**	**$2,955,115**	**$2,114,992**	**$2,327,955**	**$212,963**
Water Distribution System						
Personal Services						
REGULAR SALARIES	$293,595	$363,221	$419,220	$536,302	$566,534	$30,232
OVERTIME SALARIES	$43,206	$38,876	$46,309	$42,000	$40,000	-$2,000
GROUP INS	$115,713	$156,770	$161,562	$121,000	$121,000	
SOCIAL SECURITY	$24,392	$24,681	$26,090	$33,251	$35,125	$1,874
MEDICARE	$5,705	$5,772	$7,846	$7,776	$8,215	$439
GMEBS-RETIREMENT CONTRIBUTION	$178,331	$74,266	$73,101	$79,694	$79,693	-$1
WORKERS COMP INSURANCE		$81,879	$59,351		$1,500	$1,500
MEDICAL EXAMS	$195	$155	$238	$300	$300	
EMPLOYEE ASSISTANCE PROGRAM	$196	$214	$216	$275	$275	
WALTON ATHLETIC MEMBERSHIP	$10	$705	$1,167	$1,320	$1,320	
Total Personal Services:	**$661,342**	**$746,538**	**$795,100**	**$821,918**	**$853,962**	**$32,044**
Purchase of Services						
PROFESSIONAL SERVICES	$29,778		$270	$15,000	$2,500	-$12,500
I/T SVCS - WEB DESIGN, ETC.	$62			$300	$250	-$50
CONSULTING - TECHNICAL	$4,738	$7,384	$7,693	$18,000	$18,000	
CUSTODIAL SVCS		$21				
LAWN CARE & MAINTENANCE	$133		$224	$500	$500	
PEST CONTROL			$750	$500	$750	$250
EQUIP REP & MAINT OUTSIDE	$604	$2,628	$1,498	$5,000	$5,000	
VEHICLE REP & MAINT OUTSIDE	$20	-$1,991	$3,855	$10,000	$10,000	

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
R & M SYSTEM - OUTSIDE	$6,282	$12,344	$23,780	$100,000	$100,000	
R & M BUILDINGS - OUTSIDE	$285			$10,000	$10,000	
MAINTENANCE CONTRACTS	$3,373	$5,377	$13,207	$9,000	$10,000	$1,000
SIDEWALK R & M OUTSIDE		$3,250	$950	$15,000	$5,000	-$10,000
EQUIPMENT RENTS / LEASES	$8,235	$10,214	$9,903	$15,000	$15,000	
EQUIPMENT RENTAL	$260	$4,782	$335	$5,000	$5,000	
COMMUNICATION SERVICES	$11,151	$10,878	$10,184	$10,000	$10,000	
POSTAGE	$354	$279	$59	$500	$1,500	$1,000
ADVERTISING		$170	$4	$500	$500	
MARKETING EXPENSES				$750	$500	-$250
TRAVEL EXPENSE	$174	$1,186	$820	$3,000	$3,000	
DUES/FEES	$980	$1,393	$2,085	$1,500	$1,500	
VEHICLE TAG & TITLE FEE	$8	$21	$42			
GA DEPT OF REV FEES		$50				
TRAINING & EDUCATION - EMPLOYEE	$460	$4,980	$4,444	$6,500	$6,500	
EMPLOYEE LICENSES		$390		$750	$750	
CONTRACT LABOR	$1,439	$1,094	$1,761	$1,500	$1,500	
SHIPPING / FREIGHT	$29					
Total Purchase of Services:	**$68,363**	**$64,449**	**$81,864**	**$228,300**	**$207,750**	**-$20,550**
Supplies						
OFFICE SUPPLIES & EXPENSES	$625	$3,989	$2,030	$2,500	$2,500	
AUTO PARTS	$3,498	$5,140	$4,009	$6,000	$5,000	-$1,000
CHEMICALS/PESTICIDES	$65			$250	$250	
CONSTRUCTION MATERIALS	$295			$1,000	$1,000	
DAMAGE CLAIMS	$1,256	$1,740		$2,500	$2,500	
EXPENDABLE FLUIDS	$143	$302	$404	$500	$500	
TIRES	$271	$1,045	$3,254	$3,500	$3,500	
UNIFORM EXPENSE	$4,184	$5,204	$4,901	$6,000	$6,800	$800
JANITORIAL SUPPLIES	$1,226	$2,467	$2,693	$3,000	$3,000	
COMPUTER EQUIP NON-CAP	$1,106	$719		$500	$500	
EQUIPMENT PARTS	$3,810	$6,256	$5,774	$5,000	$5,000	
VEHICLE R & M - INSIDE				$250	$1,000	$750
R & M BUILDINGS - INSIDE		$380	$187	$1,500	$2,500	$1,000
SYSTEM R & M - INSIDE	$208,171	$266,553	$256,062	$250,000	$260,000	$10,000
SIDEWALK R & M - INSIDE			$31	$2,000	$2,000	
COVID-19 EXPENSES	$911					
AUTO & TRUCK FUEL	$13,179	$10,650	$19,010	$15,000	$15,000	
FOOD	$1,530	$1,491	$2,194	$1,500	$2,000	$500

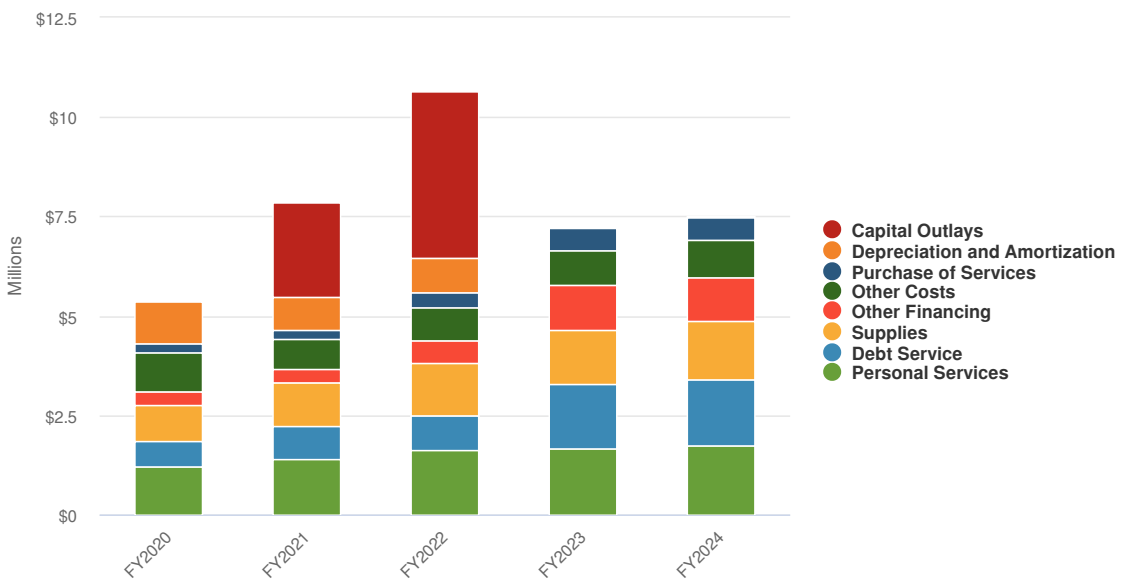
Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget	FY2023 Budgeted vs. FY2024 Budgeted ($ Change)
SMALL TOOLS & MINOR EQUIPMENT	$15,782	$17,737	$6,059	$15,000	$10,000	-$5,000
METERS		$8,778	$9,198	$75,000	$75,000	
TRAINING MATERIALS - COM USE				$1,000	$1,000	
SMALL OPERATING SUPPLIES	$55,585	$22,501	$8,204	$25,000	$15,000	-$10,000
Total Supplies:	**$311,637**	**$354,951**	**$324,010**	**$417,000**	**$414,050**	**-$2,950**
Capital Outlays						
CONSTRUCTION IN PROGRESS		$2,180,776	$3,250,906			
INFRASTRUCTURE			$27,000			
VEHICLES		$86,955	$39,314			
EQUIPMENT			$41,976			
Total Capital Outlays:		**$2,267,730**	**$3,359,196**			
Total Water Distribution System:	**$1,041,342**	**$3,433,669**	**$4,560,171**	**$1,467,218**	**$1,475,762**	**$8,544**
Total Utilities:	**$5,363,340**	**$7,850,234**	**$10,645,325**	**$7,223,733**	**$7,508,090**	**$284,357**
Total Expenditures:	**$5,363,340**	**$7,850,234**	**$10,645,325**	**$7,223,733**	**$7,508,090**	**$284,357**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



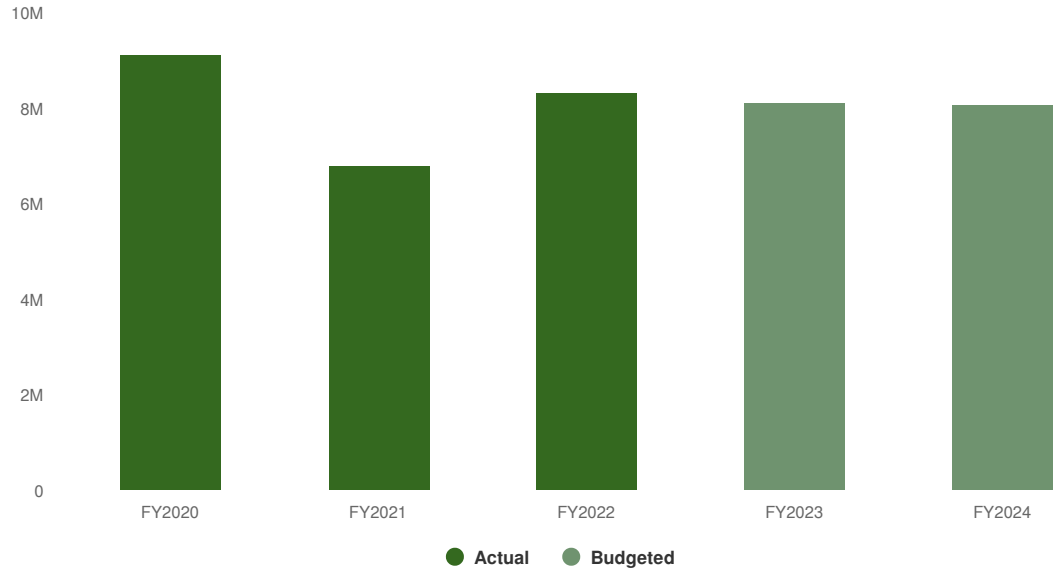
Budgeted and Historical Expenditures by Expense Type



Revenues Summary

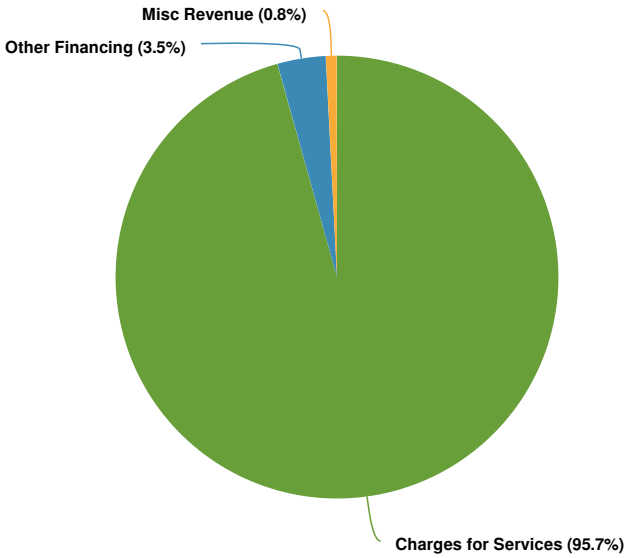
$8,085,138 -$18,595
(-0.23% vs. prior year)

Water Distribution & Treatment Proposed and Historical Budget vs. Actual

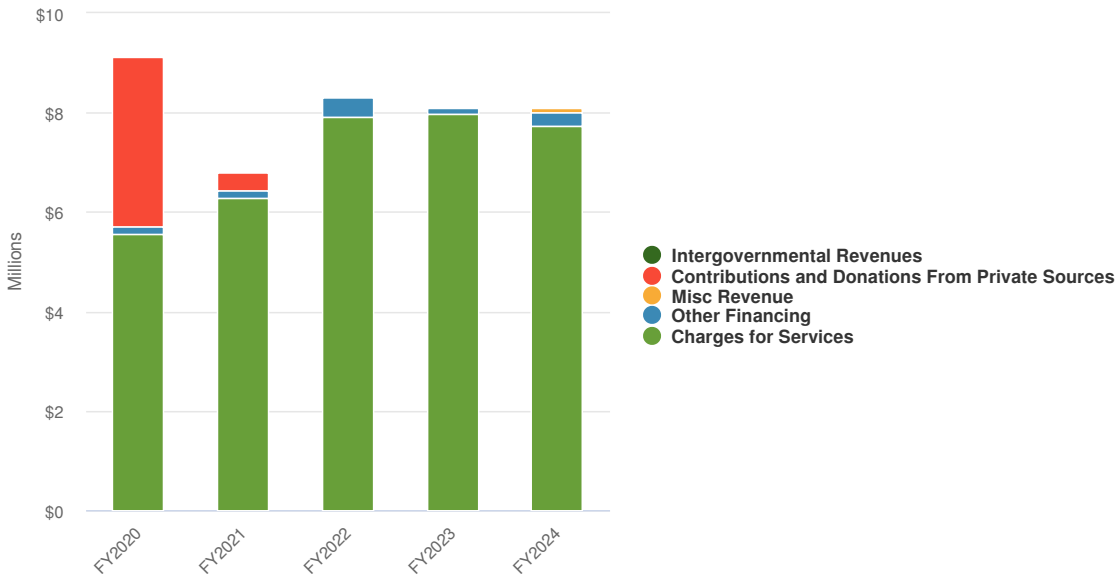


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Revenue Source					
Intergovernmental Revenues					
Federal Government Grants					
GEFA PRINCIPAL FORGIVENESS			$19,408		
Total Federal Government Grants:			**$19,408**		

Name	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Budgeted	FY2024 Proposed Budget
Total Intergovernmental Revenues:			$19,408		
Charges for Services					
Utilities and Enterprise					
WATER METERED SALES	$4,866,517	$5,417,366	$7,265,719	$7,400,000	$7,200,000
WATER OPERATING REVENUES	$1,685	$2,468	$3,108	$2,400	$3,000
WATER MISC REVENUES	$59,832	$73,555	$77,441	$68,000	$12,000
WATER TAP FEES	$633,992	$798,620	$558,357	$500,000	$520,000
Total Utilities and Enterprise:	$5,562,026	$6,292,009	$7,904,625	$7,970,400	$7,735,000
Total Charges for Services:	$5,562,026	$6,292,009	$7,904,625	$7,970,400	$7,735,000
Contributions and Donations From Private Sources					
Contributions and Donations From Private Sources					
CONTRIBUTED CAPITAL-WATER	$3,407,433	$361,769	$8,274		
Total Contributions and Donations From Private Sources:	$3,407,433	$361,769	$8,274		
Total Contributions and Donations From Private Sources:	$3,407,433	$361,769	$8,274		
Misc Revenue					
Rents and Royalties					
TMOBILE-AMORT RENT REV					$64,971
Total Rents and Royalties:					$64,971
Reimbursement for Damanged Property					
REIMB DAMAGED PROP - WATER		$1,533			
Total Reimbursement for Damanged Property:		$1,533			
Total Misc Revenue:		$1,533			$64,971
Other Financing					
Interfund Transfers in					
ADMIN ALLOC - WATER	$159,175	$132,249	$180,546	$133,333	$285,167
OPERATNG TRANSFERS IN			$218,368		
Total Interfund Transfers in:	$159,175	$132,249	$398,914	$133,333	$285,167
Proceeds of Capital Asset Dispositions					
SALE OF ASSETS - WATER			$1,526		
Total Proceeds of Capital Asset Dispositions:			$1,526		
Total Other Financing:	$159,175	$132,249	$400,440	$133,333	$285,167
Total Revenue Source:	$9,128,634	$6,787,559	$8,332,748	$8,103,733	$8,085,138

Water Rates

WATER RATES

METER BASE CHARGES
(Effective January 1, 2016)

Meter Size	Inside City	Outside City
5/8 inch meter	$11.25	$15.00
3/4 inch meter	$11.25	$15.00
1 inch meter	$11.25	$15.00
1 1/2 inch meter	$45.00	$56.25
2 inch meter	$45.00	$56.25
3 inch meter	$56.25	$67.50
4 inch meter	$56.25	$67.50
6 inch meter	$112.50	$168.75

RESIDENTIAL
(Effective January 1, 2016)

The minimum bill will be determined by the Base Charge of the water meter size.

	Inside City	Outside City
1 – 2,000 gallons	$2.69 per 1,000 gallons	$4.04 per 1,000 gallons
2,001 – 6,000 gallons	$5.38 per 1,000 gallons	$8.07 per 1,000 gallons
6,001 – 10,000 gallons	$6.73 per 1,000 gallons	$10.10 per 1,000 gallons
Over 10,000 gallons	$8.07 per 1,000 gallons	$12.12 per 1,000 gallons

COMMERCIAL
(Effective January 1, 2016)

The minimum bill will be determined by the Base Charge of the water meter size.

	Inside City	Outside City
Commercial Rate	$5.38 per 1,000 gallons	$8.07 per 1,000 gallons

INDUSTRIAL
(Effective January 1, 2016)

The minimum bill will be determined by the Base Charge of the water meter size.

	Inside City	Outside City
Industrial Rate	$2.69 per 1,000 gallons	$4.04 per 1,000 gallons

IRRIGATION
(SEPARATE METER)
(Effective January 1, 2014)

Meter Size	Inside City	Outside City
5/8 inch meter	$15.00	$20.00
3/4 inch meter	$15.00	$20.00
1 inch meter	$15.00	$20.00
1 1/2 inch meter	$60.00	$75.00
2 inch meter	$60.00	$75.00
3 inch meter	$75.00	$90.00
4 inch meter	$75.00	$90.00
6 inch meter	$150.00	$225.00

The minimum bill will be determined by the Base Charge of the water meter size.

	Inside City	Outside City
Irrigation Rate	$5.18 per 1,000 gallons	$7.77 per 1,000 gallons

WATER & IRRIGATION METER TAP & CONNECTION FEES
(Effective January 1, 2019)

Gallons Per Minute	*Size*	*Tap Fees**	*Residential Inside City*	*Residential Outside City*	*Commercial Inside City*	*Commercial Outside City*
25	5/8"	$813.00	$937.00	$1,812.00	$1,437.00	$2,562.00
50	1"	$1,019.00	$981.00	$1,981.00	$1,481.00	$2,731.00
90	1 1/2"	$2,188.00	$312.00	$1,562.00	$812.00	$2,312.00
130	2"	$2,588.00	$412.00	$1,912.00	$912.00	$2,662.00
500	3"				$12,500.00	$18,750.00
500+	4"	TBD**			$13,000.00	$19,500.00
500+	6"				$17,500.00	$26,250.00

For multi-family residential or multi-unit commercial applications, the connection fee shall be the greater of a) scheduled water connection fee based on water meter size or b) number of units/rooms in the development multiplied by $1,000

WATER MAIN LINE TAP & FIRE LINE TAP
(Effective September 12, 2007)

Size	Tap Fee
Up to 6" x 6"	$3,500
8" x 6"	$3,550
8" x 8"	$3,850
10" x 6"	$4,100
10" x 8"	$4,400
10" x 10"	$4,850

Hydrant tap fee is dependent on the main line tap size

ADDITIONAL WATER METERS
(WITHOUT A SEPARATE TAP)
(Effective September 11, 2001)

- A 5/8" x ¾ inch water meter must be installed immediately adjacent to the existing water meter and must be connected to the same service line which supplies the existing meter.
- Customer's water line that extends from the additional water meter must end outside of the occupancy's foundation and in no way connect to the occupancy's plumbing.
- The purpose of this additional water meter shall be for lawn irrigation and other related activities.
- The consumption of this additional water meter shall not be subject to a sewer charge.

INSTALLATION FEE FOR ADDITIONAL WATER METER: $200.00

- This Installation Fee only applies when the meter can be installed without a separate tap. **Prior inspection by City inspector to determine if separate tap is needed.**
- If an additional tap is required, the standard tap fee shall apply.

NOTE: INSTALLATION FEE FOR ADDITIONAL 1" WATER METER: $350.00

TEMPORARY WATER METER PERMIT
(Effective March 12, 2002)

- $350.00 Deposit required to use a Temporary Water Meter for water use from a Fire Hydrant at a designated location. Permit Application must be completed and deposit paid in advance of receiving water meter.

DEBT

Government-wide Debt Overview

The Constitution of the State of Georgia provides that the general obligation debt incurred by the City shall never exceed 10 percent of the assessed value of all taxable property within the City. In addition, under the Constitution of the State of Georgia, the City shall not incur any new debt without the assent of a majority of the qualified voters of the City voting in an election held for that purpose as provided by law. As computed below, the City could incur (with voter approval) approximately $80.8 million in long-term general obligation bonds.

Legal Debt Margin Calculation for Fiscal Year 2023

Assessed Value	$ 771,234,113
Add back exempt real property	37,489,038
Total assessed value	$808,723,151
Debt Limit (10% of total assessed value)	$80,872,315
Debt application to limit	$0
Total net debt application to limit	$0
Legal Debt Margin	$80,872,315

The table below presents the City of Monroe's long-term debt service budgeted figures for the fiscal year ending December 31, 2024.

	Balances 1/1/2024	Increases	Decreases	12/31/2024	Due In FY 2025
Governmental Activities:					
Bond Payable					
Urban Redevelopment Agency	$ 2,268,100	$ -	$ 431,600	$ 1,836,500	$ 442,400
Notes Payable					
Walton Plaza	1,050,000	-	75,000	975,000	75,000
Hwy 138 Land	828,231	-	48,773	779,458	50,973
Total Governmental Type Activities	**$ 4,146,331**	**$ -**	**$ 555,373**	**$ 3,590,958**	**$ 568,373**

	Balances 1/1/2024	Increases	Decreases	12/31/2024	Due In FY 2025
Business Type Activities:					
Bonds Payable					
Series 2016	$ 5,150,000	$ -	$ 1,680,000	$ 3,470,000	$ 1,715,000
Series 2020	50,000,000	-	-	50,000,000	-
Notes Payable					
GEFA #2013-007	887,505	-	110,177	777,328	110,730
Total Business Type Activities	**$ 56,037,505**	**$ -**	**$ 1,790,177**	**$ 54,247,328**	**$ 1,825,730**

Debt by Type Overview

The City's bond ratings are further evidence of its financial strength. General obligation bonds are currently rated A+ by Standard & Poor's, and revenue bonds are currently rated A2 by Moody's. Having solid financial policies, prudent financial management practices and strong fund balances and financial reserves are principal reasons for these investment grade bond ratings. These ratings translate directly into lower interest rates on the City's debt.

The following tables show the debt funding requirements remaining over the life of the debt based on current outstanding debt issues. In late 2016, a GEFA loan for a meter change-out project, along with the current 2003 and 2006 Revenue Refunding Bonds were refinanced in a combined placement at a total interest rate of 2.19% with the term of the loan remaining the same. The total gross savings of the 2016 refunding is $1,932,207 or 9.55% of savings as a percent of refunded bonds.

In 2020, the City issued a Revenue Bond in the amount of $43,700,000 at an interest rate of 2.22% with a 30-year term, with a parity bond amount of $6,300,000. Interest payments began in 2020 with principal payments not starting until 2027, when the Series 2016 bond is retired. These are paid through the combined utilities fund.

In 2022, a $2,935,000 GEFA loan for construction of a new elevated water tank was approved. This loan has a $1,000,000 principal forgiveness. Therefore, the repayment of the loan will be $1,935,000 with an interest rate of 1.13%. Repayment of the loan will begin once the full amount of the loan is drawndown.

Below is information concerning the bond funding requirements for the City of Monroe for the period ending December 2024.

Combined Utility System

Revenue Refunding Bonds, Series 2016

Period Ending	Principal	Interest	Debt Service
2024	1,680,000	103,587	1,783,587
2025	1,715,000	66,576	1,781,576
2026	1,755,000	28,799	1,783,799
	$ 6,790,000	$ 338,684	$ 7,128,684

Revenue Bond, Series 2020

Period Ending	Principal	Interest	Debt Service
2024	-	1,783,000	1,783,000
2025	-	1,783,000	1,783,000
2026	-	1,783,000	1,783,000
2027	1,090,000	1,783,000	2,873,000
2028	1,130,000	1,740,100	2,870,100
2029	1,190,000	1,683,600	2,873,600
2030	1,250,000	1,624,100	2,874,100
2031	1,310,000	1,561,600	2,871,600
2032	1,365,000	1,509,200	2,874,200
2033	1,420,000	1,454,600	2,874,600
2034	1,475,000	1,397,800	2,872,800
2035	1,535,000	1,338,800	2,873,800
2036	1,595,000	1,277,400	2,872,400
2037-2050	30,340,000	9,869,400	40,209,400
	$ 43,700,000	$ 32,371,600	$ 76,071,600

Urban Redevelopment Agency

Series 2019

Period Ending	Principal	Interest	Debt Service
2024	431,600	51,834	483,434
2025	442,400	41,117	483,517
2026	453,400	30,134	483,534
2027	464,600	18,877	483,477
2028	476,100	7,343	483,443
	$ 2,689,300	$ 211,596	$ 2,900,896

APPENDIX

AIRPORT REQUESTS

Airport Courtesy Car

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Airport
Type	Capital Equipment

Description

This is to replace the very old vehicles at the Airport being used as courtesy cars. They are both more than 20 years old and are becoming a challenge to maintain. Lease/purchase through Enterprise.

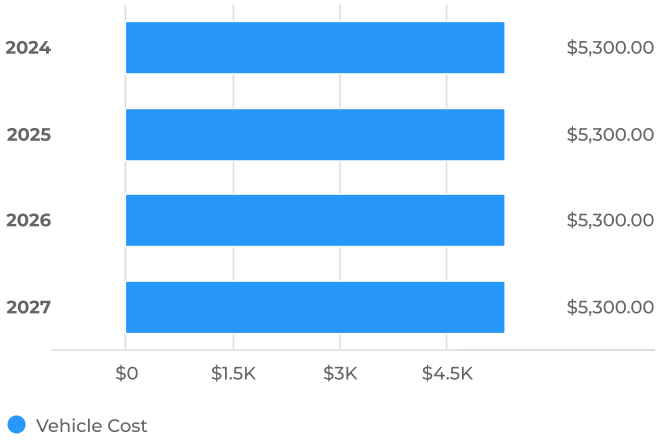
Details

New Purchase or Replacement	Replacement
New or Used Vehicle	New Vehicle
Useful Life	10 or more years

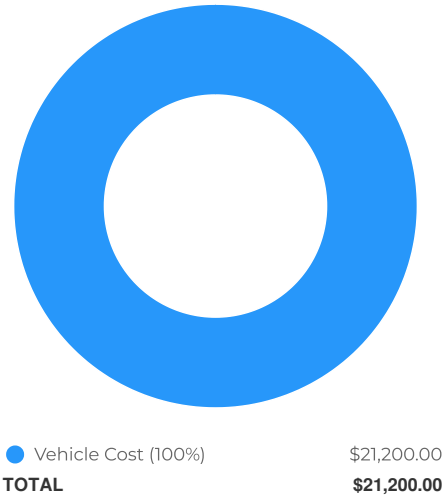
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$5,300	$21.2K	$21.2K

Capital Cost by Year



Capital Cost for Budgeted Years



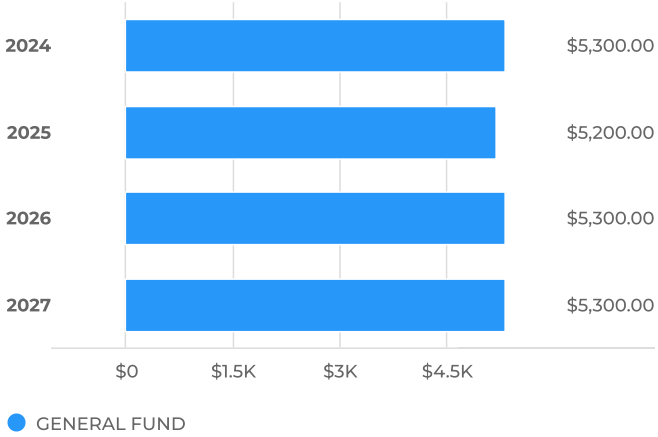
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$5,300	$5,300	$5,300	$5,300	$21,200
Total	**$5,300**	**$5,300**	**$5,300**	**$5,300**	**$21,200**

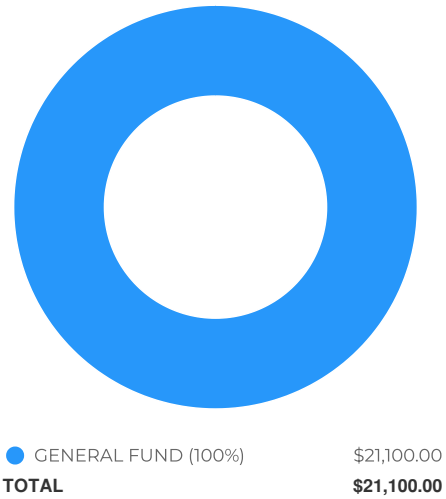
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$5,300	$21.1K	$21.1K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$5,300	$5,200	$5,300	$5,300	$21,100
Total	**$5,300**	**$5,200**	**$5,300**	**$5,300**	**$21,100**

Airport Encroachment Mulching

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Est. Start Date	01/08/2024
Est. Completion Date	04/01/2024
Department	Airport
Type	Capital Improvement

Description

Trees that are situated parallel with the runway must be no closer than 200' from runway edge, there are currently trees that have reached enough height that are 165' from runway edge that need to be mulched and removed. This is per DOT inspection in 2023, supporting documentation attached. This project will remove these trees and all of the brush permanently instead of trimming back in the past. Estimated costs should be no more than $24,200 ($460/hour for 50 hours plus $1200 mobilization).

Details

Type of Project	Other

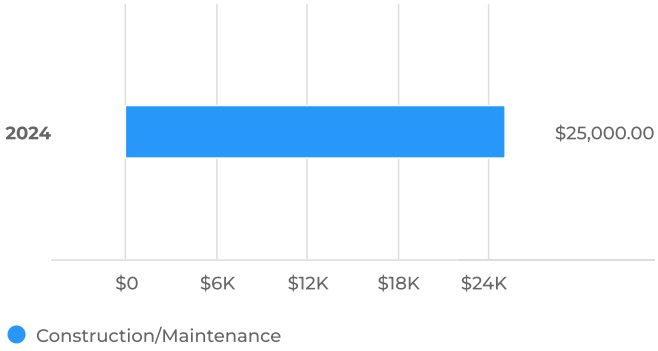
Supplemental Attachments

Inspection Response(/resource/cleargov-prod/projects/documents/55d84d947d238009e4d8.pdf)

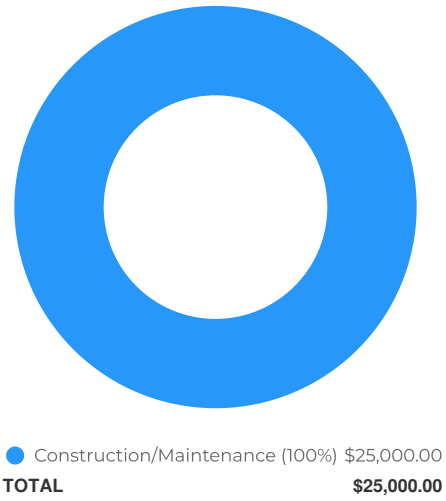
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$25,000	$25K	$25K

Capital Cost by Year



Capital Cost for Budgeted Years



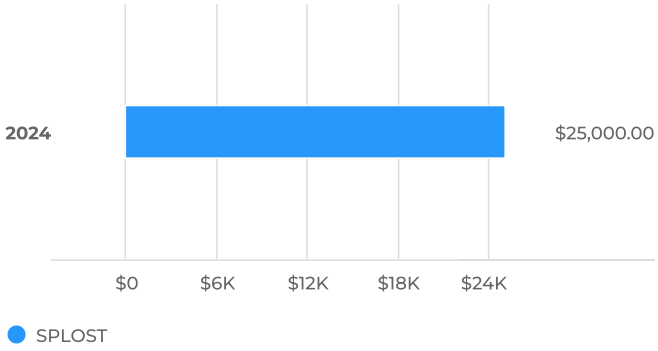
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$25,000	$25,000
Total	**$25,000**	**$25,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$25,000	$25K	$25K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$25,000	$25,000
Total	**$25,000**	**$25,000**

Airport Lighting Improvements (DESIGN)

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Airport
Type	Capital Improvement

Description

Runway/Taxiway lighting is in need of an upgrade/replacement to LED lighting as current system bulbs, covers, and equipment is becoming obsolete. This will be the design element for state FY24 award hopeful, construction FY25 hopeful (dependent on obstruction removal funding availability). Federally eligible project with a 90/5/5 breakdown for funding, 5% being local match.

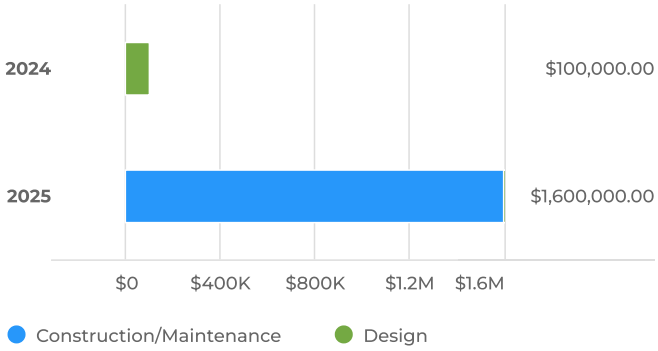
Details

Type of Project	Other

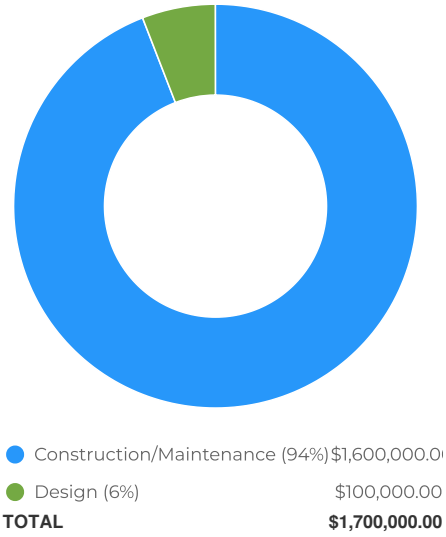
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$100,000	$1.7M	$1.7M

Capital Cost by Year



Capital Cost for Budgeted Years



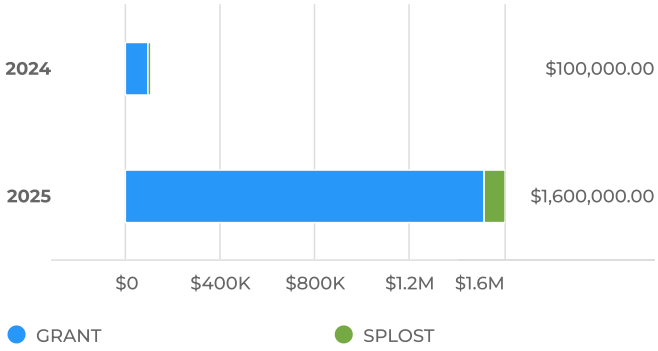
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Design	$100,000		$100,000
Construction/Maintenance		$1,600,000	$1,600,000
Total	**$100,000**	**$1,600,000**	**$1,700,000**

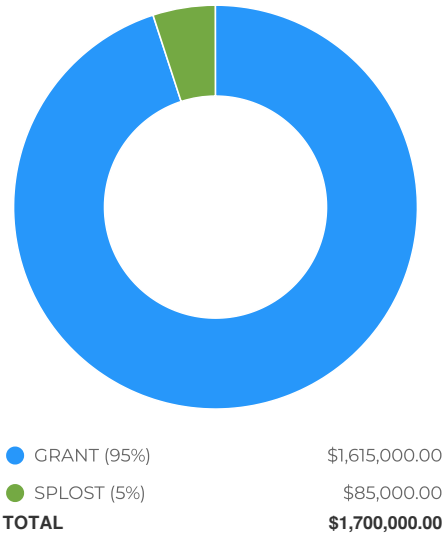
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$100,000	$1.7M	$1.7M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
SPLOST	$5,000	$80,000	$85,000
GRANT	$95,000	$1,520,000	$1,615,000
Total	**$100,000**	**$1,600,000**	**$1,700,000**

Apron/Commute Paving

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Airport
Type	Capital Improvement

Description

Paving for Hangar Site development in late 2024 or early 2025, then other needed paving for apron/access in 2024.

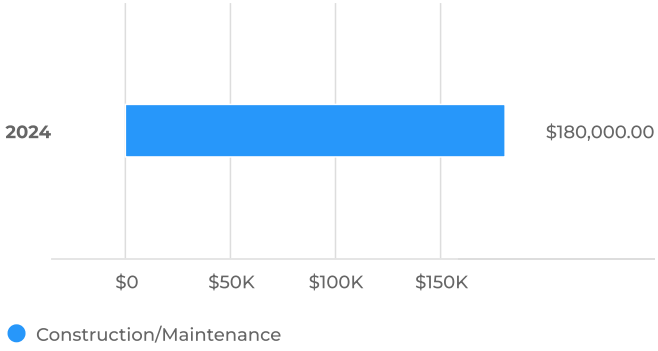
Details

Type of Project	Other

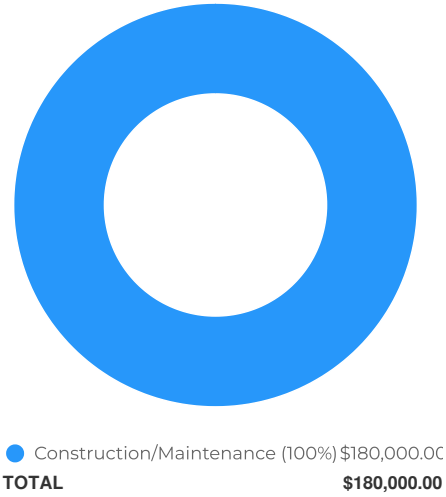
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$180,000	$180K	$180K

Capital Cost by Year



Capital Cost for Budgeted Years



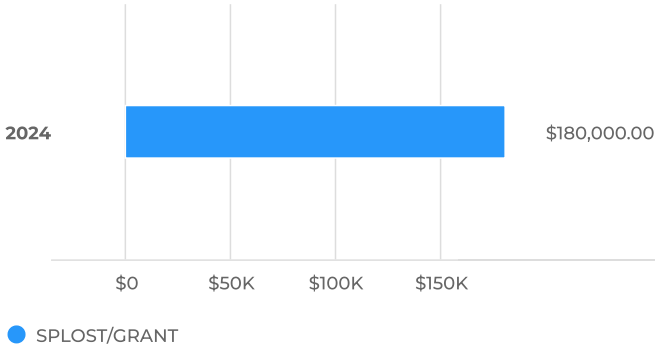
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$180,000	$180,000
Total	**$180,000**	**$180,000**

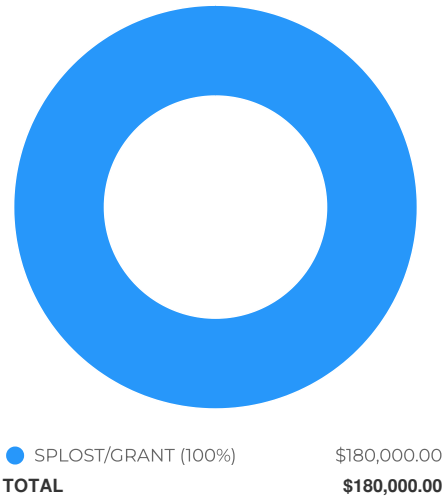
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$180,000	$180K	$180K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST/GRANT	$180,000	$180,000
Total	**$180,000**	**$180,000**

Obstruction Removal Runway 3/21 (OFFSITE)

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Est. Start Date	01/08/2024
Est. Completion Date	04/01/2024
Department	Airport
Type	Capital Improvement

Description

November 2022 LiDar Survey results show many obstruction at state and FAA thresholds, all airports in the state are currently going through this same process. The GDOT has accepted our proposal to remove all onsite obstruction (inhouse labor/equipment) during the first quarter (winter months) of 2024, and then the remainder in 2025/2026 because of land acquisition/easements/planning and funding.

Details

Type of Project	Other

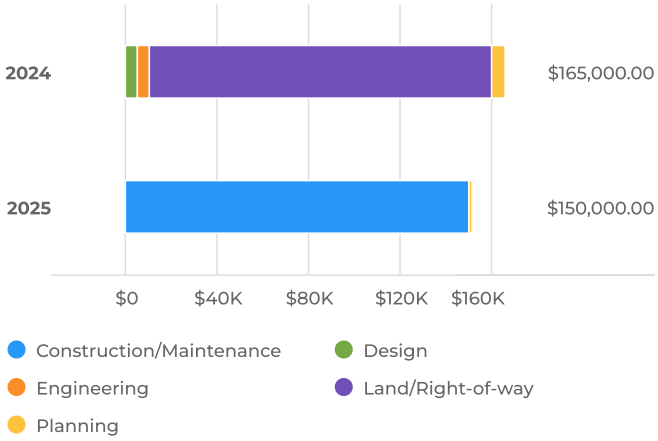
Supplemental Attachments

Inspection Response(/resource/cleargov-prod/projects/documents/6a427aed7de09f495a10.pdf)

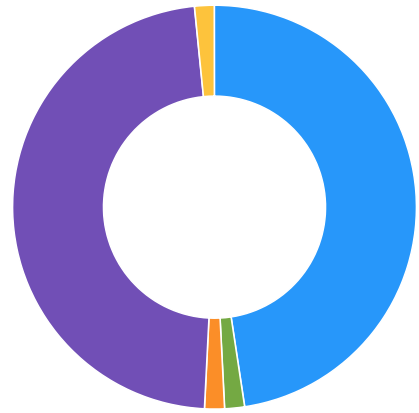
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$165,000	$315K	$315K

Capital Cost by Year



Capital Cost for Budgeted Years



Construction/Maintenance (48%)	$150,000.00
Design (2%)	$5,000.00
Engineering (2%)	$5,000.00
Land/Right-of-way (48%)	$150,000.00
Planning (2%)	$5,000.00
TOTAL	**$315,000.00**

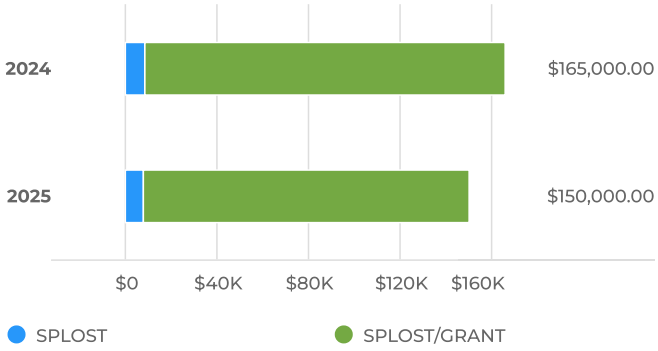
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Planning	$5,000		$5,000
Design	$5,000		$5,000
Engineering	$5,000		$5,000
Land/Right-of-way	$150,000		$150,000
Construction/Maintenance		$150,000	$150,000
Total	**$165,000**	**$150,000**	**$315,000**

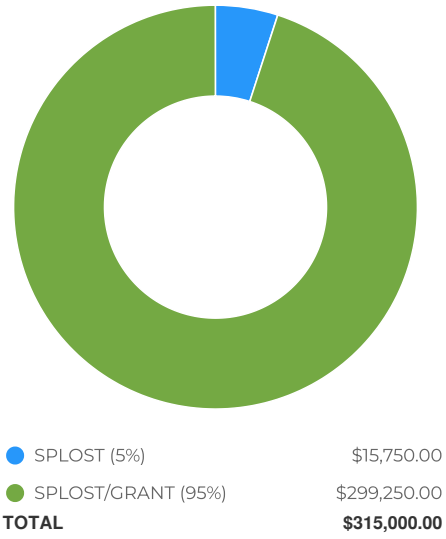
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$165,000	$315K	$315K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
SPLOST	$8,250	$7,500	$15,750
SPLOST/GRANT	$156,750	$142,500	$299,250
Total	**$165,000**	**$150,000**	**$315,000**

Obstruction Removal Runway 3/21 (ONSITE)

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Est. Start Date	01/08/2024
Est. Completion Date	04/01/2024
Department	Airport
Type	Capital Improvement

Description

November 2022 LiDar Survey results show many obstruction at state and FAA thresholds, all airports in the state are currently going through this same process. The GDOT has accepted our proposal to remove all onsite obstruction (inhouse labor/equipment) during the first quarter (winter months) of 2024, and then the remainder in 2025/2026 because of land acquisition/easements/planning and funding.

Details

Type of Project	Other

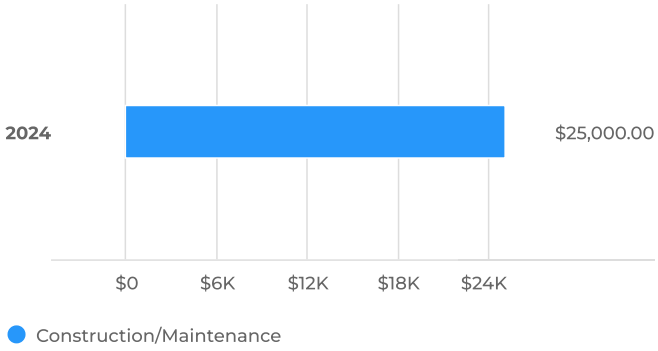
Supplemental Attachments

Inspection Response(/resource/cleargov-prod/projects/documents/dd3abfb6e593c30db26d.pdf)

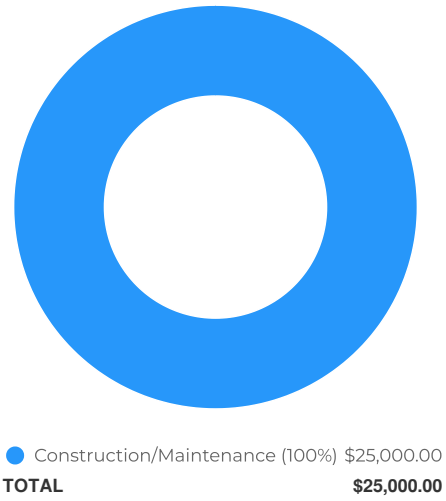
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$25,000	$25K	$25K

Capital Cost by Year



Capital Cost for Budgeted Years



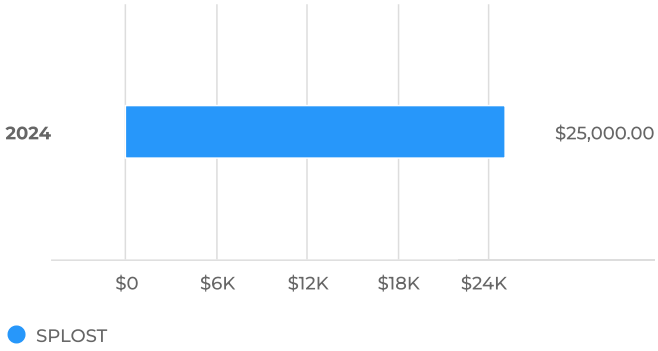
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$25,000	$25,000
Total	**$25,000**	**$25,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$25,000	$25K	$25K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$25,000	$25,000
Total	**$25,000**	**$25,000**

Taxiway Rehabilitation

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Airport
Type	Capital Improvement

Description

Construction portion of Taxiway Rehabilitation for FY24, Tentative Allocation received from DOT.

Details

Type of Project	Other

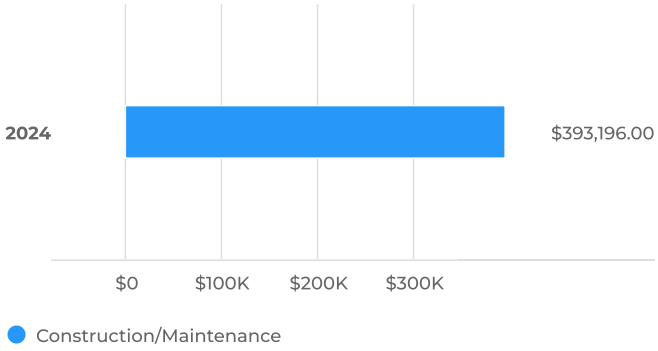
Supplemental Attachments

TA Letter(/resource/cleargov-prod/projects/documents/379498a4dc98b5a3b2d3.pdf)

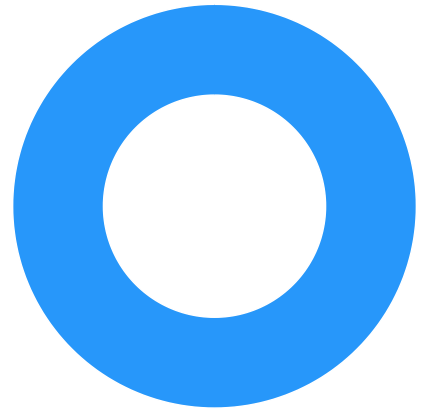
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$393,196	$393.196K	$393.196K

Capital Cost by Year



Capital Cost for Budgeted Years



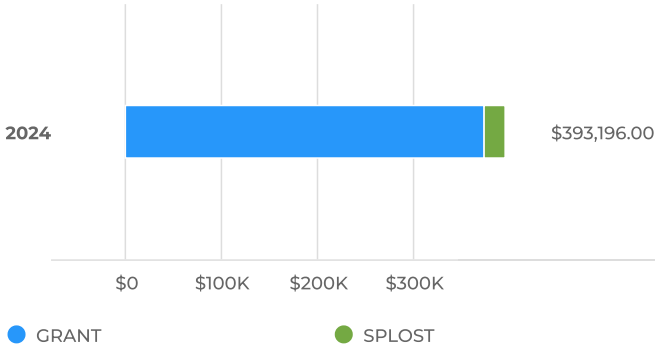
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$393,196	$393,196
Total	**$393,196**	**$393,196**

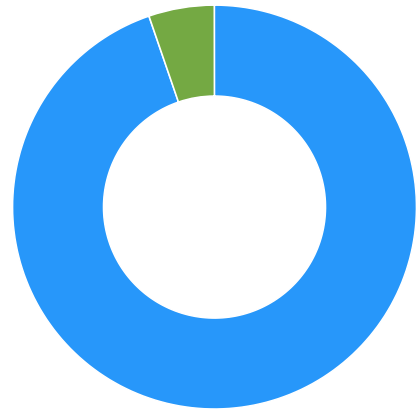
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$393,196	$393.196K	$393.196K

Funding Sources by Year



Funding Sources for Budgeted Years



GRANT (95%)	$372,501.00
SPLOST (5%)	$20,695.00
TOTAL	**$393,196.00**

Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$20,695	$20,695
GRANT	$372,501	$372,501
Total	**$393,196**	**$393,196**

BLDGS & GROUNDS REQUESTS

Buildings Improvements/Rehabilitation

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Est. Start Date	01/01/2023
Est. Completion Date	12/31/2023
Department	Bldgs & Grounds
Type	Other

Description

Improvements & rehab to City owned existing buildings throughout the City

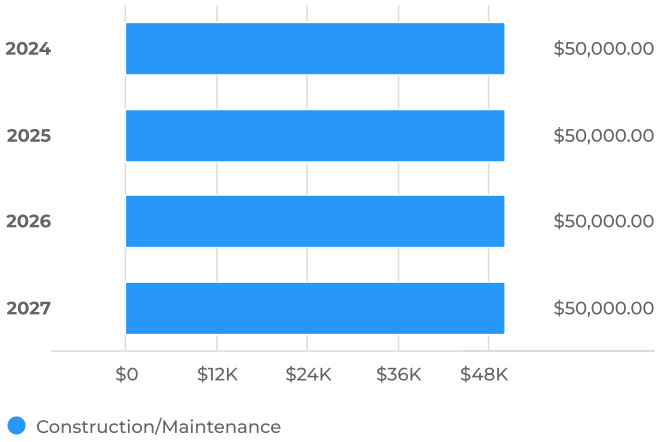
Details

Type of Project	Renovation/Repairs

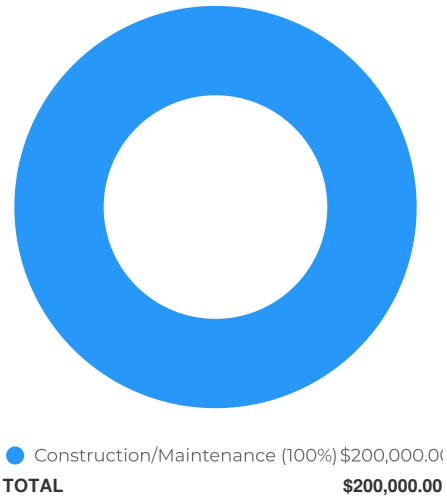
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$200K	$200K

Capital Cost by Year



Capital Cost for Budgeted Years



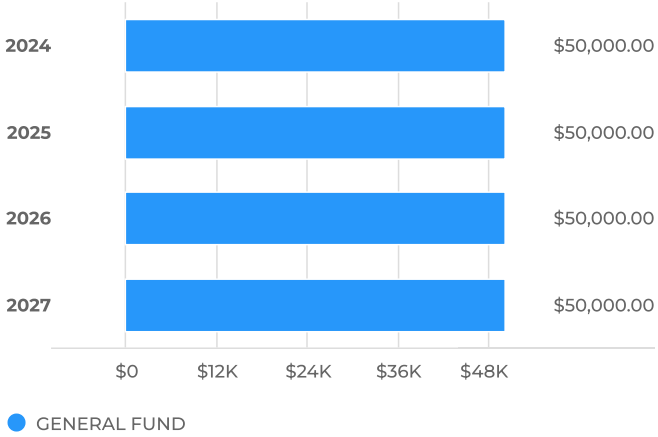
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Construction/Maintenance	$50,000	$50,000	$50,000	$50,000	$200,000
Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**

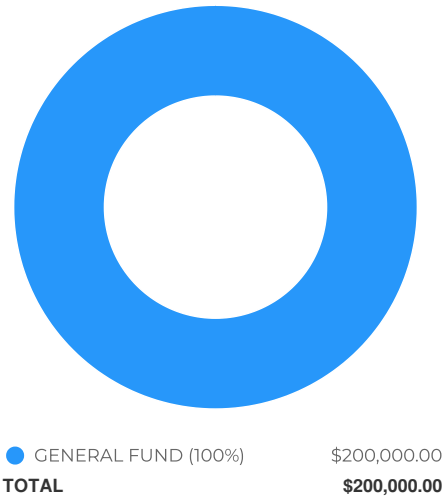
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$200K	$200K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$50,000	$50,000	$50,000	$50,000	$200,000
Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**

Old City Hall Restoration

Overview

Request Owner	Beth Thompson, Finance Director
Est. Start Date	01/01/2024
Est. Completion Date	12/31/2024
Department	Bldgs & Grounds
Type	Other

Description

Old City Hall building at S Broad St restoration

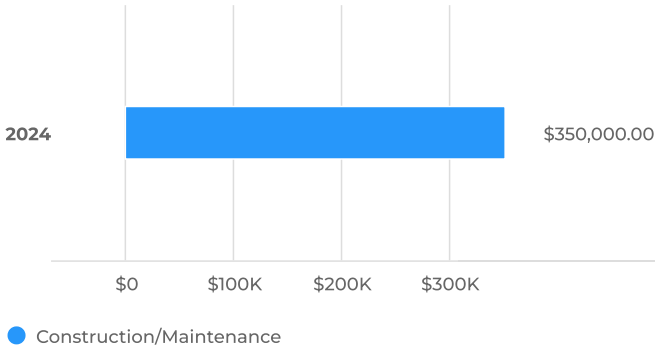
Details

Type of Project	Renovation/Repairs

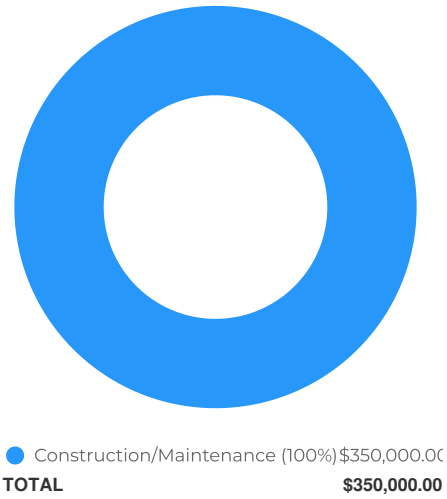
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$350,000	$350K	$350K

Capital Cost by Year



Capital Cost for Budgeted Years



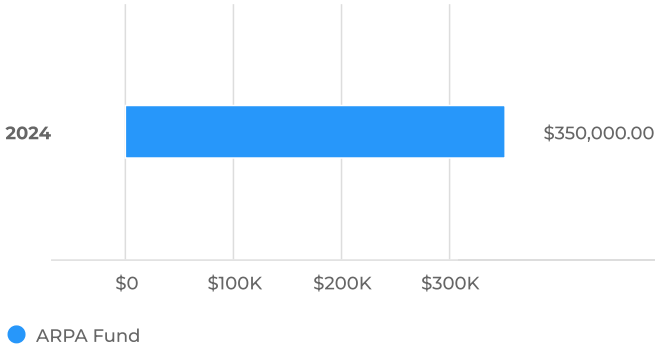
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$350,000	$350,000
Total	**$350,000**	**$350,000**

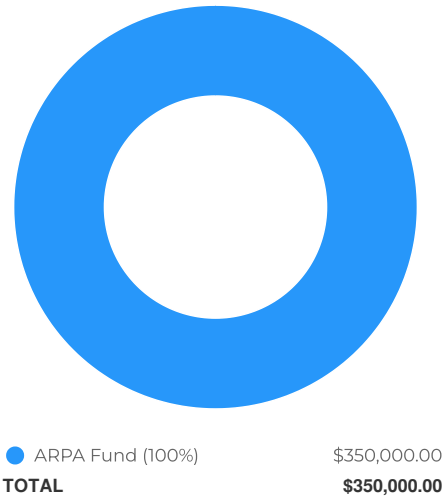
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$350,000	$350K	$350K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
ARPA Fund	$350,000	$350,000
Total	**$350,000**	**$350,000**

Zero Turn Mower - Grounds

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Bldgs & Grounds
Type	Capital Equipment

Description

Replacement mower for cutting of grounds, right-of-ways, etc.

Details

New Purchase or Replacement	Replacement

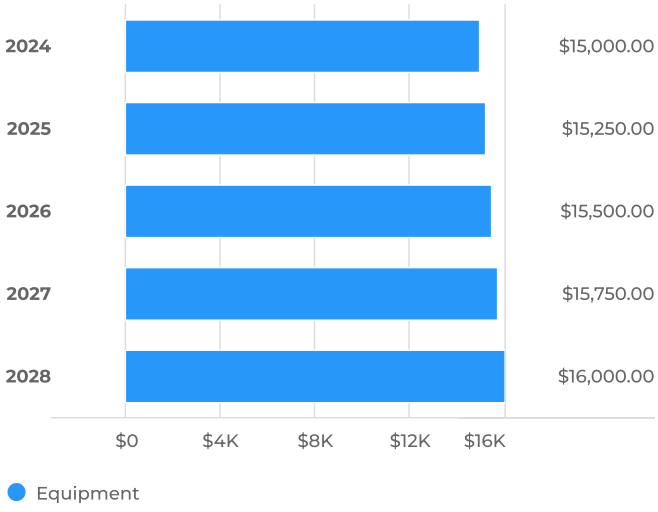
Supplemental Attachments

Government Quote(/resource/cleargov-prod/projects/documents/d40697c71540c5463e4d.pdf)

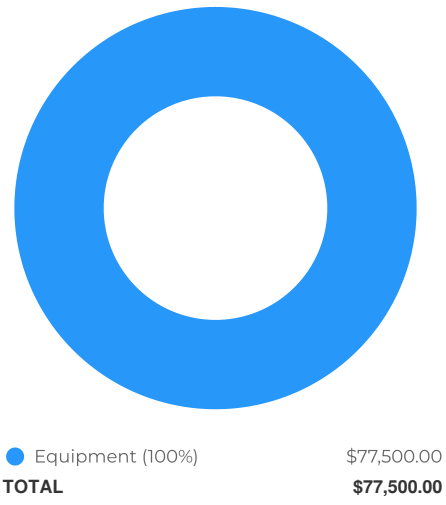
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$15,000	$77.5K	$77.5K

Capital Cost by Year



Capital Cost for Budgeted Years



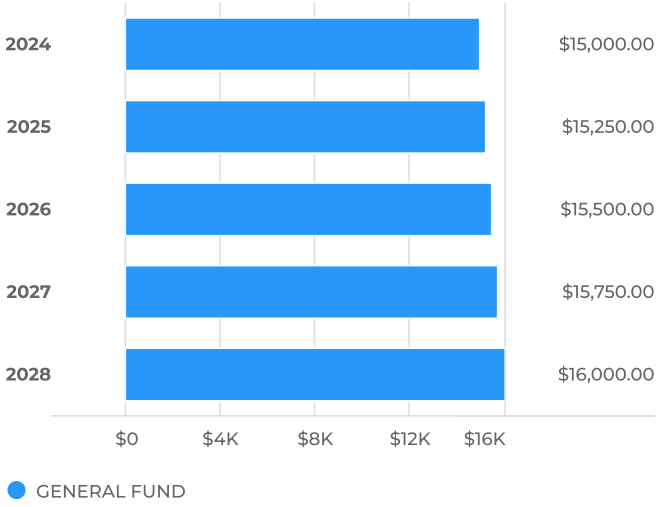
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Equipment	$15,000	$15,250	$15,500	$15,750	$16,000	$77,500
Total	**$15,000**	**$15,250**	**$15,500**	**$15,750**	**$16,000**	**$77,500**

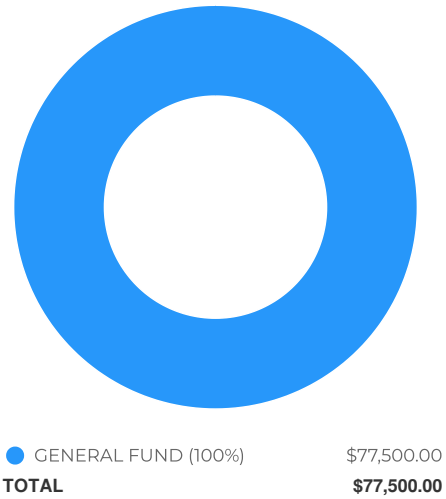
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$15,000	$77.5K	$77.5K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
GENERAL FUND	$15,000	$15,250	$15,500	$15,750	$16,000	$77,500
Total	**$15,000**	**$15,250**	**$15,500**	**$15,750**	**$16,000**	**$77,500**

CENTRAL SERVICES - UTIL REQUESTS

City Branding Imagery

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Est. Start Date	01/03/2022
Est. Completion Date	03/31/2022
Department	Central Services - Util
Type	Capital Improvement

Description

Rebranding of the City, logo, etc. will be made public in November and logos around the City on vehicles, facilities, clothing, and tanks will be subject to and need changing. Tanks can be performed over a phased period.

Details

Type of Project	Other

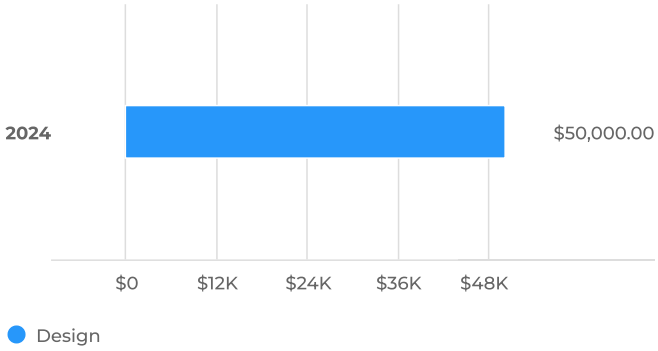
Supplemental Attachments

Tank Cost(/resource/cleargov-prod/projects/documents/08041bf56ccd5b0caf53.pdf)

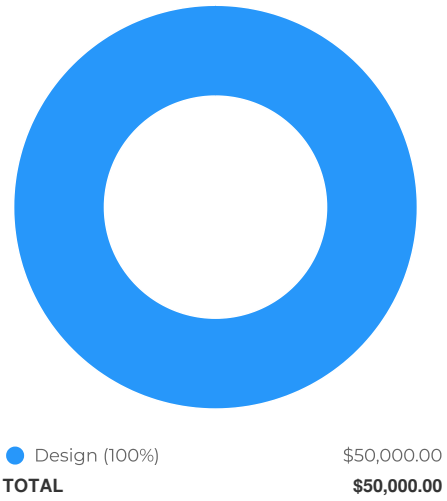
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Capital Cost by Year



Capital Cost for Budgeted Years



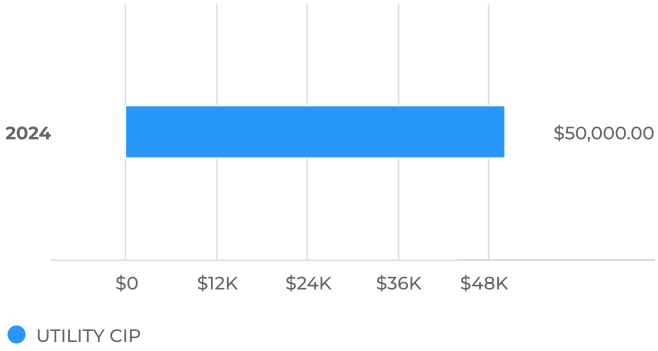
Capital Cost Breakdown

Capital Cost	FY2024	Total
Design	$50,000	$50,000
Total	**$50,000**	**$50,000**

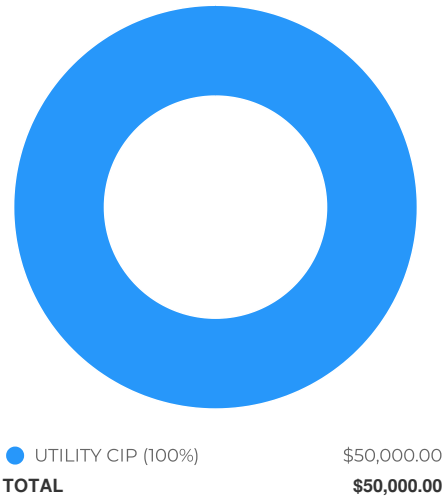
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$50,000	$50,000
Total	**$50,000**	**$50,000**

Ford F250 Truck Central Services

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Central Services - Util
Type	Capital Equipment

Description

Replacement of existing truck in Central Services, carried over from 2022 through Enterprise lease

Details

New Purchase or Replacement	Replacement
New or Used Vehicle	Lease
Useful Life	5

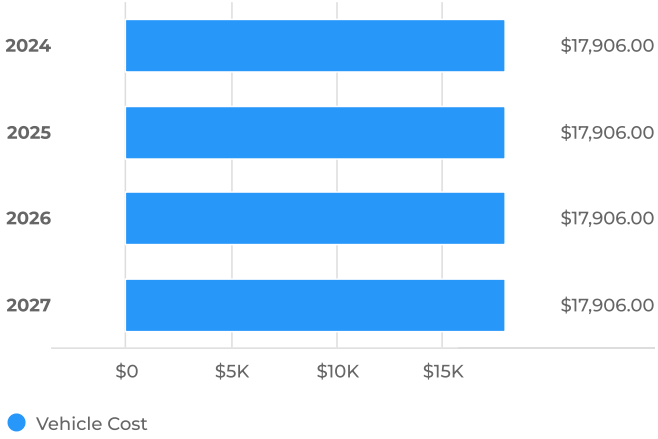
Supplemental Attachments

Quote(/resource/cleargov-prod/projects/documents/5b197828d6993eb2b38f.pdf)

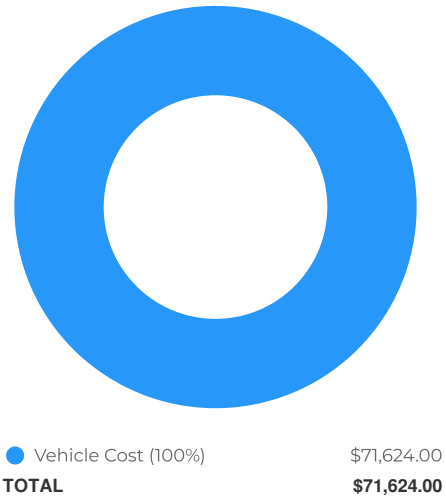
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$17,906	$71.624K	$71.624K

Capital Cost by Year



Capital Cost for Budgeted Years



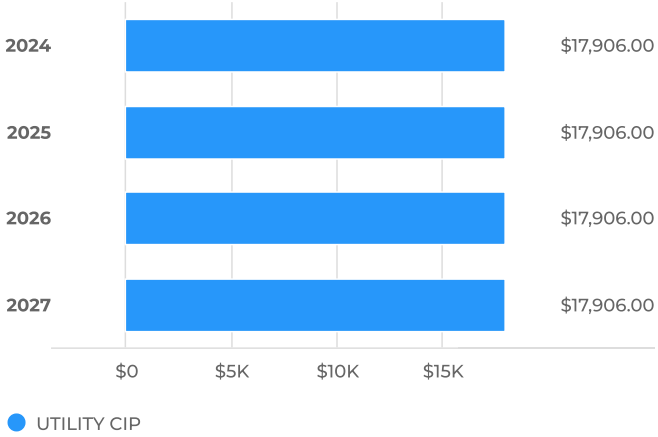
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$17,906	$17,906	$17,906	$17,906	$71,624
Total	**$17,906**	**$17,906**	**$17,906**	**$17,906**	**$71,624**

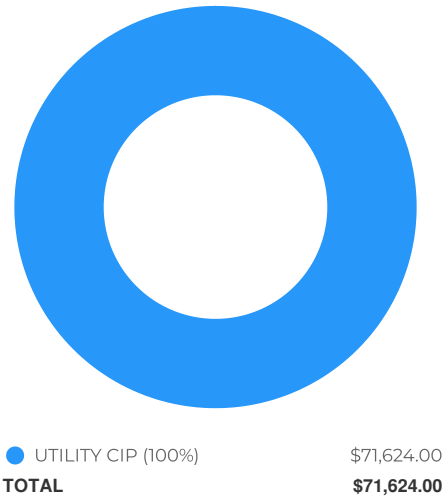
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$17,906	$71.624K	$71.624K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
UTILITY CIP	$17,906	$17,906	$17,906	$17,906	$71,624
Total	**$17,906**	**$17,906**	**$17,906**	**$17,906**	**$71,624**

NAS Server Replacement

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Central Services - Util
Type	Capital Equipment

Description

NAS server replacement, upgrade...ability to merge data to newer more secure equipment.

Details

New Purchase or Replacement	Replacement

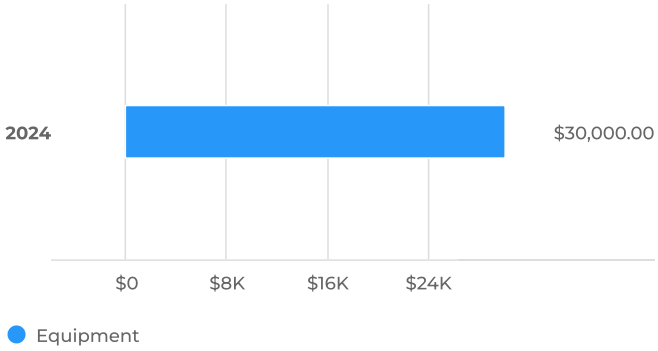
Supplemental Attachments

Server Quote(/resource/cleargov-prod/projects/documents/ded371a726aa9aac68f9.pdf)

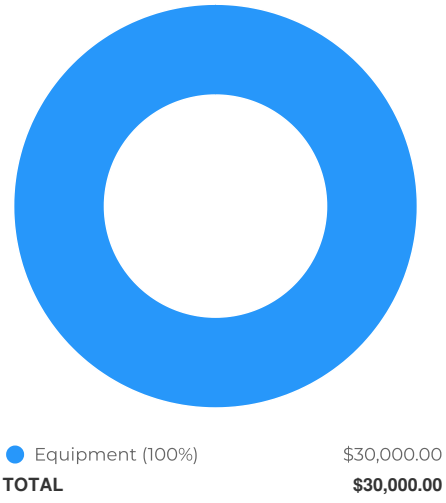
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$30,000	$30K	$30K

Capital Cost by Year



Capital Cost for Budgeted Years



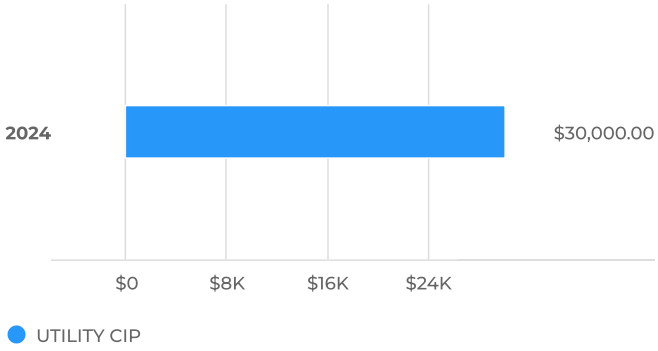
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$30,000	$30,000
Total	**$30,000**	**$30,000**

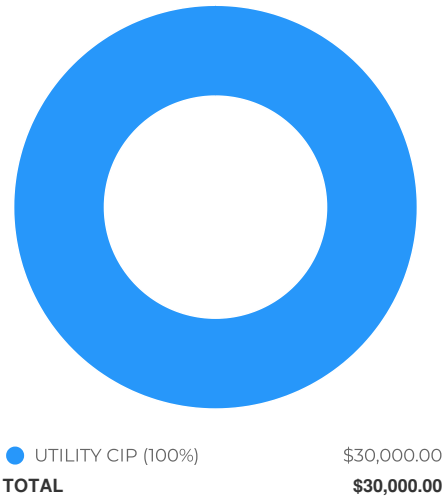
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$30,000	$30K	$30K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$30,000	$30,000
Total	**$30,000**	**$30,000**

CODE & DEVELOPMENT REQUESTS

Ford F150 Pickup x3 Code

Overview

Request Owner	Patrick Kelley, Code
Department	Code & Development
Type	Capital Equipment

Description

Three Ford F150 pickups 4x2 for City Marshals leased through Enterprise

Details

New Purchase or Replacement	New
New or Used Vehicle	Lease
Useful Life	5

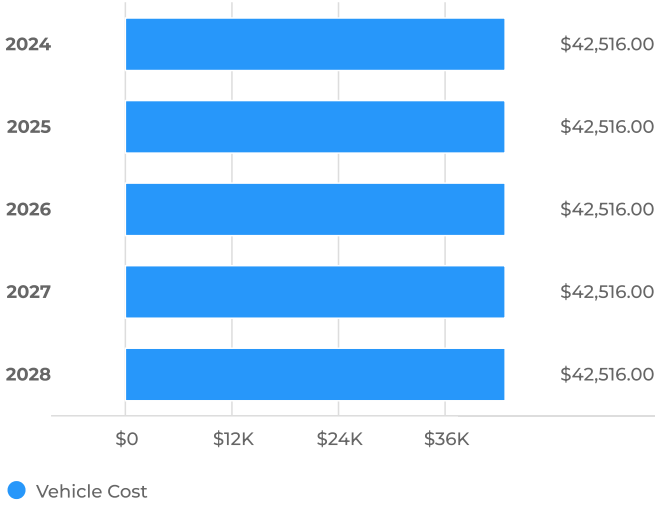
Supplemental Attachments

Enterprise Quote(/resource/cleargov-prod/projects/documents/5d1cdd477403c0f84cce.pdf)

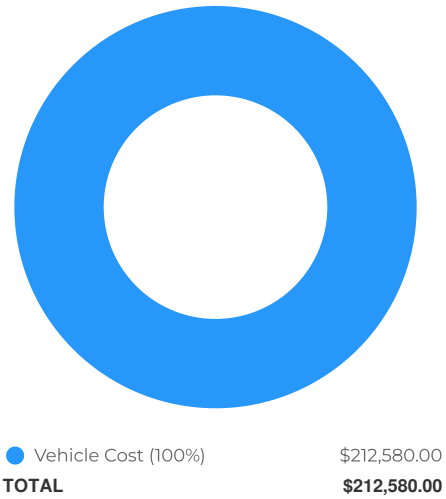
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$42,516	$212.58K	$212.58K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Vehicle Cost	$42,516	$42,516	$42,516	$42,516	$42,516	$212,580
Total	**$42,516**	**$42,516**	**$42,516**	**$42,516**	**$42,516**	**$212,580**

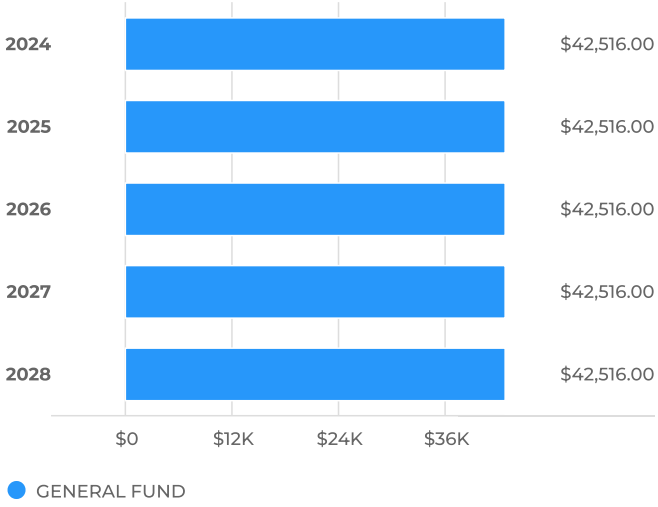
Funding Sources

FY2024 Budget
$42,516

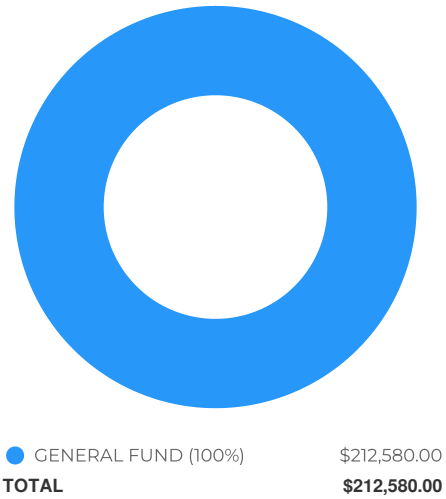
Total Budget (all years)
$212.58K

Project Total
$212.58K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
GENERAL FUND	$42,516	$42,516	$42,516	$42,516	$42,516	$212,580
Total	**$42,516**	**$42,516**	**$42,516**	**$42,516**	**$42,516**	**$212,580**

ELECTRIC REQUESTS

2024 RAM 3500 Tradesman 4x4 Crew Cab

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Electric
Type	Capital Equipment

Description

Service truck for underground crew beginning in 2024 to address our aging underground power lines.

Details

New Purchase or Replacement	Lease
New or Used Vehicle	Lease
Useful Life	7

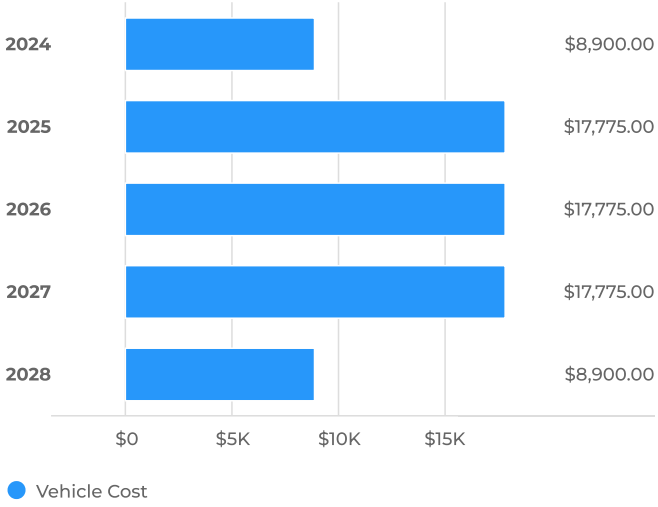
Supplemental Attachments

2024 RAM 3500 Service Truck - Underground Crew(/resource/cleargov-prod/projects/documents/c7ba4b287d9f9c4278bc.pdf)

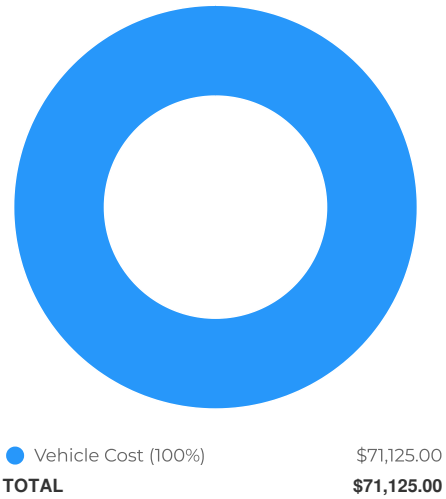
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$8,900	$71.125K	$71.125K

Capital Cost by Year



Capital Cost for Budgeted Years



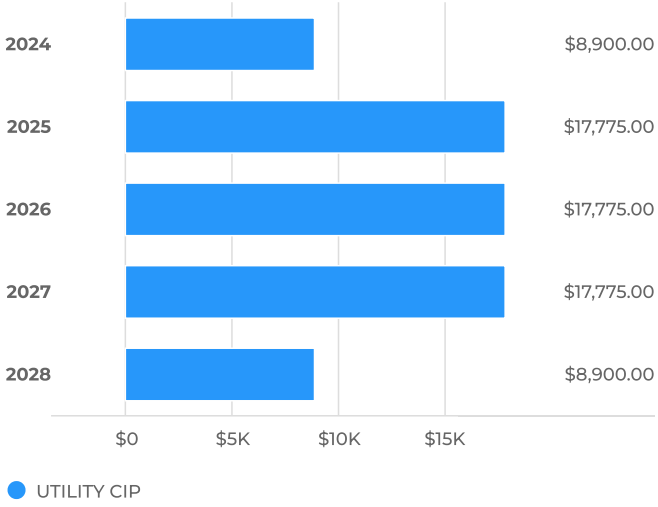
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Vehicle Cost	$8,900	$17,775	$17,775	$17,775	$8,900	$71,125
Total	**$8,900**	**$17,775**	**$17,775**	**$17,775**	**$8,900**	**$71,125**

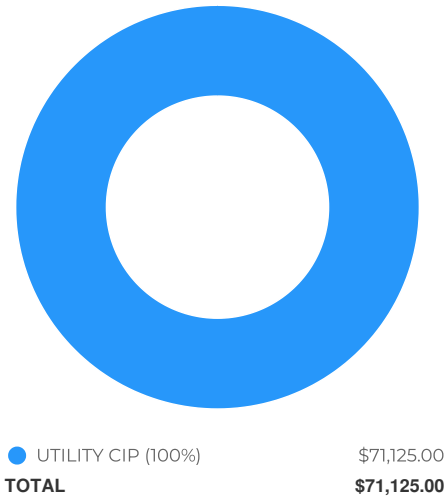
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$8,900	$71.125K	$71.125K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$8,900	$17,775	$17,775	$17,775	$8,900	$71,125
Total	**$8,900**	**$17,775**	**$17,775**	**$17,775**	**$8,900**	**$71,125**

Electric System Automation

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/31/2024
Department	Electric
Type	Capital Improvement

Description

Purchase of 8 additional Viper-ST Solid Dielectric Reclosers

Details

Type of Project	New Construction

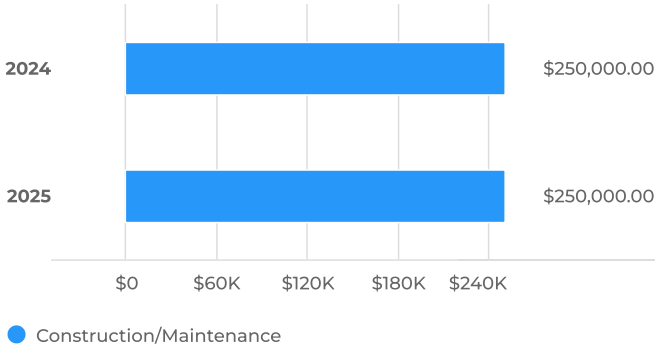
Supplemental Attachments

Viper-ST Auto Reclosers(/resource/cleargov-prod/projects/documents/352cd58a07e86763b4e9.pdf)

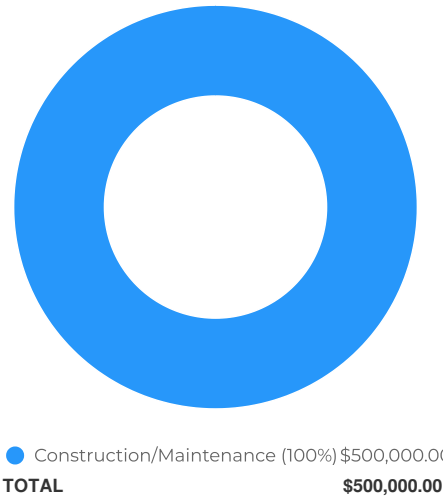
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$250,000	$500K	$500K

Capital Cost by Year



Capital Cost for Budgeted Years



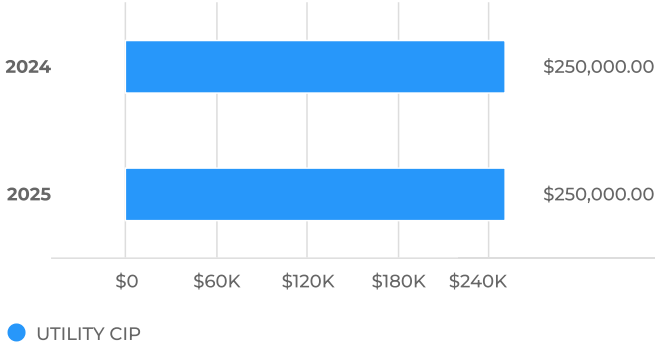
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Construction/Maintenance	$250,000	$250,000	$500,000
Total	**$250,000**	**$250,000**	**$500,000**

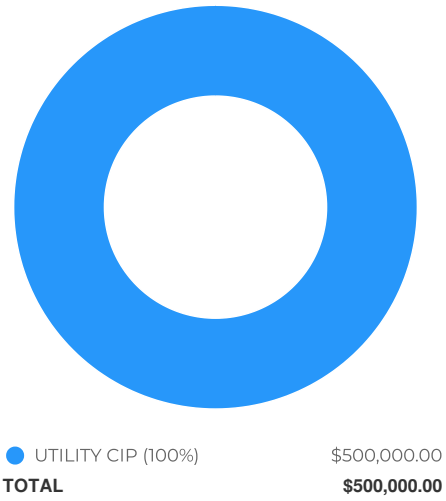
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$250,000	$500K	$500K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
UTILITY CIP	$250,000	$250,000	$500,000
Total	**$250,000**	**$250,000**	**$500,000**

Equipment Trailer HDT210 22x82

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Electric
Type	Capital Equipment

Description

Equipment trailer for skidsteer purchased in 2023 CIP.

Details

New Purchase or Replacement	New

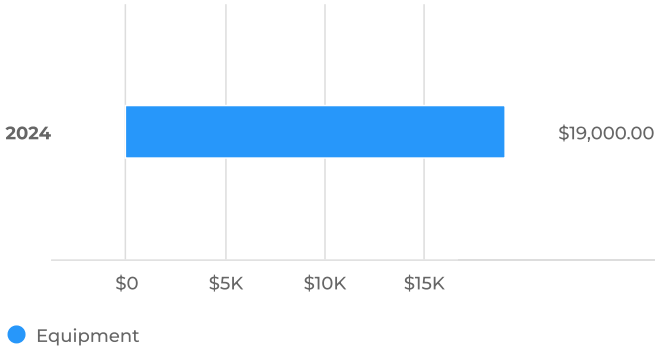
Supplemental Attachments

Equipment trailer(/resource/cleargov-prod/projects/documents/3755a07060a0e8403d3b.pdf)

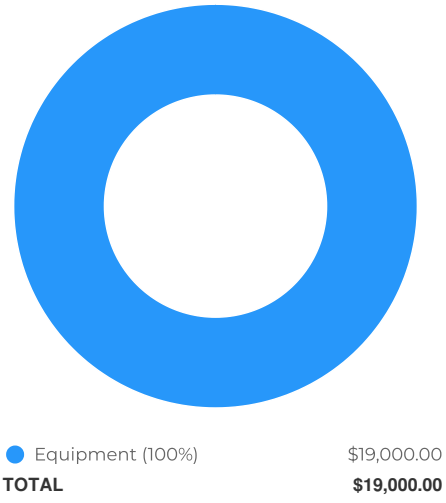
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$19,000	$19K	$19K

Capital Cost by Year



Capital Cost for Budgeted Years



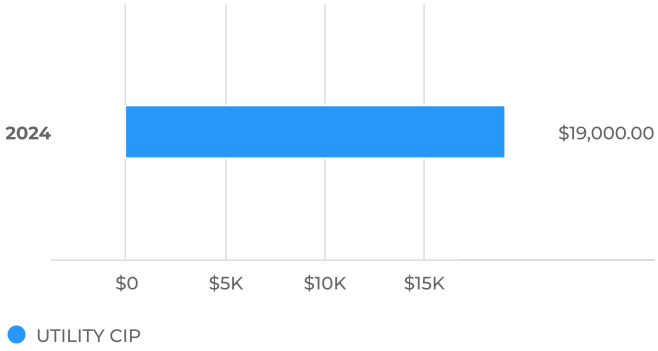
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$19,000	$19,000
Total	**$19,000**	**$19,000**

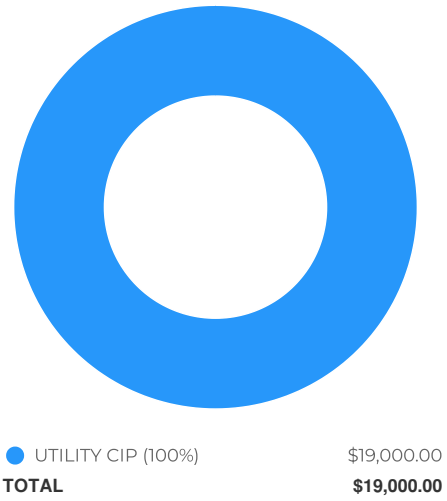
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$19,000	$19K	$19K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$19,000	$19,000
Total	**$19,000**	**$19,000**

Ford F150 4x4 Electric Dept

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Electric
Type	Capital Equipment

Description

Ford F150 4x4 4 door for Electric Dept through Enterprise lease

Details

New Purchase or Replacement	New
New or Used Vehicle	Lease
Useful Life	5

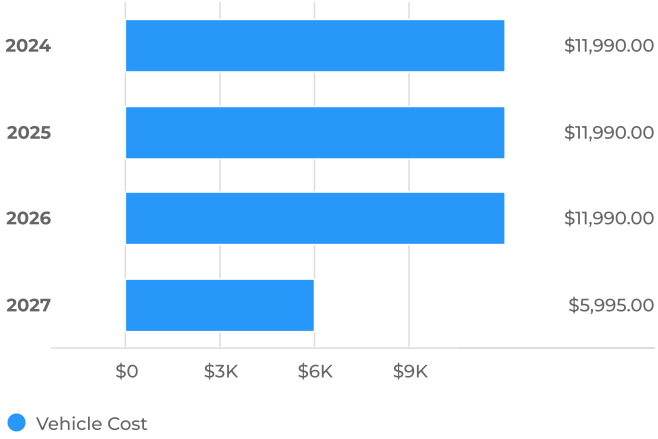
Supplemental Attachments

Enterprise Quote(/resource/cleargov-prod/projects/documents/403cd62b6e1ff0fe5f78.pdf)

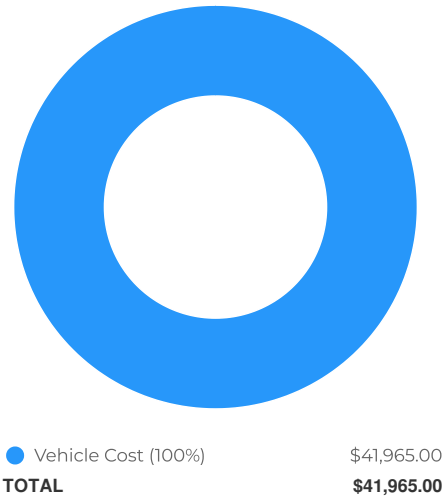
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$11,990	$41.965K	$41.965K

Capital Cost by Year



Capital Cost for Budgeted Years



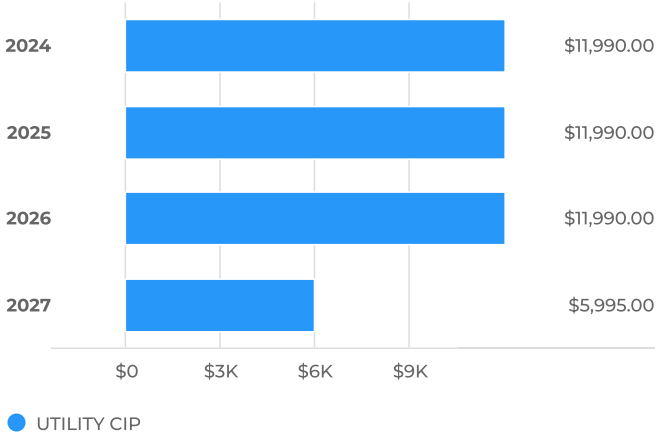
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$11,990	$11,990	$11,990	$5,995	$41,965
Total	**$11,990**	**$11,990**	**$11,990**	**$5,995**	**$41,965**

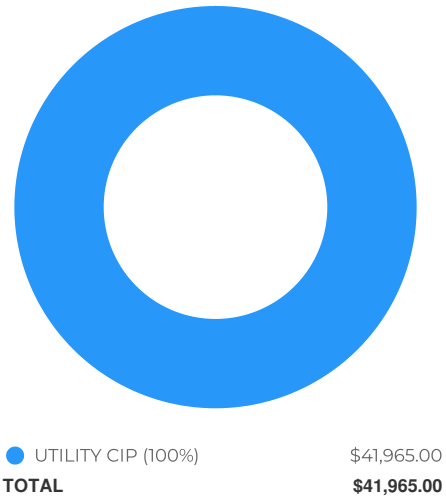
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$11,990	$41.965K	$41.965K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
UTILITY CIP	$11,990	$11,990	$11,990	$5,995	$41,965
Total	**$11,990**	**$11,990**	**$11,990**	**$5,995**	**$41,965**

Three Phase Rebuild

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	01/01/2030
Department	Electric
Type	Capital Improvement

Description

Monroe has approximately 250 three-phase spans that need to be rebuilt. This can be accomplished with either contractors or with the expansion of our line crew. Using contractors, the total cost would be $2,250,000.00 and take approximately 5 years. Increasing the line crew size by 2, adding on 55' material handling truck, and doing the work in house would cost approximately $1,150,000.00. This project with our own staff would take 6-7 years and save $1,100,000.00 in today's dollars. This year's Madison Ave project was used to calculate these cost.

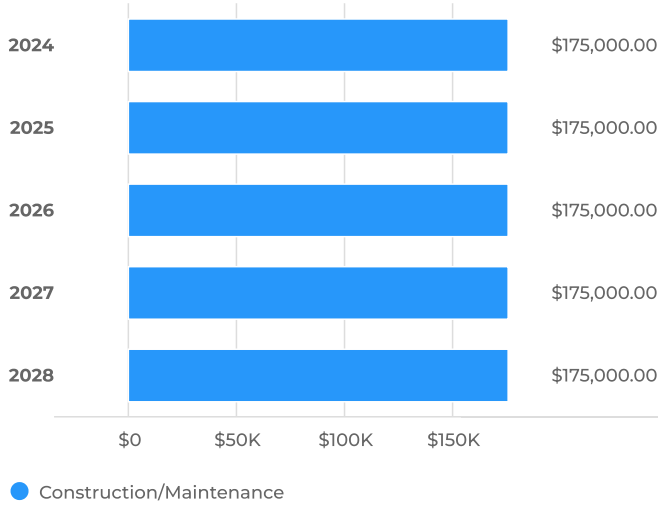
Details

Type of Project	Replacement

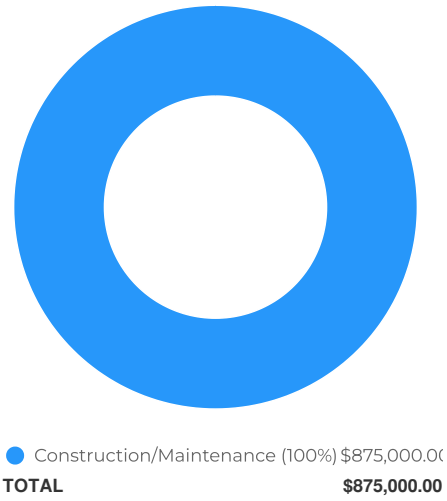
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$175,000	$875K	$875K

Capital Cost by Year



Capital Cost for Budgeted Years



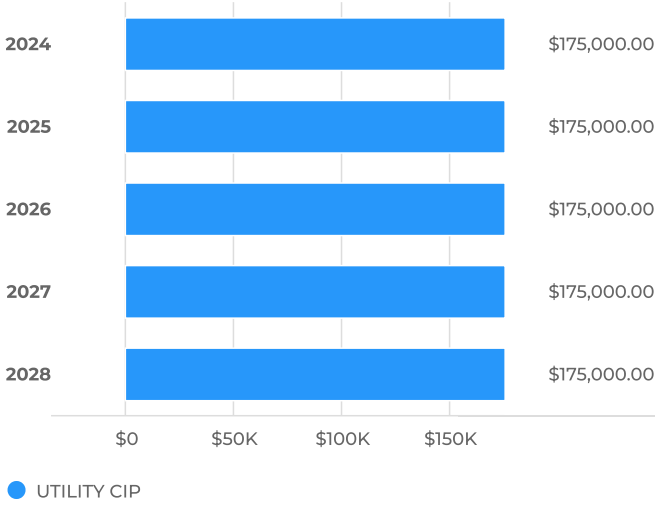
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$175,000	$175,000	$175,000	$175,000	$175,000	$875,000
Total	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$875,000**

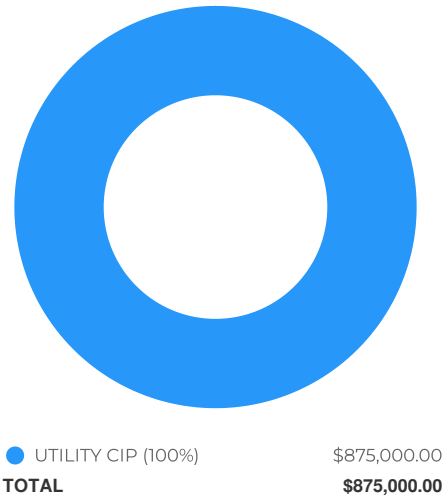
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$175,000	$875K	$875K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$175,000	$175,000	$175,000	$175,000	$175,000	$875,000
Total	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$875,000**

Underground Power Rebuild

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/30/2028
Department	Electric
Type	Capital Improvement

Description

Rebuild of the City's underground power supply.

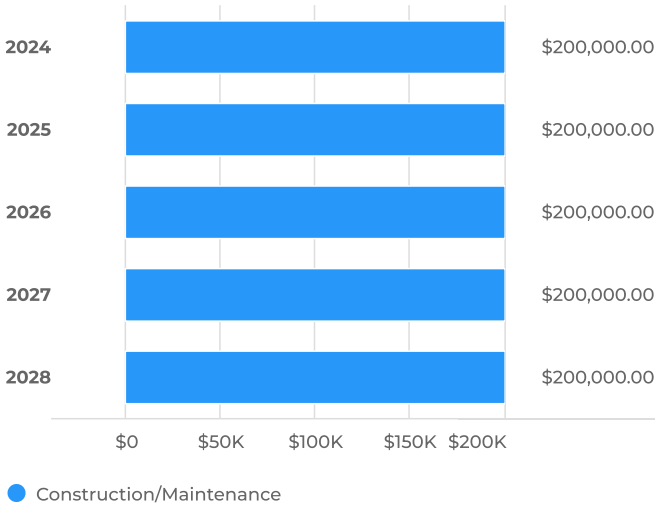
Details

Type of Project	Replacement

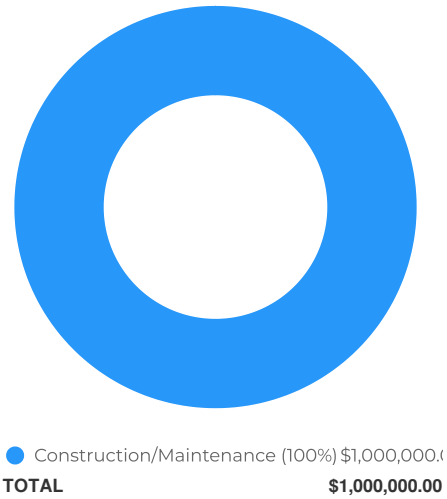
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Capital Cost by Year



Capital Cost for Budgeted Years



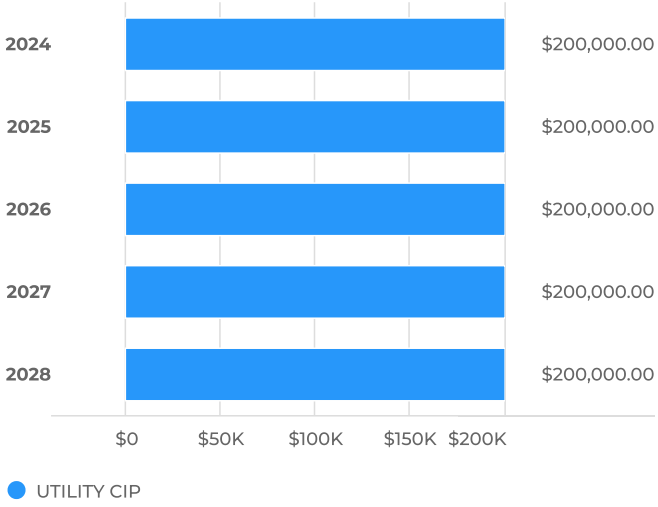
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

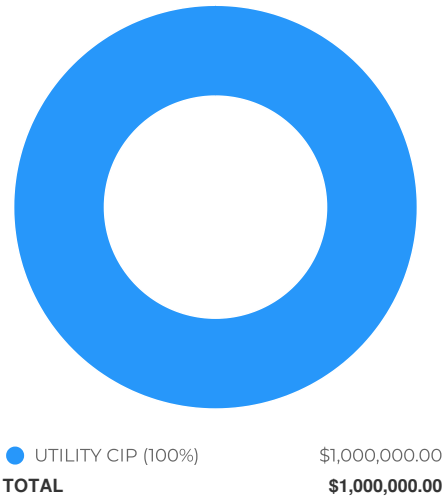
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

FIRE OPERATIONS REQUESTS

Additional Fire Station

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Other

Description

This capital request is for funding for the development and construction of a second fire station to serve the western portion of the city (Hwy 138 corridor and associated areas).

Details

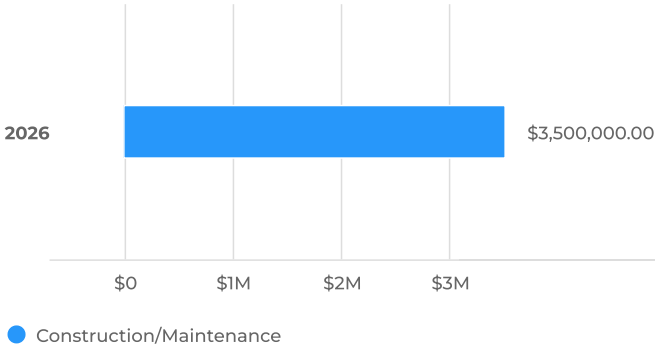
Type of Project	New Construction

Capital Cost

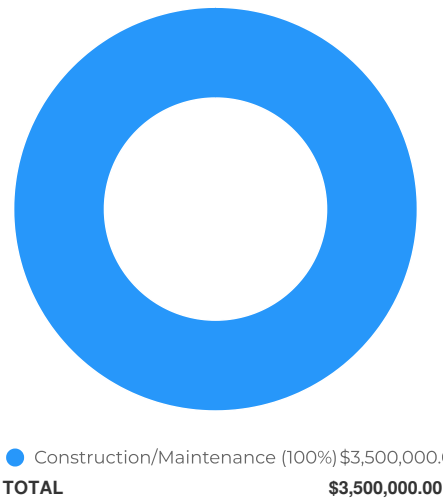
Total Budget (all years)
$3.5M

Project Total
$3.5M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

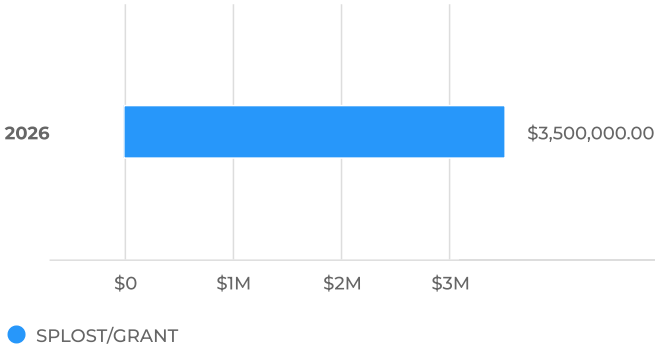
Capital Cost	FY2026	Total
Construction/Maintenance	$3,500,000	$3,500,000
Total	**$3,500,000**	**$3,500,000**

Funding Sources

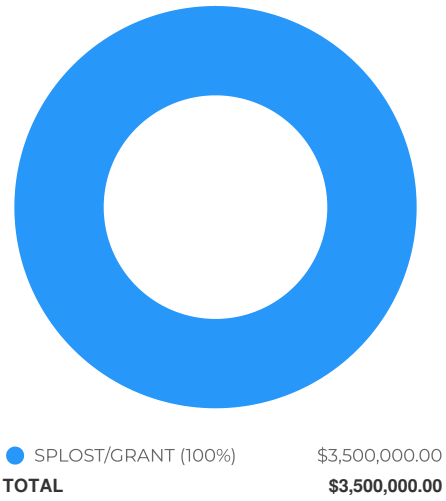
Total Budget (all years)
$3.5M

Project Total
$3.5M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
SPLOST/GRANT	$3,500,000	$3,500,000
Total	**$3,500,000**	**$3,500,000**

Equipment for New Fire Engine

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Capital Equipment

Description

This capital request is to fund purchasing the equipment necessary for the new fire engine (scheduled for Spring 2024 delivery) to meet its service delivery mission while also being compliant with the Georgia Firefighters Standards and Training Council, National Fire Protection Association (NFPA) 1901 Standard for Automotive Fire Apparatus, and the Insurance Services Office (ISO) Fire Suppression Rating Schedule (FSRS) equipment requirements for fire apparatus. Equipment included in the request includes, bus is not limited to, fire hose (supply and attack), hose appliances, nozzles, apparatus radio, portable generator, hand and power tools, portable lighting, water and dry chemical extinguishers, positive pressure fan, axes, forcible entry tools, rescue rope, foam, etc. This is a rollover request from 2023 due to the replacement station generator (2022 CIP) not being delivered, installed, and invoiced until 2023.

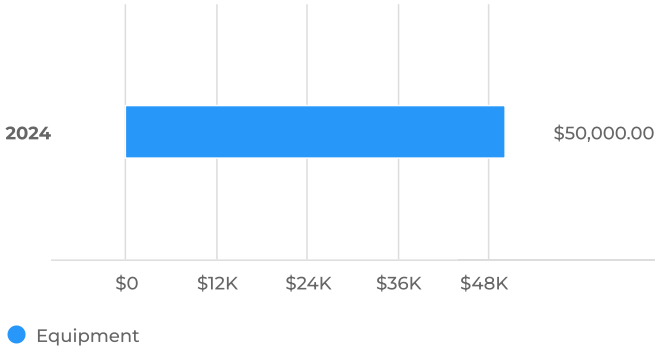
Details

New Purchase or Replacement	New

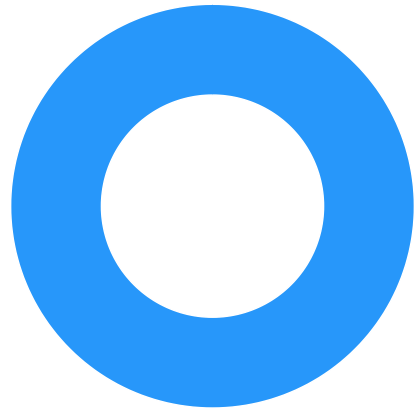
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Capital Cost by Year



Capital Cost for Budgeted Years



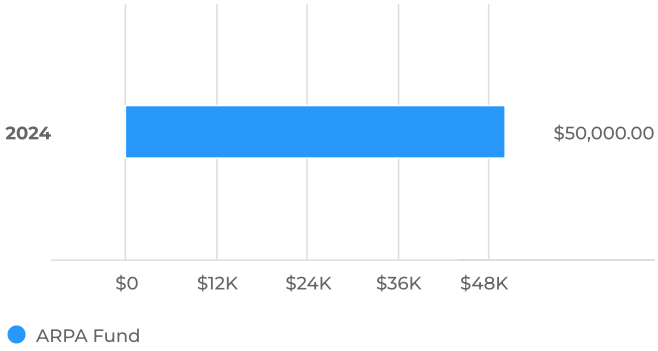
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$50,000	$50,000
Total	**$50,000**	**$50,000**

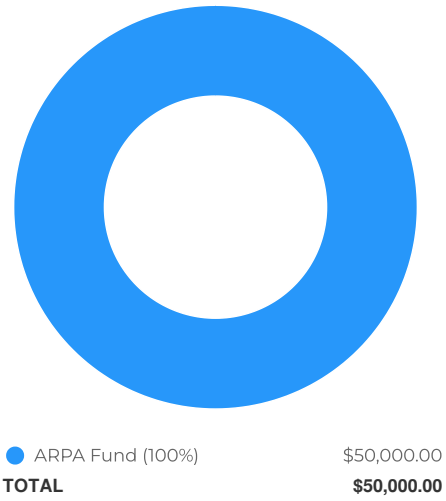
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$50K	$50K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
ARPA Fund	$50,000	$50,000
Total	**$50,000**	**$50,000**

Fire Engine Replacement

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Capital Equipment

Description

This request will replace one of the department's aging fire engines with a new fire engine that meets the same operational mission. Engine 1 is a 1,500 GPM pumper manufactured by Sutphen in 2014. The apparatus is third-party tested annually to maintain pump certification. The engine has a maximum projected front line service life expectancy of 15 years and currently has over 82,500 miles and 9,000 of usage. Upon replacement, the existing engine will be placed in reserve status. New EPA regulations scheduled to go into effect in 2027 are resulting in significant increases in the cost of a diesel engine with Cummins transitioning in 2026 to the new standard. There is currently a 24-36 month lead-time on apparatus construction.

Details

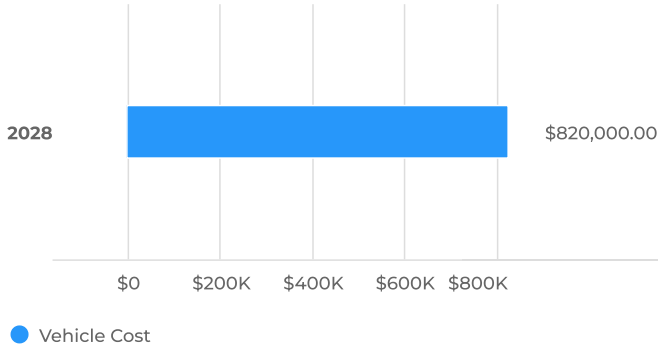
New Purchase or Replacement	Replacement
New or Used Vehicle	New Vehicle
Useful Life	10 or more years

Capital Cost

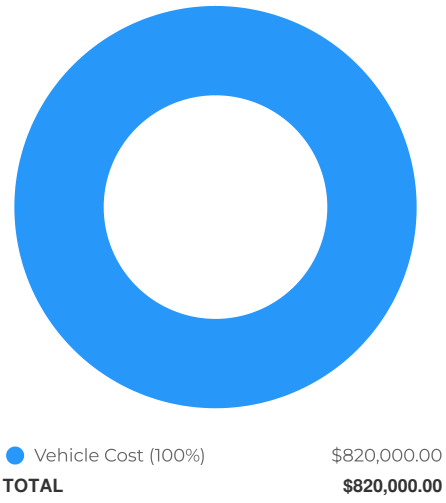
Total Budget (all years)
$820K

Project Total
$820K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

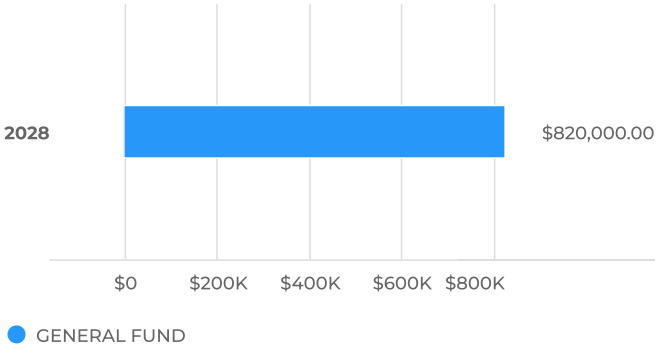
Capital Cost	FY2028	Total
Vehicle Cost	$820,000	$820,000
Total	**$820,000**	**$820,000**

Funding Sources

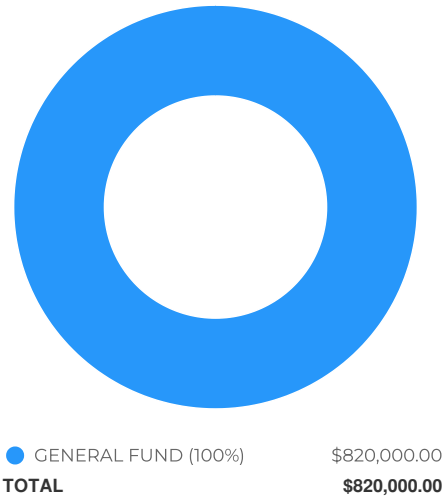
Total Budget (all years)
$820K

Project Total
$820K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2028	Total
GENERAL FUND	$820,000	$820,000
Total	**$820,000**	**$820,000**

Fire Engine Replacement (Ordered 2022/Delivery 2024)

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Capital Equipment

Description

Purchase new replacement fire pumper apparatus. This would be the front line replacement for the used fire pumper purchased in 2019. The order for apparatus was placed in 2022 with expected delivery in Spring 2024.

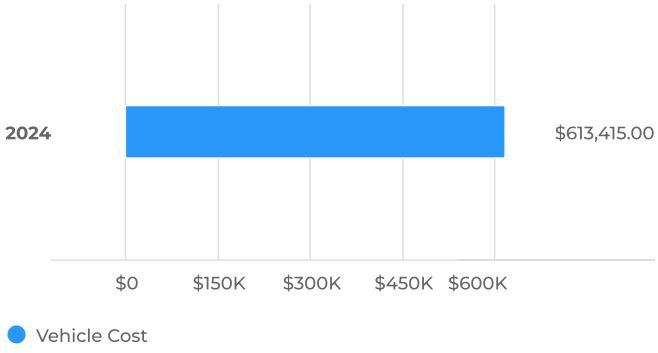
Details

New Purchase or Replacement	Replacement
New or Used Vehicle	New Vehicle
Useful Life	10 or more years

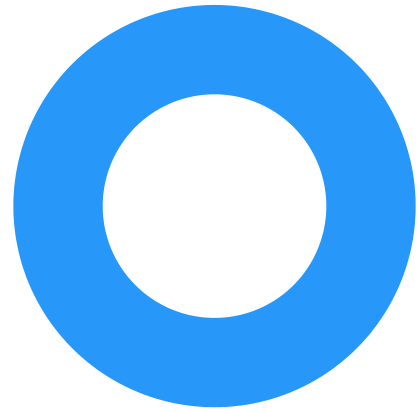
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$613,415	$613.415K	$613.415K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2024	Total
Vehicle Cost	$613,415	$613,415
Total	**$613,415**	**$613,415**

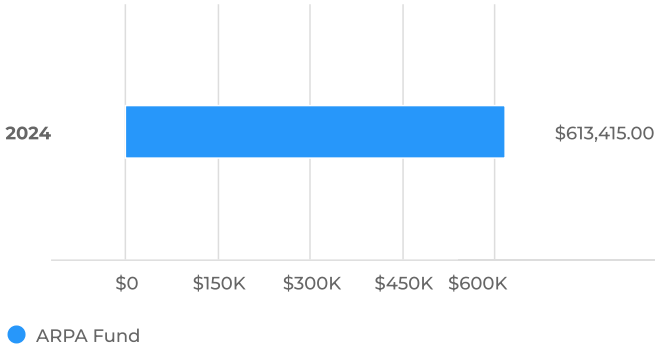
Funding Sources

FY2024 Budget
$613,415

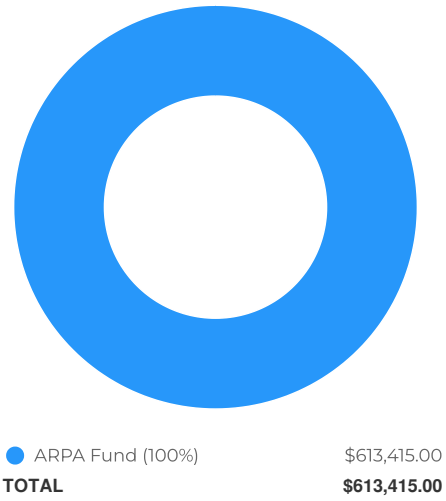
Total Budget (all years)
$613.415K

Project Total
$613.415K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
ARPA Fund	$613,415	$613,415
Total	**$613,415**	**$613,415**

Fire Training Facility Improvements

Overview

Request Owner	Andrew Dykes, Fire Chief
Est. Start Date	02/01/2024
Est. Completion Date	12/01/2025
Department	Fire Operations
Type	Capital Improvement

Description

This capital request covers the costs of multiple site improvements at the City of Monroe Fire Department Training Facility. The project is comprised of four components as follows: (1) Sanding, priming, and painting the training facility structure (structure - grey, railings, doors, windows, stairs, and rails- red). Multiple additions have been added to the facility since its initial construction, including exterior stairs and railings that were not painted on installation and have begun to rust. In order to protect the entire structure, it needs to be primed and painted. Failure to do so will result in the facility rusting and ultimately not being recognized as a training facility by the state and by ISO. (2) Pouring approximately 2,200 square feet of 4 inch, 3,000 psi concrete around the perimeter of the training facility capable of supporting the weight of fire apparatus utilized during the training of firefighting personnel. (3) Installing a septic system and covered porch on the former pilot's lounge trailer that was relocated from the airport. Currently, the trailer does not have power, running water, or sewage/septic after being relocated and installed from the airport. (4) Gravel for the driveway, staging, and parking area of the training center.

Details

Type of Project	Other

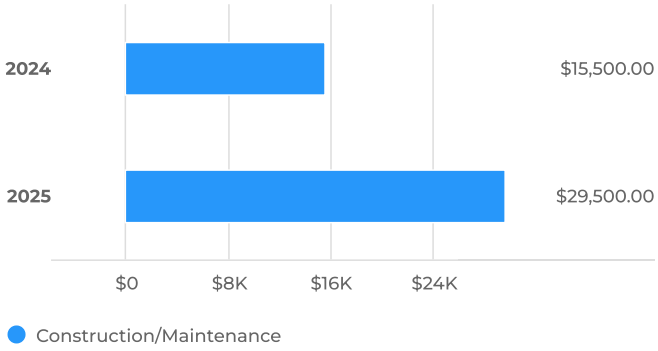
Benefit to Community

The city has already made a significant investment in developing a training facility for the fire department on the GUTA campus. This capital request continues to strengthen the city's initial investment by ensuring that the facility will be protected (primer/paint) from the elements and resulting in a longer projected service life. In addition to strengthening the fire department's training program, these improvements will assist the facility in maintaining recognition by the state and ISO as a recognized training facility.

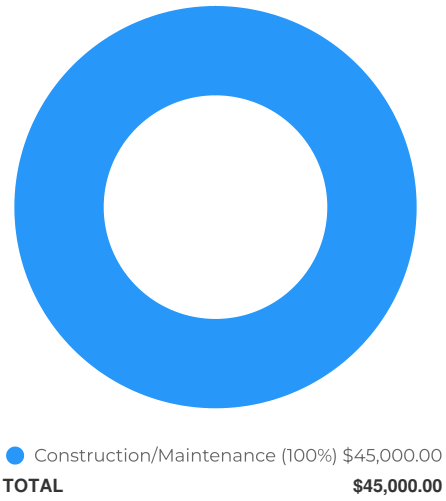
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$15,500	$45K	$45K

Capital Cost by Year



Capital Cost for Budgeted Years



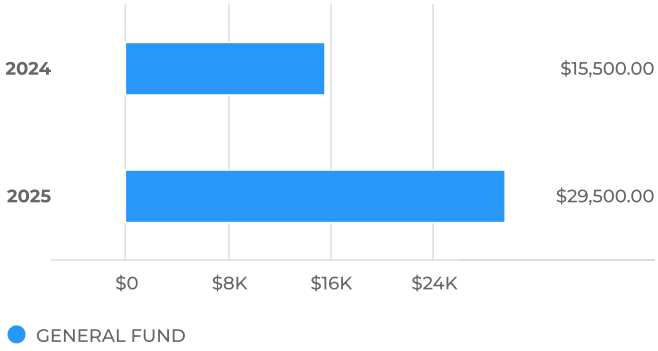
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Construction/Maintenance	$15,500	$29,500	$45,000
Total	**$15,500**	**$29,500**	**$45,000**

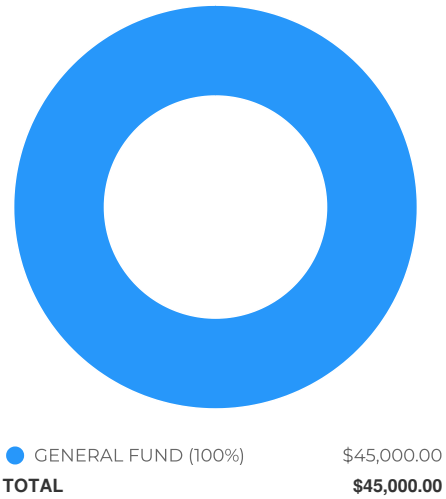
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$15,500	$45K	$45K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
GENERAL FUND	$15,500	$29,500	$45,000
Total	**$15,500**	**$29,500**	**$45,000**

Ford F150 Pickup QRV

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Capital Equipment

Description

Ford F150 4x4 pickup truck used as an additional quick response vehicle (QRV) leased through Enterprise

Details

New Purchase or Replacement	New
New or Used Vehicle	Lease
Useful Life	5

Supplemental Attachments

Enterprise Quote(/resource/cleargov-prod/projects/documents/a2dd699490edfeb87403.pdf)

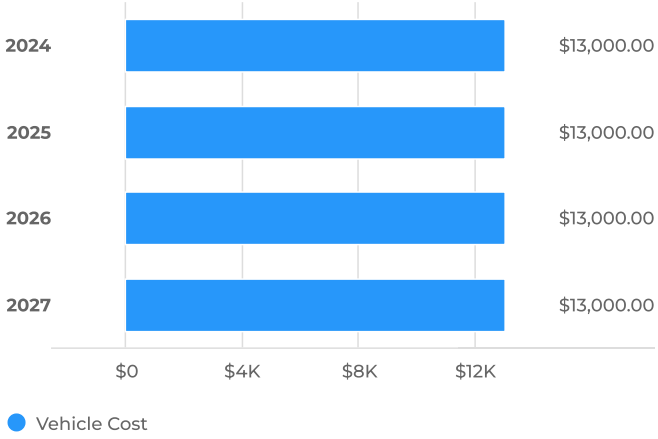
Capital Cost

FY2024 Budget
$13,000

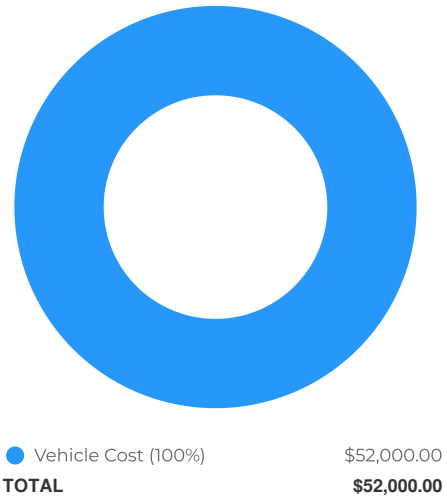
Total Budget (all years)
$52K

Project Total
$52K

Capital Cost by Year



Capital Cost for Budgeted Years



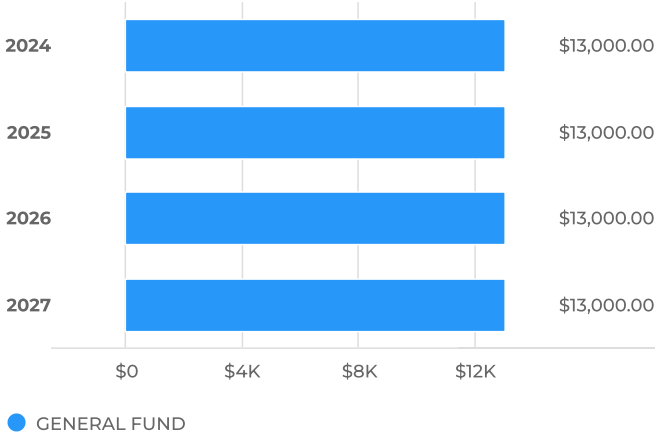
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$13,000	$13,000	$13,000	$13,000	$52,000
Total	**$13,000**	**$13,000**	**$13,000**	**$13,000**	**$52,000**

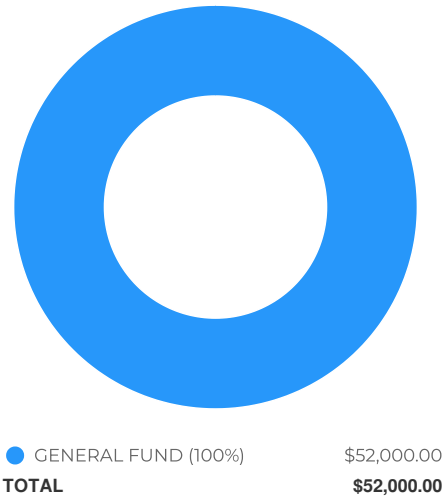
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$13,000	$52K	$52K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$13,000	$13,000	$13,000	$13,000	$52,000
Total	**$13,000**	**$13,000**	**$13,000**	**$13,000**	**$52,000**

Ford F150 Pickup Truck Fire Dept

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Capital Equipment

Description

This request will replace the department's 20 year old SUV with a crew cab F150 that exceeds the current SUV's capabilities.

Details

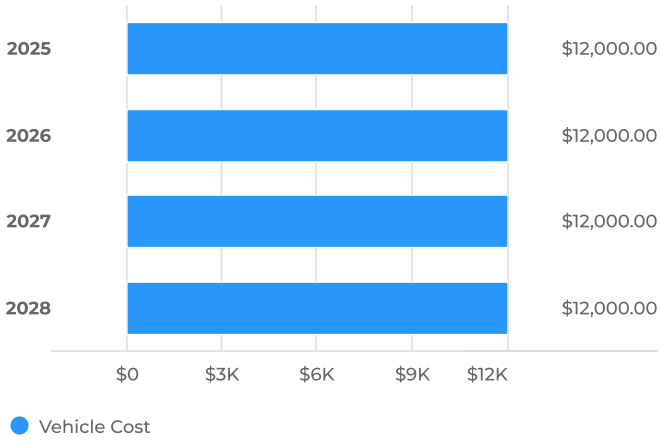
New Purchase or Replacement	Replacement
New or Used Vehicle	New Vehicle
Useful Life	10 or more years

Capital Cost

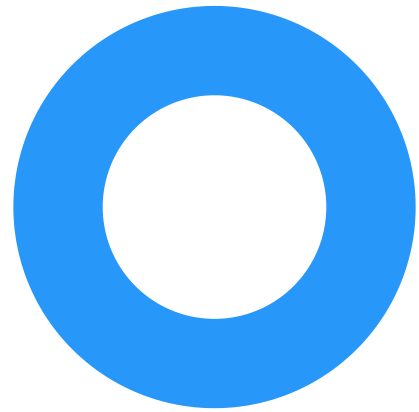
Total Budget (all years)
$48K

Project Total
$48K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

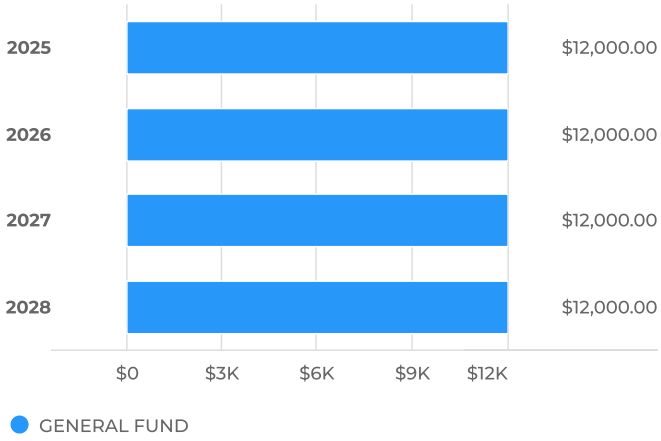
Capital Cost	FY2025	FY2026	FY2027	FY2028	Total
Vehicle Cost	$12,000	$12,000	$12,000	$12,000	$48,000
Total	**$12,000**	**$12,000**	**$12,000**	**$12,000**	**$48,000**

Funding Sources

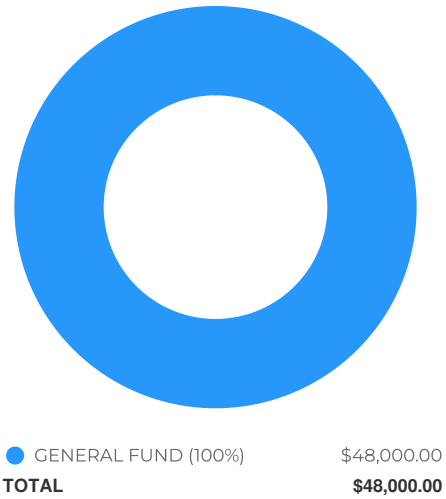
Total Budget (all years)
$48K

Project Total
$48K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	Total
GENERAL FUND	$12,000	$12,000	$12,000	$12,000	$48,000
Total	**$12,000**	**$12,000**	**$12,000**	**$12,000**	**$48,000**

Ladder Truck Replacement

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Capital Equipment

Description

This request will replace the department's existing ladder truck with a new apparatus that meets the same operational mission. The department currently operates a single ladder truck, a 102' rear mount aerial platform equipped with a 2,000 GPM pump manufactured by KME in 2001. The aerial device/ladder and pump are third-party tested annually to maintain ladder and pump certification. The apparatus has a 25-year service life expectancy and has already experienced a critical weld failure in the ladder in addition to other mechanical issues that plague an aging apparatus. There is currently a 24-36 month lead time on apparatus construction.

Details

New Purchase or Replacement	Replacement
New or Used Vehicle	New Vehicle
Useful Life	10 or more years

Supplemental Attachments

100' Platform Flier(/resource/cleargov-prod/projects/documents/415e4cd8e62d661d4725.pdf)

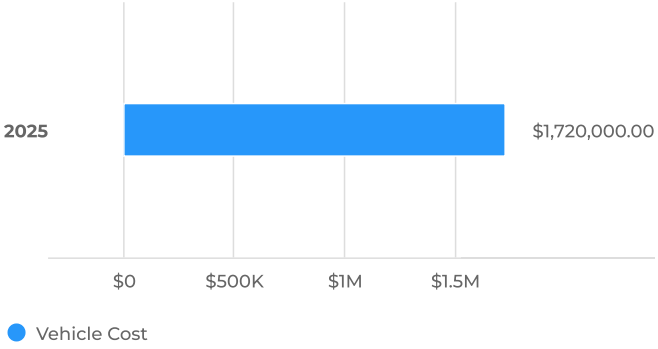
95' Platform Flier(/resource/cleargov-prod/projects/documents/8aeb6d5703fe3c141697.pdf)

Capital Cost

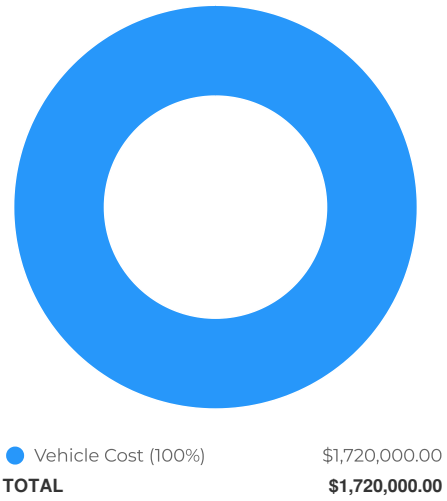
Total Budget (all years)
$1.72M

Project Total
$1.72M

Capital Cost by Year



Capital Cost for Budgeted Years



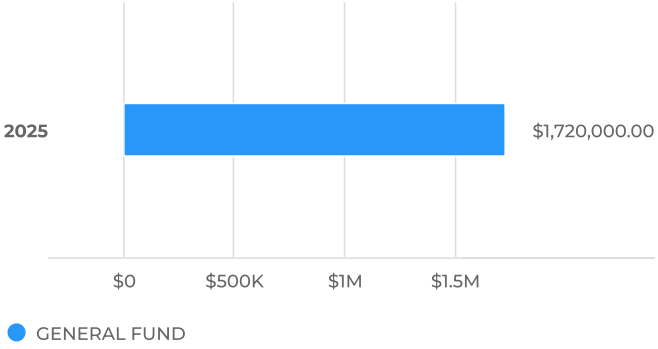
Capital Cost Breakdown		
Capital Cost	**FY2025**	**Total**
Vehicle Cost	$1,720,000	$1,720,000
Total	**$1,720,000**	**$1,720,000**

Funding Sources

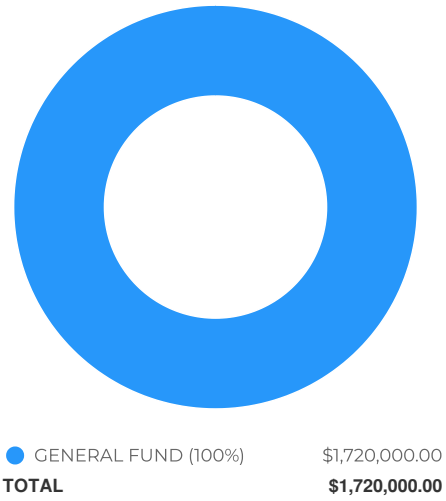
Total Budget (all years)
$1.72M

Project Total
$1.72M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
GENERAL FUND	$1,720,000	$1,720,000
Total	**$1,720,000**	**$1,720,000**

Mobile Data Terminals (MDT) with Voiceless CAD Software

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Capital Equipment

Description

This request will fund the purchase of six rugged tablets (mobile data terminals), mounting hardware, and necessary software to allow responding apparatus to have access to live CAD information from the Walton County 911 Center via Motorola Voiceless CAD along with having the ability to perform other tasks including data entry into the department's RMS. The Mobile Voiceless CAD software will allow responding personnel to receive real time critical call information on the apparatus computer as quickly as the dispatchers enter the information. Currently, personnel must wait for updates to be provided by dispatchers via radio, which does not always occur due to the dispatcher's caseload. Furthermore, receiving live updates assists responding units in ensuring that adequate resources are enroute. This past summer there were two instances of passenger vehicle fires being dispatched without responding units being notified initially that the vehicles were burning inside the home's garage. Upon arrival in both instances, the vehicle fire had extended to the house, resulting in a structure fire. This information was only available to departments that were utilizing the voiceless CAD software. This expense includes approximately $11,500 to Motorola for the accessories, hardware, and implementation of the voiceless CAD program. After implementation and the included 5-year service, annual system maintenance is less than $1,250.

Details

New Purchase or Replacement	New

Supplemental Attachments

FLEX Mobile Voiceless CAD(/resource/cleargov-prod/projects/documents/376d06aff286736f7602.pdf)

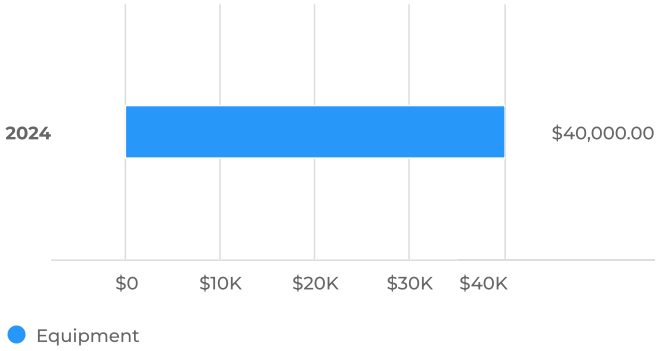
MFD Mobile Voiceless CAD Quote(/resource/cleargov-prod/projects/documents/24b4144053e1e56223d7.pdf)

MVD Mobile Voiceless CAD & Tablets(/resource/cleargov-prod/projects/documents/2deaa38441868a0850a2.pdf)

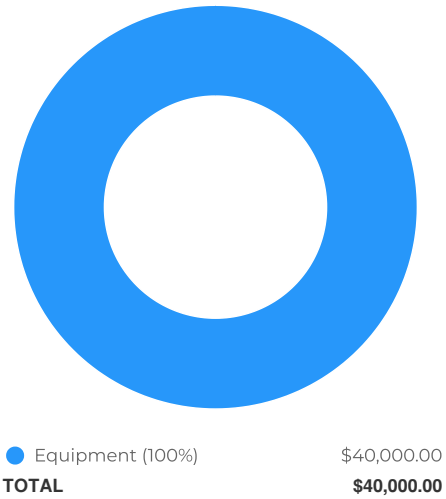
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$40K	$40K

Capital Cost by Year



Capital Cost for Budgeted Years



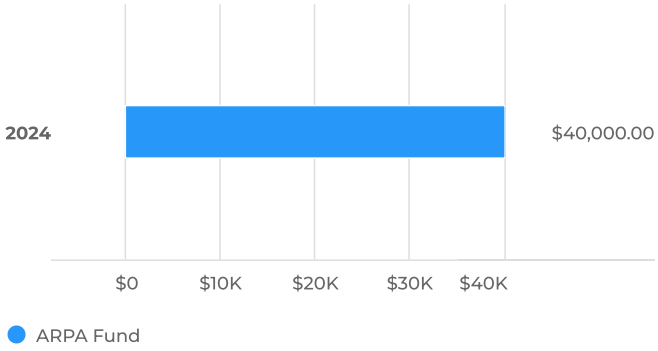
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$40,000	$40,000
Total	**$40,000**	**$40,000**

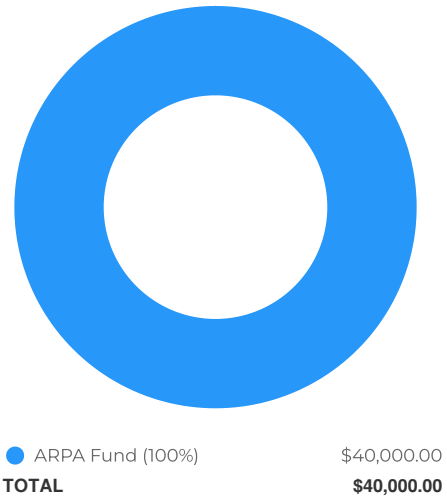
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$40K	$40K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
ARPA Fund	$40,000	$40,000
Total	**$40,000**	**$40,000**

Structural Firefighting Gear

Overview

Request Owner	Andrew Dykes, Fire Chief
Department	Fire Operations
Type	Capital Equipment

Description

This capital request is for the purchase of replacement structural firefighting gear (turnout coat and pants only) before they reach the manufacturer's end of service life.

Details

New Purchase or Replacement	Replacement

Supplemental Attachments

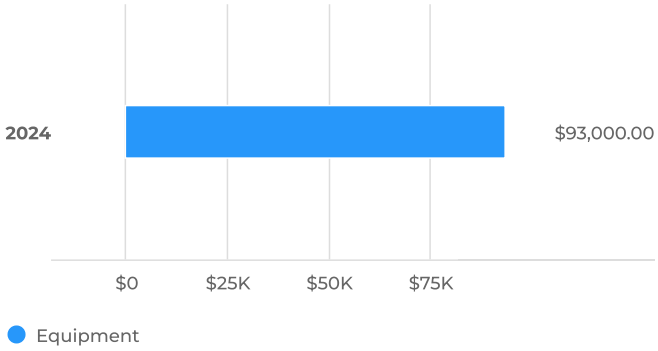
Replacement Structural Firefighting Gear Quote 2021(/resource/cleargov-prod/projects/documents/5ca27a869abef756cb57.pdf)

Replacement Structural Firefighting Gear Quote 2023(/resource/cleargov-prod/projects/documents/1872ee45722fc2d764c9.pdf)

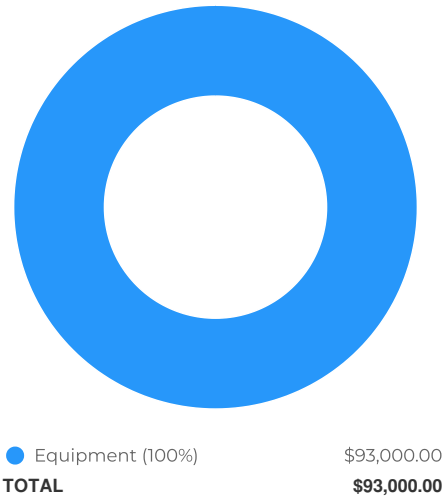
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$93,000	$93K	$93K

Capital Cost by Year



Capital Cost for Budgeted Years



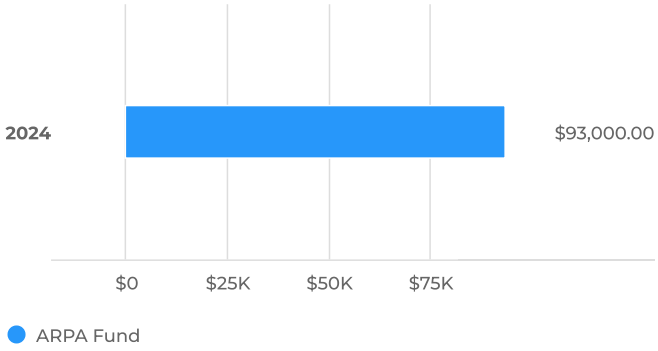
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$93,000	$93,000
Total	**$93,000**	**$93,000**

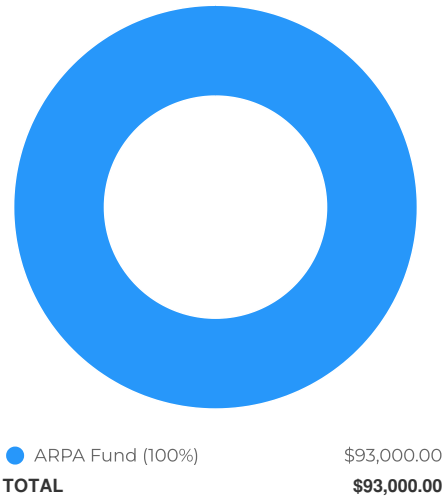
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$93,000	$93K	$93K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
ARPA Fund	$93,000	$93,000
Total	**$93,000**	**$93,000**

NATURAL GAS REQUESTS

Ford F250 Pickup Gas Dept

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Natural Gas
Type	Capital Equipment

Description

Ford F250 4x4 4 door diesel truck for the Natural Gas department through Enterprise lease

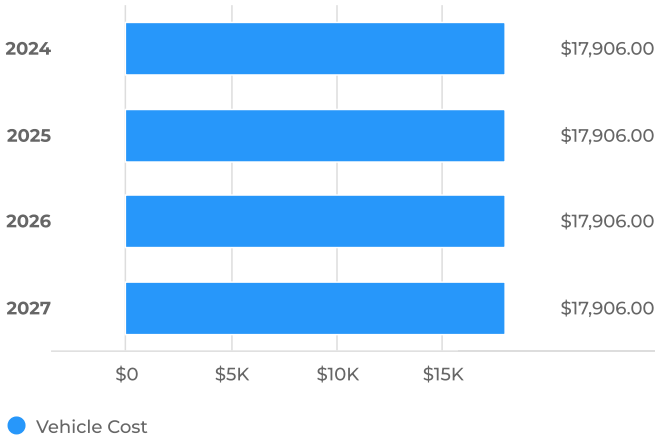
Details

New Purchase or Replacement	Replacement
New or Used Vehicle	Lease
Useful Life	5

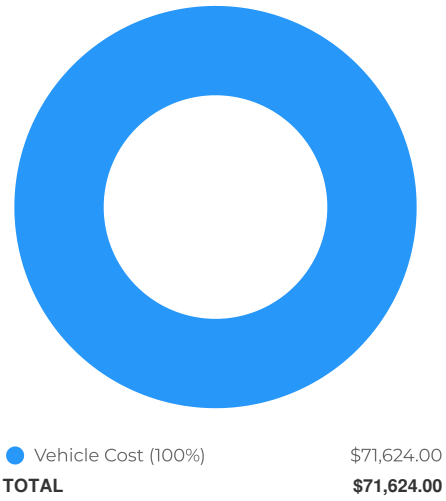
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$17,906	$71.624K	$71.624K

Capital Cost by Year



Capital Cost for Budgeted Years



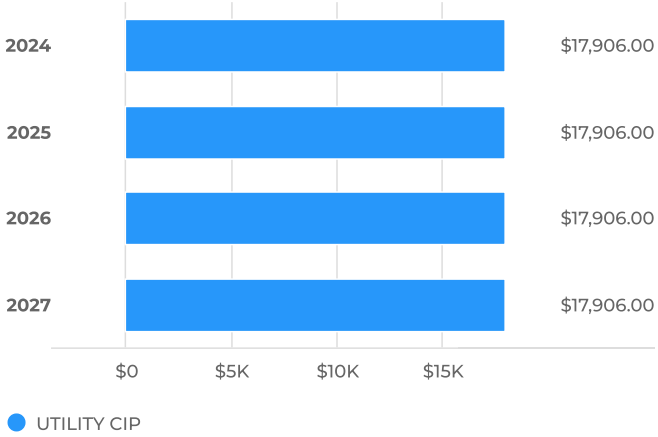
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$17,906	$17,906	$17,906	$17,906	$71,624
Total	**$17,906**	**$17,906**	**$17,906**	**$17,906**	**$71,624**

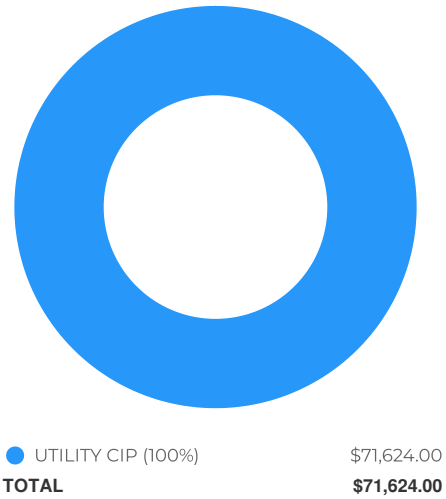
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$17,906	$71.624K	$71.624K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
UTILITY CIP	$17,906	$17,906	$17,906	$17,906	$71,624
Total	**$17,906**	**$17,906**	**$17,906**	**$17,906**	**$71,624**

Gas Main Renewal

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/31/2024
Department	Natural Gas
Type	Capital Improvement

Description

Replacement of steel mains due to corrosion and/or leaks. Location/s determined by annual leak surveys and/or CP readings.

Details

Type of Project	Rehab / Repair

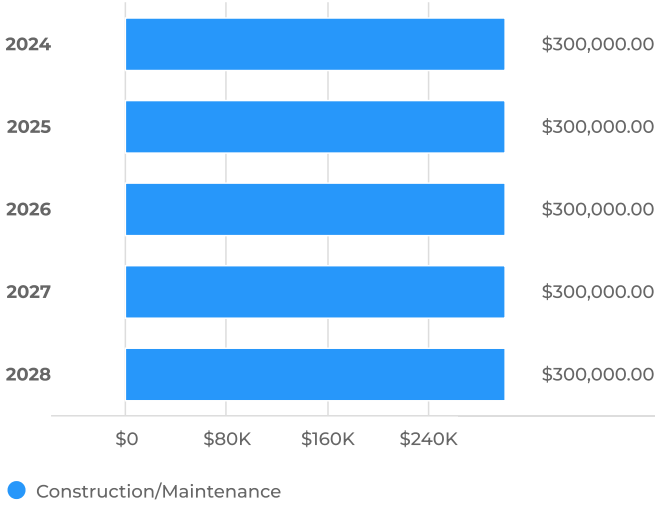
Supplemental Attachments

Gas Main/Service Replacement(/resource/cleargov-prod/projects/documents/9527ba191a2a13ec6b82.pdf)

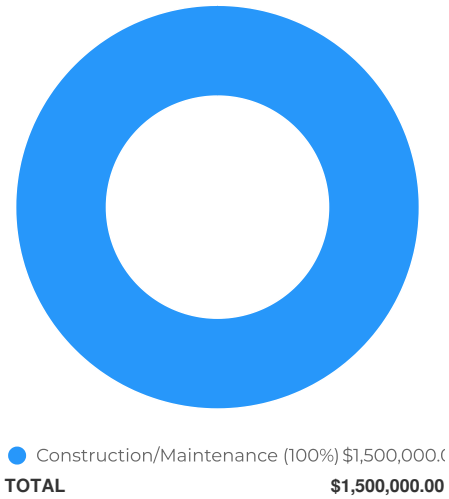
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$300,000	$1.5M	$1.5M

Capital Cost by Year



Capital Cost for Budgeted Years



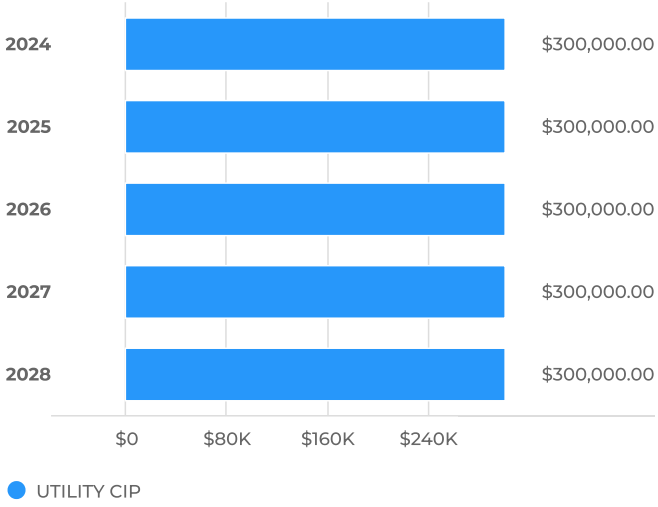
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000
Total	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**

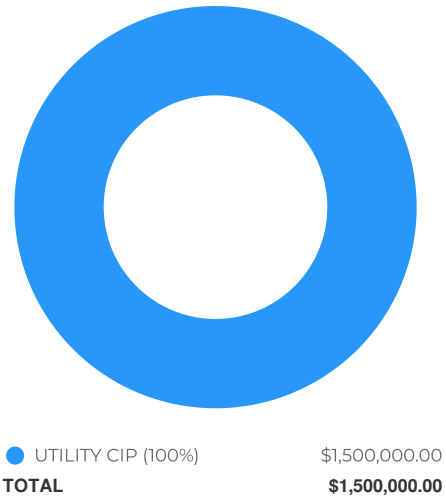
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$300,000	$1.5M	$1.5M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000
Total	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**

Natural Gas Extensions

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/30/2028
Department	Natural Gas
Type	Capital Improvement

Description

Extensions to gas system such as subdivisions. 2024 increased for proposed 7.5 miles loop in Morgan County to help with pressure. This loop will provide dual feed to the area as well as add additional chicken houses.

Details

Type of Project	New Construction

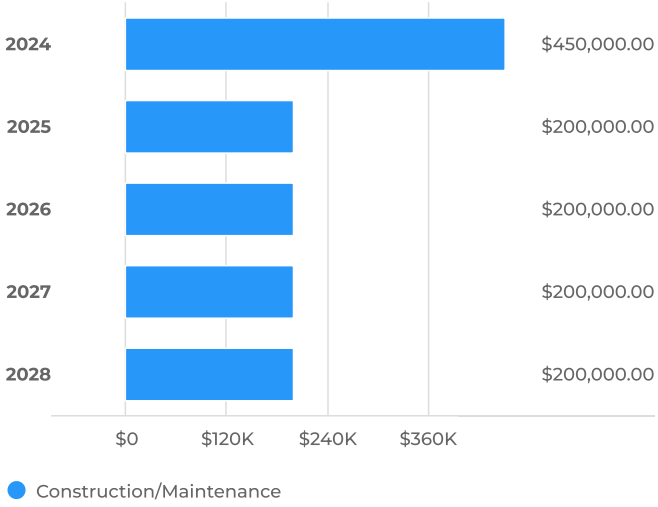
Supplemental Attachments

Consolidated Pipe Gas Material Quote(/resource/cleargov-prod/projects/documents/5ee14aa440ebe9b710c4.pdf)

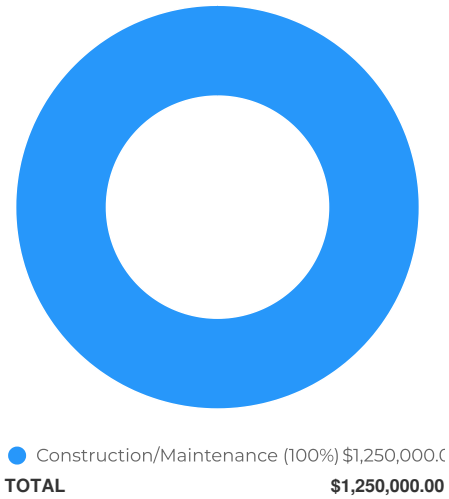
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$450,000	$1.25M	$1.25M

Capital Cost by Year



Capital Cost for Budgeted Years



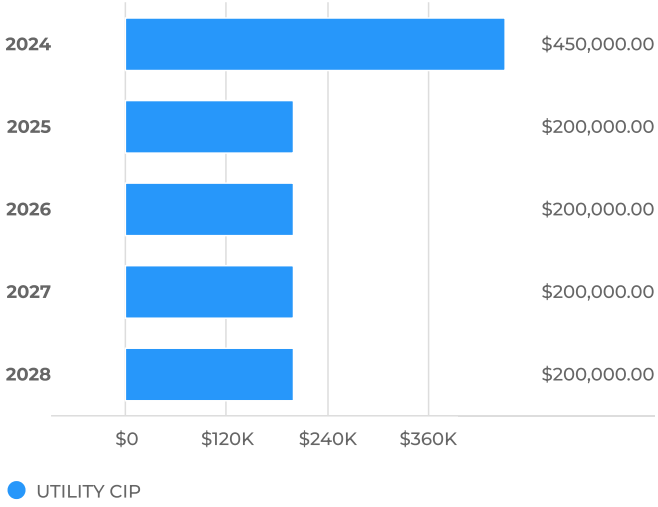
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$450,000	$200,000	$200,000	$200,000	$200,000	$1,250,000
Total	**$450,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,250,000**

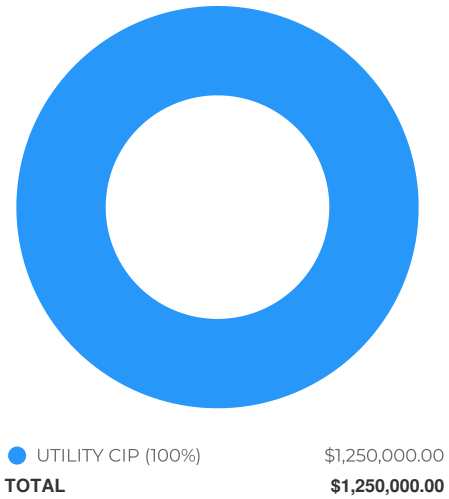
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$450,000	$1.25M	$1.25M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$450,000	$200,000	$200,000	$200,000	$200,000	$1,250,000
Total	**$450,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,250,000**

Vermeer RT1250i2 Trencher

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Natural Gas
Type	Capital Equipment

Description

Purchase of a trencher for gas & electric installations. Bringing electric installations for commercial & residential in house will require an additional trencher.

Details

New Purchase or Replacement	New

Supplemental Attachments

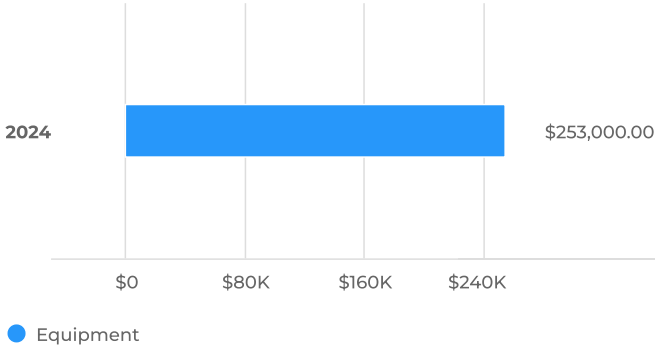
Vermeer RTX1250i2 Trencher(/resource/cleargov-prod/projects/documents/cf4e0ed7b4b1578b23f7.pdf)

Trencher for both gas & electric installations.

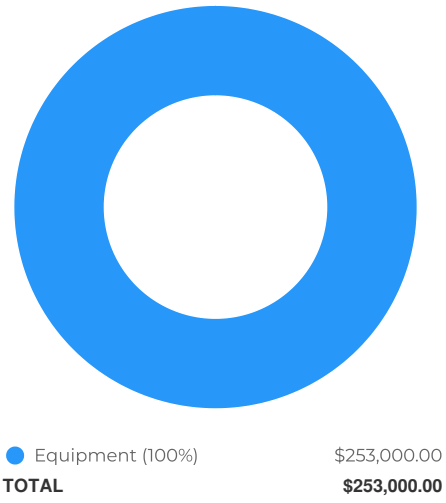
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$253,000	$253K	$253K

Capital Cost by Year



Capital Cost for Budgeted Years



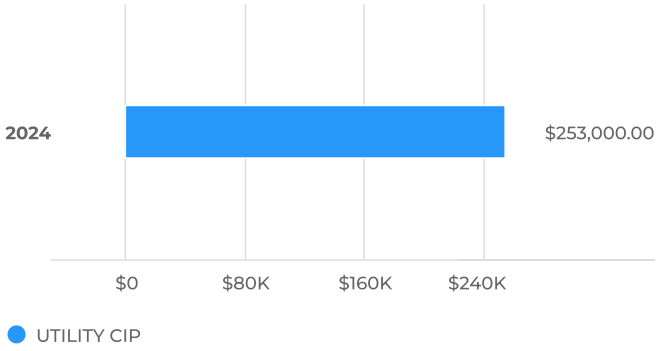
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$253,000	$253,000
Total	**$253,000**	**$253,000**

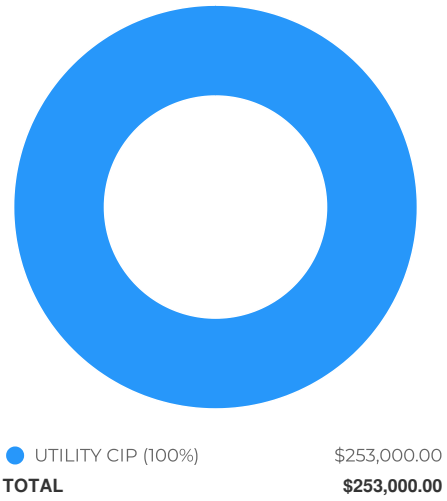
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$253,000	$253K	$253K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$253,000	$253,000
Total	**$253,000**	**$253,000**

PARKS DEPARTMENT REQUESTS

Ford F150 4x4 Pickup Truck Parks 2024 lease

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Parks Department
Type	Capital Equipment

Description

Ford F150 4x4 pickup truck for Parks department

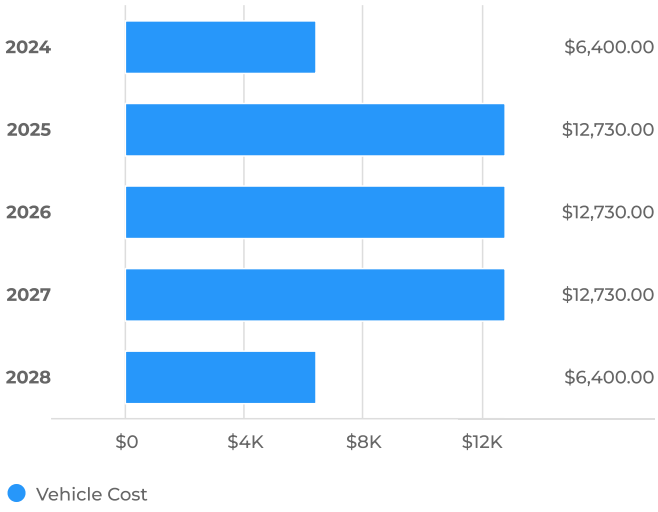
Details

New Purchase or Replacement	Lease
New or Used Vehicle	Lease
Useful Life	7

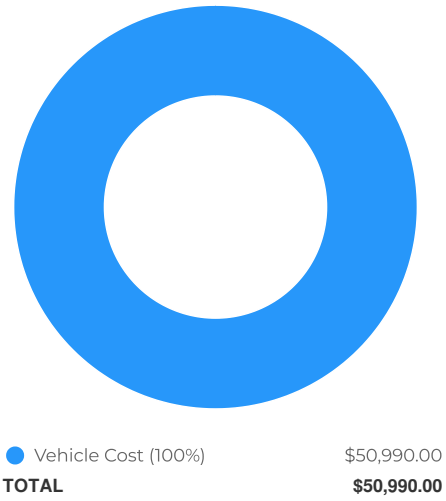
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$6,400	$50.99K	$50.99K

Capital Cost by Year



Capital Cost for Budgeted Years



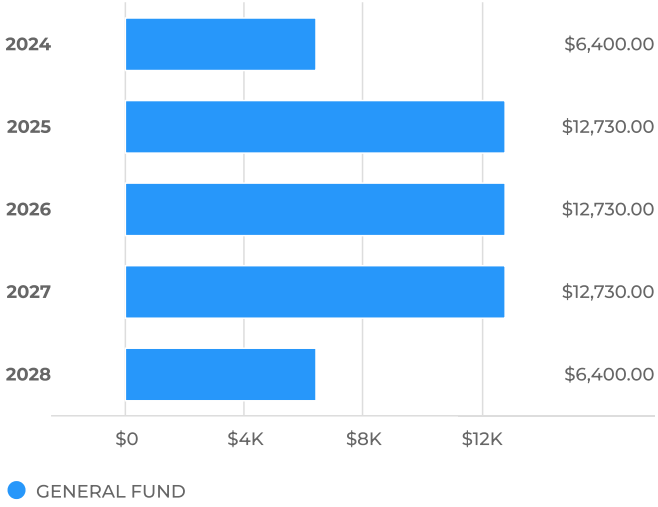
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Vehicle Cost	$6,400	$12,730	$12,730	$12,730	$6,400	$50,990
Total	**$6,400**	**$12,730**	**$12,730**	**$12,730**	**$6,400**	**$50,990**

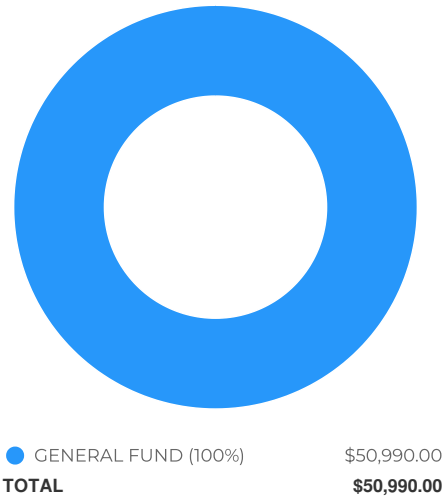
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$6,400	$50.99K	$50.99K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
GENERAL FUND	$6,400	$12,730	$12,730	$12,730	$6,400	$50,990
Total	**$6,400**	**$12,730**	**$12,730**	**$12,730**	**$6,400**	**$50,990**

Ford F150 Pickup Truck Parks 2023 lease

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Parks Department
Type	Capital Equipment

Description

Ford F150 Enterprise lease (was originally Code)

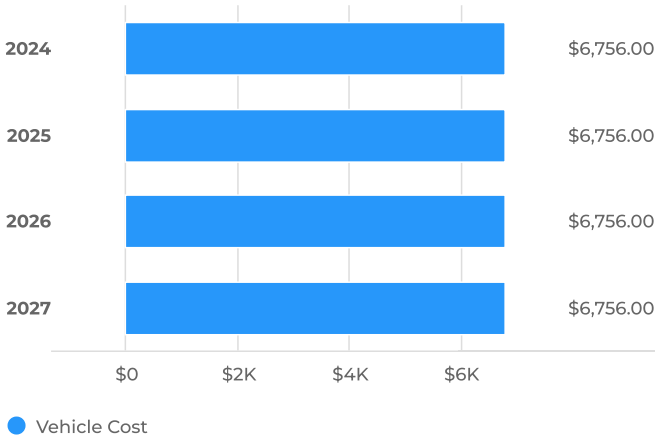
Details

New Purchase or Replacement	Lease
New or Used Vehicle	Lease
Useful Life	7

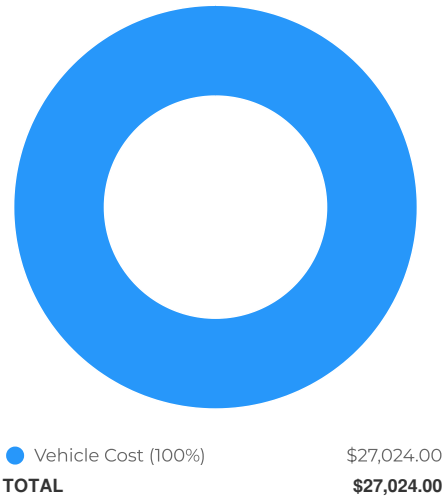
Capital Cost

Total To Date	FY2024 Budget	Total Budget (all years)	Project Total
$4,635	$6,756	$27.024K	$31.659K

Capital Cost by Year



Capital Cost for Budgeted Years



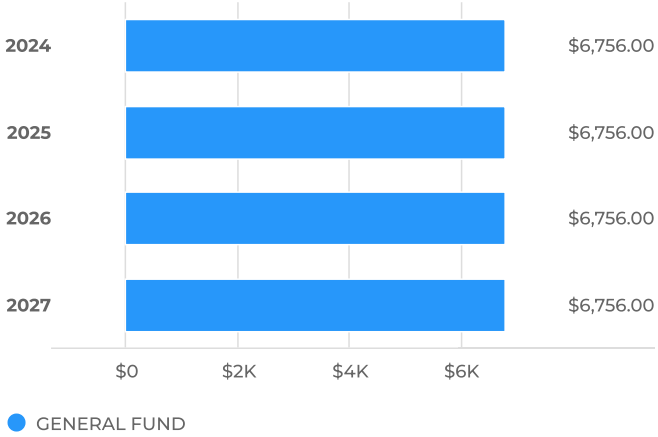
Capital Cost Breakdown

Capital Cost	To Date	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$4,635	$6,756	$6,756	$6,756	$6,756	$31,659
Total	**$4,635**	**$6,756**	**$6,756**	**$6,756**	**$6,756**	**$31,659**

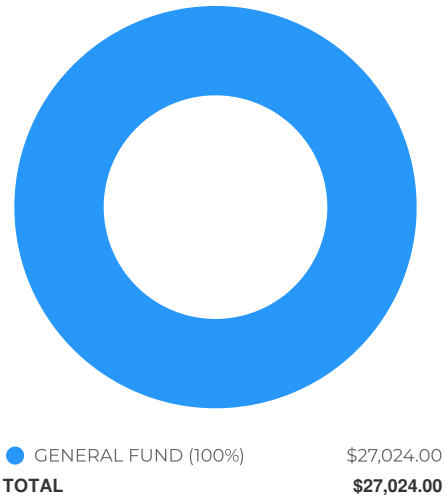
Funding Sources

Total To Date	FY2024 Budget	Total Budget (all years)	Project Total
$4,635	$6,756	$27.024K	$31.659K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	To Date	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$4,635	$6,756	$6,756	$6,756	$6,756	$31,659
Total	**$4,635**	**$6,756**	**$6,756**	**$6,756**	**$6,756**	**$31,659**

Park Rehabilitation

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Parks Department
Type	Capital Improvement

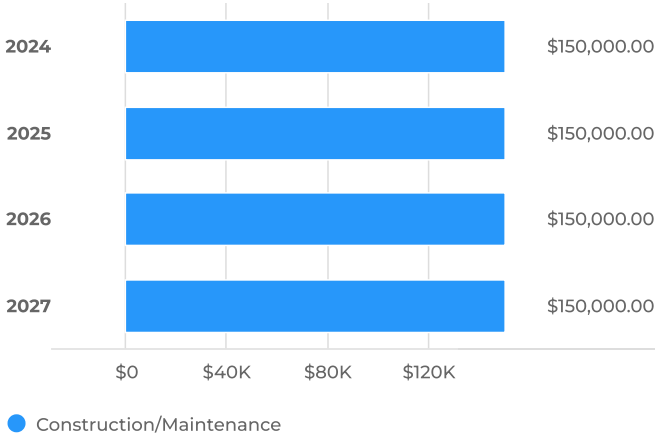
Description

Rehabilitation of existing parks includes landscaping, equipment, facilities, and phased plans.

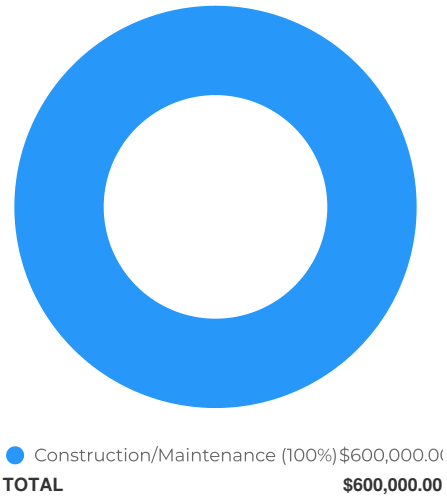
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$150,000	$600K	$600K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Construction/Maintenance	$150,000	$150,000	$150,000	$150,000	$600,000
Total	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$600,000**

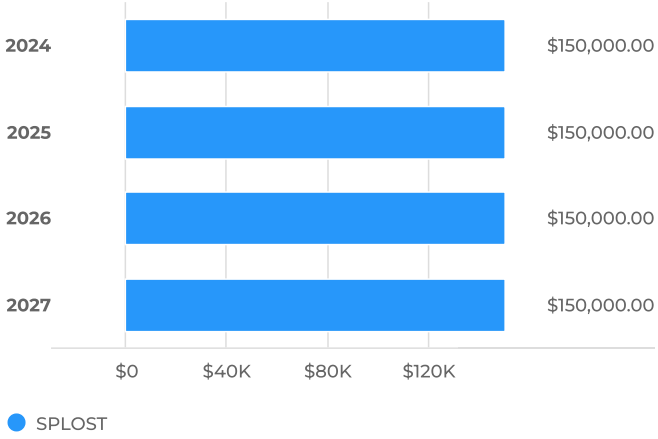
Funding Sources

FY2024 Budget
$150,000

Total Budget (all years)
$600K

Project Total
$600K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
SPLOST	$150,000	$150,000	$150,000	$150,000	$600,000
Total	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$600,000**

Parks Enclosed Trailer

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Parks Department
Type	Capital Equipment

Description

Enclosed trailer for Town Green (other parks) equipment, mower, etc.

Details

New Purchase or Replacement	New

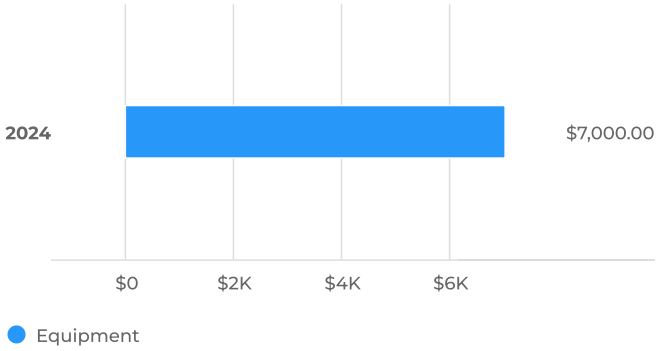
Supplemental Attachments

Trailer Quote(/resource/cleargov-prod/projects/documents/ff27be0850a9ad1bc6a9.pdf)

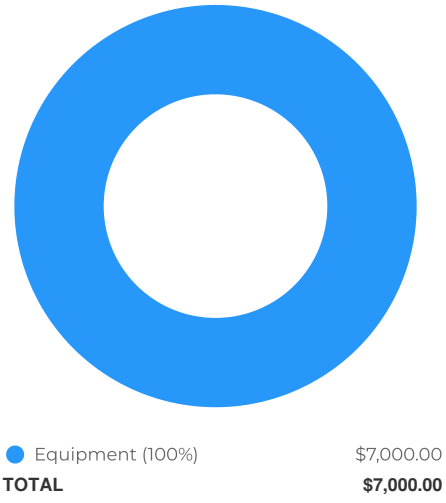
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$7,000	$7K	$7K

Capital Cost by Year



Capital Cost for Budgeted Years



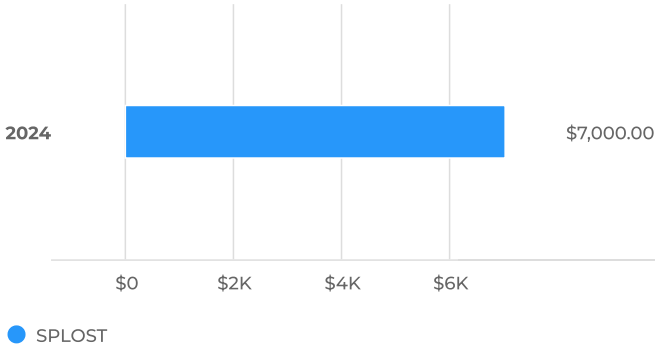
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$7,000	$7,000
Total	**$7,000**	**$7,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$7,000	$7K	$7K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$7,000	$7,000
Total	**$7,000**	**$7,000**

Town Green Mower - Mulcher/Box

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Parks Department
Type	Capital Equipment

Description

Mower for the Town Green with catch basket/mulcher

Details

New Purchase or Replacement	New

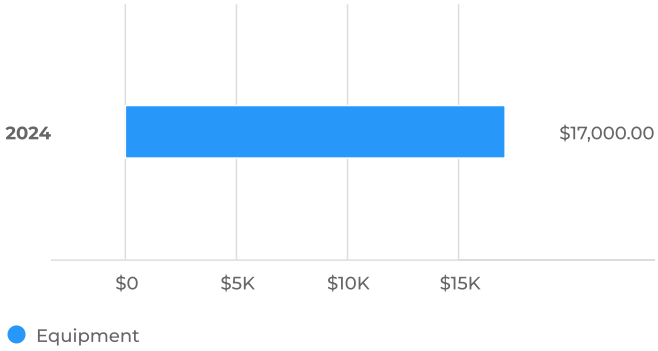
Supplemental Attachments

Town Green Mower Quote(/resource/cleargov-prod/projects/documents/bfdfa10b0839fb2d47b0.pdf)

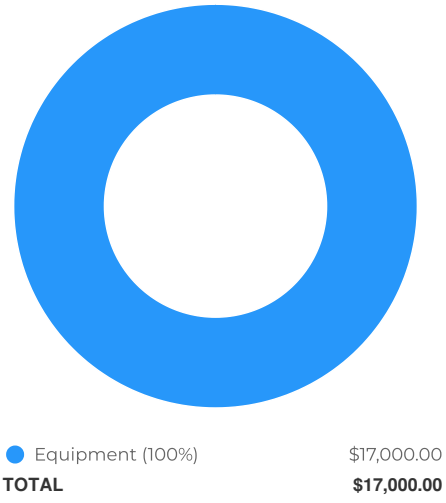
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$17,000	$17K	$17K

Capital Cost by Year



Capital Cost for Budgeted Years



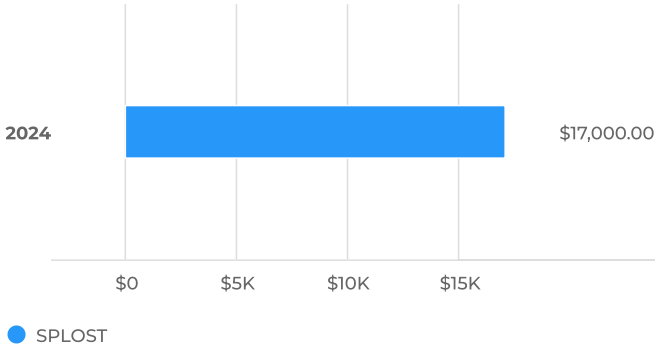
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$17,000	$17,000
Total	**$17,000**	**$17,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$17,000	$17K	$17K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$17,000	$17,000
Total	**$17,000**	**$17,000**

POLICE REQUESTS

2019 Lease Police Vehicles

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

2019 Capital Lease of 6 additional Chevy Tahoes for Uniform Patrol to replace older vehicles currently in the fleet

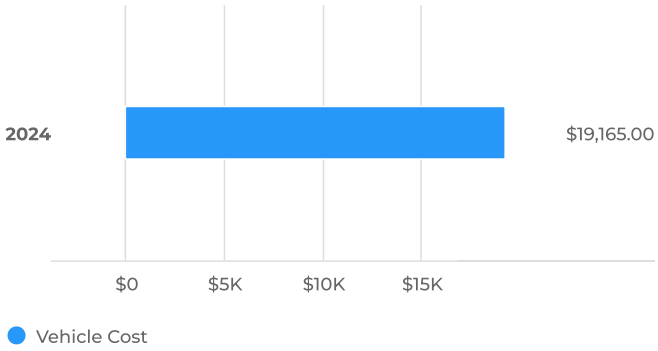
Details

New Purchase or Replacement	New
New or Used Vehicle	Lease
Useful Life	5

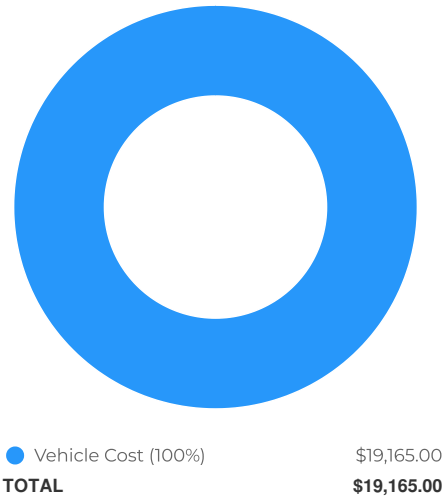
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$19,165	$19.165K	$19.165K

Capital Cost by Year



Capital Cost for Budgeted Years



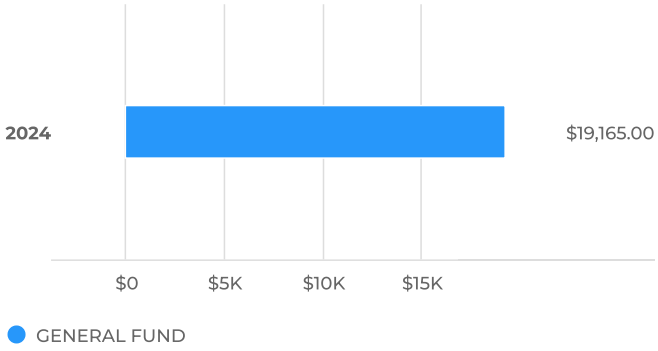
Capital Cost Breakdown

Capital Cost	FY2024	Total
Vehicle Cost	$19,165	$19,165
Total	**$19,165**	**$19,165**

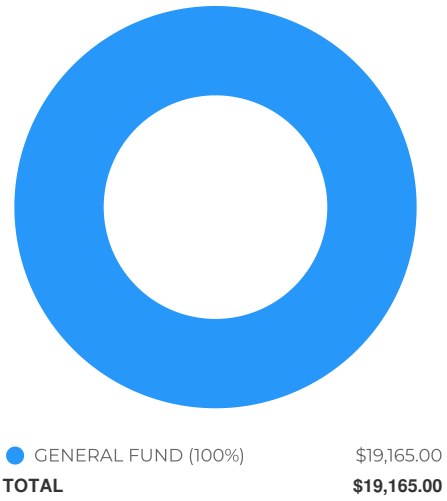
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$19,165	$19.165K	$19.165K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
GENERAL FUND	$19,165	$19,165
Total	**$19,165**	**$19,165**

2020 Lease Police Vehicles

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

2020 Capital Lease of 8 additional Chevy Tahoes to continue to update current fleet in Uniform Patrol as well as for planned additional officers to be added to the division. Lease of 2 additional Dodge Durango for Crimininal Investigation Division.

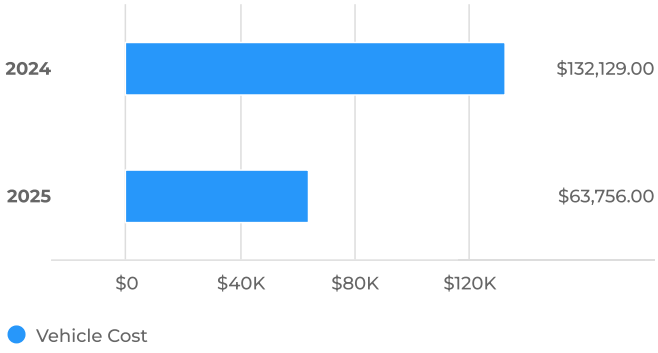
Details

New Purchase or Replacement	Lease
New or Used Vehicle	Lease
Useful Life	5

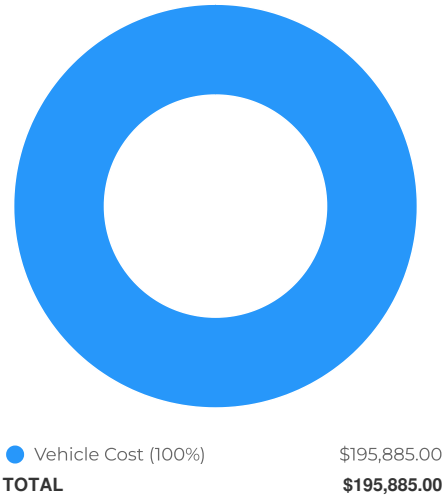
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$132,129	$195.885K	$195.885K

Capital Cost by Year



Capital Cost for Budgeted Years



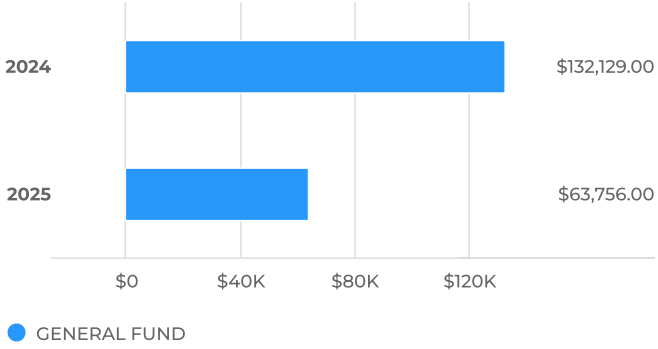
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Vehicle Cost	$132,129	$63,756	$195,885
Total	**$132,129**	**$63,756**	**$195,885**

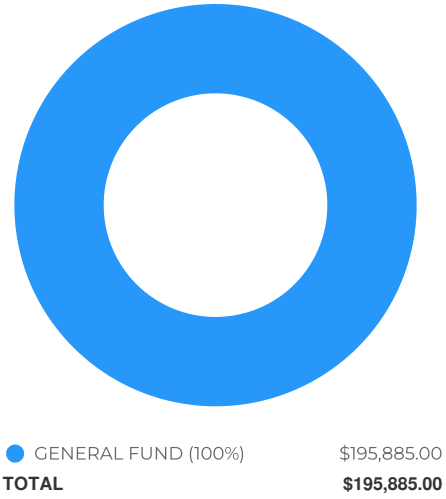
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$132,129	$195.885K	$195.885K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
GENERAL FUND	$132,129	$63,756	$195,885
Total	**$132,129**	**$63,756**	**$195,885**

2021 Lease Police Vehicles

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

2021 New Capital Lease of 8 additional Chevy Tahoes to continue to update current fleet in Uniform Patrol as well as for planned additional officers to be added to the division. (received mid year)

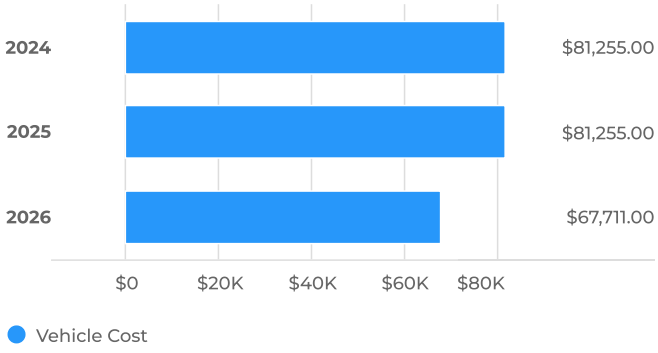
Details

New Purchase or Replacement	New
New or Used Vehicle	Lease
Useful Life	5

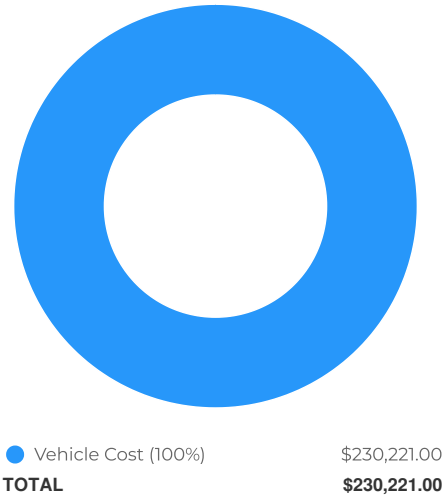
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$81,255	$230.221K	$230.221K

Capital Cost by Year



Capital Cost for Budgeted Years



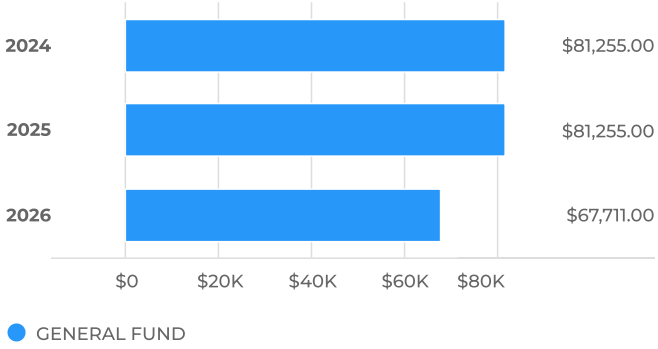
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	Total
Vehicle Cost	$81,255	$81,255	$67,711	$230,221
Total	**$81,255**	**$81,255**	**$67,711**	**$230,221**

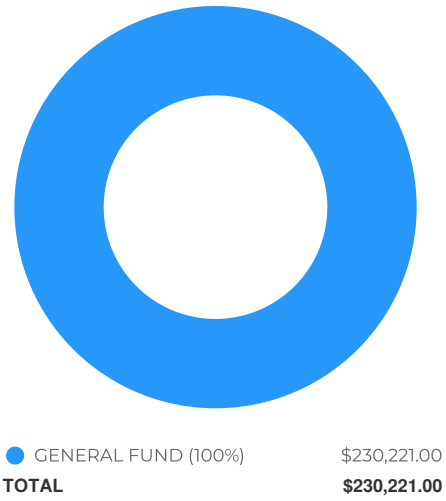
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$81,255	$230.221K	$230.221K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	Total
GENERAL FUND	$81,255	$81,255	$67,711	$230,221
Total	**$81,255**	**$81,255**	**$67,711**	**$230,221**

2022 Lease Police Vehicles

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

Two Dodge Chargers & 1 Chevrolet Colorado through Enterprise Lease

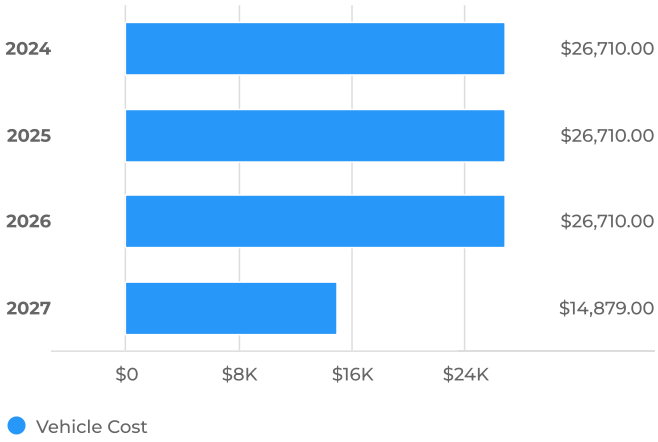
Details

New Purchase or Replacement	New
New or Used Vehicle	Lease
Useful Life	5

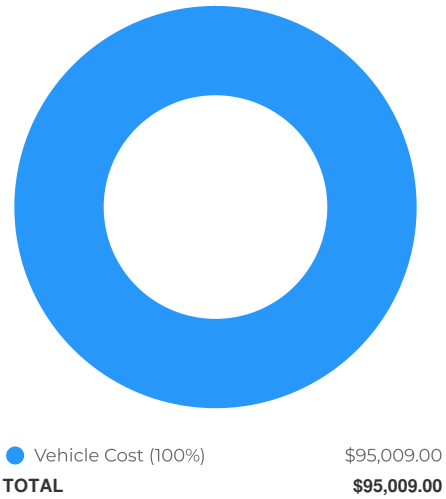
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$26,710	$95.009K	$95.009K

Capital Cost by Year



Capital Cost for Budgeted Years



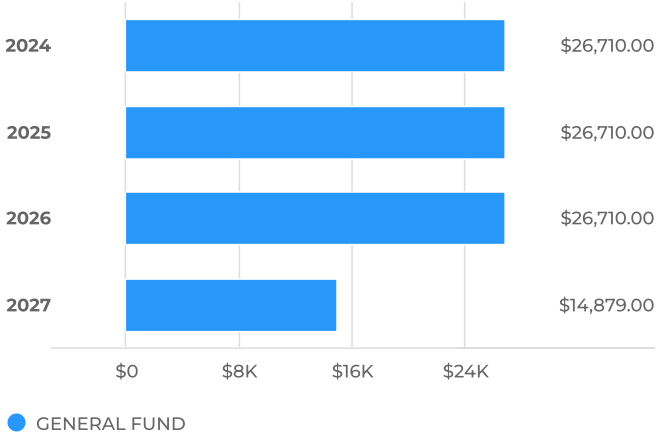
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$26,710	$26,710	$26,710	$14,879	$95,009
Total	**$26,710**	**$26,710**	**$26,710**	**$14,879**	**$95,009**

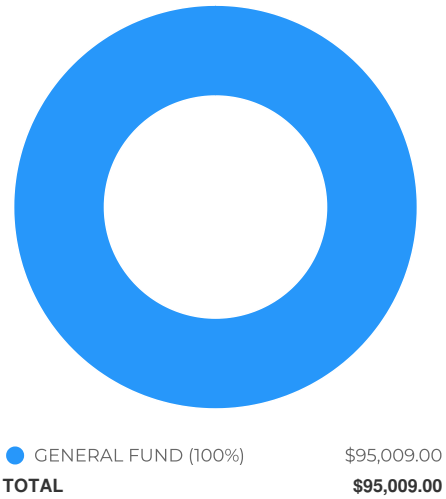
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$26,710	$95.009K	$95.009K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$26,710	$26,710	$26,710	$14,879	$95,009
Total	**$26,710**	**$26,710**	**$26,710**	**$14,879**	**$95,009**

2023 Lease Police Vehicles

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

Four Chevrolet Silverado 2500HD, one Chevrolet Silverado 1500 & four Chevrolet Tahoes leased through Enterprise

Replacement of aging fleet:

2014 Jeep Cherokee 125,095 miles.

2004 Ford Expedition 181,410 miles.

2014 Jeep Cherokee 101,572 miles

2011 Chevrolet Traverse 174,675 miles

Details

New Purchase or Replacement	Replacement
New or Used Vehicle	Lease
Useful Life	5

Supplemental Attachments

Enterprise Quote Tahoe(/resource/cleargov-prod/projects/documents/c827c29f5307bef171fe.pdf)

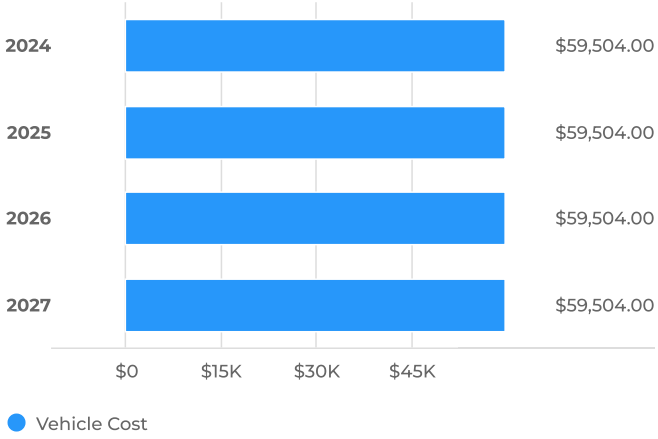
Enterprise Quote Silverado 2500(/resource/cleargov-prod/projects/documents/937c9a1830570172706f.pdf)

Enterprise Quote Silverado 1500(/resource/cleargov-prod/projects/documents/642d37dc6618a2ecfa6d.pdf)

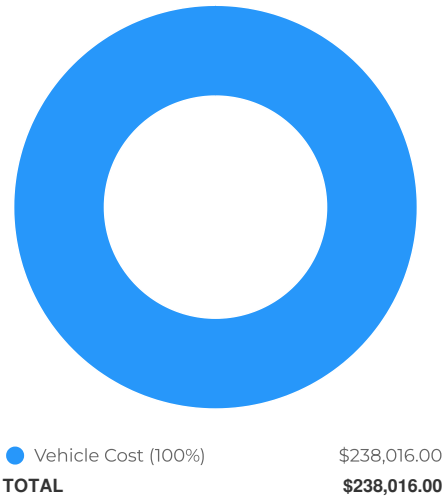
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$59,504	$238.016K	$238.016K

Capital Cost by Year



Capital Cost for Budgeted Years



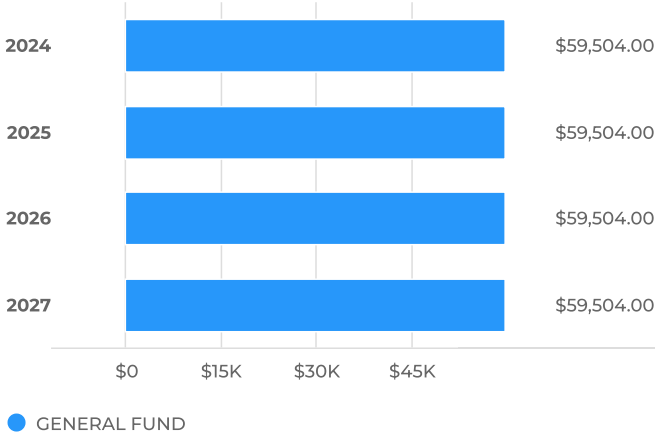
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$59,504	$59,504	$59,504	$59,504	$238,016
Total	**$59,504**	**$59,504**	**$59,504**	**$59,504**	**$238,016**

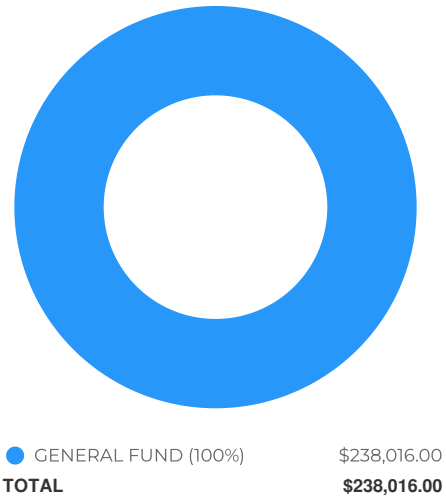
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$59,504	$238.016K	$238.016K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$59,504	$59,504	$59,504	$59,504	$238,016
Total	**$59,504**	**$59,504**	**$59,504**	**$59,504**	**$238,016**

2024 Lease Police Vehicles - Tahoes

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

These vehicles will meet staffing needs: 2 additional Tahoes

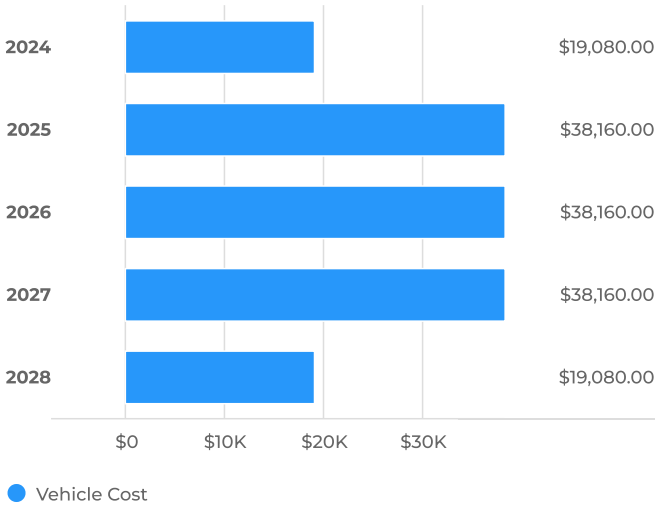
Details

New Purchase or Replacement	Lease
New or Used Vehicle	Lease
Useful Life	5

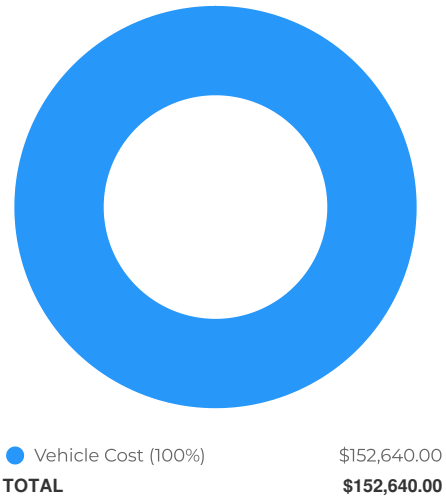
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$19,080	$152.64K	$152.64K

Capital Cost by Year



Capital Cost for Budgeted Years



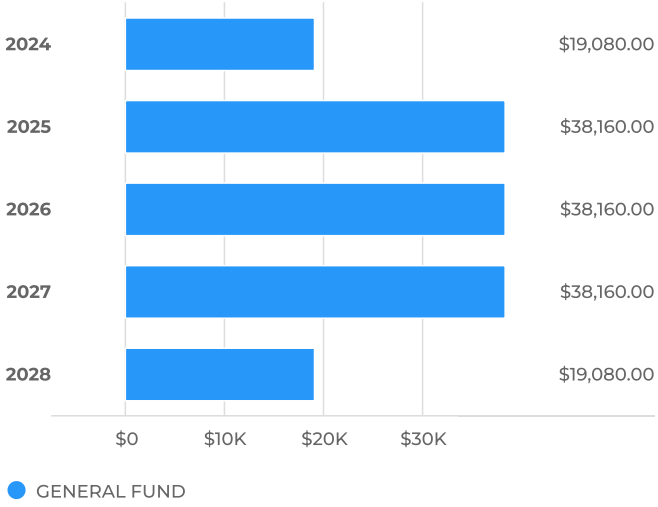
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Vehicle Cost	$19,080	$38,160	$38,160	$38,160	$19,080	$152,640
Total	**$19,080**	**$38,160**	**$38,160**	**$38,160**	**$19,080**	**$152,640**

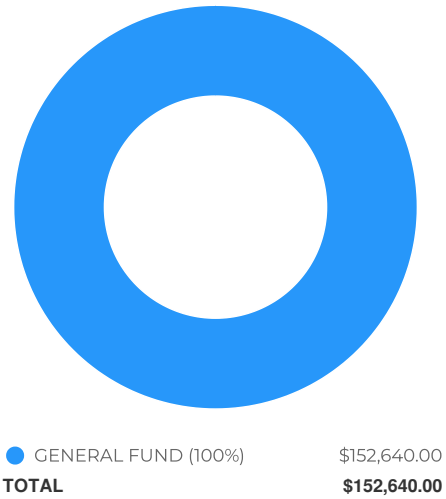
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$19,080	$152.64K	$152.64K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
GENERAL FUND	$19,080	$38,160	$38,160	$38,160	$19,080	$152,640
Total	**$19,080**	**$38,160**	**$38,160**	**$38,160**	**$19,080**	**$152,640**

Axon Fleet 3 In-Car cameras

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

37 new Axon Fleet 3 in-car video cameras for patrol cars to capture more video evidence

Details

New Purchase or Replacement	New

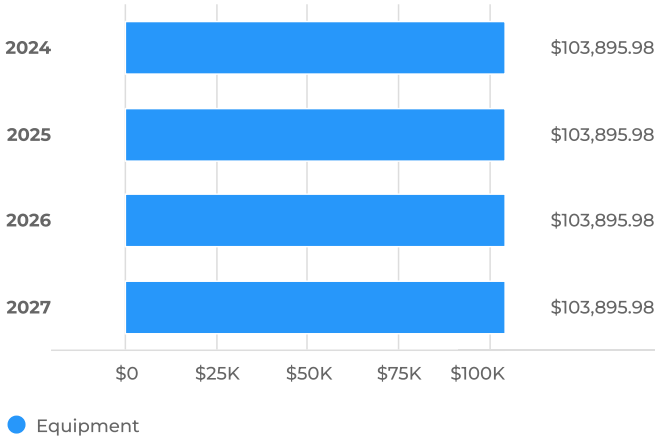
Supplemental Attachments

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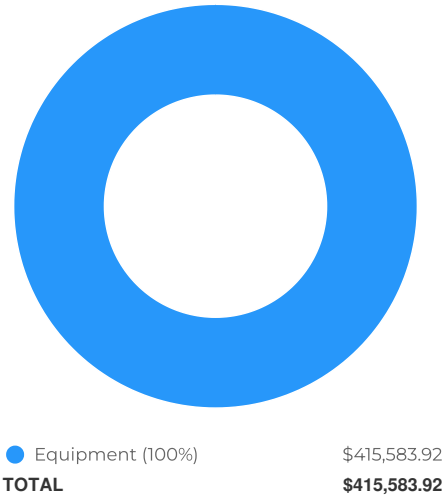
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$103,896	$415.584K	$415.584K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Equipment	$103,896	$103,896	$103,896	$103,896	$415,584
Total	**$103,896**	**$103,896**	**$103,896**	**$103,896**	**$415,584**

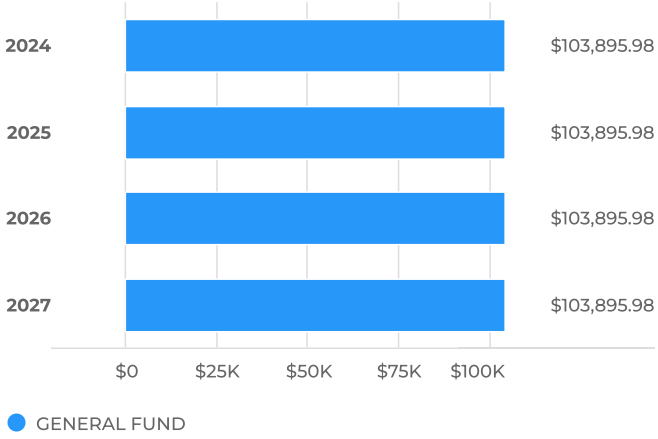
Funding Sources

FY2024 Budget
$103,896

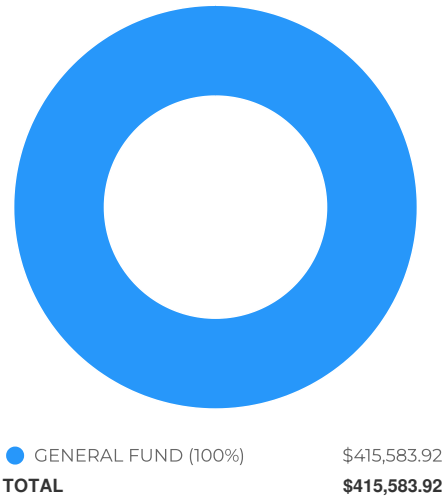
Total Budget (all years)
$415.584K

Project Total
$415.584K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$103,896	$103,896	$103,896	$103,896	$415,584
Total	**$103,896**	**$103,896**	**$103,896**	**$103,896**	**$415,584**

Flock Safety

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

$40,000 each year.

Initial Term: 24 months

Automatic Renewal

Details

New Purchase or Replacement	Lease

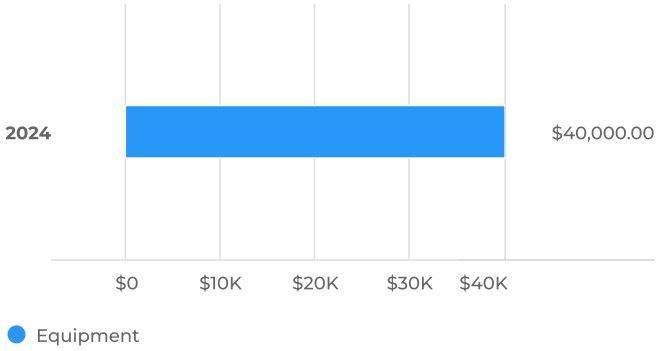
Supplemental Attachments

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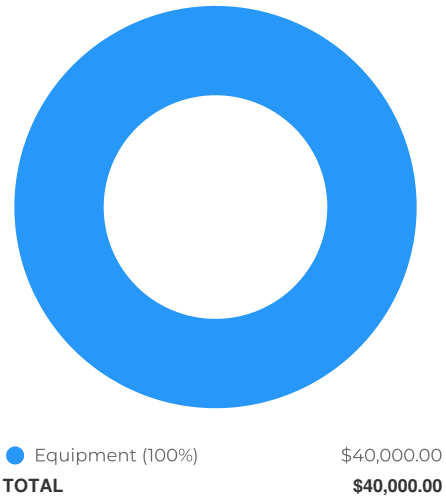
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$40K	$40K

Capital Cost by Year



Capital Cost for Budgeted Years



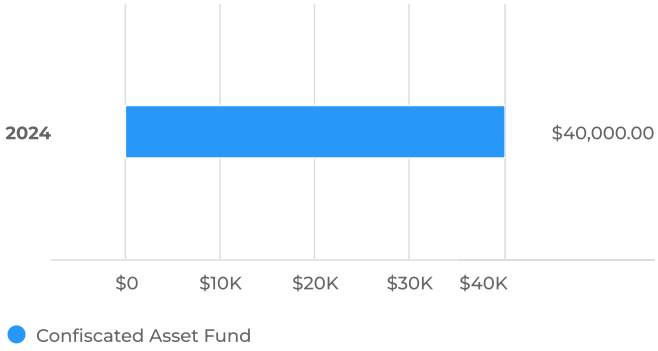
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$40,000	$40,000
Total	**$40,000**	**$40,000**

Funding Sources

Total To Date	FY2024 Budget	Total Budget (all years)	Project Total
$84,000	$40,000	$40K	$124K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	To Date	FY2024	Total
GENERAL FUND	$84,000		$84,000
Confiscated Asset Fund		$40,000	$40,000
Total	**$84,000**	**$40,000**	**$124,000**

Flock Safety - Phase Two

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

$25,000 each year.

Initial Term: 24 months

Automatic Renewal

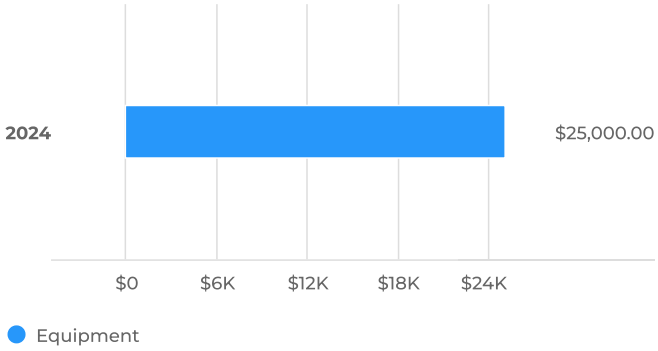
Details

New Purchase or Replacement	Lease

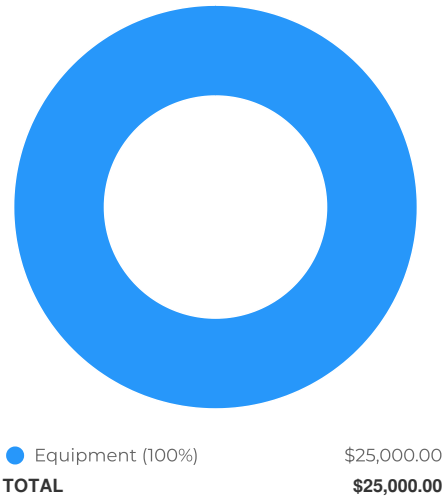
Capital Cost

Total To Date	FY2024 Budget	Total Budget (all years)	Project Total
$28,500	$25,000	$25K	$53.5K

Capital Cost by Year



Capital Cost for Budgeted Years



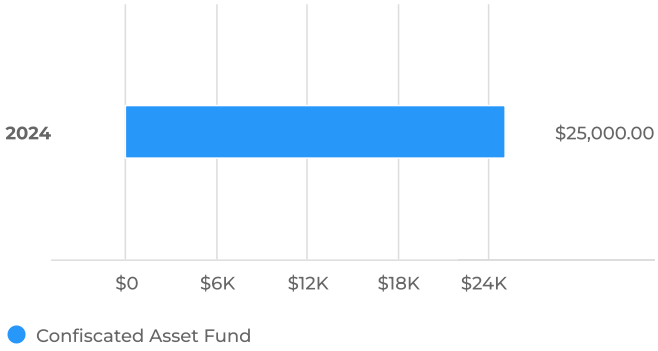
Capital Cost Breakdown

Capital Cost	To Date	FY2024	Total
Equipment	$28,500	$25,000	$53,500
Total	**$28,500**	**$25,000**	**$53,500**

Funding Sources

Total To Date	FY2024 Budget	Total Budget (all years)	Project Total
$57,000	$25,000	$25K	$82K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	To Date	FY2024	Total
GENERAL FUND	$28,500		$28,500
Confiscated Asset Fund	$28,500	$25,000	$53,500
Total	**$57,000**	**$25,000**	**$82,000**

Quartermaster Program

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

New software to track accountability of issued equipment, weapons, and training records

Details

New Purchase or Replacement	New

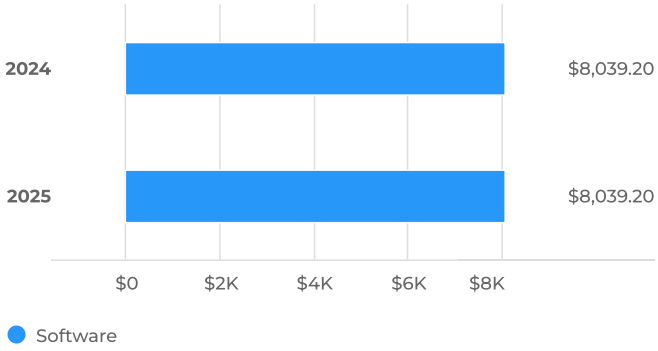
Supplemental Attachments

Quote(/resource/cleargov-prod/projects/documents/f78f4f84ffd520cacb20.pdf)

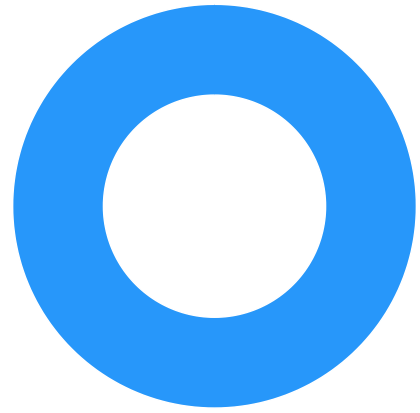
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$8,039	$16.078K	$16.078K

Capital Cost by Year



Capital Cost for Budgeted Years



Software (100%)	$16,078.40
TOTAL	**$16,078.40**

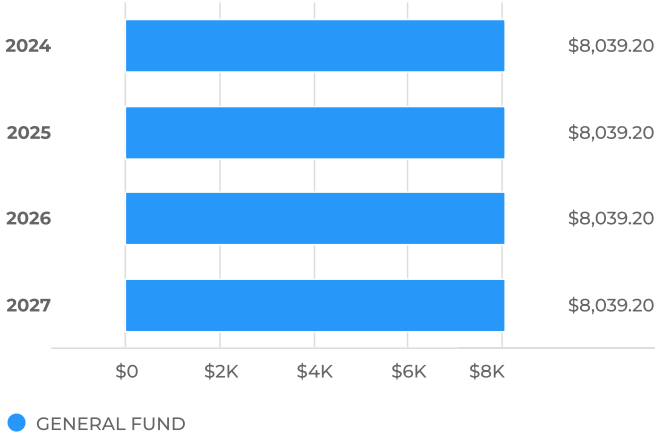
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Software	$8,039	$8,039	$16,078
Total	**$8,039**	**$8,039**	**$16,078**

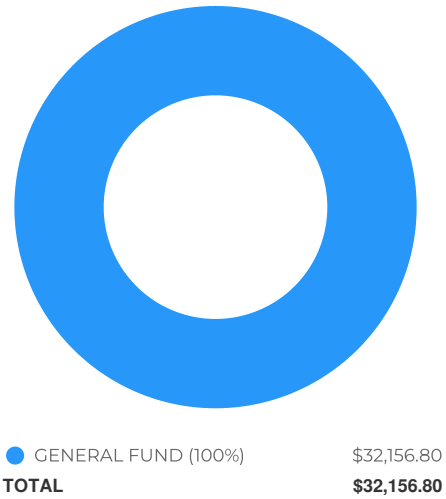
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$8,039	$32.157K	$32.157K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$8,039	$8,039	$8,039	$8,039	$32,157
Total	**$8,039**	**$8,039**	**$8,039**	**$8,039**	**$32,157**

Report Management System

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

Year three of five year capital lease of report management system for Police Department. The Monroe Police Department uses Spillman Technolgies for report writing and citations. It allows instant communication with Walton County Dispatch and exchange of information between other agencies in Walton County. With CAD (Computer Aided Dispatch) being used between dispatch & officers, it will show real time location & speed for when officers are doing a vehicle stop, serving a warrant or even a vehicle pursuit. It allows for precise data collection & is an extremely valuable tool when dealing with the public by showing the important data on encountering someone; such as warrants, violent histories & criminal history. This will aide officers with safety & the additional tools needed.

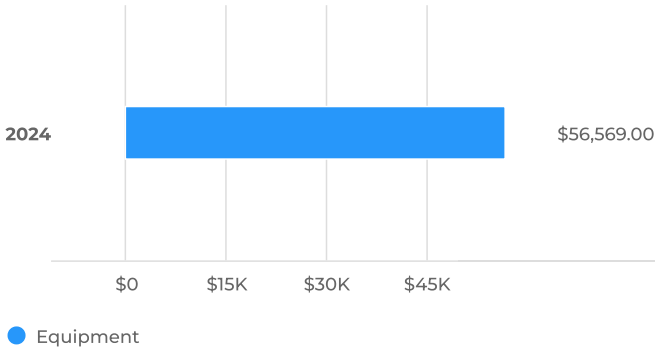
Details

New Purchase or Replacement	Lease

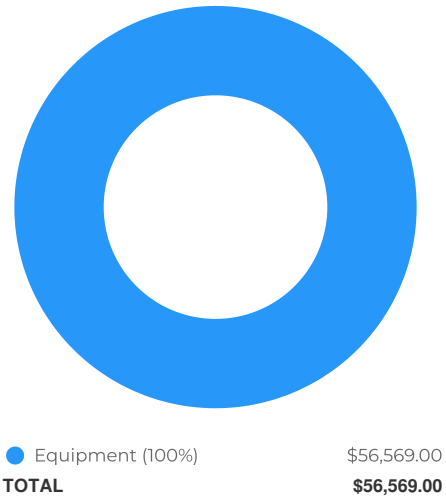
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$56,569	$56.569K	$56.569K

Capital Cost by Year



Capital Cost for Budgeted Years



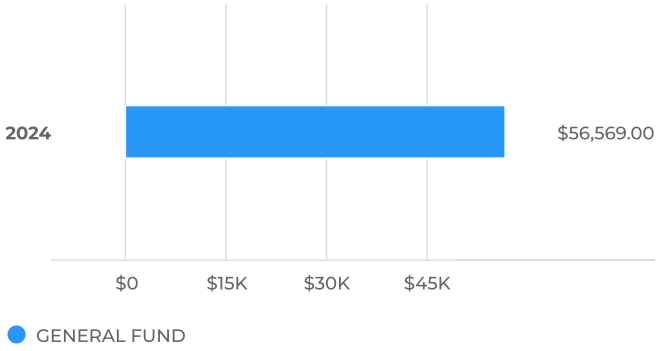
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$56,569	$56,569
Total	**$56,569**	**$56,569**

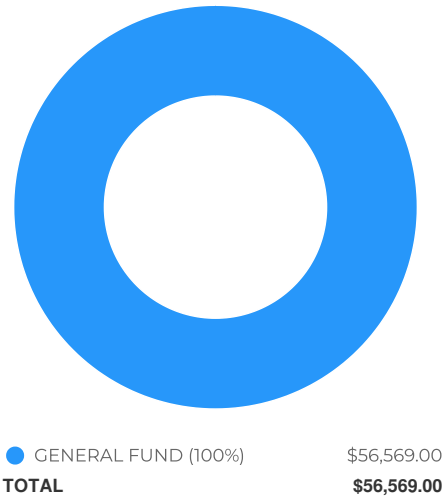
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$56,569	$56.569K	$56.569K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
GENERAL FUND	$56,569	$56,569
Total	**$56,569**	**$56,569**

Updated Axon Equipment Body Cameras & Tasers

Overview

Request Owner	RV Watts, Police Chief
Department	Police
Type	Capital Equipment

Description

Upgrading the existing Axon BWC program by upgrading/replacing the Flex 2 cameras with Body 3-worn-cameras. The replacement of the old and outdated Taser X2 with the new Taser 7.

Details

New Purchase or Replacement	Upgrade/Major Repair

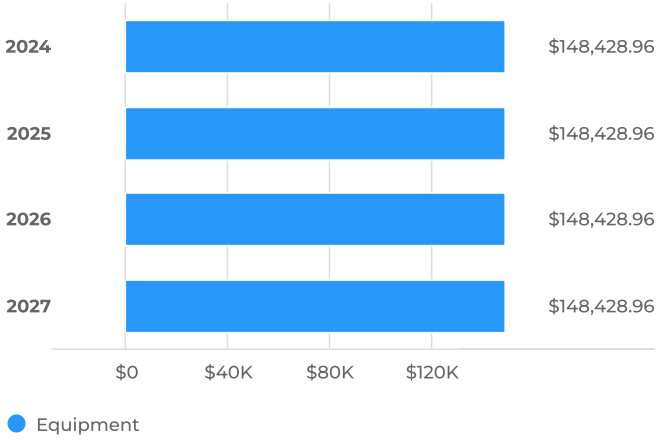
Supplemental Attachments

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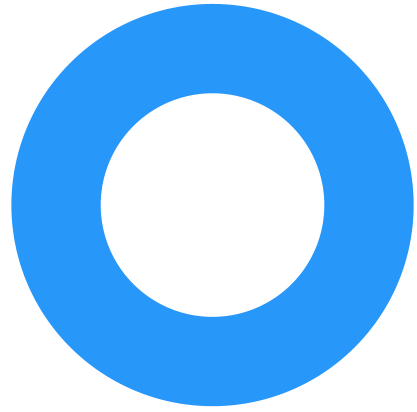
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$148,429	$593.716K	$593.716K

Capital Cost by Year



Capital Cost for Budgeted Years



Equipment (100%)	$593,715.84
TOTAL	**$593,715.84**

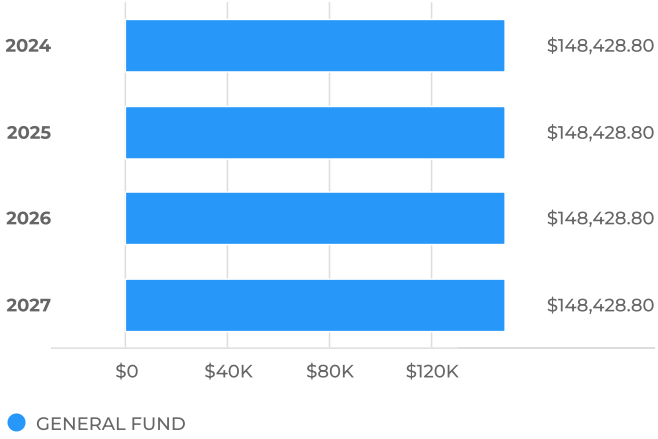
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Equipment	$148,429	$148,429	$148,429	$148,429	$593,716
Total	**$148,429**	**$148,429**	**$148,429**	**$148,429**	**$593,716**

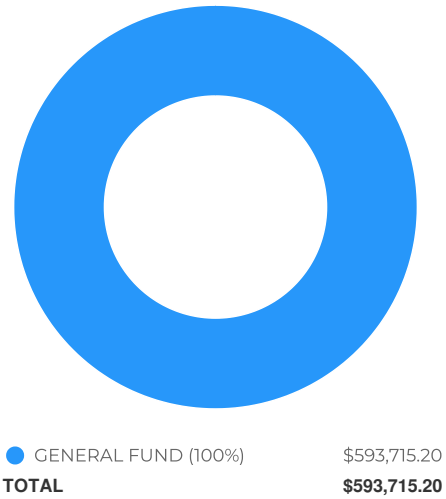
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$148,429	$593.715K	$593.715K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
GENERAL FUND	$148,429	$148,429	$148,429	$148,429	$593,715
Total	**$148,429**	**$148,429**	**$148,429**	**$148,429**	**$593,715**

SEWAGE COLLECTION SYSTEM REQUESTS

CDBG 2022 Construction

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Sewage Collection System
Type	Capital Improvement

Description

CDBG 2022 construction of sewer rehab

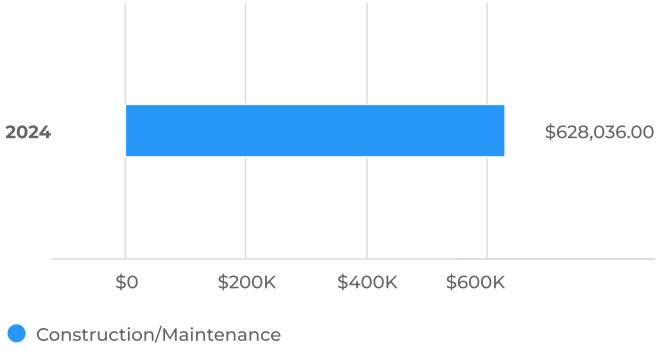
Details

Type of Project	Rehab / Repair

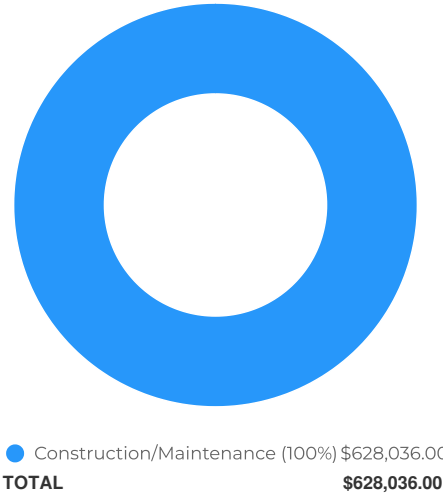
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$628,036	$628.036K	$628.036K

Capital Cost by Year



Capital Cost for Budgeted Years



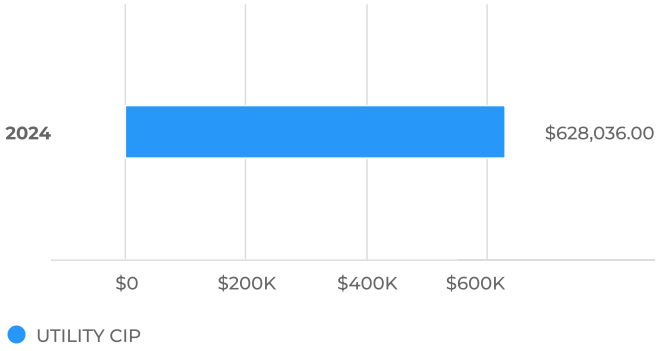
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$628,036	$628,036
Total	**$628,036**	**$628,036**

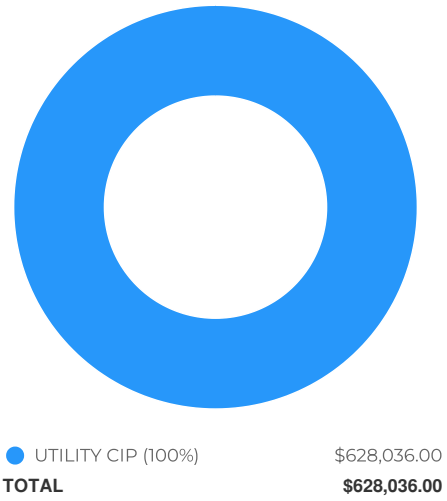
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$628,036	$628.036K	$628.036K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$628,036	$628,036
Total	**$628,036**	**$628,036**

Sewer Main Rehab

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2022
Est. Completion Date	12/31/2024
Department	Sewage Collection System
Type	Capital Improvement

Description

Sewer main rehab such as HDPE pipe bursting and replacement of manholes & services.

Details

Type of Project	Rehab / Repair

Supplemental Attachments

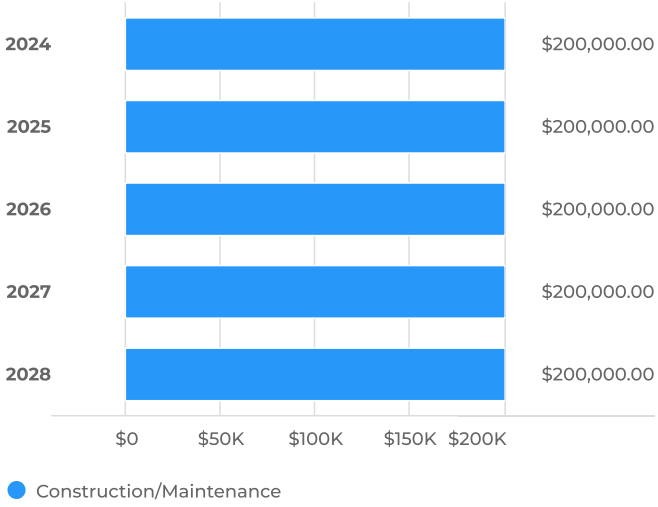
Sewer Collection System Rehab(/resource/cleargov-prod/projects/documents/612d1f59177e03f4b905.pdf)

Sewer Service Material Quote(/resource/cleargov-prod/projects/documents/8c9a7963914debcdc385.pdf)

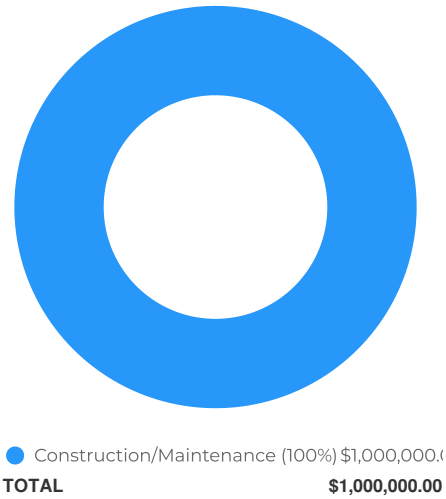
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Capital Cost by Year



Capital Cost for Budgeted Years



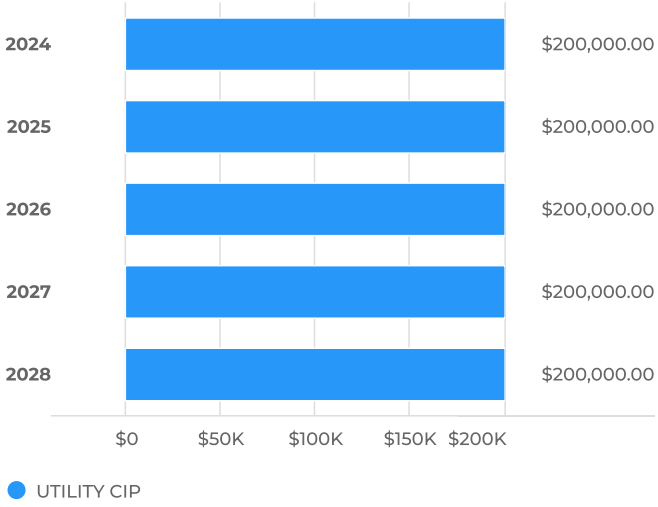
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

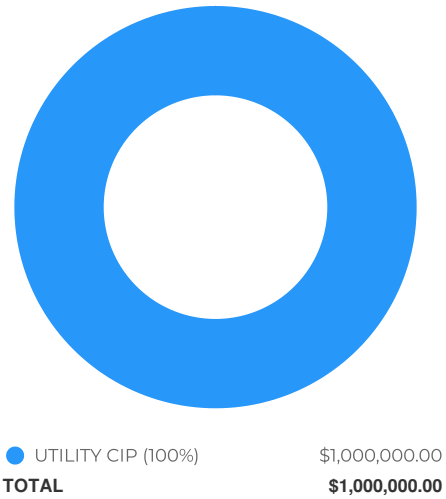
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

SEWAGE TREATMENT PLANT REQUESTS

Jacks Creek WWTP EID & DDR

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/31/2024
Department	Sewage Treatment Plant
Type	Capital Improvement

Description

Approval to prepare the Environmental Information Document (EID) & Design Development Report (DDR) as next step in the design phase to upgrade capacity at the Jacks Creek WWTP.

Details

Type of Project	Rehab / Repair

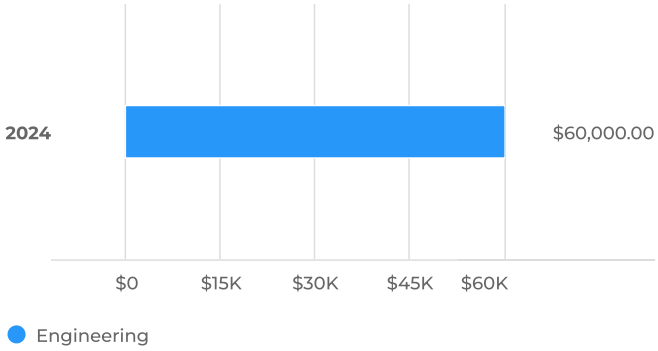
Supplemental Attachments

W&S EID & DDR(/resource/cleargov-prod/projects/documents/505aab9dffdc4bdb8890.pdf)

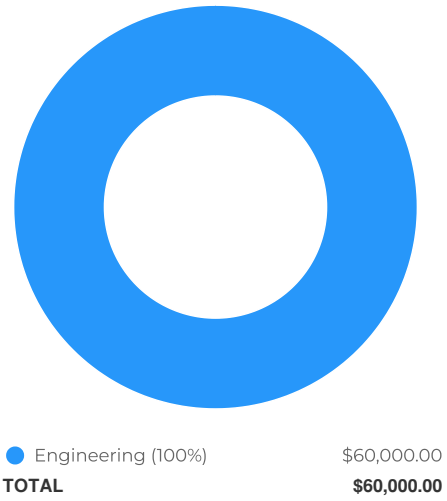
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$60,000	$60K	$60K

Capital Cost by Year



Capital Cost for Budgeted Years



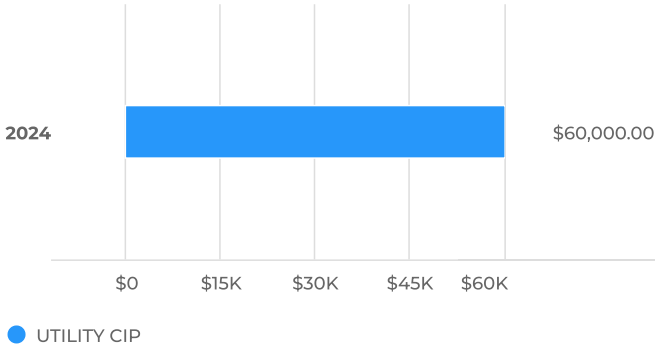
Capital Cost Breakdown

Capital Cost	FY2024	Total
Engineering	$60,000	$60,000
Total	**$60,000**	**$60,000**

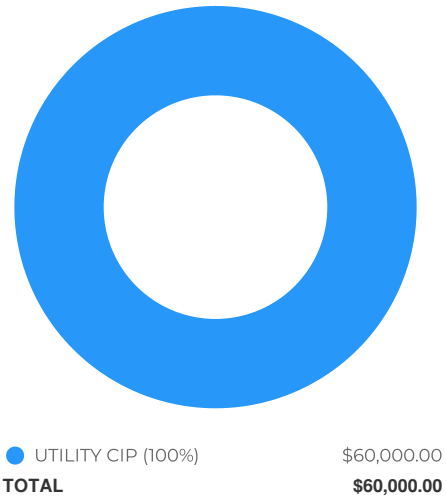
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$60,000	$60K	$60K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$60,000	$60,000
Total	**$60,000**	**$60,000**

Pump Station Rehab

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2023
Est. Completion Date	12/31/2028
Department	Sewage Treatment Plant
Type	Capital Improvement

Description

Rehab of Brentwood Subdivision Pump Station, adding a barscreen to Ammons Bridge Pump Station to eliminate trash and wear & tear on pumps, control work on stations

Details

Type of Project	Rehab / Repair

Supplemental Attachments

Sewer Pump Station Rehab(/resource/cleargov-prod/projects/documents/d57fca2584d028aae1b5.pdf)

Equipment replacement, barscreens, and control work

Little Vine Street Pump Station(/resource/cleargov-prod/projects/documents/cf982aa56b874275c5f3.pdf)

Electrical & Control upgrades to pump stations

Lower Vine Electrical - Control Rehab(/resource/cleargov-prod/projects/documents/72087d1ae82ff99f69d0.pdf)

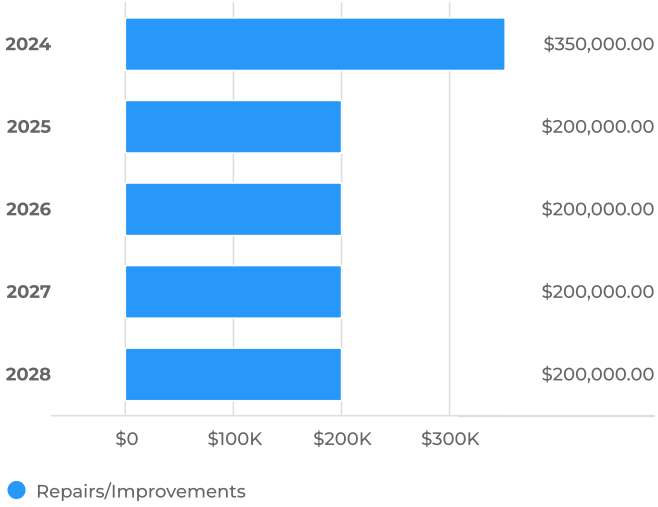
Pump Station Generator Maintenance(/resource/cleargov-prod/projects/documents/9966e620ded3d66e0ffa.pdf)

Maintenance of backup generators @ pump station locations

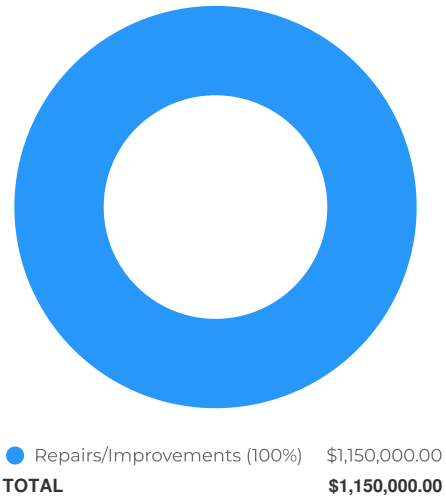
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$350,000	$1.15M	$1.15M

Capital Cost by Year



Capital Cost for Budgeted Years



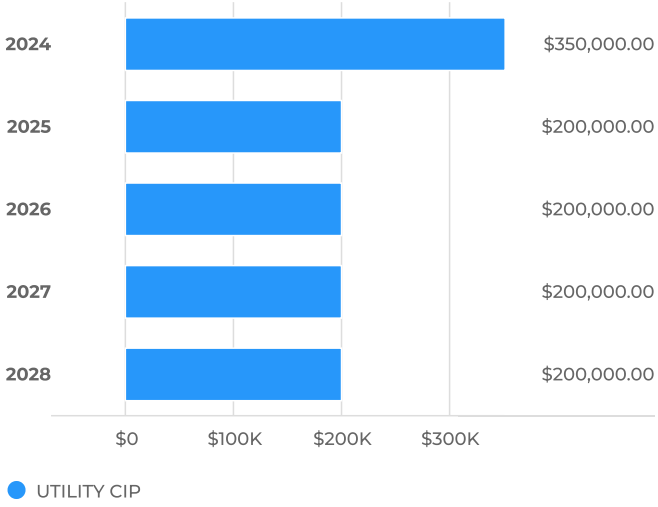
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Repairs/Improvements	$350,000	$200,000	$200,000	$200,000	$200,000	$1,150,000
Total	**$350,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,150,000**

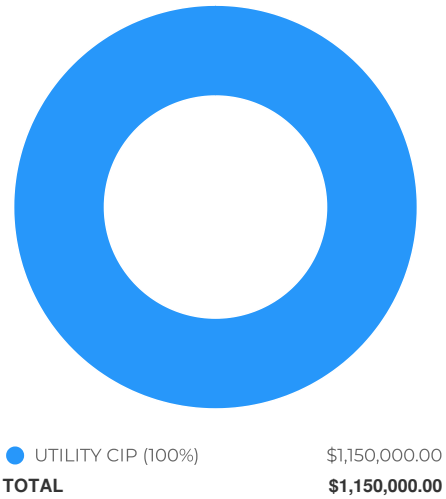
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$350,000	$1.15M	$1.15M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$350,000	$200,000	$200,000	$200,000	$200,000	$1,150,000
Total	**$350,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,150,000**

Structure over WWTP Rehab

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/31/2024
Department	Sewage Treatment Plant
Type	Other

Description

Buildings to cover the new equipment installed during the WWTP rehab project. Engineer left out the covers that we asked for to protect the Citys investment. Covered channels save money due to treating rainwater.

Details

Type of Project	New Construction

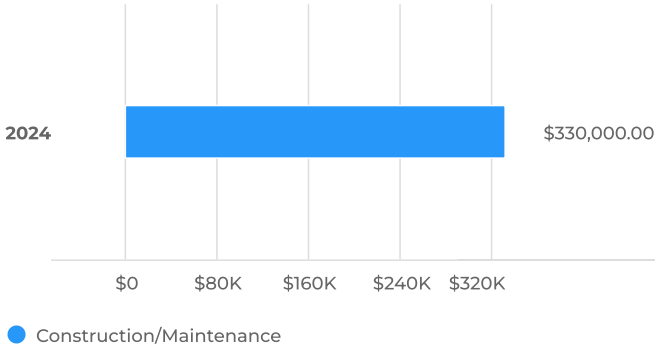
Supplemental Attachments

SteelCo Building Quote(/resource/cleargov-prod/projects/documents/b4403b7513ca29a6a6d3.pdf)

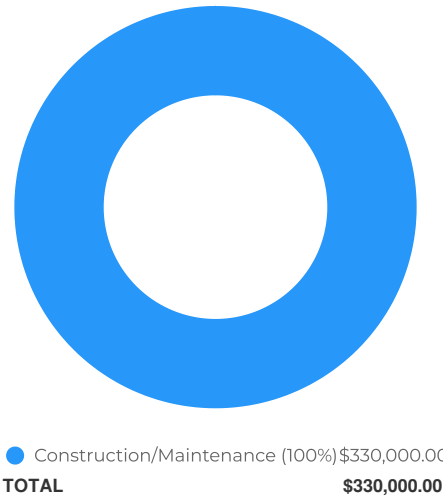
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$330,000	$330K	$330K

Capital Cost by Year



Capital Cost for Budgeted Years



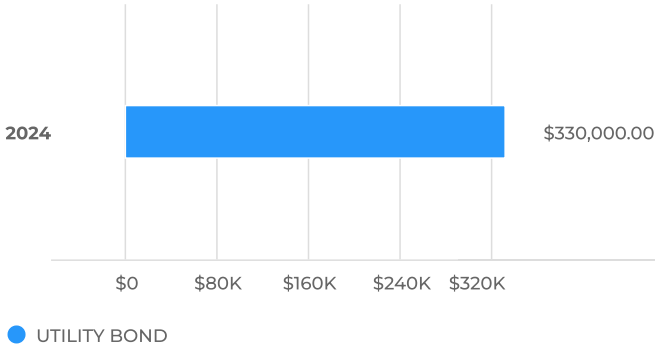
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$330,000	$330,000
Total	**$330,000**	**$330,000**

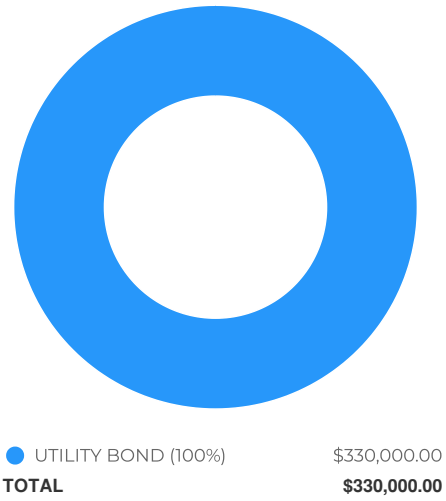
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$330,000	$330K	$330K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY BOND	$330,000	$330,000
Total	**$330,000**	**$330,000**

WWTP Infrastructure Repair/Replacement

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Sewage Treatment Plant
Type	Capital Equipment

Description

Replacement of pumps, motors, valves, controls, etc at Jacks Creek WWTP & various pump stations.

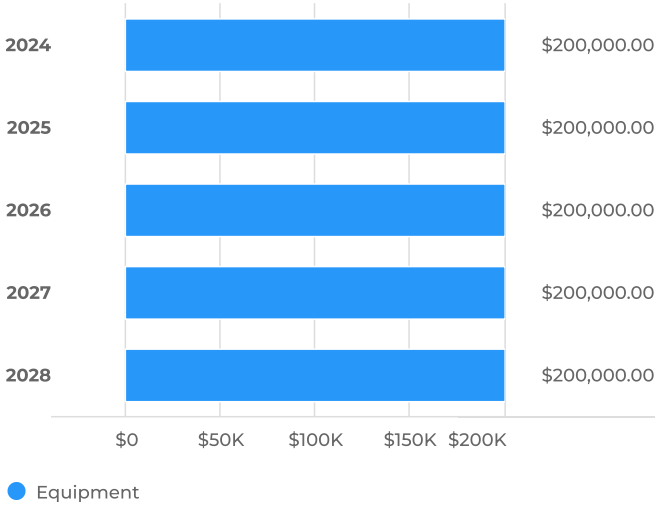
Details

New Purchase or Replacement	New

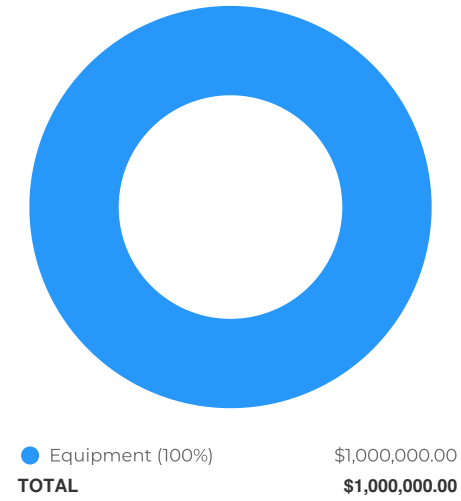
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Capital Cost by Year



Capital Cost for Budgeted Years



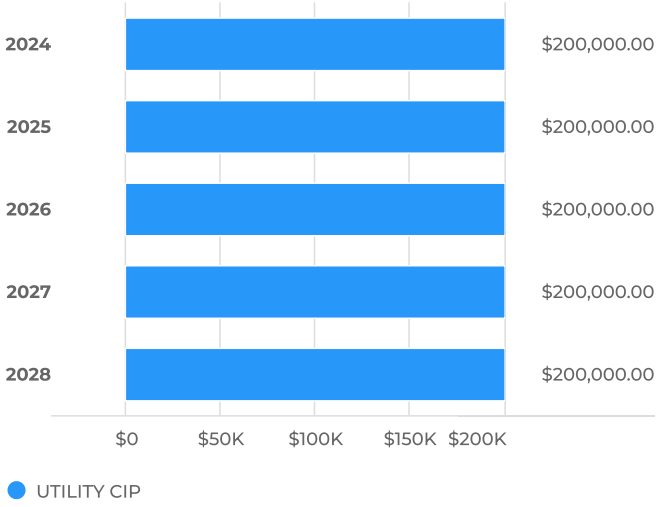
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Equipment	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

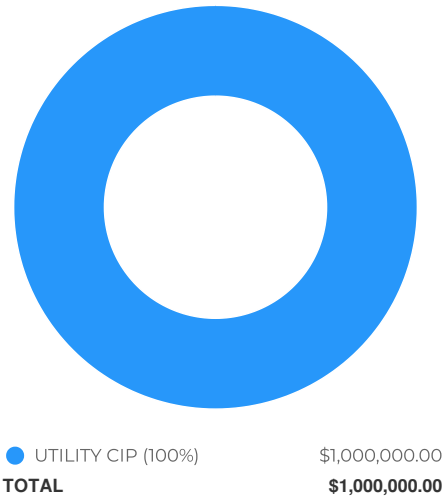
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

SOLID WASTE ADMINISTRATION REQUESTS

Lean-to building at the Public Works/Solid Waste shop

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Solid Waste Administration
Type	Capital Improvement

Description

Fabricate and install a lean-to on the backside of the public works/solid waste shop over the bay doors.

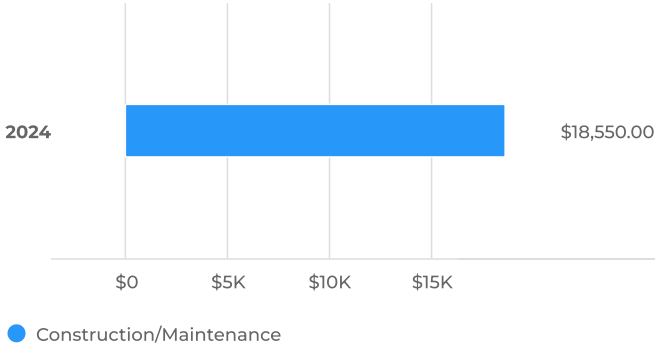
Details

Type of Project	Other

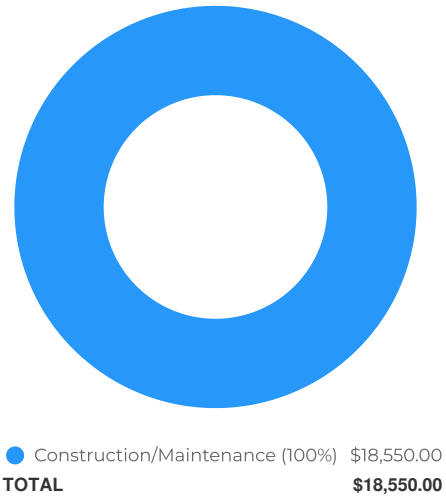
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$18,550	$18.55K	$18.55K

Capital Cost by Year



Capital Cost for Budgeted Years



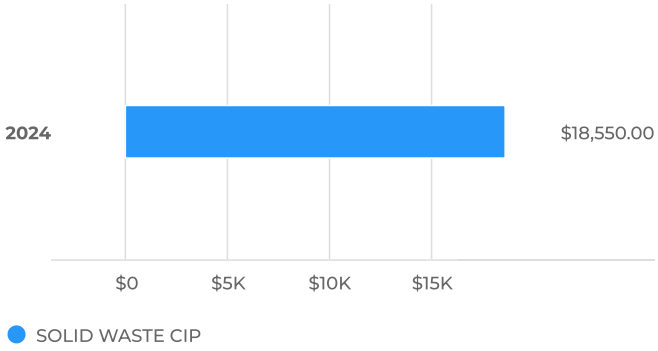
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$18,550	$18,550
Total	**$18,550**	**$18,550**

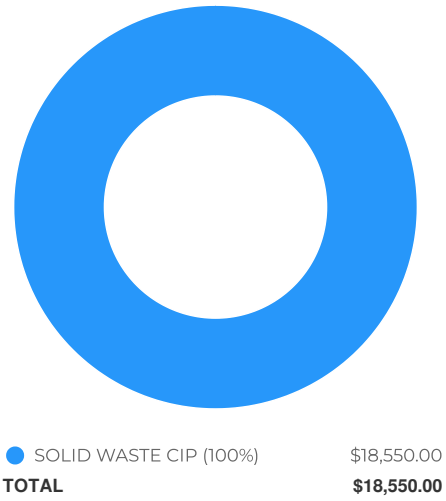
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$18,550	$18.55K	$18.55K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SOLID WASTE CIP	$18,550	$18,550
Total	**$18,550**	**$18,550**

Public Works Server Replacement

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Solid Waste Administration
Type	Capital Equipment

Description

Public Works server replacement, upgrade...ability to merge data to newer more secure equipment.

Details

New Purchase or Replacement	Replacement

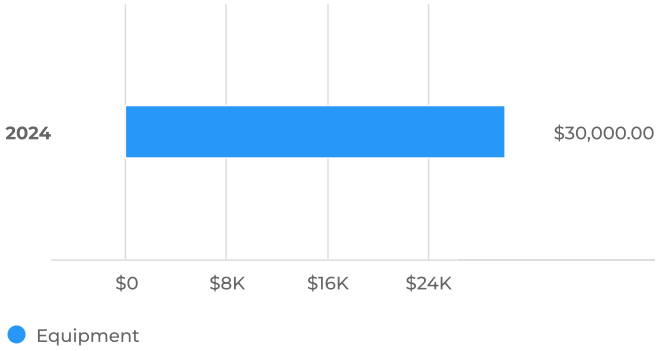
Supplemental Attachments

Server Quote(/resource/cleargov-prod/projects/documents/8bf8e1b741f383d24d99.pdf)

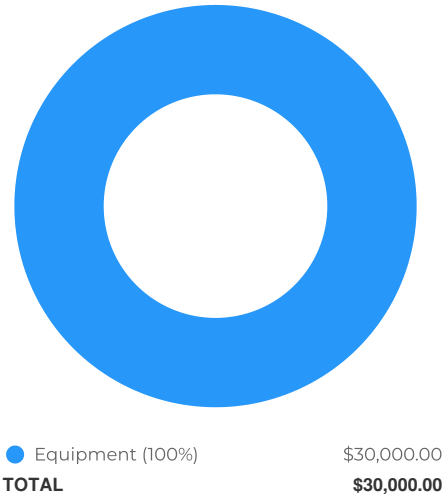
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$30,000	$30K	$30K

Capital Cost by Year



Capital Cost for Budgeted Years



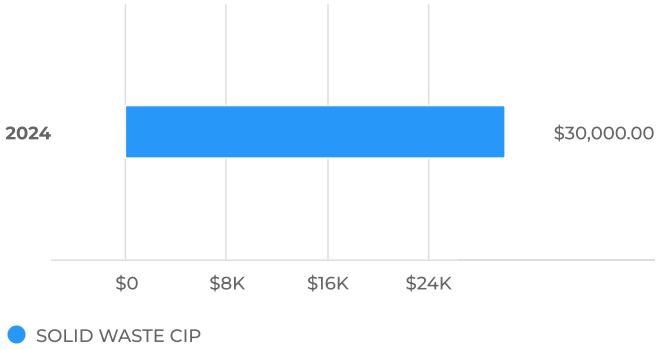
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$30,000	$30,000
Total	**$30,000**	**$30,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$30,000	$30K	$30K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SOLID WASTE CIP	$30,000	$30,000
Total	**$30,000**	**$30,000**

SOLID WASTE COLLECTION REQUESTS

ASL Tailgate

Overview

Request Owner	Danny Smith, Solid Waste Director
Department	Solid Waste Collection
Type	Capital Equipment

Description

Equipment Part for the Automated Side Loader Truck.

Details

New Purchase or Replacement	Replacement

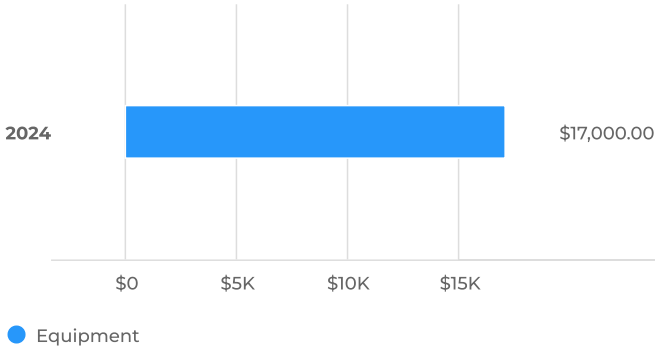
Supplemental Attachments

ASL Replacement Part(/resource/cleargov-prod/projects/documents/ee2e1a4815b0c120fc06.pdf)

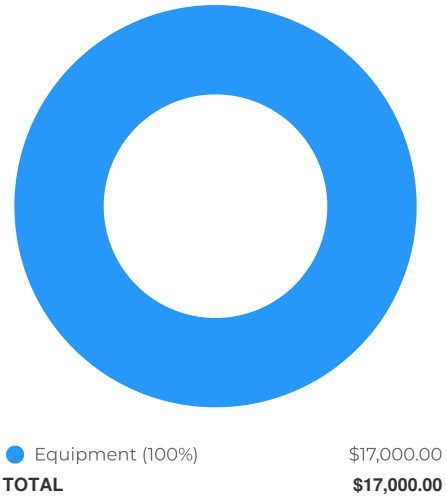
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$17,000	$17K	$17K

Capital Cost by Year



Capital Cost for Budgeted Years



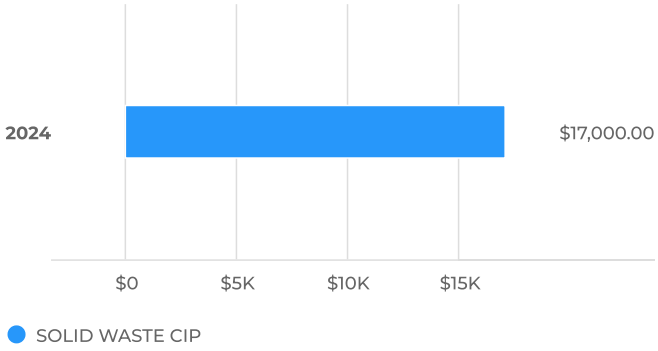
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$17,000	$17,000
Total	**$17,000**	**$17,000**

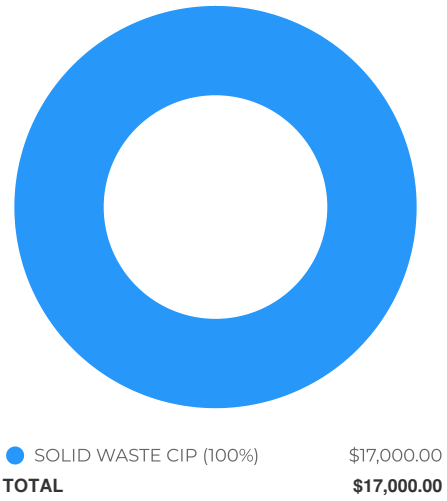
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$17,000	$17K	$17K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SOLID WASTE CIP	$17,000	$17,000
Total	**$17,000**	**$17,000**

Dodge Ram 1500 Truck - SW 2023 lease

Overview

Request Owner	Danny Smith, Solid Waste Director
Department	Solid Waste Collection
Type	Capital Equipment

Description

2023 Dodge Ram 1500 pickup truck for Solid Waste Collections leased through Enterprise

Details

New Purchase or Replacement	New
New or Used Vehicle	Lease
Useful Life	5

Supplemental Attachments

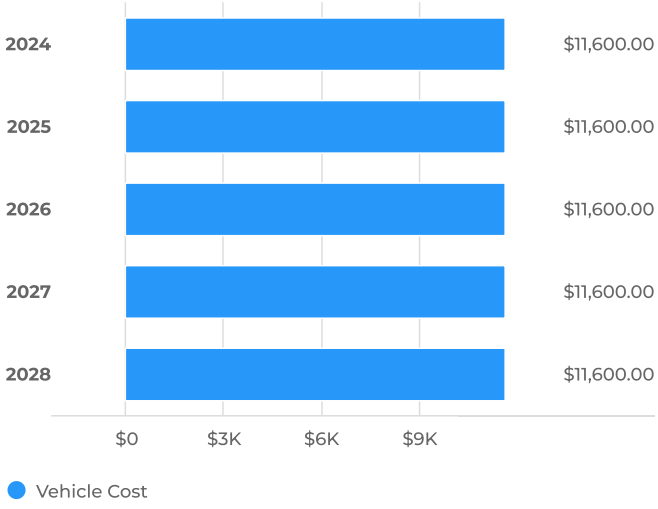
Dodge Pickup(/resource/cleargov-prod/projects/documents/0ef72c8570d36a72e985.pdf)

Service Truck

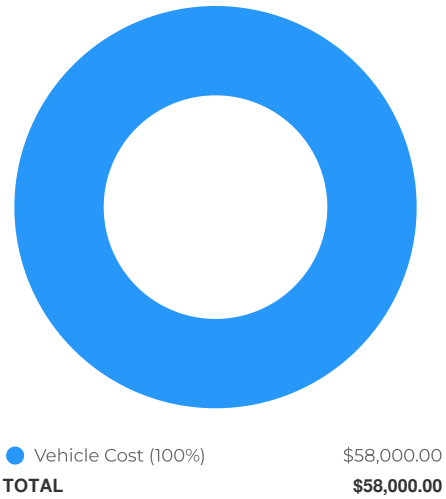
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$11,600	$58K	$58K

Capital Cost by Year



Capital Cost for Budgeted Years



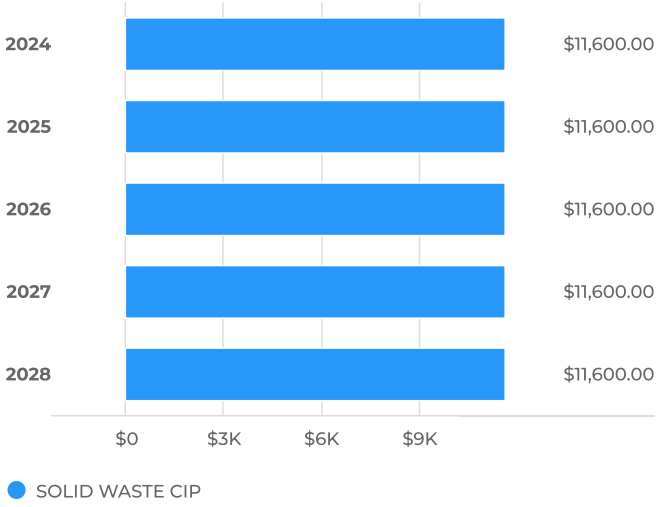
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Vehicle Cost	$11,600	$11,600	$11,600	$11,600	$11,600	$58,000
Total	**$11,600**	**$11,600**	**$11,600**	**$11,600**	**$11,600**	**$58,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$11,600	$58K	$58K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
SOLID WASTE CIP	$11,600	$11,600	$11,600	$11,600	$11,600	$58,000
Total	**$11,600**	**$11,600**	**$11,600**	**$11,600**	**$11,600**	**$58,000**

Dodge Ram 3500 4x2 Pickup Truck Solid Waste

Overview

Request Owner	Chris Croy, Central Services Director
Department	Solid Waste Collection
Type	Capital Equipment

Description

2024 Dodge Ram 3500 4x2

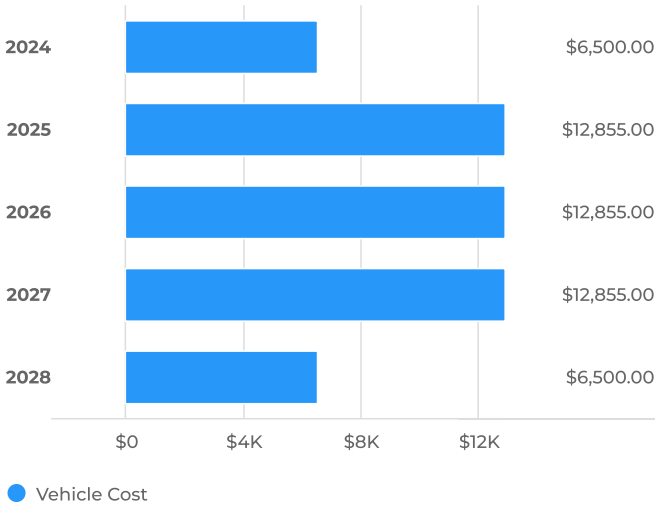
Details

New Purchase or Replacement	Lease
New or Used Vehicle	Lease
Useful Life	7

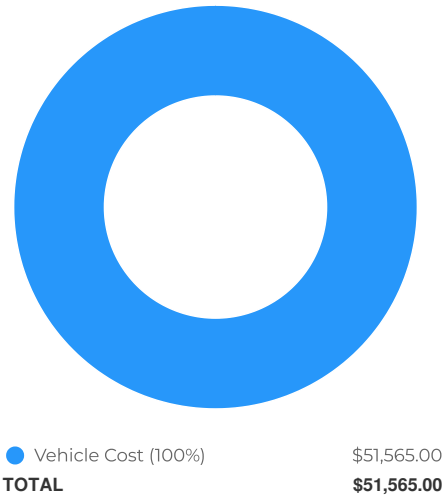
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$6,500	$51.565K	$51.565K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Vehicle Cost	$6,500	$12,855	$12,855	$12,855	$6,500	$51,565
Total	**$6,500**	**$12,855**	**$12,855**	**$12,855**	**$6,500**	**$51,565**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$6,500	$51.565K	$51.565K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
SOLID WASTE CIP	$6,500	$12,855	$12,855	$12,855	$6,500	$51,565
Total	**$6,500**	**$12,855**	**$12,855**	**$12,855**	**$6,500**	**$51,565**

Petersen TL-2 Lightning Loader / with NON-CDL Chassis

Overview

Request Owner	Danny Smith, Solid Waste Director
Department	Solid Waste Collection
Type	Capital Equipment

Description

Knuckle Boom Truck

Details

New Purchase or Replacement	New
New or Used Vehicle	New Vehicle
Useful Life	10 or more years

Supplemental Attachments

Knuckle Boom Truck Quote(/resource/cleargov-prod/projects/documents/e6cf8ecd10b7730a35bd.pdf)

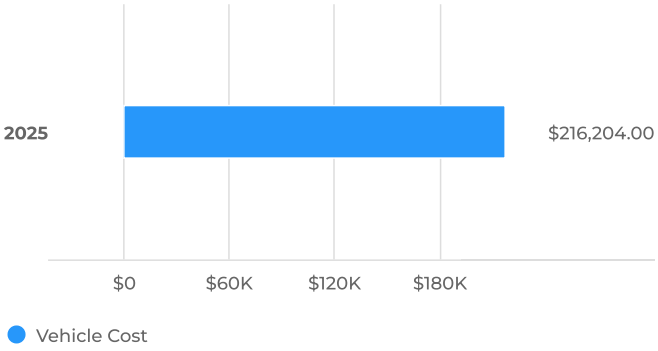
Knuckle Boom Truck Brochure(/resource/cleargov-prod/projects/documents/62b0cc2ffd146eae9cd3.pdf)

Capital Cost

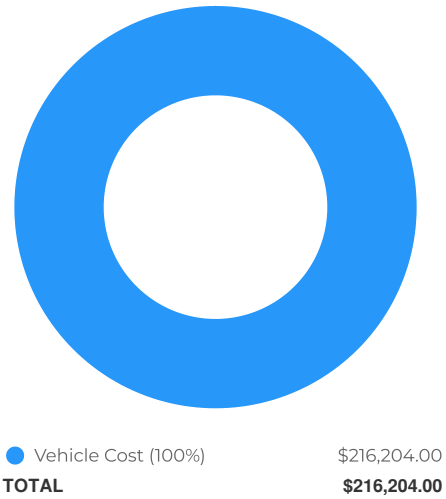
Total Budget (all years)
$216.204K

Project Total
$216.204K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

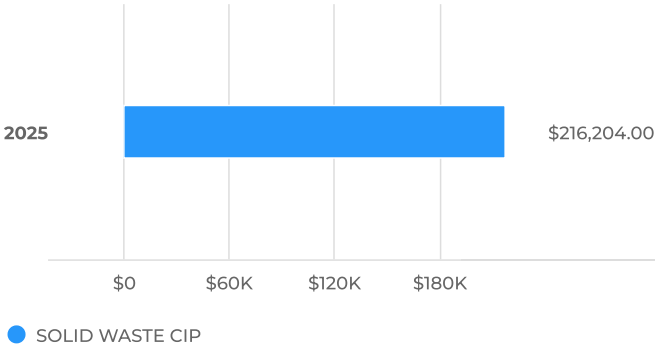
Capital Cost	FY2025	Total
Vehicle Cost	$216,204	$216,204
Total	**$216,204**	**$216,204**

Funding Sources

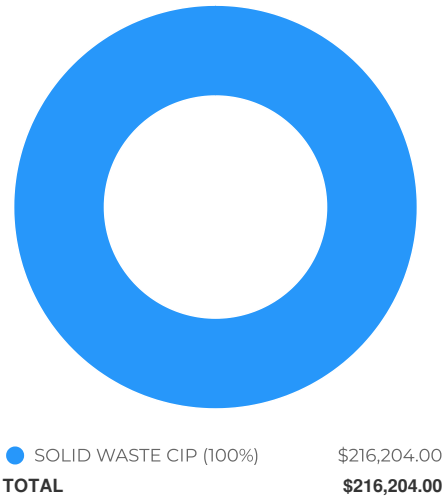
Total Budget (all years)
$216.204K

Project Total
$216.204K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
SOLID WASTE CIP	$216,204	$216,204
Total	**$216,204**	**$216,204**

Recycling Truck

Overview

Request Owner	Danny Smith, Solid Waste Director
Department	Solid Waste Collection
Type	Capital Equipment

Description

Automated Side Loader for Curbside Recycling.

Details

New Purchase or Replacement	New

Supplemental Attachments

ASL Truck Quote(/resource/cleargov-prod/projects/documents/a40a051b84081693d58d.docx)

Automated Side Loader

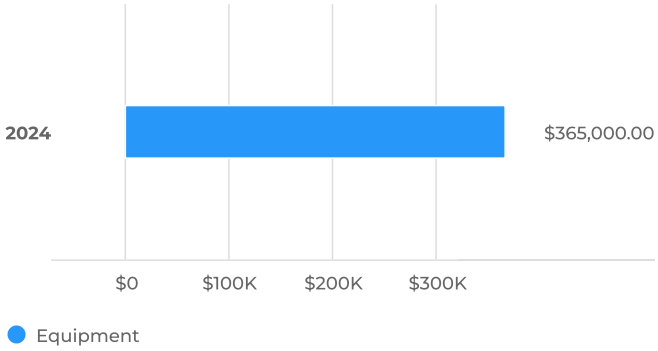
ASL Truck Specs(/resource/cleargov-prod/projects/documents/2932cbcff65559d12ed2.pdf)

ASL Truck Brochure(/resource/cleargov-prod/projects/documents/805d9b1890b777cb7bb7.pdf)

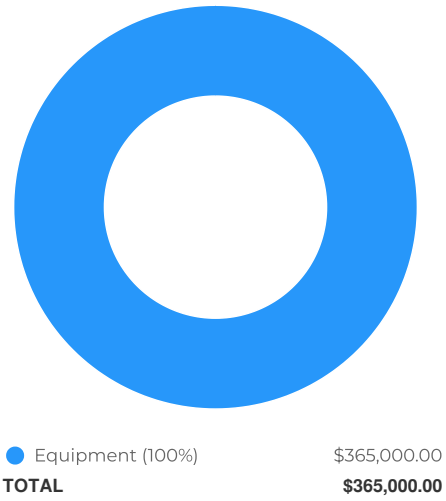
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$365,000	$365K	$365K

Capital Cost by Year



Capital Cost for Budgeted Years



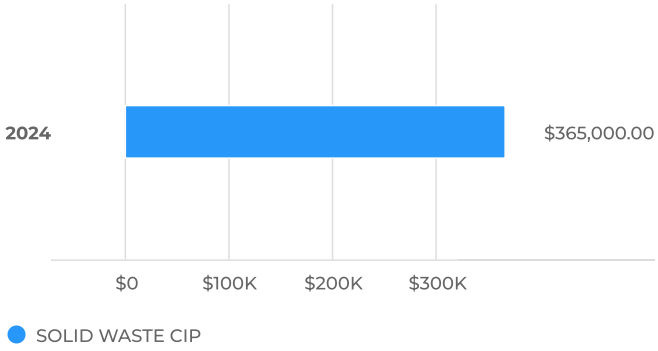
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$365,000	$365,000
Total	**$365,000**	**$365,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$365,000	$365K	$365K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SOLID WASTE CIP	$365,000	$365,000
Total	**$365,000**	**$365,000**

STORMWATER REQUESTS

North Madison Stormwater Rehabilitation

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Stormwater
Type	Capital Improvement

Description

North Madison Avenue engineering, drainage, stormwater, curbing, sidewalk repair project to include cemetery fencing.

Details

Type of Project	Other

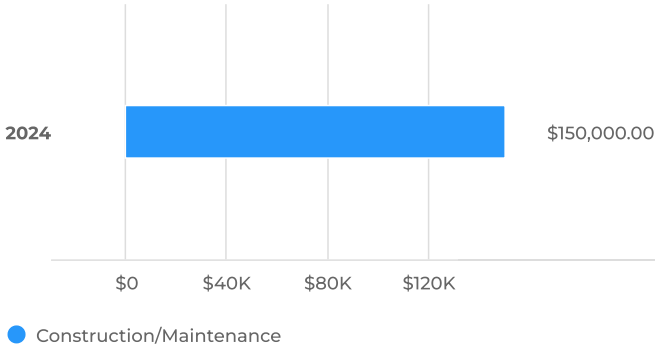
Supplemental Attachments

Engineer Estimate(/resource/cleargov-prod/projects/documents/edaddac47753f5cb90dd.xlsx)

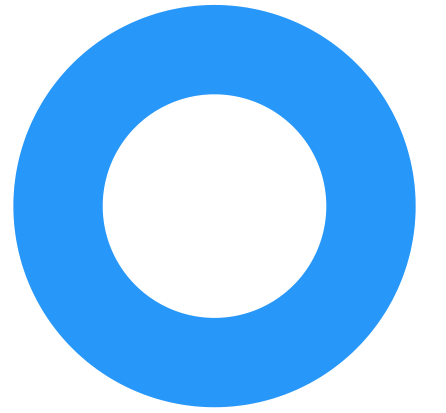
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$150,000	$150K	$150K

Capital Cost by Year



Capital Cost for Budgeted Years



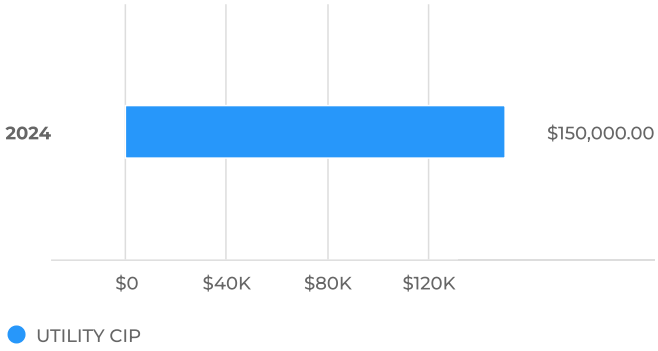
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$150,000	$150,000
Total	**$150,000**	**$150,000**

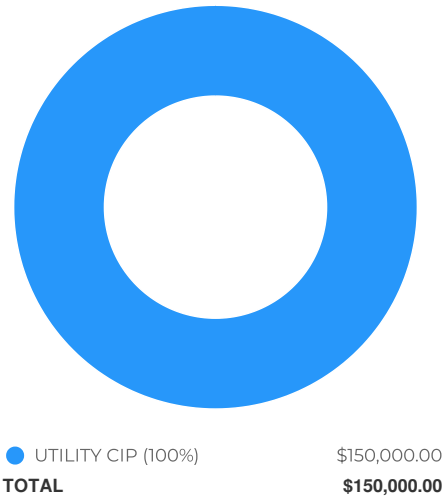
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$150,000	$150K	$150K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$150,000	$150,000
Total	**$150,000**	**$150,000**

Storm Drain/Retention Pond Rehab

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Stormwater
Type	Capital Improvement

Description

TBD

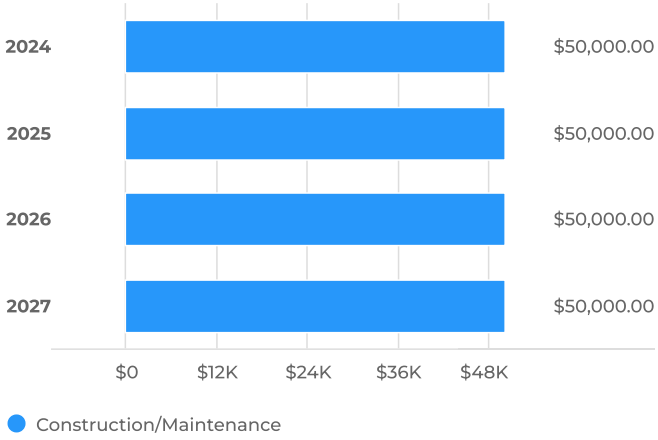
Details

Type of Project	Rehab / Repair

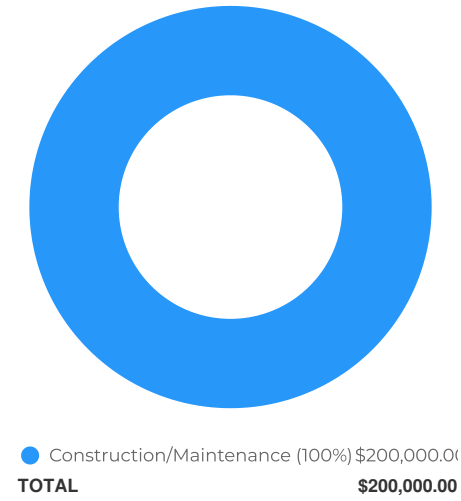
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$200K	$200K

Capital Cost by Year



Capital Cost for Budgeted Years



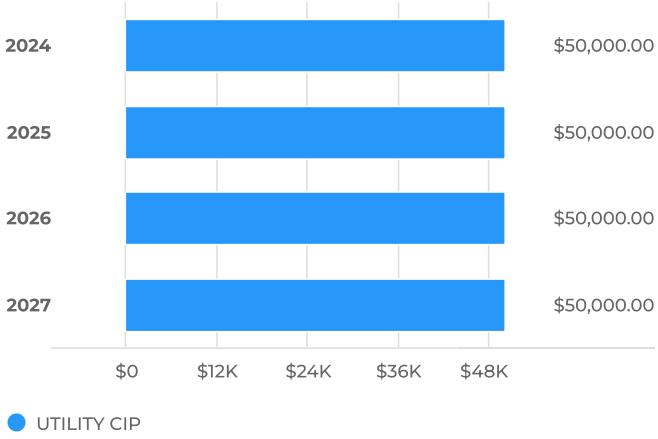
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Construction/Maintenance	$50,000	$50,000	$50,000	$50,000	$200,000
Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**

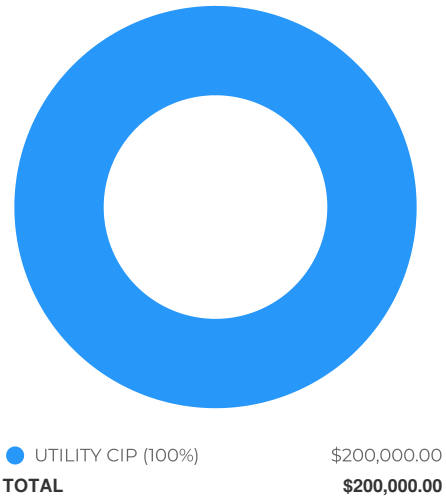
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$200K	$200K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
UTILITY CIP	$50,000	$50,000	$50,000	$50,000	$200,000
Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**

Storm Infrastructure/Pipes/Inlets

Overview

Request Owner	Chris Bailey, Assistant City Administrator
Department	Stormwater
Type	Capital Improvement

Description

TBD

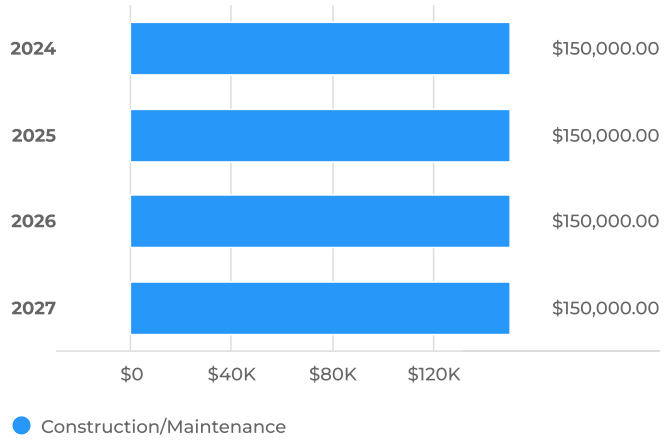
Details

Type of Project	New Construction

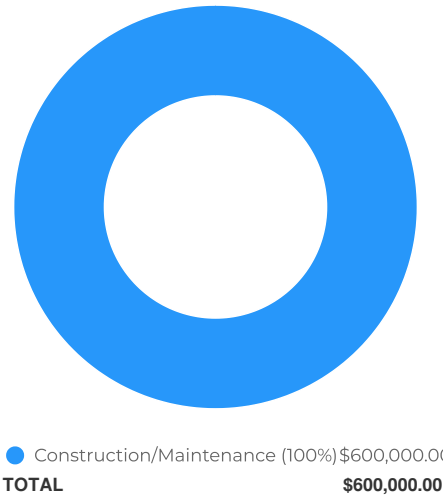
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$150,000	$600K	$600K

Capital Cost by Year



Capital Cost for Budgeted Years



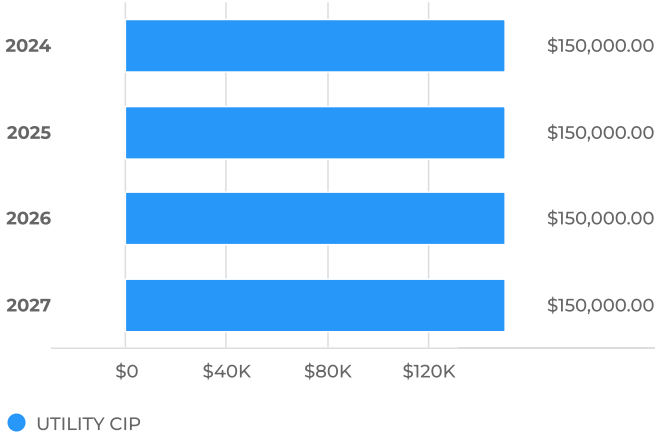
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Construction/Maintenance	$150,000	$150,000	$150,000	$150,000	$600,000
Total	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$600,000**

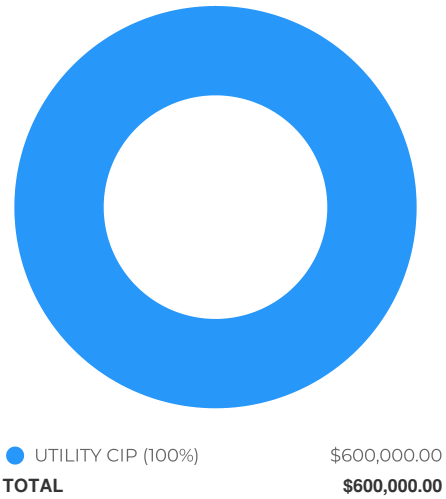
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$150,000	$600K	$600K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
UTILITY CIP	$150,000	$150,000	$150,000	$150,000	$600,000
Total	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$600,000**

STREETS & TRANSPORTATION REQUESTS

2024 LMIG Paving

Overview

Request Owner	Beth Thompson, Finance Director
Est. Start Date	01/01/2024
Est. Completion Date	12/31/2024
Department	Streets & Transportation
Type	Capital Improvement

Description

2024 LMIG paving project. We will receive $200,895.62 from the State which will require a 30% match of $60,269.59. Total expense $261,168.21 plus with City employee labor.

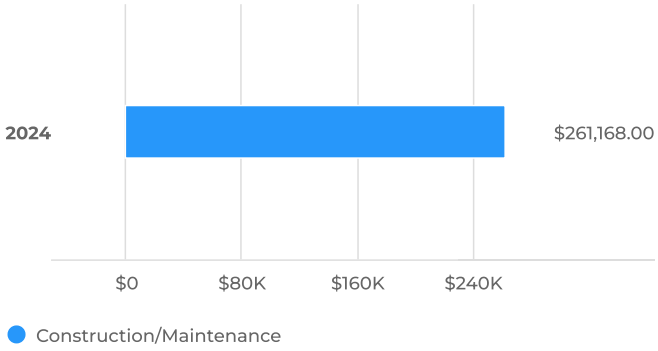
Details

Type of Project	Rehab / Repair

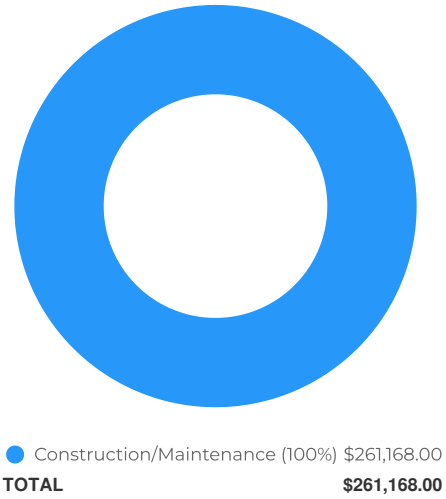
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$261,168	$261.168K	$261.168K

Capital Cost by Year



Capital Cost for Budgeted Years



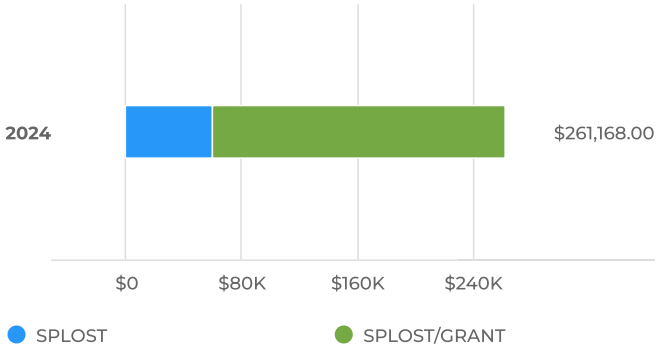
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$261,168	$261,168
Total	**$261,168**	**$261,168**

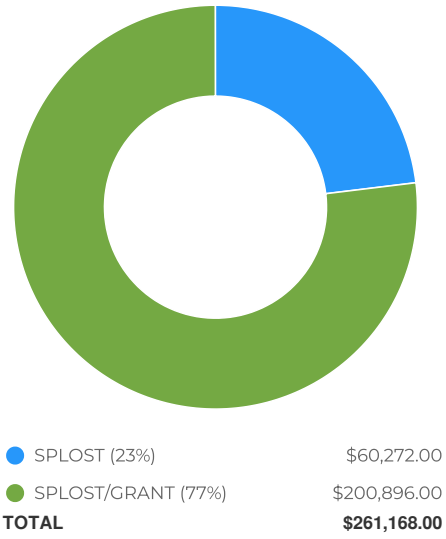
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$261,168	$261.168K	$261.168K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$60,272	$60,272
SPLOST/GRANT	$200,896	$200,896
Total	**$261,168**	**$261,168**

CITY WIDE PAVEMENT/SIGNAGE ASSESSMENT

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Streets & Transportation
Type	Capital Improvement

Description

In previous years, we have done an assessment of our streets with a consultant using "boots on the ground". This assessment consisted of an individual physically inspecting each road for issues like potholes, deep cracking, rutting, weathering, and numerous other stresses that occur to our infrastructure. As technology has progressed in this field, this service is now offered using artificial intelligence. Our on-call engineers, Keck & Wood, now possess the ability to perform this type of assessment. This type of assessment happens by simply riding the roads at normal speeds with some type of smart device in the windshield of a vehicle. This device will record data as its vehicle travels each center line mile within the city. It possesses the ability to perform the same inspections, as well as mapping each sign on the roadway. The cost for this type of assessment is similar to what we have done in the past, only it will cover the entire city, where the previous only covered 1/3 of the city. By having a full data base annually we will be able to make better decisions in regards to how we better our most important asset, our roads.

Details

Type of Project	New Construction

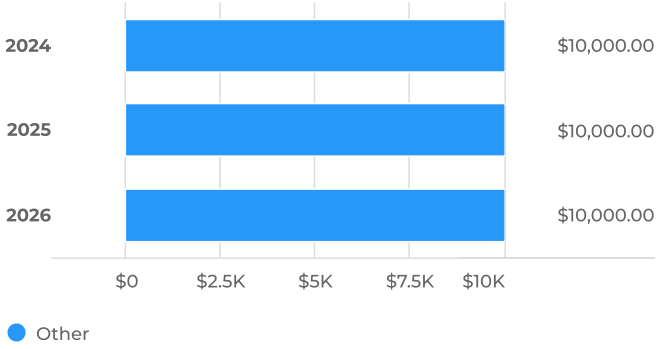
Supplemental Attachments

CITY WIDE STREET/SIGN ASSESSMENT(/resource/cleargov-prod/projects/documents/fc262dee0b0c91bf2bfe.pdf)

Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$10,000	$30K	$30K

Capital Cost by Year



Capital Cost for Budgeted Years



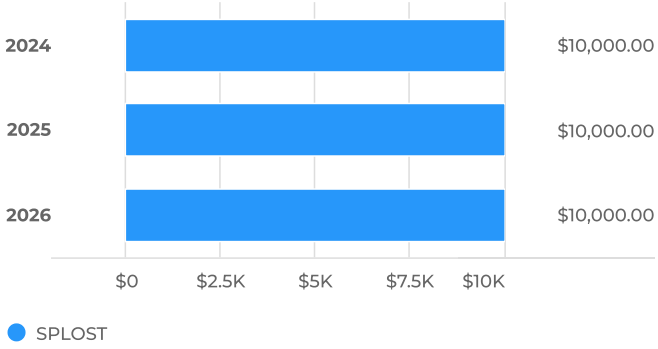
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	Total
Other	$10,000	$10,000	$10,000	$30,000
Total	**$10,000**	**$10,000**	**$10,000**	**$30,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$10,000	$30K	$30K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	Total
SPLOST	$10,000	$10,000	$10,000	$30,000
Total	**$10,000**	**$10,000**	**$10,000**	**$30,000**

COLD PLANER

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Streets & Transportation
Type	Capital Equipment

Description

The cold planer is an attachment that will go onto a skid steer loader to assist in repairing potholes as well as deep patching. The millings created while using this machine are reusable products.

Images



Details

New Purchase or Replacement	New

Supplemental Attachments

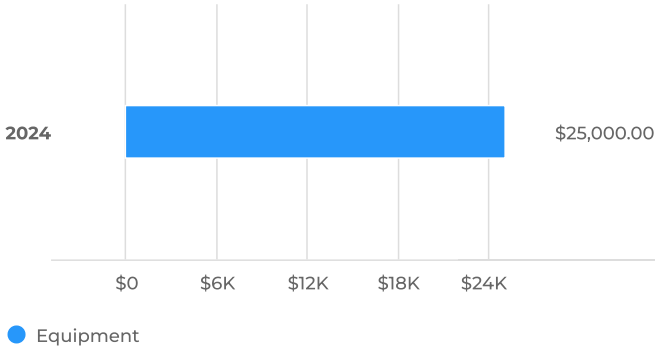
cold planer(/resource/cleargov-prod/projects/documents/0084a3443728 37db564a.pdf)

milling head attachment for skid steer loader

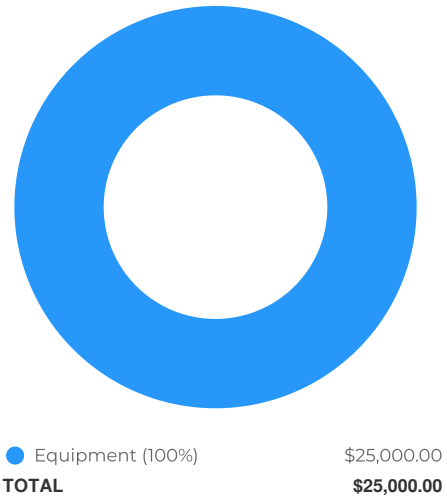
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$25,000	$25K	$25K

Capital Cost by Year



Capital Cost for Budgeted Years



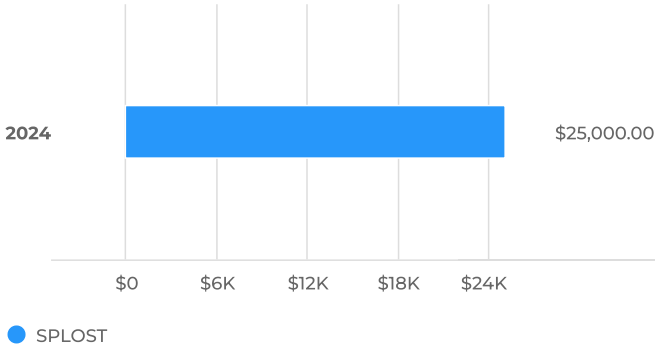
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$25,000	$25,000
Total	**$25,000**	**$25,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$25,000	$25K	$25K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$25,000	$25,000
Total	**$25,000**	**$25,000**

CRACK SEALING AND HA5 APPLICATIONS

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Est. Start Date	07/17/2023
Est. Completion Date	08/14/2023
Department	Streets & Transportation
Type	Capital Improvement

Description

Over the past couple years we have implemented new ways to improve the infrastructure through the use of crack sealing and application of HA5 which is a high density sealant provided solely by Blount Construction. This additive to the streets creates a proper sealing on newer paved roads to extend the life of the asphalt up to 7 years.

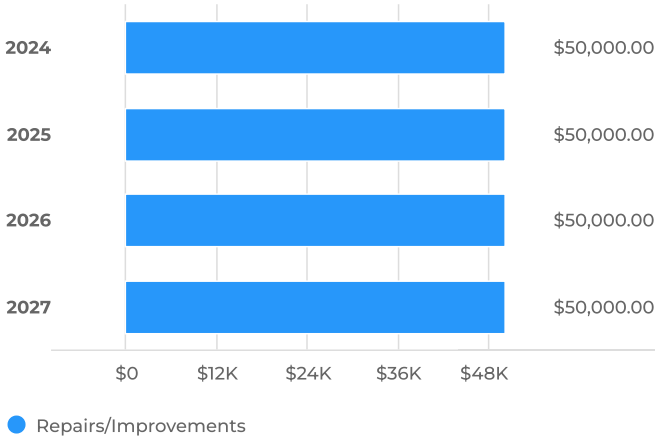
Details

Type of Project	Rehab / Repair

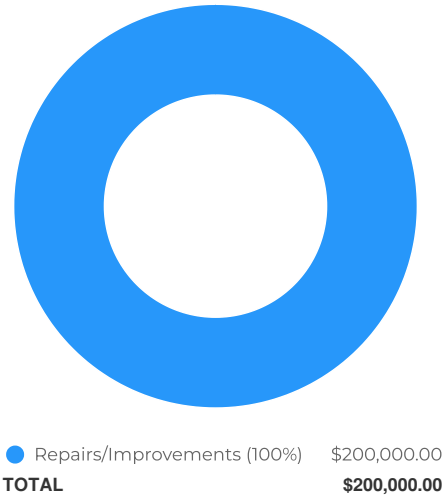
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$200K	$200K

Capital Cost by Year



Capital Cost for Budgeted Years



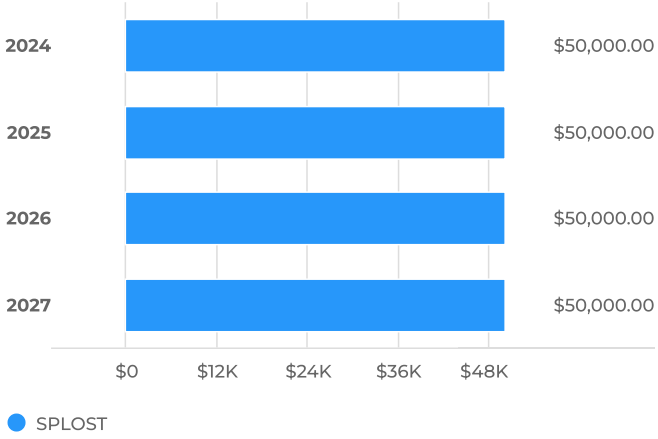
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Repairs/Improvements	$50,000	$50,000	$50,000	$50,000	$200,000
Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$200K	$200K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
SPLOST	$50,000	$50,000	$50,000	$50,000	$200,000
Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**

Dodge RAM Truck - Streets 2023

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Streets & Transportation
Type	Capital Equipment

Description

2023 Dodge Ram 4x4 truck for Streets dept. through Enterprise lease

Details

New Purchase or Replacement	New
New or Used Vehicle	Lease
Useful Life	5

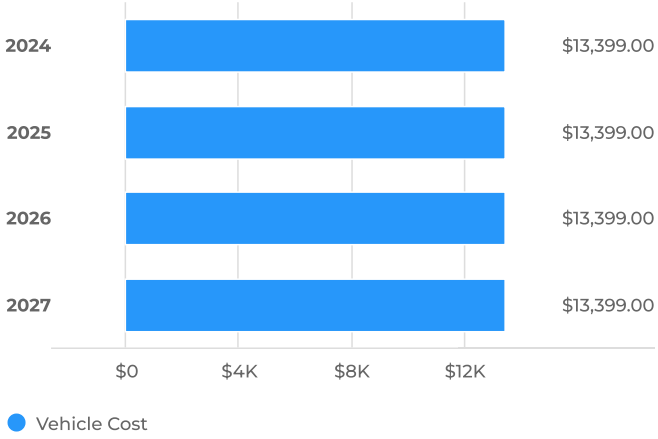
Supplemental Attachments

Enterprise Quote(/resource/cleargov-prod/projects/documents/3cb77c52c4c981f95e94.pdf)

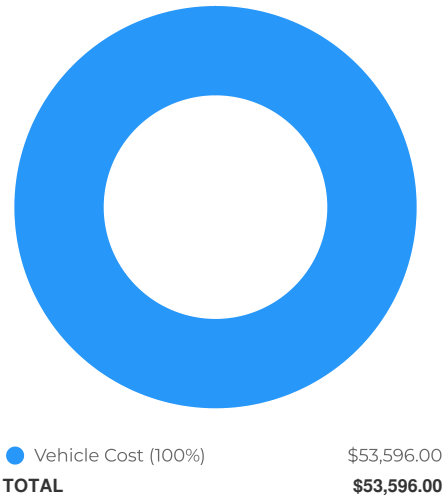
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$13,399	$53.596K	$53.596K

Capital Cost by Year



Capital Cost for Budgeted Years



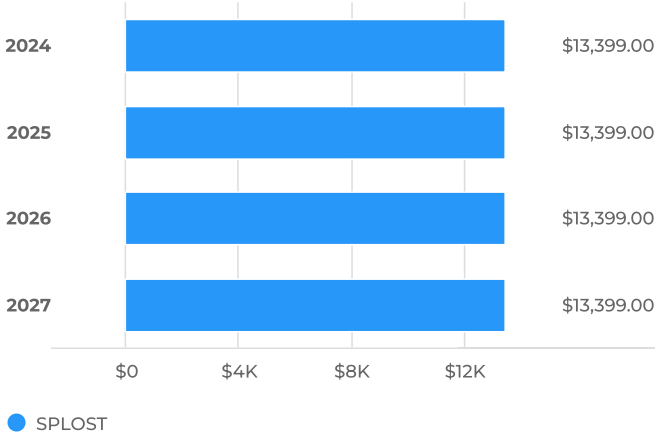
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$13,399	$13,399	$13,399	$13,399	$53,596
Total	**$13,399**	**$13,399**	**$13,399**	**$13,399**	**$53,596**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$13,399	$53.596K	$53.596K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
SPLOST	$13,399	$13,399	$13,399	$13,399	$53,596
Total	**$13,399**	**$13,399**	**$13,399**	**$13,399**	**$53,596**

Mayfield Drive to Hwy 138 Connector

Overview

Request Owner	Beth Thompson, Finance Director
Department	Streets & Transportation
Type	Capital Improvement

Description

Mayfield Drive to Hwy 138 connector to reduce traffic congestion.

Details

Type of Project	New Construction

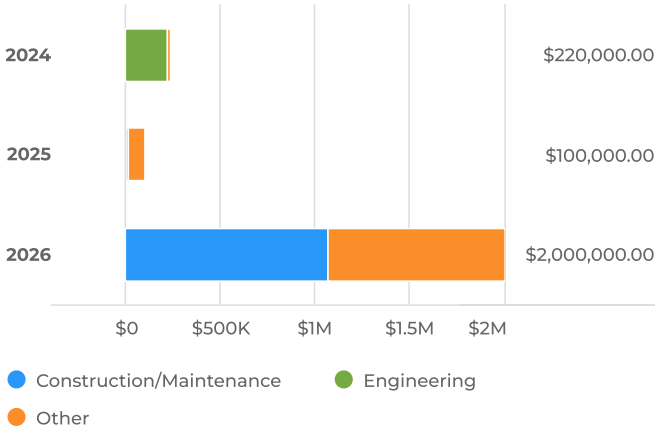
Location



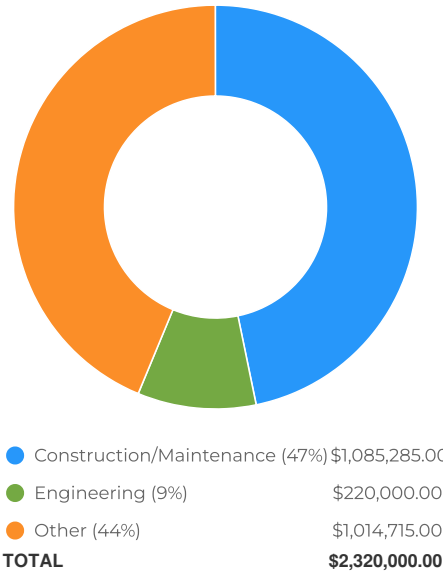
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$220,000	$2.32M	$2.32M

Capital Cost by Year



Capital Cost for Budgeted Years



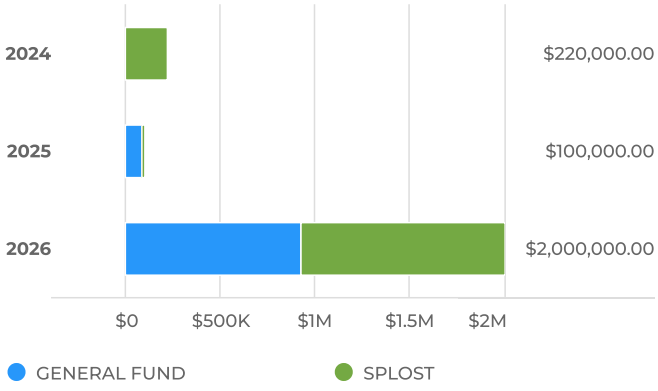
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	Total
Engineering	$220,000			$220,000
Construction/Maintenance	$0	$15,440	$1,069,845	$1,085,285
Other	$0	$84,560	$930,155	$1,014,715
Total	**$220,000**	**$100,000**	**$2,000,000**	**$2,320,000**

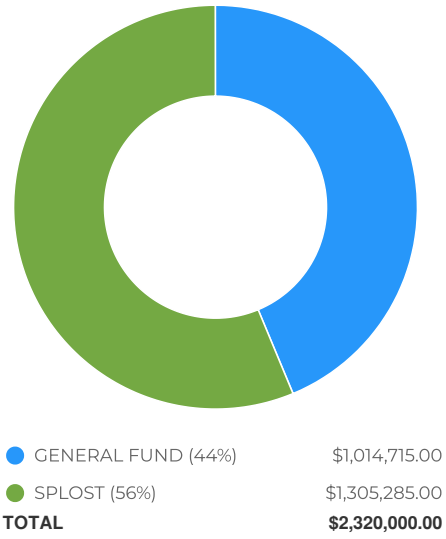
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$220,000	$2.32M	$2.32M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	Total
GENERAL FUND	$0	$84,560	$930,155	$1,014,715
SPLOST	$220,000	$15,440	$1,069,845	$1,305,285
Total	**$220,000**	**$100,000**	**$2,000,000**	**$2,320,000**

Michael Etchison Connector

Overview

Request Owner	Beth Thompson, Finance Director
Department	Streets & Transportation
Type	Capital Improvement

Description

Michael Etchison Connector

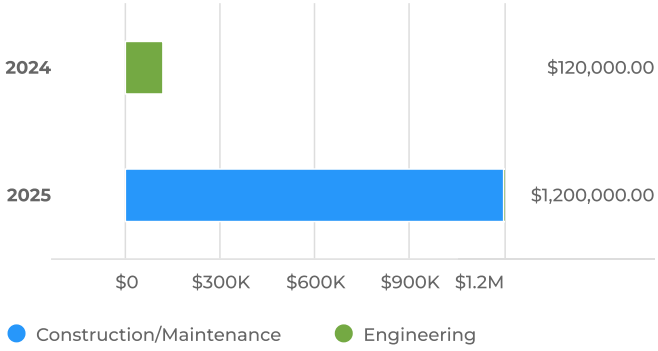
Details

Type of Project	New Construction

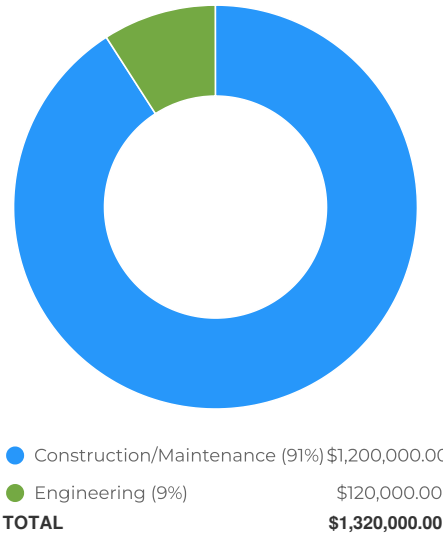
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$120,000	$1.32M	$1.32M

Capital Cost by Year



Capital Cost for Budgeted Years



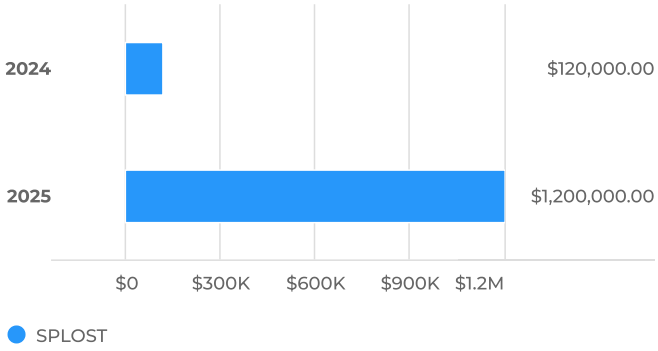
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Engineering	$120,000		$120,000
Construction/Maintenance		$1,200,000	$1,200,000
Total	**$120,000**	**$1,200,000**	**$1,320,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$120,000	$1.32M	$1.32M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
SPLOST	$120,000	$1,200,000	$1,320,000
Total	**$120,000**	**$1,200,000**	**$1,320,000**

New Sidewalks

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Streets & Transportation
Type	Capital Improvement

Description

Construct new sidewalks throughout the city

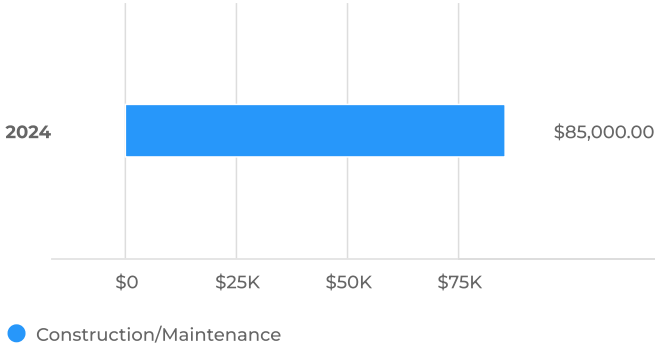
Details

Type of Project	New Construction

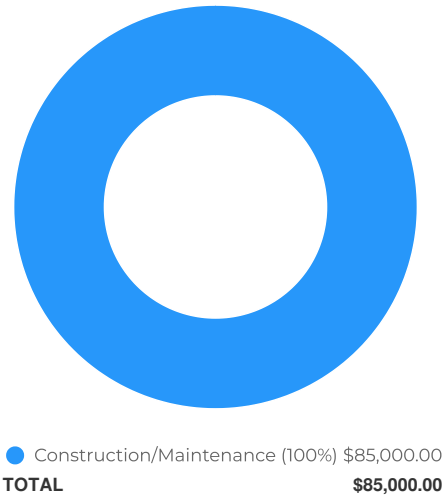
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$85,000	$85K	$85K

Capital Cost by Year



Capital Cost for Budgeted Years



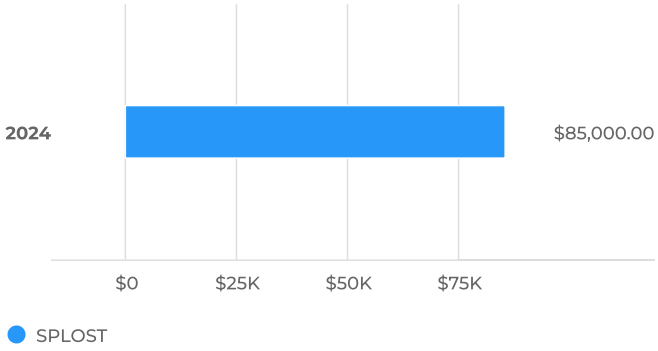
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$85,000	$85,000
Total	**$85,000**	**$85,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$85,000	$85K	$85K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$85,000	$85,000
Total	**$85,000**	**$85,000**

Other Paving Projects

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Streets & Transportation
Type	Capital Improvement

Description

Other Paving Projects

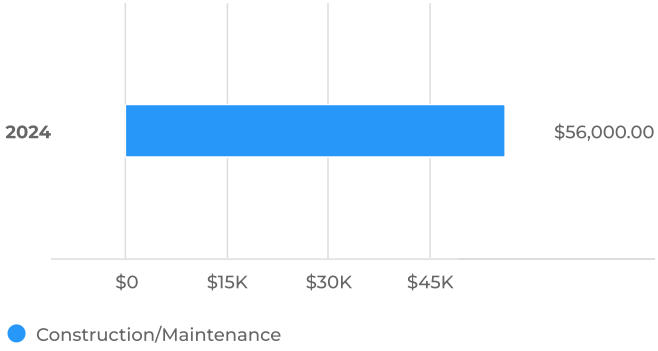
Details

Type of Project	Rehab / Repair

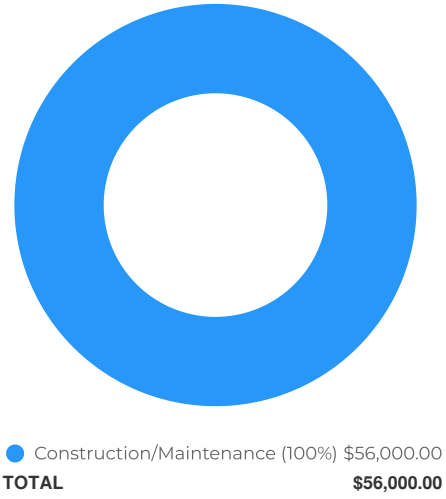
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$56,000	$56K	$56K

Capital Cost by Year



Capital Cost for Budgeted Years



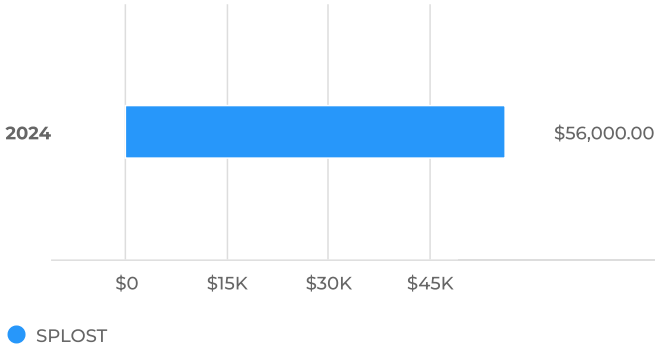
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$56,000	$56,000
Total	**$56,000**	**$56,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$56,000	$56K	$56K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$56,000	$56,000
Total	**$56,000**	**$56,000**

Skid Steer Loader - Streets 2024

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Streets & Transportation
Type	Capital Equipment

Description

Skid Steer Loader

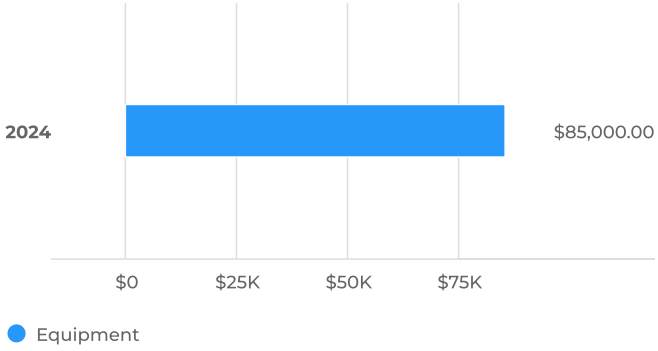
Details

New Purchase or Replacement	new

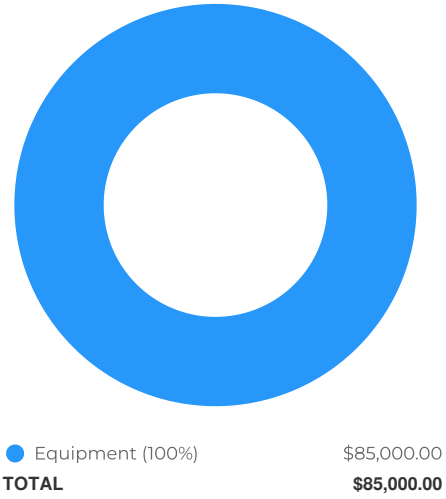
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$85,000	$85K	$85K

Capital Cost by Year



Capital Cost for Budgeted Years



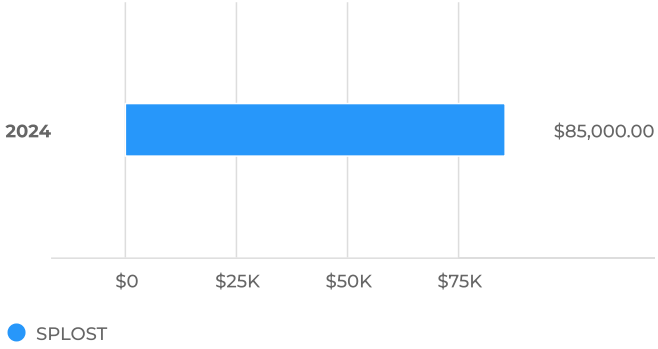
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$85,000	$85,000
Total	**$85,000**	**$85,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$85,000	$85K	$85K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$85,000	$85,000
Total	**$85,000**	**$85,000**

Street And Sidewalk Rehab

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Streets & Transportation
Type	Capital Improvement

Description

Repair or replace existing Street & Sidewalk infrastructure

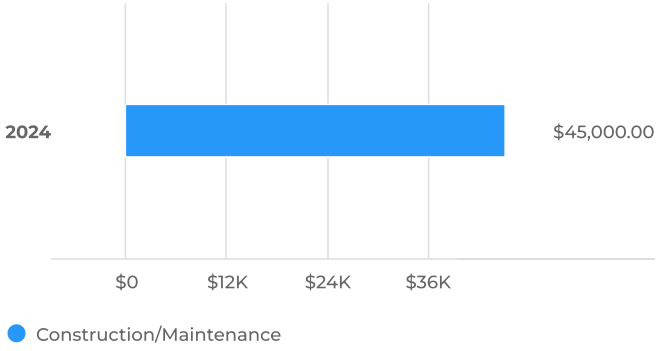
Details

Type of Project	Rehab / Repair

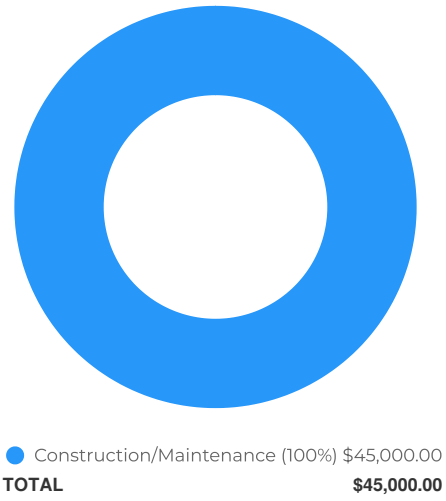
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$45,000	$45K	$45K

Capital Cost by Year



Capital Cost for Budgeted Years



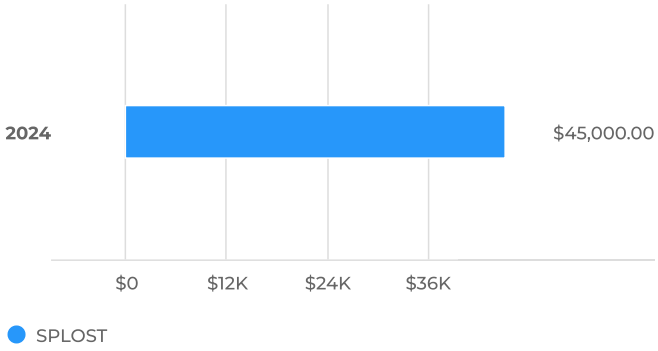
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$45,000	$45,000
Total	**$45,000**	**$45,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$45,000	$45K	$45K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$45,000	$45,000
Total	**$45,000**	**$45,000**

Striping

Overview

Request Owner	Jeremiah Still, Streets & Stormwater Director
Department	Streets & Transportation
Type	Capital Improvement

Description

Striping

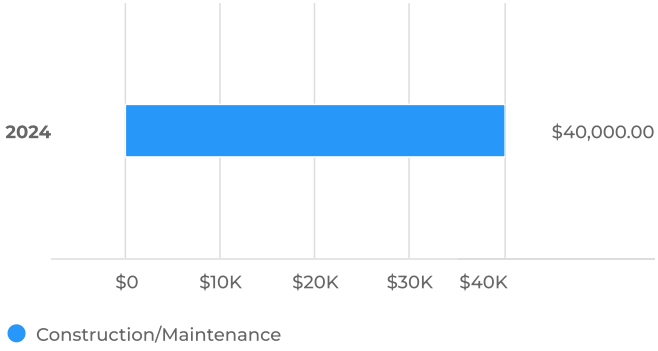
Details

Type of Project	Rehab / Repair

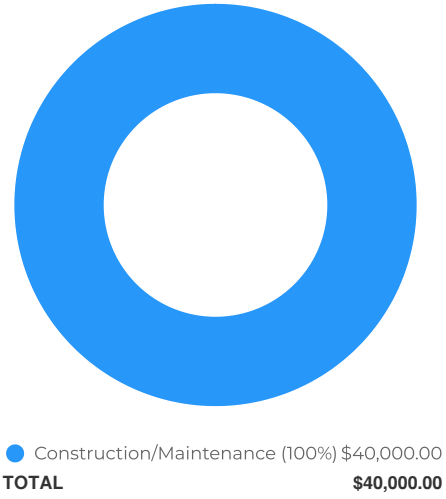
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$40K	$40K

Capital Cost by Year



Capital Cost for Budgeted Years

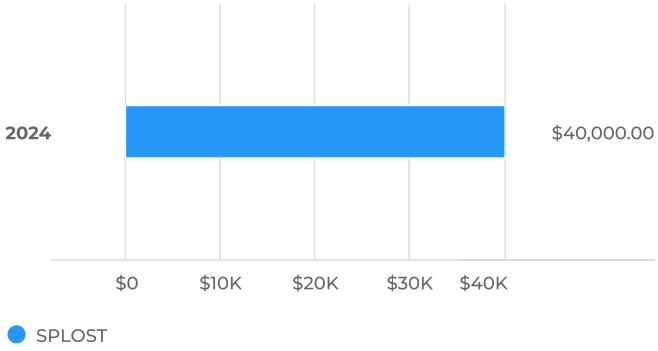


Capital Cost Breakdown		
Capital Cost	**FY2024**	**Total**
Construction/Maintenance	$40,000	$40,000
Total	**$40,000**	**$40,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$40K	$40K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$40,000	$40,000
Total	**$40,000**	**$40,000**

Wayne Street Parcels for downtown parking

Overview

Request Owner	Beth Thompson, Finance Director
Department	Streets & Transportation
Type	Other

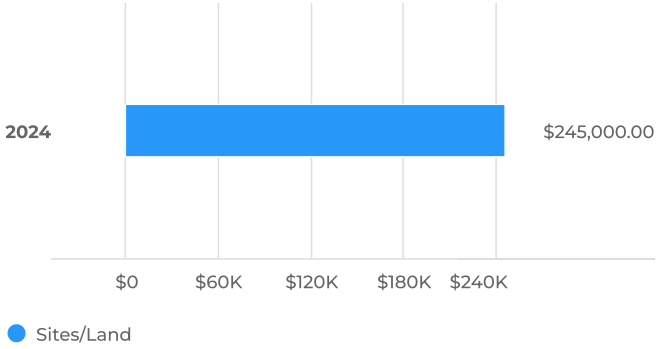
Description

Purchase Wayne Street parcels from Monroe Downtown Development Authority for additional downtown parking

Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$245,000	$245K	$245K

Capital Cost by Year



Capital Cost for Budgeted Years



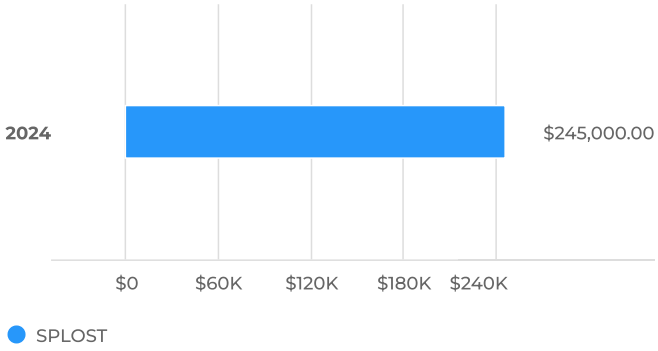
Capital Cost Breakdown

Capital Cost	FY2024	Total
Sites/Land	$245,000	$245,000
Total	**$245,000**	**$245,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$245,000	$245K	$245K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
SPLOST	$245,000	$245,000
Total	**$245,000**	**$245,000**

Wayne Street streetscape

Overview

Request Owner	Beth Thompson, Finance Director
Department	Streets & Transportation
Type	Capital Improvement

Description

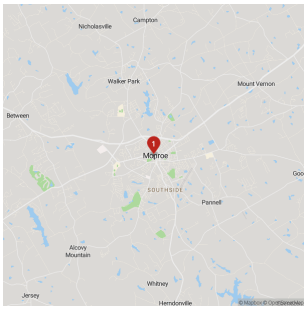
Improvements to Wayne Street streets, sidewalks, parking & stormwater.

Details

Type of Project	New Construction

Location

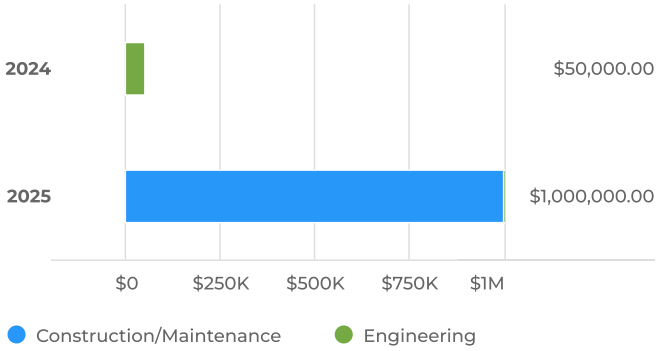
Address: 129 North Wayne Street



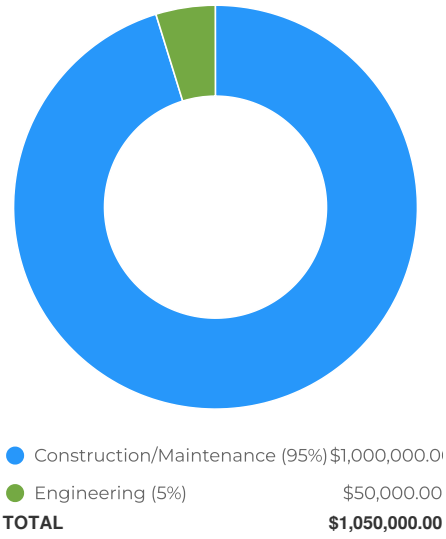
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$1.05M	$1.05M

Capital Cost by Year



Capital Cost for Budgeted Years



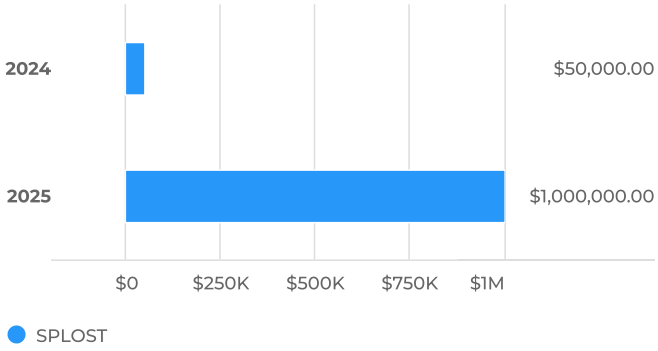
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Engineering	$50,000		$50,000
Construction/Maintenance		$1,000,000	$1,000,000
Total	**$50,000**	**$1,000,000**	**$1,050,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$50,000	$1.05M	$1.05M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
SPLOST	$50,000	$1,000,000	$1,050,000
Total	**$50,000**	**$1,000,000**	**$1,050,000**

TELECOM & INTERNET REQUESTS

Fiber Expansion

Overview

Request Owner	Mike McGuire, Telecom
Department	Telecom & Internet
Type	Capital Improvement

Description

Fiber Optic broad band network expansion

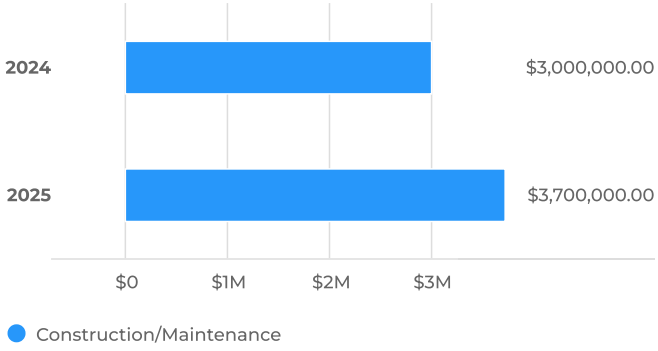
Details

Type of Project	Extension

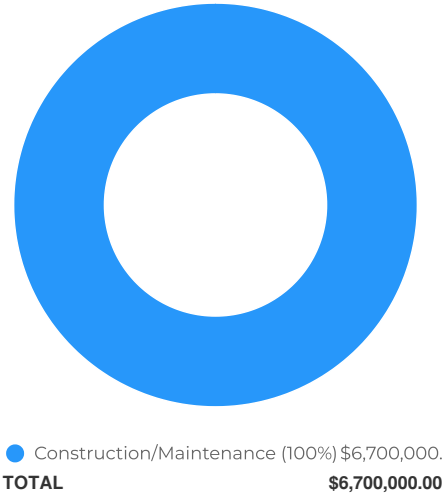
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$3,000,000	$6.7M	$6.7M

Capital Cost by Year



Capital Cost for Budgeted Years



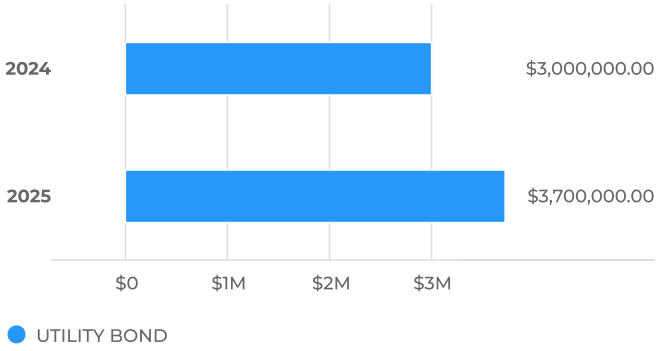
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Construction/Maintenance	$3,000,000	$3,700,000	$6,700,000
Total	**$3,000,000**	**$3,700,000**	**$6,700,000**

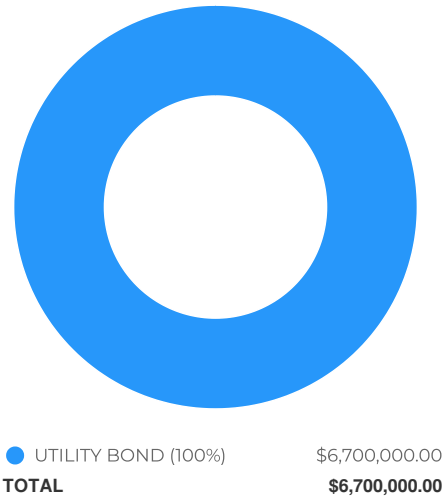
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$3,000,000	$6.7M	$6.7M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
UTILITY BOND	$3,000,000	$3,700,000	$6,700,000
Total	**$3,000,000**	**$3,700,000**	**$6,700,000**

Ford F150 x2 Telecom Dept

Overview

Request Owner	Mike McGuire, Telecom
Department	Telecom & Internet
Type	Capital Equipment

Description

Two Ford F150 4x4 4 door pickup trucks for the Telecom department through Enterprise lease

Details

New Purchase or Replacement	Replacement
New or Used Vehicle	Lease
Useful Life	5

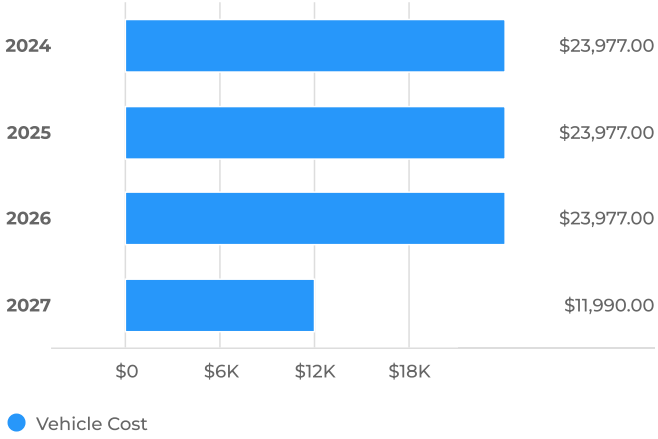
Supplemental Attachments

Enterprise Quote(/resource/cleargov-prod/projects/documents/7eb839d42e466da5d877.pdf)

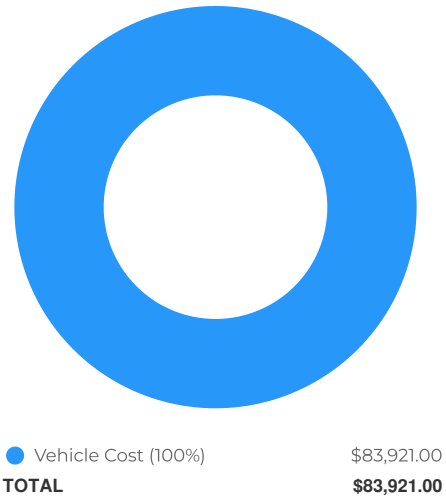
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$23,977	$83.921K	$83.921K

Capital Cost by Year



Capital Cost for Budgeted Years



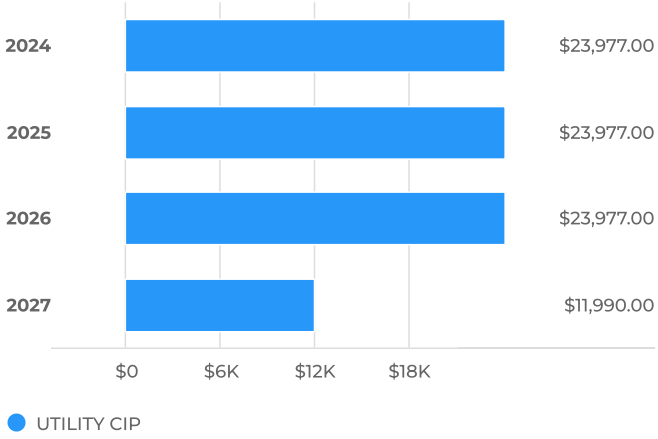
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$23,977	$23,977	$23,977	$11,990	$83,921
Total	**$23,977**	**$23,977**	**$23,977**	**$11,990**	**$83,921**

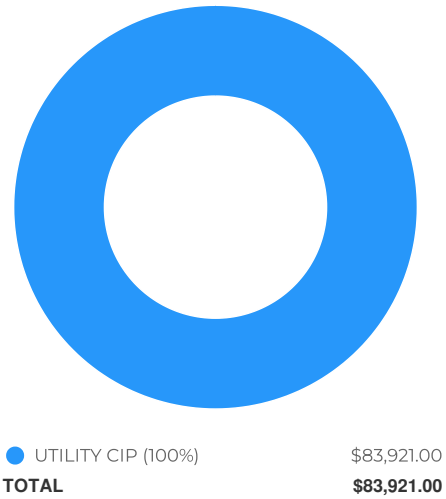
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$23,977	$83.921K	$83.921K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
UTILITY CIP	$23,977	$23,977	$23,977	$11,990	$83,921
Total	**$23,977**	**$23,977**	**$23,977**	**$11,990**	**$83,921**

Headend Security Locks

Overview

Request Owner	Mike McGuire, Telecom
Est. Start Date	01/01/2024
Est. Completion Date	06/30/2024
Department	Telecom & Internet
Type	Other

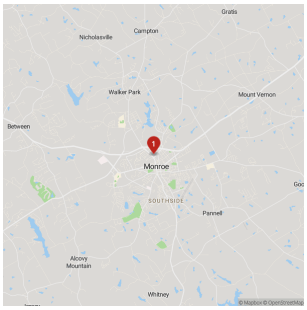
Description

Integration of our Headend building into the existing Badgepass system to better control who can enter / exit the facility and also keep more accurate records of anyone attempting to enter the facility.

Details

Type of Project	Renovation/Repairs

Location



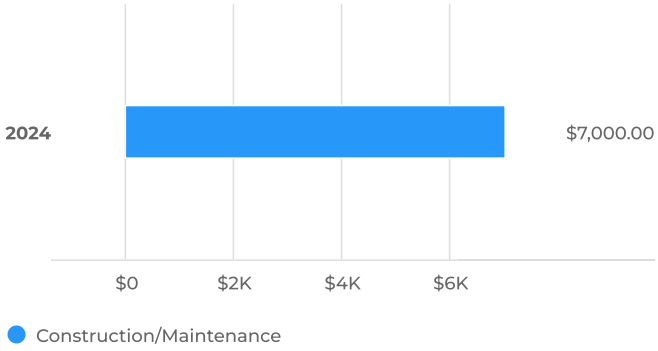
Supplemental Attachments

Badgepass Headend Lock Quote(/resource/cleargov-prod/projects/documents/647bd20b831c28a60ed8.pdf)

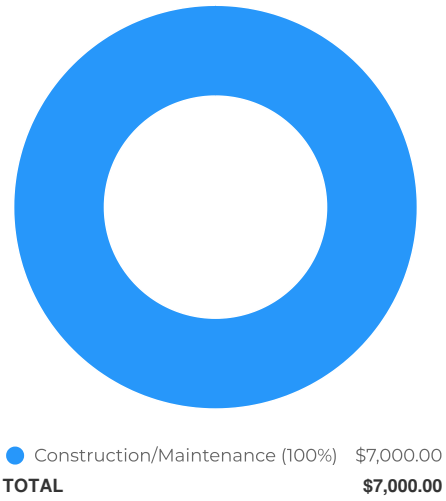
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$7,000	$7K	$7K

Capital Cost by Year



Capital Cost for Budgeted Years



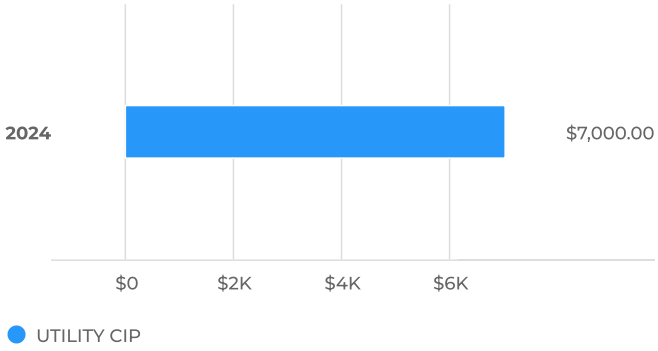
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$7,000	$7,000
Total	**$7,000**	**$7,000**

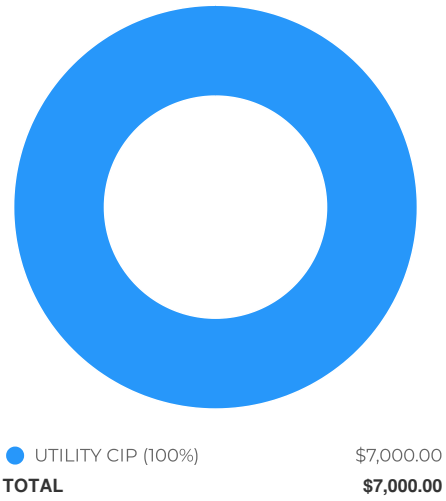
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$7,000	$7K	$7K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$7,000	$7,000
Total	**$7,000**	**$7,000**

New Subdivision Telecom(FTTX)

Overview

Request Owner	Mike McGuire, Telecom
Est. Start Date	01/01/2022
Est. Completion Date	12/31/2022
Department	Telecom & Internet
Type	Capital Improvement

Description

Construction of Telecom in new subdivisions in Monroe. Each new lot cost $1700.00 to provide telecommunication services. With an estimate of 350 lots coming to completion in 2022 the budget for this will be $595,000.00

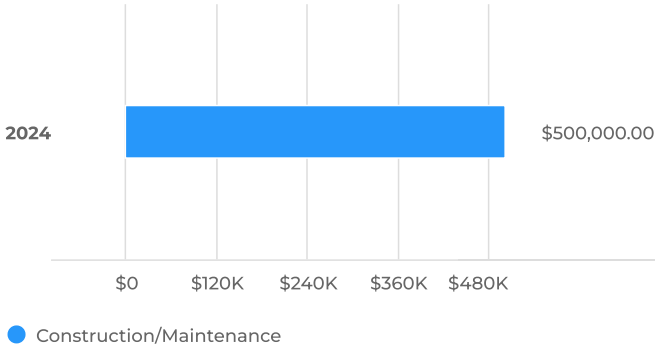
Details

Type of Project	New Construction

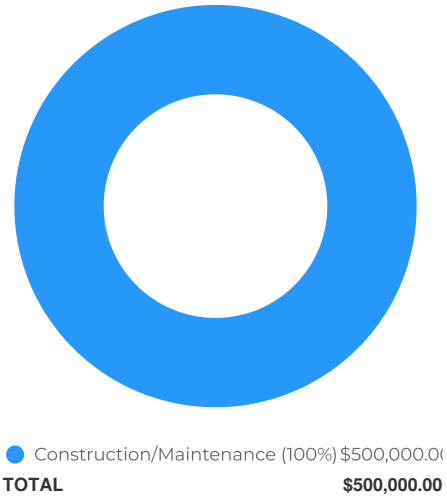
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$500,000	$500K	$500K

Capital Cost by Year



Capital Cost for Budgeted Years



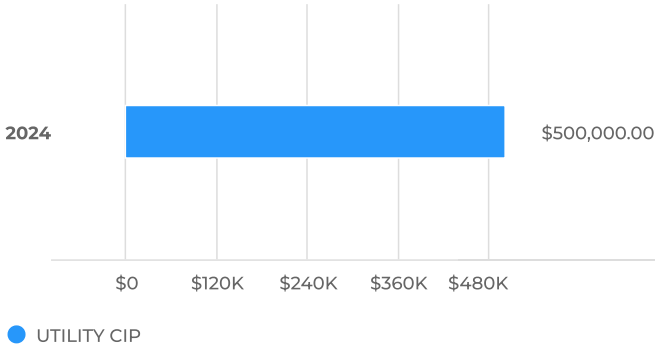
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$500,000	$500,000
Total	**$500,000**	**$500,000**

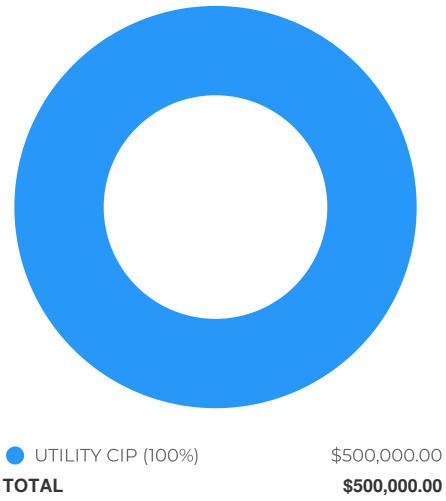
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$500,000	$500K	$500K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$500,000	$500,000
Total	**$500,000**	**$500,000**

UTIL CUSTOMER SERVICE REQUESTS

Ford F150 x4 Meter Readers

Overview

Request Owner	Beth Thompson, Finance Director
Department	Util Customer Service
Type	Capital Equipment

Description

Four Ford F150 4x2 trucks for replacement of Meter Reader trucks with high mileage, leased through Enterprise

Details

New Purchase or Replacement	Replacement
New or Used Vehicle	Lease
Useful Life	5

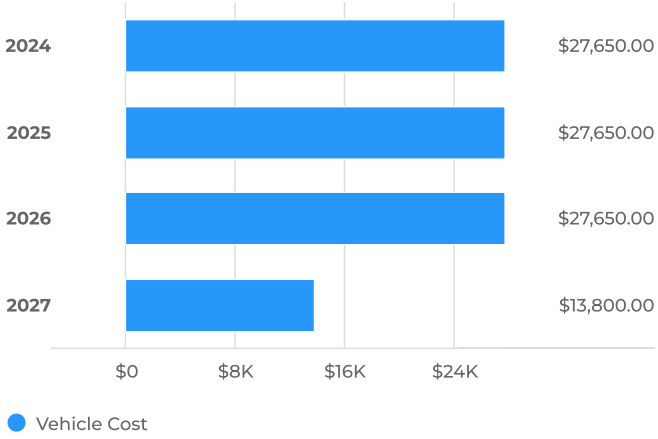
Supplemental Attachments

Enterprise Quote(/resource/cleargov-prod/projects/documents/315cea9e4cbe036d710a.pdf)

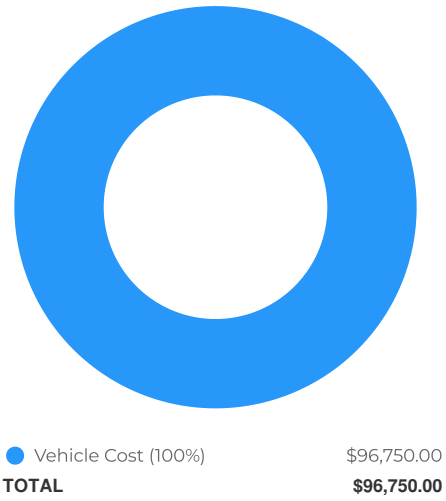
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$27,650	$96.75K	$96.75K

Capital Cost by Year



Capital Cost for Budgeted Years



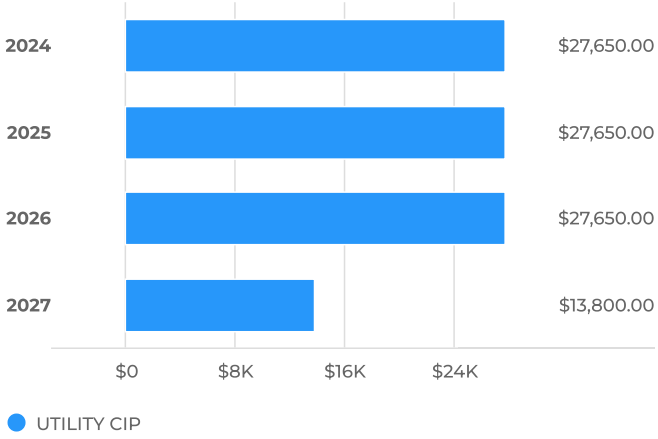
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	Total
Vehicle Cost	$27,650	$27,650	$27,650	$13,800	$96,750
Total	**$27,650**	**$27,650**	**$27,650**	**$13,800**	**$96,750**

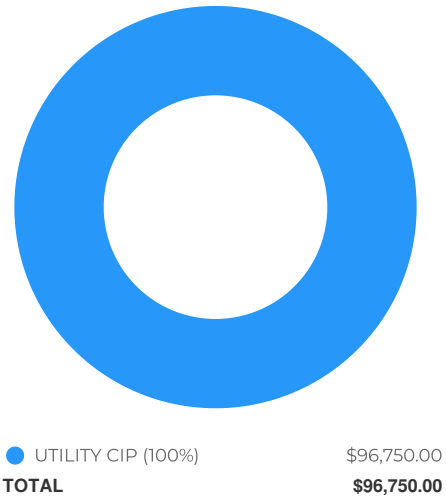
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$27,650	$96.75K	$96.75K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	Total
UTILITY CIP	$27,650	$27,650	$27,650	$13,800	$96,750
Total	**$27,650**	**$27,650**	**$27,650**	**$13,800**	**$96,750**

WATER DISTRIBUTION SYSTEM REQUESTS

24" Raw Water Main

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/31/2024
Department	Water Distribution System
Type	Capital Improvement

Description

24" Raw Water Main

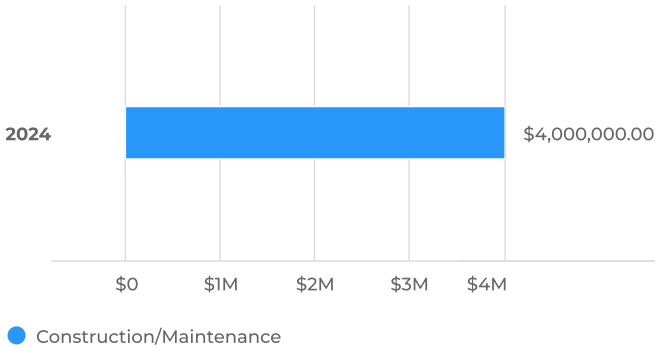
Details

Type of Project	New Construction

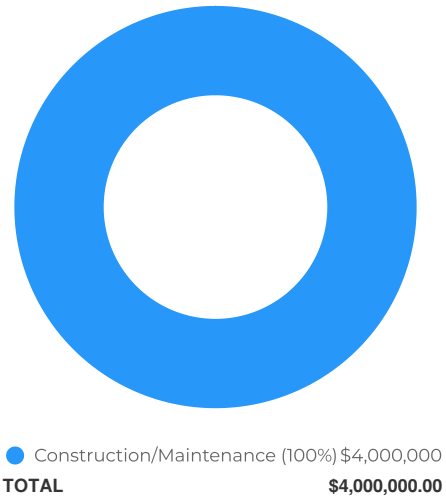
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$4,000,000	$4M	$4M

Capital Cost by Year



Capital Cost for Budgeted Years



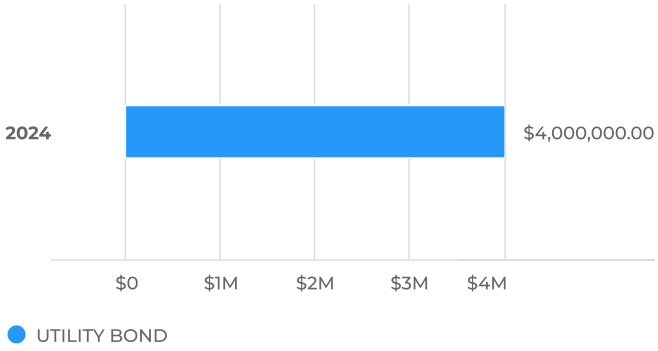
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$4,000,000	$4,000,000
Total	**$4,000,000**	**$4,000,000**

Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$4,000,000	$4M	$4M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY BOND	$4,000,000	$4,000,000
Total	**$4,000,000**	**$4,000,000**

Fire Hydrant Security

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/30/2026
Department	Water Distribution System
Type	Capital Improvement

Description

Hydrant locks to prevent theft of water

Details

Type of Project	New Construction

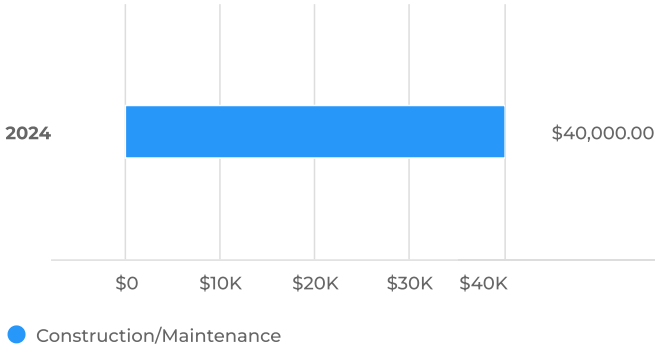
Supplemental Attachments

Hydrant Locks(/resource/cleargov-prod/projects/documents/21d38778193348cd8539.pdf)

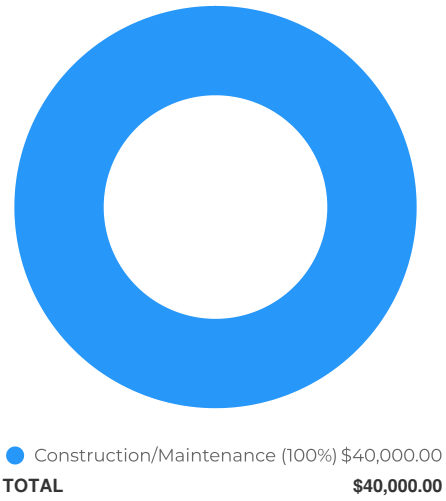
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$40K	$40K

Capital Cost by Year



Capital Cost for Budgeted Years



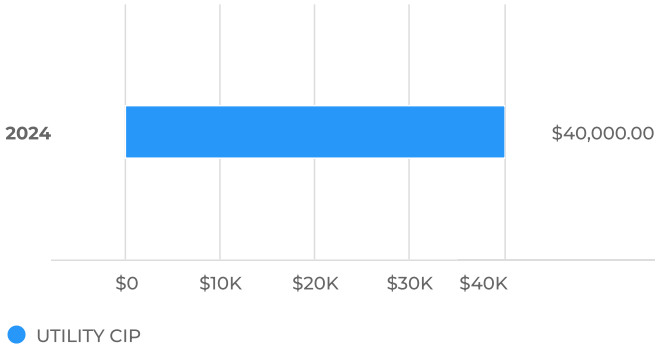
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$40,000	$40,000
Total	**$40,000**	**$40,000**

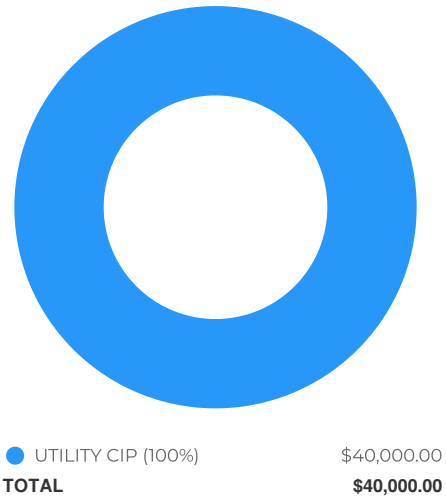
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$40,000	$40K	$40K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$40,000	$40,000
Total	**$40,000**	**$40,000**

Mueller D-5 Drilling Machine

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Water Distribution System
Type	Capital Equipment

Description

Mueller Tapping machine used to make 3/4", 1", & 2" water taps on mains.

Details

New Purchase or Replacement	New

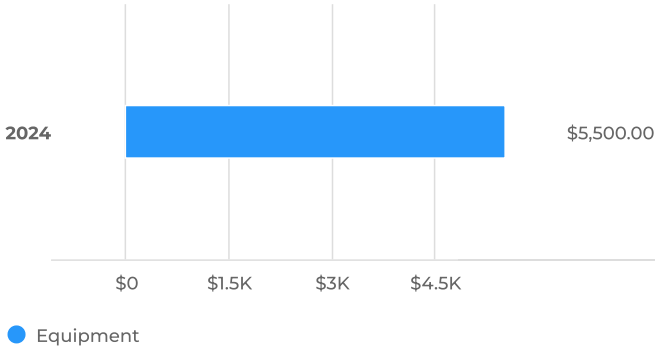
Supplemental Attachments

Mueller D-5 Drilling Machine with Taps(/resource/cleargov-prod/projects/documents/a2d6b88878d4661b9d62.pdf)

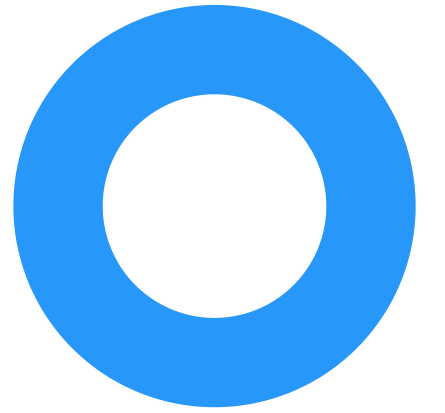
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$5,500	$5.5K	$5.5K

Capital Cost by Year



Capital Cost for Budgeted Years



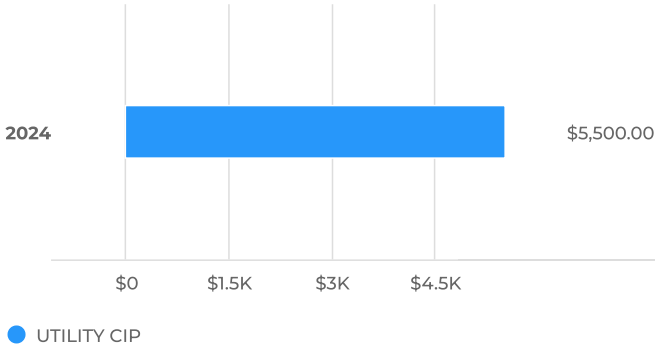
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$5,500	$5,500
Total	**$5,500**	**$5,500**

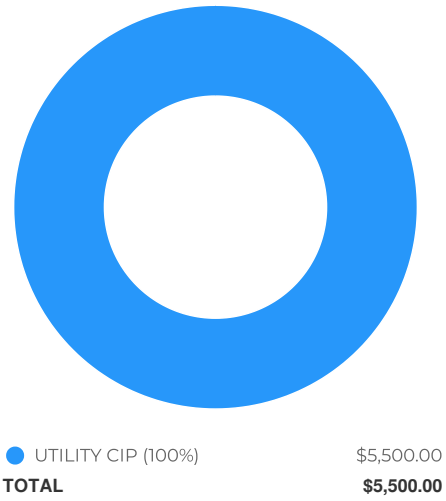
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$5,500	$5.5K	$5.5K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$5,500	$5,500
Total	**$5,500**	**$5,500**

Takeuchi TB250

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Water Distribution System
Type	Capital Equipment

Description

Replacing a 2010 Takeuchi TB145.

Details

New Purchase or Replacement	Replacement

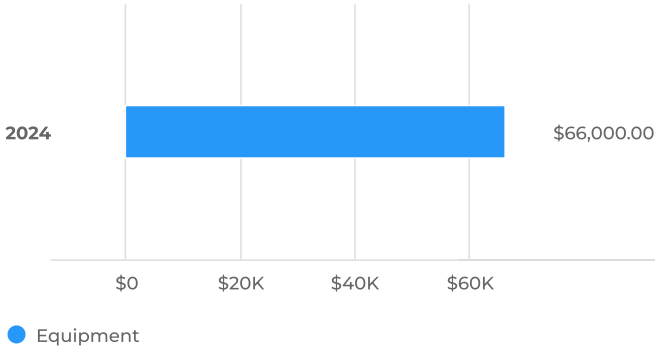
Supplemental Attachments

Takeuchi TB250 Excavator(/resource/cleargov-prod/projects/documents/5d29cfba649aa5aa999c.pdf)

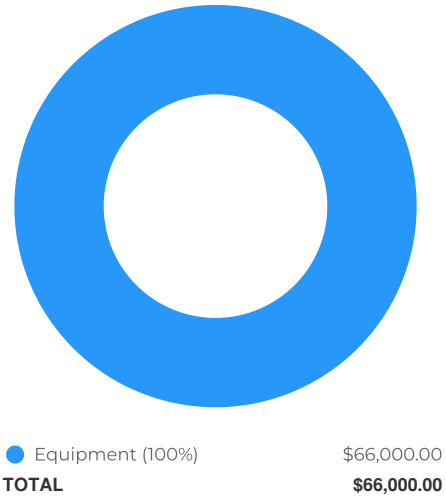
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$66,000	$66K	$66K

Capital Cost by Year



Capital Cost for Budgeted Years



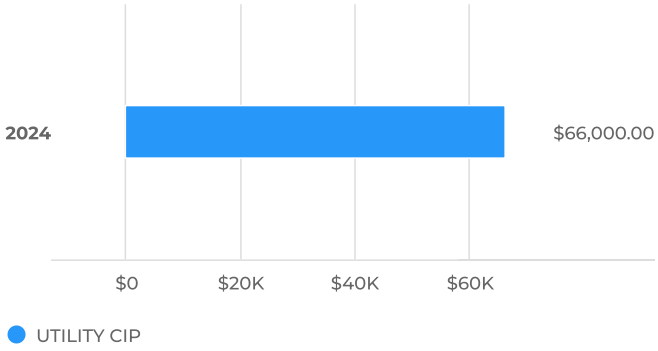
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$66,000	$66,000
Total	**$66,000**	**$66,000**

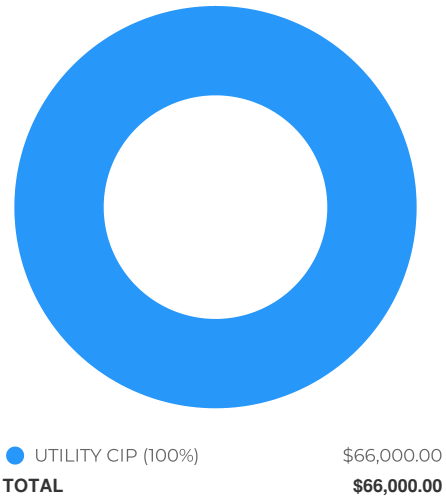
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$66,000	$66K	$66K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$66,000	$66,000
Total	**$66,000**	**$66,000**

Water Main Extensions

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2022
Est. Completion Date	12/30/2028
Department	Water Distribution System
Type	Capital Improvement

Description

Water line extensions on system

Details

Type of Project	Extension

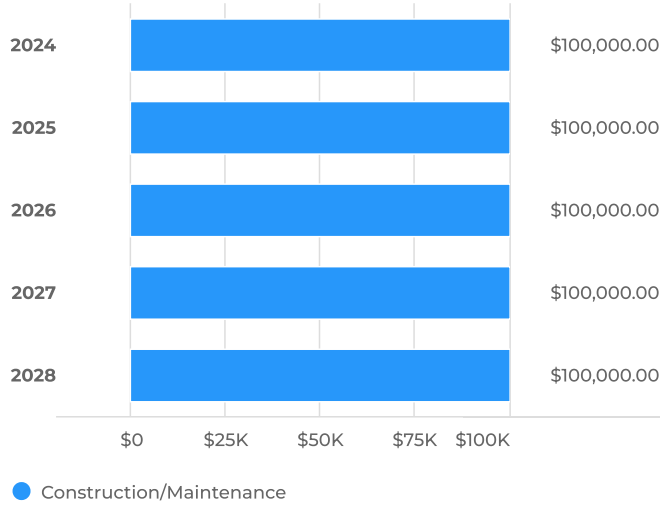
Supplemental Attachments

Water Main Extensions(/resource/cleargov-prod/projects/documents/a285033a04defcde6efa.pdf)

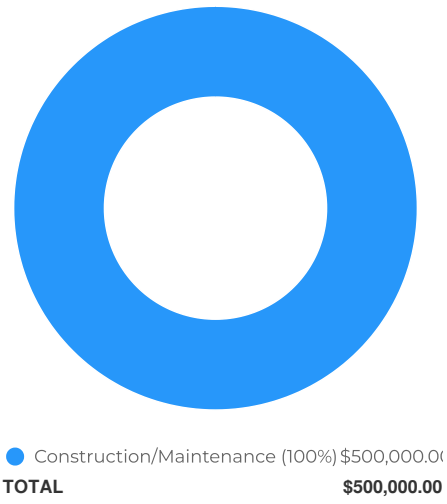
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$100,000	$500K	$500K

Capital Cost by Year



Capital Cost for Budgeted Years



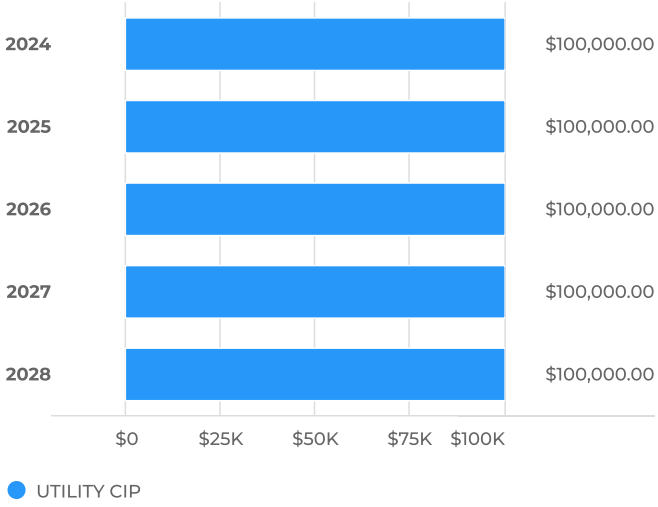
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**

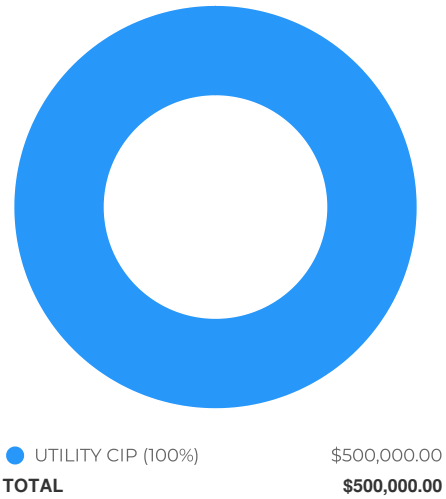
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$100,000	$500K	$500K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**

Water Main Rehab

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/30/2028
Department	Water Distribution System
Type	Capital Improvement

Description

Locations determined by leak reports & call logs. Includes pipe, fittings, valves, hydrants, etc.

Details

Type of Project	Rehab / Repair

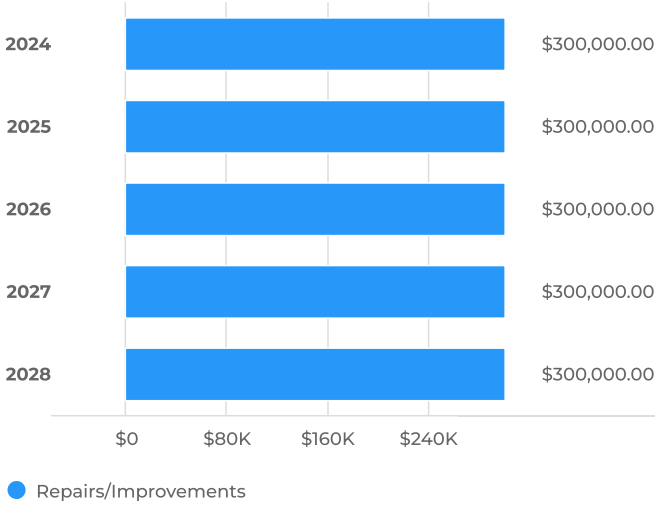
Supplemental Attachments

Water Distribution Pipe & Appurtenances(/resource/cleargov-prod/projects/documents/05896bf7b0bb33b4a6a9.pdf)

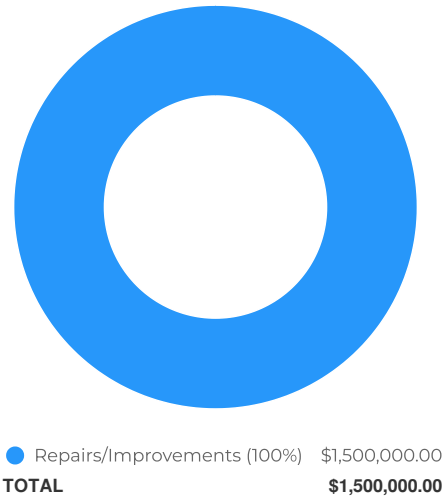
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$300,000	$1.5M	$1.5M

Capital Cost by Year



Capital Cost for Budgeted Years



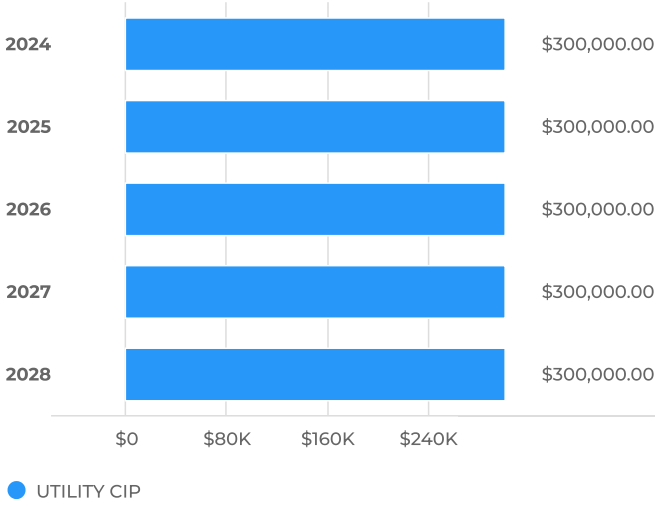
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Repairs/Improvements	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000
Total	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**

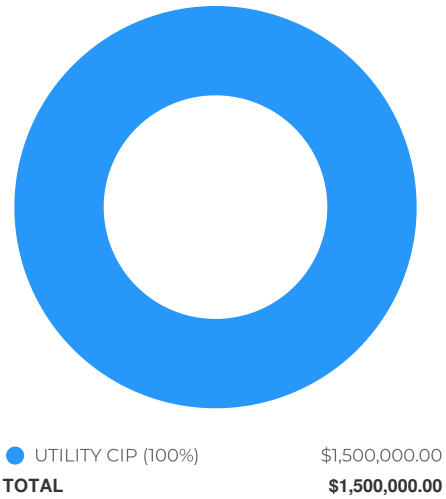
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$300,000	$1.5M	$1.5M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000
Total	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**

Water Meters

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2022
Est. Completion Date	12/31/2028
Department	Water Distribution System
Type	Capital Improvement

Description

AMR Water meter replacement that test below AWWA standards and old 60W meters

Details

Type of Project	Replacement

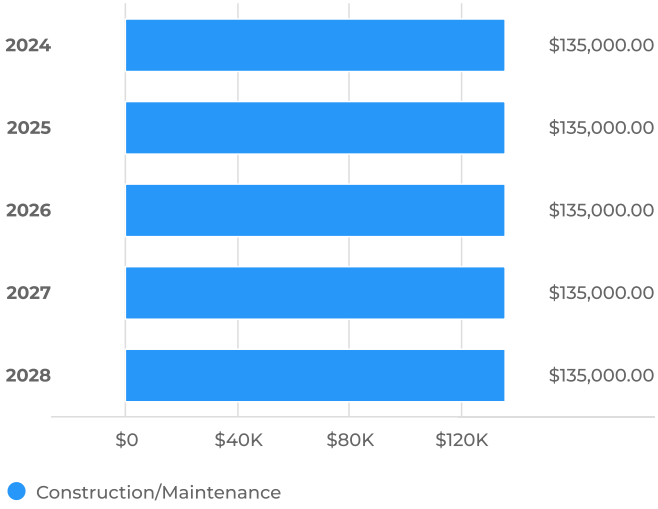
Supplemental Attachments

Water Meters & Erts 2024(/resource/cleargov-prod/projects/documents/0ec9758bcfcc83a5f32a.pdf)

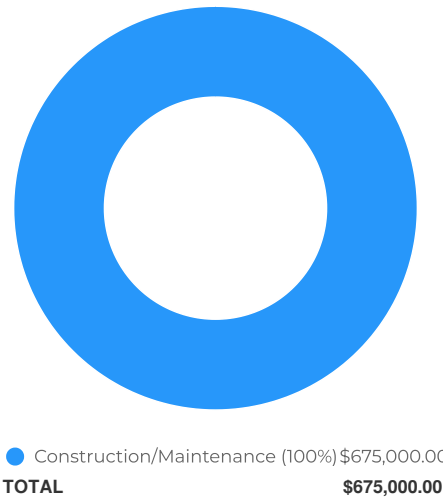
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$135,000	$675K	$675K

Capital Cost by Year



Capital Cost for Budgeted Years



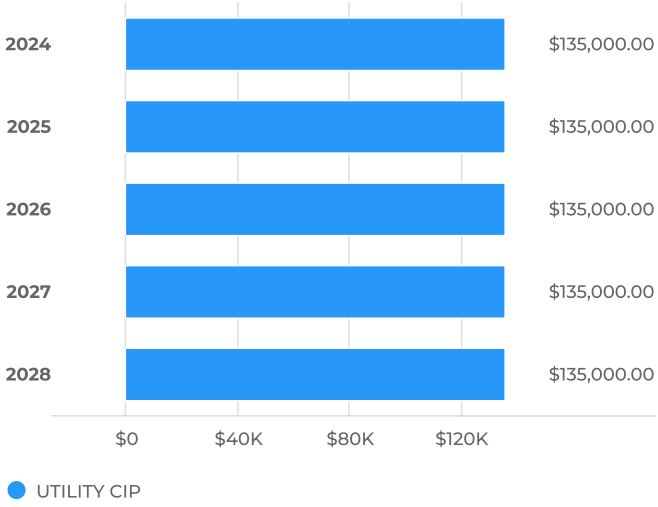
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$135,000	$135,000	$135,000	$135,000	$135,000	$675,000
Total	**$135,000**	**$135,000**	**$135,000**	**$135,000**	**$135,000**	**$675,000**

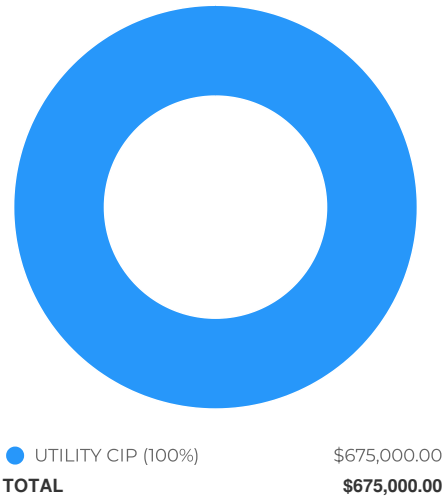
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$135,000	$675K	$675K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$135,000	$135,000	$135,000	$135,000	$135,000	$675,000
Total	**$135,000**	**$135,000**	**$135,000**	**$135,000**	**$135,000**	**$675,000**

Water Service Renewals

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2022
Est. Completion Date	12/30/2028
Department	Water Distribution System
Type	Capital Improvement

Description

Service renewal program to deal with aging water service lines. Also replacement of services due to Lead & Copper results.

Details

Type of Project	Replacement

Supplemental Attachments

Water Service Replacement - Lead & Copper Replacement **(/resource/cleargov-prod/projects/documents/d1ce64213f23fdb67bee.pdf)**

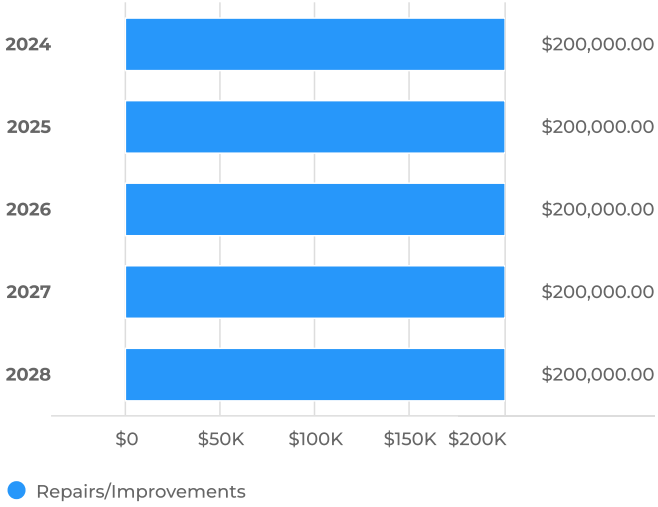
Capital Cost

FY2024 Budget
$200,000

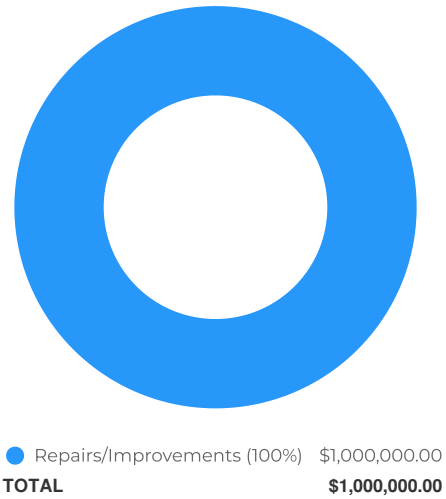
Total Budget (all years)
$1M

Project Total
$1M

Capital Cost by Year



Capital Cost for Budgeted Years



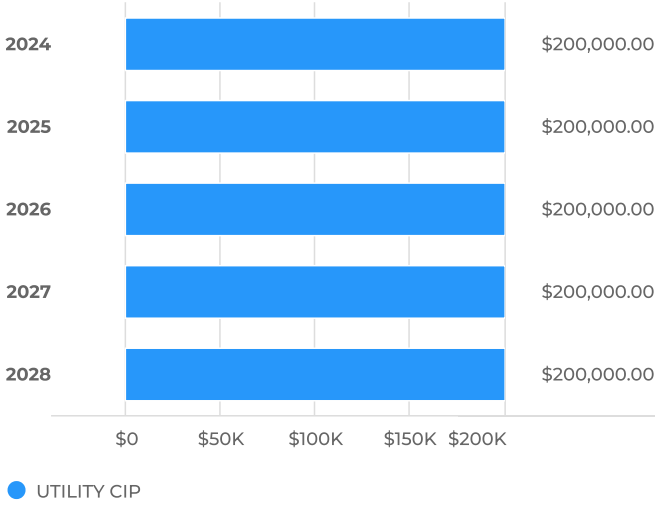
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Repairs/Improvements	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

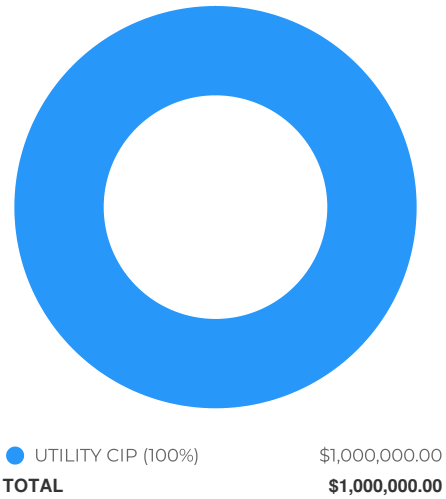
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

Water Tank

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	08/30/2025
Department	Water Distribution System
Type	Capital Improvement

Description

New water tank

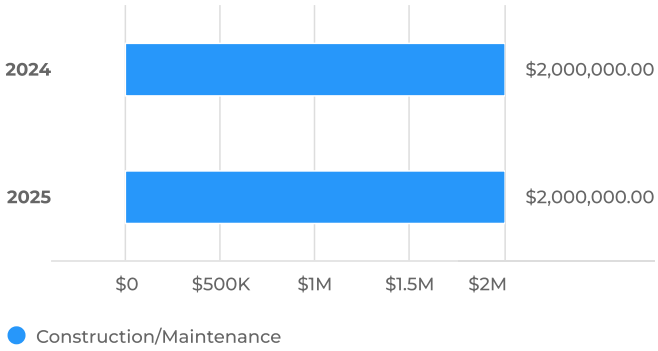
Details

Type of Project	New Construction

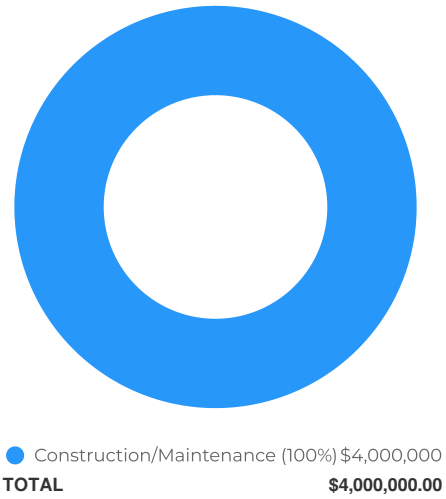
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$2,000,000	$4M	$4M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2024	FY2025	Total
Construction/Maintenance	$2,000,000	$2,000,000	$4,000,000
Total	**$2,000,000**	**$2,000,000**	**$4,000,000**

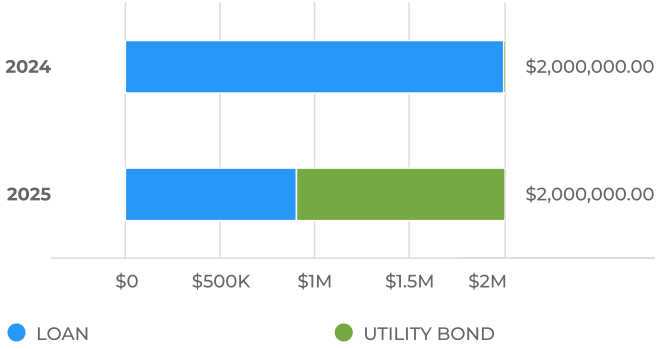
Funding Sources

FY2024 Budget
$2,000,000

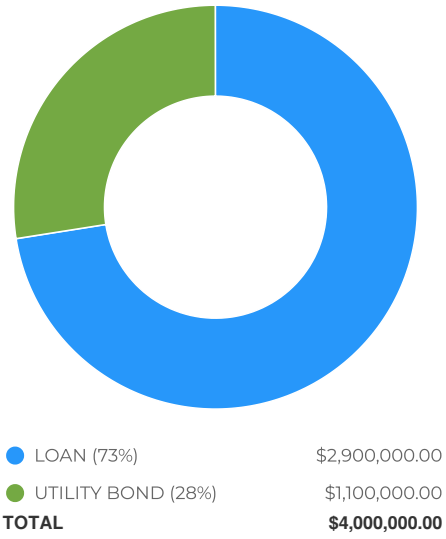
Total Budget (all years)
$4M

Project Total
$4M

Funding Sources by Year



Funding Sources for Budgeted Years



LOAN (73%)	$2,900,000.00
UTILITY BOND (28%)	$1,100,000.00
TOTAL	**$4,000,000.00**

Funding Sources Breakdown

Funding Sources	FY2024	FY2025	Total
UTILITY BOND		$1,100,000	$1,100,000
LOAN	$2,000,000	$900,000	$2,900,000
Total	**$2,000,000**	**$2,000,000**	**$4,000,000**

WATER TREATMENT PLANT REQUESTS

Altoz TRX 766l Mower

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Department	Water Treatment Plant
Type	Capital Equipment

Description

Mower is designed to cut slopes at reservoir. We're currently cutting with skidsteer but the weight of the equipment causes ruts in the slopes. We then have to send a crew out to fix all the ruts and seed & straw the areas. This machine is designed not to cause those issues and get a better cut on those slopes.

Details

New Purchase or Replacement	New

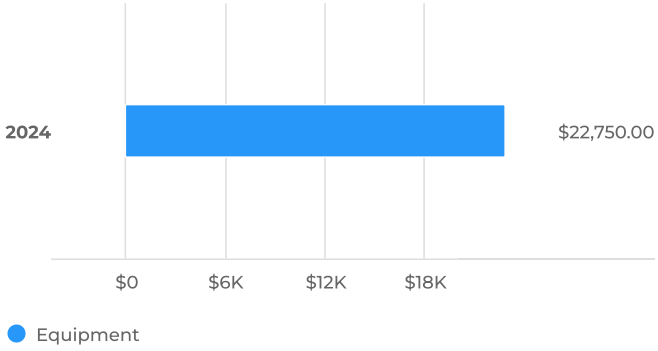
Supplemental Attachments

Altoz TRX 766l Mower(/resource/cleargov-prod/projects/documents/3b629d0f159ab3f5e8a8.pdf)

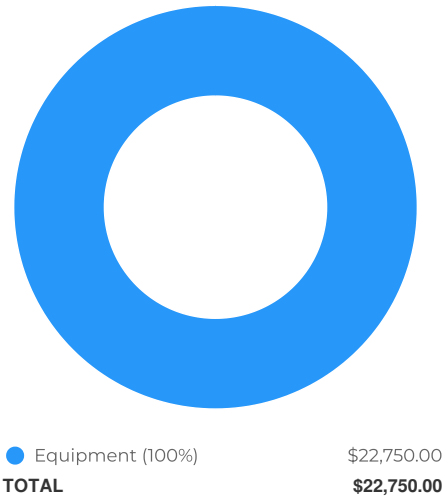
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$22,750	$22.75K	$22.75K

Capital Cost by Year



Capital Cost for Budgeted Years



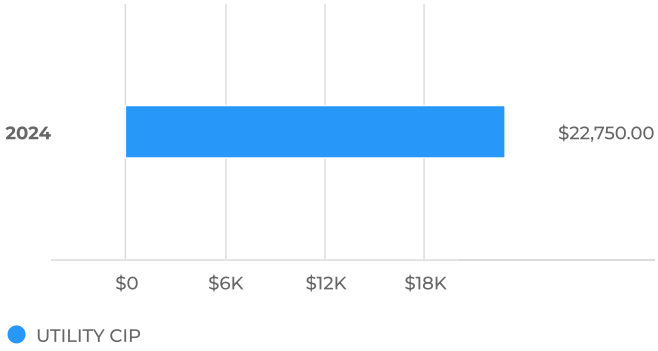
Capital Cost Breakdown

Capital Cost	FY2024	Total
Equipment	$22,750	$22,750
Total	**$22,750**	**$22,750**

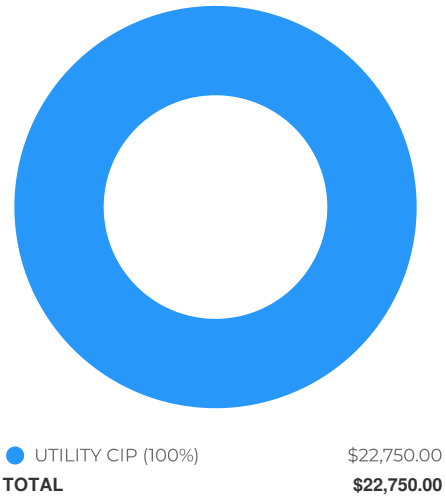
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$22,750	$22.75K	$22.75K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$22,750	$22,750
Total	**$22,750**	**$22,750**

Metal Building for chemical storage at WTP

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2024
Est. Completion Date	12/31/2024
Department	Water Treatment Plant
Type	Other

Description

A 40x60 metal building and slab to allow us to store chemicals and purchase in bulk for money savings. The building would be placed where the old clearwell was removed.

Details

Type of Project	New Construction

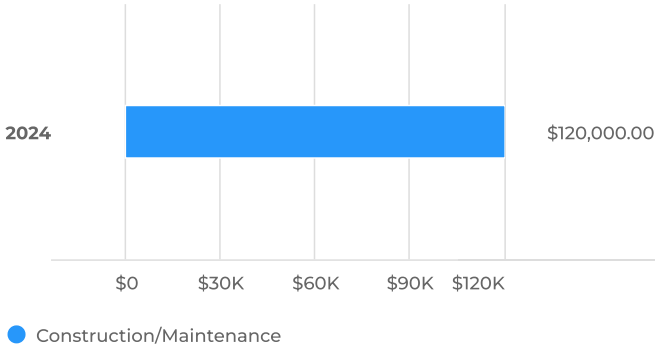
Supplemental Attachments

Metal building and slab(/resource/cleargov-prod/projects/documents/d296050ab7e3fc39868f.pdf)

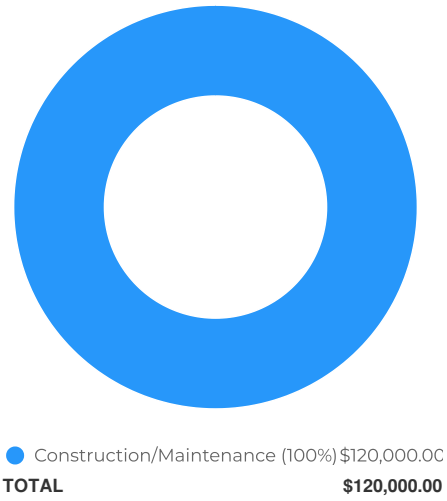
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$120,000	$120K	$120K

Capital Cost by Year



Capital Cost for Budgeted Years



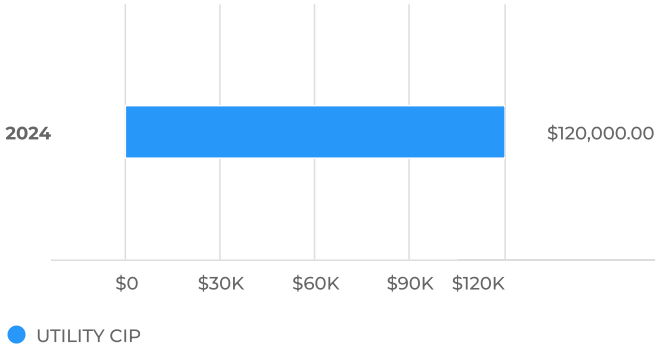
Capital Cost Breakdown

Capital Cost	FY2024	Total
Construction/Maintenance	$120,000	$120,000
Total	**$120,000**	**$120,000**

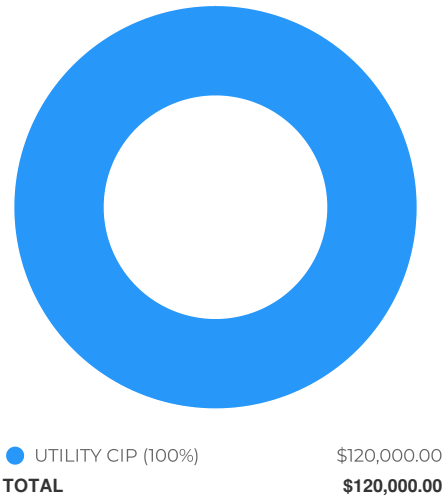
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$120,000	$120K	$120K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	Total
UTILITY CIP	$120,000	$120,000
Total	**$120,000**	**$120,000**

Water Treatment Plant Infrastructure Repair/Replacement

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2022
Est. Completion Date	12/31/2028
Department	Water Treatment Plant
Type	Capital Improvement

Description

Replacement of aging pumps, motors, valves, controls, VFD's, Soft Starts, etc.. at Water Treatment Plant, Alcovy River PS, John T Briscoe Reservoir PS, Jacks Creek PS, Hwy 78 PS

Details

Type of Project	Rehab / Repair

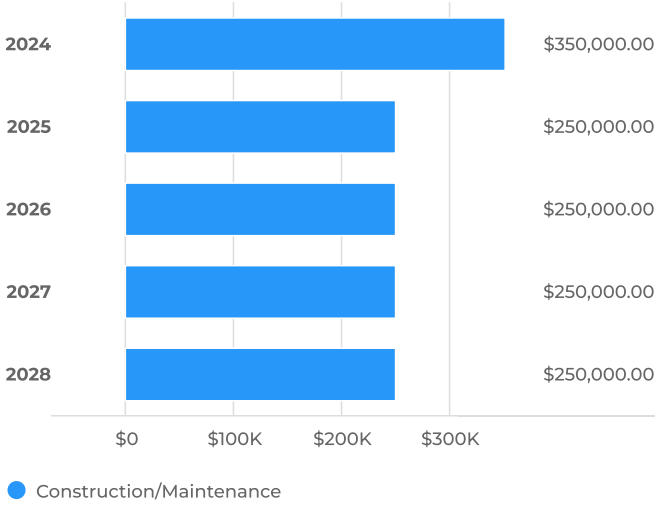
Supplemental Attachments

WTP Equip Repair-Replacement(/resource/cleargov-prod/projects/documents/a63f662ba18ba1993183.pdf)

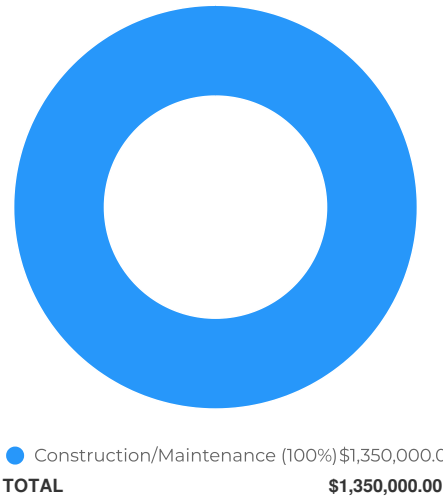
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$350,000	$1.35M	$1.35M

Capital Cost by Year



Capital Cost for Budgeted Years



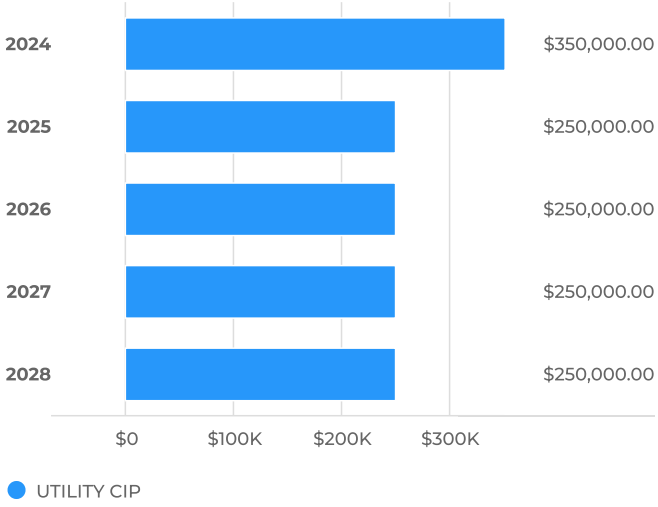
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$350,000	$250,000	$250,000	$250,000	$250,000	$1,350,000
Total	**$350,000**	**$250,000**	**$250,000**	**$250,000**	**$250,000**	**$1,350,000**

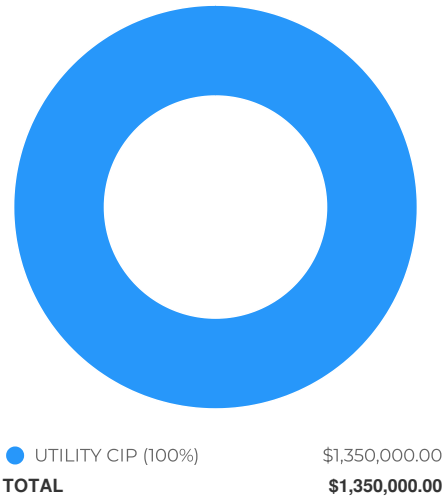
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$350,000	$1.35M	$1.35M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$350,000	$250,000	$250,000	$250,000	$250,000	$1,350,000
Total	**$350,000**	**$250,000**	**$250,000**	**$250,000**	**$250,000**	**$1,350,000**

Water Treatment Plant Membrane Filters

Overview

Request Owner	Rodney Middlebrooks, Elec, Gas, Swr & Wtr Director
Est. Start Date	01/01/2022
Est. Completion Date	12/31/2028
Department	Water Treatment Plant
Type	Capital Improvement

Description

Membrane filters have a 10 year lifespan. 1,080 total membrane filters located in WTP

Details

Type of Project	Rehab / Repair

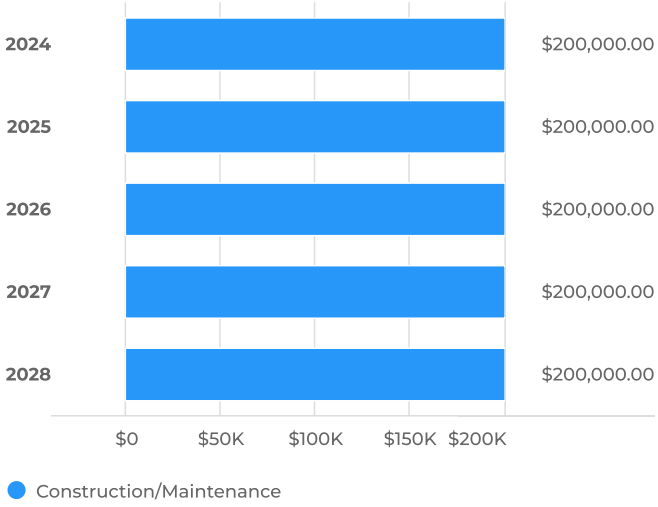
Supplemental Attachments

Filmtec Modules(/resource/cleargov-prod/projects/documents/58cc862ba5de289ed0ba.pdf)

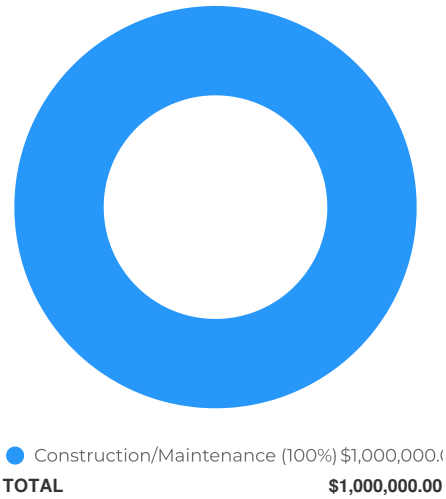
Capital Cost

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Capital Cost by Year



Capital Cost for Budgeted Years



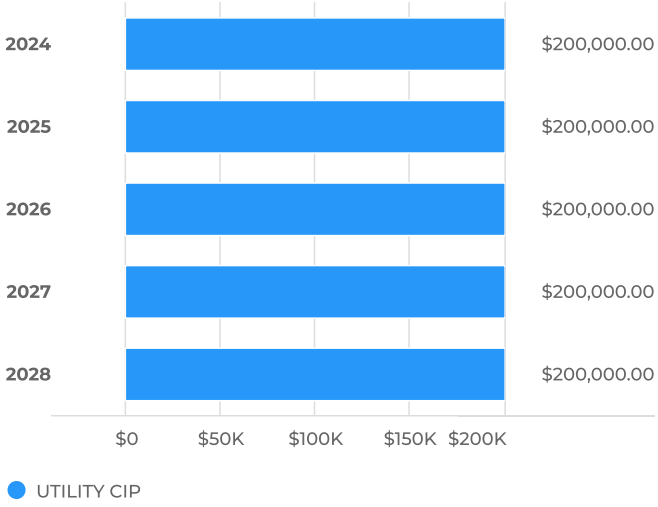
Capital Cost Breakdown

Capital Cost	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Construction/Maintenance	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

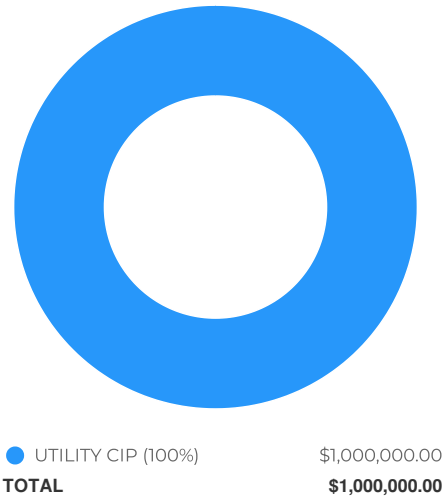
Funding Sources

FY2024 Budget	Total Budget (all years)	Project Total
$200,000	$1M	$1M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2024	FY2025	FY2026	FY2027	FY2028	Total
UTILITY CIP	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrual Basis Accounting: A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

ACFR: Comprehensive Annual Financial Report which is an audited and printed copy of the City's financial statement at the end of a given fiscal year.

Adopted Budget: The Budget as formally approved by the City Council.

Amended Budget: The Adopted Budget as formally adjusted by the City Council.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

ARPA: American Rescue Plan Act funds established from the State of Georgia and Department of Tresurey due to the pandemic.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Balanced Budget: A budget in which revenues are equal to expenditures.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond Discount: The excess of the face value of a bond over the price for which it is acquired or sold.

Bond Premium: The excess of the price at which a bond is acquired or sold over its face value.

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each
date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Budget Amendment: A budget amendment alters the total appropriation for a department or fund and requires approval by an ordinance passed by the Board of Commissioners.

Budget Resolution: The official enactment by the City Council legally authorizing the Financial Director to obligate and spend resources.

Budget Transfer: Intra-department Transfer: A transfer from one account in a division to another within the same division that does not increase the departments' total budget. These transfers may be made upon the approval of the Finance Director.

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Improvement Program (CIP): A multi-year plan developed for capital improvements, which is updated annually. All improvements are to be made in accordance to this plan.

Capital Projects Fund: A fund used to account for financial resources used for the acquisition or construction of major capital equipment or facilities.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

CDBG: Community Development Block Grant.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Confiscated Assets Fund: This fund is used to account for the City's share of monies that have been forfeited through the court system that are restricted for law enforcement purposes.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Construction in Progress: The cost of construction work that has been started but not yet completed.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Deficit: 1.) The excess of an entity's or fund's liabilities over its assets (See Fund Balance). 2.) The excess of expenditures or expenses over revenues during a single accounting period.

Department: A major unit of organization in the City of Monroe comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) The portion of the cost of a capital asset which is charged as an expense during a fiscal period.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Expense: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations for example, depreciation. This term applies to Enterprise Funds.

Fiscal Year (FY): A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance: Fund Balance is the difference between assets and liabilities of a governmental fund. Because assets may include non-cash items, fund balances may not represent liquid assets.

Fund Equity: The excess of assets over liabilities. A portion of the equity may be reserved or designated; the remainder is Fund Balance.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

GAAP: Generally Accepted Accounting Principles as determined through common practice or as promulgated by the Governmental Accounting Standards Board, Financial Accounting Standards Board, or various other accounting standards setting bodies.

GEFA: Georgia Environmental Finance Authority (Formerly, Georgia Environmental Facilities Authority).

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

GFOA: Government Finance Officers Association is a support organization whose purpose is to enhance and promote the professional management of governments for the public benefit.

GO Debt Service Fund: A fund established to account for the accumulation of resources for, and payment of the City's long-term debt principal and interest.

Governing Body: A board, committee, commission, or other executive or policymaking bodyof a municipality or school district.

Grant: A contribution of assets (usually cash) from one government unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

GUTA: The Georgia Utility Training Academy (GUTA) is a training facility specializing in natural gas, water, wastewater, confined space, trenching & shoring, flagging and fire training.

Hotel/Motel Fund: This fund is used to account for hotel/motel taxes collected that are restricted for promotion of trade and tourism in the City.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Insurance Premium Tax: Tax paid by insurance companies for premiums collected inside the City.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

L.O.S.T. (Local Option Sales Tax): Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels. In order to impose this tax, the qualifying entity must submit a copy of a resolution showing more than one-half of the votes cast are in favor of the tax.

Lease-Purchase Agreements: Contractual agreements that are termed leases, but that in substance are purchase contracts.

Levy: To impose taxes, special assessments or service charges for the support of government activities.

Liabilities: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Major Fund: A governmental fund or enterprise fund reported as a separate column in the basic fund financial statements. The general fund is always a major fund. Otherwise, major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and a least 5 percent of the aggregate amount for all governmental and enterprise funds for the same item. Any other government or enterprise fund may be reported as a major fund if the government's officials believe that fund is particularly important to financial statement users.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Mill: One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

Millage: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

Modified Accrual Basis: Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Non-operating Income: Propriety fund income that is not derived from the basic operations of such enterprises.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Ordinance: A formal legislative enactment by the governing body of a city. It is not in conflict with any higher form of law, such as state statute or constitutional provision; it has the full force and effect of law within the boundaries of the municipality to which it applies.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.
PAFR: The Popular Annual Financial Report is a report containing extracted accounting information specifically designed to be readily accessible and easily understandable to the general public and other interested parties without a background in public finance.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Personal Services: Expenditures for the payment of salaries, wages and fringe benefits of employees.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Property Tax: Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

Proprietary Funds: This category of funds often emulates the private sector and includes Enterprise Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and use the accrual basis of accounting.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Real Property: Land, buildings, permanent fixtures, and improvements.

Renewal & Replacement (utilities): The amount needed to replace an asset such as meters, conductors, utility mains, etc.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors’ analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio

study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Revenue: Increases in the net current assets of a government fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

S.P.L.O.S.T. (Special Purpose Local Option Sales Tax): An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Self-Insurance: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks. Any losses which do occur are charged against those accounts or funds.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditures for specified purposes.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Anticipation Note (TAN): Borrowing by a local government against future anticipated tax revenue.

Tax Digest: The total assessed value of taxable property for a particular area.

Tax Levy: The total amount to be raised by general property taxes for operations and debt service purposes.

Tax: A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

TE Grant: Transportation Enhancement Grant made available by the Georgia Department of Transportation (GDOT) to provide for sidewalks, street lighting and other improvements.

User Fees: Charges or fees established to recover part or all of the costs incurred in the provision of services by a government; based on the philosophy that the recipient of the benefit should pay for the services. Also called Charges for Service.

Uncollected Funds: Recently deposited checks included in an account’s balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank’s reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.