city of powder springs

FY20 Budget Book



Annual Operating Budget



Submitted by
Pam Conner, City Manager

Prepared by

Budget Officers
John Culpepper & Kelly Axt

Last Revised:
May 1, 2019
June 3, 2019

Elected Officials



Al Thurman
Mayor



Patrick Bordelon
Post 1 – At Large



Patricia Wisdom
Post 2 –At Large



Henry Lust
Ward 1



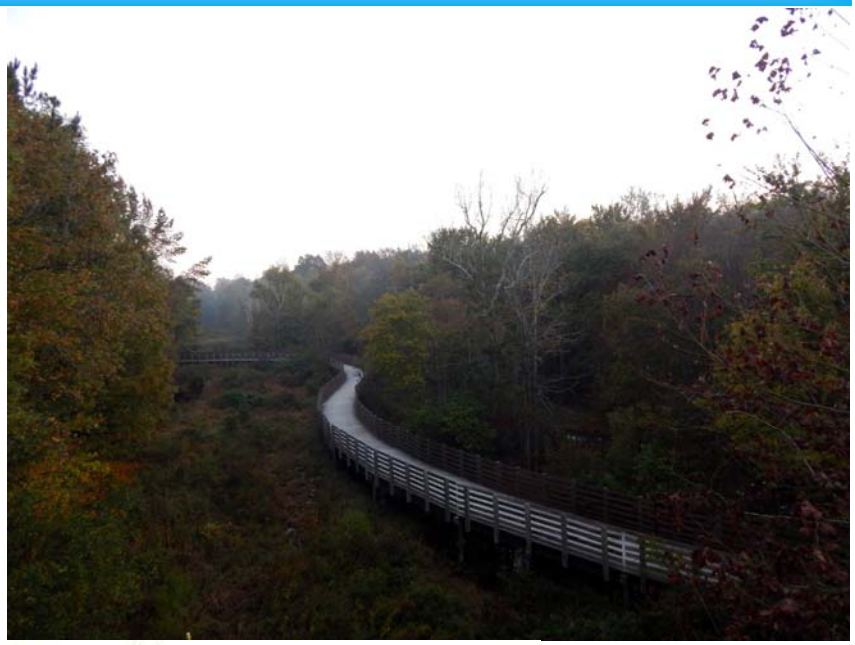
Doris Dawkins
Ward 2

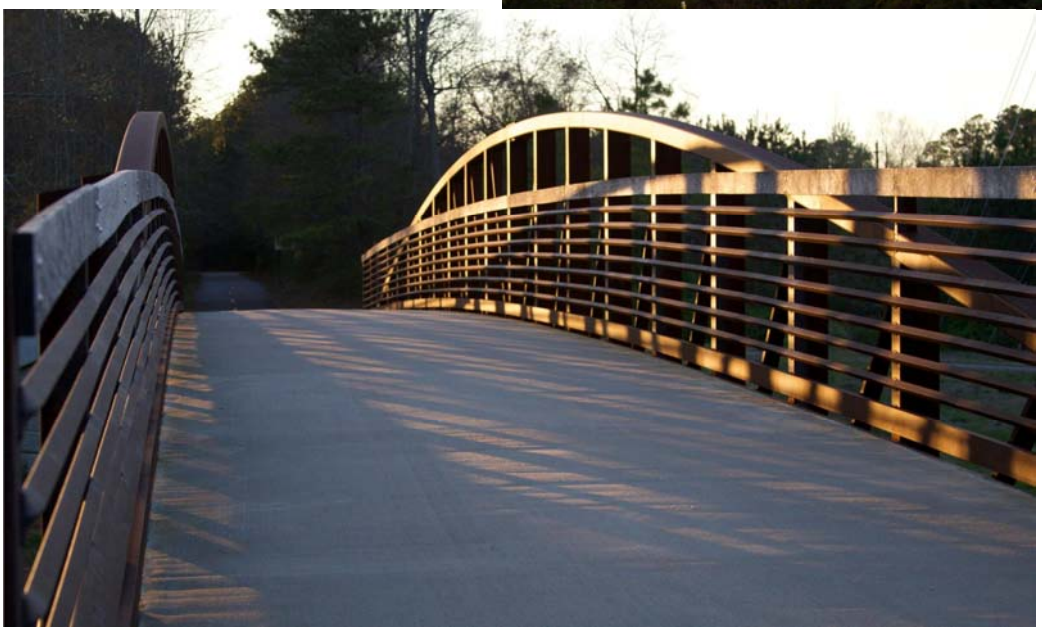


Nancy Farmer
Ward 3

Vision Statement

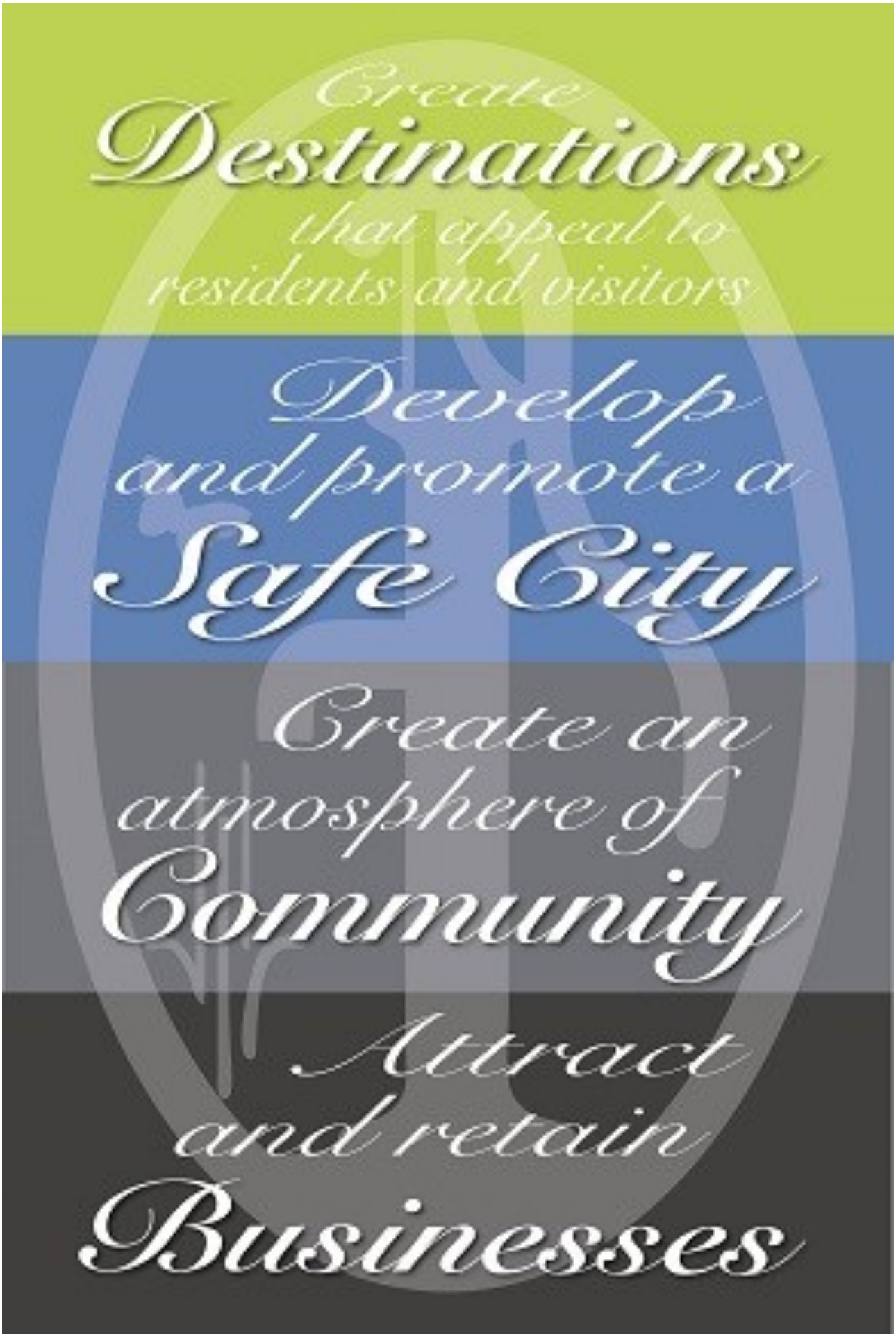
Powder Springs, a city inspired by the past, invigorated by the present, and innovative about the future





Mission Statement

The City of Powder Springs government, residents and businesses working together to promote a safe, economically secure & stimulating city, where people want to visit and call home


Create
Destinations
that appeal to
residents and visitors
Develop
and promote a
Safe City
Create an
atmosphere of
Community
Attract
and retain
Businesses

BUDGET TRANSMITTAL LETTER

Honorable Mayor and Council
Powder Springs, GA

Dear Mayor Thurman and City Council:

I am pleased to present the FY20 draft annual operating and capital budget. It is balanced without reductions to current services and maintains the current millage rate of 9.5 that was approved with the FY19 budget.

Background

This past year has presented various opportunities that have allowed consideration of alternate, effective methods to operate in a long-term sustainable fashion. One opportunity was the sale of the water and sewer system. Responsible and efficient management and operation of the system and investment infrastructure required technical and financial resources beyond the City's capacity. Selling will reduce both operating costs that we could not sustain as well as the usage rates for customers.

Another opportunity that allows alternate operational methods is the change in staffing. Personnel shifts have permitted careful and innovative thought about reorganization and alignment of skills that best serve the public in the long term. Additionally, revenues from the FY19 millage rate and additions to the City's tax base allow us to expand and train our workforce and improve efficiencies with technology. Also, workforce shortages, multiple generations in the workforce, a stable economy, and employment opportunities are all catalysts to rethinking operations – thinking outside the norm to develop solutions that best meet the needs of and provide quality services to our citizens while minimizing their financial burden and sustaining our future.

One way to think outside the norm is to provide needed services from retired and experienced contracted professionals. Or engage an experienced professional who is not willing to work full time but can perform that one specialized task the City needs. Another is to align staff skills with required services – after all, why hire an attorney when a paralegal can perform the job? Conversely, don't place a paralegal in a position that only an attorney can perform, and consider having junior attorneys in the gap when it is inefficient to pay a senior but ineffective to rely on the paralegal. Clearly, it is important that those providing services to the public are trained on the best practices of providing those services and that policies and procedures exist to enable continuation of services when a vacancy occurs. The Mayor and Council has identified personnel as a

priority for FY20, and I am pleased to present a draft proposed budget that is intended to capture this and the other priorities that have been established.

This draft has been developed based upon information received from the public at Town Hall or other public meetings, our annual planning retreat, collaboration with City departments and outside professionals with expertise in budgeting, and our approved planning documents. The priorities established during this budget development process are reflected in the draft budget. Those priorities include personnel increases and alignment, public safety, business development, annexation, and managing the tax base.

Key Points in the FY20 Budget

Using these priorities, a draft budget was prepared to support citywide initiatives, departmental activities and department operations that help achieve the City's core strategies of promoting a safe city, attract and retain business, creating destinations and creating an atmosphere of community.

- This budget includes a total of 87 authorized positions (includes the elected body), which is a decrease of 1.5 full time authorized positions compared to the current level. If you exclude water and sewer operations, the proposed level authorizes increases as follows:
  - 2 in public safety
  - 2 in finance
  - 2 in community and economic development
  - 1 in parks
  - 1 in administration (HR/City Clerk/City Manager)

  These staffing recommendations address the priorities related to personnel, public safety, business development and annexation

- The budget includes funding in support of the core strategy to attract and retain businesses and the priority of managing the tax base. Working with the Development Authorities and Powder Springs Business Group, the City will implement business retention plans and annexation goals and actively support business development. Part of this is met with professional contracted services of $35,000.

- The budget provides an increase of $50,000 for public facility repairs and an allocation of $15,000 plus overtime to sponsor the July 4 celebration;

- The budget addresses the personnel priority with a cost of living adjustment of $92,495 and training of $56,000.

- The budget also addresses business development and personnel priorities with intentional marketing, increased social media, public information, information technology, and audit and budget activities by experienced contract professionals in the Administration, City Clerk, and Finance Departments of $184,600.

- The budget addresses business development and personnel priorities with upgrades in technology and development tracking software of $35,000.

With the sale of the water and sewer system scheduled to close before the end of the fiscal year, the proposed Operating Budget includes more than $11.5 million of investment in City services and infrastructure, including $9 million for General Fund day-to-day operations. Additional funds are included for several capital projects prioritized by Mayor and Council at retreat.

The budget will maintain our financial reserves at a healthy level to respond to an unplanned event. The City of Powder Springs' operating reserves are maintained to cover six months of operations, and once the fund balance has been stabilized at six months, ten percent of funds are assigned each to resurfacing and emergency preparedness projects. A portion of remaining unassigned fund balance in the General Fund will be assigned to begin building a long-term capital budget.

Revenues are trending in a favorable position and are estimated in a careful and intentional manner. Savings that the City has accrued is attributed to larger revenue receipts than budgeted, incomplete or postponed projects, staffing shortages from prior budget cuts and downsizing, and managed spending. This balanced budget helps achieve City goals, fund capital needs and demonstrates careful and intentional strategic growth. This approach will allow the City to improve its levels of service, fund future obligations and capital needs and maintain healthy reserve levels.

Existing long-term debt is small for our operations and will be satisfied in 2031. The sale of the water and sewer system will result in an annual payment of $550,000 for ten years, ending in July 2029. Monies in the water and sewer fund will be placed in a special capital reserve fund requiring council approval prior to use. This will be established following the closing, and conclusion of all transfer steps is expected by the end of the 1st quarter of FY20.

I would like to thank the Mayor and Council for their thoroughness and contributions during the development of the budget. In addition, I want to thank each department head for their dedication and effort in preparing their departmental requests and collaborating as a team in recommending solutions and options in meeting the priorities established by the elected officials and the public as recommended in our many planning documents. Thanks also to my sounding board committee who provided thoughtful feedback. Finally, many thanks to our finance and budget officers, Kelly Axt and John Culpepper, for their long hours, technical and financial skills and keen insight in assisting in the preparation of this proposed budget.

Sincerely,

Pam Conner
City Manager

Priorities for FY20

Personnel Alignment

- Reorganization
- Use of Professional Contracted Services
- Staffing
- Training & Incentive

Managing Tax Base

- Business Ambassadors
- Strategic Land Acquisition

Business Development

- Staffing
- Authority Board Funding
- Marketing & Social Media

Annexation

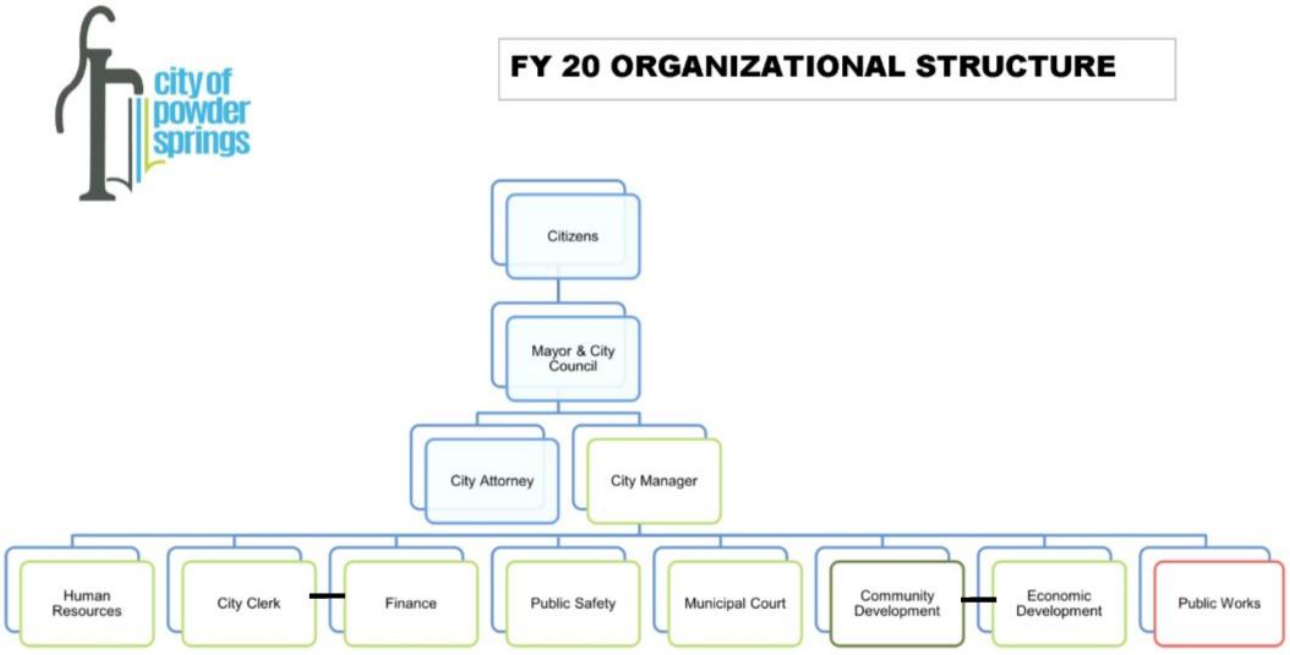
- Use of Professional Contracted Service with assistance by DAPS and staff

Public Safety

- Staffing
- Vehicles

CITY ORGANIZATION

The **City of Powder Springs, chartered in 1839,** operates under a ***Mayor-Council form of government***. The Mayor and all five Council members are elected by the people to four-year terms. The governing body appoints a City Manager to oversee the day-to-day operations of the City.



FY20 Budget Calendar

December 2018	City Manager Finalizes the Budget Calendar and meets with Department Directors to discuss the process for the upcoming Operating and Capital Budgets
January 2019	Mayor and Council review the City's Strategic Plan Update and State of the City Town Hall
March 6-8, 2019	Mayor and Council and Department Directors Annual Retreat
April 18, 2019	City Manager Proposed Budget presented to Mayor and Council
April 24, 2019	Town Hall Meeting-Budget Presentation
May 2 & 9, 2019	Budget Open House
May 20, 2019	Mayor and Council-First Reading and Public Hearing of Budget Ordinance required by State Law
June 3, 2019	Mayor and Council-Second Reading and Public Hearing of Budget Ordinance
June 17, 2019	Mayor and Council-3rd Hearing & Budget Adoption
July 1, 2019	Budget Implementation

AUTHORIZED POSITIONS

Function / Program	2017	2018	2019	2020
General Administration				
Council	5.0	5.0	5.0	5.0
Mayor	1.0	1.0	1.0	1.5
Elections	-	-	-	
Administration	8.5	8.0	6.0	10.0
Information Technology	-	-	-	
Purchasing	-	-	-	
Municipal Court	2.0	2.0	2.0	2.0
Total General Administration	16.5	16.0	14.0	18.5
Health and Welfare				
Senior Center	0.5	-	-	0.0
Culture and Recreation				
Parks and Recreation	-	1.0	3.0	3.0
Senior Center	-	1.0	1.0	1.0
Museum	0.5	1.0	1.0	1.0
Total Culture and Recreation	0.5	3.0	5.0	4.5
Housing and Development				
Building Inspection	-	-	-	
Community Development	5.0	5.0	5.0	5.0
Economic Development	1.0	1.0	1.0	2.0
Code Enforcement	2.0	2.0	2.0	2.0
Total Housing and Development	8.0	8.0	8.0	9.0
Public Safety				
Police	34.0	33.5	32.5	34.0
Public Works				
Buildings & Maintenance	-	2.0	2.5	2.0
Fleet Maintenance	-	2.0	2.5	2.0
Streets/Right of Way/Infrastructure	3.0	1.0	2.0	6.0
Total General Fund Public Works	3.0	5.0	7.0	10.0
Water & Sewer				
Water	13.0	12.0	7.0	0.0
Sewer	5.0	5.0	5.0	0.0
Total Water & Sewer	18.0	17.0	12.0	0.0
Sanitation	10.0	9.0	8.0	9.0
Storm Water	1.0	1.0	2.0	2.0
Total	91.5	92.5	88.5	87.0



OPERATING BUDGET FOR FY20

Careful and Intentional Budget Focus

- FY20 Budget is **developed** with a focus on the maintenance of the City's strong financial condition to include six month of reserves per the adopted policy.

- FY20 Budget is **focused** to provide resources to achieve the identified priorities of the Mayor and Council for the upcoming fiscal year.

- FY20 Budget is **streamlined** to return to line item management from program based budgeting to increase accountability.

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Major Funds Budget Summary

FUND	PROJECTED REVENUE	PROJECTED EXPENDITURE
GENERAL FUND	$9,078,210	$9,078,210
SANITATION	$1,357,500	$1,357,500
STORM WATER	$469,000	$469,000
FINES & FORFEITURES	$608,000	$608,000
TOTAL	$11,512,710	$11,512,710

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MAJOR CHANGES TO OPERATING BUDGETS

- Incorporates the roll-up of financial software expenditures to return to line item budget from program based budgeting
- Maintains employee Health Care Costs of approximately $550K per year through plan year with Kaiser. Increases will be capped at 8% at renewal in April 2020
- Unifies Public Works in the General Fund to combine departmental budgets for Streets, Building Maintenance and Fleet Maintenance
- Unifies the Community Development departmental budget to include Building Permits
- Combines General Fund Expenses not tied to a specific department into a "General Expenses Department"
- Establishes a proposed 2.8% COLA in January 2020 for all staff excluding City Manager with a retention pay out in July for all staff ($95K) - Does Not Include a pay adjustment for elected officials
- Emphasizes training in all funds which increases departmental expenditures.
- Incorporates Personal Realignment & Professional Services
    - Additional staffing resources of seven FTE's across Public Safety, Community Development, Economic Development, Parks and Rec, Finance and Administration.
    - Retains professional services to utilize experts to best address delivery of City services.
- Implements Community Development Software to streamline Planning
- Includes expenses from Water and Sewer operations for Public Works in General Fund. Water and Sewer expenditures are not budgeted in any fund source
- Increases Facilities Improvement Budget by $50K
- Increases Parks and Rec expenditures to focus on maintenance activities
- Incorporates annual percentage increases for maintenance, software and vendor provided services/agreements and utilities
- Funds General Election Expense for November 2019

Employees and Benefits- All Funds

- The FY20 Budget includes FTE's of 87
- The FY20 Budget as drafted includes $5.1 million for Pay, Healthcare Benefits and Retirement Contributions for all employees – 45% of all Major Fund Budgets
- The FY20 Budget as drafted includes an incentive structure for employees. The incentive will add approximately $92,000 to the annual budgets. Elected Officials do not have a budgeted increase as proposed.
- The cost of all employee benefits for FY20 is estimated to be $900,000. Retirement Contributions are $252,000 for all funds.

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ALL FUNDS REVENUE OPERATING BUDGET

	General Fund	Fines and Forfeitures / Municipal Court	Sanitation Fund	Storm Water Fund	Police Seizures Fund	DDA Debt Service	Total All Funds
Revenues							
Property Taxes	$4,750,117						$4,750,117
Other Taxes	$2,107,050						$2,107,050
Licenses & Permits	$609,800						$609,800
Intergovernmental	$250,000						$250,000
Charges for Services	$1,254,743		$1,350,500	$430,000			$3,035,243
Fines & Forfeitures	$0	$608,000					$608,000
Investment Income	$50,000		$6,000				$56,000
Contributions	$6,500		$1,000				$7,500
Other Revenues	$50,000						$50,000
Other Financing Sources	$0	$0	$0	$39,000		$949,094	$988,094
Total Revenues	**$9,078,210**	**$608,000**	**$1,357,500**	**$469,000**	**$0**	**$949,094**	**$12,461,804**

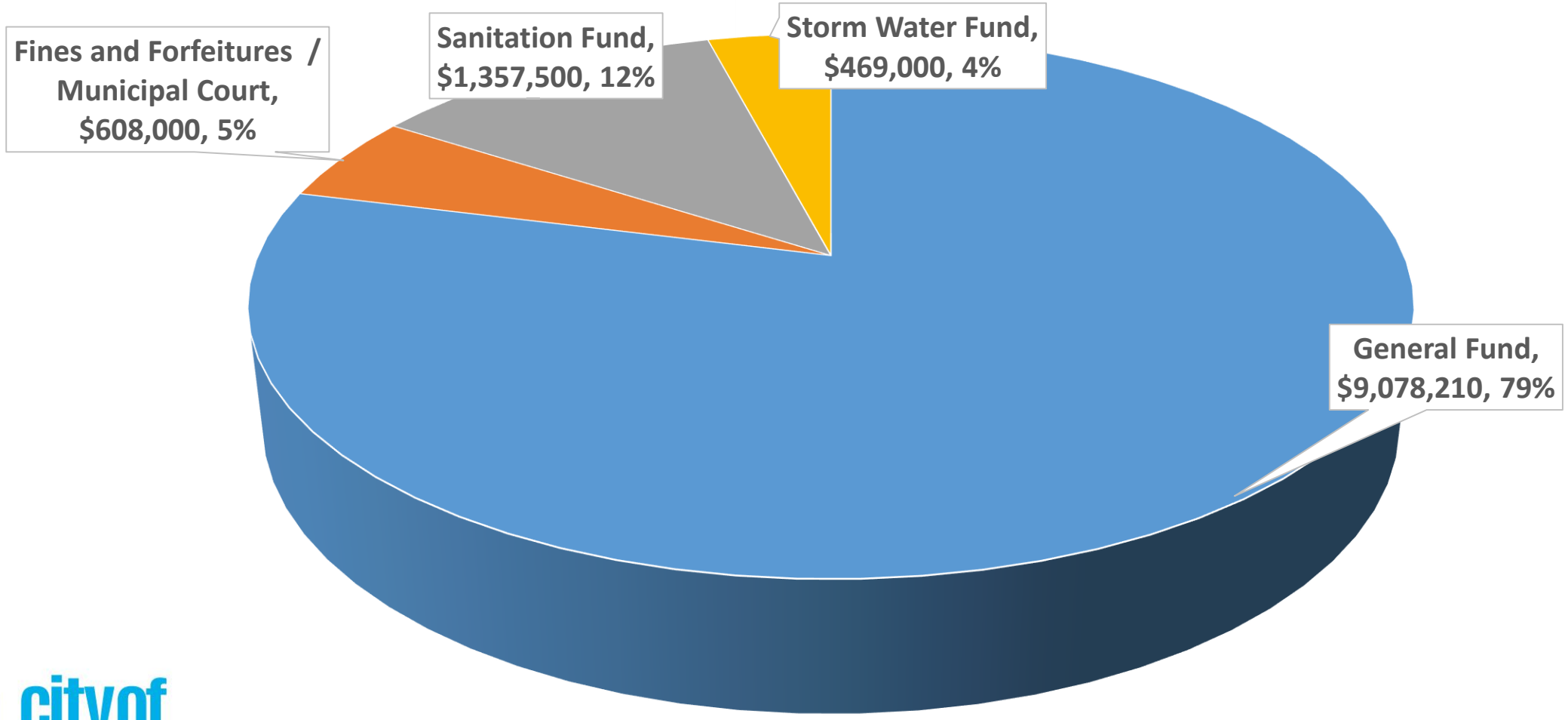
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ALL FUNDS EXPENDITURE OPERATING BUDGET

	General Fund	Fines and Forfeitures / Municipal Court	Sanitation Fund	Storm Water Fund	Police Seizures Fund	DDA Debt Service	Total All Funds
Expenditures:							
General Government:							
City Council	$153,714						$153,714
Mayor	$67,605						$67,605
City Manager (General Administration)	$496,065						$496,065
City Clerk	$239,474						$239,474
Elections	$15,000						$15,000
Finance	$432,340						$432,340
Data Processing	$245,000						$245,000
Human Resources	$135,376						$135,376
Building Maintenance	$0						$0
Judical:							
Muncipal Court		$ 608,000					$608,000
Public Safety:							
Police Department	$2,617,032						$2,617,032
Public Works:							
Streets	$0						$0
Street Lighting	$0						$0
Traffic Engineering	$0						$0
Fleet Maintenance	$0						$0
Public Works - Unified	$1,613,553						$1,613,553
Sanitation			$ 1,357,500				$1,357,500
Stormwater				$ 469,000			$469,000
Culture and Recreation:							
Sr Center	$40,555						$40,555
Park Dev	$314,622						$314,622
Seven Springs	$9,803						$9,803
Keep PS Beautiful	$0						$0
Ford Center	$0						$0
Cultural Arts	$0						$0
Library	$0						$0

	General Fund	Fines and Forfeitures / Municipal Court	Sanitation Fund	Storm Water Fund	Police Seizures Fund	DDA Debt Service	Total All Funds
Building Inspection (Comm Dev)							
Building Inspection	$0						$0
Building Permits	$0						$0
Planning & Community Development	$643,188						$643,188
Planning and Zoning Commission	$0						$0
Economic Development							
Economic Development	$249,161						$249,161
Special Events	$0						$0
Debt Service						$949,094	$949,094
General Government:	$985,628						$985,628
Transfers Out	$820,094						$820,094
Total Expenditures	**$9,078,210**	**$608,000**	**$1,357,500**	**$469,000**	**$0**	**$949,094**	**$12,461,804**
Net Balance	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

MAJOR FUNDS – REVENUE & EXPENDITURES



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TOTAL MAJOR FUND OPERATING REVENUE - $11,512,710

Major Operating Funds - Revenue Sources

- **General Fund**

  Property Taxes | Other Taxes | Licenses and Permits | Intergovernmental Revenue | Charges for Service

- **Sanitation Fund**

  Charges for Service

- **Storm Water Fund**

  Charges for Service

- **Fines & Forfeitures Fund**

  Fine Revenue & Court Fees

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Revenue Estimates for FY20 Budget

General Fund:

Property Taxes

Based on the last four years, the net Maintenance and Operating (M&O) Digest for Powder Springs has increased annually from 5.8% to 7.5%. The estimates for the FY2020 Budget are based on a net digest increase of 5.5% provided by the Cobb County Board of Tax Assessors on March 28th. This Budget is based on the current tax rate of 9.5 mills. Collections of property taxes are based on a 95% rate consistent with previous years. Based on the estimates, the annual billed property tax revenue is estimated to be $4,000,000 in FY2020.

The Motor Vehicle Title Ad Valorem Tax (TAVT) is paid to the County Tax Commissioner when a vehicle is purchased or when an out-of-state vehicle is registered by a resident of the County. The TAVT is estimated to raise approximately $500,000 based 2018-2019 collections. The Intangibles Tax (Registration and Recording) is a tax levied by the Clerk of Courts on mortgages and other real estate securities recorded in the County. The tax is based on $1.50 per each $500 of the face value of the note recorded. The proceeds are distributed with the County and Cobb cities based on the proportion of the relative millage rates levied. The City is estimated to receive $80,000 from the Intangibles Tax in FY2020.

Total Property Tax revenue is projected to be $4,750,000 in FY20.

Other Taxes

The estimates for Other Taxes are based on recent trends, annual averages, and current collections.

Each October, the City receives annual allocation of the Insurance Premiums Tax from the Georgia Insurance Commissioner. The Insurance Premiums Tax is a 1% tax on life, accident, and sickness premiums and a 2.5% tax on all other types of insurance. The tax is levied and collected by the State Insurance Commissioner and allocated to Cities and Counties in Georgia on a per capita basis. Based on previous year's collections, an estimate of $1,060,800 is included in the General Fund for FY2020.

Excise taxes on Beer, Wine, and Liquor sold in the City will raise about $248,000 in FY2020. The tax rate for beer is 5 cents per 12 ounces and 22 cents per liter on wine and liquor. The sale of alcohol in Powder Springs was approved in 2000. The excise taxes are collected by the wholesalers and remitted to the City each month.

Based on collections and trends over the last four years, franchise taxes will raise about $730,000 in FY20. The franchise tax is a fixed percent of the gross revenue collected by utility firms that provide electricity, natural gas, telephone, and cable services within the city limits. The utility firms in turn are allowed to use the City's rights of way to provide services to their customers.

In total, the City's Other Taxes will raise approximately $2,100,000 in FY2020.

Licenses and Permits

Based on recent revenues, $50,000 will be received from the businesses that purchase licenses for the sale of alcoholic beverages. Building permits will generate about $150,000 in FY2020. The Occupation Tax, also known as the "business license", will raise about $332,000 in the upcoming year. Currently, there are about 650 businesses registered to do business in the City.

Intergovernmental Revenue

The annual services agreement with Cobb County under HB 489 will provide revenue of $250,000 in FY2020.

Charges for Services

Revenues for Charges for Services will be approximately $1,254,000 next year. Revenues from Street Lights billed $5.00 monthly will raise about $375,000. The Municipal Court and Sanitation Funds will contribute $50,000 and $275,000 respectively for their share of the City's administrative cost. These "indirect cost" amounts are the same level as FY2019. The FY20 Budget includes the first annual payment of $550,000 based on the Water and Sewer System transfer agreement with Cobb County implemented in 2019.

Total General Fund Revenues

Based the estimates included in this budget, total General Fund revenues will be approximately $9,078,210 in FY20.

Sanitation Enterprise Fund

The Sanitation Enterprise Fund is projected to raise revenue of $1,357,500 in FY20. This estimate is based on the current fees and charges. The average residential customer will pay $20 per month in FY20.

Storm Water Enterprise Fund

Revenue from storm water fees and detention fund charges are projected to raise about $469,000 in FY20. This budget includes a $12 annual increase in the storm water fee consistent with the City's long range plane. Based on the recommended increase for FY20, the average residential customer will pay $42 per year with their property taxes.

Municipal Court Special Revenue Fund

The operations of the City's Municipal Court are accounted in a special revenue fund. Total revenues for fines and forfeitures (net of court fees) are estimated to be $593,000 in FY20.

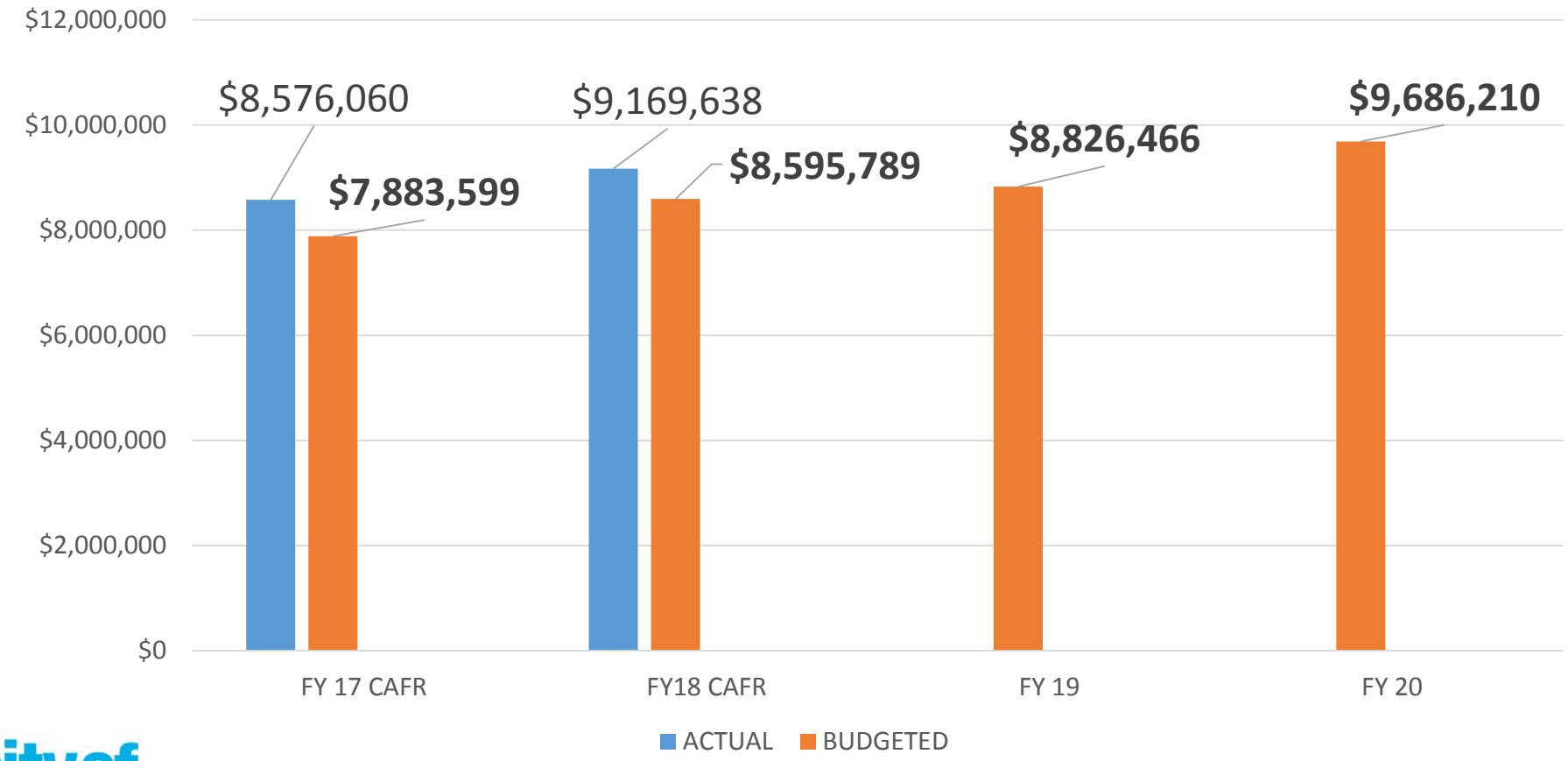
DDA (Downtown Development Authority) Debt Service Fund

Each year, the General Fund and the Capital Projects Fund contribute funds to pay the annual debt service for DDA bonds issued in through the DDA in 2005, 2006(refunded in 2014), and 2018. The General Fund portion comes from the Operating Budget and Capital Projects Fund portion is funded with Impact Fees-Public Safety. The amount provided by Impact Fees-Public Safety is based on the cost of the Police Department Building project that was financed by the 2006 Bonds. For FY20, a total of $949,094 will be transferred to the DDA Debt Service Fund for the annual debt service payments.

Police Seizure Special Revenue Fund

Collections from funds seized under Federal/State programs and the Marietta/Cobb/Smyrna Narcotics Unit are recorded in the Police Seizure Fund. Federal and State laws and regulations require that these funds be used solely for public safety operating and capital expenditures. For FY20, revenues from these sources will be used by Public Safety via Budget Amendment.

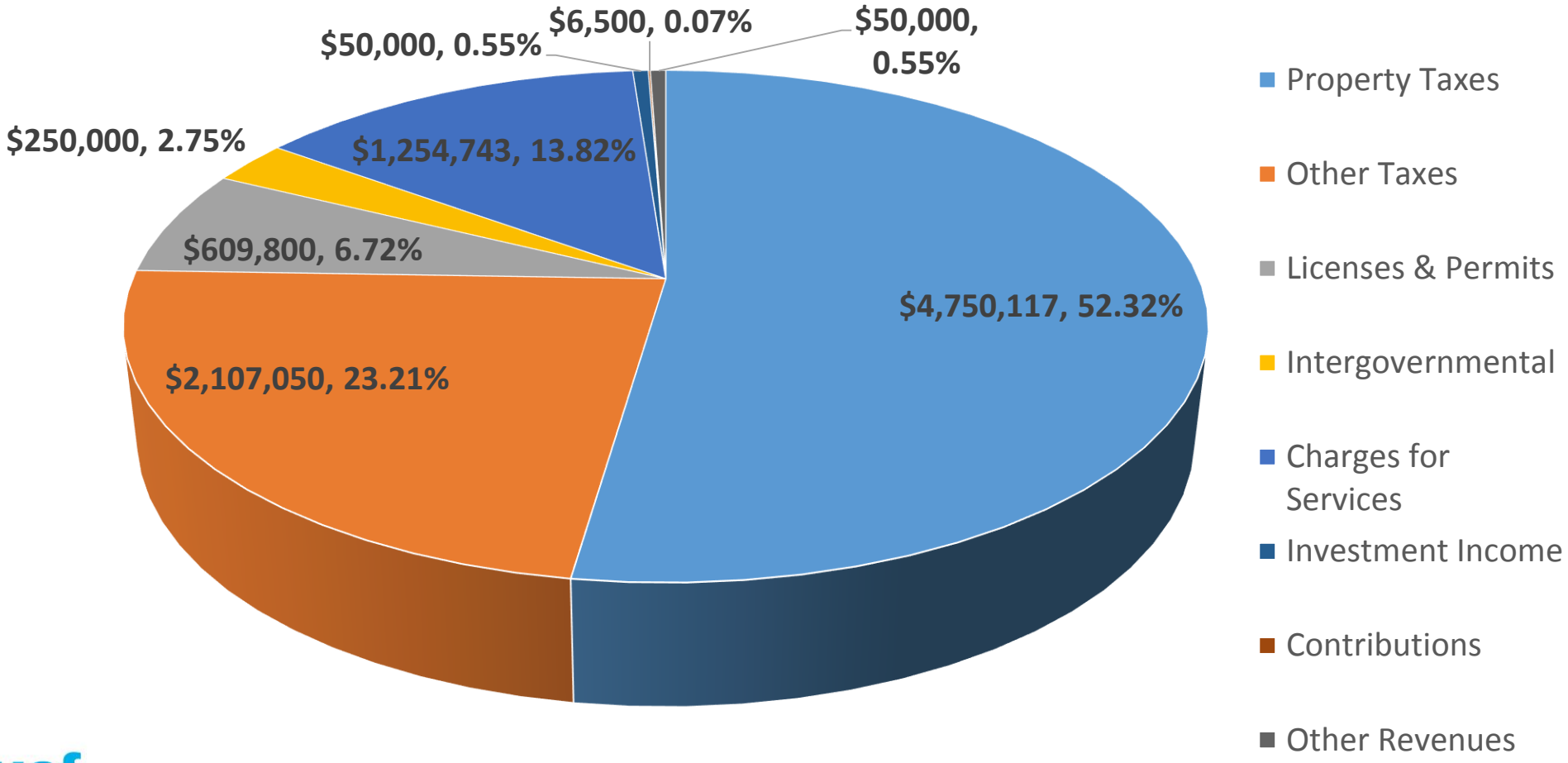
General Fund Revenue History



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TOTALS INCLUDE FINES AND FORFEITURES FUND AS PRESENTED IN THE CITY'S AUDITED CAFR

REVENUE SOURCES - GENERAL FUND



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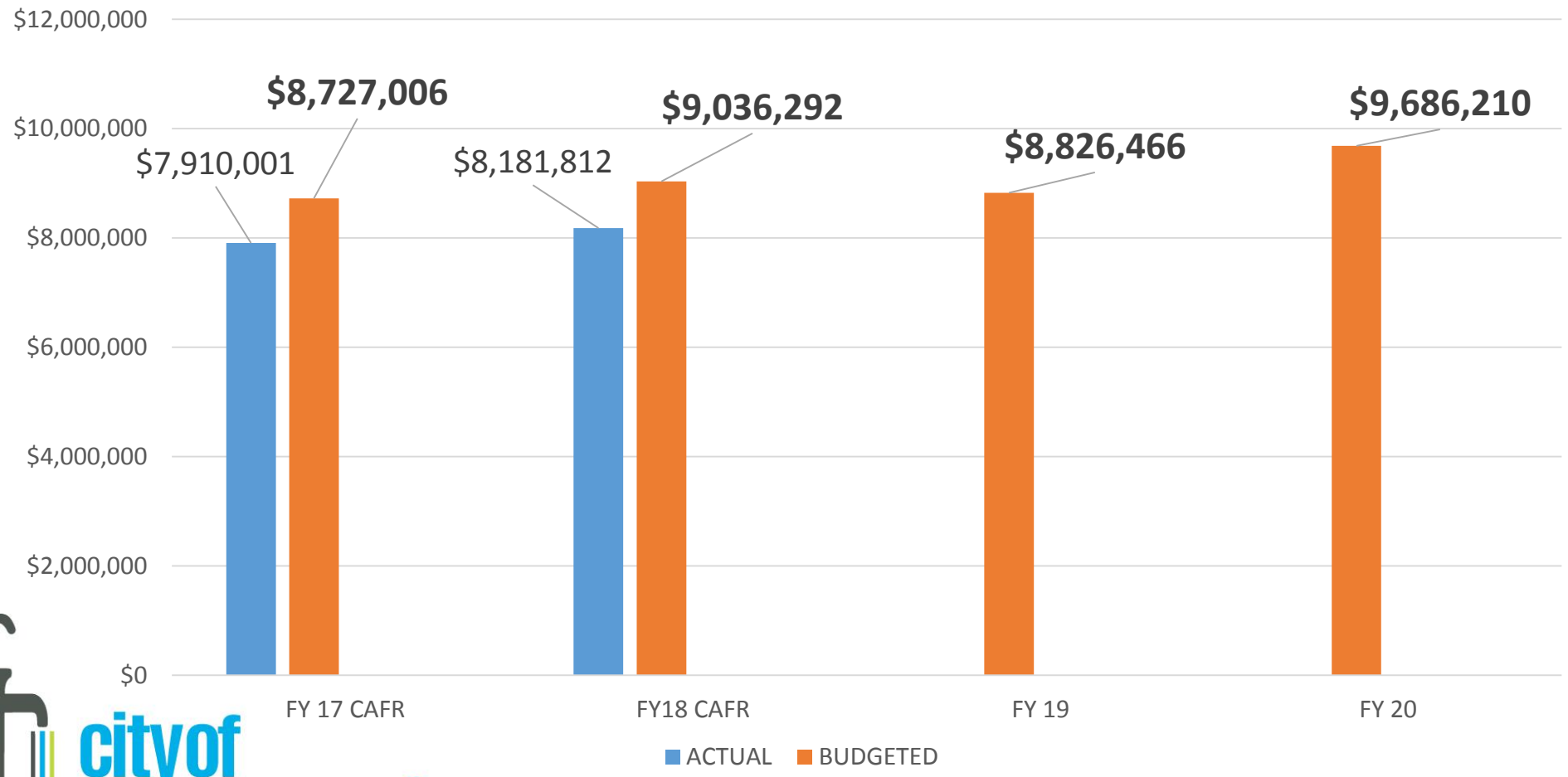
TOTAL GENERAL FUND REVENUE - $ 9,078,210

Revenue - Property Taxes

- The FY 20 budget as drafted is based on the current millage rate of 9.5 mills.
- The projected Property Tax Digest for 2019 is $445 million based on initial estimate provided by Cobb County Board of Tax Assessors on March 28, 2019. This estimate anticipates an increase of 5.5%.
- The collection rate is estimated to be 95%, slightly lower than collection rates over the last four years.

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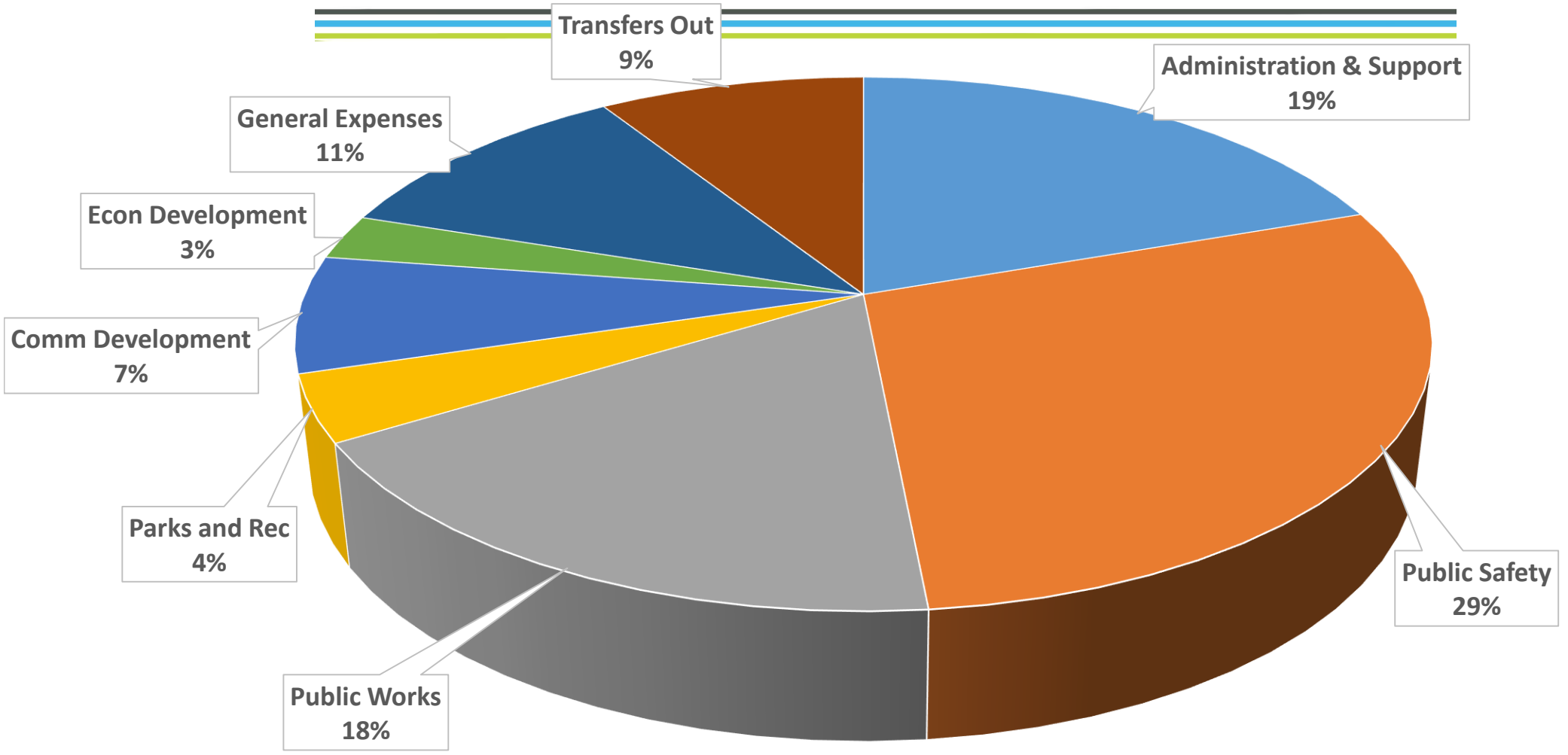
General Fund Expenditure History



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TOTALS INCLUDE FINES AND FORFEITURES FUND AS PRESENTED IN THE CITY'S AUDITED CAFR

General Fund – By Functional Percentage



PERSONNEL EXPENSES – $4,387,353 | OPERATING EXPENSES - $4,690,857 | FTE - 72

TOTAL GENERAL FUND BUDGET - $9,078,210

GENERAL FUND BUDGET

	FY17 Actual	FY18 Budget	FY18 Actual	FY19 Budget	FY20 Proposed Budget	% of Total
Revenues:						
Property Taxes	$3,575,189	$3,600,281	$3,858,955	$4,167,205	$4,700,117	51.8%
Other Taxes	$1,855,745	$1,963,509	$1,911,244	$1,906,975	$2,157,050	23.8%
Licenses and Permits	$742,211	$918,187	$1,037,238	$624,050	$609,800	6.7%
Intergovernmental	$232,882	$253,581	$270,302	$258,000	$800,000	8.8%
Fines and Fofeitures	$0	$0	$0	$0	$0	0.0%
Charge for Services	$1,126,977	$1,171,000	$1,201,613	$1,146,500	$704,743	7.8%
Interest	$19,775	$22,000	$46,776	$38,000	$50,000	0.6%
Contributions and Donations	$17,804	$17,500	$12,249	$7,000	$6,500	0.1%
Other	$85,970	$35,250	$62,554	$27,000	$50,000	0.6%
Transfers In	$0	$48,775	$44,133	$4,000	$0	0.0%
Total Revenues	**$7,656,553**	**$8,030,083**	**$8,445,064**	**$8,178,730**	**$9,078,210**	**100.0%**

GENERAL FUND BUDGET

Expenditures:		FY17 Actual	FY18 Budget	FY18 Actual	FY19 Budget	FY20 Proposed Budget	% of Total
General Government:							**19.7%**
	City Council	$107,490	$128,742	$116,567	$132,463	$153,714	
	Mayor	$36,108	$56,113	$53,594	$61,563	$67,605	
	City Manager (Gen Admin)	$635,804	$495,657	$435,071	$631,563	$496,065	
	City Clerk	$139,874	$174,926	$169,571	$162,538	$239,474	
	Elections	$0	$4,420	$4,420	$5,000	$15,000	
	Finance	$313,806	$363,716	$317,660	$369,660	$432,340	
	Data Processing	$217,464	$250,536	$255,058	$230,000	$245,000	
	Human Resources	$129,270	$163,268	$146,985	$166,658	$135,376	
	Building Maintenance	$0	$297,634	$278,238	$341,163	$0	
Public Safety:							**28.8%**
	Police Department	$3,041,978	$2,882,850	$2,682,987	$2,621,638	$2,617,032	
Public Works:							**17.8%**
	Streets	$514,785	$526,157	$513,270	$433,918	$0	
	Street Lighting	$333,424	$379,000	$331,459	$379,000	$0	
	Traffic Engineering	$6,073	$11,000	$5,920	$11,000	$0	
	Fleet Maintenance	$0	$372,297	$365,121	$450,201	$0	
	Public Works - Unified	$0	$0	$0	$0	$1,613,553	
Culture and Recreation:							**4.0%**
	Sr Center	$50,521	$63,234	$62,477	$89,693	$40,555	
	Park Dev	$135	$344,474	$328,426	$293,209	$314,622	
	Seven Springs	$23,817	$26,968	$28,268	$32,066	$9,803	
	Keep PS Beautiful	$2,890	$0	$0	$0	$0	
	Ford Center	$31,224	-$5,450	$0	$0	$0	
	Cultural Arts	$17,279	-$10,122	$0	$0	$0	
	Library	$4,294	$0	$0	$0	$0	
Building Inspection (Comm Dev)							**7.1%**
	Building Inspection	$123,158	-$1,725	-$1,725	$0	$0	
	Building Permits	$0	$285,954	$228,463	$157,955	$0	
	Planning & Comm Dev	$291,822	$331,070	$292,803	$420,736	$643,188	
	Planning and Zoning Comm	$5,780	$0	$0	$0	$0	
Economic Development							**2.7%**
	Economic Development	$133,072	$152,079	$125,451	$191,524	$249,161	
	Special Events	$47,611	$0	$0	$0	$0	
General Expense		$0	$0	$0	$0	$985,628	**10.9%**
Transfers Out		$727,579	$705,137	$646,506	$923,137	$820,094	**9.0%**
Total Expenditures		**$6,935,258**	**$7,997,935**	**$7,386,590**	**$8,104,685**	**$9,078,210**	**100.0%**
Net Balance		**$721,295**	**$32,148**	**$1,058,474**	**$74,045**	**$0**	

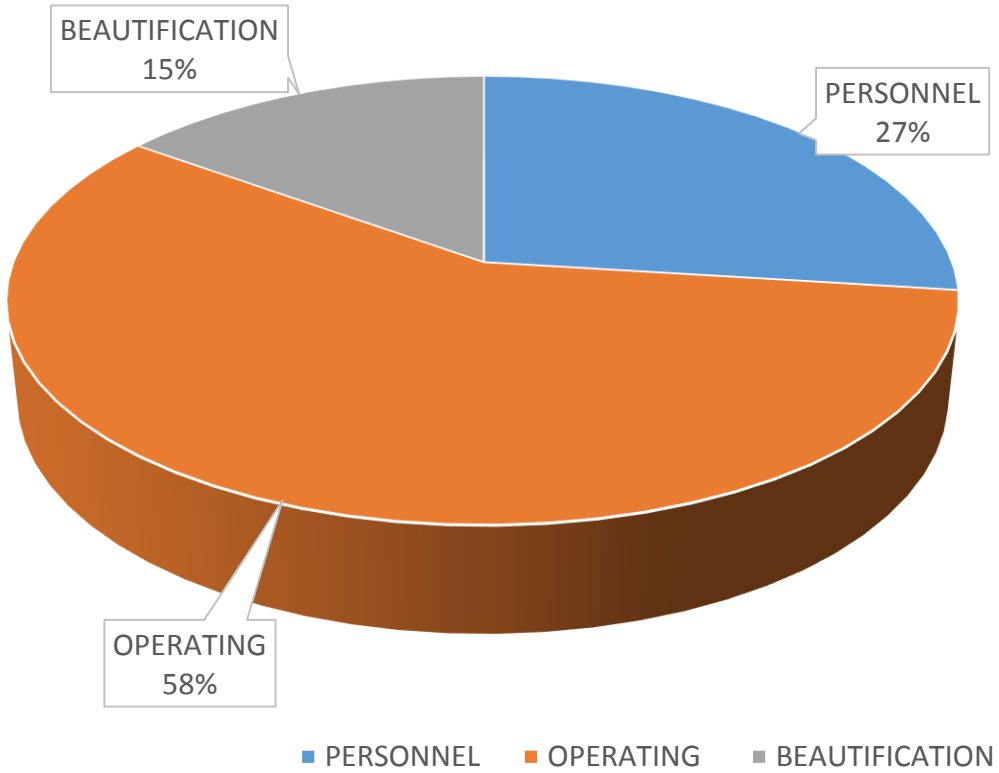
General Fund Expenditures

- General Fund will include a “General Expenses” Department previously allocated to departments to stream line the budget and departmental processing.
- Departmental consolidations in Public Works and Community Development stream line budget and departmental processing.
- Maintains current level of services.
- Provides additional funding for the priorities of Mayor and Council to include a focus on training and innovative staffing solutions.
- Incorporates general operations expenses previously paid from Water and Sewer System.

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Sanitation Budget Summary

RESOURCE ALLOCATION



SANITATION FUND	FY 20
PERSONNEL EXPENSE	$ 383,377
OPERATING EXPENSES	$ 974,123
TOTAL BUDGET	$ 1,357,500
STAFFING LEVEL (FTE'S)	9

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Sanitation Enterprise Fund

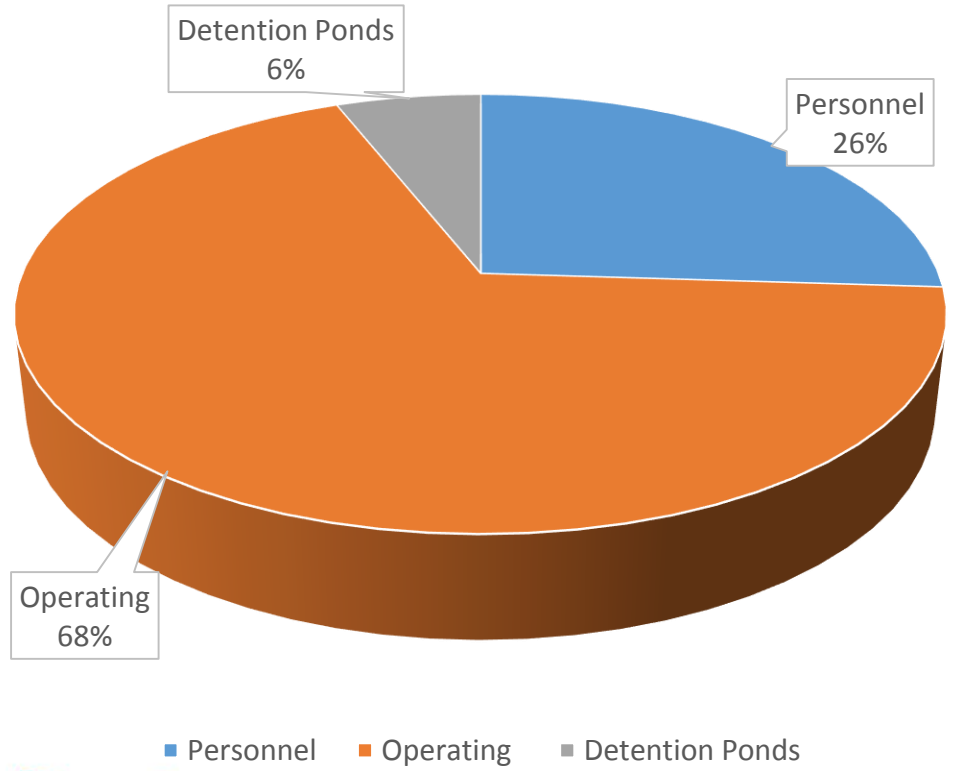
- Total revenue from the monthly sanitation fee and other related fees is anticipated to raise $1.35 million in FY20.
- The current monthly residential fee is maintained at $20. Seniors will remain at $10.
- Expenditures have been increased by 3.7% to reflect cost of recycling and a 3.3% increase for landfill expense.
- Total Sanitation Department expenses are estimated to be $1.35 million in FY20.

PERSONNEL EXPENSES – $383,377 | OPERATING EXPENSES - $974,123 | FTE - 9

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Storm Water Budget Summary

Resource Allocation



STORM WATER FUND	FY 20
PERSONNEL EXPENSE	$ 121,243
OPERATING EXPENSES	$ 347,754
TOTAL BUDGET	$ 468,997
STAFFING LEVEL (FTE'S)	2

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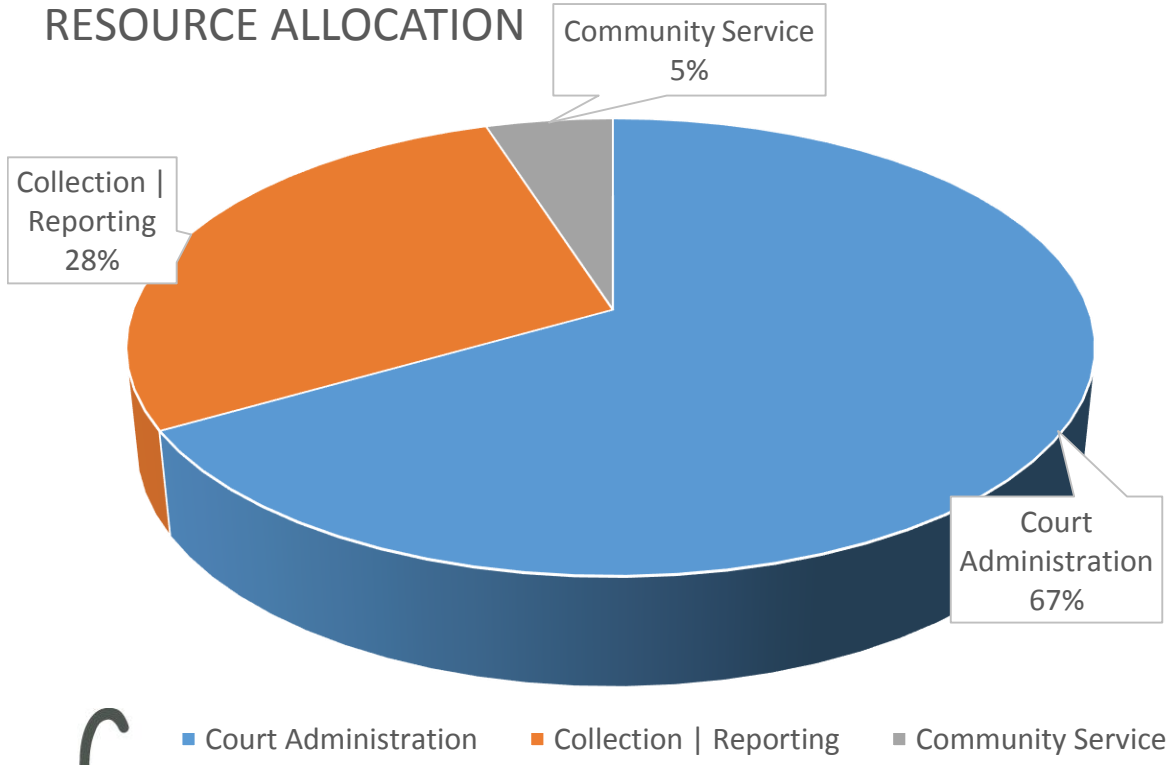
Storm Water Enterprise Fund

- The annual fees for Storm Water and Detention Pond services will raise approximately $400,000 in FY20.
- Storm Water Management Services can be achieved with an annual increase $12 per household.
- The Storm Water Department expenses for FY20 are projected to be $468,000. Detention Pond expenses are incorporated in this amount.

PERSONNEL EXPENSES – $121,243 | OPERATING EXPENSES - $347,754 | FTE - 2

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Municipal Court Budget Summary

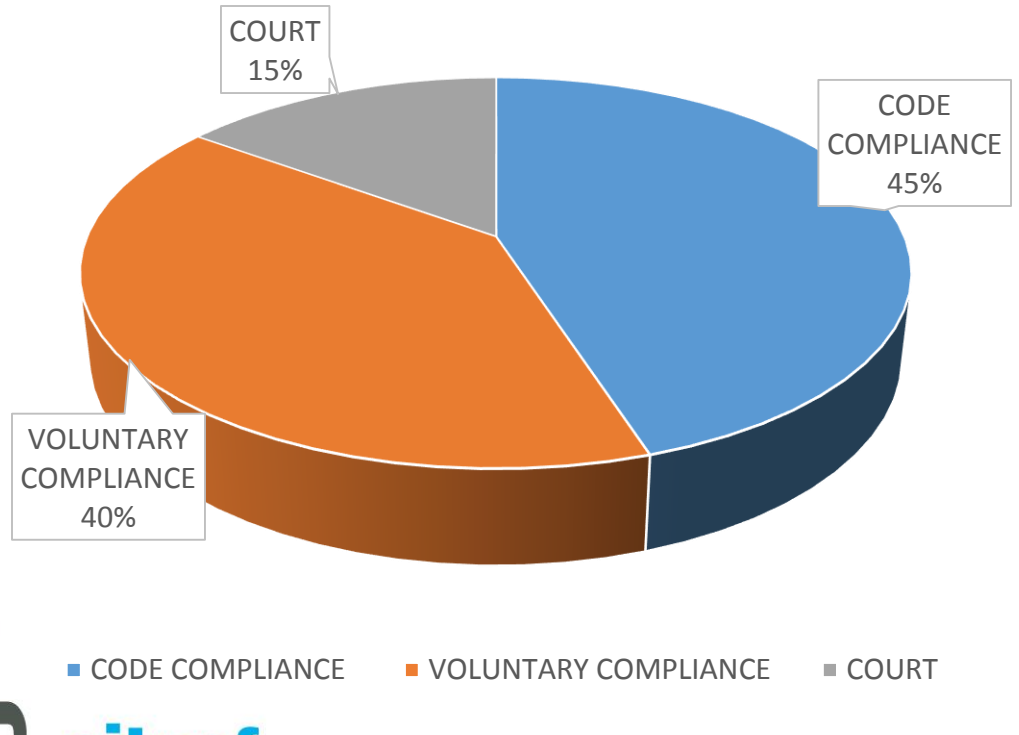


FINES & FORFEITURES FUND	FY 20
PERSONNEL EXPENSE	$ 162,893
OPERATING EXPENSES	$ 269,001
TOTAL BUDGET	$ 431,894
STAFFING LEVEL (FTE'S)	2

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Quality of Life Budget Summary

RESOURCE ALLOCATION



FINES & FORFEITURES FUND	FY 20
PERSONNEL EXPENSE	$ 123,575
OPERATING EXPENSES	$ 37,460
TOTAL BUDGET	$ 161,035
STAFFING LEVEL (FTE'S)	2

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Fines and Forfeitures Fund – Municipal Court

- The annual fees for Fines and Forfeitures Fund are projected to be approximately $608,000 in FY20.

- The Fines and Forfeitures Fund expenses for FY20 are projected to be $608,000. Quality of Life expenses are incorporated in this amount.

PERSONNEL EXPENSES – $286,468 | OPERATING EXPENSES - $321,461 | FTE - 4

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Municipal Court

Mission Statement - It is the mission of the Municipal court to provide fair and equal access to justice, to provide professional and impartial treatment, and fair and timely resolution of all court matters.

Description and Overview of the Department - Municipal Court accurately controls and manages all court correspondence to ensure that the court functions efficiently and properly and keeps abreast of legislative laws and operate the court within the governing framework of state statutes and local ordinances.

Functional areas:

1. Court Administration
2. Collections & Reporting
3. Community Service

Goal and Objective for FY2020:

1. To decrease the inmate housing expense to the City of Powder Springs

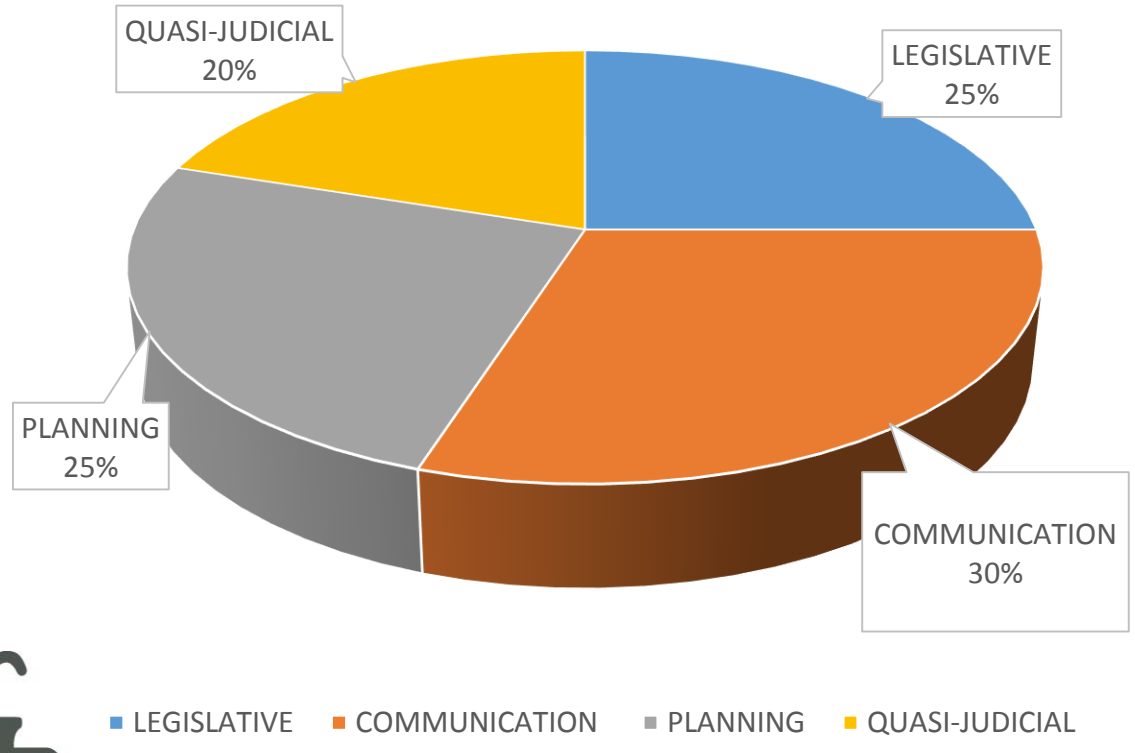
2. Municipal Court will maintain daily contact with the Smyrna Police department to evaluate how many inmates are currently housed and work closely with the Judge to revisit the case to see if a reduction in bond or possible own-recognizance release can be granted.



FY 20 DEPARTMENTAL GENERAL FUND OPERATING BUDGETS

City Council Budget Summary

Resource Allocation



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 87,206
OPERATING EXPENSES	$ 66,508
TOTAL BUDGET	$153,714
STAFFING LEVEL (FTE'S)	5

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Council

Departmental Mission Statement - Continuously use the best means of providing quality services and facilities to our residents and businesses in order to promote an excellent quality of life and be a community where everyone belongs and opportunity exists in support of the City's vision to be inspired by the past, invigorated by the present and innovative about the future.

Description and Overview of the Department - The Council is the community's decision makers and is responsible for enacting policies, approving the budget, setting the tax rate, and focusing on major projects and issues such as land use planning (i.e. comprehensive plan), capital financing, and strategic planning.

Functional areas:

1. Legislative – enact ordinances and resolutions establishing city policies
2. Policy making/planning – plan for major projects, appropriate land uses, capital financing, strategic planning and community/comprehensive planning, budgeting for service delivery.
3. Quasi-judicial – act on zoning and variance applications
4. Communication – regularly engage in dialogue with citizens and businesses

FY20 Goals and Objectives:

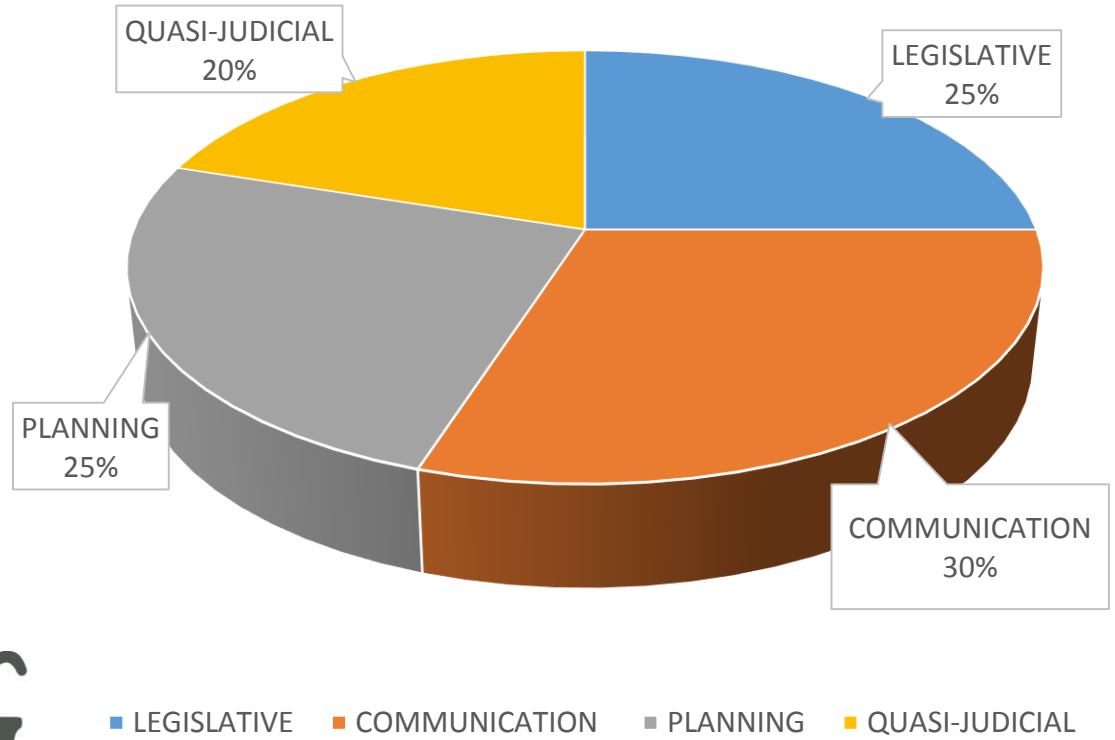
1. Personnel Alignment
2. Public Safety
3. Business Development
4. Managing the Tax Base
5. Annexation

FY20 Key Performance Measures:

1. Facilitate reorganization to align skills with tasks and functions, use professional contracted services, increase staffing, and ensure sufficient staff training and retention incentives.
2. Increase staffing of police department to enable visibility and presence in parks and trails and provide vehicles for new hires and replace older vehicles.
3. Implement next phase of business retention program and solicit feedback from business about their needs and how the city might assist in addressing the needs.
4. Target and implement strategic land acquisition throughout the city.
5. Increase authority board funding and expand social media footprint with intentional marketing and public relations.
6. Implement annexation plan with use of contracted services assisted by development authority and staff.

Mayor Budget Summary

Resource Allocation



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 47,969
OPERATING EXPENSES	$ 19,636
TOTAL BUDGET	$ 67,605
STAFFING LEVEL (FTE'S)	1.5

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Mayor

Departmental Mission Statement - Continuously use the best means of providing quality services and facilities to our residents and businesses in order to promote an excellent quality of life and be a community where everyone belongs and opportunity exists in support of the City's vision to be inspired by the past, invigorated by the present and innovative about the future.

Description and Overview of the Department - The Mayor serves as the City's official spokesperson, presides at council meetings, signs official documents, appoint council committees and prepares annual report to the citizens and councilmembers about the state of the city.

Functional areas:

1. Legislative – enact ordinances and resolutions establishing city policies
2. Policy making/planning – plan for major projects, appropriate land uses, capital financing, strategic planning and community/comprehensive planning, budgeting for service delivery.
3. Quasi-judicial – act on zoning and variance applications
4. Communication – regularly engage in dialogue with citizens and businesses

FY20 Goals and Objectives:

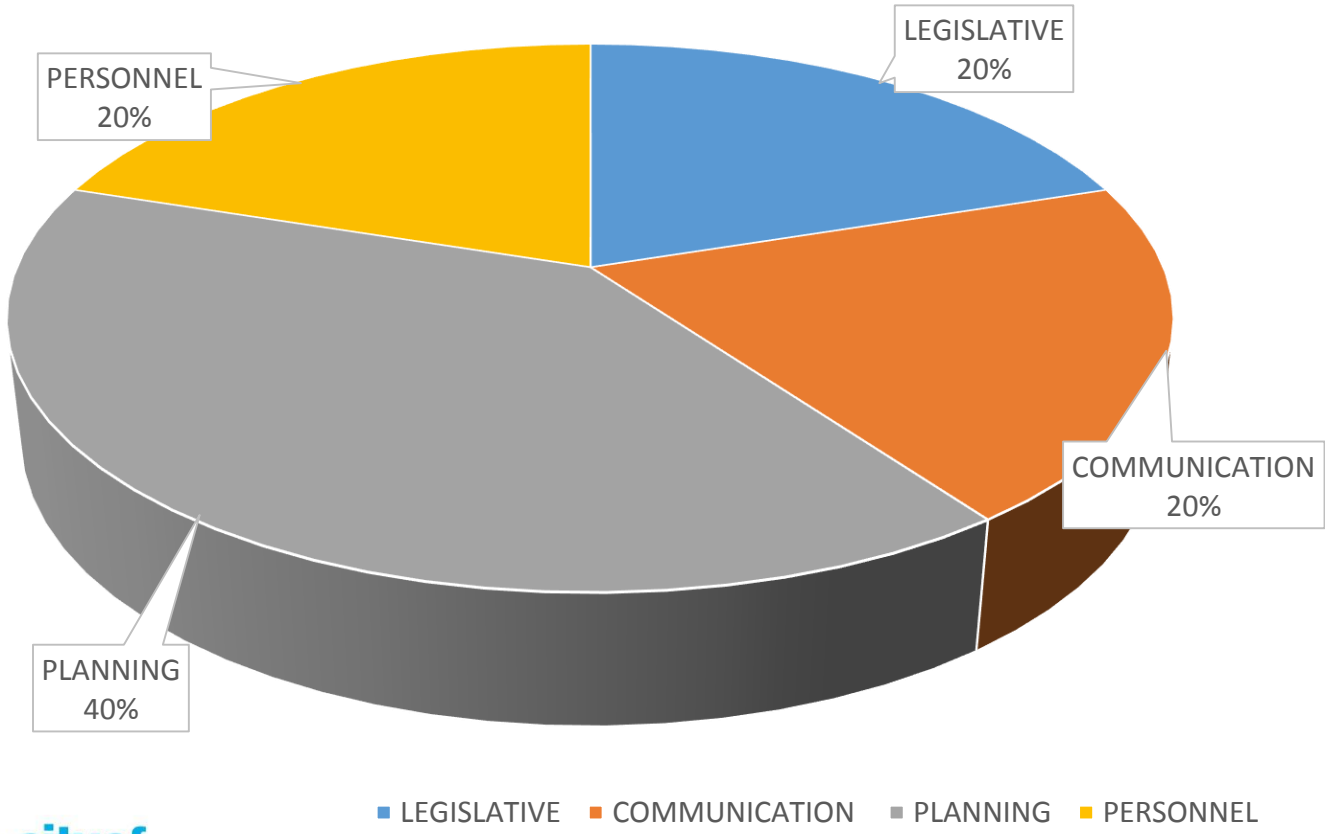
1. Personnel Alignment
2. Public Safety
3. Business Development
4. Managing the Tax Base
5. Annexation

FY20 Key Performance Measures:

1. Facilitate reorganization to align skills with tasks and functions, use professional contracted services, increase staffing, and ensure sufficient staff training and retention incentives.
2. Increase staffing of police department to enable visibility and presence in parks and trails and provide vehicles for new hires and replace older vehicles.
3. Implement next phase of business retention program and solicit feedback from business about their needs and how the city might assist in addressing the needs.
4. Target and implement strategic land acquisition throughout the city.
5. Increase authority board funding and expand social media footprint with intentional marketing and public relations.
6. Implement annexation plan with use of contracted services assisted by development authority and staff.

Administration Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 199,098
OPERATING EXPENSES	$ 296,967
TOTAL BUDGET	$ 496,065
STAFFING LEVEL (FTE'S)	2

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Administration - City Manager

Departmental Mission Statement - To partner with the Mayor and Council in achieving the goals and objectives set forth in the City's strategic plan and in support of its vision to be inspired by the past, invigorated by the present and innovative about the future in providing the best possible selection of services to citizens, businesses and employees using available resources of time, personal effort and finances.

Description and Overview of the Department - The administrative services department under management of the city manager is responsible for carrying out all policies, codes, projects and programs established by the governing body with professional courtesy and dedication, overseeing the city's daily operations, hiring and supervising the city's department heads and administrative staff, developing a proposed budget, administering city contracts, serving as advisor to the Mayor and Council, and serving as elected officials' liaison to the city's department heads.

Functional Areas:

1. Legislative – assist in preparing ordinances and resolutions to implement city policies
2. Planning – research and provide information and alternatives for consideration by elected officials for major projects, appropriate land uses, capital financing, strategic planning and community/comprehensive planning, sound budgeting for service delivery.
3. Personnel – hire and supervise department heads, act on personnel matters, recommend personnel policy updates, direct and supervise administration of departments and help improve knowledge and skills of employees.
4. Communication – regularly engage in dialogue with employees, elected officials, citizens and businesses and provide end of year reports or such other reports concerning operations of city departments as may be requested.

FY20 Goals and Objectives:

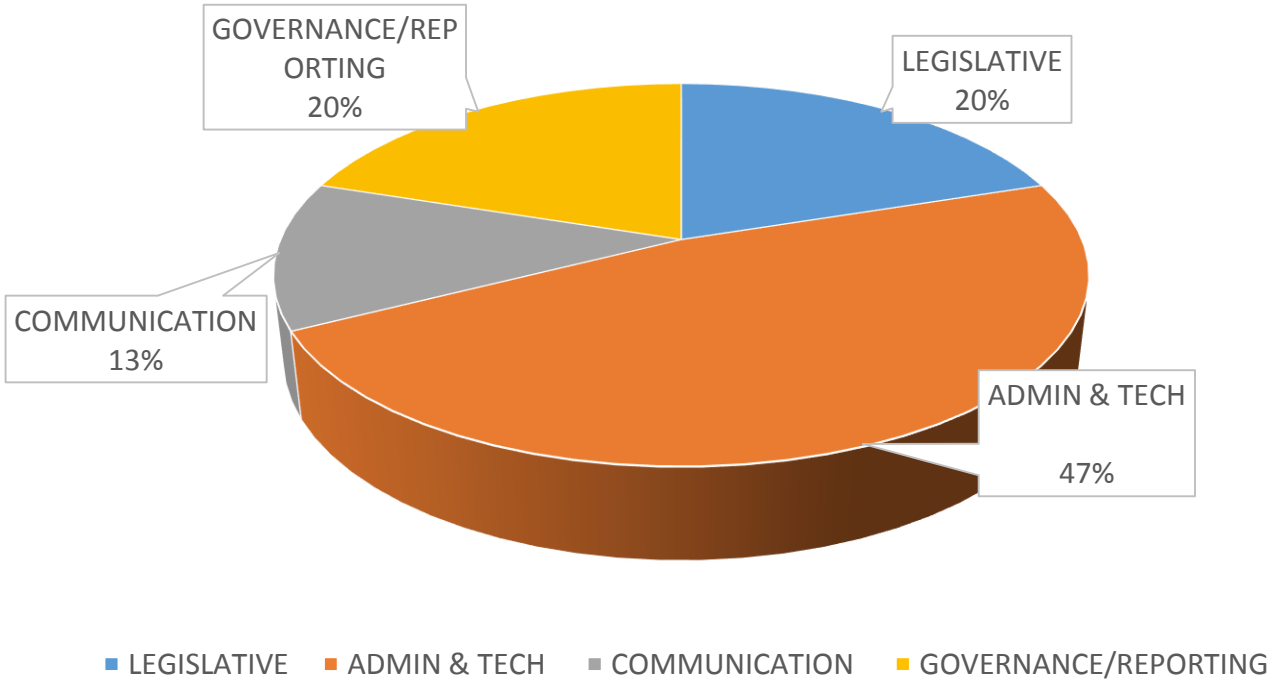
1. Begin development of succession planning for all departments
2. Begin development of 3-year capital budget.
3. Reframe the City's strategy on business and community relations.
4. Strengthen the City's image

FY 20 Key Performance Measures:

1. Existence of standard operating procedures in each department about key functions.
2. Frequency and type of staff training events.
3. Frequency of litter pick up, mowing, similar maintenance
4. Number of business visits and community outreach events.
5. Increased social media presence.
6. Acquisition and demolition of flood prone properties.
7. Maintenance of fund balance equal to 180 days of annual operating costs.

City Clerk Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 136,554
OPERATING EXPENSES	$ 102,920
TOTAL BUDGET	$ 239,474
STAFFING LEVEL (FTE'S)	2

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Office of the City Clerk

Mission Statement - The Office of the City Clerk is committed to providing support to the Mayor and City Council, staff, and the citizens of the City of Powder Springs by accurately recording and maintaining the proceedings of the Council through exceptional customer service and the use of information technologies. The Office of the City Clerk seeks to deliver timely and accessible service in response to all inquiries and requests for public information and records and to provide professional management of City records, striving for excellence in dissemination of information, preservation of records, and upholding integrity and transparency.

Description and Overview of the Department - The Office of the City Clerk facilitates city council meetings, prepares and distributes agendas, takes minutes, and publicizes all information which is required to be publicized by the law. The Office of the City Clerk helps ensure that the process of creating an ordinance or resolution follows any legal procedures and processes. They help create the documents, distribute them for amendments and revisions, and publish them for the public to see when such documents are subject to public inspection, public release, and open records laws. To ensure transparency, the Office of the City Clerk is tasked with properly maintaining public records and handling any open records requests. The Office of the City Clerk organizes, maintains, archives, and deletes records according to Georgia law and the City's records retention schedule. The Office of the City Clerk handles the collection and management of documents related to ethics filings for political candidates including campaign contributions and financial disclosure. The Office of the City Clerk provides City Hall reception coverage through one FTE, meeting planning, elected officials travel coordination, and special projects. The Office of the City Clerk provides management of contracted I/T services, city's phone systems and oversight for implementation of new technologies.

Functional Areas:

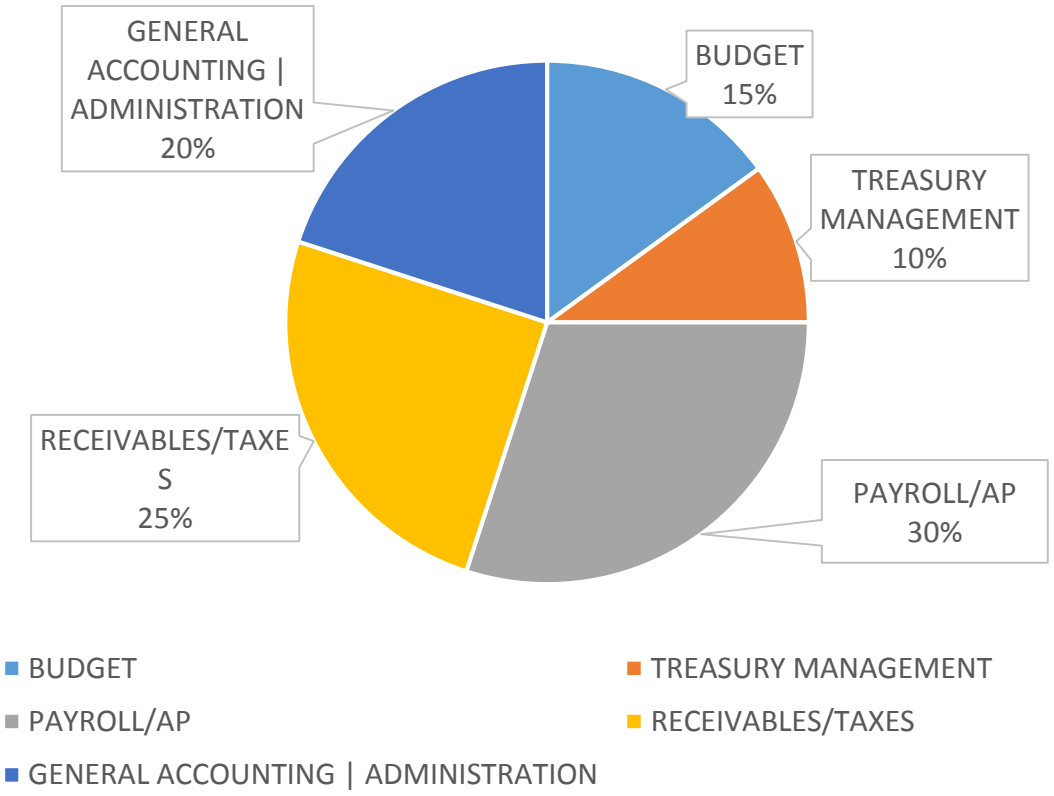
1. Legislative
2. Administrative and Technology
3. Communication
4. Governance

FY20 Goals and Objectives:

1. Implement an electronic backup of all permanent record City Council minutes.
2. Perform a technology audit to include hard and soft resources.
3. Implement Streaming of Public Meetings.
4. Update the City's website to include a new homepage, streamline the user experience and enhance social media interfaces.
5. Create a comprehensive master calendar of all mandated compliance/reporting required of the City.
6. Implement Open Records Software and on-line tool.

Finance Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 273,890
OPERATING EXPENSES	$ 158,450
TOTAL BUDGET	$ 432,340
STAFFING LEVEL (FTE'S)	5

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Finance Department

Mission -To provide the overall financial services of The City of Powder Springs in a professional, efficient, and cost effective manner. The department operates under established management principles with adherence to established policies, procedures and Generally Accepted Accounting Principles (GAAP) to protect the integrity of the City's assets.

Description and Overview of the Department - Serving the needs of the Mayor and City Council, the City Manager, all City departments, and the citizens and business community, the Finance Department services six functional areas. All functional areas work together to measure and report on financial position and results of operations; project and manage cost; plan, recommend, and manage all short/long-term financial needs. The Finance Department is also responsible for advising the Mayor, City Council and City Manager on financial matters; and providing accurate, relevant financial/operational information to departments on a timely basis.

Functional areas:

1. Administration
2. Budget
3. Treasury Management
4. Payroll and Accounts Payable
5. Receivables and Tax Collection
6. General Accounting and Grants

FY20 Goals and Objectives:

1. To increase the number of active vendors enrolled in the City Electronic Accounts Payable remittance program to reduce cost and increase efficiency in delivery of these payments.

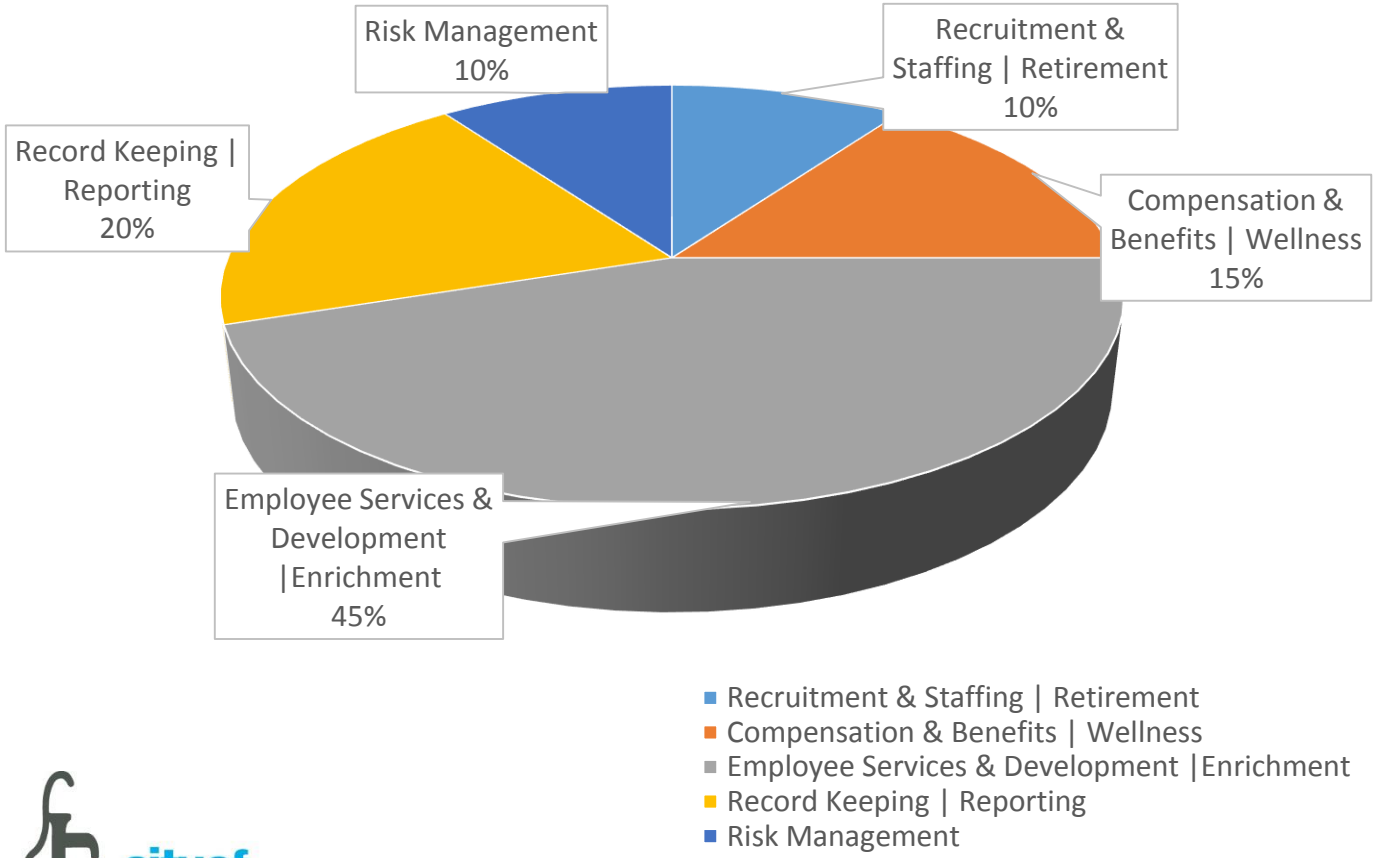
2. To increase training and Edmunds system proficiency for Finance staff.

3. To streamline financial reporting for more accessible and discernable accountability.

4. To establish a redundancy of functional performance within the Finance Department

Human Resource Budget Summary

RESOURCE ALLOCATIONS



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 94,406
OPERATING EXPENSES	$ 37,850
TOTAL BUDGET	$132,256
STAFFING LEVEL (FTE'S)	1

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Human Resources

Mission - The Department of Human Resources is committed to promoting equal opportunity employment as the City of Powder Springs seeks to recruit, employ and retain the most qualified and suitable employees who perform their jobs in a professional manner with a focus on customer service.

Description and Overview of Department - The Department of Human Resources assists city departments with a wide variety of services related to: Staffing, Compensation & Benefits, Employee Services, Wellness, and Risk Management. Work involves ensuring compliance with federal, state and city regulations.

Functional areas:

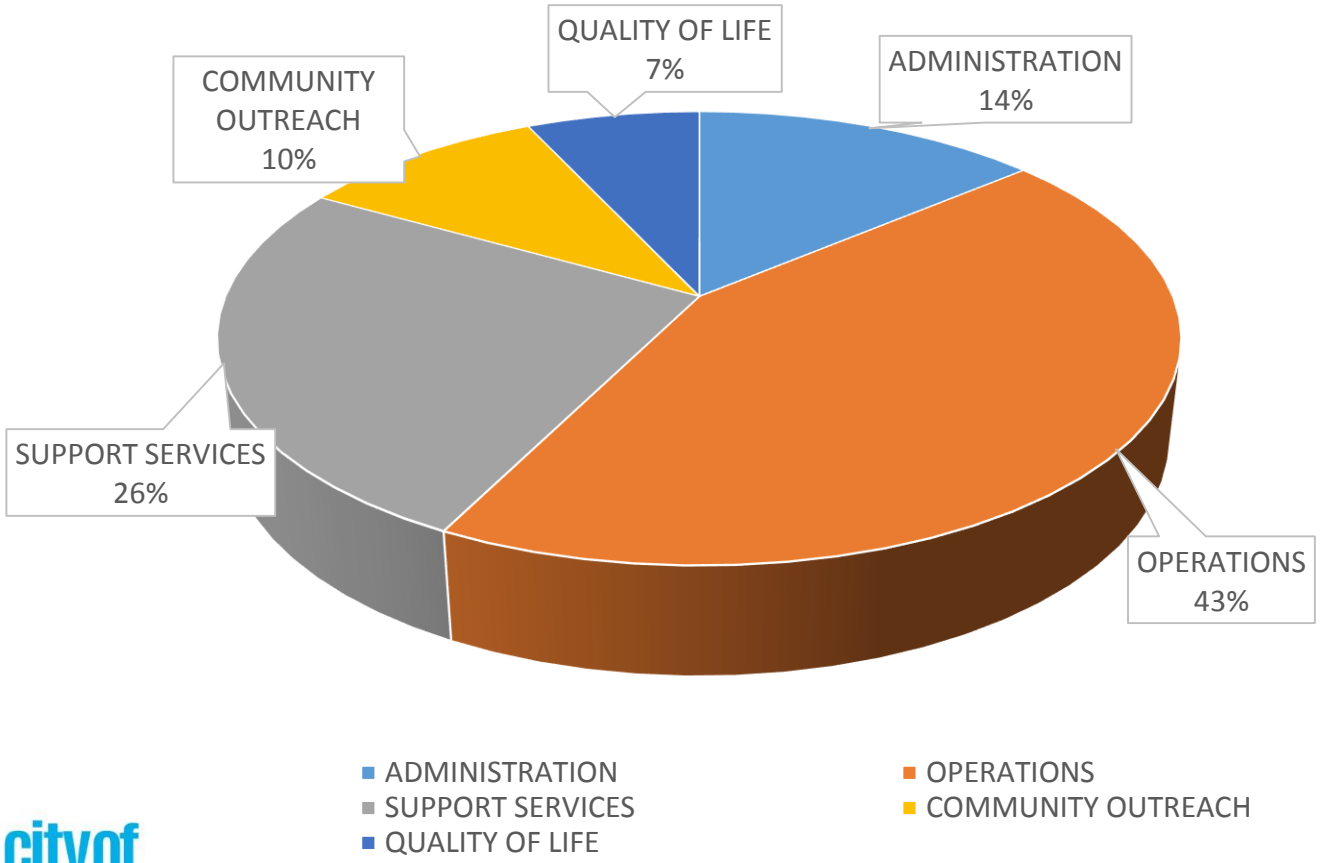
1. Recruitment & Staffing | Retirement
2. Compensation & Benefits | Wellness
3. Employee Services & Development |Enrichment
4. Record Keeping | Reporting
5. Risk Management

Goal and Objective for FY20:

1. Increase recruiting options and improve retention.
2. Initiate an RFP for benefit administration to ensure competitive and affordable options.
3. Increase training/development opportunities and increase the number of participants.
4. Maintain, review and update employee handbook/personnel policy manual as needed.
5. Decrease worker's compensation claims through safety training and encouraging employee compliance with recommended safety procedures.
6. Provide activities and education opportunities to participants to have a based on identified risk by modifying behavior through education.

Public Safety Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$2,261,283
OPERATING EXPENSES	$ 355,749
TOTAL BUDGET	$2,617,032
STAFFING LEVEL (FTE'S)	34

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Public Safety

Mission Statement - The Powder Springs Police Department exists to enhance the quality of life for the citizens of Powder Springs by implementing integrity based, progressive policing.

Description and Overview of the Department - The department is primarily responsible for protecting and safeguarding the lives and property of Powder Springs residents through enforcement of criminal laws and safety education. Core functions are carried out through six operational programs: Administration, Operations, Support Services, Community Outreach, Employee Enrichment, and Quality of Life. In addition, the department works collaboratively with City, County and State departments, area public safety agencies and community organizations to maximize resources and security and to heighten citizen engagement in safety and crime-related issues.

Functional areas:

1. **Administration** – Fiscal Services, Planning, Special Projects, Inventory Control, Emergency Information Services, Records Management, and Personnel Services.
2. **Operations** – Traditional patrol; Canine; Specialized Enforcement & Education Division (SPEED).
3. **Support Services** – This program consists of the Criminal Investigations Unit (CIU), the Internal Affairs Unit, the Office of Professional Standards, the Accreditation Unit, and the Property/Evidence Control Unit.
4. **Employee Enrichment** – This program includes the Training Unit. That provides in-service and recruit training.
5. **Community Outreach** – Maintain professional, working partnerships between law enforcement and citizens. This program includes the Pastor, Parks and Police, Citizens Police Academy (CPA), Citizens and Police (CAP), Community Emergency Response Team (CERT), Police Explorers Post.

6. **Quality of Life** – This program was previously known as Code Enforcement. The unit is charged with maintenance and enforcement

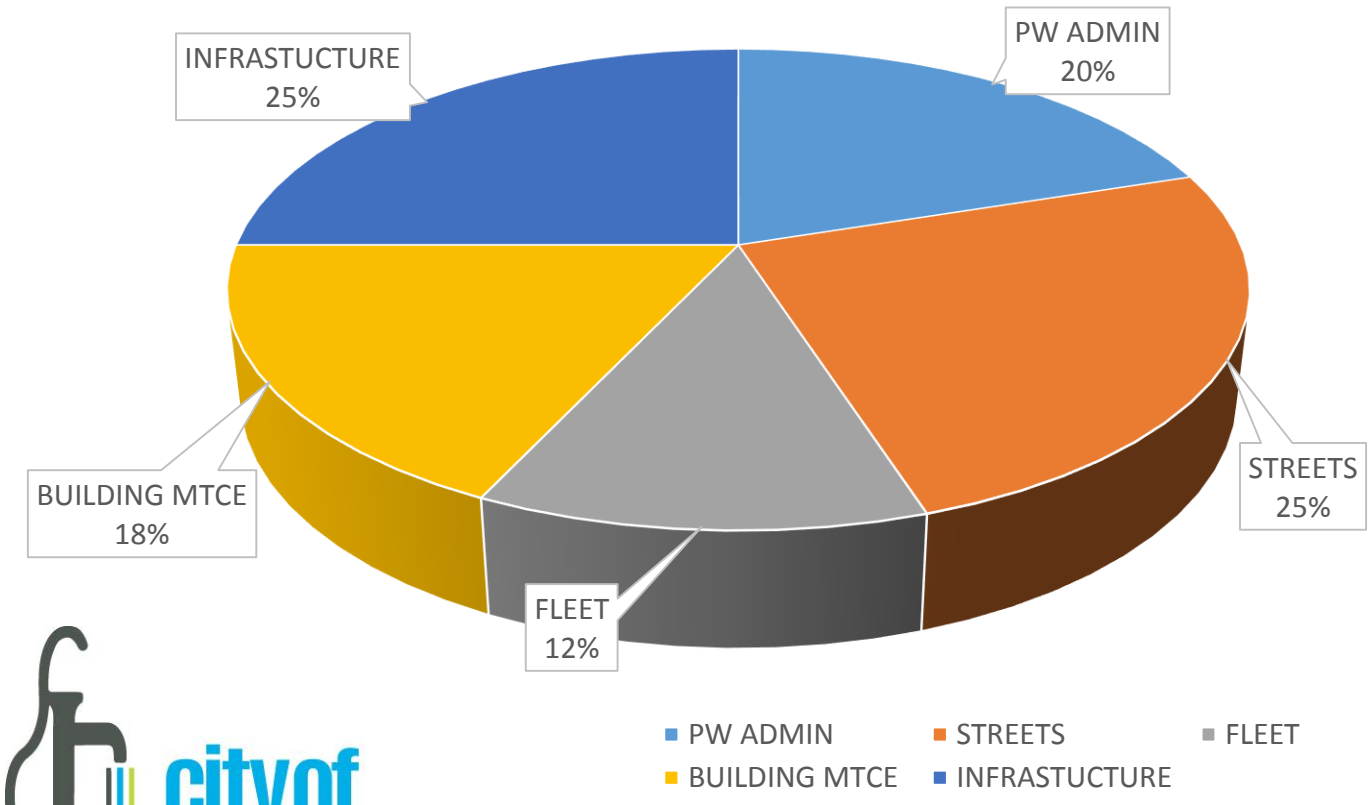
of all city codes and ordinances. Additionally, the unit enforces all state and federal laws.

FY20 Goals and Objectives:

1. Patrol to limit opportunity for a crime to occur, and through education of citizens that reduces the likelihood of them becoming victims.
2. Maintain peace and public order; assist during times of natural or technological occurrences or disasters.
3. Apply effective measures against organized crime and related activities.
4. Provide for the safe and effective flow of both vehicular and pedestrian traffic and the investigation of traffic related accidents.
5. Secure and maintain an inventory of all property, evidence, lost and recovered/stolen property being held by the law enforcement agency.
6. Design and implement a training program to fill the training needs. 7.
7. Provide sufficient incentives to maintain operations at 100% of allotted, certified personnel and reduce employee injuries.
8. Staff and coordinate resources and outreach in support of community oriented policing.
9. Enforcing and maintaining compliance with all city codes and ordinances.

Public Works Budget Summary

Resource Allocation



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 589,382
OPERATING EXPENSES	$ 1,024,171
TOTAL BUDGET	$1,613,553
STAFFING LEVEL (FTE'S)	10

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Public Works Department

Mission Statement - The City of Powder Springs is dedicated to serving the people who live, work, and transact business within our community. We are committed to providing leadership, vision, and an exceptional quality of life. Public Works fundamental purpose is to ensure a safe and clean environment for all citizens and visitors by maintaining safe roadways and drainage structures, welcoming facilities, and sanitary refuse removal.

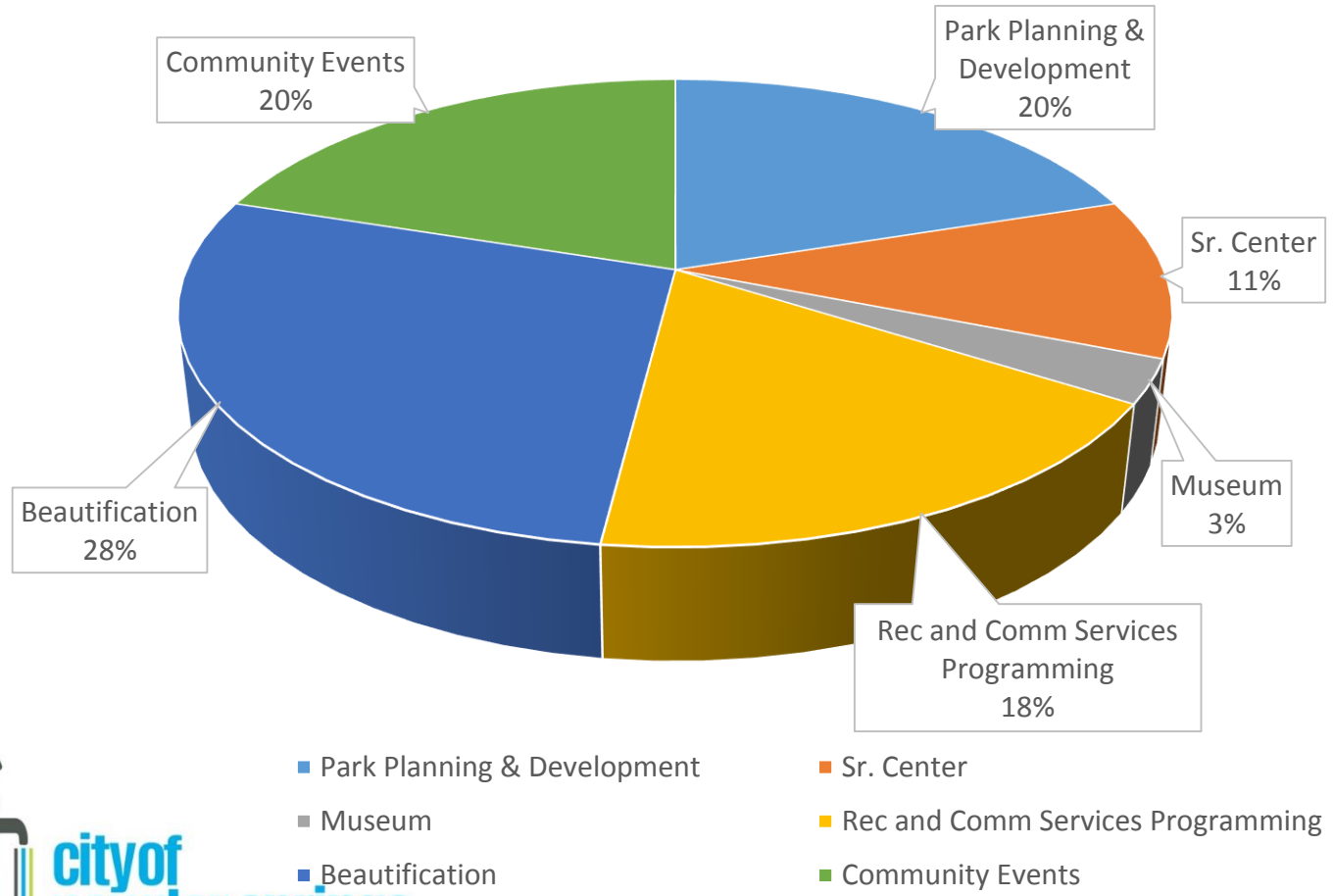
Description and Overview of the Department - Public Works is responsible for roadway maintenance (including right-of-way), building maintenance of city property, storm water infrastructure maintenance and sanitation services within the City of Powder Springs.

FY20 Goals and Objectives:

1. Apply and secure LMIG grant funds for patching, milling, and resurfacing
2. Accomplish patching and resurfacing under the SPLOST program
3. Promote recycling program via partnership with Waste Industries
4. Enhance facility maintenance based on CIP funding and approval
5. Maintain right-of-way areas to enhance beautification within the City
6. Inspect, upgrade and repair storm water infrastructure

Parks and Recreation Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 230,930
OPERATING EXPENSES	$ 134,050
TOTAL BUDGET	$ 364,980
STAFFING LEVEL (FTE'S)	4.5

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Parks, Recreation and Cultural Affairs

Departmental Mission Statement - Serve, educate and enhance life for residents and visitors of Powder Springs by providing a variety of affordable recreational, educational, cultural activities and opportunities and to acquire, develop, improve, beautify and maintain parks, trails and recreational facilities serving the needs of all ages and abilities.

Description and Overview of the Department - The Department includes development and management of the Linear Park, neighborhood pocket parks and trails, concession and restroom facility operations, senior services and facilities, museum operations, reception/event hall and theater and is responsible for offering programming options for end users at these facilities in addition to planning and producing community events on the town square and City trails. Also, the Department is responsible for beautification and management of grounds maintenance and related contracts, except right of way maintenance.

Functional Areas:

1. Park Planning & Development
2. Recreation and Community Services Programming
3. Beautification
4. Community Events
5. Senior Center
6. Museum

FY20 Goals and Objectives:

1. Continue to create an identity for the community through the provision of high quality passive parks that are ready for use and enjoyment by the residents
2. Continue to build on signature City events by partnering with City businesses, schools, and ambassador groups
3. Expand volunteers in the ambassador groups and develop comprehensive list of volunteer opportunities
4. Continue collaboration with Police Department on events focused on engaging citizens and neighborhoods.
5. Continue to beautify the community through implementation of anti-littering campaigns, clean up events and promotion of recycling.
6. Establish and implement standard operating procedures to effectively maintain recreation parks and facilities.
7. Increase visibility and interaction with other municipalities that offer leisure services to their residents.

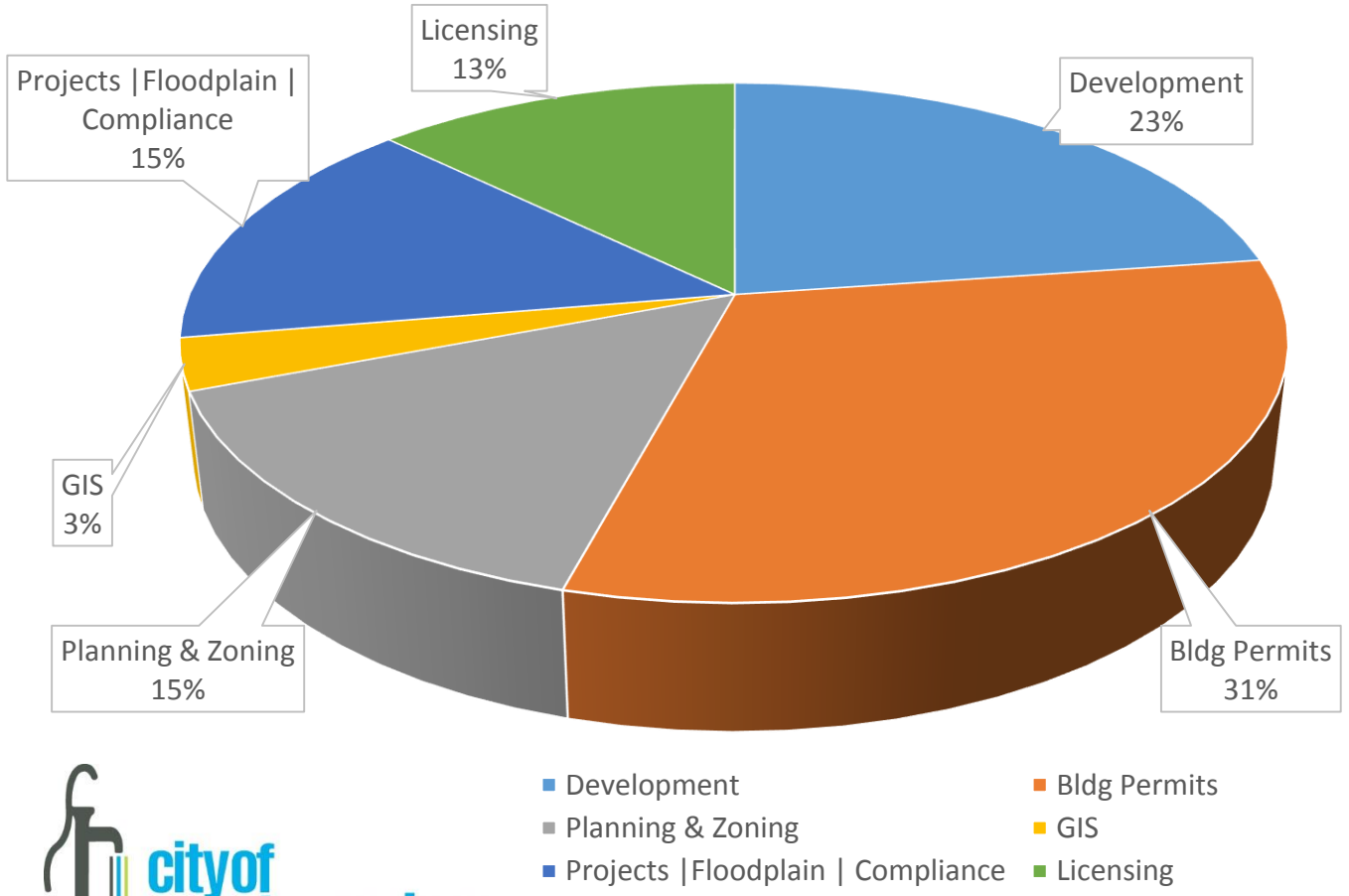
FY20 Key Performance Measures:

1. Amphitheater and Splash Pad – Complete construction and development and complete the following items:
    a. Establish city sponsored events as well as partnered events e.g. Summer Concerts, Movie Nights, etc

   b. Establish fee schedule for rental of facility by the general public, city businesses, schools, and non-profits
   c. Prepare Rules and regulations governing the amphitheater and splash pad.
2. Establish standard operating procedures for routine maintenance of parks/facilities as well as beautification projects.
3. Develop a park inspection program to identify maintenance and equipment issues.
4. Establish Powder Springs Parks, Recreation, & Cultural Affairs in the Georgia Recreation & Parks Association.
5. Provide training opportunities to staff as well as networking opportunities with other parks & recreation professionals to determine new programs/events to benefit the city and its residents.
6. Develop a wayfinding design for trail signage.

Community Development Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 321,584
OPERATING EXPENSES	$ 321,604
TOTAL BUDGET	$ 643,188
STAFFING LEVEL (FTE'S)	5

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Community Development Department

Mission Statement - To implement the City's ordinances, plans and policies; which are based on the community's vision and provide a comprehensive approach to planning and development that meets the needs of the community and facilitates responsible, high quality and well planned development.

FY20 Goals and Objectives:

1. Implement software programs to allow better tracking of development, permits, projects and to facilitate further streamlining of processes

2. Work with Safebuilt, Inc. to implement pre-submittal meetings as a resource for new projects.

3. Continue to utilize the City's ArcGIS online subscription to add GIS mapping to the City's website to allow the public access to data and to migrate all GIS data to a server for shared and secure access.

4. Continue participation in the City's Community Rating System program and maintain the City's rating of a 6.

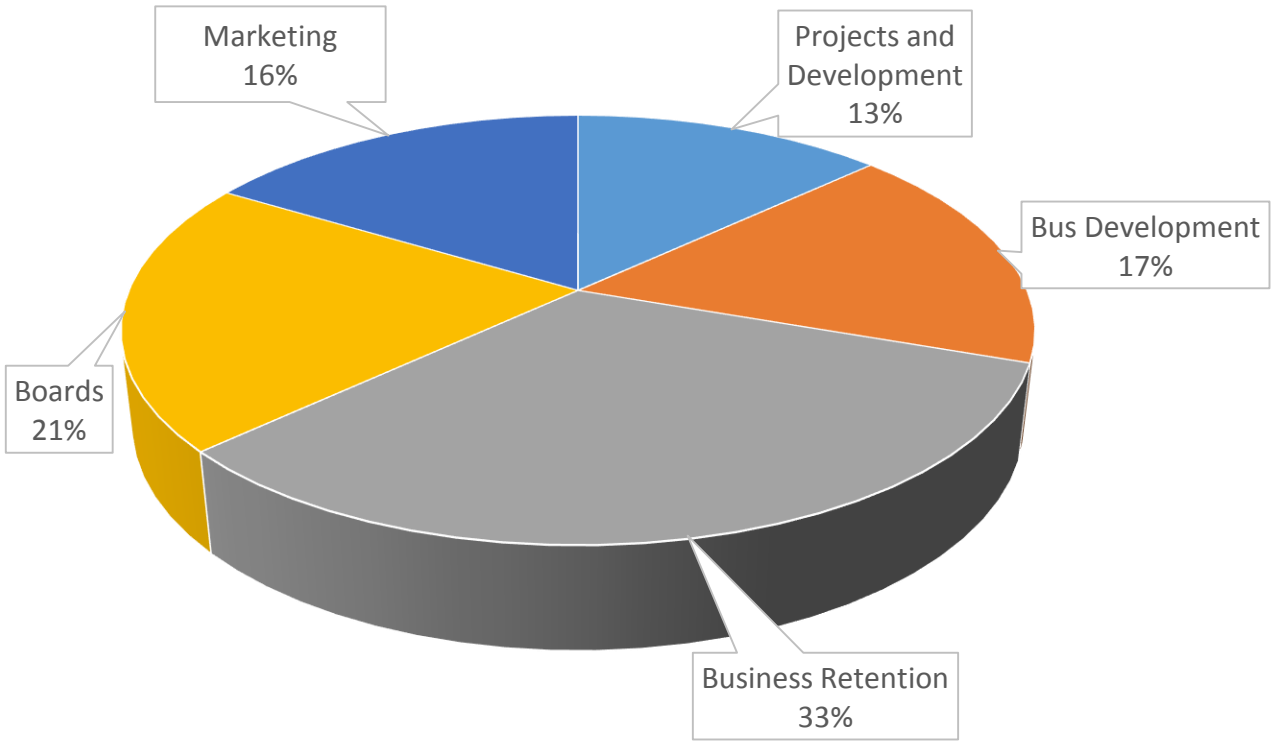
5. Continue review of incoming occupational tax applications within 3 business days.

6. Continue to improve the accuracy of the inventory of storm water infrastructure by reviewing all labeled outfalls and reclassifying as appropriate, thereby reducing the required number of dry weather inspections by 5%.

7. To prepare and adopt the 2020-2025 the Storm Water Master Plan in compliance with state requirements.

Economic Development Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 20
PERSONNEL EXPENSE	$ 138,427
OPERATING EXPENSES	$ 110,734
TOTAL BUDGET	$ 249,161
STAFFING LEVEL (FTE'S)	2

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Economic Development

Mission Statement - To create innovative and sustainable opportunities for business recruitment, retention, and expansion while maintaining a climate of workforce development, community engagement, and quality of life for residents and businesses.

FY20 Goals and Objectives:

1. Serve as a liaison for new businesses to be a point of contact and to ensure that they navigate the process working through the Community Development Department.

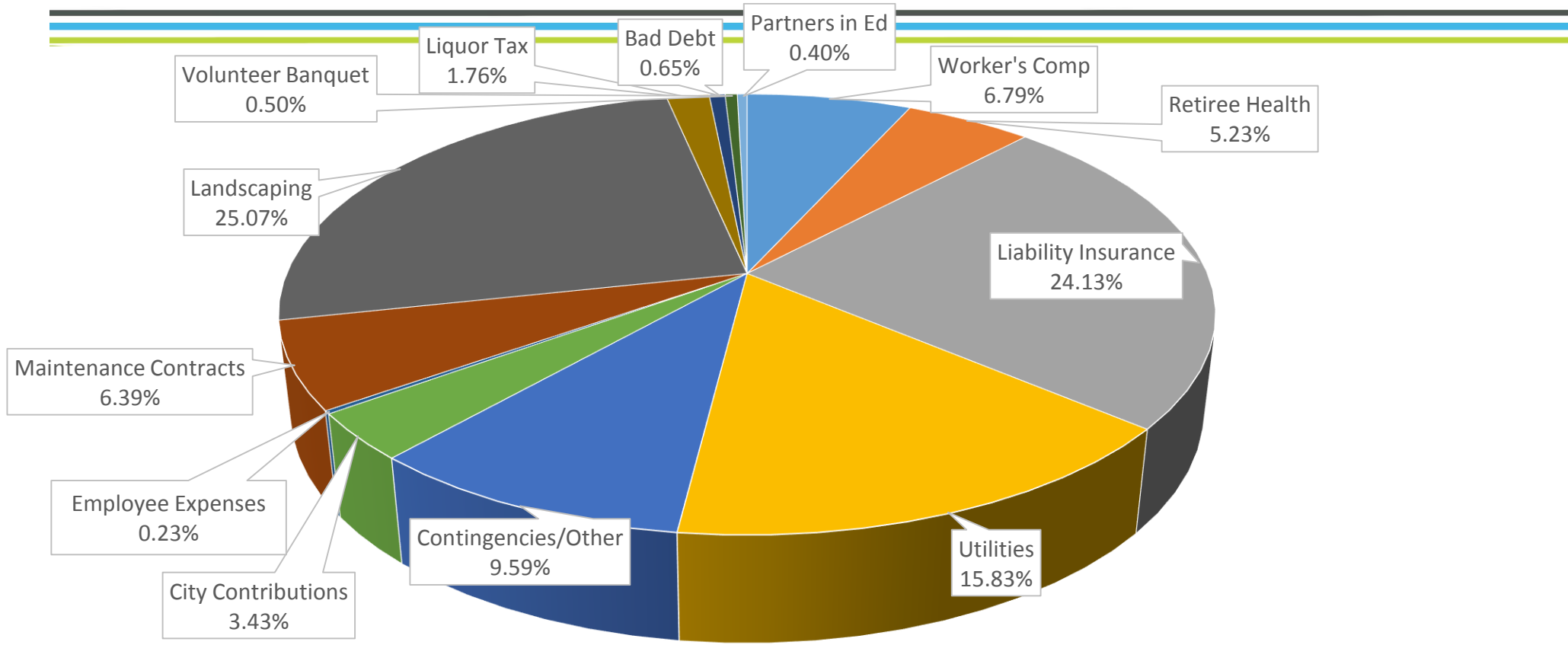
2. Create and execute an annexation program for the City in order to attract new investment and opportunities into the City.

3. Focus targeted business recruitment for identified available properties coupled with inventory marketing and incentive development to assist in developing available commercial properties and augment job creation.

4. Provide support and development of board members and management of all Authority Board activities.

5. Continue working with the Authority Boards to attract key investment, employment, and place-making opportunities for the City.

General Expenses Budget Summary



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GENERAL EXPENSES TOTAL - $ 985,628



CAPITAL BUDGET FOR FY20

FY20 Capital Budget

	Impact Fees - Public Safety	LMIG	Resurfacing	Emergency Preparedness	General Fund Unassigned Fund Balance	Total
Current Estimated Balance						
Sources:						
Impact Fee Revenues	$ 75,000					$ 75,000
General Fund Transfer			$ 50,000	$ 50,000		$ 100,000
General Fund Transfer from Unassigned FB					$ 400,000	$ 400,000
LMIG Funds		$ 170,000				$ 170,000
Transfer from General Fund (Match)		$ 51,000				$ 51,000
Total Sources	$ 75,000	$ 221,000	$ 50,000	$ 50,000	$ 400,000	$ 796,000
Projects:						
Road Rating Resurfacing Program		$ 221,000	$ 50,000			$ 271,000
Repetitive Loss Properties (FEMA) 15% Match				$ 44,964		$ 44,964
DDA Debt Service	$ 129,094					$ 129,094
StormWater Management Plan					$ 50,000	$ 50,000
Replacing Porch at Community Development					$ 8,500	$ 8,500
StormWater Repair Project Implementation Plan					$ 10,000	$ 10,000
Cyber Security Test Plan					$ 10,000	$ 10,000
CAC Sound					$ 20,000	$ 20,000
Traffic Signal at Linear Park					$ 225,000	$ 225,000
Downtown Dumpster					$ 51,500	$ 51,500
Grant Match					$ 25,000	$ 25,000
Total Projects	$ 129,094	$ 221,000	$ 50,000	$ 44,964	$ 400,000	$ 845,058
Ending Balance	$ (54,094)	$ -	$ -	$ 5,036	$ -	

FY20 CAPITAL SUMMARY

GENERAL GOVERNMENT BUILDINGS & GROUNDS:

The funds dedicated to this project are for land acquisition and site improvements. These funds are to be used for property acquisition as it relates to prioritized properties for the purpose of implementing the LCI plan. These funds are currently held for the City's Downtown Development Authority and are reimbursed based on an Intergovernmental Agreement (IGA), between the DDA and the City, for the purpose of acquiring and rehabilitating properties in the City's DDA service area. The FY20 capital budget will include funding for the mandated update to the City's Stormwater Management Plan, replacements and upgrades to the sound system at the Patricia C. Vaughn Cultural Arts theater, facilities and infrastructure repairs to the community development building and the stormwater system, development of a cyber security test plan, partial funding for a replacement sanitation truck and an amount for any local match required for grants that may be awarded.

LOCAL MAINTENANCE IMPROVEMENT GRANT PROGRAM:

The funds dedicated to this project are the State's grant funds and City matching funds to be used for the purposes in the annual Local Maintenance Improvement Grant program application.

CITYWIDE WAYFINDING SIGN PROGRAM:

This project was originally funded for $40,000 to be used for architectural and designing of new trail signage to be used along the City's trail way system to advise residents and visitors as to the City's full trail system as well as wayfinding and directional signage to the downtown. The City deferred this project until additional funding was available, which was allocated from unassigned fund balance in FY19.

EMERGENCY PREPAREDNESS PROGRAM:

The Emergency preparedness program was adopted with the 2016 Budget and was approved to be funded by the amount of 10% of the balance of any unrestricted reserve amounts in excess of 6 months of current year operations. The funds will be used for ongoing Continuity of Operations Planning (COOP) updates and training and Community Emergency Response Team (CERT) training. Additionally, FY20 funds will be used for acquisition and demolition of two repetitive loss properties and mitigation measures identified through a joint City-County-Corps mitigation plan prepared for the Sweetwater watershed.

RESURFACING PROGRAM:

The resurfacing program was adopted with the 2016 Budget and was approved to be funded by the amount of 10% of the balance of any unrestricted reserve amounts in excess of 6 months of current year operations. It supplements both the LMIG program and the Special Purpose Local Option Sales Tax program.

DOWNTOWN PARK PROJECT:

The funds dedicated to this project are the City's 2018 Series Bond Funds, Water and Sewer Funds, remaining funds from the DDA's IGA, as well as Impact Fees. Park construction began April 2019 and is expected to be completed in February 2020. The current project includes ancillary park features such as site furnishings.

LINEAR PARK PROJECT:

The funds dedicated to this project are the City's portion of 2015 – 2018 CDBG program funds as well as Impact Fees. The current project underway includes the installation of shade structures to the currently uncovered playground equipment. The City will continue to pursue additional sources of funding in order to complete all phases of the Linear Park.

OTHER FINANCING USES:

Funds received from the City's Impact Fee Program for Public Safety purposes are allocated to a transfer out category to be used as a source of repayment for the outstanding 2005 & 2014 Series Bonds. The City also receives and allocates a portion of the Impact Fees collected for Administrative purposes.



APPENDICES

BUDGET FOR FY20



THREE YEAR HISTORY

REVENUES

FY17 – FY20 (Proposed)

Account Description	2017 Actual	2017 Antic	2018 Antic	2018 Actual	2019 Antic	2020 Proposed
Real Property Tax (Current Year)	2,705,000.43	2,575,000.00	2,851,684.69	2,983,320.61	3,350,000.00	4,014,877.00
Real Property Tax (Prior Years)	92,060.15	40,000.00	60,000.00	62,950.52	60,000.00	50,000.00
Personal Property - Current Year	169,818.20	165,000.00	180,650.00	173,418.68	213,000.00	0.00
Personal Property - Prior Year	11,109.91	1,000.00	6,000.00	4,181.08	5,000.00	6,000.00
Public Utility	30,292.58	48,500.00	45,000.00	51,319.27	50,000.00	0.00
Motor Vehicle Taxes	76,301.67	110,000.00	55,150.00	58,489.27	55,500.00	45,125.00
Motor Vehicle TAVT	406,695.17	450,000.00	345,000.00	440,701.00	365,000.00	500,000.00
Motor Vehicle AAVT	3,145.33	0.00	2,100.00	2,685.18	2,250.00	2,250.00
Mobile Home Taxes	1,694.96	500.00	980.00	785.47	1,020.00	1,152.00
Heavy Duty Equipment	275.49	250.00	561.00	310.68	435.00	713.00
Intangibles (Reg & Recording)	78,795.21	25,000.00	53,155.00	80,793.49	65,000.00	80,000.00
Insurance Premium Taxes (CB)	869,990.62	775,000.00	926,333.02	926,333.02	964,000.00	1,060,800.00
Alcoholic Beverage Excise Tax	61,260.54	235,000.00	0.00	0.00	0.00	0.00
Alcohol Beverage Excise Tax-Beer & Wine	132,736.47	0.00	170,429.00	185,667.07	165,000.00	200,000.00
Alcohol Beverage Excise Tax - Liquor	41,395.91	0.00	83,943.00	41,610.14	40,000.00	48,000.00
Real Estate Transfer (Intangible)	15,340.21	12,000.00	13,750.00	21,658.63	15,000.00	30,000.00
Electric Franchise Fee	451,717.34	409,000.00	455,478.00	436,380.04	431,770.00	483,250.00
Gas Franchise Fee	74,466.46	100,000.00	75,045.21	75,045.21	80,000.00	95,000.00
Cable Franchise Fee	130,535.97	125,000.00	130,500.00	129,343.12	130,000.00	130,000.00
Telephone Franchise Fee	36,774.68	48,000.00	64,673.75	59,524.29	48,000.00	60,000.00
Penalties & Interst - Property Taxes	42,186.86	35,000.00	42,857.00	34,526.11	32,705.00	50,000.00
FIFA	-630.44	0.00	500.00	1,156.44	500.00	0.00
Alcoholic Beverage Licenses(CB)	65,475.00	55,000.00	65,000.00	64,775.00	65,500.00	50,000.00
General Business License (CB)	3,035.00	6,000.00	4,500.00	3,355.00	4,500.00	4,500.00
Building Permits	232,736.36	145,590.28	276,375.52	347,235.26	175,000.00	150,000.00
Zoning & Land Use Application	12,633.00	8,000.00	10,500.00	17,215.00	11,000.00	11,000.00
Zoning & Land Use Documents	0.00	0.00	0.00	0.00	0.00	0.00
Street Sign Fees	0.00	0.00	0.00	0.00	0.00	0.00
Farmers Market Stand Fees	0.00	0.00	0.00	0.00	0.00	0.00
July 4th - Vendor Event Permits	0.00	0.00	0.00	0.00	0.00	0.00
Christmas - Vendor Event Permit	0.00	0.00	0.00	0.00	0.00	0.00
Powder Springs Day - Vendor Event Permit	0.00	0.00	0.00	0.00	0.00	0.00
Other - Vendor Event Permits	450.00	0.00	0.00	55.00	0.00	0.00
Construction Plan Review	5,300.00	5,000.00	5,000.00	10,915.00	5,150.00	5,000.00
Water Flow Test	3,000.00	1,500.00	3,000.00	500.00	1,000.00	3,000.00

Account Description	2017 Actual	2017 Antic	2018 Antic	2018 Actual	2019 Antic	2020 Proposed
Inspection Fees	10,700.00	3,000.00	4,500.00	11,800.00	6,000.00	6,000.00
Soil Erosion Fees	1,558.40	500.00	1,000.00	1,800.80	1,000.00	1,000.00
Land Disturbing Fees	10,719.00	6,000.00	9,000.00	5,916.00	0.00	8,000.00
Building Plan Review	0.00	0.00	0.00	0.00	0.00	0.00
Street Lights (Community Developement)	2,677.14	0.00	2,639.50	2,639.50	2,500.00	2,500.00
Other Development/Regulatory Fees	61.00	0.00	189,172.00	189,172.46	0.00	0.00
Occupational Taxes	355,806.38	280,000.00	315,000.00	340,415.50	315,000.00	332,800.00
Insurance Company Fees	34,940.38	36,000.00	32,000.00	36,524.99	35,000.00	35,000.00
Penalties & Interest - License & Permits	3,014.78	3,000.00	500.00	4,808.39	2,400.00	1,000.00
Penalties & Interst - Occupational Taxes	0.00	0.00	0.00	0.00	0.00	0.00
Bad Check Fees	105.00	0.00	0.00	109.90	0.00	0.00
FIFA - License & Permits	0.00	0.00	0.00	0.00	0.00	0.00
Federal Government Grants	0.00	0.00	0.00	0.00	0.00	0.00
State Government Grants	0.00	0.00	0.00	15,800.00	10,000.00	0.00
Local Government Grants	0.00	0.00	5,000.00	0.00	0.00	0.00
Cobb County Hb 489	234,412.15	230,000.00	244,581.25	244,581.25	245,000.00	250,000.00
ICE Overtime Reimbursement	-1,530.59	4,000.00	4,000.00	9,920.37	3,000.00	0.00
Cobb County Water and Sewer Payment	0.00	0.00	0.00	0.00	0.00	550,000.00
Indirect Cost Allocations	760,000.00	760,000.00	825,000.00	825,000.00	775,000.00	325,000.00
Street Lights - UB	355,653.48	330,000.00	335,000.00	365,006.02	360,000.00	374,743.00
Penalties & Interest - Street Lights	11,323.57	9,000.00	11,000.00	11,606.89	11,500.00	5,000.00
Bad Check Fees	0.00	0.00	0.00	0.00	0.00	0.00
Municipal Court Fortfeitures	0.00	0.00	0.00	0.00	0.00	0.00
Investment Income	19,774.66	7,500.00	22,000.00	46,776.70	38,000.00	50,000.00
July 4th Donations	5,000.00	2,000.00	5,000.00	5,000.00	0.00	0.00
National Night Out Donations	2,128.31	0.00	2,000.00	900.00	1,000.00	1,000.00
Honor Guard Donations	0.00	0.00	0.00	0.00	0.00	0.00
Senior Center Donations	2,618.68	6,500.00	5,000.00	0.00	0.00	0.00
Police - Explorer Revenue	6,500.00	5,500.00	0.00	5,719.00	5,500.00	5,500.00
Other Donations	1,556.64	0.00	5,000.00	629.58	500.00	0.00
Cultural Art Center Event Donations	0.00	0.00	500.00	0.00	0.00	0.00
Town Square Event Sponsorships	0.00	0.00	0.00	0.00	0.00	0.00
Ford Center Rental	0.00	0.00	0.00	2,100.00	0.00	0.00
Wellness Program Credits	0.00	10,000.00	0.00	0.00	0.00	0.00
Ford Center Rental Income	11,435.00	15,000.00	15,000.00	14,650.00	8,000.00	8,000.00

Account Description	2017 Actual	2017 Antic	2018 Antic	2018 Actual	2019 Antic	2020 Proposed
Cultural Arts Center Rental Income	3,400.00	10,000.00	5,000.00	1,150.00	0.00	0.00
Miscellaneous Revenue	139.34	5,000.00	250.00	2,582.61	1,000.00	1,000.00
Miscellaneous Revenue (Police)	17,515.87	15,000.00	15,000.00	18,230.51	16,000.00	16,000.00
Miscellaneous Revenue (Senior Center)	26,091.85	0.00	0.00	23,841.36	2,000.00	25,000.00
Transfer From Sanitation	0.00	0.00	0.00	0.00	0.00	0.00
Transfer From Seizure Fund	0.00	0.00	0.00	0.00	0.00	0.00
Transfer From SPLOST 2005	0.00	0.00	0.00	0.00	0.00	0.00
Transfer in From SPLOST 2011	0.00	0.00	0.00	0.00	0.00	0.00
Transfer in from Capital (Impact S)	0.00	2,062.87	46,274.89	35,948.02	4,000.00	0.00
Transfer From Water & Sewer	0.00	0.00	0.00	4,729.62	0.00	0.00
Sale of Gen Fixed Assets	0.00	0.00	0.00	0.00	0.00	0.00
Auction Proceeds	0.00	5,000.00	2,500.00	1,737.99	0.00	0.00
Insurance Claims Proceeds	27,358.12	0.00	0.00	1,716.92	0.00	0.00
Proceeds - GMA Lease	0.00	0.00	0.00	0.00	0.00	0.00
Budgeted Use of Fund Balance	0.00	819,416.26	387,804.48	0.00	0.00	0.00
	7,656,552.24	7,939,819.41	8,417,887.31	8,445,063.96	8,178,730.00	9,078,210.00
Federal Government Grants	0.00	0.00	0.00	0.00	0.00	0.00
Cash Confiscations	2,250.00	1,500.00	0.00	0.00	0.00	0.00
Other Confiscation/Escheats	0.00	0.00	0.00	0.00	0.00	0.00
Sale Of Confiscated Property	0.00	0.00	0.00	6,736.94	0.00	0.00
Mcs Distribution	0.00	0.00	0.00	0.00	0.00	0.00
Investment Income	33.39	10.00	0.00	22.17	0.00	0.00
Contributions & Donations	0.00	0.00	0.00	0.00	0.00	0.00
Other Donations	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Revenue	0.00	0.00	0.00	0.00	0.00	0.00
	2,283.39	1,510.00	0.00	6,759.11	0.00	0.00
Municipal Court Fines	859,230.17	649,588.00	702,250.00	738,321.20	642,500.00	738,000.00
Fine Remittances to Cobb Co	-196,239.07	-168,500.00	-208,919.37	-172,112.40	-158,975.00	-160,000.00
Code Enforcement Fines	34,812.83	40,500.00	40,000.00	21,824.50	25,000.00	25,000.00
Code Enforcement Abatements	13,907.19	5,200.00	6,500.00	780.00	5,000.00	5,000.00
	711,711.12	526,788.00	539,830.63	588,813.30	513,525.00	608,000.00
Transfer from General Fund	55,000.00	55,000.00	0.00	0.00	0.00	0.00
	55,000.00	55,000.00	0.00	0.00	0.00	0.00
DOT FHWA Resurfacing	0.00	0.00	0.00	0.00	0.00	0.00
Misc DOT Projects	0.00	0.00	0.00	0.00	0.00	0.00

Account Description	2017 Actual	2017 Antic	2018 Antic	2018 Actual	2019 Antic	2020 Proposed
Resurfacing	0.00	0.00	0.00	0.00	0.00	0.00
Major Projects	0.00	0.00	0.00	0.00	0.00	0.00
Investment Income	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Revenue	0.00	0.00	0.00	0.00	0.00	0.00
Fund Balance Allocated	0.00	0.00	0.00	0.00	0.00	0.00
LCI Grant	0.00	0.00	0.00	0.00	0.00	0.00
Impact Fees - Public Safety	138,747.29	45,164.76	147,246.95	136,514.18	46,000.00	0.00
Impact Fees - Recreation	269,534.46	95,641.26	496,584.30	294,169.33	0.00	0.00
Impact Fees - Administration	12,247.96	4,223.91	54,205.66	12,906.68	0.00	0.00
Impact Fees - Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00
Investment Income	5.52	0.00	0.00	13.04	0.00	0.00
Transfer From General Fund	659,337.25	719,277.00	222,857.38	222,857.38	100,000.00	0.00
Budgeted Use of Fund Balance	0.00	314,634.00	0.00	0.00	0.00	0.00
	1,079,872.48	1,178,940.93	920,894.29	666,460.61	146,000.00	0.00
	0.00	0.00	0.00	0.00	0.00	820,000.00
Transfer From Capital Projects	58,580.19	33,121.25	84,182.97	1,127,220.28	137,133.00	129,094.00
	58,580.19	33,121.25	84,182.97	1,127,220.28	137,133.00	949,094.00
Sewer Usage Charges	2,839,691.45	2,450,000.00	2,400,000.00	2,770,347.56	2,650,000.00	0.00
Tap on Fees	197,063.27	60,000.00	60,000.00	186,740.87	125,000.00	0.00
Tap on Fees - Stanley Drive	0.00	0.00	0.00	0.00	0.00	0.00
Other Sewer Charges	0.00	0.00	0.00	0.00	0.00	0.00
Water Usage Charges	2,757,554.51	2,865,000.00	2,950,000.00	2,676,660.40	2,750,000.00	0.00
Disconnect Fee	130,690.00	42,750.00	75,000.00	173,909.14	150,000.00	0.00
Notification Fees	13,795.00	36,500.00	0.00	1,295.00	1,500.00	0.00
Tampering Fees	2,220.00	1,500.00	2,250.00	1,090.00	1,500.00	0.00
Meter Fees	115,983.70	55,000.00	57,500.00	175,700.00	115,000.00	0.00
Stand Pipe Fee	0.00	0.00	0.00	0.00	0.00	0.00
Other Water Charges	6,470.72	2,750.00	5,000.00	14,841.62	8,500.00	0.00
Miscellaneous Stormwater Fees	0.00	0.00	0.00	0.00	0.00	0.00
Penalties & Interest	203,745.55	185,000.00	210,000.00	215,072.96	210,000.00	0.00
Bad Check Fees	4,905.00	5,000.00	5,500.00	5,270.00	5,500.00	0.00
Collection Fees	0.00	0.00	0.00	0.00	0.00	0.00
Administration Fees	167,030.21	164,000.00	162,000.00	169,409.70	165,000.00	0.00
FIFA	0.00	0.00	0.00	0.00	0.00	0.00
Investment Income	691.82	500.00	550.00	1,636.53	1,200.00	0.00

Account Description	2017 Actual	2017 Antic	2018 Antic	2018 Actual	2019 Antic	2020 Proposed
Miscellaneous Revenue	3,017.94	200.00	500.00	2,807.54	3,000.00	0.00
Transfer From General Fund	0.00	1,533.00	2,622.71	0.00	0.00	0.00
Advance to GF Reimbursement	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Gen Fixed Assets	0.00	0.00	0.00	0.00	0.00	0.00
Auction Proceeds	0.00	0.00	0.00	0.00	0.00	0.00
Capital Lease Proceeds	0.00	0.00	0.00	0.00	0.00	0.00
Budgeted Use of Fund Balance	0.00	1,922,002.04	1,526,343.69	0.00	824,051.00	0.00
	6,442,859.17	7,791,735.04	7,457,266.40	6,394,781.32	7,010,251.00	0.00
Refuse Collection Charges	1,272,479.87	1,220,000.00	1,240,000.00	1,300,751.48	1,275,000.00	1,300,000.00
Service Charges - Sanitation	0.00	0.00	0.00	0.00	0.00	0.00
Brush Pick-up	833.00	500.00	500.00	719.50	450.00	500.00
Other Household Pickup	4,878.00	2,750.00	2,750.00	4,900.50	3,601.00	5,000.00
Lost/Damaged Cart Fee	0.00	500.00	0.00	559.84	0.00	0.00
Penalties & Interest	44,080.66	35,000.00	46,000.00	43,989.34	44,000.00	45,000.00
Investment Income	2,884.33	500.00	1,750.00	6,823.10	4,500.00	6,000.00
Miscellaneous Revenue	425.00	50.00	87.80	2,259.80	500.00	1,000.00
Transfer From Water & Sewer	0.00	0.00	0.00	0.00	0.00	0.00
Transfer From General Fund	0.00	0.00	0.00	0.00	0.00	0.00
Sale of Gen Fixed Assets	0.00	0.00	0.00	0.00	0.00	0.00
Auction Proceeds	0.00	0.00	0.00	30,522.84	0.00	0.00
Loan Proceeds	0.00	0.00	0.00	0.00	0.00	0.00
Budgeted Use of Fund Balance	0.00	275,266.00	528.50	0.00	0.00	0.00
	1,325,580.86	1,534,566.00	1,291,616.30	1,390,526.40	1,328,051.00	1,357,500.00
Storm Water Charges	351,905.56	355,000.00	356,956.93	364,145.34	363,000.00	439,000.00
Detention Pond Charges	43,731.42	62,318.00	45,000.00	25,890.22	30,000.00	30,000.00
Budgeted Use of Reserve	0.00	99,054.00	93,419.72	0.00	85,156.00	0.00
	395,636.98	516,372.00	495,376.65	390,035.56	478,156.00	469,000.00
	10,089,481.20	10,517,545.41	10,744,710.89	10,814,439.22	10,498,462.00	11,512,710.00

THREE YEAR HISTORY

EXPENDITURES

FY17 – FY20 (Proposed)

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
GENERAL FUND EXPENSES	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
GOVERNING BODY - COUNCIL:						
Council - Salaries & Wages	60,000	60,000	60,000	60,000	60,000	60,000
Council - Salaries & Wages (Bonus)	0	0	0	0	0	0
Council - Health Insurance	2,021	5,500	2,613	3,453	9,289	5,700
Council - Health Reimbursement Account	0	500	0	0	0	0
Council - Retiree Health Insurance	1,800	3,600	3,600	3,950	3,844	0
Council - Dental Insurance	985	660	975	1,079	1,408	1,000
Council - Life Insurance	251	200	392	420	378	336
Council - FICA Expense	3,685	3,725	3,604	3,720	3,720	3,720
Council - Medicare	862	870	839	870	870	852
Council - Retirement Contributions	5,860	8,500	5,742	7,632	6,105	15,598
Council - Worker's Compensation	1,719	2,000	1,310	1,705	1,140	0
Council - Professional Services (Facilitator)	0	0	0	5,000	0	0
Council - Liability Insurance	3,095	3,250	3,260	3,314	3,259	0
Council Communicat-Printing & Binding	0	0	0	500	750	6,800
Council - Travel	0	0	500	500	1,000	9,974
Council - AL1 Expenses	1,627	3,000	1,340	2,500	2,000	3,000
Council - AL2 Expenses	2,991	3,000	2,773	2,500	2,000	3,000
Council - W1 Expenses	2,932	3,000	2,899	2,500	2,000	3,000
Council - W2 Expenses	805	3,000	2,816	2,500	2,000	3,000
Council - W3 Expenses	816	3,000	2,199	2,500	2,000	3,000
Council - Annual Retreat	5,885	6,000	5,800	6,000	6,000	6,000
Council - Registrations & Training	250	0	0	1,000	4,200	11,434
Council - Registrations & Training AL1	815	1,200	1,681	2,000	2,500	2,500
Council - Registrations & Training AL2	1,163	1,200	2,114	2,000	2,500	2,500
Council - Registrations & Training W 1	1,184	1,200	3,460	2,000	2,500	2,500
Council - Registrations & Training W 2	1,200	1,200	1,803	2,000	2,500	2,500
Council - Registrations & Training W 3	1,089	1,200	1,376	2,000	2,500	2,500
Council - Contributions/Local Events	2,483	3,000	2,135	3,000	3,750	0
Council - Dues (City)	0	500	500	500	550	0
Council - Other Expenses	981	1,200	275	500	500	1,000
Council - Food (Agenda)	1,460	1,500	1,408	1,550	1,700	1,800
Council - CMA Expenses	1,532	1,500	1,153	1,550	1,500	2,000
Totals	**107,490**	**123,505**	**116,567**	**128,742**	**132,463**	**153,714**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
MAYOR:	0	0	0	0	0	0
Mayor - Salaries & Wages	18,000	18,000	18,000	18,000	18,000	18,000
Mayor - Salaries & Wages (Bonus)	0	0	0	0	0	0
Mayor - Salaries & Wages (Part Time)	0	0	11,868	8,819	15,681	16,200
Mayor - Health Insurance	5,711	6,500	5,065	6,692	7,339	5,700
Mayor - Health Reimbursement Account	0	500	0	0	0	0
Mayor - Retiree Health Insurance	1,238	1,290	1,318	1,350	1,439	0
Mayor - Dental Insurance	333	800	325	360	382	700
Mayor - Life Insurance	84	100	78	84	84	84
Mayor - FICA Expense	966	1,116	1,777	1,663	2,089	2,120
Mayor - Medicare	226	261	418	389	488	486
Mayor - Retirement Contributions	985	1,200	3,445	4,579	1,225	4,679
Mayor - Worker's Compensation	361	400	267	361	230	0
Mayor - R & M (Vehicles)	211	250	0	0	0	0
Mayor - Liability Insurance	989	1,500	1,239	1,267	1,205	0
Mayor - Cellular Phones	894	1,800	822	1,500	1,500	1,000
Mayor - Printing & Binding	0	400	143	500	200	200
Mayor - Travel	1,385	4,400	4,294	4,500	3,500	8,444
Mayor - Annual Retreat	970	1,200	1,200	1,200	1,200	1,200
Mayor - Registrations & Training	2,225	2,800	2,905	1,750	2,500	3,992
Mayor - Publications	0	0	0	0	0	0
Mayor - Other Expenses	1,469	1,475	377	2,500	3,000	3,300
Mayor - Gasoline	63	500	0	0	500	500
Mayor - Payments to Other Agencies	0	1,000	50	600	1,000	1,000
Totals	**36,108**	**45,492**	**53,594**	**56,113**	**61,563**	**67,605**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
GENERAL ADMINISTRATION:	0	0	0	0	0	0
Admin - Salaries & Wages	198,387	191,520	115,342	114,549	116,441	153,889
Admin - Salaries & Wages (Bonus)	0	0	0	0	0	0
Admin - Salaries & Wages (Part Time)	9,365	10,000	0	0	0	0
Admin - Salaries (Overtime)	3,759	3,500	0	0	0	0
Admin Legislative Stipends	0	0	0	0	0	4,988
Admin Legislative Stipends	0	0	0	0	0	4,800
Admin Legislative Stipends	0	0	7,496	7,200	7,685	9,788
Admin - Health Insurance	1,249	1,800	0	0	0	5,000
Admin - Health Reimbursement Account	0	500	0	0	0	1,300
Admin - Retiree Health Insurance	0	0	0	0	0	0
Admin - Dental Insurance	764	1,430	750	830	880	1,021
Admin - Life Insurance	158	205	78	84	84	168
Admin - Long Term Disability	144	782	0	0	0	179
Admin - FICA Expense	3,450	5,850	7,388	7,102	7,220	9,541
Admin - Medicare	807	1,370	1,719	1,661	1,688	2,185
Admin - Retirement Contributions	5,860	5,950	2,297	3,053	2,445	6,239
Admin - 401a Contribution	3,019	2,750	0	0	0	0
Admin - Unemployment Insurance	691	0	0	0	0	0
Admin - Worker's Compensation	2,149	2,150	1,213	1,869	785	0
Admin - Employee Luncheon	8,031	10,000	907	1,000	1,000	0
Admin - Municipal Code Update	0	0	0	0	0	0
Admin - Legal	167,005	175,000	132,819	175,000	170,000	170,000
Admin - Legal - Court Fees	1,645	0	0	0	0	0
Admin - Employee Screenings	117	100	99	0	0	0
Admin - Bereavement/Flowers	741	500	646	500	500	0
Admin - Contract Labor	7,900	56,000	26,710	48,680	100,000	0
Admin -Professional Services	0	0	0	0	0	85,100
Admin - Janitorial Services	29,764	30,000	0	0	0	0
Admin - Landscaping	9,603	10,000	7,307	9,000	15,000	0
Admin - Security	0	5,000	0	0	0	0
Admin - Repairs & Maintenance	42,884	42,000	0	-19,768	0	0
Admin - Maintenance Contracts	15,452	21,795	17,296	18,000	20,000	0
Admin - Misc City Contributions	2,550	3,000	0	3,000	2,000	0
Admin - Liability Insurance	10,277	8,500	1,239	2,267	2,205	0
Admin - Telephone	15,052	15,000	11,282	10,500	13,000	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Admin - Cellular Phones	1,716	2,500	1,713	1,500	2,000	1,500
Admin - Cable TV	363	515	188	385	400	0
Admin - Internet Services	2,048	400	802	2,000	1,000	0
Admin - Postage Meter	283	1,750	232	335	300	250
Admin - Postage	254	4,000	182	405	300	250
Admin - Printing & Binding	1,531	1,400	1,963	3,000	3,000	1,500
Admin - Advertising	4,790	5,500	-467	3,000	3,000	12,200
Admin - Communications	0	0	17,107	20,000	25,000	1,200
Admin - Legal Notices	500	500	290	500	500	6,805
Admin - Travel	283	700	0	0	0	2,000
Admin - Annual Retreat	0	1,000	1,000	1,000	1,000	1,000
Admin - Registrations & Training	3,849	2,000	5,306	5,300	3,770	4,270
Admin - Dues (City)	16,768	16,066	18,866	17,000	22,925	0
Admin - Dues (Individual)	1,521	1,685	1,703	1,685	2,035	2,130
Admin - Publications	624	750	0	0	0	0
Admin - Other Expenses	7,016	7,500	5,372	3,500	5,000	5,000
Admin - Contingencies	0	15,184	0	0	50,000	0
Admin - Oper Supplies & Mat	1,807	5,000	1,667	5,000	3,600	2,000
Admin - Copier Paper	0	500	90	500	400	350
Admin - Printer Toner/Ink	1,225	1,500	845	1,000	1,500	0
Admin - Janitorial Supplies	4,954	10,000	0	0	0	0
Admin - Electricity	18,217	21,000	15,863	16,920	20,000	0
Admin - Storm Water Fees	7,246	8,000	8,454	8,000	9,000	0
Admin - Gasoline	0	500	51	500	300	400
Admin - Food	479	500	603	600	600	1,500
Admin - Volunteer Banquet	0	0	0	0	0	0
Admin - Publications	150	0	0	0	0	9,300
Admin - Computers < $5,000	0	0	0	0	0	0
Admin - Vehicles	0	0	0	0	0	0
Admin - Liquor Tax (Cobb Co Portion)	19,356	16,500	18,601	19,000	15,000	0
Admin - 2005 Bond Principal	0	0	0	0	0	0
Admin - 2006 Bond Principal	0	0	0	0	0	0
Admin - Advance from W&S	0	0	0	0	0	0
Admin - 2005 Bond Interest	0	0	0	0	0	0
Admin - 2006 Bond Interest	0	0	0	0	0	0
Admin - Fiscal Agent's Fees	0	0	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Totals	**635,804**	**729,652**	**435,017**	**495,657**	**631,563**	**496,065**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
CITY CLERK:	0	0	0	0	0	0
City Clerk - Salaries & Wages	63,551	63,882	75,467	80,501	67,766	114,055
City Clerk - Salaries & Wages (Bonus)	0	0	325	325	0	0
City Clerk - Salaries (Overtime)	0	0	355	1,000	0	0
City Clerk - Health Insurance	0	0	1,904	2,516	0	5,000
City Clerk - Health Reimbursement Accoun	0	0	0	0	0	1,300
City Clerk - Retiree Health Insurance	4,252	4,680	9,057	4,200	4,677	0
City Clerk - Dental Insurance	204	0	156	173	0	700
City Clerk - Life Insurance	109	100	110	118	84	168
City Clerk - Long Term Disability	262	290	261	302	254	400
City Clerk - FICA Expense	3,819	3,965	4,579	5,011	4,202	7,072
City Clerk - Medicare	893	928	1,066	1,172	983	1,620
City Clerk - Retirement Contributions	1,970	2,000	4,594	6,106	2,445	6,239
City Clerk - 401a Contribution	1,376	1,278	0	0	0	0
City Clerk - Unemployment Insurance	0	0	0	0	0	0
City Clerk - Worker's Compensation	69	225	133	645	230	0
City Clerk - Employee Luncheon	0	0	0	0	0	0
City Clerk - Municipal Code Update	3,392	4,300	5,115	4,500	5,000	5,000
City Clerk - Contract Labor	11,180	9,306	14,152	13,500	11,500	11,500
City Clerk - Software Maintenance	14,999	18,900	12,633	12,800	12,500	12,500
City Clerk -Professional Services	0	0	0	0	0	31,200
City Clerk - Liability Insurance	1,197	1,050	2,281	2,534	1,205	0
City Clerk - Cellular Phone	456	0	418	0	0	0
City Clerk - Printing & Binding	493	500	0	0	0	0
City Clerk - Communications	19,273	19,290	25,657	25,715	38,383	38,400
City Clerk - Legal Notices	0	500	256	500	500	500
City Clerk - Travel	701	873	739	634	1,419	1,420
City Clerk - Registrations & Training	1,001	1,725	955	925	1,600	1,600
City Clerk - Dues (City)	0	0	0	0	0	0
City Clerk - Dues (Individual)	100	290	100	289	391	400
City Clerk - Oper Supplies & Mat	1,413	650	674	460	400	400
City Clerk - Volunteer Banquet	5,921	6,000	5,448	6,000	5,000	0
City Clerk - Partners in Education	3,243	5,000	0	0	0	0
City Clerk Admin Partners in Education	0	0	3,135	5,000	4,000	0
Totals	**139,874**	**145,732**	**169,571**	**174,926**	**162,538**	**239,474**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
ELECTIONS:	0	0	0	0	0	0
Elections - Event Services	0	0	4,420	4,420	5,000	15,000
Elections - Printing & Binding	0	0	0	0	0	0
Elections - Oper Supplies & Mat	0	0	0	0	0	0
Totals	**0**	**0**	**4,420**	**4,420**	**5,000**	**15,000**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
FINANCIAL ADMINISTRATION:	0	0	0	0	0	0
Finance - Salaries & Wages	196,276	198,500	195,474	218,216	233,006	219,236
Finance - Salaries & Wages (Bonus)	0	0	650	650	0	0
Finance - Salaries & Wages (Part Time)	0	0	0	0	0	0
Finance - Salaries (Overtime)	166	0	0	0	0	0
Finance - Health Insurance	26,525	26,525	27,309	36,080	42,376	16,100
Finance - Health Reimbursement Account	0	0	0	0	0	3,900
Finance - Dental Insurance	2,449	1,825	2,154	2,385	2,639	970
Finance - Life Insurance	335	290	251	269	252	420
Finance - Long Term Disability	862	913	753	818	874	866
Finance - FICA Expense	10,821	12,575	11,798	13,570	14,451	13,600
Finance - Medicare	2,531	2,942	2,745	3,174	3,380	3,200
Finance - Retirement Contributions	6,845	6,950	8,039	10,685	7,350	15,598
Finance - 401a Contribution	1,908	2,070	0	0	0	0
Finance - Worker's Compensation	1,129	1,105	920	1,194	803	0
Finance - Audit	17,899	20,000	16,960	19,000	15,000	18,000
Finance - Employee Screenings	22	0	0	0	0	0
Finance - Contract Labor	3,680	0	5,050	5,000	5,250	5,250
Finance - Software Maintenance	14,216	15,000	15,817	13,593	14,545	14,500
Finance - Bank Charges	8,446	10,500	10,035	10,000	7,500	7,500
Finance - Professional Services	0	0	0	0	0	87,400
Finance - Repairs & Maintenance	0	1,000	0	0	0	0
Finance - Maintenance Contracts	1,958	2,300	2,079	2,000	2,150	2,200
Finance - Liability Insurance	3,534	3,500	4,239	4,434	3,615	0
Finance - Telephone	0	0	0	0	0	0
Finance - Cellular Phones	0	0	418	0	457	500
Finance - Postage Meter	1,760	2,750	1,693	3,000	2,000	2,000
Finance - Postage	0	500	0	0	0	0
Finance - Printing & Binding	0	150	0	0	0	0
Finance - Advertising	0	500	0	0	0	0
Finance - Legal Notices	3,148	4,500	0	4,500	3,000	3,000
Finance - Travel	553	2,000	0	1,561	400	900
Finance - Registrations & Training	1,118	3,500	889	3,000	1,500	8,500
Finance - Dues (City)	435	550	435	550	500	0
Finance - Dues (Individual)	290	550	200	100	200	200
Finance - Publications	0	0	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Finance - Other Expenses	0	500	2,095	500	500	500
Finance - Oper Supplies & Mat	3,500	3,500	1,592	3,000	2,912	3,000
Finance - Printer Toner/Ink	463	2,000	736	2,000	1,500	1,500
Finance - Tax Notice Preparation	2,936	4,500	4,890	4,000	3,500	3,500
Finance - Janitorial Supplies	0	0	0	0	0	0
Finance - Meeting Expense	0	0	0	0	0	0
Finance - Computers < $5,000	0	0	0	0	0	0
Finance - Other Equipment < $5,000	0	0	0	0	0	0
Finance A/P - Uniforms	0	0	438	438	0	0
Finance - Capital Computer Equipment	0	0	0	0	0	0
Finance - Capitalized Software	0	0	0	0	0	0
Totals	**313,806**	**331,495**	**317,660**	**363,716**	**369,660**	**432,340**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
DATA PROCESSING / IT:	0	0	0	0	0	0
IT - Salaries & Wages	0	0	0	0	0	0
IT - Salaries & Wages (Bonus)	0	0	0	0	0	0
IT - Health Insurance	0	0	0	0	0	0
IT - Health Reimbursement Account	0	0	0	0	0	0
IT - Dental Insurance	0	0	0	0	0	0
IT - Life Insurance	0	0	0	0	0	0
IT - Long Term Disability	0	0	0	0	0	0
IT - FICA Expense	0	0	0	0	0	0
IT - Medicare	0	0	0	0	0	0
IT - Retirement Contributions	0	0	0	0	0	0
IT - Unemployment Insurance	0	0	0	0	0	0
IT - Worker's Compensation	0	0	0	0	0	0
IT - Web Site Operation Costs	0	0	0	0	0	0
IT - Contract Labor	212,475	212,500	244,138	240,386	215,000	230,000
IT - Software Maintenance	553	0	1,350	1,500	2,000	2,000
IT - Cabling	1,437	1,500	1,883	500	2,000	2,000
IT - Maintenance Contracts	0	0	0	0	0	0
IT - Liability Insurance	0	0	0	0	0	0
IT - Telephone	350	0	0	-350	0	0
IT - Cellular Phones	0	0	0	0	0	0
IT - Postage	0	0	0	0	0	0
IT - Travel	0	0	0	0	0	0
IT - Registrations & Training	0	0	0	0	0	0
IT - Dues (Individual)	0	0	0	0	0	0
IT - Other Expenses	0	0	0	0	0	0
IT - Oper Supplies & Mat	0	0	211	500	500	500
IT - Computers < $5,000	0	0	5,226	6,500	6,500	6,500
IT - Software	0	0	0	0	0	0
IT - Other Equipment < $5,000	2,649	3,500	2,250	1,500	4,000	4,000
IT - Capital Computer Equipment	0	0	0	0	0	0
IT - Capitalized Software	0	0	0	0	0	0
IT - Other Capital Equipment	0	0	0	0	0	0
Totals	**217,464**	**217,500**	**255,058**	**250,536**	**230,000**	**245,000**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
HUMAN RESOURCES:	0	0	0	0	0	0
HR - Salaries & Wages	90,561	90,175	105,150	101,941	87,513	81,211
HR - Salaries & Wages (Bonus)	0	0	162	162	0	0
HR - Health Insurance	11,175	11,175	11,329	14,968	10,064	5,000
HR - Health Reimbursement Account	0	0	0	0	0	1,300
HR - Dental Insurance	771	585	572	633	512	323
HR - Life Insurance	144	135	118	126	97	84
HR - Long Term Disability	386	406	331	382	328	298
HR - FICA Expense	6,206	5,595	6,334	6,330	5,426	5,035
HR - Medicare	1,451	1,308	1,474	1,481	1,269	1,155
HR - Retirement Contributions	2,955	3,000	3,445	4,579	2,445	3,120
HR - 401a Contribution	2,070	1,730	0	0	0	0
HR - Worker's Compensation	421	400	389	511	345	0
HR - Employee Appreciation	1,428	1,500	6,260	7,500	7,500	7,500
HR - Wellness Program	6,700	10,000	0	0	27,000	0
HR Recruitment Pre-employment screenings	0	0	2,390	3,300	3,500	3,500
HR Employee Svc Contract Labor	0	0	690	5,000	5,000	5,000
HR - Compliance Reporting	0	0	0	0	0	5,000
HR - Maintenance Contracts	92	1,000	2,888	3,605	3,605	3,600
HR - Liability Insurance	1,375	1,500	1,760	1,900	1,205	0
HR - Postage Meter	37	75	19	75	150	150
HR - Postage	0	75	66	75	0	0
HR - Printing & Binding	0	100	0	500	500	500
HR - Travel	1,294	1,700	1,515	2,200	2,200	2,350
HR - Registrations & Training	906	1,000	1,049	2,000	2,000	1,900
HR Employee Svc Employee Development Tra	0	0	98	4,000	4,000	5,100
HR - Dues (Individual)	50	100	50	200	200	200
HR - Other Expenses	0	100	10	100	100	100
HR - Oper Supplies & Mat	930	1,000	396	950	950	2,200
HR - Printer Toner/Ink	319	750	491	750	750	750
HR - Computers < $5,000	0	0	0	0	0	0
HR - Other Equipment < $5,000	0	0	0	0	0	0
Totals	**129,270**	**133,409**	**146,985**	**163,268**	**166,658**	**135,376**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
BUILDING MAINTENANCE	0	0	0	0	0	0
Building Maint Salaries & Wages	0	0	80,787	73,572	123,022	0
Building Mainte Salaries & Wages (Bonus)	0	0	325	325	0	0
Building Maint Salaries (Overtime)	0	0	2,648	2,000	2,500	0
Building Maint Health Insurance	0	0	13,807	18,242	28,771	0
Building Maint - Health Reimbursement Account	0	0	0	0	0	0
Building Maint Dental Insurance	0	0	699	774	1,701	0
Building Maint Life Insurance	0	0	133	143	210	0
Building Maint Long Term Disability	0	0	239	276	461	0
Building Maint FICA Expense	0	0	5,037	4,582	7,627	0
Building Maint Medicare	0	0	1,172	1,072	1,784	0
Building Maint Retirement Contributions	0	0	3,445	4,579	6,105	0
Building Maint Worker's Compensation	0	0	0	6,606	1,000	0
Building Mainte Employee Screenings	0	0	99	0	0	0
Building Mainte Contract Labor	0	0	26,200	26,200	0	0
Building Mainte Janitorial Services	0	0	28,328	32,000	32,000	0
Building Maint Security	0	0	102	17	200	0
Building Maint Repairs & Maintenance	0	0	83,358	96,312	100,000	0
Building Maint Maintenance Contracts	0	0	120	42	50	0
Building Maint Liability Insurance	0	0	23,759	23,683	28,006	0
Building Maint Telephone	0	0	19	22	40	0
Building Maint Cellular Phone	0	0	24	31	50	0
Building Maint Cable TV	0	0	0	3	5	0
Building Maint Internet Services	0	0	0	4	5	0
Building Maint Postage	0	0	0	12	15	0
Building Mainte Legal Notices	0	0	420	0	0	0
Building Maint Other Expenses	0	0	0	17	50	0
Building Maint Oper Supplies & Mat	0	0	515	59	400	0
Building Maint Printer Toner/Ink	0	0	0	6	10	0
Building Maint Janitorial Supplies	0	0	6,963	7,000	7,000	0
Building Maint Electricity	0	0	0	34	50	0
Building Maint Natural Gas	0	0	38	25	100	0
Totals	**0**	**0**	**278,238**	**297,634**	**341,163**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
POLICE:	0	0	0	0	0	0
Police - Salaries & Wages	1,595,501	1,620,250	1,630,695	1,595,873	1,514,689	1,669,235
Police - Salaries & Wages (Bonus)	0	0	5,198	14,413	0	0
Police - Salaries & Wages (Part Time)	4,939	9,000	2,008	12,007	10,000	0
Police - Salaries (Overtime)	52,666	63,000	47,661	38,834	40,000	50,000
Police - Shift Differential	9,083	10,500	9,182	10,500	10,500	12,400
Police - Stipends	8,280	8,750	7,650	8,750	8,750	8,400
Police - Health Insurance	200,068	214,055	247,292	326,654	238,596	206,800
Police - Health Reimbursement Account	0	0	0	0	0	52,000
Police - Retiree Health Insurance	19,253	16,240	21,915	14,616	29,944	0
Police - Dental Insurance	15,421	19,236	15,475	17,114	16,956	15,285
Police - Life Insurance	2,599	3,400	2,587	2,772	2,603	2,772
Police - Long Term Disability	5,137	7,600	5,103	5,898	5,680	5,700
Police - FICA Expense	96,769	106,700	102,817	101,078	93,911	107,900
Police - Medicare	22,561	24,630	23,696	23,639	21,963	24,727
Police - Retirement Contributions	61,065	61,100	71,206	94,635	78,095	106,064
Police - 401a Contribution	22,940	21,500	0	0	0	0
Police - Unemployment Insurance	0	1,500	0	0	0	0
Police - Worker's Compensation	95,627	87,203	56,055	80,773	58,783	0
Police - Employee Screenings	5,201	5,000	4,286	4,854	4,544	3,744
Police - Contract Labor	0	0	5,920	0	0	0
Police - Software Maintenance	16,419	17,200	15,537	41,941	38,169	37,400
Police - Witness Fees	0	0	0	0	0	0
Police - Landscaping	0	0	0	0	0	0
Police - Repairs & Maintenance	17,090	17,000	0	0	0	0
Police - Maintenance Contracts	21,123	12,179	11,186	10,437	22,720	7,050
Police - R & M (Radios)	15,130	22,500	22,037	21,844	19,993	24,700
Police - R & M (Vehicles)	89,328	80,000	0	0	0	0
Police - Liability Insurance	112,204	115,000	98,736	103,249	96,382	0
Police - Telephone	8,680	8,500	9,376	8,786	7,997	0
Police - Cellular Phones	22,103	31,030	20,661	26,213	24,083	20,000
Police - Cable TV	0	0	0	0	0	0
Police - Internet Services	236	240	227	233	227	0
Police - Postage Meter	540	500	487	728	682	1,000
Police - Postage	22	50	0	49	45	0
Police - Advertising	489	490	40	728	727	1,000

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Police - Community Outreach	5,469	7,250	4,272	7,000	7,000	9,500
Police - Travel	6,955	11,122	4,139	8,252	6,816	7,700
Police - Registrations & Training	16,935	14,403	16,365	21,844	18,176	12,630
Police - K9 Expenses	1,702	2,000	2,949	3,000	3,000	3,000
Police - K9 Training	699	2,000	500	3,000	3,000	2,750
Police - Dues (Individual)	804	1,105	395	1,068	1,363	9,000
Police - Other Expenses	0	0	5,164	6,123	909	1,000
Police - Explorer Expense	3,945	5,000	4,256	5,000	5,000	5,000
Police - Honor Guard	830	40	0	667	1,000	1,000
Police - State Law Enforcement Cert	300	300	1,200	1,124	273	375
Police - Contingency	0	0	0	0	0	0
Police - Oper Supplies & Mat	21,296	23,800	14,428	26,842	22,720	20,000
Police - Printer Toner/Ink	5,105	3,460	3,256	2,659	2,272	2,000
Police - Officer Supplies	0	0	0	0	0	0
Police - CID Equip & Supplies	8,414	8,100	3,050	7,475	7,500	8,000
Police - Firearms Supplies	16,125	16,739	1,779	22,475	18,176	16,000
Police - Tasers	0	0	0	0	0	0
Police - Crime Prevention Supplies	0	0	0	0	0	0
Police - Bicycle Unit	0	0	0	0	0	0
Police - Prisoner Food Expense	0	0	0	0	0	0
Police - Electricity	32,504	30,000	27,472	29,126	27,264	0
Police - Natural Gas	3,969	6,278	3,639	6,796	6,816	0
Police - Gasoline	71,736	82,240	78,438	85,000	77,247	77,250
Police - Diesel	0	0	0	0	0	0
Police - Computers < $5,000	5,046	5,000	0	0	0	0
Police - New Officer Equipment	1,781	3,000	68	3,000	3,000	6,000
Police - Furniture & Fixtures <$5,000	929	1,500	0	1,456	1,363	3,000
Police - Uniforms	10,949	12,000	26,588	27,723	18,176	21,000
Police - Bullet Proof Vests	2,535	3,300	4,109	2,913	4,544	10,650
Police - Vehicles	171,788	185,324	0	0	0	0
Police - Capitalized Equipment	68,689	71,199	250	0	0	0
Police - Capitalized Software	0	0	0	0	0	0
Police - Other Capital Equipment	18,000	18,000	0	0	0	0
Police - Payments to Other Agencies	0	0	0	0	0	0
Police - Outsourcing GCIC/Bonding to Cob	45,000	45,000	43,637	43,689	39,987	45,000
Police - 2004 Bond Principal	0	0	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Police - 2006 Bond Principal	0	0	0	0	0	0
Police - Lease (Motorcycles/Software)	0	0	0	0	0	0
Police - Lease (5 2008 Patrol Cars)	0	0	0	0	0	0
Police - 2004 Bond Interest	0	0	0	0	0	0
Police - 2006 Bond Interest	0	0	0	0	0	0
Police - Capital Lease Interest	0	0	0	0	0	0
Totals	**3,041,978**	**3,142,513**	**2,682,987**	**2,882,850**	**2,621,638**	**2,617,032**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
STREETS:	0	0	0	0	0	0
Roadway Maint Salaries & Wages	84,984	126,400	64,438	67,933	150,459	0
Roadway Maint Salaries & Wages (Bonus)	0	0	162	162	0	0
Roadway Maint Salaries & Wages (P-T)	0	0	0	0	0	0
Roadway Maint Salaries (Overtime)	351	2,000	509	2,000	2,000	0
Roadway Maint Health Insurance	4,989	16,778	7,268	9,602	25,918	0
Roadway Maint Health Reimbursement Acct	0	500	0	0	0	0
Roadway Maint Dental Insurance	219	1,245	844	933	1,759	0
Roadway Maint Life Insurance	77	240	111	118	252	0
Roadway Maint Long Term Disability	151	580	220	255	564	0
Streets - FICA Expense	2,803	7,920	3,916	4,222	9,329	0
Streets - Medicare	655	1,860	911	987	2,182	0
Streets - Retirement Contributions	3,940	4,000	2,297	3,053	4,885	0
Streets - 401a Contribution	667	1,925	0	0	0	0
Streets - Worker's Compensation	13,712	9,650	7,143	10,434	5,975	0
Streets - Engineering	17,854	10,000	8,850	-8,000	10,000	0
Streets - Employee Screenings	387	1,000	180	500	500	0
Streets - Storm Water Management	0	0	0	0	0	0
Streets - Contract Labor	13,235	23,000	13,220	15,000	0	0
Streets - Resurfacing	0	0	0	0	0	0
Streets - Janitorial	0	0	0	0	0	0
Streets - Landscaping	143,327	145,000	72,000	72,000	72,000	0
Roadway System - Security	0	0	0	287	300	0
Streets - Repairs & Maintenance	103,690	100,000	112,442	125,000	90,000	0
Streets - Maintenance Contracts	594	2,000	401	718	750	0
Streets - R & M (Vehicles)	26,621	26,000	0	0	0	0
Streets - R & M (Drainage)	0	4,000	0	4,000	0	0
Streets - Liability Insurance	21,710	11,500	4,925	3,800	3,615	0
Streets - Telephone	266	400	315	376	400	0
Streets - Cellular Phones	1,306	2,500	525	528	600	0
Streets - Cable TV	109	200	44	44	50	0
Streets - Internet Services	262	400	68	62	80	0
Streets - Postage Meter	0	0	0	0	0	0
Streets - Postage	0	0	0	201	200	0
Streets - Advertising	245	450	350	650	650	0
Streets - Travel	0	1,000	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Streets - Registrations & Training	348	3,000	45	2,750	2,000	0
Streets - Dues (City)	0	0	0	0	0	0
Streets - Dues (Individual)	0	500	0	450	450	0
Streets - Other Expenses	0	2,000	0	287	300	0
Streets - Oper Supplies & Mat	1,247	3,000	715	1,019	1,000	0
Streets - Printer Toner/Ink	0	0	84	95	100	0
Streets - Electricity	0	0	700	588	600	0
Streets - Natural Gas	0	1,500	389	431	500	0
Streets - Gasoline	3,978	11,000	4,805	10,000	10,000	0
Streets - Diesel	3,159	6,000	4,818	5,000	5,000	0
Streets - Computers < $5,000	0	1,500	0	0	0	0
Streets - Landscaping Equipment	0	0	0	0	0	0
Streets - Other Equipment < $5,000	395	18,000	0	0	0	0
Streets - Uniforms	837	2,000	1,445	1,500	1,500	0
Streets - Vehicles	46,359	50,000	0	0	30,000	0
Streets - Capitalized Machinery	0	0	0	0	0	0
Streets - Capitalized Software	0	0	0	0	0	0
Streets - Other Capital Equipment	16,308	0	0	0	0	0
Streets - Infrastructure	0	0	199,129	189,172	0	0
Streets - Prison Labor	0	0	0	0	0	0
Streets - Payments to Others	0	0	0	0	0	0
Streets - Lease (2 Pickups)	0	0	0	0	0	0
Streets - Lease (2007 Dump Truck)	0	0	0	0	0	0
Streets - Lease (2008 Ford Van)	0	0	0	0	0	0
Streets - Lease (2008 Ford Bus)	0	0	0	0	0	0
Streets - Brush Mower	0	0	0	0	0	0
Streets - Hopkins Road (Cobb Co)	0	0	0	0	0	0
Streets - Capital Lease Interest	0	0	0	0	0	0
Totals	**514,785**	**599,048**	**513,270**	**526,157**	**433,918**	**0**
Norfolk Southern Quiet Zone-Silent Cross	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
STREET LIGHTING:	0	0	0	0	0	0
Street Lighting - Repairs & Maintenance	3,305	2,500	0	5,000	5,000	0
Street Lighting - Bad Debt Expense	0	2,500	0	2,000	2,000	0
Street Lighting - Electricity	330,119	380,000	331,459	372,000	372,000	0
Totals	**333,424**	**385,000**	**331,459**	**379,000**	**379,000**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
TRAFFIC ENGINEERING:	0	0	0	0	0	0
Traffic - Repairs & Maintenance	0	2,000	0	3,000	3,000	0
Traffic - Electricity	6,073	7,500	5,920	8,000	8,000	0
Totals	**6,073**	**9,500**	**5,920**	**11,000**	**11,000**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
FLEET MAINTENANCE:	0	0	0	0	0	0
Fleet Maintenance Salaries & Wages	0	0	79,750	75,860	115,556	0
Fleet Maintenance Salaries&Wages (Bonus)	0	0	325	325	0	0
Fleet Maintenan Salaries (Overtime)	0	0	2	1,499	1,000	0
Fleet Maintenan Health Insurance	0	0	12,713	22,081	31,196	0
Fleet Maintenanc Health Reimbursement Acct	0	0	0	0	0	0
Fleet Maintenan Retiree Health Insurance	0	0	0	0	0	0
Fleet Maintenan Dental Insurance	0	0	1,478	1,635	1,701	0
Fleet Maintenan Life Insurance	0	0	155	166	210	0
Fleet Maintenan Long Term Disability	0	0	246	284	433	0
Fleet Maintenan FICA Expense	0	0	4,791	4,723	7,164	0
Fleet Maintenan Medicare	0	0	1,115	1,105	1,676	0
Fleet Maintenan Retirement Contributions	0	0	4,594	6,106	6,105	0
Fleet Maintenan Worker's Compensation	0	0	419	1,500	1,500	0
Fleet Maintenan Contract Labor	0	0	0	0	0	0
Fleet Maintenan Security	0	0	0	326	326	0
Fleet Maintenan Maintenance Contracts	0	0	1,611	815	1,700	0
Fleet Maintenan R & M (Vehicles)	0	0	176,910	173,750	209,000	0
Fleet Maintenan Liability Insurance	0	0	74,468	75,498	65,784	0
Fleet Maintenan Telephone	0	0	185	427	490	0
Fleet Maintenan Cellular Phone	0	0	600	600	400	0
Fleet Maintenan Cable TV	0	0	51	51	80	0
Fleet Maintenan Internet Services	0	0	0	70	70	0
Fleet Maintenan Postage	0	0	0	228	200	0
Fleet Maintenan Other Expenses	0	0	1,218	326	400	0
Fleet Maintenan Oper Supplies & Mat	0	0	1,004	1,157	1,200	0
Fleet Maintenan Printer Toner/Ink	0	0	0	108	110	0
Fleet Maintenan Janitorial Supplies	0	0	0	0	0	0
Fleet Maintenan Veh Maint Parts & Tires	0	0	2,488	2,500	2,500	0
Fleet Maintenan Electricity	0	0	749	668	900	0
Fleet Maintenan Natural Gas	0	0	249	489	500	0
Totals	**0**	**0**	**365,121**	**372,297**	**450,201**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Public Works - Salaries and Wages	0	0	0	0	0	426,418
Public Works - Salaries (Overtime)	0	0	0	0	0	6,000
Public Works - Health Insurance	0	0	0	0	0	67,850
Public Works - Health Reimbursement Acct	0	0	0	0	0	18,200
Public Works - Dental Insurance	0	0	0	0	0	4,365
Public Works - Life Insurance	0	0	0	0	0	854
Public Works - Long Term Disability	0	0	0	0	0	1,200
Public Works - FICA Expense	0	0	0	0	0	27,100
Public Works - Medicare	0	0	0	0	0	6,200
Public Works - Retirement Contributions	0	0	0	0	0	31,195
Public Works - Streets - Engineering	0	0	0	0	0	10,000
Public Works - Employee Screenings	0	0	0	0	0	1,000
Public Works - Contract Labor	0	0	0	0	0	2,100
Public Works - Streets - Resurfacing (LMIG)	0	0	0	0	0	51,000
Public Works - Janitorial Services	0	0	0	0	0	32,000
Public Works - Security	0	0	0	0	0	2,526
Public Works Building Maint Repairs & Maintenance	0	0	0	0	0	150,000
Public Works Street Lighting - Repairs & Maintenance	0	0	0	0	0	5,000
Public Works Streets - Repairs & Maintenance	0	0	0	0	0	90,000
Public Works Building Maint Maintenance Contracts	0	0	0	0	0	200
Public Works Fleet Maintenan Maintenance Contracts	0	0	0	0	0	4,050
Public Works Streets - Maintenance Contracts	0	0	0	0	0	1,700
Public Works Fleet Maintenan R & M (Vehicles)	0	0	0	0	0	209,000
Public Works Cellular Phone	0	0	0	0	0	1,450
Public Works Postage Meter	0	0	0	0	0	600
Public Works Maint Postage	0	0	0	0	0	415
Public Works - Advertising	0	0	0	0	0	650
Public Works - Travel	0	0	0	0	0	500
Public Works - Registrations & Training	0	0	0	0	0	3,975
Public Works - Dues (Individual)	0	0	0	0	0	450
Public Works Other Expenses	0	0	0	0	0	1,850
Public Works Oper Supplies & Mat	0	0	0	0	0	6,325
Public Works Printer Toner/Ink	0	0	0	0	0	730
Public Works Building Maint Janitorial Supplies	0	0	0	0	0	7,000
Public Works Fleet Maintenan Veh Maint Parts & Tires	0	0	0	0	0	2,500
Public Works Electricity	0	0	0	0	0	383,100

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Public Works Traffic - Electricity	0	0	0	0	0	950
Public Works - Gasoline	0	0	0	0	0	8,000
Public Works - Diesel	0	0	0	0	0	10,000
Street Lighting - Electricity	0	0	0	0	0	5,000
Public Works - Uniforms	0	0	0	0	0	2,100
Public Works - Tree Removal	0	0	0	0	0	30,000
Totals	**0**	**0**	**0**	**0**	**0**	**1,613,553**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
General - Retirement	0	0	0	0	0	0
General - Workers Compensation	0	0	0	0	0	67,500
General - Employees Luncheons	0	0	0	0	0	1,750
General - Retiree Health Insurance	0	0	0	0	0	52,000
General - Bereavement Flowers	0	0	0	0	0	500
General - Landscaping	0	0	0	0	0	249,300
General - Maintenance Contracts	0	0	0	0	0	63,565
General - Misc City Contributions	0	0	0	0	0	8,800
General - Liability Insurance	0	0	0	0	0	240,000
General - Telephone	0	0	0	0	0	51,885
General -Cable TV	0	0	0	0	0	580
General - Internet Services	0	0	0	0	0	1,150
General - Dues (City)	0	0	0	0	0	25,355
General - Other Expenses	0	0	0	0	0	0
General - Contingencies	0	0	0	0	0	85,340
General - Printer Toner/Ink	0	0	0	0	0	4,000
General - Electricity	0	0	0	0	0	63,153
General - Natural Gas	0	0	0	0	0	16,950
General -Storm Water Fees	0	0	0	0	0	8,800
General - Volunteer Banquet	0	0	0	0	0	5,000
General - Partners in Ed	0	0	0	0	0	4,000
General - CCWS Water and Sewer Billing	0	0	0	0	0	12,000
General - Liquor Tax Cobb Portion	0	0	0	0	0	17,500
General - Bad Debt Expense	0	0	0	0	0	6,500
Totals	**0**	**0**	**0**	**0**	**0**	**985,628**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
SENIOR CITIZENS CENTER:	0	0	0	0	0	0
Sr Center - Salaries & Wages	0	0	8,392	10,968	22,903	0
Sr Center - Salaries & Wages (Bonus)	0	0	162	162	0	0
Sr Center - Salaries & Wages (Part Time)	16,122	16,685	20,828	21,642	22,068	22,677
Sr Center - Health Insurance	0	0	1,295	1,711	3,303	0
Sr Center - Dental Insurance	0	0	75	82	172	0
Sr Center - Life Insurance	0	0	20	21	38	0
Sr Center - Long Term Disability	0	0	36	41	86	0
Sr Center - FICA Expense	1,000	1,035	1,793	2,032	2,788	1,406
Sr Center - Medicare	234	242	417	475	653	322
Sr Center - Retirement Contributions	0	0	827	1,100	3,736	0
Sr Center - Worker's Compensation	172	185	130	200	115	0
Sr Center - Repairs & Maintenance	1,635	5,500	0	0	0	0
Sr Center - Maintenance Contracts	302	3,555	781	300	1,000	1,000
Sr Center - R & M (Vehicles)	1,012	0	0	0	0	0
Sr Center - Liability Insurance	1,089	1,300	620	750	633	0
Sr Center - Telephone	3,183	2,500	1,920	2,500	2,500	0
Sr Center - Internet Services	160	1,000	981	1,000	1,000	1,200
Sr Center - Travel	0	0	0	0	0	50
Sr Center -Registration and Training	0	0	0	0	0	300
Sr Center - Other Expenses	0	0	0	0	0	500
Sr Center - Oper Supplies & Mat	18,550	10,000	14,731	12,000	15,000	12,000
Sr Center - Printer Toner/Ink	0	0	0	0	0	600
Sr Center - Electricity	5,092	5,050	5,709	5,000	5,200	0
Sr Center - Natural Gas	1,971	3,000	3,761	2,750	8,000	0
Sr Center - Gasoline	0	500	0	500	500	500
Totals	**50,521**	**50,552**	**62,477**	**63,234**	**89,693**	**40,555**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
MISC CITY PART & CONTR:	0	0	0	0	0	0
Misc City Part & Contr - Other Expenses	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
PARK DEVELOPMENT & PROGRAMMING:	0	0	0	0	0	0
Park Dev & Prog Salaries & Wages	0	0	106,002	106,835	140,232	153,359
Park Dev & Prog Salaries & Wages (Bonus)	0	0	325	487	0	0
Park Dev & Prog Salaries (Overtime)	0	0	773	5,000	3,000	0
Park Dev & Prog Health Insurance	0	0	13,901	18,365	37,592	15,000
Park Dev & Prog - Health Reimbursement Acct	0	0	0	0	0	3,900
Park Dev & Prog Dental Insurance	0	0	1,050	1,155	2,282	650
Park Dev & Prog Life Insurance	0	0	208	228	283	250
Park Dev & Prog Long Term Disability	0	0	397	458	526	525
Park Dev & Prog FICA Expense	0	0	6,443	7,610	8,694	9,500
Park Dev & Prog Medicare	0	0	1,499	1,780	2,033	2,200
Park Dev & Prog Retirement Contributions	0	0	3,767	5,000	3,589	14,038
Park Dev & Prog Worker's Compensation	0	0	577	435	1,745	0
Park Dev & Prog Employee Screenings	0	0	213	0	0	0
Park Dev & Prog -Beautification Contract Labor	0	0	48,811	45,500	29,120	25,000
Park Dev & Prog Landscaping	0	0	70,492	70,493	0	0
Park Dev & Prog -Comm Events Mai Security	0	0	0	17	0	0
Park Dev & Prog Maintenance Contracts	0	0	1,564	267	2,600	2,500
Park Dev & Prog - Community Event Town Square Events	0	0	32,073	36,500	18,000	43,000
Park Dev & Prog Liability Insurance	0	0	2,686	2,000	1,267	0
Park Dev & Prog Telephone	0	0	4,451	4,522	4,500	5,500
Park Dev & Prog - Comm Events Mai Cellular Phone	0	0	0	31	0	0
Park Dev & Prog - Comm Events Mai Cable TV	0	0	0	3	0	0
Park Dev & Prog Internet Services	0	0	3,590	3,754	5,000	5,500
Park Dev & Prog - Comm Events Mai Postage	0	0	0	12	0	0
Park Dev & Prog - Community Event Advertising	0	0	650	1,250	600	0
Park Dev & Prog Legal Notices	0	0	140	0	0	0
Park Dev & Prog Travel	0	0	0	623	400	500
Park Dev & Prog Registrations & Training	0	0	0	983	600	1,000
Park Dev & Prog Dues (City)	0	0	0	800	800	0
Park Dev & Prog Dues (Individual)	0	0	0	300	300	650
Park Dev & Prog Dues Partnerships	0	0	0	0	0	7,000
Park Dev & Prog Dues Cultural Arts Commission	0	0	0	0	0	3,000
Park Dev & Prog Other Expenses	0	0	279	1,099	943	1,000
Park Dev & Prog Oper Supplies & Mat	0	0	4,229	5,354	4,803	4,500
Park Dev & Prog Printer Toner/Ink	0	0	0	306	300	600

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Park Dev & Prog - Rec, Cult & Com Electricity	0	0	22,842	20,534	23,000	0
Park Dev & Prog - Rec, Cult & Com Natural Gas	0	0	1,284	2,025	1,000	0
Park Dev & Prog Gasoline	0	0	0	0	0	500
Beautification Meeting Expense (Food)	0	0	181	750	0	450
Rec, Cult & Com- Other Equipment < $5,000	0	0	0	0	0	4,500
Park Dev & Prog Recreational Supplies	0	0	0	0	0	10,000
Totals	**0**	**0**	**328,426**	**344,474**	**293,209**	**314,622**
TRAIL MAINTENANCE:	0	0	0	0	0	0
Trail Maint - Repairs & Maintenance	135	1,000	0	0	0	0
Trail Maint - Oper Supplies & Mat	0	0	0	0	0	0
Totals	**135**	**1,000**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
SEVEN SPRINGS MUSEUM:	0	0	0	0	0	0
Seven Springs Salaries & Wages	0	0	3,694	4,387	9,912	0
Seven Springs - Salaries & Wages (Bonus)	0	0	162	162	0	0
Seven Spgs- Salaries & Wages (Part Time)	6,973	6,025	7,861	6,250	6,508	6,600
Seven Springs Health Insurance	0	0	518	684	1,321	0
Seven Springs Dental Insurance	0	0	30	33	69	0
Seven Springs Life Insurance	0	0	8	8	15	0
Seven Springs Long Term Disability	0	0	14	16	37	0
Seven Springs - FICA Expense	393	375	705	670	1,018	409
Seven Springs - Medicare	92	89	164	157	238	94
Seven Springs - Worker's Compensation	172	185	130	200	115	0
Seven Springs Contract Labor	0	0	0	0	0	0
Seven Springs - Security	0	0	0	0	0	0
Seven Springs - Repairs & Maintenance	3,847	5,615	1,320	0	0	0
Seven Springs - Maintenance Contracts	854	325	565	150	500	0
Seven Springs - Liability Insurance	1,089	1,250	620	750	633	0
Seven Springs - Telephone	5,094	4,000	4,124	4,000	4,200	0
Seven Springs Internet Services	0	0	1,046	1,000	1,200	1,200
Seven Springs Travel	0	0	0	0	0	300
Seven Springs Registrations & Training	0	0	0	0	0	100
Seven Springs - Oper Supplies & Mat	206	750	288	1,500	800	500
Seven Springs Printer Toner/Ink	0	0	0	0	0	600
Seven Springs - Electricity	3,705	3,850	5,251	5,000	5,000	0
Seven Springs - Natural Gas	1,393	1,450	1,767	2,000	500	0
Totals	**23,817**	**23,914**	**28,268**	**26,968**	**32,066**	**9,803**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
POWDER SPRINGS DAY:	0	0	0	0	0	0
PS Day - Event Services	0	0	0	0	0	0
PS Day - Oper Supplies & Mat	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
July 4th -	0	0	0	0	0	0
July 4th - Event Planning	0	0	0	0	0	0
July 4th - Oper Supplies & Mat	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
CHRISTMAS CELEBRATION:	0	0	0	0	0	0
Christmas - Event Services	0	0	0	0	0	0
Christmas - Oper Supplies & Mat	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
FARMER'S MARKET:	0	0	0	0	0	0
Farmer's Mkt - Oper Supplies & Mat	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
KEEP POWDER SPRINGS BEAUTIFUL:	0	0	0	0	0	0
Keep PS Beautiful - Oper Supplies & Mat	2,673	3,000	0	0	0	0
Keep PS Beautiful - Scout Supplies	0	500	0	0	0	0
Keep PS Beautiful - Food	217	1,000	0	0	0	0
Totals	**2,890**	**4,500**	**0**	**0**	**0**	**0**
OTHER CITY EVENTS	0	0	0	0	0	0
Other City Events - Nat. Day of Prayer	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
FORD CENTER:	0	0	0	0	0	0
Ford Center - Salaries (Overtime)	0	0	0	0	0	0
Ford Center - Stipend	0	0	0	0	0	0
Ford Center - FICA Expense	0	0	0	0	0	0
Ford Center - Medicare	0	0	0	0	0	0
Ford Center - Legal	0	0	0	0	0	0
Ford Center - Repairs & Maintenance	7,555	3,000	0	-5,450	0	0
Ford Center - Maintenance Contracts	1,175	2,500	0	0	0	0
Ford Center - Liability Insurance	559	700	0	0	0	0
Ford Center - Telephone	5,250	5,250	0	0	0	0
Ford Center - Postage	0	0	0	0	0	0
Ford Center - Advertising	0	0	0	0	0	0
Ford Center - Other Expenses	0	500	0	0	0	0
Ford Center - Oper Supplies & Mat	672	2,500	0	0	0	0
Ford Center - Electricity	14,658	14,500	0	0	0	0
Ford Center - Natural Gas	1,354	2,500	0	0	0	0
Ford Center-Furniture & Fixtures <$5,000	0	2,500	0	0	0	0
Totals	**31,224**	**33,950**	**0**	**-5,450**	**0**	**0**
Cultural Arts -	0	0	0	0	0	0
Cultural Arts - Salaries (Overtime)	0	0	0	0	0	0
Cultural Arts - Stipends	0	0	0	0	0	0
Cultural Arts - Repairs & Maintenance	11,996	10,250	0	-10,122	0	0
Cultural Arts - Maintenance Contracts	438	250	0	0	0	0
Cultural Arts - Liability Insurance	559	700	0	0	0	0
Cultural Arts - Telephone	0	1,000	0	0	0	0
Cultural Arts - Postage	0	0	0	0	0	0
Cultural Arts - Other Expenses	237	500	0	0	0	0
Cultural Arts - Oper Supplies & Mat	0	500	0	0	0	0
Cultural Arts - Electricity	4,035	4,000	0	0	0	0
Cultural Arts - Natural Gas	13	1,000	0	0	0	0
Totals	**17,279**	**18,200**	**0**	**-10,122**	**0**	**0**
LIBRARY:	0	0	0	0	0	0
Library - Telephone	0	1,350	0	0	0	0
Library - Electricity	4,294	4,000	0	0	0	0
Totals	**4,294**	**5,350**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
BUILDING DEVELOPMENT/INSPECTION:	0	0	0	0	0	0
Bldg Insp - Salaries & Wages	0	0	0	0	0	0
Bldg Insp - Salaries & Wages (Bonus)	0	0	0	0	0	0
Bldg Insp - Salaries & Wages (Part Time)	0	0	0	0	0	0
Bldg Insp - Salaries (Overtime)	0	0	0	0	0	0
Bldg Insp - Health Insurance	0	0	0	0	0	0
Bldg Insp - Dental Insurance	0	0	0	0	0	0
Bldg Insp - Life Insurance	0	0	0	0	0	0
Bldg Insp - Long Term Disability	0	0	0	0	0	0
Bldg Insp - FICA Expense	0	0	0	0	0	0
Bldg Insp - Medicare	0	0	0	0	0	0
Bldg Insp - Retirement Contributions	0	0	0	0	0	0
Bldg Insp - Unemployment Insurance	0	0	0	0	0	0
Bldg Insp - Worker's Compensation	0	0	0	0	0	0
Bldg Insp - Legal	0	0	0	0	0	0
Bldg Insp - City Eng Pln Review/FlowTest	0	2,000	0	0	0	0
Bldg Insp - Erosion/Sediment Ctl-Refund	0	0	0	0	0	0
Bldg Insp - Contract Labor	120,115	120,090	-1,725	-1,725	0	0
Bldg Insp - Software Maintenance	0	0	0	0	0	0
Bldg Insp - Janitorial Services	0	0	0	0	0	0
Bldg Insp - Landscaping	0	0	0	0	0	0
Bldg Insp - Repairs & Maintenance	0	200	0	0	0	0
Bldg Insp - Maintenance Contracts	0	0	0	0	0	0
Bldg Insp - R & M (Vehicles)	0	0	0	0	0	0
Bldg Insp - Liability Insurance	0	0	0	0	0	0
Bldg Insp - Telephone	0	0	0	0	0	0
Bldg Insp - Cellular Phones	0	0	0	0	0	0
Bldg Insp - Internet Services	0	0	0	0	0	0
Bldg Insp - Postage Meter	694	1,000	0	0	0	0
Bldg Insp - Postage	0	0	0	0	0	0
Bldg Insp - Printing & Binding	112	300	0	0	0	0
Bldg Insp - Advertising	1,587	1,500	0	0	0	0
Bldg Insp - Travel	0	0	0	0	0	0
Bldg Insp - Registrations & Training	0	0	0	0	0	0
Bldg Insp - Dues (Individual)	0	0	0	0	0	0
Bldg Insp - Other Expenses	0	500	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Bldg Insp - Oper Supplies & Mat	650	650	0	0	0	0
Bldg Insp - Printer Toner/Ink	0	0	0	0	0	0
Bldg Insp - Computers < $5,000	0	0	0	0	0	0
Totals	**123,158**	**126,240**	**-1,725**	**-1,725**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Bldg Permits - Salaries & Wages	0	0	52,535	47,166	46,718	0
Bldg Permits - Salaries & Wages (Bonus)	0	0	162	162	0	0
Bldg Permits - Health Insurance	0	0	6,091	8,048	11,638	0
Bldg Permits - Dental Insurance	0	0	522	578	560	0
Bldg Permits - Life Insurance	0	0	82	88	95	0
Bldg Permits - Long Term Disability	0	0	153	177	175	0
Bldg Permits - FICA Expense	0	0	3,168	2,934	2,896	0
Bldg Permits - Medicare	0	0	737	686	677	0
Bldg Permits - Retirement Contributions	0	0	2,067	2,099	3,543	0
Bldg Permits - Worker's Compensation	0	0	163	193	221	0
Bldg Permits - Engineering	0	0	0	500	500	0
Bldg Permits - Contract Labor	0	0	159,081	218,054	84,442	0
Bldg Permits - Maintenance Contracts	0	0	152	481	481	0
Bldg Permits - Liability Insurance	0	0	821	871	1,458	0
Bldg Permits - Telephone	0	0	47	275	275	0
Bldg Permits - Cellular Phone	0	0	0	69	0	0
Bldg Permits - Internet Services	0	0	0	34	34	0
Bldg Permits - Postage Meter	0	0	793	244	389	0
Bldg Permits - Postage	0	0	0	0	0	0
Bldg Permits - Printing & Binding	0	0	75	495	100	0
Bldg Permits - Travel	0	0	47	50	40	0
Bldg Permits - Registrations & Training	0	0	0	150	150	0
Bldg Permits - Other Expenses	0	0	55	303	207	0
Bldg Permits - Oper Supplies & Mat	0	0	303	303	315	0
Bldg Permits - Printer Toner/Ink	0	0	81	206	206	0
Bldg Permits - Electricity	0	0	1,323	1,306	2,070	0
Bldg Permits - Natural Gas	0	0	3	481	765	0
Totals	**0**	**0**	**228,463**	**285,954**	**157,955**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
PLANNING:	0	0	0	0	0	0
Planning - Salaries & Wages	163,155	170,300	155,353	164,062	196,362	244,441
Planning - Salaries & Wages (Bonus)	0	0	487	487	0	0
Planning - Salaries & Wages (Part Time)	0	0	0	0	0	0
Planning - Salaries (Overtime)	0	0	0	0	0	10,000
Planning - Health Insurance	4,810	15,426	9,525	16,950	37,249	21,550
Planning - Health Reimbursement Account	0	0	0	0	0	6,500
Planning - Dental Insurance	1,844	2,214	2,281	2,523	2,701	2,800
Planning - Life Insurance	252	380	258	276	296	420
Planning - Long Term Disability	480	812	587	679	736	900
Planning - FICA Expense	14,752	14,170	9,300	11,254	12,175	15,775
Planning - Medicare	3,450	3,285	2,179	2,632	2,847	3,600
Planning - Retirement Contributions	9,751	9,900	8,298	11,210	11,102	15,598
Planning - 401a Contribution	680	1,000	0	0	0	0
Planning - Worker's Compensation	1,579	1,850	896	1,031	694	0
Planning - Legal	0	2,063	0	0	1,000	0
Planning - Engineering	6,815	7,000	4,592	7,500	9,000	18,000
Comp Land Use Planning Services	0	0	8,185	10,703	5,000	5,000
Planning - Employee Screenings	92	0	0	0	0	0
Planning - Contract Labor	34,994	35,568	53,950	53,950	96,664	143,189
Planning - Software Maintenance	9,741	8,700	6,900	7,900	8,470	93,900
Planning - Professional Services	0	0	0	0	0	35,000
Planning - Repairs & Maintenance	4,655	3,200	0	0	0	0
Planning - Maintenance Contracts	2,916	3,534	2,486	2,570	2,571	0
Planning - Liability Insurance	7,689	8,250	4,634	4,652	4,568	0
Planning - Telephone	1,247	2,500	1,085	1,469	1,469	0
Planning - Cellular Phones	456	480	0	367	0	0
Planning - Internet Services	220	250	159	184	186	0
Planning - Postage Meter	634	1,025	422	1,304	1,221	300
Planning - Postage	643	850	843	825	1,350	650
Planning - Printing & Binding	2,187	2,500	2,011	2,644	2,900	1,850
Planning - Advertising	0	0	0	0	0	0
Planning - Legal Notices	0	550	0	0	0	1,000
Planning - Travel	241	500	462	388	410	4,250
Planning - Registrations & Training	2,284	3,000	2,901	4,960	5,700	3,315
Planning - Dues (Individual)	885	895	929	1,320	1,320	1,550

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Planning - Other Expenses	294	800	1,312	1,305	648	900
Zoning Commission Expenses	0	0	2,060	3,000	3,125	5,000
Planning - Oper Supplies & Mat	1,873	2,000	899	4,278	987	1,400
Planning - Printer Toner/Ink	1,473	1,500	806	1,102	1,102	1,300
Planning - Electricity	10,130	9,500	6,961	6,977	6,486	0
Planning - Natural Gas	1,601	3,000	2,038	2,570	2,397	0
Planning - Computers < $5,000	0	0	0	0	0	0
Planning - Other Equipment < $5,000	0	0	0	0	0	5,000
Totals	**291,822**	**317,002**	**292,803**	**331,070**	**420,736**	**643,188**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
PLANNING & ZONING COMMISSION:	0	0	0	0	0	0
P & Z Comm - Legal	0	0	0	0	0	0
P & Z Comm - Planning Services	0	7,245	0	0	0	0
P & Z Comm - Postage Meter	0	0	0	0	0	0
P & Z Comm - Postage	0	0	0	0	0	0
P & Z Comm - Printing & Binding	1,000	1,000	0	0	0	0
P & Z Comm - Advertising	0	0	0	0	0	0
P & Z Comm - Legal Notices	380	515	0	0	0	0
P & Z Comm - Travel	0	0	0	0	0	0
P & Z Comm - Registrations & Training	2,345	2,250	0	0	0	0
P & Z Comm - Dues (Individual)	450	450	0	0	0	0
P & Z Comm - Commission Expenses	1,605	2,750	0	0	0	0
P & Z Comm - Oper Supplies & Mat	0	500	0	0	0	0
Totals	**5,780**	**14,710**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
ECONOMIC DEVELOPMENT:	0	0	0	0	0	0
Eco Dev -	0	0	0	0	0	0
Eco Dev - Salaries & Wages	83,453	83,100	71,162	70,583	51,995	110,000
Eco Dev - Salaries & Wages (Bonus)	0	0	162	162	0	0
Eco Dev - Health Insurance	16,510	16,483	13,363	17,655	18,169	10,000
Eco Dev - Health Reimbursement Account	0	0	0	0	0	2,600
Eco Dev - Dental Insurance	768	1,015	1,655	830	880	650
Eco Dev - Life Insurance	84	135	78	84	84	168
Eco Dev - Long Term Disability	0	375	229	265	270	450
Eco Dev - FICA Expense	3,699	5,155	4,300	4,386	4,464	6,820
Eco Dev - Medicare	865	1,210	1,001	1,026	1,044	1,500
Eco Dev - Retirement Contributions	2,955	3,000	2,297	3,053	2,445	6,239
Eco Dev - 401a Contribution	678	910	0	0	0	0
Eco Dev - Worker's Compensation	344	370	262	341	235	0
Eco Dev - Economic Development	0	0	0	0	0	0
Eco Dev - Employee Screenings	0	0	0	0	0	0
Eco Dev - Planning Services	0	0	0	0	0	0
ED Locality Dev Contract Labor	0	0	0	0	20,000	0
ED Locality Dev Software Maintenance	0	0	3,600	4,279	2,400	2,400
ED Locality Dev Business Events	0	0	230	1,700	1,700	1,700
Eco Dev - Liability Insurance	1,332	1,400	1,239	1,267	1,205	0
Eco Dev - Cellular Phone	0	0	0	0	0	0
Eco Dev - Postage	0	0	0	0	0	0
Eco Dev - Printing & Binding	0	750	40	750	1,300	1,300
Eco Dev - Advertising	16,387	17,570	5,510	7,670	6,200	7,200
Eco Dev - Marketing - Authority	0	0	0	0	0	0
Eco Dev - Tourism	250	0	786	5,500	500	500
Eco Dev - Travel	1,270	1,300	1,494	3,200	2,200	3,700
Eco Dev - Travel	0	0	0	0	0	0
Eco Dev - Registrations & Training	2,177	2,135	1,800	4,710	3,200	5,700
Eco Dev - Training-Authority	0	0	0	0	0	0
Eco Dev - Contributions	0	0	0	0	0	0
Eco Dev - Other Expenses	1,408	1,435	1,808	1,900	1,000	1,500
Eco Dev - Other Expenses-Authority	0	0	0	0	0	0
Eco Dev - Oper Supplies & Mat	893	2,000	745	1,900	1,500	1,500
Eco Dev - Operating Supplies	0	0	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
ED Locality Dev Printer Toner/Ink	0	0	272	400	1,000	1,000
Eco Dev - Computers < $5,000	0	0	0	0	0	0
ED Authority Bd Payments to Other Agenci	0	0	13,418	20,418	69,734	84,234
Totals	**133,072**	**138,343**	**125,451**	**152,079**	**191,524**	**249,161**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
SPECIAL EVENTS:	0	0	0	0	0	0
Special Events Cultural Arts Center Even	1,737	2,200	0	0	0	0
Special Events Town Square Events	36,196	36,200	0	0	0	0
Special Events Misc City Contributions	842	750	0	0	0	0
Special Events - Advertising	2,784	2,900	0	0	0	0
Special Events - Tourism	5,905	7,900	0	0	0	0
Special Events - Other Expenses	147	500	0	0	0	0
Totals	**47,611**	**50,450**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
OTHER FINANCING USES:	0	0	0	0	0	0
General - Transfer to Fines & Forfeitures	0	0	0	525	134,211	0
General - Transfer To Authority Boards Fd	55,000	55,000	0	0	0	0
General - TR to DDA Bond Fund	672,579	699,078	646,506	700,416	725,700	820,094
General - Transfer To Water & Sewer	0	1,533	0	2,623	0	0
General - Transfer to SPLOST 2005	0	0	0	0	0	0
General - Transfer To Sanitation	0	0	0	1,399	0	0
General - Transfer to Storm Water	0	1,008	0	175	63,226	0
Totals	**727,579**	**756,619**	**646,506**	**705,137**	**923,137**	**820,094**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
NON-BUDGET ACCOUNTS:	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
POLICE SEIZURE FUND EXPENSES	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
SEIZURE:	0	0	0	0	0	0
Seizure - Bank Charges	0	5	0	0	0	0
Seizure - Repairs & Maintenance	0	0	0	0	0	0
Seizure - Telephone	0	0	0	0	0	0
Seizure - Travel	0	0	0	0	0	0
Seizure - Registrations & Training	0	500	0	0	0	0
Seizure - Other Expenses	175	500	0	0	0	0
Seizure - Oper Supplies & Mat	0	500	0	0	0	0
Seizure - Officer Supplies	0	0	0	0	0	0
Seizure - Crime Prevention Supplies	0	0	0	0	0	0
Seizure - Computers < $5,000	0	0	0	0	0	0
Seizure - Other Equipment <$5,000	0	0	0	0	0	0
Seizure - Furniture & Fixtures	0	0	0	0	0	0
Seizure - Vehicles	0	0	0	0	0	0
Seizure - Capital Computer Equipment	0	0	0	0	0	0
Seizure - Capitalized Software	0	0	0	0	0	0
Seizure - Other Capital Equipment	0	0	0	0	0	0
Seizure - Honor Guard	0	0	0	0	0	0
Totals	**175**	**1,505**	**0**	**0**	**0**	**0**
MCS Treasury -	0	0	0	0	0	0
MCS Treasury - Bank Charges	0	5	0	0	0	0
MCS Treasury - Repairs & Maintenance	0	0	0	0	0	0
MCS Treasury - Telephone	0	0	0	0	0	0
MCS Treasury - Travel	0	0	0	0	0	0
MCS Treasury - Registrations & Training	0	0	0	0	0	0
MCS Treasury - Other Expenses	0	0	0	0	0	0
MCS Treasury - Oper Supplies & Mat	0	1,500	0	0	0	0
MCS Treasury - Officer Supplies	0	0	0	0	0	0
MCS Treasury - Crime Prevention Supplies	0	1,500	0	0	0	0
MCS Treasury - Computers < $5,000	0	0	0	0	0	0
MCS Treasury - Other Equipment <$5,000	0	0	0	0	0	0
MCS Treasury - Furniture & Fixtures	0	0	0	0	0	0
MCS Treasury - Vehicles	54,039	54,124	0	0	0	0
MCS Treasury -Capital Computer Equipment	0	0	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
MCS Treasury - Capitalized Software	0	0	0	0	0	0
MCS Treasury - Other Capital Equipment	0	0	0	0	0	0
MCS Treasury - Honor Guard	0	0	0	0	0	0
Totals	**54,039**	**57,129**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
MUNICIPAL COURT	0	0	0	0	0	0
Court - Salaries & Wages	80,207	78,208	114,616	111,315	113,546	143,871
Court - Salaries & Wages (Bonus)	0	0	325	325	0	0
Court - Salaries & Wages (Part Time)	47,998	53,525	38,553	40,950	21,460	0
Court - Salaries (Overtime)	5,698	35,000	8,202	20,000	15,000	0
Court - Health Insurance	10,106	13,950	10,256	13,550	7,647	5,700
Court - Health Reimbursement Account	0	0	0	0	0	1,300
Court - Retiree Health Insurance	1,309	1,800	1,309	1,275	1,344	0
Court - Dental Insurance	725	1,000	325	360	381	323
Court - Life Insurance	102	170	78	84	84	168
Court - Long Term Disability	174	352	815	326	331	426
Court - FICA Expense	4,504	7,705	9,391	10,701	9,300	8,920
Court - Medicare	1,053	1,802	2,262	2,503	2,175	2,185
Court - Retirement Contributions	2,955	3,000	4,594	6,106	4,885	4,505
Court - 401a Contribution	273	630	0	0	0	0
Court - Unemployment Insurance	0	0	0	0	0	0
Court - Worker's Compensation	518	375	502	608	456	1,016
Court - Legal	23,925	24,000	55,045	43,000	40,000	68,000
Court - Audit	0	0	0	0	0	2,500
Court - Contract Labor	40,932	42,500	29,456	46,800	45,000	7,500
Court - Software Maintenance	0	0	0	0	0	37,500
Court - Bank Charges	5,246	5,750	3,713	6,000	6,000	6,000
Court - Janitorial Services	0	0	0	0	0	0
Court - Landscaping	0	0	0	0	0	0
Court - Security	0	0	0	0	0	15,000
Court - Repairs & Maintenance	5,778	6,000	0	0	0	0
Court - Maintenance Contracts	2,743	3,250	3,508	4,000	4,000	4,000
Court - Facility Rental	0	0	0	0	0	0
Court - Liability Insurance	7,481	7,500	2,479	2,534	2,410	0
Court - Telephone	1,631	1,700	1,683	1,800	1,800	1,800
Court - Internet Services	257	325	283	350	350	350
Court - Postage Meter	654	600	507	738	750	750
Court - Postage	0	0	0	0	0	0
Court - Printing & Binding	718	200	0	150	700	1,500
Court - Travel	62	500	133	475	500	650
Court - Registrations & Training	341	250	225	475	500	625

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Court - Dues (Individual)	45	50	45	50	51	255
Court - Other Expenses	0	250	0	300	300	300
Court - Oper Supplies & Mat	1,770	3,500	2,011	3,500	3,500	4,000
Court - Printer Toner/Ink	352	1,000	239	1,000	1,000	1,000
Court - Electricity	13,331	12,500	12,031	12,500	12,500	12,500
Court - Natural Gas	1,471	2,000	2,363	2,750	2,750	2,750
Court - Computers < $5,000	964	1,000	0	0	0	0
Court - Other Equipment <$5,000	1,728	1,900	0	1,500	1,500	1,500
Court - Other Capital Equipment	4,841	5,200	0	0	0	0
Court - Indirect Cost	40,000	40,000	50,000	50,000	50,000	50,000
Court - Prisoner Expense	0	0	42,343	60,000	60,000	60,000
Totals	**309,890**	**357,492**	**397,292**	**446,024**	**410,221**	**446,894**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Police - Prisoner Expense (Cobb Co)	54,362	38,000	0	0	0	0
Totals	**54,362**	**38,000**	**0**	**0**	**0**	**0**
Police Support Vehicles	0	0	36,336	42,005	0	0
Police Support Other Capital Equipment	0	0	10,000	10,695	0	0
Totals	**0**	**0**	**46,336**	**52,700**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
CODE ENFORCEMENT:	0	0	0	0	0	0
Code Enf - Salaries & Wages	97,469	93,215	0	0	0	0
Code Enf - Salaries & Wages (Bonus)	0	0	0	0	0	0
Code Enf - Salaries & Wages (Part Time)	4,050	5,400	0	0	0	0
Code Enf - Salaries (Overtime)	1,228	6,500	0	0	0	0
Code Enf - Health Insurance	4,174	6,440	0	0	0	0
Code Enf - Health Reimbursement Account	0	0	0	0	0	0
Code Enf - Dental Insurance	1,353	1,090	0	0	0	0
Code Enf - Life Insurance	147	200	0	0	0	0
Code Enf - Long Term Disability	123	420	0	0	0	0
Code Enf - FICA Expense	8,162	5,997	0	0	0	0
Code Enf - Medicare	1,909	1,406	0	0	0	0
Code Enf - Retirement Contributions	0	0	0	0	0	0
Code Enf - 401a Contribution	1,787	1,600	0	0	0	0
Code Enf - Unemployment Insurance	0	0	0	0	0	0
Code Enf - Worker's Compensation	0	0	0	0	0	0
Code Enf - Legal	9,268	10,000	0	0	9,995	0
Code Enf - Code Enforcement Abatement	-437	8,000	0	0	0	0
Code Enf - Employee Screenings	0	150	0	0	0	0
Code Enf - Contract Labor	0	0	0	0	0	0
Code Enf - Software Maintenance	0	0	0	0	0	0
Code Enf - Repairs & Maintenance	13	500	0	0	0	0
Code Enf - Maintenance Contracts	199	0	0	0	0	0
Code Enf - R & M (Vehicles)	34	1,500	0	0	0	0
Code Enf - Liability Insurance	2,117	2,100	0	0	0	0
Code Enf - Telephone	0	0	0	0	0	0
Code Enf - Cellular Phones	237	1,000	0	0	0	0
Code Enf - Internet Services	0	0	0	0	0	0
Code Enf - Postage Meter	712	3,000	0	0	0	0
Code Enf - Postage	0	0	0	0	-9,995	0
Code Enf - Printing & Binding	365	1,000	0	0	0	0
Code Enf - Advertising	0	0	0	0	0	0
Code Enf - Legal Notices	0	0	0	0	0	0
Code Enf - Travel	2,024	2,200	0	0	0	0
Code Enf - Registrations & Training	1,910	2,500	0	0	0	0
Code Enf - Dues (Individual)	254	150	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Code Enf - Other Expenses	0	200	0	0	0	0
Code Enf - Oper Supplies & Mat	45	1,000	0	0	0	0
Code Enf - Printer Toner/Ink	108	250	0	0	0	0
Code Enf - Gasoline	2,074	4,000	0	0	0	0
Code Enf - Computers < $5,000	502	600	0	0	0	0
Code Enf - Other Equipment < $5,000	900	0	0	0	0	0
Code Enf - Uniforms	520	750	0	0	0	0
Code Enf - Vehicles	0	0	0	0	0	0
Totals	**141,246**	**161,168**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Quality of Life Salaries & Wages	0	0	60,538	54,863	144,156	107,502
Quality of Life Salaries & Wages (Bonus)	0	0	162	162	0	0
Quality of Life Salaries & Wages (P-T)	0	0	3,150	1,211	0	0
Quality of Life Salaries (Overtime)	0	0	1,344	5,400	5,000	0
Quality of Life Health Insurance	0	0	7,949	10,502	18,180	5,000
Quality of Life- Health Reimbursement Account	0	0	0	0	0	1,300
Quality of Life Retiree Health Insurance	0	0	0	456	0	0
Quality of Life Dental Insurance	0	0	765	847	2,030	1,020
Quality of Life Life Insurance	0	0	82	87	253	168
Quality of Life Long Term Disability	0	0	178	206	526	394
Quality of Life FICA Expense	0	0	4,019	3,445	9,248	6,665
Quality of Life Medicare	0	0	911	876	2,163	1,526
Quality of Life Retirement Contributions	0	0	4,594	6,106	4,885	3,604
Quality of Life Worker's Compensation	0	0	0	2,520	2,000	1,016
Quality of Life Legal	0	0	8,843	0	5	10,000
Quality of Life Employee Screenings	0	0	100	151	456	500
Quality of Life Contract Labor	0	0	0	0	0	0
Quality of Life Software Maintenance	0	0	173	1,308	3,831	0
Quality of Life Maintenance Contracts	0	0	137	326	2,280	150
Quality of Life R & M (Radios)	0	0	67	681	2,007	0
Quality of Life Liability Insurance	0	0	2,478	2,534	2,410	0
Quality of Life Telephone	0	0	409	274	803	0
Quality of Life Cellular Phone	0	0	0	818	2,417	1,920
Quality of Life Internet Services	0	0	0	7	23	0
Quality of Life Postage Meter	0	0	421	24	68	0
Quality of Life Postage	0	0	0	0	10,000	250
Quality of Life Printing & Binding	0	0	202	0	0	0
Quality of Life Advertising	0	0	0	23	73	500
Quality of Life Travel	0	0	0	257	684	700
Quality of Life Registrations & Training	0	0	525	681	1,824	1,640
Quality of Life Dues (Individual)	0	0	0	33	137	600
Quality of Life Other Expenses	0	0	0	30	91	0
Quality of Life State Law Enforcement Ce	0	0	0	9	28	0
Quality of Life Community Outreach	0	0	0	0	0	1,500
Quality of Life Oper Supplies & Mat	0	0	580	909	2,280	2,000
Quality of Life Printer Toner/Ink	0	0	442	91	228	200

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Quality of Life Firearms Supplies	0	0	0	701	1,825	1,500
Quality of Life Electricity	0	0	1,032	909	2,737	0
Quality of Life Natural Gas	0	0	0	212	684	0
Quality of Life Gasoline	0	0	3,801	4,000	7,753	7,750
Quality of Life Furniture & Fixtures<$5k	0	0	0	45	137	0
Quality of Life Uniforms	0	0	961	485	1,824	2,000
Quality of Life Bullet Proof Vests	0	0	0	91	456	1,630
Quality of Life GCIC/Bonding (Smyrna)	0	0	1,363	1,363	4,013	0
Totals	**0**	**0**	**105,228**	**102,645**	**237,515**	**161,035**
General - Transfer Out to General Fund	0	0	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Totals	**0**	**0**	**0**	**0**	**0**	**0**
AUTHORITY BOARDS FUND	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
Authority Bds -	0	0	0	0	0	0
Authority Bds - Advertising	740	1,000	0	0	0	0
Authority Bds - Travel	1,564	1,500	0	0	0	0
Authority Bds - Registrations & Training	4,106	5,000	0	0	0	0
Authority Bds - Other Expenses	245	0	0	0	0	0
Authority Bds - Pmts to Other Agencies	45,418	47,500	-418	-418	0	0
Totals	**52,072**	**55,000**	**-418**	**-418**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
DDA BOND FUND	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
DDA BOND FUND EXPENSES:	0	0	0	0	0	0
Admin - Bank Charges	0	40	13,455	0	0	0
Admin - 2005 Bond Principal	285,000	285,000	295,000	295,000	300,000	0
Admin - 2006 Bond Principal	0	0	0	0	0	0
Admin - Refunded Series 2014 Bond Princi	295,000	295,000	300,000	300,000	315,000	0
Admin - 2005 Bond Interest	113,250	113,250	102,654	116,999	91,500	0
Admin - 2006 Bond Interest	0	0	0	0	0	0
Admin - Refunded Series 2014 Bond Intere	0	0	0	0	64,200	0
Admin - 2018 Bond Interest	0	0	0	0	91,133	0
Admin - Refunded Series 2014 Bond Intere	78,480	78,480	71,400	71,400	0	0
Admin - Fiscal Agent's Fees	0	1,000	850	1,200	1,000	0
Totals	**771,730**	**772,770**	**783,358**	**784,599**	**862,833**	**0**
Police - 2006 Bond Interest	0	0	0	0	0	0
Police - 2006 Bond Principal	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
WATER & SEWER FUND EXPENSES:	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
SEWAGE COLLECTION & DISPOSAL:	0	0	0	0	0	0
Sewage - Salaries & Wages	176,519	250,400	201,245	219,668	162,636	0
Sewage - Salaries & Wages (Part Time)	0	0	0	0	0	0
Sewage - Salaries & Wages (Bonus)	0	0	975	975	0	0
Sewage - Salaries (Overtime)	5,018	4,175	6,295	8,000	10,000	0
Sewage - Health Insurance	30,299	54,746	32,241	42,596	38,678	0
Sewage - Health Reimbursement Account	0	500	0	0	0	0
Sewer UB - Retiree Health Insurance	0	0	0	0	2,178	0
Sewage - Dental Insurance	2,478	3,446	2,163	2,392	2,103	0
Sewage - Life Insurance	443	780	413	443	338	0
Sewage - Long Term Disability	833	1,076	725	838	610	0
Sewage - FICA Expense	13,068	15,778	14,040	14,342	10,703	0
Sewage - Medicare	3,056	3,690	3,267	3,301	2,503	0
Sewage - Retirement Contributions	14,980	11,500	11,485	15,264	14,645	0
Sewage - 401a Contribution	3,179	1,440	0	0	0	0
Sewage - Worker's Compensation	8,612	6,250	10,741	3,719	3,700	0
Sewage - Audit	4,108	4,250	3,180	4,000	5,000	0
Sewage - Engineering	0	4,500	36,635	5,000	50,000	0
Sewage - Employee Screenings	562	305	63	1,000	1,000	0
Sewage - Billing Services	14,435	17,500	17,534	20,000	22,500	0
Sewage - Contract Labor	3,165	0	0	0	62,435	0
Sewage - Software Maintenance	7,934	10,000	1,550	1,550	1,550	0
Sewage - Bank Charges	0	50	0	0	3,000	0
Sewage - Manhole Maintenance	1,350	5,000	0	2,750	2,800	0
Sewer Sys Maint Security	0	0	1,516	1,630	1,700	0
Sewage - Repairs & Maintenance	87,447	150,000	52,602	50,000	50,000	0
Sewage - Maintenance Contracts	2,061	2,500	3,324	4,074	3,400	0
Sewage - R & M (Vehicles)	3,021	1,000	0	0	0	0
Sewage - R & M (Sewer Line)	0	5,000	0	2,500	2,500	0
Sewage - Liability Insurance	21,098	25,500	8,911	8,997	7,562	0
Sewage - Telephone	1,070	1,600	1,912	2,135	2,000	0
Sewage - Cellular Phones	1,285	1,600	2,730	2,999	2,500	0
Sewage - Cable TV	109	200	249	253	225	0
Sewage - Internet Services	262	350	363	350	300	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Sewage - Postage Meter	183	500	140	1,141	1,200	0
Sewage - Postage	0	5,000	0	0	960	0
Sewage - Advertising	325	1,000	183	750	750	0
Sewage - Travel	0	500	0	0	1,250	0
Sewage - Registrations & Training	1,407	1,500	185	1,250	250	0
Sewage - Dues (Individual)	250	300	0	250	0	0
Sewer Sys Maint Other Expenses	0	0	7,817	1,630	1,400	0
Sewage - Oper Supplies & Mat	1,984	3,000	2,960	5,785	4,450	0
Sewage - Printer Toner/Ink	148	200	520	538	400	0
Sewage - Electricity	3,511	4,000	3,321	3,341	3,000	0
Sewage - Natural Gas	1,281	5,000	1,685	2,444	1,900	0
Sewage - Gasoline	876	3,000	1,128	3,000	3,000	0
Sewage - Diesel	1,335	2,500	1,348	2,500	2,500	0
Sewage - Cobb Processing Charge	1,338,643	1,700,000	1,351,488	1,750,000	1,800,000	0
Sewage - Computers < $5,000	0	2,000	0	5,000	0	0
Sewage - Other Equipment < $5,000	0	5,000	0	0	0	0
Sewage - Uniforms	1,714	2,500	2,368	2,500	3,000	0
Sewage - Capitalized Machinery	0	0	0	0	0	0
Sewage - Capitalized Software	0	0	0	0	0	0
Sewage - Other Capital Equipment	0	0	0	0	0	0
Sewage - W&S Infrastructure	-23,412	250,000	0	300,000	300,000	0
Sewage - Indirect Cost	145,000	145,000	175,000	175,000	175,000	0
Sewage - Depreciation Expense	190,691	187,000	180,360	200,000	200,000	0
Sewage - Bad Debt Expense	6,744	0	15,054	3,000	3,000	0
Sewage - Lease (Brush Mower)	0	0	0	0	0	0
Sewage - Lease (08 Vacuum Truck)	0	0	0	0	0	0
Sewage - GEFA Loan Principal	0	0	0	0	0	0
Sewage - Capital Lease Interest	0	0	0	0	0	0
Sewage - Other Debt Interest	21,255	28,000	18,619	25,000	25,000	0
Totals	**2,098,327**	**2,929,136**	**2,176,332**	**2,901,901**	**2,993,626**	**0**
Sewer Sys Maint - Retirement Adjustment	0	0	48,958	0	0	0
Totals	**0**	**0**	**48,958**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
WATER:	0	0	0	0	0	0
Water - Salaries & Wages	489,698	482,500	316,287	368,125	284,552	0
Water-Salaries&Wages(Part Time)DO NOT US	0	0	0	0	0	0
Water - Salaries & Wages (Bonus)	0	0	1,462	1,462	0	0
Water - Salaries & Wages (Part Time)	0	0	0	0	0	0
Water - Salaries (Overtime)	14,714	8,000	7,994	13,500	13,500	0
Water - Health Insurance	61,487	74,643	64,671	72,109	70,319	0
Water - Health Reimbursement Account	0	500	0	0	0	0
Water - Retiree Health Insurance	4,828	4,586	0	3,000	2,178	0
Water - Dental Insurance	6,362	5,250	4,379	4,843	4,312	0
Water - Life Insurance	927	1,135	715	766	599	0
Water - Long Term Disability	1,858	2,200	1,251	1,446	1,067	0
Water - FICA Expense	36,384	30,290	22,819	24,774	18,479	0
Water - Medicare	8,499	7,085	5,310	5,794	4,322	0
Water - Retirement Contributions	32,564	25,000	27,593	36,709	17,085	0
Water - 401a Contribution	8,445	5,465	0	0	0	0
Water - Unemployment	0	0	0	0	0	0
Water - Worker's Compensation	21,505	20,075	35,176	22,830	22,240	0
Water - Legal	0	10,000	0	0	0	0
Water - Audit	3,908	4,000	3,180	3,180	5,000	0
Water - Engineering	1,687	70,000	81,000	45,500	50,000	0
Water - Employee Screenings	796	1,000	592	1,000	1,000	0
Water - EPD Testing	11,147	65,000	10,681	65,000	20,000	0
Water - Consumer Confidence Rpt	644	1,500	0	500	500	0
Water - Billing Services	19,915	25,000	19,559	21,500	20,000	0
Water - Contract Labor	36,000	140,000	64,714	279,320	64,327	0
Water - Software Maintenance	2,195	1,600	8,440	6,525	7,320	0
Water - Bank Charges	19,117	8,500	18,499	0	5,000	0
Water - Valve Maintenance	4,675	2,500	4,535	5,500	5,000	0
Water - Security	4,122	6,000	1,633	831	1,700	0
Water - Repairs & Maintenance	115,527	130,000	78,877	200,000	190,000	0
Water - Maintenance Contracts	4,074	3,000	2,202	2,265	3,200	0
Water - R & M (Vehicles)	40,168	45,000	0	0	0	0
Water - R & M (Meters)	34,848	35,000	0	20,000	20,000	0
Water - Liability Insurance	36,580	42,600	11,451	12,601	10,549	0
Water - Telephone	1,626	3,500	1,023	1,195	1,200	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Water - Cellular Phones	3,952	4,500	1,515	1,557	1,500	0
Water - Cable TV	109	250	117	129	75	0
Water - Internet Services	262	500	200	192	200	0
Water - Postage Meter	1,225	5,000	4,288	5,094	6,000	0
Water - Postage	120	5,000	16	657	582	0
Water Sys Devel Printing & Binding	0	0	19	191	0	0
Water - Advertising	458	2,000	1,634	1,500	1,500	0
Water - Travel	0	500	31	13	0	0
Water - Registrations & Training	1,491	1,500	1,755	1,625	1,700	0
Water - Dues (City)	350	600	350	400	500	0
Water - Dues (Individual)	98	500	49	250	0	0
Water Sys Maint Other Expenses	0	0	1,050	951	800	0
Water - Oper Supplies & Mat	5,452	8,500	2,554	3,071	3,000	0
Water - Printer Toner/Ink	1,181	1,000	373	354	620	0
Water - Electricity	5,888	9,000	2,217	2,209	2,000	0
Water - Natural Gas	854	2,000	1,096	1,433	1,000	0
Water - Storm Water Fees	0	0	0	0	0	0
Water - Gasoline	8,511	16,500	10,283	10,000	10,000	0
Water - Diesel	1,880	7,000	2,769	2,500	2,500	0
Water - Water (Outside County)	0	0	0	0	0	0
Water - Water Purchased	1,494,593	1,250,000	1,426,654	1,650,000	1,950,000	0
Water - Computers < $5,000	344	10,000	0	0	0	0
Water - Other Equipment < $5,000	5,282	40,000	2,774	5,000	0	0
Water - Meters	109,708	100,000	156,569	795,000	145,000	0
Water - Uniforms	3,300	4,000	4,229	4,200	4,200	0
Water - Vehicles	0	19,050	0	0	0	0
Water - Vehicles	0	0	0	35,000	0	0
Water - Capitalized Machinery	0	0	0	0	0	0
Water - Capitalized Software	0	0	0	0	0	0
Water - Other Capital Equipment	0	0	0	0	0	0
Water - W&S Infrastructure	0	480,000	30,300	205,000	500,000	0
Water - Indirect Cost	350,000	350,000	325,000	325,000	275,000	0
Water - Depreciation Expense	299,216	280,000	320,608	300,000	300,000	0
Water - Bad Debt Expense	6,744	0	15,587	6,000	6,000	0
Water - Lease (Caterpillar Loader)	0	0	0	0	0	0
Water - Capital Lease Interest	0	0	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Water - Contribution to Fund Balance	0	0	0	0	0	0
Totals	**3,325,316**	**3,858,329**	**3,106,079**	**4,577,601**	**4,055,625**	**0**
Water Sys Maint - Retirement Adjustment	0	0	104,036	0	0	0
Totals	**0**	**0**	**104,036**	**0**	**0**	**0**
OTHER FINANCING USES:	0	0	0	0	0	0
General - Transfer To General Fund	0	0	4,730	0	0	0
General - Transfer to Capital Projects Fd	1,000,000	1,000,000	0	0	0	0
General - Transfer To Sanitation	0	0	0	0	0	0
Totals	**1,000,000**	**1,000,000**	**4,730**	**0**	**0**	**0**
NON BUDGET ACCOUNTS:`	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
SANITATION FUND EXPENSES:	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
SOLID WASTE COLLECTION:	0	0	0	0	0	0
Solid Waste - Salaries & Wages	349,287	367,700	314,639	347,933	295,001	313,140
Solid Waste - Salaries & Wages (Bonus)	0	0	-38,165	1,299	0	0
Solid Waste - Salaries & Wages (Part Tim	0	0	0	0	0	0
Solid Waste - Salaries (Overtime)	2,347	2,500	3,914	3,237	6,000	5,000
Solid Waste - Health Insurance	43,391	49,485	50,133	66,234	61,303	28,770
Solid Waste - Health Reimbursement Acct	0	500	0	0	0	7,800
Solid Waste - Dental Insurance	3,274	3,715	2,903	3,211	3,079	3,010
Solid Waste - Life Insurance	766	1,025	738	790	689	756
Solid Waste - Long Term Disability	1,009	1,666	1,129	1,305	1,107	1,039
Solid Waste - FICA Expense	18,095	22,950	19,455	21,652	18,663	19,415
Solid Waste - Medicare	4,414	5,365	4,527	5,064	4,365	4,447
Solid Waste - Retirement Contributions	22,535	19,800	18,376	24,422	19,525	16,218
Solid Waste - 401a Contribution	3,347	2,510	0	0	0	0
Solid Waste - Worker's Compensation	49,386	24,100	37,082	23,432	25,000	4,572
Solid Waste - Audit	3,085	3,500	3,180	4,000	2,500	5,000
Solid Waste - Employee Screenings	1,352	1,200	518	1,500	1,500	1,600
Solid Waste - Billing Services	14,693	15,000	13,019	15,000	15,000	15,000
Solid Waste - Contract Labor	3,563	0	0	0	62,435	0
Solid Waste - Contract Labor (Recycling)	105,812	105,850	0	0	0	0
Solid Waste - Software Maintenance	0	0	0	0	0	8,800
Solid Waste - Bank Charges	0	0	0	0	0	8,000
Solid Waste - Security	0	0	0	370	800	2,500
Solid Waste - Repairs & Maintenance	9,404	4,000	-529	-529	0	0
Solid Waste - Maintenance Contracts	344	1,000	1,311	1,454	1,200	7,500
Solid Waste - R & M (Vehicles)	49,949	50,000	0	0	0	0
Solid Waste - Liability Insurance	23,158	25,500	13,195	12,668	10,809	0
Solid Waste - Telephone	777	2,000	382	485	1,500	5,100
Solid Waste - Cellular Phones	718	2,600	664	681	1,900	3,900
Solid Waste - Cable TV	142	300	57	57	160	510
Solid Waste - Internet Services	0	200	0	80	480	1,060
Solid Waste - Postage Meter	0	200	0	0	0	3,600
Solid Waste - Postage	0	2,000	0	259	500	500
Solid Waste - Advertising	3,499	5,000	2,331	3,500	5,000	6,125

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Solid Waste - Travel	0	200	0	0	0	500
Solid Waste - Registrations & Training	124	500	0	100	100	1,075
Solid Waste - Dues (Individual)	0	200	0	200	200	200
Sanitation - Other Expenses	0	0	0	370	900	2,000
Solid Waste - Audit	0	0	0	0	0	5,000
Solid Waste - Oper Supplies & Mat	2,220	3,000	1,423	1,315	3,000	6,725
Solid Waste - Printer Toner/Ink	277	300	113	122	1,000	1,510
Solid Waste - Veh Maint Parts & Tires	858	10,000	0	0	0	0
Sanitation - Electricity	0	0	845	759	5,000	7,500
Solid Waste - Natural Gas	0	0	0	0	0	3,950
Solid Waste - Natural Gas	0	0	0	0	0	1,950
Solid Waste - Natural Gas	**712**	**2,500**	**486**	**556**	**2,500**	**5,900**
Solid Waste - Gasoline	2,346	5,000	2,417	5,000	5,000	5,000
Solid Waste - Diesel	31,766	60,000	38,605	50,000	50,000	50,000
Solid Waste - Landfill	179,404	185,000	194,698	190,000	200,000	206,600
Solid Waste - Computers < $5,000	0	500	0	0	0	0
Solid Waste - Other Equipment < $5,000	4,991	34,500	4,312	5,000	5,000	5,000
Solid Waste - Dumpsters	0	1,200	0	1,200	1,200	1,200
Solid Waste - Garbage Carts	19,959	20,000	19,991	20,000	20,000	25,000
Solid Waste - Uniforms	4,354	5,000	5,000	5,000	6,000	6,000
Solid Waste - Vehicles	0	235,000	0	0	0	26,728
Solid Waste - Other Capital Equipment	0	0	0	0	0	0
Solid Waste - Indirect Cost	225,000	225,000	275,000	275,000	275,000	275,000
Solid Waste - Depreciation Expense	25,559	24,000	44,192	44,000	67,016	65,000
Solid Waste - Bad Debt Expense	3,868	3,000	0	0	0	3,000
Solid Waste - Lease (Garbage Truck)	0	0	0	0	0	0
Solid Waste - Capital Lease Interest	0	0	0	0	0	0
Solid Waste - Contribution to Fd Balance	0	0	0	0	0	0
Totals	**1,215,788**	**1,534,566**	**1,035,942**	**1,136,729**	**1,180,432**	**1,172,300**
Sanitation - Retirement Adjustment	0	0	78,928	0	0	0
Totals	**0**	**0**	**78,928**	**0**	**0**	**0**
Beautification Contract Labor (Recycling	0	0	105,812	105,850	107,135	110,200
Beautification Landscaping	0	0	49,907	49,907	40,484	75,000
Totals	**0**	**0**	**155,720**	**155,757**	**147,619**	**185,200**
OTHER FINANCING USES:	0	0	0	0	0	0
General - Transfer To General Fund	0	0	0	0	0	0

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
General - Transfer To Water & Sewer		0	0	0	0	0
Totals		**0**	**0**	**0**	**0**	**0**
NON-BUDGET ACCOUNTS		0	0	0	0	0
Totals		**0**	**0**	**0**	**0**	**0**

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
STORM WATER FUND:	0	0	0	0	0	0
Totals	**0**	**0**	**0**	**0**	**0**	**0**
STORM WATER MAINTENANCE	0	0	0	0	0	0
Storm Water - Salaries & Wages	77,195	124,740	51,371	90,483	105,911	94,470
Storm Water - Salaries & Wages (Bonus)	0	0	162	162	0	0
Storm Water - Salaries (Overtime)	227	2,000	484	1,000	1,500	1,000
Storm Water - Health Insurance	23,166	25,618	18,899	24,969	31,955	13,100
Storm Water - Health Reimbursement Acct	0	0	0	0	0	3,900
Storm Water - Dental Insurance	749	1,145	878	971	975	1,020
Storm Water - Life Insurance	151	280	154	165	198	168
Storm Water - Long Term Disability	278	570	294	339	398	385
Storm Water - FICA Expense	3,890	7,855	3,465	5,620	6,567	5,858
Storm Water - Medicare	865	1,838	806	1,314	1,536	1,342
Storm Water - Retirement Contributions	2,288	2,000	4,536	5,724	5,885	3,604
Storm Water - 401a Contribution	894	1,266	0	0	0	0
Storm Water - Worker's Compensation	0	500	0	786	1,000	1,016
Storm Water - Audit	0	0	0	0	0	2,500
SW Infrastructure Engineering	0	0	0	0	20,000	20,000
Employee Screenings	0	200	149	200	200	200
SW Infrastructure Contract Labor	0	0	36,414	15,000	69,533	35,000
SW Development Software Maintenance	0	0	725	1,315	1,315	0
Storm WaterLandscaping	0	3,000	0	0	0	0
SW Infrastructure Security	0	0	0	1,028	1,028	1,028
Storm Water - Repairs & Maintenance	92,352	200,000	31,370	255,000	235,000	235,000
Maintenance Contracts	3,245	56,000	3,842	2,832	3,920	3,000
Storm Water - R & M (Vehicles)	979	3,500	0	0	0	0
Liability Insurance	3,743	4,350	1,681	1,742	1,205	0
Storm Water - Telephone	576	1,000	74	1,496	1,496	646
SW Infrastructure Cellular Phone	0	0	2,163	1,929	1,891	480
SW Infrastructure Cable TV	0	0	140	178	0	0
SW Infrastructure Internet Services	0	0	0	354	240	0
SW Infrastructure Postage	0	0	0	989	841	500
Storm Water - Advertising	0	500	60	500	500	500
Storm Water - Travel	31	1,000	32	50	50	250
Storm Water - Registrations & Training	1,544	4,000	2,962	3,650	3,500	3,500
SW Infrastructure Other Expenses	0	0	19	1,197	1,095	530

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
Storm Water - Oper Supplies & Mat	330	1,500	1,758	3,817	3,748	1,650
SW Infrastructure Printer Toner/Ink	0	0	93	452	463	200
SW Infrastructure Electricity	0	0	2,830	2,819	3,244	2,600
SW Infrastructure Natural Gas	0	0	270	1,804	1,788	1,550
Storm Water - Gasoline	884	1,500	634	1,350	3,500	3,500
Storm Water - Computers < $5,000	259	7,500	0	0	0	0
Storm Water - Other Equipment <$5,000	0	2,000	0	2,200	0	0
Storm Water - Uniforms	315	1,200	662	700	900	500
Storm Water - Indirect Cost	0	0	0	0	0	0
Totals	**213,962**	**455,062**	**166,928**	**432,136**	**511,382**	**438,997**
SW Infrastructure -Retirement Adjustment	0	0	13,365	0	0	0
Totals	**0**	**0**	**13,365**	**0**	**0**	**0**
DETENTION POND MAINTENANCE	0	0	0	0	0	0
Detention Pond - Repairs & Maintenance	42,628	62,318	27,000	45,000	30,000	30,000
Totals	**42,628**	**62,318**	**27,000**	**45,000**	**30,000**	**30,000**
Grand Totals	***16,214,793***	***18,686,151***	***15,636,350***	***18,632,609***	***18,533,938***	***11,512,636***

Account Description	2017 Actual	2017 Approp	2018 Actual	2018 Approp	2019 Approp	2020 Proposed
GRAND TOTAL - GENERAL FUND 100	**6,935,258**	**7,403,676**	**7,386,536**	**7,997,934**	**8,104,685**	**9,078,210**
GRAND TOTAL - FINES AND FORT FUND 220	**505,498**	**556,660**	**548,855**	**601,369**	**647,736**	**607,929**
GRAND TOTAL - SANITATION FUND 540	**1,215,788**	**1,534,566**	**1,270,590**	**1,292,487**	**1,328,051**	**1,357,500**
GRAND TOTAL - STORM WATER FUND 555	**256,590**	**517,380**	**207,293**	**477,136**	**541,382**	**468,997**
GRAND TOTAL - WATER AND SEWER 505	**6,423,643**	**7,787,465**	**5,440,135**	**7,479,502**	**7,049,251**	**0**
ALL MAJOR FUND GRAND TOTAL	**15,336,776**	**17,799,747**	**14,853,410**	**17,848,428**	**17,671,105**	**11,512,636**