2020

APPROVED BUDGET



Fiscal Year 2020

July 1, 2019 - June 30, 2020

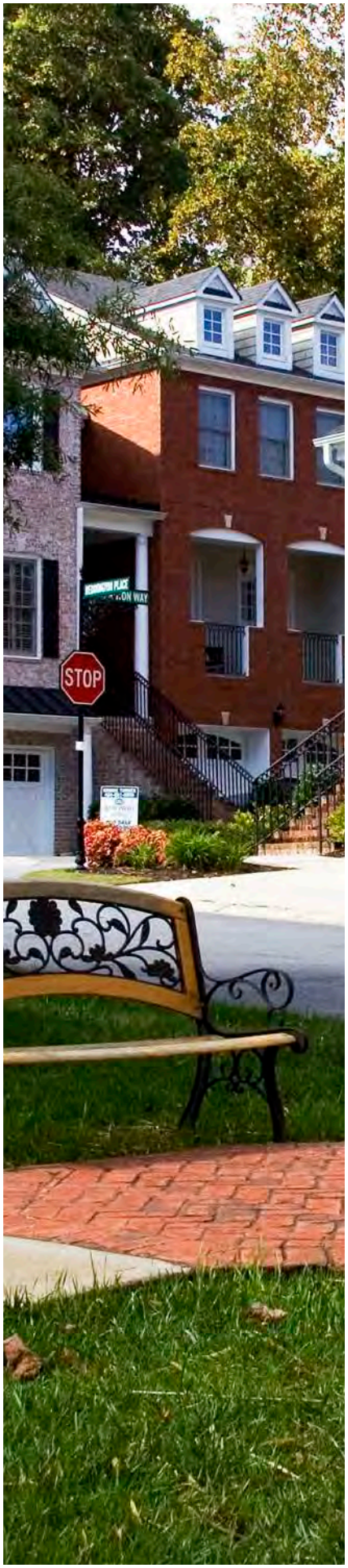


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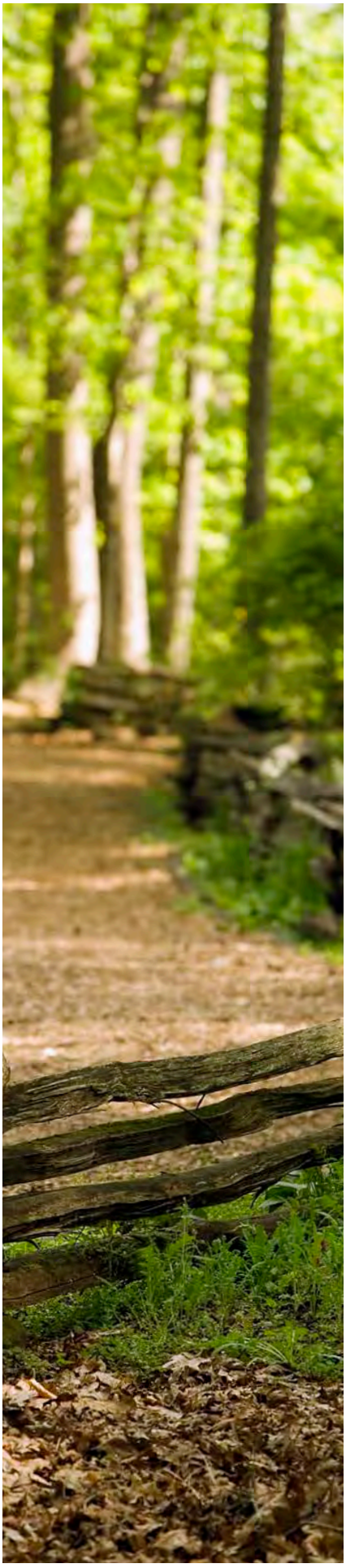
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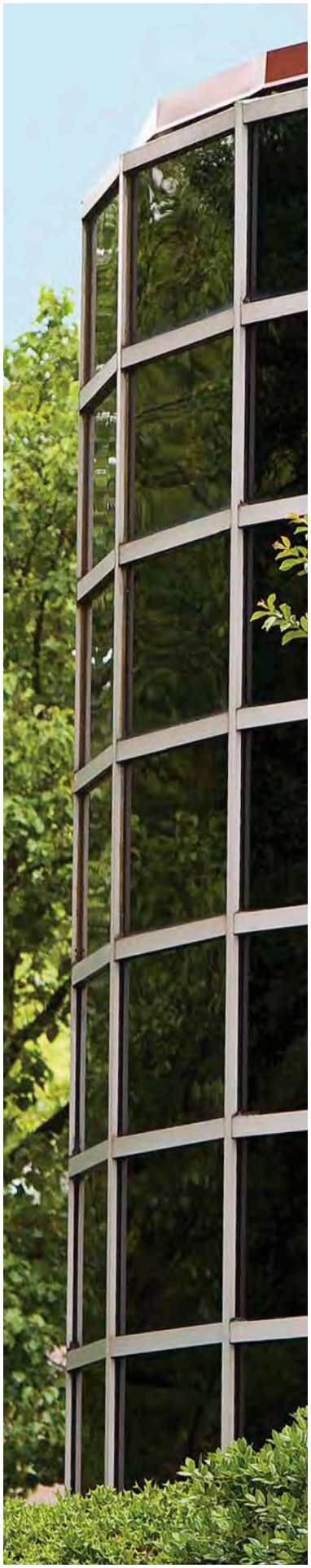
FY2020 Budget Workshop #2 Presentation

FY2020 Budget Presentation





INTRODUCTION



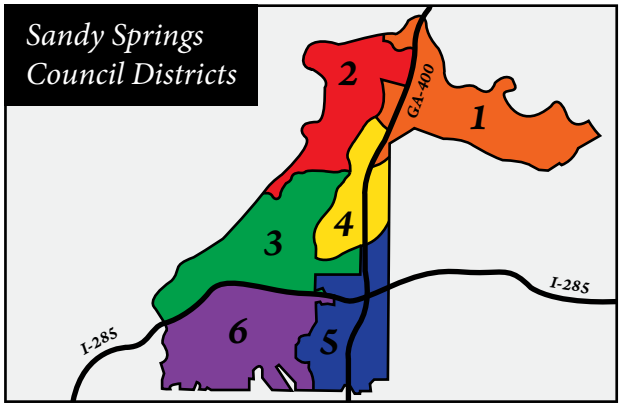
MAYOR AND CITY COUNCIL

GOVERNANCE IN SANDY SPRINGS

The City of Sandy Springs is divided into six Council Districts. Each district is represented by a City Councilmember. The Mayor of Sandy Springs chairs the City Council.



Mayor Rusty Paul
rpaul@sandyspringsga.gov





District 1
John Paulson
jpaulson@sandyspringsga.gov



District 2
Steve Soteres
ssoteres@sandyspringsga.gov



District 3
Chris Burnett
cburnett@sandyspringsga.gov



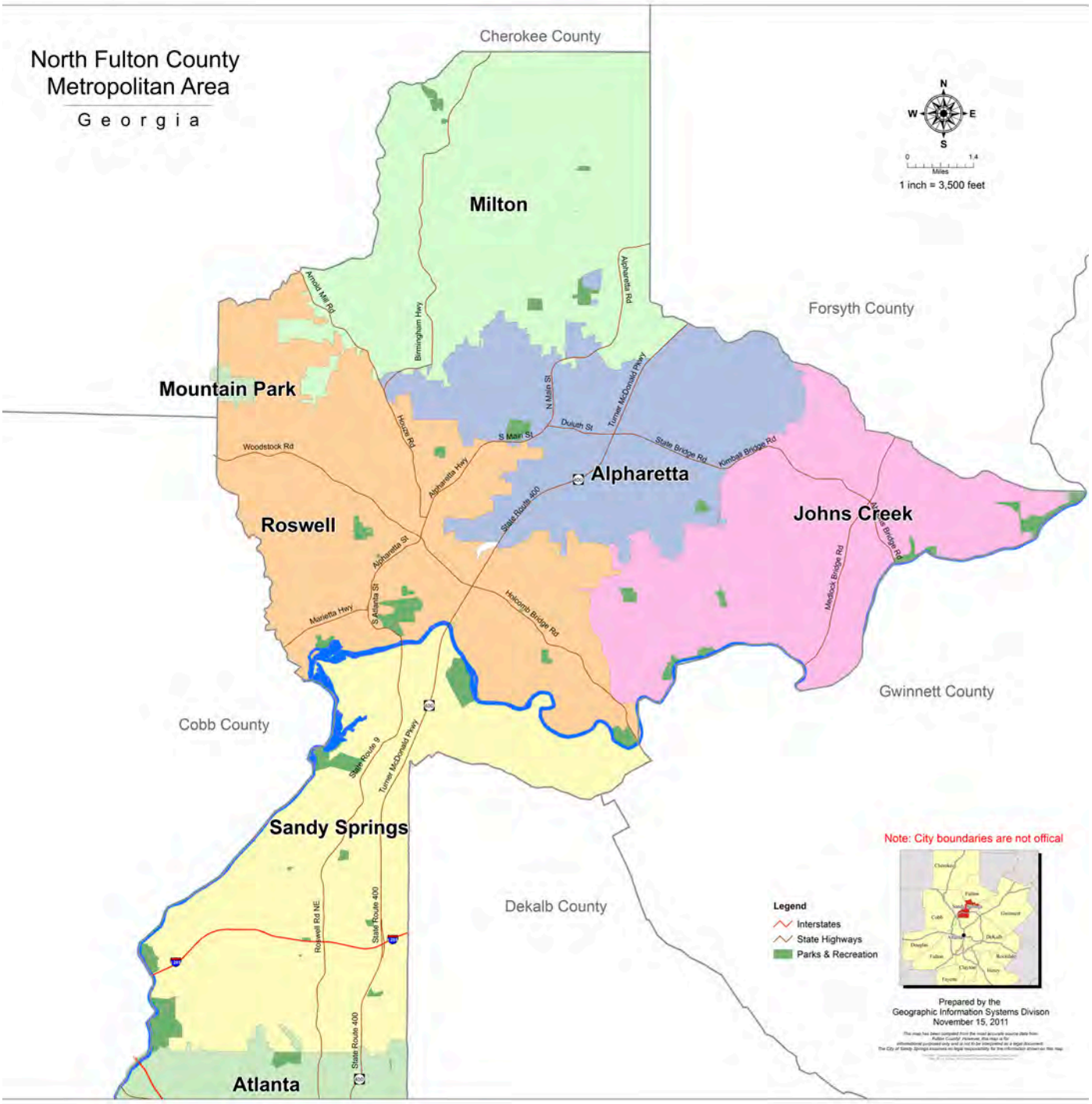
District 4
Jodi Reichel
jreichel@sandyspringsga.gov



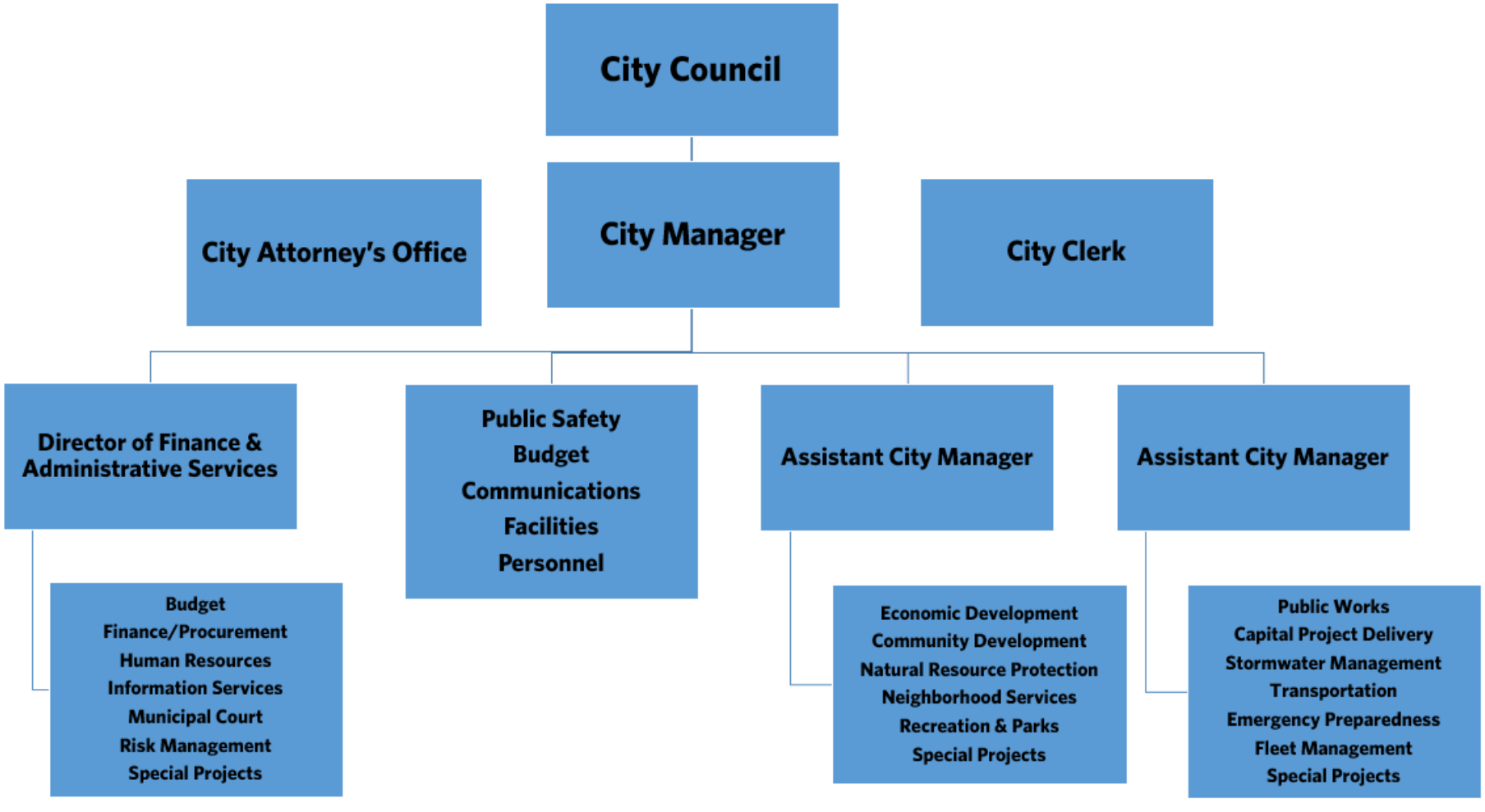
District 5
Tiberio "Tibby" DeJulio
tdejulio@sandyspringsga.gov



District 6
Andy Bauman
abauman@sandyspringsga.gov


North Fulton County
Metropolitan Area
Georgia
Cherokee County
Milton
Forsyth County
Mountain Park
Roswell
Alpharetta
Johns Creek
Gwinnett County
Cobb County
Sandy Springs
Dekalb County
Atlanta
N
W
E
S
0
1.4
Miles
1 inch = 3,500 feet
Arnold Mill Rd
Birmingham Hwy
Alpharetta Rd
N Main St
Duluth St
Turner McDonald Pkwy
S Main St
State Bridge Rd
Kimball Bridge Rd
Woodstock Rd
Houze Rd
Alpharetta Hwy
State Route 400
Alpharetta St
Marietta Hwy
S Atlanta St
Holcomb Bridge Rd
Medlock Bridge Rd
State Route 9
Roswell Rd NE
Legend
Interstates
State Highways
Parks & Recreation
Note: City boundaries are not offical
Prepared by the
Geographic Information Systems Divison
November 15, 2011

CITY OF SANDY SPRINGS
ORGANIZATIONAL CHART



STATE OF GEORGIA
COUNTY OF FULTON

ORDINANCE TO PROVIDE FOR THE ADOPTION OF A BUDGET, ITS EXECUTION AND EFFECT FOR THE FISCAL YEAR BEGINNING JULY 1, 2019 AND ENDING JUNE 30, 2020

BE IT ORDAINED by the Mayor and City Council of the City of Sandy Springs, Georgia:

Section I. There is hereby adopted for the fiscal year July 1, 2019 through June 30, 2020, a budget for the City of Sandy Springs, Georgia in the gross total amount of $489,879,027, based on the budget estimates as prepared by the City Manager. Amounts in this budget may be reallocated within funds by approval of the City Manager as long as the total budgeted amounts do not exceed these appropriations by fund.

Section II. General Fund. There is hereby established a General Fund for the City of Sandy Springs with an appropriation of $116,258,600, for the general obligations and legal obligations in FY 2020.

General Fund revenues for the fiscal year are estimated as follows:

Taxes	$	86,775,000
Licenses and Permits		2,495,000
Charges for Services		820,000
Fines & Forfeitures		2,500,000
Investment Income		1,000,000
Other Revenue		534,120
Transfer from Hotel Motel		4,267,650
Total Estimated General Fund Revenues	**$**	**98,391,770**
Use of Prior Year Fund Balance		17,866,830
Total Estimated General Fund Funding Sources	**$**	**116,258,600**

Should the total estimated revenues received exceed the amount estimated, the City Council shall allocate such excess to the General Fund subject to further action.

There is appropriated for the general operation and payment of certain legal obligations of the City of Sandy Springs for the fiscal year 2020 a total of $116,258,600, or as much as may be deemed necessary, not to exceed this amount and such sums shall be disbursed from the following:

City Council	$	226,400
City Manager		1,080,900
City Clerk		531,900
Finance		2,355,600
City Attorney		900,000
Information Services		2,836,000
Human Resources		670,300
Facilities		5,167,600
Communications		2,023,000
General Administration		3,023,500
Municipal Court		1,525,600
Police		23,848,100
Fire		15,575,200
Emergency Medical/Services		1,503,300
Public Works		12,398,800
Fleet Services		303,900
Recreation		4,039,200
Community Development		4,019,200
Economic Development		357,500
Other Financing Uses		33,872,600
Total Estimated General Fund Expenditures	**$**	**116,258,600**

Section III. Performing Arts Center Fund. There is hereby established a Performing Arts Center Fund for the City of Sandy Springs with an appropriation of $3,619,800.

Revenues for the Performing Arts Center Fund shall be from the following sources:

PAC Revenues	$	918,800
Transfer from General Fund		2,701,000
Total Performing Arts Center Fund Revenues	**$**	**3,619,800**

The following disbursements are authorized for the fiscal year 2020:

PAC Operations	$	3,619,800
Total Performing Arts Center Fund Expenditures	**$**	**3,619,800**

Section IV. Confiscated Assets Fund. There is hereby established a Confiscated Assets Fund for the City of Sandy Springs with an appropriation of $200,000.

Revenues for the Confiscated Assets Fund shall be from the following sources:

Federal /State Seized Funds	$ 200,000
Total Confiscated Assets Fund Revenues	**$ 200,000**

The following disbursements are authorized for the fiscal year 2020:

Police Operations	$ 200,000
Total Confiscated Assets Fund Expenditures	**$ 200,000**

Section V. Emergency 911 Fund. There is hereby established an Emergency 911 Fund for the City of Sandy Springs with an appropriation of $2,900,000.

Revenues for the Emergency 911 Fund shall be from the following sources:

Charges for Services	$ 2,900,000
Total Emergency 911 Fund Revenues	**$ 2,900,000**

The following disbursements are authorized for the fiscal year 2020:

Transfer to Chattahoochee River 911 Authority	$ 2,900,000
Total Emergency 911 Fund Expenditures	**$ 2,900,000**

Section VI. Tree Fund. There is hereby established the Tree Fund for the City of Sandy Springs with an appropriation of $370,000.

Revenues for the Tree Fund shall be from the following sources:

Use of Prior Year Fund Balance	$ 270,000
Development Impact Fees	100,000
Total Tree Fund Revenues	**$ 370,000**

The following disbursements are authorized for the fiscal year 2020:

Tree Fund Projects	$ 370,000
Total Tree Fund Expenditures	**$ 370,000**

Section VII. Community Development Block Grant Fund. There is hereby established a Community Development Block Grant Fund for the City of Sandy Springs with an appropriation of $734,301.

Revenues for the Community Development Block Grant Fund shall be from the following sources:

Use of Prior Year Fund Balance	$	68,358
2017 CDBG Award		40,755
2018 CDBG Award		625,188
Total Community Development Block Grant Revenues	**$**	**734,301**

The following disbursements are authorized for the fiscal year 2020:

2017 CDBG Award	$	434,764
2018 CDBG Award		574,431
Principal & Interest Payment		68,358
Total Community Development Block Grant Expenditures	**$**	**734,301**

Section VIII. Hotel/Motel Tax Fund. There is hereby established a Hotel/Motel Tax Fund for the City of Sandy Springs with an appropriation of $5,250,000.

Revenues for the Hotel/Motel Tax Fund shall be from the following sources:

Taxes	$	5,250,000
Total Hotel/Motel Tax Fund Revenues	**$**	**5,250,000**

The following disbursements are authorized for the fiscal year 2020:

Transfer to General Fund for Public Facilities Authority	$	2,063,250
Transfer to General Fund		1,499,400
Transfer to Sandy Springs Hospitality Board		1,687,350
Total Hotel/Motel Tax Fund Expenditures	**$**	**5,250,000**

Section IX. Rental Motor Vehicle Excise Tax Fund. There is hereby established a Rental Motor Vehicle Excise Tax Fund for the City of Sandy Springs with an appropriation of $105,000.

Revenues for the Rental Motor Vehicle Excise Tax Fund shall be from the following sources:

Taxes	$	105,000
Total Rental Motor Vehicle Excise Tax Fund Revenues	**$**	**105,000**

The following disbursements are authorized for the fiscal year 2020:

Transfer to General Fund	$	105,000
Total Rental Motor Vehicle Excise Tax Fund Expenditures	**$**	**105,000**

Section X. TSPLOST Fund. There is hereby established a Capital Projects Fund for the City of Sandy Springs in relation to the Transportation Special Purpose Local Option Sales Tax (TSPLOST) with an appropriation of $58,443,695

Revenues for the TSPLOST Fund shall be from the following sources:

Taxes	$	58,443,695
Total Estimated TSPLOST Fund Revenues	**$**	**58,443,695**

The following disbursements are authorized for the fiscal year 2020:

TSPLOST Approved Capital Projects	$	44,358,086
Carryforward from Prior Year		14,085,609
Total TSPLOST Fund Expenditures	**$**	**58,443,695**

Section XI. Capital Projects Fund. There is hereby established a Capital Projects Fund for the City of Sandy Springs with an appropriation of $58,183,572.

Revenues for the Capital Projects Fund shall be from the following sources:

Federal, State & Other Outside Funding	$	10,820,000
Transfer In from General Fund		19,425,000
Total Estimated Capital Fund Revenues	**$**	**30,245,000**
Use of Prior Year Fund Balance		27,938,572
Total Estimated Capital Funding Sources	**$**	**58,183,572**

The following disbursements are authorized for the fiscal year 2020:

Art Sandy Springs	$	131,865
Capital Contingency		4,971,872
Capital Purchase - Computer Eqpt		457,903
Heritage Blue Stone Facility		398,400
Fire Station		4,000,000
Trowbridge Facility		937,998
Backup 911 Center		500,000
Cultural Center		2,500,000
Land Acquisition		4,454,891

Transmission Relocation	2,730,000
Sandy Springs Circle Phase 2	4,990,015
SS Tennis Center	176,333
Hammond Park Improvements	371,048
Morgan Falls Overlook	291,530
Morgan Falls Athletic Fields	600,000
Allen Road Park	176,527
Ridgeview Park	125,000
Old Riverside Dr Park	248,561
Crooked Creek Park	214,517
City Green Amphitheatre	28,069
Ison Springs Elementary IGA	250,000
Path Foundation Trail Master Plan	2,800
City Trail Construction	750,000
Roswell Road SS Phase I	1,931,530
Chattahoochee Pedestrian Bridge	710,628
Glenridge @ Roswell Rd Intersection	121,772
Carpenter Drive Realignment	270,383
Hammond PD Glenridge ATMS	40,947
I-285/SR 400 Shared Use Trail	1,000,000
City Ctr Transportation Network	1,112,208
Bike/Ped/Trail Design & Implem	342,653
Hilderbrand Streetscape	70,300
City Springs Streetscape	1,669,877
North End Revitalization	1,750,000
Peachtree @ Telford Improvement Project	1,750,000
Signal Pre-Emption Emrergemcy Response	700,000
SR 140 Holcomb @ Spalding ROW	450,000
Mt. Vernon @ Dupree Signal Upgrade	350,000
Transportation Master Plan	350,000
Water Reliability Program	614,926
Pavement Management Program	8,970,524
City Beautification Program	402,572
Sidewalk Program	374,044
Intersection & Operational Imp	1,036,197
Guardrail Replacement Program	570,044
Underground Utility Program	1,000,000
Bridge & Dam Maintenance	2,263,972
Traffic Management Program	922,987
Traffic Calming	100,681
Total Capital Project Fund Expenditures	**$ 58,183,572**

Section XII. Impact Fee Fund. There is hereby established an Impact Fee Fund for the City of Sandy Springs with an appropriation of $1,015,000.

Revenues for the Impact Fee Fund shall be from the following sources:

Charges for Services	$ 1,015,000
Total Impact Fee Fund Revenues	**$ 1,015,000**

The following disbursements are authorized for the fiscal year 2020:

Transfers to Other Funds	$ 1,015,000
Total Impact Fee Fund Expenditures	**$ 1,015,000**

Section XIII. Public Facilities Authority Fund. There is hereby established a Public Facilities Authority Fund for the City of Sandy Springs with an appropriation of $238,973,150.

Revenues for the Public Facilities Authority Fund shall be from the following sources:

Transfers in From General Fund	$ 36,525,119
Transfer in From Capital Project Fund	21,298,031
Sale of Assets	9,000,000
Revenue Bond Proceeds	171,400,000
Interest Income	750,000
Total Public Facilities Authority Fund Revenues	**$ 238,973,150**

The following disbursements are authorized for the fiscal year 2020:

Professional Services	$ 19,173,125
Infrastructure	196,882,073
Infrastructure-Other	775,000
Infrastructure-Special	10,945,260
Contingencies	1,436,542
Debt Service	9,761,150
Total Public Facilities Authority Fund Expenditures	**$ 238,973,150**

Section XIV. Stormwater Management Fund. There is hereby established a Stormwater Management Fund for the City of Sandy Springs with an appropriation of $3,172,159.

Revenues for the Stormwater Management Fund shall be from the following sources:

Transfer in From General Fund	$ 1,750,000
Use of Prior Year Fund Balance	1,422,159
Total Stormwater Management Fund Revenues	**$ 3,172,159**

The following disbursements are authorized for the fiscal year 2020:

Infrastructure/Improvements	$	3,172,159
Total Stormwater Management Fund Expenditures	**$**	**3,172,159**

Section XV. Development Authority Fund. There is hereby established a Development Authority Fund for the City of Sandy Springs with an appropriation of $653,750.

Revenues for the Development Authority Fund shall be from the following sources:

Contract Payments	$	600,000
Use of Prior Year Fund Balance		53,750
Total Development Authority Fund Revenues	**$**	**653,750**

The following disbursements are authorized for the fiscal year 2020:

Operations	$	53,750
Transfers to General Fund		600,000
Total Development Authority Fund Expenditures	**$**	**653,750**

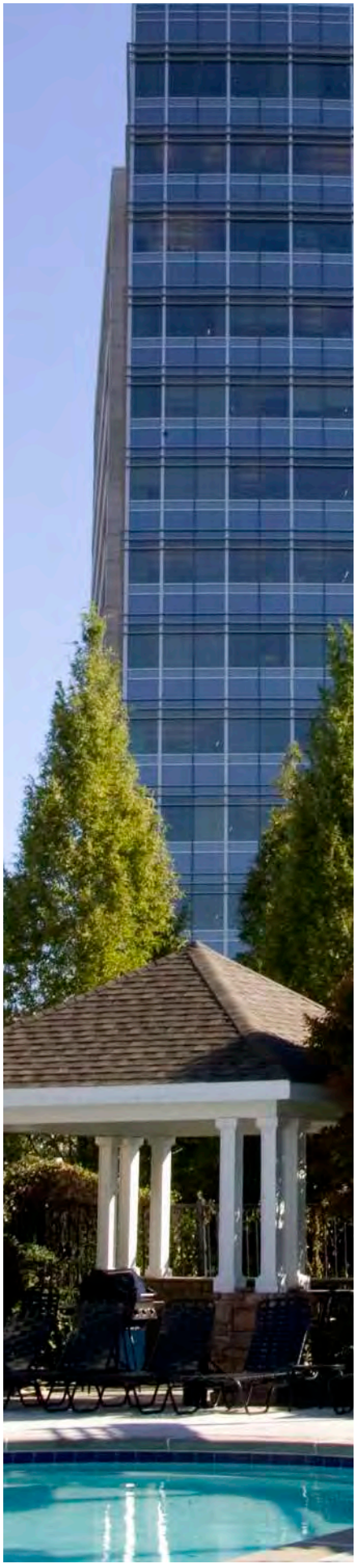
APPROVED AND ADOPTED by the Mayor and City Council of the City of Sandy Springs, Georgia, in regular session this 18th day of June 2019.

APPROVED:

Russell K. Paul, Mayor

ATTEST:

Coty Thigpen, City Clerk



EXECUTIVE SUMMARY

SANDY SPRINGS
GEORGIA

June 4, 2019

Dear Mayor, City Council and Citizens of Sandy Springs,

The proposed Fiscal Year (FY) 2020 budget was prepared based on established priorities and defined rankings developed at the Annual Retreat and from budget workshops held with City Council in May 2019. This proposed budget is submitted to the Sandy Springs City Council in compliance with State Law (O.C.G.A. § 36-81-2 et seq.) that provides the budget requirements for Georgia local governments.

The FY 2020 Budget provides for the same millage rate of 4.731 mills as last year and maintains adequate reserves in the fund balance to ensure sound fiscal integrity of the City in addition to meeting the criteria of credit rating agencies. The FY 2020 Budget includes resources that will allow the City to provide a high level of public safety services to the citizens of Sandy Springs. This proposed budget also provides capital funding to address a significant backlog of existing infrastructure deficiencies.

During budget workshops, Council received briefings about economic conditions and short-term economic outlook, budget planning assumptions, public safety needs, operating department requests for resources and capital programs. This FY 2020 Budget includes continued funding of $50,000 for Art Sandy Springs, $4,000,000 funding towards replacement of Fire Station 2, $2,500,000 funding for a Cultural Center, $1,500,000 for North End Revitalization, over $2,000,000 for park projects including trail construction, $10,700,000 for transportation infrastructure, and $1,750,000 for stormwater infrastructure.

The proposed budget was developed following the Mayor and City Council's established priorities including: Commitment to Outstanding Customer Service, Public Safety Services, Transportation Improvements, Economic Development, Downtown Development, Community Appearance, Sustainable Growth, Water Reliability, Natural Resource Protection, North End Redevelopment and Recreation and Cultural Enhancement.

The FY 2020 General Fund Budget provides the following contributions to the Capital Fund according to the priorities outlined by the Mayor and City Council:

SANDY SPRINGS
GEORGIA

1	Art Sandy Springs	50,000
2	Capital Contingency	(50,000)
3	Fire Station	4,000,000
4	Cultural Center	2,500,000
5	Hammond Park Improvements	250,000
6	Morgan Falls Overlook	250,000
7	Morgan Falls Athletic Fields	600,000
8	Ridgeview Park	125,000
9	Ison Springs Elementary IGA	250,000
10	City Trail Construction	750,000
11	North End Revitalization	1,500,000
12	Peachtree @ Telford Improvement Project	1,750,000
13	Signal Pre-Emption Emrergemcy Response	700,000
14	SR 140 Holcomb @ Spalding ROW	450,000
15	Mt. Vernon @ Dupree Signal Upgrade	350,000
16	Transportation Master Plan	350,000
17	Pavement Management Program	3,800,000
18	City Beautification Program	350,000
19	Intersection & Operational Imp	500,000
20	Guardrail Replacement Program	350,000
21	Traffic Management Program	600,000
	TOTAL	**$19,425,000**

The budget process included an assessment to determine the quality of services delivered and projected operational needs. The City Manager and Finance Director met with departments to assess projected goals and to discuss resources needed to meet these goals. Guidance and direction were also obtained through City Council workshops and City Council meetings.

Public hearings are scheduled to gain citizen input and enable all members of the City Council to better understand the needs of the entire community prior to budget adoption. The budget can be revised during the public hearings by the City Council. The Final budget is scheduled to be adopted by the City Council on June 18, 2019.

The proposed budgets for all operating, capital and special revenue funds total $489,879,027. The City's General Fund provides for general government operations of the City and maintains adequate working capital necessary for the City's financial health and stability. This fund accounts for most of

SANDY SPRINGS
GEORGIA

Sandy Springs' operations and has a budget of $116,258,600. The remaining funds include: Performing Arts Center, Confiscated Assets, E-911, Tree Fund, Community Development Block Grant, Hotel/Motel, Rental Motor Vehicle Excise Tax, TSPLOST Projects, Capital Projects, Impact Fees, Public Facilities Authority, Stormwater Maintenance and Development Authority Funds. The Capital Project Fund, Public Facilities Authority Construction Fund, and the Stormwater Maintenance Fund (all capital construction funds) adopt project budgets where the adopted appropriations do not lapse at the end of a fiscal year, they remain in effect until project completion or re-appropriation by City Council.

The FY 2020 General Fund Budget provides for $48,042,000 for personnel and related benefits; $33,794,500 for operations and equipment; $21,175,000 for capital improvement programs; and $12,697,600 towards funding the other special funds. All eligible City employees may receive a 3% salary increase and are eligible for an additional bonus based on job performance if they meet certain standards.

The City's goal is to adopt an operating budget where current revenues equal anticipated expenditures. All departments supported by the resources of the City must function within the limits of the financial resources identified or available specifically to them. Budgets cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years.

The budget is a dynamic rather than static plan which allows for adjustments and amendments as circumstances change. The City Council must approve all increases in total fund appropriations. Amounts in this budget may be reallocated within funds by approval of the City Manager as long as the total budgeted amounts do not exceed these appropriations by fund. Department Heads submit budget amendment requests transferring appropriations from one line item to another within the specific department appropriation with approval by the Finance Director and the City Manager.

The City's fund balance is maintained at or above $20,500,000. The purpose of fund balance is to provide adequate cash flow, to cover the cost of expenditures caused by unforeseen emergencies, to cover shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes.

The FY 2020 Budget was developed with the following objectives:

- Continue to enhance Public Safety capabilities
- Ensure financial stability
- Address capital deficiencies that exist city-wide by investing in transportation, parks and facilities capital improvement program, including the City Springs development
- Continue to leverage the flexibility of the public private partnership model by scaling resources to meet projected demand for services

The focus on the FY 2020 Budget is to provide excellent services to our citizens and business customers and to continue to allocate significant resources dedicated to improving the City's quality of life.

SANDY SPRINGS
GEORGIA

Performing Arts Center Fund

This fund is used to account for activities, staffing and operations within the City Springs Performing Arts Center. These funds are currently used to operate the performing arts center and parking contracts. The amount estimated to be expensed for the FY 2020 budget is $3,619,800.

Confiscated Assets Fund

This fund is used to account for amounts seized by the police department from narcotics arrests in conjunction with other state and federal agencies. These funds are used by the police department to augment their general fund budget and can only be spent on law enforcement programs or activities. Generally, seizures can vary greatly from one year to the next and are not easily budgeted. However, using conservative figures for incoming funding plus the amounts that have remained unspent from previous years, the FY 2020 budget has been set at $200,000.

E-911 Fund

This fund accounts for the revenues received from the 911 surcharge on telephone bills. The City of Sandy Springs participates in a joint venture with the City of Johns Creek for E-911 operations. All taxes collected in this fund are dedicated to a separate operating authority – Chattahoochee River 911 Authority. The amount estimated to be collected for the FY 2020 budget is $2,900,000.

Tree Fund

This fund accounts for revenues received from development that reduces tree canopy below mandated minimums. All revenues collected in this fund are used to enhance tree canopy on Right of Way and in public parks. The amount estimated to be spent for the FY 2020 budget has been set for $370,000.

Community Development Block Grant Fund (CDBG)

The CDBG fund is used to account for funds received through an entitlement award as a result of federal congressional appropriations. The City's adopted plan directs that the awards be used for construction of infrastructure (primarily sidewalks) in the city. The City recently participated in the Section 108 Loan program in order to advance larger projects. We are currently accounting for the loan proceeds exceeding $2.7 million as well as two awards: 2017 and 2018. The Total FY 2020 budget is $734,301.

Hotel/Motel Fund

The room taxes imposed upon hotels and motels located within the City are accounted for in this fund. A portion of these funds can be retained by the City and a portion is expended for a narrow range of projects and activities established by State Law (O.C.G.A. § 48-13-51). These funds are currently distributed as follows: the City General Fund - 28.56%, the Sandy Springs Hospitality Board - 32.14%

and the City General Fund for benefit of the City Springs Performing Arts Center - 39.30%. The anticipated taxes budgeted for FY 2020 are $5,250,000.

Rental Motor Vehicle Excise Tax Fund

The excise taxes levied upon each rental charge collected by any rental motor vehicle concern located within the City are accounted for in this fund (O.C.G.A. § 48-13-93). These funds were previously reported within the General Fund. The anticipated taxes budgeted for FY 2020 are $105,000.

TSPLOST Projects Fund

This fund accounts for all capital projects under the Transportation Special Purpose Local Option Sales Tax approved by referendum in November 2016. Funds are derived from the collections to be received through 2022. The appropriations in this fund do not lapse at year-end, but rather, unspent amounts are carried forward to future periods until the individual projects are completed. The total added funding for this fund in the FY 2020 budget is $58,443,695.

Capital Projects Fund

This fund accounts for all facilities, parks, and infrastructure construction in the City. Funds are derived from contributions from the General Fund as well as other grants and funding sources. The appropriations in this fund do not lapse at year-end, but rather, unspent amounts are carried forward to future periods until the individual projects are completed. The total funding for this fund in the FY 2020 budget is $19,425,000.

Impact Fee Fund

Impact fees are amounts assessed on construction development projects to offset the anticipated cost of additional infrastructure needed as a result of the new development. These funds, although collected in this fund, are dedicated to capital projects, which are accounted for in the Capital Projects Fund. The amount expected to be collected in the FY 2020 budget is $1,015,000.

Public Facilities Authority Fund

This fund accounts for the City Springs project, which will include a new performing arts center (PAC), public meeting spaces, a studio theater, city office space and public parking facilities. Funds are derived from contributions from the General Fund, bond proceeds, the sale of City assets and other funding sources. The construction appropriations in this fund do not lapse at year-end, but rather, unspent amounts are carried forward to future periods until the project is complete by the end of FY 2020. The current construction budget is $229,212,000. The operations appropriations for the PAC, which includes debt service related to the bond issuance for the Project, will continue once construction is complete. The total funding for debt service and operations in the FY 2020 budget is $9,761,150.

SANDY SPRINGS
GEORGIA

Stormwater Maintenance Fund

This fund accounts for construction projects related to stormwater infrastructure improvements. Currently, the General Fund is the sole source of revenues for this fund. The FY 2020 budget for this fund is $3,172,159.

Development Authority Fund

This fund accounts for revenues and expenditures related to ongoing development projects within the City. The FY 2020 budget for this fund is $653,750.

Sandy Springs FY 2020 Budget is the culmination of the City's Priority Driven Programming process that reflects Council's established priorities and significant citizen engagement and feedback throughout the previous fiscal year. This budget provides the needed resources to services and projects that meet the needs of citizens now and in the future.

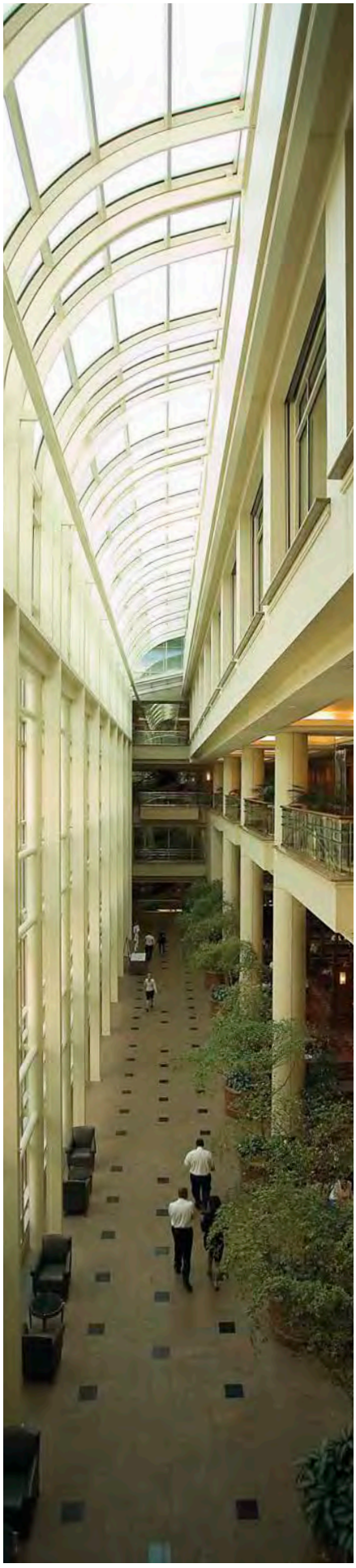
Respectfully Submitted,





John McDonough
City Manager

Karen Ellis
Finance Director



POLICIES AND PROCEDURES

MISSION STATEMENT



The Sandy Springs Mayor and City Council are dedicated to providing exceptional customer service for our citizens and focusing our resources on Public Safety, Transportation, Economic Development, Downtown Development, Community Appearance, Sustainable Growth, Water Reliability, Natural Resource Protection, North End Redevelopment, and Recreation and Cultural Enhancement.

CITY OF SANDY SPRINGS GOALS

Maintain a high level of customer service for all residents.

Enforce building codes that maintain a healthy balanced and stable tax base by maintaining quality residential and commercial growth and community appearance.

Prevent crime and enforce law through problem solving partnerships and provide the highest level of fire and emergency services with highly trained, caring personnel.

Invest our resources to improve and maintain roads, bridges, sidewalks, traffic management and storm water infrastructure for the betterment of the community.

Invest our resources to improve and expand our parks and recreation facilities for the enjoyment of the residents of Sandy Springs.

INTRODUCTION

THE BUDGET BOOK

For easy comprehension, the budget document is divided into two sections: **Introduction and Fund Budgets.**

The **Introduction** contains the budget message, budget calendar, the City's Financial Policies, as well as financial summaries of revenues and expenses for all funds.

The **Fund Budgets** section includes an analysis that helps explain the revenue projections for the General Fund and the normal on-going expenses of the funds, including personal services, operating and capital. This section also provides a history of expenses for each division or accounting entity since FY 2017.

THE BUDGET PROCESS

One of our chief goals has been to provide the citizens of Sandy Springs with quality services. Preparation of the 2020 Annual Budget began with each department being provided a budget preparation package. This package included a detailed manual, the budget preparation calendar, and specific account information necessary to complete their 2020 budget requests.

The Annual Budget is a fiscal plan that presents the services that will be provided to the community and the funds needed to perform these services. The type of service and the level of service will be defined by the use of program objectives, which should further be defined by performance measures. The City Manager is responsible for formulating the fiscal plan and presenting it to the Mayor and City Council for approval and adoption.

The public hearing/meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the public on City operations and services. In accordance with continuing efforts to apprise the public of City activities, the Adopted 2020 Budget will be made available for review by all interested persons at the City Clerk's Office and on the city website. Public notification of the information will be made in a local newspaper.

THE BUDGET CALENDAR

The key steps and dates in this process for the 2020 Budget are described below:

March – April	**Departmental Budget Hearings/Finance Review Phase**
April – May	**Senior Management/Mayor Review Phase**
May 7	**Budget Workshop 1**
May 14	**Budget Workshop 2**
May 21	**City Council Budget Presentation (Proposed Budget)**
June 4	**1st Public Hearing on FY2020 Budget and Discussion**
June 18	**Final Public Hearing and Adopting by City Council**

BASIS OF PRESENTATION

As a means of tracking and accounting for money, the operations of the City are divided into funds. The easiest way for most people to think about funds is to compare them to bank accounts. Money comes into a fund from a variety of sources and is then used to provide services to the public. Within funds are functions (i.e., General Services, Administrative Services, Transportation, Public Safety, Planning & Development, and Public Works) and within functions are cost centers (departments).

Each of these accounting units facilitates the tracking of costs and effectiveness of services provided to the public. Within cost centers are *accounts* or *line items*. These are the basic units of measurement in the budget and make it possible to determine costs of specific programs. The budget document provides information in an easy-to-read summary form.

As with a personal bank account, funds have to take in at least as much money as they spend and by law, the budget for funds must be balanced. What this means is that a governmental unit cannot plan to spend more than it will take in. The City of Sandy Springs has multiple funds with the largest being the "General Fund." Most city services are accounted for in this fund and it is where most revenues are received.

Each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. The following are the city's fund types and definitions.

General Funds

The general fund is used to account for resources of the City of Sandy Springs which are not required to be accounted for in other funds. The modified accrual basis of accounting is applied.

Special Revenue Funds

Special Revenue Funds are established in the City of Sandy Springs pursuant to state statutes or local ordinances in order to segregate resources which are designated to be used for specified purposes. Both revenues and expenditures are budgeted in compliance with established procedures. The modified accrual basis of accounting is applied. Following is a list of all special revenue funds included in this report:

Performing Arts Center Fund

A fund to account for the revenues for activities and expenditures related to the operations of the Performing Arts Center.

Confiscated Assets Fund

A fund to account for confiscated cash seizures by City of Sandy Springs law enforcement from drug related crimes which can be spent for law enforcement purposes permissible by U.S. Department of Justice.

Emergency Telephone System Fund

A fund to finance the operation and maintenance of the Emergency 911 system within the City.

Tree Fund

A fund to account for revenues received from development that reduces tree canopy below mandated minimums to be used for tree planting projects approved by City Council.

Community Development Block Grant Fund

A fund to account for funds received through an entitlement award as a result of federal congressional appropriations.

Hotel/Motel Tax Fund

A fund to finance tourism and marketing programs within the City.

Rental Motor Vehicle Excise Tax Fund

A fund to account for the excise taxes levied upon each rental charge collected by any rental motor vehicle concern located within the City per O.C.G.A. § 48-13-93.

Capital Projects Funds

The Capital Projects Fund is established in the City of Sandy Springs to account for financial resources to be used for the acquisition or construction of major capital facilities. Both revenues and expenditures are budgeted in compliance with established procedures. The modified accrual basis of accounting is applied. Other Capital Project funds include:

TSPLOST Fund

A fund to account for taxes collected for the Transportation Special Purpose Local Option Sales Tax approved by referendum in November 2016 to account for transportation projects within the City.

Impact Fee Fund

A fund to account for monies collected from new development based on that development's fair share of the cost to provide additional facilities and services.

Public Facilities Authority Fund

A fund to account for the City Springs project, which will include a new performing arts center (PAC), public meeting spaces, a studio theater, city office space and public parking facilities. Funds are derived from contributions from the General Fund, bond proceeds, the sale of City assets and other funding sources.

Stormwater Maintenance Fund

A fund to account for appropriations to improve the City's stormwater management system.

BASIS OF ACCOUNTING AND BUDGETING

For the most part, governmental accounting and financial reporting are conducted consistent with "Generally Accepted Accounting Principles" -- commonly referred to as "GAAP."

Financial readers are typically familiar with a concept known as the "basis of accounting," which describes the measurement method used in accounting for financial transactions. Examples include cash accounting, modified accrual accounting, or accrual accounting. The City of Sandy Springs uses a GAAP basis of accounting. Governmental funds reflect a modified accrual basis of accounting.

Revenues are recorded when they become both measurable and available to pay liabilities of the current period. Expenditures are recorded when a liability is incurred with certain limitations. Proprietary funds use an accrual basis of accounting that is more

similar to that used by private businesses. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. At the end of each year, all budget appropriations lapse along with outstanding encumbrances. Funds may be re-appropriated in the subsequent fiscal year after review by the Finance Director and the City Manager and approval by the Mayor and City Council.

There is no requirement that the City budget be prepared consistent with GAAP. However, the comparison of (final) budget to actual revenues and expenditures in a subsequent Comprehensive Annual Financial Report (CAFR) requires a reconciliation of the budget to GAAP. Therefore, the City budget is prepared, for the most part, to be consistent with GAAP to minimize the degree of reconciliation needed to compare the budget to actual. How the budget is prepared is labeled either the "basis of budgeting" or the "budgetary basis of accounting." These terms can be used interchangeably. Several key differences should be disclosed to assist in reconciling between the basis of budgeting used to develop the City's budget documents, and the basis of accounting that is reflected in the City's CAFR prepared by the Finance Director.

The adopted budget reflects a management plan for financial activity. It is subsequently revised during the year to reflect revisions in that plan such as increases or decreases in specific grants awarded to the City, the appropriation of contingency reserves by the City Council to address issues not known at the time the budget was adopted, and shifts in funding based on capital projects needs as project costs are refined. As such, the revisions recognize the need to revise a financial plan to be consistent with newer and better information, and to allow the management plan to change accordingly.

Under GASB 34, the CAFR reflects both the adopted budget and the final revised budget which includes amendments that occur after the completion of the fiscal year as final transactions are posted to the fiscal year on a modified accrual or accrual accounting basis. These final amendments reflect proper recording of financial activity rather than a change in management plan. Budget documents, therefore, typically disclose historical actuals – both actual revenues and other sources and actual expenditures and other uses – rather than revised budgets that may not truly reflect the management plan. The budget presents organizational summaries without differentiating the level of control the City Council may exercise over individual organizations.

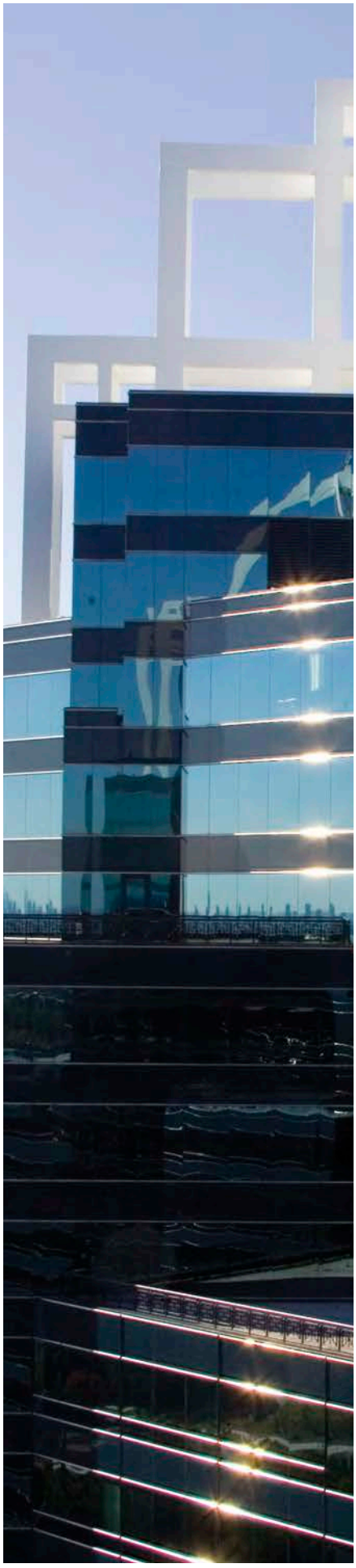
From time to time, new financial reporting requirements may be imposed on governments by the Governmental Accounting Standards Board (GASB) that redefines what is referred to as GAAP. The accounting/reporting changes may not be reflected in the budget, resulting in a greater difference between the budget and what is ultimately reported in the CAFR.

HISTORY OF SANDY SPRINGS

The area north of Atlanta, Georgia, known as Sandy Springs, was named for actual springs currently protected for the historical significance. The region known as Sandy Springs dates to 400 A.D. and developed as a cross roads of the Itawa/Hightower/Shallowford Trail and another unnamed trail which followed the route of present day Mount Paran Road and Glenridge Drive. This area was initially traveled by buffalo, Native Americans, and then British traders later becoming a major migration trail for Colonial Europeans. The freshwater springs which bubbled from the sandy ground and sustained life for the earliest inhabitants are today located on Sandy Springs Circle.

The City of Sandy Springs is one of the newest cities in the State of Georgia and operates in a Council – Manager form of government. Incorporated December 1, 2005, after a 30 year struggle, the City has made dramatic strides in providing effective and efficient services to residents. Efforts to incorporate the City of Sandy Springs began in 1966 in response to an attempt to annex the land that is now Sandy Springs into the City of Atlanta. At that time, residents in Sandy Springs relied upon a large, unwieldy county government for the provision of services, which were often non-existent. Sandy Springs continued to operate as an unincorporated area of Fulton County until June 2005, when an overwhelming 94% of residents voted for incorporation. In November 2005, Eva Galambos, was easily elected to be the first Mayor of the new City of Sandy Springs.

Sandy Springs is a demographically diverse community and covers a 38 square mile area in north Fulton County, Georgia. Sandy Springs is the second largest city in the metropolitan Atlanta area and is the sixth largest city in the State of Georgia. The City is home to more than 40% of the available hospital beds in the metropolitan Atlanta area and is proud to be the home of Northside Hospital, Saint Joseph's Hospital and Children's Healthcare of Atlanta. According to the U.S. Census 2018 estimates, the population in Sandy Springs is 108,797. The city's daytime population swells to more than 200,000 due to the heavy concentration of corporations and businesses which are located within the city. Of the Fortune 500 companies headquartered in the metro area, four are located within Sandy Springs, and three Fortune 1000 companies are located here: United Parcel Service (UPS), WestRock, Veritiv, Intercontinental Exchange, Graphic Packaging Holding Co., BMC Stock Holiding, Inc. and Beazer Homes USA.



FUND BUDGETS

GENERAL FUND
100

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - SUMMARY
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget	%
REVENUES						
Property Taxes	33,529,750	35,019,830	37,870,000	32,775,000	35,625,000	8.70%
Sales Tax	25,907,794	27,474,424	27,630,000	25,875,000	26,375,000	1.93%
Business & Occupational Tax	9,745,468	10,024,591	9,649,000	9,500,000	9,500,000	0.00%
Franchise Taxes	9,715,393	9,224,562	9,506,825	9,075,000	9,025,000	-0.55%
Insurance Premium Taxes	5,857,691	6,235,501	6,724,330	5,500,000	6,250,000	13.64%
Municipal Court	2,611,790	2,650,421	2,500,000	2,500,000	2,500,000	0.00%
Licenses & Permits	5,163,667	4,703,294	2,836,750	3,015,000	2,495,000	-17.25%
Transfer from Other Funds	3,838,952	4,896,144	4,460,836	4,808,765	4,267,650	-11.25%
Intergovernmental	141,120	141,120	141,120	141,120	141,120	0.00%
Charges for Services	851,329	787,590	830,000	795,000	820,000	3.14%
Interest	583,150	813,316	1,200,000	225,000	1,000,000	344.44%
Miscellaneous	1,129,484	1,316,542	2,181,600	1,750,000	393,000	-77.54%
Total Revenues	**99,075,589**	**103,287,335**	**105,530,461**	**95,959,885**	**98,391,770**	**2.53%**
EXPENDITURES						
City Council	219,455	210,205	219,495	226,322	226,400	0.03%
City Manager	956,572	953,291	874,309	1,116,258	1,080,900	-3.17%
City Clerk	172,515	193,239	295,438	249,221	531,900	113.43%
Finance	2,366,998	2,474,426	2,755,539	2,793,822	2,355,600	-15.69%
City Attorney	911,942	997,627	934,317	900,000	900,000	0.00%
Information Services	2,595,570	2,729,418	2,767,748	2,800,883	2,836,000	1.25%
Human Resources	325,848	367,833	409,736	456,540	670,300	46.82%
Facilities	1,922,745	2,544,769	3,629,071	3,842,374	5,167,600	34.49%
Communications	1,469,229	1,569,551	1,855,281	1,839,080	2,023,000	10.00%
General Administration	1,549,543	1,503,455	2,138,317	2,536,833	3,023,500	19.18%
Municipal Court	1,531,040	1,619,227	1,493,195	1,640,288	1,525,600	-6.99%
Police	19,346,526	20,218,896	21,183,399	22,880,045	23,848,100	4.23%
Fire	12,063,859	13,252,695	14,098,366	15,082,380	15,575,200	3.27%
Emergency Medical/Services	664,133	1,226,973	1,066,776	1,577,000	1,503,300	-4.67%
Public Works	12,122,161	11,494,848	12,665,540	13,291,179	12,398,800	-6.71%
Fleet Services	0	0	241,367	274,148	303,900	10.85%
Recreation	3,201,676	3,907,888	4,195,400	4,372,042	4,039,200	-7.61%
Community Development	5,056,128	4,265,768	4,672,336	4,726,764	4,019,200	-14.97%
Economic Development	312,992	329,454	340,774	368,553	357,500	-3.00%
Other Financing Uses	28,166,248	32,937,324	30,924,148	29,512,498	33,872,600	14.77%
	94,955,180	**102,796,888**	**106,760,549**	**110,486,230**	**116,258,600**	**5.22%**

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - REVENUE
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
10090	311100	Ad Valorem (Real) Property	31,286,805	32,805,972	36,000,000	31,100,000	34,000,000
10090	311310	Motor Vehicle	318,630	243,193	225,000	0	0
10090	311315	Motor Vehicle (TAVT)	1,119,840	1,127,415	1,000,000	1,000,000	1,000,000
10090	311340	Intangible Tax (Reg & Rec)	544,775	523,047	420,000	475,000	425,000
10090	311600	Real Estate Transfer Tax	259,699	320,203	225,000	200,000	200,000
10090	311710	Electric Franchise Fee	6,202,964	5,790,748	6,251,100	5,800,000	5,800,000
10090	311730	Gas Franchise Fee	732,102	744,652	785,725	725,000	750,000
10090	311750	Cable TV Franchise Fee	1,963,299	1,898,892	1,800,000	1,800,000	1,750,000
10090	311760	Telephone Franchise Fee	354,955	313,113	305,000	325,000	300,000
10090	311790	Solid Waste Franchise Fee	462,073	477,157	365,000	425,000	425,000
10090	313100	Local Option Sales Tax	24,344,032	25,938,195	26,250,000	24,500,000	25,000,000
10090	314200	Alcoholic Beverage Excise	1,130,316	1,099,195	975,000	1,000,000	1,000,000
10090	314300	Excise Mixed Drink Tax	433,447	437,034	405,000	375,000	375,000
10090	316100	Business & Occupational Tax	9,745,468	10,024,591	9,649,000	9,500,000	9,500,000
10090	316110	Business Audit Revenue	30,267	91,130	50,000	0	0
10090	316200	Insurance Premium Tax	5,857,691	6,235,501	6,724,330	5,500,000	6,250,000
		Total Taxes	**84,786,364**	**88,070,038**	**91,430,155**	**82,725,000**	**86,775,000**
10090	321100	Alcoholic Beverage Licenses	630,928	658,671	675,000	600,000	625,000
10030	321910	Firearm Permits	58,831	59,809	60,000	50,000	50,000
10090	321910	GCIC Permit Fees	67,545	64,561	62,000	60,000	60,000
10060	322210	Planning/Zoning Fees	67,547	72,256	70,000	60,000	50,000
10060	322215	Development Review Fee	164,010	181,911	100,000	100,000	100,000
10060	323120	Building Permits	4,082,404	3,519,047	1,750,000	2,000,000	1,500,000
10060	323130	Plumbing Permits	8,630	10,255	10,000	10,000	10,000
10060	323140	Electrical Permits	9,962	11,727	15,000	10,000	10,000
10060	323160	HVAC Permits	32,952	41,703	33,500	20,000	30,000
10060	323910	Soil Erosion Permits	1,250	0	0	0	0
10060	323920	Building Reinspection Fee	0	7,700	5,000	50,000	5,000
10060	341320	Development Impact Fees	0	0	0	0	0
10010	346900	Special Event Permits	12,200	8,025	6,250	5,000	5,000
10060	389100	Permit Technology Fees	27,409	67,629	50,000	50,000	50,000
		Total Licenses and Permits	**5,163,667**	**4,703,294**	**2,836,750**	**3,015,000**	**2,495,000**
10050	347500	Recreation Fees - Gymnastics	523,982	436,597	425,000	495,000	420,000
10050	347501	Recreation Fees - Athl & Leis	168,455	178,997	175,000	125,000	172,000
10050	347900	Tennis Center	60,000	60,000	120,000	60,000	120,000
10050	347910	Facility Rentals	98,892	111,997	110,000	115,000	108,000
		Total Charges for Services	**851,329**	**787,590**	**830,000**	**795,000**	**820,000**
10040	343300	GDOT	141,120	141,120	141,120	141,120	141,120
		Total Intergovernmental	**141,120**	**141,120**	**141,120**	**141,120**	**141,120**
10020	351170	Municipal Court Fines	2,611,790	2,650,421	2,500,000	2,500,000	2,500,000
		Total Fines and Forfeitures	**2,611,790**	**2,650,421**	**2,500,000**	**2,500,000**	**2,500,000**
10090	361000	Interest Earnings	583,150	813,316	1,200,000	225,000	1,000,000
		Total Investment Earnings	**583,150**	**813,316**	**1,200,000**	**225,000**	**1,000,000**
10090	341910	Election Qualifying Fee	0	6,180	0	0	0
10030	342900	Public Safety Fees	160,813	356,676	255,000	100,000	100,000
10090	349900	Other Charges for Services	66,021	419,473	56,000	50,000	50,000
10090	381100	Royalties/Rental Revenue	79,430	100,766	177,600	70,000	128,000
10090	389000	Miscellaneous Revenues	310,782	212,838	154,000	75,000	75,000
10090	389200	Insurance Reimbursements	66,455	63,164	89,000	30,000	30,000
10090	389860	Reimbursement for Eqpt	224,258	0	0	0	0
10090	389110	Transfers in PAC Fund	0	0	0	955,765	0
10090	391275	Transfers in Hotel/Motel	3,727,050	3,753,866	3,706,174	3,393,000	3,562,650
10090	391280	Transfers in Motor Veh Rental	111,902	110,781	105,000	110,000	105,000
10090	391356	Transfers in Impact Fees	0	669,912	0	0	0
10090	391840	Transfers in from Dev Auth	0	361,586	649,662	350,000	600,000
10090	392100	Sale of Assets	55,857	66,316	1,400,000	1,425,000	10,000
10090	393500	Proceeds from Capital Leases	135,601	0	0	0	0
		Miscellaneous Revenue	**4,938,169**	**6,121,556**	**6,592,436**	**6,558,765**	**4,660,650**
		TOTAL REVENUES	**99,075,589**	**103,287,335**	**105,530,461**	**95,959,885**	**98,391,770**

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
CITY COUNCIL							
1001310	511100	REGULAR SALARIES	157,962	148,000	148,000	148,000	148,000
1001310	512200	SOCIAL SECURITY	9,794	9,176	9,176	9,176	9,200
1001310	512300	MEDICARE	2,290	2,146	2,146	2,146	2,200
1001310	512600	UNEMPLOYMENT TAX	254	192	100	800	800
1001310	512700	WORKERS' COMPENSATION	239	220	256	300	300
		Total Salaries and Benefits	**170,540**	**159,734**	**159,678**	**160,422**	**160,500**
1001310	523200	COMMUNICATIONS	4,684	3,918	4,153	4,400	4,400
1001310	523500	TRAVEL	5,116	6,228	9,743	10,000	10,000
1001310	523600	DUES & FEES	30,917	31,141	33,172	36,000	36,000
1001310	523700	EDUCATION/TRAINING	1,200	2,265	3,630	2,000	2,000
1001310	531100	GENERAL OPERATING SUPPLIES	2,299	1,541	3,150	5,000	5,000
1001310	531300	HOSPITALITY	4,699	5,378	5,970	8,500	8,500
		Total Operations and Capital	**48,916**	**50,471**	**59,818**	**65,900**	**65,900**
		Total Budget	**219,455**	**210,205**	**219,495**	**226,322**	**226,400**

PERSONNEL INFORMATION - CITY COUNCIL

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Mayor	1	1	1	1	1
Councilmembers	6	6	6	6	6
TOTAL POSITIONS	**7**	**7**	**7**	**7**	**7**

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
CITY MANAGER							
1001320	511100	REGULAR SALARIES	657,779	643,903	579,402	729,014	678,600
1001320	511110	BONUSES	22,500	46,000	19,000	30,000	28,000
1001320	512101	HEALTH INSURANCE	44,488	51,567	56,588	62,539	62,500
1001320	512102	DISABILITY INSURANCE	2,120	2,056	1,797	2,700	2,700
1001320	512103	DENTAL INSURANCE	1,873	2,099	2,653	2,228	2,200
1001320	512104	LIFE INSURANCE	4,690	4,759	3,967	6,075	6,100
1001320	512200	SOCIAL SECURITY	29,610	29,718	27,577	47,059	43,800
1001320	512300	MEDICARE	9,710	9,906	8,717	11,006	10,200
1001320	512401	RETIREMENT 401A	91,108	88,704	82,252	104,639	98,800
1001320	512402	RETIREMENT-MATCHING	30,829	29,061	27,569	35,174	32,600
1001320	512600	UNEMPLOYMENT TAX	220	133	126	3,517	3,300
1001320	512700	WORKERS' COMPENSATION	1,077	1,003	950	1,407	1,300
		Total Salaries and Benefits	**896,004**	**908,907**	**810,597**	**1,035,358**	**970,100**
1001320	521200	PROFESSIONAL SERVICES	3,194	495	9,643	10,000	10,000
1001320	523200	COMMUNICATIONS	3,030	2,931	3,347	3,900	4,000
1001320	523400	PRINTING & BINDING	470	259	500	1,000	1,000
1001320	523500	TRAVEL	10,382	456	9,360	15,000	15,000
1001320	523600	DUES & FEES	12,835	10,035	10,712	12,000	12,000
1001320	523700	EDUCATION/TRAINING	9,230	4,363	8,184	11,000	30,800
1001320	531100	GENERAL OPERATING SUPPLIES	5,450	3,805	3,646	5,000	5,000
1001320	531300	HOSPITALITY	12,037	3,069	14,168	18,000	28,000
1001320	531600	SMALL TOOLS & EQUIPMENT	3,938	18,970	4,150	5,000	5,000
		Total Operations and Capital	**60,567**	**44,383**	**63,711**	**80,900**	**110,800**
		Total Budget	**956,572**	**953,291**	**874,309**	**1,116,258**	**1,080,900**

PERSONNEL INFORMATION - CITY MANAGER

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
City Manager	1	1	1	1	1
Assistant City Manager	2	2	2	2	2
Assistant to City Manager	1	1	1	1	1
Executive Assistant	1	1	0	1	0
TOTAL POSITIONS	**5**	**5**	**4**	**5**	**4**

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
CITY CLERK							
1001330	511100	REGULAR SALARIES	96,710	93,890	142,992	103,390	284,700
1001330	511110	BONUSES	3,250	3,500	3,500	3,500	6,000
1001330	512101	HEALTH INSURANCE	5,984	5,620	12,483	6,829	35,700
1001330	512102	DISABILITY INSURANCE	316	329	531	473	1,800
1001330	512103	DENTAL INSURANCE	524	417	537	675	1,700
1001330	512104	LIFE INSURANCE	709	738	943	878	2,000
1001330	512200	SOCIAL SECURITY	6,081	5,836	8,926	6,627	18,000
1001330	512300	MEDICARE	1,422	1,365	2,142	1,550	4,300
1001330	512401	RETIREMENT 401A	11,050	11,267	16,222	12,407	34,200
1001330	512402	RETIREMENT-MATCHING	4,604	4,694	6,660	5,169	14,200
1001330	512600	UNEMPLOYMENT TAX	55	27	174	517	1,400
1001330	512700	WORKERS' COMPENSATION	151	143	163	206	900
		Total Salaries and Benefits	**130,858**	**127,825**	**195,272**	**142,221**	**404,900**
1001330	521300	TECHNICAL SERVICES	0	0	38,201	40,000	53,000
1001330	522230	REPAIRS & MAINTENANCE-VEH	6,286	1,682	2,165	5,000	5,000
1001330	523200	COMMUNICATIONS	1,585	1,330	1,913	1,500	1,500
1001330	523300	ADVERTISING	1,230	0	900	500	1,000
1001330	523400	PRINTING & BINDING	7,379	757	13,602	15,000	15,000
1001330	523500	TRAVEL	1,912	1,300	1,201	1,500	3,000
1001330	523600	DUES & FEES	3,093	7,798	3,354	3,500	3,500
1001330	523700	EDUCATION/TRAINING	1,790	546	1,983	2,000	2,000
1001330	523900	CONTRACTUAL SERVICES	16,642	50,698	34,522	35,000	40,000
1001330	531100	GENERAL OPERATING SUPPLIES	1,294	1,253	1,141	1,000	1,000
1001330	531270	GASOLINE	231	41	273	1,000	1,000
1001330	531300	HOSPITALITY	179	9	495	500	500
1001330	531600	SMALL TOOLS & EQUIPMENT	35	0	415	500	500
		Total Operations and Capital	**41,657**	**65,414**	**100,166**	**107,000**	**127,000**
		Total Budget	**172,515**	**193,239**	**295,438**	**249,221**	**531,900**

PERSONNEL INFORMATION - CITY CLERK

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
City Clerk	1	1	1	1	1
Deputy City Clerk	0	0	1	0	1
Asst. City Clerk	0	0	0	0	1
Administrative Assistant	0	0	0	0	1
TOTAL POSITIONS	**1**	**1**	**2**	**1**	**4**

SANDY SPRINGS
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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
FINANCE							
1001500	511100	REGULAR SALARIES	152,019	155,590	159,005	163,358	1,354,400
1001500	511110	BONUSES	5,000	6,000	6,000	6,000	6,000
1001500	512101	HEALTH INSURANCE	16,428	16,520	16,697	19,085	206,100
1001500	512102	DISABILITY INSURANCE	524	545	554	608	12,600
1001500	512103	DENTAL INSURANCE	909	962	1,119	1,107	11,300
1001500	512104	LIFE INSURANCE	1,176	1,223	1,421	1,418	10,300
1001500	512200	SOCIAL SECURITY	7,519	8,079	8,134	10,500	84,400
1001500	512300	MEDICARE	2,234	2,296	2,363	2,456	19,700
1001500	512401	RETIREMENT 401A	18,311	18,671	19,081	19,603	162,500
1001500	512402	RETIREMENT-MATCHING	7,630	7,780	7,950	8,168	67,700
1001500	512600	UNEMPLOYMENT TAX	36	27	27	817	6,800
1001500	512700	WORKERS' COMPENSATION	246	232	270	327	9,500
		Total Salaries and Benefits	**212,033**	**217,923**	**222,621**	**233,447**	**1,951,300**
1001500	521200	PROFESSIONAL SERVICES	9,930	10,875	13,720	15,000	25,000
1001500	521201	PROF SERVICES-GVMT SERVICES	1,884,304	1,954,577	2,207,948	2,209,675	0
1001500	521210	PROF SERVICES-AUDIT	101,620	96,365	94,450	95,000	100,000
1001500	521300	TECHNICAL SERVICES	96,281	82,161	105,878	108,000	110,000
1001500	523200	COMMUNICATIONS	494	418	2,166	2,500	1,300
1001500	523300	ADVERTISING	19,034	15,113	13,650	17,000	17,000
1001500	523400	PRINTING & BINDING	5,291	4,294	3,683	5,000	5,000
1001500	523500	TRAVEL	561	579	1,431	2,000	10,000
1001500	523600	DUES & FEES	3,073	3,324	4,163	4,000	5,000
1001500	523700	EDUCATION/TRAINING	2,745	4,069	8,192	9,000	28,000
1001500	523900	CONTRACTUAL SERVICES	15,514	22,229	28,951	29,000	30,000
1001500	523950	MERCHANT SERVICES CHARGES	845	39,441	470	14,000	5,000
1001500	523955	BANK SERVICE CHARGES	8,608	5,088	492	500	1,000
1001500	531100	GENERAL OPERATING SUPPLIES	6,187	4,404	9,671	10,500	20,000
1001500	531300	HOSPITALITY	478	566	738	1,000	1,000
1001500	531750	UNIFORMS	0	0	2,116	3,000	1,000
1001500	542400	COMPUTER EQUIPMENT	0	13,000	35,200	35,200	45,000
		Total Operations and Capital	**2,154,965**	**2,256,503**	**2,532,918**	**2,560,375**	**404,300**
		Total Budget	**2,366,998**	**2,474,426**	**2,755,539**	**2,793,822**	**2,355,600**

PERSONNEL INFORMATION - FINANCE

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Finance Director	1	1	1	1	1
Assistant Finance Director	0	0	0	0	1
Accountant	0	0	0	0	3
Accounts Payable Manager	0	0	0	0	1
Accounts Payable Specialist	0	0	0	0	3
Administrative Assistant	0	0	0	0	1
Purchasing Manager	0	0	0	0	1
Contract Specialist	0	0	0	0	2
Purchasing Assistant	0	0	0	0	1
Revenue Manager	0	0	0	0	1
Revenue Team Lead	0	0	0	0	1
Revenue Specialist	0	0	0	0	4
TOTAL POSITIONS	**1**	**1**	**1**	**1**	**20**

SANDY SPRINGS
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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
CITY ATTORNEY							
1001530	521250	PROF SERVICES-LEGAL	485,613	463,349	471,650	450,000	450,000
1001530	521255	PROF SERVICES-LITIGATION	426,329	534,278	462,667	450,000	450,000
		Total Budget	**911,942**	**997,627**	**934,317**	**900,000**	**900,000**
INFORMATION SERVICES							
1001535	511100	REGULAR SALARIES	0	0	114,941	115,000	1,199,700
1001535	511110	BONUSES	0	0	0	4,500	4,500
1001535	512101	HEALTH INSURANCE	0	0	16,528	18,113	189,400
1001535	512102	DISABILITY INSURANCE	0	0	407	1,150	11,300
1001535	512103	DENTAL INSURANCE	0	0	633	575	9,900
1001535	512104	LIFE INSURANCE	0	0	911	862	9,100
1001535	512200	SOCIAL SECURITY	0	0	7,301	7,409	74,700
1001535	512300	MEDICARE	0	0	1,605	1,733	17,500
1001535	512401	RETIREMENT 401A	0	0	13,368	13,800	144,500
1001535	512402	RETIREMENT-MATCHING	0	0	5,571	5,750	60,200
1001535	512600	UNEMPLOYMENT TAX	0	0	103	575	6,000
1001535	512700	WORKERS' COMPENSATION	0	0	120	230	7,800
		Total Salaries and Benefits	**0**	**0**	**161,488**	**169,697**	**1,734,600**
1001535	521201	PROF SERVICES-GVMT SERVICES	1,585,083	1,605,892	1,695,797	1,696,786	0
1001535	521300	TECHNICAL SERVICES-SW & LIC	463,104	354,508	372,705	382,000	458,000
1001535	521310	TECHNICAL SERVICES-SECURITY	0	100,267	177,776	181,000	152,000
1001535	522320	EQUIPMENT LEASE	76,279	94,820	94,351	86,000	100,000
1001535	523200	COMMUNICATIONS	9,646	8,368	8,370	10,000	10,000
1001535	523500	TRAVEL	3,058	4,731	6,812	8,000	8,000
1001535	523600	DUES & FEES	719	2,831	3,028	2,000	3,000
1001535	523700	EDUCATION/TRAINING	27,784	1,562	15,549	30,400	30,400
1001535	523900	CONTRACTUAL SERVICES	10,976	27,269	24,296	25,000	80,000
1001535	531100	GENERAL OPERATING SUPPLIES	26,512	26,267	9,167	10,000	10,000
1001535	531600	SMALL TOOLS & EQUIPMENT	23,548	25,962	23,536	25,000	25,000
1001535	542400	COMPUTER EQUIPMENT	224,622	476,940	174,873	175,000	225,000
1001535	581200	CAPITAL LEASE - PRINCIPAL	135,601	0	0	0	0
1001535	582200	CAPITAL LEASE - INTEREST	8,639	0	0	0	0
		Total Operations and Capital	2,595,570	2,729,418	2,606,260	2,631,186	1,101,400
		Total Budget	**2,595,570**	**2,729,418**	**2,767,748**	**2,800,883**	**2,836,000**

PERSONNEL INFORMATION - INFORMATION SERVICES

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
IT Director	0	0	1	1	1
Assistant IT Director	0	0	0	0	1
GIS Manager	0	0	0	0	1
GIS Analyst / Technician	0	0	0	0	2
IT Support Specialist	0	0	0	0	2
Service Delivery Manager	0	0	0	0	1
Systems Administrator	0	0	0	0	2
Network Administrator	0	0	0	0	1
Senior Network Engineer	0	0	0	0	1
Senior Systems Engineer	0	0	0	0	1
Senior Systems Administrator	0	0	0	0	2
TOTAL POSITIONS	**0**	**0**	**1**	**1**	**15**

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GENERAL FUND 100 - EXPENDITURES
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			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
HUMAN RESOURCES							
1001540	511100	REGULAR SALARIES	134,016	150,567	186,867	204,467	318,500
1001540	511110	BONUSES	4,250	3,500	3,500	6,500	6,500
1001540	512101	HEALTH INSURANCE	21,504	17,097	19,927	29,700	41,600
1001540	512102	DISABILITY INSURANCE	465	526	668	744	1,400
1001540	512103	DENTAL INSURANCE	637	605	761	1,020	1,700
1001540	512104	LIFE INSURANCE	1,043	1,180	1,437	1,380	3,000
1001540	512200	SOCIAL SECURITY	8,198	9,121	11,403	13,080	20,100
1001540	512300	MEDICARE	1,917	2,133	2,667	3,059	4,700
1001540	512401	RETIREMENT 401A	16,060	17,839	21,986	24,536	38,200
1001540	512402	RETIREMENT-MATCHING	5,528	7,432	9,161	10,223	15,900
1001540	512600	UNEMPLOYMENT TAX	72	80	137	1,022	1,600
1001540	512700	WORKERS' COMPENSATION	224	212	240	409	700
		Total Salaries and Benefits	**193,915**	**210,292**	**258,755**	**296,140**	**453,900**
1001540	521200	PROFESSIONAL SERVICES	113,518	136,223	137,748	145,000	200,000
1001540	523200	COMMUNICATIONS	1,134	986	1,063	1,400	1,400
1001540	523500	TRAVEL	0	1,071	1,500	2,500	2,500
1001540	523600	DUES & FEES	919	1,015	1,047	1,500	1,500
1001540	523700	EDUCATION/TRAINING	553	850	3,304	3,500	4,500
1001540	523900	CONTRACTUAL SERVICES	14,397	16,751	4,800	5,000	5,000
1001540	531100	GENERAL OPERATING SUPPLIES	1,412	646	1,519	1,500	1,500
		Total Operations and Capital	**131,933**	**157,541**	**150,981**	**160,400**	**216,400**
		Total Budget	**325,848**	**367,833**	**409,736**	**456,540**	**670,300**

PERSONNEL INFORMATION - HUMAN RESOURCES

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
HR Director	1.0	1.0	1.0	1.0	1.0
Asst. HR Director	0.0	0.0	0.0	0.0	1.0
Employee Benefits Coordinator	1.0	1.0	1.0	1.0	1.0
Payroll / Records Coordinator	0.5	0.0	1.0	1.0	1.0
HR/Risk Management Assistant	0.0	0.0	0.0	0.0	1.0
TOTAL POSITIONS	**2.5**	**2.0**	**3.0**	**3.0**	**5.0**

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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
FACILITIES MANAGEMENT							
1001565	511100	REGULAR SALARIES	0	0	94,658	94,688	759,000
1001565	511110	BONUSES	0	0	0	3,500	3,500
1001565	512101	HEALTH INSURANCE	0	0	0	14,913	102,200
1001565	512102	DISABILITY INSURANCE	0	0	363	947	6,900
1001565	512103	DENTAL INSURANCE	0	0	688	473	6,300
1001565	512104	LIFE INSURANCE	0	0	815	710	5,700
1001565	512200	SOCIAL SECURITY	0	0	5,885	6,088	47,300
1001565	512300	MEDICARE	0	0	1,376	1,424	11,100
1001565	512401	RETIREMENT 401A	0	0	11,006	11,363	91,500
1001565	512402	RETIREMENT-MATCHING	0	0	4,586	4,734	38,100
1001565	512600	UNEMPLOYMENT TAX	0	0	253	474	3,800
1001565	512700	WORKERS' COMPENSATION	0	0	78	189	23,900
		Total Salaries and Benefits	**0**	**0**	**119,709**	**139,503**	**1,099,300**
1001565	521200	PROFESSIONAL SERVICES	490	13,432	378,423	461,000	506,000
1001565	521201	PROF SERVICES-GVMT SERVICES	0	539,678	833,434	917,163	0
1001565	521300	TECHNICAL SERVICES	40,544	14,659	36,481	41,998	18,800
1001565	522100	CLEANING	56,304	53,551	132,032	82,820	253,800
1001565	522110	GARBAGE DISPOSAL	3,136	2,365	34,701	60,360	70,400
1001565	522210	REPAIRS & MAINTENANCE-EQPT	39,020	54,709	115,979	133,000	354,000
1001565	522220	REPAIRS & MAINTENANCE-BLDG	101,363	236,572	309,989	379,000	955,000
1001565	522310	BUILDING OPERATING LEASE	936,693	928,846	309,248	310,000	320,000
1001565	522320	EQUIPMENT LEASE	11,076	3,841	7,470	6,150	34,000
1001565	523200	COMMUNICATIONS	0	0	3,054	4,000	4,000
1001565	523250	POSTAGE	38,748	24,633	47,891	57,000	57,000
1001565	523700	EDUCATION/TRAINING	0	0	4,522	5,000	5,000
1001565	531100	GENERAL OPERATING SUPPLIES	42,935	77,147	88,610	89,680	210,000
1001565	531210	WATER	10,242	119,169	57,216	57,500	121,200
1001565	531220	NATURAL GAS	19,280	59,802	80,913	86,400	61,400
1001565	531230	ELECTRICITY	84,806	152,009	614,440	550,800	526,800
1001565	531600	SMALL TOOLS & EQUIPMENT	6,734	20,605	10,824	8,000	10,000
1001565	531750	UNIFORMS	0	1,782	5,989	8,000	8,000
1001565	541200	SITE IMPROVEMENTS	70,842	99,246	398,145	405,000	452,900
1001565	542100	MACHINERY & EQUIPMENT	0	80,499	40,000	40,000	0
1001565	542200	MOTOR VEHICLES	0	35,924	0	0	0
1001565	542400	COMPUTER EQUIPMENT	30,921	13,850	0	0	0
1001565	579000	CONTINGENCY	0	12,450	0	0	100,000
1001565	581200	CAPITAL LEASE PRINCIPAL	422,285	0	0	0	0
1001565	582200	CAPITAL LEASE INTEREST	7,327	0	0	0	0
		Total Operations and Capital	1,922,745	2,544,769	3,509,362	3,702,871	4,068,300
		Total Budget	**1,922,745**	**2,544,769**	**3,629,071**	**3,842,374**	**5,167,600**

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget

PERSONNEL INFORMATION - FACILITIES

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Facilities Director	0	0	1	1	1
Chief Building Engineer	0	0	0	0	1
Security Manager	0	0	0	0	1
Loading Dock Master	0	0	0	0	1
Building Maintenance Tech	0	0	0	0	5
Fountain Technician	0	0	0	0	1
Administrative Assistant	0	0	0	0	2
Mail Clerk	0	0	0	0	1
TOTAL POSITIONS	**0**	**0**	**1**	**1**	**13**

SANDY SPRINGS
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FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
COMMUNICATIONS							
1001570	511100	REGULAR SALARIES	0	0	124,932	125,000	618,500
1001570	511110	BONUSES	0	0	0	4,500	4,500
1001570	512101	HEALTH INSURANCE	0	0	12,169	19,688	93,500
1001570	512102	DISABILITY INSURANCE	0	0	442	1,250	5,400
1001570	512103	DENTAL INSURANCE	0	0	997	625	5,200
1001570	512104	LIFE INSURANCE	0	0	992	937	4,800
1001570	512200	SOCIAL SECURITY	0	0	7,587	8,029	38,600
1001570	512300	MEDICARE	0	0	1,774	1,878	9,000
1001570	512401	RETIREMENT 401A	0	0	14,526	15,000	74,200
1001570	512402	RETIREMENT-MATCHING	0	0	6,053	6,250	30,900
1001570	512600	UNEMPLOYMENT TAX	0	0	103	625	3,100
1001570	512700	WORKERS' COMPENSATION	0	0	107	250	4,200
		Total Salaries and Benefits	**0**	**0**	**169,682**	**184,032**	**891,900**
1001570	521201	PROF SERVICES-CALL CENTER	495,584	510,725	535,603	535,603	549,500
1001570	521202	PROF SERVICES-GVMT SERVICES	693,148	839,856	699,645	699,645	0
1001570	522230	REPAIRS & MAINTENANCE-VEH	0	0	950	1,500	800
1001570	523200	COMMUNICATIONS	3,173	3,367	3,542	4,400	5,600
1001570	523300	ADVERTISING	30,148	25,162	38,041	38,000	93,500
1001570	523400	PRINTING & BINDING	12,367	18,204	22,309	25,000	15,000
1001570	523500	TRAVEL	570	996	2,677	3,000	3,000
1001570	523600	DUES & FEES	134	708	1,000	3,000	3,000
1001570	523700	EDUCATION/TRAINING	1,538	1,809	5,038	7,000	7,000
1001570	523900	CONTRACTUAL SERVICES	105,161	9,327	15,697	16,400	30,500
1001570	523905	WEBSITE ENHANCEMENTS	21,072	19,640	44,222	45,000	133,000
1001570	531100	GENERAL OPERATING SUPPLIES	5,972	11,552	2,857	10,000	20,000
1001570	531270	GASOLINE	0	0	500	2,000	500
1001570	531300	HOSPITALITY	28,961	2,104	10,416	10,000	5,000
1001570	531350	SPECIAL EVENTS	71,399	126,101	303,103	254,500	264,700
		Total Operations and Capital	1,469,229	1,569,551	1,685,599	1,655,048	1,131,100
		Total Budget	**1,469,229**	**1,569,551**	**1,855,281**	**1,839,080**	**2,023,000**

PERSONNEL INFORMATION - COMMUNICATIONS

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Communications Director	0	0	1	1	1
Community Relations Manager	0	0	0	0	1
Senior Communications Specialist	0	0	0	0	1
Visual Communications Manager	0	0	0	0	1
Graphic Design/Multimedia Specialist	0	0	0	0	2
Special Events Specialist	0	0	0	0	1
Public Relations Specialist	0	0	0	0	1
TOTAL POSITIONS	**0**	**0**	**1**	**1**	**8**

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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
GENERAL ADMINISTRATION							
1001595	511200	PART-TIME/TEMP EMPLOYEES	15,542	12,798	13,636	45,000	45,000
1001595	512200	SOCIAL SECURITY	958	794	845	2,790	2,800
1001595	512300	MEDICARE	224	186	198	653	600
1001595	512300	UNEMPLOYMENT TAX	55	36	38	100	100
1001595	521200	PROFESSIONAL SERVICES	229,356	157,024	142,000	389,790	500,000
1001595	521240	PROF SERVICES-NONPROFITS	313,900	231,405	247,500	292,500	425,000
1001595	521300	TECHNICAL SERVICES	0	56,306	0	56,000	0
1001595	523100	PROPERTY & LIABILITY INS	912,857	942,645	1,300,000	1,250,000	1,300,000
1001595	523200	COMMUNICATIONS	76,650	98,640	35,000	100,000	100,000
1001595	531100	GENERAL OPERATING SUPPLIES	0	3,621	99,100	100,000	100,000
1001595	579000	CONTINGENCY	0	0	150,000	150,000	300,000
1001595	579005	CONTINGENCY-INSOURCE	0	0	0	0	100,000
1001595	579010	CONTINGENCY-CITY MANAGER	0	0	150,000	150,000	150,000
		Total Budget	**1,549,543**	**1,503,455**	**2,138,317**	**2,536,833**	**3,023,500**

Nonprofits	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Community Action Center	100,000	100,000	100,000	100,000	100,000
Keep North Fulton Beautiful	135,000	84,319	65,000	65,000	145,000
All Other Nonprofits	78,900	47,086	42,500	52,500	180,000
	313,900	**231,405**	**207,500**	**217,500**	**425,000**

SANDY SPRINGS
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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
MUNICIPAL COURT							
1002650	511100	REGULAR SALARIES	89,115	91,208	93,510	96,027	530,800
1002650	511110	BONUSES	3,250	3,500	3,500	3,500	3,500
1002650	512101	HEALTH INSURANCE	12,309	11,937	15,830	16,000	87,300
1002650	512102	DISABILITY INSURANCE	307	319	324	365	4,700
1002650	512103	DENTAL INSURANCE	524	555	929	1,000	4,800
1002650	512104	LIFE INSURANCE	690	717	730	824	4,100
1002650	512200	SOCIAL SECURITY	5,330	5,557	5,831	6,330	33,100
1002650	512300	MEDICARE	1,246	1,300	1,364	1,480	7,800
1002650	512401	RETIREMENT 401A	10,734	10,945	11,221	11,832	64,100
1002650	512402	RETIREMENT-MATCHING	4,473	4,560	4,675	4,930	26,700
1002650	512600	UNEMPLOYMENT TAX	35	27	227	493	2,700
1002650	512700	WORKERS' COMPENSATION	144	135	151	197	13,500
		Total Salaries and Benefits	**128,158**	**130,761**	**138,293**	**142,978**	**783,100**
1002650	521201	PROF SERVICES-GVMT SERVICES	975,306	954,975	821,310	821,310	0
1002650	521260	PROF SERVICES-COURT	334,336	392,892	444,345	532,000	547,900
1002650	521300	TECHNICAL SERVICES	61,725	93,546	63,939	103,000	114,100
1002650	523200	COMMUNICATIONS	1,593	1,359	1,433	1,500	1,500
1002650	523300	ADVERTISING	245	1,525	460	500	500
1002650	523400	PRINTING & BINDING	1,009	977	1,462	1,500	1,500
1002650	523500	TRAVEL	4,374	2,254	7,228	12,000	12,000
1002650	523600	DUES & FEES	645	50	700	1,000	1,000
1002650	523700	EDUCATION/TRAINING	2,667	2,051	5,200	14,000	14,000
1002650	523900	CONTRACTUAL SERVICES	0	0	1,210	1,500	1,500
1002650	523950	MERCHANT SERVICES CHARGES	947	266	5,296	6,000	6,000
1002650	531100	GENERAL OPERATING SUPPLIES	8,566	4,533	1,190	1,500	1,500
1002650	531300	HOSPITALITY	0	40	1,130	1,500	3,000
1002650	541200	SITE IMPROVEMENTS	9,468	0	0	0	38,000
1002650	542100	MACHINERY & EQUIPMENT	2,002	0	0	0	0
1002650	542400	COMPUTER EQUIPMENT	0	34,000	0	0	0
		Total Operations and Capital	**1,402,882**	**1,488,467**	**1,354,902**	**1,497,310**	**742,500**
		Total Budget	**1,531,040**	**1,619,227**	**1,493,195**	**1,640,288**	**1,525,600**

PERSONNEL INFORMATION - MUNICIPAL COURT

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Municipal Court Administrator	1	1	1	1	1
Chief Deputy Clerk	0	0	0	0	1
Deputy Clerk	0	0	0	0	1
Terminal Access Coordinator	0	0	0	0	1
Court Clerk	0	0	0	0	7
TOTAL POSITIONS	**1**	**1**	**1**	**1**	**11**

SANDY SPRINGS
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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
POLICE							
1003210	511100	REGULAR SALARIES	8,934,755	9,646,302	9,852,803	10,352,698	10,808,000
1003210	511110	BONUSES	286,182	351,456	346,375	350,000	410,000
1003210	511200	PART-TIME/TEMP EMPLOYEES	421,641	372,560	366,148	400,000	400,000
1003210	511300	OVERTIME	790,347	804,222	714,571	715,000	750,000
1003210	512101	HEALTH INSURANCE	1,319,257	1,429,435	1,389,684	1,728,000	1,736,800
1003210	512102	DISABILITY INSURANCE	31,155	33,659	34,909	39,800	39,800
1003210	512103	DENTAL INSURANCE	67,970	74,338	77,074	90,450	94,500
1003210	512104	LIFE INSURANCE	65,572	72,397	73,861	83,700	85,100
1003210	512200	SOCIAL SECURITY	613,301	657,758	676,668	732,697	766,800
1003210	512300	MEDICARE	143,935	154,292	158,832	171,357	179,300
1003210	512401	RETIREMENT 401A	1,072,599	1,140,149	1,160,310	1,328,124	1,387,000
1003210	512402	RETIREMENT-MATCHING	447,964	449,687	470,458	553,385	577,900
1003210	512500	TUITION REIMBURSEMENT	13,259	7,162	15,096	25,000	25,000
1003210	512600	UNEMPLOYMENT TAX	6,253	5,220	9,487	29,088	31,800
1003210	512700	WORKERS' COMPENSATION	269,019	324,119	308,709	406,346	425,300
		Total Salaries and Benefits	**14,483,208**	**15,522,757**	**15,654,985**	**17,005,645**	**17,717,300**
1003210	521200	PROFESSIONAL SERVICES	315,931	204,766	205,941	245,000	245,000
1003210	521270	JAIL SERVICES	478,600	319,635	552,103	600,000	625,000
1003210	521275	INMATE MEDICAL SERVICES	185,844	74,855	134,746	200,000	150,000
1003210	521300	TECHNICAL SERVICES	87,601	209,422	608,350	615,000	1,083,000
1003210	522100	CLEANING SERVICES	57,659	59,596	60,856	60,000	65,000
1003210	522110	GARBAGE DISPOSAL	1,610	1,797	1,944	2,000	2,000
1003210	522210	REPAIRS & MAINTENANCE-EQPT	18,072	29,399	35,564	55,800	55,800
1003210	522220	REPAIRS & MAINTENANCE-BLDG	21,942	22,365	25,235	20,000	25,000
1003210	522230	REPAIRS & MAINTENANCE-VEH	332,050	387,399	348,534	350,000	350,000
1003210	522310	BUILDING OPERATING LEASE	588,790	599,641	613,697	618,000	688,000
1003210	522320	EQUIPMENT OPERATING LEASE	1,428	1,071	1,785	2,000	2,000
1003210	523200	COMMUNICATIONS	184,501	164,497	173,924	185,000	182,000
1003210	523250	POSTAGE	2,054	2,862	2,939	3,000	3,000
1003210	523300	ADVERTISING	19,652	17,765	12,429	20,000	20,000
1003210	523400	PRINTING & BINDING	18,182	11,315	15,140	19,000	15,000
1003210	523500	TRAVEL	69,044	47,606	77,524	80,000	80,000
1003210	523600	DUES & FEES	11,727	13,152	20,878	22,000	20,000
1003210	523700	EDUCATION/TRAINING	86,716	67,217	61,328	80,000	80,000
1003210	523900	CONTRACTUAL SERVICES	125,360	94,372	95,671	115,000	100,000
1003210	523950	MERCHANT SERVICES CHARGES	725	793	734	2,000	1,000
1003210	531100	GENERAL OPERATING SUPPLIES	79,460	48,574	95,048	100,000	75,000
1003210	531150	UNDERCOVER OPERATIONS	7,095	851	13,189	15,000	10,000
1003210	531210	WATER	2,164	1,088	2,023	1,600	2,000
1003210	531220	NATURAL GAS	11,583	14,062	14,979	17,000	17,000
1003210	531230	ELECTRICITY	52,472	46,220	57,946	55,000	55,000
1003210	531270	GASOLINE	438,930	498,609	492,937	550,000	525,000
1003210	531300	HOSPITALITY	18,950	18,154	22,824	27,000	27,000
1003210	531600	POLICE EQUIPMENT	208,492	225,694	197,391	200,000	200,000
1003210	531750	UNIFORMS	157,027	214,741	174,540	200,000	200,000
		Total Operations	**3,583,663**	**3,397,519**	**4,120,201**	**4,459,400**	**4,902,800**

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
POLICE Continued							
1003210	541200	SITE IMPROVEMENTS	25,784	0	24,229	25,000	50,000
1003210	542100	MACHINERY & EQUIPMENT	326,640	307,821	64,635	65,000	0
1003210	542200	VEHICLES	905,958	928,743	996,282	1,000,000	978,000
1003210	542400	COMPUTER EQUIPMENT	21,272	62,056	123,066	125,000	0
		Total Capital	**1,279,654**	**1,298,620**	**1,208,213**	**1,215,000**	**1,028,000**
1003210	579000	CONTINGENCY	0	0	200,000	200,000	200,000
		Total Debt Expense/Contingency	**0**	**0**	**200,000**	**200,000**	**200,000**
		Total Budget	**19,346,526**	**20,218,896**	**21,183,399**	**22,880,045**	**23,848,100**

PERSONNEL INFORMATION -POLICE

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Police Chief	1.0	1.0	1.0	1.0	1.0
Deputy Police Chief	1.0	1.0	1.0	1.0	1.0
Major	2.0	2.0	2.0	2.0	2.0
Captain	9.0	8.0	9.0	9.0	9.0
Sergeant	21.0	22.0	23.0	23.0	23.0
Crime Analyst Manager	1.0	2.0	2.0	2.0	2.0
GIS Technician	1.0	1.0	1.0	1.0	1.0
Police Officer III	81.0	69.0	56.0	56.0	57.0
Police Officer II	5.0	12.0	18.0	18.0	28.0
Police Officer I	14.0	18.0	34.0	34.0	25.0
Executive Admin. Asst.	1.0	1.0	1.0	1.0	1.0
Administrative Staff	2.0	4.0	3.0	3.0	2.0
Quartermaster	1.0	1.0	1.0	1.0	1.0
Records Supervisor	1.0	1.0	1.0	1.0	1.0
Records Clerk	5.0	5.0	6.0	6.0	6.0
GCIC Records Clerk	6.0	6.0	6.0	6.0	6.0
Total Full-time	**152.0**	**154.0**	**165.0**	**165.0**	**166.0**
Total Part-time (Sworn Off/Civ)	**14.0**	**14.0**	**16.0**	**16.0**	**16.0**
TOTAL PERSONNEL	**166.0**	**168.0**	**181.0**	**181.0**	**182.0**

SANDY SPRINGS
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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
FIRE							
1003510	511100	REGULAR SALARIES	5,866,184	6,162,350	6,345,878	6,660,048	7,039,600
1003510	511110	BONUSES	141,465	139,367	137,847	145,000	220,000
1003510	511200	PART-TIME/TEMP EMPLOYEES	129,617	102,045	125,781	177,240	182,600
1003510	511300	OVERTIME	410,365	441,260	433,486	375,000	400,000
1003510	512101	HEALTH INSURANCE	1,148,517	1,141,049	1,162,505	1,399,275	1,566,000
1003510	512102	DISABILITY INSURANCE	82,254	95,970	101,789	113,750	116,000
1003510	512103	DENTAL INSURANCE	52,571	54,780	58,138	63,450	68,900
1003510	512104	LIFE INSURANCE	43,509	46,446	47,932	56,700	56,700
1003510	512200	SOCIAL SECURITY	379,215	397,486	418,200	456,152	485,700
1003510	512300	MEDICARE	89,113	93,363	98,260	106,681	112,700
1003510	512401	RETIREMENT 401A	714,363	732,128	750,705	861,606	911,000
1003510	512402	RETIREMENT-MATCHING	291,640	292,005	306,489	359,002	379,600
1003510	512500	TUITION REIMBURSEMENT	14,141	24,375	18,372	20,000	30,000
1003510	512600	UNEMPLOYMENT TAX	4,349	3,481	3,461	24,620	31,100
1003510	512700	WORKERS' COMPENSATION	139,115	125,680	118,430	143,920	152,100
		Total Salaries and Benefits	**9,506,417**	**9,851,784**	**10,127,273**	**10,962,444**	**11,752,000**
1003510	521200	PROFESSIONAL SERVICES	25,230	50,242	62,910	78,500	109,300
1003510	522210	REPAIRS & MAINTENANCE-EQPT	29,900	51,763	49,778	60,000	50,000
1003510	522220	REPAIRS & MAINTENANCE-BLDG	94,613	94,205	80,161	91,500	152,300
1003510	522230	REPAIRS & MAINTENANCE-VEH	219,850	263,413	175,969	200,000	173,000
1003510	523200	COMMUNICATIONS	38,645	34,303	40,472	40,000	42,000
1003510	523300	ADVERTISING	540	0	1,325	1,000	2,000
1003510	523400	PRINTING & BINDING	1,716	1,942	1,987	2,500	2,500
1003510	523500	TRAVEL	28,994	26,251	33,703	35,000	58,000
1003510	523600	DUES & FEES	15,877	9,836	13,056	15,000	15,000
1003510	523700	EDUCATION/TRAINING	43,273	33,884	45,286	50,000	100,000
1003510	523900	CONTRACTUAL SERVICES	112,895	119,187	121,549	143,000	155,000
1003510	531100	GENERAL OPERATING SUPPLIES	70,722	90,655	88,634	100,000	112,000
1003510	531160	EMS MEDICAL SUPPLIES	120,919	105,457	112,561	115,000	116,000
1003510	531210	WATER	16,657	19,417	23,398	25,000	25,000
1003510	531220	NATURAL GAS	20,163	21,573	26,933	31,000	25,000
1003510	531230	ELECTRICITY	48,265	40,052	52,652	55,000	50,000
1003510	531270	GASOLINE	95,899	104,753	121,852	150,000	150,000
1003510	531300	HOSPITALITY	11,398	10,100	14,189	15,000	16,000
1003510	531600	SMALL TOOLS & EQUIPMENT	95,846	47,509	114,967	115,000	165,000
1003510	531750	UNIFORMS	192,292	252,455	255,240	256,000	313,000
		Total Operations	**1,283,692**	**1,376,998**	**1,436,622**	**1,578,500**	**1,831,100**
1003510	541200	SITE IMPROVEMENTS	0	0	179,496	185,000	100,000
1003510	542100	MACHINERY & EQUIPMENT	219,701	355,943	183,943	185,000	258,000
1003510	542200	VEHICLES	109,839	721,251	134,596	135,000	95,000
1003510	542300	FURNITURE & FIXTURES	13,598	0	0	0	70,500
1003510	542400	COMPUTER EQUIPMENT	0	16,513	0	0	170,000
		Total Capital	**343,138**	**1,093,707**	**498,035**	**505,000**	**693,500**

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
FIRE Continued							
1003510	579000	CONTINGENCY	0	0	0	0	200,000
1003510	581200	CAPITAL LEASE PRINCIPAL	859,725	877,822	1,841,554	1,841,554	964,900
1003510	582200	CAPITAL LEASE INTEREST	70,888	52,383	194,882	194,882	133,700
		Total Debt Expense/Contingency	**930,613**	**930,205**	**2,036,436**	**2,036,436**	**1,298,600**
		Total Budget	**12,063,859**	**13,252,695**	**14,098,366**	**15,082,380**	**15,575,200**

PERSONNEL INFORMATION - FIRE

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Fire Chief	1.0	1.0	1.0	1.0	1.0
Deputy Chief	1.0	1.0	0.0	0.0	0.0
Division Commander	1.0	3.0	3.0	3.0	3.0
Battalion Chief/Section Chief	6.0	3.0	3.0	3.0	6.0
Fire Marshall	1.0	2.0	3.0	3.0	3.0
Officers	3.0	3.0	3.0	3.0	2.0
Administrative Staff	1.0	1.0	2.0	2.0	2.0
Fire Inspector	4.0	4.0	4.0	4.0	4.0
Fire/Rescue Tech I	27.0	21.0	35.0	35.0	31.0
Fire/Rescue Tech II	27.0	21.0	16.0	16.0	16.0
Capt/Lieuten	18.0	22.0	22.0	22.0	25.0
Fire Apparatus Engineer	18.0	32.0	24.0	24.0	23.0
Total Full-time	**108.0**	**114.0**	**116.0**	**116.0**	**116.0**
Total Part-time	**6.0**	**6.0**	**5.0**	**5.0**	**5.0**
TOTAL PERSONNEL	**114.0**	**120.0**	**121.0**	**121.0**	**121.0**

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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
EMERGENCY SERVICES/ MEDICAL							
1003810	511100	REGULAR SALARIES	0	0	0	0	150,000
1003810	511110	BONUSES	0	0	0	0	5,000
1003810	512101	HEALTH INSURANCE	0	0	0	0	9,600
1003810	512102	DISABILITY INSURANCE	0	0	0	0	500
1003810	512103	DENTAL INSURANCE	0	0	0	0	700
1003810	512104	LIFE INSURANCE	0	0	0	0	1,100
1003810	512200	SOCIAL SECURITY	0	0	0	0	9,600
1003810	512300	MEDICARE	0	0	0	0	2,200
1003810	512401	RETIREMENT 401A	0	0	0	0	18,000
1003810	512402	RETIREMENT-MATCHING	0	0	0	0	7,500
1003810	512600	UNEMPLOYMENT TAX	0	0	0	0	800
1003810	512700	WORKERS' COMPENSATION	0	0	0	0	300
		TOTAL SALARIES & BENEFITS	**0**	**0**	**0**	**0**	**205,300**
1003810	521200	PROFESSIONAL SERVICES	120,000	120,000	208,000	650,000	260,000
1003810	521300	TECHNICAL SERVICES	14,720	23,138	24,318	25,000	31,000
1003810	522210	REPAIRS & MAINT-EQUIPMENT	0	0	0	0	10,000
1003810	523200	COMMUNICATIONS	1,074	1,034	913	2,000	2,000
1003810	523900	CONTRACTUAL SERVICES	0	0	0	0	20,000
1003810	531100	GENERAL OPERATING SUPPLIES	0	2,836	4,000	5,000	5,000
1003810	531102	EMERGENCY EVENT RESPONSE	112,444	486,340	75,225	100,000	100,000
1003810	542100	MACHINERY & EQUIPMENT	0	16,996	49,320	50,000	80,000
1003810	572000	PAYMENTS TO OTHER AGENCIES	415,895	576,629	700,000	740,000	765,000
1003810	579000	CONTINGENCY	0	0	5,000	5,000	25,000
		Total Operations	**664,133**	**1,226,973**	**1,066,776**	**1,577,000**	**1,298,000**
		Total Budget	**664,133**	**1,226,973**	**1,066,776**	**1,577,000**	**1,503,300**

PERSONNEL INFORMATION - EMERGENCY MANAGEMENT

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Emergency Management Director	0	0	0	0	1
TOTAL POSITIONS	**0**	**0**	**0**	**0**	**1**

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GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
PUBLIC WORKS							
1004100	511100	REGULAR SALARIES	0	0	134,932	135,000	2,871,000
1004100	511110	BONUSES	0	0	0	4,500	4,500
1004100	512101	HEALTH INSURANCE	0	0	0	21,263	430,300
1004100	512102	DISABILITY INSURANCE	0	0	478	1,350	27,900
1004100	512103	DENTAL INSURANCE	0	0	997	675	24,400
1004100	512104	LIFE INSURANCE	0	0	1,073	1,012	21,700
1004100	512200	SOCIAL SECURITY	0	0	8,465	8,649	178,300
1004100	512300	MEDICARE	0	0	1,980	2,023	41,700
1004100	512401	RETIREMENT 401A	0	0	15,689	16,200	345,000
1004100	512402	RETIREMENT-MATCHING	0	0	6,537	6,750	143,800
1004100	512600	UNEMPLOYMENT TAX	0	0	253	675	14,400
1004100	512700	WORKERS' COMPENSATION	0	0	124	270	102,300
		Total Salaries and Benefits	**0**	**0**	**170,528**	**198,367**	**4,205,300**
1004100	521200	PROFESSIONAL SERVICES	0	0	0	0	150,000
1004100	521201	PROF SERVICES-GVMT SERVICES	4,800,412	4,742,793	4,900,078	5,083,312	0
1004100	521300	TECHNICAL SERVICES	59,874	90,615	100,104	119,000	110,000
1004100	522230	REPAIRS & MAINTENANCE-VEH	21,533	11,965	19,562	15,000	15,000
1004100	522240	STREETLIGHT MAINTENANCE	1,337	31,168	13,258	10,000	15,000
1004100	522250	BRIDGE & DAM MAINTENANCE	0	58,640	200,000	200,000	100,000
1004100	522260	GUARDRAIL MAINTENANCE	31,095	21,737	20,280	75,000	50,000
1004100	522270	SIDEWALK MAINTENANCE	0	40,648	299,254	300,000	250,000
1004100	522280	FIBER MAINTENANCE	0	0	35,880	35,000	30,000
1004100	523200	COMMUNICATIONS	12,685	15,423	16,572	18,000	18,000
1004100	523500	TRAVEL	11,594	13,594	10,763	17,500	17,500
1004100	523600	DUES & FEES	7,331	5,068	7,372	5,000	5,000
1004100	523700	EDUCATION/TRAINING	16,238	18,992	21,562	40,000	40,000
1004100	523900	CONTRACTUAL SERVICES	5,628,966	4,648,847	5,196,953	5,305,000	5,423,000
1004100	531100	GENERAL OPERATING SUPPLIES	21,280	11,738	16,777	23,000	25,000
1004100	531235	STREET LIGHTS	1,239,275	1,271,777	1,114,858	1,300,000	1,325,000
1004100	531270	GASOLINE	18,889	21,796	17,543	25,000	25,000
1004100	531600	SMALL TOOLS & EQUIPMENT	20,778	15,805	5,128	20,000	20,000
1004100	531700	MATERIALS	0	392,004	355,753	400,000	440,000
1004100	531750	UNIFORMS	8,440	10,591	16,280	17,000	15,000
1004100	542100	MACHINERY & EQUIPMENT	94,800	0	0	0	0
1004100	542200	VEHICLES	54,730	0	0	0	0
1004100	572000	PAYMENTS TO OTHER AGENCIES	72,905	71,647	127,035	85,000	120,000
		Total Operations and Capital	12,122,161	11,494,848	12,495,012	13,092,812	8,193,500
		Total Budget	**12,122,161**	**11,494,848**	**12,665,540**	**13,291,179**	**12,398,800**

2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget

PERSONNEL INFORMATION - PUBLIC WORKS

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Public Works Director	0	0	1	1	1
CIP Unit Manager	0	0	0	0	1
Project Engineer Manager	0	0	0	0	1
Project Engineer	0	0	0	0	1
Right-of-Way Coordinator	0	0	0	0	1
Stormwater Unit Manager	0	0	0	0	1
Stormwater Construction Manager	0	0	0	0	1
Stormwater Permit Manager	0	0	0	0	1
Stormwater Project Coordinator	0	0	0	0	1
Stormwater Field Superintendent	0	0	0	0	1
Utility Manager	0	0	0	0	1
Assistant Utility Manager	0	0	0	0	1
Utility Field Superintendent	0	0	0	0	1
Capital Program Manager	0	0	0	0	1
CIP Project Engineer	0	0	0	0	1
CIP Services Superintendent	0	0	0	0	4
Field Services Unit Manager	0	0	0	0	1
Field Services Estimator/Proj Mgr	0	0	0	0	1
Field Services Superintendent	0	0	0	0	2
Transportation/Traffic Unit Mgr	0	0	0	0	1
Traffic Management Ctr Svcs Mgr	0	0	0	0	1
Transportation Planner	0	0	0	0	1
Senior Traffic Engineer	0	0	0	0	1
Signal Operations Engineer	0	0	0	0	1
Traffic Engineer II	0	0	0	0	1
Signal/Traffic Signals Superintend	0	0	0	0	1
Executive Assistant	0	0	0	0	1
Customer Service Representative	0	0	0	0	3
TOTAL POSITIONS	**0**	**0**	**1**	**1**	**34**

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
FLEET SERVICES							
1004900	511100	REGULAR SALARIES	0	0	89,963	100,433	106,300
1004900	511110	BONUSES	0	0	2,000	1,500	2,000
1004900	512101	HEALTH INSURANCE	0	0	3,282	10,780	6,800
1004900	512102	DISABILITY INSURANCE	0	0	250	243	300
1004900	512103	DENTAL INSURANCE	0	0	289	540	400
1004900	512104	LIFE INSURANCE	0	0	560	492	600
1004900	512200	SOCIAL SECURITY	0	0	5,497	6,320	6,700
1004900	512300	MEDICARE	0	0	1,286	1,478	1,600
1004900	512401	RETIREMENT 401A	0	0	10,606	8,795	9,000
1004900	512402	RETIREMENT-MATCHING	0	0	4,419	3,664	3,800
1004900	512600	UNEMPLOYMENT TAX	0	0	131	502	500
1004900	512700	WORKERS' COMPENSATION	0	0	90	201	200
		Total Salaries and Benefits	**0**	**0**	**118,371**	**134,948**	**138,200**
1004900	521200	PROFESSIONAL SERVICES	0	0	97,998	110,000	110,000
1004900	521300	TECHNICAL SERVICES	0	0	19,968	20,000	20,000
1004900	523200	COMMUNICATIONS	0	0	886	1,200	1,000
1004900	523700	EDUCATION/TRAINING	0	0	0	0	1,500
1004900	531100	GENERAL OPERATING SUPPLIES	0	0	570	1,000	1,000
1004900	531270	GASOLINE	0	0	2,779	5,500	3,700
1004900	531750	UNIFORMS	0	0	794	1,500	500
1004900	542100	MACHINERY & EQUIPMENT	0	0	0	0	28,000
		Total Operations	**0**	**0**	**122,995**	**139,200**	**165,700**
		Total Budget	**0**	**0**	**241,367**	**274,148**	**303,900**

PERSONNEL INFORMATION - FLEET SERVICES

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Fleet Manager	0	0	1	1	1
Fleet Assistant	0	0	0.5	0.5	0.5
TOTAL POSITIONS	**0**	**0**	**1.5**	**1.5**	**1.5**

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
RECREATION & PARKS							
1006110	511100	REGULAR SALARIES	0	0	143,899	144,000	696,700
1006110	511110	BONUSES	0	0	0	4,500	4,500
1006110	511200	PT/TEMP EMPLOYEES-GYM	310,193	260,600	287,063	458,000	19,500
1006110	511201	PT/TEMP EMPLOYEES-ATHLETICS	180,230	223,027	206,323	100,400	366,000
1006110	511202	PT/TEMP EMPLOYEES-PARK	82,432	101,836	124,601	97,000	167,200
1006110	511202	PT/TEMP EMPLOYEES-LEISURE	67,283	89,810	58,942	120,600	147,400
1006110	512101	HEALTH INSURANCE	0	0	5,635	22,680	92,800
1006110	512102	DISABILITY INSURANCE	0	0	511	1,440	6,100
1006110	512103	DENTAL INSURANCE	0	0	289	720	5,000
1006110	512104	LIFE INSURANCE	0	0	1,140	1,080	5,400
1006110	512200	SOCIAL SECURITY	0	0	8,983	9,207	43,500
1006110	512300	MEDICARE	0	0	2,101	2,153	10,200
1006110	512401	RETIREMENT 401A	0	0	16,734	17,280	84,100
1006110	512402	RETIREMENT-MATCHING	0	0	6,973	7,200	35,100
1006110	512600	UNEMPLOYMENT TAX	0	0	353	720	3,500
1006110	512700	WORKERS COMPENSATION	15,249	14,064	14,605	16,000	35,700
		Total Salaries and Benefits	**655,387**	**689,338**	**878,152**	**1,002,980**	**1,722,700**
1006110	521201	PROF SERVICES-GVMT SERVICES	1,364,041	1,440,993	1,096,262	1,096,262	0
1006110	521300	TECHNICAL SERVICES	4,300	4,300	4,780	5,500	41,000
1006110	522100	CLEANING SERVICES	63,570	70,356	74,342	80,000	90,000
1006110	522220	REPAIRS & MAINTENANCE-BLDG	63,807	74,258	66,326	70,000	75,000
1006110	522230	REPAIRS & MAINTENANCE-VEH	6,779	11,143	7,390	7,500	7,500
1006110	522240	REPAIRS & MAINTENANCE-PARKS	247,056	238,762	279,481	275,000	300,000
1006110	523200	COMMUNICATIONS	14,075	11,704	14,129	15,000	15,000
1006110	523300	ADVERTISING	8,602	14,820	16,027	18,000	18,000
1006110	523500	TRAVEL	436	2,002	1,938	2,000	3,500
1006110	523600	DUES & FEES	2,586	3,254	4,922	5,000	5,000
1006110	523700	EDUCATION/TRAINING	3,686	2,515	3,058	3,000	5,000
1006110	523900	CONTRACTUAL SERVICES	214,603	775,272	1,177,022	1,179,300	1,185,000
1006110	523950	MERCHANT SERVICES CHARGES	14,197	12,749	13,091	12,500	12,500
1006110	531100	GENERAL OPERATING SUPPLIES	20,487	26,679	22,771	25,000	25,000
1006110	531102	PROGRAM SUPPLIES	54,820	61,373	49,948	55,000	50,000
1006110	531210	WATER	49,386	31,824	81,484	80,000	85,000
1006110	531220	NATURAL GAS	10,693	10,077	9,570	20,000	15,000
1006110	531230	ELECTRICITY	158,483	219,576	175,139	185,000	185,000
1006110	531270	GASOLINE	14,761	17,917	12,945	20,000	20,000
1006110	531600	SMALL TOOLS & EQUIPMENT	29,410	54,846	30,953	32,000	50,000
1006110	531700	MATERIALS	0	0	44,076	50,000	0
1006110	531750	UNIFORMS	2,948	2,869	2,594	3,000	4,000
1006110	542100	MACHINERY & EQUIPMENT	87,563	8,988	0	0	0
1006110	541200	SITE IMPROVEMENTS		12,272	19,000	20,000	25,000
1006110	572000	PAYMENTS TO OTHER AGENCIES	110,000	110,000	110,000	110,000	0
1006110	579000	CONTINGENCIES	0	0	0	0	100,000
		Total Operations and Capital	2,546,289	3,218,551	3,317,249	3,369,062	2,316,500
		Total Budget	**3,201,676**	**3,907,888**	**4,195,400**	**4,372,042**	**4,039,200**

2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget

PERSONNEL INFORMATION - RECS & PARK

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Recreation & Parks Director	0	0	1	1	1
Capital Projects Manager	0	0	0	0	1
Administrative Assistant	0	0	0	0	2
Program Manager - Leisure	0	0	0	0	1
Program Manager - Athletics	0	0	0	0	1
Landscape Architect	0	0	0	0	1
Recreation Specialist	0	0	0	0	1
Park Supervisor	0	0	0	0	3
	0	0	1	1	11
PT Athletics/Gymnastics/Leisure					
TOTAL POSITIONS	**0**	**0**	**1**	**1**	**11**

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
COMMUNITY DEVELOPMENT							
1007450	511100	REGULAR SALARIES	0	0	124,932	125,000	2,441,300
1007450	511110	BONUSES	0	0	0	4,500	4,500
1007450	512101	HEALTH INSURANCE	0	0	8,520	19,688	373,800
1007450	512102	DISABILITY INSURANCE	0	0	442	1,250	23,600
1007450	512103	DENTAL INSURANCE	0	0	576	625	20,300
1007450	512104	LIFE INSURANCE	0	0	992	937	18,500
1007450	512200	SOCIAL SECURITY	0	0	7,625	8,029	151,700
1007450	512300	MEDICARE	0	0	1,783	1,878	35,500
1007450	512401	RETIREMENT 401A	0	0	14,526	15,000	293,500
1007450	512402	RETIREMENT-MATCHING	0	0	6,053	6,250	122,300
1007450	512600	UNEMPLOYMENT TAX	0	0	253	625	12,200
1007450	512700	WORKERS' COMPENSATION	0	0	107	250	86,500
		Total Salaries and Benefits	**0**	**0**	**165,811**	**184,032**	**3,583,700**
1007450	521200	PROFESSIONAL SERVICES	32,969	0	0	0	0
1007450	521201	PROF SERVICES-GVMT SERVICES	4,088,240	3,995,348	4,211,232	4,211,232	0
1007450	521300	TECHNICAL SERVICES	52,747	77,370	77,004	77,500	105,000
1007450	522230	REPAIRS & MAINTENANCE-VEH	21,045	18,756	15,399	20,000	20,000
1007450	523200	COMMUNICATIONS	27,544	20,891	27,996	30,000	30,000
1007450	523300	ADVERTISING	55,045	40,115	42,866	63,000	30,000
1007450	523500	TRAVEL	20,475	5,853	13,334	14,000	28,000
1007450	523600	DUES & FEES	10,667	7,666	9,945	10,000	13,000
1007450	523700	EDUCATION/TRAINING	18,890	30,155	34,780	35,000	38,000
1007450	523900	CONTRACTUAL SERVICES	532,605	7,518	0	0	75,000
1007450	523950	MERCHANT SERVICES CHARGES	72	142	948	1,000	1,000
1007450	531100	GENERAL OPERATING SUPPLIES	30,537	26,704	24,421	29,500	39,000
1007450	531270	GASOLINE	19,411	22,119	23,867	25,000	25,000
1007450	531300	HOSPITALITY	16,262	4,323	9,144	10,000	15,000
1007450	531750	UNIFORMS	13,314	8,807	15,590	16,500	16,500
1007450	542200	VEHICLES	96,423	0	0	0	0
1007450	542400	COMPUTER EQUIPMENT	19,882	0	0	0	0
		Total Operations and Capital	5,056,128	4,265,768	4,506,525	4,542,732	435,500
		Total Budget	**5,056,128**	**4,265,768**	**4,672,336**	**4,726,764**	**4,019,200**

2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget

PERSONNEL INFORMATION - COMMUNITY DEVELOPMENT

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Community Development Director	0	0	1	1	1
Administrative Assistant	0	0	0	0	3
Arborist/Landscape Architect	0	0	0	0	1
Building & Development Manager	0	0	0	0	1
Building Inspector	0	0	0	0	3
Building Officer	0	0	0	0	1
Building Plan Reviewer/Architect	0	0	0	0	1
Building Permit Technician	0	0	0	0	2
Building Permit Supervisor	0	0	0	0	1
Chief Engineer	0	0	0	0	1
Chief Environmental Officer	0	0	0	0	1
Code Enforcement Manager	0	0	0	0	1
Code Enforcement Officer	0	0	0	0	5
Computer Support Specialist	0	0	0	0	1
Land Development Inspector	0	0	0	0	2
Land Development Supervisor	0	0	0	0	1
Planner	0	0	0	0	4
Senior Planner	0	0	0	0	1
Planning and Zoning Manager	0	0	0	0	1
Planning Coordinator/CDBG	0	0	0	0	1
Post Development SW Coordinator	0	0	0	0	1
Site Plan Reviewer	0	0	0	0	2
Transportation Planning & Review M	0	0	0	0	1
TOTAL POSITIONS	**0**	**0**	**1**	**1**	**37**

SANDY SPRINGS
GEORGIA

GENERAL FUND 100 - EXPENDITURES
FY 2020 APPROVED BUDGET

			2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
ECONOMIC DEVELOPMENT							
1007520	511100	REGULAR SALARIES	0	0	87,138	87,500	145,600
1007520	511110	BONUSES	0	0	0	3,500	3,500
1007520	512101	HEALTH INSURANCE	0	0	14,529	13,781	27,300
1007520	512102	DISABILITY INSURANCE	0	0	310	875	1,000
1007520	512103	DENTAL INSURANCE	0	0	997	438	1,700
1007520	512104	LIFE INSURANCE	0	0	694	656	1,200
1007520	512200	SOCIAL SECURITY	0	0	5,171	5,642	9,200
1007520	512300	MEDICARE	0	0	1,209	1,320	2,200
1007520	512401	RETIREMENT 401A	0	0	10,131	10,500	17,500
1007520	512402	RETIREMENT-MATCHING	0	0	4,221	4,375	7,300
1007520	512600	UNEMPLOYMENT TAX	0	0	253	438	700
1007520	512700	WORKERS' COMPENSATION	0	0	86	175	2,200
		Total Salaries and Benefits	**0**	**0**	**124,740**	**129,200**	**219,400**
1007520	521201	PROF SERVICES-GVMT SERVICES	253,446	259,785	106,653	106,653	0
1007520	521205	DOWNTOWN MASTER PLAN	0	0	21,500	35,000	50,000
1007520	523100	TECHNICAL SERVICES	0	0	13,000	13,000	2,300
1007520	523200	COMMUNICATIONS	1,113	1,380	1,504	1,500	1,500
1007520	523300	ADVERTISING	41,113	50,587	50,692	58,000	58,000
1007520	523500	TRAVEL	349	1,588	1,669	3,700	2,500
1007520	523600	DUES & FEES	10,200	11,120	12,895	13,000	13,600
1007520	523700	EDUCATION/TRAINING	2,293	3,763	3,773	4,000	5,200
1007520	531100	OPERATING SUPPLIES	706	172	640	500	500
1007520	531300	HOSPITALITY	3,771	1,059	3,708	4,000	4,500
		Total Operations and Capital	**312,992**	**329,454**	**216,034**	**239,353**	**138,100**
		Total Budget	**312,992**	**329,454**	**340,774**	**368,553**	**357,500**

PERSONNEL INFORMATION - ECONOMIC DEVELOPMENT

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
Economic Development Director	0	0	1	1	1
Economic Development Specialist	0	0	0	0	1
TOTAL POSITIONS	**0**	**0**	**1**	**1**	**2**

OTHER USES							
1009000	581300	NOTE PRINCIPAL	159,054	193,790	197,032	197,032	200,400
1009000	582300	NOTE INTEREST EXPENSE	68,125	41,540	38,298	38,298	35,000
1009000	611110	TRANSFER TO PAC OPS FUND	350,000	1,327,455	3,741,843	2,330,193	2,701,000
1009000	611120	TRANSFER TO TREE FUND	214,758	0	0	0	0
1009000	611240	TRANSFER TO GRANTS FUND	8,776	0	0	0	0
1009000	611351	TRANSFER TO CAPITAL PROJECTS	15,723,455	15,747,490	15,695,325	15,695,325	19,425,000
1009000	611360	TRANSFER TO PUBLIC FACILITIES	9,142,080	13,627,050	9,751,650	9,751,650	9,761,200
1009000	611561	TRANSFER TO STORMWATER	2,500,000	2,000,000	1,500,000	1,500,000	1,750,000
		Total Budget	**28,166,248**	**32,937,324**	**30,924,148**	**29,512,498**	**33,872,600**
GENERAL FUND TOTAL EXPENDITURES			**94,955,180**	**102,796,888**	**106,760,549**	**110,486,230**	**116,258,600**
NET CHANGE IN FUND BALANCE			4,120,409	490,447	(1,230,088)	(14,526,345)	(17,866,830)
FUND BALANCE BEGINNING OF YEAR			35,233,432	39,353,841	39,844,288	39,844,288	38,614,200
FUND BALANCE END OF YEAR			39,353,841	39,844,288	38,614,200	25,317,943	20,747,370

PERFORMING ARTS CENTER FUND 110

SANDY SPRINGS
GEORGIA

PERFORMING ARTS CENTER FUND 110
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
PAC REVENUES	0	2,409	0	1,039,507	918,800
TRANSFER IN FROM GENERAL FUND	350,000	1,208,942	3,741,843	2,330,193	2,701,000
TOTAL PAC MANAGER REVENUES	**350,000**	**1,211,351**	**3,741,843**	**3,369,700**	**3,619,800**
PAC OPERATING EXPENDITURES:					
PERSONNEL					
GGS-GENERAL MANAGER	78,924	631,574	2,036,046	1,677,351	2,750,600
OPERATIONS					
MANAGEMENT FEE	60,000	72,000	235,125	148,623	0
LEGAL	0	31,607	16,500	20,000	20,000
TECHNICAL SERVICES	5,500	49,298	46,572	47,900	84,800
INSURANCE	0	0	0	38,724	0
R&M-BUILDINGS	0	1,117	85,000	89,750	122,000
EQUIPMENT RENTALS	0	0	80,000	154,000	0
COMMUNICATIONS	0	5,537	15,457	13,180	29,200
POSTAGE	0	3,400	2,189	2,475	0
ADVERTISING/PUBLIC RELATIONS	1,495	10,142	351,274	349,900	300,000
PRINTING & BINDING	0	10,558	26,694	16,850	4,800
TRAVEL	36,266	33,296	48,955	55,857	27,700
DUES & FEES	2,295	8,022	37,877	37,940	9,300
TRAINING	0	2,714	8,000	9,600	13,000
PROGRAMMING EVENTS	0	0	750,000	500,000	0
CONTRACTUAL SERVICES	8,472	108,723	112,070	23,300	18,000
MERCHANT CHARGES	0	0	29,990	20,000	26,400
GENERAL OPERATING SUPPLIES	5,484	26,157	137,653	72,050	69,000
HOSPITALITY	0	0	7,000	7,900	13,500
SMALL TOOLS & EQUIPMENT	0	0	20,000	24,000	71,500
UNIFORMS	0	2,322	9,402	10,300	10,000
CONTINGENCIES	0	0	50,000	50,000	50,000
TOTAL PAC MANAGER EXPENDITURES	**198,436**	**996,467**	**4,105,804**	**3,369,700**	**3,619,800**
NET INCOME PAC MANAGER	**151,564**	**214,884**	**-363,961**	**0**	**0**

SANDY SPRINGS
GEORGIA

PERFORMING ARTS CENTER FUND 110
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
PARKING REVENUES	0	4,833	300,000	1,863,383	0
TRANSFER IN FROM GENERAL FUND	0	118,513	429,990	0	0
TOTAL PARKING MGR REVENUES	**0**	**123,346**	**729,990**	**1,863,383**	**0**
PARKING MANAGER EXPENDITURES:					
PERSONNEL					
GGS-STAFF	0	41,275	475,000	638,086	0
OPERATIONS					
MANAGEMENT FEE	0	60,369	72,000	72,000	0
R&M - OTHER	0	715	26,000	30,600	0
OTHER RENTALS	0	833	21,500	14,400	0
INSURANCE	0	3,873	32,990	31,120	0
COMMUNICATIONS	0	78	2,300	4,800	0
DUES & FEES	0	1,708	14,250	5,230	0
CONTRACTUAL SERVICES	0	346	17,250	19,528	0
MERCHANT CHARGES	0	128	17,250	84,954	0
GENERAL OPERATING SUPPLIES	0	16,230	35,000	4,900	0
UNIFORMS	0	278	6,000	2,000	0
TRANSFER TO GENERAL FUND	0	0	0	955,765	0
CONTINGENCIES	0	0	10,450	0	0
TOTAL PARKING MGR EXPENDITURES	**0**	**125,833**	**729,990**	**1,863,383**	**0**
NET INCOME PARKING MANAGER	**0**	**-2,487**	**0**	**0**	**0**
TOTAL PAC REVENUES	**350,000**	**1,334,697**	**4,471,833**	**5,233,083**	**3,619,800**
TOTAL PAC EXPENDITURES	**198,436**	**1,122,300**	**4,835,794**	**5,233,083**	**3,619,800**
NET CHANGE IN FUND BALANCE	**151,564**	**212,397**	**-363,961**	**0**	**0**
FUND BALANCE BEGINNING OF YEAR	**0**	**151,564**	**363,961**	**363,961**	**0**
FUND BALANCE END OF YEAR	**151,564**	**363,961**	**0**	**363,961**	**0**

* ***All expenditures related to Parking have been moved to the Facilities department of the general fund budget***

CONFISCATED ASSETS FUND 210

CONFISCATED ASSETS FUND 210
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
FEDERAL/STATE SEIZED FUNDS	354,304	228,885	315,000	200,000	200,000
INTEREST REVENUE	0	0	0	0	0
TOTAL REVENUES	**354,304**	**228,885**	**315,000**	**200,000**	**200,000**
EXPENDITURES:					
POLICE OPERATIONS	98,316	142,691	618,650	200,000	200,000
CAPITAL IMPROVEMENTS	131,865	0	0	0	0
TOTAL EXPENDITURES	**230,181**	**142,691**	**618,650**	**200,000**	**200,000**
NET CHANGE IN FUND BALANCE	**124,123**	**86,194**	**(303,650)**	**0**	**0**
FUND BALANCE BEGINNING OF YEAR	**243,874**	**367,997**	**454,191**	**454,191**	**150,541**
FUND BALANCE END OF YEAR	**367,997**	**454,191**	**150,541**	**454,191**	**150,541**

E911
FUND
215

SANDY SPRINGS
GEORGIA

E911 FUND 215
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
E911 REVENUES	3,011,508	3,008,348	3,000,000	2,900,000	2,900,000
TOTAL REVENUES	**3,011,508**	**3,008,348**	**3,000,000**	**2,900,000**	**2,900,000**
EXPENDITURES:					
TRANSFERS TO CHATCOMM	3,011,508	3,008,348	3,000,000	2,900,000	2,900,000
TOTAL EXPENDITURES	**3,011,508**	**3,008,348**	**3,000,000**	**2,900,000**	**2,900,000**
NET CHANGE IN FUND BALANCE	**0**	**0**	**0**	**0**	**0**
FUND BALANCE BEGINNING OF YEAR	**0**	**0**	**0**	**0**	**0**
FUND BALANCE END OF YEAR	**0**	**0**	**0**	**0**	**0**

TREE FUND
220

SANDY SPRINGS
GEORGIA

TREE FUND 220
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
DEVELOPMENT IMPACT FEES	289,428	174,873	227,000	100,000	100,000
TOTAL REVENUES	**289,428**	**174,873**	**227,000**	**100,000**	**100,000**
EXPENDITURES:					
APPROVED PROJECTS	39,071	40,803	168,500	345,000	370,000
TOTAL EXPENDITURES	**39,071**	**40,803**	**168,500**	**345,000**	**370,000**
NET CHANGE IN FUND BALANCE	**250,357**	**134,070**	**58,500**	**(245,000)**	**(270,000)**
FUND BALANCE BEGINNING OF YEAR	**0**	**250,357**	**384,427**	**384,427**	**442,927**
FUND BALANCE END OF YEAR	**250,357**	**384,427**	**442,927**	**139,427**	**172,927**

COMMUNITY DEVELOPMENT BLOCK GRANT FUND 245

SANDY SPRINGS
GEORGIA

CDBG FUND 245
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
FEDERAL GRANTS	535,337	716,496	609,339	1,275,282	665,943
LOAN PROCEEDS	0	0	2,792,085	0	0
INTEREST REVENUE	0	0	0	0	0
TOTAL REVENUES	**535,337**	**716,496**	**3,401,424**	**1,275,282**	**665,943**
EXPENDITURES:					
PRINCIPAL PAYMENT	0	0	0	0	0
INTEREST PAYMENT	0	0	0	0	68,358
CDBG7 - 2014 CDBG	198,963	0	0	0	0
CDBG8 - 2015 CDBG	378,052	199,730	0	0	0
CDBG9 - 2016 CDBG	0	516,766	75,663	75,663	0
CDB17 - 2017 CDBG	0	0	533,676	574,431	40,755
CDB18 - 2018 CDBG	0	0	0	625,188	625,188
TOTAL EXPENDITURES	**577,015**	**716,496**	**609,339**	**1,275,282**	**734,301**
NET CHANGE IN FUND BALANCE	**(41,678)**	**0**	**2,792,085**	**0**	**(68,358)**
FUND BALANCE BEGINNING OF YEAR	**41,678**	**0**	**0**	**0**	**2,792,085**
FUND BALANCE END OF YEAR	**0**	**0**	**2,792,085**	**0**	**2,723,728**

HOTEL MOTEL
TAX FUND
275

HOTEL MOTEL FUND 275
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
HOTEL/MOTEL TAX	5,492,264	5,531,780	5,461,500	5,000,000	5,250,000
INTEREST REVENUE	0	0	0	0	0
TOTAL REVENUES	**5,492,264**	**5,531,780**	**5,461,500**	**5,000,000**	**5,250,000**
EXPENDITURES:					
GEORGIA WORLD CONGRESS CTR	0	0	0	0	0
TRANSFER TO GENERAL FUND	1,568,591	1,579,876	1,559,804	1,428,000	1,499,400
TRANSFER TO GENERAL FUND (PFA)	2,158,460	2,173,990	2,146,370	1,965,000	2,063,250
SANDY SPRINGS HOSPITALITY	1,765,214	1,777,914	1,755,326	1,607,000	1,687,350
TOTAL EXPENDITURES	**5,492,264**	**5,531,780**	**5,461,500**	**5,000,000**	**5,250,000**
NET CHANGE IN FUND BALANCE	**0**	**0**	**0**	**0**	**0**
FUND BALANCE BEGINNING OF YEAR	**0**	**0**	**0**	**0**	**0**
FUND BALANCE END OF YEAR	**0**	**0**	**0**	**0**	**0**

RENTAL MOTOR VEHICLE EXCISE TAX FUND 280

RENTAL MOTOR VEHICLE EXCISE TAX FUND 280
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
EXCISE TAX ON RMV	111,902	110,781	105,000	110,000	105,000
TOTAL REVENUES	**111,902**	**110,781**	**105,000**	**110,000**	**105,000**
EXPENDITURES:					
TRANSFER TO GENERAL FUND	111,902	110,781	105,000	110,000	105,000
TOTAL EXPENDITURES	**111,902**	**110,781**	**105,000**	**110,000**	**105,000**
NET CHANGE IN FUND BALANCE	**0**	**0**	**0**	**0**	**0**
FUND BALANCE BEGINNING OF YEAR	**0**	**0**	**0**	**0**	**0**
FUND BALANCE END OF YEAR	**0**	**0**	**0**	**0**	**0**

TSPLOST
PROJECT FUND
335

SANDY SPRINGS
GEORGIA

TSPLOST PROJECTS FUND 335
FY 2020 APPROVED BUDGET

Project Code	Description	Total Rec/Exp/Enc to Date	2020 Activity	2020 Budget	Total Approved Budget
REVENUES:					
TSPLOST FUNDING		40,006,938	18,436,757	58,443,695	119,321,802
GRANT FUNDING		0	0	0	4,500,000
TOTAL REVENUES		**40,006,938**	**18,436,757**	**58,443,695**	**123,821,802**
EXPENDITURES:					
TIER 1					
TS100	Tier 1 - Uncommitted (future TEI/LMC/SWI	0	0	0	1,450,444
TS103	TEI-Spalding@Dalrymple/Trowbridge	641,307	1,000,000	1,641,307	1,650,000
TS105	TEI-Roswell@GrogansFerry	238,819	4,611,314	4,850,133	4,900,000
TS106	TEI-Riverview@Northside	300,146	2,399,000	2,699,146	2,700,000
TS107	TEI-SCOOT Upgrade	174,990	1,325,000	1,499,990	1,500,000
TS108	TEI-Roswell@Dalrymple	121,901	725,000	846,901	850,000
TS109	TEI-PeachtreeDunwoody@Windsor	92,275	657,000	749,275	750,000
TS110	TEI-MountParan@PowersFerry	328,403	2,170,000	2,498,403	2,500,000
TS111	TEI-Spalding@Pitts	209,706	990,000	1,199,706	1,200,000
TS115	TEI-MountVernon@LongIsland	91,937	0	91,937	91,937
TS131	LMC-Peachtree Dunwoody BikePed Trail	0	183,000	183,000	9,000,000
TS132	LMC-Ashton Woods Connector	67,000	0	67,000	70,000
TS136	LMC-Central Parkway Sidewalk	15,899	0	15,899	15,899
TS137	LMC-Johnson Ferry Glenridge	0	751,260	751,260	882,660
TS161	SWP-JohnsonFerry:Harleston/425	238,561	276,900	515,461	516,000
TS163	SWP-JohnsonFerry:Glenridge/WellsFar	51,920	0	51,920	0
TS164	SWP-Windsor:PeachtreeDun/CityLimit	137,136	593,623	730,759	734,289
TS165	SWP-Northwood:Kingsport/Roswell	268,968	0	268,968	280,912
TS166	SWP-Spalding:SpaldingLake/Publix	108,996	1,656,994	1,765,990	1,418,537
TS167	SWP-BrandonMill:MarshCr/LostForest	306,642	1,359,000	1,665,642	1,666,086
TS169	SWP-DunwoodyClub:Spalding/Fenimore	111,725	117,270	228,995	586,350
TS170	SWP-InterstateN:CityLimit/Northside	285,039	0	285,039	2,280,240
TS171	SWP-Roberts:Northridge/DavisAcademy	84,900	336,000	420,900	420,000
TS172	SWP-BrandonMill:LostForest/BrandonR	800	180,030	180,830	900,150
TS191	JohnsonFerry/MountVernon Efficiency	1,293,619	8,000,000	9,293,619	23,021,614
TS192	MountVernon Multiuse Path	724,100	300,000	1,024,100	9,873,198
TS193	Hammond Phase 1 (ROW/Design)	3,459,747	3,135,000	6,594,747	14,361,016
		9,354,536	**30,766,391**	**40,120,927**	**83,619,333**
TIER 2					
TS200	Tier 2 - Uncommitted (SWP/Rd Maint)	0	0	0	4,555,707
TS201	GA-400 Trail System	0	0	0	5,500,000
TS202	Roberts Drive Multiuse Path	0	0	0	5,500,000
		0	**0**	**0**	**15,555,707**
TIER 3					
TS301	Roadway Maintenance and Paving	0	0	0	15,617,086
		0	**0**	**0**	**15,617,086**
ADMINISTRATIVE COSTS					
TS999	TSPLOST Staff	2,216,962	2,020,197	4,237,159	9,029,677
		2,216,962	**2,020,197**	**4,237,159**	**9,029,677**
TOTAL TSPLOST CAPITAL PROJECTS		**11,571,498**	**32,786,588**	**44,358,086**	**123,821,802**

CAPITAL PROJECTS FUND 351

SANDY SPRINGS
GEORGIA

CAPITAL PROJECTS FUND 351
FY 2020 APPROVED BUDGET

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2020 City Funding	2020 Budget
REVENUES:							
FEDERAL/STATE/OTHER OUTSIDE FUNDING							10,820,000
TRANSFER FROM GENERAL FUND							19,425,000
USE OF FUND BALANCE							27,938,572
TOTAL REVENUES							**58,183,572**
EXPENDITURES:							
SMALL PROJECTS							
A0001	Art Sandy Springs	0	100,000	18,135	81,865	**50,000**	131,865
C9999	Capital Contingency	0	5,021,872	0	5,021,872	(50,000)	4,971,872
CIPEQ	Capital Purchase - Machinery	0	135,507	135,507	0	0	0
CIPIT	Capital Purchase - Computer Eqpt	0	750,000	292,097	457,903	0	457,903
CIPV	Capital Purchase - Vehicles	4,287,603	0	4,287,603	0	0	0
		4,287,603	**6,007,379**	**4,733,342**	**5,561,640**	**0**	**5,561,640**
FACILITY PROJECTS							
F0002	Heritage Blue Stone Facility	0	2,192,425	1,794,025	398,400	0	398,400
F0004	Fire Station	0	0	0	0	**4,000,000**	4,000,000
F0005	Trowbridge Facility	725,000	1,735,000	1,522,002	937,998	0	937,998
F0006	Emergency Operations Center	0	755,252	755,252	0	0	0
F0007	Backup 911 Center	0	500,000	0	500,000	0	500,000
F0007	Cultural Center	0	0	0	0	**2,500,000**	2,500,000
		725,000	**5,182,677**	**4,071,279**	**1,836,398**	**6,500,000**	**8,336,398**
CITY CENTER PROJECTS							
CC001	Land Acquisition	0	35,240,213	30,785,322	4,454,891	0	4,454,891
CC006	Transmission Relocation	0	2,770,000	40,000	2,730,000	0	2,730,000
CC007	Marsh Creek Headwater BMP	387,747	4,153,911	4,541,658	0	0	0
CC010	Sandy Springs Circle Phase 2	4,784,245	3,303,325	3,097,555	4,990,015	0	4,990,015
CC011	City Springs FF&E	142,995	7,673,868	7,816,862	0	0	0
CC012	City Springs Parking Eqpt	0	1,531,884	1,531,884	0	0	0
		5,314,987	**54,673,200**	**47,813,282**	**12,174,906**	**0**	**12,174,906**
PARKS PROJECTS							
P0006	SS Tennis Center	0	757,679	581,346	176,333	0	176,333
P0007	Hammond Park Improvements	0	2,908,981	2,787,933	121,048	**250,000**	371,048
P0009	Morgan Falls Overlook	0	4,171,132	4,129,602	41,530	**250,000**	291,530
P0010	Morgan Falls Athletic Fields	0	4,884,130	4,884,130	0	**600,000**	600,000
P0013	Allen Road Park	0	236,248	59,721	176,527	0	176,527
P0016	Ridgeview Park	0	0	0	0	**125,000**	125,000
P0019	Old Riverside Dr Park	0	1,827,000	1,578,439	248,561	0	248,561
P0020	Crooked Creek Park	448,607	0	234,090	214,517	0	214,517
P0021	Windsor Meadows Park	281,648	0	281,648	0	0	0
P0023	City Green Amphitheatre	0	610,000	581,931	28,069	0	28,069
P0025	Ison Springs Elementary IGA	0	0	0	0	**250,000**	250,000
NEW	Path Foundation Trail Master Plan	0	85,000	82,200	2,800	0	2,800
NEW	City Trail Construction	0	0	0	0	**750,000**	750,000
		730,256	**15,480,170**	**15,201,041**	**1,009,385**	**2,225,000**	**3,234,385**

SANDY SPRINGS
GEORGIA

CAPITAL PROJECTS FUND 351
FY 2020 APPROVED BUDGET

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2020 City Funding	2020 Budget
EXPENDITURES (continued) :							
TRANSPORTATION PROJECTS							
T0019	Roswell Road SS Phase I	0	2,163,051	231,521	1,931,530	0	1,931,530
T0035	Chattahoochee Pedestrian Bridge	0	760,000	49,372	710,628	0	710,628
T0043	Glenridge @ Roswell Rd Intersection	161,354	1,400,000	1,439,582	121,772	0	121,772
T0046	Carpenter Drive Realignment	0	3,586,199	3,315,816	270,383	0	270,383
T0054	Hammond PD Glenridge ATMS	1,200,000	521,735	1,680,788	40,947	0	40,947
T0057	I-285/SR 400 Shared Use Trail	0	1,000,000	0	1,000,000	0	1,000,000
T0058	City Ctr Transportation Network	3,915,000	0	2,802,792	1,112,208	0	1,112,208
T0060	Bike/Ped/Trail Design & Implem	640,000	500,000	797,347	342,653	0	342,653
T0061	Hilderbrand Streetscape	0	100,000	29,700	70,300	0	70,300
T0062	City Springs Streetscape	0	2,350,000	680,123	1,669,877	0	1,669,877
T0063	North End Revitalization	0	250,000	0	250,000	**1,500,000**	1,750,000
NEW	Peachtree @ Telford Improvement Project	0	0	0	0	**1,750,000**	1,750,000
NEW	Signal Pre-Emption Emrergemcy Response	0	0	0	0	**700,000**	700,000
NEW	SR 140 Holcomb @ Spalding ROW	0	0	0	0	**450,000**	450,000
NEW	Mt. Vernon @ Dupree Signal Upgrade	0	0	0	0	**350,000**	350,000
NEW	Transportation Master Plan	0	0	0	0	**350,000**	350,000
T2000	Water Reliability Program	0	1,000,000	385,074	614,926	0	614,926
T3000	Pavement Management Program	6,021,886	39,242,761	40,094,123	5,170,524	**3,800,000**	8,970,524
T4000	City Beautification Program	0	350,000	297,428	52,572	**350,000**	402,572
T6000	Sidewalk Program	0	10,630,500	10,256,456	374,044	0	374,044
T7000	Intersection & Operational Imp	0	5,691,048	5,154,851	536,197	**500,000**	1,036,197
T7500	Guardrail Replacement Program	0	384,150	164,106	220,044	**350,000**	570,044
T8000	Underground Utility Program	0	1,000,000	0	1,000,000	0	1,000,000
T9000	Bridge & Dam Maintenance	800,000	2,754,882	1,290,910	2,263,972	0	2,263,972
T9500	Traffic Management Program	0	5,486,507	5,163,520	322,987	**600,000**	922,987
T9600	Traffic Calming	0	310,000	209,319	100,681	0	100,681
		12,738,239	**79,480,832**	**74,042,829**	**18,176,243**	**10,700,000**	**28,876,243**
TOTAL CAPITAL PROJECTS		**23,796,085**	**160,824,259**	**145,861,772**	**38,758,571**	**19,425,000**	**58,183,572**

IMPACT
FEE FUND
356

SANDY SPRINGS
GEORGIA

IMPACT FEE FUND 356
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
RECREATION & PARKS	908,737	4,308,385	1,123,670	1,220,000	610,000
PUBLIC SAFETY	317,161	552,438	122,886	160,000	80,000
TRANSPORTATION	1,774,869	2,179,994	635,198	620,000	310,000
INTEREST INCOME	194	0	26,914	0	0
GF ADMINISTRATIVE FEE	0	0	0	15,000	15,000
TOTAL REVENUES	**3,000,961**	**7,040,817**	**1,908,669**	**2,015,000**	**1,015,000**
EXPENDITURES:					
TRANSFER TO CAPITAL PROJECTS	1,607,426	1,380,263	4,612,474	2,000,000	1,000,000
TRANSFER TO GENERAL FUND	0	669,912	0	15,000	15,000
TOTAL EXPENDITURES	**1,607,426**	**2,050,175**	**4,612,474**	**2,015,000**	**1,015,000**
NET CHANGE IN FUND BALANCE	**1,393,535**	**4,990,642**	**(2,703,805)**	**0**	**0**
FUND BALANCE BEGINNING OF YEAR	**2,989,422**	**4,382,957**	**9,373,599**	**9,373,599**	**6,669,794**
FUND BALANCE END OF YEAR	**4,382,957**	**9,373,599**	**6,669,794**	**9,373,599**	**6,669,794**

PUBLIC FACILITIES AUTHORITY FUND 360

PUBLIC FACILITIES AUTHORITY FUND 360 - CONSTRUCTION
FY 2020 APPROVED BUDGET

Description	Total Exp/Enc to Date	2019 Projected	2019 Budget	2020 Budget
CONSTRUCTION BUDGET				
SOURCES:				
INTEREST REVENUE	725,269	30	750,000	750,000
TRANSFER FROM GENERAL FUND	28,306,279	0	26,763,969	26,763,969
TRANSFER FROM CAPITAL PROJECTS	19,746,400	0	21,298,031	21,298,031
SALE OF ASSETS	9,283,250	0	9,000,000	9,000,000
REVENUE BOND PROCEEDS	171,400,000	0	171,400,000	171,400,000
TOTAL SOURCES	**229,461,198**	**30**	**229,212,000**	**229,212,000**
USES:				
PROFESSIONAL SERVICES	18,708,483	560,000	17,883,328	19,173,125
INFRASTRUCTURE	190,692,306	1,813,000	196,571,762	196,882,073
INFRASTRUCTURE - OTHER	268,481	320,000	775,000	775,000
INFRASTRUCTURE - SPECIAL	10,253,338	150,000	10,945,260	10,945,260
CONTINGENCIES	0	0	3,036,650	1,436,542
TOTAL CONSTRUCTION	**219,922,607**	**2,843,000**	**229,212,000**	**229,212,000**
DEBT SERVICE BUDGET				
REVENUES:				
INTEREST REVENUE	0	0	0	0
BOND PROCEEDS	8,299,542	0	0	0
TRANSFER FROM GENERAL FUND	15,849,675	9,751,650	9,751,650	9,761,150
TOTAL REVENUES	**24,149,217**	**9,751,650**	**9,751,650**	**9,761,150**
EXPENDITURES:				
PRINCIPAL DEBT RETIREMENT	4,950,000	2,610,000	2,610,000	2,750,000
INTEREST EXPENSE	18,275,885	7,141,650	7,141,650	7,011,150
COSTS OF ISSUANCE	914,011	0	0	0
TOTAL DEBT SERVICE	**24,139,896**	**9,751,650**	**9,751,650**	**9,761,150**
TOTAL PFA REVENUES	**253,610,415**	**9,751,680**	**238,963,650**	**238,973,150**
TOTAL PFA EXPENDITURES	**244,062,503**	**12,594,650**	**238,963,650**	**238,973,150**
NET CHANGE IN FUND BALANCE		**(2,842,970)**	**0**	**0**
FUND BALANCE BEGINNING OF YEAR		**9,547,912**	**9,547,912**	**6,704,942**
FUND BALANCE END OF YEAR		**6,704,942**	**9,547,912**	**6,704,942**

STORMWATER FUND 561

SANDY SPRINGS
GEORGIA

STORMWATER FUND 561
FY 2020 APPROVED BUDGET

Project Code		Description	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2020 City Funding	2020 Budget
REVENUES:							
TRANSFER FROM GENERAL FUND							1,750,000
USE OF FUND BALANCE							1,422,159
TOTAL REVENUES							**3,172,159**
EXPENDITURES:							
STORMWATER CAPITAL							
5614250	521200	Professional Services	584,626	718,571	(133,945)	400,000	266,055
5614250	541450	Stormwater Improvements	7,158,812	5,659,629	1,499,183	950,000	2,449,183
5614250	541450	Stormwater Improv - GREEN INFRA	0	0	0	250,000	250,000
			7,743,438	**6,378,200**	**1,365,238**	**1,600,000**	**2,965,238**
STORMWATER COLLECTION & DRAINAGE							
5614320	521200	Professional Services	191,270	174,976	16,294	40,000	56,294
5614320	522240	Repair & Maintenance	1,083,356	1,075,160	8,196	80,000	88,196
5614320	523900	Contractual Services	182,169	149,738	32,431	10,000	42,431
5614320	542100	Machinery & Equipment	10,150	10,150	0	20,000	20,000
			1,466,945	**1,410,024**	**56,921**	**150,000**	**206,921**
TOTAL STORMWATER FUND			**9,210,383**	**7,788,224**	**1,422,159**	**1,750,000**	**3,172,159**

DEVELOPMENT AUTHORITY FUND 840

SANDY SPRINGS
GEORGIA

DEVELOPMENT AUTHORITY FUND 840
FY 2020 APPROVED BUDGET

	2017 Actual	2018 Actual	2019 Projected	2019 Budget	2020 Budget
REVENUES:					
GRANTS	0	0	0	0	0
BOND ADMINISTRATION FEES	93,750	0	0	0	0
CONTRACT PAYMENTS	0	361,586	649,662	350,000	600,000
INTEREST INCOME	1	1	0	0	0
TOTAL REVENUES	**93,751**	**361,587**	**649,663**	**350,000**	**600,000**
EXPENDITURES:					
PROFESSIONAL SVCS - AUDIT	0	0	0	0	0
PROFESSIONAL SVCS - NON PROFIT	50,000	75,000	0	50,000	50,000
PROPERTY & LIABILITY INSURANCE	5,045	5,045	2,500	5,250	3,000
TRAVEL	109	0	0	250	250
EDUCATION / TRAINING	490	245	490	250	500
COMPUTER EQUIPMENT	0	0	0	0	0
TRANSFER TO GENERAL FUND	0	361,586	649,662	350,000	600,000
TOTAL EXPENDITURES	**55,644**	**441,876**	**652,652**	**405,750**	**653,750**
NET CHANGE IN FUND BALANCE	**38,107**	**(80,289)**	**(2,990)**	**(55,750)**	**(53,750)**
FUND BALANCE BEGINNING OF YEAR	**309,426**	**347,532**	**267,243**	**267,243**	**264,254**
FUND BALANCE END OF YEAR	**347,532**	**267,243**	**264,254**	**211,493**	**210,504**



GLOSSARY OF TERMS

SANDY SPRINGS
GEORGIA

Accounting Period: A period at the end of which and for which financial statements are prepared.

Accrual Basis: The basis of accounting under which transactions are recognized when they are earned or occur, regardless of the timing of related cash receipts and disbursements.

Americans with Disabilities Act (ADA): Federal mandate requiring the removal of physical barriers and the addition of improvements to ensure that all physically challenged individuals have equal access to government programs, services and buildings.

Adopted Budget: Appropriation of funds approved by the City Council at the beginning of each fiscal year.

Allocation: A sum of money set aside for a specific purpose.

Annual Budget: A budget applicable to a single fiscal year.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be used.

ARC: Atlanta Regional Commission – the regional planning and intergovernmental coordination agency for the ten-county Atlanta metropolitan area.

Assessed Value: A valuation set upon real assets or other property by a government as a basis for levying taxes.

Assessment: The process of making the official valuation of property for the purposes of taxation.

Assets: Resources owned or held by the City that have monetary value.

Bond Rating: A system of appraising and rating the investment value of individual bond issues.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single year. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

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Budget Amendment: A change in an amount in any budget line during the fiscal year.

Budget Calendar: The schedule of key dates that the City follows in the preparation, adoption and administration of the budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of two parts. The first part contains a message from the budget-making authority, together with a summary of proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to the past years actual revenues, expenditures and other data used in making the estimates. In addition to the budget document, an appropriation ordinance will be necessary to put the budget into effect.

Budget Message: A general discussion of the proposed budget presented in writing to the budget-making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the City experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Budget Resolution or Ordinance: The official enactment by the City Council authorizing the appropriation of revenues for specified purposes, functions, or activities during the fiscal year.

Budgetary Accounts: Accounts used to enter the formally adopted annual operating budget into the general ledger as part of the management control technique of formal budgetary integration.

Budgetary Control: The control or management of the City in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Comprehensive Annual Financial Report (CAFR): A report compiled annually that provides detailed information on an organization's financial status.

Capital Assets: Property and equipment with a unit value of $10,000 or more an estimated useful life of three years or more. Capital Assets can also be referred to as Fixed Assets.

Capital Budget: A financial plan of proposed capital expenditures and the means of financing them.

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Capital Contingency: A governmental account used to account for the financial resources used for the acquisition and construction of major capital items and facilities.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the City is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Outlay: An expenditure for the acquisition of, or addition to, a fixed asset.

Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities.

Cash Flow: A schedule reflecting projected cash receipts and disbursements to aid in determining seasonal and long-term borrowing needs and investment policy.

Continuing Appropriations: An appropriation that once established is automatically renewed without further legislative action, period after period, until altered, revoked or expended.

Debt Limit: The maximum amount of gross or net debt that is legally permitted.

Debt Service: Expenditure providing for the repayment of principal and interest on City long-term obligations.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Deficit: The excess of expenditures over revenues during an accounting period.

Disbursement: Funds paid out for goods or services received which results in a decrease in net financial resources; also referred to as an expenditure.

Double Entry: A system of bookkeeping that requires an entry to the debit side of an account or accounts for the corresponding amount or amounts of the entry to the credit side of another account or accounts.

Emergency Services: A division of the General Fund to account for the operation of the City ambulance service and contributions to the City Emergency 911 system.

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Encumbrance: Commitments for unperformed contracts for goods or services.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges.

Expenditures: Decreases in net current assets. Expenditures include debt service, capital outlays, and those current-operating costs that require the use of current assets. The difference between expenditure and an expense is a difference in what is being measured. Expenditures measure current outlays, while expenses measure total costs.

Expenses: Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of the related expenditures.

Fines and Forfeitures: Revenue received from bond forfeitures and authorized fines such as traffic violation fines.

Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which the City determines its financial position and results of its operations. The City's fiscal year begins on July 1 and ends on June 30.

Fixed Assets: Assets that are intended to be held or used for a long term, such as land, buildings, improvements, machinery and equipment. In common usage, the term refers only to operating facilities and equipment, not to long-term investments and other non-current assets.

Fringe Benefits: Payments made by the City to cover pensions, health insurance, life insurance, Medicare tax, worker's compensation and other benefits to City employees.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The fund equity of the City's governmental funds and trust funds.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of

financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

Governmental Account Standards Board (GASB): The authoritative accounting and financial reporting standard-setting body for government entities.

GASB 34: Passed by the Governmental Standard's Board in June 1999, this statement establishes a new framework for the financial reports of state and local governments. This new financial reporting model represents the biggest single change in the history of governmental accounting and financial reporting.

General Fund: The fund used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bonds: Method of raising funds for long-term capital financing. The State of Georgia requires approval by referendum and the debt ceiling is ten percent of the assessed value of all taxable property.

General Property Taxes: Taxes levied on all property located in or owned by the citizens of the City.

Goals: Broad aims of the City and/or departments toward which programs, projects and services are directed.

Governmental Fund Types: Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities – except those accounted for in proprietary funds and fiduciary funds. The measurement focus in these fund types is on the determination of financial position rather than on net income determination. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and capital projects.

Grants: External contributions or gifts of cash or other assets to be used or expended for a specified purpose, activity, or facility.

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Homestead Exemption: A tax relief whereby state law permits local governments to exempt a fixed dollar amount of the appraised value of the qualifying residential property from taxation.

Infrastructure: The basic facilities, equipment, and installations needed for the function of a system or organization (e.g. roads, bridges, water/sewer lines, public buildings).

Insurance Premium Tax: A tax on insurance to finance various departments of the General Fund.

Intangible Property: A category of personal property that includes stocks, taxable bonds and cash.

Interfund Transfers: Interfund transfers are a type of interfund transaction. There are two types of interfund transfers: Residual Equity Transfers and Operating Transfers. Both types involve the permanent movement of resources between funds. For any one transaction, the transfer-in and the transfer-out must be classified in the same way, so that the total operating transfers-in for the entire city equal the total transfers-out and the total residual equity transfers-in equal the total residual equity transfers-out.

Intergovernmental Revenues: Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund: A proprietary fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

LARP: Landscape Architecture and Regional Planning

LGIP: Local Government Investment Pool.

Liabilities: Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed or refunded at some future date. This term does not include encumbrances.

Licenses & Permits: Fees collected for the issuance of licenses and permits such as business licenses, building and sign permits.

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Local Option Sales Tax (LOST): A sales tax imposed in the city for a predetermined period. A LOST must be approved by the citizens of the city through a majority vote.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Millage Rate: The property tax rate which is set by the City Council.

Miscellaneous Revenue: All revenue received not otherwise classified into line item.

Mission Statement: Statement of what the City does and why and for whom it does it. A statement of purpose. Also applies to departments within the City.

Modified Accrual Basis: The accrual basis of accounting adapted to the governmental fund type spending measurement focus. Under it, revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability in incurred except for: (1) prepaid insurance and similar items which need not be reported; (2) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; and (3) principal and interest on long-term debt which are generally recognized when due. All governmental funds and expendable trust funds are accounted for using the modified accrual basis of accounting.

Motor Vehicle Tax: Taxes levied on vehicles designed primarily for use upon public roads.

Official Code of Georgia Annotated (OCGA): Georgia Law as enacted by the Georgia Legislature.

Open Records Act: A legislative act that authorizes public access to certain records classified as public information.

Operating Budget: The portion of the City budget pertaining to daily operations that provide basic services. The operating budget contains appropriations for such expenditures as salaries, fringe benefits, commodities, goods and services.

Operating Expenditures: Costs associated with the non-capitalized materials and services required in the daily operation of service delivery such as office supplies, maintenance supplies, professional services, and rental fees.

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Operating Services: Expenditures for goods and services that primarily benefit the current period and are not defined as capital or personal services.

Operating Transfers: Interfund transfers that are often the interfund equivalent of operating subsidies. As such, their purpose is to support the normal level of operations in the recipient fund.

Ordinance: See "Budget Resolution or Ordinance"

Other Financing Sources: Non-operating revenue received used to assist with city operations such as insurance recoveries, gift/donations, and the sale of surplus fixed assets.

Other Taxes: Taxes collected as authorized by Georgia Law or City Ordinance such as sales tax, alcohol tax, and hotel-motel tax.

Penalties & Interest: Fees collected for violations or delinquent payments.

Personal Property: Mobile property not attached to real estate, including tangible property (furniture, equipment, inventory, and vehicles) and intangible property (stocks, taxable bonds, and cash).

Personal Services: Expenses for salaries, wages, overtime, standby pay, worker's compensation, health/life insurance, and retirement employee benefits.

Proprietary Fund Types: Sometimes referred to as income determination or commercial-type funds, the classification is used to account for a government's ongoing organizations and activities that are similar to those often in the private sector.

Real Property: Immobile property such as land, natural resources above and below the ground, and fixed improvements to land.

Reserves: Appropriations of funds set aside to cover unanticipated or contingent expenses, shortfalls in revenues and special trusts.

Residual Equity Transfers: Interfund transfers which are nonrecurring or non-routine transfers of equity between funds.

Resolution: See "Budget Resolution or Ordinance"

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Revenues: (1) Increases in governmental fund type net current assets other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from sources other than expense refunds, capital contributions, and residual equity transfers.

Request for Proposal (RFP): Document requesting vendors to respond with a proposal for a specific project or service outlined in the request.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for a specific purpose.

Tangible Property: Category of personal property that has physical form and substance such as furniture, equipment, and inventory.

Tax Digest: A listing of property owners within the city, an assessed value for each property, and the amount of taxes due on that property.

Tax Exemption: Immunity from the obligation of paying taxes in whole or in part.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for assessments. Neither does the term include charges for services rendered only to those who pay, for example, sewer service charges.

Transportation Special Purpose Local Option Sales Tax (TSPLOST): A sales tax imposed in the city for a predetermined period, specifically used for transportation projects. TSPLOST must be approved by the citizens of the city through a majority vote.

Unencumbered Appropriation: That portion of an appropriation not yet expended or encumbered.



BUDGET PRESENTATIONS

FY 2020 BUDGET WORKSHOP 1

John McDonough
City Manager

May 7, 2019

SANDY SPRINGS™
GEORGIA

FY 2020 Budget Calendar

March - April	Departmental Budget Meetings / Finance Review Phase
April – May	Senior Management / Mayor Review Phase
May 7	Budget Workshop 1
May 14	Budget Workshop 2
May 21	City Council Presentations / Receive Proposed Budget
June 4, 6:00 PM	First Public Hearing and Budget Workshop
June 18, 6:00 PM	Final Public Hearing and Budget Adoption
June 25, 6:00 PM	Final Late Date for Budget Workshop / Adoption

City Council Priorities

PUBLIC SAFETY

TRANSPORTATION

ECONOMIC DEVELOPMENT

DOWNTOWN DEVELOPMENT

COMMUNITY APPEARANCE

SUSTAINABLE GROWTH

WATER RELIABILITY

NATURAL RESOURCE PROTECTION

NORTH END REDEVELOPMENT

RECREATION AND CULTURAL ENHANCEMENT



Purpose of Meeting

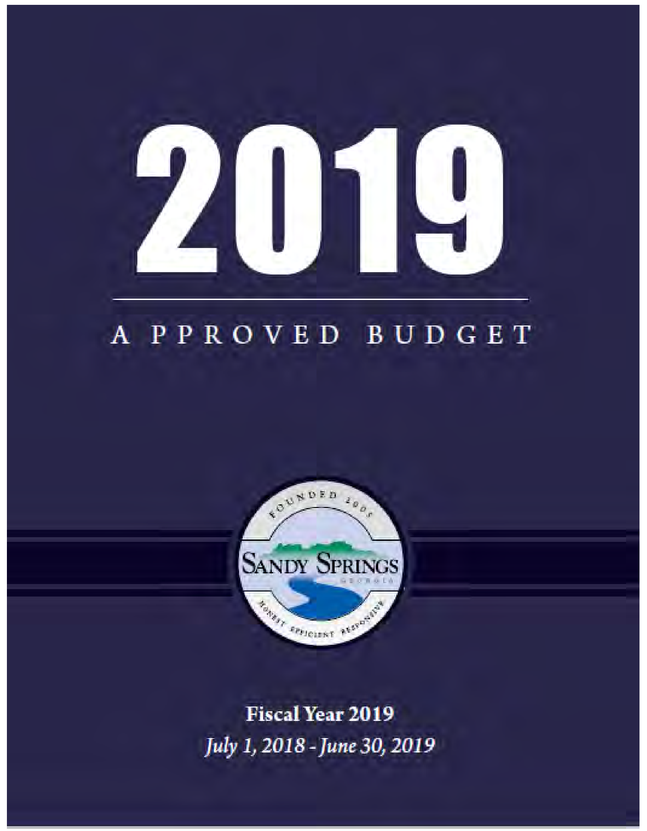
- To receive feedback and direction from City Council as we develop the FY 2020 Budget
- Review FY 2020 planning assumptions
- Understand Public Safety, General Government Services, and Facilities priorities as part of the City's service delivery and capital programs

Priority Driven Programming



Priority Based Budgeting

- Calendar set and published early, begins with validation of priorities by Council at Annual Council Retreat
- City Manager holds Budget Hearings in mid-April with Department heads to review current year budget projections and requested Enhancements
- All requests should be tied to Council's adopted priorities
- Identify assumptions and validate them early in budget process

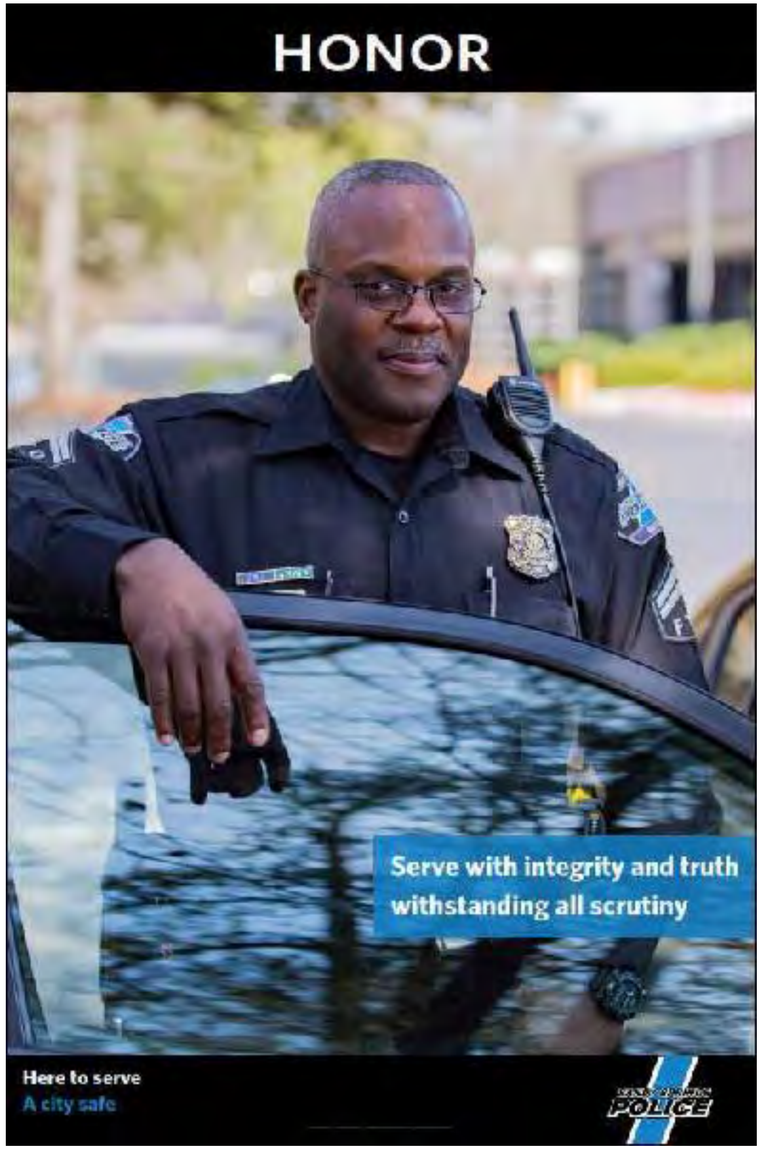


Operating Departments

SSPD

PD Overview

- NIBRS Crime Stats 2018
  - Violent Crime – 135– down 3%
  - Property Crime – 2,131 – down 12%
- Traffic Crashes
  - 2018 – 7,112 down 5.54%
- Citations
  - 2018 – 28,729 down 1.76%



Traffic Unit

- 8 Full-time traffic officers – request for 2 additional officers
  - Excluding supervisors
- Average salary + benefits $78,085 per officer
  - Mid-range of POII and POIII
- On average, each officer issues 796 citations annually
  - Top 7 categories (speeding, reckless, DUI, no insurance, suspended DL, following to closely, and all other)
  - Average fine amounts plus citations issued equal $201,055 per officer
  - Approximately $122,970 generated annually by each traffic officer

FY 2020 Goals

- Continue to reduce overall crime
  - Neighborhood safety
  - Vehicle break-ins
  - Residential and Commercial Burglaries
- Reduce the number of vehicle crashes
  - 46 fatality crashes since 2012
  - 3 so far in 2019
- Enhance police/community relationships
- Maximize use of Citizens on Patrol and part-time officers
  - COPS will now respond to minor traffic crashes on surface streets
- Enhance protection for public at large events

FY 2020 Priorities

- Leverage technology to reduce crime
  - Ring camera project
  - Georgia Power camera project
- Traffic congestion concerns with:
  - GA400/I285 Construction
  - Roswell Rd and Peachtree Dunwoody Corridors
    - Replace one TRV truck with asset forfeiture funds

Programs & Initiatives

Volunteer Programs

- COPs (Citizens on Patrol)
  - Primary Duties: House checks, handicap parking citations, traffic control assistance, private property vehicle crashes
  - 2018 Volunteer Hours – 11,624
    - Private property crashes – 359
    - Handicap parking violations - 976
- SSRV (Sandy Springs Response Vehicles)
  - 2018 SSRV's has handled:
    - 3,345 Self-initiated calls
    - Changed 200 flat tires
    - Investigated 493 vehicle accidents
    - Dispensed over 433 gallons of gasoline



Programs & Initiatives

- Recruiting and Retention
  - Emphasis on recruiting and retention
  - Competition for officers with Brookhaven and Atlanta
- Fleet
  - Replacing 1 K-9 vehicle, 19 aging police vehicles and 1 admin vehicle

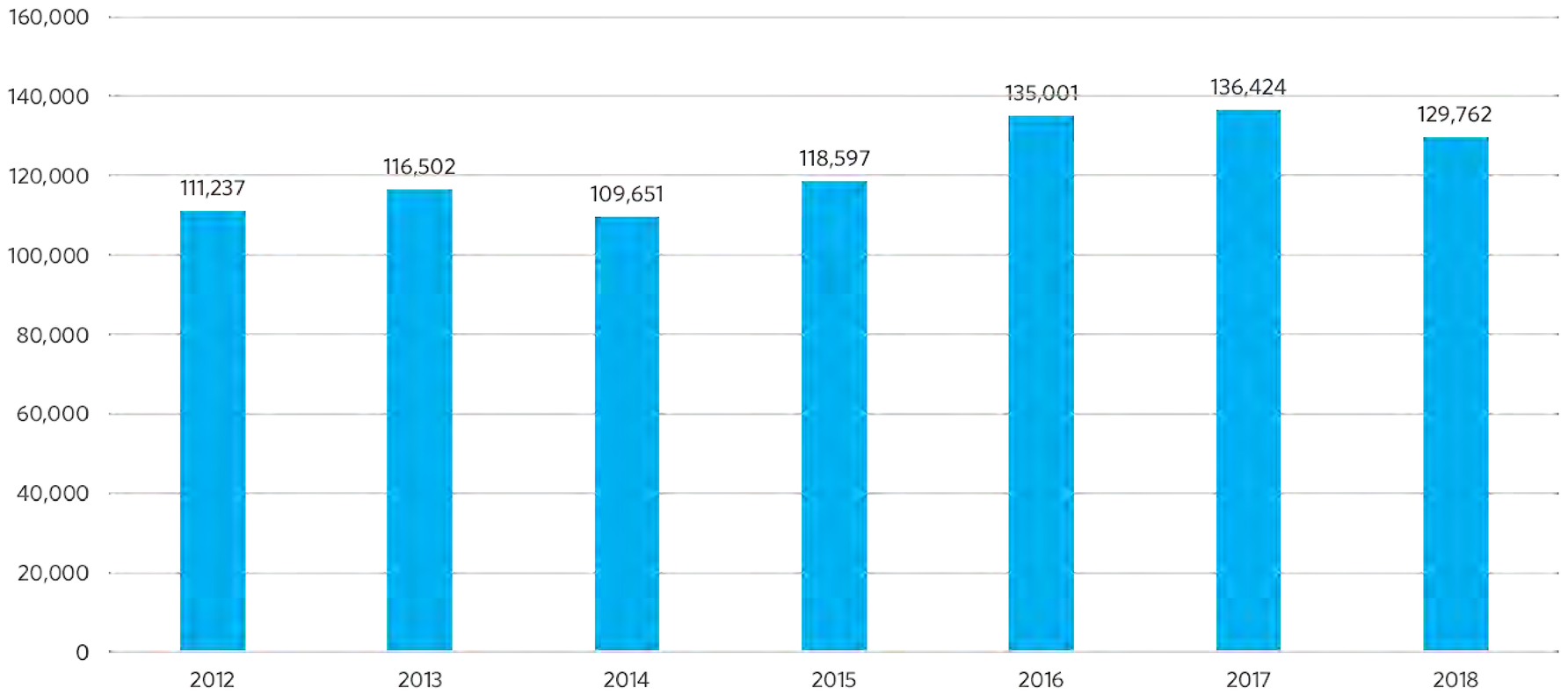
Multi-jurisdictional Task Force Participation

Within the Sandy Springs Police Department, officers participate in the following activities:

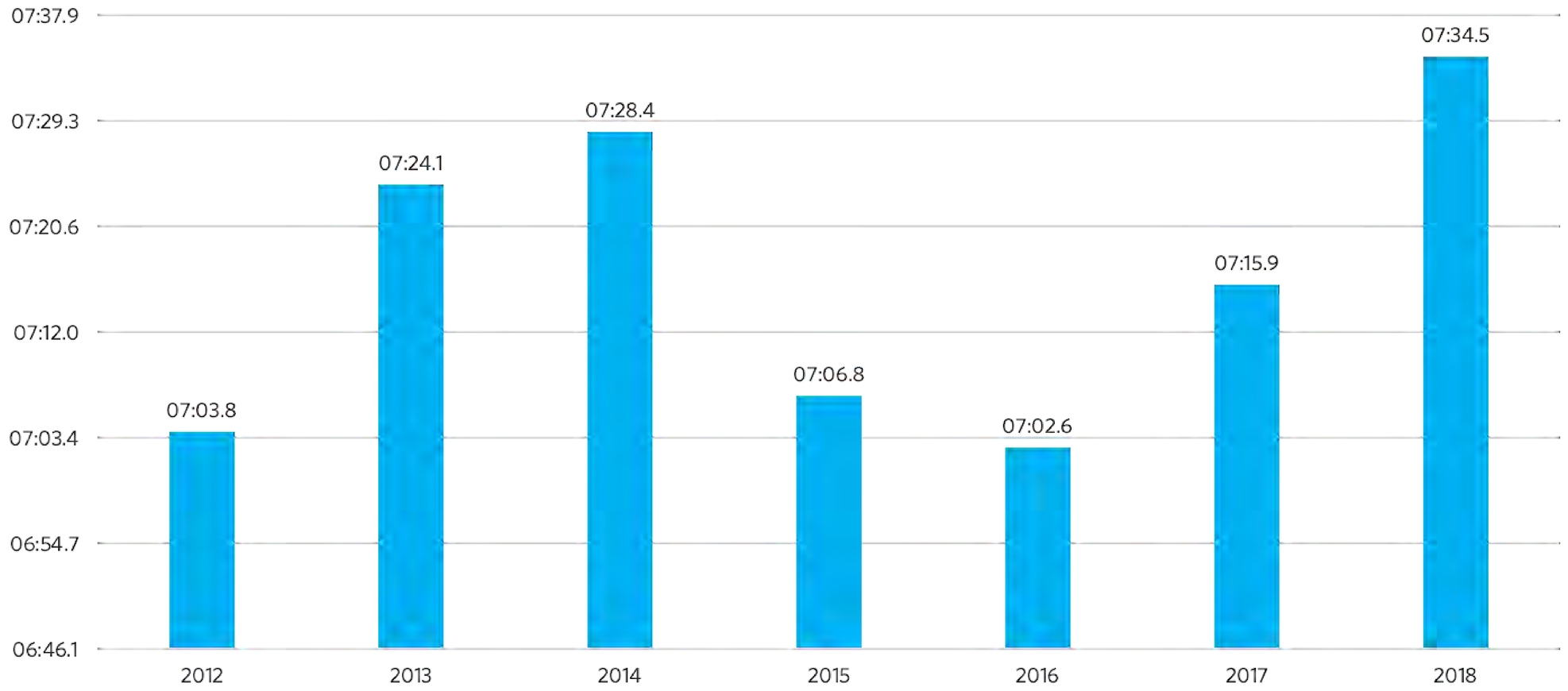
- DEA (FIT) Financial Investigations Team (1 FTE)
- DEA Strike Force (1 FTE)
- North Metro SWAT Team
- FBI Violent Crimes Task Force (part-time)
- FBI MATCH Task Force (part-time)
- Secret Service Electronic Crimes Task Force (part-time)

Calls for Service – Citizen and Officer Initiated

Since 2012, the City has experienced a 16.65% increase in calls for service.



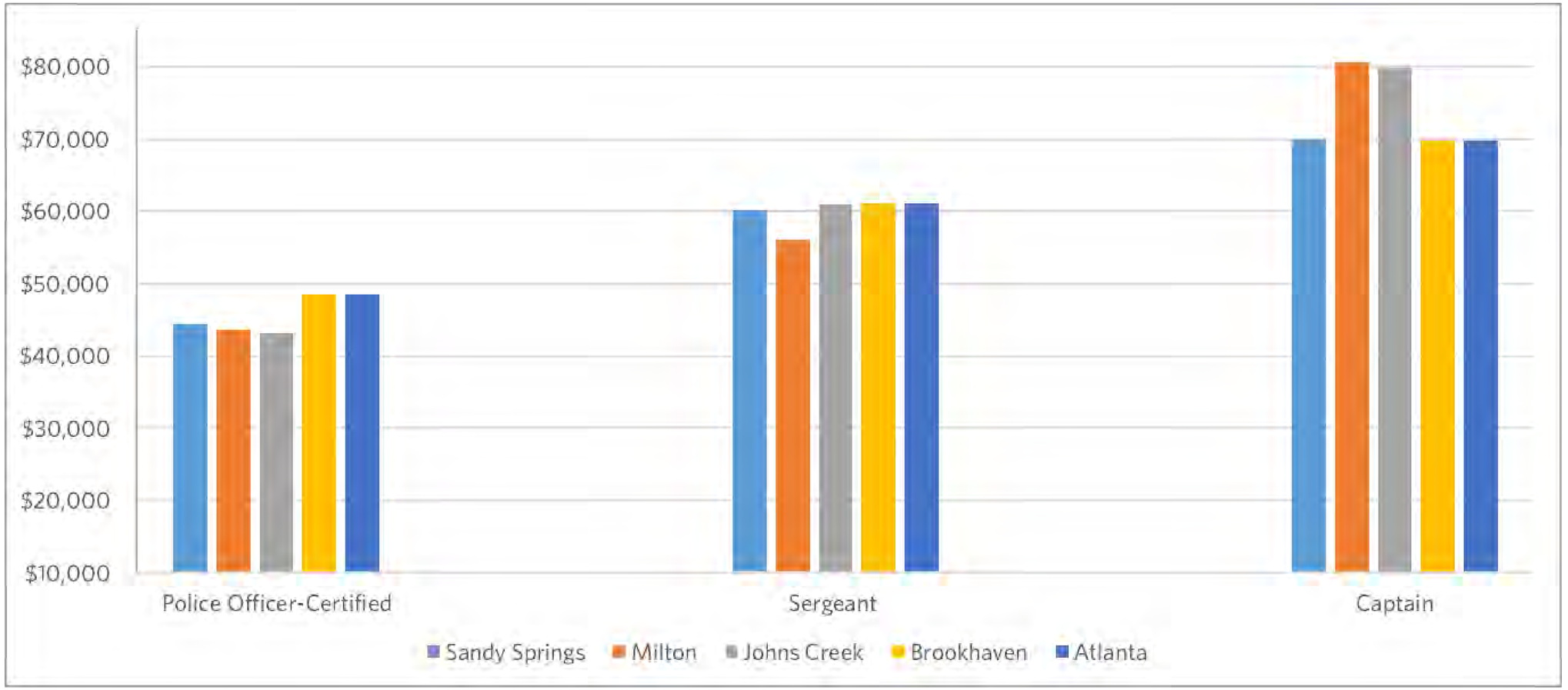
Sandy Springs Response Time – All Levels Priority



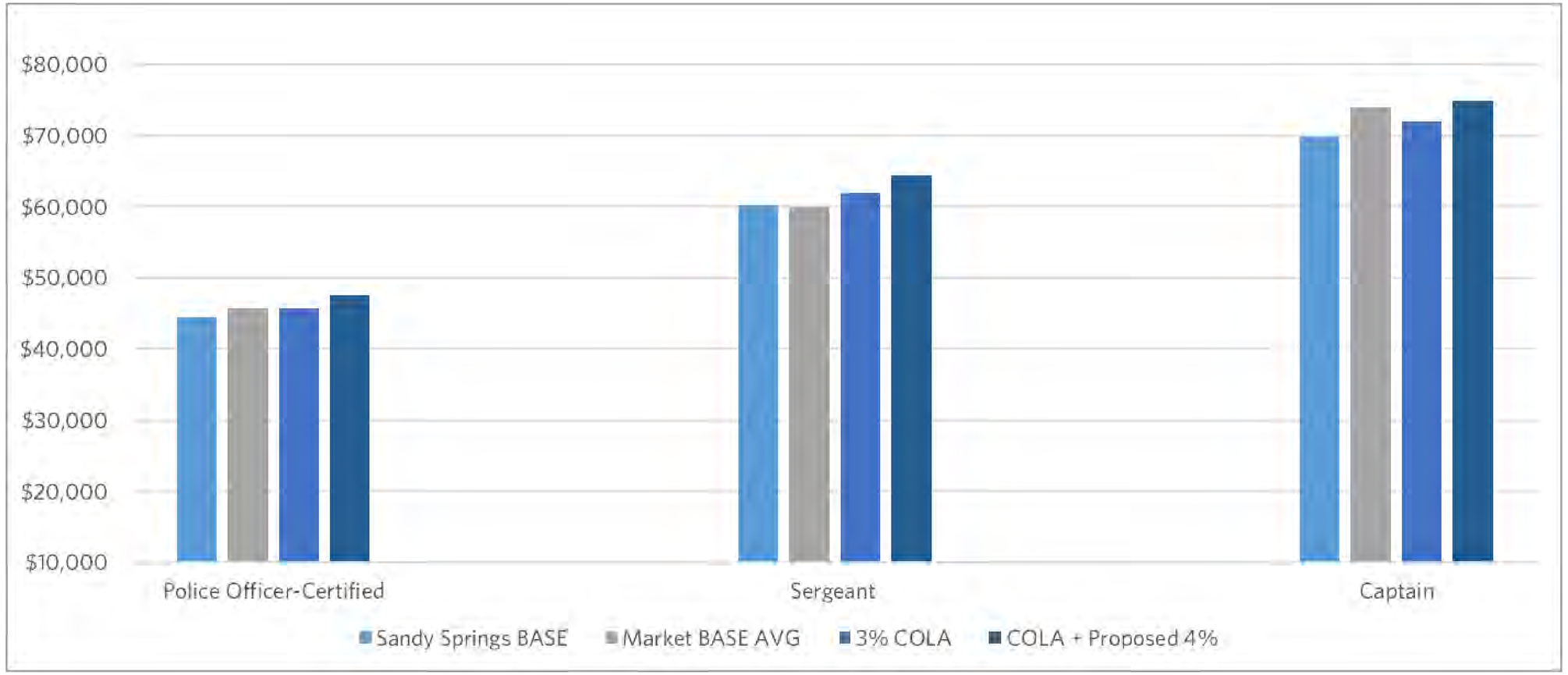
End of Service Reason by Year

Reason	2017	2018	2019	Total
Career Change/Pay	9	5	6	20
Department Change/Pay	5	6	3	14
Administrative	6	11	5	22
Better Schedule		1		1
Unknown				0
Interpersonal Conflicts				0
Retired	1	2	3	6
Family Commitments	1	1		2
Commute		1		1
External Promotion			1	1
Medical				0
Death				0
Total	22	27	18	67

Salary Comparison by Rank



Market Analysis with Proposed 4% Increase



FY 2020 Requested Enhancements

- 4% pay increase for recruitment and retention
- Add 2 Traffic Officers
- Install the Axon in-car camera system in police vehicles
- Continue to replace aging/outdated computers in patrol vehicles

FY 2019: 145 sworn, 20 non-sworn, 16 part-time – 181 Total

FY 2020: 147 sworn, 19 non-sworn, 16 part-time – 182 Total

Forecasting Strategic Considerations

- Short Range (1-3 years)
  - Locate a jail facility to house inmates under sentence that meets our needs
  - Establishing a permanent Public Safety Headquarters
- Mid Range (3-5 years)
  - Build/Renovate and Move into a New Public Safety Headquarters

Forecasting Strategic Considerations

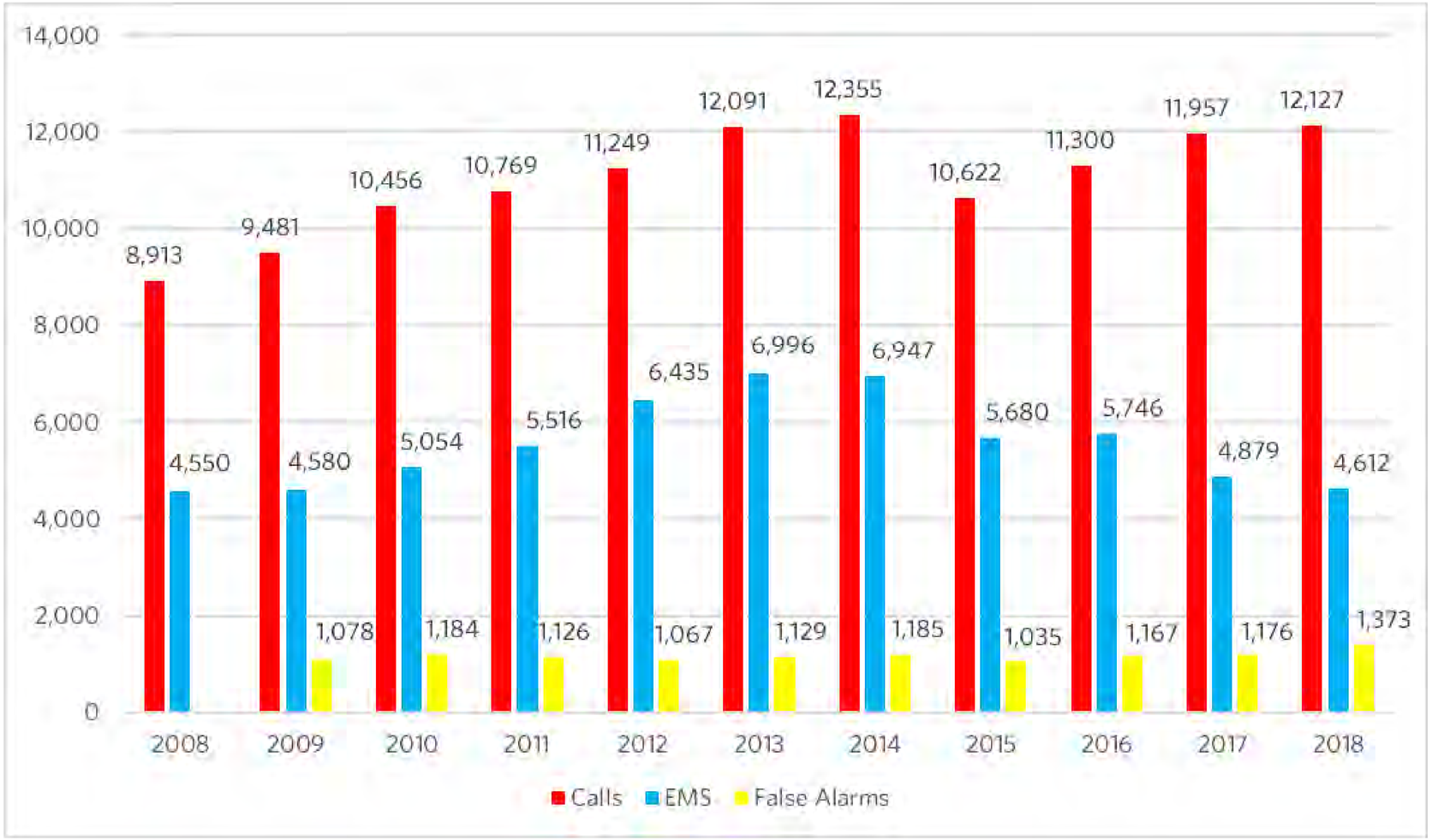
- Long Range (5-10 years)
  - Replace specialized vehicles
    - SWAT truck and trailer; Crime Scene Response
  - Consider moving simunitions house into the City

Discussion


Glenridge Dr
Glenridge Conn
SANDY SPRINGS RESPONSE VEHICLE
POLICE

SSFD

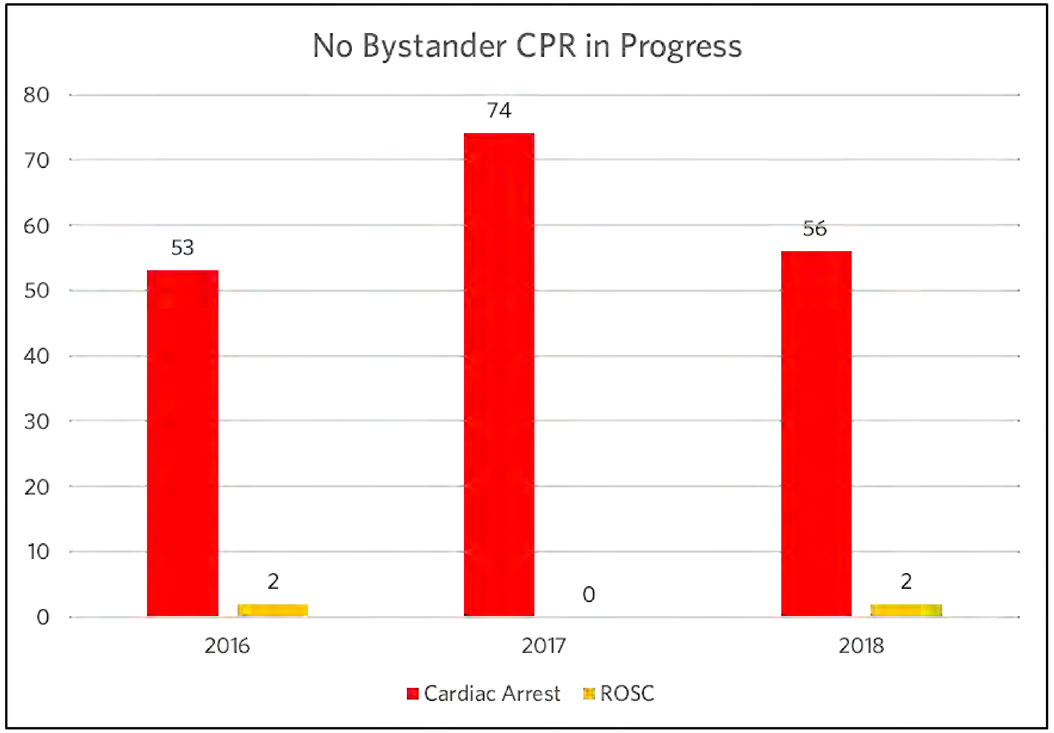
Total Incidents and EMS (Calendar Year)

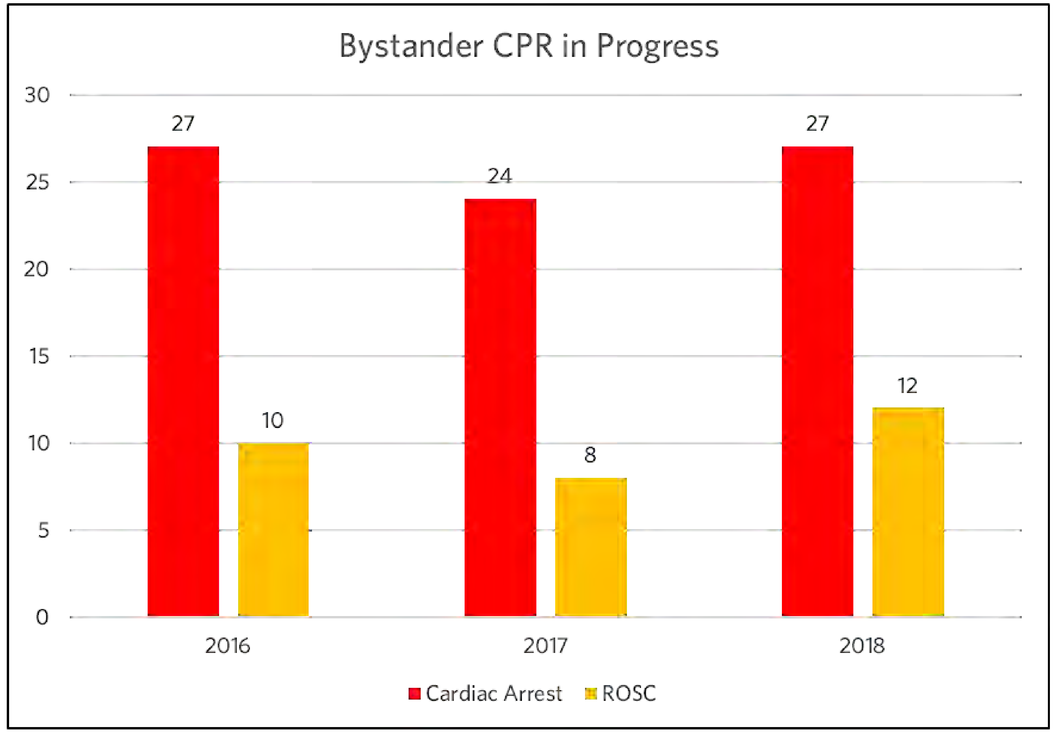


PUBLIC SAFETY AND COMMUNITY

- Response times:
  - In 2018, EMS arrived in 7 min. and 59 sec. 94% of the time.
  - In 2018, Fire arrived in 10 min. and 19 sec. 90% of the time.
- Increase Return of Spontaneous Circulation (ROSC) through CPR/AED education
  - Educate 1,200 with Community CPR program
  - Equip all units with ResQ CPR pump devices
- Fire Corps EMS Program
  - Fund new Fire Corps members EMS certification
- First Due Preplan
  - Software integrates with Fulton County Tax Assessors office (ISO compliance)
- AMR Contract Enhancement
  - Increase Ambulance coverage to 8 units during peak times and 4 units 24/365

PUBLIC SAFETY AND COMMUNITY





PUBLIC SAFETY AND COMMUNITY (continued)

- Add Bullex Fire Simulator for Community and Business Extinguisher Training: $12,500
- Emergency Management Budget
  - Enhance Weather Siren Coverage: $60,000
    - Request 2 additional weather sirens along river
  - Yellow Dot Program: $20,000
    - Designed to assist first responders provide life-saving medical attention after a crash or other emergency

End of Service Reason by Year

Reason	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	Total
Career Change/Pay			1		2	1	1	2		4	3	3	5	22
Administrative		2	3	1	1	1	3			3	1	6	1	22
Johns Creek			13											13
Other Dept. Pay/Facilities				2	1	3	1		1			3		11
Unknown		3	1			1	1	1	1					8
DNW	3	1	2	1										7
Interpersonal Conflicts		1									3		2	6
Retired						2			1	1			2	6
Family Commitments								1				2	1	4
Commute										1	1		1	3
External Promotion								1	1		1			3
Medical										1			2	3
Death		1										1		2
Total	3	8	20	4	4	8	6	5	4	10	9	15	14	110

Personnel Development

Increase Overtime Budget to allow on-duty personnel to attend training

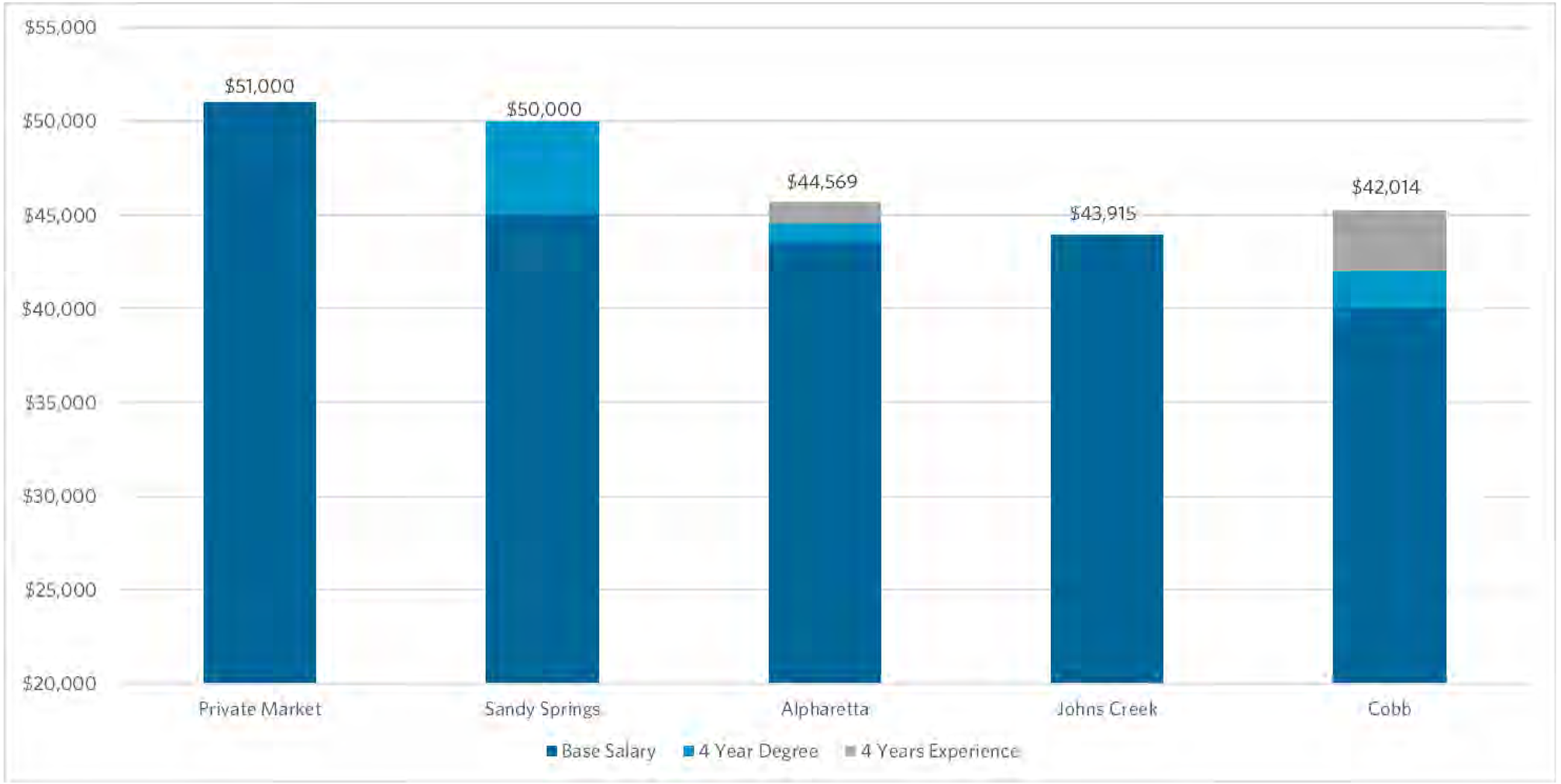
Fund incentives to improve Recruitment and Retention

- Current and future personnel will receive a 5% increase for FFII certification outlined on Career Matrix
- Future Paramedic starting pay increase to $45,000

Total Cost for Personnel Development Enhancements: $42,250

- Fund web-based Fire and EMS training software (FireRescue1) ISO Compliance
- Fund Handtevy Pediatric Emergency app to improve treatment on scenes
- Fund Blue Card hazard zone management system (Train the Trainer for 4)
- Update Fire Department's Mission, Core Values and Vision Statement through facilitated survey group sessions conducted by UGA Carl Vinson Institute

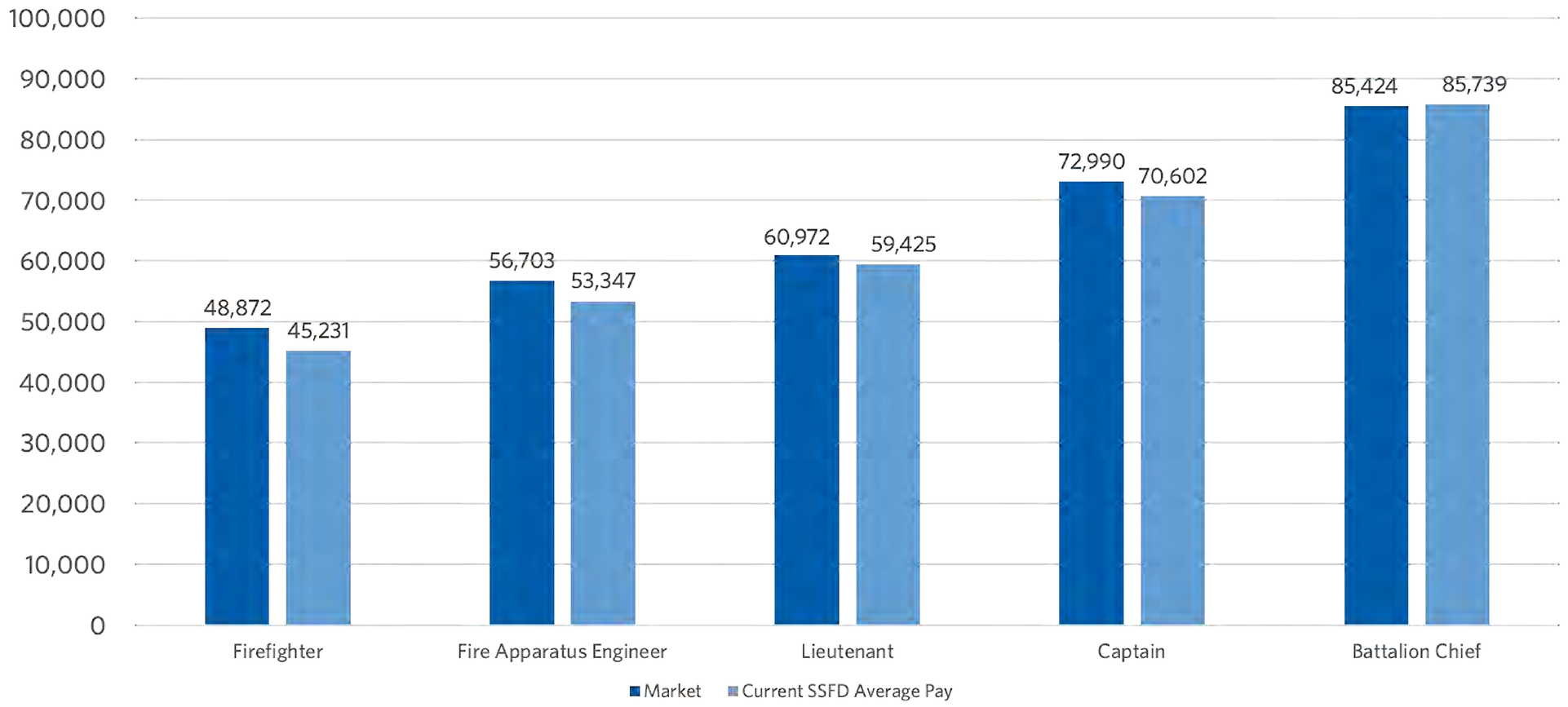
Starting Salary FF-Paramedics w/Higher Education



Starting Salary for FF-EMT w/Higher Education

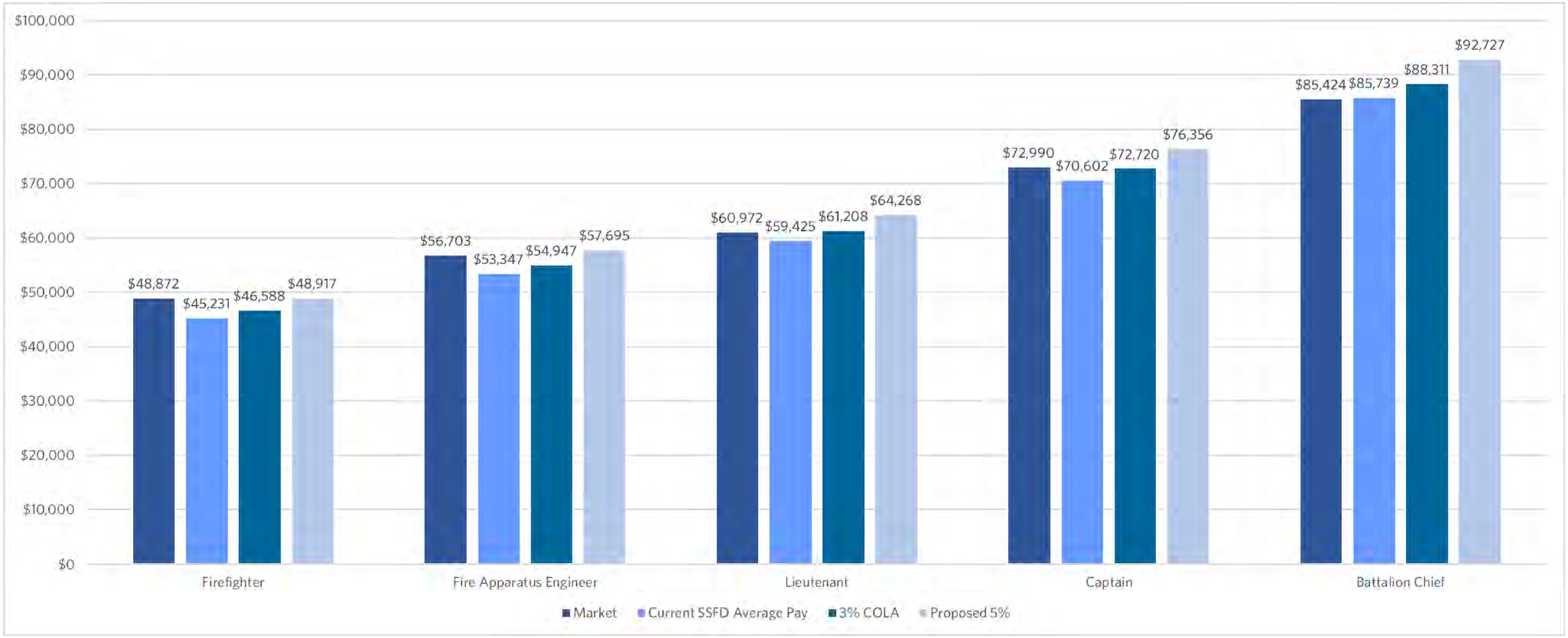


Market Analysis of Average Pay

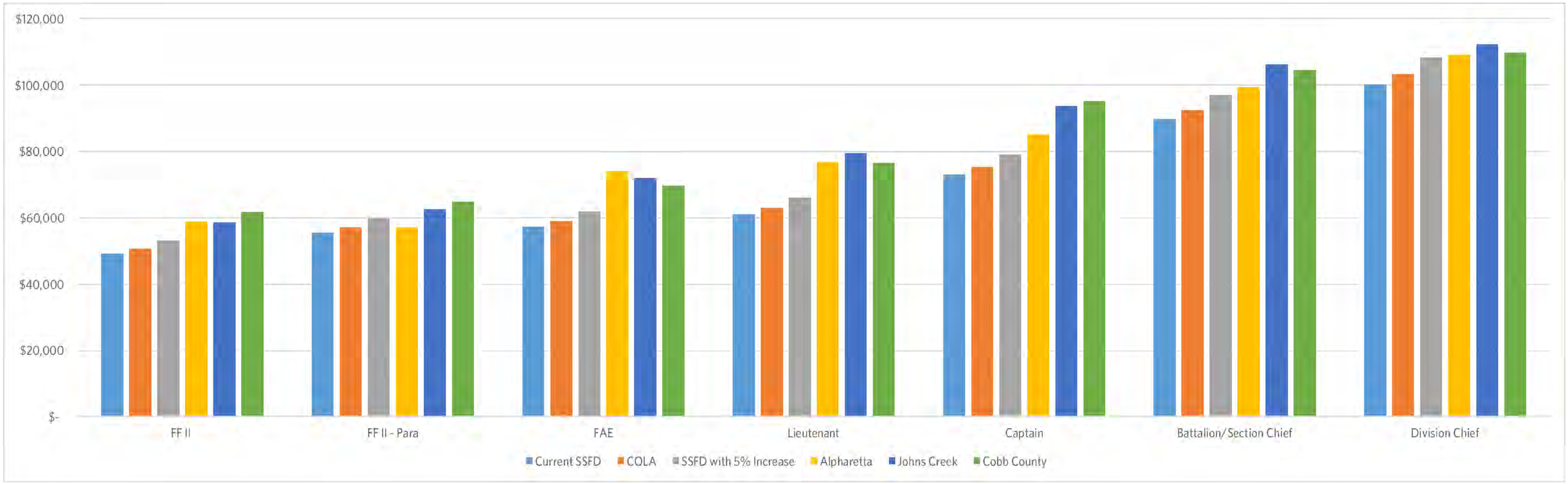


When comparing our average pay to the surveyed market, Firefighters are 8.05% below the market, while Fire Apparatus Engineers are 6.29% below the market

Market Analysis with Proposed 5% Increase



Salary Comparison for 10+ years Experience



Proposed FY 2020 Pay Scale

Position/Title	Min	Mid	Max
Deputy Chief	$90,000	$114,638	$139,277
Division Chief	$80,000	$104,000	$128,000
Section Chief	$72,000	$87,500	$103,000
Battalion Chief	$72,000	$87,500	$103,000
Deputy Fire Marshal	$63,000	$75,500	$88,000
Fire Captain	$61,600	$78,100	$94,600
Fire Inspector I	$45,000	$53,500	$62,000
Community Affairs Officer	$54,504	$64,819	$75,134
Lieutenant - Paramedic	$57,173	$67,511	$77,850
Lieutenant - EMT	$51,836	$62,127	$72,419
FAE - Paramedic	$51,975	$61,374	$70,773
FAE - EMT	$47,124	$56,480	$65,835
Firefighter II - Paramedic	$47,250	$55,794	$64,339
Firefighter II - EMT	$42,840	$51,345	$59,850
Firefighter I - Paramedic	$45,000	$53,138	$61,275
Firefighter I - EMT	$40,800	$48,900	$57,000
Firefighter Recruit/Firefighter I	$38,000		

FY 2020 Requested Enhancements

- Funding to replace Station 2 - $8,000,000
- Funding for temporary Station 2 (630 Hammond Drive) during demolition - $100,000
- Building Enhancements - $51,950
  - Enhance outdoor lighting at all fire stations
  - Install wireless fuel level indicators in all diesel tanks at stations
- Vehicle Enhancements - $95,000
  - 2 administrative vehicles to replace aging vehicles and pull Fire Safety House and training trailer
- Machinery & Equipment Enhancements – $108,000
  - Request additional Life Pack monitors to fire apparatus
  - Replace AEDs on all apparatus; current equipment no longer serviceable
- Small Tools & Equipment Enhancements – $91,740
  - Add a Bullard LDX Thermal Imager bundle for Training Section
  - Replace worn and out of date training equipment
  - Complete Ballistic Gear initiative

FY 2020 Requested Enhancements (continued)

- Uniform Enhancement to purchase additional Technical Rescue Team equipment – $40,000
- Computer Enhancement to replace Mobile Data Terminals (MDT) current equipment no longer serviceable - $170,000

FY 2019: FT Fire Personnel – 116 / PT Fire Personnel - 5

FY 2020: FT Fire Personnel – 116 / PT Fire Personnel - 5

ChatComm E911 Services

- Goals
  - Continue to provide excellent 911 call taking and public safety dispatching services for our client cities.
- Priorities
  - Maintain current performance metrics on call answering and call processing for High Priority calls.
  - Continue to install and maintain contracted technology upgrades noted in contract extension through August 2019.
  - Maintain and enhance the radio based Fire Station Alerting System.
  - Maintain our CALEA, IAED EMD and EFD, accreditation.
- CY2018 Performance Metrics
  - Call answering 93.2% of 911 calls answered within 10 seconds
  - 96% of High Priority calls processed for dispatch within 60 seconds

Rural/Metro Ambulance (AMR)

- Goals
  - Maintain 7 minutes and 59 seconds response time (90% fractile) to emergency calls.
  - Maintain 14 minutes and 59 seconds response time (90% fractile) to non-emergency calls.
- Priorities
  - Implement new contract for 6 Advanced Life Support(ALS) and 2 Basic Life Support(BLS) peak time ambulances, 4 ALS 24-hour ambulances
  - All units dedicated to Sandy Springs with a Mutual Aid agreement with N. Fulton cities
  - New Contract Subsidy of $260,000 annually with no escalator for 5 years
  - Rates for services will be adjusted to market with a 3% annual escalator
  - Install and maintain contracted technology upgrades
  - ChatComm will dispatch ambulances

Forecasting Strategic Considerations

- SHORT-RANGE (1 to 3 Years)
  - Replace Station 2
  - Achieve Accreditation through Commission of Fire Accreditation International
  - Implement city-wide preemption and priority system to improve response times
  - Purchase property in Panhandle and build Station 5
  - Identify and purchase Property to relocate Station 1 (Built in 1968) to Roswell Road North of Morgan Falls Road, improve Distribution (ISO Recommendation)
  - Identify and purchase Property within the City to Relocate Station 4 (Built in 1975), decrease response times and significantly improve Distribution (ISO Recommendation)
  - Identify Property within Hammond/Peachtree Dunwoody to build Station 6 to improve response times

Forecasting Strategic Considerations

- MID-RANGE (3 to 8 Years)
  - Replace Station 1
  - Build Station 6
  - Identify and purchase Property in City for Training Tower and Burn Building with Impact Fees (ISO Improvement)
  - Identify and purchase Property within the City to Relocate Station 4 (Built in 1975), decrease response times and significantly improve Distribution (ISO Recommendation

Discussion



General Government Services

City Clerk

FY 2019 Results

- Reduced Trowbridge inventory of paper records with plan to clean-up damaged records
- Since July 1, 2018, processed over 2,300 Open Records Requests with an average completion time of 3 days

FY 2020 Goals

- Successfully implement an agenda management solution for more efficient pre/post meeting agenda processing
- Implement an electronic voting system for City Council Meetings
- Revise City Records Policy and Procedures
- Develop and implement a systematic destruction schedule for expired records

FY2020 Priorities

- Work with other departments to develop management plan for electronic records retention to more effectively management and execute City Records Policy
- Define and focus on performance measures for City Clerk's Office
- Continue to work with departments toward a 100% utilization of FileBound for mid to long-term electronic records
- Focus on customer service as a component of Open Records Requests

FY 2019	4 FTEs
FY 2020	4 FTEs

City Clerk – FY 2020 Requested Enhancements

- Acquisition of agenda management software — $15,000
  - 1st year cost to include implementation
- Upgrades to FileBound — $30,000
  - To include upgrades for electronic retention and workflow automation

Finance

FY 2019 Results

- **Accounts Payable**: Increased number of vendors paid electronically (ACH), implemented email approval process to increase efficiency in new facility
- **Revenue**: Improved online renewal process for Alcohol License Renewals, reduced mailing expense by communicating via mass communication
- **Purchasing**: Implement contract management software for effective contract storage and solutions, streamlined purchasing templates for ease of use and consistency

FY 2020 Goals

- Provide excellent financial services support for the City as well as improve procedures which contribute to efficiency and implementing long-term effects

FY 2020 Priorities

- **Accounts Payable:** Implement Munis bank reconciliation tool, utilize the Munis Notify program to communicate with vendors in mass and individually, continue to streamline processing and cross train via all software platforms
- **Revenue:** Implement Munis Cashiering and Customer Self-Service modules, increase online payments and online submissions of renewals, revisit and update ordinances and forms to coincide with current practices
- **Purchasing:** Finalize purchasing policy, utilize functionality in Bonfire to notify purchasing of expiring contracts

FY 2019	22 FTEs
FY 2020	22 FTEs

Finance – FY 2020 Requested Enhancements

Software Enhancements & Equipment $45,000

- Tyler Cashiering & Citizen Self-Service
  - Cashiering centralizes revenue collections across the organization
    - Real time access for citizens
    - Secure payment processing
    - Supports efficient workflow
  - Citizen Self-Service combines all Tyler products used in the City
    - Increased operational efficiency
    - 24/7 services available to the customer
    - Ability to utilize one merchant provider for above Tyler products as well as PAC software
- Tyler Notify
  - Builds better, stronger, effective communication with vendors and citizens
  - Allows sending of messages via phone and email in mass or individual delivery
- Tyler Forms
  - Allows City to utilize integrated forms vs. MS Word for licenses and other document creation
  - Documents generated directly from Tyler on Demand

Information Technology

FY 2019 Results

- New Fortigate firewalls – added redundancy and failover
- Connectwise Automate – remote support and automated patching
- IT Glue – Enhanced documentation platform
- Remote access resilience – added redundant hardware at ChatComm
- Storage upgrade – added 30 terabytes storage
- Fire Incident Analysis for new station potential
- Fire hydrant inspection application
- Presentation to the Smart Cities summit for Georgia Municipal Association

• FY 2019	14.25 FTEs
• FY 2020	14.25 FTEs

FY 2020 Goals

- Additional Navori monitors/public wireless in Parks
- Online staff training for data security and awareness
- Develop policy surrounding financial and other sensitive data protection
- Progress on implementing CIS 20 Critical Security Controls
- New patching software to keep networking equipment secure
- Major upgrade of Munis and EnerGov

FY 2020 Priorities

- New GPS Device and Field Collection
- FME software utilization
- Drone program

Information Technology – FY 2020 Requested Enhancements

- Increase to Computer Equipment $50,000
  - Replacement of additional warranty laptops in coming fiscal year
- Increase to Technical Services $27,000
  - Increase in Cisco warranty and GIS Support

Human Resources

FY 2019 Results

- HR-to-Go: Mobile HR to Police Department
- City-wide Onboarding Events for all new City Staff (March 2019)
- Teamwork & A Sense of Community
- Sandy Springs Team – SSEF 5K (09/2018)
- Sandy Springs Night at the Braves
- Quarterly Blood Drives
- Wellness Lunch & Learns (sugar reduction, step challenge and stress management)
- ADP Implementation (Phase 1)
- On going Recruitment and Retention

FY 2019	3 FTEs
FY 2020	4 FTEs

FY 2020 Goals

- Expand HR-to-Go to Fire Stations
- Complete ADP implementation and training
- Review and make recommendations for benefits plans for 2020 Plan Year
- Conduct comprehensive Classification & Pay Study
- With the addition of HR staff, realign duties within to improve service and streamline processes
- Expand Teamwork and Community events

FY2020 Priorities

- Provide excellent service to internal and external customers
- Improve employee retention
- Provide enhanced employee/manager self-service options through ADP
- Expand wellness program

Human Resources – FY 2020 Requested Enhancements

- Additional staff request of 1 FTE $57,500
  - Increased head count of City staff, includes Police and part-time Performing Arts Center staff
  - Added responsibilities around City-wide onboarding of new staff, both direct and indirect
  - Increase involvement with City-wide team building events and health programs

Facilities

FY 2019 Accomplishments

- Demolition of 3 Hammond Drive and 1 Hilderbrand properties
- Construction of new Emergency Operations Center located in the City Hall building
- Construction of the 4th Floor Wellness Center for all Staff
- Renovation of the old City Hall building to update the Courthouse by adding an IT office area, server room and Probation offices
- Continued efforts in ongoing City Springs projects, including additional landscape features and building amenities, such as extra furniture and signage

FY 2019	11 FTEs
FY 2020	11 FTEs

FY 2020 Goals

- Provide a high standard of facilities and grounds maintenance for a condition of operating excellence, cleanliness, and safety
- Provide high level of maintenance, security, custodial, landscaping and parking services, while providing staff and visitors with safe, attractive, clean and efficient buildings and outdoor areas in which to work and have enjoyable experiences

FY 2020 Priorities

- Increase operational effectiveness and efficiencies by setting high standards in preventative maintenance and system operational checks
- Implement Green Initiatives through the results of city-wide building utility audits and continuously searching for critical cost saving system improvements that directly impact lowering utility costs

Facilities – FY 2020 Requested Enhancements

- Increase to Cleaning Services $170,000
  - Contract previously under PAC management moved to City
- Increase to Repairs & Maintenance $800,000
  - Upgrades to Holiday décor, Security systems, A/V system, Fire system, landscape, fountains, elevators and generators throughout the City
- Increase to Operating Supplies $120,000
  - Increase for parking, surface and interior signs throughout the City

Subcontractor Summary

• Allied Universal – Physical Security (12 Guards 24/7)	$275,000
• AFS – House Keeping - City Springs/Court House/TB	$137,700
• Ruppert Landscaping – Grounds X3 per weeks	$175,000
• PoolsPlusPools – Fountain X3 per week	$58,000
• Johnson Controls – City Springs Chillers & BMS	$37,000
• MANN Mechanical – HVAC (City Wide)	$80,000
• GC&E – Security System (City Wide)	$137,000
• Kone – Elevators	$35,000
• Nixon Generators - City Springs & Court House	$24,000
• CANA Fire System Inspections	$24,300
Total	**$983,000**

Communications

FY 2019 Results

- Opening Activities for Performing Arts Center
- Event Creation: CHOA Lantern Parade, Marine Corp Birthday Celebration, Sparkle Sandy Springs, ARTSS in the Open, and City Green Live (10 concerts series)
- Launched Unified Platform and CitySprings.com website and Phase 1 : Inside Sandy Springs Intranet
- Continued increase of Opt-in registrations for Sandy Springs Alerts, currently at 3,848
- Provided outreach assistance for North End Redevelopment program including web updates, HOA notices and public meetings
- Development of the False Alarm web information pages, collateral and video to assist with education efforts for the ordinance change

FY 2019	8 FTEs
FY 2020	8 FTEs

FY 2020 Goals

- Convey key messages of the City to internal/external audiences and facilitate citizen input to aid in decision-making processes of the City
- Reinforce the City's identity promoting a strong, positive image among target audiences vital to the community's economic well-being

FY 2020 Priorities

- Build Phase 2 : Inside Sandy Springs Intranet
- Redevelop the City's website Home page to increase front page functionality
- Continue expansion of community outreach program, especially around Public Works construction projects
- Improve signage for customers at City Springs including parking deck and outdoor digital signage

Communications – FY 2020 Requested Enhancements

- Inside Sandy Springs Phase II (Intranet) $50,000
  - A web-based Intranet providing an additional internal channel to communicate and inform staff
- Redesign of City home page $30,000
  - Redevelop home page of sandyspringsga.gov enhancing dissemination of information through quick links and news feeds

Municipal Court

CY 2018-2019 Caseload

- 2019: 5,583 YTD
- 2018: 17,540
- 2017: 18,773
- 2016: 17,799

FY 2019	11 FTEs
FY 2020	11 FTEs

FY 2020 Goals

- Accurately maintain, safeguard and store all Court documents as well as ensure all monies are disbursed as directed by law

FY 2020 Priorities

- Maintain day to day operations in accordance with Court Policy and Procedures

Municipal Court – FY 2020 Requested Enhancements

- Courthouse renovations $38,000
  - Will provide increased security for judges and inmates

Public Works FY2019 Highlights

- 2,902 service requests/inquiries received/processed through department (through April)
- Provided significant coordination and support to GDOT I-285/GA 400 reconstruction
- Projects delivered:
  - T-34 Morgan Falls Road beautification Phase II (Transportation Enhancement (TE) grant)
  - T-6000 Sidewalk Program, Dudley Lane Sidewalk
  - TS-165 Northwood Drive from Kingsport to Roswell Road sidewalk
  - T-44 Roswell Road Advanced Traffic Management System (ATMS) Phase II
  - Mabry Road drainage project
  - New Traffic Management Center
  - 38 Stormwater projects
  - New CCTV cameras at 7 locations
  - 1,000 feet of fiber on Mt. Vernon Hwy at Barfield Rd at ChatComm to accommodate Transform 285/400 project
  - New striping, signage, and raised pavement markers on Peachtree Dunwoody Rd at Telford Place
  - Extended turn lane at Johnson Ferry Road and Abernathy Road
  - Prepared traffic calming treatment plans for three neighborhoods
  - 4.84 miles/9.69 lane miles of road paved
  - Removed more than 1357 sidewalk trip hazards
  - T-7500 Replaced two deficient guardrails

Public Works

FY 2020 Goals

- Provide a safe, sustainable transportation system that is sensitive to its citizens and environment
- Sustain and improve our overall community appearance
- Execute our infrastructure maintenance, repair and improvement programs
- Advance the City's vision for the future

FY 2020 Priorities

- Emphasize public safety enhancements—roadway striping/signage, traffic/emergency response technologies, guardrail program, and pedestrian safety
- Ensure top tier maintenance of our infrastructure, deliver beautification efforts and pursue screening and relocation of utilities
- Deliver TSPLOST, capital transportation, and stormwater programs—aid delivery of all City programs
- Execute focused transportation planning efforts, begin concept development for projects of interest, seek environmental improvement opportunities, and implement appropriate emerging technologies

FY 2019	45.5 FTEs
FY 2020	45.5 FTEs

Public Works – TSPLOST Project Update

- **Projects under design:**
  - TS-103 Spalding Drive/Dalrymple/Trowbridge intersection
  - TS-105 Roswell Road at Grogans Ferry intersection
  - TS-110 Mt. Paran Road at Powers Ferry Road Intersection
  - TS-161 Johnson Ferry from Harleston to Glenridge sidewalk
  - TS-163 Johnson Ferry at Glenridge Connector sidewalk
  - TS-164 Windsor Parkway from Peachtree Dunwoody to city limits sidewalk
  - TS-166 Spalding Drive from Spalding Lake Ct. to River Exchange sidewalk (now Spalding Widening Project with Gwinnett County)
  - TS-167 Brandon Mill Road from Marsh Creek to Lost Forest sidewalk
  - TS-169 Dunwoody Club from Spalding Drive to Fenimore Circle sidewalk
  - TS-170 Interstate North Pkwy from Northside Drive to the city limits/Chattahoochee sidepath
  - TS-171 Roberts Drive Northridge Road to Davis Academy sidewalk
  - TS-191 T-11 Johnson Ferry/Mt. Vernon one way pair
  - TS-192 Mt. Vernon multi-use corridor
  - TS-193 T-24 Hammond Drive (acquisition/demolition)
  - TS-201 GA400 multi-use trail

Public Works – CIP Project Update

- **Projects under design/construction:**
  - CC-10 Sandy Springs Circle Streetscape
  - T-43 Roswell Road at Glenridge Drive Intersection project (with GDOT)
  - T-54 Hammond Drive/Peachtree Dunwoody/Glenridge (ATMS) Phase III
  - T-62 City Springs Streetscapes
  - CDBG Sidewalk/Streetscape Phase 1 and Phase 2
  - Riverside/Johnson Ferry Intersection Improvement
  - Peachtree-Dunwoody at Telford Roadway Improvement
  - T-6000 Sidewalk gap fills - Hammond Drive at Roswell Road and Blue Stone Road at Sandy Springs Place

Recreation & Parks

FY 2019 Accomplishments

- Completed Recreation & Parks Master Plan
- Estimated users for FY 2020 – 100,000
- Completed Overlook Park playground turf and partial swing turf
- Executed 3 IGAs with Fulton County Board of Education for Lake Forest and Ison Springs Elem. and Sandy Springs Middle School
- Completion of Hammond Park Gymnasium Phase I
- Added children and adult programming, expanded outdoor programs and adult sport programs
- Opened Windsor Meadows Park
- Completed Morgan Falls Athletic complex main playground replacement and fall surface
- Nomination and award of Athletic Manager Trevor Ramos by Georgia Recreation and Park Assoc.

FY 2020 Goals

- Provide safe, well organized and supervised leisure programs for citizens of Sandy Springs
- Provide beautiful, safe, well maintained parks and playgrounds
- Acquire additional park land
- Increase leisure programming by 7%
- Complete Community Art Plan
- River Shore Estates floodplain park
- Hammond Park Gym Phase II
- Construction of Crook Creek Park Trail

FY 2019	12 FTEs / 63 PTEs
FY 2020	12 FTEs / 55 PTEs

Community Development FY 2020 Priorities

Land Development and Building:

- E-review – Upgrade EnerGov Platform to 2019 version and enhance usability of Builders Portal with upgrade to Citizen Self-Service (CSS)
- Communications - Continue with helpful hints, develop "how to" video shorts, lunch and learns
- Continued development and production of seminars on stormwater management/low impact development best practices
- Continue to host staff, builder, developer and residential informational seminars, lunch and learns
- Peer review of permit process to see how we can improve our output, streamline our processes and reduce errors

Code Enforcement:

- Increase web access to data – Empower resident/complainant to do their own research and reduce routine calls
- Identify hot spots from Police and Code Enforcement cases (heat maps) for strategic enforcement planning
- Assist Public Works with reviews of TSPLOST projects – both plan review and site inspection/enforcement efforts
- Amortization Enforcement for vehicle-related uses Sec. 1.1.10 (next 7 years)

Planning & Zoning:

- Communications regarding new Codes:
  - Continue to publish "how-to guides" and helpful hints
  - Organize and conduct "roundtables/lunch and learns" for developers, residents, applicants and staff
  - Next 10 implementation:
    - Participation/implementation of the North End Redevelopment Task Force recommendations
    - Greenspace and Green infrastructure design and implementation – coordination with P&R and PW
    - Strategic parking management planning – assess how current parking requirements are affecting future City development
- Support the implementation of the Parks & Recreation Master Plan relative to **Open Space and Greenway** planning and prioritization components

FY 2019	41 FTEs
FY 2020	37 FTEs

By the Numbers: P & Z Zoning & Variance Activity

Activity Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019 Projected
Zoning Hearings	20	30	11	22	16
Zoning Modifications	18	17	7	0	0
Variances/Appeals	36	60	39	36/12*	30/10*
Zoning Certifications	101	91	80	94	64
Zoning/Dev Regs Text Amendments	0	4	13	1	n/a

* *Administrative Variances*

By the Numbers: Building & Land Permit Activity

Fiscal Year	Permits Issued	Permits Processed	Inspections Performed
2015	3,538	-	16,500
2016	3,947	4,378	15,750
2017	4,459	4,460	15,250
2018	4,178	4,522	14,576
2019 Projected	3,899	4,240	14,555

By the Numbers: Code Enforcement Cases

Activity	YTD FY 2019
Complaints	2,526
Notice of Violations	615
Citations	425
Unfounded Cases	160
Transferred Cases	48
Resolutions	614
Special Assignments	
Gas Station Sweeps	26
Details with Police	10
Business License Inspections	715
Review 3rd Party Inspections	4,623
Sign Enforcement (ROW)	1,034
Apartment Sweeps*	3,802
Sober Living Enforcement/Court	3
Short-term Rentals	57

* *13 complexes, 289 buildings, 3,500 exterior unit inspections + grounds*

By the Numbers: Permit Desk

Activity Type	FY 2016	FY 2017	FY 2018	FY 2019 YTD	FY 2019 Projected	FY 2019 Budget	Over / (Under)
Planning/Zoning Fees	112,287	67,547	72,256	54,498	81,747	60,000	21,747
Development Review Fees	102,171	164,010	181,911	68,143	102,214	100,000	2,214
Building Permits	2,661,984	4,082,404	3,519,047	1,196,110	1,794,615	2,000,000	(205,385)
Impact Fees	1,403,538	3,000,767	7,040,815	1,411,317	2,139,190	2,015,000	124,190
Plumbing Permits	11,630	8,630	10,255	7,671	11,506	10,000	1,506
Electrical Permits	13,567	9,962	11,728	11,686	17,529	10,000	7,529
HVAC Permits	30,858	32,952	41,703	24,355	36,532	20,000	16,532
Building Reinspection Fees	5,650	1,250	7,700	4,050	6,075	5,000	1,075
Administrative Fees	0	27,409	67,629	38,880	58,320	50,000	8,320

* *10,455 customers served by permit desk in FY 2018*

Community Development – FY 2020 Requested Enhancements

- Increase to Technical Services $27,500
  - Implementation of upgrade to EnerGov 2019
  - BlueBeam upgrade

General Government – FY 2019 Contract Service Partners

GGS Contractor	Work Area
Inframark	Finance & Admin
InterDev	IT
the Collaborative	Communications
Faneuil	Call Center
AECOM	Facilities
Jacobs	Court
AECOM	Public Works
Jacobs	Recs & Park
the Collaborative	Comm/Econ Development

Public Works Subcontractors	Work Area
Blount	Street Maintenance
Pateco	Street Sweeping
Pro Cutters	Citywide On-Call Litter
Pro Cutters	State Route Mowing
Yellowstone	Citywide On-Call Mowing
Wildcat / Tomal	Road Striping
Optech	Road Signage
Odd Job Tree / Richmond	Tree Removal
GTG	Traffic Signals
Blount	Stormwater Maintenance

Public Safety Contractors	Work Area
iXP (ChatComm)	E911 Services
Rural Metro Ambulance	Ambulance Services
N. Fulton Regional Radio Authority	Radio System

Public Works Contractor Analysis

Contractor	Work Area	Escalator	FY 2019 Amount	FY 2020 Amount	% Change
Blount	Street Maintenance	0.00%	$1,005,000	$1,055,000	4.98%
Pateco	Street Sweeping	0.00%	$145,000	$145,000	0.00%
Pro Cutters	Citywide On-Call Litter	0.00%	$288,000	$288,000	0.00%
Pro Cutters	State Route Mowing	3.00%	$275,000	$137,500	-50.00%
Yellowstone	Citywide On-Call Mowing	2.00%	$617,647	$630,000	2.00%
Wildcat / Tomal	Road Striping	0.00%	$175,000	$225,000	28.57%
Optech	Road Signage	0.00%	$360,000	TBD	
Odd Job Tree / Richmond	Tree Removal	0.00%	$300,000	$300,000	0.00%
GTG	Traffic Signals	3.00%	$807,968	$832,200	3.00%
Blount	Stormwater Maintenance	0.00%	$460,000	$670,000	45.65%
	Materials	-	$400,000	$440,000	10.00%
	TOTAL		**$4,833,615**	**$4,722,700**	**-2.29%**

FY2019 Non Profit Summary

Direct Allocations:	Amount
Sandy Springs Youth Sports	$127,500
Heritage - Park Maintenance	$110,000
Community Assistance Center	$100,000
Keep Sandy Springs Beautiful - Hazardous Waste*	$75,000
Keep Sandy Springs Beautiful - Recycling	$65,000
Keep Sandy Springs Beautiful - Capital	$50,000
Leadership SS - Movies by Moonlight	$15,000
Heritage - Concerts by the Springs	$15,000
Heritage - Sandy Springs Festival	$12,500
Heritage - Farmer's Market	$10,000
Subtotal	**$580,000**

* *Occurs every other fiscal year*

FY 2020 Operating Budget Assumptions

GGS Contract Renewals	TBD
Subcontractor Agreement Renewals	TBD
Funding to PFA for Principal & Interest on Bonds	$7,697,900
Facilities Operations Increase for City Springs	$1,100,000
Performing Arts Center Operations	$2,701,000
Fund Add'l SSPD Personnel and Retention	$404,000
Fund Add'l SSFR Personnel and Retention	$175,000
Continued Fleet Replacement SSPD - 18 vehicles	$978,000
Continued Fleet Replacement SSFR - 3 vehicles	$95,000
Continued Funding for Community Events/Nonprofits	TBD
Debt Service for Fire Trucks	$698,000
E911 Center Operations	$150,000
Radio Authority Operations	$615,000
Continued EMS Subsidy with Enhanced Services	$260,000

FY 2020 Capital Budget Assumptions

Fire Station 2	$5,000,000
Pavement Management Program	$3,800,000
Continued Funding for Stormwater Infrastructure Imp	$1,750,000
Peachtree @ Telford Improvement Project	$1,750,000
North End Revitalization	$1,500,000
City Trail Construction	$1,000,000
Signal Pre-Emption for Emergency Response	$700,000
Traffic Management Program	$600,000
Morgan Falls Athletic Turf/Erosion Control	$600,000
Intersection & Operation Improvements	$500,000
SR 140 Holcomb @ Spalding ROW	$450,000
Mt. Vernon @ Dupree Signal Upgrade	$350,000
City Beautification Program	$350,000
Guardrail Replacement Program	$350,000
Transportation Master Plan	$350,000
Fulton County IGA-Ison Springs Elementary	$250,000
Hammond Park Phase II	$250,000
Overlook Park Swing Turf/Bank Stabilization	$250,000
Stormwater Green Infrastructure	$250,000
Ridgeview Park Playground/Landscaping	$125,000
Total	**$20,175,000**

Questions?

FY 2020 BUDGET WORKSHOP 2

John McDonough
City Manager

May 14, 2019

SANDY SPRINGS™
GEORGIA

FY 2020 Budget Calendar

March - April	Departmental Budget Meetings / Finance Review Phase
April – May	Senior Management / Mayor Review Phase
May 7	Budget Workshop 1
May 14	Budget Workshop 2
May 21	City Council Presentations / Receive Proposed Budget
June 4, 6:00 PM	First Public Hearing and Budget Workshop
June 18, 6:00 PM	Final Public Hearing and Budget Adoption
June 25, 6:00 PM	Final Late Date for Budget Workshop / Adoption

Workshop Goals

- Receive feedback and direction from City Council as we develop the FY 2020 Budget
- Review and validate FY 2020 planning assumptions
- Understand Public Safety, General Government Services, and Facilities priorities as part of the City's service delivery and capital programs

Fund Balance Reserve

- Adopted as part of the approved Budgetary Policy
- Fund Balance is the cash reserve and working capital to cover the following:
  - Expenditures caused by unforeseen emergencies
  - Shortfalls caused by revenue decline
  - Eliminates need for short-term borrowing for cash flow purposes

Projected Undesignated Fund Balance

Audited June 30, 2018 Fund Balance	$39,844,288
Add: FY 2019 Projected Revenues	104,530,461
Less: FY 2019 Projected Expenditures	($105,760,549)
Subtotal	38,614,200
Less: Fund Balance Reserve	($20,747,370)
Year End Estimated Undesignated General Fund Balance:	**$17,866,830**

General Fund Revenues
Approved FY 2019 vs. Proposed FY 2020

Revenues	2019 Budget	2020 Budget	Variance	% Change
Property Taxes	$32,775,000	$35,625,000	$2,850,000	8.70%
Sales Taxes	25,875,000	26,375,000	500,000	1.93%
Business & Occupational Tax	9,500,000	9,500,000	0	0.00%
Franchise Taxes	9,075,000	9,025,000	-50,000	-0.55%
Insurance Premium Tax	5,500,000	6,250,000	750,000	13.64%
Other Revenue	13,234,885	11,616,770	-1,618,115	-12.23%
Total	**$95,959,885**	**$98,391,770**	**$2,431,885**	**2.53%**

General Fund Expenditures
Approved FY 2019 vs. Proposed FY 2020

Expenditures	2019 Budget	2020 Budget	Variance	% Change
City Council	$226,322	$226,400	$78	0.03%
City Manager	1,116,258	1,080,900	-35,358	-3.17%
City Clerk	249,221	531,900	282,679	113.43%
Finance	2,793,822	2,355,600	-438,222	-15.69%
City Attorney	900,000	900,000	0	0.00%
Information Services	2,800,883	2,836,000	35,117	1.25%
Human Resources	456,540	670,300	213,760	46.82%
Facilities Management	3,842,374	5,167,600	1,325,226	34.49%
Communications	1,839,080	2,023,000	183,920	10.00%
General Administration	2,536,833	3,023,500	486,667	19.18%

General Fund Expenditures
Approved FY 2019 vs. Proposed FY 2020 (cont.)

Expenditures	2019 Budget	2020 Budget	Variance	% Change
Municipal Court	1,640,288	1,525,600	-114,688	-6.99%
Police	22,880,045	23,848,100	968,055	4.23%
Fire	15,082,380	15,575,200	492,820	3.27%
Emergency Management	1,577,000	1,503,300	-73,700	-4.67%
Public Works	13,291,179	12,398,800	-892,379	-6.71%
Fleet Services	274,148	303,900	29,752	10.85%
Recreation & Parks	4,372,042	4,039,200	-332,842	-7.61%
Community Development	4,726,764	4,019,200	-707,564	-14.97%
Economic Development	368,553	357,500	-11,053	-3.00%
Transfers to Other Funds	29,512,498	33,872,600	4,360,102	14.77%
Total	**$110,486,230**	**$116,258,600**	**$5,772,370**	**5.22%**

Public Works Contractor Analysis

Contractor	Work Area	FY 2019 Amount	FY 2020 Amount	% Change
Blount	Street Maintenance	$1,005,000	$1,055,000	4.98%
Pateco	Street Sweeping	$145,000	$145,000	0.00%
Pro Cutters	Citywide On-Call Litter	$288,000	$288,000	0.00%
Pro Cutters	State Route Mowing	$275,000	$137,500	-50.00%
Yellowstone	Citywide On-Call Mowing	$617,647	$630,000	2.00%
Wildcat / Tomal	Road Striping	$175,000	$225,000	28.57%
Optech	Road Signage	$360,000	$450,000	25.00%
Odd Job Tree / Richmond	Tree Removal	$300,000	$300,000	0.00%
GTG	Traffic Signals	$807,968	$832,200	3.00%
Blount	Stormwater Maintenance	$460,000	$670,000	45.65%
	Materials	$400,000	$440,000	10.00%
	TOTAL	**$4,833,615**	**$5,172,700**	**7.02%**

FY 2020 Operating Budget Assumptions

Subcontractor Agreement Renewals	$5,172,700
Funding to PFA for Principal & Interest on Bonds	$7,697,900
Facilities Operations Increase for City Springs	$1,250,000
Performing Arts Center Operations	$2,701,000
Fund Add'l SSPD Personnel and Retention	$404,000
Fund Add'l SSFR Personnel and Retention	$175,000
Continued Fleet Replacement SSPD - 18 vehicles	$978,000
Continued Fleet Replacement SSFR - 3 vehicles	$95,000
Continued Funding for Community Events/Nonprofits	$425,000
Debt Service for Fire Trucks	$698,000
E911 Center Operations	$150,000
Radio Authority Operations	$615,000
Continued EMS Subsidy with Enhanced Services	$260,000
Total	**$20,621,600**

FY 2020 Capital Budget Assumptions

Fire Station 2	$4,000,000
Pavement Management Program	$3,800,000
Cultural Center	$2,500,000
Peachtree @ Telford Improvement Project	$1,750,000
Continued Funding for Stormwater Infrastructure Imp	$1,500,000
North End Revitalization	$1,500,000
City Trail Construction	$750,000
Signal Pre-Emption for Emergency Response	$700,000
Traffic Management Program	$600,000
Morgan Falls Athletic Turf/Erosion Control	$600,000
Intersection & Operation Improvements	$500,000
SR 140 Holcomb @ Spalding ROW	$450,000
Mt. Vernon @ Dupree Signal Upgrade	$350,000
City Beautification Program	$350,000
Guardrail Replacement Program	$350,000
Transportation Master Plan	$350,000
Fulton County IGA-Ison Springs Elementary	$250,000
Hammond Park Phase II	$250,000
Overlook Park Swing Turf/Bank Stabilization	$250,000
Stormwater Green Infrastructure	$250,000
Ridgeview Park Playground/Landscaping	$125,000
Total	**$21,175,000**

Questions?

FY 2020 BUDGET WORKSHOP 3

John McDonough
City Manager

May 21, 2019

SANDY SPRINGS™
GEORGIA

FY2020 Budget Calendar

March - April	Departmental Budget Meetings / Finance Review Phase
April – May	Senior Management / Mayor Review Phase
May 7	Budget Workshop 1
May 14	Budget Workshop 2
May 21	City Council Presentations / Receive Proposed Budget
June 4, 6:00 PM	First Public Hearing and Budget Workshop
June 18, 6:00 PM	Final Public Hearing and Budget Adoption
June 25, 6:00 PM	Final Late Date for Budget Workshop / Adoption

Budget Principles

- Conservatively determine revenue and expenses.
  - Solid estimating effectively neutralizes pressures to inflate revenue estimates to cope with budgeting pressures.
- Do not use one-time revenue sources for ongoing expenses.
  - When a non-recurring source of revenue is used to fund an ongoing expense, an "automatic unfunded increase" is built into the budget for the following year.

City Council Priorities

PUBLIC SAFETY

TRANSPORTATION

ECONOMIC DEVELOPMENT

DOWNTOWN DEVELOPMENT

COMMUNITY APPEARANCE

SUSTAINABLE GROWTH

WATER RELIABILITY

NATURAL RESOURCE PROTECTION

NORTH END REDEVELOPMENT

RECREATION AND CULTURAL ENHANCEMENT



FY2020 Operating Budget Assumptions

Subcontractor Agreement Renewals	$5,172,700
Funding to PFA for Principal & Interest on Bonds	$7,697,900
Facilities Operations Increase for City Springs	$1,250,000
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Radio Authority Operations	$615,000
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Total	**$20,621,600**

FY2020 Capital Budget Assumptions

Fire Station 2	$4,000,000
Pavement Management Program	$3,800,000
Cultural Center	$2,500,000
Peachtree @ Telford Improvement Project	$1,750,000
Continued Funding for Stormwater Infrastructure Imp	$1,500,000
North End Revitalization	$1,500,000
City Trail Construction	$750,000
Signal Pre-Emption for Emergency Response	$700,000
Traffic Management Program	$600,000
Morgan Falls Athletic Turf/Erosion Control	$600,000
Intersection & Operation Improvements	$500,000
SR 140 Holcomb @ Spalding ROW	$450,000
Mt. Vernon @ Dupree Signal Upgrade	$350,000
City Beautification Program	$350,000
Guardrail Replacement Program	$350,000
Transportation Master Plan	$350,000
Fulton County IGA-Ison Springs Elementary	$250,000
Hammond Park Phase II	$250,000
Overlook Park Swing Turf/Bank Stabilization	$250,000
Stormwater Green Infrastructure	$250,000
Ridgeview Park Playground/Landscaping	$125,000
Total	**$21,175,000**

Service Enhancements

SSPD FY2020 Enhancements

- 4% pay increase for recruitment and retention
- Add 2 Traffic Officers
- Install the Axon in-car camera system in police vehicles
- Continue to replace aging/outdated computers in patrol vehicles

SSFR FY2020 Enhancements

- 5% pay increase for recruitment and retention
- Partial funding to replace Station 2
- Replace 2 administrative vehicles to replace aging vehicles and pull Fire Safety House and training trailer
- Replace Mobile Data Terminals (MDT) computer equipment
- Adding Life Pack monitors and replacing all out of service AEDs
- Adding a Bullard LDX Thermal Imager bundle for Training Section and completing Ballistic Gear initiative

GGS FY2020 Enhancements

- City Clerk – Addition of agenda management software and upgrades to retention software
- Finance – Addition of cashiering and self-service software
- IT – Increase to computer equipment upgrades and GIS support
- Human Resources – Addition of 2 FTEs
- Facilities – Addition of housekeeping to City budget, maintenance agreements for new building

GGS FY2020 Enhancements continued

- Communications – Completion of Inside Sandy Springs intranet and redesign of City home page
- Municipal Court – Renovations to Courthouse for increased security
- Community Development – Upgrades to EnerGov and Bluebeam

FY2020 General Fund Budget Summary

Revenues	$98,391,770
Expenditures	116,258,600
Subtotal	($17,866,830)
Use of Fund Balance	$17,866,830
Total	$0

General Fund Revenues
Approved FY2019 vs. Proposed FY2020

Revenues	2019 Budget	2020 Budget	Variance	% Change
Property Taxes	$32,775,000	$35,625,000	$2,850,000	8.70%
Sales Taxes	25,875,000	26,375,000	500,000	1.93%
Business & Occupational Tax	9,500,000	9,500,000	0	0.00%
Franchise Taxes	9,075,000	9,025,000	-50,000	-0.55%
Insurance Premium Tax	5,500,000	6,250,000	750,000	13.64%
Other Revenue	13,234,885	11,616,770	-1,618,115	-12.23%
Total	**$95,959,885**	**$98,391,770**	**$2,431,885**	**2.53%**

General Fund Expenditures
Approved FY2019 vs. Proposed FY2020

Expenditures	2019 Budget	2020 Budget	Variance	% Change
City Council	$226,322	$226,400	$78	0.03%
City Manager	1,116,258	1,080,900	-35,358	-3.17%
City Clerk	249,221	531,900	282,679	113.43%
Finance	2,793,822	2,355,600	-438,222	-15.69%
City Attorney	900,000	900,000	0	0.00%
Information Services	2,800,883	2,836,000	35,117	1.25%
Human Resources	456,540	670,300	213,760	46.82%
Facilities Management	3,842,374	5,167,600	1,325,226	34.49%
Communications	1,839,080	2,023,000	183,920	10.00%
General Administration	2,536,833	3,023,500	486,667	19.18%

General Fund Expenditures
Approved FY2019 vs. Proposed FY2020 continued

Expenditures	2019 Budget	2020 Budget	Variance	% Change
Municipal Court	1,640,288	1,525,600	-114,688	-6.99%
Police	22,880,045	23,848,100	968,055	4.23%
Fire	15,082,380	15,575,200	492,820	3.27%
Emergency Management	1,577,000	1,503,300	-73,700	-4.67%
Public Works	13,291,179	12,398,800	-892,379	-6.71%
Fleet Services	274,148	303,900	29,752	10.85%
Recreation & Parks	4,372,042	4,039,200	-332,842	-7.61%
Community Development	4,726,764	4,019,200	-707,564	-14.97%
Economic Development	368,553	357,500	-11,053	-3.00%
Transfers to Other Funds	29,512,498	33,872,600	4,360,102	14.77%
Total	**$110,486,230**	**$116,258,600**	**$5,772,370**	**5.22%**

Public Works Contractor Analysis

Contractor	Work Area	FY 2019 Amount	FY 2020 Amount	% Change
Blount	Street Maintenance	$1,005,000	$1,055,000	4.98%
Pateco	Street Sweeping	$145,000	$145,000	0.00%
Pro Cutters	Citywide On-Call Litter	$288,000	$288,000	0.00%
Pro Cutters	State Route Mowing	$275,000	$137,500	-50.00%
Yellowstone	Citywide On-Call Mowing	$617,647	$630,000	2.00%
Wildcat / Tomal	Road Striping	$175,000	$225,000	28.57%
Optech	Road Signage	$360,000	$450,000	25.00%
Odd Job Tree / Richmond	Tree Removal	$300,000	$300,000	0.00%
GTG	Traffic Signals	$807,968	$832,200	3.00%
Blount	Stormwater Maintenance	$460,000	$670,000	45.65%
	Materials	$400,000	$440,000	10.00%
	TOTAL	**$4,833,615**	**$5,172,700**	**7.02%**

General Fund Contingency Detail

Description	Amount
General Administration	$300,000
Insource	100,000
City Manager	150,000
Facilities	100,000
Police	200,000
Fire	200,000
Emergency Management	25,000
Recreation & Parks	100,000
Total	**$1,175,000**

FY2020 Summary of All Funds

Fund Name	Balance	
General Fund	$116,258,600	
Performing Arts Center Fund	3,619,800	
Confiscated Assets Fund	200,000	
Emergency 911 Fund	2,900,000	
Tree Fund	370,000	
Community Development Block Grant Fund	734,301	
Hotel/Motel Tax Fund	5,250,000	
Excise Tax on Rental Motor Vehicle Fund	105,000	
TSPLOST Fund	58,443,695	*
Capital Projects Fund	58,183,572	*
Impact Fee Fund	1,015,000	
Public Facilities Authority Fund	238,973,150	*
Stormwater Management Fund	3,172,159	*
Development Authority Fund	653,750	
Total All Funds	**$489,879,027**	

**** Multi-Year Funds***

Performing Arts Center Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$0	$151,564	$363,961	$0
Revenues	350,000	1,334,697	4,471,833	3,619,800
Expenditures	198,436	1,122,300	4,835,794	3,619,800
Ending Fund Balance	**$151,564**	**$363,961**	**$0**	**$0**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Confiscated Assets Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$243,874	$367,997	$454,191	$150,541
Revenues	354,304	228,885	315,000	200,000
Expenditures	230,181	142,691	618,650	200,000
Ending Fund Balance	**$367,997**	**$454,191**	**$150,541**	**$150,541**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

E911 Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$0	$0	$0	$0
Revenues	3,011,508	3,008,348	3,000,000	2,900,000
Expenditures	3,011,508	3,008,348	3,000,000	2,900,000
Ending Fund Balance	**$0**	**$0**	**$0**	**$0**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Tree Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$0	$250,357	$384,427	$442,927
Revenues	289,428	174,873	227,000	100,000
Expenditures	39,071	40,803	168,500	370,000
Ending Fund Balance	**$250,357**	**$384,427**	**$442,927**	**$172,927**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Tree Fund Budget Detail

Balance of Funds Available 6/30/2018	**$384,427**
Projected Revenue for FY2019	$227,000
Projected Expense FY2019	($168,500)
Proposed Revenue for FY2020	$100,000
Total Available for FY2020	**$542,927**
Projects to be Approved by Council	
Park & CIP Tree Plantings/Replacements	$150,000
Johnson Ferry Plantings	$100,000
Trees Atlanta Partnership	$100,000
Canopy Assessment	$20,000
Total Outstanding Projects	**$370,000**
Future Remaining to Allocate	**$172,927**

Community Development Block Grant (CDBG) Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$41,678	$0	$0	$2,792,085
Revenues	535,337	716,496	3,401,424	665,943
Expenditures	577,015	716,496	609,339	734,301
Ending Fund Balance	**$0**	**$0**	**$2,792,085**	**$2,723,728**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Hotel/Motel Tax Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$0	$0	$0	$0
Revenues	5,492,264	5,531,780	5,461,500	5,250,000
Expenditures	5,492,264	5,531,780	5,461,500	5,250,000
Ending Fund Balance	**$0**	**$0**	**$0**	**$0**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Excise Tax on Rental Motor Vehicles Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$0	$0	$0	$0
Revenues	111,902	110,781	105,000	105,000
Expenditures	111,902	110,781	105,000	105,000
Ending Fund Balance	**$0**	**$0**	**$0**	**$0**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

TSPLOST Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$0	$3,694,741	$17,789,302	$28,435,440
Revenues	4,081,781	17,793,860	18,131,297	58,443,695
Expenditures	387,041	3,699,299	7,485,159	44,358,086
Ending Fund Balance	**$3,694,741**	**$17,789,302**	**$28,435,440**	**$42,521,050**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

TSPLOST Detail Budget

Project Code	Description	Total Rec/Exp/Enc to Date	2020 Activity	2020 Budget	Total Approved Budget
REVENUES:					
TSPLOST FUNDING		40,006,938	18,436,757	58,443,695	119,321,802
GRANT FUNDING		0	0	0	4,500,000
TOTAL REVENUES		**40,006,938**	**18,436,757**	**58,443,695**	**123,821,802**
EXPENDITURES:					
TIER 1					
TS100	Tier 1 - Uncommitted (future TEI/LMC/SWP)	0	0	0	1,450,444
TS103	TEI-Spalding@Dalrymple/Trowbridge	641,307	1,000,000	1,641,307	1,650,000
TS105	TEI-Roswell@GrogansFerry	238,819	4,611,314	4,850,133	4,900,000
TS106	TEI-Riverview@Northside	300,146	2,399,000	2,699,146	2,700,000
TS107	TEI-SCOOT Upgrade	174,990	1,325,000	1,499,990	1,500,000
TS108	TEI-Roswell@Dalrymple	121,901	725,000	846,901	850,000
TS109	TEI-PeachtreeDunwoody@Windsor	92,275	657,000	749,275	750,000
TS110	TEI-MountParan@PowersFerry	328,403	2,170,000	2,498,403	2,500,000
TS111	TEI-Spalding@Pitts	209,706	990,000	1,199,706	1,200,000
TS115	TEI-MountVernon@LongIsland	91,937	0	91,937	91,937
TS131	LMC-Peachtree Dunwoody BikePed Trail	0	183,000	183,000	9,000,000
TS132	LMC-Ashton Woods Connector	67,000	0	67,000	70,000
TS136	LMC-Central Parkway Sidewalk	15,899	0	15,899	15,899
TS137	LMC-Johnson Ferry Glenridge	0	751,260	751,260	882,660
TS161	SWP-JohnsonFerry:Harleston/425	238,561	276,900	515,461	516,000
TS163	SWP-JohnsonFerry:Glenridge/WellsFar	51,920	0	51,920	0
TS164	SWP-Windsor:PeachtreeDun/CityLimit	137,136	593,623	730,759	734,289
TS165	SWP-Northwood:Kingsport/Roswell	268,968	0	268,968	280,912

TSPLOST Detail Budget

Project Code	Description	Total Rec/Exp/Enc to Date	2020 Activity	2020 Budget	Total Approved Budget
TS166	SWP-Spalding:SpaldingLake/Publix	108,996	1,656,994	1,765,990	1,418,537
TS167	SWP-BrandonMill:MarshCr/LostForest	306,642	1,359,000	1,665,642	1,666,086
TS168	SWP-Dalrymple:Princeton/Duncourtney	0	0	0	0
TS169	SWP-DunwoodyClub:Spalding/Fenimore	111,725	117,270	228,995	586,350
TS170	SWP-InterstateN:CityLimit/Northside	285,039	0	285,039	2,280,240
TS171	SWP-Roberts:Northridge/DavisAcademy	84,900	336,000	420,900	420,000
TS172	SWP-BrandonMill:LostForest/BrandonR	800	180,030	180,830	900,150
TS191	JohnsonFerry/MountVernon Efficiency	1,293,619	8,000,000	9,293,619	23,021,614
TS192	MountVernon Multiuse Path	724,100	300,000	1,024,100	9,873,198
TS193	Hammond Phase 1 (ROW/Design)	3,459,747	3,135,000	6,594,747	14,361,016
		9,354,536	**30,766,391**	**40,120,927**	**83,619,333**
TIER 2					
TS200	Tier 2 - Uncommitted (SWP/Rd Maint)	0	0	0	4,555,707
TS201	GA-400 Trail System	0	0	0	5,500,000
TS202	Roberts Drive Multiuse Path	0	0	0	5,500,000
		0	**0**	**0**	**15,555,707**
TIER 3					
TS301	Roadway Maintenance and Paving	0	0	0	15,617,086
		0	**0**	**0**	**15,617,086**
ADMINISTRATIVE COSTS					
TS999	TSPLOST Staff	2,216,962	2,020,197	4,237,159	9,029,677
		2,216,962	**2,020,197**	**4,237,159**	**9,029,677**
TOTAL TSPLOST CAPITAL PROJECTS		**11,571,498**	**32,786,588**	**44,358,086**	**123,821,802**

Capital Projects Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$31,887,995	$31,805,684	$27,938,573	$34,322,856
Revenues	19,107,546	20,962,026	17,425,531	30,245,000
Expenditures	19,189,857	24,829,137	11,041,248	58,183,572
Ending Fund Balance	**$31,805,684**	**$27,938,573**	**$34,322,856**	**$6,384,284**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Capital Projects Detail Budget

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2020 City Funding	2020 Budget
SMALL PROJECTS							
A0001	Art Sandy Springs	0	100,000	18,135	81,865	**50,000**	131,865
C9999	Capital Contingency	0	4,880,041	0	4,880,041	91,831	4,971,872
CIPEQ	Capital Purchase - Machinery	0	145,000	135,507	9,493	(9,493)	0
CIPIT	Capital Purchase - Computer Eqpt	0	750,000	292,097	457,903	0	457,903
CIPV	Capital Purchase - Vehicles	4,287,603	0	4,287,603	0	0	0
		4,287,603	**5,875,041**	**4,733,342**	**5,429,302**	**132,338**	**5,561,640**
FACILITY PROJECTS							
F0002	Heritage Blue Stone Facility	0	2,192,425	1,794,025	398,400	0	398,400
F0004	Fire Station	0	0	0	0	**4,000,000**	4,000,000
F0005	Trowbridge Facility	725,000	1,735,000	1,522,002	937,998	0	937,998
F0006	Emergency Operations Center	0	750,000	755,252	(5,252)	5,252	0
F0007	Backup 911 Center	0	500,000	0	500,000	0	500,000
F0007	Cultural Center	0	0	0	0	**2,500,000**	2,500,000
		725,000	**5,177,425**	**4,071,279**	**1,831,146**	**6,505,252**	**8,336,398**

Capital Projects Detail Budget

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2020 City Funding	2020 Budget
CITY CENTER PROJECTS							
CC001	Land Acquisition	0	35,240,213	30,785,322	4,454,891	0	4,454,891
CC006	Transmission Relocation	0	2,770,000	40,000	2,730,000	0	2,730,000
CC007	Marsh Creek Headwater BMP	387,747	4,153,911	4,541,658	0	0	0
CC010	Sandy Springs Circle Phase 2	4,784,245	3,303,325	3,097,555	4,990,015	0	4,990,015
CC011	City Springs FF&E	142,995	7,676,381	7,816,862	2,514	(2,514)	0
CC012	City Springs Parking Eqpt	0	1,531,884	1,531,884	0	0	0
		5,314,987	**54,675,714**	**47,813,282**	**12,177,419**	**(2,514)**	**12,174,906**
PARKS PROJECTS							
P0006	SS Tennis Center	0	757,679	581,346	176,333	0	176,333
P0007	Hammond Park Improvements	0	2,908,981	2,787,933	121,048	**250,000**	371,048
P0009	Morgan Falls Overlook	0	4,171,132	4,129,602	41,530	**250,000**	291,530
P0010	Morgan Falls Athletic Fields	0	4,884,130	4,884,130	0	**600,000**	600,000
P0013	Allen Road Park	0	236,248	59,721	176,527	0	176,527
P0016	Ridgeview Park	0	0	0	0	**125,000**	125,000
P0019	Old Riverside Dr Park	0	1,827,000	1,578,439	248,561	0	248,561
P0020	Crooked Creek Park	96,882	351,725	234,090	214,517	0	214,517
P0021	Windsor Meadows Park	0	416,725	281,648	135,077	(135,077)	0
P0023	City Green Amphitheatre	0	610,000	581,931	28,069	0	28,069
P0025	Ison Springs Elementary IGA	0	0	0	0	**250,000**	250,000
NEW	Path Foundation Trail Master Plan	0	85,000	82,200	2,800	0	2,800
NEW	City Trail Construction	0	0	0	0	**750,000**	750,000
		96,882	**16,248,620**	**15,201,041**	**1,144,462**	**2,089,924**	**3,234,386**

Capital Projects Detail Budget

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2020 City Funding	2020 Budget
TRANSPORTATION PROJECTS							
T0019	Roswell Road SS Phase I	0	2,163,051	231,521	1,931,530	0	1,931,530
T0035	Chattahoochee Pedestrian Bridge	0	760,000	49,372	710,628	0	710,628
T0043	Glenridge @ Roswell Rd Intersection	161,354	1,400,000	1,439,582	121,772	0	121,772
T0046	Carpenter Drive Realignment	0	3,586,199	3,315,816	270,383	0	270,383
T0054	Hammond PD Glenridge ATMS	1,200,000	521,735	1,680,788	40,947	0	40,947
T0057	I-285/SR 400 Shared Use Trail	0	1,000,000	0	1,000,000	0	1,000,000
T0058	City Ctr Transportation Network	600,000	3,315,000	2,802,792	1,112,208	0	1,112,208
T0060	Bike/Ped/Trail Design & Implem	640,000	500,000	797,347	342,653	0	342,653
T0061	Hilderbrand Streetscape	0	100,000	29,700	70,300	0	70,300
T0062	City Springs Streetscape	0	2,350,000	680,123	1,669,877	0	1,669,877
T0063	North End Revitalization	0	250,000	0	250,000	**1,500,000**	1,750,000
NEW	Peachtree @ Telford Improvement Project	0	0	0	0	**1,750,000**	1,750,000
NEW	Signal Pre-Emption Emrergemcy Response	0	0	0	0	**700,000**	700,000
NEW	SR 140 Holcomb @ Spalding ROW	0	0	0	0	**450,000**	450,000
NEW	Mt. Vernon @ Dupree Signal Upgrade	0	0	0	0	**350,000**	350,000
NEW	Transportation Master Plan	0	0	0	0	**350,000**	350,000

Capital Projects Detail Budget

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2020 City Funding	2020 Budget
T2000	Water Reliability Program	0	1,000,000	385,074	614,926	0	614,926
T3000	Pavement Management Program	6,021,886	39,242,761	40,094,123	5,170,524	**3,800,000**	8,970,524
T4000	City Beautification Program	0	350,000	297,428	52,572	**350,000**	402,572
T6000	Sidewalk Program	0	10,630,500	10,256,456	374,044	0	374,044
T7000	Intersection & Operational Imp	0	5,691,048	5,154,851	536,197	**500,000**	1,036,197
T7500	Guardrail Replacement Program	0	384,150	164,106	220,044	**350,000**	570,044
T8000	Underground Utility Program	0	1,000,000	0	1,000,000	0	1,000,000
T9000	Bridge & Dam Maintenance	800,000	2,754,882	1,290,910	2,263,972	0	2,263,972
T9500	Traffic Management Program	0	5,486,507	5,163,520	322,987	**600,000**	922,987
T9600	Traffic Calming	0	310,000	209,319	100,681	0	100,681
		9,423,239	**82,795,832**	**74,042,829**	**18,176,243**	**10,700,000**	**28,876,243**
TOTAL CAPITAL PROJECTS		**19,847,712**	**164,772,633**	**145,861,772**	**38,758,572**	**19,425,000**	**58,183,572**

Stormwater Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$2,551,567	$2,993,251	$3,058,310	$1,422,159
Revenues	2,500,000	2,000,000	1,500,000	1,750,000
Expenditures	2,058,316	1,934,941	3,136,151	3,172,159
Ending Fund Balance	**$2,993,251**	**$3,058,310**	**$1,422,159**	**$0**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Capital Projects Funding Summary

Fiscal Year	Capital Project Fund	Stormwater Fund	Total
2006			
2007	$6,180,936	$0	$6,180,936
2008	15,540,483	450,000	15,990,483
2009	29,152,474	1,800,000	30,952,474
2010	23,647,716	500,000	24,147,716
2011	14,900,001	1,800,000	16,700,001
2012	12,320,198	2,500,000	14,820,198
2013	26,571,822	2,500,000	29,071,822
2014	24,336,631	1,600,000	25,936,631
2015	29,428,429	1,750,000	31,178,429
2016	29,904,824	2,550,000	32,454,824
2017	15,723,455	2,500,000	18,223,455
2018	15,747,490	2,000,000	17,747,490
2019	15,695,325	1,500,000	17,195,325
2020	19,425,000	1,750,000	21,175,000
Total	**$278,574,784**	**$23,200,000**	**$301,774,784**

Impact Fee Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$2,989,422	$4,382,957	$9,373,599	$6,669,794
Revenues	3,000,961	7,040,817	1,908,669	1,015,000
Expenditures	1,607,426	2,050,175	4,612,474	1,015,000
Ending Fund Balance	**$4,382,957**	**$9,373,599**	**$6,669,794**	**$6,669,794**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Impact Fee Fund Detail

Fund Balance at 6/30/2018	**$9,373,599**
Proposed Revenue for FY2019	$1,908,669
Total Available for FY2019	**$11,282,268**
FY2020 Recommended Projects	
Windsor Meadows Park	$281,648
City Center Transportation Network	$4,330,826
Total FY18 Recommended Projects	**$4,612,474**
Balance to Allocate	**$6,669,794**

Public Facilities Authority Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$148,747,697	$55,340,593	$9,547,912	$6,704,942
Revenues	13,764,680	21,394,430	9,751,680	238,973,150
Expenditures	107,171,784	67,187,111	12,594,650	238,973,150
Ending Fund Balance	**$55,340,593**	**$9,547,912**	**$6,704,942**	**$6,704,942**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Development Authority Fund Budget

	FY2017	FY2018	FY2019	FY2020
Beginning Fund Balance	$309,426	$347,532	$267,243	$264,254
Revenues	93,751	361,587	649,663	600,000
Expenditures	55,644	441,876	652,652	653,750
Ending Fund Balance	**$347,532**	**$267,243**	**$264,254**	**$210,504**

- *FY 2017 and FY 2018 are audited actuals. FY 2019 is projected and FY 2020 is proposed budget.*

Questions?