





City of Savannah, Georgia

2015 SERVICE PROGRAM AND BUDGET

2015-2019 Capital Improvement Program







The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Savannah, Georgia for its annual budget for the fiscal year beginning January 1, 2014. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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CITY OF SAVANNAH

2015 SERVICE PROGRAM & BUDGET

AND

2015-2019 CAPITAL IMPROVEMENT PROGRAM

SAVANNAH, GEORGIA

Special recognition is given to the following individuals for their assistance in preparation of the 2015 Service Program and Budget and the 2015-2019 Capital Improvement Program.

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Special thanks to Daphanie Williams

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LEGISLATIVE BODY

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2012-2016

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City Manager's Message

"Every voice sends a message that should be heard. A voice of reason represents the voice of an engaged community…"

November 7, 2014

To the Honorable Mayor and Aldermen:

I am pleased to present the *2015 Service Program and Budget*. This document describes the financial, human and capital resources dedicated to addressing the priorities of Council and to bringing this community closer to your vision. It also ensures the City will maintain its strong financial foundation which has made it possible to implement aggressive strategies targeted to your priorities without raising the property tax millage rate, imposing excessive fees or long-term debt. By looking to the future, and simultaneously respecting the economic realities of the present, I believe this 2015 financial plan achieves admirable balance.

The City of Savannah's budget for FY2015 demonstrates a continued commitment to investing in the community even in the face of economic challenges. Cities all over the United States are experiencing challenges that come with the process of recovering from economic decline. The City of Savannah has, and continues to experience, a strong resurgence of economic recovery. This recovery is evidenced by a continuous growth in tourism as 13 million visitors are projected to tour our City in 2014. The boom in development continues, which in itself poses challenges that are partially the result of prior year staffing reductions made during the economic decline.

With this budget, there are renewed investments in public safety, employee retention and development, customer service, our urban forest, expansion of community centers, as well as the introduction of programs focused on rebuilding community partnerships that improve the quality of life for Savannah residents, businesses and visitors. Our commitment to maintaining critical infrastructure continues with the 2015-2019 Capital Improvement Program (CIP) with an emphasis on implementing contracted project management that will assist in managing the overall Capital Improvement Plan.

All of this great progress comes along with the opportunity to address compensation and enables us to continue support of Council's strategic priorities. This is made possible through the dedication and cooperation of City staff in streamlining processes yielding cost reductions and continuous quality improvements.

Progress in Achieving Strategic Priorities

Steady and sustainable progress has been made in achieving Council's strategic priorities. The *2015 Service Program and Budget* will continue this progress by outlining ambitious objectives and resources to achieve those benchmarks. An overview of progress to date and plans for 2015 to achieve Council's strategic priorities are outlined in the remainder of this section.

Public Safety

Reducing crime and the perception of crime continue to be top concerns of our citizens. In the last two years, we have focused on the use of technology and personnel to improve the effectiveness and efficiency of our Public Safety programs. These additional resources, along with continued management focused on community-oriented policing, improved technology, equipment and other resources such as ShotSpotter, Operation CeaseFire and body cameras will ensure that crime prevention and case solving strategies are more effective. Although progress is being made, the crime rate is still too high. We've witnessed a disturbing trend of increasing youth violence and disrespect for the law and human life that must cease.

The City has also made great progress in updating and expanding its fire facilities to ensure superior fire protection for our residents. By placing temporary fire stations in developing areas, we have delivered ISO Class I Fire services in some areas without building a permanent fire station until the area became more developed. In accordance with Fire Strategic Planning recommendations to upgrade effective fire response objectives city-wide, this budget includes funding for additional fire apparatus along with fourteen (14) additional firefighter positions for the permanent Fire Station now located in the Sweetwater/Bradley service area.

Capital Projects

The City now has an unprecedented number of major capital projects underway or planned. These projects span from extending water and sewer infrastructure, to building new fire stations, to providing state of the art recreation and community resource centers within City neighborhoods. A few of the major capital project areas are highlighted below:

Critical infrastructure. Many of our capital projects are investments in the future health and life safety of the community. For example;

- Construction of the expansion of the Dean Forest Landfill will begin in 2015 adding another 20 years of disposal capacity.
- The Bacon Park Water Reuse Project will provide reuse water capacity that will provide millions of gallons of water required to maintain green space and ensure compliance with State water conservation mandates.
- Critical drainage design concepts will continue in 2015 that will address structural flooding in areas throughout the City. Other project costs increase for ongoing maintenance of our water, sewer, drainage, traffic and technological infrastructure.

Community development. Savannah is a community of neighborhoods. The City promotes healthy neighborhoods by collaborating with community and corporate partners to fund streetscape improvements, corridor revitalization on targeted roadways and other economic development projects in accordance with neighborhood-based planning. By fully engaging citizens in the planning and design process, we continue to make progress. In 2015 and beyond, General Fund and SPLOST VI capital funds will be used to support neighborhood revitalization.

2015 Service Program and Budget maintains resources to address Council priorities

Despite our financial challenges, we continue to take steps to strengthen the economic base and operate in a cost effective manner.

In preparing the *2015 Service Program and Budget*, the City's limited resources are directed to achieving Council's strategic priorities by both sustaining the many ongoing initiatives and expanding these wherever possible. At the same time, we continue to invest in our employees, neighborhoods, physical infrastructure and long-term financial health.

Budget appropriations recommended in the *2015 Service Program and Budget* total $347,526,779. This is a 0.4% decrease below the 2014 projected budget.

Challenges

Balancing the *2015 Service Program and Budget* with our aggressive work agenda and several financial challenges was difficult. The 2013 decline of annual Local-Option Sales Tax revenue coupled with Affordable Care Act requirements have negatively impacted our balance sheet. We must continue to be conservative with projected growth in revenue sources and closely track risk impacts.

Even though we are faced with these challenges, we must not overlook the importance of employee retention and development as we continuously prepare for the future. The 2015 adopted budget includes a renewed commitment to balancing recruitment strategies with retention strategies.

To continue our proactive program of addressing Council priorities, this budget includes $4,937,220 in service expansions and improvements. While I believe these new expenditures are necessary, we must also ensure we maintain the long-term health of the City by addressing these challenges.

- *Funding a Risk Management* program that includes Commercial Public Liability provisions as an extra layer of protection. This budget includes an additional contribution of $300,000 for the Risk Umbrella.

- *Installing and replacing a growing technology infrastructure.* In the past, we have successfully received federal and state funds to purchase and install state of the art technology, particularly for law enforcement (e.g., mobile data terminals, surveillance cameras, etc.) We must implement plans for future maintenance, upgrade and replacement of this technology at City expense. The City is also challenged with upgrading our financial software systems to remain current with provider enhancements. This budget includes $1,300,000 to implement a Radio Replacement Program city-wide and sets aside $422,000 for necessary financial software upgrades.

- *Rising costs of capital construction.* With rising costs of materials, we have experienced an increase in the cost of capital construction. This trend has forced us to increase the budgets for capital projects while at the same time striving to expand the number of capital projects. While we have made great strides in developing and funding long-term capital maintenance plans for our water, sewer and drainage systems, we have neglected some of our buildings due to more pressing priorities, primarily in our neighborhood redevelopment efforts. The five-year capital plan continues our long-term plan to increase funding for the necessary maintenance and improvements to city facilities.

- *Funding Public Safety needs.* It is imperative that we have police and fire human resources in place to meet our public safety obligations throughout the City. Efficiencies gained through implementation of best practices coupled with an in-depth examination of administrative needs, will help to ensure best use of financial resources. Such efficiencies will result in more officers on the street, crime reduction and a safer community.

2015 CITY WIDE REVENUES & EXPENDITURES

We forecast that the local economy will continue to grow at a steady pace over the next five years. In Savannah, we project 3% growth in sales tax, 5.5% in hotel/motel tax, and 2.9% growth in the property tax digest.

Revenue Highlights

The City is continuing to meet fiscal challenges brought on by the recession, even with the challenges that come with economic decline and slow recovery. Through projecting revenues conservatively, while instituting cost saving measures to maintain fiscal stability without eliminating or cutting too deeply into our core services, the City has been able to implement needed new work programs, all reflective of creative management and a dedicated workforce. Provided below are some of these programmatic enhancements:

- Youth summer apprentice program focused on comprehensive youth development
- Customer service initiative
- Community relations
- Internship program
- Investment in employee retention and development
- 2.5% general wage increase
- Attractive employee benefit package incentivized by participation in wellness programs
- Neighborhood green space and walking trails

The 2015 budget is based on a Property tax millage rate of 12.48 mills, which remains significantly below the tax rate of 17 years ago, and represents the lowest millage rate in Savannah since 1987.

City-wide budgeted revenues total $347,526,779 for 2015. This is a 0.4% increase in comparison to the 2014 projected amount. Impacting revenues in 2015 are approved rate changes for utilities. These include increases for:

- **City Water and Sewer services** – Savannah's combined rates remain the lowest of all water and sewer systems in Georgia, and among the lowest of all systems in the entire Southeast, according to an independent survey. The base charges for Water and Sewer services in 2015 are unchanged from 2014; the consumption charges will increase. Overall, the impact on the combined Water & Sewer bill for the median household is $1.50 per month to help fund necessary capital improvement/maintenance and to meet State environmental mandates.
- **Sanitation services** – Monthly residential rates for sanitation services will increase from $29.00 to $30.50 and Commercial Disposal rates will increase from $4.00/cubic yard to $4.15/cubic yard. These increases will help fund the expansion of our landfill, which will be among the largest and most important capital projects in our history.

Other revenue changes are summarized in the Financial Policies & Structure section included in the *2015 Service Program and Budget*.

Expenditure Highlights

The 2015 Operating and Capital Budgets represent a culmination of efforts to foster a fiscal planning approach that makes our budgeting processes more inclusive and transparent and to improve upon our strategic decision-making.

Key expenditure highlights include:

- Personnel services, which include salaries and wages for approximately 2,600 City employees as well as fringe benefit costs associated with City employment, represent 46.5% of City-wide expenditures after adjusting for interfund transfers.

- This budget maintains a comprehensive medical benefits plan for employees and their dependents with an employer contribution of $18,464,616.

- The City-wide Pension Plan contribution of $10,292,740 represents a decrease of approximately $598k below the 2014 adopted budget. The General Fund portion of this contribution is $7,192,717, a decrease of approximately $385k below the 2014 adopted contribution.

- The Five Year Capital Improvement Program totals $414,750,725 for fiscal periods 2015-2019. Of this total, approximately $204M is funded by Bond issuances and SPLOST VI revenues.

GENERAL FUND REVENUES & EXPENDITURES

The General Fund is the primary operating fund of the City. It accounts for resources and expenditures traditionally associated with government. The General Fund accounts for about 52% of the City's annual operating budget. The majority of expenditures are devoted to public safety such as police, fire, building inspections, and municipal court services. Two major sources of funding for the General Fund are local property taxes and sales taxes. These two sources make up 53 percent of the general fund revenue budget.

General Fund Revenues and Expenditures

General Fund revenue is budgeted at $180,776,531for 2015. Conservative projections for sales tax and hotel/motel tax include revenue anticipated from the many visitors coming to Savannah for the Rock 'n' Roll Marathon event, which is now in its fourth year. City tax revenue in 2015 is planned to increase 6% above 2014 adopted revenues.

Expenditures in the 2015 Budget have been included to maintain and in some cases enhance service program requirements with a continued focus on long-range fiscal responsibility. 52.2% of General Fund expenditures will fund public safety services; 1.6% will support planning and development, social and cultural services; 11.9% will support leisure and cultural administrative services; and 2.6% will support neighborhood and economic development.

They are divided into eight major categories with changes in each highlighted below:

- **Personnel Services** represent 62% of General Fund expenditures, and include salaries and benefits for over 1,700 General Fund employees. The 2015 budget continues the comprehensive medical benefits plan to employees and their dependents with an employer contribution of $12,375,287. This appropriation is

offset by a higher employee share in 2015.

- **Outside Services** are services the City receives primarily from outside companies and represent 9.7% of expenditures, or $17,556,997. Contracted services for infrastructure and other capital projects design services make up the largest share of expenditures in this category.

- **Commodities** are items which, after use, are consumed or show material change in physical condition and are generally of limited value. Major expenditures in this category include gasoline and operating supplies and materials. This category is projected to increase by 0.4% compared to the 2014 adopted budget.

- **Interfund Services** represent services provided to City departments on a cost reimbursement basis. This expenditure category represents 11% of the operating budget. The largest costs are for services provided to the General Fund by other funds, computer services, and vehicle maintenance services.

- **Capital Outlay** includes items costing more than $5,000 each and having a useful life of more than one year. This category increases slightly in comparison to the 2014 adopted budget.

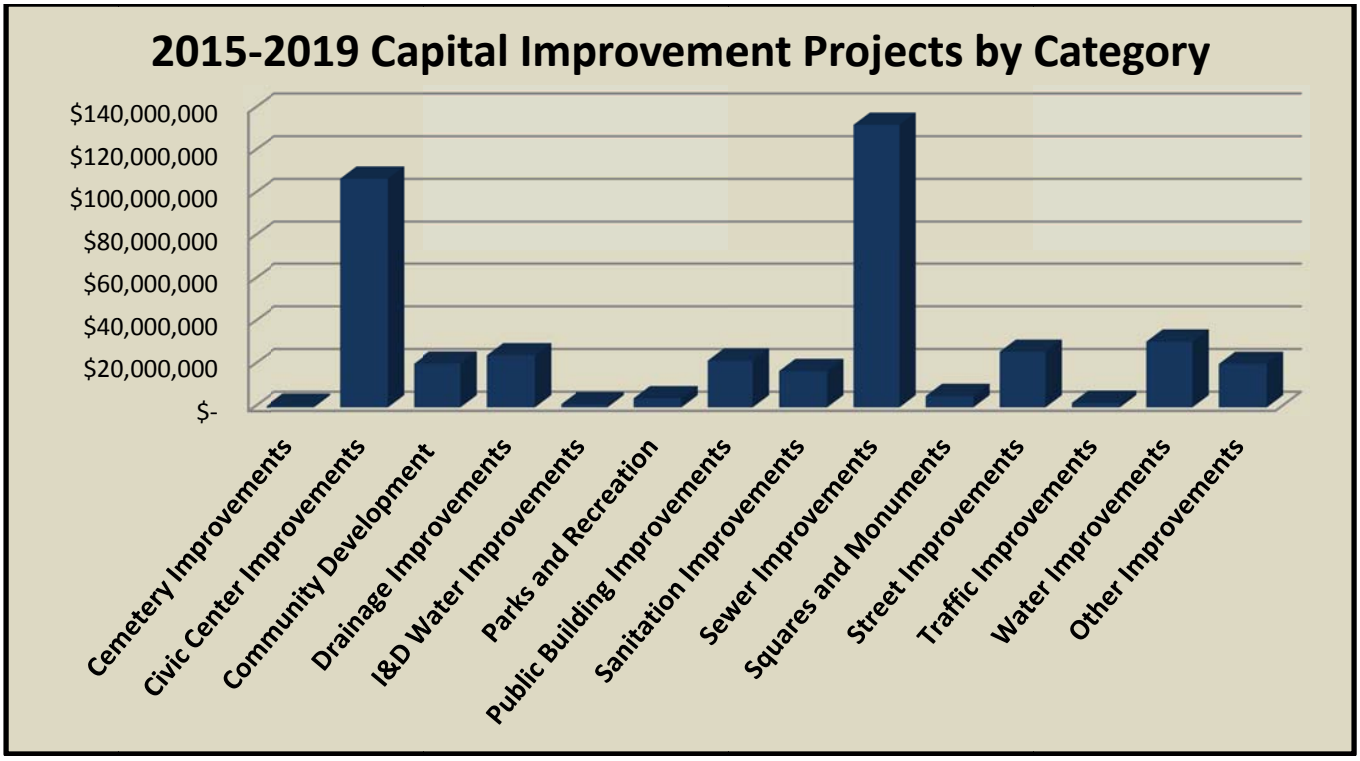
- **Debt Service** reflects payments of principal and interest to lenders or creditors on outstanding debt. City Council has steadily reduced our debt level over time, which contributed to our recent bond rating upgrade. Our debt service costs as a percentage of general expenditures reduced from 5.1% in 2000 to 1.18% in 2015 through efficient management of the City's debt obligations.

- **Interfund Transfers**, the cost of services provided by one division to another division of government, can overstate the true overall cost of providing services in the budget. This movement of dollars between funds does not reflect any additional spending on programs or projects.

- **Other Expenses** are primarily payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City. Planned funding increases $3,322,169 above 2014 adopted expenditures primarily due to the implementation of a radio replacement program, increased vehicle depreciation and a higher contribution amount reserved for contingencies.

CAPITAL IMPROVEMENT PROGRAM

Every year, the City adopts a plan for capital improvements for the next five years. Capital improvements include projects such as street construction, public buildings, traffic systems, park improvements, sewers, water infrastructure, etc. The 2015-2019 Capital Improvement Program totals $414,750,725 including $190,000,000 in SPLOST VI appropriations. The graph below provides improvements by category.



The capital program also provides funding for necessary maintenance and improvements to City facilities, in addition to installing and replacing our growing technological infrastructure. A few of the improvement areas are highlighted below.

- Neighborhood/Community Improvements
- Civic Center Infrastructure Improvements
- Traffic calming and Entranceway improvements
- Streets and Sidewalk Maintenance

Details of the 2015-2019 Capital Improvement Plan can be viewed within the *2015 Service Program and Budget*.

2015 PROGRAM HIGHLIGHTS

The 2015 Service Plan will provide the necessary resources to continue the following programs and services related to the Strategic Priority Areas. In the coming year, staff will focus on the following city-wide programs in FY2015:

Public Safety

- Continued focus on crime reduction efforts to maintain historic low crime levels throughout the City through collaborative efforts with other agencies and citizen efforts to take back their neighborhoods
- Complete renovations of Fire Training facility (SPLOST Funded)
- Continue planning for the relocation of Downtown Precinct and Central Precinct (SPLOST Funded)
- Complete construction of new Bradley Pointe fire station and a replacement station in the Sweetwater area to maintain our current ISO Rating (General Fund/SPLOST Funded)
- Hutchinson Island Joint Public Safety Facility (SPLOST Funded)
- Continue to implement Traffic Calming projects (General Fund/SPLOST Funded)

- President Street/General McIntosh Improvements (TAD/SPLOST Funded)
- Public Safety Radio and Infrastructure Replacement (SPLOST Funded)

Health & Environment

- Continue improvements to address upcoming Stormwater regulations and long-standing drainage issues in midtown Savannah and other areas
- Continue enforcement of new Stormwater Ordinance in compliance with EPD requirements to encourage sustainable infrastructure
- Continue preparations to extend infrastructure into newly annexed areas
- Increase efficiency of Code Enforcement programs through public education
- Continue to encourage citizen participation in recycling and other sanitation programs to improve the environment and conserve landfill space
- Aggressively prepare for new environmental restrictions on groundwater use and wastewater treatment and discharge
- Begin landfill expansion construction
- Pursue grant opportunities to help fund investments in City buildings addressing energy inefficiencies

Neighborhood Vitality

- Continue revitalization efforts along Martin Luther King, Jr. Blvd., Montgomery St., Waters Ave, and Augusta Ave., Pennsylvania Ave. (SPLOST Funded)
- Begin construction on President St. and Bilbo Canal improvements (SPLOST Funded)
- Continued renovation and improvement of Tompkins Regional Community Center (SPLOST Funded)
- Improve public education and outreach efforts promoting citizen engagement
- New bike lanes and street reconfigurations city-wide
- Complete reconstruction of the Savannah Pharmacy along Martin Luther King, Blvd. (SPLOST Funded)
- Commence final phase of Savannah Gardens project (SPLOST Funded)
- Complete and expand bicycle facilities into neighborhoods
- Increase the number of Community Gardens
- Continue education initiatives for new bulk item pick-up scheduling
- Neighborhood projects by Council district (SPLOST Funded)

Economic Growth/Poverty Reduction

- Focus on providing incentives to develop and support small business
- Continue aggressive affordable housing and repair programs
- Expand collaborative efforts to increase education assistance and other vital community initiatives
- Continued youth and adult services, affording job and life skills, education and training programs offered at the Moses Jackson Advancement Center and by Step Up Savannah and Youth Futures Authority
- Strengthen connections internationally and leverage those connections into economic benefit
- Promote or enhance mentoring opportunities for local MWBE's through programs offered at the Savannah Entrepreneurial Center providing greater emphasis in small business development and support

Culture & Recreation

- Evaluate the impact of existing service delivery levels to unincorporated areas and non-City residents
- Begin construction of a new Cultural Arts Center (SPLOST Funded)
- Begin Canal District project planning to include arena, and make much-needed improvements and renovations to the existing Civic Center
- Evaluate pending environmental challenges in maintaining parks and squares
- Maintain aging public buildings in compliance with environmental and regulatory guidelines
- Implement installation of a columbarium at Bonaventure Cemetery and make additional improvements to other cemeteries fostering tourism and recreation
- Staff support of Savannah International Committee
- Develop Neighborhood Resource Center on Pennsylvania Avenue (SPLOST Funded)
- Begin Design/Permitting of Riverwalk extension in front of Marriot Hotel (SPLOST Funded)
- Construct new Grant Center with Chatham County (SPLOST Funded)

High Performing Government/Fiscal Stability

- Complete Lawson Financial Software Upgrades
- Implementation of Revenue software systems for Utility Billing and Business Licenses allowing online inquiry and bill payment enhancements while improving customer services
- Continue Phase III of Project DeRenne
- Continue fleet efficiencies city-wide
- Continue production of over 200 SGTV programs
- Continued emphasis on revenue collection and identification of new sources
- Enhanced Grants identification and management
- Launch Open Government Initiative
- Begin the planning process to remove City Operations from City Lot to Interchange Court to make way for the Arena Project (SPLOST Funded)
- Implement formalized Succession Plan
- Launch city-wide Customer Service program
- Reinvestment in employee retention and development
- Implement formal Internship Program

CONCLUSION

I am pleased to report that substantial progress is continuing to be made across all areas of government. Our goal has been to proactively address today's challenges as an opportunity to maintain a fiscally strong and focused organization. The *2015 Service Program and Budget* builds upon our successes of the past and looks to provide for the future needs of our citizens. It provides the financial and operating plan to expand critical services and infrastructure to our citizens and businesses while maintaining the City's healthy financial position.

You, the Mayor and Aldermen, serve as the board of directors of the City of Savannah, a 2,600 employee, $327 million dollar full-service municipal corporation. The decisions you make now about critical issues impacting ambassadorship, health and environment, public safety, poverty reduction, neighborhood vitality, high performing government, culture and recreation, and economic growth will not only affect our work in 2015, but also impact future years and even future generations of Savannahians. As always, I look forward to the challenges that come with meeting the priorities set by Council, planning for the future and maintaining our strong financial position.

Respectfully submitted,



Stephanie S. Cutter
City Manager

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COUNCIL STRATEGIC PRIORITIES

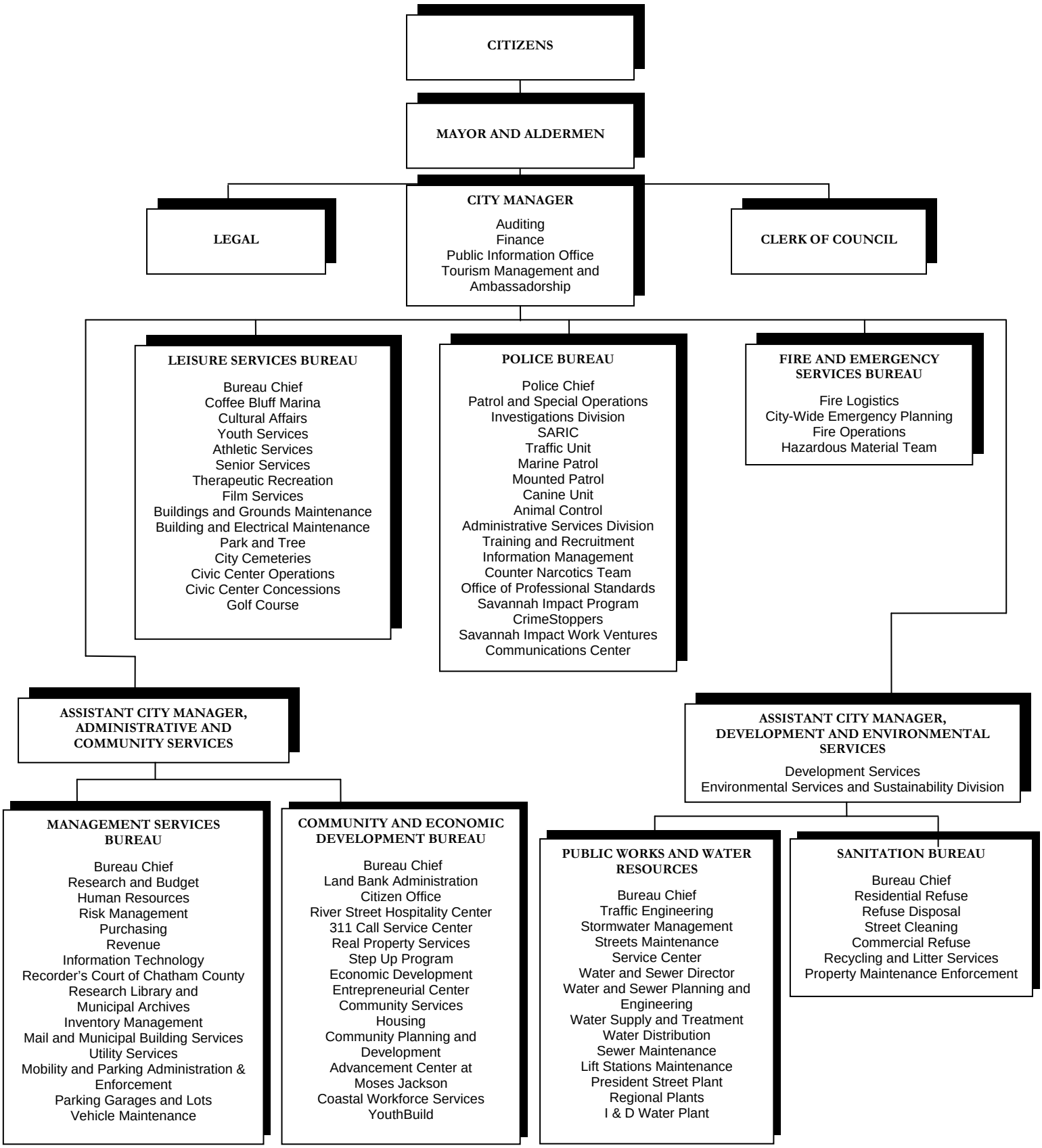
VISION STATEMENT

"Savannah will be a safe, environmentally healthy and economically thriving community for all its citizens."

	Ambassadorship	To promote the mystique of Savannah by highlighting its history, ambiance and cultural assets
	Culture & Recreation	To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens
	Economic Growth	To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors
	Health & Environment	To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations
	High Performing Government	To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need
	Neighborhood Vitality	To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community
	Poverty Reduction	To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient
	Public Safety	To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Look for the symbols above throughout the document to identify which Council Priority each department's primary services support.

CITY OF SAVANNAH
ORGANIZATION CHART



READER'S GUIDE

CITY MANAGER'S MESSAGE describes financial challenges facing the City, progress made in achieving Council priorities and service delivery focus in 2015, and major changes in the budget from the previous year.

BUDGET OVERVIEW presents the structure of the City government, an overview of the City of Savannah's demographics, and the various policies and processes used to create the annual budget and guide the management and use of the City's financial resources.

FINANCIAL POLICIES AND STRUCTURE provides a trend analysis and financial projections, summary of revenues by source and expenditures by type, proposed changes in revenue and expenditures, and changes in permanent positions by fund.

OPERATING BUDGET is organized and presented by fund and then by bureau. Each fund typically begins with a bureau mission statement, trends and issues, followed by a bureau summary of expenditures by type and by department, primary services, goals, objectives and performance measures for each department, and departmental expenditures by type.

INDIVIDUAL DEPARTMENT PAGES include the department's primary services, goals, objectives and performance measures, along with departmental expenditures by type. Each department page also includes a list of permanent authorized positions for 2015 with the pay grade specified for those positions for which it is defined. A classification table and a table defining the salary range for each grade is provided in the appendix.

The funds include:

- **GENERAL FUND –** Accounts for all revenues and expenditures which are not accounted for in specific purpose funds.

- **PUBLIC SAFETY COMMUNICATIONS FUND –** Accounts for collection of enhanced emergency telephone services fees (E-911) from telephone, wireless, and Voice over Internet Protocol (VoIP) from subscribers whose billing address is in Savannah and is used to support law enforcement dispatching.

- **HAZARDOUS MATERIAL TEAM FUND –** Accounts for revenues that come from area facilities which manufacture, use or store hazardous materials and is used to protect life, property, and the environment from intentional or accidental release of hazardous materials manufactured, used, and stored in the City of Savannah and Chatham County.

- **SANITATION FUND –** Accounts for revenues collected and used to provide the following services: residential and commercial collection, refuse disposal, street sweeping, recycling and litter services, collection/disposal of construction and demolition waste, and property maintenance enforcement.

- **CIVIC CENTER FUND –** Accounts for revenues collected to provide a venue for a variety of cultural, business, social, and sporting events.

- **WATER FUND –** Accounts for revenues collected to produce safe potable water to meet the needs of the Savannah community and other surrounding areas.

- **SEWER FUND –** Accounts for revenues collected to safely pump and treat wastewater to protect the quality of life for Savannah residents.

- **INDUSTRIAL & DOMESTIC (I&D) WATER FUND –** Accounts for revenues collected to provide treated water that meets quality and quantity demands of industrial users.

- **MOBILITY AND PARKING SERVICES FUND –** Accounts for revenues collected to operate the City's parking management program that consists of on-street parking, off-street parking, and parking garages.

- **COMMUNITY DEVELOPMENT FUND –** Accounts for revenues derived primarily from the Community Development Block Grant and other federal and state grants and used to address Savannah's distressed neighborhoods.

- **GRANT FUND –** Accounts for revenues received from federal and state sources and used for a designated purpose.

- **INTERNAL SERVICES FUND –** Accounts for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

CAPITAL IMPROVEMENT PROGRAM presents a five year plan for maintenance and improvement of manmade infrastructure used for the delivery of essential public services. The first year of the plan is adopted for implementation.

OTHER FUNDS includes the Risk Management Fund, Debt Service Fund, Computer Purchase Fund, Vehicle Purchase Fund, Hotel/Motel Tax Fund, and the Auto Rental Tax Fund.

BUDGET ORDINANCE is adopted by Council. It summarizes the adopted budget and annotates any changes between the proposed budget and the adopted budget.

APPENDIX includes Social Services Contributions, Cultural Contributions, Outside Agencies, Classification and Pay Grade table, 2012-2015 Expenditure by Fund table, a Glossary of Key Terms, a List of Acronyms, and an Index.

SAVANNAH AT A GLANCE

HISTORY

- The City of Savannah, Georgia, the largest city and the county seat of Chatham County, Georgia, was established in 1733 and was the first colonial and state capitol of Georgia.
- Savannah is known as America's first planned city and attracts millions of visitors who enjoy the city's architecture and historic structures.
- Savannah's City Hall was designed and built by local architect Hyman Witcover in 1904.
- Today, Savannah's downtown area is one of the largest National Historic Landmark Districts in the United States (designated in 1966).

GOVERNMENT



- Savannah's City government adopted a Council/Manager form of government in 1954.
- This organizational plan places legislative responsibility for municipal government in a City Council and gives administrative or executive authority to the City Manager.
- The Council, which consists of the Mayor and eight Aldermen, levies taxes, enacts ordinances, and adopts the annual budget as well as performing other legislative functions.
- Six Aldermen are elected by district and two are elected City-wide for four-year terms, as is the Mayor.
- Chatham County government consists of eight Commissioners and a County Manager.
- There are seven other small municipalities in Chatham County – Bloomingdale, Garden City, Pooler, Port Wentworth, Thunderbolt, Tybee Island, and Vernonburg.
- The Savannah Metropolitan Statistical Area (MSA) includes Chatham, Bryan, and Effingham counties.

POPULATION

Area Population Trends

	2000	2010	2013
Savannah	131,510	136,286	142,772
Chatham County	232,048	265,128	278,434
Savannah MSA	293,000	347,611	366,047

Source: U.S. Census Bureau; Census.gov

Population by Age, 2013

Age Range	Savannah MSA
0-19	27.2%
20-34	23.1%
35-54	25.6%
55-74	19.1%
75-Older	5.0%

Source: U.S. Census Bureau, ACS 2013; Census.gov

Race/Ethnicity, 2013

Race/Ethnicity	Savannah MSA
White	63.0%
African-American	34.7%
Hispanic	5.1%
Other	5.1%

Source: U.S. Census Bureau, ACS 2013; Census.gov

Household Income, 2013

Median Household Income - $47,059	Number of Households	Savannah MSA
Under $35,000	47,647	36.0%
$35,000 to 49,999	19,278	14.6%
$50,000 to 74,999	22,106	16.7%
$75,000 - Above	43,229	32.7%

Source: U.S. Census Bureau; Census.gov, ACS 2013

Educational Attainment, 2013

Educational Attainment	Savannah MSA
High School Graduate or higher	57.1%
Bachelor's Degree	19.0%
Graduate Degree	12.3%

Source: U.S. Census Bureau; Census.gov, ACS 2013

GEOGRAPHY AND CLIMATE

- Savannah is situated at the mouth of the Savannah River, which forms the border between Georgia and South Carolina.
- Savannah is approximately 250 miles southeast of Atlanta, Georgia, 140 miles north of Jacksonville, Florida, and 110 miles southwest of Charleston, South Carolina.
- On average, Savannah experiences 4 weeks where temperatures approach freezing (32 degrees or below) and 2 months where temperatures are often in the 90s.



ECONOMY

Savannah has a remarkable balance of diversity of trades and industries. In the manufacturing arena, no one industry dominates. There are over 40 companies employing 100 or more people. Among these are 20 Fortune 500 companies and 19 international companies. Ten (10) of Savannah's major employers (100+ employees) have chosen to locate their corporate headquarters here. *(Source: SEDA)*

Savannah MSA Major Employers

Employers	Product/Service/Other	Number of Employees
Gulfstream Aerospace Corporation	Jet aircraft/aerospace equip.	10,126
Memorial Health University Medical Center	Hospital	5,000
Savannah-Chatham County Board of Education	Public schools	4,808
Ft. Stewart/Hunter Army Airfield	Civilian personnel on bases	4,637
St. Joseph's/Candler Health System	Hospital	3,304
City of Savannah	Government	2,795
Chatham County	Government	1,600
Savannah College of Art & Design	Education	1,590
Wal-Mart	Retail	1,360
Georgia Ports Authority	Ship terminal operation	988

Source: SEDA, 2014; seda.org

Employment by Sector, Savannah MSA

Industry	Employment	Percent of Total Workforce
Trade, Transportation and Utilities	34,819	23.0%
Education and Health Services	22,445	14.8%
Leisure and Hospitality	22,173	14.6%
Government	21,672	14.3%
Manufacturing	15,588	10.3%
Professional and Business Services	16,901	11.2%
Financial Activities	5,689	3.8%
Construction	5,290	3.5%
Other Services	4,643	3.1%
Information	1,433	0.9%
Unclassified	540	0.4%
Natural Resources, Mining, and Agriculture	235	0.1%
Total	**151,428**	**100.0%**

Source: Georgia Department of Labor, Georgia Area Labor Profile, August 2014

City of Savannah Major Taxpayers

Taxpayer	Type of Business	2014 Assessed Valuation	Percent of Total Assessed Valuation
Southern LNG	LNG Provider	$221,995,644	2.02%
International Paper	Paper Manufacturer	$149,433,010	1.36%
Georgia Power	Electric Utility	$138,191,131	1.26%
Gulfstream	Aircraft Manufacturer	$127,642,231	1.16%
Weyerhaeuser	Paper Manufacturer	$74,772,639	0.68%
Walmart	General Retail	$61,475,117	0.56%
Komatsu	Equipment Manufacturer	$45,492,439	0.41%
Duke Realty Limited	Warehouse	$43,757,896	0.40%
Imperial Savannah	Sugar Manufacturer	$42,013,731	0.38%
Colonial Oil / Land / Terminal / Chemical	Oil/Gas Distributor	$40,701,202	0.37%

Source: Chatham County Board of Assessors, 2014

TRANSPORTATION

- U.S. 17, 17A, 80 and GA 21 are important highways along with I-95 (the major north/south interstate) from New England to Miami.
- These highways and I-16 (the major east/west interstate) are just 10 miles from Savannah's Historic District.

QUALITY OF LIFE

- A mild climate and abundant outdoor resources enrich the quality of life for Savannah residents.
- Guests are captivated by the City's charm, the richness of heritage, and all the activities the City offers.
- With Savannah's numerous performing arts and area attractions, residents and visitors alike enjoy the best life has to offer in Savannah.

Annual Events	
Martin Luther King Jr. Day Parade	January
Savannah Black Heritage Festival	February
Savannah Irish Festival	February
Savannah Book Festival	February
Savannah Tour of Homes and Gardens	March
Tara Feis Irish Celebration	March
St. Patrick's Day Celebration	March
Savannah Stopover Music Festival	March
SCAD Sidewalk Arts Festival	April
Savannah Fashion Week	April
NOGS Tour of Hidden Gardens	April
SCAD International Festival	May
Savannah Scottish Games	May
SCAD Sand Arts Festival	May
River Street Seafood Festival	May
Savannah Asian Festival	June
Fiesta Latina	June
River Street Fireworks	July
Savannah Jazz Festival	September
Savannah Greek Festival	October
Picnic in the Park	October
Savannah Folk Music Festival	October
Oktoberfest	October
Shalom Ya'll Jewish Food Festival™	October
Savannah Film Festival	October
Rock 'n' Roll Savannah Marathon	November
Savannah Children's Book Festival	November
Holiday Tour of Homes	December
Christmas on the River and Lighted Parade	December
Festival of Lights	December

Source: SEDA; seda.org

HONORS AND AWARDS

- "America's #1 Most Charming Accent" - *Travel + Leisure, April 2013*
- "Best City for Affordable Getaway" – *Travel + Leisure, May 2013*
- "America's Top 10 Waterfronts" – *USA Today, May 2013*
- "Top 25 Destination in the World" - *Trip Advisor, May 2013*
- "2013 Award of Excellence" – *Corporate & Incentive Travel Magazine, May 2013*
- "Pinnacle Award of Excellence" – *Successful Meetings, June 2013*
- "America's Best Cities" - *Travel + Leisure, July 2013*
- "Forsyth Park: Top 25 Parks in the World"- *Trip Advisor, August 2013*
- "Top Ten Friendliest Cities in America" - *Condé Nast Traveler, August 2013*
- "Top 50 Destination for Labor Day" – *TravelersToday.com, August 2013*
- "Gold Service Award" - *Meetings & Conventions Magazine, September 2013*
- "Top 10 Cities in the United States"- *Condé Nast Traveler, October 2013*

Inquiries regarding the 2015 Budget for the City of Savannah or requests for mailing should be directed to:

City of Savannah
Research and Budget Department
P.O. Box 1027
Savannah, Georgia 31402
(912) 651-6490

This document is also available on the internet at www.savannahga.gov.



BUDGET PROCESS

OVERVIEW

The City's Annual Operating Budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. The overall goal of the budget is to establish and maintain effective management of the City's financial resources. Revenues that support municipal services are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years. Various policies and processes are used to guide maintenance of the City's financial resources.

Under the City's organizational plan, policy making in response to the needs of the community is entrusted to the Mayor and Aldermen. Administrative or executive authority is vested in the City Manager to develop, implement, and execute programs and policies established by the Council. The annual budget is prepared under direction and guidance of the City Manager. State law and local ordinances also impact development of the annual budget.

POLICIES AND PROCESS

The City of Savannah's Council-Manager form of government was adopted in 1954. Under this organizational plan, the legislative responsibility for municipal government is entrusted to a city council. The Savannah City Council consists of the Mayor and eight Aldermen. City Council levies taxes, enacts ordinances, and adopts the annual budget, as well as performs many other legislative functions.

Administrative or executive authority is vested in the City Manager. The City Manager is appointed by the Mayor and Aldermen to manage the government through the development, implementation, and execution of programs and policies established by the Council. The City Manager recommends the annual budget and work programs in addition to advising the Council on policy and legislative matters.

City Council has defined major priorities that government services should address, which are used to guide the budget process. These priorities were developed to reflect citizen views.

- **AMBASSADORSHIP** – To promote the mystique of Savannah by highlighting its history, ambiance and cultural assets

- **CULTURE & RECREATION** – To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

- **ECONOMIC GROWTH** – To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

- **HEALTH & ENVIRONMENT** – To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

- **HIGH PERFORMING GOVERNMENT** – To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

- **NEIGHBORHOOD VITALITY** – To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

- **POVERTY REDUCTION** – To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

- **PUBLIC SAFETY** – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Various policies and processes are used to guide the maintenance and use of the City's financial resources. They are described as follows.

BUDGET POLICIES

The overall goal of the City's financial plan is to establish and maintain effective management of the City's financial resources. The following section outlines the policies used to guide the preparation and management of the City's annual budget. This section contains a summary of policies pertaining to the operating budget, capital expenditures, revenue, financial accounting, cash management, investment, and debt.

Operating Budget Policies

Preparation of the City's operating budget is also guided by the following policies:

- All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund in order for the budget to be considered balanced. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

- All requests for allocations are considered in conjunction with measurable performance criteria and the Strategic Priority they primarily support. Expenditures are approved or rejected on the basis of planned levels of performance. Therefore, it is necessary for each activity within a fund to prepare a performance plan consisting of workload, efficiency, and effectiveness measures.

- Expenditure budgets for enterprise operations (i.e., Water, Sewer, I&D Water, Sanitation, Mobility and Parking Services, Civic Center, and Golf Course) must be funded either exclusively or primarily by user fee revenues. Self-sufficiency remains a long-range objective for these funds.

- Allocations from the General Fund are based on a long-range financial plan which includes an unallocated fund reserve. At the end of 2013, the unallocated fund reserve totaled $31.7 million. This reserve protects the City against catastrophic revenue losses and major emergency expenditures, as well as contributes to the City's favorable bond rating.

- In addition to the unallocated fund reserve, a proactive approach was taken by creating a Sales Tax Stabilization Fund to reserve sales tax revenue above the historical trend line in good years to be used in years when sales tax revenue comes in below the trend line. This allows the City to avoid dipping into its reserves.

  Guidelines for managing the Sales Tax Stabilization Fund are as follows:

  - Each year, an amount up to the excess that actual sales tax receipts exceed the projected sales tax revenue will be set aside in the Sales Tax Stabilization Fund.

- Additions to the Sales Tax Stabilization Fund will continue until such time as the balance in the fund equals 25% of the budgeted revenue for sales taxes. The 2015 sales tax revenue budget is $37,080,000, thus the maximum growth target is currently $9,270,000.

- Funds will be withdrawn from the Sales Tax Stabilization Fund in an amount up to the deficiency, if any, between actual sales tax revenue and the projected sales tax revenue included in the originally adopted General Fund budget or updated sales tax revenue projection at year end, if necessary. The Sales Tax Stabilization Fund may also be used to account for expenses related to major emergencies or natural disasters.

- Ongoing expenses are never funded by a non-recurring or one-time revenue source. Future and current funding sources are identified for all new programs, services and expansions.

Capital Expenditure Policies

Preparation of the City's capital budget is guided by the following policies:

- A five-year program for capital infrastructure improvements is updated annually. The program identifies anticipated funding sources.

- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful “life” of the project.

- The City will coordinate the development of the capital budget with the development of the operating budget. Future operating costs associated with new capital projects will be included in the operating budget forecasts.

- The City will preserve its assets at a level adequate to protect capital investment while minimizing future maintenance and replacement costs.

- The City will establish an appropriate distribution of bonded debt and cash financing in the funding of capital projects.

Revenue Policies

The City’s revenue programs are administered by the Revenue Department according to principles which balance the City’s need for revenue and the community’s ability to provide the necessary financial resources. The revenue policies which guide the City are outlined below:

- The City will maintain a broad revenue base; that is, diversified revenue sources will be established and maintained in order to distribute revenue equitably and protect the City from short-term fluctuations in any revenue source.

- In order to fulfill funding needs without excessive dependence on property taxes, the City will attempt to enlarge the revenue base by seeking new revenue sources. Efforts will be made to work individually as well as with statewide groups to encourage the State of Georgia to adopt legislation which will enhance local government revenues.

- The City will implement user fees in all areas where feasible and productive, as well as set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will, accordingly, be adjusted to maintain or move incrementally closer to full coverage.

- As deemed appropriate, the City will establish self-supporting enterprise funds where the relationship between operating costs and revenues will be clearly identified.

- The City will limit the designation of General Fund revenues for specified purposes in order to maximize flexibility in budgeting and utilize revenues more efficiently.

- The City will maintain effective collection systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.

- Revenues will be projected conservatively in order to ensure that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Accounting Policies

In developing and evaluating the City's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding safeguarding of assets against loss from unauthorized use or disposition, reliability of financial records for preparing financial statements, and maintenance of accountability for assets.

The internal audit function is the responsibility of the Auditing Department which is organized separately from, and operates independently of, the Finance Department. The Auditing Director is accountable to the City Manager. The department operates a full program of routine and special internal audits.

Single Audit: As a recipient of federal and state assistance, the City is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the internal audit staff as well as by management.

Budgetary Controls: The City also maintains budgetary controls to ensure compliance with legal provisions. The Research and Budget Department monitors expenses and revenues, adjusts line item budgets as needed, and prepares reports for the City Manager.

Cash Management/Investment Policy Scope: The City's cash management/investment policy includes all City funds except pension funds which are guided by a separate policy adopted by the Pension Board. Investment of funds is the responsibility of the Finance Department.

Policy Objectives: The primary policy objective is safety of principal. Secondary objectives include adequate liquidity to provide cash as needed and rate of return on investments.

Allowable Investments: It is the policy of the City of Savannah to limit investments to:
- United States Treasury Bills, Notes, and Bonds
- Certificates of Deposit
- State of Georgia Investment Pool
- City of Savannah Special Assessment Bonds
- Repurchase Agreements

Risk Controls: To ensure liquidity and reduce market risks, investments have maturity dates on or prior to the date cash is projected to be required to meet disbursement needs.

Collateralization: Collateralization is used to:
- Secure Certificates of Deposit
- Secure Repurchase Agreements
- Secure Demand Deposits

Investment Fund: The Investment Fund is an agency fund which is the owning fund for all City investments except the Pension Fund and Special Assessment Bonds. Accrued interest is distributed to funds participating in the Investment Fund Pool based on their average equity balance for the month.

The fund also contains a combined cash account from which all disbursements are made and all receipts are deposited.

Debt Policies

The City of Savannah is authorized to issue general obligation bonds equivalent to 10% of assessed taxable values within the City. Bonded indebtedness is well within this limit. As of December 31, 2013, the City had no outstanding general obligation bonded debt. To maintain this favorable position and the current AA+ bond rating, the following debt policies are in place:

- Total long-term debt and major contractual obligations will not exceed 8% of assessed valuation.
- Long-term borrowing will be restricted to capital improvements that are too costly to be financed from current revenues.
- Proceeds from long-term debt will not be used for current ongoing operations.
- Bonds will be retired within a period not to exceed the expected useful "life" of the capital project.
- Additional major obligations should only be undertaken with a new dedicated stream of revenues to support them.
- When feasible, special assessment, revenue, or other self-supporting bonds will be used instead of general obligation bonds.
- The use of any revenue anticipation borrowing will be avoided. If such borrowing becomes necessary, the debt will be retired in full within the same fiscal year as it is incurred.
- Good communication with bond rating agencies and full disclosure on every financial report as well as bond official statements will continue.

BUDGET PROCESS

The annual budget is a fiscal plan which presents the programs and services to be provided to the community and describes the resources needed to perform those activities. Key policies which guide this process are described in the following section.

Budget Preparation

The City of Savannah's fiscal year begins January 1st and ends December 31st. The major steps in the budget preparation process are:

1. The Research and Budget Department prepares the *Financial Trend Indicators Report* which identifies positive and negative financial trends impacting the City. A *Five-Year Financial Plan* is also prepared. These reports are presented to the Council and are used as the financial framework for budget preparation.

2. A *Five-Year Capital Plan* is prepared and presented to Council. The first year of the plan is incorporated into the *Service Program and Budget.*

3. The Research and Budget Department, with direction and guidance from the City Manager, develops base budget expenditure levels for departments and City-wide revenue projections for the current and upcoming fiscal year. Departments prepare data on performance measures and service levels for inclusion in the budget document, and they submit service improvement requests to enhance a current activity, establish an activity, and/or obtain equipment associated with an activity. These requests are reviewed and changes made as necessary to present a balanced budget to the City Manager.

4. The City Manager meets with each of the Bureau Directors and the two Assistant City Managers to review proposed performance data and expenditures for the upcoming year and make any necessary changes. The changes are then used to prepare the City Manager's budget recommendations to Council.

5. The Council conducts a series of workshops and public hearings before making a final decision on the City Manager's budget recommendations. After careful and thorough consideration, the Mayor and Aldermen adopt the *Service Program and Budget* by December 31st.

Budget Execution

On January 1st of each year, the adopted budget is implemented. Concurrently, an analysis of the previous year's actual expenditures is conducted. During this analysis, problem areas are identified and reconciled. Problem areas that have an impact on the current year are closely monitored. Moreover, throughout the year, expenditures, revenues, and performance data are monitored in order to ensure the successful implementation of the City's service plan and more fully prepare for the next year.

Budget Amendment

As conditions change or circumstances are altered, the budget process allows for amendments. Because the Budget is an ordinance adopted by the Mayor and Aldermen, the amendment process is similar to that used to amend other ordinances. A majority positive vote by Council at two meetings is required.

BUDGET PREPARATION SCHEDULE

A budget preparation schedule is established each year that identifies actions to be completed with associated target dates. This schedule is used to keep the budget preparation process on schedule in order to provide the City Manager's proposed budget to Council for consideration and final adoption within the legal time frame. The detailed schedule is provided on the following page.

BUDGET PREPARATION SCHEDULE

ACTIVITY	DATE
Operating Budget Kick-Off *Attend Bureau Chiefs Meeting* *Provide Kick-Off materials and handouts to Department Contacts*	May 5, 2014
Open budget software system for data entry *Collect department 2014 Operating Budget projections* *Collect department 2015 Operating Budget requests* *Collect requests for revised 2014-2019 Capital Improvement Projects*	May 5 – June 2, 2014
Budget training *Refresher training sessions* *Present information on submitting requests for 2014 budget*	May 12 – May 14, 2014
Technology Governance Committee Requests Submitted	June 3, 2014
Department and Bureau details submitted *Bureau Mission Statements, Trends and Issues* *Department Priority Goal Statements, Objectives and Performance Measures*	June 3, 2014
Social Services applications submitted by external agencies	June 20, 2014
Social Services Review Committee work sessions	July 1 – August 12, 2014
Funding requests submitted by external partners	June 20, 2014
Capital Plan Review Committee work sessions	July 8 - 28, 2014
Capital Plan recommendations made to City Manager	August 2014
Capital Improvement Plan Retreat	September 11-12, 2014
Discussions with Department/Bureau representatives *Service Improvement Requests* *Capital Improvement Projects* *Operating Budget Requests*	September – November 2014
2015 Preliminary Budget Available	November 7, 2014
Council Budget Retreat	November 12, 13, 14, 2014
First Reading and Public Hearing	November 25, 2014
Second Reading and Budget Adoption	December 11, 2014



FINANCIAL STRUCTURE

The City's financial transactions are budgeted and recorded in separate funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. A fund has a balancing set of accounts and records, cash, and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental funds, proprietary funds, and fiduciary funds.

FUND STRUCTURE

GOVERNMENTAL FUNDS

Governmental funds are used to finance the majority of municipal functions. Specifically, the acquisition, usage, and balances of the City's expendable financial resources as well as the related current liabilities are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position rather than upon net income determination. The following types of governmental funds are utilized by the City:

- **General Fund**: The General Fund accounts for resources traditionally associated with government that are not required to be accounted for in another fund. This fund has a greater number of revenue sources, and therefore is used to finance more activities than any other fund. It is often the chief operating fund of a municipal government. The General Fund provides for services such as Police, Fire and Emergency Services, Streets Maintenance, etc.

- **Special Revenue Funds**: Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These revenue sources are legally restricted for specified purposes other than debt service or capital projects. The Community Development Fund, Hazardous Material Team Fund, Public Safety Communications Fund, Property Acquisition Fund, Grant Fund, Hotel/Motel Tax Fund, Auto Rental Tax Fund, OPEB Reserve Fund, Confiscated Assets Fund, and Economic Development Fund are considered special revenue funds.

- **Debt Service Fund**: The Debt Service Fund accounts for the accumulation of resources that are restricted, committed, or assigned to fund general long-term liability principal, interest, and related costs.

- **Capital Improvement Projects Fund**: The Capital Improvement Projects Fund is used to account for financial resources that are restricted, committed, or assigned to expenditures for capital outlays including the acquisition, renovation, maintenance or construction of major capital projects, such as buildings, parks, streets, bridges, and other City facilities, infrastructure, and equipment.

PROPRIETARY FUNDS

Proprietary funds are used to account for the ongoing activities of the City which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. All proprietary funds utilize a flow of economic resources measurement focus. As such, the accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position, and cash flow. Two types of proprietary funds utilized by the City are:

Enterprise Funds: Enterprise Funds are used to account for activities that are financed and operated in a manner similar to private business enterprises wherein the expenses (including depreciation) incurred in providing goods or services to the general public on a continuing basis are financed or recovered primarily through user fees. As such, the periodic determination of revenues earned, expenses incurred, and/or net income derived from these self-supporting funds is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The following Enterprise Funds are maintained by the City:

- Water and Sewer Fund
- Industrial and Domestic Water Fund
- Golf Course Fund
- Civic Center Fund
- Mobility and Parking Services Fund
- Sanitation Fund

Internal Service Funds: Frequently referred to as revolving funds, internal service funds are used to account for the financing of goods and services provided by one department or agency of a government to other departments or agencies on a cost-reimbursement basis. Departments within the City's Internal Services Fund include Information Technology and Vehicle Maintenance. The Risk Management Fund is also an internal service fund. These departments are permitted to supply services to outside agencies for a fee.

ACCOUNTING BASIS

Governmental Funds are accounted for using the current financial resources measurement focus incorporated in the modified accrual basis of accounting. Under this basis, revenues are recognized when they are susceptible to accrual or when they become measurable and available. Likewise, expenditures are recorded as liabilities are incurred, with the exception of principal and interest on general long-term liabilities which are recognized when due. Revenues which are susceptible to accrual include: sales taxes, property taxes, service charges, grants, and investment income. Revenues generated from fines, forfeitures, penalties, and alcohol taxes are not susceptible to accrual as they are neither measurable nor available prior to receipt.

The Proprietary Funds, including the Enterprise Funds and the Internal Services Fund, are accounted for on the accrual basis of accounting on a flow of economic resources basis. Revenues are recognized when they are earned, and expenses are recognized when incurred or the economic asset used.

The City also reports various Fiduciary Funds which do not adopt budgets. Fiduciary funds are those in which the government acts as a trustee, such as collecting and tracking workmen’s compensation or Social Security payroll taxes, and then depositing those funds with the State. These funds are accounted for on an accounting basis consistent with the fund’s measurement focus. The Pension Trust Fund and the Old Pension Trust Fund are accounted for on the accrual basis. The Recorder’s Court Fund, Retiree Benefits Fund, and the Flexible Benefits Plan Fund are reported on the modified accrual basis of accounting.

BUDGETARY BASIS

For Governmental Funds, the basis of budgeting is the same as the accounting basis with noted considerations and is consistent with Generally Accepted Accounting Principles (GAAP). City Council adopts annual budgets for the City's General Fund, Special Revenue Funds, and Debt Service Funds. Budgets for Capital Projects funds are adopted based on project length.

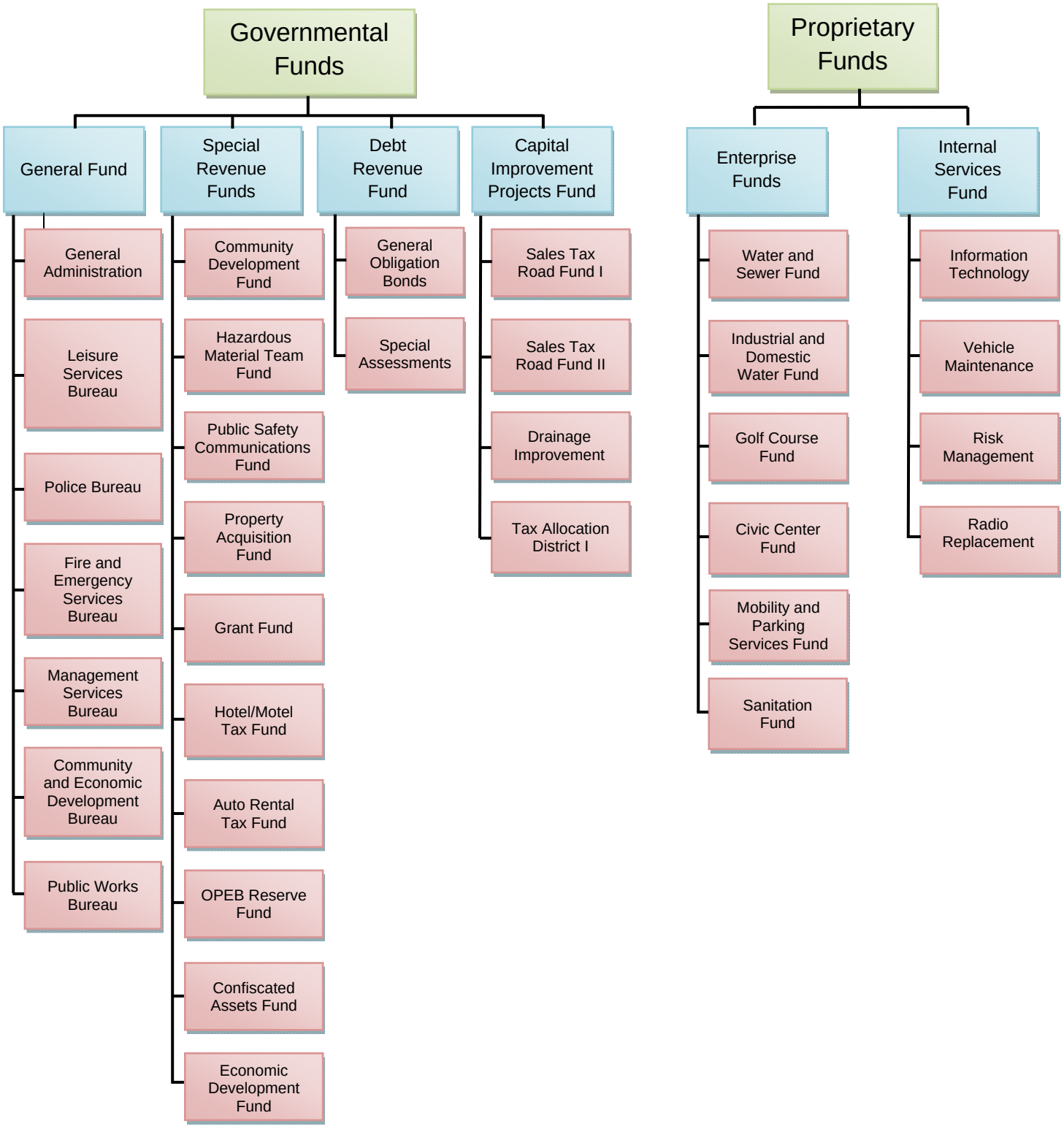
Budgets for Proprietary Funds, including Enterprise Funds and the Internal Services Fund, are developed for planning purposes and are not consistent with GAAP. The major differences used for budgeting Proprietary Funds are as follows:

1. Repayments on debt are budgeted as expenditures rather than as a reduction in liabilities.
2. Depreciation expense on fixed assets is not included in the budget as an expense.
3. Contributions of capital from other funds, private developers, and so forth are not budgeted.

The legal level of control at which expenditures may not exceed the budget is the bureau level. Bureaus represent the major departments of the City. Any change in the appropriation level above the legal level of control must be approved by City Council. Changes below the legal level of control require approval by the City Manager or the Research & Budget Director.

Appropriations lapse at year-end with the exception of any appropriations for capital projects and grant funds where appropriations are carried forward until such time as the project is completed.

BUDGETARY FUND STRUCTURE



FINANCIAL OUTLOOK

NATIONAL, STATEWIDE, AND LOCAL ECONOMIC OUTLOOK

The **U.S. national economy** showed slight growth in the first half of 2014, after particularly harsh winter weather negatively impacted the first quarter. Modest growth is predicted for the year with 2014 real Gross Domestic Product (GDP) expected to increase 1.5% over 2013. The pace of growth is anticipated to accelerate by more than 3% annually in 2015 and 2016 due primarily to increased business demand and workforce expansion, growth in consumer spending resulting from income gains, and improvements in the housing market. The rate of inflation is projected to remain low, and interest rates are currently anticipated to rise sometime in 2015.

The **State of Georgia economy** roughly mirrors that of the national economy, and is tracking the national recovery. The metro Atlanta area represents more than half of the State's economy. Significant sectors of the Georgia economy are government and real estate. The Georgia unemployment rate remains above the national average, but job growth is forecast to continue to expand and assist in reducing high unemployment. Analysts predict continued improvement of the State's economy with real GDP growth of more than 3% in 2014 and 2015.

The **Savannah area economy** consists of a diverse mix of industries including tourism, the port, healthcare, education, and the military which has sustained the City in weathering the economic struggles of the last few years better than some other municipalities. Unemployment in Savannah remained mostly below the State of Georgia rate and above the national rate. However, continued improvement in labor market conditions is anticipated, and the forecast for the regional economy is for sustained growth. Savannah's long-term growth prospects are good as it is an attractive place to live and do business, and continued growth is anticipated in the tourism and convention business sectors of Savannah's economy.

FINANCIAL FOUNDATION PRINCIPLES

Because the economic environment can change quickly with lasting effects, a snapshot of the City's financial future accomplishes two important goals. (1) It allows identification of challenges early and (2) provides information to the Mayor and Council to assist in policy making which is critical in addressing potential problems proactively. The Research & Budget Department updates *Financial Trend Indicators* which consider demographic and financial trends for the City of Savannah. The *Five-Year Forecast* is also updated using a five year planning period that looks ahead to project future needs.

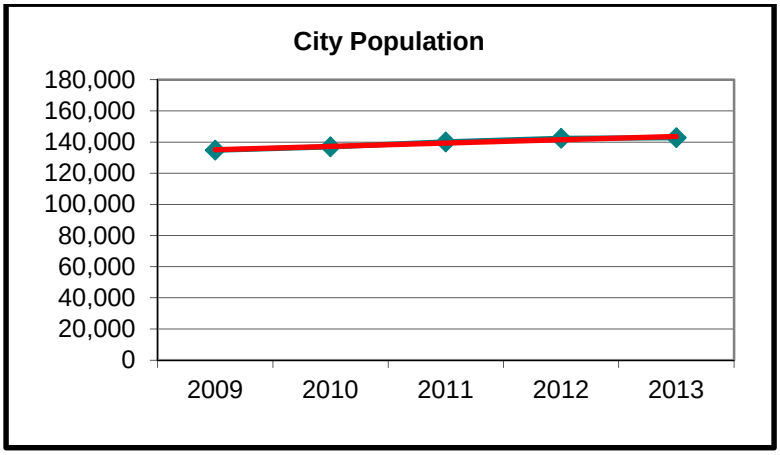
The overall goal of financial planning by the City of Savannah is to establish and maintain effective management of the City's financial resources. This continues to be accomplished through the use of financial policies and processes that guide decision-making.

FINANCIAL TREND INDICATORS

Adoption of policies that will stimulate economic growth, enhance attractiveness of the City, and address quality of life issues is an integral part of the financial planning process. Key trend indicators that impact the City's ability to make improvements are described as follows:

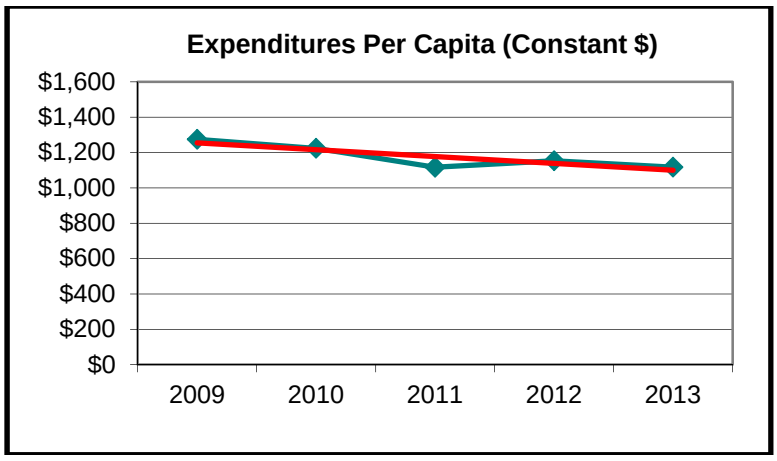
CITY POPULATION

Population change can affect governmental revenues and service demand. According to the U.S. Census Bureau, the City of Savannah's 2013 population estimate was 142,772 which represented growth of 6% above the 2009 estimate. The trend during the five-year period from 2009 – 2013 reflects slow and steady population increase.



EXPENDITURES PER CAPITA

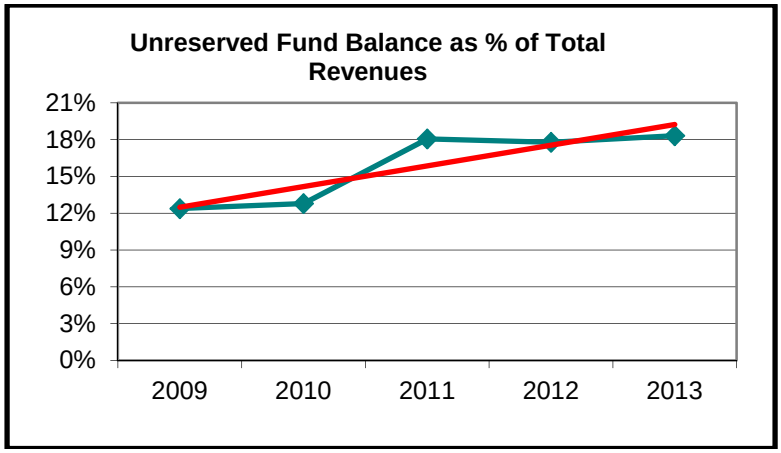
Services provided to meet the needs of City of Savannah residents, businesses, and visitors are a top priority. As such, changes in expenditures per capita are directly impacted by changes in population and service demands, as well as changes in economic conditions. Per capita cost on a constant dollar basis was $1,275 in 2009 and decreased to $1,117 in 2013. Expenditures declined during the period due to the lingering effects of the economic recession on revenue and measures taken to reduce expenses. The decline in 2013 was also related to revenue constraints as the City began receiving a reduced allocation of sales tax collections per a renegotiated agreement.



UNASSIGNED FUND BALANCE

The amount of the City's fund balance or reserves provides an indication of the ability to withstand financial emergencies. The Government Finance Officers Association (GFOA) recommends, at a minimum, that governments maintain an unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or expenditures. Based on the City's General Fund revenue of $173,468,886 in 2013, two months would equal $28,911,481 or 16.7%. The unassigned fund balance for the General Fund at the end of 2013 was $31,765,800 or 18.3% of total General Fund revenue for the year.

In addition to the unassigned fund balance in the General Fund, the City also maintains Sales Tax Stabilization Fund reserves. These reserves were funded from higher than anticipated local option sales tax revenue in previous years and are used to fund sales tax revenue deficits if needed. At the end of 2013, these reserves totaled $5,501,000.



FIVE YEAR FORECAST

GENERAL FUND

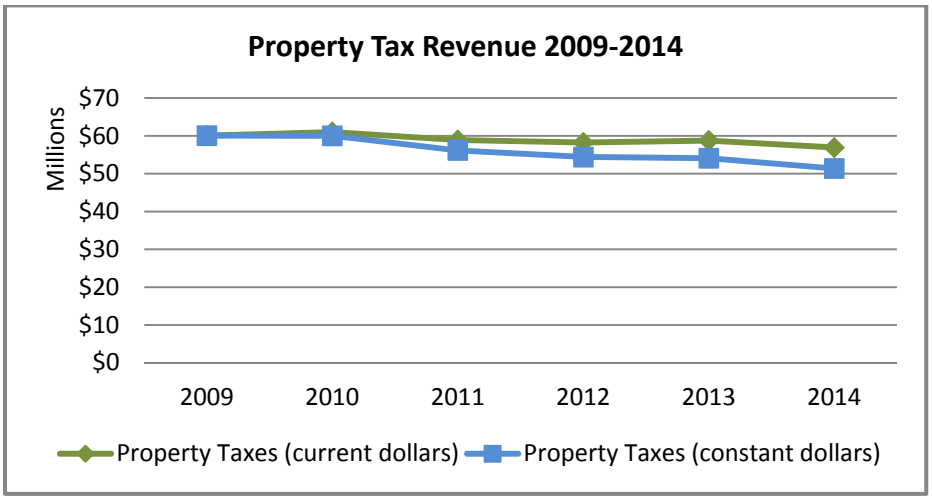
By following the City's financial principles, looking back at various trends, and projecting forward five years to prepare for challenges on the horizon, the City's legislative and administrative authorities have been able to work together to make financial adjustments where necessary. The City's financial base includes a diverse revenue stream that prevents the City from relying on a single source of revenue to meet service delivery needs. This mix of revenue has helped the City weather economic downturns. In order for the City to maintain its positive financial position, sound financial planning and prudent decision-making is required.

PROPERTY TAXES

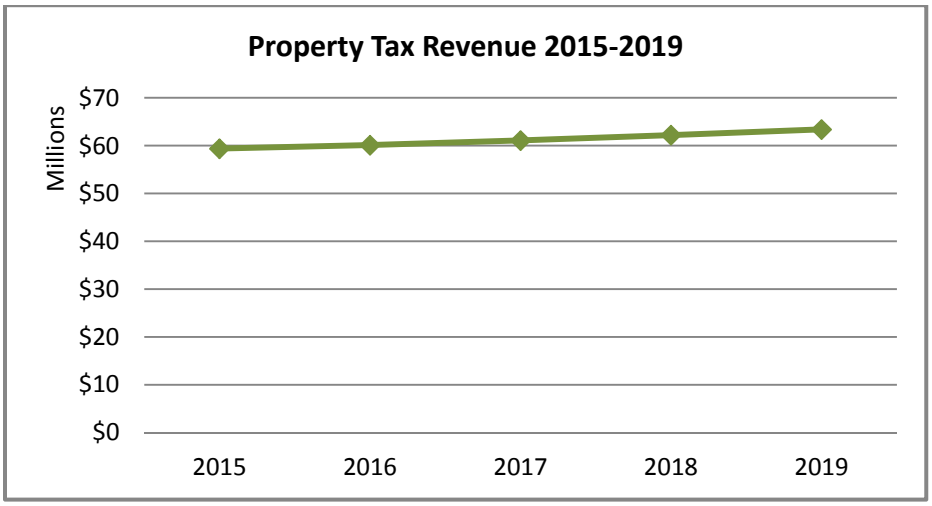
Property taxes are the single most significant source of revenue for the City and make up about one-third of the City's General Fund revenue.

The City's millage rate was gradually reduced from a high of 17.46 mills in 1994 to 12.48 mills in 2013. The rate remained at 12.48 in 2014. The 2015 Budget is balanced with no change in the millage rate. Adjustments to the millage rate will continue to be reviewed each year in consideration of the City's ability to remain financially sound and competitive in attracting new residents and retaining current businesses.

Property tax revenue over the prior six-year period is shown in the graph below (2014 includes the projected amount). The millage rate ranged from 13 to 12.48 mills during this period. The State Legislature declared a moratorium on increases in the assessed value of property beginning in January 2009 and continuing until January 2011. The lingering effects of the economic recession on the housing market and property values also impacted property tax revenue. The decline in 2014 is primarily attributed to state tax reform legislation which phases out the ad valorem vehicle tax and implemented a vehicle title fee. A decline in delinquent property tax collections is also forecasted for 2014.



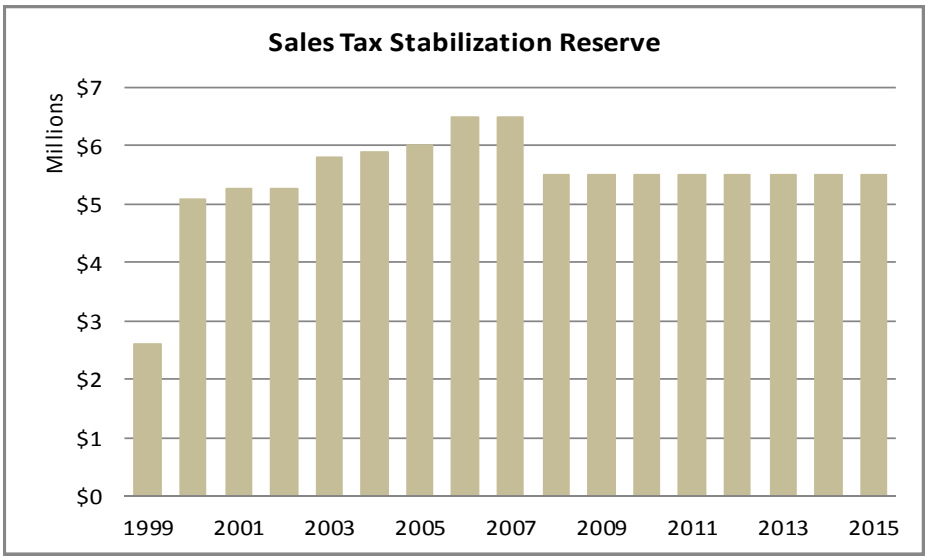
The following graph shows the five-year forecast for property tax revenue. The forecast is based on maintaining the current millage rate. Revenue is anticipated to rise due to projected growth in the tax digest. While new growth and development is included in the projections, there are no major annexations planned.



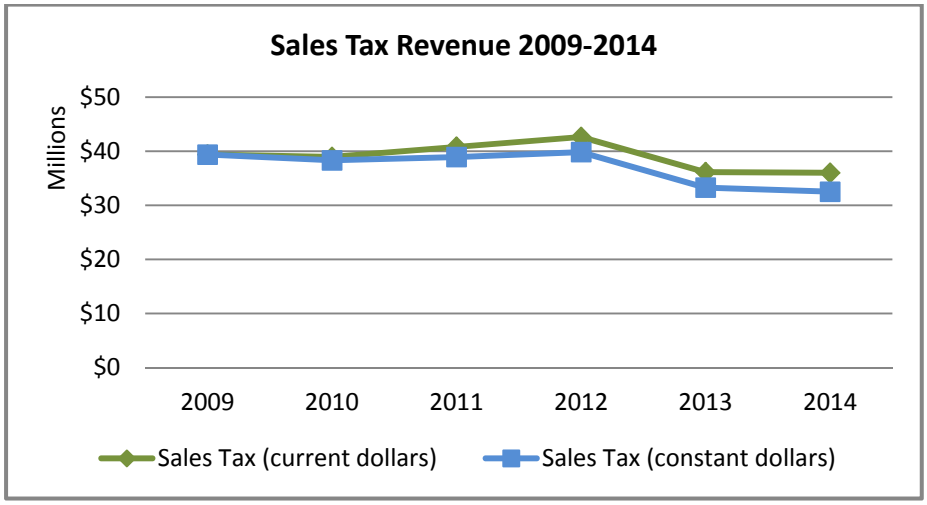
SALES TAX

The General Fund's second major revenue source is sales tax. In Savannah, a 7% sales tax is levied. Of this amount, 4% goes directly to the state, 1% goes to Chatham County as the Special Purpose Local Option Sales Tax (SPLOST), 1% goes to the Savannah-Chatham County Public School System as the Education Special Purpose Local Option Sales Tax (ESPLOST), and 1% is shared between Chatham County, Savannah, and the seven other municipalities in the County as the Local Option Sales Tax (LOST). In 2012, the City received 67.21% of this levy. During 2013 the City's allocation was reduced to 58% per a renegotiated agreement. In years 2014-2022 the City's allocation is 57%.

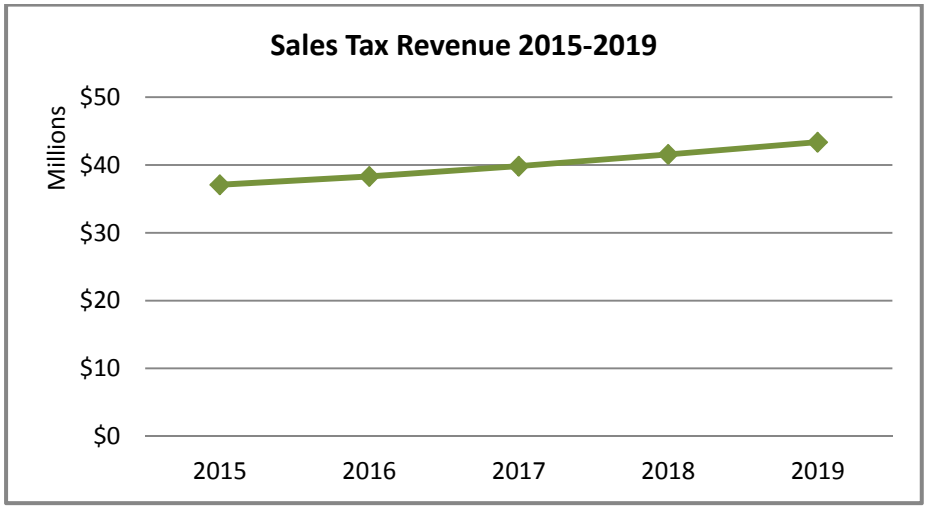
The City also maintains a sales tax stabilization reserve as revenue from sales tax is highly elastic and directly impacted by performance of the economy. The reserve was funded from higher than anticipated local option sales tax revenue in previous years and is used to fund sales tax revenue deficits. As of the end of 2013, the sales tax stabilization reserve totaled $5,501,000. No draw from this reserve is projected in 2014 or 2015.



Sales tax revenue over a six-year period is shown in the following graph (2014 includes the projected amount). The decline in 2013 is due to the renegotiated LOST allocation agreement as well as State tax reform legislation which impacted sales tax on vehicles by implementation of a vehicle title fee.



The five year sales tax forecast includes annual growth based on improving economic conditions and inflation. No major changes to this revenue source are anticipated.



USER FEES

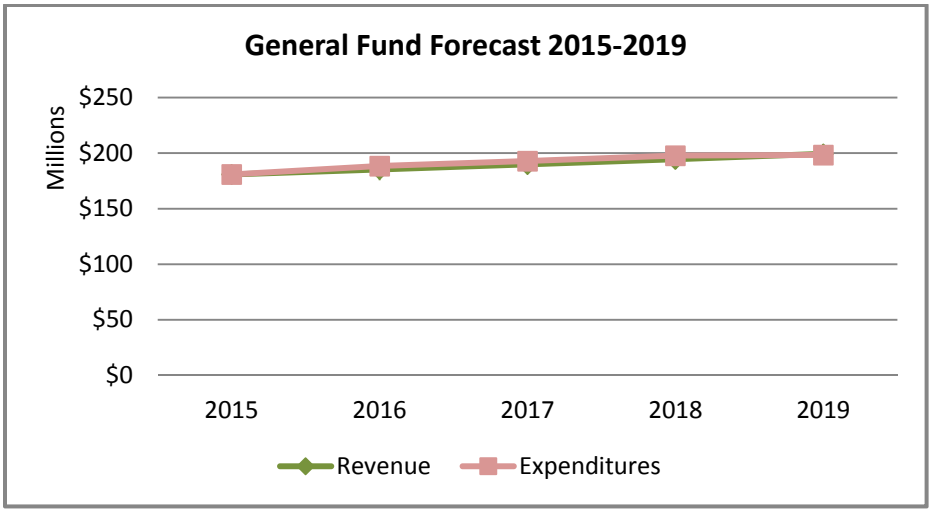
User fees are charged for specific services such as leisure activities and development services. User fees are projected to generate 15% of General Fund revenue in 2015. The largest user fee is the reimbursement from Chatham County for police services provided to the unincorporated area. This fee is a result of the City and County police merger. Slight growth is projected in the user fee revenue category as police related expenses are expected to rise and some user fees are subject to rate adjustments.

FIVE YEAR PLAN FORECAST

General Fund revenue is projected to rise in 2015 and over the forecast period. Improving economic conditions will continue to positively impact the property tax digest and sales tax revenue. The tourism sector of Savannah's economy, which affects a variety of revenue sources, is expected to remain strong. Revenue sources such as hotel/motel tax, business tax, development fees, as well as interest earned are projected to grow over the entire forecast period. A small amount is also included each year for potential fee increases.

Expenditure growth is also expected. Areas such as commodities and outside services will increase as a result of inflation and improvements to services. Increases in personnel expenditures will have a major impact as salaries and benefit (medical insurance, pension) costs are expected to rise. Spending for capital infrastructure improvements is also planned to increase during the forecast period.

Any gap in projected revenues and expenditures is expected to be managed through city-wide efforts that include managing spending while remaining competitive and implementing efficiencies and innovations that result in long-term sustainability.



WATER AND SEWER FUND FORECAST

Revenues generated from water and sewer fees are used to plan, operate, and maintain water lines, sanitary sewer lines, manholes, well sites, a surface water treatment plant, sanitary sewer lift stations, and wastewater treatment plants. The water and sewer sanitary system serves metered customers in Savannah and surrounding areas. Because the capital requirements of the water and sewer utility are very large, a multi-year approach for financial planning is essential. Careful financial planning is also required because of the system's reliance on public capital markets for borrowing and the need to remain compliant with the system's bond covenants.

FUTURE RATE PROJECTION

A financial plan is used to manage water and sewer rates. Key considerations for keeping rates low include:

- Planning for major capital needs as far in advance as possible
- Developing site-specific connection fees so that "growth" pays its own way
- Reviewing and making needed annual rate adjustments
- Using a five-year financial planning period to project future needs

Water and sewer rates are projected five years into the future. Projected rate increases are necessary to fund anticipated increases in the operation and maintenance of the system and to fund the water and sewer system 2015-2019 Capital Improvement and Maintenance Plan. The rates forecast in the projection for 2015 result in an average monthly increase for the median customer of $1.50. The rates for 2016-2019 are projected to increase by the same amount to ensure compliance with new regulations and to move forward with planned capital improvements.

Although rate increases are forecast, the annual changes are comparatively modest and the system's rates compare favorably with the rates of similar cities. The projected monthly dollar and percent increase in combined water and sewer bills for three different usage levels appears below.

WATER AND SEWER FUTURE RATE PROJECTION TABLE

	Monthly Increase in Combined Bill			Percentage Increase in Combined Bill		
Year	**15CCF***	**25CCF**	**35CCF**	**15CCF***	**25CCF**	**35CCF**
2010 (actual)	1.65	2.75	3.85	5.26%	5.67%	5.87%
2011 (actual)	0.75	1.25	1.75	2.27%	2.44%	2.52%
2012 (actual)	1.50	2.50	3.50	4.44%	4.76%	4.92%
2013 (actual)	1.50	2.50	3.50	4.25%	4.55%	4.69%
2014 (actual)	1.50	2.50	3.50	4.08%	4.35%	4.48%
2015	**1.50**	**2.50**	**3.50**	**3.92%**	**4.17%**	**4.29%**
2016	**1.50**	**2.50**	**3.50**	**3.77%**	**4.00%**	**4.11%**
2017	**1.50**	**2.50**	**3.50**	**3.63%**	**3.85%**	**3.95%**
2018	**1.50**	**2.50**	**3.50**	**3.51%**	**3.70%**	**3.80%**
2019	**1.50**	**2.50**	**3.50**	**3.39%**	**3.57%**	**3.66%**
Average (last 5 years)	**$1.50**	**$2.50**	**$3.50**	**3.64%**	**3.86%**	**3.96%**

* 15 CCFs is the usage of the system's median customer; that is half of the customers use more and half use less.

RESTRICTIONS ON GROUNDWATER WITHDRAWALS WILL REQUIRE INCREASED RELIANCE ON SURFACE WATER

It is anticipated that the Georgia Environmental Protection Division will further restrict the City's withdrawals from the Floridian aquifer. In past years, less than 700 million gallons (MG) of surface water was purchased on average by the groundwater system to supplement its needs. For 2014 it is projected that 2,100 MG will be purchased, and for 2015 it is assumed that 2,250 MG will be purchased at a cost of $1,800,000. Purchases of this volume of water from the surface water system will create upward pressure on groundwater system expenses. The State of Georgia is engaged in discussions with South Carolina which may result in even greater curtailment of ground water withdrawals; this in turn will require even more purchases of water from the I&D system and create more pressure on system expenses in the future.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program is updated annually, most recently for the period 2015-2019. The proposed plan includes $30,771,000 for water projects and $132,648,000 for sewer projects, a total of $163,419,000. This is a substantial increase from past 5-year plan totals. The increase in the capital plan is driven by two major external factors. One is the previously mentioned on-going water discussions between Georgia and South Carolina. The outcome of these discussions is likely to require capital projects needed to support the curtailment of ground water withdrawals; allowance for these capital costs are now reflected in the CIP plan. The second major external factor is the prospect of new, more stringent waste water discharge limits (called "TMDL" or Total Maximum Daily Load). These stricter limits will likely require a number of capital projects for the City's waste water treatment systems which are now reflected in the five-year CIP Plan.

PLANNED BORROWING

The CIP funding plan includes three future borrowings including a $20,000,000 bond issue in year 2016, a $20,000,000 bond issue in 2017, and a $30,000,000 bond issue in 2019. The feasibility of these three bond issues is dependent on implementation of the recommended rate increases. This total of $70,000,000 in new borrowing will fund about 42.8% of the capital program.

SERVICE IMPROVEMENTS

The projection assumes that no significant operating program improvements will be implemented in 2015 or future years.

SANITATION FUND FORECAST

LANDFILL CAPACITY

The waste-to-energy incineration process at the Resource Recovery Facility that had been used for many years to reduce the amount of waste disposed of at the landfill has been discontinued. Instead, the City began once again to use its own landfill for routine waste disposal. While capacity remains in the permitted area of the landfill, actions are underway to expand the landfill in preparation to meet future needs. The expansion is estimated to have a $17 million financial impact in 2015.

Rate planning to fund new debt that will be required for the landfill expansion project has begun. It is projected that the expansion project will be funded by a combination of new debt in the amount of $12,000,000 in year 2015 plus a cash balance in the Landfill Replacement Fund of $5,000,000.

New debt service for this bond issuance will be approximately $1,000,000 annually. The plan of future rate adjustments was calculated to accomplish these objectives:

- Keep residential rates as low as possible and competitive with rates charged by private providers outside of the City;
- Provide funding for the new $1,000,000 debt service for the landfill expansion; and
- Keep the overall Sanitation Fund subsidy/service fee required from the General Fund at the same level as in the 2013 Budget of around $8,000,000.

RATE CHANGES FOR 2015

Revenue projections for 2015 assume rates for residential and commercial service are increased in 2015. The residential sanitation rate has been increased four times since 2005. It is currently $29.00 per month. The recommended rate for 2015 is $30.50. This rate remains comparable to the prevailing rates charged by private collectors in the unincorporated area, which range from $28.75 to $32.93 per month. Additionally, since the City's sanitation rate includes curbside recycling service, the true differential is even greater. The commercial disposal fee increases from $4.00/cy to $4.15 (3.8%) and the commercial collection rates will be raised from an average of $4.05/cy to $4.25/cy (4.9%).

FUTURE RATE CHANGES

The following table summarizes the rates for the next several years required to achieve the three objectives set forth at the beginning of this section:

Bill Code	Service	2014	2015	2016	2017	2018	2019
1001	Residential Service (Monthly)	$29.00	$30.50	$32.00	$33.00	$34.00	$35.00
1600	Commercial Disposal Fee ($/cu. yd.)	$ 4.00	$ 4.15	$ 4.30	$ 4.45	$ 4.60	$4.75
Commercial Collection Fees ($/cu. yd.):							
1500	River Street	$ 5.45	$ 5.65	$ 5.85	$ 6.15	$ 6.35	$6.55
1501	Downtown Lanes	$ 5.20	$ 5.40	$ 5.60	$ 5.75	$ 5.95	$6.15
1502	2-15 CY	$ 3.50	$ 3.65	$ 3.80	$ 3.95	$ 4.05	$4.20
1516	16-47 CY	$ 3.15	$ 3.30	$ 3.40	$ 3.50	$ 3.60	$3.70
1548	48-95 CY	$ 2.75	$ 2.85	$ 2.95	$ 3.10	$ 3.20	$3.30
1596	96+ CY	$ 2.20	$ 2.30	$ 2.40	$ 2.45	$ 2.55	$2.65

ALL FUNDS SUMMARY

City-wide projected revenues total $347,526,779 for 2015. This is a decrease of $1,450,944 or 0.4% from the 2014 projected amount.

The table below provides a summary of 2013 actual, 2014 projected, and 2015 adopted budget revenues.

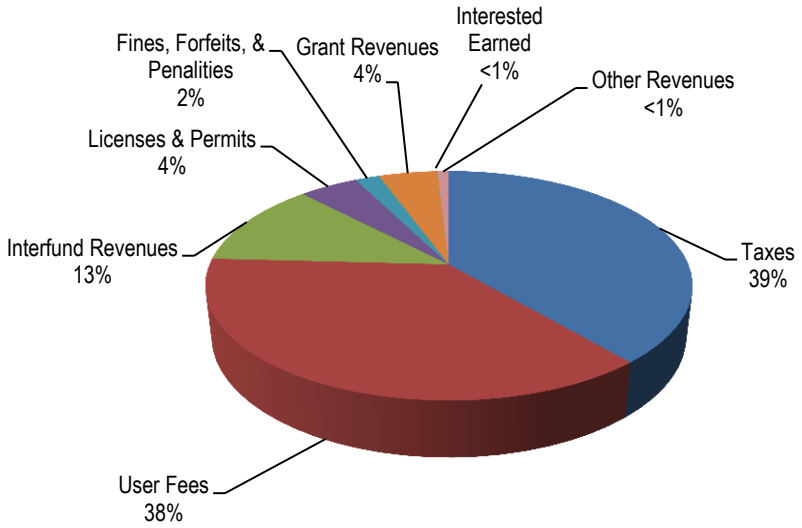
Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Taxes	$ 129,750,985	$ 130,894,846	$ 135,868,325	3.8
User Fees	123,815,534	127,188,862	131,506,905	3.4
Interfund Revenues	40,396,930	39,656,632	44,712,819	12.7
Licenses and Permits	14,797,609	15,190,123	15,310,320	0.8
Fines, Forfeits, and Penalties	6,277,974	6,215,000	6,054,000	(2.6)
Grant Revenues	18,046,858	18,130,346	13,432,399	(25.9)
Interest Earned	(13,001)	55,000	57,025	3.7
Other Revenues	3,093,984	11,646,914	584,986	(95.0)
TOTAL REVENUE	$ 336,166,873	$ 348,977,723	$ 347,526,779	(0.4)

After adjusting for transfers between funds, total adopted expenditures for 2015 are $299,000,139 or 2.2% below the 2014 projected budget.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 154,087,887	$ 158,569,376	$ 161,648,681	1.9
Outside Services	33,861,734	37,028,142	36,374,885	(1.8)
Commodities	17,522,852	17,966,073	18,289,722	1.8
Interfund Services	31,462,958	33,031,874	35,665,452	8.0
Capital Outlay	789,406	18,578,158	9,051,202	(51.3)
Debt Service	13,281,358	12,768,899	13,317,621	4.3
Interfund Transfers	26,766,377	44,192,937	42,331,668	(4.2)
Other Expenses	37,076,492	26,842,264	30,847,548	14.9
SUBTOTAL	$ 314,849,064	$ 348,977,723	$ 347,526,779	(0.4)
Less Transfers Between Funds	$ (43,062,789)	$ (43,298,476)	$ (48,526,640)	12.1
TOTAL EXPENDITURES	$ 271,786,275	$ 305,679,247	$ 299,000,139	(2.2)

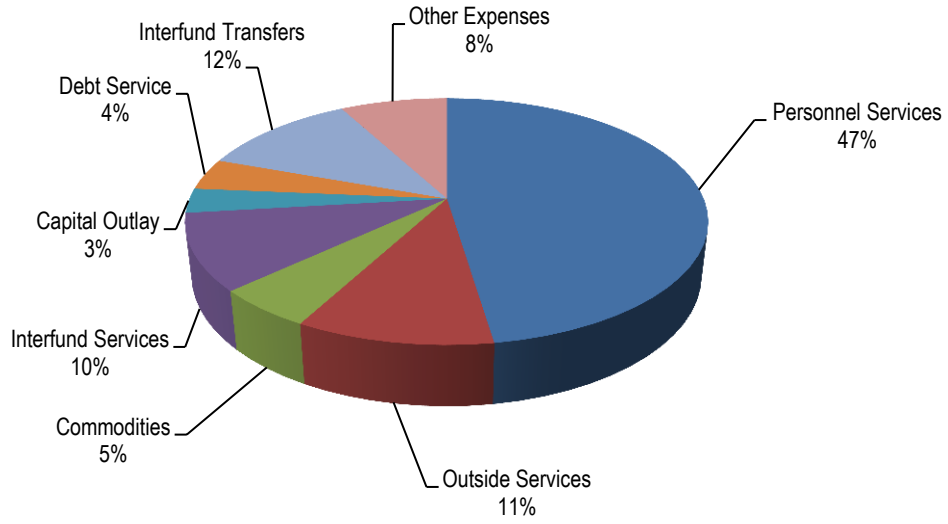
ALL FUNDS REVENUE

The graph below presents a breakdown by category of total revenues for 2015. **Taxes** include Property, Sales and Other Taxes. **User Fees** are made up of the following: Leisure Services Fees, Development Fees, Fees for Other Services in the General Fund, 9-1-1 Fees, Haz-Mat Services, Water Services, Sewer Services, I&D Water Services, Sanitation Services, Mobility and Parking Services, and Civic Center Services. **Interfund Revenues** include Interfund Services, Internal Services Charges, and General Fund Contributions.



ALL FUNDS EXPENDITURES

The graph below presents total expenditures by major code for 2015 prior to adjusting for transfers between funds. Of the total funds budgeted, **Personnel Services** is the largest expenditure category. This category will support a 2.5% wage increase and a comprehensive benefits program. Funding for **Outside Services**, **Commodities**, and **Capital Outlay** will be used to provide direct services to citizens.



CITY-WIDE REVENUE DETAIL

The table below compares 2013 actual revenues with 2014 projected revenues and 2015 adopted budget revenues.

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Taxes				
Property Taxes	$ 58,728,414	$ 56,886,825	$ 59,359,825	4.3
Sales Tax	36,115,270	36,000,000	37,080,000	3.0
Other Taxes	34,907,301	38,008,021	39,428,500	3.7
Subtotal	$ 129,750,985	$ 130,894,846	$ 135,868,325	3.8
User Fees				
Leisure Services Fees	$ 890,381	$ 785,390	$ 813,176	3.5
Development Fees	2,488,761	2,389,513	2,245,200	(6.0)
Fees for Other Services - General Fund	22,932,307	23,631,558	24,890,394	5.3
9-1-1 Fees	5,104,612	4,840,282	4,900,000	1.2
Haz-Mat Services	253,525	200,000	200,000	0.0
Water Services	21,052,013	22,175,425	22,805,000	2.8
Sewer Services	34,490,411	35,588,546	37,207,396	4.5
I & D Services	8,350,880	8,829,143	8,548,215	(3.2)
Sanitation Services	17,221,439	18,063,563	19,221,000	6.4
Mobility and Parking Services	9,365,948	9,203,742	9,250,824	0.5
Civic Center Services	1,665,257	1,481,700	1,425,700	(3.8)
Subtotal	$ 123,815,534	$ 127,188,862	$ 131,506,905	3.4
Interfund Revenues				
Interfund Services	$ 25,299,971	$ 24,704,511	$ 28,421,318	15.0
Internal Services Charges	10,333,584	10,852,710	11,870,554	9.4
General Fund Contributions	4,763,375	4,099,411	4,420,947	7.8
Subtotal	$ 40,396,930	$ 39,656,632	$ 44,712,819	12.7
Licenses and Permits	$ 14,797,609	$ 15,190,123	$ 15,310,320	0.8
Fines, Forfeits, and Penalties	$ 6,277,974	$ 6,215,000	$ 6,054,000	(2.6)
Grant Revenues	$ 18,046,858	$ 18,130,346	$ 13,432,399	(25.9)
Interest Earned	$ (13,001)	$ 55,000	$ 57,025	3.7
Other Revenues	$ 3,093,984	$ 11,646,914	$ 584,986	(95.0)
TOTAL	$ 336,166,873	$ 348,977,723	$ 347,526,779	(0.4)

CITY-WIDE REVENUE CHANGES

City revenue sources are divided into the following categories with major changes highlighted below:

- **Taxes** represent 39.1% of City revenue and include property taxes, sales tax, and other taxes such as alcohol taxes and the hotel/motel tax. Property taxes revenue increases as growth is anticipated in the 2015 tax digest. The continuing impact of state tax reform legislation on the vehicle tax, vehicle title fees, and the energy excise tax is reflected in the projections. Sales tax revenue growth is forecast based on inflation and improving economic conditions. Continued growth is also predicted for Savannah's tourism sector resulting in higher hotel/motel tax revenue.

- **User Fees** are received for specific services provided by the City and represent 37.8% of revenue. More than half of user fee revenue is generated by water, sewer, and sanitation services. Rate increases are planned for water and sewer consumption charges and residential and commercial sanitation fees in 2015, as well as rate changes/new fees for other selected City services.

- **Interfund Revenues** are funds transferred to one City fund from another City fund. This includes funds transferred to the Internal Services Fund for the provision of computer and vehicle services, funds transferred for the provision of other services such as sanitation disposal, and General Fund contributions to subsidized funds. The increase in General Fund contributions to other funds in 2015 is primarily for the Community Development, Public Safety Communications and Civic Center Funds, which are projected to require increased subsidies.

- **Licenses and Permits** revenue is derived from such sources as alcoholic beverage licenses and utility franchise fees. The most significant revenue source in this category is electric franchise fees, which accounts for more than half of Licenses and Permits revenue. Total revenue within this category is anticipated to increase modestly in 2015.

- **Fines, Forfeits, and Penalties** consist primarily of Recorder's Court fines and parking citations. In 2015, revenue from Recorder's Court fines, red light cameras, and execution fees and interest on delinquent taxes is projected to decline based on trends.

- **Grant Revenues** are derived primarily from federal and state grants. Most grant revenues are accounted for in the Community Development and Grant Funds. In 2015, grant revenues are projected to decline significantly as less federal funds are anticipated.

- **Interest Earned** revenue comes from City investments. This income is projected to rise only slightly in 2015 due to continuing low interest rates.

- **Other Revenues** consist of various revenue sources. The decline in 2015 is mainly due to a large draw from reserves within the Vehicle Purchase Fund in 2014 for the replacement of vehicles within the City's fleet.

FEE CHANGES

The 2015 budget maintains the majority of fees for City services at the 2014 level. Rate changes are included for certain fees within Cemeteries, Cultural Affairs, Parks and Squares, Sanitation, Mobility & Parking Services, and Water and Sewer. New fees are also proposed for Development Services and Parks and Squares.

General Fund Fee changes for revenue sources within the General Fund are as follows:

Cemetery Fees	2014	2015
Section 1, Greenwich - 2 space lots (standard)	$2,150.00	$2,250.00
Section 1, Greenwich - 2 space lots (intermediate)	$2,430.00	$2,530.00
Section 1, Greenwich - 2 space lots (prime)	$2,710.00	$2,810.00
Section 7, Greenwich - 4 space lots	$3,210.00	$3,410.00
Section 8, Greenwich - 4 space lots	$3,210.00	$3,410.00
Section 9, Greenwich - 6 space lots	$4,810.00	$5,110.00
Section 10, Greenwich - 6 space lots	$4,810.00	$5,110.00
Section 12, Greenwich - single space lots	$760.00	$850.00
Section 12, Greenwich - 1 cremation space	$485.00	$510.00
Section T, Bonaventure - 6 space lots	$4,810.00	$5,110.00
Section T, Bonaventure - 12 space lots	$9,610.00	$10,210.00
Columbarium 102 - Standard	$1,230.00	$1,290.00
Columbarium 102 - Prime	$1,350.00	$1,420.00

Development Services Fees	2014	2015
Technology Fee (per permit)	-	$5.00
Expedited Plan Review for Commercial Building Permits	-	50% of Building Permit Fee (Minimum Fee $1,000.00)

Cultural Affairs Fees	2014	2015
Black Box Theatre - Rehearsal (3 hr block)	$75.00	$85.00
Black Box Theatre - Production	$150.00	$175.00

Park and Square Fees	2014	2015
Arbor Area - Commercial	$200.00	$250.00
Riverfront Area - Commercial	$350.00	$400.00

Park and Square Fees	2014	2015
Harborside - Commercial	$75.00	$125.00
Park/Squares (peak season) - Resident	$250.00	$300.00
Park/Squares (peak season) - Non-Resident	$400.00	$600.00
Park/Squares (off season) - Resident	$250.00	$300.00
Park/Squares (off season)- Non-Resident	$400.00	$450.00
Surcharge for use of Golf Carts in parks/squares (per cart)	-	$25.00
Daffin Lake Pavilion - Resident	$125.00	$150.00
Daffin Lake Pavilion - Non-Resident	$125.00	$175.00
Bowles Ford Picnic Shelter - Non-Resident	$40.00	$50.00
Hull Park Pavilion - Non-Resident (per 2 hrs)	$40.00	$50.00
Hull Park Pavilion Spray Pool - Non-Resident (per hr)	$10.00	$15.00

Other General Fund Fees	2014	2015
Motor Coach Transportation Permit Fee	$10.00	$15.00
Preservation Fee Penalties (less than 30 days late)	$10.00 or 10% of amount owed	$25.00 or 10% of amount owed

Sanitation Fund The fee changes for the Sanitation Fund are as follows:

Sanitation Fees	2014	2015
Residential Service (monthly)	$29.00	$30.50
Commercial Disposal Fee (per cubic yard)	$4.00	$4.15
Commercial Collection Fee (per cubic yard) -River Street	$5.50	$5.75
Commercial Collection Fee (per cubic yard) -Downtown Lanes	$5.15	$5.35
Commercial Collection Fee -2 to 15 cubic yard	$3.55	$3.70

Sanitation Fees	2014	2015
Commercial Collection Fee -16 to 47 cubic yard	$3.10	$3.25
Commercial Collection Fee -48 to 95 cubic yard	$2.75	$2.85
Commercial Collection Fee -96+ cubic yard	$2.20	$2.30

Mobility & Parking Services Fund Fee changes within the Mobility & Parking Services Fund are as follows:

Mobility & Parking Services Fees	2014	2015
Visitor Day Pass (1 day)	$7.00	$8.00
Visitor Day Pass (2 day)	$12.00	$14.00
Carriage Stand Fee	$100.00 per 18 feet	$150.00 up to 15 passenger seats
Other Fees and Permits - Initial Late Payment Penalty (after 1st day of month)	$10.00	$25.00
Other Fees and Permits - Second Late Payment Penalty (30+ days past due date)	$25.00	$50.00

Water and Sewer Funds The base charges for water and sewer service in 2015 are unchanged from 2014. Only consumption charges are increasing in 2015. The impact of the 2015 increase on the combined monthly water and sewer bill for the median inside City customer (who uses about 15 CCFs bi-monthly) is as follows:

	2015 over 2014
Monthly Increase in Combined Water & Sewer Bill	$1.50
Percentage Increase	3.92%

The increases are necessary to fund anticipated increases in the operation and maintenance cost of the system, and to fund the water and sewer systems' Capital Improvement/Capital Maintenance Plan. The 2014 and 2015 water and sewer rate schedules are as follows:

Water Rates	2014	2015
Water, Inside City		
Base Charge (bi-monthly)	$11.06	$11.06
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	$0.90	$0.94
Over 15 CCFs	$1.08	$1.12
Water, Outside City:		
Base Charge (bi-monthly)	$16.59	$16.59
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	$1.35	$1.41
Over 15 CCFs	$1.62	$1.68

Sewer Rates	2014	2015
Sewer, Inside City:		
Base Charge (bi-monthly)	$8.80	$8.80
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	$2.88	$3.04
Over 15 CCFs	$3.26	$3.42
Sewer, Outside City:		
Base Charge (bi-monthly)	$13.20	$13.20
Consumption Charges (per CCF):		
First 15 CCFs bi-monthly	$4.32	$4.56
Over 15 CCFs	$4.89	$5.13

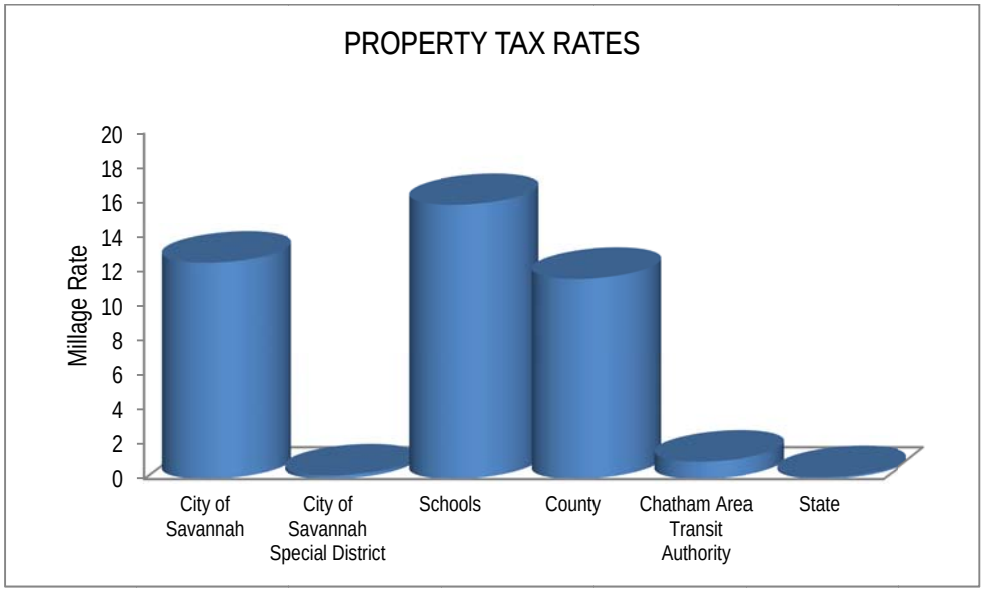
WHAT DOES A PROPERTY OWNER PAY?

The tax rate, or millage, is set annually by the governing authority of the taxing jurisdiction. A tax rate of one mill represents a tax of one dollar per $1,000 of assessed value. Property in Georgia is assessed at 40% of the fair market value unless otherwise specified by law. The 2015 budget is balanced with a City of Savannah millage rate of 12.48 mills, which is the same as the 2014 adopted rate.

For example, the assessed value of property that is worth $100,000 is $40,000. In the City of Savannah where the millage rate is 12.48 mills, the property tax would be $499.20. This is $12.48 for every $1,000 of assessed value (or $12.48 multiplied by 40).

Property Value	Assessed Value	Millage	City Property Tax
$100,000	$40,000	$12.48 per $1,000	$499.20

The graph below shows City of Savannah direct and overlapping property tax rates. Overlapping rates are those of taxing jurisdictions that apply to property owners within the City of Savannah. Not all overlapping rates apply to all City of Savannah property owners (e.g., the rate for the special service district applies only to property owners whose property is located within the geographic boundaries of the special district).



CITY OF SAVANNAH, GEORGIA
PROPERTY TAX RATES - DIRECT AND ALL OVERLAPPING[1] GOVERNMENTS
2005 - 2014

Year	City	City Special District[2]	Schools	County	Chatham Area Transit Authority	State	Total
2005	12.900	.200	17.277	11.037	.820	.250	42.484
2006	12.700	.200	15.817	10.837	.820	.250	40.624
2007	12.500	.200	13.795	10.537	.820	.250	38.102
2008	12.500	.200	13.404	10.537	.820	.250	37.711
2009	12.500	.200	13.404	10.537	.820	.250	37.711
2010	13.000	.200	14.131	10.537	.820	.250	38.938
2011	12.500	.200	14.631	11.109	.859	.250	39.549
2012	12.500	.200	14.631	11.109	.859	.200	39.499
2013	12.480	.200	15.881	11.908	1.000	.150	41.619
2014	12.480	.200	15.881	11.543	1.000	.100	41.204

[1] Overlapping rates are those of local and county governments that apply to property owners within the City of Savannah. Not all overlapping rates apply to all City of Savannah property owners (e.g., the rates for the special districts apply only to the proportion of the government's property owners whose property is located within the geographic boundaries of the special district).

[2] In 2003, the City of Savannah created a special district called the "Water Transportation District." Only properties located within this district are subject to this millage levy.

CITY-WIDE EXPENDITURE DETAIL

The table below compares 2013 actual, 2014 projected, and 2015 adopted budget expenses by fund.

	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
General Fund	$ 173,112,108	$ 174,589,709	$ 180,776,531	3.5
Special Revenue Funds				
Hazardous Material Team	$ 519,984	$ 540,322	$ 530,323	(1.9)
Grant	6,304,031	6,658,348	4,161,676	(37.5)
Community Development	12,867,561	12,286,706	10,129,795	(17.6)
Public Safety Communications	6,006,931	6,361,414	6,595,398	3.7
Hotel/Motel Tax	6,850,943	7,496,534	7,899,860	5.4
Subtotal	$ 32,549,450	$ 33,343,324	$ 29,317,052	(12.1)
Enterprise Funds				
Sanitation	$ 25,230,666	$ 26,839,007	$ 28,157,325	4.9
Civic Center	4,608,675	4,029,131	4,055,274	0.6
Water	17,219,662	25,032,794	25,583,889	2.2
Sewer	25,366,276	36,196,546	37,776,625	4.4
I & D Water	9,536,749	8,980,332	8,702,621	(3.1)
Mobility and Parking Services	9,986,160	12,100,289	12,188,668	0.7
Golf Course	128,462	0	0	0.0
Subtotal	$ 92,076,650	$ 113,178,099	$ 116,464,402	2.9
Internal Services Funds				
Internal Services	$ 10,220,363	$ 10,852,710	$ 11,870,554	9.4
Computer Purchase	523,754	770,198	721,295	(6.3)
Radio Replacement	0	0	1,338,000	100.0
Vehicle Purchase	6,366,739	16,243,683	7,038,945	(56.7)
Subtotal	$ 17,110,856	$ 27,866,591	$ 20,968,794	(24.8)
Total	$ 314,849,064	$ 348,977,723	$ 347,526,779	(0.4)
Less Transfers Between Funds	$ (43,062,789)	$ (43,298,476)	$ (48,526,640)	12.1
TOTAL	$ 271,786,275	$ 305,679,247	$ 299,000,139	(2.2)

CITY-WIDE EXPENDITURE CHANGES

Expenditures for the 2015 budget decrease slightly from the previous year. City-wide expenditures total $347,526,779 which is 0.4% below 2014 projected expenditures before adjusting for interfund transfers. City expenditures are divided into eight major categories, with changes in each highlighted below:

- **PERSONNEL SERVICES** represent 46.5% of City expenditures and are comprised primarily of funding for salaries and wages for employees and a comprehensive benefits program for employees and their dependents. This category decreases $3,079,302 or 1.9% below 2014 projected expenditures due to personnel and benefit changes. Some of the major changes are described as follows:

  The budget includes a 2.5% cost of living adjustment for all active employees.

  The budget continues the comprehensive medical benefits plan to employees and their dependents with an employer contribution of $18,464,616 which is $1,367,502 below the 2014 projected contribution. Total health plan costs per employee, including fixed costs, have increased from last year. There is a premium rate increase for active employees in 2014, the first such increase in four years.

  The 2015 budget also includes an allocation of $6,903,000 in recognition of the City's cost of post-retirement medical benefits for employees.

  Based on the thirteenth actuarial study that reflects the pension changes adopted by City Council as of January 1, 2001, the recommended minimum pension contribution for 2015 compared to the past ten years is as follows:

  - 2005 $4,849,800
  - 2006 $5,628,454
  - 2007 $6,305,394
  - 2008 $6,422,959
  - 2009 $7,015,798
  - 2010 $7,922,994
  - 2011 $7,964,466
  - 2012 $8,854,493
  - 2013 $10,353,173
  - 2014 $10,890,393
  - 2015 $10,292,740

  The decrease in the 2015 contribution compared to the contribution in 2014 is due to the following:

  - Effect of Investment gain
  - Effect in timing of payment
  - Net effect of other changes

- **OUTSIDE SERVICES** are services the City receives primarily from outside companies and represent 10.5% of expenditures. Utilities make up the largest share of expenditures in this category at $12,910,453; increasing slightly above 2014 projections. Other increasing accounts include: Cellular Communications, Data Processing Equipment Maintenance, and Janitorial Services. Several other categories show significant decreases in 2015, including: Food-Catered Meals, Temporary Labor-Agency, and Other Contractual Services. Overall, funding for services in this category decreases $653,257 or 1.8% below 2014 projected expenditures.

- **COMMODITIES** are items which, after use, are consumed or show material change in physical condition and are generally of limited value. This category represents 5.3% of total expenditures. The major changes include increases in Vehicle Parts, Equipment Repair Parts, and Small Fixed Assets, along with decreases in Operating Supplies and Materials, and Clothing and Laundry. Overall, this expenditure category increases $323,649 or 1.8% above 2014 projected expenditures.

- **INTERFUND SERVICES** represent services provided to City departments on a cost reimbursement basis. This expenditure category represents 10.3% of the operating budget. The largest costs are Services by Sanitation, Insurance by Risk Management, Computer Services, and Vehicle Maintenance Services. This category increases $2,633,578 or 8.0% primarily due to a large increase in Insurance by Risk Management and services by the General Fund to other funds.

- **CAPITAL OUTLAY** includes items costing more than $5,000 each and having a use life of more than one year. This category represents 2.6% of expenditures. The decrease of $9,472,956 or 51.0% in this expenditure category is based on a tremendous amount of vehicle and equipment purchases in 2014, these purchases return to a more normal level in 2015.

- **DEBT SERVICE** accounts for payments of principal and interest to lenders or creditors on outstanding debt. This area increases $548,722 or 4.3% from 2014 projected expenditures based on debt service requirements.

- **INTERFUND TRANSFERS** are amounts transferred from one fund to another, such as subsidies to the Civic Center Fund of $944,434, and the Hazardous Material Team Fund of $282,322. An allocation of $826,479 is included in 2015 for transfer to the Tax Allocation District Fund. An allocation of $2,778,933 is included to provide funding for General Fund supported capital improvement projects. Expenditures in this category represent 12.2% of the total budget and decrease $1,861,269 or 4.2% from 2014 projected expenditures due lesser amount of CDBG carryforward funds.

- **OTHER EXPENSES** are primarily payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City. Planned funding increases $4,005,284 or 14.9% over 2014 projected expenditures due to increased Water/Sewer Franchise Fees, establishment of a Radio Replacement Fund, and increased Vehicle Depreciation costs.



PROJECTED CHANGES IN FUND BALANCE

FUND BALANCES 2011-2013

The following table shows 2011-2013 beginning and ending fund balance levels for certain governmental funds. The consistency of positive fund balances indicates stability in these funds.

Fund	Beginning Fund Balance 1-1-2011	Ending Fund Balance 12-31-2011	Net Increase/ Decrease 2011	Beginning Fund Balance 1-1-2012	Ending Fund Balance 12-31-2012	Net Increase/ Decrease 2012	Beginning Fund Balance 1-1-2013	Ending Fund Balance 12-31-2013	Net Increase/ Decrease 2013
General	23,387,560	33,179,551	9,791,991	33,179,551	33,501,656	322,105	33,501,656	33,885,347	383,691
Special Revenue	4,750,928	2,652,072	(2,098,856)	2,652,072	2,652,510	438	2,652,510	2,947,238	294,728
Debt Service	921,204	923,216	2,012	923,216	925,902	2,686	925,902	927,191	1,289
Capital Improvement	33,011,003	29,937,848	(3,073,155)	29,937,848	30,519,448	581,600	30,519,448	35,532,703	5,013,255
TOTAL	62,070,695	66,692,687	4,621,992	66,692,687	67,599,516	906,829	67,599,516	73,292,479	5,692,963

FUND BALANCES 2014-2015

The General Fund is the chief operating fund of the City. As in prior years, the 2015 General Fund budget maintains a reserve for emergencies and unforeseen situations. The projected fund balance of the General Fund is approximately $33.9 million for fiscal year 2015 which equates to 18.7% of total General Fund expenditures.

Included with the General Fund in the tables below are projected 2014 and 2015 fund balances/equities for selected City governmental funds. The Special Revenue entry in the tables consists of the following funds: Grant, Public Safety Communications, Hazardous Materials Team, Hotel/Motel Tax, Auto Rental Tax, Confiscated Assets, and Economic Development.

Fund	Beginning Fund Balance 1-1-2014	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2014	% Change Projected Fund Balance
General	33,885,347	166,279,959	165,178,421	34,986,885	8,309,750	9,411,288	33,885,347	0.0%
Special Revenue	2,947,238	31,225,255	20,825,249	13,347,244	2,208,093	12,608,099	2,947,238	0.0%
Debt Service	927,191	0	3,100,000	(2,172,809)	3,100,000	0	927,191	0.0%
Capital Improvement	35,532,703	0	2,280,000	33,252,703	1,662,067	0	34,914,770	(1.7%)
TOTAL	73,292,479	197,505,214	191,383,670	79,414,023	15,279,910	22,019,387	72,674,546	(0.8%)

Fund	Projected Beginning Fund Balance 1-1-2015	Appropriated Funds Operating Revenues	Operating Expenditures	Net Position Before Transfers	Transfers In	Transfers Out	Projected Ending Fund Balance 12-31-2015	% Change Projected Fund Balance
General	33,885,347	172,026,531	170,893,754	35,018,124	8,750,000	9,882,777	33,885,347	0.0%
Special Revenue	2,947,238	29,016,266	18,487,844	13,475,660	2,171,130	12,699,552	2,947,238	0.0%
Debt Service	927,191	0	2,244,588	(1,317,397)	2,244,588	0	927,191	0.0%
Capital Improvement	34,914,770	0	3,741,000	31,173,770	2,378,933	0	33,552,703	(3.9%)
TOTAL	72,674,546	201,042,797	195,367,186	78,350,157	15,544,651	22,582,329	71,312,479	(1.9%)



CITY-WIDE EXPENDITURES BY BUREAU

The table below is organized by Bureau and compares the 2014 Adopted Budget to the 2015 Adopted Budget.

Department/Activity	2014 Adopted	2015 Adopted	% Change 2014-2015
General Administration			
Mayor and Aldermen	$ 607,603	$ 644,754	6.1
Clerk of Council	332,573	280,761	(15.6)
City Manager's Office	732,040	945,976	29.2
Public Information Office	515,592	517,272	0.3
Auditing	710,190	695,976	(2.0)
Finance	1,248,682	1,191,390	(4.6)
Legal	773,850	841,374	8.7
Subtotal	$ 4,920,530	$ 5,117,503	4.0
Leisure Services			
Leisure Services Bureau Chief	$ 736,574	$ 625,146	(15.1)
Cultural Affairs	750,199	758,436	1.1
Youth Services	3,954,601	3,871,639	(2.1)
Athletic Services	1,138,537	1,124,399	(1.2)
Senior Services	2,023,972	2,026,748	0.1
Therapeutic Recreation	237,297	243,017	2.4
Film Services	212,844	206,420	(3.0)
Buildings and Grounds Maintenance	3,861,044	3,943,585	2.1
Building and Electrical Maintenance	1,635,305	1,550,135	(5.2)
Park and Tree	5,061,735	5,310,327	4.9
City Cemeteries	1,736,241	1,824,737	5.1
Civic Center Operations	3,739,836	3,657,118	(2.2)
Civic Center Concessions	418,287	398,156	(4.8)
Golf Course	12,000	0	(100.0)
Subtotal	$ 25,518,472	$ 25,539,863	0.1
Police Bureau			
Police Chief	$ 1,563,326	$ 1,972,448	26.2
Patrol and Special Operations Division	36,112,122	36,661,138	1.5
Investigations Division	7,963,159	7,975,446	0.2
SARIC (Savannah Area Regional Intelligence Center)	1,277,451	1,352,972	5.9
Traffic Unit	1,945,689	1,930,355	(0.8)
Marine Patrol	788,350	813,801	3.2
Mounted Patrol	570,177	604,990	6.1
Canine Unit	484,288	536,275	10.7
Animal Control	1,017,180	1,045,280	2.8
Administrative Services Division	2,647,660	2,643,278	(0.2)
Information Management	1,508,466	1,502,676	(0.4)
Training and Recruitment[1]	0	1,131,338	100.0
Counter Narcotics Team (CNT)	3,254,541	3,228,121	(0.8)

Department/Activity	2014 Adopted	2015 Adopted	% Change 2014-2015
Office of Professional Standards (OPS)	965,855	911,142	(5.7)
Savannah Impact Program (SIP)	1,323,488	1,280,011	(3.3)
CrimeStoppers	248,455	219,704	(11.6)
Savannah Impact Work Ventures	290,847	303,185	4.2
Communications Center	6,710,433	6,595,398	(1.7)
Subtotal	$ 68,671,487	$ 70,707,558	3.0
Fire and Emergency Services Bureau			
Fire Logistics	$ 5,476,383	$ 7,217,868	31.8
City-Wide Emergency Planning	176,782	166,171	(6.0)
Fire Operations	20,358,795	21,164,020	4.0
Hazardous Material Team	564,120	530,323	(6.0)
Subtotal	$ 26,576,080	$ 29,078,382	9.4
ACM, Administrative and Community Services	$ 549,661	$ 439,146	(20.1)
Management Services Bureau			
Management Services Bureau Chief	$ 255,843	$ 256,463	0.2
Research and Budget	672,281	728,599	8.4
Human Resources	1,574,377	1,719,266	9.2
Risk Management	734,607	787,039	7.1
Purchasing	523,585	488,485	(6.7)
Revenue	1,581,292	1,563,490	(1.1)
Recorder's Court of Chatham County	2,275,664	2,336,343	2.7
Research Library and Municipal Archives	234,549	235,310	0.3
Inventory Management	356,599	353,604	(0.8)
Mail and Municipal Building Services	740,756	742,326	0.2
Utility Services	1,728,303	1,820,585	5.3
Mobility and Parking Administration & Enforcement	3,394,199	3,657,224	7.7
Parking Garages and Lots	5,375,735	5,413,059	0.7
Parking Interdepartmental	3,490,269	2,572,701	(26.3)
Tourism Management and Ambassadorship	520,595	545,684	4.8
Vehicle Maintenance	5,263,289	5,611,527	6.6
Information Technology	5,898,179	6,259,027	6.1
Subtotal	$ 34,620,122	$ 35,090,732	1.4
Community and Economic Development Bureau			
Community and Economic Development Bureau Chief	$ 333,626	$ 348,842	4.6
Community Services	349,325	350,126	0.2
Citizen Office	1,289,928	1,343,460	4.1
River Street Hospitality Center	141,031	146,193	3.7
311 Call Service Center	219,104	207,108	(5.5)
Real Property Services	500,275	532,021	6.3
Step Up Program	360,555	342,720	(4.9)
Economic Development	914,945	726,487	(20.6)

Department/Activity	2014 Adopted	2015 Adopted	% Change 2014-2015
Savannah Development and[2] Renewal Authority (SDRA)	0	275,000	100.0
Entrepreneurial Center	386,967	420,203	8.6
Community Planning and Development	725,318	785,452	8.3
Housing and Housing Project Delivery	1,248,380	1,391,434	11.5
Advancement Center at Moses Jackson	290,758	297,914	2.5
Coastal Workforce Services	3,611,740	3,374,548	(6.6)
YouthBuild	456,558	457,887	0.3
Subtotal	$ 10,828,510	$ 10,999,395	1.6
ACM, Development and Environmental Services	$ 339,965	$ 338,390	(0.5)
Public Works and Water Resources Bureau			
Public Works and Water Resources Bureau Chief[3]	$ 714,427	$ 692,859	(3.0)
Traffic Engineering	6,527,474	6,584,319	0.9
Stormwater Management	5,764,663	5,917,059	2.6
Streets Maintenance	4,890,233	5,008,352	2.4
Development Services	4,379,105	4,391,169	0.3
Environmental Services and Sustainability Division	449,613	343,839	(23.5)
Water and Sewer Director	508,579	495,163	(2.6)
Water and Sewer Planning & Engineering	1,404,106	1,411,334	0.5
Water Supply and Treatment	5,977,766	5,847,795	(2.2)
Water Distribution	4,502,652	4,672,382	3.8
Water Interdepartmental	10,300,440	10,998,240	6.8
Sewer Maintenance	3,680,456	3,687,433	0.2
Lift Stations Maintenance	4,688,885	4,818,538	2.8
President Street Plant	7,332,876	7,231,898	(1.4)
Regional Plants	2,622,781	2,467,949	(5.9)
Sewer Interdepartmental	17,542,280	19,570,807	11.6
I&D Water Plant	8,921,936	8,702,621	(2.5)
Subtotal	$ 90,208,272	$ 92,841,757	2.9
Sanitation Bureau			
Sanitation Bureau Chief	$ 651,805	$ 698,999	7.2
Residential Refuse	7,886,012	8,073,844	2.4
Refuse Disposal	5,986,223	6,666,415	11.4
Street Cleaning	2,460,126	2,390,359	(2.8)
Commercial Refuse	1,684,558	1,704,860	1.2
Recycling and Litter Services	2,651,943	2,817,088	6.2
Property Maintenance Enforcement	2,362,826	2,277,539	(3.6)
Sanitation Interdepartmental	3,034,117	3,528,221	16.3
Subtotal	$ 26,717,610	$ 28,157,325	5.4
TOTAL BUREAU EXPENDITURES	$ 288,950,709	$ 298,310,051	3.2

Department/Activity	2014 Adopted	2015 Adopted	% Change 2014-2015
Non-Bureau Expenditures			
General Fund Interdepartmental			
Tourism and Promotion	$ 1,963,860	$ 2,176,650	10.8
Planning and Development	1,396,434	1,449,126	3.8
Human Services	982,273	962,150	(2.0)
Cultural Services	714,780	764,320	6.9
City Dues/Memberships	124,078	195,520	57.6
Prisoner Medical Costs	200,000	0	(100.0)
Transfer to Other Funds	6,874,643	9,812,777	42.7
Services from Other Funds	7,764,223	7,842,601	1.0
Other Expenses/Contributions	(104,396)	97,374	(193.3)
Contingency	275,000	933,874	239.6
Subtotal	$ 20,190,895	$ 24,234,392	20.0
Other Expenditures			
Grant Fund[4]	$ 1,830,828	$ 329,241	(82.0)
Community Development Program Costs/Carryforward	10,395,122	7,654,995	(26.4)
Hotel/Motel Tax Fund	7,166,357	7,899,860	10.2
Computer Purchase Fund	780,000	721,295	(7.5)
Vehicle Purchase Fund	8,465,500	7,038,945	(16.9)
Radio Replacement Fund	0	1,338,000	100.0
Subtotal	$ 28,637,807	$ 24,982,336	(12.8)
TOTAL NON-BUREAU EXPENDITURES	$ 48,828,702	$ 49,216,728	0.8
SUBTOTAL	$ 337,779,411	$ 347,526,779	2.9
Less Transfers Between Funds	$ (45,179,509)	$ (48,526,640)	7.4
TOTAL EXPENDITURES	$ 292,599,902	$ 299,000,139	2.2

[1]In 2015, the functions of Training and Recruitment will be separated from the Patrol and Special Operations Division.

[2]In 2015, the budget for SDRA is not included in the Economic Development Department.

[3]Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

[4]This total does not include Coastal Workforce Services or YouthBuild, which are listed under the Community and Economic Development Bureau.

COUNCIL PRIORITIES EXPENDITURES BY DEPARTMENT

The table below lists expenditures broken down by Council Strategic Priority.

Strategic Priority	Department/Activity	2015 Adopted
Ambassadorship		
	River Street Hospitality Center	$ 146,193
	Tourism Management and Ambassadorship	545,684
	Subtotal	$ 691,877
Culture and Recreation		
	Leisure Services Bureau Chief	$ 625,146
	Cultural Affairs	758,436
	Youth Services	3,871,639
	Athletic Services	1,124,399
	Senior Services	2,026,748
	Therapeutic Recreation	243,017
	Buildings and Grounds Maintenance	3,943,585
	City Cemeteries	1,824,737
	Civic Center Operations	3,657,118
	Civic Center Concessions	398,156
	Subtotal	$ 18,472,981
Economic Growth		
	Film Services	$ 206,420
	Economic Development	726,487
	Entrepreneurial Center	420,203
	Savannah Development and Renewal Authority (SDRA)	275,000
	Mobility and Parking Administration & Enforcement	3,657,224
	Parking Garages and Lots	5,413,059
	Parking Interdepartmental	2,572,701
	Hotel/Motel Fund	7,899,860
	Subtotal	$ 21,170,954
Health and Environment		
	ACM, Development and Environmental Services	$ 338,390
	Water and Sewer Director	495,163
	Water and Sewer Planning & Engineering	1,411,334
	Water Supply and Treatment	5,847,795
	Water Distribution	4,672,382
	Water Interdepartmental	10,998,240
	Sewer Maintenance	3,687,433
	Lift Stations Maintenance	4,818,538
	President Street Plant	7,231,898
	Regional Plants	2,467,949
	Sewer Interdepartmental	19,570,807

	I&D Water Plant	8,702,621
	Sanitation Bureau Chief	698,999
	Residential Refuse	8,073,844
	Refuse Disposal	6,666,415
	Street Cleaning	2,390,359
	Commercial Refuse	1,704,860
	Recycling and Litter Services	2,817,088
	Sanitation Interdepartmental	3,528,221
	Environmental Services and Sustainability Division	343,839
	Subtotal	$ 96,466,175
High Performing Government		
	Mayor and Aldermen	$ 644,754
	Clerk of Council	280,761
	City Manager	945,976
	Public Information Office	517,272
	Auditing	695,976
	Finance	1,191,390
	Legal	841,374
	Building and Electrical Maintenance	1,550,135
	ACM, Administrative and Community Services	439,146
	Management Services Bureau Chief	256,463
	Research and Budget	728,599
	Human Resources	1,719,266
	Risk Management	787,039
	Purchasing	488,485
	Revenue	1,563,490
	Recorder's Court of Chatham County	2,336,343
	Research Library and Municipal Archives	235,310
	Inventory Management	353,604
	Mail and Municipal Building Services	742,326
	Utility Services	1,820,585
	Vehicle Maintenance	5,611,527
	Information Technology	6,259,027
	Community and Economic Development Bureau Chief	348,842
	311 Call Service Center	207,108
	Coastal Workforce Services	3,374,548
	Public Works and Water Resources Bureau Chief[1]	692,859
	General Fund Interdepartmental	24,234,392
	Computer Purchase Fund	721,295
	Vehicle Purchase Fund	7,038,945
	Radio Replacement Fund	1,338,000
	Subtotal	$ 67,964,837
Neighborhood Vitality		
	Development Services	$ 4,391,169
	Park and Tree	5,310,327
	Community Services	350,126
	Citizen Office	1,343,460
	Real Property Services	532,021

	Housing and Housing Project Delivery	1,391,434
	Community Planning and Development	785,452
	Property Maintenance Enforcement	2,277,539
	Community Development Program Costs/Carryforward	7,654,995
	Subtotal	$ 24,036,523
Poverty Reduction		
	Step Up Program	$ 342,720
	Advancement Center at Moses Jackson	297,914
	YouthBuild Grant	457,887
	Poverty Reduction Grants	211,226
	Subtotal	$ 1,309,747
Public Safety		
	Police Chief	$ 1,972,448
	Patrol and Special Operations Division	36,661,138
	Investigations Division	7,975,446
	SARIC (Savannah Area Regional Intelligence Center)	1,352,972
	Traffic Unit	1,930,355
	Marine Patrol	813,801
	Mounted Patrol	604,990
	Canine Unit	536,275
	Animal Control	1,045,280
	Administrative Services Division	2,643,278
	Information Management	1,502,676
	Training and Recruitment	1,131,338
	Counter Narcotics Team (CNT)	3,228,121
	Office of Professional Standards (OPS)	911,142
	Savannah Impact Program (SIP)	1,280,011
	CrimeStoppers	219,704
	Savannah Impact Work Ventures	303,185
	Communications Center	6,595,398
	Fire Logistics	7,217,868
	City-Wide Emergency Planning	166,171
	Fire Operations	21,164,020
	Hazardous Material Team	530,323
	Police and Fire Grants	118,015
	Traffic Engineering	6,584,319
	Stormwater Management	5,917,059
	Streets Maintenance	5,008,352
	Subtotal	$ 117,416,685
Total		$ 347,526,779
Less Transfers Between Funds		$ (48,526,640)
GRAND TOTAL		$ 299,000,139

[1]*Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.*



2013-2015 PERMANENT AUTHORIZED POSITIONS

Department/Activity	2013 Permanent[1]	2014 Permanent[2]	2015 Permanent[3]	Change 2014-2015
General Administration				
Mayor and Aldermen	12.00	11.00	11.00	0.00
Clerk of Council	4.00	3.00	3.00	0.00
City Manager	6.00	5.00	7.00	2.00
Public Information Office	6.00	5.00	5.00	0.00
Auditing	7.00	7.00	7.00	0.00
Finance	14.00	13.00	13.00	0.00
Legal	4.00	4.00	4.00	0.00
Subtotal	53.00	48.00	50.00	2.00
Leisure Services				
Leisure Services Bureau Chief	7.00	6.00	6.00	0.00
Cultural Affairs	8.00	8.00	8.00	0.00
Youth Services	58.86	58.96	58.96	0.00
Athletic Services	12.88	12.88	12.88	0.00
Senior Services	26.76	26.76	26.76	0.00
Therapeutic Recreation	4.20	4.20	4.20	0.00
Film Services	2.00	2.00	2.00	0.00
Buildings and Grounds Maintenance	42.00	42.00	42.00	0.00
Building and Electrical Maintenance	18.00	18.00	18.00	0.00
Park and Tree	56.00	57.00	59.00	2.00
City Cemeteries	23.63	23.63	23.63	0.00
Subtotal	259.33	259.43	261.43	2.00
Police				
Police Chief	13.00	13.00	13.00	0.00
Patrol and Special Operations	435.00	439.00	428.00	-11.00
Criminal Investigations	99.00	102.00	102.00	0.00
SARIC	14.00	17.00	17.00	0.00
Traffic Unit	20.00	20.00	20.00	0.00
Marine Patrol	8.00	8.00	8.00	0.00
Mounted Patrol	7.00	7.00	7.00	0.00
Canine Unit	6.00	6.00	6.00	0.00
Animal Control	13.00	14.00	14.00	0.00
Administrative Services Division	16.00	14.00	14.00	0.00
Training and Recruitment	0.00	0.00	11.00	11.00
Information Management	30.00	26.00	26.00	0.00
Counter Narcotics Team (CNT)	35.00	34.00	34.00	0.00
Professional Standards and Training	22.00	9.00	9.00	0.00
Savannah Impact Program (SIP)	14.00	15.00	15.00	0.00
CrimeStoppers	3.00	3.00	3.00	0.00
Savannah Impact Work Ventures	2.00	2.00	2.00	0.00
Subtotal	737.00	729.00	729.00	0.00

Department/Activity	2013 Permanent[1]	2014 Permanent[2]	2015 Permanent[3]	Change 2014-2015
Fire and Emergency Services				
Fire Logistics	23.00	23.00	23.00	0.00
City-Wide Emergency Planning	1.00	1.00	1.00	0.00
Fire Operations	301.00	301.00	315.00	14.00
Subtotal	325.00	325.00	339.00	14.00
ACM, Administrative and Community Services	7.00	5.00	4.00	-1.00
Management Services				
Management Services Bureau Chief	2.00	2.00	2.00	0.00
Research and Budget	8.00	8.00	8.00	0.00
Human Resources	18.00	19.00	19.00	0.00
Risk Management	5.00	6.00	6.00	0.00
Purchasing	6.00	6.00	6.00	0.00
Revenue	21.00	21.00	21.00	0.00
Recorder's Court of Chatham County	28.00	29.00	29.00	0.00
Research Library and Municipal Archives	2.00	2.00	2.00	0.00
Inventory Management	5.00	5.00	5.00	0.00
Mail and Municipal Bldg Services	0.60	0.60	0.60	0.00
Subtotal	95.60	98.60	98.60	0.00
Community and Economic Development				
Community and Economic Development Bureau Chief	3.00	3.00	3.00	0.00
Community Services	3.00	3.00	3.00	0.00
Citizen Office	20.00	20.00	20.00	0.00
River Street Hospitality Center	2.25	2.25	2.25	0.00
311 Call Service Center	3.00	3.00	3.00	0.00
Real Property Services	6.00	6.00	6.00	0.00
Economic Development	8.00	8.00	5.00	-3.00
Entrepreneurial Center	5.00	6.00	6.00	0.00
Subtotal	50.25	51.25	48.25	-3.00
Public Works and Water Resources				
Public Works and Water Resources Bureau Chief	4.00	4.00	4.00	0.00
Traffic Engineering	30.00	30.00	30.00	0.00
Stormwater Management	60.00	60.00	60.00	0.00
Streets Maintenance	49.00	48.00	48.00	0.00
Development Services	51.00	53.00	53.00	0.00
Environmental and Sustainability Services Division	0.00	4.00	4.00	0.00
Subtotal	194.00	199.00	199.00	0.00
TOTAL GENERAL FUND	1,721.18	1,715.28	1,729.28	14.00

Department/Activity	2013 Permanent[1]	2014 Permanent[2]	2015 Permanent[3]	Change 2014-2015
Public Safety Communications Fund	105.00	104.00	104.00	0.00
Hazardous Material Team Fund	4.00	4.00	4.00	0.00
Sanitation Fund				
Sanitation Director	7.00	6.00	6.00	0.00
Residential Refuse	111.00	101.00	101.00	0.00
Refuse Disposal	14.00	14.00	14.00	0.00
Street Cleaning	19.00	20.00	20.00	0.00
Commercial Refuse	13.00	13.00	13.00	0.00
Recycling and Litter Services	32.00	34.00	34.00	0.00
Property Maintenance Enforcement	31.00	30.00	30.00	0.00
Subtotal	227.00	218.00	218.00	0.00
Civic Center Fund				
Civic Center Operations	20.00	20.00	20.00	0.00
Civic Center Concessions	2.00	2.00	2.00	0.00
Subtotal	22.00	22.00	22.00	0.00
Water Fund				
ACM, Development and Environmental Services	3.00	3.00	3.00	0.00
Water and Sewer Director	7.00	4.00	4.00	0.00
Utility Services	23.00	24.00	24.00	0.00
Water and Sewer Planning & Engineering	18.00	18.00	18.00	0.00
Water Supply and Treatment	26.00	26.00	26.00	0.00
Water Distribution	54.00	54.00	54.00	0.00
Subtotal	131.00	129.00	129.00	0.00
Sewer Fund				
Sewer Maintenance	31.00	31.00	31.00	0.00
Lift Stations Maintenance	28.00	28.00	28.00	0.00
President Street Plant	62.00	63.00	63.00	0.00
Regional Plants	14.00	14.00	14.00	0.00
Subtotal	135.00	136.00	136.00	0.00
I&D Water Fund	38.00	38.00	38.00	0.00
Mobility and Parking Services Fund				
Mobility and Parking Enforcement & Administration	36.50	32.00	32.00	0.00
Parking Garages and Lots	32.70	32.70	32.70	0.00
Tourism Management & Ambassadorship	0.00	9.50	9.50	0.00
Subtotal	69.20	74.20	74.20	0.00

Department/Activity	2013 Permanent[1]	2014 Permanent[2]	2015 Permanent[3]	Change 2014-2015
Community Development Fund				
Community Planning and Development	8.00	8.00	8.00	0.00
Housing	16.00	15.00	14.00	-1.00
Advancement Center at Moses Jackson	4.00	4.00	4.00	0.00
Subtotal	28.00	27.00	26.00	-1.00
Grant Fund				
YouthBuild	1.00	1.00	1.00	0.00
Subtotal	1.00	1.00	1.00	0.00
Internal Services Fund				
Vehicle Maintenance	36.00	36.00	36.00	0.00
Fleet Management	5.00	5.00	5.00	0.00
Information Technology	36.00	36.00	35.00	-1.00
Subtotal	77.00	77.00	76.00	-1.00
TOTAL CITYWIDE	**2,558.38**	**2,545.48**	**2,557.48**	**12.00**

[1]Full time equivalent positions (FTEs) as of June 30, 2013

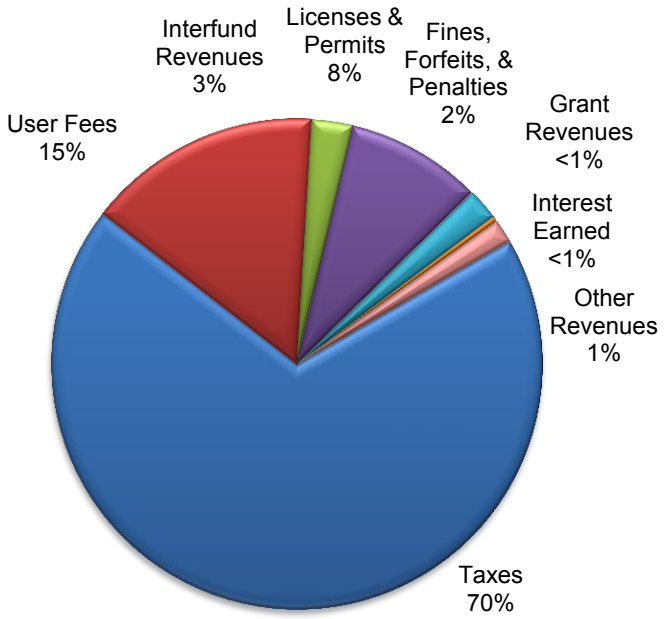
[2]FTEs as of July 02, 2014

[3]FTEs as of September 2, 2014

GENERAL FUND

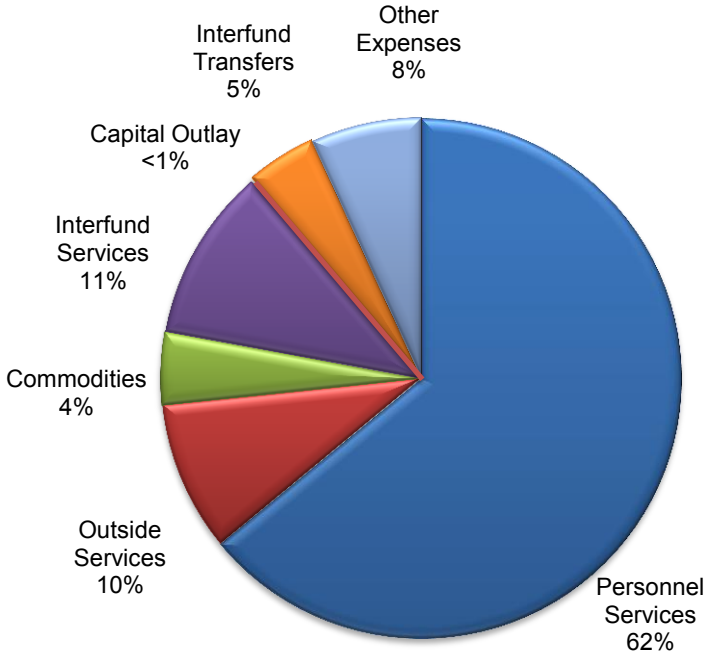
WHERE THE MONEY COMES FROM

Taxes	$ 126,418,325
User Fees	27,948,770
Interfund Revenues	5,206,248
Licenses and Permits	15,310,320
Fines, Forfeits, and Penalties	3,435,000
Grant Revenues	639,720
Interest Earned	5,000
Other Revenues	1,813,148
Total	**$ 180,776,531**



WHERE THE MONEY GOES

Personnel Services	$ 111,295,244
Outside Services	17,556,997
Commodities	7,877,841
Interfund Services	20,153,922
Capital Outlay	185,400
Interfund Transfers	9,882,777
Other Expenses	13,824,350
Total	**$ 180,776,531**



REVENUES BY SOURCE

General Fund revenue is budgeted at $180,776,531 in 2015, which is $6,186,822 or 3.5% above 2014 projected revenue. Property tax revenue increases as growth is anticipated in the 2015 tax digest. The continuing impact of state tax reform legislation on vehicle tax, vehicle title fees, and the energy excise tax is reflected in the projections. Sales tax revenue growth is forecast based on inflation and improving economic conditions. Continued growth is also predicted for Savannah's tourism sector, which affects a variety of revenues such as the Hotel/Motel tax. Rate changes/new fees for selected Cemetery, Development Services, Cultural Affairs, Park and Square, and other revenue sources are also included in 2015.

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Taxes				
Property Taxes				
Real Property Tax (Current)	$ 41,527,291	$ 41,800,000	$ 44,287,085	5.9
Personal Property Tax (Current)	6,727,738	6,400,000	7,063,915	10.4
Real Property Tax (Delinquent)	4,587,260	4,000,000	4,000,000	0.0
Personal Property Tax (Delinquent)	302,927	300,000	300,000	0.0
Mobile Home Tax	25,263	23,000	23,000	0.0
Industrial Area Tax	548,194	500,000	500,000	0.0
Vehicle Tax	2,856,354	1,900,000	1,295,000	(31.8)
Intangible Tax	1,341,132	1,000,000	1,075,000	7.5
Public Utility Tax	1,064,847	1,234,000	1,146,000	(7.1)
Railroad Equipment Tax	22,534	23,325	23,325	0.0
Ferry SSD Tax	6,568	6,500	6,500	0.0
TAD Tax from City	(281,695)	(300,000)	(360,000)	20.0
Subtotal	$ 58,728,413	$ 56,886,825	$ 59,359,825	4.3
Sales Tax				
Sales Tax	$ 36,115,270	$ 36,000,000	$ 37,080,000	3.0
Other Taxes				
Beer Tax	$ 1,973,734	$ 2,025,000	$ 2,000,000	(1.2)
Liquor Tax	398,851	425,000	410,000	(3.5)
Wine Tax	493,955	530,000	540,000	1.9
Mixed Drink Tax	1,082,537	1,175,000	1,200,000	2.1
Insurance Premium Tax	7,029,606	7,353,521	7,500,000	2.0
Vehicle Title Fees	3,306,164	4,500,000	4,738,000	5.3
Energy Excise Tax	124,994	240,000	360,000	50.0
Business Tax	4,026,354	3,915,000	3,950,000	0.9
Professional Licenses	206,314	185,000	190,000	2.7
Bank License Tax	363,756	340,500	340,500	0.0

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Transfer from Hotel/Motel Tax Fund	7,260,912	7,960,000	8,400,000	5.5
Transfer from Auto Rental Tax Fund	344,803	349,750	350,000	0.1
Subtotal	$ 26,611,980	$ 28,998,771	$ 29,978,500	3.4
Total General Fund Taxes	$ 121,455,663	$ 121,885,596	$ 126,418,325	3.7
User Fees				
Leisure Services Fees				
Paulson Complex Concessions	$ 9,800	$ 8,400	$ 8,400	0.0
Grayson Stadium	29,707	25,000	25,000	0.0
Tennis Fees	96,689	110,000	110,000	0.0
Athletic Fees	40,326	40,000	31,500	(21.3)
Softball Fees	19,697	20,000	20,000	0.0
Athletic Tournament Fees	16,165	25,000	18,000	(28.0)
Softball Tournament Fees	14,435	20,000	12,000	(40.0)
Cultural Arts	112,631	120,000	130,226	8.5
Neighborhood Centers	167,164	161,000	161,000	0.0
Golden Age Centers	36,424	32,000	32,000	0.0
Adult Day Care	64,560	60,000	64,000	6.7
After-School Program	2,580	2,500	2,500	0.0
Park & Square Event Fees	280,203	161,490	198,550	22.9
Subtotal	$ 890,381	$ 785,390	$ 813,176	3.5
Inspection Fees				
Inspection Administrative Fees	$ 1,901	$ 1,000	$ 10,000	900.0
Sign Inspection Fees	17,840	19,470	20,000	2.7
Zoning Hearing Fees	53,160	49,909	50,000	0.2
Building Inspection Fees	2,018,510	1,867,943	1,725,000	(7.7)
Electrical Inspection Fees	58,945	59,275	60,000	1.2
Plumbing Inspection Fees	21,072	21,074	22,000	4.4
Existing Building Inspection Fees	150	8,500	3,200	(62.4)
Traffic Engineering Fees	89,336	100,000	90,000	(10.0)
Private Development Fees	150,057	183,959	185,000	0.6
Mechanical Inspection Fees	55,950	58,383	60,000	2.8
Fire Inspection Fees	21,840	20,000	20,000	0.0
Subtotal	$ 2,488,761	$ 2,389,513	$ 2,245,200	(6.0)

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Fees for Other Services				
Chatham County Police Reimbursement	$ 19,993,479	$ 20,407,208	$ 21,724,984	6.5
Cemetery Tours and Special Event Fees	33,313	36,800	36,000	(2.2)
Burial Fees	293,212	282,000	298,000	5.7
Cemetery Lot Sales	150,955	141,000	164,325	16.5
Public Information Fees	0	50	50	0.0
Fell Street Box - County Share	27,195	27,200	27,200	0.0
Hotel Occupancy Fees	1,243,138	1,272,000	1,300,000	2.2
Alarm Registration	38,862	130,000	100,000	(23.1)
Police False Alarm Fees	1,449	15,000	2,000	(86.7)
Off-Duty Police Fees	85,493	150,000	150,000	0.0
Accident Reporting Fees	125,726	120,000	125,000	4.2
Fire Protection Fees	126,574	126,500	126,500	0.0
Building Demolition Fees	49,111	30,000	30,000	0.0
Building Boarding-Up Fees	24,989	20,000	15,000	(25.0)
Fire Incident Report Fees	845	1,000	1,130	13.0
Preservation Fees	639,231	660,000	662,520	0.4
Property Owners	4,125	3,000	2,000	(33.3)
Fire Equipment User Fees	4,870	129,000	20,000	(84.5)
Tour Bus Rents	34,800	30,800	41,400	34.4
Motor Coach Fees	29,490	30,000	44,285	47.6
Lot Clearing Fees	25,451	20,000	20,000	0.0
Subtotal	$ 22,932,308	$ 23,631,558	$ 24,890,394	5.3
Total General Fund User Fees	$ 26,311,450	$ 26,806,461	$ 27,948,770	4.3
Interfund Revenues				
Services to Haz-Mat Fund	$ 19,641	$ 20,380	$ 17,259	(15.3)
Services to Coastal Workforce	108,509	108,509	108,509	0.0
Services to Community Development Fund	308,446	254,404	341,426	34.2
Services to Sanitation Fund	715,406	718,624	860,671	19.8
Services to Water & Sewer Funds	2,127,859	2,501,451	2,517,505	0.6
Services to I & D Water Fund	134,047	193,723	201,950	4.2
Services to Civic Center Fund	94,405	119,901	144,594	20.6

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Services to Mobility & Parking Services Fund	334,920	274,994	445,086	61.9
Services to Internal Services Fund	485,789	470,117	569,248	21.1
Subtotal	$ 4,329,022	$ 4,662,103	$ 5,206,248	11.7
Licenses & Permits				
Business Application/Transfer Fees	$ 27,770	$ 28,000	$ 28,000	0.0
Telecom Franchise Fees	16,878	12,600	12,500	(0.8)
Water & Sewer Franchise Fees	2,312,769	2,432,173	2,528,870	4.0
Electric Franchise Fees	7,888,684	8,022,000	8,182,000	2.0
Telephone Franchise Fees	494,077	450,000	440,000	(2.2)
Gas Franchise Fees	635,379	618,000	618,000	0.0
Cable Franchise Fees	1,602,912	1,764,000	1,640,000	(7.0)
Parking Franchise Fees	98,442	96,500	95,000	(1.6)
Insurance Business Licenses	67,200	86,850	85,950	(1.0)
Alcoholic Beverage Licenses	1,653,498	1,680,000	1,680,000	0.0
Subtotal	$ 14,797,609	$ 15,190,123	$ 15,310,320	0.8
Fine, Forfeits & Penalties				
Recorder's Court Fines	$ 2,371,823	$ 2,300,000	$ 2,275,000	(1.1)
Red Light Camera Fines	380,077	380,000	360,000	(5.3)
Execution Fees	524,003	415,000	400,000	(3.6)
Interest on Delinquent Taxes	691,891	525,000	400,000	(23.8)
Subtotal	$ 3,967,794	$ 3,620,000	$ 3,435,000	(5.1)
Grant Revenues				
State Grant/Elderly	$ 93,526	$ 60,000	$ 57,000	(5.0)
State Grant/CRDC	211,723	180,000	180,000	0.0
State Grant/Title B-Elderly	46,424	60,000	60,000	0.0
Poverty Reduction Initiative	307,770	271,533	342,720	26.2
Subtotal	$ 659,443	$ 571,533	$ 639,720	11.9
Interest Earned				
Cemetery	$ 3,437	$ 3,000	$ 5,000	66.7
Subtotal	$ 3,437	$ 3,000	$ 5,000	66.7

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Other Revenues				
Recorder's Court - County Share	$ 318,000	$ 318,000	$ 318,000	0.0
Miscellaneous Rents	404,602	400,000	425,000	6.2
Tower Rental Fees	114,736	40,600	40,600	0.0
Advertising Fees	1,665	1,600	1,600	0.0
Sale of Land and Property	60,127	25,000	20,000	(20.0)
Sale of Fixed Assets	2,000	0	0	0.0
Sale of Surplus Property	67,847	25,000	20,000	(20.0)
Discounts	93,015	70,000	65,000	(7.1)
Miscellaneous Revenue	218,874	315,000	370,000	17.5
Miscellaneous Accounts Receivable Uncollected Reserve	(796,322)	(792,657)	(894,402)	12.8
Payment in Lieu of Taxes	1,392,873	1,359,000	1,385,000	1.9
Chatham County	0	20,000	0	(100.0)
Donations from Private	0	2,000	0	(100.0)
CrimeStoppers Reimbursement	52,350	52,350	52,350	0.0
Witness Fees Reimbursement	14,700	15,000	10,000	(33.3)
Subtotal	$ 1,944,467	$ 1,850,893	$ 1,813,148	(2.0)
TOTAL REVENUES	$ 173,468,885	$ 174,589,709	$ 180,776,531	3.5

EXPENDITURES BY TYPE

In 2015, General Fund expenditures provide the necessary resources to sustain existing programs and services that support the vision of the Council. The largest share or 51.2% of General Fund expenditures will fund public safety services; 7.7% will support general government and management services; 11.9% will support culture and recreation; and 12.7% funds environmental and infrastructure programs.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 107,677,653	$ 109,959,592	$ 111,295,244	1.2
Outside Services	16,508,773	18,168,983	17,556,997	(3.4)
Commodities	7,275,145	7,875,847	7,877,841	0.0
Interfund Services	16,899,420	18,445,445	20,153,922	9.3
Capital Outlay	176,456	167,836	185,400	10.5
Interfund Transfers	13,362,760	9,352,156	9,882,777	5.7
Other Expenses	11,211,901	10,619,850	13,824,350	30.2
TOTAL	$ 173,112,108	$ 174,589,709	$ 180,776,531	3.5

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
General Administration				
Mayor and Aldermen	$ 611,333	$ 615,919	$ 644,754	4.7
Clerk of Council	288,651	283,389	280,761	(0.9)
City Manager's Office	643,247	706,781	945,976	33.8
Public Information Office	544,324	523,094	517,272	(1.1)
Auditing	684,995	642,183	695,976	8.4
Finance	1,231,294	1,214,969	1,191,390	(1.9)
Legal	930,941	906,531	841,374	(7.2)
Subtotal	$ 4,934,785	$ 4,892,866	$ 5,117,503	4.6
Leisure Services				
Leisure Services Bureau Chief	$ 764,168	$ 645,008	$ 625,146	(3.1)
Cultural Affairs	703,378	740,989	758,436	2.4
Youth Services	3,663,723	3,945,921	3,871,639	(1.9)
Athletic Services	1,141,518	1,163,214	1,124,399	(3.3)
Senior Services	1,994,716	2,029,223	2,026,748	(0.1)
Therapeutic Recreation	233,859	242,390	243,017	0.3
Film Services	223,695	181,965	206,420	13.4
Buildings and Grounds Maintenance	3,570,527	3,956,265	3,943,585	(0.3)
Building and Electrical Maintenance	1,544,591	1,563,196	1,550,135	(0.8)

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Park and Tree	5,070,522	5,245,509	5,310,327	1.2
City Cemeteries	1,697,479	1,764,145	1,824,737	3.4
Subtotal	$ 20,608,176	$ 21,477,825	$ 21,484,589	0.0
Police				
Police Chief	$ 1,436,953	$ 1,337,356	$ 1,972,448	47.5
Patrol and Special Operations Division	35,142,669	36,176,970	36,661,138	1.3
Investigations Division	7,617,858	7,654,484	7,975,446	4.2
SARIC (Savannah Area Regional Intelligence Center)	1,124,909	1,133,187	1,352,972	19.4
Traffic Unit	1,770,165	1,771,303	1,930,355	9.0
Marine Patrol	710,498	658,799	813,801	23.5
Mounted Patrol	525,533	574,058	604,990	5.4
Canine Unit	510,084	536,883	536,275	(0.1)
Animal Control	956,944	1,004,819	1,045,280	4.0
Administrative Services Division	2,522,728	2,765,480	2,643,278	(4.4)
Information Management	1,648,971	1,415,690	1,502,676	6.1
Training and Recruitment[1]	0	0	1,131,338	100.0
Counter Narcotics Team (CNT)	2,973,690	3,231,466	3,228,121	(0.1)
Office of Professional Standards (OPS)	1,691,553	906,973	911,142	0.5
Savannah Impact Program (SIP)	1,273,848	1,283,048	1,280,011	(0.2)
CrimeStoppers	216,996	187,785	219,704	17.0
Savannah Impact Work Ventures	277,777	295,611	303,185	2.6
Subtotal	$ 60,401,176	$ 60,933,912	$ 64,112,160	5.2
Fire and Emergency Services				
Fire Logistics	$ 5,351,366	$ 5,679,307	$ 7,217,868	27.1
City-Wide Emergency Planning	138,870	153,928	166,171	8.0
Fire Operations	20,065,693	20,742,057	21,164,020	2.0
Subtotal	$ 25,555,929	$ 26,575,292	$ 28,548,059	7.4
ACM, Administrative and Community Services	$ 503,312	$ 389,401	$ 439,146	12.8
Management Services				
Management Services Bureau Chief	$ 253,235	$ 251,431	$ 256,463	2.0
Research and Budget	549,381	629,898	728,599	15.7
Human Resources	1,548,015	1,670,474	1,719,266	2.9

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Risk Management	663,136	753,974	787,039	4.4
Purchasing	514,068	472,215	488,485	3.4
Revenue	1,481,221	1,522,718	1,563,490	2.7
Recorder's Court of Chatham County	2,230,737	2,253,011	2,336,343	3.7
Research Library and Municipal Archives	223,319	234,883	235,310	0.2
Inventory Management	356,297	343,200	353,604	3.0
Mail and Municipal Building Services	736,516	754,188	742,326	(1.6)
Subtotal	$ 8,555,925	$ 8,885,992	$ 9,210,925	3.7
Community and Economic Development				
Community and Economic Development Bureau Chief	$ 367,733	$ 336,257	$ 348,842	3.7
Community Services	322,727	353,782	350,126	(1.0)
Land Bank Administration	(5,274)	0	0	0.0
Citizen Office	1,256,504	1,282,292	1,343,460	4.8
River Street Hospitality Center	130,333	144,209	146,193	1.4
311 Call Service Center	213,563	206,916	207,108	0.1
Real Property Services	450,827	512,731	532,021	3.8
Step Up Program	307,770	271,533	342,720	26.2
Economic Development	517,545	853,245	726,487	(14.9)
Savannah Development and Renewal Authority (SDRA) [2]	0	0	275,000	100.0
Entrepreneurial Center	307,152	350,315	420,203	20.0
Subtotal	$ 3,868,880	$ 4,311,280	$ 4,692,160	8.8
Public Works				
Public Works and Water Resources Bureau Chief[3]	$ 672,486	$ 693,235	$ 692,859	(0.1)
Traffic Engineering	6,291,704	6,477,238	6,584,319	1.7
Stormwater Management	5,069,401	5,569,874	5,917,059	6.2
Streets Maintenance	4,834,781	4,796,792	5,008,352	4.4
Development Services	4,139,134	4,344,285	4,391,169	1.1
Environmental Services and Sustainability Division[4]	0	355,153	343,839	(3.2)
Subtotal	$ 21,007,506	$ 22,236,577	$ 22,937,597	3.2
Interdepartmental				
Tourism and Promotion				
Tricentennial Park	$ 820,097	$ 863,360	$ 862,650	(0.1)

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Water Ferry Transportation	(829)	6,000	6,500	8.3
Mobility Management	1,239,805	1,272,000	1,300,000	2.2
July 4th Fireworks	7,500	7,500	7,500	0.0
Subtotal	$ 2,066,573	$ 2,148,860	$ 2,176,650	1.3
Planning and Development				
Metropolitan Planning Commission	$ 1,375,479	$ 1,256,380	$ 1,282,053	2.0
Land Bank Authority	160,117	165,816	167,073	0.8
Subtotal	$ 1,535,596	$ 1,422,196	$ 1,449,126	1.9
Human Services				
Social Services Contributions	$ 726,341	$ 664,650	$ 662,150	(0.4)
Youth Futures Authority	336,972	320,123	300,000	(6.3)
Subtotal	$ 1,063,313	$ 984,773	$ 962,150	(2.3)
Cultural Services				
Cultural Contributions	$ 891,183	$ 793,163	$ 764,320	(3.6)
City Dues/Memberships				
National League of Cities	$ 9,674	$ 9,674	$ 9,674	0.0
Georgia Municipal Association	33,921	34,092	35,000	2.7
Georgia Chamber of Commerce	5,000	5,000	5,000	0.0
ICMA Center for Performance Measurement	5,550	5,550	6,000	8.1
Coastal Georgia Regional Development Center	136,286	68,143	136,286	100.0
Other Dues/ Memberships	10,000	3,560	3,560	0.0
Subtotal	$ 200,431	$ 126,019	$ 195,520	55.2
Transfer to Other Funds				
Capital Improvement Projects Fund	$ 5,958,416	$ 1,662,067	$ 2,378,933	43.1
Transfer to Debt Service	2,150,713	2,144,588	2,148,463	0.2
Sanitation Fund	422,038	0	0	0.0
Civic Center Fund	1,373,775	899,716	944,434	5.0
Public Safety Communications Fund	902,319	1,521,132	1,695,398	11.5
Youthbuild Contribution	119,381	119,639	118,844	
Intra-Fund Transfers	820,401	275,000	112,520	(59.1)
Hazardous Material Team Fund	196,211	292,322	282,322	(3.4)

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Community Development Fund	969,240	991,602	1,305,383	31.6
Tax Allocation District Fund	0	1,429,186	826,480	(42.2)
Subtotal	$ 12,912,494	$ 9,335,252	$ 9,812,777	5.1
Services from Other Funds				
Services by Civic Center	$ 135,000	$ 135,000	$ 135,000	0.0
Services by Sanitation	6,717,382	7,217,832	7,434,367	3.0
Services by Parking	360,421	271,142	273,234	0.8
Subtotal	$ 7,212,803	$ 7,623,974	$ 7,842,601	2.9
Other Expenses / Contributions				
Retiree Group Medical	$ 384,525	$ 384,525	$ 384,525	0.0
Turnover Adjustment	0	0	(2,241,385)	100.0
Chatham County Jail Services	244,628	0	0	0.0
Official/Administrative Purchased Services	55,946	93,264	93,264	0.0
Professional Purchased Services	9,428	21,220	12,720	(40.1)
World Trade Center of Savannah	50,000	50,000	50,000	
Technical Purchased Services	133,118	325,000	100,000	(69.2)
City Contributions	65,973	89,950	91,000	1.2
Step-Up Program	210,000	199,500	199,500	0.0
Savannah Affordable Housing Fund	26,250	150,000	150,000	0.0
The Creative Coast, Inc.[5]	83,500	0	0	0.0
Veteran's Day	3,500	3,500	3,500	0.0
Savannah Day	7,500	7,500	7,500	0.0
Healthy Savannah Initiative	17,251	20,000	20,000	0.0
Council Retreat	6,189	20,000	20,000	0.0
Other	496,218	1,087,868	1,206,750	10.9
Subtotal	$ 1,794,026	$ 2,452,327	$ 97,374	(96.0)
Contingency	$ 0	$ 0	$ 933,874	100.0
Interdepartmental Subtotal	$ 27,676,419	$ 24,886,564	$ 24,234,392	(2.6)
TOTAL EXPENSES	$ 173,112,108	$ 174,589,709	$ 180,776,531	3.5

[1] In 2015, the functions of Training and Recruitment will be separate from the Patrol and Special Operations Division.
[2] In 2015, the functions of SDRA will be separate from the Economic Development Department.
[3] Expenditures for the Customer Service Center are included in the Public Works & Water Resources Bureau Chief's budget.
[4] The Environmental Services & Sustainability Division was created in 2014.
[5] Creative Coast expenditures are included in the Economic Development budget for 2014 and 2015.



GENERAL ADMINISTRATION

DEPARTMENTS

MAYOR AND ALDERMEN
CLERK OF COUNCIL
CITY MANAGER'S OFFICE
PUBLIC INFORMATION OFFICE
AUDITING
FINANCE
LEGAL

BUREAU MISSION

The General Administration Bureau works to create a fiscally responsible, accessible, and responsive government that maximizes the use of public resources for the services citizens need.

BUREAU TRENDS AND ISSUES

The General Administration Bureau is comprised of the City's core governance services. This includes the Mayor and Aldermen, the Clerk of Council, Legal Services, the City Manager's Office, the Finance Department, the Auditing Department, and Public Information Office. Actions taken over the past four years have reduced the size of City Government amid reduced revenues, allowing us to balance the budget without a property tax increase, reduction in service, or significant draw from our General Fund Balance, which acts as a reserve for emergency purposes. The health of the Fund Balance is one of the major criteria used by bond rating agencies to determine the lending risk of a municipality. Last year, Standard and Poor's upgraded our bond rating from AA to AA+, the second highest rating available and the highest rating issued to the City of Savannah in at least three decades.

The City remains on the cutting edge of citizen engagement and communication trends. Citizen-driven processes such as Project DeRenne, Waters Avenue Revitalization and our Neighborhood Traffic Calming initiative have set the standard for how citizens can work hand-in-hand with their government to create lasting solutions to long-term problems. The City continues to diversify its communication tools in an effort to reach out to citizens on the platforms they prefer. Our expanded presence on social media – particularly Facebook, Twitter, and YouTube – has allowed citizens to learn about and engage their government in new ways. The City has also redesigned and added increased functionality to our website to allow citizens easier access to City services and information.

In 2014, the City launched a new Customer Service Division to improve responsiveness across the organization to our citizens. In late 2014 we began regularly surveying our business and residential customers on a variety of platforms; in 2015 we will begin regular surveys of our internal customers to help improve our internal service departments.

The Mayor's Business Roundtable, a public-private partnership formed to make Savannah the best place in the country in which to do business, completed a series of recommendations in 2014 following months of research. Those recommendations include enhanced customer service, better organization of our business processes, streamlined permitting, and increased communication through a redeveloped website. Launch of the new website is expected in early 2015.

GENERAL ADMINISTRATION

EXPENDITURES BY TYPE

General Administration total expenditures are anticipated to increase in 2015. An increase of $224,637 or 4.6% is expected in 2015 above 2014 projected expenditures. The modest increase is primarily driven by a $263,876 increase in Personnel Services over the 2014 Projected budget which included salary savings from vacant positions which are budgeted to be staffed during 2015. The increase in Personnel Services also includes the addition of a permanent Enterprise Resource Planning position which was previously budgeted as an interim position within the Management Services Bureau.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 3,744,653	$ 3,725,005	$ 3,988,881	7.1
Outside Services	785,031	832,914	775,041	(6.9)
Commodities	130,728	115,269	116,760	1.3
Interfund Services	221,692	209,430	229,248	9.5
Capital Outlay	6,668	6,562	0	(100.0)
Other Expenses	46,015	3,686	7,573	105.5
TOTAL	$ 4,934,785	$ 4,892,866	$ 5,117,503	4.6

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2013-2014
Mayor and Aldermen	$ 611,333	$ 615,919	$ 644,754	4.7
Clerk of Council	288,651	283,389	280,761	(0.9)
City Manager's Office	643,247	706,781	945,976	33.8
Public Information Office	544,324	523,094	517,272	(1.1)
Auditing	684,995	642,183	695,976	8.4
Finance	1,231,294	1,214,969	1,191,390	(1.9)
Legal	930,941	906,531	841,374	(7.2)
TOTAL	$ 4,934,785	$ 4,892,866	$ 5,117,503	4.6

MAYOR AND ALDERMEN

PRIMARY SERVICES

The Mayor and Aldermen, elected every four years to concurrent terms, set policies and enact ordinances that govern various City functions and activities.

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 421,092	$ 431,616	$ 452,300	4.8
Outside Services	133,249	124,879	131,900	5.6
Commodities	40,674	35,700	40,000	12.0
Interfund Services	16,318	17,162	20,554	19.8
Capital Outlay	0	6,562	0	(100.0)
TOTAL	$ 611,333	$ 615,919	$ 644,754	4.7

POSITIONS

Class Title	2015 FTE	Grade
Mayor	1.00	--
Alderman	8.00	--
Executive Assistant	1.00	16
Senior Administrative Assistant	1.00	14
TOTAL	11.00	

CLERK OF COUNCIL

PRIMARY SERVICES

As the official record keeper, the Clerk of Council is responsible for maintaining all official codes, ordinances, records and documents. The Clerk of Court also serves as supervisor of the City's elections.

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 256,777	$ 228,753	$ 228,896	0.1
Outside Services	18,049	43,045	37,530	(12.8)
Commodities	4,708	3,450	4,400	27.5
Interfund Services	9,117	8,141	9,935	22.0
TOTAL	$ 288,651	$ 283,389	$ 280,761	(0.9)

POSITIONS

Class Title	2015 FTE	Grade
Clerk of Council	1.00	--
Assistant to Clerk of Council	1.00	16
Administrative Assistant	1.00	12
TOTAL	3.00	

CITY MANAGER'S OFFICE

PRIMARY SERVICES

The City Manager, the City's Chief Administrative Officer, is responsible for daily operations of the City's government.

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 576,053	$ 629,934	$ 845,027	34.1
Outside Services	43,971	46,200	65,826	42.5
Commodities	10,517	12,100	12,360	2.1
Interfund Services	12,706	18,547	18,875	1.8
Other Expenses	0	0	3,888	100.0
TOTAL	$ 643,247	$ 706,781	$ 945,976	33.8

POSITIONS

Class Title	2015 FTE	Grade
City Manager	1.00	--
Deputy Assistant to the City Manager	1.00	--
Director of Council & Legislative Affairs	1.00	25
Public Development Administrator	1.00	23
Community Relations & Internship Administrator	1.00	23
Executive Assistant to the City Manager	1.00	16
Senior Administrative Assistant	1.00	14
TOTAL	7.00	

PUBLIC INFORMATION OFFICE

PRIMARY SERVICES

The Public Information Office is the lead marketing and external communications arm of the City of Savannah. The department coordinates public information campaigns across all bureaus. This entails working with departments to determine the best strategies to communicate to citizens how the City is working for them. Public Information accomplishes this by using printed materials, such as brochures, newsletters, and direct mailing pieces; news releases; the Citizen's Report; the City's website, www.savannahga.gov; Government Channel 8; social media outlets including Facebook and Twitter; events such as news conferences, ground breakings, ribbon cuttings, open houses, public meetings and celebrations; and media and community relations.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources

Objectives:
- To keep the public informed and engaged in their local City government
- To prepare open records and media requests in a timely manner
- To assist City departments with media campaigns and event coordination
- To produce high quality informative web based video programs

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– News releases issued	276	230	250	250
– SGTV programs produced	189	250	200	200
– Open record requests processed	211	130	150	150
Efficiency Measures				
– Staff hours to complete monthly City Span program	450	175	450	500
– Average cost to produce a City event	$500.00	$500.00	$500.00	$500.00
– Average number of days to fulfill open records request	3	3	3	3
– Percent of open records requests received via website	-	-	50.0%	60.0%
Effectiveness Measures				
– Number of followers on Facebook	6,502	6,000	6,600	7,000

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Number of followers on Twitter	5,943	3,600	6,200	6,500
– Number of unique visitors to City's website	2,936,040	2,500,000	2,800,000	2,800,000
– Number of subscribers to website	2,148	1,800	2,300	2,300
– Number of views to online video	19,919	22,000	20,500	21,000

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 444,986	$ 405,520	$ 408,790	0.8
Outside Services	72,205	84,823	76,701	(9.6)
Commodities	4,188	9,923	5,750	(42.1)
Interfund Services	19,260	19,142	22,345	16.7
Other Expenses	3,685	3,686	3,686	0.0
TOTAL	$ 544,324	$ 523,094	$ 517,272	(1.1)

POSITIONS

Class Title	2015 FTE	Grade
Public Information Director	1.00	25
Public Information Administrator	1.00	23
Cable Access Coordinator	1.00	19
Event Planner	1.00	18
Video Producer	1.00	15
TOTAL	5.00	

AUDITING

PRIMARY SERVICES

Auditing assists departmental managers in being effective and efficient in the performance of their responsibilities and ensures accountability for the appropriate expenditure of taxpayer dollars. Auditing provides these services through project selection and its active role within the City organization. The department will continue to assess the internal control systems, efficiency, and effectiveness of City operations by conducting audits and reviews which range in complexity from management advisory briefings to complex systems reviews.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

Objectives:
- To develop and follow a plan of audit engagements based on identified risks and management priorities
- To recommend procedures and controls that improve operational efficiencies
- To ensure a professional staff that possesses the knowledge, skills, and resources to carry out its functions in an efficient and effective manner

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Compliance audits completed	2	3	3	3
– Operational reviews completed	3	3	3	3
Efficiency Measures				
– Percent of project hours to total available hours	64.0%	65.0%	68.0%	65.0%
– Percent of scheduled projects completed within three months	81.0%	90.0%	85.0%	90.0%
– Percent of audit projects completed within hourly budget	76.0%	80.0%	73.0%	80.0%
Effectiveness Measures				
– Special projects per management's request	100.0%	100.0%	100.0%	100.0%
– Post audit survey results (1-5 rating)	3.3	3.5	3.5	3.5

Return to TOC

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 633,261	$ 586,722	$ 632,101	7.7
Outside Services	29,805	31,000	34,400	11.0
Commodities	3,382	3,800	4,600	21.1
Interfund Services	18,547	20,661	24,875	20.4
TOTAL	$ 684,995	$ 642,183	$ 695,976	8.4

POSITIONS

Class Title	2015 FTE	Grade
Auditing Director	1.00	25
Principal Internal Auditor	2.00	20
Internal Auditor	4.00	17
TOTAL	7.00	

FINANCE

PRIMARY SERVICES

The Finance Department, under the supervision of the Chief Financial Officer, provides financial expertise and support to City management and to operating departments of the City. The department prepares monthly interim financial reports, as well as the annual audited Comprehensive Annual Financial Report (CAFR). Finance also disburses City funds through its payroll and accounts payable functions, issues checks to City pensioners, and oversees all of the City's investing and borrowing activities.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

Objectives:

- To prepare the City's Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting principles (GAAP) and thereby obtain an unqualified opinion on the financial statements from the City's independent auditor
- To provide interim financial information on a monthly basis to internal users within seven business days of month end
- To require each staff member to attend at least one training course or professional seminar during the year
- To pay all vendor invoices within 30 days of receipt
- To maintain the average daily un-invested cash balance at no more than 0.05% of the total portfolio book value
- To maintain a General Fund unreserved fund balance of 16.67% of the annual general operating expenditures
- To prepare weekly and biweekly payrolls meeting all time-sensitive deadlines
- To prepare twelve monthly pension disbursements meeting all time-sensitive deadlines

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Employee paychecks prepared	87,828	88,000	88,000	88,000
– Pension benefit checks prepared	15,506	16,000	16,000	16,000
– Vendor checks prepared	69,265	70,000	70,000	70,000
Efficiency Measures				
– Cost per paycheck prepared	$2.63	$2.85	$2.85	$2.85
– Cost per benefit check prepared	$4.34	$4.05	$4.05	$4.05
– Cost per vendor check prepared	$5.16	$5.16	$5.16	$5.16

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
– Percent of invoices paid within 30 days	88.0%	90.0%	90.0%	90.0%
– Percent of idle cash invested	100.0%	100.0%	100.0%	100.0%
– Percent of budget spent	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 887,561	$ 911,032	$ 885,357	(2.8)
Outside Services	153,692	146,068	143,530	(1.7)
Commodities	46,668	45,300	45,300	0.0
Interfund Services	141,528	112,569	117,203	4.1
Other Expenses	1,845	0	0	0.0
TOTAL	$ 1,231,294	$ 1,214,969	$ 1,191,390	(1.9)

POSITIONS

Class Title	2015 FTE	Grade
Chief Financial Officer	1.00	--
Finance Director	1.00	26
Payroll Administrator	1.00	23
Senior Accountant	1.00	19
Accountant	4.00	17
Senior Accounting Clerk	5.00	11
TOTAL	13.00	

LEGAL

PRIMARY SERVICES

The City Attorney is appointed by the Mayor and Aldermen and serves as the legal advisor, counselor, and advocate of the City. In addition, the City Attorney gives legal opinions, attends council and other city meetings, The City Attorney also represents the City in any court of law or equity proceedings.

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 524,923	$ 531,429	$ 536,408	0.9
Outside Services	334,060	356,899	285,154	(20.1)
Commodities	20,592	4,996	4,350	(12.9)
Interfund Services	4,216	13,207	15,462	17.1
Capital Outlay	6,668	0	0	0.0
Other	40,482	0	0	0.0
Total	$ 930,941	$ 906,531	$ 841,374	(7.2)

POSITIONS

Class Title	2015 FTE	Grade
City Attorney	1.00	--
Associate City Attorney	1.00	25
Paralegal	2.00	17
TOTAL	4.00	

LEISURE SERVICES

DEPARTMENTS

BUREAU CHIEF'S OFFICE
CULTURAL AFFAIRS
YOUTH SERVICES
ATHLETIC SERVICES
SENIOR SERVICES
THERAPEUTIC RECREATION
FILM SERVICES
BUILDINGS AND GROUNDS MAINTENANCE
BUILDING AND ELECTRICAL MAINTENANCE
PARK AND TREE
CITY CEMETERIES
CIVIC CENTER OPERATIONS
(*SEE* CIVIC CENTER FUND)
CIVIC CENTER CONCESSIONS
(*SEE* CIVIC CENTER FUND)
GOLF COURSE
(*SEE* GOLF COURSE FUND *UNDER* OTHER FUNDS)

BUREAU MISSION

To develop and provide affordable, convenient opportunities for cultural, recreational and entertainment activities that enrich the quality of life for residents of Savannah and the coastal community; to effectively and responsibly manage capital resources in a manner that encourages participation in safe leisurely activities that enhance neighborhood development.

BUREAU TRENDS AND ISSUES

The Leisure Services Bureau provides residents of Savannah and the entire coastal community with affordable access to quality recreational programs, performing arts projects, and well-maintained parks, buildings and open space areas.

While each department in the Bureau is diverse in its mission and operations, the accomplishments of their varied work programs ensures the success of the bureau-wide mission.

The Bureau has been active in recent years increasing the number of recreational opportunities offered to residents, including the Coffee Bluff Marina, Joseph Tribble Park, the Herty Pines Dog Park (at Daffin Park), and placing the Bacon Park Golf Course under new management.

Issues that Leisure Services will address in 2015:

- Evaluate service delivery levels to unincorporated areas and non-City residents (Recreation Services)
- Evaluate pending environmental challenges in maintaining parks and squares while considering alternative resources to keep the landfills low (Park & Tree)
- Maintain aging public buildings while adhering to environmental concerns and regulatory compliance issues (Buildings & Grounds)
- Maintain an aging building while awaiting pending funds for a new arena (Civic Center)
- Measure the economic and tourism impact of providing free festivals and cultural activities to nonresidents (Cultural Affairs)
- Complete the accreditation process

LEISURE SERVICES

EXPENDITURES BY TYPE

The Leisure Services Bureau's budget in 2015 stays virtually flat with 2014 projected expenditures. Increases exist in Personnel Services due to increased employee pension and benefit costs, and in Other Expenses for vehicle and radio replacements. A large decrease in Outside Services from planned reductions in Temporary Labor, Building Repair, and Other Contractual Services, offset the increases mentioned above.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 13,675,072	$ 14,232,963	$ 14,417,171	1.3
Outside Services	3,428,645	3,456,055	3,077,454	(11.0)
Commodities	1,386,267	1,466,083	1,513,279	3.2
Interfund Services	1,587,200	1,724,259	1,723,971	(0.0)
Capital Outlay	0	20,000	15,000	(25.0)
Interfund Transfers	6,000	6,035	0	(100.0)
Other Expenses	524,992	572,430	737,714	28.9
TOTAL	$ 20,608,176	$ 21,477,825	$ 21,484,589	0.0

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Bureau Chief's Office[1]	$ 764,168	$ 645,008	$ 625,146	(3.1)
Cultural Affairs	703,378	740,989	758,436	2.4
Youth Services	3,663,723	3,945,921	3,871,639	(1.9)
Athletic Services	1,141,518	1,163,214	1,124,399	(3.3)
Senior Services	1,994,716	2,029,223	2,026,748	(0.1)
Therapeutic Recreation	233,859	242,390	243,017	0.3
Film Services	223,695	181,965	206,420	13.4
Buildings and Grounds Maintenance	3,570,527	3,956,265	3,943,585	(0.3)
Building and Electrical Maintenance	1,544,591	1,563,196	1,550,135	(0.8)
Park and Tree	5,070,522	5,245,509	5,310,327	1.2
City Cemeteries	1,697,479	1,764,145	1,824,737	3.4
TOTAL	$ 20,608,176	$ 21,477,825	$ 21,484,589	0.0

[1] *Leisure Services Bureau Chief includes Coffee Bluff Marina expenditures.*

LEISURE SERVICES BUREAU CHIEF

PRIMARY SERVICES

Leisure Services Bureau Chief administratively assists all the departments within the bureau by formulating policies and goals that effectively meet the recreational and cultural needs of the citizens.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objective:
- To manage resources while enforcing park codes and maintaining safe and secure parks/ playgrounds

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Parks & facilities	26	26	26	26
– Citizen-based meetings conducted	6	6	6	6
Efficiency Measures				
– Cost per park and facility inspection	$2,500.00	$2,500.00	$2,500.00	$2,500.00
– Percent of citizen concerns addressed within 3 business days	80.0%	80.0%	80.0%	80.0%
Effectiveness Measures				
– Percent of inspections with a good or excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of citizens satisfied with services	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 713,491	$ 597,211	$ 549,536	(8.0)
Outside Services	15,218	10,685	11,229	5.1
Commodities	15,155	12,200	12,950	6.1
Interfund Services	15,892	20,499	45,850	123.7
Other Expenses[1]	4,412	4,413	5,581	26.5
TOTAL	$ 764,168	$ 645,008	$ 625,146	(3.1)

[1]*Leisure Services Bureau Chief includes Coffee Bluff Marina expenditures.*

POSITIONS

Class Title	2015 FTE	Grade
Leisure Services Bureau Chief	1.00	--
Management Projects Coordinator	1.00	21
Assistant to the Leisure Services Bureau Chief	1.00	20
Program Coordinator	1.00	18
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
TOTAL	6.00	

CULTURAL AFFAIRS

PRIMARY SERVICES

The Department of Cultural Affairs provides Arts Programming, to include visual and performing arts, which reaches all sectors of the community. Cultural Affairs offers Savannah's residents and visitors the opportunity to enjoy a rich and varied cultural life through the arts. It accomplishes this responsibility by directly administering the scope of services purchased from Savannah's cultural agencies, producing and presenting classes, workshops, festivals, youth programs, exhibitions, and performances, providing technical assistance to cultural organizations, and marketing Savannah's rich cultural offerings. Funding priorities and contracts for services are structured to ensure that the enforcement of objectives is specific and that outcomes are tracked throughout the year.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objectives:

- To provide quality fee and non-fee based visual and performing arts services that are accessible and designed to reach all sectors of Savannah
- To create contracts for arts services while directing the policies, programmatic guidelines, and delivery methods for a comprehensive community-wide cultural initiative for cultural and heritage arts that are consistent with City Council's priorities

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of departmental fee-based services provided	53	75	75	80
– Number of departmental non fee-based services provided	15	25	25	27
– Contract Services purchased and managed	1,420	1,267	1,617	1,625
– Number of Marketing campaigns produced	40	40	40	45
Efficiency Measures				
– Percent of fee-based services that are less than or equal to program costs	80.0%	80.0%	80.0%	80.0%
– Revenue generated from fee-based services	$112,631.00	$122,000.00	$120,000.00	$129,726.00

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
– Percent of fee-based services receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of non-fee-based services receiving an excellent rating	90.0%	90.0%	90.0%	90.0%
– Percent of revenue goal achieved	92.3%	100.0%	100.0%	100.0%
- Percent increase of attendance at cultural programs	7.0%	10.0%	2.0%	4.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 486,149	$ 510,975	$ 506,867	(0.8)
Outside Services	160,888	172,521	190,894	10.6
Commodities	34,820	32,729	31,285	(4.4)
Interfund Services	15,875	19,118	23,744	24.2
Other Expenses	5,646	5,646	5,646	0.0
TOTAL	$ 703,378	$ 740,989	$ 758,436	2.4

POSITIONS

Class Title	2015 FTE	Grade
Cultural Affairs Director	1.00	25
Cultural Services Contract Coordinator	1.00	18
Arts Program Coordinator	1.00	18
Marketing Coordinator	1.00	17
Visual Arts Coordinator	1.00	16
Administrative Assistant	1.00	12
Arts Program Specialist	1.00	12
Visual Arts Specialist	1.00	12
TOTAL	8.00	

YOUTH SERVICES

PRIMARY SERVICES

Youth Services offers programs and services for youth to meet needs and provide positive experiences in a safe environment. This is accomplished by administering the operations of centers, after-school programs, supervised playgrounds, and swimming pools. Programs offer fitness, tutorial, homework assistance, team sports, summer camps, nutrition, and cultural enrichment.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objectives:
- To maintain registration in 2015
- To increase daily attendance by 10.0% in 2015
- To maintain participation at centers in 2015
- To maintain participation in team sports in 2015
- To increase attendance at supervised playgrounds by 10.0% in 2015

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Registered participants	13,714	12,750	12,750	13,381
– Daily attendance	2,450	2,871	2,565	2,565
– Participants attending centers	4,700	6,050	6,014	6,014
– Participants in team sports	1,250	1,364	1,320	1,335
– Attendance at supervised playgrounds	4,109	4,469	4,505	4,505
Efficiency Measure				
– Average percent of annually registered participants participating daily	17.9%	17.9%	18.0%	18.0%
Effectiveness Measure				
– Customer satisfaction with overall programs	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 2,793,992	$ 2,964,578	$ 3,001,349	1.2
Outside Services	499,446	512,583	484,058	(5.6)
Commodities	89,472	140,465	106,107	(24.5)
Interfund Services	262,848	296,819	252,336	(15.0)
Other Expenses	17,963	31,476	27,788	(11.7)
TOTAL	$ 3,663,721	$ 3,945,921	$ 3,871,638	(1.9)

POSITIONS

Class Title	2015 FTE	Grade
Recreation Services Director	1.00	25
Program Coordinator	4.00	18
Computer Services Special	1.00	16
Recreation Services Supervisor	0.75	16
Recreation Services Center Supervisor	12.26	14
Swimming Pool Manager	1.00	13
Administrative Assistant	1.00	12
Tutor	1.89	12
Administrative Secretary	0.76	10
Recreation Services Leader	23.96	10
Administrative Clerk	0.50	9
Driver	1.00	9
Senior Lifeguard	2.85	9
Lifeguard	6.99	7
TOTAL	58.96	

ATHLETIC SERVICES

PRIMARY SERVICES

Athletic Services responsibilities include youth and adult league play in baseball, basketball, cheerleading, football, softball, and tennis. Athletic facilities are also permitted for tournaments and games. Athletic Services operates after-school and summer camp activities for youth at the Blackshear Complex. In addition, cheerleading camps operate during the summer.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objectives:

- To increase youth participation in athletic league play by 5% in 2015
- To increase adult participation in athletic league play by 5% in 2015
- To offer opportunities for residents, organizations, volunteers, and businesses to build social bonds by being involved at ball fields, gymnasiums, and tennis courts in positive, safe, and supervised activities.

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of youth sports teams registered	200	205	200	200
– Number of youth participants registered	4,870	5,418	5,025	5,025
– Number of adult sports teams registered	45	65	45	45
– Number of adult participants	969	1,444	1,200	1,260
– Number of tennis participants	761	945	945	945
Efficiency Measures				
– Cost per youth sports team	$ 3,000.00	$ 3,000.00	$ 3,000.00	$ 3,000.00
– Cost per youth participant	$ 127.00	$ 127.00	$ 127.00	$ 127.00
– Cost per adult sports team	$ 3,850.00	$ 3,850.00	$ 3,850.00	$ 3,850.00
– Cost per adult participant	$ 150.00	$ 150.00	$ 150.00	$ 150.00
– Cost per tennis participant	$ 75.00	$ 75.00	$ 75.00	$ 75.00
Effectiveness Measure				
– Percent of customers satisfied with services	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 685,165	$ 698,134	$ 681,475	(2.4)
Outside Services	322,189	317,771	306,852	(3.4)
Commodities	60,807	78,480	78,219	(0.3)
Interfund Services	60,109	54,026	43,050	(20.3)
Other Expenses	13,248	14,803	14,803	(0.0)
TOTAL	$ 1,141,518	$ 1,163,214	$ 1,124,399	(3.3)

POSITIONS

Class Title	2015 FTE	Grade
Athletics Administrator	1.00	23
Recreation Services Supervisor	1.00	16
Recreation Services Center Supervisor	1.00	14
Maintenance Crew Chief	1.00	14
Administrative Assistant	1.00	12
Recreation Services Leader	4.75	10
Maintenance Worker	1.00	8
Clubhouse Attendant	1.63	6
Maintenance Assistant	0.50	5
TOTAL	12.88	

SENIOR SERVICES

PRIMARY SERVICES

Senior Services offers Adult Day Care and Golden Age Centers for Senior Citizens. Programs operate daily, Monday through Friday. Seniors' needs are met by participating in fitness, leisure activities, congregate lunch meals and transportation.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objectives:
- To maintain Golden Age registered participants in 2015
- To increase daily attendance by 10.0% in 2015
- To maintain Adult Day Care daily registered participants in 2015
- To maintain Adult Day Care daily attendance in 2015

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Golden Age participants	1,067	1,073	1,073	1,080
– Golden Age daily attendance	487	772	500	550
– Adult Day Care participants	54	55	54	54
– Adult Day Care attendance	42	40	42	45
Efficiency Measures				
– Percent registered Golden Age participants participating daily	46.0%	64.7%	47.0%	51.0%
– Percent registered Adult Day Care participants participating daily	78.0%	72.7%	78.0%	72.7%
Effectiveness Measures				
– Customer satisfaction	90.0%	90.0%	90.0%	90.0%
– Program compliance	90.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,210,806	$ 1,329,220	$ 1,332,237	0.2
Outside Services	668,222	554,282	550,281	(0.7)
Commodities	35,064	50,430	53,642	6.4
Interfund Services	68,065	82,731	77,861	(5.9)
Other Expenses	12,559	12,560	12,727	1.3
TOTAL	$ 1,994,716	$ 2,029,223	$ 2,026,748	(0.1)

POSITIONS

Class Title	2015 FTE	Grade
Program Coordinator	2.00	18
Recreation Services Center Supervisor	7.00	14
Administrative Assistant	1.00	12
Administrative Secretary	0.50	10
Recreation Services Leader	14.51	10
Administrative Clerk	0.50	9
Driver	1.25	9
TOTAL	26.76	

THERAPEUTIC RECREATION

PRIMARY SERVICES

Therapeutic Recreation offers services for challenged youth and adults. After-School Programs meet the needs of participants. Special Olympic skills and team sport participation are offered for adults. Summer Camps are offered for youth and adults with diverse challenges

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objective:

- To increase registered participants by 5.0% in 2015 for challenged individuals to stay in the community

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Registered participants	285	315	315	315
– Camp sessions	4	4	4	4
Efficiency Measures				
– Percent capacity for activities	90.0%	100.0%	90.0%	90.0%
– Percent capacity for camps	95.0%	95.0%	95.0%	95.0%
Effectiveness Measures				
– Customer Satisfaction	90.0%	90.0%	90.0%	90.0%
– Satisfaction with Special Olympic sports	95.0%	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 217,986	$ 223,781	$ 224,992	0.5
Outside Services	12,387	11,514	7,778	(32.4)
Commodities	1,923	2,532	2,855	12.8
Interfund Services	1,563	4,563	7,392	62.0
TOTAL	$ 233,859	$ 242,390	$ 243,017	0.3

POSITIONS

Class Title	2015 FTE	Grade
Program Coordinator	1.00	18
Therapeutic Specialist	1.20	12
Recreation Services Leader	2.00	10
TOTAL	4.20	

FILM SERVICES

PRIMARY SERVICES

The mission of the Film Services Office is to foster the growth of a sustainable media industry in Savannah. The primary service of the Film Office is to coordinate, permit and monitor projects that are filmed in our area. Focus includes public safety, liability and insurance, quality of life, coordination with other events, coordination with other entities and client experience. We also work to increase investment and exposure through the promotion of the area to film, television and photography producers through marketing and project recruitment efforts. Additionally, we nurture the growth and development of local film makers, production and service companies.

GOALS AND OBJECTIVES

Priority Goal:
Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands City revenue and improves neighborhoods and commercial corridors

Objectives:
- To continue to maintain the number of citizen complaints at less than 1 for every $1 million spent
- To increase the positive impacts of media production in our area

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measure				
- Permits issued	251	172	190	180
- Inquires answered	142	100	120	110
Efficiency Measure				
- Citizen complaints	3	Less than 17	Less than 10	Less than 10
Effectiveness Measure				
- Economic impact (in millions)	$13.50	$16.50	$14.00	$10.00

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 151,043	$ 117,937	$ 146,032	23.8
Outside Services	52,415	50,183	44,833	(10.7)
Commodities	8,079	6,250	7,750	24.0
Interfund Services	12,158	6,971	7,181	3.0
Other Expenses		624	624	0.0
TOTAL	$ 223,695	$ 181,965	$ 206,420	13.4

POSITIONS

Class Title	2015 FTE	Grade
Film Services Director	1.00	25
Location Specialist	1.00	16
TOTAL	2.00	

BUILDINGS AND GROUNDS MAINTENANCE

PRIMARY SERVICES

Buildings and Grounds Maintenance is responsible for maintaining City-owned and leased athletic fields, swimming pools, and buildings.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and recognize the needs of all citizens

Objectives:
- To complete 90.0% or better of adopted athletic field preparation
- To complete 90.0% or better of adopted athletic field mowing
- To complete 90.0% or better of adopted building cleaning
- To complete 90.0% or better of adopted park cleaning
- To complete 90.0% or better of adopted park mowing

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of athletic field preparations	2,429	2,500	2,500	2,500
– Number of athletic fields mowed	1,020	1,000	1,000	1,000
– Number of building cleanings	6,893	6,800	6,800	6,800
– Number of park cleanings	9,623	9,700	9,700	9,700
– Number of parks mowed	2,007	2,070	2,070	2,070
Efficiency Measures				
– Cost per athletic field preparation	$159.00	$160.00	$160.00	$160.00
– Cost per athletic field mowed	$425.00	$425.00	$425.00	$425.00
– Cost per building cleaning	$111.00	$110.00	$110.00	$110.00
– Cost per park cleaning	$ 50.00	$ 50.00	$ 50.00	$ 50.00
– Cost per park mowing	$125.00	$125.00	$125.00	$125.00
Effectiveness Measures				
– Percent of athletic fields prepared	100.0%	90.0%	90.0%	90.0%
– Percent of athletic fields mowed	100.0%	90.0%	90.0%	90.0%
– Percent buildings cleaned	98.0%	90.0%	90.0%	90.0%
– Percent of park cleanings completed	100.0%	90.0%	90.0%	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,914,570	$ 2,069,408	$ 2,183,884	5.5
Outside Services	766,854	946,030	754,920	(20.2)
Commodities	469,507	474,454	510,529	7.6
Interfund Services	311,740	329,209	339,676	3.2
Capital Outlay	0	20,000	15,000	(25.0)
Other Expenses	107,856	117,164	139,576	19.1
TOTAL	$ 3,570,527	$ 3,956,265	$ 3,943,585	(0.3)

POSITIONS

Class Title	2015 FTE	Grade
Building and Grounds Maintenance Administrator	1.00	23
Maintenance Superintendent	1.00	20
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	5.00	14
Grounds Equipment Maintenance Specialist	1.00	14
Administrative Assistant	1.00	12
Landscape Specialist	1.00	11
Medium Equipment Operator	6.00	11
Senior Maintenance Worker	8.00	9
Maintenance Worker	15.00	8
Building Service Worker	2.00	6
TOTAL	42.00	

BUILDING AND ELECTRICAL MAINTENANCE

PRIMARY SERVICES

Building and Electrical Maintenance is responsible for the maintenance of HVAC, plumbing, Direct Digital Control Systems, electrical and structural system of buildings owned and leased by the City of Savannah.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:
- To respond to maintenance calls through the 311 system in compliance with the priorities and response time mandated by the City

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– 311 calls for Electrical	785	875	875	875
– 311 calls for Carpentry	881	900	900	900
– 311 calls for HVAC/DDC	1,144	1,200	1,200	1,200
– HVAC preventive maintenance (PM's)	4,310	4,350	4,350	4,350
– 311 calls for plumbing, painting and roofing	741	850	850	850
Efficiency Measures				
– Average cost per electrical repair	$350.00	$350.00	$350.00	$350.00
– Average cost per carpentry repair	$250.00	$250.00	$250.00	$250.00
– Average cost per HVAC/DDC repair	$400.00	$425.00	$425.00	$425.00
– Average cost per PM	$ 94.00	$ 94.00	$ 94.00	$ 94.00
– Average cost per plumbing, painting and roof repair	$150.00	$140.00	$140.00	$140.00
Effectiveness Measures				
– 311 requests responded to within 3 days	98.0%	98.0%	98.0%	98.0%
– After hours emergency repairs within two hours	99.0%	99.0%	99.0%	99.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,095,737	$ 1,132,404	$ 1,096,040	(3.2)
Outside Services	124,995	115,985	117,046	0.9
Commodities	191,643	182,996	191,934	4.9
Internal Services	87,522	96,312	102,276	6.2
Interfund	0	6,035	0	(100.0)
Other Expenses	44,694	29,464	42,839	45.4
TOTAL	$ 1,544,591	$ 1,563,196	$ 1,550,135	(0.8)

POSITIONS

Class Title	2015 FTE	Grade
Building/Electrical Maintenance Administrator	1.00	23
Building/Electrical Maintenance Supervisor	4.00	17
Building Maintenance Technician	9.00	14
Electrician	2.00	14
Administrative Assistant	1.00	12
Painter	1.00	11
TOTAL	18.00	

PARK AND TREE

PRIMARY SERVICES

Park and Tree provides landscape maintenance services for the historic squares, the riverfront, neighborhood parks, medians and entranceways, and provides conservation of public monuments. Urban Forestry services include hazardous tree removal, preventive maintenance pruning, service request pruning, new tree planting, and administration of the Landscape and Tree Ordinance.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:

- To plant more trees than are removed each decade
- To effectively maintain historic district parks, neighborhood parks, medians and entranceways
- To complete site plan reviews within ten business days to ensure ordinance compliance

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of trees serviced	9,053	7,300	9,160	9,160
– Number of park acres maintained	198.6	198.6	198.6	198.6
– Number of project compliance reviews	438	500	470	500
Efficiency Measures				
– Cost per tree serviced	$ 189.00	$ 246.00	$ 198.00	$ 198.00
– Cost per acre maintained	$11,390.00	$11,755.00	$12,068.00	$12,068.00
Effectiveness Measures				
– Percent ratio of trees planted per trees removed	23.0%	40.0%	59.0%	60.0%
– Percentage of service requests completed within standard	87.0%	81.0%	78.0%	88.0%
– Percent of site plan reviews completed within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 3,259,417	$ 3,365,797	$ 3,443,309	2.3
Outside Services	582,244	534,282	417,505	(21.9)
Commodities	394,759	405,372	431,026	6.3
Interfund Services	591,736	654,892	645,062	(1.5)
Interfund Transfers	6,000	0	0	0.0
Other Expenses	236,366	285,166	373,425	31.0
TOTAL	$ 5,070,522	$ 5,245,509	$ 5,310,327	1.2

POSITIONS

Class Title	2015 FTE	Grade
Park and Tree Director	1.00	25
Park and Tree Administrator	2.00	23
Landscape Architect	1.00	23
Maintenance Supervisor	5.00	17
Forestry Inspector	2.00	17
Maintenance Crew Chief	6.00	14
Administrative Assistant	1.00	12
Senior Tree Maintenance Worker	12.00	12
Maintenance Specialist	3.00	11
Tree Maintenance Worker	5.00	11
Landscape Specialist	1.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	14.00	9
Maintenance Worker	5.00	8
TOTAL	59.00	

CITY CEMETERIES

PRIMARY SERVICES

The Cemeteries Department provides interment sites and interment services in Bonaventure, Greenwich, Laurel Grove (North and South) and Colonial Park Cemeteries; grounds maintenance of the cemeteries; conservation of abandoned lots; and oversight of cemetery tours, events, and activities.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognizes the needs of all citizens

Objectives:

- To increase cemetery lot sales (including niche sales) from 160 to 170 lots
- To improve the aesthetic rating in each cemetery from 1.38 to 1.35 on a scale of 1 to 4, where 1.0 is well-groomed, 2.0 is a general appearance of care, 3.0 is slightly irregular, and 4.0 is a ragged appearance
- To improve the cemetery structure condition index on abandoned cemetery lots from 61.64 to 62.0 on a scale of 1 to 100, where 1-25 indicates a severely dilapidated and/or hazardous condition, 26-50 indicates somewhat dilapidated, 51-75 indicates some repairs needed, and 76-100 indicates a stable condition

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Number of lots available for sale	1,407	1,579	1,622	1,720
- Number of interment services	487	480	489	480
- Number of lots maintained	20,628	21,038	21,038	22,110
- Number of lots conserved	14	40	15	20
Efficiency Measures				
- Revenue per lot/niche sale	$0.09	$0.14	$0.14	$0.14
- Revenue per interment service	$0.87	$0.96	$0.92	$0.96
- Cost per lot maintained	$58.00	$60.00	$60.00	$60.00
- Cost per lot conserved	$12,996.00	$4,210.00	$11,700.00	$11,000.00
- Percent of budget spent	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
- Number of lots/niches sold	224	188	188	200
- Customer satisfaction ratings for interment services	4.7	4.7	4.7	4.7
- Appearance ratings	1.3	1.4	1.4	1.4
- Structure condition index	63.9	61.0	61.0	61.0

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,146,716	$ 1,223,517	$ 1,251,449	2.3
Outside Services	223,787	230,219	192,058	(16.6)
Commodities	85,039	80,175	86,982	8.5
Interfund Services	159,692	159,121	179,543	12.8
Other Expenses	82,245	71,113	114,705	61.3
TOTAL	$ 1,697,479	$ 1,764,145	$ 1,824,737	3.4

POSITIONS

Class Title	2015 FTE	Grade
Cemetery Administrator	1.00	23
Cemetery Conservation Coordinator	1.00	19
Cemetery Services Coordinator	2.00	19
Cemetery Event Coordinator	1.00	17
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	3.00	14
Cemetery Conservation Technician	1.00	14
Landscape Specialist	1.00	11
Medium Equipment Operator	3.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	4.00	9
Maintenance Worker	4.00	8
Maintenance Assistant	0.63	5
TOTAL	23.63	

POLICE

DEPARTMENTS

POLICE CHIEF

PATROL & SPECIAL OPERATIONS DIVISION

INVESTIGATIONS DIVISION

SARIC (SAVANNAH AREA REGIONAL INTELLIGENCE CENTER)

TRAFFIC UNIT

MARINE PATROL

MOUNTED PATROL

CANINE UNIT

ANIMAL CONTROL

ADMINISTRATIVE SERVICES DIVISION

INFORMATION MANAGEMENT DIVISION

TRAINING AND RECRUITMENT

COUNTER NARCOTICS TEAM (CNT)

OFFICE OF PROFESSIONAL STANDARDS (OPS)

SAVANNAH IMPACT PROGRAM (SIP)

CRIMESTOPPERS

SAVANNAH IMPACT WORK VENTURES

COMMUNICATIONS CENTER
(*SEE* PUBLIC SAFETY COMMUNICATIONS FUND)

BUREAU MISSION

The mission of the Savannah-Chatham Metropolitan Police Department (SCMPD) is to promote the safety of the community and an atmosphere of security. This is achieved primarily by the apprehension of offenders and through the deterrent of crime so that the City remains within the 25 percentile of Part 1 crimes for cities of comparable size. The core values of the SCMPD makes us First in Service, First in Professionalism and First in Results.

BUREAU TRENDS AND ISSUES

The Savannah-Chatham Metropolitan Police Department works to provide a framework for effective crime prevention and reduction initiatives. The Bureau's departmental operations include the Office of Police Chief, Patrol & Special Operations, Criminal Investigations Division, Traffic Unit, Savannah Area Regional Intelligence Center (SARIC), Marine Patrol, Mounted Patrol, K-9 (Canine) Unit, Animal Control, Administrative Services, Public Safety Communications, Counter Narcotic Team (CNT), Office of Professional Standards, Savannah Impact and Work Ventures (a recidivism program), and CrimeStoppers (an anonymous criminal activity informant program).

As of this writing, the total number of Part I crimes is 2.0% below last year. This decrease is attributable to decreases in property crimes, specifically burglaries which are down 24.0% as compared to last year, and yard larcenies which has decreased 14.0% compared to last year—same period. Types of property crimes experiencing increases include shoplifting—up by 25.0% and auto thefts—up 21.1% from last year. Overall property crimes have decreased by 2.0% thus far in 2014. In addition, violent crimes have experience a decrease of 5.0% from last year's rate—same period. This is largely attributable to the number of aggravated assaults which account for a decrease of 34 incidents in 2014, as of the date of this writing.

EXPENDITURES BY TYPE

The 2015 budget for SCMPD divisions within the General Fund increased $3,178,248 or 5.2% above 2014 projected expenditures. The increase is primarily due to increases in the areas of Personnel Services, Interfund Services, and Other Expenses.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 48,550,727	$ 47,596,556	$ 49,276,890	3.5
Outside Services	2,788,209	3,750,643	3,854,630	2.8
Commodities	3,251,737	3,590,944	3,439,545	(4.2)
Interfund Services	3,729,667	3,907,309	4,572,704	17.0
Capital Outlay	27,557	30,913	31,500	1.9
Interfund Transfers	22,800	0	0	0.0
Other Expenses	2,030,479	2,057,547	2,936,891	42.7
TOTAL	$ 60,401,176	$ 60,933,912	$ 64,112,160	5.2

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Police Chief	$ 1,436,953	$ 1,337,356	$ 1,972,448	47.5
Patrol and Special Operations Division	35,142,669	36,176,970	36,661,138	1.3
Investigations Division	7,617,858	7,654,484	7,975,446	4.2
SARIC (Savannah Area Regional Intelligence Center)	1,124,909	1,133,187	1,352,972	19.4
Traffic Unit	1,770,165	1,771,303	1,930,355	9.0
Marine Patrol	710,498	658,799	813,801	23.5
Mounted Patrol	525,533	574,058	604,990	5.4
Canine Unit	510,084	536,883	536,275	(0.1)
Animal Control	956,944	1,004,819	1,045,280	4.0
Administrative Services Division	2,522,728	2,765,480	2,643,278	(4.4)
Training and Recruitment[1]	0	0	1,131,338	100.0
Information Management Division	1,648,971	1,415,690	1,502,676	6.1
Counter Narcotics Team (CNT)	2,973,690	3,231,466	3,228,121	(0.1)
Office of Professional Standards (OPS)	1,691,553	906,973	911,142	0.5
Savannah Impact Program (SIP)	1,273,848	1,283,048	1,280,011	(0.2)
CrimeStoppers	216,996	187,785	219,704	17.0
Savannah Impact Work Ventures	277,777	295,611	303,185	2.6
TOTAL	$ 60,401,176	$ 60,933,912	$ 64,112,160	5.2

[1] *In 2015, the functions of Training and Recruitment will be separate from the Patrol and Special Operations Division.*

POLICE CHIEF

PRIMARY SERVICES

The overall function of the Police Chief is to plan, manage, and oversee departmental service deliveries, strategies/objectives, and budgetary oversight. The Police Chief's office has direct responsibility for administrative response requests (project logs), community relations activities, and organization development.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide follow-up and response to administrative requests (project logs) from the City, the County and other sources within five business days
- To increase community outreach and awareness through the dissemination of police published materials, social media platforms, and community education and training workshops
- To facilitate employee activities and events on a quarterly basis which recognize years of service, job performance, citizen and/or supervisor commendations, exemplary work performance and completion of the State of Georgia Peace Officer's Certification

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Project logs received	930	900	950	975
- Police publications produced	4	7	7	7
- Community education/training workshops	2	2	2	2
- Employee and community activities/events hosted	12	12	16	20
Efficiency Measures				
- Percent of project logs responded to within five days	75.0%	80.0%	80.0%	85.0%
- Cost for police printed publications	$5,528.00	$12,000.00	$6,000.00	$6,000.00
- Cost for community education/training workshops	$2,550.00	$500.00	$2,550.00	$2,550.00
- Average cost for employee/community events	$6,347.00	$6,000.00	$7,000.00	$7,000.00

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Percent of project logs completed within five days	50.0%	75.0%	75.0%	80.0%
- Percent of positive survey responses - police publications and educational workshops	95.0%	95.0%	95.0%	95.0%
- Percent of positive survey responses - employee/community activities and events	95.0%	95.0%	95.0%	95.0%
- Percent of increase in positive social media feedback	95.0%	50.0%	50.0%	50.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,092,644	$ 999,877	$ 1,269,513	27.0
Outside Services	68,858	72,250	313,670	334.1
Commodities	83,910	71,900	80,058	11.3
Interfund Services	113,064	124,773	250,557	100.8
Other Expenses	78,477	68,556	58,650	(14.4)
TOTAL	$ 1,436,953	$ 1,337,356	$ 1,972,448	47.5

POSITIONS

Class Title	2015 FTE	Grade
Police Chief	1.00	--
Assistant Police Chief	1.00	--
Police Sergeant	2.00	55
Police Officer/APO	1.00	52
Police Operations Director - Chief	1.00	26
Police Public Information Administrator	1.00	23
Police Community Relations Administrator	1.00	23
Senior Administrative Assistant	1.00	14
Administrative Assistant	2.00	12
Records Supervisor	1.00	12
Community Resource Officer	1.00	11
TOTAL	13.00	

PATROL AND SPECIAL OPERATIONS DIVISION

PRIMARY SERVICES

Patrol is responsible for responding to calls for police services, conducting the initial investigation of crimes, traffic accidents, and other major and minor incidents. Additionally, Patrol provides preventive patrol, crime prevention education and evaluation, and contact with at risk youth to prevent and deter deviant behavior. Patrol is also tasked with providing a significant law enforcement presence at well over 70 significant special events during an average year, as well as providing an increased presence in the entertainment district during peak times.

Special Operations consist of specific units such as Alcohol Beverage Control, and the Outside Employment Office.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To respond to calls for police services
- To identify and apprehend suspects
- To reduce Part I crimes
- To reduce crime utilizing crime prevention strategies and public education

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
Calls for Service: Citizen initiated Officer initiated	 152,033 284,087	 155,000 312,000	 154,700 283,000	 155,000 284,000
- Part I crimes	9,309	8,654	9,350	8,900
- Crime prevention events	943	1,275	1,109	1,200
- Juvenile officer contact	5,076	5,100	5,100	5,125
- Special events	66	72	70	73
Efficiency Measures				
- Average Priority I response time	6.7 minutes	7 minutes	6.7 minutes	6.7 minutes
- Cost per call for service	$80.00	$79.00	$80.00	$81.00
- Cost per officer fielded	$86,772.00	$114,684.00	$100,728.00	$105,764.00
- Average calls per shift/per officer	1.3	5.7	2	2

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Arrests	9,458	9,000	8,700	8,800
- Juvenile arrests	739	725	813	840
- Reduction in Part I crimes	1.2%	5.0%	0.4%	4.8%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 29,527,697	$ 29,495,004	$ 29,257,564	(0.8)
Outside Services	506,772	1,397,400	1,062,427	(24.0)
Commodities	1,610,279	1,613,110	1,513,200	(6.2)
Interfund Services	2,354,956	2,467,272	2,829,054	14.7
Other Expenses	1,142,965	1,204,184	1,998,893	66.0
TOTAL	$ 35,142,669	$ 36,176,970	$ 36,661,138	1.3

POSITIONS

Class Title	2015 FTE	Grade
Police Major	3.00	58
Police Captain	6.00	57
Police Lieutenant	19.00	56
Police Sergeant	57.00	55
Police Star Corporal	20.00	54
Police Corporal	21.00	53
Police Officer/APO	288.00	52
Administrative Assistant	3.00	12
Community Resource Officer	5.00	11
Administrative Secretary	6.00	10
TOTAL	428.00	

INVESTIGATIONS DIVISION

PRIMARY SERVICES

The Investigations Division is responsible for the investigation of major crimes and the identification, location, and apprehension of offenders, leading to successful prosecutions.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To investigate and clear major crimes which occur in the City of Savannah and unincorporated Chatham County
- To meet or exceed the national clearance rate of 64.8% for homicide
- To meet or exceed the national clearance rate of 41.2% for rape
- To meet or exceed the national clearance rate of 28.2% for robbery
- To meet or exceed the national clearance rate of 56.8% for aggravated assault

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Cases assigned	7,884	9,384	8,100	8,500
- Homicide cases assigned	33	32	31	30
- Rape cases assigned	39	29	65	65
- Robbery cases assigned	514	524	545	550
- Aggravated assault cases assigned	354	360	300	350
Efficiency Measures				
- Cases referred to the Juvenile Court/Probation Office	753	780	780	785
- Value of stolen property recovered by the Pawn Unit	$286,878.00	$300,000.00	$150,000.00	$300,000.00
- Difference between total property received vs. total property disposed of by the Property Room	1,278	1,800	6,300	6,000
- Latent prints matched by the Forensics Unit	264	300	207	250

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Clearance rate - homicide	63.5%	64.8%	67.0%	67.0%
- Clearance rate - rape	40.0%	41.2%	42.0%	42.0%
- Clearance rate - robbery	28.0%	28.7%	29.0%	29.0%
- Clearance rate - aggravated assault	55.0%	56.9%	56.1%	56.1%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 6,476,413	$ 6,467,465	$ 6,691,019	3.5
Outside Services	131,994	123,580	136,213	10.2
Commodities	357,995	363,850	370,850	1.9
Interfund Services	359,179	449,258	504,223	12.2
Capital Outlay	0	0	0	0.0
Interfund Transfers	22,800	0	0	0.0
Other Expenses	269,477	250,331	273,141	9.1
TOTAL	$ 7,617,858	$ 7,654,484	$ 7,975,446	4.2

POSITIONS

Class Title	2015 FTE	Grade
Police Major	1.00	58
Police Captain	1.00	57
Police Lieutenant	3.00	56
Police Sergeant	10.00	55
Police Star Corporal	2.00	54
Police Corporal	5.00	53
Police Officer/APO	61.00	52
Police Forensic Technician	2.00	19
Police Property and Evidence Technician	5.00	13
Administrative Assistant	1.00	12
Community Resource Officer	2.00	11
Administrative Secretary	6.00	10
Administrative Clerk	1.00	9
Records Technician	2.00	9
TOTAL	102.00	

SARIC (SAVANNAH AREA REGIONAL INTELLIGENCE CENTER)

PRIMARY SERVICES

The Savannah Area Regional Intelligence Center (SARIC) performs the crime analysis function for SCMPD and is responsible for collecting, analyzing and disseminating intelligence. The investigative section of SARIC conducts specialized criminal investigations, supports other internal and external investigative efforts, provides specialized surveillance, prepares gun cases for presentation to the U.S. Attorney's Office (Project Ceasefire) and conducts gang related investigations.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To reduce violent and property crime by identifying crime patterns and trends through analysis
- To provide weekly crime analysis of current crimes
- To develop intelligence information to assist in solving crimes
- To identify and reduce or eradicate gang activity

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- CompStat reports created	52	52	52	52
- Intel webpages created	1,800	1,900	1,900	2,000
- Information requests processed	2,600	2,600	2,600	2,600
- Special investigations	12	15	15	20
- Intelligence reports created	60	70	75	100
Efficiency Measures				
- Complete information requests within 24 hours	90.0%	92.0%	92.0%	93.0%
- Create webpage within 60 minutes of receipt of information	90.0%	95.0%	95.0%	95.0%
- Complete gun investigation cases for special prosecution	70.0%	90.0%	85.0%	85.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Complete gang investigations reports	90.0%	92.0%	80.0%	85.0%
- Complete human/source intelligence reports	90.0%	90.0%	80.0%	80.0%
Effectiveness Measures				
- Number of webpage hits	62,000	62,500	62,500	62,500
- Number of individuals presented under Project Ceasefire	30	33	70	70
- Successful prosecution of individuals associated with gang activity	50	55	30	40
- Successful prosecution from special investigations	10	15	10	20
- Number of collected, vetted, disseminated intelligence reports	60	65	75	100

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 936,044	$ 925,656	$ 1,122,825	21.3
Outside Services	49,223	49,550	51,160	3.2
Commodities	39,537	47,368	39,584	(16.4)
Interfund Services	80,469	96,591	104,525	8.2
Other Expenses	19,636	14,022	34,878	148.7
TOTAL	$ 1,124,909	$ 1,133,187	$ 1,352,972	19.4

POSITIONS

Class Title	2015 FTE	Grade
Police Captain	1.00	57
Police Star Corporal	2.00	54
Police Officer/APO	5.00	52
Principal Crime Analyst	2.00	20
Police Planning and Research Coordinator	1.00	20
Planning and Research Analyst	1.00	17
Crime Analyst	3.00	17
Community Resource Officer	2.00	11
TOTAL	17.00	

TRAFFIC UNIT

PRIMARY SERVICES

The Traffic Unit is divided into an Investigative Section and an Enforcement Section. The Investigative Section is responsible for reviewing and following up on all workable hit & run cases, as well as investigating and reconstructing serious injury and fatal vehicular crashes. The Enforcement Section is responsible for providing proactive enforcement throughout the City of Savannah and unincorporated Chatham County. This is done through the use of various speed detection devices. The Enforcement Section also focuses on Driving Under the Influence (DUI) and aggressive driving enforcement, and compliance with state motor vehicle laws through methods such as collaborative campaigns, safety check-points (road blocks), and special operations. The Traffic Unit plans and/or conducts numerous other traffic related functions/events such as parades, foot races, marches, protests, dignitary escorts, funeral escorts, and static displays throughout the year requiring the use of motorcycles and other specialized equipment. The Unit also investigates all red light camera violations.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To investigate all major vehicular crashes and workable hit & run accidents
- To achieve voluntary compliance through the use of traffic enforcement methods
- To review red light camera violations for validity

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Fatal crash cases	38	25	22	25
- Hit & run cases	2,383	2,400	2,500	2,400
- Citizen contacts	7,302	12,500	11,000	11,500
- Red light Camera violations	8,036	10,500	9,500	10,500
Efficiency Measures				
- Fatal crashes investigated	100.0%	100.0%	100.0%	100.0%
- Hit & run accidents investigated	30.0%	29.0%	30.0%	30.0%
- Red light camera violations investigated	100.0%	100.0%	100.0%	100.0%
- Other enforcement methods	30	30	30	30
Effectiveness Measures				

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Fatal crashes closed through investigations	100.0%	100.0%	100.0%	100.0%
- Hit & run accidents closed through investigations	30.0%	29.0%	34.0%	32.0%
- Red light camera violations investigated found to be valid	98.0%	93.0%	96.0%	96.0%
- Vehicle crashes with injury investigated	2,260	2,350	2,400	2,450
- Total vehicle crashes investigated	13,007	13,500	14,000	14,500

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,393,551	$ 1,372,684	$ 1,521,839	10.9
Outside Services	66,735	79,183	79,845	0.8
Commodities	102,019	110,832	117,648	6.1
Interfund Services	125,078	129,657	124,490	(4.0)
Other Expenses	82,782	78,947	86,533	9.6
TOTAL	$ 1,770,165	$ 1,771,303	$ 1,930,355	9.0

POSITIONS

Class Title	2015 FTE	Grade
Police Lieutenant	1.00	56
Police Sergeant	3.00	55
Police Star Corporal	2.00	54
Police Corporal	5.00	53
Police Officer/APO	8.00	52
Administrative Secretary	1.00	10
TOTAL	20.00	

MARINE PATROL

PRIMARY SERVICES

The Marine Patrol Unit is responsible for patrolling over 630 square miles of waterways in Chatham County to ensure the safe and legal operation of vessels. The Unit enforces the Georgia Safe Boating Act and Boating Under the Influence laws, assists with the recovery of drowned persons, responds to missing/over-due boats or boaters in distress and recovers lost property. The Unit investigates boating related incidents including boating accidents, boat thefts and other crimes that occur on the water and along the shoreline and barrier islands. The Unit is tasked with providing security to the Port of Savannah due to the increasing number of ships entering the port. The Unit works closely with State and Federal agencies conducting joint law enforcement operations and search and rescue incidents.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To ensure safe waterways throughout Chatham County
- To increase awareness to the general boating population on safe boating and state laws
- To enforce all laws and ordinances affecting the waterways

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Liquid natural gas/high risk escorts	21	12	12	12
- Boating safety checks	1,027	650	950	950
- Hours of patrol operation	4,589	3,000	4,000	4,000
Efficiency Measures				
- Boating safety classes	9	6	6	8
- Search and rescue missions	13	12	12	12
- Training hours	332	-	280	280
Effectiveness Measures				
- Boating accidents investigated	10	9	10	10
- Boating citations issued	359	300	300	300
- Static displays/demos	10	10	10	10

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 477,354	$ 406,933	$ 537,077	32.0
Outside Services	73,094	74,166	82,270	10.9
Commodities	87,669	101,080	106,866	5.7
Interfund Services	18,445	27,051	30,539	12.9
Capital Outlay	27,557	23,413	24,000	2.5
Other Expenses	26,379	26,156	33,049	26.4
TOTAL	$ 710,498	$ 658,799	$ 813,801	23.5

POSITIONS

Class Title	2015 FTE	Grade
Police Sergeant	1.00	55
Police Star Corporal	1.00	54
Police Officer/APO	6.00	52
TOTAL	8.00	

MOUNTED PATROL

PRIMARY SERVICES

The Mounted Patrol Unit provides preventive patrol services throughout the City of Savannah. A mounted patrol officer has the added advantage of an elevated platform giving him/her a better "field of view" when conducting searches, riding lanes and squares, working large events, or dealing with crowd issues. The Mounted Patrol Unit participates in special operations such as Total Focus and other crime prevention measures, as well as provides police services at parades, protests, and the St. Patrick's Day festival. The Mounted Patrol Unit trains with SCMPD Mobile Field Force Unit for events where there is the potential for unruly crowds. In addition, the Mounted Patrol Unit plays a huge role in SCMPD's efforts towards fostering a positive relationship with the community and visitors.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To provide preventive patrol service throughout Savannah
- To provide police services during special events
- To provide crowd control as needed

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Preventive patrol hours	10,000	10,000	10,000	10,000
- Special requests	67	70	70	70
- Crowd control hours	287	-	352	352
Efficiency Measures				
- Hours of training	136	136	136	136
- Citizen contacts	2,500	2,500	2,500	3,000
- Crowd control events	8	8	8	8
Effectiveness Measures				
- Scheduled patrol	100.0%	100.0%	100.0%	100.0%
- Scheduled Events Attended	93.0%	95.0%	95.0%	95.0%
- High crime area requests	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 415,233	$ 459,419	$ 461,403	0.4
Outside Services	22,763	35,323	37,438	6.0
Commodities	55,826	52,850	57,317	8.5
Interfund Services	15,340	22,039	30,609	38.9
Other Expenses	16,371	4,427	18,223	311.6
TOTAL	$ 525,533	$ 574,058	$ 604,990	5.4

POSITIONS

Class Title	2015 FTE	Grade
Police Sergeant	1.00	55
Police Star Corporal	2.00	54
Police Officer/APO	3.00	52
Groom	1.00	10
TOTAL	7.00	

CANINE UNIT

PRIMARY SERVICES

The Canine Unit provides support to officers in the field. The Canine Unit is a multi-purpose unit that is trained in performing narcotic searches, evidence searches, building and area searches, track lost person(s) or suspects, and physically apprehend suspects, as needed. As a result of the Canine Unit's versatility, they are often called upon to assist other local agencies, as well as state and federal agencies.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To locate suspects, evidence, and narcotics
- To assist local, state, and federal agencies
- To increase the ability of the K-9 and reduce the risk of injury to officers by suspects

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Suspect/rescue tracks	107	92	93	92
- Evidence searches	59	99	90	99
- Narcotic searches	252	305	321	305
- Building/area searches	142	87	117	100
- Other agencies assisted	46	19	90	50
Efficiency Measures				
- Other agency requests honored	75.0%	50.0%	75.0%	75.0%
- Other agency training requests honored	100.0%	90.0%	100.0%	90.0%
- Demo/public education requests honored	95.0%	90.0%	95.0%	90.0%
Effectiveness Measures				
- Total felony and misdemeanor arrests	141	112	219	120
- Physical apprehensions (recommended below 20.0%)	8.5%	-	4.1%	15.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 394,713	$ 403,991	$ 411,434	1.8
Outside Services	6,265	14,411	11,615	(19.4)
Commodities	46,202	42,216	46,216	9.5
Interfund Services	25,253	28,551	28,368	(0.6)
Capital Outlay	0	7,500	7,500	0.0
Other Expenses	37,651	40,214	31,142	(22.6)
TOTAL	$ 510,084	$ 536,883	$ 536,275	0.1

POSITIONS

Class Title	2015 FTE	Grade
Police Sergeant	1.00	55
Police Corporal	1.00	53
Police Officer/APO	4.00	52
TOTAL	6.00	

ANIMAL CONTROL

PRIMARY SERVICES

The Animal Control Unit provides services to all of Chatham County, except Tybee Island. Stray and unleashed animals are captured and impounded, fed and cared for until proper disposition can be determined. Sick and injured animals are transported to a local veterinarian facility for care prior to being transported to the shelter. The Animal Control Unit also investigates alleged cases of animal cruelty, bites, barking dogs, etc. and issues city/county ordinance citations. Animal Control works closely with the Chatham County Health Department during bite case investigations to ensure containment of rabies outbreak. In addition, Animal Control maintains files for licensed animals, handles wildlife complaints, and conducts several rabies clinics throughout the year.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To increase volunteers at the shelter through the use of local/social media and radio
- To reduce the percentage of animals euthanized through public education and adoption efforts
- To provide low cost rabies clinics

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Calls received	8,568	8,600	9,010	9,010
- Animals captured/impounded	5,220	5,359	5,359	5,400
- Animals euthanized	2,593	2,417	2,417	2,400
- Rabies clinics	3	4	3	3
Efficiency Measures				
- Calls handled per officer	1,713	1,723	1,723	1,760
- Animals picked up per officer	1,030	1,072	1,072	1,100
- Percent of animals euthanized	49.0%	51.0%	51.0%	50.0%
- Rabies vaccines administered	2,376	1,900	1,900	2,300
Effectiveness Measures				
- Animal court cases	980	1,010	1,010	1,010
- Animals adopted/transferred	1,241	1,400	1,400	1,400
- Animals returned to owner	422	535	535	540
- Positive rabies results	7	4	4	8

Return to TOC

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 667,374	$ 709,617	$ 728,346	2.6
Outside Services	154,796	181,587	149,278	(17.8)
Commodities	100,622	58,106	101,271	74.3
Interfund Services	15,705	37,772	42,339	12.1
Other Expenses	18,447	17,737	24,046	35.6
TOTAL	$ 956,944	$ 1,004,819	$ 1,045,280	4.0

POSITIONS

Class Title	2015 FTE	Grade
Police Lieutenant	1.00	56
Animal Control Supervisor	1.00	16
Animal Control Officer	5.00	11
Community Resource Office	1.00	11
Administrative Secretary	1.00	10
Animal Caretaker	5.00	10
TOTAL	14.00	

ADMINISTRATIVE SERVICES DIVISION

PRIMARY SERVICES

The Administrative Services Division oversees the Police Bureau's Budget, Personnel, Police Records, Quartermaster and Vehicle Maintenance operations.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To undergird police and personnel in the provision of efficient budget, personnel, fleet, police records management, inventory and operations
- To research, implement and manage public safety grants
- To plan and coordinate special event support activities involving police personnel

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Cost center reports processed	444	444	444	444
- Vehicles maintained	687	687	687	687
- Grants monitored	13	20	12	12
- Inventory items maintained	1087	1,087	1087	1087
- Personnel payrolls processed biweekly	821	843	843	843
Efficiency Measures				
- Fleet availability	90.0%	100.0%	100.0%	100.0%
- Completed employee actions	-	100.0%	100.0%	100.0%
- Grant funds used	75.0%	100.0%	85.0%	100.0%
Effectiveness Measures				
- Inventory accountability	100.0%	100.0%	100.0%	100.0%
- Grants closed on schedule	98.0%	100.0%	30.0%	30.0%
- Cost center reports recorded and distributed	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	%Change 2014-2015
Personnel Services	$ 844,183	$ 831,137	$ 858,603	3.3
Outside Services	955,088	1,029,000	1,088,422	5.8
Commodities	434,147	720,085	519,085	(27.9)
Interfund Services	247,935	144,341	149,251	3.4
Other Expenses	41,375	40,917	27,917	(31.8)
TOTAL	$ 2,522,728	$ 2,765,480	$ 2,643,278	4.4

POSITIONS

Class Title	2015 FTE	Grade
Police Administrative Svc Director	1.00	25
Police Budget Administrator	1.00	23
Human Resource Analyst	1.00	18
Inventory Coordinator	1.00	18
Police Property Coordinator	1.00	17
Vehicle Maintenance Coordinator	1.00	14
Administrative Assistant	1.00	12
Accounting Technician	1.00	12
Senior Accounting Clerk	1.00	11
Storekeeper	1.00	11
Community Resource Officer	1.00	11
Police Personnel Technician	2.00	10
Building Service Worker	1.00	6
TOTAL	14.00	

TRAINING AND RECRUITMENT

PRIMARY SERVICES

The (SCMPD) Savannah-Chatham Metropolitan Police Department's training division coordinates and facilitates all mandated training requirements for all SCMPD personnel. The training division is responsible for overseeing career development, as well as in-house and external training classes.

The SCMPD training division's mission is to provide the highest quality training available to each police officer. The training division's goal is to ensure that each officer is well equipped to perform the duties required in meeting the community's safety needs. The training division facilitates professional and personal excellence, enhance organizational effectiveness; as well as contribute to current and future success involved in fighting crime within the community.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To ensure that all officers are compliant with the Peace Officers Standards and Training Council's mandated 20 hours of in-service training yearly
- To ensure that all department personnel comply with the Commission on Accreditation for Law Enforcement Agencies and State of Georgia training standards
- To provide specific training that will promote supervisor and management development for front-line supervisors
- To ensure that specific training needs are identified and addressed in each precinct and division within SCMPD for sworn and civilian personnel
- To develop and implement a career training matrix for the Savannah Chatham Metropolitan Police Department in 2015

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Number of officers trained (firearms)	-	-	553	606
- Number of officers trained (driver training)	-	-	553	606
- Number of supervisors trained (super school)	-	-	115	135
Efficiency Measures				
- Percent of officers trained (firearms)	-	-	100.0%	100.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Percent of officers trained (driver training)	-	-	100.0%	100.0%
- Percent of supervisors trained (super school)	-	-	100.0%	100.0%
Effectiveness Measures				
- Number of officer involved shootings	-	-	-	0
- Number of at-fault collisions	-	-	-	70
- Percent of officers attendance in AMPD	-	-	-	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 0	$ 0	$ 714,494	100.0
Outside Services	0	0	193,220	100.0
Commodities	0	0	157,000	100.0
Interfund Services	0	0	45,853	100.0
Other Expenses	0	0	20,771	100.0
TOTAL	$ 0	$ 0	$ 1,131,338	100.0

POSITIONS

Class Title	2015 FTE	Grade
Police Sergeant	2.00	55
Police Star Corporal	2.00	54
Police Corporal	1.00	53
Police Officer/APO	3.00	52
Police Training Coordinator	1.00	19
Administrative Secretary	1.00	10
Administrative Clerk	1.00	9
TOTAL	11.00	

INFORMATION MANAGEMENT DIVISION

PRIMARY SERVICES

The Information Management Division is responsible for facilitating the use of all information for the department, and handles a high volume of information each year. Primary services are accomplished through the following divisions: the Data Entry Unit enters incident reports, accident reports, field interviews, ban forms, citations, and warrants into the records system; the Scanning Unit scans documents into the system; the Records Unit provides documents to the public; the Criminal History Unit completes records checks and expungements; the Warrant Unit removes warrants and completes validations for GCIC.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To accurately enter information into the records system
- To process open records requests in a timely manner
- To complete all record checks

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Records entered	110,012	165,000	129,424	140,000
- Open records processed	27,829	18,000	36,276	40,000
- Record checks	19,630	30,000	26,430	30,000
- Records scanned	154,178	160,000	179,593	165,000
Efficiency Measures				
- Percent of files scanned	75.0%	100.0%	100.0%	100.0%
- Audit passed	99.0%	100.0%	100.0%	100.0%
- Funds collected	$75,562.00	$100,000.00	$80,000.00	$80,000.00
Effectiveness Measures				
- Reports processed within two days	100.0%	100.0%	100.0%	100.0%
- Records checks processed within three days	99.0%	99.0%	100.0%	100.0%
- Warrants removed next business day	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,436,890	$ 1,237,572	$ 1,308,925	5.8
Outside Services	1,240	2,150	2,200	2.3
Commodities	23,388	24,888	23,444	(5.8)
Interfund Services	164,618	133,577	148,490	11.2
Other Expenses	22,835	17,503	19,617	12.1
TOTAL	$ 1,648,971	$ 1,415,690	$ 1,502,676	6.1

POSITIONS

Class Title	2015 FTE	Grade
Police Sergeant	1.00	55
Records Supervisor	4.00	12
Community Resource Officer	6.00	11
Administrative Clerk	3.00	9
Records Technician	12.00	9
TOTAL	26.00	

COUNTER NARCOTICS TEAM (CNT)

PRIMARY SERVICES

The Counter Narcotics Team (CNT) is a multi-jurisdictional drug enforcement agency comprised of sworn officers and non-sworn personnel through an agreement by municipal and county governments. CNT enforces all local, State, and Federal drug statutes through detection, investigations, apprehension, and prosecution of all drug violators.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To assist municipalities in the investigation and suppression of drug related crime
- To co-investigate with State and Federal agencies drug trafficking organizations which impact our community
- To increase the number of drug distribution organizations (5 or more individuals) dismantled

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Drug complaints	467	525	496	525
– Investigations initiated	454	1,156	940	1,156
– Joint investigations	32	70	60	60
Efficiency Measures				
– Increase in drug/crime prevention meetings	-	10.0%	10.0%	10.0%
– Increase in citizen participation in drug hotline/CrimeStoppers	-	10.0%	10.0%	10.0%
– Increase in violent crime assistance responses	-	10.0%	10.0%	10.0%
Effectiveness Measures				
– Number of arrests	403	550	435	550
– Value of drugs seized	$2,168,733.00	$2,900,000.00	$2,900,000.00	$2,900,000.00
– Targeted drug distribution networks dismantled	-	10.0%	10.0%	10.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 2,124,097	$ 2,306,840	$ 2,291,926	(0.6)
Outside Services	380,818	387,775	382,040	(1.5)
Commodities	183,717	225,250	207,550	(7.9)
Interfund Services	46,282	59,388	76,838	29.4
Other Expenses	238,776	252,213	269,767	7.0
TOTAL	$ 2,973,690	$ 3,231,466	$ 3,228,121	(0.1)

POSITIONS

Class Title	2015 FTE	Grade
Police Captain	1.00	57
Police Lieutenant	1.00	56
Police Sergeant	3.00	55
Police Officer/APO	25.00	52
Administrative Assistant	4.00	12
TOTAL	34.00	

OFFICE OF PROFESSIONAL STANDARDS (OPS)

PRIMARY SERVICES

This Office establishes guidelines for the investigation of complaints against employees of the Savannah-Chatham Metropolitan Police Department (SCMPD). All complaints are thoroughly investigated to determine the appropriate finding.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To process and coordinate the investigation of internal and external complaints of SCMPD employee misconduct
- To maintain the public's confidence and trust by performing thorough and impartial investigations
- To protect the citizens of Chatham County from police misconduct
- To protect the integrity and rights of all SCMPD employees involved in complaints

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Citizen-initiated complaints	58	69	131	102
- Internal affairs cases investigated	157	204	326	295
- Use of force	210	223	245	225
Efficiency Measures				
- Average cases assigned per investigator	9	8	14	12
- Percent of complaints referred for precinct investigation	64%	64.0%	77.0%	66.0%
Effectiveness Measures				
- Internal affairs cases sustained/not sustained	88/50	110/41	102/93	95/79
- Internal affairs investigations closed	138	151	287	210
- Percent of decided cases where outcome notifications attempted	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,415,486	$ 736,741	$ 806,621	9.5
Outside Services	189,378	52,747	45,487	(13.8)
Commodities	51,645	72,936	16,986	(76.7)
Interfund Services	32,477	41,982	39,314	(6.4)
Other Expenses	2,567	2,567	2,734	6.5
TOTAL	$ 1,691,553	$ 906,973	$ 911,142	0.5

POSITIONS

Class Title	2015 FTE	Grade
Police Captain	1.00	57
Police Lieutenant	1.00	56
Police Sergeant	5.00	55
Paralegal	1.00	17
Administrative Assistant	1.00	12
TOTAL	9.00	

SAVANNAH IMPACT PROGRAM (SIP)

PRIMARY SERVICES

The Savannah Impact Program (SIP) is a specialized unit of SCMPD, designed as a proactive community policing program. SIP provides structural educational skills, training, supportive services, intensive supervision and compliance checks, case management and offender re-entry services.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety – To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide comprehensive risk/needs assessments in developing individualized case plans
- To provide case management that includes cognitive skills training, educational preparedness, job readiness training and referral to community service providers
- To provide intensive supervision by means of night and weekend integrity checks, curfew compliance, random urinalysis screenings and court ordered GPS monitoring
- To provide structured activities and exposure through mentoring, community service and outreach and cultural enrichment initiative
- To provide supportive services, assistance and referrals in obtaining vital records, medical/dental, clothing, food, temporary shelter and transportation in the removal of barriers

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Participants served	600	600	650	650
- GPS monitoring referrals	80	125	70	70
- Cognitive-behavioral and education program referrals	350	600	350	350
- Drug screens administered	550	800	600	600
Efficiency Measures				
- Average daily cost per participant	$6.63	$5.82	$7.51	$7.51
- Participant drug-screen costs per person	$3.95	$3.15	$3.95	$3.95
Effectiveness Measures				
- Participants served with no new felony arrest	70.0%	60.0%	60.0%	60.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- GPS monitored participants successfully completing monitoring period	70.0%	70.0%	70.0%	70.0%
- Participants successfully completing cognitive/educational programs	30.0%	60.0%	50.0%	50.0%
- Participants testing negative on drug screen	75.0%	90.0%	80.0%	80.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,045,614	$ 1,002,697	$ 1,016,313	1.4
Outside Services	78,673	112,700	82,200	(27.1)
Commodities	48,671	50,220	51,920	3.4
Interfund Services	89,264	93,670	103,198	10.2
Other Expenses	11,626	23,761	26,380	11.0
TOTAL	$ 1,273,848	$ 1,283,048	$ 1,280,011	(0.2)

POSITIONS

Class Title	2015 FTE	Grade
Police Sergeant	1.00	55
Police Star Corporal	1.00	54
Police Corporal	1.00	53
Police Officer/APO	5.00	52
Savannah Impact Director	1.00	25
Senior Management Analyst	1.00	18
Program Coordinator	2.00	18
Administrative Assistant	2.00	12
Community Resource Officer	1.00	11
TOTAL	15.00	

CRIMESTOPPERS

PRIMARY SERVICES

CrimeStoppers of Savannah/Chatham County allows citizens to call, web, or text a crime tip anonymously in an effort to solve and/or prevent crime. CrimeStoppers is an effective community, media, and law enforcement tool that combines resources to solve and prevent crimes.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To expand the number of crime tips received and increase the number of CrimeStopper cases solved
- To expand the corporate sponsorship base
- To increase community awareness of the CrimeStoppers program via social media, civic organization outreach, television, print media, and "CrimeStoppers Focus" programming

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Crime tips received	1,509	2,724	1,500	1,575
- Corporate sponsors	25	81	30	35
- Media productions-web	85	56	85	85
Efficiency Measures				
- Tips provided to law enforcement within 24 hours	85.0%	85.0%	85.0%	85.0%
- Corporate in-kind advertising	$100,000.00	$100,000.00	$100,000.00	$100,000.00
- Number of External networking groups, e.g. neighborhood groups, business groups, professional associations	40	30	50	60
Effectiveness Measures				
- Cases solved	83	165	85	95
- Total arrests made	85	-	85	95
- Total reward payout	$6,975.00	$22,000.00	$34,100.00	$9,000.00

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 180,992	$ 127,483	$ 168,355	32.1
Outside Services	22,718	35,271	34,095	(3.3)
Commodities	3,400	10,203	4,500	(55.9)
Interfund Services	8,018	12,091	12,754	5.5
Other Expenses	1,868	2,737	0	(100.0)
TOTAL	$ 216,996	$ 187,785	$ 219,704	17.0

POSITIONS

Class Title	2015 FTE	Grade
CrimeStoppers Coordinator	1.00	20
Administrative Assistant	1.00	12
Police Information Assistant	1.00	12
TOTAL	3.00	

SAVANNAH IMPACT WORK VENTURES

PRIMARY SERVICES

Savannah Impact Work Ventures provides paid work experience and temporary on-the-job training services to "at risk" and "high risk" adults and juveniles. Work Ventures is primarily responsible for service work requests which are assigned by the Property Maintenance Department (PMD) and/or 311. The service work requests involve derelict property maintenance, graffiti removal, vacant lot clearance, and emergency project events. In addition to PMD requests, Work Ventures provides monthly landscape maintenance of police owned properties and manages the police mobile car wash. Work Ventures also handles special assignments involving building maintenance, parade barricade set-up/removal, and other departmental service needs.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide job readiness training and on-the-job skills training to participants assigned to the Work Ventures Program
- To provide temporary paid employment opportunities for "at risk" and "high risk" participants in efforts of developing job skills for permanent employment
- To provide exemplary customer satisfaction results of completed service work requests as captured by 311 and quarterly departmental surveys

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Total on-the-job training/work experience participants	20	40	30	40
- Total service requests	2,124	5,000	4,500	5,000
Efficiency Measures				
- Average cost per unit – car wash	$11.00	$11.50	$11.00	$11.00
- Average cost per labor and materials building maintenance/graffiti work order request	$187.00	$187.00	$187.00	$187.00
- Service requests completed within 7 days of receipt	1,750	2,500	3,500	3,500

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Participants attending job readiness training	75.0%	-	90.0%	90.0%
- Participants completing on-the-job training/work experience	75.0%	90.0%	90.0%	90.0%
- Participants gaining permanent employment	40.0%	-	80.0%	80.0%
- Monthly completed property – landscape/graffiti removal work orders	50	70	70	70
- Cars washed monthly	280	550	300	300

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 122,443	$ 113,439	$ 110,633	(2.5)
Outside Services	79,793	103,550	103,050	(0.5)
Commodities	22,711	26,050	26,050	0.0
Interfund Services	33,583	39,296	52,302	33.1
Other Expenses	19,247	13,276	11,150	(16.0)
TOTAL	$ 277,777	$ 295,611	$ 303,185	2.6

POSITIONS

Class Title	2015 FTE	Grade
Maintenance Supervisor	1.00	17
Maintenance Crew Chief	1.00	14
TOTAL	2.00	

FIRE & EMERGENCY SERVICES

DEPARTMENTS

FIRE LOGISTICS

CITY-WIDE EMERGENCY PLANNING

FIRE OPERATIONS

HAZARDOUS MATERIAL TEAM
(*SEE* HAZARDOUS MATERIAL TEAM FUND)

BUREAU MISSION

To protect the lives and property of the citizens and visitors of Savannah by providing the highest level of fire emergency services consistent with an Insurance Services Offices (ISO) Class 1 insurance rating that includes rapid fire emergency response, public education, fire prevention, and effective mitigation of natural and man-made disasters. We are "…committed to those we serve."

BUREAU TRENDS AND ISSUES

In 2015, the Bureau will focus on the following:

City Expansion: As Savannah extends its city limits westward and to the south, additional new stations will need to be built and staffed appropriately to maintain the levels of service provided by our Standards of Cover. The Hutchinson Island Fire Station is a significant issue and will complement our abilities to respond to all water emergencies occurring within the City of Savannah. The primary funding source for this project will be the Capital Improvement Plan (CIP).

Infrastructure: The Fire Bureau will continue to address maintenance and replacement of older existing infrastructure. This includes upgrading and maintaining existing fire stations as well as establishing an effective fire apparatus replacement schedule. We will also need to maintain front line and ready reserve fire apparatus. Based on our apparatus availability trend SFES is experiencing issues that impact our mission. These issues are highlighted by past due preventive maintenance, inadequate numbers of trained and certified maintenance personnel, and current replacement schedules. The primary funding source for these projects will be shared between the Bureau's operating budget and its building maintenance CIP.

Accreditation: Savannah Fire & Emergency Services is working toward achieving Accreditation. This process requires that every member of our organization participate in a comprehensive self-assessment and evaluation that enables our organization to examine past, current, and future levels of service and internal performance. The Center for Public Safety Excellence (CPSE) promotes the continuous quality improvement of fire and emergency service agencies that serve communities. CPSE's Accreditation Program, administered by the Commission on Fire Accreditation International (CFAI) allows fire and emergency service agencies to compare their performance to industry best practices. The CFAI Accreditation process provides a well-defined, internationally-recognized benchmark system to measure the quality of fire and emergency services. SFES is committed to achieving organizational and professional excellence through this strategic self-assessment model and accreditation process that provides continuous quality improvement and enhancement of service delivery to the community.

Use of Technology: Currently, responding fire apparatus do not have the ability to receive incident related information while in route to emergency calls. Mobile Data Terminals (MDTs) installed in the

apparatus will provide critical information regarding building construction, hydrant locations, utility shut-offs; saving time in planning and coordinating a fire attack. Automatic Vehicle Locators (AVL) will provide a direct link with the Computer-Aided Dispatch (CAD) computer allowing the closest responding unit to be dispatched to a call, regardless of its assigned station. We have created an efficiency team (SFES/ IT) to ensure progress towards procurement and support of these technologies. SFES continues to implement our Firehouse records management system, which allows for mapping of incident locations and other information for trend analysis and improving operational efficiency.

Water Rescue / Port Security: SFES is the entity primarily responsible for initial rescue operations for all water emergencies occurring within the City of Savannah. SFES will be training qualified personnel to operate an adequate, effective, and efficient Marine Firefighting program directed toward an All Hazards approach for incidents occurring at or in the immediate area of the Savannah River.

EXPENDITURES BY TYPE

Savannah Fire & Emergency Services' 2015 budget increases $1,972,767 or 7.4% above 2014 projected expenditures. The most significant increase is in the Other Expenses category; as a result of FCC mandated radio equipment replacements, and increased vehicle depreciation. Another large increase was in Interfund Services, primarily due to Vehicle and Information Technology support charges. Personnel Services shows an increase due to increased employee pay and benefits, as well as the hiring of 15 additional firefighters. The Commodities category shows a slight increase, reflecting the cost of uniforms and equipment for the new personnel.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 21,315,575	$ 22,474,201	$ 22,886,786	1.8
Outside Services	677,841	731,464	701,058	(4.2)
Commodities	769,351	869,413	928,985	6.9
Internal Services	1,261,471	1,403,850	1,871,578	33.3
Capital Outlay	76,863	34,345	29,200	(15.0)
Interfund	412,466	0	0	0.0
Other Expenses	1,042,362	1,062,019	2,130,452	100.6
TOTAL	$ 25,555,929	$ 26,575,292	$ 28,548,059	7.4

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Fire Logistics	$ 5,351,366	$ 5,679,307	$ 7,217,868	27.1
City-Wide Emergency Planning	138,870	153,928	166,171	8.0
Fire Operations	20,065,693	20,742,057	21,164,020	2.0
TOTAL	$ 25,555,929	$ 26,575,292	$ 28,548,059	7.4

FIRE LOGISTICS

PRIMARY SERVICES

Fire Logistics is responsible for providing and maintaining adequate facilities to house emergency response personnel, equipment, and apparatus used in safely and efficiently mitigating emergency events. It is also responsible for directing the Training Division, Safety & Wellness, Risk Management, Fire Marshal's Office, Fire Investigations, Support Services, Human Resources, and Budget functions.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

Objectives:
- To recruit a diverse workforce representative of our community
- To perform annual safety testing and inspections for all apparatus, tools and equipment
- To provide an effective, data-driven program of Fire Prevention Inspections
- To maintain a closure rate of 75% or better on structure fires where the Investigations Division is called upon to determine origin and cause

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Number of Firefighter applicants who pass written exam	369	250	250	250
- Safety testing and inspections for apparatus, tools, and equipment	27	32	30	33
- Commercial structures inspected annually	-	-	-	1080
- Number of cases investigated	71	-	69	69
-				
Efficiency Measures				
- Applicants managed by each recruiter annually	6	12	14	12
- Test and inspections hours per technician	10	10	8	8
- Cost to inspect a commercial business based on 1.5 hours per structure.	-	-	-	$27.15

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Percent of open position recruitments with at least 5 qualified applicants	96.0%	98.0%	100.0%	100.0%
- Percent of annual tests and inspections completed	90.0%	90.0%	92.0%	95.0%
- Percent of SFES inspected buildings with no reported fire incidents	-	-	-	99.0%
- Percent of fires referred to Investigations where cause was determined	78.0%	-	75.0%	75.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,653,109	$ 1,718,537	$ 1,712,868	(0.3)
Outside Services	671,744	720,458	683,150	(5.2)
Commodities	669,562	772,113	823,485	6.7
Interfund Services	1,228,561	1,371,835	1,840,215	34.1
Capital Outlay	76,863	34,345	29,200	(15.0)
Other Expenses	1,051,527	1,062,019	2,128,950	100.5
TOTAL	$ 5,351,366	$ 5,679,307	$ 7,217,868	27.1

POSITIONS

Class Title	2015 FTE	Grade
Fire Chief	1.00	-
Fire Captain	4.00	68
Fire Battalion Chief	1.00	65
Assistant Fire Chief	1.00	25
Fire Marshal	1.00	22
Chief Fire Investigator	1.00	20
Public Information and Education Coordinator	1.00	20
Fire Construction Coordinator	1.00	20
Senior Management Analyst	1.00	18
Fire Investigator	1.00	18
Fire Prevention Inspector	5.00	17
Inventory Specialist	1.00	14
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
Administrative Secretary	2.00	10
TOTAL	23.00	

CITY-WIDE EMERGENCY PLANNING

PRIMARY SERVICES

Emergency Planning/Emergency Management is responsible for establishing and maintaining a comprehensive program that coordinates all City activities regarding planning, responding and recovering from all natural, technological and man-made disasters that threaten Savannah.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

Objectives:

- To develop and maintain a comprehensive Emergency Management Program that meets or exceeds the professionally accepted standards of NFPA 1600 for Emergency Program Management and ensures compliance with the principals of the National Incident Management System
- To establish, train and exercise an All Hazards Incident Management Team for the City of Savannah to manage multi-agency responses to include City, County, State and Federal response elements
- To develop, implement, and maintain all necessary emergency operations, recovery and mitigation plans for the City of Savannah
- To develop, implement, and exercise a thorough continuity of government plan for the City of Savannah to ensure essential services remain available to internal and external customers during a disaster or emergency that impacts all or portions of city government
- To activate and provide coordination leadership in the emergency coordination center for all planned and unplanned events and emergencies.
- To develop and maintain standardized processes and procedures to identify outside resources that may be requested based on the current threat hazard vulnerability assessment and to describe how those resources will communicate and be tracked for accountability and reimbursement purposes

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Plan and Conduct Incident Management Team Training	-	-	2	4
- ECC activated and staffed (planned events, unplanned events, emergencies)	-	4	16	20
- Plan and conduct full scale exercise	-	-	-	1
Efficiency Measures				
- ICS courses delivered	-	4	6	6

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Planning workshops for key operational plans conducted	-	-	-	4
- COS employees attending ICS training	-	120	194	60
- IMT trainings delivered	-	-	1	4
Effectiveness Measures				
- Percent of COS employees meeting ICS training	-	95.0%	56.0%	98.0%
- ECC Staff Identified and trained (5 positions 3 Staff each position)	-	100.0%	100.0%	100.0%
- Bureau Chief and Emergency Coordinator participation in all essential meetings and workshops	-	75.0%	90.0%	95.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 91,887	$ 108,607	$ 109,898	1.2
Outside Services	6,097	11,006	17,908	62.7
Commodities	7,976	2,300	5,500	139.1
Interfund Services	32,910	32,015	31,363	(2.0)
Other Expenses	0	0	1,502	100.0
TOTAL	$ 138,870	$ 153,928	$ 166,171	8.0

POSITIONS

Class Title	2015 FTE	Grade
Emergency Management Director	1.00	25
TOTAL	1.00	

FIRE OPERATIONS

PRIMARY SERVICES

Fire Operations is responsible for preventing and/or mitigating fires and emergencies involving fire suppression and related activities, pre-fire planning, and supporting public education on fire safety and prevention. Fire Operations directs over 300 firefighters operating out of 15 stations. Emergency response throughout the entire incorporated are of Savannah is accomplished utilizing 15 engine companies, 5 ladder companies, 2 heavy rescue units, 1 hazmat response vehicle, 1 all-hazards response marine vessel, and assorted support vehicles.

Special Operations is a Division within Fire Operations and is responsible for managing the Hazardous Materials and the Technical Rescue Teams, as well as directing their response at incident scenes. Other responsibilities include monitoring and enforcing all federal and local ordinances related to extremely hazardous substances that are manufactured, used, stored and transported in the City of Savannah and Chatham County. This includes the use of nuclear, biological, radiological and chemical substances, as well as the threat of weapons of mass destruction.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

Objectives:
- To respond quickly to extinguish all structure fires
- To mitigate all HazMat (HM) incidents in a safe and rapid manner
- To educate the public on fire safety and prevention

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Number of working structure fires with a rapid first engine arrival	369	448	400	400
- Number of working structure fires where responding units had rapid "turnout" (dressed, equipped, and mounting the apparatus)	-	-	-	400
- Number of working structure fires with an effective force of 15 firefighters on scene	-	-	-	400
Efficiency Measures				
- Average "turnout" time for all responding companies	-	-	-	80 seconds

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Average travel time for first engine to arrive	240 seconds	240 seconds	210 seconds	240 seconds
- Number of working structure fires where an effective force of 15 firefighters were on scene within 480 seconds	-	-	-	320
Effectiveness Measures				
- Percentage of working structure fire responses where Companies met the standard "turnout" time of 80 seconds	-	-	-	90.0%
- Percentage of working structure fire responses where the first arriving Engine met the standard of 240 seconds	84.0%	90.0%	84.0%	90.0%
- Percentage of working structure fire responses where an effective force of 15 firefighters was on scene within 480 seconds	-	-	-	90.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 19,570,580	$ 20,647,057	$ 21,064,020	2.0
Commodities	91,813	95,000	100,000	5.3
Interfund Services	412,466	0	0	0.0
Other Expenses	(9,166)	0	0	0.0
TOTAL	$ 20,065,693	$ 20,742,057	$ 21,164,020	2.0

POSITIONS

Class Title	2015 FTE	Grade
Fire Battalion Chief	9.00	65
Fire Captain	65.00	64
Master Firefighter	79.00	63
Advanced Firefighter	160.00	62
Assistant Fire Chief	1.00	25
Administrative Assistant	1.00	12
TOTAL	315.00	

ASSISTANT CITY MANAGER
ADMINISTRATIVE AND COMMUNITY SERVICES

MISSION

The mission of the Assistant City Manager (ACM) office is to provide oversight and support to all of the departments under its control and ensure that each department provides quality services to their internal and external customers by being transparent and accountable.

TRENDS AND ISSUES

The Assistant City Manager (ACM) for Administrative and Community Services reports directly to the City Manager. This office directs the administrative core functions, as well as community and economic development efforts of the City. The ACM office works to ensure the City's fiscal health is maintained. It also works to ensure that the City is responsive to the needs of its citizens.

While the City of Savannah has emerged from the global economic recession, it still faces many revenue challenges. Fiscal year 2014 was the first full year under the new Local Option Sales Tax (LOST) allocation, which reduced the City's annual share of LOST by more than $4 million. In addition to the decrease in LOST revenue, the City of Savannah must prepare financially for the Landfill Capacity Expansion which is estimated to cost $18 million, as well as the expense of rising health care costs as well as maintaining compliance with more stringent water and sewer rules and regulations. Our objective is to meet these obligations without creating major or unpredictable rate impacts for our customers.

In an effort to engage our community at a higher level, a Community Engagement and Internship division was launched in 2014 to increase public-private partnering across City functions. A Customer Service Division was also launched in conjunction with implementation of recommendations from the Mayor's Business Roundtable. The Customer Service Division in 2015 will launch a series of initiatives across the organization to solicit feedback from customers and recommend changes to improve customer service.

We are working to make more online bill payments available, including utility bill payments expected in 2015. The Community & Economic Development Bureau committed substantial effort and resources towards revamping the City's Minority and Woman-Owned Business Enterprise program, including drafting new operating procedures that increase accountability and communication with prime and sub-contractors. The Bureau also began the process of implementing strategies to improve business services, increase customer service feedback, and market Savannah as the best City in which to do business.

ACM, ADMINISTRATIVE AND COMMUNITY SERVICES

EXPENDITURES BY TYPE

The ACM, Administrative & Community Services Department's 2015 budget experienced an overall increase of $49,745 or 12.8% above 2014 projected expenditures. The increase is primarily due to increases in Personnel Services related to cost savings realized in 2014 from vacant positions within the department. The increase in Personnel Services also includes the addition of a permanent Enterprise Resource Planning position which was previously budgeted as an interim position within the Management Services Bureau. A reduction in vehicles held by the department resulted in a 48% decrease in Other Expenses for the office between the 2014 Projected and 2015 Adopted budgets.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 468,352	$ 357,556	$ 393,244	10.0
Outside Services	8,487	9,578	20,262	111.5
Commodities	6,084	3,300	8,000	142.4
Interfund Services	13,776	13,995	15,053	7.6
Other Expenses	6,613	4,972	2,587	(48.0)
TOTAL	$ 503,312	$ 389,401	$ 439,146	12.8

POSITIONS

Class Title	2015 FTE	Grade
Assistant City Manager - Administrative and Community Services	1.00	--
ERP Administration	1.00	23
Operation Clean Sweep Coordinator	1.00	18
Executive Assistant	1.00	16
TOTAL	4.00	

MANAGEMENT SERVICES

DEPARTMENTS

BUREAU CHIEF'S OFFICE

RESEARCH AND BUDGET

HUMAN RESOURCES

RISK MANAGEMENT

PURCHASING

REVENUE

RECORDER'S COURT OF CHATHAM COUNTY

RESEARCH LIBRARY AND MUNICIPAL ARCHIVES

INVENTORY MANAGEMENT

MAIL AND MUNICIPAL BUILDING SERVICES

MOBILITY AND PARKING ENFORCEMENT AND ADMINISTRATION
(*SEE* MOBILITY AND PARKING SERVICES FUND)

PARKING GARAGES AND LOTS
(*SEE* MOBILITY AND PARKING SERVICES FUND)

TOURISM MANAGEMENT & AMBASSADORSHIP
(*SEE* MOBILITY AND PARKING SERVICES FUND)

VEHICLE MAINTENANCE
(*SEE* INTERNAL SERVICES FUND)

VEHICLE OPERATIONS
(*SEE* INTERNAL SERVICES FUND)

INFORMATION TECHNOLOGY
(*SEE* INTERNAL SERVICES FUND)

BUREAU MISSION

The Management Services Bureau seeks to provide excellent and efficient customer service to both its external customers and internal customers while providing well researched analysis for policy decisions for the City of Savannah.

BUREAU TRENDS AND ISSUES

The Management Services Bureau provides critical support services to front-line departments as well as key direct services to the public. The bureau manages internal services that include personnel, technology, fleet management and research and budgeting functions. In addition, the bureau provides external customer services for utility billing, parking, and court services.

A trend the bureau will deal with for the foreseeable future is the establishment of a "new normal" in the area of revenues vs. expenditures. The end of the recession, in addition to several state mandates, are slowly establishing a new baseline that the City can expect to positively impact overall revenue. One factor causing major impact is the State mandated changes on revenue sources such as sales tax and personal property tax.

Another trend that is becoming clearer post-recession is the establishment or expansion of some expense centers. They include:

- Risk Management loss fund due to a generally more litigious society
- Rising cost of healthcare beyond inflation
- Rising cost of vehicles (particular specialty vehicles like fire apparatus) beyond inflation
- Increasing demand for core services over a greater geographic area

Major projects the bureau faces in 2015 include:

- Implementation of a Radio Replacement Program through Information Technology
- Implementation of improved customer services systems for Utility Billing
- Implement mobile device management system
- Updating enterprise-wide software
- Improving customers' ability to pay for parking through smartphones and at their parking meter

EXPENDITURES BY TYPE

The 2015 budget increases $324,933 or 3.7% above 2014 projected expenditures. Of this increase, $335,966 is in Personnel Services and is primarily due to wage and benefit adjustments as well as the filling of vacant positions. Capital outlay increased $21,000 or 210.0% mainly due to expected expenditures in Recorders Court for furniture and installation of a cashier window related to a move in office location. Outside Services expenditures are expected to decrease by $49,623 or 2.7% due to reduced use of Temporary Labor personnel once vacant positions are filled.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 5,797,197	$ 6,097,283	$ 6,433,249	5.5
Outside Services	1,698,910	1,860,175	1,810,552	(2.7)
Commodities	179,554	214,521	184,610	(13.9)
Interfund Services	849,385	696,752	737,743	5.9
Capital Outlay	8,199	10,000	31,000	210.0
Other Expenses	22,680	7,261	13,771	89.7
TOTAL	$ 8,555,925	$ 8,885,992	$ 9,210,925	3.7

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Bureau Chief's Office	$ 253,235	$ 251,431	$ 256,463	2.0
Research and Budget	549,381	629,898	728,599	15.7
Human Resources	1,548,015	1,670,474	1,719,266	2.9
Risk Management	663,136	753,974	787,039	4.4
Purchasing	514,068	472,215	488,485	3.4
Revenue	1,481,221	1,522,718	1,563,490	2.7
Recorder's Court of Chatham County	2,230,737	2,253,011	2,336,343	3.7
Research Library and Municipal Archives	223,319	234,883	235,310	0.2
Inventory Management	356,297	343,200	353,604	3.0
Mail and Municipal Building Services	736,516	754,188	742,326	(1.6)
TOTAL	$ 8,555,925	$ 8,885,992	$ 9,210,925	3.7

MANAGEMENT SERVICES BUREAU CHIEF

PRIMARY SERVICES

The Management Services Bureau Chief office is the administrative arm for all departments housed within the Management Service Bureau. The Bureau and its departments deliver front-line services to citizens as well as provide essential tools and guidance to City Departments to manage effectively and employees to work efficiently. The Bureau of Management Services accomplishes its role by providing administrative direction, and services to the City including human resources, purchasing, municipal, technological and financial management. The Bureau oversees the collaboration efforts between the City and Social Service agencies awarded monies to provide resources to businesses, residents and visitors.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To provide quality administrative oversight and support services of the sixteen departments housed within the Bureau
- To present sound management decisions that will strengthen the internal and external viability of the Bureau and the City as a whole
- To develop effective management policies and procedures in order to predict potential issues and prevent recurring operating deficits and financial insolvency
- To efficiently manage City resources

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Total cost of overhead services Management Services Bureau	$8,555,925.00	$8,949,553.00	$8,885,992.00	$9,210,925.00
– Total costs of personnel services City-wide	$154,487,637.00	$161,074,256.00	$158,643,562.00	$161,659,783.00
– Management Services Bureau employment vacancy rate	-	-	11.5%	10.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Efficiency Measures				
- Overhead as a percentage of total budget expenditures	1.8%	2.4%	2.2%	2.3%
– Personnel services as a percentage of total budget expenditures	31.7%	42.5%	40.0%	40.6 %
– Efficiency rating of departments within the bureau	-	-	-	85.0 %
– Average department satisfaction rating	-	-	-	85.0%
Effectiveness Measures				
- Customer Survey – overall percent of city departments satisfied with services	-	-	-	90.0%
- Percent of budget spent	-	-	-	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 215,107	$ 219,989	$ 222,272	1.0
Outside Services	31,384	20,996	20,158	(4.0)
Commodities	2,119	3,200	3,250	1.6
Interfund Services	4,624	6,246	7,782	24.6
Capital Outlay	0	1,000	2,000	100.0
Other Services	0	0	1,001	100.0
TOTAL	$ 253,234	$ 251,431	$ 256,463	2.0

POSITIONS

Class Title	2015 FTE	Grade
Management Services Bureau Chief	1.00	-
Senior Administrative Assistant	1.00	14
TOTAL	2.00	

RESEARCH AND BUDGET

PRIMARY SERVICES

Research and Budget's primary responsibilities include: preparing a fiscal plan that provides the resources needed to support Council's strategic priorities and the service delivery needs of citizens, businesses, and visitors; providing a diversified revenue base that includes securing grant funds to leverage the financing of governmental services; updating the five-year capital plan to support a program of regular maintenance, replacement and growth of the City's infrastructure; and participating in various research projects.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:
- To effectively manage and monitor City of Savannah fiscal resources within proper operating and capital budgetary guidelines

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Conservative, balanced budget prepared	1	1	1	1
– Quarterly financial reports prepared	4	4	4	4
– Timely analysis of bi-weekly City Council agendas	-	-	26	26
Efficiency Measures				
– GFOA Budget Rating received	Distinguished	Distinguished	Distinguished	Distinguished
– Days to prepare financial reports	30	15	15	15
– Average turnaround for bi-weekly City Council agenda analysis in days	-	-	2	2
Effectiveness Measures				
– Budget adopted by annual December 31 deadline	100.0%	100.0%	100.0%	100.0%
– Financial reports prepared by deadline	100.0%	100.0%	100.0%	100.0%
– Auditing abnormalities explained/resolved	-	-	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 489,762	$ 551,323	$ 597,253	8.3
Outside Services	22,301	41,386	91,433	120.9
Commodities	6,349	8,134	6,830	(16.0)
Interfund Services	30,969	29,055	33,083	13.9
TOTAL	$ 549,381	$ 629,898	$ 728,599	15.7

POSITIONS

Class Title	2015 FTE	Grade
Research and Budget Director	1.00	26
Assistant Research and Budget Director	1.00	23
Principal Research and Budget Analyst	1.00	20
Research and Budget Program Management Coordinator	1.00	20
Senior Research and Budget Analyst	2.00	18
Research and Budget Analyst	1.00	17
Research and Budget Technician	1.00	14
TOTAL	8.00	

HUMAN RESOURCES

PRIMARY SERVICES

The Human Resources (HR) Department is responsible for filling all City positions with qualified and capable individuals; providing cost effective and competitive pay and benefit programs to all employees; providing high quality training to provide employees with technical, managerial, and customer service skills to serve the citizens of Savannah; and helping to develop a positive work place for all employees. In addition, the Human Resources Department works to provide leadership, advocacy, professional development, and superior service to internal and external customers.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To administer open and competitive recruitment for attracting a workforce of exceptionally well qualified, motivated, and diverse individuals to work and represent the City of Savannah
- To train employees by enhancing their knowledge, skills, and abilities in order to serve customers effectively, efficiently, and courteously
- To provide services and programs that benefit the physical, mental, and social well-being of the individual employee, department, and the overall organization

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Applicants processed	20,000	20,000	22,000	18,000
- Positions filled	450	400	600	500
- Hours of training delivered	800	800	750	800
- Employees participating in training programs	1,493	1,500	1,400	1,600
- Employees/retirees enrolled in medical plan	3,050	3,050	2,900	2,900
Efficiency Measures				
- Average number of days to certify external applicants	30	25	30	25
- Percent of available spaces filled in a training class	90.0%	90.0%	90.0%	90.0%
- Average monthly medical claims cost per employee/retiree	$715.00	$750.00	$750.00	$825.00

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Percent of employees completing probation	80.0%	80.0%	80.0%	83.0%
- Citywide turnover rate	8.0%	12.0%	14.0%	9.0%
- Training evaluations survey result out of 5.0	4.9	4.9	4.8	4.8
- Average number of training hours per employee	-	-	-	15
- Lower medical cost per employee versus national average	28.0% below	28.0% below	11.0% below	10.0% below

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,115,760	$ 1,208,086	$ 1,305,595	8.1
Outside Services	288,290	333,350	276,834	(17.0)
Commodities	26,517	29,397	29,457	0.2
Interfund Services	117,442	99,641	106,378	6.8
Other Expenses	6	0	1,002	100.0
TOTAL	$ 1,548,015	$ 1,670,474	$ 1,719,266	2.9

POSITIONS

Class Title	2015 FTE	Grade
Human Resources Director	1.00	26
Human Resources Administrator	2.00	23
Senior Human Resources Analyst	1.00	20
Employee Relations Coordinator	1.00	18
Human Resources Analyst	4.00	18
Employee Health Coordinator	1.00	18
Employee Assistant Coordinator	1.00	18
Employee Development Coordinator	2.00	17
Employee Health Coordinator Assistant	1.00	16
Human Resources Technician	4.00	14
Human Resources Assistant	1.00	10
TOTAL	19.00	

RISK MANAGEMENT

PRIMARY SERVICES

Risk Management is responsible for protecting the City's assets and properly managing all risks encountered in doing business as a municipality. Risk Management strives to achieve a work environment that is 100% collision and injury free. Preventing losses eliminates the flow of funds from the City caused by chargeable vehicular collisions, work related injuries, petition claims, and excessive commercial insurance premiums.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To provide financial stability by mitigating losses and to monitor and report losses/expenses
- To encourage health and safety of employees and citizens
- To purchase commercial insurance as appropriate or required by law

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Open and new claims administered	1,089	1,160	1,100	1,100
- Alcohol and drug tests conducted	1,120	1,160	1,120	1,120
- Employee participants in safety and driver training	3,000	3,000	3,100	3,200
- Motor vehicle record reviews	80	500	150	150
Efficiency Measures				
- Hours to contact citizens after initial complaint	48	48	48	48
- Hours to contact injured employees after receiving initial report	24	24	24	24
- Meeting of Incident Review and Prevention Board	12	12	12	12
- Risk Management Funds update to Research & Budget and Bureau Chief by the 15th of the month	6	-	6	6

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Percent satisfaction with services delivered to injured employees	90.0%	90.0%	90.0%	90.0%
- Audit score of Third Party Administrator for Workers' Compensation and Auto Liability	85.0%	92.0%	92.0%	92.0%
- Loss reports provided to bureaus by the 15th of month	12	12	12	12

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 359,884	$ 378,298	$ 406,387	7.4
Outside Services	266,540	338,231	342,431	1.2
Commodities	7,704	11,200	10,200	(8.9)
Interfund Services	29,008	23,663	25,106	6.1
Other Expenses	0	2,582	2,915	12.9
TOTAL	$ 663,136	$ 753,974	$ 787,039	4.4

POSITIONS

Class Title	2015 FTE	Grade
Risk Management Administrator	1.00	23
Risk Management Analyst	1.00	18
Risk Management Coordinator	1.00	17
Risk Management Technician	3.00	14
TOTAL	6.00	

PURCHASING

PRIMARY SERVICES

Purchasing is responsible for procuring required materials, supplies, equipment and services in a timely, cost effective manner in support of all City activities and priorities within the guidelines of the City's procurement code and policies. Purchasing is also committed to providing the maximum services to increase the number of Minority/Women Business Enterprises (M/WBE) in Savannah, assisting them with growing and sustaining successful businesses, and increasing their participation in the City of Savannah's procurement process.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To process requisitions into purchase orders (PO) within ten days of requisition through the use of bids, annual contracts, and telephone quotes
- To maintain open requisitions at a level of 70 or less
- To award 17.0% of total dollars awarded by the City to minority and women-owned businesses
- To provide training to City personnel on purchasing policies and procedures
- To maintain annual contracts in an expired state at or below 25.0% of all annual contracts
- To increase the utilization of local (44.0% of total) and M/WBE (17.0% of total) firms participating in the City's procurement process by offering networking events to all contractors, suppliers, vendors, and consultants; promoting contract opportunities throughout the community; and providing technical assistance and support to firms wishing to secure City contracts

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Bids posted on City website	244	280	275	250
- Annual contracts executed	145	200	200	180
- Agency Purchase Orders (APO) processed	17,119	15,000	15,000	16,000
- PO's processed	6,442	5,172	5,600	6,000
- Average Cost Per PO & APO	$2,330.77	$2,320.00	$2,320.00	$2,300.00
Efficiency Measures				
- Average number of days to process a requisition	10.6	10.0	10.0	10.0
- Average number of open requisitions per week	75	90	65	70

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Average cost of open requisitions	$48,340.56	$22,222.22	$35,000.00	$35,000.00
- Percent of annual contracts in expired State	30.0%	20.0%	25.0%	20.0%
- Workshops & training conducted by purchasing staff	4	4	6	5
Effectiveness Measures				
- Supplier outreach & workshops sessions attended by purchasing staff	4	4	8	5
- Percent M/WBE - participation overall	21.0%	15.0%	15.0%	17.0%
- Local vendor contract awards	42.0%	45.0%	45.0%	44.0%

EXPENDITURES BY TYPE

Expenditure Area		2013 Actual		2014 Projected		2015 Adopted	% Change 2014-2015
Personnel Services	$	389,086	$	385,898	$	402,894	4.4
Outside Services		18,445		25,130		22,630	(10.0)
Commodities		4,277		4,900		4,900	0.0
Interfund Services		87,547		56,287		58,061	3.2
Other Expenses		14,713		0		0	0.0
TOTAL	$	514,068	$	472,215	$	488,485	3.5

POSITIONS

Class Title	2015 FTE	Grade
Purchasing Director	1.00	25
Assistant Purchasing Director	1.00	23
Buyer	3.00	16
Purchasing Technician	1.00	13
TOTAL	6.00	

REVENUE

PRIMARY SERVICES

The Revenue Department administers the revenue programs for the City of Savannah by operating four separate units: Central Cashiering, Business and Alcohol Tax, Property Tax, and Utility Services. Their responsibilities include the timely billing, collection, and deposit of revenue from the City's various revenue sources as defined in the City's annual Revenue Ordinance.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To bill and collect 90.0% of the City's accounts receivables within time frames consistent with state and local revenue code
- To receive and timely deposit 100.0% of all revenues to the appropriate accounts and general ledger funds
- To ensure compliance with state and local regulatory codes for businesses involved with dispensing alcohol

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Property tax accounts managed	63,176	63,300	63,300	63,300
- Tax bills issued annually	74,943	90,000	85,000	85,000
- Business tax accounts managed	7,310	6,850	7,300	7,300
- Alcohol licenses managed	518	490	520	520
- Cashier transactions	498,287	500,000	500,000	700,000
Efficiency Measures				
- Cost per property tax account	$5.87	$6.00	$6.00	$6.00
- Cost per business tax account/alcohol license	$76.48	$70.00	$80.00	$76.00
- Cost per cashier transaction	$0.67	$0.70	$0.70	$0.75
- Overall overhead	1.3%	1.5%	1.5%	1.5%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Percent tax collected vs. billed (current year)	89.0%	90.0%	90.0%	90.0%
- Percent tax collected versus billed (prior years)	99.0%	99.0%	99.0%	99.0%
- Percent of alcohol licenses renewed by January 31 each year	98.0%	100.0%	99.0%	100.0%
- Percent of business tax accounts renewed by July 1 each year	95.0%	91.0%	95.0%	95.0%
- Percent of transactions posted to appropriate accounts	99.0%	100.0%	99.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,066,488	$ 1,142,327	$1,166,644	2.1
Outside Services	136,388	135,787	139,637	2.8
Commodities	52,241	58,950	60,000	1.8
Interfund Services	214,624	176,654	185,038	4.8
Capital Outlay	8,199	9,000	9,000	0.0
Other Expenses	3,281	0	3,171	100.0
TOTAL	$ 1,481,221	$ 1,522,718	$1,563,490	2.7

POSITIONS

Class Title	2015 FTE	Grade
Revenue Director	1.00	25
Revenue Enforcement Coordinator	1.00	23
Assistant Revenue Director	1.00	23
Revenue Compliance Analyst	1.00	17
Revenue Supervisor - Property	1.00	16
Revenue Supervisor	1.00	15
Revenue Specialist	5.00	12
Revenue Investigator	2.00	12
Administrative Assistant	1.00	12
Senior Accounting Clerk	1.00	11
Accounting Clerk	1.00	10
Customer Service Representative	1.00	10
Cashier	4.00	9
TOTAL	21.00	

RECORDER'S COURT OF CHATHAM COUNTY

PRIMARY SERVICES

Recorder's Court of Chatham County plays a major role in the local justice system. The court's main functions include providing hearings for individuals cited with violating Georgia traffic laws and local ordinances, accepting guilty pleas from persons charged with misdemeanors, and conducting probable cause hearings for individuals charged with a misdemeanor or felony offense. The judges of Recorder's Court also issue search warrants and criminal warrants to the law enforcement officers with jurisdiction in the City of Savannah and in the unincorporated areas of Chatham County, Georgia.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards everywhere in the community

Objectives:

- To give the judiciary and staff the opportunity to process all cases filed with the Court and to achieve an average disposition rate of 28 days from the assignment of all criminal accusations filed in this court, either by sentencing or committal to a higher court
- To dispose of traffic citations within 35 days of filing with the Court
- To provide a first appearance advisement hearing within 24 hours after arrest for 100.0% of persons arrested and detained in the Chatham County Detention Center/Jail
- To operate a Livability Court Docket to respond to local ordinance voilations in the City of Savannah and in the unincorporated areas of Chatham County, in support of efforts to improve the livability of neighborhoods; reduce incidents of blight; and promote healthy communities and good citizenship
- To utilize the assistance of a professional collection agency to actively pursue and collect outstanding fines and fees assessed by the Recorder's Court of Chatham County

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Criminal and traffic cases filed	45,864	46,000	50,000	54,000
- Delinquent notices issued	5,902	4,860	6,500	6,000
- Payment plans established	4,273	4,828	4,900	5,000
Efficiency Measures				
- Cost per charge	$41.41	$41.41	$41.41	$41.41
Effectiveness Measures				
- Percent of inmates presented for appearance hearing within 24 hours of arrest	100.0%	100.0%	100.0%	100.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Average number of days from criminal or traffic case filing to first appearance	28	28	28	28
- Percent of delinquent offenders sent court notices	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,699,787	$ 1,758,383	$ 1,857,816	5.7
Outside Services	325,581	292,560	268,950	(8.1)
Commodities	52,869	68,015	41,750	(38.6)
Interfund Services	152,500	134,053	146,825	9.5
Capital Outlay	0	0	20,000	100.0
Other Expenses	0	0	1,001	100.0
TOTAL	$ 2,230,737	$ 2,253,011	$ 2,336,343	3.7

POSITIONS

Class Title	2015 FTE	Grade
Recorder's Court Judge	3.00	-
Recorder's Court Director	1.00	25
Recorder's Court-Chief Deputy Clerk	1.00	23
Deputy Clerk Supervisor	1.00	17
Court Services Supervisor	1.00	17
Court Services Specialist	2.00	14
Judicial Secretary	3.00	14
Senior Deputy Clerk	1.00	13
Administrative Assistant	1.00	12
Deputy Clerk	5.00	11
Customer Service Representative	1.00	10
Cashier	4.00	9
Case Disposition Clerk	3.00	9
Court Services Technician	2.00	9
TOTAL	29.00	

RESEARCH LIBRARY AND MUNICIPAL ARCHIVES

PRIMARY SERVICES

The Research Library and Municipal Archives collects, manages, preserves and makes accessible records documenting the City of Savannah's history; administers the records management program and the City Records Center to increase the efficiency of City agencies; and shares the City's history with City employees, citizens and visitors through outreach activities.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To administer annual records transfers and dispositions in compliance with State regulations and established retention schedules
- To manage and preserve permanent retention records according to accepted archival standards
- To provide timely and effective response to employee and public reference and retrieval requests
- To provide engaging and educational opportunities to experience the City of Savannah's history

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Records transfers (cu.ft.)	850	925	850	875
- Records dispositions (cu.ft.)	965	725	812	825
- Reference/retrieval requests	4,777	3,500	4,800	4,750
Efficiency Measures				
- Cost of annual transfers (cu.ft.)	$3.13	$3.25	$3.29	$3.30
- Cost of annual dispositions (cu.ft.)	$10.49	$10.50	$8.43	$10.50
- Average cost of reference/retrieval response	$15.20	$18.00	$15.62	$18.00
Effectiveness Measures				
- Percent of annual records actions completed	100.0%	100.0%	100.0%	100.0%
- Percent of annual records documentation completed	100.0%	100.0%	100.0%	100.0%
- Percent of reference/retrieval requests responded to within 3 days or less	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 153,096	$ 145,898	$ 157,272	7.8
Outside Services	53,026	70,236	61,188	(12.9)
Commodities	10,906	11,605	8,979	(22.6)
Interfund Services	6,291	7,144	7,871	10.2
TOTAL	$ 223,319	$ 234,883	$ 235,310	0.2

POSITIONS

Class Title	2015 FTE	Grade
Library and Archives Director	1.00	25
Library Archivist	1.00	18
TOTAL	2.00	

INVENTORY MANAGEMENT

PRIMARY SERVICES

Inventory Management is responsible for providing administrative control of receiving, stocking, and disbursement of commodities to all City departments. The division purchases goods, administers contracts, promotes the use of sustainable goods, and administers the sales of surplus property. Meeting this requirement demands sound procedures and control systems that seek to minimize stock-outs and to provide accurate and timely information on inventory status.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To maintain a City inventory turnover rate that will be consistent with the industry standard of 3.0 times
- To limit warehouse losses to 1.5% of inventory value
- To achieve 96.0% records accuracy

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Cost of goods sold	$984,915.00	$1,100,000.00	$985,000.00	$990,000.00
- Value of inventory	$455,877.00	$465,000.00	$465,000.00	$475,000.00
- Records within standards	963	960	940	940
Efficiency Measures				
- Cost per item maintained in inventory	$0.52	$0.55	$0.55	$0.55
- Losses not to exceed standard 1.5% of inventory value	$321.00	$473.00	$400.00	$400.00
- Percent records with no difference	99.0%	96.0%	96.0%	96.0%
Effectiveness Measures				
- City inventory turnover rate	3.0	3.0	3.0	3.0
- City deviation percentage (Includes standard at 0.5%)	0.001%	0.2%	0.2%	0.2%
- Limit percent records within standard to less than 2%	0.1%	1.0%	1.0%	1.0%

Return to TOC

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 286,697	$ 285,157	$ 293,737	3.0
Outside Services	4,878	5,692	5,692	0.0
Commodities	4,148	4,845	4,969	2.6
Interfund Services	55,895	42,827	44,526	4.0
Other Expenses	4,679	4,679	4,680	0.0
TOTAL	$ 356,297	$ 343,200	$ 353,604	3.0

POSITIONS

Class Title	2015 FTE	Grade
Central Services Administrator	1.00	23
Surplus Inventory Technician	1.00	13
Storekeeper	2.00	11
Administrative Clerk	1.00	9
TOTAL	5.00	

MAIL AND MUNICIPAL BUILDING SERVICES

PRIMARY SERVICES

Mail and Municipal Building Services provides administrative control of the contracted mail and courier services to all City departments and selected outside agencies. The service directs and monitors the activities of contractors and service providers to address building maintenance and janitorial services for the downtown and mid-town municipal centers. The service also provides administrative controls over the many contractual services for the municipal centers.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To ensure inter-office mail deliveries are met 100.0% of the time
- To receive accurate and timely reports from the mail courier services 97.0% of the time
- To ensure that municipal facilities are clean and environmentally pleasing

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Inter-office deliveries completed	28,363	27,861	28,614	28,614
- Special deliveries completed	334	320	350	350
- Custodial service request completed	108	85	100	100
Efficiency Measures				
- Cost per inter-office delivery	$2.26	$2.30	$2.52	$2.52
- Cost per special delivery	$5.65	$5.50	$8.00	$8.00
- Custodial cost per square foot	$0.79	$0.93	$0.93	$0.90
Effectiveness Measures				
- Percent time inter-office mail deliveries are met	100.0%	100.0%	100.0%	100.0%
- Percent time special deliveries are met	100.0%	100.0%	100.0%	100.0%
- Satisfaction rate for custodial services	-	60.0%	60.0%	60.0%

Return to TOC

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 21,530	$ 21,924	$ 23,379	6.6
Outside Services	552,077	596,807	581,598	(2.5)
Commodities	12,423	14,275	14,275	0.0
Interfund Services	150,486	121,182	123,074	1.6
TOTAL	$ 736,516	$ 754,188	$ 742,326	(1.6)

POSITIONS

Class Title	2015 FTE	Grade
Administrative Clerk	0.60	9
TOTAL	0.60	

COMMUNITY AND ECONOMIC DEVELOPMENT

DEPARTMENTS

BUREAU CHIEF'S OFFICE

COMMUNITY SERVICES

LAND BANK ADMINISTRATION

CITIZEN OFFICE

RIVER STREET HOSPITALITY CENTER

311 CALL SERVICE CENTER

REAL PROPERTY SERVICES

STEP UP PROGRAM (*SEE* APPENDICES)

ECONOMIC DEVELOPMENT

ENTREPRENEURIAL CENTER

HOUSING
(*SEE* COMMUNITY DEVELOPMENT FUND)

COMMUNITY PLANNING AND DEVELOPMENT
(*SEE* COMMUNITY DEVELOPMENT FUND)

ADVANCEMENT CENTER AT MOSES JACKSON
(*SEE* COMMUNITY DEVELOPMENT FUND)

COASTAL WORKFORCE SERVICES
(*SEE* GRANT FUND)

YOUTH BUILD (*SEE* GRANT FUND)

SAVANNAH DEVELOPMENT AND RENEWAL AUTHORITY (SEE APPENDICES)

NEIGHBORHOOD IMPROVEMENT ASSOCIATION
(SEE APPENDICES)

BUREAU MISSION

To develop and support partnerships that help build and sustain safe and physically attractive neighborhoods, a socially healthy community, and an economically prosperous city.

BUREAU TRENDS AND ISSUES

In 2015, the Community and Economic Development Bureau will continue to address issues of: Quality Affordable Housing, Corridor Revitalization, Citizen Engagement, Citizen Services, Economic Development, Federal Grant Management, Property Acquisition, and Redevelopment. The bureau is the home of departments that provide opportunities to enhance the quality of life for residents with low and moderate income though the administration of federal grants. Grant funds are primarily used to provide affordable housing, housing repair, education enrichment, long and short-term on-the-job training, counseling, support services, small business support, and support services to qualifying residents.

Community Planning and Development (CPD) administers the City's federal entitlement and competitive community development grant award from the United States Department of Housing and Urban Development (HUD), the United States Department of Commerce, and the Economic Development Administration. Over the last ten years, federal awards to entitlement cities have been on a steady decline. The City's federal entitlement awards have been reduced by $2.1 million, and this trend is anticipated to continue. As federal funding for housing declines, the Housing Department continues to build partnerships and seek new grants that enable it to use its limited federal funding to leverage private and non-traditional funds for both housing activities and administration. Growth of

the Savannah Affordable Housing Fund, established by City Council in the 2012 budget, has been instrumental in showing the City's commitment when competing for new housing grants.

Real Property Services is managing a variety of real property projects for the City including its popular Community Garden program, the sale of surplus City property, acquisition of several strategic sites for key public facilities, and managing the City's FEMA grants for the acquisition of flood prone residential properties.

As the economy continues to recover, a considerable increase in new development requires coordination and enforcement efforts and has led to a surge in calls for service through the City's 311 system. At the same time, a rising number of visitors and special events in our downtown places increased pressure on downtown cleanliness, maintenance, and beautification efforts. As our local government strengthens the model where citizens are partners, the Citizen Office will continue to play an important role through Citizen Liaisons, 311 Call Center, and Downtown Teams.

During 2014, Coastal Workforce Investment Board (CWIB), administered by Coastal Workforce Services, received a mandate from the Georgia Department of Economic Development's Workforce Division expanding its nine-county region to include Screven County. The CWIB received an increase in Workforce Investment Act funding for Adult, Dislocated Worker, Rapid Response, and Youth grants. Coastal Workforce Services will continue to provide quality services through contractual agreements within the ten-county region with additional emphasis on Customized Training initiatives by partnering with local business industries.

The Community & Economic Development Bureau committed substantial effort and resources towards revamping the City's Minority and Woman-Owned Business Enterprise program, including drafting new operating procedures that increase accountability and communication with prime and sub-contractors. The Bureau also began the process of implementing strategies to improve business services, increase customer service feedback, and market Savannah as the best City in which to do business.

EXPENDITURES BY TYPE

The 2015 budget increases $440,012 or 10.3% above 2014 projected expenditures. Of this increase, $253,459 is primarily due to wage and benefit adjustments. Outside services reflect contractual expenditures for professional purchased services and recurring maintenance. Interfund services increases reflect higher garage, insurance by risk management, and radio capital charges which have affected the budget city-wide.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 2,973,879	$ 3,346,208	$ 3,599,667	7.6
Outside Services	436,207	493,588	533,295	8.0
Commodities	113,268	165,461	177,374	7.2
Interfund Services	264,920	254,626	316,648	24.4
Capital Outlay	13,087	0	700	100.0
Other Expenses	67,519	51,397	64,476	25.4
TOTAL	$ 3,868,880	$ 4,311,280	$ 4,692,160	8.8

COMMUNITY AND ECONOMIC DEVELOPMENT

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Bureau Chief's Office	$ 367,733	$ 336,257	$ 348,842	3.7
Community Services	322,727	353,782	350,126	(1.0)
Land Bank Administration	(5,274)	0	0	0.0
Citizen Office	1,256,504	1,282,292	1,343,460	4.8
River Street Hospitality Center	130,333	144,209	146,193	1.4
311 Call Service Center	213,563	206,916	207,108	0.1
Real Property Services	450,827	512,731	532,021	3.8
Step Up Program[1]	307,770	271,533	342,720	26.2
Economic Development	517,545	853,245	726,487	(14.9)
Savannah Development and Renewal Authority[1]	0	0	275,000	100.0
Entrepreneurial Center	307,152	350,315	420,203	20.0
TOTAL	$ 3,868,880	$ 4,311,280	$ 4,692,160	8.8

[1]*Step Up Program and SDRA can be viewed in the Appendix within Outside Agencies*.

COMMUNITY AND ECONOMIC DEVELOPMENT BUREAU CHIEF

PRIMARY SERVICES

The Community and Economic Development Bureau Chief's Office administratively assists all the departments within the bureau by formulating policies and goals that guide the management of federal and state funded programs, working with citizens to increase communication and participation in city projects, increasing access to quality services, and coordinating the planning and implementation of revitalization activities. The Bureau of Community and Economic Development collaborates with multiple federal, state, and local agencies to ensure all grants are administered, ordinances are enforced, and citizens are engaged and provided the opportunity to access the Bureau's services. The Bureau provides citizens with programs that enhance financial stability, improve neighborhood quality of life, assist with new business development and retention, and support local community development.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To provide administrative oversight of bureau departments and agencies of the Bureau of Community and Economic Development
- To seek grants and partnerships and to coordinate special projects and activities that improve internal operations, enhance bureau activities, improve the quality of life, and make Savannah a thriving and economically prosperous city

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Respond to and track all information and action item requests submitted to bureau chief's office	-	300	305	300
– Seek grants, partnerships, or special projects that increase resources and support bureau activities	-	3	3	2
– Coordinate bureau improvement teams	-	2	2	2
Effectiveness Measures				
– Number of bureau program or process improvements implemented	-	3	6	4

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of solicitations resulting in new partnerships, programs or grants that support bureau/city services	-	50.0%	100.0%	50.0%

[1]*This program became fully staffed in 2013.*

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 261,323	$ 299,638	$ 301,878	0.7
Outside Services	81,497	20,468	21,083	3.0
Commodities	7,709	6,749	8,550	26.7
Interfund Services	4,118	9,402	13,422	42.8
Capital Outlay	13,086	0	700	100.0
Other Expenses	0	0	3,209	100.0
TOTAL	$ 367,733	$ 336,257	$ 348,842	3.7

POSITIONS

Class Title	2015 FTE	Grade
Community and Economic Development Bureau Chief	1.00	-
Management Services Coordinator	1.00	22
Senior Administrative Assistant	1.00	14
TOTAL	3.00	

COMMUNITY SERVICES

PRIMARY SERVICES

Community Services provides the management, facilities and administrative support functions of the Community Planning and Development Department, housed within the Community Development Fund. The department develops plans, funds activities, and implements programs and strategies that address deterioration in Community Development Block Grant (CDBG) eligible neighborhoods and engages low-to-moderate income persons in federally supported activities that increase opportunities and improve the quality of life of individuals and families. Department activities include comprehensive neighborhood planning, resident assistance, neighborhood association support, neighborhood improvement, and the investment and management of federal grants that support the City's Housing and Community Development Plan.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourages a sense of community

Objectives:

- To receive a satisfactory performance rating from the U.S. Department of Housing and Urban Development (HUD) on the City's Annual Performance Report
- To fund and/or undertake human service, micro-business, and family assistance activities that collectively assist low and moderate income individuals and/or families
- To assist neighborhoods in the development of neighborhood plans or implementation of neighborhood grants/projects which improve neighborhood livability and assist persons in need

Note: Performance Measures for Community Services are combined with those for the Community Planning and Development Department in the Community Development Fund.

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 209,654	$ 240,310	$ 242,508	0.9
Outside Services	39,786	57,609	46,606	(19.1)
Commodities	6,486	9,570	9,570	(0.0)
Interfund Services	54,118	33,610	41,713	24.1
Other Expenses	12,683	12,683	9,729	(23.3)
TOTAL	$ 322,727	$ 353,782	$ 350,126	(1.0)

POSITIONS

Class Title	2015 FTE	Grade
Community Planning and Development Director	1.00	25
Program Analyst	1.00	18
Community Projects Technician	1.00	12
TOTAL	3.00	

LAND BANK ADMINISTRATION

PRIMARY SERVICES

Land Bank Administration manages the conversion of delinquent real property to a state of tax revenue producing property.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:
- To acquire tax delinquent and distressed real property
- To foster real property development
- To support affordable housing

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Percent distressed real property evaluated for possible purchase	100.0%	100.0%	100.0%	100.0%
– Tax liens acquired to selective property	5	12	5	12
– Delinquent property taxes abated	1	6	2	3
Efficiency Measures				
- Market inventory for development	8	9	6	9
- Clouded titles cleared	0	4	2	4
Effectiveness Measures				
- Transactions closed	6*	9	6	9
- Profit margin achieved, with a goal of 10.0% or greater	40.0%	100.0%	100.0%	100.0%

**Six transactions closed in 2013. Two transactions closed with profit margins of 10% of greater.*

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 131,762	$ 135,816	$ 137,073	0.9
Outside Services	(137,036)	(135,816)	(137,073)	0.9
TOTAL	$ (5,274)	$ 0	$ 0	(100.0)

CITIZEN OFFICE

PRIMARY SERVICES

The Citizen Office proactively works with citizens and city staff to ensure that public participation is a key component of city-led projects and programs. Citizen involvement results in improved services and a greater level of citizen support and approval. This is achieved by coordinating efforts among city departments and the 311 Call Center to ensure timely and accurate response to the citizenry. The Citizen Office places special emphasis on downtown by providing planning, code enforcement, cleanliness, and maintenance efforts. The Downtown Services division works with citizens to develop and encourage partnerships designed to enhance downtown cleanliness.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:
- To develop and implement citizen involvement plans on behalf of departments
- To serve in a mediator role for neighborhood issues including new development, re-zonings, and implementation of new City policies and ordinances
- To enforce the Zoning, Sanitation and Property Maintenance codes for downtown
- To service downtown from Liberty Street to the River and from East Broad Street to Martin Luther King, Jr. Boulevard (134 blocks) to ensure optimum cleanliness and maintenance

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Litter removal in squares, parks, public spaces, and sidewalks	134 blocks	134 blocks	134 blocks	134 blocks
– Blocks of sidewalks scrubbed or pressure washed (weekly)	51 blocks	51 blocks	51 blocks	51 blocks
– Number of public participation plans developed and implemented	14	10	18	20
– Number of permit applications reviewed and processed	-	-	-	326
– Ordinance compliance within 30 days	75.0%	75.0%	50.0%	-
Efficiency Measures				
– Percent of parks and medians on scheduled mowing cycle	100.0%	100.0%	100.0%	100.0%
– Completion of scheduled litter routes	100.0%	100.0%	100.0%	100.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of planning initiative phases complete	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Average number of container and litter compliances per month	-	-	-	30
– Percent of public spaces serviced for litter, scrubbed, pressure washed, and litter vacuumed on schedule	-	-	-	100.0%
– Average participation in public meetings per month	-	-	-	340
– Average number of community/committee meetings held per month	-	-	-	45
– Percent of compliance achieved on valid citations	-	-	-	80.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 945,448	$ 998,525	$ 1,071,563	7.3
Outside Services	111,260	111,259	72,592	(34.8)
Commodities	55,589	59,282	58,792	(0.8)
Interfund Services	93,364	85,510	101,813	19.1
Other Expenses	50,843	27,716	38,700	39.6
TOTAL	$ 1,256,504	$ 1,282,292	$ 1,343,460	4.8

POSITIONS

Class Title	2015 FTE	Grade
Citizen Office Director	1.00	25
Maintenance Superintendent	1.00	20
Zoning Inspector	1.00	17
Sanitation Supervisor	1.00	17
Downtown Programs Technician	1.00	16
Citizen's Liaison Technician	2.00	16
Maintenance Crew Chief	1.00	14
Senior Property Maintenance Inspector	1.00	14
Administrative Assistant	1.00	12
Medium Equipment Operator	2.00	11
Senior Maintenance Worker	4.00	9
Maintenance Worker	4.00	8
TOTAL	20.00	

RIVER STREET HOSPITALITY CENTER

PRIMARY SERVICES

The River Street Hospitality Center provides custodial and maintenance services to the Hospitality Center, City Hall, and River Street. The division provides information and services through an operating agreement between Visit Savannah and the City of Savannah.

GOALS AND OBJECTIVES

Priority Goal:
Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:

- To increase community awareness of 311 through marketing and promotional activities
- To achieve high internal and external customer satisfaction ratings
- To provide prompt response to customer inquiries

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of citizens and visitors served	326,914	400,000	320,004	375,000
– Number of cleanliness inspections conducted	24	24	24	24
Efficiency Measures				
– Supply/maintenance cost per visitor	$0.40	$0.43	$0.40	$0.38
– Custodial cost per square foot	$80.00	$63.00	$81.00	$81.00
Effectiveness Measures				
– Visitor satisfaction rating on 1-4 scale	3.5	3.5	3.5	3.5
– Cleanliness rating on 1-4 scale	3.5	4.0	4.0	4.0

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 97,400	$ 98,980	$ 98,994	0.0
Outside Services	17,068	22,352	22,352	0.0
Commodities	14,960	15,623	14,919	(4.5)
Interfund Services	905	7,254	9,928	36.9
TOTAL	$ 130,333	$ 144,209	$ 146,193	1.4

POSITIONS

Class Title	2015 FTE	Grade
Building Service Worker	2.25	6
TOTAL	2.25	

311 CALL SERVICE CENTER

PRIMARY SERVICES

The 311 Call Service Center administers the operation of the service request call center. Calls are received and entered into a tracking system for follow-up by the appropriate department. The division seeks to ensure timely and accurate response to all callers.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To increase community awareness of 311 through marketing and promotion activities at least once per month
- To receive an internal and external customer satisfaction rating of 90.0% or better on a 100.0% scale
- To provide prompt response to customer inquiries by maintaining average "wait time" of 45 seconds

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of citizens and visitors served	61,300	75,000	80,000	100,000
– Number of work orders processed	132,152	150,000	152,000	150,000
Efficiency Measures				
– Average wait time in seconds	48	10-12	43	45
– Average call completion in minutes	1.3	3.0	2.2	3.0
Effectiveness Measures				
– Number of work orders closed within standard	98,108	130,000	109,155	115,000

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 144,867	$ 149,578	$ 150,404	0.6
Outside Services	1,161	5,008	5,008	0.0
Commodities	544	1,500	1,313	(12.5)
Interfund Services	66,991	50,830	50,383	(0.9)
TOTAL	$ 213,563	$ 206,916	$ 207,108	0.1

POSITIONS

Class Title	2015 FTE	Grade
Customer Service Supervisor	1.00	16
Customer Service Representative	2.00	10
TOTAL	3.00	

REAL PROPERTY SERVICES

PRIMARY SERVICES

Real Property Services provides research and support for city staff and citizens regarding city-owned property. Acquisition of property for public use, acquisition of property for redevelopment and infill housing, administration of FEMA flood mitigation grants, and processing citizen petitions for purchase or use of city properties are the primary services provided by Real Property Services.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:
- To acquire properties in a cost-effective and timely manner utilizing necessary due diligence
- To provide excellent customer service both internally and externally in administering grants, processing petitions, and providing information on City-owned property

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of petitions processed	64	34	45	50
– Number of leases administered	-	4	6	4
– Number of properties declared surplus	5	-	6	6
– Number of properties acquired, sold or transferred	7	-	6	6
Efficiency Measures				
– Percent of petitions processed within 120 days	65.0%	80.0%	80.0%	80.0%
– Percent of targeted properties owners contacted	100.0%	100.0%	100.0%	100.0%
– Number of surplus property sold or disposed	-	-	10	10
Effectiveness Measures				
– Number of FEMA properties acquired	5	1	5	12
– Number of properties acquired for City use	7	6	2	2

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Number of easements and/or ROW's acquired	-	8	4	4
– Number of internal requests for services managed	-	-	-	30
– Percent FEMA programs reporting compliance	-	-	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 409,598	$ 434,877	$ 440,106	1.2
Outside Services	23,362	43,925	55,500	26.4
Commodities	4,562	7,200	6,811	(5.4)
Interfund Services	10,936	15,729	18,603	18.3
Other Expenses	2,369	11,000	11,001	0.0
TOTAL	$ 450,827	$ 512,731	$ 532,021	3.8

POSITIONS

Class Title	2015 FTE	Grade
Real Property Director	1.00	25
Real Property Coordinator	4.00	18
Real Property Technician	1.00	14
TOTAL	6.00	

ECONOMIC DEVELOPMENT

PRIMARY SERVICES

The mission of the Economic Development Department is to facilitate economic development activities that foster a strong local economy, spur business and job growth and provide for a better quality of life in Savannah. Primary Services include: the development and administration of small business incentives to encourage business development and retention; business outreach, support and assistance; corridor revitalization activities; asset/wealth building services for Savannah residents; and coordination of international outreach activities to foster commerce through business development, tourism, and workforce development partnerships. These programs and activities are geared toward improving economic opportunities and increasing financial well-being for individuals, families, and small businesses of Savannah.

GOALS AND OBJECTIVES

Priority Goal:
Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:

- Business Development and Retention: To provide relevant and meaningful incentives to the business community which encourage business and job growth
- Business Support and Assistance: To provide supportive services and technical assistance to new and existing businesses and entrepreneurs, business associations, and coalitions
- Corridor Revitalization: To work with city planning and service departments, businesses, residents, and other community partners to address and improve physical and economic conditions along distressed commercial corridors
- Asset and Wealth Building Program: To encourage wealth creation among Savannah residents by providing volunteer income tax preparation and financial education services
- International Affairs: To establish the City of Savannah as a globally diverse community by fostering partnerships and initiatives that benefits the community in three concentrated areas: Business Development, Tourism, and Workforce Development

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Number of business outreach, education, & awareness activities	8	8	10	12
- Number of entrepreneurs, businesses and/or groups receiving business assistance (planning, location, technical services, incentives, etc.)	20	25	22	25

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Number of corridors targeted for corridor planning and/or improvement activities	3	4	2	-
- Number of tax clients assisted at city sites	777	900	875	900
- Number of international visits to/from the city	9	4	13	6
Efficiency Measures				
- Percent of business inquiries or requests responded to within 48 hours	100.0%	100.0%	100.0%	100.0%
- Percent of service recipients rating services received as satisfactory or better	75.0%	75.0%	75.0%	75.0%
- Percent of tax clients qualifying for EITC	50.0%	45.0%	42.0%	50.0%
Effectiveness Measures				
- Number of prospective and existing businesses reached through outreach, education, and awareness activities	425	400	172	400
- Percent of clients achieving business assistance targets (location, planning, financing, incentives, creation/expansion)	65.0%	50.0%	50.0%	50.0%
- Number of corridor planning or improvement activities completed	3	3	1	-
- Federal tax dollars refunded at city sites	$1,400,000.00	$1,200,000.00	$1,105,066.00	$1,200,000.00
- Percent of international visits resulting in new business, tourism, or workforce development agreements/partnerships with the City or local Savannah entities	11.0%	50.0%	10.0%	15.0%

EXPENDITURES BY TYPE[1]

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 274,804	$ 444,890	$ 336,996	(24.3)
Outside Services	204,617	306,589	314,356	2.5
Commodities	16,363	58,537	4,880	(91.7)
Interfund Services	21,761	43,229	68,416	58.3
Other	0	0	1,839	100.0
TOTAL	$ 517,545	$ 853,245	$ 726,487	(14.9)

POSITIONS[1]

Class Title	2015 FTE	Grade
Economic Development Director	1.00	25
Program Coordinator	2.00	18
Community Projects Technician	1.00	12
Administrative Clerk	1.00	9
TOTAL	5.00	

[1]Economic Development's budget includes funding for the Small Business Assistance Corporation (SBAC), Creative Coast and Chatham-Savannah Asset Development Corporation (CSADC) / Neighborhood Improvement Association (NIA) expenditures.

ENTREPRENEURIAL CENTER

PRIMARY SERVICES

The Savannah Entrepreneurial Center (SEC) supports small business development by providing training and support to prospective and existing entrepreneurs interested in increasing their business acumen and skills, developing business plans, and creating or expanding small businesses. The center also provides assistance in researching and preparing for micro-business ownership. Through comprehensive training, mentoring, technical assistance, and referrals to financial resources, the Center helps to increase local business growth and the economic empowerment of individuals and the community.

GOALS AND OBJECTIVES

Priority Goal:
Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:
- To provide an educational resource center for existing and prospective entrepreneurs
- To increase business skills and business opportunities for persons interested in owning and operating a business as well as creating jobs and hiring in Savannah
- To assist entrepreneurs in developing business plans and accessing business capital

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of training classes and/or workshops offered	88	70	70	80
– Number of unduplicated clients participating in the business training program	1,741	170	700	850
– Number of unduplicated clients SEC assistance/services	684	75	300	500
Efficiency Measures				
– Percent of SEC clients rating services received as satisfactory or better	100.0%	80.0%	80.0%	75.0%
Effectiveness Measures				
– Percent of business training clients achieving training plan goals	50.0%	75.0%	50.0%	55.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of SEC clients achieving business development targets (business plans, loan applications, etc.)	-	60.0%	50.0%	50.0%
– Number of new business start-ups resulting from SEC efforts	-	8	5	8

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 191,253	$ 272,061	$ 342,616	25.9
Outside Services	94,492	62,194	59,717	(4.0)
Commodities	7,056	7,000	5,500	(21.4)
Interfund Services	12,726	9,060	12,370	36.5
Other Expenses	1,625	0	0	0.0
TOTAL	$ 307,152	$ 350,315	$ 420,203	20.0

POSITIONS

Class Title	2015 FTE	Grade
Entrepreneurial Center Administrator	1.00	23
Program Coordinator	1.00	18
Small & Micro Business Development Instructor	2.00	17
Contract Compliance Coordinator	1.00	16
Customer Service Representative	1.00	10
TOTAL	6.00	



PUBLIC WORKS AND WATER RESOURCES

DEPARTMENTS

BUREAU CHIEF'S OFFICE

TRAFFIC ENGINEERING

STORMWATER MANAGEMENT

STREETS MAINTENANCE

WATER AND SEWER DIRECTOR (*SEE* WATER FUND)

UTILITY SERVICES (*SEE* WATER FUND)

WATER AND SEWER PLANNING AND ENGINEERING (*SEE* WATER FUND)

WATER SUPPLY AND TREATMENT (*SEE* WATER FUND)

WATER DISTRIBUTION (*SEE* WATER FUND)

SEWER MAINTENANCE (*SEE* SEWER FUND)

LIFT STATIONS MAINTENANCE (*SEE* SEWER FUND)

PRESIDENT STREET PLANT (*SEE* SEWER FUND)

REGIONAL PLANTS (*SEE* SEWER FUND)

I&D WATER PLANT (*SEE* INDUSTRIAL & DOMESTIC WATER FUND)

DEVELOPMENT SERVICES

ENVIRONMENTAL SERVICES & SUSTAINABILITY DIVISION

BUREAU MISSION

The Bureau of Public Works and Water Resources promotes the safety and health of our public by designing, building, and maintaining infrastructure that produces, treats, and conveys safe drinking water and waste water; minimizes the potential for flooding while protecting our natural environment; maintains the City's streets, lanes, sidewalks, and other public rights of way; and safely and efficiently moves vehicular, pedestrian, and bicycle traffic throughout the City.

BUREAU TRENDS AND ISSUES

The City of Savannah has been engaged for the past 25 years in discussions with the Georgia Environmental Protection Division (GAEPD) regarding reductions of groundwater withdrawals. Over the past five years, the GAEPD has been in very close discussion with the South Carolina Department of Health and Environmental Control (SCDHEC) regarding saltwater intrusion into the Floridian Aquifer. In 2014, the EPD commissioned a discussion among all of the groundwater permit holders for the purpose of determining how a reduction throughout Chatham and southern Effingham counties of 10 million gallons per day (MGD) can be achieved by the year 2020 and how an additional 5 MGD can be achieved by the year 2025. Such reductions will require additional purchases of surface water from the Industrial and Domestic (I&D) water plant to meet demand.

Work also continues on completion of regulation of the Total Maximum Daily Load (TMDL) with regard to the wastewater discharge loading from all municipal and industrial dischargers including Savannah's President Street and regional wastewater plants. Improvements to Savannah's facilities may be required. However, the extent and/or specifics of these improvements cannot be determined until the TMDL regulation nears completion.

PUBLIC WORKS AND WATER RESOURCES

For nearly 20 years, SPLOST has funded many of the City's improvements in drainage, sidewalks, roadways, and traffic control. Operating budgets have historically funded the day-to-day repairs of the City's stormwater, streets, and traffic infrastructures with larger capital improvements and new facilities being funded via SPLOST. Should SPLOST funds be reduced in upcoming years, the volume of large improvements and new facilities will be greatly reduced unless additional funding sources can be developed.

In 2015, work on several large and critical facilities will continue as follows:

- Construction of the President Street/General McIntosh corridor, and the design of the Casey South Phase 2 drainage project
- Provision for up to 1 million gallons per day of reuse water to the Bacon Park Golf Course for irrigation and potential reduced groundwater withdrawals
- Construction of 100 million gallon reservoir by the Corps of Engineers is anticipated to begin

EXPENDITURES BY TYPE

The 2015 budget for the Public Works & Water Resources Bureau increases by 3.2 % over 2014 projected. The most significant increase is in Personnel Services, and reflects higher costs for employee pensions and benefits. Other categories showing increases are Interfund Services, for Risk Management as well as Vehicle and Information Technology support services, and Other Expenses for contributions to the newly instituted radio replacement fund.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 10,766,946	$ 11,745,296	$ 12,156,216	3.5
Outside Services	6,048,634	6,485,081	6,426,721	(0.9)
Commodities	1,426,267	1,430,856	1,481,538	3.5
Interfund Services	1,692,648	1,564,417	1,798,253	14.9
Capital Outlay	44,082	66,016	78,000	18.2
Interfund Transfers	10,000	0	0	0.0
Other Expenses	1,018,929	944,911	996,869	5.5
TOTAL	$ 21,007,506	$ 22,236,577	$ 22,937,597	3.2

PUBLIC WORKS AND WATER RESOURCES

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Bureau Chief's Office[1]	$ 672,486	$ 693,235	$ 692,859	(0.1)
Traffic Engineering	6,291,704	6,477,238	6,584,319	1.7
Stormwater Management	5,069,401	5,569,874	5,917,059	6.2
Streets Maintenance	4,834,781	4,796,792	5,008,352	4.4
Development Services	4,139,134	4,344,285	4,391,169	1.1
Environmental Services & Sustainability Division	0	355,153	343,839	(3.2)
TOTAL	$ 21,007,506	$ 22,236,577	$ 22,937,597	3.2

[1]Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

PUBLIC WORKS AND WATER RESOURCES BUREAU CHIEF

PRIMARY SERVICES

The Public Works and Water Resources Bureau Chief is responsible for ensuring the City's infrastructure is efficiently maintained while providing the citizens of Savannah with systems that are fully functional, hazard-free, aesthetically pleasing, meet present requirements, and identify future needs.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objective:

- To ensure proper growth and upkeep of the City's streets, sidewalks, drainage, street lighting, traffic control, and water and sanitary sewer systems through efficient management of the Public Works and Water Resources Bureau

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measure				
- Public Works & Water Resources departments monitored for compliance with the City's infrastructure/operations/ environmental policies	100.0%	100.0%	100.0%	100.0%
Efficiency Measure				
- Customer service requests responded to within standard	100.0%	100.0%	100.0%	100.0%
Effectiveness Measure				
- Customer satisfaction with Bureau services	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE[1]

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 362,873	$ 373,875	$ 370,526	(0.9)
Outside Services	280,473	285,792	286,331	0.2
Commodities	12,029	14,325	13,575	(5.2)
Interfund Services	16,746	18,878	21,060	11.6
Other Expenses	365	365	1,367	274.5
TOTAL	$ 672,486	$ 693,235	$ 692,859	(0.1)

[1]Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.

POSITIONS

Class Title	2015 FTE	Grade
Public Works and Water Resources Bureau Chief	1.00	--
Management Projects Coordinator	1.00	21
Contract Analyst	1.00	18
Grounds Equipment Maintenance Specialist	1.00	14
TOTAL	4.00	

TRAFFIC ENGINEERING

PRIMARY SERVICES

Traffic Engineering is responsible for the overall management of the City's traffic system that includes vehicular and pedestrian safety; maintenance of traffic signals, traffic signs, pavement markings, and street lighting systems along all streets; and maintenance of prior named systems along Interstate 16, the Talmadge Bridge, major arterials, and parks/squares in the Historic District. The department also plans for traffic related capital improvements, and works to ensure that any private development impacts are mitigated by developers.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To provide the City with efficiently maintained infrastructure and systems that are fully functional, hazard-free, and aesthetically pleasing, while meeting current requirements and identifying future needs
- To provide well lit streets that meet the City's minimum lighting standards
- To design streets that prevent vehicular and pedestrian accidents through effective traffic control
- To maintain public infrastructure which is critical in preventing personal injury and property loss from vehicular accidents and other hazards

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Traffic signal repairs	775	800	787	800
– Traffic sign repairs	7,578	7,300	7,311	7,300
– Traffic studies	1,490	800	1,512	1,000
– Existing city-owned street lights maintained & repaired	552	500	473	500
– Repair of outages coordinated for street lights leased through Georgia Power	917	700	860	700
- Permits processed and reviewed	2,382	2,200	2,344	2,200
Efficiency Measures				
– Percent of citizen complaints responded to within 24 hours	97.6%	90.0%	95.0%	90.0%
– Percent of signal malfunctions addressed within 24 hours	94.4%	95.0%	95.0%	95.0%
– Percent of down/missing stop or yield signs addressed within 24 hours	99.3%	95.0%	96.0%	95.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of City-owned light outages reported through 311 that are responded to within 3 days	93.0%	90.0%	91.0%	90.0%
– Georgia Power average time to repair street lights is within 3 to 5 business days	2.5	3.0	2.5	3.0
Effectiveness Measures				
– Percent of major corridors that operate at Level C (15-19 mph) or better	100.0%	95.0%	100.0%	95.0%
– Rate reduction at Top 20 accident locations	46.0%	10.0%	37.0%	5.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,645,815	$ 1,727,557	$ 1,781,526	3.1
Outside Services	3,841,193	3,957,798	3,949,746	(0.2)
Commodities	525,014	485,100	512,600	5.7
Interfund Services	146,340	148,323	174,443	17.6
Capital Outlay	35,100	60,000	60,000	0.0
Other Expenses	98,242	98,460	106,004	7.7
TOTAL	$ 6,291,704	$ 6,477,238	$ 6,584,319	1.7

POSITIONS

Class Title	2015 FTE	Grade
Street and Traffic Engineering Director	1.00	26
Traffic Engineering Administrator	1.00	24
Civil Engineer	1.00	21
Traffic Systems Coordinator	1.00	20
Traffic Engineering Superintendent	1.00	20
Traffic Engineering Coordinator	1.00	19
Construction Inspector	1.00	17
Maintenance Supervisor	1.00	17
Traffic Engineering Technician	7.00	16
Engineering Technician	1.00	15
Electrician	2.00	14
Traffic Maintenance Specialist	1.00	14
Administrative Assistant	1.00	12
Sign Specialist	1.00	11
Construction Site Safety	2.00	10
Administrative Clerk	1.00	9
Senior Maintenance Worker	5.00	9
Maintenance Worker	1.00	8
TOTAL	30.00	

STORMWATER MANAGEMENT

PRIMARY SERVICES

Stormwater Management is responsible for the maintenance/repair of the open and closed drainage system, ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) permit, reviewing private development plans to ensure compliance with pertinent City ordinances, and managing the flood reduction capital improvement program.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:

- To achieve 100.0% compliance with the City's NPDES MS-4 permit
- To operate the stormwater system at its peak practicable capacity
- To operate the stormwater system with zero excursions to the environment due to equipment or personnel

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Open miles cleaned	29	115	115	115
- Open miles mowed & treated	482	158	158	158
- Closed system repairs	292	390	390	390
- Closed miles cleaned	23	30	30	80
- Inlets cleaned	1,400	2,500	2,500	2,500
Efficiency Measures				
- Development reviews completed within 10 days of department receipt	98.0%	96.0%	96.0%	96.0%
- Percent compliance NPDES permit	100.0%	100.0%	100.0%	100.0%
- Industrial inspections	17	9	9	11
- Pumps on-line ready at all times	92.0%	95.0%	95.0%	95.0%
Effectiveness Measures				
- Amount of structural flooding due to 10-year 24 hr level or less rain events (7” in 24 hrs)	0	0	0	0
- Priority 1 Valid Requests (flow restriction) responded to within standard	67.0%	99.0%	70.0%	70.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Priority 2 Valid Requests (flow inhibitor or passive defect) responded to within standard	72.0%	90.0%	72.0%	72.0%
- Priority 3 Valid Requests (long term repair or personnel use) responded to within standard	76.0%	85.0%	75.0%	75.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 3,108,170	$ 3,336,521	$ 3,507,088	5.1
Outside Services	705,409	950,924	968,026	1.8
Commodities	399,206	430,735	422,235	(2.0)
Interfund Services	286,206	350,997	491,528	40.0
Capital Outlay	7,113	0	18,000	100.0
Interfund Transfers	10,000	0	0	0.0
Other Expenses	553,297	500,697	510,182	1.9
TOTAL	$ 5,069,401	$ 5,569,874	$ 5,917,059	6.2

POSITIONS

Class Title	2015 FTE	Grade
Stormwater Director	1.00	25
Senior Civil Engineer	3.00	23
Stormwater Environmental Administrator	1.00	23
Stormwater Management Administrator	1.00	23
Civil Engineer	1.00	21
GIS Analyst	1.00	18
Electronic Control Technician	1.00	17
Maintenance Supervisor	3.00	17
Construction Inspector	4.00	17
Engineering Technician	1.00	15
Electrician	1.00	14
Maintenance Crew Chief	5.00	14
Stormwater Maintenance Mechanic	1.00	14
Heavy Construction Equipment Operator	6.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	7.00	12
Medium Equipment Operator	6.00	11
Administrative Secretary	1.00	10
Senior Maintenance Worker	6.00	9
Maintenance Worker	9.00	8
TOTAL	60.00	

STREETS MAINTENANCE

PRIMARY SERVICES

Streets Maintenance is responsible for preserving and maintaining streets, sidewalks (to include ADA accessibility where applicable), rights-of-way, and lanes by repairing utility street cuts and other defects in 765 miles of paved and unpaved streets and/or lanes; and for performing preventive maintenance, including shoulder maintenance and resurfacing, vegetation maintenance, grading 2.54 miles of unpaved streets, and mowing, servicing and maintaining 1,154 miles of rights-of-way, 85 miles of open/unopened lanes, and 511 city-owned parcels.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objective:

- To ensure that pedestrians and motorists have safe mobility access within the rights-of-way traversing the sidewalks and street network in the City of Savannah

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Miles of asphalt placed	11	12	12	11
- Miles of concrete placed	3.3	3	3	3
- Miles of lanes/shoulders maintained	155	155	155	155
- Miles of vegetation maintained	3,435	3,435	3,435	3,435
Efficiency Measures				
- Cost per foot of asphalt placement	$22.00	$24.00	$24.00	$24.00
- Cost per foot of concrete placement	$22.00	$24.00	$24.00	$24.00
- Cost per foot of lane/shoulder maintenance	$1.07	$1.10	$1.12	$1.12
- Cost per foot of vegetation maintenance	$0.16	$0.19	$0.21	$0.21
Effectiveness Measures				
- Percent of footage of asphalt placed within standard proctor (potholes -3 days, utility cut and/or pavement defect-14 days, asphalt roadway-50 days)	96.0%	95.0%	95.0%	95.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Percent of footage of concrete placed within the 150 day proctor (sidewalk repair and curb & gutter repair)	92.0%	92.0%	92.0%	92.0%
- Percent of lanes/shoulders serviced/maintained within the 14 day proctor	96.0%	95.0%	95.0%	95.0%
- Percent of vegetation mowed/serviced/maintained within the 14 day proctor	96.0%	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 2,234,342	$ 2,358,105	$ 2,481,403	5.2
Outside Services	949,853	916,916	903,966	(1.4)
Commodities	403,225	400,181	422,181	5.5
Interfund Services	933,272	818,458	858,252	4.9
Other Expenses	314,089	303,132	342,550	13.0
TOTAL	$ 4,834,781	$ 4,796,792	$ 5,008,352	4.4

POSITIONS

Class Title	2015 FTE	Grade
Street Maintenance Administrator	1.00	23
Construction Inspector	2.00	17
Maintenance Supervisor	4.00	17
Maintenance Crew Chief	9.00	14
Heavy Construction Equipment Operator	1.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	3.00	12
Medium Equipment Operator	11.00	11
Administrative Clerk	1.00	9
Senior Maintenance Worker	9.00	9
Maintenance Worker	6.00	8
TOTAL	48.00	

DEVELOPMENT SERVICES

PRIMARY SERVICES

The Development Services Department serves the public by ensuring the safety of the built environment through effective code enforcement and by providing guidance and oversight for all private development within the City of Savannah. The department is responsible for interpreting and enforcing the codes, laws and ordinances that affect the safety and welfare of the public and its property. This includes all aspects of building construction, life safety, electrical, plumbing, and mechanical systems, as well as enforcing the Flood Damage Prevention and Zoning Ordinances, including sign and historic preservation standards.

The department also manages the design and construction of the City's Capital Improvement Projects (CIPs) for six City Bureaus to ensure they are completed on time and within budget. The department provides engineering services, surveying services, Geographic Information Systems (GIS), and graphics support services to other City departments upon request.

Development Services also coordinates the private development plan review process among the city infrastructure, Police and Fire departments as well as the Metropolitan Planning Commission. The department also coordinates with the infrastructure departments (Park and Tree, Street Maintenance, Stormwater, Traffic Engineering, and Water and Sewer Planning and Engineering) for final site acceptance of completed private development projects.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourage a sense of community

Objectives:

- To ensure initial and continued compliance through quality inspection techniques and timely responses by conducting 95.0% of an estimated 4,000 inspections within 24 hours of customer request
- To ensure that targeted derelict structures are inspected for proper condemnation and demolition action within thirty days
- To maintain through certification and training the City's Insurance Services Office rating of 1
- To provide technical assistance to City organizations by attendance at MPC, ZBA (Zoning Board of Appeals), and Council meetings
- To maintain or lower our Federal Emergency Management Agency's community rating service level of six
- To ensure 100.0% of all private development projects are constructed and completed to the City's standards and requirements
- To respond in a timely manner to City Department requests for technical assistance within five working days

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Plans reviewed	1,867	2,000	1,500	2,000
– Residential permits issued	914	1,000	700	1,000
– Commercial permits issued	958	500	770	500
– Trade permits issued	5,024	5,000	4,000	5,000
– Building and trade inspections	23,274	22,500	25,000	22,500
– Zoning enforcement cases	330	300	330	300
– Zoning information request	752	750	750	750
– Zoning confirmation letters	91	100	100	100
– Zoning number of business approvals of new businesses	1,314	1,500	1,500	1,500
– Private development inspections	2,414	2,400	2,400	2,400
– Full Site development permits approved	178	100	100	100
– Petitions	78	50	70	50
– Technical reviews and quality assurance analyses	-	-	-	1,000
– Construction documents and bid evaluations prepared	-	-	-	500
– Project coordination and feasibility reviews	-	-	-	500
– Number of plats review	67	30	65	30
– Number of surveyed trees, determination ROW, elevation certificates	150	274	250	274
– GIS mapping, data analysis, AutoCAD, and graphic requests by City departments completed	600	1,180	1,000	1,180
Efficiency Measures				
– Average business days to approve a new commercial building	48	30	30	30
– Average business days to approve a new residential permit	12	14	14	14
– Average business days to approve a full site development permit	64	60	60	60
– Average number of building inspections per day	8	9	9	9
– Average number of trade inspections by inspector per day	7	9	9	9
Effectiveness Measures				
– Percent of building and trade inspections conducted within 24 hours of customer request	96.0%	95.0%	95.0%	95.0%
– Percent of new commercial building permits approved within 30 days of completed documents	57.0%	75.0%	75.0%	75.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of new residential permits approved within 7 days of receipt of completed documents	68.0%	75.0%	75.0%	75.0%
– Percent of commercial alteration permits approved within 14 days of completed documents	59.0%	75.0%	75.0%	75.0%
– Percent of full site development permits approved within 60 days of receipt of completed documents	57.0%	75.0%	75.0%	75.0%
– Percent of survey requests completed within 10 days	95.0%	100.0%	100.0%	100.0%
– Percent of GIS mapping, data analysis, AutoCAD, and graphic requests completed within 10 working days	97.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personal Services	$ 3,415,746	$ 3,627,787	$ 3,711,898	2.3
Outside Services	271,706	352,451	297,452	(15.6)
Commodities	86,793	93,365	98,797	5.8
Interfund Services	310,085	222,411	246,257	10.7
Capital Outlay	1,869	6,016	0	(100.0)
Other Expenses	52,935	42,255	36,765	(13.0)
TOTAL	$ 4,139,134	$ 4,344,285	$ 4,391,169	1.1

POSITIONS

Class Title	2015 FTE	Grade
Development Services Director/City Engineer	1.00	26
Assistant City Engineer	1.00	23
Development Liaison Administrator	1.00	23
Building Inspections Administrator	1.00	23
Permit Services Administrator	1.00	23
Permitting/Flood Plane Administrator	1.00	23
Senior Civil Engineer	1.00	23
Zoning Administrator	1.00	23
Civil Engineer	1.00	21
Senior Systems Analyst	1.00	20
Senior Plans Examiner	1.00	20
Architectural Coordinator	1.00	20
Plans Examiner	2.00	19
Principal Electrical Inspector	1.00	19
Principal Mechanical Inspector	1.00	19
Principal Plumbing Inspector	1.00	19

Class Title	2015 FTE	Grade
Principal Zoning Inspector	1.00	19
City Surveyor	1.00	19
Private Development Coordinator	1.00	18
GIS Analyst	2.00	18
Zoning Inspector	3.00	17
Electrical Inspector	3.00	17
Plumbing Inspector	3.00	17
Mechanical Inspector	3.00	17
Architectural Technician	1.00	17
Building Inspector	4.00	17
Construction Inspector	2.00	17
Permit Services Technician	1.00	15
Private Development Techician	1.00	15
Permit Center Supervisor	1.00	13
Survey Technician	1.00	13
Community Projects Technician	1.00	12
Administrative Assistant	2.00	12
Permit Specialist	4.00	10
Customer Service Representative	1.00	10
TOTAL	53.00	

ENVIROMENTAL SERVICES AND SUSTAINABILITY DIVISION

PRIMARY SERVICES

Under the direction of the Assistant City Manager, the Environment and Sustainablity Office provides services to create and maintain a healthy environment for citizens, provide operational cost savings through environmental compliance support, and promotes resource-reduction policy and community engagement.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To assist with environmental compliance efforts in regulated activities of City operations
- To provide technical assistance on strategies to achieve cost-savings through resource conservation and efficiency
- To develop and maintain a City Sustainability Plan to guide compliance with City energy and emissions reduction commitments
- To develop and implement community education, outreach, and forums for stakeholder engagement
- To develop external funding and partnerships to support City sustainability goals

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Number of regulated City activities, contributed environmental compliance support, and analysis	-	10	10	10
- Number of studies, reports, or cost-benefit analyses perfomed on cost-saving, resource conservation strategies	-	12	5	12
- Completion of Phase 1 of City Sustainability Plan--Phase 1 is specific to City Operations, Phase 2 is community-wide	-	1	1	1
- Number of community engagement events	-	75	50	50
- Number of grant applications, proposals	-	4	2	4

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Efficiency Measures				
- Average identified cost-savings from completed studies, reports, and cost-benefit analyses	-	$8,333.00	$8,333.00	$8,333.00
- Average number of people reached per community engagement event	-	133	200	200
- Number of grant applications and proposals funded	-	1	1	1
Effectiveness Measures				
- Regulatory compliance of City operations where support and analysis were contributed	-	100.0%	100.0%	100.0%
- Identified annual cost-savings from completed studies, reports, and cost-benefit analyses	-	$100,000.00	$41,665.00	$100,000.00
- Adoption of Phase 1 of City Sustainability Plan for City operations by City Council	-	1	1	1
- Number of people reached through community engagement events	-	10,000	10,000	10,000
- External funding from grants, partnerships	-	$50,000.00	$40,000.00	$50,000.00

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	%Change 2014-2015
Personnel Services	$ 0	$ 321,451	$ 303,776	(5.5)
Outside Services	0	21,200	21,200	(0.0)
Commodities	0	7,150	12,150	69.9
Interfund Services	0	5,352	6,713	25.4
TOTAL	$ 0	$ 355,153	$ 343,839	(3.2)

POSITIONS

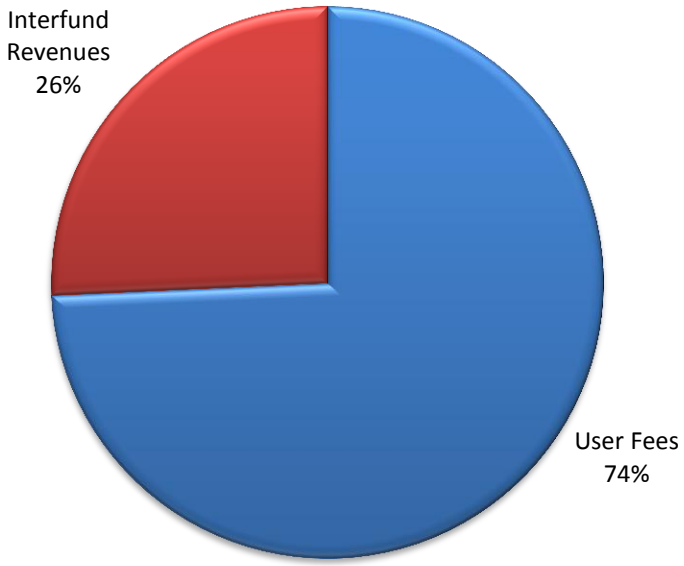
Class Title	2015 FTE	Grade
Environmental Services & Sustainability Director	1.00	25
Environmental Administrator	1.00	23
Environmental Affairs Administrator	1.00	23
Environmental Services Planner	1.00	17
TOTAL	4.00	



PUBLIC SAFETY COMMUNICATIONS FUND

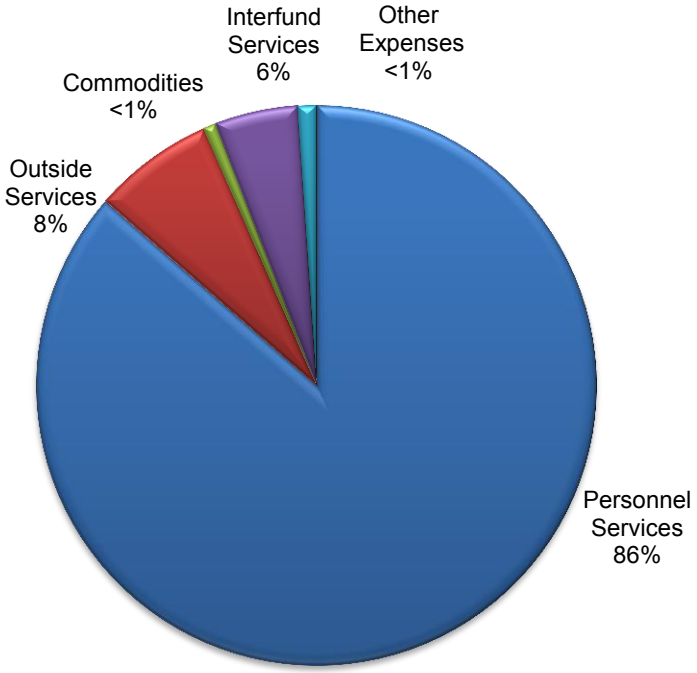
WHERE THE MONEY COMES FROM

User Fees	$	4,900,000
Interfund Revenues		1,695,398
Total	**$**	**6,595,398**



WHERE THE MONEY GOES

Personnel Services	$	5,649,662
Outside Services		492,388
Commodities		45,500
Interfund Services		377,599
Other Expenses		30,249
Total	**$**	**6,595,398**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
User Fees				
9-1-1 Telephone Fee	$ 1,701,292	$ 1,642,617	$ 1,650,000	0.4
9-1-1 Wireless Telephone Fee	3,403,320	3,197,665	3,250,000	1.6
Subtotal	$ 5,104,612	$ 4,840,282	$ 4,900,000	1.2
Interfund Revenues				
General Fund Contribution	$ 902,319	$ 1,521,132	$ 1,695,398	11.5
TOTAL	$ 6,006,931	$ 6,361,414	$ 6,595,398	3.7

EXPENDITURES BY TYPE

The Public Safety Communications Fund 2015 budget increased $233,984 or 3.7% above 2014 projected expenditures primarily due to adjustment for vacant positions in 2014 and increases in 2015 Insurance by Risk Management and Computer Services expenses.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 5,264,189	$ 5,502,641	$ 5,649,662	2.7
Outside Services	429,272	468,267	492,388	5.1
Commodities	44,840	44,360	45,500	2.6
Interfund Services	272,173	324,630	377,599	16.3
Capital Outlay	0	21,516	0	(100.0)
Other Expenses	(3,543)	0	30,249	100.0
TOTAL	$ 6,006,931	$ 6,361,414	$ 6,595,398	3.7

POSITIONS

Class Title	2015 FTE	Grade
Police Lieutenant	1.00	56
Senior System Analyst	1.00	20
Communications Center Coordinator	2.00	18
Senior Communications Officer	12.00	15
Communications Training Officer	9.00	14
Communications Officer	57.00	13
Community Resource Officer	1.00	11
Administrative Secretary	1.00	10
Call Taker - 911 Center	16.00	10
Records Technician	4.00	9
TOTAL	104.00	

COMMUNICATIONS CENTER

PRIMARY SERVICES

The Communications Center is the primary Public Safety Answering Point (PSAP) for both emergency and non-emergency calls. The SCMPD 9-1-1 Communications Center provides emergency medical dispatch services for all of Chatham County and provides police, fire, and first responder services for 99.0% of the County. Additionally, the Center provides Criminal Justice Information System (CJIS) support for twelve police agencies in Chatham County that participate in the Georgia Crime Information Center (GCIC) network which is a statewide information sharing initiative.

The Center operates continuously 24 hours a day, 365 days a year, to provide all communications needs for the department. It is the primary point of contact for citizens, as well as an essential line of communication for officers on the street.

GOALS AND OBJECTIVES

Priority Goal:
Public Safety - To provide a City where citizens are safe and feel safe from crime, fire and other hazards anywhere in the community

Objectives:
- To provide public safety dispatch services within the City of Savannah and Chatham County by processing emergency and non-emergency calls efficiently
- To coordinate assignment and dispatch of public safety personnel to ensure that the appropriate personnel is rapidly dispatched in response to emergency calls
- To expeditiously process and analyze information received in order to determine SCMPD's initial response in accordance with departmental policies and procedures

PERFORMANCE MEASURES

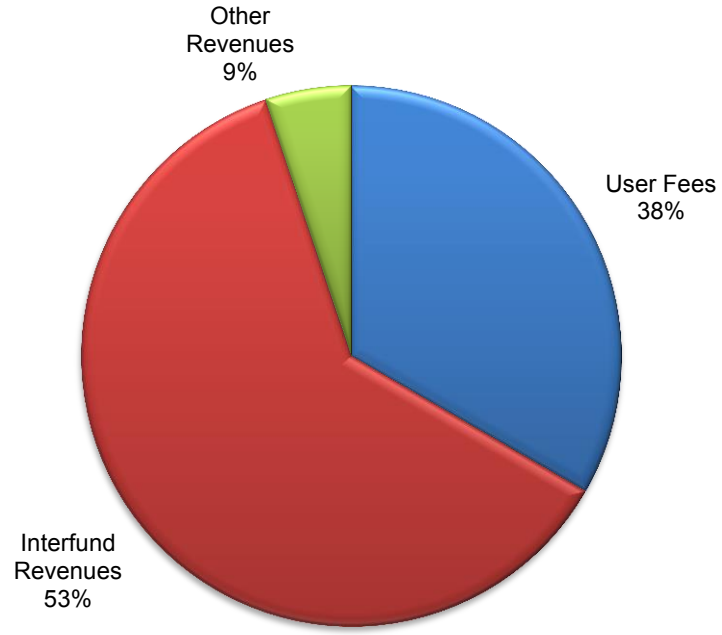
	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– 9-1-1 calls received	294,086	367,005	323,495	339,670
– Non-emergency calls received	330,449	400,000	363,494	381,669
– Teletype inquires received	15,727	18,206	12,108	12,713
– Abandoned Calls	45,205	-	49,726	52,212
Efficiency Measures				
– Percent of budget expended on overtime	4.0%	-	4.0%	4.0%
– Overtime expenditures in dollars	$246,367.00	-	$279,881.00	$279,881.00
– Percent of abandoned calls	15.4%	5.1%	16.9%	17.8%
Effectiveness Measures				
– Percent of 9-1-1 calls answered within three rings (15 sec's)	87.0%	100.0%	95.7%	100.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of 9-1-1 calls processed within two minutes (priority one)	92.0%	100.0%	98.0%	98.0%
– Percent of 9-1-1 calls processed within two minutes (priority two)	85.0%	100.0%	93.5%	98.2%
– Percent of non-emergency calls processed within five minutes	56.0%	62.0%	61.6%	64.7%

HAZARDOUS MATERIAL TEAM FUND

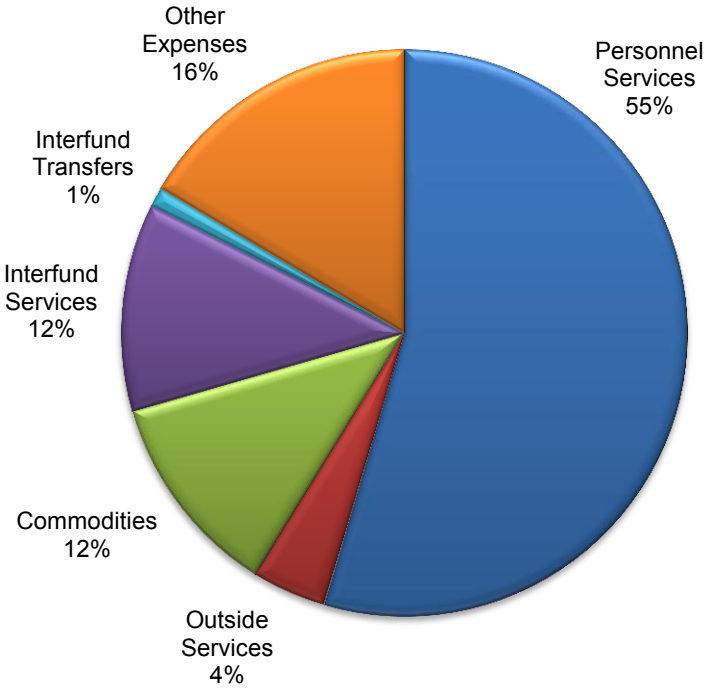
WHERE THE MONEY COMES FROM

User Fees	$	200,000
Interfund Revenues		282,323
Other Revenues		48,000
Total	**$**	**530,323**



WHERE THE MONEY GOES

Personnel Services	$	289,430
Outside Services		22,556
Commodities		62,270
Interfund Services		62,776
Interfund Transfers		6,000
Other Expenses		87,291
Total	**$**	**530,323**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
User Fees				
Hazardous Material Industry Fees	$ 253,525	$ 200,000	$ 200,000	0.0
Interfund Revenues				
General Fund Contribution	$ 196,211	$ 292,322	$ 282,323	(3.4)
Other Revenues				
Chatham County Haz-Mat Reimbursement	$ 70,248	$ 48,000	$ 48,000	0.0
TOTAL	$ 519,984	$ 540,322	$ 530,323	(1.9)

EXPENDITURES BY TYPE

Haz-Mat Fund expenses for 2015 decrease 1.9% below 2014 projections. The largest decrease is in the commodities category, for purchases of operating supplies and materials. These expenses were up in 2014, due in part to the Port fire, but are expected to return to more normal levels in 2015.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 280,401	$ 287,551	$ 289,430	0.7
Outside Services	48,315	20,913	22,556	7.9
Commodities	58,280	77,950	62,270	(20.1)
Interfund Services	54,654	61,146	62,776	2.7
Interfund Transfers	0	0	6,000	100.0
Other Expenses	78,334	92,762	87,291	(5.9)
TOTAL	$ 519,984	$ 540,322	$ 530,323	(1.9)

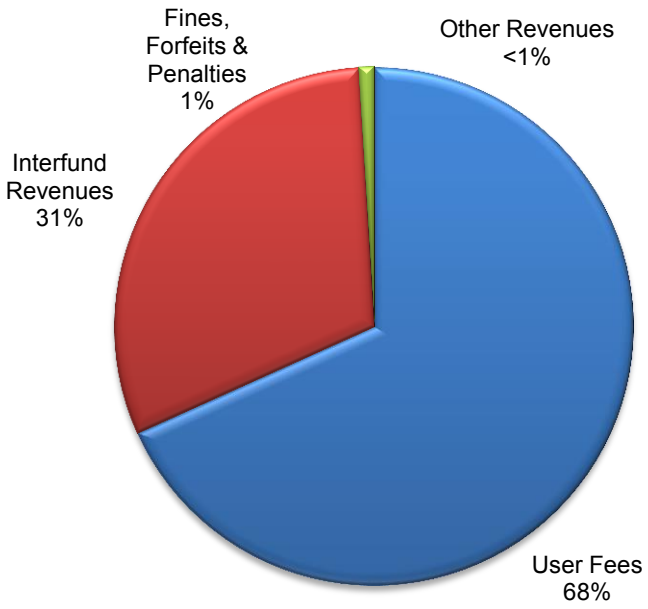
POSITIONS

Class Title	2014 FTE	Grade
Master Firefighter	3.00	63
Special Operations Chief	1.00	22
TOTAL	4.00	

SANITATION FUND

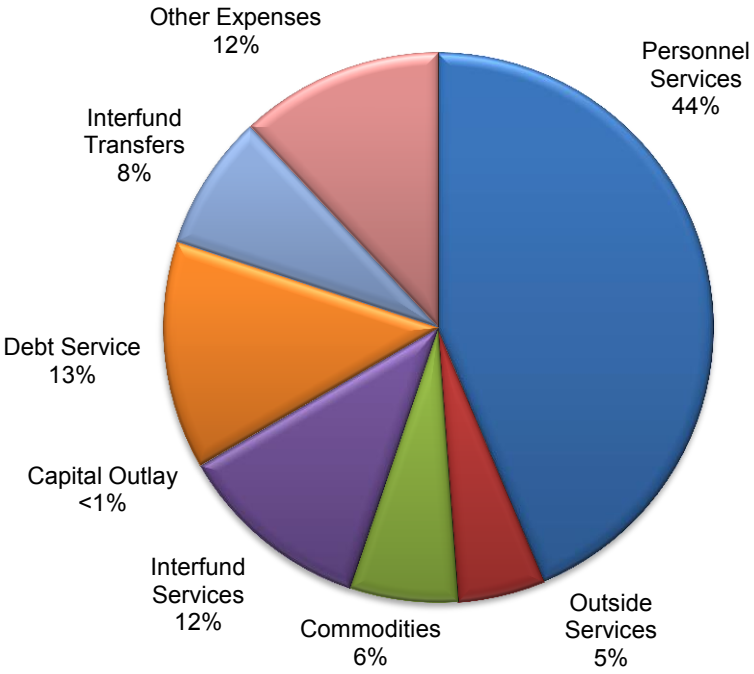
WHERE THE MONEY COMES FROM

User Fees	$ 19,221,000
Interfund Revenues	8,675,825
Fines, Forfeits, & Penalties	260,000
Other Revenues	500
Total	**$ 28,157,325**



WHERE THE MONEY GOES

Personnel Services	$ 12,305,971
Outside Services	1,440,612
Commodities	1,800,809
Interfund Services	3,213,236
Capital Outlay	14,500
Debt Service	3,767,174
Interfund Transfers	2,248,346
Other Expenses	3,366,677
Total	**$ 28,157,325**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
User Fees				
Residential Refuse Fees	$ 14,288,458	$ 14,979,563	$ 15,754,000	5.2
Commercial Refuse Fees	1,069,205	1,165,000	1,325,000	13.7
Refuse Disposal Tip Fees	35,190	50,000	37,000	(26.0)
Commercial Disposal Fees (City)	1,062,532	1,100,000	1,316,000	19.6
C & D Waste Fees	367,704	350,000	350,000	0.0
Recycling Recovery	195,331	200,000	200,000	0.0
Special Trash Collection Fee	212,783	230,000	250,000	8.7
Refuse Cart Sales	7,775	8,000	8,000	0.0
Senior Citizens Discount	(17,539)	(19,000)	(19,000)	0.0
Subtotal	$ 17,221,439	$ 18,063,563	$ 19,221,000	6.4
Interfund Revenues				
Interfund Disposal Fees	$ 1,002,397	$ 989,900	$ 920,150	(7.0)
Interfund Commercial Fees	310,638	313,211	321,308	2.6
Services to General Fund	6,717,382	7,217,832	7,434,367	3.0
General Fund Contribution	422,038	0	0	0.0
Contribution from Cart Replacement Fund	301,095	0	0	0.0
Subtotal	$ 8,753,550	$ 8,520,943	$ 8,675,825	1.8
Fines, Forfeits & Penalties				
Sweeper Parking Citations	$ 241,207	$ 254,000	$ 260,000	2.4
Interest Earned				
Interest / Dividends	$ 1,563	$ 1,500	$ 1,500	0.0
Other Revenues				
Miscellaneous Revenue	$ 9,796	$ 0	$ 0	0.0
Miscellaneous Uncollected	(155)	(999)	(1,000)	0.1
Subtotal	$ 9,641	$ (999)	$ (1,000)	0.1
TOTAL	$ 26,227,400	$ 26,839,007	$ 28,157,325	4.9

EXPENDITURES BY TYPE

Expenses in the Sanitation fund for 2015 increase by 4.9% above 2014 projected expenditures. This increase is impacted by higher Debt Service obligations and vehicle use charges within Other Expenses. These increases are offset by reduced Capital funding requirements due to the implementation of the Dean Forest Road Landfill expansion planned for 2015 yielding a lower Interfund Transfer to Contingency.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 11,684,102	$ 11,872,240	$ 12,305,971	3.7
Outside Services	1,416,109	1,435,523	1,440,612	0.4
Commodities	1,662,103	1,730,349	1,800,809	4.1
Interfund Services	3,268,349	3,066,514	3,213,236	4.8
Capital Outlay	25,976	17,000	14,500	(14.7)
Debt Service	3,160,672	2,909,618	3,767,174	29.5
Interfund Transfers	1,124,593	2,814,860	2,248,346	(20.1)
Other Expenses	2,888,762	2,992,903	3,366,677	12.5
TOTAL	$ 25,230,666	$ 26,839,007	$ 28,157,325	4.9

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Bureau Chief's Office	$ 709,870	$ 611,968	$ 698,999	14.2
Residential Refuse	8,203,377	8,056,218	8,073,844	0.2
Refuse Disposal	5,555,095	5,378,921	6,666,415	23.9
Street Cleaning	2,203,833	2,371,772	2,390,359	0.8
Commercial Refuse	1,663,191	1,666,591	1,704,860	2.3
Recycling and Litter Services	2,387,320	2,582,777	2,817,088	9.1
Property Maintenance Enforcement	2,126,229	2,188,625	2,277,539	4.1
Sanitation Interdepartmental	2,381,751	3,982,135	3,528,221	(11.4)
TOTAL	$ 25,230,666	$ 26,839,007	$ 28,157,325	4.9

SANITATION

DEPARTMENTS

BUREAU CHIEF'S OFFICE
COMMERCIAL REFUSE
RESIDENTIAL REFUSE
RECYCLING AND LITTER SERVICES
REFUSE DISPOSAL
PROPERTY MAINTENANCE ENFORCEMENT
STREET CLEANING

BUREAU MISSION

To provide solid waste management and property maintenance code enforcement services to promote community and environmental health and neighborhood vitality with excellent customer service through effective work programs that meet or exceed mandated standards; ensure compliance with applicable ordinances to address blighting conditions and other sanitation issues; ensure timely cleanliness of streets, lanes and right-of-ways; and provide for the efficient management of collection, processing, reclamation, recycling, and disposal of residential and commercial solid waste generated within the City of Savannah.

BUREAU TRENDS AND ISSUES

The Sanitation Bureau continues its focus on maintaining strong environmental health in the community and addressing neighborhood blight issues through integration of the solid waste management system with property maintenance enforcement. Tighter resource constraints and higher service expectations have led to service efficiency improvements and enhancement of overall program effectiveness.

Citizen participation remains critical to promoting neighborhood vitality, sustaining a clean and healthy environment, and maximizing efficacy of the service delivery system in our community. Programs and initiatives, such as, litter abatement, yard waste management, recycling, and blight eradication rely heavily on citizen cooperation to optimize effectiveness and minimize overall costs, ultimately to the benefit of all. Public education efforts will continue to focus on collection procedures, resident and property owner responsibilities, and resource conservation. These efforts will be conducted through community outreach to encourage citizens to commit and partner with the City to maintain properties and keep our neighborhoods clean.

SANITATION BUREAU CHIEF

PRIMARY SERVICES

The department oversees Sanitation services which promote an environmentally safe and healthy community. These services will be accomplished through excellent customer service and efficient work programs that comply with environmental standards and mandates; ensure the timely cleanliness of City streets, lanes and rights-of-way; and provide for the efficient management, collection and disposal of residential and commercial solid waste generated within the City of Savannah.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:
- To ensure solid waste management programs are operated in conformance with applicable environmental standards
- To ensure solid waste collection and support functions meet adopted time of performance standards
- To ensure solid waste system planning meets ten year disposal capacity standards
- To systematically address blighting conditions through active neighborhood education and outreach, as well as effective code enforcement

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Dean Forest Road Landfill Operating Permit Compliance Reports prepared	25	25	25	25
– Title V Air Quality Permit Compliance Reports prepared	9	9	9	9
– Leachate Compliance Certification Reports prepared	12	12	12	12
Efficiency Measures				
– Cost for compliance of Dean Forest Road Landfill Operating Permit Compliance Report	$1,775.00	$1,775.00	$1,775.00	$1,775.00

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Cost for compliance of Title V Air Quality Permit Compliance Report	$2,957.00	$2,957.00	$2,957.00	$2,957.00
– Cost for Leachate Compliance Certification Report	$1,479.00	$1,479.00	$1,479.00	$1,479.00
Effectiveness Measures				
– Percent of compliance reports for operating permits prepared	100.0%	100.0%	100.0%	100.0%
– Percent Title V Air Quality Permit Compliance Reports prepared	100.0%	100.0%	100.0%	100.0%
– Percent Leachate Compliance Certification Reports prepared	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 513,419	$ 407,456	$ 487,036	19.5
Outside Services	135,783	166,561	167,491	0.6
Commodities	8,085	9,765	9,800	0.4
Interfund Services	24,162	24,385	27,662	13.4
Interfund Transfers	24,000	0	0	0.0
Other Expenses	4,421	3,801	7,010	84.4
TOTAL	$ 709,870	$ 611,968	$ 698,999	14.2

POSITIONS

Class Title	2015 FTE	Grade
Sanitation Bureau Chief	1.00	--
Management Projects Coordinator	1.00	21
Senior Administrative Assistant	1.00	14
Vehicle Maintenance Coordinator	1.00	14
Personnel Technician	1.00	10
Administrative Secretary	1.00	10
TOTAL	6.00	

RESIDENTIAL REFUSE

PRIMARY SERVICES

Residential Refuse is responsible for the collection of residential refuse, yard waste and bulk items throughout the City.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:
- To ensure all residential refuse is collected on schedule
- To ensure all yard waste is collected on schedule
- To ensure all bulk items are collected on schedule

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Residents serviced weekly for residential refuse and yard waste collection	46,682	46,682	47,000	48,000
– Residents serviced for bulk item collection on schedule	46,682	46,682	47,000	48,000
– Vehicles washed and sanitized daily	46,682	46,682	47,000	48,000
Efficiency Measures				
– Cost per resident serviced for residential waste collections	$63.00	$63.00	$109.38	$109.38
– Cost per resident serviced for yard waste collection	$10.00	$10.00	$47.34	$47.34
– Cost per resident for special collection service	-	-	$6.53	$6.53
Effectiveness Measures				
– Percent of residential refuse collections completed on schedule	99.0%	99.0%	99.0%	99.0%
– Percent of yard waste collections completed on schedule	99.0%	95.0%	99.0%	95.0%
– Percent of special collections completed on schedule	99.0%	99.0%	99.0%	99.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 5,359,770	$ 5,354,570	$ 5,237,507	(2.2)
Outside Services	142,865	88,921	71,356	(19.8)
Commodities	654,404	652,415	667,600	2.3
Interfund Services	1,036,103	797,801	813,508	2.0
Interfund Transfers	9,000	150,000	150,000	0.0
Other Expenses	1,001,235	1,012,511	1,133,873	12.0
TOTAL	$ 8,203,377	$ 8,056,218	$ 8,073,844	0.2

POSITIONS

Class Title	2015 FTE	Grade
Residential Refuse Collection Director	1.00	25
Residential Refuse Collection Administrator	1.00	23
Sanitation Supervisor	5.00	17
Administrative Assistant	1.00	12
Heavy Equipment Operator	4.00	12
Refuse Truck Operator	31.00	11
Administrative Clerk	1.00	9
Senior Sanitation Worker	25.00	9
Sanitation Worker	32.00	8
TOTAL	101.00	

REFUSE DISPOSAL

PRIMARY SERVICES

Refuse Disposal is responsible for handling and disposing of non-hazardous solid waste collected within the City in accordance with all applicable State and Federal environmental standards. This is accomplished through the operation of the Dean Forest Road Landfill (DFRL), the Bacon Park Transfer Station (BPTS), and ancillary programs such as yard waste processing and scrap tire and metal recycling.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:
- To conduct daily operations in compliance with applicable environmental standards as demonstrated by evaluations of the landfill by the Environmental Protection Division (EPD)
- To ensure proper waste placement and exterior slope design
- To improve facility aesthetics through vegetative screening and installation of landscapes
- To continuously strive for efficiency improvements

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Tons of refuse received	102,568	101,000	100,000	100,000
– Tons of refuse diverted	15,160	20,000	15,000	20,000
– Customers served at Bacon Park Facility	24,617	27,000	24,000	24,000
– Customers served at Dean Forest Road Facility	12,824	12,000	12,000	12,000
Efficiency Measures				
– Cost per ton received	$38.00	$43.00	$43.00	$43.00
– Cost per ton transferred	$60.00	$65.00	$65.00	$65.00
– Yard waste separated from main waste stream	-	-	100.0%	100.0%
Effectiveness Measures				
– Compliance with EPD Standards	100.0%	100.0%	100.0%	100.0%
– Percent waste received at DFRL transported for diversion or disposal	100.0%	100.0%	100.0%	100.0%
– Percent waste received at BPTS transported for diversion or disposal	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 692,632	$ 768,853	$ 873,191	13.6
Outside Services	796,268	806,891	823,962	2.1
Commodities	280,549	280,434	341,916	21.9
Interfund Services	154,571	168,340	188,215	11.8
Capital Outlay	23,200	14,500	14,500	0.0
Debt Service	3,136,815	3,013,090	3,907,250	29.7
Interfund Transfers	53,438	50,000	50,000	0.0
Other Expenses	417,622	276,813	467,381	68.8
TOTAL	$ 5,555,095	$ 5,378,921	$ 6,666,415	23.9

POSITIONS

Class Title	2015 FTE	Grade
Refuse Disposal Director	1.00	25
Landfill Administrator	1.00	23
Maintenance Crew Chief	1.00	14
Heavy Construction Equipment Operator	3.00	13
Heavy Equipment Operator	2.00	12
Administrative Secretary	1.00	10
Senior Maintenance Worker	1.00	9
Transfer Station Attendant	1.00	9
Maintenance Worker	3.00	8
TOTAL	14.00	

STREET CLEANING

PRIMARY SERVICES

Street Cleaning is responsible for maintaining an acceptable level of cleanliness on all curbed and paved streets throughout the City of Savannah. The department has two full programs which include street sweeping and citation writing. The front-end loader operation (cleaning areas that are inaccessible to street sweepers) and sign maintenance will be accomplished on an as-needed basis.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To sweep 7,400 daytime miles and 25,200 nighttime street miles (clean littered areas, remove debris that is inaccessible to street sweepers along lane ends, medians, catch basin corners)
- To maintain an annual midpoint point rating of service units (curbed/paved streets) at acceptable standard of 3.0
- To complete all service requests within standard response time
- To enforce parking regulations by issuing citations to vehicles parked on paved/curbed streets during scheduled sweeping hours
- To replace, repair and/or install new "NO PARKING" signs in all scheduled sweeping zones as needed

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Daytime street miles swept	8,047	7,400	7,507	7,400
– Nighttime street miles swept	23,226	25,200	24,547	25,200
– Citations written	18,910	30,000	10,215	30,000
– Median ends, catch basins, lane ends, corners cleaned	51	As Needed	As Needed	As Needed
– Signs maintained	2,256	As Needed	8,755	8,900
Efficiency Measures				
– Daytime cost per mile	$69.88	$88.65	$87.38	$88.65
– Nighttime cost per mile	$46.58	$41.01	$41.76	$41.01
– Cost per citation written	$33.17	$25.95	$76.27	$25.97
– Percent of budget spent	97.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Percent of scheduled routes swept	100.0%	100.0%	100.0%	100.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of service requests not completed within the standard response time	0	0	0	0
– % of total citations voided due to administrative error	<1.0%	<1.0%	<1.0%	<1.0%
– Number of service units that were below the acceptable standard of 3.0 at the end of the year.	0	0	0	0

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 993,994	$ 1,044,357	$ 1,185,457	13.5
Outside Services	4,737	5,265	6,783	28.8
Commodities	265,882	278,028	279,672	0.6
Interfund Services	605,710	656,787	551,262	(16.1)
Capital Outlay	0	2,500	0	(100.0)
Other Expenses	333,510	384,835	367,185	(4.6)
TOTAL	$ 2,203,833	$ 2,371,772	$ 2,390,359	0.8

POSITIONS

Class Title	2015 FTE	Grade
Street Cleaning Administrator	1.00	23
Sanitation Supervisor	1.00	17
Maintenance Crew Chief	1.00	14
Heavy Equipment Operator	11.00	12
Refuse Truck Operator	6.00	11
TOTAL	20.00	

COMMERCIAL REFUSE

PRIMARY SERVICES

The Commercial Refuse Department is responsible for collecting refuse from commercial and institutional establishments, collecting and disposing of construction and demolition (C&D) waste, and maintaining a container repair facility that ensures all containers meet environmental standards for cleanliness, safety and health regulations. Commercial Refuse services 566 containers and 26 self-contained roll-off compactors from some 831 commercial establishments collecting over 14,000 tons of refuse annually. Commercial Refuse Collection continues to be the only City department in direct competition with private industry. The department's main emphases are City cleanliness and customer satisfaction.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:
- To empty all containers daily as scheduled
- To identify all damaged containers daily for scheduled repairs
- To conduct daily vehicle maintenance/inspection for trucks

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Cubic yards collected/month	27,931	27,000	28,200	28,200
– C&D container pulls per month	108	90	115	115
– Containers repaired	119	200	200	200
Efficiency Measures				
– Cost per cubic yard	$6.11	$6.47	$6.14	$6.14
– Cost per container pulled	$237.00	$289.00	$226.00	$226.00
– Cost per container repaired	$978.00	$590.00	$677.00	$677.00
Effectiveness Measures				
– Average number of containers missed per month	0	0	0	0
– Percent of containers in condition 1 or 2	90.0%	85.0%	88.0%	88.0%
– Priority 1 requests for container responded to within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 749,884	$ 785,188	$ 786,730	0.2
Outside Services	43,166	42,123	38,203	(9.3)
Commodities	184,091	200,700	207,974	3.6
Interfund Services	245,682	196,354	209,376	6.6
Interfund Transfers	141,000	141,000	141,000	0.0
Other Expenses	299,368	301,226	321,577	6.8
TOTAL	$ 1,663,191	$ 1,666,591	$ 1,704,860	2.3

POSITIONS

Class Title	2015 FTE	Grade
Commercial Refuse and Recycling Services Administrator	1.00	23
Sanitation Supervisor	1.00	17
Welder	1.00	14
Heavy Equipment Operator	9.00	12
Maintenance Worker	1.00	8
TOTAL	13.00	

RECYCLING AND LITTER SERVICES

PRIMARY SERVICES

The Recycling and Litter Services Department is responsible for residential curbside recycling, community and commercial drop-off recycling, special event recycling, public outreach and education and litter control throughout the City via litter employees and community service workers.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To ensure all curbside recycling carts are emptied as scheduled
- To ensure all drop-off sites are conveniently located, accessible and meet the recycling needs of the community
- To ensure all major arterials and rights-of-way are provided litter control at least once weekly
- To ensure all citizens are well informed of proper recycling techniques and blight caused by littering

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Curbside recycling collected	18,250	18,500	21,474	21,474
– Litter control (blocks per year)	202,984	140,000	176,952	176,952
– Litter baskets serviced (per month)	2,171	1,800	1,836	1,836
– Community service litter control (blocks)	69,175	71,000	63,280	63,280
– Outreach and education sessions	6,500	7,000	6,000	6,000
Efficiency Measures				
– Cost per recycling unit	$71.00	$77.40	$66.85	$66.85
– Cost per block (litter)	$4.47	$7.20	$5.71	$5.71
– Cost per basket (litter)	$34.82	$46.65	$45.86	$45.86
– Cost per block (community service)	$1.73	$1.87	$2.10	$2.10
– Cost per outreach & education session	$11.00	$11.36	$13.30	$13.30

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
– Percent of recycling collected on schedule	80.0%	80.0%	80.0%	80.0%
– Percent of city blocks provided litter control at least once per week	85.0%	100.0%	85.0%	85.0%
– Percent of city blocks provided litter control by community service	100.0%	100.0%	100.0%	100.0%
– Percent of service requests completed within standard	70.0%	85.0%	85.0%	100.0%
– Percent of outreach and education sessions completed	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,590,784	$ 1,744,474	$ 1,885,287	8.1
Outside Services	57,150	64,797	71,595	10.5
Commodities	189,940	216,847	210,247	(3.0)
Interfund Services	213,735	224,772	256,846	14.3
Other Expenses	335,711	331,887	393,113	18.4
TOTAL	$ 2,387,320	$ 2,582,777	$ 2,817,088	9.1

POSITIONS

Class Title	2015 FTE	Grade
Recycling Services/Litter Abatement Director	1.00	25
Sanitation Supervisor	2.00	17
Sanitation Education Coordinator	1.00	17
Administrative Assistant	1.00	12
Heavy Equipment Operator	4.00	12
Refuse Truck Operator	7.00	11
Administrative Clerk	1.00	9
Senior Sanitation Worker	9.00	9
Sanitation Worker	8.00	8
TOTAL	34.00	

PROPERTY MAINTENANCE ENFORCEMENT

PRIMARY SERVICES

Property Maintenance Enforcement enforces property maintenance codes to promote a safe, clean, and healthy environment by preventing or requiring correction of code violations. This includes, but is not limited to, open or structurally unsound vacant structures, overgrown lots with litter and debris, derelict or abandoned vehicles and unsafe occupied residential dwellings. It utilizes the Recorder's Court of Chatham County in the code enforcement process as required and contracts for the elimination of unsafe and unsanitary conditions resulting from code violations. The Department also educates the public on property maintenance requirements.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:
- To identify code violations and bring them to timely compliance
- To respond to reports of code violations in a timely and efficient manner
- To effectively employ the use of private contractors to abate code violations
- To educate citizens of their responsibilities pertaining to the Property Maintenance Code of Ordinances
- To aggressively approach issues of blight, with added emphasis on those properties identified as being on the "100 Worst" list

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of derelict vehicles towed by City	267	175	250	200
– Number of lots cut by City	612	750	725	800
– Number of properties secured by City	56	150	200	175
– Number of properties demolished by City	8	30	25	60
Efficiency Measures				
– Amount received by City per vehicle towed	$83.00	$83.00	$83.00	$83.00
– Average cost per vacant lot cut/cleaned by City	$200.00	$200.00	$200.00	$200.00
– Average cost per boarding of structure by City	$600.00	$600.00	$600.00	$600.00

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Average cost per demolition by City	$4,500.00	$4,500.00	$4,500.00	$4,500.00
Effectiveness Measures				
– Percent of overgrown vacant lots cut by owner	19.0%	35.0%	35.0%	40.0%
– Percent of open structures secured by owner	29.0%	75.0%	75.0%	60.0%
– Percent of unsafe buildings demolished by owner	50.0%	45.0%	40.0%	40.0%
– Percent of compliances achieved on valid citations	98.0%	98.0%	97.0%	98.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,628,175	$ 1,666,343	$ 1,749,764	5.0
Outside Services	236,140	260,965	261,222	0.1
Commodities	79,152	92,160	83,600	(9.3)
Interfund Services	134,680	137,327	156,417	13.9
Capital Outlay	2,776	0	0	0.0
Other Expenses	45,306	31,830	26,536	(16.6)
TOTAL	$ 2,126,229	$ 2,188,625	$ 2,277,539	4.1

POSITIONS

Class Title	2015 FTE	Grade
Property Maintenance Director	1.00	25
Principal Property Maintenance Inspector	5.00	19
Paralegal	1.00	17
Senior Property Maintenance Inspector	12.00	15
Property Maintenance Inspector	7.00	14
Property Maintenance Technician	1.00	13
Administrative Assistant	1.00	12
Customer Service Specialist	1.00	11
Customer Service Representative	1.00	10
TOTAL	30.00	

SANITATION INTERDEPARTMENTAL

EXPENDITURES BY TYPE

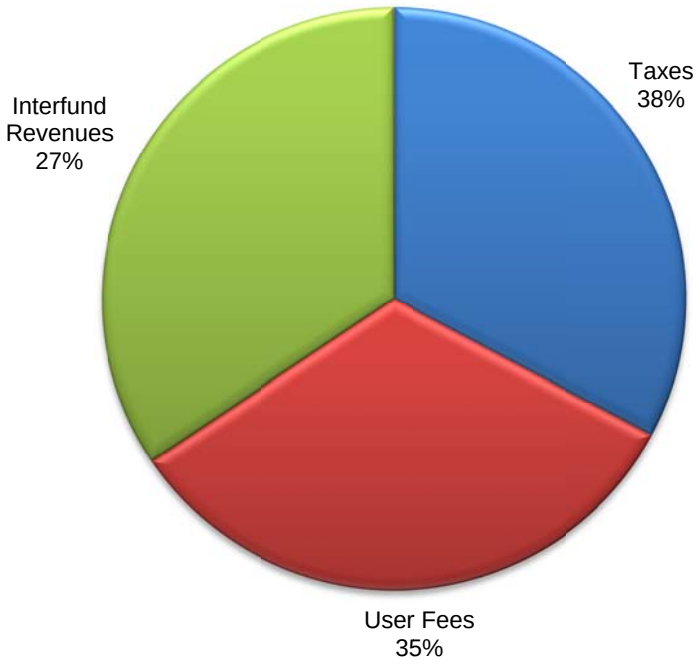
Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 155,444	$ 101,000	$ 101,000	0.0
Interfund Services	853,707	860,747	1,009,951	17.3
Debt Service	23,857	(103,472)	(140,076)	35.4
Interfund Transfers	897,155	2,473,860	1,907,346	(22.9)
Other Expenses	451,588	650,000	650,000	0.0
TOTAL	$ 2,381,751	$ 3,982,135	$ 3,528,221	(11.4)



CIVIC CENTER FUND

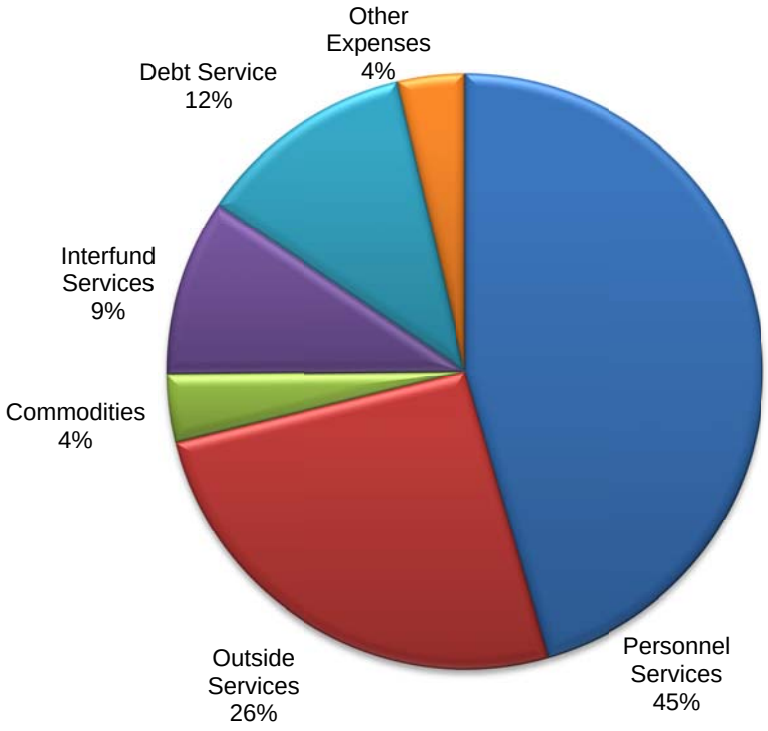
WHERE THE MONEY COMES FROM

Taxes	$	1,550,140
User Fees		1,425,700
Interfund Revenues		1,079,434
Total	**$**	**4,055,274**



WHERE THE MONEY GOES

Personnel Services	$	1,845,782
Outside Services		1,039,115
Commodities		149,590
Interfund Services		388,470
Debt Service		482,008
Other Expenses		150,309
Total	**$**	**4,055,274**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Taxes				
Auto Rental Tax	$ 1,034,409	$ 1,049,250	$ 1,050,000	0.1
Hotel/Motel Tax	409,969	463,466	500,140	7.9
Subtotal	$ 1,444,378	$ 1,512,716	$ 1,550,140	2.5
User Fees				
Building/Rental	$ 772,765	$ 648,700	$ 597,700	(7.9)
Box Office	372,389	360,000	360,000	0.0
Equipment	20,081	18,000	18,000	0.0
Parking	0	0	0	0.0
Concessions				
Food/Beverage	443,184	400,000	400,000	0.0
Catering	15,194	20,000	20,000	0.0
Reimbursed Labor	16,611	25,000	20,000	(20.0)
Novelty Sales	25,033	10,000	10,000	0.0
Subtotal	$ 1,665,257	$ 1,481,700	$ 1,425,700	(3.8)
Interfund Revenues				
Services To General Fund	$ 135,000	$ 135,000	$ 135,000	0.0
General Fund Contribution	1,373,775	899,716	944,434	5.0
Subtotal	$ 1,508,775	$ 1,034,716	$ 1,079,434	4.3
TOTAL	$ 4,618,410	$ 4,029,132	$ 4,055,274	0.6

EXPENDITURES BY TYPE

Total expenditures for the Civic Center Fund increase in 2015 by 0.6% above the 2014 projections. The primary drivers of this increase are pension and benefit costs in personnel services, various support services charges, and in debt service for bond principal and interest payments.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,766,829	$ 1,806,354	$ 1,845,782	2.2
Outside Services	991,735	1,103,413	1,039,115	(5.8)
Commodities	256,146	161,061	149,590	(7.1)
Interfund Services	373,824	350,232	388,470	10.9
Debt Service	500,643	463,967	482,008	3.9
Interfund Transfers	565,000	0	0	0.0
Other Expenses	154,498	144,104	150,309	4.3
TOTAL	$ 4,608,675	$ 4,029,131	$ 4,055,274	0.6

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Civic Center Operations	$ 4,199,063	$ 3,657,354	$ 3,657,118	(0.0)
Civic Center Concessions	409,612	371,777	398,156	7.1
TOTAL	$ 4,608,675	$ 4,029,131	$ 4,055,274	0.6

CIVIC CENTER OPERATIONS

PRIMARY SERVICES

The Civic Center enhances the cultural and economic development of the region by providing a facility which includes a theater, arena, meeting space and ballroom. As host to concerts, family entertainment, meetings, receptions and a variety of other events throughout the year, the venue is a popular site for visitors and citizens alike.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objective:
- To ensure the amount of citizens served is increased by 2.0%
- To increase the number of tickets sold by 2.0%
- To increase the number of new clients/promoters by 10.0%
- To increase our social media database (Facebook likes, Twitter followers, Etix database) by 10.0%

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Ticketed recreational & cultural events	156	87	150	150
- Non-ticketed recreational & cultural events	371	448	400	400
- Social Media Database	-	-	35,000	38,500
- **Efficiency Measures**				
- Tickets Sold	188,000	180,000	180,000	183,600
- Attendance @ non-ticketed events	580,000	580,000	580,000	580,000
- New Clients/promoters	-	-	40	44
- **Effectiveness Measures**				
- Percentage of new clients/promoters becoming repeat clients	N/A	N/A	10.0%	15.0%
- Citizens served	580,000	584,000	584,000	596,000
- Amount of sold out ticketed events	-	-	4	5

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,513,762	$ 1,577,648	$ 1,591,374	0.9
Outside Services	991,735	1,103,413	1,039,115	(5.8)
Commodities	252,216	160,061	148,570	(7.2)
Interfund Services	370,788	347,161	384,742	10.8
Debt Service	500,642	463,967	482,008	3.9
Interfund Transfers	565,000	0	0	0.0
Other Expenses	4,920	5,104	11,309	121.6
TOTAL	$ 4,199,063	$ 3,657,354	$ 3,657,118	(0.0)

POSITIONS

Class Title	2015 FTE	Grade
Civic Center Director	1.00	25
Assistant Civic Center Director	1.00	23
Event Planner	2.00	18
Box office Supervisor	1.00	17
Maintenance Supervisor	2.00	17
Building Maintenance Technician	3.00	14
Maintenance Crew Chief	2.00	14
Administrative Assistant	1.00	12
Box office Clerk	1.00	10
Box office Cashier	1.00	9
Maintenance Worker	5.00	8
TOTAL	20.00	

CIVIC CENTER CONCESSIONS

PRIMARY SERVICES

The purpose of Civic Center Concessions is to provide food/beverage service for events held at the Civic Center.

GOALS AND OBJECTIVES

Priority Goal:
Culture & Recreation - To ensure citizens have a community that provides recreational and cultural opportunities that keep their minds and bodies active and that recognize the needs of all citizens

Objective:
- To provide food and beverages during large concerts, meetings, and conventions
- To increase the revenue of catering events by 5.0%
- To increase the revenue of food/beverage events by 5.0%
- To ensure all equipment is held to regulated safety standards by receiving “Grade A” ratings on health inspections

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Number of health inspections	6	6	6	6
- Catering Events	58	60	60	60
- Food/Beverage	90	90	100	100
Efficiency Measures				
- Revenue per catering event	$164.64	$181.10	$181.10	$186.33
- Revenue per food/beverage event	$2,031.58	$2,301.95	$2,500.00	$2,625.00
Effectiveness Measures				
- Health Inspections with rating of 98 or higher A grade	6 of 6	6 of 6	6 of 6	6 of 6
- Revenue increase in catering events	-	10.0%	10.0%	5.0%
- Revenue increase in food and beverage events	-	15.0%	18.7%	5.0%

EXPENDITURES BY TYPE

Expenditure Area		2013 Actual		2014 Projected		2015 Adopted	% Change 2014-2015
Personnel Services	$	253,067	$	228,706	$	254,408	11.2
Commodities		3,930		1,000		1,020	2.0
Interfund Services		3,037		3,071		3,728	21.4
Other Expenses		149,578		139,000		139,000	0.0
TOTAL	$	409,612	$	371,777	$	398,156	7.1

POSITIONS

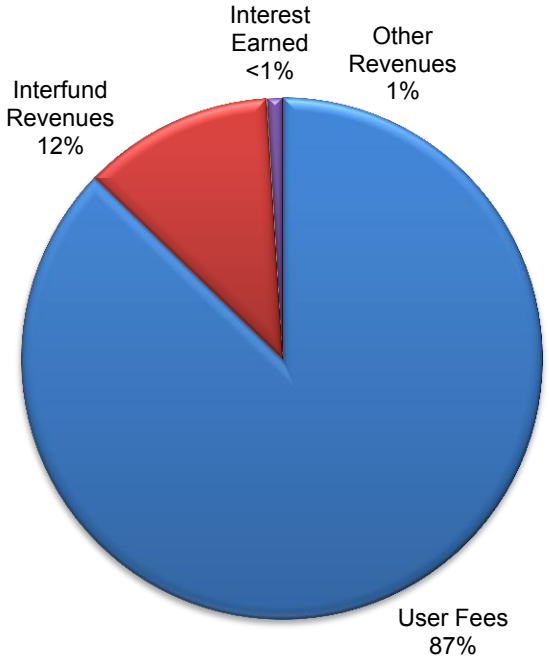
Class Title	2015 FTE	Grade
Concessions Supervisor	1.00	16
Concessions Clerk	1.00	10
TOTAL	2.00	



WATER FUND

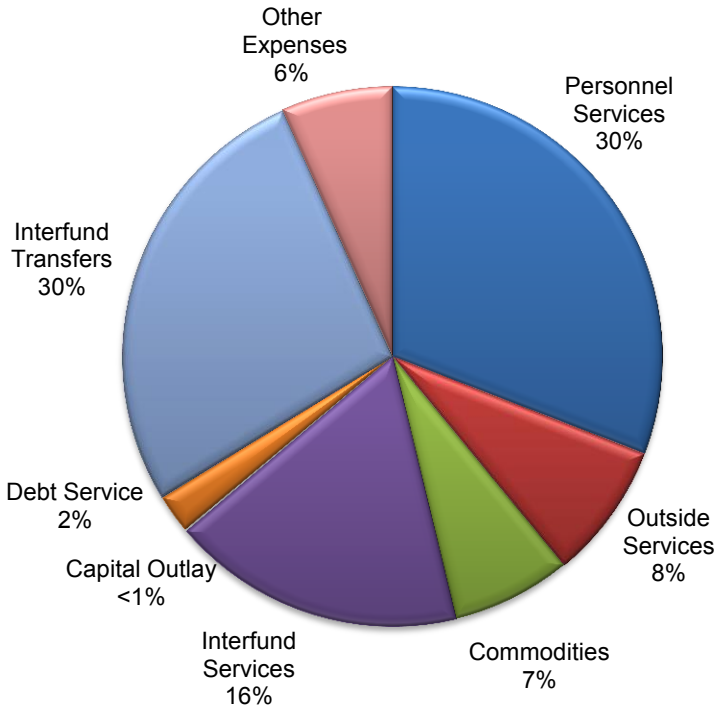
WHERE THE MONEY COMES FROM

User Fees	$	22,805,000
Interfund Revenues		2,468,889
Interest Earned		5,000
Other Revenues		305,000
Total	**$**	**25,583,889**



WHERE THE MONEY GOES

Personnel Services	$	7,796,130
Outside Services		2,061,628
Commodities		1,818,658
Interfund Services		3,985,624
Capital Outlay		50,000
Debt Service		573,750
Interfund Transfers		7,736,392
Other Expenses		1,561,707
Total	**$**	**25,583,889**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
User Fees				
Water Sales-Inside	$ 11,207,745	$ 11,411,947	$ 11,800,000	3.4
Water Sales-Outside	5,422,320	5,692,978	5,800,000	1.9
Wholesale Water Sales	2,106,900	2,268,000	2,250,000	(0.8)
Water Tap-In	608,544	525,000	750,000	42.9
Senior Citizens Discount	(18,070)	(20,000)	(20,000)	0.0
Water Meter Installation	305,637	357,500	300,000	(16.1)
Additional Water Connection	998,804	1,500,000	1,500,000	0.0
Water Cut-On	420,133	440,000	425,000	(3.4)
Subtotal	$ 21,052,013	$ 22,175,425	$ 22,805,000	2.8
Interfund Revenues				
Reimbursement from I & D Water Fund	$ 221,881	$ 170,148	$ 165,054	(3.0)
Reimbursement from Sanitation Fund	138,301	142,124	149,280	5.0
Reimbursement from Sewer Fund	1,722,611	1,737,296	1,769,850	1.9
Water Purchased/Other Funds	511,951	507,801	384,705	(24.2)
Subtotal	$ 2,594,744	$ 2,557,369	$ 2,468,889	(3.5)
Interest Earned				
Interest from Sinking Fund	$ 0	$ 5,000	$ 5,000	0.0
Subtotal	$ 0	$ 5,000	$ 5,000	0.0
Other Revenues				
Fire Sprinkler Reimbursement	$ 64,314	$ 30,000	$ 40,000	33.3
Transmitter Tower Rent	$ 256,314	$ 260,000	$ 260,000	0.0
Miscellaneous Water Revenue	16,361	5,000	5,000	0.0
Subtotal	$ 336,989	$ 295,000	$ 305,000	3.4
TOTAL	$ 23,983,746	$ 25,032,794	$ 25,583,889	2.2

EXPENDITURES BY TYPE

Water Fund expenses for 2015 increase by 2.2% over 2014 projected expenses. The largest areas of increase are in Personnel Services for employee pay and benefits, Interfund Transfers due to contributions to the capital improvement plan, and in Other Expenses due to radio charges necessary to meet new FCC regulations.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 7,418,762	$ 7,615,756	$ 7,796,130	2.4
Outside Services	2,009,484	2,042,419	2,061,628	0.9
Commodities	1,914,173	1,842,400	1,818,658	(1.3)
Interfund Services	3,782,371	3,988,820	3,985,624	(0.1)
Capital Outlay	18,736	20,000	50,000	150.0
Debt Service	570,010	573,750	573,750	0.0
Interfund Transfers	20,000	7,494,304	7,736,392	3.2
Other Expenses	1,486,126	1,455,345	1,561,707	7.3
TOTAL	$ 17,219,662	$ 25,032,794	$ 25,583,889	2.2

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2013-2014
ACM Development and Environmental Services	$ 322,783	$ 334,068	$ 338,390	1.3
Water and Sewer Director	599,344	462,124	495,163	7.1
Utility Services	1,690,426	1,708,764	1,820,585	6.5
Water and Sewer Planning and Engineering	1,302,386	1,400,877	1,411,334	0.7
Water Supply and Treatment	5,790,359	5,759,110	5,847,795	1.5
Water Distribution	4,384,389	4,469,211	4,672,382	4.5
Water Interdepartmental	3,129,975	10,898,640	10,998,240	0.9
TOTAL	$ 17,219,662	$ 25,032,794	$ 25,583,889	2.2

ASSISTANT CITY MANAGER
DEVELOPMENT & ENVIRONMENTAL SERVICES

MISSION

To assist the City Manager in the administration and execution of adopted Council priorities and to provide leadership and supervision of the utilities, development, and construction services provided by various City departments.

TRENDS AND ISSUES

Under the direction of the Assistant City Manager, an array of municipal services are provided to residents and business owners of Savannah, including but not limited to: planning, zoning, building, and code enforcement; the collection, processing, reclamation, recycling, and disposal of residential and commercial solid waste; and the design, construction, and maintenance of City infrastructure. These services are essential in promoting a clean, safe, healthy environment for residents, business owners, and investors in the Savannah area.

In 2015, some of the issues that will be addressed by the respective bureaus/departments directed by the Assistant City Manager of Development & Environmental Services include:

- Reduction of the City's reliance on the Floridian aquifer as the main source of drinking water for residents;
- Promotion of the benefits of resource conservation through public education and outreach efforts;
- Continued engagement with Development Services Advisory Board;
- Implementation of consistent project management protocols for capital improvement plan projects through the use of program management consultants;
- Engagement of citizens to participate in resolving traffic congestion problems;
- Exploration of alternative modes of transportation including increasing the number of bike lanes and developing pedestrian-friendly streetscapes;
- Blight eradication through implementation of a tax incentive ordinance; and,
- Development of a long-term sustainability plan for the City.

ACM, DEVELOPMENT & ENVIRONMENTAL SERVICES

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 292,447	$ 305,886	$ 306,873	0.3
Outside Services	17,968	11,250	16,100	43.1
Commodities	2,574	6,425	4,275	(33.5)
Interfund Services	7,227	7,940	8,575	8.0
Other Expenses	2,567	2,567	2,567	0.0
TOTAL	$ 322,783	$ 334,068	$ 338,390	1.3

POSITIONS

Class Title	2015 FTE	Grade
Assistant City Manager - Development and Environmental Services	1.00	--
Management Services Coordinator	1.00	22
Executive Assistant	1.00	16
TOTAL	3.00	

WATER AND SEWER DIRECTOR

PRIMARY SERVICES

The Water and Sewer Director provides managerial oversight of the City of Savannah's potable water, sanitary sewer, and environmental monitoring and educational services.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:
- To ensure that water and sewer facilities perform at maximum efficiency in order to meet demand
- To comply with regulatory requirements
- To pursue environmental sustainability through water conservation and resource protection programs
- To utilize an engineering project management system that ensures all project payments are accurately calculated, paid and prepared in accordance with applicable city, state, and federal standards and regulations

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of conservation programs	60	70	64	60
– Number of low flow toilets distributed	125	241	241	200
– Number of indoor/outdoor water kits distributed	185	225	225	150
– Number of water conservation consultations completed	5	10	10	10
– Number of rain barrels distributed	350	0	350	0
– Number of citizens reached through outreach programs	24,250	11,000	18,000	15,000
Efficiency Measures				
– Percent of Priority 1 service requests completed within standard by Water Distribution	95.0%	95.0%	95.0%	95.0%
– Percent of Priority 1 service requests completed within standard by Sewer Maintenance	100.0%	100.0%	100.0%	100.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
– Percent of signed engineering invoices paid within standard	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area		2013 Actual		2014 Projected		2015 Adopted	% Change 2014-2015
Personnel Services	$	492,083	$	350,448	$	348,760	(0.5)
Outside Services		77,632		76,378		104,686	37.1
Commodities		11,412		16,250		16,600	2.2
Interfund Services		13,797		14,627		18,026	23.2
Other Expenses		4,420		4,420		7,091	60.4
TOTAL	$	599,344	$	462,123	$	495,163	7.1

POSITIONS

Class Title	2015 FTE	Grade
Water and Sewer Director	1.00	26
Water and Sewer Project Coordinator	1.00	21
Contract Analyst	1.00	18
Senior Administrative Assistant	1.00	14
TOTAL	4.00	

UTILITY SERVICES

PRIMARY SERVICES

Utility Services is responsible for billing and collecting water, sewer, and refuse user fees for utility services provided by the City of Savannah, for the purpose of funding Water, Sewer and Sanitation enterprise funds. In addition, the division manages customer service support for residential, commercial and industrial accounts.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To ensure timely and readily accessible water resource data
- To actively monitor and improve response time to customer inquiries
- To initiate and enforce collection efforts following City policy
- To increase consumers' understanding of the resources and demands on them

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Number of accounts managed	81,813	81,626	82,013	82,213
- Number of meter readings	436,380	437,103	470,800	471,000
- Number of regular cycle bills mailed	507,786	400,000	504,720	630,900
- Number of delinquent bills mailed	166,038	132,412	137,547	171,934
- Number of calls handled	112,073	100,300	114,448	125,893
Efficiency Measures				
- Cost per account managed	$9.38	$9.90	$10.59	$10.77
- Cost per meter reading	$0.66	$0.70	$0.70	$0.71
- Cost per regular cycle billing	$5,078.00	$4,018.00	$5,378.00	$6,719.00
- Cost per delinquent cycle billing	$1,660.00	$1,397.00	$1,477.00	$1,842.00
Effectiveness Measures				
- % Meter read with 2 days of schedule	81.0%	98.0%	90.0%	96.0%
- % Regular cycle bills mailed within 2 days of schedule	83.0%	98.0%	90.0%	96.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- % Delinquent billings within 2 days of schedule	83.0%	98.0%	90.0%	96.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,055,677	$ 1,176,159	$ 1,269,167	7.9
Outside Services	98,983	61,963	65,350	5.5
Commodities	250,722	242,359	238,800	(1.5)
Interfund Services	281,839	224,069	233,802	4.3
Capital Outlay	3,205	4,213	13,466	219.6
Other Expenses	18,934	21,953	36,339	65.5
TOTAL	$ 1,690,426	$ 1,708,763	$ 1,820,585	6.5

POSITIONS

Class Title	2015 FTE	Grade
Utility Services Administrator	1.00	23
Revenue Systems Coordinator	1.00	20
Revenue Supervisor	3.00	15
Senior Accounting Clerk	4.00	11
Customer Service Representative	8.00	10
Water Service Representative	6.00	9
Maintenance Worker	1.00	8
TOTAL	24.00	

WATER AND SEWER PLANNING AND ENGINEERING

PRIMARY SERVICES

Water and Sewer Planning and Engineering is the enforcement agency for the Georgia Environmental Protection Division (EPD Delegation Authority). The department reviews and approves all water and sewer construction plans and specifications to ensure compliance with federal, state and local rules, regulations and ordinances.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To review all water and sewer utility plans and as-built documents within 10 working days
- To process all water-meter applications, water-line tap and water-meter release requests received within two working days
- To update water and sewer lines in linear feet in AutoCAD/GIS based on submitted as-built plans
- To ensure all construction projects are in accordance with the city, state, and federal standards and regulations

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Private development and capital improvement projects, plans, specifications and as-built documents reviewed	547	600	615	600
- Meter applications and tap requests processed	635	600	672	650
- AudoCAD/GIS 1"-600' scale water and sewer maps updated	55,238	60,000	159,000	60,000
- Inspections of ongoing construction projects	1,801	1,800	3,000	1,900
Efficiency Measures				
- Cost per plan review, specifications and as-built	$829.00	$830.00	$811.00	$828.00
- Cost per application and tap request	$102.00	$119.00	$109.00	$109.00
- Cost per linear feet of water and sewer maps updated	$1.00	$0.73	$0.27	$1.00
- Cost per Inspection	$260.00	$245.00	$122.00	$193.00

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
- Percent of plans and as-builts reviewed within 10 working days	100.0%	100.0%	100.0%	100.0%
- Percent of applications and tap requests processed within 2 working days	100.0%	100.0%	100.0%	100.0%
- Percent of utility maps updated	100.0%	100.0%	100.0%	100.0%
- Perent of projects inspected	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,163,038	$ 1,220,954	$ 1,225,428	0.4
Outside Services	19,684	32,961	32,523	(1.3)
Commodities	32,735	34,878	34,839	(0.1)
Interfund Services	47,995	90,130	82,205	(8.8)
Interfund Transfers	20,000	0	0	0.0
Other Expenses	18,934	21,953	36,339	65.5
TOTAL	$ 1,302,386	$ 1,400,876	$ 1,411,334	0.7

POSITIONS

Class Title	2015 FTE	Grade
Water and Sewer Planning Director	1.00	25
Senior Civil Engineer	4.00	23
Water and Sewer Administrator	1.00	23
Water and Sewer Modeling Technician	1.00	19
GIS Analyst	1.00	18
Water and Sewer Building Maintenance Supervisor	1.00	17
Construction Inspector	3.00	17
GIS Technician	1.00	15
Engineering Technician	1.00	15
Senior Carpenter	1.00	14
Carpenter	1.00	13
Administrative Assistant	1.00	12
Permit Specialist	1.00	10
TOTAL	18.00	

WATER SUPPLY AND TREATMENT

PRIMARY SERVICES

This service is for the provision of an adequate supply of safe drinking water for citizens while meeting compliance with all local, state and federal drinking water regulations.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:
- To provide reliable drinking water to citizens of communities that use ground water as the source for drinking water

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Budget
Workload Measures				
– Water pumped (million gallons/day)	21.6	23.5	23.5	23.5
– Well sites monitored for pressure each day	46	46	46	46
Efficiency Measures				
– Cost per million gallons pumped	$475.00	$457.00	$457.00	$457.00
– Cost per well site monitored	$18,625.00	$21,907.00	$21,907.00	$21,907.00
– Cost per site to maintain	$8,067.00	$8,493.00	$8,493.00	$8,493.00
Effectiveness Measures				
– Violations of Safe Drinking Water Act	0	0	0	0
– Valid water quality complaints	18	25	25	25
– Provide water treatment by meeting or exceeding the performance requirement of the Safe Drinking Water Act	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,635,303	$ 1,683,701	$ 1,652,506	(1.9)
Outside Services	1,679,103	1,690,602	1,706,500	0.9
Commodities	604,116	465,774	435,500	(6.5)
Interfund Services	1,816,074	1,867,911	1,982,509	6.1
Other Expenses	55,763	51,122	70,779	38.5
TOTAL	$ 5,790,359	$ 5,759,110	$ 5,847,794	1.5

POSITIONS

Class Title	2015 FTE	Grade
SCADA Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
SCADA Analyst	1.00	20
Maintenance Supervisor	1.00	17
Water and Sewer Supervisor	2.00	17
SCADA Technician	1.00	17
Electronic Control Technician	2.00	17
Principal Plant Operator	2.00	15
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	2.00	14
Plant Operator	10.00	13
Administrative Clerk	1.00	9
TOTAL	26.00	

WATER DISTRIBUTION

PRIMARY SERVICES

Operate and maintain six water distribution systems within the service area. The systems include 955 miles of water main, 78,000 metered services, 6,300 fire hydrants and 1,991 water-main valves.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:
- To have the water distribution system free of water leaks and main breaks
- To comply with the GA Safe Drinking Water Act & the GA Underground Facilities Protection Act
- To maintain and install all water meters to assure accuracy and operational units
- To ensure there are no unreported dry fire hydrants at a fire scene and that the fire hydrants meet the American Water Works Association (AWWA) standards and Insurance Service Office requirements

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Leaks repaired	628	545	630	600
- Hydrants Program (Repair, replace & inspect)	4,872	6,774	4,650	6,780
- Meter Program (Install, service, AMR and testing)	67,715	78,200	63,151	78,450
- Cross Connection Inspections	3,534	4,250	4,270	4,310
- Water & Sewer lines located	16,794	18,000	15,950	18,000
Efficiency Measures				
- Cost per leak repair	$2,920.00	$2,999.00	$2,775.00	$3,000.00
- Cost per hydrant repair	$319.00	$314.00	$314.00	$318.00
- Cost per residential meter serviced	$10.00	$10.00	$12.00	$12.00
- Cost per cross connection inspection	$48.00	$48.00	$47.00	$46.00
- Cost per locate	$15.00	$15.00	$15.00	$15.00
Effectiveness Measures				
- Average leak rate per mile	0.70	0.70	0.70	0.70
- % non-functioning hydrants repaired within 14 days	90.0%	90.0%	98.0%	90.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Priority 1 requests for water meter service completed within the standard	98.2%	95.0%	96.0%	95.0%
- % of meters 2" and larger accurately registering flow	99.0%	99.0%	99.0%	99.0%
- Incident of contamination due to backflow	0	0	0	0

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 2,709,829	$ 2,821,597	$ 2,936,384	4.1
Outside Services	116,814	169,265	136,469	(19.4)
Commodities	1,012,615	1,076,714	1,088,644	1.1
Interfund Services	365,691	252,812	296,419	17.2
Capital Outlay	18,736	20,000	50,000	150.0
Other Expenses	160,705	128,823	164,465	27.7
TOTAL	$ 4,384,390	$ 4,469,211	$ 4,672,381	4.5

POSITIONS

Class Title	2015 FTE	Grade
Water and Sewer Conveyance and Distribution Director	1.00	25
Water and Sewer Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
Construction Inspector	3.00	17
Maintenance Supervisor	3.00	17
Water and Sewer Meter Shop Supervisor	1.00	17
Maintenance Crew Chief	7.00	14
Water and Sewer Locator Technician	3.00	14
Revenue Investigator	1.00	12
Administrative Assistant	1.00	12
Medium Equipment Operator	4.00	11
Administrative Secretary	1.00	10
Customer Service Representative	2.00	10
Meter Technician	5.00	10
Administrative Clerk	1.00	9
Senior Maintenance Worker	9.00	9
Water Service Representative	4.00	9
Maintenance Worker	6.00	8
TOTAL	54.00	

WATER INTERDEPARTMENTAL

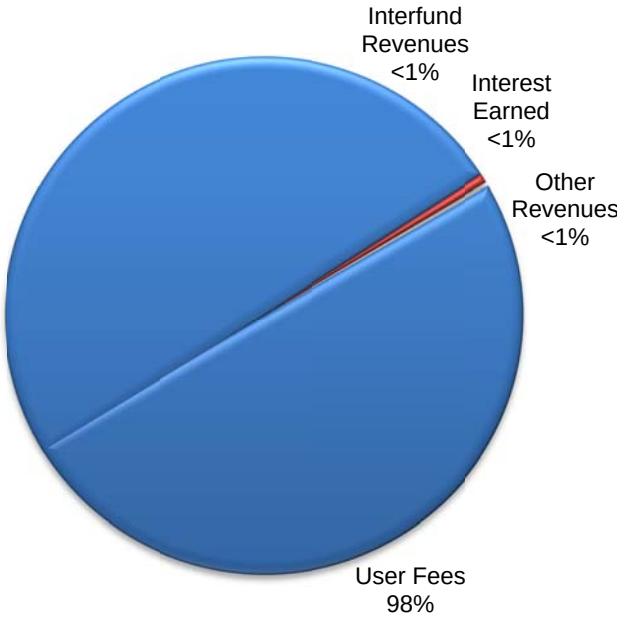
EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 70,384	$ 57,011	$ 57,011	0.0
Outside Services	(699)	0	0	0.0
Interfund Services	1,249,748	1,531,329	1,364,087	(10.9)
Debt Service	570,010	573,750	573,750	0.0
Interfund Transfers	0	7,494,304	7,736,392	3.2
Other Expenses	1,240,532	1,242,246	1,267,000	2.0
TOTAL	$ 3,129,975	$ 10,898,640	$ 10,998,240	0.9

SEWER FUND

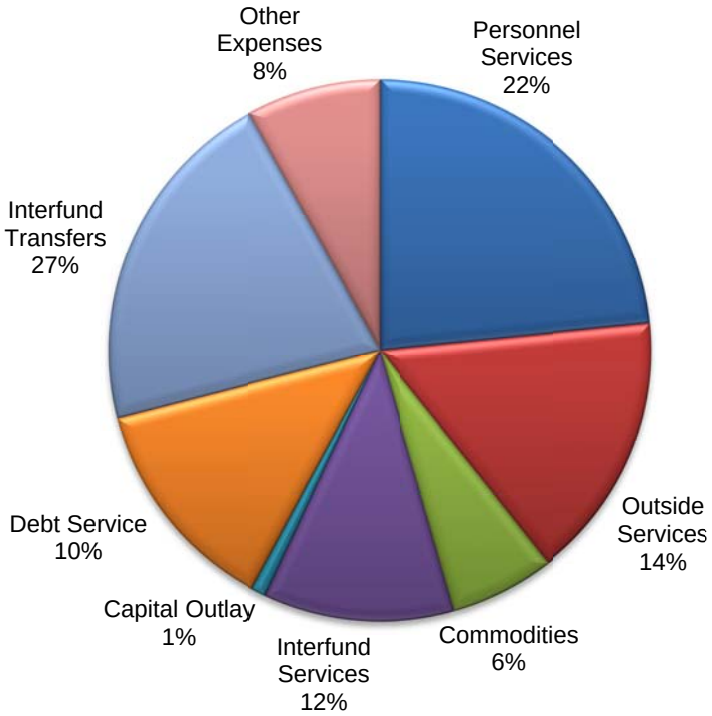
WHERE THE MONEY COMES FROM

User Fees	$ 37,207,396
Interfund Revenues	360,000
Interest Earned	30,000
Other Revenues	179,229
Total	**$ 37,776,625**



WHERE THE MONEY GOES

Personnel Services	$ 8,390,400
Outside Services	5,259,894
Commodities	2,203,446
Interfund Services	4,351,599
Capital Outlay	318,315
Debt Service	3,948,869
Interfund Transfers	10,197,678
Other Expenses	3,106,424
Total	**$ 37,776,625**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
User Fees				
Sewer Service - Inside City	$ 20,995,890	$ 22,052,473	$ 23,100,000	4.8
Sewer Service - Outside City	8,634,357	9,486,073	9,877,396	4.1
Septic Tank Disposal	47,664	100,000	100,000	0.0
Reclaimed Water Sales	118,734	130,000	125,000	(3.8)
Senior Citizens Discount	(17,539)	(55,000)	(20,000)	(63.6)
Sewer Tap-In	381,357	500,000	500,000	0.0
Line Televising	16,979	20,000	20,000	0.0
Additional Sewer Connection	608,547	600,000	600,000	0.0
Sewer Cut-On	2,047,056	2,000,000	2,100,000	5.0
Wholesale Sewer Service	1,614,145	700,000	750,000	7.1
Purple Pipe	43,221	55,000	55,000	0.0
Subtotal	$ 34,490,411	$ 35,588,546	$ 37,207,396	4.5
Interfund Revenues				
Services Purchased by Other Funds	$ 355,478	$ 350,000	$ 360,000	2.9
Interest Earned				
Interest Earned	$ (27,784)	$ 0	$ 0	0.0
Interest From Sinking Fund	0	30,000	30,000	0.0
Subtotal	$ (27,784)	$ 30,000	$ 30,000	0.0
Other Revenues				
Miscellaneous Sewer Revenue	$ 227,557	$ 228,000	$ 179,229	(21.4)
TOTAL	$ 35,045,662	$ 36,196,546	$ 37,776,625	4.4

EXPENDITURES BY TYPE

Sewer Fund expenses for 2015 increase by 4.4% over 2014 projections. The largest areas of increase are in Personnel for employee pay and benefits, Commodities for repair parts and chemicals and in Other Expenses for radio charges necessary to meet new FCC regulations.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 7,766,297	$ 8,125,811	$ 8,390,400	3.3
Outside Services	4,501,698	5,117,764	5,259,894	2.8
Commodities	2,143,281	1,985,943	2,203,446	11.0
Interfund Services	3,931,376	4,089,192	4,351,599	6.4
Capital Outlay	102,780	306,899	318,315	3.7
Debt Service	4,074,663	3,970,618	3,948,869	(0.5)
Interfund Transfers	124,954	9,887,285	10,197,678	3.1
Other Expenses	2,721,227	2,713,034	3,106,424	14.5
TOTAL	$ 25,366,276	$ 36,196,546	$ 37,776,625	4.4

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Sewer Maintenance	$ 3,331,313	$ 3,545,246	$ 3,687,433	4.0
Lift Stations Maintenance	4,302,807	4,476,859	4,818,538	7.6
President Street Plant	6,407,304	6,810,726	7,231,898	6.2
Regional Plants	2,269,454	2,369,702	2,467,949	4.1
Sewer Interdepartmental	9,055,398	18,994,013	19,570,807	3.0
TOTAL	$ 25,366,276	$ 36,196,546	$ 37,776,625	4.4

SEWER MAINTENANCE

PRIMARY SERVICES

This department assures that continuous wastewater service is effectively maintained in the City of Savannah sanitary sewer service area by operating and maintaining approximately 836 miles of gravity and sanitary sewer force mains (i.e., 714 miles of gravity lines and 122 miles of force main) and approximately 16,008 manholes. The system conveys sewage from over 75,000 private service laterals. Maintenance and operation of the City sanitary sewer collection system as required by the Sewer Use Ordinance is in compliance with the State Clean Water Act and State Underground Facilities Protection Act. Sewer Maintenance personnel clean, repair, install and replace sewer pipelines, manholes and appurtenances as required.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To comply with the State Clean Water Act and State Underground Facilities Protection Act
- To reduce the number of sewer line breaks/cave-ins in the City sanitary sewer system by 5.0% annually
- To reduce the number of gravity line stoppages by 5.0% annually
- To increase the total gravity line footage cleaned by 5.0% annually
- To separate all Infiltration and Inflow (I & I) from illicit sanitary and storm water connections in the City systems

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Breaks/Cave-ins repaired	91	81	82	78
- Feet of line repaired / extended	1,336	3,000	1,480	1,500
- Stoppages cleared	340	451	423	425
- Feet of line cleaned	306,481	465,000	410,367	450,000
Efficiency Measures				
- Cost per break repaired	$18,542.00	$19,018.00	$18,638.00	$19,650.00
- Cost per stoppage cleared	$738.00	$757.00	$742.00	$765.00
- Cost per foot line cleaned	$1.38	$1.42	$1.39	$1.45
- Percentage of budget spent	95.8%	100.0%	100.0%	100.0%
Effectiveness Measures				
- Percent of homes which have not experienced problems with sewer stoppages or slow sewage flow based on customer survey	NA	85.0%	NA	85.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Percent of Priority 1 serve requests completed with standard	99.7%	90.0%	95.0%	90.0%
- Sewer line breaks/ overflows resulting in major (>10,000 gallons) spills reaching the waters of the State	0	0	0	0
- Sewer line breaks/overflows resulting in minor spills reaching the waters of the State	18	0	7	0

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,816,358	$ 1,908,779	$ 1,944,664	1.9
Outside Services	649,110	698,377	657,970	(5.8)
Commodities	351,790	328,330	336,719	2.6
Interfund Services	232,311	326,694	356,640	9.2
Capital Outlay	0	0	1,760	100.0
Other Expenses	281,744	283,066	389,680	37.7
TOTAL	$ 3,331,313	$ 3,545,246	$ 3,687,433	4.0

POSITIONS

Class Title	2015 FTE	Grade
Water and Sewer Superintendent	1.00	20
Construction Inspector	1.00	17
Maintenance Supervisor	2.00	17
Maintenance Crew Chief	3.00	14
Heavy Construction Equipment Operator	2.00	13
Heavy Equipment Operator	10.00	12
Medium Equipment Operator	1.00	11
Customer Service Representative	1.00	10
Senior Maintenance Worker	7.00	9
Maintenance Worker	3.00	8
TOTAL	31.00	

LIFT STATIONS MAINTENANCE

PRIMARY SERVICES

Lift Stations Maintenance is responsible for conveying a continuous flow of wastewater to the four treatment plant facilities through a series of sewage pumping stations. This is accomplished by operating and maintaining over 194 lift stations throughout the City of Savannah service area. These lift stations are operated and maintained in order to prevent station failures which could cause wastewater spills onto both public and private properties in the City and into the environment. Lift Stations Maintenance staff perform timely inspections, preventative maintenance and repairs of equipment contained at these lift station sites.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objectives:

- To comply with the State Clean Water Act, State Underground Facilities Protection Act, and specific codes (i.e., electric)
- To eliminate all sanitary sewer spills reaching the waters of the State from lift station failures
- To ensure no lift station failures due to preventable mechanical or electrical breakdowns
- To schedule all lift station maintenance "checks" and ensure they are completed (these checks are done daily or at scheduled times to assure station operation)

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Lift stations maintained	194	196	194	196
- Operate odor control units and perform station head/capacity test	102	123	123	123
- Air Release Valve Program (Rehab, Replacement, Inspection, and Maintenance)	365	460	438	435
- Lift Station Checker Inspections	19,911	22,500	20,715	22,500
- Maintenance tasks at lift stations (Electric, Mechanical & Grounds)	319,780	322,100	317,259	324,500
Efficiency Measures				
- Cost to operate station	$8,336.00	$8,550.00	$8,350.00	$8,560.00
- Cost per air release valve replacement	$7,391.00	$6,680.00	$6,546.00	$6,595.00
- Cost per maintenance task	$7.56	$7.75	$7.60	$7.65

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
- Cost per head/capacity analysis	$165.75	$185.00	$181.30	$187.00
- Percentage of budget spent	97.5%	100.0%	100.0%	100.0%
Effectiveness Measures				
- Spill monitoring	0	0	0	0
- Lift station failures resulting in major (>10,000 gallons) spills to the waters of the State	1	0	0	0
- Lift Station failures resulting in minor (<10,000 gallons) spills to the Waters of the State	3	0	0	0
- Mission manhole monitor installed	98	46	46	46

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,739,823	$ 1,792,052	$ 1,842,255	2.8
Outside Services	1,498,063	1,704,484	1,708,262	0.2
Commodities	679,037	561,223	684,381	21.9
Interfund Services	211,988	188,609	296,714	57.3
Capital Outlay	11,979	166,899	174,888	4.8
Interfund Transfers	85,000	0	0	0.0
Other Expenses	76,917	63,592	112,038	76.2
TOTAL	$ 4,302,807	$ 4,476,859	$ 4,818,538	7.6

POSITIONS

Class Title	2015 FTE	Grade
Water and Sewer Administrator	1.00	23
Civil Engineer	1.00	21
Maintenance Superintendent	1.00	20
Asset Management Coordinator	1.00	17
Electronic Control Technician	3.00	17
Maintenance Supervisor	2.00	17
Senior Water and Sewer Maintenance Mechanic	10.00	15
Water and Sewer Maintenance Mechanic	3.00	14
Administrative Assistant	1.00	12
Storekeeper	1.00	11
Administrative Clerk	1.00	9
Senior Maintenance Worker	2.00	9
Maintenance Worker	1.00	8
TOTAL	28.00	

PRESIDENT STREET PLANT

PRIMARY SERVICES

President Street Plant is the major facility providing continuous wastewater treatment services to the main part of the City of Savannah and eastern Chatham County.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:
- To provide premium, cost effective, permit compliant wastewater treatment and reuse water for irrigation sales

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Gallons of treated wastewater (Millions)	5,655	7,000	7,000	7,000
- Pretreatment permits managed	28	26	26	26
- Miles of existing sewer lines televised	20	25	20	25
Efficiency Measures				
- Sanitary sewer revenue cost recovery	100.0%	100.0%	100.0%	100.0%
- Pretreatment permit renewals	100.0%	100.0%	100.0%	100.0%
- Televising revenue recovery	80.0%	95.0%	85.0%	95.0%
Effectiveness Measures				
- Monthly NPDES permits achieved	12	12	12	12

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 3,264,768	$ 3,485,060	$ 3,657,569	4.9
Outside Services	1,551,782	1,833,848	1,938,982	5.7
Commodities	739,730	763,194	788,446	3.3
Interfund Services	574,225	501,399	452,371	(9.8)
Capital Outlay	90,801	140,000	141,667	1.2
Interfund Transfers	39,954	0	0	0.0
Other Expenses	146,044	87,225	252,863	189.9
TOTAL	$ 6,407,304	$ 6,810,726	$ 7,231,898	6.2

POSITIONS

Class Title	2015 FTE	Grade
Water Reclamation Director	1.00	25
Water and Sewer Administrator	1.00	23
Chemist	1.00	21
Water and Sewer Superintendent	3.00	20
Industrial Pretreatment Coordinator	1.00	18
Construction Inspector	2.00	17
Electronic Control Technician	3.00	17
Lab Supervisor	1.00	17
Maintenance Supervisor	1.00	17
Televising Inspection Supervisor	2.00	17
Water and Sewer Supervisor	4.00	17
Industrial Pretreatment Technician	1.00	15
Senior Laboratory Technician	2.00	15
Senior Water and Sewer Maintenance Mechanic	3.00	15
Maintenance Crew Chief	2.00	14
Senior Plant Operator	3.00	14
Water and Sewer Maintenance Mechanic	3.00	14
Laboratory Technician	4.00	13
Plant Operator	8.00	13
Administrative Assistant	2.00	12
Heavy Equipment Operator	4.00	12
Television Inspection Technician	2.00	12
Painter	1.00	11
Storekeeper	1.00	11
Senior Maintenance Worker	2.00	9
Maintenance Worker	5.00	8
TOTAL	63.00	

REGIONAL PLANTS

PRIMARY SERVICES

Regional Plants operates the Crossroads, Georgetown, and Wilshire Plants to provide continuous wastewater treatment services to customers in those areas.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide premium, cost effective, permit compliant wastewater treatment through the professional operation and maintenance of the three regional wastewater treatment plants

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
- Gallons of wastewater treated (Millions)	2,416	2,000	2,000	2,000
- Monitoring reports completed	36	36	36	36
Efficiency Measures				
- Treated influent	100.0%	100.0%	100.0%	100.0%
- Treated effluent	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
- Quality wastewater standards achieved	100.0%	100.0%	100.0%	100.0%
- Compliance standards	100.0%	100.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 869,984	$ 877,930	$ 883,924	0.7
Outside Services	801,951	881,054	954,680	8.4
Commodities	372,724	333,196	393,900	18.2
Interfund Services	172,997	225,296	182,473	(19.0)
Other Expenses	51,798	52,226	52,972	1.4
TOTAL	$ 2,269,454	$ 2,369,702	$ 2,467,949	4.1

POSITIONS

Class Title	2015 FTE	Grade
Water and Sewer Administrator	1.00	23
Water and Sewer Superintendent	1.00	20
Water and Sewer Supervisor	3.00	17
Principal Plant Operator	1.00	15
Senior Water and Sewer Maintenance Mechanic	1.00	15
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	1.00	14
Plant Operator	4.00	13
TOTAL	14.00	

SEWER INTERDEPARTMENTAL

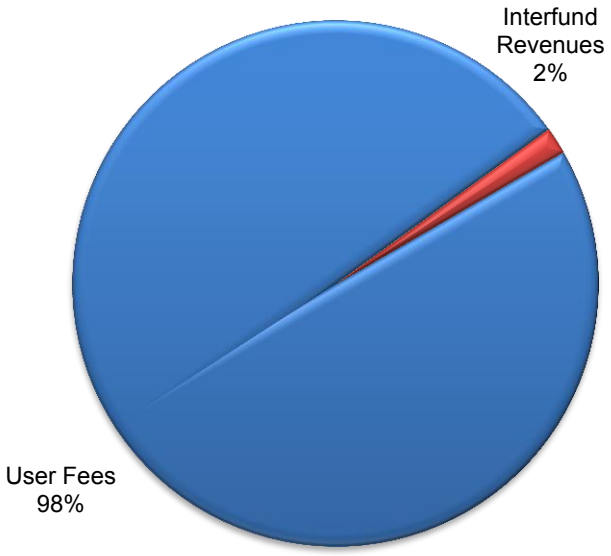
EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 75,362	$ 61,989	$ 61,989	0.0
Outside Services	792	0	0	0.0
Interfund Services	2,739,855	2,847,195	3,063,402	7.6
Debt Service	4,074,663	3,970,618	3,948,869	(0.5)
Interfund Transfers	0	9,887,285	10,197,678	3.1
Other Expenses	2,164,726	2,226,926	2,298,869	3.2
TOTAL	$ 9,055,398	$ 18,994,013	$ 19,570,807	3.0

INDUSTRIAL AND DOMESTIC WATER FUND

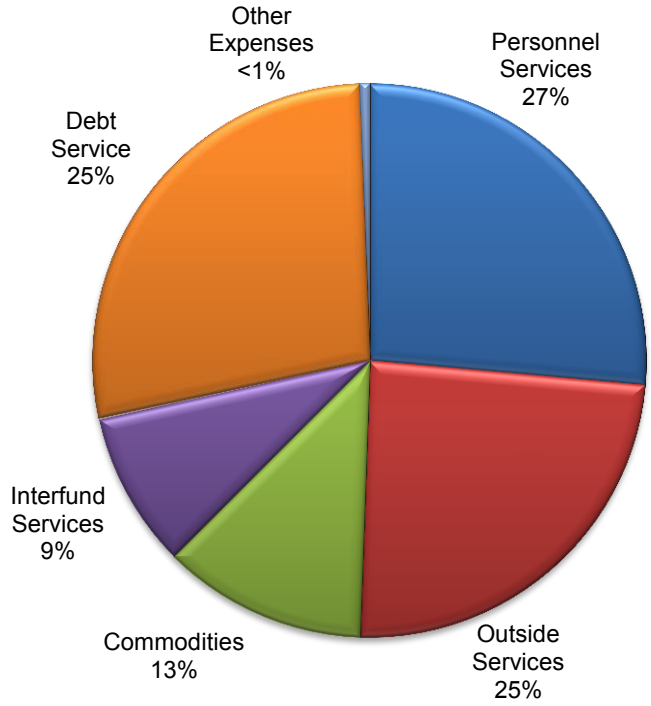
WHERE THE MONEY COMES FROM

User Fees	$	8,548,215
Interfund Revenues		154,406
Total	**$**	**8,702,621**



WHERE THE MONEY GOES

Personnel Services	$	2,365,795
Outside Services		2,165,025
Commodities		1,166,500
Interfund Services		785,839
Debt Service		2,177,859
Other Expenses		41,603
Total	**$**	**8,702,621**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
User Fees				
Water Sales - Contract	$ 6,729,263	$ 7,149,143	$ 6,748,215	(5.6)
Water Sales - City	1,621,617	1,680,000	1,800,000	7.1
Subtotal	$ 8,350,880	$ 8,829,143	$ 8,548,215	(3.2)
Interfund Revenues				
Admin. Services to Water Fund	$ 145,397	$ 151,189	$ 154,406	2.1
Grant Revenue				
Tritium Grant	$ 63,093	$ 0	$ 0	0.0
Interest Earned				
Interest Earned	$ 2,406	$ 0	$ 0	0.0
TOTAL	$ 8,561,776	$ 8,980,332	$ 8,702,621	(3.1)

EXPENDITURES BY TYPE

Expenses for the I & D Water Fund in 2015 decrease by 3.1% below 2014 projections. Several expense categories are slightly lower; however the bulk of the year to year decrease is in debt service, and is due to a much lower scheduled sinking fund payment in 2015.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,929,509	$ 2,397,064	$ 2,365,795	(1.3)
Outside Services	1,831,482	2,135,225	2,165,025	1.4
Commodities	1,182,549	1,162,000	1,166,500	0.4
Interfund Services	837,017	814,414	785,839	(3.5)
Capital Outlay	0	8,000	0	(100.0)
Debt Service	2,498,513	2,425,130	2,177,859	(10.2)
Interfund Transfers	100,000	0	0	0.0
Other Expenses	1,157,679	38,499	41,603	8.1
TOTAL	$ 9,536,749	$ 8,980,332	$ 8,702,621	(3.1)

POSITIONS

Class Title	2015 FTE	Grade
Water Supply and Treatment Director	1.00	25
Water and Sewer Administrator	1.00	23
Water Supply Process Engineer	1.00	22
Chemist	1.00	21
Maintenance Superintendent	1.00	20
Water and Sewer Superintendent	1.00	20
Electronic Control Technician	2.00	17
Lab Supervisor	1.00	17
Maintenance Supervisor	1.00	17
Water and Sewer Supervisor	4.00	17
Senior Laboratory Technician	1.00	15
Senior Water and Sewer Maintenance Mechanic	2.00	15
Maintenance Crew Chief	1.00	14
Senior Plant Operator	2.00	14
Water and Sewer Maintenance Mechanic	3.00	14
Lab Technician	2.00	13
Plant Operator	5.00	13
Administrative Assistant	1.00	12
Heavy Equipment Operator	1.00	12
Painter	1.00	11
Maintenance Worker	5.00	8
TOTAL	38.00	

I & D WATER PLANT

PRIMARY SERVICES

This service is for the provision of an adequate supply of potable water to citizens that use surface water as the source for drinking water as well as meeting the demand of industrial customers.

GOALS AND OBJECTIVES

Priority Goal:
Health & Environment - To provide citizens a community that promotes health through good infrastructure (e.g. water, sewer) while preserving the environment for future generations

Objective:

- To provide an adequate supply of safe drinking water that complies with all local, state and federal drinking water regulations

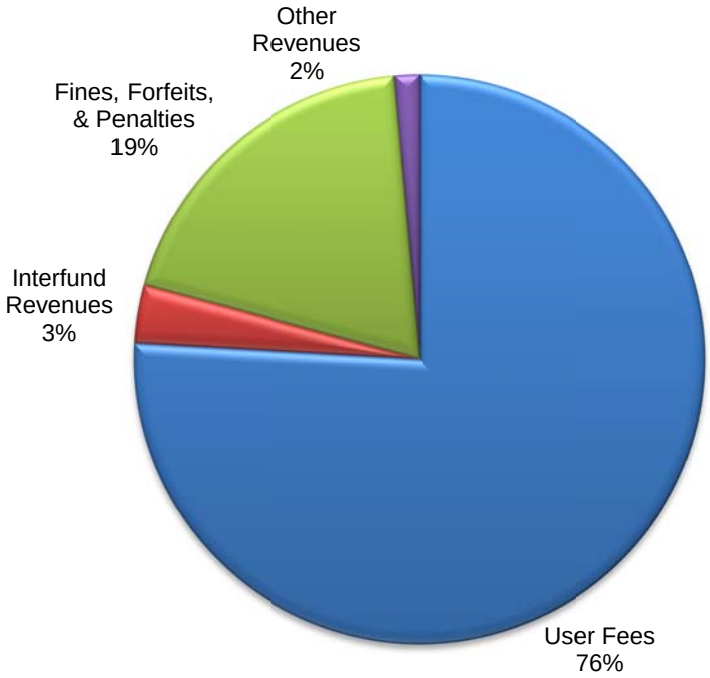
PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Budget
Workload Measures				
– Gallons of water pumped and treated	10,476	10,950	10,524	10,950
– Chemical and bacteriological tests performed	136,035	135,000	136,824	135,000
– Number of instrument calibrations performed	2,549	2,300	3,471	3,400
Efficiency Measures				
– Average unit cost	$789.00	$815.00	$851.00	$835.00
– Cost per laboratory test	$10.00	$11.00	$11.00	$11.00
– Cost per calibration	$30.00	$34.00	$24.00	$24.00
Effectiveness Measures				
– Number of EPD Violations	0	0	0	0
– Valid water quality complaints	0	0	0	0
– Provide water treatment by meeting or exceeding the performance requirement of the Safe Drinking Water Act	100.0%	100.0%	100.0%	100.0%

MOBILITY AND PARKING SERVICES FUND

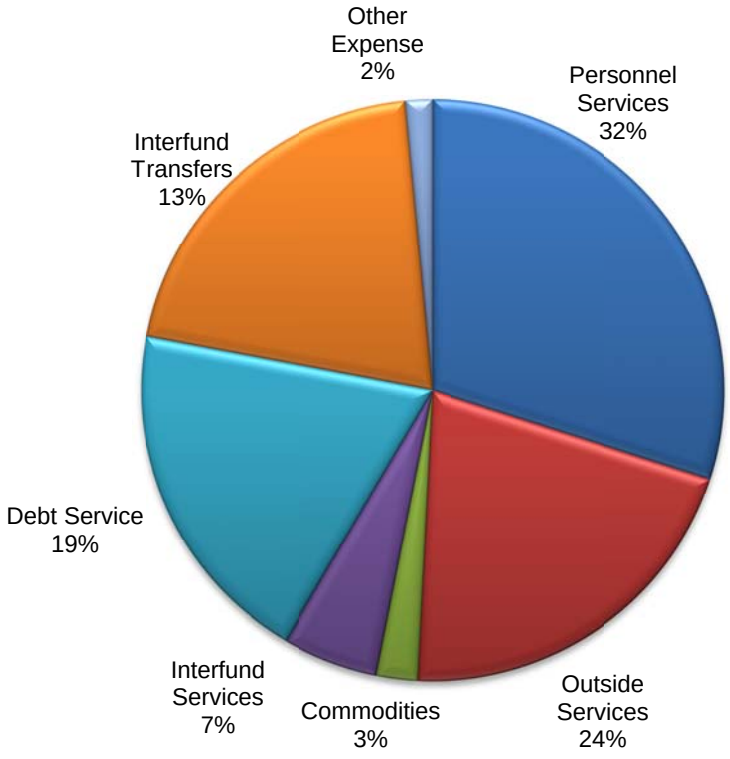
WHERE THE MONEY COMES FROM

User Fees	$ 9,250,824
Interfund Revenues	403,234
Fines, Forfeits, & Penalties	2,359,000
Other Revenues	175,610
Total	**$ 12,188,668**



WHERE THE MONEY GOES

Personnel Services	$ 3,916,274
Outside Services	2,859,684
Commodities	388,405
Interfund Services	903,245
Debt Service	2,367,961
Interfund Transfers	1,568,067
Other Expenses	185,032
Total	**$ 12,188,668**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
User Fees				
Parking Meters	$ 1,968,679	$ 1,900,000	$ 1,900,000	0.0
Visitors Center Lot	176,706	200,000	200,000	0.0
State Street Parking Garage	758,054	700,000	700,000	0.0
Robinson Parking Garage	1,064,541	1,050,000	1,050,000	0.0
Bryan Street Parking Garage	1,285,291	1,300,000	1,300,000	0.0
Liberty Street Parking Garage	403,956	475,835	475,835	0.0
Whitaker Street Parking Garage	3,063,632	2,865,000	2,865,000	0.0
Commercial Vehicle Decals	315,720	260,000	255,000	(1.9)
Leased Parking Spaces	74,420	96,060	96,060	0.0
Docking Fees	19,896	14,000	14,000	0.0
Bus and Coach Permits	0	60,800	71,400	17.4
MPC Rents - State Street	54,315	132,047	132,047	0.0
Visitor Day Pass	180,738	150,000	191,482	27.7
Subtotal	$ 9,365,948	$ 9,203,742	$ 9,250,824	0.5
Interfund Revenues				
Services to Sanitation Fund	$ 174,673	$ 127,000	$ 130,000	2.4
Services to General Fund	360,421	271,142	273,234	0.8
Subtotal	$ 535,094	$ 398,142	$ 403,234	1.3
Fines, Forfeits & Penalties				
Parking Citations	$ 2,062,906	$ 2,332,000	$ 2,350,000	0.8
Taxi Citations	6,067	9,000	9,000	0.0
Subtotal	$ 2,068,973	$ 2,341,000	$ 2,359,000	0.8
Other Revenues				
Miscellaneous Revenue	$ 106,807	$ 157,405	$ 175,610	11.6
TOTAL	$ 12,076,822	$ 12,100,289	$ 12,188,668	0.7

EXPENDITURES BY TYPE

Mobility and Parking Services Fund 2015 budget of $12,188,668 includes an increase of $235,936 for Personnel services due mainly to the formation of the new Tourism Management and Ambassador department being fully staffed in 2015. The 2014 Personnel Services also averaged an 8% vacancy rate and is projected fully staffed in 2015. An increase in commodities was due mostly to new equipment purchases totaling $90,000 for hand held ticketing units. An increase of $210,837 in Interfund Services was due to increases in services by general fund, insurance by risk management, and computer services.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 3,369,015	$ 3,680,338	$ 3,916,274	6.4
Outside Services	2,610,997	2,844,227	2,859,684	0.5
Commodities	197,597	319,592	388,405	21.5
Interfund Services	787,225	684,898	903,245	31.9
Capital Outlay	0	17,000	0	(100.0)
Debt Service	2,476,857	2,425,816	2,367,961	(2.4)
Interfund Transfers	400,000	1,955,024	1,568,067	(19.8)
Other Expenses	144,469	173,394	185,032	6.7
TOTAL	$ 9,986,160	$ 12,100,289	$ 12,188,668	0.7

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Mobility and Parking Administration and Enforcement	$ 3,265,632	$ 3,547,070	$ 3,657,224	3.1
Parking Garages and Lots	5,384,154	5,338,608	5,413,059	1.4
Parking Interdepartmental	1,336,374	2,796,481	2,572,701	(8.0)
Tourism Management & Ambassadorship	0	418,130	545,684	30.5
TOTAL	$ 9,986,160	$ 12,100,289	$ 12,188,668	0.7

MOBILITY AND PARKING ADMINISTRATION & ENFORCEMENT

PRIMARY SERVICES

Mobility and Parking Administration & Enforcement is responsible for parking administration and on-street parking citation collection. Other functions handled by this department include red light camera citations/collection and regulation of taxi, wrecker, pedicab and shuttle companies. The department is also responsible for the downtown alternative transportation network, which includes the water ferries, streetcars, shuttle buses, recreational docks, bicycles and way finding.

GOALS AND OBJECTIVES

Priority Goal:
Economic Growth - To provide citizens a city that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:
- To issue citations to regulate parking and collect fines
- To maintain parking meters in functioning order on a daily basis
- To issue permits and citations to enforce city ordinances for taxicabs and wreckers
- To issue red light camera citations and collect fines
- To support infrastructure that allows citizens and visitors to use alternative forms of transportation within the downtown area – streetcar, shuttle services, water ferry, recreational dock and bicycles to create a balanced environment for all stakeholders (residents and businesses)

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Parking citations issued	118,635	135,000	118,000	118,000
– Meters repaired	3,789	3,200	3,800	3,800
– *Permits issued to taxis, pedicabs and wreckers	1,329	1,200	750	750
– Red light citations issued	7,390	9,200	7,500	7,500
– **Average number of customers using the alternative form of land transportation within the downtown area per month	8,827	15,000	7,000	9,000
Efficiency Measures				
– Cost per parking citation issued	$6.00	$10.00	$8.00	$8.00
– Cost per single head meter repaired	$44.00	$65.00	$54.00	$54.00
– Cost per multi-space meter repaired	$283.00	$216.00	$250.00	$250.00
– Cost per transportation permit issued	$20.00	$20.00	$20.00	$20.00
– Cost per red light citation issued	$35.00	$40.00	$25.00	$25.00

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
– Percentage of parking citations collected	64.0%	65.0%	65.0%	65.0%
– Percentage of reported meter malfunctions which are repaired by meter technicians	100.0%	100.0%	100.0%	100.0%
– Percentage of transportation permit holders in compliance at inspection	95.0%	95.0%	95.0%	95.0%
– Percentage of red light citations collected	75.0%	91.0%	85.0%	85.0%
– Percentage of customers using the alternative form of land transportation	52.0%	56.0%	56.0%	56.0%

**Tour vehicles were relocated under the Tourism Department reducing the number of permits issued by MPSD.*

***The streetcar was in service for January 2013 only.*

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,793,754	$ 1,784,955	$ 1,780,678	(0.2)
Outside Services	1,170,287	1,338,360	1,371,545	2.5
Commodities	151,509	253,714	328,505	29.5
Interfund Services	105,790	111,381	128,557	15.4
Capital Outlay	0	17,000	0	(100.0)
Other Expenses	44,292	41,660	47,939	15.1
TOTAL	$ 3,265,632	$ 3,547,070	$ 3,657,224	3.1

POSITIONS

Class Title	2015 FTE	Grade
Mobility and Parking Services Director	1.00	25
Assistant Mobility and Parking Director	1.00	23
Mobility & Parking Service Analyst	1.00	18
Mobility and Parking Services Coordinator	1.00	16
Parking Facilities Supervisor	3.00	16
Revenue Investigator	6.00	12
Administrative Assistant	1.00	12
Senior Parking Meter Technician	1.00	11
Customer Service Representative	1.00	10
Senior Parking Services Officer	1.00	10
Parking Meter Technician	2.00	10
Administrative Clerk	1.00	9
Cashier	3.00	9
Parking Services Officer	9.00	9
TOTAL	32.00	

PARKING GARAGES AND LOTS

PRIMARY SERVICES

Parking Garages and Lots is responsible for the operation of the City's parking garages and surface lots that provide additional off-street parking spaces.

GOALS AND OBJECTIVES

Priority Goal:
Economic Growth - To provide citizens a city that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:
- To operate and maintain city parking garages
- To maintain occupancy rates of 90.0% or above in all city garages
- To provide serviceable, functioning gate equipment with less downtime that impacts customers
- Increase daily parking in all city garages

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Total number of parking garages	5	5	5	5
– Total number of garage spaces	3,413	3,420	3,413	3,413
– Total number of surface lot spaces	683	683	683	683
Efficiency Measures				
– Average number of monthly customers	3,613	3,614	3,699	3,699
– Operating cost per garage/lot space	$852.00	$700.00	$842.00	$842.00
– Cost per gate equipment repair by contractor	$350.00	$400.00	$207.00	$207.00
Effectiveness Measures				
– Bryan St. occupancy rate for monthly customers	141.0%	138.0%	135.0%	135.0%
– Liberty St. occupancy rate for monthly customers	114.0%	110.0%	105.0%	105.0%
– Robinson St. occupancy rate for monthly customers	87.0%	90.0%	100.0%	100.0%
– State St. occupancy rate for monthly customers	115.0%	115.0%	115.0%	115.0%
– Whitaker St. occupancy rate for monthly customers	88.0%	90.0%	100.0%	100.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,537,439	$ 1,502,698	$ 1,621,789	7.9
Outside Services	975,520	1,076,816	1,067,164	(0.9)
Commodities	46,088	46,046	45,800	(0.5)
Interfund Services	346,515	285,497	310,345	8.7
Debt Service	2,476,858	2,425,816	2,367,961	(2.4)
Other Expenses	1,734	1,735	0	(100.0)
TOTAL	$ 5,384,154	$ 5,338,608	$ 5,413,059	1.4

POSITIONS

Class Title	2015 FTE	Grade
Parking Services Supervisor	1.00	16
Parking Facilities Shift Supervisor	2.00	12
Senior Maintenance Worker	1.00	9
Maintenance Worker	5.50	8
Parking Facility Attendant	23.20	8
TOTAL	32.70	

PARKING INTERDEPARTMENTAL

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 37,822	$ 29,000	$ 29,000	0.0
Outside Services	465,190	407,463	400,548	(1.7)
Interfund Services	334,920	274,994	445,086	61.9
Interfund Transfers	400,000	1,955,024	1,568,067	(19.8)
Other Expenses	98,442	130,000	130,000	0.0
TOTAL	$ 1,336,374	$ 2,796,481	$ 2,572,701	(8.0)

TOURISM MANAGEMENT AND AMBASSADORSHIP

PRIMARY SERVICES

The Tourism Management and Ambassadorship Office will embrace Savannah's vibrant future while maintaining its historic integrity and cultural assets, sustaining positive economic impacts of the tourism industry, enhancing the visitor experience, and preserving the unique quality of life its residents have come to expect.

GOALS AND OBJECTIVES

Priority Goal:
Ambassadorship – To promote the mystique of Savannah by highlighting its history, ambiance and cultural events

Objectives:

- To revise tourism-related city codes and policies to better regulate and improve compliance within the industry
- To commence the development of a tourism management plan which will protect the quality of life, preserve the Historic District, improve the visitor experience, and sustain the tourism industry
- To coordinate visitor enhancement initiatives which will improve economic growth while enhancing the Historic District
- To facilitate the creation of an ambassador program to enhance the visitor experience

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of tour permits issued	3,533	1,500	3,600	3,600
– Number of visitor enhancement initiatives underway	-	5	5	5
– Number of companies audited for preservation fee compliance	-	-	50	50
Efficiency Measures				
- Cost per tour permit issued	-	$15.00	$20.00	$20.00
– Percent satisfaction with visitor services	-	90.0%	90.0%	95.0%
– Cost per citation issued	-	-	-	$8.00
Effectiveness Measures				
- Percent of citations collected	-	-	-	90.0%
– Percent of tour companies in compliance with tour service regulations	-	20.0%	20.0%	30.0%
– Percent of tour companies in compliance with preservation fee requirements	-	95.0%	95.0%	95.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 0	$ 363,684	$ 484,808	33.3
Outside Services	0	21,588	20,427	(5.4)
Commodities	0	19,832	14,100	(28.9)
Interfund Services	0	13,026	19,257	47.8
Other Services	0	0	7,092	100.0
TOTAL	$ 0	$ 418,130	$ 545,684	30.5

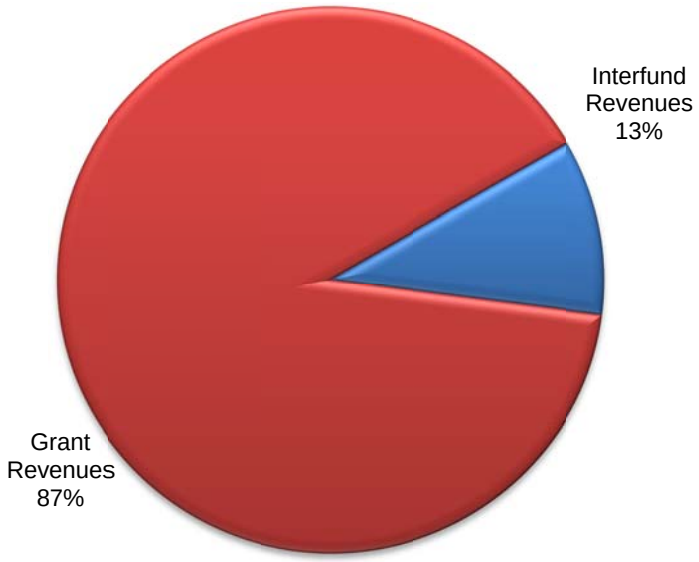
POSITIONS

Class Title	2015 FTE	Grade
Tourism and Ambassadorship Director	1.00	25
Tourism Management Coordinator	1.00	18
Parking Facilities Supervisor	2.00	16
Tourism and Ambassadorship Technician	1.00	14
Revenue Investigator	1.00	12
Customer Service Representative	1.00	10
City Assistance Provider	2.50	9
TOTAL	9.50	

COMMUNITY DEVELOPMENT FUND

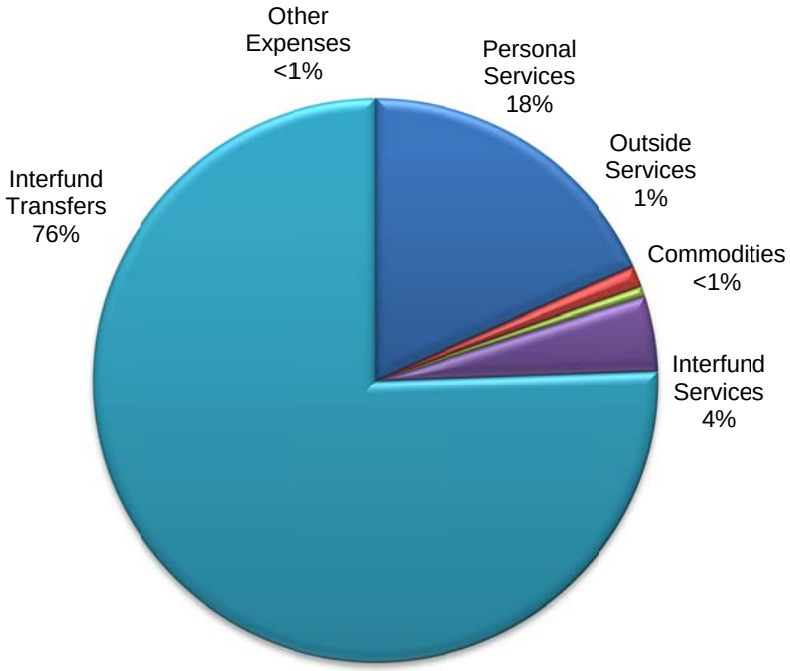
WHERE THE MONEY COMES FROM

Interfund Revenues	$	1,305,383
Grant Revenues		8,824,412
Total	**$**	**10,129,795**



WHERE THE MONEY GOES

Personnel Services	$	1,859,416
Outside Services		121,807
Commodities		57,728
Interfund Services		435,848
Interfund Transfers		7,654,995
Other Expenses		0
Total	**$**	**10,129,795**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interfund Revenues				
General Fund Contribution	$ 1,749,651	$ 991,602	$ 1,305,383	31.6
Grant Revenues				
CDBG Grants:				
Carryforward	$ 2,115,242	$ 3,716,410	$ 2,032,313	(45.3)
CDBG Entitlement Grant	2,779,162	1,889,202	2,114,251	11.9
Emergency Shelter Grant	106,251	70,130	174,789	149.2
CDBG Program Income	0	339,974	351,543	3.4
Other Income	73,276	0	0	0.0
Subtotal	$ 5,073,931	$ 6,015,716	$ 4,672,896	(22.3)
Other Federal Grants:				
Carryforward-Other Federal	$ 1,504,254	$ 787,143	$ 649,562	(17.5)
EDA Revolving Loan Fund	0	139,808	154,648	10.6
Lead Based Paint Program Income	0	0	0	0.0
HOPWA Program Income	318,034	315,000	330,823	5.0
HUD SPG-MLK Improvement	0	0	0	0.0
Lead Based Hazard Grants	468,415	0	0	0.0
Shelter Plus Care - Renewal	444,706	500,000	318,739	(36.3)
HUD HPRP	0	0	0	0.0
Other Grants	(765,061)	70,288	83,596	18.9
Rental Rehab Program Income	652,140	1,250	1,250	0.0
Subtotal	$ 2,622,488	$ 1,813,489	$ 1,538,618	(15.2)
NSP Program Grant	$ 1,116,348	$ 1,153,000	$ 300,000	(74.0)
Carryforward-NSP	548,266	0	0	0.0
Subtotal	$ 1,664,614	$ 1,153,000	$ 300,000	(74.0)
HOME Grant:				
Carryforward-HOME	$ 596,694	$ 1,100,000	$ 1,100,000	0.0
HOME Entitlement	144,901	640,899	640,898	0.0
HOME Program Income	289,027	572,000	572,000	0.0
HOME Other	570,801	0	0	0.0
Subtotal	$ 1,601,423	$ 2,312,899	$ 2,312,898	0.0
Grant Revenues Subtotal	$ 10,962,456	$ 11,295,104	$ 8,824,412	(21.9)
TOTAL	$ 12,712,107	$ 12,286,706	$ 10,129,795	(17.6)

EXPENDITURES BY TYPE

The administrative departments in the Community Development Fund manage the Community Development Block Grant (CDBG), HOME Investment Partnerships Program, and other federal and state grants. The 2015 budget is $2,156,910 or 17.6% below 2014 projected expenditures. This reduction in total budgeted expenses is related to a $37,300 anticipated decrease in CDBG funding in 2015. In the 2015 budget, Personnel Services increases $164,202 or 9.7% due to the projected filling of vacancies. Outside services increases $57,376 or 89.1% due to two main factors—the planned completion of a HUD mandated study in 2015 and an increase in spending related to a reimbursement of Federal Home Loan Bank Administration fees that has been received in past years but is not anticipated in 2015. Interfund transfers are projected to decrease by $2,465,547 or 24.4% primarily due to a planned reduction of funding carried forward from what had been projected in 2014. Other expenses decreased $11,604 due to the relocation of vehicles previously used and housed by Community Development departments.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 1,648,639	$ 1,695,214	$ 1,859,416	9.7
Outside Services	71,470	64,431	121,807	89.1
Commodities	29,400	57,728	57,728	0.0
Interfund Services	391,278	337,186	435,848	29.3
Interfund Transfers	10,716,670	10,120,543	7,654,996	(24.4)
Other Expenses	10,105	11,604	0	(100.0)
TOTAL	$ 12,867,561	$ 12,286,706	$ 10,129,795	(17.6)

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Community Planning and Development	$ 640,834	$ 615,036	$ 785,452	27.7
Housing and Housing Project Delivery	1,244,331	1,278,163	1,391,434	8.9
Advancement Center at Moses Jackson	265,726	272,964	297,914	9.1
Program Costs/Carryforward	10,716,670	10,120,543	7,654,995	(24.4)
TOTAL	$ 12,867,561	$ 12,286,706	$ 10,129,795	(17.6)

COMMUNITY PLANNING AND DEVELOPMENT

PRIMARY SERVICES

Community Planning and Development develops plans, funds activities and implement programs and strategies that address deterioration in Community Development Block Grant (CDBG) eligible neighborhoods and engages low-to-moderate income persons in federally supported activities that increase opportunities and improves the quality of life of individuals and families. Department activities include comprehensive neighborhood planning, resident assistance, neighborhood association support, neighborhood improvement, and the investment and management of federal grants that support the City's Housing and Community Development Plan.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that is clean, safe and encourages a sense of community

Objectives:

- To receive a satisfactory performance rating from the U.S. Department of Housing and Urban Development (HUD) on the City's Annual Performance Report
- To fund and/or undertake human service and family assistance activities that collectively assist low and moderate income individuals and/or families
- To assist neighborhoods in the development of neighborhood plans or implementation of neighborhood grants/projects which improve neighborhood livability and assist persons in need

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of grants administered to assist low-income families and neighborhoods	19	20	15	15
– Compliance monitoring and technical assistance reviews completed	71	60	60	60
– Groups implementing neighborhood grants	10	-	-	-
– Resident assistance/service coordination cases handled	331	250	250	250
Efficiency Measures				
– Percent of grant payment submissions processed within 2 weeks of receipt	98.0%	100.0%	100.0%	100.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of budget expended	96.0%	100.0%	100.0%	100.0%
– Percent of resident assistance cases initiated within 24-48 hours of receipt	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Satisfactory performance rating received from HUD on City's Annual Performance Report	In Process	Satisfactory	Satisfactory	Satisfactory
– Number of low-and-moderate income persons assisted by federally supported human service programs	5,871	7,500	4,500	4,500
– Number of neighborhood and interagency planning activities completed	5	5	5	5
– Percent resident service cases successfully assisted and/or resolved	100.0%	75.0%	75.0%	75.0%

EXPENDITURES BY TYPE

Expenditure Area		2013 Actual		2014 Projected		2015 Adopted	% Change 2014-2015
Personnel Services	$	464,224	$	450,561	$	544,550	20.9
Outside Services		868		12,457		42,319	239.7
Commodities		2,957		5,905		5,905	0.0
Interfund Services		172,786		146,113		192,678	31.9
TOTAL	$	640,834	$	615,036	$	785,452	27.7

POSITIONS

Class Title	2015 FTE	Grade
Management Services Coordinator	1.00	22
Senior Planner	1.00	19
Senior Program Analyst	1.00	19
Planner	1.00	18
Program Analyst	1.00	18
Neighborhood Services Coordinator	3.00	17
TOTAL	8.00	

HOUSING

PRIMARY SERVICES

The Department of Housing (DOH) supports four major affordable housing activities: acquiring and/or developing vacant property with affordable housing, creating homeownership opportunities, providing homeowners with home repair assistance, and encouraging the retention and creation of affordable rental housing. It also has Sustainable Development Programs including healthy homes, lead paint, energy efficiency, and green building components to applicable programs. It uses limited public resources to leverage substantial private investment to accomplish these activities. These affordable housing activities also support neighborhood revitalization, increasing private investment, reducing gentrification, reducing crime and blight, and reducing the cost of city services associated with crime and blight.

GOALS AND OBJECTIVES

Priority Goal:
Neighborhood Vitality - To provide a City of strong and vibrant neighborhoods that are clean, safe and encourages a sense of community

Objectives:
- To acquire and/or facilitate the acquisition and development of vacant properties into units of affordable housing
- To assist qualified home buyers with purchasing houses
- To provide home improvement assistance to existing low-income homeowners
- To retain and/or develop units of high quality, affordable, rental housing between

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of housing units repaired for low and moderate income households	140	145	150	150
– Number of houses purchased by low to moderate income home buyers	71	75	75	75
– Number of housing units developed for low to moderate income households	162	129	103	110
– Number of housing units impacted by Sustainable Development Programs	182	100	-	-
Efficiency Measures				
– Percent of low and moderate income households satisfied with service delivered	94.0%	90.0%	90.0%	90.0%
– Percent of program participants satisfied with services delivered	100.0%	90.0%	90.0%	90.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of housing units that meet Energy Star or EarthCraft standards	100.0%	90.0%	100.0%	100.0%
Effectiveness Measures				
– Percent of home improvement goals attained	100.0%	90.0%	103.0%	90.0%
– Percent of homeownership goals attained	95.0%	90.0%	100.0%	90.0%
– Percent of development goals attained	120.0%	90.0%	80.0%	90.0%
– Percent of sustainable development goals attained	182.0%	95.0%	-	-

EXPENDITURES BY TYPE

Expenditure Area		2013 Actual		2014 Projected		2015 Adopted	% Change 2014-2015
Personnel Services	$	943,354	$	1,017,450	$	1,064,632	4.6
Outside Services		52,965		34,459		61,620	78.8
Commodities		19,416		28,933		28,933	0.0
Interfund Services		218,491		185,716		236,249	27.2
Other		10,105		11,605		0	(100.0)
TOTAL	$	1,244,331	$	1,278,163	$	1,391,434	8.9

POSITIONS

Class Title	2015 FTE	Grade
Housing Director	1.00	25
Housing Administrator	3.00	23
Senior Program Analyst	1.00	18
Housing Development Coordinator	1.00	18
Construction Specialist	2.00	17
Loan Officer	3.00	14
Loan Specialist	3.00	12
TOTAL	14.00	

ADVANCEMENT CENTER AT MOSES JACKSON

PRIMARY SERVICES

The Advancement Center at Moses Jackson provides training programs and support services which assist residents of low and moderate income neighborhoods in gaining the skills needed to advance both personally and economically. Services are delivered through onsite trainers and community partners and include business, financial and career development, group and one-on-one academic tutoring, computer training, life skills development, job readiness training, and health and wellness.

GOALS AND OBJECTIVES

Priority Goal:
Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

Objectives:
- To engage youths and adults in academic, business, financial, career and/or personal development training and support activities which further their knowledge and skills
- To engage community agencies and civic organizations annually in the delivery of training and services to low and moderate income persons through the Advancement Center

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Total number of persons served	461	300	350	350
– Number of youths and adults participating in Advancement Program	134	70	80	80
– Number of community partners (agencies/groups) delivering services	35	15	20	20
Efficiency Measures				
– Annual cost of instruction per participant served	$27.00	$30.00	$30.00	$30.00
– Percent of budget expended	100.0%	100.0%	100.0%	100.0%
Effectiveness Measures				
– Percent of participants rating quality of programs/services as satisfactory or beneficial	99.0%	85.0%	85.0%	85.0%
– Percent of youths and adults demonstrating advancement along plan indicators	71.0%	75.0%	75.0%	75.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 241,061	$ 227,203	$ 250,234	10.1
Outside Services	17,637	17,515	17,868	2.0
Commodities	7,028	22,890	22,890	(0.0)
Interfund Services	0	5,356	6,922	29.3
TOTAL	$ 265,726	$ 272,964	$ 297,914	9.1

POSITIONS

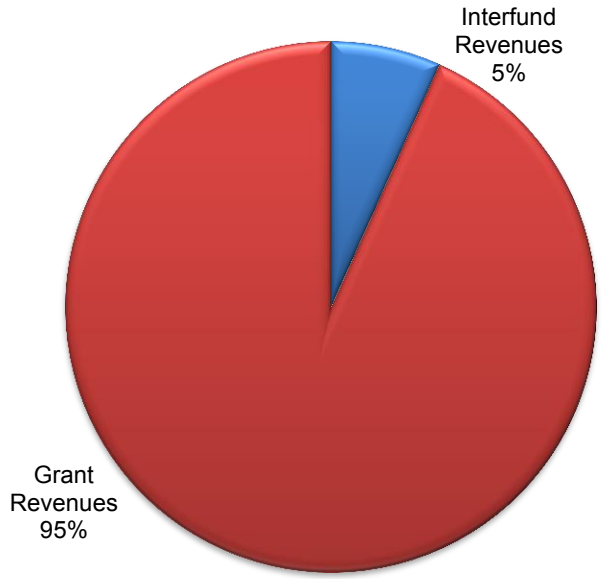
Class Title	2015 FTE	Grade
Advancement Center Coordinator	1.00	22
Educational Specialist	1.00	18
Educational Trainer	1.00	17
Community Projects Technician	1.00	12
TOTAL	4.00	



GRANT FUND

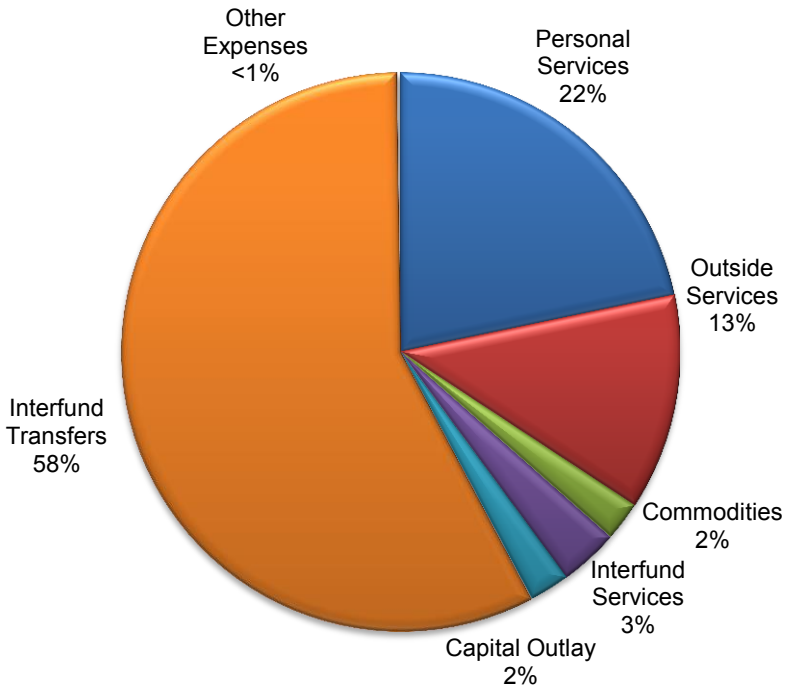
WHERE THE MONEY COMES FROM

Interfund Revenues	$	193,410
Grant Revenues		3,968,266
Total	**$**	**4,161,676**



WHERE THE MONEY GOES

Personal Services	$	904,581
Outside Services		520,884
Commodities		93,944
Interfund Services		142,358
Capital Outlay		96,747
Interfund Transfers		2,393,412
Other Expenses		9,750
Total	**$**	**4,161,676**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interfund Revenues				
General Fund Contribution	$ 119,381	$ 394,639	$ 193,410	(51.0)
Grant Revenues				
Private Donations	$ 49,684	$ 236,032	$ 0	(100.0)
Workforce Investment Act (WIA)	3,755,118	3,412,243	3,374,548	(1.1)
WIA Reimbursement for Savannah Impact	177,931	386,451	193,226	(50.0)
Youthbuild-DOL	264,361	357,383	357,043	(0.1)
Summer Lunch	353,085	391,047	0	(100.0)
Chatham County Health Department	0	1,025	0	(100.0)
DCA Local Assistance Grants	0	25,000	0	(100.0)
Federal Grants	267,172	39,193	0	(100.0)
State of Georgia	0	122,345	0	(100.0)
Homeland Security	1,026,527	1,153,431	43,449	(96.2)
Caring Communities Grant	(513)	63,201	0	(100.0)
Keep America Beautiful	0	2,105	0	(100.0)
Dept of Justice	116,769	74,881	0	(100.0)
Grant Matching Funds	39,990	(5,594)	0	(100.0)
GTA Wireless	311,742	4,234	0	(100.0)
US Conference of Mayors	0	732	0	(100.0)
Subtotal	$ 6,361,866	$ 6,258,258	$ 3,968,266	(36.6)
TOTAL	$ 6,481,247	$ 6,658,348	$ 4,161,676	(37.4)

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personal Services	$ 887,524	$ 846,859	$ 904,581	6.8
Outside Services	1,249,111	1,248,618	520,884	(58.3)
Commodities	174,825	303,260	93,944	(69.0)
Interfund Services	131,423	138,510	142,358	2.8
Capital Outlay	466,356	1,600,000	96,747	(94.0)
Interfund Transfers	256,901	2,509,633	2,393,412	(4.6)
Other Expenses	3,137,891	11,469	9,750	(15.0)
TOTAL	$ 6,304,031	$ 6,658,349	$ 4,161,676	(37.5)

EXPENDITURES BY PROGRAM

Program	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Federal				
Coastal Workforce Services	$ 3,755,119	$ 3,412,243	$ 3,374,548	(1.1)
Youth Build-DOL	269,945	357,383	339,043	(5.1)
Youth Build-General Fund	113,796	119,639	118,844	(0.7)
Summer Lunch	353,085	380,143	0	(100.0)
Justice Assistance-Police	130,156	98,489	21,268	(78.4)
Homeland Security - Fire	708,008	1,618,972	96,747	(94.0)
Other - Fire	90,585	33,580	0	(100.0)
GA Tech Project	67,578	0	0	0.0
Other Federal	276,402	0	0	0.0
Subtotal	$ 5,764,674	$ 6,020,449	$ 3,950,450	(34.0)
State				
Cities of Services	$ 0	$ 0	$ 18,000	100.0
SIP WIA Youth Program	361,246	62,310	193,226	210.1
Other State	178,111	575,589	0	(100.0)
Subtotal	$ 539,357	$ 637,899	$ 211,226	(67.0)
TOTAL	$ 6,304,031	$ 6,658,348	$ 4,161,676	(37.5)

COASTAL WORKFORCE SERVICES

PRIMARY SERVICES

To provide grants management services for the federal Workforce Investment Act (WIA) funds allocated to the ten-county Coastal area and to provide administrative support to the 42 member Costal Workforce Investment Board (CWIB) comprised of appointed members from the counties served.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes the use of public resources

Objectives:
- To have no questioned costs as defined by the City's single audit
- To meet necessary and appropriate levels of grant expenditures in a timely manner
- To increase the number of training opportunities for Board members

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of onsite reviews/monitoring	10	10	10	10
– Number of training opportunities made available to CWIB members	3	3	3	3
– Number of technical assistance/ training sessions provided to contractors and service providers	8	4	8	8
Efficiency Measures				
– Number of days between site visit and issuance of final report to contractor	30	30	30	30
– Number of days to process contractor invoices	30	30	30	30
– Number of days to complete monitoring process	90	90	90	90

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
– Percent of financial reports submitted to the State by deadline	100.0%	100.0%	100.0%	100.0%
– Percent of board members attending training who indicate the training was helpful	75.0%	50.0%	50.0%	50.0%
– Percent of grants funds expended within first year of availability (minimum)	86.0%	70.0%	70.0%	70.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personal Services	$ 500,335	$ 553,296	$ 626,057	13.2
Outside Services	170,041	150,150	150,150	0.0
Commodities	(150,145)	63,750	63,750	0.0
Interfund Services	129,339	135,415	141,179	4.3
Interfund Transfers	0	2,509,632	2,393,412	(4.6)
Other Expenses	3,105,549	0	0	0.0
TOTAL	$ 3,755,119	$ 3,412,243	$ 3,374,548	(1.1)

YOUTHBUILD

PRIMARY SERVICES

YouthBuild Savannah is a federal grant funded youth and community development program which provides: GED Instruction, Construction Training, Leadership Training, and Workforce Development and Counseling Services to youth ages 16-24 years old. Federal dollars awarded to support this program require an annual contribution from the general operating funds.

GOALS AND OBJECTIVES

Priority Goal:
Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient.

Objective:
- To provide a second chance opportunity to youth ages 16-24 who desire to obtain a GED
- To assist youth with identifying gainful employment and/or enrolling in post-secondary education
- To complete one newly constructed home for a deserving low to moderate income family

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Participants Served	35	26	26	26
– GED/HS Diploma Attainment	16	13	13	13
– Post-secondary enrollment and/or job attainment	15	13	13	13
Efficiency Measures				
– Percent of YouthBuild trainees to exit before program completion	25.0%	50.0%	50.0%	-
– Percent of YouthBuild trainees to receive a credential: GED/HS Diploma and/or Occupational Skills Certification	80.0%	75.0%	75.0%	75.0%
– Percent of graduates to obtain employment in the building trades/construction related industry	45.0%	40.0%	40.0%	40.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Effectiveness Measures				
– Percent of YouthBuild trainees to complete the program	64.0%	60.0%	60.0%	60.0%
– Percent of YouthBuild graduates to enroll in post-secondary education and/or employed	43.0%	45.0%	45.0%	45.0%
– Percent of employed YouthBuild graduates who remain enrolled in post-secondary education and/or employed for 6 months or longer	64.1%	50.0%	50.0%	50.0%

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personal Services	$ 103,120	$ 125,998	$ 127,630	1.3
Outside Services	(968)	2,634	2,634	0.0
Commodities	328	(12,599)	(12,599)	0.0
Interfund Services	1,069	1,886	1,179	(37.5)
Other Expenses	10,247	1,720	0	(100.0)
TOTAL	$ 113,796	$ 119,639	$ 118,844	(0.7)

POSITIONS

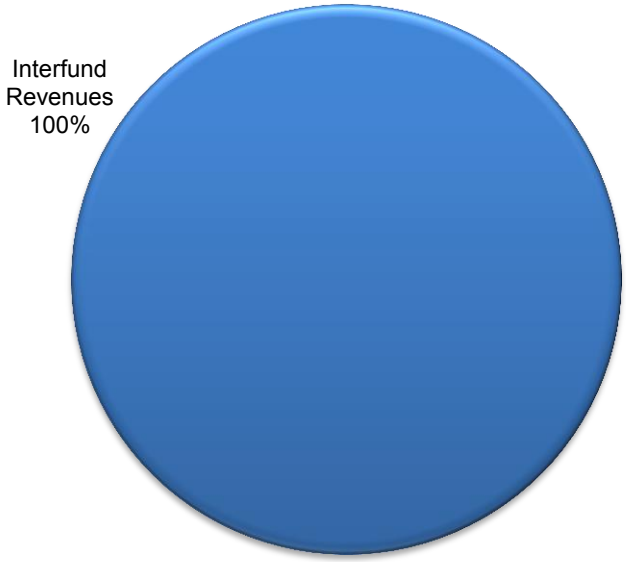
Class Title	2015 FTE	Grade
Neighborhood Services Coordinator	1.00	17
TOTAL	1.00	



INTERNAL SERVICES FUND

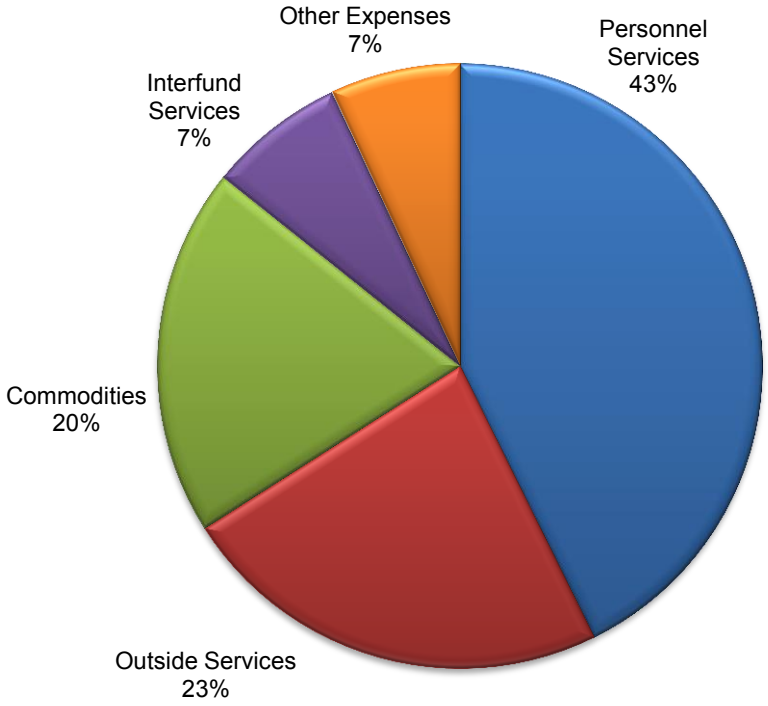
WHERE THE MONEY COMES FROM

Interfund Revenues	$ 11,870,554
Total	**$ 11,870,554**



WHERE THE MONEY GOES

Personal Services	$ 5,066,704
Outside Services	2,766,295
Commodities	2,345,031
Interfund Services	864,937
Capital Outlay	5,000
Other Expenses	822,587
Total	**$ 11,870,554**



REVENUES BY SOURCE

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interfund Revenues				
General Fund	$ 6,755,891	$ 7,086,408	$ 7,886,422	11.3
Hazardous Material Team Fund	31,510	36,576	41,733	14.1
Grant Fund	21,618	25,456	27,178	6.8
Community Development Fund	68,242	65,539	75,773	15.6
Public Safety Communications Fund	267,868	305,458	336,880	10.3
Sanitation Fund	1,679,233	1,802,978	1,832,983	1.7
Water and Sewer Funds	1,053,532	1,061,098	1,135,945	7.1
I & D Water Fund	74,527	83,239	92,769	11.5
Civic Center Fund	38,253	41,465	47,497	14.5
Mobility and Parking Services Fund	134,838	151,768	177,685	17.1
Internal Services Fund	204,977	189,764	210,775	11.1
Land Bank Authority	3,096	2,961	4,916	66.0
Subtotal	$ 10,333,584	$ 10,852,710	$ 11,870,554	9.4
Other Revenues				
Miscellaneous	$ 55,003	$ 0	$ 0	0.0
TOTAL	$ 10,388,587	$ 10,852,710	$ 11,870,554	9.4

EXPENDITURES BY TYPE

The 2015 budget for the Internal Services Fund increases $1,017,844 or 9.4% above 2014 projected expenditures. Personnel Services increase $286,748 or 6.0% primarily due to wage and benefit adjustments as well as vacant positions in 2014.

Outside Services increase $377,880 and reflects an increased allocation for data processing equipment maintenance within the Information Technology Department. Commodities increase $221,469 which is mainly attributable to an increased allocation for vehicle parts in Vehicle Maintenance in 2015.

Interfund Services increase $134,050 primarily for services provided by the General Fund. Capital Outlay funding declines $111,530 because of the purchase of software for the Information Technology and Vehicle Maintenance Departments, as well as the purchase of equipment for vehicle maintenance in 2014.

Other Expenses increased $109,228 due to the computer capital charge within Information Technology which will go toward network infrastructure funding, a new radio capital use charge for City departments, and higher vehicle capital use charges.

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 4,394,967	$ 4,779,956	$ 5,066,704	6.0
Outside Services	2,169,389	2,388,415	2,766,295	15.8
Commodities	2,219,788	2,123,562	2,345,031	10.4
Interfund Services	733,848	730,887	864,937	18.3
Capital Outlay	0	116,530	5,000	(95.7)
Other Expenses	702,371	713,360	822,587	15.3
TOTAL	$ 10,220,363	$ 10,852,710	$ 11,870,554	9.4

EXPENDITURES BY DEPARTMENT

Department	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Vehicle Maintenance[1]	$ 4,937,357	$ 5,230,321	$ 5,611,527	7.3
Information Technology	5,283,006	5,622,389	6,259,027	11.3
TOTAL	$ 10,220,363	$ 10,852,710	$ 11,870,554	9.4

[1] *Vehicle Maintenance totals includes Fleet Management.*

VEHICLE MAINTENANCE

PRIMARY SERVICES

Vehicle Maintenance is a full service facility that provides reliable and cost effective services to user departments that include preventive maintenance (PM), major and minor repair services, tire repair/replacement, service calls, welding/fabrication, fueling, warranty recalls, new vehicle preparation, and vehicle disposal preparation. In addition, the department is responsible for Fleet Management oversight including acquisition of new vehicles/equipment, preparing specifications, and ensuring compliance with local, state, and federally mandated regulations.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To provide City departments with safe, reliable, and well-maintained vehicles/equipment that will facilitate the delivery of services to citizens
- To maximize the amount of time vehicles and equipment are available to customers
- To perform all maintenance services in accordance with manufacturer's specification requirements
- To increase awareness of the need to support the preventive maintenance service programs

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
Workload Measures				
– Number of PM's performed	3,531	3,200	3,603	3,590
– Number of repair work orders	8,425	8,900	8,574	8,500
– Number of scheduled services	6,989	7,200	7,548	7,300
Efficiency Measures				
– Percent of PM's completed in 24 hours or less	88.0%	90.0%	85.0%	87.0%
– Average light vehicle PM's service cost	$81.00	$130.00	$82.32	$125.00
– Percent of scheduled vs. non-scheduled work orders	58.0%	65.0%	62.0%	65.0%
Effectiveness Measures				
– PM compliance	49.0%	60.0%	44.0%	50.0%

	2013 Actual	2014 Adopted	2014 Projected	2015 Adopted
– Percent of vehicle availability	96.0%	96.0%	96.0%	96.0%
– Percent of PM's performed	110.0%	95.0%	97.0%	95.0%
– Percent reduction in breakdown work orders	13.0%	10.0%	5.0%	5.0%

EXPENDITURES BY TYPE

Expenditure Area[1]	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 2,272,388	$ 2,518,116	$ 2,593,662	3.0
Outside Services	635,473	712,374	728,016	2.2
Commodities	1,626,605	1,526,600	1,740,968	14.0
Interfund Services	368,295	349,557	479,742	37.2
Capital Outlay	0	75,660	5,000	(93.4)
Other Expenses	34,596	48,014	64,139	33.6
TOTAL	$ 4,937,357	$ 5,230,321	$ 5,611,527	7.3

[1]*Vehicle Maintenance totals include Fleet Management.*

POSITIONS

Class Title	2015 FTE	Grade
Vehicle Maintenance		
Vehicle Maintenance Superintendent	1.00	20
Inventory Coordinator	1.00	18
Lead Equipment Mechanic	3.00	17
Master Equipment Mechanic	5.00	16
Auto Parts Buyer	1.00	15
Equipment Mechanic, Specialist	1.00	15
Principal Equipment Mechanic	6.00	15
Senior Equipment Mechanic	7.00	14
Equipment Mechanic	9.00	13
Storekeeper	2.00	11
TOTAL	36.00	
Fleet Management		
Vehicle Maintenance Director	1.00	25
Assistant Vehicle Maintenance Director	1.00	23
Vehicle Maintenance Projects Coordinator	1.00	18
Management Analyst	1.00	17
Account Technician	1.00	12
TOTAL	5.00	

INFORMATION TECHNOLOGY

PRIMARY SERVICES

Information Technology (IT) provides high-quality, high-availability radio and network (data and voice) resources to support and enhance the delivery of City services across the organization. This includes planning, implementation, maintenance and support of all the infrastructure and components of the data and voice networks. IT also conducts business analyses with user departments to develop solutions to meet business needs. IT also manages vendor contracts and provides services to order all technology related hardware and software.

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:
- To make improvements to existing services and provide new services which provide productivity improvements, better service delivery or support mandates
- To make improvements which increase functionality of services or reduce costs
- To achieve average customer satisfaction ratings of 90.0%

PERFORMANCE MEASURES

	2013 Actual	2014 Adopted	2014 Actual	2015 Adopted
Workload Measures				
– Applications supported	205	198	195	195
– Buildins supported	137	137	137	143
– Logins supported	2,323	2,325	2,360	2,360
– Moves, add, changes	800	800	800	800
Efficiency Measures				
– Percent availability of critical services	99.9%	99.9%	99.9%	99.9%
– Percent of critical mobile and application repairs completed within 24 hours	100.0%	100.0%	100.0%	100.0%
– Percent of desktop repair calls completed within 24 hours	80.0%	80.0%	80.0%	80.0%
– Percent of calls completed by the Help Desk	60.0%	60.0%	60.0%	60.0%

	2013 Actual	2014 Adopted	2014 Actual	2015 Adopted
– Percent availability to receive/send premise phone calls	99.9%	99.9%	99.9%	99.9%
Effectiveness Measures				
– Customer survey - overall services satisfaction	90.0%	90.0%	90.0%	90.0%
– Customer survey - quality and timeliness	90.0%	90.0%	90.0%	90.0%
– Service improvements	5	5	5	5

EXPENDITURES BY TYPE

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Personnel Services	$ 2,122,579	$ 2,261,840	$ 2,473,042	9.3
Outside Services	1,533,916	1,676,041	2,038,279	21.6
Commodities	593,183	596,962	604,063	1.2
Interfund Services	365,554	381,330	385,195	1.0
Capital Outlay	0	40,870	0	(100.0)
Other Expenses	667,774	665,346	758,448	14.0
TOTAL	$ 5,283,006	$ 5,622,389	$ 6,259,027	11.3

POSITIONS

Class Title	2015 FTE	Grade
Information Technology Director	1.00	26
Information Technology Administrator	4.00	23
Network Engineer	1.00	21
Radio Systems Engineer	1.00	21
Systems Engineer	2.00	21
Senior Network Technician	3.00	20
Senior Systems Analyst	10.00	20
Network Technician	4.00	19
Systems Analyst	2.00	19
Radio Systems Technician II	2.00	19
Radio Systems Technician I	1.00	16
Help Desk Technician	2.00	14
Senior Administrative Assistant	1.00	14
Administrative Assistant	1.00	12
TOTAL	35.00	



CAPITAL IMPROVEMENT PROGRAM FUND

CAPITAL BUDGET OVERVIEW

PREPARATION

The five-year Capital Improvement Program (CIP) is updated annually for the acquisition, renovation, or construction of new or existing capital facilities and infrastructure. Anticipated funding sources are identified to support the program. The capital program is usually funded using a combination of current revenues, special taxes, bonds, and contractual payments. Development of the five-year capital plan is coordinated with development of the annual operating budget. Projects included in the first year of the plan are adopted as a part of the annual operating budget. The remaining years of the capital program serve as a guide for future planning and are reviewed and modified in subsequent years where applicable. Before the plan is updated, a review of current capital projects' progress and accomplishments is completed to gain insight that is used in future planning.

STRATEGIES

Budget strategies for development of the 2015-2019 Capital Improvement Program includes:

- Focusing limited resources on legally mandated projects
- Maintaining infrastructure and capital assets to protect the public and avoid future financial liabilities
- Preparing to meet stricter environmental regulations that are on the horizon for Water/Sewer and Sanitation infrastructure

Future capital planning actions will include:

- Continuing to focus on maintenance and Council priorities
- Updating the five-year plan annually to strategically fund infrastructure needs
- Continuing to review funding sources to support critical infrastructure needs
- Planning for SPLOST VI projects as set forth by Council

PROCESS

The capital budget process began in May 2014 with the distribution of the capital budget preparation manual to departments. The manual provided instructions to departments on how and when project requests should be submitted. Requests were submitted by departments in June. From mid-June to September, requests were reviewed by the Research and Budget Department and the CIP Review Committee.

Evaluation criteria, along with specific Council priorities and goals and objectives, guide the Review Committee when allocating resources for capital project requests. Evaluation criteria include the following:

- Legal Mandate
- Public Health or Safety
- Maintenance of a Public Asset
- Economic Vitality Impact
- Operating Budget Impact
- Geographic Equity
- Resiliency

The Research and Budget Department, in conjunction with the CIP Review Committee, developed and submitted a preliminary five-year capital plan recommendation to the City Manager in August. A retreat on the capital plan recommendations was held with the Mayor and Council in September. The City Manager's final recommendation for the updated plan to the Mayor and Council was made in November. After several work sessions and a public hearing, the recommended plan was revised with noted changes. During the ensuing year, sources of funding will be confirmed and funds appropriated for approved projects in the first year of the capital plan.

CAPITAL BUDGET PROCESS SCHEDULE

ACTIVITY	DATE
Budget Kick-Off materials provided to Bureau contacts	May 5, 2014
Capital Plan Review Committee work sessions	July 8 - 28, 2014
Capital Plan recommendations made to City Manager	August 2014
Capital Improvement Plan Retreat	September 11-12, 2014
Discussions with Department/Bureau representatives	September – November 2014
2015 Preliminary Budget and 2015-2019 CIP available	November 7, 2014
Council Budget Retreat	November 12, 13, 14, 2014
First Reading and Public Hearing	November 25, 2014
Budget Adopted	December 11, 2014

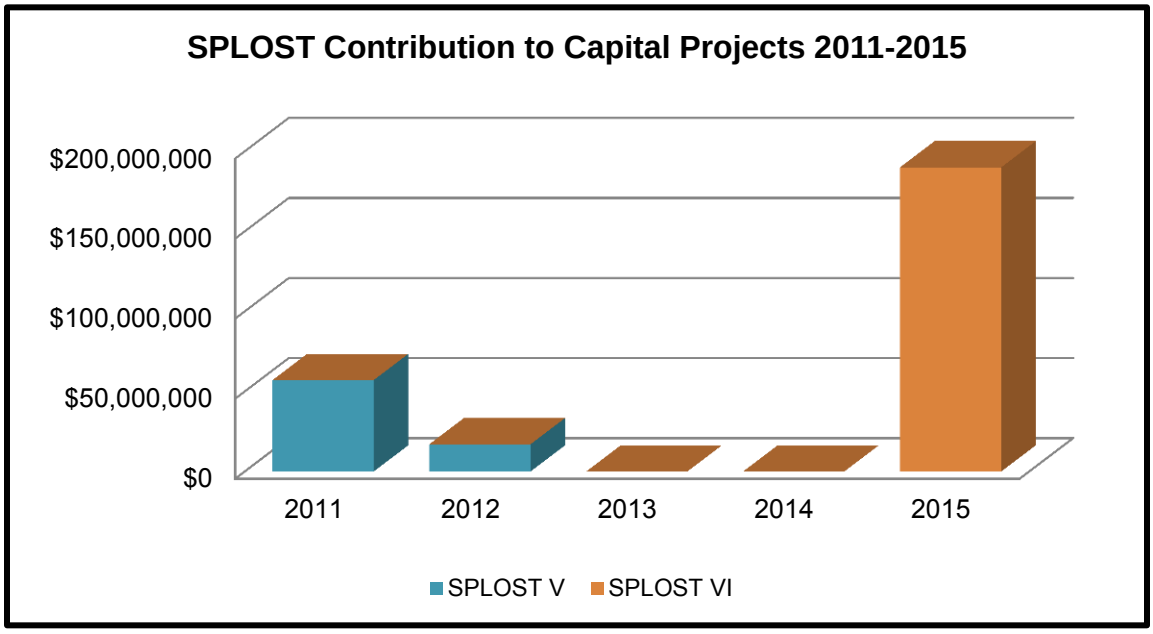
HISTORICAL CAPITAL FUNDING

In the last five years, the City has invested over $300 million in capital projects in the community. Historical contributions to capital projects from several key funding sources are highlighted as well as various capital projects. The graphs that follow show historical contributions from the Special Purpose Local Option Sales Tax (SPLOST), Water and Sewer Fund, and the General Fund.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST)

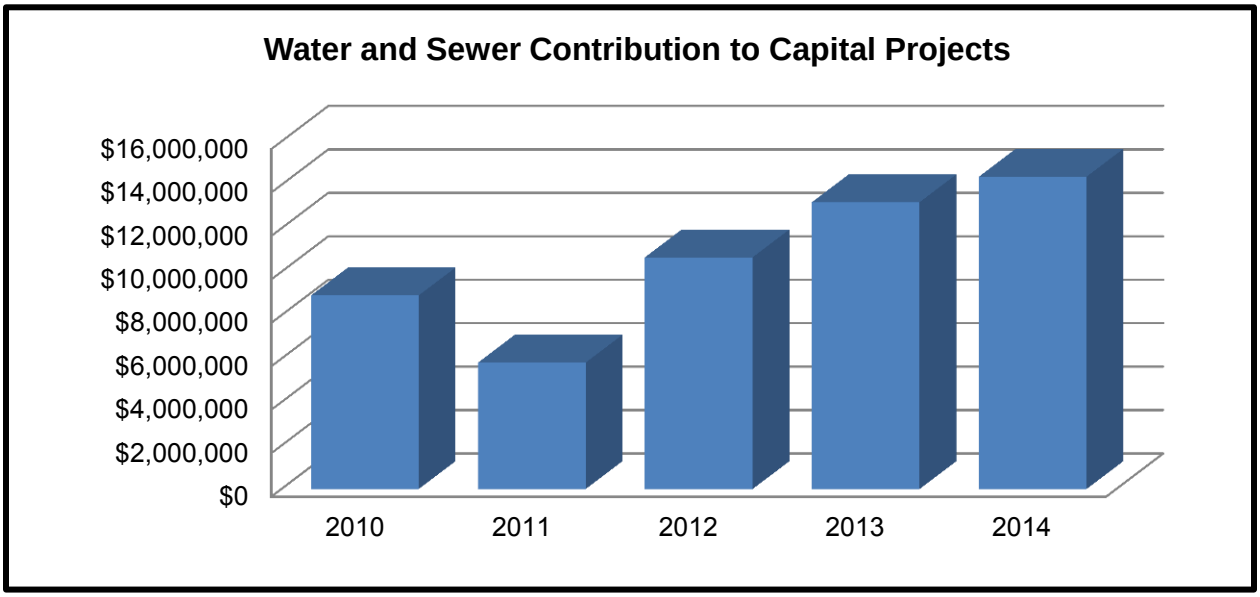
SPLOST revenue has been a tremendous asset to the City's capital program, but it is also a source that must be carefully monitored because of its sensitivity to changes in economic conditions. Collections of SPLOST V ended on September 30, 2014; originally projected at $160 million, the City's projected share was reduced to $122 million in 2010 based on prevailing economic conditions. Actual collections ended lower than the 2010 projections, and City Council voted in 2014 on a reallocation plan to ensure as many projects as possible received adequate funding despite the shortfall.

Work continues on many SPLOST V funded projects. Local citizens decided in November 2013 to approve SPLOST VI, which began collection on October 1, 2014. City Council resolved a specific list of projects and funding allocations in 2013 prior to the SPLOST referendum. SPLOST VI allocations totaling $190 Million will be recognized in the 2015 Capital Improvement Plan year as shown in the chart below.



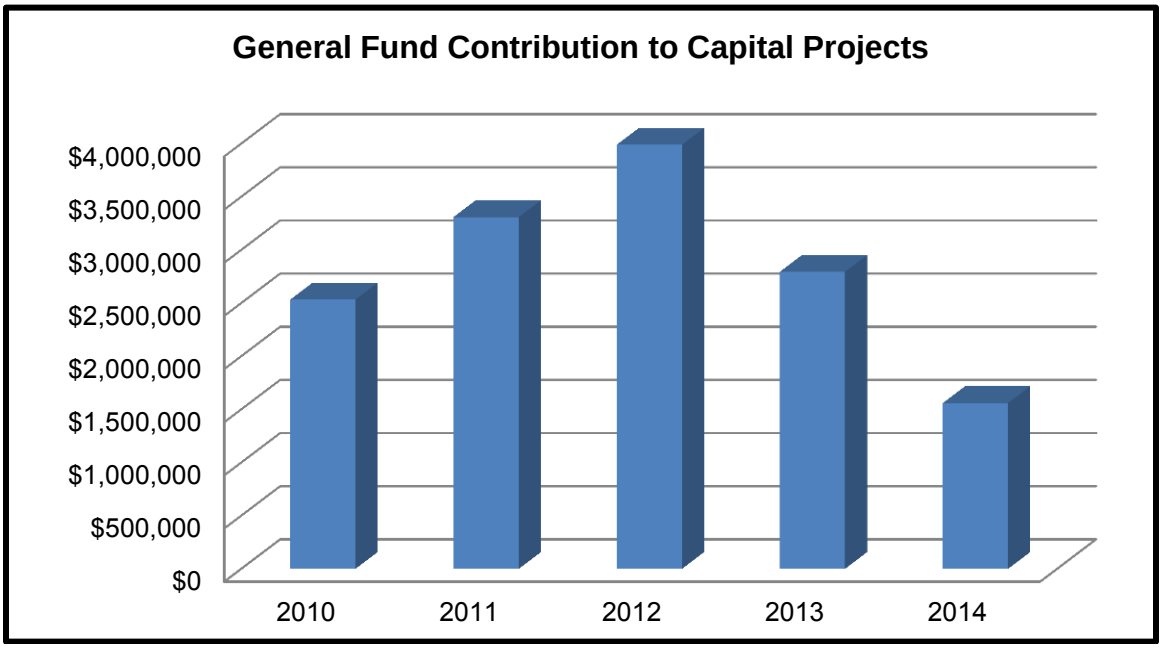
WATER AND SEWER FUND

Water and Sewer rates are projected five years into the future in order to anticipate needs for operation and maintenance of the system and to fund the capital improvement/maintenance plan. The graph below shows historical contributions to capital projects from this funding source.

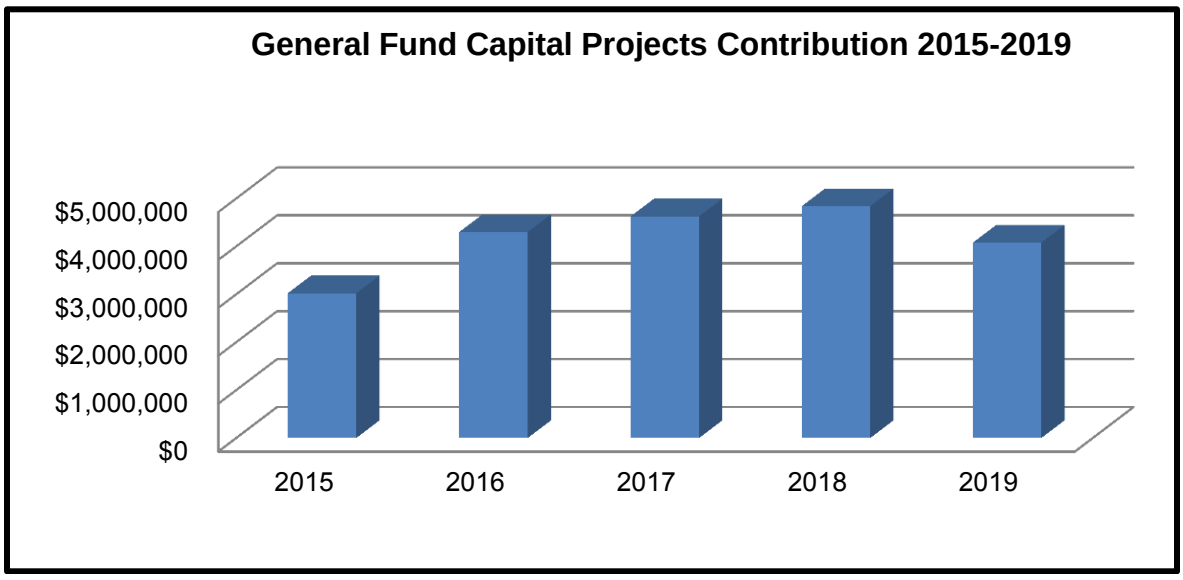


GENERAL FUND

General Fund revenue supports general government projects. This source of funding can be used for any lawful project. For 2010 through 2014, the General Fund CIP contribution has been lower than needed due to uncertain economic conditions. The graph below shows budgeted contributions from the General Fund for various capital projects during the period 2010 – 2014.



The 2015 contribution is about $3.0 million but rises to $4.3 million in 2016, and remains above $4 million throughout the 2017-2019 period. This plan will account for infrastructure maintenance and compliance with legal mandates, but will not provide significant funding for community development and park/recreation projects.



2015 – 2019 CAPITAL PLAN OVERVIEW

The five year Capital Improvement Program revenue sources are projected to total $414,750,725. The table below provides a breakdown of allocations by year. Revenue changes are as follows:

- General Fund will contribute slightly less than $21 million, nearly equal to the amount in last year's plan
- Water and Sewer Funds together account for over $163 million during the five year plan, an increase of about $30 million over the 2014-2018 plan
- New to this year's plan is the SPLOST VI funding source, which contributes $190 million, nearly 50% of the plan total; a listing of the projects utilizing this source is provided in the *SPLOST VI Project Summary* section
- Also new in 2015 is inclusion of the 2015 DSA Bond Fund, which will contribute $13.5 million to the plan

FIVE YEAR REVENUES BY SOURCE

Funding Source	2015	2016	2017	2018	2019	2015-2019 Total
General Fund	$ 3,021,000	$ 4,298,000	$ 4,626,000	$ 4,840,100	$ 4,079,000	$ 20,864,100
40% Cemetery Lot Sales	120,000	180,000	120,000	150,000	180,000	750,000
Civic Center Fund	332,625	500,000	500,000	600,000	500,000	2,432,625
Preservation Fee	600,000	600,000	600,000	600,000	600,000	3,000,000
Sanitation Fund	17,010,000	0	0	0	0	17,010,000
Parking Fund	400,000	350,000	350,000	350,000	350,000	1,800,000
Water Fund	6,343,000	6,283,000	6,637,000	5,727,000	5,781,000	30,771,000
Sewer Fund	27,517,000	30,948,000	24,746,000	25,883,000	23,554,000	132,648,000
I&D Water Fund	250,000	1,225,000	0	0	0	1,475,000
E-Wireless Reserve Fund	500,000	0	0	0	0	500,000
SPLOST VI	190,000,000	0	0	0	0	190,000,000
2015 DSA Bond Issue	13,500,000	0	0	0	0	13,500,000
Totals	**$ 259,593,625**	**$ 44,384,000**	**$ 37,579,000**	**$ 38,150,100**	**$ 35,044,000**	**$ 414,750,725**

FIVE YEAR EXPENDITURE SUMMARY

Capital Improvement Program expenditures for the five-year period are projected to total $414,750,725.

Water, Sewer, and I&D Water Improvements account for $164,894,000 or 39.8% of planned capital project spending. Many of these projects prepare the City for compliance with new federal and state regulations regarding groundwater use and BOD discharge, which will take effect in the coming years. Other projects address routine maintenance and infrastructure replacement.

Sanitation Improvements account for $17,010,000 or 4.1% of the plan. This amount is planned for funding of a new landfill cell beginning in 2015.

Street and **Traffic Improvements**, which together account for 6.8% of planned capital spending at $28,117,500, include traffic calming efforts and signal installation in various locations, as well as ramp, street, bridge, and sidewalk repairs and maintenance.

Major **Public Building Improvements** include funding for new fire stations as well as renovations and improvements to existing buildings. Improvements in this category will account for $21,878,450 or 5.3% of planned capital spending.

Park and Recreation Improvements, Cemetery Improvements, **Square and Monument Improvements**, and **Community Development Improvements** account for $30,753,150 or 7.4% of capital spending. These improvements are primarily to provide maintenance and infrastructure upgrades to existing athletic facilities, parks, squares and cemeteries throughout the City, and to provide streetscaping and revitalization along the Waters Avenue corridor and west end of River Street.

Civic Center Improvements account for $107,432,625 or 25.9% of total planned expenditures and are primarily for planning and construction of a new arena, and providing needed repairs and maintenance to the existing facility.

New **Drainage** infrastructure will be installed to reduce flooding incidents as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five-year period. These improvements account for $24,360,000 or 5.9% of planned capital spending.

The **Other Projects** category accounts for $20,305,000 or 4.9% and includes items such as purchase of apparatus for Fire Stations, expansion and repair of Information Technology infrastructure, and general improvements by Council district.

The table on the following page provides a breakdown by category of planned spending during the five-year period.

FIVE YEAR EXPENDITURES BY CATEGORY

Improvement Category	2015	2016	2017	2018	2019	2015-2019 Total
Cemetery	$ 120,000	$ 180,000	$ 120,000	$ 150,000	$ 180,000	$ 750,000
Civic Center	105,332,625	500,000	500,000	600,000	500,000	107,432,625
Community Development	20,254,000	173,150	0	0	0	20,427,150
Drainage	21,360,000	650,000	750,000	800,000	800,000	24,360,000
I&D Water	250,000	1,225,000	0	0	0	1,475,000
Parks and Recreation	3,100,000	50,000	410,000	470,000	230,000	4,260,000
Public Building	18,225,000	1,433,850	300,000	1,119,600	800,000	21,878,450
Sanitation	17,010,000	-	0	0	0	17,010,000
Sewer	27,517,000	30,948,000	24,746,000	25,883,000	23,554,000	132,648,000
Squares and Monuments	3,508,500	347,500	425,000	435,000	600,000	5,316,000
Street	17,572,500	1,842,500	2,300,000	2,363,500	1,930,000	26,008,500
Traffic	575,000	25,000	915,000	25,000	569,000	2,109,000
Water	6,343,000	6,283,000	6,637,000	5,727,000	5,781,000	30,771,000
Other	18,426,000	726,000	476,000	577,000	100,000	20,305,000
Totals	**$ 259,593,625**	**$ 44,384,000**	**$ 37,579,000**	**$ 38,150,100**	**$ 35,044,000**	**$ 414,750,725**

SPLOST VI Project Summary

Collection of SPLOST VI funds commenced in October of 2014, and will continue through September of 2020. Each project to be funded by SPLOST VI is recognized in year 2015 of the Capital Improvement Plan and has been allotted the full project amount as allocated by City Council resolution. However, it is extremely early in both the fund collection and planning processes for many of these projects, and as such, detailed project description pages are not included in the 2015-2019 CIP Plan or in 2015 project summaries on the following pages.

SPLOST VI Project	Improvement Category		Amount Allocated
Arena/Civic Center	Civic Center Improvements	$	105,000,000
Hitch Village & Surrounding Redevelopment Sites	Community Development Improvements	$	6,754,000
Drainage Box Rehabilitations	Drainage Improvements	$	9,310,000
Placentia Drainage Basin Improvements	Drainage Improvements	$	7,000,000
Bilbo Basin Improvements	Drainage Improvements	$	4,600,000
Savannah Children's Museum	Other Improvements	$	1,500,000
Pedestrian Wayfinding Signage	Other Improvements	$	500,000
Neighborhood Projects by Council District	Other Improvements	$	9,000,000
Wireless/Fiber Infrastructure Improvements	Other Improvements	$	1,000,000
Public Safety Radio and Infrastructure Replacement	Other Improvements	$	4,500,000
Southside Park Development	Park and Recreation Improvements	$	1,500,000
Athletic Field Turf	Park and Recreation Improvements	$	1,600,000
Fire & Emergency Services	Public Buildings Improvements	$	7,000,000
Neighborhood Resource Center	Public Buildings Improvements	$	7,250,000
Tompkins Community Center	Public Buildings Improvements	$	1,000,000
Grant Center	Public Buildings Improvements	$	2,000,000
Riverwalk Extension at Marriott	Squares and Monuments Improvements	$	1,536,000
Victory Drive Corridor Improvements	Squares and Monuments Improvements	$	1,000,000
Factors Walk Wall Restoration	Squares and Monuments Improvements	$	600,000
DeRenne Right of Way Acquisition	Streets and Sidewalks Improvements	$	11,800,000
President/General McIntosh Improvements	Streets and Sidewalks Improvements	$	5,000,000
Traffic Calming	Traffic Improvements	$	550,000
SPLOST VI TOTAL		**$**	**190,000,000**

2015 CAPITAL IMPROVEMENT PROJECT SUMMARIES

Projects funded in 2015 are listed below by Category with a brief description. An "R" or "N" is shown by each project to indicate, respectively, whether the cost is recurring or non-recurring. A recurring project is included in almost every budget and/or will have no significant impact on the operating budget. Each description includes the 2015 cost, five-year cost, funding source(s), operating budget and service impacts where applicable. For more details, including a breakdown of the five-year plan funding, funding allocations to date, expenditures to date, and project manager contact information, please refer to the full 2015-2019 Capital Improvement Program.

CEMETERY IMPROVEMENTS $120,000

Bonaventure Cemetery Columbarium **N**

Design and construct a columbarium and other facilities at Bonaventure Cemetery.

2015 Cost:	$120,000
Total 5 Year Cost:	$360,000
Funding Source:	Cemetery Lot Sales
Operating Budget Impact:	No impact expected
Council Priority:	Culture and Recreation
Service Impact:	Improve Bonaventure Landing to create a point of interest for many local citizens and visitors to Savannah.

Full details of this project can be found on page 16 of the 2015-2019 Capital Improvement Program.

CIVIC CENTER IMPROVEMENTS $332,625

Civic Center Window Replacement **N**

Replace ballroom and lobby windows and glass doors.

2015 Cost:	$132,625
Total 5 Year Cost:	$325,000
Funding Source:	Civic Center Fund
Operating Budget Impact:	Decrease electricity costs
Council Priority:	Culture and Recreation
Service Impact:	Improve aesthetics and energy efficiency in the lobby and ballroom.

Full details of this project can be found on page 27 of the 2015-2019 Capital Improvement Program.

Data Center Chiller Upgrade **N**

Install a new chiller at the Civic Center which will provide cooling to the network servers housed there.

2015 Cost:	$200,000
Total 5 Year Cost:	$200,000
Funding Source:	Civic Center Fund
Operating Budget Impact:	No impact expected
Council Priority:	Culture and Recreation
Service Impact:	Increase safety of the City's data center, located under the theater stage.

Full details of this project can be found on page 24 of the 2015-2019 Capital Improvement Program.

DRAINAGE IMPROVEMENTS $450,000

Storm Sewer Rehabilitation R

Rehabilitate structural defects in storm water lines.

2015 Cost:	$450,000
Total 5 Year Cost:	$3,250,000
Funding Source:	General Fund
Operating Budget Impact:	No impact expected
Council Priority:	Public Safety
Service Impact:	Provide more efficient drainage operating capacity.

Full details of this project can be found on page 39 of the 2015-2019 Capital Improvement Program.

I&D WATER IMPROVEMENTS $250,000

Main Electrical Gear N

Upgrade/replace the electrical gear at the plant.

2015 Cost:	$125,000
Total 5 Year Cost:	$125,000
Funding Source:	I & D Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Provide increased flexibility and allow for the extension of power to incorporate additional electrical loads.

Full details of this project can be found on page 47 of the 2015-2019 Capital Improvement Program.

Basin Repair/Coating R

Repair coating of the basins at the plant.

2015 Cost:	$125,000
Total 5 Year Cost:	$250,000
Funding Source:	I & D Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Extend the useful life of plant assets.

Full details of this project can be found on page 43 of the 2015-2019 Capital Improvement Program.

PUBLIC BUILDING IMPROVEMENTS $1,425,000

Parking Garages Lighting Retrofit N

Upgrade lighting in the garages.

2015 Cost:	$100,000
Total 5 Year Cost:	$100,000
Funding Source:	Parking Fund
Operating Budget Impact:	Decrease electricity costs
Council Priority:	Economic Growth
Service Impact:	Reduced operating and maintenance costs and enhanced garage interiors.

Full details of this project can be found on page 67 of the 2015-2019 Capital Improvement Program.

Gamble Building Capital Maintenance	**R**
Maintain the integrity of the aging building.	
2015 Cost:	$50,000
Total 5 Year Cost:	$158,850
Funding Source:	General Fund
Operating Budget Impact:	No impact expected
Council Priority:	High Performing Government
Service Impact:	Maintain safety and aesthetics of the building which houses many City functions.

Full details of this project can be found on page 63 of the 2015-2019 Capital Improvement Program.

Fire Building Capital Maintenance	**R**
Provide maintenance at each of 15 City fire stations.	
2015 Cost:	$75,000
Total 5 Year Cost:	$175,000
Funding Source:	General Fund
Operating Budget Impact:	No impact expected
Council Priority:	Public Safety
Service Impact:	Ensure firefighters and their equipment are located in safe, well-maintained buildings.

Full details of this project can be found on page 62 of the 2015-2019 Capital Improvement Program.

Tompkins Center Renovation and Expansion	**N**
Renovate and expand the Tompkins Regional Center	
2015 Cost:	$1,450,000
Total 5 Year Cost:	$1,900,000
Funding Source:	General Fund; SPLOST VI
Operating Budget Impact:	$25,000
Council Priority:	Culture and Recreation
Service Impact:	Larger, modern space for youth and adult programs.

Full details of this project can be found on page 70 of the 2015-2019 Capital Improvement Program.

Parking Garages Repair and Restoration	**N**
Repair parking garages and lots.	
2015 Cost:	$300,000
Total 5 Year Cost:	$1,500,000
Funding Source:	Parking Fund
Operating Budget Impact:	No impact expected
Council Priority:	Economic Growth
Service Impact:	Maintain life expectancy of parking assets.

Full details of this project can be found on page 68 of the 2015-2019 Capital Improvement Program.

SANITATION IMPROVEMENTS $17,010,000

Dean Forest Road Landfill Expansion N

Construction of a new cell at the landfill.

2015 Cost:	$17,010,000
Total 5 Year Cost:	$17,010,000
Funding Source:	Sanitation Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Greatly expands capacity of the landfill, allowing many more years of operation at the site.

Full details of this project can be found on page 72 of the 2015-2019 Capital Improvement Program.

SEWER IMPROVEMENTS $27,517,000

Bacon Park Re-Use Water System N

Reuse water side stream system.

2015 Cost:	$750,000
Total 5 Year Cost:	$2,250,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Construct a mid-size re-use water system for irrigation of the golf courses and ball fields.

Full details of this project can be found on page 76 of the 2015-2019 Capital Improvement Program.

Developer Oversizing for Sewer Lines R

Enlarge or upgrade the sewer system or lift stations to meet future system demands.

2015 Cost:	$117,000
Total 5 Year Cost:	$611,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Ensure future capacity in areas of potential growth.

Full details of this project can be found on page 78 of the 2015-2019 Capital Improvement Program.

Georgetown Nutrient Removal R

Modify plant and/or processes in order to meet future limitations on nutrient loadings.

2015 Cost:	$500,000
Total 5 Year Cost:	$3,500,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Compliance with future federal regulations.

Full details of this project can be found on page 81 of the 2015-2019 Capital Improvement Program.

Large Tract Infrastructure Extension (Sewer) **R**

Extend existing infrastructure to newly annexed areas.

2015 Cost:	$100,000
Total 5 Year Cost:	$513,000
Funding Source:	Sewer Fund
Operating Budget Impact:	To be determined
Council Priority:	Economic Growth
Service Impact:	Support economic development of newly annexed areas that will increase the tax base and water revenue.

Full details of this project can be found on page 82 of the 2015-2019 Capital Improvement Program.

Lift Station Rehabilitation **R**

Rehabilitate or replace pump stations currently obsolete and/or reaching capacity.

2015 Cost:	$1,000,000
Total 5 Year Cost:	$6,350,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Create more reliable pump stations with the capacity to serve future customers.

Full details of this project can be found on page 83 of the 2015-2019 Capital Improvement Program.

Lift Station/Small Plants Monitoring **R**

Place remote terminal units at lift stations for the SCADA system.

2015 Cost:	$89,000
Total 5 Year Cost:	$478,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Serve as an additional safety mechanism to monitor lift stations to avoid system failures.

Full details of this project can be found on page 78 of the 2015-2019 Capital Improvement Program.

President Street Biosolids Handling Facilities **R**

Plan for major upgrades to President Street WPCP for the handling and disposal of biosolids.

2015 Cost:	$10,000,000
Total 5 Year Cost:	$27,000,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Ensure compliance with permit conditions.

Full details of this project can be found on page 86 of the 2015-2019 Capital Improvement Program.

President Street TMDL Improvements	**N**
Major upgrade to President Street Wastewater Treatment Plan due to changes in TMDL limits.	
2015 Cost:	$1,500,000
Total 5 Year Cost:	$14,500,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Compliance with future TMDL limits.

Full details of this project can be found on page 87 of the 2015-2019 Capital Improvement Program.

SCADA Upgrade (Sewer)	**R**
Provide SCADA system hardware and software upgrades.	
2015 Cost:	$28,000
Total 5 Year Cost:	$148,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Allow for prompt response to potential problems through remote monitoring and control.

Full details of this project can be found on page 89 of the 2015-2019 Capital Improvement Program.

Sewer Extensions	**R**
Install sanitary sewers in areas where the City will provide future service.	
2015 Cost:	$120,000
Total 5 Year Cost:	$633,000
Funding Source:	Sewer Fund
Operating Budget Impact:	To be determined
Council Priority:	Health and Environment
Service Impact:	Support economic development in new service areas.

Full details of this project can be found on page 90 of the 2015-2019 Capital Improvement Program.

Sewer Line Rehabilitation	**R**
Rehabilitate and/or replace deteriorated or damaged sewer lines.	
2015 Cost:	$2,150,000
Total 5 Year Cost:	$11,012,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Reduce sewer stoppages and cave-ins.

Full details of this project can be found on page 91 of the 2015-2019 Capital Improvement Program.

Sewer Share of Paving	R
Replace damaged or deteriorated sewer lines prior to street paving projects.	
2015 Cost:	$88,000
Total 5 Year Cost:	$465,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Neighborhood Vitality
Service Impact:	Replace deteriorated lines prior to paving to prevent damaging newly paved streets.

Full details of this project can be found on page 92 of the 2015-2019 Capital Improvement Program.

Sewer Stormwater Separation	R
Direct stormwater out of the sanitary sewer system.	
2015 Cost:	$125,000
Total 5 Year Cost:	$638,000
Funding Source:	Sewer Fund
Operating Budget Impact	No impact expected
Council Priority:	Health and Environment
Service Impact:	Remove stormwater that could create additional wastewater flows and stoppages.

Full details of this project can be found on page 93 of the 2015-2019 Capital Improvement Program.

Treatment Plant Capital Expansion	R
Make treatment capacity increases as needed at the City's wastewater treatment plants.	
2015 Cost:	$100,000
Total 5 Year Cost:	$1,300,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Enhance public health and safety, provide for economic stimulus, and further ensure compliance with the law.

Full details of this project can be found on page 94 of the 2015-2019 Capital Improvement Program.

Treatment Plant Capital Improvements	R
Make various improvements to the wastewater treatment plants.	
2015 Cost:	$500,000
Total 5 Year Cost:	$2,500,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Allow the City to continue to meet its discharge requirements under the NPDES permit.

Full details of this project can be found on page 95 of the 2015-2019 Capital Improvement Program.

Treatment Plant Capital Maintenance	R
Replace equipment, correct design deficiencies, and achieve other goals to meet discharge permit limits.	
2015 Cost:	$350,000
Total 5 Year Cost:	$1,750,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Allow the City to continue to meet its discharge requirements as required under the NPDES permit.

Full details of this project can be found on page 96 of the 2015-2019 Capital Improvement Program.

Crossroads Plant Expansion	N
Expand capacity at the Crossroads Plant	
2015 Cost:	$10,000,000
Total 5 Year Cost:	$20,000,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Increase available service to those areas of the City where development is increasing.

Full details of this project can be found on page 77 of the 2015-2019 Capital Improvement Program.

SQUARE AND MONUMENT IMPROVEMENTS $372,500

Atlantic Mall Lighting & Landscape Improvements	N
Replace the sodium vapor cobra head lights with period correct decorative light fixtures using metal halide lighting.	
2015 Cost:	$35,000
Total 5 Year Cost:	$245,000
Funding Source:	General Fund – Preservation Fee
Operating Budget Impact:	No impact expected
Council Priority:	Culture and Recreation
Service Impact:	Improve the level and quality of lighting and landscaping along the Mall Park.

Full details of this project can be found on page 106 of the 2015-2019 Capital Improvement Program.

Monument Conservation	R
Repair, restore, and improve monuments in various locations.	
2015 Cost:	$50,000
Total 5 Year Cost:	$150,000
Funding Source:	General Fund – Preservation Fee
Operating Budget Impact:	No impact expected
Council Priority:	Culture and Recreation
Service Impact:	Preserve and improve the condition of monuments.

Full details of this project can be found on page 111 of the 2015-2019 Capital Improvement Program.

Park, Square, and Median Improvements	**R**
Make improvements to parks, squares and medians throughout the City.	
2015 Cost:	$51,250
Total 5 Year Cost:	$156,250
Funding Source:	General Fund – Preservation Fee
Operating Budget Impact:	No impact expected
Council Priority:	Neighborhood Vitality
Service Impact:	Improve aesthetics of parks, squares, and medians.

Full details of this project can be found on page 112 of the 2015-2019 Capital Improvement Program.

Square Renovation	**R**
Make improvements to the lighting, paving, landscaping and furnishing in squares.	
2015 Cost:	$60,000
Total 5 Year Cost:	$200,000
Funding Source:	General Fund – Preservation Fee
Operating Budget Impact:	No impact expected
Council Priority:	Culture and Recreation
Service Impact:	Improve aesthetics of the historic squares.

Full details of this project can be found on page 115 of the 2015-2019 Capital Improvement Program.

Rousakis Plaza and Riverfront Repairs	**R**
Maintain the plaza and associated riverfront areas.	
2015 Cost:	$125,000
Total 5 Year Cost:	$200,000
Funding Source:	General Fund – Preservation Fee
Operating Budget Impact:	No impact expected
Council Priority:	Culture and Recreation
Service Impact:	Ensure that this highly traveled area remains safe and inviting for visitors and residents.

Full details of this project can be found on page 114 of the 2015-2019 Capital Improvement Program.

Fountain Conservation	**R**
Maintain appearance and operation of public fountains.	
2015 Cost:	$51,250
Total 5 Year Cost:	$106,250
Funding Source:	General Fund – Preservation Fee
Operating Budget Impact:	No impact expected
Council Priority:	Neighborhood Vitality
Service Impact:	Ensure that these popular sites continue to provide enjoyment to visitors and residents.

Full details of this project can be found on page 109 of the 2015-2019 Capital Improvement Program.

STREET IMPROVEMENTS $772,500

LMIG Resurfacing R

Adjust manhole covers and frames in conjunction with resurfacing by GA DOT (LMIG).

2015 Cost: $300,000
Total 5 Year Cost: $1,600,000
Funding Source: General Fund
Operating Budget Impact: No impact expected
Council Priority: Public Safety
Service Impact: Provide safe riding surfaces for the public and longer life span of the road.

Full details of this project can be found on page 121 of the 2015-2019 Capital Improvement Program.

Montgomery Street Ramp N

Build a pedestrian walkway on existing public right-of-way between Williamson and West River.

2015 Cost: $102,500
Total 5 Year Cost: $205,000
Funding Source: General Fund – Preservation Fee
Operating Budget Impact: No impact expected
Council Priority: Economic Growth
Service Impact: Increase pedestrian safety and increase traffic between City Market and River Street.

Full details of this project can be found on page 122 of the 2015-2019 Capital Improvement Program.

Repair/Install Curbs R

Remove and replace broken curbing by tree roots or normal wear and tear.

2015 Cost: $75,000
Total 5 Year Cost: $629,500
Funding Source: General Fund
Operating Budget Impact: No impact expected
Council Priority: Neighborhood Vitality
Service Impact: Repair defective infrastructure, improve drainage, and eliminate public hazards.

Full details of this project can be found on page 124 of the 2015-2019 Capital Improvement Program.

River Street Ramps Reconstruction R

Remove and salvage stone surface, repair sub-base, base, and replace the stone surface at the proper grade.

2015 Cost: $125,000
Total 5 Year Cost: $605,000
Funding Source: General Fund—Preservation Fee
Operating Budget Impact: No impact expected
Council Priority: Public Safety
Service Impact: Maintain area appearance and prevent damage to vehicles while allowing access to River Street.

Full details of this project can be found on page 126 of the 2015-2019 Capital Improvement Program.

Sidewalk Repairs **R**

Remove and replace hazardous sidewalk segments.

2015 Cost:	$70,000
Total 5 Year Cost:	$776,000
Funding Source:	General Fund
Operating Budget Impact:	No impact expected
Council Priority:	Neighborhood Vitality
Service Impact:	Ensure pedestrian safety.

Full details of this project can be found on page 127 of the 2015-2019 Capital Improvement Program.

Bridge Maintenance **R**

Repair City maintained bridges.

2015 Cost:	$100,000
Total 5 Year Cost:	$1,059,000
Funding Source:	General Fund
Operating Budget Impact:	No impact expected
Council Priority:	Public Safety
Service Impact:	Ensure that bridges within the City are safe for vehicular travel.

Full details of this project can be found on page 120 of the 2015-2019 Capital Improvement Program.

TRAFFIC IMPROVEMENTS $25,000

Traffic Calming **R**

Install devices and/or signage to decrease speed on selected streets.

2015 Cost:	$525,000
Total 5 Year Cost:	$675,000
Funding Source:	General Fund; SPLOST VI
Operating Budget Impact:	No impact expected
Council Priority:	Public Safety
Service Impact:	Increase safety in neighborhoods where traffic moves too quickly.

Full details of this project can be found on page 136 of the 2015-2019 Capital Improvement Program.

WATER IMPROVEMENTS $6,343,000

Crossroads Booster Station Upgrade **N**

Upgrade/replace electrical gear at the Crossroads Booster Station at the I&D Plant.

2015 Cost:	$500,000
Total 5 Year Cost:	$1,500,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Increase water capacity for Crossroads.

Full details of this project can be found on page 141 of the 2015-2019 Capital Improvement Program.

Developer Oversizing for Water Lines	R

Enlarge or upgrade the sewer system or lift stations to meet future system demands.

2015 Cost:	$176,000
Total 5 Year Cost:	$1,043,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Ensure future capacity in areas of potential growth.

Full details of this project can be found on page 142 of the 2015-2019 Capital Improvement Program.

Expansion of the I&D Plant	N

Expand the I&D Plant to 75 M.G.D. capacity.

2015 Cost:	$500,000
Total 5 Year Cost:	$2,500,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Provide system with capacity to meet needs from future growth.

Full details of this project can be found on page 143 of the 2015-2019 Capital Improvement Program.

Extension to Unserved Areas (Water)	R

Extend water mains to sparsely populated areas within the distribution system that are presently served by private well or are potential growth areas.

2015 Cost:	$180,000
Total 5 Year Cost:	$961,000
Funding Source:	Water Fund
Operating Budget Impact:	To be determined
Council Priority:	Health and Environment
Service Impact:	Provide increased revenue as the customer base increases and the City is fulfilling its obligation to provide services.

Full details of this project can be found on page 144 of the 2015-2019 Capital Improvement Program.

Groundwater Reductions	R

Accumulation of monies to respond to future groundwater withdrawal restrictions or re-engineered withdrawal processes.

2015 Cost:	$900,000
Total 5 Year Cost:	$6,400,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Gain compliance with future groundwater withdrawal regulations.

Full details of this project can be found on page 145 of the 2015-2019 Capital Improvement Program.

Gulfstream 16" Water Relocation **R**

Relocation of water supply and infrastructure as needed for Gulfstream.

2015 Cost:	$200,000
Total 5 Year Cost:	$400,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Provide necessary infrastructure as needed for the large construction of new Gulfstream facilities.

Full details of this project can be found on page 146 of the 2015-2019 Capital Improvement Program.

I & D Water Laboratory **N**

Design and build a new laboratory to replace the existing one.

2015 Cost:	$100,000
Total 5 Year Cost:	$100,000
Funding Source:	Water Fund
Operating Budget Impact:	$9,500
Council Priority:	Health and Environment
Service Impact:	Provide more efficient and effective laboratory space.

Full details of this project can be found on page 147 of the 2015-2019 Capital Improvement Program.

Improvements for Paving Projects (Water) **R**

Replace damaged or deteriorated water lines prior to street paving projects.

2015 Cost:	$100,000
Total 5 Year Cost:	$507,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Deteriorated lines should be replaced prior to paving to prevent damaging newly paved streets.

Full details of this project can be found on page 148 of the 2015-2019 Capital Improvement Program.

Large Tract Infrastructure Extension (Water) **R**

Extend existing infrastructure to newly annexed areas.

2015 Cost:	$379,000
Total 5 Year Cost:	$1,981,000
Funding Source:	Water Fund
Operating Budget Impact:	To be determined
Council Priority:	Health and Environment
Service Impact:	Support economic development of newly annexed areas.

Full details of this project can be found on page 149 of the 2015-2019 Capital Improvement Program.

Large Tract Water Supply	R
Initial construction costs of water and sewer infrastructure within large land tracts.	
2015 Cost:	$750,000
Total 5 Year Cost:	$2,550,000
Funding Source:	Water Fund
Operating Budget Impact:	To be determined
Council Priority:	Economic Growth
Service Impact:	Provide necessary infrastructure to large commercial and industrial development.

Full details of this project can be found on page 149 of the 2015-2019 Capital Improvement Program.

Megasite-New Hampstead 24" Main	N
Build a 24" water main to connect the Megasite to New Hampstead.	
2015 Cost:	$500,000
Total 5 Year Cost:	$2,400,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Economic Growth
Service Impact:	Provide necessary infrastructure to accommodate growth in the area.

Full details of this project can be found on page 152 of the 2015-2019 Capital Improvement Program.

Miscellaneous Water Line Improvements	R
Replace certain deteriorated and/or undersized water lines.	
2015 Cost:	$700,000
Total 5 Year Cost:	$3,691,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Reduce water leaks in the system.

Full details of this project can be found on page 153 of the 2015-2019 Capital Improvement Program.

New Water Systems Upgrades	R
Purchase and make improvements to some smaller existing water systems.	
2015 Cost:	$250,000
Total 5 Year Cost:	$1,000,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Augment existing City water systems.

Full details of this project can be found on page 154 of the 2015-2019 Capital Improvement Program.

Overhead Water Storage Tank Repair and Repainting **R**

Repaint the overhead storage tanks at Wilmington Island, Travis Field, and Savannah State University.

2015 Cost:	$50,000
Total 5 Year Cost:	$250,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Insure the physical integrity of the infrastructure.

Full details of this project can be found on page 155 of the 2015-2019 Capital Improvement Program.

Reclaimed Water Phase I **N**

Install new reclaimed water mains to serve specific areas with reclaimed water.

2015 Cost:	$250,000
Total 5 Year Cost:	$1,500,000
Funding Source:	Sewer Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Compliance with the new State Water Plan requirement for reclaimed water use.

Full details of this project can be found on page 156 of the 2015-2019 Capital Improvement Program.

Replacement of Hydro-Pneumatic Tanks **R**

Replace hydro-pneumatic tanks at various well sites throughout the supply system.

2015 Cost:	$50,000
Total 5 Year Cost:	$250,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Ensure that wells continue to perform at design capacity 24-hours per day.

Full details of this project can be found on page 157 of the 2015-2019 Capital Improvement Program.

Savannah Ports Authority **N**

Connection of SPA Park to City's surface water system.

2015 Cost:	$500,000
Total 5 Year Cost:	$1,000,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Provide adequate quantity and quality of water necessary to serve existing SPA customers as well as provide water in quantities necessary for expansion by several existing industries currently located within the SPA Park.

Full details of this project can be found on page 158 of the 2015-2019 Capital Improvement Program.

Supervisory Control and Data Acquisition (SCADA) Upgrade (Water) **R**

Upgrade SCADA system hardware and software.

2015 Cost:	$33,000
Total 5 Year Cost:	$182,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Provide remote monitoring and control to allow for prompt response to potential problems.

Full details of this project can be found on page 159 of the 2015-2019 Capital Improvement Program.

Well Electrical Preventive Maintenance **R**

Periodically clean, repair, and/or replace electrical power and control systems of 44 wells.

2015 Cost:	$50,000
Total 5 Year Cost:	$250,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Ensure that wells continue to perform as needed.

Full details of this project can be found on page 162 of the 2015-2019 Capital Improvement Program.

Well Preventive Maintenance Program **R**

Perform preventive maintenance of 5 wells to ensure reliable operation 24 hours a day, 7 days a week.

2015 Cost:	$100,000
Total 5 Year Cost:	$500,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Provide wells that perform at 100% design capacity.

Full details of this project can be found on page 163 of the 2015-2019 Capital Improvement Program.

Valve Replacement Program **R**

Replace or repair aging or inaccurate valves.

2015 Cost:	$75,000
Total 5 Year Cost:	$406,000
Funding Source:	Water Fund
Operating Budget Impact:	No impact expected
Council Priority:	Health and Environment
Service Impact:	Lowers possibility of leaks, provides more accurate billing information.

Full details of this project can be found on page 161 of the 2015-2019 Capital Improvement Program.

OTHER IMPROVEMENTS $1,926,000

Fire Apparatus Bradley Pointe N

Purchase ladder truck for new company at Bradley Point fire station.

2015 Cost: $1,250,000
Total 5 Year Cost: $1,250,000
Funding Source: General Fund
Operating Budget Impact: $469,963
Council Priority: Public Safety
Service Impact: Provides more efficient, effective fire coverage in the Southwest part of the City.

Full details of this project can be found on page 169 of the 2015-2019 Capital Improvement Program.

911 Center Radio Replacement N

Replace radio system at 911 center to be compliant with upcoming FCC regulations.

2015 Cost: $500,000
Total 5 Year Cost: $500,000
Funding Source: E-Wireless Reserve
Operating Budget Impact: No impact expected
Council Priority: Public Safety
Service Impact: Allow for communication between new public safety radios and the emergency communication center.

Full details of this project can be found on page 171 of the 2015-2019 Capital Improvement Program.

Lawson Upgrades N

System and software upgrades to the Lawson financial program

2015 Cost: $176,000
Total 5 Year Cost: $176,000
Funding Source: General Fund
Operating Budget Impact: No impact expected
Council Priority: High Performing Government
Service Impact: Allow for continued efficient system operation.

Full details of this project can be found on page 170 of the 2015-2019 Capital Improvement Program.

RISK MANAGEMENT FUND

RISK MANAGEMENT FUND

Risk Management focuses on providing an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control and loss financing. This Fund also provides for benefits offered to City of Savannah employees. Employee benefits include three basic categories: Social Security, Pension, and Insurance. Contributions to these categories include employer contributions and/or employee contributions. In 2015, employer contributions to employee benefits total $43,453,509 while employee contributions total $20,557,944.

Social Security: The City will contribute $8,483,438 to Social Security in 2015. This represents an increase of $599,337 over 2014 projected expenditures. City employees will contribute an equal amount for a total Social Security contribution of $16,966,876.

Pension: In 2015, the City's contribution to the Pension Fund is $10,292,740. This annual employer contribution is based on the most recent recommendations of the independent Actuarial Report prepared for the City of Savannah Employee's Retirement Plan. City employees are required to contribute 6.65% of their earnings on a pre-tax basis.

Insurance: In order to appropriately manage the health plan and maintain fund reserves while addressing increased costs, employee and retiree contribution increases are planned. City contributions for health, life, disability, unemployment, and worker's compensation total $24,677,331 in 2015. Total contributions for insurance protection include interest earned and other revenue sources.

EMPLOYER CONTRIBUTIONS

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Social Security	$ 7,585,436	$ 7,884,101	$ 8,483,438	7.6
Pension	10,353,173	10,890,393	10,292,740	(5.5)
Group Medical Insurance	17,664,979	19,789,134	18,464,616	(6.7)
Group Life Insurance	298,823	178,880	391,610	118.9
Disability Insurance	129,684	193,032	117,000	(39.4)
Unemployment Compensation	126,522	0	0	0.0
Worker's Compensation	5,197,379	5,576,693	5,704,105	2.3
TOTAL	$ 41,355,996	$ 44,512,233	$ 43,453,509	(2.4)

EMPLOYEE CONTRIBUTIONS

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Social Security	$ 7,585,436	$ 7,884,101	$ 8,483,438	7.6
Pension	6,687,095	7,007,103	7,273,826	3.8
Group Medical Insurance	3,761,580	4,186,400	4,501,016	7.5
Group Life Insurance	241,085	293,788	299,664	2.0
TOTAL	$ 18,275,196	$ 19,371,392	$ 20,557,944	6.1

PENSION

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 10,353,173	$ 10,890,393	$ 10,292,740	(5.5)
Airport Commission	748,923	872,641	871,998	(0.1)
Metropolitan Planning Commission	187,478	212,550	203,150	(4.4)
Youth Futures Authority	21,778	13,624	11,101	(18.5)
TOTAL	$ 11,311,352	$ 11,989,208	$ 11,378,989	(5.1)

MEDICAL INSURANCE

Group Medical Insurance: The 2015 City contribution to Group Medical Insurance is budgeted at $18,464,616. Other significant contributions are from active and retired employees of the City. Outside agencies which include the Airport Commission, Metropolitan Planning Commission, and Youth Futures Authority also participate in the medical plan.

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 17,664,979	$ 19,789,134	$ 18,464,616	(6.7)
Employee	3,761,580	4,186,400	4,501,016	7.5
Retiree	1,207,865	1,315,000	1,233,499	(6.2)
Retiree - Medicare Advantage	583,015	730,000	791,364	8.4
Outside Agencies	487,761	582,025	582,025	0.0
Interest Earned	2,016	2,000	2,200	10.0
Draw (Contribution) on Reserves	(25,837)	(2,506,701)	0	(100.0)
TOTAL	$ 23,681,379	$ 24,097,858	$ 25,574,720	6.1

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Medical/Drug Claims	$ 21,054,702	$ 20,616,000	$ 21,736,625	5.4
Medicare Advantage	1,221,036	1,635,500	1,663,428	1.7
Administrative Charges	1,027,241	1,085,000	1,445,446	33.2
Actuarial Study Fees	52,117	50,000	50,000	0.0
Stop-Loss Coverage	467,991	486,000	529,221	8.9
Health Incentive Rebate	(138,017)	215,800	150,000	(30.5)
Miscellaneous	(3,691)	9,558	0	(100.0)
TOTAL	$ 23,681,379	$ 24,097,858	$ 25,574,720	6.1

LIFE INSURANCE

Group Life Insurance: The City provides eligible employees life insurance equal to one times annual earnings, rounded to the next higher thousand, to a maximum of $100,000. The City also offers optional additional supplemental coverage which is paid for by the employee. In order to continue life insurance coverage after retirement, costs are incurred by retirees. Outside agencies such as the Youth Futures Authority also participate in the plan.

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 298,823	$ 178,880	$ 391,610	118.9
Employee, Retiree, Agencies	799,555	836,520	853,240	2.0
Interest Earned	124	125	150	20.0
Draw (Contribution) on Reserves	(71,433)	206,475	0	(100.0)
TOTAL	$ 1,027,069	$ 1,222,000	$ 1,245,000	1.9

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Life Insurance Premiums	$ 1,027,069	$ 1,222,000	$ 1,245,000	1.9

LONG TERM DISABILITY

Long Term Disability: The City provides long term disability coverage for employees at no cost to the employee. This plan provides income to employees who become disabled as a result of injury or sickness, and are under a doctor's care during the entire time they are totally disabled.

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 129,684	$ 193,032	$ 117,000	(39.4)

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interest Earned	12	10	15	50.0
Draw (Contribution) on Reserves	24,007	(37,042)	42,985	-216.0
TOTAL	$ 153,703	$ 156,000	$ 160,000	2.6

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Long Term Disability Premiums	$ 153,703	$ 156,000	$ 160,000	2.6

UNEMPLOYMENT COMPENSATION

Unemployment Compensation: Unemployment insurance provides temporary financial assistance to workers unemployed through no fault of their own. Unemployment Compensation benefits are paid by the employer.

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 126,522	$ 0	$ 0	0.0
Interest Earned	89	100	100	0.0
Draw (Contribution) on Reserves	(61,186)	67,833	77,300	14.0
TOTAL	$ 65,425	$ 67,933	$ 77,400	13.9

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Claims	$ 65,425	$ 64,833	$ 74,300	14.6
Administrative Fees	0	3,100	3,100	0.0
TOTAL	$ 65,425	$ 67,933	$ 77,400	13.9

WORKER'S COMPENSATION

Worker's Compensation: This program provides risk funding for claims by employees for work related injuries and is mandated by state law. The employer makes this contribution.

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 5,197,379	$ 5,576,693	$ 5,704,105	2.3
State Insurance Trust Fund	277,630	393,009	50,000	(87.3)
Insurance Reimbursement	77,290	118,000	5,000	(95.8)
Interest Earned	833	850	925	8.8
Draw (Contribution) on Reserves	91,482	(599,095)	0	(100.0)
TOTAL	$ 5,644,614	$ 5,489,457	$ 5,760,030	4.9

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Worker's Comp Wages Paid	$ 863,967	$ 762,018	$ 762,018	0.0
Settlements	352,867	522,273	825,000	58.0
Permanent Disability Payments	285,431	371,525	351,494	(5.4)
Legal Expenses	71,938	69,000	69,000	0.0
Medical Claims	3,045,048	2,700,000	2,700,000	0.0
Cost Containment Fees	281,884	274,095	265,496	(3.1)
Insurance Premium	213,278	230,000	234,600	2.0
Administrative Expenses	504,758	200,751	200,751	0.0
Drug Testing	5,913	5,658	5,658	0.0
Other Expenses	19,530	354,137	346,013	(2.3)
TOTAL	$ 5,644,614	$ 5,489,457	$ 5,760,030	4.9

OTHER RISK MANAGEMENT

In addition to the risk management program for Worker's Compensation, there are programs for Property, Judgments and Losses, and Auto Liability. These three programs are grouped together in one category as Other Risk Management. Contributions support financial goals to reduce the threat of accidents and other forms of risk to minimize the impact when losses occur. There is also a Risk Management Fund Umbrella to provide reserves against large losses.

Property: This risk management program, which includes purchased property insurance, is designed to cover major losses occurring from such things as storm or fire damage. Money, securities as well as blanket and fidelity bonds are also covered.

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 1,085,966	$ 1,294,355	$ 1,277,234	(1.3)
Insurance Reimbursement	272,530	0	0	0.0
Interest Earned	329	300	324	8.0
Draw (Contribution) on Reserves	30,260	(64,500)	0	(100.0)
TOTAL	$ 1,389,085	$ 1,230,155	$ 1,277,558	3.9

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Contractual Services	$ 57,896	$ 60,000	$ 60,000	0.0
Purchased Premiums	1,074,975	1,120,155	1,142,558	2.0
Uninsured Losses/Claims	256,214	50,000	75,000	50.0
TOTAL	$ 1,389,085	$ 1,230,155	$ 1,277,558	3.9

Judgments and Losses: This program provides for the payment and defense of civil claims against the City of Savannah and is uninsured. These claims involve general and professional litigation. The 2014 and 2015 allocations include a one million dollar contribution to address litigation incurred in 2013.

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 1,619,406	$ 1,720,546	$ 2,311,400	34.3
Interest Earned	1,516	1,000	1,100	10.0
Draw (Contribution) on Reserves	(514,007)	(52,546)	(1,000,000)	1803.1
TOTAL	$ 1,106,915	$ 1,669,000	$ 1,312,500	(21.4)

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Contractual Services	$ 2,873	$ 10,000	$ 10,000	0.0
Settlements	50,249	400,000	400,000	0.0
Legal Expenses	613,093	707,000	507,000	(28.3)
Claims	185,253	130,000	130,000	0.0
Employment Practices Liability Legal Costs	245,435	373,000	250,000	(33.0)
Administrative Expenses	9,659	12,000	12,000	0.0
Other Expenses	353	37,000	3,500	(90.5)
TOTAL	$ 1,106,915	$ 1,669,000	$ 1,312,500	(21.4)

Auto Liability: This program provides for the payment and defense of automobile liability claims against the City of Savannah and is uninsured (except for vehicles which drive out of state).

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 1,035,298	$ 992,280	$ 932,296	(6.0)
Reimbursement	7,248	0	0	0.0
Interest Earned	755	750	800	6.7
Draw (Contribution) on Reserves	(261,781)	(2,934)	0	(100.0)
TOTAL	$ 781,520	$ 990,096	$ 933,096	(5.8)

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Settlements	$ 175,000	$ 400,000	$ 300,000	(25.0)
Legal Expenses	63,270	89,000	89,000	0.0
Claims	341,205	300,000	350,000	16.7
Safety	13,067	20,000	20,000	0.0
Subrogation Fees	12,659	11,234	11,234	0.0
Insurance Premiums	52,362	52,362	52,362	0.0

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Administrative Expenses	93,174	87,000	80,000	(8.0)
Drug Testing	29,929	28,000	28,000	0.0
Other Expenses	854	2,500	2,500	0.0
TOTAL	$ 781,520	$ 990,096	$ 933,096	(5.8)

RISK MANAGEMENT UMBRELLA

Risk Management Umbrella: The Risk Management Fund Umbrella provides reserves against large losses. A City contribution of $300,000 is planned for 2015.

Contributions	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
City	$ 0	$ 0	$ 300,000	100.0
TOTAL	$ 0	$ 0	$ 300,000	100.0

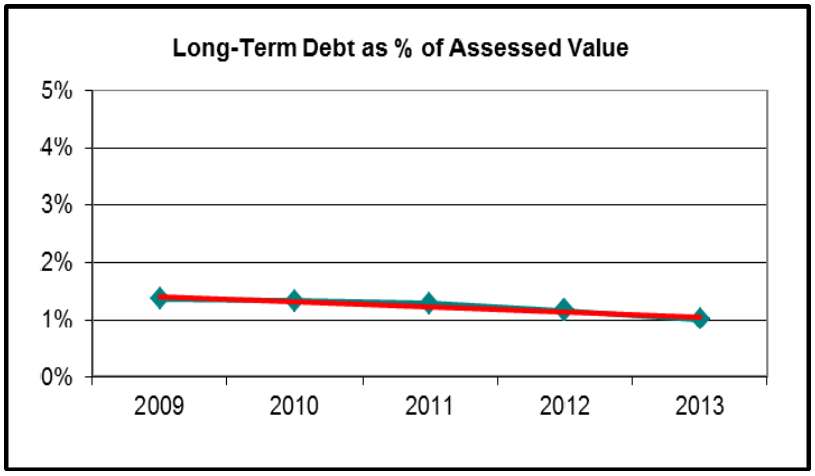
DEBT SERVICE FUND

LEGAL DEBT MARGIN

State statutes limit the amount of general obligation bonded debt a governmental entity may issue up to 10% of its total assessed valuation. The 2013 debt limitation for the City was $460,317,459. As of December 31, 2013 the City had no outstanding general obligation bonded debt.

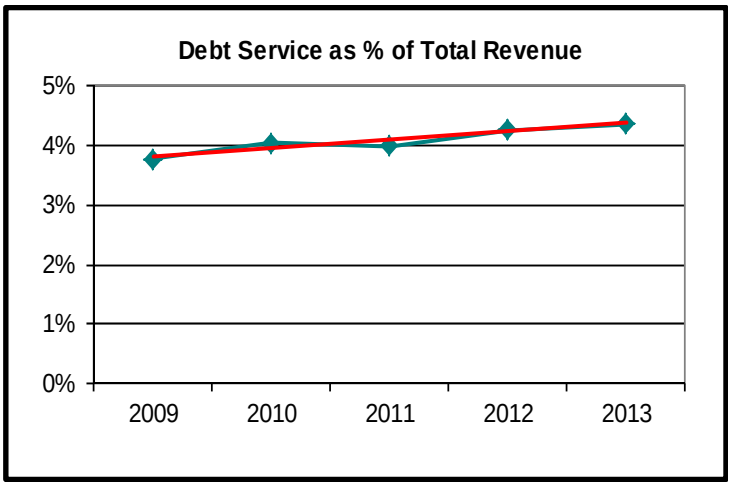
DEBT AS A PERCENT OF ASSESSED VALUE

The debt policy of the City is that total long-term debt and major contractual obligations shall not exceed 8% of assessed valuation. The chart below illustrates long-term liabilities as a percentage of total assessed value of taxable property. Included are general obligation bonds (none during this period), contractual obligations, Sanitation, and Civic Center debt. Excluded are parking services and water/sewer system debt because these are fully self-supporting enterprise activities. The amount of long-term debt and major contractual obligations as a percentage of assessed value for 2013 was 1.01%, which was well below the 8% guideline.



DEBT SERVICE AS A PERCENT OF TOTAL REVENUE

This indicator looks at debt service and major contractual payment obligations as a percentage of total General Fund revenue. General Fund debt service as well as debt service for the Civic Center and Sanitation Funds is included because these funds are historically subsidized by the General Fund. Increasing debt service reduces flexibility by adding to expenditure requirements. Debt service as a percent of revenue increased during the 2009-2013 period primarily because of payments associated with the Savannah River Landing Tax Allocation District (TAD) supported by the General Fund. Although there is an increasing trend in debt service, the percentage has remained below 5% of revenue.



BOND RATINGS

The City's bond rating is the primary factor in deciding the interest rate that will be paid on debt. It is also considered a measure of the City's overall financial strength. City policy states: *Good communication with bond rating agencies will be maintained and full disclosure on every financial report, as well as bond prospectus, will continue.*

The City's general obligation bonds ratings are further evidence of its financial strength. Such rankings mean the City's bonds are considered to be of good investment quality. The City's bond ratings are shown in the chart below.

General Obligation Credit Rating:	
Standard and Poor's	AA+
Moody's Investors Service	Aa2
Water and Sewer Debt Credit Rating:	
Standard and Poor's	AA+
Moody's Investors Service	Aa2

DEBT ISSUES

The table on the following page summarizes outstanding debt issues. Included are the City's major contractual obligations for Drainage, Water and Sewer bonds and notes, Sanitation related bonds, Parking garages and Civic Center obligations, and Community Development notes. Fund revenues provide the resources to pay the debt service expenditures for each fund.

New bond issues planned for 2015 include the following:

- General Fund/Tax Allocation District - $10 million for the required payment to the school board
- General Fund - $10 million for the construction of infrastructure improvements on the west end of River Street
- Sanitation Fund - $12 million for the landfill expansion

SUMMARY OF OUTSTANDING DEBT ISSUES AND 2015 DEBT SERVICE SUMMARY

Issue	Purpose	Original Amount	Issue Date	Final Maturity	Amount Outstanding at 12/31/2014	2015 Debt Service Requirement
General Fund Supported Obligations						
DSA* Series 2009 A & B	Refunding DSA 1998 Series which funded storm drainage improvements	$37,000,000	9/17/2009	8/1/2032	$16,205,000	$2,615,480
DSA* Series 2014	Refunding a portion of the DSA Series 2009B Bonds which funded storm drainage improvements	9,970,000	4/21/2014	8/1/2025	9,160,000	1,022,250
Water and Sewer Revenue Obligations						
Series 2009 A & B	Refund Water and Sewer Revenue Bonds Series 1997 and fund water and sewer improvements	28,900,000	9/17/2009	12/1/2015	2,165,000	2,229,950
Series 2014	Refund Water and Sewer Revenue Bonds Series 2003 and certain maturities of the Water and Sewer Revenue Bonds Series 2009B	17,690,000	5/19/2014	12/1/2014	17,690,000	1,399,400
SRF** Notes	Water and sewer improvements	49,441,933	various	8/1/2029	24,161,046	3,159,218
Sanitation Fund Supported Obligations						
RRDA***Series 2009	Refund RRDA Revenue Bonds Series 1997	12,315,000	9/17/2009	8/1/2015	2,150,000	2,214,500
RRDA***Series 2013	Refund RRDA Revenue Bonds Series 2003	12,950,000	11/21/2013	8/1/2019	12,350,000	727,750
Mobility & Parking Services Fund Supported Obligations						
DSA* Series 2005	Whitaker Street Garage	24,820,000	12/1/2005	8/1/2032	24,820,000	1,141,750
DSA* Series 2013	Refund DSA Series 2003 which in part funded parking facilities and fund the Liberty Street Garage	6,485,000	12/30/2013	8/1/2019	5,270,000	1,245,400
Civic Center Fund Supported Obligations						
DSA* Series 2013	Refund DSA Series 2003 which in part funded Civic Center renovations	950,000	12/30/2013	8/1/2015	485,000	494,700
Community Development Fund Supported Obligations						
HUD**** Section 108 Notes	Community development and small business loan program	2,000,000	various	8/1/2020	600,000	111,795
Total		$165,521,933			$98,851,046	$13,746,713

* DSA - Downtown Savannah Authority contractual obligation

** SRF - State Revolving Fund program operated by State of Georgia

*** RRDA - Resource Recovery Development Authority contractual obligation

**** HUD - Housing and Urban Development

ANNUAL DEBT SERVICE REQUIREMENTS

The table below shows debt funding requirements for the City of Savannah for 2015-2032. Shown are principal and interest based on outstanding debt issues.

ANNUAL BOND MATURITY AND INTEREST REQUIREMENTS
For Direct General Obligation, Revenue Bonds and Contractual Obligations
2015-2032
As of December 31, 2014

Year	General Obligation Bonds		Revenue Bonds		Tax Supported Contractual		Non Tax Supported Contractual Obligations		Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2015	$ -	$ -	$ 3,130,000	$499,350	$2,640,000	$ 997,730	$4,225,000	$1,599,100	$ 13,091,180
2016			3,305,000	415,100	2,705,000	925,980	4,035,000	1,493,100	12,879,180
2017			1,890,000	349,000	2,785,000	852,380	4,125,000	1,412,400	11,413,780
2018			845,000	311,200	2,860,000	771,493	4,220,000	1,329,900	10,337,593
2019			860,000	294,300	795,000	683,167	4,355,000	1,245,500	8,232,967
2020			875,000	277,100	810,000	667,267	1,405,000	1,111,788	5,146,155
2021			890,000	259,600	835,000	647,017	1,465,000	1,052,075	5,148,692
2022			910,000	241,800	865,000	613,617	1,530,000	987,981	5,148,398
2023			940,000	214,500	895,000	579,017	1,595,000	921,044	5,144,561
2024			965,000	186,300	935,000	543,217	1,665,000	851,263	5,145,780
2025			990,000	157,350	970,000	505,817	1,740,000	776,338	5,139,505
2026			1,020,000	127,650	1,060,000	467,017	1,820,000	698,038	5,192,705
2027			1,050,000	97,050	1,095,000	408,717	1,910,000	607,038	5,167,805
2028			1,075,000	65,550	1,135,000	347,398	2,005,000	511,538	5,139,486
2029			1,110,000	33,300	1,180,000	283,270	2,095,000	421,313	5,122,883
2030					1,220,000	216,600	2,190,000	327,038	3,953,638
2031					1,265,000	147,060	2,295,000	223,013	3,930,073
2032					1,315,000	74,955	2,400,000	114,000	3,903,955

HOTEL/MOTEL AND AUTO RENTAL TAX FUNDS

HOTEL/MOTEL TAX FUND

The Hotel/Motel Tax Fund accounts for Hotel/Motel Tax revenue and related expenditures. Half of the Hotel/Motel Tax revenue collected by the City is transferred to the General Fund. The other half is distributed between Visit Savannah to promote tourism, and the Savannah International Trade and Convention Center and Civic Center to operate trade and convention facilities.

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Taxes				
Hotel/Motel Tax	$ 14,521,824	$ 15,920,000	$ 16,800,000	5.5
TOTAL	$ 14,521,824	$ 15,920,000	$ 16,800,000	5.5

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Contribution to Visit Savannah	$ 4,840,124	$ 5,306,136	$ 5,599,440	5.5
Contribution to Trade Center	2,010,819	2,190,398	2,300,420	5.0
Transfer to General Fund	7,260,912	7,960,000	8,400,000	5.5
Transfer to Civic Center Fund	409,969	463,466	500,140	7.9
TOTAL	$ 14,521,824	$ 15,920,000	$ 16,800,000	5.5

AUTO RENTAL TAX FUND

The Auto Rental Tax Fund accounts for excise taxes on charges to the public for vehicle rentals from locations within the City. This revenue is transferred to the General Fund and the Civic Center Fund. Seventy-five percent of the proceeds are allocated to the Civic Center Fund and the remaining twenty-five percent to the General Fund. The revenue supports the promotion of trade, commerce, and tourism and the provision of a convention facility.

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Taxes				
Auto Rental Tax	$ 1,379,212	$ 1,399,000	$ 1,400,000	0.1
TOTAL	$ 1,379,212	$ 1,399,000	$ 1,400,000	0.1

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Transfer to General Fund	$ 344,803	$ 349,750	$ 350,000	0.1
Transfer to Civic Center Fund	1,034,409	1,049,250	1,050,000	0.1
TOTAL	$ 1,379,212	$ 1,399,000	$ 1,400,000	0.1

GOLF COURSE FUND

REVENUES/EXPENDITURES

Pursuant to the City's contract with Welch Golf Properties (WGP), the City will not receive operating revenue from the Bacon Park Golf Course; instead the contractor has agreed to make investments in the physical condition of the property equal to or greater than the value shown below in each respective year, which the City will recognize as Capital Contributions. The City will not be responsible for expenses incurred during this period, unless specified by the terms of the agreement.

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interest Earned				
Interest Earned	$ 94	$ 0	$ 0	0.0
Other Revenue				
Capital Asset Contributions	$ 0	$ 334,400	$ 334,400	0.0
TOTAL	$ 94	$ 334,400	$ 334,400	0.0

Expenditure Area	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interfund Transfers	$ 95,500	$ 0	$ 0	0.0
Other Expenses	32,962	0	0	0.0
TOTAL	$ 128,462	$ 0	$ 0	0.0

COMPUTER PURCHASE FUND

The Computer Purchase Fund is used to improve, maintain, and replace components of the City's computer network (personal computers, connections, servers, and infrastructure). Fund revenue comes mainly from department budget contributions, primarily the Information Technology Department.

REVENUES/EXPENDITURES

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interfund Revenues				
Computer Capital Charge	$ 681,929	$ 646,295	$ 721,295	11.6
Interest Earned				
Interest Earned	$ 0	$ 500	$ 525	5.0
Other Revenues				
Miscellaneous	$ 36,300	$ 0	$ 0	0.0
Draw (Contribution) on Reserves	(194,475)	123,403	(525)	(100.4)
Subtotal	(158,175)	123,403	(525)	(100.4)
TOTAL	$ 523,754	$ 770,198	$ 721,295	(6.3)

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Commodities	$ 364,725	$ 282,021	$ 280,000	(0.7)
Capital Outlay	(898)	108,771	66,295	(39.1)
Other Expenses	159,927	379,406	375,000	(1.2)
TOTAL	$ 523,754	$ 770,198	$ 721,295	(6.3)

VEHICLE PURCHASE FUND

The Vehicle Purchase Fund is used to account for acquisitions to the City's vehicle fleet. Revenue comes mainly from department vehicle use charges and sales revenue from vehicles retired from the fleet. Expenditures primarily reflect the purchase of replacement/new vehicles.

REVENUES/EXPENDITURES

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interfund Revenues				
Vehicle Use Charges	$ 7,980,602	$ 7,266,855	$ 8,770,476	20.7
Vehicle Accessory Charges	0	0	187,945	100.0
Fleet Addition Contribution	211,192	16,615	0	(100.0)
Subtotal	$ 8,191,794	$ 7,283,470	$ 8,958,421	23.0
Interest Earned				
Interest Earned	$ 7,285	$ 15,000	$ 15,000	0.0
Other Revenues				
Sales Revenue	$ 250,679	$ 700,656	$ 970,125	38.5
Insurance Proceeds	8,845	0	0	0.0
Other Federal Grants	47,447	0	0	0.0
Capital Contributions	0	153,850	0	(100.0)
Draw (Contribution) on Reserves	(2,139,311)	8,090,707	(2,904,601)	(135.9)
Subtotal	$ (1,832,340)	$ 8,945,213	$ (1,934,476)	(121.6)
TOTAL	$ 6,366,739	$ 16,243,683	$ 7,038,945	(56.7)

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Outside Services	$ 23,899	$ 49,077	$ 68,000	38.6
Capital Outlay	0	16,194,606	6,970,945	(57.0)
Other Expenses	6,342,840	0	0	0.0
TOTAL	$ 6,366,739	$ 16,243,683	$ 7,038,945	(56.7)

RADIO REPLACEMENT FUND

The Radio Replacement Fund is a new fund that will be used for acquiring replacement radios for City departments. A plan providing for the orderly funding of radio units will be implemented in 2015. Benefitting departments will be charged a radio capital use charge to provide revenue to the fund.

REVENUES/EXPENDITURES

Revenue Source	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Interfund Revenues				
Radio Capital Use Charges	$ 0	$ 0	$ 1,338,000	100.0
TOTAL	$ 0	$ 0	$ 1,338,000	100.0

Expenditures	2013 Actual	2014 Projected	2015 Adopted	% Change 2014-2015
Capital Outlay	$ 0	$ 0	$ 1,338,000	100.0
TOTAL	$ 0	$ 0	$ 1,338,000	100.0

BUDGET ORDINANCE

AN ORDINANCE TO ADOPT THE ANNUAL BUDGET FOR THE YEAR 2015 AND TO ADOPT REVISIONS TO THE ANNUAL BUDGET FOR THE YEAR 2014 FOR THE VARIOUS GOVERNMENTAL FUNDS OF THE CITY, AND TO ADOPT THE FIVE YEAR CAPITAL IMPROVEMENT PLAN FOR THE CITY.

WHEREAS, the City Manager submitted the Proposed 2015 Service Program and Budget to the Mayor and Aldermen on November 7, 2014, and the City Manager also submitted the Capital Improvement Program for 2015-2019 on November 7, 2014; and

WHEREAS, the City Manager's Proposed 2015 Service Program and Budget and Capital Improvement Program for 2015-2019 have been reviewed by the Mayor and Aldermen; and

WHEREAS, the Proposed 2015 Service Program and Budget was made available for public review on November 7, 2014, and availability of the Proposed 2015 Service Program and Budget for public review and the time and place of the public hearing on the budget was advertised on November 2, 2014; and

WHEREAS, the Mayor and Aldermen conducted public hearings on the Proposed 2015 Service Program and Budget on November 25, 2014, and December 11, 2014, to receive citizen input on the proposed budget; and

WHEREAS, the Mayor and Aldermen directed that the following revisions be made to the Proposed 2015 Service Program and Budget:

- Decrease General Fund contingency by $66,126 in order to:

  - Increase Cultural Contributions as follows to restore agency funding to the 2014 level:
    - Increase the contribution to Savannah State University by $500 for the Savannah Black Heritage Festival;
    - Increase the contribution to the Telfair Museum by $2,050;
    - Increase the contribution to the Savannah Music Festival by $9,500;
    - Increase the contribution to the Live Oak Public Libraries Foundation by $10,500 for the Children's Book Festival;
    - Increase the contribution to the West Broad Street YMCA by $2,000 for "Loop It Up Savannah";
    - Increase the contribution to Deep Center, Inc. by $450 for the Young Author Project;
    - Increase the contribution to the Savannah College of Art & Design by $3,920 for the Savannah Film Festival;
    - Increase the contribution to the King Tisdell Cottage Foundation by $3,550 for the Maya L. Smith Exhibition Series;
    - Increase the contribution to the Savannah Folk Music Society by $2,350 for the Savannah Folk Music Festival;
    - Increase the contribution to the Coastal Jazz Association by $5,000 for the Jazz Festival and other concerts;
    - Increase the contribution to the Latin American Services Organization by $4,000 for the Latin Festival;
    - Increase the contribution to Armstrong State University by $220 for the International Cultural Festival;
    - Increase the contribution to the Department of Cultural Affairs by $5,500 for Tara Feis.

- Increase Savannah Fire & Emergency Services' personnel appropriation by $36,709 to provide adequate staffing to meet required fire and emergency response standards in accordance with National Fire Protection Association guidelines;

- Reduce funding appropriation for the Youth Futures Authority by $20,123.

THEREFORE, BE IT ORDAINED by the Mayor and Aldermen of the City of Savannah in Council assembled that:

Section 1. The following estimated revenues and appropriations are adopted for the indicated funds and departments for the year 2014 (January 1, 2014 through December 31, 2014) and the year 2015 (January 1, 2015 through December 31, 2015):

	Revised 2014	2015
General Fund		
Total estimated revenue	$ 174,589,709	$ 180,776,531
Bureau Appropriations (General Fund):		
General Administration	$ 5,282,267	$ 5,556,649
Management Services	6,632,981	6,874,582
Recorder's Court	2,253,011	2,336,343
Public Works	22,236,577	22,937,597
Community and Economic Development	4,311,280	4,692,160
Police	60,933,912	64,112,160
Fire and Emergency Services	26,575,292	28,548,059
Leisure Services	21,477,825	21,484,589
Other Governmental Services	15,475,276	14,351,615
Interfund Transfers	9,411,288	9,882,777
Total appropriations	$ 174,589,709	$ 180,776,531
Grant Fund		
Total estimated revenue	$ 6,658,348	$ 4,161,676
Total appropriations	$ 6,658,348	$ 4,161,676
Community Development Fund		
Total estimated revenue	$ 12,300,000	$ 10,129,795
Total appropriations	$ 12,300,000	$ 10,129,795
Housing/Property Acquisition Fund		
Total estimated revenue	$ 2,100,000	$ 2,100,000
Total appropriations	$ 2,100,000	$ 2,100,000
Hazardous Material Team Fund		
Total estimated revenue	$ 800,000	$ 530,322
Total appropriations	$ 800,000	$ 530,322
Public Safety Communications Fund		
Total estimated revenue	$ 6,400,000	$ 6,595,398
Total appropriations	$ 6,400,000	$ 6,595,398

	Revised 2014	2015
Public Safety Wireless Reserve		
Total estimated revenue	$ 600,000	$ 500,000
Total appropriations	$ 600,000	$ 500,000
Economic Development Fund (Section 108 Loan)		
Total estimated revenue	$ 1,500,000	$ 1,500,000
Total appropriations	$ 1,500,000	$ 1,500,000
Confiscated Assets Fund		
Total estimated revenue	$ 400,000	$ 200,000
Total appropriations	$ 400,000	$ 200,000
Debt Service Fund		
Total estimated revenue	$ 3,000,000	$ 2,144,588
Total appropriations	$ 3,000,000	$ 2,144,588
Special Assessment Debt Fund		
Total estimated revenue	$ 100,000	$ 100,000
Total appropriations	$ 100,000	$ 100,000
Hotel/Motel Tax Fund		
Total estimated revenue	$ 16,000,000	$ 16,800,000
Total appropriations	$ 16,000,000	$ 16,800,000
Auto Rental Tax Fund		
Total estimated revenue	$ 1,675,000	$ 1,400,000
Total appropriations	$ 1,675,000	$ 1,400,000
TAD Fund I		
Total estimated revenue	$ 15,000,000	$ 2,229,026
Total appropriations	$ 15,000,000	$ 2,229,026

Section 2. Appropriations and estimated revenues for the Capital Improvements Fund are made on a project-length basis, rather than on an annual basis and remain in effect until the project is completed and closed. Appropriations and estimated revenues for the Capital Improvements Fund are adopted as follows:

	Revised 2014	2015
Capital Improvements Fund		
Open project appropriations at year beginning	$ 426,306,822	$ 446,306,822
Add: New appropriations for projects	35,000,000	259,593,625
Less: Appropriations for closed projects	(15,000,000)	(15,000,000)
Open project appropriations at year end	$ 446,306,822	$ 690,900,447

Section 3. In order to comply with requirements for generally accepted accounting principles regarding expenditure recognition, the appropriations set forth in Section 1 above for year 2015 shall be increased by the amount of any purchase order encumbrances open as of December 31, 2014.

Section 4. In order to comply with requirements of generally accepted accounting principles as set forth in Statement 54 issued by the Governmental Accounting Standards Board, the fund balance amounts reported in the City's special revenue funds, unless otherwise restricted, shall be constrained for the specific purpose for which the special revenue fund was created. These balances, though they may be combined with other funds for financial reporting purposes, shall maintain the committed status hereby designated.

Section 5. In order to maintain a balanced budget, it is authorized that the total 2014 appropriations set forth for the General Fund in Section 1 hereof, be increased by the amount, if any, by which actual 2014 revenues exceed estimated revenues. It is also authorized that any unused bureau appropriations be transferred to the appropriation for Interfund Transfers for contribution to Capital Improvement Funds.

Section 6. For purposes of administering the budget, the legal level of control is designated to be the Bureaus as set forth in Section 1 hereof, which organizational units are hereby designated as departments as that term is used in O.C.G.A 36-81-1 et. seq.

Section 7. The capital improvement plan set forth in the Capital Improvements Program Recommendations 2015-2019 is hereby adopted for planning purposes.

The five year totals of the Capital Improvement Program Recommendations 2015-2019 follow.

		2015 - 2019
Cemetery Improvements	$	750,000
Civic Center Improvements		107,432,625
Community Development Improvements		20,427,150
Drainage Improvements		24,360,000
I & D Water Improvements		1,475,000
Other Improvements		20,305,000
Park and Recreation Improvements		4,260,000
Public Building Improvements		21,878,450
Sanitation Improvements		17,010,000
Sewer Improvements		132,648,000
Squares and Monuments Improvements		5,316,000
Street Improvements		26,008,500
Traffic Improvements		2,109,000
Water Improvements		30,771,000
Total	**$**	**$414,750,725**

Annual appropriations for capital improvement projects will be necessary in future annual budgets in order to provide the actual funding for any project.

Section 8. All ordinances in conflict with this ordinance are hereby repealed to the extent of such conflict.

SOCIAL SERVICE CONTRIBUTIONS

KEY ISSUES

The need and importance of supporting social service agencies in the community was recognized by the City of Savannah many years ago. In response, requests are reviewed annually to determine the level of support that will be provided to assist in the provision of a variety of social services to those in need.

In May of 2014, the Research and Budget Department released a Social Services Contribution Grant Announcement to new agencies interested in participating in the grant process as well as agencies currently receiving funding.

Written instructions for completing the application for funding was provided electronically to all interested applicants. Applicants were informed that the services offered must support at least one of the seven priorities approved by Council, i.e. Public Safety, Neighborhood Vitality, Culture & Recreation, Poverty Reduction/Economic Growth, Health & Environment, High Performing Government, and Ambassadorship.

The criteria for submitting applications was specified and applicants were asked to submit their applications electronically to the Research and Budget Department by June 20, 2014 at 4:00 p.m. Contact information was provided for applicants needing assistance in completing their applications.

REVENUE TRENDS AND ISSUES

The City of Savannah has provided funding to support the provision of social services to citizens through various agencies in the community for many years. Support is proposed to continue in 2015 with an allocation of $662,150. The Social Services Review Team reviewed requests for funding that totaled $1,289,723 from thirty-five (35) agencies.

INTRODUCTION OF KEY FACTORS

The Social Services review team used factors that were used to measure agency program applications to identify those that support city objectives to serve and support the citizens of the City of Savannah. The primary strategy for the review team was to review and determine funding for those programs offering the greatest potential to positively impact the quality of life of the underserved citizens of Savannah. Factors that influenced this review included programs that met the needs of the elderly, youth, and those that are economically challenged within the Savannah community.

Primary Factor 1: Is This Program Needed?

Effective social services require that each dollar invested by the City offers the greatest impact in reaching out to and assisting those with the greatest need.

Primary Factor 2: Is This Program a Duplication of Services Offered Elsewhere?

The City of Savannah offers many services to citizens as a function of municipal government. When selecting social services agencies for funding, it is important that the City of Savannah provide funding for services that are difficult to access or not overly available within the community.

Primary Factor 3: Does This Program Benefit City of Savannah Residents?

Agencies serve a wide spectrum of clients throughout the Coastal Empire and beyond. Having funds spent on City residents is essential to proper allocation of resources.

INDICATORS

Indicators were developed by the team to assist in evaluating the requests for funding. The indicators used were as follows:

Indicator 1: Total number of City participants/clients

Measure: This indicator reflects the need for City of Savannah funds to be used to support its citizens to improve their quality of life. The ratio of Savannah citizens versus non-citizens was taken into account when rating program grant funding requests from outside agencies.

Indicator 2: Cost per program participants/client

Measure: This ratio was determined by dividing the total program budget by the number of clients served. Though this indicator may not represent the total picture of the effectiveness of a program for its clients or its finances, it does reflect the breadth of services offered and the overall impact of the program.

Indicator 3: Diverse funding sources

Measure: It is important that the City of Savannah is not the primary funding source for any outside agency program. Applicants with a funding rate of less than 50% of overall funding received a favorable rating in this category.

Indicator 4: Documented collaborations

Measure: Collaboration supporting an applicant's program is a City of Savannah priority. Creating shared effort to serve the citizens of Savannah and improve the quality of services and help support a community-wide effort to help those in need. These collaborations could be with other agencies or City departments. Letters documenting their support of the applicant program had more weight in the rating system than simply stating they exist.

Indicator 5: Improved quality of life for participants/client

Measure: In any public effort to serve the community, a measure of the success of that effort must be taken into consideration. This process must reflect measurable improvements over time and can be reflected in client/caregiver satisfaction surveys, client progress reports, or any other relative documentation indicating the effectiveness of programs or services.

Indicator 6: Sustainability plan for program

Measure: Sustainability is about having a clear plan to continue services as the environment in which we function changes. Collaborations strengthen an organization's ability to be sustainable or to achieve sustainability as there is often more than one way to achieve goals. Applicants with a clear plan to sustain services under a challenging economic environment improved their rating in this category.

Indicator 7: Ratio of overhead to budget

Measure: Each applicant was required to submit program revenue and expenditure line item budgets as well as an agency budget. Overhead should be less than 25% of program expenses. Programs that held a tolerable ratio of overhead to budget figures received favorable reviews in this category.

Indicator 8: Multiple City-wide priorities

Measure: Each applicant was required to clearly support at least one City of Savannah priority. Programs that directly support or apply to more than one City priority will receive higher ratings in this category.

Indicator 9: United Way community needs assessment

Measure: Programs satisfying one or more United Way High Needs categories as indicated by the United Way Indicators Report for the City of Savannah area received a favorable rating in this category.

PURCHASING STRATEGIES

1. Support programs that offer the greatest effect on the quality of life for Savannah's citizens.
2. Support those agencies who demonstrate utilization of diverse resources.
3. Support programs with documented collaborations and effective partnerships.
4. Support agencies who document fiscal responsibility in delivering services.
5. Support programs that offer the greatest return on investment.

KEY PURCHASES

Coastal Georgia Council Boy Scouts of America – Scout Reach, Exploring, Venturing:

- Help young men and women avoid the juvenile justice system.
- Keep members in school by lowering disciplinary issues.
- Provide motivation and encouragement to succeed in life.

Harambee House – Center for Working Families Program:

- Provide job readiness training, career guidance, and specialized workforce development training.
- Assist low-income families achieve economic self-sufficiency through education.
- Provide skill based training and certifications in OSHA qualified specialties.

Interfaith Hospitality Network of Coastal Georgia – After-Care Program:

- Provides access to supplemental resources for formerly homeless families.
- Provides mentorship and on-going support focused on self-sufficiency, employment, and affordable housing to prevent a relapse into homelessness.

Parent University - Parent University and Early Learning College:

- Support parent involvement and participation in youth academic performance and personal development.
- Provide community forums to exchange ideas and share resources for family success.
- Increase awareness of educational, psychological and physical development of pre-school children.

Recovery Place Community Services – Family Violence Intervention Program:

- Stop violent and controlling behavior of participants through education and learning.
- Help individuals to better understand the unique factors in the violence cycle.
- Encourage individuals to accept personal responsibility for abusive behavior.
- Provide access to state-certified violence prevention programs through the Family Violence Intervention Program (FVIP).

Wesley Community Center – Economic/Educational Assistance:

- Provide quality, full day early childhood services for young children who need it most (classified as homeless and/or low income including children in poverty with differing abilities).
- Provide early learning services that improve the rate of future success in public school.
- Provide parents/families with an increased knowledge of age-appropriate childhood development and parenting.
- To remove barriers to affordable and reliable child care so parents/guardians in poverty can work and/or attend school in order to improve their lives and the lives of their families.

SERVICES WITH FUNDING IMPACTS (NOT FUNDED)

The Social Services Review Team elected not to recommend the following proposed programs for funding:

Community Health Mission (Nobody Left Behind) — Request: $25,000 — Recommendation: $0

- This program was removed from consideration due to changes in the scope of the agency's service after having applied for funds. It will cease operations on November 2014 with plans to reopen in January 2015.

Eastside Concerned Citizens (Neighborhood Vitality) — Request: $5,000 — Recommendation: $0

- This program is a duplication of services provided through the City of Savannah and by City-sponsored/staffed programs.

Economic Opportunity Authority (Tom D. Austin House) — Request: $25,673 — Recommendation: $0

- This program is a duplication of services provided through the City of Savannah and by City-sponsored/staffed programs.

Georgia Legal Services (Homeownership Program) — Request: $45,000 — Recommendation: $0

- This program is a duplication of service that is offered through Consumer Credit Counseling Services in Savannah.

Girls on the Run (Girl Activities) — Request: $21,000 — Recommendation: $0

- Duplication of services provided through the City of Savannah.
- Agency is encouraged to work with COS Leisure Services to find opportunities for partnership.
- Agency is encouraged to partner with existing youth recreation programs active in Savannah.

Living Independence for Everyone Request: $20,000 Recommendation: $0
(Information and Referral)

- Recommended that agency consider diversification of services. The services currently offered are freely accessible on the internet, Live Oak Library System and similar agencies.

Mercy Housing Request: $20,000 Recommendation: $0
(Resident Services)

- Duplication of services provided through City of Savannah contract with Mercy Housing.
- Agency is encouraged to partner with local agencies providing similar services, including STEP UP Savannah.

Senior Citizens, Inc. Request: $2,000 Recommendation: $0
(Summer Angels)

- Duplication of services provided to youth through other mentoring organizations.
- Duplication of some services provided through other COS partner agencies through federal programs provided through the Area Agency on Aging.

Senior Citizens, Inc. Request: $3,000 Recommendation: $0
(Sterling Rides)

- Duplication of some services provided through other COS partner agencies through federal programs provided through the Area Agency on Aging.

Whitefield Foundation Request: $15,000 Recommendation: $0
(GED, Elementary Tutorials)

- Duplication of services provided by many other local agencies and programs.
- Level of funding request as related to proposed services does not dictate the greatest return on investments as required by the City.
- Recommended that agency seek more diverse funding sources.

YMCA of Coastal Georgia Request: $45,000 Recommendation: $0
(Early Learning Readiness)

- Application does not clearly define target population or locations in which services are to be provided. Difficult to define benefit to City of Savannah residents.
- Applicant did not define outside population to be served.

SOCIAL SERVICE AGENCY CONTRIBUTIONS

ABILITIES UNLIMITED		$7,600
Culture & Recreation	**Exercise for Citizens with Disabilities** Abilities Unlimited uses adaptive physical exercise and proper training to contribute to the continued personal growth and well-being of all participants in the agency's exercise program.	

AMERICAN RED CROSS		$19,000
Poverty Reduction	**Disaster Relief Services** The Red Cross provides immediate financial assistance and shelter to low-income to maintain life, improve personal safety and support the morale of disaster victims.	

AMERICA'S SECOND HARVEST		$35,150
Poverty Reduction	**Brown Bag for the Elderly** America's Second Harvest provides bags of groceries to low-income seniors at the end of each month through the Brown Bag for the Elderly Program.	**$19,000**
Poverty Reduction	**Agency Distribution** America's Second Harvest provides social service agencies in the Savannah community access to nutritious food needed to service emergency feeding programs for low income inner-city citizens.	**$16,150**

BIG BROTHERS BIG SISTERS		$9,500
Public Safety	**Community Based Mentoring** Industry volunteers provide children facing adversity with strong and enduring, professionally supported, one to one relationships that change their lives for the better.	

BOYS & GIRLS CLUBS OF GREATER SAVANNAH		$22,800
Culture & Recreation	**Healthy Lifestyles** The Boys and Girls Club assists youth to overcome barriers preventing them from becoming healthy and maintaining healthy lifestyles and promotes efforts in the general public to increase awareness and encourage participation in the creation of a healthy community.	**$11,400**
Culture & Recreation	**Academic Success** The Power Hour program provides homework assistance, tutoring, and field trips for students of low-income families in an effort to increase educational attainment.	**$11,400**

CHATHAM-SAVANNAH AUTHORITY FOR THE HOMELESS		$190,000
Neighborhood Vitality	**Homeless Services Coordination** Uniquely designed and legislatively created in 1989 to strongly encourage participation from and unite various levels of government and community agencies, the Chatham-Savannah Authority for the Homeless provides central planning for homeless services. The agency coordinates local efforts to address the issue of homelessness.	

COASTAL CHILDREN'S ADVOCACY CENTER		$23,850
Public Safety	**Forensic Interviews/Crisis Intervention** CCAC provides a confidential, child-friendly site for videotaping forensic interviews with sexual abuse victims and child witnesses to violence. The center offers free crisis intervention, counseling, emotional support, case management, information and referrals, court testimony, and follow-up services.	

COASTAL GEORGIA BOY SCOUTS		$5,000
Culture & Recreation	**Scoutreach/Exploring/Venturing** The goal of the ScoutReach Boy Scout Program and the (co-ed) Venturing and Exploring Programs is to produce young men and women who are successful in today's society by targeting at-risk youth who would not otherwise have the opportunity to participate in Scouting. Participants will attend weekly meetings and weekend outdoor activities, will advance in the program by completing the yearly Rank Advancement requirements in the Scout handbook and youth will achieve the rank of Eagle Scout (the highest rank a Scout can earn by age 18), graduate from high school and attend technical school, college, university, or be accepted for an apprenticeship, employment or the military.	

EASTSIDE CONCERNED CITIZENS, INC.		$9,500
Poverty Reduction	**Career Development** The Career Development program provides low-to-moderate income residents an opportunity to enhance their employability skills to secure family supporting employment as well as economic support and provides support services such as transporation, tutoring, and tuition fees assistance.	

ECONOMIC OPPORTUNITY AUTHORITY FOR SAVANNAH-CHATHAM		$17,290
Poverty Reduction	**Foster Grandparent Program** The Foster Grandparent Program provides an intergenerational program offering low-income seniors 60 years and older the opportunity to serve as mentors and tutors for children with special and literacy needs. The program's dual purpose enables seniors to help children while receiving a stipend to supplement their income.	**$7,790**
Culture & Recreation	**Retired & Senior Volunteer Program** The RSVP Program provides service opportunities for people 55 and older by matching volunteers with outsider agencies. Volunteers serve in organizations that range from food banks to healthcare agencies and educational facilities. RSVP involves seniors in service that utilizes their skills and lifelong experiences.	**$9,500**

FIRST TEE OF SAVANNAH		$7,917
Culture & Recreation	**National School and Life Skills Program** First Tee teaches high risk, underserved youth the skills to become successful in life and maintain a healthy weight by ensuring access to character education, physical recreation, and healthy behaviors taught seamlessly through the game of golf.	

GREENBRIAR CHILDREN'S CENTER, INC.	$19,792
Poverty Reduction	**Early Childhood Development** The program provides affordable, quality, personalized education and care to children, ages 6 months to 5 years and case management services to families. Greenbriar's Early Childhood Development program includes two centers located in the targeted areas with the highest populations of persons living in poverty.

HARAMBEE HOUSE	$10,000
Poverty Reduction	**Center for Working Families** Harambee House, Inc. is a capacity-building program that provides job readiness education, career guidance, and specialized workforce development training to assist families to achieve economic self-sufficiency.

INTERFAITH HOSPITALITY NETWORK	$5,000
Poverty Reduction	**IHN After Care** Interfaith Hospitality Network's (IHN) mission is to offer help, hope, and hospitality to homeless families with children. The agency is committed to offering families an experience that is both helpful and hospitable with long-term benefits.

MEDBANK	$10,258
Poverty Reduction	**Medication Assistance and Access to Benefits Online** MedBank provides prescription medications to City of Savannah residents free of charge, allowing families to focus household income toward building financial strength while providing much-needed access to health services. MedBank also provides residents with access to income-enhancing benefits through the management of the Access to Benefits Online initiative, a program which allows MedBank staff to screen clients for benefits like Medicaid, planning for healthy babies, cell phone and bank account assistance, SNAP (food stamps), and free tax preparation. Screening and enrollment specialists visit sites on a weekly basis, including Salvation Army, Social Apostolate, and Eastside Concerned Citizens, as well as have staff members trained in the process located within MedBank's partner clinic at the JC Lewis Primary Health Care Center.

MEDIATION CENTER OF THE COASTAL EMPIRE, INC.	$14,250
Poverty Reduction	**Mediation Center** The Mediation Center trains adult and youth volunteer mediators to provide a comfortable, fast, cost-effective, voluntary and fair process where citizens can use their voices rather than litigation, prosecution, discipline or violence to settle their disputes by reaching a mutually-acceptable, binding written agreement.

NAVY LEAGUE	$6,000
Economic Growth	**Ship Visits and Family Support Activities** **$3,000** The Navy League strives to improve the understanding and appreciation of those who wear Armed Forces uniforms including support of their families.
Economic Growth	**Sea Cadets - Mentoring** **$3,000** Trains and mentors youth in the customs and traditions of the Navy, Marine Corps, the Coast Guard and Merchant Marine emphasizing discipline, organization, military history and tradition.

PARENT UNIVERSITY		$25,000
Neighborhood Vitality	**Parent University & Early Learning College** Parent University is a community collaborative that supports and encourages parent involvement and participation in the education of children and youth.	

PARK PLACE OUTREACH		$14,250
Public Safety	**Emergency Child Caring Institution** PPO serves youth ages 11-17 that are homeless, abuse victims, or at-risk. PPO is the only local Child Caring Institution that allows youth to self-admit. Services help youth, families, and the community-youth off the streets prevents and reduces juvenile crime.	

RAPE CRISIS CENTER OF THE COASTAL EMPIRE, INC.		$46,000
Public Safety	**Sexual Assault Response Team** Providing an effective response to sexual assault victims through a 24 hour crisis line and hospital response is critical in addressing public safety. The Rape Crisis Center provides well trained advocates and forensic nurses to work closely with police, following a mandated protocol and resulting in a positive team approach.	

RECOVERY PLACE COMMUNITY SERVICES		$5,000
Public Safety	**Family Violence Intervention Program** RPCS provides quality, affordable behavioral health services for all people in need of a safe, therapeutic environment which promotes healing, growth, and recovery through services offered in the Family Violence Intervention Program, a program certified by the Georgia Commission on Family Violence.	

ROYCE LEARNING CENTER		$4,750
Economic Growth	**Adult and Community Education (ACE)** Royce Learning Center provides adult education services to foster a skilled workforce and help promote individual economic self-sufficiency.	

SAVANNAH SPEECH AND HEARING CENTER		$6,650
Poverty Reduction	**Sound Start-A School for the Deaf** Sound Start, a school for the deaf and hard of hearing, is a program of Savannah Speech and Hearing Center. The objective of Sound Start is to teach deaf and hard of hearing children to listen, speak, and understand spoken language in order to be mainstreamed in a regular education program.	

SAVANNAH-CHATHAM FAIR HOUSING COUNCIL		$10,482
Neighborhood Vitality	**Education and Enforcement Program** The Education and Enforcement Program's goal is to ensure neighborhood vitality through increased understanding of fair housing rights by offering fair housing education and outreach to housing seekers and housing providers.	

SENIOR CITIZENS, INC.		$68,081
Poverty Reduction	**Meals On Wheels** Meals On Wheels provides a hot lunchtime meal to homebound seniors. The lunch is designed specifically to meet the nutritional needs of seniors. City funds are used as "match" funding for larger Federal/State grants.	**$20,000**

SENIOR CITIZENS, INC.		*(continued)*
Poverty Reduction	**Adult Day Care** The Adult Day Care/Health services provided at the Ruth Byck Center give all day care to frail seniors. Services are offered from 7:00 a.m. to 6:00 p.m. allowing caregivers to work.	**$7,790**
Poverty Reduction	**Family Advocates** Family Advocates work directly with seniors and their families to help them receive all of the assistance they need either through Senior Citizens, Inc. or from any source (governmental, social services, for profit). This is essential for families struggling financially.	**$20,000**
Economic Growth	**Senior Companion Program** This program hires seniors living in poverty to be companions and give assistance to frail seniors.	**$10,291**
Economic Growth	**In-Home Support** In-Home Services provides personal support to seniors by meeting their needs for daily living. Support includes housekeeping, grooming, and sitter/companion services. City money will be used as match funding for federal/state grants.	**$10,000**

SUMMER THERAPEUTIC ENRICHMENT PROGRAM SAVANNAH		**$9,500**
Economic Growth	**Therapeutic Enrichment Camp** S.T.E.P.S. is a five week summer therapeutic stimulation program for children with severe and profound physical and mental disabilities. It is designed and equipped to serve children during the summer months. The program prevents regression by 99 percent.	

WESLEY COMMUNITY CENTER		**$5,000**
Economic Growth	**Economic/Educational Assistance** Wesley's mission is to promote the economic, educational, and spiritual growth of women, children, and families. Wesley strives to address basic human needs; provide a safe and supportive place to learn, share and voice opinions; and to encourage a broad based community forum dedicated to building trust and understanding for all.	

WEST BROAD STREET YMCA		**$54,530**
Neighborhood Vitality	**Afterschool Program** YMCA offers a variety of programs designed to support individuals and families in gaining the skills needed for a successful life. These programs include: Early Learning Center, After School Neighborhood Program, and Adult Support and Enrichment Programming	



CULTURAL CONTRIBUTIONS

OVERVIEW

In May of 2014, the Department of Cultural Affairs Staff conducted four group workshop sessions for Savannah's cultural organizations seeking a 2015 cultural contract.

Staff provided instruction in grantsmanship, or more specifically the preparation of proposals with coherent narratives and realistic budgets. Applicants were directed to develop proposals that utilize high caliber arts activities to advance the Council's priorities. Additionally, applicants were encouraged to focus programming and marketing efforts in all areas of the city.

Emphasis was also placed on the need for cultural programs that fostered the creative skill development and engagement of Savannah's youth and young adults.

On August 18-21, the Cultural Affairs Commission conducted the Review Deliberation Process to discuss and evaluate 18 proposals from 17 different organizations totaling $949,310. The Commission's recommendation is to invest in 16 programs from 17 organizations totaling $764,320.

REVIEW CRITERIA

During the deliberation process, commission members discussed the merits of each proposal and voted to determine the funding levels based on the following criteria for the Core and Project Investment Programs.

CORE INVESTMENT PROGRAM

- Artistic Quality (20 points)
- Organizations & Financial Stability (20 points)
- Community, Economic, and Cultural Impact (20 points)
- Audience Development/Accessibility (20 points)
- Application/Budget Preparation (20 points)

PROJECT INVESTMENT PROGRAM

- Artistic Quality & Program Design (20 points)
- Audience Development & Accessibility (20 points)
- Cultural, Social, & Economic Impact (20 points)
- Organizational & Financial Stability (20 points)
- Application/Budget Preparation (20 points)

REVENUE TRENDS AND ISSUES

Since the inception of arts funding in 1979, the City has functioned as a key investor of local arts agencies. The funds for the Contract for Arts Services Program are designated at $764,320, which exceeds the 2014 allocation by $49,540. Organizations were required to show a cash match for City funded programs, scaled by budget size and program fund request.

2015 INCREASES

The Cultural Affairs Commission is recommending a funding increase over 2014 budgeted levels for four organizations: Savannah Music Festival, Savannah Philharmonic, Savannah State University, and Telfair Museums.

The significant increase for the Savannah Philharmonic is due to the organization's eligibility to apply for additional funds in 2015. In 2014, they were considered a new organization and were only eligible to apply for $7,500. The 2015 proposal which was submitted in the Core Investment Program includes requested funding to produce the 2015 Picnic in the Park**,** in addition to its full season of concerts and outreach programs.

This agency has also met its agreement responsibilities and performance goals for 2013/2014.

KEY PURCHASES

Art Rise Savannah – First Friday Art March

- Art Rise Savannah is a non-profit art organization that strives to build the creative economy of Savannah by supporting the value of art and providing creative and financial opportunities to local artists through programs such as First Friday Art March, Fresh Exhibitions Fellowship Program, the Savannah Art Informer, and BrushUP.
- In 2015, Art Rise Savannah is proposing to present one year of First Friday Art March programming. This monthly art walk through the neighborhoods South of Forsyth occurs every first Friday of the month from 6-9 pm. It highlights local talent in the arts, showing participants art's value and Savannah's cultural vibrancy.
- Participants: 10,200

Armstrong State University – International Cultural Festival

- Armstrong State University is a dynamic public university known for excellent arts and sciences along with outstanding professional programs. The Southside location and expansive campus allows for community based programs.
- In 2015, the college is proposing to organize and host a city-wide international cultural festival that will take place on the Armstrong Campus.
- Participants: 4,500

CULTURAL AGENCY CONTRIBUTIONS

ARMSTRONG STATE UNIVERSITY	$47,000
International Cultural Festival	
Number of Services:	**25**
Dates of Services:	**April**
Target Audience:	**4,500; Families, Youth, Teens, Residents/Tourists**

A city-wide international cultural festival to be held on the Armstrong campus in Southside Savannah will help increase the international awareness of our citizens by exposing Savannah residents and tourists to a number of cultural events from different regions of the world (especially Asia), a number of restaurants selling international cuisine, and an array of activities for children and adults to learn about international culture.

COASTAL JAZZ ASSOCIATION	$50,000
34th Annual Savannah Jazz Festival	
Number of Services:	**12**
Dates of Services:	**September**
Target Audience:	**30,000; Families, Youth, Teens, Residents/Tourists**

Managed by an all-volunteer organization, the festival pairs local talent with nationally/regionally renowned artists. A program format ranging from artist demonstrations/clinics, lectures, and performances helps to refine the participant's understanding of Jazz. Program design, site selection, and collaborative relationships are mechanisms used to engage a demographically inclusive audience that includes new audience segments.

DEEP CENTER, INC.	$10,450
Young Author Project	
Number of Services:	**200**
Dates of Services:	**January-December**
Target Audience:	**1,104; Youth—Teens, Children**

Deep's Young Author Project brings the literary arts to public school students in Savannah through creative writing workshops and publication. Participating students (called DeepKids) compose original poems and stories, and Deep publishes their best work in a book.

KING – TISDELL COTTAGE FOUNDATION	$8,550
Exhibition Series: Maya L. Smith *"Sistas Who Shape the South"*	
Number of Services:	**6**
Dates of Services:	**June-September**
Target Audience:	**4,800; Young Adults, Teens, Youth, Residents**

In the exhibition series entitled "Sistas Who Shape the South," artist Maya L. Smith uses portraits and figure studies to capture the rejoicing narrative and formidable roles of African-American women impacting Southern communities. Smith's vibrant sketches and layered paintings declare the diversity of the female form. The exhibition employs ideas about the stereotypes of women in the media and the transitional phases of womanhood. In addition to hands-on workshops with the artist and guided educational tours of the museum, approximately 5 to 10 youths will be involved in all stages of the exhibition planning.

LATIN AMERICAN SERVICES ORGANIZATION (L.A.S.O.)	$9,000

Fiesta Latina

Number of Services: **20**
Date of Service: **October (1 day event)**
Target Audience: **12,000; Youth, Families, Latino Residents & Tourists**

Planned and implemented by a coalition of agencies, this family-oriented festival uses performances, demonstrations, hands-on arts activities, and vending/food booths to foster an increased awareness of the cultural heritage of Latin and Central American countries. Access to the targeted population is provided via bilingual advertisement and written/oral communication.

LIVE OAK PUBLIC LIBRARIES	$85,500

Children's Book Festival

Number of Services: **44**
Dates of Services **November 14**
Target Audience **45,000; Youth, Teens, Families, Residents & Tourists**

The festival celebrates the joy of reading, the power of the written word, and the magic of storytelling. It promotes literacy and presents reading as a pleasurable family activity, while encouraging and reinforcing use of the public library, a free resource available to all residents. Workshops targeting parents and educators will support literacy acquisition. In addition, Festival organizers have partnered with the City's Visual Arts division to present a month-long exhibition of SCBF Poster Contest Winners. The Festival will culminate in an outdoor event featuring regionally and nationally known children illustrators, poets, and authors.

SAVANNAH COASTAL PUPPETRY GUILD	$3,420

Showtime for Seniors

Number of Services: **4**
Dates of Services **February-March**
Target Audience: **750; Seniors, Special Needs**

A partnership between the Savannah Coastal Puppetry Guild, Angela Beasley's Puppet People, and the City of Savannah's Senior Centers will lead to the production of Showtime for Seniors '15: "Let the Good Times Roll Puppet Cabaret!" The project provides an interactive theatre experience utilizing puppetry vignettes designed to engage the under-served senior population.

SAVANNAH FOLK MUSIC SOCIETY	$12,350

25th Annual Savannah Folk Music Festival

Number of Services: **4**
Dates of Services: **October 9-11**
Target Audience: **3,850; Adults, Teens, Residents & Tourists**

The Festival brings together national and regional talent for performances that provide a context for understanding the depth of this musical genre. The Friday evening features a free open air concert. Saturday's old-time country dance features a skilled dance caller. Sunday's performances will provide area youth the opportunity to perform their original folk music composition before the assembled audience. The inclusion of a youth focused programmatic element is designed to engage the teenage/young adult demographic.

SAVANNAH STATE UNIVERSITY **$115,000**

Black Heritage Festival

Number of Services: **61**
Dates of Services: **February 1-21**
Target Audience: **32,800; Adults, Families, Youth, Teens, Residents & Tourists**

This family-oriented festival seeks to expand awareness of the historical events, social forces, and political dynamics that gave birth to African American culture. Program design incorporates a variety of offerings to engage a demographically inclusive audience through the visual, literary, performing, or media arts. The depth and scope of collaborative partnerships with the public and private sector provides the presenting organization with a unique opportunity for expanded program offerings, for resource sharing, cross promotion, and for audience development.

TARA FEIS COMMITTEE **$55,500**

Tara Feis: St. Patrick's Family Festival

Number of Services: **16**
Date of Service: **March (1 day Event)**
Target Audience: **10,500; Youth, Families, Irish Residents & Tourists**

A volunteer-led effort produces a family-oriented celebration of Celtic culture. Tara Feis includes food booths, hands-on arts projects, cultural performances, musical performances, and spoken word performances that showcase this culture in a fashion that is suitable for an audience of all ages.

WEST BROAD STREET YMCA **$19,000**

Workshops: Loop It Up Savannah

Number of Services: **428**
Dates of Services: **January-December**
Target Audience: **1,500; Under-served Youth—Children, Teens**

A series of fiber arts programs will expand the targeted audience's access to cultural enrichment. By design, the program is multi-disciplinary, exploring the fabric and visual arts. Program design focuses on site selection and curriculum construction to make the program accessible to the targeted youth demographic.

ART RISE SAVANNAH **$5,000**

First Friday Art March

Number of Services: **12**
Dates of Services: **January-December**
Target Audience: **10,200; Under-served Youth—Children, Teens, Adults, Families**

This monthly art walk through the neighborhoods South of Forsyth occurs every first Friday of the month from 6-9 pm. It highlights local talent in the arts, showing participants' art's value and Savannah's cultural vibrancy.

SAVANNAH FILM FESTIVAL **$42,000**

Savannah Film Festival

Number of Services: **94**
Dates of Services: **October 31-November 7**
Target Audience: **52,109; Tourists and Industry Professionals**

The Savannah Film Festival, hosted by the Savannah College of Art and Design, is one of the largest film festivals in the Southeast welcoming over 200 filmmakers, directors, producers, actors, and industry film professionals annually to historic Savannah, GA. The eight-day festival consists of a student and professional film competition along with premiere evening screenings, honored guests, and exceptional panels and workshops.

SAVANNAH MUSIC FESTIVAL	$119,500

Savannah Music Festival

Number of Services: **144**
Dates of Services: **March 19-April 4**
Target Audience: **49,581; Tourists—Drive-in & International Tourists**

The Savannah Music Festival (SMF) produces an array of programs that extend cultural opportunities to broad audiences, enhance the City of Savannah's profile as a cultural destination, and educate youth about the musical arts. Programs occur during the centerpiece 17-day festival and throughout the year.

SAVANNAH PHILHARMONIC	$80,000

Number of Services: **285**
Dates of Services: **January-December**
Target Audience: **35,710; Youth, Teens, Adults, Seniors**

The Savannah Philharmonic Orchestra and Chorus comprised of a professional orchestra of highly trained musicians and an auditioned community chorus performs a full season of concerts providing a varied menu of music that includes classical, opera, choral, jazz, pops, and chamber music. In addition to the broad range of orchestral and choral repertoire performed, the Savannah Philharmonic offers a diverse and highly impactful variety of free special events including Picnic in the Park, educational programs, and outreach initiatives.

TELFAIR MUSEUM OF ART	$102,050

Number of Services: **1,485**
Dates of Services: **January-December**
Target Audience: **164,510; Families, Youth, Teens, Seniors, Special Needs, Tourists**

Telfair will host a diverse series of public programming all year round--including arts outreach, festivals, free tours, educational workshops, scholarly lectures, performances, Free Family Days, and national exhibitions--in order to achieve widespread service to all areas of Chatham County, as well as foster tourism in Savannah.

OUTSIDE AGENCIES PERFORMANCE MEASURES

METROPOLITAN PLANNING COMMISSION (MPC)

PRIMARY SERVICES

The MPC provides comprehensive planning of land use, transportation, historic preservation, and natural resources, as required by the State to maintain Certified Local Government status. The MPC provides development plan reviews for the Historic District and the rest of the City. The MPC also provides comprehensive and collaborative Geographic Information Systems services through Savannah Area GIS (SAGIS).

GOALS AND OBJECTIVES

Priority Goal:
High Performing Government - To provide citizens with a responsible, accessible and responsive government that maximizes use of public resources for services citizens need

Objectives:

- To maintain the City's eligibility for grants by providing the state required short and long-range comprehensive planning services which ensure the City maintains Certified Local Government status.
- To maintain the Savannah area's eligibility for federal transportation funding by ensuring that the federally required Metropolitan Planning Organization (MPO) process is followed at all times.
- To ensure the City's best interests are considered, as well as the zoning and subdivision regulations, when petitions are reviewed, the comprehensive plan is implemented, or studies are performed.
- To protect and maintain the historic infrastructure of the City by applying the Historic Preservation regulations to ensure compliance and encourage participation by residents.
- To provide (through SAGIS) collaborative GIS services including data integration, maintenance, software updates, backups, and technical support to City departments.

PERFORMANCE MEASURES

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
Workload Measures				
– Number of certificates of appropriateness issued	536	500	550	600
– Number of zoning and development petitions reviewed	470	580	481	505
– Number of annual hits to SAGIS	363,542	394,574	375,000	382,000
– Number of MPO planning actions taken	25	40	40	40

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
– Number of traffic analysis performed	12	27	10	12
– Percentage of goals and strategies being addressed within the Short Term Work Program by comprehensive planning staff	33.0%	33.0%	33.0%	33.0%
Efficiency Measures				
– Percent of Help Desk calls resolved in 24 hours	90.0%	92.0%	92.0%	92.0%
– Percent of zoning and development reviews completed in 15 days	89.0%	90.0%	90.0%	91.0%
– Percent of Historic Preservation staff reviews rendered within 10 days	98.0%	98.0%	98.0%	98.0%
Effectiveness Measures				
– Percent users satisfied with timeliness of SAGIS	85.0%	85.0%	85.0%	85.0%
– Percent of Historic Review Board decisions rendered in 30 days	85.0%	80.0%	85.0%	85.0%
– Percent of staff decisions approved by MPC	90.0%	91.0%	85.0%	90.0%
– Cost of area transportation projects programmed	$38,174,655.00	$59,761,189.00	$63,789,038.00	$42,861,249.00

THE CREATIVE COAST, INC.

PRIMARY SERVICES

The Creative Coast strives to nurture the members of our community engaged in creative or innovative endeavors and to cultivate an environment in which they can thrive. The Creative Coast uses highly collaborative programs that leverage community assets which create a growth path to higher jobs for the community.

GOALS AND OBJECTIVES

Priority Goal:
Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth which creates jobs, expands City revenue, and improves neighborhoods and commercial corridors

Objectives:

- To nurture the members of the Creative Class engaged in creative or innovative endeavors and to cultivate an environment in which they can thrive
- To make Savannah a more exciting place to live and work
- To retain more college graduates from regional institutions
- To provide a physical and virtual community hub for entrepreneurs and start-ups in the region

PERFORMANCE MEASURES

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
Workload Measures				
– Collaborations with Universities	10	10	12	15
– Networking and professional development events	65	36	26	26
– Personal visits	489	400	500	500
– Website visitors	104,103	175,000	150,000	150,000
– Jobs board production	106	125	125	125
Efficiency Measures				
– Cost per collaboration with University	$2,000.00	$2,000.00	$2,000.00	$2,000.00
– Cost per networking and professional development event	$1,500.00	$1,500.00	$1,500.00	$1,500.00
– Cost per personal visit	$45.00	$45.00	$36.00	$36.00
– Costs per website visitor	$0.08	$0.05	$0.05	$0.05
– Costs per jobs board production	$94.34	$80.00	$80.00	$80.00

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
Effectiveness Measures				
– Percent of regional readership reached	30.0%	30.0%	30.0%	30.0%
– Percent of regional readership reached – SMN column	30.0%	30.0%	30.0%	30.0%
– Number of networking and professional development events per month	5.0	3.0	6.2	6.3
– Percent of personal visits surveyed	100.0%	100.0%	100.0%	100.0%
– Percent of jobs filled at higher than average wage	50.0%	50.0%	50.0%	50.0%

STEP UP PROGRAM

PRIMARY SERVICES

Step Up primarily creates service delivery of Workforce Development and Asset Development services indirectly through investments in third party providers. Primary direct services include managing the "Bank on Savannah" campaign; providing support services to low-wage employees in local companies; research, marketing assistance, and fundraising in support of asset building and workforce development programs; advocacy for policy and procedural reforms; running poverty simulations; neighborhood leadership training; and capacity building of direct service providers.

GOALS AND OBJECTIVES

Priority Goal:
Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

Objectives:
- To support & deliver innovative financial literacy services
- To train 17 neighborhood leaders
- To provide job-readiness training to 100 adults
- To promote better understanding of poverty among at least 200 simulation participants

PERFORMANCE MEASURES

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
Workload Measures				
– Individuals assisted by the Step Up Savannah collaborative	11,632	10,000	10,000	10,000
– Funding to be disbursed to collaborative partners to focus on poverty reduction	$486,000.00	$400,000.00	$325,000.00	$350,000.00
– Individuals that complete Poverty simulations training annually	324	200	200	225
– Unduplicated Neighborhood Leaders successfully completing leadership training	17	15	17	17
– Individuals receiving job readiness training	78	100	100	100
Efficiency Measures				
– Poverty simulation participants report they have a better understanding of poverty	95.0%	75.0%	90.0%	85.0%

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
– Overall knowledge increase for financial education participants	74.0%	75.0%	75.0%	75.0%
– Percent of clients who obtain employment with average hourly wage of $9 within 3 months of completing training	50.0%	50.0%	50.0%	50.0%
– Fund leveraging ratio of City funds to total funds brought in to reduce poverty through Step Up	$220,000.00: $486,000.00	$210,000.00: $400,000.00	$199,500.00: $400,000.00	$199,500.00: $400,000.00
Effectiveness Measures				
– Percent of poverty simulation participants who commit to do something to reduce poverty	97.0%	80.0%	90.0%	85.0%
– Percent of those obtaining employment retain employment after 9 months	5.0%	50.0%	25.0%	20.0%
– Number of individuals assisted in successfully completing benefits applications	-	-	-	400

NEIGHBORHOOD IMPROVEMENT ASSOCIATION (NIA)

PRIMARY SERVICES

The Neighborhood Improvement Association (NIA) is a community development corporation established to promote positive change in distressed communities by improving physical, economic, and social conditions. NIA provides primary services related to Asset Development including the Volunteer Income Tax Assistance (VITA) Program which provides free income tax preparation services to low and moderate-income individuals.

GOALS AND OBJECTIVES

Priority Goal:

Poverty Reduction - To provide citizens a community that reduces poverty by empowering motivated people to become economically self-sufficient

Objectives:

- To increase the availability of VITA services to low and moderate income residents of Savannah, Georgia
- To expand the number of low and moderate income residents filing for and receiving the Earned Income Tax Credit (EITC)
- To provide assistance to families in accessing checking and savings accounts, financial education, and other financial strengthening resources

PERFORMANCE MEASURES

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
Workload Measures				
– Number of established VITA sites	-	-	15	18
– Number of volunteers recruited and certified	-	-	110	125
– Number of tax returns completed	-	-	6,000	7,500
– Number of eligible EITC claimed	-	-	2,500	4,000
– Number of taxpayers using direct deposit	-	-	5,100	6,375
Efficiency Measures				
– Amount of EITC returned to taxpayers	-	-	$4,000,000.00	$5,300,000.00
– Amount of federal refunds to taxpayers	-	-	$7,500,000.00	$9,000,000.00
Effectiveness Measures				
– Cost savings to the community on return preparation fees	-	-	$1,800,000.00	$2,250,000.00

SAVANNAH DEVELOPMENT AND RENEWAL AUTHORITY (SDRA)

PRIMARY SERVICES

Savannah Development and Renewal Authority (SDRA) was created in 1992 by the Georgia General Assembly at the request of the Mayor and Aldermen to renew, revitalize, and beautify distressed areas of Savannah. As an independent public authority, SDRA works with the local government and the private sector to strengthen the economic climate of Greater Downtown Savannah. Specifically, SDRA serves as the City of Savannah's economic development, marketing and outreach, and planning and implementation arm for Greater Downtown Savannah. SDRA also oversees revitalization and redevelopment of two critical Corridors—the Martin Luther King, Jr., Boulevard (MLK) and Montgomery Street Corridor—as well as the Broughton Street Urban Redevelopment Area.

GOALS AND OBJECTIVES

Priority Goal:
Economic Growth - To provide citizens a City that encourages and supports appropriate economic growth that creates jobs, expands city revenue and improves neighborhoods and commercial corridors

Objectives:

- Position SDRA as an independent redevelopment organization with capacity to sustain programs and operations with limited reliance on municipal funding
- Development on vacant lots, business start-ups and expansions, business retention, improvement to blighted properties, and ownership of properties for resale to investors
- To maintain the vibrant residential and business environment in downtown Savannah that reflects its historic character, respond to changing demographics and industry trends, and connect Broughton Street to key corridors and redevelopment areas

PERFORMANCE MEASURES

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
Workload Measures				
- Facilitate a minimum of four meetings to reconvene stakeholders to include residents, businesses, institutions, and partner agencies	-	-	2	4
- Research and apply for at least three grants to secure additional outside funding for technical assistance, operations, programming, and/ or land acquisition.	-	-	2	3

	2013 Actual	2014 Outcomes	2014 Projected	2015 Deliverables
- Engage partners and secure commitments from at least three (3) who are able to leverage resources for development	-	-	3	4
- Secure two (2) donated and/or surplus properties for re-sale, development, or business incubator space as a foundation for a Revolving Fund	-	-	1	2
Efficiency Measures				
- Secure new resources to expand capital for businesses by $100,000.00 annually and facilitate four (4) new loans annually	-	-	1	4
- Create and update SDRA promotional materials, website, media, and outreach program to promote revitalization of MLK, Jr. Blvd. and Montgomery St. corridors. Conduct marketing outreach to two hundred existing and prospective business and property owners.	-	-	200	200
- Complete a streetscape plan for Montgomery Street	-	-	0	1
- Seek funding for, organize, and complete two (2) temporary pilot projects in the corridor area	-	-	0	2
- Investigate establishment of a BID or TAD for the MLK, Jr. Blvd. and Montgomery Street corridors by engaging with two (2) potential partners	-	-	0	2
Effectiveness Measures				
- Facilitate the development and implementation of plans and initiatives that establish a vision for the future of Greater Downtown Savannah. Research, scope, and write an RFQ to update the Downtown Master Plan	-	-	0	1
- Attend and be a convener for additional planning initiatives such as the Downtown Parking Study, the Canal District, and Broughton Street streetscaping	-	-	4	12



CLASSIFICATIONS AND PAY GRADES

JOB TITLE	GRADE
Accountant	17
Accounting Clerk	10
Accounting Technician	12
ACM - Utilities, Development and Construction Services	---
ACM - Administrative and Community Services	---
Administrative Assistant	12
Administrative Clerk	9
Administrative Secretary	10
Advanced Firefighter	62
Advancement Center Coordinator	22
Alderman	---
Animal Caretaker	10
Animal Control Officer	11
Animal Control Supervisor	16
Architectural Coordinator	20
Architectural Technician	17
Arts Program Coordinator	18
Arts Program Specialist	12
Asset Building/Financial Services Coordinator	18
Assistant Auditing Director	23
Assistant City Engineer	23
Assistant Civic Center Director	23
Assistant Coastal Workforce Director	23
Assistant Fire Chief	25
Assistant Human Resources Director	23
Assistant Leisure Services Bureau Chief	---
Assistant Mobility and Parking Services Director	23
Assistant Police Chief	---
Assistant Purchasing Director	23
Assistant Recorder's Court Director	23
Assistant Revenue Director	23
Assistant to the Clerk of Council	16
Assistant Vehicle Maintenance Director	23
Associate City Attorney	26
Athletics Administrator	23
Auditing Director	25
Auto Parts Buyer	15
Bailiff	9
Box Office Cashier	9

JOB TITLE	GRADE
Box Office Clerk	10
Box Office Supervisor	17
Building and Electrical Maintenance Administrator	23
Building and Electrical Maintenance Supervisor	17
Building and Grounds Maintenance Administrator	23
Building Inspections Administrator	23
Building Inspector	17
Building Maintenance Technician	14
Building Service Worker	6
Buyer	16
Cable Access Coordinator	19
Call Center System Coordinator	17
Call Taker - 911 Center	10
Carpenter	13
Case Disposition Clerk	9
Case Management Supervisor	17
Case Manager	11
Cashier	9
Cemetery Administrator	23
Cemetery Conservation Coordinator	19
Cemetery Conservation Technician	14
Cemetery Events Coordinator	17
Cemetery Services Coordinator	19
Cemetery, Park and Tree Director	25
Central Services Administrator	23
Chemist	21
Chief Financial Officer	---
Chief Fire Investigator	20
Chief Service Officer	25
Citizen Engagement Coordinator	17
Citizen's Liaison Specialist	16
Citizen's Office Director	25
City Assistance Provider (CAP)	9
City Attorney	---
City Manager	---
City Surveyor	19
Civic Center Director	25
Civil Engineer	21
Clerical Assistant	8
Clerk of Council	---
Clubhouse Attendant	6
Coastal Workforce Services Director	25

JOB TITLE	GRADE
Coastal Workforce Services Finance Administrator	23
Commercial Refuse and Recycling Services Director	25
Commercial Refuse and Recycling Services Administrator	23
Communications Center Coordinator	18
Communications Officer	13
Communications Officer Trainee	11
Communications Training Officer	14
Community and Economic Bureau Chief	---
Community Development Administrator	23
Community Housing Services Director	25
Community Planning and Development Director	25
Community Projects Technician	12
Community Resource Officer	11
Community Relations & Internship Administrator	23
Computer Services Specialist	16
Concessions Clerk	10
Concessions Supervisor	16
Construction Inspector	17
Construction Maintenance Worker	8
Construction Site Safety Monitor	10
Construction Specialist	17
Contract Analyst	18
Contract Compliance Coordinator	16
Court Services Specialist	14
Court Services Supervisor	17
Crime Analyst	17
Crime Stoppers Coordinator	20
Cultural Affairs Director	25
Cultural Services Contract Coordinator	18
Customer Service Representative	10
Customer Service Specialist	11
Customer Service Supervisor	16
Deputy Assistant to the City Manager	---
Desktop Technician I	16
Development Liaison Administrator	23
Development Services Director/City Engineer	26
Director of Council and Legislative Affairs	25
Downtown Maintenance Worker	8
Driver	9

JOB TITLE	GRADE
Economic Development Director	25
Educational Specialist	18
Educational Trainer	17
Electrical Inspector	17
Electrician	14
Electronic Control Technician	17
Emergency Management Program Coordinator	18
Emergency Management Director	25
Employee Assistance Program Coordinator	18
Employee Development Coordinator	17
Employee Health Coordinator	18
Employee Health Coordinator, Assistant	16
Employee Relations Coordinator	18
Employer Engagement/Workforce Development Coordinator	18
Engineering Technician	15
Entrepreneurial Center Administrator	23
Environmental Administrator	23
Environmental Affairs Administrator	23
Environmental Services Planner	17
Environmental Technician	14
Equipment Mechanic	13
Equipment Specialist	15
Event Planner	18
Executive Assistant	16
Executive Assistant to City Manager	16
Film Services Director	25
Finance Director	26
Financial Services Coordinator	20
Fire and Emergency Management Coordinator	17
Fire Battalion Chief	65
Fire Captain	64
Fire Chief	---
Fire Construction Coordinator	20
Fire Investigator	18
Fire Marshall	22
Fire Prevention Inspector	17
Fire Training Chief	22
Firefighter	61
Firefighter Trainee	60
GIS Analyst	18
GIS Technician	15
Graduate Intern	10
Groom	10
Grounds Equipment Maintenance Specialist	14

JOB TITLE	GRADE
Heavy Construction Equipment Operator	13
Heavy Equipment Operator	12
Help Desk Technician	14
Housing Administrator	23
Housing Development Coordinator	18
Housing Director	25
Housing Sustainability Coordinator	20
Human Resource Administrator	23
Human Resources Analyst	18
Human Resources Assistant	10
Human Resources Director	26
Human Resources Technician	14
Implementation Leader	25
Industrial Pretreatment Coordinator	18
Industrial Pretreatment Technician	15
Information Technology Administrator	23
Information Technology Director	26
Internal Auditor	17
International Affairs Administrator	23
Inventory Coordinator	18
Inventory Management Administrator	23
Inventory Specialist	14
Judicial Secretary	14
Laboratory Supervisor	17
Laboratory Technician	13
Land Bank Administrator	23
Landfill Administrator	23
Landscape Architect	23
Landscape Specialist	11
Lead Equipment Mechanic	17
Library and Archives Director	25
Library Archivist	18
Lifeguard	7
Loan Officer	14
Loan Specialist	12
Location Specialist	16
Maintenance Assistant	5
Maintenance Crew Chief	14
Maintenance Specialist	11
Maintenance Superintendent	20
Maintenance Supervisor	17
Maintenance Worker	8
Management Analyst	17
Management Projects Coordinator	21
Management Services Bureau Chief	---
Management Services Coordinator	22
Marketing Coordinator	17
Master Equipment Mechanic	16
Master Firefighter	63
Mayor	---
Mechanical Inspector	17
Medium Equipment Operator	11
Meter Technician	10
Micro and Small Business Development Instructor	17
Micro-Business Recruiter	17
Mobility and Parking Services Analyst	20
Mobility and Parking Services Coordinator	16
Mobility and Parking Services Director	25
Neighborhood Property Coordinator	17
Neighborhood Services Coordinator	17
Network Engineer	21
Network Technician	19
Operation Clean Sweep Coordinator	18
Painter	11
Paralegal	17
Park and Tree Administrator	23
Parking Facilities Shift Supervisor	12
Parking Facility Attendant/Monitor	8
Parking Meter Technician	10
Parking Services Officer	9
Parking Services Supervisor	16
Payroll Administrator	23
Permit Center Supervisor	13
Permit Services Administrator	23
Permit Services Technician	15
Permit Specialist	10
Permitting/Flood Plane Administrator	23
Personnel Technician	10
Planner	18
Planning Specialist	14
Plans Examiner	18
Plant Operator	13
Plant Operator Trainee	11
Plumbing Inspector	17
Police Administrative Services Director	25
Police Budget Administrator	23
Police Cadet	5
Police Captain	57
Police Chief	---
Police Community Relations Administrator	23
Police Corporal	53
Police Forensic Technician	19
Police Health and Fitness Coordinator	16

JOB TITLE	GRADE
Police Information Assistant	12
Police Lieutenant	56
Police Major	58
Police Officer Trainee	51
Police Officer/Advanced Police Officer	52
Police Operations Director	26
Police Personnel and Property Coordinator	19
Police Personnel Technician	10
Police Planning and Research Coordinator	20
Police Property and Evidence Technician	13
Police Public Information Administrator	23
Police Sergeant	55
Police Star Corporal	54
Police Training Coordinator	19
Principal Crime Analyst	20
Principal Electrical Inspector	19
Principal Equipment Mechanic	15
Principal Internal Auditor	20
Principal Management Analyst	20
Principal Mechanical Inspector	19
Principal Plant Operator	15
Principal Plumbing Inspector	19
Principal Property Maintenance Inspector	16
Principal Zoning Inspector	19
Private Development Coordinator	18
Private Development Technician	15
Program Analyst	17
Program Coordinator	18
Property Coordinator	18
Program Management Coordinator	20
Property Maintenance Administrator	23
Property Maintenance Coordinator	16
Property Maintenance Director	25
Property Maintenance Inspector	13
Property Maintenance Technician	13
Public Development Administrator	23
Public Facilities, Events and Services Bureau Chief	---
Public Information and Education Coordinator	20
Public Information Administrator	23
Public Information Director	25
Public Works and Water Resource Bureau Chief	---
Purchasing Director	25
Purchasing Technician	13
Radio Systems Engineer	21
Radio Systems Technician I	16
Radio Systems Technician II	19
Real Property Coordinator	18
Real Property Director	25
Real Property Technician	14
Recorder's Court Director	25
Recorder's Court Judge	---
Records Supervisor	12
Records Technician	9
Recreation Services Center Supervisor	14
Recreation Services Director	25
Recreation Services Leader	10
Recreation Services Supervisor	16
Refuse Disposal Director	25
Refuse Truck Operator	11
Research and Budget Analyst	17
Research and Budget Assistant Budget Director	23
Research and Budget Director	26
Research and Budget Principal Analyst	20
Research and Budget Program Management Coordinator	20
Research and Budget Senior Analyst	18
Research and Budget Technician	14
Residential Refuse Collection Administrator	23
Residential Refuse Collection Director	25
Revenue Administrator	23
Revenue Compliance Analyst	17
Revenue Director	25
Revenue Investigator	12
Revenue Specialist	12
Revenue Supervisor	15
Revenue Supervisor - Property Tax	16
Risk Management Administrator	23
Risk Management Analyst	18
Risk Management Coordinator	17
Sanitation Bureau Director	---
Sanitation Outreach and Education Coordinator	17
Sanitation Supervisor	17
Sanitation Worker	8
Savannah Impact Director	25
SCADA Administrator	23

JOB TITLE	GRADE
SCADA Analyst	20
SCADA Technician	17
Senior Accountant	19
Senior Accounting Clerk	11
Senior Administrative Assistant	14
Senior Carpenter	14
Senior Case Manager	13
Senior Civil Engineer	23
Senior Communications Officer	15
Senior Downtown Service Maintenance Worker	9
Senior Equipment Mechanic	14
Senior Human Resources Analyst	20
Senior Internal Auditor	18
Senior Laboratory Technician	15
Senior Lifeguard	9
Senior Maintenance Worker	9
Senior Management Analyst	18
Senior Network Technician	20
Senior Parking Meter Technician	11
Senior Parking Services Officer	10
Senior Planner	19
Senior Plans Examiner	20
Senior Plant Operator	14
Senior Program Analyst	18
Senior Program Specialist	18
Senior Property Maintenance Inspector	14
Senior Sanitation Worker	9
Senior Systems Analyst	20
Senior Tele-Electronics Technician	20
Senior Tree Maintenance Worker	12
Senior Water and Sewer Maintenance Mechanic	15
Sign Specialist	11
Special Operations Chief	22
Special Projects Director	25
Step Up Communications Coordinator	19
Storekeeper	11
Stormwater CIP/GIS Administrator	23
Stormwater Dev/Environmental Administrator	23
Stormwater Maintenance Mechanic	14
Stormwater Management Administrator	23
Stormwater Management Director	25
Street Cleaning Administrator	23
Street Maintenance Director	25
Surplus Inventory Technician	13
Surveying Technician	13
Swimming Pool Manager	13
Systems Analyst	19
Systems Engineer	21
Televising Inspections Supervisor	17
Therapeutic Specialist	12
Tourism Services and Projects Administrator	23
Tourism and Ambassadorship Coordinator	18
Tourism and Ambassadorship Director	25
Tourism and Ambassadorship Technician	14
Tourism Supervisor	16
Traffic Engineering Administrator	23
Traffic Engineering Coordinator	19
Traffic Engineering Director	25
Traffic Engineering Superintendent	20
Traffic Engineering Technician	16
Traffic Maintenance Specialist	14
Traffic System Coordinator	20
Transfer Station Attendant	9
Tree Maintenance Worker	11
Tutor	12
Undergraduate Intern	8
Utility Services Administrator	23
Vehicle Maintenance Coordinator	14
Vehicle Maintenance Director	25
Vehicle Maintenance Projects Coordinator	18
Vehicle Maintenance Superintendent	20
Video Producer	15
Visual Arts Coordinator	16
Visual Arts Specialist	12
Water and Sewer Administrator	23
Water and Sewer Convey and Distribution Director	25
Water and Sewer Director	26
Water and Sewer Locator Technician	14
Water and Sewer Maintenance Mechanic	14
Water and Sewer Meter Shop Supervisor	17
Water and Sewer Modeling Technician	19
Water and Sewer Planning Director	25
Water and Sewer Project Coordinator	21
Water and Sewer Superintendent	20
Water and Sewer Supervisor	17

JOB TITLE	GRADE
Water Reclamation Director	25
Water Service Representative	9
Water Supply and Treatment Director	25
Water Supply Process Engineer	22
Welder	14
Workforce Planner	18
Youthbuild Program Coordinator	19
Zoning Administrator	23
Zoning Inspector	17

2015 SALARY GRADE TABLE

GRADE	MINIMUM	MAXIMUM
5	$20,820	$31,277
6	$21,874	$32,860
7	$22,981	$34,524
8	$24,144	$36,272
9	$25,367	$38,108
10	$26,651	$40,037
11	$28,000	$42,064
12	$29,417	$44,194
13	$30,907	$45,431
14	$32,471	$48,782
15	$34,115	$51,251
16	$35,842	$53,846
17	$37,657	$56,572
18	$39,563	$59,436
19	$41,566	$62,444
20	$43,670	$65,606
21	$48,204	$72,416
22	$53,208	$79,934
23	$58,732	$88,232
25	$71,559	$107,503
26	$78,988	$118,663
51	$32,471	$33,209
52	$34,115	$50,475
53	$41,407	$50,475
54	$44,821	$51,485
55	$51,788	$59,488
56	$60,678	$69,702
57	$71,096	$81,666
58	$83,299	$95,683
60	$30,906	$30,906
61	$32,471	$32,471
62	$34,094	$48,696
63	$37,504	$59,141
64	$41,254	$65,055
65	$45,380	$79,008



2012-2015 DEPARTMENT EXPENDITURES BY FUND

Department	2012 Actual	2013 Actual	2014 Projected	2015 Adopted
General Administration				
Mayor and Aldermen	$ 588,759	$ 611,333	$ 615,919	$ 644,754
Clerk of Council	271,091	288,651	283,389	280,761
City Manager's Office	765,516	643,247	706,781	945,976
Public Information Office	563,104	544,324	523,094	517,272
Auditing	652,429	684,995	642,183	695,976
Finance	1,191,652	1,231,294	1,214,969	1,191,390
Legal	644,282	930,941	906,531	841,374
Subtotal	$ 4,676,833	$ 4,934,785	$ 4,892,866	$ 5,117,503
Leisure Services				
Leisure Services Bureau Chief	$ 752,459	$ 764,168	$ 645,008	$ 625,146
Cultural Affairs	640,247	703,378	740,989	758,436
Youth Services	3,677,715	3,663,723	3,945,921	3,871,639
Athletic Services	1,153,002	1,141,518	1,163,214	1,124,399
Senior Services	2,073,892	1,994,716	2,029,223	2,026,748
Therapeutic Recreation	238,797	233,859	242,390	243,017
Film Services	203,743	223,695	181,965	206,420
Buildings and Grounds Maintenance	3,478,829	3,570,527	3,956,265	3,943,585
Building and Electrical Maintenance	1,491,009	1,544,591	1,563,196	1,550,135
Park and Tree	4,732,175	5,070,522	5,245,509	5,310,327
City Cemeteries	1,693,282	1,697,479	1,764,145	1,824,737
Subtotal	$ 20,135,150	$ 20,608,176	$ 21,477,825	$ 21,484,589
Police				
Police Chief	$ 1,335,230	$ 1,436,953	$ 1,337,356	$ 1,972,448
Patrol and Special Operations Division	34,055,017	35,142,669	36,176,970	36,661,138
Investigations Division	7,637,235	7,617,858	7,654,484	7,975,446
SARIC (Savannah Area Regional Intelligence Center)	1,189,799	1,124,909	1,133,187	1,352,972
Traffic Unit	1,864,528	1,770,165	1,771,303	1,930,355
Marine Patrol	731,146	710,498	658,799	813,801
Mounted Patrol	505,310	525,533	574,058	604,990
Canine Unit	518,208	510,084	536,883	536,275
Animal Control	946,717	956,944	1,004,819	1,045,280
EMS Administration	49,594	0	0	0
Administrative Services Division	2,744,799	2,522,728	2,765,480	2,643,278
Information Management	1,844,434	1,648,971	1,415,690	1,502,676

Department	2012 Actual	2013 Actual	2014 Projected	2015 Adopted
Training and Recruitment	0	0	0	1,131,338
Counter Narcotics Team (CNT)	2,937,054	2,973,690	3,231,466	3,228,121
Office of Professional Standards (OPS)	2,002,707	1,691,553	906,973	911,142
Savannah Impact Program (SIP)	1,282,483	1,273,848	1,283,048	1,280,011
CrimeStoppers	235,919	216,996	187,785	219,704
Savannah Impact Work Ventures	311,711	277,777	295,611	303,185
Subtotal	$ 60,191,891	$ 60,401,176	$ 60,933,912	$ 64,112,160
Fire and Emergency Services				
Fire Logistics	$ 5,265,027	$ 5,351,366	$ 5,679,307	$ 7,217,868
City-Wide Emergency Planning	120,524	138,870	153,928	166,171
Fire Operations	19,782,956	20,065,693	20,742,057	21,164,020
Subtotal	$ 25,168,507	$ 25,555,929	$ 26,575,292	$ 28,548,059
ACM Administrative and Community Services	$ 555,451	$ 503,312	$ 389,401	$ 439,146
Management Services				
Management Services Bureau Chief	$ 151,974	$ 253,235	$ 251,431	$ 256,463
Research and Budget	652,017	549,381	629,898	728,599
Human Resources	1,426,645	1,548,015	1,670,474	1,719,266
Risk Management	728,386	663,136	753,974	787,039
Purchasing	616,154	514,068	472,215	488,485
Revenue	1,416,956	1,481,221	1,522,718	1,563,490
Recorder's Court of Chatham County	2,271,720	2,230,737	2,253,011	2,336,343
Research Library and Municipal Archives	204,852	223,319	234,883	235,310
Inventory Management	354,288	356,297	343,200	353,604
Mail and Municipal Building Services	689,249	736,516	754,188	742,326
Subtotal	$ 8,512,241	$ 8,555,925	$ 8,885,992	$ 9,210,925
Community and Economic Development				
Community and Economic Development Bureau Chief	$ 74,473	$ 367,733	$ 336,257	$ 348,842
Development Services	3,879,228	0	0	0
Community Services	361,558	322,727	353,782	350,126
Land Bank Administration	5,274	(5,274)	0	0
Citizen Office	1,212,510	1,256,504	1,282,292	1,343,460

Department	2012 Actual	2013 Actual	2014 Projected	2015 Adopted
River Street Hospitality Center	142,603	130,333	144,209	146,193
311 Call Service Center	219,157	213,563	206,916	207,108
Real Property Services	444,366	450,827	512,731	532,021
Step Up Program	370,973	307,770	271,533	342,720
Economic Development	595,129	517,545	853,245	726,487
Savannah Development and Renewal Authority (SDRA)	0	0	0	275,000
Entrepreneurial Center	140,596	307,152	350,315	420,203
Subtotal	$ 7,445,867	$ 3,868,880	$ 4,311,280	$ 4,692,160
Public Works				
Public Works and Water Resources Bureau Chief[1]	$ 500,622	$ 672,486	$ 693,235	$ 692,859
Traffic Engineering	6,283,890	6,291,704	6,477,238	6,584,319
Stormwater Management	5,196,359	5,069,401	5,569,874	5,917,059
Streets Maintenance	4,615,478	4,834,781	4,796,792	5,008,352
Development Services	0	4,139,134	4,344,285	4,391,169
Environmental Services and Sustainability Division	0	0	355,153	343,839
Subtotal	$ 16,596,349	$ 21,007,506	$ 22,236,577	$ 22,937,597
General Fund Interdepartmental	$ 32,376,730	$ 27,676,419	$ 24,886,564	$ 24,234,392
Total General Fund	**$ 175,659,019**	**$ 173,112,108**	**$ 174,589,709**	**$ 180,776,531**
Public Safety Communications Fund	$ 5,671,235	$ 6,006,931	$ 6,361,414	$ 6,595,398
Hazardous Material Team Fund	$ 511,866	$ 519,984	$ 540,322	$ 530,323
Sanitation Fund				
Sanitation Bureau Chief	$ 550,678	$ 709,870	$ 611,968	$ 698,999
Residential Refuse	7,860,278	8,203,377	8,056,218	8,073,844
Refuse Disposal	5,515,317	5,555,095	5,378,921	6,666,415
Street Cleaning	2,155,376	2,203,833	2,371,772	2,390,359
Commercial Refuse	1,616,431	1,663,191	1,666,591	1,704,860
Recycling and Litter Services	2,386,515	2,387,320	2,582,777	2,817,088
Property Maintenance Enforcement	2,123,641	2,126,229	2,188,625	2,277,539

Department	2012 Actual	2013 Actual	2014 Projected	2015 Adopted
Sanitation Interdepartmental	3,321,595	2,381,751	3,982,135	3,528,221
Subtotal	$ 25,529,831	$ 25,230,666	$ 26,839,007	$ 28,157,325
Civic Center				
Civic Center Operations	$ 3,619,429	$ 4,199,063	$ 3,657,354	$ 3,657,118
Civic Center Concession	370,832	409,612	371,777	398,156
Subtotal	$ 3,990,261	$ 4,608,675	$ 4,029,131	$ 4,055,274
Water Fund				
ACM Development and Environmental Services	$ 247,279	$ 322,783	$ 334,068	$ 338,390
Water and Sewer Director	627,113	599,344	462,124	495,163
Utility Services	1,747,178	1,690,426	1,708,764	1,820,585
Water and Sewer Planning and Engineering	1,205,262	1,302,386	1,400,877	1,411,334
Water Supply and Treatment	5,572,562	5,790,359	5,759,110	5,847,795
Water Distribution	4,445,431	4,384,389	4,469,211	4,672,382
Water Interdepartmental	9,680,069	3,129,975	10,898,640	10,998,240
Subtotal	$ 23,524,894	$ 17,219,662	$ 25,032,794	$ 25,583,889
Sewer Fund				
Sewer Maintenance	$ 3,515,191	$ 3,331,313	$ 3,545,246	$ 3,687,433
Lift Stations Maintenance	4,404,526	4,302,807	4,476,859	4,818,538
President Street Plant	6,079,339	6,407,304	6,810,726	7,231,898
Regional Plants	2,611,016	2,269,454	2,369,702	2,467,949
Sewer Interdepartmental	16,745,823	9,055,398	18,994,013	19,570,807
Subtotal	$ 33,355,895	$ 25,366,276	$ 36,196,546	$ 37,776,625
I & D Water Fund	$ 8,246,382	$ 9,536,749	$ 8,980,332	$ 8,702,621
Mobility and Parking Services Fund				
Mobility and Parking Administration and Enforcement	$ 3,525,623	$ 3,265,632	$ 3,547,070	$ 3,657,224
Parking Garages and Lots	5,162,719	5,384,154	5,338,608	5,413,059
Parking Interdepartmental	1,484,049	1,336,374	2,796,481	2,572,701
Tourism Management and Ambassadorship	0	0	418,130	545,684
Subtotal	$ 10,172,391	$ 9,986,160	$ 12,100,289	$ 12,188,668

Department	2012 Actual	2013 Actual	2014 Projected	2015 Adopted
Community Development Fund				
Community Planning and Development	$ 822,763	$ 640,834	$ 615,036	$ 785,452
Housing and Housing Project Delivery	1,205,415	1,244,331	1,278,163	1,391,434
Advancement Center at Moses Jackson	272,197	265,726	272,964	297,914
Micro-Business Development	42,209	0	0	0
Program Costs/Carryforward	17,061,069	10,716,670	10,120,543	7,654,995
Subtotal	$ 19,403,653	$ 12,867,561	$ 12,286,706	$ 10,129,795
Grant Fund	$ 7,043,222	$ 6,304,031	$ 6,658,348	$ 4,161,676
Internal Services Fund				
Vehicle Maintenance	$ 5,263,489	$ 4,937,357	$ 5,230,321	$ 5,611,527
Information Technology	4,922,472	5,283,006	5,622,389	6,259,027
Subtotal	$ 10,185,961	$ 10,220,363	$ 10,852,710	$ 11,870,554
Other Funds				
Hotel/Motel Tax	$ 6,553,671	$ 6,850,943	$ 7,496,534	$ 7,899,860
Golf Course Fund	95,500	128,462	0	0
Computer Purchase Fund	564,952	523,754	770,198	721,295
Vehicle Purchase Fund	4,185,154	6,366,739	16,243,683	7,038,945
Radio Replacement Fund	0	0	0	1,338,000
Subtotal	$ 11,399,277	$ 13,869,898	$ 24,510,415	$ 16,998,100
SUBTOTAL CITYWIDE	$ 334,693,887	$ 314,849,064	$ 348,977,723	$ 347,526,779
Less Transfers Between Funds	$ (42,349,669)	$ (43,062,789)	$ (43,298,476)	$ (48,526,640)
TOTAL EXPENDITURES	$ 292,344,218	$ 271,786,275	$ 305,679,247	$ 299,000,139

[1] *Expenditures for the Customer Service Center are included in the Public Works and Water Resources Bureau Chief's budget.*



2015 VEHICLE REPLACEMENT LIST

The table below shows the estimated costs for vehicles and related accessories that are scheduled to be replaced in 2015.

Department	Vehicle #	Vehicle Type	Estimated Cost
Public Works Bureau			
Traffic Engineering	5233	Flatbed-Non Dumping 1 Ton	$ 37,225
Traffic Engineering	7246	Van Mounted Bucket-30 Ft	60,225
Traffic Engineering	7247	Van Mounted Bucket-30 Ft	60,225
Stormwater Management	4233	3/4 Ton 4X4 Regular Cab	29,650
Stormwater Management	5214	Boom Mower	191,650
Stormwater Management	5279	Tractor-Utility	35,225
Streets Maintenance	5215	Boom Mower	190,225
Streets Maintenance	8249	2008-Ford Expedition	30,225
Development Services	5315	Sedan Small General Purpose	16,225
Development Services	6325	Pickup-1/4 Ton	23,725
Development Services	8316	Pickup-1/2 Ton Long Bed	23,725
Subtotal			**$ 698,325**
Community and Economic Development Bureau			
Citizen Office	6722	Pickup-1/2 Ton Long Bed	$ 23,725
Citizen Office	2307	Mower-Riding	18,725
Subtotal			**$ 42,450**
Police Bureau			
Police Chief	8432	Sedan Mid-Size Unmarked Police Unit	$ 22,410
Police Chief	8437	Sedan Mid-Size Unmarked Police Unit	22,410
Patrol & Special Operations	1434	Sedan-Marked Police Hot Seat	39,335
Patrol & Special Operations	408	Sedan Marked Police Take Home	39,335
Patrol & Special Operations	1441	Sedan-Marked Police Take Home	37,534
Patrol & Special Operations	5979	Sedan Marked Police Take Home	37,534
Patrol & Special Operations	7933	Sedan Marked Police Take Home	39,335
Patrol & Special Operations	8425	Sedan Marked Police Take Home	37,534
Patrol & Special Operations	8463	Sedan Marked Police Take Home	37,534
Patrol & Special Operations	9466	Sedan Marked Police Take Home	42,815
Patrol & Special Operations	9472	Sedan Marked Police Take Home	37,534
Patrol & Special Operations	9483	Sedan Marked Police Take Home	37,535
Patrol & Special Operations	5485	Sedan Mid-Size Unmarked Police Unit	22,410
Patrol & Special Operations	1449	Van-Police Cruiser	41,110
Patrol & Special Operations	1452	Van-Police Cruiser	41,110
Investigations Division	492	Sedan Mid-Size Unmarked Police Unit	21,200
Investigations Division	5492	Sedan-Unmarked Police Unit	21,200
Investigations Division	8440	Sedan Mid-Size Unmarked Police Unit	22,410
Investigations Division	8466	Van-3/4 Ton	33,370

Department	Vehicle #	Vehicle Type	Estimated Cost
Traffic Unit	7982	Sedan Marked Police Hot Seat	38,830
Communications Center	5486	Sedan Mid-Size Unmarked Police Unit	21,200
Savannah Impact	8435	Sedan Mid-Size Unmarked Police Unit	22,410
Savannah Impact Work Venture	4493	Trailer-Flatbed 18 Foot	4,525
Savannah Impact Work Venture	4492	2004-Winddancer Trailer	4,025
Savannah Impact Work Venture	428	Woods 60" Finishing Mower	4,025
Savannah Impact Work Venture	461	60 Inch Rotary Cutter	4,025
Subtotal			**$ 732,695**
Fire and Emergency Services Bureau			
Fire Administration	7556	1/2 Ton Pickup-Extended Cab 4 Door	$ 31,700
Fire Administration	6508	Cube Van	55,700
Fire Administration	507	Fire Unit-Aerial Ladder	1,203,225
Subtotal			**$ 1,290,625**
Leisure Services Bureau			
Buildings and Grounds Maintenance	5611	Sedan Mid-Size General Purpose	$ 21,225
Buildings and Grounds Maintenance	8621	Pickup-3/4 Ton Long Bed	25,225
Buildings and Grounds Maintenance	6620	Pickup-1/2 Ton Long Bed	23,725
Buildings and Grounds Maintenance	6621	Pickup-1/2 Ton Long Bed	23,725
Buildings and Grounds Maintenance	8627	Pickup-1/2 Ton Long Bed	23,725
Buildings and Grounds Maintenance	5628	Tractor-Utility	30,225
Buildings and Grounds Maintenance	5629	Tractor-Utility	30,225
Buildings and Grounds Maintenance	5630	Tractor-Utility	30,225
Buildings and Grounds Maintenance	2610	Mower-Riding Zero Turn	13,225
Building and Electrical Maintenance	6623	Pickup-1/2 Ton Long Bed	23,725
Park and Tree	5229	Flatbed-Dumping 1 Ton	35,225
Park and Tree	5230	Flatbed-Dumping 1 Ton	36,650
Park and Tree	5231	Flatbed-Dumping 1 Ton	35,225
Park and Tree	5232	Flatbed-Dumping 1 Ton	35,225
Park and Tree	6277	Pickup-1/2 Ton Short Bed	25,150
Park and Tree	6278	Pickup-1/2 Ton Short Bed	25,150
Park and Tree	8232	Pickup-3/4 Ton Long Bed With Winch	29,650
Park and Tree	2222	Mower-Riding	18,725
Park and Tree	2232	Trailer-Flatbed	4,725
Park and Tree	5275	Trailer-Flatbed	4,525
Park and Tree	5277	Trailer-Flatbed	4,525
Park and Tree	5278	Trailer-Flatbed	4,525

Department	Vehicle #	Vehicle Type	Estimated Cost
City Cemeteries	2237	Mower-Riding	18,725
City Cemeteries	227	Woodsprd 8400 Finishing Mower	4,025
Subtotal			**$ 527,300**
General Fund Total			**$ 3,291,395**
Sanitation Fund			
Residential Refuse	8716	Pickup-3/4 Ton Crew Cab	$ 26,650
Residential Refuse	8708	IRL-Refuse Compactor	235,225
Residential Refuse	8712	IRL-Refuse Compactor	235,225
Residential Refuse	8713	IRL-Refuse Compactor	235,225
Residential Refuse	8714	IRL-Refuse Compactor	235,225
Street Cleaning	9713	Dump Truck 13.5 15.2 CY w/Air Brake	110,225
Street Cleaning	711	Sweeper-3 Wheel Mechanical	185,225
Street Cleaning	712	Sweeper-3 Wheel Mechanical	185,225
Commercial Refuse	8703	IFL-Refuse Compactor	250,225
Recycling & Litter Services	8715	Flatbed-Dumping 1 Ton	35,225
Recycling & Litter Services	8711	IRL-Refuse Compactor	235,225
Recycling & Litter Services	8709	IRL-Refuse Compactor	235,225
Recycling & Litter Services	8710	IRL-Refuse Compactor	235,225
Property Maintenance Enforcement	7321	Sedan Small General Purpose	16,225
Property Maintenance Enforcement	7734	Sedan Small General Purpose	16,225
Subtotal			**$ 2,471,800**
Water Fund			
Water and Sewer Planning & Engineering	7834	Sedan Mid-Size General Purpose	$ 21,225
Water Supply & Treatment	2842	Pickup-3/4 Ton Long Bed	26,650
Water Supply & Treatment	8851	Pickup-1/2 Ton Long Bed	23,725
Water Supply & Treatment	8850	Utility Truck 3/4 Ton	27,225
Water Supply & Treatment	9250	Utility Truck 3/4 Ton	27,225
Water Distribution	102	Sedan Small General Purpose	16,225
Water Distribution	8118	Trailer-Flatbed	3,525
Water Distribution	8820	Pickup-1/2 Ton Short Bed	25,150
Water Distribution	8822	Pickup-3/4 Ton Ext Cab Utility 4X2	31,650
Water Distribution	8823	Pickup-1/2 Ton Long Bed	27,950
Water Distribution	9830	Pickup-1/2 Ton Long Bed	25,150
Water Distribution	9831	Pickup-1/2 Ton Long Bed	25,150
Water Distribution	8812	Pickup-1/2 Ton Long Bed	27,950
Water Distribution	1810	Pickup-1/2 Ton Long Bed	23,725
Subtotal			**$ 332,525**
Sewer Fund			
Sewer Maintenance	7833	Jet-Vac Truck W/ 11 Yard Debris Tank	$ 303,025

Department	Vehicle #	Vehicle Type	Estimated Cost
Sewer Maintenance	7836	Jet-Vac Truck W/ 11 Yard Debris Tank	303,025
Sewer Maintenance	4838	6 Inch Pump-Centrifugal Sound Suppressed	43,225
Sewer Maintenance	6828	Pump-Centrifugal	37,225
Lift Station Maintenance	6856	Pickup-1/4 Ton	25,150
President Street Plant	5835	Sedan Mid-Size General Purpose	21,225
President Street Plant	20508	Flatbed Dump 2 1/2 Ton	42,725
Regional Plants	4824	Pickup-1/2 Ton Short Bed	23,725
I&D Plant	1826	Pickup-1/4 Ton	23,725
Subtotal			**$ 823,050**
Mobility & Parking Services Fund			
Mobility & Parking	113	Sedan Mid-Size General Purpose	$ 21,225
Mobility & Parking	114	Sedan Mid-Size General Purpose	21,225
Mobility & Parking	7129	Pickup-1/2 Ton Short Bed	23,725
Subtotal			**$ 66,175**
GRAND TOTAL			**$ 6,984,945**

GLOSSARY OF KEY TERMS

Accounting System - The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity or fund.

Accrual Basis - Method of accounting in which transactions are recorded at the time they are incurred, as opposed to when cash is received or spent.

Activity - An organizational classification composed of related work programs aimed at accomplishing a major service or regulatory program for which a government is responsible. Activity expenditure functions relate to the primary purpose/service for which expenditures are made.

Adjusted Budget - The budget as adopted by the City Council and adjusted to show transfers into or out of it.

Ad Valorem Taxes - Taxes levied on real and personal property according to valuation of the property and the tax rate.

Appropriation - A specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with expenditures.

Assessed Valuation – An established value for real and personal property for use as a basis in levying ad valorem taxes.

Balanced Budget – A budget in which planned revenues equals planned expenditures.

Base Budget - The base budget includes the approved expenditures required to provide the necessary resources to continue current work programs in support of approved goals and objectives. Service changes and capital improvements are not included in the base budget.

Bond - A written promise to pay a specified sum of money, called the par value or principal, at a specified date or dates in the future, together with periodic interest at a specified rate.

Budget - An annual financial plan embodying estimated expenditures for providing services and the proposed means of financing them.

Bureau - The primary organizational breakdown within many City funds. Each bureau serves a specific function or functions within the given fund entity.

Capital Budget - The appropriation of bonds or operating revenue for improvements to City facilities including buildings, streets, water/sewer lines, and parks.

Capital Expenditure - An addition to the value of a fixed physical asset, constructed or purchased, that has a useful life of ten years or more and cost $5,000 or more.

Capital Improvement Program Projects (CIP Projects) - Construction, renovation or physical improvement projects costing more than $5,000 are termed capital expenditures or CIP Projects. These projects may include the maintenance or renovation of an existing structure or the construction of a new facility.

Capital Outlay - Capital items are defined as tangible items such as tools, desks, machinery and vehicles costing more than $5,000 each and having a useful life of more than one year.

Class Title - Job classification or title.

Commodities - Items of expenditure in the operating budget which, after use, are consumed or show a material change in their physical condition and which are generally of limited value and/or are characterized by rapid depreciation. Office supplies, postage, and small fixed assets are examples of commodities.

Community Development Block Grant (CDBG) - A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

Contingency - Those funds included in the budget for the purpose of providing a means to cover minor unexpected costs during the budget year.

Debt Retirement - Repayment of general long-term debt principal and interest.

Debt Service - Payments of principal and interest to lenders or creditors on outstanding debt.

Department - Bureaus are subdivided into departments. A department may refer to a single activity or a grouping of related activities.

Draw From Reserve For Open Purchase Orders - Withdrawal of funds previously set aside to cover encumbrances from the previous year.

Employee Benefits - Contributions made by the City to designated funds to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for social security and various pensions as well as medical and life insurance plans.

Encumbrance - Commitment of funds to be used for goods and services not yet delivered.

Enterprise Fund - A self-supporting fund designed to account for activities supported by user charges. In the City of Savannah, the enterprise funds are Water, Sewer, I & D Water, Mobility & Parking Services, Civic Center, Golf Course, and Sanitation.

Expenditure - The payment of cash or the incurring of a liability for the acquisition of goods and services.

Factor – An important contributor to an outcome.

Fiduciary Fund - Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Fiscal Year - The accounting period for which an organization budgets is termed the fiscal year. In the City of Savannah, the fiscal year is the same as the calendar year.

Franchise Fee - A fee levied on utilities, as well as Mobility and Parking Services, for use of City rights-of-way.

Fund - A set of interrelated self balancing accounts to record revenues and expenditures for the purpose of carrying out specific objectives.

Fund Balance - The excess of the revenues and other financing sources over the expenditures and other uses.

General Fund - The fund that accounts for all revenues and expenditures which are not accounted for in specific purpose funds. It finances the regular day-to-day operations of the City.

General Fund Contribution - Subsidy to a fund which is not supported by its own revenues. Several funds, such as Public Safety Communications and Civic Center, generally require this contribution.

General Obligation Bonds - Bonds used to finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from property taxes and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP) - A set of standard rules and procedures used to account for the receipt and expenditure of funds.

Goal - A measurable statement of desired conditions to be maintained or achieved.

Governmental Funds - These funds are used to finance the acquisition, usage, and balances of the City's expendable financial resources. The City utilizes the following types of governmental funds: the General Fund, Special Revenue Funds, Capital Improvement Projects Fund, and Debt Service Fund.

Grade - A measurement on the City's pay plan scale used to assign pay to job classifications.

Grant - An award of funding provided by a governmental unit or other type organization in aid or support of a particular governmental function or program.

HOME Program - A federal program that allocates funds for housing through block grants. These grants require non-federal matching funds.

I & D - Refers to the Industrial and Domestic Water Supply operations.

Indicator – A measure or combination of measures that allows the observer to know whether performance is in line, ahead of, or behind a specific service at a specific level.

Infrastructure - Physical assets such as streets and buildings.

Interfund Transfers - Amounts transferred from one fund to another, primarily for work or services provided.

Internal Services Fund - The Internal Services Fund is used to account for the financing of goods or services provided by one department of a government to other departments or agencies on a cost-reimbursement basis.

Local Option Sales Tax (LOST) - State legislation allows local governments to levy an additional sales tax in its jurisdiction. The City of Savannah currently collects a percentage of proceeds based on a 1% voter approved local option. The use of these funds is unrestricted.

Major Code - A major code is assigned to classify eight major groups of expenditures. The groups are: Personnel Services, Outside Services, Commodities, Interfund Services, Capital Outlay, Debt Service Charges, Interfund Transfers, and Other Expenses. Each group consists of a series of minor codes which have related functional characteristics.

Mandate – A legal requirement that a jurisdiction provide a specific service at a specific level.

Millage Rate - The tax rate on property. One mill equals $1 per $1,000 of assessed property value.

Minor Code - Classifies the type or description of items purchased or the services obtained within a major code. Examples include salaries, supplies, and professional services. This is the most detailed expenditure classification. A minor code is also known as the account code.

Modified Accrual Accounting - A basis of accounting in which revenues are recorded when collected within the current period or soon enough thereafter to be used to pay liabilities of the current period and expenditures are recognized when the related liability is incurred.

Objective - A decision about the amount of progress to be made within a specified time in reducing the gap between real conditions and ideal conditions described in the goal.

Operations Budget - Referred to as an operating budget. The operations budget is the portion of the budget that pertains to daily operations which provide basic governmental services. The operating budget contains appropriations for such expenditures as salaries, supplies, utilities, materials, travel and fuel.

Ordinance - A formal legislative enactment by the City Council which has the full force and effect of law within the boundaries of the City.

Organization Chart - A chart representing the authority, responsibility, and relationship among departmental entities within the organization.

Other Expenses - Items of expenditure primarily for payments and contributions to other City funds, public agencies, and private/non-profit agencies which sell services to or receive a contribution from the City.

Outside Services - Items of expenditure for services the City receives primarily from an outside company. Utilities, rent, travel, and advertising are examples of outside services.

Performance Measures - Specific quantitative measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

Personnel Services - Items of expenditure in the operating budget for salaries and wages paid for services performed by City employees as well as the fringe benefit costs associated with City employment.

Program - An organized set of related work activities within a bureau or a department which are directed toward a common purpose or goal and represent a well-defined use of City resources. Each City department usually is responsible for a number of related service programs.

Projected – An estimation of revenues and expenditures based on past trends, current economic conditions, and future financial forecasts.

Property Tax - A tax levied on the assessed value of real and personal property. Generally, assessed value is 40% of market value.

Proprietary Funds - All assets, liabilities, equities, revenues, expenses, and transfers relating to the City's business and quasi-business activities are accounted for through proprietary funds. The City utilizes two types of proprietary funds: Enterprise Funds and Internal Services Fund.

Revenue - Money or income received by the City from external sources, such as taxes collected, or an amount received for performing a service.

Revenue Bonds - Bonds usually sold for constructing a project that will produce revenue for the government. That revenue is pledged to pay the principal and interest due on the bond.

Risk Management - The coordinated and continuous effort to minimize potential financial and human resource losses arising from workers compensation, liability, and property exposures.

Self-Insurance - The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks; losses which do occur are charged against those accounts or funds.

Special Purpose Local Option Sales Tax (SPLOST) - A 1% voter approved addition to the sales tax to be used only for specified capital purposes.

Special Revenue Funds - Special Revenue Funds account for the proceeds of specific revenue sources, with the exception of special assessments, expendable trusts, or major capital projects. These funds are legally restricted to expenditures for specified purposes.

User Charges - The payment of a fee for direct receipt of a public service by the party benefiting from the service. Examples are water, sewer and residential refuse fees.

Vision Statement – A meaningful statement that describes the future of the organization as seen through the eyes of the customer, stakeholder, employee, and citizens.



LIST OF ACRONYMS

ACM ..... Assistant City Manager

ADA ..... Americans with Disabilities Act

AEDs ..... Automatic External Defibrillation Devices

AWWA ..... American Water Works Association

BPTS ..... Bacon Park Transfer Station

CDBG ..... Community Development Block Grant

CIP ..... Capital Improvement Program

CJIS ..... Criminal Justice Information System

COS ..... City of Savannah

CWF ..... Center for Working Families

CWIB ..... Coastal Workforce Investment Board

DCA ..... Department of Community Affairs

DFRL ..... Dean Forest Road Landfill

EITC ..... Earned Income Tax Credit

EPD ..... Environmental Protection Division

ERP ..... Enterprise Resource Planning

ERU ..... Equivalent Residential Unit

ESPLOST ..... Education Special Purpose Local Option Sales Tax

FCC ..... Federal Communications Commission

GAAP ..... Generally Accepted Accounting Principles

GCIC ..... Georgia Crime Information Center

GDP ..... Gross Domestic Product

GED ..... General Equivalency Diploma

GFOA ..... Government Finance Officers Association

GIS ..... Geographical Information System

HOME ..... Home Investment Partnership Program

HUD ..... U.S. Department of Housing and Urban Development

HVAC ..... Heating, Ventilation, Air Conditioning

ICMA ..... International City/County Management Association

ICS ..... Incident Command System

I & D ..... Industrial and Domestic

ISO ..... Insurance Services Offices

LGIP ..... Local Government Investment Pool

LOST ..... Local Option Sales Tax

MBE ..... Minority-owned Business Enterprise

MLK ..... Martin Luther King, Jr., Blvd.

MOA ..... Memorandums of Agreement

MPC ..... Metropolitan Planning Commission

MPO ..... Metropolitan Planning Organization

MSA ..... Metropolitan Statistical Area

M/WBE ..... Minority & Women-Owned Business Enterprise

NIMS ..... National Incident Management System

NPDES ..... National Pollution Discharge Elimination System

NPQ ..... National Board on Fire Service Professional Qualifications

NSP ..... Neighborhood Stabilization Program

OCS ..... Operation Clean Sweep

OPEB ..... Other Post-Employment Benefits

PM (Vehicle Maintenance) ..... Preventive Maintenance

PSAP ..... Public Safety Answering Point

ROW ..... Right-of-Way

RTU ..... Remote Terminal Unit

SAGIS ..... Savannah Area Geographic Information System

SARIC ..... Savannah Area Regional Intelligence Center

SBAC ..... Small Business Assistance Corporation

SCADA ..... Supervisory Control and Data Acquisition

SCMPD ..... Savannah-Chatham Metropolitan Police Department

SDRA ..... Savannah Development and Renewal Authority

SFES ..... Savannah Fire & Emergency Services

SPLOST ..... Special Purpose Local Option Sales Tax

SIP ..... Savannah Impact Program

TBD ..... To Be Determined

TMDL ..... Total Maximum Daily Load

TSHE ..... The Savannah History Experience

VITA ..... Volunteer Income Tax Assistance Program

WBE ..... Woman-owned Business Enterprise

WIA ..... Workforce Investment Act

YES ..... Youth Engagement Steering

YFA ..... Youth Futures Authority



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City of Savannah, Georgia

2015-2019 Capital Improvement Program





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READER'S GUIDE

The *2015 – 2019 Capital Improvement Program* presents the five year capital plan for the City of Savannah. The section has been organized into categories by infrastructure type. Each category section begins with a capital asset inventory, a summary of all revenue sources within that category, and a summary of all projects within that category, followed by individual project pages.

Revenue Sources include:

- 40% of Cemetery Lot Sales
- Civic Center Fund
- General Fund
- General Fund (Preservation Fee)
- Golf Course Fund
- I&D Fund
- Parking Fund
- Sanitation Fund
- Sewer Fund
- State Aid
- Water Fund
- SPLOST VI
- 2015 DSA Bond Fund

Project Categories include:

- Cemetery
- Civic Center
- Community Development
- Drainage
- I & D Water
- Park and Recreation
- Public Building
- Sanitation
- Sewer
- Squares and Monuments
- Street
- Traffic
- Water
- Other

Council Priorities reflected in the 2015-2019 plan include:

- Culture and Recreation
- Economic Growth
- Health and Environment
- High Performing Government
- Neighborhood Vitality
- Public Safety

A sample CIP project description is shown on the following page with explanations for each section provided.

Return to CIP-TOC

SAMPLE PROJECT PAGE

Category: The infrastructure type assigned to the project.

Project Name: The descriptive name given to the project.

Project Number: The number assigned for financial tracking purposes, if the project is currently funded.

Contact Person/Project Manager: The City employee who is responsible for the project and an email address.

Start Year: The year project funding begins.

Department: The requesting department.

Description: Provides a brief description of the project.

FUNDING SCHEDULE – This table breaks down planned funding requests by year.

Project Name	Funding: Inception to Date	FY15	FY16	FY17	FY18	FY19	5-Year Plan Total	Total Funding Allocations
	Funding allocated through 2014	Planned funding for each year in the five-year plan					Total of the five years	Total of the five year plan plus funding to date

FUNDING SOURCES

Source	Amount
Potential funding sources listed above	Total five-year amount

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
	Amount spent on project by the end of 2013

DETAILS

Objective: Describes the purpose of the project

Council Priority: Lists the Priority most closely related to the project

Benefits: States who the project will serve and what specific benefits are given to the community.

Scope / Comments: Details the extent of work included in the project.

Related Projects: Optional field for project managers

Recurring / Non-Recurring: Non-recurring projects have a definite start and end point, while recurring projects are funded in nearly every five-year plan.

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning **Design** **Construction or Repair / Maintenance**	Total spent on each phase in the five-year plan	Colored bars in this section indicate how each planned funding phase is distributed across the five-year plan.				

OPERATING BUDGET IMPACT

States whether project is expected to have an impact on operating budget.		**Estimated Annual Impact** Lists budget impact in each category	
Description:	Details of operating budget impact, if any.	Personnel Contractuals Commodities Other **Total**	

LOCATION

Project map or photo, if available	**Address:** **Neighborhood:** **Council District:**	Project location, if available

2015-2019

CAPITAL IMPROVEMENT SUMMARY

FIVE YEAR REVENUE SUMMARY

The five year Capital Improvement Program revenue sources are projected to total $414,750,725. The table below provides a breakdown of allocations by year. Revenue changes are as follows:

- General Fund will contribute slightly less than $21 million, nearly equal to the amount in last year's plan
- Water and Sewer Funds together account for over $163 million during the five year plan, an increase of about $30 million over the 2014-2018 plan
- New to this year's plan is the SPLOST VI funding source, which contributes $190 million, nearly 50% of the plan total; a listing of the projects utilizing this source is provided in the *SPLOST VI Project Summary* section
- Also new in 2015 is inclusion of the 2015 DSA Bond Fund, which will contribute $13.5 million to the plan

FIVE YEAR REVENUES BY SOURCE

Funding Source	2015	2016	2017	2018	2019	2015-2019
General Fund	$ 3,021,000	$ 4,298,000	$ 4,626,000	$ 4,840,100	$ 4,079,000	$ 20,864,100
40% Cemetery Lot Sales	120,000	180,000	120,000	150,000	180,000	750,000
Civic Center Fund	332,625	500,000	500,000	600,000	500,000	2,432,625
Preservation Fee	600,000	600,000	600,000	600,000	600,000	3,000,000
Sanitation Fund	17,010,000	0	0	0	0	17,010,000
Parking Fund	400,000	350,000	350,000	350,000	350,000	1,800,000
Water Fund	6,343,000	6,283,000	6,637,000	5,727,000	5,781,000	30,771,000
Sewer Fund	27,517,000	30,948,000	24,746,000	25,883,000	23,554,000	132,648,000
I&D Water Fund	250,000	1,225,000	0	0	0	1,475,000
E-Wireless Reserve Fund	500,000	0	0	0	0	500,000
SPLOST VI	190,000,000	0	0	0	0	190,000,000
2015 DSA Bond Issue	13,500,000	0	0	0	0	13,500,000
Totals	**$ 259,593,625**	**$ 44,384,000**	**$ 37,579,000**	**$ 38,150,100**	**$ 35,044,000**	**$ 414,750,725**

FIVE YEAR EXPENDITURE SUMMARY

Capital Improvement Program expenditures for the five-year period are projected to total $414,750,725.

Water, Sewer, and I&D Water Improvements account for $164,894,000 or 39.8% of planned capital project spending. Many of these projects prepare the City for compliance with new federal and state regulations regarding groundwater use and BOD discharge, which will take effect in the coming years. Other projects address routine maintenance and infrastructure replacement.

Sanitation Improvements account for $17,010,000 or 4.1% of the plan. This amount is planned for funding of a new landfill cell beginning in 2015.

Street and **Traffic Improvements**, which together account for 6.8% of planned capital spending at $28,117,500, include traffic calming efforts and signal installation in various locations, as well as ramp, street, bridge, and sidewalk repairs and maintenance.

Major **Public Building Improvements** include funding for new fire stations as well as renovations and improvements to existing buildings. Improvements in this category will account for $21,878,450 or 5.3% of planned capital spending.

Park and Recreation Improvements, Cemetery Improvements, **Square and Monument Improvements**, and **Community Development Improvements** account for $30,753,150 or 7.4% of capital spending. These improvements are primarily to provide maintenance and infrastructure upgrades to existing athletic facilities, parks, squares and cemeteries throughout the City, and to provide streetscaping and revitalization along the Waters Avenue corridor and west end of River Street.

Civic Center Improvements account for $107,432,625 or 25.9% of total planned expenditures and are primarily for planning and construction of a new arena, and providing needed repairs and maintenance to the existing facility.

New **Drainage** infrastructure will be installed to reduce flooding incidents as well as the continuation of ongoing rehabilitation of the City's storm sewers over the five-year period. These improvements account for $24,360,000 or 5.9% of planned capital spending.

The **Other Projects** category accounts for $20,305,000 or 4.9% and includes items such as purchase of apparatus for Fire Stations, expansion and repair of Information Technology infrastructure, and general improvements by Council district.

The table on the following page provides a breakdown by category of planned spending during the five-year period.

Return to CIP-TOC

FIVE YEAR EXPENDITURES BY CATEGORY

Improvement Category	2015	2016	2017	2018	2019	2015-2019
Cemetery	$ 120,000	$ 180,000	$ 120,000	$ 150,000	$ 180,000	$ 750,000
Civic Center	105,332,625	500,000	500,000	600,000	500,000	107,432,625
Community Development	20,254,000	173,150	0	0	0	20,427,150
Drainage	21,360,000	650,000	750,000	800,000	800,000	24,360,000
I&D Water	250,000	1,225,000	0	0	0	1,475,000
Parks and Recreation	3,100,000	50,000	410,000	470,000	230,000	4,260,000
Public Building	18,225,000	1,433,850	300,000	1,119,600	800,000	21,878,450
Sanitation	17,010,000	-	0	0	0	17,010,000
Sewer	27,517,000	30,948,000	24,746,000	25,883,000	23,554,000	132,648,000
Squares and Monuments	3,508,500	347,500	425,000	435,000	600,000	5,316,000
Street	17,572,500	1,842,500	2,300,000	2,363,500	1,930,000	26,008,500
Traffic	575,000	25,000	915,000	25,000	569,000	2,109,000
Water	6,343,000	6,283,000	6,637,000	5,727,000	5,781,000	30,771,000
Other	18,426,000	726,000	476,000	577,000	100,000	20,305,000
Totals	**$ 259,593,625**	**$ 44,384,000**	**$ 37,579,000**	**$ 38,150,100**	**$ 35,044,000**	**$ 414,750,725**

2015 GENERAL FUND IMPACT

A total of $3,021,000 in capital spending is projected to directly impact the General Fund for the 2015 fiscal year. A breakdown of this impact by category is shown below.

2015 GENERAL FUND CAPITAL PROJECTS

Category	Project	2015 General Fund Amount	
Drainage	Storm Sewer Rehabilitation	$	450,000
	Drainage Improvements Subtotal	**$**	**450,000**
Other Improvements	Fire Apparatus Bradley Pointe	$	1,250,000
	Lawson Upgrades	$	176,000
	Other Improvements Subtotal	**$**	**1,426,000**
Public Building Improvements	Gamble Building Capital Maintenance	$	50,000
	Fire Building Capital Maintenance	$	75,000
	Tompkins Center Renovation and Expansion	$	450,000
	Public Buildings Subtotal	**$**	**575,000**
Streets and Sidewalk Improvements	Sidewalk Repairs	$	70,000
	Bridge Maintenance	$	100,000
	LMIG Resurfacing	$	300,000
	Repair/Install Curbs	$	75,000
	Street Improvements Subtotal	**$**	**545,000**
Traffic Improvements	Traffic Calming Devices	$	25,000
	Traffic Improvements Subtotal	**$**	**25,000**
Total		**$**	**3,021,000**

SPLOST VI PROJECT SUMMARY

Collection of SPLOST VI funds commenced in October of 2014, and will continue through September of 2020. Each project to be funded by SPLOST VI is recognized in year 2015 of the Capital Improvement Plan and has been allotted the full project amount as allocated by City Council resolution. However, it is extremely early in both the fund collection and planning processes for many of these projects, and as such, detailed project description pages are not included in the 2015-2019 CIP plan.

SPLOST VI Project	Improvement Category		Amount Allocated
Arena/Civic Center	Civic Center Improvements	$	105,000,000
Hitch Village & Surrounding Redevelopment Sites	Community Development Improvements		6,754,000
Drainage Box Rehabilitations	Drainage Improvements		9,310,000
Placentia Drainage Basin Improvements	Drainage Improvements		7,000,000
Bilbo Basin Improvements	Drainage Improvements		4,600,000
Savannah Children's Museum	Other Improvements		1,500,000
Pedestrian Wayfinding Signage	Other Improvements		500,000
Neighborhood Projects by Council District	Other Improvements		9,000,000
Wireless/Fiber Infrastructure Improvements	Other Improvements		1,000,000
Public Safety Radio and Infrastructure Replacement	Other Improvements		4,500,000
Southside Park Development	Park and Recreation Improvements		1,500,000
Athletic Field Turf	Park and Recreation Improvements		1,600,000
Fire & Emergency Services	Public Buildings Improvements		7,000,000
Neighborhood Resource Center	Public Buildings Improvements		7,250,000
Tompkins Community Center	Public Buildings Improvements		1,000,000
Grant Center	Public Buildings Improvements		2,000,000
Riverwalk Extension at Marriott	Squares and Monuments Improvements		1,536,000
Victory Drive Corridor Improvements	Squares and Monuments Improvements		1,000,000
Factors Walk Wall Restoration	Squares and Monuments Improvements		600,000
DeRenne Right of Way Acquisition	Streets and Sidewalks Improvements		11,800,000
President/General McIntosh Improvements	Streets and Sidewalks Improvements		5,000,000
Traffic Calming	Traffic Improvements	$	550,000
SPLOST VI TOTAL		**$**	**190,000,000**

2015-2019
CEMETERY IMPROVEMENTS

These projects are for improvements to the City's cemeteries and include the capital assets located there. The only 2015 project is continued work on the columbarium at Bonaventure Cemetery.

CEMETERY ASSETS

Asset	Quantity
Open cemeteries	4
Closed cemetery	1
Undeveloped cemetery space	11.42 acres
Columbarium	2
Cemetery roadway	26 miles

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
40% of Cemetery Lot Sales	$ 120,000	$ 180,000	$ 120,000	$ 150,000	$ 180,000	$ 750,000
Total	$ 120,000	$ 180,000	$ 120,000	$ 150,000	$ 180,000	$ 750,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Bonaventure Columbarium	$ 120,000	$ 60,000	$ 60,000	$ 0	$ 120,000	$ 360,000
Cemetery Kiosk System	0	60,000	60,000	0	0	120,000
Colonial Cemetery Conservation	0	60,000	0	20,000	0	80,000
Cemetery Security Improvements	0	0	0	30,000	0	30,000
Cemetery Software Upgrades	0	0	0	40,000	0	40,000
Colonial Cemetery Lighting	0	0	0	60,000	60,000	120,000
Total	$ 120,000	$ 180,000	$ 120,000	$ 150,000	$ 180,000	$ 750,000

Category:	Cemetery	**Start Year:**	2018
Project Name:	Cemetery Security Improvements	**Department:**	City Cemeteries
Project Number:	TBD	**Description:**	Installation and upgrade of cemetery security infrastructure.
Contact Person/ Project Manager:	Richard Gerbasi; rgerbasi@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Cemetery Security Improvements	0	0	0	0	30,000	0	30,000	30,000

FUNDING SOURCES

Source	Amount
	30,000
Total	**30,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Cemetery Security Improvements	0

DETAILS

Objective:	To improve the existing cemetery security infrastructure by upgrading and adding cameras and lighting.	**Council Priority:**	Culture and Recreation
Benefits:	Improved security measures will help deter crime within the cemeteries and will assist SCMPD in the event an incident occurs within the cemeteries.		
Scope/Comments:	The project will inlude the installation of additional cameras, lighting and poles in the cemeteries.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	30,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Current cemetery security cameras.

LOCATION

Address:	330 Bonaventure Rd.
Neighborhood:	102, Bonaventure Cemetery
Council District:	3

Category:	Cemetery	**Start Year:**	2018
Project Name:	Cemetery Software Upgrades	**Department:**	City Cemeteries
Project Number:	TBD	**Description:**	Installation of cemetery management software.
Contact Person/ Project Manager:	Richard Gerbasi; rgerbasi@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Cemetery Software Upgrades	0	0	0	0	40,000	0	40,000	40,000

FUNDING SOURCES

Source	Amount
40% Cemetery Lot Sales	40,000
Total	**40,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Cemetery Software Upgrades	0

DETAILS

Objective:	To improve the efficiency and accuracy of cemetery data/records management.	**Council Priority:**	Culture and Recreation
Benefits:	More efficient and accurate data entry, thereby improving customer service.		
Scope/Comments:	This project will involve incorporating the existing cemetery records into a mutifaceted cemetery management software package.		
Related Projects:	Cemetery Kiosk System	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	40,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



The Department of Cemeteries manages over 142,000 records of interment and nearly 30,000 records of lot owners.

LOCATION

Address:	330 Bonaventure Rd.
Neighborhood:	102, Bonaventure Cemetery
Council District:	3

Category:	Cemetery Improvements	**Start Year:**	2011
Project Name:	Bonaventure Columbarium	**Department:**	City Cemeteries
Project Number:	CM0602	**Description:**	Design and construct a columbarium and other facilities at Bonaventure Cemetery
Contact Person/ Project Manager:	Richard Gerbasi; rgerbasi@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Bonaventure Columbarium	380,000	120,000	60,000	60,000	0	120,000	360,000	740,000

FUNDING SOURCES

Source	Amount
40% of Cemetery Lot Sales	360,000
Total	**360,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Bonaventure Columbarium	4,897

DETAILS

Objective:	To provide a multi-purpose cultural attraction promoting the historical significance of Bonaventure Landing.	**Council Priority:**	Culture and Recreation
Benefits:	The improved Bonaventure Landing will become a point of interest to most local citizens and visitors to Savannah.		
Scope/Comments:	The project will include a lighthouse, columbarium, outdoor chapel, public restroom and meditation park.		
Related Projects:	Greenwich Cemetery Expansion Design	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	360,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Historic Bonaventure Cemetery

LOCATION

Address:	330 Bonaventure Road
Neighborhood:	103, Bonaventure Cemetery
Council District:	3

Category:	Cemetery Improvements	**Start Year:**	2016
Project Name:	Cemetery Kiosk System	**Department:**	City Cemeteries
Project Number:	TBD	**Description:**	Accumulate funding for installation of kiosks at several popular destination cemeteries.
Contact Person/ Project Manager:	Richard Gerbasi; rgerbasi@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Cemetery Kiosk System	0	0	60,000	60,000		0	120,000	120,000

FUNDING SOURCES

Source	Amount
40% of Cemetery Lot Sales	120,000
Total	**120,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Cemetery Kiosk System	0

DETAILS

Objective:	Provide self-service access to cemetery records, maps and other information at all public cemeteries.	**Council Priority:**	Culture and Recreation
Benefits:	Reliable public access to accurate public records will improve the experience of visitors at public cemeteries.		
Scope/Comments:	Install cemetery information kiosks in Laurel Grove North and Laurel Grove South Cemeteries.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	120,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Entrance to Laurel Grove Cemetery

LOCATION

Address:	802 West Anderson Street, 2101 Kollock Street
Neighborhood:	16, Laurel Grove / Railroad Area
Council District:	1

Category:	Cemetery Improvements	**Start Year:**	2016
Project Name:	Colonial Cemetery Conservation	**Department:**	City Cemeteries
Project Number:	TBD	**Description:**	Continued repair and cleaning of cemetery stones and tombs, repair of vandalism, conservation and repair of antique ironwork.
Contact Person/ Project Manager:	Richard Gerbasi; rgerbasi@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Colonial Cemetery Conservation	0	0	60,000	0	20,000	0	80,000	80,000

FUNDING SOURCES

Source	Amount
40% Cemetery Lot Sales	80,000
Total	**80,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Colonial Cemetery Conservation	0

DETAILS

Objective:	Properly preserve or conserve historically fragile stone and metal structures in Colonial Park Cemetery.	**Council Priority:**	Culture and Recreation
Benefits:	Culturally and historically significant monuments and memorials provide educational opportunities and a venue for heritage tourism.		
Scope/Comments:	Provide on-going preservation and/or conservation treatments to historically fragile stone and metal structures in Colonial Park Cemetery which are impacted by thousands of visitors daily.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	80,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Historic Colonial Park Cemetery

LOCATION

Address:	201 E. Oglethorpe Ave.
Neighborhood:	8, North Historic District
Council District:	1

Category:	Cemetery	**Start Year:**	2018
Project Name:	Colonial Cemetery Lighting	**Department:**	City Cemeteries
Project Number:	TBD	**Description:**	Refurbish historic lamps in Colonial Park Cemetery
Contact Person/ Project Manager:	Richard Gerbasi; rgerbasi@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Colonial Cemetery Lighting	0	0	0	0	60,000	60,000	120,000	120,000

FUNDING SOURCES

Source	Amount
40% Cemetery Lot Sales	120,000
Total	**120,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Colonial Cemetery Lighting	0

DETAILS

Objective:	Provide asthetic and energy efficient lighting.	**Council Priority:**	Culture and Recreation
Benefits:	Energy savings, consistency		
Scope/Comments:	Replace 6 poles and refurbish 14 existing poles, replace 6 fixtures and electrical panel, and paint poles, fixtures and panels consistent with parks & squares lighting standards.		
Related Projects:	Colonial Cemetery Conservation	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	120,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: n/a

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Historic Colonial Cemetery

LOCATION

Address:	201 Oglethorpe Ave
Neighborhood:	8, North Historic District
Council District:	1

2015-2019
CIVIC CENTER IMPROVEMENTS

These projects are for improvements at the City owned and operated Civic Center facility. The Civic Center provides a venue for a variety of cultural, business, social and sporting events. The 5 year plan includes projects to improve or maintain several areas of the facility while planning continues for a new facility. In 2015, contributions are for window replacement in the lobby and ballrooms and upgrades to the chiller system

CIVIC CENTER ASSETS

Asset	Quantity
Arena	1
Theatre	1
Meeting Rooms	6
Ballroom	1
Kitchen	1
Exhibit Hall	1

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
Civic Center Fund	$ 332,625	$ 500,000	$500,000	$ 600,000	$ 500,000	$ 2,432,625
Total	$ 332,625	$ 500,000	$500,000	$ 600,000	$ 500,000	$ 2,432,625

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Arena Seating Replacement	$ 0	$ 250,000	$ 0	$ 0	$ 0	$ 250,000
Ballroom Renovations	0	57,625	242,375	0	0	300,000
Civic Center Window Replacement	132,625	192,375	0	0	0	325,000
New Arena Roof	0	0	0	0	350,000	350,000
Technical Stage Lighting Upgrade	0	0	57,000	0	50,000	107,000
Theatre House Light Replacement	0	0	100,625	174,375	100,000	375,000

			100,000	0	0	100,000
Data Center Chiller Repair and Upgrade	200,000	0	0	0	0	200,000
Arena Air Handler Replacement	0	0	0	425,625	0	425,625
Total	$ 332,625	$ 500,000	$500,000	$ 600,000	$ 500,000	$ 2,432,625

Category:	Civic Center	**Start Year:**	2018
Project Name:	Arena Air Handler Replacement	**Department:**	Civic Center Operations
Project Number:	TBD	**Description:**	Replacement of four Arena Air Handlers.
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY 18	FY19		
Arena Air Handler Replacement	0	0	0	0	425,625	0	425,625	425,625

FUNDING SOURCES

Source	Amount
Civic Center Fund	425,625
Total	**425,625**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Arena Air Handler Replacement	0

DETAILS

Objective:	To properly be able to cool/heat the venue during all events.	**Council Priority:**	Health & Environment
Benefits:	Approval of this project will guarantee the system will be able to cool/heat when needed.		
Scope/Comments:	Martin Luther King, Jr. Arena has eight air handlers and currently four do not work. Thus we are operating at 50% capacity. We need to replace the four unused air handlers to guarantee temperature control.		
Related Projects:	None	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	425,625					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Savannah Civic Center

LOCATION

Address:	301 West Oglethorpe Ave Savannah, GA 31401
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center	**Start Year:**	2015
Project Name:	Data Center Chiller Upgrade	**Department:**	Civic Center Operations
Project Number:	TBD	**Description:**	Install new chiller to protect data center and assist with Civic Center needs
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY 18	FY19		
Data Center Chiller Upgrade	0	200,000	0	0	0	0	200,000	200,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	200,000
Total	**200,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Data Center Chiller Upgrade	0

DETAILS

Objective:	To keep City's vital data infrastructure cool and to properly be able to cool/heat the venue during all events.	**Council Priority:**	High Performing Government
Benefits:	Approval of this project will guarantee the system will be able to cool/heat when needed.		
Scope/Comments:	Installation of the new chiller will ensure dedicated cooling to the City's network servers housed in the basement of the Civic Center.		
Related Projects:	None	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	200,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Savannah Civic Center

LOCATION

Address:	301 West Oglethorpe Ave Savannah, GA 31401
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	**Start Year:**	2015
Project Name:	Arena Seating Replacement	**Department:**	Civic Center Operations
Project Number:	CC0903	**Description:**	Replace seating in the arena.
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Arena Seating Replacement	616,191	0	250,000	0	0	0	250,000	866,191

FUNDING SOURCES

Source	Amount
Civic Center Fund	250,000
Total	**250,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Arena Seating Replacement	292,404

DETAILS

Objective:	Furnish new seating for the arena located at the Civic Center.	**Council Priority:**	Culture and Recreation
Benefits:	Greater comfort and safety for patrons of Civic Center Arena events.		
Scope/Comments:	Replace seats throughout the Martin Luther King, Jr. Arena.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

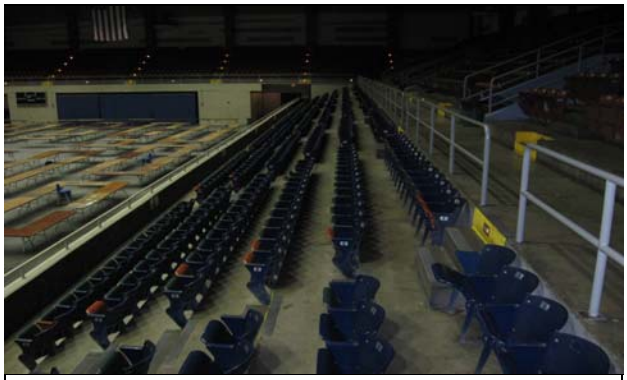
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Outdated seating at the Martin Luther King, Jr. Arena

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	**Start Year:**	2016
Project Name:	Ballroom Renovations	**Department:**	Civic Center Operations
Project Number:	TBD	**Description:**	Make renovations to the Civic Center Ballroom.
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Ballroom Renovations	0	0	57,625	242,375	0	0	300,000	300,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	300,000
Total	**300,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Ballroom Renovations	0

DETAILS

Objective:	To provide a modern, up-to-date room for a variety of rental events including weddings, parties and dinners.	**Council Priority:**	Culture and Recreation
Benefits:	To keep the ballroom up-to-date so that it continues to be a desired rental facility that generates revenue.		
Scope/Comments:	The renovations will include wallpaper, paint, new lighting, sanding and refinishing of the dance floor, new drapes, carpeting, and new tile and fixtures in the restrooms.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	300,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



The Civic Center Ballroom

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	**Start Year:**	2013
Project Name:	Civic Center Window Replacement	**Department:**	Civic Center Operations
Project Number:	CC0808	**Description:**	Replace ballroom and lobby windows and glass doors.
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Civic Center Window Replacement	375,000	132,625	192,375	0	0	0	325,000	700,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	325,000
Total	**325,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Civic Center Window Replacement	0

DETAILS

Objective:	To replace original glass windows and doors in the Civic Center Ballroom and lobby	**Council Priority:**	Culture and Recreation
Benefits:	Original window gaskets are worn. The replacement glass will remedy this as well as contribute to the aesthetic quality of the ballroom and provide an improved level of energy efficiency in this area.		
Scope/Comments:	Replace ballroom and lobby windows and glass doors.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	325,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



The Civic Center lobby

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	**Start Year:**	2019
Project Name:	New Arena Roof	**Department:**	Civic Center Operations
Project Number:	TBD	**Description:**	Install a new roof on the arena.
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
New Arena Roof	0	0	0	0	0	350,000	350,000	350,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	350,000
Total	**350,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
New Arena Roof	0

DETAILS

Objective:	To replace the existing arena roof.	**Council Priority:**	Culture and Recreation
Benefits:	Increased safety and improved look of building.		
Scope/Comments:	Fully replace roof of the Martin Luther King, Jr. Arena at the Civic Center.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

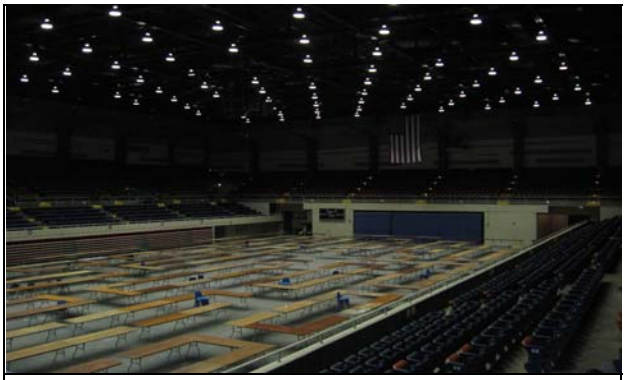
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	350,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



The Martin Luther King, Jr. Arena at the Savannah Civic Center

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	**Start Year:**	2013
Project Name:	Technical Stage Lighting Upgrade	**Department:**	Civic Center Operations
Project Number:	CC0809	**Description:**	Upgrade stage lighting fixtures.
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Technical Stage Lighting Upgrade	65,000	0	0	57,000	0	50,000	107,000	172,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	107,000
Total	**107,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Technical Stage Lighting Upgrade	45,045

DETAILS

Objective:	To replace aging stage lighting fixtures.	**Council Priority:**	Culture and Recreation
Benefits:	To continue to provide shows with adequate lighting.		
Scope/Comments:	Replace lighting fixtures on the theatre stage.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

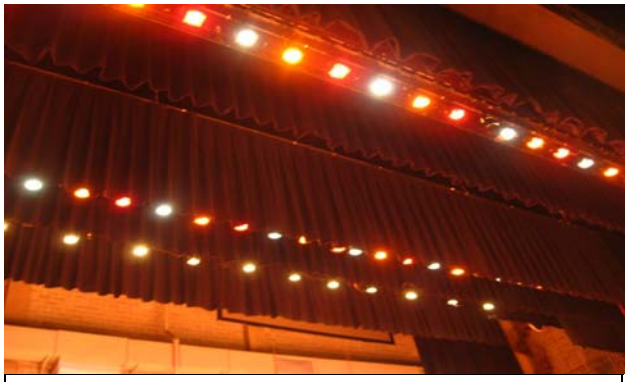
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	107,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Lights on the Theatre Stage

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	**Start Year:**	2016
Project Name:	Theatre House Light Replacement	**Department:**	Civic Center Operations
Project Number:	TBD	**Description:**	Replace Theatre House lighting.
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Theatre House Light Replacement	0	0	0	100,625	174,375	100,000	375,000	375,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	375,000
Total	**375,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Theatre House Light Replacement	0

DETAILS

Objective:	To replace aging light fixtures in Civic Center Theatre House.	**Council Priority:**	Culture and Recreation
Benefits:	To continue to provide shows with adequate lighting.		
Scope/Comments:	To replace aging light fixtures in Civic Center Theatre House.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	375,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Civic Center Theatre House

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

Category:	Civic Center Improvements	**Start Year:**	2010
Project Name:	Theatre Side Restroom Renovations	**Department:**	Civic Center Operations
Project Number:	CC0604	**Description:**	Renovate restrooms in lobby, mezzanine, and ballroom to bring current with plumbing codes.
Contact Person/ Project Manager:	Civic Center Director		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Theatre Side Restroom Renovations	222,000	0	0	100,000	0	0	100,000	322,000

FUNDING SOURCES

Source	Amount
Civic Center Fund	100,000
Total	**100,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Theatre Side Restroom Renovations	142,449

DETAILS

Objective:	To bring restrooms to adequate conditions for use, code-compliance, and maintenance.	**Council Priority:**	Culture and Recreation
Benefits:	To create a more aesthetic area for customers and to bring restroom into compliance with current plumbing code.		
Scope/Comments:	Restrooms are original to the bldg and haven't been updated since construction. Outdated fixtures & tiles can no longer be replaced. New design will need to include current plumbing codes. The amount proposed includes bathroom renovation for all 3 floors.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Civic Center restrooms in need of renovation

LOCATION

Address:	Liberty and Montgomery Streets
Neighborhood:	8, North Historic District
Council District:	1

2015-2019
COMMUNITY DEVELOPMENT IMPROVEMENTS

Improvements included in this category are primarily designed to help reduce blight, create safe and stable neighborhoods, and spur economic development. The West River Street Public Improvement project will begin in 2015.

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
2015 DSA Bond Fund	$ 13,500,000	$ 0	$ 0	$ 0	$ 0	$ 13,500,000
General Fund	0	173,150	0	0	0	173,150
Total	$ 13,500,000	$ 173,150	$ 0	$ 0	$ 0	$ 13,673,150

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
West River Street Public Improvements	$ 13,500,000	$ 0	$ 0	$ 0	$ 0	$ 13,500,000
Waters Avenue Corridor Improvements	0	173,150	0	0	0	173,150
Total	$ 13,500,000	$ 173,150	$ 0	$ 0	$ 0	$ 13,673,150

Category:	Community Development Improvements	**Start Year:**	2012
Project Name:	Waters Avenue Corridor Improvements	**Department:**	Economic Development
Project Number:	PD0309	**Description:**	Improve streetscape and business environment in the area.
Contact Person/ Project Manager:	Margaret Williams; mwilliams04@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Waters Avenue Corridor Improvements	2,616,479	0	173,150	0	0	0	173,150	2,789,629

FUNDING SOURCES

Source	Amount
General Fund	173,150
Total	**173,150**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Waters Avenue Corridor Improvements	1,654,954

DETAILS

Objective:	To turn over derelict properties and improve the area for businesses and residents.	**Council Priority:**	Economic Growth
Benefits:	Increased job opportunities and revitalization of the area.		
Scope/Comments:	Planning, designing and implementing infrastructure improvements and purchasing derelict commerical and mixed use properties along the corridor to impact economic growth and increase neighborhood vitality.		
Related Projects:	Corridor Improvements	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

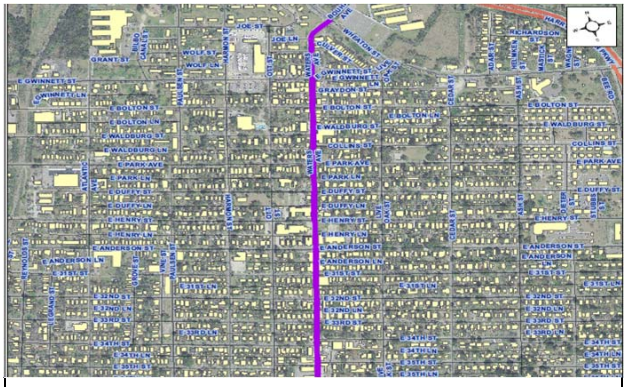
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	173,150					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



A section of the Waters Avenue corridor

LOCATION

Address:	Waters Avenue
Neighborhood:	Various
Council District:	2, 3, 4

Category:	Community Development Improvements	**Start Year:**	2015
Project Name:	West River Street Public Improvements	**Department:**	ACM-Utilities, Development, & Construction
Project Number:	TBD	**Description:**	Improve streetscape and business environment in the area.
Contact Person/ Project Manager:	Peter Shonka; pshonka@savannahaga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
West River Street Public Improvements	0	13,500,000	0	0	0	0	13,500,000	13,500,000

FUNDING SOURCES

Source	Amount
2015 DSA Bond Fund	13,500,000
Total	**13,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
West River Street Public Improvements	0

DETAILS

Objective:	To make improvements to the public infrastructure in the area	**Council Priority:**	Economic Growth
Benefits:	Improved pedestrian safety and aesthetics, enhancing potentional for increased commercial development		
Scope/Comments:	Street, sidewalk, streetscape and drainage improvements as well as extension of the Riverwalk.		
Related Projects:	NA	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	13,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Aerial view of the West end of River Street

LOCATION

Address:	W. River Street
Neighborhood:	North Historic District
Council District:	1

2015-2019
DRAINAGE IMPROVEMENTS

Infrastructure improvements included in this category are to address the City's 204 miles of pipes and conduit and seven stormwater pump stations. Improvements also include construction of new infrastructure to reduce flooding incidents. 2015 funding is allocated towards an ongoing program of rehabilitation of the City's storm sewers.

DRAINAGE ASSETS

Asset	Quantity
Sewer pipe and conduit	204 miles
Ditches and canals	121 miles
Inlets	12,000
Stormwater pump stations	7

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
General Fund	$ 450,000	$ 650,000	$ 750,000	$ 800,000	$ 800,000	$ 3,450,000
Total	$ 450,000	$ 650,000	$ 750,000	$ 800,000	$ 800,000	$ 3,450,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Developer Oversizing / Mitigation	$ 0	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 200,000
Storm Sewer Rehabilitation	450,000	600,000	700,000	750,000	750,000	$ 3,250,000
Total	$ 450,000	$ 650,000	$ 750,000	$ 800,000	$ 800,000	$ 3,450,000

Category:	Drainage Improvements	**Start Year:**	2005
Project Name:	Developer Oversizing / Mitigation	**Department:**	Stormwater Management
Project Number:	DR0307	**Description:**	Oversize stormwater pipes in new developments to increase flood plain protection.
Contact Person/ Project Manager:	Roger Raines; rraines@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Developer Oversizing / Mitigation	150,000	0	50,000	50,000	50,000	50,000	200,000	350,000

FUNDING SOURCES

Source	Amount
General Fund	200,000
Total	**200,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Developer Oversizing/Mitigation	25,000

DETAILS

Objective:	To fund the development of flood plain protection above that required by ordinance.	**Council Priority:**	Economic Growth
Benefits:	More effective drainage in developmental areas that may reduce related capital expenditures in the future.		
Scope/Comments:	Improve stormwater infrastructure in new developments.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

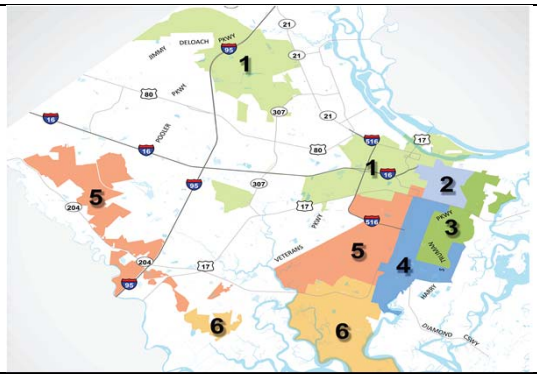
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	200,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Drainage Improvements	**Start Year:**	1999
Project Name:	Storm Sewer Rehabilitation	**Department:**	Stormwater Management
Project Number:	DR0504	**Description:**	Rehabilitate structural defects in stormwater lines.
Contact Person/ Project Manager:	Roger Raines; rraines@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Storm Sewer Rehabilitation	3,946,209	450,000	600,000	700,000	750,000	750,000	3,250,000	7,196,209

FUNDING SOURCES

Source	Amount
General Fund	3,250,000
Total	**3,250,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Storm Sewer Rehabilitation	3,696,209

DETAILS

Objective:	To rehabilitate deteriorating storm drains.	**Council Priority:**	Public Safety
Benefits:	Increased efficiency in operating capability, and reduced hazards within rights-of-way.		
Scope/Comments:	Rehabilitate structural defects in stormwater lines.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

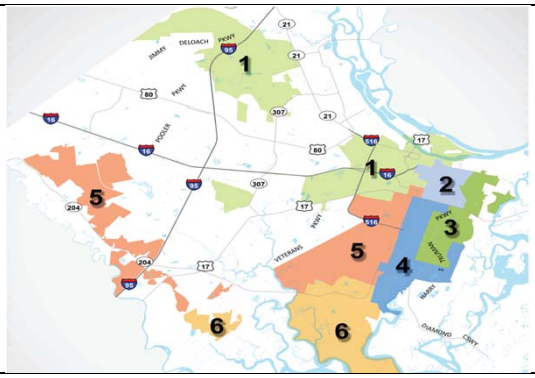
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	3,250,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Various
Neighborhood:	City-wide
Council District:	City-wide

2015-2019
I&D WATER IMPROVEMENTS

Infrastructure improvements included in this category are those necessary to operate the Industrial and Domestic (I&D) Water plant. The plant provides area industries with safe potable water and provides area capacity for residential, commercial and industrial growth. Improvements over the 5 year period are designed to maintain and replace plant structures and ensure the ability to deliver water in the event of equipment failure.

It should be noted that I&D Fund costs are funded by charging I&D customers for "water production costs" as defined by the Revenue Ordinance. Water production cost is limited to expenses in accordance with GAAP (generally accepted accounting principles) which does not permit the pre-funding of planned future CIP costs. The establishment of major I&D projects will be dependent on projected cash flow for the I&D Fund.

I&D WATER ASSETS

Asset	Quantity
Filtration building	1
Chemical building	1
Flocculation basins	6
Reservoirs	2
Raw water and booster stations	5
Generator buildings	4
Clearwell	1
Valve house	1
Maintenance buildings	2
Chlorine building	1

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
I & D Fund	$ 250,000	$ 1,225,000	$ 0	$ 0	$ 0	$ 1,475,000
Total	$ 250,000	$ 1,225,000	$ 0	$ 0	$ 0	$ 1,475,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Basin Repair / Coating	$ 125,000	$ 125,000	$ 0	$ 0	$ 0	$ 250,000
Cuts 3 & 4 Maintenance	0	300,000	0	0	0	300,000
Dewatering Improvements	0	300,000	0	0	0	300,000
Enclose Chlorine Building	0	500,000	0	0	0	500,000
Main Electrical Gear	125,000	0	0	0	0	125,000
Total	$ 250,000	$ 1,225,000	$ 0	$ 0	$ 0	$ 1,475,000

Category:	I & D Water Improvements	**Start Year:**	2015
Project Name:	Basin Repair/Coating	**Department:**	I & D Plant
Project Number:	TBD	**Description:**	To repair and coat basins as necessary.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Basin Repair/Coating	0	125,000	125,000	0	0	0	250,000	250,000

FUNDING SOURCES

Source	Amount
I & D Fund	250,000
Total	**250,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Basin Repair/Coating	0

DETAILS

Objective:	To repair basins as necessary and to coat basins in an effort to extend the service life of the 6 basins.	**Council Priority:**	Health and Environment
Benefits:	Extended service life of basins.		
Scope/Comments:	Repair and coat six basins over time.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

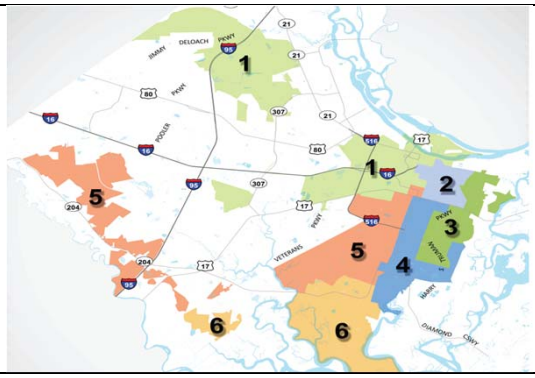
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	**Start Year:**	2016
Project Name:	Cuts 3 & 4 Maintenance	**Department:**	I & D Plant
Project Number:	TBD	**Description:**	To restore Cuts 3 & 4 as mandated under the federal sponsorship agreement for maintenance.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Cuts 3 & 4 Maintenance	0	0	300,000	0	0	0	300,000	300,000

FUNDING SOURCES

Source	Amount
I & D Fund	300,000
Total	**300,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Cuts 3 & 4 Maintenance	0

DETAILS

Objective:	Maintenance of diversion structure and clearing of debris from Bear Creek associated with Federal Agreement. Maintenance will insure raw water source viability.	**Council Priority:**	Health and Environment
Benefits:	Project protects raw water source quality and quantity for which all citizens of Savannah benefit in public health and economic development.		
Scope/Comments:	Work consists of removal of a number of fallen trees at various locations along Bear Creek as well as the replacement of fill material behind the diversion structure washed out by flood waters.		
Related Projects:	This project is part of the legal obligation under the City/Federal Agreement.	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

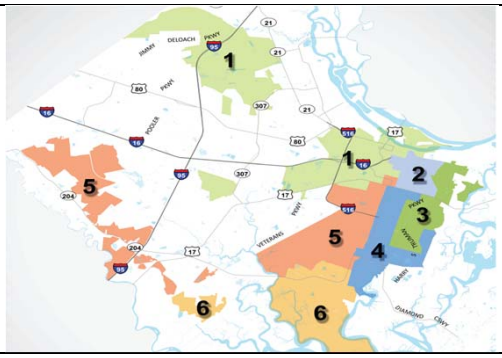
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	300,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Bear Creek
Neighborhood:	N/A
Council District:	N/A

Category:	I & D Water Improvements	**Start Year:**	2014
Project Name:	Dewatering Improvements	**Department:**	I & D Plant
Project Number:	TBD	**Description:**	Addition of second centrifuge and associated equipment to dewatering facility.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Dewatering Improvements	0	0	300,000	0	0	0	300,000	300,000

FUNDING SOURCES

Source	Amount
I & D Fund	300,000
Total	**300,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Dewatering Improvements	0

DETAILS

Objective:	Project will provide for continuous dewatering capability.	**Council Priority:**	Health and Environment
Benefits:	Second centrifuge will eliminate current practice of by-passing sludge to pond each time routine or emergency maintenance is required on single centrifuge equipment. Current by-passing requirements result in regular dredging of pond.		
Scope/Comments:	Project will include installation of second centrifuge and associated equipment.		
Related Projects:	Water supply only	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	300,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



A centrifuge at the I & D Plant

LOCATION

Address:	Highway 21, Pooler, Ga
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	**Start Year:**	2016
Project Name:	Enclose Chlorine Building	**Department:**	I & D Plant
Project Number:	TBD	**Description:**	To enclose the chlorine building with a scrubber system.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Enclose Chlorine Building	0	0	500,000	0	0	0	500,000	500,000

FUNDING SOURCES

Source	Amount
I & D Fund	500,000
Total	**500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Enclose Chlorine Building	0

DETAILS

Objective:	To contain leaks on-site or within the chlorine facility.	**Council Priority:**	Health and Environment
Benefits:	Enclosure of the chlorine facility and installation of scrubbers would safely contain any leaking chlorine within the facility.		
Scope/Comments:	Fully enclose chlorine building to contain potential leaks.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Chlorine tanks at the I & D Chlorine Building

LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	I & D Water Improvements	**Start Year:**	2014
Project Name:	Main Electrical Gear	**Department:**	I & D Plant
Project Number:	TBD	**Description:**	Upgrade/replace the electrical gear at the plant.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Main Electrical Gear	0	125,000	0	0	0	0	125,000	125,000

FUNDING SOURCES

Source	Amount
I & D Fund	125,000
Total	**125,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Main Electrical Gear	0

DETAILS

Objective:	To upgrade/replace the electrical gear.	**Council Priority:**	Health and Environment
Benefits:	The modifications will provide increased flexibility and allow the extension of power to incorporate additional electrical loads.		
Scope/Comments:	Replace or upgrade the existing electrical gear at the I & D Plant.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	125,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Electrical gear at the I & D Plant

LOCATION

Address:	Highway 21, Pooler, Ga
Neighborhood:	N/A
Council District:	1

2015-2019
PARK AND RECREATION IMPROVEMENTS

Improvements in this category are for the construction and renovation of infrastructure and equipment for active recreational parks and playgrounds within the City.

PARK AND RECREATION ASSETS

Asset	Quantity
Athletic fields	21
Basketball courts/complexes	25
Marina	1
Lakes	6
Passive parks	3
Picnic areas	41
Playgrounds	49
Spray pools	10
Swimming pools	9
Tennis court/court complex	7
Volleyball court	2
Walking trails/nature trails	4
Undeveloped land	7 sites

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
General Fund	$ 0	$ 50,000	$410,000	$ 470,000	$ 230,000	$ 1,160,000
Total	$ 0	$ 50,000	$410,000	$ 470,000	$ 230,000	$ 1,160,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Athletic Practice Fields Upgrade	$ 0	$ 0	$ 0	$ 125,000	$ 0	$ 125,000
Dog Park	0	0	0	100,000	0	100,000
Facility Lighting Program	0	0	0	120,000	0	120,000
Godley Improvements and Park Development	0	0	0	75,000	0	75,000

Project Name	2015	2016	2017	2018	2019	5 Year Total
Playground Equipment Reserve	0	50,000	0	50,000	50,000	150,000
Joseph Tribble Park Phase II	0	0	410,000	0	0	410,000
ADA Pool Compliance	0	0	0	0	180,000	180,000
Total	$ 0	$ 50,000	$410,000	$ 470,000	$ 230,000	$ 1,160,000

Category:	Park & Recreation	**Start Year:**	2018
Project Name:	ADA Pool Compliance	**Department:**	Buildings & Grounds Maintenance
Project Number:	TBD	**Description:**	To meet ADA Compliance City Pools
Contact Person/ Project Manager:	Barry Baker		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY 18	FY19		
ADA Pool Compliance	0	0	0	0	180,000	0	180,000	180,000

FUNDING SOURCES

Source	Amount
General Fund	180,000
Total	**180,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
ADA Pool Compliance	0

DETAILS

Objective:	To meet ADA requirements for City Pools	**Council Priority:**	Culture and Recreation
Benefits:	All citizens will have opportunity to utilize pools and pools will be in compliance with ADA Law.		
Scope/Comments:	To plan and design improvement for city pools to meet the 2010 ADA compliance.		
Related Projects:	None	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	180,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Savannah youth having some pool time

LOCATION

Address:	Various
Neighborhood:	Various
Council District:	1,2,5

Category:	Park and Recreation Improvements	**Start Year:**	2018
Project Name:	Athletic Practice Fields Upgrade	**Department:**	Buildings & Grounds
Project Number:	TBD	**Description:**	Design, grade and make drainage improvements at six locations.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Athletic Practice Fields Upgrade	0	0	0	0	125,000	0	125,000	125,000

FUNDING SOURCES

Source	Amount
General Fund	125,000
Total	**125,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Athletic Practice Fields Upgrade	0

DETAILS

Objective:	To upgrade youth athletic practice fields to proper conditions.	**Council Priority:**	Culture and Recreation
Benefits:	Will serve youth athletic progam.		
Scope/Comments:	Locations: (1) ACL Boulevard, (2) Cloverdale, (3) Kennedy, and (4) Staley Heights; (5)Hudson Hill and (6) Soldier's Field		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	25,000					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Athletic Practice Fields at Hudson Hill

LOCATION

Address:	Various locations City-wide
Neighborhood:	5, Carver Heights; 44, Cloverdale; 46, Liberty City/Summerside/Southover/Richfield; 48, Tatemville; 2, Hudson Hill/Bayview; 12 Eastside
Council District:	1,2,5

Category:	Park and Recreation Improvements	**Start Year:**	2018
Project Name:	Dog Park	**Department:**	Buildings & Grounds
Project Number:	TBD	**Description:**	Create a dog park for the community.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Dog Park	0	0	0	0	100,000	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	**100,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Dog Park	0

DETAILS

Objective:	Create a dog park for dogs to exercise and play off-leash in a controlled environment under the supervision of their owners.	**Council Priority:**	Culture and Recreation
Benefits:	Will create a space where dogs and their owners can play without impacting children or those afraid of dogs that are using the same area.		
Scope/Comments:	Enclose a space for a dog park.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

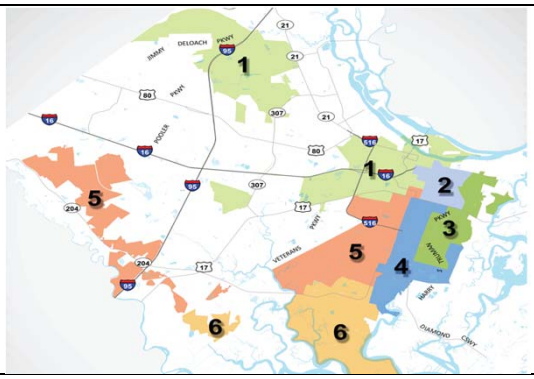
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	15,000					
Construction	85,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	TBD
Neighborhood:	N/A
Council District:	N/A

Category:	Park and Recreation Improvements	**Start Year:**	2018
Project Name:	Facility Lighting Program	**Department:**	Buildings & Grounds
Project Number:	TBD	**Description:**	Replace lighting systems at fourteen recreational facilities.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Facility Lighting Program	0	0	0	0	120,000	0	120,000	120,000

FUNDING SOURCES

Source	Amount
General Fund	120,000
Total	**120,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Facility Lighting Program	0

DETAILS

Objective:	To replace aging and outdated sports lighting systems that have reached their economic life span.	**Council Priority:**	Culture and Recreation
Benefits:	Replacing these lights will serve baseball, softball, tennis, and basketball users at the various sites.		
Scope/Comments:	Replacement of lighting systems at fourteen facilities over seven years. Wooden poles are in most critical need of replacement and are therefore scheduled for the first three years.		
Related Projects:		**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	120,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Athletic facilities at Hudson Hill

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

Category:	Park and Recreation Improvements	**Start Year:**	2018
Project Name:	Godley Improvements and Park Development	**Department:**	Buildings & Grounds
Project Number:	RE0904	**Description:**	Develop a community and linear park in the Godley Station area.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Godley Improvements and Park Development	0	0	0	0	75,000	0	75,000	75,000

FUNDING SOURCES

Source	Amount
General Fund	75,000
Total	**75,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Godley Improvements and Park Development	0

DETAILS

Objective:	Provide open space and recreational area in this newly annexed and constructed area.	**Council Priority:**	Culture and Recreation
Benefits:	Will contribute to the community and its resources, serve residents and businesses, encourage capital investment, and increase the tax base.		
Scope/Comments:	Develop a community and linear park in the Godley Station area.		
Related Projects:		**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

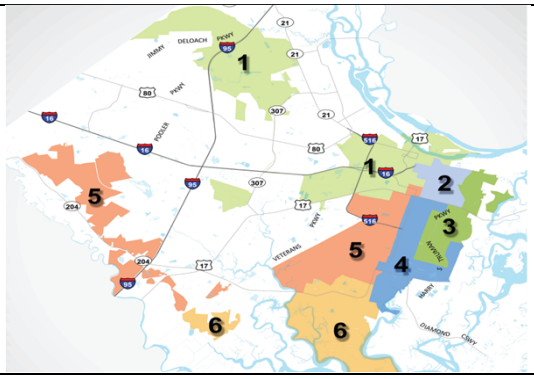
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	75,000					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Location to be identified
Neighborhood:	92, Godley West
Council District:	1

Category:	Park and Recreation Improvements	**Start Year:**	2011
Project Name:	Playground Equipment Reserve	**Department:**	Public Facilities, Events and Services Bureau Chief
Project Number:	RE0608	**Description:**	Provide funding for replacement playground equipment.
Contact Person/ Project Manager:	Joe Shearouse; jshearouse@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Playground Equipment Reserve	515,116	0	50,000	0	50,000	50,000	150,000	665,116

FUNDING SOURCES

Source	Amount
General Fund	150,000
	0
	0
Total	**150,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Playground Equipment Reserve	317,359

DETAILS

Objective:	To provide funding for replacement playground equipment.	**Council Priority:**	Culture and Recreation
Benefits:	To ensure funds are available to replace playground equipment as needed.		
Scope/Comments:	The City of Savannah maintains 49 playgrounds.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Mantenance	150,000					

OPERATING BUDGET IMPACT

No impact expected.	
Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Playground equipment at Hudson Hill

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

Category:	Park & Recreation	**Start Year:**	2017
Project Name:	Joseph Tribble Park Phase 2	**Department:**	Buildings & Grounds Maintenance
Project Number:	TBD	**Description:**	Add amenities and parking to Joe Tribble Park
Contact Person/ Project Manager:	Barry Baker		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Joseph Tribble Park Phase 2	0	0	0	410,000	0	0	410,000	410,000

FUNDING SOURCES

Source	Amount
General Fund	410,000
Total	**410,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Joseph Tribble Park Phase 2	0

DETAILS

Objective:	To add amenities to Joe Tribble Park	**Council Priority:**	Culture and Recreation
Benefits:	Community park will serve residents.		
Scope/Comments:	Amenites will be added to park and will include playground,shelter,dog park, spraypool and parking.		
Related Projects:	None	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

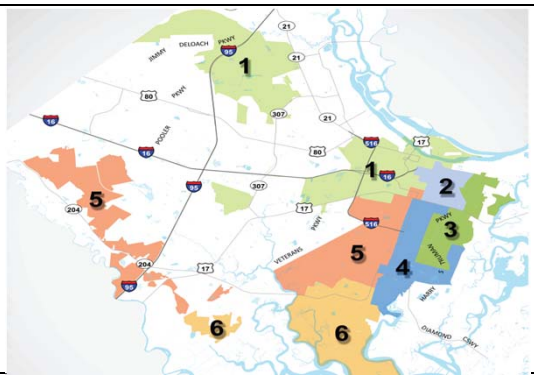
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	410,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Windsor & Largo
Neighborhood:	84
Council District:	6

2015-2019
PUBLIC BUILDING IMPROVEMENTS

The City owns or leases and must maintain 212 buildings. These facilities include administration buildings, fire stations, recreational/sports facilities, and parking facilities. All improvement projects for renovated and new facilities, other than those in the Water, Sewer, I and D Water, Civic Center and Sanitation Funds, are included in this category. The 2015 program provides funding for renovations and maintenance to parking garages and expansion at the Tompkins Community Center.

PUBLIC BUILDING ASSETS

Asset	Quantity – Owned	Quantity – Leased
Administration buildings	22	5
Community centers	15	4
Cultural Arts center	0	1
Fire facilities	16	0
Historic facilities	14	0
Adult daycare center	0	1
Maintenance facilities	11	0
Multi-use facilities	9	0
Other recreational facilities	14	0
Pool facilities	4	4
Restroom facilities	5	0
Sports facilities	7	1
Storage facilities	22	0
Police facilities	5	4
Parking facilities	4	0
Residences	4	0
Tourist Facilities	2	0
Training facilities	6	1
Other facilities	31	0

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
General Fund	$ 1,025,000	$ 658,850	$ 0	$ 819,600	$ 500,000	$ 3.003,450
General Fund (Preservation Fee)	0	25,000	0	0	0	25,000
Parking Fund	400,000	300,000	300,000	300,000	300,000	1,600,000
Total	$ 1,425,000	$ 983,850	$ 300,000	$ 1,119,600	$ 800,000	$ 4,628,450

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Gamble Building Capital Maintenance	$ 50,000	$ 58,850	$ 0	$ 50,000	$ 0	$ 158,850
Hudson Hill Renovations	0	0	0	69,600	0	69,600
New Fire Station	0	500,000	0	500,000	500,000	1,500,000
Fire Building Capital Maintenance	75,000	0	0	100,000	0	175,000
Park and Tree Maintenance Building Improvements	0	25,000	0	0	0	25,000
Parking Garages Lighting Retrofit	100,000	0	0	0	0	100,000
Parking Garages Repair and Restoration	300,000	300,000	300,000	300,000	300,000	1,500,000
Replace City Hall Chiller	0	100,000	0	0	0	100,000
Tompkins Center Renovation and Expansion	450,000	450,000	0	0	0	900,000
Delaware Center Renovations	0	0	0	100,000	0	100,000
Total	$ 975,000	$ 1,433,850	$ 300,000	$ 1,119,600	$ 800,000	$ 4,628,450

Category:	Public Building Improvements	**Start Year:**	2018
Project Name:	John Delaware Center Renovations	**Department:**	Buildings & Grounds Maintenance
Project Number:	TBD	**Description:**	Make interior repairs to existing center
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY 18	FY19		
John Delaware Center Renovations	0	0	0	0	100,000	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
Total	**100,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
John Delaware Center Renovations	0

DETAILS

Objective:	To maintain facility in good operating condition	**Council Priority:**	Culture and Recreation
Benefits:	This center serves as a regional center and improvements will maintain facility at satisfactory level and defer future expenditures.		
Scope/Comments:	Roofing repairs,HVAC system replace,restrooms floors replace and urinals replace,interior painting,lighting replacement.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

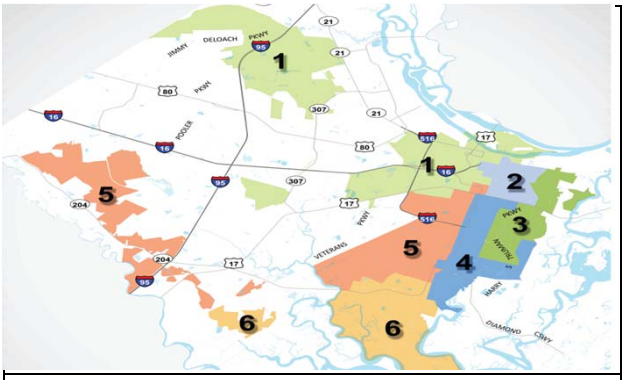
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: .

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



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LOCATION

Address:	1815 Lincoln St.
Neighborhood:	Thomas Square
Council District:	5

Category:	Public Building Improvements	**Start Year:**	2018
Project Name:	Fire Buliding Capital Maintenance	**Department:**	Fire Administration
Project Number:	PB0840	**Description:**	Various maintenance and repairs at fire stations around the City
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY 18	FY19		
Fire Buliding Capital Maintenance	176,322	75,000	0	0	100,000	0	175,000	351,322

FUNDING SOURCES

Source	Amount
General Fund	175,000
Total	**175,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Fire Buliding Capital Maintenance	125,628

DETAILS

Objective:	To ensure that all fire stations are in good repair	**Council Priority:**	Public Safety
Benefits:	Ensures Firefighters have safe living/working conditions while on the job		
Scope/Comments:	Individual repairs will be identified as needed		
Related Projects:	None	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	175,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Savannah Fire Department

LOCATION

Address:	Various
Neighborhood:	Various
Council District:	Various

Category:	Public Building Improvements	**Start Year:**	2010
Project Name:	Gamble Building Capital Maintenance	**Department:**	Community and Economic Development Bureau Chief
Project Number:	PB0427	**Description:**	Various structural repairs and maintenance
Contact Person/ Project Manager:	Taffanye Young, tyoung@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Gamble Building Capital Maintenance	303,923	50,000	58,850	0	50,000	0	158,850	462,773

FUNDING SOURCES

Source	Amount
General Fund	158,850
	0
	0
Total	**158,850**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Gamble Building Capital Maintenance	215,333

DETAILS

Objective:	To maintain the interior and exterior structure of the building	**Council Priority:**	High Performing Government
Benefits:	Maintain safety and acceptable conditions for occupants of the building		
Scope/Comments:	City Engineer will identify needed repairs and maintenance on a yearly basis		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	158,850					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Thomas Gamble Building

LOCATION

Address:	10 East Bay Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	**Start Year:**	2013
Project Name:	Hudson Hill Renovations	**Department:**	Buildings & Grounds
Project Number:	PB0844	**Description:**	Make interior repairs to the existing center.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Hudson Hill Renovations	81,000	0	0	0	69,600	0	69,600	150,600

FUNDING SOURCES

Source	Amount
General Fund	69,600
	0
	0
Total	**69,600**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Hudson Hill Renovations	1,639

DETAILS

Objective:	To maintain the facility in good operating condition.	**Council Priority:**	Culture and Recreation
Benefits:	This center serves community residents and youth. Will maintain facility at current level and defer future expenditures.		
Scope/Comments:	Interior painting, replacement of finishes, miscellaneous repairs and adjustments.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	69,600					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Hudson Hill facility

LOCATION

Address:	Hudson Ave. & W. Lathrop Ave.
Neighborhood:	2, Hudson Hill/Bayview
Council District:	1

Category:	Public Building Improvements	**Start Year:**	2016
Project Name:	New Fire Station	**Department:**	Fire Operations
Project Number:	TBD	**Description:**	Begin to pre-fund a new fire station in one of the developing areas.
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
New Fire Station	0	0	500,000	0	500,000	500,000	1,500,000	1,500,000

FUNDING SOURCES

Source	Amount
General Fund	1,500,000
	0
	0
Total	**1,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
New Fire Station	0

DETAILS

Objective:	To maintain the City's ISO rating, new stations will be needed in areas of high growth.	**Council Priority:**	Public Safety
Benefits:	Provides improved fire service to areas of the City.		
Scope/Comments:	Location of the station will depend upon pace of development over the next few years.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

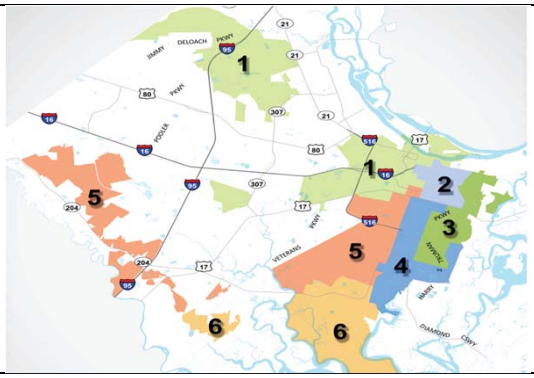
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,500,000					

OPERATING BUDGET IMPACT

Project will have impact on operating budget.

Description:	Full operating budget impact will be determined when project's scope is identfied.

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	TBD
Neighborhood:	N/A
Council District:	N/A

Category:	Public Building Improvements	**Start Year:**	2016
Project Name:	Park and Tree Maintenance Building Improvements	**Department:**	Park & Tree
Project Number:	TBD	**Description:**	Improve Park and Tree's maintenance building.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Park and Tree Maintenance Building Improvements	0	0	25,000	0	0	0	25,000	25,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	25,000
	0
	0
Total	**25,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Park and Tree Maintenance Building Improvements	0

DETAILS

Objective:	Provide a safe and secure area for maintaining and storing small engine equipment, Park & Tree supplies and materials.	**Council Priority:**	Culture and Recreation
Benefits:	Eliminate use of dilapidated structure at City Lot and reduce loss to theft and poor maintenance.		
Scope/Comments:	Crews will use the warehouse at Interchange Court for reporting, assembling and briefing. A security system will be installed so the premises can be monitored, to prevent unauthorized entry. Cameras will be installed to record entry into the facilities.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	25,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Park and Tree Maintenance Building

LOCATION

Address:	14 Interchange Court
Neighborhood:	88, Chatham Parkway
Council District:	1

Category:	Public Building Improvements	**Start Year:**	2013
Project Name:	Parking Garages Lighting Retrofit	**Department:**	Parking Garages & Lots
Project Number:	PB0421	**Description:**	Upgrade the lighting in the garages.
Contact Person/ Project Manager:	Veleeta McDonald; vmcdonald@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Parking Garages Lighting Retrofit	275,000	100,000	0	0	0	0	100,000	375,000

FUNDING SOURCES

Source	Amount
Parking Fund	100,000
	0
	0
Total	**100,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Parking Garages Lighting Retrofit	0

DETAILS

Objective:	To provide a new energy efficient lighting system.	**Council Priority:**	Economic Growth
Benefits:	Reduced operating and maintenance costs and enhanced garage interiors.		
Scope/Comments:	Funding is included for Bryan St., Liberty, Robinson, Montgomery and Whitaker Street garages.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	100,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Interior of Whitaker Street Parking Garage

LOCATION

Address:	Various locations in the Historic District
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	**Start Year:**	2011
Project Name:	Parking Garages Repair and Restoration	**Department:**	Parking Garages and Lots
Project Number:	PB0631	**Description:**	Complete repair of all parking garages and lots.
Contact Person/ Project Manager:	Veleeta McDonald; vmcdonald@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Parking Garages Repair and Restoration	1,195,486	300,000	300,000	300,000	300,000	300,000	1,500,000	2,695,486

FUNDING SOURCES

Source	Amount
Parking Fund	1,500,000
	0
	0
Total	**1,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Parking Garages Repair and Restoration	277,920

DETAILS

Objective:	Restoration and repairs to the interior of each parking garage.	**Council Priority:**	Economic Growth
Benefits:	To maintain the life expectancy of the garages for daily and monthly customers.		
Scope/Comments:	Interior repairs of all City parking garages.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	1,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Whitaker Street Parking Garage

LOCATION

Address:	Various locations in the historic district
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	**Start Year:**	2016
Project Name:	Replace City Hall Chiller	**Department:**	Building & Electrical Maintenance
Project Number:	TBD	**Description:**	Replace the HVAC system in City Hall with a more efficient model that is more easily maintained.
Contact Person/ Project Manager:	Building and Electrical Maintenance Department Supervisor		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Replace City Hall Chiller	0	0	100,000	0	0	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
	0
	0
Total	**100,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Replace City Hall Chiller	0

DETAILS

Objective:	Allow for better indoor climate control and easier maintenance with a newer unit.	**Council Priority:**	High Performing Government
Benefits:	Save energy and increase comfort for those who work in City Hall.		
Scope/Comments:	Replace the chiller in City Hall.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	100,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



City Hall

LOCATION

Address:	6 E. Bay Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Public Building Improvements	**Start Year:**	2013
Project Name:	Tompkins Center Renovation and Expansion	**Department:**	Buildings & Grounds
Project Number:	PB0842	**Description:**	Renovate and expand a portion of the existing building.
Contact Person/ Project Manager:	Barry Baker; bbaker@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Tompkins Center Renovation and Expansion	400,000	1,450,000	450,000	0	0	0	1,900,000	2,300,000

FUNDING SOURCES

Source	Amount
General Fund	900,000
SPLOST VI	1,000,000
	0
Total	**1,900,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Tompkins Center Renovation and Expansion	4,524

DETAILS

Objective:	To meet programming needs and replace inadequate, deteriorated existing space.	**Council Priority:**	Culture and Recreation
Benefits:	Serves West Savannah youth and adults. Will maintain facility, defer future expenses, contribute to the community, and improve service not meeting minimum standard.		
Scope/Comments:	Replacement of NW portion of building (area between the gym and pool) with single-story, 6000 sq.ft. addition containing multi-purpose, kitchen, fitness, game, lifeguard, and TV-rooms, office, storage, and shower rooms/restrooms and a new gym floor.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,900,000					

OPERATING BUDGET IMPACT

Minimal addition to staff, as well as minimal addition to upkeep costs.

Description:	N/A

Estimated Annual Impact	
Personnel	20,000
Contractuals	2,500
Commodities	2,500
Other	0
Total	**25,000**



Tompkins Center

LOCATION

Address:	2319 Ogeechee Road
Neighborhood:	17, Cuyler/Brownsville
Council District:	1

2015-2019
SANITATION IMPROVEMENTS

The Capital Improvement in this category is for development of a second cell for receiving waste at the Dean Forest Road Landfill facility. The currently open cell is on pace to reach its maximum capacity within the next 5 to 10 years. The second cell must be environmentally permitted, designed, and constructed to receive waste before closure of the Phase 1 cell can begin.

SANITATION ASSETS

Asset	Quantity
Landfills	1
Administration buildings	4

REVENUE SUMMARY

Funding Source	2014	2015	2016	2017	2019	5 Year Total
Sanitation Fund	$ 17,010,000	$ 0	$ 0	$ 0	$ 0	$ 17,010,000
Total	$ 17,010,000	$ 0	$ 0	$ 0	$ 0	$ 17,010,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Dean Forest Landfill Phase 2	$ 17,010,000	$ 0	$ 0	$ 0	$ 0	$ 17,010,000
Total	$ 17,010,000	$ 0	$ 0	$ 0	$ 0	$ 17,010,000

Category:	Sanitation Improvements	**Start Year:**	2015
Project Name:	Dean Forest Landfill Phase 2	**Department:**	Refuse Disposal
Project Number:	TBD	**Description:**	Develop new cell at landfill to increase capacity.
Contact Person/ Project Manager:	Gene Prevatt; gprevatt@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Dean Forest Landfill Phase 2	0	17,010,000	0	0	0	0	17,010,000	17,010,000

FUNDING SOURCES

Source	Amount
Sanitation Fund	17,010,000
Total	**17,010,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Dean Forest Landfill Phase 2	0

DETAILS

Objective:	Construct a new cell at the DFR landfill site to increase capacity.	**Council Priority:**	Health and Environment
Benefits:	Allows for continued operation of the landfill; the existing cell will be reaching full capacity within the next 5 to 10 years.		
Scope/Comments:	Develop new cell at landfill to increase capacity.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	17,010,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Early stages of new cell construction at landfill

LOCATION

Address:	Dean Forest Road
Neighborhood:	96, Dean Forest Road Landfill
Council District:	1

2015-2019
SEWER IMPROVEMENTS

Sewer improvements include regular maintenance and rehabilitation of the sewer system, extension of the system into areas where service is not available, and separation of stormwater drainage from wastewater lines. A major project funded in 2014 continues to be the installation of a flow equalization system to the President Street Plant.

SEWER ASSETS

Asset	Quantity
Lift stations	176
Sewer pipe	834 miles
Treatment plants	4
Administration facility	1

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
Sewer Fund	$ 27,517,000	$ 30,948,000	$ 24,746,000	$ 25,883,000	$ 23,554,000	$ 132,648,000
Total	$ 27,517,000	$ 30,948,000	$ 24,746,000	$ 25,883,000	$ 23,554,000	$ 132,648,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Bacon Park Re-use Water System	$ 750,000	$ 500,000	$ 500,000	$ 500,000	$ 0	$ 2,250,000
Developer Oversizing	117,000	121,000	123,000	123,000	127,000	611,000
Equalization System	0	0	1,500,000	3,000,000	3,000,000	7,500,000
Georgetown Nutrient Removal	500,000	500,000	1,500,000	500,000	500,000	3,500,000
Large Tract Infrastructure Extension	100,000	100,000	100,000	105,000	108,000	513,000
Lift Station Rehabilitation	1,000,000	1,000,000	1,000,000	1,675,000	1,675,000	6,350,000
Lift Station/Small Plants Monitoring	89,000	94,000	94,000	99,000	102,000	478,000

President St. Residuals Improvements	10,000,000	11,000,000	2,000,000	2,000,000	2,000,000	27,000,000
President St. TMDL Improvements	1,500,000	1,500,000	5,500,000	3,000,000	3,000,000	14,500,000
SCADA Upgrade	28,000	29,000	29,000	31,000	31,000	148,000
Sewer Extensions	120,000	125,000	128,000	128,000	132,000	633,000
Sewer Line Rehabilitation	2,150,000	2,212,000	1,500,000	2,900,000	2,250,000	11,012,000
Sewer Share of Paving	88,000	92,000	94,000	94,000	97,000	465,000
Stormwater Separation	125,000	125,000	128,000	128,000	132,000	638,000
Treatment Plant Capital Expansion	100,000	200,000	200,000	400,000	400,000	1,300,000
Treatment Plant Capital Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
Treatment Plant Capital Maintenance	350,000	350,000	350,000	350,000	350,000	1,750,000
Wilshire Nutrient Removal	0	1,000,000	1,000,000	500,000	500,000	3,000,000
Wilshire TMDL Improvements	0	1,500,000	3,000,000	3,000,000	1,500,000	9,000,000
72" Line to Savannah River	0	0	4,000,000	0	1,000,000	5,000,000
Turblex Blower Replacement	0	0	0	3,200,000	0	3,200,000
UV Disinfection	0	0	0	1,500,000	1,500,000	3,000,000
Northwest Quadrant WPCP	0	0	1,000,000	1,000,000	1,000,000	3,000,000
Variable Frequency Drives	0	0	0	150,000	150,000	300,000
Directional Drill Wilshire	0	0	500,000	1,000,000	1,000,000	2,500,000
Crossroads Expansion	10,000,000	10,000,000	0	0	0	20,000,000
President St. Main Power	0	0	0	0	1,750,000	1,750,000
Wilshire Apron Construction	0	0	0	0	750,000	750,000
Total	$ 27,517,000	$ 30,948,000	$ 24,746,000	$ 25,883,000	$ 23,554,000	$ 132,648,000

Category:	Sewer	**Start Year:**	2017
Project Name:	72" Line to Savannah River	**Department:**	President Street Plant
Project Number:	TDB	**Description:**	Install discharge pipe leading from the plant into the Savannah River
Contact Person/ Project Manager:	Charlie Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
72" Line to Savannah River	0	0	0	4,000,000	0	1,000,000	5,000,000	5,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	5,000,000
Total	**5,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
72" Line to Savannah River	0

DETAILS

Objective:	To provide a better route for discharge…	**Council Priority:**	Health & Environment
Benefits:	Discharge currently routed through the Kayton Canal, new line would ease that burden		
Scope/Comments:	None		
Related Projects:	UV Disinfections	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	5,000,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Savannah River

LOCATION

Address:	1400 E. President St.
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	**Start Year:**	2011
Project Name:	Bacon Park Re-Use Water System	**Department:**	Water Reclamation
Project Number:	SW0623	**Description:**	Re-use water side stream system.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Bacon Park Re-Use Water System	7,600,000	750,000	500,000	500,000	500,000	0	2,250,000	9,850,000

FUNDING SOURCES

Source	Amount
Sewer Fund	2,250,000
Total	**2,250,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Bacon Park Re-Use Water System	235,550

DETAILS

Objective:	To construct a re-use water system in the Bacon Park area.	**Council Priority:**	Health and Environment
Benefits:	To irrigate the golf courses and ball fields.		
Scope/Comments:	Constructing a mid-size re-use water system for irrigation purposes.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	2,250,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Bacon Park Golf Course

LOCATION

Address:	1 Shorty Cooper Dr.
Neighborhood:	Bacon Park
Council District:	3, 4

Category:	Sewer Improvements	**Start Year:**	2015
Project Name:	Crossroads Expansion	**Department:**	Regional Plants
Project Number:	TBD	**Description:**	Expansion of the Crossroads Water Treatment Plant
Contact Person/ Project Manager:	Plant Manager		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Crossroads Expansion	0	10,000,000	10,000,000	0	0	0	20,000,000	20,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	20,000,000
Total	**20,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Crossroads Expansion	0

DETAILS

Objective:	Expand the capacity of the plant beyond its current 3 million gallon per day limit	**Council Priority:**	Health and Environment
Benefits:	Allows for efficient processing of a larger amount of wastewater, allowing for continued growth in the plant's service area		
Scope/Comments:	Plant operating near current capacity, needs to handle more due to continued growth in the West Chatham area.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	100,000					
Design	1,900,000					
Construction	18,000,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



A schematic of the current plant configuration

LOCATION

Address:	Gulfstream Road
Neighborhood:	Airport
Council District:	1

Category:	Sewer Improvements	**Start Year:**	2012
Project Name:	Developer Oversizing	**Department:**	Sewer Maintenance
Project Number:	SW0726	**Description:**	Enlarge the sewer system or upgrade lift stations to meet future system demands.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Developer Oversizing	297,627	117,000	121,000	123,000	123,000	127,000	611,000	908,627

FUNDING SOURCES

Source	Amount
Sewer Fund	611,000
Total	**611,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Developer Oversizing	0

DETAILS

Objective:	Oversizing of the system is necessary when it is anticipated that additional capacity will be needed in an area beyond the scope of a particular development.	**Council Priority:**	Health and Environment
Benefits:	The Master Planning concept ensures future capacities in areas of potential growth.		
Scope/Comments:	Surcharges that go into the Sewer Fund will pay for these.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

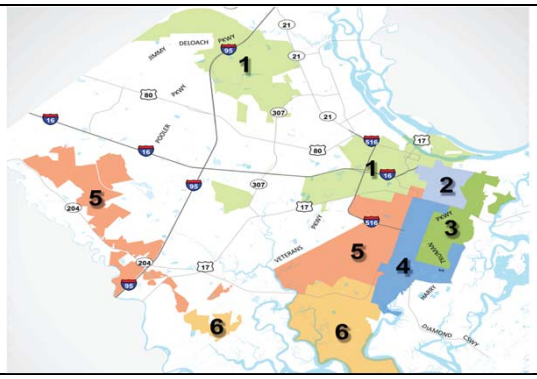
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	611,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2013
Project Name:	Directional Drill-Wilshire Plant	**Department:**	Regional Plants
Project Number:	TBD	**Description:**	Directional drilling needed for Wilshire Plant
Contact Person/ Project Manager:	Plant Manager		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Directional Drill-Wilshire Plant	0	0	0	500,000	1,000,000	1,000,000	2,500,000	2,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	2,500,000
Total	**2,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Directional Drill-Wilshire Plant	0

DETAILS

Objective:	To make directional bore that will be needed for the plant	**Council Priority:**	Health and Environment
Benefits:	Compliance with permit conditions in the most cost effective manner.		
Scope/Comments:	Needed to set up the plant for future closure.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

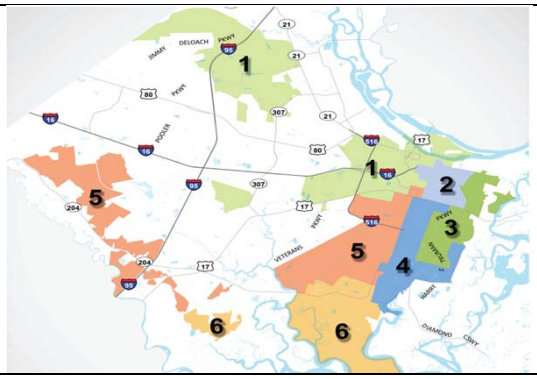
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	2,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	11015 Largo Drive
Neighborhood:	80, Wilshire Estates
Council District:	6

Category:	Sewer Improvements	**Start Year:**	2010
Project Name:	Equalization System	**Department:**	President Street Plant
Project Number:	SW0523	**Description:**	Add a flow equalization system to the President Street Plant.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Equalization System	5,680,000	0	0	1,500,000	3,000,000	3,000,000	7,500,000	13,180,000

FUNDING SOURCES

Source	Amount
Sewer Fund	7,500,000
Total	**7,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Equalization System	0

DETAILS

Objective:	To add a flow equalization system to President Street Plant.	**Council Priority:**	Health and Environment
Benefits:	This will prevent any regulatory permit (NPDES) non compliance issues that may be caused by peak flow flushing action.		
Scope/Comments:	The system will provide the ability to minimize the flushing action of the incoming increase in wastewater flow due to planned plant closures.		
Related Projects:	Closure of the Hunter Army Airfield and Wilshire Wastewater Treatment Plants.	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

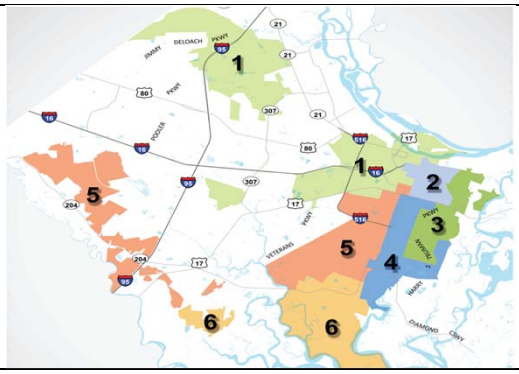
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	7,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	1400 East President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	**Start Year:**	2015
Project Name:	Georgetown Nutrient Removal	**Department:**	Regional Plants
Project Number:	TBD	**Description:**	Funding for future modifications to plant and/or processes in order to meet highly probable future limitations on nutrient loadings.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Georgetown Nutrient Removal	0	500,000	500,000	1,500,000	500,000	500,000	3,500,000	3,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	3,500,000
Total	**3,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Georgetown Nutrient Removal	0

DETAILS

Objective:	Provide money for modifications to plant and/or processes in order to meet future limitations on nutrient loadings.	**Council Priority:**	Health and Environment
Benefits:	Compliance with future federal regulations. Prevention of large, unplanned expenditures that result in large rate increases.		
Scope/Comments:	Project is in response to numerous nationwide discussions regarding the high probability that nutrient limits will be placed on all wastewater plant discharges. Decisions regarding the nutrient limits or timing of new regulations have not yet been made.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

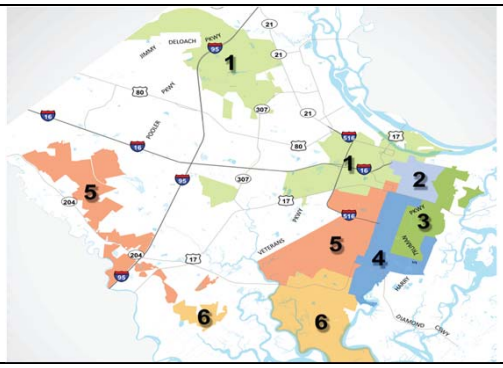
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	3,500,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	14 Beaver Run Drive
Neighborhood:	Georgetown
Council District:	6

Category:	Sewer Improvements	**Start Year:**	2000
Project Name:	Large Tract Infrastructure Extension	**Department:**	Sewer Maintenance
Project Number:	SW0521	**Description:**	Extend existing infrastructure to newly annexed areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Large Tract Infrastructure Extension	773,764	100,000	100,000	100,000	105,000	108,000	513,000	1,286,764

FUNDING SOURCES

Source	Amount
Sewer Fund	513,000
Total	**513,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Large Tract Infrastructure Extension	0

DETAILS

Objective:	Extension of existing infrastructure will be necessary to serve the newly annexed areas and allow development to begin.	**Council Priority:**	Economic Growth
Benefits:	The City will benefit from the economic development of the new annexed areas through an increased tax base & revenue from W/S service.		
Scope/Comments:	Extend existing infrastructure to newly annexed areas.		
Related Projects:	Annexation efforts	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

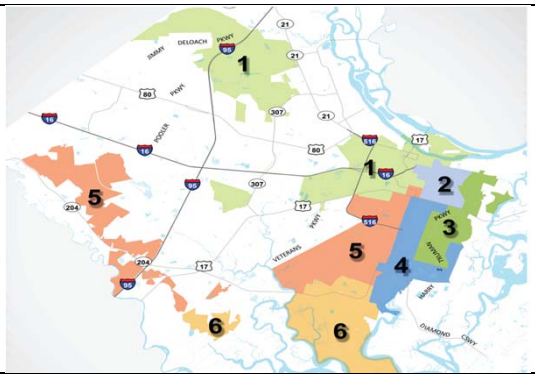
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	513,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2015
Project Name:	Lift Station Rehabilitation	**Department:**	Lift Stations
Project Number:	TBD	**Description:**	Rehabilitate or replace pump stations currently obsolete and/or reaching capacity.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Lift Station Rehabilitation	0	1,000,000	1,000,000	1,000,000	1,675,000	1,675,000	6,350,000	6,350,000

FUNDING SOURCES

Source	Amount
Sewer Fund	6,350,000
Total	**6,350,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Lift Station Rehabilitation	0

DETAILS

Objective:	The rehabilitation is necessary to provide additional system capacity and ensure system integrity.	**Council Priority:**	Health and Environment
Benefits:	This project provides the City with more reliable pump stations with the capacities to serve future customers.		
Scope/Comments:	Rehabilitate or replace pump stations.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

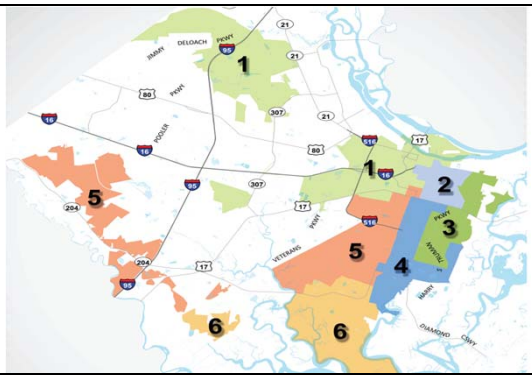
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	6,350,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2012
Project Name:	Lift Station/Small Plants Monitoring	**Department:**	Lift Stations
Project Number:	SW0722	**Description:**	Install remote terminal units at lift stations for the SCADA system.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Lift Station/Small Plants Monitoring	340,733	89,000	94,000	94,000	99,000	102,000	478,000	818,733

FUNDING SOURCES

Source	Amount
Sewer Fund	478,000
Total	**478,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Lift Station/Small Plants Monitoring	2,737

DETAILS

Objective:	The Supervisory Control and Data Acquisition (SCADA) system assists in the maintenance of over 150 lift stations.	**Council Priority:**	Health and Environment
Benefits:	The installation of the SCADA serves as an additional safety mechanism to monitor lift stations to avoid system failures.		
Scope/Comments:	Completed 32 remote terminal units.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

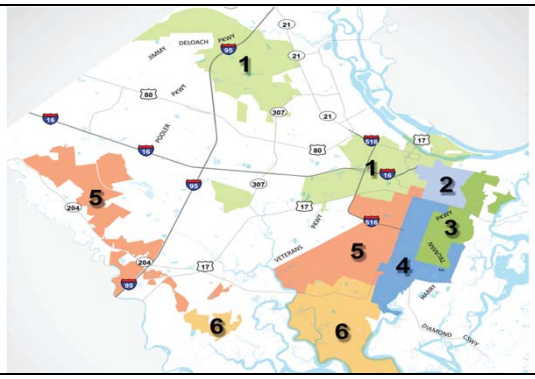
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	478,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2019
Project Name:	Northwest Quadrent WQCP	**Department:**	Regional Plants
Project Number:	TBD	**Description:**	Construct a new Water Quality Control Plant in the Northwest Quadrant of the City
Contact Person/ Project Manager:	Plant Manager		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Northwest Quadrent WQCP	0	0	0	1,000,000	1,000,000	1,000,000	3,000,000	3,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	3,000,000
Total	**3,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Northwest Quadrant WQCP	0

DETAILS

Objective:	To construct a small water reclamation plant in the Northwest part of the City	**Council Priority:**	Health and Environment
Benefits:	Efficient processing of wastewater flows		
Scope/Comments:	Smaller local plants lessen the distance flows need to travel and promote efficiency		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

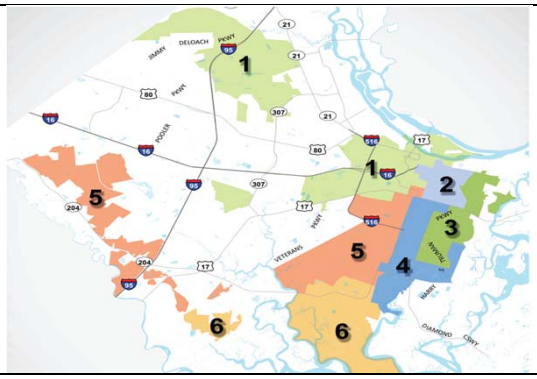
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	3,000,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	To Be Determined
Neighborhood:	.
Council District:	.

Category:	Sewer Improvements	**Start Year:**	2013
Project Name:	President St. Biosolids Handling Facilities	**Department:**	President Street Plant
Project Number:	SW0815	**Description:**	Major upgrades to President Street WPCP for the long term handling and disposal of biosolids.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
President St. Biosolids Handling Facilities	11,752,486	10,000,000	11,000,000	2,000,000	2,000,000	2,000,000	27,000,000	38,752,486

FUNDING SOURCES

Source	Amount
Sewer Fund	27,000,000
Total	**27,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
President St. Residuals Improvements	0

DETAILS

Objective:	Plan for major upgrades to President Street WPCP for the handling and disposal of biosolids.	**Council Priority:**	Health and Environment
Benefits:	Compliance with permit conditions in the most cost effective manner.		
Scope/Comments:	Long-term handling of biosolids in accordance with permit conditions.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

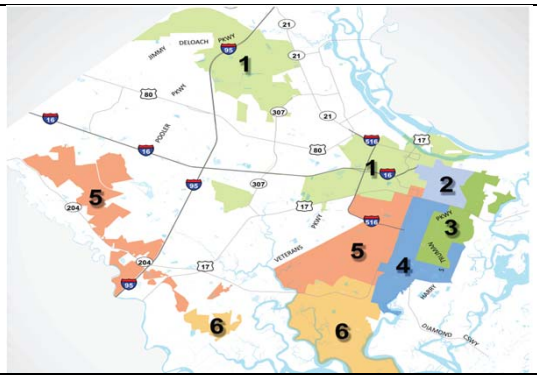
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	27,000,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	1400 East President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	**Start Year:**	2012
Project Name:	President St. TMDL Improvements	**Department:**	President Street Plant
Project Number:	SW0724	**Description:**	Major upgrade to President Street Waste Water Treatment Plant and/or processes due to changes in the TMDL limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
President St. TMDL Improvements	4,000,000	1,500,000	1,500,000	5,500,000	3,000,000	3,000,000	14,500,000	18,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	14,500,000
Total	**14,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
President St. TMDL Improvements	0

DETAILS

Objective:	Upgrade plant and/or processes at President Street WWTP in order to be compliant with upcoming TMDL limits.	**Council Priority:**	Health and Environment
Benefits:	Compliance with TMDL limits.		
Scope/Comments:	Project will affect President Street treatment plant.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

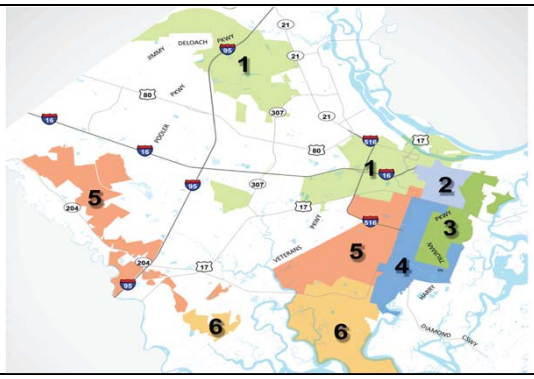
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	14,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	1400 East President Street Plant
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	**Start Year:**	2019
Project Name:	President St. Upgrade Main Power	**Department:**	President Street Plant
Project Number:	TBD	**Description:**	Upgrade the Main Power source at the plant
Contact Person/ Project Manager:	Plant Manager		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
President St. Upgrade Main Power	0	0	0	0	0	1,750,000	1,750,000	1,750,000

FUNDING SOURCES

Source	Amount
Sewer Fund	1,750,000
Total	**1,750,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
President St. Residuals Improvements	0

DETAILS

Objective:	Work with Georgia Power to upgrade the electric power sub-station located at the plant	**Council Priority:**	Health and Environment
Benefits:	Safer and more efficient power supply		
Scope/Comments:	.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

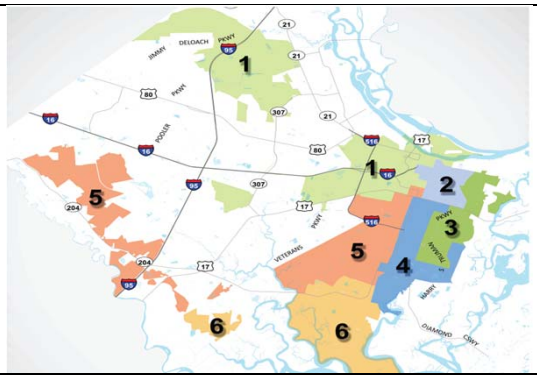
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,750,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	1400 East President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer Improvements	**Start Year:**	2012
Project Name:	SCADA Upgrade	**Department:**	Lift Stations
Project Number:	SW0723	**Description:**	Provide SCADA system hardware and software upgrades.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
SCADA Upgrade	151,459	28,000	29,000	29,000	31,000	31,000	148,000	299,459

FUNDING SOURCES

Source	Amount
Sewer Fund	148,000
Total	**148,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
SCADA Upgrade	40,319

DETAILS

Objective:	It is essential to upgrade the SCADA system in order to ensure that we can monitor and control the wastewater conveyance and treatment systems remotely.	**Council Priority:**	Health and Environment
Benefits:	Remote monitoring and control allows for prompt response to potential problems.		
Scope/Comments:	Hardware and software upgrades for SCADA system.		
Related Projects:	SCADA Upgrades and RTU Replacements	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	148,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



An existing SCADA unit in place at the I&D Water Plant.

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2011
Project Name:	Sewer Extensions	**Department:**	Sewer Maintenance
Project Number:	SW0622	**Description:**	Install sanitary sewers in areas where the City will provide future service.
Contact Person/ Project Manager:	Jim Lalpander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Sewer Extensions	605,373	120,000	125,000	128,000	128,000	132,000	633,000	1,238,373

FUNDING SOURCES

Source	Amount
Sewer Fund	633,000
Total	**633,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Sewer Extensions	9,598

DETAILS

Objective:	In many cases, customers are on septic tanks which have failed. This project provides the necessary sewer service and generates additional revenue.	**Council Priority:**	Health and Environment
Benefits:	Increased revenues from expanded service area.		
Scope/Comments:	Installation of sanitary sewers in futures service areas.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

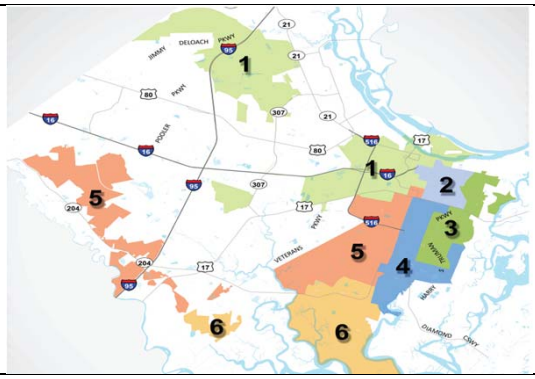
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	633,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2015
Project Name:	Sewer Line Rehabilitation	**Department:**	Sewer Maintenance
Project Number:	TBD	**Description:**	Rehabilitate and/or replace deteriorated or damaged sewer lines.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Sewer Line Rehabilitation	0	2,150,000	2,212,000	1,500,000	2,900,000	2,250,000	11,012,000	11,012,000

FUNDING SOURCES

Source	Amount
Sewer Fund	11,012,000
Total	**11,012,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Sewer Line Rehabilitation	0

DETAILS

Objective:	To reduce the number of stoppages/backups and cave-ins on sewer lines.	**Council Priority:**	Health and Environment
Benefits:	Reduction in sewer stoppages and/or cave-ins; also strengthening of the integrity of the sewer system.		
Scope/Comments:	Rehabilitation or replacement of deteriorated or damaged sewer lines.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

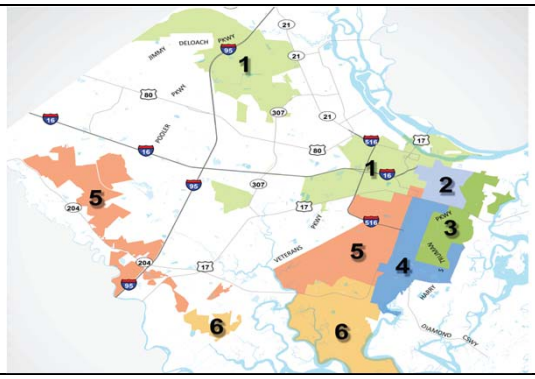
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	11,012,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2010
Project Name:	Sewer Share of Paving	**Department:**	Sewer Maintenance
Project Number:	SW0522	**Description:**	Replace damaged or deteriorated sewer lines prior to continuing street paving projects.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Sewer Share of Paving	676,934	88,000	92,000	94,000	94,000	97,000	465,000	1,141,934

FUNDING SOURCES

Source	Amount
Sewer Fund	465,000
Total	**465,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Sewer Share of Paving	0

DETAILS

Objective:	There are sewer lines in unpaved streets and some paved streets that are old and in need of replacement prior to street paving.	**Council Priority:**	Neighborhood Vitality
Benefits:	These deteriorated lines should be replaced prior to paving to prevent damaging newly paved streets.		
Scope/Comments:	Replacement of damaged or deteriorated sewer lines prior to paving.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

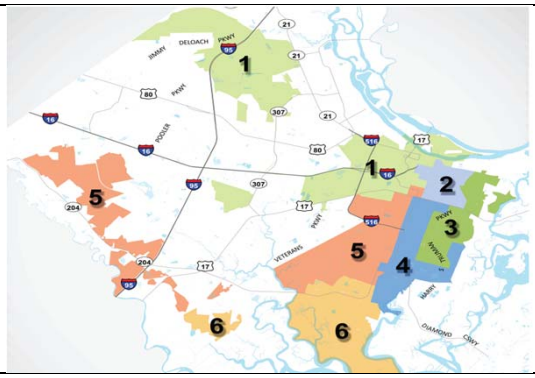
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	465,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2011
Project Name:	Stormwater Separation	**Department:**	Sewer Maintenance
Project Number:	SW0621	**Description:**	Direct stormwater out of the sanitary sewer system.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Stormwater Separation	829,518	125,000	125,000	128,000	128,000	132,000	638,000	1,467,518

FUNDING SOURCES

Source	Amount
Sewer Fund	638,000
Total	**638,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Stormwater Separation	251,086

DETAILS

Objective:	The infiltration of stormwater causes increased stoppages, lower system capacity and higher maintenance costs.	**Council Priority:**	Health and Environment
Benefits:	The removal of stormwater would create additional capacity and reduce stoppages caused by the increased flow from stormwater.		
Scope/Comments:	Direct stormwater out of the sanitary sewer system.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

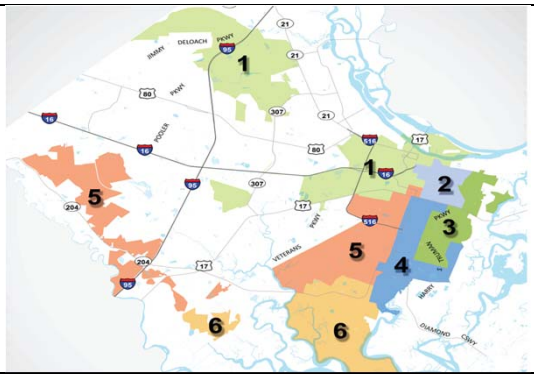
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	638,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Sewer Improvements	**Start Year:**	2004
Project Name:	Treatment Plant Capital Expansion	**Department:**	President Street Plant
Project Number:	SW0806	**Description:**	Make treatment capacity increases as needed at the City's wastewater treatment plants.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Treatment Plant Capital Expansion	4,100,000	100,000	200,000	200,000	400,000	400,000	1,300,000	5,400,000

FUNDING SOURCES

Source	Amount
Sewer Fund	1,300,000
Total	**1,300,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Treatment Plant Capital Expansion	0

DETAILS

Objective:	Provide funding for treatment plant capacity expansion.	**Council Priority:**	Health and Environment
Benefits:	Serve the growing community and service area of the City of Savannah. Project will enhance the public health and safety. It will provide for an economic stimulus and further ensures compliance of the law.		
Scope/Comments:	Expansion of wastewater treatment plant.		
Related Projects:	Treatment capacity capabilities of wastewater treatment plants	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

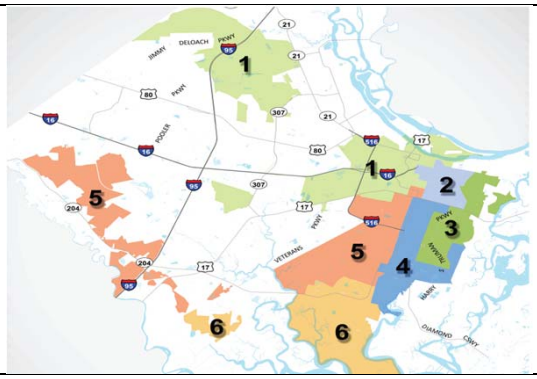
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	1,300,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire);
Council District:	2, 6,1

Category:	Sewer Improvements	**Start Year:**	2013
Project Name:	Treatment Plant Capital Improvements	**Department:**	President Street Plant
Project Number:	SW0811	**Description:**	Make various capital improvements as needed at the wastewater treatment plants.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Treatment Plant Capital Improvements	3,850,294	500,000	500,000	500,000	500,000	500,000	2,500,000	6,350,294

FUNDING SOURCES

Source	Amount
Sewer Fund	2,500,000
Total	**2,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Treatment Plant Capital Improvements	0

DETAILS

Objective:	To ensure wastewater treatment plants are properly operational with updated equipment according to new technologies and EPD directives.	**Council Priority:**	Health and Environment
Benefits:	Proper and more efficient and effective wastewater treatment.		
Scope/Comments:	Update equipment at wastewater treatment plants.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

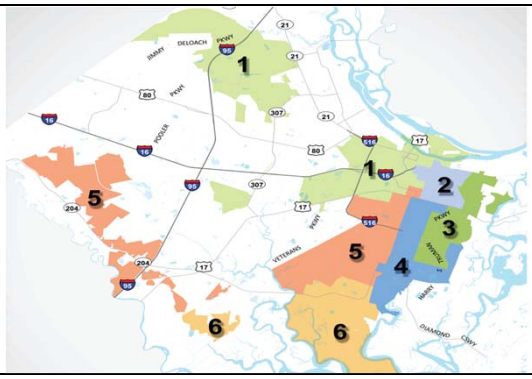
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	2,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire);
Council District:	2, 6, 1

Category:	Sewer Improvements	**Start Year:**	2013
Project Name:	Treatment Plant Capital Maintenance	**Department:**	President Street Plant
Project Number:	SW0810	**Description:**	Replace equipment, correct design deficiencies, and other needs to meet permit to discharge limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Treatment Plant Capital Maintenance	1,326,683	350,000	350,000	350,000	350,000	350,000	1,750,000	3,076,683

FUNDING SOURCES

Source	Amount
Sewer Fund	1,750,000
Total	**1,750,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Treatment Plant Capital Maintenance	24,745

DETAILS

Objective:	This project is necessary in order to meet the higher discharge limitations required by the Environmental Protection Division.	**Council Priority:**	Health and Environment
Benefits:	This project will allow the City to continue to meet its discharge requirements as required under the NPDES permit.		
Scope/Comments:	The project affects the following treatment plants: Georgetown, President, Wilshire & Windsor.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

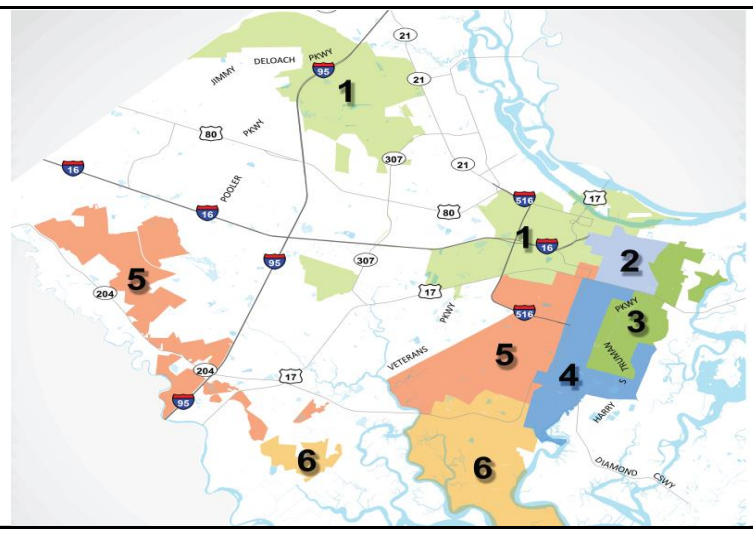
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	1,750,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Georgetown, President, Wilshire and Crossroads Plants
Neighborhood:	24, Blackshear (President); 79, Largo Woods (Wilshire);
Council District:	2, 6, 1

Category:	Sewer Improvements	**Start Year:**	2019
Project Name:	Wilshire Apron Construction	**Department:**	Regional Plants
Project Number:	TBD	**Description:**	Funding for EPD required improvements at the plant
Contact Person/ Project Manager:	Plant Manager		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Wilshire Apron Construction	0	0	0	0	0	750,000	750,000	750,000

FUNDING SOURCES

Source	Amount
Sewer Fund	750,000
Total	**750,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Wilshire Apron Construction	0

DETAILS

Objective:	To fix the deterioration of the apron surrounding the detention pond at the plant.	**Council Priority:**	Health and Environment
Benefits:	Compliance with EPD recommendations and requirements		
Scope/Comments:	Perform needed repairs to the plant area.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

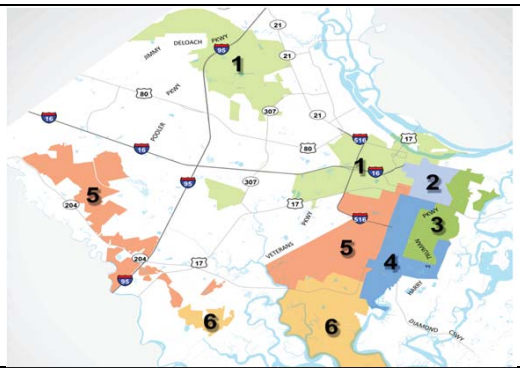
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	750,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	11015 Largo Drive
Neighborhood:	80, Wilshire Estates
Council District:	6

Category:	Sewer Improvements	**Start Year:**	2016
Project Name:	Wilshire Nutrient Removal	**Department:**	Regional Plants
Project Number:	TBD	**Description:**	Funding for future modifications to plant and/or processes in order to meet highly probable future limitations on nutrient loadings.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Wilshire Nutrient Removal	0	0	1,000,000	1,000,000	500,000	500,000	3,000,000	3,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	3,000,000
Total	**3,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Wilshire Nutrient Removal	0

DETAILS

Objective:	Provide money for modifications to plant and/or processes in order to meet future limitations on nutrient loadings.	**Council Priority:**	Health and Environment
Benefits:	Compliance with future Federal regulations. Prevention of large, unplanned expenditures that result in large rate increases.		
Scope/Comments:	Project is in response to numerous nationwide discussions regarding the high probability that nutrient limits will be placed on all wastewater plant discharges. Decisions regarding the nutirent limits or timing of new regulations have not yet been made.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

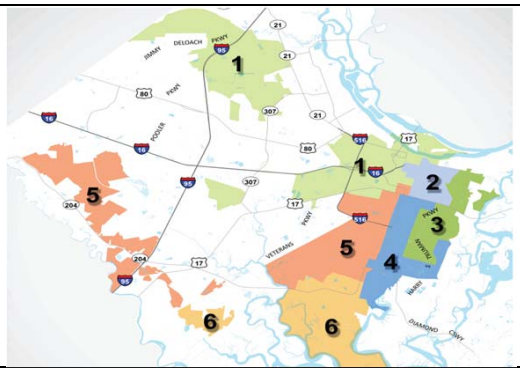
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	3,000,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	11015 Largo Drive
Neighborhood:	80, Wilshire Estates
Council District:	6

Category:	Sewer Improvements	**Start Year:**	2012
Project Name:	Wilshire TMDL Improvements	**Department:**	Regional Plants
Project Number:	SW0725	**Description:**	Improvements to wastewater plant in order to be compliant with future TMDL limits.
Contact Person/ Project Manager:	Charles Birkenkamper; cbirkenkamper@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Wilshire TMDL Improvements	2,500,000	0	1,500,000	3,000,000	3,000,000	1,500,000	9,000,000	11,500,000

FUNDING SOURCES

Source	Amount
Sewer Fund	9,000,000
Total	**9,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Wilshire TMDL Improvements	0

DETAILS

Objective:	Modify plant and/or processes in order to maintain compliance with TMDL regualtions.	**Council Priority:**	Health and Environment
Benefits:	Compliance with forthcoming TMDL limits.		
Scope/Comments:	Project affects Wilshire Plant.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

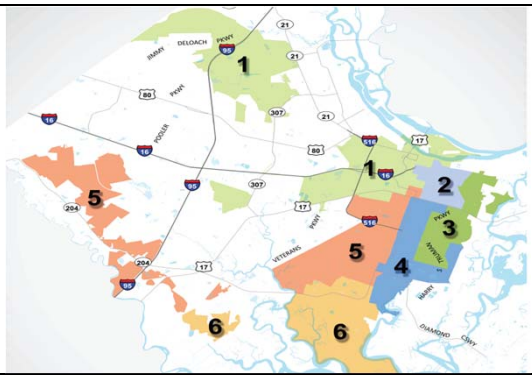
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	9,000,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	11015 Largo Drive
Neighborhood:	Wilshire
Council District:	6

Category:	Sewer	**Start Year:**	2018
Project Name:	Turblex Blower Replacement	**Department:**	President Street Plant
Project Number:	TBD	**Description:**	Replace blowers used for air circulation during the biological waste treatment process
Contact Person/ Project Manager:	Plant Manager		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Turblex Blower Replacement	0	0	0	0	3,200,000	0	3,200,000	3,200,000

FUNDING SOURCES

Source	Amount
Sewer Fund	3,200,000
Total	**3,200,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Turblex Blower Replacement	0

DETAILS

Objective:	To replace current blowers	**Council Priority:**	Health & Environment
Benefits:	New blowers will be safer, more energy efficient, and easier to maintain		
Scope/Comments:	None		
Related Projects:	None	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	3,200,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.

Description:	Newer, more efficient equipment should reduce energy usage and costs, it is unknown how much at this point.

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Current blower in use at President Street Plant

LOCATION

Address:	1400 E. President St.
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer	**Start Year:**	2018
Project Name:	UV Disinfection	**Department:**	President Street Plant
Project Number:	TDB	**Description:**	Install UV Disinfection equipment on new plant discharge line
Contact Person/ Project Manager:	Plant Manager		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
UV Disinfection	0	0	0	0	1,500,000	1,500,000	3,000,000	3,000,000

FUNDING SOURCES

Source	Amount
Sewer Fund	3,000,000
Total	**3,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
UV Disinfection	0

DETAILS

Objective:	To disinfect the treated water as it is discharged from the plant	**Council Priority:**	Health & Environment
Benefits:	Chlorine disinfection is currently being used, UV is a much safer process		
Scope/Comments:	None		
Related Projects:	72" Line to Savannah River	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	3,000,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Discharged water passing through a UV disinfection station

LOCATION

Address:	1400 E. President Street
Neighborhood:	24, Blackshear
Council District:	2

Category:	Sewer	**Start Year:**	2018
Project Name:	Variable Frequency Drives	**Department:**	President Street Plant
Project Number:	TDB	**Description:**	Replace variable frequency drives for pumps at wastewater treatment facilities
Contact Person/ Project Manager:	Plant Manager		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Variable Frequency Drives	0	0	0	0	150,000	150,000	300,000	300,000

FUNDING SOURCES

Source	Amount
Sewer Fund	300,000
Total	**300,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Variable Frequency Drives	0

DETAILS

Objective:	To ensure that pumps can adjust to handle varying rates of influent water	**Council Priority:**	Health & Environment
Benefits:	New drives will be more efficient, safer, and easier to maintain		
Scope/Comments:	None		
Related Projects:	None	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	300,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Current variable frequency drive equipment at plant

LOCATION

Address:	1400 E. President Street
Neighborhood:	24, Blackshear
Council District:	2

2015-2019
SQUARES AND MONUMENTS IMPROVEMENTS

Improvements in this group can be categorized as renovation of City squares and conservation and restoration of outdoor monuments, street medians, passive neighborhood parks, and one of the City's major tourist attractions, the Riverfront.

SQUARES AND MONUMENTS ASSETS

Asset	Quantity
Historic squares	21
Passive parks	37
Major medians	23
Minor medians	59
Monuments	53
Trees	82,450

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
General Fund	$ 0	$ 0	$ 0	$ 15,000	$ 0	$ 15,000
General Fund (Preservation Fee)	372,500	347,500	425,000	420,000	600,000	2,165,000
Total	$ 372,500	$ 347,500	$ 425,000	$ 435,000	$ 600,000	$ 2,180,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Atlantic Mall Lighting/ Landscape	$ 35,000	$ 0	$ 0	$ 210,000	$ 0	$ 245,000
Forsyth Park Lighting Upgrades	0	0	0	0	150,000	150,000
Entranceway and Median Improvements	0	0	95,000	15,000	15,000	125,000
Factors Walk Wall Stabilization	0	117,500	200,000	50,000	0	367,500
Square Lighting Upgrades	0	0	0	0	150,000	150,000

Fountain Conservation	51,250	20,000	0	10,000	25,000	106,250
Gordon Monument Conservation	0	0	25,000	0	0	25,000
Monument Conservation	50,000	50,000	0	25,000	25,000	150,000
Park, Square, Median and Irrigation Improvements	51,250	50,000	0	25,000	30,000	156,250
Public Monument Lighting	0	0	50,000	25,000	100,000	175,000
Rousakis Plaza and Riverfront Repairs	125,000	50,000	0	25,000	0	200,000
Square Renovation	60,000	60,000	0	20,000	60,000	200,000
Square Walkway Repairs	0	0	55,000	15,000	45,000	115,000
Bee Road Passive Park Trail	0	0	0	15,000	0	15,000
Total	$ 372,500	$ 347,500	$ 425,000	$ 435,000	$ 600,000	$ 2,180,000

Category:	Squares and Monuments	**Start Year:**	2018
Project Name:	Bee Road Passive Park Trail	**Department:**	Park & Tree
Project Number:	TBD	**Description:**	Install walking trail at Anderson and Bee Roads
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Bee Road Passive Park Trail	0	0	0	0	15,000	0	15,000	15,000

FUNDING SOURCES

Source	Amount
General Fund	15,000
Total	**15,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Bee Road Passive Park Trail	0

DETAILS

Objective:	Install walking trail at Anderson and Bee Roads.	**Council Priority:**	Neighborhood Vitality
Benefits:	Neighborhood involvement.		
Scope/Comments:	Clearing and planting of landscape.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

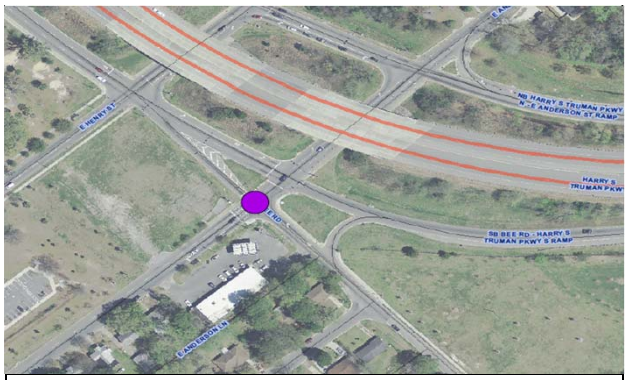
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	15,000					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Proposed site for Bee Road Passive Park Trail

LOCATION

Address:	Bee Road and Anderson Street intersection
Neighborhood:	34, Victory Manor/ East Hill/ Donwood
Council District:	2

Category:	Squares and Monuments	**Start Year:**	2013
Project Name:	Atlantic Mall Landscape and Lighting Improvements	**Department:**	Park and Tree
Project Number:	SQ0806	**Description:**	Improve landscape of Atlantic Mall.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Atlantic Mall Landscape and Lighting Improvements	310,000	35,000	0	0	210,000	0	245,000	555,000

FUNDING SOURCES

Source	Amount
General Fund	245,000
Total	**245,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Atlantic Mall Landscape and Lighting Improvements	7,295

DETAILS

Objective:	Improve landscape of Atlantic Mall.	**Council Priority:**	Neighborhood Vitality
Benefits:	Will provide aesthetically pleasing landscape for the mall consistent with lighting upgrades.		
Scope/Comments:	Design new landscape to replace existing sweetgums and crape myrtles in the mall from Tiedeman Park to Baldwin Park and complement the lighting plan for the mall.		
Related Projects:	Atlantic Mall Lighting, Victory Drive Median Improvements	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	200,000					
Design	45,000					
Repair/Maintenance	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Atlantic Mall

LOCATION

Address:	Atlantic Avenue
Neighborhood:	21, Baldwin Park; 38, Ardsley Park/ Chatham Crescent
Council District:	2, 4

Category:	Squares and Monuments	**Start Year:**	2017
Project Name:	Entranceway and Median Improvements	**Department:**	Park and Tree
Project Number:	TBD	**Description:**	Improve landscape of City entrances and medians
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Entranceway and Median Improvements	0	0	0	95,000	15,000	15,000	125,000	125,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	125,000
Total	**125,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Entranceway and Median Improvements	0

DETAILS

Objective:	Revitalize City entryways and medians.	**Council Priority:**	Neighborhood Vitality
Benefits:	Improve appearances of public property at entryways and along major medians.		
Scope/Comments:	Design attractive, water-efficient, and safe landscapes for all City entryways and major medians.		
Related Projects:	Gateway Signage	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	125,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Median on Liberty Street

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	**Start Year:**	2016
Project Name:	Factors Walk Wall Stabilization	**Department:**	Park and Tree
Project Number:	TBD	**Description:**	Stabilize the historic wall along Factor's Walk.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Factors Walk Wall Stabilization	0	0	317,500	400,000	250,000	0	967,500	967,500

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	367,500
SPLOST VI	600,000
	0
Total	**967,500**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Factors Walk Wall Stabilization	0

DETAILS

Objective:	Repair unstable portions of the stone wall along Factor's Walk to provide stability for the wall.	**Council Priority:**	Culture and Recreation
Benefits:	Preservation of historically-significant wall that is safe and functional.		
Scope/Comments:	Assess entire wall and select highest priority segments for detailed structural analysis, prepare high-quality conservation treatment plans and perform conservation techniques of those segments.		
Related Projects:	Historic Wall Preservations	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

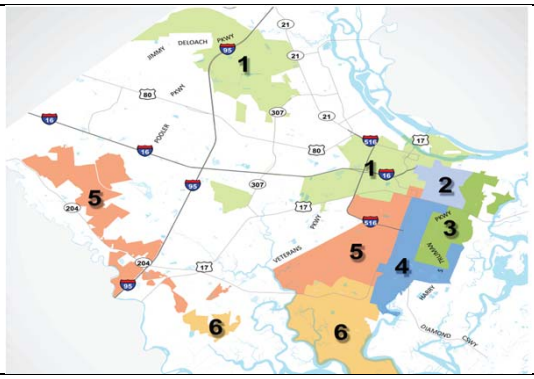
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	967,500					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Factors Walk
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	**Start Year:**	2015
Project Name:	Fountain Conservation	**Department:**	Park and Tree
Project Number:	TBD	**Description:**	Preserve and maintain the City's fountains.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Fountain Conservation	0	51,250	20,000	0	10,000	25,000	106,250	106,250

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	106,250
	0
	0
Total	**106,250**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Fountain Conservation	0

DETAILS

Objective:	Ensure the safe and efficient operation and preserve the architecture of the public fountains in parks, squares, medians and elsewhere.	**Council Priority:**	Culture and Recreation
Benefits:	Provide attractive and reliable water features as special effects, focal points and backdrops for passive recreation, tourism, and scenic vistas in public open spaces.		
Scope/Comments:	Significant metal and stone fountains require treatments due to the continuous flow of water which can deteriorate the structure over time. Electrical, pumps, and plumbing require inspection and analysis to provide safe and efficient water flow.		
Related Projects:	Park, Square, Median Improvements	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	106,250					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Fountain at Forsyth Park

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	**Start Year:**	2017
Project Name:	Gordon Monument Conservation	**Department:**	Park and Tree
Project Number:	TBD	**Description:**	Conserve the Gordon Monument in Wright Square
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Gordon Monument Conservation	0	0	0	25,000	0	0	25,000	25,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	25,000
	0
	0
Total	**25,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Gordon Monument Conservation	0

DETAILS

Objective:	Restore Gordon Monument.	**Council Priority:**	Neighborhood Vitality
Benefits:	Preservation of monument for tourism and future generations.		
Scope/Comments:	Repoint foundation, inject grout into cracked pillar, treat carbon sediment on Corininthian capital.		
Related Projects:	Monument Conservation	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	25,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Gordon Monument in Wright Square

LOCATION

Address:	Bull and President Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	**Start Year:**	2013
Project Name:	Monument Conservation	**Department:**	Park and Tree
Project Number:	SQ0807	**Description:**	Repair, restore and improve monuments in various locations
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Monument Conservation	221,779	50,000	50,000	0	25,000	25,000	150,000	371,779

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	150,000
Total	**150,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Monument Conservation	79,311

DETAILS

Objective:	To preserve and improve the condition of monuments.	**Council Priority:**	Culture and Recreation
Benefits:	Preservation of monuments for enjoyment and education of residents and visitors. The project will ensure that monuments receive treatments on a timely basis to avoid the need for extensive large restoration projects.		
Scope/Comments:	Monument conservation and related site improvements to improve condition, protection,and site aesthetics such as walkways, fencing, and improved lighting.		
Related Projects:	Gordon Monument Conservation	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	150,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Monument to James Edward Oglethorpe in Chippewa Square

LOCATION

Address:	Various locations
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	**Start Year:**	2012
Project Name:	Park, Square, Median and Irrigation Improvements	**Department:**	Park and Tree
Project Number:	PT0700	**Description:**	Maintain and improve the Parks, Squares, and Medians, including irrigation systems.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Park, Square, Median and Irrigation Improvements	179,000	51,250	50,000	0	25,000	30,000	156,250	335,250

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	156,250
Total	**156,250**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Park, Square, Median and Irrigation Improvements	114,701

DETAILS

Objective:	Improve the landscape, structures and infrastructure conditions in public parks, squares and medians.	**Council Priority:**	Neighborhood Vitality
Benefits:	Provide safe and secure, scenic public open spaces to attract visitors and improve the overall quality of life.		
Scope/Comments:	Thin out overcrowded vegetation to improve visibility and re-establish scenic vistas. Add landscaping to improve appearances. Upgrade irrigation systems to meet current vegetation needs. Modify and/or repair walkways, benches and other structures.		
Related Projects:	Square Renovation, Fountain Conservation, Monument Conservation	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	156,250					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Repairs in Wright Square

LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Squares and Monuments	**Start Year:**	2017
Project Name:	Public Monument Lighting	**Department:**	Park and Tree
Project Number:	TBD	**Description:**	Install or repair lighting of public monuments
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Public Monument Lighting	0	0	0	50,000	25,000	100,000	175,000	175,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	175,000
Total	**175,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Public Monument Lighting	0

DETAILS

Objective:	To provide lighting of the monuments.	**Council Priority:**	Neighborhood Vitality
Benefits:	Enhance nighttime appearance of monuments to promote tourism.		
Scope/Comments:	Assess existing lighting and adjust lighting as necessary; install additional lighting where appropriate (i.e. Oglethorpe Monumement in Chippewa Square).		
Related Projects:	Monument Conservation	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	175,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Monument to Nathanael Greene in Johnson Square

LOCATION

Address:	Historic district
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	**Start Year:**	1998
Project Name:	Rousakis Plaza and Riverfront Repairs	**Department:**	Park and Tree
Project Number:	PT0801	**Description:**	Repair and maintain the structure of Rousakis Plaza.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Rousakis Plaza and Riverfront Repairs	382,687	125,000	50,000	0	25,000	0	200,000	582,687

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	200,000
Total	**200,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Rousakis Plaza and Riverfront Repairs	75,808

DETAILS

Objective:	To protect the plaza support structure from further decline and to provide upkeep to a major tourist attraction.	**Council Priority:**	Economic Growth
Benefits:	Performing preventive maintenance is less costly than repairing a structural collapse. Protect a significant investment and ensure a safe area for major public events.		
Scope/Comments:	The structures to be repaired include the docks, brick, decking, etc.		
Related Projects:	Continued maintenance of the Riverfront Park.	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Rousakis Plaza

LOCATION

Address:	Rousakis Plaza
Neighborhood:	8, North Historic District
Council District:	1

Category:	Squares and Monuments	**Start Year:**	2005
Project Name:	Square Renovation	**Department:**	Park and Tree
Project Number:	PT0902	**Description:**	Improve the lighting, paving , landscaping and furnishing in squares.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Square Renovation	908,397	60,000	60,000	0	20,000	60,000	200,000	1,108,397

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	200,000
	0
	0
Total	**200,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Square Renovation	835,920

DETAILS

Objective:	To make improvements to historic squares.	**Council Priority:**	Culture and Recreation
Benefits:	Reduce the chance of injury on the walkways, enhance public safety and improve aesthetics.		
Scope/Comments:	The squares to be renovated are: Whitfield, Franklin, Warren, Lafayette, and Greene.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	200,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Lafayette Square

LOCATION

Address:	Whitfield, Franklin, Warren, Lafayette, and Greene Squares
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	**Start Year:**	2017
Project Name:	Square Walkway Repairs	**Department:**	Park and Tree
Project Number:	TBD	**Description:**	Repair brick walksways in the downtown squares.
Contact Person/ Project Manager:	Jerry Flemming; jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Square Walkway Repairs	0	0	0	55,000	15,000	45,000	115,000	115,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	115,000
Total	**115,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Square Walkway Repairs	0

DETAILS

Objective:	Repair brick walkways in downtown squares.	**Council Priority:**	Neighborhood Vitality
Benefits:	To provide water infiltration for trees while providing public safety for pedestrians.		
Scope/Comments:	Remove and reset bricks on sand as necessary to provide safe walkways.		
Related Projects:	Square Renovation	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	115,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Johnson Square

LOCATION

Address:	Historic District
Neighborhood:	8, North Historic District; 9, South Historic District
Council District:	1, 2

Category:	Squares and Monuments	**Start Year:**	2019
Project Name:	Forsyth Park Lighting	**Department:**	Park & Tree
Project Number:	TBD	**Description:**	Refurbish historic lamps in forsyth park
Contact Person/ Project Manager:	Jerry Flemming, 651-6610, jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Forsyth Park Lighting	0	0	0	0	0	150,000	150,000	150,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	150,000
Total	**150,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Forsyth Park Lighting	0

DETAILS

Objective:	Refurbish historic lamps in Forsyth Park	**Council Priority:**	Neighborhood Vitality
Benefits:	To provide asethetically pleasing and efficient lighting.		
Scope/Comments:	Refurbish and upgrade historic lamps in Forsyth Park.		
Related Projects:	Park & Square Lighting	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

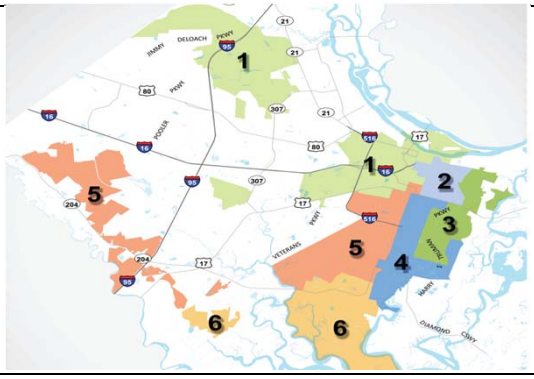
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	150,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	n/a

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



.

LOCATION

Address:	Bull & Gwinnett
Neighborhood:	9, 14, 15
Council District:	2

Category:	Squares and Monuments	**Start Year:**	2019
Project Name:	Square Lighting Upgrades	**Department:**	Park & Tree
Project Number:	TBD	**Description:**	Reburbish historic lamps in the downtown squares
Contact Person/ Project Manager:	Jerry Flemming, 651-6610, jflemming@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Square Lighting Upgrades	0	0	0	0	0	150,000	150,000	150,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	150,000
Total	**150,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Square Lighting Upgrades	0

DETAILS

Objective:	Provide aesthetic and cost efficient lighting in squares	**Council Priority:**	Neighborhood Vitality
Benefits:	Safety and cost savings		
Scope/Comments:	Refurbish light fixtures in accordance with the parks and square lighting standards, upgrade electrical panels as required, and paint light poles.		
Related Projects:	Square Renovations	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

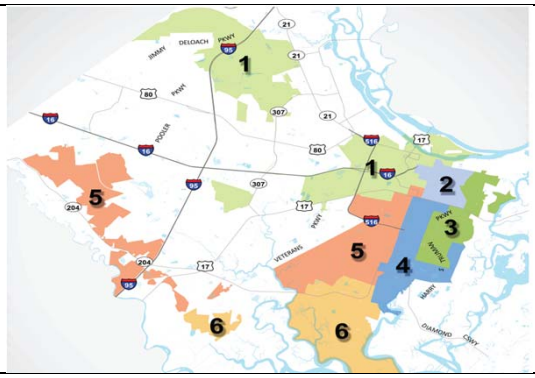
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	10,000					
Design	20,000					
Repair/Maintenance	120,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	n/a

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



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LOCATION

Address:	Historic district
Neighborhood:	8, 9
Council District:	1, 2

2015-2019
STREET IMPROVEMENTS

Infrastructure in this category is designed to preserve the City's streets, bridges, highways, sidewalks, rights-of-way, and lanes. Improvements in the 5 year plan, as in year 2015, are primarily ongoing maintenance projects.

STREET ASSETS

Asset	Quantity
Paved streets	637.57 miles
Unpaved streets	.90 miles
Curb	423 miles
Sidewalks	265.1 miles
City-maintained bridges	28

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
General Fund	$ 545,000	$ 1,615,000	$ 2,125,000	$ 2,183,500	$ 1,930,000	$ 8,398,500
General Fund (Preservation Fee)	227,500	227,500	175,000	180,000	0	810,000
Total	$ 772,500	$ 1,842,500	$ 2,300,000	$ 2,363,500	$ 1,930,000	$ 9,208,500

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Bridge Maintenance	$ 100,000	$ 150,000	$ 300,000	$ 309,000	$ 200,000	$ 1,059,000
LMIG Resurfacing	300,000	315,000	325,000	330,000	330,000	1,600,000
Montgomery Street Ramp	102,500	102,500	0	0	0	205,000
New Sidewalk Install	0	250,000	250,000	257,000	250,000	1,007,000
Repair / Install Curbs	75,000	100,000	150,000	154,500	150,000	629,500
Resurfacing	0	350,000	350,000	360,500	350,000	1,410,500
River Street Ramps Reconstruction	125,000	125,000	175,000	180,000	0	605,000
Sidewalk Repairs	70,000	100,000	200,000	206,000	200,000	776,000
Street Paving	0	150,000	250,000	257,500	250,000	907,500
Wheelchair Access Ramps	0	200,000	300,000	309,000	200,000	1,009,000
Total	$ 772,500	$ 1,842,500	$ 2,300,000	$ 2,363,500	$ 1,930,000	$ 9,208,500

Category:	Street Improvements	**Start Year:**	1999
Project Name:	Bridge Maintenance	**Department:**	Streets Maintenance
Project Number:	SP0323	**Description:**	Maintain and repair the City's bridges.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Bridge Maintenance	701,867	100,000	150,000	300,000	309,000	200,000	1,059,000	1,760,867

FUNDING SOURCES

Source	Amount
General Fund	1,059,000
Total	**1,059,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Bridge Maintenance	171,818

DETAILS

Objective:	To ensure all of the City bridge structures are structurally sound.	**Council Priority:**	Public Safety
Benefits:	Safe, well maintained bridges are an essential element of the street system.		
Scope/Comments:	Maintenance includes painting, deck repairs, approach slab repairs and joint sealing on City bridges. If repairs identified in the bi-annual GDOT bridge inspection are not done, Federal funds could be jeopardized.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

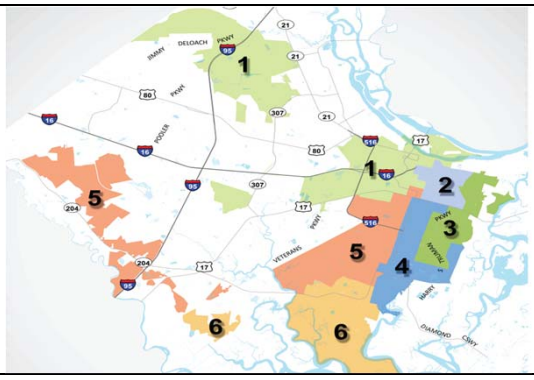
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	1,059,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Street Improvements	**Start Year:**	2014
Project Name:	LMIG Matching Funds	**Department:**	Streets Maintenance
Project Number:	TBD	**Description:**	Adjust manhole covers and frames, milling and paving reinforcements in conjunction with resurfacing by GA DOT (LMIG).
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
LMIG Matching Funds	0	300,000	315,000	325,000	330,000	330,000	1,600,000	1,600,000

FUNDING SOURCES

Source	Amount
General Fund	1,600,000
Total	**1,600,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
LMIG Resurfacing	0

DETAILS

Objective:	GDOT pays for resurfacing six to eight miles of street annually. The City is responsible for adjusting manhole covers and milling as a condition of the agreement.	**Council Priority:**	Public Safety
Benefits:	Provide safe riding surface to the public and prolong the life of the road.		
Scope/Comments:	Annually, approximately 6-8 miles of City streets are resurfaced under this GDOT program.		
Related Projects:	Street Resurfacing	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,600,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LMIG Resurfacing

LOCATION

Address:	Locations to be identified
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	**Start Year:**	2009
Project Name:	Montgomery Street Ramp	**Department:**	ACM-Admin & Community Services
Project Number:	OP0416	**Description:**	Build a pedestrian walkway on existing public right-of-way between Williamson and W. River Streets.
Contact Person/ Project Manager:	Bridget Lidy; blidy@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Montgomery Street Ramp	305,000	102,500	102,500	0	0	0	205,000	510,000

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	205,000
	0
	0
Total	**205,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Montgomery Street Ramp	4,000

DETAILS

Objective:	Will increase pedestrian safety, reduce blight, improve pedestrian connection from west end of River Street to Franklin Square and City Market, and enhance redevelopment activities.	**Council Priority:**	Economic Growth
Benefits:	The pedestrian walkway increases public safety, reduces blight and provides additional opportunity for economic redevelopment along the W. River Street.		
Scope/Comments:	Residents, visitors and employees will use the ramp to access W. River Street and Franklin Square/City Market.		
Related Projects:	MLK-Montgomery Street Revitalization Plan, Haitian Monument and Downtown Master Plan	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	205,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Proposed site for the Montgomery Street ramp.

LOCATION

Address:	Montgomery Street Ramp
Neighborhood:	8, North Historic District
Council District:	1

Category:	Street Improvements	**Start Year:**	2016
Project Name:	New Sidewalk Install	**Department:**	Streets Maintenance
Project Number:	TBD	**Description:**	Install new sidewalks in areas where needed.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
New Sidewalk Install	0	0	250,000	250,000	257,000	250,000	1,007,000	1,007,000

FUNDING SOURCES

Source	Amount
General Fund	1,007,000
Total	**1,007,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
New Sidewalk Install	0

DETAILS

Objective:	Increase pedestrian safety and access to areas currently without sidewalks.	**Council Priority:**	Neighborhood Vitality
Benefits:	Increase safety and allow pedestrians greater access to areas needing sidewalks.		
Scope/Comments:	Program will affect sidewalks City-wide.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,007,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Sidewalk along Oglethorpe Avenue

LOCATION

Address:	Various locations City-wide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	**Start Year:**	1999
Project Name:	Repair/Install Curbs	**Department:**	Streets Maintenance
Project Number:	SP0512	**Description:**	Remove and replace curbing broken by tree roots or normal wear and tear.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Repair/Install Curbs	340,024	75,000	100,000	150,000	154,500	150,000	629,500	969,524

FUNDING SOURCES

Source	Amount
General Fund	629,500
Total	**629,500**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Repair/Install Curbs	273,779

DETAILS

Objective:	Damaged curbing impedes water flow and prevents efficient street sweeping. Damaged curbing can also constitute a tripping hazard.	**Council Priority:**	Neighborhood Vitality
Benefits:	Repair of defective curbing improves drainage and reduces standing water complaints. Repairs can also eliminate hazards to the public.		
Scope/Comments:	Program will affect curb installation City-wide.		
Related Projects:	Resurfacing, Sidewalk Repair	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

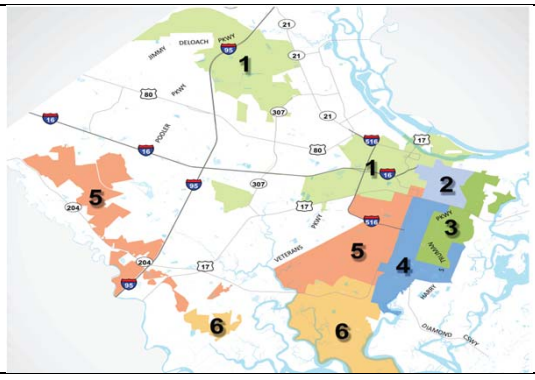
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	629,500					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Locations to be identified
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	**Start Year:**	1999
Project Name:	Resurfacing	**Department:**	Streets Maintenance
Project Number:	SP0809	**Description:**	Resurface City streets.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Resurfacing	179,695	0	350,000	350,000	360,500	350,000	1,410,500	1,590,195

FUNDING SOURCES

Source	Amount
General Fund	1,410,500
Total	**1,410,500**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Resurfacing	139,956

DETAILS

Objective:	To extend the life of 30 miles of City street pavements over the next five years.	**Council Priority:**	Public Safety
Benefits:	Performing preventive maintenance periodically will stop additional deterioration and prolong the time periods between future costly repairs.		
Scope/Comments:	The number of miles resurfaced depends upon the funding level and prevailing costs, but normally 5-8 miles are completed.		
Related Projects:	LMIG Resurfacing	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	1,410,500					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Street resurfacing

LOCATION

Address:	Various locations citywide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	**Start Year:**	2004
Project Name:	River Street Ramps Reconstruction	**Department:**	Streets Maintenance
Project Number:	SP0811	**Description:**	Remove and salvage stone surface, repair sub-base, base, and replace the stone surface at the proper grade.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
River Street Ramps Reconstruction	357,288	125,000	125,000	175,000	180,000	0	605,000	962,288

FUNDING SOURCES

Source	Amount
General Fund (Preservation Fee)	605,000
	0
	0
Total	**605,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
River Street Ramps Reconstruction	1,897

DETAILS

Objective:	The stone surface and sub-structure of all River Street ramps are failing due to increased traffic and larger vehicles.	**Council Priority:**	Public Safety
Benefits:	Repairing ramps using existing stone will maintain appearance of area and prevent vehicle damage while allowing access to River Street. Project will keep ramps safe for vehicle and pedestrian use while preventing major future repairs.		
Scope/Comments:	Barnard Ramp is in the worst condition. East Broad, Hyatt, Abercorn, Lincoln and Drayton ramps will follow in subsequent years.		
Related Projects:	Street Reconstruction	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	0	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	605,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Abercorn Street Ramp

LOCATION

Address:	River Street
Neighborhood:	8, North Historic District
Council District:	1

Category:	Street Improvements	**Start Year:**	1999
Project Name:	Sidewalk Repairs	**Department:**	Streets Maintenance
Project Number:	SP0510	**Description:**	Remove and replace hazardous sidewalk segments.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Sidewalk Repairs	511,531	70,000	100,000	200,000	206,000	200,000	776,000	1,287,531

FUNDING SOURCES

Source	Amount
General Fund	776,000
	0
	0
Total	**776,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Sidewalk Repairs	446,493

DETAILS

Objective:	To remove and replace hazardous sidewalk segments.	**Council Priority:**	Neighborhood Vitality
Benefits:	To ensure all sidewalks are safe and ADA compliant.		
Scope/Comments:	Sidewalk repair locations are identified by routine inspections and from complaints received.		
Related Projects:	Wheelchair Access Ramps	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	776,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Sidewalk on Oglethorpe Street

LOCATION

Address:	Various locations City-wide
Neighborhood:	Various
Council District:	Various

Category:	Street Improvements	**Start Year:**	2005
Project Name:	Street Paving	**Department:**	Streets Maintenance
Project Number:	SP0810	**Description:**	Pave the remaining .9 miles of unpaved streets.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Street Paving	140,000	0	150,000	250,000	257,500	250,000	907,500	1,047,500

FUNDING SOURCES

Source	Amount
General Fund	907,500
	0
	0
Total	**907,500**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Street Paving	0

DETAILS

Objective:	To provide an improved surface treatment for the remainder of the City's .9 miles of unpaved streets.	**Council Priority:**	Neighborhood Vitality
Benefits:	Paved streets enhance adjacent properties, eliminate grading and dust and improve the quality of life for residents.		
Scope/Comments:	Reflects City's share only. Georgia DOT may participate at 30%.		
Related Projects:	Street paving program	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

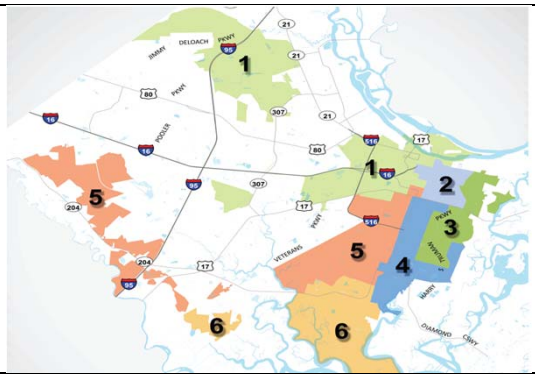
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	907,500					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Street Improvements	**Start Year:**	1999
Project Name:	Wheelchair Access Ramps	**Department:**	Streets Maintenance
Project Number:	SP0720	**Description:**	Install wheelchair access ramps at locations currently without ramps.
Contact Person/ Project Manager:	Richard Spivey; rspivey@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Wheelchair Access Ramps	200,000	0	200,000	300,000	309,000	200,000	1,009,000	1,209,000

FUNDING SOURCES

Source	Amount
General Fund	1,009,000
	0
	0
Total	**1,009,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Wheelchair Access Ramps	93,388

DETAILS

Objective:	To continue long range program of compliance with Federal ADA standards.	**Council Priority:**	Public Safety
Benefits:	Access ramps must be part of Savannah's streets or the City will not be in compliance with regulations. To ensure that the City's residents and visitors have unrestricted access to the public rights-of-way.		
Scope/Comments:	This is a long range program that will eventually include the entire City.		
Related Projects:	Sidewalk repairs	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

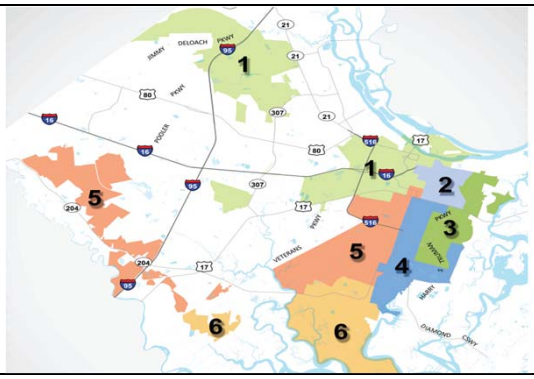
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,009,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Various locations City-wide with a concerted effort in the Historic District
Neighborhood:	Various
Council District:	Various

2015-2019
TRAFFIC IMPROVEMENTS

Traffic Improvements in the five year plan include new traffic signals and street lights as needed and the design of traffic improvements to enhance traffic mobility and safety. Projects are proposed based on traffic studies conducted by the Traffic Engineering department. Traffic Calming efforts will continue in 2015.

TRAFFIC ASSETS

Asset	Quantity
Signalized intersections	232
Flashing Beacons	51
School Flashers	56
Highway Lights	448
City-Owned Street Lights	644
Park Lights	1,133
Traffic signal system	1

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
General Fund	$ 25,000	$ 25,000	$ 915,000	$ 25,000	$ 569,000	$ 1,559,000
Total	$ 25,000	$ 25,000	$ 915,000	$ 25,000	$ 569,000	$ 1,559,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
37th Street Corridor Signal / Intersection Upgrades	$ 0	$ 0	$ 290,000	$ 0	$ 0	$ 290,000
Signal Maintenance / Upgrade Intersections	0	0	500,000	0	0	500,000
Signal Maintenance- Bay Street at Drayton and Whitaker	0	0	0	0	344,000	344,000
Liberty Street at Bull Street Signal Installation	0	0	0	0	200,000	200,000
Traffic Calming Devices	25,000	25,000	25,000	25,000	25,000	125,000

Project Name	2015	2016	2017	2018	2019	5 Year Total
Upgrade School Flasher Communication System	0	0	100,000	0	0	100,000
Total	$ 25,000	$ 25,000	$ 915,000	$ 25,000	$ 569,000	$ 1,559,000

Category:	Traffic Improvements	**Start Year:**	2017
Project Name:	37th St. Corridor - Signal/Intersection Upgrades	**Department:**	Traffic Engineering
Project Number:	TE0610	**Description:**	Upgrade up to 15 signals on 37th St. Construct left turn bays with protected signal phasing at critical intersections.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
37th St. Corridor - Signal/Intersection Upgrades	340,000	0	0	290,000	0	0	290,000	630,000

FUNDING SOURCES

Source	Amount
General Fund	290,000
	0
Total	**290,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
37th St. Corridor - Signal/Intersection Upgrades	0

DETAILS

Objective:	Provide signal improvements, pedestrian upgrades, and dedicated left turn lanes.	**Council Priority:**	Public Safety
Benefits:	Left turn lanes and protected left turn phases would improve operation and safety. Installation of communication cable will enhance system's signal coordination.		
Scope/Comments:	Funding requested for Right-of-Way acquisition. Current funding is for design.		
Related Projects:	Signal upgrades	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

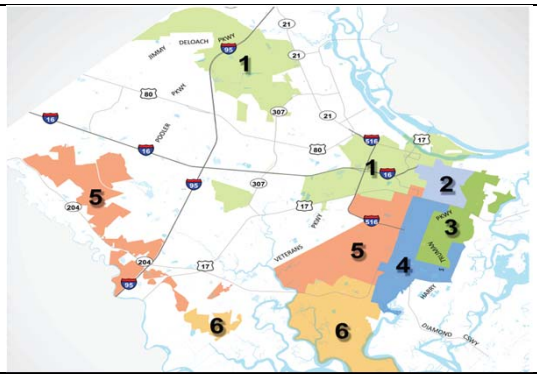
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	290,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	37th Street
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	**Start Year:**	2017
Project Name:	Liberty at Bull Signal Installation	**Department:**	Traffic Engineering
Project Number:	TBD	**Description:**	Install traffic signal at Liberty St. and Bull St. intersection.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Liberty at Bull Signal Installation	0	0	0	0	0	200,000	200,000	200,000

FUNDING SOURCES

Source	Amount
General Fund	200,000
Total	**200,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Liberty at Bull Signal Installation	0

DETAILS

Objective:	Install traffic signal where traffic volumes meet signal warrants.	**Council Priority:**	Public Safety
Benefits:	New signals would improve operation/safety and reduce delay. Installation of communication cable will enhance signal coordination on Liberty St.		
Scope/Comments:	Project would fund new traffic signal at Liberty St. & Bull St. with fiber optic communication cable to existing signals on corridor.		
Related Projects:	Signal installation	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	10,000					
Construction	190,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



A view of the intersection to be signalized.

LOCATION

Address:	Intersection of Liberty and Bull Streets
Neighborhood:	8, North Historic District
Council District:	1,2

Category:	Traffic Improvements	**Start Year:**	2017
Project Name:	Signal Maintenance / Upgrade Intersections	**Department:**	Traffic Engineering
Project Number:	TBD	**Description:**	Upgrade and improve signalized intersections and bring pedestrian facilities up to standards.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Signal Maintenance / Upgrade Intersections	0	0	0	500,000	0	0	500,000	500,000

FUNDING SOURCES

Source	Amount
General Fund	500,000
	0
	0
Total	**500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Signal Maintenance / Upgrade Intersections	0

DETAILS

Objective:	Minimize the potential of traffic accidents due to signal malfunctions & improve pedestrian safety.	**Council Priority:**	Public Safety
Benefits:	Provide pedestrian facility upgrades including ADA ramps & crosswalks. Replace substandard signal infrastructure including poles, pull boxes, conduit, etc.		
Scope/Comments:	Project includes the design and upgrade of 5 signalized intersections that have reached their useful service life and to bring pedestrian facilities up to standard.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

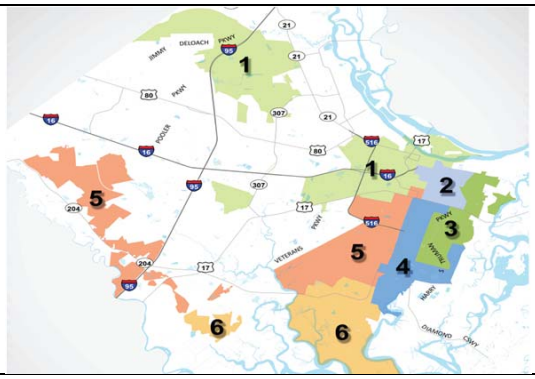
SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	38,000					
Construction	462,000					

OPERATING BUDGET IMPACT

No impact expected.	
Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	**Start Year:**	2010
Project Name:	Traffic Calming Devices	**Department:**	Traffic Engineering
Project Number:	OP0414	**Description:**	Engineered traffic calming solutions.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Traffic Calming Devices	240,013	575,000	25,000	25,000	25,000	25,000	675,000	915,013

FUNDING SOURCES

Source	Amount
General Fund	125,000
SPLOST VI	550,000
	0
Total	**675,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Traffic Calming Devices	39,031

DETAILS

Objective:	To maintain or improve safety or resident quality of life and liveability by reducing the impact of vehicular traffic on residential neighborhood streets.	**Council Priority:**	Public Safety
Benefits:	Safer neighborhoods.		
Scope/Comments:	May include speed humps, chicanes, road narowing, bulb outs, raised crosswalks, medians and mini-circles, etc.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	675,000					

OPERATING BUDGET IMPACT

No impact epxected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



A traffic control device known as a mini-circle is shown in this picture from the Paradise Park neighborhood.

LOCATION

Address:	Various locations citywide
Neighborhood:	N/A
Council District:	N/A

Category:	Traffic Improvements	**Start Year:**	2017
Project Name:	Upgrade School Flasher Communication System	**Department:**	Traffic Engineering
Project Number:	TBD	**Description:**	Upgrade and replace exisiting School Flasher Communication System.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Upgrade School Flasher Communication System	0	0	0	100,000	0	0	100,000	100,000

FUNDING SOURCES

Source	Amount
General Fund	100,000
	0
	0
Total	**100,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Upgrade School Flasher Communication System	0

DETAILS

Objective:	Replace obsolete system and provide two-way communications to School Flashers.	**Council Priority:**	Public Safety
Benefits:	Current paging system will no longer be supported. Two-way communication will provide status of flashers and reduce maintenance calls.		
Scope/Comments:	Will replace existing School Flasher Communcation System which includes time clocks at 56 locations.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

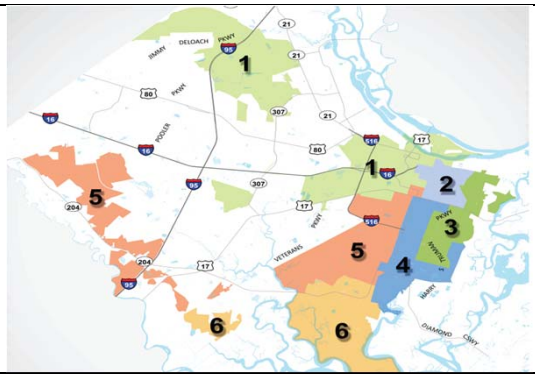
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	100,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

2015-2019
WATER IMPROVEMENTS

Water projects included in the 5 year plan are primarily ongoing maintenance and improvements to maintain and rehabilitate system infrastructure and to extend the system into areas where service is not available.

WATER ASSETS

Asset	Quantity
Water wells	44
Water lines	848 miles
Overhead storage tanks	7
Administration facility	1

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
Water Fund	$ 6,343,000	$ 6,283,000	$ 6,637,000	$ 5,727,000	$ 5,781,000	$ 30,771,000
Total	$ 6,343,000	$ 6,283,000	$ 6,637,000	$ 5,727,000	$ 5,781,000	$ 30,771,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
I & D Water Laboratory	$ 100,000	$ 0	$ 0	$ 0	$ 0	$ 100,000
Reclaimed Water Phase I	250,000	250,000	1,000,000	0	0	1,500,000
Large Tract Infrastructure Extension	379,000	384,000	394,000	406,000	418,000	1,981,000
Improvements for Paving Projects	100,000	100,000	100,000	102,000	105,000	507,000
Extension to Unserved Areas	180,000	185,000	190,000	200,000	206,000	961,000
Savannah Ports Authority	500,000	500,000	0	0	0	1,000,000
Gulfstream 16" Water Relocation	200,000	200,000	0	0	0	400,000

Replacement of Hydro-pneumatic Tanks	50,000	50,000	50,000	50,000	50,000	250,000
Valve Replacement	75,000	78,000	80,000	85,000	88,000	406,000
Developer Oversizing	176,000	181,000	300,000	190,000	196,000	1,043,000
SCADA Upgrade	33,000	35,000	35,000	39,000	40,000	182,000
Groundwater Reductions	900,000	1,500,000	2,000,000	1,000,000	1,000,000	6,400,000
Crossroads Booster Station Upgrade	500,000	250,000	0	500,000	250,000	1,500,000
Large Tract Water Supply	750,000	300,000	500,000	500,000	500,000	2,550,000
New Water Systems Upgrades	250,000	0	250,000	250,000	250,000	1,000,000
Overhead Storage Tank Repair and Repainting	50,000	50,000	50,000	50,000	50,000	250,000
Well Electrical Preventive Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Expansion of the I & D Plant	500,000	500,000	500,000	500,000	500,000	2,500,000
Lathrop Avenue Pump Upgrade	0	250,000	0	250,000	500,000	1,000,000
Megasite-New Hampstead 24"	500,000	600,000	300,000	500,000	500,000	2,400,000
Sludge Pond Dredging	0	0	0	200,000	200,000	400,000
Misc. Water Line Improvements	700,000	720,000	738,000	755,000	778,000	3,691,000
Well Preventive Maintenance Program	100,000	100,000	100,000	100,000	100,000	500,000
Total	$ 6,343,000	$ 6,283,000	$ 6,637,000	$ 5,727,000	$ 5,781,000	$ 30,771,000

Category:	Water Improvements	**Start Year:**	2012
Project Name:	Crossroads Booster Station Upgrade	**Department:**	Water Supply & Treatment
Project Number:	WT0724	**Description:**	Upgrade / replace pump equipment at the Crossroads Booster Station at the I & D Plant.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Crossroads Booster Station Upgrade	750,000	500,000	250,000	0	500,000	250,000	1,500,000	2,250,000

FUNDING SOURCES

Source	Amount
Water Fund	1,500,000
Total	**1,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Crossroads Booster Station Upgrade	0

DETAILS

Objective:	To increase water capacity for the Crossroads Booster Station	**Council Priority:**	Health and Environment
Benefits:	The modifications will provide increased capacity for the Crossroads portion of the distribution system.		
Scope/Comments:	Project affects Crossroads portion of distribution system only.		
Related Projects:	Crossroads Booster Station Electrical Upgrade	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	1,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Equipment at Crossroads Booster Station

LOCATION

Address:	I & D Water Plant, Highway 21, Pooler
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	1999
Project Name:	Developer Oversizing	**Department:**	Water Distribution
Project Number:	WT0719	**Description:**	Oversize water lines in new developments.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Developer Oversizing	1,032,050	176,000	181,000	300,000	190,000	196,000	1,043,000	2,075,050

FUNDING SOURCES

Source	Amount
Water Fund	1,043,000
Total	**1,043,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Developer Oversizing	0

DETAILS

Objective:	Oversizing looks beyond a particular project and ensures infrastructure is in place for adequate flows, pressure, and water quality for domestic use.	**Council Priority:**	Health and Environment
Benefits:	Infrastructure will be in place to serve future development, to provide adequate fire flows and ensure good water quality for domestic use.		
Scope/Comments:	Project to affect new development only.		
Related Projects:	Developer Oversizing - Sewer	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

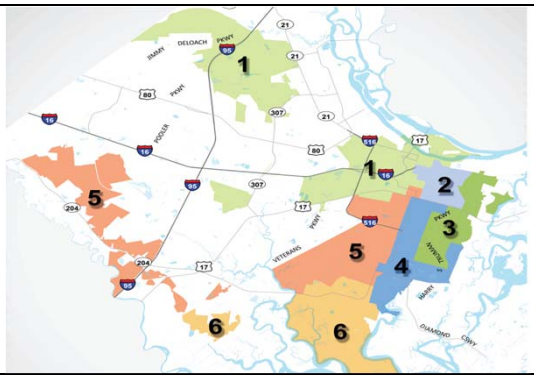
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,043,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2013
Project Name:	Expansion of the I & D Plant	**Department:**	I&D Water
Project Number:	WT0818	**Description:**	Expand the I & D Plant to 75 M.G.D. capacity.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Expansion of the I & D Plant	1,000,000	500,000	500,000	500,000	500,000	500,000	2,500,000	3,500,000

FUNDING SOURCES

Source	Amount
Water Fund	2,500,000
Total	**2,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Expansion of the I & D Plant	0

DETAILS

Objective:	Reduction of existing ground water pumpage and increased demand require that the plant be expanded to 75 M.G.D. capacity to meet current service demands and provide for additional growth.	**Council Priority:**	Health and Environment
Benefits:	Current demands satisfied and additional growth and development of this area provided for, which will increase our tax base and revenues.		
Scope/Comments:	Expand the plant to 75 million gallons per day (M.G.D.) capacity.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	2,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



A portion of the existing I&D Plant seen from the roof of the filter building.

LOCATION

Address:	Highway 21, Pooler
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	**Start Year:**	1999
Project Name:	Extension to Unserved Areas	**Department:**	Water Distribution
Project Number:	WT0525	**Description:**	Extend water mains to sparsely populated areas within the distribution system that are presently served by private well, or are potential growth areas
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Extension to Unserved Areas	1,385,789	180,000	185,000	190,000	200,000	206,000	961,000	2,346,789

FUNDING SOURCES

Source	Amount
Water Fund	961,000
Total	**961,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Extension to Unserved Areas	31,829

DETAILS

Objective:	Ensure service is provided to everyone within City limits.	**Council Priority:**	Health and Environment
Benefits:	Increased revenue as the customer base increases and the City is fulfilling its obligation to provide services.		
Scope/Comments:	City is required to provide service to all persons in our service area. A customer may have been on a private well that failed. This program addresses this problem, as well as "infill" areas in the system.		
Related Projects:	Sewer Extension to Unserved Areas	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

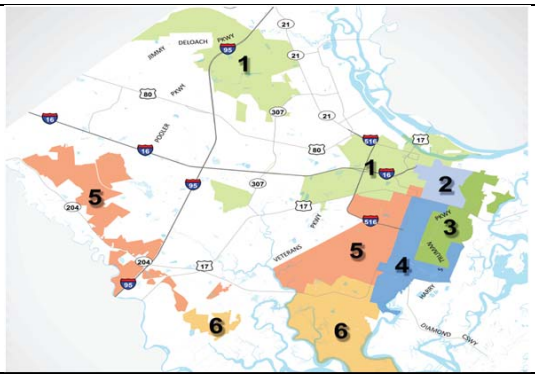
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	961,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2012
Project Name:	Groundwater Reductions	**Department:**	Water Supply and Treatment
Project Number:	WT0723	**Description:**	Funding for future groundwater withdrawal restrictions or re-engineered withdrawal processes
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Groundwater Reductions	1,250,000	900,000	1,500,000	2,000,000	1,000,000	1,000,000	6,400,000	7,650,000

FUNDING SOURCES

Source	Amount
Water Fund	6,400,000
Total	**6,400,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Groundwater Reductions	0

DETAILS

Objective:	Accumulation of monies to respond to future groundwater withdrawal restrictions or re-engineered withdrawal processes.	**Council Priority:**	Health and Environment
Benefits:	Compliance with future grround water withdrawal regulations.		
Scope/Comments:			
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

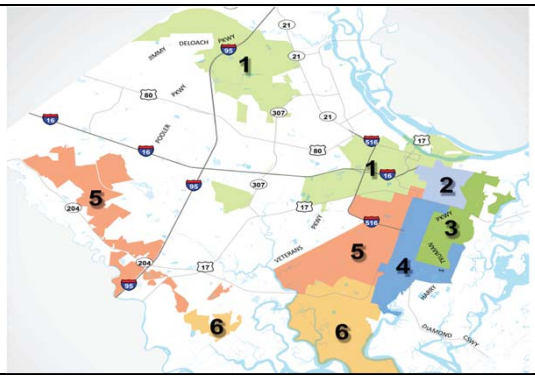
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	6,400,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2012
Project Name:	Gulfstream 16" Water Relocation	**Department:**	Water Supply and Treatment
Project Number:	WT0528	**Description:**	Relocation of water supply and infrastructure as needed for Gulfstream expansion
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Gulfstream 16" Water Relocation	960,261	200,000	200,000	0	0	0	400,000	1,360,261

FUNDING SOURCES

Source	Amount
Water Fund	400,000
Total	**400,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Gulfstream 16" Water Relocation	91

DETAILS

Objective:	Relocate water supply and infrastructure as needed for Gulfstream expansion.	**Council Priority:**	Health and Environment
Benefits:	Provide necessary infrastructure to Gulfstream.		
Scope/Comments:	Project will affect Gulfstream expansion area.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

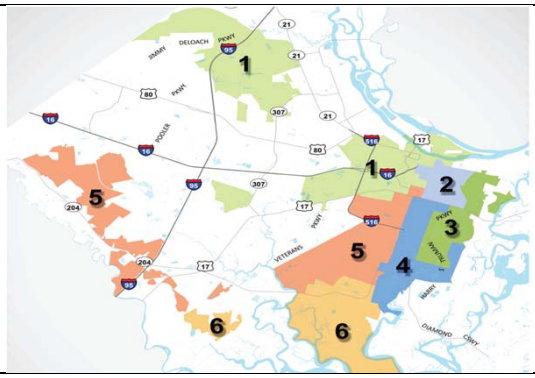
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	400,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2008
Project Name:	I & D Water Laboratory	**Department:**	I & D Plant
Project Number:	WT0326	**Description:**	Design and construct a new water laboratory.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
I & D Water Laboratory	1,200,000	200,000	0	0	0	0	200,000	1,400,000

FUNDING SOURCES

Source	Amount
Water Fund	100,000
I & D Fund	100,000
Total	**200,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
I & D Water Laboratory	0

DETAILS

Objective:	To build a new water laboratory to test all potable water sampling.	**Council Priority:**	Health and Environment
Benefits:	The current water laboratory has been essentially unchanged since the 1950's. The 5 staff persons are crowded and there is extremely limited counter space often leading to inefficencies in processing samples, duplication of efforts due to re-testing, and safety issues with wasted chemicals and hot lab-ware.		
Scope/Comments:	This project will essentially duplicate the building footprint and layout of the newly completed wastewater laboratory at the President Street Plant.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

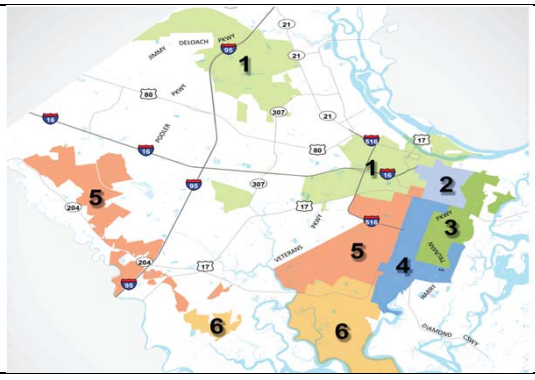
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	200,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.

Description: Electricity and maintenance.

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	9,500
Total	**9,500**



LOCATION

Address:	Highway 21, Pooler, Ga.
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	**Start Year:**	1999
Project Name:	Improvements for Paving Projects	**Department:**	Water Distribution
Project Number:	WT0523	**Description:**	Replace water lines in proposed paving project areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Improvements for Paving Projects	667,800	100,000	100,000	100,000	102,000	105,000	507,000	1,174,800

FUNDING SOURCES

Source	Amount
Water Fund	507,000
Total	**507,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Improvements for Paving Projects	7,878

DETAILS

Objective:	Utilities should be replaced as part of paving projects in order to prevent damage to newly paved areas.	**Council Priority:**	Neighborhood Vitality
Benefits:	Newly paved street will not be impacted by repair of an old water line. Improved planning, scheduling, & coordination of projects.		
Scope/Comments:	There are old water mains in unpaved streets and old paved streets.		
Related Projects:	Street paving	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

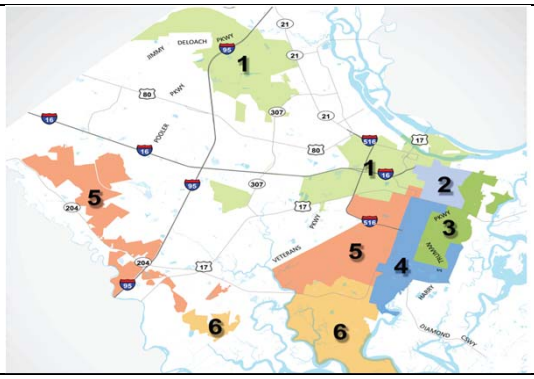
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	507,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	1999
Project Name:	Large Tract Infrastructure Extension	**Department:**	Water Distribution
Project Number:	WT0522	**Description:**	Extend existing infrastructure to newly annexed areas.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Large Tract Infrastructure Extension	1,865,300	379,000	384,000	394,000	406,000	418,000	1,981,000	3,846,300

FUNDING SOURCES

Source	Amount
Water Fund	1,981,000
Total	**1,981,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Large Tract Infrastructure Extension	21,210

DETAILS

Objective:	To extend existing infrastructure necessary to serve the newly annexed areas and allow development to begin.	**Council Priority:**	Economic Growth
Benefits:	The City will benefit from economic development of the newly annexed areas by an increased tax base and revenue from water and sewer service.		
Scope/Comments:	Project will affect newly annexed areas.		
Related Projects:	Annexation efforts	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

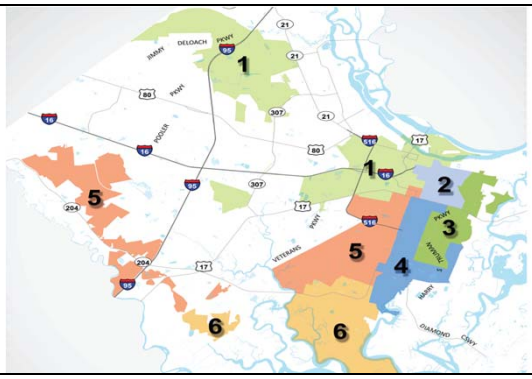
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,981,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Locations to be identified
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2012
Project Name:	Large Tract Water Supply	**Department:**	Water Supply and Treatment
Project Number:	WT0725	**Description:**	Provide water to large tracts.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Large Tract Water Supply	500,000	750,000	300,000	500,000	500,000	500,000	2,550,000	3,050,000

FUNDING SOURCES

Source	Amount
Water Fund	2,550,000
Total	**2,550,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Large Tract Water Supply	0

DETAILS

Objective:	Construct water and sewer infrastructure within large land tracts.	**Council Priority:**	Health and Environment
Benefits:	Provide necessary water and sewer infrastructure to large commercial and industrial development.		
Scope/Comments:	Project affects large commercial and industrial properties only.		
Related Projects:	Sewer Large Tract Extension	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

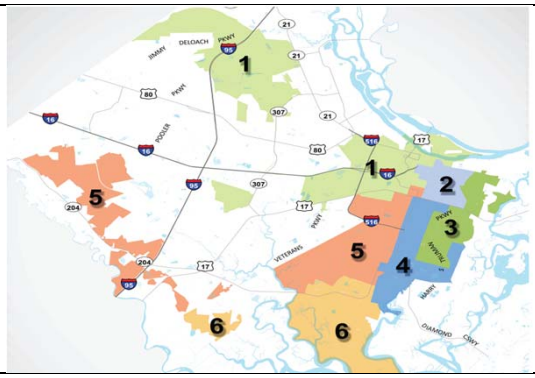
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	2,550,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2013
Project Name:	Lathrop Avenue Pump Upgrade	**Department:**	Water Supply and Treatment
Project Number:	WT0819	**Description:**	To increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Lathrop Avenue Pump Upgrade	504,535	0	250,000	0	250,000	500,000	1,000,000	1,504,535

FUNDING SOURCES

Source	Amount
Water Fund	1,000,000
Total	**1,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Lathrop Avenue Pump Upgrade	0

DETAILS

Objective:	To increase the pumping capacity of Lathrop Avenue Booster Station as a function of mandated groundwater reductions.	**Council Priority:**	Health and Environment
Benefits:	Will prevent the department from exceeding groundwater withdrawal permits due to anticipated mandated groundwater cutbacks.		
Scope/Comments:	Violation of groundwater withdrawal permit will result in fines.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

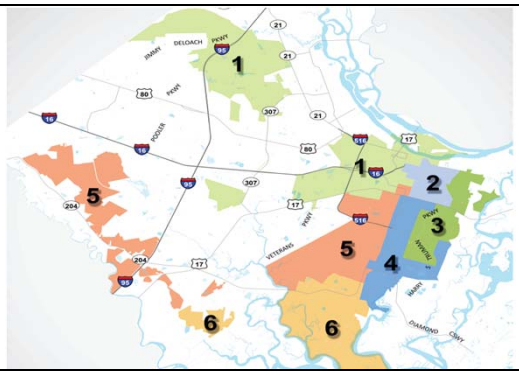
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Lathrop Avenue
Neighborhood:	Hudson Hill/Bayview
Council District:	1

Category:	Water Improvements	**Start Year:**	2013
Project Name:	Megasite-New Hampstead 24" Main	**Department:**	Water Supply and Treatment
Project Number:	WT0820	**Description:**	Build 24-inch water main line that connects the Megasite to the New Hamstead area
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Megasite-New Hampstead 24" Main	1,050,000	500,000	600,000	300,000	500,000	500,000	2,400,000	3,450,000

FUNDING SOURCES

Source	Amount
Water Fund	2,400,000
Total	**2,400,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Megasite-New Hampstead 24" Main	0

DETAILS

Objective:	Build 24-inch water main line that connects the Megasite to New Hampstead.	**Council Priority:**	Health and Environment
Benefits:	Provide necessary infrastructure for growth in the area.		
Scope/Comments:	Project will connect the Megasite to New Hampstead.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

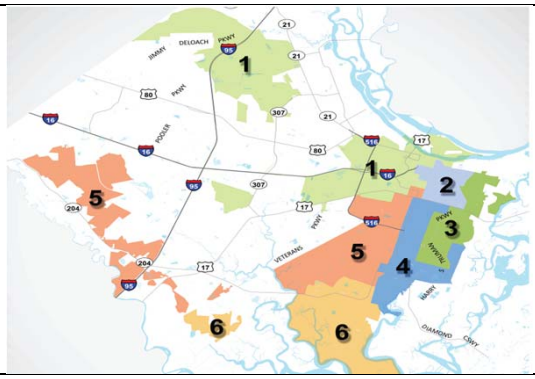
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	2,400,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2015
Project Name:	Misc. Water Line Improvements	**Department:**	Water Distribution
Project Number:	TBD	**Description:**	Replace certain deteriorated and/or undersized water lines.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Misc. Water Line Improvements	0	700,000	720,000	738,000	755,000	778,000	3,691,000	3,691,000

FUNDING SOURCES

Source	Amount
Water Fund	3,691,000
Total	**3,691,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Misc. Water Line Improvements	0

DETAILS

Objective:	To continue to reduce the number of water leaks repaired each year in the water distribution system.	**Council Priority:**	Health and Environment
Benefits:	Reduced total pumpage, thereby saving for future use and improved public perception of maintenance.		
Scope/Comments:	Project will affect water lines City-wide.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

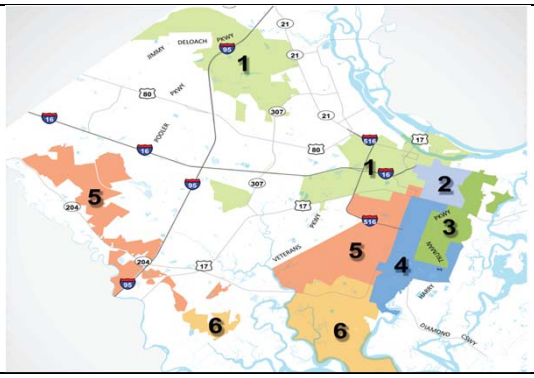
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	3,691,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2012
Project Name:	New Water Systems Upgrades	**Department:**	Water Supply & Treatment
Project Number:	WT0726	**Description:**	Purchase and make improvements to some smaller existing water systems.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
New Water Systems Upgrades	750,000	250,000	0	250,000	250,000	250,000	1,000,000	1,750,000

FUNDING SOURCES

Source	Amount
Water Fund	1,000,000
Total	**1,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
New Water Systems Upgrades	0

DETAILS

Objective:	Purchase and make improvements to some smaller existing water systems.	**Council Priority:**	Health and Environment
Benefits:	Augment existing City water systems.		
Scope/Comments:	Project will occur system-wide.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

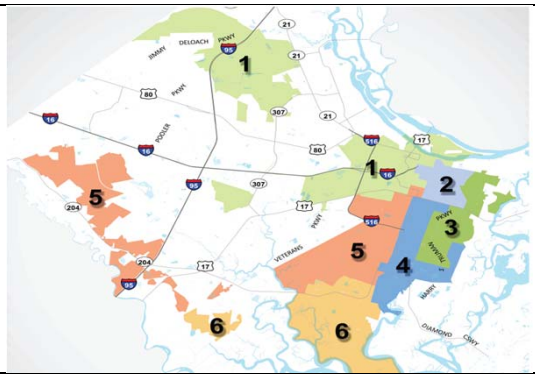
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2013
Project Name:	Overhead Storage Tank Repair and Repainting	**Department:**	Water Supply & Treatment
Project Number:	WT0815	**Description:**	Repaint overhead storage tanks at Wilmington Island, Travis Field and Savannah State University (2 tanks).
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Overhead Storage Tank Repair and Repainting	447,177	50,000	50,000	50,000	50,000	50,000	250,000	697,177

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	**250,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Overhead Storage Tank Repair and Repainting	0

DETAILS

Objective:	Repainting storage tanks, inside and outside, will ensure physical integrity of the infrastructure and maintain water quality standards.	**Council Priority:**	Health and Environment
Benefits:	The tanks will be maintained in peak condition and continue to meet peak domestic and fire fighting demands.		
Scope/Comments:	The inside and outside of the tanks will be painted.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

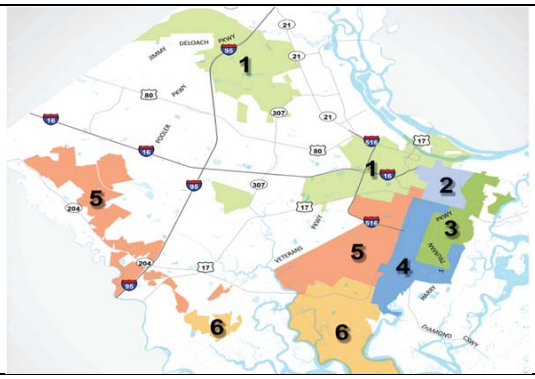
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	Wilmington Island, Travis Field and Savannah State University
Neighborhood:	60, (Savannah State University)
Council District:	3, (Savannah State University); outside city limits (Wilmington Island)

Category:	Water Improvements	**Start Year:**	2009
Project Name:	Reclaimed Water - Phase I	**Department:**	Water Distribution
Project Number:	WT0420	**Description:**	Installation of new reclaimed water mains to serve specific areas with reclaimed water.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Reclaimed Water - Phase I	1,456,000	250,000	250,000	1,000,000	0	0	1,500,000	2,956,000

FUNDING SOURCES

Source	Amount
Water Fund	1,500,000
Total	**1,500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Reclaimed Water Phase I	43,877

DETAILS

Objective:	Project will allow reclaim / re-use water use to City service area.	**Council Priority:**	Health and Environment
Benefits:	Will comply with State New Water Plan requirement for Reclaim Water Use; will add to the existing reclaim water use revenue source.		
Scope/Comments:	Project will include design and construction of new re-use water mains to service service areas.		
Related Projects:	Reclaimed Water Crossroads; Reclaimed Water East Savannah	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

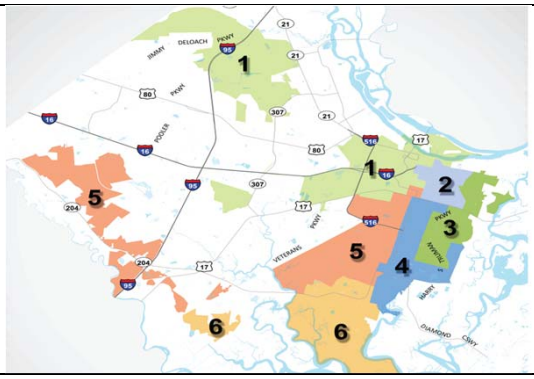
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2006
Project Name:	Replacement of Hydro-pneumatic Tanks	**Department:**	Water Supply & Treatment
Project Number:	WT0624	**Description:**	Replace 10,000 gallon hydro-pneumatic tank at various well sites throughout the water supply system.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Replacement of Hydro-pneumatic Tanks	388,030	50,000	50,000	50,000	50,000	50,000	250,000	638,030

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	**250,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Replacement of Hydro-pneumatic Tanks	0

DETAILS

Objective:	The hydro-pneumatic tanks are over 20 years old and have begun to deteriorate. Replacement is necessary to ensure the wells are in peak operating condition in order to meet demands.	**Council Priority:**	Health and Environment
Benefits:	Wells will perform at design capacity 24 hours per day. Customers will have adequate flows & pressure for domestic use & fire protection.		
Scope/Comments:	If tanks fail, water service (domestic, fire, and commercial) may not be met during peak periods.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

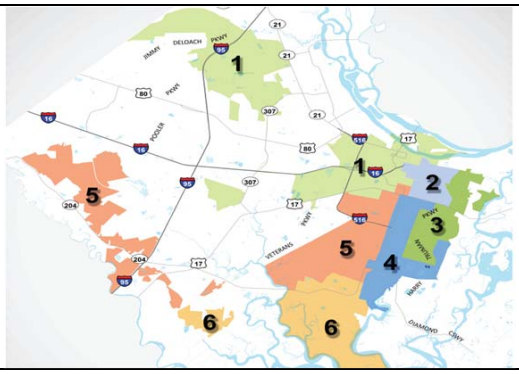
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2010
Project Name:	Savannah Ports Authority	**Department:**	Water Distribution
Project Number:	WT0527	**Description:**	Connect water system at Savannah Ports Authority (SPA)
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Savannah Ports Authority	2,822,716	500,000	500,000	0	0	0	1,000,000	3,822,716

FUNDING SOURCES

Source	Amount
Water Fund	1,000,000
Total	**1,000,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Ports Authority	823,076

DETAILS

Objective:	Connect SPA Park to City's surface water system.	**Council Priority:**	Health and Environment
Benefits:	Provided SPA customers with high-quality water in quantities that meet both existing and future needs.		
Scope/Comments:	Provide adequate quantity and quality of water necessary to serve existing SPA customers as well as provide water in quantities necessary for expansion by several existing industries currently located with the SPA Park.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

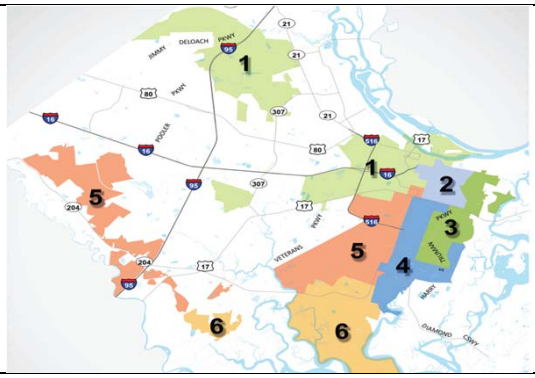
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	1,000,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2012
Project Name:	Supervisory Control And Data Acquisition (SCADA) Upgrade	**Department:**	Water Supply and Treatment
Project Number:	WT0722	**Description:**	Upgrade SCADA system hardware and software.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Supervisory Control And Data Acquisition (SCADA) Upgrade	154,570	33,000	35,000	35,000	39,000	40,000	182,000	336,570

FUNDING SOURCES

Source	Amount
Water Fund	182,000
Total	**182,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Supervisory Control And Data Acquisition (SCADA) Upgrade	45,851

DETAILS

Objective:	It is essential to upgrade the SCADA system to ensure we can monitor and control the water systems remotely.	**Council Priority:**	Health and Environment
Benefits:	Remote monitoring and control will allow for prompt response to potential problems.		
Scope/Comments:	Upgrade/replace several units per year throughout the system to keep up with technology and ensure efficient functioning.		
Related Projects:	SCADA Upgrades and RTU Replacements	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	182,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



An existing SCADA unit in place at the I&D Water Plant.

LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2013
Project Name:	Sludge Pond Dredging	**Department:**	Water Supply & Treatment
Project Number:	WT0821	**Description:**	To remove sludge from the pond and place in the drying bed for subsequent removal to a landfill.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Sludge Pond Dredging	200,000	0	0	0	200,000	200,000	400,000	600,000

FUNDING SOURCES

Source	Amount
Water Fund	400,000
Total	**400,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Sludge Pond Dredging	0

DETAILS

Objective:	Minimize the sludge in the overflow pond which will help the department meet the NPDES discharge permit.	**Council Priority:**	Health & Environment
Benefits:	Prevent violations of NPDES discharge permit.		
Scope/Comments:	Scope of the project includes both removal of the sludge from the holding pond into the drying bed and subsequent hauling of the sludge from the drying bed to the landfill.		
Related Projects:	Sludge Drying and Hauling	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	400,000					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



A view of the discharge pond which needs to be dredged for sludge removal

LOCATION

Address:	Hwy 21, Pooler Ga
Neighborhood:	N/A
Council District:	1

Category:	Water Improvements	**Start Year:**	2003
Project Name:	Valve Replacement	**Department:**	Water Distribution
Project Number:	WT0714	**Description:**	Replace main line valves that do not operate.
Contact Person/ Project Manager:	Jim Laplander; jlaplander@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Valve Replacement	500,000	75,000	78,000	80,000	85,000	88,000	406,000	906,000

FUNDING SOURCES

Source	Amount
Water Fund	406,000
Total	**406,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Valve Replacement	435,221

DETAILS

Objective:	To replace inoperative main line valves and install new valves where needed.	**Council Priority:**	Health and Environment
Benefits:	Achieve smaller shutoff areas, provide uninterrupted domestic service and fire protection during waterline (emergency) repairs.		
Scope/Comments:	Project will address issues system-wide.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

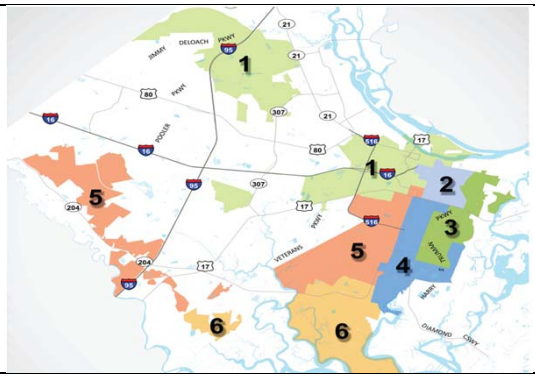
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	406,000					

OPERATING BUDGET IMPACT

N/A

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2013
Project Name:	Well Electrical Preventive Maintenance	**Department:**	Water Supply & Treatment
Project Number:	WT0816	**Description:**	Inspect, clean, repair and/or replace electrical power & control systems of 41 wells.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Well Electrical Preventive Maintenance	423,441	50,000	50,000	50,000	50,000	50,000	250,000	673,441

FUNDING SOURCES

Source	Amount
Water Fund	250,000
Total	**250,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Well Electrical Preventive Maintenance	0

DETAILS

Objective:	This project expands the existing preventive maintenance program to include power and control system reliability and safety.	**Council Priority:**	Health and Environment
Benefits:	This project will ensure infrastructure is adequate to serve future needs.		
Scope/Comments:	The project will, on a scheduled and prioritized basis, inspect, clean and refurbish as necessary the water well electrical and control systems.		
Related Projects:	WT0524 - Well Preventive Maintenance Program	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

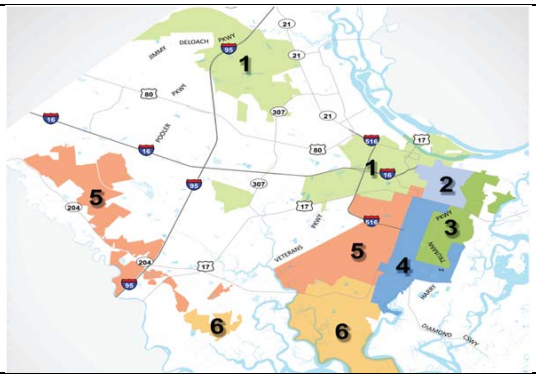
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	250,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Water Improvements	**Start Year:**	2014
Project Name:	Well Preventive Maintenance Program	**Department:**	Water Supply & Treatment
Project Number:	TBD	**Description:**	Perform preventive maintenance of five wells per year on a rotating basis.
Contact Person/ Project Manager:	Heath Lloyd; hlloyd@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Well Preventive Maintenance Program	0	100,000	100,000	100,000	100,000	100,000	500,000	500,000

FUNDING SOURCES

Source	Amount
Water Fund	500,000
Total	**500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Well Preventive Maintenance Program	0

DETAILS

Objective:	Perform preventive maintenance to keep wells in working order.	**Council Priority:**	Health and Environment
Benefits:	Wells will perform at design capacity 24 hours per day. Customers will have adequate flows & pressure for domestic use and fire protection.		
Scope/Comments:	There are 41 wells in the system owned and operated by the City of Savannah. These wells must be in peak operating condition in order to meet demands.		
Related Projects:	WT0322 - Well Electrical Preventive Maintenance	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

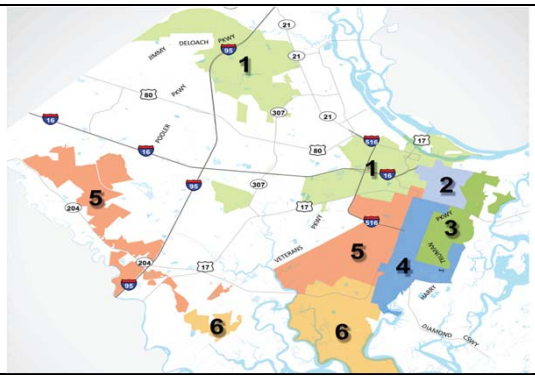
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Repair/Maintenance	500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



LOCATION

Address:	System-wide
Neighborhood:	N/A
Council District:	N/A

2015-2019
OTHER IMPROVEMENTS

Miscellaneous projects that may not "fit" into any of the above mentioned categories are assigned to this category. There are three projects in this category in the 2015 plan: Lawson System Upgrades, Fire Apparatus Bradley Point, and 911 Center Radio Replacement.

REVENUE SUMMARY

Funding Source	2015	2016	2017	2018	2019	5 Year Total
General Fund	$ 1,476,000	$ 676,000	$ 426,000	$ 527,000	$ 50,000	$ 3,155,000
Parking Fund	0	50,000	50,000	50,000	50,000	200,000
E-Wireless Reserve	500,000	0	0	0	0	500,000
Total	$ 1,976,000	$ 726,000	$ 476,000	$ 577,000	$ 100,000	$ 3,855,000

PROJECT SUMMARY

Project Name	2015	2016	2017	2018	2019	5 Year Total
Comcast Building Buyback	$ 0	$ 426,000	$ 426,000	$ 427,000	$ 0	$ 1,279,000
Lawson System Upgrades	226,000	0	0	0	0	226,000
Fiber Optic Cable Extensions	0	250,000	0	100,000	50,000	400,000
Fire Apparatus Bradley Point	1,250,000	0	0	0	0	1,250,000
Visitor WayFinding Signage	0	50,000	50,000	50,000	50,000	200,000
911 Center Radio Dispatch Equipment Replacement	500,000	0	0	0	0	500,000
Total	$ 1,976,000	$ 726,000	$ 476,000	$ 577,000	$ 100,000	$ 3,855,000

Category:	Other	**Start Year:**	2016
Project Name:	Visitor Wayfinding	**Department:**	Mobility & Parking Administration/Enforcement
Project Number:	TBD	**Description:**	Wayfinding signage for visitors
Contact Person/ Project Manager:	Shawn Emerson; semerson@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Visitor Wayfinding	0	0	175,000	175,000	175,000	175,000	700,000	700,000

FUNDING SOURCES

Source	Amount
Parking Fund	200,000
SPLOST VI	500,000
Total	**700,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Visitor Wayfinding	0

DETAILS

Objective:	Develop a pedestrian & vehicle wayfinding system	**Council Priority:**	Economic Growth
Benefits:	The development and implementation of a Pedestrian Wayfinding and Signage System is a key component of the Visitor Mobility Plan. The program includes a comprehensive wayfinding analysis and design development process. The end result will be a coordinated, user-friendly, visible navigation system and maps that will encourage visitors and residents to use parking facilities and engage in a pedestrian experience.		
Scope/Comments:	This project would be a partnership, with the City providing funding, and attempting to partner with private entities to expand the program		
Related Projects:	None	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	70,000					
Design	70,000					
Construction	560,000					

OPERATING BUDGET IMPACT

Project is expected to impact operating budget.

Description:	Signs that are damaged or stolen will be replaced as needed

Estimated Annual Impact	
Personnel	500
Contractuals	2,000
Commodities	0
Other	0
Total	**2,500**



Some examples of potential wayfinding signage for the dowtown area.

LOCATION

Address:	Historic Downtown District
Neighborhood:	Historic Downtown District
Council District:	1

Category:	Other Improvements	**Start Year:**	2012
Project Name:	Comcast Building Buyback	**Department:**	Traffic Engineering
Project Number:	OP0722	**Description:**	Accumulating funds for purchase of Comcast Building from Chatham County.
Contact Person/ Project Manager:	Mike Weiner; mweiner@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Comcast Building Buyback	510,000	0	426,000	426,000	427,000	0	1,279,000	1,789,000

FUNDING SOURCES

Source	Amount
General Fund	1,279,000
Total	**1,279,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Comcast Building Buyback	0

DETAILS

Objective:	To accumulate funds to pay the county for purchase of the building, which was part of the Derenne project discussion and now houses some City Departments.	**Council Priority:**	High Performing Government
Benefits:	Allows flexibility in development of Project Derenne and gives City a presence in Mid-town.		
Scope/Comments:	Accumulate funds for purchase of Comcast Building.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	1,279,000					
Design	0					
Repair/Maintenance	0					

OPERATING BUDGET IMPACT

No impact expected.

Description: N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Development Services Building (Old Comcast Building) at 5515 Abercorn Street

LOCATION

Address:	5515 Abercorn Street
Neighborhood:	62, Poplar Place/ University Place
Council District:	4

Category:	Other Improvements	**Start Year:**	2008
Project Name:	Fiber Optic Cable Extensions	**Department:**	Information Technology
Project Number:	OP0331	**Description:**	Extend existing underground fiber optic cable.
Contact Person/ Project Manager:	Cam Mathis, cmathis@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Fiber Optic Cable Extensions	254,000	0	250,000	0	100,000	50,000	400,000	654,000

FUNDING SOURCES

Source	Amount
General Fund	400,000
Total	**400,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Fiber Optic Cable Extensions	89,804

DETAILS

Objective:	To provide for the extension of fiber optic cable to improve the City's connectivity for computers, phones, video, etc.	**Council Priority:**	High Performing Government
Benefits:	Extending the network will benefit the mobile workforce, Public Safety (video & mobile), Traffic Engineering's traffic control systems, Automated Meter Reading, and Supervisory Control and Data Acquisition (SCADA). Other benefits of this project include redundant paths (precluding the impact of a break) and underground fiber which also limits breaks and provides a much longer use life (40+ years).		
Scope/Comments:	Fiber optic cable is used by the City to connect computers, phones, video, etc. at 34 major locations back to the Broughton Municipal Building. Fiber also provides excellent backhaul for wireless connectivity. An estimated 800 City employees can be impacted by this request.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	400,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



Future Fiber Optic Cable extensions appear in yellow on this map

LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Other Improvements	**Start Year:**	2015
Project Name:	Fire Apparatus - Bradley Pointe	**Department:**	Fire Operations
Project Number:	TBD	**Description:**	To purchase fire apparatus for a new truck company at the Bradley Pointe Fire Station
Contact Person/ Project Manager:	Charles Middleton; cmiddleton01@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Fire Apparatus - Bradley Pointe	0	1,250,000	0	0	0	0	1,250,000	1,250,000

FUNDING SOURCES

Source	Amount
General Fund	1,250,000
Total	**1,250,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Fire Apparatus - Bradley Pointe	0

DETAILS

Objective:	To provide fire protection to newly annexed areas.	**Council Priority:**	Public Safety
Benefits:	Fire protection for the citizens of Savannah.		
Scope/Comments:	Fire apparatus will be needed once the new fire station is opened.		
Related Projects:	Bradley Pointe Fire Station	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	1,250,000					
Design	0					
Construction	0					

OPERATING BUDGET IMPACT

Impact expected.

Description:	14 additional personnel are needed to man this apparatus: 2 Fire Captains, 4 Master Firefighters, and 8 Advanced Firefighters. Other added operational impacts are expected for fuel and maintenance of the vehicle.

Estimated Annual Impact	
Personnel	416,963
Contractuals	0
Commodities	12,000
Other	41,000
Total	**469,963**



Savannah Fire Department fire apparatus

LOCATION

Address:	Location to be identified
Neighborhood:	91, Bradley Pointe South
Council District:	1

Category:	Other Improvements	**Start Year:**	2015
Project Name:	Lawson System Upgrades	**Department:**	Information Technology
Project Number:	TBD	**Description:**	Perfom upgrades to the Lawson Financial System and associated software
Contact Person/ Project Manager:	Cam Mathis, cmathis@savannahga.gov		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY19		
Lawson System Upgrades	0	176,000	0	0	0	0	176,000	176,000

FUNDING SOURCES

Source	Amount
General Fund	176,000
Total	**176,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
Lawson System Upgrades	0

DETAILS

Objective:	To continue to maintain the Lawson Financial computer system at peak efficiency	**Council Priority:**	High Performing Government
Benefits:	Allow financial and administrative departments to continue using the Lawson system to its full capabiliites.		
Scope/Comments:	Will provide for new software upgrades and associated support from the vendor.		
Related Projects:	N/A	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

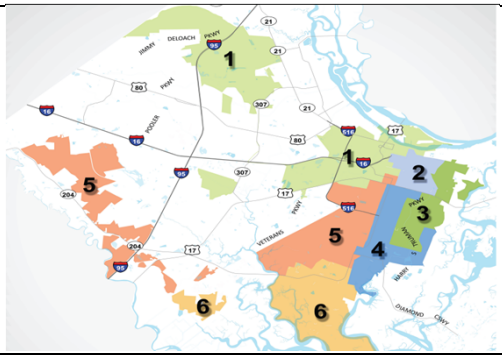
Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Maintenance	226,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



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LOCATION

Address:	Various locations City-wide
Neighborhood:	N/A
Council District:	N/A

Category:	Other Improvements	**Start Year:**	2014
Project Name:	911 Center Radio Dispatch Equipment Replacement	**Department:**	Information Technology
Project Number:	TBD	**Description:**	Replace existing Centracom radio dispatch control system in e911 Center.
Contact Person/ Project Manager:	Cam Mathis, cmathis@savannahga.gov, 651-6908		

FUNDING SCHEDULE

Project Name	Funding: Inception To Date	Planned Funding Requests					5-Year Plan Total	Total Funding Allocations
		FY15	FY16	FY17	FY18	FY 19		
911 Center Radio Dispatch Equipment Replacement	500,000	500,000	0	0	0	0	500,000	1,000,000

FUNDING SOURCES

Source	Amount
e wireless Reserve	500,000
Total	**500,000**

ACTUAL EXPENDITURES TO DATE

Project Name	Total Expended Through FY13
911 Center Radio Dispatch Equipment Replacement	0

DETAILS

Objective:	To replace existing Centracom radio dispatch control system in e911 Center.	**Council Priority:**	Public Safety
Benefits:	To ensure optimum radio communications between e911 Dispatch staff and personnel in the field.		Public Safety
Scope/Comments:	Support for existing Centracom system will end in 2016. Total cost of replacement is $2,000,000 this will be shared 50/50 with Chatham County.		
Related Projects:	TBD	**Recurring/Non-Recurring:**	Non-Recurring

SCHEDULE & STATUS

Phase	Cost	FY15	FY16	FY17	FY18	FY19
Planning	0					
Design	0					
Construction	500,000					

OPERATING BUDGET IMPACT

No impact expected.

Description:	N/A

Estimated Annual Impact	
Personnel	0
Contractuals	0
Commodities	0
Other	0
Total	**0**



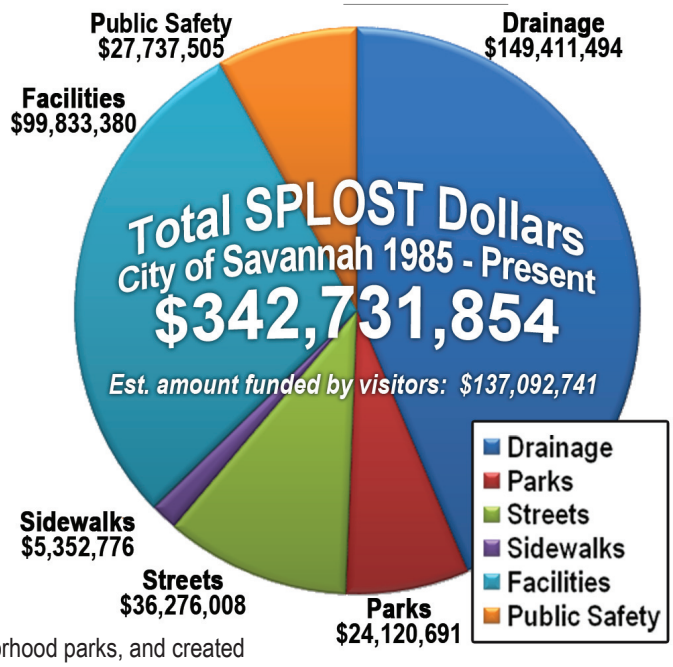
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LOCATION

Address:	Police Memorial Drive
Neighborhood:	Chatham Parkway
Council District:	1

CITY OF Savannah SPLOST:

BUILDING A BETTER SAVANNAH



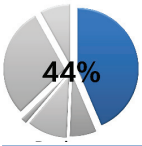
The Special Purpose Local Option Sales Tax has been one of the greatest community development tools in the history of municipal government. Almost 40% of the sales tax is paid for by visitors to our community, but all of the proceeds directly benefit the citizens of Chatham County, funding critical projects without relying on property taxes.

SPLOST has funded more than $1 billion worth of projects in Chatham County since the first referendum in 1985, nearly $400 million of which has been paid for by visitors who live outside the County. The City of Savannah's share has totaled $342 million, almost half of which has been spent on drainage, which has dramatically improved living conditions in all areas of Savannah.

SPLOST has also paved hundreds of miles of roads and sidewalks, added new neighborhood parks, and created exciting projects that have led to hundreds of millions of dollars in private investment, such as the redevelopment of Ellis Square and the transformation of Savannah Gardens and Sustainable Fellwood.

This November, Chatham County voters will decide whether to renew SPLOST for a six-year period. We have carefully crafted a list of projects that both develop critical infrastructure while spurring economic development to help create jobs and further broaden the tax base.

We know this is a decision you do not take lightly. Neither do we. As you consider whether to renew the 1% sales tax, we offer a report card on how your City Government has managed its share of SPLOST through the years. Please note that critical SPLOST projects built by the County and other jurisdictions are not included in this publication. What is included are some City SPLOST highlights, as well as a comprehensive list of Savannah's SPLOST plan since 1985. T



DRAINAGE: $149,411,494

Project highlights include:







Montgomery Crossroad, DeRenne, Kayton & Westside Pump Stations - $28.8 million

The Montgomery Crossroad, DeRenne, Kayton and Westside Pump Stations are major facilities that move stormwater down several major drainage canals while allowing drainage to occur during high tides, which previously was not possible.



Westside Drainage Improvements $29 million

Projects on the westside included improvements in the Evergreen area, construction of a major stormwater interceptor on the westside, and an expansion of the Springfield Canal as well as other improvements in the Springfield Basin.



Casey South Drainage Project Phase I - $21.5 million

The Casey South Drainage Project was the most extensive drainage improvement in Savannah's history, relieving chronic flooding in midtown Savannah, including Chatham Crescent, Ardsley Park and Olin Heights.



Southside Drainage Improvements $15.1 million

Drainage improvements on the southside included dramatically improving the capacity of the Wilshire and Windsor canals, as well as expansion of drainage facilities in the Wilshire Basin and Paradise Park.

Projects in Progress

Three projects that have been allocated a total of $37.1 million are currently in the design phase, with plans to begin construction in late 2013 and early 2014. The Habersham Village Drainage Project will improve drainage in the midtown areas of Habersham Street, Abercorn Street and Paulsen Street. Improvements to the Bilbo Box will improve drainage in a wide area of downtown's eastside. The Baldwin Park Drainage Project is focused on the streets around Baldwin Circle just north of Victory Drive.

Information in this section is current as of September 2013.



PARKS: $24,120,691

Project highlights include:











Savannah Children's Museum - $6.5 million

Funds were used to stabilize and restore former Central of Georgia buildings at the Railroad Roundhouse to house the Savannah Children's Museum. Funds were also used to complete the first phase of the Museum, an exciting outdoor interactive play and discovery area called ***Exploration Station***, which opened in 2012.

Neighborhood Parks - $2 million

A number of neighborhood parks have been created with SPLOST, including Floyd "Pressboy" Adams Park in Cuyler-Brownville, the Habersham Woods Turtle Park, Rockwell Park on Victory Drive, and Joseph Tribble Park in Windsor Forest.

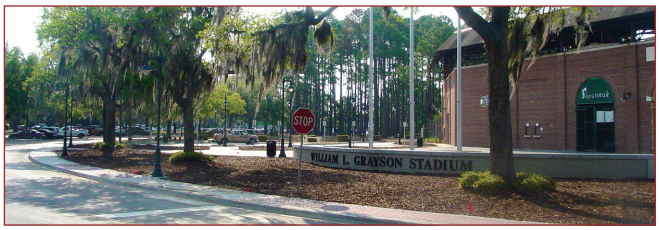






Bacon Park Recreation Facilities- $2.5 million

The Bacon Park Tennis Facility underwent a complete court resurfacing and construction of a new tennis clubhouse. The Bacon Park Golf Course received a major renovation to the clubhouse, while nearby athletic fields were reconstructed.



Daffin Park/Grayson Stadium Restoration - $7.5 million

Daffin Park, the largest park in Savannah, has undergone major improvements, including new jogging trails, lighting, and fields, while historic Grayson Stadium received a new field, roof over the grandstands, and bleachers.

Projects in Progress

Coffee Bluff Marina : *The $4.1 million project that is creating new docking and boat lift facilities, a fishing pier, as well as picnic and playground areas, is scheduled to open in February 2014. The City's purchase of the property preserved public access to the water, creating Savannah's first publicly owned marina.*

Cultural Arts Center - $20.4 million*: Design is under way on a permanent home for the cultural arts in Savannah at Oglethorpe and Montgomery Streets. The Center will be a true community space, featuring much-needed performance, gallery, class and rehearsal space for the public.*



STREETS: $36,276,008

Project highlights include:



MLK Streetscape - $3.7 million

The comprehensive 52-block streetscape plan was developed through an extensive public process. Improvements include refurbished medians, new brick sidewalks, ornamental lighting, and pedestrian crosswalks.

- Carver Village Street Improvements: $751,202
- Holland Drive Improvements: $146,821
- Chatham Parkway Traffic Signal: $135,931
- Tatemville Sound Barrier: $2 million
- Midtown Street Improvements: $190,000
- Dixon Park Street Improvements: $77,561
- West 57th Street Improvements: $1,184,599
- Dennis, Eugene, Mosley Paving: $207,845
- Adirondak/Bacon Park Paving: $257,815
- Montgomery/Meding/56th Street: $152,870
- Robin & Rendant Paving: $527,433
- Deiter, MLK Blvd. Paving: $435,567
- Felt & Waubun Paving: $936,508
- Twickenham Paving: $387,672
- Liberty City Paving: $155,479
- Atlantic Ave. Paving: $814,120
- Gordonston Paving: $971,542
- Ohio Ave. Paving: $190,268
- Avondale Paving: $510,416
- East Savannah Lighting: $84,939

WATERS AVENUE REVITALIZATION savannah

Projects in Progress

Waters Avenue Streetscape $1.5 million

To support the ongoing revitalization efforts of this major corridor, the Waters Avenue streetscape plan includes the installation of ornamental lighting, brick sidewalks and pedestrian crosswalks.



PUBLIC SAFETY: $27,737,505

Project highlights include:



Police Administrative Services and Training Building - $10.8 million

The City is constructing two critical facilities for Police on a 9-acre site donated by the federal government off Mills B Lane Blvd. The Administrative Services Center opened in 2013, and houses the police department's budget office, administrative services division, quartermaster unit, gang unit, and the property and evidence room. A police training facility on the same property will begin construction in the fall.

Projects in Progress

The new $1 million Fire Training Facility will replace aged, temporary facilities. All new firefighter recruits will complete their training at the facility. The facility, which includes a burn building, tower and natural gas props, will be used for live fire training, rope and high altitude rescue training, and a variety of required certifications such as pump, hose and ladder testing.



Thomas Square Fire Station - $2.7 million

The two-story station, located at 33rd & Whitaker Streets, includes three bays for apparatus, an SCBA fill station for re-filling firefighters' air packs, and a decontamination room. It also has a multi-purpose room, office space, conference rooms, interview room and secure evidence storage. The second floor is the living quarters for the two dozen firefighters assigned to the station. It includes a dormitory, kitchen, bathrooms and shower facilities, and a computer room.



Public Safety Video Surveillance $1.3 million

With 360-degree panning, extra-tight zooming and web-based monitoring from anywhere in the city, this network of surveillance cameras helps solve as well as deter crime in public areas throughout Savannah.

SIDEWALKS: $5,352,776

Project highlights include:



Bay Street Reconstruction Crosswalk $550,918

Bay Street is the main thoroughfare in the Historic District, carrying over 25,000 vehicles daily. The City installed stamped brick crosswalks and advance walk signals to allow pedestrians to begin crossing before vehicles are signaled and brick crosswalks at the signalized intersections. The pedestrian signal buttons were upgraded with audible prompts to provide greater accessibility to the blind and visually-impaired.





ADA Ramps $426,857

Limited right-of-way, unique street-level architectural features and the concerns of careful stewardship of the Historic District, all contributed over time to limiting the accessibility of sidewalks in the area. To address this serious concern in the most comprehensive manner possible, over a two-year period the City installed 1,460 ramps making all sidewalks in the Historic District compliant with the Americans with Disabilities Act.

- Liberty Parkway Sidewalks: $295,033
- Eastside Sidewalks: $583,668
- Hudson Hill Sidewalks: $93,612
- West 41st Street Sidewalks: $49,430
- Edgemere/Sackville Curbing: $97,490
- Liberty Parkway Sidewalks: $295,033
- Eastside Sidewalks: $583,668
- Hudson Hill Sidewalks: $93,612
- West 41st Street Sidewalks: $49,430
- Edgemere/Sackville Curbing: $97,490



FACILITIES: $99,833,380

Project highlights include:



Battlefield Memorial/Georgia State Railroad Museum - $11.3 million

This National Historic Landmark site is the oldest and largest existing nineteenth-century railroad operations complex in the nation. Construction began in 1850. Thirteen of the original structures remain today. The City worked with the Coastal Heritage Society to purchase, decontaminate & develop Battlefield Park, the site of an important Revolutionary War battle.



Savannah Gardens Phase I - $11.2 million

A redevelopment of Strathmore Estates, a crime-ridden 44 acres of substandard housing along Pennsylvania Avenue. Savannah Gardens will include 550 units of mixed income, environmentally sustainable housing. Part I crimes have dropped 67% in the area since construction began.





Community Center Improvements

The Carver Heights Community Center (above top), and the Crusader Neighborhood Center (above bottom) were two of five neighborhood centers in the City that received more than $4.2 million in SPLOST improvements.



Whitaker St. Garage / Ellis Square- $12.1 million

The City demolished the City Market Parking Garage, doubled the amount of parking with the 1,100-space underground Whitaker St. Garage, and restored Ellis Square as a public space for the first time in 50 years. The project has spurred more than $100 million in private investment in the immediate area.



Sustainable Fellwood Infrastructure $3.7 million

The City of Savannah invested in the construction of new roadways, parks and an expanded water and sewer system in preparation for the construction of 110 environmentally-friendly, energy efficient housing units on the 27-acre former Fellwood Homes site.



Midtown Municipal Center $2.4 million

The new Midtown Municipal Center offers a convenient, central Savannah location with on-site parking. The facility houses the 311 Call Center; the Citizens Office and Project DeRenne Resource Room; Coastal Workforce Services; the Youth Futures Authority; and Metro Police Internal Affairs.



Moses Jackson Advancement Center $1.6 million

A multi-purpose training and development facility developed to help citizens improve their opportunities for employment and financial security through ongoing training and development. Programs and services are made available on-site through partnerships with multiple local educational institutions, business partners, and area nonprofits.



Forsyth Park Fort and Bandshell $1.5 million

In 2009 the City renovated the long-vacant and deteriorating historic fort in Forsyth Park into a state-of-the-art visitors center and café complete with public bathrooms. An elevated performance stage and acoustic shell for outdoor concerts and performances was also included in the renovations.

A Closer Look at SPLOST

What is SPLOST?

The Special Purpose Local Option Sales Tax is a voter-approved 1% tax on taxable goods in Chatham County that can only be used for certain kinds of construction expenses.

Is that the only sales tax we have?

SPLOST is 1% of an overall 7% sales tax in Chatham County. When you go to the store and purchase a $1.00 soda, you pay 7 cents in sales tax. Of those 7 pennies, 4 pennies go to the State of Georgia. The remaining 3 pennies stay in Chatham County.

How are our 3 pennies divided?

Of those 3 pennies, the first penny goes to E-SPLOST, which is used by the school system for capital projects like new schools and technology. The second penny, called LOST, is divided amongst the County and 8 municipalities for general expenditures. The third penny is SPLOST, and is divided amongst the same jurisdictions for capital projects.

How is SPLOST divided?

As the County and Cities prepare to go to voters to ask them to renew SPLOST, they must decide how much each jurisdiction will receive. To do this, planners must make certain estimates about how much revenue the sales tax will generate during the six-year collection period.

What's in the current SPLOST plan?

SPLOST 5 was approved by voters in 2006 for a tax collection period from 2008-2014. The estimate at the time was the City of Savannah would receive $160 million. The City proposed spending the money in 18 categories, including $70 million to help pay for a new arena. While $70 million was roughly half of the total amount needed for this facility, it was enough to begin property acquisition, planning and design. The remainder would come from future SPLOST or other funding sources.

What happened to that plan?

When the recession hit a few years later, it became clear that Chatham County would receive significantly less revenue than estimated. In 2010, City Council reduced its SPLOST 5 plan from $160 million in projects to $122 million to accommodate. There were no easy decisions. Council decided it was more important to complete critical infrastructure and public safety projects than maintain the $70 million arena funding, which was still well short of the amount needed for construction.

Below are details of the City's SPLOST 5 plan, and the adjustments made in 2010:

SPLOST 5 PLAN - 2008 to 2014

Project Category	Original Funding	Increase (Decrease)	Revised Plan
Children's Museum at Battlefield Park	$ 6,500,000	-	$ 6,500,000
Daffin Park Renovations	$ 1,000,000	-	$ 1,000,000
Corridor Signal Upgrades	$ 1,000,000	-	$ 1,000,000
Police Mobile Technology Infrastructure	$ 1,500,000	-	$ 1,500,000
Public Safety Administrative/Training Complex	$ 13,000,000	(1,250,000)	$ 11,750,000
Police Precincts	$ 7,350,000	1,250,000	$ 8,600,000
Corridor Construction	$ 9,500,000	(9,500,000)	-
Arena	$ 70,000,000	(48,202,000)	$ 21,798,000
Grayson Stadium	$ 5,000,000	(2,000,000)	$ 3,000,000
Street Lighting Upgrade	$ 2,500,000	(1,500,000)	$ 1,000,000
Fellwood Homes Site Infrastructure	$ 4,500,000	(600,000)	$ 3,900,000
Youth Activity Area Water Park	$ 2,000,000	(2,000,000)	-
Drainage	$ 11,000,000	6,300,000	$ 17,300,000
Savannah Gardens	$ 6,000,000	4,960,000	$ 10,960,000
Cultural Arts Center	$ 13,400,000	4,000,000	$ 17,400,000
Priority Corridors	$ 3,000,000	2,700,000	$ 5,700,000
Fire Station/Training Facility	$ 1,750,000	2,750,000	$ 4,500,000
Recreation Facilities	$ 1,000,000	5,092,000	$ 6,092,000
TOTALS	$ 160,000,000	$ (38,000,000)	$ 122,000,000

SPLOST 4 - 2003 to 2008

Project	*SPLOST Funding*
ROADS, SIDEWALKS, DRAINAGE	
Westside Pump Station & Line	$1,500,575
Windsor Canal	1,829,659
Casey South Phase 2	3,150,930
Bilbo-North Casey Drainage	325,000
Bilbo Drainage Improvements	15,508,841
Wilshire North Branch	7,733,341
Brick Line Replacement	192,941
Evergreen Drainage Improvements	1,150,000
Jackson Woods Drainage-Phase 2	1,977,224
Brick Line Replacement	753,723
Bilbo Drainage Improvements	2,000
Paradise Park Drainage Improvements	1,032,495
Springfield Drainage Improvements	1,000,000
Sylvan Terrace Sub-basin	17,553
45th Street Sub-basin Improvements	13,082,719
Cann Park Sidewalks	222,104
Gordonston Sidewalk Improvements	84,597
Entrepreneurial Center Parking	100,000
Fernwood-Parkwood Curb-Gutter	2,100,000
Historic District-ADA Ramps	315,971
State Routes ADA Ramps	110,886
Edgemore-Sackville Curb	212,510
Riverstreet Ramps Reconstruction	315,000
Street Paving	3,634
Street Reconstruction	12,008
President Street-General McIntosh Sidewalk	43,097
Bay Street Reconstruction Crosswalk	550,918
1% Sidewalk Construction-Phase 2	674,584
Street Reconstruction	1,714,074
1% Sidewalk Construction	259,828
East Anderson Curve Reconstruction	272,590
Gwinnett Street Improvements	1,514,961
LaRoche-Delesseps Widening	1,500,000
Jimmy DeLoach Parkway Signal	29,069
Tatemville Sound Barrier	2,000,000
LaRoche-Delesseps Design	300,000
Gwinnett St. Widening Design	467,449
Traffic Signal-Chatham Parkway	135,931
MLK Median Landscaping	11,452
MLK Streetscape	3,364,548
PARKS, RECREATION AND SQUARES	
Cultural Arts Center	$3,000,000
Westside Land Assemblage	2,759,500
Battlefield Park Roundhouse Roof	21,335
Battlefield-RR Roundhouse SPLOST	7,763,665
Baker-Fell Street Park	175,000
Ellis Square Restoration	3,254,667
Bacon Park Athletic Field Rehab	576,896

Project	SPLOST Funding
OTHER CAPITAL OUTLAY	
Hope 6 Infrastructure	$1,930,814
West Savannah & Corridors	15,000
Gate Precast Property Acquisition	240,500
Paulsen Building Purchase/Renovation	2,400,000
Roof Replacement Community Planning	73,520
Ellis Square Parking Garage	7,114,296
Bacon Park Tennis Courts Reconst.	376,104
Moses Jackson-Phase 2	1,049,424
Bacon Park Clubhouse Renovations	380,000
MURP II	434,934
Midtown Street Improvements	190,000
Woodville Park Improvement	1,563
Dixon Park	23,381
Dixon Park Street Improvement	77,561
Feiler Terrace Passive Park	12,262
East Savannah Lighting	84,939
Bryant Park	15,000
Housing Construction Svc. Office	1,480
Carver Heights Community Center	351,000
Hudson Hill Sidewalk Improvements	93,612
Sylvan Terrace Irrigation System	98,465
Metro Sidewalk West 41st Street	49,430
Ogeechee Road Streetscape	6,500
Waters Avenue Corridor	367,831
Youth Advancement Center	416,000
Savannah Gardens Phase I	242,766
Ogeechee Public Row Improvements	100,000
West 57th Street Blvd.	484,599
WS-Acquisition Moses Jackson Property	128,868
WS Augusta Avenue-5 Buildings	1,004,989
WS-Tree Lawn & Buffering	10,012
Montgomery-Meding-56th	152,870
Eastside Sidewalk Access	100,158
West 56th Street Rebricking	378,314
Midtown Acquisition	433,352
Kline Street Play Area	125,984
37th & Bulloch Greenspace	77,500
Historic Street Lighting CB	5,335
Rockwell Park	76,970
40th Street Lane Paving	27,665
Municipal Parking Lot	31,900
Right-of-Way Improvements	135,000
Edgemore-Sackvill Curbing	97,490
Public Safety Equipment	1,241,500

SPLOST 3 - 1998 to 2003

Project	SPLOST Funding
SAVANNAH DRAINAGE PROJECTS	
Kayton Pump Station Phase 2	$987,471
Harman Canal Drainage Improvements	1,219,555
Kayton Canal Equipment Purchase	948,947
Kayton Railroad Bridge Replacement	513,231
Montgomery Crossroads Bridge	55,000
Montgomery Crossroads Equipment Purchase	1,409,619
Springfield Canal Bridges	156,166
Williams Ward Detention	370,094
Springfield Canal 2-Year Storm	2,966,555
Westside Equipment Purchase	283,900
Westside Detention	112
Westside Pump Station & Line	12,728,054
Westside Interceptor	3,171,712
Montgomery Crossroads Pump Station	10,213,431
Wilshire Canal	2,848,286
Holland Canal	3,137,685
Windsor Canal	1,659,473
Local Match GEMA Grants	2,651,266
Kayton Spill Clean Up	39,504
DeRenne Pump Station	970,000
Casey South Drainage	21,532,611
Demere Ward Detention	75,751
Springfield Canal Roads	285,014
Nicholson Woods-White Bluff	48,657
Windsor Sub-Basin	50,926
SCADA I	17,330
Pump Station Metal Building Upgrade	603,000
Bilbo-North Casey Drainage	180,000
Springfield Canal	7,652,969
SCADA II	36,446
Bilbo Basin	157,366
Cranman Drive Culvert Replacement	336,133
Wilshire Basin Study	1,746,691
Downtown Bilbo Drainage Basin	150,000
City Lot Drainage Improvements	23,475
Westside Flooding Remediation	640,616
Placentia Phase I	42,000
Jackson Woods Drainage-Phase 2	98,736
Nicholson Woods-Phase 2	75,142
Windsor-Wilshire Basin	525,668
Storm Sewer Rehab	115,919
Extension to Unserved Areas	58,437

Project	SPLOST Funding
OTHER CAPITAL OUTLAY PROJECTS	
RR Roundhouse Battlefield Park	$190,000
Electric Street Cars	170,000
Hwy 21/Snow Green Land	1,600,000
Eastside Sidewalks	17,268
Railroad Property Acquisition	3,590,551
History Museum Bldg Repair	15,000
Forsyth Park Fort	1,003,550
Ellis Square Parking Garage	1,691,000
Savannah Gardens Phase I	872
West 57th Street Boulevard	555,117
Meding Street Curve	206,059
Boaen Tract Open Space	22,000
Band Shell	577,950
Daffin Park Master Plan	3,495,000
1% Sidewalk Construction	674,423
Wheelchair Access Ramps	735
Cuyler-Brownsville Sidewalk	23,265
Littleneck Road Bridge Replacement	700,000
1% Sidewalk Construction	808,309
MLK Median Landscaping	322,000
Elbert Square Acquisition	828,635
Liberty Square Reconstruction	280,000
MLK Median Installation	48,000
Fire Capital Outlay	172,566
OPEN SPACE ACQUISITIONS	
Wilshire Complex	$12,258
Mohawk Lake Acquisition	348,443
Crusader Neighborhood Center	110,746
Master Plan-Mohawk Property	1,557
Windsor Forest Pond	121,979
Cuyler-Brownsville Park	404,458
Vernon River Park	113,043
Open Space Acquisition	489,613
Habersham Woods Park	183,543
Stark-Clinch Greenspace	122,107
Southside Park-Mohawk	595,734
Largo-Windsor Area Lake	402,233

SPLOST 2 - 1993 to 1998

Project	*SPLOST Funding*
SAVANNAH DRAINAGE PROJECT	
Local Match GEMA Grants	$29,982
SAVANNAH PAVING PROJECTS	
West 57th Street Boulevard	$470,000
Hamilton Court	98,005
Cuyler-Brownsville Kline	1,211
Dennis, Eugene & Mosley Paving	207,845
Kimball, McLaws, Desoto Paving	178,056
Honeybee Area Paving	29,579
Liberty City Paving	38,135
Fulton Road Extension Paving	84,967
1994 Street Paving-Phase I	279,242
1994 Street Paving-Phase II	198,595
1994 Street Paving-Phase III	910,276
Adams, Kimbell & Mild Paving	29,394
44th, 48th, Clifford, Barrington, Desoto, Etc.	258,345
Archer, Bates, Blossum, Cliwald & Elmdale	786,255

Project	*SPLOST Funding*
SAVANNAH PAVING PROJECTS (cont.)	
49th, 56th, Latimer, Costa Rica, Cedar, Etc.	$1,140,303
Felt & Waubun Paving	160,719
Abercorn-62nd-65th Paving	122,545
Deiter, Riverwalk & MLK Paving	435,567
SAVANNAH SIDEWALKS PROJECTS	
Liberty Parkway Sidewalk	$48,322
Hazardous Sidewalk Repair	7,251
SAVANNAH STREET REPAIR & IMPROVEMENT PROJECTS	
Broughton Street Cave-In	$13,850
Beacon Light	36
Repair-Install Curbs	7,700
Bridge Maintenance	7,760
41st, Gwinnett Lane, Dieter, Entleman, Etc.	47,804
Carver Village Street Improvements	751,202
Holland Drive Improvements	146,821

SPLOST 1 - 1985 to 1993

Project	*SPLOST Funding*
SAVANNAH PARKS & RECREATION PROJECTS	
Daffin Park Perimeter	$88,517
Daffin Jogging Path	22,000
SAVANNAH PAVING PROJECTS	
LARP Paving Project	$42,000
Twickenham Area Paving	387,672
Atlantic Paving	814,120
Bon-Air, Riviera, Rogers & Lehward Paving	295,920
Hamilton Court	81,235
Alta, Halsey, Industry & Ware Paving	514,940
Gordonston Area Paving	971,542
Adirondak, Bacon Park & Bruce Paving	257,815
Felt Drive Paving	21,034
Ohio Avenue Paving	190,268
Charlton, DeRenne, Pierpont & 34th Paving	472,922
Robin & Rendant Paving	527,433
Laurel Grove Paving	203,720
Avondale Area Paving	510,416
Semken Plant, Battey, Nunez & Waters Paving	468,158
Columbia, Heard, Lloyd & Fayette Paving	98,023
Central Avenue	30,986
Honeybee Area	16,000
Liberty City Paving	155,479
Fulton Road Extension	33,255
1994 Street Paving-Phase II	12,422
44th, 48th, Clifford, Barrington, Desoto, Etc.	166,702
Archer, Bates, Blossum, Cliwald & Elmdale	8,000
49th, 56th, Latimer, Costa Rica, Cedar, Etc.	67,000
Felt & Waubun Paving	936,508
Deiter, Riverwalk & MLK Paving	$27,000

Project	*SPLOST Funding*
SAVANNAH PAVING PROJECTS (cont.)	
Stuart, Barry & 57th Paving	$82,000
Hoover Creek Sewer & Paving	400,000
SAVANNAH SIDEWALK PROJECTS	
Forsyth & Daffin Sidewalk Replacement	$10,000
Liberty Parkway Sidewalk	295,033
School Sidewalks-Phase 1	28,842
Windsor Forest School Sidewalks	19,690
Juliette Lowe School Sidewalks	23,690
Spencer, Bartow, Hodge School Sidewalks	26,118
Heard, Smith School Sidewalks	6,204
Haven, Pulaski School Sidewalks	96
Largo-Tibet School Sidewalks	31,948
Habersham Street Sidewalks	69,209
Whitebluff Sidewalks	69,305
Eastside Sidewalks	483,510
WB Elementary Sidewalks	82,864
Thomas Square Sidewalks	907
Richards Street Sidewalks	1,534
Stillwood & Butler Sidewalks	57,514
Forsyth Sidewalks-Phase II	11,766
Hazardous Sidewalk Repair	358
SAVANNAH STREET REPAIR & IMPROVEMENT PROJECTS	
Broughton Street Cave-In	$27,953
Gwinnett St. Underpass	94,887
West 57th St. Blvd.	230,000
Ripley, Sheffield, Scott & Whitman	336,768
36th, Kinzie, Galway, Gunter, 50th, Gunnie,	14,100

