City Of
STATESBORO, GEORGIA



ANNUAL BUDGET FY 2012

CITY OF STATESBORO, GEORGIA



ANNUAL BUDGET

For the Fiscal Year Ending June 30, 2012



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Statesboro

Georgia

For the Fiscal Year Beginning

July 1, 2010

President

Executive Director

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Mission Statement
City of Statesboro, Georgia

To provide the most responsive and progressive Public services so that our residents, businesses, And visitors can enjoy the highest quality of life Statesboro has to offer.

CITY OF STATESBORO, GEORGIA
MAYOR AND COUNCIL

Joe R. Brannen
Mayor



In office since September 1998
Current term expires December 2013

Tommy Blitch
District 1



In office since 2004
Current term expires December 2013

Gary L. Lewis
District 2



In office since January 1998
Current term expires December 2011

William P. Britt
District 3



In office since January 2004
Current term expires December 2011

John Riggs
District 4



In office since January 2010
Current term expires December 2013

Travis L. Chance
District 5



In office since January 2008
Current term expires December 2011

CITY MANAGER
AND
DEPARTMENT HEADS

Frank Parker
City Manager

Cindy S. West
Finance Director

Michael Graves
Staff Attorney



Mandi Cody
Planning Director

Sue Starling
City Clerk

Steve Hotchkiss
Natural Gas Director

Wendell Turner
Director of Public Safety

Wayne Johnson
Water / Wastewater Director

Robert Cheshire
City Engineer

Seth LaVine
Information Technology Director

Key Finance Staff
Ramona Sacristan, *Accountant*
Andrea Mitchell, *Senior Accounting Technician/Payroll*
Annette Waters, *Accounts Payable Technician*
Linda Griffith, *Accounting Technician/Administrative Assistant*

Introduction

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence and Certified City of Ethics. Statesboro has an economy comprised of an industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 15 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

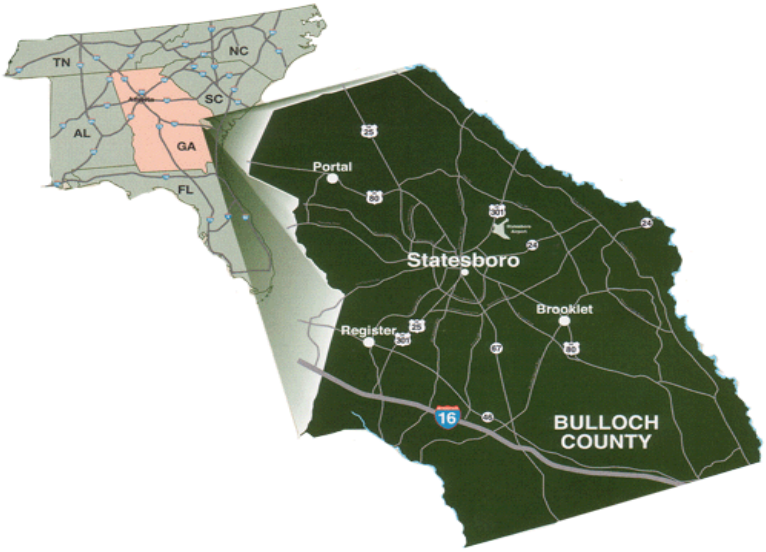
The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, Human Resources, Finance, Community Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), and Public Works (Streets, Sanitation, Water and Sewer and Gas).



The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's population for 2010 was 28,522. According to the U.S. Census Bureau, the 2010 population for Bulloch County was 70,217, which is higher than the projection for 2015 of 68,235. This is a 25.4% change from the 2000 census population of 55,983. The Bulloch County area estimated population for 2010 was 224,267 and is projected to increase to 260,129 by 2015. This is a 41.7% change from the 2000 census. The 2010 median income per household in Statesboro was $24,638 and the per capita income was $16,154. The unemployment rate for March 2011 for Statesboro was 12.9%, which

is higher than the rate for the State of Georgia. The rate for this same period last year was 11.3%. The March 2011 unemployment rate for Bulloch County was 10.1%.

Situated in the southeastern corner of the state, Statesboro is located 194 miles east of Atlanta, 76 miles from Augusta, 55 miles west of Savannah, 144 miles from Charleston, SC. and 168 miles from Jacksonville, Fla. It is located 15 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta



The City of Statesboro is approximately 14.41 square miles in area with an average elevation of 240 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 58 degrees and 91 degrees in July. The average annual rainfall is 47.0" and the relative humidity is 53% in January and 75% in July.

Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for 8 surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 28.1% of the Bulloch County labor force is employed by the government sector including the City's largest employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart SuperCenter, and Lowe's Home Center.

There are two institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro and Ogeechee Technical College located just outside the City on Highway 301 South. Accredited by the Southern Association of Colleges and Schools and Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers undergraduate and graduate

degree programs through the doctoral level in more than 114 majors in its eight Colleges. The University's 19,691 students come from all 50 states and 90 countries.



Ogeechee Technical College offers 125 programs of study including 36 diploma programs and 70 certificate programs as well as 19 Associate degrees in conjunction with Georgia Southern University and East Georgia College. There are 15 public schools, 3 private and parochial schools and one charter school in Bulloch County that educate the area's 9,476 students. A total of 614 seniors graduated from these schools in 2010.

Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 730 employees and 94 physicians representing a wide range of specialties. East Georgia is a 150-bed, $60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.

Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Bulloch County has received grant funding to provide a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro." With the completion of two new hotels in 2008, twenty one hotels, motels and Bed & Breakfast Inns with 1089 rooms are located in the greater Statesboro area.

Statesboro's residents and visitors alike enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. Restoration of the Old Bank of Statesboro, originally built in 1911, as a venue for community arts, activities and performances was funded primarily by SPLOST in the amount of $4.3 million and has played a key role in the

revitalization of downtown. The Averitt Center, home of the Emma Kelly Theater, is operated by the Statesboro Arts Council and is a vibrant centerpiece in the City's historic downtown.

A $530,000 Transportation Enhancement Grant (TE-21) was awarded to the City in 2005 by the Georgia Department of Transportation to improve sidewalks and curb and gutter, and to provide for landscaping and the installation of decorative benches and lighting in the downtown area on East Main Street. An additional $300,000 has been approved to fund the West Main phase of the project. The East Main Street phase of the project was completed in the fall of 2010. The 2006 completion of a new parking lot on West Main Street near the Post Office has spurred renovation of old facilities and is playing a major role in revitalization of the west end of downtown.

Statesboro is served by Ogeechee Railway Company and numerous common freight carriers. The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Northland Cable TV located within the city limits. The City of Statesboro, Georgia, Georgia Southern University, and Northland Cable have partnered to provide the community with a local government access channel, channel 97. Three television stations in Savannah also cover Statesboro regularly: WTOC (CBS), WJCL (ABC), and WSAV (NBC).

The City has 119 miles of roads of which 118 are paved and 15 traffic signals. Natural Gas is sold to 3,484 customers while water and sewer service is provided by the City to over 13,000 customers with an average daily water consumption of 2.79 million gallons. Statesboro has 184 miles of sanitary sewer and 216 miles of water mains with 1,487 fire hydrants. The City maintains a class 3 ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

City of Statesboro	Water & Sewer, Sanitation and Natural Gas
Excelsior Electric	Electricity
Georgia Power	Electricity
Frontier Communications	Telecommunications
Bulloch Rural Telephone	Telecommunications
Northland Communications	Telecommunications

The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services

provided by the City are General Government (Administration, Human Resources, Finance, Planning and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), and Public Works (Streets, Sanitation, Water and Sewer and Gas).

City Boards, Commissions, and Authorities

DOWNTOWN STATESBORO DEVELOPMENT AUTHORITY

The Downtown Statesboro Development Authority (DSDA), established in 1981, consists of 9 members, 8 of whom are appointed by the members of the authority to represent the owners of either real property or business establishments. The City Council appoints the remaining one member. The DSDA is empowered with the authority to acquire, improve, sell, lease, and/or mortgage property for the development and improvement of property in the Downtown Statesboro Development Authority District.

STATESBORO ARTS COUNCIL, INC.

The Statesboro Arts Council, Inc. was established August 15, 2000. The Council consists of 15 members who serve 3 year staggered terms. The Council is empowered with the duties and responsibilities to establish rules and regulations for arts facilities and to create policies to govern the management and conduct of funds, personnel, and property of the corporation. The Arts Council is directly responsible for the operations of the *David H. Averitt Center for the Arts*.

STATESBORO BEAUTIFICATION COMMISSION

The Statesboro Beautification Commission was established May 1, 1973. It consists of a Chairman and no more than 10 members appointed by the Mayor and City Council, and four ex-officio members: one member appointed from the County Commissioners, one member from the Board of Education, one member from the City Council, and one member appointed by the President of Georgia Southern University. The members serve staggered 5 year terms. The powers and duties of the Commission are to establish and maintain parks and trees in order to beautify the City of Statesboro.

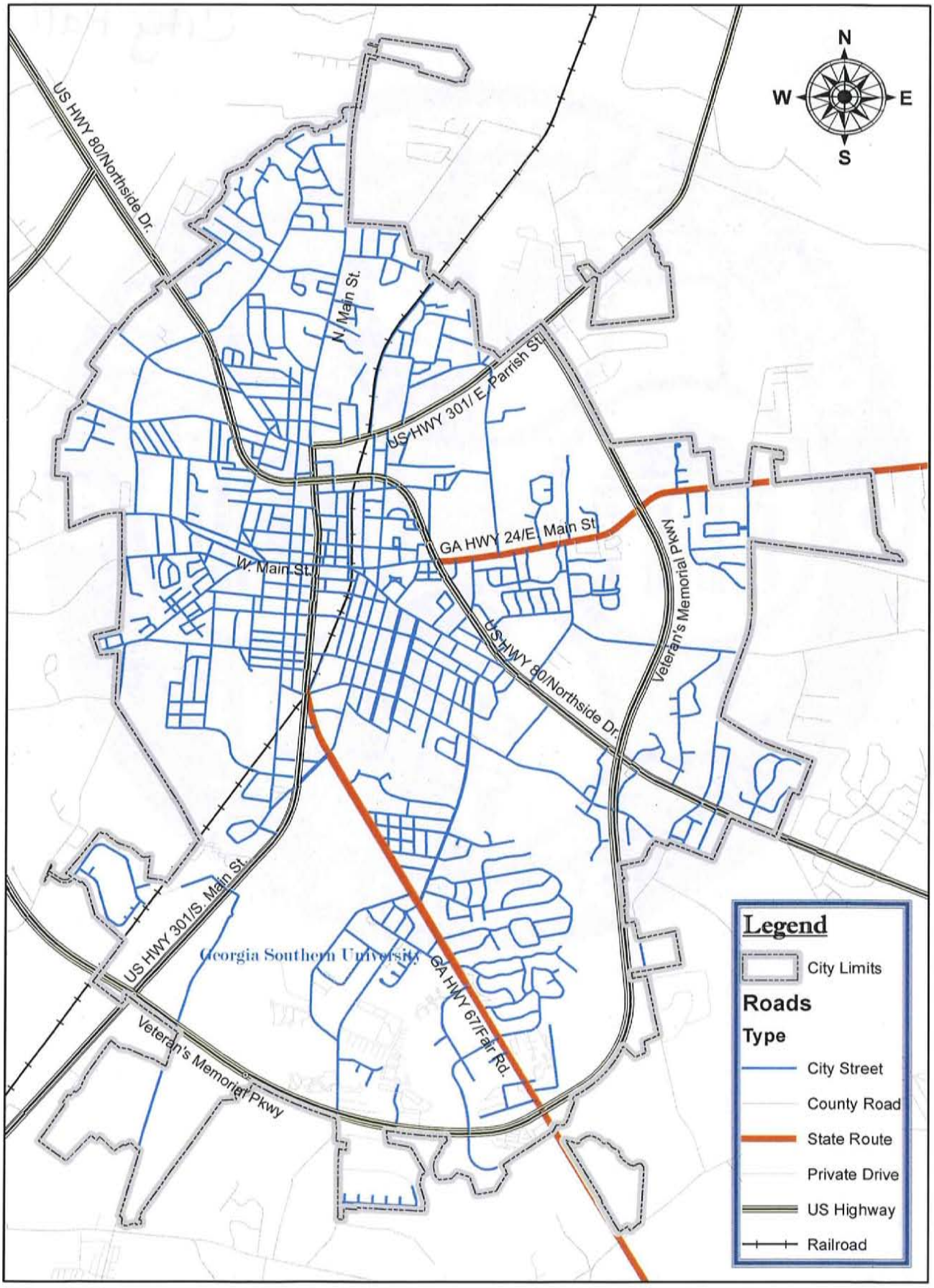
STATESBORO PLANNING COMMISSION

The Statesboro Planning Commission is an advisory board which was originally established in February 1977. Effective June 22, 2010, the Statesboro Planning Commission was reconstituted, and consists of five (5) members who are appointed by the Mayor and City Council, and are city residents and subject to other minimum qualifications for service. The Commission is vested with the duties to hear and make recommendations to the Mayor and City Council on zoning, subdivision, and affiliated land development regulations; to make recommendations on city planning documents and amendments to land development ordinances; to initiate and prepare studies related to development topics; and, other similar duties as assigned by the Mayor and City Council.

STATESBORO TREE BOARD

The Statesboro Tree Board was established on January 15, 1991. The Board consists of 9 members appointed by the Mayor and City Council to serve a staggered three (3) year term, with a maximum of two consecutive terms totaling six (6) years. These members are appointed with consideration for their personal expertise in all the areas of horticulture and preservation of our environment. The Board is responsible for hearing requests for variances for special use permits in the enforcement of the City of Statesboro Tree Ordinance.

City of Statesboro, Georgia




JAECKEL
STATESBORO CITY HALL

READER'S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget. It should help you understand the framework of the City's fund structure and accounting system.

The City of Statesboro will operate with eighteen separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be eighteen separate balance sheets and income statements. The funds fall into five different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows, and are summarized in the chart on the next page:

(1) Governmental Funds

General Fund – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, Community Development Housing Trust Fund, US Department of Justice Grant Fund, , Multiple Grant Fund, Statesboro Fire Service Fund, Hotel-Motel Tax Fund and the Technology Fee Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Capital Project Funds – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2007 SPLOST Fund, and the Capital

Improvements Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

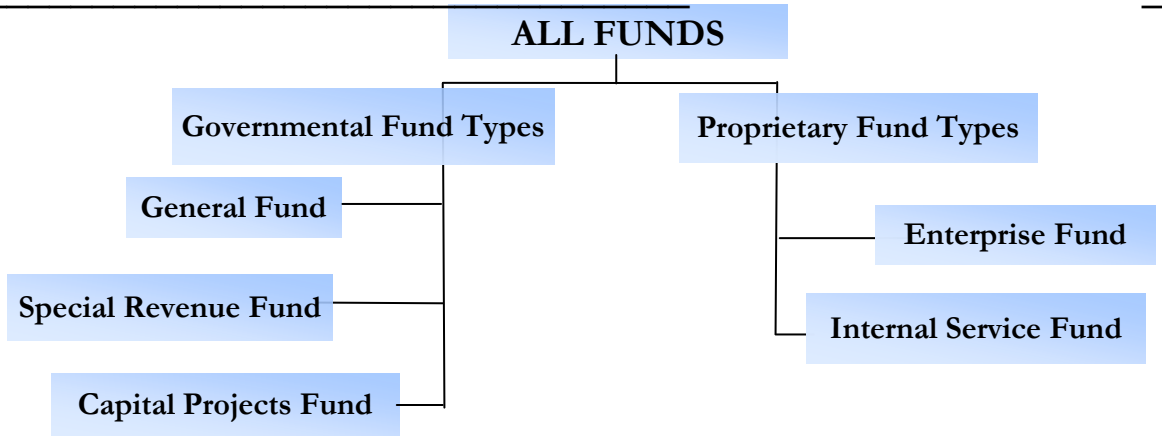
(2) Proprietary Funds

Enterprise Funds – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has five Enterprise Funds: the Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Internal Service Funds – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has three Internal Service Funds: the Health Insurance Fund; Worker's Compensation Fund and the Fleet Management Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Please note that the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement, except for those receiving SPLOST funds. In that case, some projects may also be funded in the 2007 SPLOST Fund.

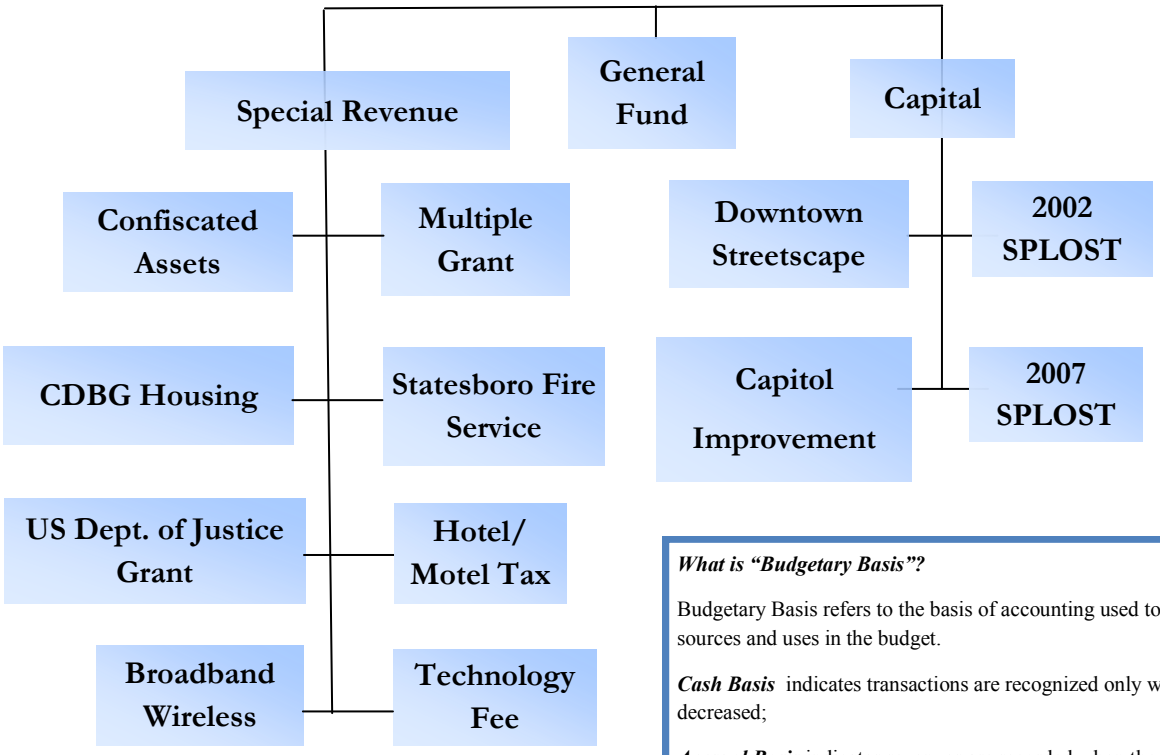
All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the account period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least $5,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.



Fund Number	Basis of Acc'ting	Major/ Nonmajor	Types of Funds Actual Funds	FY 2011 Budget	FY 2012 Budget
			GOVERNMENTAL FUND TYPES:		
			GENERAL FUNDS:		
100	Modified	Major	GENERAL FUND	Current	Current
			SPECIAL REVENUE FUNDS:		
210	Modified	Nonmajor	CONFISCATED ASSETS FUND	Current	Current
221	Modified	Nonmajor	COMMUNITY DEVELOPMENT HOUSING TRUST FUND	Current	Current
224	Modified	Nonmajor	US DEPARTMENT OF JUSTICE GRANT FUND	Current	Current
225	Modified	Nonmajor	BROADBAND WIRELESS GRANT FUND	Current	Closed
250	Modified	Nonmajor	MULTIPLE GRANT FUND	Current	Current
270	Modified	Major	STATESBORO FIRE SERVICE FUND	Current	Current
275	Modified	Nonmajor	HOTEL/MOTEL TAX FUND	Current	Current
286	Modified	Nonmajor	TECHNOLOGY FEE FUND		Current
			CAPITAL PROJECTS FUNDS:		
321	Modified	Nonmajor	2002 SPLOST FUND	Current	Closed
322	Modified	Major	2007 SPLOST FUND	Current	Current
340	Modified	Nonmajor	DOWNTOWN STREETSCAPE FUND	Current	Closed
350	Modified	Major	CAPITAL IMPROVEMENTS PROGRAM FUND	Current	Current
			PROPRIETARY FUND TYPES:		
			ENTERPRISE FUNDS		
505	Accrual	Major	WATER AND WASTEWATER FUND	Current	Current
506	Accrual	Major	RECLAIMED WATER FUND	Current	Current
515	Accrual	Major	NATURAL GAS FUND	Current	Current
541	Accrual	Major	SOLID WASTE COLLECTION FUND	Current	Current
542	Accrual	Major	SOLID WASTE DISPOSAL FUND	Current	Current
			INTERNAL SERVICE FUNDS:		
601	Accrual	Major	HEALTH INSURANCE FUND	Current	Current
602	Accrual	Major	FLEET MANAGEMENT FUND	Current	Current
603	Accrual	Nonmajor	WORKER'S COMPENSATION FUND		Current
				19 Funds	18 Funds

NOTES: Modified — Budgeted on the Modified Accrual Basis of Accounting.
Accrual — Budgeted on the Accrual Basis of Accounting.

MODIFIED ACCRUAL BASIS OF BUDGETING



What is "Budgetary Basis"?

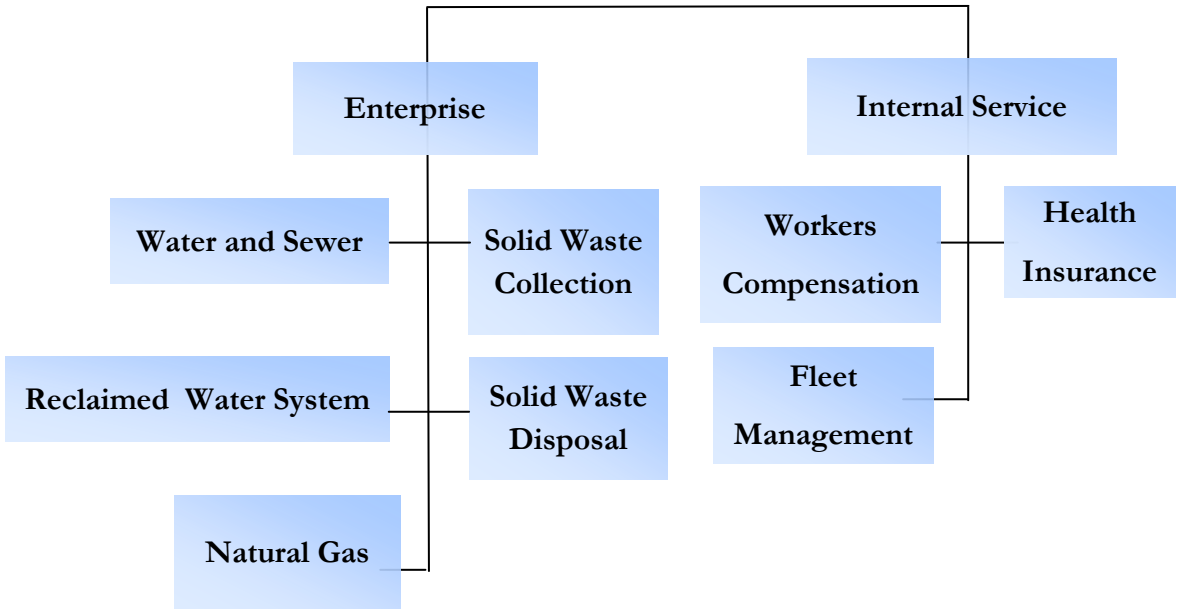
Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not);

Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

ACCRUAL BASIS OF BUDGETING



The eighteen funds are serviced by fourteen bank accounts, seven of which are major accounts, and seven of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in March, 2008, for a three-year term beginning July 1st. This arrangement eliminated normal bank fees and service charges, provided the City an investment rate of interest tied to the Targeted Federal Funds Rate on all overnight deposits (currently .18%), and provided free check printing for all funds. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by the Vinson Institute of Government at the University of Georgia for FY 2007. It had been six years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation. There are four schedules: 1) for 40-hour per week hourly employees, 2) for salaried employees, 3) for firefighters on the "24 hours on/ 48 hours off" schedule, and 4) for non-salaried police officers who work a 43-hour per week schedule.

Following that are sections for each one of the eighteen funds.

	MAJOR BANKING ACCOUNTS						
	General		Sweep	E-Government	2007	2010 Revenue	2010 Revenue
	Disbursement	Payroll	Investment	Sweep Invest-	SPLOST	Bond Construction	Bond Debt
Name of Fund Served	Account	Account	Account	ment Account	Account	Account	Service Account
Governmental Funds:							
100 General	■	■	■	■			
210 Confiscated Assets	■		■				
221 CDBG Housing	■		■				
224 U.S. Dept. of Justice	■		■				
225 Broadband Wireless	■		■				
250 Multiple Grants	■		■				
270 Statesboro Fire	■	■	■				
275 Hotel/Motel Tax	■		■				
286 Techonology Fee	■		■				
321 2002 SPLOST	■		■				
322 2007 SPLOST					■		
340 Streetscape Fund	■		■				
350 CIP Projects	■		■				
Proprietary Funds:							
a) Enterprise:							
505 Water and Sewer	■	■	■	■		■	■
506 Reclaimed Water	■		■				
515 Natural Gas	■	■	■	■			
541 S W Collection	■	■	■	■			
542 S W Disposal	■	■	■	■			
b) Internal Service:							
601 Heath Insurance			■				
602 Fleet Management	■	■	■				
603 Worker's Comp. Fund	■		■				
	MINOR BANKING ACCOUNTS						
	Confiscated/	Revenue Bond	Benefits	Flexible		FY 2009	2010 Revenue
	Seized Prop-	Sinking Fund	Insurance	Benefits Plan	E.B. Memorial	Edward Byrne	Bond Sinking
Name of Fund Served	erty Account	Account	Claims Account	Account	JAG Acct	Memorial JAG	Fund Account
Governmental Funds:							
100 General							
210 Confiscated Assets	■						
221 CDBG Housing							
224 U.S. Dept. of Justice							
225 Broadband Wireless							
250 Multiple Grants					■	■	
270 Statesboro Fire							
275 Hotel/Motel Tax							
286 Techonology Fee							
321 2002 SPLOST							
322 2007 SPLOST							
340 Streetscape Fund							
350 CIP Projects							
Proprietary Funds:							
a) Enterprise:							
505 Water and Sewer		■					■
506 Reclaimed Water							
515 Natural Gas							
541 S W Collection							
542 S W Disposal							
b) Internal Service:							
601 Health Insurance			■	■			
602 Fleet Management							
603 Workers Comp							

After all funds are presented, there are two remaining sections. They provide the following information:

1) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; and several GEFA loans and the 2010 Refunding and Improvement Revenue Bonds for the water and sewer system. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.

2) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.


JAECKEL
STATESBORO CITY HALL

CITY OF STATESBORO

COUNCIL
Thomas N. Blitch
Gary L. Lewis
William P. Britt
Travis L. Chance
John Riggs

Joe R. Brannen, Mayor
Frank Parker, Interim City Manager
Sue Starling, City Clerk

50 EAST MAIN STREET • P.O. BOX 348
STATESBORO, GEORGIA 30459-0348

June 1, 2011

The Honorable Mayor and City Council
City of Statesboro
PO Box 348
Statesboro, Georgia 30459

Re: City Manager's Budget Message and Transmittal of the Proposed Budget for FY 2012

Gentlemen:

Transmitted herewith for your consideration is the City of Statesboro's proposed budget for the fiscal year 2012 (FY 2012). We express appreciation to all City departments who contributed to the formulation of this budget. As a result of these efforts we present to you a balanced budget that meets all administrative and legal requirements. Our objective in the preparation of this budget was to meet the priorities established by the Mayor and City Council for the coming fiscal year and to continue to provide the highest quality of services to our citizens in a fiscally responsive manner.

The annual Budget is one of the most important policy decisions that you as the elected officials of this City make each year. The Budget determines the staffing level of each service, the equipment and supplies, the priorities for service the City can afford to provide, and which major capital projects will be funded. Therefore, the Budget is an important planning tool for municipal government. It also serves as an accounting tool, because it assures that the limits set by appropriations cannot be exceeded under State statute. Finally, the Budget serves as a management tool in assisting your management staff to compare costs of alternative methods of providing City services, and to analyze the proper mix and level of revenue sources.

The FY 2012 City of Statesboro budget for all appropriated funds totals $48,602,178 (this number includes transfers between funds) which is an increase of $4,031,436 from the FY 2011 budget. This increase is mainly due to capital expenditures in the 2007 Special Purpose Local Option Sales Tax Fund (SPLOST). The City has budgeted $6,483,228 for capital projects in the 2007 SPLOST Fund in FY 2012. The City started receiving its portion of the 2007 SPLOST money in the spring of 2010. The intergovernmental agreement with the county stated that the City would not start receiving money for capital projects until the addition to the Bulloch County Jail was completed.

The General Fund budget for FY 2012 is $13,231,504 or 27.22% of the total expenditures budget, which is a decrease of $207,521 from the FY 2011 Budget and an increase to Fund Balance of $19,977. The slight increase is due to an increase in the Building Permits as the City is starting to see a small growth in the building industry, and a reduction in Salaries and Benefits due to the elimination of jobs through attrition or vacant positions, as well as the consolidation of job duties. The Statesboro Fire Service Fund budget for FY 2012 is $2,548,558, or 5.2% of the total expenditures budget, and is budgeted to use $235,858 of fund balance. The use of fund balance is due to increased capital outlay. The Water and Sewer Fund FY 2012 budget is $8,943,724 or 18.4% of the total expenditures budget. This is an increase over the FY 2011 budget of $8,475,998. The two primary reasons for the increase are the moving of the Customer Service Department to this fund and an increase in debt service payments with the issuance of new Water and Sewer Revenue Bonds. Even with these increased expenses, the Water and Sewer Fund is budgeted to increase its retained earnings by $1,726,857. The FY 2012 Natural Gas Fund budget is $5,643,413 or 11.6% of the total expenditures budget and is scheduled to use $131,584 of retained earnings, due to a decrease in revenues. The Solid Waste Collection Fund FY 2012 budget is $2,713,194 or 5.6% of the total expenditures budget and is budgeted to increase retained earnings by $224,921. The increase is due to an increase in revenues. in from The budget for the Solid Waste Disposal Fund for FY 2012 is $3,223,159 or 6.6% of the total expenditures budget, and is scheduled to increase retained earnings by $64,841. The increase is from a transfer in from the 2007 SPLOST Fund.

Budget Assumptions:

In preparing this Budget and the six-year Capital Improvements Program (CIP), your staff has used several assumptions that are critical in computing anticipated revenues and expenditures (expenses). Any budget and six-year capital plan by definition is a planning document and not every issue will have been determined prior to its preparation and adoption. Therefore, it is necessary to base the budget on certain assumptions. If changing circumstances affect those assumptions, the budget can be adjusted accordingly.

These major assumptions are as follows:

- Assumes that there will be no ad valorem (property) tax increase. Assumes 4% decrease in the tax digest.

- Assumes an increase of approximately 6% for residential customers and 10% for commercial garbage collection fees, to offset the effects of nine years of inflation, coupled with significant price increases in gasoline and diesel over the last four years.

- Assumes an increase of approximately 5% in tippage fees for housing/commercial garbage to offset the rising cost of the hauling contract, which has a fuel adjustment rider and an annual CPI adjustment factor. Also, assumes a 10% increase in tippage fees for yardwaste.

- Assumes no increase in the natural gas rates. Rates were increased by 2% in FY 2009, which was the first increase in 8 years. The actual rates for gas fluctuate monthly

depending upon the underlying wholesale cost of the gas to the City, purchased through MGAG (the Municipal Gas Authority of Georgia). Assumes a normal winter heating load.

- Assumes the Fleet Management Fund labor rates will increase by 10% to $44.00 an hour for the Enterprise Funds and departments within the General Fund will be charged $16.50 an hour for labor charges.

- Assumes that the City will make progress towards meeting the fund reserve targets established by the Mayor and City Council in the Financial Policies.

- The Budget will be adopted, and accounted for, using generally accepted accounting principles, with Enterprise and Internal Service Funds budgeted and accounted for using full accrual and accounting similar to private businesses, and all other funds budgeted and accounted for using modified accrual accounting.

- Assumes the economy will continue its recent weakness, with sales taxes, building permits, and business licenses at below-normal levels.

- Assumes that inflation will remain at a moderate to higher level than normal.

- Revenues are projected on a scale of high, medium, and low with budget projections falling within the medium/low range, so that they are reflective of the current economic conditions and do not create overly optimistic projections.

- Assumes that the City will transfer only $100,000 to the Capital Improvement Program (CIP) Fund this fiscal year from the General Fund.

- Assumes that the City will enter into some annexations in FY 2012 that may require investments by the City in roads, drainage, water, sewer and gas improvements.

- Assumes that Equity Transfers to the General Fund will be as follows:

Natural Gas Fund	$ 925,000
Water/Wastewater Fund	$ 713,118
SW Collection Fund	$ 543,000
SW Disposal Fund	$ 192,000

TRANSFERS BETWEEN FUNDS					
Transfer In	General	SFD	CIP	SW Disp.	
Transfer Out					TOTALS OUT
General		$1,360,000	$ 100,000		$ 1,460,000
07 SPLOST	$ -			$1,167,000	$ 1,167,000
W and S	$1,324,000				$ 1,324,000
Natural Gas	$ 925,000				$ 925,000
SW Collection	$ 543,000				$ 543,000
SW Disposal	$ 192,000				$ 192,000
TOTALS IN	**$2,984,000**	**$1,360,000**	**$ 100,000**	**$1,167,000**	**$ 5,611,000**

- Assumes that all Proprietary Funds will be self-supporting without assistance from the General Fund. However, the Solid Waste Disposal Fund will not be self-supporting without the 2007 Special Purpose Local Option Sales Taxes (SPLOST) paying for air rights and post-closure expenses, as the current $36.25 per ton tippage fee does not offset all the costs of the transfer station, hauling contract, disposal contract, and post-closure costs of the Lakeview Landfill site including operation and maintenance of the methane extraction system. Hauling, disposal, and fuel surcharge alone cost us nearly $38.00 per ton under the contract with Broadhurst Environmental and Rackleff Enterprises, LLC.

- Assumes that Bulloch County will levy a 1.8 mills tax in the Statesboro Fire District, which should generate approximately $900,000 for funding the County's portion of the Fire Services Fund.

- Assumes that the City of Statesboro will fund the Fire Service Fund in the amount of $1,360,000.

- Assumes that the Statesboro Fire Department will be funded entirely by the Statesboro Fire Services Fund, as required by the intergovernmental agreement between the City and Bulloch County.

- Assumes that Workers' Compensation insurance premiums and expenses will be budgeted in the new Workers Compensation Fund.

- Assumes the elimination of five (5) full-time positions: Chief Finance Officer, Police Captain, Streets Superintendent, Parks and Trees Supervisor and a Planner.

- Assumes the hiring and funding of two full-time positions: Police Major and Streets and Parks Superintendent.

- Assumes the hiring and funding of two part-time positions: Accounting Tech in the General Fund and a Parts Clerk in the Fleet Management Fund.

- Assumes that the City will contract with Main Street (DSDA) to allocate 25% of the Hotel/Motel Tax for promotion and tourism development related to downtown; and with the Statesboro Arts Council to allocate 35% for promotions and tourism development. The Statesboro Convention and Visitors Bureau (SCVB) will receive 40% of the Hotel/Motel Tax for promotion and tourism development. These contracts will be renegotiated in the spring of 2012, as required by state law.

- Assumes that the salary and benefits of both the Executive Director of the Statesboro Arts Council (SAC) and the Executive Director of the Downtown Statesboro Development Authority (DSDA) will be paid from the general fund.

- Assumes that the 2006 Position Classification and Compensation Plan prepared by the Carl Vinson Institute of Government and adopted by City Council will be increased for a Cost of Living Adjustment during FY 2012. With all hourly employees receiving a 2% increase and all salary employees receiving a 1% increase.

- Assumes that for FY 2012 probationary and merit increases will be frozen.

- Assumes that for FY 2012 the vacation "buy back" program will be suspended.

- Assumes that the life insurance will be maintained at one times an employee's annual salary, capped at $100,000.

- Assumes that medical insurance premiums will remain the same at 78% employer paid.

- Assumes that the maximum deduction allowed in the Flexible Benefits Plan (or HAS) will remain at $3,500.

Major Issues:

Background:

Statesboro has a growing economy influenced by a strong industrial base, a growing regional public university, a regional medical center and increasing medical specialties, and a regional retail base. This diversification continues to help the local economy weather the ongoing recession and sluggish recovery better than the state as a whole. The City of Statesboro and Bulloch County continue to experience some growth in commercial and retail expansion and in residential developments resulting from an increasing population. The growth in population can be primarily attributed to the continued increases in enrollment at Georgia Southern University which is expecting a fall enrollment of 20,000 students and projected to continue adding 600 more students each year.

The School of Information Technology, the Nesmith-Lane Continuing Education Center (which also includes an 850-seat theatre in the Performing Arts Center), a Nursing/Chemistry Facility, the recent renovation of the Henderson Library, the expansion of the Recreation Activity Center (RAC) and the recent groundbreaking of a Biological Sciences Building

combined with the other outstanding amenities and superior educational opportunities make Georgia Southern one of the most attractive universities in the Southeast. While the GSU students can distort per capita income due to relatively low incomes, the economic impact of Georgia Southern on the local economy in Statesboro and Bulloch County exceeds $130 million annually. Georgia Southern University continues to rank in the top three choices of Georgia students earning the HOPE college scholarship for academic excellence. The dynamic success of Georgia Southern University as a major economic engine in southeast Georgia coupled with the continued growth of Ogeechee Technical College make Statesboro a regional center for higher education and ensures the economic strength and vitality of the community.

With the continued growth of Georgia Southern University and Ogeechee Technical College, expansion of the commercial/retail sector and health care sector, and projected growth in multi-family and single-family housing the economic outlook for Statesboro and Bulloch County in the long term appears to be very optimistic. Factors that should currently be giving all service providers concern are the rising cost of health care, the state of the national economy, particularly in the housing industry, and the volatility of gasoline and diesel fuel prices. However, with our recent investments in water, sewer, natural gas, and roads this community should be poised to capitalize on our investment and to aggressively solicit additional prospects and opportunities in order to ensure our economic vitality. The health care segments of the community also remains strong and as the need for medical services grow; new specialties become available, new physicians are attracted to the area and East Georgia Regional Medical Center continues to expand its services.

The City will continue to focus on maintaining a healthy and expanding economic base supported by sound infrastructure in order to attract and retain quality employers. This expanding economic activity translates into growing needs for quality support services including improved transportation, water and sewer, natural gas, solid waste, and public safety services. To effectively respond to this growth and the increased demand for services the City will have to proactively plan in order to meet the challenges for financing major public works and utilities improvements. The funding initiatives in this proposed Budget attempt to address many of these growth challenges.

Further Economic Development Initiatives:

A 2007 SPLOST initiative approved by the voters in July, 2006 will provide the City with an estimated $21.7 million in funding for capital projects for FY 2009 - FY 2015. During this period the City will continue to invest in infrastructure while funding a scheduled preventative maintenance program for vehicles, facilities and equipment.

In February 2008, the Statesboro Fire Services Fund was established by an agreement between the City of Statesboro and Bulloch County to provide fire services to a fire tax district located outside the City within a five mile radius of either Statesboro fire station. The residents of the fire district pay a fire district tax of 1.8 mills to the County, which remits it to the City. The City's general fund will transfer $1,360,000 to the Fire Service Fund. In addition to these two revenue sources, the Fire Service Fund also receives a portion of the 2007 SPLOST. The 2007 SPLOST will fund the purchase of Personal Protection Equipment, at an approximate cost

of $150,000 and will help with the purchase or construction of a fire station that would be on the east side of the City, which has experienced rapid growth over the last few years.

In FY 2010, engineering designs were completed for an Effluent Reuse Line that will provide re-claimed water to customers for the purpose of grounds irrigation. The reclaimed water will be pumped from the effluent of the city's Wastewater Treatment Plant and distributed to the approved end users of Reclaimed water. The first customer will be Georgia Southern University, in an effort to conserve water while reducing cost. The initial capital cost of this project is projected to be $750,000 and will be funded by Georgia Southern University in exchange for reduced rates for their minimum monthly billing of 250,000 gallons per day.

With each budget cycle the City continues to addresses the challenge of providing quality services to constituents with increasingly limited resources. The FY 2012 budget links developed organizational goals and objectives with the financial resources available to fund them. To accomplish the vision established by the Mayor and City Council the following goals have been developed for the City for FY 2012.

Main Goals

Goal: To actively engage and maintain transparency with the citizens of Statesboro.
Objectives:
1. Continue to publish a newsletter mailed with utility bills.
2. Develop additional information inserts to accompany the utility bills as provided by various departments.
3. Develop brochures detailing City services.
4. Post more City information on the website, including press releases and the utilization of other social media outlets for dissemination of information to the public.

Goal: To provide efficient and effective services that will positively impact the quality of life for residents and business owners.
Objectives:
1. Publicize through GSU mailings to students and various media for customers the availability of online utility, property tax, and court fine payments.
2. Continue to stress fire prevention through annual inspections of businesses.
3. Continue to stress fire prevention through visits with school children in the public and private schools.
4. Continue to educate the public on the safe use of natural gas.

Goal: To develop and sustain economic development and investment in the community.
1. Meet with developers before they begin design so that they are clearly informed of our development guidelines and regulations.
2. Meet with developers and others on rezoning requests and variance requests so that they understand what a compatible use of that property would be.
3. Actively pursue annexation opportunities and creation of new retail and commercial development to enhance the tax base.

Goal: To be proactive in the planning and development of critical infrastructure necessary for managed growth.

Objectives:

1. Continue to diligently inspect the installation of all developers' subdivision and commercial infrastructure that will be dedicated to the City for ownership and maintenance.
2. Continue to maintain the major drainage ditches and canals so that the system can convey heavy rains as designed.
3. Identify those areas within the City without natural gas service and provide installation.

Goal: To work effectively with other local, state and federal agencies to benefit the citizenry.

Objectives:

1. Identify and publicize the names and locations of known pedophiles within Bulloch County
2. Contest the early parole of known drug dealers at State Parole Board hearings
3. Work with the DEA and the local Drug Task Force to increase the number of convictions and drug seizures by 10%.

Outside Agencies:

Three other agencies are affected by this Budget. The City renegotiated its contracts with the Statesboro Convention and Visitors Bureau (SCVB), the MainStreet/DSDA and the Statesboro Arts Council (SAC) to market the area for tourism. The new percentages of the Hotel/Motel Tax provided to each under these one-year contracts are 40% to the SCVB, 25% to the DSDA/MainStreet, and 35% to the SAC.

Impact of the Capital Improvements on the Operating Budget:

The capital improvements process begins with all the departments turning in their requests for a six year period. The City Manager and Director of Finance review each project with the departments and discuss the priorities and funding based on revenue and expenditure (expense) projections. At the planning retreat, the capital improvement projects are presented to City Council, who may add, delete or change the list of priorities.

The capital improvements within this Budget proposal have differing affects on the operating side of the Budget. The street projects, for the most part, are realignments or added turning lanes and should not have any impact on the operating budget. The drainage system improvements are replacements of existing infrastructure, so they should not increase operating costs. The sidewalk projects will not require any real maintenance for at least ten years. The replacement sidewalks will reduce the amount of patching required from the operating budget.

The new residential subdivision and commercial development infrastructure (streets, drainage, sidewalks, water lines, sewer lines, and natural gas lines) that is dedicated to the City for ownership and maintenance will increase our operating costs over time. However, they generate tax base and utility revenues to offset these costs. And, if properly constructed and inspected they should not require a lot of maintenance for about a decade.

The water and sewer line projects and the natural gas line projects will, over time, increase the number of miles of line maintained, but initially should require little maintenance. They should also provide the additional customer base to offset these operational costs. Consequently, the utility funds should be able to absorb these operational increases with no difficulty.

The equipment and vehicle purchases are all for routine replacement of older, worn out equipment that have outlived useful life. This will decrease the operating expenses to maintain these capital assets; however, this decrease will likely be offset by the increased cost to insure the newer vehicles and equipment.

Debt

The City of Statesboro's current long-term debt was issued for capital improvement projects that were too extensive to be financed from current revenue sources. The City of Statesboro will not use long-term debt to finance current ongoing operations of the City.

The City of Statesboro is governed by the State of Georgia restrictions on local government debt. The State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law" (State of Georgia Constitution, Article IX, Section V).

The City of Statesboro's debt limit is $61,339,100, 10% of the estimated total assessed value of $613,391,000. The City currently has no general obligation bonds. However, the General Fund has an outstanding capital lease for City Hall in the amount of $923,500. The Natural Gas Fund has one outstanding loan in the amount of $311,356. In April 2010, the City issued $15,040,000 in Water and Sewer Revenue Bonds to repay outstanding Georgia Environmental Facilities Authority Loans (GEFA), to refund an outstanding revenue bond, and to renovate and expand water and sewer lines. The City received an uninsured AA rating on these bonds. In addition to the Water and Sewer Bonds, the City has $3,269,608 in three remaining GEFA loans.

Conclusion:

The City of Statesboro's FY 2012 operating and capital budgets exceed $48.6 million (including transfers). This is a result of the needs of a growing City and funding the priorities established by the City Council to respond to those needs. With growth comes increased demand for services and infrastructure. We believe this budget addresses these demands in a fiscally responsive manner.

The FY 2012 budget as presented continues to provide these crucial services to a growing population while maintaining the current millage rate, one of the lowest in the state, at 6.358

mills. The City's primary enterprise funds, Water/Sewer and Natural Gas have operating budgets of $8,943,724 and $5,643,413 respectively. Our Capital Improvements Program presents a 6 year plan for the acquisition, expansion and maintenance of the City's major assets totaling $45.19 million. In the preparation of this budget every effort has been made to continue to improve service levels, maintain a stable rate of taxation and improve the financial integrity of the City.

We would like to express appreciation to the department heads and their staffs for their participation and cooperation in preparing the FY 2012 Budget and Capital Improvements Plan. Every department made efforts to cut expenditures while pledging to continue to maintain exceptionally high levels of service to our citizens. I would also like to thank the Director of Finance, Cindy West, and members of the Finance Department for the numerous hours of staff time that have gone into the preparation of this budget. Each of these employees is to be commended for their work. The preparation of this year's Operating Budget and CIP was truly a team effort. Finally, we would like to say thank you to the Mayor and City Council for your input and support during this budget process.

Copies of the proposed Budget and Capital Improvements Program will be on file in the Director of Finance's Office beginning on June 1, 2011. The public hearing on the Budget is scheduled for June 14, 2011. Adoption of the Budget Resolution will be placed on the June 21, 2011 City Council agenda for consideration with an effective date of July 1, 2011, subject to any changes that the Mayor and City Council might make in its adoption.

Please let us know if we can provide any further information as you review this proposed Operating Budget and Capital Improvements Program.

Respectfully submitted,

Frank C. Parker, III
City Manager

Cindy S. West
Director of Finance

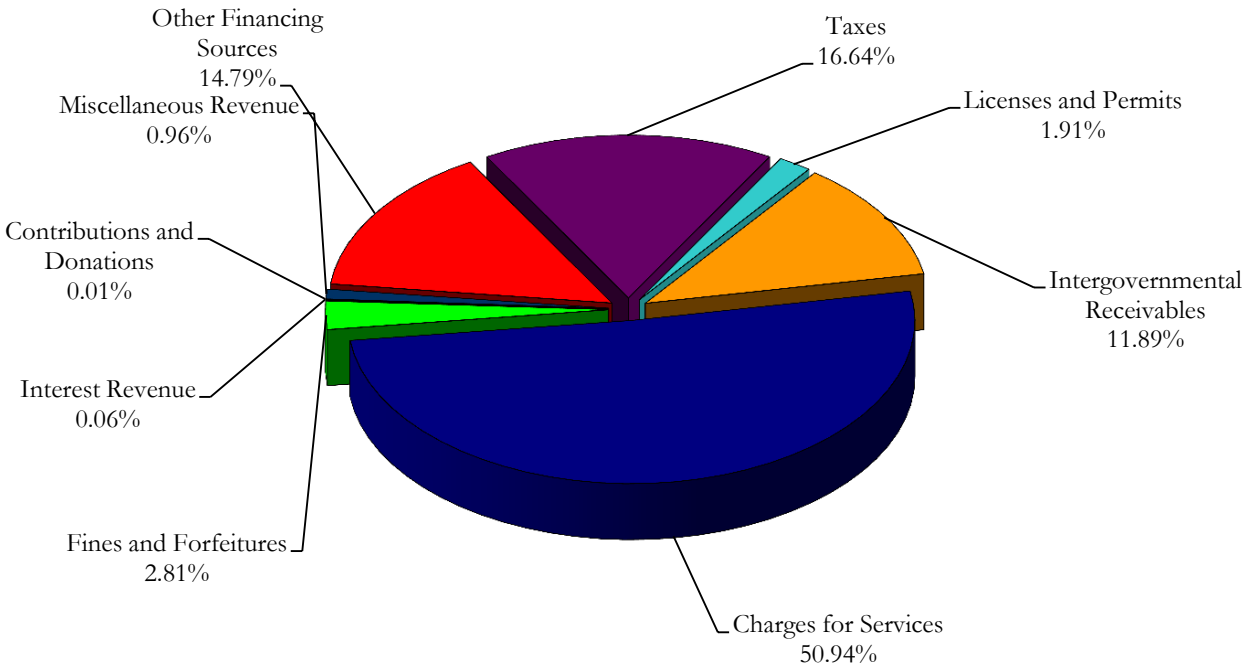
City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts on the next pages. Also included in this section are three-year budget spreadsheets (FY 2010 actual, FY 2011 budgeted and FY 2012 adopted budgets) for each of the fund categories.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

SUMMARY OF ALL FUNDS

REVENUES BY SOURCE



	Governmental Funds	Proprietary Funds	Total All Funds
Taxes	$ 8,227,646	$ -	$ 8,227,646
(Property Taxes; Motor Vehicle; Franchise Taxes; Beer, Wine & Liquor; Insurance Premium Taxes)			
Licenses and Permits	$ 942,235	$ -	$ 942,235
(Alcoholic Beverage; Business Licenses; Bank Licenses; Building Permits; Inspection Fees; Sign Permits)			
Intergovernmental Receivables	$ 5,876,157	$ -	$ 5,876,157
(Grants; SPLOST funds)			
Charges for Services	$ 2,041,982	$ 23,144,843	$ 25,186,825
(Court Costs; Water and Sewer Charges; Solid Waste Collection Fees; Solid Waste Disposal Tippage Fees; Fleet Charges)			
Fines and Forfeitures	$ 1,387,000	$ -	$ 1,387,000
(Municipal Court fines; State and Federal Confiscated Funds)			
Interest Revenue	$ 900	$ 26,750	$ 27,650
(Interest Earned)			
Contributions and Donations	$ 3,200	$ -	$ 3,200
(Contributions and Donations from Private Sources)			
Miscellaneous Revenue	$ 20,400	$ 456,174	$ 476,574
(Rents and Royalties; Reimbursement from Damaged Property; Other (sale of pipe, scrap, concession revenue, sale of signs and posts))			
Other Financing Sources	$ 3,933,118	$ 3,381,000	$ 7,314,118
(Transfers in from Other Funds ; Sale of Assets; Sale of Land)			
TOTAL	**$ 22,432,638**	**$ 27,008,767**	**$ 49,441,405**

DESCRIPTION OF THE TOP 3 MAJOR REVENUE SOURCES

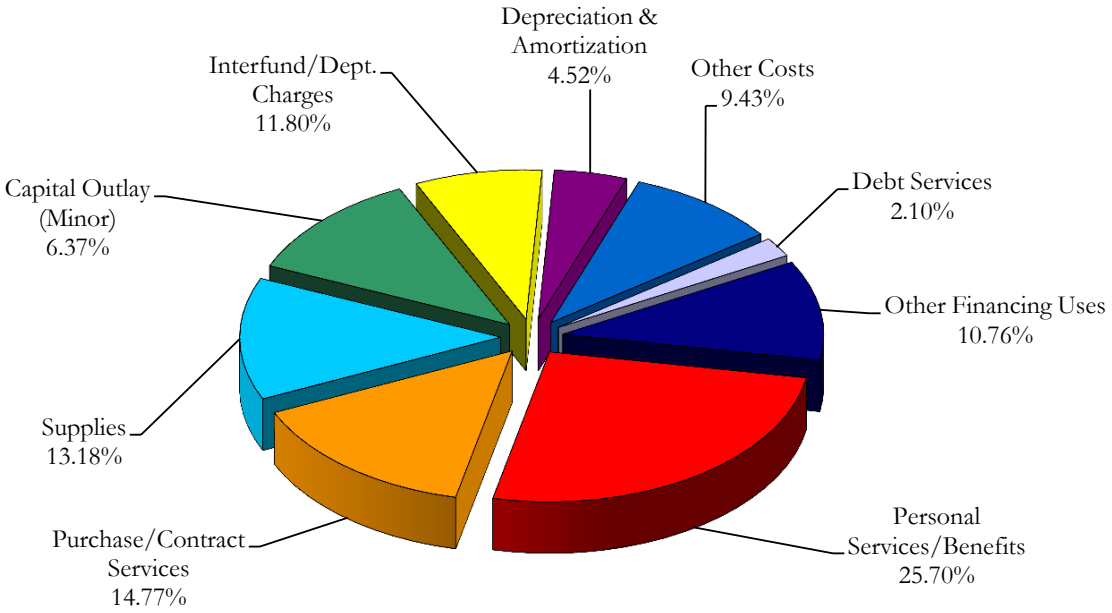
Charges for Services, fees collected for services provided, make up $25,186,825, or 50.94%, of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has five Enterprise Funds that charge for services. These charges are water and sewer sales, reclaimed water sales, natural gas sales, refuse collections fees and refuse disposal fees.

Taxes make up $8,227,646, or 16.64%, of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state.

Other financing sources make up $7,314,118, or 14.79%, of total revenue. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government's asset threshold.

SUMMARY OF ALL FUNDS

EXPENDITURES AND EXPENSES BY USE



	Governmental Funds	Proprietary Funds	Total All Funds
Personal Services/Benefits	$ 8,303,214	$ 4,186,639	$ 12,489,853
(Salaries; FICA; Retirement; Worker's Comp; Drug Screening)			
Purchase/Contract Services	$ 1,727,683	$ 5,448,659	$ 7,176,342
(Legal Fees; Engineering Fees; Repair & Maintenance of Vehicles, Equipment, Buildings/Grounds; Rentals; Insurance (other than benefits); Telephone/Cell Phones; Postage; Advertising; Printing & Binding; Travel & Education; Dues & Fees; Contract Labor)			
Supplies	$ 1,370,550	$ 5,036,897	$ 6,407,447
(Office Supplies; Uniforms; General Supplies, Electricity; Gasoline/Diesel; Food; Books/Periodicals; Small Tools & Equipment)			
Capital Outlay	$ 5,618,228	$ 44,800	$ 5,663,028
(Machinery; Furniture & Fixtures; Technology Equipment (computers, telephones, smartboards))			
Interfund/Dept. Charges	$ 1,868,444	$ 1,972,757	$ 3,841,201
(Self-funded Medical insurance; Life and Disability)			
Depreciation & Amortization	$ -	$ 2,194,771	$ 2,194,771
(Depreciation and Amortization)			
Other Costs	$ 1,364,460	$ 3,218,675	$ 4,583,135
(Property Taxes; Bank Card Charges; Bad Debts; Solid Waste Disposal Fees)			
Debt Services	$ 277,488	$ 740,795	$ 1,018,283
(Repayment of long-term debts)			
Other Financing Uses	$ 2,855,000	$ 2,373,118	$ 5,228,118
(Transfers to Other Funds)			
TOTAL	**$ 23,385,067**	**$ 25,217,111**	**$ 48,602,178**

SUMMARY OF ALL FUNDS

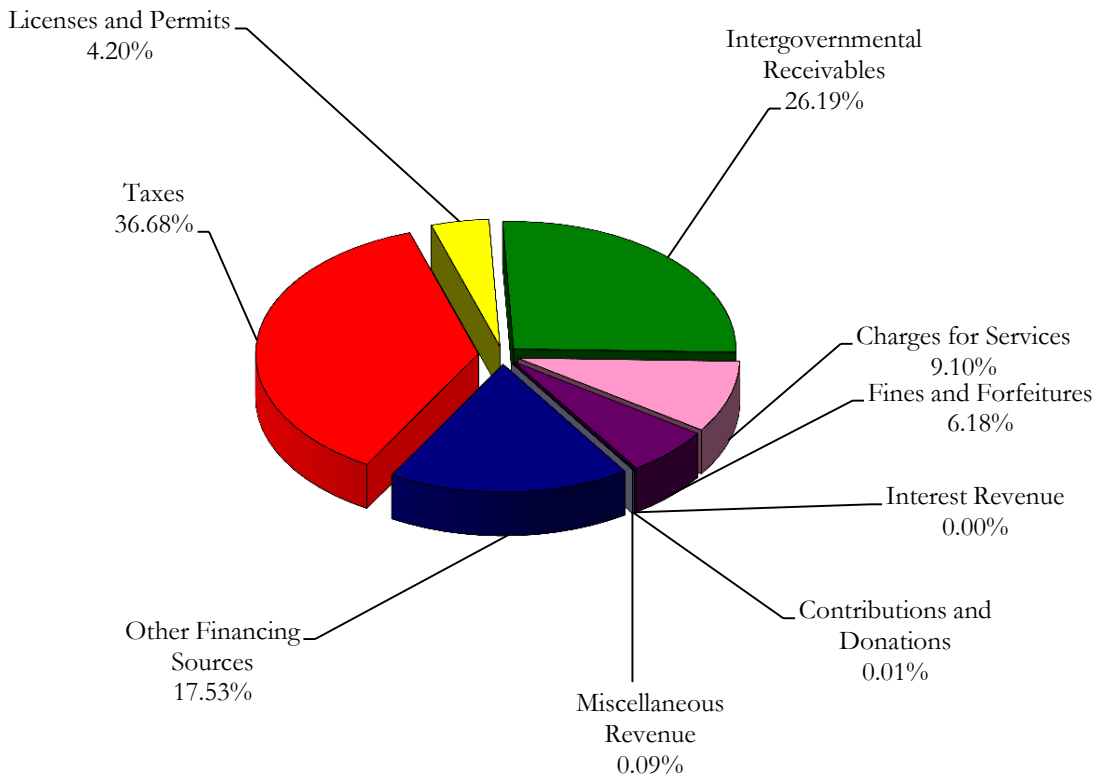
	Governmental Funds			Proprietary Funds		
	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:						
31 Taxes	$ 8,024,950	$ 8,210,809	$ 8,227,646	$ -	$ -	$ -
32 Licenses and Permits	$ 871,839	$ 924,244	$ 942,235	$ -	$ -	$ -
33 Intergovernmental Receivables	$ 6,531,062	$ 3,825,638	$ 5,876,157	$ -	$ -	$ -
34 Charges for Services	$ 1,295,867	$ 1,353,100	$ 2,041,982	$ 22,055,404	$ 22,085,332	$ 23,144,843
35 Fines and Forfeitures	$ 1,384,319	$ 1,654,000	$ 1,387,000	$ -	$ -	$ -
36 Interest Revenue	$ 3,710	$ 3,550	$ 900	$ 3,821	$ 45,313	$ 26,750
37 Contributions and Donations	$ 6,217	$ 3,200	$ 3,200	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 24,311	$ 17,535	$ 20,400	$ 638,130	$ 572,851	$ 456,174
Subtotal:	*$ 18,142,274*	*$ 15,992,076*	*$ 18,499,520*	*$ 22,697,355*	*$ 22,703,496*	*$ 23,627,767*
Other Financing Sources						
39 Other Financing Sources	$ 5,226,129	$ 4,870,843	$ 3,933,118	$ 1,960,552	$ 1,692,000	$ 3,381,000
Total Financial Sources	**$ 23,368,403**	**$ 20,862,919**	**$ 22,432,638**	**$ 24,657,907**	**$ 24,395,496**	**$ 27,008,767**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 9,048,294	$ 8,656,290	$ 8,303,214	$ 3,996,614	$ 4,145,923	$ 4,186,639
52 Purchase/Contract Services	$ 1,786,670	$ 1,971,221	$ 1,727,683	$ 4,987,562	$ 4,558,954	$ 5,448,659
53 Supplies	$ 1,170,678	$ 1,227,115	$ 1,370,550	$ 4,946,954	$ 5,156,901	$ 5,036,897
54 Capital Outlay	$ 2,064,885	$ 2,831,033	$ 5,618,228	$ 18,642	$ 32,100	$ 44,800
55 Interfund/Dept. Charges	$ 1,501,477	$ 1,397,691	$ 1,868,444	$ 976,043	$ 761,864	$ 1,972,757
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ 2,261,677	$ 2,243,815	$ 2,194,771
57 Other Costs	$ 1,329,354	$ 1,393,580	$ 1,364,460	$ 3,155,306	$ 3,245,825	$ 3,218,675
Subtotal:	*$ 16,901,358*	*$ 17,476,930*	*$ 20,252,579*	*$ 20,342,799*	*$ 20,145,382*	*$ 22,103,198*
Non-Operating Expenses						
58 Debt Services	$ 346,712	$ 438,515	$ 277,488	$ 520,385	$ 709,274	$ 740,795
61 Other Financing Uses	$ 3,758,554	$ 2,868,466	$ 2,855,000	$ 2,843,000	$ 2,932,175	$ 2,373,118
Total Use of Resources	**$ 21,006,624**	**$ 20,783,911**	**$ 23,385,067**	**$ 23,706,184**	**$ 23,786,831**	**$ 25,217,111**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 2,361,779	$ 79,008	$ (952,429)	$ 951,723	$ 608,665	$ 1,791,656

SUMMARY OF ALL FUNDS

	Total 2010 Actual	2011 Budgeted	2012 Adopted
Revenues:			
31 Taxes	$ 8,024,950	$ 8,210,809	$ 8,227,646
32 Licenses and Permits	$ 871,839	$ 924,244	$ 942,235
33 Inter Governmental Receivables	$ 6,531,062	$ 3,825,638	$ 5,876,157
34 Charges for Services	$ 23,351,271	$ 23,438,432	$ 25,186,825
35 Fines and Forfeitures	$ 1,384,319	$ 1,654,000	$ 1,387,000
36 Interest Revenue	$ 7,530	$ 48,863	$ 27,650
37 Contributions and Donations	$ 6,217	$ 3,200	$ 3,200
38 Miscellaneous Revenue	$ 662,441	$ 590,386	$ 476,574
Subtotal:	*$ 40,839,629*	*$ 38,695,572*	*$ 42,127,287*
Other Financing Sources			
39 Other Financing Sources	$ 7,186,681	$ 6,562,843	$ 7,314,118
Total Financial Sources	**$ 48,026,310**	**$ 45,258,415**	**$ 49,441,405**
Expenditures and Expenses:			
51 Personal Services/Benefits	$ 13,044,908	$ 12,802,213	$ 12,489,853
52 Purchase/Contract Services	$ 6,774,232	$ 6,530,175	$ 7,176,342
53 Supplies	$ 6,117,632	$ 6,384,016	$ 6,407,447
54 Capital Outlay (Minor)	$ 2,083,527	$ 2,863,133	$ 5,663,028
55 Interfund/Dept. Charges	$ 2,477,520	$ 2,159,555	$ 3,841,201
56 Depreciation & Amortizatin	$ 2,261,677	$ 2,243,815	$ 2,194,771
57 Other Costs	$ 4,484,660	$ 4,639,405	$ 4,583,135
Subtotal:	*$ 37,244,157*	*$ 37,622,312*	*$ 42,355,777*
Non-Operating Expenses			
58 Debt Services	$ 867,097	$ 1,147,789	$ 1,018,283
61 Other Financing Uses	$ 6,601,554	$ 5,800,641	$ 5,228,118
Total Use of Resources	**$ 44,712,808**	**$ 44,570,742**	**$ 48,602,178**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 3,313,502	$ 687,673	$ 839,227

SUMMARY OF GOVERNMENTAL FUNDS

REVENUES BY SOURCE

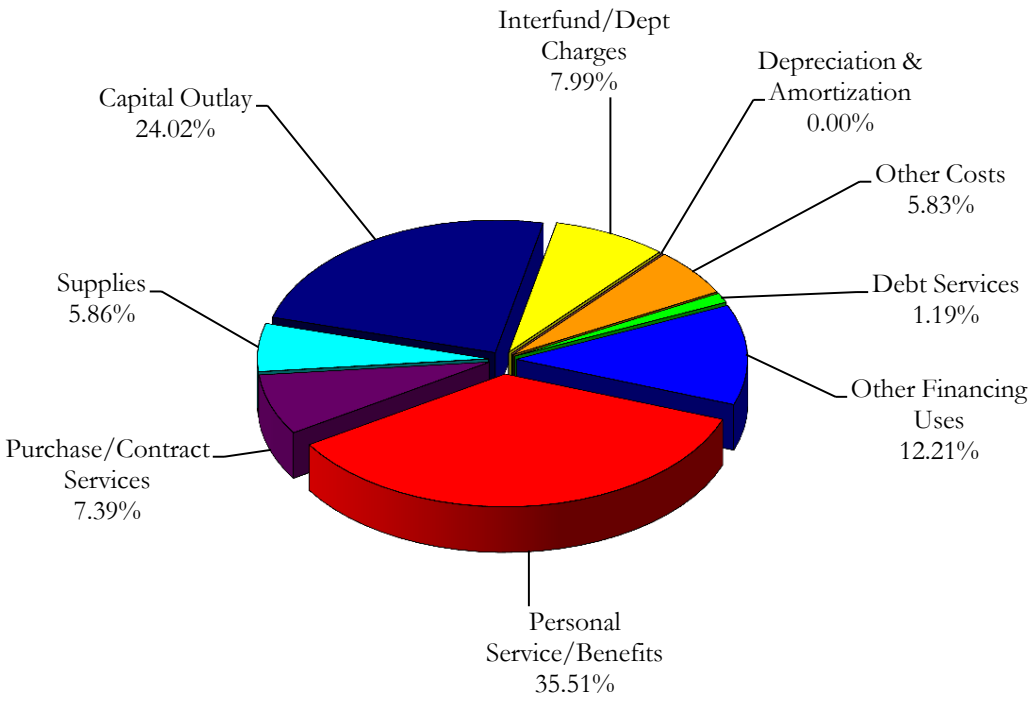


Taxes	$	8,227,646
Licenses and Permits	$	942,235
Intergovernmental Receivables	$	5,876,157
Charges for Services	$	2,041,982
Fines and Forfeitures	$	1,387,000
Interest Revenue	$	900
Contributions and Donations	$	3,200
Miscellaneous Revenue	$	20,400
Other Financing Sources	$	3,933,118
TOTAL	**$**	**22,432,638**

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Broadband Wireless Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Hotel/Motel Tax Fund, 2002 SPLOST Fund, 2007 SPLOST Fund, Downtown Streetscape Fund, and Capital Improvements Fund

SUMMARY OF GOVERNMENTAL FUNDS

EXPENDITURES BY USE



Personal Service/Benefits	$	8,303,214
Purchase/Contract Services	$	1,727,683
Supplies	$	1,370,550
Capital Outlay	$	5,618,228
Interfund/Dept Charges	$	1,868,444
Depreciation & Amortization	$	-
Other Costs	$	1,364,460
Debt Services	$	277,488
Other Financing Uses	$	2,855,000
TOTAL	**$**	**23,385,067**

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Broadband Wireless Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Hotel/Motel Tax Fund, 2002 SPLOST Fund, 2007 SPLOST Fund, Downtown Streetscape Fund, and Capital Improvements Fund

SUMMARY OF GOVERNMENTAL FUNDS

	100 General Fund			200 Special Revenue Funds		
	2010	2011	2012	2010	2011	2012
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ 7,585,112	$ 7,610,809	$ 7,627,646	$ 439,838	$ 600,000	$ 600,000
32 Licenses and Permits	$ 871,839	$ 924,244	$ 942,235	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -	$ 616,663	$ 476,638	$ 109,929
34 Charges for Services	$ 413,738	$ 453,100	$ 971,982	$ 882,129	$ 900,000	$ 1,070,000
35 Fines and Forfeitures	$ 1,255,018	$ 1,554,000	$ 1,325,000	$ 129,301	$ 100,000	$ 62,000
36 Interest Revenue	$ -	$ 2,500	$ -	$ 1,331	$ 1,050	$ 900
37 Contributions and Donations	$ 800	$ 1,200	$ 1,200	$ 5,417	$ 2,000	$ 2,000
38 Miscellaneous Revenue	$ 14,656	$ 7,875	$ 10,300	$ 9,654	$ 9,660	$ 10,100
Subtotal:	*$ 10,141,163*	*$ 10,553,728*	*$ 10,878,363*	*$ 2,084,333*	*$ 2,089,348*	*$ 1,854,929*
Other Financing Sources						
39 Other Financing Sources	$ 2,836,816	$ 2,901,497	$ 2,373,118	$ 1,409,644	$ 1,701,346	$ 1,360,000
Total Financial Sources	**$ 12,977,979**	**$ 13,455,225**	**$ 13,251,481**	**$ 3,493,976**	**$ 3,790,694**	**$ 3,214,929**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 7,307,067	$ 6,872,483	$ 6,579,126	$ 1,741,227	$ 1,783,807	$ 1,724,088
52 Purch/Contract	$ 1,583,868	$ 1,642,451	$ 1,452,416	$ 202,802	$ 328,770	$ 275,267
53 Supplies	$ 1,005,087	$ 1,088,795	$ 1,171,685	$ 165,591	$ 138,320	$ 198,865
54 Capital Outlay	$ 32,093	$ 59,900	$ 41,200	$ 485,069	$ 823,085	$ 214,800
55 Interfund/Dept Chgs	$ 1,167,796	$ 1,133,657	$ 1,491,904	$ 333,681	$ 264,034	$ 376,540
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 774,756	$ 793,580	$ 757,685	$ 554,598	$ 600,000	$ 606,775
Subtotal:	*$ 11,870,667*	*$ 11,590,866*	*$ 11,494,016*	*$ 3,482,968*	*$ 3,938,016*	*$ 3,396,335*
Non-Operating Expenses						
58 Debt Services	$ 346,712	$ 438,515	$ 277,488	$ -	$ -	$ -
61 Other Financing Uses	$ 1,713,028	$ 1,409,644	$ 1,460,000	$ -	$ -	$ 3,000
Total Use of Resources:	**$ 13,930,407**	**$ 13,439,025**	**$ 13,231,504**	**$ 3,482,968**	**$ 3,938,016**	**$ 3,399,335**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (952,428)	$ 16,200	$ 19,977	$ 11,008	$ (147,322)	$ (184,406)

SUMMARY OF GOVERNMENTAL FUNDS

	300 Capital Project Funds			Total Governmental Funds		
	2010	2011	2012	2010	2011	2012
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ 8,024,950	$ 8,210,809	$ 8,227,646
32 Licenses and Permits	$ -	$ -	$ -	$ 871,839	$ 924,244	$ 942,235
33 Intergovernmental Receivables	$ 5,914,399	$ 3,349,000	$ 5,766,228	$ 6,531,062	$ 3,825,638	$ 5,876,157
34 Charges for Services	$ -	$ -	$ -	$ 1,295,867	$ 1,353,100	$ 2,041,982
35 Fines and Forfeitures	$ -	$ -	$ -	$ 1,384,319	$ 1,654,000	$ 1,387,000
36 Interest Revenue	$ 2,379	$ -	$ -	$ 3,710	$ 3,550	$ 900
37 Contributions and Donations	$ -	$ -	$ -	$ 6,217	$ 3,200	$ 3,200
38 Miscellaneous Revenue	$ 1	$ -	$ -	$ 24,311	$ 17,535	$ 20,400
Subtotal:	*$ 5,916,779*	*$ 3,349,000*	*$ 5,766,228*	*$ 18,142,274*	*$ 15,992,076*	*$ 18,499,520*
Other Financing Sources						
39 Other Financing Sources	$ 979,669	$ 268,000	$ 200,000	$ 5,226,129	$ 4,870,843	$ 3,933,118
Total Financial Sources	**$ 6,896,447**	**$ 3,617,000**	**$ 5,966,228**	**$ 23,368,403**	**$ 20,862,919**	**$ 22,432,638**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ 9,048,294	$ 8,656,290	$ 8,303,214
52 Purch/Contract	$ -	$ -	$ -	$ 1,786,670	$ 1,971,221	$ 1,727,683
53 Supplies	$ -	$ -	$ -	$ 1,170,678	$ 1,227,115	$ 1,370,550
54 Capital Outlay	$ 1,547,723	$ 1,948,048	$ 5,362,228	$ 2,064,885	$ 2,831,033	$ 5,618,228
55 Interfund/Dept Chgs	$ -	$ -	$ -	$ 1,501,477	$ 1,397,691	$ 1,868,444
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 1,329,354	$ 1,393,580	$ 1,364,460
Subtotal:	*$ 1,547,723*	*$ 1,948,048*	*$ 5,362,228*	*$ 16,901,358*	*$ 17,476,930*	*$ 20,252,579*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 346,712	$ 438,515	$ 277,488
61 Other Financing Uses	$ 2,045,526	$ 1,458,822	$ 1,392,000	$ 3,758,554	$ 2,868,466	$ 2,855,000
Total Use of Resources:	**$ 3,593,249**	**$ 3,406,870**	**$ 6,754,228**	**$ 21,006,624**	**$ 20,783,911**	**$ 23,385,067**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 3,303,198	$ 210,130	$ (788,000)	$ 2,361,779	$ 79,008	$ (952,429)

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	100 General Fund			Special Revenue Funds 210 Confiscated Asset Fund		
	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:						
31 Taxes	$ 7,585,112	$ 7,610,809	$ 7,627,646	$ -	$ -	$ -
32 Licenses and Permits	$ 871,839	$ 924,244	$ 942,235	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 413,738	$ 453,100	$ 971,982	$ -	$ -	$ -
35 Fines and Forfeitures	$ 1,255,018	$ 1,554,000	$ 1,325,000	$ 69,830	$ 75,000	$ 22,000
36 Interest Revenue	$ -	$ 2,500	$ -	$ 434	$ 300	$ 300
37 Contributions and Donations	$ 800	$ 1,200	$ 1,200	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 14,656	$ 7,875	$ 10,300	$ -	$ -	$ -
Subtotal:	*$ 10,141,163*	*$ 10,553,728*	*$ 10,878,363*	*$ 70,264*	*$ 75,300*	*$ 22,300*
Other Financing Sources						
39 Other Financing Sources	$ 2,836,816	$ 2,901,497	$ 2,373,118	$ -	$ -	$ -
Total Financial Sources	**$ 12,977,979**	**$ 13,455,225**	**$ 13,251,481**	**$ 70,264**	**$ 75,300**	**$ 22,300**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 7,307,067	$ 6,872,483	$ 6,579,126	$ -	$ -	$ -
52 Purchase/Contract Services	$ 1,583,868	$ 1,642,451	$ 1,452,416	$ 350	$ -	$ -
53 Supplies	$ 1,005,087	$ 1,088,795	$ 1,171,685	$ 9,403	$ 9,143	$ 6,500
54 Capital Outlay (Minor)	$ 32,093	$ 59,900	$ 41,200	$ 1,529	$ 64,845	$ 13,500
55 Interfund/Dept. Charges	$ 1,167,796	$ 1,133,657	$ 1,491,904	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 774,756	$ 793,580	$ 757,685	$ -	$ -	$ -
Subtotal:	*$ 11,870,667*	*$ 11,590,866*	*$ 11,494,016*	*$ 11,282*	*$ 73,988*	*$ 20,000*
Non-Operating Expenses						
58 Debt Services	$ 346,712	$ 438,515	$ 277,488	$ -	$ -	$ -
61 Other Financing Uses	$ 1,713,028	$ 1,409,644	$ 1,460,000	$ -	$ -	$ -
Total Use of Resources	**$ 13,930,407**	**$ 13,439,025**	**$ 13,231,504**	**$ 11,282**	**$ 73,988**	**$ 20,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (952,428)	$ 16,200	$ 19,977	$ 58,982	$ 1,312	$ 2,300

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	221			224		
	Community Development Housing			US Department of Justice Grant Fund		
	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -	$ 8,316	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ 59,471	$ 25,000	$ 40,000
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 9,252	$ 9,560	$ 10,000	$ -	$ -	$ -
Subtotal:	*$ 9,252*	*$ 9,560*	*$ 10,000*	*$ 67,787*	*$ 25,000*	*$ 40,000*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 9,252**	**$ 9,560**	**$ 10,000**	**$ 67,787**	**$ 25,000**	**$ 40,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 5,640	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ 2,898	$ -	$ 5,000
53 Supplies	$ -	$ -	$ -	$ 12,810	$ 25,000	$ 18,500
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ 1,848	$ -	$ 13,500
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 23,196*	*$ 25,000*	*$ 37,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ 3,000
Total Use of Resources	**$ -**	**$ -**	**$ -**	**$ 23,196**	**$ 25,000**	**$ 40,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 9,252	$ 9,560	$ 10,000	$ 44,591	$ -	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	225			250		
	Broadband Wireless Grant			Multiple Grant Fund		
	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ 323,298	$ -	$ 352,347	$ 143,340	$ 109,929
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ 3,668	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ 323,298*	*$ -*	*$ 356,015*	*$ 143,340*	*$ 109,929*
Other Financing Sources						
39 Other Financing Sources	$ -	$ 291,702	$ -	$ -	$ -	$ -
Total Financial Sources	**$ -**	**$ 615,000**	**$ -**	**$ 356,015**	**$ 143,340**	**$ 109,929**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 58,984	$ 140,340	$ 94,544
52 Purchase/Contract Services	$ -	$ 123,000	$ -	$ 35,900	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ 62,826	$ 3,000	$ 3,000
54 Capital Outlay (Minor)	$ -	$ 492,000	$ -	$ 78,371	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ 5,237	$ -	$ 12,385
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 114,697	$ -	$ -
Subtotal:	*$ -*	*$ 615,000*	*$ -*	*$ 356,015*	*$ 143,340*	*$ 109,929*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ -**	**$ 615,000**	**$ -**	**$ 356,015**	**$ 143,340**	**$ 109,929**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ -	$ -	$ -	$ -	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	270			275		
	Statesboro Fire Service Fund			Hotel/Motel Fund		
	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ 439,838	$ 600,000	$ 600,000
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ 256,000	$ 10,000	$ -	$ -	$ -	$ -
34 Charges for Services	$ 882,129	$ 900,000	$ 950,000	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 897	$ 750	$ 600	$ -	$ -	$ -
37 Contributions and Donations	$ 1,749	$ 2,000	$ 2,000	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 402	$ 100	$ 100	$ -	$ -	$ -
Subtotal:	*$ 1,141,177*	*$ 912,850*	*$ 952,700*	*$ 439,838*	*$ 600,000*	*$ 600,000*
Other Financing Sources						
39 Other Financing Sources	$ 1,409,644	$ 1,409,644	$ 1,360,000	$ -	$ -	$ -
Total Financial Sources	**$ 2,550,820**	**$ 2,322,494**	**$ 2,312,700**	**$ 439,838**	**$ 600,000**	**$ 600,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 1,676,603	$ 1,643,467	$ 1,629,544	$ -	$ -	$ -
52 Purchase/Contract Services	$ 163,654	$ 205,770	$ 189,419	$ -	$ -	$ -
53 Supplies	$ 80,552	$ 101,177	$ 170,865	$ -	$ -	$ -
54 Capital Outlay	$ 403,321	$ 266,240	$ 187,800	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ 328,444	$ 264,034	$ 364,155	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 63	$ -	$ 6,775	$ 439,838	$ 600,000	$ 600,000
Subtotal:	*$ 2,652,637*	*$ 2,480,688*	*$ 2,548,558*	*$ 439,838*	*$ 600,000*	*$ 600,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 2,652,637**	**$ 2,480,688**	**$ 2,548,558**	**$ 439,838**	**$ 600,000**	**$ 600,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (101,817)	$ (158,194)	$ (235,858)	$ -	$ -	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds 286 Technology Fund		
	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:			
31 Taxes	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ 120,000
35 Fines and Forfeitures	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ 120,000*
Other Financing Sources			
39 Other Financing Sources	$ -	$ -	$ -
Total Financial Sources	**$ -**	**$ -**	**$ 120,000**
Expenditures and Expenses:			
51 Personal Services/Benefits	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ 80,848
53 Supplies	$ -	$ -	$ -
54 Capital Outlay	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ 80,848*
Non-Operating Expenses			
58 Debt Services	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -
Total Use of Resources	**$ -**	**$ -**	**$ 80,848**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ -	$ 39,152

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Capital Projects Funds					
	321			322		
	2002 SPLOST Fund			2007 SPLOST Fund		
	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ 781,016	$ 96,000	$ -	$ 4,640,608	$ 3,153,000	$ 5,666,228
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ 2,379	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 1	$ -	$ -
Subtotal:	*$ 781,016*	*$ 96,000*	*$ -*	*$ 4,642,988*	*$ 3,153,000*	*$ 5,666,228*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ 334,111	$ -	$ -
Total Financial Sources	**$ 781,016**	**$ 96,000**	**$ -**	**$ 4,977,099**	**$ 3,153,000**	**$ 5,666,228**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ 12,001	$ 96,000	$ -	$ 496,340	$ 1,486,000	$ 5,091,228
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 12,001*	*$ 96,000*	*$ -*	*$ 496,340*	*$ 1,486,000*	*$ 5,091,228*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 769,015	$ -	$ -	$ 1,276,511	$ 1,458,822	$ 1,392,000
Total Use of Resources	**$ 781,016**	**$ 96,000**	**$ -**	**$ 1,772,851**	**$ 2,944,822**	**$ 6,483,228**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ -	$ -	$ 3,204,248	$ 208,178	$ (817,000)

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

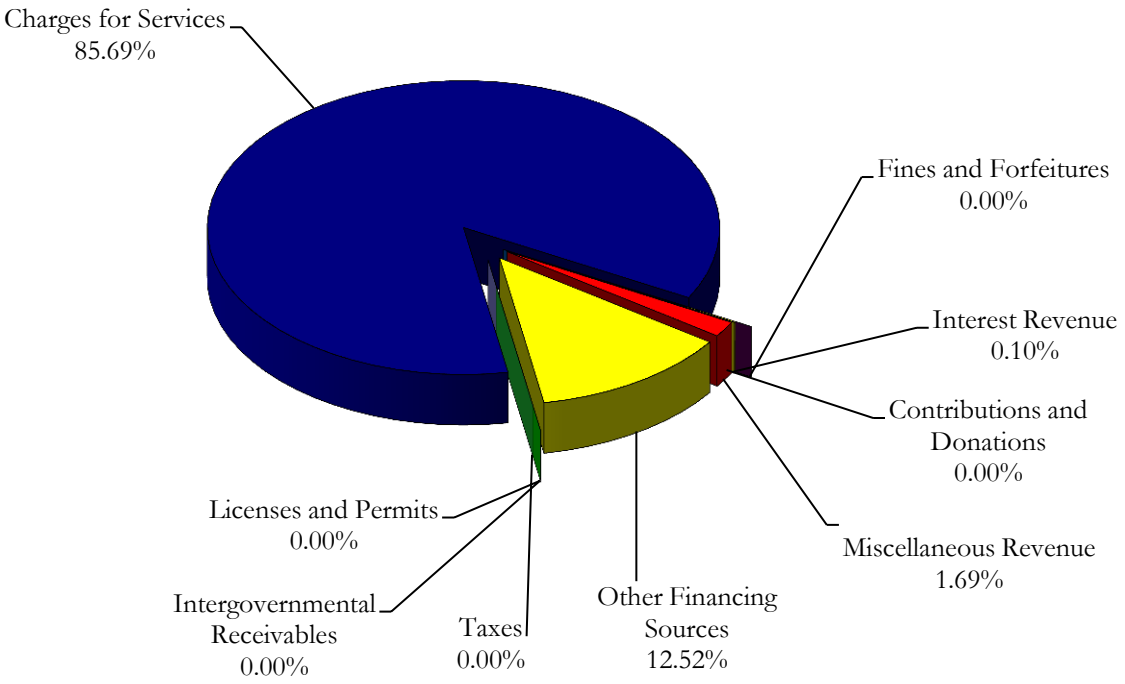
	Capital Projects Funds					
	340			350		
	Downtown Streetscape Fund			Capital Improvements Program Fund		
	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ 492,775	$ -	$ -	$ -	$ 100,000	$ 100,000
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 492,775*	*$ -*	*$ -*	*$ -*	*$ 100,000*	*$ 100,000*
Other Financing Sources						
39 Other Financing Sources	$ 482,558	$ 96,000	$ -	$ 163,000	$ 172,000	$ 200,000
Total Financial Sources	**$ 975,333**	**$ 96,000**	**$ -**	**$ 163,000**	**$ 272,000**	**$ 300,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ 996,122	$ 96,000	$ -	$ 43,260	$ 270,048	$ 271,000
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 996,122*	*$ 96,000*	*$ -*	*$ 43,260*	*$ 270,048*	*$ 271,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 996,122**	**$ 96,000**	**$ -**	**$ 43,260**	**$ 270,048**	**$ 271,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (20,789)	$ -	$ -	$ 119,740	$ 1,952	$ 29,000

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Total Governmental Funds		
	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:			
31 Taxes	$ 8,024,950	$ 8,210,809	$ 8,227,646
32 Licenses and Permits	$ 871,839	$ 924,244	$ 942,235
33 Intergovernmental Receivables	$ 6,531,062	$ 3,825,638	$ 5,876,157
34 Charges for Services	$ 1,295,867	$ 1,353,100	$ 2,041,982
35 Fines and Forfeitures	$ 1,384,319	$ 1,654,000	$ 1,387,000
36 Interest Revenue	$ 3,710	$ 3,550	$ 900
37 Contributions and Donations	$ 6,217	$ 3,200	$ 3,200
38 Miscellaneous Revenue	$ 24,310	$ 17,535	$ 20,400
Subtotal:	*$ 18,142,274*	*$ 15,992,076*	*$ 18,499,520*
Other Financing Sources			
39 Other Financing Sources	$ 5,226,129	$ 4,870,843	$ 3,933,118
Total Financial Sources	**$ 23,368,403**	**$ 20,862,919**	**$ 22,432,638**
Expenditures and Expenses:			
51 Personal Services/Benefits	$ 9,048,294	$ 8,656,290	$ 8,303,214
52 Purchase/Contract Services	$ 1,786,670	$ 1,971,221	$ 1,727,683
53 Supplies	$ 1,170,678	$ 1,227,115	$ 1,370,550
54 Capital Outlay	$ 2,064,885	$ 2,831,033	$ 5,618,228
55 Interfund/Dept. Charges	$ 1,501,477	$ 1,397,691	$ 1,868,444
56 Depreciation & Amortizatin	$ -	$ -	$ -
57 Other Costs	$ 1,329,354	$ 1,393,580	$ 1,364,460
Subtotal:	*$ 16,901,358*	*$ 17,476,930*	*$ 20,252,579*
Non-Operating Expenses			
58 Debt Services	$ 346,712	$ 438,515	$ 277,488
61 Other Financing Uses	$ 3,758,554	$ 2,868,466	$ 2,855,000
Total Use of Resources	**$ 21,006,624**	**$ 20,783,911**	**$ 23,385,067**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 2,361,779	$ 79,008	$ (952,429)

SUMMARY OF PROPRIETARY FUNDS

REVENUES BY SOURCE

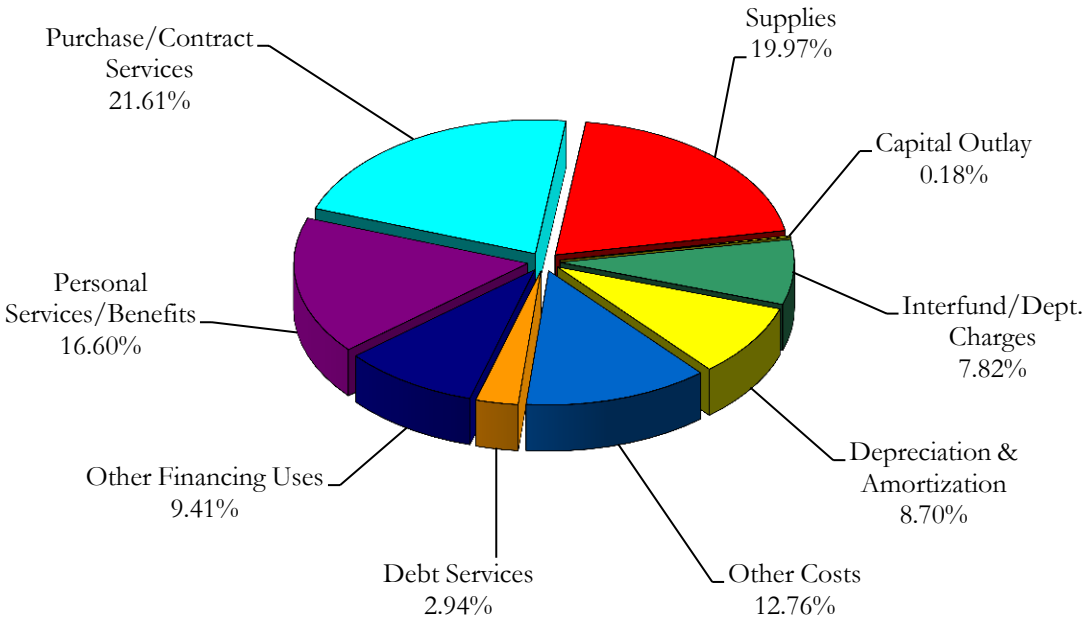


Taxes	$	-
Licenses and Permits	$	-
Intergovernmental Receivables	$	-
Charges for Services	$	23,144,843
Fines and Forfeitures	$	-
Interest Revenue	$	26,750
Contributions and Donations	$	-
Miscellaneous Revenue	$	456,174
Other Financing Sources	$	3,381,000
TOTAL	**$**	**27,008,767**

Proprietary Funds Include: Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Benefits Insurance Fund, and Fleet Management Fund

SUMMARY OF PROPRIETARY FUNDS

EXPENSES BY SOURCE AND USE



Personal Services/Benefits	$	4,186,639
Purchase/Contract Services	$	5,448,659
Supplies	$	5,036,897
Capital Outlay	$	44,800
Interfund/Dept. Charges	$	1,972,757
Depreciation & Amortization	$	2,194,771
Other Costs	$	3,218,675
Debt Services	$	740,795
Other Financing Uses	$	2,373,118
TOTAL	**$**	**25,217,111**

Proprietary Funds Include: Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Benefits Insurance Fund, and Fleet Management Fund

SUMMARY OF PROPRIETARY FUNDS

	500 Enterprise Funds			600 Internal Service Funds		
	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 18,289,461	$ 18,691,824	$ 18,573,551	$ 3,765,943	$ 3,393,508	$ 4,571,292
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 3,403	$ 44,113	$ 26,750	$ 418	$ 1,200	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 638,121	$ 572,701	$ 456,024	$ 9	$ 150	$ 150
Subtotal:	*$ 18,930,985*	*$ 19,308,638*	*$ 19,056,325*	*$ 3,766,370*	*$ 3,394,858*	*$ 4,571,442*
Other Financing Sources						
39 Other Financing Sources	$ 1,657,168	$ 1,692,000	$ 3,381,000	$ 303,384	$ -	$ -
Total Financial Sources	**$ 20,588,153**	**$ 21,000,638**	**$ 22,437,325**	**$ 4,069,754**	**$ 3,394,858**	**$ 4,571,442**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 3,686,758	$ 3,852,414	$ 3,868,314	$ 309,856	$ 293,509	$ 318,325
52 Purchase/Contract Services	$ 1,353,931	$ 1,474,710	$ 1,486,365	$ 3,633,631	$ 3,084,244	$ 3,962,294
53 Supplies	$ 4,910,373	$ 5,109,651	$ 4,998,147	$ 36,581	$ 47,250	$ 38,750
54 Capital Outlay (Minor)	$ 18,642	$ 29,950	$ 42,600	$ -	$ 2,150	$ 2,200
55 Interfund/Dept. Charges	$ 914,683	$ 713,742	$ 1,618,796	$ 61,360	$ 48,122	$ 353,961
56 Depreciation & Amortizatin	$ 2,241,780	$ 2,224,143	$ 2,178,380	$ 19,897	$ 19,672	$ 16,391
57 Other Costs	$ 3,154,069	$ 3,244,625	$ 3,216,975	$ 1,236	$ 1,200	$ 1,700
Subtotal:	*$ 16,280,237*	*$ 16,649,235*	*$ 17,409,577*	*$ 4,062,562*	*$ 3,496,147*	*$ 4,693,621*
Non-Operating Expenses						
58 Debt Services	$ 520,385	$ 709,274	$ 740,795	$ -	$ -	$ -
61 Other Financing Uses	$ 2,843,000	$ 2,932,175	$ 2,373,118	$ -	$ -	$ -
Total Use of Resources	**$ 19,643,622**	**$ 20,290,684**	**$ 20,523,490**	**$ 4,062,562**	**$ 3,496,147**	**$ 4,693,621**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 944,531	$ 709,954	$ 1,913,835	$ 7,192	$ (101,289)	$ (122,179)

SUMMARY OF PROPRIETARY FUNDS

	Total Proprietary Funds		
	2010 Actual	2011 Budgeted	2012 Adopted
Revenues:			
31 Taxes	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -
34 Charges for Services	$ 22,055,404	$ 22,085,332	$ 23,144,843
35 Fines and Forfeitures	$ -	$ -	$ -
36 Interest Revenue	$ 3,821	$ 45,313	$ 26,750
37 Contributions and Donations	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 638,130	$ 572,851	$ 456,174
Subtotal:	*$ 22,697,355*	*$ 22,703,496*	*$ 23,627,767*
Other Financing Sources			
39 Other Financing Sources	$ 1,960,552	$ 1,692,000	$ 3,381,000
Total Financial Sources	**$ 24,657,907**	**$ 24,395,496**	**$ 27,008,767**
Expenditures and Expenses:			
51 Personal Services/Benefits	$ 3,996,614	$ 4,145,923	$ 4,186,639
52 Purchase/Contract Services	$ 4,987,562	$ 4,558,954	$ 5,448,659
53 Supplies	$ 4,946,954	$ 5,156,901	$ 5,036,897
54 Capital Outlay (Minor)	$ 18,642	$ 32,100	$ 44,800
55 Interfund/Dept. Charges	$ 976,043	$ 761,864	$ 1,972,757
56 Depreciation & Amortizatin	$ 2,261,677	$ 2,243,815	$ 2,194,771
57 Other Costs	$ 3,155,306	$ 3,245,825	$ 3,218,675
Subtotal:	*$ 20,342,799*	*$ 20,145,382*	*$ 22,103,198*
Non-Operating Expenses			
58 Debt Services	$ 520,385	$ 709,274	$ 740,795
61 Other Financing Uses	$ 2,843,000	$ 2,932,175	$ 2,373,118
Total Use of Resources	**$ 23,706,184**	**$ 23,786,831**	**$ 25,217,111**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 951,723	$ 608,665	$ 1,791,656

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	505 Water and Sewer Fund			506 Reclaimed Water Fund		
Revenues:	**2010 Actual**	**2011 Budgeted**	**2012 Adopted**	**2010 Actual**	**2011 Budgeted**	**2012 Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 8,081,300	$ 8,353,720	$ 8,631,057	$ -	$ -	$ 28,800
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 2,337	$ 42,113	$ 26,000	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 366,204	$ 364,201	$ 248,524	$ 750	$ -	$ -
Subtotal:	*$ 8,449,841*	*$ 8,760,034*	*$ 8,905,581*	*$ 750*	*$ -*	*$ 28,800*
Other Financing Sources						
39 Other Financing Sources	$ 291,165	$ -	$ 1,765,000	$ 89,492	$ -	$ -
Total Financial Sources	**$ 8,741,006**	**$ 8,760,034**	**$ 10,670,581**	**$ 90,242**	**$ -**	**$ 28,800**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 2,255,920	$ 2,431,142	$ 2,429,207	$ -	$ -	$ -
52 Purch/Contract	$ 571,103	$ 618,724	$ 715,230	$ -	$ -	$ -
53 Supplies	$ 1,045,851	$ 1,162,650	$ 1,210,700	$ -	$ -	$ -
54 Capital Outlay	$ 17,044	$ 20,200	$ 28,000	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 495,451	$ 428,415	$ 1,218,837	$ -	$ -	$ -
56 Deprec & Amort	$ 1,700,718	$ 1,683,327	$ 1,668,857	$ -	$ -	$ -
57 Other Costs	$ 236,685	$ 208,050	$ 228,050	$ -	$ -	$ -
Subtotal:	*$ 6,322,772*	*$ 6,552,508*	*$ 7,498,881*	*$ -*	*$ -*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ 509,684	$ 699,490	$ 731,725	$ -	$ -	$ -
61 Other Financing Uses	$ 1,215,000	$ 1,224,000	$ 713,118	$ -	$ -	$ -
Total Use of Resources:	**$ 8,047,456**	**$ 8,475,998**	**$ 8,943,724**	**$ -**	**$ -**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 693,551	$ 284,036	$ 1,726,857	$ 90,242	$ -	$ 28,800

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	515 Natural Gas Fund			541 Solid Waste Collection		
Revenues:	2010 Actual	2011 Budgeted	2012 Adopted	2010 Actual	2011 Budgeted	2012 Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 5,585,244	$ 5,541,365	$ 5,303,829	$ 2,605,202	$ 2,666,982	$ 2,713,865
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 375	$ 1,500	$ 500	$ 353	$ 500	$ 250
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 271,167	$ 208,500	$ 207,500	$ -	$ -	$ -
Subtotal:	*$ 5,856,786*	*$ 5,751,365*	*$ 5,511,829*	*$ 2,605,555*	*$ 2,667,482*	*$ 2,714,115*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ 300,000	$ 224,000
Total Financial Sources	**$ 5,856,786**	**$ 5,751,365**	**$ 5,511,829**	**$ 2,605,555**	**$ 2,967,482**	**$ 2,938,115**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 424,381	$ 412,097	$ 401,967	$ 652,690	$ 676,084	$ 696,386
52 Purch/Contract	$ 87,593	$ 98,611	$ 103,812	$ 290,477	$ 308,897	$ 308,421
53 Supplies	$ 3,709,372	$ 3,763,051	$ 3,528,747	$ 98,652	$ 118,950	$ 176,550
54 Capital Outlay	$ 1,598	$ 9,500	$ 12,200	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 132,677	$ 123,339	$ 154,450	$ 196,856	$ 104,667	$ 159,212
56 Deprec & Amort	$ 123,515	$ 123,270	$ 123,992	$ 181,756	$ 181,755	$ 170,025
57 Other Costs	$ 343,490	$ 413,375	$ 384,175	$ 633,337	$ 586,050	$ 659,600
Subtotal:	*$ 4,822,626*	*$ 4,943,243*	*$ 4,709,343*	*$ 2,053,768*	*$ 1,976,403*	*$ 2,170,194*
Non-Operating Expenses						
58 Debt Services	$ 10,701	$ 9,784	$ 9,070	$ -	$ -	$ -
61 Other Financing Uses	$ 925,000	$ 931,690	$ 925,000	$ 543,000	$ 590,567	$ 543,000
Total Use of Resources:	**$ 5,758,327**	**$ 5,884,717**	**$ 5,643,413**	**$ 2,596,768**	**$ 2,566,970**	**$ 2,713,194**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 98,458	$ (133,352)	$ (131,584)	$ 8,787	$ 400,512	$ 224,921

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds 542 Solid Waste Disposal			Internal Service Funds 601 Benefits Insurance Fund		
Revenues:	**2010 Actual**	**2011 Budgeted**	**2012 Adopted**	**2010 Actual**	**2011 Budgeted**	**2012 Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 2,017,715	$ 2,129,757	$ 1,896,000	$ 3,209,945	$ 2,897,318	$ 3,759,760
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 338	$ -	$ -	$ 254	$ 1,000	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 9	$ -	$ -
Subtotal:	*$ 2,018,053*	*$ 2,129,757*	*$ 1,896,000*	*$ 3,210,208*	*$ 2,898,318*	*$ 3,759,760*
Other Financing Sources						
39 Other Financing Sources	$ 1,276,511	$ 1,392,000	$ 1,392,000	$ 303,384	$ -	$ -
Total Financial Sources	**$ 3,294,564**	**$ 3,521,757**	**$ 3,288,000**	**$ 3,513,592**	**$ 2,898,318**	**$ 3,759,760**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 353,768	$ 333,091	$ 340,754	$ -	$ -	$ -
52 Purch/Contract	$ 404,758	$ 448,478	$ 358,902	$ 3,463,457	$ 2,916,000	$ 3,775,039
53 Supplies	$ 56,499	$ 65,000	$ 82,150	$ -	$ -	$ -
54 Capital Outlay	$ -	$ 250	$ 2,400	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 89,699	$ 57,321	$ 86,297	$ -	$ -	$ -
56 Deprec & Amort	$ 235,791	$ 235,791	$ 215,506	$ -	$ -	$ -
57 Other Costs	$ 1,940,557	$ 2,037,150	$ 1,945,150	$ -	$ -	$ -
Subtotal:	*$ 3,081,072*	*$ 3,177,081*	*$ 3,031,159*	*$ 3,463,457*	*$ 2,916,000*	*$ 3,775,039*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 160,000	$ 185,918	$ 192,000	$ -	$ -	$ -
Total Use of Resources:	**$ 3,241,072**	**$ 3,362,999**	**$ 3,223,159**	**$ 3,463,457**	**$ 2,916,000**	**$ 3,775,039**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 53,492	$ 158,758	$ 64,841	$ 50,135	$ (17,682)	$ (15,279)

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Internal Service Funds					
	602			603		
	Fleet Management Fund			Worker's Comp. Fund		
	2010	2011	2012	2010	2011	2012
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 555,998	$ 496,190	$ 576,972	$ -	$ -	$ 234,560
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 163	$ 200	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ 150	$ 150	$ -	$ -	$ -
Subtotal:	*$ 556,161*	*$ 496,540*	*$ 577,122*	*$ -*	*$ -*	*$ 234,560*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 556,161**	**$ 496,540**	**$ 577,122**	**$ -**	**$ -**	**$ 234,560**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 309,856	$ 293,509	$ 318,325	$ -	$ -	$ -
52 Purch/Contract	$ 170,174	$ 168,244	$ 187,255	$ -	$ -	$ -
53 Supplies	$ 36,581	$ 47,250	$ 38,750	$ -	$ -	$ -
54 Capital Outlay	$ -	$ 2,150	$ 2,200	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 61,360	$ 48,122	$ 61,137	$ -	$ -	$ 292,824
56 Deprec & Amort	$ 19,897	$ 19,672	$ 16,391	$ -	$ -	$ -
57 Other Costs	$ 1,236	$ 1,200	$ 1,700	$ -	$ -	$ -
Subtotal:	*$ 599,105*	*$ 580,147*	*$ 625,758*	*$ -*	*$ -*	*$ 292,824*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources:	**$ 599,105**	**$ 580,147**	**$ 625,758**	**$ -**	**$ -**	**$ 292,824**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (42,943)	$ (83,607)	$ (48,636)	$ -	$ -	$ (58,264)

SUMMARY OF PROPRIETARY FUNDS

	Total Proprietary Funds		
	2010	2011	2012
Revenues:	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -
34 Charges for Services	$ 22,055,404	$ 22,085,332	$ 23,144,843
35 Fines and Forfeitures	$ -	$ -	$ -
36 Interest Revenue	$ 3,821	$ 45,313	$ 26,750
37 Contributions and Donations	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 638,130	$ 572,851	$ 456,174
Subtotal:	*$ 22,697,355*	*$ 22,703,496*	*$ 23,627,767*
Other Financing Sources			
39 Other Financing Sources	$ 1,960,552	$ 1,692,000	$ 3,381,000
Total Financial Sources	**$ 24,657,907**	**$ 24,395,496**	**$ 27,008,767**
Expenditures and Expenses			
51 Pers Svc/Ben	$ 3,996,614	$ 4,145,923	$ 4,186,639
52 Purch/Contract	$ 4,987,562	$ 4,558,954	$ 5,448,659
53 Supplies	$ 4,946,954	$ 5,156,901	$ 5,036,897
54 Capital Outlay	$ 18,642	$ 32,100	$ 44,800
55 Interfund/Dept Chgs	$ 976,043	$ 761,864	$ 1,972,757
56 Deprec & Amort	$ 2,261,677	$ 2,243,815	$ 2,194,771
57 Other Costs	$ 3,155,306	$ 3,245,825	$ 3,218,675
Subtotal:	*$ 20,342,799*	*$ 20,145,382*	*$ 22,103,198*
Non-Operating Expenses			
58 Debt Services	$ 520,385	$ 709,274	$ 740,795
61 Other Financing Uses	$ 2,843,000	$ 2,932,175	$ 2,373,118
Total Use of Resources:	**$ 23,706,184**	**$ 23,786,831**	**$ 25,217,111**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 951,723	$ 608,665	$ 1,791,656

CITY OF STATESBORO, GEORGIA
FY 2012 BUDGET SUMMARY AND RESERVE TARGETS

	100 General Fund	210 Confiscated Assets Fund	221 CDBG Housing Trust Fund
Unreserved Fund Balance	**$ 125,109**	**$ 93,244**	**$ 211,784**
Working Capital (6/11 Estimated)			
Revenues	$ 10,878,363	$ 22,300	$ 10,000
Transfers In	$ 2,373,118		
Expenditures or Operating Expenses	$ (11,771,504)	$ (20,000)	
Transfers Out	$ (1,460,000)		
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			$ 13,650
Other Uses of Cash Affecting WC			$ (236,910)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ 145,086**	**$ 95,544**	**$ (1,477)**
Working Capital (FY 2012 Budget)			
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds	**$ 13,231,504**		
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers	**1.1%**		
Targeted % of Fund Balance or WC	**25.0%**	**NA**	**NA**
Surplus Over Targeted Amounts			
Available for Capital Projects	**$ (3,162,790)**	**NA**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2012 BUDGET SUMMARY AND RESERVE TARGETS

	224 US DOJ Grant Fund	250 Multiple Grant Fund	270 SFS Fund
Unreserved Fund Balance	**$ 58,638**	**$ -**	**$ 515,948**
Working Capital (6/11 Estimated)			
Revenues	$ 40,000	$ 109,929	$ 952,700
Transfers In		$ -	$ 1,360,000
Expenditures or Operating Expenses	$ (40,000)	$ (109,929)	$ (2,548,558)
Transfers Out			
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ 58,638**	**$ -**	**$ 280,090**
Working Capital (FY 2012 Budget)			
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds			**$ 2,548,558**
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers			**11.0%**
Targeted % of Fund Balance or WC	**NA**	**NA**	**5.0%**
Surplus Over Targeted Amounts			
Available for Capital Projects	**NA**	**NA**	**$ 152,662**

CITY OF STATESBORO, GEORGIA
FY 2012 BUDGET SUMMARY AND RESERVE TARGETS

	275 Hotel/Motel Tax Fund	286 Technology Fee Fund	322 2007 SPLOST Fund
Unreserved Fund Balance	**$ -**	**$ -**	**$ 5,609,714**
Working Capital (6/11 Estimated)			
Revenues	$ 600,000	$ 120,000	$ 5,666,228
Transfers In			
Expenditures or Operating Expenses	$ (600,000)	$ (80,848)	$ (5,091,228)
Transfers Out			$ (1,392,000)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ -**	**$ 39,152**	**$ 4,792,714**
Working Capital (FY 2012 Budget)			
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds			
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers			
Targeted % of Fund Balance or WC	**NA**	**NA**	**NA**
Surplus Over Targeted Amounts			
Available for Capital Projects	**NA**	**NA**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2012 BUDGET SUMMARY AND RESERVE TARGETS

	350 CIP Fund	505 Water/WW Systems Fund	506 Reclaimed Water Fund
Unreserved Fund Balance	**$ -**		
Working Capital (6/11 Estimated)		**$ 2,357,474**	**$ 9,183**
Revenues	$ 100,000	$ 8,631,057	$ 28,800
Transfers In	$ 100,000		
Expenditures or Operating Expenses	$ (271,000)	$ (7,498,881)	
Transfers Out		$ (713,118)	
Other Financing Sources		$ 3,715,000	
Interfund Loans			
External Loans	$ 100,000	$ -	
Other Sources of Cash Affecting WC		$ 1,943,381	$ -
Other Uses of Cash Affecting WC		$ (3,826,240)	
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ 29,000**		
Working Capital (FY 2012 Budget)		**$ 4,608,673**	**$ 37,983**
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds		**$ 8,211,999**	**$ -**
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers		**56.1%**	
Targeted % of Fund Balance or WC	**NA**	**17.0%**	**NA**
Surplus Over Targeted Amounts			
Available for Capital Projects	**$ 29,000**	**$ 3,212,633**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2012 BUDGET SUMMARY AND RESERVE TARGETS

	515 Natural Gas System Fund	541 Solid Waste Collection Fund	542 Solid Waste Disposal Fund
Unreserved Fund Balance			
Working Capital (6/11 Estimated)	**$ 1,050,893**	**$ 632,545**	**$ 52,223**
Revenues	$ 5,303,829	$ 2,713,865	$ 1,896,000
Transfers In		$ 224,000	$ 1,392,000
Expenditures or Operating Expenses	$ (4,709,343)	$ (2,170,194)	$ (3,031,159)
Transfers Out	$ (925,000)	$ (543,000)	$ (192,000)
Other Financing Sources			
Interfund Loans			
External Loans	$ 570,000	$ 124,000	$ 210,000
Other Sources of Cash Affecting WC	$ 331,992	$ 170,676	$ 215,506
Other Uses of Cash Affecting WC	$ (726,728)	$ (725,317)	$ (360,000)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance			
Working Capital (FY 2012 Budget)	**$ 895,643**	**$ 426,575**	**$ 182,570**
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds	**$ 5,634,343**	**$ 2,713,194**	**$ 3,223,159**
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers	**15.9%**	**15.7%**	**5.7%**
Targeted % of Fund Balance or WC	**17.0%**	**17.0%**	**17.0%**
Surplus Over Targeted Amounts			
Available for Capital Projects	**$ (62,195)**	**$ (34,668)**	**$ (365,367)**

CITY OF STATESBORO, GEORGIA
FY 2012 BUDGET SUMMARY AND RESERVE TARGETS

	601 Health Insurance Fund	602 Fleet Management Fund	603 Worker's Compensation
Unreserved Fund Balance			
Working Capital (6/11 Estimated)	**$ 55,672**	**$ -**	**$ -**
Revenues	$ 3,759,760	$ 576,972	$ 234,560
Transfers In			
Expenditures or Operating Expenses	$ (3,775,039)	$ (625,758)	$ (292,824)
Transfers Out			
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC	$ -	$ 16,391	$ -
Other Uses of Cash Affecting WC		$ (57,000)	$ -
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance			
Working Capital (FY 2012 Budget)	**$ 40,393**	**$ (89,395)**	**$ (58,264)**
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds	**$ 3,775,039**	**$ 625,758**	
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers	**1.1%**	**-14.3%**	
Targeted % of Fund Balance or WC	**9%**	**17.0%**	
Surplus Over Targeted Amounts			
Available for Capital Projects	**$ (299,361)**	**$ (195,774)**	

CITY OF STATESBORO, GEORGIA
FY 2012 BUDGET SUMMARY AND RESERVE TARGETS

	TOTALS
Unreserved Fund Balance	**$ 6,614,436**
Working Capital (6/11 Estimated)	**$ 4,157,990**
Revenues	**$ 41,644,363**
Transfers In	**$ 5,449,118**
Expenditures or Operating Expenses	**$ (42,636,265)**
Transfers Out	**$ (5,225,118)**
Other Financing Sources	**$ 3,715,000**
Interfund Loans	**$ -**
External Loans	**$ 1,004,000**
Other Sources of Cash Affecting WC	**$ 2,691,596**
Other Uses of Cash Affecting WC	**$ (5,932,195)**
Transfer to Unreserved Fund Balance	**$ -**
Transfer from (to) Restricted Assets	**$ -**
Projected Unreserved Fund Balance	**$ 5,438,747**
Working Capital (FY 2012 Budget)	**$ 6,102,442**
Total Expenditures (Operating Expenses)	
and Transfers to Other Funds	
Fund Balance (or Working Capital) as	
a % of Expenditures (Expenses)	
and Transfers	
Targeted % of Fund Balance or WC	
Surplus Over Targeted Amounts	
Available for Capital Projects	**$ (725,859)**

RESOLUTION 2011-17: A RESOLUTION TO ADOPT THE FISCAL YEAR 2012 BUDGET FOR EACH FUND OF THE CITY OF STATESBORO, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING THE SEVERAL ITEMS OF REVENUE ANTICIPATIONS, AND PROHIBITING EXPENDITURES OR EXPENSES FROM EXCEEDING THE ACTUAL FUNDING AVAILABLE FOR APPROPRIATION

WHEREAS, sound governmental operations require a Budget in order to plan the financing of services for the residents of the City of Statesboro; and

WHEREAS, Title 36, Chapter 81, Article 1 of the Official Code of Georgia Annotated (OCGA) requires a balanced Budget for the City's fiscal year, which runs from July 1st to June 30th of each year; and

WHEREAS, the Mayor and City Council have reviewed the proposed FY 2012 Budget as presented by the City Manager and Director of Finance; and

WHEREAS, each of these funds is a balanced budget, so that anticipated revenues and other financial resources for each fund equal the proposed expenditures or expenses; and

WHEREAS, the Mayor and City Council wish to adopt this proposal as the Fiscal Year 2012 Annual Budget;

NOW THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Statesboro, Georgia as follows:

Section 1. The proposed Fiscal Year 2012 Budget, attached hereto and incorporated herein as a part of this Resolution, is hereby adopted as the Budget for the City of Statesboro, Georgia for Fiscal Year 2012, which begins July 1, 2011 and ends June 30, 2012.

Section 2. The several items of revenues, other financial resources, and sources of cash shown in the budget for each fund in the amounts shown anticipated are hereby adopted, and that the several amounts shown in the budget for each fund as proposed expenditures or expenses, and uses of cash are hereby appropriated to the departments named in each fund.

Section 3. The "legal level of control" as defined in OCGA 36-81-2 is set at the departmental level, meaning that the City Manager in his capacity as Budget Officer is authorized to move appropriations from one line item to another within a department, but under no circumstances may expenditures or expenses exceed the amount appropriated for a department without a further Budget amendment approved by the Mayor and City Council.

Section 4. All appropriations shall lapse at the end of the fiscal year.

Section 5. The Authorized Personnel by department and division shown in this Budget are hereby formally adopted as the number of authorized positions within each department and division, until and unless amended by resolution of the Mayor and City Council.

Section 6. The Proposed Pay Plan for FY 2012 shown in this Budget, as amended, is hereby formally adopted as the City's Pay Plan effective on July 1, 2011, unless further amended by resolution of the Mayor and City Council,.

Section 7. The proposed Capital Improvements Program presented is hereby adopted as the City of Statesboro's Capital Improvements Program for FY 2012-FY 2017. This Program is hereby adopted as the City's long-term financial plan unless further amended by resolution of the Mayor and City Council.

Section 8. This Resolution shall be and remain in full force and effect from and after its date of adoption.

Adopted this 21st day of June, 2011.

CITY OF STATESBORO, GEORGIA

By: Joe R. Brannen, Mayor

Attest: Sue Starling, City Clerk

Resolution 2010-53:A RESOLUTION ADOPTING FINANCIAL POLICIES FOR THE CITY OF STATESBORO, GEORGIA

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 15th day of June, 2010 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.

Adopted this 15th day of June, 2010.

CITY OF STATESBORO, GEORGIA

By: Joe R. Brannen, Mayor

Attest: Sue Starling, City Clerk

Financial Policies and Budget Preparation

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

Operating Budget Policies
Capital Budget Policies
Revenue Policies
Expenditure Policies
Reserve Policies
Cash Management and Investment Policies
Risk Management Policies
Debt Policies
Accounting, Auditing, and Financial Reporting Policies
The Budget Process
Budget Amendment Policy

Operating Budget Policies

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (ie., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Capital Budget Policies

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital

Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

Revenue Policies

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

Expenditures Policies

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

Reserve Policies

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that

the undesignated fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

Fund Title	*Undesignated Fund Balance (or Working Capital) as a % of Expenditures (or Operating Expenses) and Transfers Out*
General Fund	25% Fund Balance
Statesboro Fire Service Fund	5% Fund Balance
Water/Wastewater Fund	17% Working Capital
Natural Gas Fund	17% Working Capital and a $350,000 Reserve Fund
Solid Waste Collection Fund	17% Working Capital
Solid Waste Disposal Fund	17% Working Capital
Benefits Insurance Fund	9% Working Capital and a $250,000 Reserve Fund
Fleet Management Fund	17% Working Capital

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

Cash Management and Investments Policies

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. However, the City Council has limited it to Certificates of Deposit with local banks. All investments shall be made using competitive bidding and must fully comply with State collateralization of deposits. Such investments shall be pooled from among the various funds, and bid out no more

frequently than once a month. This keeps the investment process manageable with limited staff. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investment account interest rate be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

Risk Management Policies

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

Debt Policies

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

No debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX., Section V, Paragraph 1 and Article IX., Section VI, Paragraph 1 of the Georgia Constitution.

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued.

Accounting, Auditing, and Financial Reporting Policies

The City Council will receive a monthly finance report showing Income Statements, Cash Flow

Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d)(1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

The Budget Process

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the City Manager by February 2nd, and all Operating Budget requests are turned in to the City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a

continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

Budget Amendment Policy

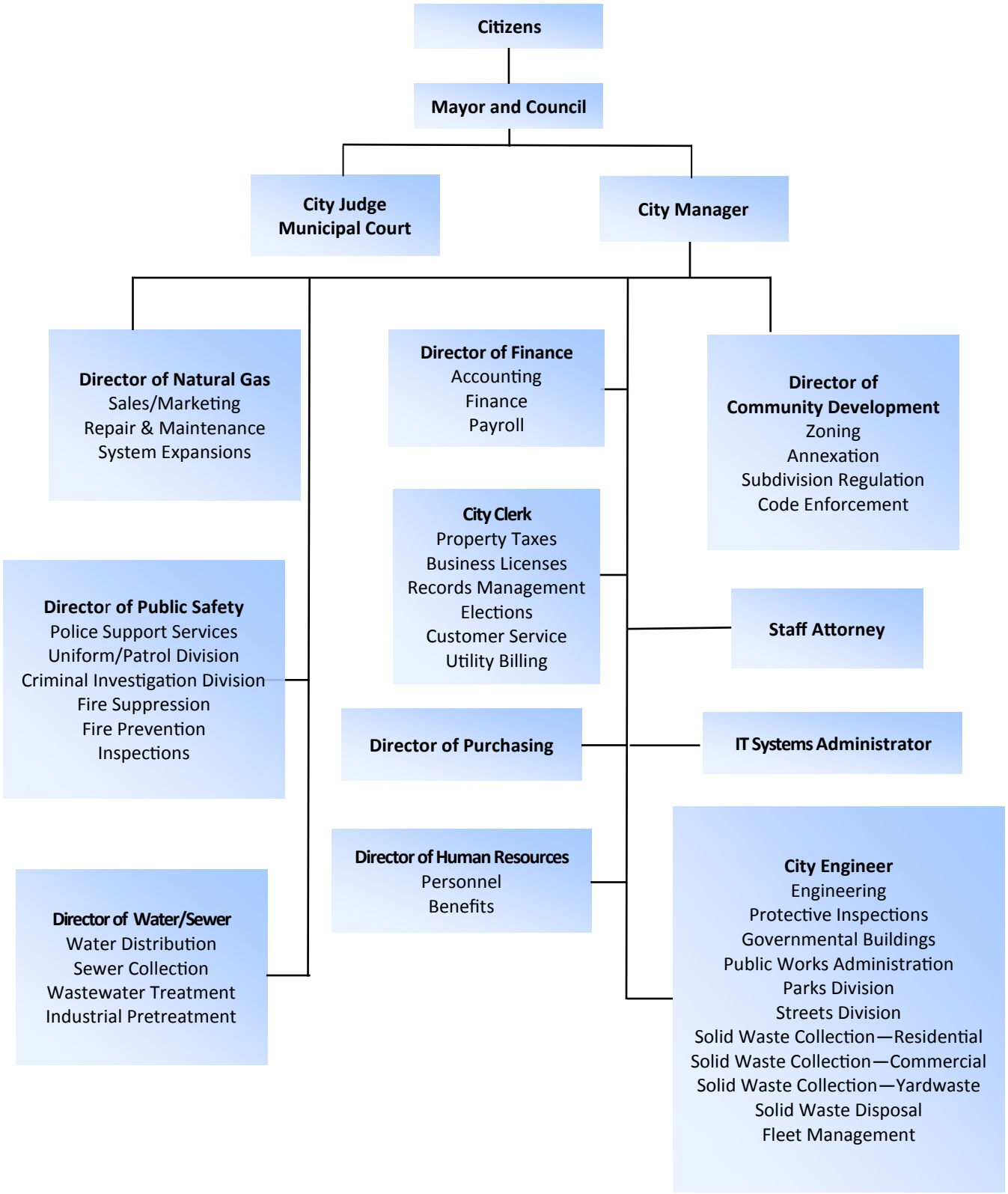
Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

City of Statesboro, Georgia
Calendar for FY 2012 Budget and CIP Preparation

20-Jan-2011	City Manager notifies Department Heads to begin preparation of CIP Requests, and the Deadline for Budget Requests. City Manager reviews the Budget Calendar with all Department Heads.
1-Feb-2011	City Council Sets the Dates for the Planning Session
1-Feb-2011	City Council asked to submit any CIP requests to the City Manager. (Staff will prepare cost estimates)
3-Feb-2011	City Manager notifies all Department Heads the date of the Planning Session.
3-Feb-2011	Finance Director Schedules the location for the Planning Session
14-Feb-2011	Departmental CIP Request must be completed on Server.
15-Feb-2011	Finance Department gives Personnel costs to all departments.
7-Mar-2011	All Revenue projections and all Budget Requests must be completed on Server.
7-Mar-2011	City Manager and Finance Director complete all Revenue projections for the current and next fiscal year.
Mar 11-15, 2011	City Manager and Finance Director review each departmental budget with the Department Heads. Also, discuss the presentation of the proposal by each Department Head.
25-Mar-2011	All Performance Measures must be turned in to the City Manager's Office.
26-Mar-2011	City Manager completes drafts of CIP priorities for Planning Session.
28-Mar-2011	Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review.
28-Mar-2011	City Manager prepares comments on current year's financial projections, and an update on the proposed program of work for the current year. Then, prepares comment on the projected fiscal year.
2-Apr-2011	City Clerk's Office prepares Agenda packets, including Budget requests, and distributes to the City Council.

22-Apr-2011	City Council Planning Session
23-Apr-2011	City Manager finishes the Budget and CIP preparation, writes Budget Message, Budget Resolution, CIP Transmittal Letter and has the Budget and CIP printed.
17-May-2011	City Council schedules a Public Hearing on the Budget for June 08, 2011.
31-May-2011	Budget Ad to run in Statesboro Herald
1-Jun-2011	Budget and Capital Improvement Program are distributed to the Mayor and City Council, Department Heads, news Media, and Statesboro Regional Library.
7-Jun-2011	City Council Meeting
14-Jun-2011	Mayor and City Council conduct a Public Hearing on the Proposed Budget.
21-Jun-2011	City Council adopts the Budget Resolution.
13-Sept-2011	City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.

ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2010 Budget Full-time	FY 2010 Budget Part-time	FY 2011 Budget Full-time	FY 2011 Budget Part-time	FY 2012 Budget Full-time	FY 2012 Budget Part-time
GENERAL FUND:							
GENERAL GOVERNMENT AND LEGISLATIVE							
Mayor			1		1		1
Council Member			5		5		5
City Attorney			1		1		0
Sub-Total General Government & Legislative		0	7	0	7	0	6
OFFICE OF THE CITY MANAGER							
City Manager		1		1		1	
Public Information Officer	19	1		0		0	
Administrative Assistant	12	1		1		1	
Sub-Total Office of the City Manager		3	0	2	0	2	0
CITY CLERK'S OFFICE							
City Clerk	23	1		1		1	
Customer Service Supervisor/Billing	15	1		0		0	
Business License Occupation Tax Clerk	14	1		1		1	
Administrative Assistant	12	1		0		0	
Records Management Clerk	12	1		1		1	
Customer Service Clerk	10	4		0		0	
Secretary/Receptionists	9	1		0		0	
Sub-Total City Clerk's Office		10	0	3	0	3	0
FINANCE DEPARTMENT							
Chief Financial Officer	25	0		1		0	
Controller	23	0		1		0	
Director of Finance	23	1		0		1	
Director of Purchasing	19	1		1		1	
Accountant	*******16	1		1		1	
Accounts Payable Technician	12	1		1		1	
Sr. Accounting Technician	12	1		1		1	
Administrative Assistant/Finance Tech	12	1		1		1	
Part Time Accounting Technician	10		0		0		1
Sub-Total Finance Department		6	0	7	0	6	1
LEGAL DIVISION							
Staff Attorney	26	0		1		1	
Sub-Total Legal Division		0	0	1	0	1	0
IT DEPARTMENT							
IT System Administrator	23	1		1		1	
IT System Analyst	16	1		1		1	
IT System Specialist	9	0		0		1	
IT Assistant	9	1		1		0	
Administrative Assistant	9	0		1		1	
Sub-Total IT Department		3	0	4	0	4	0
HUMAN RESOURCES							
Director of Human Resources	23	1		1		1	
Human Resources Coordinator	19	0		0		1	
Human Resources Coordinator	17	1		0		0	
Sub-Total Human Resources		2	0	1	0	2	0

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2010 Budget		FY 2011 Budget		FY 2012 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
MUNICIPAL COURT							
Clerk of Court	14	1		1		1	
Deputy Clerk	10	1		1		1	
Receptionist	7	1		1		1	
Judge			1	1			1
Solicitor			1		0		0
Sub-Total Municipal Court		3	2	4	0	3	1
ENGINEERING							
City Engineer	26	1		1		1	
Senior Assistant City Engineer	25	1		0		0	
Assistant City Engineer	***21	2		2		2	
Engineer I	20	1		1		1	
Civil Construction Inspector	18	1		0		0	
Administrative Assistant	12	1		1		1	
Secretary	9		0		0		0
Intern	1		1		1		0
PROTECTIVE INSPECTIONS DIVISION							
Chief Building Inspector	20	1		1		1	
Building Inspector	17	1		1		1	
Code Compliance Officers	12	2		0		0	
GOVERNMENTAL BUILDINGS DIVISION							
Custodian Supervisor	10	0		0		0	
Custodian	9	2	1	1	1		2
Sub-Total Engineering Department		13	2	8	2	7	2
POLICE DEPARTMENT							
Director of Public Safety	26	0		0.5		0.5	
Chief of Police	26	1		0		0	
Police Commander	24	0		1		1	
Major	24	1		0		0	
Major	23	0		0		1	
Captain - Patrol Bureau	22	1		1		1	
Captain - Operations Bureau	22	1		1		0	
Captain - Support Services	22	1		0		0	
Lieutenant	21	3		4		4	
Lieutenant-Community Services	21	0		0		0	
Lieutenant-Training Bureau	21	1		1		1	
Sergeant	18	8		6		6	
Detective	16	7		6		6	
Corporal	16	7		6		6	
Grant Manager	16	0		1		1	
Senior Police Officer	15	19		28		29	
Police Officer	****14	13		9		8	
Records Clerk	14	1		1		1	
Administrative Assistant	12	3		3		3	
Administrative Secretary - CID	10	1		0		0	
Communications Officer	9	7		6		6	
Secretary/Records Clerk	8	1		1		1	
Sub-Total Police Department		76	0	75.5	0	75.5	0

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2010 Budget		FY 2011 Budget		FY 2012 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
PUBLIC WORKS							
ADMINISTRATION DIVISION							
Public Works Director	25	1		0		0	
Senior Assistant City Engineer	25	0		1		0	
Senior Assistant City Engineer	23	0		0		1	
Administrative Assistant	12	1		1		1	
Secretary	9		1		0		0
STREETS DIVISION							
Street & Parks Superintendent	21	0		0		1	
Street Superintendent	19	1		1		0	
Street Maintenance Supervisor	16	1		2		2	
Paint and Sign Crewleader	10	1		1		1	
Equipment Operator	*9	8		6		6	
Mowing Equipment Operator	9	3		3		3	
Street & Grounds Maintenance Worker	7	8		8		8	
PARKS DIVISION							
Park & Tree Maintenance Supervisor	18	1		1		0	
Parks Supervisor	16	0		0		1	
Park & Tree Crew Supervisor	12	1		1		0	
Groundskeeper	8	7		6		6	
Sub-Total Public Works		33	1	31	0	30	0
COMMUNITY DEVELOPMENT							
Planning Director	25	1		1		0	
Planning Director	23	0		0		1	
City Planner	18	2		2		1	
Administrative Assistant	12	0		1		1	
CODE COMPLIANCE							
Code Compliance Officers	12	0		2		2	
Sub-Total Community Development		3	0	6	0	5	0
DSDA							
Administrative Assistant	12	1		0		0	
Sub-Total DSDA		1	0	0	0	0	0
GENERAL FUND SUB-TOTAL		153	12	142.5	9	138.5	10
STATESBORO FIRE SERVICE FUND:							
FIRE DEPARTMENT							
Director of Public Safety	26	0		0.5		0.5	
Fire Chief	25	1		0		0	
Fire Commander	24	0		1		1	
Battalion Commmander - Shift Commander	19	3		3		3	
Battalion Commander - Fire Prevention Officer	19	1		1		1	
Battalion Commander - Training Officer	19	1		1		1	
Battalion Commander- Administrative Officer	19	1		0		0	
Company Officer	17	6		6		6	
Inspector	16	1		1		1	
Firefighter	******13	18	5	18		18	
MIS/GIS Technician	13		1		0		0
Administrative Assistant	12	1		1		1	
Sub-Total Fire Department		33	6	32.5	0	32.5	0
STATESBORO FIRE SERVICE FUND SUB-TOTAL		33	6	32.5	0	32.5	0

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2010 Budget Full-time	FY 2010 Budget Part-time	FY 2011 Budget Full-time	FY 2011 Budget Part-time	FY 2012 Budget Full-time	FY 2012 Budget Part-time
WATER AND SEWER FUND:							
WATER AND SEWER SYSTEMS DIVISION							
Water and Sewer Superintendent	21	1		1		1	
Assistant Water and Sewer Superintendent	18	1		1		1	
Water and Sewer Supervisor	16	1		1		1	
Water and Sewer Crew Supervisor	14	5		5		5	
Water and Sewer Crewleader	**10	1		1		1	
Meter Reader	11	4		4		4	
Administrative Assistant	12	1.5		1.5		1.5	
Water and Sewer Utilities Service Technician	12	1		1		1	
Water and Sewer System Operator	10	4		4		4	
Water and Sewer Laborer	7	2		2		2	
Water and Sewer Crew Supervisor - I & I	14	1		1		1	
Water and Sewer System Operator - I & I	10	1		1		1	
Sub-Total Water and Sewer Division		23.5	0	23.5	0	23.5	0
WASTEWATER TREATMENT PLANT DIVISION							
Water and Wastewater Director	25	1		1		1	
Assistant Water and Wastewater Director	23	1		1		1	
Wastewater Treatment Plant Superintendent	21	1		1		1	
Maintenance Superintendent	18	1		1		1	
Maintenance Supervisor	16	1		1		1	
Senior Instrumentation Technician	14	1		1		1	
Senior Maintenance Technician	14	1		1		1	
Senior Wastewater Treatment Plant Operator	14	4		4		4	
Administrative Assistant	12	1		1		1	
Instrumentation Technician	12	1		1		1	
Maintenance Technician	12	2		2		2	
Laboratory Supervisor	16	1		1		1	
Laboratory Technician	*****12	2		2		2	
Wastewater Treatment Plant Operator	11	6		6		6	
Part-time Custodian	9		0		0		1
Waste Water Treatment Plant Worker	7	3		3		3	
Sub-Total WasteWater Division		27	0	27	0	27	1
CUSTOMER SERVICE DIVISION							
Director of Customer Service	19	0		1		0	
Utility Billing Clerk	15	0		0		1	
Customer Service Clerk	10	0		3		3	
Secretary/Receptionist	9	0		0		1	
Sub-Total Customer Service Division		0	0	4	0	5	0
WATER AND SEWER FUND SUB-TOTAL		50.5	0	54.5	0	55.5	1
NATURAL GAS FUND							
NATURAL GAS FUND							
Natural Gas Director	25	1		1		1	
Assistant Director	21	1		1		1	
Gas Supervisor/Welder	17	1		1		1	
Gas Service Crewleader	14	2		2		2	
Administrative Assistant	12	0.5		0.5		0.5	
Gas Service Worker	11	3		3		3	
Sub-Total Natural Gas Department		8.5	0	8.5	0	8.5	0
NATURAL GAS FUND SUB-TOTAL		8.5	0	8.5	0	8.5	0

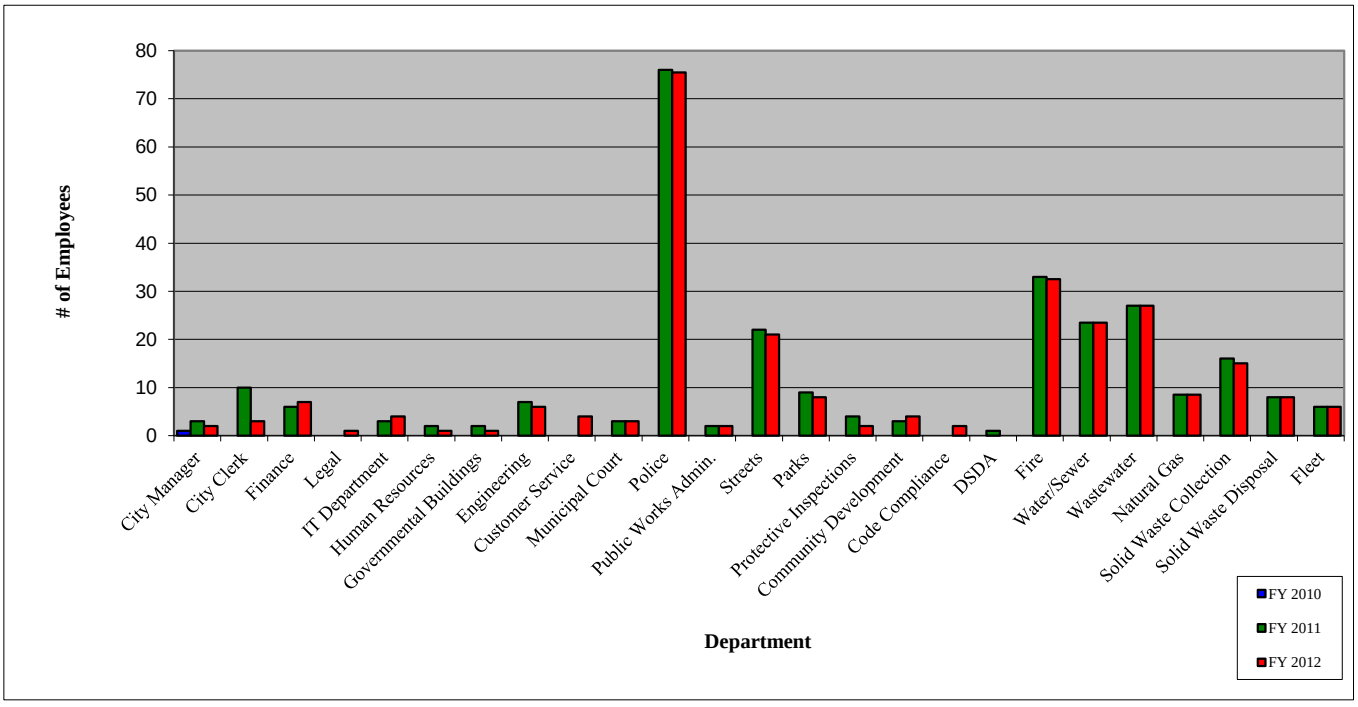
AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2010 Budget Full-time	FY 2010 Budget Part-time	FY 2011 Budget Full-time	FY 2011 Budget Part-time	FY 2012 Budget Full-time	FY 2012 Budget Part-time
SOLID WASTE COLLECTION FUND							
SOLID WASTE COLLECTION FUND							
Sanitation Superintendent	18	1		1		1	
Sanitation Crew Supervisor	12	1		0		0	
Leaf and Limb Collection Driver	10	8		8		8	
Refuse Collection Driver	10	4		4		4	
Refuse Collector	6	2		2		2	
Sub-Total Solid Waste Collection Division		16	0	15	0	15	0
SOLID WASTE COLLECTION FUND SUB-TOTAL		16	0	15	0	15	0
SOLID WASTE DISPOSAL FUND							
SOLID WASTE DISPOSAL FUND							
Landfill Superintendent	19	1		1		1	
Landfill Supervisor	16	1		1		1	
Front-end Loader Operator	*9	1		1		1	
Landfill Operator	10	1		1		1	
Scale Operator	9	1		1		1	
Landfill Equipment Operator	9	3		3		3	
Sub-Total Solid Waste Disposal Division		8	0	8	0	8	0
SOLID WASTE DISPOSAL FUND SUB-TOTAL		8	0	8	0	8	0
FLEET MANAGEMENT FUND							
FLEET MANAGEMENT FUND							
Shop Superintendent	20	1		1		1	
Mechanic III	16	1		1		1	
Mechanic II	14	3		3		3	
Mechanic I	10	0		1		1	
Parts Clerk	9	1		0			1
Sub-Total Fleet Management Division		6	0	6	0	6	1
FLEET MANAGEMENT FUND SUB-TOTAL		6	0	6	0	6	1
TOTAL ALL FUNDS		275	18	267	9	264	12

* May be placed at grade 10 with CDL.
** May be placed at grade 11 with CDL
*** May be placed at grade 22 if Registered Professional Engineer (PE).
**** May be designated as an "Advanced Patrol Officer" and placed at Grade 14, next step
***** May be placed at grade 14 with Georgia Water Laboratory Certification
***** May be placed at grade 15 with Georgia Wastewater Laboratory Certification
****** May be designated as "Firefighter II" and placed at Grade 14
******* May be designated as "Senior" and placed at grad 18

STAFFING COMPARISON BY DEPARTMENT
FULL-TIME EMPLOYEES

Departments	FY 2010 Adopted	FY 2011 Adopted	FY 2012 Adopted
Office of the City Manager	3	2	2
City Clerk's Office	10	3	3
Finance Department	6	7	6
Legal Division	0	1	1
IT Department	3	4	4
Human Resources	2	1	2
Governmental Buildings Division	2	1	0
Engineering	7	6	5
Customer Service Division	0	4	5
Municipal Court	3	3	3
Police Department	76	75.5	75.5
Public Works Administration	2	2	2
Public Works Streets Division	22	21	21
Public Works Parks Division	9	8	7
Protective Inspections Division	4	2	2
Community Development	3	4	3
Community Development - Code Compliance	0	2	2
DSDA	1	0	0
Fire Department	33	32.5	32.5
Water and Sewer Systems Divisions	23.5	23.5	23.5
Waste Water Treatment Plant Division	27	27	27
Natural Gas Fund	8.5	8.5	8.5
Solid Waste Collection Fund	16	15	15
Solid Waste Disposal Fund	8	8	8
Fleet Management Fund	6	6	6
TOTAL Full-Time Employees	275	267	264




JAECKEL
STATESBORO CITY HALL

SALARY SCHEDULE
EFFECTIVE JULY 1, 2011

STEP	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
GRADE																		
1	15,719.07	16,112.05	16,514.85	16,927.72	17,350.91	17,784.68	18,229.30	18,685.03	19,152.16	19,630.96	20,121.74	20,624.78	21,140.40	21,668.91	22,210.63	22,765.90	23,335.05	23,918.42
2	16,514.85	16,927.72	17,350.91	17,784.68	18,229.30	18,685.03	19,152.16	19,630.96	20,121.74	20,624.78	21,140.40	21,668.91	22,210.63	22,765.90	23,335.05	23,918.42	24,516.38	25,129.29
3	17,350.91	17,784.68	18,229.30	18,685.03	19,152.16	19,630.96	20,121.74	20,624.78	21,140.40	21,668.91	22,210.63	22,765.90	23,335.05	23,918.42	24,516.38	25,129.29	25,757.53	26,401.46
4	18,229.30	18,685.03	19,152.16	19,630.96	20,121.74	20,624.78	21,140.40	21,668.91	22,210.63	22,765.90	23,335.05	23,918.42	24,516.38	25,129.29	25,757.53	26,401.46	27,061.50	27,738.04
5	19,152.16	19,630.96	20,121.74	20,624.78	21,140.40	21,668.91	22,210.63	22,765.90	23,335.05	23,918.42	24,516.38	25,129.29	25,757.53	26,401.46	27,061.50	27,738.04	28,431.49	29,142.28
6	20,121.74	20,624.78	21,140.40	21,668.91	22,210.63	22,765.90	23,335.05	23,918.42	24,516.38	25,129.29	25,757.53	26,401.46	27,061.50	27,738.04	28,431.49	29,142.28	29,870.83	30,617.60
7	21,140.40	21,668.91	22,210.63	22,765.90	23,335.05	23,918.42	24,516.38	25,129.29	25,757.53	26,401.46	27,061.50	27,738.04	28,431.49	29,142.28	29,870.83	30,617.60	31,383.04	32,167.62
8	22,210.63	22,765.90	23,335.05	23,918.42	24,516.38	25,129.29	25,757.53	26,401.46	27,061.50	27,738.04	28,431.49	29,142.28	29,870.83	30,617.60	31,383.04	32,167.62	32,971.81	33,796.10
9	23,335.05	23,918.42	24,516.38	25,129.29	25,757.53	26,401.46	27,061.50	27,738.04	28,431.49	29,142.28	29,870.83	30,617.60	31,383.04	32,167.62	32,971.81	33,796.10	34,641.01	35,507.03
10	24,516.38	25,129.29	25,757.53	26,401.46	27,061.50	27,738.04	28,431.49	29,142.28	29,870.83	30,617.60	31,383.04	32,167.62	32,971.81	33,796.10	34,641.01	35,507.03	36,394.71	37,304.58
11	25,757.53	26,401.46	27,061.50	27,738.04	28,431.49	29,142.28	29,870.83	30,617.60	31,383.04	32,167.62	32,971.81	33,796.10	34,641.01	35,507.03	36,394.71	37,304.58	38,237.19	39,193.12
12	27,061.50	27,738.04	28,431.49	29,142.28	29,870.83	30,617.60	31,383.04	32,167.62	32,971.81	33,796.10	34,641.01	35,507.03	36,394.71	37,304.58	38,237.19	39,193.12	40,172.95	41,177.27
13	28,431.49	29,142.28	29,870.83	30,617.60	31,383.04	32,167.62	32,971.81	33,796.10	34,641.01	35,507.03	36,394.71	37,304.58	38,237.19	39,193.12	40,172.95	41,177.27	42,206.70	43,261.87
14	29,870.83	30,617.60	31,383.04	32,167.62	32,971.81	33,796.10	34,641.01	35,507.03	36,394.71	37,304.58	38,237.19	39,193.12	40,172.95	41,177.27	42,206.70	43,261.87	44,343.42	45,452.00
15	31,383.04	32,167.62	32,971.81	33,796.10	34,641.01	35,507.03	36,394.71	37,304.58	38,237.19	39,193.12	40,172.95	41,177.27	42,206.70	43,261.87	44,343.42	45,452.00	46,588.30	47,753.01
16	32,971.81	33,796.10	34,641.01	35,507.03	36,394.71	37,304.58	38,237.19	39,193.12	40,172.95	41,177.27	42,206.70	43,261.87	44,343.42	45,452.00	46,588.30	47,753.01	48,946.84	50,170.51
17	34,641.01	35,507.03	36,394.71	37,304.58	38,237.19	39,193.12	40,172.95	41,177.27	42,206.70	43,261.87	44,343.42	45,452.00	46,588.30	47,753.01	48,946.84	50,170.51	51,424.77	52,710.39
18	36,394.71	37,304.58	38,237.19	39,193.12	40,172.95	41,177.27	42,206.70	43,261.87	44,343.42	45,452.00	46,588.30	47,753.01	48,946.84	50,170.51	51,424.77	52,710.39	54,028.15	55,378.85
19	38,237.19	39,193.12	40,172.95	41,177.27	42,206.70	43,261.87	44,343.42	45,452.00	46,588.30	47,753.01	48,946.84	50,170.51	51,424.77	52,710.39	54,028.15	55,378.85	56,763.32	58,182.41
20	40,172.95	41,177.27	42,206.70	43,261.87	44,343.42	45,452.00	46,588.30	47,753.01	48,946.84	50,170.51	51,424.77	52,710.39	54,028.15	55,378.85	56,763.32	58,182.41	59,636.97	61,127.89
21	44,343.42	45,452.00	46,588.30	47,753.01	48,946.84	50,170.51	51,424.77	52,710.39	54,028.15	55,378.85	56,763.32	58,182.41	59,636.97	61,127.89	62,656.09	64,222.49	65,828.05	67,473.76
22	48,946.84	50,170.51	51,424.77	52,710.39	54,028.15	55,378.85	56,763.32	58,182.41	59,636.97	61,127.89	62,656.09	64,222.49	65,828.05	67,473.75	69,160.60	70,889.61	72,661.85	74,478.40
23	54,028.15	55,378.85	56,763.32	58,182.41	59,636.97	61,127.89	62,656.09	64,222.49	65,828.05	67,473.75	69,160.60	70,889.61	72,661.85	74,478.40	76,340.36	78,248.87	80,205.09	82,210.22
24	59,636.97	61,127.89	62,656.09	64,222.49	65,828.05	67,473.75	69,160.60	70,889.61	72,661.85	74,478.40	76,340.36	78,248.87	80,205.09	82,210.22	84,265.47	86,372.11	88,531.41	90,744.70
25	65,828.05	67,473.75	69,160.60	70,889.61	72,661.85	74,478.40	76,340.36	78,248.87	80,205.09	82,210.22	84,265.47	86,372.11	88,531.41	90,744.70	93,013.32	95,338.65	97,722.12	100,165.17
26	72,661.85	74,478.40	76,340.36	78,248.87	80,205.09	82,210.22	84,265.47	86,372.11	88,531.41	90,744.70	93,013.32	95,338.65	97,722.12	100,165.17	102,669.30	105,236.03	107,866.93	110,563.60

WAGE SCHEDULE FOR 40 HOUR NORMAL WORK WEEK
EFFECTIVE JULY 1, 2011

STEP	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
GRADE																		
1	7.64	7.83	8.02	8.23	8.43	8.64	8.86	9.08	9.31	9.54	9.78	10.02	10.27	10.53	10.79	11.06	11.34	11.62
2	8.02	8.23	8.43	8.64	8.86	9.08	9.31	9.54	9.78	10.02	10.27	10.53	10.79	11.06	11.34	11.62	11.91	12.21
3	8.43	8.64	8.86	9.08	9.31	9.54	9.78	10.02	10.27	10.53	10.79	11.06	11.34	11.62	11.91	12.21	12.52	12.83
4	8.86	9.08	9.31	9.54	9.78	10.02	10.27	10.53	10.79	11.06	11.34	11.62	11.91	12.21	12.52	12.83	13.15	13.48
5	9.31	9.54	9.78	10.02	10.27	10.53	10.79	11.06	11.34	11.62	11.91	12.21	12.52	12.83	13.15	13.48	13.81	14.16
6	9.78	10.02	10.27	10.53	10.79	11.06	11.34	11.62	11.91	12.21	12.52	12.83	13.15	13.48	13.81	14.16	14.51	14.88
7	10.27	10.53	10.79	11.06	11.34	11.62	11.91	12.21	12.52	12.83	13.15	13.48	13.81	14.16	14.51	14.88	15.25	15.63
8	10.79	11.06	11.34	11.62	11.91	12.21	12.52	12.83	13.15	13.48	13.81	14.16	14.51	14.88	15.25	15.63	16.02	16.42
9	11.34	11.62	11.91	12.21	12.52	12.83	13.15	13.48	13.81	14.16	14.51	14.88	15.25	15.63	16.02	16.42	16.83	17.25
10	11.91	12.21	12.52	12.83	13.15	13.48	13.81	14.16	14.51	14.88	15.25	15.63	16.02	16.42	16.83	17.25	17.68	18.13
11	12.52	12.83	13.15	13.48	13.81	14.16	14.51	14.88	15.25	15.63	16.02	16.42	16.83	17.25	17.68	18.13	18.58	19.04
12	13.15	13.48	13.81	14.16	14.51	14.88	15.25	15.63	16.02	16.42	16.83	17.25	17.68	18.13	18.58	19.04	19.52	20.01
13	13.81	14.16	14.51	14.88	15.25	15.63	16.02	16.42	16.83	17.25	17.68	18.13	18.58	19.04	19.52	20.01	20.51	21.02
14	14.51	14.88	15.25	15.63	16.02	16.42	16.83	17.25	17.68	18.13	18.58	19.04	19.52	20.01	20.51	21.02	21.55	22.08
15	15.25	15.63	16.02	16.42	16.83	17.25	17.68	18.13	18.58	19.04	19.52	20.01	20.51	21.02	21.55	22.08	22.64	23.20
16	16.02	16.42	16.83	17.25	17.68	18.13	18.58	19.04	19.52	20.01	20.51	21.02	21.55	22.08	22.64	23.20	23.78	24.38
17	16.83	17.25	17.68	18.13	18.58	19.04	19.52	20.01	20.51	21.02	21.55	22.08	22.64	23.20	23.78	24.38	24.99	25.61
18	17.68	18.13	18.58	19.04	19.52	20.01	20.51	21.02	21.55	22.08	22.64	23.20	23.78	24.38	24.99	25.61	26.25	26.91
19	18.58	19.04	19.52	20.01	20.51	21.02	21.55	22.08	22.64	23.20	23.78	24.38	24.99	25.61	26.25	26.91	27.58	28.27
20	19.52	20.01	20.51	21.02	21.55	22.08	22.64	23.20	23.78	24.38	24.99	25.61	26.25	26.91	27.58	28.27	28.98	29.70
21	21.55	22.08	22.64	23.20	23.78	24.38	24.99	25.61	26.25	26.91	27.58	28.27	28.98	29.70	30.44	31.21	31.99	32.79
22	23.78	24.38	24.99	25.61	26.25	26.91	27.58	28.27	28.98	29.70	30.44	31.21	31.99	32.79	33.60	34.44	35.31	36.19
23	26.25	26.91	27.58	28.27	28.98	29.70	30.44	31.21	31.99	32.79	33.60	34.44	35.31	36.19	37.09	38.02	38.97	39.95
24	28.98	29.70	30.44	31.21	31.99	32.79	33.60	34.44	35.31	36.19	37.09	38.02	38.97	39.95	40.94	41.97	43.02	44.09
25	31.99	32.79	33.60	34.44	35.31	36.19	37.09	38.02	38.97	39.95	40.94	41.97	43.02	44.09	45.19	46.32	47.48	48.67
26	35.31	36.19	37.09	38.02	38.97	39.95	40.94	41.97	43.02	44.09	45.19	46.32	47.48	48.67	49.89	51.13	52.41	53.72

WAGE SCHEDULE FOR 24 ON/ 48 OFF PERSONNEL
(FIRE DEPARTMENT)
EFFECTIVE JULY 1, 2011

STEP	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
GRADE																		
1	5.59	5.73	5.87	6.02	6.17	6.32	6.48	6.64	6.81	6.98	7.16	7.33	7.52	7.71	7.90	8.10	8.30	8.51
2	5.87	6.02	6.17	6.32	6.48	6.64	6.81	6.98	7.16	7.33	7.52	7.71	7.90	8.10	8.30	8.51	8.72	8.94
3	6.17	6.32	6.48	6.64	6.81	6.98	7.16	7.33	7.52	7.71	7.90	8.10	8.30	8.51	8.72	8.94	9.16	9.39
4	6.48	6.64	6.81	6.98	7.16	7.33	7.52	7.71	7.90	8.10	8.30	8.51	8.72	8.94	9.16	9.39	9.62	9.86
5	6.81	6.98	7.16	7.33	7.52	7.71	7.90	8.10	8.30	8.51	8.72	8.94	9.16	9.39	9.62	9.86	10.11	10.36
6	7.16	7.33	7.52	7.71	7.90	8.10	8.30	8.51	8.72	8.94	9.16	9.39	9.62	9.86	10.11	10.36	10.62	10.89
7	7.52	7.71	7.90	8.10	8.30	8.51	8.72	8.94	9.16	9.39	9.62	9.86	10.11	10.36	10.62	10.89	11.16	11.44
8	7.90	8.10	8.30	8.51	8.72	8.94	9.16	9.39	9.62	9.86	10.11	10.36	10.62	10.89	11.16	11.44	11.73	12.02
9	8.30	8.51	8.72	8.94	9.16	9.39	9.62	9.86	10.11	10.36	10.62	10.89	11.16	11.44	11.73	12.02	12.32	12.63
10	8.72	8.94	9.16	9.39	9.62	9.86	10.11	10.36	10.62	10.89	11.16	11.44	11.73	12.02	12.32	12.63	12.94	13.27
11	9.16	9.39	9.62	9.86	10.11	10.36	10.62	10.89	11.16	11.44	11.73	12.02	12.32	12.63	12.94	13.27	13.60	13.94
12	9.62	9.86	10.11	10.36	10.62	10.89	11.16	11.44	11.73	12.02	12.32	12.63	12.94	13.27	13.60	13.94	14.29	14.64
13	10.11	10.36	10.62	10.89	11.16	11.44	11.73	12.02	12.32	12.63	12.94	13.27	13.60	13.94	14.29	14.64	15.01	15.38
14	10.62	10.89	11.16	11.44	11.73	12.02	12.32	12.63	12.94	13.27	13.60	13.94	14.29	14.64	15.01	15.38	15.77	16.16
15	11.16	11.44	11.73	12.02	12.32	12.63	12.94	13.27	13.60	13.94	14.29	14.64	15.01	15.38	15.77	16.16	16.57	16.98
16	11.73	12.02	12.32	12.63	12.94	13.27	13.60	13.94	14.29	14.64	15.01	15.38	15.77	16.16	16.57	16.98	17.41	17.84
17	12.32	12.63	12.94	13.27	13.60	13.94	14.29	14.64	15.01	15.38	15.77	16.16	16.57	16.98	17.41	17.84	18.29	18.74
18	12.94	13.27	13.60	13.94	14.29	14.64	15.01	15.38	15.77	16.16	16.57	16.98	17.41	17.84	18.29	18.74	19.21	19.69
19	13.60	13.94	14.29	14.64	15.01	15.38	15.77	16.16	16.57	16.98	17.41	17.84	18.29	18.74	19.21	19.69	20.19	20.69
20	14.29	14.64	15.01	15.38	15.77	16.16	16.57	16.98	17.41	17.84	18.29	18.74	19.21	19.69	20.19	20.69	21.21	21.74
21	15.77	16.16	16.57	16.98	17.41	17.84	18.29	18.74	19.21	19.69	20.19	20.69	21.21	21.74	22.28	22.84	23.41	23.99
22	17.41	17.84	18.29	18.74	19.21	19.69	20.19	20.69	21.21	21.74	22.28	22.84	23.41	23.99	24.59	25.21	25.84	26.49
23	19.21	19.69	20.19	20.69	21.21	21.74	22.28	22.84	23.41	23.99	24.59	25.21	25.84	26.49	27.15	27.83	28.52	29.23
24	21.21	21.74	22.28	22.84	23.41	23.99	24.59	25.21	25.84	26.49	27.15	27.83	28.52	29.23	29.97	30.71	31.48	32.27
25	23.41	23.99	24.59	25.21	25.84	26.49	27.15	27.83	28.52	29.23	29.97	30.71	31.48	32.27	33.08	33.90	34.75	35.62
26	25.84	26.49	27.15	27.83	28.52	29.23	29.97	30.71	31.48	32.27	33.08	33.90	34.75	35.62	36.51	37.42	38.36	39.32

WAGE SCHEDULE FOR 43 HOUR NORMAL WORK WEEK
(POLICE DEPARTMENT)
EFFECTIVE JULY 1, 2011

STEP	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
GRADE																		
1	7.10	7.28	7.46	7.65	7.84	8.04	8.24	8.44	8.65	8.87	9.09	9.32	9.55	9.79	10.04	10.29	10.54	10.81
2	7.46	7.65	7.84	8.04	8.24	8.44	8.65	8.87	9.09	9.32	9.55	9.79	10.04	10.29	10.54	10.81	11.08	11.35
3	7.84	8.04	8.24	8.44	8.65	8.87	9.09	9.32	9.55	9.79	10.04	10.29	10.54	10.81	11.08	11.35	11.64	11.93
4	8.24	8.44	8.65	8.87	9.09	9.32	9.55	9.79	10.04	10.29	10.54	10.81	11.08	11.35	11.64	11.93	12.23	12.53
5	8.65	8.87	9.09	9.32	9.55	9.79	10.04	10.29	10.54	10.81	11.08	11.35	11.64	11.93	12.23	12.53	12.85	13.17
6	9.09	9.32	9.55	9.79	10.04	10.29	10.54	10.81	11.08	11.35	11.64	11.93	12.23	12.53	12.85	13.17	13.50	13.83
7	9.55	9.79	10.04	10.29	10.54	10.81	11.08	11.35	11.64	11.93	12.23	12.53	12.85	13.17	13.50	13.83	14.18	14.53
8	10.04	10.29	10.54	10.81	11.08	11.35	11.64	11.93	12.23	12.53	12.85	13.17	13.50	13.83	14.18	14.53	14.90	15.27
9	10.54	10.81	11.08	11.35	11.64	11.93	12.23	12.53	12.85	13.17	13.50	13.83	14.18	14.53	14.90	15.27	15.65	16.04
10	11.08	11.35	11.64	11.93	12.23	12.53	12.85	13.17	13.50	13.83	14.18	14.53	14.90	15.27	15.65	16.04	16.44	16.86
11	11.64	11.93	12.23	12.53	12.85	13.17	13.50	13.83	14.18	14.53	14.90	15.27	15.65	16.04	16.44	16.86	17.28	17.71
12	12.23	12.53	12.85	13.17	13.50	13.83	14.18	14.53	14.90	15.27	15.65	16.04	16.44	16.86	17.28	17.71	18.15	18.61
13	12.85	13.17	13.50	13.83	14.18	14.53	14.90	15.27	15.65	16.04	16.44	16.86	17.28	17.71	18.15	18.61	19.07	19.55
14	13.50	13.83	14.18	14.53	14.90	15.27	15.65	16.04	16.44	16.86	17.28	17.71	18.15	18.61	19.07	19.55	20.04	20.54
15	14.18	14.53	14.90	15.27	15.65	16.04	16.44	16.86	17.28	17.71	18.15	18.61	19.07	19.55	20.04	20.54	21.05	21.58
16	14.90	15.27	15.65	16.04	16.44	16.86	17.28	17.71	18.15	18.61	19.07	19.55	20.04	20.54	21.05	21.58	22.12	22.67
17	15.65	16.04	16.44	16.86	17.28	17.71	18.15	18.61	19.07	19.55	20.04	20.54	21.05	21.58	22.12	22.67	23.24	23.82
18	16.44	16.86	17.28	17.71	18.15	18.61	19.07	19.55	20.04	20.54	21.05	21.58	22.12	22.67	23.24	23.82	24.41	25.02
19	17.28	17.71	18.15	18.61	19.07	19.55	20.04	20.54	21.05	21.58	22.12	22.67	23.24	23.82	24.41	25.02	25.65	26.29
20	18.15	18.61	19.07	19.55	20.04	20.54	21.05	21.58	22.12	22.67	23.24	23.82	24.41	25.02	25.65	26.29	26.95	27.62
21	20.04	20.54	21.05	21.58	22.12	22.67	23.24	23.82	24.41	25.02	25.65	26.29	26.95	27.62	28.31	29.02	29.74	30.49
22	22.12	22.67	23.24	23.82	24.41	25.02	25.65	26.29	26.95	27.62	28.31	29.02	29.74	30.49	31.25	32.03	32.83	33.65
23	24.41	25.02	25.65	26.29	26.95	27.62	28.31	29.02	29.74	30.49	31.25	32.03	32.83	33.65	34.49	35.36	36.24	37.15
24	26.95	27.62	28.31	29.02	29.74	30.49	31.25	32.03	32.83	33.65	34.49	35.36	36.24	37.15	38.07	39.03	40.00	41.00
25	29.74	30.49	31.25	32.03	32.83	33.65	34.49	35.36	36.24	37.15	38.07	39.03	40.00	41.00	42.03	43.08	44.15	45.26
26	32.83	33.65	34.49	35.36	36.24	37.15	38.07	39.03	40.00	41.00	42.03	43.08	44.15	45.26	46.39	47.55	48.74	49.96

Fringe Benefits Summary

The City provides a comprehensive package of fringe benefits for employees. The package includes the following.

Health/Dental Insurance Coverage:

City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following rates for their Benefit Package.

Coverage	Employee Rates	City Rates	Total Cost
Individual	$121.01	$429.01	$550.02
Family	$279.20	$989.86	$1,269.06

Details of the coverage are available in the employee benefit handbook.

Life Insurance Coverage:

City employees are provided with one time their annual salary up to $100,000 of life coverage, spouses are covered with $5,000.00, and each dependent has $1,000.00 of coverage.

Long-Term Disability:

City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of $5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.

Paid Sick Leave:

Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.

Special Leave With/Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed 15 calendar days in a 12 month period.

Paid Vacation Leave:

Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire, Police, and shift personnel earn vacation time at a different rate than do 40 hour per week employees. The following is base on a forty hour per week work schedule.

Years of Service	Days Vacation per Year
0 – 10 years	10
10 – 20 years	15
20 – Plus	20

Paid Holidays:

Employees receive 10 paid holidays per year. The holidays are:

New Year's Day
Martin Luther King's Birthday
Memorial Day
July 4th
Labor Day
Veterans Day
Thanksgiving –2
Christmas –2

Retirement Plan:

City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years service with the city.

Deferred Compensation Plan:

City employees are eligible for a 457b Deferred Compensation Program administered by Metlife through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

Workers Compensation Plan:

City employees are covered for occupational injury according to the state worker's compensation laws.

Tuition Reimbursement:

Upon the recommendation of the department head and approval of the tuition committee an employee may receive tuition assistance for two classes per semester/quarter and up to $100.00 for books per semester/quarter. Employees involved in the tuition assistance program must maintain a C average in their course work. Those receiving assistance must submit grades to the Personnel Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.

Geo Vista Credit Union:

City employees are eligible to join the Geo Vista Credit Union that provides numerous banking services. Payroll deduction and direct deposit are available.

Christmas Bonus:

All City employees receive a $100.00 bonus in December of each year.

Competitive Wages, Overtime Pay, and Compensatory Time:

City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory, subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.

Merit raises will remain suspended for FY 2012. However, all hourly employees will receive a 2% Cost of Living Adjustment (COLA) and all salary employees will receive a 1% COLA.

Annual City Picnic and or Appreciation Luncheon:

Employees are honored with a citywide picnic in the spring or an appreciation luncheon. The Employee picnic is temporarily suspended for FY 2012.

Vacation Buy Back:

Upon the recommendation of the Department Head and the City Manager, an employee so requesting, may receive pay in lieu of one week of vacation leave per year if, on December 31st of that year, their annual leave accumulation exceeds 30 days. Vacation Buy Back is temporarily suspended for FY 2012.

Uniforms and Cleaning Services:

Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Waste Water, Water Sewer, Building Inspection, City Marshall, Civil Construction Inspector, Custodians and Gas. Clothing allowances are provided for police detectives.


JAECKEL
STATESBORO CITY HALL

THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This fund contains the operational budgets for the Mayor and City Council, City Manager's Office (including the City Attorney), City Clerk's Office and Records Management, Elections, the Finance Department, Information Technology, the Legal Department, Human Resources, the Engineering Department and its Protective Inspections Division, the Municipal Court, the Police Department, the Public Works Administration Division, Streets Division, and Parks Division, and the Community Development Department, including the Code Compliance Division. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments used to acquire fixed assets of the Proprietary Funds are accounted for within those respective funds rather than the General Fund.

REVENUES AND OTHER FINANCING SOURCES

The General Fund's Revenues can be segregated into six major categories:

1. **Taxes** This category provides $7,627,646 of the $13,251,481 of General Fund revenues, or 57.56%. The major source is property taxes. FY 2008 was a revaluation year, in which the County Tax Assessor's Office revalued all of the property within the County. This is done every three years. Preliminary figures indicate that property taxes will decrease by 4% due to Georgia Southern University purchasing property that will be taken off of the digest.

The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year. The revenue line item for property taxes due from a previous year is Prior Year's Taxes.

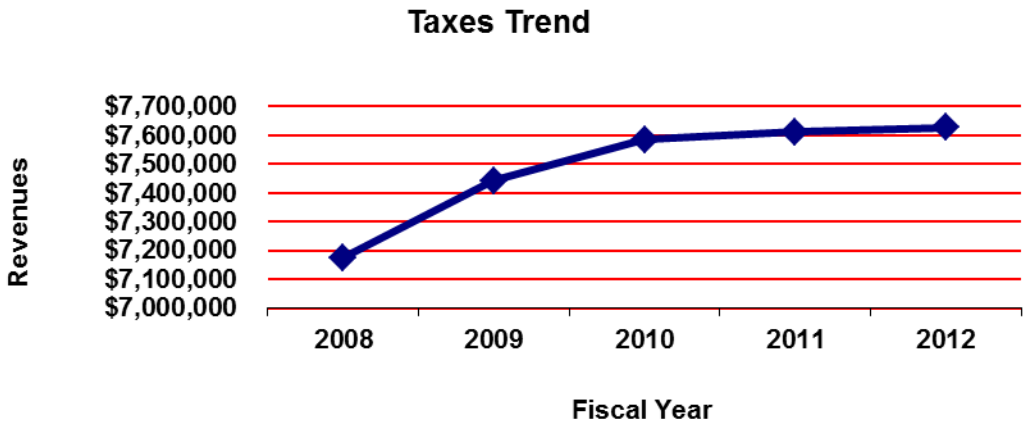
Motor vehicle taxes are collected by the Bulloch County Tax Commissioner based upon the renewal date (usually the owner's birthday). The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to equal the current years' collections. The Real Estate Transfer Tax ($1.00 per every $1,000 of value on such sales) is projected to be the same as the current year.

The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia and Bulloch Rural. Georgia Power is projected to increase about 4.9% from the actual amount received in FY 2011; Excelsior is expected to increase approximately 11%; Northland Cable is expected to remain flat; Frontier is projected to remain flat, Bulloch Rural is a new franchise fee this year based upon their growth trends. In aggregate, these four franchises are projected to increase at a rate of 5%. This reflects the continued commercial and multi-family construction, somewhat offset by the decline of hard line telephone

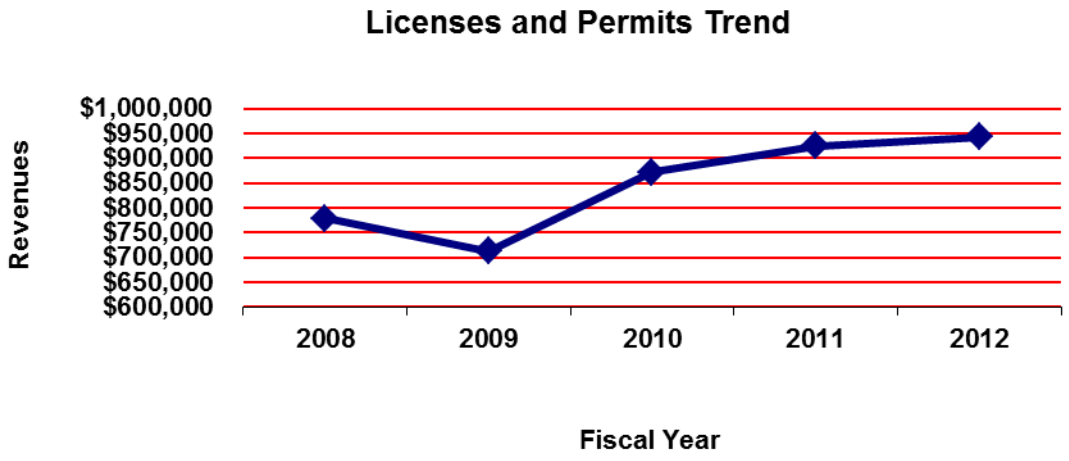
services as cell phone use increases among students, and the option of satellite television in lieu of cable television, as well as Georgia Southern University beginning to offer their own cable services.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine, Wholesale and Liquor are projected to remain flat. Overall, this category is projected to remain flat.

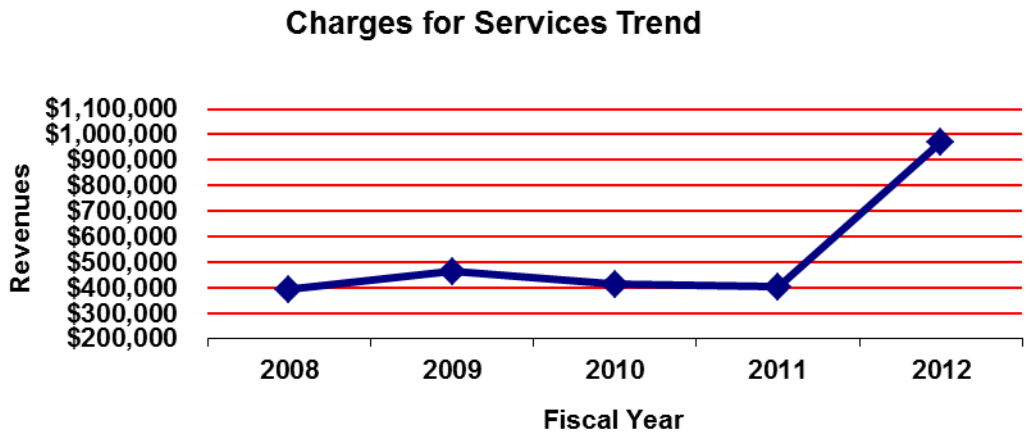
Total Taxes as a category is projected to remain flat.



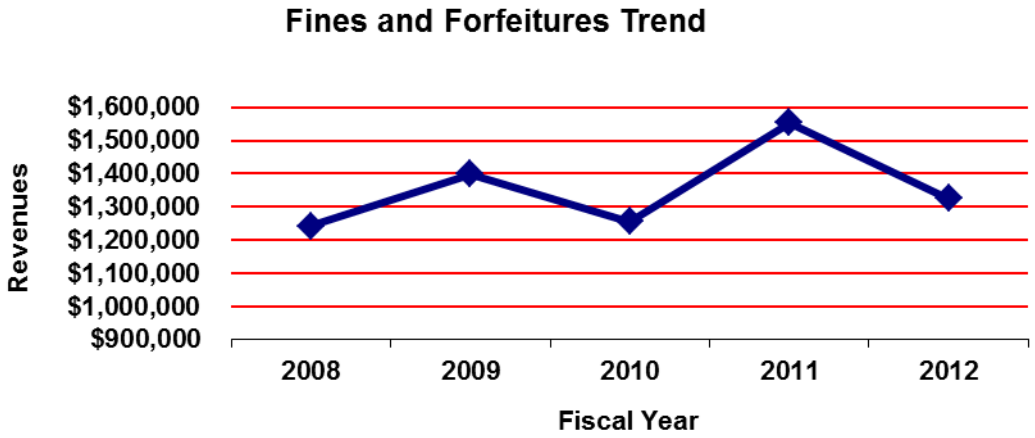
2. **Licenses and Permits** This category provides $942,235 of the General Fund, or 7.11%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to increase by 10%. The General Business Licenses are projected to remain flat. Bank Licenses are expected to remain flat. Inspection fees will remain flat. Building and other related permits and fees are projected to increase by 14.6% as a result of new construction and large projects anticipated in FY 2012.



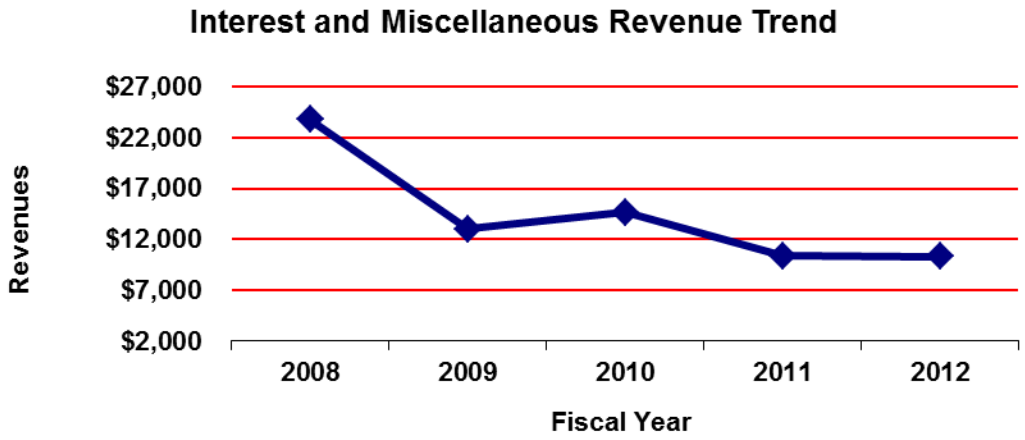
3. **Charges for Services** This category provides $971,982, or 7.33% of the General Fund. The primary sources of revenue are Court Costs, Revenues from Police Overtime, and Account Establishment Charges. This source is projected to increase by 171.43% due to the new line item for indirect cost allocation – Water and Sewer Fund.



4. **Fines and Forfeitures** This category provides $1,325,000 of the General Fund, or 10%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State law dealing with traffic citations, DUI, and similar offenses. This source is projected to decrease by approximately 14.7% over the FY 2011 budgeted amount due to defendants not being able to pay their fines and it being converted to community service.



5. **Earned Interest and Miscellaneous Revenues** This category provides only $11,500 of the General Fund. It accounts for the interest earned on the balance in the General Fund monthly, and any donations and miscellaneous charges. This is a category that is expected to remain flat.



In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing**, which is primarily made up of the *Transfers from Other Funds*. This source of financing (it was counted as revenue in the transferring fund) contributes $2,373,118, or 17.9% of the General Fund's total funding. The changes from the prior year is to eliminate a transfer of $66,822 from the 2007 SPLOST Fund, decrease the Water and Sewer Fund transfer by $610,882, as this amount is shown in a line item for indirect cost allocation and increase the transfer from the Solid Waste Disposal Fund by $32,000.

The primary transfers are from the Natural Gas Fund, the Solid Waste Collection Fund, and the Water and Sewer Fund. A lesser amount is transferred from the Solid Waste Disposal Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, personnel division, accounting division, utility collections, purchasing, risk management, and similar services. In addition, were they private companies, these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

Fund Balance Appropriated. Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2012 Budget is projected to increase fund balance by $19,977.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
31	TAXES			
31.1100	Property Taxes - Current Year	$ 3,692,118	$ 3,740,462	$ 3,590,842
31.1105	Refund of Taxes	$ (13,913)	$ (6,000)	$ (6,000)
31.1120	Timber Tax	$ -	$ 75	$ 75
31.1200	Property Taxes - Prior Year	$ -	$ 1,500	$ 500
31.1310	Motor Vehicle	$ 181,813	$ 190,000	$ 190,000
31.1320	Mobile Home	$ 2,787	$ 2,000	$ 2,000
31.1500	Property not on Digest	$ -	$ 1,000	$ 1,000
31.1600	Real Estate Transfer (Intangible)	$ 45,448	$ 70,000	$ 70,000
31.1711	Franchise Tax - Georgia Power	$ 1,313,549	$ 1,350,000	$ 1,484,780
31.1712	Franchise Tax - EMC	$ 35,816	$ 35,872	$ 45,000
31.1751	Franchise Tax - Northland Cable	$ 125,884	$ 110,800	$ 135,674
31.1761	Franchise Tax - Frontier	$ 213,665	$ 105,000	$ 105,000
31.1762	Franchise Tax - Bulloch Rural	$ -	$ -	$ 10,000
31.1000	*Sub-total: General Property Taxes*	*$ 5,597,167*	*$ 5,600,709*	*$ 5,628,871*
31.4201	Beer and Wine	$ 573,283	$ 575,000	$ 574,000
31.4202	Liquor -Wholesale	$ 21,246	$ 22,000	$ 21,525
31.4203	Liquor - Retail	$ 81,265	$ 80,000	$ 71,750
31.4000	*Sub-total: Select Sales & Use Taxes*	*$ 675,794*	*$ 677,000*	*$ 667,275*
31.6200	Insurance Premium Taxes	$ 1,258,448	$ 1,260,000	$ 1,260,000
31.6000	*Sub-total: Business Taxes*	*$ 1,258,448*	*$ 1,260,000*	*$ 1,260,000*
31.9110	Property Tax Penalty and Interest	$ 21,796	$ 20,000	$ 20,000
31.9501	FIFA Fee and Cost	$ 4,710	$ 8,500	$ 5,000
31.9904	Tax Lien Penalties & Interest	$ 27,197	$ 44,000	$ 44,000
31.9905	Tax Sale Advertising Fees	$ -	$ 200	$ 2,500
31.9906	Tax Sale Mar. Fees- City	$ -	$ 300	$ -
31.9907	Tax Sale Mar. Fees- C.O.C	$ -	$ 100	$ -
31.9000	*Sub-total: Penalties & Int. on Delinquent Taxes*	*$ 53,703*	*$ 73,100*	*$ 71,500*
31.0000	TOTAL TAXES	$ 7,585,112	$ 7,610,809	$ 7,627,646
32	LICENSES AND PERMITS			
32.1100	Alcoholic Beverages Licenses	$ 170,625	$ 188,125	$ 206,935
32.1200	General Business Licenses	$ 268,250	$ 294,700	$ 294,700
32.1220	Insurance License	$ 40,368	$ 40,000	$ 40,000
32.1240	Bank License	$ 92,229	$ 115,000	$ 90,000
32.1901	Alcoholic Beverages Application Fees	$ 3,750	$ 2,100	$ 2,100
32.1902	Occupation Tax Admininstration Fees	$ 5,759	$ 6,000	$ 6,000
32.1000	*Sub-total: Regulatory Fees*	*$ 580,981*	*$ 645,925*	*$ 639,735*
32.2120	Building Permits	$ 99,637	$ 80,000	$ 120,000
32.2121	Building Permit App Review Fee	$ 3,094	$ 3,000	$ 4,500
32.2130	Plumbing Permits	$ 19,305	$ 20,000	$ 20,000
32.2140	Electrical Permits	$ 20,343	$ 17,159	$ 15,000
32.2160	HVAC Permits	$ 7,699	$ 8,160	$ 8,000
32.2190	Land Disturbance Permits	$ 1,499	$ 3,000	$ 3,000
32.2211	Rezoning Requests	$ 2,986	$ 3,500	$ 3,500
32.2212	Variance Requests	$ 4,850	$ 5,000	$ 5,000
32.2230	Sign Permits	$ 28,479	$ 25,000	$ 10,000
32.2991	Inspection Fees	$ 96,961	$ 110,000	$ 110,000

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
32.2992	Engineering Misc. Fees	$ 35	$ 250	$ 250
32.2993	Planning Misc. Fees	$ 1,696	$ 250	$ 250
32.2000	*Sub-total: Non-Business Licenses & Permits*	*$ 286,584*	*$ 275,319*	*$ 299,500*
32.4101	Business License Penalty	$ 4,024	$ 3,000	$ 3,000
32.4102	Alcohol Penalty	$ 250	$ -	$ -
32.4000	*Sub-total: Penalties & Int. on Del. Lic. & Perm.*	*$ 4,274*	*$ 3,000*	*$ 3,000*
32.0000	TOTAL LICENSES AND PERMITS	$ 871,839	$ 924,244	$ 942,235
34	CHARGES FOR SERVICES			
34.1105	Court Costs	$ 117,577	$ 170,000	$ 100,000
34.1190	Other Costs	$ 2,015	$ 15,000	$ 2,000
34.1191	Technology Fee	$ 61,837	Moved To Tech Fund	
34.1701	Indirect Cost Allocation from Water/Sewer Fund	$ -	$ -	$ 610,882
34.1910	Election Qualifying Fees	$ 1,910	$ -	$ -
34.1000	*Sub-total: General Government*	*$ 183,339*	*$ 185,000*	*$ 712,882*
34.2101	Revenue - Police Overtime	$ 103,062	$ 110,000	$ 110,000
34.2000	*Sub-total - Public Safety*	*$ 103,062*	*$ 110,000*	*$ 110,000*
34.6410	Background Check Fees	$ 22,382	$ 15,000	$ 25,000
34.6420	Server Permit Fees	$ -	$ -	$ -
34.6000	*Sub-total - Other Fees*	*$ 22,382*	*$ 15,000*	*$ 25,000*
34.9100	Cemetery Fees	$ 15,678	$ 16,000	$ 30,000
34.9300	Bad Check Fees	$ 13,787	$ 10,500	$ 12,000
34.9901	Account Establishment Charge	$ 72,848	$ 64,500	$ 80,000
34.9902	AEC Charge Penalty	$ 2,502	$ 2,000	$ 2,000
34.9903	Admin. Fee Penalty	$ 140	$ 100	$ 100
34.9000	*Sub-total: Other Charges for Services*	*$ 104,955*	*$ 93,100*	*$ 124,100*
34.0000	TOTAL CHARGES FOR SERVICES	$ 413,738	$ 403,100	$ 971,982
35	FINES AND FORFEITURES			
35.1170	Municipal Court Fines	$ 1,200,824	$ 1,500,000	$ 1,260,000
35.1400	Jail Fees	$ 54,194	$ 54,000	$ 65,000
35.0000	TOTAL FINES AND FORFEITURES	$ 1,255,018	$ 1,554,000	$ 1,325,000
36.1001	INTEREST AND REVENUES	$ -	$ 2,500	$ -
37	CONTR. AND DON. FROM PRIV. SOURCES			
37.1002	Contributions & Donations - COP	$ 800	$ 1,200	$ 1,200
37.0000	CONTR. AND DON. FROM PRIV. SOURCES	$ 800	$ 1,200	$ 1,200
38	MISCELLANEOUS REVENUE			
38.9010	Miscellaneous Income	$ 13,658	$ 7,500	$ 8,500
38.9020	Sale of Pipe	$ 720	$ 100	$ 1,500
38.9030	Sale of Scrap	$ -	$ 25	$ 50
38.9040	Concession Revenue	$ 153	$ 150	$ 150
38.9050	Sale of Signs & Posts	$ 125	$ 100	$ 100
38.9000	*Sub-total: Other Miscellaneous*	*$ 14,656*	*$ 7,875*	*$ 10,300*
38.0000	TOTAL MISCELLANEOUS REVENUE	$ 14,656	$ 7,875	$ 10,300

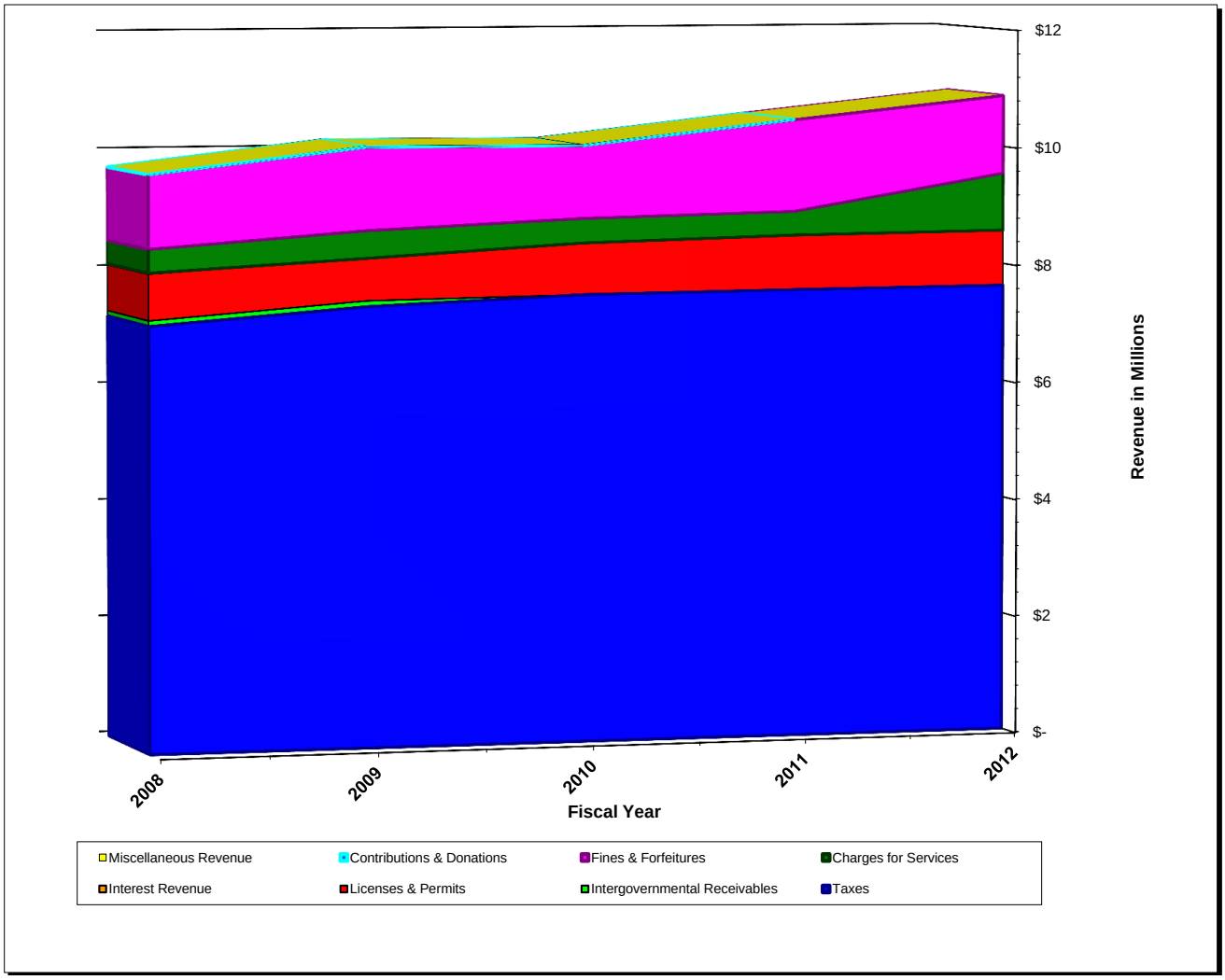
FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
39	OTHER FINANCING SOURCES			
39.1210	Operating Trans. in from Natural Gas	$ 925,000	$ 925,000	$ 925,000
39.1220	Operating Trans. in from Water/Wastewater	$ 1,124,000	$ 1,124,000	$ 713,118
39.1230	Operating Trans. in from S/W Disposal Fund	$ 160,000	$ 160,000	$ 192,000
39.1240	Operating Trans. in from S/W Collection Fund	$ 543,000	$ 543,000	$ 543,000
39.1211	Lease Pool Trans from NG	$ 6,690	$ 6,690	$ -
39.1231	Lease Pool Trans from SWD	$ 25,918	$ 25,918	$ -
39.1241	Lease Pool Trans from SWC	$ 47,567	$ 47,567	$ -
39.1204	Lease Pool Trans from 2007 SPLOST	$ -	$ 66,822	$ -
39.1000	*Sub-total: Operating Transfers in*	*$ 2,832,175*	*$ 2,898,997*	*$ 2,373,118*
39.2101	Sale of Assets	$ 4,641	$ 2,500	$ -
39.2000	*Sub-total: Proc.of General Fixed Asset Disp*	*$ 4,641*	*$ 2,500*	*$ -*
39.0000	TOTAL OTHER FINANCING SOURCES	$ 2,836,816	$ 2,901,497	$ 2,373,118
	TOTAL REVENUES AND OTHER FINANCING SOURCES	$ 12,977,979	$ 13,405,225	$ 13,251,481
	FUND BALANCE APPROPRIATED	$ 1,022,689	$ -	$ -
	TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROP.	**$ 14,000,668**	**$ 13,405,225**	**$ 13,251,481**

GENERAL FUND REVENUE TRENDS

FY 2008-2012

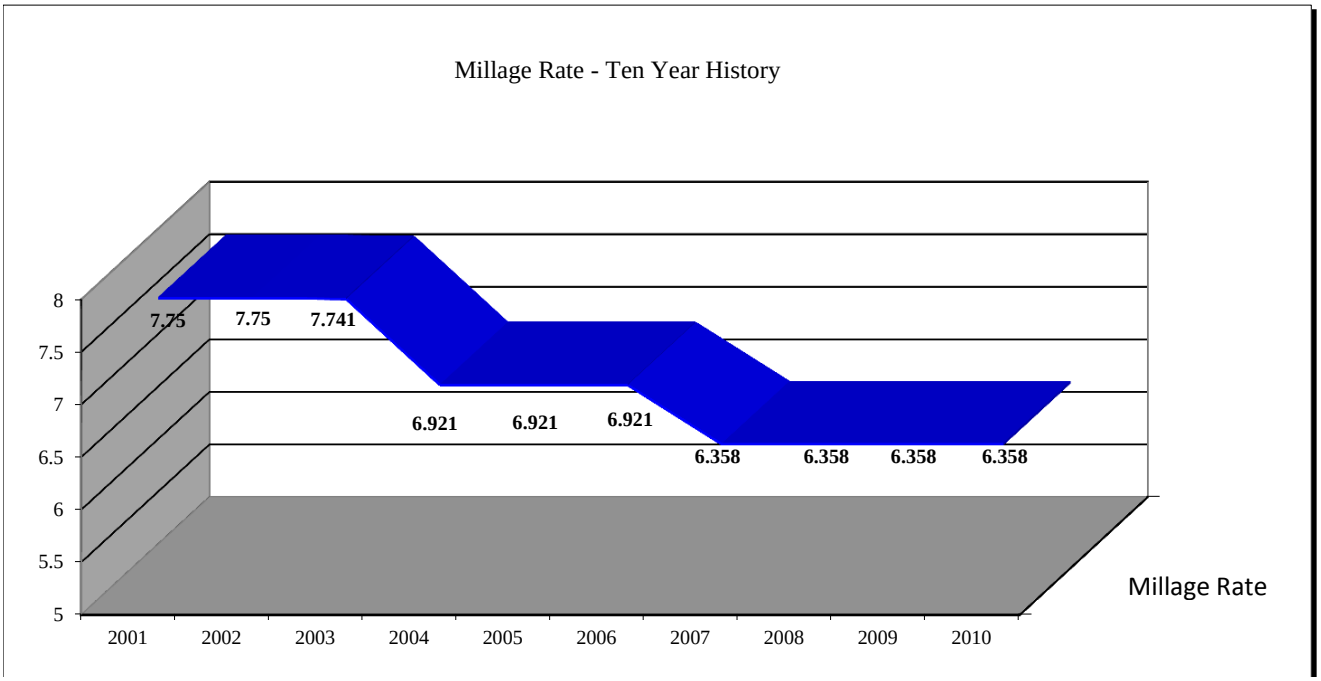
	2008 Actual	2009 Actual	2010 Actual	2011 Budgeted	2012 Adopted
Taxes	$ 7,174,254	$ 7,443,083	$ 7,585,112	$ 7,610,809	$ 7,627,646
Licenses and Permits	$ 779,079	$ 712,165	$ 871,839	$ 924,244	$ 942,235
Intergovernmental Receivables	$ 92,836	$ 98,461	$ -	$ -	$ -
Charges for Services	$ 394,438	$ 463,433	$ 413,738	$ 403,100	$ 971,982
Fines and Forfeitures	$ 1,240,967	$ 1,398,253	$ 1,225,018	$ 1,554,000	$ 1,325,000
Interest Revenue	$ 17,212	$ -	$ -	$ 2,500	$ -
Contributions and Donations	$ 3,432	$ 3,925	$ 800	$ 1,200	$ 1,200
Miscellaneous Revenue	$ 6,599	$ 13,041	$ 14,656	$ 7,875	$ 10,300
Total	**$ 9,708,817**	**$ 10,132,361**	**$ 10,111,163**	**$ 10,503,728**	**$ 10,878,363**



Property Taxes
Property Value of $100,000

For residents of the City of Statesboro the total property tax is $6.358 per $1,000 of taxed value. The taxed value is calculated as 40% of the Market Value. Assuming property with a market value of $100,000, the result would be:

Projected Tax Bill: $254



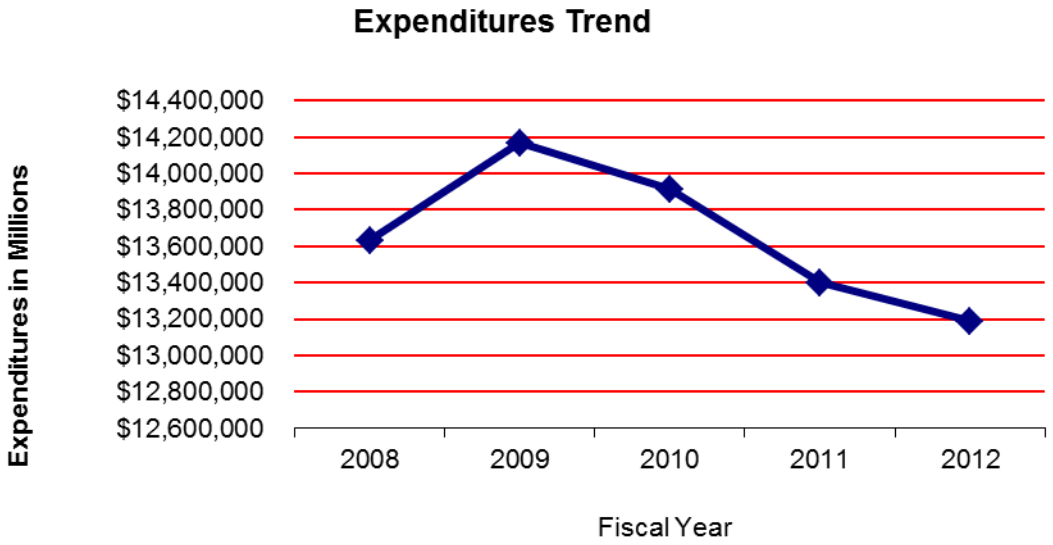
EXPENDITURES

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then, the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitled "Authorized Personnel for FY 2012". In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits".

By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in medical care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level.

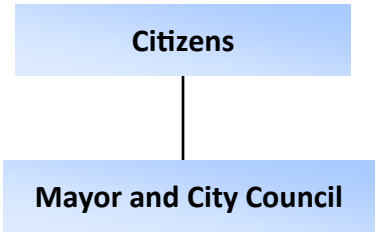
The General Fund budget of $13,231,504 is a decrease of $207,521 from the FY 2011 Budget of $13,398,432. That is a 1.54% decrease.



General Fund Budget Summary

	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGETED	FY 2012 ADOPTED	% OF TOTAL
Revenues and Other Financial Resources					
Taxes	$ 7,443,083	$ 7,585,112	$ 7,610,809	$ 7,627,646	57.56%
Licenses and Permits	$ 712,165	$ 871,839	$ 924,244	$ 942,235	7.11%
Intergovernmental Revenue	$ 98,461	$ -	$ -	$ -	0.00%
Charges for Services	$ 463,433	$ 413,738	$ 453,100	$ 971,982	7.33%
Fines and Forfeitures	$ 1,398,253	$ 1,255,018	$ 1,554,000	$ 1,325,000	10.00%
Interest Revenue	$ -	$ -	$ 2,500	$ -	0.00%
Contributions and Donations	$ 3,925	$ 800	$ 1,200	$ 1,200	0.01%
Miscellaneous Revenue	$ 13,041	$ 14,656	$ 7,875	$ 10,300	0.08%
Other Financing Sources	$ 3,509,360	$ 2,836,816	$ 2,901,497	$ 2,373,118	17.91%
Appropriated Fund Balance	$ 527,297	$ 1,022,689			0.00%
Total Revenues and Other Financial Resources	**$ 14,169,018**	**$ 14,000,668**	**$ 13,455,225**	**$ 13,251,481**	**100.00%**
Expenditures and Other Financing Uses					
Governing Body	$ 399,844	$ 325,330	$ 215,646	$ 226,227	1.71%
City Manager'sOffice	$ 457,380	$ 325,790	$ 234,849	$ 157,759	1.19%
City Clerk's Office	$ 523,583	$ 426,369	$ 236,533	$ 249,310	1.88%
Elections	$ 170	$ 13,620	$ 1,000	$ 17,500	0.13%
Financial Administration	$ 581,311	$ 592,849	$ 690,021	$ 556,253	4.20%
Legal	$ -	$ 24,807	$ 178,163	$ 149,073	1.13%
Information Technology	$ 194,870	$ 257,181	$ 448,101	$ 433,526	3.28%
Human Resources	$ 150,424	$ 101,528	$ 130,169	$ 194,572	1.47%
Governmental Buildings	$ 86,373	$ 105,511	$ 154,580	$ 152,492	1.15%
Engineering	$ 398,783	$ 519,446	$ 424,739	$ 431,430	3.26%
Records Management	$ 36,095	$ 4,030	$ -	$ -	0.00%
Municipal Court	$ 684,444	$ 588,804	$ 621,046	$ 589,897	4.46%
Police Department	$ 5,233,278	$ 5,393,510	$ 5,149,589	$ 5,324,830	40.24%
Public Works Administration	$ 213,064	$ 212,246	$ 177,157	$ 183,005	1.38%
Streets	$ 1,566,642	$ 1,640,633	$ 1,530,192	$ 1,669,763	12.62%
Parks	$ 444,407	$ 430,178	$ 372,484	$ 348,421	2.63%
Engineering-Protective Insp.	$ 322,382	$ 278,126	$ 152,650	$ 160,585	1.21%
Planning	$ 290,564	$ 319,140	$ 438,991	$ 193,644	1.46%
Code Compliance	$ -	$ -	$ 98,953	$ 111,949	0.85%
Other Agencies	$ 590,488	$ 311,564	$ 336,003	$ 343,780	2.60%
Debt Service	$ 378,272	$ 346,712	$ 438,515	$ 277,488	2.10%
Transfers Out	$ 1,616,644	$ 1,713,028	$ 1,409,644	$ 1,460,000	11.03%
Total Expenditures and Other Financing Uses	**$ 14,169,018**	**$ 13,930,402**	**$ 13,439,025**	**$ 13,231,504**	**100.00%**

GOVERNING BODY



GOVERNING BODY

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the mayor acts as the primary representative of Statesboro. The mayor and council members serve four year terms. The council members are elected from one of five districts.

The mayor and council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the city manager.

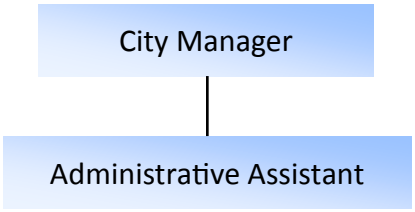
EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 62,818	$ 63,880	$ 63,880	0.00%
Purchase/Contract Services	$ 139,229	$ 127,532	$ 135,429	6.19%
Supplies	$ 2,466	$ 2,950	$ 1,200	-59.32%
Capital Outlay (Minor)	$ -	$ 2,500	$ -	0.00%
Interfund Dept. Charges	$ 23,634	$ 13,784	$ 22,718	64.81%
Other Costs	$ 97,183	$ 5,000	$ 3,000	-40.00%
Total Expenditures	$ 325,330	$ 215,646	$ 226,227	4.91%

FUND 100 - GENERAL FUND **DEPT - 1110 - GOVERNING BODY**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 58,880	$ 59,340	$ 59,340
51.1000	*Sub-total: Salaries and Wages*	*$ 58,880*	*$ 59,340*	*$ 59,340*
51.2201	Social Security (FICA) Contributions	$ 3,938	$ 4,540	$ 4,540
51.2000	*Sub-total: Employee Benefits*	*$ 3,938*	*$ 4,540*	*$ 4,540*
51.0000	TOTAL PERSONAL SERVICES	$ 62,818	$ 63,880	$ 63,880
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 9,690	$ -	$ -
52.1202	Engineering Fees	$ 1,000	$ -	$ -
52.1205	Public Relations	$ 1,000	$ 3,000	$ -
52.1000	*Sub-total: prof. & tech. services*	*$ 11,690*	*$ 3,000*	*$ -*
52.3101	Insurance, Other than Benefits	$ 102,551	$ 95,897	$ 107,679
52.3203	Cellular Phones	$ 3,451	$ 1,635	$ 3,500
52.3301	Advertising	$ 3,202	$ 1,500	$ 2,500
52.3401	Printing and Binding	$ 474	$ -	$ 750
52.3501	Travel	$ 11,131	$ 18,000	$ 14,000
52.3701	Education and Training	$ 6,730	$ 7,500	$ 7,000
52.3000	*Sub-total: Other Purchased Services*	*$ 127,539*	*$ 124,532*	*$ 135,429*
52.0000	TOTAL PURCHASED SERVICES	$ 139,229	$ 127,532	$ 135,429
53	SUPPLIES			
53.1101	Office Supplies	$ 98	$ 50	$ 100
53.1301	Food	$ 2,201	$ 2,500	$ 1,000
53.1401	Books and Periodicals	$ 167	$ 200	$ 100
53.1601	Small Tools & Equipment	$ -	$ 200	$ -
53.0000	TOTAL SUPPLIES	$ 2,466	$ 2,950	$ 1,200
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 2,500	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 2,500	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 23,348	$ 13,398	$ 22,399
55.2402	Life and Disability	$ 286	$ 386	$ 319
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 23,634	$ 13,784	$ 22,718
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 8,186	$ 5,000	$ 3,000
57.3416	Settlement	$ 88,997	$ -	$ -
57.0000	TOTAL OTHER COSTS	$ 97,183	$ 5,000	$ 3,000
	TOTAL EXPENDITURES	**$ 325,330**	**$ 215,646**	**$ 226,227**

OFFICE OF THE CITY MANAGER



OFFICE OF THE CITY MANAGER

Appointed by the City Council, the City Manager is responsible for the administrative functions within the city and monitors the daily operations of the city government. The manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required.

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 199,234	$ 164,440	$ 128,680	-21.75%
Purchase/Contract Services	$ 86,417	$ 37,980	$ 14,550	-61.69%
Supplies	$ 10,409	$ 5,200	$ 4,400	-15.38%
Capital Outlay (Minor)	$ 9,770	$ 1,000	$ -	
Interfund Dept. Charges	$ 15,378	$ 14,729	$ 7,629	-48.20%
Other Costs	$ 4,582	$ 11,000	$ 2,500	-77.27%
Total Expenditures	$ 325,790	$ 234,349	$ 157,759	-32.68%

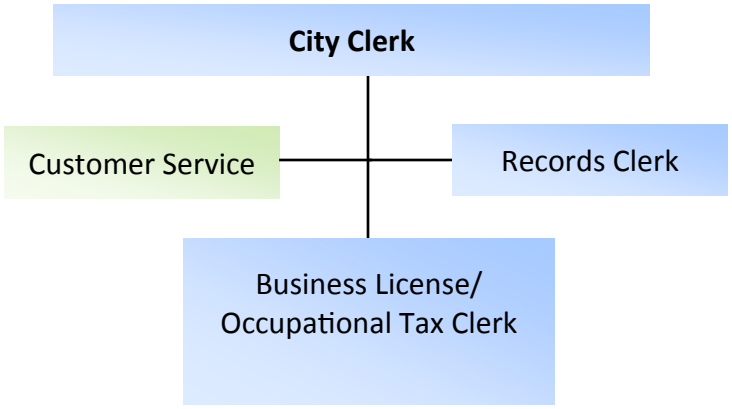
FUND 100 - GENERAL FUND **DEPT - 1320 - CITY MANAGER'S OFFICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 168,349	$ 141,995	$ 117,456
51.1000	*Sub-total: Salaries and Wages*	*$ 168,349*	*$ 141,995*	*$ 117,456*
51.2201	Social Security (FICA) Contributions	$ 12,207	$ 10,863	$ 8,985
51.2401	Retirement Contributions	$ 18,496	$ 11,360	$ 2,196
51.2701	Workers Compensation	$ 183	$ 222	$ 43
51.2000	*Sub-total: Employee Benefits*	*$ 30,886*	*$ 22,445*	*$ 11,224*
51.0000	TOTAL PERSONAL SERVICES	$ 199,234	$ 164,440	$ 128,680
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 46,553	Moved to legal	
52.1204	City Attorney	$ 7,500	Moved to legal	
52.1205	Public Relations	$ 1,350	$ 9,000	$ 5,000
53.1301	Computer Programming Fees	$ 15	$ -	$ -
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 55,417*	*$ 9,000*	*$ 5,000*
52.2101	Cleaning Services	$ 4,650	Moved to Gov Bldgs	
52.2201	Rep. and Maint. (Equipment)	$ 849	$ 1,000	$ -
52.2202	Rep. and Maint. (Vehicles)	$ 623	$ 500	$ 500
52.2203	Rep. and Maint. (Labor)	$ 1,224	$ -	$ 550
52.2205	Rep. and Maint. (Office Equipment)	$ 260	$ 200	$ 200
52.2320	Rentals	$ 1,745	Moved to IT	
52.2000	*Sub-total: Property Services*	*$ 9,351*	*$ 1,700*	*$ 1,250*
52.3101	Insurance, Other than Benefits	$ 4,036	$ 1,800	$ 1,200
52.3201	Telephone	$ 890	$ 750	$ 800
52.3203	Cellular Phones	$ 3,024	$ 1,950	$ -
52.3206	Postage	$ 41	$ 50	$ 50
52.3301	Advertising	$ 311	$ 500	$ 250
52.3401	Printing and Binding	$ 277	$ 300	$ -
52.3501	Travel	$ 9,514	$ 12,150	$ 2,000
52.3601	Dues and Fees	$ 1,325	$ 2,830	$ 2,000
52.3701	Education and Training	$ 2,231	$ 6,950	$ 2,000
52.3906	Contract Services	$ -	$ -	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 21,648*	*$ 27,280*	*$ 8,300*
52.0000	TOTAL PURCHASED SERVICES	$ 86,417	$ 37,980	$ 14,550
53	SUPPLIES			
53.1101	Office Supplies	$ 1,370	$ 1,000	$ 1,000
53.1105	Uniforms	$ 1,445	$ 500	$ -
53.1106	General Supplies & Materials	$ 915	$ 500	$ 500
53.1270	Gasoline/Diesel	$ 778	$ 1,000	$ 1,200
53.1301	Food	$ 3,501	$ 1,000	$ 1,200
53.1401	Books and Periodicals	$ 1,510	$ 1,200	$ 500
53.1601	Small Tools and Equipment	$ 890	$ 500	$ -
53.0000	TOTAL SUPPLIES	$ 10,409	$ 5,700	$ 4,400
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ 9,770	$ 1,000	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 9,770	$ 1,000	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 13,907	$ 13,907	$ 7,466

FUND 100 - GENERAL FUND **DEPT - 1320 - CITY MANAGER'S OFFICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
55.2402	Life and Disability	$ 1,471	$ 822	$ 163
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 15,378	$ 14,729	$ 7,629
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 4,582	$ 8,500	$ 2,500
57.3402	Employee Picnic	$ -	$ 2,500	$ -
57.0000	TOTAL OTHER COSTS	$ 4,582	$ 11,000	$ 2,500
	TOTAL EXPENDITURES	**$ 325,790**	**$ 234,849**	**$ 157,759**

CITY CLERK'S OFFICE



CITY CLERK'S OFFICE

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.

Goal: Continue to improve the City's records retention program.

Objectives:

1. Continue scanning all records into a digitized, searchable database.
2. Reduce paper copies whenever possible, using the server storage capability.
3. Use condensed printing on large printing jobs whenever feasible.
4. Destroy records that have been scanned and are not of historical value.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	**Actual**	**Adopted**	**Projected**	**Base**
General Long-term Debt as a % of the Total Assessed Valuation of Property (Tax Digest) (Georgia Constitution Art. Sets a 10% maximum.)	0.16%	0.17%	0.16%	0.16%	0.16%
General Long-term Debt Per Capita (Population at 28,522)	$39.13	$36.36	$37.06	$34.43	$32.38
All Prior Years' Property Taxes unpaid at fiscal year-end as a percentage of the Current FY's Total Property Tax Levy	2.3%	1.4%	1.4%	1.4%	1.4%
Number of Council Meeting Agenda Packets and Minutes	240	240	240	240	240
Number of Open Records Act requests handled	250	86	300	98	100
Number of Business Licenses Issued	1,200	1,357	1,750	1,497	1,500
Dollar Value of Business Licenses Issued	$270,000	$254,739	$294,700	$294,700	$294,700
Number of Property Tax Bills Issued	8,308	8,258	8,500	8,208	8,250
Dollar Value of Property Tax Bills Issued	$3,712,720	$3,687,953	$3,740,462	$3,687,953	$3,665,652
Number of Alcohol Licenses Issued	80	74	70	78	80
Dollar Value of Alcohol Licenses Issued	$188,125	$161,250	$188,125	$175,000	$188,125

EXPENDITURES SUMMARY

	FY 2010 Budgeted	FY 2011 Adopted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 271,215	$ 136,396	$ 138,383	1.46%
Purchase/Contract Services	$ 59,172	$ 77,780	$ 77,515	-0.34%
Supplies	$ 16,376	$ 4,700	$ 3,350	-28.72%
Capital Outlay (Minor)	$ 5,305	$ 250	$ 1,600	540.00%
Interfund Dept. Charges	$ 73,781	$ 14,107	$ 28,062	98.92%
Other Costs	$ 520	$ 3,300	$ 400	-87.88%
Total Expenditures	$ 426,369	$ 236,533	$ 249,310	5.40%

FUND 100 - GENERAL FUND **DEPT - 1330 - CITY CLERK'S OFFICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 217,751	$ 117,214	$ 118,996
51.1301	Overtime	$ 3,609	$ 500	$ 500
51.1000	*Sub-total: Salaries and Wages*	*$ 221,360*	*$ 117,714*	*$ 119,496*
51.2201	Social Security (FICA) Contributions	$ 15,228	$ 9,005	$ 9,141
51.2401	Retirement Contributions	$ 34,257	$ 9,417	$ 9,560
51.2701	Workers Compensation	$ 296	$ 185	$ 186
51.2902	Employee Drug Screening Tests	$ -	$ -	$ -
51.2903	Hepatitis/Flu Vaccine	$ 75	$ 75	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 49,855*	*$ 18,682*	*$ 18,887*
51.0000	TOTAL PERSONAL SERVICES	$ 271,215	$ 136,396	$ 138,383
52	PURCHASE/CONTRACT SERVICES			
52.1101	Codification of Ordinance	$ -	$ 6,000	$ 10,000
52.1201	Legal Fees	$ 1,068	Moved to legal	
52.1301	Computer Programming Fees	$ 546	Moved to IT	
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 1,614*	*$ 6,000*	*$ 10,000*
52.2201	Rep. and Maint. (Equipment)	$ 48	$ -	$ -
52.2205	Rep. and Maint. (Office Equipment)	$ 6,299	$ 3,000	$ 3,000
52.2320	Rentals	$ 4,348	Moved to IT	
52.2000	*Sub-total: property services*	*$ 10,694*	*$ 3,000*	*$ 3,000*
52.3101	Insurance, Other than Benefits	$ 734	$ 1,480	$ 1,000
52.3201	Telephone	$ 3,003	$ 2,000	$ 2,000
52.3203	Cellular Phones	$ 939	$ 1,875	$ 1,200
52.3206	Postage	$ 11	$ 25	$ 15
52.3301	Advertising	$ 1,176	$ 4,500	$ 4,500
52.3401	Printing and Binding	$ 7,643	$ 4,000	$ 4,000
52.3501	Travel	$ 3,690	$ 5,000	$ 4,000
52.3601	Dues and Fees	$ 328	$ 900	$ 800
52.3701	Education and Training	$ 2,144	$ 4,000	$ 2,000
52.3852	Contract Services	$ 27,197	$ 45,000	$ 45,000
52.3000	*Sub-total: Other Purchased Services*	*$ 46,865*	*$ 68,780*	*$ 64,515*
52.0000	TOTAL PURCHASED SERVICES	$ 59,172	$ 77,780	$ 77,515
53	SUPPLIES			
53.1101	Office Supplies	$ 15,099	$ 2,900	$ 2,000
53.1106	General Supplies & Materials	$ -	$ 50	$ 50
53.1301	Food	$ 17	$ 250	$ 150
53.1401	Books and Periodicals	$ 110	$ 300	$ 150
53.1601	Small Tools and Equipment	$ 1,150	$ 1,200	$ 1,000
53.0000	TOTAL SUPPLIES	$ 16,376	$ 4,700	$ 3,350
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ 5,305	$ 250	$ 100
54.2401	Computers	$ -	$ -	$ 1,500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 5,305	$ 250	$ 1,600

FUND 100 - GENERAL FUND **DEPT - 1330 - CITY CLERK'S OFFICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 70,043	$ 13,399	$ 27,373
55.2402	Life and Disability	$ 3,738	$ 708	$ 689
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 73,781	$ 14,107	$ 28,062
57	OTHER COSTS			
57.2001	GBI Fingerprint Fees	$ -	$ 500	$ -
57.2002	FIFA Filing Fee	$ -	$ 2,000	$ -
57.3401	Miscellaneous Expenses	$ 763	$ 700	$ 300
57.3411	Marshall Deed Filing	$ -	$ 100	$ 100
57.6001	Cash - Over/Short	$ (243)	$ -	$ -
57.0000	TOTAL OTHER COSTS	$ 520	$ 3,300	$ 400
	TOTAL EXPENDITURES	**$ 426,369**	**$ 236,533**	**$ 249,310**

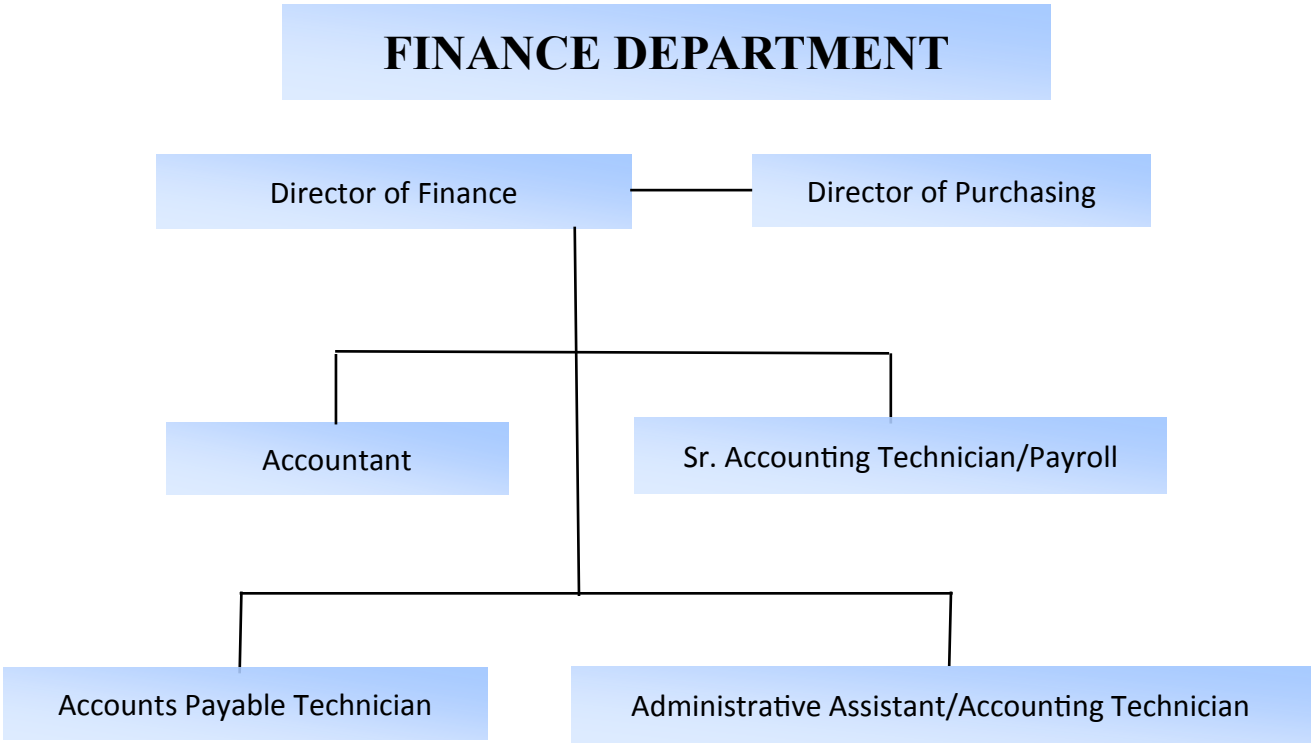
ELECTIONS

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 12,074	$ -	$ 15,000	-19.51%
Purchase/Contract Services	$ 769	$ 1,000	$ 1,700	-70.00%
Supplies	$ 777	$ -	$ 300	159.00%
Capital Outlay (Minor)	$ -	$ -	$ -	
Other Costs	$ -	$ -	$ 500	-100.00%
Total Expenditures	$ 13,620	$ 1,000	$ 17,500	1650.00%

FUND 100 - GENERAL FUND **DEPT - 1400 - ELECTIONS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1201	Temporary Employees	$ 12,074	$ -	$ 15,000
51.0000	TOTAL PERSONAL SERVICES	$ 12,074	$ -	$ 15,000
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ 250	$ -	$ 600
52.3201	Telephone	$ -	$ -	$ 300
52.3301	Advertising	$ 324	$ -	$ 800
52.3501	Travel	$ 195	$ 500	$ -
52.3701	Education and Training	$ -	$ 500	$ -
52.0000	TOTAL PURCHASED SERVICES	$ 769	$ 1,000	$ 1,700
53	SUPPLIES			
53.1106	General Supplies and Materials	$ 561	$ -	$ 100
53.1301	Food	$ 216	$ -	$ 200
53.0000	TOTAL SUPPLIES	$ 777	$ -	$ 300
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ -	$ -	$ 500
	TOTAL EXPENDITURES	**$ 13,620**	**$ 1,000**	**$ 17,500**


FINANCE DEPARTMENT
Director of Finance
Director of Purchasing
Accountant
Sr. Accounting Technician/Payroll
Accounts Payable Technician
Administrative Assistant/Accounting Technician

FINANCE DEPARTMENT

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, and payroll processing. It is responsible for all formal bid announcements, development of specifications, and bid openings. It is also responsible for requisitions, keeping the fixed assets current, and assuring the Purchasing Manual is current and followed.

GOALS & OBJECTIVES

Goal: Continue to improve the City's overall financial condition.

Objectives:

1. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund.
2. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information.
3. Obtain an unqualified (clean) audit opinion, and prepare a Comprehensive Annual Finance Report.
4. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
5. Continue to work with the Clerk's department to aggressively collect all property taxes due, using tax lien sales as needed.
6. Continue to work with the Clerk's department to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
7. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.
8. Audit our utility franchisees to assure compliance with the franchise terms and payments.
9. Continue to monitor internal controls so that all funds are properly received and accounted for.
10. Implement fully the Purchasing Manual policies to assure budgetary compliance, and best pricing.
11. Monitor compliance closely on the procurement card process.
12. Implement procedures for a paperless payroll system.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	Actual	Adopted	Projected	Base
Number of operating funds that meet financial reserve targets. (See Financial Policies Section for targets.)	1 of 8	1 of 8	3 of 8	2 of 8	3 of 8
The department obtained an Unqualified (Clean) Audit Opinion	1	1	1	1	1
The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award	1	1	1	1	1
Number of formal (advertised) bid processes completed	20	21	17	16	20
Number of Accounts Payable processed	4,700	4,884	4,500	4,600	4,700
Payroll Payment Errors (requiring an adjustment on current or next payroll)	21	5	12	8	6
Number of Payroll Checks and Direct Deposit Advices (DDAs)	12,832	12,471	12,720	12,222	11,910
Payment Errors as a percentage of Payroll Checks and DDAs	0.16%	0.04%	0.09%	0.07%	0.05%

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 289,962	$ 385,160	$ 299,571	-22.22%
Purchase/Contract Services	$ 160,298	$ 149,598	$ 101,067	-32.44%
Supplies	$ 43,469	$ 43,050	$ 39,900	-7.32%
Capital Outlay (Minor)	$ 290	$ 5,000	$ -	-100.00%
Interfund Dept. Charges	$ 43,079	$ 58,163	$ 61,165	5.16%
Other Costs	$ 55,753	$ 49,050	$ 54,550	11.21%
Total Expenditures	$ 592,851	$ 690,021	$ 556,253	-19.39%

FUND 100 - GENERAL FUND **DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 245,597	$ 332,047	$ 258,225
51.1301	Overtime	$ -	$ 500	$ 175
51.1000	*Sub-total: Salaries and Wages*	*$ 245,597*	*$ 332,547*	*$ 258,400*
51.2201	Social Security (FICA) Contributions	$ 16,358	$ 25,440	$ 19,796
51.2401	Retirement Contributions	$ 27,706	$ 26,604	$ 20,702
51.2701	Workers Compensation	$ 252	$ 519	$ 673
51.2901	Employment Physicals	$ -	$ -	$ -
51.2903	Hepatitis/Flu Vaccine	$ 50	$ 50	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 44,365*	*$ 52,613*	*$ 41,171*
51.0000	TOTAL PERSONAL SERVICES	$ 289,962	$ 385,160	$ 299,571
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 470	$ -	$ -
52.1203	Audit	$ 38,585	$ 39,000	$ 42,000
52.1209	Finance Consulting	$ 15,650	$ 5,000	$ 5,000
52.1301	Computer Programming Fees	$ 729	Moved to IT	
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 55,434*	*$ 44,000*	*$ 47,000*
52.2201	Rep. and Maint. (Equipment)	$ 2,998	$ 2,700	$ -
52.2205	Rep. and Maint. (Office Equipment)	$ 8,506	$ 1,000	$ 8,000
52.2320	Rentals	$ 4,370	$ 2,943	$ 2,900
52.2000	*Sub-total: Property Services*	*$ 15,875*	*$ 6,643*	*$ 10,900*
52.3101	Insurance, Other than Benefits	$ 12,998	$ 12,670	$ 13,647
52.3201	Telephone	$ (388)	$ 150	$ 200
52.3203	Cellular Phones	$ 1,636	$ 1,565	$ 1,250
52.3206	Postage	$ 67,581	$ 72,000	$ 16,000
52.3301	Advertising	$ 540	$ -	$ -
52.3401	Printing and Binding	$ -	$ 7,500	$ 8,000
52.3501	Travel	$ 3,456	$ 2,000	$ 1,500
52.3601	Dues and Fees	$ 1,422	$ 1,070	$ 1,070
52.3701	Education and Training	$ 1,746	$ 2,000	$ 1,500
52.3000	*Sub-total: Other Purchased Services*	*$ 88,990*	*$ 98,955*	*$ 43,167*
52.0000	TOTAL PURCHASED SERVICES	$ 160,298	$ 149,598	$ 101,067
53	SUPPLIES			
53.1101	Office Supplies	$ 7,905	$ 12,000	$ 9,000
53.1106	General Supplies	$ -	$ 250	$ 250
53.1230	Electricity	$ 34,726	$ 30,000	$ 30,000
53.1301	Food	$ 43	$ -	$ 150
53.1401	Books and Periodicals	$ 403	$ 500	$ 250
53.1601	Small Tools and Equipment	$ 392	$ 300	$ 250
53.0000	TOTAL SUPPLIES	$ 43,469	$ 43,050	$ 39,900
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ 290	$ 5,000	$ -
54.2401	Computers	$ -	$ -	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 290	$ 5,000	$ -

FUND 100 - GENERAL FUND **DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 41,721	$ 56,136	$ 59,721
55.2402	Life and Disability	$ 1,358	$ 2,027	$ 1,444
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 43,079	$ 58,163	$ 61,165
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 2,433	$ 2,500	$ 2,500
57.4001	Bad Debts	$ 1,111	$ 1,500	$ 2,000
57.4101	Collection Costs	$ -	$ 50	$ 50
57.4102	Bank Card Charges	$ 52,209	$ 45,000	$ 50,000
57.6001	Over/Shortage	$ (2)	$ -	$ -
57.0000	TOTAL OTHER COSTS	$ 55,753	$ 49,050	$ 54,550
	TOTAL EXPENDITURES	**$ 592,851**	**$ 690,021**	**$ 556,253**

LEGAL DIVISION

Staff Attorney

LEGAL DIVISION

This department is headed by the Staff Attorney. The Staff Attorney serves as the primary contact on all legal matters and advice regarding the City. This includes all opinions, legal documents and formal preparations of any kind relating to City business. The Staff Attorney will also serve as the Solicitor and will represent the City on cases pending before the Municipal Court.

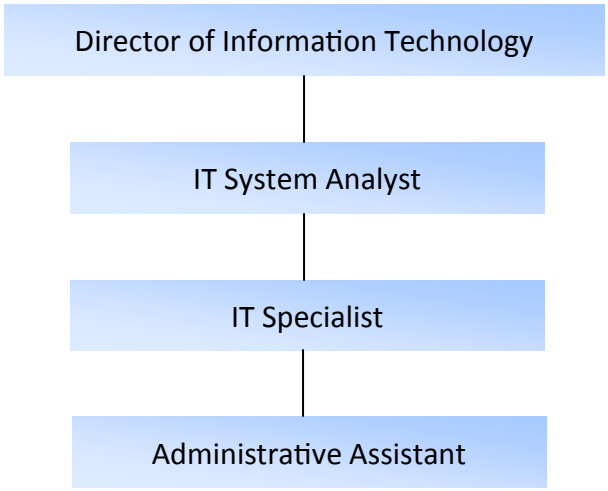
EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted
Personal Services/Benefits	$ 20,286	$ 99,141	$ 100,213
Purchase/Contract Services	$ 55	$ 72,150	$ 37,745
Supplies	$ -	$ 1,300	$ 2,720
Capital Outlay (Minor)	$ -	$ 200	$ -
Interfund/Dept. Charges	$ 4,466	$ 4,872	$ 7,995
Other Costs	$ -	$ 500	$ 400
Total Expenditures	$ 24,807	$ 178,163	$ 149,073

FUND 100 - GENERAL FUND **DEPT - 1530 - LEGAL**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 17,540	$ 85,609	$ 86,535
51.1000	*Sub-total: Salaries and Wages*	*$ 17,540*	*$ 85,609*	*$ 86,535*
51.2201	Social Security (FICA) Contributions	$ 1,339	$ 6,549	$ 6,620
51.2401	Retirement Contributions	$ -	$ 6,849	$ 6,923
51.2701	Workers Compensation	$ 1,407	$ 134	$ 135
51.2000	*Sub-total: Employee Benefits*	*$ 2,746*	*$ 13,532*	*$ 13,678*
51.0000	TOTAL PERSONAL SERVICES	$ 20,286	$ 99,141	$ 100,213
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ -	$ 65,000	$ 30,000
52.1000	*Sub-total: Prof. and Tech. Services*	*$ -*	*$ 65,000*	*$ 30,000*
52.2205	Repair & Maint. - Office Equipment	*$ 55*	*$ -*	*$ 320*
52.3101	Insurance, Other than Benefits	$ -	$ 500	$ 500
52.3201	Telephone	$ -	$ 350	$ 350
52.3203	Cellular	$ -	$ 800	$ 1,295
52.3206	Postage	$ -	$ 200	$ 100
52.3401	Printing and Binding	$ -	$ 200	$ 100
52.3501	Travel	$ -	$ 2,500	$ 2,500
52.3601	Dues and Fees	$ -	$ 600	$ 580
52.3701	Education and Training	$ -	$ 2,000	$ 2,000
52.3000	*Sub-total: Other Purchased Services*	*$ 55*	*$ 7,150*	*$ 7,745*
52.0000	TOTAL PURCHASED SERVICES	$ 55	$ 72,150	$ 37,745
53	SUPPLIES			
53.1101	Office Supplies	$ -	$ 500	$ 500
53.1105	Uniforms		$ 200	$ -
53.1401	Books and Periodicals	$ -	$ 500	$ 2,220
53.1601	Small Tools and Equipment	$ -	$ 100	$ -
53.0000	TOTAL SUPPLIES	$ -	$ 1,300	$ 2,720
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 200	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 200	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 4,466	$ 4,466	$ 7,466
55.2402	Life and Disability	$ -	$ 406	$ 529
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 4,466	$ 4,872	$ 7,995
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ -	$ 500	$ 400
57.0000	TOTAL OTHER COSTS	$ -	$ 500	$ 400
	TOTAL EXPENDITURES	**$ 24,807**	**$ 178,163**	**$ 149,073**

IT DEPARTMENT



INFORMATION TECHNOLOGY

This department is head by the Director of Information Technology. This department is responsible for standardizing software and hardware purchases to assure a standard network where employees can communicate and exchange files electronically. It is responsible for network design, installation, maintenance, and employee computer training. In addition, it is responsible for, maintaining the City's web page, telephone system and security system in City Hall.

GOALS & OBJECTIVES

Goal: Continue to develop the City's network infrastructure and network services.
Objectives:
1. Provide enhanced mobile access to network resources.
2. Enhance network security through the implementation of user-focused, network-based access control (NAC). Upgrade security appliances and increase security policy level via comprehensive gateway security suite.
3. Upgrade email services to MS Exchange Server to provide efficient access to e-mail, calendars, attachments, and contacts.
4. Upgrade Web services to include new enhanced on-line payment functionality and paperless billing.

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 124,680	$ 160,316	$ 162,851	1.58%
Purchase/Contract Services	$ 99,410	$ 189,833	$ 200,823	5.79%
Supplies	$ 4,265	$ 34,050	$ 9,950	-70.78%
Capital Outlay (Minor)	$ 14,336	$ 40,000	$ 24,000	-40.00%
Interfund Dept. Charges	$ 14,410	$ 23,702	$ 35,702	50.63%
Other Costs	$ 80	$ 200	$ 200	0.00%
Total Expenditures	$ 257,181	$ 448,101	$ 433,526	-3.25%

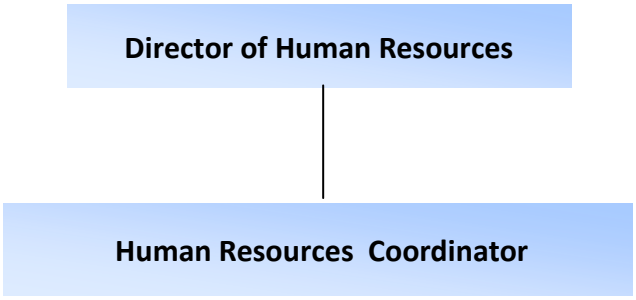
FUND 100 - GENERAL FUND **DEPT - 1535 - IT DEPT**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 107,888	$ 137,835	$ 140,023
51.1301	Overtime	$ -	$ 600	$ 600
51.1000	*Sub-total: Salaries and Wages*	*$ 107,888*	*$ 138,435*	*$ 140,623*
51.2201	Social Security (FICA) Contributions	$ 7,761	$ 10,590	$ 10,758
51.2401	Retirement Contributions	$ 8,877	$ 11,075	$ 11,250
51.2701	Workers Compensation	$ 104	$ 216	$ 220
51.2903	Hepatitis/Flu	$ 50	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 16,792*	*$ 21,881*	*$ 22,228*
51	TOTAL PERSONAL SERVICES	$ 124,680	$ 160,316	$ 162,851
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ 73,214	$ 5,000	$ 3,000
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 73,214*	*$ 5,000*	*$ 3,000*
52.2202	Rep. and Maint. (Vehicles-Parts)	$ -	$ 500	$ -
52.2203	Rep. and Maint. (Labor)	$ -	$ -	$ -
52.2205	Rep. and Maint. (Office Equip.)	$ -	$ 2,000	$ 1,000
52.2212	Software Support	$ 14,414	$ 120,000	$ 130,000
52.2320	Rentals	$ 2,600	$ 16,520	$ 16,520
52.2000	*Sub-total: Property Services*	*$ 17,014*	*$ 139,020*	*$ 147,520*
52.3101	Insurance other than Benefits	$ 384	$ 663	$ 403
52.3201	VoIP Telephone	$ 5,889	$ 20,400	$ 20,750
52.3203	Cellular Phones	$ 1,526	$ 2,300	$ 2,500
52.3205	Internet	$ -	$ 18,000	$ 24,000
53.3206	Postage	$ -	$ 100	$ 100
52.3301	Advertising	$ 903	$ 200	$ -
52.3501	Travel	$ 8	$ 1,000	$ 750
52.3601	Dues and Fees	$ 2	$ 150	$ 300
52.3701	Education and Training	$ 471	$ 3,000	$ 1,500
52.3000	*Sub-total: Other Purchased Services*	*$ 9,182*	*$ 45,813*	*$ 50,303*
52.0000	TOTAL PURCHASED SERVICES	$ 99,410	$ 189,833	$ 200,823
53	SUPPLIES			
53.1101	Office Supplies	$ 760	$ 500	$ 500
53.1105	Uniforms	$ -	$ 350	$ -
53.1106	General Supplies and Materials	$ 140	$ 500	$ 500
53.1117	Software Applications	$ -	$ 8,000	$ -
53.1230	Electricity	$ 31	$ -	$ -
53.1118	Software Applications Upgrade	$ -	$ 5,000	$ -
53.1270	Gasoline/Diesel	$ 500	$ 450	$ 450
53.1301	Food	$ -	$ 250	$ -
53.1601	Small Tools and Equipment	$ 2,834	$ 500	$ 500
53.1602	Computer Upgrade	$ -	$ 5,000	$ 500
53.1603	Computer Accessories	$ -	$ 3,500	$ 1,500
53.1604	Printers	$ -	$ 3,000	$ -
53.1605	VoIP Telephone Equipment	$ -	$ 4,500	$ 4,000
53.1606	Cellular Phone Equipment	$ -	$ 2,500	$ 2,000
53.0000	TOTAL SUPPLIES	$ 4,265	$ 34,050	$ 9,950

FUND 100 - GENERAL FUND **DEPT - 1535 - IT DEPT**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 5,000	$ -
54.2401	Computers	$ 14,336	$ 15,000	$ 4,000
54.2402	Network Infrastructure	$ -	$ 20,000	$ 20,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 14,336	$ 40,000	$ 24,000
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 13,907	$ 22,840	$ 34,840
55.2402	Life and Disability	$ 503	$ 862	$ 862
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 14,410	$ 23,702	$ 35,702
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 80	$ 200	$ 200
57.0000	TOTAL OTHER COSTS	$ 80	$ 200	$ 200
	TOTAL EXPENDITURES	**$ 257,181**	**$ 448,101**	**$ 433,526**

HUMAN RESOURCES



HUMAN RESOURCES DEPARTMENT

This department is headed by the Director of Human Resources. This deparment is responsible for the recruitment, testing, selection, training and evaluation systems for employees. In addition, it administers the health insurance benefit claims, workers compensation claims, and retirement, keeps the Classification/Compensation Plan current, and assists employees and department heads with interpretations of the Employee Manual, handles grievance cases, and assures the departments comply with the Fair Labor Standards Act, Family Medical Leave Act, and similar regulations.

GOALS & OBJECTIVES

Goal: Assure that the City maintains a good work environment and has a competitive salary and fringe benefits structure to recruit and reatain qualified employees.

Objectives:

1. Administer ther Personnel Policies and Procedures (Employee Handbook) in a fair, impartial manner.
2. Continue to recruit broadly to obtain a workforce that resembles the community.
3. Maintain the revised Classification and Compensation Plan developed by the Vinson Institute of Government.
4. Maintain the higher deductible workers compensation insurance program, and develop a reserve fund to meet anticipated deductible payments.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	Actual	Adopted	Projected	Base
Number of Total FTE Positions Budgeted	276	267	267	264	264
Number of Full-time Position vacancies during the FY	15	19	10	29	20
Number of Full-time Position seperations during FY	-	-	-	29	20
Total Turnover Ratio for FY	5.58%	7.09%	3.74%	10.98%	7.58%
Number of Retirements during the FY	2	3	2	4	5
Number of Workers Compensation Awards during the FY	10	40	15	65	40
Number of Disciplinary Actions during the FY	30	30	40	40.5	40

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 93,386	$ 101,210	$ 158,050	56.16%
Purchase/Contract Services	$ 6,611	$ 17,134	$ 10,200	-40.47%
Supplies	$ 1,136	$ 1,350	$ 1,100	-18.52%
Capital Outlay (Minor)	$ -	$ 200	$ 1,000	
Interfund Dept. Charges	$ 190	$ 9,775	$ 20,517	109.89%
Other Costs	$ 204	$ 500	$ 3,705	641.00%
Total Expenditures	$ 101,527	$ 130,169	$ 194,572	49.48%

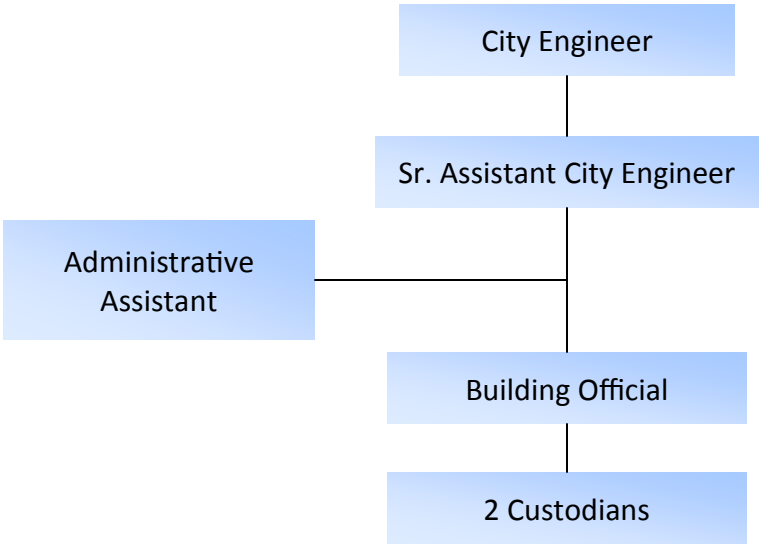
FUND 100 - GENERAL FUND **DEPT - 1540 - HUMAN RESOURCES**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 46,669	$ 56,293	$ 101,074
51.1000	*Sub-total: Salaries and Wages*	*$ 46,669*	*$ 56,293*	*$ 101,074*
51.2201	Social Security (FICA) Contributions	$ 3,498	$ 4,306	$ 7,732
51.2401	Retirement Contributions	$ 7,840	$ 4,503	$ 8,086
51.2501	Tuition Reimbursements	$ 2,250	$ 6,000	$ 6,000
51.2601	Unemployment Insurance	$ 33,010	$ 30,000	$ 35,000
51.2701	Workers Compensation	$ 71	$ 88	$ 158
51.2902	Employee Drug Screening	$ 48	$ -	$ -
51.2903	Hepatitis/Flu Vaccine	$ -	$ 20	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 46,717*	*$ 44,917*	*$ 56,976*
51.0000	TOTAL PERSONAL SERVICES	$ 93,386	$ 101,210	$ 158,050
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 930	Moved to Legal	
52.1301	Computer Programming Fees	$ -	Moved to IT	
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 930*	*$ -*	*$ -*
52.2205	Rep. and Maint. (Office Equipment)	$ -	$ 250	$ 620
52.2320	Rentals	$ -	Moved to IT	
52.2000	*Sub-total: Property Services*	*$ -*	*$ 250*	*$ 620*
52.3101	Insurance, Other than Benefits	$ 267	$ 274	$ 280
52.3201	Telephone	$ 111	$ 350	$ 350
52.3203	Cellular	$ 874	$ 810	$ 1,650
52.3206	Postage	$ -	$ 50	$ 200
52.3301	Advertising	$ 452	$ -	$ -
52.3401	Printing and Binding	$ 269	$ 500	$ 1,500
52.3501	Travel	$ 2,477	$ 2,500	$ 2,500
52.3601	Dues and Fees	$ 212	$ 400	$ 400
52.3701	Education and Training	$ 1,019	$ 2,000	$ 2,500
52.3852	Contract Services	$ -	$ 10,000	$ 200
52.3000	*Sub-total: Other Purchased Services*	*$ 5,681*	*$ 16,884*	*$ 9,580*
52.0000	TOTAL PURCHASED SERVICES	$ 6,611	$ 17,134	$ 10,200
53	SUPPLIES			
53.1101	Office Supplies	$ 878	$ 250	$ 250
53.1105	Uniforms	$ -	$ 250	$ -
53.1106	General Supplies & Materials	$ -	$ -	$ -
53.1301	Food	$ -	$ 500	$ 500
53.1401	Books and Periodicals	$ 217	$ 250	$ 250
53.1601	Small Tools and Equipment	$ 41	$ 100	$ 100
53.0000	TOTAL SUPPLIES	$ 1,136	$ 1,350	$ 1,100
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 200	$ -
54.2401	Computers	$ -	$ -	$ 1,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 200	$ 1,000

FUND 100 - GENERAL FUND **DEPT - 1540 - HUMAN RESOURCES**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 0	$ 9,441	$ 19,907
55.2402	Life and Disability	$ 190	$ 334	$ 610
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 190	$ 9,775	$ 20,517
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 204	$ 500	$ 3,705
57.0000	TOTAL OTHER COSTS	$ 204	$ 500	$ 3,705
	TOTAL EXPENDITURES	**$ 101,527**	**$ 130,169**	**$ 194,572**

GOVERNMENTAL BUILDINGS DIVISION



GOVERNMENTAL BUILDINGS DIVISION

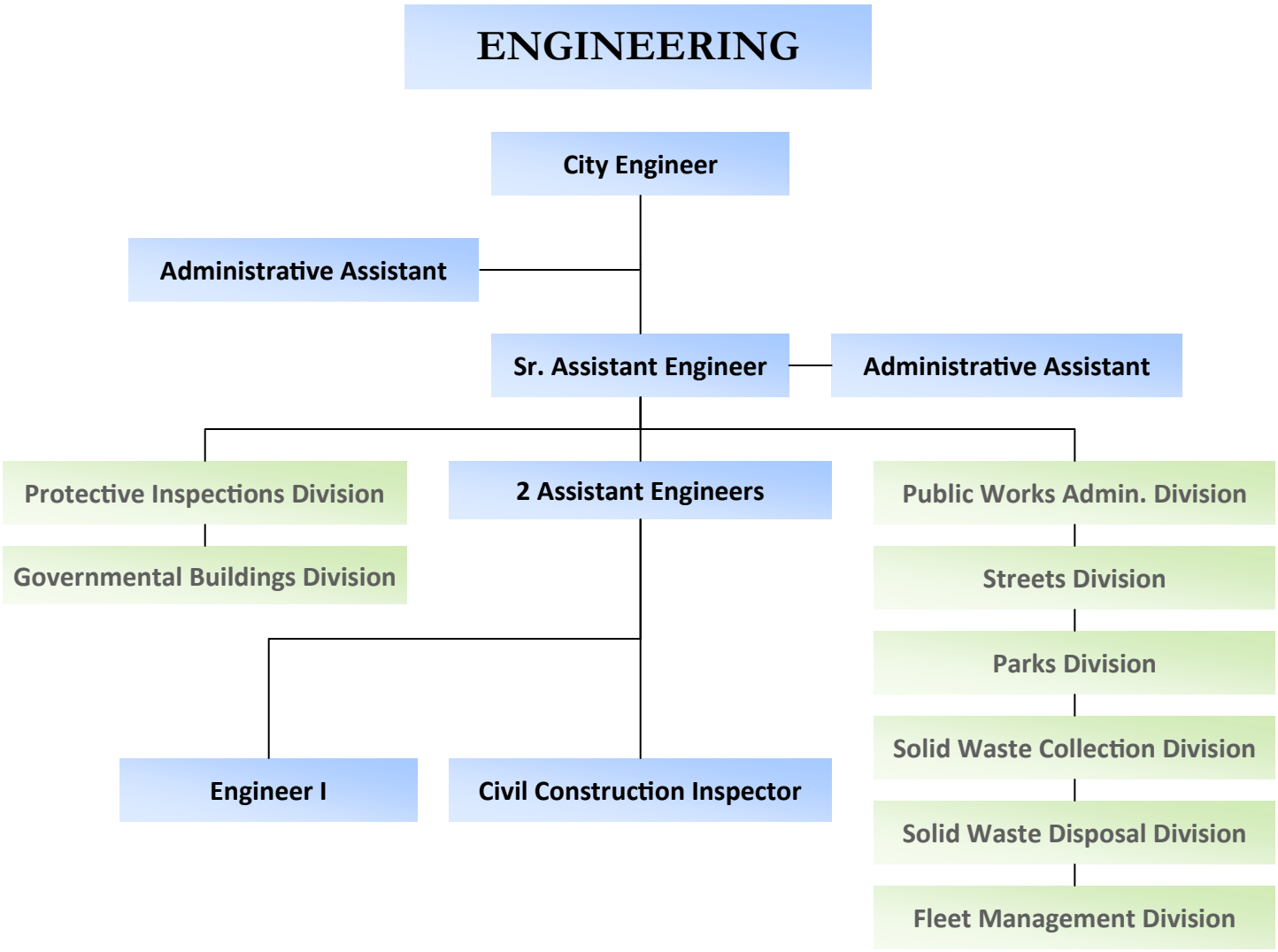
This division is headed by the City Engineer. This division is responsible for the upkeep of City Hall and the Police Station.

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 77,516	$ 47,837	$ 47,172	-1.39%
Purchase/Contract Services	$ 1,204	$ 85,450	$ 76,670	-10.28%
Supplies	$ 8,158	$ 11,700	$ 28,650	144.87%
Capital Outlay (Minor)	$ -	$ -	$ -	
Interfund Dept. Charges	$ 18,631	$ 9,593	$ -	-100.00%
Other Costs	$ 2	$ -	$ -	
Total Expenditures	$ 105,511	$ 154,580	$ 152,492	-1.35%

FUND 100 - GENERAL FUND **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 63,315	$ 40,927	$ 40,324
51.1301	Overtime	$ 38	$ 510	$ 510
51.1000	*Sub-total: Salaries and Wages*	*$ 63,352*	*$ 41,437*	*$ 40,834*
51.2201	Social Security (FICA) Contributions	$ 4,440	$ 3,170	$ 3,124
51.2401	Retirement Contributions	$ 7,771	$ 1,465	$ 1,474
51.2701	Workers Compensation	$ 1,953	$ 1,765	$ 1,740
51.2902	Employee Drug Screening Tests	$ -	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 14,164*	*$ 6,400*	*$ 6,338*
51.0000	TOTAL PERSONAL SERVICES	$ 77,516	$ 47,837	$ 47,172
52	PURCHASE/CONTRACT SERVICES			
52.2201	Repair & Maint (Equipment)	$ 53	$ -	$ -
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 25	$ 500	$ 450
52.2203	Rep. and Maint. (Labor)	$ 0	$ -	$ 220
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 112	$ 77,450	$ 70,000
52.3101	Insur. Other than benefit	$ 66	$ -	$ -
52.2000	*Sub-total: Property Services*	*$ 256*	*$ 77,950*	*$ 70,670*
52.3301	Advertising	$ 260	$ -	$ -
52.3601	Dues and Fees	$ 3	$ -	$ -
52.3852	Contract Work/ Services	$ 685	$ 7,500	$ 6,000
52.3000	*Sub-total: Other Purchased Services*	*$ 948*	*$ 7,500*	*$ 6,000*
52.0000	TOTAL PURCHASED SERVICES	$ 1,204	$ 85,450	$ 76,670
53	SUPPLIES			
53.1102	Parts and Materials	$ 775	$ 2,000	$ 1,500
53.1103	Chemicals	$ 1,892	$ 2,500	$ 2,400
53.1104	Janitorial Supplies	$ 287	$ 1,500	$ 1,200
53.1105	Uniforms	$ 173	$ 300	$ 500
53.1106	General Supplies and Materials	$ 4,009	$ 4,000	$ 4,000
53.1106	Gen. Supplies & Material (Arts Center)	$ -	$ -	$ 18,000
53.1270	Gasoline/Diesel	$ 343	$ 400	$ 300
53.1601	Small Tools and Equipment	$ 679	$ 1,000	$ 750
53.0000	TOTAL SUPPLIES	$ 8,158	$ 11,700	$ 28,650
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 18,373	$ 9,441	$ -
55.2402	Life and Disability	$ 259	$ 152	$ -
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 18,632	$ 9,593	$ -
	TOTAL EXPENDITURES	**$ 105,511**	**$ 154,580**	**$ 152,492**


ENGINEERING
City Engineer
Administrative Assistant
Sr. Assistant Engineer
Administrative Assistant
Protective Inspections Division
2 Assistant Engineers
Public Works Admin. Division
Governmental Buildings Division
Streets Division
Parks Division
Solid Waste Collection Division
Engineer I
Civil Construction Inspector
Solid Waste Disposal Division
Fleet Management Division

ENGINEERING DEPARTMENT

This department is headed by the City Engineer. In FY 2010, the six divisions which formerly comprised the Public Works Department were merged into the Engineering Department and the Public Works Director position was eliminated. The Engineering Department is now made up of the following divisions: Engineering, Protective Inspections, Government Buildings, Public Works Administration, Parks, Streets, Solid Waste Collections, Solid Waste Disposal and Fleet Maintenance. The Engineering, Protective Inspections, Government Buildings, Public Works Administration, Parks and Streets Divisions are funded through the City's General Funds, whereas, the Solid Waste Collections, Solid Waste Disposal and Fleet Maintenance Divisions operate as Enterprise Funds. A number of capital projects and some equipment purchased by this department are also funded by the Capital Improvements Program Fund and SPLOST Funds.

The Engineering division is responsible for street and drainage design, review of subdivision plans for necessary infrastructure, construction inspections on City projects for roads and drainage, maintaining the City's cemetery maps, adminstering theCity's streets repaving and striping program (including the State's LMIG funding), maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, traffic engineering studies and improvements, and development of road and drainage improvements priorities. The Engineering Division serves as the City's liaison with the Georgia Department of Transportation on all street projects within the City, whether locally or state funded. The Engineering division also administers and enforces the Flood Plain Ordinance, Erosion Control Ordinance, Drainage Ordinance and the Driveway Standards and Policies.

GOALS & OBJECTIVES

Goal: Decrease the possibility of damage from flooding in lower elevation areas.
Objectives:
1. Begin the process of developing a Comprehensive Stormwater Management Program in compliance with new EPD regulations. Also study the feasibility of implementing a Stormwater Utility to fund the CSMP.
2. Continue to maintain and improve the major drainage ditches and canals to provide adequate conveyance of stormwater runoff.
3. Utilize the new digital FEMA Flood Insurance Rating Maps and continue to ensure compliance with newly adopted flood plain ordinance.
4. Continue to ensure compliance with Federal and State regulations regarding water resources including wetland protection and water quality (NPDES).
5. Enforce newly adopted Erosion & Sedimentation Control Ordinance.

Goal: Improve vehicular and pedestrian safety.
Objectives:
1. Construct the intersection improvements at W. Grady St. and College St.
2. Maintain roads in accordance with applicable standards for resurfacing and striping.
3. Improve pedestrian safety by maintaining current sidewalks and providing additional sidewalks and safer crossings where possible, particularly in the area of the Georgia Southern Campus and Downtown area.
4. Improve intersections by installing traffic signals at By-Pass/Brampton Ave./Stambuk Ln. intersection and Brannen St./Wal-Mart Dr. intersection.
5. Install traffic calming measures along Lanier Dr. and also US 301 S.
6. Add dual left turn lanes at Fair Rd./S. Zetterower Ave. intersection.

Goal: Assure that proposed developments are built according to the City's standards.
Objectives:
1. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before design begins.
2. Continue to provide timely review of subdivision plans and site plans for street and drainage design.
3. Continue to diligently inspect all new residential subdivision and commercial infrastructure installations to ensure they are installed properly.
4. Continue working with City departments to assure that all required criteria, buffering, parking, signage,

and tree ordinance provisions are met.
5. Continue issuing building permits and certificates of occupancy for all residential and commercial developments.
6. Work with the Community Development Department to update the City's standards and ordinances.

Goal: Enhance the availability of parking in the downtown area.
Objective:
1. Review and implement a plan for additional parking spaces on East Main Street.
2. Work with the DSDA Director on a program to encourage downtown employees to park off main streets.
3. Improve parking lot located behind new GSU City Campus Bldg.

Goal: Re-establish more formalized Erosion & Sedimentation Control Program.
Objective:
1. All applicable Engineering Division personnel have obtained required plan review and inspection.

	FY 2010		FY 2011		FY 2012
	Adopted	Actual	Adopted	Projected	Base
Number of street and/or drainage projects completed	3	4	6	5	9
Dollar amount of projects completed	$1,145,000	$1,208,000	$432,500	$447,500	$1,191,500
Linear miles of City streets resurfaced with LARP funds	1.315	1.3	0.672	1.608	1.9
Dollar value of City streets resurfaced with LARP funds	$0	$130,000	$50,000	$160,800	$190,000
Linear miles of City streets resurfaced with City funds	0	0.00	2	0.00	1.00
Dollar value of City streets resurfaced with City funds	$0	$0	$200,000	$0	$100,000
Linear miles of City streets	113.2	115.4	119.6	119	119.3
Percentage of City streets resurfaced in fiscal year	1.16%	1.13%	2.20%	1.35%	1.59%
Linear miles of State or Federal highways resurfaced by GDOT	0	0	0	0	0
Linear miles of State or Federal highways inside the City	20.05	20.05	20.05	20.05	20.05
Percentage of State or Federal highways resurfaced in FY	0.00%	0.00%	0.00%	0.00%	0.00%
Linear miles of new City streets constructed by the City or dedicated by private developers	0.5	0.5	4.21	3.6	0.2
Linear miles of upaved streets remaining in the City	0.17	0.17	0.17	0.17	0.17

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 410,957	$ 316,664	$ 317,215	0.17%
Purchase/Contract Services	$ 60,859	$ 65,442	$ 56,610	-13.50%
Supplies	$ 4,531	$ 7,600	$ 7,550	-0.66%
Capital Outlay (Minor)	$ -	$ 600	$ 600	0.00%
Interfund Dept. Charges	$ 38,667	$ 33,933	$ 48,955	44.27%
Other Costs	$ 4,432	$ 500	$ 500	0.00%
Total Expenditures	$ 519,446	$ 424,739	$ 431,430	1.58%

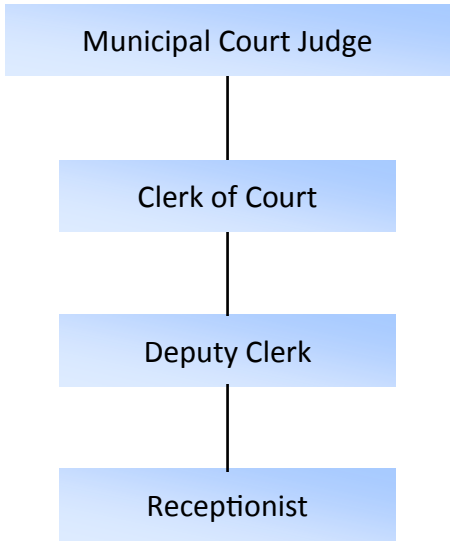
FUND 100 - GENERAL FUND **DEPT - 1575 - ENGINEERING**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 344,827	$ 264,599	$ 268,269
51.1201	Temporary Employees	$ -	$ 3,250	$ -
51.1301	Overtime	$ -	$ 500	$ 500
51.1000	*Sub-total: Salaries and Wages*	*$ 344,827*	*$ 268,349*	*$ 268,769*
51.2201	Social Security (FICA) Contributions	$ 23,136	$ 20,529	$ 20,561
51.2401	Retirement Contributions	$ 37,635	$ 21,468	$ 21,502
51.2701	Workers Compensation	$ 5,260	$ 6,318	$ 6,383
51.2901	Employment Physicals	$ -	$ -	$ -
51.2902	Employee Drug Screening Tests	$ -	$ -	$ -
51.2903	Hepatitis/Flu Vaccine	$ 100	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 66,131*	*$ 48,315*	*$ 48,446*
51.0000	TOTAL PERSONAL SERVICES	$ 410,957	$ 316,664	$ 317,215
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 2,874	Moved to legal	
52.1202	Engineering Fees	$ 2,550	$ 5,000	$ 4,000
52.1301	Computer Programming Fees	$ 1,750	Moved to IT	
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 7,174*	*$ 5,000*	*$ 4,000*
52.2201	Rep. and Maint. (Equipment)	$ 3,348	$ 1,800	$ 3,000
52.2202	Rep. and Maint. (Vehicles)	$ 933	$ 1,000	$ 900
52.2203	Rep. and Maint. (Labor)	$ 1,699	$ -	$ 825
52.2205	Rep. and Maint. (Office Equipment)	$ 1,663	$ 1,400	$ 1,150
52.2210	Traffic Signals	$ 13,025	$ 13,000	$ 13,000
52.2220	Traffic Calming	$ 2,000	$ 3,500	$ 1,500
52.2320	Equipment Rentals	$ 520	$ 1,000	$ 800
52.2000	*Sub-total: Property Services*	*$ 23,189*	*$ 21,700*	*$ 21,175*
52.3101	Insurance, Other than Benefits	$ 4,866	$ 5,747	$ 5,110
52.3201	Telephone	$ 121	$ 200	$ 200
52.3203	Cellular Phones	$ 3,628	$ 2,750	$ 2,000
52.3206	Postage	$ 270	$ 300	$ 275
52.3301	Advertising	$ 100	$ 900	$ 700
52.3401	Printing and Binding	$ 552	$ 300	$ 300
52.3501	Travel	$ 10,072	$ 12,000	$ 11,000
52.3601	Dues and Fees	$ 641	$ 800	$ 550
52.3701	Education and Training	$ 1,988	$ 2,500	$ 1,700
52.3702	Public Education and Outreach	$ -	$ 500	$ 400
52.3801	Licenses	$ -	$ 245	$ 200
52.3851	Contract Labor	$ 8,258	$ 12,500	$ 9,000
52.3000	*Sub-total: Other Purchased Services*	*$ 30,496*	*$ 38,742*	*$ 31,435*
52.0000	TOTAL PURCHASED SERVICES	$ 60,859	$ 65,442	$ 56,610
53	SUPPLIES			
53.1101	Office Supplies	$ 780	$ 800	$ 800
53.1105	Uniforms	$ 64	$ 300	$ 300
53.1106	General Supplies and Materials	$ 589	$ 900	$ 700
53.1113	Traffic Signs	$ 506	$ 1,000	$ 1,000

FUND 100 - GENERAL FUND **DEPT - 1575 - ENGINEERING**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
53.1270	Gasoline/Diesel	$ 1,764	$ 2,200	$ 2,500
53.1301	Food	$ 23	$ 200	$ 200
53.1401	Books and Periodicals	$ 437	$ 1,200	$ 900
53.1601	Small Tools and Equipment	$ 367	$ 1,000	$ 1,150
53	TOTAL SUPPLIES	$ 4,531	$ 7,600	$ 7,550
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 300	$ 300
54.2501	Other Equipment	$ -	$ 300	$ 300
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 600	$ 600
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 36,747	$ 32,280	$ 47,280
55.2402	Life and Disability	$ 1,920	$ 1,653	$ 1,675
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 38,667	$ 33,933	$ 48,955
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 4,432	$ 500	$ 500
57.0000	TOTAL OTHER COSTS	$ 4,432	$ 500	$ 500
	TOTAL EXPENDITURES	**$ 519,446**	**$ 424,739**	**$ 431,430**

MUNICIPAL COURT



MUNICIPAL COURT

This department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering, all cases, notifying people of their docket time, and collecting all fines and forfeitures.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	Actual	Adopted	Projected	Base
Number of Days Court in Session	96	72	72	72	72
Number of Dockets Prepared	374	192	412	192	192
Number of Cases Docketed	13,000	9,112	11,000	11,000	11,000
Average Number of Cases per Court Day	135	126	152	152	152
Number of FTE Employees	3	3	3	3	3
Average Number of Cases Processed per Employee	4,333	3,037	3,667	3,667	3,667
Amount of Fines and Forfeitures Collected	$1,450,000	$1,448,315	$1,300,000	$1,800,000	$1,800,000
Total Operating Expenses	$646,993	$588,804	$621,046	$621,046	$589,897
Operating Expenses as a Percentage of Fines and Forfeitures	44.62%	40.65%	47.77%	34.50%	32.77%
Operating Expenses per FTE employee	$215,664	$196,268	$207,015	$207,015	$196,632

EXPENDITURES SUMMARY

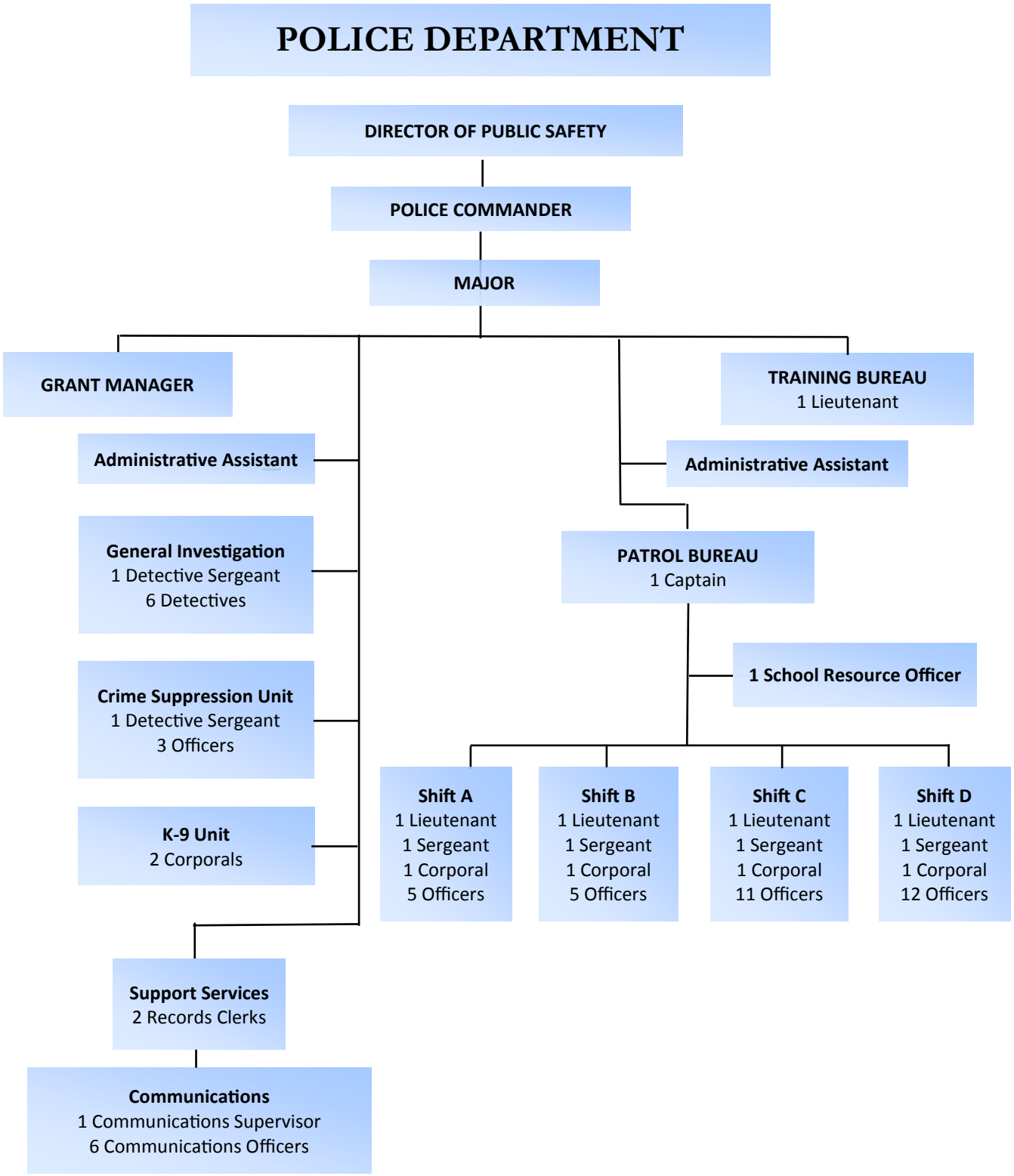
	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 178,005	$ 176,488	$ 177,937	0.82%
Purchase/Contract Services	$ 33,225	$ 25,635	$ 23,276	-9.20%
Supplies	$ 14,285	$ 13,400	$ 13,050	-2.61%
Capital Outlay (Minor)	$ -	$ 3,200	$ 2,200	-31.25%
Interfund Dept. Charges	$ 38,800	$ 33,723	$ 45,984	36.36%
Other Costs	$ 324,489	$ 368,600	$ 327,450	-11.16%
Total Expenditures	$ 588,804	$ 621,046	$ 589,897	-5.02%

FUND 100 - GENERAL FUND **DEPT - 2650 - MUNICIPAL COURT**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 148,149	$ 151,961	$ 153,351
51.1301	Overtime	$ 46	$ 300	$ 300
51.1000	*Sub-total: Salaries and Wages*	*$ 148,196*	*$ 152,261*	*$ 153,651*
51.2201	Social Security (FICA) Contributions	$ 10,523	$ 11,648	$ 11,754
51.2401	Retirement Contributions	$ 19,113	$ 12,181	$ 12,292
51.2701	Workers Compensation	$ 174	$ 238	$ 240
51.2902	Employee Drug Screening Tests	$ -	$ 100	$ -
51.2903	Hepatitis/Flu Vaccine	$ -	$ 60	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 29,810*	*$ 24,227*	*$ 24,286*
51.0000	TOTAL PERSONAL SERVICES	$ 178,005	$ 176,488	$ 177,937
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 4,150	$ -	$ -
52.1210	Interpreter	$ 25	$ 100	$ 100
52.1211	Public Defender Services	$ 16,458	$ 14,000	$ 14,000
52.1301	Computer Programming Fees	$ 1,400	Moved to IT	
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 22,033*	*$ 14,100*	*$ 14,100*
52.2204	Rep. and Maint. (Bldg. & Grounds)	$ 579	$ 1,450	$ 1,200
52.2205	Rep. and Maint. (Office Equipment)	$ 258	$ 500	$ 300
52.2320	Equipment Rental	$ 1,284	$ -	$ -
52.2000	*Sub-total: Property Services*	*$ 2,121*	*$ 1,950*	*$ 1,500*
52.3101	Insurance, Other than Benefits	$ 1,229	$ 1,600	$ 1,291
52.3201	Telephone	$ 2,503	$ 2,485	$ 2,485
52.3203	Cellular Phone	$ 452	$ 400	$ 400
52.3206	Postage	$ 1,496	$ 900	$ 900
52.3301	Advertising	$ 303	$ 50	$ -
52.3501	Travel	$ 1,801	$ 2,000	$ 1,200
52.3601	Dues and Fees	$ 68	$ 200	$ 200
52.3701	Education and Training	$ 1,220	$ 1,950	$ 1,200
52.3000	*Sub-total: Other Purchased Services*	*$ 9,072*	*$ 9,585*	*$ 7,676*
52.0000	TOTAL PURCHASED SERVICES	$ 33,225	$ 25,635	$ 23,276
53	SUPPLIES			
53.1101	Office Supplies	$ 1,554	$ 1,500	$ 1,500
53.1106	General Supplies and Materials	$ 52	$ 200	$ 200
53.1230	Electricity	$ 11,282	$ 10,800	$ 10,800
53.1301	Food	$ 429	$ 100	$ -
53.1401	Books & Periodicals	$ 913	$ 300	$ 300
53.1601	Small Tools and Equipment	$ 55	$ 500	$ 250
53.0000	TOTAL SUPPLIES	$ 14,286	$ 13,400	$ 13,050
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 3,000	$ 2,000
54.2401	Computers	$ -	$ -	$ -
54.2501	Other Equipment	$ -	$ 200	$ 200
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 3,200	$ 2,200

FUND 100 - GENERAL FUND **DEPT - 2650 - MUNICIPAL COURT**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 37,762	$ 32,788	$ 44,788
55.2402	Life and Disability	$ 1,038	$ 935	$ 1,196
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 38,800	$ 33,723	$ 45,984
57	OTHER COSTS			
57.2003	DA/Victim	$ 43,623	$ 50,000	$ 45,000
57.2004	Peace Officer's A&B Fund	$ 49,574	$ 65,000	$ 50,000
57.2005	Peace Officier's Pros. Train.	$ 85,027	$ 98,500	$ 85,000
57.2006	Georgia Department of Treasury	$ 4,283	$ 5,300	$ 5,300
57.2007	Georgia Crime Victim Emergency	$ 3,361	$ 3,600	$ 3,600
57.2010	DHR Financial Services	$ 9,943	$ 9,800	$ 9,800
57.2011	Indegent Fees	$ 91,620	$ 100,000	$ 95,000
57.2012	Driver's Ed & Training Fund	$ 29,863	$ 35,000	$ 33,000
57.3401	Miscellaneous Expenses	$ 5,800	$ 1,400	$ 750
57.6001	Over/Short	$ 1,395	$ -	$ -
57.0000	TOTAL OTHER COSTS	$ 324,487	$ 368,600	$ 327,450
	TOTAL EXPENDITURES AND OTHER	**$ 588,804**	**$ 621,046**	**$ 589,897**


POLICE DEPARTMENT
DIRECTOR OF PUBLIC SAFETY
POLICE COMMANDER
MAJOR
GRANT MANAGER
Administrative Assistant
General Investigation
1 Detective Sergeant
6 Detectives
Crime Suppression Unit
1 Detective Sergeant
3 Officers
K-9 Unit
2 Corporals
Support Services
2 Records Clerks
Communications
1 Communications Supervisor
6 Communications Officers
TRAINING BUREAU
1 Lieutenant
Administrative Assistant
PATROL BUREAU
1 Captain
1 School Resource Officer
Shift A
1 Lieutenant
1 Sergeant
1 Corporal
5 Officers
Shift B
1 Lieutenant
1 Sergeant
1 Corporal
5 Officers
Shift C
1 Lieutenant
1 Sergeant
1 Corporal
11 Officers
Shift D
1 Lieutenant
1 Sergeant
1 Corporal
12 Officers

POLICE DEPARTMENT

This department is headed by the Police Commander. Police headquarteres are located at 25 West Grady Street. The department has 63 sworn officers and 12 civilian personnel, primarily in records and dispatching. The department offers a full range of policing services, including preventive patrol, traffic enforcement, criminal investigations, crime prevention, drug education, drug enforcement and a special response team to deal with unusually sensitive incidents.

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration. The department is structured with four Bureaus: Administrative Bureau, Patrol Bureau, Operations Bureau, and Training Bureau.

The Administrative Bureau is responsible for planning, organizing, coordinating, and directing all activities and operations in the police department, formulate policies and procedures - rules and regulations based on best practices and proven methods for law enforcement, prepares and monitors a comprehensive budget, promote the police department to all people. The administrative bureau also heads up the Georgia Police Department Certification Process. The department was successful last year in obtaining Georgia Certified Police Department Recertification. This is based upon a thorough review of the department's standard operating procedures in comparison to national recognized standards for modern police departments.

The Patrol Bureau is responsible for preventive patrol, traffic enforcement, and response to calls for service. The Bureau is divided into four shifts so that protection is provided 24 hours per day, 7 days per week. Officers typically work a 43-hour work-week, counting time spent writing reports and attending the various courts in which their cases are presented. The Bureau also has an officer assigned to the Statesboro High School as a School Resource Officer.

The Operations Bureau is comprised of Criminal Investigations and Support Services. Criminal Investigations is responsible for in-depth investigations of crimes in order to build successful cases for prosecution. The Bureau works closely with the district attorney's staff and agents from the Georgia Bureau of Investigation, Federal Bureau of Investigation, the Bulloch County Sheriff's Office, and the GSU Police Department. The Crime Suppression Unit is also under the Operations Bureau and is responsible for targeting violent crime. The K-9 Unit is assigned to the Operations Bureau and supports both Operations and Patrol Bureaus by providing two certified canines and certified K-9 Handlers. Support Services is a part of the Operations Bureau and is responsible for dispatching calls for service and request, records retention and recorders request, computer maintenance, and research.

The Training Bureau is responsible for all departmental training, recruiting, hiring process, maintenance of all department weapons, research, overseeing and supervision of the Field Training Officer (FTO) program, and working in conjuction with the Georgia Certification Program for training compliance. The Training Bureau is also resonsible for the upkeep, maintenance, scheduling, safety and operations of the department firing range.

GOALS & OBJECTIVES

Goal: Decrease the amount of traffic accidents within the City.
Objectives:
1. Provide extra patrol and enforcement in known high accident areas.
2. Work with the City Engineer's Office to identify road alignment or other design factors needing correction.

Goal: Decrease the amount of drug-related crime within the City.
Objectives:
1. Continue to work with our partners, Bulloch County Drug Suppression Team, Tri-Circuit Drug Task Force Georgia Southern University Police Department and DEA Task Force to increase seizures by 10%.
2. Work with the Code Compliance Officers to identify and remove dilapidated properties being used as drug houses.
3. Continue support of the Crime Suppression Unit targeting illegal drug sales, Street Gangs and other criminal activities which may be associated with illegal drugs.

Goal: Decrease the amount of crime related to physical assaults.

Objectives:

1. Work with DFACS and other agencies to thouroughly investigate and prosecute cases of child abuse and sexual assault against children.
2. Continue to aggressively apprehend and prosecute offenders that commit physical assaults.
3. Reduce the number of Crimes Against Persons by 5%.

Goal: Continue to maintain high professional standards and improve the morale of the department.

Objectives:

1. Maintain status as a Georgia Certified Police Department by continuing review and refinement of all operating policies.
2. Develop a more clearly defined career ladder.
3. Continue to upgrade equipment by earmarking all confiscated assets forfeitures for purchase of Police Department equipment.
4. Complete the last phase of the take home vehicle program to include all officers.

		FY 2010		FY 2011	FY 2012
UCR PART I CRIMES		**Actual**	**Cleared**	**Projected**	**Base**
Criminal Homicide		1	1	1	1
Rape		6	12	10	8
Robbery-Firearm		21	6	33	27
Robbery-Knife/Cutting Tool		1	1	1	1
Robbery-Other Weapon		5	6	6	7
Robbery-Hands/Fists		25	8	26	26
Agg. Assault-Firearm		4	4	12	8
Agg. Assault-Knife/Cutting		10	17	10	10
Agg. Assault-Other Weapon		7	9	10	9
Battery-Hands, Fists, Etc.		177	169	219	198
Other Assaults-No Weap		425	434	453	439
Burglary-Forcible Entry		163	56	213	188
Burglary-Non-Forcible Entry		125	36	165	145
Larceny-Thefts		1,118	929	1,243	1,181
Motor Veh. Thefts-Auto		32	15	40	37
Motor Veh. Thefts-Trucks		19	7	14	15
Motor Veh. Thefts-Other		4	2	4	3
Arson		1	1	1	1
TOTALS		2,144	1,713	2,461	2,304
Incident Clearance Rate for 2010 = 80%					
V.G.C.S.A.					
Statesboro Police Department					
Felony Drug Arrests		265	265	290	278
Misd. Drug Arrests		135	135	130	133
UCR PART I CRIMES					
Total of All Part I Crimes	Population				
Total of Part I crimes per 1,000 population for City	29,000	74	59	77	77
Including Georgia Southern University, E. Georgia College (off-campus/23,000) as of 2010	52,000	41	33	43	43

POLICE CRIMINAL INVESTIGATIONS DEPARTMENT

	FY 2010 Actual	FY 2010 Cleared	FY 2011 Projected	FY 2012 Base
Criminal Investigations Division				
CID Cases cleared by Arrest	616		649	633
CID Cases cleared Administratively	441		417	429
CID Cases open at year end	832		877	856
Total Cid caseload for year	1,787		1,852	1,820
Average Caseload of CID Officers	223		232	236
CID Case Clearance Rate	59.0%		58.0%	59.0%
Number of CID Sworn Officers	8		8	8
Personnel and Equipment				
Number of FTE Employees	75		75	75
Number of FTE Sworn Police Officers	63		63	63
Number of Patrol Vehicles in service	41		41	41
Number of Detective Vehicles in service	9		9	9
Number of Administrative Vehicles	4		4	4
Number of CSU Vehicles (DJA Grant)	5		5	5
Number of Special Use Vehicles*	9		9	9
*ATV's, Larger Trucks & Trailers, ERT Van, P/U	12		12	12
Number of Vehicle camera units in service	33		33	33
Number of Vehicle & Handheld radar units in service	20		20	20
Number of Taser units in service	51		51	51
Total Calls for Service for FY	70,773		72,896	75,083
Average Calls for Service per Sworn Officer [Minus Admin and CID officers (15)]	6,782		6,985	7,196
Operating Expenditures	$5,393,510		$5,134,945	$5,324,830
Average Cost per Call for Service	$76.21		$70.44	$70.92

EXPENDITURES SUMMARY

	Actual	Budgeted	Adopted	Increase
Personal Services/Benefits	$ 3,918,865	$ 3,678,052	$ 3,539,784	-4%
Purchase/Contract Services	$ 560,967	$ 432,886	$ 487,318	13%
Supplies	$ 307,974	$ 390,454	$ 438,440	12%
Capital Outlay (Minor)	$ -	$ 1,000	$ 2,500	150%
Interfund Dept. Charges	$ 596,689	$ 620,697	$ 830,288	34%
Other Costs	$ 9,014	$ 26,500	$ 26,500	0%
Total Expenditures	$ 5,393,509	$ 5,149,589	$ 5,324,830	3%

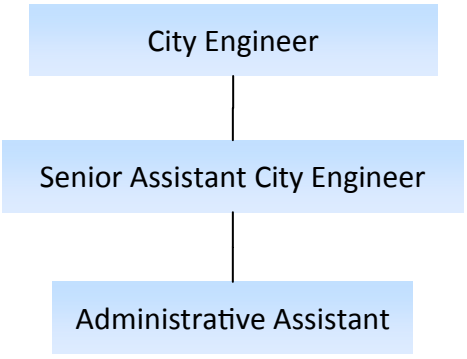
FUND 100 - GENERAL FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 3,169,417	$ 2,969,050	$ 2,850,317
51.1301	Overtime	$ 117,748	$ 150,000	$ 150,000
51.1000	*Sub-total: Salaries and Wages*	*$ 3,287,165*	*$ 3,119,050*	*$ 3,000,317*
51.2201	Social Security (FICA) Contributions	$ 231,647	$ 238,607	$ 229,513
51.2401	Retirement Contributions	$ 351,679	$ 249,524	$ 240,319
51.2501	Tuition Assistance	$ -	$ -	$ -
51.2701	Workers Compensation	$ 41,517	$ 65,071	$ 63,335
51.2901	Employment Physicals	$ 5,406	$ 4,000	$ 4,000
51.2902	Employee Drug Screening Tests	$ 1,251	$ 1,000	$ 1,500
51.2903	Flu/Hepatitis B Vaccine	$ 200	$ 800	$ 800
51.2000	*Sub-total: Employee Benefits*	*$ 631,700*	*$ 559,002*	*$ 539,467*
51.0000	TOTAL PERSONAL SERVICES	$ 3,918,865	$ 3,678,052	$ 3,539,784
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 600	Moved to Legal	
52.1301	Computer Programming Fees	$ 14,862	Moved to IT	
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 15,462*	*$ -*	*$ -*
52.2101	Cleaning Services	$ 2,250	Moved to Gov't Bldgs.	
52.2201	Rep. and Maint. (Equipment)	$ 42,560	$ 57,389	$ 63,358
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 69,604	$ 60,000	$ 66,000
52.2203	Rep. and Maint. (Labor)	$ 114,405	$ -	$ 126,500
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 17,527	Moved to Gov't Bldgs.	
52.2205	Rep. and Maint. (Office Equipment)	$ 4,484	$ 5,850	$ -
52.2320	Rentals	$ 5,175	$ 5,091	$ 7,500
52.2000	*Sub-total: Property Services*	*$ 256,005*	*$ 128,330*	*$ 263,358*
52.3101	Insurance other than Benefit	$ 74,929	$ 89,641	$ 78,675
52.3201	Telephone	$ 56,894	$ 14,430	$ 17,000
52.3203	Cellular Phones	$ 18,002	$ 39,576	$ -
52.3204	Pagers	$ 886	$ 984	$ -
52.3206	Postage	$ 2,229	$ 2,500	$ 3,000
52.3301	Advertising	$ 1,648	$ 2,500	$ 4,000
52.3401	Printing and Binding	$ 200	$ 500	$ 1,100
52.3501	Travel	$ 15,273	$ 32,000	$ 32,000
52.3601	Dues and Fees	$ 4,599	$ 4,225	$ 5,985
52.360101	MDT Technology Fee	$ 35,473	$ 36,000	$ -
52.3701	Education and Training	$ 15,921	$ 32,200	$ 32,200
52.3903	Jail	$ 63,446	$ 50,000	$ 50,000
52.3000	*Sub-total: Other Purchased Services*	*$ 289,500*	*$ 304,556*	*$ 223,960*
52.0000	TOTAL PURCHASED SERVICES	$ 560,967	$ 432,886	$ 487,318
53	SUPPLIES			
53.1101	Office Supplies	$ 17,984	$ 14,760	$ 14,760
53.1102	Parts and Materials (K-9)	$ 650	$ 1,490	$ 1,865
53.1103	Chemicals (K-9 Medical)	$ 2,383	$ 2,785	$ 2,785
53.1104	Janitorial Supplies	$ -	$ 1,500	$ 1,500
53.1105	Uniforms and Turnout Gear	$ 41,503	$ 55,691	$ 52,180

FUND 100 - GENERAL FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
53.1106	General Supplies and Materials	$ 9,015	$ 10,200	$ 9,500
53.1107	CID Supplies	$ 11,956	$ 16,100	$ 26,800
53.1230	Electricity	$ 77,260	$ 82,603	$ 82,080
53.1270	Gasoline/Diesel	$ 135,819	$ 181,905	$ 234,900
53.1301	Food	$ 1,299	$ 1,200	$ 4,500
53.1401	Books and Periodicals	$ 113	$ 7,200	$ 2,000
53.1601	Small Tools and Equipment	$ 9,992	$ 15,020	$ 5,570
53.0000	TOTAL SUPPLIES	$ 307,974	$ 390,454	$ 438,440
54	CAPITAL OUTLAY (MINOR)			
54.1208	Training Complex	$ -	$ -	$ 1,500
54.2301	Furniture and Fixtures	$ -	$ 1,000	$ 1,000
54.2401	Computers	$ -	$ -	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 1,000	$ 2,500
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 578,700	$ 602,316	$ 812,529
55.2402	Llife and Disability	$ 17,989	$ 18,381	$ 17,759
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 596,689	$ 620,697	$ 830,288
57	OTHER COSTS			
57.2001	GBI Fingerprint Fees	$ -	$ 9,000	$ 9,000
57.3401	Miscellaneous Expenses	$ 3,014	$ 2,500	$ 2,500
57.3407	C.O.P	$ 4,000	$ 5,000	$ 5,000
57.9000	Contingencies	$ 2,000	$ 10,000	$ 10,000
57.0000	TOTAL OTHER COSTS	$ 9,014	$ 26,500	$ 26,500
	TOTAL EXPENDITURES	**$ 5,393,509**	**$ 5,149,589**	**$ 5,324,830**

PUBLIC WORKS ADMINISTRATION DIVISION



PUBLIC WORKS ADMINISTRATION DIVISION

This division (and the other public works related divisions: streets, parks, solid waste collection, solid waste disposal and fleet maintenance) is managed by the Senior Assistant City Engineer.* A description of each public works division can be found in the corresponding section.

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 167,523	$ 127,386	$ 132,089	3.69%
Purchase/Contract Services	$ 17,009	$ 19,133	$ 16,278	-14.92%
Supplies	$ 7,479	$ 9,400	$ 7,400	-21.28%
Capital Outlay (Minor)	$ 190	$ 500	$ 1,200	140.00%
Interfund Dept. Charges	$ 19,640	$ 19,538	$ 25,538	30.71%
Other Costs	$ 406	$ 1,200	$ 500	-58.33%
Total Expenditures	$ 212,247	$ 177,157	$ 183,005	3.30%

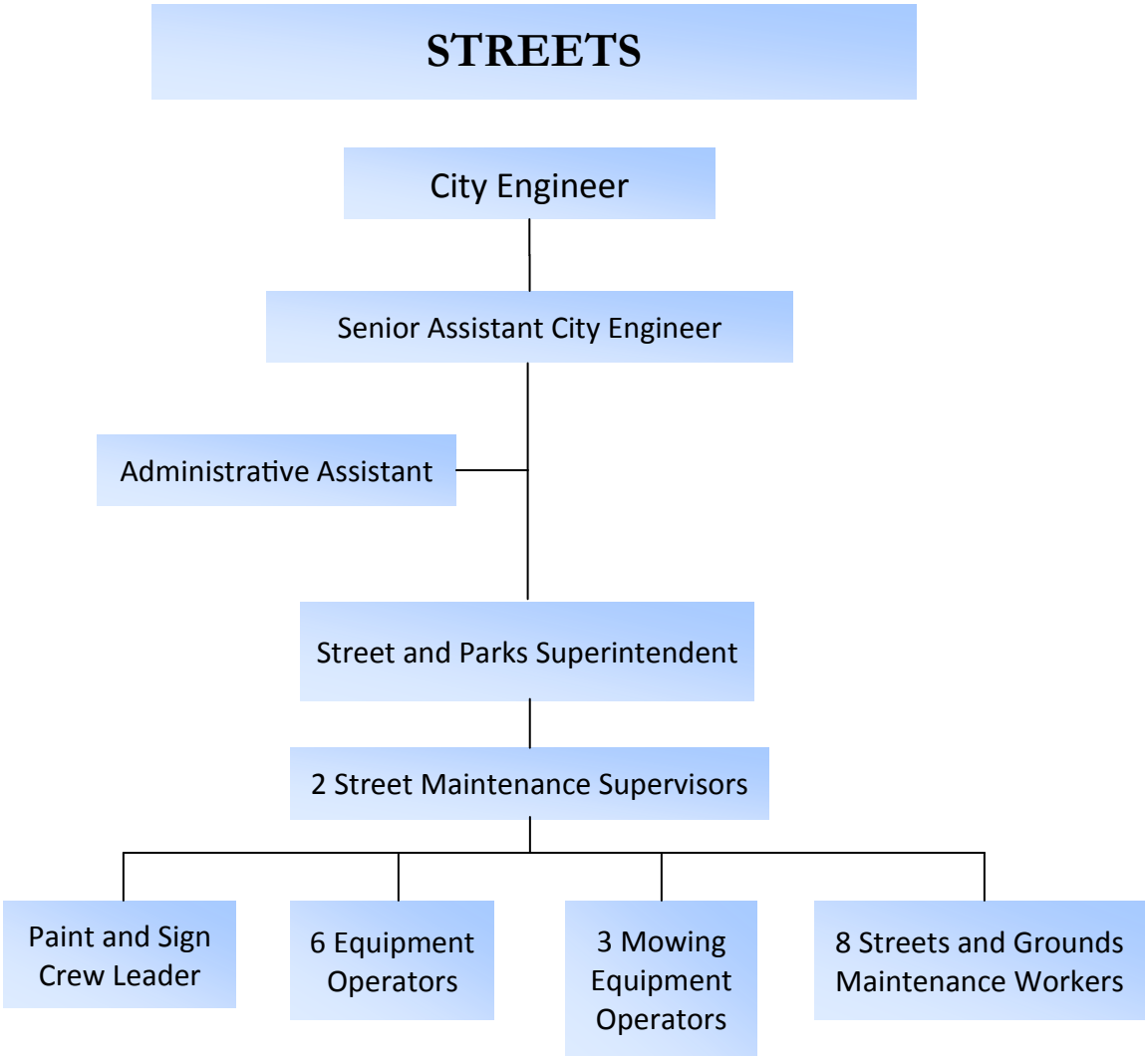
* As implied, this division provides fiscal and operational management of the other Public Works related divisions.

FUND 100 - GENERAL FUND **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 139,633	$ 107,138	$ 110,314
51.1301	Overtime	$ 83	$ 510	$ 510
51.1000	*Sub-total: Salaries and Wages*	*$ 139,716*	*$ 107,648*	*$ 110,824*
51.2201	Social Security (FICA) Contributions	$ 10,188	$ 8,235	$ 8,478
51.2401	Retirement Contributions	$ 15,317	$ 8,612	$ 8,866
51.2701	Workers Compensation	$ 2,226	$ 2,841	$ 3,921
51.2902	Employee Drug Screening Tests	$ 25	$ -	$ -
51.2903	Hepatitis/Flu Vaccine	$ 50	$ 50	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 27,806*	*$ 19,738*	*$ 21,265*
51.0000	TOTAL PERSONAL SERVICES	$ 167,522	$ 127,386	$ 132,089
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 5,167	$ 7,000	$ 5,500
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 1,597	$ 500	$ 1,300
52.2203	Rep. and Maint. (Labor)	$ 424	$ -	$ 550
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 2,654	$ 1,000	$ 1,000
52.2205	Rep. and Maint. (Office Equipment)	$ 455	$ 650	$ 500
52.2320	Rentals	$ 1,915	$ 1,700	$ 1,000
52.2000	*Sub-total: Property Services*	*$ 12,212*	*$ 10,850*	*$ 9,850*
52.3101	Insurance, Other than Benefits	$ 860	$ 808	$ 903
52.3201	Telephone	$ 1,800	$ 1,800	$ 1,800
52.3203	Cellular Phones	$ 313	$ 1,100	$ 900
52.3206	Postage	$ -	$ 75	$ 75
52.3301	Advertising	$ 1,525	$ 1,500	$ 500
52.3501	Travel	$ -	$ 1,500	$ 1,000
52.3601	Dues and Fees	$ 299	$ 500	$ 500
52.3701	Education and Training	$ -	$ 1,000	$ 750
52.3000	*Sub-total: Other Purchased Services*	*$ 4,797*	*$ 8,283*	*$ 6,428*
52.0000	TOTAL PURCHASED SERVICES	$ 17,009	$ 19,133	$ 16,278
53	SUPPLIES			
53.1101	Office Supplies	$ 2,231	$ 3,000	$ 1,500
53.1104	Janitorial Supplies	$ 94	$ 300	$ 300
53.1105	Uniforms	$ 1,414	$ 500	$ 300
53.1106	General Supplies and Materials	$ 17	$ 300	$ 200
53.1240	Bottled Gas	$ 248	$ -	$ -
53.1270	Gasoline/Diesel	$ 1,811	$ 2,400	$ 3,600
53.1301	Food	$ 825	$ 2,000	$ 1,000
53.1401	Books and Periodicals	$ 217	$ 400	$ 200
53.1601	Small Tools and Equipment	$ 623	$ 500	$ 300
53.0000	TOTAL SUPPLIES	$ 7,480	$ 9,400	$ 7,400
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ 190	$ 200	$ -
54.2401	Computers	$ -	$ -	$ 1,200
54.2501	Other Equipment	$ -	$ 300	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 190	$ 500	$ 1,200

FUND 100 - GENERAL FUND **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 18,882	$ 18,882	$ 24,882
55.2402	Life and Disability	$ 758	$ 656	$ 656
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 19,640	$ 19,538	$ 25,538
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 406	$ 1,200	$ 500
57.0000	TOTAL OTHER COSTS	$ 406	$ 1,200	$ 500
	TOTAL EXPENDITURES	**$ 212,247**	**$ 177,157**	**$ 183,005**


STREETS
City Engineer
Senior Assistant City Engineer
Administrative Assistant
Street and Parks Superintendent
2 Street Maintenance Supervisors
Paint and Sign Crew Leader
6 Equipment Operators
3 Mowing Equipment Operators
8 Streets and Grounds Maintenance Workers

STREET DIVISION

The Street Division is responsible for the maintainance of city streets, drainage ditches, rights of ways, and easements. The division performs street sweeping, pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signals, street sign maintenance, right of way mowing, minor work on catch basins and similar drainage structures, and other such work. Large projects are typically contracted out, as the division is primarily staffed for maintenance only. Further, the division is also tasked with operating the city's mosquito abatement program. The division's operating budget is in the General Fund. Capital projects are in the CIP Fund and SPLOST Funds.

GOALS & OBJECTIVES

Goal: Maintain the rights of ways and drainage system for compliance with standards and proper function.
Objectives:

1. Implement a work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.
2. Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
3. Improve the quality of work to ensure repairs are completed promptly and efficiently.
4. Assist the City Engineer in identifying streets needing resurfacing, restriping or minor improvement.
5. Assist the needs of other city departments as designated to maintain fiscal responsibility.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	Actual	Adopted	Projected	Base
Number of tons of asphalt used to:					
Repair pot holes and utility cuts	375	196	375	375	196
Number of potholes patched	650	574	650	650	574
Number of utility cuts paved	120	103	120	120	103
Number of street signs replaced	1,000	1,453	650	1,000	1,453
Number of traffic signals repaired	75	62	75	75	62
Street sweeping tonnage	550	587	550	550	587
Number of miles of right of way being mowed	65-70	65-70	65-70	65-70	65-70
Number of feet of drainage canals cleaned	16,500	16,500	16,500	16,500	16,500

EXPENDITURES SUMMARY

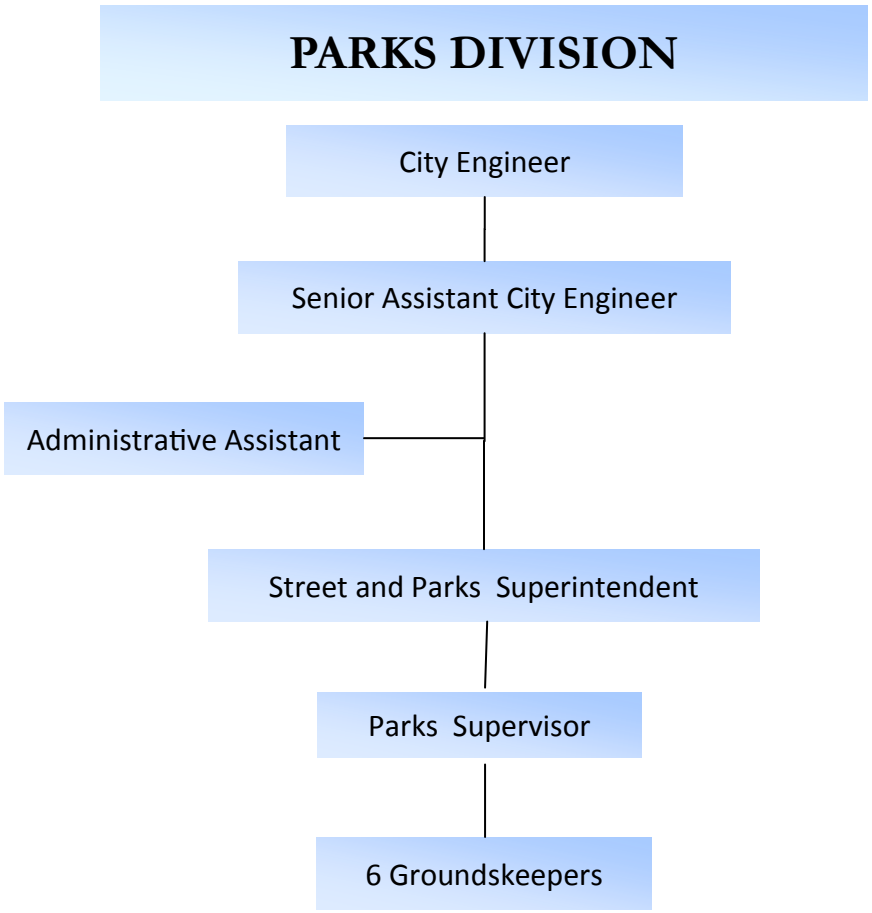
	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 759,006	$ 759,415	$ 740,895	-2.44%
Purchase/Contract Services	$ 148,382	$ 81,141	$ 123,675	52.42%
Supplies	$ 531,279	$ 502,850	$ 554,350	10.24%
Capital Outlay (Minor)	$ 2,156	$ 4,000	$ 5,200	30.00%
Interfund Dept. Charges	$ 171,081	$ 162,286	$ 220,143	35.65%
Other Costs	$ 28,729	$ 20,500	$ 25,500	24.39%
Total Expenditures	$ 1,640,633	$ 1,530,192	$ 1,669,763	9.12%

FUND 100 - GENERAL FUND **DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 621,476	$ 617,904	$ 602,627
51.1201	Temporary Employees	$ -	$ -	$ -
51.1301	Overtime	$ 8,546	$ 15,000	$ 15,000
51.1000	*Sub-total: Salaries and Wages*	*$ 630,022*	*$ 632,904*	*$ 617,627*
51.2201	Social Security (FICA) Contributions	$ 42,999	$ 48,417	$ 47,248
51.2401	Retirement Contributions	$ 68,503	$ 50,632	$ 49,410
51.2701	Workers Compensation	$ 16,983	$ 26,962	$ 26,310
51.2901	Employment Physicals	$ -	$ -	$ -
51.2902	Employee Drug Screening Tests	$ 199	$ 200	$ 300
51.2903	Hepatitis/ Flu Vaccine	$ 300	$ 300	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 128,984*	*$ 126,511*	*$ 123,268*
51.0000	TOTAL PERSONAL SERVICES	$ 759,006	$ 759,415	$ 740,895
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 30,379	$ 25,600	$ 29,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 19,817	$ 24,000	$ 36,000
52.2203	Rep. and Maint. (Labor)	$ 70,322	$ -	$ 27,500
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 113	$ 2,000	$ 2,000
52.2205	Rep. and Maint. (Office Equipment)	$ 567	$ 250	$ 250
52.2320	Rentals	$ 2,542	$ 2,500	$ 2,500
52.2000	*Sub-total: Property Services*	*$ 123,740*	*$ 54,350*	*$ 97,250*
52.3101	Insurance other than Benefits	$ 13,691	$ 14,941	$ 14,375
52.3203	Cellular Phones	$ 1,347	$ 1,300	$ 1,500
52.3301	Advertising	$ 388	$ 50	$ 50
52.3501	Travel	$ 1,520	$ 2,000	$ 2,000
52.3601	Dues and Fees	$ 1,336	$ 1,500	$ 1,500
52.3701	Education and Training	$ 1,290	$ 1,500	$ 1,500
52.3852	Contract Work/ Services	$ 5,070	$ 4,000	$ 4,000
52.3901	Erosion Control (EPD)	$ -	$ 1,500	$ 1,500
52.3000	*Sub-total: Other Purchased Services*	*$ 24,642*	*$ 26,791*	*$ 26,425*
52.0000	TOTAL PURCHASED SERVICES	$ 148,382	$ 81,141	$ 123,675
53	SUPPLIES			
53.1101	Office Supplies	$ 758	$ 750	$ 750
53.1102	Parts and Materials	$ 6,991	$ 8,000	$ 7,000
53.1103	Chemicals	$ 12,195	$ 15,000	$ 15,000
53.1104	Janitorial Supplies	$ 229	$ 500	$ 500
53.1105	Uniforms	$ 10,305	$ 12,600	$ 12,600
53.1106	General Supplies and Materials	$ 24,360	$ 25,000	$ 25,000
53.1110	Concrete/ Cor. Poly Pipes	$ 244	$ 8,000	$ 7,000
53.1111	Street Paint/ Traffic Marking Supplies	$ 5,456	$ 6,000	$ 6,000
53.1112	Asphalt	$ 14,200	$ 14,000	$ 15,500
53.1113	Signs	$ 12,140	$ 13,000	$ 16,000
53.1230	Electricity	$ 1,630	$ 2,000	$ 2,000
53.1232	Electricity - Street and Traffic Lights	$ 384,979	$ 340,000	$ 374,000
53.1240	Bottled Gas	$ 415	$ 800	$ 800

FUND 100 - GENERAL FUND **DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
53.1270	Gasoline/Diesel	$ 52,006	$ 50,000	$ 66,000
53.1401	Books and Periodicals	$ -	$ 200	$ 200
53.1601	Small Tools and Equipment	$ 5,371	$ 7,000	$ 6,000
53.0000	TOTAL SUPPLIES	$ 531,279	$ 502,850	$ 554,350
54	CAPITAL OUTLAY (MINOR)			
54.2401	Computers	$ -	$ -	$ 1,200
54.2501	Other Equipment	$ 2,156	$ 4,000	$ 4,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,156	$ 4,000	$ 5,200
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 167,393	$ 158,461	$ 216,486
55.2402	Life and Disability	$ 3,688	$ 3,825	$ 3,657
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 171,081	$ 162,286	$ 220,143
57	OTHER COSTS			
57.3300	Solid Waste Disposal	$ 28,229	$ 20,000	$ 25,000
57.3401	Miscellaneous Expenses	$ 500	$ 500	$ 500
57.0000	TOTAL OTHER COSTS	$ 28,729	$ 20,500	$ 25,500
	TOTAL EXPENDITURES	**$ 1,640,633**	**$ 1,530,192**	**$ 1,669,763**


PARKS DIVISION
City Engineer
Senior Assistant City Engineer
Administrative Assistant
Street and Parks Superintendent
Parks Supervisor
6 Groundskeepers

PARKS DIVISION

The Parks Division is responsible for maintainance of the City's cemetery (cemetery lot sales are handled by the City Engineer's Office). In addition, the division provides maintenance of trees and plantings in traffic islands, McTell Trail, Triangle Park, Renassaince Park, and at various city facilities. The Parks Division operating budget is in the General Fund. Capital projects are in the CIP fund and SPLOST Funds.

GOALS & OBJECTIVES

Goal: Maintain and beautify the Cemetery and various public grounds to enhance the City's appearance and quality of life.
Objective:

1. Provide seasonal landscaping, pruning, and flower planting schedule.
2. Maintain landscaping efficiently and effectively to reduce environmental impacts.
3. Improve irrigation of landscaping in a manner that fosters water conservation.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	**Actual**	**Adopted**	**Projected**	**Base**
Number of parks where automated irrigation was installed	1	1	1	2	1
Number of parks where automated irrigation upgraded	2	2	2	2	2
Number of parks where improvements are planned	2	1	2	1	1
Number of trees planted within the city	25	46	25	25	25
Number of dead & diseased trees removed	8	13	30	15	20
Number of hours spent on bedding plants planting procedures (training)	65	70	65	70	70
Number of hours spent on pruning procedures (training)	80	150	120	150	150
Number of acres mowed & trimmed in Eastside Cemetery	50	35	50	35	35
Number of acres mowed & trimmed in Olliff Street Cemetery	30	30	30	30	30
Number of times per year for each area	40	40	30	40	40
Number of parks mowed	28	30	40	30	30
Number of times mowed each year	40	35	35	35	35
Number of times parks raked each year	0	15	15	15	15

EXPENDITURES SUMMARY

	FY 2010 Actual	**FY 2011 Budgeted**	**FY 2012 Adopted**	**Percentage Increase**
Personal Services/Benefits	$ 307,884	$ 258,882	$ 222,989	-13.86%
Purchase/Contract Services	$ 19,998	$ 16,298	$ 17,792	9.17%
Supplies	$ 44,000	$ 48,175	$ 47,525	-1.35%
Interfund Dept. Charges	$ 56,485	$ 47,129	$ 58,365	23.84%
Other Costs	$ 1,813	$ 2,000	$ 1,750	-12.50%
Total Expenditures	$ 430,180	$ 372,484	$ 348,421	-6.46%

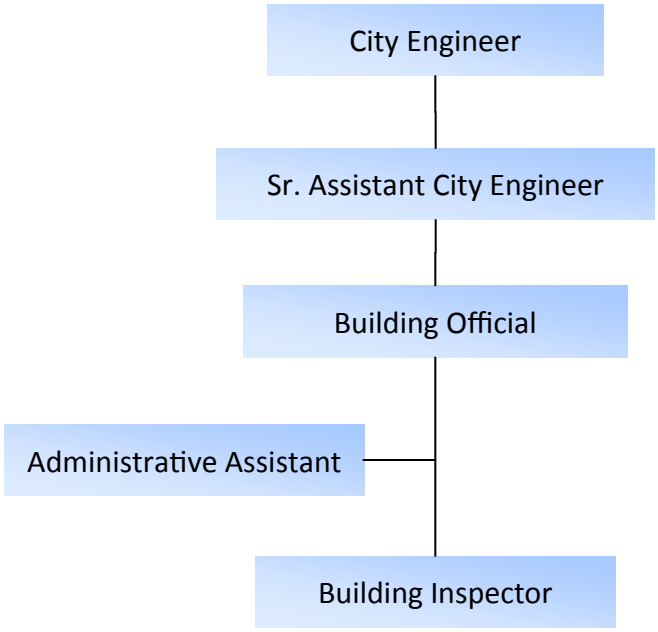
FUND 100 - GENERAL FUND **DEPT - 6200 - PARKS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 254,173	$ 207,946	$ 184,913
51.1201	Temporary Employees	$ -	$ 7,500	$ -
51.1301	Overtime	$ -	$ 1,750	$ 500
51.1000	*Sub-total: Salaries and Wages*	*$ 254,173*	*$ 217,196*	*$ 185,413*
51.2201	Social Security (FICA) Contributions	$ 17,692	$ 16,615	$ 14,184
51.2401	Retirement Contributions	$ 29,800	$ 17,376	$ 14,833
51.2701	Workers Compensation	$ 6,004	$ 7,520	$ 8,559
51.2902	Empolyee Drug Screening	$ 40	$ -	$ -
51.2903	Hepatitis/ Flu Vaccine	$ 175	$ 175	$ -
51.2000	*Sub-total: Employee benefits*	*$ 53,711*	*$ 41,686*	*$ 37,576*
51.0000	TOTAL PERSONAL SERVICES	$ 307,884	$ 258,882	$ 222,989
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 1,686	$ 1,500	$ 2,200
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 2,145	$ 2,500	$ 3,300
52.2203	Rep. and Maint. (Labor)	$ 4,886	$ -	$ 1,760
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 701	$ 500	$ 500
52.2205	Rep. and Maint. (Office Equipment)	$ 73	$ 300	$ 300
52.2320	Rentals	$ 248	$ 500	$ 500
52.0000	*Sub-total: Property Services*	*$ 9,739*	*$ 5,300*	*$ 8,560*
52.3101	Insurance, Other than Benefits	$ 3,554	$ 3,898	$ 3,732
52.3201	Telephone	$ 1,588	$ 1,500	$ 500
52.3203	Cellular Phones	$ 511	$ 500	$ 500
52.3205	Internet Services	$ -	$ 500	$ -
52.3501	Travel	$ 733	$ 250	$ 500
52.3601	Dues and Fees	$ 75	$ 250	$ 250
52.3701	Education and Training	$ 360	$ 500	$ 750
52.3852	Contract Work	$ 3,438	$ 3,600	$ 3,000
52.3000	*Sub-total: Other Purchased Services*	*$ 10,259*	*$ 10,998*	*$ 9,232*
52.0000	TOTAL PURCHASED SERVICES	$ 19,998	$ 16,298	$ 17,792
53	SUPPLIES			
53.1101	Office Supplies	$ 504	$ 550	$ 250
53.1102	Parts and Materials	$ 4,012	$ 3,000	$ 3,500
53.1103	Chemicals	$ 1,225	$ 2,000	$ 2,000
53.1104	Janitorial Supplies	$ 1,201	$ 500	$ 400
53.1105	Uniforms	$ 4,176	$ 4,900	$ 4,900
53.1106	General Supplies and Materials	$ 16,508	$ 18,000	$ 16,000
53.1108	General S and M (Tree Board)	$ 1,027	$ 1,500	$ 1,500
53.1109	General S and M (Beaut. Committee)	$ -	$ 750	$ 750
53.1230	Electricity	$ 5,110	$ 5,000	$ 5,500
53.1231	Electricity-Christmas Lights	$ -	$ 750	$ -
53.1240	Bottled Gas	$ 12	$ 25	$ 25
53.1270	Gasoline/Diesel	$ 7,451	$ 7,500	$ 9,500
53.1401	Books and Periodicals	$ -	$ 200	$ 200
53.1601	Small Tools and Equipment	$ 2,774	$ 3,500	$ 3,000
53.0000	TOTAL SUPPLIES	$ 44,000	$ 48,175	$ 47,525

FUND 100 - GENERAL FUND **DEPT - 6200 - PARKS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 55,119	$ 45,678	$ 57,237
55.2402	Life and Disability	$ 1,366	$ 1,451	$ 1,128
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 56,485	$ 47,129	$ 58,365
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 1,789	$ 1,500	$ 1,500
57.3401	Miscellaneous Expenses	$ 24	$ 500	$ 250
57.0000	TOTAL OTHER COSTS	$ 1,813	$ 2,000	$ 1,750
	TOTAL OPERATING EXPENSES	**$ 430,180**	**$ 372,484**	**$ 348,421**

PROTECTIVE INSPECTIONS DIVISION



PROTECTIVE INSPECTIONS

The Protective Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial construction within the City to ensure they are in compliance with applicable building codes. It also assists the Director of Community Development in assuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	**Actual**	**Adopted**	**Projected**	**Base**
Number of residential building permits issued	125	181	101	80	90
Dollar value of residential building permits issued	$75,000	$197,699	$53,324	$72,729	$45,000
Number of Commercial Building Permits issued	80	93	79	95	95
Dollar value of commercial building permits issued	$110,000	$57,677	$35,134	$30,000	$32,000
Number of industrial building permits issued	0	0	0	0	0
Dollar value of industrial building permits issued	0	$0	0	$0	0
Number of plumbing permits issued	142	35	39	39	39
Dollar value of plumbing permits issued	$3,000	$13,068	$14,783	$22,000	$10,000
Number of electrical permits issued	190	43	36	40	40
Dollar value of electrical permits issued	$3,990	$12,922	$17,159	$24,000	$11,000
Number of mechanical permits issued	190	35	36	37	37
Dollar value of mechanical permits issued	$4,000	$4,761	$6,313	$8,000	$5,000
Operating Expenditures for the Protective Inspections Division	$318,267	$278,126	$152,650	$156,482	$160,585
Total dollar value of building, plumbing, electrical and mechanical permits	$195,990	$286,127	$126,713	$156,729	$103,000
Percentage of operating expenditures financed by fees	62%	103%	83%	100%	64%
Number of Erosion & Sediment Violations Noted or Cited	35	37	35	14	14

EXPENDITURES SUMMARY

	FY 2010 Actual	**FY 2011 Budgeted**	**FY 2012 Adopted**	**Percentage Increase**
Personal Services/Benefits	$ 171,421	$ 120,894	$ 122,631	1.44%
Purchase/Contract Services	$ 66,060	$ 11,587	$ 11,585	-0.02%
Supplies	$ 6,458	$ 5,000	$ 5,350	7.00%
Capital Outlay (Minor)	$ -	$ 500	$ 400	-20.00%
Interfund Dept. Charges	$ 33,740	$ 14,519	$ 20,519	41.33%
Other Costs	$ 450	$ 150	$ 100	-33.33%
Total Expenditures	$ 278,129	$ 152,650	$ 160,585	5.20%

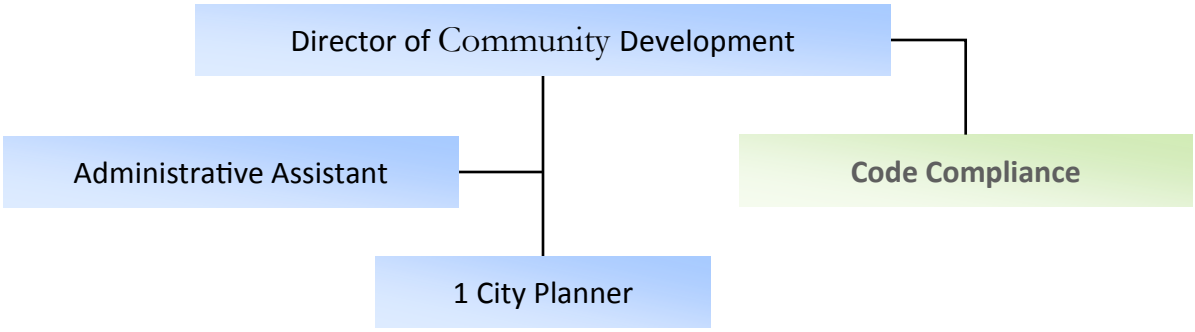
FUND 100 - GENERAL FUND **DEPT - 7200 - PROTECTIVE INSPECTIONS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 140,927	$ 101,938	$ 103,406
51.1301	Overtime	$ -	$ 300	$ 300
51.1000	*Sub-total: Salaries and Wages*	*$ 140,927*	*$ 102,238*	*$ 103,706*
51.2201	Social Security (FICA) Contributions	$ 9,842	$ 7,821	$ 7,934
51.2401	Retirement Contributions	$ 17,940	$ 8,179	$ 8,296
51.2701	Workers Compensation	$ 2,712	$ 2,656	$ 2,695
51.2000	*Sub-total: Employee Benefits*	*$ 30,494*	*$ 18,656*	*$ 18,925*
51.0000	TOTAL PERSONAL SERVICES	$ 171,421	$ 120,894	$ 122,631
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 4,903	$ 1,500	$ 2,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 2,229	$ 1,000	$ 1,500
52.2203	Rep. and Maint. (Labor)	$ 3,918	$ -	$ 1,100
52.2204	Rep. and Maint. (Bldg.)	$ 47,504	$ -	$ -
52.2205	Rep. and Maint. (Office Equipment)	$ 257	$ 150	$ 200
52.2320	Rentals	$ 520	$ 400	$ 600
52.2000	*Sub-total: Property Services*	*$ 59,331*	*$ 3,050*	$ 5,400
52.3101	Insurance, Other than Benefits	$ 796	$ 837	$ 835
52.3201	Telephone	$ (135)	$ 300	$ 300
52.3203	Cellular Phones	$ 2,280	$ 1,000	$ 1,000
52.3206	Postage	$ -	$ 200	$ 50
52.3301	Advertising	$ 195	$ 200	$ 200
52.3401	Printing and Binding	$ 152	$ 600	$ 400
52.3501	Travel	$ 1,378	$ 900	$ 550
52.3601	Dues and Fees	$ 558	$ 500	$ 450
52.3701	Education and Training	$ 1,505	$ 1,000	$ 900
52.3851	Contract Labor	$ -	$ 3,000	$ 1,500
52.3000	*Sub-total: Other Purchased Services*	*$ 6,729*	*$ 8,537*	*$ 6,185*
52.0000	TOTAL PURCHASED SERVICES	$ 66,060	$ 11,587	$ 11,585
53	SUPPLIES			
53.1101	Office Supplies	$ 404	$ 600	$ 500
53.1105	Uniforms	$ 522	$ 500	$ 350
53.1106	General Supplies and Materials	$ 81	$ 350	$ 350
53.1270	Gasoline/Diesel	$ 4,986	$ 2,400	$ 3,200
53.1301	Food	$ -	$ 200	$ 100
53.1401	Books and Periodicals	$ 281	$ 600	$ 300
53.1601	Small Tools and Equipment	$ 184	$ 350	$ 550
53.0000	TOTAL SUPPLIES	$ 6,458	$ 5,000	$ 5,350
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 300	$ 200
54.2501	Other Equipment	$ -	$ 200	$ 200
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 500	$ 400
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 32,788	$ 13,907	$ 19,907
55.2402	Life and Disability	$ 952	$ 612	$ 612
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 33,740	$ 14,519	$ 20,519

FUND 100 - GENERAL FUND **DEPT - 7200 - PROTECTIVE INSPECTIONS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 450	$ 150	$ 100
57.0000	TOTAL OTHER COSTS	$ 450	$ 150	$ 100
	TOTAL EXPENDITURES	**$ 278,129**	**$ 152,650**	**$ 160,585**

COMMUNITY DEVELOPMENT



COMMUNITY DEVELOPMENT AND CODE COMPLIANCE

Formerly known as the Planning & Zoning Department, this department has three primary functions: development services, planning services, and code compliance. The department is staffed by the Director, one city planner, two code complaince officers, and one administrative assistant.

The development services function of the department centers around providing quality customer service for land use and economic development projects located within the municipal boundaries of the city and those wishing to annex into the city. Planning staff assist customers with zoning and other ordinance questions regarding potential land use and business development through a variety of informal review methods, customer service meetings, and by organizing and hosting Right Start meetings - a joint meeting of all development related departments and a potential developer to answer project questions and resolve potential issues. Fostering and maintaining productive working relationships with members of the development community is of critical importance and is a priority goal in this function and serves to improve the quality of development for all citizens of Statesboro.

A primary responsibility of the Planning Division is the implementation of the *Statesboro Zoning Ordinance* and *Statesboro Subdivision Regulations.* To that end, the division reviews development permits handled primarily by other city departments, such as building permits, business licenses, and alcohol beverage licenses, for zoning and subdivision complaince, as well as reviewing ordinance specific permits such as sign permits, billboards, cell towers, and the platting of land subdivisions. The Director of the Department serves as the zoning administrator for the City and is responsible for the interpretation and enforcement of these regulations. Appeals from these reviews, or those issues requiring council approval, are also processed by the department in the form of zoning amendment request, special exceptions, variance applications, and subdivision approvals. The Planning Division is responsible for leading the staff review of these applications and presenting them for advisory review to the Statesboro Planning Commission and to the Statesboro City Council for judgement.

The Department's planning services function refers to a variety of long-range and strategic planning activities, ordinance development, and grant writing efforts undertaken by the department. This service is charged with ensuring that the city fulfills the requirements of all state mandates regarding long range planning and implementation, participation in all state required development reviews (DRIs), and participation, review, and adherence to all state and regional plans that impact the City. Additionally, the department initiates orparticipates in a variety of jurisdiction specific planning projects aimed at delivering short and long term implementation strategies and policy recommendations to achieve sustainable and quality growth within Statesboro. It is also the department's role to develop and recommend adoption of development related ordinances that serve to protect the public's health, safety, and welfare and that are reflective of the community's determined standard of development.

The Code Compliance Division of the Department of Community Development also serves an important role in land use and development as it works to maintain and encourage compliance with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.

GOALS & OBJECTIVES

Goal: Encourage the development of housing ownership options for all income levels, including low and moderate income citizens.

Objectives:

1. Strengthen the department's partnership with Habitat for Humanity of Bulloch County, Inc.
   a. Active service on the Habitat for Humanity of Bulloch County Board of Directors by a member of the department.
   b. Work with Habitat to identify, acquire, and develop suitable property for future land development.

c. Partner with Habitat to pursue CDBG and other grant funding possiblilities for property acquisition, facility development, and other opportunities.

2. Complete the long going Multi Family Residential Study for the City of Statesboro for presentment of finding and recommendations to the City Manager and the Mayor and City Council.

3. Administer the Residential Subdivision Incentive Program so that developers are encouraged to develop properties either within the City or adjacent to the City so that property is annexed before development begins.

Goal: Develop and maintain strong and productive working relationships with the development community that encourages quality and sustainable growth for the City at its determined standard of development.

Objectives:

1. Engage in a continuous review and improvement of development policies and practices to achieve the most highly efficient and effective methods of review and permitting possible for both developers and city staff.
2. Continue to encourage, organize, and host effective Right Start meetings between developers and development related city staff.
3. Provide courteous, timely, and accessible customer service and continuous interaction with developers and timely permitting processes.
4. Provide consistency in interpretation and application of development ordinances.
5. Strengthen and maintain the active participation of department staff in development related organizations such as the Chamber of Commerce, the Downtown Statesboro Development Authority, and other such organizations.

Goal: To protect the public health, safety, welfare, and investment in property through effective code compliance efforts.

Objectives:

1. Proactively and continuously patrol zones of the City for code compliance issues with a determined focus on enforcing matters related to public health, safety, and welfare.
2. Provide timely, courteous, and effective response to complaints and request for service.
3. Engage in a continuous abatement action against vacant dilapidated structures within the municipal boundaries.
4. Effectively partner with the Downtown Statesboro Development Authority to provide appropriate code enforcement actions with the DSDA district to continue to encourage revitalization and sustainability of the downtown area.
5. Partner with other city staff to participate in development related reviews for properties seeking city permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of sought for licenses or permits.
6. Provide more accessible opportunities for concerned citizens and staff alike to generate complaints or request for service through the introduction of an online process.
7. Effectively lead interdepartmental teams of city staff to respond to more effectively to issues such as blighted or dilapidated properties that are left unattended may have significant impacts on property values, discourage private investment, and/or jeopardize the public health, safety, and welfare of the citizens of Statesboro.
8. Effectively partner with private homeowner groups and property managers to assist in their efforts to maintain and strengthen neighborhoods by providing guidance, enforcing city codes, and partnering with and leading other city departments to assist in these private efforts where appropriate.

Goal: Present amendments and addendums to the Statesboro Zoning Ordinance, Statesboro Subdivision Regulations, and other city ordinances that are based on the protection of the public health, safety, welfare, and morals of the City of Statesboro and that are reflective of the determined standard of development for the community.

Objectives:

1. Effectively lead teams of city staff, developers, and concerned citizens to produce suggested amendments to the Statesboro Zoning Ordinance for consideration by the City Council - particularly in areas that experience frequent variance request, such as parking, signs, and dwelling densities.
2. Review, research, and consider for recommendation the adoption of new ordinances for land use and development, where needed. For instance, a property maintenance code, administrative variances, and certain administrative processes related to development and land use.

Goal: Serve the City's mapping needs through the creation and implementation of a GIS division to the department.

Objectives:

1. Organize all city mapping and GIS efforts into an organized effort.
2. Lead an inter-departmental team to effectively organize and maintain the GIS systems of all city mapping needs, including boundaries, utilities, right of ways, easements, etc.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	Actual	Adopted	Projected	Base
Community Development					
Zoning Certifications	N/A	11	N/A	20	22
Zoning Map Amendments *	N/A	11	N/A	10	11
Variances *	N/A	13	N/A	14	15
Annexations*	N/A	2	N/A	2	2
Special Exceptions *	N/A	3	N/A	0	1
Sign Permits **	N/A	131	N/A	172	189
Temporary Signs Permits	N/A	29	N/A	31	35
Business License	N/A	185	N/A	191	195
Alcohol License	N/A	?	N/A	7	10
Central Business District	N/A	1	N/A	1	2
Text Amendments	N/A	2	N/A	2	3
Planning Commission Meetings	N/A	14	N/A	12	12
Right Starts	N/A	14	N/A	13	24
Pre-Consultation	N/A	5	N/A	?	5
Code Compliance					
Notice of Violations	N/A	49	N/A	54	60
Citations Issued	N/A	?	N/A	11	25
Phone Contact	N/A	66	N/A	35	100
Personal Contact	N/A	213	N/A	43	100
Hang Notices	N/A	172	N/A	101	150
Certified Letters	N/A	144	N/A	24	100

*= Fee varies depending on case.
**= Sign Fee - $50 base fee + $1/sq ft. Calculation only shows base fee & number of SIGNS permitted.
? = No Documentation Found
Only shows 6 months

EXPENDITURES SUMMARY

Community Development

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 204,280	$ 206,946	$ 141,221	-31.76%
Purchase/Contract Services	$ 93,640	$ 194,219	$ 13,948	-92.82%
Supplies	$ 2,022	$ 2,766	$ 2,400	-13.23%
Capital Outlay (Minor)	$ 46	$ 750	$ 2,500	233.33%
Interfund/Dept. Charges	$ 19,122	$ 33,860	$ 33,075	-2.32%
Other Costs	$ 30	$ 450	$ 500	11.11%
Total Expenditures	$ 319,140	$ 438,991	$ 193,644	-55.89%

Code Compliance

Personal Services/Benefits	$ -	$ 69,376	$ 70,565	1.71%
Purchase/Contract Services	$ -	$ 5,780	$ 11,585	100.43%
Supplies	$ -	$ 4,350	$ 4,050	-6.90%
Capital Outlay (Minor)	$ -	$ 200	$ -	-100.00%
Interfund/Dept. Charges	$ -	$ 19,247	$ 25,249	31.18%
Other Costs	$ -	$ -	$ 500	-
Total Expenditures	$ -	$ 98,953	$ 111,949	13.13%

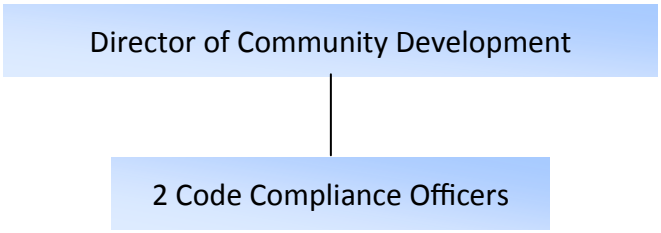
FUND 100 - GENERAL FUND **DEPT - 7400 - COMMUNITY DEVELOPMENT**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 179,009	$ 174,972	$ 120,003
51.1301	Overtime	$ -	$ -	$ -
51.1000	*Sub-total: Salaries and Wages*	*$ 179,009*	*$ 174,972*	*$ 120,003*
51.2201	Social Security (FICA) Contributions	$ 12,678	$ 13,385	$ 9,180
51.2401	Retirement Contributions	$ 12,407	$ 13,998	$ 9,600
51.2701	Workers Compensation	$ 186	$ 4,546	$ 2,408
51.2903	Hepatitis/Flu Vaccine	$ -	$ 45	$ 30
51.2000	*Sub-total: Employee Benefits*	*$ 25,271*	*$ 31,974*	*$ 21,218*
51.0000	TOTAL PERSONAL SERVICES	$ 204,280	$ 206,946	$ 141,221
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 12,463	Moved to legal	
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 12,463*	*$ -*	*$ -*
52.2201	Rep. and Maint. (Equipment)	$ 89	$ -	$ -
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 294	$ 400	$ 500
52.2203	Rep. and Maint. (Labor)	$ 132	$ -	$ 550
52.2205	Rep. and Maint. (Office Equipment)	$ 3,500	$ 600	$ 1,800
52.2320	Rentals	$ 520	$ 1,200	$ -
52.2000	*Sub-total: Property Services*	*$ 4,535*	*$ 2,200*	*$ 2,850*
52.3101	Insurance, Other than Benefits	$ 3,770	$ 1,099	$ 3,958
52.3201	Telephone	$ 105	$ 300	$ 360
52.3203	Cellular Phones	$ 829	$ 820	$ 480
52.3206	Postage	$ 72	$ 300	$ -
52.3301	Advertising	$ 998	$ 600	$ 1,500
52.3401	Printing and Binding	$ 973	$ 600	$ 300
52.3501	Travel	$ 3,274	$ 3,500	$ 2,000
52.3601	Dues and Fees	$ 1,173	$ 1,200	$ 500
52.3701	Education and Training	$ 3,219	$ 3,600	$ 2,000
52.3801	Licenses	$ 1,500	$ -	$ -
52.3851	Contract Labor	$ 2,587	$ -	$ -
52.3852	Contracted Services	$ 58,142	$ 180,000	$ -
52.3852	CS - Comp Plan Update	$ -	$ -	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 76,642*	*$ 192,019*	*$ 11,098*
52.0000	TOTAL PURCHASED SERVICES	$ 93,640	$ 194,219	$ 13,948
53	SUPPLIES			
53.1101	Office Supplies	$ 384	$ 500	$ 900
53.1106	General Supplies and Materials	$ 689	$ 500	$ 500
53.1270	Gasoline/Diesel	$ 367	$ 300	$ 300
53.1301	Food	$ 282	$ 400	$ 200
53.1401	Books and Periodicals	$ 144	$ 766	$ 200
53.1601	Small Tools and Equipment	$ 156	$ 300	$ 300
53.0000	TOTAL SUPPLIES	$ 2,022	$ 2,766	$ 2,400

FUND 100 - GENERAL FUND **DEPT - 7400 - COMMUNITY DEVELOPMENT**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture & Fixtures	$ 46	$ 750	$ -
54.2401	Computers	$ -	$ -	$ 2,500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 46	$ 750	$ 2,500
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 18,373	$ 32,788	$ 32,348
55.2402	Life and Disability	$ 749	$ 1,072	$ 727
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 19,122	$ 33,860	$ 33,075
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 30	$ 450	$ 500
57.0000	TOTAL OTHER COSTS	$ 30	$ 450	$ 500
	TOTAL EXPENDITURES	**$ 319,140**	**$ 438,991**	**$ 193,644**

CODE COMPLIANCE DIVISION



FUND 100 - GENERAL FUND **DEPT - 7450 - CODE COMPLIANCE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ -	$ 58,150	$ 59,155
51.1301	Overtime	$ -	$ 520	$ 520
51.1000	*Sub-total: Salaries and Wages*	*$ -*	*$ 58,670*	*$ 59,675*
51.2201	Social Security (FICA) Contributions	$ -	$ 4,488	$ 4,565
51.2401	Retirement Contributions	$ -	$ 4,694	$ 4,774
51.2701	Workers Compensation	$ -	$ 1,524	$ 1,551
51.2000	*Sub-total: Employee Benefits*	*$ -*	*$ 10,706*	*$ 10,890*
51.0000	TOTAL PERSONAL SERVICES	$ -	$ 69,376	$ 70,565
52	PURCHASE/CONTRACT SERVICES			
52.2202	Rep. and Maint. (Vehicles-Parts)	$ -	$ 900	$ 1,000
52.2203	Rep. and Maint. (Labor)	$ -	$ -	$ 660
52.2320	Rentals	$ -	$ 400	$ -
52.2000	*Sub-total: Property Services*	*$ -*	*$ 1,300*	*$ 1,660*
52.3201	Telephone	$ -	$ 100	$ 100
52.3203	Cellular Phones	$ -	$ 1,080	$ 1,000
52.3206	Postage	$ -	$ 250	$ -
52.3301	Advertising	$ -	$ 200	$ 1,000
52.3401	Printing and Binding	$ -	$ 350	$ 500
52.3501	Travel	$ -	$ 1,200	$ 1,500
52.3601	Dues and Fees	$ -	$ 100	$ 325
52.3701	Education and Training	$ -	$ 1,200	$ 1,500
52.3906	Contract Labor - Nuisance Abatement	$ -	$ -	$ 4,000
52.3000	*Sub-total: Other Purchased Services*	*$ -*	*$ 4,480*	*$ 9,925*
52.0000	TOTAL PURCHASED SERVICES	$ -	$ 5,780	$ 11,585
53	SUPPLIES			
53.1101	Office Supplies	$ -	$ 200	$ 200
53.1105	Uniforms	$ -	$ 500	$ 1,200
53.1106	General Supplies and Materials	$ -	$ 200	$ 200
53.1270	Gasoline/Diesel	$ -	$ 3,000	$ 2,000
53.1401	Books and Periodicals	$ -	$ 100	$ 100
53.1601	Small Tools and Equipment	$ -	$ 350	$ 350
53.0000	TOTAL SUPPLIES	$ -	$ 4,350	$ 4,050
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture & Fixtures	$ -	$ 200	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 200	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ -	$ 18,881	$ 24,882
55.2402	Life and Disability	$ -	$ 366	$ 367
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ -	$ 19,247	$ 25,249
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ -	$ -	$ 500
	TOTAL EXPENDITURES		**$ 98,953**	**$ 111,949**

OTHER AGENCIES

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations.

Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Bulloch Resident Center, the Drug Abuse Council, the High Hope Center, Concerted Services, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services /Benefits	$ 37,955	$ -	$ -	0.00%
Purchase/Contract Services	$ 26,534	$ 31,873	$ 34,650	8.71%
Other Costs	$ 247,075	$ 304,130	$ 309,130	1.64%
Total Expenditures	$ 311,564	$ 336,003	$ 343,780	2.31%

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
7500.51	ECONOMIC DEVELOPMENT			
7500.51.1101	Regular Employees	$ 32,114	$ -	$ -
7500.51.1301	Overtime	$ -	$ -	$ -
7500.51.1000	*Sub-total: Salaries and Wages*	$ 32,114	$ -	$ -
7500.51.2201	Social Security (FICA) Contributions	$ 2,117	$ -	$ -
7500.51.2401	Retirement Contributions	$ 3,690	$ -	$ -
7500.51.2701	Workers Compensation	$ 34	$ -	$ -
7500.51.2000	*Sub-total: Employee Benefits*	$ 5,841	$ -	$ -
7500.51	TOTAL ECONOMIC DEVELOPMENT	$ 37,955	$ -	$ -
1595.52	PURCHASE/CONTRACT SERVICES			
1595.52.3601	Dues and Fees - RDC	$ 26,534	$ 23,881	$ 26,534
1595.52.3602	Dues and Fees - GMA	$ -	$ 7,992	$ 8,116
52	TOTAL PURCHASED SERVICES	$ 26,534	$ 31,873	$ 34,650
57	OTHER COSTS			
3900.57.1002	Emergency Management Agency	$ 5,000	$ 5,000	$ 5,000
3910.57.1018	Payment to Bulloch Cty - Animal Control	$ -	$ 42,402	$ 42,402
5100.57.1003	Bulloch Resident Center	$ 1,200	$ 1,200	$ 1,200
5100.57.1004	Drug Abuse Council	$ 32,017	$ 34,000	$ 34,000
5100.57.1005	High Hope Center	$ 4,200	$ 4,200	$ 4,200
5500.57.1006	Concerted Services (DOT Van)	$ 1,200	$ 1,200	$ 1,200
6173.52.2205	Repair & Maint. (Office Eq)	$ 1	$ -	$ -
6173.52.2320	Rentals	$ 1,994	$ -	$ -
6173.57.1014	Arts Center (Salary)	$ 60,172	$ 60,172	$ 60,172
6173.57.1016	Arts Center (Operating)	$ 84,841	$ 75,000	$ 75,000
7500.55.2402	Downtown Development Authority Life/Disability	$ 494	$ -	$ -
7500.57.1011	Downtown Development Authority	$ 55,706	$ 55,706	$ 55,706
7500.57.1019	Downtown Development Authority (Operating)	$ -	$ 25,000	$ 25,000
7555.57.1020	Farmers Market			$ 5,000
7564.57.1012	Parking Lot Rental - Railroad	$ 250	$ 250	$ 250
57	TOTAL OTHER COSTS	$ 247,075	$ 304,130	$ 309,130
	TOTAL EXPENDITURES	**$ 311,564**	**$ 336,003**	**$ 343,780**

FUND 100 - GENERAL FUND **DEPT - 8000 - DEBT SERVICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2011 Adopted
	NON-OPERATING EXPENSES			
58.1201	City Hall Lease Principal	$ 55,000	$ 58,500	$ 62,000
58.2201	City Hall Lease Interest	$ 42,399	$ 40,015	$ 37,485
58.2202	GMA Swap Payments	$ 249,313	$ 340,000	$ 178,003
	TOTAL NON-OPERATING EXPENSES	**$ 346,712**	**$ 438,515**	**$ 277,488**

FUND 100 - GENERAL FUND **DEPT - 9000 - TRANSFERS OUT**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	TRANSFERS:			
61.1003	Transfers to CIP Fund	$ -	$ -	$ 100,000
61.1010	Transfers to Self Insurance Fund	$ 303,384	$ -	$ -
61.1030	Transfers to Statesboro Fire Svc. Fund	$ 1,409,644	$ 1,409,644	$ 1,360,000
	TOTAL TRANSFERS	**$ 1,713,028**	**$ 1,409,644**	**$ 1,460,000**


JAECKEL
STATESBORO CITY HALL

CONFISCATED ASSETS FUND

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

FUND 210 - CONFISCATED ASSET FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES			
35	FINES AND FORFEITURES			
35.1320	Cash Confiscation - State	$ 9,984	$ 10,000	$ 2,000
35.1325	Cash Confiscation - Federal	$ 59,846	$ 65,000	$ 20,000
35.0000	TOTAL FINES AND FORFEITURES	$ 69,830	$ 75,000	$ 22,000
36.1000	INVESTMENT INCOME			
36.1001	Interest Income - Confiscated	$ 237	$ 100	$ 100
36.1003	Federal Confiscated Interest	$ 197	$ 200	$ 200
36.0000	TOTAL INVESTMENT INCOME	$ 434	$ 300	$ 300
	TOTAL REVENUES AND OTHER	**$ 70,264**	**$ 75,300**	**$ 22,300**
	EXPENDITURES:			
52.2202	Repair & Maint. Veh. Parts	$ 350	$ -	$ -
52.0000	TOTAL PURCHASED SERVICES	$ 350	$ -	$ -
53	SUPPLIES			
53.1301	Food	$ -	$ -	$ 1,000
53.1401	Books & Periodicals	$ 2,201	$ -	$ 1,500
53.1601	Small Tools & Equipment	$ 7,202	$ 9,143	$ 4,000
53.0000	TOTAL SUPPLIES	$ 9,403	$ 9,143	$ 6,500
54	CAPITAL OUTLAY (MINOR)			
54.2215	Drug Task Force Vehicle	$ -	$ -	$ -
54.2401	Computers	$ -	$ 34,890	$ 10,000
54.2501	Other Equipment	$ 1,529	$ 17,955	$ 3,500
54.2548	K-9 Dog	$ -	$ 12,000	$ -
54.0000	TOTAL CAPITAL OUTLAY	$ 1,529	$ 64,845	$ 13,500
	TOTAL EXPENDITURES	**$ 11,282**	**$ 73,988**	**$ 20,000**

TAB 10

221 CDBG Housing Fund

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-three houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to $15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide $15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty lots to the Land Bank Authority for $5,000 each, which in turn were sold to Habitat for the same price.

When Statesboro Pointe is completely built out, it is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

This Budget assumes that the City will convey two more lots to the Land Bank Authority for conveyance to Habitat. In addition, the City will make two loans of $15,000 each to Habitat for the construction of these houses. Anyone wishing to participate in this housing program is encouraged to contact Mandi Cody, Director of Community Development, at 764-0666, or Mrs. Lee Cheshire, Habitat Executive Director, at 489-2076.

FUND 221 - CDBG FUND **DEPT - 7400 - COMMUNITY DEVELOPMENT**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	REVENUES:			
221.38.8004	Lot Sales Habitat House #10	$ 4,626	$ -	$ -
221.38.8019	Lot Sales Habitat House #24	$ 4,626	$ -	$ -
221.38.8021	Lot Sales Habitat House #26	$ -	$ 4,780	$ -
221.38.8022	Lot Sales Habitat House #27	$ -	$ 4,780	$ -
221.38.8023	Lot Sales Habitat House #28	$ -	$ -	$ 5,000
221.38.8024	Lot Sales Habitat House #29	$ -	$ -	$ 5,000
	TOTAL REVENUES	**$ 9,252**	**$ 9,560**	**$ 10,000**

TAB 11

224 US Dept of Justice Grant Fund

US DEPARTMENT OF JUSTICE GRANT

This fund accounts for funds seized for possible illegal activity by the Crime Suppression Unit. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Crime Suppression Unit, usually with the purchase of additional equipment, training, and investigative costs as required by the Office of Justice Programs Financial Guide.

In FY 2008, the City was awarded a US Department of Justice Grant (The Byrne Memorial Discretionary Grant) for the creation of a Crime Suppression Unit. The City was awarded $317,722 for this four member team. As long as the Crime Suppression Unit is active, any seizures that are made are recorded in this fund.

FUND 224 - US DEPT OF JUSTICE GRANT FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	REVENUES:			
224.33.1001	US Dept of Justice Grant	$ 8,316	$ -	$ -
224.35.1325	Cash Confiscation-Federal	$ 59,471	$ 11,500	$ 26,500
224.35.1365	Sale of Confiscated Property-Federal	$ -	$ 13,500	$ 13,500
	TOTAL REVENUES	**$ 67,787**	**$ 25,000**	**$ 40,000**
	EXPENDITURES:			
224.3200.51.1301	Overtime for Personnel	$ 5,640	$ -	$ -
224.3200.52.2201	Rep. and Maint. (Equipment)	$ 280	$ -	$ -
224.3200.52.2202	Rep. and Maint. (Vehicles)	$ 436	$ -	$ -
224.3200.52.3501	Travel	$ 1,166	$ -	$ 2,500
224.3200.52.3701	Training	$ 1,016	$ -	$ 2,500
224.3200.53.1101	Office Supplies	$ -	$ -	$ 4,000
224.3200.53.1105	Uniforms	$ -	$ -	$ 2,500
224.3200.53.1107	CID Supplies	$ 2,030	$ -	$ 4,000
224.3200.53.1601	Small Tools & Equipment	$ 10,780	$ 25,000	$ 8,000
224.3200.54.2401	Computers	$ 1,848	$ -	$ 3,500
224.3200.54.2501	Other Equipment	$ -	$ -	$ 10,000
224.3200.57.3401	Misc. Expenses	$ -	$ -	$ 3,000
	TOTAL EXPENDITURES	**$ 23,196**	**$ 25,000**	**$ 40,000**

TAB 12

225 Broadband Wireless Grant Fund

BROADBAND WIRELESS GRANT FUND

This fund accounts for receipts and disbursements of a Georgia Technology Grant for the Wireless Communities Georgia Broadband Wireless initiative. The grant provides funding for a wireless broadband network effectively extending the Georgia Southern University campus wireless network to the downtown Statesboro area.

The city was awarded a $323,298 grant for this project and will provide matching funds of at least twenty percent as required by the grant. The city is partnering with the Downtown Statesboro Development Authority (DSDA) and Georgia Southern University to develop a center known as the GSU City Campus. The City Campus will house space for the GSU intern program to facilitate interaction between students and perspective employers, and Entrepreneurial Center to assist existing downtown businesses as well as start up businesses with essential support services.

This project will be completed by June 30, 2011 and the fund will be closed. The information included is for comparison purposes only.

FUND 225 **DEPT - 1535 - BROADBAND WIRELESS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	REVENUES:			
33.4351	GTA Grant	$ -	$ 323,298	$ -
	OTHER FINANCING SOURCES:			
39.3901	GMA Lease Pool	$ -	$ 291,702	$ -
	TOTAL REVENUES	$ -	**$ 615,000**	**$ -**
52	PURCHASE/CONTRACT SERVICES			
52.3906	Contracted Services	$ -	$ 123,000	$ -
54.2450	Network Equipment	$ -	$ 492,000	$ -
	TOTAL EXPENDITURES	**$ -**	**$ 615,000**	**$ -**

TAB 13

250 Multiple Grant Fund

MULTIPLE GRANT FUND

This fund accounts for receipts and disbursements for small state and federal capital grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below $263,772 that is not accounted for in an existing fund. Grants for operating expenses would be received and spent in the appropriate operating fund rather than in this fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

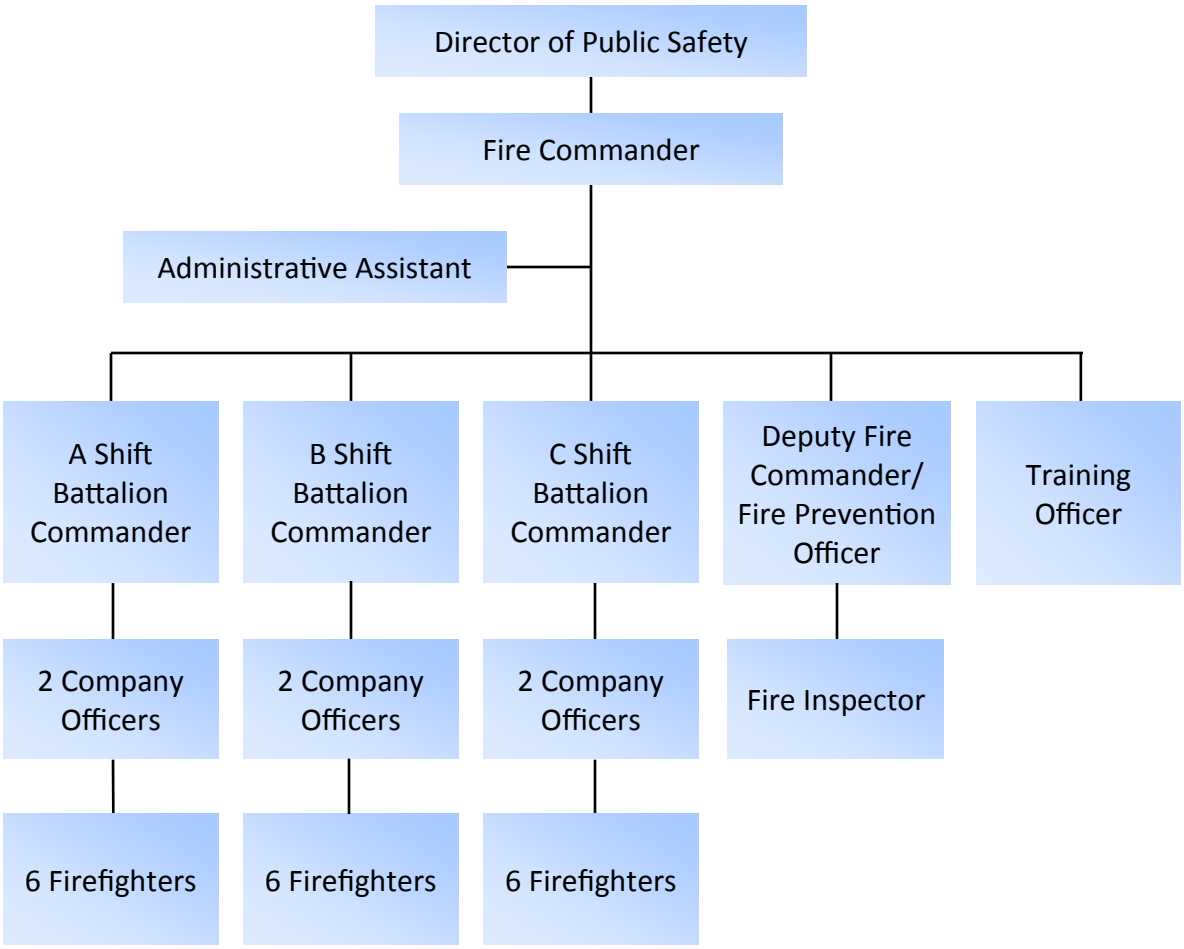
FUND 250 - MULTIPLE GRANT FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	REVENUES:			
33.1310	EBM JAG Grant	$ 188,551	$ -	$ -
33.1311	EBM JAG Account #1083	$ 40,844	$ -	$ -
33.4115	COPS Grant - Personnel	$ 55,024	$ 140,340	$ 106,929
33.4315	Proceeds from GEMA Grant	$ 14,015	$ -	$ -
33.4318	HSG - Police (GEMA)	$ 35,012	$ -	$ -
33.4319	Bureau of Just - BVP Grant	$ 5,205	$ 3,000	$ 3,000
33.4320	Crim Just Coord Council	$ 9,197	$ -	$ -
33.4321	DOJ/CJCC JAG/GILEE Grant	$ 4,500	$ -	$ -
37.1006	NADDI Law Enforcement Grant	$ 3,668	$ -	$ -
	TOTAL REVENUES	**$ 356,016**	**$ 143,340**	**$ 109,929**
	EXPENDITURES:			
51.1101	COPS Grant - Personnel	$ 41,654	$ 140,340	$ 79,469
51.1301	Overtime	$ 9,197	$ -	$ -
51.2201	Social Security FICA Cont	$ 3,197	$ -	$ 6,090
51.2401	Retirement Contr	$ 3,332	$ -	$ 6,065
51.2701	Workers Compensation	$ 1,604	$ -	$ 2,920
52.3501	Travel	$ 4,500	$ -	$ -
52.3701	Training	$ 31,400	$ -	$ -
53.1105	Uniforms	$ 5,205	$ 3,000	$ 3,000
53.1601	Small Tools and Equipment	$ 20,102	$ -	$ -
53.160103	Small Tools & Equip -JAGII	$ 20,422	$ -	$ -
53.1605	GEMA - Homeland Security	$ 12,842	$ -	$ -
53.110202	Parts & Material-JAG Grant	$ 4,255	$ -	$ -
54.2200	Vehicles	$ 41,698	$ -	$ -
54.240102	Computers-JAG Grant	$ 10,913	$ -	$ -
54.250102	Other Equipment-JAG Grant	$ 25,760	$ -	$ -
55.2401	Self Funded Ins. -Medical	$ 4,988	$ -	$ 11,835
55.2402	Life and Disability	$ 249	$ -	$ 550
57.101302	Payment to Bulloch County	$ 114,698	$ -	$ -
	TOTAL EXPENDITURES	**$ 356,016**	**$ 143,340**	**$ 109,929**

TAB 14

270 Statesboro Fire Service Fund

STATESBORO FIRE SERVICE FUND



STATESBORO FIRE SERVICE FUND

This department is headed by the Director of Public Safety who is located at City Hall. Station One is located on West Grady Street and Station Two is located on Fair Road. The department offers a full range of fire, hazmat, technical rescue, fire and life safety code management and fire safety education services.

The department operates with 33 personnel, 32 of which are state certified firefighters, and two civilians.

The department operates with three shifts. Each shift works for a 24-hour period. This "24 on\48 off" schedule is considered the industry standard. It provides 9 personnel on each shift.

The Administrative staff consists of a Fire Prevention Officer, a Training Officer, a Fire Inspector as well as the Director of Public Safety, who work a typical 40-hour per week shift, are available for calls during those hours, as well as call-back on major fires.

The department is equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit.

All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers which operate on a VHF radio system.

The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 3 ISO fire insurance rating.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2012, the fire district paid 37% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 3 ISO rating as citizens of the City.

The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans.

In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

GOALS & OBJECTIVES

Goal: Continue to have no loss of life or serious injury from a fire related incident, and to keep fire-related property losses under .03% of the appraised value of the property within the Statesboro Fire District including the City of Statesboro.

Objectives:

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch county to implement the changes as they become needed.
6. Acquire a temporary fire station facility to service the eastern part of the district.
7. Continue to pursue grants as an alternative source of funding for needed capital items.
8. Continue to work toward the construction of the S.Main/GSU fire station.
9. Enter into a purchase contract for the acquisition of two new fire apparatus.
10. Develop and implement cost recovery strategies to protect the fire district from material financial loss.
11. Enhance the staffing levels of the department through a volunteer firefighter program.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	**Actual**	**Adopted**	**Projected**	**Base**
TYPE OF FIRE INCIDENT					
Structure Fire	105	99	104	121	115
Vehicle Fire	72	31	37	41	35
Grass or brush Fire	100	42	54	107	76
Washdown	0	2	0	1	0
Emergency standby	0	4	5	5	5
False alarm--unintentional	139	204	252	214	224
False alarm--intentional	202	59	62	117	117
Hazardous Conditions (spills and leaks)	86	84	30	70	75
Smoke Scare	75	37	39	59	62
Other Responses	135	170	178	249	265
Total of All Fire Calls inside the City	675	558	761	647	705
Total of All Fire Calls outside the City in the Fire District	250	171	147	158	165
Mutual Aid Fire Calls to other jurisdictions	0	3	0	65	65
Total of All Fire Calls responded to during FY	**925**	**732**	**908**	**870**	**935**
Average Number of Fire Calls inside the City per day	1.9	1.5	1.6	1.8	2.1
Average Response Time (minutes) to Fire Calls inside the City	3.5	4.78	4.78	5.77	4.78
Average Number of Fire Calls outside City in Fire District per day	0.7	0.4	0.4	0.4	0.4
Number of serious fire-related injuries in City and Fire District	0	9	2	3	3
Number of fire-related fatalities in City and Fire District	1	1	1	1	1
Employee man hours lost due to job-related injury	0	0	0	0	0

	FY 2010 Adopted	FY 2010 Actual	FY 2011 Adopted	FY 2011 Projected	FY 2012 Base
TYPE OF FIRE INCIDENT					
Dollar value of fire-related property losses in City	$772,845	$954,812	$693,093	$954,812	$717,735
Appraised Value of all property in the City	$1,562,489,582	$1,717,603,249	$1,717,603,249	$1,717,603,249	$1,717,603,249
Property loss as a percentage of the City's Appraised Value	0.05%	0.06%	0.04%	0.06%	0.04%
Dollar value of fire-related property losses in Fire District	$511,792	$738,109	$1,027,596	$1,041,882	$744,456
Appraised Value of all property in the Fire District	$1,257,042,695	$1,228,926,022	$1,228,926,022	$1,228,926,022	$1,228,926,022
Property loss as a percentage of the District Appraised Value	0.04%	0.06%	0.08%	0.08%	0.06%
Number of FTE Employees	33	33	33	32	32
Appraised value of City property per FTE Employee	$47,348,169	$52,048,583	$52,048,583	$53,675,102	$53,675,102
Insurance Services Office (ISO) Department Rating	3 and 3/9	3 and 3/9	3 and 3/9	3 and 3/9	3 and 3/9
Operating Expenditures	$2,317,263	$2,652,637	$2,480,688	$2,317,263	$2,548,558
Operating Expenditures as a % of City's Appraised Value	4.89%	4.98%	4.77%	4.32%	4.75%
Number of commercial fire inspections	900	580	620	600	600
Number of residential fire inspections	500	63	110	110	110
Number of industrial fire inspections	90	19	35	19	20
Number of school fire inspections/ day cares	40	39	70	39	20
Number of public assembly fire inspections	330	170	210	180	180
Number of new construction or major renovation Fire Code compliance plan reviews	300	310	376	3200	376
Number of participants in fire prevention programs	6,182	6,182	5,000	4,743	5,000

EXPENDITURES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 1,676,603	$ 1,643,467	$ 1,629,544	-0.85%
Purchase/Contract Services	$ 163,654	$ 205,770	$ 189,419	-7.95%
Supplies	$ 80,552	$ 101,177	$ 170,865	68.88%
Capital Outlay (Major & Minor)	$ 403,321	$ 266,240	$ 187,800	-29.46%
Interfund Dept. Charges	$ 328,444	$ 264,034	$ 364,155	37.92%
Other Costs	$ 63	$ -	$ 6,775	0.00%
Total Expenditures	$ 2,652,637	$ 2,480,688	$ 2,548,558	2.74%

*Multi-family units were inspected by building rather than each individual unit in FY2011.

FUND 270 - GENERAL FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
33	INTERGOVERNMENTAL REVENUES			
33.1310	DHS FEMA	$ 256,000	$ -	$ -
33.4317	Hazmat Grant	$ -	$ 10,000	$ -
33.0000	TOTAL INTERGOVERNMENTAL REVENUES	$ 256,000	$ 10,000	$ -
34	CHARGES FOR SERVICES			
34.2220	Fire Tax District - Current Year	$ 882,129	$ 900,000	$ 950,000
34.0000	TOTAL CHARGES FOR SERVICES	$ 882,129	$ 900,000	$ 950,000
36.1001	INVESTMENT INCOME	$ 897	$ 750	$ 600
37.1002	CONTRIBUTIONS & DONATIONS	$ 1,749	$ 2,000	$ 2,000
38	MISCELLANEOUS REVENUE			
38.9010	Miscellaneous Income	$ 402	$ 100	$ 100
38.0000	TOTAL MISCELLANEOUS REVENUE	$ 402	$ 100	$ 100
39	OTHER FINANCING SOURCES			
39.1201	Operating Trans. in General Fund	$ 1,409,644	$ 1,409,644	$ 1,360,000
39.1000	*Sub-total: Operating Transfers in*	*$ 1,409,644*	*$ 1,409,644*	*$ 1,360,000*
39.0000	TOTAL OTHER FINANCING SOURCES	$ 1,409,644	$ 1,409,644	$ 1,360,000
TOTAL REVENUES AND OTHER FINANCING		**$ 2,550,820**	**$ 2,322,494**	**$ 2,312,700**
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 1,365,885	$ 1,340,617	$ 1,311,903
51.1301	Overtime	$ 27,098	$ 30,000	$ 47,000
51.1000	*Sub-total: Salaries and Wages*	*$ 1,392,983*	*$ 1,370,617*	*$ 1,358,903*
51.2201	Social Security (FICA) Contributions	$ 97,638	$ 104,852	$ 103,956
51.2401	Retirement Contributions	$ 153,424	$ 109,649	$ 108,712
51.2701	Workers Compensation	$ 14,848	$ 22,839	$ 22,343
51.2901	Employment Physicals	$ 17,194	$ 35,000	$ 35,000
51.2902	Employee Drug Screening Tests	$ 366	$ 360	$ 360
51.2903	Hepatitis/Flu	$ 150	$ 150	$ 270
51.2000	*Sub-total: Employee Benefits*	*$ 283,620*	*$ 272,850*	*$ 270,641*
51.0000	TOTAL PERSONAL SERVICES	$ 1,676,603	$ 1,643,467	$ 1,629,544
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 195	Moved to legal	
52.1301	Computer Programming Fees	$ 3,553	$ 1,800	$ 7,400
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 3,748*	*$ 1,800*	*$ 7,400*
52.2101	Cleaning Services	$ 1,388	$ 1,400	$ 1,400
52.2201	Rep. and Maint. (Equipment)	$ 8,050	$ 6,000	$ 6,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 38,322	$ 24,000	$ 29,000
52.2203	Rep. and Maint. (Labor)	$ 28,218	$ 43,335	$ 45,100
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 23,652	$ 8,500	$ 10,300
52.2205	Rep. and Maint. (Office Equipment)	$ 4,491	$ 2,600	$ -
52.2206	Rep. and Maint. (Other Equipment)	$ 7,734	$ 10,000	$ 10,000

FUND 270 - GENERAL FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
52.2320	Rentals	$ 1,887	$ 500	$ 3,504
52.2000	*Sub-total: Property Services*	*$ 113,742*	*$ 96,335*	*$ 105,304*
52.3101	Insurance, Other than Benefits	$ 14,567	$ 14,730	$ 15,295
52.3201	Telephone	$ 1,155	$ 6,360	$ 5,200
52.3203	Cellular Phones	$ 4,039	$ 3,530	$ -
52.3206	Postage	$ 575	$ 250	$ 500
52.3301	Advertising	$ 360	$ -	$ 1,000
52.3401	Printing & Binding	$ 555	$ 1,000	$ 1,000
52.3501	Travel	$ 9,503	$ 10,000	$ 14,600
52.3601	Dues and Fees	$ 1,642	$ 1,965	$ 14,040
52.3701	Education and Training	$ 7,134	$ 11,435	$ 13,000
52.3853	Pest Control - Buildings	$ 480	$ 480	$ 720
52.3902	Inspections of Equipment	$ 6,153	$ 7,885	$ 11,360
52.3906	Contract Services	$ -	$ 50,000	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 46,164*	*$ 107,635*	*$ 76,715*
52.0000	TOTAL PURCHASED SERVICES	$ 163,654	$ 205,770	$ 189,419
53	SUPPLIES			
53.1101	Office Supplies	$ 3,348	$ 3,500	$ 4,450
53.1102	Parts and Materials	$ 3,418	$ 500	$ 2,500
53.1103	Chemicals	$ 352	$ 360	$ 5,125
53.1104	Janitorial Supplies	$ 898	$ 3,000	$ 3,750
53.1105	Uniforms	$ 9,398	$ 13,700	$ 27,500
53.1106	General Supplies and Materials	$ 2,826	$ 3,000	$ 5,625
53.1116	Public Education Supplies	$ -	$ 3,000	$ 3,000
53.1230	Electricity	$ 20,024	$ 18,500	$ 27,500
52.1240	Bottled Gas	$ 125	$ 100	$ 1,040
53.1270	Gasoline/Diesel	$ 24,872	$ 25,000	$ 30,000
53.1301	Food	$ 1,257	$ 1,700	$ 3,500
53.1401	Books and Periodicals	$ 186	$ 2,150	$ 2,925
53.1601	Small Tools and Equipment	$ 13,848	$ 16,667	$ 30,300
53.1605	Hazardous Materials Response Equipment	$ -	$ 10,000	$ 23,650
53.0000	TOTAL SUPPLIES	$ 80,552	$ 101,177	$ 170,865
54	CAPITAL OUTLAY (MINOR)			
54.1201	Site Improvement	$ -	$ -	$ 17,700
54.1300	Buildings	$ 1,450	$ 18,200	$ -
54.1321	Repairs to Fair Road Station	$ 4,000	$ -	$ -
54.1322	South Main Station	$ -	$ 100,000	$ -
54.2200	Vehicles	$ 29,076	$ 56,000	$ 35,000
54.2301	Furniture and Fixtures	$ 8,999	$ 16,040	$ 12,000
54.2401	Computers	$ 5,658	$ -	$ -
54.2501	Other Equipment	$ 353,159	$ 31,743	$ 78,100
54.2563	FD-27 Protective Clothing	$ 979	$ 44,257	$ 45,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 403,321	$ 266,240	$ 187,800

FUND 270 - GENERAL FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 320,676	$ 256,061	$ 356,563
55.2402	Life and Disability	$ 7,768	$ 7,973	$ 7,592
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 328,444	$ 264,034	$ 364,155
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 63	$ -	$ 2,000
57.3410	Fire Honor Guard	$ -	$ -	$ 4,775
57.0000	TOTAL OTHER COSTS	$ 63	$ -	$ 6,775
	TOTAL EXPENDITURES	**$ 2,652,637**	**$ 2,480,688**	**$ 2,548,558**

DESCRIPTION OF PROJECTS

FD-32 REPLACEMENT PICKUP: This vehicle will replace a Ford Crown Victoria with mileage in excess of 105,000 miles.

Impact on Operating Budget: $0

FD-34 REPLACEMENT PICKUP: The current vehicle is a 2000 Ford with over 100,000 miles. The replacement vehicle will be used primarily for transporting personnel and will serve as a back up command vehicle.

Impact on Operating Budget: $0

FD-40 REPLACE SELF CONTAINED BREATHING APPARATUS: The current self-contained breathing apparatus (SCBA's) are reaching the end of their useful life. Additionally, they do not have many of the safety features incorporated into SCBA's over the last few years.

Impact on Operating Budget: $0

FD-49 INSPECTOR PICKUP: The current pickup truck has exceeded its useful life. This unit will be replaced with a 1 ton crew cab to allow for transporting of trailers and crew members.

Impact on Operating Budget: $0

SUMMARY OF PROJECTS BY FISCAL YEAR:
STATESBORO FIRE SERVICE DELIVERY FUND

Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
FD-32	Replacement Pickup					$ 28,000		$ 28,000
FD-34	Replacement Pickup			$ 28,000				$ 28,000
FD-40	Replace Self Contained Breathing Apparatus	$ 16,500						$ 16,500
FD-49	Inspector Pickup		$ 37,500					$ 37,500
FD-50	Replace 1 Ton Pickup Truck						$ 28,000	$ 28,000
	TOTAL EXPENDITURES:	**$ 16,500**	**$ 37,500**	**$ 28,000**	**$ -**	**$ 28,000**	**$ 28,000**	**$ 138,000**


JAECKEL
STATESBORO CITY HALL

TAB 15

275 Hotel/Motel Tax Fund

HOTEL/MOTEL TAX FUND

This fund accounts for the receipts and disbursements of the 5% hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. The hotel/motel tax proceeds are distributed as follows under the contracts:

25.0 %	DSDA
35.0 %	SAC
40.0%	SCVB
100.0 %	Total

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2011 through June 30, 2012.

FUND 275 - HOTEL MOTEL TAX FUND **DEPT - 7540 - TOURISM**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
31	TAXES			
31.4100	Hotel/Motel Taxes	$ 439,838	$ 600,000	$ 600,000
31.4000	*Subtotal Taxes*	*$ 439,838*	*$ 600,000*	*$ 600,000*
	TOTAL OPERATING REVENUES	**$ 439,838**	**$ 600,000**	**$ 600,000**
	EXPENDITURES:			
57.2000	OTHER COSTS			
57.2001	Payment to other Agencies-SCVB	$ 303,488	$ 240,000	$ 240,000
57.2003	Payment to other Agencies-DSDA	$ 35,187	$ 150,000	$ 150,000
57.2004	Payment to other Agencies-Arts Council	$ 101,163	$ 210,000	$ 210,000
57.2000	TOTAL OTHER COSTS	$ 439,838	$ 600,000	$ 600,000
	TOTAL EXPENDITURES AND OTHER FINANCING USES	**$ 439,838**	**$ 600,000**	**$ 600,000**

TAB 16

286 Technology Fee Fund

TECHNOLOGY FEE FUND

This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

Section 78-10. Technology Fee. There shall be imposed by the Municipal Court of the City of Statesboro, Georgia a technology surcharge in the amount of $20.00 per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Public Safety and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department and Fire Department. The amounts can fluctuate from year to year depending on several variables.

FUND 286 - Technology Fee Fund

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	REVENUES			
34	Charges for Services	$ -	$ -	$ -
286.34.1191	Technology Fee	$ -	$ -	$ 120,000
	TOTAL REVENUES	**$ -**	**$ -**	**$ 120,000**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
286.3200.52.1301	Crime Reports.Com and TIPSoft	$ -	$ -	$ 4,788
286.3200.52.2206	Audio/surveil(Detective equipment)	$ -	$ -	$ 500
286.3200.52.2207	Police Radios repairs (non-maintenance)	$ -	$ -	$ 2,500
286.3200.52.2208	Radar repair &annual recertification	$ -	$ -	$ 500
286.3200.52.2209	Drug ID weighting scales annual calibration	$ -	$ -	$ 21,060
286.3200.52.3203	Cellular Phones Service (Verizon)	$ -	$ -	$ 6,900
286.3200.52.3204	Pagers	$ -	$ -	$ 980
286.3200.52.360101	MDT Techonology Fee	$ -	$ -	$ 36,720
286.3500.52.3203	Cellular Phones	$ -	$ -	$ 6,900
	TOTAL EXPENDITURES	**$ -**	**$ -**	**$ 80,848**

TAB 17

321 2002 SPLOST Fund

2002 SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST) FUND

This fund is used to account for the receipts and disbursements of the City's portion of the 2002 1% Special Purpose Local Option Sales Tax.

On March 19, 2002, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of five years when the 1997 SPLOST lapsed at the end of September, 2002. Since there is a two-month delay in receiving these funds, receipt of the proceeds began in December, 2002. Those proceeds will be disbursed pursuant to intergovernmental agreements negotiated between the four City Councils and the County Commission prior to the referendum.

This is **not** an additional tax, but an extension for five years of the 1997 SPLOST. This means that the sales tax rate in Bulloch County remained at 6% -- 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Bulloch County Board of Education, and 1% Special Purpose Local Option Sales Tax divided by the four cities and the County. However, subsequent to this referendum, the Bulloch County Board of Education held a referendum calling for the imposition of an additional 1% Special Purpose Local Option Sales Tax for Education, (E-SPLOST), which will fund major school construction and renovation projects. This referendum was approved by the voters, and accordingly the sales tax rate in Bulloch County was increased to 7%.

All money should be expended and this fund should be closed out by the end of FY 2011. The information included is for comparison purposes only.

FUND 321 - 2002 SPLOST FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	REVENUES:			
321.33.7113	Proceeds W Main/S Coll	$ 4,631	$ -	$ -
321.33.7129	Downtown Streetscape Proj	$ 482,558	$ -	$ -
321.33.7142	Pro - ENG-38 US 301/Rucker Lane	$ 7,370	$ -	$ -
321.33.714401	Pro - ENG-42 Streetscape Construction	$ -	$ 96,000	$ -
321.33.7150	Proceeds for W/S Projects	$ 65,957	$ -	$ -
321.33.715017	Pro- Well #10	$ 111,008	$ -	$ -
321.33.715018	Well #4 Emergency Repair	$ 20,000	$ -	$ -
321.39.1221	Transfer to Reclaimed Water Fund	$ 89,492	$ -	$ -
	TOTAL REVENUES	**$ 781,016**	**$ 96,000**	**$ -**
	EXPENDITURES:			
	ROADWAYS AND WALKWAYS			
321.4220.54.1467	ENG-28 Street Striping	$ 12,001	$ -	$ -
321.4220.54.1482	Streetscape Construction	$ -	$ 96,000	$ -
	OTHER FINANCING USES			
321.9000.61.1020	Transfers to Water/Waste Water Fund	$ 286,457	$ -	$ -
321.9000.61.1045	Transfer to Streetscape	$ 482,558	$ -	$ -
	TOTAL EXPENDITURES	**$ 781,016**	**$ 96,000**	**$ -**

TAB 18

322 2007 SPLOST Fund

2007 SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST) FUND

This fund is used to account for the receipts and disbursements of the City's portion of the 2007 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On July 18, 2006, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years when the 2002 SPLOST lapses at the end of September, 2007. Since there is a two-month delay in receiving these funds, receipt of the proceeds will begin in December, 2007. Those proceeds will be disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is **not** an additional tax, but an extension for six years of the 2002 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7%--4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the county and four cities.

FUND 322 - 2007 SPLOST FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	REVENUES:			
322.33.1001	Intertgovernmental Rev - Public Safety	$ 887,834	$ 550,000	$ -
322.33.7110	Landfill Air Rights	$ 1,166,667	$ 1,000,000	$ 1,226,000
322.33.7101	Proceeds for Police Vehicles	$ -	$ 250,000	$ 228,728
322.33.7113	Proceeds for Street and Drainage Projects	$ 825,894	$ 586,000	$ 1,606,500
322.33.7151	Proceeds Post Closure Expenses	$ -	$ 167,000	$ 166,000
322.33.7121	Proceeds for Fire Station Relocation	$ -	$ 300,000	$ 300,000
322.33.7150	Proceeds for Water and Sewer Projects	$ 1,523,464	$ -	$ 1,765,000
322.33.7153	Proceeds for Fire Department Equipment	$ -	$ -	$ 150,000
322.33.7170	Proceeds for Solid Waste Collection Projects	$ 236,750	$ 300,000	$ 224,000
322.36.1001	Interest Income	$ 2,379	$ -	$ -
322.38.9010	Miscellaneous Income	$ 1	$ -	$ -
322.39.3901	Proceeds from GMA Lease	$ 334,111	$ -	$ -
	TOTAL REVENUES	**$ 4,977,099**	**$ 3,153,000**	**$ 5,666,228**
	EXPENDITURES:			
	SITE			
322.1575.54.1107	ENG-26 Cemetery Expansion	$ 142,577	$ -	$ -
	SITE IMPROVEMENTS			
322.4220.54.1210	ENG-41 E.Main/Oak St./Courtland Parking Lot	$ -	$ 103,000	$ 225,000
	BUILDINGS			
322.3500.54.1330	Fire Station Relocation	$ -	$ 300,000	$ 300,000
	INFRASTRUCTURE			
322.4220.54.1467	Street Striping	$ 4,733	$ 30,000	$ 30,000
322.4220.54.1459	Sidewalk Repairs	$ 2,563	$ -	$ 20,000
322.4250.54.1539	ENG-2 Stormwater Phase II Regulations	$ -	$ 50,000	$ 50,000
322.4220.54.1473	ENG-40 Street Repaving	$ -	$ 200,000	$ 150,000
322.4220.54.1534	ENG-44 Inters. Improv. W.Grady @ S. College	$ -	$ 40,000	$ 250,000
322.4250.54.1532	ENG-86 Lanier Drainage Improvements	$ -	$ 27,500	$ -
322.4220.54.1535	ENG-87 Bermuda Run Sidewalk	$ -	$ 25,000	$ -
322.4220.54.1536	ENG-90 Install Sidewalk at Robinhood Trail	$ -	$ 5,500	$ 980,000
322.4220.54.1537	ENG-91 Church Street Improvements	$ -	$ 5,000	$ 78,500
322.4220.54.1538	ENG-98 Roadway Impr. at Elementary Schools	$ -	$ 100,000	$ -
322.4220.54.1541	ENG-81 Brannen St. and Zetterower Ave. Inter.	$ -	$ -	$ 40,000
322.4220.54.1542	ENG-84 S. Zetterower Ave. and Tillman Inter.	$ -	$ -	$ 50,000
322.4220.54.1543	ENG-97 Traffic Signal: Veterans/Brampton/Stam	$ -	$ -	$ 250,000
322.4220.54.1544	ENG-100 US 80 at Beasley/Cawana Inter	$ -	$ -	$ 25,000
322.4220.54.1545	ENG-101 Installation of Traffic Calming Measures	$ -	$ -	$ 25,000
322.4220.54.1546	ENG-103 Traffic Signal: Brannen St. @ Wal-Mart	$ -	$ -	$ 100,000
322.4220.54.1547	ENG-104 Con. Sidewalk S. Main from Rucker Ln.	$ -	$ -	$ 125,000
322.4220.54.1548	ENG-105 Stormwater Drain. Impr. N. College St.	$ -	$ -	$ 35,000
322.4220.54.1549	ENG-107 Con. Prkg Lot behind DSDA/City Bldg.	$ -	$ -	$ 55,000
322.4330.54.1540	WWD-14 Water/Sewer Rehab Projects	$ -	$ -	$ 200,000
322.4330.54.1513	WWD-32 Extension of W/S to Unserved Areas	$ -	$ -	$ 200,000

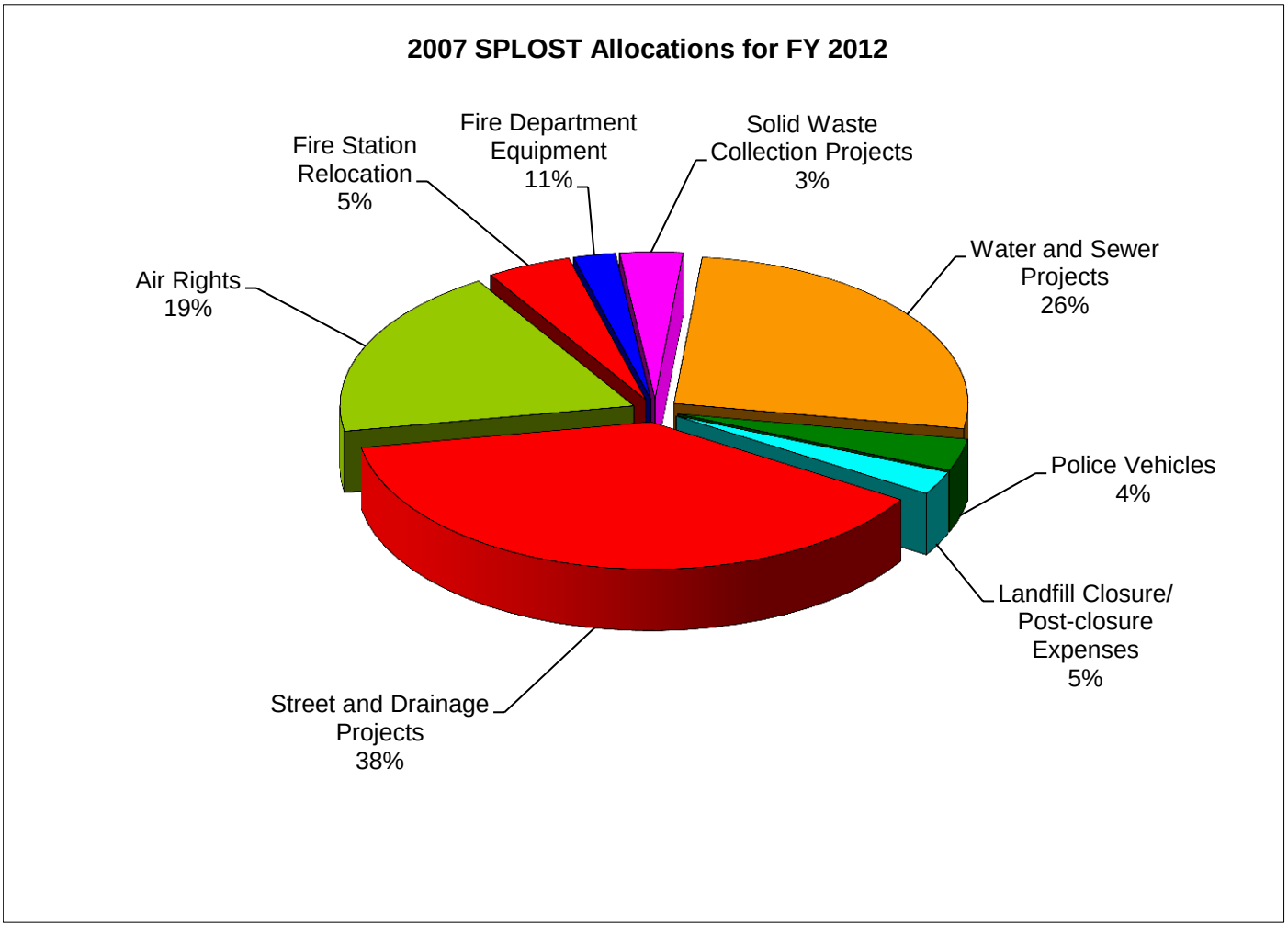
FUND 322 - 2007 SPLOST FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	VEHICLES			
322.3200.54.2215	Police Vehicles and Conversion	$ -	$ 250,000	$ 228,728
322.3500.54.2216	FD-10 Engine Replacement	$ 346,467	$ 350,000	$ -
322.4585.54.2246	PW-SWC-1 Knuckleboom Loader & Body	$ -	$ -	$ 124,000
322.4522.54.2247	PW-SWC-8 Residential Garbage Trucks	$ -	$ -	$ 100,000
322.3500.54.2503	FD-40 Personal Protection Equipment (SCBA)	$ -	$ -	$ 150,000
322.4335.54.2504	WWD-109 Replace Filters at WWTP	$ -	$ -	$ 1,300,000
	Other Financing			
322.9000.61.1003	Transfer to General Fund-GMA Lease	$ -	$ 66,822	$ -
322.9000.61.1040	Transfers to SWD	$ 1,276,511	$ 1,392,000	$ 1,392,000
322.9000.61.1030	Transfer to W/S	$ -	$ -	$ -
	TOTAL EXPENDITURES	**$ 1,772,851**	**$ 2,944,822**	**$ 6,483,228**

2007 SPLOST FUND ALLOCATIONS

FY 2012

Air Rights	$	1,226,000
Fire Station Relocation	$	300,000
Fire Department Equipment	$	150,000
Solid Waste Collection Projects	$	224,000
Water and Sewer Projects	$	1,700,000
Police Vehicles	$	228,728
Landfill Closure/Post-closure Expenses	$	166,000
Street and Drainage Projects	$	2,488,500
	$	**6,483,228**



DESCRIPTION OF PROJECTS

ENG-2 STORMWATER PHASE II REGULATIONS: The EPA and EPD have issued new stormwater regulations that require compliance in six (6) mandated areas. The City Engineering Department has been informed by State officials and related professionals that we should anticipate compliance requirements by the year 2013. Prompt installation of some key components will be crucial to the success of the Stormwater Program. This project will be used to retain the services of a qualified consultant to assist the City with setting up its Stormwater Program. The consultant would be charged with helping the City establish timelines, identify stormwater related needs, determine EPD requirements and program funding alternative including the possible implementation of a stormwater utility fee.

Impact on Operating Budget: $0

ENG-28 STREET STRIPING: This work is needed to bring existing pavement markings up to date or place new, necessary pavement markings.

Impact on Operating Budget: $0

ENG-40 STREET REPAVING PROGRAM: There are approximately 135 miles of streets and highways within the City limits. Of those, approximately 20 are State or Federal highways, which the Georgia Department of Transportation is responsible for maintaining. The other approximately 115 miles are solely the responsibility of the City. The funding for this project along with the States LARP (Local Assistance for Roads) funds will be used to resurface local roads as needed. It will also be used to mill down some streets before resurfacing, where additional asphalt would raise the road too high for the existing curb and gutter. Performing resurfacing, when needed, extends the service life of our streets.

Impact on Operating Budget: $0

ENG-41 EAST MAIN/COURTLAND ST. PARKING LOT (PHASE II & III): Well-lit, easily accessible parking spaces are a premium in the downtown area. Former concerns for additional downtown parking indicate that these additional 40 spaces (approximately) are desired by citizens and will be even more necessary with the opening of the GSU City Campus located directly across the street from this proposed parking lot.

Impact on Operating Budget: $0

ENG-44 INTERSECTION IMPROVEMENTS FOR W. GRADY ST. AND S. COLLEGE ST.: Presently, large vehicles and emergency vehicles have difficulty making the turn at this intersection because of the short turning radii and the close

proximity of the utility poles. Some of the corners do not have handicap accessible ramps and those that have them do not meet standards. This intersection is very close to a Fire Station, an EMS station and the Police station, so adequate turn movements are critical. Upgrading to the existing traffic signal will be required. Providing adequate lane width for all the thru and turn lanes at this intersection will also be required under this project.

Impact on Operating Budget: $0

ENG-90 INSTALL SIDEWALK AT ROBINHOOD TRAIL: A sidewalk is needed along Robinhood Trail to provide a safe place for the heavy volume of pedestrian traffic to travel. The continued construction of large scale, high density student housing at the easterly end of Robinhood Trail has provided a substantial increase in pedestrian traffic traveling to and from the GSU campus.

Impact on Operating Budget: $0

ENG-91 CHURCH STREET IMPROVEMENTS: In FY 2010, the City and County combined their efforts to make substantial improvements to Luetta Moore Park which is located along the southerly side of Church Street. The improvements to the park only provided minimal improvements to Church Street itself. The existing pavement of Church Street is in very poor condition, the pavement width varies from 16' to 18' (which is substandard), and the existing street drainage system is inadequate. Overall roadway improvements are badly needed.

Impact on Operating Budget: $0

ENG-97 TRAFFIC SIGNAL INSTALLATION/INTERSECTION IMPROVEMENTS VETERANS MEMORIAL PKWY @ BRAMPTON AVE./STAMBUK LANE: Install new traffic signal at the intersection of Veterans Memorial Parkway and Brampton Ave./Stambuk Ln. GDOT is currently performing a traffic study and the intersecting will likely warrant signalization. The intersection receives traffic on Brampton Avenue from the Market District, as well as East Georgia Regional Medical Center, University Pines Apartments and The Grove Apartments. From the southerly leg there are also two (2) large apartment complexes, the Garden District and the Exchange which produce a large number of vehicles which travel thru this intersection

Impact on Operating Budget: $0

ENG-98 ROADWAY IMPROVEMENTS AT ELEMENTARY SCHOOLS: The Bulloch County Board of Education is currently in the process of constructing three (3) new elementary schools. It is anticipated that roadway improvements will be required at

some of these schools. State law dictates that local BOE cannot spend its funds outside of BOE property lines, therefore, other funding sources must be identified to make any "warranted" improvements. It is our goal to find other sources of funding such as Georgia Department of Transportation funds, however, at this time we have not secured additional funding. This project will involve, where warranted by a traffic study, widening of the pavement in order to install left turn lanes and/or deceleration lanes and improve nearby turn radii at newly constructed elementary school(s).

Impact on Operating Budget: $0

ENG-103 TRAFFIC SIGNAL BRANNEN STREET AT WAL-MART ENTRANCE: There are a high number of left turn accidents by motorists at the Wal-Mart exit. The traffic signal would stop all traffic on Brannen Street to allow these motorists to make a safe left turn.

Impact on Operating Budget: $0

ENG-104 CONSTRUCT A 5' SIDEWALK ALONG THE WESTERLY SIDE OF S. MAIN ST. – APPROXIMATELY 2800 LF AND CONNECT TO EXISTING SIDEWALK BY SWEETHEART CIRCLE: A significant increase of pedestrian traffic along this busy corridor (primarily college students walking to and from the GSU campus) has increased the chances of a conflict between a vehicle and a pedestrian. Sidewalks are needed to provide a safe route to the existing signalized traffic signals located at 301 South/Rucker Lane and 301 South/Tillman Road.

Impact on Operating Budget: $0

ENG-SWC-1 KNUCKLEBOOM LOADER AND BODY: This project provides a replacement knuckleboom loader truck for the Solid Waste Collection Department. The department is unable to obtain parts for the current truck any longer and the components are worn and outdated.

Impact on Operating Budget: $2,500 Decrease in Repairs and Maintenance - Equipment

ENG-SWC-8 AUTOMATED RESIDENTIAL GARBAGE TRUCKS: This project will provide a replacement residential garbage truck for the Solid Waste Collection Department. These vehicles experience a tremendous amount of wear and tear and need to be replaced on a rotational basis.

Impact on Operating Budget: $0

PD-1 POLICE VEHICLES AND CONVERSIONS: The police department has attempted to rotate a third of the patrol vehicles out of the fleet every year due to excessive mileage and high maintenance cost. Staff vehicles, used for personnel assigned in administration, detectives, and training, are rotated approximately every sixth year.

Impact on Operating Budget: $0

FD-7 FIRE STATION RELOCATION: Over the last 10 years Statesboro has experienced rapid growth of both housing and businesses. A large amount of this growth is taking place on the east side of the City in the area of Cawana and Hwy 80. In order for the Fire Department to continue to provide the quality fire protection expected by the residents and business owners, a temporary fire station will be constructed in this area. A temporary station at this location would also help to maintain the city's ISO classification.

Impact on Operating Budget: $13,040 Increase for Building Upkeep and Electricity

WWD-14 WATER AND SEWER REHAB: Water distribution and sewer collection mains are in poor condition and are undersized.

Impact on Operating Budget: $0

WWD-14J EAST MAIN STREET WATER MAIN REPLACEMENT: Existing water main is improperly sized and is sand cast iron. Line has had numerous repairs over the last several years and in need of upgrading.

Impact on Operating Budget: $0

WWD-32 EXTENSION OF WATER AND SEWER TO UNSERVED AREAS: Provide water and sewer infrastructure to areas inside the city limits not yet served by these utilities.

Impact on Operating Budget: $0

WWD-109 TO REPLACE FILTER AT WWTP: Filters are in excess of 16 years old and the metal is badly deteriorating.

Impact on Operating Budget: $0

SUMMARY OF PROJECTS BY FISCAL YEAR:
2007 SPLOST FUND

Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
ENG-2	Stormwater Phase II Regulations	$ 50,000	$ 100,000	$ 50,000				$ 200,000
ENG-28	Street Striping/Street Signage	$ 30,000	$ 30,000	$ 30,000	$ 30,000			$ 120,000
ENG-34	Sidewalk Construction: Gentilly Road		$ 240,000					$ 240,000
ENG-40	Street Resurfacing Program	$ 150,000	$ 150,000					$ 300,000
ENG-41	East Main/Oak St./Courtland St. Parking Lot	$ 225,000						$ 225,000
ENG-44	Inter. Impr. W. Grady St. @ S. College St.	$ 250,000						$ 250,000
ENG-68	SR 24 and Lester Road Sidewalk			$ 480,000				$ 480,000
ENG-81	Brannen St. and Zetterower Ave. Intersection	$ 40,000						$ 40,000
ENG-82	West Grady Culvert Headwall Construction			$ 30,000				$ 30,000
ENG-84	S. Zetterower and Tillman Road Intersection	$ 50,000	$ 300,000					$ 350,000
ENG-90	Install Sidewalk at Robinhood Trail	$ 98,000						$ 98,000
ENG-91	Church Street Improvements	$ 78,500						$ 78,500
ENG-94	Drainage Improvement-Turner/Thomas/Lafayette			$ 30,000				$ 30,000
ENG-96	Chandler Road Area, Traffic Study		$ 33,500					$ 33,500
ENG-97	Traffic Signal: Veterans Pkwy/Brampton/Stambuk	$ 250,000						$ 250,000
ENG-98	Roadway Improvements at Elem. Schools		$ 45,000	$ 45,000				$ 90,000
ENG-100	US 80 at Beasley/Cawana Intersection Improve.	$ 25,000						$ 25,000
ENG-101	Installation of Traffic Calming Measures	$ 25,000	$ 100,000					$ 125,000
ENG-103	Traffic Signal: Brannen St. @ Wal-Mart Entrance	$ 100,000						$ 100,000
ENG-104	Construct Sidewalk S. Main from Rucker Lane	$ 125,000						$ 125,000
ENG-105	Stormwater Drainage Improve. N. College St.	$ 35,000						$ 35,000
ENG-106	Upgrade Post Top LED Street Lights-E. Main			$ 30,000				$ 30,000
ENG-107	Construct Parking Lot behind DSDA/City Bldg.	$ 55,000						$ 55,000
ENG-STS-31	Sidewalk Repairs	$ 20,000	$ 20,000	$ 20,000				$ 60,000
ENG-SWC-1	Knuckleboom loader and body	$ 124,000	$ 49,000					$ 173,000
ENG-SWC-8	Automated Residential Garbage Trucks	$ 100,000		$ 224,000				$ 324,000
ENG-SWD	Landfill Closure/post-closure Expenses	$ 166,000	$ 166,000					$ 332,000
ENG-SWD	Air Rights in Wayne County Landfill	$ 1,226,000	$ 1,226,000					$ 2,452,000
ENG-SWD-11	Frontendloader		$ 175,000					$ 175,000
PD-1	Police Vehicles and Conversions	$ 228,728	$ 239,091	$ 235,278	$ 245,712	$ 242,321	SPLOST 2013	$ 1,191,130
FD-7	New Fire Stations	$ 350,000	$ 350,000					$ 700,000
FD-40	SCBA Replacement	$ 150,000						$ 150,000
WWD-14	Water and Sewer Rehab Projects	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,200,000
	f) W. Jones/Denmark Sewer Rehab				$ 650,000			$ 650,000

SUMMARY OF PROJECTS BY FISCAL YEAR:
2007 SPLOST FUND

Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
	h) Phase II Streetscape Rehab						$ 1,500,000	$ 1,500,000
	k) Upgrade Sewer from Proctor St. to E. Parrish			$ 225,000				$ 225,000
	l) Upgrade Sewer Main (N. Edgewood to WWTP)				$ 125,000			$ 125,000
	m) Upgrade Sewer (Chandler Rd/Players Cl/Lanier)					$ 295,000		$ 295,000
WWD-32	Extension of W & S to Unserved Areas	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,200,000
	b) Foxlake SD Sewer Extension			$ 500,000				$ 500,000
	c) Oakcrest SD Sewer Extension					$ 1,000,000		$ 1,000,000
	e) Ramblewood SD Sewer Extension				$ 850,000			$ 850,000
WWD-109	Replace Filters at WWTP	$ 1,300,000						$ 1,300,000
	Proposed Uses of Cash	$ 5,651,228	$ 3,623,591	$ 2,299,278	$ 2,300,712	$ 1,937,321	$ 1,900,000	$ 17,712,130
	Existing Uses of Cash							
	None							$ -
	Total Uses of Cash	**$ 5,651,228**	**$ 3,623,591**	**$ 2,299,278**	**$ 2,300,712**	**$ 1,937,321**	**$ 1,900,000**	**$ 17,712,130**
	Sources of Cash							
	2007 SPLOST Proceeds for:							
	Fire Station Relocation	$ 350,000	$ 350,000	$ -	$ -	$ -	$ -	$ 700,000
	Fire Department Equipment	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000
	Police Department Vehicles	$ 228,728	$ 239,091	$ 235,278	$ 245,712	$ 242,321	$ -	$ 1,191,130
	Municipal Court Building							$ -
	Street and Drainage Projects	$ 1,606,500	$ 1,018,500	$ 715,000	$ 30,000	$ -	$ -	$ 3,370,000
	Water and Sewer Projects	$ 1,700,000	$ 400,000	$ 1,125,000	$ 2,025,000	$ 1,695,000	$ 1,900,000	$ 8,845,000
	Solid Waste Collection Equipment	$ 224,000	$ 49,000	$ 224,000	$ -	$ -	$ -	$ 497,000
	Solid Waste Disposal Projects	$ 1,392,000	$ 1,392,000					$ 2,784,000
	Solid Waste Disposal Equipment	$ -	$ 175,000	$ -	$ -	$ -	$ -	$ 175,000
	Total Sources of Cash	**$ 5,651,228**	**$ 3,623,591**	**$ 2,299,278**	**$ 2,300,712**	**$ 1,937,321**	**$ 1,900,000**	**$ 17,712,130**
	Increase (decrease) in Cash	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TAB 19

340 Downtown Streetscape Fund

DOWNTOWN STREETSCAPE FUND

This fund accounts for the receipts and disbursements from a Georgia Department of Transportation TE-21 (Transportation Enhancement) Grant to improve two sidewalks, curb and gutter, street trees and other landscaping, decorative benches and lighting in a portion of the downtown. The City was awarded a $530,000 grant for this project, and had committed to a local match. By adding $739,000 of local money, the project will have $1,269,000 available.

The funding will pay for the detailed construction plans and specifications, and the construction for the intersection of S. Main, W. Main, N. Main, and E. Main, continuing down E. Main to Railroad Street. This is the first of several planned phases to include the entire downtown area. This phase should tie in with the Greenway which extends from GSU to downtown, and the recently renovated Triangle Park.

Additional funding will come from two other sources. The street milling and resurfacing will come from the CIP Fund's street paving line item; and the burial of utility lines will come from the CIP Fund's line item for that purpose.

Subsequently, the City received an additional $300,000 to assist with the West Main Street portion from the Main/Main intersection through College Street. In addition to the Streetscape work, geometric improvements will be made at the W. Main St./College St. intersection.

The East Main Street phase of this project was completed in mid-fall. At this time, the West Main Street has been put on hold due to budgetary constraints and the expected impact to traffic and retail businesses in the area.

FUND 340 - DOWNTOWN STREETSCAPE FUND **DEPT - 4220 - ROADWAYS AND WALKWAYS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	REVENUES:			
33.4311	Proceeds from DOT	$ 492,775	$ -	$ -
39.1290	Transfer in from 2002 SPLOST Fund	$ 482,558	$ 96,000	$ -
	TOTAL REVENUES	**$ 975,333**	**$ 96,000**	**$ -**
	EXPENDITURES:			
54.1481	Downtown Streetscape - Architect	$ 375	$ -	$ -
54.1482	Downtown Construction	$ 995,747	$ 96,000	$ -
	TOTAL EXPENDITURES	**$ 996,122**	**$ 96,000**	**$ -**

TAB 20

350 Capital Improvements Program Fund

CAPITAL IMPROVEMENTS PROGRAM FUND

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year's listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund.

Funding is provided by a transfer from the General Fund, federal and state grants, and Georgia Department of Transportation (GDOT) grants and local assistance funding, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least $5,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund's budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

A summary of the six-year Capital Improvements Program to be financed from the Capital Improvements Fund is included at the end of this section. The complete Capital Improvements Program is a separate document, and contains more detailed information on each project.

FUND 350 - CAPITAL IMPROVEMENTS PROGRAM

Account Number	Account Description or Title	FY 2011 Budgeted	FY 2012 Budgeted
	REVENUES:		
	OTHER FINANCING SOURCES:		
350.39.1201	Operating Transfer in from General Fund	$ -	$ 100,000
350.39.1204	Operating Transfer in from Water/Wastewater Fund	$ 100,000	$ -
350.39.1270	Operating Transfer in from Broadband Wireless	$ -	$ -
350.33.4321	Georgia Rec. Trails Grant	$ 100,000	$ 100,000
350.39.3901	Loan from GMA Lease Pool Fund	$ 72,000	$ 100,000
	TOTAL REVENUES & OTHER FINANCING SOURCES	**$ 272,000**	**$ 300,000**
	EXPENDITURES:		
350.54.0000	CAPITAL OUTLAY		
350.54.1200	**Site Improvements**		
350.4200.54.1209	ENG-STS-92 Tree Maintenance	$ -	$ 5,000
350.6200.54.1209	ENG-PRK-18 Trees/Shrubs Maintenance	$ 12,000	$ 6,000
350.54.1300	**Buildings**		
350.1575.54.1313	ENG-18 Calibration of CH De-Humidifier and Chillers	$ 14,000	$ 14,000
350.4200.54.1322	PW-ST-79 Equipment Building	$ -	$ 35,000
350.7400.54.1323	CD-4 Office Remodeling	$ 10,000	$ -
350.54.1400	**Infrastructure**		
	Street and Sidewalk Projects		
350.4220.54.1427	CD-1 Luetta Moore Trail Phase 1	$ 119,548	$ 100,000
350.4220.54.1459	ENG-STS-31 Sidewalk Repairs	$ 20,000	$ -
350.54.1000	*Sub-total Property*	*$ 175,548*	*$ 160,000*
350.54.2200	**Vehicles (and motorized equipment)**		
350.6200.54.2216	ENG-PRK-1 Replace Commercial Mower	$ -	$ 9,500
350.4200.54.2227	ENG-STS-64 Replace Exmark Mowers	$ 15,000	$ 15,000
350.4200.54.2241	ENG-STS-74 Truck Replacement	$ -	$ 38,000
350.4200.54.2245	ENG-STS-88 Side Dresser	$ 72,000	$ -
350.4200.54.2246	ENG-STS-84 Replace Asphalt	$ -	$ 40,000
350.54.2500	**Other equipment**		
350.6200.54.2565	ENG-PRK-13 Christmas Decorations	$ 7,500	$ -
350.4200.54.2566	ENG-STS-90 Retroreflectivity testing equipment	$ -	$ 8,500
350.54.2000	*Sub-total Machinery and Equipment*	*$ 94,500*	*$ 111,000*
350.54.0000	**TOTAL CAPITAL OUTLAY EXPENDITURES**	**$ 270,048**	**$ 271,000**
	Fund Balance Increase (Decrease)	**$ 1,952**	**$ 29,000**

DESCRIPTION OF PROJECTS

CD-1 LUETTA MOORE TRAIL – PHASE I: Phase I of the Luetta Moore Trail is the first .24 mile phase of an urban recreational multi-use trail. The hard surfaced trail geared toward non-motorized users provides recreational opportunity within a low-income neighborhood while creating linkage between neighborhoods, subsidized housing, city parks, major employers and city center. Following completion of all phases, the Luetta Moore Trail is anticipated to be 1 mile in length. Funding has been requested for a portion of the construction cost through the Georgia Recreational Trails grant program. The project is consistent with the Bulloch County Greenways System Master Plan (2003), and identified as a prioritized bicycle/pedestrian project in the Bulloch County/City of Statesboro 2035 LRTP (2009).

Impact on Operating Budget: $1,000 Increase for Maintenance

ENG-18 CALIBRATION OF CITY HALL DE-HUMIDIFIER AND CHILLERS: Chiller engines have been upgraded to 100% status. The new SEMCO dehumidifier and chillers will need calibration and general maintenance to perform properly. Proper yearly maintenance will keep chillers and de-humidifier running smoothly.

Impact on Operating Budget: $0

ENG-PT-18 TREES AND SHRUBS MAINTENANCE: This project will entail replacing dead trees and shrubs along the Willie McTell Trail as well as in other locations around the city. It will also provide additional trees and shrubs as needed to maintain city properties, meet "Tree City USA" demands, and promote the use and aesthetics of city parks and facilities.

Impact on Operating Budget: $0

ENG-STS-64 REPLACE EXMARK MOWERS: Due to heavy use each year, these units undergo extreme metal fatigue. They need to be replaced on a 2 year rotational basis.

Impact on Operating Budget: $0

ENG-STS-79 MARTIN LUTHER KING, JR. DRIVE DRAINAGE AND SIDEWALK IMPROVEMENTS: Phase 1 of the Luetta Moore Trail is the first .24 mile phase of an urban recreational multi-use trail. The hard surfaced trail geared toward non-motorized users provides recreational opportunity within a low-income neighborhood while creating linkages between neighborhoods, subsidized housing, city parks, major employers and city center. Following

completion of all phases, the Luetta Moore Trail is anticipated to be 1 mile in length. Funding has been requested for a portion of the construction cost through the Georgia Recreational Trails grant program. The project is consistent with the Bulloch County Greenways System Master Plan (2003), and identified as a prioritized bicycle/pedestrian project in the Bulloch County/City of Statesboro 2035 LRTP (2009).

Impact on Operating Budget: $0

ENG-STS-90 ROBINHOOD TRAIL SIDEWALK: A sidewalk is needed along Robinhood Trail to provide a safe place for the heavy volume of pedestrian traffic to travel. The continued construction of large scale, high density student housing at the easterly end of Robinhood Trail has provided a big increase in pedestrian traffic traveling to and from the GSU campus.

Impact on Operating Budget: $0

ENG-STS-92 WEST MAIN STREETSCAPE: The City Council determined several years ago to support and fund major infrastructure improvements to downtown Statesboro as a means of improving the safety and environment. This would in turn create an atmosphere which will encourage businesses to locate downtown. Phase I of the Streetscape Project involved upgrading East Main Street between Main Street & Main Street and Railroad Street. Phase I has been completed. West Main Street Streetscape will be Phase II.

Impact on Operating Budget: $0

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

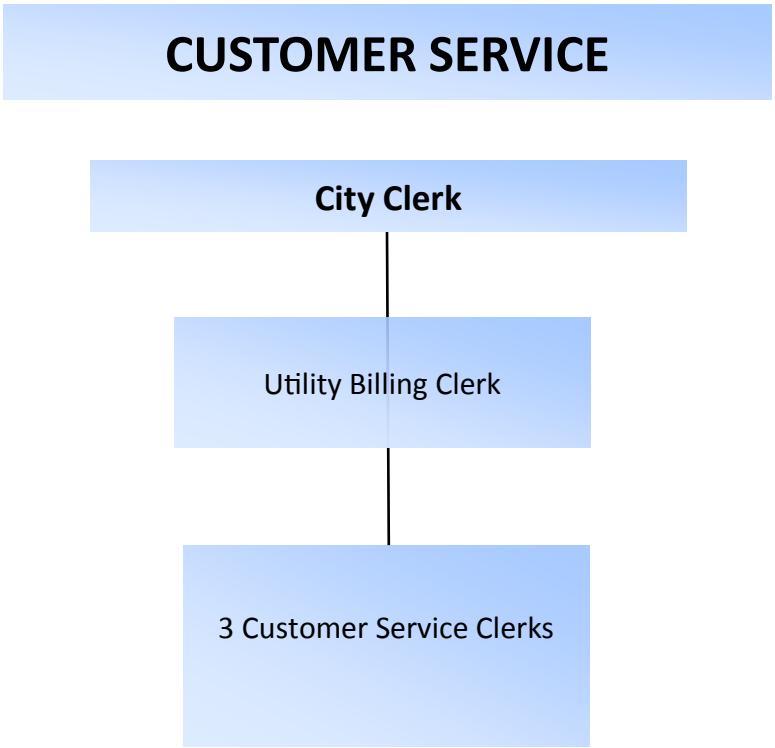
Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
CD-1	Luetta Moor Trail-Phase I	$ 100,000						$ 100,000
ENG-5	Engineering Department Vehicles		$ 20,000					$ 20,000
ENG-12	Updates City Maps and Boundary Markers			$ 10,000			$ 10,000	$ 20,000
ENG-18	Calibration of CH De-Humidifier and Chillers	$ 14,000	$ 10,000	$ 15,000	$ 11,000	$ 15,000	$ 11,000	$ 76,000
ENG-20	Install GIS (Arc View) Software				$ 6,000	$ 12,000		$ 18,000
ENG-24	Decorative Entrance Signs to City					$ 28,000		$ 28,000
ENG-65	Right of Way Improvements					$ 25,000		$ 25,000
ENG-78	Rackley Street Curb and Gutter					$ 22,000		$ 22,000
ENG-95	Re-Paint Exterior of City Hall		$ 40,000					$ 40,000
ENG-PWA-2	Pickup Replacement				$ 20,000			$ 20,000
ENG-PRK-1	Replace Commercial Mower (net with trade-in)	$ 9,500	$ 9,500	$ 9,500	$ 9,500	$ 9,500	$ 9,500	$ 57,000
ENG-PRK-4	Crewcab Truck with Landscaping Body				$ 33,000			$ 33,000
ENG-PRK-9	Steel Frame Shelter		$ 25,000					$ 25,000
ENG-PRK-11	Replace Pickup			$ 24,000				$ 24,000
ENG-PRK-13	Decorations		$ 7,500		$ 7,500		$ 7,500	$ 22,500
ENG-PRK-18	Tree/Shrub Maintenance	$ 6,000	$ 6,000	$ 6,000	$ 6,000			$ 24,000
ENG-STS-62	Replace Bushhog Mowers		$ 8,000					$ 8,000
ENG-STS-64	Replace Commercial Mowers (net with trade-in)	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 90,000
ENG-STS-74	Truck Replacement	$ 38,000		$ 38,000		$ 38,000		$ 114,000
ENG-STS-79	Relocate Paint and Sign Equipment Shelter	$ 35,000	$ 35,000					$ 70,000
ENG-STS-80	Replace Existing Trucks		$ 26,000		$ 26,000		$ 26,000	$ 78,000
ENG-STS-84	Replace Asphalt Truck	$ 40,000						$ 40,000
ENG-STS-85	Hot Patch Asphalt Trailer		$ 43,000					$ 43,000
ENG-STS-87	Renovations to Facilities			$ 10,000	$ 10,000			$ 20,000
ENG-STS-89	Dirt Pit						$ 90,000	$ 90,000
ENG-STS-90	Retroreflectivity testing equipment	$ 8,500						$ 8,500
ENG-STS-92	Tree Maintenance	$ 5,000		$ 5,000		$ 5,000		$ 15,000
ENG-STS-93	Replace ditching excavator						$ 120,000	$ 120,000
ENG-STS-94	Replace Road Tractor				$ 120,000			$ 120,000
PD-15	Bullet Proof Vests					$ 13,440		$ 13,440

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

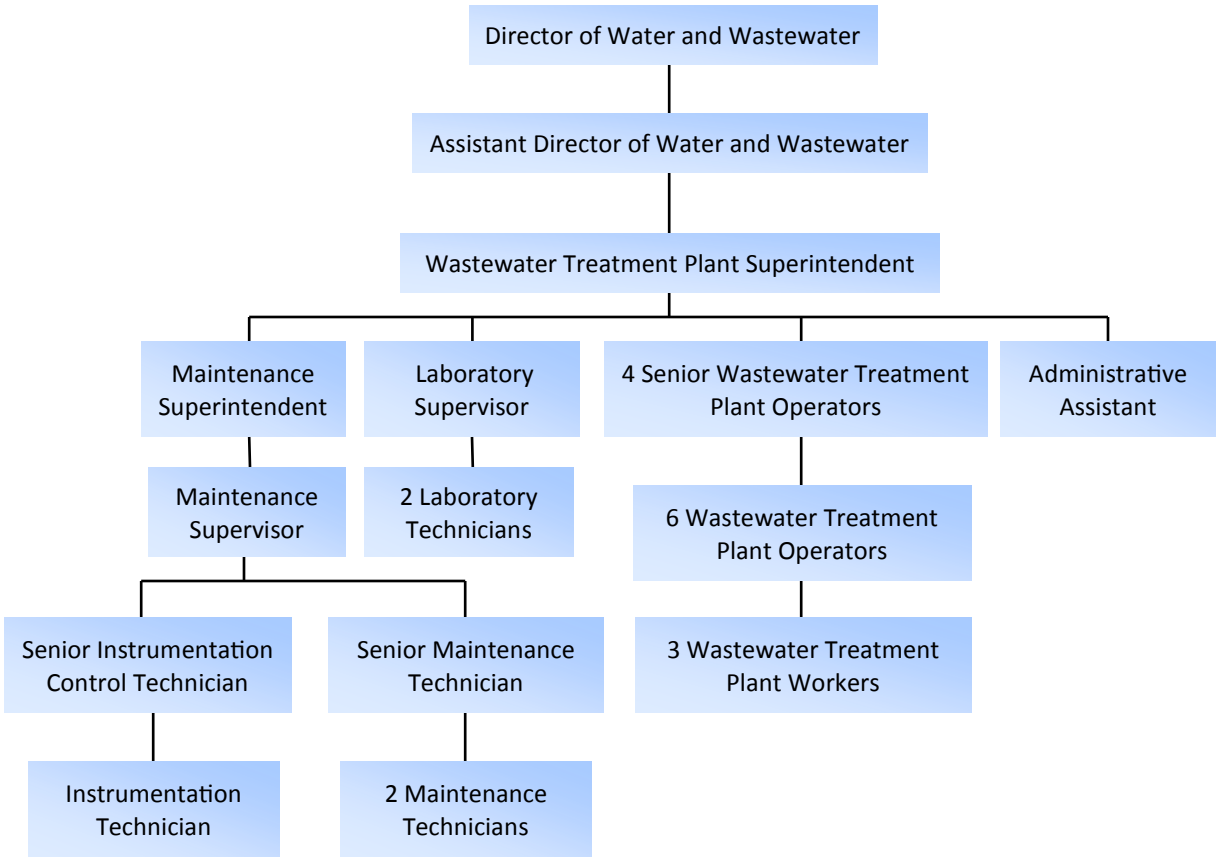
Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
PD-17	Live Fire Training Complex			$ 65,000				$ 65,000
PD-24	Animal Control Vehicle				$ 22,000			$ 22,000
	TOTAL EXPENDITURES:	**$ 271,000**	**$ 245,000**	**$ 197,500**	**$ 286,000**	**$ 182,940**	**$ 289,000**	$ 1,471,440
	PROJECTED REVENUES AND							
	OTHER FINANCING SOURCES							
	Transfer from General Fund	$ 100,000	$ 125,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 925,000
	GMA Capital Loan Pool	$ 100,000	$ 89,000	$ 38,000	$ 101,000	$ 38,000	$ 120,000	$ 486,000
	Donations							$ -
	Grants	$ 100,000						$ 100,000
	T-SPLOST							$ -
	TOTAL REVENUES AND OTHER	**$ 300,000**	**$ 214,000**	**$ 213,000**	**$ 276,000**	**$ 213,000**	**$ 295,000**	**$ 1,511,000**
	FINANCING SOURCES							
	SURPLUS (OR DEFICIT)	**$ 29,000**	**$ (31,000)**	**$ 15,500**	**$ (10,000)**	**$ 30,060**	**$ 6,000**	**$ 39,560**

TAB 21

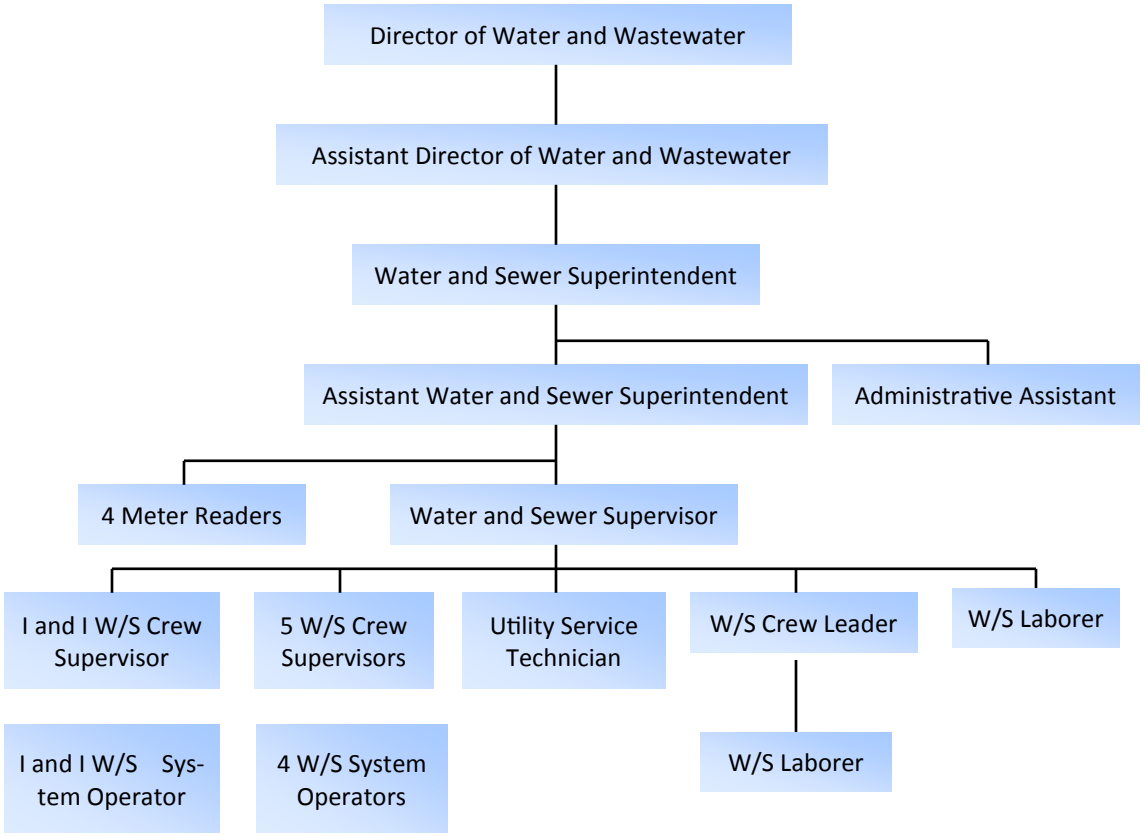
505 Water & Sewer Fund


CUSTOMER SERVICE
City Clerk
Utility Billing Clerk
3 Customer Service Clerks

WASTEWATER DEPARTMENT



WATER/SEWER DEPARTMENT



WATER AND SEWER FUND

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

A summary of the six-year Capital Improvements Program financed in the Water and Sewer Fund is included at the end of this section. The complete Capital Improvements Program is a separate document, and contains more detailed information on each project.

GOALS & OBJECTIVES

Goal: Continue to provide safe drinking water with no disruptions other than for minor line repairs.
Objectives:
1. Continue to maintain all lines, pumps and water tanks so that breakdowns are avoided.
2. Continue to maintain the SCADA system so that system information is provided in a timely manner for the operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required, and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Install $50,000 worth of touch-read meters to replace older meters.

Goal: Continue to collect and treat all wastewater on our system within the NPDES permit issued by the Environmental Protection Division of the Georgia Department of Natural Resources.
Objectives.
1. Continue to maintain the sewer lines, pump stations, and WWTP so that overflows are avoided.
2. Continue to operate the WWTP and the laboratory so that all parameters of the NPDES Permit are met, and properly tested and reported to the State monthly.
3. Install emergency generators at two more sewer lift stations.
4. Repair the tanks at the wastewater treatment plant.

Goal: Reduce the amount of infiltration and inflow into the wastewater collection system.
Objectives:
1. Use the Cues camera to systematically identify the areas of worst infiltration and inflow, particularly in heavy rains.
2. Develop a priority rating system for these problems, and either contract for or repair in-house.

Goal: Continue to improve the City's capacity to provide quality customer service.
Objectives:
1. Publicize through GSU mailings to students, and other forms of media of all customers the availability of online utility, property tax, and court fine payments.
2. Keep the number of misreads on utility accounts below 0.05%.
3. Continue to correct billing errors within a 24-hour time period.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	**Actual**	**Adopted**	**Projected**	**Base**
*Number of residential water customers	9,309	9,228	9,250	8,784	8,800
*Number of residential sewer customers	8,675	8,610	8,632	8,439	8,445
*Number of commercial/industrial water customers	1,470	1,356	1,370	1,165	1,170
*Number of commercial/industrial sewer customers	1,170	1,102	1,116	1,081	1,085
*Government agency water customers	83	202	205	152	155
*Government agency sewer customers	31	109	112	109	109
**Multi-meter customers	211	193	202	193	193
*Irrigation customers	650	642	650	524	530
*Fire system customers	150	160	169	169	172
Gallons of water pumped from wells	1,187,033,000	1,172,233,000	1,180,897,000	1,179,805,000	1,180,000,000
Gallons of water billed	1,118,660,000	1,017,105,000	1,080,000,000	999,225,000	1,020,010,000
Percentage of treated water lost to leakage, fire protection & other	5.8%	13.0%	8.5%	15.0%	14.0%
Gallons of sewage treated and discharged from the WWTP	1,204,500,000	1,587,104,000	1,387,000,000	1,148,574,000	1,277,500,000
Gallons of sewage billed	1,198,639,000	877,586,000	990,000,000	846,348,000	880,491,000
Percentage of treated sewage from infiltration and inflow	1%	45%	29%	26%	31%
Number of operational water wells	6	5	6	6	6
Average Gallons per Day (GPD) of water pumped	3,252,000	3,211,597	3,235,334	3,232,342	3,232,876
***Average GPD allowed by EPD Withdrawal Permit	5,875,000	5,875,000	5,875,000	5,875,000	5,875,000
Percentage of Permitted Average GPD actually used	55%	55%	55%	55%	55%
Peak GPD of water pumped	4,880,000	4,485,000	4,380,000	4,964,000	4,959,000
Number of operational sewage lift stations	23	23	24	23	23
Average GPD of sewage treated and discharged from the WWTP	3,300,000	4,350,000	3,800,000	3,150,000	3,500,000
Average GPD of sewage discharge permitted by NPDES Permit	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Percentage of Permitted Average GPD actually used	33%	44%	38%	32%	35%

	FY 2010		FY 2011		FY 2012
	Adopted	Actual	Adopted	Projected	Base
Number of water leaks repaired	560	580	536	591	595
Number of sewage spills requiring EPD notification	0	0	0	0	0
Number of NPDES Permit violations per EPD	0	0	0	0	0
Dollar amount of fixed assets at FY end	$38,401,925	$36,397,602	$38,401,925	$36,397,602	$36,397,602
Long-term debt outstanding at FY end	$10,581,827	$18,434,765	$14,369,609	$17,834,612	$17,254,094
Long-term debt outstanding as a % of fixed assets at FY end	28%	51%	37%	49%	47%
Long-term debt outstanding per capita at FY end	$399	$696	$542	$625	$605
Water & Wastewater Annual Debt Service Payments (P & I)	$1,388,886	$8,493,397	$1,324,181	$1,324,181	$1,336,778
Net Income for FY	$229,829	$693,552	$284,536	$214,274	$1,726,857
Ratio of Water & Wastewater System Net Income to Annual Debt Service Payments (P & I)	16.5%	8.2%	21.5%	16.2%	129.2%
Number of FTE employees	50.5	50.5	54.5	55.5	55.5
Net Income (Loss) per FTE employee	$4,551	$13,734	$5,221	$3,861	$31,115
Number of Utility Bills processed annually	158,000	140,000	136,000	141,000	141,000
Number of Employees in utility billing/collection	4	4	4	4	4
Average Number of Utility Bills processed per employee	39,500	35,000	34,000	35,250	35,250
Dollar Amount of Utility Bills processed annually	$19,690,444	$18,278,268	$18,350,000	$19,000,000	$20,000,000
Percentage of Utility Accounts Receivable (water, sewer, gas & solid waste) 60 or more days delinquent at FY end	3.5%	1.4%	2.0%	0.0%	0.0%

*Actual accounts based on FEB of FY to be representative of college students

**FY 2010 Actual units supplied by multi-meter accounts is 2,901

***Current water withdrawal permit 7.345 monthly average/5.875 annual average.

EXPENSES SUMMARY

Customer Service

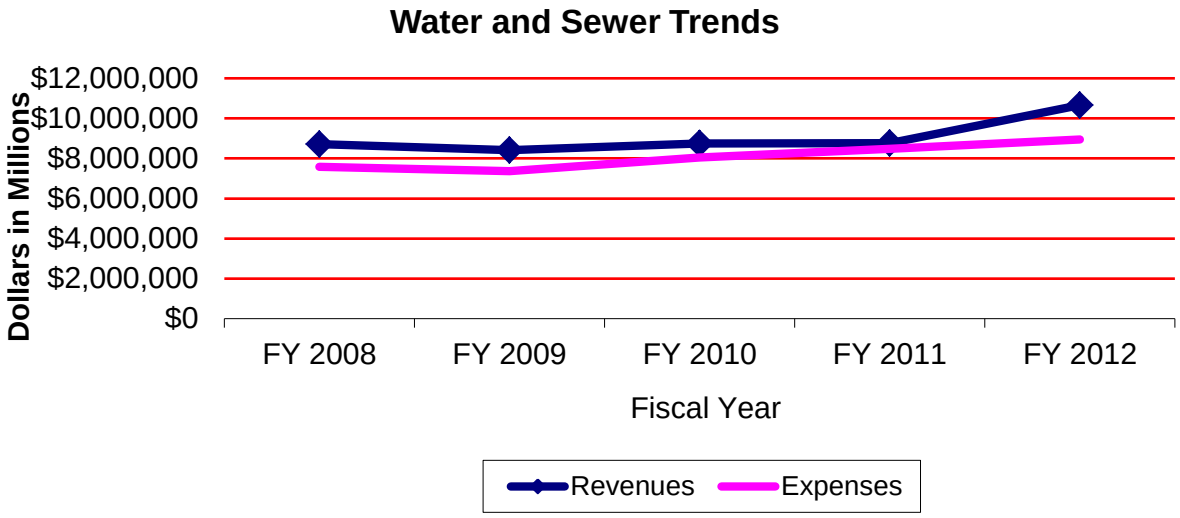
	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ -	$ 139,955	$ 155,537	11.13%
Purchase/Contract Services	$ -	$ 16,375	$ 81,480	397.59%
Supplies	$ -	$ 9,050	$ 10,200	12.71%
Capital Outlay (Minor)	$ -	$ 500	$ 4,000	700.00%
Interfund Dept. Charges	$ -	$ 28,552	$ 77,204	170.40%
Depreciation/Amortization	$ -	$ -	$ -	-
Other Costs	$ -	$ 300	$ 300	0.00%
Debt Services	$ -	$ -	$ -	-
Total Expenses	$ -	$ 194,732	$ 328,721	68.81%

Wastewater Treatment Plant

Personal Services/Benefits	$ 1,207,489	$ 1,225,657	$ 1,202,354	-1.90%
Purchase/Contract Services	$ 249,340	$ 282,602	$ 292,360	3.45%
Supplies	$ 495,746	$ 523,700	$ 536,500	2.44%
Capital Outlay (Minor)	$ 9,711	$ 10,800	$ 14,000	29.63%
Interfund Dept. Charges	$ 239,556	$ 194,771	$ 560,633	187.84%
Depreciation/Amortization	$ 796,762	$ 784,684	$ 748,107	-4.66%
Other Costs	$ 186,074	$ 162,700	$ 182,700	12.29%
Debt Services	$ 19,775	$ -	$ -	0.00%
Total Expenses	$ 3,204,453	$ 3,184,914	$ 3,536,654	11.04%

Water/Sewer

Personal Services/Benefits	$ 1,048,431	$ 1,065,530	$ 1,071,316	0.54%
Purchase/Contract Services	$ 321,763	$ 319,747	$ 341,390	6.77%
Supplies	$ 550,105	$ 629,900	$ 664,000	5.41%
Capital Outlay (Minor)	$ 7,333	$ 8,900	$ 10,000	12.36%
Interfund Dept. Charges	$ 255,895	$ 205,092	$ 581,000	183.29%
Depreciation/Amortization	$ 903,956	$ 898,643	$ 920,750	2.46%
Other Costs	$ 50,611	$ 45,050	$ 45,050	0.00%
Debt Services	$ 390,787	$ 699,490	$ 731,725	4.61%
Non-Operating Expenses	$ 1,215,000	$ 1,224,000	$ 713,118	-41.74%
Total Expenses	$ 4,743,881	$ 5,096,352	$ 5,078,349	-0.35%


Water and Sewer Trends
Dollars in Millions
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
FY 2008
FY 2009
FY 2010
FY 2011
FY 2012
Fiscal Year
Revenues
Expenses

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
	Water			
	CHARGES FOR SERVICES			
34.1000	*General government*			
34.1700	Indirect Cost Allocation for Meter Reader	$ 65,595	$ 65,970	$ 66,857
34.1700	*Sub-total: General Government*	*$ 65,595*	*$ 65,970*	*$ 66,857*
34.4210	*Water charges*			
34.4211	Administrative Service Fees	$ 49,361	$ 50,000	$ 58,000
34.4212	Inside Residential Water Charges	$ 3,587,310	$ 3,984,750	$ 4,645,000
34.4218	Fire Sprinkler Service Fees	$ 113,439	$ 120,000	$ 130,000
34.4219	Miscellaneous Income	$ 196,319	$ 100,000	$ 115,000
34.4210	*Sub-total: Water Charges*	*$ 3,946,429*	*$ 4,254,750*	*$ 4,948,000*
34.4291	Water Tap Fees	$ 337,805	$ 92,000	$ 100,000
34.4292	Late Payment Penalties and Interest	$ 61,922	$ 70,000	$ 70,000
34.4293	Reconnection Fees	$ 172,995	$ 150,000	$ 150,000
34.4290	*Sub-total: Other Fees*	*$ 572,722*	*$ 312,000*	*$ 320,000*
34.4200	TOTAL CHARGES FOR SERVICES	$ 4,584,747	$ 4,632,720	$ 5,334,857
	Sewer			
	CHARGES FOR SERVICES			
34.4250	*Sewer charges*			
34.4251	Inside Residential Sewer Charges	$ 3,312,429	$ 3,625,500	$ 3,207,000
34.4250	*Sub-total: Sewer Charges*	*$ 3,312,429*	*$ 3,625,500*	*$ 3,207,000*
34.4295	Sewer Tap Fees	$ 126,375	$ 34,500	$ 20,000
34.4296	Late Payment Penalties and Interest	$ 57,330	$ 60,000	$ 69,000
34.4297	Water Conn/Running Inside	$ 420	$ 1,000	$ 200
34.4290	*Sub-total: Other Fees*	*$ 184,125*	*$ 95,500*	*$ 89,200*
34.4200	TOTAL CHARGES FOR SERVICES	$ 3,496,553	$ 3,721,000	$ 3,296,200
	TOTAL OPERATING REVENUES	**$ 8,081,300**	**$ 8,353,720**	**$ 8,631,057**
	OPERATING EXPENSES:			
		DEPT - 1590 - CUSTOMER SERVICE		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ -	$ 117,289	$ 130,807
51.1301	Overtime	$ -	$ 3,500	$ 3,500
51.1000	*Sub-total: Salaries and Wages*	*$ -*	*$ 120,789*	*$ 134,307*
51.2201	Social Security (FICA) Contributions	$ -	$ 9,240	$ 10,275
51.2401	Retirement Contributions	$ -	$ 9,663	$ 10,745
51.2701	Workers Compensation	$ -	$ 188	$ 210
51.2903	Hepatitis/ Flu Vaccine	$ -	$ 75	$ -
51.2000	*Sub-total: Employee Benefits*	*$ -*	*$ 19,166*	*$ 21,230*
51.0000	TOTAL PERSONAL SERVICES	$ -	$ 139,955	$ 155,537
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ -	$ -	$ 2,000
52.2205	Rep. and Maint. (Office Equipment)	$ -	$ 5,000	$ 7,000

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
52.2000	*Sub-total: Property Services*	*$ -*	*$ 5,000*	*$ 9,000*
52.3101	Insurance	$ -	$ 1,480	$ 1,480
52.3201	Telephone	$ -	$ 2,000	$ 4,000
52.3203	Cellular Phones	$ -	$ 1,875	$ -
52.3206	Postage	$ -	$ 20	$ 60,000
52.3401	Printing and Binding	$ -	$ 4,000	$ 7,000
52.3501	Travel	$ -	$ 1,000	$ -
52.3701	Education and Training	$ -	$ 1,000	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ -*	*$ 11,375*	*$ 72,480*
52.0000	TOTAL PURCHASED SERVICES	$ -	$ 16,375	$ 81,480
53	SUPPLIES			
53.1101	Office Supplies	$ -	$ 8,000	$ 8,000
53.1106	General Supplies and Materials	$ -	$ 50	$ 50
53.1301	Food	$ -	$ -	$ 150
53.1601	Small Tools and Equipment	$ -	$ 1,000	$ 2,000
53.0000	TOTAL SUPPLIES	$ -	$ 9,050	$ 10,200
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 500	$ 4,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 500	$ 4,000
55	INTERFUND/DEPT. CHARGES			
55.1002	Indirect Cost Allocation - General Fund	$ -	$ -	$ 26,778
55.2401	Self-funded Insurance (Medical)	$ -	$ 27,814	$ 49,762
55.2402	Life and Disability	$ -	$ 738	$ 664
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ -	$ 28,552	$ 77,204
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ -	$ 300	$ 300
57.0000	TOTAL OTHER COSTS	$ -	$ 300	$ 300
	Sub-total Customer Service Expenses	**$ -**	**$ 194,732**	**$ 328,721**
		DEPT - 4335 - WASTE WATER TREATMENT PLANT		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 988,916	$ 1,029,782	$ 1,011,591
51.1301	Overtime	$ 8,553	$ 16,000	$ 14,000
51.1000	*Sub-total: Salaries and Wages*	*$ 997,469*	*$ 1,045,782*	*$ 1,025,591*
51.2201	Social Security (FICA) Contributions	$ 70,386	$ 80,002	$ 78,611
51.2401	Retirement Contributions	$ 130,049	$ 83,663	$ 82,207
51.2701	Workers Compensation	$ 9,263	$ 15,210	$ 14,945
51.2901	Employment Physicals	$ -	$ 300	$ 300
51.2902	Employee Drug Screening Tests	$ 154	$ 400	$ 400
51.2903	Hepatitis/ Flu Vaccine	$ 168	$ 300	$ 300
51.2000	*Sub-total: Employee Benefits*	*$ 210,020*	*$ 179,875*	*$ 176,763*
51.0000	TOTAL PERSONAL SERVICES	$ 1,207,489	$ 1,225,657	$ 1,202,354

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 225	Moved to legal	
52.1202	Engineering Fees	$ 26,682	$ 30,000	$ 30,000
52.1301	Computer Programming Fees	$ 2,231	Moved to IT	$ 5,000
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 29,138*	*$ 30,000*	*$ 35,000*
52.2201	Rep. and Maint. (Equipment)	$ 16,974	$ 15,000	$ 16,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 4,542	$ 7,200	$ 9,000
52.2203	Rep. and Maint. (Labor)	$ 11,430	$ 13,340	$ 16,500
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 14,966	$ 17,000	$ 17,000
52.2205	Rep. and Maint. (Office Equipment)	$ 765	$ 500	$ 500
52.2206	Rep. and Maint. (Other equipment)	$ 90,020	$ 95,000	$ 95,000
52.2208	Rep. and Maint. (Pump Station)	$ 440	$ -	$ -
52.2320	Rentals	$ 3,953	$ 5,500	$ 6,500
52.2000	*Sub-total: Property Services*	*$ 143,090*	*$ 153,540*	*$ 160,500*
52.3101	Insurance	$ 37,628	$ 38,422	$ 39,510
52.3201	Telephone	$ 1,212	$ 2,000	$ 1,600
52.3203	Cellular Phones	$ 4,894	$ 4,800	$ 3,500
52.3204	Pagers	$ 476	$ 550	$ 550
52.3206	Postage	$ 2,454	$ 3,000	$ 3,200
52.3301	Advertising	$ 1,418	$ 1,500	$ 1,500
52.3401	Printing and Binding	$ 393	$ 750	$ 500
52.3501	Travel	$ 12,099	$ 20,000	$ 20,000
52.3601	Dues and Fees	$ 2,148	$ 3,000	$ 3,000
52.3701	Education and Training	$ 4,008	$ 4,000	$ 4,000
52.3801	Licenses	$ -	$ 3,000	$ 500
52.3851	Contract Labor	$ 1,204	$ 3,000	$ 3,000
52.3904	Laboratory Services	$ 2,786	$ 7,000	$ 8,000
52.3906	Contracted Services	$ 6,392	$ 8,040	$ 8,000
52.3000	*Sub-total: Other Purchased Services*	*$ 77,112*	*$ 99,062*	*$ 96,860*
52.0000	TOTAL PURCHASED SERVICES	$ 249,340	$ 282,602	$ 292,360
53	SUPPLIES			
53.1101	Office Supplies	$ 2,568	$ 3,200	$ 3,500
53.1102	Parts and Materials	$ 12,091	$ 12,000	$ 12,000
53.1103	Chemicals	$ 47,877	$ 60,000	$ 60,000
53.1104	Janitorial Supplies	$ 104	$ 1,000	$ 1,000
53.1105	Uniforms	$ 7,208	$ 10,000	$ 11,000
53.1106	General Supplies and Materials	$ 11,544	$ 10,000	$ 11,000
53.1114	Laboratory Supplies	$ 10,807	$ 11,000	$ 13,000
53.1115	Laboratory Reagents	$ 11,086	$ 11,000	$ 13,000
53.1230	Electricity: WWTP	$ 368,028	$ 370,000	$ 370,000
53.1270	Gasoline/Diesel	$ 18,482	$ 26,000	$ 32,500
53.1301	Food	$ -	$ 500	$ 500
53.1401	Books and Periodicals	$ 48	$ 1,000	$ 1,000
53.1601	Small Tools and Equipment	$ 5,903	$ 8,000	$ 8,000
53.0000	TOTAL SUPPLIES	$ 495,746	$ 523,700	$ 536,500

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
54	CAPITAL OUTLAY (MINOR)			
54.2101	Machinery	$ 4,524	$ 6,800	$ 5,000
54.2301	Furniture and Fixtures	$ -	$ 2,000	$ 2,000
54.2401	Computers	$ 65	$ -	$ 5,000
54.2501	Other Equip. (Industrial Pretreatment)	$ 5,122	$ 2,000	$ 2,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 9,711	$ 10,800	$ 14,000
55	INTERFUND/DEPT. CHARGES			
55.1002	Indirect Cost Allocation - General Fund	$ -	$ -	$ 288,107
55.2401	Self-funded Insurance (Medical)	$ 233,696	$ 188,254	$ 266,254
55.2402	Life and Disability	$ 5,860	$ 6,517	$ 6,272
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 239,556	$ 194,771	$ 560,633
56.0000	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 759,956	$ 760,146	$ 748,107
56.1002	Amortization	$ 36,806	$ 24,538	$ -
56.0000	TOTAL DEPREC. AND AMORT.	$ 796,762	$ 784,684	$ 748,107
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 184,345	$ 160,000	$ 180,000
57.3401	Miscellaneous Expenses	$ 520	$ 1,000	$ 1,000
57.4001	Bad Debts	$ 59	$ 500	$ 500
57.4101	Collection Costs	$ 1,150	$ 1,200	$ 1,200
57.0000	TOTAL OTHER COSTS	$ 186,074	$ 162,700	$ 182,700
	Sub-total Wastewater TP Operating Expenses	**$ 3,184,678**	**$ 3,184,914**	**$ 3,536,654**
		DEPT - 4400 - WATER TREATMENT, DISTRIBUTION, & SEWER COLLECTION SYSTEM		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 834,203	$ 870,337	$ 875,253
51.1301	Overtime	$ 25,704	$ 32,000	$ 32,000
51.1000	*Sub-total: Salaries and Wages*	*$ 859,907*	*$ 902,337*	*$ 907,253*
51.2201	Social Security (FICA) Contributions	$ 59,282	$ 69,029	$ 69,405
51.2401	Retirement Contributions	$ 115,181	$ 72,187	$ 72,580
51.2701	Workers Compensation	$ 13,731	$ 21,027	$ 21,128
51.2901	Employment Physicals	$ -	$ 300	$ 300
51.2902	Employee Drug Screening Tests	$ 155	$ 250	$ 250
51.2903	Hepatitis/ Flu Vaccine	$ 175	$ 400	$ 400
51.2000	*Sub-total: Employee Benefits*	*$ 188,524*	*$ 163,193*	*$ 164,063*
51.0000	TOTAL PERSONAL SERVICES	$ 1,048,431	$ 1,065,530	$ 1,071,316
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 4,188	$ -	$ -
52.1202	Engineering Fees	$ 19,141	$ 25,000	$ 25,000
52.120201	W/S/SW Mapping	$ 3,645	$ 5,000	$ 5,000
52.1301	Computer Programming Fees	$ -	$ -	$ 1,000

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
52.1302	Bond Paying Agent Fees	$ 1,192	$ 1,800	$ 1,800
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 28,166*	*$ 31,800*	*$ 32,800*
52.2201	Rep. and Maint. (Equipment)	$ 12,925	$ 18,000	$ 20,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 22,404	$ 19,200	$ 20,000
52.2203	Rep. and Maint. (Labor)	$ 23,723	$ 26,670	$ 35,200
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 8,193	$ 10,000	$ 10,000
52.2205	Rep. and Maint. (Office Equipment)	$ -	$ 250	$ 250
52.2206	Rep. and Maint. (Other Equipment)	$ 2,448	$ 2,000	$ 1,500
52.2207	Rep. and Maint. (Wells)	$ 67,341	$ 28,000	$ 28,000
52.2208	Rep. and Maint. (Pump Stations)	$ 19,123	$ 20,000	$ 25,000
52.2320	Rentals	$ 745	$ 1,000	$ 2,000
52.2000	*Sub-total: Property Services*	*$ 156,902*	*$ 125,120*	*$ 141,950*
52.3101	Insurance, Other than Benefits	$ 31,332	$ 44,707	$ 40,000
52.3201	Telephone	$ 1,847	$ 2,000	$ 3,500
52.3202	Telephone: Controls on Wells	$ 3,768	$ 4,000	$ 4,200
52.3203	Cellular Phones	$ 2,483	$ 3,000	$ 4,320
52.3204	Pagers - Linc	$ 95	$ 120	$ 120
52.3206	Postage	$ 2,750	$ 3,500	$ 3,500
52.3301	Advertising	$ 160	$ 1,200	$ 3,000
52.3401	Printing and Binding	$ 4,997	$ 4,000	$ 4,500
52.3501	Travel	$ 11,072	$ 15,000	$ 15,000
52.3601	Dues and Fees	$ 2,035	$ 3,000	$ 3,000
52.3701	Education and Training	$ 2,956	$ 4,000	$ 4,000
52.3801	Licenses	$ 390	$ 3,300	$ 500
52.3851	Contract Labor	$ 1,989	$ 3,000	$ 3,000
52.3904	Laboratory Services	$ 10,550	$ 12,000	$ 12,000
52.3905	Inspections - Tanks	$ 43,151	$ 45,000	$ 48,000
52.3906	Contracted Services	$ 17,120	$ 15,000	$ 18,000
52.3000	*Sub-total: Other Purchased Services*	*$ 136,695*	*$ 162,827*	*$ 166,640*
52.0000	TOTAL PURCHASED SERVICES	$ 321,763	$ 319,747	$ 341,390
53	SUPPLIES			
53.1101	Office Supplies	$ 1,899	$ 2,000	$ 2,500
53.1102	Parts and Materials	$ 164,392	$ 200,000	$ 200,000
53.1103	Chemicals	$ 30,169	$ 42,000	$ 45,000
53.1104	Janitorial Supplies	$ 1,596	$ 1,200	$ 1,200
53.1105	Uniforms	$ 8,393	$ 9,500	$ 9,500
53.1106	General Supplies and Materials	$ 4,806	$ 7,000	$ 7,000
53.1230	Electricity (Water/Sewer and Gas Office)	$ 294	$ -	$ 3,600
53.1233	Electricity: Sewage pumps	$ 65,800	$ 70,000	$ 70,000
53.1234	Electricity: Water Pumps	$ 224,175	$ 240,000	$ 250,000
53.1235	Electricity: Shop	$ 5,296	$ 6,000	$ 6,000
53.1270	Gasoline/Diesel	$ 39,361	$ 45,000	$ 62,000
53.1301	Food	$ 29	$ 500	$ 500
53.1401	Books and Periodicals	$ 63	$ 700	$ 700
53.1601	Small Tools and Equipment	$ 3,832	$ 6,000	$ 6,000
53.0000	TOTAL SUPPLIES	$ 550,105	$ 629,900	$ 664,000
54	CAPITAL OUTLAY (MINOR)			
54.1150	Easements	$ -	$ 1,000	$ 1,000

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
54.2101	Machinery	$ 7,103	$ 5,900	$ 5,000
54.2301	Furniture and Fixtures	$ -	$ 1,000	$ 1,000
54.2401	Computers	$ 160	$ -	$ 2,000
54.2501	Other Equipment	$ 70	$ 1,000	$ 1,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 7,333	$ 8,900	$ 10,000
55	INTERFUND/DEPT. CHARGES			
55.1002	Indirect Cost Allocation - General Fund	$ -	$ -	$ 295,997
55.2401	Self-funded Insurance (Medical)	$ 251,201	$ 198,967	$ 278,942
55.2402	Life and Disability	$ 4,694	$ 6,125	$ 6,061
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 255,895	$ 205,092	$ 581,000
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 901,834	$ 898,643	$ 896,212
56.1002	Amortization	$ 2,122	$ -	$ 24,538
56.0000	TOTAL DEPREC. AND AMORT.	$ 903,956	$ 898,643	$ 920,750
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 714	$ 1,000	$ 1,000
57.3401	Miscellaneous Expenses	$ 770	$ 750	$ 750
57.3406	Concession Expenses	$ 976	$ 800	$ 800
57.3414	Interest Expense - Retainage	$ -	$ 500	$ 500
57.4001	Bad Debts	$ 46,330	$ 40,000	$ 40,000
57.4101	Collection Costs	$ 1,821	$ 2,000	$ 2,000
57.0000	TOTAL OTHER COSTS	$ 50,611	$ 45,050	$ 45,050
	Sub-total WT, Distribution and Sewer System Expense	**$ 3,138,094**	**$ 3,172,862**	**$ 3,633,506**
	TOTAL OPERATING EXPENSES	**$ 6,322,772**	**$ 6,552,508**	**$ 7,498,881**
	OPERATING INCOME (LOSS)	**$ 1,758,528**	**$ 1,801,212**	**$ 1,132,176**
	NON-OPERATING REVENUES			
	INVESTMENT INCOME			
36.1001	Interest Income	$ 1,944	$ 3,000	$ 1,000
36.1004	Interest Bond Series 2010	$ 393	$ 39,113	$ 25,000
36.0000	TOTAL INVESTMENT INCOME	$ 2,337	$ 42,113	$ 26,000
	MISCELLANEOUS REVENUE			
38.9040	Concession Revenue	$ 1,099	$ 800	$ 800
38.9050	WASA	$ 2,000	$ 3,000	$ 3,000
38.9051	ATC Fees	$ 202,703	$ 200,000	$ 100,000
38.100101	Rental Income-Hargray	$ 23,328	$ 23,328	$ 23,328
38.100103	Rental Income-Voicestream	$ 84,274	$ 84,273	$ 68,596
38.100104	Rental Income-Cingular	$ 52,800	$ 52,800	$ 52,800
38.0000	TOTAL MISCELLANEOUS	$ 366,204	$ 364,201	$ 248,524
	OTHER FINANCING SOURCES			
39.1203	Transfer in from 2002 SPLOST	$ 286,457	$ -	$ -

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
39.1204	Transfer in from 2007 SPLOST	$ -	$ -	$ 1,765,000
39.2200	Sale of Assets	$ 4,708	$ -	$ -
39.0000	TOTAL OTHER FINANCING SOURCES	$ 291,165	$ -	$ 1,765,000
	TOTAL NON-OPERATING REVENUE	**$ 659,706**	**$ 406,314**	**$ 2,039,524**
	NON-OPERATING EXPENSES			
58.2101	Revenue Bonds Interest Expense	$ 19,775	$ -	$ -
58.2101	Revenue Bonds Interest Expense	$ 102,266	$ 558,425	$ 596,021
58.2102	Premium Amortization	$ (3,144)	$ -	$ -
58.2201	GEFA Interest 98-L81-WQ	$ 20,469	$ -	$ -
58.2203	GEFA Interest 94-S79-WJ	$ 19,216	$ -	$ -
58.2204	GEFA Interest 95-S84-WS	$ 17,233	$ -	$ -
58.2205	GEFA Interest 97-L99-WS	$ 4,555	$ -	$ -
58.2206	GEFA Interest 98-L44-WQ	$ 46,243	$ -	$ -
58.2207	GEFA Interest 98-L80-WQ	$ 23,051	$ -	$ -
58.2208	GEFA Interest 97-L10-WJ	$ 24,956	$ -	$ -
58.2209	GEFA Interest 97-L11-WJ	$ 26,532	$ -	$ -
58.2210	GEFA Interest 99-L29-WQ	$ 37,943	$ -	$ -
58.2211	GEFA Interest 99-L28-WQ	$ 31,677	$ -	$ -
58.2212	GEFA Interest 2006-L25-WJ	$ 72,405	$ 65,268	$ 62,680
58.2213	GEFA Interest 2007-L31-WJ	$ 22,204	$ 21,515	$ 20,765
58.2214	GEFA Interest 2008-L05-WJ	$ 44,303	$ 54,282	$ 52,259
61.1001	Transfer to General Fund	$ 1,124,000	$ 1,124,000	$ 713,118
61.1003	Transfer to CIP	$ 91,000	$ 100,000	$ -
61.0000	**TOTAL NON-OPERATING EXPENSES**	**$ 1,724,684**	**$ 1,923,490**	**$ 1,444,843**
	NET INCOME	**$ 693,550**	**$ 284,036**	**$ 1,726,857**

CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$1,132,176.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$1,644,319.00
Amortization	$24,538.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds: General Fund	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$2,801,033.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Operating transfer in (out) to the General Fund	($713,118.00)
Net cash provided (used) by noncapital financing activities	$ (713,118.00)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets	
Wastewater Equipment (11.7501)	
WWD-109 Replace Filters at WWTP	($200,000.00)
Water Equipment (11.7502)	
WWD-72 Replace 2 1/2 Ton Extended Cab P/U Truck	($50,000.00)
WWD-73 Replace F-450 Utility Truck	($38,000.00)
WWD-86 Sewer Lining Equipment	($60,000.00)
WWD-94 Replace Tractor Mower	($10,000.00)
WWD-105 30" Self-Propelled Pavement Saw	($16,000.00)
WWD-106 Replace Control Panel with Soft Start at Well #6	($9,000.00)
WWD-107 Upgrade I & I Computer	($11,000.00)
Construction Work in Progress:	
WWD-15 Phase II Backflow Prevention Program	($30,000.00)
WWD-37 Generator for Sewage Pump Stations	($40,000.00)
WWD-38 Water Meter Change Out to Touch Read Meters	($50,000.00)
WWD-79 Equipment Shelter for WWTP	($30,000.00)
WWD-80 Upgrade Three (3) Stations to Multi-trode	($20,000.00)
WWD-108 Water and Sewer to Hwy 301 S & I-16	($1,950,000.00)

Proceeds from long-term borrowing:	
2010 Revenue Bond	$1,950,000.00
Proceeds from sale of assets	
Principal payments on notes payable:	
Capital Leases Payable 505-12.2701-12.2711	
GEFA Loan 2006L25WJ (Westside and Police Department)	($61,888.00)
GEFA Loan 2007L31WJ (Cawana / Eastern Tract)	($18,194.00)
GEFA Loan 2008L05WJ (Coleman / Eastern Tract)	($50,433.00)
Principal payments on revenue bonds payable:	
2010 Revenue Bond Sinking Fund Payments	($450,000.00)
Principal payments on capital leases	
Interest payments	
Revenue Bonds	($596,021.00)
GEFA Loans Interest	($135,704.00)
Capital contributions:	
Required Subdivision Improvements donated to City	
Net cash used by capital and related financing activities	($1,876,240.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	$26,000.00
Rental Income	$144,724.00
Miscellaneous Income	$800.00
WASA	$3,000.00
Aid to Construction (ATC) Fees	$100,000.00
NET INCREASE (DECREASE) IN CASH	$486,199.00

DESCRIPTION OF PROJECTS

WWD-15 PHASE II BACKFLOW PREVENTION PROGRAM: This project involves installing backflow preventers on all commercial and residential water meters. This complies with the City's Cross Connection Control Policy required by the EPD.

Impact on Operating Budget: $0

WWD-37 RETROFIT PUMP STATIONS WITH GENERATORS: Due to more stringent and increased regulations by EPD regarding sewage overflows, the City needs to begin retrofitting all sewage pump stations with emergency power generators. This would limit the potential of overflows due to power outages. Currently, we have twenty-one (21) sewage pump stations in the collection system. Of these, only three (3) have emergency power capability.

Impact on Operating Budget: $600 Increase for Fuel; $250 Increase for Maintenance

WWD-38 CHANGE OUT TO TOUCH-READ METERS: This is an on-going change-out program to upgrade meters before the twenty (20) year life cycle of a meter has ended. The City will replace approximately 500 meters per year with the touch-read meters. This should enable us to postpone hiring any additional meter readers in the very near future.

Impact on Operating Budget: $0

WWD-79 EQUIPMENT SHELTER FOR WWTP: This project will involve constructing a 45' x 100' equipment shelter at the Wastewater Treatment Plant that will house the boom truck, backhoe, dump truck, yard jockey and sludge trailers. This equipment is currently parked outside and exposed to the elements.

Impact on Operating Budget: $3,500 Decrease in Repairs and Maintenance – Equipment

WWD-80 UPGRADE 2 LIFT STATIONS TO MULTI-TRODE: This project will involve upgrading all sewage pump stations with the Multi-Trode Multi-Smart Pump Controller. The advantage of upgrading these pump stations is that the City would be able to gather more data such as pump GPM, duration of cycles, and total capacity that a particular station handled in a day.

Impact on Operating Budget: $0

WWD-86 SEWER LINING EQUIPMENT: The purchase of this equipment will enable personnel to perform the installation of lining to deteriorated sewer mains in order to preserve sewer main integrity and carrying capacity.

Impact on Operating Budget: $0

WWD-94 REPLACE TRACTOR MOWER: Due to age and current condition, this tractor/mower will need to be replaced with a new unit. The unit is used for utility right-of-way maintenance.

Impact on Operating Budget: $0

WWD-105 PURCHASE 30" SELF-PROPELLED PAVEMENT SAW: A 30" Self-Propelled saw will be able to make pavement cuts more quickly, which will eliminate extended closure of roads during repairs.

Impact on Operating Budget: $0

WWD-109 REPLACE FILTERS AT WASTE WATER TREATMENT PLANT: This will replace and upgrade the 6 existing Tertiary Filters. The existing Filters are requiring excessive maintenance and the manufacturer is phasing out support for this older technology. With the commitment to utilize Reclaimed Water and to market it to Georgia Southern University as well as commercial entities it is imperative that the Tertiary Filters be upgraded to a higher level of efficiency, to ensure the least disruption of our ability to provide Reclaimed Water to our customers.

Impact on Operating Budget: $0

Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
WWD-14	i) Savannah Ave. Replacement W & S					$ 1,000,000		$ 1,000,000
WWD-15	Phase II Backflow Prevention Program	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 180,000
WWD-16	301 N Water Tank				$ 2,300,000			$ 2,300,000
WWD-20	US 301 N Widening Relocation						$ 6,000,000	$ 6,000,000
WWD-32	d) Merrywood SD Sewer Extension						$ 5,000,000	$ 5,000,000
WWD-37	Retrofit Pump Stations with Generators	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 240,000
WWD-38	Change out to Touch-Read Meters	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
WWD-49	Replace the Concrete Truck		$ 45,000					$ 45,000
WWD-60	Replace 1998 I & I Cube Van		$ 35,000					$ 35,000
WWD-61	Replace 1999 1/2 ton Van for Lab			$ 30,000				$ 30,000
WWD-65	Phase II Paving at WWTP				$ 80,000			$ 80,000
WWD-66	Remote Septage Discharge Station		$ 30,000					$ 30,000
WWD-68	Equipment Shelter/Hill Street		$ 80,000					$ 80,000
WWD-72	Replace 2 1/2 Ton Extended Cab P/U	$ 50,000						$ 50,000
WWD-73	Replace F-450 Utility Truck	$ 38,000						$ 38,000
WWD-74	Replace 1/2 Ton Truck		$ 18,000					$ 18,000
WWD-75	Replace 2 1/2 Ton Trucks		$ 36,000					$ 36,000
WWD-76	Replace Backhoe		$ 100,000					$ 100,000
WWD-77	Replace Rodder Truck		$ 200,000					$ 200,000
WWD-78	Replace 1/2 Ton Extended Cab Truck		$ 25,000					$ 25,000
WWD-79	Equipment Shelter for WWTP	$ 30,000						$ 30,000
WWD-80	Upgrade 2 LS to Multi-Trode	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
WWD-86	Sewer Lining Equipment	$ 60,000						$ 60,000
WWD-88	Replace X-Mark Mower		$ 8,000					$ 8,000
WWD-89	Replace 30' Aluminum Sludge Trailer				$ 50,000			$ 50,000
WWD-94	Replace Tractor Mower	$ 10,000						$ 10,000
WWD-95	Replace 2006 F-150 Truck		$ 18,000					$ 18,000
WWD-96	Replace F-350 Truck				$ 30,000			$ 30,000
WWD-97	Replace F-150 Extended Cab Truck					$ 25,000		$ 25,000
WWD-98	Replace F-350 Utility Truck					$ 30,000		$ 30,000
WWD-99	Replace 2005 F-450 Utility Truck					$ 38,000		$ 38,000
WWD-100	Replace 2006 F-150 Extended Cab Truck					$ 25,000		$ 25,000
WWD-101	Replace 2006 F-150 Truck					$ 18,000		$ 18,000
WWD-102	Replace 2003 F-450 Utility Truck				$ 38,000			$ 38,000
WWD-105	30" Self-Propelled Pavement Saw	$ 16,000						$ 16,000
WWD-106	Replace Control Panel with Soft Start at Well #6	$ 9,000						$ 9,000
WWD-107	Upgrade I & I Computer	$ 11,000						$ 11,000
WWD-108	Water and Sewer to Hwy 301 S & I-16	$ 1,950,000						$ 1,950,000

Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
WWD-109	Replace Filters at WWTP	$ 200,000	and SPLOST 07					$ 200,000
	Proposed Uses of Cash	$ 2,514,000	$ 735,000	$ 170,000	$ 2,638,000	$ 1,276,000	$ 11,140,000	$ 18,473,000
								$ -
	Total Proposed Uses of Cash	$ 2,514,000	$ 735,000	$ 170,000	$ 2,638,000	$ 1,276,000	$ 11,140,000	$ 7,333,000
	Existing Uses of Cash							
	Transfer to General Fund	$ 713,118	$ 713,118	$ 713,118	$ 713,118	$ 713,118	$ 713,118	$ 4,278,708
	2010 Revenue Bond Payments	$ 1,046,021	$ 1,046,021	$ 1,046,021	$ 1,046,021	$ 1,046,021	$ 1,046,021	$ 6,276,126
	GEFA Loan Payments	$ 266,219	$ 266,219	$ 266,219	$ 266,219	$ 266,219	$ 266,219	$ 1,597,314
	Total Uses of Cash	**$ 4,539,358**	**$ 2,760,358**	**$ 2,195,358**	**$ 4,663,358**	**$ 3,301,358**	**$ 13,165,358**	**$ 30,625,148**
	Sources of Cash							
	Operating Income	$ 1,132,176	$ 1,132,176	$ 1,132,176	$ 1,132,176	$ 1,132,176	$ 1,132,176	$ 6,793,056
	Non-operating Income							
	Other	$ 174,524	$ 174,524	$ 174,524	$ 174,524	$ 174,524	$ 174,524	$ 1,047,144
	ATC Fees for WWTP	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
	Depreciation	$ 1,644,319	$ 1,644,319	$ 1,644,319	$ 1,644,319	$ 1,644,319	$ 1,644,319	$ 9,865,914
	Amortization	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 147,228
	GEFA Loan Proceeds						$ 5,000,000	$ 5,000,000
	Contributed Capital: GDOT						$ 6,000,000	$ 6,000,000
	Contributed Capital: DABC				$ 2,300,000			$ 2,300,000
	Revenue Bond Proceeds	$ 1,950,000						$ 1,950,000
	Total Sources of Cash	**$ 5,025,557**	**$ 3,075,557**	**$ 3,075,557**	**$ 5,375,557**	**$ 3,075,557**	**$ 14,075,557**	**$ 19,627,785**
	Increase (decrease) in Cash	**$ 486,199**	**$ 315,199**	**$ 880,199**	**$ 712,199**	**$ (225,801)**	**$ 910,199**	**$ 2,167,995**


JAECKEL
STATESBORO CITY HALL

TAB 22

506 Reclaimed Water System Fund

RECLAIMED WATER FUND

This fund accounts for the receipts and disbursements to finance the City's Reclaimed Water System. The Reclaimed Water System is operated by personnel from the Water/Sewer and Wastewater Treatment Departments and is responsible for supplying highly treated wastewater (reclaimed water) to customers for the purpose of grounds irrigation. The City's Reclaimed Water is pumped from the effluent of the city's Wastewater Treatment Plant and distributed to approved end users of Reclaimed Water.

The City must meet stringent Reclaimed Water Standards established by the State of Georgia Department of Natural Resources, Environmental Protection Division under an NPDES Permit issued by the Department of Natural Resources.

This fund is accounted for on the full accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. Capital Cost Recovery (CCR) Fees are used for capital projects.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations and equipment repairs. System Expansions are paid from CCR fees.

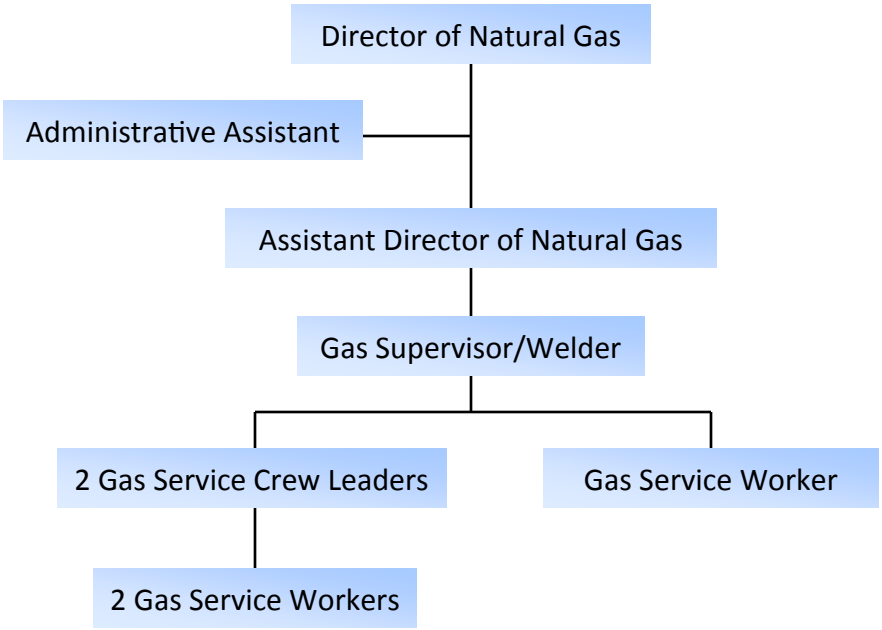
FUND 506 - RECLAIMED WATER FUND **DEPT - 4440 - RECLAIMED WATER**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
	CHARGES FOR SERVICES			
34.4220	Reclaimed Water	$ -	$ -	$ 28,800
34.4200	TOTAL CHARGES FOR SERVICES	$ -	$ -	$ 28,800
	TOTAL OPERATING REVENUES	**$ -**	**$ -**	**$ 28,800**
	OPERATING EXPENSES:			
506.4440.52.	Engineering Fees	$ -	$ -	$ -
	TOTAL OPERATING EXPENSES	$ -	**$ -**	**$ -**
	OPERATING INCOME (LOSS)	**$ -**	**$ -**	**$ 28,800**
	NON-OPERATING REVENUES:			
	MISCELLANEOUS REVENUES			
36.1001	Interest Income	$ 750	$ -	$ -
38.0000	TOTAL MISCELLANEOUS REVENUES	$ 750	$ -	$ -
	OTHER FINANCING SOURCES			
39.1203	Transfer in from 2002 SPLOST	$ 89,492	$ -	$ -
39.0000	TOTAL OTHER FINANCING SOURCES	$ 89,492	$ -	$ -
	TOTAL NON-OPERATING REVENUES	**$ 90,242**	$ -	$ -
	NET INCOME	**$ 90,242.21**	**$ -**	**$ 28,800**

TAB 23

515 Natural Gas Fund

NATURAL GAS DEPARTMENT



NATURAL GAS FUND

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.

A summary of the six-year Capital Improvements Program for the Natural Gas Fund is included at the end of this section. The complete Capital Improvements Program is a separate document, and contains more detailed information on each project.

GOALS & OBJECTIVES

Goal: Continue to operate this inherently dangerous system in compliance with all federal and state regulations in order to avoid any serious injuries or property damage.

Objectives:

1. Continue to educate the public on the safe use of this commodity.
2. Provide by contract for safe, professional installation and servicing of natural gas appliances.
3. Continue to provide systematic training in operations and safety for all natural gas employees.
4. Have no serious accidents during the year.
5. Continue to participate in the MGAG consortium for safety and regulatory compliance.

Goal: To expand this system in the most desirable locations to maximize both service and profitability.

Objectives:

1. Continue to install services to new residential subdivisions and commercial developments.
2. Identify those areas within the City without natural gas service and install it.
3. Install gas mains in phase II of Gate Way Industrial Park.

Goal: To encourage growth of the customer base by making natural gas appliances more readily available.

Objectives:

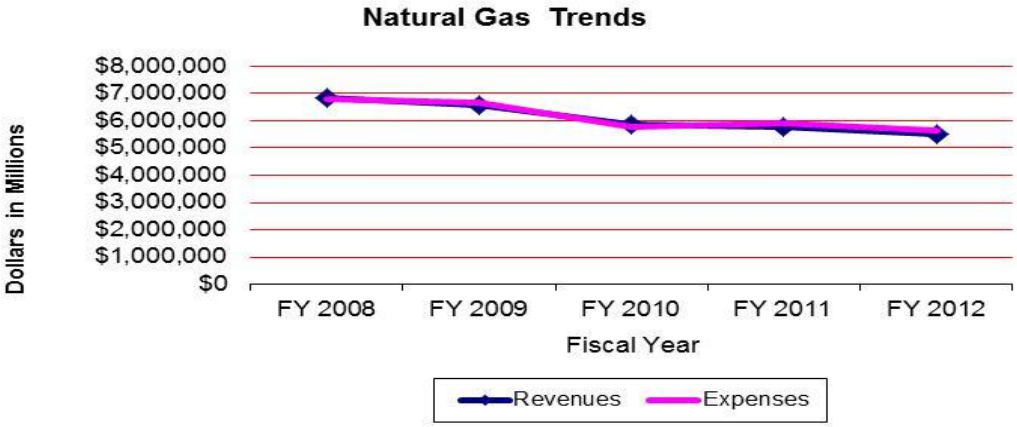
1. Continue to provide the customer incentives to purchase natural gas appliances.
2. Participate in Municipal Gas Authority of Georgia marketing program PACE.
3. Develop marketing program for inactive accounts.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	**Actual**	**Adopted**	**Projected**	**Base**
Number of residential customers	1,665	1,611	1,669	1,650	1,650
Number of commercial customers	535	500	530	525	525
Number of industrial customers	4	4	4	4	5
Thousand Cubic Feet (mcf) of gas purchased from MGAG	529,875	552,000	535,000	548,000	560,000
Thousand Cubic Feet (mcf) of gas sold	535,000	568,000	539,000	550,000	565,000
Percentage of gas lost due to leakage, transportation & other	0%	0%	0%	0%	0%
Number of gas leaks repaired	20	10	10	20	20
Number of man-hours lost due to job-related injury	0	0	0	0	0
Total miles of main	139	139	142	140	141
Total number of gas services	3,780	3,759	3,775	3,760	3,765
Dollar amount of fixed assets (net of depreciation) at FY end	$2,843,037	$2,797,871	$2,843,037	$2,673,879	$2,549,886
Long-term debt outstanding at FY end	$334,909	$334,909	$311,356	$311,356	$287,088
Long-term debt outstanding as a % of fixed assets at FY end	12%	12%	11%	12%	11%
Long-term debt outstanding per capita at FY end	$13.67	$13.31	$12.37	$12.37	$11.41
Natural Gas System Annual Debt Service Payments (P & I)	$76,353	$59,449	$33,337	$33,337	$33,338
Net Income (Loss) for FY	($76,082)	$98,462	$131,181	$110,648	($131,584)
Ratio of Natural Gas System Net Income to Annual Debt Service Payments (P & I)	-100%	166%	393%	332%	-395%
Number of FTE employees	9	9	9	9	9
Net Income (Loss) per FTE employee	($8,453.56)	$10,940.22	$14,575.67	$12,294.22	($14,620.44)

EXPENSES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 424,381	$ 412,097	$ 401,967	-2.46%
Purchase/Contract Services	$ 87,593	$ 98,611	$ 103,812	5.27%
Supplies	$ 3,709,372	$ 3,763,051	$ 3,528,747	-6.23%
Capital Outlay (Minor)	$ 1,598	$ 9,500	$ 12,200	28.42%
Interfund Dept. Charges	$ 132,677	$ 123,339	$ 154,450	25.22%
Depreciation	$ 123,515	$ 123,270	$ 123,992	0.59%
Other Costs	$ 343,490	$ 413,375	$ 384,175	-7.06%
Debt Services	$ 10,701	$ 9,784	$ 9,070	-7.30%
Non-Operating Expenses	$ 925,000	$ 931,690	$ 925,000	-0.72%
Total Expenses	$ 5,758,327	$ 5,884,717	$ 5,643,413	-4.10%



FUND 515 - NATURAL GAS FUND **DEPT - 4700 - GAS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
	CHARGES FOR SERVICES			
34.4294	Lock Broken Out of Meter	$ 30	$ -	$ -
34.4411	Residential NG Charges	$ 826,026	$ 778,019	$ 740,663
34.4412	Metter Residential NG Charges	$ 26,506	$ 27,933	$ 25,000
34.4421	Commercial NG Charges	$ 2,487,559	$ 2,313,623	$ 2,186,216
34.4422	Metter Commercial NG Charges	$ 111,274	$ 110,450	$ 110,000
34.4431	HLF Firm Industrial NG Charges	$ 385,216	$ 361,282	$ 331,919
34.4432	Metter HLF Firm Ind. NG Charges	$ 29,483	$ 41,058	$ 30,000
34.4441	Interruptible Ind. NG Charges	$ 1,308,826	$ 1,445,133	$ 1,433,514
34.4442	Metter Interruptible Ind. NG Charges	$ 28,632	$ 26,867	$ 30,948
34.4451	Sales Tax	$ 289,341	$ 354,000	$ 334,000
34.4452	Franchise Tax - Metter	$ 7,558	$ 7,500	$ 7,500
34.4400	*Sub-total: Natural Gas Charges*	*$ 5,500,451*	*$ 5,465,865*	*$ 5,229,760*
34.4461	Transportation Fees	$ 26,624	$ 19,000	$ 18,569
34.4471	Gas Service Fees	$ 1,450	$ 2,000	$ 2,000
34.6911	Gas Tap Fees	$ 1,550	$ 3,000	$ 2,000
34.6921	Late Payment Penalties and Interest	$ 54,254	$ 50,000	$ 50,000
34.6931	Reconnection Fees	$ 915	$ 1,500	$ 1,500
34.6900	*Sub-total: Other Fees*	*$ 84,793*	*$ 75,500*	*$ 74,069*
34.0000	TOTAL CHARGES FOR SERVICES	$ 5,585,244	$ 5,541,365	$ 5,303,829
	TOTAL OPERATING REVENUES	**$ 5,585,244**	**$ 5,541,365**	**$ 5,303,829**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 341,353	$ 342,018	$ 333,389
51.1301	Overtime	$ 10,322	$ 10,000	$ 10,000
51.1000	*Sub-total: Salaries and Wages*	*$ 351,675*	*$ 352,018*	*$ 343,389*
51.2201	Social Security (FICA) Contributions	$ 24,936	$ 26,929	$ 26,269
51.2401	Retirement Contributions	$ 44,312	$ 28,161	$ 27,471
51.2701	Workers Compensation	$ 3,043	$ 4,789	$ 4,663
51.2901	Employee Physicals	$ -	$ -	$ -
51.2902	Employee Drug Screening Tests	$ 365	$ 175	$ 175
51.2903	Hepatitis/Flu Vaccine	$ 50	$ 25	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 72,706*	*$ 60,079*	*$ 58,578*
51.0000	TOTAL PERSONAL SERVICES	$ 424,381	$ 412,097	$ 401,967
52	PURCHASE/CONTRACT SERVICES			
52.1202	Engineering Fees	$ 4,800	$ 5,300	$ 10,800
52.1301	Computer Programming Fees	$ -	$ -	$ -
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 4,800*	*$ 5,300*	*$ 10,800*
52.2201	Rep. and Maint. (Equipment)	$ 7,018	$ 9,000	$ 9,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 4,736	$ 7,500	$ 7,500
52.2203	Rep. and Maint. (Labor)	$ 14,251	$ 8,670	$ 9,460

FUND 515 - NATURAL GAS FUND **DEPT - 4700 - GAS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 1,373	$ 1,750	$ 3,000
52.2205	Rep. and Maint. (Office Equipment)	$ 257	$ 300	$ 300
52.2206	Rep. And Maint. (Other Equipment)	$ 986	$ 1,000	$ 1,000
52.2320	Rentals	$ 5,728	$ 2,250	$ 2,250
52.2000	*Sub-total: Property Services*	*$ 34,349*	*$ 30,470*	*$ 32,510*
52.3101	Insurance, Other than Benefits	$ 17,326	$ 23,641	$ 18,195
52.3201	Telephone	$ 2,039	$ 2,100	$ 2,100
52.3203	Cell Phones	$ 3,964	$ 4,000	$ 4,032
52.3206	Postage	$ 140	$ 150	$ 75
52.3301	Advertising	$ 841	$ 1,000	$ 2,400
52.3401	Printing and Binding	$ -	$ 500	$ 500
52.3501	Travel	$ 9,330	$ 10,400	$ 10,400
52.3601	Dues and Fees	$ 2,053	$ 2,750	$ 1,800
52.3701	Education and Training	$ 680	$ 2,000	$ 2,000
52.3851	Contract Labor	$ 6,987	$ 7,500	$ 7,500
52.3911	Other-Inspections	$ 5,084	$ 8,800	$ 11,500
52.3000	*Sub-total: Other Purchased Services*	*$ 48,444*	*$ 62,841*	*$ 60,502*
52.0000	TOTAL PURCHASED SERVICES	$ 87,593	$ 98,611	$ 103,812
53	SUPPLIES			
53.1101	Office Supplies	$ 1,086	$ 1,300	$ 1,300
53.1102	Gas System Parts and Materials	$ 25,213	$ 39,000	$ 39,000
53.1103	Chemicals	$ 1,301	$ 7,500	$ 3,800
53.1104	Janitorial Supplies	$ 595	$ 850	$ 850
53.1105	Uniforms	$ 2,937	$ 3,800	$ 4,248
53.1106	General Supplies and Materials	$ 279	$ 500	$ 300
53.1115	Gas System Meters and Repair Parts	$ 24,410	$ 25,000	$ 25,000
53.1230	Electricity	$ 7,298	$ 8,000	$ 9,500
53.1270	Gasoline/Diesel	$ 16,231	$ 16,500	$ 23,600
53.1301	Food	$ 398	$ 400	$ 400
53.1401	Books and Periodicals	$ 256	$ 350	$ 350
53.1521	Natural Gas Purchased	$ 3,627,891	$ 3,656,001	$ 3,416,299
53.1601	Small Tools and Equipment	$ 1,477	$ 3,850	$ 4,100
53.0000	TOTAL SUPPLIES	$ 3,709,372	$ 3,763,051	$ 3,528,747
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and fixtures	$ 463	$ 1,500	$ 1,500
54.2401	Computers	$ 1,135	$ -	$ 2,200
54.2501	Other	$ -	$ 8,000	$ 8,500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 1,598	$ 9,500	$ 12,200
55	INTERFUND/DEPT. CHARGES			
55.1001	Indirect Cost for Meter Reader	$ 65,595	$ 65,976	$ 66,857
55.2401	Self-funded Insurance (Medical)	$ 64,976	$ 55,374	$ 85,849
55.2402	Life and Disability	$ 2,106	$ 1,989	$ 1,744
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 132,677	$ 123,339	$ 154,450

FUND 515 - NATURAL GAS FUND **DEPT - 4700 - GAS**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 123,515	$ 123,270	$ 123,992
56.0000	TOTAL DEPREC. AND AMORT.	$ 123,515	$ 123,270	$ 123,992
57	OTHER COSTS			
57.1101	Screven County Property Taxes	$ 673	$ 625	$ 625
57.1201	State Sales Taxes	$ 308,058	$ 354,000	$ 334,000
57.1202	Franchise Fees - Metter	$ 6,909	$ 7,500	$ 7,500
57.3202	Customer Assistance Program	$ 16,416	$ 36,000	$ 38,500
57.3300	Solid Waste Disposal Fees	$ -	$ 250	$ 250
57.3401	Miscellaneous Expenses	$ 356	$ 2,000	$ 1,000
57.4001	Bad Debts	$ 11,000	$ 12,000	$ 1,800
57.4101	Collection Costs	$ 78	$ 1,000	$ 500
57.0000	TOTAL OTHER COSTS	$ 343,490	$ 413,375	$ 384,175
	TOTAL OPERATING EXPENSES	**$ 4,822,626**	**$ 4,943,243**	**$ 4,709,343**
	OPERATING INCOME	**$ 762,618**	**$ 598,122**	**$ 594,486**
	NON-OPERATING REVENUES			
	INVESTMENT INCOME			
36.1001	Interest Income	$ 375	$ 1,500	$ 500
36.0000	TOTAL INVESTMENT INCOME	$ 375	$ 1,500	$ 500
	MISCELLANEOUS REVENUE			
38.9001	Other	$ -	$ -	$ -
38.9002	SONAT Marketing Refund	$ 4,954	$ 4,500	$ 4,500
38.9003	MGAG Portfolio Refund	$ 245,718	$ 200,000	$ 200,000
38.9004	C.A.P. Reimbursement	$ -	$ -	$ -
38.9010	Miscellaneous Income	$ 1,647	$ 4,000	$ 3,000
38.9020	Sale of Pipe	$ 292	$ -	$ -
38.9055	MGAG Contrib. From County	$ 18,556	$ -	$ -
38.0000	TOTAL MISCELLANEOUS	$ 271,167	$ 208,500	$ 207,500
	TOTAL NON-OPERATING REVENUE	**$ 271,542**	**$ 210,000**	**$ 208,000**
	NON-OPERATING EXPENSES			
58.2301	Other Debt (MGAG loans)	$ 393	$ -	$ -
58.2302	One Georgia Loan Interest	$ 10,308	$ 9,784	$ 9,070
61.1001	Transfer to General Fund	$ 925,000	$ 925,000	$ 925,000
61.1003	Transfer to CIP for Police Station	$ -	$ 6,690	$ -
	TOTAL NON-OPERATING EXPENSE	**$ 935,701**	**$ 941,474**	**$ 934,070**
	NET INCOME	**$ 98,459**	**$ (133,352)**	**$ (131,584)**

BUDGETED CASH FLOW STATEMENT	BUDGETED
Operating Income (loss)	$ 594,486.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 123,992.00
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ 718,478.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Operating transfers in (out) to the General Fund	$ (925,000.00)
Net cash provided (used) by noncapital financing activities	$ (925,000.00)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Equipment	
Construction Work in Progress	
NGD-19 Heavy Duty Service Truck	$ (38,500.00)
NGD-21 Industrial Park 301 South	$ (48,200.00)
NGD-44 Expansion 301 S & I-16	$ (570,000.00)
NGD-56 Odorizer to Serve Metter & I-16 Interchange	$ (30,000.00)
Proceeds from long-term borrowing	$ 570,000.00
Proceeds from leases	
Proceeds from sale of assets	
Principal payments: Metter Project - One Georgia	$ (24,268.00)
Principal payments on capital leases	$ (6,690.00)
Interest payments	$ (9,070.00)
Amortization of bond issue cost	
Capital contributions	
Contributed capital: Intergovernmental	
Net cash used by capital and related financing activities	$ (156,728.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	$ 500.00
Miscellaneous Revenue	$ 207,500.00
Net cash provided by investing activities	$ 208,000.00
NET INCREASE (DECREASE) IN CASH	$ (155,250.00)

DESCRIPTION OF PROJECTS

NGD-11 SYSTEM EXPANSION PROJECTS: As part of the City's master plan and the goal of expanding our system into new areas each year, this project will include adding two (2) miles of new main this year. Reinvesting a portion of the system revenues back into the system is a way of insuring the continued growth and health of our system.

Impact on Operating Budget: $0

NGD-19 HEAVY DUTY SERVICE TRUCK: This will be a routine replacement of an existing truck.

Impact on Operating Budget: $0

NGD-21 INDUSTRIAL PARK 301 S: This project will include installing gas lines and gas service to the new industrial park. This is the new park that is across from Wal-Mart Distribution Center.

Impact on Operating Budget: $0

NGD-44 SYSTEM EXPANSION 301 S & I-16: This is the gas main needed to serve the intersection of 301 South and Interstate 16, it will also improve service delivery to areas off Hwy 46 and the surrounding industrial and commercial property. This project will consist of approximately 16,000 feet of 4" steel pipe and a 500 foot bore of I-16.

Impact on Operating Budget: $0

NGD-56 ODORIZER TO SERVE METTER & I-16 INTERCHANGE: Improve odorization of gas in areas where odor level may drop due to seasonal gas flow fluctuations. This installation will consist of a new pump odorizer, valve, meter and holding tank.

Impact on Operating Budget: $0

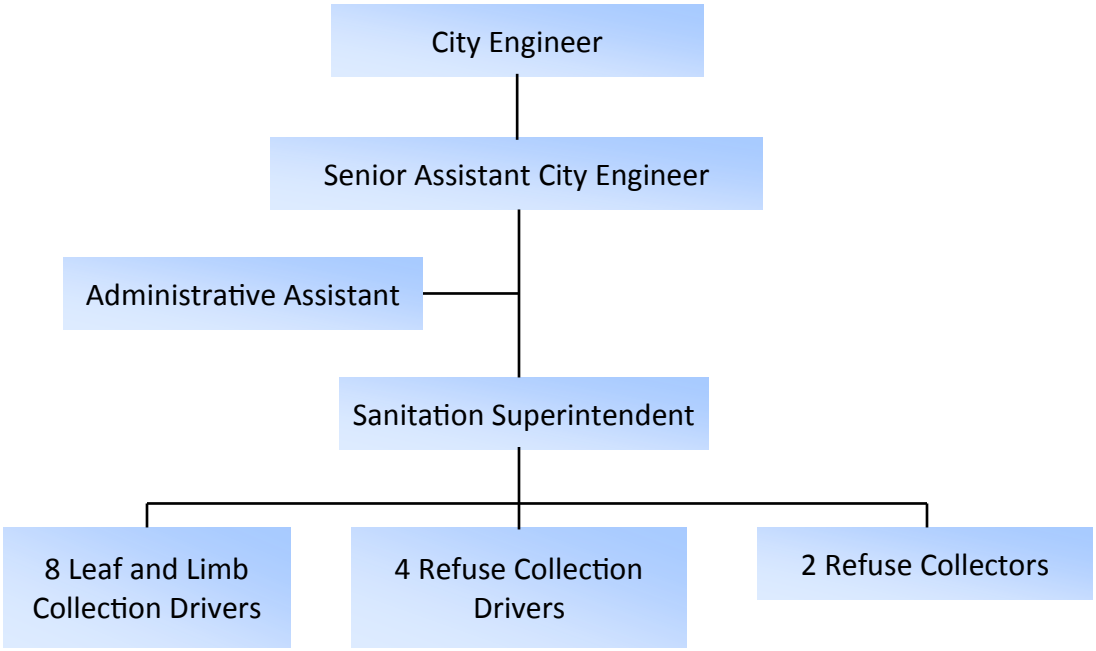
SUMMARY OF PROJECTS BY FISCAL YEAR:
NATURAL GAS FUND

Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
NGD-15	System Expansion Projects		$ 129,390					$ 129,390
NGD-17	Gas System Expansion							Unfunded
NGD-19	Heavy Duty Service Truck	$ 38,500						$ 38,500
NGD-21	Industrial Park 301 South	$ 48,200						$ 48,200
NGD-30	Crew Truck & Air Compressor, Gen., Welder				$ 70,000			$ 70,000
NGD-37	1/2-Ton Pickup Truck		$ 17,000					$ 17,000
NGD-38	F-450 Service Truck Replacement			$ 38,500				$ 38,500
NGD-42	Storage Shed at Hill Street		$ 80,000					$ 80,000
NGD-44	Expansion 301 S & I-16	$ 570,000						$ 570,000
NGD-45	Planned Expansion			$ 130,000				$ 130,000
NGD-46	Vacuum Excavator		$ 42,000					$ 42,000
NGD-47	Dump Truck			$ 49,000				$ 49,000
NGD-48	Heavy Duty Trencher					$ 115,000		$ 115,000
NGD-52	1/2 Ton Pickup Truck						$ 17,000	$ 17,000
NGD-56	Odorizer to Serve Metter & I-16 Interchange	$ 30,000						$ 30,000
	Proposed Uses of Cash	$ 686,700	$ 268,390	$ 217,500	$ 70,000	$ 115,000	$ 17,000	$ 1,374,590
	Total Proposed Uses of Cash	$ 686,700	$ 268,390	$ 217,500	$ 70,000	$ 115,000	$ 17,000	$ 1,374,590
	Existing Uses of Cash							
	Debt Service: One Georgia Loan: NGD-1	$ 33,338	$ 33,338	$ 33,339	$ 33,339	$ 33,340	$ 33,340	$ 200,034
	Transfers to General Fund	$ 925,000	$ 925,000	$ 925,000	$ 925,000	$ 925,000	$ 925,000	$ 5,550,000
	GMA Lease Pool	$ 6,690	$ 6,690	$ 6,690	$ -	$ -	$ -	$ 20,070
	Total Uses of Cash	**$ 1,651,728**	**$ 1,233,418**	**$ 1,182,529**	**$ 1,028,339**	**$ 1,073,340**	**$ 975,340**	**$ 7,144,694**
	Sources of Cash							
	Operating Income	$ 594,486	$ 594,486	$ 594,486	$ 594,486	$ 594,486	$ 594,486	$ 3,566,916
	Additional Operating Income: Expansions	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 480,000
	Non-operating Income	$ 208,000	$ 208,000	$ 208,000	$ 208,000	$ 208,000	$ 208,000	$ 1,248,000
	Depreciation	$ 123,992	$ 123,992	$ 123,992	$ 123,992	$ 123,992	$ 123,992	$ 743,952
	Loan Proceeds	$ 570,000	$ -	$ -	$ -	$ -	$ -	$ 570,000
	GMA Lease Pool	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Total Sources of Cash	**$ 1,576,478**	**$ 1,006,478**	**$ 1,006,478**	**$ 1,006,478**	**$ 1,006,478**	**$ 1,006,478**	**$ 6,608,868**
	Increase (decrease) in Cash	**$ (75,250)**	**$ (226,940)**	**$ (176,051)**	**$ (21,861)**	**$ (66,862)**	**$ 31,138**	**$ (535,826)**

TAB 24

541 Solid Waste Collection Fund

SOLID WASTE COLLECTION DIVISION



SOLID WASTE COLLECTION FUND

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential and yard waste. It is financed by the monthly sanitation fees and polycart fees that customers pay. The City provides commercial collection services using front-end loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster used, and the number of times per week it is serviced.

Residential collection is provided using polycarts that citizens take to the curbside for once per week service. The cost for this service is projected to increase to $15.00 per month. This price is remains lower than similar service by private companies in the unincorporated areas of Bulloch County.

Yard waste and white goods are collected curbside throughout the City using knuckleboom loaders following a route system. This service is included in the residential fee noted above.

This fund is also charged for each ton it disposes of in the Landfill Road Transfer Station. Consequently, the City entered into a contract with Williams Brothers Trucking Company, Inc. to grind and remove yard waste quarterly. The cost per ton for household/commercial refuse is projected to increase to $37.00 at the Transfer Station. However, the grindable material is proposed to be charged $15.50 per ton. Obviously, the contracted grinding is reducing our disposal costs.

A summary of the six-year Capital Improvements Program financed in the Solid Waste Collection Fund is included at the end of this section. The complete Capital Improvements Program is a separate document, and contains more detailed information on each project.

GOALS & OBJECTIVES

Goal: Maintain a healthy environment by the removal and disposal of garbage, yard waste, and other debris.

Objectives:

1. Continue to complete all assigned routes efficiently and effectively.
2. Explore ways to improve routing efficiency.
3. Continue to provide effective communication with the public and explore ways to improve customer service and communication.
4. Improve recycling and waste reduction opportunities.

PERFORMANCE MEASURES

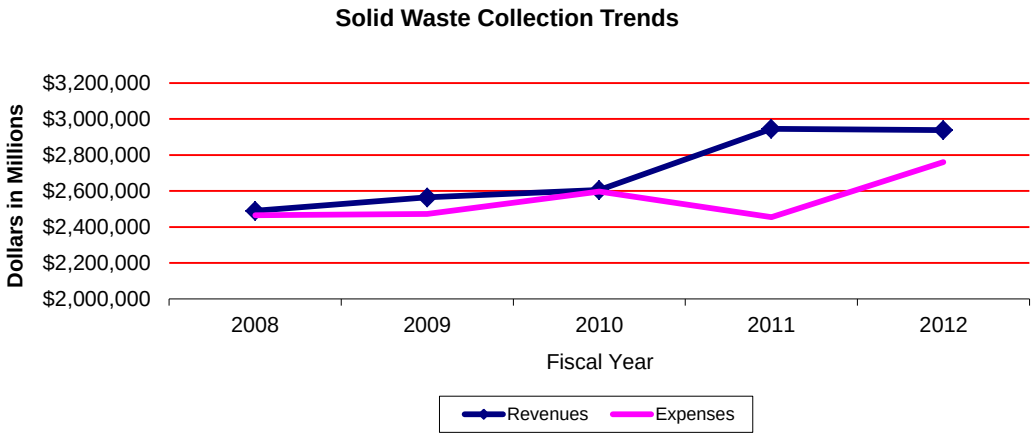
	FY 2010 Adopted	FY 2010 Actual	FY 2011 Adopted	FY 2011 Projected	FY 2012 Base
Number of residential customers (housing units) at FY end	6,916	6379	6,934	6,507	6,637
Number of residential and yardwaste collection FTE employees	16	13	15	13	13
Average number of residential customers per FTE employee	432	491	462	501	511
Operating Expenditures for residential and yardwaste collection	$1,158,876	$1,214,800	$1,121,731	$1,216,515	$1,310,771
Average cost per residential customer	$168	$190	$162	$187	$197
Tonnage of yardwaste collected	4,448	4,121	3,901	4,203	4,287
Average tons of yardwaste collected per residential customer	0.64	0.65	0.56	0.65	0.65
Tonnage of residential garbage collected	4,610	4,354	4,376	4,441	4,530
Average tons of garbage collected per residential customer	0.67	0.68	0.63	0.68	0.68
Number of commercial customers at FY end	652	908	893	926	945
Commerical dumpsters emptied during FY(cubic yards)	315,380	293,280	318,220	299,146	305,129
Number of commercial collection FTE employees	3	2	3	2	2
Average number of dumpsters emptied per FTE employee	217	454	298	463	473
Operating Expenditures for commercial collection	$770,143	$838,967	$789,830	$646,600	$907,023
Average cost per commercial customer	$1,181	$924	$884	$698	$960
Tonnage of commercial garbage collected	13,063	12,262	12,709	12,502	12,575
Average tons of garbage collected per commercial customer	20.04	13.50	14.23	13.50	13.31
Average cost per ton for commercial collection	$59	$68	$62	$52	$72

EXPENSES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
SWC (Commercial)				
Personal Services/Benefits	$ 117,551	$ 100,120	$ 99,597	-0.52%
Purchase/Contract Services	$ 130,153	$ 145,000	$ 178,900	23.38%
Supplies	$ 41,238	$ 45,700	$ 67,950	48.69%
Capital Outlay (Minor)	$ -	$ -	$ 1,200	1200.00%
Interfund Dept. Charges	$ 31,460	$ 20,252	$ 25,229	24.58%
Depreciation/Amortization	$ 115,708	$ 115,708	$ 114,047	-1.44%
Other Costs	$ 402,857	$ 363,050	$ 420,100	15.71%
Total Expenses	$ 838,967	$ 789,830	$ 907,023	14.84%

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
SWC (Residential)				
Personal Services/Benefits	$ 255,553	$ 241,544	$ 330,048	36.64%
Purchase/Contract Services	$ 69,752	$ 72,653	$ 85,452	17.62%
Supplies	$ 30,625	$ 43,550	$ 61,600	41.45%
Interfund Dept. Charges	$ 64,479	$ 55,964	$ 57,566	2.86%
Depreciation/Amortization	$ 52,461	$ 52,461	$ 45,112	-14.01%
Other Costs	$ 166,010	$ 151,450	$ 159,450	5.28%
Non-Operating Expenses	$ 543,000	$ 543,000	$ 543,000	0.00%
Total Expenses	$ 1,181,880	$ 1,160,622	$ 1,282,228	10.48%

SWC (Yardwaste)	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 279,586	$ 237,319	$ 266,741	12.40%
Purchase/Contract Services	$ 90,571	$ 82,380	$ 90,269	9.58%
Supplies	$ 26,789	$ 32,325	$ 47,200	46.02%
Interfund Dept. Charges	$ 100,918	$ 73,449	$ 76,417	4.04%
Depreciation/Amortization	$ 13,586	$ 13,586	$ 10,866	-20.02%
Other Costs	$ 64,470	$ 65,050	$ 80,050	23.06%
Total Expenses	$ 575,920	$ 504,109	$ 571,543	13.38%



FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
	Refuse Collection			
	CHARGES FOR SERVICES			
34.4110	*Refuse Collection Charges*			
34.4111	Residential Refuse Collection Charge	$ 671,829	$ 690,100	$ 715,000
34.4112	Commercial Refuse Collection Charge	$ 68,363	$ 69,010	$ 72,500
34.4113	Refuse Administrative Fee	$ 8,820	$ 8,240	$ 8,800
34.4114	Commercial Dumpster Fee	$ 746,407	$ 768,380	$ 754,000
34.4115	Commercial Dumpster Extra Fee	$ 731	$ 567	$ 500
34.4116	City Polycart Fee (Tippage Fees)	$ 250,440	$ 257,500	$ 260,000
34.4117	Residential Dumpster Fee	$ 815,637	$ 828,120	$ 858,000
34.4118	Purchase of Polycarts	$ 196	$ 65	$ 65
34.4110	*Sub-total: Refuse Collection Charges*	*$ 2,562,424*	*$ 2,621,982*	*$ 2,668,865*
34.4191	Late Payment P & I: Collection	$ 42,777	$ 45,000	$ 45,000
34.4190	*Sub-total: Other Fees*	*$ 42,777*	*$ 45,000*	*$ 45,000*
34.0000	TOTAL CHARGES FOR SERVICE	$ 2,605,202	$ 2,666,982	$ 2,713,865
	TOTAL OPERATING REVENUES	**$ 2,605,202**	**$ 2,666,982**	**$ 2,713,865**
	OPERATING EXPENSES:			
		DEPT - 4521 - COMMERCIAL REFUSE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 68,859	$ 57,131	$ 58,115
51.1301	Overtime	$ 20,550	$ 23,700	$ 23,700
51.1000	*Sub-total: Salaries and Wages*	*$ 89,410*	*$ 80,831*	*$ 81,815*
51.2201	Social Security (FICA) Contributions	$ 6,668	$ 6,184	$ 6,259
51.2401	Retirement Contributions	$ 16,983	$ 6,467	$ 6,545
51.2701	Workers Compensation	$ 4,440	$ 4,918	$ 4,978
51.2902	Employee Drug Screening Tests	$ -	$ 100	$ -
51.2903	Hepatitis/Flu Vaccine	$ 50	$ 50	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 28,141*	*$ 17,719*	*$ 17,782*
51.0000	TOTAL PERSONAL SERVICES	$ 117,551	$ 98,550	$ 99,597
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 39,246	$ 45,000	$ -
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 41,922	$ 36,000	$ 57,000
52.2203	Rep. and Maint. (Labor)	$ 31,277	$ 40,000	$ 58,080
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 2,596	$ -	$ 1,000
52.2000	*Sub-total: Property Services*	*$ 115,041*	*$ 121,000*	*$ 116,080*
52.3101	Insurance, Other than Benefits	$ 13,590	$ 10,680	$ 14,270
52.3203	Cellular Phones	$ 1,153	$ 700	$ 700
52.3301	Advertising	$ -	$ 250	$ 750
52.3501	Travel	$ -	$ 300	$ 800
52.3601	Dues and Fees	$ 9	$ 100	$ 200
52.3701	Education and Training	$ 360	$ 800	$ 800
52.3000	*Sub-total: Other Purchased Services*	*$ 15,113*	*$ 12,830*	*$ 17,520*

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
52.0000	TOTAL PURCHASED SERVICES	$ 130,153	$ 133,830	$ 133,600
53	SUPPLIES			
53.1101	Office Supplies	$ 154	$ -	$ 100
53.1103	Chemicals	$ 404	$ 400	$ 1,000
53.1104	Janitorial Supplies	$ 94	$ 100	$ 150
53.1105	Uniforms	$ 1,419	$ 1,900	$ 1,900
53.1106	General Supplies and Materials	$ 502	$ 400	$ 400
53.1270	Gasoline/Diesel	$ 38,664	$ 37,375	$ 64,000
53.1601	Small Tools and Equipment	$ -	$ 400	$ 400
53.0000	TOTAL SUPPLIES	$ 41,238	$ 40,575	$ 67,950
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 31,029	$ 13,907	$ 24,882
55.2402	Life and Disability	$ 431	$ 346	$ 347
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 31,460	$ 14,253	$ 25,229
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 115,708	$ 115,708	$ 114,047
56.0000	TOTAL DEPREC. AND AMORT.	$ 115,708	$ 115,708	$ 114,047
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 402,840	$ 363,000	$ 420,000
57.3401	Miscellaneous Expenses	$ 17	$ 50	$ 100
57.0000	TOTAL OTHER COSTS	$ 402,857	$ 363,050	$ 420,100
	Sub-total Commercial Expenses	**$ 838,968**	**$ 765,966**	**$ 860,523**
		DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 197,714	$ 236,820	$ 262,133
51.1301	Overtime	$ 4,575	$ 15,000	$ 8,500
51.1000	*Sub-total: Salaries and Wages*	*$ 202,289*	*$ 251,820*	*$ 270,633*
51.2201	Social Security (FICA) Contributions	$ 14,193	$ 19,264	$ 20,703
51.2401	Retirement Contributions	$ 29,208	$ 20,146	$ 21,651
51.2701	Workers Compensation	$ 9,820	$ 15,321	$ 16,861
51.2902	Employee Drug Screening Tests	$ 18	$ 200	$ 200
51.2903	Hepatitis/Flu Vaccine	$ 25	$ 50	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 53,264*	*$ 54,981*	*$ 59,415*
51.0000	TOTAL PERSONAL SERVICES	$ 255,553	$ 306,801	$ 330,048
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 226	$ -	$ 250
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 36,247	$ 36,000	$ 40,000
52.2203	Rep. and Maint. (Labor)	$ 26,509	$ 32,670	$ 35,937
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 93	$ 500	$ 1,000
52.2000	*Sub-total: Property Services*	*$ 63,075*	*$ 69,170*	*$ 77,187*
52.3101	Insurance, Other than Benefits	$ 5,633	$ 13,920	$ 5,915

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
52.3201	Telephone	$ -	$ -	$ -
52.3203	Cellular Phones	$ -	$ 700	$ 700
52.3301	Advertising	$ 139	$ 250	$ 350
52.3501	Travel	$ 727	$ 300	$ 300
52.3601	Dues and Fees	$ 178	$ 100	$ 200
52.3701	Education and Training	$ -	$ 500	$ 500
52.3000	*Sub-total: Other Purchased Services*	*$ 6,677*	*$ 15,770*	*$ 7,965*
52.0000	TOTAL PURCHASED SERVICES	$ 69,752	$ 84,940	$ 85,152
53	SUPPLIES			
53.1101	Office Supplies	$ 292	$ 500	$ 500
53.1102	Parts and Materials	$ -	$ 1,000	$ 4,000
53.1103	Chemicals	$ 924	$ 600	$ 1,000
53.1104	Janitorial Supplies	$ 161	$ 100	$ 250
53.1105	Uniforms	$ 3,070	$ 3,000	$ 3,000
53.1106	General Supplies and Materials	$ 426	$ 500	$ 500
53.1270	Gasoline/Diesel	$ 25,752	$ 34,000	$ 52,000
53.1601	Small Tools and Equipment	$ -	$ 350	$ 350
53.0000	TOTAL SUPPLIES	$ 30,625	$ 40,050	$ 61,600
55	INTERFUND/INTERDEPT CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 63,337	$ 36,746	$ 56,212
55.2402	Life and Disability	$ 1,142	$ 1,219	$ 1,354
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 64,479	$ 37,965	$ 57,566
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 52,461	$ 52,461	$ 45,112
56.0000	TOTAL DEPREC. AND AMORT.	$ 52,461	$ 52,461	$ 45,112
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 154,828	$ 137,500	$ 149,000
57.3401	Miscellaneous Expenses	$ 165	$ 250	$ 250
57.4001	Bad Debts	$ 10,605	$ 5,000	$ 10,000
57.4101	Collection Costs	$ 413	$ 200	$ 200
57.0000	TOTAL OTHER COSTS	$ 166,010	$ 142,950	$ 159,450
	Sub-total Residential Expenses	**$ 638,880**	**$ 665,167**	**$ 738,928**
		DEPT - 4585 - YARD WASTE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 204,572	$ 209,208	$ 206,002
51.1301	Overtime	$ 5,072	$ 12,964	$ 12,964
51.1000	*Sub-total: Salaries and Wages*	*$ 209,644*	*$ 222,172*	*$ 218,966*
51.2201	Social Security (FICA) Contributions	$ 14,280	$ 17,001	$ 16,751
51.2401	Retirement Contributions	$ 46,912	$ 17,779	$ 17,517
51.2701	Workers Compensation	$ 8,676	$ 13,521	$ 13,322
51.2902	Employee Drug Screening Tests	$ -	$ 185	$ 185
51.2903	Hepatitis/Flu Vaccine	$ 75	$ 75	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 69,943*	*$ 48,561*	*$ 47,775*

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
51.0000	TOTAL PERSONAL SERVICES	$ 279,586	$ 270,733	$ 266,741
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 4,129	$ 2,500	$ 2,500
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 30,393	$ 24,000	$ 35,500
52.2203	Rep. and Maint. (Labor)	$ 48,267	$ 53,335	$ 41,800
52.2204	Rep. and Maint. (Buildings/Grounds)	$ -	$ 500	$ 1,000
52.2000	*Sub-total: Property Services*	*$ 82,789*	*$ 80,335*	*$ 80,800*
52.3101	Insurance, Other than Benefits	$ 7,780	$ 9,442	$ 8,169
52.3301	Advertising	$ -	$ 250	$ 500
52.3601	Dues and Fees	$ 2	$ 100	$ 200
52.3000	*Sub-total: Other Purchased Services*	*$ 7,783*	*$ 9,792*	*$ 8,869*
52.0000	TOTAL PURCHASED SERVICES	$ 90,571	$ 90,127	$ 89,669
53	SUPPLIES			
53.1101	Office Supplies	$ -	$ 350	$ 350
53.1103	Chemicals	$ 260	$ 350	$ 1,000
53.1104	Janitorial Supplies	$ 55	$ 75	$ 100
53.1105	Uniforms	$ 3,541	$ 4,500	$ 4,500
53.1106	General Supplies and Materials	$ 408	$ 750	$ 750
53.1270	Gasoline/Diesel	$ 22,066	$ 32,000	$ 40,000
53.1601	Small Tools and Equipment	$ 458	$ 300	$ 300
53.0000	TOTAL SUPPLIES	$ 26,789	$ 38,325	$ 47,000
55	INTERFUND/INTERDEPT CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 99,615	$ 51,162	$ 75,162
55.2402	Life and Disabililty	$ 1,303	$ 1,287	$ 1,255
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 100,918	$ 52,449	$ 76,417
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 13,586	$ 13,586	$ 10,866
56.0000	TOTAL DEPREC. AND AMORT.	$ 13,586	$ 13,586	$ 10,866
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 64,470	$ 80,000	$ 80,000
57.3401	Miscellaneous Expenses	$ -	$ 50	$ 50
57.0000	TOTAL OTHER COSTS	$ 64,470	$ 80,050	$ 80,050
	Sub-total Yard Waste Expenses	**$ 575,921**	**$ 545,270**	**$ 570,743**
	TOTAL OPERATING EXPENSES	**$ 2,053,768**	**$ 1,976,403**	**$ 2,170,194**
	OPERATING INCOME (LOSS)	**$ 551,434**	**$ 690,579**	**$ 543,671**
	NON-OPERATING REVENUES			
	INVESTMENT INCOME			
36.1001	Interest Income	$ 353	$ 500	$ 250
39.1204	Transfer from 2007 SPLOST	$ -	$ 300,000	$ 224,000
36.0000	TOTAL INVESTMENT INCOME	$ 353	$ 300,500	$ 224,250

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	TOTAL NON-OPERATING REVENUES	**$ 353**	**$ 300,500**	**$ 224,250**
	NON-OPERATING EXPENSES			
61.1001	Transfer to General Fund	$ 543,000	$ 543,000	$ 543,000
61.1001	Trans. to General Fund-GMA Lease Pool	$ -	$ 47,567	$ -
	TOTAL NON-OPERATING EXPENSES	**$ 543,000**	**$ 590,567**	**$ 543,000**
	NET INCOME	**$ 8,787**	**$ 400,512**	**$ 224,921**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 543,671.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 170,426.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Accrued income receivable	
Allowance for doubtful accounts	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds: General Fund	
Due from other funds: SW Disposal Fund	
Due from other funds: SPLOST	
Prepaid insurance	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary and Wages payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Claims liability	
Net cash provided (used) by operating activities	$ 714,097.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2007 SPLOST for Equipment	$ 224,000.00
Operating transfers in (out)	
Transfer to General Fund	$ (543,000.00)
Net cash provided (used) by noncapital financing activities	$ (319,000.00)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets:	
PW(SWC)-1 Knuckleboom Loader with Body	$ (124,000.00)
PW(SWC)-4 Front loading commercial dumpsters	$ (30,000.00)
PW(SWC)-5 150 Additional Polycarts	$ (9,750.00)
PW(SWC)-8 Residential Garbage Trucks	$ (260,000.00)
PW(SWC)-9 Commercial Garbage Trucks	$ (230,000.00)
PW(SWC)-14 Vehicle GPS Tracking System	$ (24,000.00)

BUDGETED CASH FLOW STATEMENT	BUDGETED
Proceeds from long-term borrowing	
Proceeds from GMA Lease Pool	$ 124,000.00
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on revenue bonds payable	
Principal payments on GMA capital leases:	$ (47,567.00)
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	$ (601,317.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	$ 250.00
Miscellaneous Revenues	
Net cash flows from investing activities	$ 250.00
NET INCREASE (DECREASE) IN CASH	$ (205,970.00)

DESCRIPTION OF PROJECTS

ENG-SWC-1 KNUCKLEBOOM LOADER AND BODY: This project provides a replacement knuckleboom loader truck for the Solid Waste Collection Department. The department is unable to obtain parts for the current truck any longer and the components are worn and outdated.

Impact on Operating Budget: $2,500 Decrease in Repairs & Maintenance - Equipment

ENG-SWC-4 FRONT-LOADING COMMERCIAL DUMPSTERS: This is an on-going replacement of commercial dumpsters that are no longer repairable.

Impact on Operating Budget: $0

ENG-SWC-5 ADDITIONAL POLYCARTS (150): The continued growth of the City requires that we add approximately 30 new polycarts to the collection route each month. The normal life of the carts is 10 years, and some of these carts have been used for 13 years.

Impact on Operating Budget: $0

ENG-SWC-8 AUTOMATED RESIDENTIAL GARBAGE TRUCKS: This project will provide a replacement residential garbage truck for the Solid Waste Collection Department. These vehicles experience a tremendous amount of wear and tear and need to be replaced on a rotational basis.

Impact on Operating Budget: $0

ENG-SWC-9 FRONT-LOADING COMMERCIAL GARBAGE TRUCKS: In order to keep up with the growth of the City, these trucks need to be replaced on a rotational basis. The current two trucks are running 55-60 weeks versus a normal expected work week of 40 hours.

Impact on Operating Budget: $0

ENG-SWC-14 VEHICLE GPS TRACKING SYSTEM: This equipment records field data and vehicle route, number of stops & speed to reduce cost and boost productivity. The units can be distributed to multiple personnel to further improve productivity and response times.

Impact on Operating Budget: $500 Increase in Maintenance Costs

SUMMARY OF PROJECTS BY FISCAL YEAR:
SOLID WASTE COLLECTION FUND

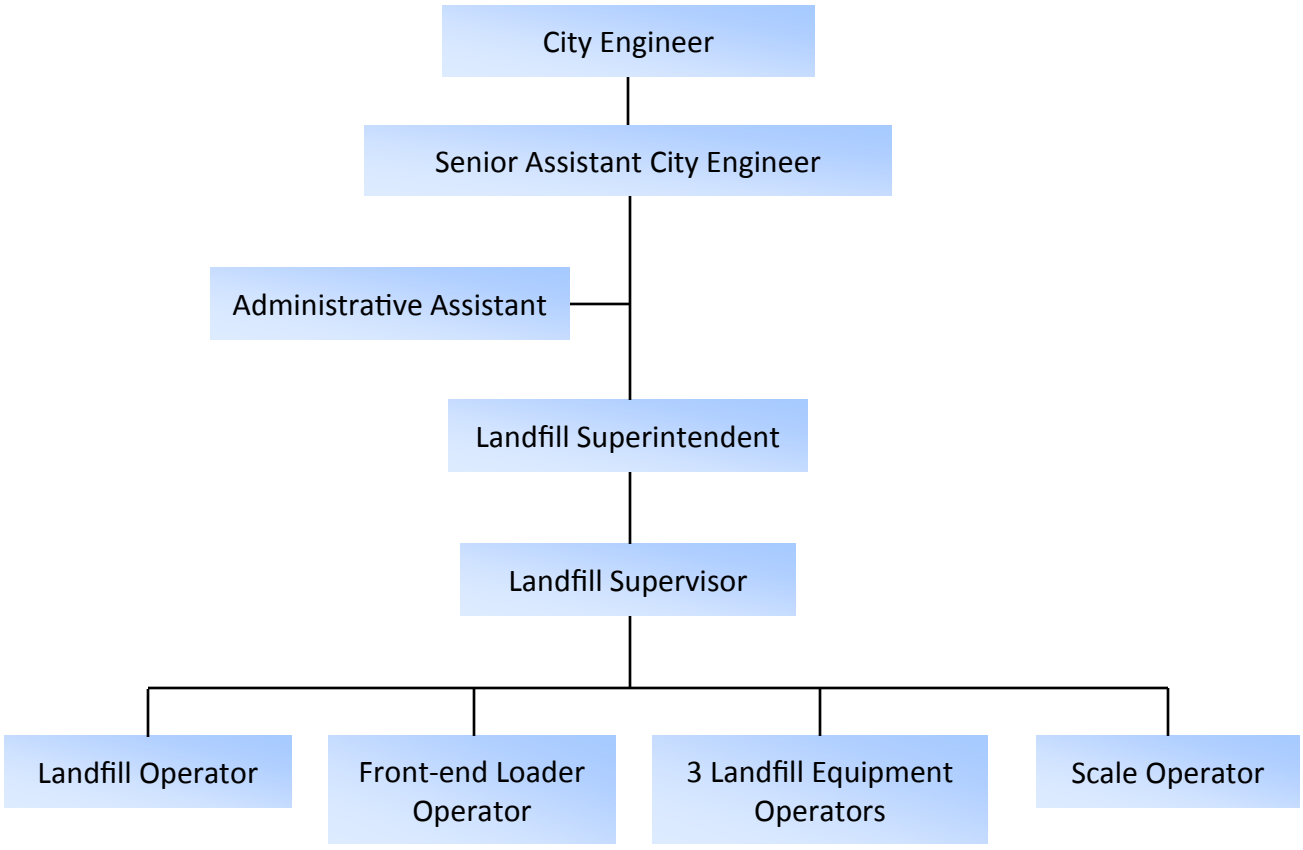
Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
ENG-SWC-1	Knuckleboom Loader with body	$ 124,000	$ 128,000	$ 128,000			$ 128,000	$ 508,000
ENG-SWC-4	Front Loading Commercial Dumpsters	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 180,000
ENG-SWC-5	Polycarts	$ 9,750	$ 9,750	$ 9,750	$ 9,750	$ 9,750	$ 9,750	$ 58,500
ENG-SWC-8	Automated Residential Garbage Truck	$ 260,000		$ 260,000	$ 260,000	$ 260,000		$ 1,040,000
ENG-SWC-9	Commercial Garbage Trucks	$ 230,000	$ 230,000		$ 230,000	$ 230,000		$ 920,000
ENG-SWC-10	Pickup			$ 22,000				$ 22,000
ENG-SWC-14	Activity Recorder	$ 24,000						$ 24,000
	Proposed Uses of Cash	$ 677,750	$ 397,750	$ 449,750	$ 529,750	$ 529,750	$ 167,750	$ 2,584,750
	Existing Uses of Cash							
	Transfer to General Fund	$ 543,000	$ 543,000	$ 543,000	$ 543,000	$ 543,000	$ 543,000	$ 3,258,000
	Transfer to General Fund for Lease							
	Payments	$ 47,567	$ 65,367	$ 65,367	$ 24,800	$ 24,800	$ 24,800	$ 252,701
	Total Uses of Cash	**$ 1,268,317**	**$ 1,006,117**	**$ 1,058,117**	**$ 1,097,550**	**$ 1,097,550**	**$ 735,550**	**$ 5,527,651**
	Sources of Cash							
	Operating Income	$ 543,671	$ 543,671	$ 543,671	$ 543,671	$ 543,671	$ 543,671	$ 543,671
	Non-operating Income	$ 250	$ 250	$ 250	$ 250	$ 250	$ 250	$ 1,500
	Transfer from 2007 SPLOST	$ 224,000	$ 49,000	$ 224,000				$ 497,000
	Transfer from 2013 SPLOST				$ 490,000	$ 490,000		$ 980,000
	Depreciation	$ 170,426	$ 170,426	$ 170,426	$ 170,426	$ 170,426	$ 170,426	$ 1,022,556
	GMA Capital Loan Pool	$ 124,000						$ 124,000
	Total Sources of Cash	**$ 1,062,347**	**$ 763,347**	**$ 938,347**	**$ 1,204,347**	**$ 1,204,347**	**$ 714,347**	**$ 5,887,082**
	Increase (decrease) in Cash	**$ (205,970)**	**$ (242,770)**	**$ (119,770)**	**$ 106,797**	**$ 106,797**	**$ (21,203)**	**$ (376,119)**


JAECKEL
STATESBORO CITY HALL

TAB 25

542 Solid Waste Disposal Fund

SOLID WASTE DISPOSAL DIVISION



SOLID WASTE DISPOSAL FUND

This fund accounts for the receipts and disbursements to operate the jointly owned City and County transfer station and inert landfill on Landfill Road. It also covers the post-closure costs of the Landfill Road Landfill. Also included are the costs to transport and dispose of the solid waste at the Broadhurst Environmental Landfill near Jesup. Transportation is provided by contract with a local trucking company. The disposal agreement was re-negotiated in 2002, resulting in a decrease in the tipping fees to a current rate of $22.44 per ton. An inflationary index is included. Funding for the Keep Bulloch Beautiful program also comes from this fund.

This fund is financed by the tipping fees that users of the transfer station pay to dispose of solid waste. Brush, leaves and other grindable material is disposed of using a private mulching contractor at $10.40 per ton. The tipping fee for this material is increasing to $15.00 per ton. The tipping fee for other waste is increasing to $37.00 per ton. The cost of transportation is currently equivalent to approximately $13.02 per ton. In addition, there is the cost of personnel and equipment to weigh the waste and operate the transfer station and the methane extraction system as part of the post-closure of the Lakeview Landfill.

SPLOST funds are appropriated to pay the post-closure costs, and pay part of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would either have to be subsidized by property taxes, or have higher tipping fees. If those fees become too high, they could result in illegal dumping, which would create public health and aesthetics problems for the community.

The operation of the transfer station and inert landfill, the maintenance of the closed Lakeview Landfill and the operation of the attendant methane gas extraction system are under the direction of the City Engineer. The City Engineer is responsible for all post-closure regulatory compliance issues, working with the City's engineering consultant to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.

A summary of the six-year Capital Improvements Program financed in the Solid Waste Disposal Fund is included at the end of this section. The complete Capital Improvements Program is a separate document, and contains more detailed information on each project.

GOALS & OBJECTIVES

Goal: Maintain a healthy environment by the removal and disposal of garbage, yard waste and other debris.

Objectives:

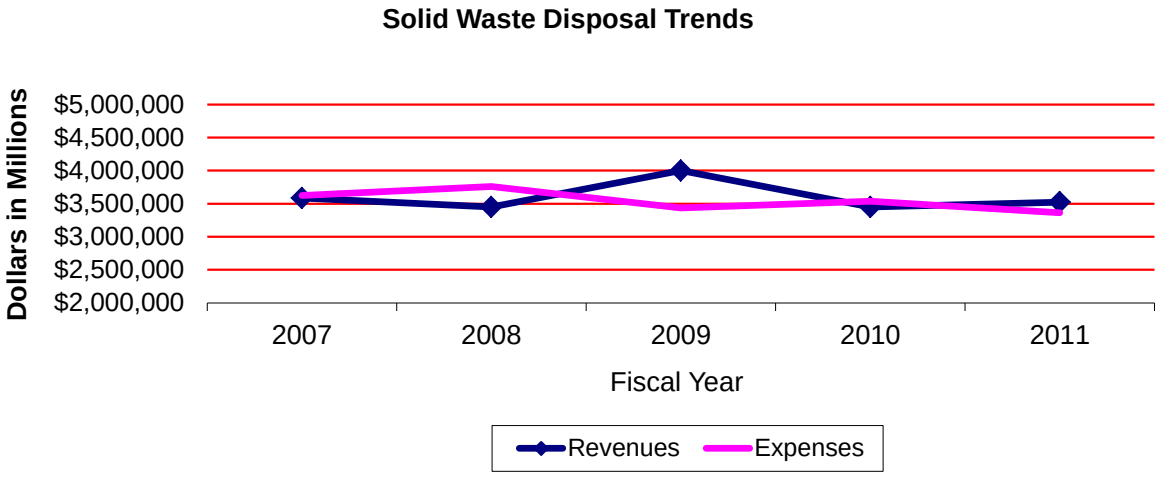
1. Continue to grind as much yard waste as possible to minimize cost, provide reuse alternatives for the material, and reduce the use of inert landfill space at our facility.
2. Continue to explore additional ways further reduce tonnage transported to the Broadhurst facility for disposal.
3. Continue to operate the transfer station safely and in compliance with all federal and state regulations.
4. Investigate expanding the transfer station to ensure continued compliance with operating permit.
5. Expand inert landfill to ensure uninterrupted and continued operation.
6. Work with the county to provide additional recyling opportunities.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	**Actual**	**Adopted**	**Projected**	**Base**
Tonnage by Type of Waste:					
Animals	109	105	101	110	111
Bulkwaste	10,518	9,291	9,534	8,450	8,535
Cardboard	225	128	109	400	404
Cover Dirt	1,830	0	554	0	0
Demolition	16,010	10,100	10,302	7,970	8,050
DOT waste	58	24	21	25	25
Household	35,158	34,075	34,700	30,852	31,161
Inert	1,740	1,693	2,891	1,700	1,717
Metal	617	506	572	380	384
Mixed load	725	352	459	150	152
Paper	99	71	65	50	51
Plastic	25	19	23	16	16
Shingles	785	0	0	0	0
Sweepings	624	588	533	464	469
Tires	231	334	310	270	273
Yardwaste	6,916	6,225	5,927	6,000	6,060
Other Miscellaneous (Bulloch Pride/U.S. Gov.)	28	15	24	15	15
Employees per 1,000 population of County served	0.13	0.11	0.11	0.11	0.11
Tonnage disposed of per FTE employee	8,002	8,066	8,558	7,043	7,113
Tonnage disposed of per 1,000 population of County served	1,025	919	1,075	783	771
Tons disposed of in inert LF	3,740	1,693	2,891	1,700	1,717
Tons accepted for disposal	64,012	64,530	68,462	56,344	56,907
Tons transported to Wayne County	64,052	53,725	55,386	47,300	47,773
Tons of yard waste ground	5,819	4,135	4,342	4,720	4,767
Operating expenses	$3,352,175	$3,081,070	$3,177,081	$2,972,423	$3,031,159
Disposal operating expenses per capita	$53.68	$45.25	$49.88	$44.58	$43.93
Average disposal operating cost per ton	$52.37	$49.23	$46.41	$56.95	$56.95
Number of FTE	8	8	8	8	8
Bulloch County population @ 2.5% yearly	62,448	70,217	71,972	71,972	73,771

EXPENSES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 353,768	$ 333,091	$ 340,754	2.30%
Purchase/Contract Services	$ 404,758	$ 448,478	$ 358,902	-19.97%
Supplies	$ 56,499	$ 65,000	$ 82,150	26.38%
Capital Outlay (Minor)	$ -	$ 250	$ 2,400	860.00%
Interfund Dept. Charges	$ 89,699	$ 57,321	$ 86,297	50.55%
Depreciation	$ 235,791	$ 235,791	$ 215,506	-8.60%
Other Costs	$ 1,940,557	$ 2,037,150	$ 1,945,150	-4.52%
Non-Operating Expenses	$ 160,000	$ 185,918	$ 192,000	3.27%
Total Expenses	$ 3,241,072	$ 3,362,999	$ 3,223,159	-4.16%



FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
	Landfill/Transfer Station			
	CHARGES FOR SERVICES			
34.4151	Commercial Tipping Fees	$ 187,099	$ 246,170	$ 260,000
34.4152	Sanitation Contractor Tipping Fees	$ 528,110	$ 512,940	$ 315,000
34.4153	Individuals Tipping Fees	$ 33,803	$ 31,415	$ 20,000
34.4154	Government Agencies Tipping Fees	$ 1,209,305	$ 1,272,050	$ 1,236,000
34.4150	*Sub-total: Landfill/TS Charges*	*$ 1,958,317*	*$ 2,062,575*	*$ 1,831,000*
34.4131	Sale of Scrap Materials	$ 47,988	$ 57,680	$ 55,000
34.4191	Late Payment P and I: Landfill	$ 11,410	$ 9,502	$ 10,000
34.4190	*Sub-total: Other Fees*	*$ 59,398*	*$ 67,182*	*$ 65,000*
34.0000	TOTAL CHARGES FOR SERVICES	$ 2,017,715	$ 2,129,757	$ 1,896,000
	TOTAL OPERATING REVENUES	**$ 2,017,715**	**$ 2,129,757**	**$ 1,896,000**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 274,211	$ 273,029	$ 278,029
51.1301	Overtime	$ 2,753	$ 3,000	$ 4,500
51.1000	*Sub-total: Salaries and Wages*	*$ 276,964*	*$ 276,029*	*$ 282,529*
51.2201	Social Security (FICA) Contributions	$ 18,791	$ 21,116	$ 21,613
51.2401	Retirement Contributions	$ 35,028	$ 22,082	$ 22,602
51.2701	Workers Compensation	$ 22,935	$ 13,564	$ 13,810
51.2901	Employment Physicals	$ -	$ -	$ -
51.2902	Employee Drug Screening Tests	$ -	$ 250	$ 150
51.2903	Hepatitis/Flu Vaccine	$ 50	$ 50	$ 50
51.2000	*Sub-total: Employee Benefits*	*$ 76,804*	*$ 57,062*	*$ 58,225*
51.0000	TOTAL PERSONAL SERVICES	$ 353,768	$ 333,091	$ 340,754
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ -	$ -	$ 1,200
52.2201	Rep. and Maint. (Equipment)	$ 65,709	$ 65,000	$ 88,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 6,225	$ 5,600	$ 8,300
52.2203	Rep. and Maint. (Labor)	$ 93,154	$ 136,670	$ 116,600
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 1,461	$ 1,000	$ 6,000
52.2205	Rep. and Maint. (Office Equipment)	$ 759	$ 1,000	$ 1,000
52.2320	Rentals	$ 439	$ 500	$ 1,500
52.2000	*Sub-total: Property Services*	*$ 167,747*	*$ 209,770*	*$ 222,600*
52.3101	Insurance, Other than Benefits	$ 10,764	$ 12,508	$ 11,302
52.3201	Telephone	$ 2,073	$ 1,900	$ 2,300
52.3203	Cellular Phones	$ 412	$ 350	$ 500
52.3206	Postage	$ -	$ 100	$ 100
52.3301	Advertising	$ -	$ 250	$ 500

FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
52.3501	Travel	$ 2,064	$ 1,500	$ 1,500
52.3601	Dues and Fees	$ 687	$ 600	$ 600
52.3701	Education and Training	$ 360	$ 2,500	$ 2,500
52.3852	Contract Work	$ -	$ 5,000	$ 5,000
52.3907	Other services: Erosion Control	$ 2,083	$ 2,000	$ 2,000
52.3908	Other services: 25% Reduction Prog.	$ 45,387	$ 40,000	$ 40,000
52.3909	Other services: BC Enf. & Monitoring	$ 122,000	$ 122,000	$ -
52.3911	Grindable Materials Contractor	$ 51,181	$ 50,000	$ 70,000
52.3000	*Sub-total: Other Purchased Services*	*$ 237,011*	*$ 238,708*	*$ 136,302*
52.0000	TOTAL PURCHASED SERVICES	$ 404,758	$ 448,478	$ 358,902
53	SUPPLIES			
53.1101	Office Supplies	$ 2,543	$ 3,500	$ 3,500
53.1102	Parts and Materials	$ 407	$ 400	$ 400
53.1103	Chemicals	$ 612	$ 5,000	$ 5,000
53.1104	Janitorial Supplies	$ 114	$ 250	$ 250
53.1105	Uniforms	$ 3,620	$ 4,500	$ 4,500
53.1106	General Supplies and Materials	$ 4,543	$ 3,000	$ 3,000
53.1230	Electricity	$ 15,791	$ 16,000	$ 22,000
53.1240	Bottled Gas	$ 288	$ 150	$ 300
53.1270	Gasoline/Diesel	$ 27,948	$ 31,000	$ 42,000
53.1601	Small Tools and Equipment	$ 633	$ 1,200	$ 1,200
53.0000	TOTAL SUPPLIES	$ 56,499	$ 65,000	$ 82,150
54	CAPITAL OUTLAY (MINOR)			
54.2401	Computers	$ -	$ -	$ 1,200
54.2501	Other Equipment	$ -	$ 250	$ 1,200
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 250	$ 2,400
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 88,005	$ 55,628	$ 84,603
55.2402	Life and Disability	$ 1,694	$ 1,693	$ 1,694
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 89,699	$ 57,321	$ 86,297
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 235,791	$ 235,791	$ 215,506
56.0000	TOTAL DEPREC. AND AMORT.	$ 235,791	$ 235,791	$ 215,506
57	OTHER COSTS			
57.1013	Keep Bulloch Beautiful	$ 70,000	$ 70,000	$ -
57.1016	KBB - Capital Projects	$ 15,000	$ 25,000	$ -
57.3302	Air Rights	$ 1,231,018	$ 1,250,000	$ 1,100,000
57.3303	Transportation Fees	$ 624,253	$ 690,000	$ 650,000
57.3304	Toxic Waste Disposal	$ -	$ -	$ 1,000
57.3401	Miscellaneous Expenses	$ 286	$ 1,500	$ 1,500
57.4001	Bad Debts	$ -	$ 500	$ 500
57.4101	Collection Costs	$ -	$ 150	$ 150

FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	Payment to Bulloch County	$ -	$ -	$ 192,000
57.0000	TOTAL OTHER COSTS	$ 1,940,557	$ 2,037,150	$ 1,945,150
	TOTAL OPERATING EXPENSES	**$ 3,081,072**	**$ 3,177,081**	**$ 3,031,159**
	OPERATING INCOME (LOSS)	**$ (1,063,357)**	**$ (1,047,324)**	**$ (1,135,159)**
	NON-OPERATING REVENUES			
	INVESTMENT INCOME			
36.1001	Interest Income	$ 338	$ -	$ -
36.0000	TOTAL INVESTMENT INCOME	$ 338	$ -	$ -
	OTHER FINANCING SOURCES			
39.1204	Transfer from 2007 SPLOST	$ 1,276,511	$ 1,392,000	$ 1,392,000
39.2101	Sale of Assets	$ -	$ -	$ -
39.0000	TOTAL OTHER FINANCING SOURCES	$ 1,276,511	$ 1,392,000	$ 1,392,000
	TOTAL NON-OPERATING REVENUES	**$ 1,276,849**	**$ 1,392,000**	**$ 1,392,000**
	NON-OPERATING EXPENSES			
61.1001	Transfer to General Fund	$ 160,000	$ 160,000	$ 192,000
61.1001	Trans. to General Fund-GMA Lease Pool	$ -	$ 25,918	$ -
61.1000	**TOTAL NON-OPERATING EXPENSES**	**$ 160,000**	**$ 185,918**	**$ 192,000**
	NET INCOME	**$ 53,492**	**$ 158,758**	**$ 64,841**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (1,135,159.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 215,506.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Accrued Income Receivable	
Interest receivable	
Intergovernmental receivable	
Prepaid Insurance	
Other receivables	
Buildings	
Due from other funds: General Fund	
Due from other funds: Water/Sewer Fund	
Due from other funds: 1997 SPLOST Fund	
Due from other funds: 2002 SPLOST Fund	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Salary and Wages payable	
Accrued Vacation payable	
Accrued payroll	
Compensated absences payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Claims liability	
Accrued closure/ post-closure liabilities	$ (166,000.00)
Net cash provided (used) by operating activities	$ (1,085,653.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2007 SPLOST for Landfill Air Rights (Capacity) in Wayne County	$ 1,226,000.00
2007 SPLOST for Post-closure Costs	$ 166,000.00
2007 SPLOST for Equipment	
Operating transfers in (out) to General Fund	$ (192,000.00)
Decrease in interfund balance	
Net cash provided (used) by noncapital financing activities	$ 1,200,000.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets:	
PW-SWD-3 Replacement of Longhaul Trailers	$ (210,000.00)
PW-SWD-17 Inert Landfill Expansion	$ (50,000.00)
PW-SWD-28 Slab for Metal Collection	$ (30,000.00)

BUDGETED CASH FLOW STATEMENT	BUDGETED
PW-SWD-31 Transfer Station Repairs	$ (70,000.00)
Restricted Cash for Capital Outlay	
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on revenue bonds payable	
Principal payments on capital leases:	
Landfill equipment lease	$ (25,918.00)
Interest payments:	
Landfill equipment lease	
Proceeds from Loan	
Proceeds from GMA Equipment Lease	$ 210,000.00
Net cash used by capital and related financing activities	$ (175,918.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Miscellaneous Revenue	
Sale of Assets	
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (61,571.00)

DESCRIPTION OF PROJECTS

ENG-SWD-3 REPLACEMENT OF LONGHAUL TRAILERS: This project will entail replacing old transfer trailers that have been used well beyond their useful life and are no longer safe to use. They will also be put on a 5-year rotation with three (3) replaced each year.

Impact on Operating Budget: $5,000 Decrease in Repairs and Maintenance

ENG-SWD-17 INERT LANDFILL EXPANSION: This project will include the purchase of approximately 27 acres to the north of the Lakeview Road Landfill to allow the expansion of the existing inert landfill, to provide a natural buffer and to provide possible space for a construction and demolition waste landfill as well as other landfill related operations. The northerly side of the landfill provides the most logical location for expansion.

Impact on Operating Budget: $0

ENG-SWD-28 SLAB FOR METAL COLLECTION: The EPD requires a 50' x 50' concrete slab with collection tank for runoff from metals in order to prevent contaminating dirt and ground water. This is necessary to keep the City in compliance.

Impact on Operating Budget: $0

ENG-SWD-31 TRANSFER STATION REPAIRS: The floor has been worn to the point the re-bar is exposed through the concrete. The back wall has been pushed out and off its foundation – it is in dire need of repairs. The I-Beams are in danger of being pulled away from the concrete anchors.

Impact on Operating Budget: $0

SUMMARY OF PROJECTS BY FISCAL YEAR:
SOLID WASTE DISPOSAL FUND

Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
ENG(SWD)-3	Transfer Trailers	$ 210,000	$ 210,000	$ 210,000	$ 210,000	$ 210,000	$ 210,000	$ 1,260,000
ENG(SWD)-7	Dozer				$ 150,000			$ 150,000
ENG(SWD)-11	Solid Waste Loader		$ 175,000		$ 175,000		$ 175,000	$ 525,000
ENG(SWD)-13	Farm Tractor for mowing			$ 50,000				$ 50,000
ENG(SWD)-14	Batwing mower replacement			$ 15,000				$ 15,000
ENG(SWD)-15	Industrial Riding Mower		$ 10,000			$ 10,000		$ 20,000
ENG(SWD)-16	Pickup truck Replacement		$ 25,000					$ 25,000
ENG(SWD)-17	Inert Landfill Expansion	$ 50,000	$ 50,000					$ 100,000
ENG(SWD)-22	Expansion and Renovation of the							$ -
	Transfer Station				$ 225,000	$ 550,000	$ 225,000	$ 1,000,000
ENG(SWD)-28	Slab for Metal Collection	$ 30,000						$ 30,000
ENG(SWD)-29	Wash Rack		$ 85,000					$ 85,000
ENG(SWD)-31	Transfer Station Repairs	$ 70,000						$ 70,000
	Proposed Uses of Cash	$ 360,000	$ 555,000	$ 275,000	$ 760,000	$ 770,000	$ 610,000	$ 3,330,000
	Existing Uses of Cash							
	Accrued Closure/Post Closure	$ 166,000	$ 166,000	$ 166,000	$ 166,000	$ 166,000	$ 166,000	$ 996,000
	Transfer to General Fund	$ 192,000	$ 192,000	$ 192,000	$ 192,000	$ 192,000	$ 192,000	$ 1,152,000
	Transfer to General Fund for Lease							$ -
	Payments	$ 25,918	$ 67,918	$ 109,918	$ 126,000	$ 126,000	$ 126,000	$ 581,754
	Total Uses of Cash	**$ 743,918**	**$ 980,918**	**$ 742,918**	**$ 1,244,000**	**$ 1,254,000**	**$ 1,094,000**	**$ 6,059,754**
	Sources of Cash							
	Operating Income (Loss)	$ (1,135,159)	$ (1,135,159)	$ (1,135,159)	$ (1,135,159)	$ (1,135,159)	$ (1,135,159)	$ (6,810,954)
	Non-operating Income							$ -
	Interest Income	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Transfer In from 2007 SPLOST	$ 1,392,000	$ 1,567,000	$ 36,777	$ -	$ -	$ -	$ 2,995,777
	Transfer In from 2013 SPLOST			$ 1,629,889	$ 2,051,666	$ 2,051,666	$ 2,051,666	$ 7,784,887
	Depreciation	$ 215,506	$ 215,506	$ 215,506	$ 215,506	$ 215,506	$ 215,506	$ 1,293,036
	Loan	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	GMA Equipment Lease Proceeds	$ 210,000	$ 210,000	$ 210,000	$ -	$ -	$ -	$ 630,000
	Restricted Cash for Capital Outlay							$ -
	Total Sources of Cash	**$ 682,347**	**$ 857,347**	**$ 957,013**	**$ 1,132,013**	**$ 1,132,013**	**$ 1,132,013**	**$ 5,892,746**
	Increase (decrease) in Cash	**$ (61,571)**	**$ (123,571)**	**$ 214,095**	**$ (111,987)**	**$ (121,987)**	**$ 38,013**	**$ (167,008)**


JAECKEL
STATESBORO CITY HALL

TAB 26

601 Health Insurance Fund

HEALTH INSURANCE FUND

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

This Budget is based upon a 0% increase in premiums and the City will continue pay 78% of both employee and dependent health insurance, and individual employees will pay the other 22% through payroll deduction from earnings. The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

The premiums as of July 1st are as follows:

Monthly Premiums For Type of Coverage	Employee Share 22%	City Share 78%	Total Premiums
Single Employee	**$ 121.01**	**$ 429.01**	**$ 550.02**
Increase over Prior Year	$ -	$ -	$ -
Increase per Week	$ -	$ -	$ -
Family Coverage	**$ 279.20**	**$ 989.86**	**$ 1,269.06**
Increase over Prior Year	$ -	$ -	$ -
Increase per Week	$ -	$ -	$ -

The City also offers a Flexible Benefits Plan whereby employees can deduct up to $3,500 annually from their wages or salary to pay for medical expenses not covered by insurance. The benefit is that this money is considered pre-tax by the IRS, making it exempt from both federal and state income taxes. All money deducted by the employee during the plan year must be spent or it is forfeited to the plan and donated to a charitable purpose. Consequently, employees must carefully determine the deduction level each year.

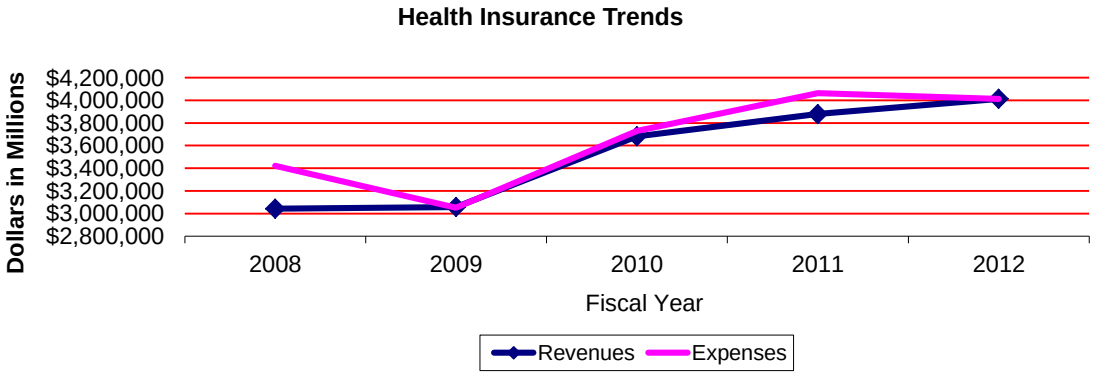
Beginning in FY 2006, the City significantly changed its Workers' Compensation Insurance Program due to dramatically higher premiums. After comparing self-funding versus a higher deductible policy, the higher deductible was selected. The deductible per accident is now $50,000. Some of the savings from the lower premium is then set aside in this fund as a reserve to pay any deductibles.

PERFORMANCE MEASURES

	FY 2010 Adopted	FY 2010 Actual	FY 2011 Adopted	FY 2011 Projected	FY 2012 Base
Number of Total Full Time Employee Positions	276	276	267	264	264
Number of Total Full Time Employee Vacancies	10	19	10	29	20
Number of Eligible Employees	280	282	280	271	271
Number of Retired Employees Covered	4	4	4	5	5
Number of Employees with Single Coverage	112	105	113	104	106
Number of Employees with Full Family Coverage	164	159	159	166	165
Percentage of Eligible Employees enrolled in the program	99%	94%	97%	100%	100%
Total Number of Covered Lives including dependents	645	613	645	650	630
Total Expenses	$ 3,115,835	$ 3,463,457	$ 2,916,000	$ 3,051,903	$ 3,775,039
Average annual expense per covered life	$ 4,831	$ 5,650	$ 4,521	$ 4,695	$ 5,992
Average annual expense per eligible employee	$ 11,128	$ 12,282	$ 10,414	$ 11,262	$ 13,930
Average annual expense per covered employee	$ 11,289	$ 13,119	$ 10,721	$ 11,303	$ 13,930

EXPENSES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Interfund/Dept. Charges	$ 3,463,457	$ 2,916,000	$ 3,775,039	29.46%
Total Expenses	$ 3,463,457	$ 2,916,000	$ 3,775,039	29.46%



FUND 601 - HEALTH INSURANCE FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

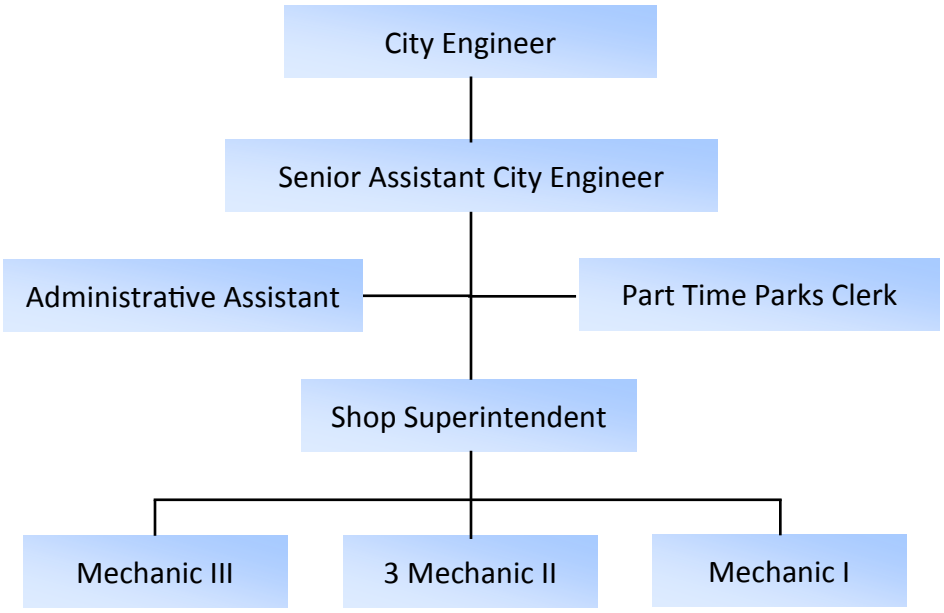
Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
34.9201	Health Premiums - Employer	$ 2,371,348	$ 2,034,083	$ 2,819,760
34.9202	Health Premiums - Employee	$ 669,449	$ 698,235	$ 775,000
34.9203	Flex Account	$ 169,148	$ 165,000	$ 165,000
	TOTAL OPERATING REVENUES	**$ 3,209,945**	**$ 2,897,318**	**$ 3,759,760**
	OPERATING EXPENSES:			
55.2101	Health Administrative Fees	$ 333,928	$ 300,000	$ 390,000
55.2102	Flex Account Fees	$ 1,100	$ 1,000	$ 1,100
55.2201	Health Insurance Claims	$ 2,947,044	$ 2,450,000	$ 3,218,939
55.2301	Flex Account Expenses	$ 181,385	$ 165,000	$ 165,000
57.3401	Miscellaneous Expense	$ -	$ -	$ -
57.4103	Bank Charges	$ -	$ -	$ -
	TOTAL OPERATING EXPENSES	**$ 3,463,457**	**$ 2,916,000**	**$ 3,775,039**
	OPERATING INCOME	**$ (253,511)**	**$ (18,682)**	**$ (15,279)**
	NON-OPERATING REVENUE			
36.1001	Interest Income	$ 254	$ 1,000	$ -
38.9010	Misc Income	$ 9	$ -	$ -
39.1201	Transfer from General Fund	$ 303,384	$ -	$ -
	TOTAL NON-OPERATING REVENUES	**$ 303,647**	**$ 1,000**	**$ -**
	NET INCOME	**$ 50,136**	**$ (17,682)**	**$ (15,279)**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (15,279.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ (15,279.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Operating transfers in (out) to the General Fund	$ -
Net cash provided (used) by noncapital financing activities	$ -
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Net cash used by capital and related financing activities	$ -
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Net cash provided by investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (15,279.00)

TAB 27

602 Fleet Management Fund

FLEET MANAGEMENT DIVISION



FLEET MANAGEMENT FUND

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund, with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.

For FY2012 each General Fund user will be charged a $16.50 per hour service rate. All other users will be charged a $44.00 per hour service rate. There will also be a 10% mark up on parts and sublet work. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventative maintenance schedule, as established in conjunction with each department, will be continued. This has resulted in more dependable equipment and vehicle service resulting in prolonged usage and reduced life cycle costs.

A summary of the six-year Capital Improvements Program financed in the Fleet Management Fund is included at the end of this section. The complete Capital Improvements Program in a separate document, and contains more detailed information on each project.

GOALS & OBJECTIVES

Goal: Continue maintainance of the City's fleet of vehicles at below market labor rates and reduce the number of breakdowns in the field.

Objectives:

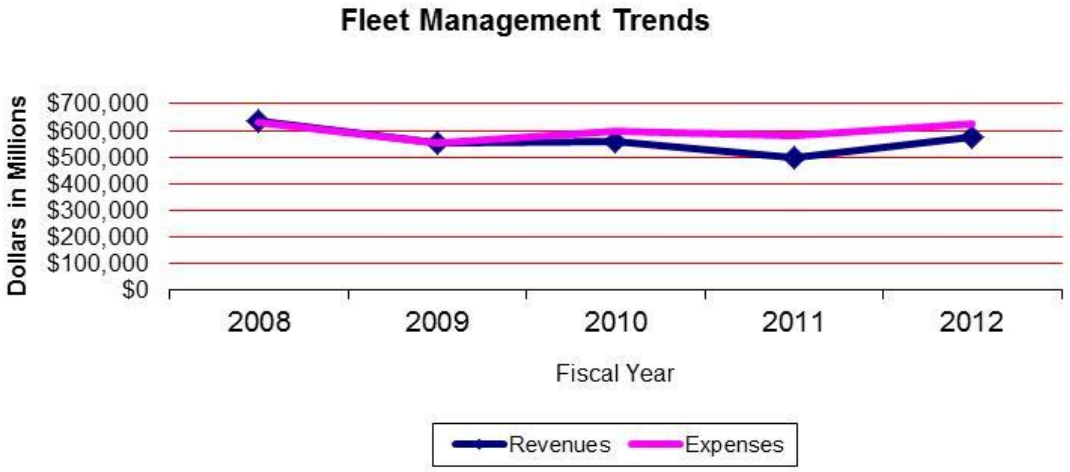
1. Increase the average number of equipment pieces maintained by each mechanic.
2. Reduce the costs of work contracted out by providing specialized training where available.
3. Continue to provide specialized training of mechanics for public service vehicles and equipment.
4. Continue promoting preventive maintenance schedules to further reduce equipment failures on the job.

PERFORMANCE MEASURES

	FY 2010		FY 2011		FY 2012
	Adopted	Actual	Adopted	Projected	Base
Number of police patrol vehicles in fleet (striped units)	33	34	36	36	42
Number of other automobiles in fleet	30	30	32	32	21
Number of pickup trucks in fleet	56	47	50	50	61
Number of mid-size trucks in fleet	35	33	35	35	31
Number of heavy-duty trucks in fleet	23	18	18	18	22
Number of fire trucks	7	7	8	8	8
Number of commercial garbage trucks in fleet	6	5	5	5	4
Number of residential garbage truck in fleet	8	5	5	5	5
Number of knuckleboom loaders in fleet	7	5	6	6	6
Number of off-road pieces of equipment (tractors, dozers)	55	55	55	55	45
Number of light duty equipment (four-wheelers, lawnmowers	43	82	82	82	94
Number of loader trailers in fleet (LF, WW, Lowboy)	30	30	30	30	21
Number of small-duty trailers	19	33	35	35	33
Number of medium-duty trailers	34	24	25	25	26

EXPENSES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Personal Services/Benefits	$ 309,856	$293,509	$ 318,325	-8.45%
Purchase/Contract Services	$ 170,174	$ 168,244	$ 187,255	-11.30%
Supplies	$ 36,581	$ 47,250	$ 38,750	17.99%
Capital Outlay (Minor)	$ -	$ 2,150	$ 2,200	-2.33%
Interfund Dept. Charges	$ 61,360	$ 48,122	$ 61,137	-27.05%
Depreciation/Amortization	$ 19,897	$ 19,672	$ 16,391	16.68%
Other Costs	$ 1,236	$ 1,200	$ 1,700	-41.67%
Total Expenses	$ 599,104	$ 580,147	$ 625,758	-7.86%



FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
	CHARGES FOR SERVICES			
34.1751	Vehicle Parts	$ 371,416	$ 313,150	$ 445,800
34.1752	Misc. Parts	$ 19,820	$ -	$ 15,000
34.1753	Less: Cost of Parts and Fluids	$ (312,041)	$ (313,150)	$ (405,270)
34.1754	Labor Charges	$ 305,353	$ 346,190	$ 339,942
34.1755	Sublet	$ 171,450	$ 150,000	$ 181,500
34.1750	TOTAL CHARGES FOR SERVICES	$ 555,998	$ 496,190	$ 576,972
	TOTAL OPERATING REVENUES	**$ 555,998**	**$ 496,190**	**$ 576,972**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 252,157	$ 247,949	$ 252,497
51.1101	Part time	$ -	$ -	$ 16,770
51.1301	Overtime	$ 1,789	$ 4,500	$ 2,500
51.1000	*Sub-total: Salaries and Wages*	*$ 253,946*	*$ 252,449*	*$ 271,767*
51.2201	Social Security (FICA) Contributions	$ 17,611	$ 19,312	$ 20,790
51.2401	Retirement Contributions	$ 35,346	$ 17,582	$ 21,741
51.2701	Workers Compensation	$ 2,853	$ 3,956	$ 4,026
51.2901	Employment Physicals	$ -	$ -	$ -
51.2902	Employee Drug Screening Tests	$ -	$ 75	$ -
51.2903	Hepatitis/Flue Vaccine	$ 100	$ 135	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 55,910*	*$ 41,060*	*$ 46,558*
51.0000	TOTAL PERSONAL SERVICES	$ 309,856	$ 293,509	$ 318,325
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ 1,577	Moved to IT	$ 2,500
52.1000	*Sub-total: Prof. and Tech. services*	*$ 1,577*	$ -	*$ 2,500*
52.2201	Rep. and Maint. (Equipment)	$ 4,216	$ 4,500	$ 3,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 2,356	$ 2,400	$ 2,400
52.2203	Rep. and Maint. (Labor)	$ 1,797	$ 1,500	$ 1,800
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 2,336	$ 3,000	$ 2,500
52.2205	Rep. and Maint. (Office Equipment)	$ 85	$ -	$ 300
52.2320	Rentals	$ 625	$ 500	$ 1,400
52.2000	*Sub-total: property services*	*$ 11,415*	*$ 11,900*	*$ 11,400*
52.3101	Insurance, Other than Benefits	$ 1,850	$ 2,194	$ 2,305
52.3201	Telephone	$ 329	$ 400	$ 400
52.3203	Cellular phones	$ 522	$ 500	$ 400
52.3501	Travel	$ 954	$ 500	$ 2,500
52.3601	Dues and fees	$ 157	$ 250	$ 250
52.3701	Education and training	$ 360	$ 2,500	$ 2,500
52.3911	Other services	$ 153,010	$ 150,000	$ 165,000
52.3000	*Sub-total: Other Purchased Services*	*$ 157,182*	*$ 156,344*	*$ 173,355*
52.0000	TOTAL PURCHASED SERVICES	$ 170,174	$ 168,244	$ 187,255
53	SUPPLIES			
53.1101	Office Supplies	$ 1,961	$ 2,000	$ 1,500
53.1103	Chemicals	$ 260	$ 1,000	$ 750

FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
53.1104	Janitorial Supplies	$ 191	$ 200	$ 250
53.1105	Uniforms	$ 3,314	$ 4,600	$ 3,300
53.1106	General Supplies and Materials	$ 10,334	$ 8,000	$ 8,500
53.1230	Electricity	$ 12,962	$ 18,000	$ 15,000
53.1270	Gasoline/Diesel	$ 3,196	$ 3,200	$ 4,200
53.1401	Books and Periodicals	$ -	$ 250	$ 250
53.1601	Small Tools and Equipment	$ 4,363	$ 10,000	$ 5,000
53.0000	TOTAL SUPPLIES	$ 36,581	$ 47,250	$ 38,750
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 150	$ -
54.2401	Computers	$ -	$ -	$ 1,200
54.2501	Other Equipment	$ -	$ 2,000	$ 1,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 2,150	$ 2,200
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 59,813	$ 46,695	$ 59,721
55.2402	Life and Disability	$ 1,547	$ 1,427	$ 1,416
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 61,360	$ 48,122	$ 61,137
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 19,897	$ 19,672	$ 16,391
56.0000	TOTAL DEPREC. AND AMORT.	$ 19,897	$ 19,672	$ 16,391
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 981	$ 700	$ 1,400
57.3401	Miscellaneous Expenses	$ 255	$ 500	$ 300
57.0000	TOTAL OTHER COSTS	$ 1,236	$ 1,200	$ 1,700
	TOTAL OPERATING EXPENSES	**$ 599,104**	**$ 580,147**	**$ 625,758**
	OPERATING INCOME (LOSS)	**$ (43,106)**	**$ (83,957)**	**$ (48,786)**
	NON-OPERATING REVENUES			
	INVESTMENT INCOME			
36.1001	Interest Income	$ 163	$ 200	$ -
36.0000	TOTAL INVESTMENT INCOME	$ 163	$ 200	$ -
	MISCELLANEOUS REVENUE			
38.9030	Fleet Main.-Scrap	$ -	$ 50	$ 50
39.2101	Sale of Assets	$ -	$ 100	$ 100
38.0000	TOTAL MISCELLANEOUS	$ -	$ 150	$ 150
	TOTAL NON-OPERATING REVENUE	**$ 163**	**$ 350**	**$ 150**
	NET INCOME	**$ (42,943)**	**$ (83,607)**	**$ (48,636)**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (48,786.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 16,391.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary & wages payable	
Compensated absences payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Customer deposits	
Claims liability	
Net cash provided (used) by operating activities	$ (32,395.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
Operating transfers in (out)	
Transfer to General Fund	
Net cash provided (used) by noncapital financing activities	$ -
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
ENG-FMD 15 Generator	$ (50,000.00)
ENG-FMD 19 Aluminum Spool Welder & Plasma Cutter	$ (7,000.00)
Proceeds from long-term borrowing	
Proceeds from leases	
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on revenue bonds payable	
Principal payments on capital leases:	
Interest payments:	
Amortization of bond issue cost	

BUDGETED CASH FLOW STATEMENT	BUDGETED
Capital contributions	
Net cash used by capital and related financing activities	$ (57,000.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Miscellaneous Revenue	
Interest received	
Sale of Assets	$ 100.00
Sale of Scrap	$ 50.00
Net cash flows from investing activities	$ 150.00
NET INCREASE (DECREASE) IN CASH	$ (89,245.00)

DESCRIPTION OF PROJECTS

PWD-FM-15 EMERGENCY GENERATOR: To replace generator at City well that has been removed. The 150 KW natural gas generator with manual start and warranty generator wiring up to 40 ft between connection point.

Impact on Operating Budget: $0

PWD-FM-19 ALUMINUM SPOOL WELDER & PLASMA CUTTER: To replace the current unit that is outdated and too small for work load.

Impact on Operating Budget: $0

SUMMARY OF PROJECTS BY FISCAL YEAR:
FLEET MANAGEMENT FUND

Project Number	Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTALS
ENG-FMD-5	Computer Upgrade: Diagnostics			$ 15,000				$ 15,000
ENG-FMD-6	Replacement Service Truck					$ 28,000		$ 28,000
ENG-FMD-9	Tire Changer and Equipment				$ 6,000			$ 6,000
ENG-FMD-12	Fleet Manager Truck Replacement			$ 20,000				$ 20,000
ENG-FMD-15	Emergency Generator	$ 50,000						$ 50,000
ENG-FMD-16	Air Compressor Replacement				$ 9,500			$ 9,500
ENG-FMD-17	4-Post Vehicle Lift		$ 18,000					$ 18,000
ENG-FMD-18	Koni Lifts			$ 35,000				$ 35,000
ENG-FMD-19	Aluminum Spool Welder & Plasma Cutter	$ 7,000						$ 7,000
ENG-FMD-20	Pave Shop Parking Lot		$ 60,000					$ 60,000
	Total Uses of Cash	**$ 57,000**	**$ 78,000**	**$ 70,000**	**$ 15,500**	**$ 28,000**	**$ -**	**$ 248,500**
	Sources of Cash							
	Operating Income (Loss)	$ (48,786)	$ (48,786)	$ (48,786)	$ (48,786)	$ (48,786)	$ (48,786)	$ (292,716)
	Non-operating Income	$ 150	$ 150	$ 150	$ 150	$ 150	$ 150	$ 900
	Depreciation	$ 16,391	$ 16,391	$ 16,391	$ 16,391	$ 16,391	$ 16,391	$ 98,346
	Loan Proceeds							$ -
	Grants							$ -
	Contributed Capital							$ -
	Total Sources of Cash	**$ (32,245)**	**$ (32,245)**	**$ (32,245)**	**$ (32,245)**	**$ (32,245)**	**$ (32,245)**	**$ (161,225)**
	Increase (decrease) in Cash	**$ (89,245)**	**$ (110,245)**	**$ (102,245)**	**$ (47,745)**	**$ (60,245)**	**$ (32,245)**	**$ (409,725)**


JAECKEL
STATESBORO CITY HALL

TAB 28

603 Worker's Compensation Fund

WORKERS' COMPENSATION INSURANCE FUND

Beginning in FY 2006, the City significantly changed its Workers' Compensation Insurance Program due to dramatically higher premiums. After comparing self-funding versus a higher deductible policy, the higher deductible was selected. The deductible per accident is now $50,000. Some of the savings from the lower premium is then set aside in this fund as a reserve to pay any deductibles.

EXPENSES SUMMARY

	FY 2010 Actual	FY 2011 Budgeted	FY 2012 Adopted	Percentage Increase
Interfund/Dept. Charges	$ -	$ -	$ 292,824	0.00%
Total Expenses	$ -	$ -	$ 292,824	0.00%

FUND 603 - WORKERS' COMPENSATION FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2010 Actual	FY 2011 Budget	FY 2012 Adopted
	OPERATING REVENUES:			
34.9204	Workers' Comp Premiums	**$ -**	**$ -**	**$ 234,560**
	TOTAL OPERATING REVENUES	**$ -**	**$ -**	**$ 234,560**
	OPERATING EXPENSES:			
55.2103	Workers' Comp Premiums (GMA)	**$ -**	**$ -**	**$ 212,824**
55.2202	Workers' Comp Claims	**$ -**	**$ -**	**$ 80,000**
	TOTAL OPERATING EXPENSES	**$ -**	**$ -**	**$ 292,824**
	OPERATING INCOME	**$ -**	**$ -**	**$ (58,264)**
	NET INCOME	**$ -**	**$ -**	**$ (58,264)**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (58,264.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ (58,264.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Operating transfers in (out) to the General Fund	$ -
Net cash provided (used) by noncapital financing activities	$ -
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Net cash used by capital and related financing activities	$ -
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Net cash provided by investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (58,264.00)


JAECKEL
STATESBORO CITY HALL

TAB 29

Debt Service Schedules

DEBT SERVICE SCHEDULES

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2012. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

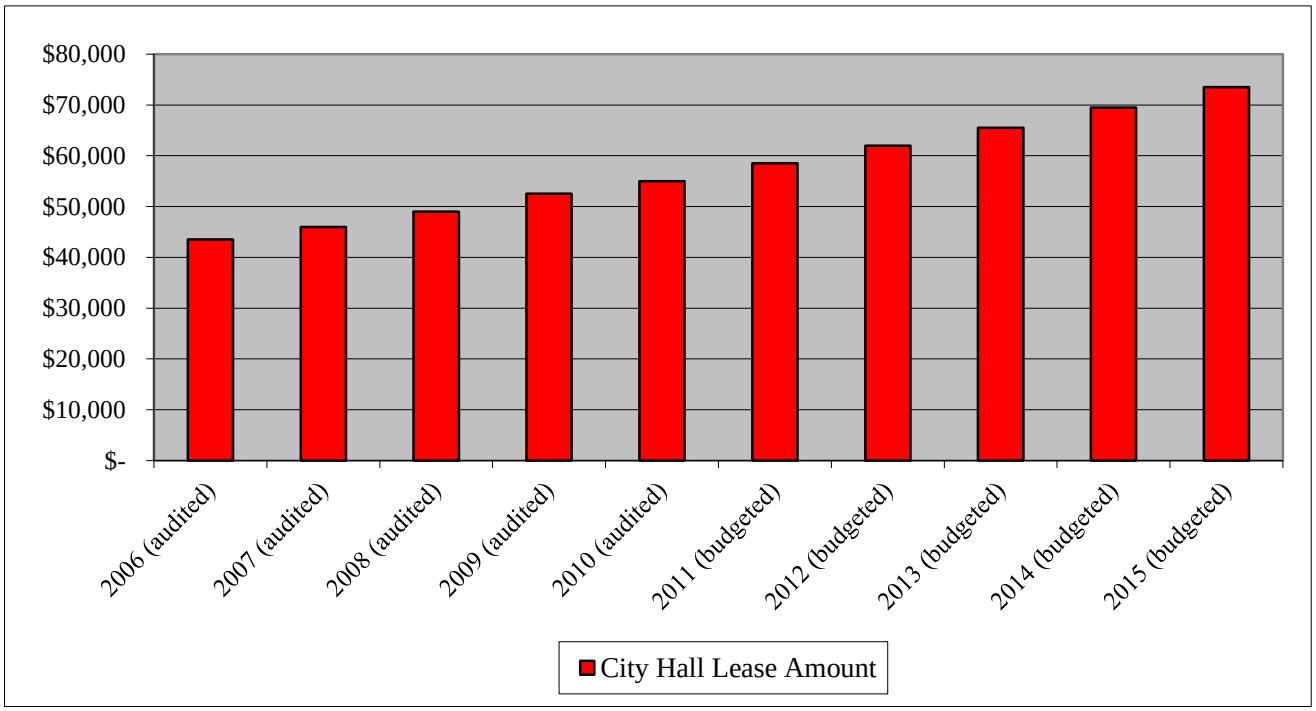
According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. In general long-term debt, the City has a lease agreement with the Downtown Statesboro Development Authority dated October 3, 1995, for 25 years. This debt financed the purchase and renovation of City Hall.

In the Natural Gas Fund, the City has a One Georgia Authority loan that financed the extension of gas lines to the City of Metter, Georgia. This obligation will be satisfied in April, 2022.

In the Water and Sewer Fund, the City recently issued $15,040,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds, Series 1995, to prepay ten loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds, to acquire, construct and equip extensions, additions and improvements to the System and to pay the fees and expenses incurred in connection with the issuance of the Bonds. The City will realize a savings of approximately $382,859 in net present value over the next twenty three years. In addition, the City has three outstanding loans with the Georgia Environmental Facilities Authority.

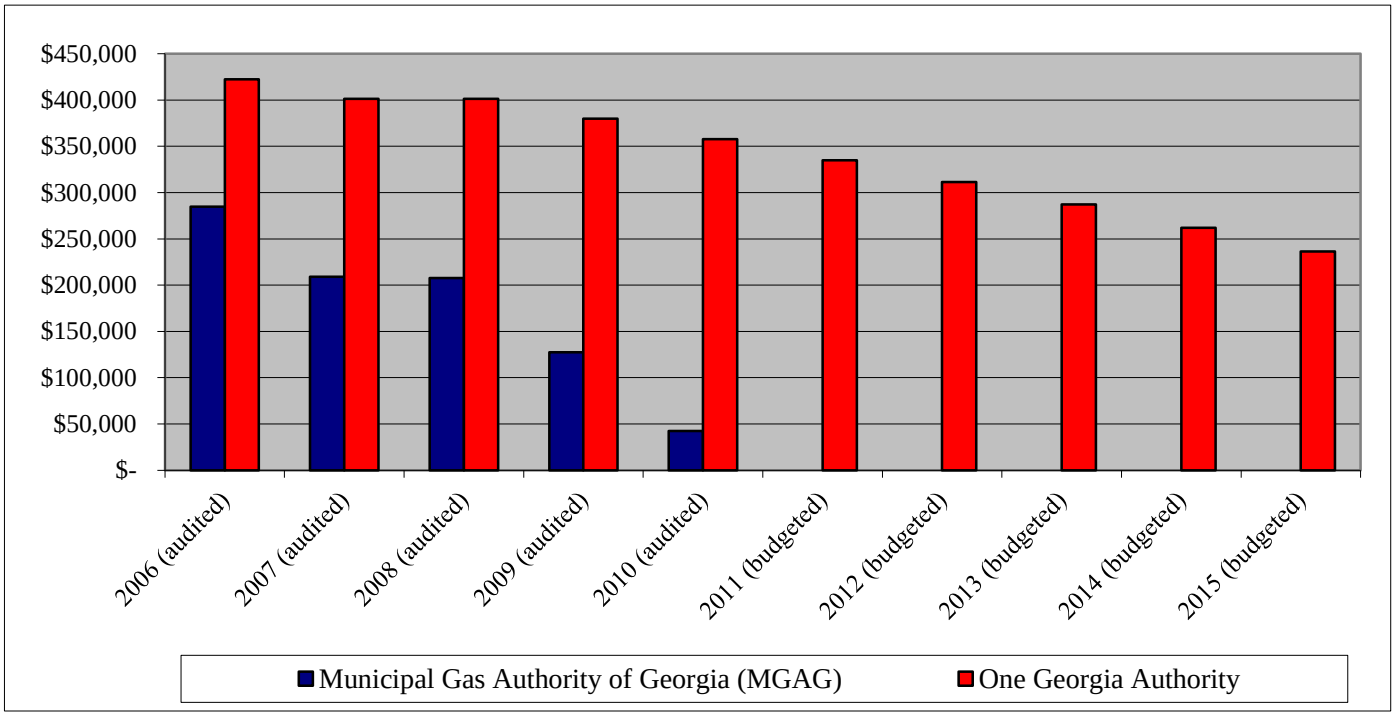
GENERAL FUND
CITY HALL CAPITAL LEASE

2006 (audited)	$	43,500
2007 (audited)	$	46,000
2008 (audited)	$	49,000
2009 (audited)	$	52,500
2010 (audited)	$	55,000
2011 (budgeted)	$	58,500
2012 (budgeted)	$	62,000
2013 (budgeted)	$	65,500
2014 (budgeted)	$	69,500
2015 (budgeted)	$	73,500



NATURAL GAS FUND
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	MGAG	One GA Authority	TOTAL Gas Fund Debt
2006 (audited)	$ 284,706	$ 422,342	$ 707,048
2007 (audited)	$ 209,008	$ 401,444	$ 610,452
2008 (audited)	$ 207,622	$ 401,488	$ 609,110
2009 (audited)	$ 127,375	$ 379,955	$ 507,330
2010 (audited)	$ 42,305	$ 357,769	$ 400,074
2011 (budgeted)	$ -	$ 334,909	$ 334,909
2012 (budgeted)	$ -	$ 311,356	$ 311,356
2013 (budgeted)	$ -	$ 287,088	$ 287,088
2014 (budgeted)	$ -	$ 262,084	$ 262,084
2015 (budgeted)	$ -	$ 236,322	$ 236,322



DEBT SERVICE REPAYMENT SCHEDULES
GENERAL LONG-TERM DEBT
AND NATURAL GAS FUND DEBT

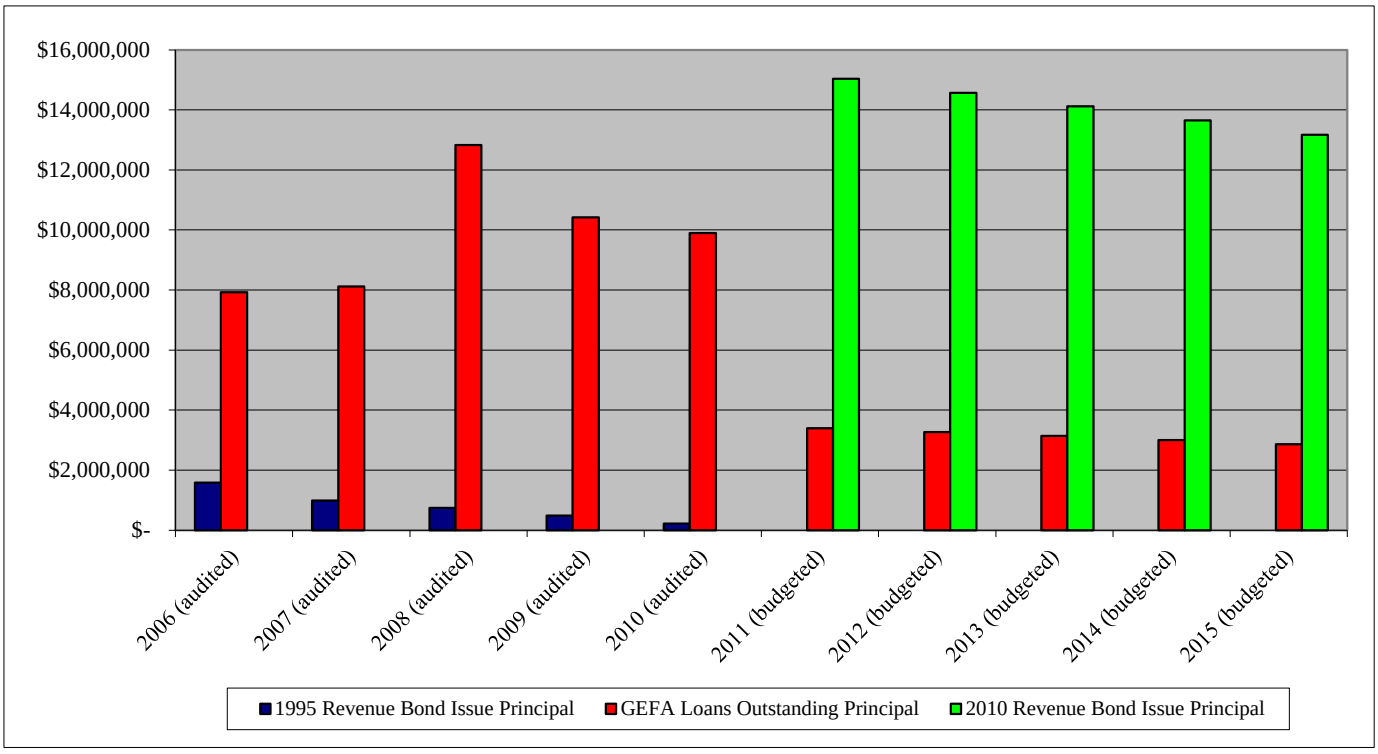
		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
GENERAL LONG-TERM DEBT										
PROJECTED EXPENDITURES										
City Hall Lease 70% of Prime	Prin	$ 62,000	$ 65,500	$ 69,500	$ 73,500	$ 78,000	$ 82,500	$ 87,500	$ 93,000	$ 98,000
Dated 10/3/95 for 25 years	Int	$ 37,485	$ 34,808	$ 31,973	$ 28,970	$ 25,788	$ 22,418	$ 18,848	$ 15,057	$ 11,046
Rate between 4.2-10.5%										
TOTAL EXPENDITURES		$ 99,485	$ 100,308	$ 101,473	$ 102,470	$ 103,788	$ 104,918	$ 106,348	$ 108,057	$ 109,046
NATURAL GAS FUND DEBT										
OneGeorgia Authority Loan	Prin	$ 24,268	$ 25,004	$ 25,762	$ 26,544	$ 27,349	$ 28,179	$ 29,034	$ 29,915	$ 30,823
Metter Extension Project	Int	$ 9,070	$ 8,333	$ 7,575	$ 6,793	$ 5,988	$ 5,158	$ 4,303	$ 3,422	$ 2,515
Dated 4/01/02 through 4/01/22										
Fixed @ 3.0%										
TOTAL PRINCIPAL PAYMENTS		$ 24,268	$ 25,004	$ 25,762	$ 26,544	$ 27,349	$ 28,179	$ 29,034	$ 29,915	$ 30,823
TOTAL INTEREST PAYMENTS		$ 9,070	$ 8,333	$ 7,575	$ 6,793	$ 5,988	$ 5,158	$ 4,303	$ 3,422	$ 2,515
TOTAL EXPENSES		$ 33,338	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,338

DEBT SERVICE REPAYMENT SCHEDULES
GENERAL LONG-TERM DEBT
AND NATURAL GAS FUND DEBT

		FY 2021	FY 2022	TOTALS
GENERAL LONG-TERM DEBT				
PROJECTED EXPENDITURES				
City Hall Lease 70% of Prime	Prin	$ 104,000	$ 110,000	**$ 923,500**
Dated 10/3/95 for 25 years	Int	$ 6,804	$ 2,310	**$ 235,505**
Rate between 4.2-10.5%				
TOTAL EXPENDITURES		$ 110,804	$ 112,310	**$ 1,159,005**
NATURAL GAS FUND DEBT				
OneGeorgia Authority Loan	Prin	$ 31,758	$ 32,720	**$ 311,356**
Metter Extension Project	Int	$ 1,580	$ 617	**$ 55,354**
Dated 4/01/02 through 4/01/22				
Fixed @ 3.0%				
TOTAL PRINCIPAL PAYMENTS		$ 31,758	$ 32,720	**$ 311,356**
TOTAL INTEREST PAYMENTS		$ 1,580	$ 617	**$ 55,354**
TOTAL EXPENSES		$ 33,338	$ 33,337	**$ 366,710**

WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	1995 Revenue Bond Issue Principal	GEFA Loans Outstanding Principal	2010 Revenue Bond Issue Principal	TOTAL W & S Fund Debt
2006 (audited)	$ 1,585,000	$ 7,923,878	$ -	$ 9,508,878
2007 (audited)	$ 985,000	$ 8,117,958	$ -	$ 9,102,958
2008 (audited)	$ 740,000	$ 12,831,751	$ -	$ 13,571,751
2009 (audited)	$ 485,000	$ 10,421,911	$ -	$ 10,906,911
2010 (audited)	$ 215,000	$ 9,894,079	$ -	$ 10,109,079
2011 (budgeted)	$ -	$ 3,394,762	$ 15,040,000	$ 18,434,762
2012 (budgeted)	$ -	$ 3,269,609	$ 14,565,000	$ 17,834,609
2013 (budgeted)	$ -	$ 3,139,094	$ 14,115,000	$ 17,254,094
2014 (budgeted)	$ -	$ 3,002,887	$ 13,650,000	$ 16,652,887
2015 (budgeted)	$ -	$ 2,860,843	$ 13,175,000	$ 16,035,843



DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
PROJECTED EXPENSES										
2010 Water Revenue Bonds	Prin	$ 450,000	$ 465,000	$ 475,000	$ 480,000	$ 500,000	$ 520,000	$ 535,000	$ 560,000	$ 575,000
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 596,021	$ 579,021	$ 569,721	$ 560,221	$ 541,021	$ 521,021	$ 505,421	$ 485,446	$ 465,846
Water and Sewer Refinancing and New Money	Amor	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538
GEFA Loan 2006L25WJ	Prin	$ 61,888	$ 64,589	$ 67,408	$ 70,350	$ 73,421	$ 76,626	$ 79,971	$ 83,461	$ 87,104
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 62,680	$ 59,978	$ 57,159	$ 54,217	$ 51,146	$ 47,941	$ 44,596	$ 41,106	$ 37,463
GEFA Loan 2007L31WJ	Prin	$ 18,194	$ 19,078	$ 19,901	$ 20,795	$ 21,701	$ 22,730	$ 23,723	$ 24,788	$ 25,880
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int	$ 20,765	$ 19,881	$ 19,058	$ 18,164	$ 17,259	$ 16,229	$ 15,236	$ 14,171	$ 13,079
GEFA Loan 2008L05WJ	Prin	$ 50,433	$ 52,540	$ 54,735	$ 57,022	$ 59,404	$ 61,886	$ 64,472	$ 67,165	$ 69,971
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int	$ 52,259	$ 50,152	$ 47,957	$ 45,670	$ 43,288	$ 40,806	$ 38,221	$ 35,527	$ 32,721
TOTAL PRINCIPAL PAYMENTS		$ 580,515	$ 601,207	$ 617,044	$ 628,167	$ 654,526	$ 681,242	$ 703,166	$ 735,415	$ 757,956
TOTAL INTEREST PAYMENTS		$ 756,263	$ 733,570	$ 718,433	$ 702,810	$ 677,252	$ 650,535	$ 628,012	$ 600,788	$ 573,646
TOTAL EXPENSES		$ 1,336,778	$ 1,334,777	$ 1,335,477	$ 1,330,977	$ 1,331,777	$ 1,331,777	$ 1,331,178	$ 1,336,202	$ 1,331,602

DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
PROJECTED EXPENSES										
2010 Water Revenue Bonds	Prin	$ 600,000	$ 630,000	$ 665,000	$ 700,000	$ 730,000	$ 755,000	$ 785,000	$ 820,000	$ 855,000
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 439,721	$ 410,821	$ 379,321	$ 346,071	$ 311,071	$ 281,871	$ 251,671	$ 219,487	$ 185,457
Water and Sewer Refinancing and New Money	Amor	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538
GEFA Loan 2006L25WJ	Prin	$ 90,906	$ 94,874	$ 99,016	$ 103,338	$ 107,848	$ 112,556	$ 117,469	$ 101,799	
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 33,661	$ 29,693	$ 25,551	$ 21,229	$ 16,719	$ 12,011	$ 7,098	$ 2,008	
GEFA Loan 2007L31WJ	Prin	$ 27,083	$ 28,279	$ 29,549	$ 30,863	$ 32,273	$ 33,710	$ 35,224	$ 36,802	$ 28,853
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int	$ 11,876	$ 10,680	$ 9,410	$ 8,096	$ 6,686	$ 5,249	$ 3,735	$ 2,157	$ 534
GEFA Loan 2008L05WJ	Prin	$ 72,895	$ 75,940	$ 79,113	$ 82,418	$ 85,862	$ 89,449	$ 93,186	$ 97,079	$ 83,989
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int	$ 29,797	$ 26,752	$ 23,579	$ 20,274	$ 16,831	$ 13,243	$ 9,506	$ 5,613	$ 1,588
TOTAL PRINCIPAL PAYMENTS		$ 790,885	$ 829,094	$ 872,678	$ 916,618	$ 955,983	$ 990,715	$ 1,030,879	$ 1,055,680	$ 967,842
TOTAL INTEREST PAYMENTS		$ 539,592	$ 502,483	$ 462,400	$ 420,209	$ 375,845	$ 336,912	$ 296,548	$ 253,803	$ 212,117
TOTAL EXPENSES		$ 1,330,477	$ 1,331,577	$ 1,335,077	$ 1,336,827	$ 1,331,828	$ 1,327,627	$ 1,327,427	$ 1,309,483	$ 1,179,959

DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2030	FY 2031	FY 2032	FY 2033	**TOTALS**
PROJECTED EXPENSES						
2010 Water Revenue Bonds	Prin	$ 890,000	$ 925,000	$ 965,000	$ 685,000	**$ 14,565,000**
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 149,547	$ 111,722	$ 71,947	$ 29,969	**$ 8,012,415**
Water and Sewer Refinancing and New Money	Amor	$ 24,538	$ 24,538	$ 24,538	$ 24,538	**$ 539,836**
GEFA Loan 2006L25WJ	Prin					**$ 1,492,624**
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int					**$ 604,255**
GEFA Loan 2007L31WJ	Prin					**$ 479,425**
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int					**$ 212,266**
GEFA Loan 2008L05WJ	Prin					**$ 1,297,559**
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int					**$ 533,784**
TOTAL PRINCIPAL PAYMENTS		$ 890,000	$ 925,000	$ 965,000	$ 685,000	**$ 17,834,609**
TOTAL INTEREST PAYMENTS		$ 174,085	$ 136,260	$ 96,485	$ 54,507	**$ 9,902,556**
TOTAL EXPENSES		$ 1,064,085	$ 1,061,260	$ 1,061,485	$ 739,507	**$ 27,737,164**


JAECKEL
STATESBORO CITY HALL

TAB 30

Glossary of Terms

Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost if continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

> General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.
>
> Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least $5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of $500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the teal purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose. .

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government’s policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

> Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.
>
> Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
>
> General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.
>
> Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposed that support the reporting government's programs.
>
> Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

> Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.
> Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. There are four different types of fiduciary funds.

> Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.
>
> Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.
>
> Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.
>
> Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with at maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all interfund transfers and interdepartmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program, including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of “work years” for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

Acronyms

AFIS	Automated Fingerprinting Information System
ATC	Aid to Construction
BOE	Board of Education
CDBG	Community Development Block Grant
CDL	Commercial Drivers License
CH	City Hall
CHIP	Community Housing Improvement Program
CID	Criminal Investigations Division
CIP	Capital Improvements Program
CJIS	Criminal Justice Information System
COLA	Cost of Living Adjustment
DABC	Development Authority of Bulloch County
DCA	Department of Community Affairs
DDA	Direct Deposit Advices
DHR	Department of Human Resources
DNR	Department of Natural Resources
DSDA	Downtown Statesboro Development Authority
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
EPD	Environmental Protection Division
ERT	Emergency Response Team
FD	Fire Department
FEMA	Federal Emergency Management Agency
FTE	Full-Time Employee
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GDOT	Georgia Department of Transportation
GEFA	Georgia Environmental Facilities Authority
GEMA	Georgia Emergency Management Agency
GFOA	Government Finance Officers Association
GMA	Georgia Municipal Association
GOHS	Governor's Office of Highway Safety
GPD	Gallons Per Day
GSU	Georgia Southern University
H/M	Hotel/Motel
HAZMAT	Hazardous Materials
HLF	High Load Factor
HVAC	Heating, Ventilation, Air-Conditioning
IACP	International Association of Chiefs of Police
IRS	Internal Revenue Service
ISO	Insurance Services Office
ISTEA	Intermodal Surface Transportation Efficiency Act
LARP	Local Assistance Resurfacing Program
LLF	Low Load Factor
LOST	Local Option Sales Tax
MGAG	Municipal Gas Authority of Georgia
NCIC	National Crime Information Center
NFPA	National Fire Protection Association
NG	Natural Gas
NPDES	National Pollutants Discharge Elimination System
OCGA	Official Code of Georgia Annotated
OSHA	Occupational Safety and Health Administration
OTC	Occupational Tax Certificate
PD	Police Department
PE	Professional Engineer
PI	Protective Inspections
PWD	Public Works Department
SAC	Statesboro Arts Council
SBCPRD	Statesboro/Bulloch County Parks & Recreation Department
SCVB	Statesboro Convention and Visitors Bureau
SONET	Southern Natural Gas' Online Service
SPLOST	Special Purpose Local Option Sales Tax
SWAT	Special Weapons and Tactics
SWC	Solid Waste Collection
SWD	Solid Waste Disposal
TEA	Transportation Enhancement Act
TPA	Third-Party Administrator
W/S	Water/Sewer
WCSWA	Wayne County Solid Waste Authority
WWTP	Waste-Water Treatment Plant


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