City Of

# STATESBORO, GEORGIA












## ANNUAL BUDGET FY 2013

## For the Fiscal Year Ending June 30, 2013

City Of

# STATESBORO, GEORGIA




## ANNUAL BUDGET FY 2013



GOVERNMENT FINANCE OFFICERS ASSOCIATION

# *Distinguished Budget Presentation Award*

**PRESENTED TO**

## City of Statesboro

## Georgia

For the Fiscal Year Beginning

**July 1, 2011**

Linda C. Davidson  Jeffrey R. Esser

President  Executive Director

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# Mission Statement
# City of Statesboro, Georgia

***To provide the most responsive and progressive Public services so that our residents, businesses, And visitors can enjoy the highest quality of life Statesboro has to offer.***

# CITY OF STATESBORO, GEORGIA
# MAYOR AND COUNCIL

**Joe R. Brannen**
Mayor



*In office since September 1998*
*Current term expires December 2013*

**Tommy Blitch**
District 1



*In office since 2004*
*Current term expires December 2013*

**Gary L. Lewis**
District 2



*In office since January 1998*
*Current term expires December 2015*

**William P. Britt**
District 3



*In office since January 2004*
*Current term expires December 2015*

**John Riggs**
District 4



*In office since January 2010*
*Current term expires December 2013*

**Travis L. Chance**
District 5



*In office since January 2008*
*Current term expires December 2015*

# CITY MANAGER
AND
# DEPARTMENT HEADS

**Frank Parker**
*City Manager*

**Cindy S. West**
*Director of Finance*

**Alvin Leaphart**
*City Attorney*

**Mandi Cody**
*Director of Community Development*

**Sue Starling**
*City Clerk*

**Steve Hotchkiss**
*Director of Natural Gas*

**Wendell Turner**
*Director of Public Safety*

**Wayne Johnson**
*Director of Water/Wastewater*

**Robert Cheshire**
*City Engineer*

**Bryant Tatum**
*Network Engineer*

**Key Finance Staff**
**Darren Prather** *Director of Purchasing*
**Ramona Carver** *Accountant*
**Anthony Ursillo,** *Sr. Accounting Technician/Payroll Tech.*
**Annette Waters,** *Accounts Payable Technician*
**Linda Griffith**, *Accounting Technician/Administrative Assistant*
**William Blake Bloser,** *Accounting Technician*

# TAB 1

# Introduction

## *Introduction*

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence and Certified City of Ethics. Statesboro has an economy comprised of an industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 15 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

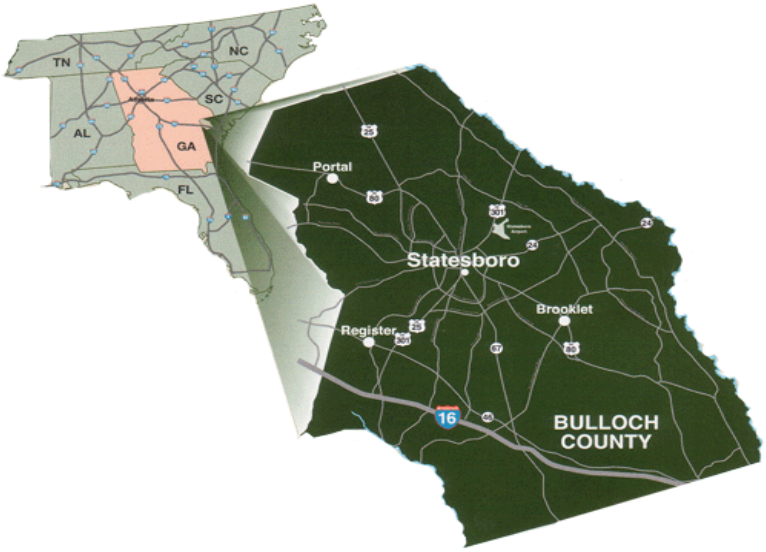
The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, Human Resources, Finance, Community Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), and Public Works (Streets, Sanitation, Water and Sewer and Gas).




The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's population for 2011 was 28,522. According to the U.S. Census Bureau, the 2010 population for Bulloch County was 70,217, which is higher than the projection for 2015 of 68,235. This is a 25.4% change from the 2000 census population of 55,983. The Bulloch County area estimated population for 2010 was 224,267 and is projected to increase to 260,129 by 2015. This is a 41.7% change from the 2000 census. The 2011 median income per household in Statesboro was $35,391 and the per capita income was $17,871. The unemployment rate for March 2012 for Statesboro was 12%, which is

higher than the rate for the State of Georgia. The rate for this same period last year was 12.9%. The March 2012 unemployment rate for Bulloch County was 9.9%.

Situated in the southeastern corner of the state, Statesboro is located 194 miles east of Atlanta, 76 miles from Augusta, 55 miles west of Savannah, 144 miles from Charleston, SC. and 168 miles from Jacksonville, Fla. It is located 15 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta




The City of Statesboro is approximately 14.41 square miles in area with an average elevation of 240 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 58 degrees and 91 degrees in July. The average annual rainfall is 47.0" and the relative humidity is 53% in January and 75% in July.

Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for 8 surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 29.1% of the Bulloch County labor force is employed by the government sector including the City's largest employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart SuperCenter, and Lowe's Home Center.

There are two institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro and Ogeechee Technical College located just outside the City on Highway 301 South. Accredited by the Southern Association of Colleges and Schools and Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers undergraduate and graduate

degree programs through the doctoral level in more than 114 majors in its eight Colleges. The University's 19,691 students come from all 50 states and 90 countries.



Ogeechee Technical College offers 125 programs of study including 36 diploma programs and 70 certificate programs as well as 19 Associate degrees in conjunction with Georgia Southern University and East Georgia College. There are 15 public schools, 3 private and parochial schools and one charter school in Bulloch County that educate the area's 9,476 students. A total of 614 seniors graduated from these schools in 2010.

Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 730 employees and 94 physicians representing a wide range of specialties. East Georgia is a 150-bed, $60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.

Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Bulloch County has received grant funding to provide a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro." With the completion of two new hotels in 2008, twenty one hotels, motels and Bed & Breakfast Inns with 1089 rooms are located in the greater Statesboro area.

Statesboro's residents and visitors alike enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. Restoration of the Old Bank of Statesboro, originally built in 1911, as a venue for community arts, activities and performances was funded primarily by SPLOST in the amount of $4.3 million and has played a key role in the

revitalization of downtown. The Averitt Center, home of the Emma Kelly Theater, is operated by the Statesboro Arts Council and is a vibrant centerpiece in the City's historic downtown.

In 2010, the City of Statesboro/Downtown Development Authority partnered with Georgia Southern University (GSU) to enhance the University's presence in downtown Statesboro by creating GSU City Campus. GSU City Campus is occupied by the Bureau of Business Research and Economic Development, a GSU bookstore, and an Entrepreneur/Business Incubator Center along with office space and classrooms that provide educational resources for GSU and the community. The partnership provided the opportunity for the City to take an innovative approach in the completion of its wireless broadband initiative. The City used a wireless communities Georgia grant in the amount of $322,298 to establish an unlicensed wireless bridge from the GSU campus to the downtown area. The wireless bridge will allow wireless access for computing, e-mail, browser-based applications, client/server based applications over VPN, POS over VPN, VoIP, work order management, and deployment of wireless surveillance cameras in the downtown area as well as on campus.

Statesboro is served by Ogeechee Railway Company and numerous common freight carriers. The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Northland Cable TV located within the city limits. The City of Statesboro, Georgia, Georgia Southern University, and Northland Cable have partnered to provide the community with a local government access channel, channel 97. Three television stations in Savannah also cover Statesboro regularly: WTOC (CBS), WJCL (ABC), and WSAV (NBC).

The City has 119.90 miles of roads of which 118 are paved and 15 traffic signals. Natural Gas is sold to 3,484 customers while water and sewer service is provided by the City to over 13,000 customers with an average daily water consumption of 2.79 million gallons. Statesboro has 184 miles of sanitary sewer and 216 miles of water mains with 1,487 fire hydrants. The City maintains a class 3 ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

| | |
|---|---|
| City of Statesboro | Water & Sewer, Sanitation and Natural Gas |
| Excelsior Electric | Electricity |
| Georgia Power | Electricity |
| Frontier Communications | Telecommunications |
| Bulloch Rural Telephone | Telecommunications |
| Northland Communications | Telecommunications |

## *City Boards, Commissions, and Authorities*

**DOWNTOWN STATESBORO DEVELOPMENT AUTHORITY**

The Downtown Statesboro Development Authority (DSDA), established in 1981, consists of 9 members, 8 of whom are appointed by the members of the authority to represent the owners of either real property or business establishments. The City Council appoints the remaining one member. The DSDA is empowered with the authority to acquire, improve, sell, lease, and/or mortgage property for the development and improvement of property in the Downtown Statesboro Development Authority District.

**STATESBORO ARTS COUNCIL, INC.**

The Statesboro Arts Council, Inc. was established August 15, 2000. The Council consists of 15 members who serve 3 year staggered terms. The Council is empowered with the duties and responsibilities to establish rules and regulations for arts facilities and to create policies to govern the management and conduct of funds, personnel, and property of the corporation. The Arts Council is directly responsible for the operations of the *David H. Averitt Center for the Arts*.

**STATESBORO BEAUTIFICATION COMMISSION**

The Statesboro Beautification Commission was established May 1, 1973. It consists of a Chairman and no more than 10 members appointed by the Mayor and City Council, and four ex-officio members: one member appointed from the County Commissioners, one member from the Board of Education, one member from the City Council, and one member appointed by the President of Georgia Southern University. The members serve staggered 5 year terms. The powers and duties of the Commission are to establish and maintain parks and trees in order to beautify the City of Statesboro.

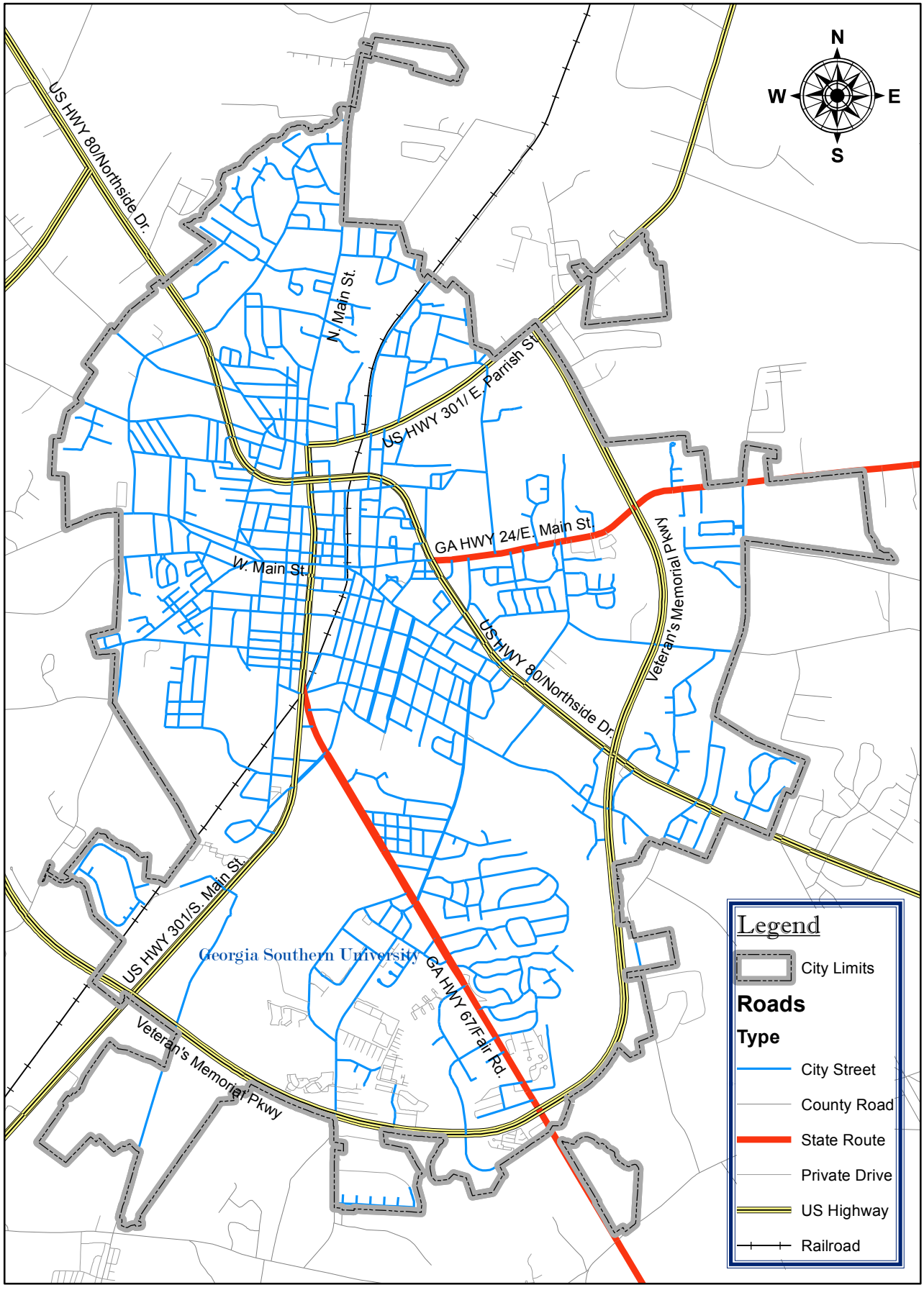
**STATESBORO PLANNING COMMISSION**

The Statesboro Planning Commission is an advisory board which was originally established in February 1977. Effective June 22, 2010, the Statesboro Planning Commission was reconstituted, and consists of five (5) members who are appointed by the Mayor and City Council, and are city residents and subject to other minimum qualifications for service. The Commission is vested with the duties to hear and make recommendations to the Mayor and City Council on zoning, subdivision, and affiliated land development regulations; to make recommendations on city planning documents and amendments to land development ordinances; to initiate and prepare studies related to development topics; and, other similar duties as assigned by the Mayor and City Council.

**STATESBORO TREE BOARD**

The Statesboro Tree Board was established on January 15, 1991. The Board consists of 9 members appointed by the Mayor and City Council to serve a staggered three (3) year term, with a maximum of two consecutive terms totaling six (6) years. These members are appointed with consideration for their personal expertise in all the areas of horticulture and preservation of our environment. The Board is responsible for hearing requests for variances for special use permits in the enforcement of the City of Statesboro Tree Ordinance.

# City of Statesboro, Georgia



# TAB 2

# Reader’s Guide to the Budget

# READER'S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget. It should help you understand the framework of the City's fund structure and accounting system.

The City of Statesboro will operate with nineteen separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be nineteen separate balance sheets and income statements. The funds fall into five different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows, and are summarized in the chart on the next page:

(1) Governmental Funds

**General Fund** – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

**Special Revenue Funds** – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, Community Development Housing Trust Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Hotel-Motel Tax Fund and the Technology Fee Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

**Capital Project Funds** – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2007 SPLOST Fund, and the Capital

Improvements Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

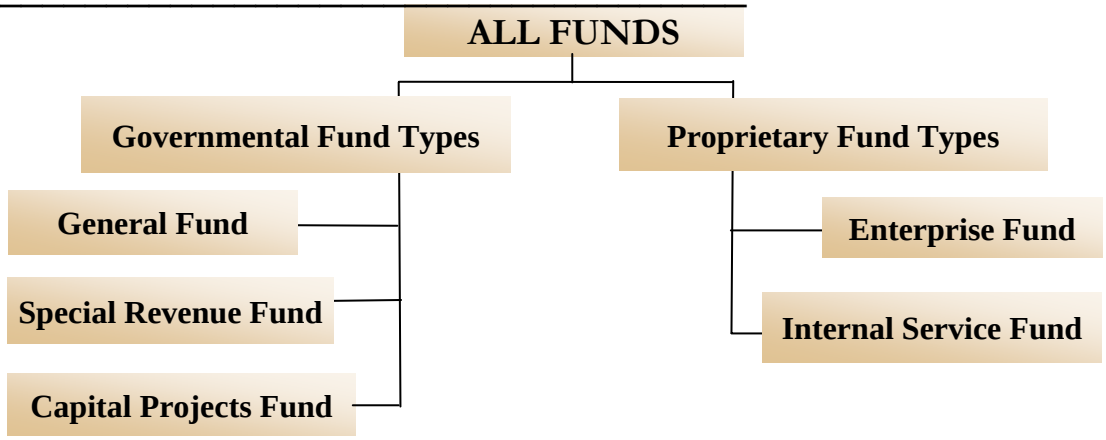
(2) Proprietary Funds

**Enterprise Funds** – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has five Enterprise Funds: the Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

**Internal Service Funds** – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has four Internal Service Funds: the Health Insurance Fund, , Worker's Compensation Fund, Fleet Management Fund, and the Wellness Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Please note that the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement.

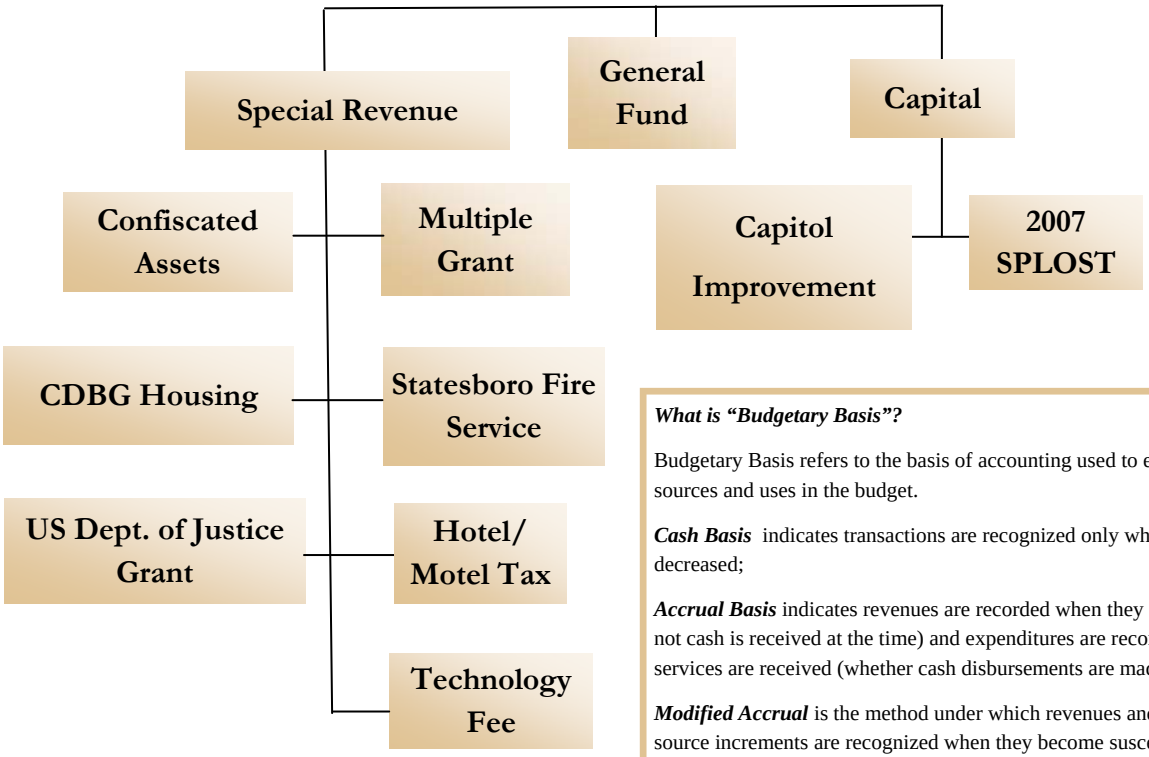
All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the account period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least $5,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.




| Fund Number | Basis of Acc'ting | Major/ Nonmajor | Types of Funds Actual Funds | FY 2012 Budget | FY 2013 Budget |
|---|---|---|---|---|---|
| | | | **GOVERNMENTAL FUND TYPES:** | | |
| | | | **GENERAL FUNDS:** | | |
| 100 | Modified | Major | GENERAL FUND | Current | Current |
| | | | **SPECIAL REVENUE FUNDS:** | | |
| 210 | Modified | Nonmajor | CONFISCATED ASSETS FUND | Current | Current |
| 221 | Modified | Nonmajor | COMMUNITY DEVELOPMENT HOUSING TRUST FUND | Current | Current |
| 224 | Modified | Nonmajor | US DEPARTMENT OF JUSTICE GRANT FUND | Current | Current |
| 250 | Modified | Nonmajor | MULTIPLE GRANT FUND | Current | Current |
| 270 | Modified | Major | STATESBORO FIRE SERVICE FUND | Current | Current |
| 275 | Modified | Nonmajor | HOTEL/MOTEL TAX FUND | Current | Current |
| 286 | Modified | Nonmajor | TECHNOLOGY FEE FUND | Current | Current |
| | | | **CAPITAL PROJECTS FUNDS:** | | |
| 322 | Modified | Major | 2007 SPLOST FUND | Current | Current |
| 350 | Modified | Major | CAPITAL IMPROVEMENTS PROGRAM FUND | Current | Current |
| | | | **PROPRIETARY FUND TYPES:** | | |
| | | | **ENTERPRISE FUNDS** | | |
| 505 | Accrual | Major | WATER AND WASTEWATER FUND | Current | Current |
| 506 | Accrual | Major | RECLAIMED WATER FUND | Current | Current |
| 515 | Accrual | Major | NATURAL GAS FUND | Current | Current |
| 541 | Accrual | Major | SOLID WASTE COLLECTION FUND | Current | Current |
| 542 | Accrual | Major | SOLID WASTE DISPOSAL FUND | Current | Current |
| | | | **INTERNAL SERVICE FUNDS:** | | |
| 601 | Accrual | Major | HEALTH INSURANCE FUND | Current | Current |
| 602 | Accrual | Major | FLEET MANAGEMENT FUND | Current | Current |
| 603 | Accrual | Nonmajor | WORKER'S COMPENSATION FUND | Current | Current |
| 604 | Accrual | Nonmajor | WELLNESS PROGRAM FUND | | Current |
| | | | | 18 Funds | 19 Funds |

**NOTES:** Modified — Budgeted on the Modified Accrual Basis of Accounting.
Accrual — Budgeted on the Accrual Basis of Accounting.

## MODIFIED ACCRUAL BASIS OF BUDGETING




***What is "Budgetary Basis"?***

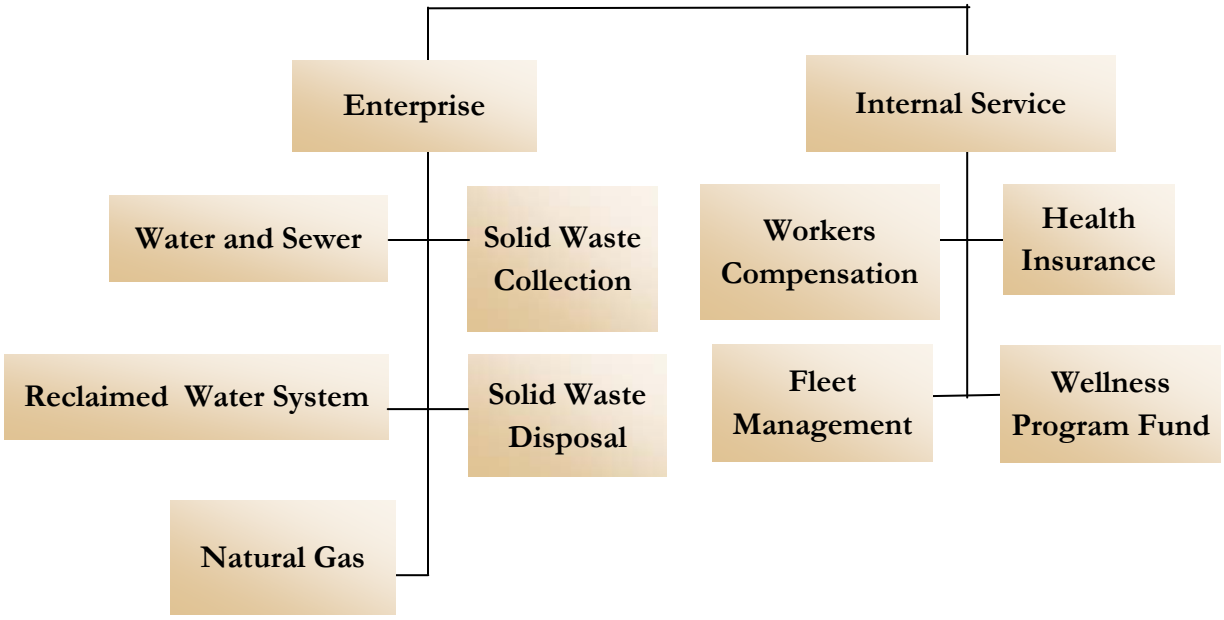
Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

***Cash Basis*** indicates transactions are recognized only when cash is increased or decreased;

***Accrual Basis*** indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not);

***Modified Accrual*** is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

## ACCRUAL BASIS OF BUDGETING



The nineteen funds are serviced by eleven bank accounts, seven of which are major accounts, and four of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in March, 2011, for a three-year term beginning July 1st. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by the Vinson Institute of Government at the University of Georgia for FY 2007. It had been six years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation. There are four schedules: 1) for 40-hour per week hourly employees, 2) for salaried employees, 3) for firefighters on the "24 hours on/ 48 hours off" schedule, and 4) for non-salaried police officers who work a 43-hour per week schedule.

Following that are sections for each one of the nineteen funds.

After all funds are presented, there are three remaining sections. They provide the following information:

| | MAJOR BANKING ACCOUNTS | | | | | | |
|---|---|---|---|---|---|---|---|
| | General | | Sweep | E-Government | 2007 | 2010 Revenue | 2010 Revenue |
| | Disbursement | Payroll | Investment | Sweep Invest- | SPLOST | Bond Construction | Bond Debt |
| **Name of Fund Served** | Account | Account | Account | ment Account | Account | Account | Service Account |
| | | | | | | | |
| *Governmental Funds:* | | | | | | | |
| | | | | | | | |
| 100 General | | | | | | | |
| 210 Confiscated Assets | | | | | | | |
| 221 CDBG Housing | | | | | | | |
| 224 U.S. Dept. of Justice | | | | | | | |
| 250 Multiple Grants | | | | | | | |
| 270 Statesboro Fire | | | | | | | |
| 275 Hotel/Motel Tax | | | | | | | |
| 286 Techonology Fee | | | | | | | |
| 322 2007 SPLOST | | | | | | | |
| 350 CIP Projects | | | | | | | |
| *a) Enterprise:* | | | | | | | |
| 505 Water and Sewer | | | | | | | |
| 506 Reclaimed Water | | | | | | | |
| 515 Natural Gas | | | | | | | |
| 541 S W Collection | | | | | | | |
| 542 S W Disposal | | | | | | | |
| *b) Internal Service:* | | | | | | | |
| 601 Heath Insurance | | | | | | | |
| 602 Fleet Management | | | | | | | |
| 603 Worker's Comp. Fund | | | | | | | |
| 604 Wellness Program Fund | | | | | | | |
| | | | | | | | |
| | **MINOR BANKING ACCOUNTS** | | | | | | |
| | Confiscated/ | Health | Flexible | 2010 Revenue | | | |
| | Seized Prop- | Insurance | Benefits Plan | Bond Sinking | | | |
| **Name of Fund Served** | erty Account | Claims Account | Account | Fund Account | | | |
| | | | | | | | |
| *Governmental Funds:* | | | | | | | |
| | | | | | | | |
| 100 General | | | | | | | |
| 210 Confiscated Assets | | | | | | | |
| 221 CDBG Housing | | | | | | | |
| 224 U.S. Dept. of Justice | | | | | | | |
| 250 Multiple Grants | | | | | | | |
| 270 Statesboro Fire | | | | | | | |
| 275 Hotel/Motel Tax | | | | | | | |
| 286 Techonology Fee | | | | | | | |
| 322 2007 SPLOST | | | | | | | |
| 350 CIP Projects | | | | | | | |
| *Proprietary Funds:* | | | | | | | |
| *a) Enterprise:* | | | | | | | |
| 505 Water and Sewer | | | | | | | |
| 506 Reclaimed Water | | | | | | | |
| 515 Natural Gas | | | | | | | |
| 541 S W Collection | | | | | | | |
| 542 S W Disposal | | | | | | | |
| *b) Internal Service:* | | | | | | | |
| 601 Health Insurance | | | | | | | |
| 602 Fleet Management | | | | | | | |
| 603 Workers Comp | | | | | | | |
| 604 Wellness Program Fund | | | | | | | |

1) Capital Improvements Program. The City adopts a Capital Improvements Program (CIP) for six years. The first year's project is included in the FY 2013 Budget. The other five years are included for planning purposes. Their priorities can be changed in future updates of this program. The CIP is updated on an annual basis, so that the benefits of long-range planning can be obtained while having the flexibility to adjust to unforeseen circumstances or opportunities.

2) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; and several GEFA loans and the 2010 Refunding and Improvement Revenue Bonds for the water and sewer system. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.

3) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.


JAECKEL
STATESBORO CITY HALL

# TAB 3

# City Manager’s Budget Message

# CITY OF STATESBORO

**COUNCIL**
Thomas N. Blitch
Gary L. Lewis
William P. Britt
Travis L. Chance
John Riggs

Joe R. Brannen, Mayor
Frank Parker, City Manager
Sue Starling, City Clerk

50 EAST MAIN STREET • P.O. BOX 348
STATESBORO, GEORGIA 30459-0348

June 1, 2012

The Honorable Mayor and City Council
City of Statesboro
PO Box 348
Statesboro, Georgia 30459

Re: City Manager's Budget Message and Transmittal of the Proposed Budget for FY 2013

Gentlemen:

Transmitted herewith for your consideration is the City of Statesboro's proposed budget for the fiscal year 2013 (FY 2013). We express appreciation to all City departments who contributed to the formulation of this budget. As a result of these efforts, we present to you a balanced budget that meets all administrative and legal requirements. Our objective in the preparation of this budget was to meet the priorities established by the Mayor and City Council for the coming fiscal year and to continue to provide the highest quality of services to our citizens in a fiscally responsive manner.

The annual Budget is one of the most important policy decisions that you as the elected officials of this City make each year. The Budget determines the staffing level of each service, the equipment and supplies, the priorities for service the City can afford to provide, and which major capital projects will be funded. Therefore, the Budget is an important planning tool for municipal government. It also serves as an accounting tool, because it assures that the limits set by appropriations cannot be exceeded under State statute. Finally, the Budget serves as a management tool in assisting your management staff to compare costs of alternative methods of providing City services, and to analyze the proper mix and level of revenue sources.

The FY 2013 City of Statesboro budget for all appropriated funds totals $48,196,092 (this number includes transfers between funds) which is a decrease of $523,389 from the FY 2012 budget. This increase is mainly due to capital expenditures in the 2007 Special Purpose Local Option Sales Tax Fund (SPLOST).

The General Fund budget for FY 2013 is $13,569,342 or 28.15% of the total expenditures budget, which is a decrease of $337,138 from the FY 2012 Budget and an increase to Fund Balance of $70,583. The slight increase is due to an increase in the Building Permits as the City is starting to see a small

growth in the building industry, and Beer, Wine and Liquor taxes. The Statesboro Fire Service Fund budget for FY 2013 is $2,608,552 or 5.4% of the total expenditures budget, and is budgeted to use $29,018 of fund balance. The Water and Sewer Fund FY 2013 budget is $9,633,621 or 19.99% of the total expenditures budget. This is an increase over the FY 2012 budget by $689,897. The primary reason for the increase is an increase in Interfund/Department Charges. Even with these increased expenses, the Water and Sewer Fund is budgeted to increase its retained earnings by $1,943,831. The FY 2013 Natural Gas Fund budget is $4,700,174 or 9.75% of the total expenditures budget and is scheduled to increase retained earnings by $97,941. The Solid Waste Collection Fund FY 2013 budget is $2,679,668 or 5.56% of the total expenditures budget and is budgeted to increase retained earnings by $334,902. The increase is due to an increase in revenues. The budget for the Solid Waste Disposal Fund for FY 2013 is $3,311,092 or 6.87% of the total expenditures budget, and is scheduled to decrease retained earnings by $149,961.

**Budget Assumptions:**

In preparing this Budget and the six-year Capital Improvements Program (CIP), your staff has used several assumptions that are critical in computing anticipated revenues and expenditures (expenses). Any budget and six-year capital plan by definition is a planning document and not every issue will have been determined prior to its preparation and adoption. Therefore, it is necessary to base the budget on certain assumptions. If changing circumstances affect those assumptions, the budget can be adjusted accordingly.

These major assumptions are as follows:

- Assumes that there will be no ad valorem (property) tax increase. Assumes no increase or decrease in the tax digest.

- Assumes an increase of approximately 5% for residential customers and 5% for commercial garbage polycarts collection fees, to offset the effects of years of inflation, coupled with significant price increases in gasoline and diesel over the last five years.

- Assumes an increase of approximately 3.4% in tippage fees for housing/commercial garbage to offset the rising cost of the hauling contract, which has a fuel adjustment rider and an annual CPI adjustment factor. Also, assumes a 27% increase in tippage fees for yardwaste.

- Assumes no increase in the natural gas rates. The actual rates for gas fluctuate monthly depending upon the underlying wholesale cost of the gas to the City, purchased through MGAG (the Municipal Gas Authority of Georgia). Assumes a normal winter heating load.

- Assumes the Fleet Management Fund labor rates will increase to $55.00 per hour for the Enterprise Funds and departments within the General Fund will be charged $25.00 per hour for labor charges.

- Assumes that the City will continue to make progress towards meeting the fund reserve targets established by the Mayor and City Council in the Financial Policies.

- The Budget will be adopted, and accounted for, using generally accepted accounting principles, with Enterprise and Internal Service Funds budgeted and accounted for using full accrual and accounting similar to private businesses, and all other funds budgeted and accounted for using modified accrual accounting.

- Assumes the economy will continue to strengthen, with sales taxes, building permits, and business licenses assuming normal levels.

- Revenues are projected on a scale of high, medium, and low with budget projections falling within the medium/low range, so that they are reflective of the current economic conditions and do not create overly optimistic projections.

- Assumes that the City will transfer $100,000 to the Capital Improvement Program (CIP) Fund this fiscal year from the General Fund.

- Assumes that the City will enter into some annexations in FY 2013 that may require investments by the City in roads, drainage, water, sewer and gas improvements.

- Assumes that Equity Transfers to the General Fund will be as follows:

| | |
|---|---|
| Natural Gas Fund | $ 900,000 |
| Water/Wastewater Fund | $ 716,367 |
| SW Collection Fund | $ 568,000 |
| SW Disposal Fund | $ 214,000 |

TRANSFERS BETWEEN FUNDS

| Transfer In / Transfer Out | General | SFD | CIP | W and S | SW Disp. | TOTALS OUT |
|---|---|---|---|---|---|---|
| General | | $1,360,000 | $ 100,000 | | | $ 1,460,000 |
| 07 SPLOST | $ - | | | $2,350,000 | $1,493,694 | $ 3,843,694 |
| W and S | $ 716,367 | | | | | $ 716,367 |
| Natural Gas | $ 900,000 | | | | | $ 900,000 |
| SW Collection | $ 568,000 | | | | | $ 568,000 |
| SW Disposal | $ 214,000 | | | | | $ 214,000 |
| **TOTALS IN** | **$2,398,367** | **$1,360,000** | **$ 100,000** | **$2,350,000** | **$1,493,694** | **$ 7,702,061** |

- Assumes that all Proprietary Funds will be self-supporting without assistance from the General Fund. However, the Solid Waste Disposal Fund will not be self-supporting without the 2007 Special Purpose Local Option Sales Taxes (SPLOST) paying for air rights and post-closure expenses, as the current $38.00 per ton tippage fee does not offset all the costs of the transfer station, hauling contract, disposal contract, and post-closure costs of the Lakeview Landfill site including operation and maintenance of the methane extraction system. Hauling, disposal, and fuel surcharge alone cost us nearly $36.44 per ton under the contract with Broadhurst Environmental and Rackleff Enterprises, LLC.

- Assumes that Bulloch County will levy a tax in the Statesboro Fire District, which should generate approximately $830,000 for funding the County's portion of the Fire Services Fund.

- Assumes that the City of Statesboro will fund the Fire Service Fund in the amount of $1,749,534.

- Assumes that the Statesboro Fire Department will be funded entirely by the Statesboro Fire Services Fund, as required by the intergovernmental agreement between the City and Bulloch County.

- Assumes the hiring and funding of two full-time positions: GIS Field Technician in the Water/Sewer Department and a maintenance Technician at the Wastewater Treatment Plant.

- Assumes the hiring and funding of two part-time positions: A Communications Officer and an Administrative Assistant in the Police Department.

- Assumes that the City will contract with Main Street (DSDA) to allocate 25% of the Hotel/Motel Tax for promotion and tourism development related to downtown; and with the Statesboro Arts Council to allocate 35% for promotions and tourism development. The Statesboro Convention and Visitors Bureau (SCVB) will receive 40% of the Hotel/Motel Tax for promotion and tourism development. These allocations will be made after a 5% transfer to the City for administrative costs. These contracts will be renegotiated in the spring of 2012, as required by state law.

- Assumes that the salary and benefits of both the Executive Director of the Statesboro Arts Council (SAC) and the Executive Director of the Downtown Statesboro Development Authority (DSDA) will be paid from the general fund.

- Assumes that the 2006 Position Classification and Compensation Plan prepared by the Carl Vinson Institute of Government and adopted by City Council will not be increased for a Cost of Living Adjustment during FY 2013. However, employees will receive a 2% bonus contingent on revenues.

- Assumes that for FY 2013 probationary and merit increases will be frozen.

- Assumes that for FY 2013 the vacation "buy back" program will be suspended.

- Assumes that the life insurance will be maintained at one times an employee's annual salary, capped at $100,000.

- Assumes that medical insurance premiums will remain the same at 75% employer paid.

- Assumes that the maximum deduction allowed in the Flexible Benefits Plan (or HAS) will remain at $3,500. Thru December and change to $2,500. January 1st, 2013 due to new Federal regulations.

**Major Issues:**

*Background:*

Statesboro has a growing economy influenced by a strong industrial base, a growing regional public university, a regional medical center and increasing medical specialties, and a regional retail base. This diversification continues to help the local economy weather the ongoing recession and sluggish recovery better than the state as a whole. The City of Statesboro continues to experience growth in commercial and retail expansion and in residential developments resulting from an increasing population. The growth in population can be primarily attributed to the continued increases in enrollment at Georgia Southern University which is expecting a fall enrollment of 20,000 students and projected to continue adding 600 more students each year.

The School of Information Technology, the Nesmith-Lane Continuing Education Center (which includes an 850-seat theatre in the Performing Arts Center), a Nursing/Chemistry Facility, the recent renovation of the Henderson Library, the expansion of the Recreation Activity Center (RAC) and the recent groundbreaking of a Biological Sciences Building combined with the other outstanding amenities and superior educational opportunities make Georgia Southern one of the most attractive universities in the Southeast. While the GSU students can distort per capita income due to relatively low incomes, the economic impact of Georgia Southern on the local economy in Statesboro and Bulloch County exceeds $130 million annually. Georgia Southern University continues to rank in the top three choices of Georgia students earning the HOPE college scholarship for academic excellence. The dynamic success of Georgia Southern University as a major economic engine in southeast Georgia coupled with the continued growth of Ogeechee Technical College and East Georgia College make Statesboro a regional center for higher education and ensures the economic strength and vitality of the community.

The long term outlook for Statesboro appears to be very optimistic with the expansions of the commercial/retail sector and health care sector, and projected growth in multi-family and single-family housing. Factors that should currently be giving all service providers concern are the rising cost of health care, the state of the national economy, particularly in the housing industry, and the volatility of gasoline and diesel fuel prices. However, with our recent investments in water, sewer, natural gas, and roads this community should be poised to capitalize on our investment and to aggressively solicit additional prospects and opportunities in order to ensure our economic vitality. The health care segments of the community also remains strong and as the need for medical services grow; new specialties become available, new physicians are attracted to the area and East Georgia Regional Medical Center continues to expand its services.

The City will continue to focus on maintaining a healthy and expanding economic base supported by sound infrastructure in order to attract and retain quality employers. This expanding economic activity translates into growing needs for quality support services including improved transportation, water and sewer, natural gas, solid waste, and public safety services. To effectively respond to this growth and the increased demand for services the City will have to proactively plan in order to meet the challenges for financing major public works and utilities improvements. The funding initiatives in this proposed Budget attempt to address many of these growth challenges.

*Further Economic Development Initiatives:*

A 2007 SPLOST initiative approved by the voters in July, 2006 will provide the City with an estimated $21.7 million in funding for capital projects to be used to continue to invest in infrastructure while funding a scheduled preventative maintenance program for vehicles, facilities and equipment.

In FY 2011, the construction of an Effluent Reuse Line that will provide re-claimed water to customers for the purpose of grounds irrigation was completed. The reclaimed water will be pumped from the effluent of the city's Wastewater Treatment Plant and distributed to the approved end users of Reclaimed water. The first customer was Georgia Southern University, in an effort to conserve water while reducing cost. The initial capital cost of this project was $837,000 and was primarily funded by Georgia Southern University in exchange for reduced rates for their minimum monthly billing of 250,000 gallons per day. In FY 2013, the City has budgeted an additional $300,000 to expand the current Effluent Reuse Line to developments located on Hwy 301 South and Hwy 67 for irrigation purposes.

Statesboro Geographical Information System (StaGIS) was formed in FY 2012. This division of the Information Technology (IT) Department will ensure that all of the City's departments work in tandem to achieve their geospatial needs by reducing redundancy, increasing interoperability, and creating cross departmental solutions. For FY 2013, StaGIS will implement a mobile GPS data collection solution for the public works department, streamlining garbage and yardwaste collection, thus saving on fuel costs. This same project will build a foundation for mobile based GIS solutions for all City departments.

In an effort to increase the acquisition of grant funding for all City Departments, the Purchasing Department was tasked with being the communication point for the coordination of these grant acquisition efforts during FY 2012. The City will utilize all possible resources available with the Coastal Regional Commission (CRC). With the help of the CRC, the City hopes to be able to "layer" state and federal grants to maximize the net potential for funding on all projects. By using local matching funds and obtain state grant funding, The City would be able to combine these funds to form a large matching fund to pursue larger federal grant funding. It is believed that, over time, these efforts will help lower the cost of obtaining operational equipment as well as capital expenditures.

In FY 2013, the City will explore the creation of a Stormwater Utility to prepare for forthcoming Environmental Protection Division (EPD) regulations. The regulations would require the City to address the following needs: (1) aging and undersized stormwater drainage system infrastructure; (2) reduce flooding, soil erosion and stormwater runoff; and (3) enable the City to meet current and future stormwater related regulatory compliance requirements. A Stormwater Utility would assign costs to parcels within the City that receive stormwater services in a more fair and equitable manner by charging fees based on the amount of stormwater runoff they generate and the services they receive. The Utility would function as a user based system similar to the City's other public utilities, and provide a consistent and stable revenue stream for implementing a comprehensive stormwater management program. With the creation of a Stormwater Utility, the cost burden associated with maintaining and expanding the City's stormwater system would be shifted away from the General Fund which has historically covered these expenditures.

The City's Natural Gas Department conducted a study in FY 2012 of building a Compressed Natural Gas (CNG) station. A CNG station would consist of the compression and storage of equipment for the refueling of the City's Municipal fleet. To begin with, the City would start converting commercial garbage trucks and other heavy duty vehicles from gasoline/diesel to natural gas. The CNG station would

be located on a site that would allow the City to offer CNG fueling to the public in the future. The City also plans to encourage other municipal fleet owners (i.e. Bulloch County Board of Commissioners and Bulloch County Board of Education) to participate. The City could see a potential savings of up to 50% on fuel costs once the City's entire fleet is converted. The second phase of this project is to purchase land for the station. The City has budgeted $100,000 for this purchase in FY 2013 and in FY 2014 plans to invest up to $900,000 in the building of the station. The City is researching possible grants to help offset the costs of this project.

The City has budgeted to upgrade approximately 13,000 water meters to a Flex Net Read system in FY 2013 and FY 2014. By upgrading all of the City's meters to Flex Net Read, the accuracy of the meters will improve, and the meters can be read at a central location. With the conversion, at least two Meter Reader positions will be changed to Water/Sewer Operator positions. The City should see a reduction in operating costs since the meters will no longer have to be physically read. At the same time, the Natural Gas Department will convert approximately 2,700 meters to the Net Flex Read system.

With each budget cycle the City continues to addresses the challenge of providing quality services to constituents with increasingly limited resources. The FY 2013 budget links developed organizational goals and objectives with the financial resources available to fund them. To accomplish the vision established by the Mayor and City Council the following goals have been developed for the City for FY 2013.

*Main Goals*

**Goal: To actively engage and maintain transparency with the citizens of Statesboro.**
Objectives:
1. Continue to publish a newsletter mailed with utility bills.
2. Develop additional information inserts to accompany the utility bills as provided by various departments.
3. Develop brochures detailing City services.
4. Post more City information on the website, including press releases and the utilization of other social media outlets for dissemination of information to the public.

**Goal: To provide efficient and effective services that will positively impact the quality of life for residents and business owners.**
Objectives:
1. Publicize through GSU mailings to students and various media for customers the availability of online utility, property tax, and court fine payments.
2. Continue to stress fire prevention through annual inspections of businesses.
3. Continue to stress fire prevention through visits with school children in the public and private schools.
4. Continue to educate the public on the safe use of natural gas.
5. Continue to provide safe drinking water with no disruptions other than minor line repairs.
6. Continue to aggressively apprehend and prosecute offenders that commit physical assaults.
7. Continue to improve pedestrian safety by maintaining current sidewalks and providing additional sidewalks and safer crossings.

**Goal: To develop and sustain economic development and investment in the community.**
1. Continue to conduct Right Start Meetings with developers before they begin design so that they are clearly informed of our development guidelines and regulations.

2. Meet with developers and others on rezoning requests and variance requests so that they understand what a compatible use of that property would be.
3. Actively pursue annexation opportunities and creation of new retail and commercial development to enhance the tax base.
4. Continue to provide timely review of subdivision and site plans.
5. Provide consistency in interpretation and application of development ordinances.

**Goal: To be proactive in the planning and development of critical infrastructure necessary for managed growth.**

Objectives:

1. Continue to diligently inspect the installation of all developers' subdivision and commercial infrastructure that will be dedicated to the City for ownership and maintenance.
2. Continue to maintain the major drainage ditches and canals so that the system can convey heavy rains as designed.
3. Identify those areas within the City without natural gas service and provide installation.
4. Maintain GIS Systems of all City mapping needs including boundaries, utilities, rights of ways, easements, etc.
5. Create a Stormwater Management Program to address the City's ageing and undersized stormwater drainage system.

**Goal: To work effectively with other local, state and federal agencies to benefit the citizenry.**

Objectives:

1. Identify and publicize the names and locations of known pedophiles within Bulloch County
2. Contest the early parole of known drug dealers at State Parole Board hearings
3. Work with the DEA and the local Drug Task Force to increase the number of convictions and drug seizures by 10%.
4. Strengthen the City's partnership with Habitat for Humanity of Bulloch County, Inc. to encourage housing ownership options for all income levels.
5. Continue to work with Bulloch County to provide additional recycling opportunities.

*Outside Agencies:*

Three other agencies are affected by this Budget. The City renegotiated its contracts with the Statesboro Convention and Visitors Bureau (SCVB), the MainStreet/DSDA and the Statesboro Arts Council (SAC) to market the area for tourism. The new percentages of the Hotel/Motel Tax provided to each under these one-year contracts are 40% to the SCVB, 25% to the DSDA/MainStreet, and 35% to the SAC. These allocations will be made after a 5% transfer to the City for Administrative Costs.

**Impact of the Capital Improvements on the Operating Budget:**

The capital improvements process begins with all the departments turning in their requests for a six year period. The City Manager and Director of Finance review each project with the departments and discuss the priorities and funding based on revenue and expenditure (expense) projections. At the planning retreat, the capital improvement projects are presented to City Council, who may add, delete or change the list of priorities.

The capital improvements within this Budget proposal have differing affects on the operating side of the Budget. The street projects, for the most part, are realignments or added turning lanes and should

not have any impact on the operating budget. The drainage system improvements are replacements of existing infrastructure, so they should not increase operating costs. The sidewalk projects will not require any real maintenance for at least ten years. The replacement sidewalks will reduce the amount of patching required from the operating budget.

The new residential subdivision and commercial development infrastructure (streets, drainage, sidewalks, water lines, sewer lines, and natural gas lines) that is dedicated to the City for ownership and maintenance will increase our operating costs over time. However, they generate tax base and utility revenues to offset these costs. And, if properly constructed and inspected they should not require a lot of maintenance for about a decade.

The water and sewer line projects and the natural gas line projects will, over time, increase the number of miles of line maintained, but initially should require little maintenance. They should also provide the additional customer base to offset these operational costs. Consequently, the utility funds should be able to absorb these operational increases with no difficulty.

The equipment and vehicle purchases are all for routine replacement of older, worn out equipment that have outlived useful life. This will decrease the operating expenses to maintain these capital assets; however, this decrease will likely be offset by the increased cost to insure the newer vehicles and equipment.

**Debt**

The City of Statesboro's current long-term debt was issued for capital improvement projects that were too extensive to be financed from current revenue sources. The City of Statesboro will not use long-term debt to finance current ongoing operations of the City.

The City of Statesboro is governed by the State of Georgia restrictions on local government debt. The State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law" (State of Georgia Constitution, Article IX, Section V).

The City of Statesboro's debt limit is $58,613,158, 10% of the estimated total assessed value of $586,131,576. The City currently has no general obligation bonds. However, the City's total debt is $18,402,681. The General Fund has an outstanding capital lease for City Hall in the amount of $861,500. The Natural Gas Fund has one outstanding loan in the amount of $287,088. The City issued $15,040,000 in Water and Sewer Revenue Bonds to repay outstanding Georgia Environmental Facilities Authority Loans (GEFA), to refund an outstanding revenue bond, and to renovate and expand water and sewer lines. The City received an uninsured AA rating on these bonds. In addition to the Water and Sewer Bonds with a balance of $14,115,000, the City has $3,139,093 in three remaining GEFA loans.

**Conclusion:**

The City of Statesboro's FY 2013 operating and capital budgets exceed $48.1 million (including transfers). This is a result of the needs of a growing City and funding the priorities established by the City

Council to respond to those needs. With growth comes increased demand for services and infrastructure. We believe this budget addresses these demands in a fiscally responsive manner.

The FY 2013 budget as presented continues to provide these crucial services to a growing population while maintaining the current millage rate, one of the lowest in the state, at 6.358 mills. The City's primary enterprise funds, Water/Sewer and Natural Gas have operating budgets of $9,633,621 and $4,700,174 respectively. Our Capital Improvements Program presents a 6 year plan for the acquisition, expansion and maintenance of the City's major assets totaling $65.43 million. In the preparation of this budget every effort has been made to continue to improve service levels, maintain a stable rate of taxation and improve the financial integrity of the City.

We would like to express appreciation to the department heads and their staffs for their participation and cooperation in preparing the FY 2013 Budget and Capital Improvements Plan. Every department made efforts to cut expenditures while pledging to continue to maintain exceptionally high levels of service to our citizens. I would also like to thank the members of the Finance Department for the numerous hours of staff time that have gone into the preparation of this budget. Each of these employees is to be commended for their work. The preparation of this year's Operating Budget and CIP was truly a team effort. Finally, we would like to say thank you to the Mayor and City Council for your input and support during this budget process.

Copies of the proposed Budget and Capital Improvements Program will be on file in the Director of Finance's Office beginning on June 1, 2012. The public hearing on the Budget is scheduled for June 12, 2012. Adoption of the Budget Resolution will be placed on the June 19, 2012 City Council agenda for consideration with an effective date of July 1, 2012, subject to any changes that the Mayor and City Council might make in its adoption.

Please let us know if we can provide any further information as you review this proposed Operating Budget and Capital Improvements Program.

Respectfully submitted,

Frank C. Parker, III
City Manager

Cindy S. West
Director of Finance

# TAB 4

# Summary Budget of All Funds

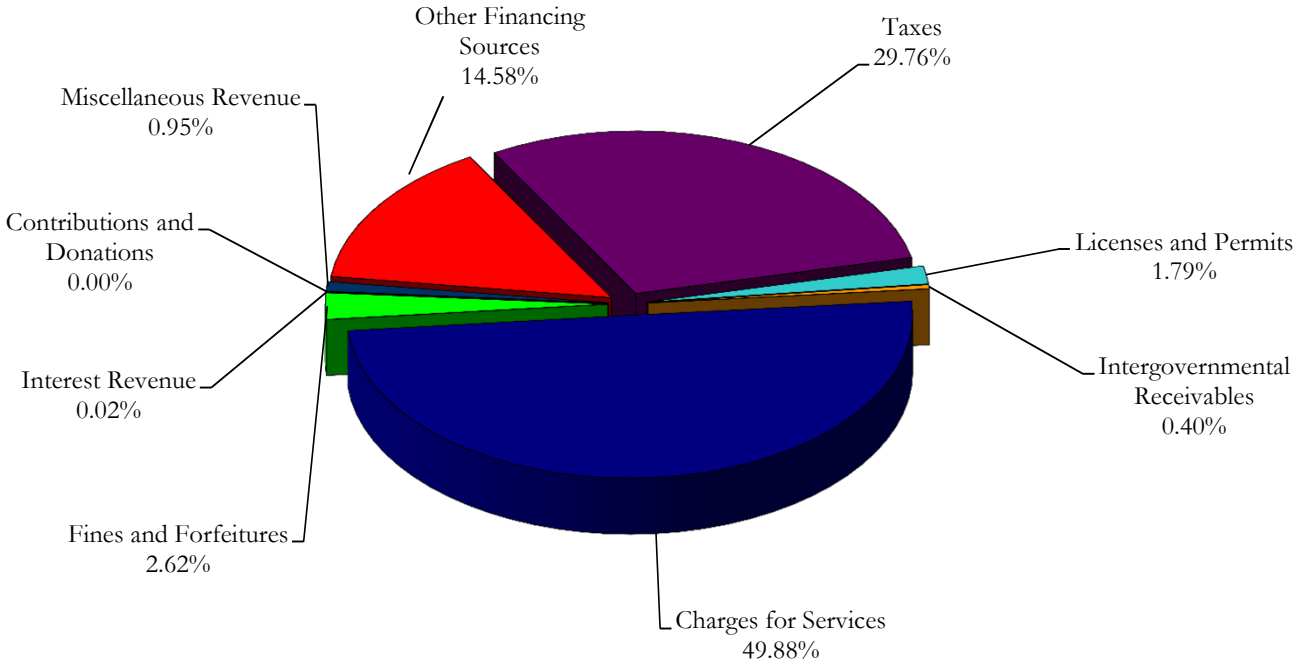
# City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts on the next pages. Also included in this section are three-year budget spreadsheets (FY 2011 actual, FY 2012 budgeted and FY 2013 adopted budgets) for each of the fund categories.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

**SUMMARY OF ALL FUNDS**

**REVENUES BY SOURCE**




| | Governmental Funds | Proprietary Funds | Total All Funds |
|---|---|---|---|
| Taxes | $ 15,397,056 | $ - | $ 15,397,056 |
| *(Property Taxes; Motor Vehicle; Franchise Taxes; Beer, Wine & Liquor; Insurance Premium Taxes)* | | | |
| Licenses and Permits | $ 925,000 | $ - | $ 925,000 |
| *(Alcoholic Beverage; Business Licenses; Bank Licenses; Building Permits; Inspection Fees; Sign Permits)* | | | |
| Intergovernmental Receivables | $ 206,929 | $ - | $ 206,929 |
| *(Grants; SPLOST funds)* | | | |
| Charges for Services | $ 2,336,173 | $ 23,472,015 | $ 25,808,188 |
| *(Court Costs; Water and Sewer Charges; Solid Waste Collection Fees; Solid Waste Disposal Tippage Fees; Fleet Charges)* | | | |
| Fines and Forfeitures | $ 1,357,000 | $ - | $ 1,357,000 |
| *(Municipal Court fines; State and Federal Confiscated Funds)* | | | |
| Interest Revenue | $ - | $ 10,000 | $ 10,000 |
| *(Interest Earned)* | | | |
| Contributions and Donations | $ 1,950 | $ - | $ 1,950 |
| *(Contributions and Donations from Private Sources)* | | | |
| Miscellaneous Revenue | $ 21,800 | $ 470,250 | $ 492,050 |
| *(Rents and Royalties; Reimbursement from Damaged Property; Other (sale of pipe, scrap, concession revenue, sale of signs and posts) )* | | | |
| Other Financing Sources | $ 4,006,117 | $ 3,536,664 | $ 7,542,781 |
| *(Transfers in from Other Funds ; Sale of Assets; Sale of Land)* | | | |
| **TOTAL** | **$ 24,252,025** | **$ 27,488,929** | **$ 51,740,954** |

**DESCRIPTION OF THE TOP 3 MAJOR REVENUE SOURCES**

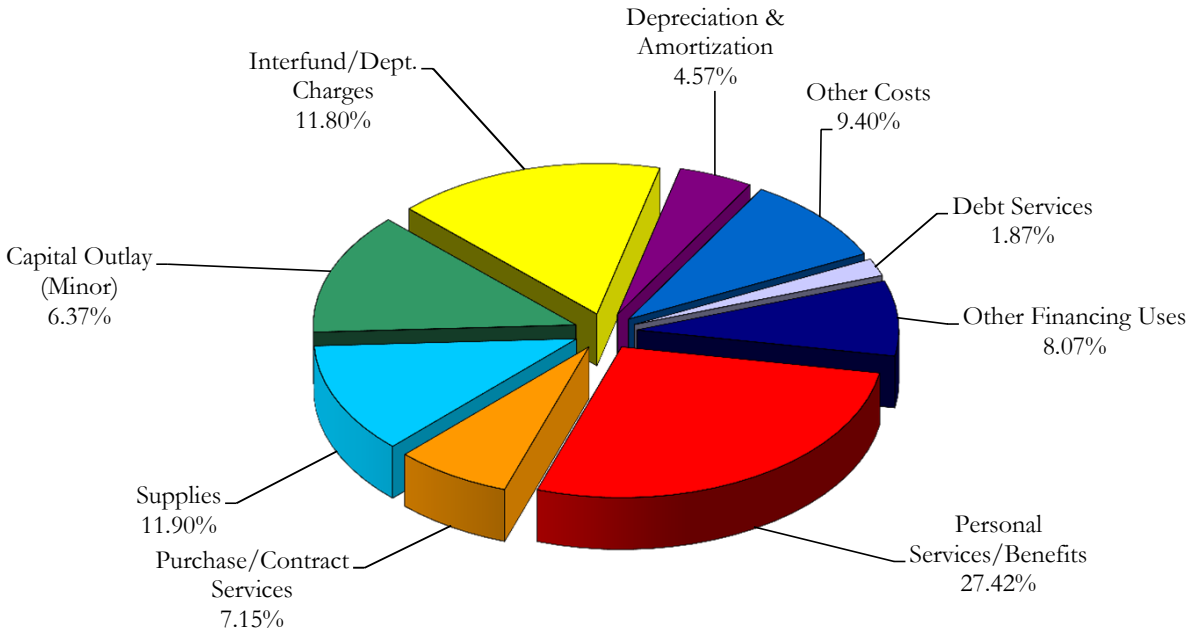
Charges for Services, fees collected for services provided, make up $25,808,188, or 49.88%, of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has five Enterprise Funds that charge for services. These charges are water and sewer sales, reclaimed water sales, natural gas sales, refuse collections fees and refuse disposal fees.

Taxes make up $15,397,056, or 29.76%, of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state.

Other financing sources make up $7,542,781, or 14.58%, of total revenue. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government's asset threshold.

**SUMMARY OF ALL FUNDS**

**EXPENDITURES AND EXPENSES BY USE**




| | Governmental Funds | Proprietary Funds | Total All Funds |
|---|---|---|---|
| Personal Services/Benefits | $ 8,787,384 | $ 4,427,067 | $ 13,214,451 |
| *(Salaries; FICA; Retirement; Worker's Comp; Drug Screening)* | | | |
| Purchase/Contract Services | $ 1,851,714 | $ 1,592,341 | $ 3,444,055 |
| *(Legal Fees; Engineering Fees; Repair & Maintenance of Vehicles, Equipment, Buildings/Grounds; Rentals; Insurance (other than benefits); Telephone/Cell Phones; Postage; Advertising; Printing & Binding; Travel & Education; Dues & Fees; Contract Labor)* | | | |
| Supplies | $ 1,459,440 | $ 4,274,123 | $ 5,733,563 |
| *(Office Supplies; Uniforms; General Supplies, Electricity; Gasoline/Diesel; Food; Books/Periodicals; Small Tools & Equipment)* | | | |
| Capital Outlay | $ 6,173,445 | $ 132,316 | $ 6,305,761 |
| *(Machinery; Furniture & Fixtures; Technology Equipment (computers, telephones, smartboards) )* | | | |
| Interfund/Dept. Charges | $ 1,915,576 | $ 6,060,303 | $ 7,975,879 |
| *(Self-funded Medical insurance; Life and Disability)* | | | |
| Depreciation & Amortization | $ - | $ 2,204,676 | $ 2,204,676 |
| *(Depreciation and Amortization)* | | | |
| Other Costs | $ 1,225,737 | $ 3,303,593 | $ 4,529,330 |
| *(Property Taxes; Bank Card Charges; Bad Debts; Solid Waste Disposal Fees)* | | | |
| Debt Services | $ 183,158 | $ 718,102 | $ 901,260 |
| *(Repayment of long-term debts)* | | | |
| Other Financing Uses | $ 1,488,750 | $ 2,398,367 | $ 3,887,117 |
| *(Transfers to Other Funds)* | | | |
| **TOTAL** | **$ 23,085,204** | **$ 25,110,888** | **$ 48,196,092** |

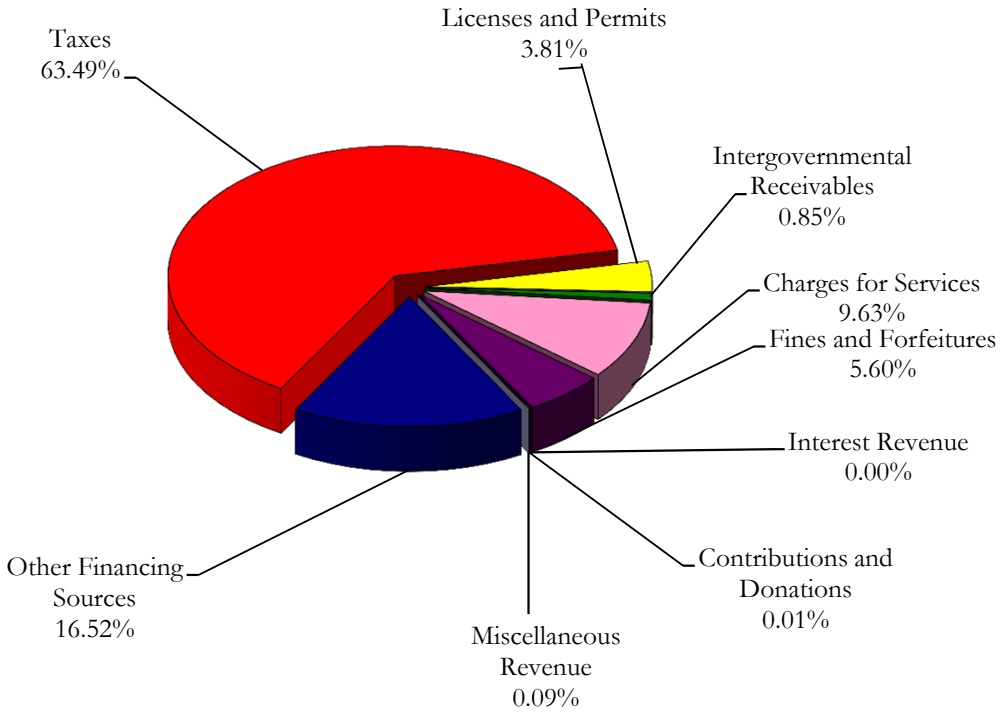
## SUMMARY OF ALL FUNDS

| | Governmental Funds | | | Proprietary Funds | | |
|---|---|---|---|---|---|---|
| | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | | | | |
| **31** Taxes | $ 13,161,564 | $ 13,893,874 | $ 15,397,056 | $ - | $ - | $ - |
| **32** Licenses and Permits | $ 933,167 | $ 942,235 | $ 925,000 | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ 216,237 | $ 254,090 | $ 206,929 | $ - | $ - | $ - |
| **34** Charges for Services | $ 1,313,095 | $ 1,988,882 | $ 2,336,173 | $ 23,169,736 | $ 23,200,978 | $ 23,472,015 |
| **35** Fines and Forfeitures | $ 1,318,190 | $ 1,393,800 | $ 1,357,000 | $ - | $ - | $ - |
| **36** Interest Revenue | $ 14,063 | $ 600 | $ - | $ 4,414 | $ 26,750 | $ 10,000 |
| **37** Contributions and Donations | $ 3,965 | $ 3,200 | $ 1,950 | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ 43,804 | $ 20,400 | $ 21,800 | $ 961,921 | $ 456,074 | $ 470,250 |
| ***Subtotal:*** | *$ 17,004,085* | *$ 18,497,081* | *$ 20,245,908* | *$ 24,136,070* | *$ 23,683,802* | *$ 23,952,265* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ 4,760,678 | $ 3,933,118 | $ 4,006,117 | $ 1,797,120 | $ 3,391,900 | $ 3,536,664 |
| **Total Financial Sources** | **$ 21,764,763** | **$ 22,430,199** | **$ 24,252,025** | **$ 25,933,190** | **$ 27,075,702** | **$ 27,488,929** |
| **Expenditures and Expenses:** | | | | | | |
| **51** Personal Services/Benefits | $ 8,335,183 | $ 8,301,674 | $ 8,787,384 | $ 3,980,027 | $ 4,186,432 | $ 4,427,067 |
| **52** Purchase/Contract Services | $ 1,667,922 | $ 1,765,369 | $ 1,851,714 | $ 1,646,102 | $ 1,684,415 | $ 1,592,341 |
| **53** Supplies | $ 1,270,823 | $ 1,364,541 | $ 1,459,440 | $ 4,905,926 | $ 5,045,539 | $ 4,274,123 |
| **54** Capital Outlay | $ 1,685,881 | $ 5,637,871 | $ 6,173,445 | $ 29,528 | $ 44,800 | $ 132,316 |
| **55** Interfund/Dept. Charges | $ 1,922,225 | $ 1,868,444 | $ 1,915,576 | $ 4,629,811 | $ 5,747,796 | $ 6,060,303 |
| **56** Depreciation & Amortizatin | $ - | $ - | $ - | $ 2,188,742 | $ 2,194,771 | $ 2,204,676 |
| **57** Other Costs | $ 1,235,013 | $ 1,405,153 | $ 1,225,737 | $ 2,940,314 | $ 3,218,675 | $ 3,303,593 |
| ***Subtotal:*** | *$ 16,117,047* | *$ 20,343,052* | *$ 21,413,296* | *$ 20,320,450* | *$ 22,122,428* | *$ 21,994,419* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ 307,485 | $ 277,488 | $ 183,158 | $ 751,347 | $ 740,795 | $ 718,102 |
| **61** Other Financing Uses | $ 3,010,788 | $ 2,852,000 | $ 1,488,750 | $ 3,232,175 | $ 2,383,718 | $ 2,398,367 |
| **Total Use of Resources** | **$ 19,435,319** | **$ 23,472,540** | **$ 23,085,204** | **$ 24,303,972** | **$ 25,246,941** | **$ 25,110,888** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 2,329,444 | $ (1,042,341) | $ 1,166,821 | $ 1,629,218 | $ 1,828,761 | $ 2,378,041 |

## SUMMARY OF ALL FUNDS

| | Total | | |
|---|---|---|---|
| | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | |
| **31** Taxes | $ 13,161,564 | $ 13,893,874 | $ 15,397,056 |
| **32** Licenses and Permits | $ 933,167 | $ 942,235 | $ 925,000 |
| **33** Inter Governmental Receivables | $ 216,237 | $ 254,090 | $ 206,929 |
| **34** Charges for Services | $ 24,482,831 | $ 25,189,860 | $ 25,808,188 |
| **35** Fines and Forfeitures | $ 1,318,190 | $ 1,393,800 | $ 1,357,000 |
| **36** Interest Revenue | $ 18,477 | $ 27,350 | $ 10,000 |
| **37** Contributions and Donations | $ 3,965 | $ 3,200 | $ 1,950 |
| **38** Miscellaneous Revenue | $ 1,005,725 | $ 476,474 | $ 492,050 |
| ***Subtotal:*** | *$ 41,140,156* | *$ 42,180,883* | *$ 44,198,173* |
| **Other Financing Sources** | | | |
| **39** Other Financing Sources | $ 6,557,798 | $ 7,325,018 | $ 7,542,781 |
| **Total Financial Sources** | **$ 47,697,954** | **$ 49,505,901** | **$ 51,740,954** |
| **Expenditures and Expenses:** | | | |
| **51** Personal Services/Benefits | $ 12,315,210 | $ 12,488,106 | $ 13,214,451 |
| **52** Purchase/Contract Services | $ 3,314,024 | $ 3,449,784 | $ 3,444,055 |
| **53** Supplies | $ 6,176,748 | $ 6,410,080 | $ 5,733,563 |
| **54** Capital Outlay (Minor) | $ 1,715,409 | $ 5,682,671 | $ 6,305,761 |
| **55** Interfund/Dept. Charges | $ 6,552,036 | $ 7,616,240 | $ 7,975,879 |
| **56** Depreciation & Amortizatin | $ 2,188,742 | $ 2,194,771 | $ 2,204,676 |
| **57** Other Costs | $ 4,175,327 | $ 4,623,828 | $ 4,529,330 |
| ***Subtotal:*** | *$ 36,437,497* | *$ 42,465,480* | *$ 43,407,715* |
| **Non-Operating Expenses** | | | |
| **58** Debt Services | $ 1,058,832 | $ 1,018,283 | $ 901,260 |
| **61** Other Financing Uses | $ 6,242,963 | $ 5,235,718 | $ 3,887,117 |
| **Total Use of Resources** | **$ 43,739,291** | **$ 48,719,481** | **$ 48,196,092** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 3,958,662 | $ 786,420 | $ 3,544,862 |

## SUMMARY OF GOVERNMENTAL FUNDS
## REVENUES BY SOURCE

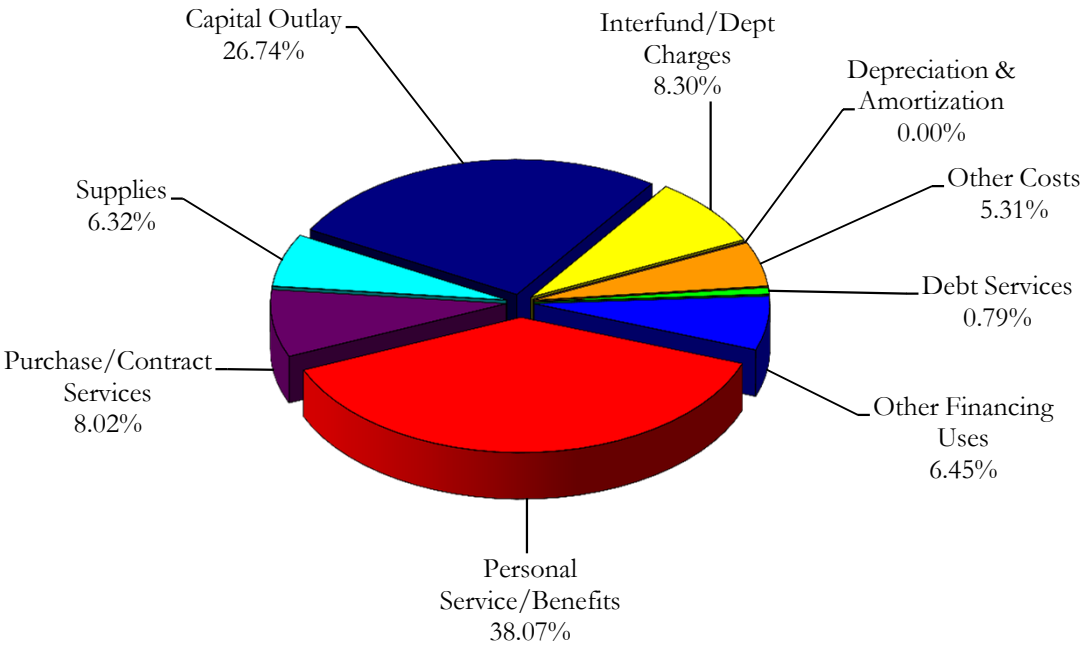



| | | |
|---|---|---|
| Taxes | $ | 15,397,056 |
| Licenses and Permits | $ | 925,000 |
| Intergovernmental Receivables | $ | 206,929 |
| Charges for Services | $ | 2,336,173 |
| Fines and Forfeitures | $ | 1,357,000 |
| Interest Revenue | $ | - |
| Contributions and Donations | $ | 1,950 |
| Miscellaneous Revenue | $ | 21,800 |
| Other Financing Sources | $ | 4,006,117 |
| **TOTAL** | **$** | **24,252,025** |

*Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2007 SPLOST Fund, and Capital Improvements Fund.*

**SUMMARY OF GOVERNMENTAL FUNDS**

**EXPENDITURES BY USE**




| | | |
|---|---|---|
| Personal Service/Benefits | $ | 8,787,384 |
| Purchase/Contract Services | $ | 1,851,714 |
| Supplies | $ | 1,459,440 |
| Capital Outlay | $ | 6,173,445 |
| Interfund/Dept Charges | $ | 1,915,576 |
| Depreciation & Amortization | $ | - |
| Other Costs | $ | 1,225,737 |
| Debt Services | $ | 183,158 |
| Other Financing Uses | $ | 1,488,750 |
| **TOTAL** | **$** | **23,085,204** |

*Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2007 SPLOST Fund, and Capital Improvements Fund.*

## SUMMARY OF GOVERNMENTAL FUNDS

| | 100 General Fund | | | 200 Special Revenue Funds | | |
|---|---|---|---|---|---|---|
| | 2011 | 2012 | 2013 | 2011 | 2012 | 2013 |
| **Revenues:** | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| **31** Taxes | $ 7,693,363 | $ 7,627,646 | $ 7,962,419 | $ 473,055 | $ 600,000 | $ 575,000 |
| **32** Licenses and Permits | $ 933,167 | $ 942,235 | $ 925,000 | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ - | $ - | $ - | $ 186,407 | $ 154,090 | $ 106,929 |
| **34** Charges for Services | $ 360,087 | $ 971,982 | $ 1,022,489 | $ 953,008 | $ 1,016,900 | $ 1,313,684 |
| **35** Fines and Forfeitures | $ 1,248,903 | $ 1,325,000 | $ 1,275,000 | $ 69,287 | $ 68,800 | $ 82,000 |
| **36** Interest Revenue | $ 6,022 | $ - | $ - | $ - | $ 600 | $ - |
| **37** Contributions and Donations | $ 3,965 | $ 1,200 | $ 1,200 | $ - | $ 2,000 | $ 750 |
| **38** Miscellaneous Revenue | $ 24,471 | $ 10,300 | $ 21,700 | $ 19,333 | $ 10,100 | $ 100 |
| ***Subtotal:*** | *$ 10,269,978* | *$ 10,878,363* | *$ 11,207,808* | *$ 1,701,090* | *$ 1,852,490* | *$ 2,078,463* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ 3,140,033 | $ 2,373,118 | $ 2,432,117 | $ 1,409,644 | $ 1,360,000 | $ 1,360,000 |
| **Total Financial Sources** | **$ 13,410,011** | **$ 13,251,481** | **$ 13,639,925** | **$ 3,110,734** | **$ 3,212,490** | **$ 3,438,463** |
| **Expenditures and Expenses** | | | | | | |
| **51** Pers Svc/Ben | $ 6,727,707 | $ 6,569,194 | $ 6,844,438 | $ 1,607,476 | $ 1,732,480 | $ 1,942,946 |
| **52** Purch/Contract | $ 1,459,865 | $ 1,476,225 | $ 1,595,248 | $ 208,057 | $ 289,144 | $ 256,466 |
| **53** Supplies | $ 1,112,952 | $ 1,165,676 | $ 1,243,125 | $ 157,871 | $ 198,865 | $ 216,315 |
| **54** Capital Outlay | $ 28,840 | $ 36,255 | $ 52,300 | $ 217,013 | $ 264,388 | $ 48,000 |
| **55** Interfund/Dept Chgs | $ 1,549,280 | $ 1,491,904 | $ 1,520,086 | $ 372,945 | $ 376,540 | $ 395,490 |
| **56** Deprec & Amort | $ - | $ - | $ - | $ - | $ - | $ - |
| **57** Other Costs | $ 731,884 | $ 755,462 | $ 670,987 | $ 503,129 | $ 649,691 | $ 554,750 |
| ***Subtotal:*** | *$ 11,610,528* | *$ 11,494,716* | *$ 11,926,184* | *$ 3,066,491* | *$ 3,511,108* | *$ 3,413,967* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ 307,485 | $ 277,488 | $ 183,158 | $ - | $ - | $ - |
| **61** Other Financing Uses | $ 1,409,644 | $ 1,460,000 | $ 1,460,000 | $ - | $ - | $ 28,750 |
| **Total Use of Resources:** | **$ 13,327,657** | **$ 13,232,204** | **$ 13,569,342** | **$ 3,066,491** | **$ 3,511,108** | **$ 3,442,717** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 82,355 | $ 19,277 | $ 70,583 | $ 44,243 | $ (298,618) | $ (4,254) |

## SUMMARY OF GOVERNMENTAL FUNDS

| | 300 Capital Project Funds | | | Total Governmental Funds | | |
|---|---|---|---|---|---|---|
| | 2011 | 2012 | 2013 | 2011 | 2012 | 2013 |
| **Revenues:** | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| **31** Taxes | $ 4,995,146 | $ 5,666,228 | $ 6,859,637 | $ 13,161,564 | $ 13,893,874 | $ 15,397,056 |
| **32** Licenses and Permits | $ - | $ - | $ - | $ 933,167 | $ 942,235 | $ 925,000 |
| **33** Intergovernmental Receivables | $ 29,830 | $ 100,000 | $ 100,000 | $ 216,237 | $ 254,090 | $ 206,929 |
| **34** Charges for Services | $ - | $ - | $ - | $ 1,313,095 | $ 1,988,882 | $ 2,336,173 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ 1,318,190 | $ 1,393,800 | $ 1,357,000 |
| **36** Interest Revenue | $ 8,041 | $ - | $ - | $ 14,063 | $ 600 | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ 3,965 | $ 3,200 | $ 1,950 |
| **38** Miscellaneous Revenue | $ - | $ - | $ - | $ 43,804 | $ 20,400 | $ 21,800 |
| ***Subtotal:*** | *$ 5,033,017* | *$ 5,766,228* | *$ 6,959,637* | *$ 17,004,085* | *$ 18,497,081* | *$ 20,245,908* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ 211,001 | $ 200,000 | $ 214,000 | $ 4,760,678 | $ 3,933,118 | $ 4,006,117 |
| **Total Financial Sources** | **$ 5,244,018** | **$ 5,966,228** | **$ 7,173,637** | **$ 21,764,763** | **$ 22,430,199** | **$ 24,252,025** |
| **Expenditures and Expenses** | | | | | | |
| **51** Pers Svc/Ben | $ - | $ - | $ - | $ 8,335,183 | $ 8,301,674 | $ 8,787,384 |
| **52** Purch/Contract | $ - | $ - | $ - | $ 1,667,922 | $ 1,765,369 | $ 1,851,714 |
| **53** Supplies | $ - | $ - | $ - | $ 1,270,823 | $ 1,364,541 | $ 1,459,440 |
| **54** Capital Outlay | $ 1,440,028 | $ 5,337,228 | $ 6,073,145 | $ 1,685,881 | $ 5,637,871 | $ 6,173,445 |
| **55** Interfund/Dept Chgs | $ - | $ - | $ - | $ 1,922,225 | $ 1,868,444 | $ 1,915,576 |
| **56** Deprec & Amort | $ - | $ - | $ - | $ - | $ - | $ - |
| **57** Other Costs | $ - | $ - | $ - | $ 1,235,013 | $ 1,405,153 | $ 1,225,737 |
| ***Subtotal:*** | *$ 1,440,028* | *$ 5,337,228* | *$ 6,073,145* | *$ 16,117,047* | *$ 20,343,052* | *$ 21,413,296* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ - | $ - | $ - | $ 307,485 | $ 277,488 | $ 183,158 |
| **61** Other Financing Uses | $ 1,601,144 | $ 1,392,000 | $ - | $ 3,010,788 | $ 2,852,000 | $ 1,488,750 |
| **Total Use of Resources:** | **$ 3,041,172** | **$ 6,729,228** | **$ 6,073,145** | **$ 19,435,319** | **$ 23,472,540** | **$ 23,085,204** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 2,202,846 | $ (763,000) | $ 1,100,492 | $ 2,329,444 | $ (1,042,341) | $ 1,166,821 |

## SUMMARY OF FINANCIAL SOURCES AND USES
## GOVERNMENTAL FUNDS

| | Special Revenue Funds | | | | | |
|---|---|---|---|---|---|---|
| | 100 | | | 210 | | |
| | General Fund | | | Confiscated Asset Fund | | |
| | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | | | | |
| **31** Taxes | $ 7,693,363 | $ 7,627,646 | $ 7,962,419 | $ - | $ - | $ - |
| **32** Licenses and Permits | $ 933,167 | $ 942,235 | $ 925,000 | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ 360,087 | $ 971,982 | $ 1,022,489 | $ - | $ - | $ - |
| **35** Fines and Forfeitures | $ 1,248,903 | $ 1,325,000 | $ 1,275,000 | $ 6,408 | $ 22,300 | $ 22,000 |
| **36** Interest Revenue | $ 6,022 | $ - | $ - | $ - | $ - | $ - |
| **37** Contributions and Donations | $ 3,965 | $ 1,200 | $ 1,200 | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ 24,471 | $ 10,300 | $ 21,700 | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 10,269,978* | *$ 10,878,363* | *$ 11,207,808* | *$ 6,408* | *$ 22,300* | *$ 22,000* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ 3,140,033 | $ 2,373,118 | $ 2,432,117 | $ - | $ - | $ - |
| **Total Financial Sources** | **$ 13,410,011** | **$ 13,251,481** | **$ 13,639,925** | **$ 6,408** | **$ 22,300** | **$ 22,000** |
| **Expenditures and Expenses:** | | | | | | |
| **51** Personal Services/Benefits | $ 6,727,707 | $ 6,569,194 | $ 6,844,438 | $ - | $ - | $ - |
| **52** Purchase/Contract Services | $ 1,459,865 | $ 1,476,225 | $ 1,595,248 | $ - | $ - | $ - |
| **53** Supplies | $ 1,112,952 | $ 1,165,676 | $ 1,243,125 | $ 9,984 | $ 6,500 | $ 7,500 |
| **54** Capital Outlay (Minor) | $ 28,840 | $ 36,255 | $ 52,300 | $ 43,113 | $ 38,500 | $ 14,500 |
| **55** Interfund/Dept. Charges | $ 1,549,280 | $ 1,491,904 | $ 1,520,086 | $ - | $ - | $ - |
| **56** Depreciation & Amortizatin | $ - | $ - | $ - | $ - | $ - | $ - |
| **57** Other Costs | $ 731,884 | $ 755,462 | $ 670,987 | $ 20 | $ - | $ - |
| ***Subtotal:*** | *$ 11,610,528* | *$ 11,494,716* | *$ 11,926,184* | *$ 53,117* | *$ 45,000* | *$ 22,000* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ 307,485 | $ 277,488 | $ 183,158 | $ - | $ - | $ - |
| **61** Other Financing Uses | $ 1,409,644 | $ 1,460,000 | $ 1,460,000 | $ - | $ - | $ - |
| **Total Use of Resources** | **$ 13,327,657** | **$ 13,232,204** | **$ 13,569,342** | **$ 53,117** | **$ 45,000** | **$ 22,000** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 82,355 | $ 19,277 | $ 70,583 | $ (46,709) | $ (22,700) | $ - |

## SUMMARY OF FINANCIAL SOURCES AND USES
## GOVERNMENTAL FUNDS

| | Special Revenue Funds | | | | | |
|---|---|---|---|---|---|---|
| | 221 Community Development Housing | | | 224 US Department of Justice Grant Fund | | |
| | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | | | | |
| **31** Taxes | $ - | $ - | $ - | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ 62,879 | $ 46,500 | $ 60,000 |
| **36** Interest Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ 19,252 | $ 10,000 | $ - | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 19,252* | *$ 10,000* | *$ -* | *$ 62,879* | *$ 46,500* | *$ 60,000* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ - | $ - | $ - | $ - | $ - | $ - |
| **Total Financial Sources** | **$ 19,252** | **$ 10,000** | **$ -** | **$ 62,879** | **$ 46,500** | **$ 60,000** |
| **Expenditures and Expenses:** | | | | | | |
| **51** Personal Services/Benefits | $ - | $ - | $ - | $ - | $ 4,147 | $ - |
| **52** Purchase/Contract Services | $ - | $ - | $ - | $ 2,636 | $ 5,000 | $ 5,000 |
| **53** Supplies | $ - | $ - | $ - | $ 17,201 | $ 18,500 | $ 18,500 |
| **54** Capital Outlay (Minor) | $ - | $ - | $ - | $ 30,869 | $ 33,300 | $ 33,500 |
| **55** Interfund/Dept. Charges | $ - | $ - | $ - | $ - | $ - | $ - |
| **56** Depreciation & Amortizatin | $ - | $ - | $ - | $ - | $ - | $ - |
| **57** Other Costs | $ - | $ - | $ - | $ 4,173 | $ 3,000 | $ 3,000 |
| ***Subtotal:*** | *$ -* | *$ -* | *$ -* | *$ 54,879* | *$ 63,947* | *$ 60,000* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **61** Other Financing Uses | $ - | $ - | $ - | $ - | $ - | $ - |
| **Total Use of Resources** | **$ -** | **$ -** | **$ -** | **$ 54,879** | **$ 63,947** | **$ 60,000** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 19,252 | $ 10,000 | $ - | $ 8,000 | $ (17,447) | $ - |

## SUMMARY OF FINANCIAL SOURCES AND USES
## GOVERNMENTAL FUNDS

| | Special Revenue Funds | | | | | |
|---|---|---|---|---|---|---|
| | 250 Multiple Grant Fund | | | 270 Statesboro Fire Service Fund | | |
| | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | | | | |
| **31** Taxes | $ - | $ - | $ - | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ 186,407 | $ 154,090 | $ 106,929 | $ - | $ - | $ - |
| **34** Charges for Services | $ - | $ - | $ - | $ 890,589 | $ 896,900 | $ 1,218,684 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ - | $ - | $ - | $ - | $ 600 | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ 2,000 | $ 750 |
| **38** Miscellaneous Revenue | $ - | $ - | $ - | $ 81 | $ 100 | $ 100 |
| ***Subtotal:*** | *$ 186,407* | *$ 154,090* | *$ 106,929* | *$ 890,670* | *$ 899,600* | *$ 1,219,534* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ - | $ - | $ - | $ 1,409,644 | $ 1,360,000 | $ 1,360,000 |
| **Total Financial Sources** | **$ 186,407** | **$ 154,090** | **$ 106,929** | **$ 2,300,314** | **$ 2,259,600** | **$ 2,579,534** |
| **Expenditures and Expenses:** | | | | | | |
| **51** Personal Services/Benefits | $ 120,269 | $ 98,789 | $ 94,544 | $ 1,487,207 | $ 1,629,544 | $ 1,848,402 |
| **52** Purchase/Contract Services | $ - | $ - | $ - | $ 151,163 | $ 206,919 | $ 181,230 |
| **53** Supplies | $ 20,475 | $ 3,000 | $ - | $ 110,211 | $ 170,865 | $ 190,315 |
| **54** Capital Outlay (Minor) | $ 8,147 | $ - | $ - | $ 131,408 | $ 187,800 | $ - |
| **55** Interfund/Dept. Charges | $ 13,159 | $ 12,385 | $ 12,385 | $ 359,786 | $ 364,155 | $ 383,105 |
| **56** Depreciation & Amortizatin | $ - | $ - | $ - | $ - | $ - | $ - |
| **57** Other Costs | $ 24,357 | $ 39,916 | $ - | $ 1,524 | $ 6,775 | $ 5,500 |
| ***Subtotal:*** | *$ 186,407* | *$ 154,090* | *$ 106,929* | *$ 2,241,299* | *$ 2,566,058* | *$ 2,608,552* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **61** Other Financing Uses | $ - | $ - | $ - | $ - | $ - | $ - |
| **Total Use of Resources** | **$ 186,407** | **$ 154,090** | **$ 106,929** | **$ 2,241,299** | **$ 2,566,058** | **$ 2,608,552** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ - | $ - | $ - | $ 59,015 | $ (306,458) | $ (29,018) |

## SUMMARY OF FINANCIAL SOURCES AND USES
## GOVERNMENTAL FUNDS

| | Special Revenue Funds | | | | | |
|---|---|---|---|---|---|---|
| | 275 Hotel/Motel Fund | | | 286 Technology Fund | | |
| | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | | | | |
| **31** Taxes | $ 473,055 | $ 600,000 | $ 575,000 | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ - | $ - | $ - | $ 62,419 | $ 120,000 | $ 95,000 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 473,055* | *$ 600,000* | *$ 575,000* | *$ 62,419* | *$ 120,000* | *$ 95,000* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ - | $ - | $ - | $ - | $ - | $ - |
| **Total Financial Sources** | **$ 473,055** | **$ 600,000** | **$ 575,000** | **$ 62,419** | **$ 120,000** | **$ 95,000** |
| **Expenditures and Expenses:** | | | | | | |
| **51** Personal Services/Benefits | $ - | $ - | $ - | $ - | $ - | $ - |
| **52** Purchase/Contract Services | $ - | $ - | $ - | $ 54,258 | $ 77,225 | $ 70,236 |
| **53** Supplies | $ - | $ - | $ - | $ - | $ - | $ - |
| **54** Capital Outlay | $ - | $ - | $ - | $ 3,476 | $ 4,788 | $ - |
| **55** Interfund/Dept. Charges | $ - | $ - | $ - | $ - | $ - | $ - |
| **56** Depreciation & Amortizatin | $ - | $ - | $ - | $ - | $ - | $ - |
| **57** Other Costs | $ 473,055 | $ 600,000 | $ 546,250 | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 473,055* | *$ 600,000* | *$ 546,250* | *$ 57,734* | *$ 82,013* | *$ 70,236* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **61** Other Financing Uses | $ - | $ - | $ 28,750 | $ - | $ - | $ - |
| **Total Use of Resources** | **$ 473,055** | **$ 600,000** | **$ 575,000** | **$ 57,734** | **$ 82,013** | **$ 70,236** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ - | $ - | $ - | $ 4,685 | $ 37,987 | $ 24,764 |

## SUMMARY OF FINANCIAL SOURCES AND USES
## GOVERNMENTAL FUNDS

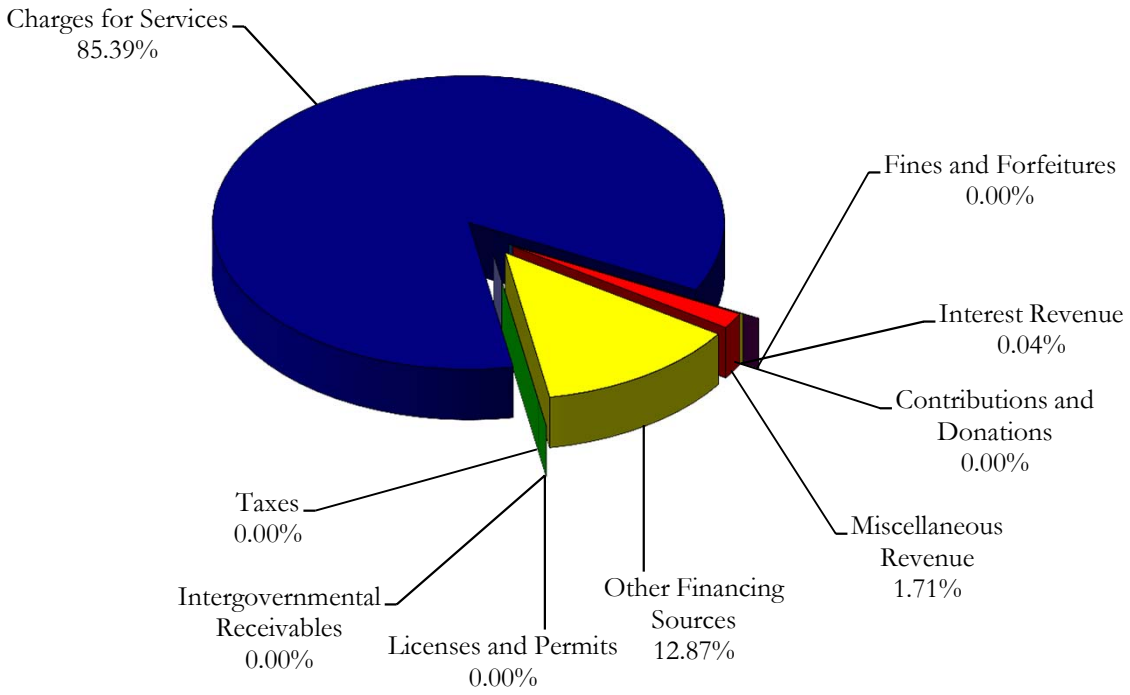
| | Capital Projects Funds | | | | | |
|---|---|---|---|---|---|---|
| | 322 | | | 350 | | |
| | 2007 SPLOST Fund | | | Capital Improvements Program Fund | | |
| | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | | | | |
| **31** Taxes | $ 4,995,146 | $ 5,666,228 | $ 6,859,637 | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ - | $ - | $ - | $ 29,830 | $ 100,000 | $ 100,000 |
| **34** Charges for Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ 8,041 | $ - | $ - | $ - | $ - | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 5,003,187* | *$ 5,666,228* | *$ 6,859,637* | *$ 29,830* | *$ 100,000* | *$ 100,000* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ - | $ - | $ - | $ 211,001 | $ 200,000 | $ 214,000 |
| **Total Financial Sources** | **$ 5,003,187** | **$ 5,666,228** | **$ 6,859,637** | **$ 240,831** | **$ 300,000** | **$ 314,000** |
| **Expenditures and Expenses:** | | | | | | |
| **51** Personal Services/Benefits | $ - | $ - | $ - | $ - | $ - | $ - |
| **52** Purchase/Contract Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **53** Supplies | $ - | $ - | $ - | $ - | $ - | $ - |
| **54** Capital Outlay | $ 1,082,143 | $ 5,066,228 | $ 5,592,641 | $ 357,885 | $ 271,000 | $ 480,504 |
| **55** Interfund/Dept. Charges | $ - | $ - | $ - | $ - | $ - | $ - |
| **56** Depreciation & Amortizatin | $ - | $ - | $ - | $ - | $ - | $ - |
| **57** Other Costs | $ - | $ - | $ - | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 1,082,143* | *$ 5,066,228* | *$ 5,592,641* | *$ 357,885* | *$ 271,000* | *$ 480,504* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **61** Other Financing Uses | $ 1,601,144 | $ 1,392,000 | $ - | $ - | $ - | $ - |
| **Total Use of Resources** | **$ 2,683,287** | **$ 6,458,228** | **$ 5,592,641** | **$ 357,885** | **$ 271,000** | **$ 480,504** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 2,319,900 | $ (792,000) | $ 1,266,996 | $ (117,054) | $ 29,000 | $ (166,504) |

## SUMMARY OF FINANCIAL SOURCES AND USES
## GOVERNMENTAL FUNDS

| | Total Governmental Funds | | |
|---|---|---|---|
| | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | |
| **31** Taxes | $ 13,161,564 | $ 13,893,874 | $ 15,397,056 |
| **32** Licenses and Permits | $ 933,167 | $ 942,235 | $ 925,000 |
| **33** Intergovernmental Receivables | $ 216,237 | $ 254,090 | $ 206,929 |
| **34** Charges for Services | $ 1,313,095 | $ 1,988,882 | $ 2,336,173 |
| **35** Fines and Forfeitures | $ 1,318,190 | $ 1,393,800 | $ 1,357,000 |
| **36** Interest Revenue | $ 14,063 | $ 600 | $ - |
| **37** Contributions and Donations | $ 3,965 | $ 3,200 | $ 1,950 |
| **38** Miscellaneous Revenue | $ 43,804 | $ 20,400 | $ 21,800 |
| ***Subtotal:*** | *$ 17,004,085* | *$ 18,497,081* | *$ 20,245,908* |
| **Other Financing Sources** | | | |
| **39** Other Financing Sources | $ 4,760,678 | $ 3,933,118 | $ 4,006,117 |
| **Total Financial Sources** | **$ 21,764,763** | **$ 22,430,199** | **$ 24,252,025** |
| **Expenditures and Expenses:** | | | |
| **51** Personal Services/Benefits | $ 8,335,183 | $ 8,301,674 | $ 8,787,384 |
| **52** Purchase/Contract Services | $ 1,667,922 | $ 1,765,369 | $ 1,851,714 |
| **53** Supplies | $ 1,270,823 | $ 1,364,541 | $ 1,459,440 |
| **54** Capital Outlay | $ 1,685,881 | $ 5,637,871 | $ 6,173,445 |
| **55** Interfund/Dept. Charges | $ 1,922,225 | $ 1,868,444 | $ 1,915,576 |
| **56** Depreciation & Amortizatin | $ - | $ - | $ - |
| **57** Other Costs | $ 1,235,013 | $ 1,405,153 | $ 1,225,737 |
| ***Subtotal:*** | *$ 16,117,047* | *$ 20,343,052* | *$ 21,413,296* |
| **Non-Operating Expenses** | | | |
| **58** Debt Services | $ 307,485 | $ 277,488 | $ 183,158 |
| **61** Other Financing Uses | $ 3,010,788 | $ 2,852,000 | $ 1,488,750 |
| **Total Use of Resources** | **$ 19,435,319** | **$ 23,472,540** | **$ 23,085,204** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 2,329,444 | $ (1,042,341) | $ 1,166,821 |

**SUMMARY OF PROPRIETARY FUNDS**

**REVENUES BY SOURCE**

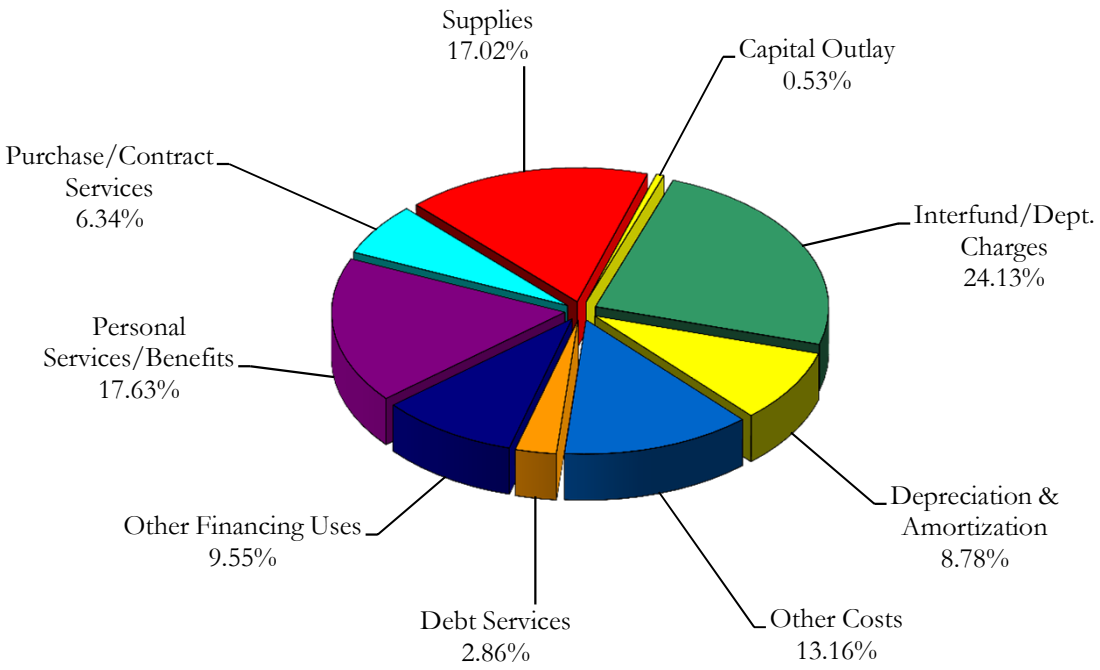



| | | |
|---|---|---|
| Taxes | $ | - |
| Licenses and Permits | $ | - |
| Intergovernmental Receivables | $ | - |
| Charges for Services | $ | 23,472,015 |
| Fines and Forfeitures | $ | - |
| Interest Revenue | $ | 10,000 |
| Contributions and Donations | $ | - |
| Miscellaneous Revenue | $ | 470,250 |
| Other Financing Sources | $ | 3,536,664 |
| **TOTAL** | **$** | **27,488,929** |

*Proprietary Funds Include:* *Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Workers Compensation Fund and Wellness Program Fund.*

**SUMMARY OF PROPRIETARY FUNDS**

**EXPENSES BY SOURCE AND USE**




| | | |
|---|---|---|
| Personal Services/Benefits | $ | 4,427,067 |
| Purchase/Contract Services | $ | 1,592,341 |
| Supplies | $ | 4,274,123 |
| Capital Outlay | $ | 132,316 |
| Interfund/Dept. Charges | $ | 6,060,303 |
| Depreciation & Amortization | $ | 2,204,676 |
| Other Costs | $ | 3,303,593 |
| Debt Services | $ | 718,102 |
| Other Financing Uses | $ | 2,398,367 |
| **TOTAL** | **$** | **25,110,888** |

*Proprietary Funds Include:* *Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Workers Compensation Fund and Wellness Program Fund.*

## SUMMARY OF PROPRIETARY FUNDS

| | 500 Enterprise Funds | | | 600 Internal Service Funds | | |
|---|---|---|---|---|---|---|
| | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | | | | |
| **31** Taxes | $ - | $ - | $ - | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ 18,989,806 | $ 18,573,551 | $ 18,584,354 | $ 4,179,929 | $ 4,627,427 | $ 4,887,661 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ 4,414 | $ 26,750 | $ 10,000 | $ - | $ - | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ 961,921 | $ 456,024 | $ 470,250 | $ - | $ 50 | $ - |
| ***Subtotal:*** | *$ 19,956,141* | *$ 19,056,325* | *$ 19,064,604* | *$ 4,179,929* | *$ 4,627,477* | *$ 4,887,661* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ 1,797,120 | $ 3,391,800 | $ 3,536,664 | $ - | $ 100 | $ - |
| **Total Financial Sources** | **$ 21,753,261** | **$ 22,448,125** | **$ 22,601,268** | **$ 4,179,929** | **$ 4,627,577** | **$ 4,887,661** |
| **Expenditures and Expenses:** | | | | | | |
| **51** Personal Services/Benefits | $ 3,707,725 | $ 3,868,314 | $ 4,123,588 | $ 272,302 | $ 318,118 | $ 303,479 |
| **52** Purchase/Contract Services | $ 1,499,224 | $ 1,496,965 | $ 1,402,149 | $ 146,878 | $ 187,450 | $ 190,192 |
| **53** Supplies | $ 4,861,960 | $ 5,006,777 | $ 4,230,623 | $ 43,966 | $ 38,762 | $ 43,500 |
| **54** Capital Outlay (Minor) | $ 29,528 | $ 42,600 | $ 117,866 | $ - | $ 2,200 | $ 14,450 |
| **55** Interfund/Dept. Charges | $ 1,095,166 | $ 1,618,796 | $ 1,869,182 | $ 3,534,645 | $ 4,129,000 | $ 4,191,121 |
| **56** Depreciation & Amortizatin | $ 2,172,351 | $ 2,178,380 | $ 2,188,285 | $ 16,391 | $ 16,391 | $ 16,391 |
| **57** Other Costs | $ 2,938,681 | $ 3,216,975 | $ 3,299,793 | $ 1,633 | $ 1,700 | $ 3,800 |
| ***Subtotal:*** | *$ 16,304,635* | *$ 17,428,807* | *$ 17,231,486* | *$ 4,015,815* | *$ 4,693,621* | *$ 4,762,933* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ 751,347 | $ 740,795 | $ 718,102 | $ - | $ - | $ - |
| **61** Other Financing Uses | $ 3,232,175 | $ 2,383,718 | $ 2,398,367 | $ - | $ - | $ - |
| **Total Use of Resources** | **$ 20,288,157** | **$ 20,553,320** | **$ 20,347,955** | **$ 4,015,815** | **$ 4,693,621** | **$ 4,762,933** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 1,465,104 | $ 1,894,805 | $ 2,253,313 | $ 164,114 | $ (66,044) | $ 124,728 |

## SUMMARY OF PROPRIETARY FUNDS

| | Total Proprietary Funds | | |
|---|---|---|---|
| | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **Revenues:** | | | |
| **31** Taxes | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - |
| **33** Intergovernmental Receivables | $ - | $ - | $ - |
| **34** Charges for Services | $ 23,169,736 | $ 23,200,978 | $ 23,472,015 |
| **35** Fines and Forfeitures | $ - | $ - | $ - |
| **36** Interest Revenue | $ 4,414 | $ 26,750 | $ 10,000 |
| **37** Contributions and Donations | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ 961,921 | $ 456,074 | $ 470,250 |
| ***Subtotal:*** | *$ 24,136,070* | *$ 23,683,802* | *$ 23,952,265* |
| **Other Financing Sources** | | | |
| **39** Other Financing Sources | $ 1,797,120 | $ 3,391,900 | $ 3,536,664 |
| **Total Financial Sources** | **$ 25,933,190** | **$ 27,075,702** | **$ 27,488,929** |
| **Expenditures and Expenses:** | | | |
| **51** Personal Services/Benefits | $ 3,980,027 | $ 4,186,432 | $ 4,427,067 |
| **52** Purchase/Contract Services | $ 1,646,102 | $ 1,684,415 | $ 1,592,341 |
| **53** Supplies | $ 4,905,926 | $ 5,045,539 | $ 4,274,123 |
| **54** Capital Outlay (Minor) | $ 29,528 | $ 44,800 | $ 132,316 |
| **55** Interfund/Dept. Charges | $ 4,629,811 | $ 5,747,796 | $ 6,060,303 |
| **56** Depreciation & Amortizatin | $ 2,188,742 | $ 2,194,771 | $ 2,204,676 |
| **57** Other Costs | $ 2,940,314 | $ 3,218,675 | $ 3,303,593 |
| ***Subtotal:*** | *$ 20,320,450* | *$ 22,122,428* | *$ 21,994,419* |
| **Non-Operating Expenses** | | | |
| **58** Debt Services | $ 751,347 | $ 740,795 | $ 718,102 |
| **61** Other Financing Uses | $ 3,232,175 | $ 2,383,718 | $ 2,398,367 |
| **Total Use of Resources** | **$ 24,303,972** | **$ 25,246,941** | **$ 25,110,888** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 1,629,218 | $ 1,828,761 | $ 2,378,041 |

## SUMMARY OF FINANCIAL SOURCES AND USES
## PROPRIETARY FUNDS

| | Enterprise Funds | | | | | |
|---|---|---|---|---|---|---|
| | 505 Water and Sewer Fund | | | 506 Reclaimed Water Fund | | |
| Revenues: | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **31** Taxes | $ - | $ - | $ - | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Inter-Governmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ 8,990,913 | $ 8,631,057 | $ 8,954,702 | $ 1,944 | $ 28,800 | $ 50,000 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ 4,414 | $ 26,000 | $ 10,000 | $ - | $ - | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ 430,897 | $ 248,524 | $ 262,750 | $ 284,986 | $ - | $ - |
| ***Subtotal:*** | *$ 9,426,224* | *$ 8,905,581* | *$ 9,227,452* | *$ 286,930* | *$ 28,800* | *$ 50,000* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ 461,972 | $ 1,765,000 | $ 2,350,000 | $ - | $ - | $ - |
| **Total Financial Sources** | **$ 9,888,195** | **$ 10,670,581** | **$ 11,577,452** | **$ 286,930** | **$ 28,800** | **$ 50,000** |
| **Expenditures and Expenses** | | | | | | |
| **51** Pers Svc/Ben | $ 2,414,065 | $ 2,429,207 | $ 2,659,014 | $ - | $ - | $ - |
| **52** Purch/Contract | $ 763,992 | $ 715,230 | $ 725,201 | $ - | $ 10,600 | $ 5,000 |
| **53** Supplies | $ 1,120,888 | $ 1,210,700 | $ 1,325,550 | $ 927 | $ 8,630 | $ 18,400 |
| **54** Capital Outlay | $ 26,265 | $ 28,000 | $ 29,250 | $ - | $ - | $ - |
| **55** Interfund/Dept Chgs | $ 675,113 | $ 1,218,837 | $ 1,549,607 | $ - | $ - | $ - |
| **56** Deprec & Amort | $ 1,655,966 | $ 1,668,857 | $ 1,671,900 | $ - | $ - | $ - |
| **57** Other Costs | $ 260,880 | $ 228,050 | $ 247,700 | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 6,917,169* | *$ 7,498,881* | *$ 8,208,222* | *$ 927* | *$ 19,230* | *$ 23,400* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ 741,738 | $ 731,725 | $ 709,032 | $ - | $ - | $ - |
| **61** Other Financing Uses | $ 1,524,000 | $ 713,118 | $ 716,367 | $ - | $ 10,600 | $ - |
| **Total Use of Resources:** | **$ 9,182,907** | **$ 8,943,724** | **$ 9,633,621** | **$ 927** | **$ 29,830** | **$ 23,400** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 705,288 | $ 1,726,857 | $ 1,943,831 | $ 286,003 | $ (1,030) | $ 26,600 |

## SUMMARY OF FINANCIAL SOURCES AND USES
## PROPRIETARY FUNDS

| | Enterprise Funds | | | | | |
|---|---|---|---|---|---|---|
| | 515 Natural Gas Fund | | | 541 Solid Waste Collection | | |
| | 2011 | 2012 | 2013 | 2011 | 2012 | 2013 |
| **Revenues:** | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| **31** Taxes | $ - | $ - | $ - | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Inter-Governmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ 5,469,643 | $ 5,303,829 | $ 4,590,615 | $ 2,701,765 | $ 2,713,865 | $ 2,994,570 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ - | $ 500 | $ - | $ - | $ 250 | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ 246,038 | $ 207,500 | $ 207,500 | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 5,715,681* | *$ 5,511,829* | *$ 4,798,115* | *$ 2,701,765* | *$ 2,714,115* | *$ 2,994,570* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ - | $ - | $ - | $ 27,886 | $ 234,800 | $ 20,000 |
| **Total Financial Sources** | **$ 5,715,681** | **$ 5,511,829** | **$ 4,798,115** | **$ 2,729,651** | **$ 2,948,915** | **$ 3,014,570** |
| **Expenditures and Expenses** | | | | | | |
| **51** Pers Svc/Ben | $ 385,071 | $ 401,967 | $ 414,849 | $ 576,498 | $ 696,386 | $ 722,566 |
| **52** Purch/Contract | $ 120,209 | $ 103,812 | $ 118,631 | $ 244,772 | $ 308,421 | $ 286,392 |
| **53** Supplies | $ 3,554,742 | $ 3,528,747 | $ 2,629,523 | $ 125,600 | $ 176,550 | $ 184,850 |
| **54** Capital Outlay | $ 3,263 | $ 12,200 | $ 12,050 | $ - | $ - | $ 74,166 |
| **55** Interfund/Dept Chgs | $ 163,639 | $ 154,450 | $ 155,366 | $ 163,497 | $ 159,212 | $ 76,830 |
| **56** Deprec & Amort | $ 123,992 | $ 123,992 | $ 123,992 | $ 170,614 | $ 170,025 | $ 170,614 |
| **57** Other Costs | $ 313,743 | $ 384,175 | $ 336,693 | $ 656,414 | $ 659,600 | $ 596,250 |
| ***Subtotal:*** | *$ 4,664,659* | *$ 4,709,343* | *$ 3,791,104* | *$ 1,937,395* | *$ 2,170,194* | *$ 2,111,668* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ 9,609 | $ 9,070 | $ 9,070 | $ - | $ - | $ - |
| **61** Other Financing Uses | $ 931,690 | $ 925,000 | $ 900,000 | $ 590,567 | $ 543,000 | $ 568,000 |
| **Total Use of Resources:** | **$ 5,605,958** | **$ 5,643,413** | **$ 4,700,174** | **$ 2,527,962** | **$ 2,713,194** | **$ 2,679,668** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 109,723 | $ (131,584) | $ 97,941 | $ 201,689 | $ 235,721 | $ 334,902 |

## SUMMARY OF FINANCIAL SOURCES AND USES
## PROPRIETARY FUNDS

| | Enterprise Funds | | | Internal Service Funds | | |
|---|---|---|---|---|---|---|
| | 542 | | | 601 | | |
| | Solid Waste Disposal | | | Health Insurance Fund | | |
| | 2011 | 2012 | 2013 | 2011 | 2012 | 2013 |
| **Revenues:** | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| **31** Taxes | $ - | $ - | $ - | | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Inter-Governmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ 1,825,542 | $ 1,896,000 | $ 1,994,467 | $ 3,875,807 | $ 3,759,760 | $ 3,926,793 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 1,825,542* | *$ 1,896,000* | *$ 1,994,467* | *$ 3,875,807* | *$ 3,759,760* | *$ 3,926,793* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ 1,307,262 | $ 1,392,000 | $ 1,166,664 | $ - | $ - | $ - |
| **Total Financial Sources** | **$ 3,132,804** | **$ 3,288,000** | **$ 3,161,131** | **$ 3,875,807** | **$ 3,759,760** | **$ 3,926,793** |
| **Expenditures and Expenses** | | | | | | |
| **51** Pers Svc/Ben | $ 332,091 | $ 340,754 | $ 327,159 | $ - | $ - | $ - |
| **52** Purch/Contract | $ 370,251 | $ 358,902 | $ 266,925 | $ - | $ - | $ - |
| **53** Supplies | $ 59,803 | $ 82,150 | $ 72,300 | $ - | $ - | $ - |
| **54** Capital Outlay | $ - | $ 2,400 | $ 2,400 | $ - | $ - | $ - |
| **55** Interfund/Dept Chgs | $ 92,917 | $ 86,297 | $ 87,379 | $ 3,453,827 | $ 3,775,039 | $ 3,812,290 |
| **56** Deprec & Amort | $ 221,779 | $ 215,506 | $ 221,779 | $ - | $ - | $ - |
| **57** Other Costs | $ 1,707,644 | $ 1,945,150 | $ 2,119,150 | $ 38 | $ - | $ - |
| ***Subtotal:*** | *$ 2,784,485* | *$ 3,031,159* | *$ 3,097,092* | *$ 3,453,865* | *$ 3,775,039* | *$ 3,812,290* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **61** Other Financing Uses | $ 185,918 | $ 192,000 | $ 214,000 | $ - | $ - | $ - |
| **Total Use of Resources:** | **$ 2,970,403** | **$ 3,223,159** | **$ 3,311,092** | **$ 3,453,865** | **$ 3,775,039** | **$ 3,812,290** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ 162,401 | $ 64,841 | $ (149,961) | $ 421,942 | $ (15,279) | $ 114,503 |

## SUMMARY OF FINANCIAL SOURCES AND USES
## PROPRIETARY FUNDS

| | Internal Service Funds | | | | | |
|---|---|---|---|---|---|---|
| | 602 Fleet Management Fund | | | 603 Worker's Comp. Fund | | |
| Revenues: | 2011 Actual | 2012 Budgeted | 2013 Adopted | 2011 Actual | 2012 Budgeted | 2013 Adopted |
| **31** Taxes | $ - | $ - | $ - | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Inter-Governmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ 304,122 | $ 576,972 | $ 613,543 | $ - | $ 290,695 | $ 325,325 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ - | $ 50 | $ - | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 304,122* | *$ 577,022* | *$ 613,543* | *$ -* | *$ 290,695* | *$ 325,325* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ - | $ 100 | $ - | $ - | $ - | $ - |
| **Total Financial Sources** | **$ 304,122** | **$ 577,122** | **$ 613,543** | **$ -** | **$ 290,695** | **$ 325,325** |
| **Expenditures and Expenses** | | | | | | |
| **51** Pers Svc/Ben | $ 272,302 | $ 318,118 | $ 303,479 | $ - | $ - | $ - |
| **52** Purch/Contract | $ 146,878 | $ 187,450 | $ 185,292 | $ - | $ - | $ - |
| **53** Supplies | $ 43,966 | $ 38,762 | $ 43,500 | $ - | $ - | $ - |
| **54** Capital Outlay | $ - | $ 2,200 | $ - | $ - | $ - | $ - |
| **55** Interfund/Dept Chgs | $ 80,818 | $ 61,137 | $ 66,620 | $ - | $ 292,824 | $ 312,211 |
| **56** Deprec & Amort | $ 16,391 | $ 16,391 | $ 16,391 | $ - | $ - | $ - |
| **57** Other Costs | $ 1,595 | $ 1,700 | $ 1,150 | $ - | $ - | $ - |
| ***Subtotal:*** | *$ 561,950* | *$ 625,758* | *$ 616,432* | *$ -* | *$ 292,824* | *$ 312,211* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ - | $ - | $ - | $ - | $ - | $ - |
| **61** Other Financing Uses | $ - | $ - | $ - | $ - | $ - | $ - |
| **Total Use of Resources:** | **$ 561,950** | **$ 625,758** | **$ 616,432** | **$ -** | **$ 292,824** | **$ 312,211** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ (257,827) | $ (48,636) | $ (2,889) | $ - | $ (2,129) | $ 13,114 |

## SUMMARY OF PROPRIETARY FUNDS

| | 604 Wellness Program Fund | | | Total Proprietary Funds | | |
|---|---|---|---|---|---|---|
| | 2011 | 2012 | 2013 | 2011 | 2012 | 2013 |
| **Revenues:** | Actual | Budgeted | Adopted | Actual | Budgeted | Adopted |
| **31** Taxes | $ - | $ - | $ - | $ - | $ - | $ - |
| **32** Licenses and Permits | $ - | $ - | $ - | $ - | $ - | $ - |
| **33** Inter-Governmental Receivables | $ - | $ - | $ - | $ - | $ - | $ - |
| **34** Charges for Services | $ - | $ - | $ 22,000 | $ 23,169,736 | $ 23,200,978 | $ 23,472,015 |
| **35** Fines and Forfeitures | $ - | $ - | $ - | $ - | $ - | $ - |
| **36** Interest Revenue | $ - | $ - | $ - | $ 4,414 | $ 26,750 | $ 10,000 |
| **37** Contributions and Donations | $ - | $ - | $ - | $ - | $ - | $ - |
| **38** Miscellaneous Revenue | $ - | $ - | $ - | $ 961,921 | $ 456,074 | $ 470,250 |
| ***Subtotal:*** | *$ -* | *$ -* | *$ 22,000* | *$ 24,136,070* | *$ 23,683,802* | *$ 23,952,265* |
| **Other Financing Sources** | | | | | | |
| **39** Other Financing Sources | $ - | $ - | $ - | $ 1,797,120 | $ 3,391,900 | $ 3,536,664 |
| **Total Financial Sources** | **$ -** | **$ -** | **$ 22,000** | **$ 25,933,190** | **$ 27,075,702** | **$ 27,488,929** |
| **Expenditures and Expenses** | | | | | | |
| **51** Pers Svc/Ben | $ - | $ - | $ - | $ 3,980,027 | $ 4,186,432 | $ 4,427,067 |
| **52** Purch/Contract | $ - | $ - | $ 4,900 | $ 1,646,102 | $ 1,684,415 | $ 1,592,341 |
| **53** Supplies | $ - | $ - | $ - | $ 4,905,926 | $ 5,045,539 | $ 4,274,123 |
| **54** Capital Outlay | $ - | $ - | $ 14,450 | $ 29,528 | $ 44,800 | $ 132,316 |
| **55** Interfund/Dept Chgs | $ - | $ - | $ - | $ 4,629,811 | $ 5,747,796 | $ 6,060,303 |
| **56** Deprec & Amort | $ - | $ - | $ - | $ 2,188,742 | $ 2,194,771 | $ 2,204,676 |
| **57** Other Costs | $ - | $ - | $ 2,650 | $ 2,940,314 | $ 3,218,675 | $ 3,303,593 |
| ***Subtotal:*** | *$ -* | *$ -* | *$ 22,000* | *$ 20,320,450* | *$ 22,122,428* | *$ 21,994,419* |
| **Non-Operating Expenses** | | | | | | |
| **58** Debt Services | $ - | $ - | $ - | $ 751,347 | $ 740,795 | $ 718,102 |
| **61** Other Financing Uses | $ - | $ - | $ - | $ 3,232,175 | $ 2,383,718 | $ 2,398,367 |
| **Total Use of Resources:** | **$ -** | **$ -** | **$ 22,000** | **$ 24,303,972** | **$ 25,246,941** | **$ 25,110,888** |
| Net Increase (Decrease) in Fund Balance or Retained Earnings | $ - | $ - | $ - | $ 1,629,218 | $ 1,828,761 | $ 2,378,041 |

CITY OF STATESBORO, GEORGIA
FY 2013 BUDGET SUMMARY AND RESERVE TARGETS

| | 100 General Fund | 210 Confiscated Assets Fund | 221 CDBG Housing Trust Fund |
|---|---|---|---|
| **Unreserved Fund Balance** | **$ 256,463** | **$ 72,956** | **$ -** |
| **Working Capital (6/12 Estimated)** | | | |
| Revenues | $ 11,207,808 | $ 22,000 | $ - |
| Transfers In | $ 2,427,117 | | |
| Expenditures or Operating Expenses | $ (12,109,342) | $ (22,000) | |
| Transfers Out | $ (1,460,000) | | |
| Other Financing Sources | $ 5,000 | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | | | $ 14,850 |
| Other Uses of Cash Affecting WC | | | $ (247,910) |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| **Projected Unreserved Fund Balance** | **$ 327,046** | **$ 72,956** | **$ (233,060)** |
| **Working Capital (FY 2012 Budget)** | | | |
| | | | |
| **Total Expenditures (Operating Expenses)** | | | |
| **and Transfers to Other Funds** | **$ 13,569,342** | | |
| | | | |
| **Fund Balance (or Working Capital) as** | | | |
| **a % of Expenditures (Expenses)** | | | |
| **and Transfers** | **2.4%** | | |
| | | | |
| **Targeted % of Fund Balance or WC** | **25.0%** | **NA** | **NA** |
| | | | |
| **Surplus Over Targeted Amounts** | | | |
| **Available for Capital Projects** | **$ (3,065,290)** | **NA** | **NA** |

CITY OF STATESBORO, GEORGIA
FY 2013 BUDGET SUMMARY AND RESERVE TARGETS

| | 224 US DOJ Grant Fund | 250 Multiple Grant Fund | 270 SFS Fund |
|---|---|---|---|
| **Unreserved Fund Balance** | **$ 69,591** | **$ -** | **$ 307,176** |
| **Working Capital (6/12 Estimated)** | | | |
| Revenues | $ 60,000 | $ 106,929 | $ 1,219,534 |
| Transfers In | | $ - | $ 1,360,000 |
| Expenditures or Operating Expenses | $ (60,000) | $ (106,929) | $ (2,608,552) |
| Transfers Out | | | |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | | | |
| Other Uses of Cash Affecting WC | | | |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| **Projected Unreserved Fund Balance** | **$ 69,591** | **$ -** | **$ 278,158** |
| **Working Capital (FY 2012 Budget)** | | | |
| | | | |
| **Total Expenditures (Operating Expenses)** | | | |
| **and Transfers to Other Funds** | | | **$ 2,608,552** |
| | | | |
| **Fund Balance (or Working Capital) as** | | | |
| **a % of Expenditures (Expenses)** | | | |
| **and Transfers** | | | **10.7%** |
| | | | |
| **Targeted % of Fund Balance or WC** | **NA** | **NA** | **5.0%** |
| | | | |
| **Surplus Over Targeted Amounts** | | | |
| **Available for Capital Projects** | **NA** | **NA** | **$ 147,730** |

CITY OF STATESBORO, GEORGIA
FY 2013 BUDGET SUMMARY AND RESERVE TARGETS

| | 275 Hotel/Motel Tax Fund | 286 Technology Fee Fund | 322 2007 SPLOST Fund |
|---|---|---|---|
| **Unreserved Fund Balance** | **$ -** | **$ 21,177** | **$ 7,856,000** |
| **Working Capital (6/12 Estimated)** | | | |
| Revenues | $ 575,000 | $ 95,000 | $ 6,859,637 |
| Transfers In | | | |
| Expenditures or Operating Expenses | $ (546,250) | $ (70,236) | $ (5,592,641) |
| Transfers Out | $ (28,750) | | $ (1,392,000) |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | | | |
| Other Uses of Cash Affecting WC | | | |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| **Projected Unreserved Fund Balance** | **$ -** | **$ 45,941** | **$ 7,730,996** |
| **Working Capital (FY 2012 Budget)** | | | |
| | | | |
| **Total Expenditures (Operating Expenses)** | | | |
| **and Transfers to Other Funds** | | | |
| | | | |
| **Fund Balance (or Working Capital) as** | | | |
| **a % of Expenditures (Expenses)** | | | |
| **and Transfers** | | | |
| | | | |
| **Targeted % of Fund Balance or WC** | **NA** | **NA** | **NA** |
| | | | |
| **Surplus Over Targeted Amounts** | | | |
| **Available for Capital Projects** | **NA** | **NA** | **NA** |

CITY OF STATESBORO, GEORGIA
FY 2013 BUDGET SUMMARY AND RESERVE TARGETS

| | 350 CIP Fund | 505 Water/WW Systems Fund | 506 Reclaimed Water Fund |
|---|---|---|---|
| **Unreserved Fund Balance** | **$ 166,504** | | |
| **Working Capital (6/12 Estimated)** | | **$ 2,995,156** | **$ -** |
| Revenues | $ 100,000 | $ 8,954,702 | $ 50,000 |
| Transfers In | $ 100,000 | | |
| Expenditures or Operating Expenses | $ (480,504) | $ (8,208,222) | $ (23,400) |
| Transfers Out | | $ (716,367) | |
| Other Financing Sources | | $ 2,350,000 | |
| Interfund Loans | | | |
| External Loans | $ 114,000 | $ - | |
| Other Sources of Cash Affecting WC | | $ 1,944,650 | $ - |
| Other Uses of Cash Affecting WC | | $ (4,221,239) | |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| **Projected Unreserved Fund Balance** | **$ -** | | |
| **Working Capital (FY 2012 Budget)** | | **$ 3,098,680** | **$ 26,600** |
| | | | |
| **Total Expenditures (Operating Expenses)** | | | |
| **and Transfers to Other Funds** | | **$ 8,924,589** | **$ 23,400** |
| | | | |
| **Fund Balance (or Working Capital) as** | | | |
| **a % of Expenditures (Expenses)** | | | |
| **and Transfers** | | **34.7%** | |
| | | | |
| **Targeted % of Fund Balance or WC** | **NA** | **17.0%** | **NA** |
| | | | |
| **Surplus Over Targeted Amounts** | | | |
| **Available for Capital Projects** | **$ -** | **$ 1,581,500** | **NA** |

CITY OF STATESBORO, GEORGIA
FY 2013 BUDGET SUMMARY AND RESERVE TARGETS

| | 515 | 541 | 542 |
|---|---|---|---|
| | Natural Gas | Solid Waste | Solid Waste |
| | System Fund | Collection Fund | Disposal Fund |
| **Unreserved Fund Balance** | | | |
| **Working Capital (6/12 Estimated)** | **$ 1,113,031** | **$ 533,463** | **$ 175,546** |
| Revenues | $ 4,590,615 | $ 2,994,570 | $ 1,994,467 |
| Transfers In | | $ - | $ 1,341,664 |
| Expenditures or Operating Expenses | $ (3,791,104) | $ (2,111,668) | $ (3,097,092) |
| Transfers Out | $ (900,000) | $ (568,000) | $ (214,000) |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | $ 38,500 | $ - | $ 210,000 |
| Other Sources of Cash Affecting WC | $ 331,492 | $ 190,614 | $ 221,779 |
| Other Uses of Cash Affecting WC | $ (461,097) | $ (481,317) | $ (371,918) |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| **Projected Unreserved Fund Balance** | | | |
| **Working Capital (FY 2012 Budget)** | **$ 921,437** | **$ 557,662** | **$ 260,446** |
| | | | |
| **Total Expenditures (Operating Expenses)** | | | |
| **and Transfers to Other Funds** | **$ 4,691,104** | **$ 2,679,668** | **$ 3,311,092** |
| | | | |
| **Fund Balance (or Working Capital) as** | | | |
| **a % of Expenditures (Expenses)** | | | |
| **and Transfers** | **19.6%** | **20.8%** | **7.9%** |
| | | | |
| **Targeted % of Fund Balance or WC** | **17.0%** | **17.0%** | **17.0%** |
| | | | |
| **Surplus Over Targeted Amounts** | | | |
| **Available for Capital Projects** | **$ 123,949** | **$ 102,118** | **$ (302,440)** |

CITY OF STATESBORO, GEORGIA
FY 2013 BUDGET SUMMARY AND RESERVE TARGETS

| | 601 Health Insurance Fund | 602 Fleet Management Fund | 603 Worker's Compensation |
|---|---|---|---|
| **Unreserved Fund Balance** | | | |
| **Working Capital (6/12 Estimated)** | **$ 290,880** | **$ 25,000** | **$ -** |
| Revenues | $ 3,666,938 | $ 613,543 | $ 325,325 |
| Transfers In | | | |
| Expenditures or Operating Expenses | $ (3,666,938) | $ (616,432) | $ (312,211) |
| Transfers Out | | | |
| Other Financing Sources | | | |
| Interfund Loans | | | |
| External Loans | | | |
| Other Sources of Cash Affecting WC | $ - | $ 16,391 | $ - |
| Other Uses of Cash Affecting WC | | $ (15,500) | $ - |
| Transfer to Unreserved Fund Balance | | | |
| Transfer from (to) Restricted Assets | | | |
| **Projected Unreserved Fund Balance** | | | |
| **Working Capital (FY 2012 Budget)** | **$ 290,880** | **$ 23,002** | **$ 13,114** |
| | | | |
| **Total Expenditures (Operating Expenses)** | | | |
| **and Transfers to Other Funds** | **$ 3,666,938** | **$ 616,432** | |
| | | | |
| **Fund Balance (or Working Capital) as** | | | |
| **a % of Expenditures (Expenses)** | | | |
| **and Transfers** | **7.9%** | **3.7%** | |
| | | | |
| **Targeted % of Fund Balance or WC** | **9%** | **17.0%** | **N/A** |
| | | | |
| **Surplus Over Targeted Amounts** | | | |
| **Available for Capital Projects** | **$ (39,144)** | **$ (81,791)** | **N/A** |

CITY OF STATESBORO, GEORGIA
FY 2013 BUDGET SUMMARY AND RESERVE TARGETS

| | 604 Wellness Program | TOTALS |
|---|---|---|
| **Unreserved Fund Balance** | | **$ 8,749,867** |
| **Working Capital (6/12 Estimated)** | **$ -** | **$ 5,133,076** |
| Revenues | $ 22,000 | **$ 43,458,068** |
| Transfers In | | **$ 5,228,781** |
| Expenditures or Operating Expenses | $ (22,000) | **$ (43,445,521)** |
| Transfers Out | | **$ (5,279,117)** |
| Other Financing Sources | | **$ 2,355,000** |
| Interfund Loans | | **$ -** |
| External Loans | | **$ 362,500** |
| Other Sources of Cash Affecting WC | $ - | **$ 2,719,776** |
| Other Uses of Cash Affecting WC | $ - | **$ (5,798,981)** |
| Transfer to Unreserved Fund Balance | | **$ -** |
| Transfer from (to) Restricted Assets | | **$ -** |
| **Projected Unreserved Fund Balance** | | **$ 8,291,628** |
| **Working Capital (FY 2012 Budget)** | **$ -** | **$ 5,191,821** |
| | | |
| **Total Expenditures (Operating Expenses)** | | |
| **and Transfers to Other Funds** | | |
| | | |
| **Fund Balance (or Working Capital) as** | | |
| **a % of Expenditures (Expenses)** | | |
| **and Transfers** | | |
| | | |
| **Targeted % of Fund Balance or WC** | **N/A** | |
| | | |
| **Surplus Over Targeted Amounts** | | |
| **Available for Capital Projects** | **N/A** | **$ (1,533,367)** |

**A RESOLUTION TO ADOPT THE FISCAL YEAR 2013 BUDGET FOR EACH FUND OF THE CITY OF STATESBORO, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING THE SEVERAL ITEMS OF REVENUE ANTICIPATIONS, AND PROHIBITING EXPENDITURES OR EXPENSES FROM EXCEEDING THE ACTUAL FUNDING AVAILABLE FOR APPROPRIATION**

WHEREAS, sound governmental operations require a Budget in order to plan the financing of services for the residents of the City of Statesboro; and

WHEREAS, Title 36, Chapter 81, Article 1 of the Official Code of Georgia Annotated (OCGA) requires a balanced Budget for the City's fiscal year, which runs from July 1st to June 30th of each year; and

WHEREAS, the Mayor and City Council have reviewed the proposed FY 2013 Budget as presented by the City Manager and Director of Finance; and

WHEREAS, each of these funds is a balanced budget, so that anticipated revenues and other financial resources for each fund equal the proposed expenditures or expenses; and

WHEREAS, the Mayor and City Council wish to adopt this proposal as the Fiscal Year 2013 Annual Budget;

NOW THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Statesboro, Georgia as follows:

Section 1. The proposed Fiscal Year 2013 Budget, attached hereto and incorporated herein as a part of this Resolution, is hereby adopted as the Budget for the City of Statesboro, Georgia for Fiscal Year 2013, which begins July 1, 2012 and ends June 30, 2013.

Section 2. The several items of revenues, other financial resources, and sources of cash shown in the budget for each fund in the amounts shown anticipated are hereby adopted, and that the several amounts shown in the budget for each fund as proposed expenditures or expenses, and uses of cash are hereby appropriated to the departments named in each fund.

Section 3. The "legal level of control" as defined in OCGA 36-81-2 is set at the departmental level, meaning that the City Manager in his capacity as Budget Officer is authorized to move appropriations from one line item to another within a department, but under no circumstances may expenditures or expenses exceed the amount appropriated for a department without a further Budget amendment approved by the Mayor and City Council.

Section 4. All appropriations shall lapse at the end of the fiscal year.

Section 5. The Authorized Personnel by department and division shown in this Budget are hereby formally adopted as the number of authorized positions within each department and division, until and unless amended by resolution of the Mayor and City Council.

Section 6. The Proposed Pay Plan for FY 2013 shown in this Budget, as amended, is hereby formally adopted as the City's Pay Plan effective on July 1, 2012, unless further amended by resolution of the Mayor and City Council,.

Section 7. The proposed Capital Improvements Program presented is hereby adopted as the City of Statesboro's Capital Improvements Program for FY 2013-FY 2018. This Program is hereby adopted as the City's long-term financial plan unless further amended by resolution of the Mayor and City Council.

Section 8. This Resolution shall be and remain in full force and effect from and after its date of adoption.

Adopted this 19th day of June, 2012.

CITY OF STATESBORO, GEORGIA

_____

By: Joe R. Brannen, Mayor

_____

Attest: Sue Starling, City Clerk

# TAB 5

# Financial Policies

**Resolution 2010-53:A RESOLUTION ADOPTING FINANCIAL POLICIES FOR THE CITY OF STATESBORO, GEORGIA**

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 15th day of June, 2010 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.

Adopted this 15th day of June, 2010.

CITY OF STATESBORO, GEORGIA

By: Joe R. Brannen, Mayor

Attest: Sue Starling, City Clerk

### *Financial Policies and Budget Preparation*

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

Operating Budget Policies
Capital Budget Policies
Revenue Policies
Expenditure Policies
Reserve Policies
Cash Management and Investment Policies
Risk Management Policies
Debt Policies
Accounting, Auditing, and Financial Reporting Policies
The Budget Process
Budget Amendment Policy

### *Operating Budget Policies*

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (ie., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

### *Capital Budget Policies*

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital

Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

### *Revenue Policies*

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

### *Expenditures Policies*

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

### *Reserve Policies*

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

| *Fund Title* | *Undesignated Fund Balance (or Working Capital) as a % of Expenditures (or Operating Expenses) and Transfers Out* |
|---|---|
| General Fund | 25% Fund Balance |
| Statesboro Fire Service Fund | 5% Fund Balance |
| Water/Wastewater Fund | 17% Working Capital |
| Natural Gas Fund | 17% Working Capital and a $350,000 Reserve Fund |
| Solid Waste Collection Fund | 17% Working Capital |
| Solid Waste Disposal Fund | 17% Working Capital |
| Benefits Insurance Fund | 9% Working Capital and a $250,000 Reserve Fund |
| Fleet Management Fund | 17% Working Capital |

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

### *Cash Management and Investments Policies*

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. However, the City Council has limited it to Certificates of Deposit with local banks. All investments shall be made using competitive bidding and must fully comply with State collateralization of deposits. Such investments shall be pooled from among the various funds, and bid out no more frequently than once a month. This keeps the investment process manageable with limited staff. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investment account interest rate be higher than that of a

certificate of deposit, then the funds shall be kept in the sweep investment account.

### *Risk Management Policies*

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

### *Debt Policies*

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

No debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX., Section V, Paragraph 1 and Article IX., Section VI, Paragraph 1 of the Georgia Constitution.

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued.

### *Accounting, Auditing, and Financial Reporting Policies*

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit

annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d)(1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

### *The Budget Process*

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the City Manager by February 2nd, and all Operating Budget requests are turned in to the City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

### *Budget Amendment Policy*

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

**City of Statesboro, Georgia**
**Calendar for FY 2013 Budget and CIP Preparation**

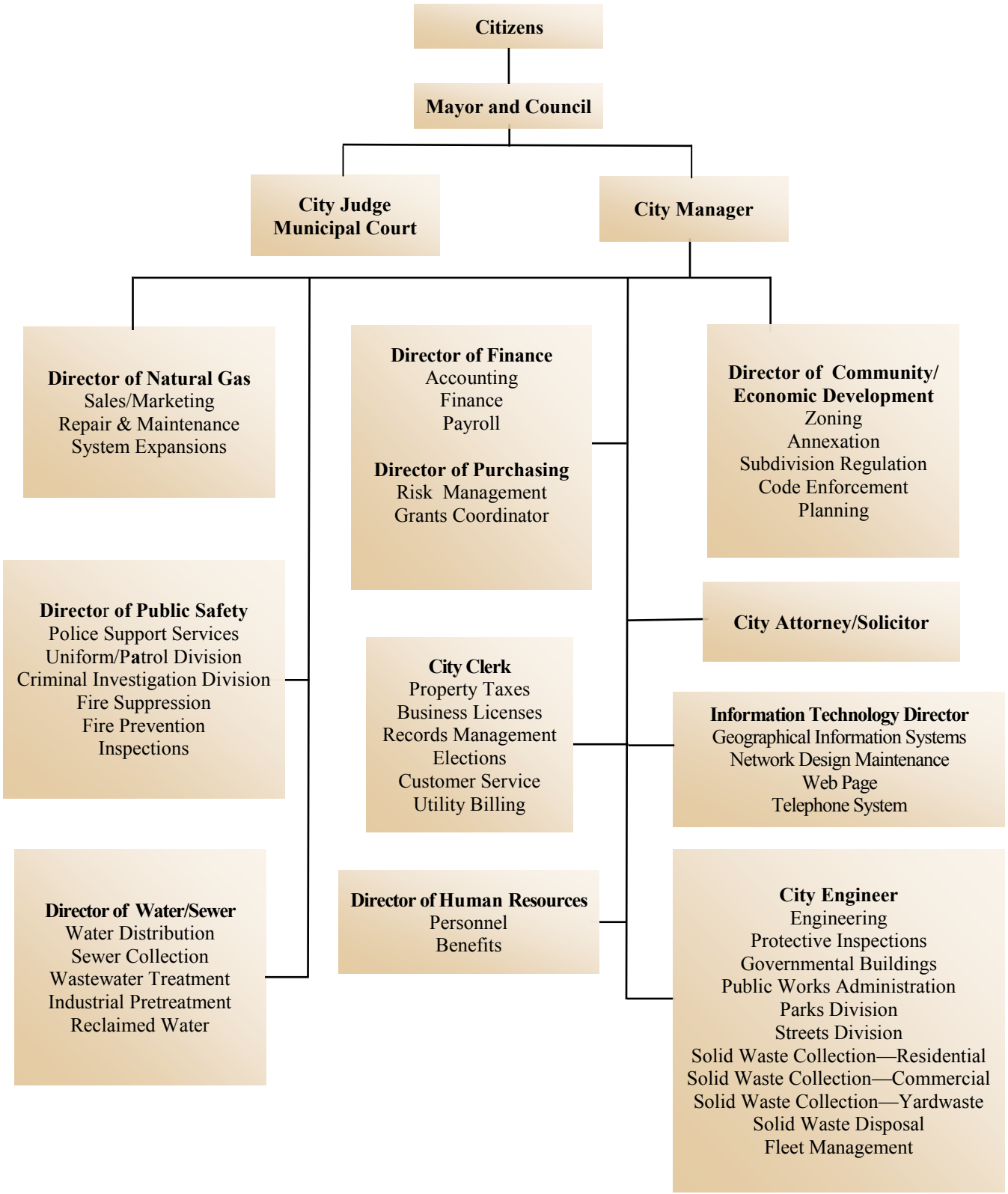
| | |
|---|---|
| 19-Jan-2012 | City Manager notifies Department Heads to begin preparation of CIP Requests, and the Deadline for Budget Requests. City Manager reviews the Budget Calendar with all Department Heads. |
| 6-Feb-2012 | Finance Department gives Personnel costs to all departments. |
| 7-Feb-2012 | City Council Sets the Dates for the Planning Session |
| 7-Feb-2012 | City Council asked to submit any CIP requests to the City Manager. (Staff will prepare cost estimates) |
| 8-Feb-2012 | Finance Director Schedules the location for the Planning Session |
| 9-Feb-2012 | City Manager notifies all Department Heads the date of the Planning Session. |
| 15-Feb-2012 | Departmental CIP Request must be completed on Server. |
| 29-Feb-2012 | All Revenue projections and all Budget Requests must be completed on Server. |
| 5-Mar-2012 | City Manager and Finance Director complete all Revenue projections for the current and next fiscal year. |
| Mar 9-15, 2012 | City Manager and Finance Director review each departmental budget with the Department Heads. Also, discuss the presentation of the proposal by each Department Head. |
| 15-Mar-2012 | Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review. |
| 26-Mar-2012 | All Performance Measures must be completed on Server. |
| 30-Mar-2012 | City Manager completes drafts of CIP priorities for Planning Session. |
| 30-Mar-2012 | City Manager prepares comments on current year's financial projections, and an update on the proposed program of work for the current year. Then, prepares comment on the projected fiscal year. |
| 13-Apr-2012 | City Council Planning Session |

| | |
|---|---|
| 16-Apr-2012 | City Manager finishes the Budget and CIP preparation, writes Budget Message, Budget Resolution, CIP Transmittal Letter and has the Budget and CIP printed. |
| 15-May-2012 | City Council schedules a Public Hearing on the Budget for June 12, 2012 |
| 31-May-2012 | Budget Ad to run in Statesboro Herald |
| 1-Jun-2012 | Budget and Capital Improvement Program are distributed to the Mayor and City Council, Department Heads, news Media, and Statesboro Regional Library. |
| 5-Jun-2012 | City Council Meeting |
| 12-Jun-2012 | Mayor and City Council conduct a Public Hearing on the Proposed Budget. |
| 19-Jun-2012 | City Council adopts the Budget Resolution. |
| 18-Sept-2012 | City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office. |

# TAB 6

# Authorized Personnel for FY 2012

# ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



AUTHORIZED PERSONNEL

| Position Classification by Fund and Department | Position Grade | FY 2011 Budget Full-time | FY 2011 Budget Part-time | FY 2012 Budget Full-time | FY 2012 Budget Part-time | FY 2013 Budget Full-time | FY 2013 Budget Part-time |
|---|---|---|---|---|---|---|---|
| **GENERAL FUND:** | | | | | | | |
| **GENERAL GOVERNMENT AND LEGISLATIVE** | | | | | | | |
| Mayor | | | 1 | | 1 | | 1 |
| Council Member | | | 5 | | 5 | | 5 |
| City Attorney | | | 1 | | 0 | | 0 |
| Sub-Total General Government & Legislative | | 0 | 7 | 0 | 6 | 0 | 6 |
| **OFFICE OF THE CITY MANAGER** | | | | | | | |
| City Manager | | 1 | | 1 | | 1 | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | |
| Sub-Total Office of the City Manager | | 2 | 0 | 2 | 0 | 2 | 0 |
| **CITY CLERK'S OFFICE** | | | | | | | |
| City Clerk | 23 | 1 | | 1 | | 1 | |
| Business License Occupation Tax Clerk | 14 | 1 | | 1 | | 1 | |
| Records Management Clerk/Assistant City Clerk | 12 | 1 | | 1 | | 1 | |
| Sub-Total City Clerk's Office | | 3 | 0 | 3 | 0 | 3 | 0 |
| **FINANCE DEPARTMENT** | | | | | | | |
| Chief Financial Officer | 25 | 1 | | 0 | | 0 | |
| Controller | 23 | 1 | | 0 | | 0 | |
| Director of Finance | 23 | 0 | | 1 | | 1 | |
| Director of Purchasing | 19 | 1 | | 1 | | 1 | |
| Accountant | *******16 | 1 | | 1 | | 1 | |
| Accounts Payable Technician | 12 | 1 | | 1 | | 1 | |
| Sr. Accounting Technician/Payroll | 12 | 1 | | 1 | | 1 | |
| Administrative Assistant/Finance Tech | 12 | 1 | | 1 | | 1 | |
| Part Time Accounting Technician | 10 | | 0 | | 1 | | 1 |
| Sub-Total Finance Department | | 7 | 0 | 6 | 1 | 6 | 1 |
| **LEGAL DIVISION** | | | | | | | |
| Staff Attorney | 26 | 1 | | 0 | | 0 | |
| City Attorney | 25 | 0 | | 1 | | 1 | |
| Sub-Total Legal Division | | 1 | 0 | 1 | 0 | 1 | 0 |
| **IT DEPARTMENT** | | | | | | | |
| IT System Administrator | 23 | 1 | | 0 | | 0 | |
| Network Engineer | 23 | 0 | | 1 | | 1 | |
| GIS Coordinator | 19 | 0 | | 1 | | 1 | |
| IT System Analyst | 16 | 1 | | 0 | | 0 | |
| IT System Specialist | 12 | 0 | | 1 | | 1 | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | |
| IT Assistant | 9 | 1 | | 0 | | 0 | |
| Sub-Total IT Department | | 4 | 0 | 4 | 0 | 4 | 0 |
| **HUMAN RESOURCES** | | | | | | | |
| Director of Human Resources | 23 | 1 | | 1 | | 1 | |
| Human Resources Coordinator | 19 | 0 | | 1 | | 1 | |
| Part Time HR Assistant | 10 | | 0 | | 1 | | 1 |
| Sub-Total Human Resources | | 1 | 0 | 2 | 1 | 2 | 1 |

## AUTHORIZED PERSONNEL

| Position Classification by Fund and Department | Position Grade | FY 2011 Budget | | FY 2012 Budget | | FY 2013 Budget | |
|---|---|---|---|---|---|---|---|
| | | Full-time | Part-time | Full-time | Part-time | Full-time | Part-time |
| **MUNICIPAL COURT** | | | | | | | |
| Clerk of Court | 14 | 1 | | 1 | | 1 | |
| Deputy Clerk | 10 | 1 | | 1 | | 1 | |
| Receptionist | 8 | 1 | | 1 | | 1 | |
| Judge | | | 1 | | 1 | | 1 |
| Sub-Total Municipal Court | | 3 | 1 | 3 | 1 | 3 | 1 |
| | | | | | | | |
| **ENGINEERING** | | | | | | | |
| City Engineer | 26 | 1 | | 1 | | 1 | |
| Assistant City Engineer | ***21 | 2 | | 2 | | 2 | |
| Engineer I | 20 | 1 | | 1 | | 1 | |
| Civil Construction Inspector | 18 | 0 | | 0 | | 0 | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | |
| | | | | | | | |
| **PROTECTIVE INSPECTIONS DIVISION** | | | | | | | |
| Chief Building Inspector | 20 | 1 | | 1 | | 1 | |
| Building Inspector | 17 | 1 | | 1 | | 1 | |
| | | | | | | | |
| **GOVERNMENTAL BUILDINGS DIVISION** | | | | | | | |
| Custodian | 9 | 2 | 1 | 0 | 2 | | 2 |
| Sub-Total Engineering Department | | 9 | 1 | 7 | 2 | 7 | 2 |
| | | | | | | | |
| **POLICE DEPARTMENT** | | | | | | | |
| Director of Public Safety | 26 | 0.5 | | 0.5 | | 0.5 | |
| Police Commander | 24 | 1 | | 0 | | 0 | |
| Major | 23 | 0 | | 1 | | 1 | |
| Captain - Patrol Bureau | 22 | 1 | | 1 | | 1 | |
| Captain - Operations Bureau | 22 | 1 | | 0 | | 0 | |
| Lieutenant | 21 | 4 | | 4 | | 4 | |
| Lieutenant-Training Bureau | 21 | 1 | | 1 | | 1 | |
| Sergeant | 18 | 6 | | 6 | | 6 | |
| Detective | 16 | 6 | | 6 | | 6 | |
| Corporal | 16 | 6 | | 6 | | 6 | |
| Grant Manager | 16 | 1 | | 1 | | 1 | |
| Advanced Patrol Officer | 15 | 28 | | 29 | | 35 | |
| Police Officer | ****14 | 9 | | 8 | | 2 | |
| Records Clerk | 14 | 1 | | 1 | | 1 | |
| Administrative Assistant | 12 | 3 | | 3 | | 3 | 1 |
| Communications Officer | 9 | 6 | | 6 | | 6 | 1 |
| Secretary/Records Clerk | 8 | 1 | | 1 | | 1 | |
| Sub-Total Police Department | | 75.5 | 0 | 74.5 | 0 | 74.5 | 2 |
| | | | | | | | |
| **PUBLIC WORKS** | | | | | | | |
| ADMINISTRATION DIVISION | | | | | | | |
| Senior Assistant City Engineer | 25 | 1 | | 0 | | 0 | |
| Senior Assistant City Engineer | 23 | 0 | | 1 | | 1 | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | |
| | | | | | | | |
| **STREETS DIVISION** | | | | | | | |
| Street & Parks Superintendent | 21 | 0 | | 1 | | 1 | |
| Street Superintendent | 19 | 1 | | 0 | | 0 | |
| Street Maintenance Supervisor | 16 | 2 | | 2 | | 2 | |
| Crewleader | 10 | 2 | | 2 | | 2 | |
| Equipment Operators | *9 | 8 | | 8 | | 8 | |
| Street Maintenance Worker | 8 | 8 | | 8 | | 8 | |

AUTHORIZED PERSONNEL

| Position Classification by Fund and Department | Position Grade | FY 2011 Budget Full-time | FY 2011 Budget Part-time | FY 2012 Budget Full-time | FY 2012 Budget Part-time | FY 2013 Budget Full-time | FY 2013 Budget Part-time |
|---|---|---|---|---|---|---|---|
| **PARKS DIVISION** | | | | | | | |
| Park & Tree Maintenance Supervisor | 18 | 1 | | 0 | | 0 | |
| Parks Supervisor | 16 | 0 | | 1 | | 1 | |
| Park & Tree Crew Supervisor | 12 | 1 | | 0 | | 0 | |
| Groundskeeper | 8 | 6 | | 6 | | 6 | |
| Sub-Total Public Works | | 31 | 0 | 30 | 0 | 30 | 0 |
| **COMMUNITY DEVELOPMENT** | | | | | | | |
| Director of Community Development | 23 | 1 | | 1 | | 1 | |
| City Planner | 19 | 2 | | 1 | | 1 | |
| Planner/Permitter | 15 | 0 | | 1 | | 1 | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | |
| **CODE COMPLIANCE** | | | | | | | |
| Sr. Code Compliance Officer | 14 | 0 | | 1 | | 1 | |
| Code Compliance Officer | 12 | 2 | | 1 | | 1 | |
| Sub-Total Community Development | | 6 | 0 | 6 | 0 | 6 | 0 |
| **GENERAL FUND SUB-TOTAL** | | 142.5 | 9 | 138.5 | 11 | 138.5 | 13 |
| **STATESBORO FIRE SERVICE FUND:** | | | | | | | |
| **FIRE DEPARTMENT** | | | | | | | |
| Director of Public Safety | 26 | 0.5 | | 0.5 | | 0.5 | |
| Fire Commander | 24 | 1 | | 1 | | 1 | |
| Operations Officer | 19 | 0 | | 1 | | 1 | |
| Battalion Shift Commander | 19 | 3 | | 3 | | 3 | |
| Fire Prevention Officer | 19 | 1 | | 1 | | 1 | |
| Battalion Training Officer | 19 | 1 | | 1 | | 1 | |
| Captain | 17 | 6 | | 6 | | 6 | |
| Inspector | 16 | 1 | | 2 | | 2 | |
| Firefighter | ******13 | 18 | 5 | 21 | | 21 | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | |
| Sub-Total Fire Department | | 32.5 | 5 | 37.5 | 0 | 37.5 | 0 |
| **STATESBORO FIRE SERVICE FUND SUB-TOTAL** | | 32.5 | 5 | 37.5 | 0 | 37.5 | 0 |
| **WATER AND SEWER FUND:** | | | | | | | |
| **WATER AND SEWER SYSTEMS DIVISION** | | | | | | | |
| Water and Sewer Superintendent | 21 | 1 | | 1 | | 1 | |
| Assistant Water and Sewer Superintendent | 18 | 1 | | 1 | | 1 | |
| Water and Sewer Supervisor | 16 | 1 | | 1 | | 1 | |
| GIS Field Technician | 15 | 0 | | 0 | | 1 | |
| Water and Sewer Crew Supervisor | 14 | 5 | | 5 | | 5 | |
| Water and Sewer Crewleader | **10 | 1 | | 1 | | 1 | |
| Meter Reader | 11 | 4 | | 4 | | 4 | |
| Administrative Assistant | 12 | 1.5 | | 1.5 | | 1.5 | |
| Water and Sewer Utilities Service Technician | 12 | 1 | | 1 | | 1 | |
| Water and Sewer System Operator | 10 | 4 | | 4 | | 4 | |
| Water and Sewer Laborer | 8 | 2 | | 2 | | 2 | |
| Water and Sewer Crew Supervisor - I & I | 14 | 1 | | 1 | | 1 | |
| Water and Sewer System Operator - I & I | 10 | 1 | | 1 | | 1 | |
| Sub-Total Water and Sewer Division | | 23.5 | 0 | 23.5 | 0 | 24.5 | 0 |

AUTHORIZED PERSONNEL

| Position Classification by Fund and Department | Position Grade | FY 2011 Budget Full-time | FY 2011 Budget Part-time | FY 2012 Budget Full-time | FY 2012 Budget Part-time | FY 2013 Budget Full-time | FY 2013 Budget Part-time |
|---|---|---|---|---|---|---|---|
| **WASTEWATER TREATMENT PLANT DIVISION** | | | | | | | |
| Water and Wastewater Director | 25 | 1 | | 1 | | 1 | |
| Assistant Water and Wastewater Director | 23 | 1 | | 1 | | 1 | |
| Wastewater Treatment Plant Superintendent | 21 | 1 | | 1 | | 1 | |
| Maintenance Superintendent | 18 | 1 | | 1 | | 1 | |
| Maintenance Supervisor | 16 | 1 | | 1 | | 1 | |
| Senior Instrumentation Technician | 14 | 1 | | 1 | | 1 | |
| Senior Maintenance Technician | 14 | 1 | | 1 | | 1 | |
| Senior Wastewater Treatment Plant Operator | 14 | 4 | | 4 | | 4 | |
| Administrative Assistant | 12 | 1 | | 1 | | 1 | |
| Instrumentation Technician | 12 | 1 | | 1 | | 1 | |
| Maintenance Technician | 12 | 2 | | 2 | | 3 | |
| Laboratory Supervisor | 16 | 1 | | 1 | | 1 | |
| Laboratory Technician | *****12 | 2 | | 2 | | 2 | |
| Wastewater Treatment Plant Operator | 11 | 6 | | 6 | | 6 | |
| Part-time Custodian | 9 | | 0 | | 0 | | 1 |
| Waste Water Treatment Plant Worker | 8 | 3 | | 3 | | 3 | |
| Sub-Total WasteWater Division | | 27 | 0 | 27 | 0 | 28 | 1 |
| | | | | | | | |
| **CUSTOMER SERVICE DIVISION** | | | | | | | |
| Director of Customer Service | 19 | 1 | | 0 | | 0 | |
| Utility Billing Clerk | 15 | 0 | | 1 | | 1 | |
| Customer Service Clerk | 10 | 3 | | 3 | | 3 | |
| Secretary/Receptionist | 9 | 0 | | 1 | | 1 | |
| Sub-Total Customer Service Division | | 4 | 0 | 5 | 0 | 5 | 0 |
| | | | | | | | |
| **WATER AND SEWER FUND SUB-TOTAL** | | 54.5 | 0 | 55.5 | 0 | 57.5 | 1 |
| **NATURAL GAS FUND** | | | | | | | |
| **NATURAL GAS FUND** | | | | | | | |
| Natural Gas Director | 25 | 1 | | 1 | | 1 | |
| Assistant Director | 21 | 1 | | 1 | | 1 | |
| Gas Supervisor/Welder | 17 | 1 | | 1 | | 1 | |
| Gas Service Crewleader | 14 | 2 | | 2 | | 2 | |
| Administrative Assistant | 12 | 0.5 | | 0.5 | | 0.5 | |
| Gas Service Worker | 11 | 3 | | 3 | | 3 | |
| Sub-Total Natural Gas Department | | 8.5 | 0 | 8.5 | 0 | 8.5 | 0 |
| | | | | | | | |
| **NATURAL GAS FUND SUB-TOTAL** | | 8.5 | 0 | 8.5 | 0 | 8.5 | 0 |
| **SOLID WASTE COLLECTION FUND** | | | | | | | |
| **SOLID WASTE COLLECTION FUND** | | | | | | | |
| Sanitation Superintendent | 18 | 1 | | 1 | | 1 | |
| Sanitation Crew Supervisor | 12 | 0 | | 1 | | 1 | |
| Collection Driver | 10 | 12 | | 12 | | 12 | |
| Refuse Collector | 8 | 2 | | 2 | | 2 | |
| Sub-Total Solid Waste Collection Division | | 15 | 0 | 16 | 0 | 16 | 0 |
| | | | | | | | |
| **SOLID WASTE COLLECTION FUND SUB-TOTAL** | | 15 | 0 | 16 | 0 | 16 | 0 |

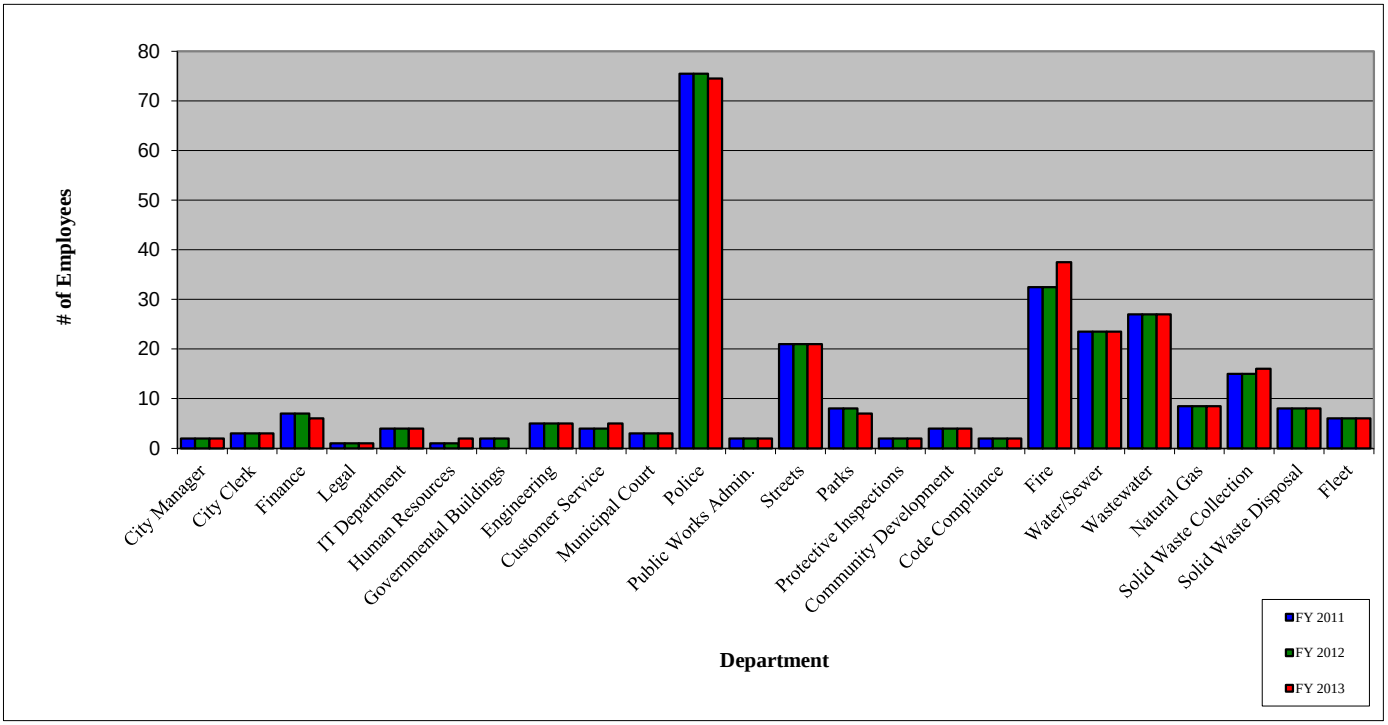
AUTHORIZED PERSONNEL

| Position Classification by Fund and Department | Position Grade | FY 2011 Budget | | FY 2012 Budget | | FY 2013 Budget | |
|---|---|---|---|---|---|---|---|
| | | Full-time | Part-time | Full-time | Part-time | Full-time | Part-time |
| **SOLID WASTE DISPOSAL FUND** | | | | | | | |
| **SOLID WASTE DISPOSAL FUND** | | | | | | | |
| Landfill Superintendent | 19 | 1 | | 1 | | 1 | |
| Landfill Supervisor | 16 | 1 | | 1 | | 0 | |
| Landfill Crew Leader Operators | 12 | 1 | | 1 | | 4 | |
| Operator | 10 | 1 | | 1 | | 1 | |
| Scale Operator | 9 | 1 | | 1 | | 1 | |
| Landfill Maintenance Worker | 9 | 3 | | 3 | | 1 | |
| Sub-Total Solid Waste Disposal Division | | 8 | 0 | 8 | 0 | 8 | 0 |
| | | | | | | | |
| **SOLID WASTE DISPOSAL FUND SUB-TOTAL** | | 8 | 0 | 8 | 0 | 8 | 0 |
| **FLEET MANAGEMENT FUND** | | | | | | | |
| **FLEET MANAGEMENT FUND** | | | | | | | |
| Shop Superintendent | 20 | 1 | | 1 | | 1 | |
| Mechanic III | 16 | 1 | | 1 | | 1 | |
| Mechanic II | 14 | 3 | | 3 | | 3 | |
| Mechanic I | 10 | 0 | | 1 | | 1 | |
| Parts Clerk | 9 | 1 | | 0 | 1 | | 1 |
| Sub-Total Fleet Management Division | | 6 | 0 | 6 | 1 | 6 | 1 |
| | | | | | | | |
| **FLEET MANAGEMENT FUND SUB-TOTAL** | | 6 | 0 | 6 | 1 | 6 | 1 |
| **TOTAL ALL FUNDS** | | 267 | 14 | 270 | 12 | 272 | 15 |

* May be placed at grade 10 with CDL.
** May be placed at grade 11 with CDL
*** May be placed at grade 22 if Registered Professional Engineer (PE).
**** May be designated as an "Advanced Patrol Officer" and placed at Grade 15, next step
***** May be placed at grade 14 with Georgia Water Laboratory Certification
***** May be placed at grade 15 with Georgia Wastewater Laboratory Certification
****** May be designated as "Firefighter II" and placed at Grade 14
******* May be designated as "Senior" and placed at grade 18

STAFFING COMPARISON BY DEPARTMENT
FULL-TIME EMPLOYEES

| Departments | FY 2011 Adopted | FY 2012 Adopted | FY 2013 Adopted |
|---|---|---|---|
| Office of the City Manager | 2 | 2 | 2 |
| City Clerk's Office | 3 | 3 | 3 |
| Finance Department | 7 | 6 | 6 |
| Legal Division | 1 | 1 | 1 |
| IT Department | 4 | 4 | 4 |
| Human Resources | 1 | 2 | 2 |
| Governmental Buildings Division | 2 | 0 | 0 |
| Engineering | 5 | 5 | 5 |
| Customer Service Division | 4 | 5 | 5 |
| Municipal Court | 3 | 3 | 3 |
| Police Department | 75.5 | 74.5 | 74.5 |
| Public Works Administration | 2 | 2 | 2 |
| Public Works Streets Division | 21 | 21 | 21 |
| Public Works Parks Division | 8 | 7 | 7 |
| Protective Inspections Division | 2 | 2 | 2 |
| Community Development | 4 | 4 | 4 |
| Community Development - Code Compliance | 2 | 2 | 2 |
| Fire Department | 32.5 | 37.5 | 37.5 |
| Water and Sewer Systems Divisions | 23.5 | 23.5 | 24.5 |
| Waste Water Treatment Plant Division | 27 | 27 | 28 |
| Natural Gas Fund | 8.5 | 8.5 | 8.5 |
| Solid Waste Collection Fund | 15 | 16 | 16 |
| Solid Waste Disposal Fund | 8 | 8 | 8 |
| Fleet Management Fund | 6 | 6 | 6 |
| TOTAL Full-Time Employees | 267 | 270 | 272 |




JAECKEL
STATESBORO CITY HALL

# TAB 7

# Proposed Pay Plan & Fringe Benefits

SALARY SCHEDULE
EFFECTIVE JULY 1, 2012

| STEP | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P | Q | R |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| GRADE | | | | | | | | | | | | | | | | | | |
| 1 | 15,719.07 | 16,112.05 | 16,514.85 | 16,927.72 | 17,350.91 | 17,784.68 | 18,229.30 | 18,685.03 | 19,152.16 | 19,630.96 | 20,121.74 | 20,624.78 | 21,140.40 | 21,668.91 | 22,210.63 | 22,765.90 | 23,335.05 | 23,918.42 |
| 2 | 16,514.85 | 16,927.72 | 17,350.91 | 17,784.68 | 18,229.30 | 18,685.03 | 19,152.16 | 19,630.96 | 20,121.74 | 20,624.78 | 21,140.40 | 21,668.91 | 22,210.63 | 22,765.90 | 23,335.05 | 23,918.42 | 24,516.38 | 25,129.29 |
| 3 | 17,350.91 | 17,784.68 | 18,229.30 | 18,685.03 | 19,152.16 | 19,630.96 | 20,121.74 | 20,624.78 | 21,140.40 | 21,668.91 | 22,210.63 | 22,765.90 | 23,335.05 | 23,918.42 | 24,516.38 | 25,129.29 | 25,757.53 | 26,401.46 |
| 4 | 18,229.30 | 18,685.03 | 19,152.16 | 19,630.96 | 20,121.74 | 20,624.78 | 21,140.40 | 21,668.91 | 22,210.63 | 22,765.90 | 23,335.05 | 23,918.42 | 24,516.38 | 25,129.29 | 25,757.53 | 26,401.46 | 27,061.50 | 27,738.04 |
| 5 | 19,152.16 | 19,630.96 | 20,121.74 | 20,624.78 | 21,140.40 | 21,668.91 | 22,210.63 | 22,765.90 | 23,335.05 | 23,918.42 | 24,516.38 | 25,129.29 | 25,757.53 | 26,401.46 | 27,061.50 | 27,738.04 | 28,431.49 | 29,142.28 |
| 6 | 20,121.74 | 20,624.78 | 21,140.40 | 21,668.91 | 22,210.63 | 22,765.90 | 23,335.05 | 23,918.42 | 24,516.38 | 25,129.29 | 25,757.53 | 26,401.46 | 27,061.50 | 27,738.04 | 28,431.49 | 29,142.28 | 29,870.83 | 30,617.60 |
| 7 | 21,140.40 | 21,668.91 | 22,210.63 | 22,765.90 | 23,335.05 | 23,918.42 | 24,516.38 | 25,129.29 | 25,757.53 | 26,401.46 | 27,061.50 | 27,738.04 | 28,431.49 | 29,142.28 | 29,870.83 | 30,617.60 | 31,383.04 | 32,167.62 |
| 8 | 22,210.63 | 22,765.90 | 23,335.05 | 23,918.42 | 24,516.38 | 25,129.29 | 25,757.53 | 26,401.46 | 27,061.50 | 27,738.04 | 28,431.49 | 29,142.28 | 29,870.83 | 30,617.60 | 31,383.04 | 32,167.62 | 32,971.81 | 33,796.10 |
| 9 | 23,335.05 | 23,918.42 | 24,516.38 | 25,129.29 | 25,757.53 | 26,401.46 | 27,061.50 | 27,738.04 | 28,431.49 | 29,142.28 | 29,870.83 | 30,617.60 | 31,383.04 | 32,167.62 | 32,971.81 | 33,796.10 | 34,641.01 | 35,507.03 |
| 10 | 24,516.38 | 25,129.29 | 25,757.53 | 26,401.46 | 27,061.50 | 27,738.04 | 28,431.49 | 29,142.28 | 29,870.83 | 30,617.60 | 31,383.04 | 32,167.62 | 32,971.81 | 33,796.10 | 34,641.01 | 35,507.03 | 36,394.71 | 37,304.58 |
| 11 | 25,757.53 | 26,401.46 | 27,061.50 | 27,738.04 | 28,431.49 | 29,142.28 | 29,870.83 | 30,617.60 | 31,383.04 | 32,167.62 | 32,971.81 | 33,796.10 | 34,641.01 | 35,507.03 | 36,394.71 | 37,304.58 | 38,237.19 | 39,193.12 |
| 12 | 27,061.50 | 27,738.04 | 28,431.49 | 29,142.28 | 29,870.83 | 30,617.60 | 31,383.04 | 32,167.62 | 32,971.81 | 33,796.10 | 34,641.01 | 35,507.03 | 36,394.71 | 37,304.58 | 38,237.19 | 39,193.12 | 40,172.95 | 41,177.27 |
| 13 | 28,431.49 | 29,142.28 | 29,870.83 | 30,617.60 | 31,383.04 | 32,167.62 | 32,971.81 | 33,796.10 | 34,641.01 | 35,507.03 | 36,394.71 | 37,304.58 | 38,237.19 | 39,193.12 | 40,172.95 | 41,177.27 | 42,206.70 | 43,261.87 |
| 14 | 29,870.83 | 30,617.60 | 31,383.04 | 32,167.62 | 32,971.81 | 33,796.10 | 34,641.01 | 35,507.03 | 36,394.71 | 37,304.58 | 38,237.19 | 39,193.12 | 40,172.95 | 41,177.27 | 42,206.70 | 43,261.87 | 44,343.42 | 45,452.00 |
| 15 | 31,383.04 | 32,167.62 | 32,971.81 | 33,796.10 | 34,641.01 | 35,507.03 | 36,394.71 | 37,304.58 | 38,237.19 | 39,193.12 | 40,172.95 | 41,177.27 | 42,206.70 | 43,261.87 | 44,343.42 | 45,452.00 | 46,588.30 | 47,753.01 |
| 16 | 32,971.81 | 33,796.10 | 34,641.01 | 35,507.03 | 36,394.71 | 37,304.58 | 38,237.19 | 39,193.12 | 40,172.95 | 41,177.27 | 42,206.70 | 43,261.87 | 44,343.42 | 45,452.00 | 46,588.30 | 47,753.01 | 48,946.84 | 50,170.51 |
| 17 | 34,641.01 | 35,507.03 | 36,394.71 | 37,304.58 | 38,237.19 | 39,193.12 | 40,172.95 | 41,177.27 | 42,206.70 | 43,261.87 | 44,343.42 | 45,452.00 | 46,588.30 | 47,753.01 | 48,946.84 | 50,170.51 | 51,424.77 | 52,710.39 |
| 18 | 36,394.71 | 37,304.58 | 38,237.19 | 39,193.12 | 40,172.95 | 41,177.27 | 42,206.70 | 43,261.87 | 44,343.42 | 45,452.00 | 46,588.30 | 47,753.01 | 48,946.84 | 50,170.51 | 51,424.77 | 52,710.39 | 54,028.15 | 55,378.85 |
| 19 | 38,237.19 | 39,193.12 | 40,172.95 | 41,177.27 | 42,206.70 | 43,261.87 | 44,343.42 | 45,452.00 | 46,588.30 | 47,753.01 | 48,946.84 | 50,170.51 | 51,424.77 | 52,710.39 | 54,028.15 | 55,378.85 | 56,763.32 | 58,182.41 |
| 20 | 40,172.95 | 41,177.27 | 42,206.70 | 43,261.87 | 44,343.42 | 45,452.00 | 46,588.30 | 47,753.01 | 48,946.84 | 50,170.51 | 51,424.77 | 52,710.39 | 54,028.15 | 55,378.85 | 56,763.32 | 58,182.41 | 59,636.97 | 61,127.89 |
| 21 | 44,343.42 | 45,452.00 | 46,588.30 | 47,753.01 | 48,946.84 | 50,170.51 | 51,424.77 | 52,710.39 | 54,028.15 | 55,378.85 | 56,763.32 | 58,182.41 | 59,636.97 | 61,127.89 | 62,656.09 | 64,222.49 | 65,828.05 | 67,473.76 |
| 22 | 48,946.84 | 50,170.51 | 51,424.77 | 52,710.39 | 54,028.15 | 55,378.85 | 56,763.32 | 58,182.41 | 59,636.97 | 61,127.89 | 62,656.09 | 64,222.49 | 65,828.05 | 67,473.75 | 69,160.60 | 70,889.61 | 72,661.85 | 74,478.40 |
| 23 | 54,028.15 | 55,378.85 | 56,763.32 | 58,182.41 | 59,636.97 | 61,127.89 | 62,656.09 | 64,222.49 | 65,828.05 | 67,473.75 | 69,160.60 | 70,889.61 | 72,661.85 | 74,478.40 | 76,340.36 | 78,248.87 | 80,205.09 | 82,210.22 |
| 24 | 59,636.97 | 61,127.89 | 62,656.09 | 64,222.49 | 65,828.05 | 67,473.75 | 69,160.60 | 70,889.61 | 72,661.85 | 74,478.40 | 76,340.36 | 78,248.87 | 80,205.09 | 82,210.22 | 84,265.47 | 86,372.11 | 88,531.41 | 90,744.70 |
| 25 | 65,828.05 | 67,473.75 | 69,160.60 | 70,889.61 | 72,661.85 | 74,478.40 | 76,340.36 | 78,248.87 | 80,205.09 | 82,210.22 | 84,265.47 | 86,372.11 | 88,531.41 | 90,744.70 | 93,013.32 | 95,338.65 | 97,722.12 | 100,165.17 |
| 26 | 72,661.85 | 74,478.40 | 76,340.36 | 78,248.87 | 80,205.09 | 82,210.22 | 84,265.47 | 86,372.11 | 88,531.41 | 90,744.70 | 93,013.32 | 95,338.65 | 97,722.12 | 100,165.17 | 102,669.30 | 105,236.03 | 107,866.93 | 110,563.60 |

WAGE SCHEDULE FOR 40 HOUR NORMAL WORK WEEK
EFFECTIVE JULY 1, 2012

| STEP | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P | Q | R |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| GRADE | | | | | | | | | | | | | | | | | | |
| 1 | 7.64 | 7.83 | 8.02 | 8.23 | 8.43 | 8.64 | 8.86 | 9.08 | 9.31 | 9.54 | 9.78 | 10.02 | 10.27 | 10.53 | 10.79 | 11.06 | 11.34 | 11.62 |
| 2 | 8.02 | 8.23 | 8.43 | 8.64 | 8.86 | 9.08 | 9.31 | 9.54 | 9.78 | 10.02 | 10.27 | 10.53 | 10.79 | 11.06 | 11.34 | 11.62 | 11.91 | 12.21 |
| 3 | 8.43 | 8.64 | 8.86 | 9.08 | 9.31 | 9.54 | 9.78 | 10.02 | 10.27 | 10.53 | 10.79 | 11.06 | 11.34 | 11.62 | 11.91 | 12.21 | 12.52 | 12.83 |
| 4 | 8.86 | 9.08 | 9.31 | 9.54 | 9.78 | 10.02 | 10.27 | 10.53 | 10.79 | 11.06 | 11.34 | 11.62 | 11.91 | 12.21 | 12.52 | 12.83 | 13.15 | 13.48 |
| 5 | 9.31 | 9.54 | 9.78 | 10.02 | 10.27 | 10.53 | 10.79 | 11.06 | 11.34 | 11.62 | 11.91 | 12.21 | 12.52 | 12.83 | 13.15 | 13.48 | 13.81 | 14.16 |
| 6 | 9.78 | 10.02 | 10.27 | 10.53 | 10.79 | 11.06 | 11.34 | 11.62 | 11.91 | 12.21 | 12.52 | 12.83 | 13.15 | 13.48 | 13.81 | 14.16 | 14.51 | 14.88 |
| 7 | 10.27 | 10.53 | 10.79 | 11.06 | 11.34 | 11.62 | 11.91 | 12.21 | 12.52 | 12.83 | 13.15 | 13.48 | 13.81 | 14.16 | 14.51 | 14.88 | 15.25 | 15.63 |
| 8 | 10.79 | 11.06 | 11.34 | 11.62 | 11.91 | 12.21 | 12.52 | 12.83 | 13.15 | 13.48 | 13.81 | 14.16 | 14.51 | 14.88 | 15.25 | 15.63 | 16.02 | 16.42 |
| 9 | 11.34 | 11.62 | 11.91 | 12.21 | 12.52 | 12.83 | 13.15 | 13.48 | 13.81 | 14.16 | 14.51 | 14.88 | 15.25 | 15.63 | 16.02 | 16.42 | 16.83 | 17.25 |
| 10 | 11.91 | 12.21 | 12.52 | 12.83 | 13.15 | 13.48 | 13.81 | 14.16 | 14.51 | 14.88 | 15.25 | 15.63 | 16.02 | 16.42 | 16.83 | 17.25 | 17.68 | 18.13 |
| 11 | 12.52 | 12.83 | 13.15 | 13.48 | 13.81 | 14.16 | 14.51 | 14.88 | 15.25 | 15.63 | 16.02 | 16.42 | 16.83 | 17.25 | 17.68 | 18.13 | 18.58 | 19.04 |
| 12 | 13.15 | 13.48 | 13.81 | 14.16 | 14.51 | 14.88 | 15.25 | 15.63 | 16.02 | 16.42 | 16.83 | 17.25 | 17.68 | 18.13 | 18.58 | 19.04 | 19.52 | 20.01 |
| 13 | 13.81 | 14.16 | 14.51 | 14.88 | 15.25 | 15.63 | 16.02 | 16.42 | 16.83 | 17.25 | 17.68 | 18.13 | 18.58 | 19.04 | 19.52 | 20.01 | 20.51 | 21.02 |
| 14 | 14.51 | 14.88 | 15.25 | 15.63 | 16.02 | 16.42 | 16.83 | 17.25 | 17.68 | 18.13 | 18.58 | 19.04 | 19.52 | 20.01 | 20.51 | 21.02 | 21.55 | 22.08 |
| 15 | 15.25 | 15.63 | 16.02 | 16.42 | 16.83 | 17.25 | 17.68 | 18.13 | 18.58 | 19.04 | 19.52 | 20.01 | 20.51 | 21.02 | 21.55 | 22.08 | 22.64 | 23.20 |
| 16 | 16.02 | 16.42 | 16.83 | 17.25 | 17.68 | 18.13 | 18.58 | 19.04 | 19.52 | 20.01 | 20.51 | 21.02 | 21.55 | 22.08 | 22.64 | 23.20 | 23.78 | 24.38 |
| 17 | 16.83 | 17.25 | 17.68 | 18.13 | 18.58 | 19.04 | 19.52 | 20.01 | 20.51 | 21.02 | 21.55 | 22.08 | 22.64 | 23.20 | 23.78 | 24.38 | 24.99 | 25.61 |
| 18 | 17.68 | 18.13 | 18.58 | 19.04 | 19.52 | 20.01 | 20.51 | 21.02 | 21.55 | 22.08 | 22.64 | 23.20 | 23.78 | 24.38 | 24.99 | 25.61 | 26.25 | 26.91 |
| 19 | 18.58 | 19.04 | 19.52 | 20.01 | 20.51 | 21.02 | 21.55 | 22.08 | 22.64 | 23.20 | 23.78 | 24.38 | 24.99 | 25.61 | 26.25 | 26.91 | 27.58 | 28.27 |
| 20 | 19.52 | 20.01 | 20.51 | 21.02 | 21.55 | 22.08 | 22.64 | 23.20 | 23.78 | 24.38 | 24.99 | 25.61 | 26.25 | 26.91 | 27.58 | 28.27 | 28.98 | 29.70 |
| 21 | 21.55 | 22.08 | 22.64 | 23.20 | 23.78 | 24.38 | 24.99 | 25.61 | 26.25 | 26.91 | 27.58 | 28.27 | 28.98 | 29.70 | 30.44 | 31.21 | 31.99 | 32.79 |
| 22 | 23.78 | 24.38 | 24.99 | 25.61 | 26.25 | 26.91 | 27.58 | 28.27 | 28.98 | 29.70 | 30.44 | 31.21 | 31.99 | 32.79 | 33.60 | 34.44 | 35.31 | 36.19 |
| 23 | 26.25 | 26.91 | 27.58 | 28.27 | 28.98 | 29.70 | 30.44 | 31.21 | 31.99 | 32.79 | 33.60 | 34.44 | 35.31 | 36.19 | 37.09 | 38.02 | 38.97 | 39.95 |
| 24 | 28.98 | 29.70 | 30.44 | 31.21 | 31.99 | 32.79 | 33.60 | 34.44 | 35.31 | 36.19 | 37.09 | 38.02 | 38.97 | 39.95 | 40.94 | 41.97 | 43.02 | 44.09 |
| 25 | 31.99 | 32.79 | 33.60 | 34.44 | 35.31 | 36.19 | 37.09 | 38.02 | 38.97 | 39.95 | 40.94 | 41.97 | 43.02 | 44.09 | 45.19 | 46.32 | 47.48 | 48.67 |
| 26 | 35.31 | 36.19 | 37.09 | 38.02 | 38.97 | 39.95 | 40.94 | 41.97 | 43.02 | 44.09 | 45.19 | 46.32 | 47.48 | 48.67 | 49.89 | 51.13 | 52.41 | 53.72 |

WAGE SCHEDULE FOR 24 ON/ 48 OFF PERSONNEL
(FIRE DEPARTMENT)
EFFECTIVE JULY 1, 2012

| STEP | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P | Q | R |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| GRADE | | | | | | | | | | | | | | | | | | |
| 1 | 5.59 | 5.73 | 5.87 | 6.02 | 6.17 | 6.32 | 6.48 | 6.64 | 6.81 | 6.98 | 7.16 | 7.33 | 7.52 | 7.71 | 7.90 | 8.10 | 8.30 | 8.51 |
| 2 | 5.87 | 6.02 | 6.17 | 6.32 | 6.48 | 6.64 | 6.81 | 6.98 | 7.16 | 7.33 | 7.52 | 7.71 | 7.90 | 8.10 | 8.30 | 8.51 | 8.72 | 8.94 |
| 3 | 6.17 | 6.32 | 6.48 | 6.64 | 6.81 | 6.98 | 7.16 | 7.33 | 7.52 | 7.71 | 7.90 | 8.10 | 8.30 | 8.51 | 8.72 | 8.94 | 9.16 | 9.39 |
| 4 | 6.48 | 6.64 | 6.81 | 6.98 | 7.16 | 7.33 | 7.52 | 7.71 | 7.90 | 8.10 | 8.30 | 8.51 | 8.72 | 8.94 | 9.16 | 9.39 | 9.62 | 9.86 |
| 5 | 6.81 | 6.98 | 7.16 | 7.33 | 7.52 | 7.71 | 7.90 | 8.10 | 8.30 | 8.51 | 8.72 | 8.94 | 9.16 | 9.39 | 9.62 | 9.86 | 10.11 | 10.36 |
| 6 | 7.16 | 7.33 | 7.52 | 7.71 | 7.90 | 8.10 | 8.30 | 8.51 | 8.72 | 8.94 | 9.16 | 9.39 | 9.62 | 9.86 | 10.11 | 10.36 | 10.62 | 10.89 |
| 7 | 7.52 | 7.71 | 7.90 | 8.10 | 8.30 | 8.51 | 8.72 | 8.94 | 9.16 | 9.39 | 9.62 | 9.86 | 10.11 | 10.36 | 10.62 | 10.89 | 11.16 | 11.44 |
| 8 | 7.90 | 8.10 | 8.30 | 8.51 | 8.72 | 8.94 | 9.16 | 9.39 | 9.62 | 9.86 | 10.11 | 10.36 | 10.62 | 10.89 | 11.16 | 11.44 | 11.73 | 12.02 |
| 9 | 8.30 | 8.51 | 8.72 | 8.94 | 9.16 | 9.39 | 9.62 | 9.86 | 10.11 | 10.36 | 10.62 | 10.89 | 11.16 | 11.44 | 11.73 | 12.02 | 12.32 | 12.63 |
| 10 | 8.72 | 8.94 | 9.16 | 9.39 | 9.62 | 9.86 | 10.11 | 10.36 | 10.62 | 10.89 | 11.16 | 11.44 | 11.73 | 12.02 | 12.32 | 12.63 | 12.94 | 13.27 |
| 11 | 9.16 | 9.39 | 9.62 | 9.86 | 10.11 | 10.36 | 10.62 | 10.89 | 11.16 | 11.44 | 11.73 | 12.02 | 12.32 | 12.63 | 12.94 | 13.27 | 13.60 | 13.94 |
| 12 | 9.62 | 9.86 | 10.11 | 10.36 | 10.62 | 10.89 | 11.16 | 11.44 | 11.73 | 12.02 | 12.32 | 12.63 | 12.94 | 13.27 | 13.60 | 13.94 | 14.29 | 14.64 |
| 13 | 10.11 | 10.36 | 10.62 | 10.89 | 11.16 | 11.44 | 11.73 | 12.02 | 12.32 | 12.63 | 12.94 | 13.27 | 13.60 | 13.94 | 14.29 | 14.64 | 15.01 | 15.38 |
| 14 | 10.62 | 10.89 | 11.16 | 11.44 | 11.73 | 12.02 | 12.32 | 12.63 | 12.94 | 13.27 | 13.60 | 13.94 | 14.29 | 14.64 | 15.01 | 15.38 | 15.77 | 16.16 |
| 15 | 11.16 | 11.44 | 11.73 | 12.02 | 12.32 | 12.63 | 12.94 | 13.27 | 13.60 | 13.94 | 14.29 | 14.64 | 15.01 | 15.38 | 15.77 | 16.16 | 16.57 | 16.98 |
| 16 | 11.73 | 12.02 | 12.32 | 12.63 | 12.94 | 13.27 | 13.60 | 13.94 | 14.29 | 14.64 | 15.01 | 15.38 | 15.77 | 16.16 | 16.57 | 16.98 | 17.41 | 17.84 |
| 17 | 12.32 | 12.63 | 12.94 | 13.27 | 13.60 | 13.94 | 14.29 | 14.64 | 15.01 | 15.38 | 15.77 | 16.16 | 16.57 | 16.98 | 17.41 | 17.84 | 18.29 | 18.74 |
| 18 | 12.94 | 13.27 | 13.60 | 13.94 | 14.29 | 14.64 | 15.01 | 15.38 | 15.77 | 16.16 | 16.57 | 16.98 | 17.41 | 17.84 | 18.29 | 18.74 | 19.21 | 19.69 |
| 19 | 13.60 | 13.94 | 14.29 | 14.64 | 15.01 | 15.38 | 15.77 | 16.16 | 16.57 | 16.98 | 17.41 | 17.84 | 18.29 | 18.74 | 19.21 | 19.69 | 20.19 | 20.69 |
| 20 | 14.29 | 14.64 | 15.01 | 15.38 | 15.77 | 16.16 | 16.57 | 16.98 | 17.41 | 17.84 | 18.29 | 18.74 | 19.21 | 19.69 | 20.19 | 20.69 | 21.21 | 21.74 |
| 21 | 15.77 | 16.16 | 16.57 | 16.98 | 17.41 | 17.84 | 18.29 | 18.74 | 19.21 | 19.69 | 20.19 | 20.69 | 21.21 | 21.74 | 22.28 | 22.84 | 23.41 | 23.99 |
| 22 | 17.41 | 17.84 | 18.29 | 18.74 | 19.21 | 19.69 | 20.19 | 20.69 | 21.21 | 21.74 | 22.28 | 22.84 | 23.41 | 23.99 | 24.59 | 25.21 | 25.84 | 26.49 |
| 23 | 19.21 | 19.69 | 20.19 | 20.69 | 21.21 | 21.74 | 22.28 | 22.84 | 23.41 | 23.99 | 24.59 | 25.21 | 25.84 | 26.49 | 27.15 | 27.83 | 28.52 | 29.23 |
| 24 | 21.21 | 21.74 | 22.28 | 22.84 | 23.41 | 23.99 | 24.59 | 25.21 | 25.84 | 26.49 | 27.15 | 27.83 | 28.52 | 29.23 | 29.97 | 30.71 | 31.48 | 32.27 |
| 25 | 23.41 | 23.99 | 24.59 | 25.21 | 25.84 | 26.49 | 27.15 | 27.83 | 28.52 | 29.23 | 29.97 | 30.71 | 31.48 | 32.27 | 33.08 | 33.90 | 34.75 | 35.62 |
| 26 | 25.84 | 26.49 | 27.15 | 27.83 | 28.52 | 29.23 | 29.97 | 30.71 | 31.48 | 32.27 | 33.08 | 33.90 | 34.75 | 35.62 | 36.51 | 37.42 | 38.36 | 39.32 |

WAGE SCHEDULE FOR 43 HOUR NORMAL WORK WEEK
(POLICE DEPARTMENT)
EFFECTIVE JULY 1, 2012

| STEP | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P | Q | R |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| GRADE | | | | | | | | | | | | | | | | | | |
| 1 | 7.10 | 7.28 | 7.46 | 7.65 | 7.84 | 8.04 | 8.24 | 8.44 | 8.65 | 8.87 | 9.09 | 9.32 | 9.55 | 9.79 | 10.04 | 10.29 | 10.54 | 10.81 |
| 2 | 7.46 | 7.65 | 7.84 | 8.04 | 8.24 | 8.44 | 8.65 | 8.87 | 9.09 | 9.32 | 9.55 | 9.79 | 10.04 | 10.29 | 10.54 | 10.81 | 11.08 | 11.35 |
| 3 | 7.84 | 8.04 | 8.24 | 8.44 | 8.65 | 8.87 | 9.09 | 9.32 | 9.55 | 9.79 | 10.04 | 10.29 | 10.54 | 10.81 | 11.08 | 11.35 | 11.64 | 11.93 |
| 4 | 8.24 | 8.44 | 8.65 | 8.87 | 9.09 | 9.32 | 9.55 | 9.79 | 10.04 | 10.29 | 10.54 | 10.81 | 11.08 | 11.35 | 11.64 | 11.93 | 12.23 | 12.53 |
| 5 | 8.65 | 8.87 | 9.09 | 9.32 | 9.55 | 9.79 | 10.04 | 10.29 | 10.54 | 10.81 | 11.08 | 11.35 | 11.64 | 11.93 | 12.23 | 12.53 | 12.85 | 13.17 |
| 6 | 9.09 | 9.32 | 9.55 | 9.79 | 10.04 | 10.29 | 10.54 | 10.81 | 11.08 | 11.35 | 11.64 | 11.93 | 12.23 | 12.53 | 12.85 | 13.17 | 13.50 | 13.83 |
| 7 | 9.55 | 9.79 | 10.04 | 10.29 | 10.54 | 10.81 | 11.08 | 11.35 | 11.64 | 11.93 | 12.23 | 12.53 | 12.85 | 13.17 | 13.50 | 13.83 | 14.18 | 14.53 |
| 8 | 10.04 | 10.29 | 10.54 | 10.81 | 11.08 | 11.35 | 11.64 | 11.93 | 12.23 | 12.53 | 12.85 | 13.17 | 13.50 | 13.83 | 14.18 | 14.53 | 14.90 | 15.27 |
| 9 | 10.54 | 10.81 | 11.08 | 11.35 | 11.64 | 11.93 | 12.23 | 12.53 | 12.85 | 13.17 | 13.50 | 13.83 | 14.18 | 14.53 | 14.90 | 15.27 | 15.65 | 16.04 |
| 10 | 11.08 | 11.35 | 11.64 | 11.93 | 12.23 | 12.53 | 12.85 | 13.17 | 13.50 | 13.83 | 14.18 | 14.53 | 14.90 | 15.27 | 15.65 | 16.04 | 16.44 | 16.86 |
| 11 | 11.64 | 11.93 | 12.23 | 12.53 | 12.85 | 13.17 | 13.50 | 13.83 | 14.18 | 14.53 | 14.90 | 15.27 | 15.65 | 16.04 | 16.44 | 16.86 | 17.28 | 17.71 |
| 12 | 12.23 | 12.53 | 12.85 | 13.17 | 13.50 | 13.83 | 14.18 | 14.53 | 14.90 | 15.27 | 15.65 | 16.04 | 16.44 | 16.86 | 17.28 | 17.71 | 18.15 | 18.61 |
| 13 | 12.85 | 13.17 | 13.50 | 13.83 | 14.18 | 14.53 | 14.90 | 15.27 | 15.65 | 16.04 | 16.44 | 16.86 | 17.28 | 17.71 | 18.15 | 18.61 | 19.07 | 19.55 |
| 14 | 13.50 | 13.83 | 14.18 | 14.53 | 14.90 | 15.27 | 15.65 | 16.04 | 16.44 | 16.86 | 17.28 | 17.71 | 18.15 | 18.61 | 19.07 | 19.55 | 20.04 | 20.54 |
| 15 | 14.18 | 14.53 | 14.90 | 15.27 | 15.65 | 16.04 | 16.44 | 16.86 | 17.28 | 17.71 | 18.15 | 18.61 | 19.07 | 19.55 | 20.04 | 20.54 | 21.05 | 21.58 |
| 16 | 14.90 | 15.27 | 15.65 | 16.04 | 16.44 | 16.86 | 17.28 | 17.71 | 18.15 | 18.61 | 19.07 | 19.55 | 20.04 | 20.54 | 21.05 | 21.58 | 22.12 | 22.67 |
| 17 | 15.65 | 16.04 | 16.44 | 16.86 | 17.28 | 17.71 | 18.15 | 18.61 | 19.07 | 19.55 | 20.04 | 20.54 | 21.05 | 21.58 | 22.12 | 22.67 | 23.24 | 23.82 |
| 18 | 16.44 | 16.86 | 17.28 | 17.71 | 18.15 | 18.61 | 19.07 | 19.55 | 20.04 | 20.54 | 21.05 | 21.58 | 22.12 | 22.67 | 23.24 | 23.82 | 24.41 | 25.02 |
| 19 | 17.28 | 17.71 | 18.15 | 18.61 | 19.07 | 19.55 | 20.04 | 20.54 | 21.05 | 21.58 | 22.12 | 22.67 | 23.24 | 23.82 | 24.41 | 25.02 | 25.65 | 26.29 |
| 20 | 18.15 | 18.61 | 19.07 | 19.55 | 20.04 | 20.54 | 21.05 | 21.58 | 22.12 | 22.67 | 23.24 | 23.82 | 24.41 | 25.02 | 25.65 | 26.29 | 26.95 | 27.62 |
| 21 | 20.04 | 20.54 | 21.05 | 21.58 | 22.12 | 22.67 | 23.24 | 23.82 | 24.41 | 25.02 | 25.65 | 26.29 | 26.95 | 27.62 | 28.31 | 29.02 | 29.74 | 30.49 |
| 22 | 22.12 | 22.67 | 23.24 | 23.82 | 24.41 | 25.02 | 25.65 | 26.29 | 26.95 | 27.62 | 28.31 | 29.02 | 29.74 | 30.49 | 31.25 | 32.03 | 32.83 | 33.65 |
| 23 | 24.41 | 25.02 | 25.65 | 26.29 | 26.95 | 27.62 | 28.31 | 29.02 | 29.74 | 30.49 | 31.25 | 32.03 | 32.83 | 33.65 | 34.49 | 35.36 | 36.24 | 37.15 |
| 24 | 26.95 | 27.62 | 28.31 | 29.02 | 29.74 | 30.49 | 31.25 | 32.03 | 32.83 | 33.65 | 34.49 | 35.36 | 36.24 | 37.15 | 38.07 | 39.03 | 40.00 | 41.00 |
| 25 | 29.74 | 30.49 | 31.25 | 32.03 | 32.83 | 33.65 | 34.49 | 35.36 | 36.24 | 37.15 | 38.07 | 39.03 | 40.00 | 41.00 | 42.03 | 43.08 | 44.15 | 45.26 |
| 26 | 32.83 | 33.65 | 34.49 | 35.36 | 36.24 | 37.15 | 38.07 | 39.03 | 40.00 | 41.00 | 42.03 | 43.08 | 44.15 | 45.26 | 46.39 | 47.55 | 48.74 | 49.96 |

# Fringe Benefits Summary

**The City provides a comprehensive package of fringe benefits for employees. The package includes the following.**

## *Health/Dental Insurance Coverage:*

**City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following rates for their Benefit Package.**

| Coverage | Employee Rates | City Rates | Total Cost |
|---|---|---|---|
| Individual | $137.51 | $412.52 | $550.03 |
| Family | $317.27 | $951.80 | $1,269.07 |

**Details of the coverage are available in the employee benefit handbook.**

## *Life Insurance Coverage:*

**City employees are provided with one time their annual salary up to $100,000 of life coverage, spouses are covered with $5,000.00, and each dependent has $1,000.00 of coverage.**

## *Long-Term Disability:*

**City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of $5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.**

## *Paid Sick Leave:*

**Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.**

## *Special Leave With/Without Pay:*

**Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed 15 calendar days in a 12 month period.**

## *Paid Vacation Leave:*

**Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire, Police, and shift personnel earn vacation time at a different rate than do 40 hour per week employees. The following is base on a forty hour per week work schedule.**

| Years of Service | Days Vacation per Year |
|---|---|
| 0 – 10 years | 10 |
| 10 – 20 years | 15 |
| 20 – Plus | 20 |

### *Paid Holidays:*

**Employees receive 10 paid holidays per year. The holidays are:**

**New Year's Day**
**Martin Luther King's Birthday**
**Memorial Day**
**July 4th**
**Labor Day**
**Veterans Day**
**Thanksgiving –2**
**Christmas –2**

### *Retirement Plan:*

**City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years service with the city.**

### *Deferred Compensation Plan:*

**City employees are eligible for a 457b Deferred Compensation Program administered by Metlife through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.**

### *Workers Compensation Plan:*

**City employees are covered for occupational injury according to the state worker's compensation laws.**

### *Tuition Reimbursement:*

**Upon the recommendation of the department head and approval of the tuition committee an employee may receive tuition assistance for two classes per semester/quarter and up to $100.00 for books per semester/quarter. Employees involved in the tuition assistance program must maintain a C average in their course work. Those receiving assistance must submit grades to the Personnel Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.**

### *Christmas Bonus:*

**All City employees receive a $100.00 bonus in December of each year.**

### *Competitive Wages, Overtime Pay, and Compensatory Time*:

**City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory, subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.**

**Merit raises will remain suspended for FY 2013.**

### *Annual City Picnic and or Appreciation Luncheon:*

**Employees are honored with a citywide picnic in the spring or an appreciation luncheon. The Employee picnic is temporarily suspended for FY 2013.**

### *Vacation Buy Back:*

**Upon the recommendation of the Department Head and the City Manager, an employee so requesting, may receive pay in lieu of one week of vacation leave per year if, on December 31st of that year, their annual leave accumulation exceeds 30 days. Vacation Buy Back is temporarily suspended for FY 2013.**

### *Uniforms and Cleaning Services:*

**Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Waste Water, Water Sewer, Building Inspection, City Marshall, Civil Construction Inspector, Custodians and Gas. Clothing allowances are provided for police detectives.**

### *Health Center:*

**The City of Statesboro-TransformHealthRx Center is dedicated to help employees manage their typical primary care visits and chronic conditions using a dedicated team of medical professionals, a unique style of case management and quality face-to-face healthcare delivery. The Health Center is designed to increase employee satisfaction, provide affordable healthcare, encourage, educate and reward participating patients for progress in managing their conditions.**

### *Employee Fitness Center:*

**The employee fitness center was developed to increase the health and well-being of City of Statesboro employees. Employee fitness and wellness is the systematic effort of the City of Statesboro to enhance health of its employees through education, behavioral change, and cultural support. Operating 24 hours, seven days a week exclusively for employees the fitness center has a variety of cardio, strength, conditioning equipment and locker rooms.**


JAECKEL
STATESBORO CITY HALL

# TAB 8

# 100 General Fund

THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This fund contains the operational budgets for the Mayor and City Council, City Manager's Office, City Clerk's Office and Records Management, Elections, the Finance Department, Information Technology, the Legal Department, Human Resources, the Engineering Department and its Protective Inspections Division, the Municipal Court, the Police Department, the Public Works Administration Division, Streets Division, and Parks Division, and the Community Development Department, including the Code Compliance Division. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments are used to acquire fixed assets of the Proprietary Funds and accounted for within those respective funds rather than the General Fund.

*REVENUES AND OTHER FINANCING SOURCES*

The General Fund's Revenues can be segregated into six major categories:

1. **Taxes** This category provides $7,962,419 of the $13,639,925of General Fund revenues, or 58.38%. The major source is property taxes. FY 2008 was a revaluation year, in which the County Tax Assessor's Office revalued all of the property within the County.

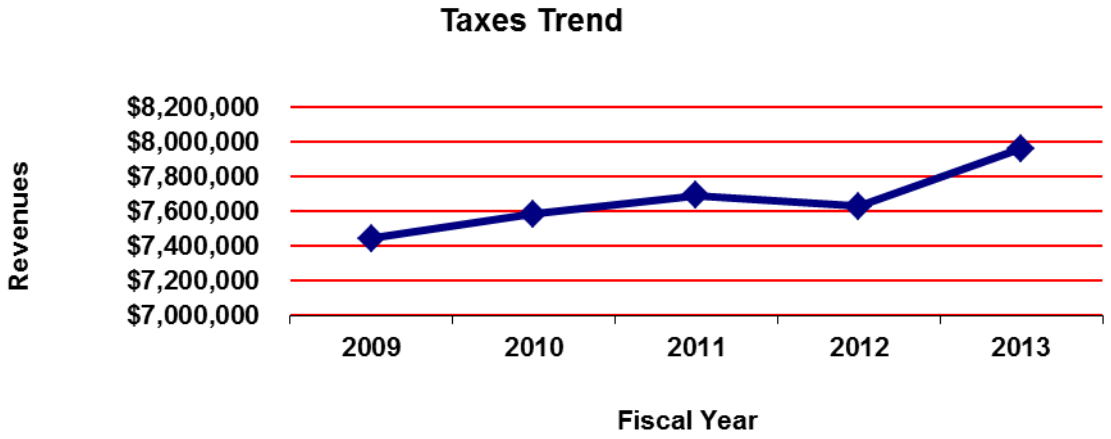
The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year.

Motor vehicle taxes are collected by the Bulloch County Tax Commissioner based upon the renewal date (usually the owner's birthday). The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to equal the current years' collections. The Real Estate Transfer Tax ($1.00 per every $1,000 of value on such sales) is projected to be the same as the current year.

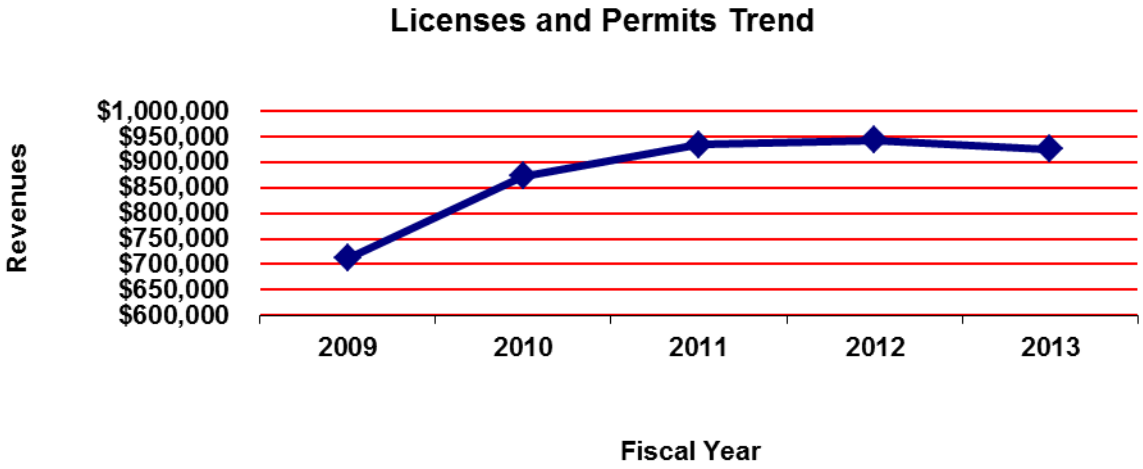
The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia and Bulloch Rural Telephone. Georgia Power is expected to remain flat in FY 2012; Excelsior is expected to increase approximately 11%; Northland Cable is expected to remain flat; Frontier is projected to remain flat, Bulloch Rural Telephone is a new franchise fee and is projected to increase by 150%. In aggregate, these five franchises are projected to increase at a rate of .08%. This reflects the continued commercial and multi-family construction, somewhat offset by the decline of hard line telephone services as cell phone use increases among students, and the option of satellite television in lieu of cable television, as well as Georgia Southern University beginning to offer their own cable services.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine is projected to increase by 2.94%, Wholesale and Liquor is projected to increase by 5%. Overall, this category is projected to remain flat.

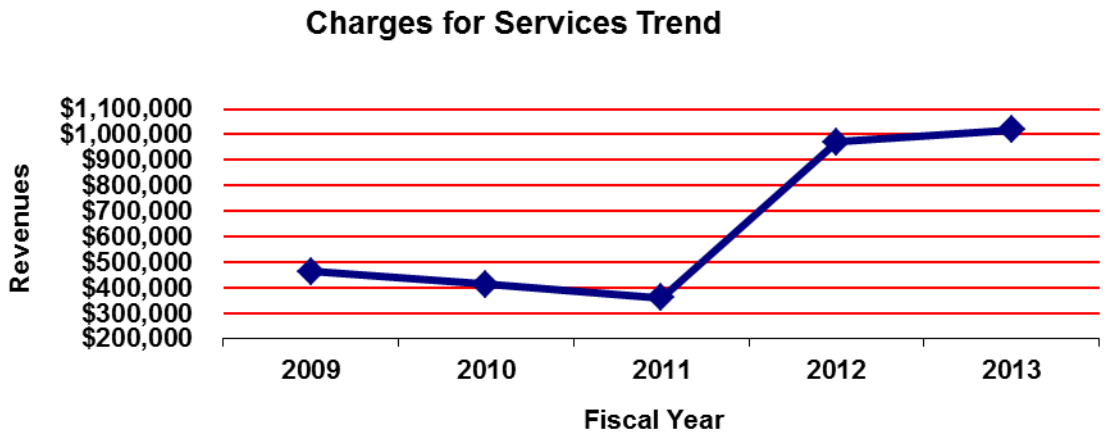
Total Taxes as a category is projected to increase by 5%.



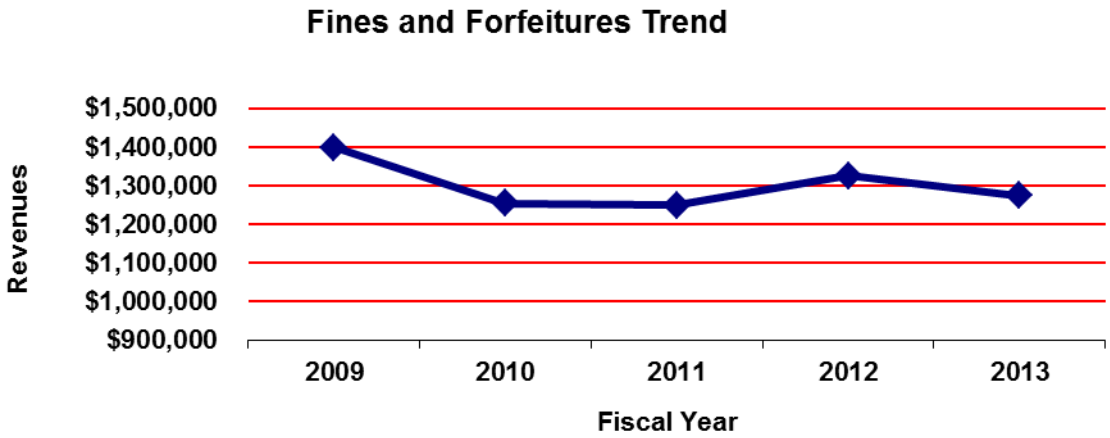

2. **Licenses and Permits** This category provides $925,000 of the General Fund, or 6.78%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to remain flat. The General Business Licenses are projected to increase by 1.8%. Bank Licenses are expected to remain flat. Inspection fees will decrease by 45.76%. Building and other related permits and fees are projected to decrease by 33.81% as a result of not as many new construction and large projects in FY 2013.



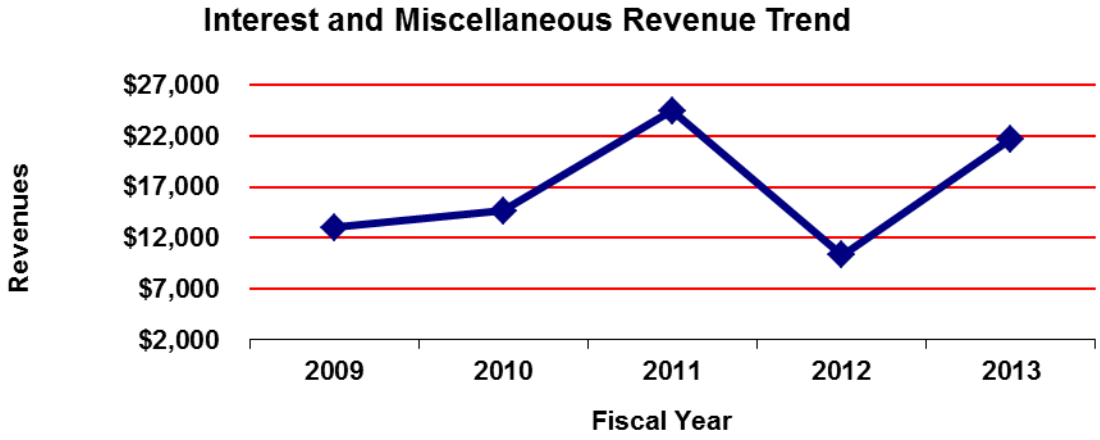
3. **Charges for Services** This category provides $1,022,489, or 7.33% of the General Fund. The primary sources of revenue are Court Costs, Revenues from Police Overtime, and Account Establishment Charges. This source is projected to increase by 10.11%.




4. **Fines and Forfeitures** This category provides $1,275,000 of the General Fund, or 9.35%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State law dealing with traffic citations, DUI, and similar offenses. This source is projected to decrease by approximately 3.77% over the FY 2012 budgeted amount due to defendants not being able to pay their fines and it being converted to community service.




5. **Earned Interest and Miscellaneous Revenues** This category provides only $22,900 of the General Fund. It accounts for any donations and miscellaneous charges. This is a category that is expected to increase by 61.94%..




In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing**, which is primarily made up of the *Transfers from Other Funds*. This source of financing (it was counted as revenue in the transferring fund) contributes $2,427,117, or 17.79% of the General Fund's total funding. The changes from the prior year is an increase in the Solid Waste Disposal Fund, Water and Sewer Fund, and a transfer from the Hotel/Motel Tax Fund.

The primary transfers are from the Natural Gas Fund, the Solid Waste Collection Fund, and the Water and Sewer Fund. A lesser amount is transferred from the Solid Waste Disposal Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, personnel division, accounting division, utility collections, purchasing, risk management, and similar services. In addition, were they private companies, these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

**Fund Balance Appropriated.** Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2013 Budget is projected to increase fund balance by $70,583.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

**FUND 100 - GENERAL FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 31 | TAXES | | | |
| 31.1100 | Property Taxes - Current Year | $ 3,657,021 | $ 3,590,842 | $ 3,590,842 |
| 31.1105 | Refund of Taxes | $ (2,601) | $ (6,000) | $ (6,000) |
| 31.1120 | Timber Tax | $ - | $ 75 | $ - |
| 31.1200 | Property Taxes - Prior Year | $ - | $ 500 | $ - |
| 31.1310 | Motor Vehicle | $ 186,679 | $ 190,000 | $ 190,000 |
| 31.1320 | Mobile Home | $ 2,482 | $ 2,000 | $ 1,000 |
| 31.1500 | Property not on Digest | $ - | $ 1,000 | $ 1,000 |
| 31.1600 | Real Estate Transfer (Intangible) | $ 82,100 | $ 70,000 | $ 80,000 |
| 31.1711 | Franchise Tax - Georgia Power | $ 1,414,078 | $ 1,484,780 | $ 1,586,503 |
| 31.1712 | Franchise Tax - EMC | $ 40,434 | $ 45,000 | $ 41,083 |
| 31.1751 | Franchise Tax - Northland Cable | $ 135,674 | $ 135,674 | $ 120,176 |
| 31.1761 | Franchise Tax - Frontier | $ 225,746 | $ 105,000 | $ 225,746 |
| 31.1762 | Franchise Tax - Bulloch Rural | $ - | $ 10,000 | $ 25,000 |
| *31.1000* | *Sub-total: General Property Taxes* | *$ 5,741,613* | *$ 5,628,871* | *$ 5,855,350* |
| 31.4201 | Beer and Wine | $ 557,404 | $ 574,000 | $ 585,275 |
| 31.4202 | Liquor -Wholesale | $ 24,460 | $ 21,525 | $ 25,683 |
| 31.4203 | Liquor - Retail | $ 65,490 | $ 71,750 | $ 84,000 |
| *31.4000* | *Sub-total: Select Sales & Use Taxes* | *$ 647,353* | *$ 667,275* | *$ 694,958* |
| 31.6200 | Insurance Premium Taxes | $ 1,221,874 | $ 1,260,000 | $ 1,333,111 |
| *31.6000* | *Sub-total: Business Taxes* | *$ 1,221,874* | *$ 1,260,000* | *$ 1,333,111* |
| 31.9110 | Property Tax Penalty and Interest | $ 35,784 | $ 20,000 | $ 25,000 |
| 31.9501 | FIFA Fee and Cost | $ 5,433 | $ 5,000 | $ 5,000 |
| 31.9904 | Tax Lien Penalties & Interest | $ 39,044 | $ 44,000 | $ 44,000 |
| 31.9905 | Tax Sale Advertising Fees | $ 2,262 | $ 2,500 | $ 5,000 |
| *31.9000* | *Sub-total: Penalties & Int. on Delinquent Taxes* | *$ 82,523* | *$ 71,500* | *$ 79,000* |
| 31.0000 | TOTAL TAXES | $ 7,693,363 | $ 7,627,646 | $ 7,962,419 |
| | | | | |
| 32 | LICENSES AND PERMITS | | | |
| 32.1100 | Alcoholic Beverages Licenses | $ 172,975 | $ 206,935 | $ 180,000 |
| 32.1200 | General Business Licenses | $ 272,733 | $ 294,700 | $ 275,000 |
| 32.1220 | Insurance License | $ 35,173 | $ 40,000 | $ 48,000 |
| 32.1240 | Bank License | $ 86,299 | $ 90,000 | $ 90,000 |
| 32.1901 | Alcoholic Beverages Application Fees | $ 1,800 | $ 2,100 | $ 1,800 |
| 32.1902 | Occupation Tax Admininstration Fees | $ 6,188 | $ 6,000 | $ 6,000 |
| *32.1000* | *Sub-total: Regulatory Fees* | *$ 575,167* | *$ 639,735* | *$ 600,800* |
| 32.2120 | Building Permits | $ 162,326 | $ 120,000 | $ 167,000 |
| 32.2121 | Building Permit App Review Fee | $ 6,126 | $ 4,500 | $ 4,500 |
| 32.2130 | Plumbing Permits | $ 18,199 | $ 20,000 | $ 10,000 |
| 32.2140 | Electrical Permits | $ 17,220 | $ 15,000 | $ 18,000 |
| 32.2160 | HVAC Permits | $ 8,968 | $ 8,000 | $ 7,000 |
| 32.2190 | Land Disturbance Permits | $ 2,581 | $ 3,000 | $ 2,200 |
| 32.2211 | Rezoning Requests | $ 1,858 | $ 3,500 | $ 1,000 |
| 32.2212 | Variance Requests | $ 4,850 | $ 5,000 | $ 2,500 |
| 32.2230 | Sign Permits | $ 13,062 | $ 10,000 | $ 10,000 |
| 32.2991 | Inspection Fees | $ 117,105 | $ 110,000 | $ 96,000 |
| 32.2992 | Engineering Misc. Fees | $ 275 | $ 250 | $ - |
| 32.2993 | Planning Misc. Fees | $ 3,539 | $ 250 | $ 5,000 |
| *32.2000* | *Sub-total: Non-Business Licenses & Permits* | *$ 356,109* | *$ 299,500* | *$ 323,200* |

**FUND 100 - GENERAL FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 32.4101 | Business License Penalty | $ 1,891 | $ 3,000 | $ 1,000 |
| *32.4000* | *Sub-total: Penalties & Int. on Del. Lic. & Perm.* | *$ 1,891* | *$ 3,000* | *$ 1,000* |
| 32.0000 | TOTAL LICENSES AND PERMITS | $ 933,167 | $ 942,235 | $ 925,000 |
| | | | | |
| 34 | CHARGES FOR SERVICES | | | |
| 34.1105 | Court Costs | $ 92,329 | $ 100,000 | $ 90,000 |
| 34.1190 | Other Costs | $ 229 | $ 2,000 | $ - |
| 34.1701 | Indirect Cost Allocation from Water/Sewer Fund | $ - | $ 610,882 | $ 671,889 |
| 34.1910 | Election Qualifying Fees | $ - | $ - | $ - |
| *34.1000* | *Sub-total: General Government* | *$ 92,559* | *$ 712,882* | *$ 761,889* |
| 34.2101 | Revenue - Police Overtime | $ 108,470 | $ 110,000 | $ 110,000 |
| *34.2000* | *Sub-total - Public Safety* | *$ 108,470* | *$ 110,000* | *$ 110,000* |
| 34.6410 | Background Check Fees | $ 26,092 | $ 25,000 | $ 40,000 |
| *34.6000* | *Sub-total - Other Fees* | *$ 26,092* | *$ 25,000* | *$ 40,000* |
| 34.9100 | Cemetery Fees | $ 40,030 | $ 30,000 | $ 16,000 |
| 34.9300 | Bad Check Fees | $ 12,515 | $ 12,000 | $ 12,000 |
| 34.9901 | Account Establishment Charge | $ 77,613 | $ 80,000 | $ 80,000 |
| 34.9902 | AEC Charge Penalty | $ 2,661 | $ 2,000 | $ 2,500 |
| 34.9903 | Admin. Fee Penalty | $ 149 | $ 100 | $ 100 |
| *34.9000* | *Sub-total: Other Charges for Services* | *$ 132,967* | *$ 124,100* | *$ 110,600* |
| 34.0000 | TOTAL CHARGES FOR SERVICES | $ 360,087 | $ 971,982 | $ 1,022,489 |
| | | | | |
| 35 | FINES AND FORFEITURES | | | |
| 35.1170 | Municipal Court Fines | $ 1,171,995 | $ 1,260,000 | $ 1,200,000 |
| 35.1400 | Jail Fees | $ 76,909 | $ 65,000 | $ 75,000 |
| 35.0000 | TOTAL FINES AND FORFEITURES | $ 1,248,903 | $ 1,325,000 | $ 1,275,000 |
| | | | | |
| 36.1001 | INTEREST AND REVENUES | $ 6,022 | $ - | $ - |
| | | | | |
| 37 | CONTR. AND DON. FROM PRIV. SOURCES | | | |
| 37.1002 | Contributions & Donations - COP | $ 3,965 | $ 1,200 | $ 1,200 |
| 37.0000 | CONTR. AND DON. FROM PRIV. SOURCES | $ 3,965 | $ 1,200 | $ 1,200 |
| | | | | |
| 38 | MISCELLANEOUS REVENUE | | | |
| 38.9010 | Miscellaneous Income | $ 15,073 | $ 8,500 | $ 20,000 |
| 38.9020 | Sale of Pipe | $ 5,805 | $ 1,500 | $ 1,500 |
| 38.9030 | Sale of Scrap | $ 3,355 | $ 50 | $ - |
| 38.9040 | Concession Revenue | $ 138 | $ 150 | $ 150 |
| 38.9050 | Sale of Signs & Posts | $ 100 | $ 100 | $ 50 |
| *38.9000* | *Sub-total: Other Miscellaneous* | *$ 24,471* | *$ 10,300* | *$ 21,700* |
| 38.0000 | TOTAL MISCELLANEOUS REVENUE | $ 24,471 | $ 10,300 | $ 21,700 |
| | | | | |
| 39 | OTHER FINANCING SOURCES | | | |
| 39.1210 | Operating Trans. in from Natural Gas | $ 925,000 | $ 925,000 | $ 900,000 |
| 39.1220 | Operating Trans. in from Water/Wastewater | $ 1,424,000 | $ 713,118 | $ 716,367 |
| 39.1230 | Operating Trans. in from S/W Disposal Fund | $ 160,000 | $ 192,000 | $ 214,000 |
| 39.1240 | Operating Trans. in from S/W Collection Fund | $ 543,000 | $ 543,000 | $ 568,000 |
| 39.1250 | Operating Trans. In from Hotel/Motel Fund | $ - | $ - | $ 28,750 |
| 39.1211 | Lease Pool Trans from NG | $ 6,690 | $ - | $ - |

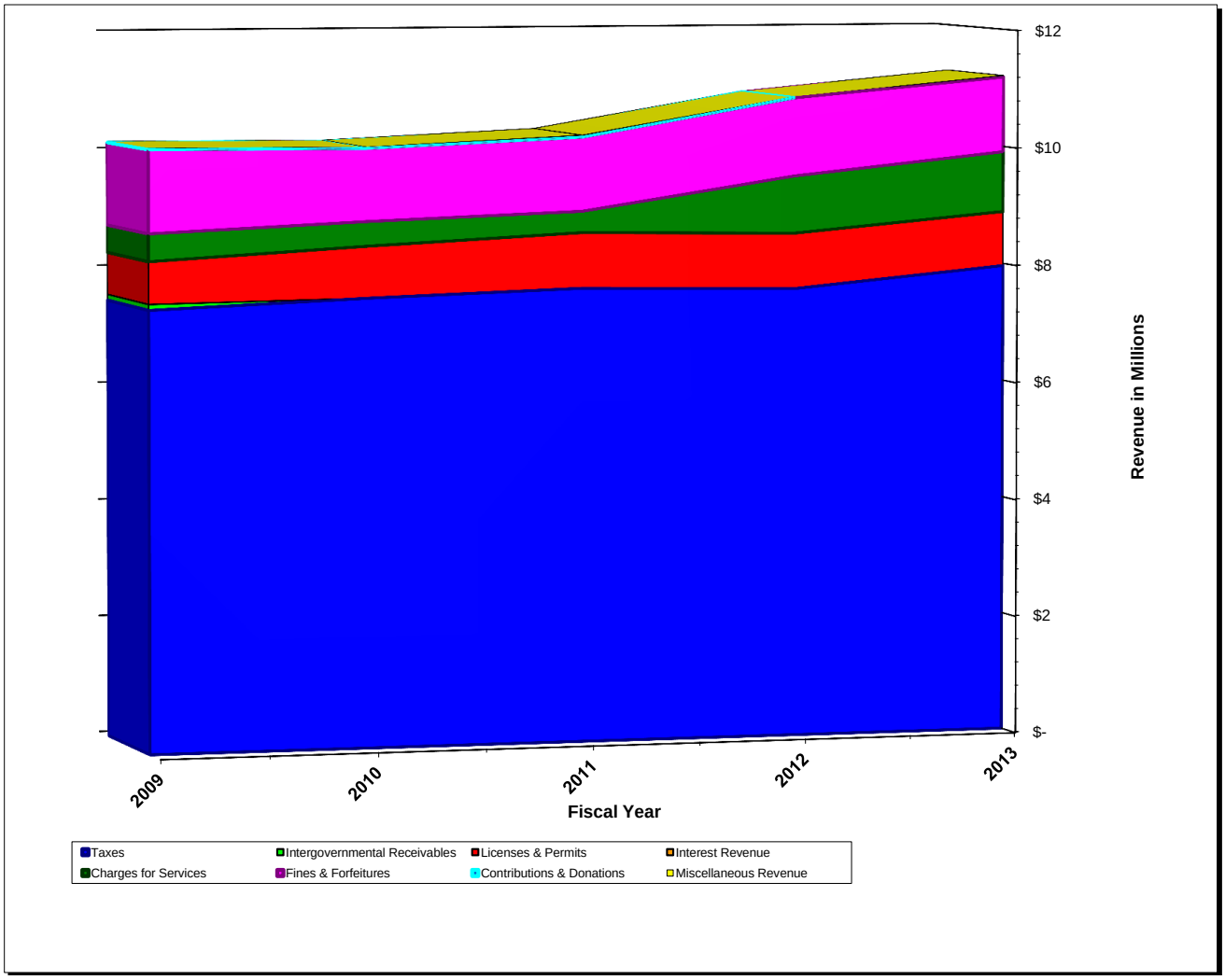
**FUND 100 - GENERAL FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 39.1231 | Lease Pool Trans from SWD | $ 25,918 | $ - | $ - |
| 39.1241 | Lease Pool Trans from SWC | $ 47,567 | $ - | $ - |
| *39.1000* | *Sub-total: Operating Transfers in* | *$ 3,132,175* | *$ 2,373,118* | *$ 2,427,117* |
| 39.2101 | Sale of Assets | $ 4,858 | $ - | $ 5,000 |
| 39.2103 | Sale of Timber | $ 3,000 | $ - | $ - |
| *39.2000* | *Sub-total: Proc.of General Fixed Asset Disp* | *$ 7,858* | *$ -* | *$ 5,000* |
| 39.0000 | TOTAL OTHER FINANCING SOURCES | $ 3,140,033 | $ 2,373,118 | $ 2,432,117 |
| | | | | |
| **TOTAL REVENUES AND OTHER FINANCING SOURCES** | | $ 13,410,011 | $ 13,251,481 | $ 13,639,925 |
| **TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROP.** | | **$ 13,410,011** | **$ 13,251,481** | **$ 13,639,925** |

**GENERAL FUND REVENUE TRENDS**

**FY 2009-2013**

| | 2009 Actual | 2010 Actual | 2011 Actual | 2012 Budgeted | 2013 Adopted |
|---|---|---|---|---|---|
| Taxes | $ 7,443,083 | $ 7,585,112 | $ 7,693,363 | $ 7,627,646 | $ 7,962,419 |
| Licenses and Permits | $ 712,165 | $ 871,839 | $ 933,167 | $ 942,235 | $ 925,000 |
| Intergovernmental Receivables | $ 98,461 | $ - | $ - | $ - | $ - |
| Charges for Services | $ 463,433 | $ 413,738 | $ 360,087 | $ 971,982 | $ 1,022,489 |
| Fines and Forfeitures | $ 1,398,253 | $ 1,225,018 | $ 1,248,903 | $ 1,325,000 | $ 1,275,000 |
| Interest Revenue | $ - | $ - | $ 6,022 | $ - | $ - |
| Contributions and Donations | $ 3,925 | $ 800 | $ 3,965 | $ 1,200 | $ 1,200 |
| Miscellaneous Revenue | $ 13,041 | $ 14,656 | $ 24,471 | $ 10,300 | $ 21,700 |
| Total | **$ 10,132,361** | **$ 10,111,163** | **$ 10,269,978** | **$ 10,878,363** | **$ 11,207,808** |

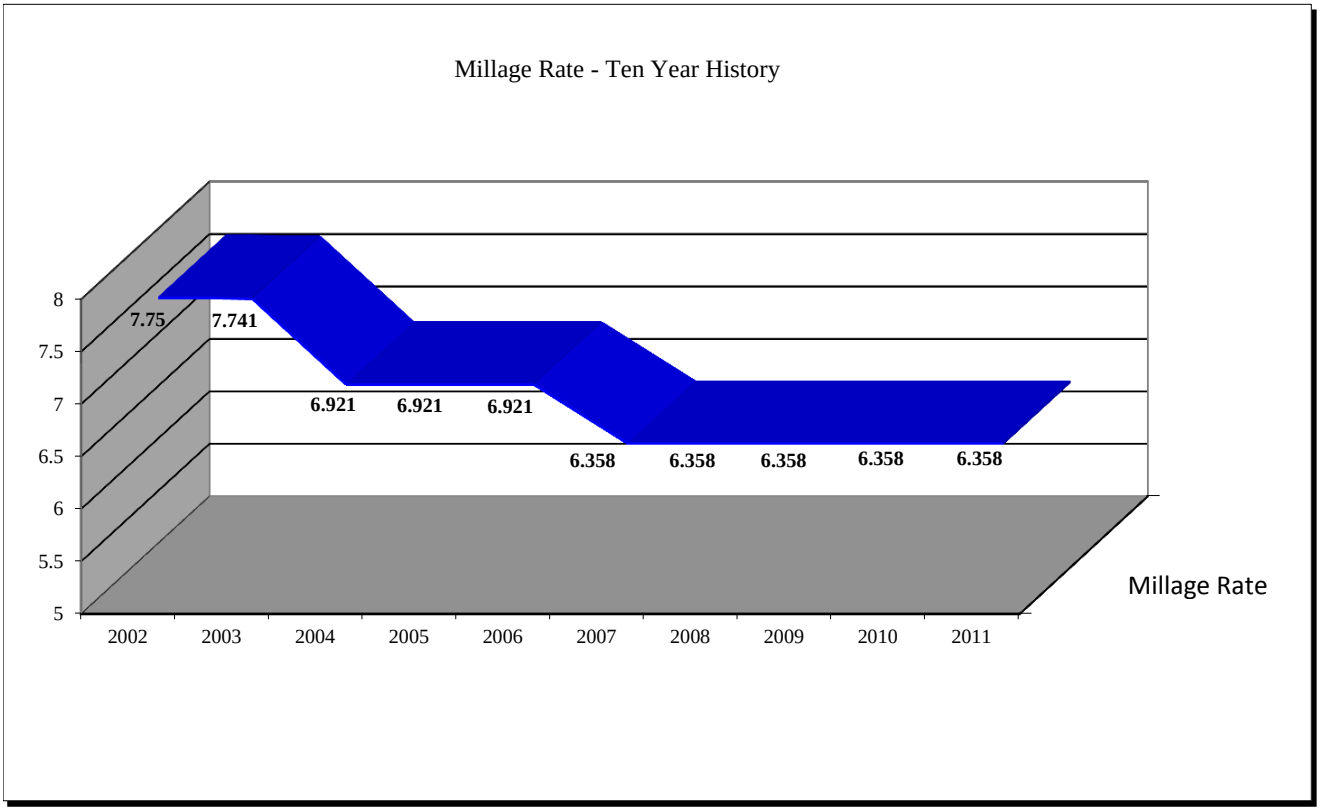


Property Taxes

Property Value of $100,000

For residents of the City of Statesboro the total property tax is $6.358 per $1,000 of taxed value. The taxed value is calculated as 40% of the Market Value. Assuming property with a market value of $100,000, the result would be:

**Projected Tax Bill: $254**



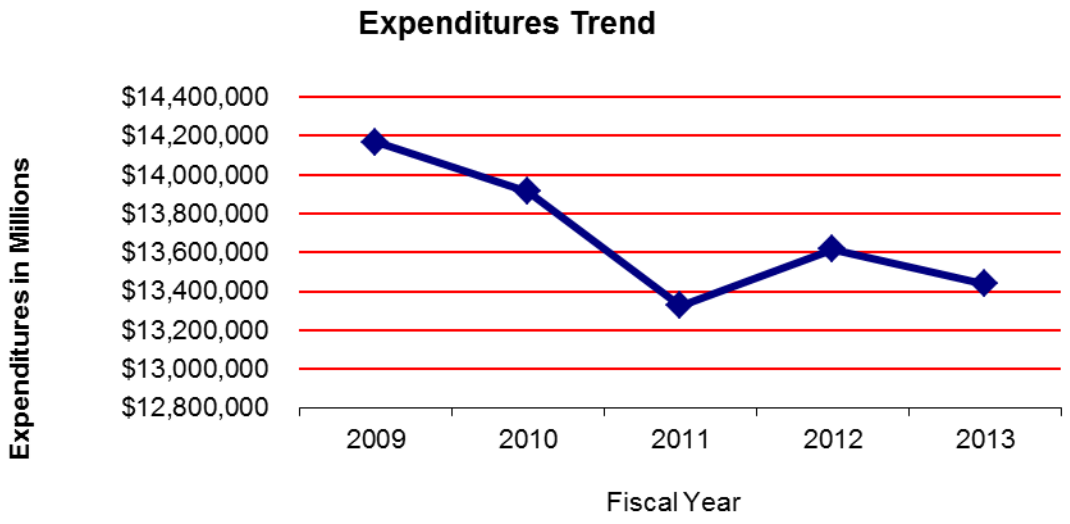
*EXPENDITURES*

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then, the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitled "Authorized Personnel for FY 2013". In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits".

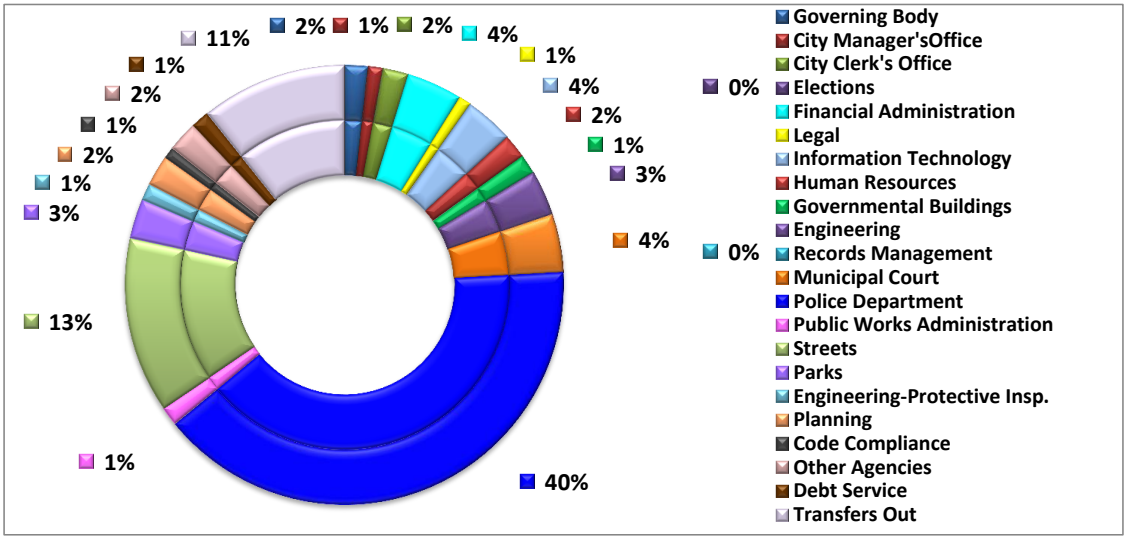
By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in medical care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level.

The General Fund budget of $13,569,342 is an increase of $337,138 from the FY 2012 Budget (as amended through the 1st Budget Amendment) of $13,232,204. That is a 2.55% increase.

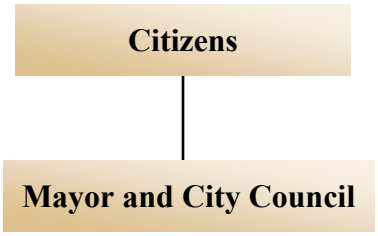


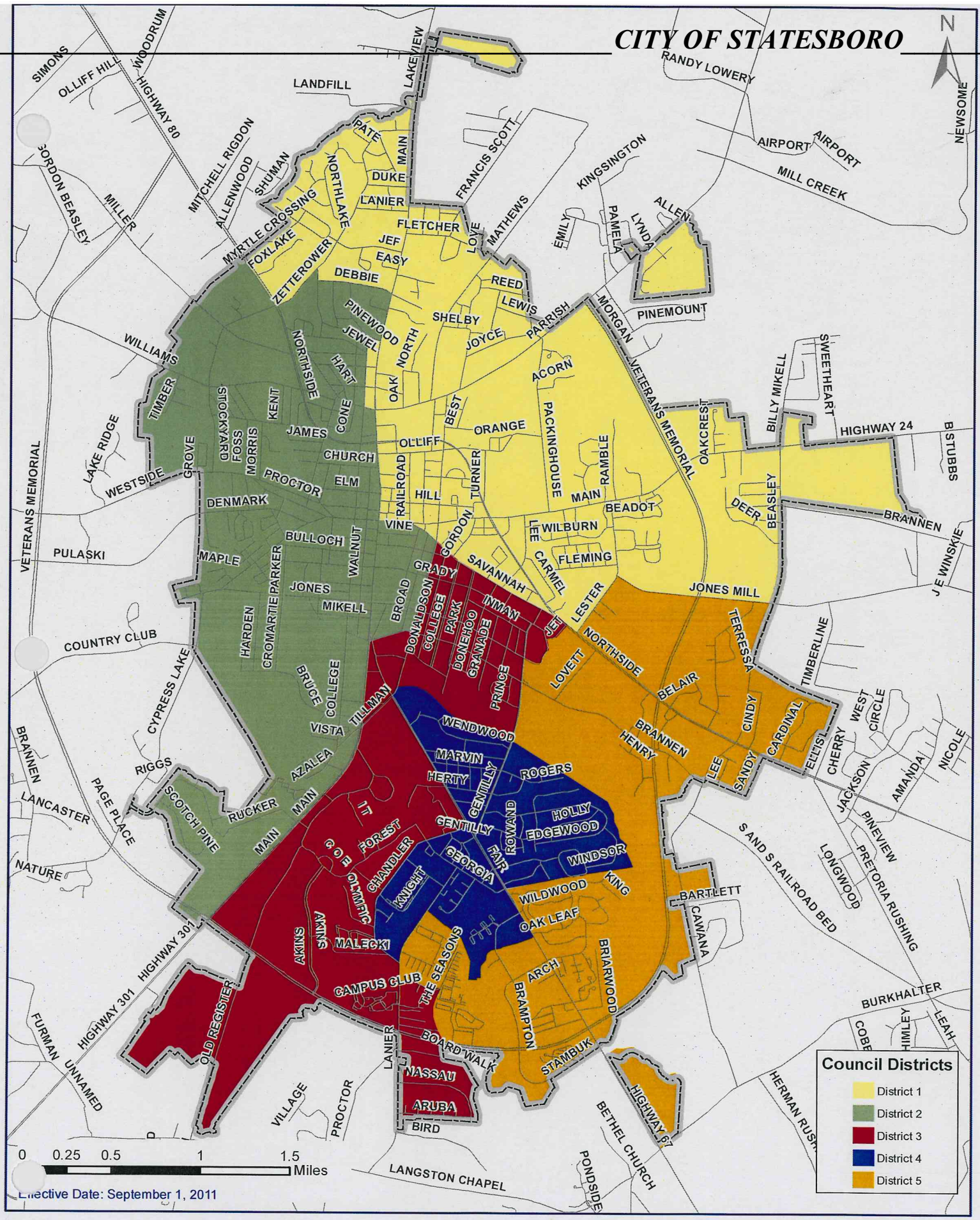
## General Fund Budget Summary

| | FY 2010 ACTUAL | FY 2011 ACTUAL | FY 2012 BUDGETED | FY 2013 ADOPTED | % OF TOTAL |
|---|---|---|---|---|---|
| **Revenues and Other Financial Resources** | | | | | |
| Taxes | $ 7,585,112 | $ 7,693,363 | $ 7,627,646 | $ 7,962,419 | 58.38% |
| Licenses and Permits | $ 871,839 | $ 933,167 | $ 942,235 | $ 925,000 | 6.78% |
| Intergovernmental Revenue | $ - | $ - | $ - | $ - | 0.00% |
| Charges for Services | $ 413,738 | $ 360,087 | $ 971,982 | $ 1,022,489 | 7.50% |
| Fines and Forfeitures | $ 1,255,018 | $ 1,248,903 | $ 1,325,000 | $ 1,275,000 | 9.35% |
| Interest Revenue | $ - | $ 6,022 | $ - | $ - | 0.00% |
| Contributions and Donations | $ 800 | $ 3,965 | $ 1,200 | $ 1,200 | 0.01% |
| Miscellaneous Revenue | $ 14,656 | $ 24,471 | $ 10,300 | $ 21,700 | 0.16% |
| Other Financing Sources | $ 2,836,816 | $ 3,140,033 | $ 2,373,118 | $ 2,432,117 | 17.83% |
| Appropriated Fund Balance | $ 952,423 | $ - | $ - | $ - | 0.00% |
| **Total Revenues and Other Financial Resources** | **$ 13,930,402** | **$ 13,410,011** | **$ 13,251,481** | **$ 13,639,925** | **100.00%** |
| **Expenditures and Other Financing Uses** | | | | | |
| Governing Body | $ 325,330 | $ 221,793 | $ 226,227 | $ 232,587 | 1.71% |
| City Manager'sOffice | $ 325,790 | $ 325,555 | $ 157,759 | $ 150,652 | 1.11% |
| City Clerk's Office | $ 426,369 | $ 222,325 | $ 260,310 | $ 257,878 | 1.90% |
| Elections | $ 13,620 | $ 70 | $ 6,500 | $ 100 | 0.00% |
| Financial Administration | $ 592,849 | $ 580,997 | $ 556,253 | $ 551,247 | 4.06% |
| Legal | $ 24,807 | $ 151,657 | $ 129,073 | $ 123,309 | 0.91% |
| Information Technology | $ 257,181 | $ 385,148 | $ 433,526 | $ 483,649 | 3.56% |
| Human Resources | $ 101,528 | $ 169,582 | $ 214,572 | $ 241,110 | 1.78% |
| Governmental Buildings | $ 105,511 | $ 146,286 | $ 152,492 | $ 198,238 | 1.46% |
| Engineering | $ 519,446 | $ 401,601 | $ 431,430 | $ 449,021 | 3.31% |
| Records Management | $ 4,030 | $ - | $ - | $ - | 0.00% |
| Municipal Court | $ 588,804 | $ 555,219 | $ 588,404 | $ 587,669 | 4.33% |
| Police Department | $ 5,393,510 | $ 5,246,725 | $ 5,324,830 | $ 5,416,114 | 39.91% |
| Public Works Administration | $ 212,246 | $ 171,863 | $ 183,005 | $ 188,941 | 1.39% |
| Streets | $ 1,640,633 | $ 1,677,147 | $ 1,669,763 | $ 1,759,151 | 12.96% |
| Parks | $ 430,178 | $ 376,518 | $ 348,421 | $ 396,557 | 2.92% |
| Engineering-Protective Insp. | $ 278,126 | $ 156,267 | $ 160,585 | $ 165,741 | 1.22% |
| Planning | $ 319,140 | $ 369,577 | $ 193,644 | $ 305,008 | 2.25% |
| Code Compliance | $ - | $ 95,768 | $ 111,949 | $ 116,707 | 0.86% |
| Other Agencies | $ 311,564 | $ 356,429 | $ 345,973 | $ 302,505 | 2.23% |
| Debt Service | $ 346,712 | $ 307,485 | $ 277,488 | $ 183,158 | 1.35% |
| Transfers Out | $ 1,713,028 | $ 1,409,644 | $ 1,460,000 | $ 1,460,000 | 10.76% |
| **Total Expenditures and Other Financing Uses** | **$ 13,930,402** | **$ 13,327,656** | **$ 13,232,204** | **$ 13,569,342** | **100.00%** |



# GOVERNING BODY






## CITY OF STATESBORO CITY COUNCIL DISTRICTS

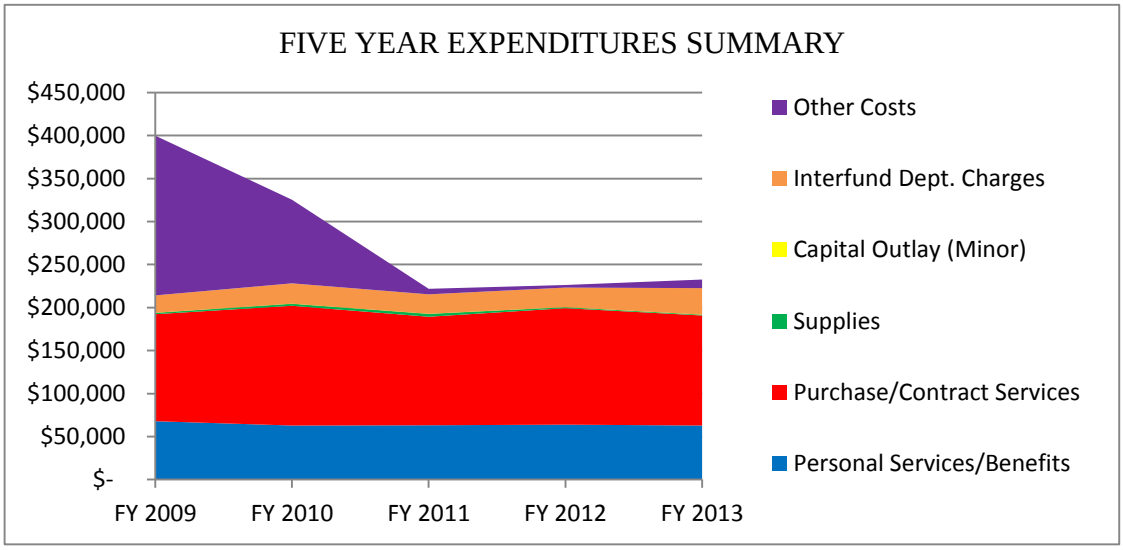
## GOVERNING BODY

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the mayor acts as the primary representative of Statesboro. The mayor and council members serve four year terms. The council members are elected from one of five districts.

The mayor and council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the city manager.

### EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 63,156 | $ 63,880 | $ 62,868 | -1.58% |
| Purchase/Contract Services | $ 126,204 | $ 135,429 | $ 127,933 | -5.54% |
| Supplies | $ 3,409 | $ 1,200 | $ 1,000 | -16.67% |
| Capital Outlay (Minor) | $ - | $ - | $ - | 0.00% |
| Interfund Dept. Charges | $ 22,620 | $ 22,718 | $ 30,786 | 35.51% |
| Other Costs | $ 6,404 | $ 3,000 | $ 10,000 | 233.33% |
| Total Expenditures | $ 221,793 | $ 226,227 | $ 232,587 | 2.81% |



**FUND 100 - GENERAL FUND** **DEPT - 1110 - GOVERNING BODY**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 58,977 | $ 59,340 | $ 58,400 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 58,977* | *$ 59,340* | *$ 58,400* |
| 51.2201 | Social Security (FICA) Contributions | $ 4,178 | $ 4,540 | $ 4,468 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 4,178* | *$ 4,540* | *$ 4,468* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 63,156 | $ 63,880 | $ 62,868 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1205 | Public Relations | $ 875 | $ - | $ 6,000 |
| *52.1000* | *Sub-total: prof. & tech. services* | *$ 875* | *$ -* | *$ 6,000* |
| 52.3101 | Insurance, Other than Benefits | $ 101,111 | $ 107,679 | $ 103,133 |
| 52.3203 | Cellular Phones | $ 7,442 | $ 3,500 | $ 1,200 |
| 52.3301 | Advertising | $ 2,054 | $ 2,500 | $ 2,500 |
| 52.3401 | Printing & Binding | $ - | $ 750 | $ 100 |
| 52.3501 | Travel | $ 9,018 | $ 14,000 | $ 10,500 |
| 52.3701 | Education and Training | $ 5,705 | $ 7,000 | $ 4,500 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 125,329* | *$ 135,429* | *$ 121,933* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 126,204 | $ 135,429 | $ 127,933 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 112 | $ 100 | $ - |
| 53.1301 | Food | $ 2,472 | $ 1,000 | $ 1,000 |
| 53.1401 | Books and Periodicals | $ - | $ 100 | $ - |
| 53.1601 | Small Tools & Equipment | $ 825 | $ - | $ - |
| 53.0000 | TOTAL SUPPLIES | $ 3,409 | $ 1,200 | $ 1,000 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2401 | Computers | $ - | $ - | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ - | $ - | $ - |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-Funded Insurance (Medical) | $ 22,398 | $ 22,399 | $ 29,864 |
| 55.2402 | Life and Disabiltiy | $ 222 | $ 319 | $ 443 |
| 55.2403 | Wellness Program | $ - | $ - | $ 479 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 22,620 | $ 22,718 | $ 30,786 |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 6,404 | $ 3,000 | $ 10,000 |
| 57.3416 | Settlement | $ - | $ - | $ - |
| 57.0000 | TOTAL OTHER COSTS | $ 6,404 | $ 3,000 | $ 10,000 |
| | **TOTAL EXPENDITURES** | **$ 221,793** | **$ 226,227** | **$ 232,587** |

# OFFICE OF THE CITY MANAGER

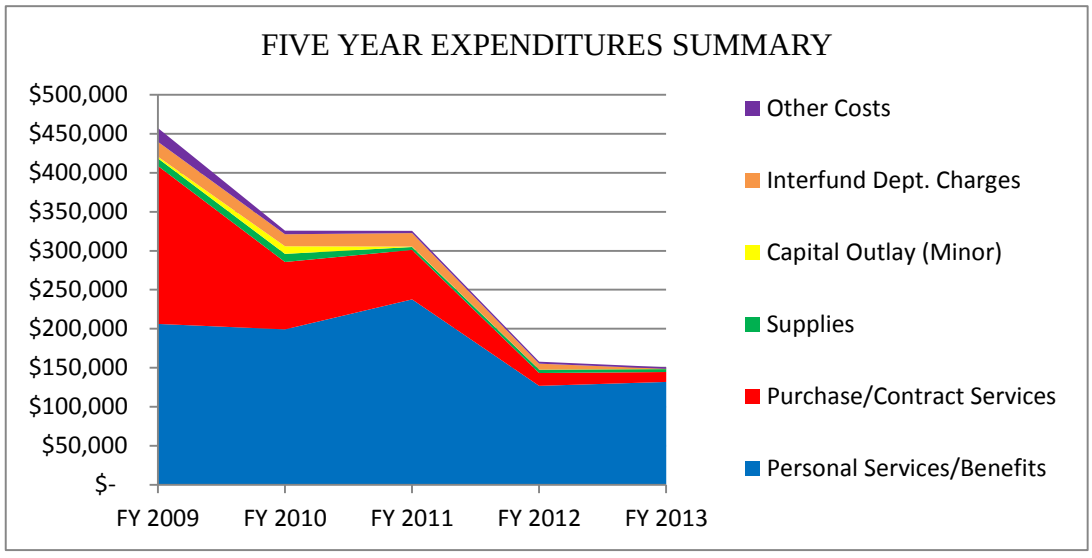


## OFFICE OF THE CITY MANAGER

Appointed by the City Council, the City Manager is responsible for the administrative functions within the city and monitors the daily operations of the city government. The manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required.

### EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 237,664 | $ 126,783 | $ 131,811 | 3.97% |
| Purchase/Contract Services | $ 63,498 | $ 16,447 | $ 12,711 | -22.72% |
| Supplies | $ 3,712 | $ 4,400 | $ 3,800 | -13.64% |
| Capital Outlay (Minor) | $ 542 | $ - | $ - | |
| Interfund Dept. Charges | $ 17,266 | $ 7,629 | $ 330 | -95.67% |
| Other Costs | $ 2,873 | $ 2,500 | $ 2,000 | -20.00% |
| Total Expenditures | $ 325,555 | $ 157,759 | $ 150,652 | -4.50% |

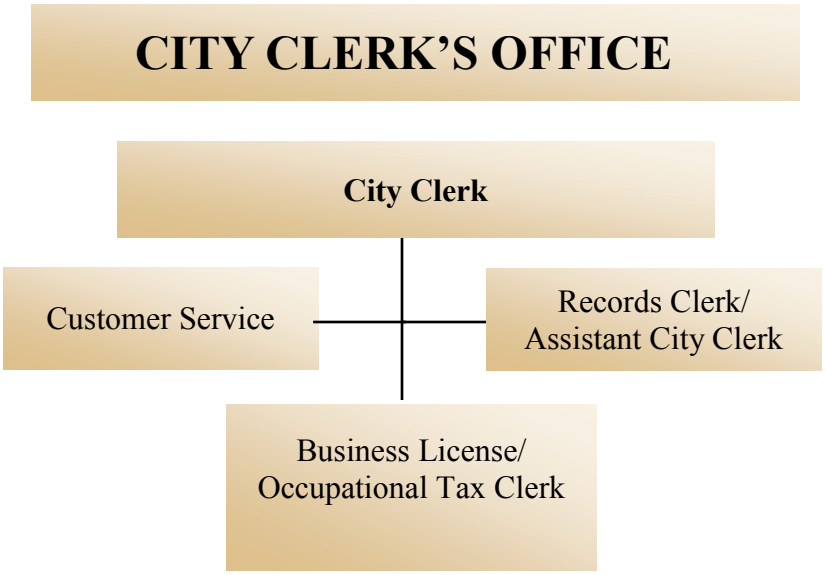


**FUND 100 - GENERAL FUND** **DEPT - 1320 - CITY MANAGER'S OFFICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 207,008 | $ 115,934 | $ 120,173 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 207,008* | *$ 115,934* | *$ 120,173* |
| 51.2201 | Social Security (FICA) Contributions | $ 7,873 | $ 8,485 | $ 9,193 |
| 51.2401 | Retirement Contributions | $ 22,532 | $ 2,033 | $ 2,145 |
| 51.2701 | Workers Compensation | $ 222 | $ 206 | $ 250 |
| 51.2902 | Employee Drug Screening Tests | $ - | $ - | $ - |
| 51.2903 | Hepatitis/Flu Vaccine | $ 30 | $ 125 | $ 50 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 30,656* | *$ 10,849* | *$ 11,638* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 237,664 | $ 126,783 | $ 131,811 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1205 | Public Relations | $ 12,078 | $ 5,000 | $ 3,000 |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 12,078* | *$ 5,000* | *$ 3,000* |
| 52.2201 | Rep. and Maint. (Equipment) | $ 95 | $ - | $ - |
| 52.2202 | Rep. and Maint. (Vehicles) | $ 322 | $ 500 | $ 600 |
| 52.2203 | Rep. and Maint. (Labor) | $ 906 | $ 550 | $ 550 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 618 | $ 800 | $ 600 |
| 52.2212 | Software Support | $ 18 | Moved to IT | $ - |
| 52.2320 | Rentals | $ 420 | Moved to IT | $ - |
| *52.2000* | *Sub-total: Property Services* | *$ 2,379* | *$ 1,850* | *$ 1,750* |
| 52.3101 | Insurance, Other than Benefits | $ 892 | $ 1,200 | $ 910 |
| 52.3201 | Telephone | $ 876 | $ 800 | $ 720 |
| 52.3203 | Cellular Phones | $ 381 | $ 912 | $ 456 |
| 52.3206 | Postage | $ - | $ 160 | $ 150 |
| 52.3301 | Advertising | $ 481 | $ 400 | $ 400 |
| 52.3401 | Printing and Binding | $ - | $ 125 | $ 125 |
| 52.3501 | Travel | $ 11,740 | $ 2,000 | $ 3,000 |
| 52.3601 | Dues and Fees | $ 2,229 | $ 2,000 | $ 1,000 |
| 52.3701 | Education and Training | $ 2,118 | $ 2,000 | $ 1,200 |
| 52.3906 | Contract Services | $ 30,323 | $ - | $ - |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 49,041* | *$ 9,597* | *$ 7,961* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 63,498 | $ 16,447 | $ 12,711 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 722 | $ 1,000 | $ 500 |
| 53.1106 | General Supplies & Materials | $ 353 | $ 500 | $ 250 |
| 53.1270 | Gasoline/Diesel | $ 1,009 | $ 1,200 | $ 1,750 |
| 53.1301 | Food | $ 617 | $ 1,200 | $ 1,000 |
| 53.1401 | Books and Periodicals | $ 978 | $ 500 | $ 300 |
| 53.1601 | Small Tools and Equipment | $ 33 | $ - | $ - |
| 53.0000 | TOTAL SUPPLIES | $ 3,712 | $ 4,400 | $ 3,800 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ 542 | $ - | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 542 | $ - | $ - |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 16,907 | $ 7,466 | $ - |
| 55.2402 | Life and Disability | $ 359 | $ 163 | $ 170 |

**FUND 100 - GENERAL FUND** **DEPT - 1320 - CITY MANAGER'S OFFICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 55.2403 | Wellness Program | $ - | $ - | $ 160 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 17,266 | $ 7,629 | $ 330 |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 2,873 | $ 2,500 | $ 2,000 |
| 57.0000 | TOTAL OTHER COSTS | $ 2,873 | $ 2,500 | $ 2,000 |
| | **TOTAL EXPENDITURES** | **$ 325,555** | **$ 157,759** | **$ 150,652** |


CITY CLERK'S OFFICE
City Clerk
Customer Service
Records Clerk/
Assistant City Clerk
Business License/
Occupational Tax Clerk

CITY CLERK'S OFFICE

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as the Superintendent of city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.

**Goal: Continue to improve the City's records retention program.**

Objectives:

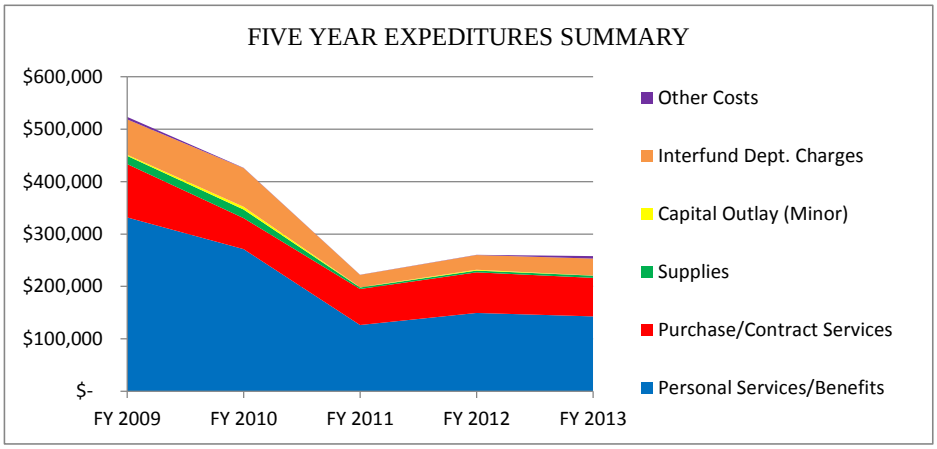
1. Continue scanning all records into a digitized, searchable database.
2. Reduce paper copies whenever possible, using the server storage capability.
3. Use condensed printing on large printing jobs whenever feasible.
4. Destroy records that have been scanned and are not of historical value.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| General Long-term Debt as a % of the Total Assessed Valuation of Property (Tax Digest) (Georgia Constitution Art. Sets a 10% maximum.) | 0.16% | 0.17% | 0.16% | 0.16% | 0.15% |
| General Long-term Debt Per Capita (Population at 28,522) | $37.06 | $34.43 | $32.38 | $32.26 | $30.20 |
| All Prior Years' Property Taxes unpaid at fiscal year-end as a percentage of the Current FY's Total Property Tax Levy | 1.4% | 4.0% | 1.4% | 1.0% | 3.0% |
| Number of Council Meeting Agenda Packets and Minutes | 240 | 240 | 240 | 240 | 240 |
| Number of Open Records Act requests handled | 300 | 105 | 100 | 351 | 211 |
| Number of Business Licenses Issued | 1,750 | 1,674 | 1,500 | 1,800 | 1,725 |
| Dollar Value of Business Licenses Issued | $294,700 | $308,140 | $294,700 | $270,000 | $275,000 |
| Number of Property Tax Bills Issued | 8,500 | 7,429 | 8,250 | 7,500 | 7,429 |
| Dollar Value of Property Tax Bills Issued | $3,740,462 | $3,671,548 | $3,665,652 | $3,590,842 | $3,671,548 |
| Number of Alcohol Licenses Issued | 70 | 81 | 80 | 75 | 75 |
| Dollar Value of Alcohol Licenses Issued | $188,125 | $173,750 | $188,125 | $180,000 | $180,000 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 126,386 | $ 149,383 | $ 142,806 | -4.40% |
| Purchase/Contract Services | $ 68,762 | $ 77,515 | $ 73,569 | -5.09% |
| Supplies | $ 2,911 | $ 3,350 | $ 4,200 | 25.37% |
| Capital Outlay (Minor) | $ 468 | $ 1,600 | $ 200 | -87.50% |
| Interfund Dept. Charges | $ 23,463 | $ 28,062 | $ 32,353 | 15.29% |
| Other Costs | $ 335 | $ 400 | $ 4,750 | 1087.50% |
| Total Expenditures | $ 222,325 | $ 260,310 | $ 257,878 | -0.93% |



**FUND 100 - GENERAL FUND** **DEPT - 1330 - CITY CLERK'S OFFICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 107,486 | $ 129,996 | $ 122,760 |
| 51.1301 | Overtime | $ 624 | $ 500 | $ 500 |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 108,110* | *$ 130,496* | *$ 123,260* |
| 51.2201 | Social Security (FICA) Contributions | $ 7,765 | $ 9,141 | $ 9,429 |
| 51.2401 | Retirement Contributions | $ 10,290 | $ 8,993 | $ 9,861 |
| 51.2701 | Workers Compensation | $ 185 | $ 753 | $ 256 |
| 51.2902 | Employee Drug Screening Tests | $ 36 | $ - | $ - |
| 51.2903 | Hepatitis/Flu Vaccine | $ - | $ - | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 18,276* | *$ 18,887* | *$ 19,546* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 126,386 | $ 149,383 | $ 142,806 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1101 | Codification of Ordinance | $ 6,532 | $ 10,000 | $ 10,000 |
| 52.1301 | Computer Programming Fees | $ 1,057 | Moved to IT | Moved to IT Dept |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 7,589* | *$ 10,000* | *$ 10,000* |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 3,000 | $ 3,000 | $ 2,700 |
| 52.2320 | Rentals | $ 862 | Moved to IT | Moved to IT Dept |
| *52.2000* | *Sub-total: property services* | *$ 3,862* | *$ 3,000* | *$ 2,700* |
| 52.3101 | Insurance, Other than Benefits | $ 778 | $ 1,000 | $ 794 |
| 52.3201 | Telephone | $ 2,292 | $ 2,000 | $ 1,200 |
| 52.3203 | Cellular Phones | $ 1,245 | $ 1,200 | $ 1,200 |
| 52.3206 | Postage | $ - | $ 15 | $ 25 |
| 52.3301 | Advertising | $ 3,127 | $ 4,500 | $ 4,200 |
| 52.3401 | Printing and Binding | $ 8,221 | $ 4,000 | $ 3,500 |
| 52.3501 | Travel | $ 1,645 | $ 4,000 | $ 3,000 |
| 52.3601 | Dues and Fees | $ 123 | $ 800 | $ 150 |
| 52.3701 | Education and Training | $ 835 | $ 2,000 | $ 1,800 |
| 52.3852 | Contract Services | $ 39,044 | $ 45,000 | $ 45,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | $ 57,310 | $ 64,515 | $ 60,869 |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 68,761 | $ 77,515 | $ 73,569 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 2,290 | $ 2,000 | $ 2,000 |
| 53.1106 | General Supplies & Materials | $ 312 | $ 50 | $ - |
| 53.1301 | Food | $ 6 | $ 150 | $ 100 |
| 53.1401 | Books and Periodicals | $ 10 | $ 150 | $ - |
| 53.1601 | Small Tools and Equipment | $ 293 | $ 1,000 | $ 2,100 |
| 53.0000 | TOTAL SUPPLIES | $ 2,911 | $ 3,350 | $ 4,200 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ 468 | $ 100 | $ 200 |
| 54.2401 | Computers | $ - | $ 1,500 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 468 | $ 1,600 | $ 200 |

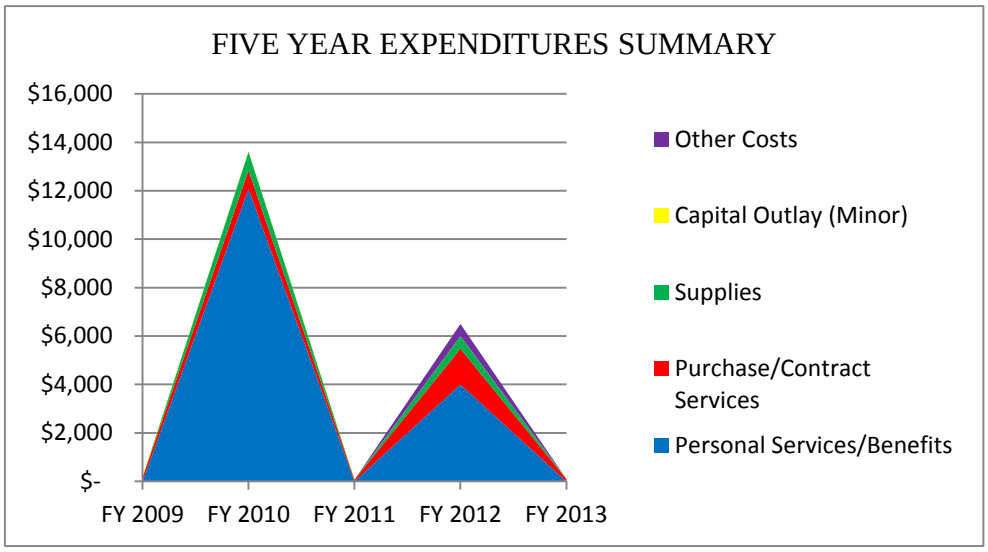
**FUND 100 - GENERAL FUND** **DEPT - 1330 - CITY CLERK'S OFFICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 22,399 | $ 27,373 | $ 31,373 |
| 55.2402 | Life and Disability | $ 1,065 | $ 689 | $ 740 |
| 55.2403 | Wellness Program | $ - | $ - | $ 240 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 23,464 | $ 28,062 | $ 32,113 |
| 57 | OTHER COSTS | | | |
| 57.2002 | FIFA Filing Fee | $ 10 | $ - | $ 4,000 |
| 57.3401 | Miscellaneous Expenses | $ 320 | $ 300 | $ 750 |
| 57.3411 | Marshall Deed Filing | $ 30 | $ 100 | $ - |
| 57.6001 | Cash - Over/Short | $ (25) | $ - | $ - |
| 57.0000 | TOTAL OTHER COSTS | $ 335 | $ 400 | $ 4,750 |
| | **TOTAL EXPENDITURES** | **$ 222,325** | **$ 260,310** | **$ 257,638** |

ELECTIONS

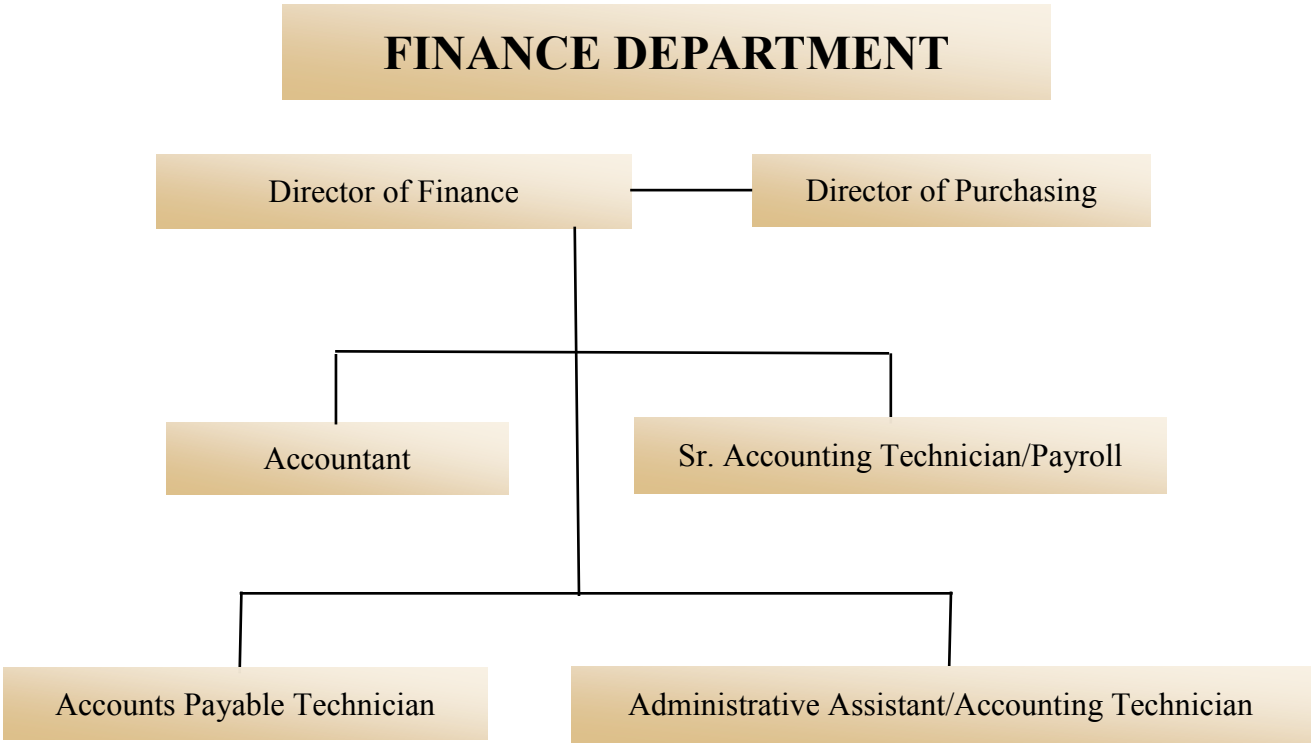
EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ - | $ 4,000 | $ - | 0.00% |
| Purchase/Contract Services | $ 70 | $ 1,476 | $ 100 | 93.22% |
| Supplies | $ - | $ 524 | $ - | 0.00% |
| Capital Outlay (Minor) | $ - | $ - | $ - | |
| Other Costs | $ - | $ 500 | $ - | 0.00% |
| Total Expenditures | $ 70 | $ 6,500 | $ 100 | -98.46% |



**FUND 100 - GENERAL FUND** **DEPT - 1400 - ELECTIONS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1201 | Temporary Employees | $ - | $ 4,000 | $ - |
| 51.0000 | TOTAL PERSONAL SERVICES | $ - | $ 4,000 | $ - |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1301 | Computer Programming Fees | $ - | $ 600 | $ - |
| 52.3201 | Telephone | $ - | $ 300 | $ - |
| 52.3301 | Advertising | $ 70 | $ 576 | $ 100 |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 70 | $ 1,476 | $ 100 |
| 53 | SUPPLIES | | | |
| 53.1106 | General Supplies and Materials | $ - | $ 324 | $ - |
| 53.1301 | Food | $ - | $ 200 | $ - |
| 53.0000 | TOTAL SUPPLIES | $ - | $ 524 | $ - |
| | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ - | $ 500 | $ - |
| 57.0000 | TOTAL OTHER COSTS | $ - | $ 500 | $ - |
| | **TOTAL EXPENDITURES** | **$ 70** | **$ 6,500** | **$ 100** |


FINANCE DEPARTMENT
Director of Finance
Director of Purchasing
Accountant
Sr. Accounting Technician/Payroll
Accounts Payable Technician
Administrative Assistant/Accounting Technician

FINANCE DEPARTMENT

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budge prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, and payroll processing. It is responsible for all formal bid announcements, development of specifications, and bid openings. It is also responsible for requisitions, keeping the fixed assets current, and assuring the Purchasing Manual is current and followed.

GOALS & OBJECTIVES

**Goal: Continue to improve the City's overall financial condition.**

Objectives:

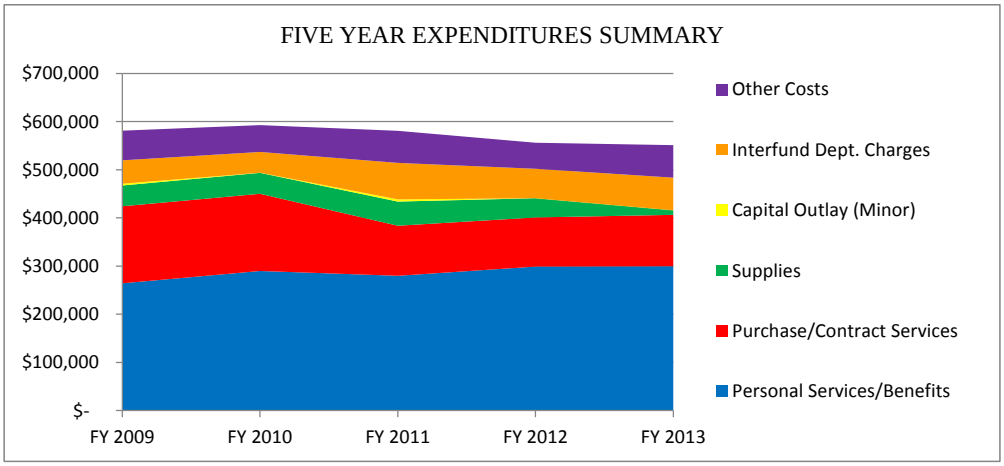
1. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund.
2. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information.
3. Obtain an unqualified (clean) audit opinion, and prepare a Comprehensive Annual Finance Report.
4. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
5. Continue to work with the Clerk's department to aggressively collect all property taxes due, using tax lien sales as needed.
6. Continue to work with the Clerk's department to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
7. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.
8. Audit our utility franchisees to assure compliance with the franchise terms and payments.
9. Continue to monitor internal controls so that all funds are properly received and accounted for.
10. Implement fully the Purchasing Manual policies to assure budgetary compliance, and best pricing.
11. Monitor compliance closely on the procurement card process.
12. Implement procedures for a paperless payroll system.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | Adopted | Actual | Adopted | Projected | Base |
| Number of operating funds that meet financial reserve targets. (See Financial Policies Section for targets.) | 3 of 8 | 3 of 8 | 3 of 8 | 3 of 8 | 4 of 8 |
| The department obtained an Unqualified (Clean) Audit Opinion | 1 | 1 | 1 | 1 | 1 |
| The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award | 1 | 1 | 1 | 1 | 1 |
| Number of formal (advertised) bid processes completed | 17 | 16 | 20 | 23 | 22 |
| Number of Accounts Payable processed | 4,500 | 4,800 | 4,700 | 4,600 | 4,600 |
| Payroll Payment Errors (requiring an adjustment on current or next payroll) | 12 | 6 | 6 | 3 | 3 |
| Number of Payroll Checks and Direct Deposit Advices (DDAs) | 12,720 | 12,416 | 11,910 | 13,126 | 13,300 |
| Payment Errors as a percentage of Payroll Checks and DDAs | 0.09% | 0.05% | 0.05% | 0.02% | 0.02% |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 279,976 | $ 299,071 | $ 299,818 | 0.25% |
| Purchase/Contract Services | $ 103,936 | $ 102,067 | $ 106,660 | 4.50% |
| Supplies | $ 50,157 | $ 39,900 | $ 9,500 | -76.19% |
| Capital Outlay (Minor) | $ 4,597 | $ - | $ - | 0.00% |
| Interfund Dept. Charges | $ 75,737 | $ 61,165 | $ 67,769 | 10.80% |
| Other Costs | $ 66,594 | $ 54,050 | $ 67,500 | 24.88% |
| Total Expenditures | $ 580,997 | $ 556,253 | $ 551,247 | -0.90% |



**FUND 100 - GENERAL FUND** **DEPT - 1510 - FINANCE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 234,396 | $ 258,225 | $ 258,712 |
| 51.1301 | Overtime | $ - | $ 175 | $ - |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 234,396* | *$ 258,400* | *$ 258,712* |
| 51.2201 | Social Security (FICA) Contributions | $ 15,863 | $ 19,296 | $ 19,830 |
| 51.2401 | Retirement Contributions | $ 29,150 | $ 19,499 | $ 20,737 |
| 51.2701 | Workers Compensation | $ 519 | $ 1,876 | $ 539 |
| 51.2902 | Employee Drug Screening | $ 18 | $ - | $ - |
| 51.2903 | Hepatitis/Flu Vaccine | $ 30 | $ - | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 45,580* | *$ 40,671* | *$ 41,106* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 279,976 | $ 299,071 | $ 299,818 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1203 | Audit | $ 44,300 | $ 42,000 | $ 44,300 |
| 52.1209 | Finance Consulting | $ 7,900 | $ 5,900 | $ 3,850 |
| 52.1301 | Computer Programming Fees | $ - | $ 26 | Moved to IT Dept |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 52,200* | *$ 47,926* | *$ 48,150* |
| 52.2201 | Rep. and Maint. (Equipment) | $ - | $ 76 | $ 100 |
| 52.2203 | Rep. and Maint. (Labor) | $ - | $ 55 | $ - |
| 52.2204 | Rep. and Maint. (Vehicle Parts) | $ - | $ - | $ 250 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 6,031 | $ 8,000 | $ 8,000 |
| 52.2320 | Rentals | $ 2,472 | $ 3,843 | $ 6,000 |
| *52.2000* | *Sub-total: Property Services* | *$ 8,503* | *$ 11,974* | *$ 14,350* |
| 52.3101 | Insurance, Other than Benefits | $ 16,657 | $ 13,647 | $ 16,990 |
| 52.3201 | Telephone | $ 184 | $ 200 | $ 200 |
| 52.3203 | Cellular Phones | $ 1,386 | $ 1,250 | $ 1,400 |
| 52.3206 | Postage | $ 15,793 | $ 15,500 | $ 16,500 |
| 52.3301 | Advertising | $ 931 | $ - | $ 500 |
| 52.3401 | Printing and Binding | $ 3,652 | $ 7,500 | $ 4,000 |
| 52.3501 | Travel | $ 2,168 | $ 1,500 | $ 1,500 |
| 52.3601 | Dues and Fees | $ 1,047 | $ 1,070 | $ 1,070 |
| 52.3701 | Education and Training | $ 1,415 | $ 1,500 | $ 2,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 43,233* | *$ 42,167* | *$ 44,160* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 103,936 | $ 102,067 | $ 106,660 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 8,857 | $ 9,000 | $ 8,000 |
| 53.1106 | General Supplies | $ 196 | $ 250 | $ 200 |
| 53.1230 | Electricity | $ 38,060 | $ 30,000 | $ - |
| 53.1270 | Gasoline/Diesel | $ - | $ - | $ 500 |
| 53.1301 | Food | $ 317 | $ 150 | $ 300 |
| 53.1401 | Books and Periodicals | $ 245 | $ 250 | $ 250 |
| 53.1601 | Small Tools and Equipment | $ 2,482 | $ 250 | $ 250 |
| 53.0000 | TOTAL SUPPLIES | $ 50,157 | $ 39,900 | $ 9,500 |

**FUND 100 - GENERAL FUND** **DEPT - 1510 - FINANCE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ 3,144 | $ - | $ - |
| 54.2401 | Computers | $ 1,453 | $ - | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 4,597 | $ - | $ - |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 74,136 | $ 59,721 | $ 65,721 |
| 55.2402 | Life and Disability | $ 1,601 | $ 1,444 | $ 1,490 |
| 55.2403 | Wellness Program | $ - | $ - | $ 558 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 75,737 | $ 61,165 | $ 67,769 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 6,228 | $ 2,000 | $ 2,000 |
| 57.4001 | Bad Debts | $ 1,813 | $ 2,000 | $ 8,000 |
| 57.4101 | Collection Costs | $ - | $ 50 | $ 50 |
| 57.4102 | Bank Card Charges | $ 58,188 | $ 50,000 | $ 55,000 |
| 57.4103 | Bank Charges | $ - | $ - | $ 2,450 |
| 57.6001 | Over/Shortage | $ 365 | $ - | $ - |
| 57.0000 | TOTAL OTHER COSTS | $ 66,594 | $ 54,050 | $ 67,500 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 580,997** | **$ 556,253** | **$ 551,247** |

# LEGAL DIVISION

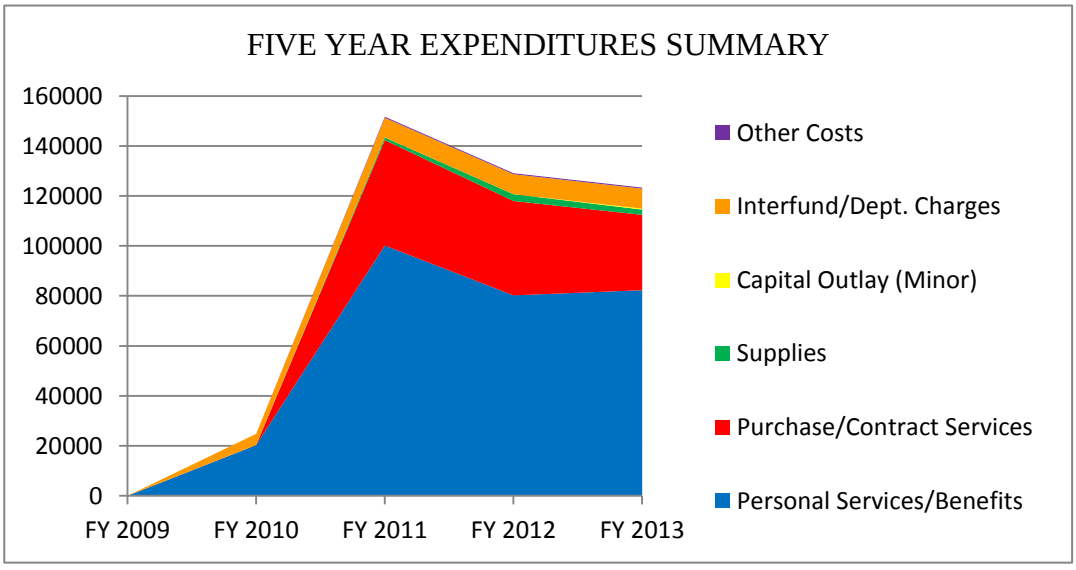
City Attorney/Solicitor

LEGAL DIVISION

This department is headed by the City Attorney. The City Attorney serves as the primary contact on all legal matters and advice regarding the City. This includes all opinions, legal documents and formal preparations of any kind relating to City business. The City Attorney will also serve as the Solicitor and will represent the City on cases pending before the Municipal Court.

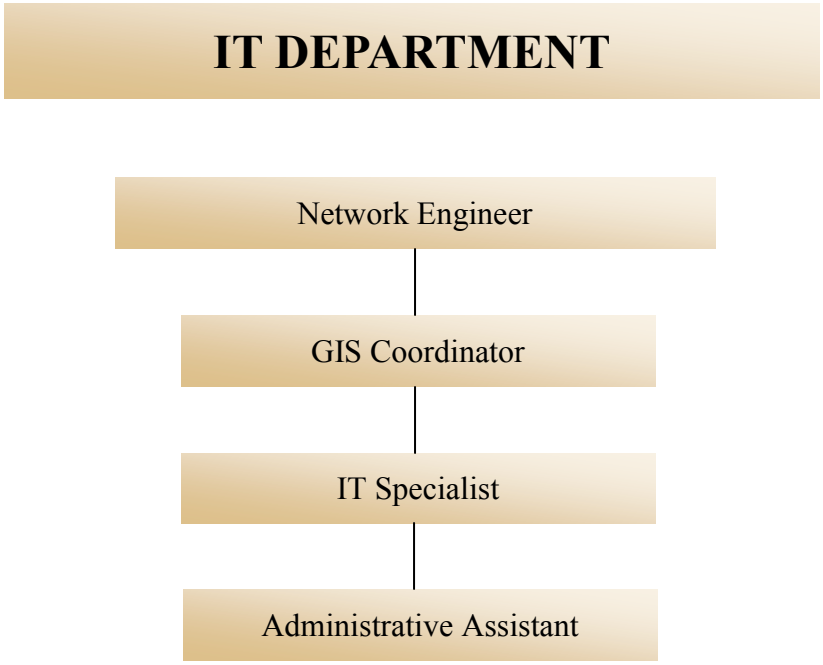
EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted |
|---|---|---|---|
| Personal Services/Benefits | $ 100,127 | $ 80,213 | $ 82,270 |
| Purchase/Contract Services | $ 42,202 | $ 37,745 | $ 30,158 |
| Supplies | $ 1,038 | $ 2,720 | $ 2,100 |
| Capital Outlay (Minor) | $ - | $ - | $ 400 |
| Interfund/Dept. Charges | $ 7,872 | $ 7,995 | $ 7,981 |
| Other Costs | $ 418 | $ 400 | $ 400 |
| Total Expenditures | $ 151,657 | $ 129,073 | $ 123,309 |



**FUND 100 - GENERAL FUND** **DEPT - 1530 - LEGAL**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 86,009 | $ 66,535 | $ 73,549 |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 86,009* | *$ 66,535* | *$ 73,549* |
| 51.2201 | Social Security (FICA) Contributions | $ 6,469 | $ 6,620 | $ 5,626 |
| 51.2401 | Retirement Contributions | $ 7,516 | $ 2,884 | $ 2,942 |
| 51.2701 | Workers Compensation | $ 134 | $ 4,174 | $ 153 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 14,118* | *$ 13,678* | *$ 8,721* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 100,127 | $ 80,213 | $ 82,270 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1201 | Legal Fees | $ 38,042 | $ 30,000 | $ 25,000 |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 38,042* | *$ 30,000* | *$ 25,000* |
| 52.2205 | Repair & Maint. - Office Equipment | $ 268 | $ 320 | $ 166 |
| 52.3101 | Insurance, Other than Benefits | $ - | $ 500 | $ 500 |
| 52.3201 | Telephone | $ 54 | $ 350 | $ 350 |
| 52.3203 | Cellular | $ 773 | $ 1,295 | $ 728 |
| 52.3206 | Postage | $ - | $ 100 | $ 100 |
| 52.3401 | Printing and Binding | $ - | $ 100 | $ 100 |
| 52.3501 | Travel | $ 1,200 | $ 2,500 | $ 1,800 |
| 52.3601 | Dues and Fees | $ 399 | $ 580 | $ 580 |
| 52.3701 | Education and Training | $ 1,465 | $ 2,000 | $ 1,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 4,159* | *$ 7,745* | *$ 5,158* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 42,202 | $ 37,745 | $ 30,158 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 89 | $ 500 | $ 100 |
| 53.1401 | Books and Periodicals | $ 950 | $ 2,220 | $ 2,000 |
| 53.0000 | TOTAL SUPPLIES | $ 1,038 | $ 2,720 | $ 2,100 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ - | $ - | $ 400 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ - | $ - | $ 400 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 7,466 | $ 7,466 | $ 7,466 |
| 55.2402 | Life and Disability | $ 406 | $ 529 | $ 435 |
| 55.2403 | Wellness Program | $ - | $ - | $ 80 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 7,872 | $ 7,995 | $ 7,981 |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 418 | $ 400 | $ 400 |
| 57.0000 | TOTAL OTHER COSTS | $ 418 | $ 400 | $ 400 |
| | **TOTAL EXPENDITURES** | **$ 151,657** | **$ 129,073** | **$ 123,309** |


IT DEPARTMENT
Network Engineer
GIS Coordinator
IT Specialist
Administrative Assistant

INFORMATION TECHNOLOGY

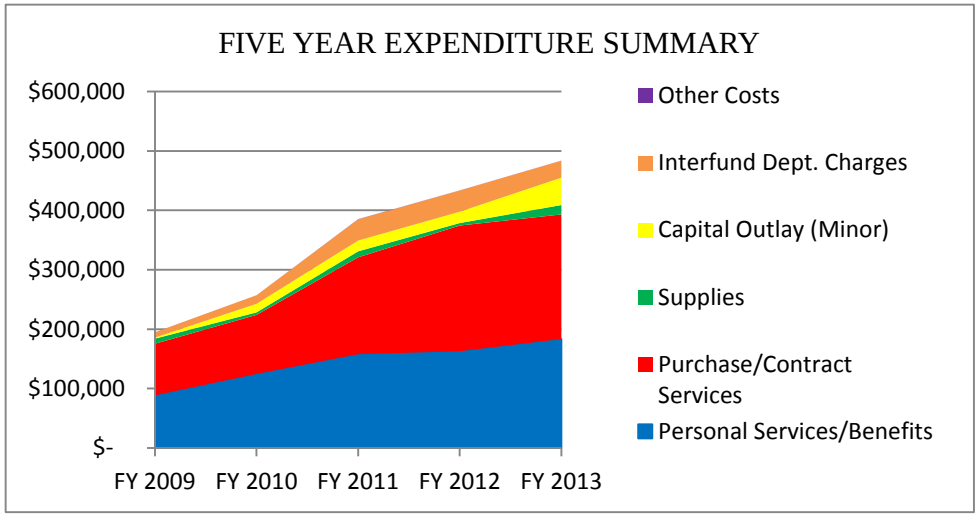
This department is head by the Network Engineer. This department is responsible for standardizing software and hardware purchases to assure a standard network where employees can communicate and exchange files electronically. It is responsible for network design, installation, maintenance, and employee computer training. In addition, it is responsible for, maintaining the City's web page, telephone system and security system in City Hall.

GOALS & OBJECTIVES

**Goal: Continue to develop the City's network infrastructure and network services.**
Objectives:
1. Provide enhanced mobile access to network resources.
2. Enhance network security through the implementation of user-focused, network-based access control (NAC). Upgrade security appliances and increase security policy level via comprehensive gateway security suite.
3. Upgrade email services to MS Exchange Server to provide efficient access to e-mail, calendars, attachments, and contacts. This is an ongoing project.
4. Upgrade Web services to include new enhanced on-line payment functionality and paperless billing.
5. GIS (Georgraphical Information System)
    a.) Have a centralized GIS repository for all City's GIS Data.
    b.) Provide access to City Employees and officials in a user friendly way.

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 157,849 | $ 162,851 | $ 183,354 | 12.59% |
| Purchase/Contract Services | $ 163,090 | $ 211,520 | $ 209,726 | -0.85% |
| Supplies | $ 10,070 | $ 4,198 | $ 15,800 | 276.37% |
| Capital Outlay (Minor) | $ 18,096 | $ 19,055 | $ 46,000 | 141.41% |
| Interfund Dept. Charges | $ 35,613 | $ 35,702 | $ 28,569 | -19.98% |
| Other Costs | $ 430 | $ 200 | $ 200 | 0.00% |
| Total Expenditures | $ 385,148 | $ 433,526 | $ 483,649 | 11.56% |



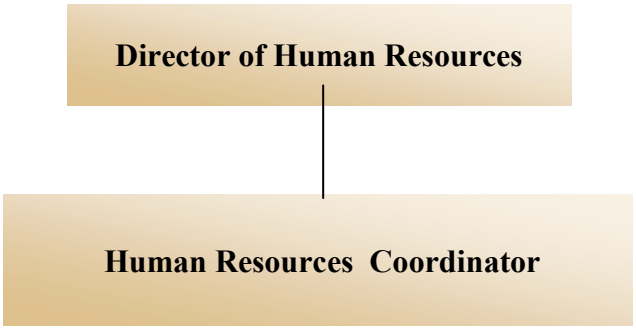
**FUND 100 - GENERAL FUND** **DEPT - 1535 - IT DEPT**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 135,550 | $ 140,023 | $ 157,636 |
| 51.1301 | Overtime | $ - | $ 600 | $ 600 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 135,550* | *$ 140,623* | *$ 158,236* |
| 51.2201 | Social Security (FICA) Contributions | $ 9,946 | $ 10,758 | $ 12,105 |
| 51.2401 | Retirement Contributions | $ 12,101 | $ 10,583 | $ 12,659 |
| 51.2701 | Workers Compensation | $ 216 | $ 887 | $ 329 |
| 51.2902 | Employee Drug Screening | $ 36 | $ - | $ - |
| 51.2903 | Hepatitis/Flu Vaccine | $ - | $ - | $ 25 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 22,299* | *$ 22,228* | *$ 25,118* |
| 51 | TOTAL PERSONAL SERVICES | $ 157,849 | $ 162,851 | $ 183,354 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1211 | Public Defender Service | $ 400 | $ - | $ - |
| 52.1301 | Computer Programming Fees | $ 26,345 | $ 9,495 | $ 10,000 |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 26,745* | *$ 9,495* | *$ 10,000* |
| 52.2201 | Rep. and Maint (Equipment) | $ 15 | $ - | $ - |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 383 | $ 145 | $ 500 |
| 52.2203 | Rep. and Maint. (Labor) | $ 120 | $ 85 | $ 500 |
| 52.2205 | Rep. and Maint. (Office Equip.) | $ 410 | $ 1,000 | $ - |
| 52.2212 | Software Support | $ 38,845 | $ 114,993 | $ 140,000 |
| 52.2320 | Rentals | $ 15,419 | $ 16,520 | $ 16,520 |
| *52.2000* | *Sub-total: Property Services* | *$ 55,192* | *$ 132,743* | *$ 157,520* |
| 52.3101 | Insurance other than Benefits | $ 593 | $ 403 | $ 606 |
| 52.3201 | VoIP Telephone | $ 75,853 | $ 50,150 | $ 13,200 |
| 52.3203 | Cellular Phones | $ 4,313 | $ 3,374 | $ 3,360 |
| 52.3205 | Internet | $ - | $ 9,000 | $ 14,400 |
| 53.3206 | Postage | $ 14 | $ 100 | $ 100 |
| 52.3301 | Advertising | $ - | $ 40 | $ 40 |
| 52.3401 | Printing and Binding | $ - | $ 65 | $ - |
| 52.3501 | Travel | $ - | $ 150 | $ 2,500 |
| 52.3601 | Dues and Fees | $ 5 | $ - | $ 500 |
| 52.3701 | Education and Training | $ 375 | $ 1,500 | $ 7,500 |
| 52.3852 | Contract Services | $ - | $ 4,500 | $ - |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 81,153* | *$ 69,282* | *$ 42,206* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 163,090 | $ 211,520 | $ 209,726 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 432 | $ 500 | $ 500 |
| 53.1106 | General Supplies and Materials | $ - | $ 500 | $ 500 |
| 53.1117 | Software Applications | $ 5,289 | $ - | $ - |
| 53.1270 | Gasoline/Diesel | $ 63 | $ 100 | $ 1,500 |
| 53.1301 | Food | $ - | $ 12 | $ 125 |
| 53.1601 | Small Tools and Equipment | $ 2,225 | $ 19 | $ 500 |
| 53.1602 | Computer Upgrade | $ 70 | $ - | $ - |
| 53.1603 | Computer Accessories | $ 26 | $ 412 | $ - |
| 53.1604 | Printers | $ 769 | $ - | $ - |

**FUND 100 - GENERAL FUND** **DEPT - 1535 - IT DEPT**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 53.1605 | VoIP Telephone Equipment | $ 1,196 | $ 655 | $ 2,000 |
| 53.1606 | Cellular Phone Equipment | $ - | $ 2,000 | $ 10,675 |
| 53.0000 | TOTAL SUPPLIES | $ 10,070 | $ 4,198 | $ 15,800 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ 4,503 | $ - | $ - |
| 54.2401 | Computers | $ 9,890 | $ 9,055 | $ 41,000 |
| 54.2402 | Network Infrastructure | $ 3,703 | $ 10,000 | $ 5,000 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 18,096 | $ 19,055 | $ 46,000 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 34,840 | $ 34,840 | $ 27,373 |
| 55.2402 | Life and Disability | $ 773 | $ 862 | $ 877 |
| 55.2403 | Wellness Program | $ - | $ - | $ 319 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 35,613 | $ 35,702 | $ 28,569 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 430 | $ 200 | $ 200 |
| 57.0000 | TOTAL OTHER COSTS | $ 430 | $ 200 | $ 200 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 385,148** | **$ 433,526** | **$ 483,649** |

# HUMAN RESOURCES



HUMAN RESOURCES DEPARTMENT

This department is headed by the Director of Human Resources. This deparment is responsible for the recruitment, testing, selection, training and evaluation systems for employees. In addition, it administers the health insurance benefit claims, workers compensation claims, and retirement, keeps the Classification/Compensation Plan current, and assists employees and department heads with interpretations of the Employee Manual, handles grievance cases, and assures the departments comply with the Fair Labor Standards Act, Family Medical Leave Act, and similar regulations.

GOALS & OBJECTIVES

**Goal: Assure that the City maintains a good work environment and has a competitive salary and fringe benefits structure to recruit and reatain qualified employees.**

Objectives:

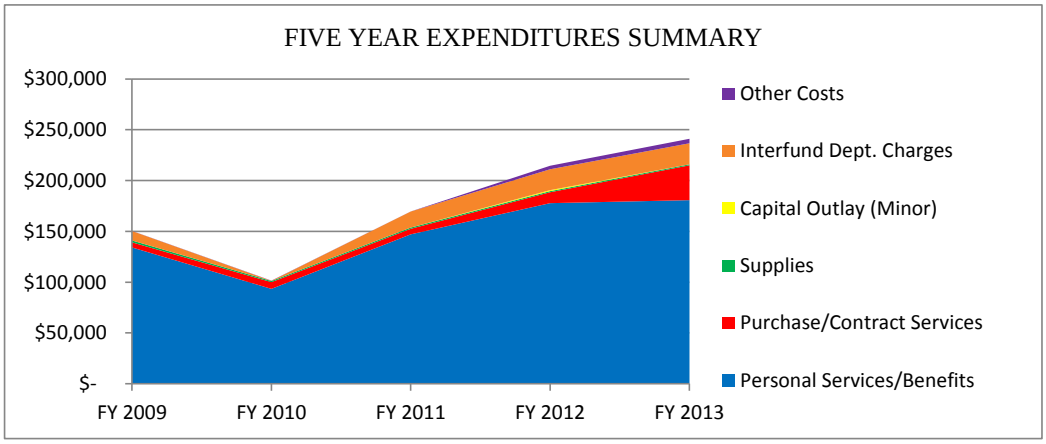
1. Administer ther Personnel Policies and Procedures (Employee Handbook) in a fair, impartial manner.
2. Continue to recruit broadly to obtain a workforce that resembles the community.
3. Maintain the revised Classification and Compensation Plan developed by the Vinson Institute of Government.
4. Maintain the higher deductible workers compensation insurance program, and develop a reserve fund to meet anticipated deductible payments.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| Number of Total FTE Positions Budgeted | 267 | 267 | 264 | 270 | 272 |
| Number of Full-time Position vacancies during the FY | 10 | 29 | 20 | 35 | 35 |
| Number of Full-time Position seperations during FY | - | 29 | 20 | 39 | 35 |
| Total Turnover Ratio for FY | 3.74% | 0.00% | 7.58% | 14.44% | 12.87% |
| Number of Retirements during the FY | 2 | 0 | 5 | 6 | 0 |
| Number of Workers Compensation Awards during the FY | 15 | 25 | 40 | 22 | 15 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 147,065 | $177,750 | $ 180,703 | 1.66% |
| Purchase/Contract Services | $ 5,457 | $ 10,730 | $ 34,300 | 219.66% |
| Supplies | $ 1,199 | $ 1,100 | $ 950 | -13.64% |
| Capital Outlay (Minor) | $ - | $ 1,000 | $ - | |
| Interfund Dept. Charges | $ 15,774 | $ 20,517 | $ 20,757 | 1.17% |
| Other Costs | $ 87 | $ 3,475 | $ 4,400 | 26.62% |
| Total Expenditures | $ 169,582 | $214,572 | $ 241,110 | 12.37% |



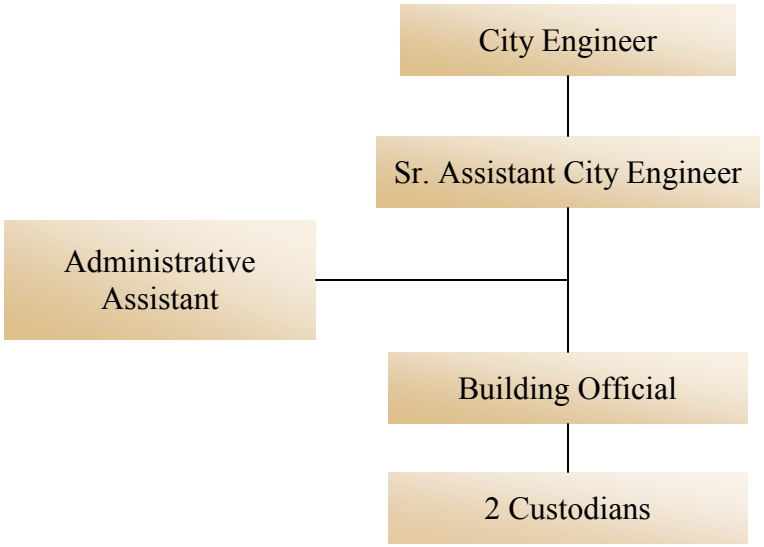
**FUND 100 - GENERAL FUND** **DEPT - 1540 - HUMAN RESOURCES**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 75,667 | $ 111,074 | $ 112,813 |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 75,667* | *$ 111,074* | *$ 112,813* |
| 51.2201 | Social Security (FICA) Contributions | $ 5,328 | $ 7,432 | $ 8,630 |
| 51.2401 | Retirement Contributions | $ 4,942 | $ 7,625 | $ 9,025 |
| 51.2501 | Tuition Reimbursements | $ 5,309 | $ 6,000 | $ 5,000 |
| 51.2601 | Unemployment Insurance | $ 55,731 | $ 45,000 | $ 45,000 |
| 51.2701 | Workers Compensation | $ 88 | $ 619 | $ 235 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 71,398* | *$ 66,676* | *$ 67,890* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 147,065 | $ 177,750 | $ 180,703 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 750 | $ 1,120 | $ 1,120 |
| *52.2000* | *Sub-total: Property Services* | *$ 750* | *$ 1,120* | *$ 1,120* |
| 52.3101 | Insurance, Other than Benefits | $ 608 | $ 280 | $ 620 |
| 52.3201 | Telephone | $ 31 | $ 350 | $ 100 |
| 52.3203 | Cellular | $ 619 | $ 1,650 | $ 1,560 |
| 52.3206 | Postage | $ - | $ 200 | $ 100 |
| 52.3401 | Printing and Binding | $ 253 | $ 1,500 | $ 1,200 |
| 52.3501 | Travel | $ 731 | $ 2,500 | $ 2,000 |
| 52.3601 | Dues and Fees | $ 397 | $ 430 | $ 600 |
| 52.3701 | Education and Training | $ 1,575 | $ 2,500 | $ 3,000 |
| 52.3852 | Contract Services | $ 494 | $ 200 | $ 24,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 4,707* | *$ 9,610* | *$ 33,180* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 5,457 | $ 10,730 | $ 34,300 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 599 | $ 250 | $ 250 |
| 53.1106 | General Supplies & Materials | $ 184 | $ - | $ - |
| 53.1301 | Food | $ 416 | $ 500 | $ 500 |
| 53.1401 | Books and Periodicals | $ - | $ 250 | $ 100 |
| 53.1601 | Small Tools and Equipment | $ - | $ 100 | $ 100 |
| 53.0000 | TOTAL SUPPLIES | $ 1,199 | $ 1,100 | $ 950 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2401 | Computers | $ - | $ 1,000 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ - | $ 1,000 | $ - |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 15,441 | $ 19,907 | $ 19,907 |
| 55.2402 | Life and Disability | $ 333 | $ 610 | $ 610 |
| 55.2403 | Wellness Program | $ - | $ - | $ 240 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 15,774 | $ 20,517 | $ 20,757 |

**FUND 100 - GENERAL FUND** **DEPT - 1540 - HUMAN RESOURCES**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 87 | $ 3,475 | $ 4,400 |
| 57.0000 | TOTAL OTHER COSTS | $ 87 | $ 3,475 | $ 4,400 |
| | **TOTAL EXPENDITURES** | **$ 169,582** | **$ 214,572** | **$ 241,110** |

# GOVERNMENTAL BUILDINGS DIVISION

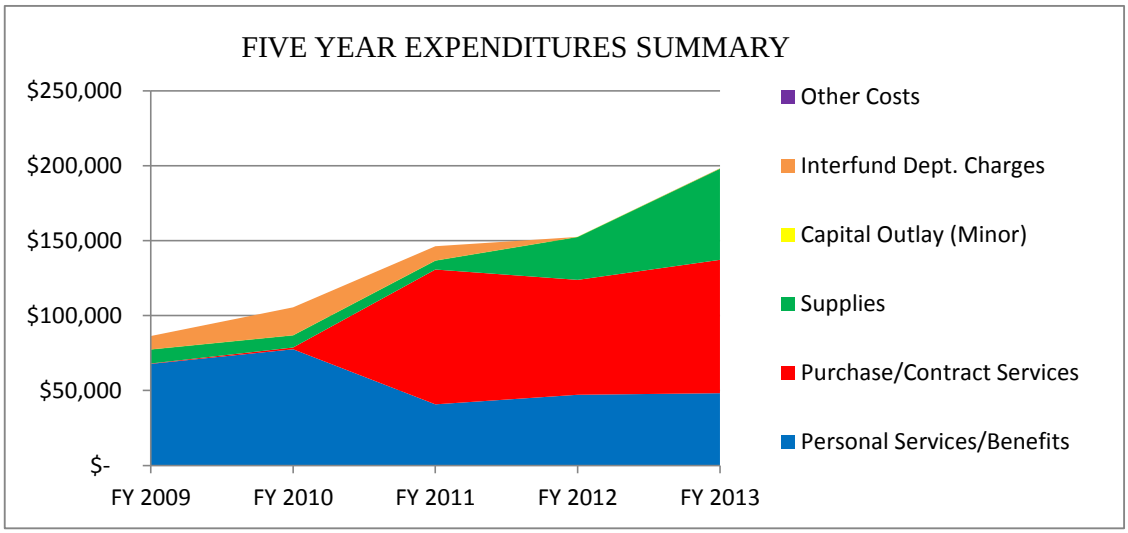


GOVERNMENTAL BUILDINGS DIVISION

This division is headed by the City Engineer. They have the responsibility to upkeep several City owned buildings City Hall, Police Station and Public Works.

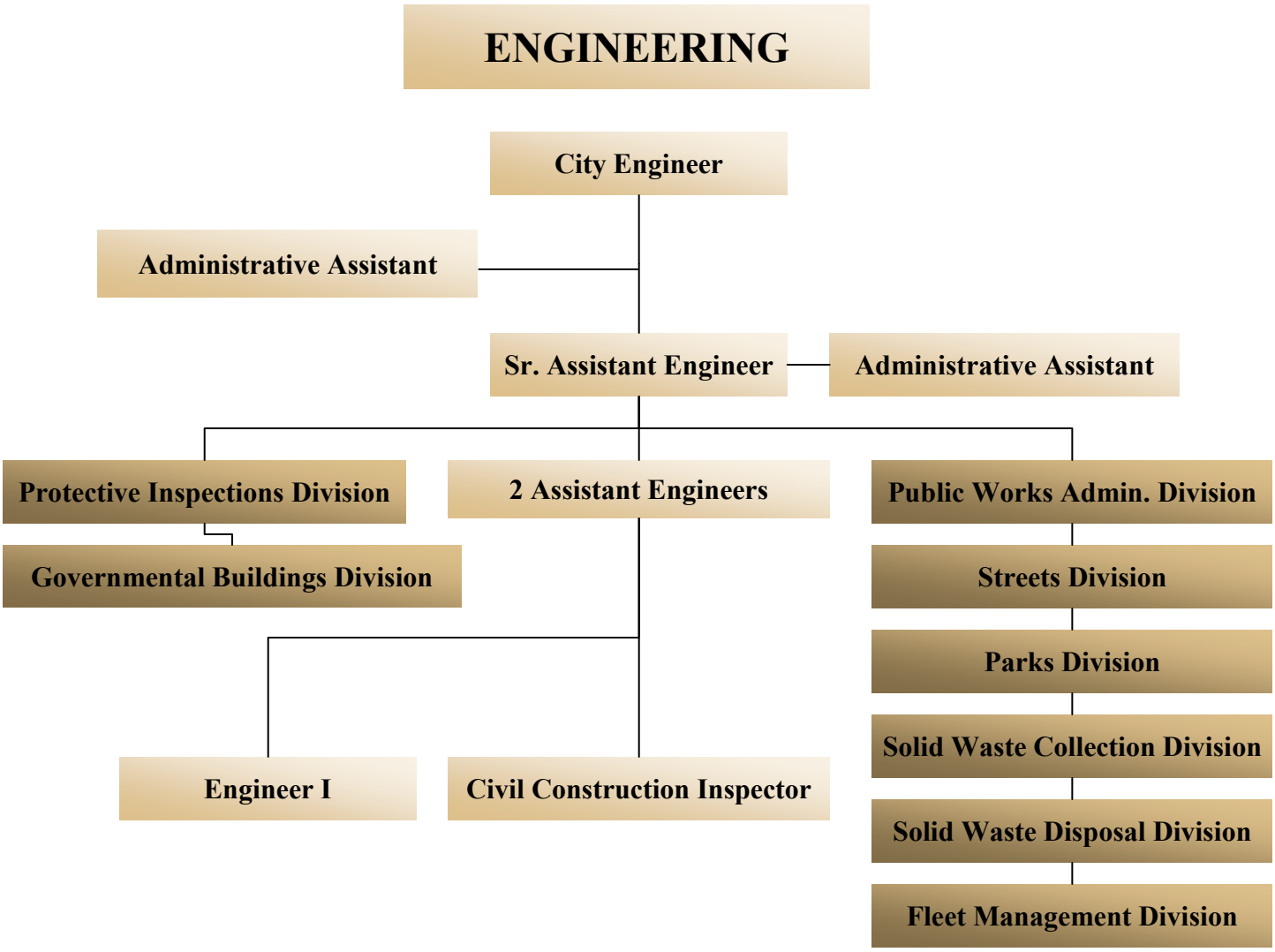
EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 40,768 | $ 47,162 | $ 48,203 | 2.21% |
| Purchase/Contract Services | $ 89,977 | $ 76,680 | $ 89,000 | 16.07% |
| Supplies | $ 5,996 | $ 28,650 | $ 60,850 | 112.39% |
| Capital Outlay (Minor) | $ - | $ - | $ - | |
| Interfund Dept. Charges | $ 9,543 | $ - | $ 160 | |
| Other Costs | $ 2 | $ - | $ 25 | |
| Total Expenditures | $ 146,286 | $ 152,492 | $ 198,238 | 30.00% |



**FUND 100 - GENERAL FUND** **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 32,921 | $ 40,324 | $ 41,117 |
| 51.1301 | Overtime | $ - | $ 510 | $ - |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 32,921* | *$ 40,834* | *$ 41,117* |
| 51.2201 | Social Security (FICA) Contributions | $ 2,471 | $ 3,114 | $ 3,184 |
| 51.2401 | Retirement Contributions | $ 3,593 | $ 1,474 | $ 1,538 |
| 51.2701 | Workers Compensation | $ 1,765 | $ 1,740 | $ 2,364 |
| 51.2902 | Employee Drug Screening Tests | $ 18 | $ - | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 7,847* | *$ 6,328* | *$ 7,086* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 40,768 | $ 47,162 | $ 48,203 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2201 | Repair and Maint (Equipment) | $ 2,391 | $ 10 | $ - |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 114 | $ 450 | $ - |
| 52.2203 | Rep. and Maint. (Labor) | $ - | $ 220 | $ - |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 81,149 | $ 70,000 | $ 85,000 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 98 | $ - | $ - |
| *52.2000* | *Sub-total: Property Services* | *$ 83,752* | *$ 70,680* | *$ 85,000* |
| 52.3101 | Insur. Other than Benefit | $ 400 | $ - | $ - |
| 52.3301 | Advertising | $ 375 | $ - | $ - |
| 52.3852 | Contract Work/ Services | $ 5,450 | $ 6,000 | $ 4,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 6,225* | *$ 6,000* | *$ 4,000* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 89,977 | $ 76,680 | $ 89,000 |
| 53 | SUPPLIES | | | |
| 53.1102 | Parts and Materials | $ 637 | $ 1,500 | $ 1,500 |
| 53.1103 | Chemicals | $ 1,329 | $ 2,400 | $ 2,200 |
| 53.1104 | Janitorial Supplies | $ 289 | $ 1,200 | $ 900 |
| 53.1105 | Uniforms | $ 258 | $ 500 | $ 500 |
| 53.1106 | General Supplies and Materials | $ 3,278 | $ 4,000 | $ 4,000 |
| 53.110601 | General Supplies and Mat. (Art Ctr) | $ - | $ 18,000 | $ 12,000 |
| 53.1230 | Electricity | $ - | $ - | $ 39,000 |
| 53.1270 | Gasoline/Diesel | $ 170 | $ 300 | $ - |
| 53.1601 | Small Tools and Equipment | $ 35 | $ 750 | $ 750 |
| 53.0000 | TOTAL SUPPLIES | $ 5,996 | $ 28,650 | $ 60,850 |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 9,441 | $ - | $ - |
| 55.2402 | Life and Disability | $ 102 | $ - | $ - |
| 55.2403 | Wellness Program | $ - | $ - | $ 160 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 9,543 | $ - | $ 160 |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 2 | $ - | $ 25 |
| 57.0000 | TOTAL OTHER COSTS | $ 2 | $ - | $ 25 |
| | **TOTAL EXPENDITURES** | **$ 146,286** | **$ 152,492** | **$ 198,238** |


ENGINEERING
City Engineer
Administrative Assistant
Sr. Assistant Engineer
Administrative Assistant
Protective Inspections Division
2 Assistant Engineers
Public Works Admin. Division
Governmental Buildings Division
Streets Division
Parks Division
Solid Waste Collection Division
Engineer I
Civil Construction Inspector
Solid Waste Disposal Division
Fleet Management Division

## ENGINEERING DEPARTMENT

This department is headed by the City Engineer. The Engineering Department is made up of the following divisions: Engineering, Protective Inspections, Government Buildings, Public Works Administration, Parks, Streets, Solid Waste Collections, Solid Waste Disposal and Fleet Maintenance. The Engineering, Protective Inspections, Government Buildings, Public Works Administration, Parks and Streets Divisions are funded through the City's General Funds, whereas, the Solid Waste Collections, Solid Waste Disposal and Fleet Maintenance Divisions operate as Enterprise Funds. A number of capital projects and some equipment purchased by this department are also funded by the Capital Improvements Program Fund and SPLOST Funds.

The Engineering division is responsible for street and drainage design, review of subdivision plans for necessary infrastructure, construction inspections on City projects for roads and drainage, maintaining the City's cemetery maps, administering the City's streets repaving and striping program (including the State's LMIG funding), maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, traffic engineering studies and improvements, and development of road and drainage improvements priorities. The Engineering Division serves as the City's liaison with the Georgia Department of Transportation on all street projects within the City, whether locally or state funded. The Engineering Division also administers and enforces the Flood Plain Ordinance, Tree Ordinance, Erosion Control Ordinance, Drainage Ordinance and the Driveway Standards and Policies.

### GOALS & OBJECTIVES

**Goal: Decrease the possibility of damage from flooding in lower elevation areas.**

Objectives:

1. Begin the process of developing a Comprehensive Stormwater Management Program in compliance with new EPD regulations. Also study the feasibility of implementing a Stormwater Utility to fund the CSMP.
2. Continue to maintain and improve the major drainage ditches and canals to provide adequate conveyance of stormwater runoff.
3. Utilize the new digital FEMA Flood Insurance Rating Maps and continue to ensure compliance with newly adopted Flood Damage Prevention Ordinance.
4. Continue to ensure compliance with Federal and State regulations regarding water resources including wetland protection and water quality (NPDES). Implement new 2012 requirements of General Industrial NPDES Permit.
5. Enforce newly adopted Erosion & Sedimentation Control Ordinance and Tree Ordinance.

**Goal: Improve vehicular and pedestrian safety.**

Objectives:

1. Begin implementing the funding from the T-SPLOST initiative if approved by voters in July 2012.
2. Design and construct new sidewalk along Gentilly Rd. from Fair Rd. to E. Jones Ave.
3. Construct the intersection improvements at W. Main St. and S. College St.
4. Maintain roads in accordance with applicable standards for resurfacing and striping.
5. Improve pedestrian safety by maintaining current sidewalks and providing additional sidewalks and safer crossings where possible, particularly in the area of the Georgia Southern Campus and Downtown area.
6. Improve intersections by installing traffic signals at By-Pass/Brampton Ave./Stambuk Ln. intersection, Brannen St./Wal-Mart Dr. intersection and install traffic calming measures along Lanier Dr. and also US 301 S.
7. Incorporate major improvements at the Fair Rd./S. Zetterower Ave. intersection to improve vehicular capacity as well as bike/pedestrian safety.

**Goal: Assure that proposed developments are built according to the City's standards.**
Objectives:
1. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before design begins.
2. Continue to provide timely review of subdivision plans and site plans for street and drainage design.
3. Continue to diligently inspect all new residential subdivision and commercial infrastructure installations to ensure they are installed properly.
4. Continue working with City departments to assure that all required criteria, buffering, parking, signage, and tree ordinance provisions are met.
5. Improve traffic flow along Brannen St. by coordinating traffic signals from Bypass to Gentilly Rd.
6. Continue to work with the Community Development Department to update the City's standards and ordinances.
7. Actively utilize the newly amended Parking Ordinance and recently created Administrative Variance Ordinance.

**Goal: Enhance the availability of parking in the downtown area.**
Objective:
1. Obtain property for construction of additional downtown parking lot.

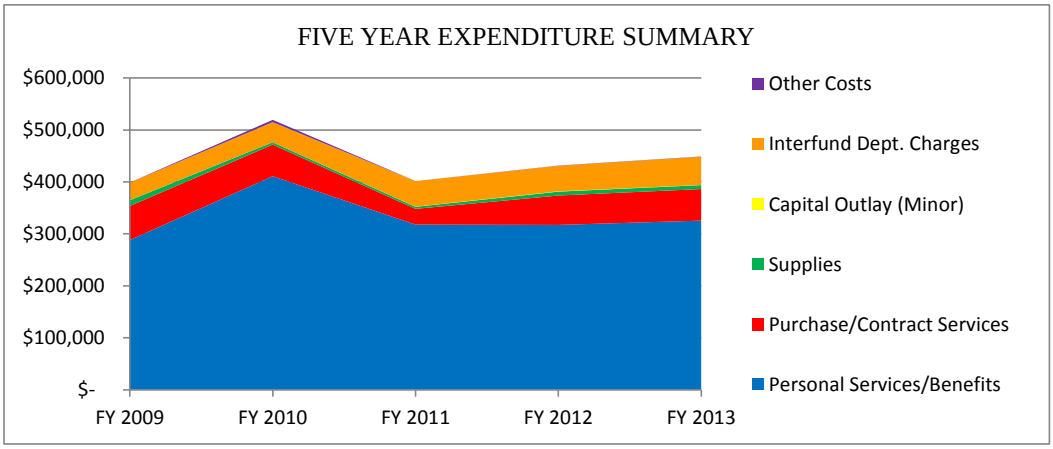
**Goal: Continue established formal Erosion & Sedimentation Control Program.**
Objective:
1. All applicable Engineering Division personnel have obtained required plan review and inspection re-certifications.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | Adopted | Actual | Adopted | Projected | Base |
| Number of street and/or drainage projects completed | 6 | 6 | 9 | 12 | 14 |
| Dollar amount of projects completed | $432,500 | $288,800 | $1,191,500 | $878,000 | $1,967,000 |
| Linear miles of City streets resurfaced with LMIG funds | 0.672 | 1.608 | 1.9 | 1.845 | 2 |
| Dollar value of City streets resurfaced with LMIG funds | $50,000 | $130,000 | $190,000 | $185,000 | $200,000 |
| Linear miles of City streets resurfaced with City funds | 2 | 0.95 | 1 | 0.75 | 1.33 |
| Dollar value of City streets resurfaced with City funds | $200,000 | $52,451 | $100,000 | $150,000 | $200,000 |
| Linear miles of City streets | 115.69 | 119.9 | 119.9 | 120.1 | 120.5 |
| Percentage of City streets resurfaced in fiscal year | 2.20% | 2.13% | 1.59% | 2.16% | 2.76% |
| Linear miles of State or Federal highways resurfaced by GDOT | 0 | 0 | 3.2 | 3.2 | 0 |
| Linear miles of State or Federal highways inside the City | 20.05 | 20.05 | 20.05 | 20.05 | 20.05 |
| Percentage of State or Federal highways resurfaced in FY | 0.00% | 0.00% | 16.00% | 16.00% | 0.00% |
| Linear miles of new City streets constructed by the City or dedicated by private developers | 4.21 | 4.21 | 0.2 | 0.19 | 0.37 |
| Linear miles of unpaved streets remaining in the City | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 317,881 | $ 317,215 | $ 325,542 | 2.63% |
| Purchase/Contract Services | $ 30,277 | $ 56,610 | $ 60,755 | 7.32% |
| Supplies | $ 3,958 | $ 7,550 | $ 7,600 | 0.66% |
| Capital Outlay (Minor) | $ 306 | $ 600 | $ 300 | -50.00% |
| Interfund Dept. Charges | $ 49,103 | $ 48,955 | $ 54,324 | 10.97% |
| Other Costs | $ 76 | $ 500 | $ 500 | 0.00% |
| Total Expenditures | $ 401,601 | $ 431,430 | $ 449,021 | 4.08% |



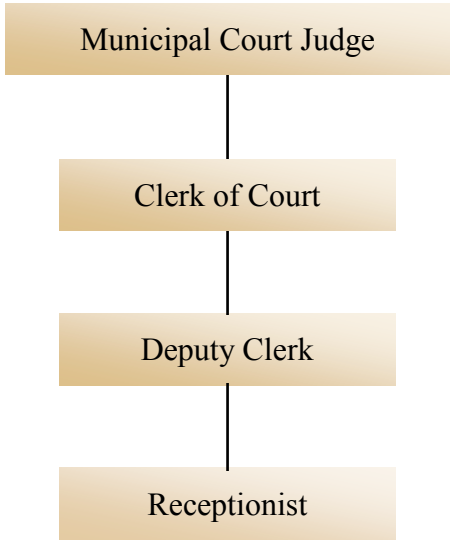
**FUND 100 - GENERAL FUND** **DEPT - 1575 - ENGINEERING**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 266,544 | $ 268,269 | $ 273,570 |
| 51.1301 | Overtime | $ - | $ 500 | $ 500 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 266,544* | *$ 268,769* | *$ 274,070* |
| 51.2201 | Social Security (FICA) Contributions | $ 21,740 | $ 20,511 | $ 20,966 |
| 51.2401 | Retirement Contributions | $ 23,229 | $ 20,255 | $ 21,926 |
| 51.2701 | Workers Compensation | $ 6,318 | $ 7,630 | $ 8,580 |
| 51.2901 | Employment Physicals | $ 50 | $ - | $ - |
| 51.2903 | Hepatitis/Flu Vaccine | $ - | $ 50 | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 51,337* | *$ 48,446* | *$ 51,472* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 317,881 | $ 317,215 | $ 325,542 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1202 | Engineering Fees | $ 2,975 | $ 4,000 | $ 4,000 |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 2,975* | *$ 4,000* | *$ 4,000* |
| 52.2201 | Rep. and Maint. (Equipment) | $ 3,702 | $ 3,000 | $ 3,500 |
| 52.2202 | Rep. and Maint. (Vehicles) | $ 746 | $ 900 | $ 1,500 |
| 52.2203 | Rep. and Maint. (Labor) | $ 140 | $ 825 | $ 1,500 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 593 | $ 1,150 | $ 1,000 |
| 52.2210 | Traffic Signals | $ 4,754 | $ 13,000 | $ 20,000 |
| 52.2220 | Traffic Calming | $ - | $ 1,500 | $ 1,200 |
| 52.2320 | Equipment Rentals | $ 114 | $ 800 | $ 250 |
| *52.2000* | *Sub-total: Property Services* | *$ 10,049* | *$ 21,175* | *$ 28,950* |
| 52.3101 | Insurance, Other than Benefits | $ 1,369 | $ 5,110 | $ 1,500 |
| 52.3201 | Telephone | $ 210 | $ 200 | $ 250 |
| 52.3203 | Cellular Phones | $ 2,249 | $ 2,000 | $ 2,000 |
| 52.3206 | Postage | $ 122 | $ 275 | $ 275 |
| 52.3301 | Advertising | $ 460 | $ 700 | $ 650 |
| 52.3401 | Printing and Binding | $ 98 | $ 300 | $ 300 |
| 52.3501 | Travel | $ 9,205 | $ 11,000 | $ 11,000 |
| 52.3601 | Dues and Fees | $ 757 | $ 550 | $ 580 |
| 52.3701 | Education and Training | $ 822 | $ 1,700 | $ 1,700 |
| 52.3702 | Public Education and Outreach | $ - | $ 400 | $ 350 |
| 52.3801 | Licenses | $ - | $ 200 | $ 200 |
| 52.3851 | Contract Labor | $ 1,961 | $ 9,000 | $ 9,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 17,253* | *$ 31,435* | *$ 27,805* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 30,277 | $ 56,610 | $ 60,755 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 723 | $ 800 | $ 650 |
| 53.1105 | Uniforms | $ 60 | $ 300 | $ 300 |
| 53.1106 | General Supplies and Materials | $ 105 | $ 700 | $ 650 |
| 53.1113 | Traffic Signs | $ 150 | $ 1,000 | $ 950 |
| 53.1270 | Gasoline/Diesel | $ 2,381 | $ 2,500 | $ 2,950 |
| 53.1301 | Food | $ - | $ 200 | $ 200 |
| 53.1401 | Books and Periodicals | $ 385 | $ 900 | $ 900 |
| 53.1601 | Small Tools and Equipment | $ 154 | $ 1,150 | $ 1,000 |

**FUND 100 - GENERAL FUND** **DEPT - 1575 - ENGINEERING**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 53.0000 | TOTAL SUPPLIES | $ 3,958 | $ 7,550 | $ 7,600 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ 306 | $ 300 | $ 300 |
| 54.2501 | Other Equipment | $ - | $ 300 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 306 | $ 600 | $ 300 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 47,280 | $ 47,280 | $ 52,255 |
| 55.2402 | Life and Disability | $ 1,823 | $ 1,675 | $ 1,670 |
| 55.2403 | Wellness Program | $ - | $ - | $ 399 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 49,103 | $ 48,955 | $ 54,324 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 76 | $ 500 | $ 500 |
| 57.0000 | TOTAL OTHER COSTS | $ 76 | $ 500 | $ 500 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 401,601** | **$ 431,430** | **$ 449,021** |

# MUNICIPAL COURT



MUNICIPAL COURT

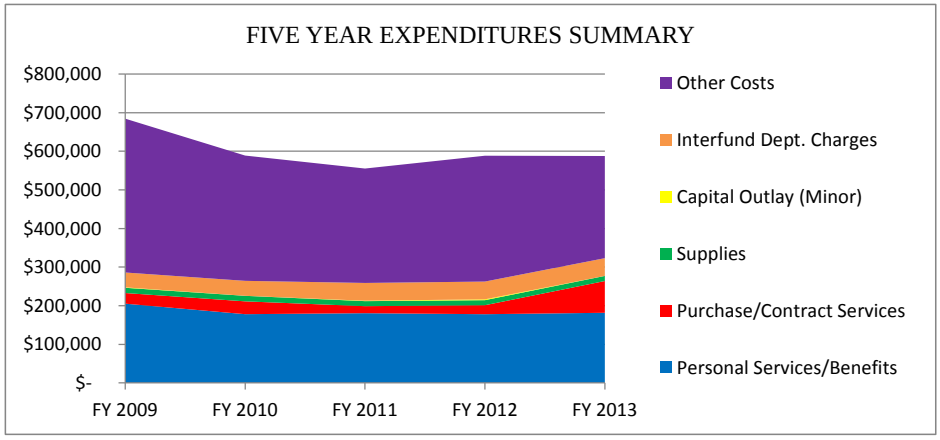
This department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering, all cases, notifying people of their docket time, and collecting all fines and forfeitures.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | Adopted | Actual | Adopted | Projected | Base |
| Number of Days Court in Session | 72 | 72 | 72 | 72 | 72 |
| Number of Dockets Prepared | 412 | 312 | 192 | 312 | 312 |
| Number of Cases Docketed | 11,000 | 11,136 | 11,000 | 11,000 | 11,000 |
| Average Number of Cases per Court Day | 152 | 155 | 152 | 152 | 152 |
| Number of FTE Employees | 3 | 3 | 3 | 3 | 3 |
| Average Number of Cases Processed per Employee | 3,667 | 3,712 | 3,667 | 3,667 | 3,667 |
| Amount of Fines and Forfeitures Collected | $1,300,000 | $1,171,995 | $1,260,000 | $1,200,000 | $1,200,000 |
| Total Operating Expenses | $621,046 | $555,219 | $588,404 | $519,909 | $587,669 |
| Operating Expenses as a Percentage of Fines and Forfeitures | 47.77% | 47.37% | 32.77% | 43.33% | 48.97% |
| Operating Expenses per FTE employee | $207,015 | $185,073 | $196,632 | $173,303 | $195,890 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 180,542 | $ 177,937 | $ 181,588 | 2.05% |
| Purchase/Contract Services | $ 18,173 | $ 23,276 | $ 82,284 | 253.51% |
| Supplies | $ 13,051 | $ 13,050 | $ 13,150 | 0.77% |
| Capital Outlay (Minor) | $ 1,061 | $ 2,200 | $ - | -100.00% |
| Interfund Dept. Charges | $ 46,035 | $ 45,984 | $ 46,047 | 0.14% |
| Other Costs | $ 296,357 | $ 325,957 | $ 264,600 | -18.82% |
| Total Expenditures | $ 555,219 | $ 588,404 | $ 587,669 | -0.12% |



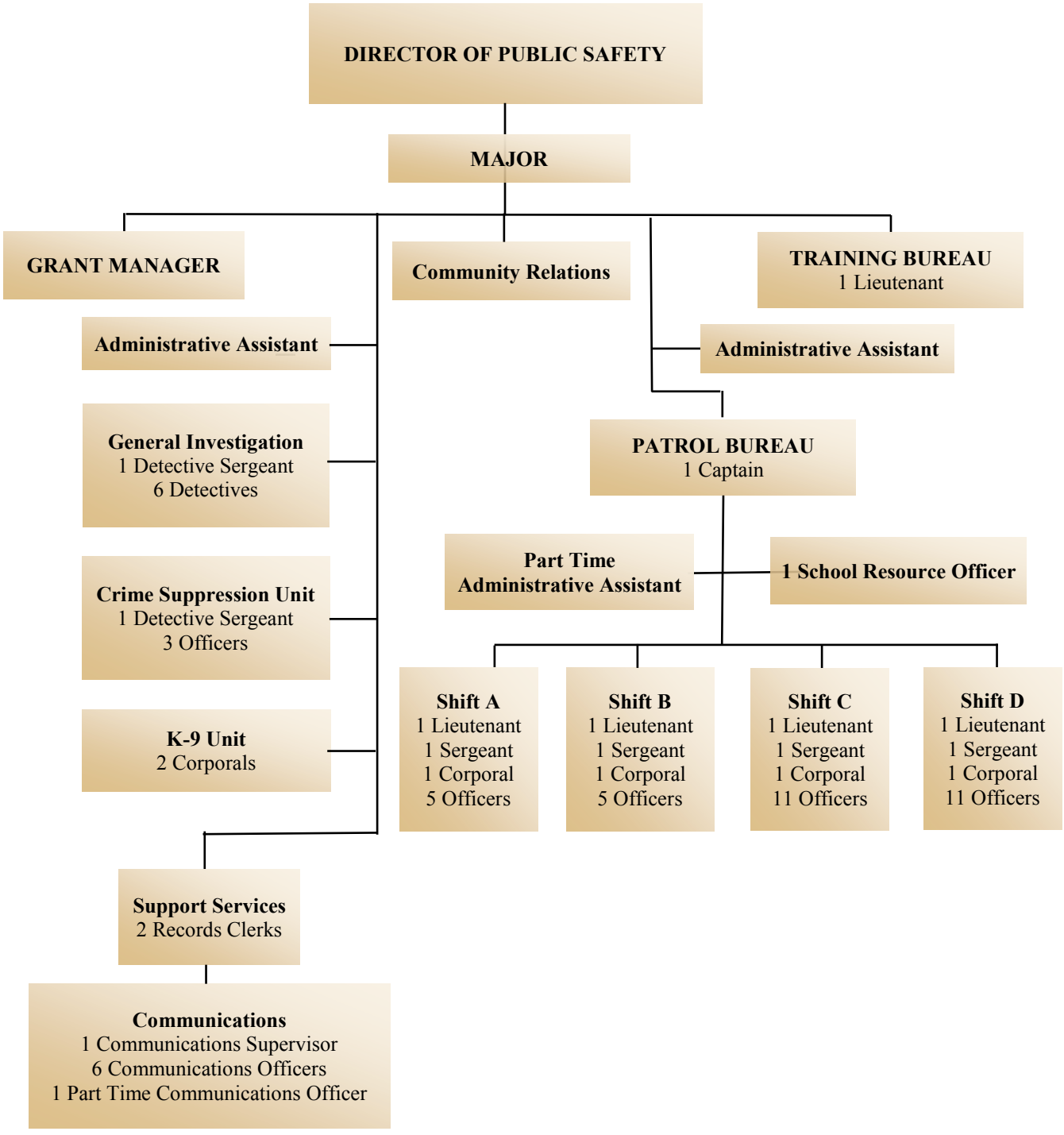
**FUND 100 - GENERAL FUND** **DEPT - 2650 - MUNICIPAL COURT**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 153,018 | $ 153,351 | $ 156,433 |
| 51.1301 | Overtime | $ - | $ 300 | $ 300 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 153,018* | *$ 153,651* | *$ 156,733* |
| 51.2201 | Social Security (FICA) Contributions | $ 10,851 | $ 11,754 | $ 11,990 |
| 51.2401 | Retirement Contributions | $ 16,374 | $ 10,698 | $ 12,539 |
| 51.2701 | Workers Compensation | $ 238 | $ 1,834 | $ 326 |
| 51.2903 | Hepatitis/Flu Vaccine | $ 60 | $ - | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 27,523* | *$ 24,286* | *$ 24,855* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 180,541 | $ 177,937 | $ 181,588 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1210 | Interpreter | $ 1,115 | $ 100 | $ 100 |
| 52.1211 | Public Defender Services | $ 9,608 | $ 14,000 | $ 15,000 |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 10,723* | *$ 14,100* | *$ 15,100* |
| 52.2204 | Rep. and Maint. (Bldg. & Grounds) | $ 1,091 | $ 1,200 | Moved to Governm |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 230 | $ 300 | $ 300 |
| 52.2320 | Equipment Rental | $ 307 | $ - | $ - |
| *52.2000* | *Sub-total: Property Services* | *$ 1,627* | *$ 1,500* | *$ 300* |
| 52.3101 | Insurance, Other than Benefits | $ 1,259 | $ 1,291 | $ 1,284 |
| 52.3201 | Telephone | $ 2,612 | $ 2,485 | $ 2,000 |
| 52.3203 | Cellular Phone | $ 337 | $ 400 | $ 400 |
| 52.3206 | Postage | $ 484 | $ 900 | $ 1,000 |
| 52.3501 | Travel | $ 518 | $ 1,200 | $ 1,200 |
| 52.3601 | Dues and Fees | $ 89 | $ 200 | $ 200 |
| 52.3701 | Education and Training | $ 525 | $ 1,200 | $ 800 |
| 52.3903 | Jail | $ - | $ - | $ 60,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 5,824* | *$ 7,676* | *$ 66,884* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 18,173 | $ 23,276 | $ 82,284 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 1,269 | $ 1,500 | $ 1,800 |
| 53.1106 | General Supplies and Materials | $ 129 | $ 200 | $ 200 |
| 53.1230 | Electricity | $ 11,523 | $ 10,800 | $ 10,800 |
| 53.1401 | Books & Periodicals | $ 130 | $ 300 | $ 150 |
| 53.1601 | Small Tools and Equipment | $ - | $ 250 | $ 200 |
| 53.0000 | TOTAL SUPPLIES | $ 13,051 | $ 13,050 | $ 13,150 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ 1,061 | $ 2,000 | $ - |
| 54.2501 | Other Equipment | $ - | $ 200 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 1,061 | $ 2,200 | $ - |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 44,788 | $ 44,788 | $ 44,789 |
| 55.2402 | Life and Disability | $ 1,247 | $ 1,196 | $ 939 |
| 55.2403 | Wellness Program | $ - | $ - | $ 319 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 46,035 | $ 45,984 | $ 46,047 |

**FUND 100 - GENERAL FUND** **DEPT - 2650 - MUNICIPAL COURT**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 57 | OTHER COSTS | | | |
| 57.2003 | DA/Victim | $ 42,277 | $ 45,000 | $ 36,000 |
| 57.2004 | Peace Officer's A&B Fund | $ 48,409 | $ 50,000 | $ 48,000 |
| 57.2005 | Peace Officier's Pros. Train. | $ 82,108 | $ 85,000 | $ 75,000 |
| 57.2006 | Georgia Department of Treasury | $ 3,760 | $ 5,300 | $ 3,000 |
| 57.2007 | Georgia Crime Victim Emergency | $ 2,688 | $ 3,600 | $ 1,200 |
| 57.2010 | DHR Financial Services | $ 7,688 | $ 9,800 | $ 3,200 |
| 57.2011 | Indigent Fees | $ 86,137 | $ 93,507 | $ 80,000 |
| 57.2012 | Driver's Ed & Training Fund | $ 23,169 | $ 33,000 | $ 18,000 |
| 57.3401 | Miscellaneous Expenses | $ 130 | $ 750 | $ 200 |
| 57.6001 | Over/Short | $ (10) | $ - | $ - |
| 57.0000 | TOTAL OTHER COSTS | $ 296,357 | $ 325,957 | $ 264,600 |
| | | | | |
| | **TOTAL EXPENDITURES AND OTHER** | **$ 555,219** | **$ 588,404** | **$ 587,669** |

# POLICE DEPARTMENT



POLICE DEPARTMENT

This department is headed by the Director of Public Safety. Police headquarteres are located at 25 West Grady Street. The department has 63 sworn officers and 12 civilian personnel, primarily in records and dispatching. The department offers a full range of policing services, including preventive patrol, traffic enforcement, criminal investigations, crime prevention, drug education, drug enforcement and a special response team to deal with unusually sensitive incidents.

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration. The department is structured with four Bureaus: Administrative Bureau, Patrol Bureau, Operations Bureau, and Training Bureau.

The Administrative Bureau is responsible for planning, organizing, coordinating, and directing all activities and operations in the police department, formulate policies and procedures - rules and regulations based on best practices and proven methods for law enforcement, prepares and monitors a comprehensive budget, and promotes the police department to all citizens through community related programs such as Citizens Police Academy, Crime Reports, TipSoft, and NIXLE.

The Patrol Bureau is responsible for preventive patrol, traffic enforcement, and response to calls for service. The Bureau is divided into four shifts so that protection is provided 24 hours per day, 7 days per week. Officers typically work a 43-hour work-week, counting time spent writing reports and attending the various courts in which their cases are presented. The Bureau also has an officer assigned to the Statesboro High School as a School Resource Officer.

The Operations Bureau is comprised of Criminal Investigations and Support Services Sections. Criminal Investigations responsible for in-depth investigations of crimes in order to build successful cases for prosecution. The Bureau works closely with the district attorney's staff and agents from the Georgia Bureau of Investigation, Federal Bureau of Investigation, the Bulloch County Sheriff's Office, and the GSU Police Department. The Crime Suppression Unit is also under the Operations Bureau and is responsible for targeting violent crime and drugs. The K-9 Unit is assigned to the Oper Bureau and supports both Operations and Patrol Bureaus by providing two certified canines and certified K-9 Handlers. Support Services is a part of the Operations Bureau and is responsible for dispatching calls for service and request, records retention and records request, computer maintenance, and front counter reception.

The Training Bureau is responsible for all departmental training, recruiting, hiring process, maintenance of all department weapons, overseeing and supervision of the Field Training Officer (FTO) program. The Training Bureau is also resonsible for the upkeep, maintenance, scheduling, safety and operations of the department firing range.

GOALS & OBJECTIVES

**Goal: Decrease the amount of traffic accidents within the City.**
Objectives:
1. Provide extra patrol and enforcement in known high accident areas.
2. Work with the City Engineer's Office to identify road alignment or other design factors needing correction.

**Goal: Decrease the amount of drug-related crime within the City.**
Objectives:
1. Continue to work with our partners, Bulloch County Drug Suppression Team, Tri-Circuit Drug Task Force Georgia Southern University Police Department and DEA Task Force to increase seizures by 10%.
2. Work with the Code Compliance Officers to identify and remove dilapidated properties being used as drug houses.
3. Continue support of the Crime Suppression Unit targeting illegal drug sales, Street Gangs and other criminal activities which may be associated with illegal drugs.

**Goal: Decrease the amount of crime related to physical assaults.**
Objectives:
1. Work with DFACS and other agencies to thouroughly investigate and prosecute cases of child abuse

and sexual assault against children.
2. Continue to aggressively apprehend and prosecute offenders that commit physical assaults.
3. Reduce the number of Crimes Against Persons by 5%.

**Goal: Continue to maintain high professional standards and meet our primary mission statement and core values**
Objectives:
1. Obtain our Georgia Certification through re-applying to GACP and completing an update and review of all SOPs.
2. Obtain our National Accreditdation through CALEA.
3. Develop a more clearly defined career ladder to further develop all members of the agency.
4. Continue to upgrade equipment by earmarking all confiscated assets forfeitures for purchase of Police Department equipment.
5. Hold ourselves accountable to our primary mission and core values by leading by example and engaged leadership and personal accountability.
6. Re-develope our SOP on discipline and performance evaluation system to a more acountable and updated system.

PERFORMANCE MEASURES

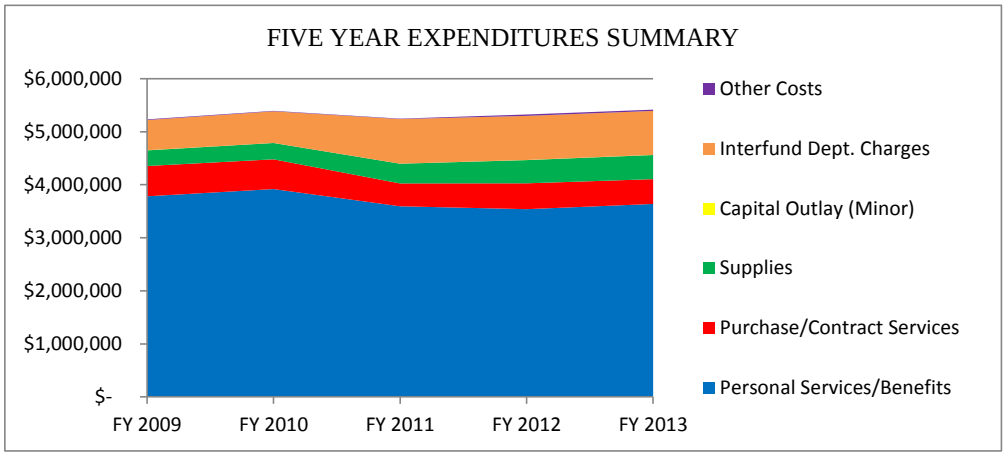
| | | FY 2011 | | FY 2012 | FY 2013 |
|---|---|---|---|---|---|
| **UCR PART I CRIMES** | | **Actual** | **Cleared** | **Projected** | **Base** |
| Criminal Homicide | | 1 | 1 | 1 | 0 |
| Rape | | 8 | 7 | 9 | 8 |
| Robbery-Firearm | | 35 | 14 | 35 | 31 |
| Robbery-Knife/Cutting Tool | | 2 | 1 | 2 | 2 |
| Robbery-Other Weapon | | 0 | 0 | 1 | 0 |
| Robbery-Hands/Fists | | 21 | 8 | 24 | 23 |
| Agg. Assault-Firearm | | 10 | 6 | 11 | 8 |
| Agg. Assault-Knife/Cutting | | 16 | 17 | 14 | 13 |
| Agg. Assault-Other Weapon | | 7 | 7 | 9 | 8 |
| Battery-Hands, Fists, Etc. | | 223 | 215 | 221 | 207 |
| Other Assaults-No Weap | | 506 | 500 | 470 | 467 |
| Burglary-Forcible Entry | | 187 | 45 | 204 | 185 |
| Burglary-Non-Forcible Entry | | 122 | 35 | 151 | 133 |
| Larceny-Thefts | | 906 | 704 | 1,131 | 1,053 |
| Motor Veh. Thefts-Auto | | 18 | 10 | 28 | 24 |
| Motor Veh. Thefts-Trucks | | 7 | 4 | 13 | 12 |
| Motor Veh. Thefts-Other | | 4 | 2 | 6 | 5 |
| Arson | | 5 | 2 | 2 | 3 |
| **TOTALS** | | 2,078 | 1,578 | 2,332 | 2,182 |
| Incident Clearance Rate for 2010 = 80**%** | | | | | |
| **V.G.C.S.A.** | | | | | |
| **Statesboro Police Department** | | | | | |
| Felony Drug Arrests | | 145 | 145 | 219 | 203 |
| Misd. Drug Arrests | | 215 | 215 | 164 | 173 |
| **UCR PART I CRIMES** | | | | | |
| **Total of All Part I Crimes** | Population | | | | |
| Total of Part I crimes per 1,000 population for City | 29,000 | 72 | 72 | 72 | 72 |
| Including Georgia Southern University, E. Georgia College (off-campus/23,000) as of 2010 | 52,000 | 40 | 40 | 40 | 40 |

POLICE CRIMINAL INVESTIGATIONS DEPARTMENT

| | FY 2011 Actual | FY 2011 Cleared | FY 2012 Projected | FY 2013 Base |
|---|---|---|---|---|
| **Criminal Investigations Division** | | | | |
| CID Cases cleared by Arrest | 517 | | 467 | 417 |
| CID Cases cleared Administratively | 517 | | 634 | 697 |
| CID Cases open at year end | 689 | | 622 | 555 |
| Total CID caseload for year | 1,617 | | 1,507 | 1,397 |
| Average Caseload of CID Officers | 202 | | 188 | 175 |
| CID Case Clearance Rate | 64.0% | | 60.0% | 60.0% |
| Number of CID Sworn Officers | 8 | | 8 | 8 |
| | | | | |
| **Personnel and Equipment** | | | | |
| | | | | |
| Number of FTE Employees | 75 | | 75 | 75 |
| Number of Part-Time Employees | 0 | | 2 | 2 |
| Number of FTE Sworn Police Officers | 63 | | 63 | 63 |
| Number of Patrol Vehicles in service | 48 | | 48 | 48 |
| Number of Detective Vehicles in service | 9 | | 9 | 9 |
| Number of Administrative Vehicles | 4 | | 4 | 4 |
| Number of CSU Vehicles (DJA Grant) | 5 | | 5 | 5 |
| Number of Special Use Vehicles* (*ATV's, Larger Trucks & Trailers, ERT Van, P/U) | 7 | | 7 | 7 |
| Number of Vehicle camera units in service | 37 | | 37 | 37 |
| Number of Vehicle & Handheld radar units in service | 31 | | 31 | 31 |
| Number of Taser units in service | 59 | | 59 | 59 |
| | | | | |
| Total Calls for Service for FY | 82,532 | | 83,000 | 84,000 |
| Average Calls for Service per Sworn Officer [Minus Admin and CID officers (15)] | 1,310 | | 1,318 | 1,333 |
| Operating Expenditures | $5,246,725 | | $5,292,508 | $5,416,114 |
| Average Cost per Call for Service | $63.57 | | $63.77 | $64.48 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 3,593,999 | $ 3,539,784 | $ 3,638,158 | 3% |
| Purchase/Contract Services | $ 430,848 | $ 487,318 | $ 467,874 | -4% |
| Supplies | $ 372,175 | $ 438,440 | $ 455,250 | 4% |
| Capital Outlay (Minor) | $ 138 | $ 2,500 | $ 2,500 | 0% |
| Interfund Dept. Charges | $ 842,212 | $ 830,288 | $ 828,832 | 0% |
| Other Costs | $ 7,353 | $ 26,500 | $ 23,500 | -11% |
| Total Expenditures | $ 5,246,725 | $ 5,324,830 | $ 5,416,114 | 2% |



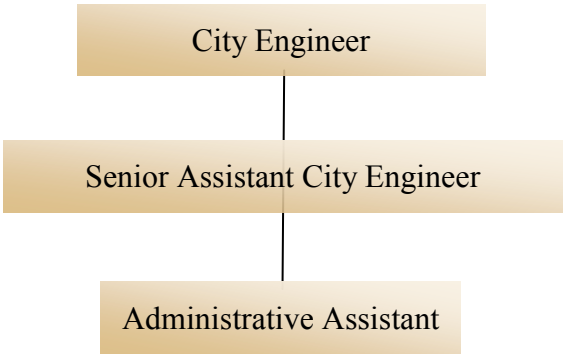
**FUND 100 - GENERAL FUND** **DEPT - 3200 - POLICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 2,926,291 | $ 2,850,317 | $ 2,903,129 |
| 51.1301 | Overtime | $ 129,454 | $ 150,000 | $ 170,000 |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 3,055,745* | *$ 3,000,317* | *$ 3,073,129* |
| 51.2201 | Social Security (FICA) Contributions | $ 217,166 | $ 228,513 | $ 233,554 |
| 51.2401 | Retirement Contributions | $ 254,050 | $ 218,103 | $ 244,543 |
| 51.2701 | Workers Compensation | $ 63,351 | $ 84,736 | $ 82,982 |
| 51.2901 | Employment Physicals | $ 1,636 | $ 4,000 | $ 2,000 |
| 51.2902 | Employee Drug Screening Tests | $ 1,630 | $ 1,500 | $ 1,500 |
| 51.2903 | Flu/Hepatitis B Vaccine | $ 420 | $ 800 | $ 450 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 538,254* | *$ 537,652* | *$ 565,029* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 3,593,999 | $ 3,537,969 | $ 3,638,158 |
| | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2101 | Cleaning Services | $ - | $ - | $ 4,500 |
| 52.2201 | Rep. and Maint. (Equipment) | $ 43,399 | $ 63,358 | $ 32,626 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 72,475 | $ 66,000 | $ 75,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 52,181 | $ 126,500 | $ 126,500 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 1,328 | $ - | $ 15,200 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 7,296 | $ 1,815 | $ 7,750 |
| 52.2320 | Rentals | $ 1,273 | $ 7,500 | $ 8,400 |
| *52.2000* | *Sub-total: Property Services* | *$ 177,952* | *$ 265,173* | *$ 269,976* |
| 52.3101 | Insurance other than Benefit | $ 107,753 | $ 78,675 | $ 109,908 |
| 52.3201 | Telephone | $ 13,646 | $ 17,000 | $ 10,000 |
| 52.3204 | Pagers | $ 880 | Moved to Tech F | $ - |
| 52.3206 | Postage | $ 2,224 | $ 3,000 | $ 3,000 |
| 52.3301 | Advertising | $ 2,700 | $ 4,000 | $ 4,000 |
| 52.3401 | Printing and Binding | $ 593 | $ 1,100 | $ 3,500 |
| 52.3501 | Travel | $ 32,485 | $ 32,000 | $ 30,000 |
| 52.3601 | Dues and Fees | $ 4,543 | $ 5,985 | $ 7,490 |
| 52.3701 | Education and Training | $ 17,203 | $ 32,200 | $ 30,000 |
| 52.3903 | Jail | $ 70,680 | $ 50,000 | $ - |
| 52.3906 | Contracted Services | $ 189 | $ - | $ - |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 252,896* | *$ 223,960* | *$ 197,898* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 430,848 | $ 489,133 | $ 467,874 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 16,951 | $ 14,760 | $ 19,500 |
| 53.1102 | Parts and Materials (K-9) | $ - | $ 1,865 | $ 800 |
| 53.1103 | Chemicals (K-9 Medical) | $ 2,429 | $ 2,785 | $ 3,800 |
| 53.1104 | Janitorial Supplies | $ 195 | $ 1,500 | $ 1,500 |
| 53.1105 | Uniforms and Turnout Gear | $ 45,690 | $ 52,180 | $ 65,000 |
| 53.1106 | General Supplies and Materials | $ 7,034 | $ 9,500 | $ 9,000 |
| 53.1107 | CID Supplies | $ 13,066 | $ 26,800 | $ 26,100 |
| 53.1230 | Electricity | $ 89,523 | $ 82,080 | $ 82,080 |
| 53.1270 | Gasoline/Diesel | $ 185,049 | $ 234,900 | $ 234,900 |
| 53.1301 | Food | $ 3,545 | $ 4,500 | $ 5,000 |
| 53.1401 | Books and Periodicals | $ 2,895 | $ 2,000 | $ 2,000 |

**FUND 100 - GENERAL FUND** **DEPT - 3200 - POLICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 53.1601 | Small Tools and Equipment | $ 5,796 | $ 5,570 | $ 5,570 |
| 53.0000 | TOTAL SUPPLIES | $ 372,174 | $ 438,440 | $ 455,250 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.1208 | Training Complex | $ - | $ 1,500 | $ 1,500 |
| 54.2301 | Furniture and Fixtures | $ 138 | $ 1,000 | $ 1,000 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 138 | $ 2,500 | $ 2,500 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 822,146 | $ 812,529 | $ 805,577 |
| 55.2402 | Llife and Disability | $ 20,066 | $ 17,759 | $ 17,237 |
| 55.2403 | Wellness Program | $ - | $ - | $ 6,018 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 842,212 | $ 830,288 | $ 828,832 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.2001 | GBI Fingerprint Fees | $ - | $ 9,000 | $ - |
| 57.3401 | Miscellaneous Expenses | $ 2,219 | $ 2,500 | $ 6,500 |
| 57.3407 | C.O.P | $ 3,886 | $ 5,000 | $ 9,000 |
| 57.9000 | Contingencies | $ 1,249 | $ 10,000 | $ 8,000 |
| 57.0000 | TOTAL OTHER COSTS | $ 7,353 | $ 26,500 | $ 23,500 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 5,246,725** | **$ 5,324,830** | **$ 5,416,114** |

# PUBLIC WORKS ADMINISTRATION DIVISION



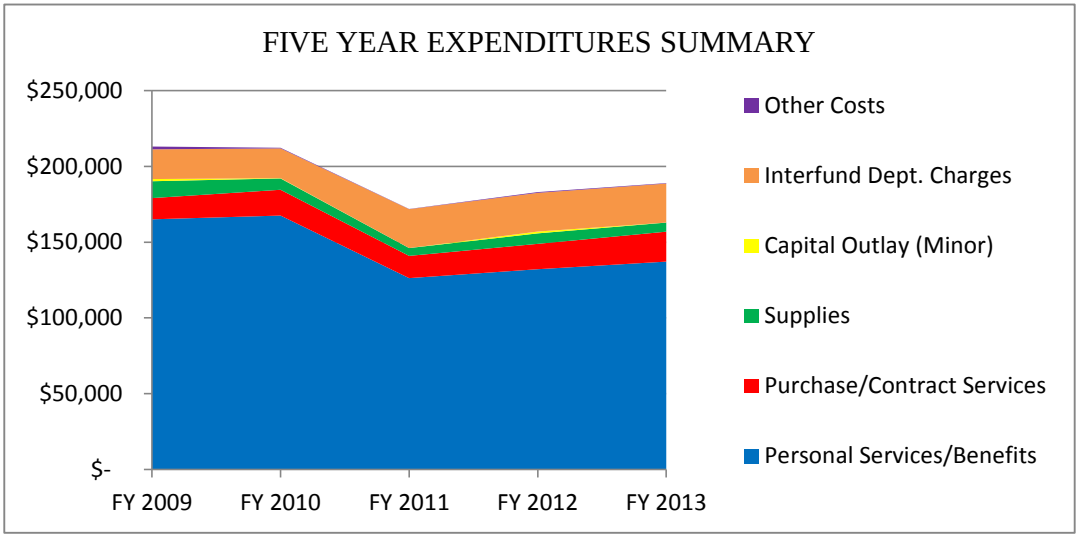
PUBLIC WORKS ADMINISTRATION DIVISION

This division (and the other public works related divisions: streets, parks, solid waste collection, solid waste disposal and fleet maintenance) is managed by the Senior Assistant City Engineer.* A description of each public works division can be found in the corresponding section.

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 126,250 | $ 132,127 | $ 137,144 | 3.80% |
| Purchase/Contract Services | $ 14,673 | $ 16,733 | $ 19,755 | 18.06% |
| Supplies | $ 5,166 | $ 6,907 | $ 6,000 | -13.13% |
| Capital Outlay (Minor) | $ - | $ 1,200 | $ - | -100.00% |
| Interfund Dept. Charges | $ 25,637 | $ 25,538 | $ 25,742 | 0.80% |
| Other Costs | $ 137 | $ 500 | $ 300 | -40.00% |
| Total Expenditures | $ 171,863 | $ 183,005 | $ 188,941 | 3.24% |

* As implied, this division provides fiscal and operational management of the other Public Works related divisions.

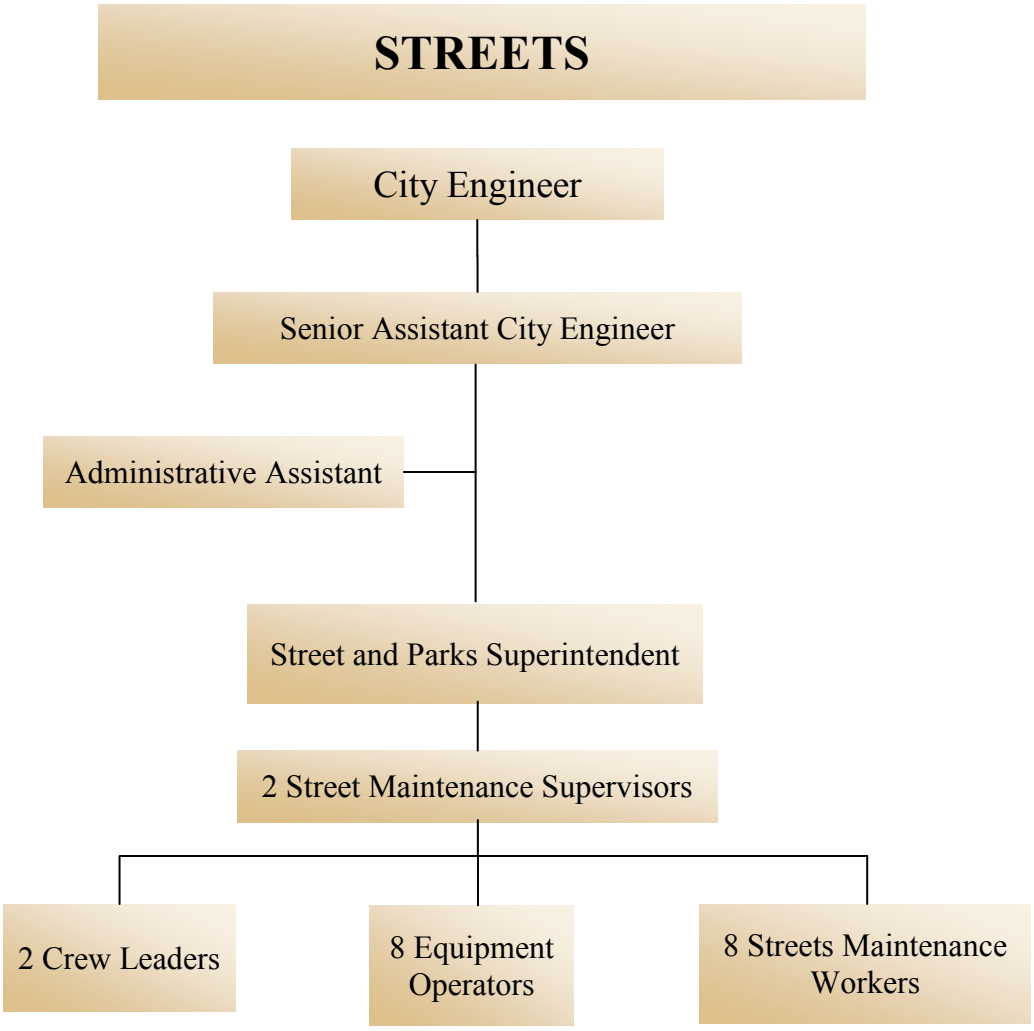


**FUND 100 - GENERAL FUND** **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 106,488 | $ 110,314 | $ 114,274 |
| 51.1301 | Overtime | $ 45 | $ 510 | $ 510 |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 106,533* | *$ 110,824* | *$ 114,784* |
| 51.2201 | Social Security (FICA) Contributions | $ 7,440 | $ 8,278 | $ 8,781 |
| 51.2401 | Retirement Contributions | $ 9,406 | $ 8,339 | $ 9,183 |
| 51.2701 | Workers Compensation | $ 2,841 | $ 4,448 | $ 4,017 |
| 51.2902 | Employee Drug Screening Tests | $ - | $ 113 | $ 254 |
| 51.2903 | Hepatitis/Flu Vaccine | $ 30 | $ 125 | $ 125 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 19,717* | *$ 21,303* | *$ 22,360* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 126,250 | $ 132,127 | $ 137,144 |
| | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2201 | Rep. and Maint. (Equipment) | $ 7,105 | $ 5,500 | $ 7,200 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 543 | $ 1,200 | $ 1,200 |
| 52.2203 | Rep. and Maint. (Labor) | $ - | $ 607 | $ 900 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 122 | $ 1,000 | $ 1,000 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 230 | $ 500 | $ 500 |
| 52.2320 | Rentals | $ 320 | $ 1,000 | $ 1,000 |
| *52.2000* | *Sub-total: Property Services* | *$ 8,320* | *$ 9,807* | *$ 11,800* |
| 52.3101 | Insurance, Other than Benefits | $ 1,868 | $ 903 | $ 1,905 |
| 52.3201 | Telephone | $ 1,911 | $ 1,700 | $ 1,700 |
| 52.3203 | Cellular Phones | $ 827 | $ 900 | $ 800 |
| 52.3206 | Postage | $ - | $ 75 | $ 50 |
| 52.3301 | Advertising | $ 684 | $ 733 | $ 800 |
| 52.3401 | Printing and Binding | $ - | $ 170 | $ - |
| 52.3501 | Travel | $ 2 | $ 1,000 | $ 1,000 |
| 52.3601 | Dues and Fees | $ 352 | $ 500 | $ 500 |
| 52.3701 | Education and Training | $ 708 | $ 945 | $ 1,200 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 6,353* | *$ 6,926* | *$ 7,955* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 14,673 | $ 16,733 | $ 19,755 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 305 | $ 1,500 | $ 800 |
| 53.1104 | Janitorial Supplies | $ 111 | $ 300 | $ 100 |
| 53.1105 | Uniforms | $ 65 | $ 300 | $ 300 |
| 53.1106 | General Supplies and Materials | $ - | $ 200 | $ 200 |
| 53.1270 | Gasoline/Diesel | $ 2,471 | $ 3,077 | $ 2,900 |
| 53.1301 | Food | $ 1,197 | $ 1,000 | $ 1,000 |
| 53.1401 | Books and Periodicals | $ 336 | $ 200 | $ 200 |
| 53.1601 | Small Tools and Equipment | $ 681 | $ 330 | $ 500 |
| 53.0000 | TOTAL SUPPLIES | $ 5,166 | $ 6,907 | $ 6,000 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2401 | Computers | $ - | $ 1,200 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ - | $ 1,200 | $ - |

**FUND 100 - GENERAL FUND** **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 24,882 | $ 24,882 | $ 24,882 |
| 55.2402 | Life and Disability | $ 755 | $ 656 | $ 700 |
| 55.2403 | Wellness Program | $ - | $ - | $ 160 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 25,637 | $ 25,538 | $ 25,742 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 137 | $ 500 | $ 300 |
| 57.0000 | TOTAL OTHER COSTS | $ 137 | $ 500 | $ 300 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 171,863** | **$ 183,005** | **$ 188,941** |


STREETS
City Engineer
Senior Assistant City Engineer
Administrative Assistant
Street and Parks Superintendent
2 Street Maintenance Supervisors
2 Crew Leaders
8 Equipment Operators
8 Streets Maintenance Workers

STREET DIVISION

The Street Division is responsible for the maintainance of city streets, drainage ditches, rights of ways, and easements. The division performs street sweeping, pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signals, street sign maintenance, right of way mowing, minor work on catch basins and similar drainage structures, and other such work. Large projects are typically contracted out, as the division is primarily staffed for maintenance only. Further, the division is also tasked with operating the city's mosquito abatement program. The division's operating budget is in the General Fund. Capital projects are in the CIP Fund and SPLOST Funds.

GOALS & OBJECTIVES

**Goal: Maintain the rights of ways and drainage system for compliance with standards and proper function.**
Objectives:

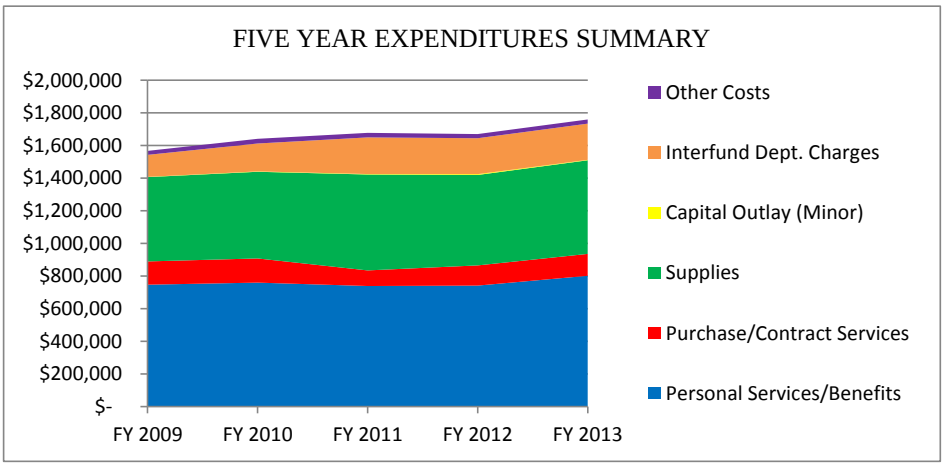
1. Improve web page to provide public with a resource to report street/drainage deficiencies and track their complaint
2. Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.
3. Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
4. Improve the quality of work to ensure repairs are completed promptly and efficiently.
5. Assist the City Engineer in identifying streets needing resurfacing, restriping or minor improvement.
6. Assist the needs of other city departments as requested to maintain fiscal responsibility.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | Adopted | Actual | Adopted | Projected | Base |
| Number of tons of asphalt used to | | | | | |
| Repair pot holes and utility cuts | 375 | 183 | 196 | 136 | 150 |
| Number of potholes patched | 650 | 463 | 574 | 400 | 400 |
| Number of utility cuts patched | 120 | 92 | 103 | 73 | 73 |
| Number of street signs replaced | 650 | 825 | 1,453 | 950 | 800 |
| Number of traffic signals repaired | 75 | 66 | 62 | 60 | 60 |
| Street sweeping tonnage | 550 | 517 | 587 | 525 | 550 |
| Number of miles of right of way being mowed | 65-70 | 65-70 | 65-70 | 60-65 | 60-65 |
| Number of feet of drainage canals cleaned | 16,500 | 14,700 | 16,500 | 11,000 | 11,000 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 738,221 | $ 740,895 | $ 800,870 | 8.09% |
| Purchase/Contract Services | $ 95,636 | $ 123,675 | $ 134,252 | 8.55% |
| Supplies | $ 588,014 | $ 554,350 | $ 573,975 | 3.54% |
| Capital Outlay (Minor) | $ 2,787 | $ 5,200 | $ 2,500 | -51.92% |
| Interfund Dept. Charges | $ 224,662 | $ 220,143 | $ 222,054 | 0.87% |
| Other Costs | $ 27,827 | $ 25,500 | $ 25,500 | 0.00% |
| Total Expenditures | $ 1,677,147 | $ 1,669,763 | $ 1,759,151 | 5.35% |

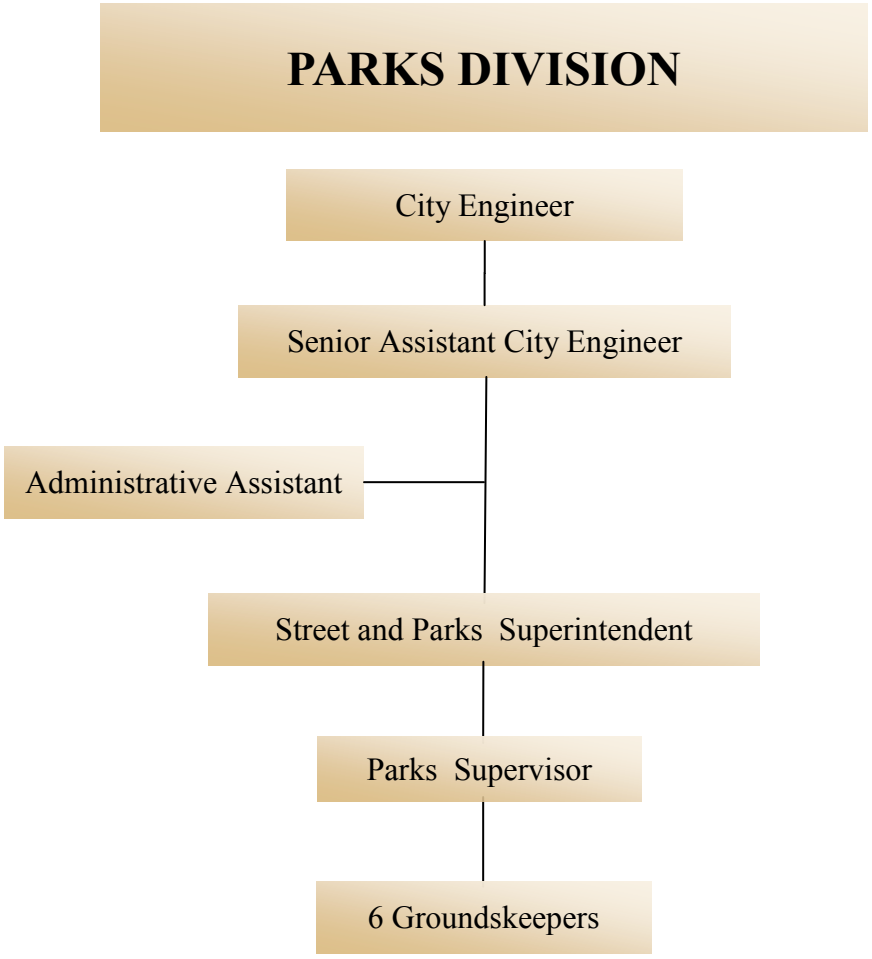


**FUND 100 - GENERAL FUND** **DEPT - 4200 - STREETS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 601,697 | $ 602,627 | $ 644,479 |
| 51.1301 | Overtime | $ 12,158 | $ 15,000 | $ 15,000 |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 613,855* | *$ 617,627* | *$ 659,479* |
| 51.2201 | Social Security (FICA) Contributions | $ 41,672 | $ 46,661 | $ 50,450 |
| 51.2401 | Retirement Contributions | $ 54,246 | $ 45,962 | $ 52,758 |
| 51.2701 | Workers Compensation | $ 26,962 | $ 29,758 | $ 37,458 |
| 51.2901 | Employment Physicals | $ 445 | $ 50 | $ 50 |
| 51.2902 | Employee Drug Screening Tests | $ 711 | $ 300 | $ 500 |
| 51.2903 | Hepatitis/ Flu Vaccine | $ 330 | $ 175 | $ 175 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 124,366* | *$ 122,906* | *$ 141,391* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 738,221 | $ 740,533 | $ 800,870 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2201 | Rep. and Maint. (Equipment) | $ 25,423 | $ 29,000 | $ 29,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 30,119 | $ 36,000 | $ 36,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 12,013 | $ 27,500 | $ 40,000 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 1,676 | $ 2,000 | $ 2,000 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 230 | $ 250 | $ 250 |
| 52.2320 | Rentals | $ 1,683 | $ 2,500 | $ 2,500 |
| *52.2000* | *Sub-total: Property Services* | *$ 71,143* | *$ 97,250* | *$ 109,750* |
| 52.3101 | Insurance other than Benefits | $ 10,933 | $ 14,375 | $ 11,152 |
| 52.3203 | Cellular Phones | $ 1,306 | $ 1,500 | $ 1,500 |
| 52.3301 | Advertising | $ 385 | $ 280 | $ 250 |
| 52.3401 | Printing and Binding | $ - | $ 120 | $ - |
| 52.3501 | Travel | $ 1,245 | $ 2,000 | $ 2,800 |
| 52.3601 | Dues and Fees | $ 1,006 | $ 1,500 | $ 1,500 |
| 52.3701 | Education and Training | $ 1,764 | $ 1,500 | $ 2,800 |
| 52.3852 | Contract Work/ Services | $ 6,406 | $ 4,000 | $ 3,000 |
| 52.3901 | Erosion Control (EPD) | $ 1,448 | $ 1,500 | $ 1,500 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 24,493* | *$ 26,775* | *$ 24,502* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 95,636 | $ 124,025 | $ 134,252 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 898 | $ 750 | $ 750 |
| 53.1102 | Parts and Materials | $ 6,692 | $ 7,000 | $ 7,000 |
| 53.1103 | Chemicals | $ 13,364 | $ 15,000 | $ 15,000 |
| 53.1104 | Janitorial Supplies | $ 411 | $ 500 | $ 400 |
| 53.1105 | Uniforms | $ 10,171 | $ 12,600 | $ 13,125 |
| 53.1106 | General Supplies and Materials | $ 24,833 | $ 25,000 | $ 25,000 |
| 53.1110 | Concrete/ Cor. Poly Pipes | $ 6,991 | $ 7,000 | $ 8,000 |
| 53.1111 | Traffic Operations Supplies | $ 5,218 | $ 6,000 | $ 6,000 |
| 53.1112 | Asphalt | $ 14,021 | $ 15,500 | $ 15,500 |
| 53.1113 | Signs | $ 13,377 | $ 16,000 | $ 1,600 |
| 53.1230 | Electricity | $ 1,035 | $ 2,000 | $ 2,000 |
| 53.1232 | Electricity - Street and Traffic Lights | $ 420,704 | $ 374,000 | $ 400,000 |
| 53.1240 | Bottled Gas | $ 1,055 | $ 800 | $ 800 |

**FUND 100 - GENERAL FUND** **DEPT - 4200 - STREETS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 53.1270 | Gasoline/Diesel | $ 61,866 | $ 66,000 | $ 72,600 |
| 53.1301 | Food | $ - | $ 12 | $ - |
| 53.1401 | Books and Periodicals | $ 7,377 | $ 200 | $ 200 |
| 53.1601 | Small Tools and Equipment | $ 2,787 | $ 6,000 | $ 6,000 |
| 53.0000 | TOTAL SUPPLIES | $ 590,801 | $ 554,362 | $ 573,975 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2401 | Computers | $ - | $ 1,200 | $ - |
| 54.2501 | Other Equipment | $ - | $ 4,000 | $ 2,500 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ - | $ 5,200 | $ 2,500 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 221,461 | $ 216,486 | $ 216,486 |
| 55.2402 | Life and Disability | $ 3,201 | $ 3,657 | $ 3,894 |
| 55.2403 | Wellness Program | $ - | $ - | $ 1,674 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 224,662 | $ 220,143 | $ 222,054 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3300 | Solid Waste Disposal | $ 27,182 | $ 25,000 | $ 25,000 |
| 57.3401 | Miscellaneous Expenses | $ 645 | $ 500 | $ 500 |
| 57.0000 | TOTAL OTHER COSTS | $ 27,827 | $ 25,500 | $ 25,500 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 1,677,147** | **$ 1,669,763** | **$ 1,759,151** |


PARKS DIVISION
City Engineer
Senior Assistant City Engineer
Administrative Assistant
Street and Parks Superintendent
Parks Supervisor
6 Groundskeepers

PARKS DIVISION

The Parks Division is responsible for maintainance of the City's cemetery (cemetery lot sales are handled by the City Engineer's Office). In addition, the division provides maintenance of trees and plantings in traffic islands, McTell Trail, Triangle Park, Renassaince Park, and at various city facilities. The Parks Division operating budget is in the General Fund. Capital projects are in the CIP fund and SPLOST Funds.

GOALS & OBJECTIVES

**Goal: Maintain and beautify the Cemetery and various public grounds to enhance the City's appearance and quality of life.**
Objective:

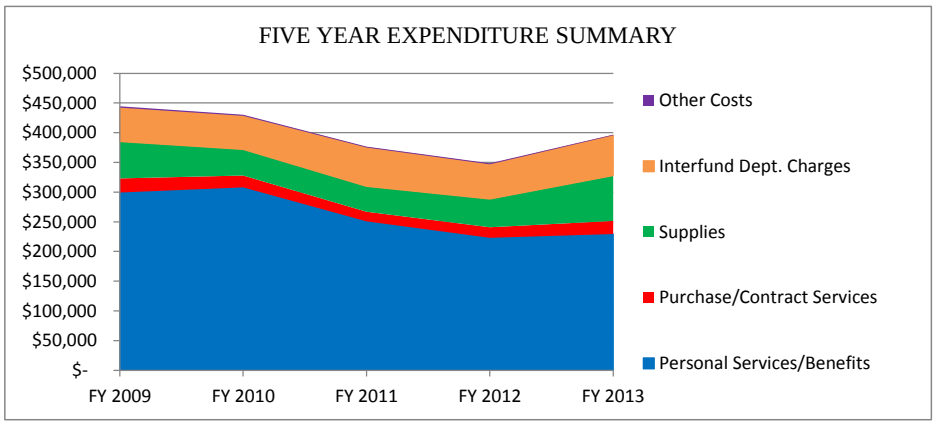
1. Provide seasonal landscaping, pruning, and flower planting schedule.
2. Maintain landscaping efficiently and effectively to reduce environmental impacts.
3. Improve irrigation of landscaping in a manner that fosters water conservation.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| Number of parks where automated irrigation was installed | 1 | 2 | 1 | 2 | 2 |
| Number of parks where automated irrigation upgraded | 2 | 2 | 2 | 2 | 2 |
| Number of parks where improvements are planned | 2 | 1 | 1 | 2 | 2 |
| Number of trees planted within the city | 25 | 27 | 25 | 25 | 25 |
| Number of dead & diseased trees removed | 30 | 15 | 20 | 20 | 20 |
| Number of hours spent on bedding plants planting procedures (training) | 65 | 65 | 70 | 70 | 70 |
| Number of hours spent on pruning procedures (training) | 120 | 120 | 150 | 120 | 120 |
| Number of acres mowed & trimmed in Eastside Cemetery | 50 | 50 | 35 | 50 | 50 |
| Number of times per year for each area | 30 | 30 | 40 | 35 | 35 |
| Number of parks mowed | 40 | 37 | 30 | 38 | 38 |
| Number of times mowed each year | 35 | 35 | 35 | 35 | 35 |
| Number of times parks raked each year | 15 | 15 | 15 | 15 | 15 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 250,680 | $ 222,989 | $ 229,312 | 2.84% |
| Purchase/Contract Services | $ 16,235 | $ 17,792 | $ 22,129 | 24.38% |
| Supplies | $ 42,774 | $ 47,525 | $ 76,425 | 60.81% |
| Interfund Dept. Charges | $ 65,274 | $ 58,365 | $ 67,641 | 15.89% |
| Other Costs | $ 1,555 | $ 1,750 | $ 1,050 | -40.00% |
| Total Expenditures | $ 376,518 | $ 348,421 | $ 396,557 | 13.82% |



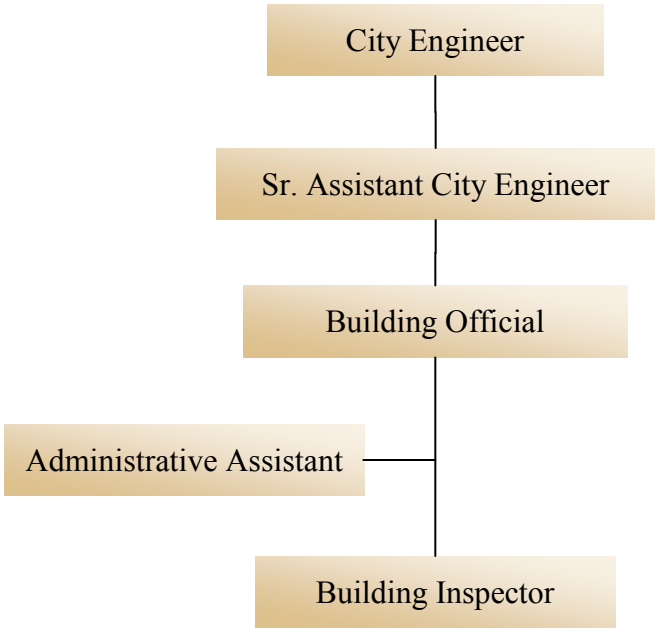
**FUND 100 - GENERAL FUND** **DEPT - 6200 - PARKS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 209,976 | $ 179,589 | $ 188,923 |
| 51.1301 | Overtime | $ 72 | $ 1,000 | $ 2,000 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 210,048* | *$ 180,589* | *$ 190,923* |
| 51.2201 | Social Security (FICA) Contributions | $ 14,737 | $ 14,184 | $ 14,491 |
| 51.2401 | Retirement Contributions | $ 18,256 | $ 13,966 | $ 15,154 |
| 51.2701 | Workers Compensation | $ 7,520 | $ 9,426 | $ 8,744 |
| 51.2902 | Employee Drug Screening | $ - | $ - | $ - |
| 51.2903 | Hepatitis/ Flu Vaccine | $ 120 | $ - | $ - |
| *51.2000* | *Sub-total: Employee benefits* | *$ 40,632* | *$ 37,576* | *$ 38,389* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 250,680 | $ 218,165 | $ 229,312 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2201 | Rep. and Maint. (Equipment) | $ 3,806 | $ 6,895 | $ 5,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 1,849 | $ 3,300 | $ 3,300 |
| 52.2203 | Rep. and Maint. (Labor) | $ 2,210 | $ 1,760 | $ 3,520 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 960 | $ 500 | $ 1,000 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 228 | $ 300 | $ 200 |
| 52.2320 | Rentals | $ - | $ 500 | $ 500 |
| *52.0000* | *Sub-total: Property Services* | *$ 9,052* | *$ 13,255* | *$ 13,520* |
| 52.3101 | Insurance, Other than Benefits | $ 3,048 | $ 3,732 | $ 3,109 |
| 52.3201 | Telephone | $ 1,677 | $ 500 | $ 250 |
| 52.3203 | Cellular Phones | $ 362 | $ 500 | $ 350 |
| 52.3501 | Travel | $ 34 | $ 500 | $ 500 |
| 52.3601 | Dues and Fees | $ 10 | $ 250 | $ 400 |
| 52.3701 | Education and Training | $ 374 | $ 750 | $ 1,000 |
| 52.3852 | Contract Work | $ 1,651 | $ 3,000 | $ 3,000 |
| 52.3853 | Pest Control-Buildings | $ 28 | $ 129 | $ - |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 7,183* | *$ 9,361* | *$ 8,609* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 16,235 | $ 22,616 | $ 22,129 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 224 | $ 250 | $ 250 |
| 53.1102 | Parts and Materials | $ 2,935 | $ 3,500 | $ 3,500 |
| 53.1103 | Chemicals | $ 2,011 | $ 2,000 | $ 2,000 |
| 53.1104 | Janitorial Supplies | $ 241 | $ 400 | $ 300 |
| 53.1105 | Uniforms | $ 3,591 | $ 4,900 | $ 4,900 |
| 53.1106 | General Supplies and Materials | $ 16,841 | $ 16,000 | $ 19,500 |
| 53.1108 | Gen'l S & M (Tree Bd/Beaut. Comm./KBB) | $ 459 | $ 1,500 | $ 25,000 |
| 53.1109 | General S and M (Beaut. Committee) | $ 269 | $ 750 | $ - |
| 53.1230 | Electricity | $ 5,143 | $ 5,500 | $ 5,500 |
| 53.1231 | Electricity-Christmas Lights | $ 698 | $ - | $ - |
| 53.1240 | Bottled Gas | $ - | $ 25 | $ 25 |
| 53.1270 | Gasoline/Diesel | $ 8,275 | $ 9,500 | $ 10,450 |
| 53.1401 | Books and Periodicals | $ 54 | $ 200 | $ 2,000 |
| 53.1601 | Small Tools and Equipment | $ 2,034 | $ 3,000 | $ 3,000 |

**FUND 100 - GENERAL FUND** **DEPT - 6200 - PARKS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 53.0000 | TOTAL SUPPLIES | $ 42,774 | $ 47,525 | $ 76,425 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 63,678 | $ 57,237 | $ 65,945 |
| 55.2402 | Life and Disability | $ 1,596 | $ 1,128 | $ 1,138 |
| 55.2403 | Wellness Program | $ - | $ - | $ 558 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 65,274 | $ 58,365 | $ 67,641 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3300 | Solid Waste Disposal Fees | $ 1,239 | $ 1,500 | $ 800 |
| 57.3401 | Miscellaneous Expenses | $ 316 | $ 250 | $ 250 |
| 57.0000 | TOTAL OTHER COSTS | $ 1,556 | $ 1,750 | $ 1,050 |
| | | | | |
| | **TOTAL OPERATING EXPENSES** | **$ 376,518** | **$ 348,421** | **$ 396,557** |

# PROTECTIVE INSPECTIONS DIVISION



PROTECTIVE INSPECTIONS

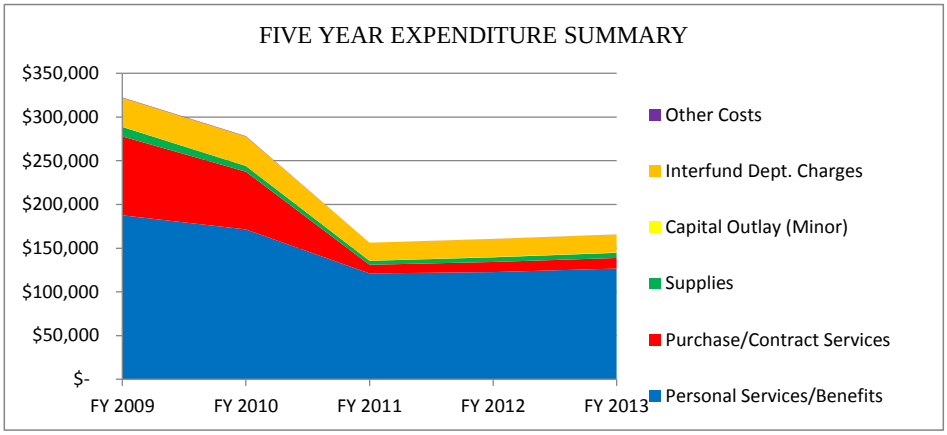
The Protective Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial construction within the City to ensure they are in compliance with applicable building codes. It also assists the Director of Planning and Development in assuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| Number of residential building permits issued | 101 | 95 | 90 | 100 | 95 |
| Dollar value of residential building permits issued | $53,324 | $92,420 | $45,000 | $160,000 | $98,000 |
| Number of Commercial Building Permits issued | 79 | 78 | 95 | 83 | 89 |
| Dollar value of commercial building permits issued | $35,134 | $69,708 | $32,000 | $69,000 | $70,000 |
| Number of industrial building permits issued | 0 | 0 | 0 | 0 | 0 |
| Dollar value of industrial building permits issued | 0 | $0 | 0 | $0 | 0 |
| Number of plumbing permits issued | 39 | 31 | 39 | 34 | 37 |
| Dollar value of plumbing permits issued | $14,783 | $18,199 | $10,000 | $34,000 | $10,000 |
| Number of electrical permits issued | 36 | 38 | 40 | 42 | 41 |
| Dollar value of electrical permits issued | $17,159 | $17,220 | $11,000 | $39,000 | $17,000 |
| Number of mechanical permits issued | 36 | 31 | 37 | 39 | 38 |
| Dollar value of mechanical permits issued | $6,313 | $8,968 | $5,000 | $12,600 | $7,000 |
| Operating Expenditures for the Protective Inspections Division | $152,650 | $156,267 | $160,585 | $149,889 | $165,741 |
| Total dollar value of building, plumbing, electrical and mechanical permits | $126,713 | $206,515 | $103,000 | $314,600 | $99,000 |
| Percentage of operating expenditures financed by fees | 83% | 132% | 64% | 210% | 123% |
| Number of Erosion & Sediment Violations Noted or Cited | 35 | 3 | 14 | 11 | 14 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 121,140 | $ 122,631 | $ 126,715 | 3.33% |
| Purchase/Contract Services | $ 9,919 | $ 11,585 | $ 12,075 | 4.23% |
| Supplies | $ 4,523 | $ 5,350 | $ 5,925 | 10.75% |
| Capital Outlay (Minor) | $ 85 | $ 400 | $ 400 | 0.00% |
| Interfund Dept. Charges | $ 20,600 | $ 20,519 | $ 20,526 | 0.03% |
| Other Costs | $ - | $ 100 | $ 100 | 0.00% |
| Total Expenditures | $ 156,267 | $ 160,585 | $ 165,741 | 3.21% |



**FUND 100 - GENERAL FUND** **DEPT - 7200 - PROTECTIVE INSPECTIONS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 102,169 | $ 103,406 | $ 106,082 |
| 51.1301 | Overtime | $ 1 | $ 300 | $ 300 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 102,170* | *$ 103,706* | *$ 106,382* |
| 51.2201 | Social Security (FICA) Contributions | $ 7,365 | $ 7,734 | $ 8,138 |
| 51.2401 | Retirement Contributions | $ 8,949 | $ 7,810 | $ 8,510 |
| 51.2701 | Workers Compensation | $ 2,656 | $ 3,181 | $ 3,685 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 18,970* | *$ 18,725* | *$ 20,333* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 121,140 | $ 122,431 | $ 126,715 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2201 | Rep. and Maint. (Equipment) | $ 3,832 | $ 2,000 | $ 2,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 317 | $ 1,500 | $ 1,800 |
| 52.2203 | Rep. and Maint. (Labor) | $ 681 | $ 1,100 | $ 1,500 |
| 52.2204 | Rep. and Maint. (Bldg.) | $ 230 | $ - | $ - |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 229 | $ 400 | $ 425 |
| 52.2320 | Rentals | $ 114 | $ 600 | $ 150 |
| *52.2000* | *Sub-total: Property Services* | *$ 5,403* | *$ 5,600* | $ 5,875 |
| 52.3101 | Insurance, Other than Benefits | $ 1,421 | $ 835 | $ 1,450 |
| 52.3201 | Telephone | $ 345 | $ 300 | $ 300 |
| 52.3203 | Cellular Phones | $ 1,125 | $ 1,000 | $ 1,000 |
| 52.3206 | Postage | $ - | $ 50 | $ 50 |
| 52.3301 | Advertising | $ 97 | $ 200 | $ 100 |
| 52.3401 | Printing and Binding | $ 195 | $ 400 | $ 400 |
| 52.3501 | Travel | $ 22 | $ 550 | $ 550 |
| 52.3601 | Dues and Fees | $ 456 | $ 450 | $ 450 |
| 52.3701 | Education and Training | $ 259 | $ 900 | $ 900 |
| 52.3851 | Contract Labor | $ 596 | $ 1,500 | $ 1,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 4,516* | *$ 6,185* | *$ 6,200* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 9,919 | $ 11,785 | $ 12,075 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 245 | $ 500 | $ 450 |
| 53.1105 | Uniforms | $ 113 | $ 350 | $ 350 |
| 53.1106 | General Supplies and Materials | $ 41 | $ 350 | $ 325 |
| 53.1270 | Gasoline/Diesel | $ 4,016 | $ 3,200 | $ 4,000 |
| 53.1301 | Food | $ - | $ 100 | $ 100 |
| 53.1401 | Books and Periodicals | $ 99 | $ 300 | $ 300 |
| 53.1601 | Small Tools and Equipment | $ 9 | $ 550 | $ 400 |
| 53.0000 | TOTAL SUPPLIES | $ 4,523 | $ 5,350 | $ 5,925 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ - | $ 200 | $ 200 |
| 54.2501 | Other Equipment | $ 85 | $ 200 | $ 200 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 85 | $ 400 | $ 400 |

**FUND 100 - GENERAL FUND** **DEPT - 7200 - PROTECTIVE INSPECTIONS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 19,907 | $ 19,907 | $ 19,907 |
| 55.2402 | Life and Disability | $ 693 | $ 612 | $ 619 |
| 55.2403 | Wellness Program | $ - | $ - | $ 160 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 20,600 | $ 20,519 | $ 20,526 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ - | $ 100 | $ 100 |
| 57.0000 | TOTAL OTHER COSTS | $ - | $ 100 | $ 100 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 156,267** | **$ 160,585** | **$ 165,741** |


COMMUNITY DEVELOPMENT
Director of Community Development
Administrative Assistant
Code Compliance
1 City Planner

COMMUNITY DEVELOPMENT AND CODE COMPLIANCE

Formerly known as the Planning & Zoning Department, this department has three primary functions: development services, planning services, and code compliance. The department is staffed by the Director, one city planner/permitter, two code complaince officers, and one administrative assistant.

The development services function of the department centers around providing quality customer service for land use and economic development projects located within the municipal boundaries of the city and those wishing to annex into the city. Planning staff assist customers with zoning and other ordinance questions regarding potential land use and business development through a variety of informal review methods, customer service meetings, and by organizing and hosting Right Start meetings - a joint meeting of all development related departments and a potential developer to answer project questions and resolve potential issues. Fostering and maintaining productive working relationships with members of the development community is of critical importance and is a priority goal in this function and serves to improve the quality of development for all citizens of Statesboro.

A primary responsibility of the Planning Division is the implementation of the *Statesboro Zoning Ordinance* and *Statesboro Subdivision Regulations.* To that end, the division reviews development permits handled primarily by other city departments, such as building permits, business licenses, and alcohol beverage licenses, for zoning and subdivision compliance, as well as reviewing ordinance specific permits such as sign permits, billboards, cell towers, and the platting of land subdivisions. The Director of the Department serves as the zoning administrator for the City and is responsible for the interpretation and enforcement of these regulations. Appeals from these reviews, or those issues requiring council approval, are also processed by the department in the form of zoning amendment request, special exceptions, variance applications, and subdivision approvals. The Planning Division is responsible for leading the staff review of these applications and presenting them for advisory review to the Statesboro Planning Commission and to the Statesboro City Council for judgement.

The Department's planning services function refers to a variety of long-range and strategic planning activities, ordinance development, and grant writing efforts undertaken by the department. This service is charged with ensuring that the city fulfills the requirements of all state mandates regarding long range planning and implementation, participation in all state required development reviews (DRIs), and participation, review, and adherence to all state and regional plans that impact the City. Additionally, the department initiates or participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term implementation strategies and policy recommendations to achieve sustainable and quality growth within Statesboro. It is also the department's role to develop and recommend adoption of development related ordinances that serve to protect the public's health, safety, and welfare and that are reflective of the community's determined standard of development.

The Code Compliance Division of the Department of Community Development also serves an important role in land use and development as it works to maintain and encourage compliance with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.

GOALS & OBJECTIVES

**Goal: Encourage the development of housing ownership options for all income levels, including low and moderate income citizens.**

Objectives:

1. Strengthen the department's partnership with Habitat for Humanity of Bulloch County, Inc.
   a. Active service on the Habitat for Humanity of Bulloch County Board of Directors by a member of the department.
   b. Work with Habitat to identify, acquire, and develop suitable property for future land development.

c. Partner with Habitat to pursue CDBG and other grant funding possiblilities for property acquisition, facility development, and other opportunities.

2. Complete the long going Multi Family Residential Study for the City of Statesboro for presentment of finding and recommendations to the City Manager and the Mayor and City Council.

3. Administer the Residential Subdivision Incentive Program so that developers are encouraged to develop properties either within the City or adjacent to the City so that property is annexed before development begins.

**Goal: Develop and maintain strong and productive working relationships with the development community that encourages quality and sustainable growth for the City at its determined standard of development.**

Objectives:

1. Engage in a continuous review and improvement of development policies and practices to achieve the most highly efficient and effective methods of review and permitting possible for both developers and city staff.
2. Continue to encourage, organize, and host effective Right Start meetings between developers and development related city staff.
3. Provide courteous, timely, and accessible customer service and continuous interaction with developers and timely permitting processes.
4. Provide consistency in interpretation and application of development ordinances.
5. Strengthen and maintain the active participation of department staff in development related organizations such as the Chamber of Commerce, the Downtown Statesboro Development Authority, and other such organizations.

**Goal: To protect the public health, safety, welfare, and investment in property through effective code compliance efforts.**

Objectives:

1. Proactively and continuously patrol zones of the City for code compliance issues with a determined focus on enforcing matters related to public health, safety, and welfare.
2. Provide timely, courteous, and effective response to complaints and request for service.
3. Engage in a continuous abatement action against vacant dilapidated structures within the municipal boundaries.
4. Effectively partner with the Downtown Statesboro Development Authority to provide appropriate code enforcement actions with the DSDA district to continue to encourage revitalization and sustainability of the downtown area.
5. Partner with other city staff to participate in development related reviews for properties seeking city permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of sought for licenses or permits.
6. Provide more accessible opportunities for concerned citizens and staff alike to generate complaints or request for service through the introduction of an online process.
7. Effectively lead interdepartmental teams of city staff to respond to more effectively to issues such as blighted or dilapidated properties that are left unattended may have significant impacts on property values, discourage private investment, and/or jeopardize the public health, safety, and welfare of the citizens of Statesboro.
8. Effectively partner with private homeowner groups and property managers to assist in their efforts to maintain and strengthen neighborhoods by providing guidance, enforcing city codes, and partnering with and leading other city departments to assist in these private efforts where appropriate.

**Goal: Present amendments and addendums to the Statesboro Zoning Ordinance, Statesboro Subdivision Regulations, and other city ordinances that are based on the protection of the public health, safety, welfare, and morals of the City of Statesboro and that are reflective of the determined standard of development for the community.**

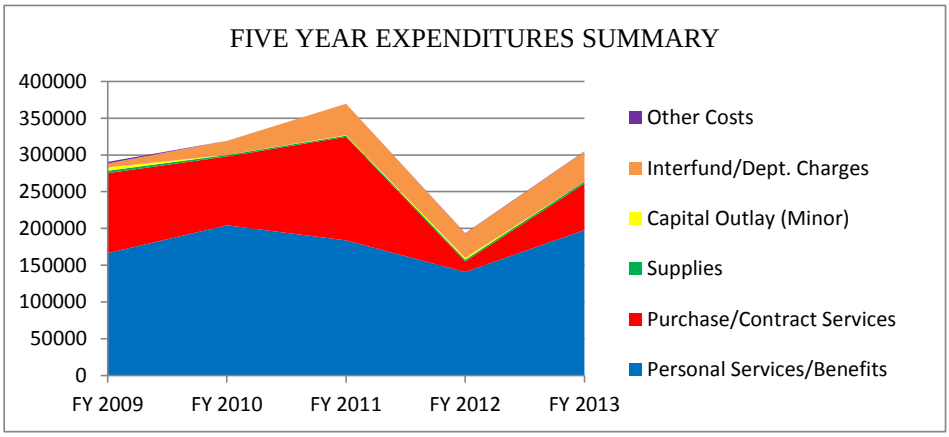
Objectives:

1. Effectively lead teams of city staff, developers, and concerned citizens to produce suggested amendments to the Statesboro Zoning Ordinance for consideration by the City Council - particularly in areas that experience frequent variance request, such as parking, signs, and dwelling densities.
2. Review, research, and consider for recommendation the adoption of new ordinances for land use and development, where needed. For instance, a property maintenance code, administrative variances, and certain administrative processes related to development and land use.

EXPENDITURES SUMMARY

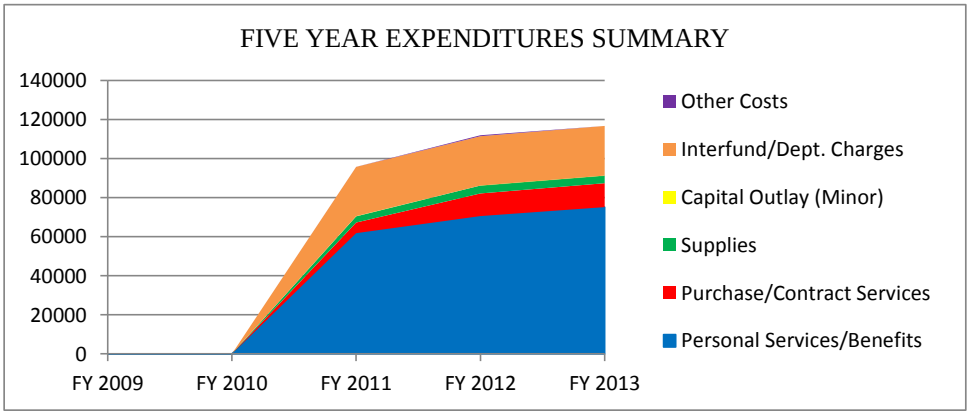
**Community Development**

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 183,825 | $ 140,854 | $ 197,822 | 40.44% |
| Purchase/Contract Services | $ 140,808 | $ 14,315 | $ 63,180 | 341.36% |
| Supplies | $ 1,634 | $ 2,400 | $ 2,700 | 12.50% |
| Capital Outlay (Minor) | $ 660 | $ 2,500 | $ - | -100.00% |
| Interfund/Dept. Charges | $ 42,650 | $ 33,075 | $ 40,806 | 23.37% |
| Other Costs | $ - | $ 500 | $ 500 | 0.00% |
| Total Expenditures | $ 369,577 | $ 193,644 | $ 305,008 | 57.51% |




**Code Compliance**

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 61,811 | $ 70,565 | $ 75,149 | 6.50% |
| Purchase/Contract Services | $ 5,449 | $ 11,585 | $ 12,249 | 5.73% |
| Supplies | $ 3,166 | $ 4,050 | $ 3,900 | -3.70% |
| Capital Outlay (Minor) | $ 100 | $ - | $ - | 0.00% |
| Interfund/Dept. Charges | $ 25,217 | $ 25,249 | $ 25,409 | 0.63% |
| Other Costs | $ 25 | $ 500 | $ - | - |
| Total Expenditures | $ 95,768 | $ 111,949 | $ 116,707 | 4.25% |



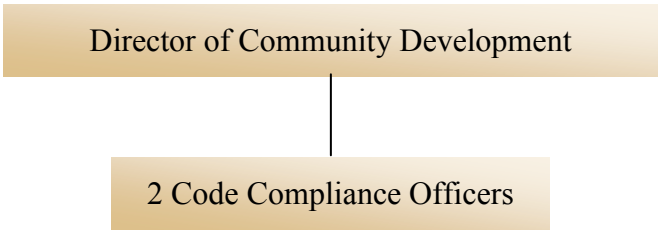
**FUND 100 - GENERAL FUND** **DEPT - 7400 - COMMUNITY DEVELOPMENT**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 148,434 | $ 120,003 | $ 166,913 |
| 51.1301 | Overtime | $ - | $ 13 | $ - |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 148,434* | *$ 120,016* | *$ 166,913* |
| 51.2201 | Social Security (FICA) Contributions | $ 10,331 | $ 8,780 | $ 12,769 |
| 51.2401 | Retirement Contributions | $ 20,466 | $ 9,053 | $ 13,353 |
| 51.2701 | Workers Compensation | $ 4,546 | $ 2,955 | $ 4,787 |
| 51.2902 | Employee Drug Screening | $ 18 | $ - | $ - |
| 51.2903 | Hepatitis/Flu Vaccine | $ 30 | $ 50 | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 35,391* | *$ 20,838* | *$ 30,909* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 183,825 | $ 140,854 | $ 197,822 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| *52.1301* | Computer Programming Fees | *$ -* | *$ 45* | *$ -* |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 806 | $ 450 | $ 450 |
| 52.2203 | Rep. and Maint. (Labor) | $ 177 | $ 500 | $ 500 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 1,329 | $ 1,800 | $ 1,800 |
| 52.2320 | Rentals | $ 114 | $ - | $ - |
| 52.3101 | Insurance, Other than Benefits | $ 765 | $ 2,820 | $ 780 |
| 52.3201 | Telephone | $ 367 | $ 360 | $ 250 |
| 52.3203 | Cellular Phones | $ 659 | $ 480 | $ 900 |
| 52.3206 | Postage | $ - | $ 60 | $ 200 |
| 52.3301 | Advertising | $ 862 | $ 1,500 | $ 1,500 |
| 52.3401 | Printing and Binding | $ 303 | $ 300 | $ 300 |
| 52.3501 | Travel | $ 2,626 | $ 2,000 | $ 2,000 |
| 52.3601 | Dues and Fees | $ 426 | $ 500 | $ 1,000 |
| 52.3701 | Education and Training | $ 1,440 | $ 2,000 | $ 2,000 |
| 52.3852 | Contracted Services | $ 130,934 | $ 1,500 | $ 51,500 |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 140,808 | $ 14,315 | $ 63,180 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 651 | $ 900 | $ 1,000 |
| 53.1106 | General Supplies and Materials | $ 70 | $ 500 | $ 500 |
| 53.1270 | Gasoline/Diesel | $ 225 | $ 300 | $ 300 |
| 53.1301 | Food | $ 225 | $ 200 | $ 200 |
| 53.1401 | Books and Periodicals | $ 320 | $ 200 | $ 400 |
| 53.1601 | Small Tools and Equipment | $ 143 | $ 300 | $ 300 |
| 53.0000 | TOTAL SUPPLIES | $ 1,634 | $ 2,400 | $ 2,700 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture & Fixtures | $ 660 | $ - | $ - |
| 54.2401 | Computers | $ - | $ 2,500 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 660 | $ 2,500 | $ - |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 41,788 | $ 32,348 | $ 39,814 |
| 55.2402 | Life and Disability | $ 862 | $ 727 | $ 752 |

**FUND 100 - GENERAL FUND** **DEPT - 7400 - COMMUNITY DEVELOPMENT**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 55.2403 | Wellness Program | $ - | $ - | $ 240 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 42,650 | $ 33,075 | $ 40,806 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ - | $ 500 | $ 500 |
| 57.0000 | TOTAL OTHER COSTS | $ - | $ 500 | $ 500 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 369,577** | **$ 193,644** | **$ 305,008** |

# CODE COMPLIANCE DIVISION



**FUND 100 - GENERAL FUND** **DEPT - 7450 - CODE COMPLIANCE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 56,779 | $ 59,155 | $ 62,571 |
| 51.1301 | Overtime | $ - | $ 520 | $ 520 |
| 51.1000 | *Sub-total: Salaries and Wages* | *$ 56,779* | *$ 59,675* | *$ 63,091* |
| 51.2201 | Social Security (FICA) Contributions | $ 3,507 | $ 4,565 | $ 4,826 |
| 51.2401 | Retirement Contributions | $ - | $ 4,480 | $ 5,047 |
| 51.2701 | Workers Compensation | $ 1,524 | $ 1,845 | $ 2,185 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 5,031* | *$ 10,890* | *$ 12,058* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 61,811 | $ 70,565 | $ 75,149 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 446 | $ 1,000 | $ 1,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 506 | $ 660 | $ 500 |
| *52.2000* | *Sub-total: Property Services* | *$ 952* | *$ 1,660* | *$ 1,500* |
| 52.3201 | Telephone | $ 96 | $ 100 | $ 100 |
| 52.3203 | Cellular Phones | $ 815 | $ 1,000 | $ 1,824 |
| 52.3301 | Advertising | $ 79 | $ 1,000 | $ 500 |
| 52.3401 | Printing and Binding | $ 235 | $ 500 | $ 500 |
| 52.3501 | Travel | $ 1,492 | $ 1,500 | $ 1,250 |
| 52.3601 | Dues and Fees | $ 250 | $ 325 | $ 325 |
| 52.3701 | Education and Training | $ 1,530 | $ 1,500 | $ 1,250 |
| 52.3906 | Contract Labor - Nuisance Abatement | $ - | $ 4,000 | $ 5,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 4,497* | *$ 9,925* | *$ 10,749* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 5,449 | $ 11,585 | $ 12,249 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 100 | $ 200 | $ 200 |
| 53.1105 | Uniforms | $ 836 | $ 1,200 | $ 1,200 |
| 53.1106 | General Supplies and Materials | $ - | $ 200 | $ 200 |
| 53.1270 | Gasoline/Diesel | $ 2,055 | $ 2,000 | $ 2,000 |
| 53.1401 | Books and Periodicals | $ - | $ 100 | $ 100 |
| 53.1601 | Small Tools and Equipment | $ 175 | $ 350 | $ 200 |
| 53.0000 | TOTAL SUPPLIES | $ 3,166 | $ 4,050 | $ 3,900 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture & Fixtures | $ 100 | $ - | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 100 | $ - | $ - |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 24,881 | $ 24,882 | $ 24,882 |
| 55.2402 | Life and Disability | $ 336 | $ 367 | $ 367 |
| 55.2403 | Wellness Program | $ - | $ - | $ 160 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 25,217 | $ 25,249 | $ 25,409 |
| 57.3401 | Miscellanous Expenses | $ 25 | $ 500 | $ - |
| | **TOTAL EXPENDITURES** | **$ 95,768** | **$ 111,949** | **$ 116,707** |

OTHER AGENCIES

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations.

Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Bulloch Resident Center, the Drug Abuse Council, the High Hope Center, Concerted Services, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services /Benefits | $ 369 | $ 305 | $ 305 | 0.00% |
| Purchase/Contract Services | $ 34,650 | $ 36,538 | $ 36,538 | 0.00% |
| Other Costs | $ 321,410 | $ 309,130 | $ 265,662 | -14.06% |
| Total Expenditures | $ 356,429 | $ 345,973 | $ 302,505 | -12.56% |

**FUND 100 - GENERAL FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 7500.51 | ECONOMIC DEVELOPMENT | | | |
| 7500.51.2701 | Workers Compensation | $ 23 | $ - | $ - |
| 7500.55.2402 | Life and Disability | $ 347 | $ 305 | $ 305 |
| 7500.51 | TOTAL ECONOMIC DEVELOPMENT | $ 369 | $ 305 | $ 305 |
| | | | | |
| 1595.52 | PURCHASE/CONTRACT SERVICES | | | |
| 1595.52.3601 | Dues and Fees - RDC | $ 26,534 | $ 28,422 | $ 28,422 |
| 1595.52.3602 | Dues and Fees - GMA | $ 8,116 | $ 8,116 | $ 8,116 |
| 52 | TOTAL PURCHASED SERVICES | $ 34,650 | $ 36,538 | $ 36,538 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 3900.57.1002 | Emergency Management Agency | $ 5,000 | $ 5,000 | $ 5,000 |
| 3910.57.1018 | Payment to Bulloch Cty - Animal Control | $ 64,000 | $ 42,402 | $ 42,000 |
| 5100.57.1003 | Bulloch Resident Center | $ 1,200 | $ 1,200 | $ 600 |
| 5100.57.1004 | Drug Abuse Council | $ 29,237 | $ 34,000 | $ 12,000 |
| 5100.57.1005 | High Hope Center | $ 4,200 | $ 4,200 | $ 1,800 |
| 5500.57.1006 | Concerted Services (DOT Van) | $ 1,200 | $ 1,200 | $ 600 |
| 6173.52.2320 | Rentals | $ 695 | $ - | $ - |
| 6173.57.1014 | Arts Center (Salary) | $ 60,172 | $ 60,172 | $ 55,706 |
| 6173.57.1016 | Arts Center (Operating) | $ 75,000 | $ 75,000 | $ 75,000 |
| 6190.57.1021 | Boys and Girls Club | $ - | $ - | $ 12,000 |
| 7500.57.1011 | Downtown Development Authority (Salary) | $ 55,706 | $ 55,706 | $ 55,706 |
| 7500.57.1019 | Downtown Development Authority (Operating) | $ 25,000 | $ 25,000 | $ - |
| 7500.57.1020 | DSDA/Farmers Market | $ - | $ 5,000 | $ 5,000 |
| 7564.57.1012 | Parking Lot Rental - Railroad | $ - | $ 250 | $ 250 |
| 57 | TOTAL OTHER COSTS | $ 321,410 | $ 309,130 | $ 265,662 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 356,429** | **$ 345,973** | **$ 302,505** |

**FUND 100 - GENERAL FUND** **DEPT - 8000 - DEBT SERVICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **NON-OPERATING EXPENSES** | | | |
| 58.1201 | City Hall Lease Principal | $ 58,500 | $ 62,000 | $ 65,500 |
| 58.2201 | City Hall Lease Interest | $ 39,969 | $ 37,485 | $ 34,808 |
| 58.2202 | GMA Swap Payments | $ 206,091 | $ 178,003 | $ 82,850 |
| 58.2203 | GMA Swap Payments - Interest | $ 2,925 | $ - | $ - |
| | **TOTAL NON-OPERATING EXPENSES** | **$ 307,485** | **$ 277,488** | **$ 183,158** |

**FUND 100 - GENERAL FUND** **DEPT - 9000 - TRANSFERS OUT**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | TRANSFERS: | | | |
| 61.1003 | Transfers to Capital Improvements Fund | $ - | $ 100,000 | $ 100,000 |
| 61.1030 | Transfers to Statesboro Fire Svc. Fund | $ 1,409,644 | $ 1,360,000 | $ 1,360,000 |
| | **TOTAL TRANSFERS** | **$ 1,409,644** | **$ 1,460,000** | **$ 1,460,000** |


JAECKEL
STATESBORO CITY HALL

# TAB 9

# 210 Confiscated Assets Fund

CONFISCATED ASSETS FUND

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

**FUND 210 - CONFISCATED ASSET FUND** **DEPT - 3200 - POLICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES** | | | |
| 35 | FINES AND FORFEITURES | | | |
| 35.1320 | Cash Confiscation - State | $ 1,062 | $ 2,000 | $ 2,000 |
| 35.1325 | Cash Confiscation - Federal | $ 5,345 | $ 20,000 | $ 20,000 |
| 35.0000 | TOTAL FINES AND FORFEITURES | $ 6,408 | $ 22,000 | $ 22,000 |
| | | | | |
| 36.1000 | INVESTMENT INCOME | | | |
| 36.1001 | Interest Income - Confiscated | $ - | $ 100 | $ - |
| 36.1003 | Federal Confiscated Interest | $ - | $ 200 | $ - |
| 36.0000 | TOTAL INVESTMENT INCOME | $ - | $ 300 | $ - |
| | | | | |
| | **TOTAL REVENUES AND OTHER** | **$ 6,408** | **$ 22,300** | **$ 22,000** |
| | | | | |
| | **EXPENDITURES:** | | | |
| 53 | SUPPLIES | | | |
| 53.1117 | Crime Rep Software Subscription | $ 4,776 | $ - | $ - |
| 53.1301 | Food | $ 380 | $ 1,000 | $ 2,000 |
| 53.1401 | Books & Periodicals | $ - | $ 1,500 | $ 1,500 |
| 53.1601 | Small Tools & Equipment | $ 4,829 | $ 4,000 | $ 4,000 |
| 53.0000 | TOTAL SUPPLIES | $ 9,984 | $ 6,500 | $ 7,500 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2215 | Drug Task Force Vehicle | $ 28,556 | $ 25,000 | $ - |
| 54.2401 | Computers | $ 8,057 | $ 10,000 | $ 10,000 |
| 54.2501 | Other Equipment | $ - | $ 3,500 | $ 4,500 |
| 54.2548 | K-9 Dog | $ 6,500 | $ - | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY | $ 43,113 | $ 38,500 | $ 14,500 |
| | | | | |
| 57.3401 | Miscellaneous Expense | $ 20 | $ - | $ - |
| | **TOTAL EXPENDITURES AND OTHER** | **$ 53,117** | **$ 45,000** | **$ 22,000** |

# TAB 10

# 221 CDBG Housing Fund

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-four houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to $15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide $15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty lots to the Land Bank Authority for $5,000 each, which in turn were sold to Habitat for the same price.

Statesboro Pointe has one house to build then it will be completely built out, it is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

The information in this Budget is for comparison purposes only. Anyone wishing to participate in this housing program is encouraged to contact Mandi Cody, Director of Community Development, at 764-0666, or Mrs. Lee Cheshire, Habitat Executive Director, at 489-2076.

**FUND 221 - CDBG FUND** **DEPT - 7400 - COMMUNITY DEVELOPMENT**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **REVENUES:** | | | |
| 221.38.8003 | Lot Sales Habitat House #9 | $ 4,626 | $ - | $ - |
| 221.38.8006 | Lot Sales Habitat House #12 | $ - | $ - | $ - |
| 221.38.8011 | Lot Sales Habitat House #17 | $ 4,626 | $ - | $ - |
| 221.38.8021 | Lot Sales Habitat House #26 | $ 5,000 | $ - | $ - |
| 221.38.8022 | Lot Sales Habitat House #27 | $ 5,000 | $ - | $ - |
| 221.38.8023 | Lot Sales Habitat House #28 | $ - | $ 5,000 | $ - |
| 221.38.8024 | Lot Sales Habitat House #29 | $ - | $ 5,000 | $ - |
| 221.38.8025 | Lot Sales Habitat House #30 | $ - | $ - | $ - |
| | **TOTAL REVENUES** | **$ 19,252** | **$ 10,000** | **$ -** |

# TAB 11

# 224 US Dept  of Justice Grant Fund

US DEPARTMENT OF JUSTICE GRANT

This fund accounts for funds seized for possible illegal activity by the Crime Suppression Unit. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Crime Suppression Unit, usually with the purchase of additional equipment, training, and investigative costs as required by the Office of Justice Programs Financial Guide.

In FY 2008, the City was awarded a US Department of Justice Grant (The Byrne Memorial Discretionary Grant) for the creation of a Crime Suppression Unit. The City was awarded $317,722 for this four member team. As long as the Crime Suppression Unit is active, any seizures that are made are recorded in this fund.

**FUND 224 - US DEPT OF JUSTICE GRANT FUND DEPT - 3200 - POLICE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **REVENUES:** | | | |
| 35.1325 | Cash Confiscation-Federal | $ 62,879 | $ 46,500 | $ 60,000 |
| | **TOTAL REVENUES** | **$ 62,879** | **$ 46,500** | **$ 60,000** |
| | **EXPENDITURES:** | | | |
| 51.2901 | Employee Physicals | $ - | $ 4,147 | $ - |
| 52.2202 | Rep. and Maint. (Vehicles) | $ 1,441 | $ - | $ - |
| 52.3501 | Travel | $ - | $ 2,500 | $ 2,500 |
| 52.3701 | Training | $ 1,195 | $ 2,500 | $ 2,500 |
| 53.1101 | Office Supplies | $ 131 | $ 4,000 | $ 4,000 |
| 53.1102 | Parts & Materials JAG | $ 500 | $ - | $ - |
| 53.1105 | Uniforms | $ - | $ 2,500 | $ 2,500 |
| 53.1107 | CID Supplies | $ 12,421 | $ 4,000 | $ 4,000 |
| 53.1601 | Small Tools & Equipment | $ 4,150 | $ 8,000 | $ 8,000 |
| 54.2215 | Police Vehicle & Conversion | $ 25,419 | $ 19,800 | $ - |
| 54.2401 | Computers | $ 5,291 | $ 3,500 | $ 3,500 |
| 54.2501 | Other Equipment | $ 159 | $ 10,000 | $ 30,000 |
| 57.3401 | Misc. Expenses | $ 4,173 | $ 3,000 | $ 3,000 |
| | **TOTAL EXPENDITURES** | **$ 54,879** | **$ 63,947** | **$ 60,000** |

# TAB 12

# 250 Multiple Grant Fund

MULTIPLE GRANT FUND

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below $271,386.84 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

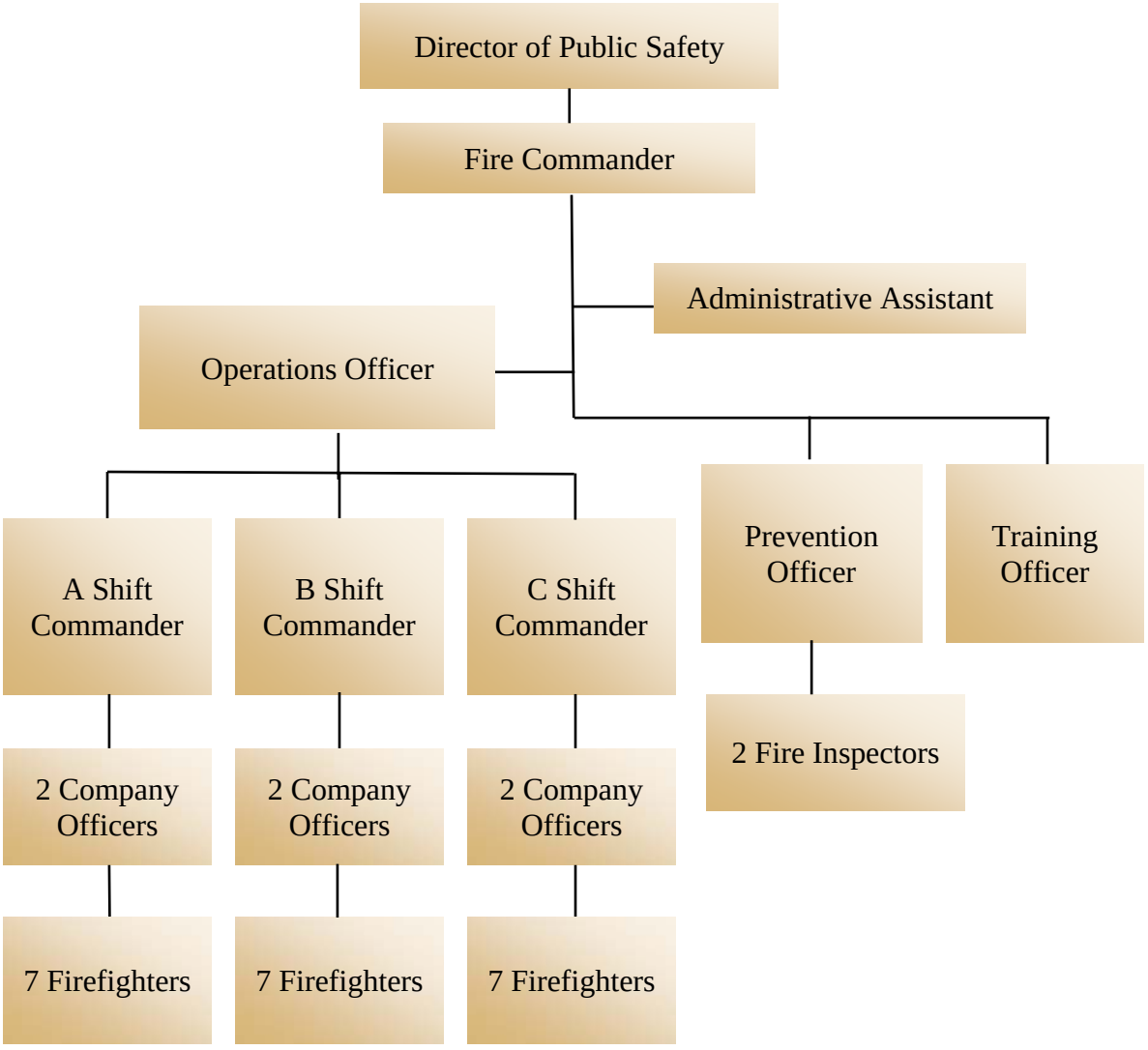
**FUND 250 - MULTIPLE GRANT FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **REVENUES:** | | | |
| 33.1312 | EBM JAG Account #1493 | $ 48,714 | $ - | $ - |
| 33.1313 | EBM JAG Account #3309 | $ - | $ 39,916 | $ - |
| 33.4115 | COPS Grant - Personnel | $ 113,800 | $ 106,929 | $ 106,929 |
| 33.4319 | Bureau of Just - BVP Grant | $ 4,265 | $ 3,000 | $ - |
| 33.4320 | Crim Just Coord Council | $ 19,628 | $ 4,245 | $ - |
| | **TOTAL REVENUES** | **$ 186,407** | **$ 154,090** | **$ 106,929** |
| | **EXPENDITURES:** | | | |
| 3200.51.1101 | COPS Grant - Personnel | $ 84,396 | $ 79,469 | $ 79,469 |
| 3200.51.130104 | Crim Just Coord Council | $ 19,628 | $ 4,245 | $ - |
| 3200.51.2201 | Social Security FICA Cont | $ 6,462 | $ 6,090 | $ 6,090 |
| 3200.51.2401 | Retirement Contr | $ 6,605 | $ 6,065 | $ 6,065 |
| 3200.51.2701 | Workers Compensation | $ 3,179 | $ 2,920 | $ 2,920 |
| 3200.53.110202 | Parts & Material-JAG Grant | $ 1,647 | $ - | $ - |
| 3200.53.1105 | Uniforms | $ 4,265 | $ 3,000 | $ - |
| 3200.53.160105 | Small Tools and Equipment JAG II | $ 16,210 | $ - | $ - |
| 3200.54.2548 | K-9 Dog | $ 6,500 | $ - | $ - |
| 3500.55.2401 | Self Funded Ins. - Medical | $ 12,587 | $ 11,835 | $ 11,835 |
| 3500.55.2402 | Life and Disability | $ 572 | $ 550 | $ 550 |
| 3500.57.101302 | Payment to Bulloch County | $ 24,357 | $ 39,916 | $ - |
| | **TOTAL EXPENDITURES** | **$ 186,407** | **$ 154,090** | **$ 106,929** |

# TAB 13

# 270 Statesboro Fire Service Fund

# STATESBORO FIRE SERVICE FUND



STATESBORO FIRE SERVICE FUND

This department is headed by the Director of Public Safety who is located at Statesboro Police Department. Station One is located on West Grady Street and Station Two, which serves also serves as the administrative office, is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.

The department operates with 37 personnel, 36 of which are state certified firefighters, and one civilian administrative assistant. The department staffs three apparatus 24/7 365 out of the two current station locations.

The department operates with three shifts. Each shift works for a 24-hour period. This "24 on\48 off" schedule is considered the industry standard. It provides 10 personnel on each shift with a minimum staffing of 8. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave.

The Administrative staff consists of a Fire Commander, Operations Officer, Fire Prevention Officer, Training Officer, two Fire Inspectors as well as the Director of Public Safety, who all works a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

The department is equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit.

All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system.

The number of personnel, upgraded equipment, emergency communications, and the City’s water system has resulted in the City enjoying a Class 3 ISO fire insurance rating.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2012, the fire district paid 37% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 3 ISO rating as citizens of the City.

The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans.

In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

GOALS & OBJECTIVES

**Goal: Continue to have no loss of life or serious injury from a fire related incident, and to keep fire-related property losses under .03% of the appraised value of the property within the Statesboro Fire District including the City of Statesboro.**

Objectives:

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch county to implement the changes as they become needed.
6. Acquire a temporary fire station facility to service the eastern part of the district.
7. Continue to pursue grants as an alternative source of funding for needed capital items.
8. Develop and implement cost recovery strategies to protect the fire district from material financial loss.
9. Enhance the staffing levels of the department through a volunteer, part time, and cross training police officer firefighter program.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| *TYPE OF FIRE INCIDENT* | | | | | |
| Structure Fire | 104 | 118 | 115 | 108 | 110 |
| Vehicle Fire | 37 | 35 | 35 | 33 | 35 |
| Grass or brush Fire | 54 | 93 | 76 | 64 | 60 |
| Washdown | 0 | 1 | 0 | 0 | 0 |
| Emergency standby | 5 | 4 | 5 | 3 | 5 |
| False alarm--unintentional | 252 | 272 | 224 | 249 | 250 |
| False alarm--intentional | 62 | 70 | 117 | 46 | 115 |
| Hazardous Conditions (spills and leaks) | 30 | 58 | 75 | 28 | 30 |
| Smoke Scare | 39 | 40 | 62 | 16 | 20 |
| Other Responses | 178 | 185 | 265 | 201 | 200 |
| Total of All Fire Calls inside the City | 761 | 633 | 705 | 531 | 620 |
| Total of All Fire Calls outside the City in the Fire District | 147 | 163 | 165 | 139 | 140 |
| Mutual Aid Fire Calls to other jurisdictions | 0 | 80 | 65 | 75 | 100 |
| **Total of All Fire Calls responded to during FY** | 908 | 876 | 935 | 745 | 860 |
| Average Number of Fire Calls inside the City per day | 1.6 | 1.73 | 2.1 | 2.04 | 2.36 |
| Average Response Time (minutes) to Fire Calls inside the City | 4.78 | 5.06 | 4.78 | 5.89 | 4.78 |
| Average Number of Fire Calls outside City in Fire District per day | 0.40 | 0.45 | 0.4 | 0.38 | 0.38 |
| Number of serious fire-related injuries in City and Fire District | 2 | 27 | 3 | 16 | 10 |
| Number of fire-related fatalities in City and Fire District | 1 | 0 | 1 | 1 | 1 |
| Employee man hours lost due to job-related injury | 0 | 0 | 0 | 48 | 0 |
| *TYPE OF FIRE INCIDENT* | | | | | |
| Dollar value of fire-related property losses in City | $693,093 | $1,843,150 | $717,735 | $810,074 | $717,735 |
| Appraised Value of all property in the City | $1,717,603,249 | $1,536,971,352 | $1,717,603,249 | $1,536,971,352 | $1,536,971,352 |
| Property loss as a percentage of the City's Appraised Value | 0.04% | 0.12% | 0.04% | 0.05% | 0.05% |
| Dollar value of fire-related property losses in Fire District | $1,027,596 | $513,500 | $744,456 | $863,737 | $750,000 |
| Appraised Value of all property in the Fire District | $1,228,926,022 | $1,270,546,582 | $1,228,926,022 | $1,270,546,582 | $1,270,546,852 |
| Property loss as a percentage of the District Appraised Value | 0.08% | 0.04% | 0.06% | 0.07% | 0.06% |
| Number of FTE Employees | 33 | 33 | 32 | 37 | 37 |
| Appraised value of City property per FTE Employee | $52,048,583 | $46,574,889 | $53,675,102 | $41,539,766 | $41,539,766 |
| Insurance Services Office (ISO) Department Rating | 3 and 3/9 | 3 and 3/9 | 3 and 3/9 | 3 and 3/9 | 3 and 3/9 |
| Operating Expenditures | $2,480,688 | $2,241,299 | $2,566 | $2,358,863 | $2,608,552 |
| Operating Expenditures as a % of City's Appraised Value | 0.14% | 0.15% | 0.00% | 0.15% | 0.17% |

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | Adopted | Actual | Adopted | Projected | Base |
| Number of commercial fire inspections | 620 | 580 | 600 | 321 | 570 |
| Number of residential fire inspections | 110 | 63 | 110 | 363 | 325 |
| Number of industrial fire inspections | 35 | 19 | 20 | 29 | 24 |
| Number of school fire inspections/ day cares | 70 | 39 | 20 | 44 | 29 |
| Number of public assembly fire inspections | 210 | 170 | 180 | 133 | 125 |
| Number of new construction or major renovation Fire Code compliance plan reviews | 376 | 310 | 376 | 293 | 376 |
| Number of participants in fire prevention programs | 5,000 | 6,182 | 5,000 | 12,445 | 8,000 |

EXPENDITURES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $1,487,207 | $1,629,544 | $1,848,402 | 13.43% |
| Purchase/Contract Services | $151,163 | $206,919 | $181,230 | -12.42% |
| Supplies | $110,211 | $170,865 | $190,315 | 11.38% |
| Capital Outlay (Major & Minor) | $131,408 | $187,800 | $0 | -100.00% |
| Interfund Dept. Charges | $359,786 | $364,155 | $383,105 | 5.20% |
| Other Costs | $1,524 | $6,775 | $5,500 | 0.00% |
| Total Expenditures | $2,241,299 | $2,566,058 | $2,608,552 | 1.66% |

*Multi-family units were inspected by building rather than each individual unit in FY2012.

**FUND 270 - STATESBORO FIRE SERVICE FUND** **DEPT - 3500 - FIRE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 34 | CHARGES FOR SERVICES | | | |
| 34.1701 | Indirect Cost Allocation from Water/Sewer Fund | $ - | $ - | $ 208,684 |
| 34.2220 | Fire Tax District - Current Year | $ 890,589 | $ 830,000 | $ 830,000 |
| 34.4218 | Fire Line Access Fee | $ - | $ 66,900 | $ 180,000 |
| 34.0000 | TOTAL CHARGES FOR SERVICES | $ 890,589 | $ 896,900 | $ 1,218,684 |
| 36.1001 | INVESTMENT INCOME | $ - | $ 600 | $ - |
| 37.1002 | CONTRIBUTIONS & DONATIONS | $ - | $ 2,000 | $ 750 |
| 38 | MISCELLANEOUS REVENUE | | | |
| 38.9010 | Miscellaneous Income | $ 81 | $ 100 | $ 100 |
| 38.0000 | TOTAL MISCELLANEOUS REVENUE | $ 81 | $ 100 | $ 100 |
| 39 | OTHER FINANCING SOURCES | | | |
| 39.1201 | Operating Trans. in General Fund | $ 1,409,644 | $ 1,360,000 | $ 1,360,000 |
| *39.1000* | *Sub-total: Operating Transfers in* | *$ 1,409,644* | *$ 1,360,000* | *$ 1,360,000* |
| 39.0000 | TOTAL OTHER FINANCING SOURCES | $ 1,409,644 | $ 1,360,000 | $ 1,360,000 |
| **TOTAL REVENUES AND OTHER FINANCING** | | **$ 2,300,314** | **$ 2,259,600** | **$ 2,579,534** |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 1,190,672 | $ 1,311,903 | $ 1,422,564 |
| 51.1103 | Part Time | $ - | $ - | $ 88,564 |
| 51.1301 | Overtime | $ 43,464 | $ 47,000 | $ 35,000 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 1,234,136* | *$ 1,358,903* | *$ 1,546,128* |
| 51.2201 | Social Security (FICA) Contributions | $ 86,557 | $ 103,956 | $ 117,896 |
| 51.2401 | Retirement Contributions | $ 120,327 | $ 100,538 | $ 114,333 |
| 51.2701 | Workers Compensation | $ 22,839 | $ 30,517 | $ 34,300 |
| 51.2901 | Employment Physicals | $ 22,605 | $ 35,000 | $ 35,000 |
| 51.2902 | Employee Drug Screening Tests | $ 473 | $ 360 | $ 475 |
| 51.2903 | Hepatitis/Flu | $ 270 | $ 270 | $ 270 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 253,071* | *$ 270,641* | *$ 302,274* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 1,487,207 | $ 1,629,544 | $ 1,848,402 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1301 | Computer Programming Fees | $ 2,578 | $ 7,400 | $ 4,255 |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 2,578* | *$ 7,400* | *$ 4,255* |
| 52.2101 | Cleaning Services | $ 469 | $ 1,400 | $ 1,400 |
| 52.2201 | Rep. and Maint. (Equipment) | $ 7,960 | $ 6,000 | $ 10,500 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 32,093 | $ 29,000 | $ 35,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 31,970 | $ 45,100 | $ 34,000 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 10,908 | $ 10,300 | $ 9,300 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 1,092 | $ - | $ - |
| 52.2206 | Rep. and Maint. (Other Equipment) | $ 3,890 | $ 10,000 | $ 13,500 |
| 52.2320 | Rentals | $ 1,993 | $ 3,504 | $ 4,004 |

**FUND 270 - STATESBORO FIRE SERVICE FUND** **DEPT - 3500 - FIRE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| *52.2000* | *Sub-total: Property Services* | *$ 90,375* | *$ 105,304* | *$ 107,704* |
| 52.3101 | Insurance, Other than Benefits | $ 22,261 | $ 15,295 | $ 22,706 |
| 52.3201 | Telephone | $ 1,571 | $ 5,200 | $ 2,200 |
| 52.3203 | Cellular Phones | $ 2,645 | $ - | $ - |
| 52.3206 | Postage | $ 376 | $ 500 | $ 750 |
| 52.3301 | Advertising | $ 1,473 | $ 1,000 | $ 750 |
| 52.3401 | Printing & Binding | $ 472 | $ 1,000 | $ 750 |
| 52.3501 | Travel | $ 7,332 | $ 14,600 | $ 8,950 |
| 52.3601 | Dues and Fees | $ 695 | $ 14,040 | $ 3,995 |
| 52.3701 | Education and Training | $ 14,935 | $ 13,000 | $ 13,250 |
| 52.3853 | Pest Control - Buildings | $ 360 | $ 720 | $ 720 |
| 52.3902 | Inspections of Equipment | $ 6,090 | $ 11,360 | $ 15,200 |
| 52.3906 | Contract Services | $ - | $ 17,500 | $ - |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 58,210* | *$ 94,215* | *$ 69,271* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 151,163 | $ 206,919 | $ 181,230 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 2,734 | $ 4,450 | $ 4,500 |
| 53.1102 | Parts and Materials | $ 292 | $ 2,500 | $ 2,500 |
| 53.1103 | Chemicals | $ 113 | $ 5,125 | $ 3,800 |
| 53.1104 | Janitorial Supplies | $ 1,538 | $ 3,750 | $ 2,500 |
| 53.1105 | Uniforms | $ 13,512 | $ 27,500 | $ 37,000 |
| 53.1106 | General Supplies and Materials | $ 5,185 | $ 5,625 | $ 4,000 |
| 53.1116 | Public Education Supplies | $ 1,110 | $ 3,000 | $ 3,175 |
| 53.1230 | Electricity | $ 22,728 | $ 27,500 | $ 30,000 |
| 53.1240 | Bottled Gas | $ 63 | $ 1,040 | $ 1,040 |
| 53.1270 | Gasoline/Diesel | $ 32,755 | $ 30,000 | $ 70,000 |
| 53.1301 | Food | $ 2,794 | $ 3,500 | $ 3,950 |
| 53.1401 | Books and Periodicals | $ 459 | $ 2,925 | $ 1,800 |
| 53.1601 | Small Tools and Equipment | $ 17,152 | $ 30,300 | $ 26,050 |
| 53.1605 | Hazardous Materials Response Equipment | $ 9,776 | $ 23,650 | $ - |
| 53.0000 | TOTAL SUPPLIES | $ 110,211 | $ 170,865 | $ 190,315 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.1201 | Site Improvement | $ - | $ 17,700 | $ - |
| 54.2200 | Vehicles | $ 81,379 | $ 35,000 | $ - |
| 54.2301 | Furniture and Fixtures | $ 4,240 | $ 12,000 | $ - |
| 54.2401 | Computers | $ 15,216 | $ - | $ - |
| 54.2501 | Other Equipment | $ 16,542 | $ 78,100 | $ - |
| 54.2563 | FD-27 Protective Clothing | $ 14,031 | $ 45,000 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 131,408 | $ 187,800 | $ - |

**FUND 270 - STATESBORO FIRE SERVICE FUND** **DEPT - 3500 - FIRE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 353,561 | $ 356,563 | $ 372,006 |
| 55.2402 | Life and Disability | $ 6,225 | $ 7,592 | $ 8,349 |
| 55.2403 | Wellness Program | $ - | $ - | $ 2,750 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 359,786 | $ 364,155 | $ 383,105 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 1,524 | $ 2,000 | $ 2,500 |
| 57.3410 | Fire Honor Guard | $ - | $ 4,775 | $ 3,000 |
| 57.0000 | TOTAL OTHER COSTS | $ 1,524 | $ 6,775 | $ 5,500 |
| | | | | |
| | **TOTAL EXPENDITURES** | **$ 2,241,299** | **$ 2,566,058** | **$ 2,608,552** |


JAECKEL
STATESBORO CITY HALL

# TAB 14

# 275 Hotel/Motel Tax Fund

HOTEL/MOTEL TAX FUND

This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. After a transfer of 5% to the General Fund for administration costs, the hotel/motel tax proceeds are distributed as follows under the contracts:

| | |
|---|---|
| 25.0 % | DSDA |
| 35.0 % | SAC |
| 40.0% | SCVB |

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2012 through June 30, 2013.

**FUND 275 - HOTEL MOTEL TAX FUND** **DEPT - 7540 - TOURISM**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| 31 | TAXES | | | |
| 31.4100 | Hotel/Motel Taxes | $ 473,055 | $ 600,000 | $ 575,000 |
| *31.4000* | *Subtotal Taxes* | *$ 473,055* | *$ 600,000* | *$ 575,000* |
| | **TOTAL OPERATING REVENUES** | **$ 473,055** | **$ 600,000** | **$ 575,000** |
| | **EXPENDITURES:** | | | |
| 57.2000 | OTHER COSTS | | | |
| 57.2001 | Payment to other Agencies-SCVB | $ 189,222 | $ 240,000 | $ 218,500 |
| 57.2003 | Payment to other Agencies-DSDA | $ 118,264 | $ 150,000 | $ 136,563 |
| 57.2004 | Payment to other Agencies-Arts Council | $ 165,569 | $ 210,000 | $ 191,187 |
| 57.2000 | TOTAL OTHER COSTS | $ 473,055 | $ 600,000 | $ 546,250 |
| 61.1001 | Transfer to General Fund | $ - | $ - | $ 28,750 |
| | **TOTAL EXPENDITURES AND OTHER FINANCING USES** | **$ 473,055** | **$ 600,000** | **$ 575,000** |

# TAB 15

# 286 Technology Fee Fund

TECHNOLOGY FEE FUND

This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

**Section 78-10. Technology Fee.** There shall be imposed by the Municipal Court of the City of Statesboro, Georgia a technology surcharge in the amount of $20.00 per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Public Safety and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department and Fire Department. The amounts can fluctuate from year to year depending on several variables.

**FUND 286 - Technology Fee Fund**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **REVENUES** | | | |
| 34 | Charges for Services | | | |
| 34.1191 | Technology Fee | $ 62,419 | $ 120,000 | $ 95,000 |
| | **TOTAL REVENUES** | **$ 62,419** | **$ 120,000** | **$ 95,000** |
| | | | | |
| | **EXPENDITURES:** | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 3200.52.1301 | Crime Reports.Com and TIPSoft | $ - | $ 1,188 | $ 4,788 |
| 3200.52.2206 | Audio/surveil(Detective equipment) | $ - | $ 588 | $ - |
| 3200.52.2207 | Police Radios repairs (non-maintenance) | $ - | $ 2,500 | $ - |
| 3200.52.2208 | Radar repair &annual recertification | $ - | $ 955 | $ - |
| 3200.52.2209 | Drug ID weighting scales annual calibration | $ - | $ 500 | $ - |
| 3200.52.3203 | Cellular Phones Service (Verizon) | $ 19,475 | $ 26,894 | $ 21,060 |
| 3200.52.3204 | Pagers | $ - | $ 980 | $ 768 |
| 3200.52.360101 | MDT Techonology Fee | $ 34,783 | $ 36,720 | $ 36,720 |
| 3500.52.3203 | Cellular Phones | $ - | $ 6,900 | $ 6,900 |
| 52.0000 | TOTAL PURCHASE/CONTRACT SERVICES | $ 54,258 | $ 77,225 | $ 70,236 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 3200.54.2401 | Computers | $ 3,476 | $ 4,788 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 3,476 | $ 4,788 | $ - |
| | **TOTAL EXPENDITURES** | **$ 57,734** | **$ 82,013** | **$ 70,236** |

# TAB 16

# 322 2007 SPLOST Fund

2007 SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST) FUND

This fund is used to account for the receipts and disbursements of the City's portion of the 2007 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On July 18, 2006, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2002 SPLOST lapsed at the end of September, 2007. Since there is a two-month delay in receiving the new funds, receipt of the proceeds did not begin until December, 2007. The proceeds are then disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is **not** an additional tax, but an extension for six years of the 2002 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7%--4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the county and four cities.

**FUND 322 - 2007 SPLOST FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **REVENUES:** | | | |
| 33.1001 | Intergovernmental Rev - Public Safety | $ 978,442 | $ - | $ - |
| 33.7101 | Proceeds for Police Vehicles | $ - | $ 228,728 | $ 239,091 |
| 33.7110 | Landfill Air Rights | $ 1,166,667 | $ 1,226,000 | $ 1,000,996 |
| 33.7113 | Proceeds for Street and Drainage Projects | $ 910,181 | $ 1,606,500 | $ 2,235,000 |
| 33.7121 | Proceeds for Fire Station Relocation | $ - | $ 300,000 | $ 475,000 |
| 33.7150 | Proceeds for Water and Sewer Projects | $ 1,678,942 | $ 1,765,000 | $ 2,350,000 |
| 33.7151 | Proceeds Post Closure Expenses | $ - | $ 166,000 | $ 166,000 |
| 33.7153 | Proceeds for Fire Department Equipment | $ - | $ 150,000 | $ 218,550 |
| 33.717 | Proceeds for Solid Waste Projects | $ 260,914 | $ 224,000 | $ 175,000 |
| 36.1001 | Interest Income | $ 8,041 | $ - | $ - |
| | **TOTAL REVENUES** | **$ 5,003,187** | **$ 5,666,228** | **$ 6,859,637** |
| | **EXPENDITURES:** | | | |
| 350.54.0000 | CAPITAL OUTLAY | | | |
| | **Site Improvements** | | | |
| 1575.54.1107 | ENG-26 Cemetery Expansion | $ 8,588 | $ - | $ - |
| 4220.54.1210 | ENG-41 E.Main/Oak St./Courtland Parking Lot | $ - | $ 225,000 | $ 232,000 |
| | **Buildings** | | | |
| 3500.54.1322 | FD-67 Storage Shelter | $ - | $ - | $ 60,000 |
| 3500.54.1330 | FD-7 New Fire Stations | $ - | $ 300,000 | $ 475,000 |
| | **Infrastructure** | | | |
| 4220.54.1459 | PW-ST-31 Sidewalk Repairs | $ 3,098 | $ 20,000 | $ 20,000 |
| 4220.54.1467 | ENG-28 Street Striping | $ 10,895 | $ 30,000 | $ 30,000 |
| 4220.54.1473 | ENG-40 Street Repaving | $ 84,398 | $ 150,000 | $ 200,000 |
| 4220.54.1481 | Downtown Architecture | $ 4,850 | $ - | $ - |
| 4220.54.1482 | Downtown Construction | $ 105,585 | $ - | $ - |
| 4220.54.1534 | ENG-44 Inters. Improv. W.Grady @ S. College | $ - | $ 250,000 | $ 275,000 |
| 4220.54.1535 | ENG-87 Bermuda Run Sidewalk | $ 17,152 | $ - | $ - |
| 4220.54.1536 | ENG-90 Install Sidewalk at Robinhood Trail | $ 2,435 | $ 980,000 | $ - |
| 4220.54.1537 | ENG-91 Church Street Improvements | $ 1,265 | $ 78,500 | $ - |
| 4220.54.1538 | ENG-98 Roadway Impr. at Elementary Schools | $ 81,606 | $ - | $ 50,000 |
| 4220.54.1543 | ENG-97 Traffic Signal: Veterans/Brampton/Stam | $ - | $ 250,000 | $ 175,000 |
| 4220.54.1547 | ENG-104 Con. Sidewalk S. Main from Rucker Ln. | $ - | $ 125,000 | $ 125,000 |
| 4220.54.1549 | ENG-107 Con. Prkg Lot behind DSDA/City Bldg. | $ - | $ 55,000 | $ - |
| 4220.54.1545 | ENG-101 Installation of Traffic Calming Measures | $ - | $ 25,000 | $ 100,000 |
| 4220.54.1546 | ENG-103 Traffic Signal: Brannen St. @ Wal-Mart | $ - | $ 100,000 | $ 100,000 |
| 4220.54.1551 | ENG-34 Sidewalk Construction: Gentilly Road | $ - | $ - | $ 340,000 |
| 4220.54.1552 | ENG-69 Howard Lumber Ingress/Egress | $ - | $ - | $ 75,000 |
| 4220.54.1554 | ENG-96 Corridor Traffic Studies | $ - | $ - | $ 50,000 |
| 4220.54.1541 | ENG-81 Brannen St. and Zetterower Ave. Inter. | $ - | $ 40,000 | $ - |
| 4220.54.1542 | ENG-84 S. Zetterower Ave. and Tillman Inter. | $ - | $ 50,000 | $ 258,000 |
| 4250.54.1532 | ENG-86 Lanier Drainage Improvements | $ 16,950 | $ - | $ - |
| 4250.54.1539 | ENG-2 Stormwater Phase II Regulations | $ - | $ 50,000 | $ 50,000 |

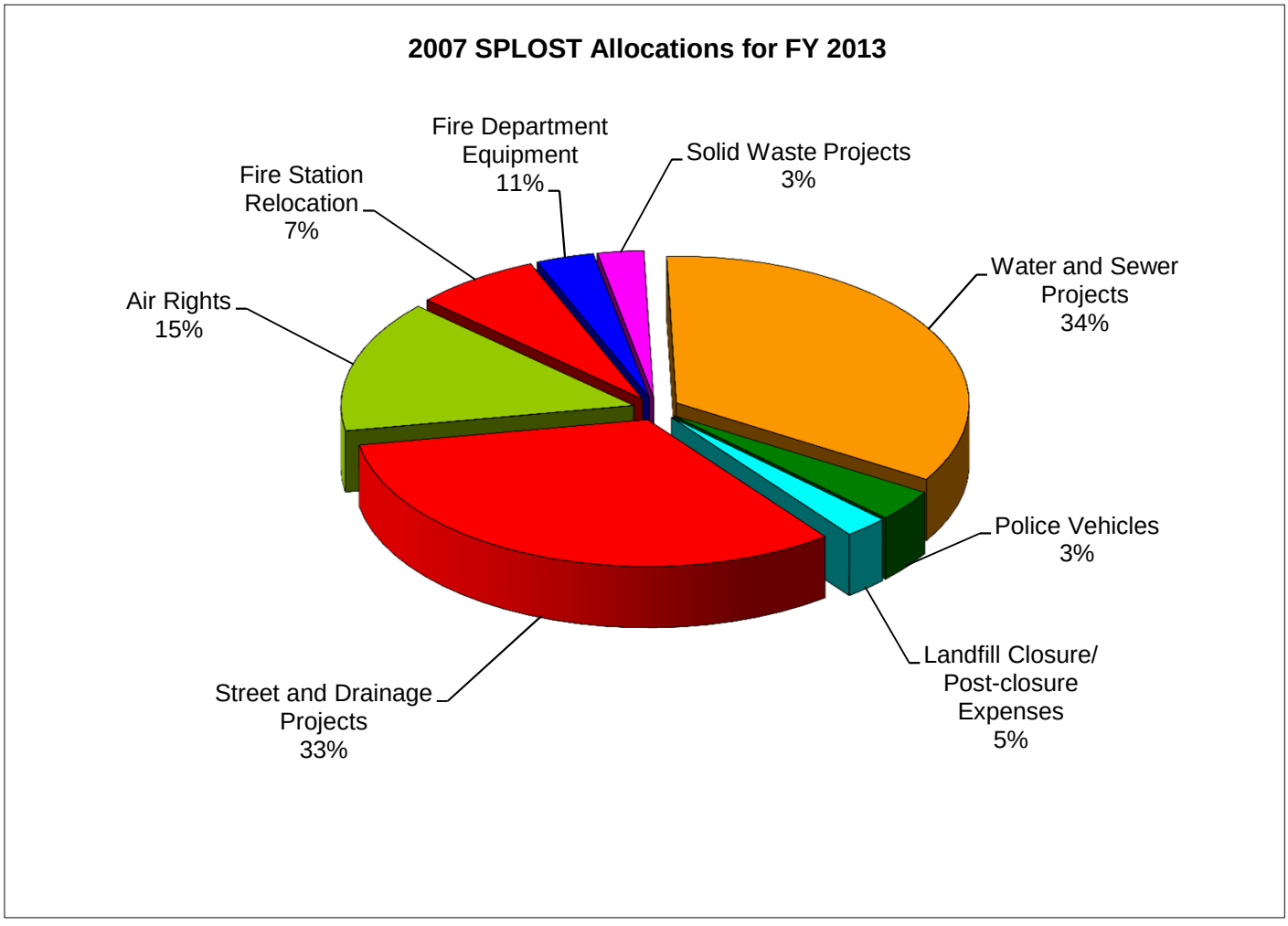
**FUND 322 - 2007 SPLOST FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 4250.54.1548 | ENG-105 Stormwater Drain. Impr. N. College St. | $ - | $ 35,000 | $ 30,000 |
| 4250.54.1553 | ENG-94 Drainage Improvement-Turner/Thomas/L | $ - | $ - | $ 25,000 |
| 4330.54.1513 | WWD-32 Extension of W/S to Unserved Areas | $ - | $ 200,000 | $ 200,000 |
| 4330.54.1540 | WWD-14 Water/Sewer Rehab Projects | $ - | $ 200,000 | $ 200,000 |
| 4330.54.1555 | WWD-103 Sewer Main Extension | $ - | | $ 50,000 |
| 4330.54.1556 | WWD-113 Extension of Reclaimed Water | $ - | $ - | $ 300,000 |
| 4330.54.1557 | WWD-115 Water & Sewer Replacement W. Main | $ - | $ - | $ 350,000 |
| | **Vehicles (and motorized equipment)** | | | |
| 3200.54.2215 | Police Vehicles and Conversion | $ 267,471 | $ 228,728 | $ 239,091 |
| 3500.54.2216 | FD-10 Engine Replacement | $ 424,192 | $ - | $ - |
| 3500.54.2250 | FD-49 Fire Vehicles | $ - | $ - | $ 30,000 |
| 4522.54.2247 | PW-SWC-8 Residential Garbage Trucks | $ - | $ 100,000 | $ - |
| 4530.54.2248 | PW-SWD-11 Front End Loader | $ - | $ - | $ 175,000 |
| 4585.54.2246 | PW-SWC-1 Knucleboom Loader & Body | $ - | $ 124,000 | $ - |
| | **Equipment** | | | |
| 3500.54.2503 | FD-64-SCBA Personal Prot Equipment | $ 53,658 | $ 150,000 | $ 45,000 |
| 3500.54.2570 | FD-63 Pagers | $ - | $ - | $ 22,950 |
| 3500.54.2571 | FD-65 Thermal Imaging Cameras X2 | $ - | $ - | $ 12,000 |
| 3500.54.2572 | FD-66 Unit 5 Working Body | $ - | $ - | $ 15,000 |
| 3500.54.2573 | FD-68 Radios/Chargers | $ - | $ - | $ 33,600 |
| 4335.54.2504 | WWD-109 Replace Filters at WWTP | $ - | $ 1,300,000 | $ - |
| 4335.54.2505 | WWD-112 Upgrade Meters to Flex Net | $ - | $ - | $ 1,250,000 |
| | OTHER FINANCING USES | | | |
| 9000.61.1003 | Transfer to General Fund-GMA Lease | $ 66,822 | $ - | $ - |
| 9000.61.1020 | Transfer to W/S | $ 235,298 | $ - | $ - |
| 9000.61.1021 | Transfer to RWS | $ - | $ - | $ - |
| 9000.61.1030 | Transfer to SWC | $ - | $ - | $ - |
| 9000.61.1040 | Transfer to SWD | $ 1,299,024 | $ 1,392,000 | $ - |
| | **TOTAL EXPENDITURES** | **$ 2,683,287** | **$ 6,458,228** | **$ 5,592,641** |

**2007 SPLOST FUND ALLOCATIONS**

**FY 2013**

| | | |
|---|---|---|
| Air Rights | $ | 1,000,996 |
| Fire Station Relocation | $ | 475,000 |
| Fire Department Equipment | $ | 218,550 |
| Solid Waste Projects | $ | 175,000 |
| Water and Sewer Projects | $ | 2,350,000 |
| Police Vehicles | $ | 239,091 |
| Landfill Closure/Post-closure Expenses | $ | 166,000 |
| Street and Drainage Projects | $ | 2,235,000 |
| | **$** | **6,859,637** |



# TAB 17

# 350 Capital Improvements Program Fund

CAPITAL IMPROVEMENTS PROGRAM FUND

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year's listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, and the 2007 SPLOST Fund.

Funding is provided by a transfer from the General Fund, federal and state grants, and Georgia Department of Transportation (GDOT) grants and local assistance funding, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least $5,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund's budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

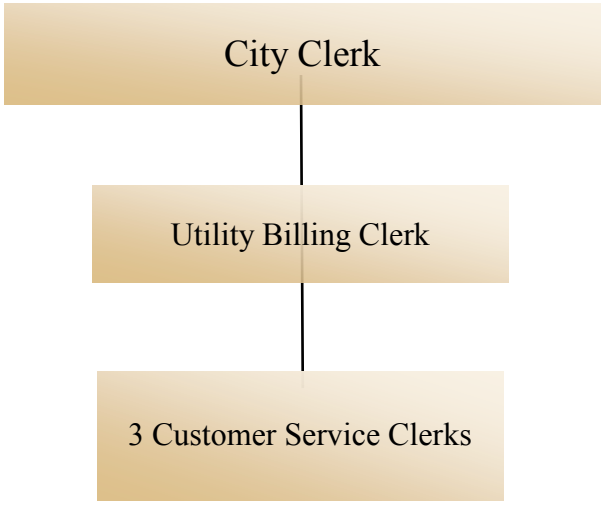
**FUND 350 - CAPITAL IMPROVEMENTS PROGRAM**

| Account Number | Account Description or Title | FY 2012 Budgeted | FY 2013 Budgeted |
|---|---|---|---|
| | **REVENUES:** | | |
| | **OTHER FINANCING SOURCES:** | | |
| 350.33.4321 | Georgia Rec. Trails Grant | $ 100,000 | $ 100,000 |
| 350.39.1201 | Operating Transfer in from General Fund | $ 100,000 | $ 100,000 |
| 350.39.3901 | Loan from GMA Lease Pool Fund | $ 100,000 | $ 114,000 |
| | **TOTAL REVENUES & OTHER FINANCING SOURCES** | **$ 300,000** | **$ 314,000** |
| | **EXPENDITURES:** | | |
| 350.54.0000 | CAPITAL OUTLAY | | |
| **350.54.1200** | **Site Improvements** | | |
| 350.4200.54.1209 | ENG-STS-92 Tree Maintenance | $ 5,000 | $ - |
| 350.6200.54.1209 | ENG-PRK-18 Trees/Shrubs Maintenance | $ 6,000 | $ - |
| **350.54.1300** | **Buildings** | | |
| 350.1575.54.1313 | ENG-18 Calibration of CH De-Humidifier and Chillers | $ 14,000 | $ 16,000 |
| 350.1575.54.1323 | ENG-95 Repaint Exterior of City Hall | $ - | $ 44,000 |
| 350.4200.54.1322 | ENG-STS-79 Equipment Building | $ 35,000 | $ 35,000 |
| 350.6200.54.1322 | ENG-PRK-9 Steel Frame Shelter | $ - | $ 25,000 |
| **350.54.1400** | **Infrastructure** | | |
| | *Street and Sidewalk Projects* | | |
| 350.4220.54.1427 | CD-1 Luetta Moore Trail Phase 1 | $ 100,000 | $ 214,096 |
| 350.4220.54.1459 | ENG-STS-31 Sidewalk Repairs | $ - | $ - |
| **350.54.2200** | **Vehicles (and motorized equipment)** | | |
| 350.4200.54.2227 | ENG-STS-64 Replace Exmark Mowers | $ 15,000 | $ - |
| 350.4200.54.2241 | ENG-STS-74 Truck Replacement | $ 38,000 | $ 38,000 |
| 350.4200.54.2246 | ENG-STS-84 Replace Asphalt | $ 40,000 | $ - |
| 350.4200.54.2251 | ENG-STS-85 Hot Patch Asphalt Trailer | $ - | $ 43,000 |
| 350.6200.54.2216 | ENG-PRK-1 Replace Commercial Mower | $ 9,500 | $ - |
| 350.6200.54.2233 | ENG-PRK-4 Crew Cab Truck with Landscaping Body | $ - | $ 33,000 |
| **350.54.2500** | **Other equipment** | | |
| 350.1535.54.2568 | IT-2 Dell Server | $ - | $ 15,000 |
| 350.1535.54.2569 | IT-3 HP ProCurve Switch | $ - | $ 17,408 |
| 350.4200.54.2566 | ENG-STS-90 Retroreflectivity testing equipment | $ 8,500 | $ - |
| 350.6200.54.2565 | ENG-PRK-13 Christmas Decorations | $ - | $ - |
| **350.54.0000** | **TOTAL CAPITAL OUTLAY EXPENDITURES** | **$ 271,000** | **$ 480,504** |

# TAB 18

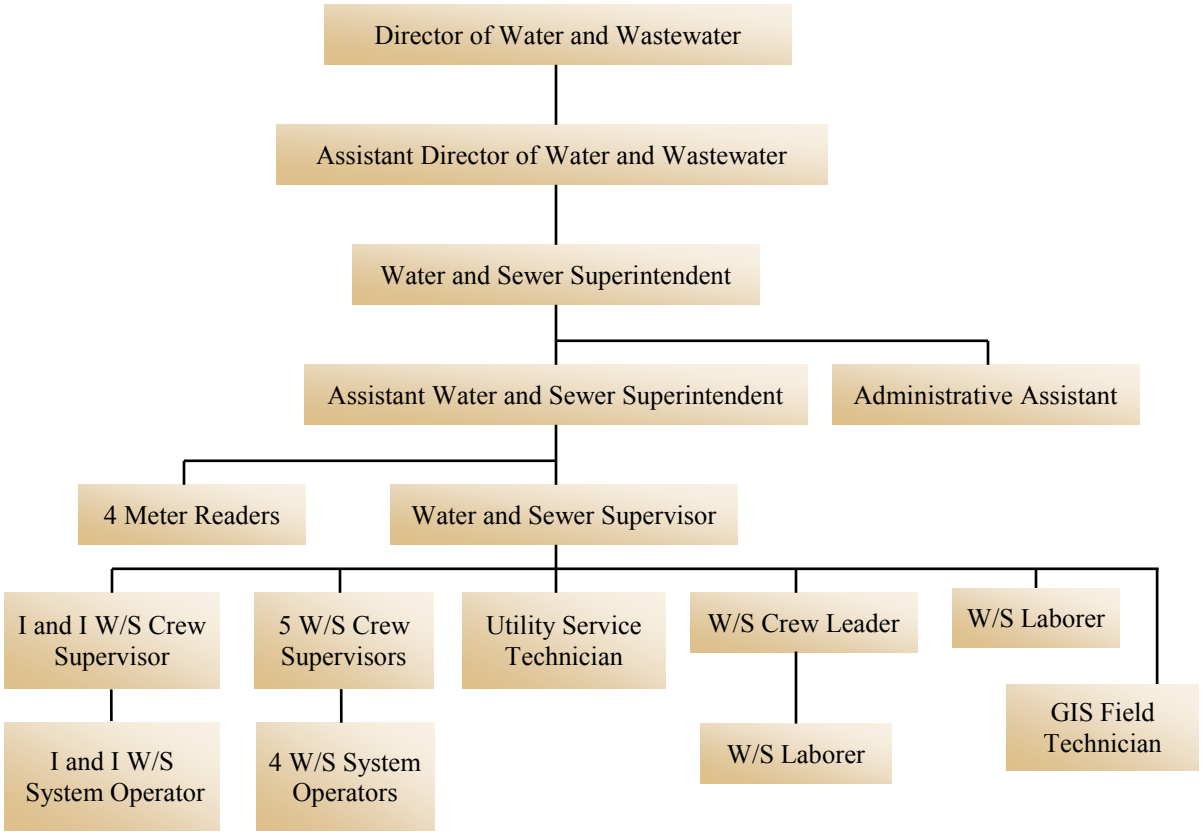
# 505 Water & Sewer Fund

# CUSTOMER SERVICE




WASTEWATER DEPARTMENT
Director of Water and Wastewater
Assistant Director of Water and Wastewater
Wastewater Treatment Plant Superintendent
Maintenance Superintendent
Laboratory Supervisor
4 Senior Wastewater Treatment Plant Operators
Administrative Assistant
Maintenance Supervisor
2 Laboratory Technicians
6 Wastewater Treatment Plant Operators
Senior Instrumentation Control Technician
Senior Maintenance Technician
3 Wastewater Treatment Plant Workers
Instrumentation Technician
3 Maintenance Technicians

# WATER/SEWER DEPARTMENT



WATER AND SEWER FUND

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

GOALS & OBJECTIVES

**Goal: Continue to provide safe drinking water with no disruptions other than for minor line repairs.**
Objectives:
1. Continue to maintain all lines, pumps and water tanks so that breakdowns are avoided.
2. Continue to maintain the SCADA system so that system information is provided in a timely manner for the operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required, and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Install $50,000 worth of touch-read meters to replace older meters.

**Goal: Continue to collect and treat all wastewater on our system within the NPDES permit issued by the Environmental Protection Division of the Georgia Department of Natural Resources.**
Objectives.
1. Continue to maintain the sewer lines, pump stations, and WWTP so that overflows are avoided.
2. Continue to operate the WWTP and the laboratory so that all parameters of the NPDES Permit are met, and properly tested and reported to the State monthly.
3. Install emergency generators at two more sewer lift stations.
4. Repair the tanks at the wastewater treatment plant.

**Goal: Reduce the amount of infiltration and inflow into the wastewater collection system.**
Objectives:
1. Use the Cues camera to systematically identify the areas of worst infiltration and inflow, particularly in heavy rains.
2. Develop a priority rating system for these problems, and either contract for or repair in-house.

**Goal: Continue to improve the City's capacity to provide quality customer service.**
Objectives:
1. Publicize through GSU mailings to students, and other forms of media of all customers the availability of online utility, property tax, and court fine payments.
2. Keep the number of misreads on utility accounts below 0.05%.
3. Continue to correct billing errors within a 24-hour time period.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| *Number of residential water customers | 9,250 | 9,264 | 9,264 | 9,337 | 9,600 |
| *Number of residential sewer customers | 8,632 | 8,636 | 8,445 | 8,705 | 9,005 |
| *Number of commercial/industrial water customers | 1,370 | 1,380 | 1,170 | 1,391 | 1,401 |
| *Number of commercial/industrial sewer customers | 1,116 | 1,116 | 1,085 | 1,118 | 1,129 |
| *Government agency water customers | 205 | 215 | 155 | *680 | *681 |
| *Government agency sewer customers | 112 | 113 | 109 | *585 | *586 |
| **Multi-meter customers | 202 | 188 | 193 | 188 | 188 |
| *Irrigation customers | 65 | 405 | 530 | 444 | 450 |
| *Fire system customers | 169 | 172 | 172 | 183 | 196 |
| Gallons of water pumped from wells | 1,180,897,000 | 1,220,465,000 | 1,180,000,000 | 1,229,216,000 | 1,250,000,000 |
| Gallons of water billed | 1,080,000,000 | 1,162,180,000 | 1,020,010,000 | 1,101,197,000 | 1,150,000,000 |
| Percentage of treated water lost to leakage, fire protection & otl | 8.5% | 5.0% | 14.0% | 10.0% | 8.0% |
| Gallons of sewage treated and discharged from the WWTP | 1,387,000,000 | 1,185,512,000 | 1,277,500,000 | 1,169,352,000 | 1,186,250,000 |
| Gallons of sewage billed | 990,000,000 | 971,097,000 | 880,491,000 | 971,966,000 | 972,800,000 |
| Percentage of treated sewage from infiltration and inflow | 29% | 18% | 31% | 17% | 18% |
| Number of operational water wells | 6 | 6 | 6 | 6 | 6 |
| Average Gallons per Day (GPD) of water pumped | 3,235,334 | 3,343,739 | 3,232,876 | 3,367,715 | 3,424,657 |
| ***Average GPD allowed by EPD Withdrawal Permit | 5,875,000 | 5,875,000 | 5,875,000 | 5,875,000 | 5,875,000 |
| Percentage of Permitted Average GPD actually used | 55% | 57% | 55% | 43% | 58% |
| Peak GPD of water pumped | 4,380,000 | 5,342,000 | 4,959,000 | 4,703,000 | 4,800,000 |
| Number of operational sewage lift stations | 23 | 23 | 23 | 23 | 24 |
| Average GPD of sewage treated and discharged from the WWT | 3,800,000 | 3,270,000 | 3,500,000 | 3,280,000 | 3,250,000 |
| Average GPD of sewage discharge permitted by NPDES Permi | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 |
| Percentage of Permitted Average GPD actually used | 38% | 33% | 35% | 32% | 33% |
| Number of water leaks repaired | 536 | 673 | 595 | 689 | 689 |
| Number of sewage spills requiring EPD notification | 0 | 0 | 0 | 0 | 0 |
| Number of NPDES Permit violations per EPD | 0 | 0 | 0 | 0 | 0 |
| Dollar amount of fixed assets at FY end | $37,401,925 | $37,711,971 | $36,397,602 | $38,471,278 | $39,240,704 |
| Long-term debt outstanding at FY end | $14,369,609 | $18,458,025 | $17,254,094 | $17,254,094 | $16,652,886 |
| Long-term debt outstanding as a % of fixed assets at FY end | 37% | 49% | 47% | 45% | 42% |
| Long-term debt outstanding per capita at FY end | $542 | $647 | $605 | $605 | $584 |
| Water & Wastewater Annual Debt Service Payments (P & I) | $1,324,181 | $1,203,931 | $1,336,778 | $1,336,778 | $1,334,777 |
| Net Income for FY | $284,536 | $705,291 | $1,726,857 | $1,726,857 | $1,943,831 |
| Ratio of Water & Wastewater System Net Income to Annual Debt Service Payments (P & I) | 21.5% | 58.6% | 129.2% | 129.2% | 145.6% |
| Number of FTE employees | 54.5 | 50.5 | 54.5 | 54.5 | 56.5 |
| Net Income (Loss) per FTE employee | $5,221 | $13,966 | $31,685 | $31,685 | $34,404 |
| Number of Utility Bills processed annually | 136,000 | 140,000 | 136,000 | 150,000 | 138,000 |
| Number of Employees in utility billing/collection | 4 | 4 | 4 | 4 | 4 |
| Average Number of Utility Bills processed per employee | 34,000 | 35,000 | 34,000 | 50,000 | 46,000 |
| Dollar Amount of Utility Bills processed annually | $18,350,000 | $18,278,268 | $18,350,000 | $18,750,000 | $19,250,000 |
| Percentage of Utility Accounts Receivable (water, sewer, gas & solid waste) 60 or more days delinquent at FY end | 2.0% | 1.4% | 2.0% | 2.2% | 2.0% |

*Actual accounts based on FEB of FY to be representative of college students

**FY 2011 Actual units supplied by multi-meter accounts is 2092

***Current water withdrawal permit 7.345 monthly average/5.875 annual average.

EXPENSES SUMMARY

**Customer Service**

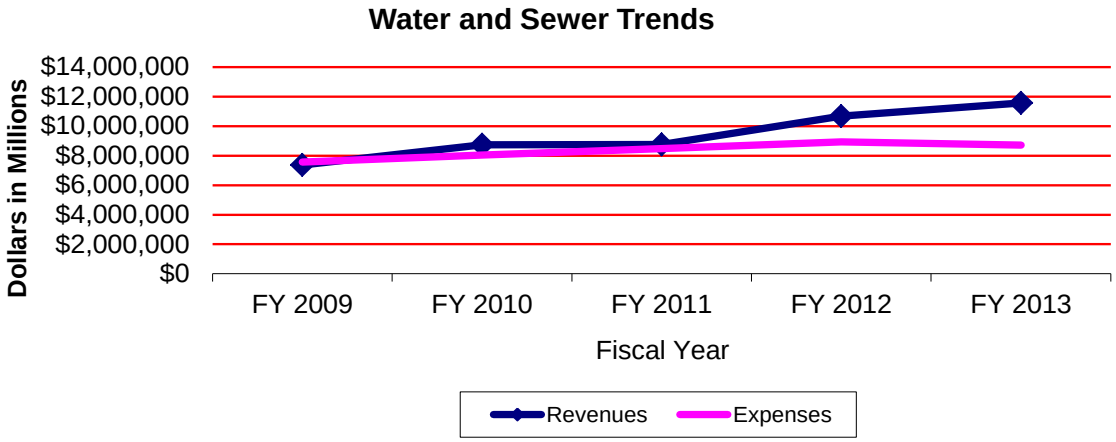
| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 145,575 | $ 155,537 | $ 157,868 | 1.50% |
| Purchase/Contract Services | $ 77,859 | $ 81,480 | $ 75,734 | -7.05% |
| Supplies | $ 8,099 | $ 10,200 | $ 9,650 | -5.39% |
| Capital Outlay (Minor) | $ 663 | $ 4,000 | $ 3,750 | -6.25% |
| Interfund Dept. Charges | $ 40,534 | $ 77,204 | $ 100,565 | 30.26% |
| Depreciation/Amortization | $ - | $ - | $ - | - |
| Other Costs | $ 307 | $ 300 | $ 50 | -83.33% |
| Debt Services | $ - | $ - | $ - | - |
| Total Expenses | $ 273,037 | $ 328,721 | $ 347,617 | 5.75% |

**Wastewater Treatment Plant**

| | | | | |
|---|---|---|---|---|
| Personal Services/Benefits | $ 1,225,951 | $ 1,202,354 | $ 1,300,943 | 8.20% |
| Purchase/Contract Services | $ 190,123 | $ 292,360 | $ 262,332 | -10.27% |
| Supplies | $ 546,874 | $ 536,500 | $ 595,500 | 11.00% |
| Capital Outlay (Minor) | $ 13,890 | $ 14,000 | $ 12,500 | -10.71% |
| Interfund Dept. Charges | $ 317,873 | $ 560,633 | $ 701,833 | 25.19% |
| Depreciation/Amortization | $ 748,563 | $ 748,107 | $ 748,563 | 0.06% |
| Other Costs | $ 163,187 | $ 182,700 | $ 182,500 | -0.11% |
| Debt Services | $ - | $ - | $ - | 0.00% |
| Total Expenses | $ 3,206,461 | $ 3,536,654 | $ 3,804,171 | 7.56% |

**Water/Sewer**

| | | | | |
|---|---|---|---|---|
| Personal Services/Benefits | $ 1,042,539 | $ 1,071,316 | $ 1,200,203 | 12.03% |
| Purchase/Contract Services | $ 496,010 | $ 341,390 | $ 387,135 | 13.40% |
| Supplies | $ 565,915 | $ 664,000 | $ 720,400 | 8.49% |
| Capital Outlay (Minor) | $ 11,712 | $ 10,000 | $ 13,000 | 30.00% |
| Interfund Dept. Charges | $ 316,706 | $ 581,000 | $ 747,209 | 28.61% |
| Depreciation/Amortization | $ 907,403 | $ 920,750 | $ 923,337 | 0.28% |
| Other Costs | $ 97,387 | $ 45,050 | $ 65,150 | 44.62% |
| Debt Services | $ 741,738 | $ 731,725 | $ 709,032 | 0.00% |
| Non-Operating Expenses | $ 1,524,000 | $ 713,118 | $ 716,367 | 0.46% |
| Total Expenses | $ 5,703,410 | $ 5,078,349 | $ 5,481,833 | 7.95% |


Water and Sewer Trends
Dollars in Millions
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
FY 2009
FY 2010
FY 2011
FY 2012
FY 2013
Fiscal Year
Revenues
Expenses

**FUND 505 - WATER SEWER FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| | **Water** | | | |
| | CHARGES FOR SERVICES | | | |
| 34.1000 | *General government* | | | |
| 34.1700 | Indirect Cost Allocation for Meter Reader | $ 65,876 | $ 66,857 | $ 86,602 |
| *34.1700* | *Sub-total: General Government* | *$ 65,876* | *$ 66,857* | *$ 86,602* |
| 34.4210 | *Water charges* | | | |
| 34.4211 | Administrative Service Fees | $ 50,790 | $ 58,000 | $ 58,000 |
| 34.4212 | Inside Residential Water Charges | $ 4,001,239 | $ 4,645,000 | $ 4,737,900 |
| 34.4218 | Fire Sprinkler Service Fees | $ 122,292 | $ 130,000 | $ - |
| 34.4219 | Miscellaneous Income | $ 139,897 | $ 115,000 | $ - |
| *34.4210* | *Sub-total: Water Charges* | *$ 4,314,218* | *$ 4,948,000* | *$ 4,795,900* |
| 34.4291 | Water Tap Fees | $ 563,616 | $ 100,000 | $ 100,000 |
| 34.4292 | Late Payment Penalties and Interest | $ 61,509 | $ 70,000 | $ 70,000 |
| 34.4293 | Reconnection Fees | $ 141,869 | $ 150,000 | $ 150,000 |
| 34.4294 | Water Broken Lock Penalties | $ - | $ - | $ - |
| *34.4290* | *Sub-total: Other Fees* | *$ 766,994* | *$ 320,000* | *$ 320,000* |
| 34.4200 | TOTAL CHARGES FOR SERVICES | $ 5,147,088 | $ 5,334,857 | $ 5,202,502 |
| | **Sewer** | | | |
| | CHARGES FOR SERVICES | | | |
| 34.4250 | *Sewer charges* | | | |
| 34.4251 | Inside Residential Sewer Charges | $ 3,599,440 | $ 3,207,000 | $ 3,672,000 |
| *34.4250* | *Sub-total: Sewer Charges* | *$ 3,599,440* | *$ 3,207,000* | *$ 3,672,000* |
| 34.4295 | Sewer Tap Fees | $ 183,078 | $ 20,000 | $ 20,000 |
| 34.4296 | Late Payment Penalties and Interest | $ 61,237 | $ 69,000 | $ 60,000 |
| 34.4297 | Water Conn/Running Inside | $ 70 | $ 200 | $ 200 |
| *34.4290* | *Sub-total: Other Fees* | *$ 244,385* | *$ 89,200* | *$ 80,200* |
| 34.4200 | TOTAL CHARGES FOR SERVICES | $ 3,843,825 | $ 3,296,200 | $ 3,752,200 |
| | **TOTAL OPERATING REVENUES** | **$ 8,990,913** | **$ 8,631,057** | **$ 8,954,702** |
| | **OPERATING EXPENSES:** | | | |
| | | **DEPT - 1590 - CUSTOMER SERVICE** | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 124,755 | $ 130,807 | $ 132,760 |
| 51.1301 | Overtime | $ 1,866 | $ 3,500 | $ 3,500 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 126,621* | *$ 134,307* | *$ 136,260* |
| 51.2201 | Social Security (FICA) Contributions | $ 8,379 | $ 10,275 | $ 10,424 |
| 51.2401 | Retirement Contributions | $ 10,297 | $ 10,745 | $ 10,901 |
| 51.2701 | Workers Compensation | $ 188 | $ 210 | $ 283 |
| 51.2903 | Hepatitis/ Flu Vaccine | $ 90 | $ - | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 18,954* | *$ 21,230* | *$ 21,608* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 145,575 | $ 155,537 | $ 157,868 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ - | $ 2,000 | $ 1,000 |

**FUND 505 - WATER SEWER FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 52.1301 | Computer Programming Fees | $ 5,490 | $ 7,000 | $ 6,000 |
| 52.2212 | Software Support | $ 1,500 | $ - | $ - |
| 52.2320 | Rentals | $ 525 | $ - | $ - |
| *52.2000* | *Sub-total: Property Services* | *$ 7,515* | *$ 9,000* | *$ 7,000* |
| 52.3101 | Insurance | $ 1,700 | $ 1,480 | $ 1,734 |
| 52.3201 | Telephone | $ 141 | $ 4,000 | $ 3,500 |
| 52.3203 | Cellular Phones | $ 710 | $ - | $ - |
| 52.3206 | Postage | $ 60,024 | $ 60,000 | $ 60,000 |
| 52.3401 | Printing and Binding | $ 7,764 | $ 7,000 | $ 3,500 |
| 52.3601 | Dues and Fees | $ 5 | $ - | $ - |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 70,344* | *$ 72,480* | *$ 68,734* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 77,859 | $ 81,480 | $ 75,734 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 7,257 | $ 8,000 | $ 8,000 |
| 53.1106 | General Supplies and Materials | $ - | $ 50 | $ - |
| 53.1301 | Food | $ - | $ 150 | $ 150 |
| 53.1601 | Small Tools and Equipment | $ 842 | $ 2,000 | $ 1,500 |
| 53.0000 | TOTAL SUPPLIES | $ 8,099 | $ 10,200 | $ 9,650 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and Fixtures | $ 663 | $ 4,000 | $ 750 |
| 54.2401 | Computers | $ - | $ - | $ 3,000 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 663 | $ 4,000 | $ 3,750 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.1002 | Indirect Cost Allocation - General Fund | $ - | $ 26,778 | $ 28,454 |
| 55.1003 | Indirect Cost Allocation - SFS | $ - | $ - | $ 8,838 |
| 55.2401 | Self-funded Insurance (Medical) | $ 39,814 | $ 49,762 | $ 62,205 |
| 55.2402 | Life and Disability | $ 720 | $ 664 | $ 669 |
| 55.2403 | Wellness Program | $ - | $ - | $ 399 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 40,534 | $ 77,204 | $ 100,565 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ 51 | $ 300 | $ 50 |
| 57.6001 | Over/Short | $ 256 | $ - | $ - |
| 57.0000 | TOTAL OTHER COSTS | $ 307 | $ 300 | $ 50 |
| | | | | |
| | **Sub-total Customer Service Expenses** | **$ 273,037** | **$ 328,721** | **$ 347,617** |
| | | **DEPT - 4335 - WASTE WATER TREATMENT PLANT** | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 1,037,120 | $ 1,011,591 | $ 1,080,805 |
| 51.1301 | Overtime | $ 9,547 | $ 14,000 | $ 16,000 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 1,046,667* | *$ 1,025,591* | *$ 1,096,805* |
| 51.2201 | Social Security (FICA) Contributions | $ 72,866 | $ 78,611 | $ 83,906 |
| 51.2401 | Retirement Contributions | $ 90,405 | $ 82,207 | $ 87,744 |

**FUND 505 - WATER SEWER FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51.2701 | Workers Compensation | $ 15,210 | $ 14,945 | $ 31,488 |
| 51.2901 | Employment Physicals | $ 35 | $ 300 | $ 200 |
| 51.2902 | Employee Drug Screening Tests | $ 412 | $ 400 | $ 500 |
| 51.2903 | Hepatitis/ Flu Vaccine | $ 356 | $ 300 | $ 300 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 179,284* | *$ 176,763* | *$ 204,138* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 1,225,951 | $ 1,202,354 | $ 1,300,943 |
| | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1202 | Engineering Fees | $ 26,983 | $ 30,000 | $ 30,000 |
| 52.1301 | Computer Programming Fees | $ 2,231 | $ 5,000 | $ 2,500 |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 29,214* | *$ 35,000* | *$ 32,500* |
| 52.2201 | Rep. and Maint. (Equipment) | $ 18,636 | $ 16,000 | $ 16,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 6,671 | $ 9,000 | $ 14,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 13,122 | $ 16,500 | $ 20,000 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 7,613 | $ 17,000 | $ 16,000 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 699 | $ 500 | $ 500 |
| 52.2206 | Rep. and Maint. (Other equipment) | $ 43,015 | $ 95,000 | $ 80,000 |
| 52.2208 | Rep. and Maint. (Pump Station) | $ 716 | $ - | $ - |
| 52.2320 | Rentals | $ 4,043 | $ 6,500 | $ 6,500 |
| *52.2000* | *Sub-total: Property Services* | *$ 94,515* | *$ 160,500* | *$ 153,000* |
| 52.3101 | Insurance | $ 22,433 | $ 39,510 | $ 22,882 |
| 52.3201 | Telephone | $ 1,914 | $ 1,600 | $ 1,200 |
| 52.3203 | Cellular Phones | $ 4,450 | $ 3,500 | $ 3,500 |
| 52.3204 | Pagers | $ 519 | $ 550 | $ 550 |
| 52.3206 | Postage | $ 2,713 | $ 3,200 | $ 3,200 |
| 52.3301 | Advertising | $ 1,563 | $ 1,500 | $ 1,000 |
| 52.3401 | Printing and Binding | $ - | $ 500 | $ 200 |
| 52.3501 | Travel | $ 15,625 | $ 20,000 | $ 16,000 |
| 52.3601 | Dues and Fees | $ 1,985 | $ 3,000 | $ 2,600 |
| 52.3701 | Education and Training | $ 3,044 | $ 4,000 | $ 3,500 |
| 52.3801 | Licenses | $ 2,015 | $ 500 | $ 4,200 |
| 52.3851 | Contract Labor | $ - | $ 3,000 | $ 2,000 |
| 52.3904 | Laboratory Services | $ 3,829 | $ 8,000 | $ 6,000 |
| 52.3906 | Contracted Services | $ 6,304 | $ 8,000 | $ 10,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 66,394* | *$ 96,860* | *$ 76,832* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 190,123 | $ 292,360 | $ 262,332 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 4,082 | $ 3,500 | $ 3,000 |
| 53.1102 | Parts and Materials | $ 17,095 | $ 12,000 | $ 13,000 |
| 53.1103 | Chemicals | $ 38,117 | $ 60,000 | $ 60,000 |
| 53.1104 | Janitorial Supplies | $ 1,060 | $ 1,000 | $ 1,500 |
| 53.1105 | Uniforms | $ 9,278 | $ 11,000 | $ 13,000 |
| 53.1106 | General Supplies and Materials | $ 12,447 | $ 11,000 | $ 12,000 |
| 53.1114 | Laboratory Supplies | $ 10,701 | $ 13,000 | $ 15,000 |
| 53.1115 | Laboratory Reagents | $ 15,868 | $ 13,000 | $ 14,000 |
| 53.1230 | Electricity: WWTP | $ 403,114 | $ 370,000 | $ 420,000 |
| 53.1270 | Gasoline/Diesel | $ 27,309 | $ 32,500 | $ 35,000 |

**FUND 505 - WATER SEWER FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 53.1301 | Food | $ 59 | $ 500 | $ 500 |
| 53.1401 | Books and Periodicals | $ 461 | $ 1,000 | $ 1,000 |
| 53.1601 | Small Tools and Equipment | $ 7,283 | $ 8,000 | $ 7,500 |
| 53.0000 | TOTAL SUPPLIES | $ 546,874 | $ 536,500 | $ 595,500 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2101 | Machinery | $ 6,652 | $ 5,000 | $ 5,000 |
| 54.2301 | Furniture and Fixtures | $ 1,079 | $ 2,000 | $ 1,500 |
| 54.2401 | Computers | $ 6,159 | $ 5,000 | $ 5,000 |
| 54.2501 | Other Equip. (Industrial Pretreatment) | $ - | $ 2,000 | $ 1,000 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 13,890 | $ 14,000 | $ 12,500 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.1002 | Indirect Cost Allocation - General Fund | $ - | $ 288,107 | $ 311,393 |
| 55.1003 | Indirect Cost Allocation - SFS | $ - | $ - | $ 96,716 |
| 55.2401 | Self-funded Insurance (Medical) | $ 311,657 | $ 266,254 | $ 284,915 |
| 55.2402 | Life and Disability | $ 6,216 | $ 6,272 | $ 6,656 |
| 55.2403 | Wellness Program | $ - | $ - | $ 2,153 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 317,873 | $ 560,633 | $ 701,833 |
| | | | | |
| 56.0000 | DEPRECIATION & AMORTIZATION | | | |
| 56.1001 | Depreciation | $ 748,563 | $ 748,107 | $ 748,563 |
| 56.0000 | TOTAL DEPREC. AND AMORT. | $ 748,563 | $ 748,107 | $ 748,563 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3300 | Solid Waste Disposal Fees | $ 162,066 | $ 180,000 | $ 180,000 |
| 57.3401 | Miscellaneous Expenses | $ 494 | $ 1,000 | $ 1,000 |
| 57.4001 | Bad Debts | $ 21 | $ 500 | $ 500 |
| 57.4101 | Collection Costs | $ 606 | $ 1,200 | $ 1,000 |
| 57.0000 | TOTAL OTHER COSTS | $ 163,187 | $ 182,700 | $ 182,500 |
| | | | | |
| | **Sub-total Wastewater TP Operating Expenses** | **$ 3,206,461** | **$ 3,536,654** | **$ 3,804,171** |
| | | | | |
| | | **DEPT - 4400 - WATER TREATMENT, DISTRIBUTION, & SEWER COLLECTION SYSTEM** | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 852,800 | $ 875,253 | $ 977,914 |
| 51.1301 | Overtime | $ 27,684 | $ 32,000 | $ 32,000 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 880,484* | *$ 907,253* | *$ 1,009,914* |
| 51.2201 | Social Security (FICA) Contributions | *$ 61,177* | *$ 69,405* | $ 77,258 |
| 51.2401 | Retirement Contributions | *$ 79,217* | *$ 72,580* | $ 80,793 |
| 51.2701 | Workers Compensation | *$ 21,027* | *$ 21,128* | $ 31,488 |
| 51.2901 | Employment Physicals | *$ 100* | *$ 300* | $ 300 |
| 51.2902 | Employee Drug Screening Tests | *$ 444* | *$ 250* | $ 250 |
| 51.2903 | Hepatitis/ Flu Vaccine | *$ 90* | *$ 400* | $ 200 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 162,055* | *$ 164,063* | *$ 190,289* |

**FUND 505 - WATER SEWER FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51.0000 | TOTAL PERSONAL SERVICES | $ 1,042,539 | $ 1,071,316 | $ 1,200,203 |
| | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1202 | Engineering Fees | $ 147,338 | $ 25,000 | $ 25,000 |
| 52.120201 | W/S/SW Mapping | $ 54,971 | $ 5,000 | $ 5,000 |
| 52.1301 | Computer Programming Fees | $ 7,875 | $ 1,000 | $ 1,000 |
| 52.1302 | Bond Paying Agent Fees | $ 1,590 | $ 1,800 | $ 1,800 |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 211,774* | *$ 32,800* | *$ 32,800* |
| 52.2201 | Rep. and Maint. (Equipment) | $ 22,173 | $ 20,000 | $ 25,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 17,765 | $ 20,000 | $ 17,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 28,032 | $ 35,200 | $ 30,000 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 13,688 | $ 10,000 | $ 10,000 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 68 | $ 250 | $ 500 |
| 52.2206 | Rep. and Maint. (Other Equipment) | $ 1,165 | $ 1,500 | $ 1,500 |
| 52.2207 | Rep. and Maint. (Wells) | $ 37,410 | $ 28,000 | $ 28,000 |
| 52.2208 | Rep. and Maint. (Pump Stations) | $ 17,691 | $ 25,000 | $ 25,000 |
| 52.2320 | Rentals | $ 6,481 | $ 2,000 | $ 2,000 |
| *52.2000* | *Sub-total: Property Services* | *$ 144,473* | *$ 141,950* | *$ 139,000* |
| 52.3101 | Insurance, Other than Benefits | $ 21,877 | $ 40,000 | $ 22,315 |
| 52.3201 | Telephone | $ 2,606 | $ 3,500 | $ 1,600 |
| 52.3202 | Telephone: Controls on Wells | $ 4,110 | $ 4,200 | $ 4,200 |
| 52.3203 | Cellular Phones | $ 2,204 | $ 4,320 | $ 15,000 |
| 52.3204 | Pagers - Linc | $ 104 | $ 120 | $ 120 |
| 52.3206 | Postage | $ 2,819 | $ 3,500 | $ 3,500 |
| 52.3301 | Advertising | $ 4,439 | $ 3,000 | $ 2,500 |
| 52.3401 | Printing and Binding | $ 3,093 | $ 4,500 | $ 4,000 |
| 52.3501 | Travel | $ 10,195 | $ 15,000 | $ 14,000 |
| 52.3601 | Dues and Fees | $ 2,282 | $ 3,000 | $ 2,500 |
| 52.3701 | Education and Training | $ 1,390 | $ 4,000 | $ 3,000 |
| 52.3801 | Licenses | $ 2,480 | $ 500 | $ 4,600 |
| 52.3851 | Contract Labor | $ 3,838 | $ 3,000 | $ 2,000 |
| 52.3904 | Laboratory Services | $ 11,100 | $ 12,000 | $ 12,000 |
| 52.3905 | Inspections - Tanks | $ 44,910 | $ 48,000 | $ 48,000 |
| 52.3906 | Contracted Services | $ 22,316 | $ 18,000 | $ 76,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 139,763* | *$ 166,640* | *$ 215,335* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 496,010 | $ 341,390 | $ 387,135 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 2,511 | $ 2,500 | $ 2,000 |
| 53.1102 | Parts and Materials | $ 127,675 | $ 200,000 | $ 200,000 |
| 53.1103 | Chemicals | $ 35,842 | $ 45,000 | $ 40,000 |
| 53.1104 | Janitorial Supplies | $ 1,243 | $ 1,200 | $ 1,200 |
| 53.1105 | Uniforms | $ 10,954 | $ 9,500 | $ 11,500 |
| 53.1106 | General Supplies and Materials | $ 4,926 | $ 7,000 | $ 8,000 |
| 53.110602 | Conservation Water Supply | $ - | $ - | $ 20,000 |
| 53.1230 | Electricity | $ 2,540 | $ 3,600 | $ 4,500 |
| 53.1233 | Electricity: Sewage pumps | $ 56,349 | $ 70,000 | $ 75,000 |
| 53.1234 | Electricity: Water Pumps | $ 256,563 | $ 250,000 | $ 280,000 |
| 53.1235 | Electricity: Shop | $ 5,192 | $ 6,000 | $ 6,000 |
| 53.1270 | Gasoline/Diesel | $ 57,324 | $ 62,000 | $ 65,000 |

**FUND 505 - WATER SEWER FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 53.1301 | Food | $ 428 | $ 500 | $ 500 |
| 53.1401 | Books and Periodicals | $ 534 | $ 700 | $ 700 |
| 53.1601 | Small Tools and Equipment | $ 3,834 | $ 6,000 | $ 6,000 |
| 53.0000 | TOTAL SUPPLIES | $ 565,915 | $ 664,000 | $ 720,400 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.1150 | Easements | $ 108 | $ 1,000 | $ 1,000 |
| 54.2101 | Machinery | $ 3,481 | $ 5,000 | $ 5,000 |
| 54.2301 | Furniture and Fixtures | $ 617 | $ 1,000 | $ 1,000 |
| 54.2401 | Computers | $ 3,170 | $ 2,000 | $ 5,000 |
| 54.2501 | Other Equipment | $ 4,336 | $ 1,000 | $ 1,000 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 11,712 | $ 10,000 | $ 13,000 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.1002 | Indirect Cost Allocation - General Fund | $ - | $ 295,997 | $ 332,042 |
| 55.1003 | Indirect Cost Allocation - SFS | $ - | $ - | $ 103,130 |
| 55.2401 | Self-funded Insurance (Medical) | $ 311,452 | $ 278,942 | $ 303,566 |
| 55.2402 | Life and Disability | $ 5,254 | $ 6,061 | $ 6,597 |
| 55.2403 | Wellness Program | $ - | $ - | $ 1,874 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 316,706 | $ 581,000 | $ 747,209 |
| | | | | |
| 56 | DEPRECIATION & AMORTIZATION | | | |
| 56.1001 | Depreciation | $ 898,799 | $ 896,212 | $ 898,799 |
| 56.1002 | Amortization | $ 8,604 | $ 24,538 | $ 24,538 |
| 56.0000 | TOTAL DEPREC. AND AMORT. | $ 907,403 | $ 920,750 | $ 923,337 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3300 | Solid Waste Disposal Fees | $ 455 | $ 1,000 | $ 1,000 |
| 57.3401 | Miscellaneous Expenses | $ 36,124 | $ 750 | $ 750 |
| 57.3406 | Concession Expenses | $ 897 | $ 800 | $ 800 |
| 57.3414 | Interest Expense - Retainage | $ - | $ 500 | $ 500 |
| 57.4001 | Bad Debts | $ 57,458 | $ 40,000 | $ 60,000 |
| 57.4101 | Collection Costs | $ 2,452 | $ 2,000 | $ 2,000 |
| 57.4103 | Bank Charges | $ - | $ - | $ 100 |
| 57.0000 | TOTAL OTHER COSTS | $ 97,386 | $ 45,050 | $ 65,150 |
| | | | | |
| | **Sub-total WT, Distribution and Sewer System Expense** | **$ 3,437,671** | **$ 3,633,506** | **$ 4,056,434** |
| | | | | |
| | **TOTAL OPERATING EXPENSES** | **$ 6,917,169** | **$ 7,498,881** | **$ 8,208,222** |
| | | | | |
| | **OPERATING INCOME (LOSS)** | **$ 2,073,744** | **$ 1,132,176** | **$ 746,480** |
| | | | | |
| | **NON-OPERATING REVENUES** | | | |
| | INVESTMENT INCOME | | | |
| 36.1001 | Interest Income | $ 141 | $ 1,000 | $ - |
| 36.100101 | Interest Income - Bonds | $ 4,156 | $ - | $ - |
| 36.1004 | Interest Bond Series 2010 | $ 117 | $ 25,000 | $ 10,000 |
| 36.0000 | TOTAL INVESTMENT INCOME | $ 4,414 | $ 26,000 | $ 10,000 |

**FUND 505 - WATER SEWER FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | MISCELLANEOUS REVENUE | | | |
| 38.9040 | Concession Revenue | $ 1,087 | $ 800 | $ 800 |
| 38.9050 | WASA | $ 5,364 | $ 3,000 | $ 3,000 |
| 38.9051 | ATC Fees | $ 264,044 | $ 100,000 | $ 100,000 |
| 38.100101 | Rental Income-Crickett Communications | $ 23,328 | $ 23,328 | $ 23,328 |
| 38.100103 | Rental Income-Voicestream | $ 84,274 | $ 68,596 | $ 72,422 |
| 38.100104 | Rental Income-Cingular | $ 52,800 | $ 52,800 | $ 63,200 |
| 38.0000 | TOTAL MISCELLANEOUS | $ 430,897 | $ 248,524 | $ 262,750 |
| | OTHER FINANCING SOURCES | | | |
| 39.1203 | Transfer in from 2002 SPLOST | $ 226,673 | $ - | $ - |
| 39.1204 | Transfer in from 2007 SPLOST | $ 235,298 | $ 1,765,000 | $ 2,350,000 |
| 39.0000 | TOTAL OTHER FINANCING SOURCES | $ 461,971 | $ 1,765,000 | $ 2,350,000 |
| | **TOTAL NON-OPERATING REVENUE** | **$ 897,282** | **$ 2,039,524** | **$ 2,622,750** |
| | **NON-OPERATING EXPENSES** | | | |
| 58.2101 | Revenue Bonds Interest Expense | $ 605,165 | $ 596,021 | $ 579,021 |
| 58.2102 | Premium Amortization | $ (12,575) | $ - | $ - |
| 58.2210 | GEFA Interest 99-L29-WQ | $ 5,535 | $ - | $ - |
| 58.2212 | GEFA Interest 2006-L25-WJ | $ 79,364 | $ 62,680 | $ 59,978 |
| 58.2213 | GEFA Interest 2007-L31-WJ | $ 19,586 | $ 20,765 | $ 19,881 |
| 58.2214 | GEFA Interest 2008-L05-WJ | $ 44,616 | $ 52,259 | $ 50,152 |
| 61.1001 | Transfer to General Fund | $ 1,424,000 | $ 713,118 | $ 716,367 |
| 61.1003 | Transfer to CIP | $ 100,000 | $ - | $ - |
| 57.3414 | Interest Exp - Retainage | $ 48 | $ - | $ - |
| **61.0000** | **TOTAL NON-OPERATING EXPENSES** | **$ 2,265,739** | **$ 1,444,843** | **$ 1,425,399** |
| | **NET INCOME** | **$ 705,287** | **$ 1,726,857** | **$ 1,943,831** |

| | |
|---|---|
| CASH FLOWS FROM OPERATING ACTIVITIES | |
| Operating Income (loss) | $746,480.00 |
| Adjustments to reconcile operating income to net cash | |
| provided by operating activities | |
| Depreciation | $1,647,362.00 |
| Amortization | $24,538.00 |
| Loss (gain) on sale of assets | |
| | |
| (Increase) decrease in operating assets: | |
| Accounts receivable | |
| Unbilled accounts receivable | |
| Interest receivable | |
| Intergovernmental receivable | |
| Other receivables | |
| Due from other funds | |
| Other assets | |
| | |
| Increase (decrease) in operating liabilities: | |
| Accounts payable | |
| Accrued payroll | |
| Accrued interest payable | |
| Compensated absences payable | |
| Sales tax payable | |
| Due to other funds: General Fund | |
| Due to other governments | |
| Customer deposits | |
| Net cash provided (used) by operating activities | $2,418,380.00 |
| | |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | |
| Transfers from other governments: | |
| 2007 SPLOST proceeds | $2,350,000.00 |
| Operating transfer in (out) to the General Fund | |
| Transfer to the General Fund | ($716,367.00) |
| Net cash provided (used) by noncapital financing activities | $1,633,633.00 |
| | |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES | |
| Acquisition and construction of fixed assets | |
| Wastewater Equipment (11.7501) | |
| WWD-78 Replace 1/2 Ton Extended Cab Truck | ($25,000.00) |
| WWD-116 Upgrade SCADA Computers | ($14,000.00) |
| WWD-118 Automatic Disolved Oxygen Probes | ($25,000.00) |
| | |
| Water Equipment (11.7502) | |
| WWD-49 Replace the Concrete Truck | ($45,000.00) |
| WWD-75 Replace 2 1/2 Ton Pick-Up Trucks | ($40,000.00) |
| WWD-94 Replace Tractor Mower | ($10,000.00) |
| WWD-95 Replace 2006 F-150 Truck | ($20,000.00) |
| WWD-110 Purchase Mini- Excavator with Trailer | ($50,000.00) |
| | |
| Construction Work in Progress: | |
| WWD-14 Water and Sewer Rehab | ($200,000.00) |
| WWD-15 Phase II Backflow Prevention Program | ($30,000.00) |
| WWD-32 Extension of W & S to Unservced Areas | ($200,000.00) |
| WWD-37 Generator for Sewage Pump Stations | ($40,000.00) |
| WWD-38 Water Meter Change Out to Touch Read Meters | ($50,000.00) |

| | |
|---|---|
| WWD-66 Remote Septage Discharge Station | ($100,000.00) |
| WWD-68 Equipment Shelter/Hill Street | ($80,000.00) |
| WWD-80 Upgrade Three (3) Stations to Multi-trode | ($20,000.00) |
| WWD-103 Sewer Main Extension (Eliminate Sandy Hill St) | ($50,000.00) |
| WWD-108 Water and Sewer to Hwy 301 S & I-16 | ($1,950,000.00) |
| WWD-112 Upgrade Meters to Flex Net | ($1,250,000) |
| WWD-113 Extension of Reclaimed Water System | ($300,000) |
| WWD-115 Water and Sewer Replacement (W.Main) | ($350,000) |
| WWD-119 Addition to Maintenance Shop | ($12,000) |
| | |
| Proceeds from long-term borrowing: | |
| 2010 Revenue Bond | $1,950,000.00 |
| Proceeds from sale of assets | |
| Principal payments on notes payable: | |
| Capital Leases Payable 505-12.2701-12.2711 | |
| GEFA Loan 2006L25WJ (Westside and Police Department) | ($64,589.00) |
| GEFA Loan 2007L31WJ (Cawana / Eastern Tract) | ($19,078.00) |
| GEFA Loan 2008L05WJ (Coleman / Eastern Tract) | ($52,540.00) |
| | |
| Principal payments on revenue bonds payable: | |
| 2010 Revenue Bond Sinking Fund Payments | ($465,000.00) |
| Principal payments on capital leases | |
| Interest payments | |
| Revenue Bonds | ($579,021.00) |
| GEFA Loans Interest | ($130,011.00) |
| Capital contributions: | |
| Required Subdivision Improvements donated to City | |
| Net cash used by capital and related financing activities | ($4,221,239.00) |
| | |
| CASH FLOWS FROM INVESTING ACTIVITIES | |
| Interest received | $10,000.00 |
| Rental Income | $158,950.00 |
| Miscellaneous Income | $800.00 |
| WASA | $3,000.00 |
| Aid to Construction (ATC) Fees | $151,000.00 |
| NET INCREASE (DECREASE) IN CASH | $154,524.00 |
| | |


JAECKEL
STATESBORO CITY HALL

# TAB 19

# 506 Reclaimed Water System Fund

RECLAIMED WATER FUND

This fund accounts for the receipts and disbursements to finance the City's Reclaimed Water System. The Reclaimed Water System is operated by personnel from the Water/Sewer and Wastewater Treatment Departments and is responsible for supplying highly treated wastewater (reclaimed water) to customers for the purpose of grounds irrigation. The City's Reclaimed Water is pumped from the effluent of the city's Wastewater Treatment Plant and distributed to the approved end users of Reclaimed Water.

The City must meet stringent Reclaimed Water Standards established by the State of Georgia Department of Natural Resources, Environmental Protection Division under a NPDES Permit issued by the Department of Natural Resources.

This fund is accounted for on the full accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. Capital Cost Recovery (CCR) Fees are used for capital projects.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations and equipment repairs. System Expansions are paid from CCR fees.

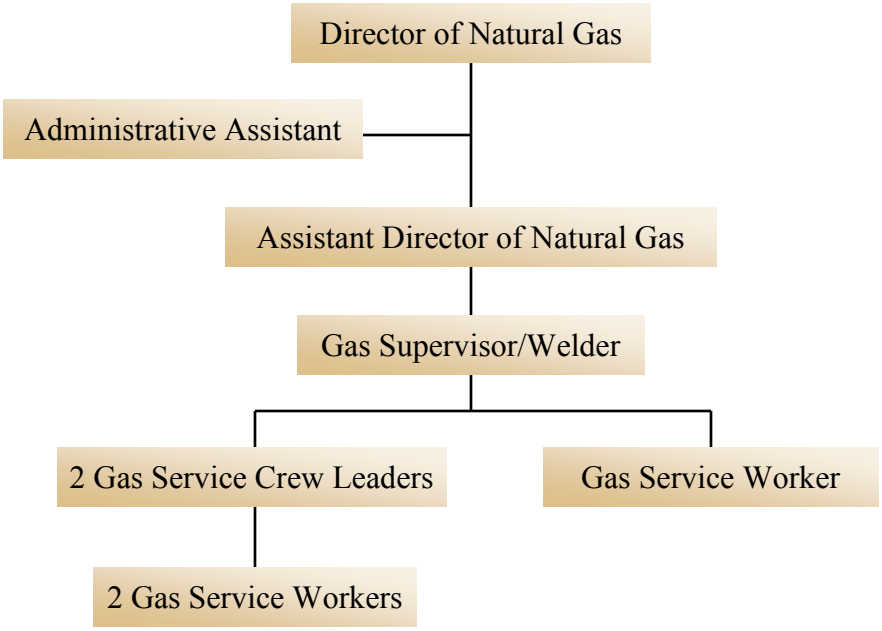
**FUND 506 - RECLAIMED WATER FUND** **DEPT - 4440 - RECLAIMED WATER**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| | CHARGES FOR SERVICES | | | |
| 34.4220 | Reclaimed Water | $ 1,944 | $ 28,800 | $ 50,000 |
| 34.4200 | TOTAL CHARGES FOR SERVICES | $ 1,944 | $ 28,800 | $ 50,000 |
| | **TOTAL OPERATING REVENUES** | **$ 1,944** | **$ 28,800** | **$ 50,000** |
| | **OPERATING EXPENSES:** | | | |
| 52.1202 | Engineering Fees | $ - | $ 10,600 | $ 5,000 |
| 53.1102 | Parts and Materials | $ - | $ - | $ 2,000 |
| 53.1103 | Chemicals | $ 311 | $ 2,000 | $ 1,400 |
| 53.1230 | Electricity | $ 616 | $ 6,630 | $ 15,000 |
| 57.3414 | GSU Reuse/Retainage | $ - | $ - | $ - |
| | TOTAL OPERATING EXPENSES: | $ 927 | $ 19,230 | $ 23,400 |
| | **OPERATING INCOME (LOSS)** | **$ 1,017** | **$ 9,570** | **$ 26,600** |
| | **NON-OPERATING REVENUES:** | | | |
| | MISCELLANEOUS REVENUES | | | |
| 37.1502 | Payment from GSU | $ 284,986 | $ - | $ - |
| 38.0000 | TOTAL MISCELLANEOUS REVENUES | $ 284,986 | $ - | $ - |
| | **TOTAL NON-OPERATING REVENUES** | **$ 284,986** | **$ -** | **$ -** |
| | **NET INCOME** | **$ 286,003** | **$ 9,570** | **$ 26,600** |

# TAB 20

# 515 Natural Gas Fund

# NATURAL GAS DEPARTMENT



NATURAL GAS FUND

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.

GOALS & OBJECTIVES

**Goal: Continue to operate this inherently dangerous system in compliance with all federal and state regulations in order to avoid any serious injuries or property damage.**

Objectives:

1. Continue to educate the public on the safe use of this commodity.
2. Provide by contract for safe, professional installation and servicing of natural gas appliances.
3. Continue to provide systematic training in operations and safety for all natural gas employees.
4. Have no serious accidents during the year.
5. Continue to participate in the MGAG consortium for safety and regulatory compliance.

**Goal: To expand this system in the most desirable locations to maximize both service and profitability.**

Objectives:

1. Continue to install services to new residential subdivisions and commercial developments.
2. Identify those areas within the City without natural gas service and install it.
3. Install gas mains in phase II of Gate Way Industrial Park.

**Goal: To encourage growth of the customer base by making natural gas appliances more readily available.**

Objectives:

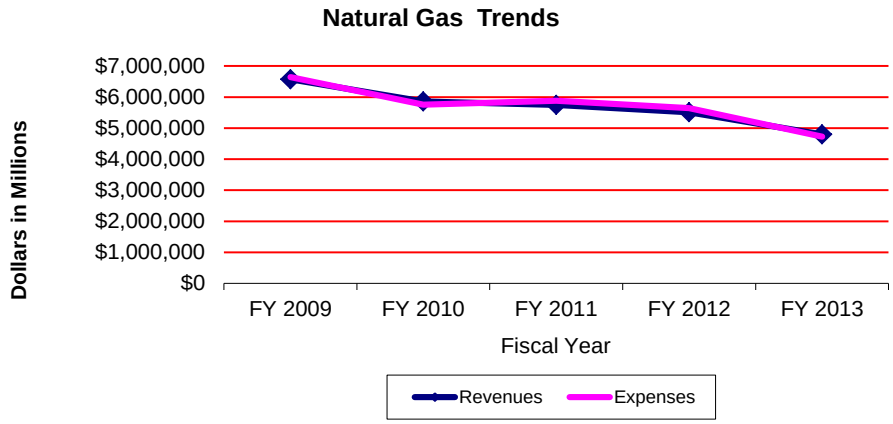
1. Continue to provide the customer incentives to purchase natural gas appliances.
2. Participate in Municipal Gas Authority of Georgia marketing program PACE.
3. Develop marketing program for inactive accounts.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| Number of residential customers | 1,650 | 1,555 | 1,600 | 1,600 | 1,600 |
| Number of commercial customers | 525 | 461 | 463 | 463 | 463 |
| Number of industrial customers | 5 | 5 | 6 | 6 | 6 |
| Thousand Cubic Feet (mcf) of gas purchased from MGAG | 560,000 | 535,909 | 47,972 | 547,972 | 547,972 |
| Thousand Cubic Feet (mcf) of gas sold | 265,000 | 540,000 | 550,000 | 550,000 | 550,000 |
| Percentage of gas lost due to leakage, transportation & other | 0% | 0% | 0% | 0% | 0% |
| Number of gas leaks repaired | 20 | 7 | 6 | 6 | 6 |
| Number of man-hours lost due to job-related injury | 0 | 0 | 0 | 0 | 0 |
| Total miles of main | 141 | 139 | 140 | 140 | 140 |
| Total number of gas services | 3,765 | 3,781 | 3,781 | 3,775 | 3,775 |
| Dollar amount of fixed assets (net of depreciation) at FY end | $2,549,886 | $2,721,812 | $2,549,886 | $2,721,812 | $2,871,812 |
| Long-term debt outstanding at FY end | $287,088 | $311,396 | $287,088 | $287,088 | $262,084 |
| Long-term debt outstanding as a % of fixed assets at FY end | 11% | 11% | 11% | 11% | 9% |
| Long-term debt outstanding per capita at FY end | $11.41 | $12.37 | $11.41 | $11.41 | $10.41 |
| Natural Gas System Annual Debt Service Payments (P & I) | $33,337 | $33,337 | $33,337 | $33,337 | $33,337 |
| Net Income (Loss) for FY | ($131,181) | $109,722 | ($131,584) | $190,670 | $97,941 |
| Ratio of Natural Gas System Net Income to Annual Debt Service Payments (P & I) | -393% | 329% | -395% | 572% | 294% |
| Number of FTE employees | 9 | 9 | 9 | 9 | 9 |
| Net Income (Loss) per FTE employee | ($14,575.67) | $12,191.33 | ($14,620.44) | $21,185.56 | $10,882.33 |

EXPENSES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 385,071 | $ 401,967 | $ 414,849 | 3.20% |
| Purchase/Contract Services | $ 120,209 | $ 103,812 | $ 118,631 | 14.27% |
| Supplies | $ 3,554,742 | $ 3,528,747 | $ 2,629,523 | -25.48% |
| Capital Outlay (Minor) | $ 3,263 | $ 12,200 | $ 12,050 | -1.23% |
| Interfund Dept. Charges | $ 163,639 | $ 154,450 | $ 155,366 | 0.59% |
| Depreciation | $ 123,992 | $ 123,992 | $ 123,992 | 0.00% |
| Other Costs | $ 313,743 | $ 384,175 | $ 336,693 | -12.36% |
| Debt Services | $ - | $ - | $ - | 0.00% |
| Non-Operating Expenses | $ 941,299 | $ 934,070 | $ 909,070 | -2.68% |
| Total Expenses | $ 5,605,958 | $ 5,643,413 | $ 4,700,174 | -16.71% |



**FUND 515 - NATURAL GAS FUND** **DEPT - 4700 - GAS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| | CHARGES FOR SERVICES | | | |
| 34.4411 | Residential NG Charges | $ 776,561 | $ 740,663 | $ 682,745 |
| 34.4412 | Metter Residential NG Charges | $ 26,395 | $ 25,000 | $ 25,000 |
| 34.4421 | Commercial NG Charges | $ 2,525,884 | $ 2,186,216 | $ 2,010,000 |
| 34.4422 | Metter Commercial NG Charges | $ 118,023 | $ 110,000 | $ 110,000 |
| 34.4431 | HLF Firm Industrial NG Charges | $ 357,990 | $ 331,919 | $ 270,000 |
| 34.4432 | Metter HLF Firm Ind. NG Charges | $ 18,903 | $ 30,000 | $ 50,000 |
| 34.4441 | Interruptible Ind. NG Charges | $ 1,234,479 | $ 1,433,514 | $ 1,047,438 |
| 34.4442 | Metter Interruptible Ind. NG Charges | $ 24,965 | $ 30,948 | $ 24,819 |
| 34.4451 | Sales Tax | $ 281,560 | $ 334,000 | $ 287,713 |
| 34.4452 | Franchise Tax - Metter | $ 6,864 | $ 7,500 | $ 7,500 |
| 34.4400 | *Sub-total: Natural Gas Charges* | *$ 5,371,624* | *$ 5,229,760* | *$ 4,515,215* |
| 34.4461 | Transportation Fees | $ 36,402 | $ 18,569 | $ 19,000 |
| 34.4471 | Gas Service Fees | $ 1,855 | $ 2,000 | $ 2,000 |
| 34.6911 | Gas Tap Fees | $ 400 | $ 2,000 | $ 2,000 |
| 34.6912 | Metter Gas Tap Fees | $ - | $ - | $ 900 |
| 34.6921 | Late Payment Penalties and Interest | $ 57,246 | $ 50,000 | $ 50,000 |
| 34.6931 | Reconnection Fees | $ 2,115 | $ 1,500 | $ 1,500 |
| *34.6900* | *Sub-total: Other Fees* | *$ 98,019* | *$ 74,069* | *$ 75,400* |
| 34.0000 | TOTAL CHARGES FOR SERVICES | $ 5,469,643 | $ 5,303,829 | $ 4,590,615 |
| | | | | |
| | **TOTAL OPERATING REVENUES** | **$ 5,469,643** | **$ 5,303,829** | **$ 4,590,615** |
| | **OPERATING EXPENSES:** | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 314,972 | $ 333,389 | $ 343,026 |
| 51.1301 | Overtime | $ 10,900 | $ 10,000 | $ 10,000 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 325,872* | *$ 343,389* | *$ 353,026* |
| 51.2201 | Social Security (FICA) Contributions | $ 23,078 | $ 26,269 | $ 27,007 |
| 51.2401 | Retirement Contributions | $ 30,904 | $ 27,471 | $ 28,242 |
| 51.2701 | Workers Compensation | $ 4,789 | $ 4,663 | $ 6,399 |
| 51.2901 | Employee Physicals | $ 198 | $ - | $ - |
| 51.2902 | Employee Drug Screening Tests | $ 230 | $ 175 | $ 175 |
| 51.2903 | Hepatitis/Flu Vaccine | $ - | $ - | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 59,199* | *$ 58,578* | *$ 61,823* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 385,071 | $ 401,967 | $ 414,849 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1202 | Engineering Fees | $ 16,771 | $ 10,800 | $ 10,800 |
| 52.1301 | Computer Programming Fees | $ 7,875 | $ - | $ - |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 24,646* | *$ 10,800* | *$ 10,800* |
| 52.2201 | Rep. and Maint. (Equipment) | $ 8,593 | $ 9,000 | $ 10,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 7,325 | $ 7,500 | $ 8,500 |
| 52.2203 | Rep. and Maint. (Labor) | $ 9,466 | $ 9,460 | $ 10,000 |

**FUND 515 - NATURAL GAS FUND** **DEPT - 4700 - GAS**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 4,264 | $ 3,000 | $ 3,000 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 364 | $ 300 | $ 500 |
| 52.2206 | Rep. And Maint. (Other Equipment) | $ 582 | $ 1,000 | $ 1,000 |
| 52.2320 | Rentals | $ 6,751 | $ 2,250 | $ 2,250 |
| *52.2000* | *Sub-total: Property Services* | *$ 37,345* | *$ 32,510* | *$ 35,250* |
| 52.3101 | Insurance, Other than Benefits | $ 13,606 | $ 18,195 | $ 13,899 |
| 52.3201 | Telephone | $ 2,451 | $ 2,100 | $ 2,100 |
| 52.3203 | Cell Phones | $ 6,604 | $ 4,032 | $ 4,532 |
| 52.3206 | Postage | $ 101 | $ 75 | $ 350 |
| 52.3301 | Advertising | $ 2,171 | $ 2,400 | $ 2,400 |
| 52.3401 | Printing and Binding | $ 116 | $ 500 | $ 250 |
| 52.3501 | Travel | $ 9,353 | $ 10,400 | $ 10,250 |
| 52.3601 | Dues and Fees | $ 1,723 | $ 1,800 | $ 1,800 |
| 52.3701 | Education and Training | $ 585 | $ 2,000 | $ 2,000 |
| 52.3851 | Contract Labor | $ 10,813 | $ 7,500 | $ 15,000 |
| 52.3852 | Contract Services | $ 5,242 | $ - | $ 5,000 |
| 52.3911 | Other-Inspections | $ 5,453 | $ 11,500 | $ 15,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 58,218* | *$ 60,502* | *$ 72,581* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 120,209 | $ 103,812 | $ 118,631 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 1,384 | $ 1,300 | $ 1,500 |
| 53.1102 | Gas System Parts and Materials | $ 27,739 | $ 39,000 | $ 40,000 |
| 53.1103 | Chemicals | $ 10,676 | $ 3,800 | $ 12,700 |
| 53.1104 | Janitorial Supplies | $ 12 | $ 850 | $ 500 |
| 53.1105 | Uniforms | $ 4,714 | $ 4,248 | $ 4,100 |
| 53.1106 | General Supplies and Materials | $ 302 | $ 300 | $ 300 |
| 53.1115 | Gas System Meters and Repair Parts | $ 26,317 | $ 25,000 | $ 27,000 |
| 53.1230 | Electricity | $ 11,372 | $ 9,500 | $ 11,400 |
| 53.1270 | Gasoline/Diesel | $ 22,058 | $ 23,600 | $ 25,000 |
| 53.1301 | Food | $ 460 | $ 400 | $ 400 |
| 53.1401 | Books and Periodicals | $ 540 | $ 350 | $ 300 |
| 53.1521 | Natural Gas Purchased | $ 3,444,123 | $ 3,416,299 | $ 2,477,323 |
| 53.1591 | Gas Appliance Purchases | $ - | $ - | $ 24,000 |
| 53.1601 | Small Tools and Equipment | $ 5,045 | $ 4,100 | $ 5,000 |
| 53.0000 | TOTAL SUPPLIES | $ 3,554,742 | $ 3,528,747 | $ 2,629,523 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2301 | Furniture and fixtures | $ 227 | $ 1,500 | $ 1,000 |
| 54.2401 | Computers | $ - | $ 2,200 | $ 2,050 |
| 54.2501 | Other | $ 3,036 | $ 8,500 | $ 9,000 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ 3,263 | $ 12,200 | $ 12,050 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.1001 | Indirect Cost for Meter Reader | $ 65,876 | $ 66,857 | $ 86,602 |
| 55.2401 | Self-funded Insurance (Medical) | $ 95,369 | $ 85,849 | $ 65,942 |
| 55.2402 | Life and Disability | $ 2,394 | $ 1,744 | $ 2,144 |

**FUND 515 - NATURAL GAS FUND** **DEPT - 4700 - GAS**

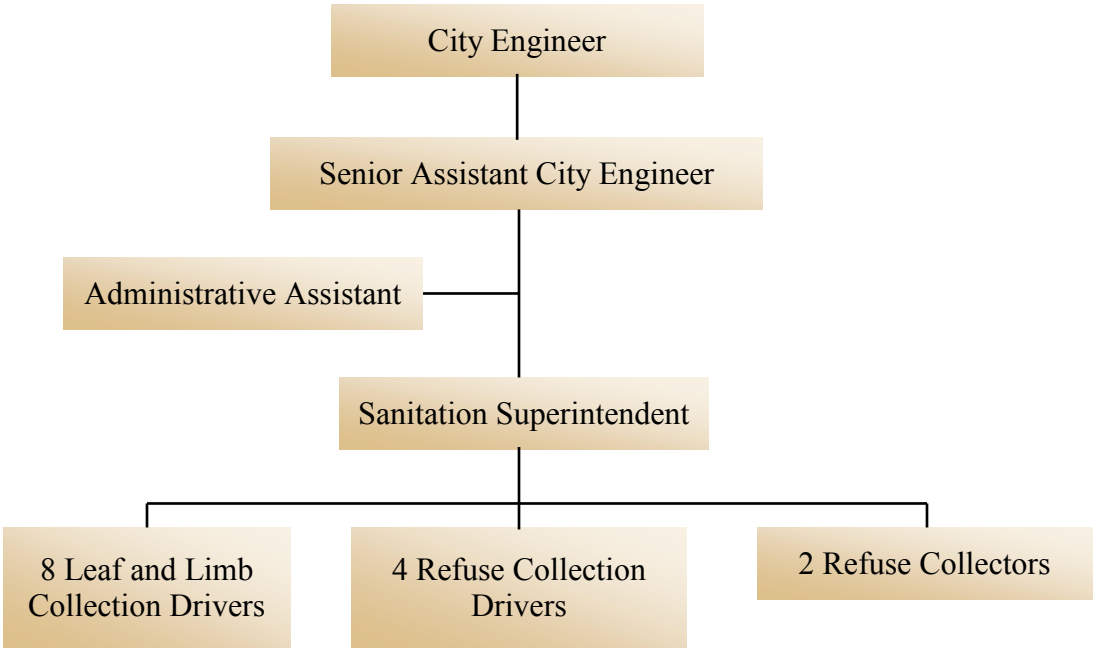
| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 55.2403 | Wellness Program | $ - | $ - | $ 678 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 163,639 | $ 154,450 | $ 155,366 |
| | | | | |
| 56 | DEPRECIATION & AMORTIZATION | | | |
| 56.1001 | Depreciation | $ 123,992 | $ 123,992 | $ 123,992 |
| 56.0000 | TOTAL DEPREC. AND AMORT. | $ 123,992 | $ 123,992 | $ 123,992 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.1101 | Screven County Property Taxes | $ 673 | $ 625 | $ 680 |
| 57.1201 | State Sales Taxes | $ 263,270 | $ 334,000 | $ 287,713 |
| 57.1202 | Franchise Fees - Metter | $ 6,356 | $ 7,500 | $ 7,500 |
| 57.3202 | Customer Assistance Program | $ 20,262 | $ 38,500 | $ 15,000 |
| 57.3300 | Solid Waste Disposal Fees | $ 113 | $ 250 | $ 300 |
| 57.3401 | Miscellaneous Expenses | $ 271 | $ 1,000 | $ 1,000 |
| 57.4001 | Bad Debts | $ 22,590 | $ 1,800 | $ 24,000 |
| 57.4101 | Collection Costs | $ 209 | $ 500 | $ 500 |
| 57.0000 | TOTAL OTHER COSTS | $ 313,743 | $ 384,175 | $ 336,693 |
| | | | | |
| | **TOTAL OPERATING EXPENSES** | **$ 4,664,659** | **$ 4,709,343** | **$ 3,791,104** |
| | | | | |
| | **OPERATING INCOME** | **$ 804,983** | **$ 594,486** | **$ 799,511** |
| | | | | |
| | **NON-OPERATING REVENUES** | | | |
| | INVESTMENT INCOME | | | |
| 36.1001 | Interest Income | $ - | $ 500 | $ - |
| 36.0000 | TOTAL INVESTMENT INCOME | $ - | $ 500 | $ - |
| | | | | |
| | MISCELLANEOUS REVENUE | | | |
| 38.9001 | Other | $ - | $ - | $ - |
| 38.9002 | SONAT Marketing Refund | $ 6,636 | $ 4,500 | $ 4,500 |
| 38.9003 | MGAG Portfolio Refund | $ 238,721 | $ 200,000 | $ 200,000 |
| 38.9004 | C.A.P. Reimbursement | $ - | $ - | $ - |
| 38.9010 | Miscellaneous Income | $ 681 | $ 3,000 | $ 3,000 |
| 38.9020 | Sale of Pipe | $ - | $ - | $ - |
| 38.9055 | MGAG Contrib. From County | $ - | $ - | $ - |
| 38.0000 | TOTAL MISCELLANEOUS | $ 246,038 | $ 207,500 | $ 207,500 |
| | | | | |
| | **TOTAL NON-OPERATING REVENUE** | **$ 246,038** | **$ 208,000** | **$ 207,500** |
| | | | | |
| | **NON-OPERATING EXPENSES** | | | |
| 58.2301 | Other Debt (MGAG loans) | $ - | $ - | $ - |
| 58.2302 | One Georgia Loan Interest | $ 9,609 | $ 9,070 | $ 9,070 |
| 61.1001 | Transfer to General Fund | $ 931,690 | $ 925,000 | $ 900,000 |
| 61.1003 | Transfer to CIP - GMA Lease Pool | $ - | $ - | $ - |
| | **TOTAL NON-OPERATING EXPENSE** | **$ 941,299** | **$ 934,070** | **$ 909,070** |
| | | | | |
| | **NET INCOME** | **$ 109,722** | **$ (131,584)** | **$ 97,941** |

| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| Operating Income (loss) | $ 799,511.00 |
| Adjustments to reconcile operating income to net cash | |
| provided by operating activities | |
| Depreciation | $ 123,992.00 |
| Amortization | |
| Loss (gain) on sale of assets | |
| (Increase) decrease in operating assets: | |
| Accounts receivable | |
| Unbilled accounts receivable | |
| Interest receivable | |
| Intergovernmental receivable | |
| Other receivables | |
| Due from General Fund | |
| Other assets (Inventory) | |
| | |
| Increase (decrease) in operating liabilities: | |
| Accounts payable | |
| Accrued payroll | |
| Accrued interest payable | |
| Compensated absences payable | |
| Sales tax payable | |
| Due to other funds | |
| Due to other governments | |
| Customer deposits | |
| Net cash provided (used) by operating activities | $ 923,503.00 |
| | |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | |
| Operating transfers in (out) to the General Fund | $ (900,000.00) |
| Net cash provided (used) by noncapital financing activities | $ (900,000.00) |
| | |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING | |
| Acquisition and construction of fixed assets: | |
| Equipment (11.7501) | |
| NGD-19 Heavy Duty Service Truck | $ (38,500.00) |
| | |
| | |
| Construction Work in Progress | |
| NGD-2 Hwy 301 North River Crossing | $ (50,000.00) |
| NGD-17 Gas System Expansion | $ (215,000.00) |
| NGD-42 Storage Shed at Hill Street | $ (80,000.00) |
| NGD-44 Expansion 301 S & I-16 | $ (28,500.00) |
| | |
| Proceeds from long-term borrowing | $ - |
| Proceeds from leases | $ 38,500.00 |
| Proceeds from sale of assets | |
| Principal payments: Metter Project - One Georgia | $ (25,004.00) |
| Principal payments on capital leases | $ (6,690.00) |
| Interest payments | $ (8,333.00) |
| Amortization of bond issue cost | |
| Capital contributions | |
| Contributed capital: Intergovernmental | |
| Net cash used by capital and related financing activities | $ (413,527.00) |
| | |
| CASH FLOWS FROM INVESTING ACTIVITIES | |
| Interest received | $ - |
| Miscellaneous Revenue | $ 207,500.00 |
| Net cash provided by investing activities | $ 207,500.00 |
| | |
| NET INCREASE (DECREASE) IN CASH | $ (182,524.00) |

# TAB 21

# 541 Solid Waste Collection Fund

# SOLID WASTE COLLECTION DIVISION



SOLID WASTE COLLECTION FUND

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential and yard waste. It is financed by the monthly sanitation fees and polycart fees that customers pay. The City provides commercial collection services using front-end loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster used and the number of times per week it is serviced. Dumpster service within apartment complexes is charged per unit. The cost for this service is projected to increase to $15.75 per month per unit.

Residential collection is provided using polycarts that citizens take to the curbside for once per week service. The cost for this service is projected to increase to $15.75 per month. This price remains lower than similar service by private companies in the unincorporated areas of Bulloch County.

Yard waste and white goods are collected curbside throughout the City using knuckleboom loaders following a route system. This service is included in the collection fees noted above.

This fund is also charged for each ton it disposes of in the Statesboro Bulloch Transfer Station. The cost per ton for household/commercial refuse is projected to increase to $38.00 at the Transfer Station. However, the inert material is proposed to be charged $19.75 per ton.

GOALS AND OBJECTIVES

**Goal: Maintain a healthy environment by the removal and disposal of garbage, yard waste, and other debris.**

Objectives:

1. Continue to complete all assigned routes efficiently and effectively.
2. Explore ways to improve routing efficiency.
3. Continue to provide effective communication with the public and explore ways to improve customer service and communication.
4. Improve reycling and waste reduction opportunities.
5. Explore GPS Tracking Units to improve routing efficiency, track different types of debris, track information on carts, and produce work orders.

PERFORMANCE MEASURES

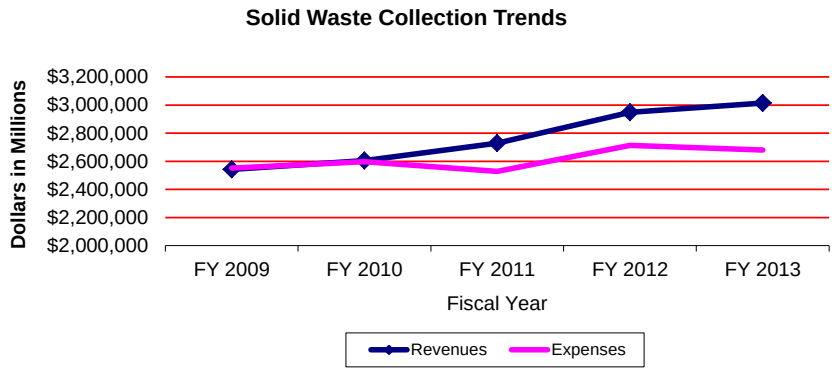
| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| Number of residential customers (housing units) at FY end | 6,934 | 6,507 | 6,637 | 6,669 | 6,802 |
| Number of residential and yardwaste collection FTE employees | 15 | 13 | 14 | 14 | 13 |
| Average number of residential customers per FTE employee | 462 | 501 | 474 | 476 | 523 |
| Operating Expenditures for residential and yardwaste collection | $1,121,731 | $1,216,515 | $1,310,771 | $1,085,354 | $1,291,144 |
| Average cost per residential customer | $162 | $187 | $197 | $196 | $196 |
| Tonnage of yardwaste collected | 3,901 | 4,203 | 4,287 | 3,399 | 3,467 |
| Average tons of yardwaste collected per residential customer | 0.56 | 0.65 | 0.65 | 0.51 | 0.51 |
| Tonnage of residential garbage collected | 4,376 | 4,441 | 4,530 | 4,297 | 4,383 |
| Average tons of garbage collected per residential customer | 0.63 | 0.68 | 0.68 | 0.64 | 0.64 |
| Number of commercial customers at FY end | 893 | 926 | 945 | 974 | 993 |
| Commerical dumpsters emptied during FY(cubic yards) | 318,220 | 299,146 | 305,129 | 276,016 | 281,536 |
| Number of commercial collection FTE employees | 3 | 2 | 2 | 2 | 3 |
| Average number of dumpsters emptied per FTE employee | 298 | 463 | 473 | 487 | 331 |
| Operating Expenditures for commercial collection | $789,830 | $840,774 | $907,023 | $737,656 | $816,516 |
| Average cost per commercial customer | $884 | $908 | $960 | $883 | $884 |
| Tonnage of commercial garbage collected | 12,709 | 12,502 | 12,575 | 12,010 | 12,250 |
| Average tons of garbage collected per commercial customer | 14.23 | 13.50 | 13.31 | 12.33 | 12.33 |
| Average cost per ton for commercial collection | $62 | $52 | $72 | $72 | $72 |

EXPENSES SUMMARY

| SWC (Commercial) | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 102,632 | $ 99,597 | $ 102,700 | 3.12% |
| Purchase/Contract Services | $ 126,881 | $ 133,600 | $ 148,299 | 11.00% |
| Supplies | $ 52,223 | $ 67,950 | $ 77,850 | 14.57% |
| Capital Outlay (Minor) | $ - | $ - | $ - | 0.00% |
| Interfund Dept. Charges | $ 23,257 | $ 25,229 | $ 25,410 | 0.72% |
| Depreciation/Amortization | $ 112,057 | $ 114,047 | $ 112,057 | -1.74% |
| Other Costs | $ 423,724 | $ 420,100 | $ 350,200 | -16.64% |
| Total Expenses | $ 840,774 | $ 860,523 | $ 816,516 | -5.11% |

| SWC (Residential) | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 236,149 | $ 330,048 | $ 309,716 | -6.16% |
| Purchase/Contract Services | $ 68,263 | $ 85,152 | $ 68,947 | -19.03% |
| Supplies | $ 41,593 | $ 61,600 | $ 61,200 | -0.65% |
| Interfund Dept. Charges | $ 66,175 | $ 57,566 | $ 51,420 | -10.68% |
| Depreciation/Amortization | $ 47,691 | $ 45,112 | $ 47,691 | 5.72% |
| Other Costs | $ 162,067 | $ 159,450 | $ 185,050 | 16.06% |
| Non-Operating Expenses | $ 590,567 | $ 543,000 | $ 568,000 | 4.60% |
| Total Expenses | $ 1,212,505 | $ 1,281,928 | $ 1,292,024 | 0.79% |

| SWC (Yardwaste) | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 237,717 | $ 266,741 | $ 310,150 | 16.27% |
| Purchase/Contract Services | $ 49,628 | $ 89,669 | $ 69,146 | -22.89% |
| Supplies | $ 31,784 | $ 47,000 | $ 45,800 | -2.55% |
| Interfund Dept. Charges | $ 74,065 | $ 76,417 | $ 74,166 | -2.95% |
| Depreciation/Amortization | $ 10,866 | $ 10,866 | $ 10,866 | 0.00% |
| Other Costs | $ 70,623 | $ 80,050 | $ 61,000 | -23.80% |
| Total Expenses | $ 474,683 | $ 570,743 | $ 571,128 | 0.07% |



**FUND 541 - SOLID WASTE COLLECTION FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| | **Refuse Collection** | | | |
| | CHARGES FOR SERVICES | | | |
| 34.4110 | *Refuse Collection Charges* | | | |
| 34.4111 | Residential Refuse Collection Charge | $ 694,656 | $ 715,000 | $ 782,000 |
| 34.4112 | Commercial Refuse Collection Charge | $ 79,108 | $ 72,500 | $ 83,000 |
| 34.4113 | Refuse Administrative Fee | $ 8,674 | $ 8,800 | $ 8,800 |
| 34.4114 | Commercial Dumpster Fee | $ 748,088 | $ 754,000 | $ 827,000 |
| 34.4115 | Commercial Dumpster Extra Fee | $ 420 | $ 500 | $ 700 |
| 34.4116 | City Polycart Fee (Tippage Fees) | $ 258,771 | $ 260,000 | $ 271,000 |
| 34.4117 | Residential Dumpster Fee | $ 864,288 | $ 858,000 | $ 977,000 |
| 34.4118 | Purchase of Polycarts | $ 3,919 | $ 65 | $ 70 |
| *34.4110* | *Sub-total: Refuse Collection Charges* | *$ 2,657,923* | *$ 2,668,865* | *$ 2,949,570* |
| 34.4191 | Late Payment P & I: Collection | $ 43,842 | $ 45,000 | $ 45,000 |
| *34.4190* | *Sub-total: Other Fees* | *$ 43,842* | *$ 45,000* | *$ 45,000* |
| 34.0000 | TOTAL CHARGES FOR SERVICE | $ 2,701,765 | $ 2,713,865 | $ 2,994,570 |
| | **TOTAL OPERATING REVENUES** | **$ 2,701,765** | **$ 2,713,865** | **$ 2,994,570** |
| | **OPERATING EXPENSES:** | | | |
| | | **DEPT - 4521 - COMMERCIAL REFUSE COLLECTION** | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 59,229 | $ 58,115 | $ 59,282 |
| 51.1301 | Overtime | $ 25,441 | $ 23,700 | $ 23,700 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 84,670* | *$ 81,815* | *$ 82,982* |
| 51.2201 | Social Security (FICA) Contributions | $ 5,833 | $ 6,259 | $ 6,348 |
| 51.2401 | Retirement Contributions | $ 7,096 | $ 5,174 | $ 6,639 |
| 51.2701 | Workers Compensation | $ 4,918 | $ 6,349 | $ 6,731 |
| 51.2901 | Employment Physicals | $ 100 | $ - | $ - |
| 51.2902 | Employee Drug Screening Tests | $ 15 | $ - | $ - |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 17,962* | *$ 17,782* | *$ 19,718* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 102,632 | $ 99,597 | $ 102,700 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2201 | Rep. and Maint. (Equipment) | $ 32,389 | $ 13,000 | $ 35,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 48,482 | $ 55,000 | $ 55,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 43,366 | $ 55,080 | $ 55,080 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ - | $ 1,000 | $ - |
| *52.2000* | *Sub-total: Property Services* | *$ 124,236* | *$ 124,080* | *$ 145,080* |
| 52.3101 | Insurance, Other than Benefits | $ 1,146 | $ 6,270 | $ 1,169 |
| 52.3203 | Cellular Phones | $ 787 | $ 700 | $ 350 |
| 52.3301 | Advertising | $ 456 | $ 750 | $ 600 |
| 52.3501 | Travel | $ - | $ 800 | $ 400 |
| 52.3601 | Dues and Fees | $ 6 | $ 200 | $ 200 |
| 52.3701 | Education and Training | $ 250 | $ 800 | $ 500 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 2,645* | *$ 9,520* | *$ 3,219* |

**FUND 541 - SOLID WASTE COLLECTION FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 52.0000 | TOTAL PURCHASED SERVICES | $ 126,881 | $ 133,600 | $ 148,299 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ - | $ 100 | $ 100 |
| 53.1103 | Chemicals | $ 416 | $ 1,000 | $ 800 |
| 53.1104 | Janitorial Supplies | $ 66 | $ 150 | $ 100 |
| 53.1105 | Uniforms | $ 1,285 | $ 1,900 | $ 1,900 |
| 53.1106 | General Supplies and Materials | $ 145 | $ 400 | $ 350 |
| 53.1270 | Gasoline/Diesel | $ 49,545 | $ 64,000 | $ 74,000 |
| 53.1601 | Small Tools and Equipment | $ 766 | $ 400 | $ 600 |
| 53.0000 | TOTAL SUPPLIES | $ 52,223 | $ 67,950 | $ 77,850 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 23,223 | $ 24,882 | $ 24,882 |
| 55.2402 | Life and Disability | $ 34 | $ 347 | $ 368 |
| 55.2403 | Wellness Program | $ - | $ - | $ 160 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 23,257 | $ 25,229 | $ 25,410 |
| | | | | |
| 56 | DEPRECIATION & AMORTIZATION | | | |
| 56.1001 | Depreciation | $ 112,057 | $ 114,047 | $ 112,057 |
| 56.0000 | TOTAL DEPREC. AND AMORT. | $ 112,057 | $ 114,047 | $ 112,057 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3300 | Solid Waste Disposal Fees | $ 423,724 | $ 420,000 | $ 350,000 |
| 57.3401 | Miscellaneous Expenses | $ - | $ 100 | $ 200 |
| 57.0000 | TOTAL OTHER COSTS | $ 423,724 | $ 420,100 | $ 350,200 |
| | | | | |
| | **Sub-total Commercial Expenses** | **$ 840,774** | **$ 860,523** | **$ 816,516** |
| | | **DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION** | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 179,598 | $ 249,606 | $ 235,090 |
| 51.1301 | Overtime | $ 5,800 | $ 8,500 | $ 15,000 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 185,398* | *$ 258,106* | *$ 250,090* |
| 51.2201 | Social Security (FICA) Contributions | $ 13,210 | $ 20,703 | $ 19,132 |
| 51.2401 | Retirement Contributions | $ 22,107 | $ 20,059 | $ 20,007 |
| 51.2701 | Workers Compensation | $ 15,321 | $ 18,453 | $ 20,287 |
| 51.2902 | Employee Drug Screening Tests | $ 113 | $ 200 | $ 200 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 50,751* | *$ 59,415* | *$ 59,626* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 236,149 | $ 317,521 | $ 309,716 |
| | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1301 | Computer Programming Fees | $ 7,875 | $ - | $ - |
| *52.1000* | *Sub-total: Prof. and Tech. Services* | *$ 7,875* | *$ -* | *$ -* |
| 52.2201 | Rep. and Maint. (Equipment) | $ (3,286) | $ 250 | $ 250 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 32,207 | $ 40,000 | $ 35,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 23,979 | $ 35,937 | $ 25,000 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 2,897 | $ 1,000 | $ 1,000 |

**FUND 541 - SOLID WASTE COLLECTION FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| *52.2000* | *Sub-total: Property Services* | *$ 55,797* | *$ 77,187* | *$ 61,250* |
| 52.3101 | Insurance, Other than Benefits | $ 3,723 | $ 5,915 | $ 3,797 |
| 52.3201 | Telephone | $ - | $ - | $ - |
| 52.3203 | Cellular Phones | $ - | $ 700 | $ 1,400 |
| 52.3301 | Advertising | $ 431 | $ 350 | $ 500 |
| 52.3501 | Travel | $ - | $ 300 | $ 600 |
| 52.3601 | Dues and Fees | $ 187 | $ 200 | $ 400 |
| 52.3701 | Education and Training | $ 250 | $ 500 | $ 1,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 4,591* | *$ 7,965* | *$ 7,697* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 68,263 | $ 85,152 | $ 68,947 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 371 | $ 500 | $ 400 |
| 53.1102 | Parts and Materials | $ 130 | $ 4,000 | $ 3,000 |
| 53.1103 | Chemicals | $ 576 | $ 1,000 | $ 800 |
| 53.1104 | Janitorial Supplies | $ 144 | $ 250 | $ 250 |
| 53.1105 | Uniforms | $ 3,635 | $ 3,000 | $ 3,750 |
| 53.1106 | General Supplies and Materials | $ 53 | $ 500 | $ 400 |
| 53.1270 | Gasoline/Diesel | $ 35,980 | $ 52,000 | $ 52,000 |
| 53.1301 | Food | $ - | $ 2,397 | $ - |
| 53.1601 | Small Tools and Equipment | $ 703 | $ 350 | $ 600 |
| 53.0000 | TOTAL SUPPLIES | $ 41,593 | $ 63,997 | $ 61,200 |
| | | | | |
| 55 | INTERFUND/INTERDEPT CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 65,115 | $ 56,212 | $ 49,771 |
| 55.2402 | Life and Disability | $ 1,060 | $ 1,354 | $ 1,170 |
| 55.2403 | Wellness Program | $ - | $ - | $ 479 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 66,175 | $ 57,566 | $ 51,420 |
| | | | | |
| 56 | DEPRECIATION & AMORTIZATION | | | |
| 56.1001 | Depreciation | $ 47,691 | $ 45,112 | $ 47,691 |
| 56.0000 | TOTAL DEPREC. AND AMORT. | $ 47,691 | $ 45,112 | $ 47,691 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3300 | Solid Waste Disposal Fees | $ 147,936 | $ 149,000 | $ 159,000 |
| 57.3401 | Miscellaneous Expenses | $ 133 | $ 380 | $ 800 |
| 57.4001 | Bad Debts | $ 13,598 | $ 20,000 | $ 25,000 |
| 57.4101 | Collection Costs | $ 400 | $ 200 | $ 250 |
| 57.0000 | TOTAL OTHER COSTS | $ 162,067 | $ 169,580 | $ 185,050 |
| | | | | |
| | **Sub-total Residential Expenses** | **$ 621,937** | **$ 738,928** | **$ 724,024** |
| | | **DEPT - 4585 - YARD WASTE COLLECTION** | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 200,975 | $ 206,002 | $ 237,488 |
| 51.1301 | Overtime | $ 7,956 | $ 12,964 | $ 12,964 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 208,930* | *$ 218,966* | *$ 250,452* |
| 51.2201 | Social Security (FICA) Contributions | $ 14,046 | $ 16,751 | $ 19,160 |
| 51.2401 | Retirement Contributions | $ 1,105 | $ 15,973 | $ 20,036 |

**FUND 541 - SOLID WASTE COLLECTION FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 51.2701 | Workers Compensation | $ 13,521 | $ 14,866 | $ 20,317 |
| 51.2902 | Employee Drug Screening Tests | $ 115 | $ 185 | $ 185 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 28,787* | *$ 47,775* | *$ 59,698* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 237,717 | $ 266,741 | $ 310,150 |
| | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2201 | Rep. and Maint. (Equipment) | $ 1,485 | $ 2,500 | $ 2,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 23,163 | $ 35,375 | $ 30,000 |
| 52.2203 | Rep. and Maint. (Labor) | $ 21,992 | $ 41,800 | $ 35,000 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 345 | $ 1,000 | $ 800 |
| *52.2000* | *Sub-total: Property Services* | *$ 46,985* | *$ 80,675* | *$ 67,800* |
| 52.3101 | Insurance, Other than Benefits | $ 829 | $ 8,169 | $ 846 |
| 52.3301 | Advertising | $ 1,557 | $ 500 | $ 500 |
| 52.3601 | Dues and Fees | $ 6 | $ 200 | $ - |
| 52.3701 | Education and Training | $ 250 | $ 125 | $ - |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 2,643* | *$ 8,994* | *$ 1,346* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 49,628 | $ 89,669 | $ 69,146 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 272 | $ 350 | $ 300 |
| 53.1103 | Chemicals | $ 171 | $ 1,000 | $ 800 |
| 53.1104 | Janitorial Supplies | $ 48 | $ 100 | $ 100 |
| 53.1105 | Uniforms | $ 3,072 | $ 4,500 | $ 4,500 |
| 53.1106 | General Supplies and Materials | $ 114 | $ 750 | $ 500 |
| 53.1270 | Gasoline/Diesel | $ 27,567 | $ 40,000 | $ 39,000 |
| 53.1601 | Small Tools and Equipment | $ 539 | $ 300 | $ 600 |
| 53.0000 | TOTAL SUPPLIES | $ 31,784 | $ 47,000 | $ 45,800 |
| | | | | |
| 55 | INTERFUND/INTERDEPT CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 72,680 | $ 75,162 | $ 72,162 |
| 55.2402 | Life and Disabililty | $ 1,385 | $ 1,255 | $ 1,446 |
| 55.2403 | Wellness Program | $ - | $ - | $ 558 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 74,065 | $ 76,417 | $ 74,166 |
| | | | | |
| 56 | DEPRECIATION & AMORTIZATION | | | |
| 56.1001 | Depreciation | $ 10,866 | $ 10,866 | $ 10,866 |
| 56.0000 | TOTAL DEPREC. AND AMORT. | $ 10,866 | $ 10,866 | $ 10,866 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3300 | Solid Waste Disposal Fees | $ 70,569 | $ 80,000 | $ 60,000 |
| 57.3401 | Miscellaneous Expenses | $ 54 | $ 50 | $ 1,000 |
| 57.0000 | TOTAL OTHER COSTS | $ 70,623 | $ 80,050 | $ 61,000 |
| | | | | |
| | **Sub-total Yard Waste Expenses** | **$ 474,683** | **$ 570,743** | **$ 571,128** |
| | | | | |
| | **TOTAL OPERATING EXPENSES** | **$ 1,937,394** | **$ 2,170,194** | **$ 2,111,668** |
| | | | | |
| | **OPERATING INCOME (LOSS)** | **$ 764,371** | **$ 543,671** | **$ 882,902** |

**FUND 541 - SOLID WASTE COLLECTION FUND**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **NON-OPERATING REVENUES** | | | |
| | INVESTMENT INCOME | | | |
| 36.1001 | Interest Income | $ - | $ 250 | $ - |
| 36.0000 | TOTAL INVESTMENT INCOME | $ - | $ 250 | $ - |
| | | | | |
| | OTHER FINANCING SOURCES | | | |
| 39.1204 | Transfer from 2007 SPLOST | $ - | $ 224,000 | $ - |
| 39.2200 | Sale of Assets | $ 27,886 | $ 10,800 | $ 20,000 |
| 39.0000 | TOTAL OTHER FINANCING SOURCES | $ 27,886 | $ 234,800 | $ 20,000 |
| | | | | |
| | **TOTAL NON-OPERATING REVENUES** | **$ 27,886** | **$ 235,050** | **$ 20,000** |
| | | | | |
| | **NON-OPERATING EXPENSES** | | | |
| 61.1001 | Transfer to General Fund | $ 590,567 | $ 543,000 | $ 568,000 |
| | **TOTAL NON-OPERATING EXPENSES** | **$ 590,567** | **$ 543,000** | **$ 568,000** |
| | | | | |
| | **NET INCOME** | **$ 201,690** | **$ 235,721** | **$ 334,902** |

| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| CASH FLOWS FROM OPERATING ACTIVITIES | |
| Operating Income (loss) | $ 882,902.00 |
| Adjustments to reconcile operating income to net cash | |
| provided by operating activities | |
| Depreciation | $ 170,614.00 |
| Loss (gain) on sale of assets | |
| (Increase) decrease in operating assets: | |
| Accounts receivable | |
| Accrued income receivable | |
| Allowance for doubtful accounts | |
| Interest receivable | |
| Intergovernmental receivable | |
| Other receivables | |
| Due from other funds: General Fund | |
| Due from other funds: SW Disposal Fund | |
| Due from other funds: SPLOST | |
| Prepaid insurance | |
| Other assets | |
| | |
| Increase (decrease) in operating liabilities: | |
| Accounts payable | |
| Accrued payroll | |
| Salary and Wages payable | |
| Accrued vacation payable | |
| FICA payable | |
| Accrued interest payable | |
| Sales tax payable | |
| Due to other funds | |
| Due to other governments | |
| Claims liability | |
| | |
| Net cash provided (used) by operating activities | $ 1,053,516.00 |
| | |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | |
| Transfers from other governments: | |
| 2007 SPLOST for Equipment | $ - |
| Operating transfers in (out) | |
| Transfer to General Fund | $ (568,000.00) |
| Net cash provided (used) by noncapital financing activities | $ (568,000.00) |
| | |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES | |
| Acquisition and construction of fixed assets: | |
| PW(SWC)-1 Knuckleboom Loader with Body | $ (130,000.00) |
| PW(SWC)-4 Front loading commercial dumpsters | $ (30,000.00) |
| PW(SWC)-5 150 Additional Polycarts | $ (9,750.00) |
| PW(SWC)-9 Commercial Garbage Trucks | $ (225,000.00) |
| PW(SWC)-10 Pickup | $ (22,000.00) |
| PW(SWC)-14 Vehicle GPS Tracking System | $ (24,000.00) |

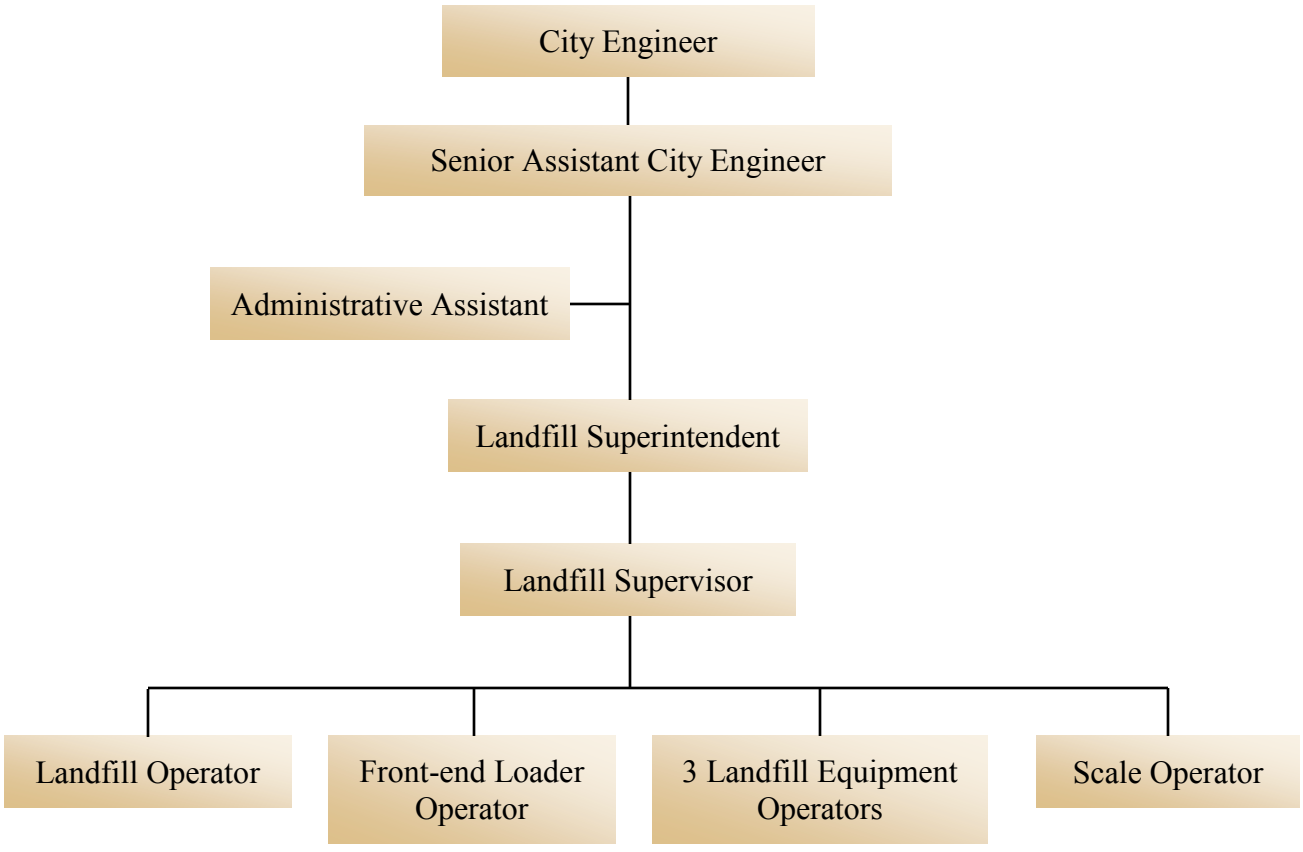
| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| | |
| Proceeds from long-term borrowing | |
| Proceeds from GMA Lease Pool | $ - |
| Proceeds from sale of assets | |
| Principal payments on notes payable | |
| Principal payments on revenue bonds payable | |
| Principal payments on GMA capital leases: | $ (40,567.00) |
| Interest payments: | |
| Capital contributions | |
| Net cash used by capital and related financing activities | $ (481,317.00) |
| | |
| CASH FLOWS FROM INVESTING ACTIVITIES | |
| Interest received | $ - |
| Miscellaneous Revenues | $ 20,000.00 |
| Net cash flows from investing activities | $ 20,000.00 |
| | |
| NET INCREASE (DECREASE) IN CASH | $ 24,199.00 |


JAECKEL
STATESBORO CITY HALL

# TAB 22

# 542 Solid Waste Disposal Fund

# SOLID WASTE DISPOSAL DIVISION



SOLID WASTE DISPOSAL FUND

This fund accounts for the receipts and disbursements to operate the jointly owned City and County transfer station and inert landfill on Landfill Road. It also covers the post-closure costs of the Landfill Road Landfill. Also included are the costs to transport and dispose of the solid waste at the Broadhurst Environmental Landfill near Jesup. Transportation is provided by contract with a local trucking company. The disposal agreement was re-negotiated in 2002, resulting in a decrease in the tipping fees to a current rate of $22.44 per ton. An inflationary index is included. Funding for the Keep Bulloch Beautiful program also comes from this fund.

This fund is financed by the tipping fees that users of the transfer station pay to dispose of solid waste. Brush, leaves and other grindable material is disposed of in the inert landfill onsite. The tipping fee for this material is increasing to $19.75 per ton. The tipping fee for other waste is increasing to $38.00 per ton. The cost of transportation is projected to increase to a total of approximately $14.00 per ton. In addition, tippage fees cover the cost of personnel and equipment to weigh the waste and operate the transfer station and the methane extraction system as part of the post-closure of the Lakeview Landfill.

SPLOST funds are appropriated to pay the post-closure costs and pay for the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would either have to be subsidized by property taxes, or have higher tipping fees. If those fees become too high, they could result in illegal dumping, which would create public health and nuisance problems for the community.

The operation of the transfer station and inert landfill, the maintenance of the closed Lakeview Landfill and the operation of the attendant methane gas extraction system are under the direction of the City Engineer. The City Engineer is responsible for all post-closure regulatory compliance issues and working with the City's engineering consultant to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.

GOALS & OBJECTIVES

**Goal: Maintain a healthy environment by the removal and disposal of garbage, yard waste and other debris.**

Objectives:

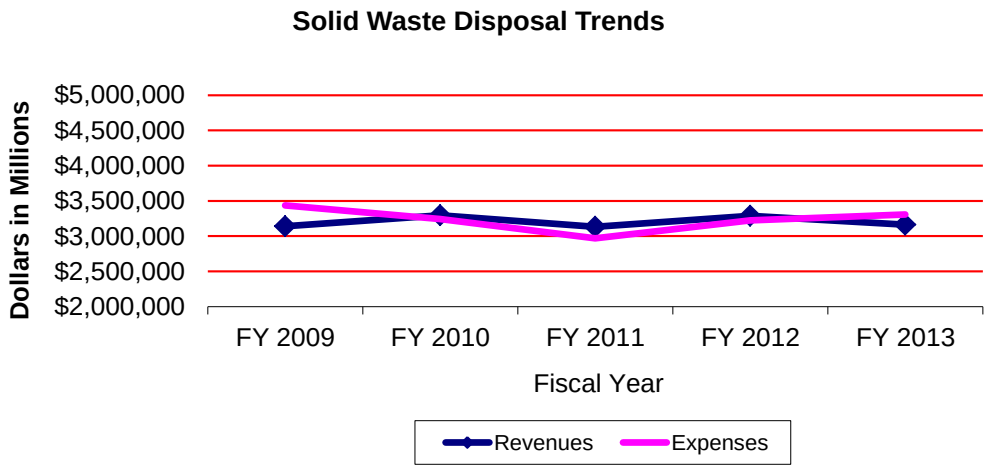
1. Continue to grind as much yard waste as possible to minimize cost, provide reuse alternatives for the material, and reduce the use of inert landfill space at our facility.
2. Continue to explore additional ways further reduce tonnage transported to the Broadhurst facility for disposal.
3. Continue to operate the transfer station safely and in compliance with all federal and state regulations.
4. Investigate expanding the transfer station to ensure continued compliance with operating permit.
5. Expand inert landfill to ensure uninterrupted and continued operation.
6. Work with the county to provide additional recyling opportunities.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| Tonnage by Type of Waste: | | | | | |
| Animals | 101 | 105 | 111 | 100 | 103 |
| Bulkwaste | 9,534 | 8,652 | 8,535 | 9,740 | 9,253 |
| Cardboard | 109 | 407 | 404 | 453 | 475 |
| Cover Dirt | 554 | 1,533 | 0 | 862 | 905 |
| Demolition | 10,302 | 6,663 | 8,050 | 7,951 | 8,349 |
| DOT waste | 21 | 54 | 25 | 75 | 77 |
| Household | 34,700 | 30,302 | 31,161 | 29,300 | 30,180 |
| Inert | 2,891 | 499 | 1,717 | 205 | 215 |
| Metal | 572 | 322 | 384 | 58 | 52 |
| Mixed load | 459 | 82 | 152 | 46 | 48 |
| Paper | 65 | 61 | 51 | 176 | 185 |
| Plastic | 23 | 22 | 16 | 27 | 30 |
| Shingles | 0 | 0 | 0 | 246 | 271 |
| Sweepings | 533 | 517 | 469 | 480 | 504 |
| Tires | 310 | 290 | 273 | 355 | 373 |
| Yardwaste | 5,927 | 5,320 | 6,060 | 5,843 | 6,135 |
| Other Miscellaneous (Bulloch Pride/U.S. Gov.) | 24 | 0 | 15 | 1 | 5 |
| Tonnage disposed of per FTE employee | 8,558 | 6,792 | 7,113 | 6,736 | 6,938 |
| Tonnage disposed of per 1,000 population of County served | 1,075 | 591 | 771 | 731 | 734 |
| Tons disposed of in inert LF | 2,891 | 932 | 1,717 | 6,048 | 6,230 |
| Tons accepted for disposal | 55,386 | 55,986 | 56,907 | 53,890 | 55,507 |
| Tons transported to Wayne County | 38,462 | 46,381 | 47,773 | 48,132 | 50,539 |
| Operating expenses | $3,177,081 | $2,784,485 | $3,031,159 | $2,666,291 | $3,094,575 |
| Disposal operating expenses per capita | $63.60 | $52.75 | $56.75 | $56.33 | $56.85 |
| Average disposal operating cost per ton | $57.36 | $49.74 | $53.27 | $49.48 | $49.78 |
| Number of FTE | 8 | 8 | 8 | 8 | 8 |
| Bulloch County population @ 2.5% yearly | 71,972 | 71,972 | 73,771 | 73,771 | 75,615 |

EXPENSES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 332,090 | $ 340,754 | $ 327,159 | -3.99% |
| Purchase/Contract Services | $ 370,251 | $ 358,902 | $ 266,925 | -25.63% |
| Supplies | $ 59,803 | $ 82,150 | $ 72,300 | -11.99% |
| Capital Outlay (Minor) | $ - | $ 2,400 | $ 2,400 | 0.00% |
| Interfund Dept. Charges | $ 92,917 | $ 86,297 | $ 87,379 | 1.25% |
| Depreciation | $ 221,779 | $ 215,506 | $ 221,779 | 2.91% |
| Other Costs | $ 1,707,644 | $ 1,945,150 | $ 2,119,150 | 8.95% |
| Non-Operating Expenses | $ 185,918 | $ 192,000 | $ 214,000 | 11.46% |
| Total Expenses | $ 2,970,402 | $ 3,223,159 | $ 3,311,092 | 2.73% |



**FUND 542 - SOLID WASTE DISPOSAL FUND** **DEPT - 4530 - LANDFILL**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| | **Landfill/Transfer Station** | | | |
| | CHARGES FOR SERVICES | | | |
| 34.4151 | Commercial Tipping Fees | $ 143,627 | $ 260,000 | $ 126,000 |
| 34.4152 | Sanitation Contractor Tipping Fees | $ 267,161 | $ 315,000 | $ 330,630 |
| 34.4153 | Individuals Tipping Fees | $ 42,589 | $ 20,000 | $ 60,976 |
| 34.4154 | Government Agencies Tipping Fees | $ 1,296,615 | $ 1,236,000 | $ 1,464,660 |
| *34.4150* | *Sub-total: Landfill/TS Charges* | *$ 1,749,991* | *$ 1,831,000* | *$ 1,982,266* |
| 34.4131 | Sale of Scrap Materials | $ 42,699 | $ 55,000 | $ 5,300 |
| 34.4191 | Late Payment P and I: Landfill | $ 32,851 | $ 10,000 | $ 6,901 |
| *34.4190* | *Sub-total: Other Fees* | *$ 75,550* | *$ 65,000* | *$ 12,201* |
| 34.0000 | TOTAL CHARGES FOR SERVICES | $ 1,825,542 | $ 1,896,000 | $ 1,994,467 |
| | | | | |
| | **TOTAL OPERATING REVENUES** | **$ 1,825,542** | **$ 1,896,000** | **$ 1,994,467** |
| | **OPERATING EXPENSES:** | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 277,136 | $ 278,029 | $ 257,556 |
| 51.1301 | Overtime | $ 3,139 | $ 4,500 | $ 10,000 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 280,275* | *$ 282,529* | *$ 267,556* |
| 51.2201 | Social Security (FICA) Contributions | $ 18,704 | $ 21,613 | $ 20,468 |
| 51.2401 | Retirement Contributions | $ 24,233 | $ 22,602 | $ 21,405 |
| 51.2701 | Workers Compensation | $ 8,878 | $ 13,810 | $ 17,530 |
| 51.2902 | Employee Drug Screening Tests | $ - | $ 150 | $ 150 |
| 51.2903 | Hepatitis/Flu Vaccine | $ - | $ 50 | $ 50 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 51,815* | *$ 58,225* | *$ 59,603* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 332,091 | $ 340,754 | $ 327,159 |
| | | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1208 | Surveying Fees | $ 4,060 | $ - | $ - |
| 52.1301 | Computer Programming Fees | $ 7,898 | $ 1,200 | $ - |
| 52.2201 | Rep. and Maint. (Equipment) | $ 40,914 | $ 88,000 | $ 88,000 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 7,190 | $ 8,300 | $ 9,300 |
| 52.2203 | Rep. and Maint. (Labor) | $ 76,541 | $ 116,600 | $ 90,000 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 4,585 | $ 6,000 | $ 6,000 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ 40 | $ 1,000 | $ 1,000 |
| 52.2320 | Rentals | $ 1,023 | $ 1,500 | $ 1,200 |
| *52.2000* | *Sub-total: Property Services* | *$ 142,251* | *$ 222,600* | *$ 195,500* |
| 52.3101 | Insurance, Other than Benefits | $ 12,422 | $ 11,302 | $ 11,500 |
| 52.3201 | Telephone | $ 2,418 | $ 2,300 | $ 2,300 |
| 52.3203 | Cellular Phones | $ 342 | $ 500 | $ 750 |
| 52.3206 | Postage | $ - | $ 100 | $ 25 |
| 52.3301 | Advertising | $ 121 | $ 500 | $ 350 |

**FUND 542 - SOLID WASTE DISPOSAL FUND** **DEPT - 4530 - LANDFILL**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 52.3501 | Travel | $ 282 | $ 1,500 | $ 750 |
| 52.3601 | Dues and Fees | $ 718 | $ 600 | $ 500 |
| 52.3701 | Education and Training | $ 1,275 | $ 2,500 | $ 750 |
| 52.3852 | Contract Work | $ 962 | $ 5,000 | $ 7,500 |
| 52.3907 | Other services: Erosion Control | $ 793 | $ 2,000 | $ 2,000 |
| 52.3908 | Other services: Tire Disposal | $ 40,144 | $ 40,000 | $ 45,000 |
| 52.3909 | Other services: BC Enf. & Monitoring | $ 122,000 | $ - | $ - |
| 52.3911 | Grindable Materials Contractor | $ 46,523 | $ 70,000 | $ - |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 228,000* | *$ 136,302* | *$ 71,425* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 370,251 | $ 358,902 | $ 266,925 |
| | | | | |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 2,172 | $ 3,500 | $ 2,500 |
| 53.1102 | Parts and Materials | $ 112 | $ 400 | $ 1,000 |
| 53.1103 | Chemicals | $ 1,324 | $ 5,000 | $ 3,500 |
| 53.1104 | Janitorial Supplies | $ 315 | $ 250 | $ 200 |
| 53.1105 | Uniforms | $ 3,470 | $ 4,500 | $ 4,500 |
| 53.1106 | General Supplies and Materials | $ 2,933 | $ 3,000 | $ 3,000 |
| 53.1230 | Electricity | $ 12,874 | $ 22,000 | $ 14,000 |
| 53.1240 | Bottled Gas | $ 14 | $ 300 | $ 100 |
| 53.1270 | Gasoline/Diesel | $ 34,338 | $ 42,000 | $ 42,000 |
| 53.1601 | Small Tools and Equipment | $ 2,251 | $ 1,200 | $ 1,500 |
| 53.0000 | TOTAL SUPPLIES | $ 59,803 | $ 82,150 | $ 72,300 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2401 | Computers | $ - | $ 1,200 | $ 1,200 |
| 54.2501 | Other Equipment | $ - | $ 1,200 | $ 1,200 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ - | $ 2,400 | $ 2,400 |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 90,994 | $ 84,603 | $ 85,849 |
| 55.2402 | Life and Disability | $ 1,923 | $ 1,694 | $ 1,530 |
| 55.2403 | Wellness Program | $ - | $ - | $ 558 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 92,917 | $ 86,297 | $ 87,379 |
| | | | | |
| 56 | DEPRECIATION & AMORTIZATION | | | |
| 56.1001 | Depreciation | $ 221,779 | $ 215,506 | $ 221,779 |
| 56.0000 | TOTAL DEPREC. AND AMORT. | $ 221,779 | $ 215,506 | $ 221,779 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.1013 | Keep Bulloch Beautiful | $ 70,000 | $ - | $ - |
| 57.1014 | Payment to Bulloch County | $ - | $ 192,000 | $ 170,000 |
| 57.1016 | KBB - Capital Projects | $ 15,000 | $ - | $ - |
| 57.3302 | Air Rights | $ 1,053,326 | $ 1,100,000 | $ 1,150,000 |
| 57.3303 | Transportation Fees | $ 567,104 | $ 650,000 | $ 795,000 |
| 57.3304 | Toxic Waste Disposal | $ - | $ 1,000 | $ 1,000 |
| 57.3401 | Miscellaneous Expenses | $ 431 | $ 1,500 | $ 2,500 |

**FUND 542 - SOLID WASTE DISPOSAL FUND** **DEPT - 4530 - LANDFILL**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 57.4001 | Bad Debts | $ 12 | $ 500 | $ 500 |
| 57.4101 | Collection Costs | $ 1,772 | $ 150 | $ 150 |
| 57.0000 | TOTAL OTHER COSTS | $ 1,707,644 | $ 1,945,150 | $ 2,119,150 |
| | | | | |
| | **TOTAL OPERATING EXPENSES** | **$ 2,784,484** | **$ 3,031,159** | **$ 3,097,092** |
| | | | | |
| | **OPERATING INCOME (LOSS)** | **$ (958,943)** | **$ (1,135,159)** | **$ (1,102,625)** |
| | **NON-OPERATING REVENUES** | | | |
| | OTHER FINANCING SOURCES | | | |
| 39.1204 | Transfer from 2007 SPLOST | $ 1,299,024 | $ 1,392,000 | $ 1,166,664 |
| 39.2101 | Sale of Assets | $ 8,239 | $ - | $ - |
| 39.0000 | TOTAL OTHER FINANCING SOURCES | $ 1,307,262 | $ 1,392,000 | $ 1,166,664 |
| | | | | |
| | **TOTAL NON-OPERATING REVENUES** | **$ 1,307,262** | **$ 1,392,000** | **$ 1,166,664** |
| | **NON-OPERATING EXPENSES** | | | |
| 61.1001 | Transfer to General Fund | $ 185,918 | $ 192,000 | $ 214,000 |
| **61.1000** | **TOTAL NON-OPERATING EXPENSES** | **$ 185,918** | **$ 192,000** | **$ 214,000** |
| | | | | |
| | **NET INCOME** | **$ 162,401** | **$ 64,841** | **$ (149,961)** |

| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| CASH FLOWS FROM OPERATING ACTIVITIES | |
| Operating Income (loss) | $ (1,102,625.00) |
| Adjustments to reconcile operating income to net cash | |
| provided by operating activities | |
| Depreciation | $ 221,779.00 |
| Loss (gain) on sale of assets | |
| (Increase) decrease in operating assets: | |
| Accounts receivable | |
| Unbilled accounts receivable | |
| Accrued Income Receivable | |
| Interest receivable | |
| Intergovernmental receivable | |
| Prepaid Insurance | |
| Other receivables | |
| Buildings | |
| Due from other funds: General Fund | |
| Due from other funds: Water/Sewer Fund | |
| Due from other funds: 1997 SPLOST Fund | |
| Due from other funds: 2002 SPLOST Fund | |
| Other assets | |
| | |
| Increase (decrease) in operating liabilities: | |
| Accounts payable | |
| Salary and Wages payable | |
| Accrued Vacation payable | |
| Accrued payroll | |
| Compensated absences payable | |
| FICA payable | |
| Accrued interest payable | |
| Sales tax payable | |
| Due to other funds | |
| Due to other governments | |
| Claims liability | |
| Accrued closure/ post-closure liabilities | $ (166,000.00) |
| Net cash provided (used) by operating activities | $ (1,046,846.00) |
| | |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | |
| Transfers from other governments: | |
| 2007 SPLOST for Landfill Air Rights (Capacity) in Wayne County | $ 1,152,694.00 |
| 2007 SPLOST for Post-closure Costs | $ 166,000.00 |
| 2007 SPLOST for Equipment | $ 175,000.00 |
| Operating transfers in (out) to General Fund | $ (214,000.00) |
| Decrease in interfund balance | |
| Net cash provided (used) by noncapital financing activities | $ 1,279,694.00 |
| | |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES | |
| Acquisition and construction of fixed assets: | |
| | |
| PW-SWD-3 Replacement of Longhaul Trailers | $ (140,000.00) |
| PW-SWD-11 Solid Waste Loader | $ (175,000.00) |
| PW-SWD-13 Farm Tractor for Mowing | $ (50,000.00) |

| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| PW-SWD-14 Batwing Mower Replacement | $ (20,000.00) |
| PW-SWD-17 Inert Landfill Expansion | $ (25,000.00) |
| PW-SWD-29 Wash Rack | $ (85,000.00) |
| Restricted Cash for Capital Outlay | |
| | |
| Proceeds from sale of assets | |
| Principal payments on notes payable | |
| Principal payments on revenue bonds payable | |
| Principal payments on capital leases: | |
| Landfill equipment lease | $ (25,918.00) |
| Interest payments: | |
| Landfill equipment lease | |
| Proceeds from Loan | |
| Proceeds from GMA Equipment Lease | $ 210,000.00 |
| Net cash used by capital and related financing activities | $ (310,918.00) |
| | |
| CASH FLOWS FROM INVESTING ACTIVITIES | |
| Interest received | |
| Miscellaneous Revenue | |
| Sale of Assets | |
| Net cash flows from investing activities | $ - |
| | |
| NET INCREASE (DECREASE) IN CASH | $ (78,070.00) |


JAECKEL
STATESBORO CITY HALL

# TAB 23

# 601 Health Insurance Fund

HEALTH INSURANCE FUND

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

This Budget is based upon a 0% increase in premiums and the City will continue pay 75% of both employee and dependent health insurance, and individual employees will pay the other 25% through payroll deduction from earnings. The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

The premiums as of July 1st are as follows:

| Monthly Premiums For Type of Coverage | Employee Share 25% | City Share 75% | Total Premiums |
|---|---|---|---|
| **Single Employee** | **$ 137.51** | **$ 412.52** | **$ 550.03** |
| Increase (Decrease) over Prior Y | $ 198.25 | $ (198.25) | $ - |
| Increase (Decrease) per Week | $ 3.81 | $ (3.81) | $ - |
| **Family Coverage** | **$ 317.27** | **$ 951.80** | **$ 1,269.06** |
| Increase (Decrease) over Prior Y | $ 456.82 | $ (456.82) | $ - |
| Increase (Decrease) per Week | $ 8.79 | $ (8.79) | $ - |

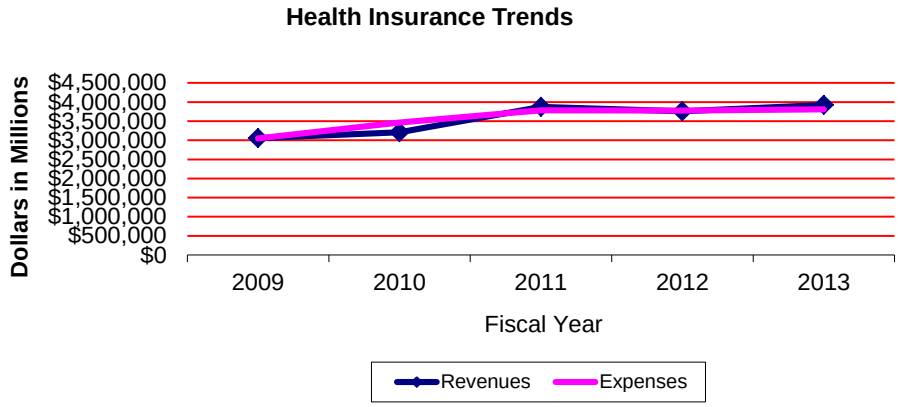
The City also offers a Flexible Benefits Plan whereby employees can deduct up to $3,500 annually from their wages or salary to pay for medical expenses not covered by insurance. The benefit is that this money is considered pre-tax by the IRS, making it exempt from both federal and state income taxes. All money deducted by the employee during the plan year must be spent or it is forfeited to the plan and donated to a charitable purpose. Consequently, employees must carefully determine the deduction level each year. Please note that the maximum allowable amount has been set to $2500 by the IRS for the 2013 Calendar year.

PERFORMANCE MEASURES

| | FY 2011 Adopted | FY 2011 Actual | FY 2012 Adopted | FY 2012 Projected | FY 2013 Base |
|---|---|---|---|---|---|
| Number of Total Full Time Employee Positions | 267 | 267 | 264 | 270 | 272 |
| Number of Total Full Time Employee Vacancies | 10 | 10 | 29 | 35 | 35 |
| Number of Eligible Employees | 280 | 280 | 271 | 271 | 275 |
| Number of Retired Employees Covered | 4 | 4 | 5 | 12 | 12 |
| Number of Employees with Single Coverage | 113 | 113 | 104 | 106 | 106 |
| Number of Employees with Full Family Coverage | 159 | 159 | 166 | 152 | 152 |
| Percentage of Eligible Employees enrolled in the program | 97% | 97% | 100% | 95% | 94% |
| Total Number of Covered Lives including dependents | 645 | 636 | 650 | 635 | 640 |
| Total Expenses | $ 2,916,000 | $ 3,453,865 | $ 3,775,039 | $ 3,715,034 | $ 3,812,290 |
| Average annual expense per covered life | $ 4,521 | $ 5,431 | $ 5,808 | $ 5,850 | $ 5,957 |
| Average annual expense per eligible employee | $ 10,414 | $ 12,335 | $ 13,930 | $ 13,709 | $ 13,863 |
| Average annual expense per covered employee | $ 10,721 | $ 12,698 | $ 13,982 | $ 14,399 | $ 14,776 |

EXPENSES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Interfund/Dept. Charges | $ 3,875,807 | $ 3,759,760 | $ 3,925,493 | 4.41% |
| Total Expenses | $ 3,784,284 | $ 3,775,039 | $ 3,812,290 | 0.99% |



**FUND 601 - HEALTH INSURANCE FUND** **DEPT - 1500 - GENERAL ADMINISTRATION**

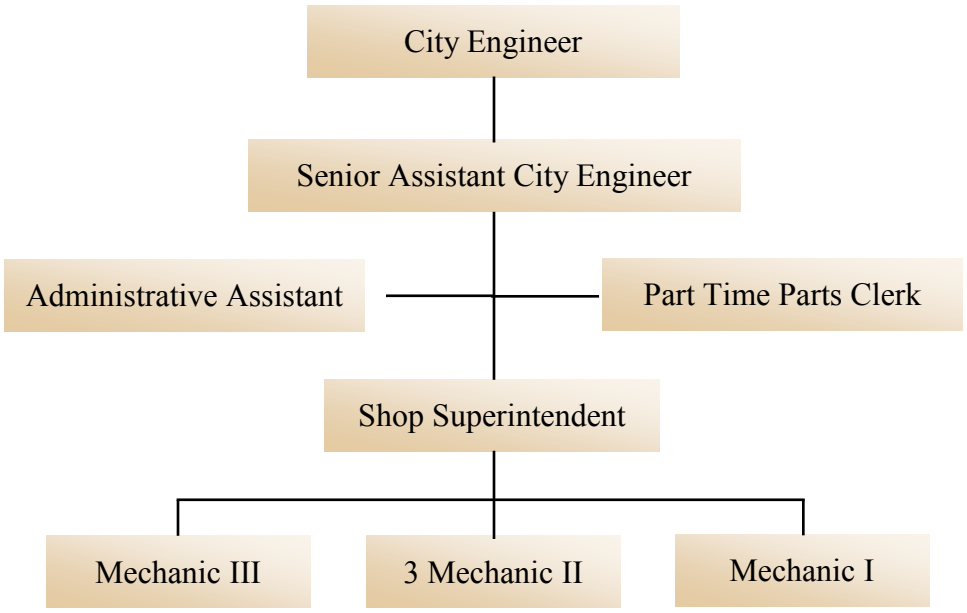
| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| 34.9201 | Health Premiums - Employer | $ 2,836,331 | $ 2,819,760 | $ 2,325,000 |
| 34.9202 | Health Premiums - Employee | $ 654,288 | $ 775,000 | $ 775,000 |
| 34.9203 | Flex Account | $ 149,275 | $ 165,000 | $ 165,000 |
| 34.9204 | Workers' Comp Premiums | $ 235,913 | $ - | $ - |
| 34.9205 | Contribution to Reserves | $ - | $ - | $ 400,638 |
| 34.9206 | Clinic Copays | $ - | $ - | $ 1,300 |
| | **TOTAL OPERATING REVENUES** | **$ 3,875,807** | **$ 3,759,760** | **$ 3,666,938** |
| | **OPERATING EXPENSES:** | | | |
| 55.2101 | Health Administrative Fees | $ 373,379 | $ 390,000 | $ 430,000 |
| 55.210101 | Clinic Administration Fees | $ - | $ - | $ 145,352 |
| 55.2102 | Flex Account Fees | $ 1,200 | $ 1,100 | $ 1,100 |
| 55.2201 | Health Insurance Claims | $ 2,936,536 | $ 3,218,939 | $ 2,899,062 |
| 55.220101 | Clinic Claims | $ - | $ - | $ 26,424 |
| 55.2301 | Flex Account Expenses | $ 142,711 | $ 165,000 | $ 165,000 |
| 57.3401 | Miscellanous Expense | $ 38 | $ - | $ - |
| | **TOTAL OPERATING EXPENSES** | **$ 3,453,865** | **$ 3,775,039** | **$ 3,666,938** |
| | **OPERATING INCOME** | **$ 421,942** | **$ (15,279)** | **$ -** |
| | **NET INCOME** | **$ 421,942** | **$ (15,279)** | **$ -** |

| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| CASH FLOWS FROM OPERATING ACTIVITIES | |
| Operating Income (loss) | $ - |
| Adjustments to reconcile operating income to net cash | |
| provided by operating activities | |
| Depreciation | |
| Amortization | |
| Loss (gain) on sale of assets | |
| (Increase) decrease in operating assets: | |
| Accounts receivable | |
| Unbilled accounts receivable | |
| Interest receivable | |
| Intergovernmental receivable | |
| Other receivables | |
| Due from General Fund | |
| Other assets (Inventory) | |
| | |
| Increase (decrease) in operating liabilities: | |
| Accounts payable | |
| Accrued payroll | |
| Accrued interest payable | |
| Compensated absences payable | |
| Sales tax payable | |
| Due to other funds | |
| Due to other governments | |
| Customer deposits | |
| Net cash provided (used) by operating activities | $ - |
| | |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | |
| Operating transfers in (out) to the General Fund | $ - |
| Net cash provided (used) by noncapital financing activities | $ - |
| | |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING | |
| Net cash used by capital and related financing activities | $ - |
| | |
| CASH FLOWS FROM INVESTING ACTIVITIES | |
| Interest received | |
| Net cash provided by investing activities | $ - |
| | |
| NET INCREASE (DECREASE) IN CASH | $ - |

# TAB 24

# 602 Fleet Management Fund

# FLEET MANAGEMENT DIVISION



FLEET MANAGEMENT FUND

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund, with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.

For FY 2013 each General Fund user will be charged a $25.00 per hour service rate. All other users will be charged a $55.00 per hour service rate. There will also be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventative maintenance schedule, as established in conjunction with each department, will be continued. This has resulted in more dependable equipment and vehicle service resulting in prolonged usage and reduced life cycle costs.

GOALS & OBJECTIVES

**Goal: Continue maintainance of the City's fleet of vehicles at below market labor rates and reduce the number of breakdowns in the field.**

Objectives:

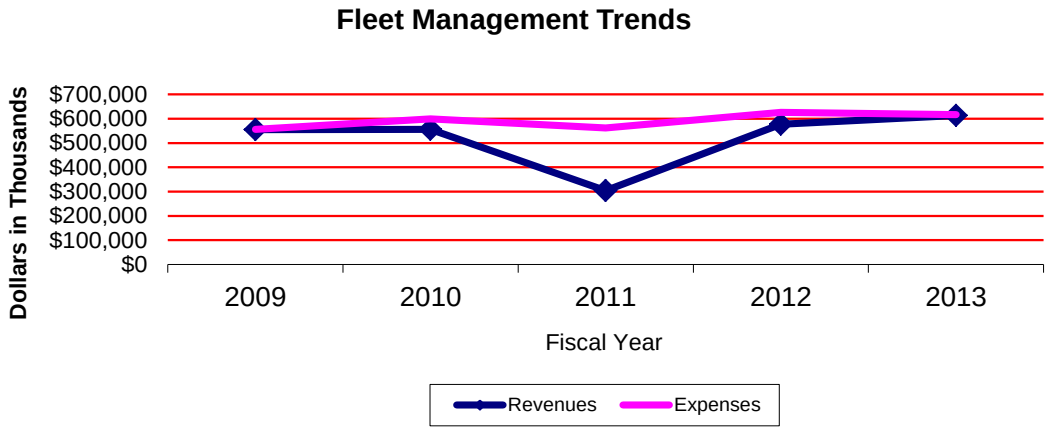
1. Increase the average number of equipment pieces maintained by each mechanic.
2. Reduce the costs of work contracted out by providing specialized training where available.
3. Continue to provide specialized training of mechanics for public service vehicles and equipment.
4. Continue promoting preventive maintenance schedules to further reduce equipment failures on the job.

PERFORMANCE MEASURES

| | FY 2011 | | FY 2012 | | FY 2013 |
|---|---|---|---|---|---|
| | **Adopted** | **Actual** | **Adopted** | **Projected** | **Base** |
| Number of police patrol vehicles in fleet (striped units) | 36 | 36 | 42 | 42 | 46 |
| Number of other automobiles in fleet | 32 | 32 | 21 | 32 | 36 |
| Number of pickup trucks in fleet | 50 | 50 | 61 | 61 | 56 |
| Number of mid-size trucks in fleet | 35 | 35 | 31 | 28 | 37 |
| Number of heavy-duty trucks in fleet | 18 | 18 | 22 | 23 | 22 |
| Number of fire trucks | 8 | 8 | 8 | 8 | 9 |
| Number of commercial garbage trucks in fleet | 5 | 5 | 4 | 4 | 6 |
| Number of residential garbage truck in fleet | 5 | 5 | 5 | 6 | 6 |
| Number of knuckleboom loaders in fleet | 6 | 6 | 6 | 5 | 6 |
| Number of off-road pieces of equipment (tractors, dozers) | 55 | 55 | 45 | 52 | 58 |
| Number of light duty equipment (four-wheelers, lawnmowers | 82 | 82 | 94 | 83 | 85 |
| Number of loader trailers in fleet (LF, WW, Lowboy) | 30 | 30 | 21 | 21 | 30 |
| Number of small-duty trailers | 35 | 35 | 33 | 33 | 35 |
| Number of medium-duty trailers | 25 | 25 | 26 | 26 | 25 |

EXPENSES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Personal Services/Benefits | $ 272,302 | $318,324 | $303,479 | 4.66% |
| Purchase/Contract Services | $ 146,878 | $187,255 | $ 185,292 | 1.05% |
| Supplies | $ 43,966 | $ 38,750 | $ 43,500 | -12.26% |
| Capital Outlay (Minor) | $ - | $ 2,200 | $ - | 100.00% |
| Interfund Dept. Charges | $ 80,818 | $ 61,137 | $ 66,620 | -8.97% |
| Depreciation/Amortization | $ 16,391 | $ 16,392 | $ 16,391 | 0.01% |
| Other Costs | $ 1,594 | $ 1,700 | $ 1,150 | 32.35% |
| Total Expenses | $ 561,949 | $625,758 | $ 616,432 | 1.49% |



**FUND 602 - FLEET MANAGEMENT FUND** **DEPT - 4900 - FLEET MAINTENANCE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| | CHARGES FOR SERVICES | | | |
| 34.1751 | Vehicle Parts | $ 361,828 | $ 445,800 | $ 415,000 |
| 34.1752 | Misc. Parts | $ 127 | $ 15,000 | $ 5,000 |
| 34.1753 | Less: Cost of Parts and Fluids | $ (373,318) | $ (405,270) | $ (377,273) |
| 34.1754 | Labor Charges | $ 178,681 | $ 339,942 | $ 445,816 |
| 34.1755 | Sublet | $ 136,804 | $ 181,500 | $ 125,000 |
| 34.1750 | TOTAL CHARGES FOR SERVICES | $ 304,122 | $ 576,972 | $ 613,543 |
| | **TOTAL OPERATING REVENUES** | **$ 304,122** | **$ 576,972** | **$ 613,543** |
| | **OPERATING EXPENSES:** | | | |
| 51 | PERSONAL SERVICES/BENEFITS | | | |
| 51.1101 | Regular Employees | $ 228,521 | $ 269,268 | $ 254,221 |
| 51.1301 | Overtime | $ 1,705 | $ 2,500 | $ 4,500 |
| *51.1000* | *Sub-total: Salaries and Wages* | *$ 230,226* | *$ 271,768* | *$ 258,721* |
| 51.2201 | Social Security (FICA) Contributions | $ 16,115 | $ 20,558 | $ 19,602 |
| 51.2401 | Retirement Contributions | $ 21,768 | $ 19,690 | $ 19,308 |
| 51.2701 | Workers Compensation | $ 4,194 | $ 6,077 | $ 5,823 |
| 51.2902 | Employee Drug Screening Tests | $ - | $ - | $ - |
| 51.2903 | Hepatitis/Flue Vaccine | $ - | $ 25 | $ 25 |
| *51.2000* | *Sub-total: Employee Benefits* | *$ 42,076* | *$ 46,350* | *$ 44,758* |
| 51.0000 | TOTAL PERSONAL SERVICES | $ 272,302 | $ 318,118 | $ 303,479 |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.1301 | Computer Programming Fees | $ - | $ 2,500 | Moved to IT |
| *52.1000* | *Sub-total: Prof. and Tech. services* | *$ -* | *$ 2,500* | *$ -* |
| 52.2201 | Rep. and Maint. (Equipment) | $ 593 | $ 3,000 | $ 3,300 |
| 52.2202 | Rep. and Maint. (Vehicles-Parts) | $ 1,696 | $ 2,400 | $ 2,700 |
| 52.2203 | Rep. and Maint. (Labor) | $ 760 | $ 1,800 | $ 1,800 |
| 52.2204 | Rep. and Maint. (Buildings/Grounds) | $ 1,047 | $ 2,500 | $ 2,500 |
| 52.2205 | Rep. and Maint. (Office Equipment) | $ - | $ 300 | $ - |
| 52.2320 | Rentals | $ 554 | $ 1,400 | $ 1,400 |
| *52.2000* | *Sub-total: property services* | *$ 4,649* | *$ 11,400* | *$ 11,700* |
| 52.3101 | Insurance, Other than Benefits | $ 1,708 | $ 2,305 | $ 1,742 |
| 52.3201 | Telephone | $ 358 | $ 400 | $ 400 |
| 52.3203 | Cellular phones | $ 468 | $ 400 | $ 750 |
| 52.3301 | Advertising | $ - | $ 195 | $ - |
| 52.3501 | Travel | $ 847 | $ 2,500 | $ 2,500 |
| 52.3601 | Dues and fees | $ 7 | $ 250 | $ 200 |
| 52.3701 | Education and training | $ 790 | $ 2,500 | $ 3,000 |
| 52.3911 | Other services | $ 138,049 | $ 165,000 | $ 165,000 |
| *52.3000* | *Sub-total: Other Purchased Services* | *$ 142,229* | *$ 173,550* | *$ 173,592* |
| 52.0000 | TOTAL PURCHASED SERVICES | $ 146,878 | $ 187,450 | $ 185,292 |
| 53 | SUPPLIES | | | |
| 53.1101 | Office Supplies | $ 814 | $ 1,500 | $ 1,250 |

**FUND 602 - FLEET MANAGEMENT FUND** **DEPT - 4900 - FLEET MAINTENANCE**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| 53.1103 | Chemicals | $ 100 | $ 750 | $ 650 |
| 53.1104 | Janitorial Supplies | $ 144 | $ 250 | $ 200 |
| 53.1105 | Uniforms | $ 2,862 | $ 3,300 | $ 4,400 |
| 53.1106 | General Supplies and Materials | $ 8,871 | $ 8,500 | $ 9,000 |
| 53.1230 | Electricity | $ 17,339 | $ 15,000 | $ 15,500 |
| 53.1270 | Gasoline/Diesel | $ 4,161 | $ 4,200 | $ 4,800 |
| 53.1301 | Food | $ - | $ 12 | $ - |
| 53.1401 | Books and Periodicals | $ - | $ 250 | $ 200 |
| 53.1601 | Small Tools and Equipment | $ 9,674 | $ 5,000 | $ 7,500 |
| 53.0000 | TOTAL SUPPLIES | $ 43,966 | $ 38,762 | $ 43,500 |
| | | | | |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2401 | Computers | $ - | $ 1,200 | $ - |
| 54.2501 | Other Equipment | $ - | $ 1,000 | $ - |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ - | $ 2,200 | $ - |
| | | | | |
| 55 | INTERFUND/DEPT. CHARGES | | | |
| 55.2401 | Self-funded Insurance (Medical) | $ 79,168 | $ 59,721 | $ 64,696 |
| 55.2402 | Life and Disability | $ 1,650 | $ 1,416 | $ 1,445 |
| 55.2403 | Wellness Program | $ - | $ - | $ 479 |
| 55.0000 | TOTAL INTERFUND/INTERDEP'T. | $ 80,818 | $ 61,137 | $ 66,141 |
| | | | | |
| 56 | DEPRECIATION & AMORTIZATION | | | |
| 56.1001 | Depreciation | $ 16,391 | $ 16,391 | $ 16,391 |
| 56.0000 | TOTAL DEPREC. AND AMORT. | $ 16,391 | $ 16,391 | $ 16,391 |
| | | | | |
| 57 | OTHER COSTS | | | |
| 57.3300 | Solid Waste Disposal Fees | $ 1,460 | $ 1,400 | $ 1,000 |
| 57.3401 | Miscellaneous Expenses | $ 135 | $ 300 | $ 150 |
| 57.0000 | TOTAL OTHER COSTS | $ 1,595 | $ 1,700 | $ 1,150 |
| | | | | |
| | **TOTAL OPERATING EXPENSES** | **$ 561,949** | **$ 625,758** | **$ 615,953** |
| | | | | |
| | **OPERATING INCOME (LOSS)** | **$ (257,827)** | **$ (48,786)** | **$ (2,410)** |
| | | | | |
| | **NON-OPERATING REVENUES** | | | |
| | | | | |
| | MISCELLANEOUS REVENUE | | | |
| 38.9030 | Fleet Main.-Scrap | $ - | $ 50 | $ - |
| 39.2101 | Sale of Assets | $ - | $ 100 | $ - |
| 38.0000 | TOTAL MISCELLANEOUS | $ - | $ 150 | $ - |
| | | | | |
| | **TOTAL NON-OPERATING REVENUE** | **$ -** | **$ 150** | **$ -** |
| | | | | |
| | **NET INCOME** | **$ (257,827)** | **$ (48,636)** | **$ (2,410)** |

| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| CASH FLOWS FROM OPERATING ACTIVITIES | |
| Operating Income (loss) | $ (2,889.00) |
| Adjustments to reconcile operating income to net cash | |
| provided by operating activities | |
| Depreciation | $ 16,391.00 |
| Loss (gain) on sale of assets | |
| (Increase) decrease in operating assets: | |
| Accounts receivable | |
| Unbilled accounts receivable | |
| Interest receivable | |
| Intergovernmental receivable | |
| Other receivables | |
| Due from other funds | |
| Interfund Receivable | |
| Inventory | |
| Prepaid Insurance | |
| | |
| Increase (decrease) in operating liabilities: | |
| Accounts payable | |
| Accrued payroll | |
| Salary & wages payable | |
| Compensated absences payable | |
| Accrued vacation payable | |
| FICA payable | |
| Accrued interest payable | |
| Sales tax payable | |
| Customer deposits | |
| Claims liability | |
| | |
| Net cash provided (used) by operating activities | $ 13,502.00 |
| | |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | |
| Transfers from other governments: | |
| Operating transfers in (out) | |
| Transfer to General Fund | |
| Net cash provided (used) by noncapital financing activities | $ - |
| | |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING | |
| Acquisition and construction of fixed assets: | |
| ENG-FMD 19 Aluminum Spool Welder & Plasma Cutter | $ (7,000.00) |
| ENG-FMD 21 Nitrogen Tire Fill Generation Unit | $ (8,500.00) |
| | |
| Proceeds from long-term borrowing | |
| Proceeds from leases | |
| Proceeds from sale of assets | |
| Principal payments on notes payable | |
| Principal payments on revenue bonds payable | |
| Principal payments on capital leases: | |
| Interest payments: | |
| Amortization of bond issue cost | |
| Capital contributions | |

| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| Net cash used by capital and related financing activities | $ (15,500.00) |
| | |
| CASH FLOWS FROM INVESTING ACTIVITIES | |
| Miscellaneous Revenue | |
| Interest received | |
| Sale of Assets | $ - |
| Sale of Scrap | $ - |
| Net cash flows from investing activities | $ - |
| | |
| NET INCREASE (DECREASE) IN CASH | $ (1,998.00) |
| | |

# TAB 25

# 603 Worker’s Compensation Fund

WORKERS' COMPENSATION INSURANCE FUND

Beginning in FY 2006, the City significantly changed its Workers' Compensation Insurance Program due to dramatically higher premiums. After comparing self-funding versus a higher deductible policy, the higher deductible was selected. The deductible per accident is now $50,000. Some of the savings from the lower premium is then set aside in this fund as a reserve to pay any deductibles.

EXPENSES SUMMARY

| | FY 2011 Actual | FY 2012 Budgeted | FY 2013 Adopted | Percentage Increase |
|---|---|---|---|---|
| Interfund/Dept. Charges | $ - | $ 292,824 | $ 312,211 | 6.21% |
| Total Expenses | $ - | $ 292,824 | $ 312,211 | 6.21% |

**FUND 603 - WORKERS' COMPENSATION FUND** **DEPT - 1500 - GENERAL ADMINISTRATION**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| 34.9204 | Workers' Comp Premiums | **$ -** | **$ 290,695** | **$ 325,325** |
| | **TOTAL OPERATING REVENUES** | **$ -** | **$ 290,695** | **$ 325,325** |
| | **OPERATING EXPENSES:** | | | |
| 55.2103 | Workers' Comp Premiums (GMA) | **$ -** | **$ 217,973** | **$ 232,211** |
| 55.2202 | Workers' Comp Claims | **$ -** | **$ 80,000** | **$ 80,000** |
| | **TOTAL OPERATING EXPENSES** | **$ -** | **$ 297,973** | **$ 312,211** |
| | **OPERATING INCOME** | **$ -** | **$ (7,278)** | **$ 13,114** |
| | **NET INCOME** | **$ -** | **$ (7,278)** | **$ 13,114** |

| BUDGETED CASH FLOW STATEMENT | BUDGETED |
|---|---|
| | |
| CASH FLOWS FROM OPERATING ACTIVITIES | |
| Operating Income (loss) | $ 13,114.00 |
| Adjustments to reconcile operating income to net cash | |
| provided by operating activities | |
| Depreciation | |
| Amortization | |
| Loss (gain) on sale of assets | |
| (Increase) decrease in operating assets: | |
| Accounts receivable | |
| Unbilled accounts receivable | |
| Interest receivable | |
| Intergovernmental receivable | |
| Other receivables | |
| Due from General Fund | |
| Other assets (Inventory) | |
| | |
| Increase (decrease) in operating liabilities: | |
| Accounts payable | |
| Accrued payroll | |
| Accrued interest payable | |
| Compensated absences payable | |
| Sales tax payable | |
| Due to other funds | |
| Due to other governments | |
| Customer deposits | |
| Net cash provided (used) by operating activities | $ 13,114.00 |
| | |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | |
| Operating transfers in (out) to the General Fund | $ - |
| Net cash provided (used) by noncapital financing activities | $ - |
| | |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING | |
| Net cash used by capital and related financing activities | $ - |
| | |
| CASH FLOWS FROM INVESTING ACTIVITIES | |
| Interest received | |
| Net cash provided by investing activities | $ - |
| | |
| NET INCREASE (DECREASE) IN CASH | $ 13,114.00 |


JAECKEL
STATESBORO CITY HALL

# TAB 26

# 604 Wellness Program Fund

WELLNESS PROGRAM FUND

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the old Statesboro Police Department building.

**FUND 604 - WELLNESS PROGRAM FUND** **DEPT. - 1500 - GENERAL ADMINISTRATION**

| Account Number | Account Description or Title | FY 2011 Actual | FY 2012 Budget | FY 2013 Adopted |
|---|---|---|---|---|
| | **OPERATING REVENUES:** | | | |
| 34.9205 | Wellness Dues | $ - | $ - | $ 22,000 |
| | **TOTAL OPERATING REVENUES** | **$ -** | **$ -** | **$ 22,000** |
| | **OPERATING EXPENSES:** | | | |
| 52 | PURCHASE/CONTRACT SERVICES | | | |
| 52.2201 | Rep. and Maint. (Equipment) | $ - | $ - | $ 1,400 |
| 52.2204 | Rep. and Maint. (Bldgs/Grounds) | $ - | $ - | $ 3,500 |
| 52.0000 | TOTAL PURCHASED SERVICES | $ - | $ - | $ 4,900 |
| 54 | CAPITAL OUTLAY (MINOR) | | | |
| 54.2501 | Other Equipment | $ - | $ - | $ 14,450 |
| 54.0000 | TOTAL CAPITAL OUTLAY (MINOR) | $ - | $ - | $ 14,450 |
| 57 | OTHER COSTS | | | |
| 57.3401 | Miscellaneous Expenses | $ - | $ - | $ 2,650 |
| 57.0000 | TOTAL OTHER COSTS | **$ -** | **$ -** | **$ 2,650** |
| | **TOTAL OPERATING EXPENSES** | **$ -** | **$ -** | **$ 22,000** |
| | **OPERATING INCOME** | **$ -** | **$ -** | **$ -** |
| | **NET INCOME** | **$ -** | **$ -** | **$ -** |

# TAB 27

# Capital Improvement Program

CAPITAL IMPROVEMENTS PROGRAM

Other than the annual operating budget, the preparation and adoption of a Capital Improvements Program (CIP) is one of the most important financial decisions which the City Council makes each year. The purposes of a CIP are to ascertain the community's capital improvement needs over the next six years; project revenue sources and expenditures; and serve as a planning tool in deciding how best to meet those needs within the financial capability of the City. **A capital improvement, for purposes of this program, has been defined as a fixed asset costing at least $5,000, and having a useful life of at least two years.** Therefore, this program will include numerous vehicles and equipment.

There are several major benefits resulting from a Capital Improvements Program:

1. It shows the public that objective analysis of existing and long-term needs has been applied.

2. It is increasingly demanded by federal and state agencies, and municipal bond rating agencies to prove that comprehensive planning and sound fiscal policies are in place.

3. It allows for the coordination in timing, location, and financing of interrelated, complex projects.

4. By projecting the financial commitment over a six-year period, it seeks to minimize the impact on local tax rates, fees, and charges, attempting to remove any spikes in these rates.

5. It provides realistic appraisals of future needs, and whether financial resources will be available to address them.

6. It provides a priority setting process including the public, Mayor and City Council, City management staff, and outside agencies receiving City funding.

7. It provides a plan of City improvements which might be linked with other public agencies' improvements (ie., the possibility of a community center on school grounds).

8. It provides sufficient lead time to develop detailed plans and specifications for projects, as well as applications for federal and state grants and other financing sources.

9. Finally, it forces the City to allocate its revenue sources adequately between both the Operating Budget and the Capital Budget. This requires a policy review to avoid deferring maintenance, equipment replacement, and needed capital projects.

The foremost consideration in any realistic long-range planning endeavor must be financial resources. Long-term improvements can be financed following either of two methods, or a combination thereof: "pay as you go" means you finance projects from existing operating funds, or Special Purpose Local Option Sales Taxes (SPLOST). This incurs no additional debt. "Pay as you use" means the City uses general obligation bonds, revenue bonds, capital outlay notes, GEFA loans, the GMA Equipment Lease Pool, or lease/purchase agreements to finance major improvements.

This section includes a summary sheet of all City capital projects and the funding sources. The project sheets include a department project number, a detailed description of the project with an explanation as to why this project is needed, the funding source(s), the year the project is proposed and the impact on the FY 2013 operating budget. Following the project sheets is a summary of projects by fiscal year for each fund.

Included in this CIP, are projects that are proposed to be funded with sources that need to be voted on by the citizens or voted on by Council. The first funding source is the proposed Transportation Special Purpose Local Option Sales Tax (T-SPLOST). The State of Georgia is divided into twelve regions. The citizens of each region will vote on a one-cent sales tax to invest in a specifically identified list of transportation improvements for their region. If passed, the T-SPLOST would generate revenues for transportation improvements for the next ten years. The second funding source is a proposed Stormwater Utility Fund. By creating this new utility through the implementation of stormwater utility fees, the City will be able to prepare for the forthcoming Environmental Protection Department regulations. These regulations include, but is not limited to, public education requirements, inventory of infrastructure and maintenance, illicit discharge detection, and strict erosion and sedimentation control.

The following abbreviations are used to distinguish the department:

| | |
|---|---|
| CL | Clerks Department |
| CD | Community Development Department |
| ENG | Engineering Department |
| ENG-ADM | Public Works Administration Division |
| ENG-FM | Public Works Fleet Management Division |
| ENG-PRK | Public Works Parks and Trees Division |
| ENG-STS | Public Works Streets Division |
| ENG-SWC | Public Works Solid Waste Collection Division |
| ENG-SWD | Public Works Solid Waste Disposal Division |
| FIN | Finance Department |
| FD | Fire Department |
| IT | Information Technology Department |
| NGD | Natural Gas Department |
| PD | Police Department |
| SMC | Statesboro Municipal Court Department |
| WWD | Water/Wastewater Department |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| CD-1 | Luetta Moore Trail-Phase I | $ 214,096 | | | | | | $ 214,096 |
| | | | | | | | | |
| ENG-2 | Stormwater Phase II Regulations | $ 50,000 | $ 100,000 | $ 50,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 650,000 |
| ENG-5 | Engineering Department Vehicles | | $ 20,000 | $ 20,000 | | | | $ 40,000 |
| ENG-12 | Updates City Maps and Boundary Markers | | | $ 10,000 | | $ 10,000 | | $ 20,000 |
| ENG-18 | Calibration of CH De-Humidifier and Chillers | $ 16,000 | $ 15,000 | $ 16,000 | $ 15,000 | $ 16,000 | $ 15,000 | $ 93,000 |
| ENG-24 | Decorative Entrance Signs to City | | | | | | $ 28,000 | $ 28,000 |
| ENG-27 | Resurface older drives at Eastside Cem | | | | $ 30,000 | | $ 50,000 | $ 80,000 |
| ENG-28 | Street Striping/Street Signage | $ 30,000 | $ 30,000 | $ 50,000 | $ 50,000 | $ 75,000 | $ 75,000 | $ 310,000 |
| ENG-33 | Intersection Improvement US 301 & SR 67 | | | | | $ 760,000 | | $ 760,000 |
| ENG-34 | Sidewalk Construction: Gentilly Road | $ 340,000 | | | | | | $ 340,000 |
| ENG-36 | Traffic Signal Installation | | | $ 110,000 | | $ 120,000 | | $ 230,000 |
| ENG-37 | Intersection Improvement W. Main St | | | | | $ 200,000 | $ 300,000 | $ 500,000 |
| ENG-40 | Street Resurfacing Program | $ 200,000 | $ 225,000 | $ 225,000 | $ 250,000 | $ 275,000 | $ 275,000 | $ 1,450,000 |
| ENG-41 | East Main/Oak St./Courtland St. Parking Lot | $ 232,000 | $ 161,000 | | | | | $ 393,000 |
| ENG-44 | Intersection Improvements, W. Grady St,College | $ 275,000 | | | $ 275,000 | | | $ 550,000 |
| ENG-57 | Subdivision Incentive Program Funding | | | | $ 100,000 | | $ 100,000 | $ 200,000 |
| ENG-64 | Proposed Sidewalk Along S. College St. | | | $ 35,000 | | | | $ 35,000 |
| ENG-66 | West Jones Avenue Curve | | | | | | $ 300,000 | $ 300,000 |
| ENG-68 | Construct sidewalk along E. Main & Lester Rd. | | $ 300,000 | $ 180,000 | | | | $ 480,000 |
| ENG-69 | Howard Lumber Ingress/Egress | $ 75,000 | | | | | | $ 75,000 |
| ENG-77 | Savannah Ave. Resurfacing & Traffic Calming | | $ 50,000 | $ 525,000 | | | | $ 575,000 |
| ENG-80 | Anderson St. Paving & Drainage Improvements | | | $ 10,000 | $ 90,000 | | | $ 100,000 |
| ENG-82 | West Grady Culvert Headwall Construction | | $ 30,000 | | | | | $ 30,000 |
| ENG-84 | Intersection Improvements at Hwy 67& S. Zetterower | $ 258,000 | $ 100,000 | | | | | $ 358,000 |
| ENG-84 | Intersection Improvements at Hwy. 67 | | $ 342,000 | | | | | $ 342,000 |
| ENG-88 | Brannen St./Hwy 80 Connector Rd. | | | | | $ 35,000 | $ 220,000 | $ 255,000 |
| ENG-89 | Eastside Cemetery Fence | | | | $ 85,000 | $ 45,000 | $ 95,000 | $ 225,000 |
| ENG-92 | West Main Streetscape | | | $ 75,000 | $ 750,000 | $ 550,000 | | $ 1,375,000 |
| ENG-94 | Drainage Improvement-Turner/Thomas/Lafayette | $ 25,000 | $ 50,000 | $ 100,000 | | | | $ 175,000 |
| ENG-95 | Re-Paint Exterior of City Hall | $ 44,000 | | | | | | $ 44,000 |
| ENG-96 | Corridor Traffic Studies | $ 50,000 | | | | $ 50,000 | | $ 100,000 |
| ENG-97 | Traffic Signal: Veterans Pkwy/Brampton/Stambuk | $ 175,000 | | | | | | $ 175,000 |
| ENG-98 | Roadway Improvements at New Schools | $ 50,000 | | $ 200,000 | | | $ 81,000 | $ 331,000 |
| ENG-101 | Installation of Traffic Calming Measures | $ 200,000 | $ 100,000 | $ 100,000 | | | | $ 400,000 |
| ENG-102 | Cawana Rd. & Bypass Connector Rd. | | | | $ 250,000 | | | $ 250,000 |
| ENG-103 | Traffic Signal: Brannen St. @ Wal-Mart Entrance | $ 100,000 | | | | | | $ 100,000 |
| ENG-104 | Construct Sidewalk S. Main from Rucker Lane | $ 125,000 | | | | | | $ 125,000 |
| ENG-105 | Stormwater Drainage Improve. N. College St. | $ 30,000 | | | | | | $ 30,000 |
| ENG-106 | Upgrade Post Top LED Street Lights E. Main St. | | | $ 30,000 | | | | $ 30,000 |
| ENG-108 | Rehabilitation of Mechanical Systems (City Hall/Arts) | | $ 200,000 | | $ 200,000 | | | $ 400,000 |
| ENG-109 | Drainage Infrastructure Repairs S. College St. | | $ 85,000 | $ 120,000 | | | | $ 205,000 |
| | | | | | | | | |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| ENG-FMD-5 | Computer Upgrade: Diagnostics | | $ 15,000 | | | | | $ 15,000 |
| ENG-FMD-6 | Replacement Service Truck | | $ 40,000 | | | | | $ 40,000 |
| ENG-FMD-9 | Tire Changer and Equipment | | | $ 7,000 | | | | $ 7,000 |
| ENG-FMD-12 | Fleet Manager Truck Replacement | | | $ 22,000 | | | | $ 22,000 |
| ENG-FMD-16 | Air Compressor Replacement | | | $ 10,000 | | | | $ 10,000 |
| ENG-FMD-17 | 4-Post Vehicle Lift | | $ 29,000 | | | | $ 25,000 | $ 54,000 |
| ENG-FMD-18 | Koni Lifts | | | | $ 48,000 | | | $ 48,000 |
| ENG-FMD-19 | Aluminum Spool Welder & Plasma Cutter | $ 7,000 | | | | | | $ 7,000 |
| ENG-FMD-20 | Pave Shop Parking Lot | | | | | $ 30,000 | $ 30,000 | $ 60,000 |
| ENG-FMD-21 | Nitrogen Tire Fill Generation Unit | $ 8,500 | | | | | | $ 8,500 |
| | | | | | | | | |
| ENG-PRK-1 | Replace Commercial Mower (net with trade-in) | | $ 9,500 | | $ 9,500 | | $ 9,500 | $ 28,500 |
| ENG-PRK-4 | Crewcab Truck with Landscaping Body | $ 33,000 | | $ 33,000 | | | | $ 66,000 |
| ENG-PRK-9 | Steel Frame Shelter | $ 25,000 | | | | | | $ 25,000 |
| ENG-PRK-11 | Replace Pickup | | $ 30,000 | | | | | $ 30,000 |
| ENG-PRK-13 | Decorations | | $ 7,500 | | $ 7,500 | | $ 7,500 | $ 22,500 |
| ENG-PRK-18 | Tree/Shrub Maintenance | | $ 6,000 | $ 6,000 | $ 6,000 | $ 6,000 | $ 6,000 | $ 30,000 |
| ENG-PRK-19 | Cemetery Improvements | | | $ 20,000 | | | | $ 20,000 |
| ENG-PRK-20 | McTell Trail - Irrigation Repair | | $ 5,000 | | | | | $ 5,000 |
| ENG-PRK-21 | Improvements to city park on Parker St @ W. Jones | | | $ 5,000 | | | | $ 5,000 |
| ENG-PRK-22 | Improvements to Edgewood Park | | | $ 5,000 | | | | $ 5,000 |
| ENG-PRK-23 | McTell Trail Addition | | | $ 25,000 | | | | $ 25,000 |
| | | | | | | | | |
| ENG-PWA-2 | Pickup Replacement | | | | $ 24,000 | | | $ 24,000 |
| | | | | | | | | |
| ENG-STS-21 | Dumptruck | | | | $ 120,000 | $ 120,000 | | $ 240,000 |
| ENG-STS-31 | Sidewalk Repairs | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 120,000 |
| ENG-STS-37 | Excavator | | | | | $ 180,000 | | $ 180,000 |
| ENG-STS-44 | Frontend Loader | | | | $ 125,000 | | | $ 125,000 |
| ENG-STS-62 | Replace Bushhog Mowers | | $ 8,000 | | | $ 8,000 | | $ 16,000 |
| ENG-STS-64 | Replace Commercial Mowers (net with trade-in) | | $ 15,000 | | $ 15,000 | | $ 15,000 | $ 45,000 |
| ENG-STS-71 | 10 Yard Dumptruck | | | $ 65,000 | | | | $ 65,000 |
| ENG-STS-73 | Street Sweeper | | $ 185,000 | | | | | $ 185,000 |
| ENG-STS-73 | Street Sweeper | | | | | | $ 100,000 | $ 100,000 |
| ENG-STS-74 | Truck Replacement | $ 38,000 | $ 38,000 | | $ 38,000 | | | $ 114,000 |
| ENG-STS-79 | Relocate Paint and Sign Equipment Shelter | $ 35,000 | | | | | | $ 35,000 |
| ENG-STS-80 | Replace Existing Trucks | | $ 26,000 | | $ 26,000 | | $ 26,000 | $ 78,000 |
| ENG-STS-85 | Hot Patch Asphalt Trailer | $ 43,000 | | | | | | $ 43,000 |
| ENG-STS-87 | Renovations to Facilities | | $ 10,000 | $ 10,000 | | | | $ 20,000 |
| ENG-STS-89 | Dirt Pit | | | | | $ 90,000 | | $ 90,000 |
| ENG-STS-92 | Tree Maintenance | | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 25,000 |
| ENG-STS-94 | Replace Road Tractor | | | $ 120,000 | | | | $ 120,000 |
| ENG-STS-95 | Replace Low Boy Equipment Trailer | | | $ 65,000 | | | | $ 65,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| ENG-STS-97 | Drainage Improvements | | | $ 55,000 | | | | $ 55,000 |
| ENG-STS-98 | Superintendent Pickup Truck | | | $ 26,000 | | | | $ 26,000 |
| | | | | | | | | |
| ENG-SWC-1 | Knuckleboom Loader with body | $ 130,000 | $ 195,000 | $ 135,000 | | $ 135,000 | $ 140,000 | $ 735,000 |
| ENG-SWC-4 | Front Loading Commercial Dumpsters | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 180,000 |
| ENG-SWC-5 | Polycarts | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | $ 58,500 |
| ENG-SWC-8 | Automated Residential Garbage Truck | | | $ 250,000 | $ 250,000 | | | $ 500,000 |
| ENG-SWC-9 | Commercial Garbage Trucks | $ 225,000 | $ 230,000 | | $ 230,000 | $ 230,000 | $ 235,000 | $ 1,150,000 |
| ENG-SWC-10 | Pickup | $ 22,000 | | $ 22,000 | | $ 22,000 | | $ 66,000 |
| ENG-SWC-14 | Activity Recorder | $ 24,000 | $ 15,000 | | | | | $ 39,000 |
| | | | | | | | | |
| ENG-SWD-3 | Transfer Trailers | $ 140,000 | $ 210,000 | $ 210,000 | $ 210,000 | $ 215,000 | $ 215,000 | $ 1,200,000 |
| ENG-SWD-7 | Dozer | | | | $ 175,000 | | | $ 175,000 |
| ENG-SWD-11 | Solid Waste Loader | $ 175,000 | | $ 175,000 | | | $ 175,000 | $ 525,000 |
| ENG-SWD-13 | Farm Tractor for mowing | $ 50,000 | | | | | | $ 50,000 |
| ENG-SWD-14 | Batwing mower replacement | $ 20,000 | | | | | | $ 20,000 |
| ENG-SWD-15 | Industrial Riding Mower | | | $ 10,000 | | | | $ 10,000 |
| ENG-SWD-16 | Pickup truck Replacement | | $ 22,000 | | | | | $ 22,000 |
| ENG-SWD-17 | Inert Landfill Expansion | $ 25,000 | | | | | | $ 25,000 |
| ENG-SWD-22 | Expansion and Renovation of the | | | | | $ 550,000 | $ 550,000 | $ 1,100,000 |
| ENG-SWD-29 | Wash Rack | $ 85,000 | | | | | | $ 85,000 |
| ENG-SWD-31 | Transfer Station Repairs | | | $ 50,000 | | | | $ 50,000 |
| ENG-SWD-32 | Dumptruck | | | | $ 120,000 | | | $ 120,000 |
| ENG-SWD-33 | Excavator | | | $ 200,000 | | | | $ 200,000 |
| ENG-SWD-34 | Yard Jockey | | | | | $ 50,000 | | $ 50,000 |
| ENG-SWD-35 | Utility Vehicle Replacement | | | $ 8,500 | | | | $ 8,500 |
| | | | | | | | | |
| FD-7 | New Fire Stations | $ 475,000 | | $ 475,000 | | | | $ 950,000 |
| FD-29 | 1980 Aerial Fire Truck Replacement (75') | | $ 1,300,000 | | | | | $ 1,300,000 |
| FD-30 | Quick Attack Fire Truck | | | | | | $ 65,000 | $ 65,000 |
| FD-31 | 1993 Tactical Support Truck Replacement | | | | | | $ 400,000 | $ 400,000 |
| FD-32 | Replacement Pickup | | | | | $ 30,000 | | $ 30,000 |
| FD-34 | Replacement Pickup | | | | | | $ 30,000 | $ 30,000 |
| FD-46 | 2000 Fire Engine Replacement | | | | | | $ 400,000 | $ 400,000 |
| FD-47 | 2003 Fire Engine Replacement E-4 | | | | | | $ 400,000 | $ 400,000 |
| FD-48 | 1996 Aerial Fire Truck Replacement 100' | | | | | | $ 1,000,000 | $ 1,000,000 |
| FD-49 | Inspector Pickup | $ 30,000 | | | | | | $ 30,000 |
| FD-50 | Replace 1 Ton Pickup Truck | | | | $ 35,000 | | | $ 35,000 |
| FD-58 | Radio Communication Replacement | | $ 165,000 | | | | | $ 165,000 |
| FD-59 | 4-Wheel ATV | | | | | | $ 9,500 | $ 9,500 |
| FD-60 | Pickup | | | | | | $ 30,000 | $ 30,000 |
| FD-61 | Air Compressor Replacement | | $ 45,000 | | | | | $ 45,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| FD-62 | Public Safety Training Center | | | $ 30,000 | | | | $ 30,000 |
| FD-63 | Pagers | $ 22,950 | | | | | | $ 22,950 |
| FD-64 | PPE | $ 45,000 | $ 45,000 | | | | | $ 90,000 |
| FD-65 | Thermal Imaging Cameras X 2 | $ 12,000 | | | | | | $ 12,000 |
| FD-66 | Unit 5 Work Body | $ 15,000 | | | | | | $ 15,000 |
| FD-67 | Storage Shelter | $ 60,000 | | | | | | $ 60,000 |
| FD-68 | Radios/Chargers | $ 33,600 | | | | | | $ 33,600 |
| FD-69 | FD Facility Upgrades | | $ 363,850 | | | | | $ 363,850 |
| | | | | | | | | |
| IT-1 | Car | | $ 20,000 | | | | | $ 20,000 |
| IT-2 | Dell Server | $ 15,000 | | | | | | $ 15,000 |
| IT-3 | HP ProCurve Switch | $ 17,408 | | | | | | $ 17,408 |
| | | | | | | | | |
| NGD-2 | HWY 301 North River Crossing | $ 50,000 | $ 988,500 | | | | | $ 1,038,500 |
| NGD-11 | Gas System Expansion | $ 215,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 965,000 |
| NGD-19 | Heavy Duty Service Truck | $ 38,500 | | | | | | $ 38,500 |
| NGD-30 | Crew Truck & Air Compressor, Gen., Welder | | | $ 85,000 | | | | $ 85,000 |
| NGD-37 | 1/2-Ton Pickup Truck | | $ 18,000 | | | | | $ 18,000 |
| NGD-38 | F-450 Service Truck Replacement | | $ 38,500 | | | | | $ 38,500 |
| NGD-42 | Storage Shed at Hill Street | $ 80,000 | | | | | | $ 80,000 |
| NGD-44 | System Expansion 301 S & I-16(Loan/County) | $ 28,500 | $ 550,000 | | | | | $ 578,500 |
| NGD-46 | Vacuum Excavator | | | $ 45,000 | | | | $ 45,000 |
| NGD-48 | Heavy Duty Trencher | | | | $ 115,000 | | | $ 115,000 |
| NGD-52 | 1/2 Ton Pickup Truck | | | | | $ 18,000 | | $ 18,000 |
| NGD-54 | F250 Truck Replacement | | | | | | $ 24,000 | $ 24,000 |
| NGD-55 | Air Compressor | | | | $ 15,000 | | | $ 15,000 |
| NGD-57 | Backhoe | | | | | | $ 75,000 | $ 75,000 |
| NGD-58 | CNG Station | $ 100,000 | $ 900,000 | | | | | $ 1,000,000 |
| | | | | | | | | |
| PD-1 | Police Vehicles and Conversions | $ 239,091 | $ 235,278 | $ 245,712 | $ 242,321 | $ 268,002 | $ 295,209 | $ 1,525,613 |
| PD-15 | Bullet Proof Vests | | | | | | $ 13,440 | $ 13,440 |
| PD-17 | Live Fire Training Complex | | | $ 65,000 | | | | $ 65,000 |
| PD-18 | Radio Upgrades for P-25 Platform | | $ 232,000 | | | | | $ 232,000 |
| | | | | | | | | |
| SMC-1 | New Statesboro Municipal Court Building | | | $ 1,000,000 | | | | $ 1,000,000 |
| | | | | | | | | |
| WWD-14 | Water and Sewer Rehab | $ 200,000 | $ 200,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 800,000 |
| WWD-14-F | West Jones/Denmark Street Sewer Rehab | | | | $ 650,000 | | | $ 650,000 |
| WWD-14-H | Phase II Streetscape Rehab | | | | | $ 1,000,000 | | $ 1,000,000 |
| WWD-14-I | Savannah Ave. Replacement Water & Sewer | | $ 1,000,000 | | | | | $ 1,000,000 |
| WWD-14-K | Upgrade Sewer from Proctor Street to E. Parrish | | | | | $ 350,000 | | $ 350,000 |
| WWD-14-L | Upgrade Sewer from N. Edgewood Dr. to WWTP | | | | $ 125,000 | | | $ 125,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| WWD-14-M | Upgrade Sewer from Chandler Rd to Players Club | | | | | $ 295,000 | | $ 295,000 |
| WWD-15 | Phase II Backflow Prevention Program | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 180,000 |
| WWD-16 | 301 N Water Tank | | | | $ 2,000,000 | | | $ 2,000,000 |
| WWD-20 | US 301 N Widening Relocation | | | | | $ 6,000,000 | | $ 6,000,000 |
| WWD-32 | Extension of W & S to Unserved Areas | $ 200,000 | $ 200,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 800,000 |
| WWD-32-B | Foxlake SD Sewer Extension | | | | | | $ 500,000 | $ 500,000 |
| WWD-32-C | Oakcrest Subdivision Sewer Extensions | | | | | | $ 1,000,000 | $ 1,000,000 |
| WWD-32-E | Ramblewood Subdivision Sewer Extensions | | | | | | $ 850,000 | $ 850,000 |
| WWD-32-F | Southeast Quadrant CCR District WS Extensions | | $ 2,500,000 | $ 2,500,000 | | | | $ 5,000,000 |
| WWD-37 | Retrofit Pump Stations with Generators | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 240,000 |
| WWD-38 | Change out to Touch-Read Meters | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 300,000 |
| WWD-49 | Replace the Concrete Truck | $ 45,000 | | | | | | $ 45,000 |
| WWD-60 | Replace 1998 I & I Cube Van | | | $ 175,000 | | | | $ 175,000 |
| WWD-61 | Replace 1999 1/2 ton Van for Lab | | | $ 30,000 | | | | $ 30,000 |
| WWD-65 | Phase II Paving at WWTP | | | $ 80,000 | | | | $ 80,000 |
| WWD-66 | Remote Septage Discharge Station | $ 100,000 | | | | | | $ 100,000 |
| WWD-68 | Equipment Shelter/Hill Street | $ 80,000 | | | | | | $ 80,000 |
| WWD-74 | Replace 1/2 Ton Truck | | | $ 20,000 | | | | $ 20,000 |
| WWD-75 | Replace 2 1/2 Ton Trucks | $ 40,000 | | | | | | $ 40,000 |
| WWD-76 | Replace Backhoe | | | $ 100,000 | | | | $ 100,000 |
| WWD-77 | Replace Rodder Truck | | $ 200,000 | | | | | $ 200,000 |
| WWD-78 | Replace 1/2 Ton Extended Cab Truck | $ 25,000 | | | | | | $ 25,000 |
| WWD-80 | Upgrade 2 LS to Multi-Trode | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 120,000 |
| WWD-88 | Replace X-Mark Mower | | $ 8,000 | | | | | $ 8,000 |
| WWD-89 | Replace 30' Aluminum Sludge Trailer | | | $ 50,000 | | | | $ 50,000 |
| WWD-94 | Replace Tractor Mower | $ 10,000 | | | | | | $ 10,000 |
| WWD-95 | Replace 2006 F-150 Truck | $ 20,000 | | | | | | $ 20,000 |
| WWD-96 | Replace F-350 Truck | | | $ 35,000 | | | | $ 35,000 |
| WWD-97 | Replace F-150 Extended Cab Truck | | | | $ 25,000 | | | $ 25,000 |
| WWD-98 | Replace F-350 Utility Truck | | | | $ 35,000 | | | $ 35,000 |
| WWD-99 | Replace 2005 F-450 Utility Truck | | | | $ 38,000 | | | $ 38,000 |
| WWD-100 | Replace 2006 F-150 Extended Cab Truck | | | | $ 25,000 | | | $ 25,000 |
| WWD-101 | Replace 2006 F-150 Truck | | | | $ 20,000 | | | $ 20,000 |
| WWD-102 | Replace 2003 F-450 Utility Truck | | | $ 38,000 | | | | $ 38,000 |
| WWD-103 | Sewer Main Extension | $ 50,000 | | | | | | $ 50,000 |
| WWD-108 | Water and Sewer to Hwy 301 S & I-16 | $ 1,950,000 | | | | | | $ 1,950,000 |
| WWD-110 | Purchase Mini-Excavator with Trailer | $ 50,000 | | | | | | $ 50,000 |
| WWD-111 | Install New Well | | $ 1,300,000 | | | | | $ 1,300,000 |
| WWD-112 | Upgrade Meters to Flex Net | $ 1,250,000 | $ 1,250,000 | | | | | $ 2,500,000 |
| WWD-113 | Extensions of Reclaimed Water System | $ 300,000 | $ 1,200,000 | | | | | $ 1,500,000 |
| WWD-114 | New One -Ton Utility Truck | | $ 35,000 | | | | | $ 35,000 |
| WWD-115 | Water and Sewer Replacement (W. Main St.) | $ 350,000 | | | | | | $ 350,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| WWD-116 | Upgrade SCADA Computers | $ 14,000 | | | | | | $ 14,000 |
| WWD-117 | Sludge Drying Equipment and Building | | | | $ 1,750,000 | | | $ 1,750,000 |
| WWD-118 | Automatic Disolved Oxygen Probes | $ 25,000 | | | | | | $ 25,000 |
| WWD-119 | Addition to Maintenance Shop | $ 12,000 | | | | | | $ 12,000 |
| | | | | | | | | |
| | | | | | | | | |
| | Total Uses of Cash | $ 9,972,395 | $ 16,052,878 | $ 8,918,962 | $ 9,279,071 | $ 12,437,752 | $ 8,869,899 | $ 65,530,957 |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | Operating Income | $ 1,449,750 | $ 1,166,250 | $ 1,382,250 | $ 2,765,750 | $ 2,194,750 | $ 3,668,750 | $ 12,627,500 |
| | ATC Fees for WWTP | $ 51,000 | $ - | $ - | $ - | $ - | $ - | $ 51,000 |
| | 2007 SPLOST Proceeds | $ 5,692,641 | $ 6,394,128 | $ 245,712 | $ 242,321 | $ - | $ - | $ 12,574,802 |
| | 2013 SPLOST Proceeds | $ 100,000 | $ 7,155,500 | $ 6,490,000 | $ 3,485,000 | $ 2,738,002 | $ 3,860,709 | $ 23,829,211 |
| | T-SPLOST | $ - | $ - | $ - | $ 280,000 | $ 995,000 | $ 870,000 | $ 2,145,000 |
| | Stormwater Utility | $ - | $ - | $ 225,000 | $ 275,000 | $ 330,000 | $ 250,000 | $ 1,080,000 |
| | General Fund Capital Improvements Program | $ 266,504 | $ 282,000 | $ 187,000 | $ 193,000 | $ 180,000 | $ 194,440 | $ 1,302,944 |
| | Contributed Capital: GDOT | $ - | $ - | $ - | $ - | $ 6,000,000 | $ - | $ 6,000,000 |
| | Contributed Capital: DABC | $ - | $ - | $ - | $ 2,000,000 | $ - | $ - | $ 2,000,000 |
| | Revenue Bond Proceeds | $ 1,950,000 | $ - | $ - | $ - | $ - | $ - | $ 1,950,000 |
| | Loan Proceeds | $ - | $ 550,000 | $ - | $ - | $ - | $ - | $ 550,000 |
| | GMA Lease Pool | $ 362,500 | $ 163,000 | $ 389,000 | $ 38,000 | $ - | $ 26,000 | $ 978,500 |
| | Grant | $ 100,000 | $ - | $ - | $ - | $ - | $ - | $ 100,000 |
| | | $ - | $ 342,000 | $ - | $ - | $ - | $ - | $ 342,000 |
| | **Total Sources of Cash** | **$ 9,972,395** | **$ 16,052,878** | **$ 8,918,962** | **$ 9,279,071** | **$ 12,437,752** | **$ 8,869,899** | **$ 65,530,957** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |

**Project CD-1 Luetta Moore Trail-Phase I**

**Description**

Phase 1 of the Luetta Moore Trail is the first .24 mile phase of an urban recreational multi-use trail. The hard surfaced trail geared toward non-motorized users provides recreational opportunity within a low-income neighborhood while creating linkages between neighborhoods, subsidized housing, city parks, major employers, and city center. Following completion of all phases, the Luetta Moore Trail is anticipated to be 1 mile in length. Funding has been requested for a portion of the construction cost through the Georgia Recreational Trails grant program. The project is consistent with the Bulloch County Greenways System Master Plan (2003), and identified as a prioritized bicycle/pedestrian project in the Bulloch County/City of Statesboro 2035 LRTP (2009).

| **Funding** | **Adopted FY 2013** | **Projected FY 2014** | **Projected FY 2015** | **Projected FY 2016** | **Projected FY 2017** | **Projected FY 2018** | **Total** |
|---|---|---|---|---|---|---|---|
| CIP Fund | $ 114,000 | | | | | | **$ 114,000** |
| Grant | $ 100,000 | | | | | | **$ 100,000** |
| **Total** | **$ 214,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 214,000** |

**Impact on FY 2013 Operating Budget**

Possible increase in maintenance costs.

**Project ENG-2 Stormwater Phase II Regulation Compliance**

**Description**

Development of new Stormwate Phase II Program to prepare for forthcoming EPD regulations for the calendar years 2013/2014. The new stormwater regulations require compliance in six (6) mandated areas according to EPA and EPD. The City of Statesboro is fortunate to have been excluded from the EPD's initial section of Georgia cities. However, the City Engineering Department has been informed by State officials and related professionals that we should anticipate compliance requirements by the year 2014. Prompt installation of some key components will be crucial to the succes of our Stormwater Program. For FY 2013 we would like to retain the services of a qualified consultant to assist the City with setting up its Stormwater Program.. The consultant would be charged with helping the City establish timelines, identify storwater related needs, determine EPD requirements and program funding alternatives including the possible implementation of a stormwater utility fee. Initial funding will also update maps and billing.

| **Funding** | **Adopted FY 2013** | **Projected FY 2014** | **Projected FY 2015** | **Projected FY 2016** | **Projected FY 2017** | **Projected FY 2018** | **Total** |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 50,000 | $ 100,000 | | | | | **$ 150,000** |
| Stormwater Ut. Fund | | | $ 50,000 | $ 150,000 | $ 150,000 | $ 150,000 | **$ 500,000** |
| **Total** | **$ 50,000** | **$ 100,000** | **$ 50,000** | **$ 150,000** | **$ 150,000** | **$ 150,000** | **$ 650,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-5 Engineering Department Vehicles**

**Description**

Purchase two (2) full size pickup trucks for Building Official and Building Inspector. The Building Official's current vehicle is a 2002 and is beginning to experience a need for significant maintenance. As expected, this vehicle accumulates a lot of mileage based on the job

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP | | $ 20,000 | $ 20,000 | | | | $ 40,000 |
| **Total** | **$ -** | **$ 20,000** | **$ 20,000** | **$ -** | **$ -** | **$ -** | **$ 40,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-12 GIS Data Acquisition & Management Establishment**

**Description**

Acquire data used to build the City's GIS Database and install survey markers such as City Limit boundary monuments. As the City continues to grow its GIS database, it's necessary to obtain new information for the creation of layers. Further, the establishment of new City Limit boundary markers delineating recent annexations is imperative to avoid mistakes concerning zoning, issuing building permits, code enforcement, policing, etc., because the information distributed to the public and staff is inaccurate.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP | | | $ 10,000 | | $ 10,000 | | $ 20,000 |
| **Total** | **$ -** | **$ -** | **$ 10,000** | **$ -** | **$ 10,000** | **$ -** | **$ 20,000** |

**Impact on FY 2013 Operating Budget**

No Impact on FY 2013 Operating Budget.

**Project ENG-18 Engineering/Facility Maintenance**

**Description**

Chiller engines have been upgraded to 100% status. The new SEMCO dehumidifier and chillers will need calibration and yearly maintenance to perform properly. Proper yearly maintenance will keep chillers and de-humidifier running smoothly. Every other year "historically" requires more cost due to parts and labor requirements.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP | $ 16,000 | $ 15,000 | $ 16,000 | $ 15,000 | $ 16,000 | $ 15,000 | $ 93,000 |
| **Total** | **$ 16,000** | **$ 15,000** | **$ 16,000** | **$ 15,000** | **$ 16,000** | **$ 15,000** | **$ 93,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-24 Decorative Entrance Signs to City**

**Description**

Construct brick sign near the City Limits along Highway 67 South. This sign will serve as "Entrance" sign to the City of Statesboro. The Chamber of Commerce, the City of Statesboro, and Bulloch County have all agreed that a standardized entrance sign design is needed for each municipality and county. This is designed to present a coordinated approach to the entrance signage.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP | | | | | | $ 28,000 | $ 28,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 28,000** | **$ 28,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-27 Resurface older drives at Eastside Cemetery**

**Description**

Resurface older drives at cemetery. Most drives at Eastside Cemetery have never been resurfaced. As a result, they are deteriorating and in need of resurfacing.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Proposed | | | | | | | |
| T-SPLOST | | | | $ 30,000 | | $ 50,000 | $ 80,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 30,000** | **$ -** | **$ 50,000** | **$ 80,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-28 Street Striping/Street Signage**

**Description**

Improve Pavement & Street Markings and Signage throughout the City. This work is needed to bring existing pavement and street markings up to date or place new, necessary pavement markings and signage. A contract should be let each year funds are proposed to perform related work to ensure all streets are sufficiently marked. In addition, upcoming FHWA regulations are requiring that communities develop a formal sign replacement program to ensure that all signage within their jurisdiction meets or exceeds retro-reflectivity standards. This will require that we replace many signs within the City.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 30,000 | | | | | | $ 30,000 |
| 2013 SPLOST | | $ 30,000 | $ 50,000 | $ 50,000 | $ 75,000 | $ 75,000 | $ 280,000 |
| **Total** | **$ 30,000** | **$ 30,000** | **$ 50,000** | **$ 50,000** | **$ 75,000** | **$ 75,000** | **$ 310,000** |

**Impact on FY 2013 Operating Budget**

No foreseeable impact on FY 2013 Operating Budget.

**Project ENG-33 Intersection Improvement, US 301 S. at S.R. 67 / Fair Rd.**

**Description**

Improvements to the intersection may include geometric modifications and a traffic signal installation. This intersection has been identified as one of the City's highest accident locations due to its current alignment, heavy volume of traffic and confluence with an active railroad track. Re-aligning this intersection and installing a traffic signal would improve its safety significantly. This general area is also the potential location for a East-West connector road.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Proposed | | | | | | | |
| T-SPLOST | | | | | $ 760,000 | | $ 760,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 760,000** | **$ -** | **$ 760,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-34 Sidewalk Construction, Gentilly Road**

**Description**

Construct 5' to 8' (depending on available space) wide sidewalk along the eastern side of Gentilly Road from Fair Road to Brannen Street. The costs below do not include "major" rights of way acquisition or easements should it be needed. An increase in pedestrian traffic through this section warrants a sidewalk for safety reasons. This will encourage safe conveyance of pedestrian traffic along this corridor which connects GSU to the vicinity of the Statesboro Mall. This sidewalk would also provide a safe pedestrian link from Fair Road to the Parks and Rec Dept's S&S Greenway.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 340,000 | | | | | | $ 340,000 |
| **Total** | **$ 340,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 340,000** |

**Impact on FY 2013 Operating Budget**

Additional maintenance costs.

**Project ENG-36 Traffic Signal Installation**

**Description**

The installation of new traffic signals. Two (2) potential locations include SR67/Brampton Ave. and East Main/Zetterower Ave. Several unsignalized intersections in the City may soon warrant signalization. Two (2) potential locations include SR67/Brampton Ave. and East Main St./Zetterower Ave.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 110,000 | | $ 120,000 | | $ 230,000 |
| **Total** | **$ -** | **$ -** | **$ 110,000** | **$ -** | **$ 120,000** | **$ -** | **$ 230,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-37 Intersection Improvements, West Main at Johnson Street**

**Description**

Reconfigure the intersection of W. Main St. and Johnson St. Phase I of this concept based on realigning Johnson St. only and not Proctor Street. This lessens impact to properties. Future phase could re-align Proctor St. and include a traffic signal. West Main Street intersects with Johnson Street at a skewed angle. This causes a sight distance problem on Johnson Street, due to the existing building west of Johnson Street. The proposed improvement will realign Johnson Street to intersect West Main.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Proposed | | | | | | | |
| T-SPLOST | | | | | $ 200,000 | $ 300,000 | **$ 500,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 200,000** | **$ 300,000** | **$ 500,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-40 Street Resurfacing Program**

**Description**

Excluding the State and Federal highways within the City limits, all other streets are the sole responsibility of the City to maintain. It is especially important for the City to appropriate funding for resurfacing since GDOT has elimated the Local Assistance for Roads Program (LARP). Most GDOT funding is now rolled into one State Aid Program known as LMIG. There are approximately 140 miles of streets and highways within the City limits. Of those, approximately 20 are State or Federal highways, which the Georgia Department of Transportation is responsible for maintaining. The other approximately 120 miles are solely the responsibility of the City. This funding should be in the Capital Improvement Program annually in order to provide a consistent source (along with LMIG funds) to resurface local roads as needed. It would also be used to mill down some streets before resurfacing, where additional asphalt would raise the road too high for the existing curb and gutter. Performing resurfacing, when needed, extends the service life of our streets, and helps prevent the need for major repairs later which saves a significant amount of money in the long run.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 200,000 | | | | | | **$ 200,000** |
| 2013 SPLOST | | $ 225,000 | $ 225,000 | $ 250,000 | $ 275,000 | $ 275,000 | **$ 1,250,000** |
| **Total** | **$ 200,000** | **$ 225,000** | **$ 225,000** | **$ 250,000** | **$ 275,000** | **$ 275,000** | **$ 200,000** |

**Impact on FY 2013 Operating Budget**

Reduction in cost of asphalt supplies and labor hours to repair potholes.

**Project ENG-41** **East Main/Courtland St. Parking Lot Phase II & III (old Chevrolet Dealer Lot)**

**Description**

Purchase vacant property (lot 103) between East Main Street and Courtland Street to create additional 40 space parking lot. Phase I completed parking lot @ E. Main/Oak St./Courtland St. Phase II will appraise and purchase old Chevrolet dealer (lot 103) and small building (lot 102). Former concerns for additional downtown parking indicate that these additional 40 spaces (approximately) are desired by citizens and are even more necessary with the opening of the GSU City Campus located directly across the street from this proposed parking lot. The addition of the event pavillion protects patrons from the elements during downtown events and will double as covered parking.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 232,000 | | | | | | $ 232,000 |
| CIP Fund | $ 161,000 | | | | | | $ 161,000 |
| **Total** | **$ 393,000** | $ - | $ - | $ - | $ - | $ - | **$ 393,000** |

**Impact on FY 2013 Operating Budget**

Additional maintenance costs.

**Project ENG-44** **Intersection Improvements @ W. Grady St. & S. College St. or W. Main St. & College St.**

**Description**

Improve intersection and provide a proper through and turn lane width. Improve the turn radii on all corners, relocate utility poles and construct proper handicapped accessible ramps. Upgrade existing traffic signal including mast arm poles. (The costs allocations below do not include major R/W acquisitions should this be necessary). Presently, large vehicles and emergency vehicles have difficulty making the turn at these two (2) intersections because of the short turning radii and the close proximity of the utility poles. Some of the corners do not have handicap accessible ramps and those that have them do not meet standards. These intersections are very close to a Fire Station, an EMS station and the Police station, so adequate turn movements are critical. Upgrading the existing traffic signals will be required. Providing adequate lane width for all the thru and turn lanes at these intersections will also be required under this project.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 275,000 | | | | | | $ 275,000 |
| 2013 SPLOST | | | | $ 275,000 | | | $ 275,000 |
| **Total** | **$ 275,000** | $ - | $ - | **$ 275,000** | $ - | $ - | **$ 550,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-57 Subdivision Incentive Program Funding**

**Description**

Funding of Reimbursements for Curb/Gutter, Sidewalk and Engineering Services. Funding needs to be committed to cover this portion of the infrastructure program. This program has been instrumental in encouraging developers to build subdivisions within the city limits of Statesboro.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | $ 100,000 | | $ 100,000 | **$ 200,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 100,000** | **$ -** | **$ 100,000** | **$ 200,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-64 Proposed Sidewalk Along South College Street**

**Description**

Construct sidewalk along South College Street. First Phase between West Jones Street and Mikell Street. Request to construct the referenced sidewalk on the west side of South College Street between Mikell Street and West Jones Avenue came from a citizen who is the owner of four out of the five properties at the referenced side of the street. The sidewalk is warranted based on an existing path of foot traffic on the grass behind the back of the curb and observed amount of pedestrian traffic.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 35,000 | | | | **$ 35,000** |
| **Total** | **$ -** | **$ -** | **$ 35,000** | **$ -** | **$ -** | **$ -** | **$ 35,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-66 West Jones Avenue Curve**

**Description**

Improve Geometry and Drainage of sharp curve on West Jones Avenue. The existing geometry of this curve creates a hazardous condition for motorist due to its tight radius. In addition, poor drainage creates an accumulation of standing water in the travel lane of the inside of the curve after a rainfall event which intensifies this hazardous condition.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| T-SPLOST | | | | | | $ 300,000 | **$ 300,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 300,000** | **$ 300,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-68** **Construct sidewalk along E. Main & Lester Rd. from Veterans Memorial Pkway area, along Hwy 24 to Lester Rd., and to Hwy. 80**

**Description**

This project consists of the installation of an 8' sidewalk along the southside of E. Main from Veterans Memorial Pkway area to Lester Rd and a 5' sidewalk along Lester Rd. from Hwy. 24 (E. Main) to Hwy. 80. This project also includes some drainage improvements, and installation of landscaping items to improve aesthetics in these areas. Note: This project might be "phased" if one complete section can be installed easier than another. This extension will serve as a link between Statesboro High School and Mill Creek Park/Elementary Area. The new High School will likely increase pedestrian traffic between these locations. With an increased traffic volume, pedestrian safety would be compromised without the installation of these sidewalks. In addition to pedestrian safety, this project is designed to aesthetically enhance this area. The sidewalk would also benefit the residential areas along Lester Rd. and East Main. These features should, in turn, promote the use of pedestrian routes locally and encourage community health and wellness, while also providing a completed route from the High School to Mill Creek Park.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | | $ 300,000 | | | | | **$ 300,000** |
| 2013 SPLOST | | | $ 180,000 | | | | **$ 180,000** |
| **Total** | **$ -** | **$ 300,000** | **$ 180,000** | **$ -** | **$ -** | **$ -** | **$ 480,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-69** **Howard Lumber Ingress/Egress**

**Description**

Project may include the installation of a traffic signal and/or other roadway improvements to more safely facilitate the ingress/egress of timber product trucks at Howard Lumber sawmill and/or commercial facility. The Howard Lumber Company is surrounded by mostly residential properties. The timber product trucks which go to and from the lumber yard must drive through residential and collector streets. The trucks sometimes make left turns at busy, uncontrolled intersection, causing safety concerns. Ingress/Egress improvements are needed in some form.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 75,000 | | | | | | **$ 75,000** |
| **Total** | **$ 75,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 75,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-77 Savannah Avenue /Rehabilitation Resurfacing and Traffic Calming**

**Description**

Rehabilitate Savannah Avenue Roadway from E. Main Street to Gentilly Road. Note: Costs below do not include any utility upgrade costs. City utility costs to be covered elsewhere. The condition of Savannah Avenue is continuously deteriorating dthe current primary east-west connector. The volume of vehicle traffic on Savannah Avenue is very high, so this fact in conjuction with the speed of some vehicles makes the incorpation of traffic calming measures an important element of the proposed roadway rehabilitation. This will greatly enhance the pedestrian and bicyclists safety in this vibrant neighborhood. Note: Significant utility improvements must be made at the same time the roadway is improved.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 50,000 | $ 525,000 | | | | **$ 575,000** |
| **Total** | **$ -** | **$ 50,000** | **$ 525,000** | **$ -** | **$ -** | **$ -** | **$ 575,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-80 Anderson Street Paving and Drainage Improvements**

**Description**

Anderson Street is approximately 400 LF of unpaved road with some residential properties. This work includes grading drainage, curb/gutter, base and paving, and miscellaneous. This is currently the last known dirt road in the City Limits. Design to be performed "in house". Anderson Street is the only access-way for at least two (2) residential units. The City installed sanitary sewer to these units in FY 2011.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 10,000 | $ 90,000 | | | **$ 100,000** |
| **Total** | **$ -** | **$ -** | **$ 10,000** | **$ 90,000** | **$ -** | **$ -** | **$ 100,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-82 West Grady Street Culvert Headwall Construction**

**Description**

Install headwall, wingwalls and apron on north end of culverts. In 2007, the drainage structures at this location near Stonehaven Drive were replaced because their deficiencies were causing extensive damage to the roadway. Construction of the headwall on the northside of West Grady St. will complete the project and further stablize the roadway at this critical drainage canal.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | | $ 30,000 | | | | | **$ 30,000** |
| **Total** | **$ -** | **$ 30,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-84** **Intersection Improvements at Hwy. 67 (Fair Rd.) at South Zetterower/Tillman Road**

**Description**

Potential addition of two sets of dual left-run lanes as well as signal modifications, driveway access modifications, vehicle movement changes and incorporation of bike/pedestrian safety measures. Also studing entire corridor. The discontinuation of Herty Drive at Georgia Avenue and the closing of other GSU Campus Streets forces Georgia Southern related traffic to us Fair Road, Tillman Road and Hwy 301 South. This causes delays, congestion and a long queue for motorists turning left from Fair Road onto Tillman Road. In addition, Zetterower Ave. has been experiencing a long queue for motorists turning left onto Fair Road. Significant geometric and signal improvements are needed at this intersection to improve its efficiency and capacity. In addition, it has become very clear that this intersection is a serious impediment to the bicyclist and pedestrian traffic.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 258,000 | | | | | | **$ 258,000** |
| 2013 SPLOST | | $ 100,000 | | | | | **$ 100,000** |
| T-SPLOST/GDOT/GSU | | $ 342,000 | | | | | **$ 342,000** |
| **Total** | **$ 258,000** | **$ 442,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 700,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-88** **Brannen Street/Highway 80 Connector Road**

**Description**

Provide alternate route from Brannen Street to Hwy 80 and Lowe's. Modify and extend existing driveway to Lowe's, from Hwy 80, to provide connection to Brannen Street. There is a significant amount of traffic using Bernard Lane, both north and southbound. This was confirmed by traffic counts done before the restricting northbound traffic from Brannen Street. Now that Bernard Lane is only an ingress for traffic off of Brannen St. the northbound traffic has to find other routes. Staff has proposed on alternate route that will use the existing driveway to Lowe's off of Hwy 80 and extend it to Brannen Street. This will give the northbound traffic a shorter route to Hwy 80 and other businesses to the Lowe's area.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| T-SPLOST | | | | | $ 35,000 | $ 220,000 | **$ 255,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 35,000** | **$ 220,000** | **$ 255,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-89 Eastside Cemetery Fence**

**Description**

Install new 6' decorative fence around Eastside Cemetery property in 3 phases. New fence will provide for increased security and improve aesthetics. A rash of recent incidents in the cemetery and concerns presented by the public have indicated to staff that providing the most basic of security measures for the cemetery is critical. The fencing will be broken into three (3) phases. They are as follows:

Phase I - Decorative fencing along Packinghouse Rd (black vinyl coated chain-link fence w/ brick columns.

Phase II - Decorative fencing along Turner Street and Hwy 80 (black vinyl coated chain-link fence w/brick columns)

Phase III - Security Fencing along non-frontage areas (blakc vinyl coated chain-link fence - no columns.)

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP | | | | $ 85,000 | $ 45,000 | $ 95,000 | **$ 225,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 85,000** | **$ 45,000** | **$ 95,000** | **$ 225,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-92 West Main Streetscape**

**Description**

Make roadway intersection and sidewalk improvements on West Main Street between Main & Main intersection and College Street. Aesthetic theme to match recent East Main Street Streetscape Project. The City Council determined several years ago to support and fund major infrastructure improvements to downtown Statesboro as a means of improving the safety and environment. This would in turn create an atmosphere which will encourage businesses to locate downtown. Phase I of the Streetscape Project involved upgrading East Main Street between Main Street & Main Street and Railroad Street. West Main Street Streetscape will be Phase II.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 75,000 | $ 750,000 | $ 550,000 | | **$ 1,375,000** |
| **Total** | **$ -** | **$ -** | **$ 75,000** | **$ 750,000** | **$ 550,000** | **$ -** | **$ 1,375,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-94 General Drainage Improvements**

**Description**
Execute minor drainage improvements throughout town. Potential locations include: Rackley St. area, Turner St./Lafayette St./Thomas St. area. There are several areas in town that experience minor flooding and erosion due to runoff following heavy rain events. Some of these areas include Rackley Street and the neighborhood bounded by Turner Street, Layfayette Street, and Thomas Street. The installation curb & gutter, concrete swales, inlets, and piping should help alleviate the problems.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 25,000 | $ 50,000 | | | | | **$ 75,000** |
| 2013 SPLOST | | | $ 100,000 | | | | **$ 100,000** |
| **Total** | **$ 25,000** | **$ 50,000** | **$ 100,000** | **$ -** | **$ -** | **$ -** | **$ 175,000** |

**Impact on FY 2013 Operating Budget**
Additional maintenance costs.

**Project ENG-95 Re-paint Exterior of City Hall**

**Description**
Clean, Prep, Re-paint all brick and metal surfaces excluding windows (prefinished aluminum) of City Hall, and construct new fencing around boilers and chillers. Exterior Brick and hand/guard rails in need of cleaning, caulking, rust proofing to prevent deterioration. City Hall's exterior was last painted in 2002. Note: Rear exterior stairway was repainted in FY 2012. Existing fencing around chillers and boilers was originally installed during the renovations of City Hall in 1996.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP | $ 44,000 | | | | | | **$ 44,000** |
| **Total** | **$ 44,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 44,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-96 Corridor Traffic Studies**

**Description**
Perform a traffic study on corridors such as Chandler Rd., Brannen St., US 301 S., and Zetterower Ave. to indentify solutions improving vehicle and pedestrian flow and safety. Alternatives such as adaptive control may be explored.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 50,000 | | | | | | **$ 50,000** |
| 2013 SPLOST | | | | | $ 50,000 | | **$ 50,000** |
| **Total** | **$ 50,000** | **$ -** | **$ -** | **$ -** | **$ 50,000** | **$ -** | **$ 100,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-97** **Traffic Signal Installation/Intersection Improvements Veterans Memorial Pkwy @ Brampton Ave/Stambuk Ln**

**Description**

The GDOT signal permit has been approved. The signal is needed to improve safety and operations of the intersection. It is anticipated that $150,000 will be spent in FY 2012 and $175,000 will be spent in FY 2013. GDOT has provided the traffic signal equipment. Intstall new traffic signal at the intersection of Veterans Memorial Parkway and Brampton Ave./Stambuk Lane. The intersection warrants signilizaiton and a GDOT signal permit has been approved. The intersection receives traffic on Brampton Avenue from the Market District, as well as East Georgia Regional Medical Center, University Pines Apartments and The Grove Apartments. From the southerly leg there are also two (2) large apartment complexes, the Garden District and the Exchange which produce a large number of vehicles which travel thru this intersection.

| **Funding** | **Adopted FY 2013** | **Projected FY 2014** | **Projected FY 2015** | **Projected FY 2016** | **Projected FY 2017** | **Projected FY 2018** | **Total** |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 175,000 | | | | | | **$ 175,000** |
| **Total** | **$ 175,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 175,000** |

**Impact on FY 2013 Operating Budget**

Additonal maintenance and electrical costs.

**Project ENG-98** **Construct Roadway Improvements at New Schools or Similar Roadway Improvements**

**Description**

Where warranted by a traffic study, widen pavement to install left turn lanes and/or deceleration lanes and improve nearby turn radii near constructed school(s) or similar traffic generators. The Bulloch County Board of Education has recently constructed three (3) new elementary schools and significantly increased the size of Statesboro High School. It is anticipated that roadway improvements such as radii improvements and the construction of turn lanes and decel/accel lanes will continue to be required at some of these schools as they begin nearing their design capacities.

| **Funding** | **Adopted FY 2013** | **Projected FY 2014** | **Projected FY 2015** | **Projected FY 2016** | **Projected FY 2017** | **Projected FY 2018** | **Total** |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 50,000 | | | | | | **$ 50,000** |
| 2013 SPLOST | | | $ 200,000 | | | $ 81,000 | **$ 281,000** |
| **Total** | **$ 50,000** | **$ -** | **$ 200,000** | **$ -** | **$ -** | **$ 81,000** | **$ 331,000** |

**Impact on FY 2013 Operating Budget**

Potentially additional maintence costs.

**Project ENG-101 Installation of Traffic Calming Measures @ Various Locations**

**Description**

Initially three (3) locations have been indentified as areas which can benefit significantly by installing traffic calming meaures. The three (3) locations are Savannah Ave., Lanier Dr., and US 301 South. Other locations may be added while traffic calming at existing locations may be combined with other improvement projects in their respective areas. Significant increases in pedestrian and vehicular traffic in several areas of the City have resulte in potentially dangerous conflicts between the two (2) modes of travel. Over the past several years we have primarily utilized signage and striping to regulate the speed of vehicles, however, in some cases, we are beginning to find that these measures alone have become ineffective. The results, have meant an increased danger to pedestrians. For this reason, we recommend the installation of more proactive, physical measures such as raise crossings, bulb-out islands, brighter striping, isles of refuge or similar.

| **Funding** | **Adopted FY 2013** | **Projected FY 2014** | **Projected FY 2015** | **Projected FY 2016** | **Projected FY 2017** | **Projected FY 2018** | **Total** |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 200,000 | $ 100,000 | | | | | **$ 300,000** |
| 2013 SPLOST | | | $ 100,000 | | | | **$ 100,000** |
| **Total** | **$ 200,000** | **$ 100,000** | **$ 100,000** | **$ -** | **$ -** | **$ -** | **$ 400,000** |

**Impact on FY 2013 Operating Budget**

Additional maintenance costs.

**Project ENG-102 Cawana Rd. and Bypass Connector Rd.**

**Description**

Construct a connector road between Cawana Rd. and Veterans Memorial Pkwy near Bradford Place Subdivision. A new elementary school and the extension of water/sewer and gas mains along Cawana Rd. are expected to fuel significant growth along Cawana Road. Based on the anticipated volume of traffic, a connector road to the Bypass should bw considered. Since the Bypass is limited access road, the connector will be a right in/right out onto Bypass.

| **Funding** | **Adopted FY 2013** | **Projected FY 2014** | **Projected FY 2015** | **Projected FY 2016** | **Projected FY 2017** | **Projected FY 2018** | **Total** |
|---|---|---|---|---|---|---|---|
| Proposed | | | | | | | |
| T-SPLOST | | | | $ 250,000 | | | **$ 250,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 250,000** | **$ -** | **$ -** | **$ 250,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-103 Traffic Signal Brannen Street at Wal-Mart Entrance**

**Description**

The installation of a traffic signal to improve the ability to make a safe left turn onto Brannen Street from the Wal-Mart shopping center. The intersection meets MUTCD signal warrants. In addition to the planned installation of another signal on Branned Street, we are analyzing the corrdior to determine if modifications are needed on the timing of any of the other four (4) signals. Note: Expect to spend +$25,000 in FY 2012 and $100,000 in FY 2012. There are a high number of left turn accidents at the Wal-Mart exit. The intersection meets several MUTCD signal warrants. Also analyzing entire corridor to determine if any of the other four (4) traffic signals need their timing modified to maintain speed efficiency regarding traffic flow.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 100,000 | | | | | | **$ 100,000** |
| **Total** | **$ 100,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 100,000** |

**Impact on FY 2013 Operating Budget**

Additional maintenance and electrical cost.

**Project ENG-104 Construct Sidewalk along S. Main St. from Rucker Ln. to Jones Lane Park**

**Description**

Construct a 5' sidewalk along the westerly side of S. Main St. approximately 2800 LF and connect to existing sidewalk at Jones Lane Park. A significant increase of pedestrian traffic along this busy corridor (primarily college students walking to and from the GSU campus) has increased the chances of a conflict between a vehicle and a pedestrian. Sidewalks are needed to provide a safe route to the existing signalized traffic signals located at 301 South/Rucker Ln. and 301 South/Tillman Road.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 125,000 | | | | | | **$ 125,000** |
| **Total** | **$ 125,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 125,000** |

**Impact on FY 2013 Operating Budget**

Additional maintenance costs.

**Project ENG-105** **Storm Water Drainage Improvements on N. College St. between Hwy 80 and W. Parrish**

**Description**

Storm water drainage improvements on N. College St. between Hwy 80 to W. Parrish Street. The present system is outdated in its capacity to remove storm water from the street. As a result, runoff is flowing over the curb and eroding citizen's yards. Several additional storm drain boxes are needed along N. College St. as well as replacing/enlarging outfall pipe.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 30,000 | | | | | | $ 30,000 |
| **Total** | **$ 30,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**

Additional maintenance costs.

**Project ENG-106** **Upgrade Post Top LED Street Lights - E. Main Street**

**Description**

This project will replace many of the single head lights with "dual" post top LED light fixtures. The recently installed single head, LED post top street lights installed on E. Main St. do not provide an adequate amount of area lighting. This project will replace the existing head post top lights with "dual" LED post top lights. Note: Georgia Power has indicated that they may assist with this change over.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 30,000 | | | | $ 30,000 |
| **Total** | **$ -** | **$ -** | **$ 30,000** | **$ -** | **$ -** | **$ -** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-108** **Rehabilitation of Mechanical Systems (City Hall & Arts Center)**

**Description**

Replacement or upgrade the mechanical and electrical systems at City Hall and Averitt Arts Center. The Jaeckel Hotel was renovated and converted to Statesboro's City Hall in 1996. Although the mechanical systems have functioned very well over the years, their upkeep/maintenance is continuing to get more and move expensive. Based on the age of these systems (16+ years), it is time to rehabilitate the system in its entirety. The Averitt Arts Center opened in 2004. The mechanical system has incurred repair cost over the past few years. Based on its history of problems, future repair or replacement is inevitable.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 200,000 | | $ 200,000 | | | $ 400,000 |
| **Total** | **$ -** | **$ 200,000** | **$ -** | **$ 200,000** | **$ -** | **$ -** | **$ 400,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-109 Drainage Infrastructure Repairs (S. College St. @ Railroad Tracks and Johnson St.)**

**Description**

Replace/repair and possibly enlarge existing storm drain culverts at both locations. Tentatively scheduled Johnson St. repairs for FY 2013 and S. College St. for FY 2014. The existing storm drainage culverts located at S. College St./Railroad Tracks and Johnson St. (beside #240) are in dis-repair and require replacement and possibly enlargement.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 85,000 | | | | | $ 85,000 |
| Proposed Stormwater Utility | | | $ 120,000 | | | | $ 120,000 |
| **Total** | **$ -** | **$ 85,000** | **$ 120,000** | **$ -** | **$ -** | **$ -** | **$ 205,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-FMD-5 Computer/Diagnostics**

**Description**

Update aging and outdated electronic maintenance system to insure accurate electronic diagnostics, data and programming.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | $ 15,000 | | | | | $ 15,000 |
| **Total** | **$ -** | **$ 15,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 15,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-FMD-6 Service Truck Replacement**

**Description**

Replace 2003 model service truck. Current truck was inadequately spec'd to perform all of the necessary responsibilities of the Fleet Maintenance personnel. New truck will better equipped to respond to a larger variety of service calls which will provide quicker response, improved service, and more efficient operations for Fleet personnel.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | | $ 40,000 | | | | | $ 40,000 |
| **Total** | **$ -** | **$ 40,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 40,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-FMD-9 Tire Changer and Equipment**

**Description**
Needed to supplement existing tire changer. This product will improve safety & expedite work.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 7,000 | | | | $ 7,000 |
| **Total** | **$ -** | **$ -** | **$ 7,000** | **$ -** | **$ -** | **$ -** | **$ 7,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-FMD-12 Fleet Manager Truck Replacement**

**Description**
Replace 2000 model truck due to age and higher mileage. New truck will utilize a longer bed to carry larger parts and equipment. This truck is used to transport parts and equipment by the superintendent, parts clerk, and Fleet personnel when service trucks are unavailable.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 22,000 | | | | $ 22,000 |
| **Total** | **$ -** | **$ -** | **$ 22,000** | **$ -** | **$ -** | **$ -** | **$ 22,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-FMD-16 Air Compressor**

**Description**
Replace current unit that is aging and undersized with a new heavy duty model. Current unit runs constantly placing additional burden on unit.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 10,000 | | | | $ 10,000 |
| **Total** | **$ -** | **$ -** | **$ 10,000** | **$ -** | **$ -** | **$ -** | **$ 10,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-FMD-17 4-Post Vehicle Lift**

**Description**
4 Post lift which is larger and longer than our current smallller unit for servicing and repairing more fleet vehicles including the larger fleet vehicles.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Fund | | | | | | $ 25,000 | $ 25,000 |
| GMA Lease Pool | | $ 29,000 | | | | | $ 29,000 |
| **Total** | **$ -** | **$ 29,000** | **$ -** | **$ -** | **$ -** | **$ 25,000** | **$ 54,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-FMD-18 Koni Lifts**

**Description**
Purchase of additional set of Koni Lifts to assist current lifts in service of large trucks including our fire trucks. This will give the shop a total of two sets of such lifts.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 48,000 | | | $ 48,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 48,000** | **$ -** | **$ -** | **$ 48,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-FMD-19 Aluminum Spool Welder & Plasma Cutter**

**Description**
Heavy Duty Aluminum Wire Welder and Plasma Cutter for a large truck and trailer welding repairs. This unit will replace current unit that is outdated and too small for work load.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 7,000 | | | | | | $ 7,000 |
| **Total** | **$ 7,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 7,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-FMD-20 Pave Shop Parking Lot**

**Description**
Removal of water well and shop expansion has left large area around shop unpaved. Heavy truck traffic during rain events are creating weak areas in subgrade and resulting in frequent maintenance by Streets crews. Additional paved surfaces will provide more work area for Fleet personnel outside of shop enclosure.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | $ 30,000 | $ 30,000 | **$ 60,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 30,000** | **$ 30,000** | **$ 60,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-FMD-21 Nitrogen Tire Fill Generation Unit**

**Description**
Nitrogen generation unit separates nitrogen from air molecules to provide stable gas to inflate tires with rather than conventional air. With all new vehicles being equipped with tire pressure monitoring systems (TPMS) as standard equipment nitrogen is the optimun medium to use with these systems. Nitrogen has become the standard to use with public safety vehicles, particularly law enforcement vehicles becasus tire pressures result in improved fuel efficiency, extending tire life, and improved handling thus decreasing maintenance costs and improving safety for those vehicles.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 8,500 | | | | | | **$ 8,500** |
| **Total** | **$ 8,500** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 8,500** |

**Impact on FY 2013 Operating Budget**
No foreseeable impact on FY 2013 Operating Budget.

**Project ENG-PRK-1 Replace Commercial Mower**

**Description**
Annual replacement of riding mower. Replacement is necessary due to excessive operation hours. Existing mower may be sold and proceeds used towards purchase of new mower.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 9,500 | | $ 9,500 | | $ 9,500 | **$ 28,500** |
| **Total** | **$ -** | **$ 9,500** | **$ -** | **$ 9,500** | **$ -** | **$ 9,500** | **$ 28,500** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-PRK-4 Crewcab Truck with Landscaping Body**

**Description**

In FY 2013 replace 1995 truck with excessive miles and maintenance. New truck will be a more practical and efficient vehicle in the performance of the personnel job requirements. Replace 2005 crew truck in FY 2015.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | $ 33,000 | | $ 33,000 | | | | $ 66,000 |
| **Total** | **$ 33,000** | **$ -** | **$ 33,000** | **$ -** | **$ -** | **$ -** | **$ 66,000** |

**Impact on FY 2013 Operating Budget**

Reduction in maintenance and fuel costs.

**Project ENG-PRK-9 Steel Frame Shelter**

**Description**

Construction of a 30' x 75' steel frame covered shelter with storage facilities. This facility will be erected at the Public Works facility to park vehicles and equipment out of inclement weather as well as for the storage of tools and chemicals. This shelter will improve efficiency and security for city equipment.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | $ 25,000 | | | | | | $ 25,000 |
| **Total** | **$ 25,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 25,000** |

**Impact on FY 2013 Operating Budget**

Reduction in maintenance cost for the equipment that will be stored in the shelter.

**Project ENG-PRK-11 Replace Pickup**

**Description**

Replace oldest Pickup (13 years) with excessive operating hours and costly maintenance repairs.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | | $ 30,000 | | | | | $ 30,000 |
| **Total** | **$ -** | **$ 30,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-PRK-13 Seasonal Decorations**

**Description**
Replace older decorations and add addional decorations and banners as needed. Coordinating seasonal events with DSDA.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 7,500 | | $ 7,500 | | $ 7,500 | **$ 22,500** |
| **Total** | **$ -** | **$ 7,500** | **$ -** | **$ 7,500** | **$ -** | **$ 7,500** | **$ 22,500** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-PRK-18 Tree/Shrub Maintenance**

**Description**
Replacing dead trees and shrubs and installing new trees and shrubs along McTell Trail. Continuation of landscape architect's plan will provide continued enhancement of the trail. Provide additional trees and shrubs as needed to maintain other city properties, replace dead or diseased trees, and maintain compliance with "Tree City USA" requirements.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 6,000 | $ 6,000 | $ 6,000 | $ 6,000 | $ 6,000 | **$ 30,000** |
| **Total** | **$ -** | **$ 6,000** | **$ 6,000** | **$ 6,000** | **$ 6,000** | **$ 6,000** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-PRK-19 Cemetery Improvements**

**Description**
Install irrigation throughout cemetery to provide water to trees, shrubs, and grass. This will allow us to plant a better quality grass, such as centipede or bermuda, to reduce maintenance time and expenses and improve the aesthetics of the trees and shrubs in the cemetery. Citizen complaints regarding the lack of grass and quality of the trees and shrubs in the cemetery has prompted us to address this issue.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | | $ 20,000 | | | | **$ 20,000** |
| **Total** | **$ -** | **$ -** | **$ 20,000** | **$ -** | **$ -** | **$ -** | **$ 20,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-PRK-20 McTell Trail - Irrigation Repair**

**Description**

The irrigation infrastructure in numerous areas along McTell Trail was not installed properly and/or have fallen into disrepair due to poor maintenance. Proper irrigation will ensure that all plants are adequately watered. Further, this work will be coordinated with forthcoming automated irrigation system installation by the Statesboro-Bulloch Parks & Recreation Dept. at Memorial Park to facilitate optimum water conservation.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 5,000 | | | | | $ 5,000 |
| **Total** | **$ -** | **$ 5,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 5,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-PRK-21 Improvements to city park on Parker St @ W. Jones Ave.**

**Description**

Improvements at the city park on Parker Street and W. Jones Ave to include enhancements such as trees, shrubs, benches, picnic tables, and renovations to the parking area. This park has received very little attention in recent years.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | | $ 5,000 | | | | $ 5,000 |
| **Total** | **$ -** | **$ -** | **$ 5,000** | **$ -** | **$ -** | **$ -** | **$ 5,000** |

**Impact on FY 2013 Operating Budget**

No Impact on FY 2013 Operating Budget.

**Project ENG-PRK-22 Improvements to Edgewood Park**

**Description**

Improvements at the Improvements at the Edgewood Park to include enhancements such as trees, shrubs, benches, tables etc. and renovations to the parking area. This park is used frequently by both nearby residents and the public at large. Complaints by residents in the area regarding damage to park grounds by reckless motorists have prompted staff to study ways to restrict vehicle traffic to open areas while improving the aesthetics.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | | $ 5,000 | | | | $ 5,000 |
| **Total** | **$ -** | **$ -** | **$ 5,000** | **$ -** | **$ -** | **$ -** | **$ 5,000** |

**Impact on FY 2013 Operating Budget**

No Impact on FY 2013 Operating Budget.

**Project ENG-PRK-23 McTell Trail Addition**

**Description**

Acquire vacant lot adjacent to McTell Trail to protect trail, expand park area along trail, and provide parking area on trail for the public and special events. Acquisition of the vacant property helps protect the integrity of McTell Trail and will enhance the quality and use of the trail for the public. Staff will research grant opportunities if available.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | | $ 25,000 | | | | $ 25,000 |
| **Total** | **$ -** | **$ -** | **$ 25,000** | **$ -** | **$ -** | **$ -** | **$ 25,000** |

**Impact on FY 2013 Operating Budget**

No Impact on FY 2013 Operating Budget.

**Project ENG-PWA-2 Pickup Replacement**

**Description**

Replacement of current 2006 vehicle which has reached or exceeded its recommended life cycle.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | | | $ 24,000 | | | $ 24,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 24,000** | **$ -** | **$ -** | **$ 24,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-STS-21 Dumptruck**

**Description**

Replace old dumptrucks that have passed their useful life.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | $ 120,000 | $ 120,000 | | $ 240,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 120,000** | **$ 120,000** | **$ -** | **$ 240,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-STS-31 Sidewalk Repairs**

**Description**
To replace sidewalks, handicap ramps, driveway aprons, curbs, and trip hazards to meet ADA standards .

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 20,000 | $ 20,000 | | | | | $ 40,000 |
| 2013 SPLOST | | | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 80,000 |
| **Total** | **$ 20,000** | **$ 20,000** | **$ 20,000** | **$ 20,000** | **$ 20,000** | **$ 20,000** | **$ 120,000** |

**Impact on FY 2013 Operating Budget**
To reduce possible possible litigation as a result of pedestrian injuries.

**Project ENG-STS-37 Excavator**

**Description**
To replace existing CAT excavator.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Proposed Stormwater Utility | | | | | $ 180,000 | | $ 180,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 180,000** | **$ -** | **$ 180,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-44 Frontend Loader**

**Description**
To replace existing 444 John Deere frontend loader.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Proposed Stormwater Utility | | | | $ 125,000 | | | $ 125,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 125,000** | **$ -** | **$ -** | **$ 125,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-62 Replace Bushhog Mowers**

**Description**
To replace current bushhog mowers that are not cost efficient to maintain.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 8,000 | | | $ 8,000 | | **$ 16,000** |
| **Total** | **$ -** | **$ 8,000** | **$ -** | **$ -** | **$ 8,000** | **$ -** | **$ 16,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-64 Replace Commerical Mowers (net with trade-in)**

**Description**
To continue with 2 year rotation on all Street commercial mowers. The units undergo a lot of metal fatigue and need to be kept on a 2 year rotation.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 15,000 | | $ 15,000 | | $ 15,000 | **$ 45,000** |
| **Total** | **$ -** | **$ 15,000** | **$ -** | **$ 15,000** | **$ -** | **$ 15,000** | **$ 45,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-71 10 Yard Dumptruck**

**Description**
To replace 1979 10 yard dump truck with dual axle.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 65,000 | | | | **$ 65,000** |
| **Total** | **$ -** | **$ -** | **$ 65,000** | **$ -** | **$ -** | **$ -** | **$ 65,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-73 Street Sweeper**

**Description**
To place regenerative air street sweeper truck on a 4 year rotation due to signs over fatigue and heavy wear from daily use.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 185,000 | | | | | $ 185,000 |
| Proposed Stormwater Utility | | | | | | $ 100,000 | $ 100,000 |
| **Total** | **$ -** | **$ 185,000** | **$ -** | **$ -** | **$ -** | **$ 100,000** | **$ 285,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-74 Truck Replacement**

**Description**
To replace existing heavy duty trucks that are 10 years of age with equipped service bodies.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | $ 38,000 | $ 38,000 | | $ 38,000 | | | $ 114,000 |
| **Total** | **$ 38,000** | **$ 38,000** | **$ -** | **$ 38,000** | **$ -** | **$ -** | **$ 114,000** |

**Impact on FY 2013 Operating Budget**
Reduction in maintenance and fuel costs.

**Project ENG-STS-79 Relocate Paint and Sign Equipment Shelter**

**Description**
To constuct new paint and sign shelter in Street Division equipment yard and to remove old shelter near the drainage canal currently presenting significant environmental concerns.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | $ 35,000 | | | | | | $ 35,000 |
| **Total** | **$ 35,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 35,000** |

**Impact on FY 2013 Operating Budget**
Reduction in maintenance cost for the equipment that will be stored in the shelter.

**Project ENG-STS-80 Replace Existing Trucks**

**Description**
To replace heavy duty street maintenance trucks that are 10 years of age and used primarily to haul mowing equipment. Units included are: #9833, #3707 and #0347 2003 and 2006 Ford heavy duty crew cab with mower equipment body 2006 Ford heavy duty with mower equipment body

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | | $ 26,000 | | | | $ 26,000 | $ 52,000 |
| CIP Fund | | | | $ 26,000 | | | $ 26,000 |
| **Total** | **$ -** | **$ 26,000** | **$ -** | **$ 26,000** | **$ -** | **$ 26,000** | **$ 78,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-85 Hot Patch Asphalt Trailer**

**Description**
To replace 2000 model hot patch asphalt trailer that has sustained a lot of wear. A replacement ensures reliability in performing pot hole maintenance.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | $ 43,000 | | | | | | $ 43,000 |
| **Total** | **$ 43,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 43,000** |

**Impact on FY 2013 Operating Budget**
No foreseeable impact on FY 2013 Operating Budget.

**Project ENG-STS-87 Renovations to Facilities**

**Description**
To complete renovations to interior of building #1 on Street equipment yard. Work began several years ago but is incomplete because of funding issues.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 10,000 | $ 10,000 | | | | $ 20,000 |
| **Total** | **$ -** | **$ 10,000** | **$ 10,000** | **$ -** | **$ -** | **$ -** | **$ 20,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-89 Dirt Pitt**

**Description**
To purchase property to be used as a borrow pit for the city to provide guaranteed service. Current borrow pits are nearing end of useful life and are no longer accessible.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | | | | $ 90,000 | | **$ 90,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 90,000** | **$ -** | **$ 90,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-92 Tree Maintenance & Removal**

**Description**
To continue with tree maintenance including pruning, root removal, and complete removal of trees in the city right of ways.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | **$ 25,000** |
| **Total** | **$ -** | **$ 5,000** | **$ 5,000** | **$ 5,000** | **$ 5,000** | **$ 5,000** | **$ 25,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-94 Replace Road Tractor/Transfer Truck**

**Description**
To replace 1993 road tractor used to haul equipment locally and long distance. Truck also provides alternate transport for police/homeland security message boards and fire training simulator trailer.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA lease Pool | | | $ 120,000 | | | | **$ 120,000** |
| **Total** | **$ -** | **$ -** | **$ 120,000** | **$ -** | **$ -** | **$ -** | **$ 120,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-STS-95 Replace Low Boy Equipment Trailer**

**Description**

To replace 1986 low boy trailer with unknown mileage. Current trailer was GDOT surplus and does not comply with current state requirements. Anitquated wheels/tires are dangerous for operators and mechanics.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 65,000 | | | | $ 65,000 |
| **Total** | **$ -** | **$ -** | **$ 65,000** | **$ -** | **$ -** | **$ -** | **$ 65,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-STS-97 Drainage Improvements**

**Description**

To purchase property on canal at Brannen St and contruct passive detention area to replace inadequate drainage structures and pipes under East Brannen St.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Proposed Stormwater Utility | | | $ 55,000 | | | | $ 55,000 |
| **Total** | **$ -** | **$ -** | **$ 55,000** | **$ -** | **$ -** | **$ -** | **$ 55,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-STS-98 Superintendent Pickup Truck**

**Description**

Replacement truck for Street and Park superintendent. Current vehicle will have high mileage and will be moved elsewhere within city fleet as needed.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | | | $ 26,000 | | | | $ 26,000 |
| **Total** | **$ -** | **$ -** | **$ 26,000** | **$ -** | **$ -** | **$ -** | **$ 26,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-SWC-1 Knuckleboom Loader Trucks**

**Description**

Using the 7 year rotation replacement schedule with the proposed loader only replacement will enhance efficiency in a cost effective mannar by extending the life cycle of existing 2006 chassis. Prelimary analysis indicates that this will be beneficial to overall operations. The working crews toward one man crew per truck to improve efficiency and productivity with yard waste collection and to minimize the need for additional personnel.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 130,000 | $ 195,000 | $ 135,000 | | $ 135,000 | $ 140,000 | **$ 735,000** |
| **Total** | **$ 130,000** | **$ 195,000** | **$ 135,000** | **$ -** | **$ 135,000** | **$ 140,000** | **$ 735,000** |

**Impact on FY 2013 Operating Budget**

Significant reduction in maintenance cost.

**Project ENG-SWC-4 Front Loading Commercial Dumpsters**

**Description**

Purchase new dupsters to keep up with the growth and replace dumpsters that are not repairable. This includes all dumpster sizes.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | **$ 180,000** |
| **Total** | **$ 30,000** | **$ 30,000** | **$ 30,000** | **$ 30,000** | **$ 30,000** | **$ 30,000** | **$ 180,000** |

**Impact on FY 2013 Operating Budget**

Significant reduction in maintenance cost.

**Project ENG-SWC-5 Polycarts**

**Description**

To keep up with growth and replace polycarts that are no longer repairable.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | **$ 58,500** |
| **Total** | **$ 9,750** | **$ 9,750** | **$ 9,750** | **$ 9,750** | **$ 9,750** | **$ 9,750** | **$ 58,500** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-SWC-8 Automated Residential Garbage Trucks**

**Description**

Maintain a 4 year replacement schedule for the two primary residential refuse trucks.
Oldest trucks as of Feb 2012: 1998 and 2003 models.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 250,000 | $ 250,000 | | | **$ 500,000** |
| **Total** | **$ -** | **$ -** | **$ 250,000** | **$ 250,000** | **$ -** | **$ -** | **$ 500,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-SWC-9 Commercial Garbage Trucks**

**Description**

Maintain a 4 year replacement schedule for three primary commericial refuse trucks.
Oldest trucks as of Feb 2012: 2004 models.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 225,000 | $ 230,000 | | $ 230,000 | $ 230,000 | $ 235,000 | **$ 1,150,000** |
| **Total** | **$ 225,000** | **$ 230,000** | **$ -** | **$ 230,000** | **$ 230,000** | **$ 235,000** | **$ 1,150,000** |

**Impact on FY 2013 Operating Budget**

Significant reduction in maintenance.

**Project ENG-SWC-10 Pickup Trucks**

**Description**

In FY 2013 purchase new pickup for superintendent and rotate his existing 2003 pickup down to new supervisior. In FY 2014 replace said 2003 pickup. In FY 2016 replace 2004 model pickup used for polycart delivery, repairs and other operational uses by personnel.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 22,000 | | $ 22,000 | | $ 22,000 | | **$ 66,000** |
| **Total** | **$ 22,000** | **$ -** | **$ 22,000** | **$ -** | **$ 22,000** | **$ -** | **$ 66,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-SWC-14 Activity Recorder**

**Description**
Purchase of vehicle GPS Data and Tracking system which records field data, vehicle route, stops & speed to reduce cost and improve productivity. Initial units will be installed in residential trucks and other units to be distributed accordingly. Begin the project in FY 2012 with additional units being added in subsequent years.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 24,000 | $ 15,000 | | | | | $ 39,000 |
| **Total** | **$ 24,000** | **$ 15,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 39,000** |

**Impact on FY 2013 Operating Budget**
Significant reduction in fuel costs for yardwaste crews.

**Project ENG-SWD-3 Transfer Trailers**

**Description**
48 ft. aluminum trailer with walking floor. Replace old trailers that have exceeded recommended life. Trailers are on a 6 year rotation with 3 replaced each year. At this time we are running trailers that are 10 years old. We need to replace 3 each year because of excessive wear and fatigue.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Revenues | | $ 210,000 | | | | | $ 210,000 |
| 2013 SPLOST Fund | | | | $ 210,000 | $ 215,000 | $ 215,000 | $ 640,000 |
| GMA Lease Pool | $ 140,000 | | $ 210,000 | | | | $ 350,000 |
| **Total** | **$ 140,000** | **$ 210,000** | **$ 210,000** | **$ 210,000** | **$ 215,000** | **$ 215,000** | **$ 1,200,000** |

**Impact on FY 2013 Operating Budget**
Significant reduction in maintenance costs.

**Project ENG-SWD-7 Dozer**

**Description**
D-6 or comparable. Current dozer is 1996 model and a critical piece of equipment to maintain inert landfill.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | $ 175,000 | | | $ 175,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 175,000** | **$ -** | **$ -** | **$ 175,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-11 Solid Waste Loader**

**Description**

Loader for operations and transfer station. Loader replacement in FY 2013 is to replace the 1994 loader for inert landfill operations including yard waste, tires, metals, loading items for county recycling operation, etc. This loader will soon need substantial engine and transmission work. FY 2015 loader is to replace the 938H loader for transfer station operations. Due to the continuous workload of this equipment a 4 year rotation period is necessary to minimize downtime and maintain operational efficiency.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 175,000 | | | | | | $ 175,000 |
| 2013 SPLOST | | | $ 175,000 | | | $ 175,000 | |
| **Total** | **$ 175,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 175,000** |

**Impact on FY 2013 Operating Budget**
Significant reduction in maintenance costs.

**Project ENG-SWD-13 Tractor**

**Description**
Current tractor is inadequate and undersized to pull large mowers necessary to maintain the vegetation on the landfill cap. Current tractor will become a back up tractor and be used for other duties around landfill/transfer station property including smaller mower, harrowing, planting grass, spraying, etc.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | $ 50,000 | | | | | | $ 50,000 |
| **Total** | **$ 50,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 50,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-14 Mower**

**Description**
Large batwing mower. Existing mower has served useful life. Extensive maintenance costs in recent years to existing mower have identified the importance of replacing current 14' mower with a 20' +/- bat wing style mower to adequately keep up with vegetation maintenance of landfill cap.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | $ 20,000 | | | | | | $ 20,000 |
| **Total** | **$ 20,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 20,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-15 Industrial Riding Mower**

**Description**
Industrial riding mower. This mower is used to keep grass cut around the wells, front office, and in areas the larger tractor can't get to/within without hitting wells or fence unit.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 10,000 | | | | $ 10,000 |
| **Total** | **$ -** | **$ -** | **$ 10,000** | **$ -** | **$ -** | **$ -** | **$ 10,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-16 Pickup Truck Replacement**

**Description**
Replace 1995 pickup truck used by crew leader for operations.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | $ 22,000 | | | | | $ 22,000 |
| **Total** | **$ -** | **$ 22,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 22,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-17 Inert Landfill Expansion**

**Description**
Engineering, materials, and construction to expand existing inert landfill within city/county property. Current inert landfill site has approximatel 2-4 years left. This expansion is already in progress and is critical to maintain inert disposal operations within required buffers. This expansion will provide us with an estimated 15 year of operation (with proper compaction equipment). Currently, we have already begun expansion efforts in FY 2012.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 25,000 | | | | | | $ 25,000 |
| **Total** | **$ 25,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 25,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-22 Expansion and Renovation of Transfer Station**

**Description**

Metal building with concrete floor & recessed truck well. Current transfer station was designed for a maximum capacity of 150 tons per day. We frequently exceed this quantity and greatly exceeded it when the economy was strong. A larger transfer station will soon be necessary to replace the current facility with worn concrete floors, damaged walls, and minimal capacity.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | $ 550,000 | $ 550,000 | **$ 1,100,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 550,000** | **$ 550,000** | **$ 1,100,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-SWD-29 Wash Rack**

**Description**

50 x 75 slab with containment walls, collection system, and metal roof. EPD regulations requires the city to clean equipment and trucks that work in waste and to contain this run off for treatment and disposal. To maintain compliance with said regulations we must construct a covered wash rack with containment walls and runoff collection system. Trailers are required to be washed with an approved acid wash, which can not run onto soil which could contaminate ground water.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 85,000 | | | | | | **$ 85,000** |
| **Total** | **$ 85,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 85,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-SWD-31 Transfer Station Repairs**

**Description**

Transfer station floor and wall replacement. The floor has been worn to the point the re-bar is exposed through the concrete. The back wall has been pushed out and off the foundation. The I-Beams are in danger of being pulled away from the concrete anchors. Some of this repair work is being performed in FY 2012 but only enough to buy us some time pending construction of a new transfer station or performing more significant replacement of the floor and/or walls.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 50,000 | | | | **$ 50,000** |
| **Total** | **$ -** | **$ -** | **$ 50,000** | **$ -** | **$ -** | **$ -** | **$ 50,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project ENG-SWD-32 Dumptruck**

**Description**
Dumptruck for inert landfill and post closure operations. Replacement of existing 1995 dumptruck. At 21 years of age this truck will be beyond its useful life.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | $ 120,000 | | | $ 120,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 120,000** | **$ -** | **$ -** | **$ 120,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-33 Excavator**

**Description**
Purchase new medium class excavator - CAT 320D or comparable. With expansion underway of the existing inert landfill on-site it is critical for the SWD division to have an excavator to perform necessaey continuous excavation operations.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 200,000 | | | | $ 200,000 |
| **Total** | **$ -** | **$ -** | **$ 200,000** | **$ -** | **$ -** | **$ -** | **$ 200,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-34 Yard Jockey**

**Description**
Replace 2003 yard jockey tractor (truck) used to relocate trailers at the transfer station and to shuttle trailers to/from shop for maintenance.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | $ 50,000 | | $ 50,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 50,000** | **$ -** | **$ 50,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project ENG-SWD-35 Utility Vehicle Replacement**

**Description**

Replace existing 2002 utility golf cart. Replace used for grounds maintenance at landfill/transfer station. This vehicle was undersized for its intended used and experiences a considerable amount of maintenance as a result.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 8,500 | | | | $ 8,500 |
| **Total** | **$ -** | **$ -** | **$ 8,500** | **$ -** | **$ -** | **$ -** | **$ 8,500** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project FD-7 Fire Stations**

**Description**

A fire station to protect the east side of Statesboro Fire District FY 2013.

A fire station to protect the west side of Statesboro Fire District FY 2015.

Over the last 10 years Statesboro has experienced rapid growth of both housing and businesses. In order to provide quality fire protection, consideration should be given to constructing fire stations in areas that will better disperse fire services through-out the areas of the City and Five mile district.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 475,000 | | | | | | **$ 475,000** |
| 2013 SPLOST | | | $ 475,000 | | | | **$ 475,000** |
| **Total** | **$ 475,000** | **$ -** | **$ 475,000** | **$ -** | **$ -** | **$ -** | **$ 950,000** |

**Impact on FY 2013 Operating Budget**

A new building will increase the electricity, building maintenance costs, and supplies and materials.

**Project FD-29 1980 Aerial Fire Truck Replacement (75')**

**Description**

The life expectancy of an aeriel ladder truck is between 15 and 20 years. The current aerial truck is a 29 year old vehicle which requires extensive repairs which necessitates the parts be fabricated due to the manufacturing company is no longer in business. The capability of this truck maintains the City's ISO rating and should be retained in the new truck. The proposed truck provides additional space for equipment and passengers, and provides many performance and safety features not found on the current aerial truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 1,300,000 | | | | | **$ 1,300,000** |
| **Total** | **$ -** | **$ 1,300,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,300,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project FD-30 Quick Attack Fire Truck**

**Description**

Georgia's Forestry Commission has the primary responsibility for wildland fire suppression, however, due to their limited resources and extended response times, it is advantageous to maintain a limited capability for suppressing wildland fires. Currently, fire trucks that are not designed for off road use are being taken off road and used to suppress these fires, resulting in greater maintenance and repair cost. The proposed replacement would also provide additional capability for towing the fire department's various emergency response trailers.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | | $ 65,000 | $ 65,000 |
| **Total** | $ - | $ - | $ - | $ - | $ - | $ 65,000 | $ 65,000 |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project FD-31 1993 Tactical Support Truck Replacement**

**Description**

The new Tactical Support Unit will support on scene operations by providing scene lighting, mobile air supply, and carrying heavy duty extrication equipment. The lighting capability would also provide support to the police department and other law enforcement agencies during crime scene and vehicle crash reconstruction incidents. This unit will also provide for Mobile Command for all Public safety during extended or complex incidents.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | | $ 400,000 | $ 400,000 |
| **Total** | $ - | $ - | $ - | $ - | $ - | $ 400,000 | $ 400,000 |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project FD-32 Replacement Pickup**

**Description**

The vehicle will replace a Ford Pick-up truck that is used as a Command Vehicle (Unit 1)

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | $ 30,000 | | $ 30,000 |
| **Total** | $ - | $ - | $ - | $ - | $ 30,000 | $ - | $ 30,000 |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project FD-34 Replacement Pickup**

**Description**
1/2 ton crew cab pickup truck to replace a Ford Pick-up Truck that is used as a Command Vehicle (Unit 2)

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | | $ 30,000 | $ 30,000 |
| **Total** | $ - | $ - | $ - | $ - | $ - | $ 30,000 | $ 30,000 |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-46 2000 Fire Engine Replacement**

**Description**
This engine will replace a 2000 engine which is still in service. The life expectancy of a fire engine is between 10 and 15 years. The risk of mechanical failure during emergency operations increases with the age of the equipment age. Replacement of this engine is recommended to ensure our ISO rating is maintained.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | | $ 400,000 | $ 400,000 |
| **Total** | $ - | $ - | $ - | $ - | $ - | $ 400,000 | $ 400,000 |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-47 2003 Fire Engine Replacement E-4**

**Description**
This engine will replace a 2003 engine which is still in service. The life expectancy of a fire engine is between 10 and 15 years. The risk of mechanical failure during emergency operations increases with the age of the equipment. Replacement of this engine is recommended to ensure our ISO rating is maintained.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | | $ 400,000 | $ 400,000 |
| **Total** | $ - | $ - | $ - | $ - | $ - | $ 400,000 | $ 400,000 |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-48**

**Description**

This aeriel ladder truck will replace a 1996 aeriel ladder truck which is still in service. The life expectancy of a fire engine is between 15 and 20 years. The risk of mechanical failure during emergency operations increases with the age of the equipment. Replacement of this engine is recommended to ensure our ISO rating is maintained.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | | $ 1,000,000 | **$ 1,000,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,000,000** | **$ 1,000,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project FD-49 Inspector Pickup Truck**

**Description**

The current pick-up truck is utilized primarily as a staff vehicle for the Prevention Officer. This vehicle was initially Purchased with the intent of pulling and transporting trailers in which the fire department utilizes. Since the reorganization of Public Safety that need is being met in other ways. It is inefficient to utilize this large of a vehicle as simply a staff vehicle due to its diesel engine. Proposed plan is to surplus the vehicle and use funds towards the purchase of a more economical means of transportation for staff.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 30,000 | | | | | | **$ 30,000** |
| **Total** | **$ 30,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**

Reduction in fuel and maintenance costs.

**Project FD-50 Inspector Pickup Truck**

**Description**

The current pickup truck has exceeded its useful life. This unit will be replaced with a 1 ton crew cab to allow for transporting of trailers and crew members. Estimated cost is equipped. When this vehicle was purchased it was used as a staff vehicle. Currently it is in the process of being used as an air and light truck which is more of a benefit to the City.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 35,000 | | | **$ 35,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 35,000** | **$ -** | **$ -** | **$ 35,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project FD-58 Radio Communication Replacement**

**Description**
The current radios have exceeded their useful life. New regulations from the FCC are requiring public safety agencies to convert from analog to digital radios. Estimated cost include installation.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 165,000 | | | | | $ 165,000 |
| **Total** | **$ -** | **$ 165,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 165,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-59 4-Wheel ATV**

**Description**
The current 4-Wheel ATV has exceeded its useful life. This unit is used for special events and emergency incidents where the use of a full-sized vehicle is impractical or impossible.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | | $ 9,500 | $ 9,500 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 9,500** | **$ 9,500** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-60 Pickup**

**Description**
The vehicle will replace a Ford Pick-up truck that is used as a Command Vehicle (Unit 3).

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | | $ 30,000 | $ 30,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 30,000** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-61 Air Compressor Replacement**

**Description**
Firefighters are required to utilize SCBA in dangerous environments which requires a breathing air compressor to fill the storage tanks for this equipment. The current compressor is approaching 20 years in age and is starting to show signs of major mechanical failure. In addition, air quality testing concerns are present.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 45,000 | | | | | $ 45,000 |
| **Total** | **$ -** | **$ 45,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 45,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-62 Public Safety Training Center**

**Description**
Construct basic firefighting training facilities at the Bulloch County Public Safety Training Facilities on 301 North examples of these facilities would include a burn building and tower. The department has out grown its current training facilities and is in need of a larger training area. Federal regulations has also made it more difficult for fire departments to conduct live fire evolutions which would be addressed in this project.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 30,000 | | | | $ 30,000 |
| **Total** | **$ -** | **$ -** | **$ 30,000** | **$ -** | **$ -** | **$ -** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-63 Pagers**

**Description**
With the addition of volunteer firefighter program and cross trained PD officer program they will require a method of notification when an emergency occurs. In addition with the narrow banding requirement some will be used to replace current pagers that are not capable.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 22,950 | | | | | | $ 22,950 |
| **Total** | **$ 22,950** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 22,950** |

**Impact on FY 2013 Operating Budget**
No foreseeable impact on FY 2013 Operating Budget.

**Project FD-64 Personal Protective Clothing**

**Description**
With the addition of Part time, volunteer and cross train program will require the purchase of Personal Protective Clothing in order for them to perform the required duties along with worn out gear replacement.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 45,000 | $ 45,000 | | | | | $ 90,000 |
| **Total** | **$ 45,000** | **$ 45,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 90,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-65 Thermal Imaging Cameras X 2**

**Description**
Upgrading Ladder II to initial assignment the addition of the camera is critical to operations. Also adding one to the Battalion Truck will provide a backup and add additional IOS credit to that unit.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 12,000 | | | | | | $ 12,000 |
| **Total** | **$ 12,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 12,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-66 Unit 5 Work Body**

**Description**
This will allow the use of the mobile breathing air compressor, cascade, fill station and provide valuable scene lighting on extended emergency incidents. It also allows us to surpluses a trailer eliminating the cost of storage and maintenance and maintenance of a tow vehicle.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 15,000 | | | | | | $ 15,000 |
| **Total** | **$ 15,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 15,000** |

**Impact on FY 2013 Operating Budget**
Reduction in storage and maintenance costs.

**Project FD-67 Storage Shelter**

**Description**
Provide a secure place to store units and trailers out of the elements.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 60,000 | | | | | | $ 60,000 |
| **Total** | **$ 60,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 60,000** |

**Impact on FY 2013 Operating Budget**
Reduction of maintenance cost due to exposure to the sun and inclement weather.

**Project FD-68 Radios/Chargers**

**Description**
With the addition of the volunteers and part time firefighters it is not cost effective to provide all with a personal radio, it is more cost effective to provide radios mounted in apparatus and Battalion for use at emergency incidents. For safety of the firefighters it is imperative that all persons actively engaged in fireground operations be equipped with a means of communications. By providing this in the apparatus achieves the required safety at a cost savings of approximately $90,000.00.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 33,600 | | | | | | $ 33,600 |
| **Total** | **$ 33,600** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 33,600** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project FD-69 FD Facility Upgrades**

**Description**
The Fire Department buildings are in need of some upgrades and renovations to allow for the storage of equipment and vehicles. Many of the apparatus have water tanks the are required to be in climate control storage so that wearthering will not freeze or damage equipment or water tanks. Also, these funds are being reserved for new construction of substations that are scheduled in CIP FD-7.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | | $ 363,850 | | | | | $ 363,850 |
| **Total** | **$ -** | **$ 363,850** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 363,850** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project IT-1 Car**

**Description**
Small to midsized hatchback to provide transportation for IT Tech Support.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | $ 20,000 | | | | | $ 20,000 |
| **Total** | **$ -** | **$ 20,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 20,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project IT-2 Dell Server**

**Description**
Provide hardware consolidation.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | $ 15,000 | | | | | | $ 15,000 |
| **Total** | **$ 15,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 15,000** |

**Impact on FY 2013 Operating Budget**
Reduction in cost for purchase of computers

**Project IT-3 HP ProCurve Switch**

**Description**
Upgrade switches to facilitate all fiber optic connections for network.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | $ 17,408 | | | | | | $ 17,408 |
| **Total** | **$ 17,408** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 17,408** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-2 HWY 301 North River Crossing**

**Description**

This project replaces 4500' of 6" steel pipe with 4500' of 8" steel pipe at Ogeechee River crossing on Hwy 301 North due to corrosion on the existing pipe. This pipe is the sole source of supply for the City, and if it were to fail at this location, it would be extremely difficult to repair. It is recommended that we replace this section with a new main which would be directionally bore far below the river bottom to prevent exposure in the river channel and blocking boat traffic.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 50,000 | | | | | | **$ 50,000** |
| 2013 SPLOST | | $ 988,500 | | | | | **$ 988,500** |
| **Total** | **$ 50,000** | **$ 988,500** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,038,500** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project NGD-11 Gas System Expansion**

**Description**

As part of our master plan and the goal of expanding our system into new areas each year, we are proposing two miles ( 15,000' of 4" pipe) of new main this year. Reinvesting a portion of the system revenues back into the system is a way of insuring the continued growth and health of our system.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 215,000 | | | | | | **$ 215,000** |
| 2013 SPLOST | | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | **$ 750,000** |
| **Total** | **$ 215,000** | **$ 150,000** | **$ 150,000** | **$ 150,000** | **$ 150,000** | **$ 150,000** | **$ 965,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project NGD-19 Heavy Duty Service Truck**

**Description**

The routine replacement of current service truck with a new heavy duty service truck with service body.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| GMA Lease Pool | $ 38,500 | | | | | | **$ 38,500** |
| **Total** | **$ 38,500** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 38,500** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project NGD-30 Crew Truck & Air Compressor, Gen., Welder**

**Description**
This would be a Ford F-650 or equivalent, with club cab, 18' walk-in tool body, air compressor, generator and welder.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 85,000 | | | | $ 85,000 |
| **Total** | **$ -** | **$ -** | **$ 85,000** | **$ -** | **$ -** | **$ -** | **$ 85,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-37 1/2 Ton Pick Up Truck**

**Description**
1/2 Ton extra cab truck for on/off Service Truck to replace existing unit.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | $ 18,000 | | | | | $ 18,000 |
| **Total** | **$ -** | **$ 18,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 18,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-38 F450 Service Truck Replacement**

**Description**
Routine replacement of an existing F-450 Truck with Tool Body.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | $ 38,500 | | | | | $ 38,500 |
| **Total** | **$ -** | **$ 38,500** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 38,500** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-42 Storage Shed at Hill Street**

**Description**

This project will provide a 400' X 30' equipment shelter to replace the damaged existing structure. The issues with the existing are leaking roof, which was damaged by fire and original design did not include equipment storage. The structure is over 50 years old and has become a safety hazard.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 80,000 | | | | | | $ 80,000 |
| **Total** | **$ 80,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 80,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project NGD-44 System Expansion 301 S. & I-16**

**Description**

This is the gas main needed to serve the intersection of 301 South and Interstate 16, it will also improve service delivery to areas off Hwy 46 and the surrounding industrial and commericial property. This project will consist of approximately 16,000 feet of 4" steel pipe and a 500 foot bore of I-16.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 28,500 | | | | | | $ 28,500 |
| Loan Proceeds | | $ 550,000 | | | | | $ 550,000 |
| **Total** | **$ 28,500** | **$ 550,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 578,500** |

**Impact on FY 2013 Operating Budget**

No foreseeable impact on FY 2013 Operating Budget.

**Project NGD-46 Vacuum Excavator**

**Description**

This is the planned replacement of an existing 1999 model unit that was purchased used in 2002. This unit is to expose underground utilities before excavation or drilling. It is also used to vacuum drilling fluid during the directional drilling process.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 45,000 | | | | $ 45,000 |
| **Total** | **$ -** | **$ -** | **$ 45,000** | **$ -** | **$ -** | **$ -** | **$ 45,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project NGD-48 Heavy Duty Trencher**

**Description**
This is the planned replacement of an existing 1998, 8020 Ditch Witch trencher that we purchased used in 2000. The current unit will be 16 years old at the time of replacement.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 115,000 | | | $ 115,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 115,000** | **$ -** | **$ -** | **$ 115,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-52 1/2 Ton Pickup Truck**

**Description**
Service truck for personnel.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | $ 18,000 | | $ 18,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 18,000** | **$ -** | **$ 18,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-54 F250 Truck Replacement**

**Description**
Routine replacement of existing F250 Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | | $ 24,000 | $ 24,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 24,000** | **$ 24,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-55 Air Compressor**

**Description**
Replacement of the existing Gas Distribution towable air compressor.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 15,000 | | | $ 15,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 15,000** | **$ -** | **$ -** | **$ 15,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-57 Backhoe**

**Description**
Routine replacement of the existing 1998 backhoe unit.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | | $ 75,000 | $ 75,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 75,000** | **$ 75,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project NGD-58 CNG Station**

**Description**

Construct a CNG Station for refueling City and possibly county solid waste disposal trucks. The first year is for engineering cost.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 Splost | $ 100,000 | $ 900,000 | | | | | $ 1,000,000 |
| **Total** | **$ 100,000** | **$ 900,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,000,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project** **PD-1** **Police Vehicles and Conversions**

**Description**

Purchase in FY 2013 - Eight (7) Police Vehicles (3 for Patrol; 3 for CID; 1 for K-9)
in FY 2014 - Six (6) Police Vehicles (4 for Patrol; 1 for Admin; 1 for K-9)
in FY 2015 - Six (6) Police Vehicles (5 for Patrol; 1 for Admin)
in FY 2016 - Six (6) Police Vehicles (4 for Patrol; 2 for Admin)
in FY 2017 - Six (6) Police Vehicles(5 for Patrol; 1Admin)
in FY 2018 - Six (6) Police Vehicle (6 for Patrol)

The police department has attempted to rotate a third of the patrol vehicles out of the fleet due to excessive mileage and high maintenance cost. Staff vehicles are rotated approximately every sixth year, (staff vehicles are for personnel assigned in administration, detectives and training. Pricing based on a 5% increase per vehicle each year/conversion and equipment pricing based on 3% inflation rate.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 239,091 | $ 235,278 | $ 245,712 | $ 242,321 | | | **$ 962,402** |
| 2013 SPLOST | | | | | $ 268,002 | $ 295,209 | **$ 563,211** |
| **Total** | **$ 239,091** | **$ 235,278** | **$ 245,712** | **$ 242,321** | **$ 268,002** | **$ 295,209** | **$ 1,525,613** |

**Impact on FY 2013 Operating Budget**

No foreseeable costs on FY 2013 Operating Budget.

**Project** **PD-15** **Bullet Proof Vests (tactical, front entry)**

**Description**

Tactical body armor expires every 5 years with current inventory due to expire in the year 2017. Replacement of these vests with a comparable model is essential in maintaining officer safety and providing the officer with life-saving equipment required to conduct high-risk tactical operations in completion of the Department's mission and goals. The design of the front entry vest will promote easy donning and removal by the individual officer without the current need of assistance of a fellow officer. This procedure causes unnecessary delays in the officers' preparation to respond to a critical incident. The front entry design will also allow the officer to receive easy emergency access by the Team Medic.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| CIP Fund | | | | | | $ 13,440 | **$ 13,440** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 13,440** | **$ 13,440** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project PD-17 Live Fire Training Complex**

**Description**

In an effort to continue to provide quality, realistic training and to increase training capabilities and resources for Statesboro Police Department and it's officers, the construction of a live fire training complex would be a tremendous asset. The complex will allow training sce3narios to be as close to reality as you could possibly get by the shooting of live ammunition. The walls are constructed of rail-road cross-ties with a barrier between to allow thelive rounds to trap inside the walls without exiting. A mechanical and architectural drawing was received from the Charlotte-Mecklynburg Police Department and we have collaborated with them about this project. They have this same complex at their training facility and have had great success with it. The use of such a facility would upgrade our training complex to that of one which could handle any type of firearms and entry training of our officers. We also would qualify to host many of the major training programs offered by private industry and as a result would obtain several free training slots in the classes. This complex will provide the latest in modern Police training and will allow us to better train all our officers from the Patrolman to the ERT Entry Officer, from the Deputy to the SRT Entry Deputy and all other State and Federal Agents.

| **Funding** | **Adopted FY 2013** | **Projected FY 2014** | **Projected FY 2015** | **Projected FY 2016** | **Projected FY 2017** | **Projected FY 2018** | **Total** |
|---|---|---|---|---|---|---|---|
| CIP Fund | | | $ 65,000 | | | | **$ 65,000** |
| **Total** | **$ -** | **$ -** | **$ 65,000** | **$ -** | **$ -** | **$ -** | **$ 65,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project PD-18 Radio Upgrades for P-25 Platform**

**Description**

The Police Department will need to purchase approximately 60 portable radios to be compliant for the P-25 digital platform update that is scheduled to be completed FY 2014 on our 800 mghz radio system.

| **Funding** | **Adopted FY 2013** | **Projected FY 2014** | **Projected FY 2015** | **Projected FY 2016** | **Projected FY 2017** | **Projected FY 2018** | **Total** |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 232,000 | | | | | **$ 232,000** |
| **Total** | **$ -** | **$ 232,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 232,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project SMC-1 Municipal Court Building**

**Description**

The police department and the municipal courtroom are currently housed under the same roof. Constructed in 1975, the courtroom is a single room with ten pews and a judge's bench. This room has a seating capacity of approximately eightly people. An increase in the City's population has resulted in more violations of the laws, generating more traffic citations and other related cases. Currently during regular court day, the courtroom will have between 100 to 200 people present. In an attempt to lessen the crowd, the municipal court personnel have scheduled additional dates and times to hear pleas, and to conduct hearings.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | $ 1,000,000 | | | | **$ 1,000,000** |
| **Total** | **$ -** | **$ -** | **$ 1,000,000** | **$ -** | **$ -** | **$ -** | **$ 1,000,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project WWD-14 Water and Sewer Rehab**

**Description**

Replace and upgrade existing deteriorated and undersized water and sewer mains in the downtown area as well as in the older areas of the City.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 200,000 | | | | | | **$ 200,000** |
| 2013 SPLOST | | $ 200,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | **$ 600,000** |
| **Total** | **$ 200,000** | **$ 200,000** | **$ 100,000** | **$ 100,000** | **$ 100,000** | **$ 100,000** | **$ 800,000** |

**Impact on FY 2013 Operating Budget**

Possible reduction in maintenance costs.

**Project WWD-14-F West Jones/Denmark Street Sewer Rehab**

**Description**

Replace existing deteriorated sewer lines on portions of West Jones Street, Parker Street, Butler Street, Eason Street, going across to West Altman Street up to Denmark Street.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | $ 650,000 | | | **$ 650,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 650,000** | **$ -** | **$ -** | **$ 650,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project WWD-14-H Phase II Streetscape Rehab**

**Description**
Replace existing deteriorated water lines and sewer lines on W. Main St. from S. Main St. to S. College St. Project needs to be in conjunction with Phase II Streetscape Project.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | $ 1,000,000 | | **$ 1,000,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,000,000** | **$ -** | **$ 1,000,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-14-I Savannah Ave. Replacement Water & Sewer**

**Description**
Replace existing deteriorated water lines and sewer lines on Savannah Ave. from Hwy 80 East to South Mulberry Street. Needs to be in conjunction with Savannah Ave. Road Project.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 1,000,000 | | | | | **$ 1,000,000** |
| **Total** | **$ -** | **$ 1,000,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,000,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-14-K Upgrade Sewer from Proctor St. to E. Parrish**

**Description**
Replace or line 3,000' (+) of sewer main from Proctor St. to Parrish Street. Existing sewer is vetrified clay and in deteriorated condition. Sewer is under some homes in the area.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | $ 350,000 | | **$ 350,000** |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 350,000** | **$ -** | **$ 350,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-14-L Upgrade Sewer from N. Edgewood Dr. to WWTP**

**Description**
Existing 30" sewer main is in poor condition which allows for a significant amount of infiltration/in flow. Sewer line may be in good enough condition to line. Approximately 5,200 feet.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | $ 125,000 | | | $ 125,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 125,000** | **$ -** | **$ -** | **$ 125,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-14-M Upgrade Sewer from Chandler Rd. to Players Club**

**Description**
Replace approximately 3,600' of sewer main from Chandler Rd. to Lanier Drive, up to Player's Club. Also, replace sewer on Knight Drive to Lanier Drive.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | | | | $ 295,000 | | $ 295,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 295,000** | **$ -** | **$ 295,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-15 Phase II Backflow Prevention Program**

**Description**
Install backflow preventers on all commercial and residential consumers. This complies with the City's Cross Connection Control Policy required by EPD.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 180,000 |
| **Total** | **$ 30,000** | **$ 30,000** | **$ 30,000** | **$ 30,000** | **$ 30,000** | **$ 30,000** | **$ 180,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-16 301 North Water Tank**

**Description**

Construct 500,000 gallon elevated water storage tank on Hwy 301 North, adjacent to the Statesboro airport and Holland Industrial Park. Also, extend a 12" water main from the airport to Hwy 301 North. The existing system is a "dead-end" main on the water distribution system. This new water tank will provide a reserve capacity for for the area, improved fire flow, and a more uniform pressure.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Contributed Capital DABC | | | | $ 2,000,000 | | | $ 2,000,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 2,000,000** | **$ -** | **$ -** | **$ 2,000,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project WWD-20 US 301 N. Widening Relocation**

**Description**

Relocate water and sewer mains on Hwy 301 North, for GDOT widening project, from Packinghouse Road to Clito Rd.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Contributed Capital GDOT | | | | | $ 6,000,000 | | $ 6,000,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 6,000,000** | **$ -** | **$ 6,000,000** |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project WWD-32 Extension of Water and Sewer to Unserved Areas**

**Description**

Provide water and sewer infrastructure to areas inside the city limits not yet served by these utilities.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 200,000 | $ 200,000 | | | | | $ 400,000 |
| 2013 SPLOST | | | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 400,000 |
| **Total** | **$ 200,000** | **$ 200,000** | **$ 100,000** | **$ 100,000** | **$ 100,000** | **$ 100,000** | **$ 800,000** |

**Impact on FY 2013 Operating Budget**

Increase in revenues and small increase in maintenance costs.

**Project WWD-32-B Foxlake SD Sewer Extension**

**Description**

Provide sewage collection system to Foxlake, which is an existing residential subdivision within the city limits.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | | | | | | $ 500,000 | $ 500,000 |
| **Total** | $ - | $ - | $ - | $ - | $ - | $ 500,000 | $ 500,000 |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project WWD-32-C Oakcrest Subdivision Sewer Extensions**

**Description**

Provide sewage collection system to Oakcrest, an existing subdivision within the city limits. Oakcrest is located off of Highway 24.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | | $ 1,000,000 | $ 1,000,000 |
| **Total** | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 | $ 1,000,000 |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project WWD-32-E Ramblewood Subdivision Sewer Extension**

**Description**

Provide sewage collection system to Ramblewood, an existing subdivision within the city limits. Ramblewood is located off of Highway 24.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | | | $ 850,000 | $ 850,000 |
| **Total** | $ - | $ - | $ - | $ - | $ - | $ 850,000 | $ 850,000 |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project WWD-32-F Southeast Quadrant/CCR District W/S Extensions**

**Description**

Provide extension of water and sewer system to the Southeast Quadrant/CCR District bordered by Cawana Road, Burkhalter Road, and Pretoria Rushing Road.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | | $ 2,500,000 | | | | | **$ 2,500,000** |
| 2013 SPLOST | | | $ 2,500,000 | | | | **$ 2,500,000** |
| **Total** | **$ -** | **$ 2,500,000** | **$ 2,500,000** | **$ -** | **$ -** | **$ -** | $ 5,000,000 |

**Impact on FY 2013 Operating Budget**

No impact on FY 2013 Operating Budget.

**Project WWD-37 Generators for Sewage Pump Stations**

**Description**

Program to retro-fit all sewage pump stations with emergency power generators in compliance to EPD regualtions. This would limit the potential of overflows due to power outage. Currently we have twenty-one sewage pump stations in the collection system, of these only three have emergency power capability. Proposed amount should retro-fit one station per year with a generator.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | **$ 240,000** |
| **Total** | **$ 40,000** | **$ 40,000** | **$ 40,000** | **$ 40,000** | **$ 40,000** | **$ 40,000** | **$ 240,000** |

**Impact on FY 2013 Operating Budget**

Increase in maintenance costs.

**Project WWD-38 Water Meter Change-Out to Touch-Read Meters**

**Description**

This is an on-going change out program to upgrade to the Touch Read Meters before the twenty year life cycle is reached. This process will postpone the need to add additional meter readers in the very near future.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | **$ 300,000** |
| **Total** | **$ 50,000** | **$ 50,000** | **$ 50,000** | **$ 50,000** | **$ 50,000** | **$ 50,000** | **$ 300,000** |

**Impact on FY 2013 Operating Budget**

Reduction in operating costs.

**Project WWD-49 Replace Concrete Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 45,000 | | | | | | $ 45,000 |
| **Total** | **$ 45,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 45,000** |

**Impact on FY 2013 Operating Budget**
Reduction in maintenance costs.

**Project WWD-60 Replace 1998 I & I Cube Van**

**Description**
Replace Unit #88 - 1998 Ford Econoline Cube Van that houses the sewer TV unit due to age, anticipated high mileage, and current condition.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 175,000 | | | | $ 175,000 |
| **Total** | **$ -** | **$ -** | **$ 175,000** | **$ -** | **$ -** | **$ -** | **$ 175,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-61 1999 1/2 ton Van For Lab**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 30,000 | | | | $ 30,000 |
| **Total** | **$ -** | **$ -** | **$ 30,000** | **$ -** | **$ -** | **$ -** | **$ 30,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-65 Phase II Paving at WWTP**

**Description**
Existing pavement is approximately 25 years old and is in bad condition. Phase I paving project was completed in FY 2006. This will complete the paving of remaining drives at the plant.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 80,000 | | | | **$ 80,000** |
| **Total** | **$ -** | **$ -** | **$ 80,000** | **$ -** | **$ -** | **$ -** | **$ 80,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-66 Remote Septage Discharge Station**

**Description**
Install a remote septage discharge station at an existing sewage pump station to allow septage trucks to discharge into the sanitary sewer system. This will eliminate odor problems and sludge loading at the Plant.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 100,000 | | | | | | **$ 100,000** |
| **Total** | **$ 100,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 100,000** |

**Impact on FY 2013 Operating Budget**
No foreseeable impact on FY 2013 Operating Budget.

**Project WWD-68 Equipment Shelter/Hill Street**

**Description**
Construct an equipment shelter at Water Sewer and Natural Gas Complex on Hill Street. Includes demolition and paving. Existing structure was not designed to store equipment and the roof leaks due to fire damage, which has left the structure unusable and a safety hazard.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 80,000 | | | | | | **$ 80,000** |
| **Total** | **$ 80,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 80,000** |

**Impact on FY 2013 Operating Budget**
Reduction in maintenance costs.

**Project WWD-74 Replace 1/2 Ton Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace the Unit #92, 2003 Ford F-150 Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 20,000 | | | | $ 20,000 |
| **Total** | **$ -** | **$ -** | **$ 20,000** | **$ -** | **$ -** | **$ -** | **$ 20,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-75 Replace Two 1/2 Ton Trucks**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace Unit #79 2003 and Unit #78 2004 F-150 trucks.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 40,000 | | | | | | $ 40,000 |
| **Total** | **$ 40,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 40,000** |

**Impact on FY 2013 Operating Budget**
Reduction in maintenance costs.

**Project WWD-76 Replace Backhoe**

**Description**
Replace a 2001 430-D Cat Backhoe due to age, anticipated high mileage and current condition. The new unit will provide us with two quality units to assist with the workload of the department.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 100,000 | | | | $ 100,000 |
| **Total** | **$ -** | **$ -** | **$ 100,000** | **$ -** | **$ -** | **$ -** | **$ 100,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-77 Replace Rodder Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace a 2003 Ford Sterling Rodder Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | $ 200,000 | | | | | $ 200,000 |
| **Total** | **$ -** | **$ 200,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 200,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-78 Replace 1/2 Ton Extended Cab Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace Unit #96 2004 Ford F-150 Extended Cab Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 25,000 | | | | | | $ 25,000 |
| **Total** | **$ 25,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 25,000** |

**Impact on FY 2013 Operating Budget**
Reduction in maintenance costs.

**Project WWD-80 Upgrade 2 LS to Multi-Trode**

**Description**
Upgrade all sewage pump stations with the Multi-Tride Multi-Smart Pump Controller. The advantage of this upgrade would make the gathering of more of the needed data such as: pump GPM and duration of cycles, and total capacity.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 120,000 |
| **Total** | **$ 20,000** | **$ 20,000** | **$ 20,000** | **$ 20,000** | **$ 20,000** | **$ 20,000** | **$ 120,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-88 Replace X-Mark Mower**

**Description**
Replace existing mower with a new Enmark mower due to age and expected condition.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | $ 8,000 | | | | | $ 8,000 |
| **Total** | **$ -** | **$ 8,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 8,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-89 Replace 30' Aluminum Sludge Trailer**

**Description**
Due to age and current condition, this unit will need to be replaced with a new 30' aluminum sludge trailer unit.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 50,000 | | | | $ 50,000 |
| **Total** | **$ -** | **$ -** | **$ 50,000** | **$ -** | **$ -** | **$ -** | **$ 50,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-94 Replace Tractor Mower**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Current 7 year old model is used for utility right-of-way maintenance.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 10,000 | | | | | | $ 10,000 |
| **Total** | **$ 10,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 10,000** |

**Impact on FY 2013 Operating Budget**
Potential reduction in maintenance costs.

**Project WWD-95 Replace 2006 F-150 Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace Unit #812 2006 F-150 Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 20,000 | | | | | | $ 20,000 |
| **Total** | **$ 20,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 20,000** |

**Impact on FY 2013 Operating Budget**
Reduction in maintenance costs.

**Project WWD-96 Replace F-350 Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace Unit #94 2008 F-350 Utility Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 35,000 | | | | $ 35,000 |
| **Total** | **$ -** | **$ -** | **$ 35,000** | **$ -** | **$ -** | **$ -** | **$ 35,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-97 Replace F-150 Extended Cab Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace Unit #90 2006 F-150 Extended Cab Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 25,000 | | | $ 25,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 25,000** | **$ -** | **$ -** | **$ 25,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-98 Replace F-350 Utility Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace Unit #97 2005 F-350 Utility Truck

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 35,000 | | | $ 35,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 35,000** | **$ -** | **$ -** | **$ 35,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-99 Replace 2005 F-450 Utility Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace Unit #76 2005 F-450 Utility Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 38,000 | | | $ 38,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 38,000** | **$ -** | **$ -** | **$ 38,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-100 Replace 2006 F-150 Extended Cab Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace unit #74 2006 F-150 Extended Cab Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 25,000 | | | $ 25,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 25,000** | **$ -** | **$ -** | **$ 25,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-101 Replace 2006 F-150 Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace Unit #80 2006 F-150 Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 20,000 | | | $ 20,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 20,000** | **$ -** | **$ -** | **$ 20,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-102 Replace 2003 F-450 Utility Truck**

**Description**
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.
Replace unit #84 2003 F-450 Utility Truck.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | $ 38,000 | | | | $ 38,000 |
| **Total** | **$ -** | **$ -** | **$ 38,000** | **$ -** | **$ -** | **$ -** | **$ 38,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-103 Sewer Main Extension**

**Description**
Sewer extension will eliminate the need for Sandy Hill Pump Station by extending approximately 700' of 8" sewer main.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 50,000 | | | | | | $ 50,000 |
| **Total** | **$ 50,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 50,000** |

**Impact on FY 2013 Operating Budget**
Expected annual savings of $12,000 to $15,000 on electric and maintanence costs.

**Project WWD-108 Water and Sewer to Hwy 301 S. & I-16**

**Description**
Install water and sewer to the Highway 301 South/I-16 interchange to spur industrial and commercial development.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Revenue Bond | $ 1,950,000 | | | | | | $ 1,950,000 |
| **Total** | **$ 1,950,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,950,000** |

**Impact on FY 2013 Operating Budget**
No foreseeable impact on FY 2013 Operating Budget.

**Project WWD-110 Purchase Mini-Excavator with Trailer**

**Description**
Purchase a mini-excavator with trailer to assist personnel to function in tight areas that need water and sewer repairs.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | $ 50,000 | | | | | | $ 50,000 |
| **Total** | **$ 50,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 50,000** |

**Impact on FY 2013 Operating Budget**
No foreseeable impact on FY 2013 Operating Budget.

**Project WWD-111 Install New Well**

**Description**
Install a new deep well to replace Well#8 which was sold to GSU. Well #8 was the least productive well that we have.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2013 SPLOST | | $ 1,300,000 | | | | | $ 1,300,000 |
| **Total** | **$ -** | **$ 1,300,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,300,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-112 Upgrade Meters to Flex Net**

**Description**

Upgrade approximately 13,000 water meters to Flex Net Read system. Some of the City's water meters are in excess of the 20-year life cycle placed on them. With meter age, the accuracy rate is significantly decreased, which reduces revenue for the department. By upgrading all meters to Flex Net Read, we will gain the accuracy of the meters from a central location. Also, we will be able to reallocate at least two of the Meter Reader positions to Water/Sewer Operator positions. Two of the existing Meter Reader titles may be changed to Meter Technicians positions, which will trouble shoot problems and perform maintenance on the meters related to the Flex Net System.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 1,250,000 | $ 1,250,000 | | | | | $ 2,500,000 |
| **Total** | **$ 1,250,000** | **$ 1,250,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 2,500,000** |

**Impact on FY 2013 Operating Budget**

Reduction in labor and fuel costs.

**Project WWD-113 Extensions of Reclaimed Water System**

**Description**

Extend the Reclaimed Water System to developments located on Hwy 301 South and Hwy 67 for irrigation purposes. With this extension, we will gain additional capacity for the potable water system and also create additional revenue.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 300,000 | $ 1,200,000 | | | | | $ 1,500,000 |
| **Total** | **$ 300,000** | **$ 1,200,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,500,000** |

**Impact on FY 2013 Operating Budget**

Increase in revenues and maintenance costs.

**Project WWD-114 New One-Ton Utility Truck**

**Description**
Purchase a new utility service truck for Water/Sewer operations personnel due to the conversion of meters to Flex Net Read.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | $ 35,000 | | | | | $ 35,000 |
| **Total** | **$ -** | **$ 35,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 35,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-115 Water and Sewer Replacement (W. Main St. and College St.)**

**Description**
Existing lines are currently in deteriated condition and undersized. This project will coordinate projects for the improvements scheduled for W. Main St and College St intersection. Install lining or replace 950 ' of 8" sewer main and replace 1350 ' of 8" and 12" water mains.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| 2007 SPLOST | $ 350,000 | | | | | | $ 350,000 |
| **Total** | **$ 350,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 350,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-116 Upgrade SCADA Computers**

**Description**
Replace nine SCADA computers at the Wastewater Treatment Plant due to age.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| ATC Fees | $ 14,000 | | | | | | $ 14,000 |
| **Total** | **$ 14,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 14,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-117 Sludge Drying Equipment and Building**

**Description**
Purchase and install sludge drying equipment to process sludge to make compost. Also includes construction of a new building to house this equipment.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| Operating Income | | | | $ 1,750,000 | | | $ 1,750,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 1,750,000** | **$ -** | **$ -** | **$ 1,750,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

**Project WWD-118 Automatic Dissolved Oxygen Probes**

**Description**
Purchase and install 6 automatic disolved oxygen probes in the aeration basins. Units will allow better efficiency and control of the aeration system. Could reduce electricity usage.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| ATC Fees | $ 25,000 | | | | | | $ 25,000 |
| **Total** | **$ 25,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 25,000** |

**Impact on FY 2013 Operating Budget**
Reduction of electrical power usage costs.

**Project WWD-119 Addition to Maintenance Shop**

**Description**
Add a 20 foot by 20 foot inventory storage area to the maintenance shop to allow for more efficient inventory control.

| Funding | Adopted FY 2013 | Projected FY 2014 | Projected FY 2015 | Projected FY 2016 | Projected FY 2017 | Projected FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| ATC Fees | $ 12,000 | | | | | | $ 12,000 |
| **Total** | **$ 12,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 12,000** |

**Impact on FY 2013 Operating Budget**
No impact on FY 2013 Operating Budget.

SUMMARY OF PROJECTS BY FISCAL YEAR:
STATESBORO FIRE SERVICE DELIVERY FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| FD-32 | Replacement Pickup | | | | | $ 30,000 | | $ 30,000 |
| FD-34 | Replacement Pickup | | | | | | $ 30,000 | $ 30,000 |
| FD-50 | Replace 1 Ton Pickup Truck | | | | $ 35,000 | | | $ 35,000 |
| FD-60 | Pickup | | | | | | $ 30,000 | $ 30,000 |
| FD-62 | Public Safety Training Center | | | $ 30,000 | | | | $ 30,000 |
| | **TOTAL EXPENDITURES:** | **$ -** | **$ -** | **$ 30,000** | **$ 35,000** | **$ 30,000** | **$ 60,000** | **$ 155,000** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
2007 SPLOST FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| | | | | | | | | |
| ENG-2 | Stormwater Phase II Regulations | $ 50,000 | $ 100,000 | | | | | $ 150,000 |
| ENG-28 | Street Striping/Street Signage | $ 30,000 | | | | | | $ 30,000 |
| ENG-34 | Sidewalk Construction: Gentilly Road | $ 340,000 | | | | | | $ 340,000 |
| ENG-40 | Street Resurfacing Program | $ 200,000 | | | | | | $ 200,000 |
| ENG-41 | East Main/Oak St./Courtland St. Parking Lot | $ 232,000 | | | | | | $ 232,000 |
| ENG-44 | Inter. Impr. W. Grady St. @ S. College St./W. Mair | $ 275,000 | | | | | | $ 275,000 |
| ENG-68 | SR 24 and Lester Road Sidewalk | | $ 300,000 | | | | | $ 300,000 |
| ENG-69 | Howard Lumber Ingress/Egress | $ 75,000 | | | | | | $ 75,000 |
| ENG-82 | West Grady Culvert Headwall Construction | | $ 30,000 | | | | | $ 30,000 |
| ENG-84 | S. Zetterower and Tillman Road Intersection | $ 258,000 | | | | | | $ 258,000 |
| ENG-94 | Drainage Improvement-Turner/Thomas/Lafayette | $ 25,000 | $ 50,000 | | | | | $ 75,000 |
| ENG-96 | Corridor Traffic Studies | $ 50,000 | | | | | | $ 50,000 |
| ENG-97 | Traffic Signal: Veterans Pkwy/Brampton/Stambuk | $ 175,000 | | | | | | $ 175,000 |
| ENG-98 | Roadway Improvements at Elem. Schools/Similar | $ 50,000 | | | | | | $ 50,000 |
| ENG-101 | Installation of Traffic Calming Measures | $ 200,000 | $ 200,000 | | | | | $ 400,000 |
| ENG-103 | Traffic Signal: Brannen St. @ Wal-Mart Entrance | $ 100,000 | | | | | | $ 100,000 |
| ENG-104 | Construct Sidewalk S. Main from Rucker Lane | $ 125,000 | | | | | | $ 125,000 |
| ENG-105 | Stormwater Drainage Improve. N. College St. | $ 30,000 | | | | | | $ 30,000 |
| | | | | | | | | |
| ENG-STS-31 | Sidewalk Repairs | $ 20,000 | $ 20,000 | | | | | $ 40,000 |
| | | | | | | | | |
| FD-7 | New Fire Stations | $ 475,000 | | | | | | $ 475,000 |
| FD-49 | Inspector Pickup | $ 30,000 | | | | | | $ 30,000 |
| FD-63 | Pagers | $ 22,950 | | | | | | $ 22,950 |
| FD-64 | PPE | $ 45,000 | $ 45,000 | | | | | $ 90,000 |
| FD-65 | Thermal Imaging Cameras x 2 | $ 12,000 | | | | | | $ 12,000 |
| FD-66 | Unit 5 Work Body | $ 15,000 | | | | | | $ 15,000 |
| FD-67 | Storage Shelter | $ 60,000 | | | | | | $ 60,000 |
| FD-68 | Radios/Chargers | $ 33,600 | | | | | | $ 33,600 |
| FD-69 | FD Facilities Upgrades | | $ 363,850 | | | | | $ 363,850 |
| | | | | | | | | |
| PD-1 | Police Vehicles and Conversions | $ 239,091 | $ 235,278 | $ 245,712 | $ 242,321 | | | $ 962,402 |
| | | | | | | | | |
| SWD-11 | Solid Waste Loader | $ 175,000 | | | | | | $ 175,000 |
| | | | | | | | | |
| WWD-14 | Water and Sewer Rehab Projects | $ 200,000 | | | | | | $ 200,000 |
| WWD-32 | Extension of W & S to Unserved Areas | $ 200,000 | $ 200,000 | | | | | $ 400,000 |
| WWD-32-F | Southeast Quadrant CCR District WS Extension | | $ 2,500,000 | | | | | $ 2,500,000 |
| WWD-103 | Sewer Main Extension | $ 50,000 | | | | | | $ 50,000 |
| WWD-112 | Upgrade Meters to Flex Net | $ 1,250,000 | $ 1,250,000 | | | | | $ 2,500,000 |
| WWD-113 | Extensions of Reclaimed Water System | $ 300,000 | $ 1,200,000 | | | | | $ 1,500,000 |
| WWD-115 | Water and Sewer Replacement (W. Main St.) | $ 350,000 | | | | | | $ 350,000 |
| | | | | | | | | |

SUMMARY OF PROJECTS BY FISCAL YEAR:
2007 SPLOST FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| | **Total Uses of Cash** | **$ 5,692,641** | **$ 6,494,128** | **$ 245,712** | **$ 242,321** | **$ -** | **$ -** | **$ 12,674,802** |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | 2007 SPLOST Proceeds for: | | | | | | | |
| | Fire Station Relocation | $ 475,000 | $ - | | | | | $ 475,000 |
| | Fire Department Equipment | $ 218,550 | $ 408,850 | | | | | $ 627,400 |
| | Police Department Vehicles | $ 239,091 | $ 235,278 | $ 245,712 | $ 242,321 | | | $ 962,402 |
| | | | | | | | | |
| | Street and Drainage Projects | $ 2,235,000 | $ 700,000 | | | | | $ 2,935,000 |
| | | | | | | | | |
| | Solid Waste Disposal Equipment | $ 175,000 | | | | | | $ 175,000 |
| | | | | | | | | |
| | Water and Sewer Projects | $ 2,350,000 | $ 5,150,000 | | | | | $ 7,500,000 |
| | **Total Sources of Cash** | **$ 5,692,641** | **$ 6,494,128** | **$ 245,712** | **$ 242,321** | **$ -** | **$ -** | **$ 12,674,802** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
2013 SPLOST FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| | | | | | | | | |
| ENG-28 | Street Striping/Street Signage | | $ 30,000 | $ 50,000 | $ 50,000 | $ 75,000 | $ 75,000 | $ 280,000 |
| ENG-36 | Traffic Signal Installation | | | $ 110,000 | | $ 120,000 | | $ 230,000 |
| ENG-40 | Street Resurfacing Program | | $ 225,000 | $ 225,000 | $ 250,000 | $ 275,000 | $ 275,000 | $ 1,250,000 |
| ENG-44 | Intersection Improvements, W. Grady St,College | | | | $ 275,000 | | | $ 275,000 |
| ENG-57 | Subdivision Incentive Program Funding | | | | $ 100,000 | | $ 100,000 | $ 200,000 |
| ENG-64 | Proposed Sidewalk Along S. College St. | | | $ 35,000 | | | | $ 35,000 |
| ENG-68 | Construct sidewalk along E. Main & Lester Rd. | | | $ 180,000 | | | | $ 180,000 |
| ENG-77 | Savannah Ave. Resurfacing & Traffic Calming | | $ 50,000 | $ 525,000 | | | | $ 575,000 |
| ENG-80 | Anderson St. Paving & Drainage Improvements | | | $ 10,000 | $ 90,000 | | | $ 100,000 |
| ENG-84 | Intersection Improvements at Hwy 67& S. Zetterower | | $ 100,000 | | | | | $ 100,000 |
| ENG-92 | West Main Streetscape | | | $ 75,000 | $ 750,000 | $ 550,000 | | $ 1,375,000 |
| ENG-94 | General Drainage Improvements | | | $ 100,000 | | | | $ 100,000 |
| ENG-96 | Corridor Traffic Studies | | | | | $ 50,000 | | $ 50,000 |
| ENG-98 | Roadway Improvements at New Schools | | | $ 200,000 | | | $ 81,000 | $ 281,000 |
| ENG-101 | Installation of Traffic Calming Measures | | | $ 100,000 | | | | $ 100,000 |
| ENG-106 | Upgrade Post Top LED Street Lights E. Main St. | | | $ 30,000 | | | | $ 30,000 |
| ENG-108 | Rehabilitation of Mechanical Systems (City Hall/Arts) | | $ 200,000 | | $ 200,000 | | | $ 400,000 |
| ENG-109 | Drainage Infrastructure Repairs S. College St. | | $ 85,000 | | | | | $ 85,000 |
| | | | | | | | | |
| ENG-STS-21 | Dumptruck | | | | $ 120,000 | $ 120,000 | | $ 240,000 |
| ENG-STS-31 | Sidewalk Repairs | | | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 80,000 |
| ENG-STS-71 | 10 Yard Dumptruck | | | $ 65,000 | | | | $ 65,000 |
| ENG-STS-73 | Street Sweeper | | $ 185,000 | | | | | $ 185,000 |
| ENG-STS-95 | Replace Low Boy Equipment Trailer | | | $ 65,000 | | | | $ 65,000 |
| | | | | | | | | $ - |
| FD-7 | New Fire Station | | | $ 475,000 | | | | $ 475,000 |
| FD-29 | 1980 Aerial Fire Truck Replacement (75') | | $ 1,300,000 | | | | | $ 1,300,000 |
| FD-30 | Quick Attack Fire Truck | | | | | | $ 65,000 | $ 65,000 |
| FD-31 | 1993 Tactical Support Truck Replacement | | | | | | $ 400,000 | $ 400,000 |
| FD-46 | 2000 Fire Engine Replacement | | | | | | $ 400,000 | $ 400,000 |
| FD-47 | 2003 Fire Engine Replacement E-4 | | | | | | $ 400,000 | $ 400,000 |
| FD-48 | 1996 Aerial Fire Truck Replacement 100' | | | | | | $ 1,000,000 | $ 1,000,000 |
| FD-58 | Radio Communication Replacement | | $ 165,000 | | | | | $ 165,000 |
| FD-59 | 4-Wheel ATV | | | | | | $ 9,500 | $ 9,500 |
| FD-61 | Air Compressor Replacement | | $ 45,000 | | | | | $ 45,000 |
| | | | | | | | | $ - |
| NGD-2 | HWY 301 North River Crossing | | $ 988,500 | | | | | $ 988,500 |
| NGD-11 | System Expansion | | | $ 150,000 | | | | $ 150,000 |
| NGD-15 | Gas System Expansion | | | | $ 150,000 | | | $ 150,000 |
| NGD-45 | System Expansion | | $ 150,000 | | | | | $ 150,000 |
| NGD-51 | Gas System Expansion | | | | | $ 150,000 | | $ 150,000 |
| NGD-53 | Planned System Extension | | | | | | $ 150,000 | $ 150,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR:
2013 SPLOST FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| NGD-58 | CNG Station | $ 100,000 | $ 900,000 | | | | | $ 1,000,000 |
| | | | | | | | | |
| PD-1 | Police Vehicles and Conversions | | | | | $ 268,002 | $ 295,209 | $ 563,211 |
| PD-18 | Radio Upgrades for P-25 Platform | | $ 232,000 | | | | | $ 232,000 |
| | | | | | | | | |
| SMC-1 | Statesboro Municipal Court Building | | | $ 1,000,000 | | | | $ 1,000,000 |
| | | | | | | | | |
| SWD-3 | Transfer Trailers | | | | $ 210,000 | $ 215,000 | $ 215,000 | $ 640,000 |
| SWD-7 | Dozer | | | | $ 175,000 | | | $ 175,000 |
| SWD-11 | Solid Waste Loader | | | $ 175,000 | | | $ 175,000 | $ 350,000 |
| SWD-32 | Dumptruck | | | | $ 120,000 | | | $ 120,000 |
| SWD-33 | Excavator | | | $ 200,000 | | | | $ 200,000 |
| SWD-34 | Yard Jockey | | | | | $ 50,000 | | $ 50,000 |
| | | | | | | | | |
| WWD-14 | Water and Sewer Rehab | | $ 200,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 600,000 |
| WWD-14-F | West Jones/Denmark Street Sewer Rehab | | | | $ 650,000 | | | $ 650,000 |
| WWD-14-I | Savannah Ave. Replacement Water & Sewer | | $ 1,000,000 | | | | | $ 1,000,000 |
| WWD-14-K | Upgrade Sewer from Proctor Street to E. Parrish | | | | | $ 350,000 | | $ 350,000 |
| WWD-14-L | Upgrade Sewer from N. Edgewood Dr. to WWTP | | | | $ 125,000 | | | $ 125,000 |
| WWD-14-M | Upgrade Sewer from Chandler Rd to Players Club | | | | | $ 295,000 | | $ 295,000 |
| WWD-32 | Extension of W & S to Unserved Areas | | | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 400,000 |
| WWD-32-F | Southeast Quadrant CCR District WS Extensions | | | $ 2,500,000 | | | | $ 2,500,000 |
| WWD-111 | Install New Well | | $ 1,300,000 | | | | | $ 1,300,000 |
| | | | | | | | | |
| | | | | | | | | |
| | Proposed Uses of Cash | $ 100,000 | $ 7,155,500 | $ 6,490,000 | $ 3,485,000 | $ 2,738,002 | $ 3,860,709 | $ 23,829,211 |
| | | | | | | | | |
| | Existing Uses of Cash | | | | | | | |
| | None | | | | | | | $ - |
| | **Total Uses of Cash** | **$ 100,000** | **$ 7,155,500** | **$ 6,490,000** | **$ 3,485,000** | **$ 2,738,002** | **$ 3,860,709** | **$ 23,829,211** |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | 2013 SPLOST Proceeds for: | | | | | | | |
| | Fire Department Equipment | $ - | $ 1,510,000 | $ - | $ - | $ - | $ 2,274,500 | $ 3,784,500 |
| | Fire Department New Station | $ - | | $ 475,000 | $ - | $ - | $ - | $ 475,000 |
| | Police Department Equipment | $ - | $ 232,000 | $ - | $ - | $ - | $ - | $ 232,000 |
| | Police Department Vehicles | $ - | $ - | $ - | $ - | $ 268,002 | $ 295,209 | $ 563,211 |
| | Statesboro Municipal Court Building | $ - | $ - | $ 1,000,000 | $ - | $ - | $ - | $ 1,000,000 |
| | Street and Drainage Projects | $ - | $ 690,000 | $ 1,640,000 | $ 1,715,000 | $ 1,070,000 | $ 531,000 | $ 5,646,000 |
| | Streets Equipment | $ - | $ 185,000 | $ 150,000 | $ 140,000 | $ 140,000 | $ 20,000 | $ 635,000 |
| | Gas Expansion Projects | $ 100,000 | $ 2,038,500 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 2,738,500 |
| | Water and Sewer Projects | $ - | $ 2,500,000 | $ 2,700,000 | $ 975,000 | $ 845,000 | $ 200,000 | $ 7,220,000 |

SUMMARY OF PROJECTS BY FISCAL YEAR:
2013 SPLOST FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| | Solid Waste Disposal Equipment | $ - | $ - | $ 375,000 | $ 505,000 | $ 265,000 | $ 390,000 | $ 1,535,000 |
| | | | | | | | | |
| | **Total Sources of Cash** | **$ 100,000** | **$ 7,155,500** | **$ 6,490,000** | **$ 3,485,000** | **$ 2,738,002** | **$ 3,860,709** | **$ 23,829,211** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| CD-1 | Luetta Moore Trail-Phase I | $ 214,096 | | | | | | $ 214,096 |
| ENG-5 | Engineering Department Vehicles | | $ 20,000 | $ 20,000 | | | | $ 40,000 |
| ENG-12 | Updates City Maps and Boundary Markers | | | $ 10,000 | | $ 10,000 | | $ 20,000 |
| ENG-18 | Calibration of CH De-Humidifier and Chillers | $ 16,000 | $ 15,000 | $ 16,000 | $ 15,000 | $ 16,000 | $ 15,000 | $ 93,000 |
| ENG-24 | Decorative Entrance Signs to City | | | | | | $ 28,000 | $ 28,000 |
| ENG-41 | East Main/Courtland St. Parking Lot Ph II & III | | $ 161,000 | | | | | |
| ENG-89 | Eastside Cemetery Fence | | | | $ 85,000 | $ 45,000 | $ 95,000 | $ 225,000 |
| ENG-95 | Re-Paint Exterior of City Hall | $ 44,000 | | | | | | $ 44,000 |
| ENG-PWA-2 | Pickup Replacement | | | | $ 24,000 | | | $ 24,000 |
| ENG-PRK-1 | Replace Commercial Mower (net with trade-in) | | $ 9,500 | | $ 9,500 | | $ 9,500 | $ 28,500 |
| ENG-PRK-4 | Crewcab Truck with Landscaping Body | $ 33,000 | | $ 33,000 | | | | $ 66,000 |
| ENG-PRK-9 | Steel Frame Shelter | $ 25,000 | | | | | | $ 25,000 |
| ENG-PRK-11 | Replace Pickup | | $ 30,000 | | | | | $ 30,000 |
| ENG-PRK-13 | Decorations | | $ 7,500 | | $ 7,500 | | $ 7,500 | $ 22,500 |
| ENG-PRK-18 | Tree/Shrub Maintenance | | $ 6,000 | $ 6,000 | $ 6,000 | $ 6,000 | $ 6,000 | $ 30,000 |
| ENG-PRK-19 | Cemetery Improvements | | | $ 20,000 | | | | $ 20,000 |
| ENG-PRK-20 | McTell Trail - Irrigation Repair | | $ 5,000 | | | | | $ 5,000 |
| ENG-PRK-21 | Improvements to city park on Parker St @ W. Jones | | | $ 5,000 | | | | $ 5,000 |
| ENG-PRK-22 | Improvements to Edgewood Park | | | $ 5,000 | | | | $ 5,000 |
| ENG-PRK-23 | McTell Trail Addition | | | $ 25,000 | | | | $ 25,000 |
| ENG-STS-62 | Replace Bushhog Mowers | | $ 8,000 | | | $ 8,000 | | $ 16,000 |
| ENG-STS-64 | Replace Commercial Mowers (net with trade-in) | | $ 15,000 | | $ 15,000 | | $ 15,000 | $ 45,000 |
| ENG-STS-74 | Truck Replacement | $ 38,000 | $ 38,000 | | $ 38,000 | | | $ 114,000 |
| ENG-STS-79 | Relocate Paint and Sign Equipment Shelter | $ 35,000 | | | | | | $ 35,000 |
| ENG-STS-80 | Replace Existing Trucks | | $ 26,000 | | $ 26,000 | | $ 26,000 | $ 78,000 |
| ENG-STS-85 | Hot Patch Asphalt Trailer | $ 43,000 | | | | | | $ 43,000 |
| ENG-STS-87 | Renovations to Facilities | | $ 10,000 | $ 10,000 | | | | $ 20,000 |
| ENG-STS-89 | Dirt Pit | | | | | $ 90,000 | | $ 90,000 |
| ENG-STS-92 | Tree Maintenance | | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 25,000 |
| ENG-STS-94 | Replace Road Tractor | | | $ 120,000 | | | | $ 120,000 |
| ENG-STS-98 | Superintendent Pickup Truck | | | $ 26,000 | | | | $ 26,000 |
| IT-1 | Car | | $ 20,000 | | | | | $ 20,000 |
| IT-2 | Dell Server | $ 15,000 | | | | | | $ 15,000 |
| IT-3 | HP ProCurve Switch | $ 17,408 | | | | | | $ 17,408 |

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| PD-15 | Bullet Proof Vests | | | | | | $ 13,440 | $ 13,440 |
| PD-17 | Live Fire Training Complex | | | $ 65,000 | | | | $ 65,000 |
| | | | | | | | | |
| | **TOTAL EXPENDITURES:** | **$ 480,504** | **$ 376,000** | **$ 366,000** | **$ 231,000** | **$ 180,000** | **$ 220,440** | **$ 1,633,504** |
| | | | | | | | | |
| | | | | | | | | |
| | **PROJECTED REVENUES AND** | | | | | | | |
| | **OTHER FINANCING SOURCES** | | | | | | | |
| | Transfer from General Fund | $ 100,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 700,000 |
| | Transfer from General Fund (Engineering) | **$ -** | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 250,000 |
| | GMA Capital Loan Pool | $ 114,000 | $ 94,000 | $ 179,000 | $ 38,000 | $ - | $ 26,000 | $ 425,000 |
| | Grants | $ 100,000 | $ - | $ - | $ - | $ - | $ - | $ 100,000 |
| | | | | | | | | |
| | **TOTAL REVENUES AND OTHER** | **$ 314,000** | **$ 294,000** | **$ 379,000** | **$ 238,000** | **$ 200,000** | **$ 226,000** | **$ 1,475,000** |
| | **FINANCING SOURCES** | | | | | | | |
| | | | | | | | | |
| | **SURPLUS (OR DEFICIT)** | **$ (166,504)** | **$ (82,000)** | **$ 13,000** | **$ 7,000** | **$ 20,000** | **$ 5,560** | **$ (158,504)** |

SUMMARY OF PROJECT BY FISCAL YEAR:
WATER AND WASTEWATER FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| WWD-14 | Water and Sewer Rehab | $ 200,000 | $ 200,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 800,000 |
| WWD-14-F | West Jones/Denmark Street Sewer Rehab | | | | $ 650,000 | | | $ 650,000 |
| WWD-14-H | Phase II Streetscape Rehab | | | | | $ 1,000,000 | | $ 1,000,000 |
| WWD-14-I | Savannah Ave. Replacement W & S | | $ 1,000,000 | | | | | $ 1,000,000 |
| WWD-14-K | Upgrade Sewer from Proctor Street to E. Parrish | | | | | $ 350,000 | | $ 350,000 |
| WWD-14-L | Upgrade Sewer from N. Edgewood Dr. to WWTP | | | | $ 125,000 | | | $ 125,000 |
| WWD-14-M | Upgrade Sewer from Chandler Rd to Players Club | | | | | $ 295,000 | | $ 295,000 |
| WWD-15 | Phase II Backflow Prevention Program | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 180,000 |
| WWD-16 | 301 N Water Tank | | | | $ 2,000,000 | | | $ 2,000,000 |
| WWD-20 | US 301 N Widening Relocation | | | | | $ 6,000,000 | | $ 6,000,000 |
| WWD-32 | Extension of W & S to Unserved Areas | $ 200,000 | $ 200,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 800,000 |
| WWD-32-B | Foxlake SD Sewer Extension | | | | | | $ 500,000 | $ 500,000 |
| WWD-32-C | Oakcrest Subdivision Sewer Extensions | | | | | | $ 1,000,000 | $ 1,000,000 |
| WWD-32-E | Ramblewood Subdivision Sewer Extensions | | | | | | $ 850,000 | $ 850,000 |
| WWD-32-F | Southeast Quadrant CCR District WS Extensions | | $ 2,500,000 | $ 2,500,000 | | | | $ 5,000,000 |
| WWD-37 | Retrofit Pump Stations with Generators | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 240,000 |
| WWD-38 | Change out to Touch-Read Meters | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 300,000 |
| WWD-49 | Replace the Concrete Truck | $ 45,000 | | | | | | $ 45,000 |
| WWD-60 | Replace 1998 I & I Cube Van | | | $ 175,000 | | | | $ 175,000 |
| WWD-61 | Replace 1999 1/2 ton Van for Lab | | | $ 30,000 | | | | $ 30,000 |
| WWD-65 | Phase II Paving at WWTP | | | $ 80,000 | | | | $ 80,000 |
| WWD-66 | Remote Septage Discharge Station | $ 100,000 | | | | | | $ 100,000 |
| WWD-68 | Equipment Shelter/Hill Street | $ 80,000 | | | | | | $ 80,000 |
| WWD-74 | Replace 1/2 Ton Truck | | | $ 20,000 | | | | $ 20,000 |
| WWD-75 | Replace 2 1/2 Ton Trucks | $ 40,000 | | | | | | $ 40,000 |
| WWD-76 | Replace Backhoe | | | $ 100,000 | | | | $ 100,000 |
| WWD-77 | Replace Rodder Truck | | $ 200,000 | | | | | $ 200,000 |
| WWD-78 | Replace 1/2 Ton Extended Cab Truck | $ 25,000 | | | | | | $ 25,000 |
| WWD-80 | Upgrade 2 LS to Multi-Trode | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 120,000 |
| WWD-88 | Replace X-Mark Mower | | $ 8,000 | | | | | $ 8,000 |
| WWD-89 | Replace 30' Aluminum Sludge Trailer | | | $ 50,000 | | | | $ 50,000 |
| WWD-94 | Replace Tractor Mower | $ 10,000 | | | | | | $ 10,000 |
| WWD-95 | Replace 2006 F-150 Truck | $ 20,000 | | | | | | $ 20,000 |
| WWD-96 | Replace F-350 Truck | | | $ 35,000 | | | | $ 35,000 |
| WWD-97 | Replace F-150 Extended Cab Truck | | | | $ 25,000 | | | $ 25,000 |
| WWD-98 | Replace F-350 Utility Truck | | | | $ 35,000 | | | $ 35,000 |
| WWD-99 | Replace 2005 F-450 Utility Truck | | | | $ 38,000 | | | $ 38,000 |
| WWD-100 | Replace 2006 F-150 Extended Cab Truck | | | | $ 25,000 | | | $ 25,000 |
| WWD-101 | Replace 2006 F-150 Truck | | | | $ 20,000 | | | $ 20,000 |
| WWD-102 | Replace 2003 F-450 Utility Truck | | | $ 38,000 | | | | $ 38,000 |

SUMMARY OF PROJECT BY FISCAL YEAR:
WATER AND WASTEWATER FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| WWD-103 | Sewer Main Extension (Eliminate Sandy Hill St | $ 50,000 | | | | | | $ 50,000 |
| WWD-108 | Water and Sewer to Hwy 301 S & I-16 | $ 1,950,000 | | | | | | $ 1,950,000 |
| WWD-110 | Purchase Mini-Excavator with Trailer | $ 50,000 | | | | | | $ 50,000 |
| WWD-111 | Install New Well | | $ 1,300,000 | | | | | $ 1,300,000 |
| WWD-112 | Upgrade Meters to Flex Net | $ 1,250,000 | $ 1,250,000 | | | | | $ 2,500,000 |
| WWD-113 | Extension of Reclaimed Water System | $ 300,000 | $ 1,200,000 | | | | | $ 1,500,000 |
| WWD-114 | New One-Ton Utility Truck | | $ 35,000 | | | | | $ 35,000 |
| WWD-115 | Water and Sewer Replacement (W. Main) | $ 350,000 | | | | | | $ 350,000 |
| WWD-116 | Upgrade SCADA Computers | $ 14,000 | | | | | | $ 14,000 |
| WWD-117 | Sludge Drying Equipment and Building | | | | $ 1,750,000 | | | $ 1,750,000 |
| WWD-118 | Automatic Disolved Oxygen Probes | $ 25,000 | | | | | | $ 25,000 |
| WWD-119 | Addition to Maintenance Shop | $ 12,000 | | | | | | $ 12,000 |
| | | | | | | | | |
| | Proposed Uses of Cash | $ 4,861,000 | $ 8,033,000 | $ 3,368,000 | $ 5,008,000 | $ 7,985,000 | $ 2,690,000 | $ 31,945,000 |
| | | | | | | | | $ - |
| | Total Proposed Uses of Cash | $ 4,861,000 | $ 8,033,000 | $ 3,368,000 | $ 5,008,000 | $ 7,985,000 | $ 2,690,000 | $ 31,945,000 |
| | Existing Uses of Cash | | | | | | | |
| | Transfer to General Fund | $ 716,367 | $ 716,367 | $ 716,367 | $ 716,367 | $ 716,367 | $ 716,367 | $ 4,298,202 |
| | 2010 Revenue Bond Payments | $ 1,044,021 | $ 1,044,721 | $ 1,040,221 | $ 1,041,021 | $ 1,041,021 | $ 1,040,421 | $ 6,251,426 |
| | GEFA Loan Payments | $ 266,218 | $ 266,218 | $ 266,218 | $ 266,218 | $ 266,218 | $ 266,218 | $ 1,597,308 |
| | **Total Uses of Cash** | **$ 6,887,606** | **$ 10,060,306** | **$ 5,390,806** | **$ 7,031,606** | **$ 10,008,606** | **$ 4,713,006** | **$ 44,091,936** |
| | **Sources of Cash** | | | | | | | |
| | Operating Income | $ 746,480 | $ 746,480 | $ 746,480 | $ 746,480 | $ 746,480 | $ 746,480 | $ 4,478,880 |
| | Non-operating Income | | | | | | | $ - |
| | Other | $ 272,750 | $ 272,750 | $ 272,750 | $ 272,750 | $ 272,750 | $ 272,750 | $ 1,636,500 |
| | ATC Fees for WWTP | $ 51,000 | | | | | | $ 51,000 |
| | Depreciation | $ 1,647,362 | $ 1,647,362 | $ 1,647,362 | $ 1,647,362 | $ 1,647,362 | $ 1,647,362 | $ 9,884,172 |
| | Amortization | $ 24,538 | $ 24,539 | $ 24,540 | $ 24,541 | $ 24,542 | $ 24,543 | $ 147,243 |
| | 2007 SPLOST | $ 2,350,000 | $ 5,150,000 | $ - | $ - | $ - | $ - | $ 7,500,000 |
| | 2013 SPLOST | | $ 2,500,000 | $ 2,700,000 | $ 850,000 | $ 845,000 | $ 200,000 | $ 7,095,000 |
| | Contributed Capital: GDOT | | | | | $ 6,000,000 | | $ 6,000,000 |
| | Contributed Capital: DABC | | | | $ 2,000,000 | | | $ 2,000,000 |
| | Revenue Bond Proceeds | $ 1,950,000 | | | | | | $ 1,950,000 |
| | **Total Sources of Cash** | **$ 7,042,130** | **$ 10,341,131** | **$ 5,391,132** | **$ 5,541,133** | **$ 9,536,134** | **$ 2,891,135** | **$ 40,742,795** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ 154,524** | **$ 280,825** | **$ 326** | **$ (1,490,473)** | **$ (472,472)** | **$ (1,821,871)** | **$ (3,349,141)** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
NATURAL GAS FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| NGD-2 | HWY 301 North River Crossing | $ 50,000 | $ 988,500 | | | | | $ 1,038,500 |
| NGD-11 | Gas System Expansion | $ 215,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 965,000 |
| NGD-19 | Heavy Duty Service Truck | $ 38,500 | | | | | | $ 38,500 |
| NGD-30 | Crew Truck & Air Compressor, Gen., Welder | | | $ 85,000 | | | | $ 85,000 |
| NGD-37 | 1/2-Ton Pickup Truck | | $ 18,000 | | | | | $ 18,000 |
| NGD-38 | F-450 Service Truck Replacement | | $ 38,500 | | | | | $ 38,500 |
| NGD-42 | Storage Shed at Hill Street | $ 80,000 | | | | | | $ 80,000 |
| NGD-44 | System Expansion 301 S & I-16(Loan/County) | $ 28,500 | $ 550,000 | | | | | $ 578,500 |
| NGD-46 | Vacuum Excavator | | | $ 45,000 | | | | $ 45,000 |
| NGD-48 | Heavy Duty Trencher | | | | $ 115,000 | | | $ 115,000 |
| NGD-52 | 1/2 Ton Pickup Truck | | | | | $ 18,000 | | $ 18,000 |
| NGD-54 | F250 Truck Replacement | | | | | | $ 24,000 | $ 24,000 |
| NGD-55 | Air Compressor | | | | $ 15,000 | | | $ 15,000 |
| NGD-57 | Backhoe | | | | | | $ 75,000 | $ 75,000 |
| NGD-58 | CNG Station | $ 100,000 | $ 900,000 | | | | | $ 1,000,000 |
| | | | | | | | | |
| | Total Proposed Uses of Cash | $ 512,000 | $ 2,645,000 | $ 280,000 | $ 280,000 | $ 168,000 | $ 249,000 | $ 4,134,000 |
| | Existing Uses of Cash | | | | | | | |
| | Debt Service: One Georgia Loan: NGD-1 | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,337 | $ 200,022 |
| | Debt Service: 301 S & I-16 | $ - | $ - | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,337 | $ 133,348 |
| | Transfers to General Fund | $ 900,000 | $ 900,000 | $ 900,000 | $ 900,000 | $ 900,000 | $ 900,000 | $ 5,400,000 |
| | GMA Lease Pool | $ 6,690 | $ 14,390 | $ 7,700 | $ 7,700 | $ 7,700 | $ 7,700 | $ 51,880 |
| | **Total Uses of Cash** | **$ 1,452,027** | **$ 3,592,727** | **$ 1,254,374** | **$ 1,254,374** | **$ 1,142,374** | **$ 1,223,374** | **$ 9,919,250** |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | Operating Income | $ 799,511 | $ 799,511 | $ 799,511 | $ 799,511 | $ 799,511 | $ 799,511 | $ 4,797,066 |
| | Additional Operating Income: Expansions | $ 75,000 | $ 75,000 | $ 75,000 | $ 75,000 | $ 75,000 | $ 75,000 | $ 450,000 |
| | Non-operating Income | $ 207,500 | $ 207,500 | $ 207,500 | $ 207,500 | $ 207,500 | $ 207,500 | $ 1,245,000 |
| | Depreciation | $ 123,992 | $ 123,992 | $ 123,992 | $ 123,992 | $ 123,992 | $ 123,992 | $ 743,952 |
| | Loan Proceeds | $ - | $ 550,000 | $ - | $ - | $ - | $ - | $ 550,000 |
| | GMA Lease Pool | $ 38,500 | $ - | $ - | $ - | $ - | $ - | $ 38,500 |
| | **Total Sources of Cash** | **$ 1,244,503** | **$ 1,756,003** | **$ 1,206,003** | **$ 1,206,003** | **$ 1,206,003** | **$ 1,206,003** | **$ 7,824,518** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ (207,524)** | **$(1,836,724)** | **$ (48,371)** | **$ (48,371)** | **$ 63,629** | **$ (17,371)** | **$ (2,094,732)** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
SOLID WASTE COLLECTION FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| SWC-1 | Knuckleboom Loader with body | $ 130,000 | $ 195,000 | $ 135,000 | | $ 135,000 | $ 140,000 | $ 735,000 |
| SWC-4 | Front Loading Commercial Dumpsters | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 180,000 |
| SWC-5 | Polycarts | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | $ 9,750 | $ 58,500 |
| SWC-8 | Automated Residential Garbage Truck | | | $ 250,000 | $ 250,000 | | | $ 500,000 |
| SWC-9 | Commercial Garbage Trucks | $ 225,000 | $ 230,000 | | $ 230,000 | $ 230,000 | $ 235,000 | $ 1,150,000 |
| SWC-10 | Pickup | $ 22,000 | | $ 22,000 | | $ 22,000 | | $ 66,000 |
| SWC-14 | Activity Recorder | $ 24,000 | $ 15,000 | | | | | $ 39,000 |
| | Proposed Uses of Cash | $ 440,750 | $ 479,750 | $ 446,750 | $ 519,750 | $ 426,750 | $ 414,750 | $ 1,887,000 |
| | | | | | | | | |
| | Existing Uses of Cash | | | | | | | |
| | Transfer to General Fund | $ 568,000 | $ 568,000 | $ 568,000 | $ 568,000 | $ 568,000 | $ 568,000 | $ 3,408,000 |
| | GMA Lease Pool | $ 40,567 | $ 40,567 | | | | | |
| | | | | | | | | $ - |
| | **Total Uses of Cash** | **$ 1,049,317** | **$ 1,088,317** | **$ 1,014,750** | **$ 1,087,750** | **$ 994,750** | **$ 982,750** | **$ 4,240,134** |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | Operating Income | $ 882,902 | $ 882,902 | $ 882,902 | $ 882,902 | $ 882,902 | $ 882,902 | $ 5,297,412 |
| | Non-operating Income | $ 20,000 | $ 10,000 | $ 5,000 | $ 10,000 | $ 5,000 | $ 10,000 | $ 60,000 |
| | Depreciation | $ 170,614 | $ 170,614 | $ 170,614 | $ 170,614 | $ 170,614 | $ 170,614 | $ 1,023,684 |
| | **Total Sources of Cash** | **$ 1,073,516** | **$ 1,063,516** | **$ 1,058,516** | **$ 1,063,516** | **$ 1,058,516** | **$ 1,063,516** | **$ 5,317,580** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ 24,199** | **$ (24,801)** | **$ 43,766** | **$ (24,234)** | **$ 63,766** | **$ 80,766** | **$ 82,696** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
SOLID WASTE DISPOSAL FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| SWD-3 | Transfer Trailers | $ 140,000 | $ 210,000 | $ 210,000 | $ 210,000 | $ 215,000 | $ 215,000 | $ 1,200,000 |
| SWD-7 | Dozer | | | | $ 175,000 | | | $ 175,000 |
| SWD-11 | Solid Waste Loader | $ 175,000 | | $ 175,000 | | | $ 175,000 | $ 525,000 |
| SWD-13 | Farm Tractor for mowing | $ 50,000 | | | | | | $ 50,000 |
| SWD-14 | Batwing mower replacement | $ 20,000 | | | | | | $ 20,000 |
| SWD-15 | Industrial Riding Mower | | | $ 10,000 | | | | $ 10,000 |
| SWD-16 | Pickup truck Replacement | | $ 22,000 | | | | | $ 22,000 |
| SWD-17 | Inert Landfill Expansion | $ 25,000 | | | | | | $ 25,000 |
| SWD-22 | Expansion and Renovation of the | | | | | $ 550,000 | $ 550,000 | $ 1,100,000 |
| SWD-29 | Wash Rack | $ 85,000 | | | | | | $ 85,000 |
| SWD-31 | Transfer Station Repairs | | | $ 50,000 | | | | $ 50,000 |
| SWD-32 | Dumptruck | | | | $ 120,000 | | | $ 120,000 |
| SWD-33 | Excavator | | | $ 200,000 | | | | $ 200,000 |
| SWD-34 | Yard Jockey | | | | | $ 50,000 | | $ 50,000 |
| SWD-35 | Utility Vehicle Replacement | | | $ 8,500 | | | | $ 8,500 |
| | | | | | | | | |
| | Proposed Uses of Cash | $ 495,000 | $ 232,000 | $ 653,500 | $ 505,000 | $ 815,000 | $ 940,000 | $ 3,640,500 |
| | | | | | | | | |
| | Existing Uses of Cash | | | | | | | |
| | Accrued Closure/Post Closure | $ 166,000 | $ 166,000 | $ 166,000 | $ 166,000 | $ 166,000 | $ 166,000 | $ 996,000 |
| | Transfer to General Fund | $ 214,000 | $ 214,000 | $ 214,000 | $ 214,000 | $ 214,000 | $ 214,000 | $ 1,284,000 |
| | GMA Lease Pool | $ 25,918 | $ 67,918 | $ 42,000 | $ 84,000 | $ 84,000 | $ 84,000 | $ 303,836 |
| | | | | | | | | $ - |
| | | | | | | | | |
| | **Total Uses of Cash** | **$ 900,918** | **$ 679,918** | **$ 1,075,500** | **$ 969,000** | **$ 1,279,000** | **$ 1,404,000** | **$ 6,224,336** |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | Operating Income (Loss) | $ (1,102,625) | $ (1,102,625) | $ (1,102,625) | $ (1,102,625) | $ (1,102,625) | $ (1,102,625) | $ (6,615,750) |
| | Non-operating Income | | | | | | | $ - |
| | Transfer In from 2007 SPLOST | $ 1,493,694 | $ 291,667 | $ - | $ - | $ - | $ - | $ 1,785,361 |
| | Transfer In from 2013 SPLOST | | $ 1,346,875 | $ 1,795,833 | $ 1,795,833 | $ 1,795,833 | $ 1,795,833 | $ 8,530,207 |
| | Depreciation | $ 221,779 | $ 221,779 | $ 221,779 | $ 221,779 | $ 221,779 | $ 221,779 | $ 1,108,895 |
| | Loan | | | | | $ 550,000 | $ 550,000 | $ 1,100,000 |
| | GMA Equipment Lease Proceeds | $ 210,000 | | $ 210,000 | | | | $ 420,000 |
| | **Total Sources of Cash** | **$ 822,848** | **$ 757,696** | **$ 1,124,987** | **$ 914,987** | **$ 1,464,987** | **$ 1,464,987** | **$ 6,550,492** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ (78,070)** | **$ 77,778** | **$ 49,487** | **$ (54,013)** | **$ 185,987** | **$ 60,987** | **$ 326,156** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
FLEET MANAGEMENT FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| FMD-5 | Computer Upgrade: Diagnostics | | $ 15,000 | | | | | $ 15,000 |
| FMD-6 | Replacement Service Truck | | $ 40,000 | | | | | $ 40,000 |
| FMD-9 | Tire Changer and Equipment | | | $ 7,000 | | | | $ 7,000 |
| FMD-12 | Fleet Manager Truck Replacement | | | $ 22,000 | | | | $ 22,000 |
| FMD-16 | Air Compressor Replacement | | | $ 10,000 | | | | $ 10,000 |
| FMD-17 | 4-Post Vehicle Lift | | $ 29,000 | | | | $ 25,000 | $ 54,000 |
| FMD-18 | Koni Lifts | | | | $ 48,000 | | | $ 48,000 |
| FMD-19 | Aluminum Spool Welder & Plasma Cutter | $ 7,000 | | | | | | $ 7,000 |
| FMD-20 | Pave Shop Parking Lot | | | | | $ 30,000 | $ 30,000 | $ 60,000 |
| FMD-21 | Nitrogen Tire Fill Generation Unit | $ 8,500 | | | | | | $ 8,500 |
| | Proposed Uses of Cash | $ 15,500 | $ 84,000 | $ 39,000 | $ 48,000 | $ 30,000 | $ 55,000 | $ 271,500 |
| | | | | | | | | |
| | Total Proposed Uses of Cash | $ 15,500 | $ 84,000 | $ 39,000 | $ 48,000 | $ 30,000 | $ 55,000 | $ 271,500 |
| | Existing Uses of Cash | | | | | | | |
| | GMA Lease Pool | $ - | | $ 13,800 | $ 13,800 | $ 13,800 | $ 13,800 | $ 55,200 |
| | **Total Uses of Cash** | **$ 15,500** | **$ 84,000** | **$ 52,800** | **$ 61,800** | **$ 43,800** | **$ 68,800** | **$ 326,700** |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | Operating Income (Loss) | $ (2,889) | $ (2,889) | $ (2,889) | $ (2,889) | $ (2,889) | $ (2,889) | $ (17,334) |
| | Depreciation | $ 16,391 | $ 16,391 | $ 16,391 | $ 16,391 | $ 16,391 | $ 16,391 | $ 98,346 |
| | GMA Lease Pool | | $ 69,000 | | | | | $ 69,000 |
| | | | | | | | | |
| | **Total Sources of Cash** | **$ 13,502** | **$ 82,502** | **$ 13,502** | **$ 13,502** | **$ 13,502** | **$ 13,502** | **$ 150,012** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ (1,998)** | **$ (1,498)** | **$ (39,298)** | **$ (48,298)** | **$ (30,298)** | **$ (55,298)** | **$ (176,688)** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
PROPOSED T-SPLOST FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| ENG-27 | Resurface older drives at Eastside Cem | | | | $ 30,000 | | $ 50,000 | $ 80,000 |
| ENG-33 | Intersection Improvement US 301 & SR 67 | | | | | $ 760,000 | | $ 760,000 |
| ENG-37 | Intersection Improvement W. Main St | | | | | $ 200,000 | $ 300,000 | $ 500,000 |
| ENG-66 | West Jones Avenue Curve | | | | | | $ 300,000 | $ 300,000 |
| ENG-88 | Brannen St./Hwy 80 Connector Rd. | | | | | $ 35,000 | $ 220,000 | $ 255,000 |
| ENG-102 | Cawana Rd. & Bypass Connector Rd. | | | | $ 250,000 | | | $ 250,000 |
| | Proposed Uses of Cash | $ - | $ - | $ - | $ 280,000 | $ 995,000 | $ 870,000 | $ 2,145,000 |
| | | | | | | | | |
| | **Total Uses of Cash** | **$ -** | **$ -** | **$ -** | **$ 280,000** | **$ 995,000** | **$ 870,000** | **$ 2,145,000** |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | T-SPLOST | | $ 700,000 | $ 700,000 | $ 700,000 | $ 700,000 | $ 700,000 | $ 3,500,000 |
| | **Total Sources of Cash** | **$ -** | **$ 700,000** | **$ 700,000** | **$ 700,000** | **$ 700,000** | **$ 700,000** | **$ 3,500,000** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ -** | **$ 700,000** | **$ 700,000** | **$ 420,000** | **$ (295,000)** | **$ (170,000)** | **$ 1,355,000** |

SUMMARY OF PROJECTS BY FISCAL YEAR:
PROPOSED STORMWATER FUND

| Project Number | Project | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | TOTALS |
|---|---|---|---|---|---|---|---|---|
| ENG-2 | Stormwater Phase II Regulation Compliance | | | $ 50,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 500,000 |
| ENG-109 | Drainage Infrastructure Repairs | | | $ 120,000 | | | | $ 120,000 |
| | | | | | | | | |
| ENG-STS-37 | Excavator | | | | | $ 180,000 | | $ 180,000 |
| ENG-STS-44 | Frontend Loader | | | | $ 125,000 | | | $ 125,000 |
| ENG-STS-73 | Street Sweeper | | | | | | $ 100,000 | $ 100,000 |
| ENG-STS-97 | Drainage Improvements | | | $ 55,000 | | | | $ 55,000 |
| | Proposed Uses of Cash | $ - | $ - | $ 225,000 | $ 275,000 | $ 330,000 | $ 250,000 | $ 1,080,000 |
| | | | | | | | | |
| | **Total Uses of Cash** | **$ -** | **$ -** | **$ 225,000** | **$ 275,000** | **$ 330,000** | **$ 250,000** | **$ 1,080,000** |
| | | | | | | | | |
| | **Sources of Cash** | | | | | | | |
| | Stormwater Utility | | | $ 225,000 | $ 275,000 | $ 330,000 | $ 250,000 | $ 1,080,000 |
| | **Total Sources of Cash** | **$ -** | **$ -** | **$ 225,000** | **$ 275,000** | **$ 330,000** | **$ 250,000** | **$ 1,080,000** |
| | | | | | | | | |
| | **Increase (decrease) in Cash** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |


JAECKEL
STATESBORO CITY HALL

# TAB 28

# Debt Service Schedules

DEBT SERVICE SCHEDULES

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2013. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. In general long-term debt, the City has a lease agreement with the Downtown Statesboro Development Authority dated October 3, 1995, for 25 years. This debt financed the purchase and renovation of City Hall.

In the Natural Gas Fund, the City has a One Georgia Authority loan that financed the extension of gas lines to the City of Metter, Georgia. This obligation will be satisfied in April, 2022.

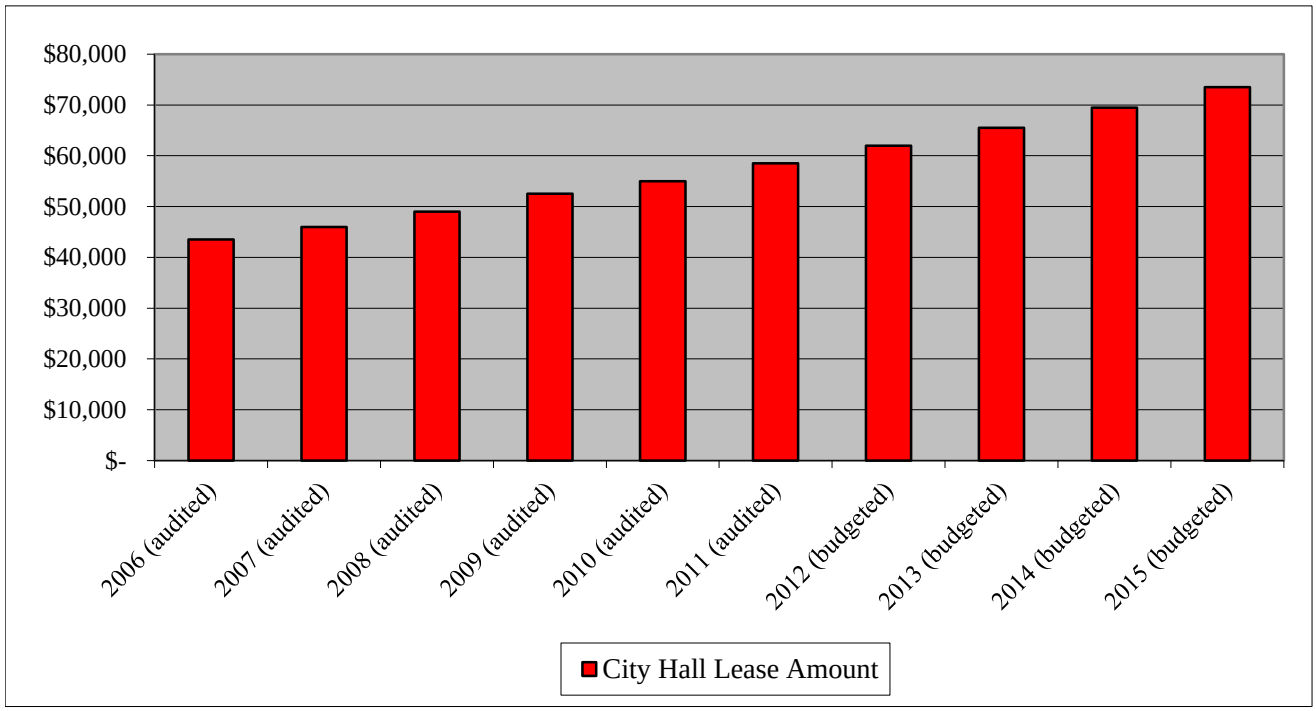
In the Water and Sewer Fund, the City recently issued $15,040,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds, Series 1995, to prepay ten loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds, to acquire, construct and equip extensions, additions and improvements to the System and to pay the fees and expenses incurred in connection with the issuance of the Bonds. The City will realize a savings of approximately $382,859 in net present value over the next twenty three years. In addition, the City has three outstanding loans with the Georgia Environmental Facilities Authority.

Computation of Legal Debt Margin:

| | |
|---|---|
| Gross Assessed Valuation (2011-2012) | $586,131,576. |
| Legal Debt Limit – 10.00% of Grossed Assessed Value | 58,613,158. |
| General Obligation Bonded Debt | 0. |
| Legal Debt Margin as of June 30, 2012 | $527,518,418. |

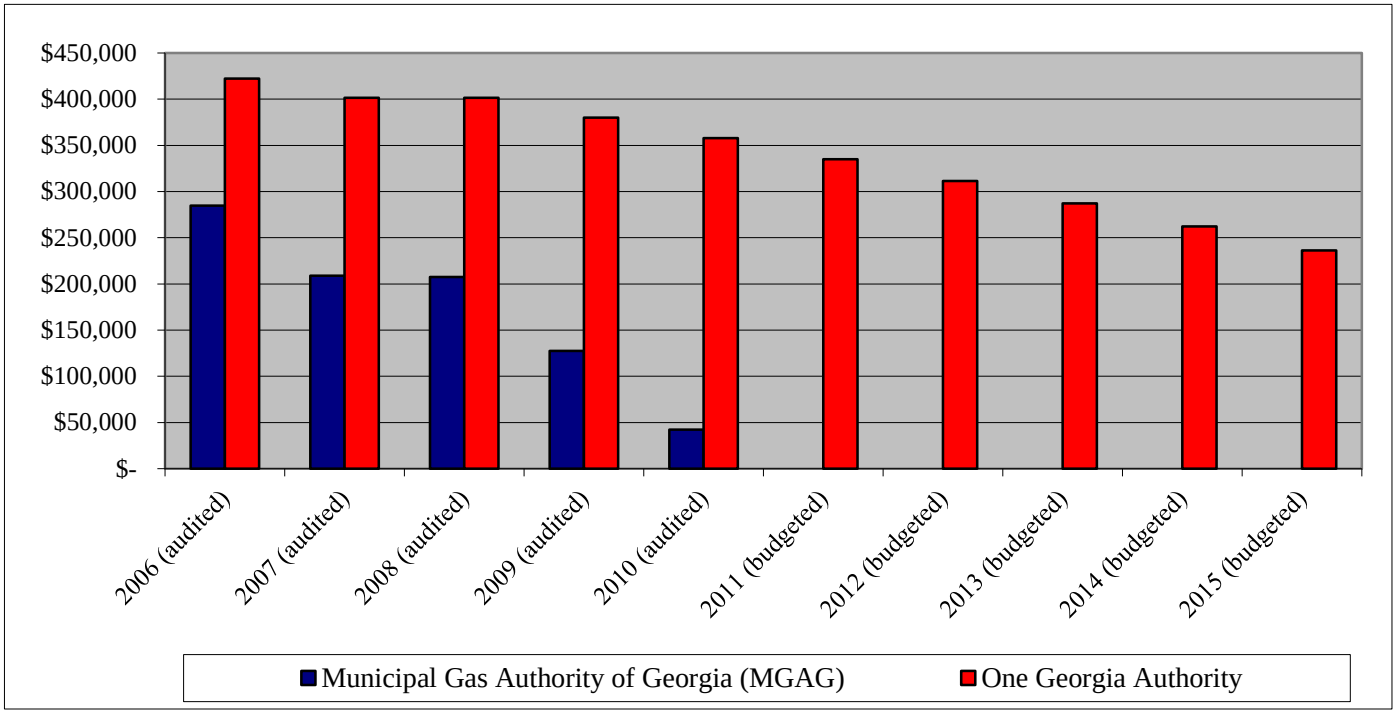
GENERAL FUND
CITY HALL CAPITAL LEASE

| | | |
|---|---|---|
| 2006 (audited) | $ | 43,500 |
| 2007 (audited) | $ | 46,000 |
| 2008 (audited) | $ | 49,000 |
| 2009 (audited) | $ | 52,500 |
| 2010 (audited) | $ | 55,000 |
| 2011 (audited) | $ | 58,500 |
| 2012 (budgeted) | $ | 62,000 |
| 2013 (budgeted) | $ | 65,500 |
| 2014 (budgeted) | $ | 69,500 |
| 2015 (budgeted) | $ | 73,500 |



NATURAL GAS FUND
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

| | MGAG | One GA Authority | TOTAL Gas Fund Debt |
|---|---|---|---|
| 2006 (audited) | $ 284,706 | $ 422,342 | $ 707,048 |
| 2007 (audited) | $ 209,008 | $ 401,444 | $ 610,452 |
| 2008 (audited) | $ 207,622 | $ 401,488 | $ 609,110 |
| 2009 (audited) | $ 127,375 | $ 379,955 | $ 507,330 |
| 2010 (audited) | $ 42,305 | $ 357,769 | $ 400,074 |
| 2011 (budgeted) | $ - | $ 334,909 | $ 334,909 |
| 2012 (budgeted) | $ - | $ 311,356 | $ 311,356 |
| 2013 (budgeted) | $ - | $ 287,088 | $ 287,088 |
| 2014 (budgeted) | $ - | $ 262,084 | $ 262,084 |
| 2015 (budgeted) | $ - | $ 236,322 | $ 236,322 |

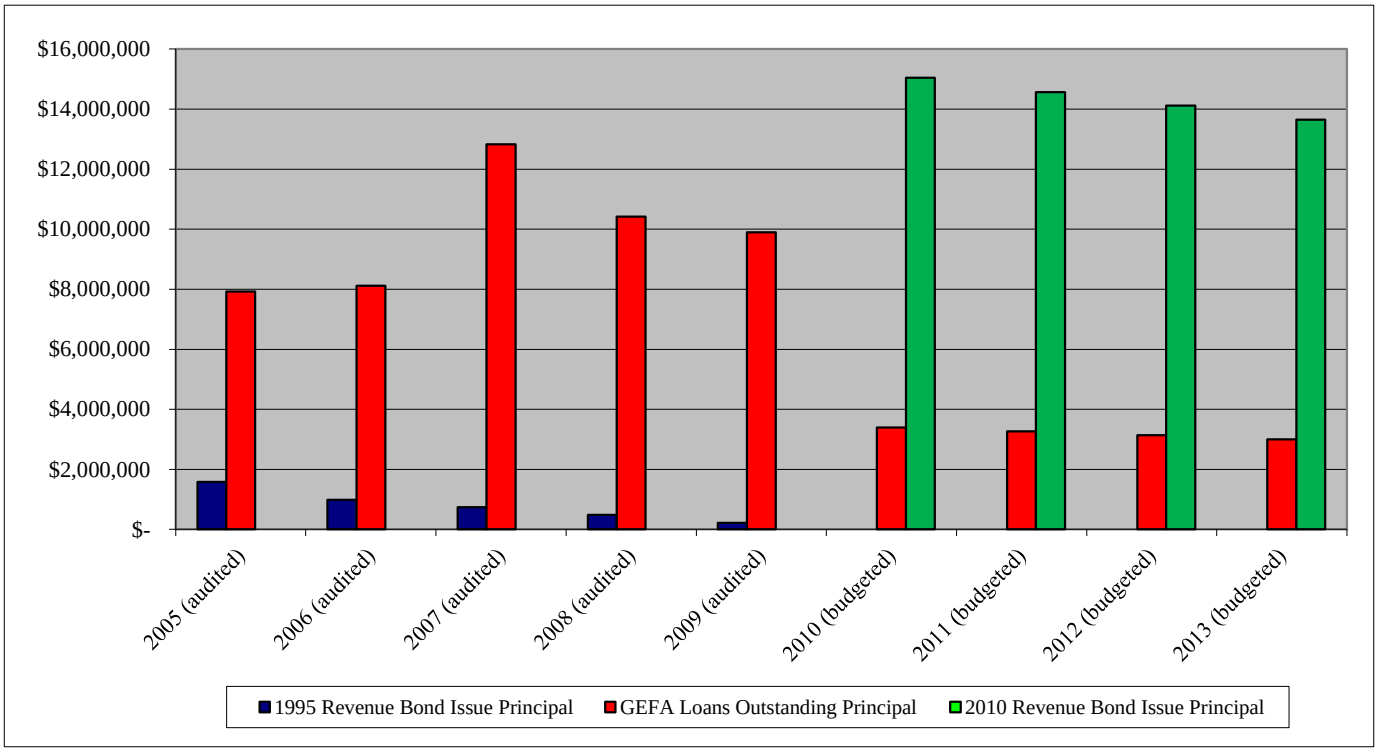


DEBT SERVICE REPAYMENT SCHEDULES
GENERAL LONG-TERM DEBT
AND NATURAL GAS FUND DEBT

| | | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | TOTALS |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **GENERAL LONG-TERM DEBT** | | | | | | | | | | | | |
| PROJECTED EXPENDITURES | | | | | | | | | | | | |
| **City Hall Lease 70% of Prime** | Prin | $ 65,500 | $ 69,500 | $ 73,500 | $ 78,000 | $ 82,500 | $ 87,500 | $ 93,000 | $ 98,000 | $ 104,000 | $ 110,000 | **$ 861,500** |
| Dated 10/3/95 for 25 years | Int | $ 34,808 | $ 31,973 | $ 28,970 | $ 25,788 | $ 22,418 | $ 18,848 | $ 15,057 | $ 11,046 | $ 6,804 | $ 2,310 | **$ 198,020** |
| Rate between 4.2-10.5% | | | | | | | | | | | | |
| TOTAL EXPENDITURES | | $ 100,308 | $ 101,473 | $ 102,470 | $ 103,788 | $ 104,918 | $ 106,348 | $ 108,057 | $ 109,046 | $ 110,804 | $ 112,310 | **$ 1,059,520** |
| **NATURAL GAS FUND DEBT** | | | | | | | | | | | | |
| **OneGeorgia Authority Loan** | Prin | $ 25,004 | $ 25,762 | $ 26,544 | $ 27,349 | $ 28,179 | $ 29,034 | $ 29,915 | $ 30,823 | $ 31,758 | $ 32,720 | **$ 287,088** |
| Metter Extension Project | Int | $ 8,333 | $ 7,575 | $ 6,793 | $ 5,988 | $ 5,158 | $ 4,303 | $ 3,422 | $ 2,515 | $ 1,580 | $ 617 | **$ 46,284** |
| Dated 4/01/02 through 4/01/22 | | | | | | | | | | | | |
| Fixed @ 3.0% | | | | | | | | | | | | |
| TOTAL PRINCIPAL PAYMENTS | | $ 25,004 | $ 25,762 | $ 26,544 | $ 27,349 | $ 28,179 | $ 29,034 | $ 29,915 | $ 30,823 | $ 31,758 | $ 32,720 | **$ 287,088** |
| TOTAL INTEREST PAYMENTS | | $ 8,333 | $ 7,575 | $ 6,793 | $ 5,988 | $ 5,158 | $ 4,303 | $ 3,422 | $ 2,515 | $ 1,580 | $ 617 | **$ 46,284** |
| TOTAL EXPENSES | | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,337 | $ 33,338 | $ 33,338 | $ 33,337 | **$ 333,372** |

WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

| | 1995 Revenue Bond Issue Principal | GEFA Loans Outstanding Principal | 2010 Revenue Bond Issue Principal | TOTAL W & S Fund Debt |
|---|---|---|---|---|
| 2005 (audited) | $ 2,160,000 | $ 9,143,978 | $ - | $ 11,303,978 |
| 2006 (audited) | $ 1,585,000 | $ 7,923,878 | $ - | $ 9,508,878 |
| 2007 (audited) | $ 985,000 | $ 8,117,958 | $ - | $ 9,102,958 |
| 2008 (audited) | $ 740,000 | $ 12,831,751 | $ - | $ 13,571,751 |
| 2009 (audited) | $ 485,000 | $ 10,421,911 | $ - | $ 10,906,911 |
| 2010 (budgeted) | $ 215,000 | $ 9,894,079 | $ - | $ 10,109,079 |
| 2011 (budgeted) | $ - | $ 3,394,762 | $ 15,040,000 | $ 18,434,762 |
| 2012 (budgeted) | $ - | $ 3,269,609 | $ 14,565,000 | $ 17,834,609 |
| 2013 (budgeted) | $ - | $ 3,139,094 | $ 14,115,000 | $ 17,254,094 |
| 2014 (budgeted) | $ - | $ 3,002,887 | $ 13,650,000 | $ 16,652,887 |



# DEBT SERVICE REPAYMENT SCHEDULE
## WATER AND SEWER FUND

| | | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 |
|---|---|---|---|---|---|---|---|---|---|---|
| PROJECTED EXPENSES | | | | | | | | | | |
| **2010 Water Revenue Bonds** | Prin | $ 465,000 | $ 475,000 | $ 480,000 | $ 500,000 | $ 520,000 | $ 535,000 | $ 560,000 | $ 575,000 | $ 600,000 |
| Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate | Int | $ 579,021 | $ 569,721 | $ 560,221 | $ 541,021 | $ 521,021 | $ 505,421 | $ 485,446 | $ 465,846 | $ 439,721 |
| Water and Sewer Refinancing and New Money | Amor | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 |
| | | | | | | | | | | |
| **GEFA Loan 2006L25WJ** | Prin | $ 64,589 | $ 67,408 | $ 70,350 | $ 73,421 | $ 76,626 | $ 79,971 | $ 83,461 | $ 87,104 | $ 90,906 |
| Payments 7/1/08--6/30/28 4.28% Fixed Rate | Int | $ 59,978 | $ 57,159 | $ 54,217 | $ 51,146 | $ 47,941 | $ 44,596 | $ 41,106 | $ 37,463 | $ 33,661 |
| | | | | | | | | | | |
| **GEFA Loan 2007L31WJ** | Prin | $ 19,078 | $ 19,901 | $ 20,795 | $ 21,701 | $ 22,730 | $ 23,723 | $ 24,788 | $ 25,880 | $ 27,083 |
| Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate | Int | $ 19,881 | $ 19,058 | $ 18,164 | $ 17,259 | $ 16,229 | $ 15,236 | $ 14,171 | $ 13,079 | $ 11,876 |
| | | | | | | | | | | |
| **GEFA Loan 2008L05WJ** | Prin | $ 52,540 | $ 54,735 | $ 57,022 | $ 59,404 | $ 61,886 | $ 64,472 | $ 67,165 | $ 69,971 | $ 72,895 |
| Payments 7/1/09--6/30/29 4.1% Fixed Rate | Int | $ 50,152 | $ 47,957 | $ 45,670 | $ 43,288 | $ 40,806 | $ 38,221 | $ 35,527 | $ 32,721 | $ 29,797 |
| | | | | | | | | | | |
| TOTAL PRINCIPAL PAYMENTS | | $ 601,207 | $ 617,044 | $ 628,167 | $ 654,526 | $ 681,242 | $ 703,166 | $ 735,415 | $ 757,956 | $ 790,885 |
| TOTAL INTEREST PAYMENTS | | $ 733,570 | $ 718,433 | $ 702,810 | $ 677,252 | $ 650,535 | $ 628,012 | $ 600,788 | $ 573,646 | $ 539,592 |
| TOTAL EXPENSES | | $ 1,334,777 | $ 1,335,477 | $ 1,330,977 | $ 1,331,777 | $ 1,331,777 | $ 1,331,178 | $ 1,336,202 | $ 1,331,602 | $ 1,330,477 |

# DEBT SERVICE REPAYMENT SCHEDULE
## WATER AND SEWER FUND

| | | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 |
|---|---|---|---|---|---|---|---|---|---|---|
| PROJECTED EXPENSES | | | | | | | | | | |
| **2010 Water Revenue Bonds** | Prin | $ 630,000 | $ 665,000 | $ 700,000 | $ 730,000 | $ 755,000 | $ 785,000 | $ 820,000 | $ 855,000 | $ 890,000 |
| Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate | Int | $ 410,821 | $ 379,321 | $ 346,071 | $ 311,071 | $ 281,871 | $ 251,671 | $ 219,487 | $ 185,457 | $ 149,547 |
| Water and Sewer Refinancing and New Money | Amor | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 | $ 24,538 |
| | | | | | | | | | | |
| **GEFA Loan 2006L25WJ** | Prin | $ 94,874 | $ 99,016 | $ 103,338 | $ 107,848 | $ 112,556 | $ 117,469 | $ 101,799 | | |
| Payments 7/1/08--6/30/28 4.28% Fixed Rate | Int | $ 29,693 | $ 25,551 | $ 21,229 | $ 16,719 | $ 12,011 | $ 7,098 | $ 2,008 | | |
| | | | | | | | | | | |
| **GEFA Loan 2007L31WJ** | Prin | $ 28,279 | $ 29,549 | $ 30,863 | $ 32,273 | $ 33,710 | $ 35,224 | $ 36,802 | $ 28,853 | |
| Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate | Int | $ 10,680 | $ 9,410 | $ 8,096 | $ 6,686 | $ 5,249 | $ 3,735 | $ 2,157 | $ 534 | |
| | | | | | | | | | | |
| **GEFA Loan 2008L05WJ** | Prin | $ 75,940 | $ 79,113 | $ 82,418 | $ 85,862 | $ 89,449 | $ 93,186 | $ 97,079 | $ 83,989 | |
| Payments 7/1/09--6/30/29 4.1% Fixed Rate | Int | $ 26,752 | $ 23,579 | $ 20,274 | $ 16,831 | $ 13,243 | $ 9,506 | $ 5,613 | $ 1,588 | |
| | | | | | | | | | | |
| TOTAL PRINCIPAL PAYMENTS | | $ 829,094 | $ 872,678 | $ 916,618 | $ 955,983 | $ 990,715 | $ 1,030,879 | $ 1,055,680 | $ 967,842 | $ 890,000 |
| TOTAL INTEREST PAYMENTS | | $ 502,483 | $ 462,400 | $ 420,209 | $ 375,845 | $ 336,912 | $ 296,548 | $ 253,803 | $ 212,117 | $ 174,085 |
| TOTAL EXPENSES | | $ 1,331,577 | $ 1,335,077 | $ 1,336,827 | $ 1,331,828 | $ 1,327,627 | $ 1,327,427 | $ 1,309,483 | $ 1,179,959 | $ 1,064,085 |

DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

| | | FY 2031 | FY 2032 | FY 2033 | **TOTALS** |
|---|---|---|---|---|---|
| PROJECTED EXPENSES | | | | | |
| **2010 Water Revenue Bonds** | Prin | $ 925,000 | $ 965,000 | $ 685,000 | **$ 14,115,000** |
| Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate | Int | $ 111,722 | $ 71,947 | $ 29,969 | **$ 7,416,394** |
| Water and Sewer Refinancing and New Money | Amor | $ 24,538 | $ 24,538 | $ 24,538 | **$ 515,298** |
| | | | | | |
| **GEFA Loan 2006L25WJ** | Prin | | | | **$ 1,430,736** |
| Payments 7/1/08--6/30/28 4.28% Fixed Rate | Int | | | | **$ 541,575** |
| | | | | | |
| **GEFA Loan 2007L31WJ** | Prin | | | | **$ 461,231** |
| Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate | Int | | | | **$ 191,501** |
| | | | | | |
| **GEFA Loan 2008L05WJ** | Prin | | | | **$ 1,247,126** |
| Payments 7/1/09--6/30/29 4.1% Fixed Rate | Int | | | | **$ 481,525** |
| | | | | | |
| TOTAL PRINCIPAL PAYMENTS | | $ 925,000 | $ 965,000 | $ 685,000 | **$ 17,254,093** |
| TOTAL INTEREST PAYMENTS | | $ 136,260 | $ 96,485 | $ 54,507 | **$ 9,146,293** |
| TOTAL EXPENSES | | $ 1,061,260 | $1,061,485 | $ 739,507 | **$ 26,400,386** |

# TAB 29

# Glossary of Terms

## Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost if continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

> General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.
>
> Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least $5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of $500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the teal purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose. .

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government’s policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

> Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.
>
> Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
>
> General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.
>
> Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposed that support the reporting government's programs.
>
> Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

> Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.
> Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. There are four different types of fiduciary funds.

> Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.
>
> Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.
>
> Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.
>
> Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with at maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all interfund transfers and interdepartmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program, including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of “work years” for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

## Acronyms

| | |
|---|---|
| **AFIS** | Automated Fingerprinting Information System |
| **ATC** | Aid to Construction |
| **BOE** | Board of Education |
| **CDBG** | Community Development Block Grant |
| **CDL** | Commercial Drivers License |
| **CH** | City Hall |
| **CHIP** | Community Housing Improvement Program |
| **CID** | Criminal Investigations Division |
| **CIP** | Capital Improvements Program |
| **CJIS** | Criminal Justice Information System |
| **COLA** | Cost of Living Adjustment |
| **DABC** | Development Authority of Bulloch County |
| **DCA** | Department of Community Affairs |
| **DDA** | Direct Deposit Advices |
| **DHR** | Department of Human Resources |
| **DNR** | Department of Natural Resources |
| **DSDA** | Downtown Statesboro Development Authority |
| **EMT** | Emergency Medical Technician |
| **EPA** | Environmental Protection Agency |
| **EPD** | Environmental Protection Division |
| **ERT** | Emergency Response Team |
| **FD** | Fire Department |
| **FEMA** | Federal Emergency Management Agency |
| **FTE** | Full-Time Employee |
| **FY** | Fiscal Year |
| **GAAP** | Generally Accepted Accounting Principles |
| **GASB** | Government Accounting Standards Board |
| **GDOT** | Georgia Department of Transportation |
| **GEFA** | Georgia Environmental Facilities Authority |
| **GEMA** | Georgia Emergency Management Agency |
| **GFOA** | Government Finance Officers Association |
| **GMA** | Georgia Municipal Association |
| **GOHS** | Governor's Office of Highway Safety |
| **GPD** | Gallons Per Day |
| **GSU** | Georgia Southern University |
| **H/M** | Hotel/Motel |
| **HAZMAT** | Hazardous Materials |
| **HLF** | High Load Factor |
| **HVAC** | Heating, Ventilation, Air-Conditioning |
| **IACP** | International Association of Chiefs of Police |
| **IRS** | Internal Revenue Service |
| **ISO** | Insurance Services Office |
| **ISTEA** | Intermodal Surface Transportation Efficiency Act |
| **LARP** | Local Assistance Resurfacing Program |
| **LLF** | Low Load Factor |
| **LOST** | Local Option Sales Tax |
| **MGAG** | Municipal Gas Authority of Georgia |
| **NCIC** | National Crime Information Center |
| **NFPA** | National Fire Protection Association |
| **NG** | Natural Gas |
| **NPDES** | National Pollutants Discharge Elimination System |
| **OCGA** | Official Code of Georgia Annotated |
| **OSHA** | Occupational Safety and Health Administration |
| **OTC** | Occupational Tax Certificate |
| **PD** | Police Department |
| **PE** | Professional Engineer |
| **PI** | Protective Inspections |
| **PWD** | Public Works Department |
| **SAC** | Statesboro Arts Council |
| **SBCPRD** | Statesboro/Bulloch County Parks & Recreation Department |
| **SCVB** | Statesboro Convention and Visitors Bureau |
| **SONET** | Southern Natural Gas' Online Service |
| **SPLOST** | Special Purpose Local Option Sales Tax |
| **SWAT** | Special Weapons and Tactics |
| **SWC** | Solid Waste Collection |
| **SWD** | Solid Waste Disposal |
| **TEA** | Transportation Enhancement Act |
| **TPA** | Third-Party Administrator |
| **W/S** | Water/Sewer |
| **WCSWA** | Wayne County Solid Waste Authority |
| **WWTP** | Waste-Water Treatment Plant |


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