City Of

STATESBORO, GEORGIA



ANNUAL BUDGET FY 2014

For the Fiscal Year Ending

June 30, 2014

City Of

STATESBORO, GEORGIA



ANNUAL BUDGET FY 2014



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Statesboro

Georgia

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Morrill

President

Jeffrey R. Esser

Executive Director

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Mission Statement
City of Statesboro, Georgia

To provide the most responsive and progressive Public services so that our residents, businesses, And visitors can enjoy the highest quality of life Statesboro has to offer.

CITY OF STATESBORO, GEORGIA
MAYOR AND COUNCIL

Joe R. Brannen
Mayor



In office since September 1998
Current term expires December 2013

Phil Boyum
District 1



In office since 2013
Current term expires December 2013

Gary L. Lewis
District 2



In office since January 1998
Current term expires December 2015

William P. Britt
District 3



In office since January 2004
Current term expires December 2015

John Riggs
District 4



In office since January 2010
Current term expires December 2013

Travis L. Chance
District 5



In office since January 2008
Current term expires December 2015

CITY MANAGER
AND
DEPARTMENT HEADS

Frank Parker
City Manager

Cindy S. West
Director of Finance

Alvin Leaphart
City Attorney

Robert Cheshire
City Engineer

Wendell Turner
Director of Public Safety

Sue Starling
City Clerk

Steve Hotchkiss
Director of Natural Gas

Wayne Johnson
Director of Water/Wastewater

Jeff Grant
Director of Human Resources

Bryant Tatum
Director of Information Technology

Mandi Cody
Director of Planning and Development

Key Finance Staff
Darren Prather *Director of Purchasing*
Ramona Carver *Accountant*
Anthony Ursillo, *Sr. Accounting Technician/Payroll Tech.*
Annette Waters, *Accounts Payable Technician*
Linda Griffith, *Accounting Technician/Administrative Assistant*
John Wesley Cone, *Accounting Technician*

TAB 1

Introduction

Introduction

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence and Certified City of Ethics. Statesboro has an economy comprised of an industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 10 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

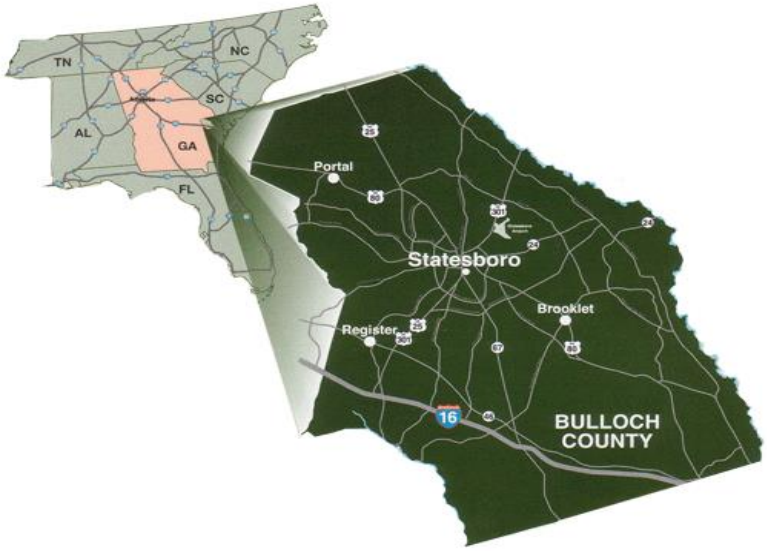
The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, Human Resources, Finance, Community Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), and Public Works (Streets, Sanitation, Water and Sewer and Gas).



The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's estimated population for 2011 was 29,399. According to the U.S. Census Bureau, the 2010 population for Bulloch County was 70,217, which is higher than the projection for 2015 of 68,235. This is a 25.4% change from the 2000 census population of 55,983. The Bulloch County area estimated population for 2010 was 224,267 and is projected to increase to 260,129 by 2015. This is a 41.7% change from the 2000 census. The median age for the City of Statesboro is 22, not a surprising age since Statesboro is home to one university and two colleges. The 2011 median income per household in Statesboro

was $33,620 and the per capita income was $11,520. The average household size is 2.36%. The unemployment rate for March 2013 for Statesboro was 12.2%, which is higher than the rate for the State of Georgia. The rate for this same period last year was 13.5%. The March 2013 unemployment rate for Bulloch County was 9.7%.

Situated in the southeastern corner of the state, Statesboro is located 194 miles east of Atlanta, 76 miles from Augusta, 55 miles west of Savannah, 144 miles from Charleston, SC. and 168 miles from Jacksonville, Fla. It is located 10 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta



The City of Statesboro is approximately 14.41 square miles in area with an average elevation of 240 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 58 degrees and 91 degrees in July. The average annual rainfall is 47.0" and the relative humidity is 53% in January and 75% in July.

Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for 8 surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 29.1% of the Bulloch County labor force is employed by the government sector including the City's largest employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart SuperCenter, and Lowe's Home Center.

There are three institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro and Ogeechee Technical College and East Georgia State College located just outside the City on Highway 301

South. Accredited by the Southern Association of Colleges and Schools and Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers undergraduate and graduate degree programs through the doctoral level in more than 114 majors in its eight Colleges. The University's 20,000+ students come from all 50 states and 90 countries.



East Georgia State College is also accredited by the Southern Association of Colleges and Schools on Colleges to award the Associate in Arts Degree and a Bachelor of Science in Biology degree. The East Georgia State College-Statesboro campus offers students smaller classes and personalized instruction. After the completion of 30 hours of college-level coursework, students who have a minimum grade point average of 2.0 can transfer to Georgia Southern University or another university-level institution or state college. The students that attend East Georgia State College-Statesboro are able to use the Georgia Southern University library, participate in campus meal plans, intramural sports, fitness extension facilities, athletic tickets, marching band, and more.

Ogeechee Technical College offers 112 programs of study including 32 diploma programs and 62 certificate programs as well as 18 Associate degrees in conjunction with Georgia Southern University and East Georgia College. There are 15 public schools, 3 private and parochial schools and one charter school in Bulloch County that educate the area's 9,776 students. A total of 445 seniors graduated from these schools in 2011.

Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 750 employees and 75 physicians representing a wide range of specialties. East Georgia is a 150-bed, $60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.

Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Bulloch County received grant funding to provide a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Phase I of the greenway trail was completed in August 2012. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro." With the completion of a new Hampton Inn in 2013, twenty one hotels, motels and Bed & Breakfast Inns with 1214 rooms are located in the greater Statesboro area.

Statesboro's residents and visitors alike enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. Restoration of the Old Bank of Statesboro, originally built in 1911, as a venue for community arts, activities and performances was funded primarily by SPLOST in the amount of $4.3 million and has played a key role in the revitalization of downtown. The Averitt Center, home of the Emma Kelly Theater, is operated by the Statesboro Arts Council and is a vibrant centerpiece in the City's historic downtown. Since opening its doors in September 2004, The Arts Center has added summer camps for children ages 3 years and older, and an after School Program for elementary and middle school age children. The youth of Statesboro also have the opportunity to participate in the Statesboro Youth Chorale, Statesboro Youth Theater and the Statesboro Youth Ballet. Adults also have the opportunity to participate in several instructional classes and also be part of the Averitt STARS, a community theater group.

In 2010, the City of Statesboro/Downtown Development Authority partnered with Georgia Southern University (GSU) to enhance the University's presence in downtown Statesboro by creating GSU City Campus. GSU City Campus is occupied by the Bureau of Business Research and Economic Development, and an Entrepreneur/Business Incubator Center along with office space and classrooms that provide educational resources for GSU and the community. The partnership provided the opportunity for the City to take an innovative approach in the completion of its wireless broadband initiative. The City used a wireless communities Georgia grant in the amount of $322,298 to establish an unlicensed wireless bridge from the GSU campus to the downtown area. The wireless bridge will allow wireless access for computing, e-mail, browser-based applications, client/server based applications over VPN, POS over VPN, VoIP, work order management, and deployment of wireless surveillance cameras in the downtown area as well as on campus.

Statesboro is served by Ogeechee Railway Company and numerous common freight carriers. The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Northland

Cable TV located within the city limits. The City of Statesboro, Georgia, Georgia Southern University, and Northland Cable have partnered to provide the community with a local government access channel, channel 97. Three television stations in Savannah also cover Statesboro regularly: WTOC (CBS), WJCL (ABC), and WSAV (NBC).

The City has 120 miles of roads of which 119 are paved and 16 traffic signals. Natural Gas is sold to 3,686 customers while water and sewer service is provided by the City to over 13,000 customers with an average daily water consumption of 3.4 million gallons. Statesboro has 187 miles of sanitary sewer and 221.5 miles of water mains with 1,503 fire hydrants. The City maintains a class 3 ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

City of Statesboro	Water & Sewer, Sanitation and Natural Gas
Excelsior Electric	Electricity
Georgia Power	Electricity
Frontier Communications	Telecommunications
Bulloch Rural Telephone	Telecommunications
Northland Communications	Telecommunications

City Boards, Commissions, and Authorities

DOWNTOWN STATESBORO DEVELOPMENT AUTHORITY

The Downtown Statesboro Development Authority (DSDA), established in 1981, consists of 9 members, 8 of whom are appointed by the members of the authority to represent the owners of either real property or business establishments. The City Council appoints the remaining one member. The DSDA is empowered with the authority to acquire, improve, sell, lease, and/or mortgage property for the development and improvement of property in the Downtown Statesboro Development Authority District.

STATESBORO ARTS COUNCIL, INC.

The Statesboro Arts Council, Inc. was established August 15, 2000. The Council consists of 15 members who serve 3 year staggered terms. The Council is empowered with the duties and responsibilities to establish rules and regulations for arts facilities and to create policies to govern the management and conduct of funds, personnel, and property of the corporation. The Arts Council is directly responsible for the operations of the *David H. Averitt Center for the Arts*.

STATESBORO BEAUTIFICATION COMMISSION

The Statesboro Beautification Commission was established May 1, 1973. It consists of a Chairman and no more than 10 members appointed by the Mayor and City Council, and four ex-officio members: one member appointed from the County Commissioners, one member from the Board of Education, one member from the City Council, and one member appointed by the President of Georgia Southern University. The members serve staggered 5 year terms. The powers and duties of the Commission are to establish and maintain parks and trees in order to beautify the City of Statesboro.

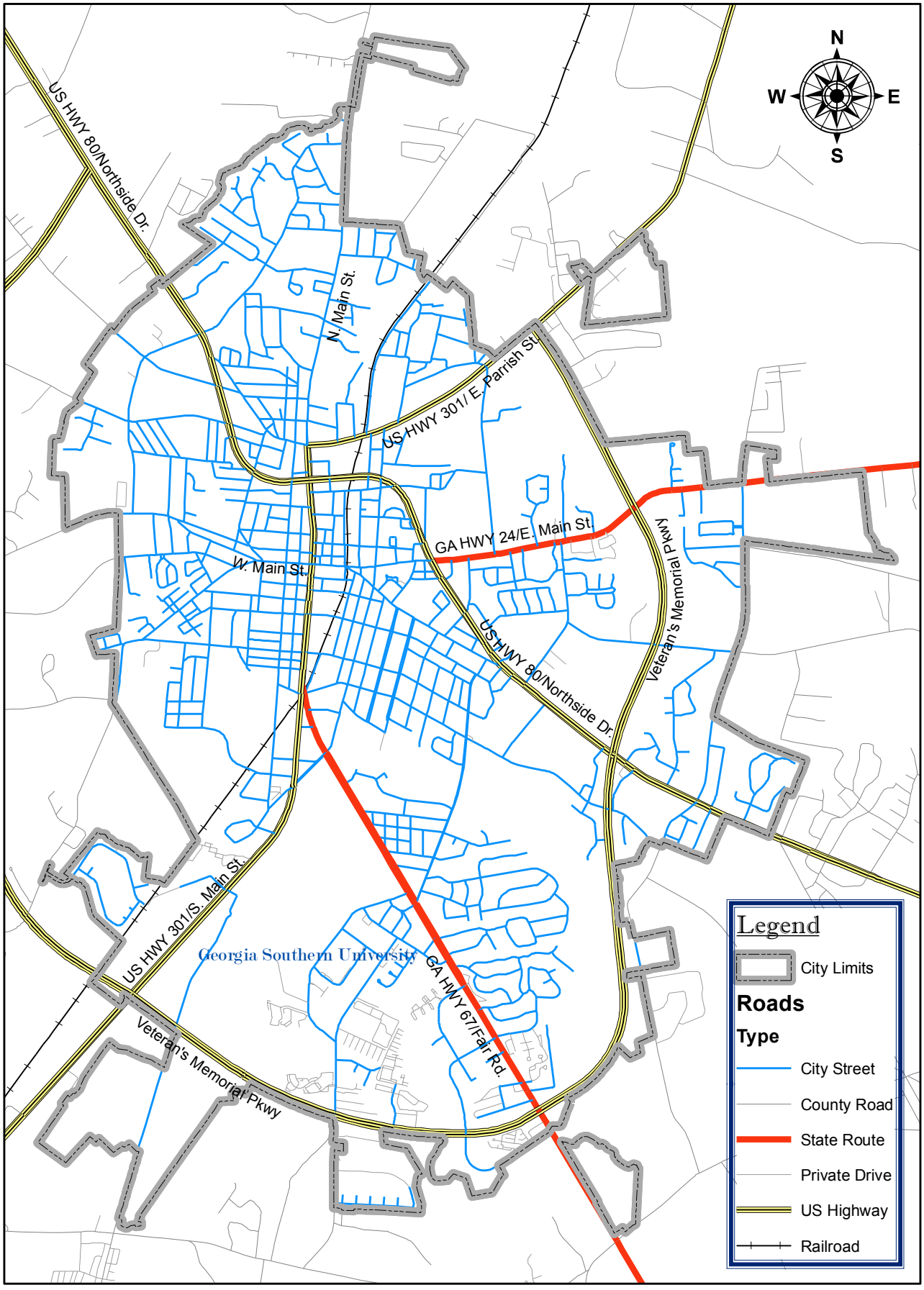
STATESBORO PLANNING COMMISSION

The Statesboro Planning Commission is an advisory board which was originally established in February 1977. Effective June 22, 2010, the Statesboro Planning Commission was reconstituted, and consists of five (5) members who are appointed by the Mayor and City Council, and are city residents and subject to other minimum qualifications for service. The Commission is vested with the duties to hear and make recommendations to the Mayor and City Council on zoning, subdivision, and affiliated land development regulations; to make recommendations on city planning documents and amendments to land development ordinances; to initiate and prepare studies related to development topics; and, other similar duties as assigned by the Mayor and City Council.

STATESBORO TREE BOARD

The Statesboro Tree Board was established on January 15, 1991. The Board consists of 9 members appointed by the Mayor and City Council to serve a staggered three (3) year term, with a maximum of two consecutive terms totaling six (6) years. These members are appointed with consideration for their personal expertise in all the areas of horticulture and preservation of our environment. The Board is responsible for hearing requests for variances for special use permits in the enforcement of the City of Statesboro Tree Ordinance.

City of Statesboro, Georgia




JAECKEL
STATESBORO CITY HALL

TAB 2

Reader’s Guide to the Budget

READER'S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget. It should help you understand the framework of the City's fund structure and accounting system.

The City of Statesboro will operate with twenty separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be twenty separate balance sheets and income statements. The funds fall into five different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows, and are summarized in the chart on the next page:

(1) Governmental Funds

General Fund – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, Community Development Housing Trust Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Hotel-Motel Tax Fund and the Technology Fee Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Capital Project Funds – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2007 SPLOST Fund, the 2013 SPLOST Fund and the Capital Improvements Program Fund. Again, the Narrative

Section at the front of each Fund explains in detail the purpose of that fund.

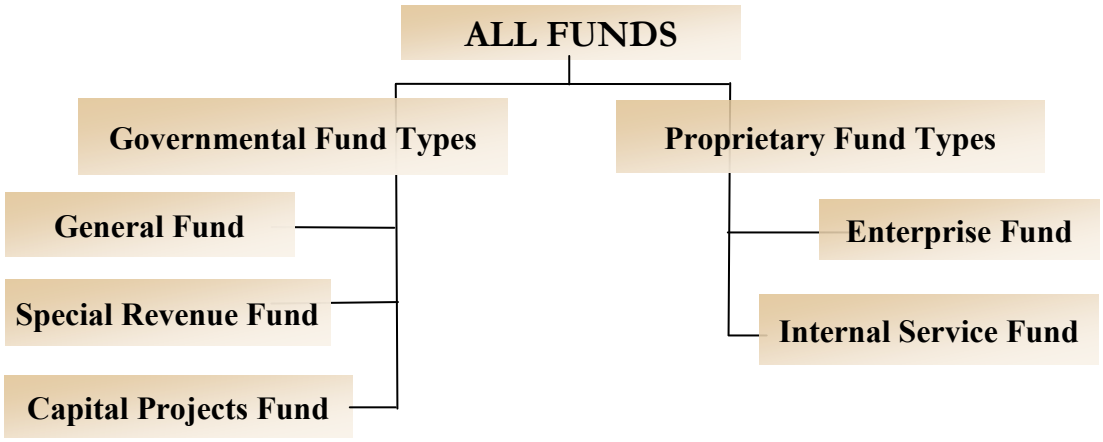
(2) Proprietary Funds

Enterprise Funds – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has five Enterprise Funds: the Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Internal Service Funds – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has four Internal Service Funds: the Health Insurance Fund, Worker's Compensation Fund, Fleet Management Fund, and the Wellness Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Please note that the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement.

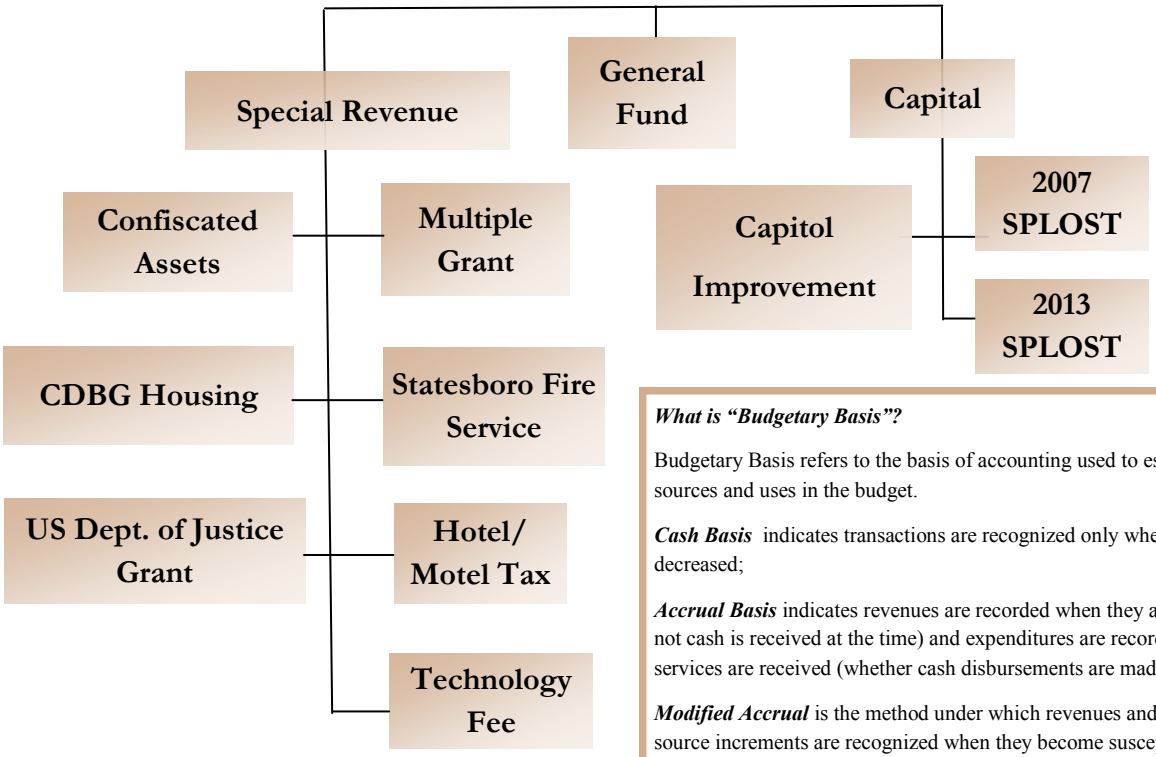
All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the account period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least $5,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.



Fund Number	Basis of Acc'ting	Major/ Nonmajor	**Types of Funds** Actual Funds	FY 2013 Budget	FY 2014 Budget
			GOVERNMENTAL FUND TYPES:		
			GENERAL FUNDS:		
100	Modified	Major	GENERAL FUND	Current	Current
			SPECIAL REVENUE FUNDS:		
210	Modified	Nonmajor	CONFISCATED ASSETS FUND	Current	Current
221	Modified	Nonmajor	COMMUNITY DEVELOPMENT HOUSING TRUST FUND	Current	Current
224	Modified	Nonmajor	US DEPARTMENT OF JUSTICE GRANT FUND	Current	Current
250	Modified	Nonmajor	MULTIPLE GRANT FUND	Current	Current
270	Modified	Major	STATESBORO FIRE SERVICE FUND	Current	Current
275	Modified	Nonmajor	HOTEL/MOTEL TAX FUND	Current	Current
286	Modified	Nonmajor	TECHNOLOGY FEE FUND	Current	Current
			CAPITAL PROJECTS FUNDS:		
322	Modified	Major	2007 SPLOST FUND	Current	Current
323	Modified	Major	2013 SPLOST FUND		Current
350	Modified	Major	CAPITAL IMPROVEMENTS PROGRAM FUND	Current	Current
			PROPRIETARY FUND TYPES:		
			ENTERPRISE FUNDS		
505	Accrual	Major	WATER AND WASTEWATER FUND	Current	Current
506	Accrual	Major	RECLAIMED WATER FUND	Current	Current
515	Accrual	Major	NATURAL GAS FUND	Current	Current
541	Accrual	Major	SOLID WASTE COLLECTION FUND	Current	Current
542	Accrual	Major	SOLID WASTE DISPOSAL FUND	Current	Current
			INTERNAL SERVICE FUNDS:		
601	Accrual	Major	HEALTH INSURANCE FUND	Current	Current
602	Accrual	Major	FLEET MANAGEMENT FUND	Current	Current
603	Accrual	Nonmajor	WORKER'S COMPENSATION FUND	Current	Current
604	Accrual	Nonmajor	WELLNESS PROGRAM FUND	Current	Current
				19 Funds	20 Funds

NOTES: Modified — Budgeted on the Modified Accrual Basis of Accounting.
Accrual — Budgeted on the Accrual Basis of Accounting.

MODIFIED ACCRUAL BASIS OF BUDGETING



What is "Budgetary Basis"?

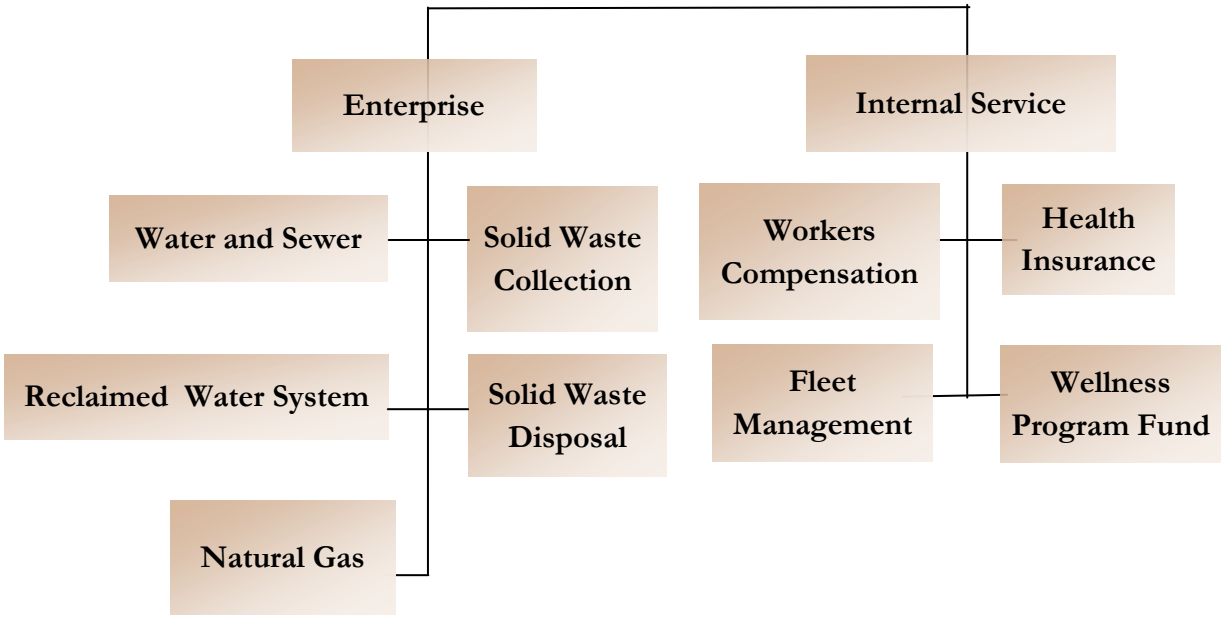
Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not);

Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

ACCRUAL BASIS OF BUDGETING



The twenty funds are serviced by eleven bank accounts, seven of which are major accounts, and four of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in March, 2011, for a three-year term beginning July 1st. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by the Vinson Institute of Government at the University of Georgia for FY 2007. It had been six years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation. There are four schedules: 1) for 40-hour per week hourly employees, 2) for salaried employees, 3) for firefighters on the "24 hours on/ 48 hours off" schedule, and 4) for non-salaried police officers who work a 43-hour per week schedule.

Following that are sections for each one of the twenty funds.

After all funds are presented, there are three remaining sections. They provide the following information:

Name of Fund Served	MAJOR BANKING ACCOUNTS: General Disbursement Account	Payroll Account	Sweep Investment Account	E-Government Sweep Investment Account	2007 SPLOST Account	2013 SPLOST Account	2010 Revenue Bond Construction Account
Governmental Funds:							
100 General							
210 Confiscated Assets							
221 CDBG Housing							
224 U.S. Dept. of Justice							
250 Multiple Grants							
270 Statesboro Fire							
275 Hotel/Motel Tax							
286 Technology Fee							
322 2007 SPLOST							
323 2013 SPLOST							
350 CIP Projects							
Proprietary Funds:							
a) Enterprise:							
505 Water and Sewer							
506 Reclaimed Water							
515 Natural Gas							
541 S W Collection							
542 S W Disposal							
b) Internal Service:							
601 Health Insurance							
602 Fleet Management							
603 Worker's Comp. Fund							
604 Wellness Program Fund							

Name of Fund Served	MINOR BANKING ACCOUNTS: Confiscated/ Seized Property Account	Benefits Insurance Claims Account	Flexible Benefits Plan Account	2010 Revenue Bond Sinking Fund Account
Governmental Funds:				
100 General				
210 Confiscated Assets				
221 CDBG Housing				
224 U.S. Dept. of Justice				
250 Multiple Grants				
270 Statesboro Fire				
275 Hotel/Motel Tax				
286 Technology Fee				
321 2002 SPLOST				
322 2007 SPLOST				
323 2013 SPLOST				
340 Streetscape Fund				
350 CIP Projects				
Proprietary Funds:				
a) Enterprise:				
505 Water and Sewer				
506 Reclaimed Water				
515 Natural Gas				
541 S W Collection				
542 S W Disposal				
b) Internal Service:				
601 Health Insurance				
602 Fleet Management				
603 Workers Comp				
604 Wellness Program Fund				

1) Capital Improvements Program. The City adopts a Capital Improvements Program (CIP) for six years. The first year's project is included in the FY 2014 Budget. The other five years are included for planning purposes. Their priorities can be changed in future updates of this program. The CIP is updated on an annual basis, so that the benefits of long-range planning can be obtained while having the flexibility to adjust to unforeseen circumstances or opportunities.

2) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; and several GEFA loans and the 2010 Refunding and Improvement Revenue Bonds for the water and sewer system. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.

3) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.


JAECKEL
STATESBORO CITY HALL

TAB 3

City Manager’s Budget Message

CITY OF STATESBORO

COUNCIL
Phil Boyum
Gary L. Lewis
William P. Britt
Travis L. Chance
John Riggs

Joe R. Brannen, Mayor
Frank Parker, City Manager
Sue Starling, City Clerk

50 EAST MAIN STREET • P.O. BOX 348
STATESBORO, GEORGIA 30459-0348

June 1, 2013

The Honorable Mayor and City Council
City of Statesboro
PO Box 348
Statesboro, Georgia 30459

Re: City Manager's Budget Message and Transmittal of the Proposed Budget for FY 2014

Gentlemen:

Transmitted herewith for your consideration is the City of Statesboro's proposed budget for the fiscal year 2014 (FY 2014). We express appreciation to all City departments who contributed to the formulation of this budget. As a result of these efforts, we present to you a balanced budget that meets all administrative and legal requirements. Our objective in the preparation of this budget was to meet the priorities established by the Mayor and City Council for the coming fiscal year and to continue to provide the highest quality of services to our citizens in a fiscally responsive manner.

The annual Budget is one of the most important policy decisions that you as the elected officials of this City make each year. The Budget determines the staffing level of each service, the equipment and supplies, the priorities for service the City can afford to provide, and which major capital projects will be funded. Therefore, the Budget is an important planning tool for municipal government. It also serves as an accounting tool, because it assures that the limits set by appropriations cannot be exceeded under State statute. Finally, the Budget serves as a management tool in assisting your management staff to compare costs of alternative methods of providing City services, and to analyze the proper mix and level of revenue sources.

The FY 2014 City of Statesboro budget for all appropriated funds totals $51,633,010 (this number includes transfers between funds) which is an increase of $1,968,634 from the FY 2013 budget. This increase is mainly due to additional personnel in the General Fund, Fire Service Fund and Solid Waste Collection Fund as well as transfers from the Special Purpose Local Option Sales Tax (SPLOST) funds to the Enterprise funds for capital projects.

The General Fund budget for FY 2013 is $13,658,797 or 26.45% of the total expenditures budget, which is a decrease of $97,981 from the FY 2013 Budget and an increase to Fund Balance of $177. For FY

2014 both Revenues and Expenditures are expected to remain flat. The Statesboro Fire Service Fund budget for FY 2014 is $3,379,089 or 6.54% of the total expenditures budget, and is budgeted to use $100,089 of fund balance. The Water and Sewer Fund FY 2014 budget is $10,624,320 or 20.58% of the total expenditures budget. This is an increase over the FY 2013 budget by $632,529. The primary reason for the increase is an increase in Interfund/Department Charges. Even with these increased expenses, the Water and Sewer Fund is budgeted to increase its retained earnings by $773,174. The FY 2014 Natural Gas Fund budget is $4,949,733 or 9.59% of the total expenditures budget and is scheduled to increase retained earnings by $444,148. The Solid Waste Collection Fund FY 2014 budget is $2,954,453 or 5.72% of the total expenditures budget and is budgeted to increase retained earnings by $216,347. The budget for the Solid Waste Disposal Fund for FY 2014 is $3,302,297 or 6.4% of the total expenditures budget, and is scheduled to increase retained earnings by $194,669.

Budget Assumptions:

In preparing this Budget and the six-year Capital Improvements Program (CIP), your staff has used several assumptions that are critical in computing anticipated revenues and expenditures (expenses). Any budget and six-year capital plan by definition is a planning document and not every issue will have been determined prior to its preparation and adoption. Therefore, it is necessary to base the budget on certain assumptions. If changing circumstances affect those assumptions, the budget can be adjusted accordingly.

These major assumptions are as follows:

- Assumes that there will be no ad valorem (property) tax increase. Assumes no increase or decrease in the tax digest.
- Assumes no increase in sanitation collection rates.
- Assumes no increase in tippage fees for housing/commercial garbage or yardwaste.
- Assumes no increase in the natural gas rates. The actual rates for gas fluctuate monthly depending upon the underlying wholesale cost of the gas to the City, purchased through MGAG (the Municipal Gas Authority of Georgia). Assumes a normal winter heating load.
- Assumes the Fleet Management Fund labor rates will remain at the current rates of $55 per hour for the Enterprise Funds and departments within the General Fund will be charged $30.00 per hour for labor charges.
- Assumes that the City will continue to make progress towards meeting the fund reserve targets established by the Mayor and City Council in the Financial Policies.
- The Budget will be adopted, and accounted for, using generally accepted accounting principles, with Enterprise and Internal Service Funds budgeted and accounted for using full accrual and accounting similar to private businesses, and all other funds budgeted and accounted for using modified accrual accounting.

- Assumes the economy will remain in the current condition, with sales taxes and business licenses remaining at the same levels as last year.

- Revenues are projected on a scale of high, medium, and low with budget projections falling within the medium/low range, so that they are reflective of the current economic conditions and do not create overly optimistic projections.

- Assumes that the City will transfer $100,000 to the Capital Improvement Program (CIP) Fund this fiscal year from the General Fund.

- Assumes that the City will enter into some annexations in FY 2014 that may require investments by the City in roads, drainage, water, sewer and gas improvements.

- Assumes that Equity Transfers to the General Fund will be as follows:

Natural Gas Fund	$ 900,000
Water/Wastewater Fund	$ 792,000
SW Collection Fund	$ 600,000
SW Disposal Fund	$ 240,000

TRANSFERS BETWEEN FUNDS

Transfer In / TRANSFER OUT	General	SFD	GAS	CIP	W and S	SW Disp.	TOTALS OUT
General	$ -	$1,344,000	$ -	$ 100,000	$ -	$ -	$ 1,444,000
Hotel/Motel	$ 35,400	$ -	$ -	$ -	$ -	$ -	$ 35,400
07 SPLOST	$ -	$ -	$ -	$ -	$1,250,000	$ 291,666	$ 1,541,666
13 SPLOST	$ -	$ -	$ 150,000	$ -	$ -	$1,180,000	$ 1,330,000
W and S	$ 792,000	$ 850,000	$ -	$ -	$ -	$ -	$ 1,642,000
Natural Gas	$ 900,000	$ -	$ -	$ -	$ -	$ -	$ 900,000
SW Collection	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000
SW Disposal	$ 240,000	$ -	$ -	$ -	$ -	$ -	$ 240,000
TOTALS IN	**$2,567,400**	**$2,194,000**	**$ 150,000**	**$ 100,000**	**$1,250,000**	**$1,471,666**	**$ 7,733,066**

- Assumes that all Proprietary Funds will be self-supporting without assistance from the General Fund. However, the Solid Waste Disposal Fund will not be self-supporting without the 2007 Special Purpose Local Option Sales Taxes (SPLOST) paying for air rights and post-closure expenses, as the current $38.00 per ton tippage fee does not offset all the costs of the transfer station, hauling contract, disposal contract, and post-closure costs of the Lakeview Landfill site including operation and maintenance of the methane extraction system. Hauling, disposal, and fuel surcharge alone cost us nearly $36.44 per ton under the contract with Broadhurst Environmental and Rackleff Enterprises, LLC.

- Assumes that Bulloch County will levy a tax in the Statesboro Fire District, which should generate approximately $860,000 for funding the County's portion of the Fire Services Fund.

- Assumes that the City of Statesboro will fund the Fire Service Fund in the amount of $2,419,000.

- Assumes that the Statesboro Fire Department will be funded entirely by the Statesboro Fire Services Fund, as required by the intergovernmental agreement between the City and Bulloch County.

- Assumes the hiring and funding of seven full-time positions: two Police officers and one Detective in the Police Department, an equipment operator in the Streets Department and three Firefighters in the Fire Department.

- Assumes that the City will contract with Main Street (DSDA) to allocate 25% of the Hotel/Motel Tax for promotion and tourism development related to downtown; and with the Statesboro Arts Council to allocate 35% for promotions and tourism development. The Statesboro Convention and Visitors Bureau (SCVB) will receive 40% of the Hotel/Motel Tax for promotion and tourism development. These allocations will be made after a 5% transfer to the City for administrative costs and payment to Georgia Southern University for the Shooting Sports Education Center. These contracts will be renegotiated in the spring of 2013, as required by state law.

- Assumes that the salary and benefits of both the Executive Director of the Statesboro Arts Council (SAC) and the Executive Director of the Downtown Statesboro Development Authority (DSDA) will be paid from the general fund.

- Assumes that the 2006 Position Classification and Compensation Plan prepared by the Carl Vinson Institute of Government and adopted by City Council will be increased 1% for a Cost of Living Adjustment during FY 2014 and employees will receive a $400 bonus contingent on revenues.

- Assumes that for FY 2014 probationary and merit increases will be frozen.

- Assumes that for FY 2014 the vacation "buy back" program will be suspended.

- Assumes that the life insurance will be maintained at one times an employee's annual salary, capped at $100,000.

- Assumes that medical insurance premiums will remain the same at 75% employer paid.

- Assumes that the maximum deduction allowed in the Flexible Benefits Plan (or HAS) will remain at $2,500.

Major Issues:

Background:

Statesboro has a growing economy influenced by a strong industrial base, a growing regional public university, a regional medical center and increasing medical specialties, and a regional retail base. This diversification continues to help the local economy weather the ongoing recession and sluggish recovery better than the state as a whole. The City of Statesboro continues to experience growth in commercial and retail expansion and in residential developments resulting from an increasing population. The growth in population can be primarily attributed to the continued increases in enrollment at Georgia

Southern University which is expecting a fall enrollment of 20,600 students and projected to continue adding 300 more students each year.

The School of Information Technology, the Nesmith-Lane Continuing Education Center (which includes an 850-seat theatre in the Performing Arts Center), a Nursing/Chemistry Facility, the recent renovation of the Henderson Library, the expansion of the Recreation Activity Center (RAC) and the recent groundbreaking of a Biological Sciences Building combined with the other outstanding amenities and superior educational opportunities make Georgia Southern one of the most attractive universities in the Southeast. While the GSU students can distort per capita income due to relatively low incomes, the economic impact of Georgia Southern on the local economy in Statesboro and Bulloch County exceeds $130 million annually. Georgia Southern University continues to rank in the top three choices of Georgia students earning the HOPE college scholarship for academic excellence. The dynamic success of Georgia Southern University as a major economic engine in southeast Georgia coupled with the continued growth of Ogeechee Technical College and East Georgia College make Statesboro a regional center for higher education and ensures the economic strength and vitality of the community.

The long term outlook for Statesboro appears to be very optimistic with the expansions of the commercial/retail sector and health care sector, and projected growth in multi-family and single-family housing. Factors that should currently be giving all service providers concern are the rising cost of health care, the state of the national economy, particularly in the housing industry, and the volatility of gasoline and diesel fuel prices. However, with our recent investments in water, sewer, natural gas, and roads this community should be poised to capitalize on our investment and to aggressively solicit additional prospects and opportunities in order to ensure our economic vitality. The health care segments of the community also remains strong and as the need for medical services grow; new specialties become available, new physicians are attracted to the area and East Georgia Regional Medical Center continues to expand its services.

In March 2013, a new Veterans Administration Clinic opened in Statesboro. The Statesboro Primary Care Telehealth Outpatient Clinic was opened by the Charlie Norwood VA Medical Center in Augusta, GA. Once a veteran has seen a doctor at the Charlie Norwood VA Medical Center and has been qualified for telehealth, they can go to the Statesboro facility. The Statesboro facility offers checkups, diabetic eye screenings and mental health counseling. The exams include being seen by a registered nurse while a physician located in Augusta can hear and see the results through video teleconferencing.

The City will continue to focus on maintaining a healthy and expanding economic base supported by sound infrastructure in order to attract and retain quality employers. This expanding economic activity translates into growing needs for quality support services including improved transportation, water and sewer, natural gas, solid waste, and public safety services. To effectively respond to this growth and the increased demand for services the City will have to proactively plan in order to meet the challenges for financing major public works and utilities improvements. The funding initiatives in this proposed Budget attempt to address many of these growth challenges.

Further Economic Development Initiatives:

A 2007 SPLOST initiative approved by the voters in July, 2006 will provide the City with an estimated $21.7 million in funding for capital projects to be used to continue to invest in infrastructure while funding a scheduled preventative maintenance program for vehicles, facilities and equipment.

In November 2012, voters approved a 2013 SPLOST initiative that will provide the City with an estimated $33.6 million in funding for capital projects to be used to continue to invest in infrastructure while funding a scheduled preventative maintenance program for vehicles, facilities and equipment.

Statesboro Geographical Information System (StaGIS) was formed in FY 2012. This division of the Information Technology (IT) Department will ensure that all of the City's departments work in tandem to achieve their geospatial needs by reducing redundancy, increasing interoperability, and creating cross departmental solutions. For FY 2014, StaGIS will continue to mobile maps that display the City's information in an informative and effective way. StaGIS will also continue to gather a comprehensive inventory of all the City's infrastructures through the use of geospacial technology.

In FY 2013, the City hired a consultant to establish a comprehensive stormwater management program and to study funding mechanism for the program which would include a stormwater utility fund to prepare for forthcoming Environmental Porection Division (EPD) regulations. The regulations would require the City to address the following needs: (1) aging and undersized stormwater drainage system infrastructure; (2) reduce flooding, soil erosion and stormwater runoff; and (3) enable the City to meet current and future stormwater related regulatory compliance requirements. A Stormwater Utility would assign costs to parcels within the City that receive stormwater services in a more fair and equitable manner by charging fees based on the amount of stormwater runoff they generate and the services they receive. The Utility would function as a user based system similar to the City's other public utilities, and provide a consistent and stable revenue stream for implementing a comprehensive stormwater management program. With the creation of a Stormwater Utility, the cost burden associated with maintaining and expanding the City's stormwater system would be shifted away from the General Fund which has historically covered these expenditures. Depending on the outcome of the study a Stormwater Utility Fund may be implemented in July 2014.

In FY 2013, the City's Natural Gas Department started phase one of supplying compressed natural gas for equipment and vehicles by contracting with First Transit to purchase its Compressed Natural Gas Station and move it to a City site. A CNG station would consist of the compression and storage of equipment for the refueling of the City's Municipal fleet. To begin with, the City would start converting commercial garbage trucks and other heavy duty vehicles from gasoline/diesel to natural gas. The City could see a potential savings of up to 50% on fuel costs once the City's entire fleet is converted. Phase two would be to purchase a piece of land and build a second CNG station. The CNG station would be located on a site that would allow the City to offer CNG fueling to the public in the future. The City also plans to encourage other municipal fleet owners (i.e. Bulloch County Board of Commissioners and Bulloch County Board of Education) to participate. The City is researching possible grants to help offset the costs of this project.

The City has budgeted to upgrade approximately 13,000 water meters to a Flex Net Read system in FY 2013 and FY 2014. By upgrading all of the City's meters to Flex Net Read, the accuracy of the meters will improve, and the meters can be read at a central location. With the conversion, at least two Meter Reader positions will be changed to Water/Sewer Operator positions. The City should see a reduction in operating costs since the meters will no longer have to be physically read. At the same time, the Natural Gas Department will convert approximately 2,700 meters to the Net Flex Read system.

In FY 2013, the City of Statesboro and Bulloch County entered into an intergovernmental agreement for the City to expand water, sewer and natural gas infrastructure and facilities to Interstate 16

and U. S. Highway 301 South. Also included in this agreement is a one million gallon water tank to be located at this site. The County and Development Authority of Bulloch County acquired property for future industrial uses. The City will be responsible for providing sufficient water and sewer facilities for non-agricultural irrigation, potable water, fire protection and wastewater collection and treatment.

With each budget cycle the City continues to address the challenge of providing quality services to constituents with increasingly limited resources. The FY 2014 budget links developed organizational goals and objectives with the financial resources available to fund them. To accomplish the vision established by the Mayor and City Council the following goals have been developed for the City for FY 2014.

Main Goals

Goal: To actively engage and maintain transparency with the citizens of Statesboro.
Objectives:
1. Develop additional information inserts to accompany the utility bills as provided by various departments.
2. Develop brochures detailing City services.
3. Post more City information on the website, including press releases and the utilization of other social media outlets for dissemination of information to the public.

Goal: To provide efficient and effective services that will positively impact the quality of life for residents and business owners.
Objectives:
1. Publicize through GSU mailings to students and various media for customers the availability of online utility, property tax, and court fine payments.
2. Continue to stress fire prevention through annual inspections of businesses.
3. Continue to stress fire prevention through visits with school children in the public and private schools.
4. Continue to educate the public on the safe use of natural gas.
5. Continue to provide safe drinking water with no disruptions other than minor line repairs.
6. Continue to aggressively apprehend and prosecute offenders that commit physical assaults.
7. Continue to improve pedestrian safety by maintaining current sidewalks and providing additional sidewalks and safer crossings.

Goal: To develop and sustain economic development and investment in the community.
1. Continue to conduct Right Start Meetings with developers before they begin design so that they are clearly informed of our development guidelines and regulations.
2. Meet with developers and others on rezoning requests and variance requests so that they understand what a compatible use of that property would be.
3. Actively pursue annexation opportunities and creation of new retail and commercial development to enhance the tax base.
4. Continue to provide timely review of subdivision and site plans.
5. Provide consistency in interpretation and application of development ordinances.

Goal: To be proactive in the planning and development of critical infrastructure necessary for managed growth.
Objectives:

1. Continue to diligently inspect the installation of all developers' subdivision and commercial infrastructure that will be dedicated to the City for ownership and maintenance.
2. Continue to maintain the major drainage ditches and canals so that the system can convey heavy rains as designed.
3. Identify those areas within the City without natural gas service and provide installation.
4. Maintain GIS Systems of all City mapping needs including boundaries, utilities, rights of ways, easements, etc.
5. Create a Stormwater Management Program to address the City's ageing and undersized stormwater drainage system.

Goal: To work effectively with other local, state and federal agencies to benefit the citizenry.
Objectives:
1. Identify and publicize the names and locations of known pedophiles within Bulloch County
2. Contest the early parole of known drug dealers at State Parole Board hearings
3. Work with the DEA and the local Drug Task Force to increase the number of convictions and drug seizures by 10%.
4. Strengthen the City's partnership with Habitat for Humanity of Bulloch County, Inc. to encourage housing ownership options for all income levels.
5. Continue to work with Bulloch County to provide additional recycling opportunities.

Outside Agencies:

Three other agencies are affected by this Budget. The City renegotiated its contracts with the Statesboro Convention and Visitors Bureau (SCVB), the MainStreet/DSDA and the Statesboro Arts Council (SAC) to market the area for tourism. The new percentages of the Hotel/Motel Tax provided to each under these one-year contracts are 40% to the SCVB, 25% to the DSDA/MainStreet, and 35% to the SAC. These allocations will be made after a 5% transfer to the City for Administrative Costs and payment to Georgia Southern University's Shooting Sports Education Center.

Impact of the Capital Improvements on the Operating Budget:

The capital improvements process begins with all the departments turning in their requests for a six year period. The City Manager and Director of Finance review each project with the departments and discuss the priorities and funding based on revenue and expenditure (expense) projections. At the planning retreat, the capital improvement projects are presented to City Council, who may add, delete or change the list of priorities.

The capital improvements within this Budget proposal have differing affects on the operating side of the Budget. The street projects, for the most part, are realignments or added turning lanes and should not have any impact on the operating budget. The drainage system improvements are replacements of existing infrastructure, so they should not increase operating costs. The sidewalk projects will not require any real maintenance for at least ten years. The replacement sidewalks will reduce the amount of patching required from the operating budget.

The new residential subdivision and commercial development infrastructure (streets, drainage, sidewalks, water lines, sewer lines, and natural gas lines) that is dedicated to the City for ownership and maintenance will increase our operating costs over time. However, they generate tax base and utility

revenues to offset these costs. And, if properly constructed and inspected they should not require a lot of maintenance for about a decade.

The water and sewer line projects and the natural gas line projects will, over time, increase the number of miles of line maintained, but initially should require little maintenance. They should also provide the additional customer base to offset these operational costs. Consequently, the utility funds should be able to absorb these operational increases with no difficulty.

The equipment and vehicle purchases are all for routine replacement of older, worn out equipment that have outlived useful life. This will decrease the operating expenses to maintain these capital assets; however, this decrease will likely be offset by the increased cost to insure the newer vehicles and equipment.

Debt

The City of Statesboro's current long-term debt was issued for capital improvement projects that were too extensive to be financed from current revenue sources. The City of Statesboro will not use long-term debt to finance current ongoing operations of the City.

The City of Statesboro is governed by the State of Georgia restrictions on local government debt. The State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law" (State of Georgia Constitution, Article IX, Section V).

The City of Statesboro's debt limit is $59,267,321, 10% of the estimated total assessed value of $592,673,218. The City currently has no general obligation bonds. However, the City's total debt is $17,710,971. The General Fund has an outstanding capital lease for City Hall in the amount of $796,000. The Natural Gas Fund has one outstanding loan in the amount of $262,084. The City issued $15,040,000 in Water and Sewer Revenue Bonds to repay outstanding Georgia Environmental Facilities Authority Loans (GEFA), to refund an outstanding revenue bond, and to renovate and expand water and sewer lines. The City received an uninsured AA rating on these bonds. In addition to the Water and Sewer Bonds with a balance of $13,650,000, the City has $3,002,887 in three remaining GEFA loans.

Conclusion:

The City of Statesboro's FY 2014 operating and capital budgets exceed $51,633,010 (including transfers). This is a result of the needs of a growing City and funding the priorities established by the City Council to respond to those needs. With growth comes increased demand for services and infrastructure. We believe this budget addresses these demands in a fiscally responsive manner.

The FY 2014 budget as presented continues to provide these crucial services to a growing population while maintaining the current millage rate, one of the lowest in the state, at 6.358 mills. The City's primary enterprise funds, Water/Sewer and Natural Gas have operating budgets of $10,624,320 and $4,946,733 respectively. Our Capital Improvements Program presents a 6 year plan for the acquisition, expansion and maintenance of the City's major assets totaling $58.48 million. In the preparation of this

budget every effort has been made to continue to improve service levels, maintain a stable rate of taxation and improve the financial integrity of the City.

We would like to express appreciation to the department heads and their staffs for their participation and cooperation in preparing the FY 2014 Budget and Capital Improvements Plan. Every department made efforts to cut expenditures while pledging to continue to maintain exceptionally high levels of service to our citizens. I would also like to thank the members of the Finance Department for the numerous hours of staff time that have gone into the preparation of this budget. Each of these employees is to be commended for their work. The preparation of this year's Operating Budget and CIP was truly a team effort. Finally, we would like to say thank you to the Mayor and City Council for your input and support during this budget process.

Copies of the proposed Budget and Capital Improvements Program will be on file in the Director of Finance's Office beginning on June 1, 2013. Adoption of the Budget Resolution will be placed on the June 4, 2013 City Council agenda for consideration with an effective date of July 1, 2013, subject to any changes that the Mayor and City Council might make in its adoption.

Please let us know if we can provide any further information as you review this proposed Operating Budget and Capital Improvements Program.

Respectfully submitted,

Frank C. Parker, III
City Manager

Cindy S. West
Director of Finance

TAB 4

Summary Budget of All Funds

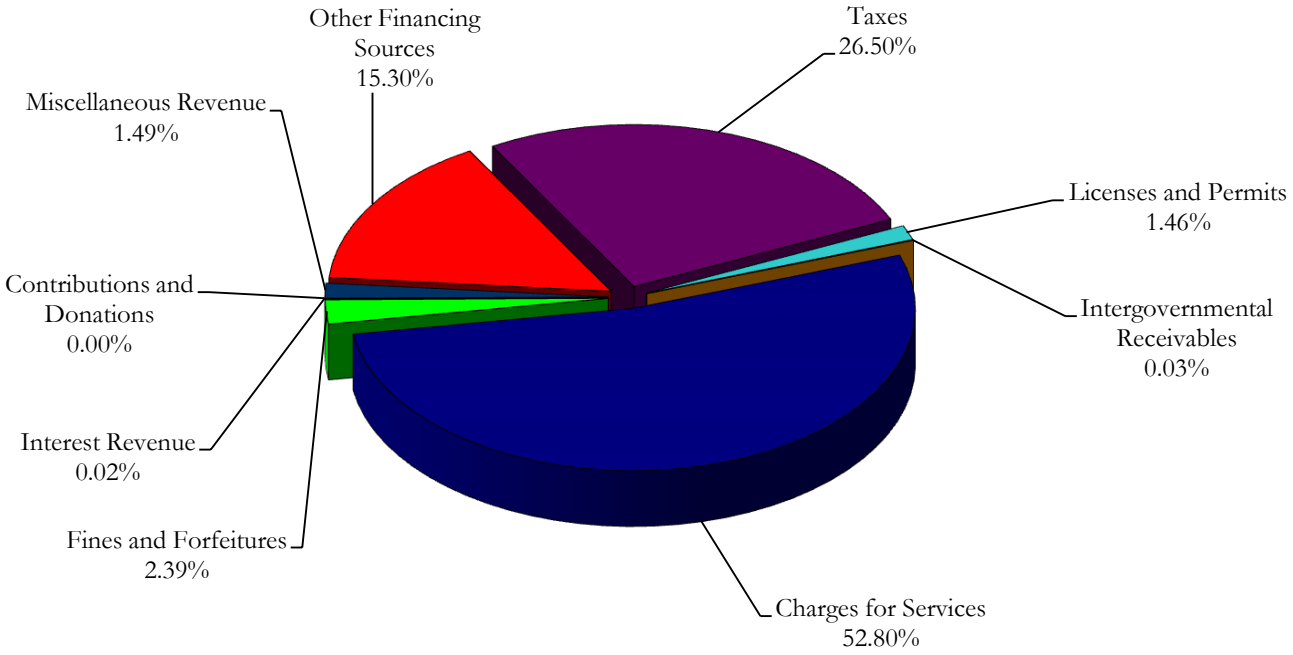
City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts on the next pages. Also included in this section are three-year budget spreadsheets (FY 2012 actual, FY 2013 budgeted and FY 2014 adopted budgets) for each of the fund categories.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

SUMMARY OF ALL FUNDS

REVENUES BY SOURCE



	Governmental Funds	Proprietary Funds	Total All Funds
Taxes	$ 13,588,793	$ -	$ 13,588,793
(Property Taxes; Motor Vehicle; Franchise Taxes; Beer, Wine & Liquor; Insurance Premium Taxes)			
Licenses and Permits	$ 747,100	$ -	$ 747,100
(Alcoholic Beverage; Business Licenses; Bank Licenses; Building Permits; Inspection Fees; Sign Permits)			
Intergovernmental Receivables	$ 17,414	$ -	$ 17,414
(Grants; SPLOST funds)			
Charges for Services	$ 2,408,674	$ 24,661,873	$ 27,070,547
(Court Costs; Water and Sewer Charges; Solid Waste Collection Fees; Solid Waste Disposal Tippage Fees; Fleet Charges)			
Fines and Forfeitures	$ 1,224,684	$ -	$ 1,224,684
(Municipal Court Fines; State and Federal Confiscated Funds)			
Interest Revenue	$ 10,000	$ 2,500	$ 12,500
(Interest Earned)			
Contributions and Donations	$ -	$ -	$ -
(Contributions and Donations from Private Sources)			
Miscellaneous Revenue	$ 29,800	$ 734,742	$ 764,542
(Rents and Royalties; Reimbursement from Damaged Property; Other (sale of pipe, scrap, concession revenue, sale of signs and posts))			
Other Financing Sources	$ 4,900,400	$ 2,946,666	$ 7,847,066
(Transfers in from Other Funds ; Sale of Assets; Sale of Land)			
TOTAL	**$ 22,926,865**	**$ 28,345,781**	**$ 51,272,646**

DESCRIPTION OF THE TOP 3 MAJOR REVENUE SOURCES

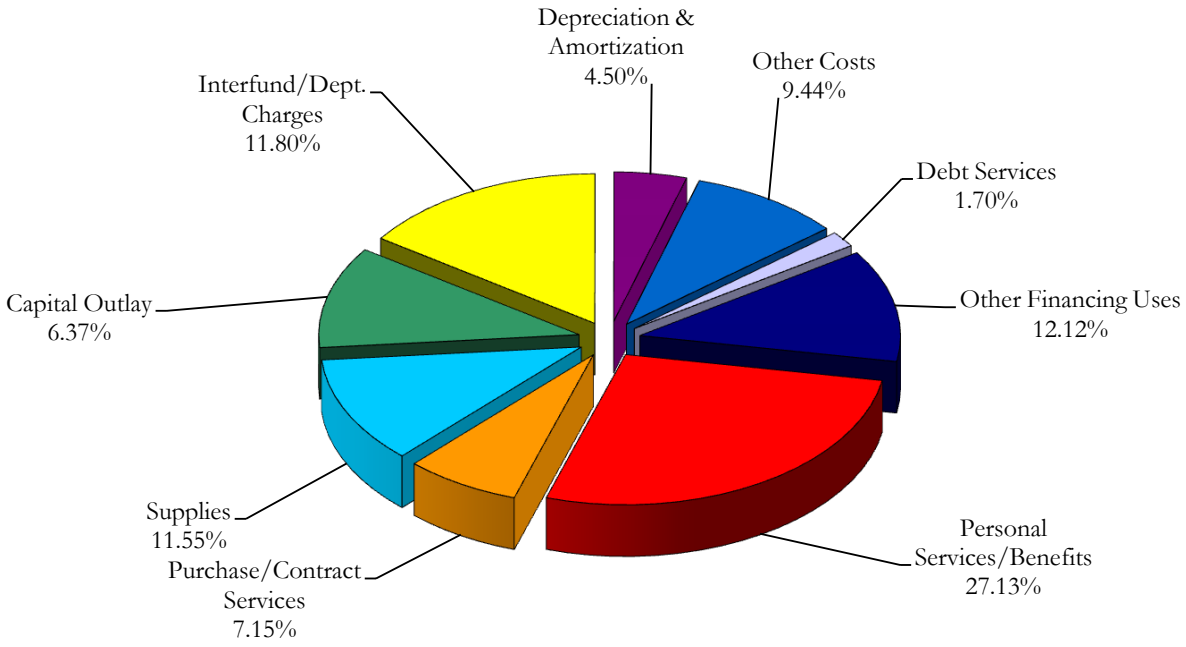
Charges for Services, fees collected for services provided, make up $27,070,547, or 52.8%, of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has five Enterprise Funds that charge for services. These charges are water and sewer sales, reclaimed water sales, natural gas sales, refuse collections fees and refuse disposal fees.

Taxes make up $13,588,793, or 26.5%, of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state.

Other financing sources make up $7,847,066, or 15.3%, of total revenue. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government's asset threshold.

SUMMARY OF ALL FUNDS

EXPENDITURES AND EXPENSES BY USE



	Governmental Funds	Proprietary Funds	Total All Funds
Personal Services/Benefits	$ 9,591,479	$ 4,418,688	$ 14,010,167
(Salaries; FICA; Retirement; Worker's Comp; Drug Screening)			
Purchase/Contract Services	$ 1,811,880	$ 1,881,904	$ 3,693,784
(Legal Fees; Engineering Fees; Repair & Maintenance of Vehicles, Equipment, Buildings/Grounds; Rentals; Insurance (other than benefits); Telephone/Cell Phones; Postage; Advertising; Printing & Binding; Travel & Education; Dues & Fees; Contract Labor)			
Supplies	$ 1,477,006	$ 4,487,404	$ 5,964,410
(Office Supplies; Uniforms; General Supplies, Electricity; Gasoline/Diesel; Food; Books/Periodicals; Small Tools & Equipment)			
Capital Outlay	$ 5,625,839	$ 53,600	$ 5,679,439
(Machinery; Furniture & Fixtures; Technology Equipment (computers, telephones, smartboards))			
Interfund/Dept. Charges	$ 1,945,697	$ 6,005,074	$ 7,950,771
(Self-funded Medical insurance; Life and Disability; Wellness Program)			
Depreciation & Amortization	$ -	$ 2,325,372	$ 2,325,372
(Depreciation and Amortization)			
Other Costs	$ 1,459,466	$ 3,414,592	$ 4,874,058
(Property Taxes; Bank Card Charges; Bad Debts; Solid Waste Disposal Fees)			
Debt Services	$ 176,473	$ 701,470	$ 877,943
(Repayment of long-term debts)			
Other Financing Uses	$ 2,875,066	$ 3,382,000	$ 6,257,066
(Transfers to Other Funds)			
TOTAL	**$ 24,962,906**	**$ 26,670,104**	**$ 51,633,010**

SUMMARY OF ALL FUNDS

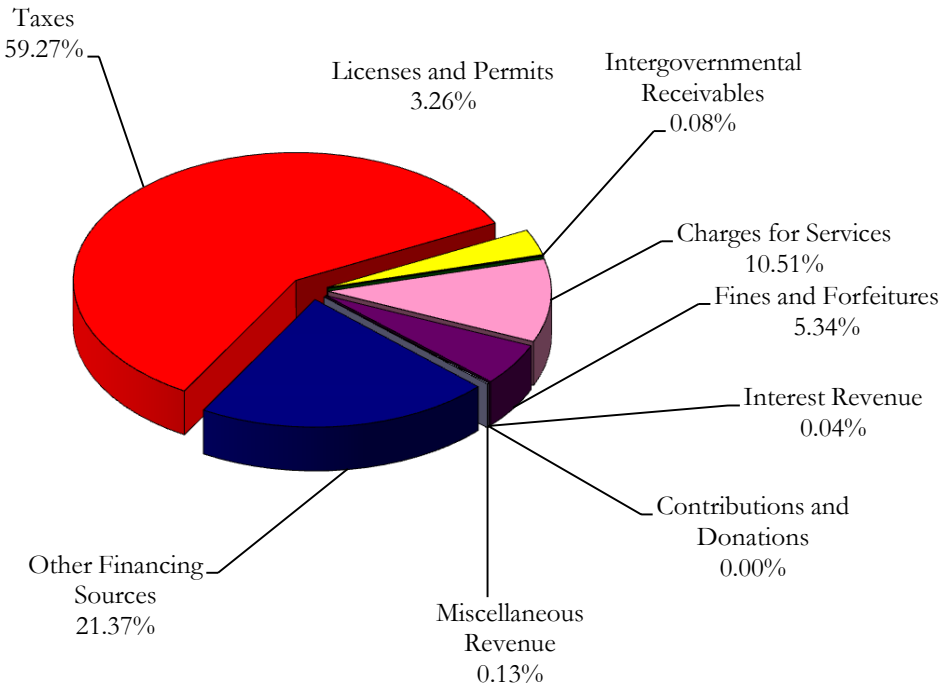
	Governmental Funds			Proprietary Funds		
	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:						
31 Taxes	$ 13,703,266	$ 15,397,056	$ 13,588,793	$ -	$ -	$ -
32 Licenses and Permits	$ 948,318	$ 1,013,795	$ 747,100	$ -	$ -	$ -
33 Intergovernmental Receivables	$ 371,009	$ 234,817	$ 17,414	$ -	$ -	$ -
34 Charges for Services	$ 1,904,699	$ 2,348,661	$ 2,408,674	$ 22,930,320	$ 23,761,115	$ 24,661,873
35 Fines and Forfeitures	$ 1,283,478	$ 1,364,684	$ 1,224,684	$ -	$ -	$ -
36 Interest Revenue	$ 9,327	$ -	$ 10,000	$ 26,000	$ 10,000	$ 2,500
37 Contributions and Donations	$ 350	$ 1,950	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 18,738	$ 21,800	$ 29,800	$ 953,107	$ 1,190,262	$ 734,742
Subtotal:	*$ 18,239,185*	*$ 20,382,763*	*$ 18,026,465*	*$ 23,909,427*	*$ 24,961,377*	*$ 25,399,115*
Other Financing Sources						
39 Other Financing Sources	$ 3,958,312	$ 4,379,202	$ 4,900,400	$ 1,889,378	$ 3,615,239	$ 2,946,666
Total Financial Sources	**$ 22,197,497**	**$ 24,761,965**	**$ 22,926,865**	**$ 25,798,805**	**$ 28,576,616**	**$ 28,345,781**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 8,238,083	$ 8,955,792	$ 9,591,479	$ 4,030,630	$ 4,411,897	$ 4,418,688
52 Purchase/Contract Services	$ 1,675,080	$ 1,902,243	$ 1,811,880	$ 1,589,300	$ 1,830,425	$ 1,881,904
53 Supplies	$ 1,514,406	$ 1,490,278	$ 1,477,006	$ 4,332,949	$ 4,292,845	$ 4,487,404
54 Capital Outlay	$ 1,461,989	$ 7,013,046	$ 5,625,839	$ 31,924	$ 58,150	$ 53,600
55 Interfund/Dept. Charges	$ 1,854,368	$ 1,916,041	$ 1,945,697	$ 5,997,400	$ 5,817,899	$ 6,005,074
56 Depreciation & Amortization	$ -	$ -	$ -	$ 2,216,529	$ 2,204,676	$ 2,325,372
57 Other Costs	$ 1,287,074	$ 1,253,704	$ 1,459,466	$ 3,020,056	$ 3,303,918	$ 3,414,592
Subtotal:	*$ 16,031,000*	*$ 22,531,104*	*$ 21,911,367*	*$ 21,218,788*	*$ 21,919,810*	*$ 22,586,634*
Non-Operating Expenses						
58 Debt Services	$ 239,558	$ 183,158	$ 176,473	$ 740,666	$ 718,102	$ 701,470
61 Other Financing Uses	$ 3,398,691	$ 1,610,250	$ 2,875,066	$ 2,548,692	$ 2,701,952	$ 3,382,000
Total Use of Resources	**$ 19,669,249**	**$ 24,324,512**	**$ 24,962,906**	**$ 24,508,146**	**$ 25,339,864**	**$ 26,670,104**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 2,528,248	$ 437,453	$ (2,036,041)	$ 1,290,659	$ 3,236,752	$ 1,675,677

SUMMARY OF ALL FUNDS

	Total 2012 Actual	2013 Budgeted	2014 Adopted
Revenues:			
31 Taxes	$ 13,703,266	$ 15,397,056	$ 13,588,793
32 Licenses and Permits	$ 948,318	$ 1,013,795	$ 747,100
33 Inter Governmental Receivables	$ 371,009	$ 234,817	$ 17,414
34 Charges for Services	$ 24,835,019	$ 26,109,776	$ 27,070,547
35 Fines and Forfeitures	$ 1,283,478	$ 1,364,684	$ 1,224,684
36 Interest Revenue	$ 35,327	$ 10,000	$ 12,500
37 Contributions and Donations	$ 350	$ 1,950	$ -
38 Miscellaneous Revenue	$ 971,845	$ 1,212,062	$ 764,542
Subtotal:	*$ 42,148,612*	*$ 45,344,140*	*$ 43,425,580*
Other Financing Sources			
39 Other Financing Sources	$ 5,847,690	$ 7,994,441	$ 7,847,066
Total Financial Sources	**$ 47,996,302**	**$ 53,338,581**	**$ 51,272,646**
Expenditures and Expenses:			
51 Personal Services/Benefits	$ 12,268,713	$ 13,367,689	$ 14,010,167
52 Purchase/Contract Services	$ 3,264,380	$ 3,732,668	$ 3,693,784
53 Supplies	$ 5,847,355	$ 5,783,123	$ 5,964,410
54 Capital Outlay (Minor)	$ 1,493,913	$ 7,071,196	$ 5,679,439
55 Interfund/Dept. Charges	$ 7,851,768	$ 7,733,940	$ 7,950,771
56 Depreciation & Amortizatin	$ 2,216,529	$ 2,204,676	$ 2,325,372
57 Other Costs	$ 4,307,130	$ 4,557,622	$ 4,874,058
Subtotal:	*$ 37,249,788*	*$ 44,450,914*	*$ 44,498,001*
Non-Operating Expenses			
58 Debt Services	$ 980,224	$ 901,260	$ 877,943
61 Other Financing Uses	$ 5,947,383	$ 4,312,202	$ 6,257,066
Total Use of Resources	**$ 44,177,395**	**$ 49,664,376**	**$ 51,633,010**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 3,818,907	$ 3,674,205	$ (360,364)

SUMMARY OF GOVERNMENTAL FUNDS

REVENUES BY SOURCE

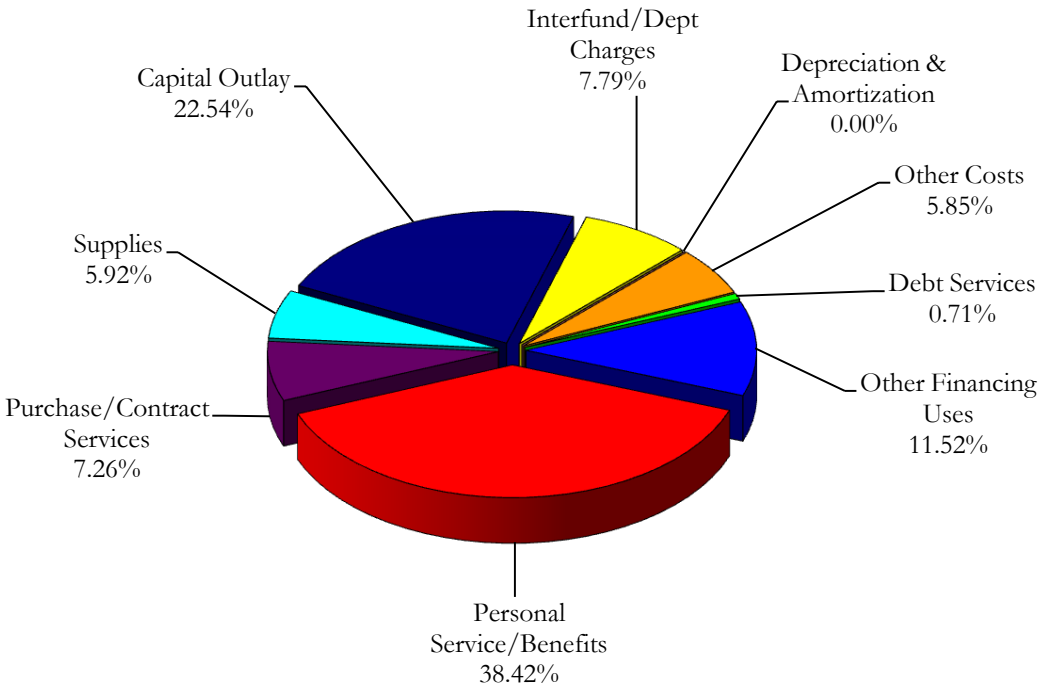


Taxes	$	13,588,793
Licenses and Permits	$	747,100
Intergovernmental Receivables	$	17,414
Charges for Services	$	2,408,674
Fines and Forfeitures	$	1,224,684
Interest Revenue	$	10,000
Contributions and Donations	$	-
Miscellaneous Revenue	$	29,800
Other Financing Sources	$	4,900,400
TOTAL	**$**	**22,926,865**

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Hotel/Motel Tax Fund, 2007 SPLOST Fund, 2013 SPLOST Fund, and Capital Improvements Fund

SUMMARY OF GOVERNMENTAL FUNDS

EXPENDITURES BY USE



Personal Service/Benefits	$	9,591,479
Purchase/Contract Services	$	1,811,880
Supplies	$	1,477,006
Capital Outlay	$	5,625,839
Interfund/Dept Charges	$	1,945,697
Depreciation & Amortization	$	-
Other Costs	$	1,459,466
Debt Services	$	176,473
Other Financing Uses	$	2,875,066
TOTAL	**$**	**24,962,906**

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Hotel/Motel Tax Fund, 2007 SPLOST Fund, 2013 SPLOST Fund, and Capital Improvements Fund

SUMMARY OF GOVERNMENTAL FUNDS

	100 General Fund			200 Special Revenue Funds		
	2012	2013	2014	2012	2013	2014
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ 8,002,568	$ 7,962,419	$ 7,949,000	$ 526,504	$ 575,000	$ 708,000
32 Licenses and Permits	$ 948,318	$ 1,013,795	$ 747,100	$ -	$ -	$ -
33 Intergovernmental Receivables	$ 12,859	$ -	$ -	$ 258,150	$ 134,817	$ 17,414
34 Charges for Services	$ 954,744	$ 1,027,814	$ 1,239,674	$ 949,955	$ 1,320,847	$ 1,169,000
35 Fines and Forfeitures	$ 1,171,508	$ 1,275,000	$ 1,120,000	$ 111,970	$ 89,684	$ 104,684
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ 1,200	$ -	$ 350	$ 750	$ -
38 Miscellaneous Revenue	$ 13,694	$ 21,700	$ 29,800	$ 5,044	$ 100	$ -
Subtotal:	*$ 11,103,691*	*$ 11,301,928*	*$ 11,085,574*	*$ 1,851,973*	*$ 2,121,198*	*$ 1,999,098*
Other Financing Sources						
39 Other Financing Sources	$ 2,387,024	$ 2,525,942	$ 2,573,400	$ 1,371,288	$ 1,592,760	$ 2,194,000
Total Financial Sources	**$ 13,490,715**	**$ 13,827,870**	**$ 13,658,974**	**$ 3,223,261**	**$ 3,713,958**	**$ 4,193,098**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 6,539,203	$ 6,834,334	$ 7,045,288	$ 1,698,880	$ 2,121,458	$ 2,546,191
52 Purch/Contract	$ 1,440,614	$ 1,623,642	$ 1,515,461	$ 234,466	$ 278,601	$ 296,419
53 Supplies	$ 1,233,552	$ 1,245,075	$ 1,243,836	$ 280,854	$ 245,203	$ 233,170
54 Capital Outlay	$ 33,859	$ 68,982	$ 69,680	$ 147,495	$ 83,069	$ 71,659
55 Interfund/Dept Chgs	$ 1,472,944	$ 1,520,551	$ 1,533,243	$ 381,424	$ 395,490	$ 412,454
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 730,326	$ 699,536	$ 630,816	$ 556,748	$ 554,168	$ 828,650
Subtotal:	*$ 11,450,498*	*$ 11,992,120*	*$ 12,038,324*	*$ 3,299,867*	*$ 3,677,989*	*$ 4,388,543*
Non-Operating Expenses						
58 Debt Services	$ 239,558	$ 183,158	$ 176,473	$ -	$ -	$ -
61 Other Financing Uses	$ 1,460,000	$ 1,581,500	$ 1,444,000	$ -	$ 28,750	$ 35,400
Total Use of Resources:	**$ 13,150,056**	**$ 13,756,778**	**$ 13,658,797**	**$ 3,299,867**	**$ 3,706,739**	**$ 4,423,943**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 340,659	$ 71,092	$ 177	$ (76,606)	$ 7,219	$ (230,845)

SUMMARY OF GOVERNMENTAL FUNDS

	300 Capital Project Funds			Total Governmental Funds		
	2012	2013	2014	2012	2013	2014
Revenues:	**Actual**	**Budgeted**	**Adopted**	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ 5,174,194	$ 6,859,637	$ 4,931,793	$ 13,703,266	$ 15,397,056	$ 13,588,793
32 Licenses and Permits	$ -	$ -	$ -	$ 948,318	$ 1,013,795	$ 747,100
33 Intergovernmental Receivables	$ 100,000	$ 100,000	$ -	$ 371,009	$ 234,817	$ 17,414
34 Charges for Services	$ -	$ -	$ -	$ 1,904,699	$ 2,348,661	$ 2,408,674
35 Fines and Forfeitures	$ -	$ -	$ -	$ 1,283,478	$ 1,364,684	$ 1,224,684
36 Interest Revenue	$ 9,327	$ -	$ 10,000	$ 9,327	$ -	$ 10,000
37 Contributions and Donations	$ -	$ -	$ -	$ 350	$ 1,950	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 18,738	$ 21,800	$ 29,800
Subtotal:	*$ 5,283,521*	*$ 6,959,637*	*$ 4,941,793*	*$ 18,239,185*	*$ 20,382,763*	*$ 18,026,465*
Other Financing Sources						
39 Other Financing Sources	$ 200,000	$ 260,500	$ 133,000	$ 3,958,312	$ 4,379,202	$ 4,900,400
Total Financial Sources	**$ 5,483,521**	**$ 7,220,137**	**$ 5,074,793**	**$ 22,197,497**	**$ 24,761,965**	**$ 22,926,865**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ 8,238,083	$ 8,955,792	$ 9,591,479
52 Purch/Contract	$ -	$ -	$ -	$ 1,675,080	$ 1,902,243	$ 1,811,880
53 Supplies	$ -	$ -	$ -	$ 1,514,406	$ 1,490,278	$ 1,477,006
54 Capital Outlay	$ 1,280,635	$ 6,860,995	$ 5,484,500	$ 1,461,989	$ 7,013,046	$ 5,625,839
55 Interfund/Dept Chgs	$ -	$ -	$ -	$ 1,854,368	$ 1,916,041	$ 1,945,697
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 1,287,074	$ 1,253,704	$ 1,459,466
Subtotal:	*$ 1,280,635*	*$ 6,860,995*	*$ 5,484,500*	*$ 16,031,000*	*$ 22,531,104*	*$ 21,911,367*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 239,558	$ 183,158	$ 176,473
61 Other Financing Uses	$ 1,938,691	$ -	$ 1,395,666	$ 3,398,691	$ 1,610,250	$ 2,875,066
Total Use of Resources:	**$ 3,219,326**	**$ 6,860,995**	**$ 6,880,166**	**$ 19,669,249**	**$ 24,324,512**	**$ 24,962,906**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 2,264,195	$ 359,142	$ (1,805,373)	$ 2,528,248	$ 437,453	$ (2,036,041)

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	100 General Fund			Special Revenue Funds 210 Confiscated Asset Fund		
	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:						
31 Taxes	$ 8,002,568	$ 7,962,419	$ 7,949,000	$ -	$ -	$ -
32 Licenses and Permits	$ 948,318	$ 1,013,795	$ 747,100	$ -	$ -	$ -
33 Intergovernmental Receivables	$ 12,859	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 954,744	$ 1,027,814	$ 1,239,674	$ -	$ -	$ -
35 Fines and Forfeitures	$ 1,171,508	$ 1,275,000	$ 1,120,000	$ 11,745	$ 29,684	$ 29,684
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ 1,200	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 13,694	$ 21,700	$ 29,800	$ -	$ -	$ -
Subtotal:	*$ 11,103,691*	*$ 11,301,928*	*$ 11,085,574*	*$ 11,745*	*$ 29,684*	*$ 29,684*
Other Financing Sources						
39 Other Financing Sources	$ 2,387,024	$ 2,525,942	$ 2,573,400	$ -	$ -	$ -
Total Financial Sources	**$ 13,490,715**	**$ 13,827,870**	**$ 13,658,974**	**$ 11,745**	**$ 29,684**	**$ 29,684**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 6,539,203	$ 6,834,334	$ 7,045,288	$ -	$ -	$ -
52 Purchase/Contract Services	$ 1,440,614	$ 1,623,642	$ 1,515,461	$ -	$ -	$ -
53 Supplies	$ 1,233,552	$ 1,245,075	$ 1,243,836	$ 13,959	$ 7,500	$ 7,500
54 Capital Outlay (Minor)	$ 33,859	$ 68,982	$ 69,680	$ 32,609	$ 14,500	$ 14,500
55 Interfund/Dept. Charges	$ 1,472,944	$ 1,520,551	$ 1,533,243	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 730,326	$ 699,536	$ 630,816	$ -	$ -	$ -
Subtotal:	*$ 11,450,498*	*$ 11,992,120*	*$ 12,038,324*	*$ 46,568*	*$ 22,000*	*$ 22,000*
Non-Operating Expenses						
58 Debt Services	$ 239,558	$ 183,158	$ 176,473	$ -	$ -	$ -
61 Other Financing Uses	$ 1,460,000	$ 1,581,500	$ 1,444,000	$ -	$ -	$ -
Total Use of Resources	**$ 13,150,056**	**$ 13,756,778**	**$ 13,658,797**	**$ 46,568**	**$ 22,000**	**$ 22,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 340,659	$ 71,092	$ 177	$ (34,823)	$ 7,684	$ 7,684

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	221			224		
	Community Development Housing			US Department of Justice Grant Fund		
	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ 100,225	$ 60,000	$ 75,000
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 5,000	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 5,000*	*$ -*	*$ -*	*$ 100,225*	*$ 60,000*	*$ 75,000*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 5,000**	**$ -**	**$ -**	**$ 100,225**	**$ 60,000**	**$ 75,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 4,707	$ 540	$ 3,000
52 Purchase/Contract Services	$ -	$ -	$ -	$ 512	$ 5,042	$ 5,000
53 Supplies	$ -	$ -	$ -	$ 21,834	$ 18,500	$ 25,500
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ 20,712	$ 56,469	$ 30,500
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 3,385	$ 2,418	$ 11,000
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 51,150*	*$ 82,969*	*$ 75,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ -**	**$ -**	**$ -**	**$ 51,150**	**$ 82,969**	**$ 75,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 5,000	$ -	$ -	$ 49,075	$ (22,969)	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	250 Multiple Grant Fund			270 Statesboro Fire Service Fund		
	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ 258,150	$ 134,817	$ 17,414	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ 858,390	$ 1,225,847	$ 1,085,000
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ 350	$ 750	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 44	$ 100	$ -
Subtotal:	*$ 258,150*	*$ 134,817*	*$ 17,414*	*$ 858,784*	*$ 1,226,697*	*$ 1,085,000*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ 1,371,288	$ 1,592,760	$ 2,194,000
Total Financial Sources	**$ 258,150**	**$ 134,817**	**$ 17,414**	**$ 2,230,072**	**$ 2,819,457**	**$ 3,279,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 121,604	$ 94,544	$ 12,265	$ 1,572,569	$ 2,026,374	$ 2,530,926
52 Purchase/Contract Services	$ -	$ -	$ -	$ 161,824	$ 206,423	$ 208,979
53 Supplies	$ 99,948	$ 27,888	$ 3,500	$ 145,113	$ 191,315	$ 196,670
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ 84,726	$ 5,000	$ 26,659
55 Interfund/Dept. Charges	$ 17,638	$ 12,385	$ 1,649	$ 363,786	$ 383,105	$ 410,805
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 18,960	$ -	$ -	$ 7,900	$ 5,500	$ 5,050
Subtotal:	*$ 258,150*	*$ 134,817*	*$ 17,414*	*$ 2,335,918*	*$ 2,817,717*	*$ 3,379,089*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 258,150**	**$ 134,817**	**$ 17,414**	**$ 2,335,918**	**$ 2,817,717**	**$ 3,379,089**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ -	$ -	$ (105,846)	$ 1,740	$ (100,089)

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	275 Hotel/Motel Fund			286 Technology Fund		
	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:						
31 Taxes	$ 526,504	$ 575,000	$ 708,000	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ 91,565	$ 95,000	$ 84,000
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 526,504*	*$ 575,000*	*$ 708,000*	*$ 91,565*	*$ 95,000*	*$ 84,000*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 526,504**	**$ 575,000**	**$ 708,000**	**$ 91,565**	**$ 95,000**	**$ 84,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ 72,130	$ 67,136	$ 82,440
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ -	$ -	$ -	$ 9,448	$ 7,100	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 526,503	$ 546,250	$ 812,600	$ -	$ -	$ -
Subtotal:	*$ 526,503*	*$ 546,250*	*$ 812,600*	*$ 81,578*	*$ 74,236*	*$ 82,440*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ 28,750	$ 35,400	$ -	$ -	$ -
Total Use of Resources	**$ 526,503**	**$ 575,000**	**$ 848,000**	**$ 81,578**	**$ 74,236**	**$ 82,440**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1	$ -	$ (140,000)	$ 9,987	$ 20,764	$ 1,560

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

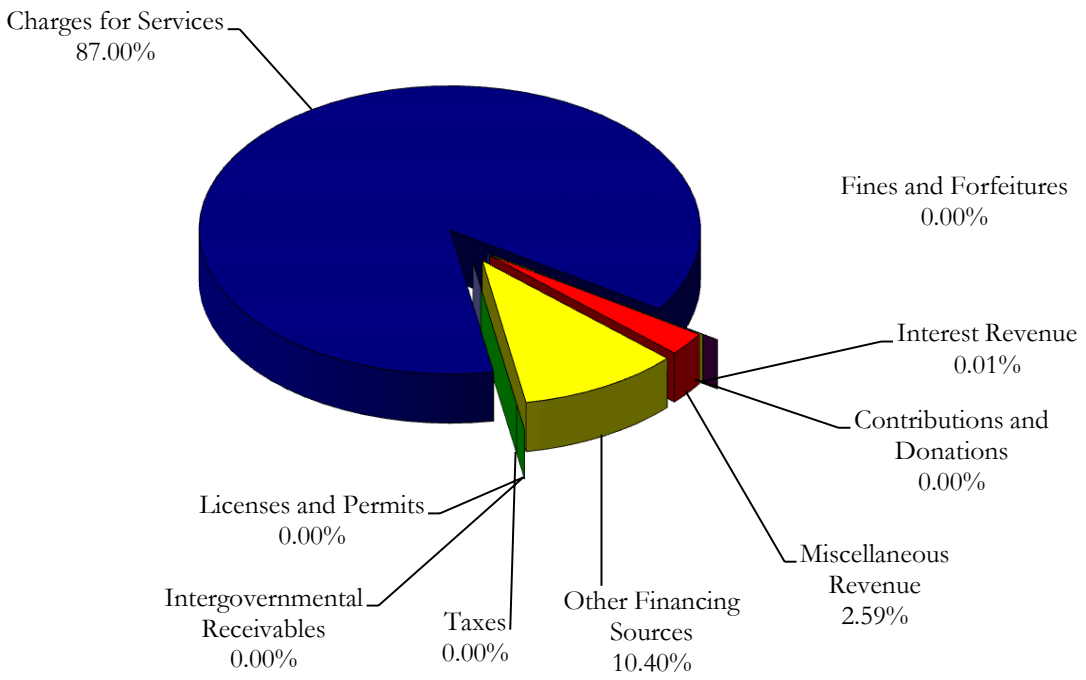
	Capital Projects Funds					
	322 2007 SPLOST Fund			323 2013 SPLOST Fund		
	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:						
31 Taxes	$ 5,174,194	$ 6,859,637	$ 1,296,159	$ -	$ -	$ 3,635,634
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 9,327	$ -	$ 10,000	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 5,183,521*	*$ 6,859,637*	*$ 1,306,159*	*$ -*	*$ -*	*$ 3,635,634*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 5,183,521**	**$ 6,859,637**	**$ 1,306,159**	**$ -**	**$ -**	**$ 3,635,634**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ 1,009,635	$ 6,333,991	$ 2,890,000	$ -	$ -	$ 2,475,000
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 1,009,635*	*$ 6,333,991*	*$ 2,890,000*	*$ -*	*$ -*	*$ 2,475,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 1,938,691	$ -	$ 291,666	$ -	$ -	$ 1,104,000
Total Use of Resources	**$ 2,948,326**	**$ 6,333,991**	**$ 3,181,666**	**$ -**	**$ -**	**$ 3,579,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 2,235,195	$ 525,646	$ (1,875,507)	$ -	$ -	$ 56,634

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Captial Projects Funds 350 Capital Improvements Program Fund			Governmental Totals Total Governmental Funds		
	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ 13,703,266	$ 15,397,056	$ 13,588,793
32 Licenses and Permits	$ -	$ -	$ -	$ 948,318	$ 1,013,795	$ 747,100
33 Intergovernmental Receivables	$ 100,000	$ 100,000	$ -	$ 371,009	$ 234,817	$ 17,414
34 Charges for Services	$ -	$ -	$ -	$ 1,904,699	$ 2,348,661	$ 2,408,674
35 Fines and Forfeitures	$ -	$ -	$ -	$ 1,283,478	$ 1,364,684	$ 1,224,684
36 Interest Revenue	$ -	$ -	$ -	$ 9,327	$ -	$ 10,000
37 Contributions and Donations	$ -	$ -	$ -	$ 350	$ 1,950	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 18,738	$ 21,800	$ 29,800
Subtotal:	*$ 100,000*	*$ 100,000*	*$ -*	*$ 18,239,185*	*$ 20,382,763*	*$ 18,026,465*
Other Financing Sources						
39 Other Financing Sources	$ 200,000	$ 260,500	$ 133,000	$ 3,958,312	$ 4,379,202	$ 4,900,400
Total Financial Sources	**$ 300,000**	**$ 360,500**	**$ 133,000**	**$ 22,197,498**	**$ 24,761,965**	**$ 22,926,865**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 8,238,083	$ 8,955,792	$ 9,591,479
52 Purchase/Contract Services	$ -	$ -	$ -	$ 1,675,080	$ 1,902,243	$ 1,811,880
53 Supplies	$ -	$ -	$ -	$ 1,514,406	$ 1,490,278	$ 1,477,006
54 Capital Outlay	$ 271,000	$ 527,004	$ 119,500	$ 1,461,989	$ 7,013,046	$ 5,625,839
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ 1,854,368	$ 1,916,041	$ 1,945,697
56 Depreciation & Amortizatin	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 1,287,074	$ 1,253,704	$ 1,459,466
Subtotal:	*$ 271,000*	*$ 527,004*	*$ 119,500*	*$ 16,031,000*	*$ 22,531,104*	*$ 21,911,367*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 239,558	$ 183,158	$ 176,473
61 Other Financing Uses	$ -	$ -	$ -	$ 3,398,691	$ 1,610,250	$ 2,875,066
Total Use of Resources	**$ 271,000**	**$ 527,004**	**$ 119,500**	**$ 19,669,249**	**$ 24,324,512**	**$ 24,962,906**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 29,000	$ (166,504)	$ 13,500	$ 2,528,249	$ 437,453	$ (2,036,041)

SUMMARY OF PROPRIETARY FUNDS

REVENUES BY SOURCE

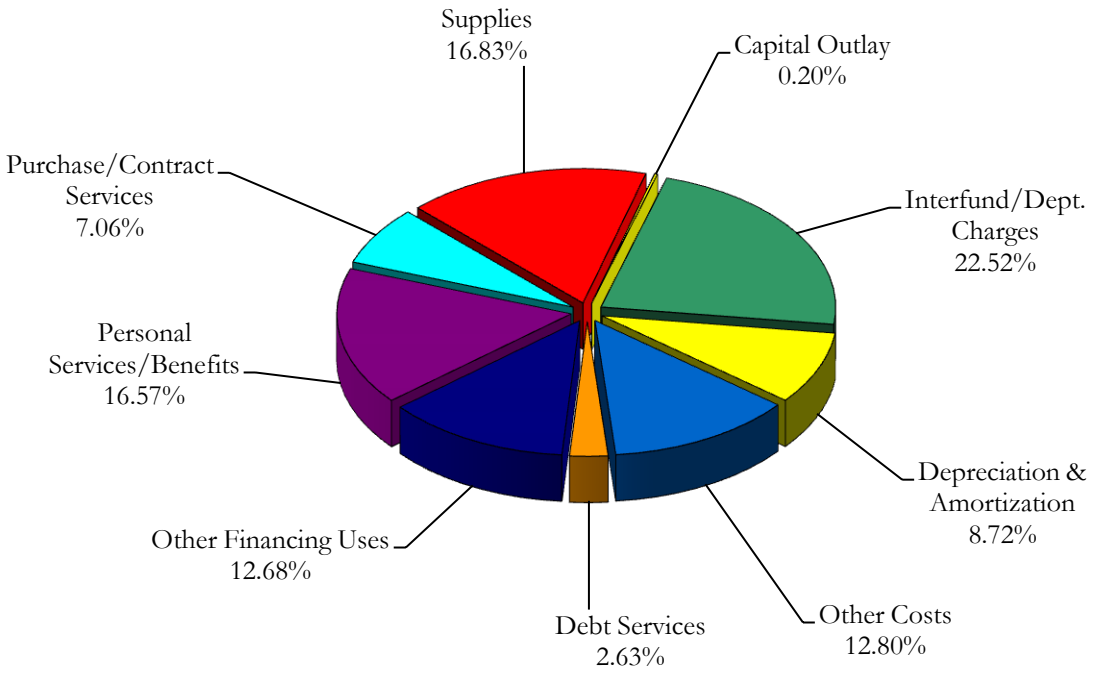


Taxes	$	-
Licenses and Permits	$	-
Intergovernmental Receivables	$	-
Charges for Services	$	24,661,873
Fines and Forfeitures	$	-
Interest Revenue	$	2,500
Contributions and Donations	$	-
Miscellaneous Revenue	$	734,742
Other Financing Sources	$	2,946,666
TOTAL	**$**	**28,345,781**

Proprietary Funds Include: Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Worker's Compensation Fund, and Wellness Program Fund

SUMMARY OF PROPRIETARY FUNDS

EXPENSES BY SOURCE AND USE



Personal Services/Benefits	$	4,418,688
Purchase/Contract Services	$	1,881,904
Supplies	$	4,487,404
Capital Outlay	$	53,600
Interfund/Dept. Charges	$	6,005,074
Depreciation & Amortization	$	2,325,372
Other Costs	$	3,414,592
Debt Services	$	701,470
Other Financing Uses	$	3,382,000
TOTAL	**$**	**26,670,104**

Proprietary Funds Include: Water and Sewer Fund, Reclaimed Water Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Worker's Compensation Fund, and Wellness Program Fund.

SUMMARY OF PROPRIETARY FUNDS

	500 Enterprise Funds			600 Internal Service Funds		
	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 18,214,644	$ 19,133,309	$ 19,909,585	$ 4,715,676	$ 4,627,806	$ 4,752,288
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 26,000	$ 10,000	$ 2,500	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 951,270	$ 1,190,262	$ 734,742	$ 1,837	$ -	$ -
Subtotal:	*$ 19,191,914*	*$ 20,333,571*	*$ 20,646,827*	*$ 4,717,513*	*$ 4,627,806*	*$ 4,752,288*
Other Financing Sources						
39 Other Financing Sources	$ 1,888,711	$ 3,540,239	$ 2,871,666	$ 667	$ 75,000	$ 75,000
Total Financial Sources	**$ 21,080,625**	**$ 23,873,810**	**$ 23,518,493**	**$ 4,718,180**	**$ 4,702,806**	**$ 4,827,288**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 3,733,147	$ 4,109,018	$ 4,123,694	$ 297,483	$ 302,879	$ 294,994
52 Purchase/Contract Services	$ 1,465,658	$ 1,464,857	$ 1,528,904	$ 123,642	$ 365,568	$ 353,000
53 Supplies	$ 4,284,531	$ 4,237,845	$ 4,441,304	$ 48,418	$ 55,000	$ 46,100
54 Capital Outlay (Minor)	$ 31,582	$ 43,700	$ 39,150	$ 342	$ 14,450	$ 14,450
55 Interfund/Dept. Charges	$ 1,741,052	$ 1,943,906	$ 1,948,882	$ 4,256,348	$ 3,873,993	$ 4,056,192
56 Depreciation & Amortizatin	$ 2,203,644	$ 2,188,285	$ 2,308,981	$ 12,885	$ 16,391	$ 16,391
57 Other Costs	$ 3,018,971	$ 3,300,118	$ 3,410,392	$ 1,085	$ 3,800	$ 4,200
Subtotal:	*$ 16,478,585*	*$ 17,287,729*	*$ 17,801,307*	*$ 4,740,203*	*$ 4,632,081*	*$ 4,785,327*
Non-Operating Expenses						
58 Debt Services	$ 740,666	$ 718,102	$ 701,470	$ -	$ -	$ -
61 Other Financing Uses	$ 2,548,692	$ 2,701,952	$ 3,382,000	$ -	$ -	$ -
Total Use of Resources	**$ 19,767,943**	**$ 20,707,783**	**$ 21,884,777**	**$ 4,740,203**	**$ 4,632,081**	**$ 4,785,327**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1,312,682	$ 3,166,027	$ 1,633,716	$ (22,023)	$ 70,725	$ 41,961

SUMMARY OF PROPRIETARY FUNDS

	Total Proprietary Funds		
	2012 Actual	2013 Budgeted	2014 Adopted
Revenues:			
31 Taxes	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -
33 Intergovernmental Receivables	$ -	$ -	$ -
34 Charges for Services	$ 22,930,320	$ 23,761,115	$ 24,661,873
35 Fines and Forfeitures	$ -	$ -	$ -
36 Interest Revenue	$ 26,000	$ 10,000	$ 2,500
37 Contributions and Donations	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 953,107	$ 1,190,262	$ 734,742
Subtotal:	*$ 23,909,427*	*$ 24,961,377*	*$ 25,399,115*
Other Financing Sources			
39 Other Financing Sources	$ 1,889,378	$ 3,615,239	$ 2,946,666
Total Financial Sources	**$ 25,798,805**	**$ 28,576,616**	**$ 28,345,781**
Expenditures and Expenses:			
51 Personal Services/Benefits	$ 4,030,630	$ 4,411,897	$ 4,418,688
52 Purchase/Contract Services	$ 1,589,300	$ 1,830,425	$ 1,881,904
53 Supplies	$ 4,332,949	$ 4,292,845	$ 4,487,404
54 Capital Outlay (Minor)	$ 31,924	$ 58,150	$ 53,600
55 Interfund/Dept. Charges	$ 5,997,400	$ 5,817,899	$ 6,005,074
56 Depreciation & Amortizatin	$ 2,216,529	$ 2,204,676	$ 2,325,372
57 Other Costs	$ 3,020,056	$ 3,303,918	$ 3,414,592
Subtotal:	*$ 21,218,788*	*$ 21,919,810*	*$ 22,586,634*
Non-Operating Expenses			
58 Debt Services	$ 740,666	$ 718,102	$ 701,470
61 Other Financing Uses	$ 2,548,692	$ 2,701,952	$ 3,382,000
Total Use of Resources	**$ 24,508,146**	**$ 25,339,864**	**$ 26,670,104**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1,290,659	$ 3,236,752	$ 1,675,677

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	505 Water and Sewer Fund			506 Reclaimed Water Fund		
Revenues:	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 8,498,307	$ 9,403,657	$ 9,616,752	$ 26,149	$ 50,000	$ 62,352
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 26,000	$ 10,000	$ 2,500	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 720,158	$ 982,762	$ 528,242	$ -	$ -	$ -
Subtotal:	*$ 9,244,465*	*$ 10,396,419*	*$ 10,147,494*	*$ 26,149*	*$ 50,000*	*$ 62,352*
Other Financing Sources						
39 Other Financing Sources	$ 358,109	$ 2,353,575	$ 1,250,000	$ 574	$ -	$ -
Total Financial Sources	**$ 9,602,574**	**$ 12,749,994**	**$ 11,397,494**	**$ 26,723**	**$ 50,000**	**$ 62,352**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 2,395,924	$ 2,651,199	$ 2,608,711	$ -	$ -	$ -
52 Purch/Contract	$ 607,859	$ 783,064	$ 823,880	$ 139	$ 5,000	$ 15,400
53 Supplies	$ 1,227,201	$ 1,329,877	$ 1,356,750	$ 8,625	$ 18,400	$ 29,000
54 Capital Outlay	$ 16,513	$ 29,250	$ 24,700	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 1,301,619	$ 1,549,607	$ 1,525,225	$ -	$ -	$ -
56 Deprec & Amort	$ 1,645,744	$ 1,671,900	$ 1,712,509	$ 12,574	$ -	$ 12,574
57 Other Costs	$ 215,087	$ 247,910	$ 236,650	$ 23	$ -	$ -
Subtotal:	*$ 7,409,947*	*$ 8,262,807*	*$ 8,288,425*	*$ 21,361*	*$ 23,400*	*$ 56,974*
Non-Operating Expenses						
58 Debt Services	$ 731,777	$ 709,032	$ 693,895	$ -	$ -	$ -
61 Other Financing Uses	$ 888,118	$ 1,019,952	$ 1,642,000	$ 574	$ -	$ -
Total Use of Resources:	**$ 9,029,842**	**$ 9,991,791**	**$ 10,624,320**	**$ 21,935**	**$ 23,400**	**$ 56,974**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 572,732	$ 2,758,203	$ 773,174	$ 4,788	$ 26,600	$ 5,378

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	515 Natural Gas Fund			541 Solid Waste Collection		
Revenues:	2012 Actual	2013 Budgeted	2014 Adopted	2012 Actual	2013 Budgeted	2014 Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 4,825,616	$ 4,590,615	$ 5,034,381	$ 2,900,086	$ 3,094,570	$ 3,170,800
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 231,112	$ 207,500	$ 206,500	$ -	$ -	$ -
Subtotal:	*$ 5,056,728*	*$ 4,798,115*	*$ 5,240,881*	*$ 2,900,086*	*$ 3,094,570*	*$ 3,170,800*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ 150,000	$ 363,361	$ 20,000	$ -
Total Financial Sources	**$ 5,056,728**	**$ 4,798,115**	**$ 5,390,881**	**$ 3,263,447**	**$ 3,114,570**	**$ 3,170,800**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 411,380	$ 413,739	$ 414,351	$ 619,006	$ 721,921	$ 792,670
52 Purch/Contract	$ 146,253	$ 121,031	$ 134,374	$ 336,797	$ 288,337	$ 279,100
53 Supplies	$ 2,827,348	$ 2,629,418	$ 2,815,154	$ 158,081	$ 183,350	$ 177,400
54 Capital Outlay	$ 12,206	$ 12,050	$ 12,050	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 169,167	$ 155,366	$ 159,768	$ 172,878	$ 150,996	$ 176,033
56 Deprec & Amort	$ 124,119	$ 123,992	$ 132,119	$ 210,481	$ 170,614	$ 230,000
57 Other Costs	$ 283,277	$ 336,708	$ 371,342	$ 691,128	$ 596,350	$ 699,250
Subtotal:	*$ 3,973,750*	*$ 3,792,304*	*$ 4,039,158*	*$ 2,188,371*	*$ 2,111,568*	*$ 2,354,453*
Non-Operating Expenses						
58 Debt Services	$ 8,889	$ 9,070	$ 7,575	$ -	$ -	$ -
61 Other Financing Uses	$ 925,000	$ 900,000	$ 900,000	$ 543,000	$ 568,000	$ 600,000
Total Use of Resources:	**$ 4,907,639**	**$ 4,701,374**	**$ 4,946,733**	**$ 2,731,371**	**$ 2,679,568**	**$ 2,954,453**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 149,089	$ 96,741	$ 444,148	$ 532,076	$ 435,002	$ 216,347

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds 542 Solid Waste Disposal			Internal Service Funds 601 Benefits Insurance Fund		
Revenues:	**2012 Actual**	**2013 Budgeted**	**2014 Adopted**	**2012 Actual**	**2013 Budgeted**	**2014 Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 1,964,486	$ 1,994,467	$ 2,025,300	$ 3,751,899	$ 3,666,938	$ 3,845,021
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 66	$ -	$ -
Subtotal:	*$ 1,964,486*	*$ 1,994,467*	*$ 2,025,300*	*$ 3,751,965*	*$ 3,666,938*	*$ 3,845,021*
Other Financing Sources						
39 Other Financing Sources	$ 1,166,667	$ 1,166,664	$ 1,471,666	$ -	$ -	$ -
Total Financial Sources	**$ 3,131,153**	**$ 3,161,131**	**$ 3,496,966**	**$ 3,751,965**	**$ 3,666,938**	**$ 3,845,021**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 306,837	$ 322,159	$ 307,962	$ -	$ -	$ -
52 Purch/Contract	$ 374,610	$ 267,425	$ 276,150	$ -	$ 171,776	$ 165,000
53 Supplies	$ 63,276	$ 76,800	$ 63,000	$ -	$ -	$ -
54 Capital Outlay	$ 2,863	$ 2,400	$ 2,400	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 97,388	$ 87,937	$ 87,856	$ 3,889,534	$ 3,495,162	$ 3,680,021
56 Deprec & Amort	$ 210,726	$ 221,779	$ 221,779	$ -	$ -	$ -
57 Other Costs	$ 1,829,456	$ 2,119,150	$ 2,103,150	$ -	$ -	$ -
Subtotal:	*$ 2,885,156*	*$ 3,097,650*	*$ 3,062,297*	*$ 3,889,534*	*$ 3,666,938*	*$ 3,845,021*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 192,000	$ 214,000	$ 240,000	$ -	$ -	$ -
Total Use of Resources:	**$ 3,077,156**	**$ 3,311,650**	**$ 3,302,297**	**$ 3,889,534**	**$ 3,666,938**	**$ 3,845,021**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 53,997	$ (150,519)	$ 194,669	$ (137,569)	$ -	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Internal Service Funds					
	602			603		
	Fleet Management Fund			Worker's Comp. Fund		
	2012	2013	2014	2012	2013	2014
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 553,078	$ 613,543	$ 567,000	$ 410,699	$ 325,325	$ 318,187
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 1,771	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 554,849*	*$ 613,543*	*$ 567,000*	*$ 410,699*	*$ 325,325*	*$ 318,187*
Other Financing Sources						
39 Other Financing Sources	$ 667	$ 75,000	$ 75,000	$ -	$ -	$ -
Total Financial Sources	**$ 555,516**	**$ 688,543**	**$ 642,000**	**$ 410,699**	**$ 325,325**	**$ 318,187**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 297,483	$ 302,879	$ 294,994	$ -	$ -	$ -
52 Purch/Contract	$ 123,642	$ 188,892	$ 183,100	$ -	$ -	$ -
53 Supplies	$ 48,418	$ 55,000	$ 46,100	$ -	$ -	$ -
54 Capital Outlay	$ 342	$ -	$ -	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 71,033	$ 66,620	$ 66,532	$ 295,781	$ 312,211	$ 309,639
56 Deprec & Amort	$ 12,885	$ 16,391	$ 16,391	$ -	$ -	$ -
57 Other Costs	$ 1,085	$ 1,150	$ 1,550	$ -	$ -	$ -
Subtotal:	*$ 554,888*	*$ 630,932*	*$ 608,667*	*$ 295,781*	*$ 312,211*	*$ 309,639*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources:	**$ 554,888**	**$ 630,932**	**$ 608,667**	**$ 295,781**	**$ 312,211**	**$ 309,639**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 628	$ 57,611	$ 33,333	$ 114,918	$ 13,114	$ 8,548

SUMMARY OF PROPRIETARY FUNDS

	604 Wellness Program			Total Proprietary Funds		
	2012	2013	2014	2012	2013	2014
Revenues:	**Actual**	**Budgeted**	**Adopted**	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Receivables	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ 22,000	$ 22,080	$ 22,930,320	$ 23,761,115	$ 24,661,873
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ 26,000	$ 10,000	$ 2,500
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 953,107	$ 1,190,262	$ 734,742
Subtotal:	*$ -*	*$ 22,000*	*$ 22,080*	*$ 23,909,427*	*$ 24,961,377*	*$ 25,399,115*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ 1,889,378	$ 3,615,239	$ 2,946,666
Total Financial Sources	**$ -**	**$ 22,000**	**$ 22,080**	**$ 25,798,805**	**$ 28,576,616**	**$ 28,345,781**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ 4,030,630	$ 4,411,897	$ 4,418,688
52 Purch/Contract	$ -	$ 4,900	$ 4,900	$ 1,589,300	$ 1,830,425	$ 1,881,904
53 Supplies	$ -	$ -	$ -	$ 4,332,949	$ 4,292,845	$ 4,487,404
54 Capital Outlay	$ -	$ 14,450	$ 14,450	$ 31,924	$ 58,150	$ 53,600
55 Interfund/Dept Chgs	$ -	$ -	$ -	$ 5,997,400	$ 5,817,899	$ 6,005,074
56 Deprec & Amort	$ -	$ -	$ -	$ 2,216,529	$ 2,204,676	$ 2,325,372
57 Other Costs	$ -	$ 2,650	$ 2,650	$ 3,020,056	$ 3,303,918	$ 3,414,592
Subtotal:	*$ -*	*$ 22,000*	*$ 22,000*	*$ 21,218,788*	*$ 21,919,810*	*$ 22,586,634*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 740,666	$ 718,102	$ 701,470
61 Other Financing Uses	$ -	$ -	$ -	$ 2,548,692	$ 2,701,952	$ 3,382,000
Total Use of Resources:	**$ -**	**$ 22,000**	**$ 22,000**	**$ 24,508,146**	**$ 25,339,864**	**$ 26,670,104**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ -	$ 80	$ 1,290,659	$ 3,236,752	$ 1,675,677

CITY OF STATESBORO, GEORGIA
FY 2014 BUDGET SUMMARY AND RESERVE TARGETS

	100 General Fund	210 Confiscated Assets Fund	221 CDBG Housing Trust Fund
Unreserved Fund Balance	**$ 577,404**	**$ 65,712**	**$ -**
Working Capital (6/13 Estimated)			
Revenues	$ 11,085,574	$ 29,684	$ -
Transfers In	$ 2,567,400		
Expenditures or Operating Expenses	$ (12,214,797)	$ (22,000)	
Transfers Out	$ (1,444,000)		
Other Financing Sources	$ 6,000		
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			$ 15,450
Other Uses of Cash Affecting WC			$ (260,832)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ 577,581**	**$ 73,396**	**$ (245,382)**
Working Capital (FY 2014 Budget)			
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds	**$ 13,658,797**		
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers	**4.2%**		
Targeted % of Fund Balance or WC	**25.0%**	**NA**	**NA**
Surplus Over Targeted Amounts			
Available for Capital Projects	**$ (2,837,118)**	**NA**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2014 BUDGET SUMMARY AND RESERVE TARGETS

	224	250	270
	US DOJ	Multiple	SFS
	Grant Fund	Grant Fund	Fund
Unreserved Fund Balance	**$ 103,404**	**$ -**	**$ 400,495**
Working Capital (6/13 Estimated)			
Revenues	$ 75,000	$ 17,414	$ 1,085,000
Transfers In		$ -	$ 2,194,000
Expenditures or Operating Expenses	$ (75,000)	$ (17,414)	$ (3,379,089)
Transfers Out			
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ 103,404**	**$ -**	**$ 300,406**
Working Capital (FY 2014 Budget)			
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds			**$ 3,379,089**
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers			**8.9%**
Targeted % of Fund Balance or WC	**NA**	**NA**	**5.0%**
Surplus Over Targeted Amounts			
Available for Capital Projects	**NA**	**NA**	**$ 131,452**

CITY OF STATESBORO, GEORGIA
FY 2014 BUDGET SUMMARY AND RESERVE TARGETS

	275 Hotel/Motel Tax Fund	286 Technology Fee Fund	322 2007 SPLOST Fund
Unreserved Fund Balance	**$ -**	**$ 2,900**	**$ 7,569,889**
Working Capital (6/13 Estimated)			
Revenues	$ 708,000	$ 84,000	$ 1,306,159
Transfers In			
Expenditures or Operating Expenses	$ (812,600)	$ (82,440)	$ (2,890,000)
Transfers Out	$ 35,400		$ (291,666)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ (69,200)**	**$ 4,460**	**$ 5,694,382**
Working Capital (FY 2014 Budget)			
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds			
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers			
Targeted % of Fund Balance or WC	**NA**	**NA**	**NA**
Surplus Over Targeted Amounts			
Available for Capital Projects	**NA**	**NA**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2014 BUDGET SUMMARY AND RESERVE TARGETS

	323 2013 SPLOST Fund	350 CIP Fund	505 Water/WW Systems Fund
Unreserved Fund Balance	**$ -**	**$ 55,000**	
Working Capital (6/13 Estimated)			**$ 4,707,288**
Revenues	$ 3,635,634		$ 9,616,752
Transfers In		$ 100,000	$ 2,400,000
Expenditures or Operating Expenses	$ (2,475,000)	$ (119,500)	$ (8,288,425)
Transfers Out	$ (1,104,000)		$ (1,642,000)
Other Financing Sources			
Interfund Loans			
External Loans		$ 33,000	$ 1,200,000
Other Sources of Cash Affecting WC			$ 1,979,130
Other Uses of Cash Affecting WC			$ (5,368,939)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ 56,634**	**$ 68,500**	
Working Capital (FY 2014 Budget)			**$ 4,603,806**
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds			**$ 9,930,425**
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers			**46.4%**
Targeted % of Fund Balance or WC	**NA**	**NA**	**17.0%**
Surplus Over Targeted Amounts			
Available for Capital Projects	**NA**	**$ 68,500**	**$ 2,915,634**

CITY OF STATESBORO, GEORGIA
FY 2014 BUDGET SUMMARY AND RESERVE TARGETS

	506 Reclaimed Water Fund	515 Natural Gas System Fund	541 Solid Waste Collection Fund
Unreserved Fund Balance			
Working Capital (6/13 Estimated)	**$ 1,425**	**$ 1,113,031**	**$ 795,214**
Revenues	$ 62,352	$ 5,034,381	$ 3,170,800
Transfers In		150000	$ -
Expenditures or Operating Expenses	$ (56,974)	$ (4,039,158)	$ (2,354,453)
Transfers Out		$ (900,000)	$ (600,000)
Other Financing Sources			
Interfund Loans			
External Loans		$ 250,000	$ -
Other Sources of Cash Affecting WC	$ -	$ 338,619	$ 230,000
Other Uses of Cash Affecting WC		$ (934,087)	$ (642,000)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance			
Working Capital (FY 2014 Budget)	**$ 6,803**	**$ 1,012,786**	**$ 599,561**
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds	**$ 56,974**	**$ 4,939,158**	**$ 2,954,453**
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers		**20.5%**	**20.3%**
Targeted % of Fund Balance or WC	**NA**	**17.0%**	**17.0%**
Surplus Over Targeted Amounts			
Available for Capital Projects	**NA**	**$ 173,129**	**$ 97,304**

CITY OF STATESBORO, GEORGIA
FY 2014 BUDGET SUMMARY AND RESERVE TARGETS

	542 Solid Waste Disposal Fund	601 Health Insurance Fund	602 Fleet Management Fund
Unreserved Fund Balance			
Working Capital (6/13 Estimated)	**$ 175,546**	**$ 363,631**	**$ 83,721**
Revenues	$ 2,025,300	$ 3,845,021	$ 567,000
Transfers In	$ 1,638,542		$ 75,000
Expenditures or Operating Expenses	$ (3,062,297)	$ (3,845,021)	$ (608,667)
Transfers Out	$ (240,000)		
Other Financing Sources			
Interfund Loans			
External Loans	$ -		$ 75,000
Other Sources of Cash Affecting WC	$ 221,779	$ -	$ 16,391
Other Uses of Cash Affecting WC	$ (620,000)		$ (159,000)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance			
Working Capital (FY 2014 Budget)	**$ 138,870**	**$ 363,631**	**$ 49,445**
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds	**$ 3,302,297**	**$ 3,845,021**	**$ 608,667**
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers	**4.2%**	**9.5%**	**8.1%**
Targeted % of Fund Balance or WC	**17.0%**	**9%**	**17.0%**
Surplus Over Targeted Amounts			
Available for Capital Projects	**$ (422,520)**	**$ 17,579**	**$ (54,028)**

CITY OF STATESBORO, GEORGIA
FY 2014 BUDGET SUMMARY AND RESERVE TARGETS

	603 Worker's Compensation	604 Wellness Program	TOTALS
Unreserved Fund Balance			**$ 8,774,804**
Working Capital (6/13 Estimated)	**$ -**	**$ 11,340**	**$ 7,251,196**
Revenues	$ 318,187	$ 22,080	**$ 42,688,338**
Transfers In			**$ 9,124,942**
Expenditures or Operating Expenses	$ (309,639)	$ (22,000)	**$ (44,674,474)**
Transfers Out			**$ (6,186,266)**
Other Financing Sources			**$ 6,000**
Interfund Loans			**$ -**
External Loans			**$ 1,558,000**
Other Sources of Cash Affecting WC	$ -	$ -	**$ 2,801,369**
Other Uses of Cash Affecting WC	$ -	$ -	**$ (7,984,858)**
Transfer to Unreserved Fund Balance			**$ -**
Transfer from (to) Restricted Assets			**$ -**
Projected Unreserved Fund Balance			**$ 6,564,181**
Working Capital (FY 2014 Budget)	**$ 8,548**	**$ 11,420**	**$ 6,794,870**
Total Expenditures (Operating Expenses)			
and Transfers to Other Funds			
Fund Balance (or Working Capital) as			
a % of Expenditures (Expenses)			
and Transfers			
Targeted % of Fund Balance or WC	**N/A**	**N/A**	
Surplus Over Targeted Amounts			
Available for Capital Projects	**N/A**	**N/A**	**$ 89,930**

A RESOLUTION TO ADOPT THE FISCAL YEAR 2014 BUDGET FOR EACH FUND OF THE CITY OF STATESBORO, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING THE SEVERAL ITEMS OF REVENUE ANTICIPATIONS, AND PROHIBITING EXPENDITURES OR EXPENSES FROM EXCEEDING THE ACTUAL FUNDING AVAILABLE FOR APPROPRIATION

WHEREAS, sound governmental operations require a Budget in order to plan the financing of services for the residents of the City of Statesboro; and

WHEREAS, Title 36, Chapter 81, Article 1 of the Official Code of Georgia Annotated (OCGA) requires a balanced Budget for the City's fiscal year, which runs from July 1st to June 30th of each year; and

WHEREAS, the Mayor and City Council have reviewed the proposed FY 2014 Budget as presented by the City Manager and Director of Finance; and

WHEREAS, each of these funds is a balanced budget, so that anticipated revenues and other financial resources for each fund equal the proposed expenditures or expenses; and

WHEREAS, the Mayor and City Council wish to adopt this proposal as the Fiscal Year 2014 Annual Budget;

NOW THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Statesboro, Georgia as follows:

Section 1. The proposed Fiscal Year 2014 Budget, attached hereto and incorporated herein as a part of this Resolution, is hereby adopted as the Budget for the City of Statesboro, Georgia for Fiscal Year 2014, which begins July 1, 2013 and ends June 30, 2014.

Section 2. The several items of revenues, other financial resources, and sources of cash shown in the budget for each fund in the amounts shown anticipated are hereby adopted, and that the several amounts shown in the budget for each fund as proposed expenditures or expenses, and uses of cash are hereby appropriated to the departments named in each fund.

Section 3. The "legal level of control" as defined in OCGA 36-81-2 is set at the departmental level, meaning that the City Manager in his capacity as Budget Officer is authorized to move appropriations from one line item to another within a department, but under no circumstances may expenditures or expenses exceed the amount appropriated for a department without a further Budget amendment approved by the Mayor and City Council.

Section 4. All appropriations shall lapse at the end of the fiscal year.

Section 5. The Authorized Personnel by department and division shown in this Budget are hereby formally adopted as the number of authorized positions within each department and division, until and unless amended by resolution of the Mayor and City Council.

Section 6. The Proposed Pay Plan for FY 2014 shown in this Budget, as amended, is hereby formally adopted as the City's Pay Plan effective on July 1, 2013, unless further amended by resolution of the Mayor and City Council,.

Section 7. The proposed Capital Improvements Program presented is hereby adopted as the City of Statesboro's Capital Improvements Program for FY 2014-FY 2019. This Program is hereby adopted as the City's long-term financial plan unless further amended by resolution of the Mayor and City Council.

Section 8. This Resolution shall be and remain in full force and effect from and after its date of adoption.

Adopted this 4th day of June, 2013.

CITY OF STATESBORO, GEORGIA

By: Joe R. Brannen, Mayor

Attest: Sue Starling, City Clerk

TAB 5

Financial Policies

Resolution 2010-53:A RESOLUTION ADOPTING FINANCIAL POLICIES FOR THE CITY OF STATESBORO, GEORGIA

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 15th day of June, 2010 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.

Adopted this 15th day of June, 2010.

CITY OF STATESBORO, GEORGIA

By: Joe R. Brannen, Mayor

Attest: Sue Starling, City Clerk

Financial Policies and Budget Preparation

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

Operating Budget Policies
Capital Budget Policies
Revenue Policies
Expenditure Policies
Reserve Policies
Cash Management and Investment Policies
Risk Management Policies
Debt Policies
Accounting, Auditing, and Financial Reporting Policies
The Budget Process
Budget Amendment Policy

Operating Budget Policies

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (ie., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Capital Budget Policies

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital

Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

Revenue Policies

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

Expenditures Policies

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

Reserve Policies

The City Council recognizes the need to set reserve targets for every operating fund of the City.

The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

Fund Title	*Undesignated Fund Balance (or Working Capital) as a % of Expenditures (or Operating Expenses) and Transfers Out*
General Fund	25% Fund Balance
Statesboro Fire Service Fund	5% Fund Balance
Water/Wastewater Fund	17% Working Capital
Natural Gas Fund	17% Working Capital and a $350,000 Reserve Fund
Solid Waste Collection Fund	17% Working Capital
Solid Waste Disposal Fund	17% Working Capital
Benefits Insurance Fund	9% Working Capital and a $250,000 Reserve Fund
Fleet Management Fund	17% Working Capital

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

Cash Management and Investments Policies

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. However, the City Council has limited it to Certificates of Deposit with local banks. All investments shall be made using competitive bidding and must fully comply with State

collateralization of deposits. Such investments shall be pooled from among the various funds, and bid out no more frequently than once a month. This keeps the investment process manageable with limited staff. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investment account interest rate be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

Risk Management Policies

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

Debt Policies

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

No debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX., Section V, Paragraph 1 and Article IX., Section VI, Paragraph 1 of the Georgia Constitution.

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued.

Accounting, Auditing, and Financial Reporting Policies

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d)(1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

The Budget Process

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the City Manager by February 2nd, and all Operating Budget requests are turned in to the City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July

1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

Budget Amendment Policy

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

City of Statesboro, Georgia
Calendar for FY 2014 Budget and CIP Preparation

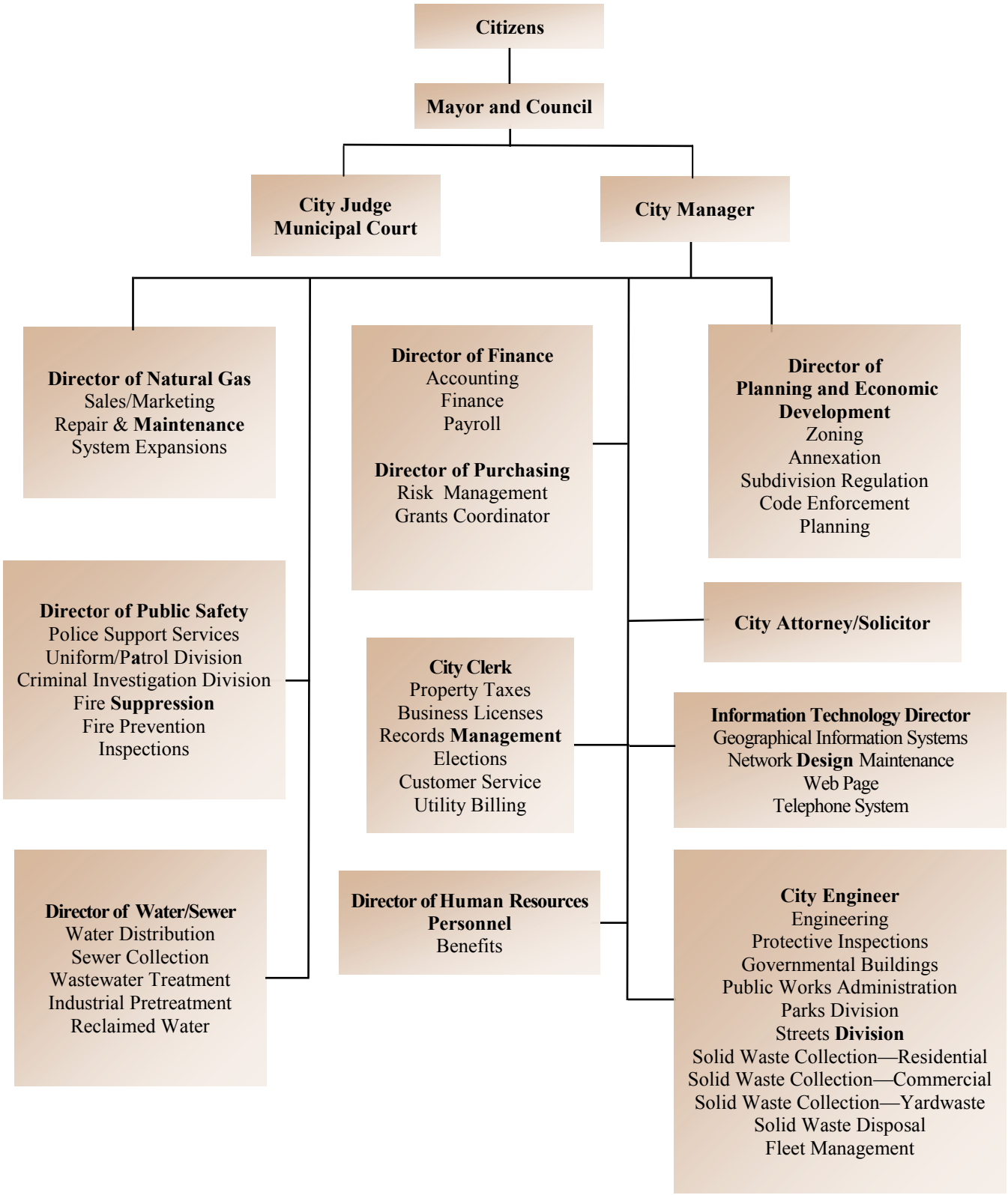
10-Jan-2013	City Manager notifies Department Heads to begin preparation of CIP Requests, and the Deadline for Budget Requests. City Manager reviews the Budget Calendar with all Department Heads.
4-Feb-2013	Finance Department gives Personnel costs to all departments.
5-Feb-2013	City Council Sets the Dates for the Planning Session
6-Feb-2013	Finance Director Schedules the location for the Planning Session
8-Feb-2013	City Manager notifies all Department Heads the date of the Planning Session.
15-Feb-2013	All Revenue projections and all Budget Requests must be completed on Server.
22-Feb-2013	Departmental CIP Request must be completed on Server.
4-Mar-2013	City Manager and Finance Director complete all Revenue projections for the current and next fiscal year.
Mar 7-15, 2013	City Manager and Finance Director review each departmental budget with the Department Heads. Also, discuss the presentation of the proposal by each Department Head.
15-Mar-2013	Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review.
22-Mar-2013	All Performance Measures must be completed on Server.
29-Mar-2013	City Manager completes drafts of CIP priorities for Planning Session.
29-Mar-2013	City Manager prepares comments on current year's financial projections, and an update on the proposed program of work for the current year. Then, prepares comment on the projected fiscal year.
12-Apr-2013	City Council Planning Session
19-Apr-2013	City Manager finishes the Budget and CIP preparation, writes Budget Message, Budget Resolution, CIP Transmittal Letter and has the Budget and CIP printed.

7-May-2013	City Council schedules a Public Hearing on the Budget for May 23, 2013
16-May-2013	Budget Ad to run in Statesboro Herald
16-May-2013	Budget and Capital Improvement Program are distributed to the Mayor and City Council, Department Heads, news Media, and Statesboro Regional Library.
23-May-2013	Mayor and City Council conduct a Public Hearing on the Proposed Budget.
4-Jun-2013	City Council adopts the Budget Resolution.
17-Sept-2013	City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.

TAB 6

Authorized Personnel for FY 2014

ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2012 Budget Full-time	FY 2012 Budget Part-time	FY 2013 Budget Full-time	FY 2013 Budget Part-time	FY 2014 Budget Full-time	FY 2014 Budget Part-time
GENERAL FUND:							
GENERAL GOVERNMENT AND LEGISLATIVE							
Mayor			1		1		1
Council Member			5		5		5
Sub-Total General Government & Legislative		0	6	0	6	0	6
OFFICE OF THE CITY MANAGER							
City Manager		1		1		1	
Administrative Assistant	12	1		1		1	
Sub-Total Office of the City Manager		2	0	2	0	2	0
CITY CLERK'S OFFICE							
City Clerk	23	1		1		1	
Business License Occupation Tax Clerk	14	1		1		1	
Records Management Clerk/Assistant City Clerk	12	1		1		1	
Sub-Total City Clerk's Office		3	0	3	0	3	0
FINANCE DEPARTMENT							
Director of Finance	23	1		1		1	
Director of Purchasing	19	1		1		1	
Accountant	*******16	1		1		1	
Accounts Payable Technician	12	1		1		1	
Sr. Accounting Technician/Payroll	12	1		1		1	
Administrative Assistant/Finance Tech	12	1		1		1	
Part Time Accounting Technician	10		1		1		1
Sub-Total Finance Department		6	1	6	1	6	1
LEGAL DIVISION							
City Attorney	25	1		1		1	
Sub-Total Legal Division		1	0	1	0	1	0
IT DEPARTMENT							
Director of Information Technology	23	1		1		1	
GIS Coordinator	19	1		1		1	
IT System Specialist	12	1		1		1	
Administrative Assistant	12	1		1		1	
Sub-Total IT Department		4	0	4	0	4	0
HUMAN RESOURCES							
Director of Human Resources	23	1		1		1	
Human Resources Coordinator	19	1		1		1	
Part Time HR Assistant	10		1		1		1
Sub-Total Human Resources		2	0	2	1	2	1
MUNICIPAL COURT							
Clerk of Court	14	1		1		1	
Deputy Clerk	10	1		1		1	
Receptionist	8	1		1		1	
Judge			1		1		1
Sub-Total Municipal Court		3	1	3	1	3	1

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2012 Budget Full-time	FY 2012 Budget Part-time	FY 2013 Budget Full-time	FY 2013 Budget Part-time	FY 2014 Budget Full-time	FY 2014 Budget Part-time
ENGINEERING							
City Engineer	26	1		1		1	
Assistant City Engineer	***21	2		2		2	
Engineer I	20	1		1		1	
Civil Construction Inspector	18	0		0		0	
Administrative Assistant	12	1		1		1	
PROTECTIVE INSPECTIONS DIVISION							
Chief Building Inspector	20	1		1		1	
Building Inspector	17	1		1		1	
GOVERNMENTAL BUILDINGS DIVISION							
Custodian	9	0	2	0	2		2
Sub-Total Engineering Department		7	2	7	2	7	2
POLICE DEPARTMENT							
Director of Public Safety	26	0.5		0.5		0.5	
Major	23	1		1		1	
Captain - Patrol Bureau	22	1		1		1	
Lieutenant	21	4		4		4	
Lieutenant-Training Bureau	21	1		1		1	
Lieutenant Investigations Bureau	21	0		1		1	
Sergeant	18	6		6		6	
Detective	16	6		5		6	
Corporal	16	6		6		6	
Grant Manager	16	1		1		1	
Advanced Patrol Officer	15	29		35		35	
Police Officer	****14	8		2		4	
Records Clerk	14	1		1		1	
Administrative Assistant	12	3		4		4	
Communications Officer	9	6		6	1	6	1
Secretary/Records Clerk	8	1		1		1	
Sub-Total Police Department		74.5	0	75.5	1	78.5	1
PUBLIC WORKS							
ADMINISTRATION DIVISION							
Senior Assistant City Engineer	23	1		1		1	
Administrative Assistant	12	1		1		1	
STREETS DIVISION							
Street & Parks Superintendent	21	1		1		1	
Street Superintendent	19	0		0		0	
Street Maintenance Supervisor	16	2		2		2	
Crewleader	10	2		2		2	
Equipment Operators	*9	8		8		9	
Street Maintenance Worker	8	8		8		8	
PARKS DIVISION							
Parks Supervisor	16	1		1		1	
Park & Tree Crew Supervisor	12	0		0		0	
Groundskeeper	8	6		6		6	
Sub-Total Public Works		30	0	30	0	31	0

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2012 Budget Full-time	FY 2012 Budget Part-time	FY 2013 Budget Full-time	FY 2013 Budget Part-time	FY 2014 Budget Full-time	FY 2014 Budget Part-time
PLANNING AND DEVELOPMENT							
Director of Planning and Development	23	1		1		1	
City Planner	19	1		1		0	
Project Manager	16	0		0		1	
Planner/Permitter	15	1		1		0	
Development Clerk	15	0		0		1	
Administrative Assistant	12	1		1		1	
CODE COMPLIANCE							
Sr. Code Compliance Officer	14	1		1		1	
Code Compliance Officer	12	1		1		1	
Sub-Total Community Development		6	0	6	0	6	0
GENERAL FUND SUB-TOTAL		138.5	10	139.5	12	143.5	12
STATESBORO FIRE SERVICE FUND:							
FIRE DEPARTMENT							
Director of Public Safety	26	0.5		0.5		0.5	
Fire Chief	24	1		1		1	
Deputy Fire Chief	22	0		0		1	
Deputy Fire Chief	19	1		1		0	
Battalion Chief	20	0		0		3	
Battalion Chief	19	3		3		0	
Division Chief	20	0		0		2	
Division Chief	19	2		2		0	
Captain	18	0		0		6	
Captain	17	6		6		0	
Inspector	16	2		2		2	
Lieutenant	16	0		0		6	
Firefighter	******13	21	0	27	10	24	10
Administrative Assistant	12	1		1	1	2	
Sub-Total Fire Department		37.5	0	43.5	11	47.5	10
STATESBORO FIRE SERVICE FUND SUB-TOTAL		37.5	0	43.5	11	47.5	10
WATER AND SEWER FUND:							
WATER AND SEWER SYSTEMS DIVISION							
Water and Sewer Superintendent	21	1		1		1	
Assistant Water and Sewer Superintendent	18	1		1		1	
Water and Sewer Supervisor	16	1		1		1	
GIS Field Technician	15	0		1		1	
Water and Sewer Crew Supervisor	14	5		5		5	
Water and Sewer Crewleader	**10	1		1		1	
Meter Reader	11	4		4		4	
Administrative Assistant	12	1.5		1.5		1.5	
Water and Sewer Utilities Service Technician	12	1		1		1	
Water and Sewer System Operator	10	4		4		4	
Water and Sewer Laborer	8	2		2		2	
Water and Sewer Crew Supervisor - I & I	14	1		1		1	
Water and Sewer System Operator - I & I	10	1		1		1	
Sub-Total Water and Sewer Division		23.5	0	24.5	0	24.5	0
WASTEWATER TREATMENT PLANT DIVISION							
Water and Wastewater Director	25	1		1		1	
Assistant Water and Wastewater Director	23	1		1		1	
Wastewater Treatment Plant Superintendent	21	1		1		1	
Maintenance Superintendent	18	1		1		1	

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2012 Budget		FY 2013 Budget		FY 2014 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
Maintenance Supervisor	16	1		1		1	
Senior Instrumentation Technician	14	1		1		1	
Senior Maintenance Technician	14	1		1		1	
Senior Wastewater Treatment Plant Operator	14	4		4		4	
Administrative Assistant	12	1		1		1	
Instrumentation Technician	12	1		1		1	
Maintenance Technician	12	2		3		3	
Laboratory Supervisor	16	1		1		1	
Laboratory Technician	*****12	2		2		2	
Wastewater Treatment Plant Operator	11	9		9		9	
Part-time Custodian	9		0		1		0
Sub-Total WasteWater Division		27	0	28	1	28	0
CUSTOMER SERVICE DIVISION							
Utility Billing Clerk	15	1		1		1	
Customer Service Clerk	10	3		4		4	
Secretary/Receptionist	9	1		1		1	
Sub-Total Customer Service Division		5	0	6	0	6	0
WATER AND SEWER FUND SUB-TOTAL		55.5	0	58.5	1	58.5	0
NATURAL GAS FUND							
NATURAL GAS FUND							
Natural Gas Director	25	1		1		1	
Assistant Director	21	1		1		1	
Gas Supervisor/Welder	17	1		1		1	
Gas Service Crewleader	14	2		2		2	
Administrative Assistant	12	0.5		0.5		0.5	
Gas Service Worker	11	3		3		3	
Sub-Total Natural Gas Department		8.5	0	8.5	0	8.5	0
NATURAL GAS FUND SUB-TOTAL		8.5	0	8.5	0	8.5	0
SOLID WASTE COLLECTION FUND							
SOLID WASTE COLLECTION FUND							
Sanitation Superintendent	18	1		1		1	
Sanitation Crew Supervisor	12	1		1		1	
Collection Driver	10	12		14		14	
Refuse Collector	8	2		2		2	
Sub-Total Solid Waste Collection Division		16	0	18	0	18	0
SOLID WASTE COLLECTION FUND SUB-TOTAL		16	0	18	0	18	0
SOLID WASTE DISPOSAL FUND							
SOLID WASTE DISPOSAL FUND							
Landfill Superintendent	19	1		1		1	
Landfill Supervisor	16	1		0		0	
Landfill Crew Leader Operators	12	1		1		1	
Operator	10	1		4		4	
Scale Operator	9	1		1		1	
Landfill Maintenance Worker	9	3		1		1	
Sub-Total Solid Waste Disposal Division		8	0	8	0	8	0
SOLID WASTE DISPOSAL FUND SUB-TOTAL		8	0	8	0	8	0

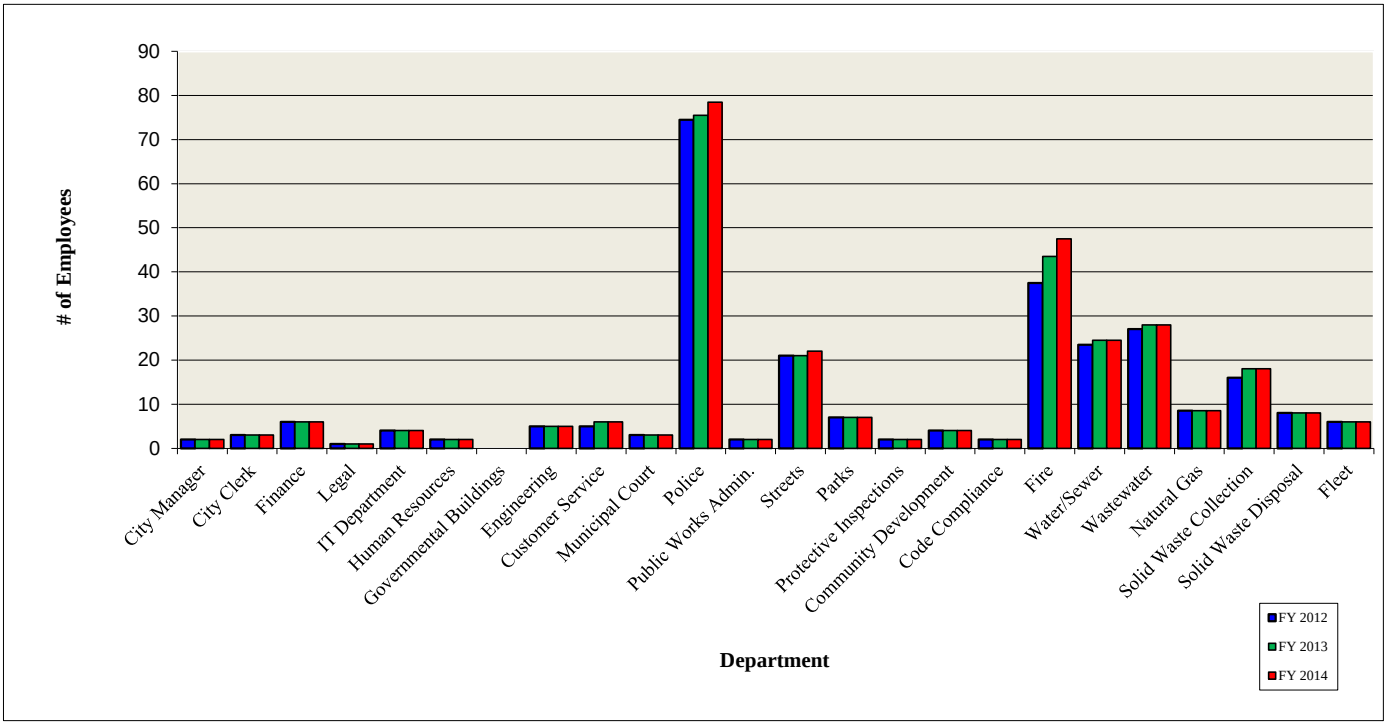
AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2012 Budget		FY 2013 Budget		FY 2014 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
FLEET MANAGEMENT FUND							
FLEET MANAGEMENT FUND							
Shop Superintendent	20	1		1		1	
Mechanic III	16	1		1		2	
Mechanic II	14	3		3		3	
Mechanic I	10	1		1		0	
Parts Clerk	9		1		1		1
Sub-Total Fleet Management Division		6	1	6	1	6	1
FLEET MANAGEMENT FUND SUB-TOTAL		6	1	6	1	6	1
TOTAL ALL FUNDS		270	11	282	25	290	23

* May be placed at grade 10 with CDL.
** May be placed at grade 11 with CDL
*** May be placed at grade 22 if Registered Professional Engineer (PE).
**** May be designated as an "Advanced Patrol Officer" and placed at Grade 15, next step
***** May be placed at grade 14 with Georgia Water Laboratory Certification
***** May be placed at grade 15 with Georgia Wastewater Laboratory Certification
****** May be designated as "Firefighter II" and placed at Grade 14
******* May be designated as "Senior" and placed at grade 18

STAFFING COMPARISON BY DEPARTMENT
FULL-TIME EMPLOYEES

Departments	FY 2012 Adopted	FY 2013 Adopted	FY 2014 Adopted
Office of the City Manager	2	2	2
City Clerk's Office	3	3	3
Finance Department	6	6	6
Legal Division	1	1	1
IT Department	4	4	4
Human Resources	2	2	2
Governmental Buildings Division	0	0	0
Engineering	5	5	5
Customer Service Division	5	6	6
Municipal Court	3	3	3
Police Department	74.5	75.5	78.5
Public Works Administration	2	2	2
Public Works Streets Division	21	21	22
Public Works Parks Division	7	7	7
Protective Inspections Division	2	2	2
Community Development	4	4	4
Community Development - Code Compliance	2	2	2
Fire Department	37.5	43.5	47.5
Water and Sewer Systems Divisions	23.5	24.5	24.5
Waste Water Treatment Plant Division	27	28	28
Natural Gas Fund	8.5	8.5	8.5
Solid Waste Collection Fund	16	18	18
Solid Waste Disposal Fund	8	8	8
Fleet Management Fund	6	6	6
TOTAL Full-Time Employees	270	282	290




JAECKEL
STATESBORO CITY HALL

TAB 7

Proposed Pay Plan & Fringe Benefits

SALARY SCHEDULE
EFFECTIVE JULY 1, 2013

STEP	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
GRADE																		
1	15,876.26	16,273.17	16,680.00	17,097.00	17,524.42	17,962.53	18,411.60	18,871.89	19,343.68	19,827.28	20,322.96	20,831.03	21,351.81	21,885.60	22,432.74	22,993.56	23,568.40	24,157.61
2	16,680.00	17,097.00	17,524.42	17,962.53	18,411.60	18,871.89	19,343.68	19,827.28	20,322.96	20,831.03	21,351.81	21,885.60	22,432.74	22,993.56	23,568.40	24,157.61	24,761.55	25,380.59
3	17,524.42	17,962.53	18,411.60	18,871.89	19,343.68	19,827.28	20,322.96	20,831.03	21,351.81	21,885.60	22,432.74	22,993.56	23,568.40	24,157.61	24,761.55	25,380.59	26,015.11	26,665.48
4	18,411.60	18,871.89	19,343.68	19,827.28	20,322.96	20,831.03	21,351.81	21,885.60	22,432.74	22,993.56	23,568.40	24,157.61	24,761.55	25,380.59	26,015.11	26,665.48	27,332.12	28,015.42
5	19,343.68	19,827.28	20,322.96	20,831.03	21,351.81	21,885.60	22,432.74	22,993.56	23,568.40	24,157.61	24,761.55	25,380.59	26,015.11	26,665.48	27,332.12	28,015.42	28,715.81	29,433.70
6	20,322.96	20,831.03	21,351.81	21,885.60	22,432.74	22,993.56	23,568.40	24,157.61	24,761.55	25,380.59	26,015.11	26,665.48	27,332.12	28,015.42	28,715.81	29,433.70	30,169.55	30,923.79
7	21,351.81	21,885.60	22,432.74	22,993.56	23,568.40	24,157.61	24,761.55	25,380.59	26,015.11	26,665.48	27,332.12	28,015.42	28,715.81	29,433.70	30,169.55	30,923.79	31,696.88	32,489.30
8	22,432.74	22,993.56	23,568.40	24,157.61	24,761.55	25,380.59	26,015.11	26,665.48	27,332.12	28,015.42	28,715.81	29,433.70	30,169.55	30,923.79	31,696.88	32,489.30	33,301.53	34,134.07
9	23,568.40	24,157.61	24,761.55	25,380.59	26,015.11	26,665.48	27,332.12	28,015.42	28,715.81	29,433.70	30,169.55	30,923.79	31,696.88	32,489.30	33,301.53	34,134.07	34,987.42	35,862.11
10	24,761.55	25,380.59	26,015.11	26,665.48	27,332.12	28,015.42	28,715.81	29,433.70	30,169.55	30,923.79	31,696.88	32,489.30	33,301.53	34,134.07	34,987.42	35,862.11	36,758.66	37,677.63
11	26,015.11	26,665.48	27,332.12	28,015.42	28,715.81	29,433.70	30,169.55	30,923.79	31,696.88	32,489.30	33,301.53	34,134.07	34,987.42	35,862.11	36,758.66	37,677.63	38,619.57	39,585.06
12	27,332.12	28,015.42	28,715.81	29,433.70	30,169.55	30,923.79	31,696.88	32,489.30	33,301.53	34,134.07	34,987.42	35,862.11	36,758.66	37,677.63	38,619.57	39,585.06	40,574.69	41,589.05
13	28,715.81	29,433.70	30,169.55	30,923.79	31,696.88	32,489.30	33,301.53	34,134.07	34,987.42	35,862.11	36,758.66	37,677.63	38,619.57	39,585.06	40,574.69	41,589.05	42,628.78	43,694.50
14	30,169.55	30,923.79	31,696.88	32,489.30	33,301.53	34,134.07	34,987.42	35,862.11	36,758.66	37,677.63	38,619.57	39,585.06	40,574.69	41,589.05	42,628.78	43,694.50	44,786.86	45,906.53
15	31,696.88	32,489.30	33,301.53	34,134.07	34,987.42	35,862.11	36,758.66	37,677.63	38,619.57	39,585.06	40,574.69	41,589.05	42,628.78	43,694.50	44,786.86	45,906.53	47,054.20	48,230.55
16	33,301.53	34,134.07	34,987.42	35,862.11	36,758.66	37,677.63	38,619.57	39,585.06	40,574.69	41,589.05	42,628.78	43,694.50	44,786.86	45,906.53	47,054.20	48,230.55	49,436.31	50,672.22
17	34,987.42	35,862.11	36,758.66	37,677.63	38,619.57	39,585.06	40,574.69	41,589.05	42,628.78	43,694.50	44,786.86	45,906.53	47,054.20	48,230.55	49,436.31	50,672.22	51,939.03	53,237.50
18	36,758.66	37,677.63	38,619.57	39,585.06	40,574.69	41,589.05	42,628.78	43,694.50	44,786.86	45,906.53	47,054.20	48,230.55	49,436.31	50,672.22	51,939.03	53,237.50	54,568.44	55,932.65
19	38,619.57	39,585.06	40,574.69	41,589.05	42,628.78	43,694.50	44,786.86	45,906.53	47,054.20	48,230.55	49,436.31	50,672.22	51,939.03	53,237.50	54,568.44	55,932.65	57,330.97	58,764.24
20	40,574.69	41,589.05	42,628.78	43,694.50	44,786.86	45,906.53	47,054.20	48,230.55	49,436.31	50,672.22	51,939.03	53,237.50	54,568.44	55,932.65	57,330.97	58,764.24	60,233.35	61,739.18
21	44,786.86	45,906.53	47,054.20	48,230.55	49,436.31	50,672.22	51,939.03	53,237.50	54,568.44	55,932.65	57,330.97	58,764.24	60,233.35	61,739.18	63,282.66	64,864.73	66,486.35	68,148.51
22	49,436.31	50,672.22	51,939.03	53,237.50	54,568.44	55,932.65	57,330.97	58,764.24	60,233.35	61,739.18	63,282.66	64,864.73	66,486.35	68,148.51	69,852.22	71,598.52	73,388.49	75,223.20
23	54,568.44	55,932.65	57,330.97	58,764.24	60,233.35	61,739.18	63,282.66	64,864.73	66,486.35	68,148.51	69,852.22	71,598.52	73,388.49	75,223.20	77,103.78	79,031.37	81,007.16	83,032.34
24	60,233.35	61,739.18	63,282.66	64,864.73	66,486.35	68,148.51	69,852.22	71,598.52	73,388.49	75,223.20	77,103.78	79,031.37	81,007.16	83,032.34	85,108.15	87,235.85	89,416.75	91,652.16
25	66,486.35	68,148.51	69,852.22	71,598.52	73,388.49	75,223.20	77,103.78	79,031.37	81,007.16	83,032.34	85,108.15	87,235.85	89,416.75	91,652.16	93,943.47	96,292.05	98,699.36	101,166.84
26	73,388.49	75,223.20	77,103.78	79,031.37	81,007.16	83,032.34	85,108.15	87,235.85	89,416.74	91,652.16	93,943.47	96,292.05	98,699.36	101,166.84	103,696.01	106,288.41	108,945.62	111,669.26

WAGE SCHEDULE FOR 40 HOUR NORMAL WORK WEEK
EFFECTIVE JULY 1, 2013

STEP	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
GRADE																		
1	7.72	7.91	8.11	8.31	8.52	8.73	8.95	9.17	9.40	9.64	9.88	10.13	10.38	10.64	10.90	11.18	11.46	11.74
2	8.11	8.31	8.52	8.73	8.95	9.17	9.40	9.64	9.88	10.13	10.38	10.64	10.90	11.18	11.46	11.74	12.04	12.34
3	8.52	8.73	8.95	9.17	9.40	9.64	9.88	10.13	10.38	10.64	10.90	11.18	11.46	11.74	12.04	12.34	12.65	12.96
4	8.95	9.17	9.40	9.64	9.88	10.13	10.38	10.64	10.90	11.18	11.46	11.74	12.04	12.34	12.65	12.96	13.29	13.62
5	9.40	9.64	9.88	10.13	10.38	10.64	10.90	11.18	11.46	11.74	12.04	12.34	12.65	12.96	13.29	13.62	13.96	14.31
6	9.88	10.13	10.38	10.64	10.90	11.18	11.46	11.74	12.04	12.34	12.65	12.96	13.29	13.62	13.96	14.31	14.66	15.03
7	10.38	10.64	10.90	11.18	11.46	11.74	12.04	12.34	12.65	12.96	13.29	13.62	13.96	14.31	14.66	15.03	15.41	15.79
8	10.90	11.18	11.46	11.74	12.04	12.34	12.65	12.96	13.29	13.62	13.96	14.31	14.66	15.03	15.41	15.79	16.19	16.59
9	11.46	11.74	12.04	12.34	12.65	12.96	13.29	13.62	13.96	14.31	14.66	15.03	15.41	15.79	16.19	16.59	17.01	17.43
10	12.04	12.34	12.65	12.96	13.29	13.62	13.96	14.31	14.66	15.03	15.41	15.79	16.19	16.59	17.01	17.43	17.87	18.31
11	12.65	12.96	13.29	13.62	13.96	14.31	14.66	15.03	15.41	15.79	16.19	16.59	17.01	17.43	17.87	18.31	18.77	19.24
12	13.29	13.62	13.96	14.31	14.66	15.03	15.41	15.79	16.19	16.59	17.01	17.43	17.87	18.31	18.77	19.24	19.72	20.22
13	13.96	14.31	14.66	15.03	15.41	15.79	16.19	16.59	17.01	17.43	17.87	18.31	18.77	19.24	19.72	20.22	20.72	21.24
14	14.66	15.03	15.41	15.79	16.19	16.59	17.01	17.43	17.87	18.31	18.77	19.24	19.72	20.22	20.72	21.24	21.77	22.31
15	15.41	15.79	16.19	16.59	17.01	17.43	17.87	18.31	18.77	19.24	19.72	20.22	20.72	21.24	21.77	22.31	22.87	23.44
16	16.19	16.59	17.01	17.43	17.87	18.31	18.77	19.24	19.72	20.22	20.72	21.24	21.77	22.31	22.87	23.44	24.03	24.63
17	17.01	17.43	17.87	18.31	18.77	19.24	19.72	20.22	20.72	21.24	21.77	22.31	22.87	23.44	24.03	24.63	25.25	25.88
18	17.87	18.31	18.77	19.24	19.72	20.22	20.72	21.24	21.77	22.31	22.87	23.44	24.03	24.63	25.25	25.88	26.52	27.19
19	18.77	19.24	19.72	20.22	20.72	21.24	21.77	22.31	22.87	23.44	24.03	24.63	25.25	25.88	26.52	27.19	27.87	28.56
20	19.72	20.22	20.72	21.24	21.77	22.31	22.87	23.44	24.03	24.63	25.25	25.88	26.52	27.19	27.87	28.56	29.28	30.01
21	21.77	22.31	22.87	23.44	24.03	24.63	25.25	25.88	26.52	27.19	27.87	28.56	29.28	30.01	30.76	31.53	32.32	33.13
22	24.03	24.63	25.25	25.88	26.52	27.19	27.87	28.56	29.28	30.01	30.76	31.53	32.32	33.13	33.95	34.80	35.67	36.56
23	26.52	27.19	27.87	28.56	29.28	30.01	30.76	31.53	32.32	33.13	33.95	34.80	35.67	36.56	37.48	38.41	39.38	40.36
24	29.28	30.01	30.76	31.53	32.32	33.13	33.95	34.80	35.67	36.56	37.48	38.41	39.38	40.36	41.37	42.40	43.46	44.55
25	32.32	33.13	33.95	34.80	35.67	36.56	37.48	38.41	39.38	40.36	41.37	42.40	43.46	44.55	45.66	46.80	47.97	49.17
26	35.67	36.56	37.48	38.41	39.38	40.36	41.37	42.40	43.46	44.55	45.66	46.80	47.97	49.17	50.40	51.66	52.96	54.28

WAGE SCHEDULE FOR 24 ON/ 48 OFF PERSONNEL
(FIRE DEPARTMENT)
EFFECTIVE JULY 1, 2013

STEP	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
GRADE																		
1	5.65	5.79	5.93	6.08	6.23	6.39	6.55	6.71	6.88	7.05	7.23	7.41	7.59	7.78	7.98	8.18	8.38	8.59
2	5.93	6.08	6.23	6.39	6.55	6.71	6.88	7.05	7.23	7.41	7.59	7.78	7.98	8.18	8.38	8.59	8.81	9.03
3	6.23	6.39	6.55	6.71	6.88	7.05	7.23	7.41	7.59	7.78	7.98	8.18	8.38	8.59	8.81	9.03	9.25	9.48
4	6.55	6.71	6.88	7.05	7.23	7.41	7.59	7.78	7.98	8.18	8.38	8.59	8.81	9.03	9.25	9.48	9.72	9.96
5	6.88	7.05	7.23	7.41	7.59	7.78	7.98	8.18	8.38	8.59	8.81	9.03	9.25	9.48	9.72	9.96	10.21	10.47
6	7.23	7.41	7.59	7.78	7.98	8.18	8.38	8.59	8.81	9.03	9.25	9.48	9.72	9.96	10.21	10.47	10.73	11.00
7	7.59	7.78	7.98	8.18	8.38	8.59	8.81	9.03	9.25	9.48	9.72	9.96	10.21	10.47	10.73	11.00	11.27	11.55
8	7.98	8.18	8.38	8.59	8.81	9.03	9.25	9.48	9.72	9.96	10.21	10.47	10.73	11.00	11.27	11.55	11.84	12.14
9	8.38	8.59	8.81	9.03	9.25	9.48	9.72	9.96	10.21	10.47	10.73	11.00	11.27	11.55	11.84	12.14	12.44	12.75
10	8.81	9.03	9.25	9.48	9.72	9.96	10.21	10.47	10.73	11.00	11.27	11.55	11.84	12.14	12.44	12.75	13.07	13.40
11	9.25	9.48	9.72	9.96	10.21	10.47	10.73	11.00	11.27	11.55	11.84	12.14	12.44	12.75	13.07	13.40	13.73	14.08
12	9.72	9.96	10.21	10.47	10.73	11.00	11.27	11.55	11.84	12.14	12.44	12.75	13.07	13.40	13.73	14.08	14.43	14.79
13	10.21	10.47	10.73	11.00	11.27	11.55	11.84	12.14	12.44	12.75	13.07	13.40	13.73	14.08	14.43	14.79	15.16	15.54
14	10.73	11.00	11.27	11.55	11.84	12.14	12.44	12.75	13.07	13.40	13.73	14.08	14.43	14.79	15.16	15.54	15.93	16.33
15	11.27	11.55	11.84	12.14	12.44	12.75	13.07	13.40	13.73	14.08	14.43	14.79	15.16	15.54	15.93	16.33	16.73	17.15
16	11.84	12.14	12.44	12.75	13.07	13.40	13.73	14.08	14.43	14.79	15.16	15.54	15.93	16.33	16.73	17.15	17.58	18.02
17	12.44	12.75	13.07	13.40	13.73	14.08	14.43	14.79	15.16	15.54	15.93	16.33	16.73	17.15	17.58	18.02	18.47	18.93
18	13.07	13.40	13.73	14.08	14.43	14.79	15.16	15.54	15.93	16.33	16.73	17.15	17.58	18.02	18.47	18.93	19.41	19.89
19	13.73	14.08	14.43	14.79	15.16	15.54	15.93	16.33	16.73	17.15	17.58	18.02	18.47	18.93	19.41	19.89	20.39	20.90
20	14.43	14.79	15.16	15.54	15.93	16.33	16.73	17.15	17.58	18.02	18.47	18.93	19.41	19.89	20.39	20.90	21.42	21.96
21	15.93	16.33	16.73	17.15	17.58	18.02	18.47	18.93	19.41	19.89	20.39	20.90	21.42	21.96	22.50	23.07	23.64	24.24
22	17.58	18.02	18.47	18.93	19.41	19.89	20.39	20.90	21.42	21.96	22.50	23.07	23.64	24.24	24.84	25.46	26.10	26.75
23	19.41	19.89	20.39	20.90	21.42	21.96	22.50	23.07	23.64	24.24	24.84	25.46	26.10	26.75	27.42	28.11	28.81	29.53
24	21.42	21.96	22.50	23.07	23.64	24.24	24.84	25.46	26.10	26.75	27.42	28.11	28.81	29.53	30.27	31.02	31.80	32.59
25	23.64	24.24	24.84	25.46	26.10	26.75	27.42	28.11	28.81	29.53	30.27	31.02	31.80	32.59	33.41	34.24	35.10	35.98
26	26.10	26.75	27.42	28.11	28.81	29.53	30.27	31.02	31.80	32.59	33.41	34.24	35.10	35.98	36.88	37.80	38.74	39.71

WAGE SCHEDULE FOR 43 HOUR NORMAL WORK WEEK
(POLICE DEPARTMENT)
EFFECTIVE JULY 1, 2013

STEP	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
GRADE																		
1	7.17	7.35	7.54	7.73	7.92	8.12	8.32	8.53	8.74	8.96	9.18	9.41	9.65	9.89	10.14	10.39	10.65	10.92
2	7.54	7.73	7.92	8.12	8.32	8.53	8.74	8.96	9.18	9.41	9.65	9.89	10.14	10.39	10.65	10.92	11.19	11.47
3	7.92	8.12	8.32	8.53	8.74	8.96	9.18	9.41	9.65	9.89	10.14	10.39	10.65	10.92	11.19	11.47	11.76	12.05
4	8.32	8.53	8.74	8.96	9.18	9.41	9.65	9.89	10.14	10.39	10.65	10.92	11.19	11.47	11.76	12.05	12.35	12.66
5	8.74	8.96	9.18	9.41	9.65	9.89	10.14	10.39	10.65	10.92	11.19	11.47	11.76	12.05	12.35	12.66	12.98	13.30
6	9.18	9.41	9.65	9.89	10.14	10.39	10.65	10.92	11.19	11.47	11.76	12.05	12.35	12.66	12.98	13.30	13.63	13.97
7	9.65	9.89	10.14	10.39	10.65	10.92	11.19	11.47	11.76	12.05	12.35	12.66	12.98	13.30	13.63	13.97	14.32	14.68
8	10.14	10.39	10.65	10.92	11.19	11.47	11.76	12.05	12.35	12.66	12.98	13.30	13.63	13.97	14.32	14.68	15.05	15.43
9	10.65	10.92	11.19	11.47	11.76	12.05	12.35	12.66	12.98	13.30	13.63	13.97	14.32	14.68	15.05	15.43	15.81	16.21
10	11.19	11.47	11.76	12.05	12.35	12.66	12.98	13.30	13.63	13.97	14.32	14.68	15.05	15.43	15.81	16.21	16.61	17.03
11	11.76	12.05	12.35	12.66	12.98	13.30	13.63	13.97	14.32	14.68	15.05	15.43	15.81	16.21	16.61	17.03	17.45	17.89
12	12.35	12.66	12.98	13.30	13.63	13.97	14.32	14.68	15.05	15.43	15.81	16.21	16.61	17.03	17.45	17.89	18.34	18.79
13	12.98	13.30	13.63	13.97	14.32	14.68	15.05	15.43	15.81	16.21	16.61	17.03	17.45	17.89	18.34	18.79	19.26	19.75
14	13.63	13.97	14.32	14.68	15.05	15.43	15.81	16.21	16.61	17.03	17.45	17.89	18.34	18.79	19.26	19.75	20.24	20.75
15	14.32	14.68	15.05	15.43	15.81	16.21	16.61	17.03	17.45	17.89	18.34	18.79	19.26	19.75	20.24	20.75	21.26	21.80
16	15.05	15.43	15.81	16.21	16.61	17.03	17.45	17.89	18.34	18.79	19.26	19.75	20.24	20.75	21.26	21.80	22.34	22.90
17	15.81	16.21	16.61	17.03	17.45	17.89	18.34	18.79	19.26	19.75	20.24	20.75	21.26	21.80	22.34	22.90	23.47	24.06
18	16.61	17.03	17.45	17.89	18.34	18.79	19.26	19.75	20.24	20.75	21.26	21.80	22.34	22.90	23.47	24.06	24.66	25.28
19	17.45	17.89	18.34	18.79	19.26	19.75	20.24	20.75	21.26	21.80	22.34	22.90	23.47	24.06	24.66	25.28	25.91	26.56
20	18.34	18.79	19.26	19.75	20.24	20.75	21.26	21.80	22.34	22.90	23.47	24.06	24.66	25.28	25.91	26.56	27.22	27.90
21	20.24	20.75	21.26	21.80	22.34	22.90	23.47	24.06	24.66	25.28	25.91	26.56	27.22	27.90	28.60	29.31	30.05	30.80
22	22.34	22.90	23.47	24.06	24.66	25.28	25.91	26.56	27.22	27.90	28.60	29.31	30.05	30.80	31.57	32.36	33.16	33.99
23	24.66	25.28	25.91	26.56	27.22	27.90	28.60	29.31	30.05	30.80	31.57	32.36	33.16	33.99	34.84	35.71	36.61	37.52
24	27.22	27.90	28.60	29.31	30.05	30.80	31.57	32.36	33.16	33.99	34.84	35.71	36.61	37.52	38.46	39.42	40.41	41.42
25	30.05	30.80	31.57	32.36	33.16	33.99	34.84	35.71	36.61	37.52	38.46	39.42	40.41	41.42	42.45	43.52	44.60	45.72
26	33.16	33.99	34.84	35.71	36.61	37.52	38.46	39.42	40.41	41.42	42.45	43.52	44.60	45.72	46.86	48.03	49.23	50.46

Fringe Benefits Summary

The City provides a comprehensive package of fringe benefits for employees. The package includes the following.

Health/Dental Insurance Coverage:

City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following rates for their Benefit Package.

Coverage	Employee Rates	City Rates	Total Cost
Individual	$137.51	$412.52	$550.03
Family	$317.27	$951.80	$1,269.07

Details of the coverage are available in the employee benefit handbook.

Life Insurance Coverage:

City employees are provided with one time their annual salary up to $100,000 of life coverage, spouses are covered with $5,000.00, and each dependent has $1,000.00 of coverage.

Long-Term Disability:

City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of $5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.

Paid Sick Leave:

Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.

Special Leave With/Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed 15 calendar days in a 12 month period.

Paid Vacation Leave:

Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire, Police, and shift personnel earn vacation time at a different rate than do 40 hour per week employees. The following is base on a forty hour per week work schedule.

Years of Service	Days Vacation per Year
0 – 10 years	10
10 – 20 years	15
20 – Plus	20

Paid Holidays:

Employees receive 10 paid holidays per year. The holidays are:

New Year's Day
Martin Luther King's Birthday
Memorial Day
July 4th
Labor Day
Veterans Day
Thanksgiving –2
Christmas –2

Retirement Plan:

City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years service with the city.

Deferred Compensation Plan:

City employees are eligible for a 457b Deferred Compensation Program administered by Metlife through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

Workers Compensation Plan:

City employees are covered for occupational injury according to the state worker's compensation laws.

Tuition Reimbursement:

Upon the recommendation of the department head and approval of the tuition committee an employee may receive tuition assistance for two classes per semester/quarter and up to $100.00 for books per semester/quarter. Employees involved in the tuition assistance program must maintain a C average in their course work. Those receiving assistance must submit grades to the Human Resources Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.

Christmas Bonus:

All City employees receive a $100.00 bonus in December of each year.

Competitive Wages, Overtime Pay, and Compensatory Time:

City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory,

subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.

Merit raises will remain suspended for FY 2014.

Annual City Picnic and or Appreciation Luncheon:

Employees are honored with a citywide picnic in the spring or an appreciation luncheon.
The Employee picnic is temporarily suspended for FY 2014.

Vacation Buy Back:

Upon the recommendation of the Department Head and the City Manager, an employee so requesting, may receive pay in lieu of one week of vacation leave per year if, on December 31st of that year, their annual leave accumulation exceeds 30 days. Vacation Buy Back is temporarily suspended for FY 2014.

Uniforms and Cleaning Services:

Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Waste Water, Water Sewer, Building Inspection, City Marshall, Civil Construction Inspector, Custodians and Gas. Clothing allowances are provided for police detectives.

Health Center:

The City of Statesboro-TransformHealthRx Center is dedicated to help employees manage their typical primary care visits and chronic conditions using a dedicated team of medical professionals, a unique style of case management and quality face-to-face healthcare delivery. The Health Center is designed to increase employee satisfaction, provide affordable healthcare, encourage, educate and reward participating patients for progress in managing their conditions.

Employee Fitness Center:

The employee fitness center was developed to increase the health and well-being of City of Statesboro employees. Employee fitness and wellness is the systematic effort of the City of Statesboro to enhance health of its employees through education, behavioral change, and cultural support. Operating 24 hours, seven days a week exclusively for employees, spouses and retired employees. The fitness center has a variety of cardio, strength, conditioning equipment and locker rooms


JAECKEL
STATESBORO CITY HALL

TAB 8

100 General Fund

THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This fund contains the operational budgets for the Mayor and City Council, City Manager's Office, City Clerk's Office and Records Management, Elections, the Finance Department, Information Technology, the Legal Department, Human Resources, the Engineering Department and its Protective Inspections Division, the Municipal Court, the Police Department, the Public Works Administration Division, Streets Division, and Parks Division, and the Community Development Department, including the Code Compliance Division. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments are used to acquire fixed assets of the Proprietary Funds and accounted for within those respective funds rather than the General Fund.

REVENUES AND OTHER FINANCING SOURCES

The General Fund's Revenues can be segregated into six major categories:

1. Taxes. This category provides $7,949,000 of the $13,658,974 of General Fund revenues, or 58.2%. The major source is property taxes. In 2011, our County Tax Assessor's Office adopted a policy to conduct property revaluations on an annual basis. The most current revaluation was done for FY 2012.

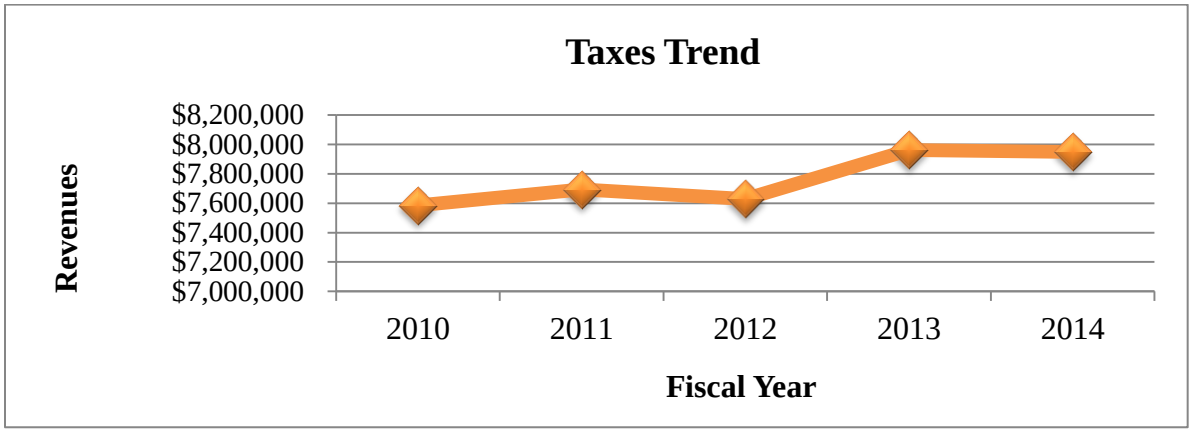
The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year.

Motor vehicle taxes are collected by the Bulloch County Tax Commissioner. The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to equal the current years' collections. The Real Estate Transfer Tax ($1.00 per every $1,000 of value on such sales) is projected to be less than the current year.

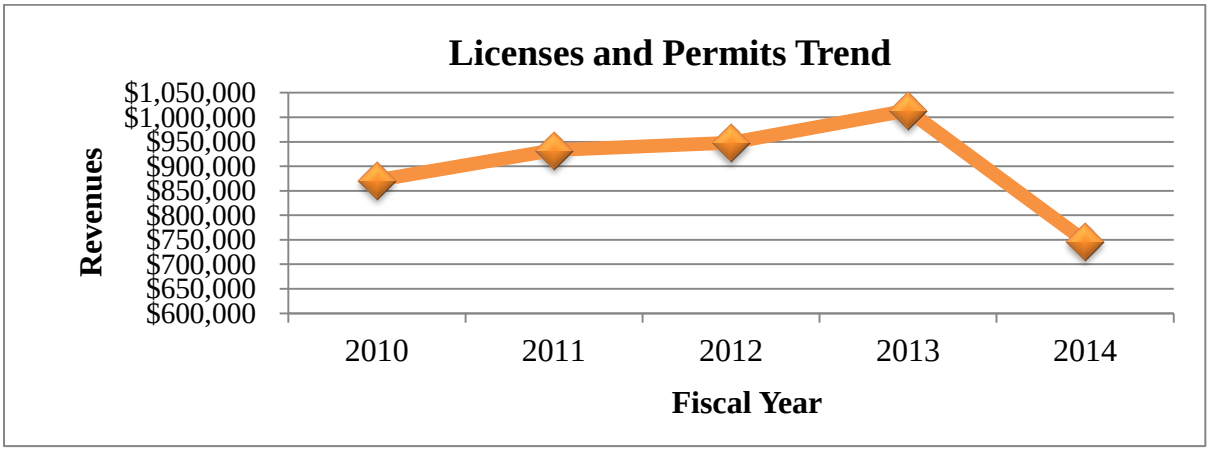
The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia and Bulloch Rural Telephone. Georgia Power is expected to decrease in FY 2014; Excelsior is expected to increase approximately 1%; Northland Cable is expected to increase by 8.17%; Frontier is projected to increase by 1%, Bulloch Rural Telephone was a new franchise fee and is projected to decrease by 98%. In aggregate, these five franchises are projected to decrease at a rate of 4.93%. This decrease is due to the fact that the FY 2013 project for Bulloch Rural Telephone was over budgeted.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine is projected to decrease by .05%, Wholesale and Retail Liquor is projected to increase by 3.02%. Overall, this category is projected to increase by .44%.

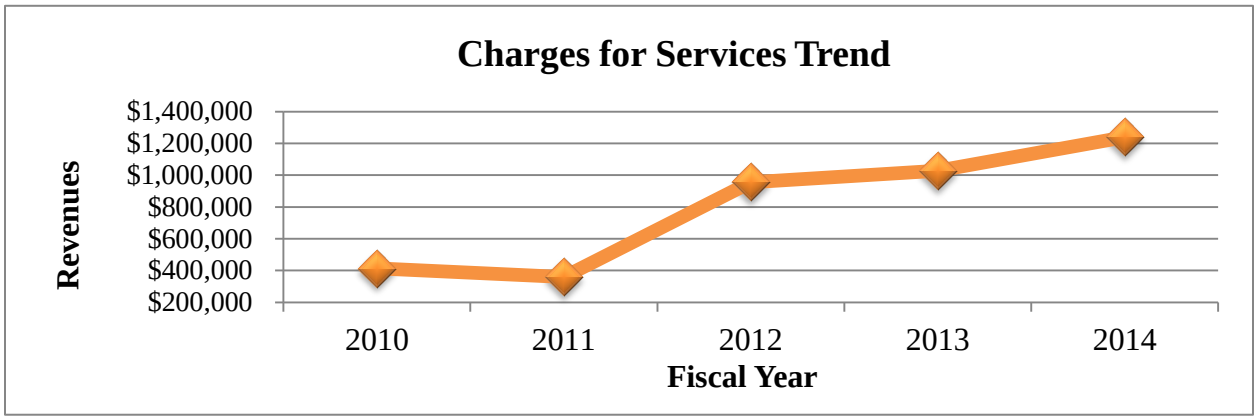
Total Taxes as a category is projected to decrease by .17%.



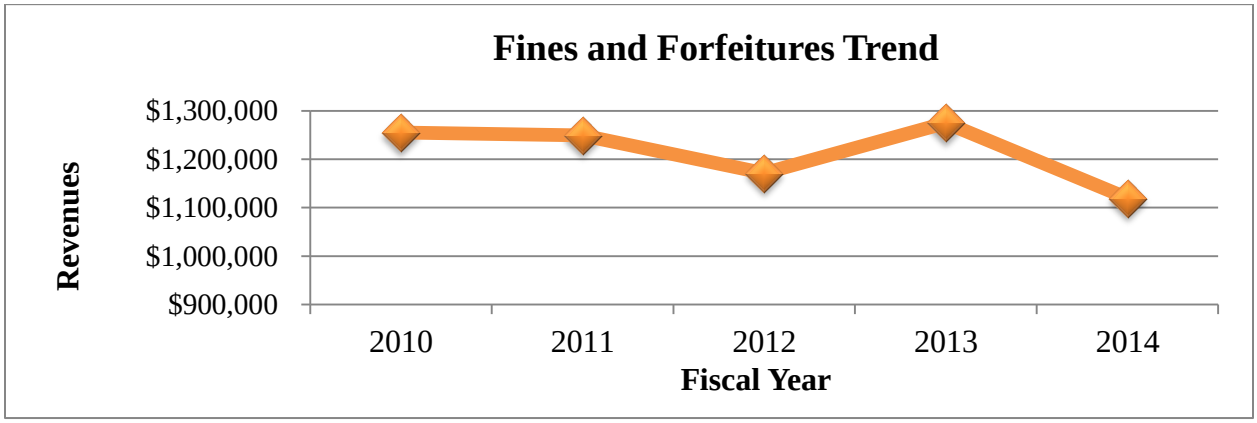
2. **Licenses and Permits** This category provides $747,100 of the General Fund, or 5.47%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to decrease by 13.89%. The General Business Licenses are projected to increase by 1.8%. Bank Licenses are expected to increase by 33.33%. Inspection fees will decrease by 76.91%. Building and other related permits and fees are projected to decrease by 63.39% as a result of not as many new construction and large projects in FY 2014.



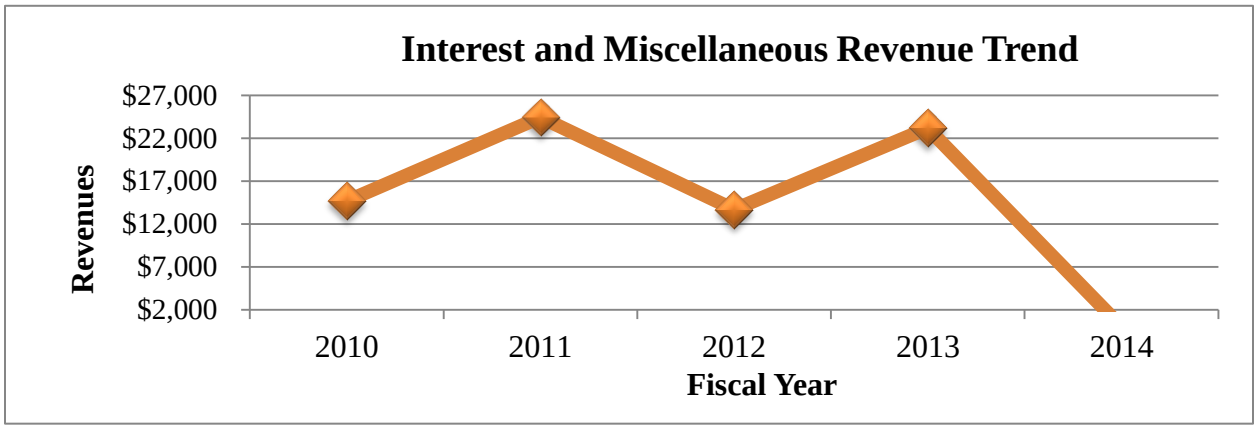
3. **Charges for Services** This category provides $1,239,674, or 9.08% of the General Fund. The primary sources of revenue are Court Costs, Revenues from Police Overtime, and Account Establishment Charges. This source is projected to increase by 20.61%.



4. **Fines and Forfeitures** This category provides $1,120,000 of the General Fund, or 8.2%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State law dealing with traffic citations, DUI, and similar offenses. This source is projected to decrease by approximately 12.5% over the FY 2013 budgeted amount due to defendants not being able to pay their fines and it being converted to community service.



5. **Miscellaneous Revenues** This category provides only $29,800 of the General Fund. It accounts for any donations and miscellaneous charges. This is a category that is expected to increase by 28.45%..



In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing**, which is primarily made up of the *Transfers from Other Funds*. This source of financing (it was counted as revenue in the transferring fund) contributes $2,573,400, or 18.84% of the General Fund's total funding. The changes from the prior year is an increase in the Solid Waste Collection Fund and the Solid Waste Disposal Fund.

The primary transfers are from the Natural Gas Fund, the Solid Waste Collection Fund, and the Water and Sewer Fund. A lesser amount is transferred from the Solid Waste Disposal Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, personnel division, accounting division, utility collections, purchasing, risk management, and similar services. In addition, were they private companies, these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

6. Fund Balance Appropriated. Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2014 Budget is projected to increase fund balance by $177. However, management believes that some revenues will be higher than budgeted and some of the expenditures will be lower than budgeted. Therefore, increasing the General Fund balance even more.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
31	TAXES			
31.1100	Property Taxes - Current Year	$ 3,645,617	$ 3,590,842	$ 3,600,000
31.1105	Refund of Taxes	$ (9,565)	$ (6,000)	$ (4,000)
31.1310	Motor Vehicle	$ 201,337	$ 190,000	$ 190,000
31.1320	Mobile Home	$ 2,355	$ 1,000	$ 1,000
31.1500	Property not on Digest	$ -	$ 1,000	$ -
31.1600	Real Estate Transfer (Intangible)	$ 96,895	$ 80,000	$ 75,000
31.1711	Franchise Tax - Georgia Power	$ 1,586,503	$ 1,586,503	$ 1,500,000
31.1712	Franchise Tax - EMC	$ 41,083	$ 41,083	$ 41,500
31.1751	Franchise Tax - Northland Cable	$ 120,176	$ 120,176	$ 130,000
31.1761	Franchise Tax - Frontier	$ 226,646	$ 225,746	$ 228,000
31.1762	Franchise Tax - Bulloch Rural	$ -	$ 25,000	$ 500
31.1000	*Sub-total: General Property Taxes*	*$ 5,911,047*	*$ 5,855,350*	*$ 5,762,000*
31.4201	Beer and Wine	$ 563,914	$ 585,275	$ 585,000
31.4202	Liquor -Wholesale	$ 26,068	$ 25,683	$ 25,000
31.4203	Liquor - Retail	$ 82,509	$ 84,000	$ 88,000
31.4000	*Sub-total: Select Sales & Use Taxes*	*$ 672,491*	*$ 694,958*	*$ 698,000*
31.6200	Insurance Premium Taxes	$ 1,333,111	$ 1,333,111	$ 1,420,000
31.6000	*Sub-total: Business Taxes*	*$ 1,333,111*	*$ 1,333,111*	*$ 1,420,000*
31.9110	Property Tax Penalty and Interest	$ 34,962	$ 25,000	$ 20,000
31.9501	FIFA Fee and Cost	$ 4,538	$ 5,000	$ 5,000
31.9904	Tax Lien Penalties & Interest	$ 41,739	$ 44,000	$ 42,000
31.9905	Tax Sale Advertising Fees	$ 4,680	$ 5,000	$ 2,000
31.9000	*Sub-total: Penalties & Int. on Delinquent Taxes*	*$ 85,919*	*$ 79,000*	*$ 69,000*
31.0000	TOTAL TAXES	$ 8,002,568	$ 7,962,419	$ 7,949,000
32	LICENSES AND PERMITS			
32.1100	Alcoholic Beverages Licenses	$ 143,625	$ 180,000	$ 155,000
32.1200	General Business Licenses	$ 270,034	$ 275,000	$ 280,000
32.1220	Insurance License	$ 45,600	$ 48,000	$ 49,000
32.1240	Bank License	$ 97,174	$ 90,000	$ 120,000
32.1901	Alcoholic Beverages Application Fees	$ 1,200	$ 1,800	$ 2,000
32.1902	Occupation Tax Admininstration Fees	$ 6,398	$ 6,000	$ 6,500
32.1000	*Sub-total: Regulatory Fees*	*$ 564,031*	*$ 600,800*	*$ 612,500*
32.2120	Building Permits	$ 163,109	$ 167,000	$ 65,000
32.2121	Building Permit App Review Fee	$ 6,203	$ 5,495	$ 3,600
32.2130	Plumbing Permits	$ 21,148	$ 38,150	$ 6,000
32.2140	Electrical Permits	$ 25,952	$ 27,745	$ 7,000
32.2160	HVAC Permits	$ 9,434	$ 14,305	$ 4,000
32.2190	Land Disturbance Permits	$ 4,251	$ 2,200	$ 2,500
32.2211	Rezoning Requests	$ 1,315	$ 1,000	$ 1,000
32.2212	Variance Requests	$ 2,700	$ 2,500	$ 2,000
32.2230	Sign Permits	$ 9,265	$ 10,000	$ 7,500
32.2991	Inspection Fees	$ 132,572	$ 138,600	$ 32,000
32.2993	Planning Misc. Fees	$ 6,022	$ 5,000	$ 1,500
32.2000	*Sub-total: Non-Business Licenses & Permits*	*$ 381,971*	*$ 411,995*	*$ 132,100*
32.4101	Business License Penalty	$ 2,066	$ 1,000	$ 2,500
32.4102	Alcohol Penalty	$ 250	$ -	$ -
32.4000	*Sub-total: Penalties & Int. on Del. Lic. & Perm.*	*$ 2,316*	*$ 1,000*	*$ 2,500*

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
32.0000	TOTAL LICENSES AND PERMITS	$ 948,318	$ 1,013,795	$ 747,100
33.5102	OTHER INTERGOVERNMENTAL REVENUE	$ 12,859	$ -	$ -
34	CHARGES FOR SERVICES			
34.1105	Court Costs	$ 76,149	$ 90,000	$ 50,000
34.1190	Other Costs	$ -	$ 5,325	$ 4,000
34.1701	Indirect Cost Allocation from Water/Sewer Fund	$ 630,246	$ 671,889	$ 909,574
34.1910	Election Qualifying Fees	$ 1,135	$ -	$ 1,500
34.1000	*Sub-total: General Government*	*$ 707,530*	*$ 767,214*	*$ 965,074*
34.2101	Revenue - Police Overtime	$ 108,509	$ 110,000	$ 125,000
34.2102	Revenue- Public Works Overtime	$ -	$ -	$ 2,500
34.2000	*Sub-total - Public Safety*	*$ 108,509*	*$ 110,000*	*$ 127,500*
34.6410	Background Check Fees	$ 31,666	$ 40,000	$ 20,000
34.6000	*Sub-total - Other Fees*	*$ 31,666*	*$ 40,000*	*$ 20,000*
34.9100	Cemetery Fees	$ 7,406	$ 16,000	$ 20,000
34.9300	Bad Check Fees	$ 13,300	$ 12,000	$ 14,000
34.9901	Account Establishment Charge	$ 83,304	$ 80,000	$ 90,000
34.9902	AEC Charge Penalty	$ 2,908	$ 2,500	$ 3,000
34.9903	Admin. Fee Penalty	$ 121	$ 100	$ 100
34.9000	*Sub-total: Other Charges for Services*	*$ 107,039*	*$ 110,600*	*$ 127,100*
34.0000	TOTAL CHARGES FOR SERVICES	$ 954,744	$ 1,027,814	$ 1,239,674
35	FINES AND FORFEITURES			
35.1170	Municipal Court Fines	$ 1,099,326	$ 1,200,000	$ 1,050,000
35.1400	Jail Fees	$ 72,182	$ 75,000	$ 70,000
35.0000	TOTAL FINES AND FORFEITURES	$ 1,171,508	$ 1,275,000	$ 1,120,000
37	CONTR. AND DON. FROM PRIV. SOURCES			
37.1002	Contributions & Donations - COP	$ -	$ 1,200	$ -
37.0000	CONTR. AND DON. FROM PRIV. SOURCES	$ -	$ 1,200	$ -
38	MISCELLANEOUS REVENUE			
38.1002	Run in the 'Boro	$ -	$ 1,500	$ 8,000
38.9010	Miscellaneous Income	$ 12,872	$ 20,000	$ 20,000
38.9020	Sale of Pipe	$ 711	$ 1,500	$ 1,500
38.9040	Concession Revenue	$ 111	$ 150	$ 50
38.9050	Sale of Signs & Posts	$ -	$ 50	$ 250
38.9000	*Sub-total: Other Miscellaneous*	*$ 13,694*	*$ 23,200*	*$ 29,800*
38.0000	TOTAL MISCELLANEOUS REVENUE	$ 13,694	$ 23,200	$ 29,800
39	OTHER FINANCING SOURCES			
39.1210	Operating Trans. in from Natural Gas	$ 924,999	$ 900,000	$ 900,000
39.1220	Operating Trans. in from Water/Wastewater	$ 713,118	$ 787,192	$ 792,000
39.1230	Operating Trans. in from S/W Disposal Fund	$ 192,000	$ 214,000	$ 240,000
39.1240	Operating Trans. in from S/W Collection Fund	$ 543,000	$ 568,000	$ 600,000
39.1250	Operating Trans. In from Hotel/Motel	$ -	$ 28,750	$ 35,400
39.1000	*Sub-total: Operating Transfers in*	*$ 2,373,117*	*$ 2,497,942*	*$ 2,567,400*

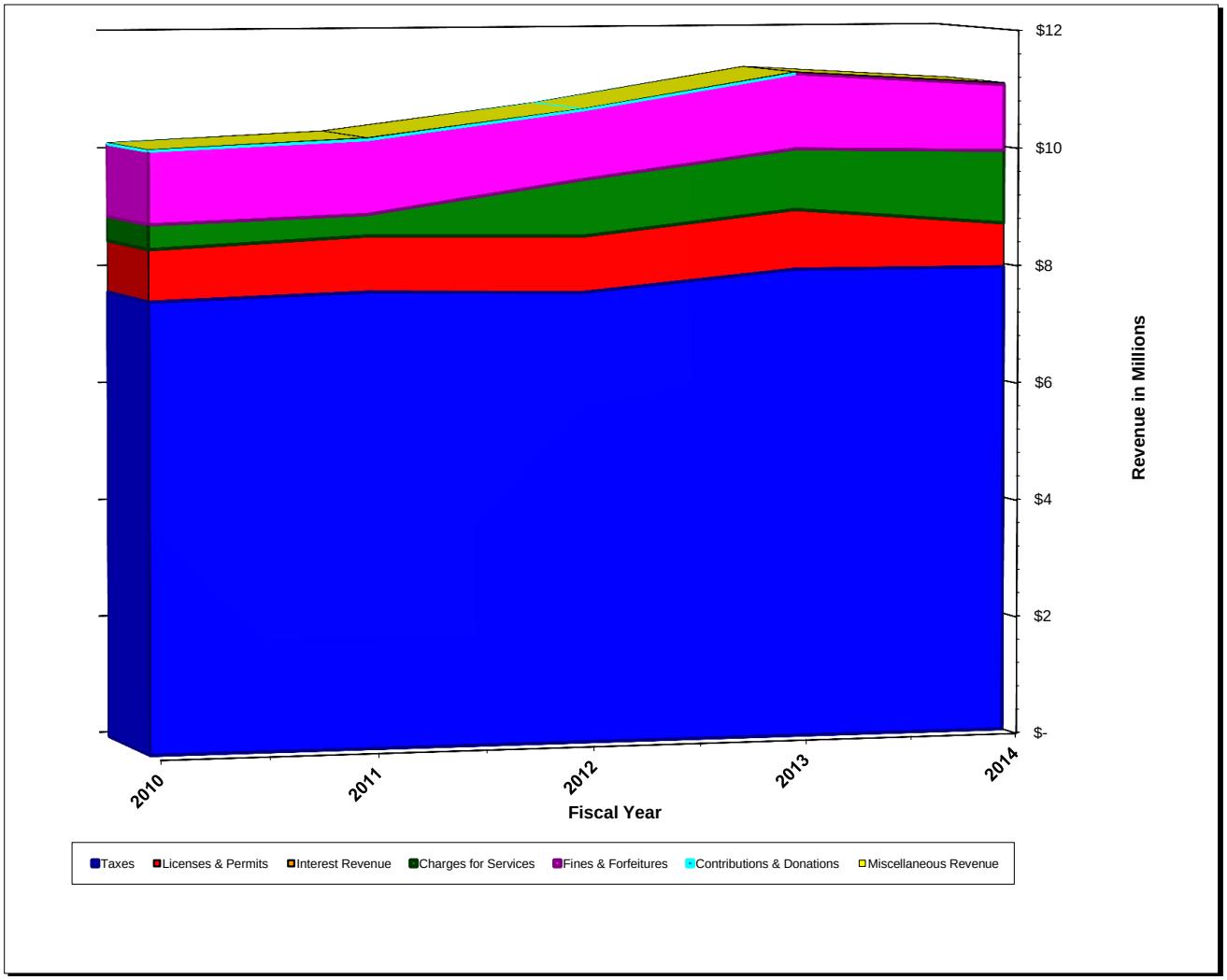
FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
39.2101	Sale of Assets	$ 8,407	$ 5,000	$ 6,000
39.2102	Sale of Land	$ -	$ 21,500	$ -
39.2103	Sale of Timber	$ 5,500	$ 1,500	$ -
39.2000	*Sub-total: Proc.of General Fixed Asset Disp*	*$ 13,907*	*$ 28,000*	*$ 6,000*
39.0000	TOTAL OTHER FINANCING SOURCES	$ 2,387,024	$ 2,525,942	$ 2,573,400
TOTAL REVENUES AND OTHER FINANCING SOURCES		$ 13,490,715	$ 13,829,370	$ 13,658,974
TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROP.		**$ 13,490,715**	**$ 13,829,370**	**$ 13,658,974**

GENERAL FUND REVENUE TRENDS

FY 2010-2014

	2010 Actual	2011 Actual	2012 Actual	2013 Budgeted	2014 Adopted
Taxes	$ 7,585,112	$ 7,693,363	$ 7,627,646	$ 7,962,419	$ 7,949,000
Licenses and Permits	$ 871,839	$ 933,167	$ 948,318	$ 1,013,795	$ 747,100
Charges for Services	$ 413,738	$ 360,087	$ 954,744	$ 1,027,814	$ 1,239,674
Fines and Forfeitures	$ 1,225,018	$ 1,248,903	$ 1,171,508	$ 1,275,000	$ 1,120,000
Interest Revenue	$ -	$ 6,022	$ -	$ -	$ -
Contributions and Donations	$ 800	$ 3,965	$ 1,200	$ 1,200	$ 1,200
Miscellaneous Revenue	$ 14,656	$ 24,471	$ 13,694	$ 23,200	$ 29,800
Total	**$ 10,111,163**	**$ 10,269,978**	**$ 10,717,110**	**$ 11,303,428**	**$ 11,086,774**

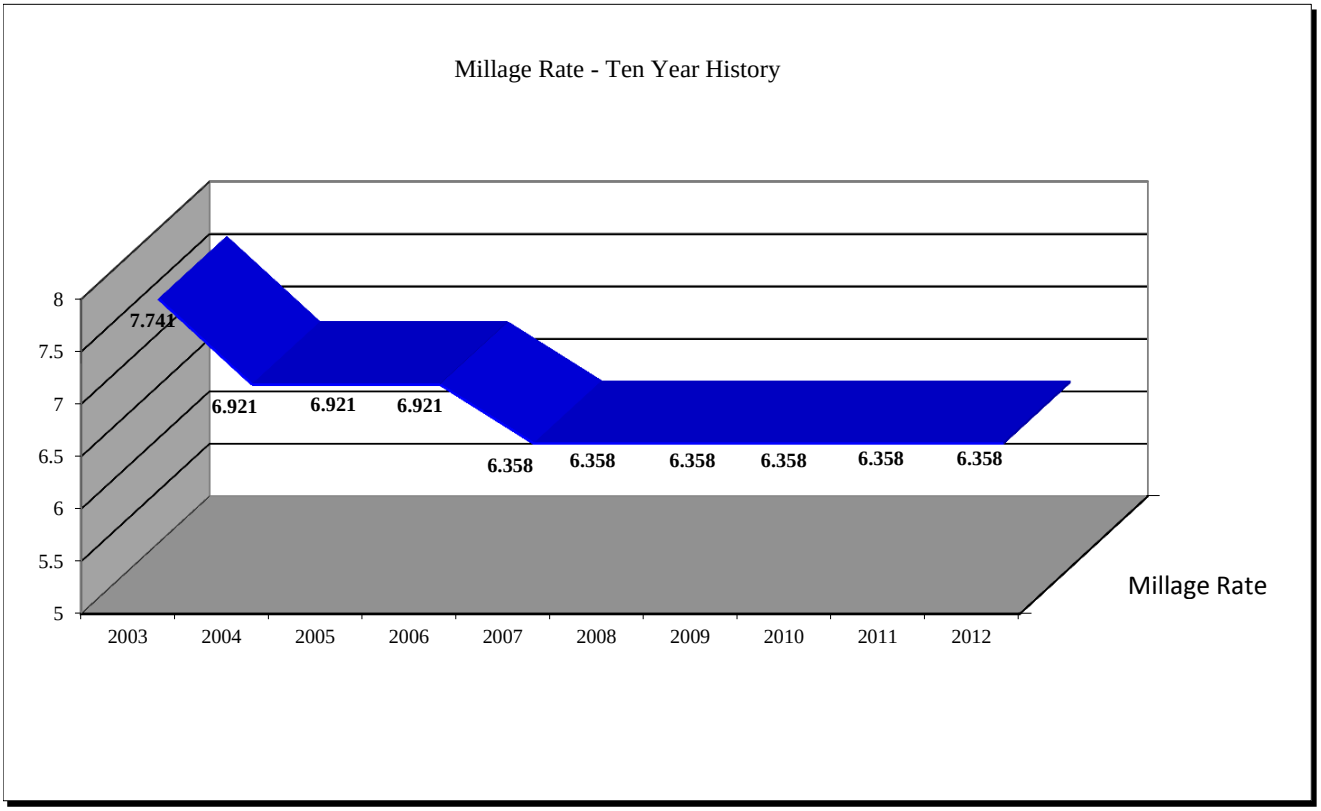


Property Taxes

Property Value of $100,000

For residents of the City of Statesboro the total property tax is $6.358 per $1,000 of taxed value. The taxed value is calculated as 40% of the Market Value. Assuming property with a market value of $100,000, the result would be:

Projected Tax Bill: $254



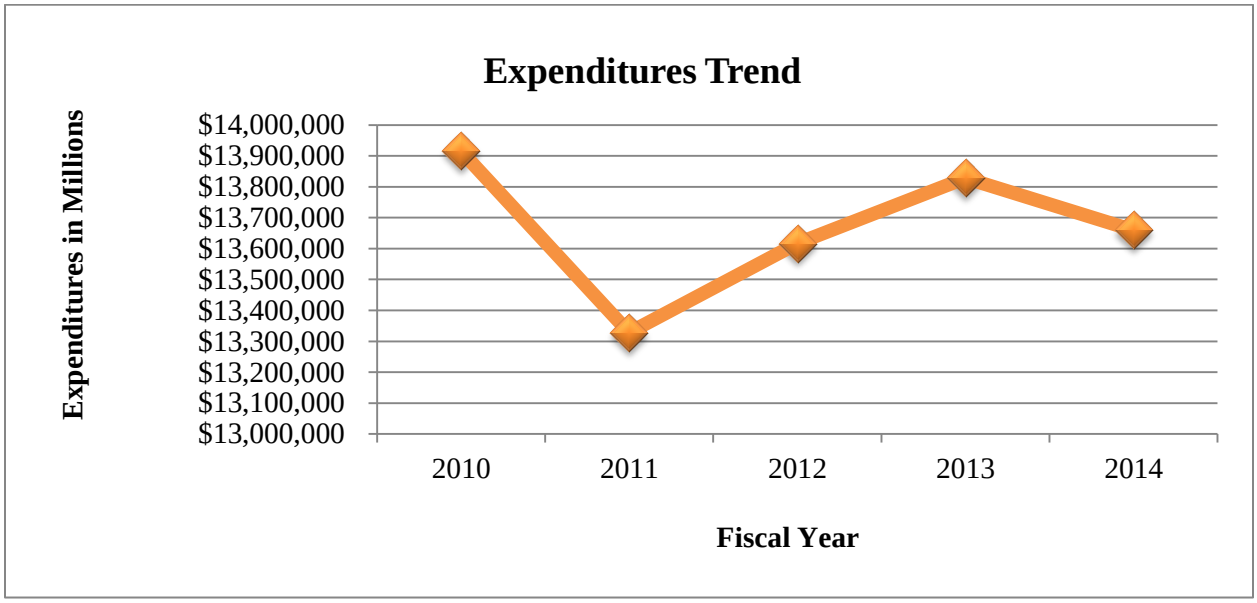
EXPENDITURES

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then, the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitled "Authorized Personnel for FY 2014". In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits".

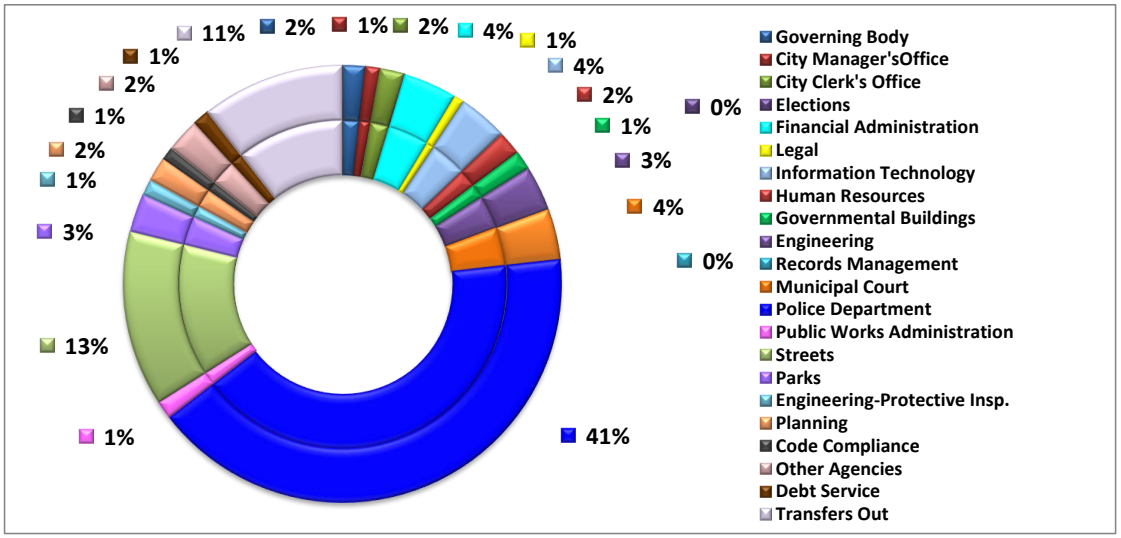
By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in medical care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level.

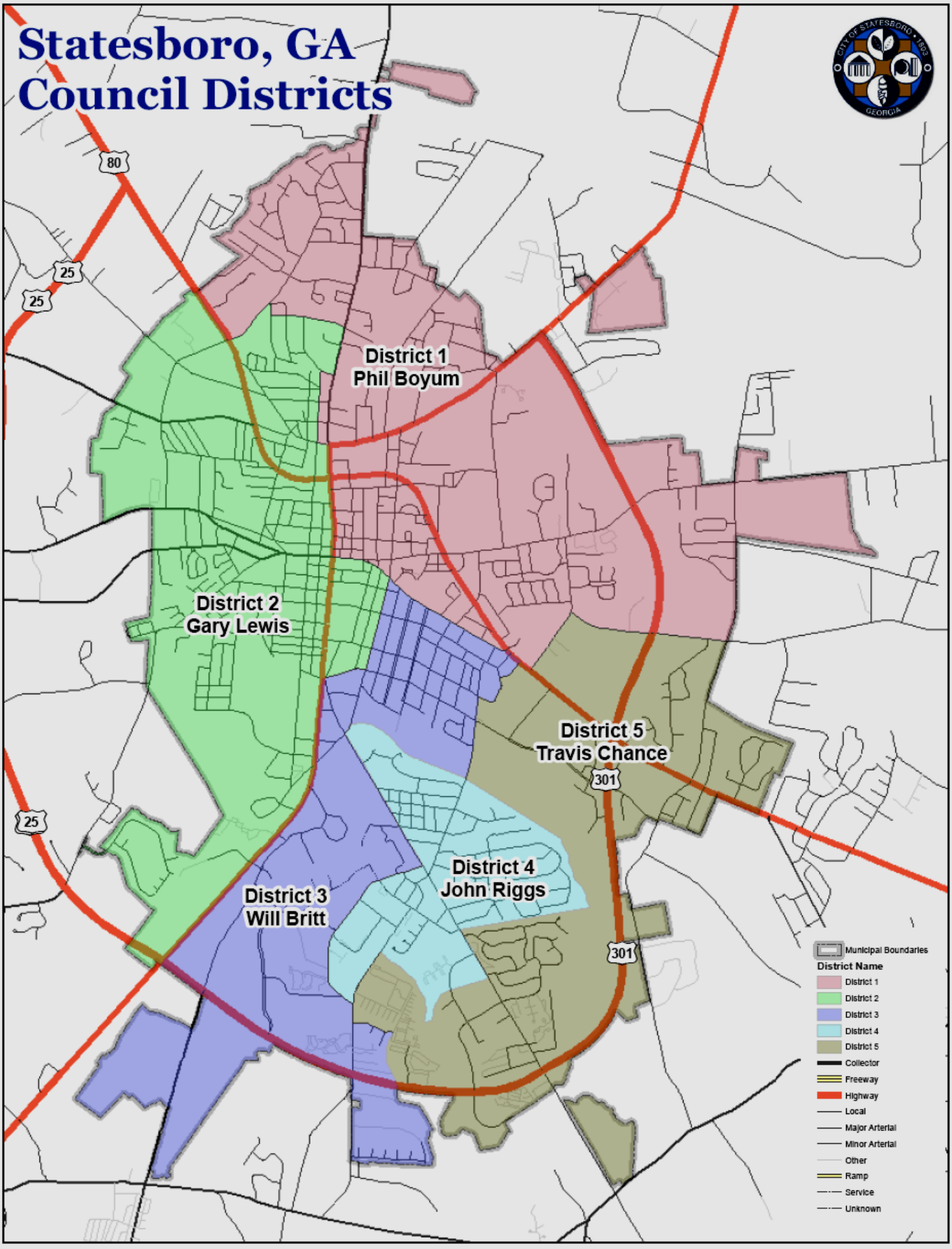
The General Fund budget of $13,658,797 is a decrease of $97,981 from the FY 2013 Budget (as amended through the 2nd Budget Amendment) of $13,756,778. That is a .71% decrease.



General Fund Budget Summary

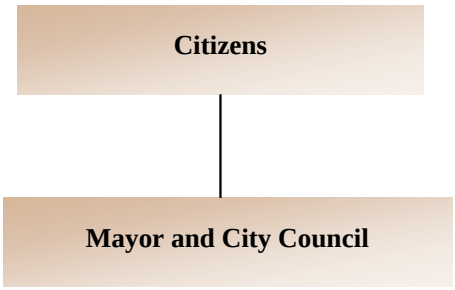
	FY 2011 ACTUAL	FY 2012 ACTUAL	FY 2013 BUDGETED	FY 2014 ADOPTED	% OF TOTAL
Revenues and Other Financial Resources					
Taxes	$ 7,693,363	$ 8,002,568	$ 7,962,419	$ 7,949,000	58.20%
Licenses and Permits	$ 933,167	$ 948,318	$ 1,013,795	$ 747,100	5.47%
Intergovernmental Revenue	$ -	$ 12,859	$ -	$ -	0.00%
Charges for Services	$ 360,087	$ 954,744	$ 1,027,814	$ 1,239,674	9.08%
Fines and Forfeitures	$ 1,248,903	$ 1,171,508	$ 1,275,000	$ 1,120,000	8.20%
Interest Revenue	$ 6,022	$ -	$ -	$ -	0.00%
Contributions and Donations	$ 3,965	$ -	$ 1,200	$ -	0.00%
Miscellaneous Revenue	$ 24,471	$ 13,694	$ 21,700	$ 29,800	0.22%
Other Financing Sources	$ 3,140,033	$ 2,387,024	$ 2,525,942	$ 2,573,400	18.84%
Appropriated Fund Balance	$ -	$ -	$ -	$ -	0.00%
Total Revenues and Other Financial Resources	**$ 13,410,011**	**$ 13,490,715**	**$ 13,827,870**	**$ 13,658,974**	**100.00%**
Financing Uses					
Governing Body	$ 221,793	$ 221,231	$ 222,587	$ 226,594	1.66%
City Manager's Office	$ 325,555	$ 135,403	$ 150,117	$ 145,261	1.06%
City Clerk's Office	$ 222,325	$ 269,599	$ 257,878	$ 242,393	1.77%
Elections	$ 70	$ 4,017	$ 100	$ 11,000	0.08%
Financial Administration	$ 580,997	$ 593,591	$ 551,247	$ 542,662	3.97%
Legal	$ 151,657	$ 101,992	$ 118,475	$ 103,286	0.76%
Information Technology	$ 385,148	$ 446,445	$ 496,149	$ 495,483	3.63%
Human Resources	$ 169,582	$ 187,719	$ 241,110	$ 238,646	1.75%
Governmental Buildings	$ 146,286	$ 150,360	$ 225,738	$ 192,613	1.41%
Engineering	$ 401,601	$ 411,860	$ 449,021	$ 447,687	3.28%
Records Management	$ -	$ -	$ -	$ -	0.00%
Municipal Court	$ 555,219	$ 541,698	$ 587,672	$ 519,167	3.80%
Police Department	$ 5,246,725	$ 5,329,352	$ 5,416,114	$ 5,628,114	41.21%
Public Works Administration	$ 171,863	$ 180,139	$ 188,941	$ 183,666	1.34%
Streets	$ 1,677,147	$ 1,746,910	$ 1,759,151	$ 1,797,813	13.16%
Parks	$ 376,518	$ 338,438	$ 396,557	$ 388,706	2.85%
Engineering-Protective Insp.	$ 156,267	$ 155,328	$ 165,901	$ 157,080	1.15%
Community Development	$ 369,577	$ 187,063	$ 305,008	$ 242,437	1.77%
Code Compliance	$ 95,768	$ 93,072	$ 116,707	$ 132,546	0.97%
Other Agencies	$ 356,429	$ 356,281	$ 343,647	$ 343,170	2.51%
Debt Service	$ 307,485	$ 239,558	$ 183,158	$ 176,473	1.29%
Transfers Out	$ 1,409,644	$ 1,460,000	$ 1,581,500	$ 1,444,000	10.57%
Total Expenditures and Other Financing Uses	**$ 13,327,656**	**$ 13,150,056**	**$ 13,756,778**	**$ 13,658,797**	**100.00%**




Statesboro, GA
Council Districts
80
25
25
District 1
Phil Boyum
District 2
Gary Lewis
District 5
Travis Chance
301
25
District 4
John Riggs
District 3
Will Britt
301
Municipal Boundaries
District Name
District 1
District 2
District 3
District 4
District 5
Collector
Freeway
Highway
Local
Major Arterial
Minor Arterial
Other
Ramp
Service
Unknown

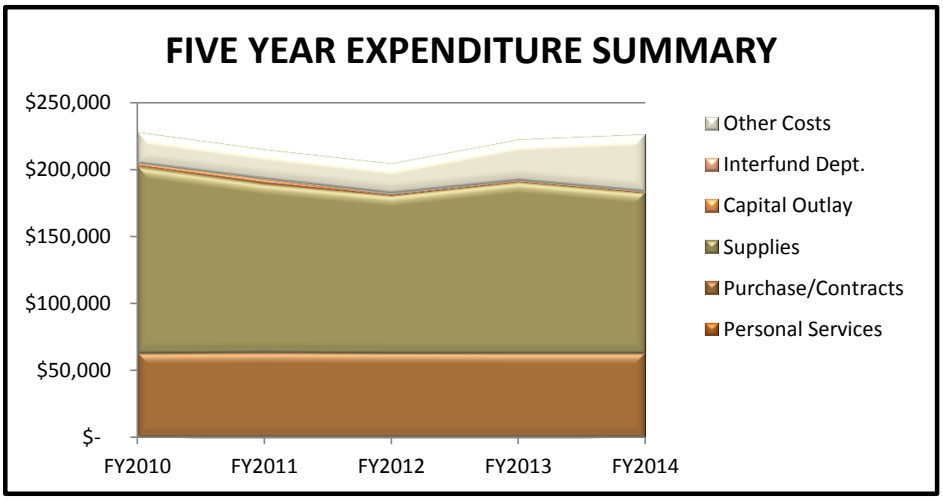
FUND - 100 **DEPT - 1110 - GOVERNING BODY**

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the mayor acts as the primary representative of Statesboro. The Mayor and council members serve four year terms. The council members are elected from the one to five districts. The Mayor and council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the city manager.



EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 62,818	$ 63,156	$ 62,980	$ 62,868	$ 62,868	0.00%
Purchase/Contract Services	$ 139,229	$ 126,204	$ 117,873	$ 127,933	$ 119,700	-6.44%
Supplies	$ 2,466	$ 3,409	$ 769	$ 1,000	$ 800	-20.00%
Capital Outlay (Minor)	$ -	$ -	$ 597	$ -	$ -	0.00%
Interfund Dept. Charges	$ 23,634	$ 22,620	$ 22,602	$ 30,786	$ 43,226	40.41%
Other Costs	$ 97,183	$ 6,404	$ 16,410	$ -	$ -	0.00%
Total Expenditures	$ 325,330	$ 221,793	$ 221,231	$ 222,587	$ 226,594	1.80%

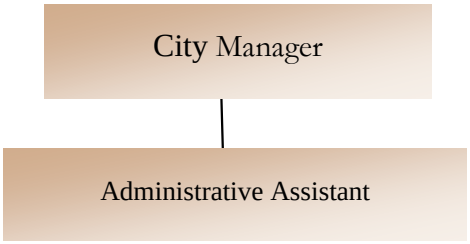


FUND 100 - GENERAL FUND **DEPT - 1110 - GOVERNING BODY**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 58,964	$ 58,400	$ 58,400
51.1000	*Sub-total: Salaries and Wages*	*$ 58,964*	*$ 58,400*	*$ 58,400*
51.2201	Social Security (FICA) Contributions	$ 4,016	$ 4,468	$ 4,468
51.2000	*Sub-total: Employee Benefits*	*$ 4,016*	*$ 4,468*	*$ 4,468*
51.0000	TOTAL PERSONAL SERVICES	$ 62,980	$ 62,868	$ 62,868
52	PURCHASE/CONTRACT SERVICES			
52.1205	Public Relations	$ 2,764	$ 6,000	$ 2,500
52.1000	*Sub-total: prof. & tech. services*	*$ 2,764*	*$ 6,000*	*$ 2,500*
52.3101	Insurance, Other than Benefits	$ 94,312	$ 103,133	$ 103,000
52.3203	Cellular Phones	$ (71)	$ 1,200	$ 1,100
52.3301	Advertising	$ 2,338	$ 2,500	$ 1,000
52.3401	Printing & Binding	$ 134	$ 100	$ 100
52.3501	Travel	$ 13,654	$ 10,500	$ 7,500
52.3701	Education and Training	$ 4,742	$ 4,500	$ 4,500
52.3000	*Sub-total: Other Purchased Services*	*$ 115,109*	*$ 121,933*	*$ 117,200*
52.0000	TOTAL PURCHASED SERVICES	$ 117,873	$ 127,933	$ 119,700
53	SUPPLIES			
53.1101	Office Supplies	$ 66	$ -	$ -
53.1301	Food	$ 703	$ 1,000	$ 700
53.1401	Books and Periodicals	$ -	$ -	$ 100
53.0000	TOTAL SUPPLIES	$ 769	$ 1,000	$ 800
54	CAPITAL OUTLAY (MINOR)			
54.2401	Computers	$ 597	$ -	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 597	$ -	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 22,399	$ 29,864	$ 42,305
55.2402	Life and Disability	$ 203	$ 443	$ 442
55.2403	Wellness Program	$ -	$ 479	$ 479
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 22,602	$ 30,786	$ 43,226
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 3,660	$ -	$ -
57.3416	Settlement	$ 12,750	$ -	$ -
57.0000	TOTAL OTHER COSTS	$ 16,410	$ -	$ -
	TOTAL EXPENDITURES	**$ 221,231**	**$ 222,587**	**$ 226,594**

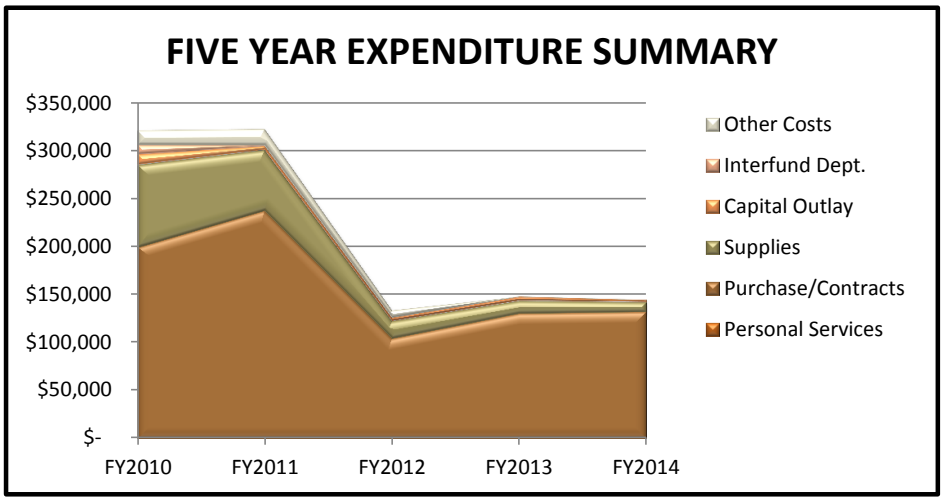
FUND - 100 **DEPT - 1320 - CITY MANAGER**

Appointed by the City Council, the City Manager is responsible for the administrative functions within the City and monitors the daily operations of the city government. The manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required.



EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 199,234	$ 237,664	$ 104,855	$ 131,038	$ 132,591	1.19%
Purchase/Contract Services	$ 86,417	$ 63,498	$ 18,351	$ 13,384	$ 10,450	-21.92%
Supplies	$ 10,409	$ 3,712	$ 3,498	$ 3,800	$ 1,900	-50.00%
Capital Outlay (Minor)	$ 9,770	$ 542	$ -	$ -	$ -	0.00%
Interfund Dept. Charges	$ 15,378	$ 17,266	$ 7,617	$ 330	$ 320	-3.03%
Other Costs	$ 4,582	$ 2,873	$ 1,082	$ 1,565	$ -	-100.00%
Total Expenditures	$ 325,790	$ 325,555	$ 135,403	$ 150,117	$ 145,261	-3.23%

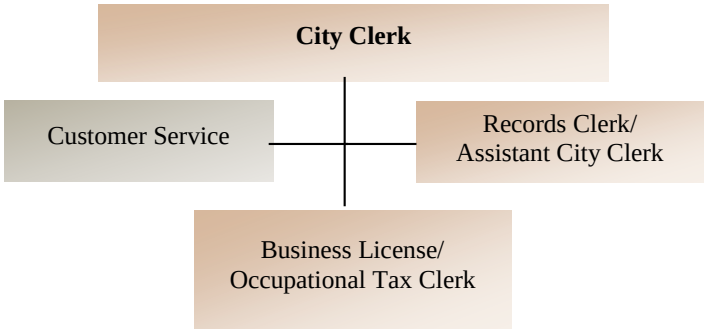


FUND 100 - GENERAL FUND **DEPT - 1320 - CITY MANAGER'S OFFICE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 94,617	$ 119,400	$ 120,861
52.1301	Overtime	$ -	$ 535	$ -
51.1000	*Sub-total: Salaries and Wages*	*$ 94,617*	*$ 119,400*	*$ 120,861*
51.2201	Social Security (FICA) Contributions	$ 7,214	$ 9,193	$ 9,246
51.2401	Retirement Contributions	$ 1,917	$ 2,145	$ 2,324
51.2701	Workers Compensation	$ 982	$ 250	$ 160
51.2903	Hepatitis/Flu Vaccine	$ 125	$ 50	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 10,238*	*$ 11,638*	*$ 11,730*
51.0000	TOTAL PERSONAL SERVICES	$ 104,855	$ 131,038	$ 132,591
52	PURCHASE/CONTRACT SERVICES			
52.1205	Public Relations	$ 5,059	$ 3,000	$ 500
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 5,059*	*$ 3,000*	*$ 500*
52.2201	Rep. and Maint. (Equipment)	$ 26	$ -	$ -
52.2202	Rep. and Maint. (Vehicles)	$ 626	$ 1,130	$ 1,800
52.2203	Rep. and Maint. (Labor)	$ 550	$ 693	$ 1,200
52.2205	Rep. and Maint. (Office Equipment)	$ 457	$ 600	$ 500
52.2000	*Sub-total: Property Services*	*$ 1,659*	*$ 2,423*	*$ 3,500*
52.3101	Insurance, Other than Benefits	$ 791	$ 910	$ 900
52.3201	Telephone	$ 866	$ 720	$ 800
52.3203	Cellular Phones	$ 1,457	$ 456	$ 750
52.3206	Postage	$ 102	$ 150	$ -
52.3301	Advertising	$ 817	$ 400	$ -
52.3401	Printing and Binding	$ 122	$ 125	$ -
52.3501	Travel	$ 4,756	$ 3,000	$ 1,800
52.3601	Dues and Fees	$ 1,232	$ 1,000	$ 1,400
52.3701	Education and Training	$ 1,490	$ 1,200	$ 800
52.3000	*Sub-total: Other Purchased Services*	*$ 11,633*	*$ 7,961*	*$ 6,450*
52.0000	TOTAL PURCHASED SERVICES	$ 18,351	$ 13,384	$ 10,450
53	SUPPLIES			
53.1101	Office Supplies	$ 17	$ 500	$ 150
53.1106	General Supplies & Materials	$ -	$ 250	$ 50
53.1270	Gasoline/Diesel	$ 1,962	$ 1,750	$ 1,300
53.1301	Food	$ 944	$ 1,000	$ 200
53.1401	Books and Periodicals	$ 575	$ 300	$ 200
53.0000	TOTAL SUPPLIES	$ 3,498	$ 3,800	$ 1,900
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 7,466	$ -	$ -
55.2402	Life and Disability	$ 151	$ 170	$ 160
55.2403	Wellness Program	$ -	$ 160	$ 160
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 7,617	$ 330	$ 320
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 1,082	$ 1,565	$ -
57.0000	TOTAL OTHER COSTS	$ 1,082	$ 1,565	$ -
	TOTAL EXPENDITURES	**$ 135,403**	**$ 150,117**	**$ 145,261**

FUND - 100 **DEPT - 1330 - CITY CLERK'S OFFICE**

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of the city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.



OBJECTIVES FOR FISCAL YEAR 2014

1. Comply with Federal, State and City madates and regulations governing official City Council meeting, actions and documentatation; Elections; and City-wide policies and procedures concerning official government records.
2. Maintain and oversee updates to the City of Statesboro Code of Ordinances.
3. Respond to Open Records Requests for City documents promptly in compliance with the Open Records Act.

GOALS

1. Continue scanning all records into a digitized, searchable database.
2. Reduce paper copies whenever possible, using the server storage capability.
3. Use condensed printing on large printing jobs whenever feasible.
4. Destroy records that have been scanned and are not of historical value.

PERFORMANCE MEASURES

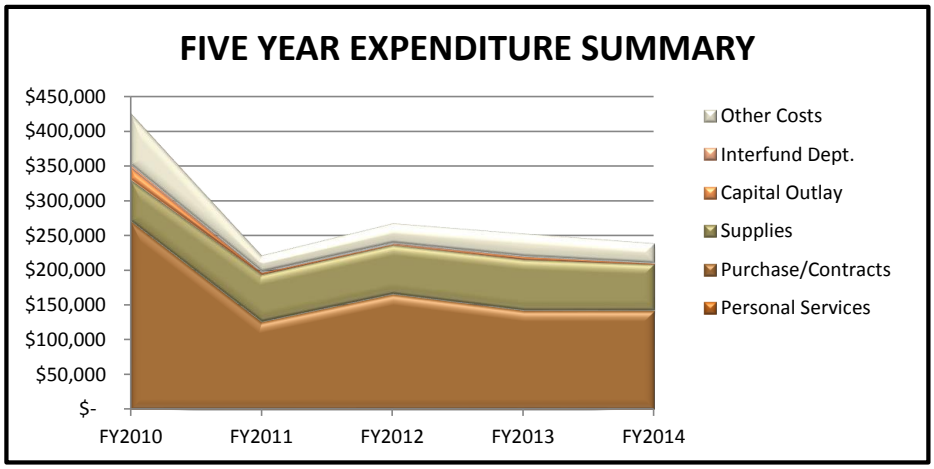
WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Council Workshops attended	12	12	12	12	12
Council meetings attended/Called Meetings	240	240	240	240	240
Council Minutes recorded & transcribed within two weeks	240	240	240	240	240
Open Records Requests processed	86	105	153	200	225
Number of Business License issued	1,357	1,674	1,704	1,725	1,705
Dollar Value of Business License issued	$ 254,739	$ 308,140	$ 314,075	$ 320,000	$ 315,000
Number of Property Tax Bills issued	8,258	7,429	8,079	8,100	8,079
Dollar Value of Property Tax Bills issued	$ 3,687,953	$3,671,548	$ 3,286,388	$ 3,287,000	$ 3,286,388
Number of Alcohol Licenses issued	74	81	83	90	83
Dollar Value of Alcohol Licenses issued	$ 161,250	$ 173,750	$ 175,105	$ 180,480	$ 175,105

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Percent of Workshop Minutes of Council meetings transcribed within two weeks. *	N/A	N/A	N/A	N/A	100%
Percent of Minutes of Council meetings recorded and transcribed within two weeks. *	N/A	N/A	N/A	N/A	100%
Percent of requests for information responded to within three days of receipt. *	N/A	N/A	N/A	N/A	100%

* New Measures

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 271,215	$ 126,386	$ 166,403	$ 142,674	$ 142,791	0.08%
Purchase/Contract Services	$ 59,172	$ 68,762	$ 70,506	$ 73,669	$ 66,650	-9.53%
Supplies	$ 16,376	$ 2,911	$ 1,409	$ 4,200	$ 1,600	-61.90%
Capital Outlay (Minor)	$ 5,305	$ 468	$ 1,698	$ 232	$ -	0.00%
Interfund Dept. Charges	$ 73,781	$ 23,463	$ 28,200	$ 32,353	$ 28,352	-12.37%
Other Costs	$ 520	$ 335	$ 1,383	$ 4,750	$ 3,000	-36.84%
Total Expenditures	$ 426,369	$ 222,325	$ 269,599	$ 257,878	$ 242,393	-6.00%



FUND 100 - GENERAL FUND **DEPT - 1330 - CITY CLERK'S OFFICE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 144,652	$ 122,760	$ 122,759
51.1301	Overtime	$ 856	$ 500	$ 500
51.1000	*Sub-total: Salaries and Wages*	*$ 145,508*	*$ 123,260*	*$ 123,259*
51.2201	Social Security (FICA) Contributions	$ 10,447	$ 9,297	$ 9,429
51.2401	Retirement Contributions	$ 8,590	$ 9,861	$ 9,861
51.2701	Workers Compensation	$ 1,833	$ 256	$ 242
51.2903	Hepatitis/Flu Vaccine	$ 25	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 20,895*	*$ 19,414*	*$ 19,532*
51.0000	TOTAL PERSONAL SERVICES	$ 166,403	$ 142,674	$ 142,791
52	PURCHASE/CONTRACT SERVICES			
52.1101	Codification of Ordinance	$ 9,403	$ 10,000	$ 9,000
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 9,403*	*$ 10,000*	*$ 9,000*
52.2205	Rep. and Maint. (Office Equipment)	$ 2,145	$ 2,700	$ 2,200
52.2000	*Sub-total: property services*	*$ 2,145*	*$ 2,700*	*$ 2,200*
52.3101	Insurance, Other than Benefits	$ 377	$ 794	$ 500
52.3201	Telephone	$ 798	$ 1,005	$ -
52.3203	Cellular Phones	$ 1,633	$ 1,200	$ 1,500
52.3206	Postage	$ -	$ 30	$ 50
52.3301	Advertising	$ 4,016	$ 4,200	$ 4,000
52.3401	Printing and Binding	$ 5,528	$ 3,790	$ 4,000
52.3501	Travel	$ 2,895	$ 3,000	$ 1,800
52.3601	Dues and Fees	$ 89	$ 150	$ 100
52.3701	Education and Training	$ 841	$ 1,800	$ 1,500
52.3852	Contract Services	$ 42,781	$ 45,000	$ 42,000
52.3000	*Sub-total: Other Purchased Services*	*$ 58,958*	*$ 60,969*	*$ 55,450*
52.0000	TOTAL PURCHASED SERVICES	$ 70,506	$ 73,669	$ 66,650
53	SUPPLIES			
53.1101	Office Supplies	$ 1,386	$ 2,000	$ 1,200
53.1106	General Supplies & Materials	$ 11	$ -	$ -
53.1301	Food	$ 12	$ 100	$ -
53.1401	Books and Periodicals	$ -	$ -	$ -
53.1601	Small Tools and Equipment	$ -	$ 2,100	$ 400
53.0000	TOTAL SUPPLIES	$ 1,409	$ 4,200	$ 1,600
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ 1,698	$ 232	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 1,698	$ 232	$ -

FUND 100 - GENERAL FUND **DEPT - 1330 - CITY CLERK'S OFFICE**

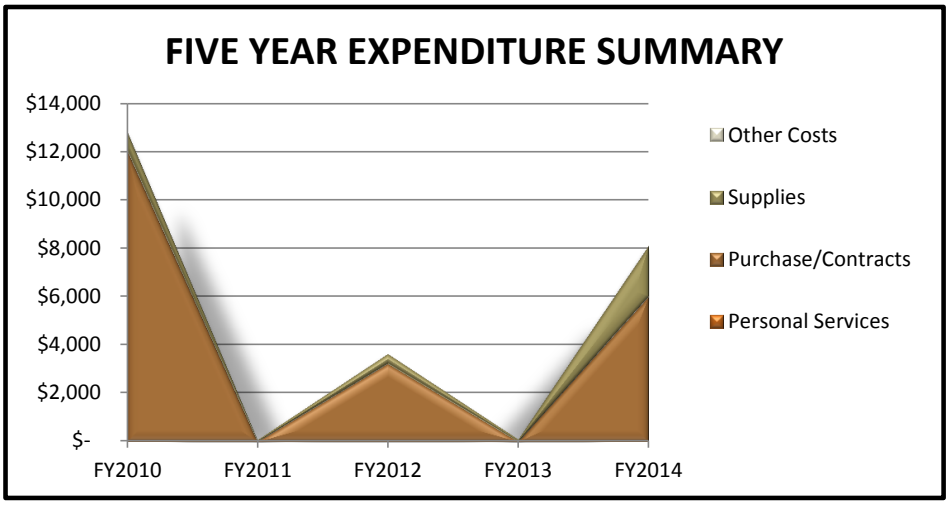
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 27,373	$ 31,373	$ 27,373
55.2402	Life and Disability	$ 827	$ 740	$ 739
55.2403	Wellness Program	$ -	$ 240	$ 240
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 28,200	$ 32,353	$ 28,352
57	OTHER COSTS			
57.2002	FIFA Filing Fee	$ 1,227	$ 4,000	$ 3,000
57.3401	Miscellaneous Expenses	$ 155	$ 750	$ -
57.3411	Marshall Deed Filing	$ -	$ -	$ -
57.6001	Cash - Over/Short	$ 1	$ -	$ -
57.0000	TOTAL OTHER COSTS	$ 1,383	$ 4,750	$ 3,000
	TOTAL EXPENDITURES	**$ 269,599**	**$ 257,878**	**$ 242,393**

FUND - 100 **DEPT - 1400 - ELECTIONS**

The City Clerk serves as supervisor of City Elections.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 12,074	$ -	$ 3,225	$ -	$ 6,000	600%
Purchase/Contract Services	$ 769	$ 70	$ 405	$ 100	$ 2,100	200%
Supplies	$ 777	$ -	$ 324	$ -	$ 2,650	265%
Other Costs	$ -	$ -	$ 63	$ -	$ 250	250%
Total Expenditures	$ 13,620	$ 70	$ 4,017	$ 100	$ 11,000	109%

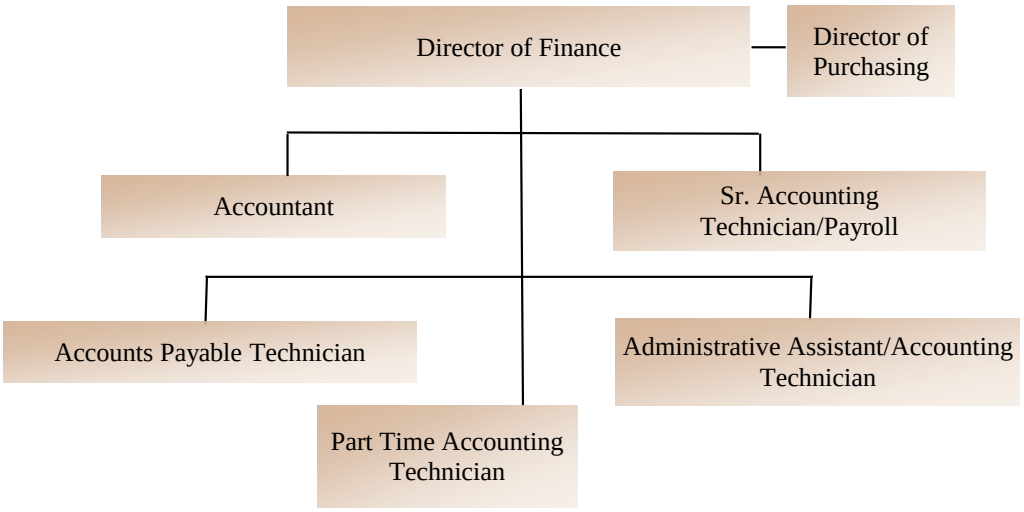


FUND 100 - GENERAL FUND **DEPT - 1400 - ELECTIONS**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1201	Temporary Employees	$ 3,225	$ -	$ 6,000
51.0000	TOTAL PERSONAL SERVICES	$ 3,225	$ -	$ 6,000
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ 273	$ -	$ 700
52.3201	Telephone	$ 132	$ -	$ 400
52.3301	Advertising	$ -	$ 100	$ 1,000
52.0000	TOTAL PURCHASED SERVICES	$ 405	$ 100	$ 2,100
53	SUPPLIES			
53.1101	Office Supplies	$ -	$ -	$ 2,400
53.1106	General Supplies and Materials	$ 324	$ -	$ -
53.1301	Food	$ -	$ -	$ 250
53.0000	TOTAL SUPPLIES	$ 324	$ -	$ 2,650
	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 63	$ -	$ 250
57.0000	TOTAL OTHER COSTS	$ 63	$ -	$ 250
	TOTAL EXPENDITURES	**$ 4,017**	**$ 100**	**$ 11,000**

FUND-100 **DEPT - 1510 FINANCE DEPARTMENT**

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, and payroll processing. It is responsible for all formal bid announcements, development of specifications, and bid openings. It is also responsible for requisitions, keeping the fixed assets current, and assuring the Purchasing Manual is current and followed.



STATEMENT OF SERVICE

The mission of Financial Administration is to provide superior customer and financial services with integrity for the enhancement of the City and the community. Financial Administration is responsible for the accounting and financial reporting of all City operations.

OBJECTIVES FOR FISCAL YEAR 2014

1. Distribute monthly financial reports by the 10th working day of the month.
2. Continue staff professional and technical development.
3. Earn the Distinguished Budget Award from the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.
4. Calculate and distribute payroll payments to City employees and ensure that payroll tax liabilities are paid in a timely manner.
5. Maintain current inventory of fixed assets.
6. Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year end.
7. Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.
8. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
9. Continue to work with the Clerk's department to aggressively collect all property taxes due, using tax lien sales as needed.
10. Continue to work with the Clerk's department to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
11. Continue to monitor internal controls so that all funds are properly received and accounted for.
12. Implement fully the Purchasing Manual policies to assure budgetary compliance, and best pricing.
13. Monitor compliance closely on the procurement card process.
15. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.

GOALS

1. To review and revise the city's budget practices to ensure that the city continues to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association and to strive for special recognition for policy communication.
2. Written operational procedures for all financial activities to include: Accounts Payable, Payroll and Bank Reconciliations, Fixed Asset Management.
3. To continue to receive the certificate of excellence in financial reporting from GFOA.
4. Participate in GFOA's Popular Annual Financial Reporting Awards Program (PAFR)
5. Cross train finance staff.
6. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund.
7. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information.
8. Obtain an unqualified (clean) audit opinion, and prepare a Comprehensive Annual Finance Report.

PERFORMANCE MEASURES

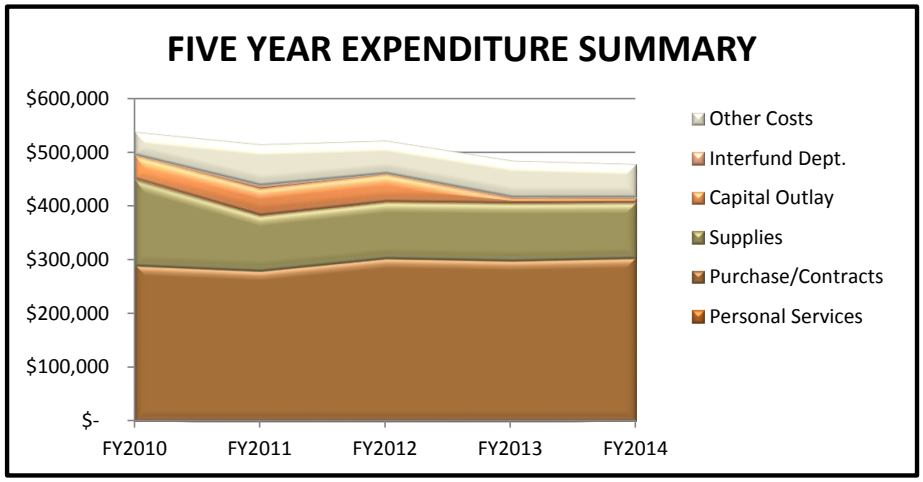
WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Accounts payable checks issued	4,884	4,800	5,028	4,874	4,800
Direct Deposit Payroll issued	N/A	N/A	504	13,123	14,050
Paper Payroll checks issued	12,471	12,416	11,893	400	150
Documents produced and published	2	2	2	2	2
Number of operating funds that meet financial reserve targets	1 of 8	3 of 8	4 of 8	4 of 8	5 of 8
The department obtained an Unqualified (Clean) Audit Opinion	1	1	1	1	1
The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award	1	1	1	1	1
The FY CAFR received the Government Officer's Association's Certificate of Achievement for Excellence in Financial Reporting	1	1	1	1	1
Number of formal (advertised) bid processes completed	21	16	31	29	30

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Percent of vendor invoices processed within 30 days. *	N/A	N/A	N/A	N/A	95%
Percent of monthly operations reports distributed within 10 working days. *	N/A	N/A	N/A	N/A	100%
Percent of monthly closings completed within 5 working days. *	N/A	N/A	N/A	N/A	100%
Publish financial information no later than 120 days after fiscal year end as required by State law. *	N/A	N/A	N/A	N/A	12/31/2013
Annual audit field work completed within State law guidelines. *	N/A	N/A	N/A	N/A	9/30/2013

*New Measure

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 289,962	$ 279,976	$ 302,970	$ 298,944	$ 303,644	1.57%
Purchase/Contract Services	$ 160,298	$ 103,936	$ 105,560	$ 107,160	$ 103,750	-3.18%
Supplies	$ 43,469	$ 50,157	$ 50,798	$ 10,365	$ 8,500	-17.99%
Capital Outlay (Minor)	$ 290	$ 4,597	$ 593	$ -	$ 500	0.00%
Interfund Dept. Charges	$ 43,079	$ 75,737	$ 61,052	$ 67,769	$ 61,768	-8.86%
Other Costs	$ 55,753	$ 66,594	$ 72,618	$ 67,009	$ 64,500	-3.74%
Total Expenditures	$ 592,851	$ 580,997	$ 593,591	$ 551,247	$ 542,662	-1.56%



FUND 100 - GENERAL FUND **DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 262,020	$ 258,712	$ 262,111
51.1000	*Sub-total: Salaries and Wages*	*$ 262,020*	*$ 258,712*	*$ 262,111*
51.2201	Social Security (FICA) Contributions	$ 18,136	$ 18,956	$ 20,051
51.2401	Retirement Contributions	$ 18,640	$ 20,737	$ 20,969
51.2701	Workers Compensation	$ 4,156	$ 539	$ 513
51.2902	Employee Drug Screening	$ 18	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 40,950*	*$ 40,232*	*$ 41,533*
51.0000	TOTAL PERSONAL SERVICES	$ 302,970	$ 298,944	$ 303,644
52	PURCHASE/CONTRACT SERVICES			
52.1203	Audit	$ 44,310	$ 44,300	$ 44,300
52.1209	Finance Consulting	$ 7,350	$ 3,850	$ 7,200
52.1301	Computer Programing Fees	$ 551	$ -	$ -
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 52,211*	*$ 48,150*	*$ 51,500*
52.2201	Rep. and Maint. (Equipment)	$ 76	$ 100	$ -
52.2203	Rep. and Maint. (Labor)	$ 54	$ -	$ -
55.2204	Rep. and Maint. (Vehicle Parts)	$ -	$ 250	$ -
52.2205	Rep. and Maint. (Office Equipment)	$ 7,377	$ 8,000	$ 8,000
52.2320	Rentals	$ 7,812	$ 6,000	$ 7,000
52.2000	*Sub-total: Property Services*	*$ 15,319*	*$ 14,350*	*$ 15,000*
52.3101	Insurance, Other than Benefits	$ 12,456	$ 16,990	$ 13,500
52.3201	Telephone	$ 196	$ 200	$ 500
52.3203	Cellular Phones	$ 1,505	$ 1,900	$ 1,950
52.3206	Postage	$ 11,158	$ 16,500	$ 12,500
52.3301	Advertising	$ 489	$ 500	$ 600
52.3401	Printing and Binding	$ 3,585	$ 4,000	$ 3,000
52.3501	Travel	$ 1,792	$ 1,500	$ 2,000
52.3601	Dues and Fees	$ 1,370	$ 1,070	$ 1,000
52.3701	Education and Training	$ 5,479	$ 2,000	$ 2,200
52.3000	*Sub-total: Other Purchased Services*	*$ 38,030*	*$ 44,660*	*$ 37,250*
52.0000	TOTAL PURCHASED SERVICES	$ 105,560	$ 107,160	$ 103,750
53	SUPPLIES			
53.1101	Office Supplies	$ 8,250	$ 8,000	$ 7,300
53.1106	General Supplies	$ 111	$ 200	$ 100
53.1230	Electricity	$ 41,305	$ -	$ -
53.1270	Gasoline/Diesel	$ -	$ 500	$ 200
53.1301	Food	$ 228	$ 300	$ 200
53.1401	Books and Periodicals	$ 808	$ 824	$ 500
53.1601	Small Tools and Equipment	$ 96	$ 541	$ 200
53.0000	TOTAL SUPPLIES	$ 50,798	$ 10,365	$ 8,500
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ 593	$ -	$ 500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 593	$ -	$ 500

FUND 100 - GENERAL FUND **DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 59,721	$ 65,721	$ 59,721
55.2402	Life and Disability	$ 1,331	$ 1,490	$ 1,489
55.2403	Wellness Program	$ -	$ 558	$ 558
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 61,052	$ 67,769	$ 61,768
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 2,126	$ 1,509	$ -
57.4001	Bad Debts	$ 6,508	$ 8,000	$ 5,000
57.4101	Collection Costs	$ -	$ 50	$ -
57.4102	Bank Card Charges	$ 60,476	$ 55,000	$ 58,000
57.4103	Bank Charges	$ 3,508	$ 2,450	$ 1,500
57.0000	TOTAL OTHER COSTS	$ 72,618	$ 67,009	$ 64,500
	TOTAL EXPENDITURES	**$ 593,591**	**$ 551,247**	**$ 542,662**

FUND - 100 **DEPT - 1530 - LEGAL**

This department is headed by the City Attorney. The City Attorney serves as the general counsel to the municipal corporation of the City of Statesboro. The City Attorney's duties include representing the City in litigation; drafting and reviewing legal instruments that concern the rights and obligations of the city; providing legal counsel and legal opinions on matters relevant to the City, and supervising and working with outside counsel who represent the City. The City Attorney also serves as the Solicitor of the Municipal Court of Statesboro and is responsible for the prosecution of criminal offenses that fall under the jurisdiction of the Municipal Court of Statesboro.

City Attorney/Solicitor

STATEMENT OF SERVICE

The mission of the City Attorney is to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. This mission is accomplished by providing legal advice and representation on City matters to the City's elected and appointed officials as well as department heads. This mission is further accomplished by effectively representing the City in litigation. When acting as the Solicitor of the Municipal Court the mission is accomplished by fairly prosecuting criminal offenses that fall under the jurisdiction of the Municipal Court.

OBJECTIVES FOR FISCAL YEAR 2014

1. Continue to provide timealy and effective legal advice and representation to the municipal corpoartion of the City of
2. Continue to effectively represent the City of Statesboro in litigation.
3. Continue to ensure the fair prosecution of criminal offenses in the Municipal Court of Statesboro.

GOALS

1. Provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.
2. Provide effective representation to the City of Statesboro in any litigation in which the City is a party.
3. Ensure the fair prosecution of criminal offenses in the Municipal Court of Statesboro.

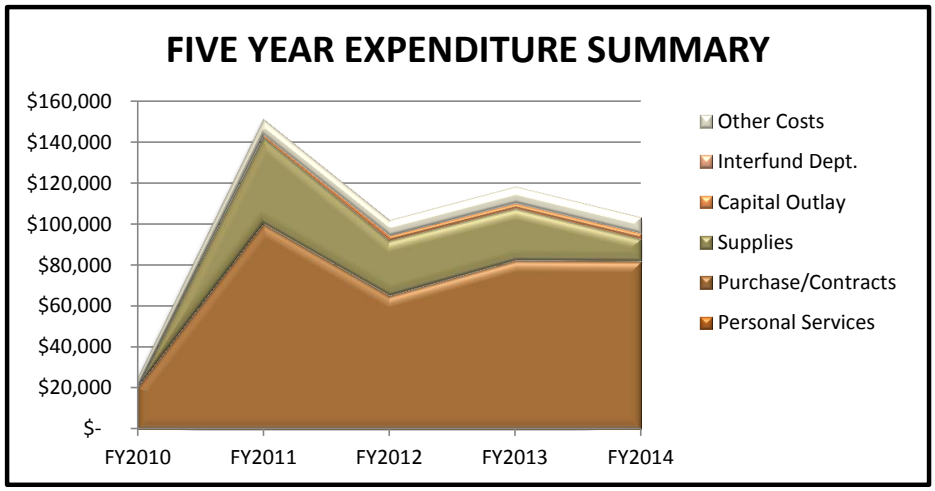
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECT	2014 BUDGET
Council Meetings Attended *	N/A	N/A	24	24	24
Work Sessions Attended *	N/A	N/A	7	5	6
Department Head Meetings Attended *	N/A	N/A	48	48	48
Court calendars attended *	N/A	N/A	70	70	70

* New Measures

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Inc./Dec
Personal Services/Benefits	$ 20,286	$ 100,127	$ 65,139	$ 82,270	$ 81,904	-0.44%
Purchase/Contract Services	$ 55	$ 42,202	$ 26,873	$ 25,364	$ 10,800	-57.42%
Supplies	$ -	$ 1,038	$ 2,254	$ 2,220	$ 2,600	17.12%
Capital Outlay (Minor)	$ -	$ -	$ -	$ 400	$ -	-100.00%
Interfund Dept. Charges	$ 4,466	$ 7,872	$ 7,718	$ 7,981	$ 7,982	0.01%
Other Costs	$ -	$ 418	$ 8	$ 240	$ -	-100.00%
Total Expenditures	$ 24,807	$ 151,657	$ 101,992	$ 118,475	$ 103,286	-12.82%

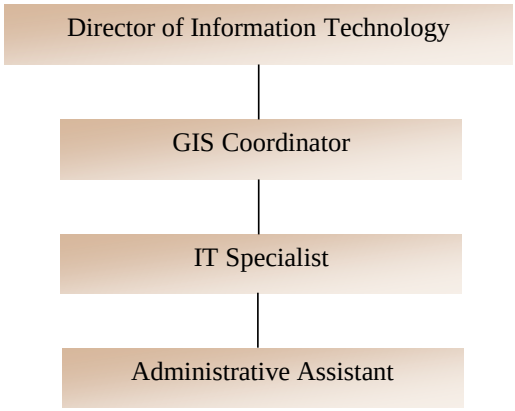


FUND 100 - GENERAL FUND **DEPT - 1530 - LEGAL**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 54,055	$ 73,549	$ 73,229
51.1000	*Sub-total: Salaries and Wages*	*$ 54,055*	*$ 73,549*	*$ 73,229*
51.2201	Social Security (FICA) Contributions	$ 4,009	$ 5,626	$ 5,602
51.2401	Retirement Contributions	$ -	$ 2,942	$ 2,929
51.2701	Workers Compensation	$ 7,057	$ 153	$ 144
51.2902	Employee Drug Testing	$ 18	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 11,084*	*$ 8,721*	*$ 8,675*
51.0000	TOTAL PERSONAL SERVICES	$ 65,139	$ 82,270	$ 81,904
52	PURCHASE/CONTRACT SERVICES			
52.1201	Legal Fees	$ 22,656	$ 20,000	$ 6,000
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 22,656*	*$ 20,000*	*$ 6,000*
52.2205	Repair & Maint. - Office Equipment	$ 227	$ 166	$ -
52.1000	*Sub-total: Property Services*	*$ 227*	*$ 166*	*$ -*
52.3101	Insurance, Other than Benefits	$ 45	$ 500	$ 500
52.3201	Telephone	$ 5	$ 350	$ -
52.3203	Cellular	$ 788	$ 728	$ 700
52.3206	Postage	$ 131	$ 100	$ 100
52.3301	Advertising	$ 693	$ 40	$ 100
52.3401	Printing and Binding	$ 116	$ 100	$ -
52.3501	Travel	$ 1,078	$ 1,800	$ 1,200
52.3601	Dues and Fees	$ 359	$ 580	$ 1,200
52.3701	Education and Training	$ 775	$ 1,000	$ 1,000
52.3000	*Sub-total: Other Purchased Services*	*$ 3,990*	*$ 5,198*	*$ 4,800*
52.0000	TOTAL PURCHASED SERVICES	$ 26,873	$ 25,364	$ 10,800
53	SUPPLIES			
53.1101	Office Supplies	$ 268	$ 220	$ 400
53.1401	Books and Periodicals	$ 1,986	$ 2,000	$ 2,200
53.0000	TOTAL SUPPLIES	$ 2,254	$ 2,220	$ 2,600
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 400	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 400	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 7,466	$ 7,466	$ 7,466
55.2402	Life and Disability	$ 252	$ 435	$ 436
55.2403	Wellness Program	$ -	$ 80	$ 80
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 7,718	$ 7,981	$ 7,982
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 8	$ 240	$ -
57.0000	TOTAL OTHER COSTS	$ 8	$ 240	$ -
	TOTAL EXPENDITURES	**$ 101,992**	**$ 118,475**	**$ 103,286**

FUND - 100 **DEPT -1535 - INFORMATION TECHNOLOGY**

This department is headed by the Network Engineer. This department is responsible for standardizing software and hardware purchases to assure a standard network where employees can communicate and exchange files electronically. It is responsible for network design, installation, maintenance, and employee computer training. In addition, it is responsible for, maintaining the City's web page, telephone system and security system in City Hall.



STATEMENT OF SERVICE

The IT Department's mission is to successfully integrate our citizens, process and technology by fostering partnerships and consistantly delivering solutions that serve as the foundation of City operations. The IT Department measures internal processes, adopts the best practices and monitors innovative trends to better align technology services with the City and the citizens' needs.

OBJECTIVES FOR FISCAL YEAR 2014

1. To continue to find ways to implement higher technology while finding efficiencies for the City of Statesboro.
2. Have a centralized GIS (Georgraphical Information System) for all City's GIS Data with access for Employees and Officials in a user friendly way.
3. Increase interactive availability for the citizens of the City of Statesboro through the use of Public Portals.

GOALS

1. Reducing Help Desk ticket completion times.
2. Increasing mobility efforts for City Departments.
3. Developing and implementing City iOS applications.
4. Creating tools for Public Information.

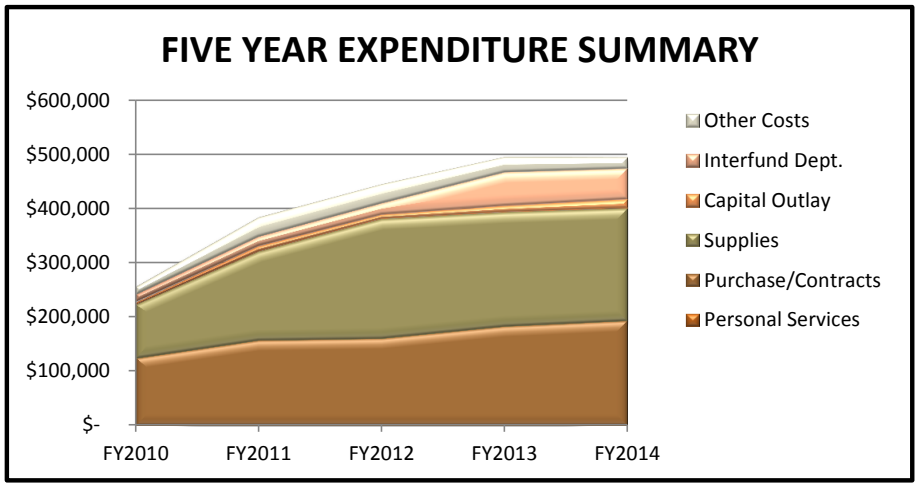
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Windows PC's	N/A	N/A	148	173	180
Macintosh PC's	N/A	N/A	0	6	10
Windows Servers	N/A	N/A	5	7	7
Linux Servers	N/A	N/A	1	2	5
Verizon Cellular Devices	N/A	N/A	186	207	240
Exchange Server Email Addresses	N/A	N/A	183	282	300

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Training Classes	N/A	N/A	0	1	10
Freeance Applications	N/A	N/A	0	2	0
iPhone/iPad Applications	N/A	N/A	0	0	7
Web Based Applications	N/A	N/A	0	0	2

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 124,680	$ 157,849	$ 161,114	$ 183,354	$ 193,262	5.40%
Purchase/Contract Services	$ 99,410	$ 163,090	$ 219,551	$ 209,276	$ 206,918	-1.13%
Supplies	$ 4,265	$ 10,070	$ 7,561	$ 12,100	$ 16,800	38.84%
Capital Outlay (Minor)	$ 14,336	$ 18,096	$ 21,962	$ 62,650	$ 57,400	-8.38%
Interfund Dept. Charges	$ 14,410	$ 35,613	$ 35,425	$ 28,569	$ 21,103	-26.13%
Other Costs	$ 80	$ 430	$ 832	$ 200	$ -	-100.00%
Total Expenditures	$ 257,181	$ 385,148	$ 446,445	$ 496,149	$ 495,483	-0.13%



FUND 100 - GENERAL FUND **DEPT - 1535 - IT DEPT**

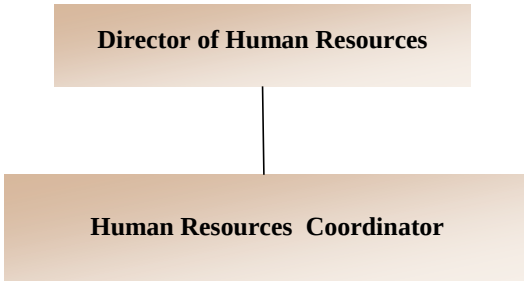
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 138,503	$ 157,636	$ 166,227
51.1101	Overtime	$ -	$ 600	$ 600
51.1000	*Sub-total: Salaries and Wages*	*$ 138,503*	*$ 158,236*	*$ 166,827*
51.2201	Social Security (FICA) Contributions	$ 10,229	$ 12,105	$ 12,762
51.2401	Retirement Contributions	$ 10,108	$ 12,659	$ 13,346
51.2701	Workers Compensation	$ 2,231	$ 329	$ 327
51.2902	Employee Drug Screening	$ 18	$ -	$ -
51.2903	Hepatitis/Flu Vaccine	$ 25	$ 25	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 22,611*	*$ 25,118*	*$ 26,435*
51	TOTAL PERSONAL SERVICES	$ 161,114	$ 183,354	$ 193,262
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ 10,428	$ 3,000	$ 10,000
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 10,428*	*$ 3,000*	*$ 10,000*
52.2201	Rep. and Maint (Equipment)	$ -	$ 50	$ -
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 252	$ 500	$ 250
52.2203	Rep. and Maint. (Labor)	$ 135	$ 500	$ 250
52.2205	Rep. and Maint. (Office Equip.)	$ 325	$ -	$ -
52.2212	Software Support	$ 111,466	$ 110,000	$ 86,000
52.2320	Rentals	$ 14,054	$ 16,520	$ 15,000
52.2000	*Sub-total: Property Services*	*$ 126,232*	*$ 127,570*	*$ 101,500*
52.3101	Insurance other than Benefits	$ 1,148	$ 606	$ 1,068
52.3201	VoIP Telephone	$ 58,558	$ 37,200	$ 50,000
52.3203	Cellular Phones	$ 5,174	$ 8,360	$ 5,500
52.3205	Internet	$ 10,820	$ 14,400	$ 29,000
53.3206	Postage	$ -	$ 100	$ 50
52.3301	Advertising	$ 247	$ 40	$ -
52.3401	Printing and Binding	$ 119	$ -	$ -
52.3501	Travel	$ 157	$ 2,500	$ 2,000
52.3601	Dues and Fees	$ -	$ 500	$ 300
52.3701	Education and Training	$ 2,168	$ 2,500	$ 7,500
52.3852	Contract Services	$ 4,500	$ 12,500	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 82,891*	*$ 78,706*	*$ 95,418*
52.0000	TOTAL PURCHASED SERVICES	$ 219,551	$ 209,276	$ 206,918
53	SUPPLIES			
53.1101	Office Supplies	$ 888	$ 1,200	$ 200
53.1106	General Supplies and Materials	$ 1,071	$ 500	$ -
53.1117	Software Applications	$ -	$ -	$ 5,000
53.1270	Gasoline/Diesel	$ 100	$ 1,500	$ 500
53.1301	Food	$ 73	$ 125	$ 100
53.1601	Small Tools and Equipment	$ 19	$ 3,100	$ 1,000
53.1602	Computer Upgrade	$ 1,515	$ -	$ -
53.1603	Computer Accessories	$ 637	$ -	$ -
53.1604	Printers	$ -	$ -	$ -
53.1605	VoIP Telephone Equipment	$ 655	$ 2,000	$ -

FUND 100 - GENERAL FUND **DEPT - 1535 - IT DEPT**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
53.1606	Cellular Phone Equipment	$ 2,603	$ 3,675	$ 10,000
53.0000	TOTAL SUPPLIES	$ 7,561	$ 12,100	$ 16,800
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ -	$ 900
54.2401	Computers	$ 13,279	$ 41,150	$ 40,000
54.2402	Network Infrastructure	$ 8,683	$ 21,500	$ 16,500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 21,962	$ 62,650	$ 57,400
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 34,840	$ 27,373	$ 19,907
55.2402	Life and Disability	$ 585	$ 877	$ 877
55.2403	Wellness Program	$ -	$ 319	$ 319
55.0000	TOTAL INTERFUND/DEPT.CHARGES	$ 35,425	$ 28,569	$ 21,103
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 832	$ 200	$ -
57.0000	TOTAL OTHER COSTS	$ 832	$ 200	$ -
	TOTAL EXPENDITURES	**$ 446,445**	**$ 496,149**	**$ 495,483**

FUND - 100 **DEPT - 1540 - HUMAN RESOURCES**

This department is headed by the Director of Human Resources. This deparment is responsible for the recruitment, testing, selection, training and evaluation systems for employees. In addition, it administers the health insurance benefit claims, workers compensation claims, and retirement, keeps the Classification/Compensation Plan current, and assists employees and department heads with interpretations of the Employee Manual, handles grievance cases, and assures the departments comply with the Fair Labor Standards Act, Family Medical Leave Act, Title VII and similar regulations.



STATEMENT OF SERVICE

Vision Statement: To be a Human Resources Department that builds, cultivates and inspires a culture of Forward-Thinking.
Mission Statement: Through strategic partnerships and collaboration, the Human Resources Department provides leadership and expertise in employment law, recruiting, developing and retaining high performing and diverse workforce. The City of Statesboro Human Resources Department strives to cultivate a healthy, safe, productive and forward-thinking work environment for all employees.

OBJECTIVES FOR FISCAL YEAR 2014

1.To provide comprehensive programs, education, information, and problem resolution to employees, retirees, dependents, and the City to anticipate and meet their needs, attract and retain employees, optimize health and productivity, and maximize cost effectiveness.

2. To promote a diverse workforce by providing training, guidance, reasonable accommodations assessments, and investigation of complaints to departments, employees, and applicants to foster a productive work environment free of discrimination and harassment.

3. To promote, and foster individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization's commitment to employee development and organizational enrichment.

4. To promote a high quality work force and collaborative relationships between management and employee organizations by providing training and guidance on managing performance, conduct issues, and contract interpretation, resolving complaints at the lowest level, and by negotiating timely and fiscally responsible agreements.

5. To collaborate with City departments to protect financial stability and promote safe practices by managing and administering insurance programs and providing education and training to ensure the health and welfare of all employees and the public we serve.

6. To provide innovative, responsive, fair and consistent recruitment, and selection services to City departments, employees, and job applicants to ensure the City employs a qualified and diverse workforce that delivers essential services to the public.

7. To provide and monitor a competitive and fair compensation system and maintains a standardized and equitable classification system which defines the scope and nature of job assignments, provides ongoing updates of classification specifications, differentiates between work assignments, identifies job expectations, and supports career development options which enables the City to hire and retain qualified employees.

8. To promote individual and organizational excellence by providing responsive and innovative leadership, financial, Information Technology, Human Resource Systems, and support services for City employees, departments, community partners, and the public.

GOALS

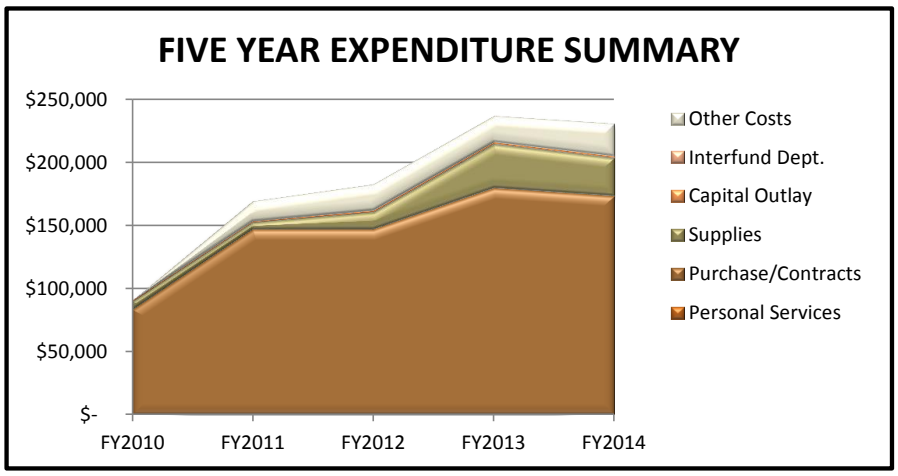
1. Implement city-wide open enrollment
2. Expand employee perks card program
3. Conduct quarterly reviews of employee benefits
4. Complete & submit EEOC EEO-4 report
5. Measure and maintain best practices in the areas of equal employment opportunities and reasonable workplace accomodations.
6. Explore and implement new programs to the current new hire onboarding program
7. Provide supervisory and employee training in the areas of: ADP, Sexual Harrassment, Interviewing, Recruitment, Disciplinary process, FMLA, Title VII, Policy & Procedures, Performance Evaluations, Diversity, CPR
8. Implement annual employee forum
9. Implement ADP software modules: HR, Benefits, Recruitment, Performance, and self-service portal
10. Complete annual valuation for GMEBS Retirement Plan
11. Budget for classification and compensation cost study to remain competitive in the market
12. Continue developing deparment S.O.P's
13. Annual review of personnel policies by the policy review team
14. Scan/Purge records and files in accordance with retention schedule
15. Develop City of Statesboro recruitment video
16. Revise performance evaluation tools
17. Enhance Human Resources webpage
18. Continue to provide current and new employee wellness programs such as Open Gym night, Biggest Loser Competition, 5K sponsored Races etc.
19. Implement WC/Saftey incentive program
20. Plan schedule and conduct employee appreciation days
21. Evaluate FY 2014 stategic plan
22. Develop FY 2015 strategic plan & budget

PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Applications Processed	N/A	N/A	N/A	1721	2200
Positions Budgeted - Full Time & Part Time **	275	267	264	307	313
Positions vacancies	19	29	40	41	30
Employee seperations	45	29	44	36	36
Employee Turnover Rate	6.91%	10.86%	15.15%	13.36%	9.58%
Employee Drug Tests Conducted	N/A	N/A	118	118	118
Employee Training Conducted	N/A	N/A	N/A	N/A	5
Employee Retirements	5	4	6	6	5
Health Clinic Utilization %	N/A	N/A	N/A	83%	80%
Health Plan Participants	604	613	620	672	672
Workers Compensation Awards	48	48	60	54	30
Medical Only	46	43	56	52	40
Loss Time	2	5	4	2	3

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 83,386	$ 147,065	$ 147,022	$ 179,713	$ 173,454	-3.48%
Purchase/Contract Services	$ 6,611	$ 5,457	$ 13,537	$ 34,890	$ 29,960	-14.13%
Supplies	$ 1,136	$ 1,199	$ 1,280	$ 1,350	$ 1,500	11.11%
Capital Outlay (Minor)	$ -	$ -	$ 408	$ -	$ -	0.00%
Interfund Dept. Charges	$ 190	$ 15,774	$ 20,517	$ 20,757	$ 25,732	23.97%
Other Costs	$ 204	$ 87	$ 4,955	$ 4,400	$ 8,000	81.82%
Total Expenditures	$ 91,527	$ 169,582	$ 187,719	$ 241,110	$ 238,646	-1.02%



FUND 100 - GENERAL FUND **DEPT - 1540 - HUMAN RESOURCES**

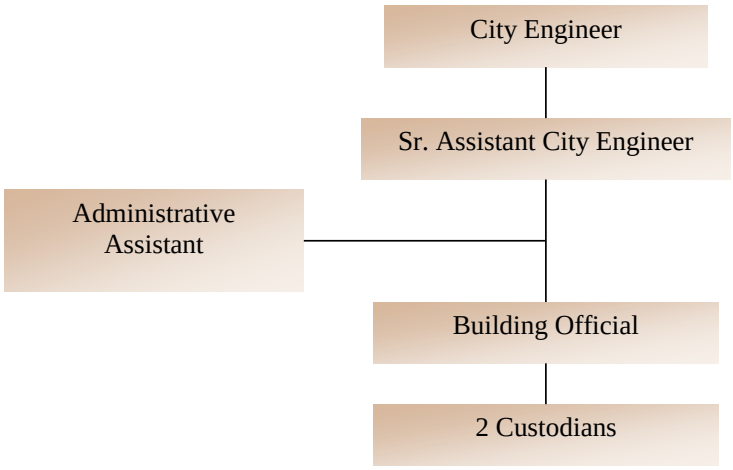
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 101,316	$ 112,813	$ 113,043
51.1000	*Sub-total: Salaries and Wages*	*$ 101,316*	*$ 112,813*	*$ 113,043*
51.2201	Social Security (FICA) Contributions	$ 7,025	$ 7,640	$ 8,648
51.2401	Retirement Contributions	$ 7,296	$ 9,025	$ 9,043
51.2501	Tuition Reimbursements	$ 1,365	$ 5,000	$ 2,500
51.2601	Unemployment Insurance	$ 28,452	$ 45,000	$ 40,000
51.2701	Workers Compensation	$ 1,568	$ 235	$ 220
51.2000	*Sub-total: Employee Benefits*	*$ 45,706*	*$ 66,900*	*$ 60,411*
51.0000	TOTAL PERSONAL SERVICES	$ 147,022	$ 179,713	$ 173,454
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ -	$ 570	$ -
52.2205	Rep. and Maint. (Office Equipment)	$ 835	$ 1,120	$ 835
52.2000	*Sub-total: Property Services*	*$ 835*	*$ 1,690*	*$ 835*
52.3101	Insurance, Other than Benefits	$ 614	$ 620	$ 700
52.3201	Telephone	$ 37	$ 100	$ -
52.3203	Cellular	$ 1,451	$ 1,560	$ 1,500
52.3206	Postage	$ 6	$ 100	$ 125
52.3301	Advertising	$ -	$ 20	$ -
52.3401	Printing and Binding	$ 738	$ 1,200	$ 800
52.3501	Travel	$ 1,369	$ 2,000	$ 1,500
52.3601	Dues and Fees	$ 580	$ 600	$ 500
52.3701	Education and Training	$ 4,157	$ 3,000	$ 3,000
52.3852	Contract Services	$ 3,750	$ 24,000	$ 21,000
52.3000	*Sub-total: Other Purchased Services*	*$ 12,702*	*$ 33,200*	*$ 29,125*
52.0000	TOTAL PURCHASED SERVICES	$ 13,537	$ 34,890	$ 29,960
53	SUPPLIES			
53.1101	Office Supplies	$ 618	$ 250	$ 500
53.1301	Food	$ 662	$ 900	$ 900
53.1401	Books and Periodicals	$ -	$ 100	$ 100
53.1601	Small Tools and Equipment	$ -	$ 100	$ -
53.0000	TOTAL SUPPLIES	$ 1,280	$ 1,350	$ 1,500
54	CAPITAL OUTLAY (MINOR)			
54.2401	Computers	$ 408	$ -	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 408	$ -	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 19,907	$ 19,907	$ 24,882
55.2402	Life and Disability	$ 610	$ 610	$ 610
55.2403	Wellness Program	$ -	$ 240	$ 240
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 20,517	$ 20,757	$ 25,732

FUND 100 - GENERAL FUND **DEPT - 1540 - HUMAN RESOURCES**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 4,955	$ 4,400	$ 4,000
57.340101	Run the Boro	$ -	$ -	$ 4,000
57.0000	TOTAL OTHER COSTS	$ 4,955	$ 4,400	$ 8,000
	TOTAL EXPENDITURES	**$ 187,719**	**$ 241,110**	**$ 238,646**

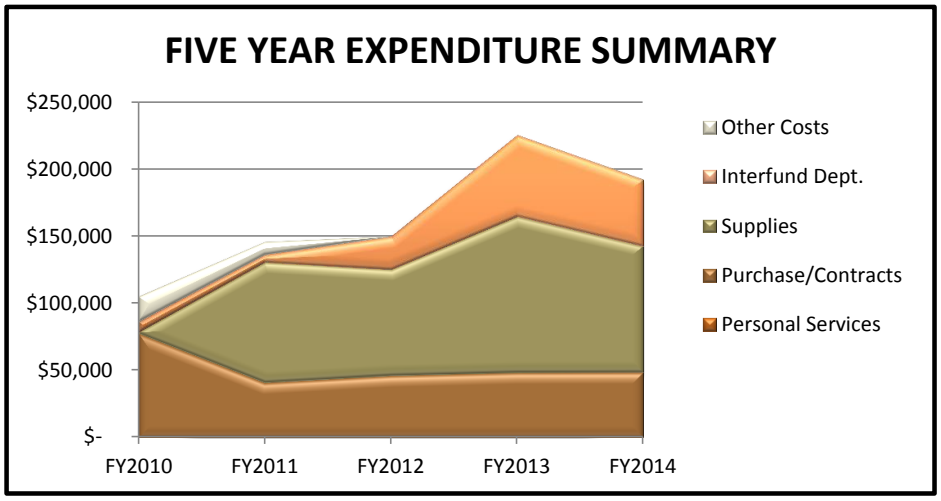
FUND - 100 **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

This division is headed by the City Engineer. They have the responsibility to upkeep several City owned buildings: City Hall, Police Station and Public Works.



EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 77,515	$ 40,768	$ 46,068	$ 48,203	$ 48,403	0.41%
Purchase/Contract Services	$ 1,204	$ 89,977	$ 79,138	$ 116,500	$ 94,250	-19.10%
Supplies	$ 8,158	$ 5,996	$ 25,154	$ 60,850	$ 49,800	-18.16%
Interfund Dept. Charges	$ 18,632	$ 9,543	$ -	$ 160	$ 160	0.00%
Other Costs	$ -	$ 2	$ -	$ 25	$ -	-100.00%
Total Expenditures	$ 105,509	$ 146,286	$ 150,360	$ 225,738	$ 192,613	-14.67%

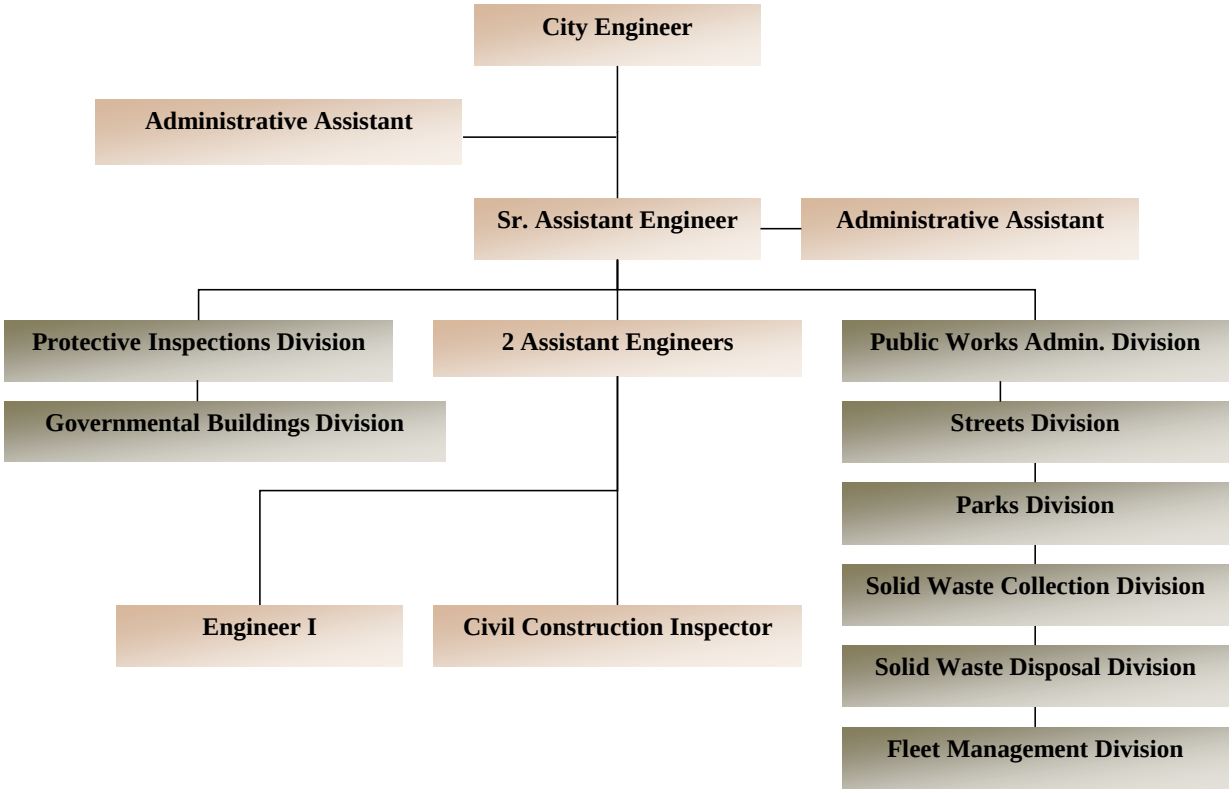


FUND 100 - GENERAL FUND **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 38,517	$ 41,117	$ 41,516
51.1000	*Sub-total: Salaries and Wages*	*$ 38,517*	*$ 41,117*	*$ 41,516*
51.2201	Social Security (FICA) Contributions	$ 2,900	$ 3,184	$ 3,176
51.2401	Retirement Contributions	$ 2,911	$ 1,538	$ 1,511
51.2701	Workers Compensation	$ 1,740	$ 2,364	$ 2,200
51.2000	*Sub-total: Employee Benefits*	*$ 7,551*	*$ 7,086*	*$ 6,887*
51.0000	TOTAL PERSONAL SERVICES	$ 46,068	$ 48,203	$ 48,403
52	PURCHASE/CONTRACT SERVICES			
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 26	$ -	$ -
52.2203	Rep. and Maint. (Labor)	$ 220	$ -	$ -
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 76,592	$ 112,500	$ 90,000
52.2000	*Sub-total: Property Services*	*$ 76,838*	*$ 112,500*	*$ 90,000*
52.3101	Insur. Other than benefit	$ 483	$ -	$ 500
52.3852	Contract Work/ Services	$ 2,300	$ 4,000	$ 3,750
52.3000	*Sub-total: Other Purchased Services*	*$ 2,300*	*$ 4,000*	*$ 4,250*
52.0000	TOTAL PURCHASED SERVICES	$ 79,138	$ 116,500	$ 94,250
53	SUPPLIES			
53.1102	Parts and Materials	$ 1,491	$ 1,500	$ 2,000
53.1103	Chemicals	$ 1,275	$ 2,200	$ 2,000
53.1104	Janitorial Supplies	$ 376	$ 900	$ 600
53.1105	Uniforms	$ 117	$ 500	$ 300
53.1106	General Supplies and Materials	$ 3,488	$ 4,000	$ 4,000
53.110601	general Supplies and Materials (Art Ctr)	$ 18,258	$ 12,000	$ 6,000
53.1230	Electricity	$ -	$ 39,000	$ 34,500
53.1270	Gasoline/Diesel	$ 65	$ -	$ -
53.1601	Small Tools and Equipment	$ 84	$ 750	$ 400
53.0000	TOTAL SUPPLIES	$ 25,154	$ 60,850	$ 49,800
55	INTERFUND/DEPT. CHARGES			
55.2403	Wellness Program	$ -	$ 160	$ 160
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ -	$ 160	$ 160
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ -	$ 25	$ -
57.0000	TOTAL OTHER COSTS	$ -	$ 25	$ -
	TOTAL EXPENDITURES	**$ 150,360**	**$ 225,738**	**$ 192,613**

FUND - 100 **DEPT - 1575 - ENGINEERING DEPARTMENT**

This departments is headed by the City Engineer. The Engineering Department is made up of the following divisions: Engineering, Protective Inspections, Government Buildings, Public Works Administration, Parks, Streets, Solid Waste Collections, Solid Waste Disposal and Fleet Maintenance. The Engineering, Protective Inspections, Government Buildings, Public Works Administration, Parks and Streets Divisions are funded through the City's General Fund, whereas, the Solid Waste Collections, Solid Waste Disposal and Fleet Maintenance Divisions operate as Enterprise Funds. A number of capital projects and some equipment purchased by this department are also funded by the Capital Improvements Program Fund and SPLOST Funds.



STATEMENT OF SERVICE

The Engineering Department is responsible for street and drainage design, construction inspections on City projects for roads and drainage, maintaining the Eastside Cemetery maps, administering the City's streets repaving and striping program (including LMIG), traffic engineering studies and related improvements, subdivision plan and new development reviews for necessary infrastructure, maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, and development of road and drainage improvements priorities. The Engineering Department also administers and enforces the Flood Plain Damage Prevention Ordinance, Tree Ordinance, Soil Erosion, Sedimentation & Pollution Control Ordinance and the Driveway Standards and Policies.

OBJECTIVES FOR FISCAL YEAR 2014

1. Improve vehicular and pedestrian safety.
2. Ensure that proposed developments are built according to the City's standards.
3. Decrease the potential for damage from flooding in lower elevation areas in the City.
4. Continue established formal Erosion & Sedimentation Control Program.
5. Maintain roads in accordance with applicable standards for resurfacing and striping.
6. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before detailed design begins.
7. Continue to diligently inspect all new residential subdivision and commercial infrastructure installations to ensure they are installed properly.

GOALS

1. Construct sidewalk along Gentilly Rd. from Fair Rd. to E. Jones Ave.
2. Construct intersection improvements at W. Main St. and S. College St.
3. Continue to provide timely review of subdivision plans and site plans for street and drainage design.
4. Continue to work with the Planning & Development Department to update the City's standards and ordinances.
5. Develop a Comprehensive Stormwater Management Program in compliance with new EPD regulations.
6. Ensure that all applicable Engineering Department personnel have obtained required plan review and inspection re-certifications.
7. Continue to work towards Professional Engineering Registrations for all eligible staff.

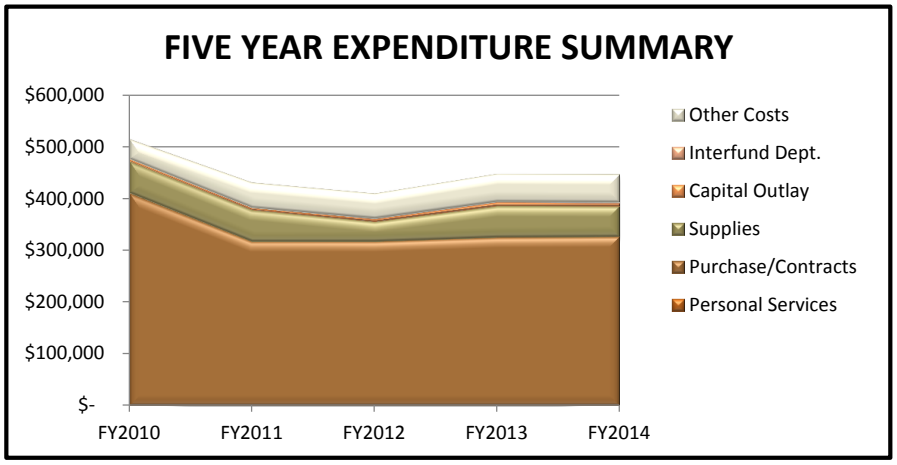
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Number of street and/or drainage projects completed.	4	6	12	12	10
Dollar amount of street/drainage projects completed.	$ 1,208,000	$ 288,800	$ 878,000	$ 1,385,000	$ 1,910,000
Total Linear miles of City Streets	115.4	119.9	119.9	120.24	120.37
Linear miles of new City streets constructed by the City or dedicated by private developers this FY	0.5	4.21	0	0.34	0.13
Linear miles of City streets resurfaced with LMIG and City funds	1.3	2.5	2.6	3.7	4
Percentage of City streets resurfaced in FY	1.13%	2.13%	2.16%	3.08%	3.33%
Dollar value of City streets resurfaced with LMIG and City funds.	$ 130,000	$ 182,451	$ 335,000	$ 380,000	$ 415,000
Total Linear miles of State or Federal highways inside	20.05	20.05	20.05	20.05	20.05
Linear miles of State or Federal highways resurfaced by	0	0	3.2	1.4	4.7
Percentage of State or Federal highways resurfaced in	0.00%	0.00%	16.00%	7.00%	23.44%
Linear miles of unpaved streets remaining in the City.	0.17	0.17	0.17	0.17	0.17
Linear miles of sidewalk constructed this FY	N/A	N/A	N/A	0.72	2.32
Total Linear miles of sidewalks in the City.	N/A	N/A	N/A	42.1	44.61
Number of Cemetery lots sold.	N/A	N/A	N/A	7	9
Number of traffic engineering studies performed.	N/A	N/A	N/A	9	13

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Percentage of Capital Projects completed on-schedule	N/A	N/A	N/A	100%	95%
Percentage of Capital Projects completed within budget.	N/A	N/A	N/A	100%	95%
Percentage of Capital Projects awarded within 15% of engineer's estimate.	N/A	N/A	N/A	100%	100%
Percentage of site plans reviewed within 2 weeks.	N/A	N/A	N/A	98%	99%

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 410,957	$ 317,881	$ 317,616	$ 325,542	$ 326,989	0.44%
Purchase/Contract Services	$ 60,859	$ 60,860	$ 38,784	$ 60,755	$ 58,925	-3.01%
Supplies	$ 4,531	$ 3,958	$ 5,240	$ 7,600	$ 6,500	-14.47%
Capital Outlay (Minor)	$ -	$ 306	$ 460	$ 300	$ 930	210.00%
Interfund Dept. Charges	$ 38,667	$ 49,103	$ 48,877	$ 54,324	$ 54,343	0.03%
Other Costs	$ 4,432	$ 76	$ 883	$ 500	$ -	-100.00%
Total Expenditures	$ 519,446	$ 432,184	$ 411,860	$ 449,021	$ 447,687	-0.30%



FUND 100 - GENERAL FUND **DEPT - 1575 - ENGINEERING**

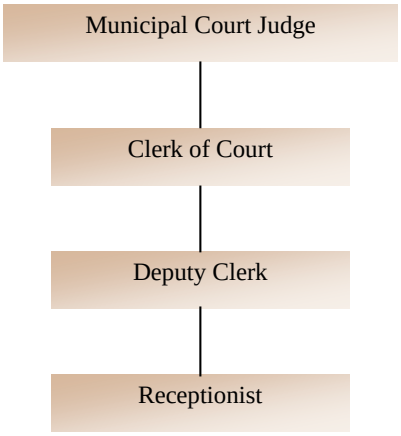
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 268,806	$ 273,570	$ 275,589
51.1301	Overtime	$ -	$ 500	$ 100
51.1000	*Sub-total: Salaries and Wages*	*$ 268,806*	*$ 274,070*	*$ 275,689*
51.2201	Social Security (FICA) Contributions	$ 19,370	$ 20,966	$ 21,090
51.2401	Retirement Contributions	$ 19,365	$ 21,926	$ 22,055
51.2701	Workers Compensation	$ 10,025	$ 8,580	$ 8,155
51.2903	Hepatitis/Flu Vaccine	$ 50	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 48,810*	*$ 51,472*	*$ 51,300*
51.0000	TOTAL PERSONAL SERVICES	$ 317,616	$ 325,542	$ 326,989
52	PURCHASE/CONTRACT SERVICES			
52.1202	Engineering Fees	$ 2,335	$ 4,000	$ 4,000
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 2,335*	*$ 4,000*	*$ 4,000*
52.2201	Rep. and Maint. (Equipment)	$ 268	$ 3,500	$ 3,500
52.2202	Rep. and Maint. (Vehicles)	$ 743	$ 1,500	$ 1,500
52.2203	Rep. and Maint. (Labor)	$ 825	$ 1,500	$ 1,500
52.2205	Rep. and Maint. (Office Equipment)	$ 655	$ 1,000	$ 1,250
52.2210	Traffic Signals	$ 11,780	$ 20,000	$ 20,000
52.2220	Traffic Calming	$ 1,182	$ 1,200	$ 1,200
52.2320	Equipment Rentals	$ 76	$ 250	$ 150
52.2000	*Sub-total: Property Services*	*$ 15,529*	*$ 28,950*	*$ 29,100*
52.3101	Insurance, Other than Benefits	$ 1,353	$ 1,500	$ 1,500
52.3201	Telephone	$ 441	$ 250	$ 250
52.3203	Cellular Phones	$ 1,968	$ 2,000	$ 2,475
52.3206	Postage	$ 48	$ 275	$ 150
52.3301	Advertising	$ 370	$ 650	$ 250
52.3401	Printing and Binding	$ 177	$ 300	$ 200
52.3501	Travel	$ 8,487	$ 11,000	$ 10,000
52.3601	Dues and Fees	$ 611	$ 580	$ 600
52.3701	Education and Training	$ 945	$ 1,700	$ 1,000
52.3702	Public Education and Outreach	$ -	$ 350	$ 250
52.3801	Licenses	$ 95	$ 200	$ 150
52.3851	Contract Labor	$ 6,425	$ 9,000	$ 9,000
52.3000	*Sub-total: Other Purchased Services*	*$ 20,920*	*$ 27,805*	*$ 25,825*
52.0000	TOTAL PURCHASED SERVICES	$ 38,784	$ 60,755	$ 58,925
53	SUPPLIES			
53.1101	Office Supplies	$ 559	$ 650	$ 500
53.1105	Uniforms	$ 238	$ 300	$ 300
53.1106	General Supplies and Materials	$ 159	$ 650	$ 400
53.1113	Traffic Signs	$ -	$ 950	$ 700
53.1270	Gasoline/Diesel	$ 2,475	$ 2,950	$ 3,200
53.1301	Food	$ 282	$ 200	$ 200
53.1401	Books and Periodicals	$ 520	$ 900	$ 600
53.1601	Small Tools and Equipment	$ 1,007	$ 1,000	$ 600
53	TOTAL SUPPLIES	$ 5,240	$ 7,600	$ 6,500

FUND 100 - GENERAL FUND **DEPT - 1575 - ENGINEERING**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ 300	$ 300	$ 200
54.2401	Computers	$ -	$ -	
54.2501	Other Equipment	$ 160	$ -	$ 100
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 460	$ 300	$ 300
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 47,280	$ 52,255	$ 52,255
55.2402	Life and Disability	$ 1,597	$ 1,670	$ 1,689
55.2403	Welness Program	$ -	$ 399	$ 399
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 48,877	$ 54,324	$ 54,343
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 883	$ 500	$ -
57.0000	TOTAL OTHER COSTS	$ 883	$ 500	$ -
	TOTAL EXPENDITURES	**$ 411,860**	**$ 449,021**	**$ 447,057**

FUND - 100 **DEPT - 2650 - MUNICIPAL COURT**

This department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering all cases, notifying people of their docket time, and collecting all fines and forfeitures.



STATEMENT OF SERVICE

The mission of the Municipal Court is to provide those that we serve with high quality customer service that is effective, efficient, and delivered in a professionsl environment, while accomplishing the duties incumbent on it by the City Charter and the laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. The Municipal Court is responsible for:

Processing all citations handled through the Court.
Providing assistance to the Judge, attorneys and defendants during each session of the Court.
Providing assistance to the Solicitors, who are responsible for the prosecution of all misdemeanor, traffice, animal control, and local ordinance violation cases.
Maintaining and preparing all of the Municipal dockets.
Recording the disposition of each case.
Receiving all court documents and defendant correspondence, as well as, collecting fines, balancing and closing of accounts.

OBJECTIVES FOR FISCAL YEAR 2014

1. Ensure that justice is administered in a fair and impartial manner.
2. Provide appropriate level of training for all court personnel.
3. Complete all state-mandated documentation and reporting to ensure compliance with all laws and regualtions.
4. Judge, clerks, and staff to attend mandatory annual training.

GOALS

1. Complete all state-mandate documentation and reporting to ensure complaiance with all laws and regulations.

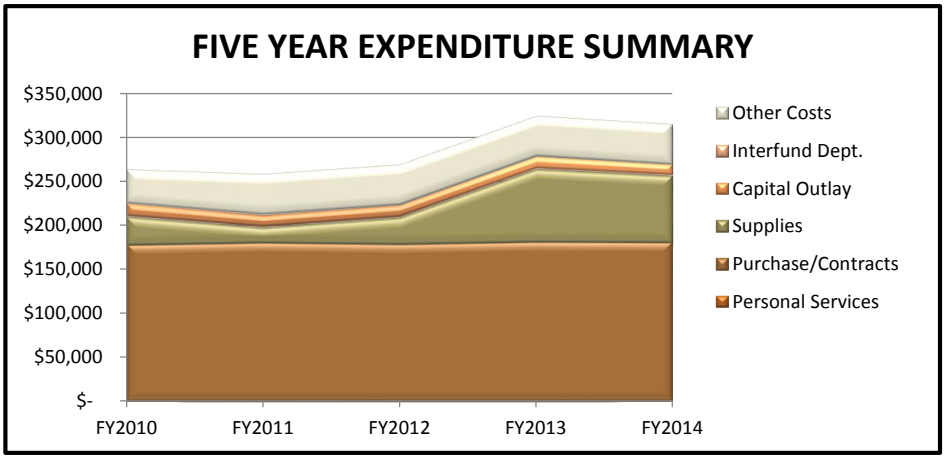
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Number of Cases processed	9,112	11,136	9,920	10,500	10,500
Number of Days Court is in Session	72	72	72	72	72
Number of FTE Employees	3	3	3	3	3
Number of Warrants issued	83	77	60	65	65
Amount of fine and fee payments collected	$ 1,448,315	$ 1,171,995	$ 950,000	$ 1,200,000	$ 1,200,000
Total of community service hours ordered & converted	16,814	17,535	13,977	14,000	14,000
Total Operating Expenses	$ 588,804	$ 555,219	$ 541,698	$ 587,672	$ 519,167
Operating Expenses as a Percentage of Fines and Forfeitures	41%	47%	57%	49%	43%
Operating Expenses per FTE employee	$ 196,268	$ 185,073	$ 180,566	$ 195,891	$ 173,056

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Percent of cases disposed (monthly)	N/A	N/A	70%	70%	70%
Percent of warrants issued (monthly)	1%	1%	1%	1%	1%
Length of court docket (hours)	18	18	18	18	18
Failure to appear	900	900	900	900	900
Percent of cases placed on probation	35%	35%	35%	35%	35%
Average Number of Cases per Court Day	126	155	150	150	150
Average Number of Cases Processed per Employee	3,037	3,712	3,307	3,500	3,500

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 178,005	$ 180,542	$ 178,906	$ 181,588	$ 180,895	-0.38%
Purchase/Contract Services	$ 33,225	$ 18,173	$ 30,920	$ 83,029	$ 76,125	-8.32%
Supplies	$ 14,285	$ 13,051	$ 13,916	$ 13,925	$ 12,200	-12.39%
Capital Outlay (Minor)	$ -	$ 1,061	$ -	$ -	$ -	0.00%
Interfund Dept. Charges	$ 38,800	$ 46,035	$ 45,925	$ 46,047	$ 46,047	0.00%
Other Costs	$ 324,489	$ 296,357	$ 272,031	$ 263,083	$ 203,900	-22.50%
Total Expenditures	$ 588,804	$ 555,219	$ 541,698	$ 587,672	$ 519,167	-11.66%



FUND 100 - GENERAL FUND **DEPT - 2650 - MUNICIPAL COURT**

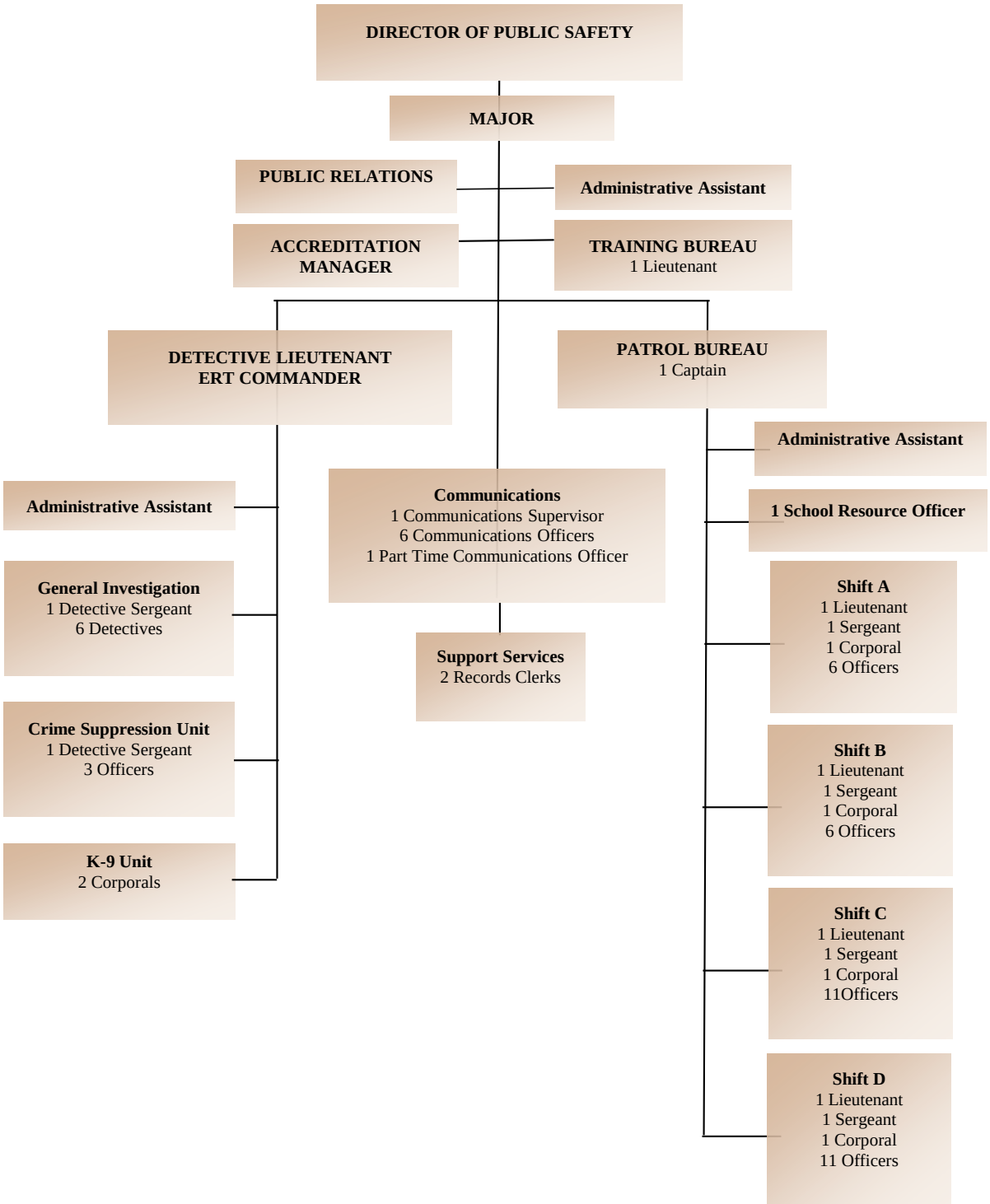
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 154,630	$ 156,433	$ 155,853
51.1301	Overtime	$ -	$ 300	$ 300
51.1000	*Sub-total: Salaries and Wages*	*$ 154,630*	*$ 156,733*	*$ 156,153*
51.2201	Social Security (FICA) Contributions	$ 10,888	$ 11,990	$ 11,946
51.2401	Retirement Contributions	$ 10,418	$ 12,539	$ 12,492
51.2701	Workers Compensation	$ 2,970	$ 326	$ 304
51.2000	*Sub-total: Employee Benefits*	*$ 24,276*	*$ 24,855*	*$ 24,742*
51.0000	TOTAL PERSONAL SERVICES	$ 178,906	$ 181,588	$ 180,895
52	PURCHASE/CONTRACT SERVICES			
52.1210	Interpreter	$ -	$ 100	$ 100
52.1211	Public Defender Services	$ 22,673	$ 15,000	$ 15,000
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 22,673*	*$ 15,100*	*$ 15,100*
51.2204	Rep. and Maint. (Bldgs/Grounds)	$ 542	$ 745	$ -
52.2205	Rep. and Maint. (Office Equipment)	$ 254	$ 300	$ 200
52.2000	*Sub-total: Property Services*	*$ 796*	*$ 1,045*	*$ 200*
52.3101	Insurance, Other than Benefits	$ 1,163	$ 1,284	$ 1,300
52.3201	Telephone	$ 2,836	$ 2,000	$ 2,800
52.3203	Cellular Phone	$ 346	$ 400	$ 350
52.3206	Postage	$ 970	$ 1,000	$ 700
52.3501	Travel	$ 1,627	$ 1,200	$ 1,200
52.3601	Dues and Fees	$ 134	$ 200	$ 100
52.3701	Education and Training	$ 375	$ 800	$ 375
52.3903	Jail	$ -	$ 60,000	$ 54,000
52.3000	*Sub-total: Other Purchased Services*	*$ 7,451*	*$ 66,884*	*$ 60,825*
52.0000	TOTAL PURCHASED SERVICES	$ 30,920	$ 83,029	$ 76,125
53	SUPPLIES			
53.1101	Office Supplies	$ 1,831	$ 1,800	$ 1,800
53.1106	General Supplies and Materials	$ 124	$ 200	$ 100
53.1230	Electricity	$ 11,495	$ 10,800	$ 10,000
53.1401	Books & Periodicals	$ 466	$ 925	$ 200
53.1601	Small Tools and Equipment	$ -	$ 200	$ 100
53.0000	TOTAL SUPPLIES	$ 13,916	$ 13,925	$ 12,200
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 44,788	$ 44,789	$ 44,789
55.2402	Life and Disability	$ 1,137	$ 939	$ 939
55.2403	Wellness Program	$ -	$ 319	$ 319
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 45,925	$ 46,047	$ 46,047
57	OTHER COSTS			
57.2003	DA/Victim	$ 38,045	$ 36,000	$ 30,000
57.2004	Peace Officer's A&B Fund	$ 47,097	$ 48,000	$ 36,000
57.2005	Peace Officier's Pros. Train.	$ 77,100	$ 75,000	$ 55,000
57.2006	Georgia Department of Treasury	$ 3,348	$ 3,000	$ 2,500
57.2007	Georgia Crime Victim Emergency	$ 1,393	$ 1,200	$ 1,500
57.2010	DHR Financial Services	$ 3,998	$ 3,200	$ 3,900

FUND 100 - GENERAL FUND **DEPT - 2650 - MUNICIPAL COURT**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
57.2011	Indegent Fees	$ 81,843	$ 78,450	$ 60,000
57.2012	Driver's Ed & Training Fund	$ 18,738	$ 18,000	$ 15,000
57.3401	Miscellaneous Expenses	$ 469	$ 233	$ -
57.6001	Over/Short	$ -	$ -	$ -
57.0000	TOTAL OTHER COSTS	$ 272,031	$ 263,083	$ 203,900
	TOTAL EXPENDITURES AND OTHER	**$ 541,698**	**$ 587,672**	**$ 519,167**

FUND - 100 **DEPT - 3200 - POLICE DEPARTMENT**

This department is headed by the Director of Public Safety. Police headquarters is located at 25 West Grady Street. The department has 66 sworn officers and 14 civilian personnel, primarily in records and dispatching. The department offers a full range of policing services, including preventive patrol, traffic enforcement, criminal investigations, crime prevention, community programs, drug enforcement and a special response team to deal with unusual incidents.



STATEMENT OF SERVICE

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration. The department is structured with four Bureaus: Administrative Bureau, Patrol Bureau, Operations Bureau, and Training Bureau.

The Administrative Bureau is responsible for planning, organizing, coordinating, and directing all activities and operations in the police department, formulate policies and procedures - rules and regulations based on best practices and proven methods for law enforcement, prepares and monitors a comprehensive budget, and promotes the police department to all citizens through community related programs such as the Citizens Police Academy, Crime Reports, TipSoft, and NIXLE.

The Patrol Bureau is responsible for preventive patrol, traffic enforcement, and response to calls for service. The Bureau is divided into four shifts so that protection is provided 24 hours per day, 7 days per week. Officers typically work a 43-hour work-wee, counting time spent writing reports and attending the various courts in which their cases are presented. The Bureau also has an officer assigned to the Statesboro High School as a School Resource Officer.

The Operations Bureau is comprised of Criminal Investigations and Support Services Sections. Criminal Investigations responsible for in-depth investigations of crimes in order to build successful cases for prosecution. The Bureau works closely with the district attorney's staff and agents from the Georgia Bureau of Investigation, Federal Bureau of Investigation, the Bulloch County Sheriff's Office, and the GSU Police Department. The Crime Suppression Unit is also under the Operations Bureau and is responsible for targeting violent crime and drugs. The K-9 Unit is assigned to the Operations Bureau and supports both Operations and Patrol Bureaus by providing two certified canines and certified K-9 Handlers. Support Services is a part of the Operations Bureau and is responsible for dispatching calls for service and request, records retention and records request, computer maintenance, and front counter reception., computer maintenance, and front counter reception.

The Training Bureau is responsible for all departmental training, recruiting, hiring process, maintenance of all department weapons, overseeing and supervision of the Field Training Officer (FTO) program. The Training Bureau is also responsible for the upkeep, maintenance, scheduling, safety and operations of the department firing range.

OBJECTIVES FOR FISCAL YEAR 2014

1. Decrease the amount of traffic accidents within the City.
2. Decrease the amount of drug-related crime within the City.
3. Decrease the amount of crime related to physical assaults.
4. Continue to maintain high professional standards and meet our primary mission statement and core values.

GOALS

1. Ensure the we provide law enforcement services at the highest standard of excellence.
2. Obtain CALEA National Accreditation and State Certification.
3. Limit the number of accidents and resulting injuries through traffic enforcement.
4. Continue to improve and expand our community policing programs.
5. Provide all employees with professional and personal development that will allow them to succeed in their roles.
6. Dispatch all calls for service where police are needed in a timely manner consistent with minimum standards.
7. Ensure that all cases are followed up in a timely manner and the victim notified of the case status.
8. Ensure that assigned Investigative Bureau cases solvability rate is equal to or greater than the national average.
9. Monitor our Part 1 crimes to ensure that our performance as an agency is lower the crime rate for our community.
10. Ensure that we hold ourselves accountable to our mission statement and core values.

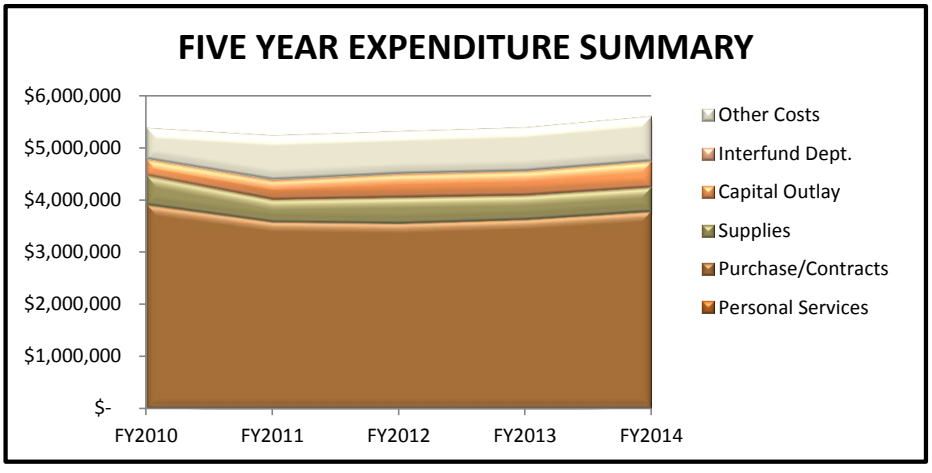
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Calls for service	70,773	82,532	76,141	83,000	85,000
Traffic Accidents	1,291	1,374	1,715	1,700	1,785
Traffic Accident related injuries	257	235	385	350	375
Traffic Accident Fatalities	1	1	1	1	1
Traffic Citations Issued	9,542	10,310	8,575	10,000	11,000
Warnings issued	5,000	6,729	5,916	6,400	6,500
DUIs	187	206	236	160	185
Incident reports taken	8,326	6,081	6,050	6,150	6,300
Miles patrolled	572,399	366,171	515,391	550,000	600,000
Gallons of gasoline used	64,247	71,030	69,002	70,000	72,000
Funeral escorts	148	205	136	130	145
Alarm calls	1,890	2,038	1,998	1,990	2,000
Recruiting events attended	*	*	4	6	6
Community events/programs	*	*	39	45	50
Investigative Bureau cases opened (includes CSU)	1,787	1,617	1,350	1,400	1,500

* Denotes year data not collected

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 3,918,865	$ 3,593,999	$ 3,565,017	$ 3,638,158	$ 3,788,617	4.14%
Purchase/Contract Services	$ 560,967	$ 430,848	$ 501,256	$ 467,874	$ 468,488	0.13%
Supplies	$ 307,974	$ 372,175	$ 440,591	$ 455,250	$ 489,861	7.60%
Capital Outlay (Minor)	$ -	$ 138	$ 2,098	$ 2,500	$ 3,000	20.00%
Interfund Dept. Charges	$ 596,689	$ 842,212	$ 812,024	$ 828,832	$ 856,648	3.36%
Other Costs	$ 9,014	$ 7,353	$ 8,366	$ 23,500	$ 21,500	-8.51%
Total Expenditures	$ 5,393,509	$ 5,246,725	$ 5,329,352	$ 5,416,114	$ 5,628,114	3.91%



FUND 100 - GENERAL FUND **DEPT - 3200 - POLICE**

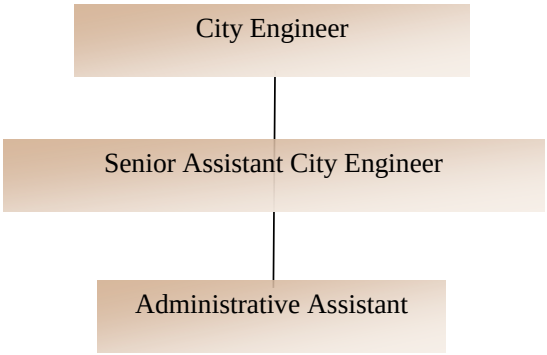
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 2,895,157	$ 2,903,129	$ 3,027,509
51.1301	Overtime	$ 134,387	$ 170,000	$ 170,000
51.1000	*Sub-total: Salaries and Wages*	*$ 3,029,544*	*$ 3,073,129*	*$ 3,197,509*
51.2201	Social Security (FICA) Contributions	$ 218,514	$ 233,554	$ 245,986
51.2401	Retirement Contributions	$ 198,326	$ 244,543	$ 257,241
51.2701	Workers Compensation	$ 115,250	$ 82,982	$ 83,931
51.2901	Employment Physicals	$ 1,834	$ 2,000	$ 2,000
51.2902	Employee Drug Screening Tests	$ 1,524	$ 1,500	$ 1,500
51.2903	Flu/Hepatitis B Vaccine	$ 25	$ 450	$ 450
51.2000	*Sub-total: Employee Benefits*	*$ 535,473*	*$ 565,029*	*$ 591,108*
51.0000	TOTAL PERSONAL SERVICES	$ 3,565,017	$ 3,638,158	$ 3,788,617
52	PURCHASE/CONTRACT SERVICES			
52.2101	Cleaning Services	$ -	$ 4,500	$ 4,500
52.2201	Rep. and Maint. (Equipment)	$ 28,112	$ 32,626	$ 32,813
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 93,492	$ 75,000	$ 75,000
52.2203	Rep. and Maint. (Labor)	$ 96,500	$ 126,500	$ 132,975
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 458	$ 15,200	$ 15,200
52.2205	Rep. and Maint. (Office Equipment)	$ 3,530	$ 7,750	$ 7,750
52.2320	Rentals	$ 5,225	$ 8,400	$ 7,500
52.2000	*Sub-total: Property Services*	*$ 227,317*	*$ 269,976*	*$ 275,738*
52.3101	Insurance other than Benefit	$ 115,520	$ 109,908	$ 120,000
52.3201	Telephone	$ 7,745	$ 10,000	$ 8,500
52.3206	Postage	$ 2,760	$ 3,000	$ 3,500
52.3301	Advertising	$ 4,339	$ 4,000	$ 3,000
52.3401	Printing and Binding	$ 800	$ 3,500	$ 3,500
52.3501	Travel	$ 26,340	$ 30,000	$ 28,500
52.3601	Dues and Fees	$ 2,852	$ 7,490	$ 8,750
52.360101	MDT Technology Fee	$ 25,863	$ 30,000	$ 17,000
52.3701	Education and Training	$ 87,720	$ -	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 273,939*	*$ 197,898*	*$ 192,750*
52.0000	TOTAL PURCHASED SERVICES	$ 501,256	$ 467,874	$ 468,488
53	SUPPLIES			
53.1101	Office Supplies	$ 19,931	$ 19,500	$ 19,500
53.1102	Parts and Materials (K-9)	$ 469	$ 800	$ 800
53.1103	Chemicals (K-9 Medical)	$ 1,894	$ 3,800	$ 3,400
53.1104	Janitorial Supplies	$ 11	$ 1,500	$ 1,500
53.1105	Uniforms and Turnout Gear	$ 58,245	$ 65,000	$ 66,081
53.1106	General Supplies and Materials	$ 9,739	$ 9,000	$ 12,000
53.110601	Ammunition and Taser Supplies	$ -	$ -	$ 13,500
53.1107	CID Supplies	$ 24,177	$ 26,100	$ 23,000
53.1230	Electricity	$ 90,186	$ 82,080	$ 85,000
53.1270	Gasoline/Diesel	$ 228,307	$ 234,900	$ 245,000
53.1301	Food	$ 4,794	$ 5,000	$ 5,000
53.1401	Books and Periodicals	$ 561	$ 2,000	$ 1,500
53.1601	Small Tools and Equipment	$ 2,277	$ 5,570	$ 13,580
53.0000	TOTAL SUPPLIES	$ 440,591	$ 455,250	$ 489,861

FUND 100 - GENERAL FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
54	CAPITAL OUTLAY (MINOR)			
54.1208	Training Complex	$ 785	$ 1,500	$ 1,000
54.2301	Furniture and Fixtures	$ 1,313	$ 1,000	$ 2,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,098	$ 2,500	$ 3,000
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 795,488	$ 805,577	$ 832,337
55.2402	Llife and Disability	$ 16,536	$ 17,237	$ 18,293
55.2403	Wellness Program	$ -	$ 6,018	$ 6,018
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 812,024	$ 828,832	$ 856,648
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 3,324	$ 8,785	$ 5,000
57.3407	C.O.P	$ 1,555	$ 9,000	$ 9,000
57.9000	Contingencies	$ 3,487	$ 5,715	$ 7,500
57.0000	TOTAL OTHER COSTS	$ 8,366	$ 23,500	$ 21,500
	TOTAL EXPENDITURES	**$ 5,329,352**	**$ 5,416,114**	**$ 5,628,114**

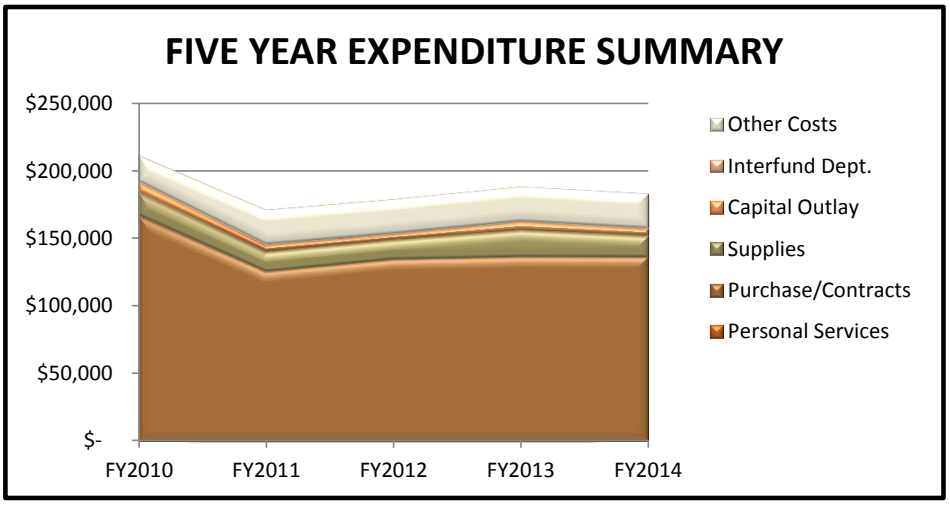
FUND - 100 **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

This division (and the other public works related divisions: streets, parks, solid waste collection, solid waste disposal and fleet maintenance) is managed by the Senior Assistant City Engineer. As implied, this division provides fiscal and operational management of the other Public Works related divisions. A description of each of the public works divisions can be found in the corresponding section.



EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 167,523	$ 126,250	$ 135,182	$ 137,099	$ 136,774	-0.24%
Purchase/Contract Services	$ 17,009	$ 14,673	$ 14,446	$ 19,755	$ 15,800	-20.02%
Supplies	$ 7,479	$ 5,166	$ 4,271	$ 6,045	$ 5,350	-11.50%
Capital Outlay (Minor)	$ 190	$ -	$ -	$ -	$ -	0.00%
Interfund Dept. Charges	$ 19,640	$ 25,637	$ 25,687	$ 25,742	$ 25,742	0.00%
Other Costs	$ 406	$ 137	$ 553	$ 300	$ -	-100.00%
Total Expenditures	$ 212,247	$ 171,863	$ 180,139	$ 188,941	$ 183,666	-2.79%



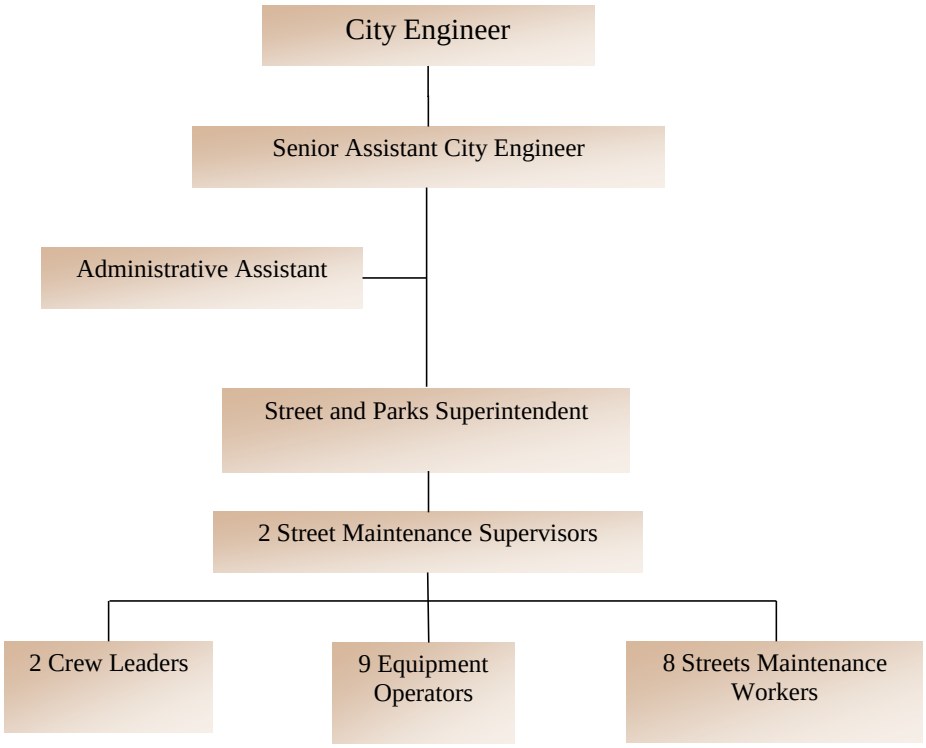
FUND 100 - GENERAL FUND **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 112,734	$ 114,274	$ 113,956
51.1301	Overtime	$ 438	$ 510	$ 510
51.1000	*Sub-total: Salaries and Wages*	*$ 113,172*	*$ 114,784*	*$ 114,466*
51.2201	Social Security (FICA) Contributions	$ 8,070	$ 8,736	$ 8,756
51.2401	Retirement Contributions	$ 7,963	$ 9,183	$ 9,156
51.2701	Workers Compensation	$ 5,454	$ 4,017	$ 4,017
51.2901	Employment Physicals	$ 50	$ -	$ -
51.2902	Employee Drug Screening Tests	$ 348	$ 254	$ 254
51.2903	Hepatitis/Flu Vaccine	$ 125	$ 125	$ 125
51.2000	*Sub-total: Employee Benefits*	*$ 22,010*	*$ 22,315*	*$ 22,308*
51.0000	TOTAL PERSONAL SERVICES	$ 135,182	$ 137,099	$ 136,774
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 903	$ 7,200	$ 7,200
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 665	$ 1,200	$ 600
52.2203	Rep. and Maint. (Labor)	$ 665	$ 900	$ 300
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 301	$ 1,000	$ 500
52.2205	Rep. and Maint. (Office Equipment)	$ 246	$ 500	$ 300
52.2320	Rentals	$ 315	$ 1,000	$ 400
52.2000	*Sub-total: Property Services*	*$ 3,095*	*$ 11,800*	*$ 9,300*
52.3101	Insurance, Other than Benefits	$ 1,573	$ 1,905	$ 1,900
52.3201	Telephone	$ 1,701	$ 1,700	$ 1,200
52.3203	Cellular Phones	$ 780	$ 800	$ 800
52.3206	Postage	$ -	$ 50	$ -
52.3301	Advertising	$ 4,979	$ 800	$ 200
52.3401	Printing and Binding	$ 170	$ -	$ -
52.3501	Travel	$ 742	$ 1,000	$ 800
52.3601	Dues and Fees	$ 339	$ 500	$ 600
52.3701	Education and Training	$ 1,067	$ 1,200	$ 1,000
52.3000	*Sub-total: Other Purchased Services*	*$ 11,351*	*$ 7,955*	*$ 6,500*
52.0000	TOTAL PURCHASED SERVICES	$ 14,446	$ 19,755	$ 15,800
53	SUPPLIES			
53.1101	Office Supplies	$ 799	$ 800	$ 800
53.1104	Janitorial Supplies	$ 43	$ 100	$ 100
53.1105	Uniforms	$ 248	$ 345	$ 300
53.1106	General Supplies and Materials	$ -	$ 200	$ 100
53.1270	Gasoline/Diesel	$ 2,284	$ 2,900	$ 2,500
53.1301	Food	$ 670	$ 1,000	$ 1,200
53.1401	Books and Periodicals	$ 140	$ 200	$ 100
53.1601	Small Tools and Equipment	$ 87	$ 500	$ 250
53.0000	TOTAL SUPPLIES	$ 4,271	$ 6,045	$ 5,350
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 24,882	$ 24,882	$ 24,882
55.2402	Life and Disability	$ 805	$ 700	$ 700

FUND 100 - GENERAL FUND **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
55.2403	Wellness Program	$ -	$ 160	$ 160
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 25,687	$ 25,742	$ 25,742
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 553	$ 300	$ -
57.0000	TOTAL OTHER COSTS	$ 553	$ 300	$ -
	TOTAL EXPENDITURES	**$ 180,139**	**$ 188,941**	**$ 183,666**

FUND - 100 **DEPT - 4200 - STREETS**



STATEMENT OF SERVICE

The Street Division is responsible for the maintenance of city streets, drainage ditches, rights of ways, and easements. The Division performs street sweeping, pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signal maintenance, street sign maintenance, right of way mowing, minor work on catch basins and similar drainage structures, and other related work. Large projects are typically contracted out, as the division is primarily staffed for maintenance only. The Division is also tasked with operating the City's mosquito abatement program. The division's operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Funds.

OBJECTIVES FOR FISCAL YEAR 2014

1.Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
2.Improve the quality of work to ensure repairs are completed promptly and efficiently.
3.Improve Public Works webpages to provide public with a resource to report street and drainage deficiencies and track complaints received.
4.Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant
5.Assist the City traffic engineer in identifying streets needing resurfacing, restriping or minor improvement.
6.Assist the needs of other city departments as requested to maintain fiscal responsibility.

GOALS

1.Maintain the public rights of ways and drainage systems for compliance with standards and proper function.
2.Improve communication with public to improve service delivery and response time.

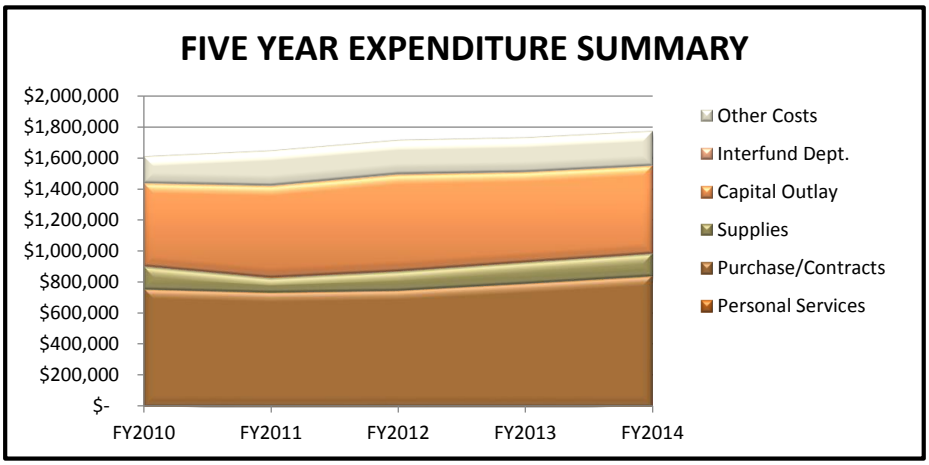
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Potholes repaired	574	463	648	401	500
Utility cuts repaired	103	92	63	75	60
Street signs repaired (city)	1453	825	985	708	800
Street signs repaired (state)	N/A	N/A	230	45	150
Traffic signals repaired (city)	62	66	22	27	25
Traffic signals repaired (state)	N/A	N/A	55	43	50
Street sweeping tonnage	587	517	559	641	600
Hazardous tree removed	N/A	N/A	14	68	20
Trees on right of way pruned	N/A	N/A	137	108	125

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Special events traffic control	N/A	N/A	19	22	22
Emergency call-ins	N/A	N/A	16	18	18

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 759,006	$ 738,221	$ 751,426	$ 795,305	$ 841,607	5.82%
Purchase/Contract Services	$ 148,382	$ 95,636	$ 123,540	$ 136,692	$ 145,752	6.63%
Supplies	$ 531,279	$ 588,014	$ 617,833	$ 577,100	$ 562,925	-2.46%
Capital Outlay (Minor)	$ 2,156	$ 2,787	$ 4,848	$ 2,500	$ 2,500	0.00%
Interfund Dept. Charges	$ 171,081	$ 224,662	$ 220,093	$ 222,054	$ 222,029	-0.01%
Other Costs	$ 28,729	$ 27,827	$ 29,170	$ 25,500	$ 23,000	-9.80%
Total Expenditures	$ 1,640,633	$ 1,677,147	$ 1,746,910	$ 1,759,151	$ 1,797,813	2.20%



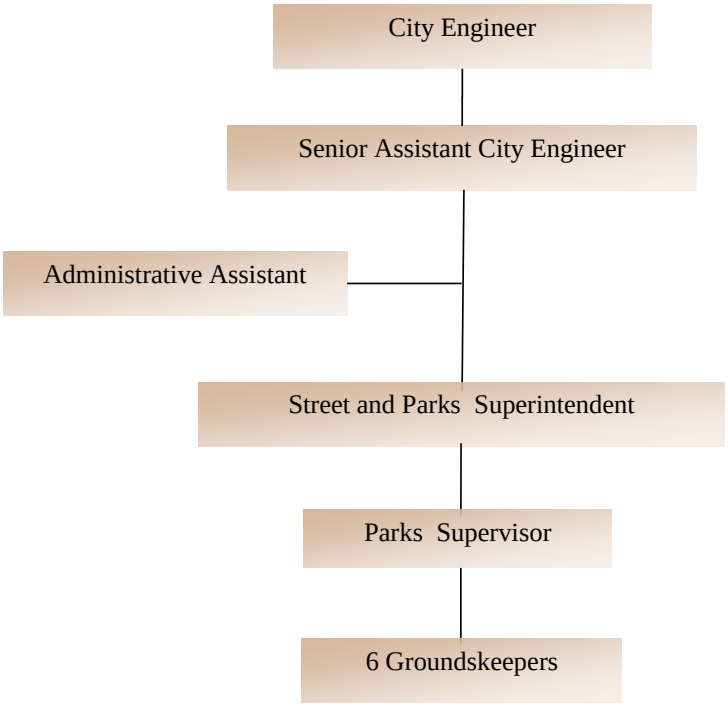
FUND 100 - GENERAL FUND **DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 610,512	$ 639,479	$ 679,944
51.1301	Overtime	$ 17,829	$ 18,000	$ 16,000
51.1000	*Sub-total: Salaries and Wages*	*$ 628,341*	*$ 657,479*	*$ 695,944*
51.2201	Social Security (FICA) Contributions	$ 42,699	$ 48,450	$ 53,240
51.2401	Retirement Contributions	$ 43,500	$ 51,193	$ 55,675
51.2701	Workers Compensation	$ 35,841	$ 37,458	$ 36,023
51.2901	Employment PIysicals	$ 50	$ 50	$ 50
51.2902	Employee Drug Screening Tests	$ 820	$ 500	$ 500
51.2903	Iepatitis/ Flu Vaccine	$ 175	$ 175	$ 175
51.2000	*Sub-total: Employee Benefits*	*$ 123,085*	*$ 137,826*	*$ 145,663*
51.0000	TOTAL PERSONAL SERVICES	$ 751,426	$ 795,305	$ 841,607
52	PURCIASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 21,880	$ 29,000	$ 30,000
52.2202	Rep. and Maint. (VeIicles-Parts)	$ 35,004	$ 36,000	$ 35,000
52.2203	Rep. and Maint. (Labor)	$ 40,959	$ 40,000	$ 48,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 836	$ 3,940	$ 2,000
52.2205	Rep. and Maint. (Office Equipment)	$ 968	$ 250	$ 500
52.2320	Rentals	$ 1,795	$ 2,500	$ 2,000
52.2000	*Sub-total: Property Services*	*$ 101,442*	*$ 111,690*	*$ 117,500*
52.3101	Insurance other than Benefits	$ 10,942	$ 11,152	$ 12,152
52.3201	Telephone	$ 10	$ 100	$ -
52.3203	Cellular PIones	$ 1,578	$ 1,500	$ 4,000
52.3301	Advertising	$ 370	$ 650	$ 500
52.3401	Printing and Binding	$ 116	$ -	$ -
52.3501	Travel	$ 1,375	$ 2,800	$ 2,800
52.3601	Dues and Fees	$ 1,091	$ 1,500	$ 1,500
52.3701	Education and Training	$ 2,881	$ 2,800	$ 2,800
52.3852	Contract Work/ Services	$ 3,735	$ 3,000	$ 3,000
52.3901	Erosion Control (EPD)	$ -	$ 1,500	$ 1,500
52.3000	*Sub-total: OtIer PurcIased Services*	*$ 22,098*	*$ 25,002*	*$ 28,252*
52.0000	TOTAL PURCIASED SERVICES	$ 123,540	$ 136,692	$ 145,752
53	SUPPLIES			
53.1101	Office Supplies	$ 627	$ 750	$ 750
53.1102	Parts and Materials	$ 7,925	$ 7,000	$ 8,000
53.1103	CIemicals	$ 7,675	$ 15,000	$ 13,000
53.1104	Janitorial Supplies	$ 247	$ 400	$ 250
53.1105	Uniforms	$ 17,899	$ 13,125	$ 13,125
53.1106	General Supplies and Materials	$ 24,089	$ 25,000	$ 24,000
53.1110	Concrete/ Cor. Poly Pipes	$ 5,490	$ 8,000	$ 5,000
53.1111	Street Paint/ Traffic Marking Supplies	$ 5,655	$ 6,000	$ 6,000
53.1112	AspIalt	$ 14,148	$ 15,500	$ 15,000
53.1113	Signs	$ 12,536	$ 4,725	$ 15,000
53.1230	Electricity	$ 1,984	$ 2,000	$ 1,800
53.1232	Electricity - Street and Traffic LigIts	$ 446,302	$ 400,000	$ 392,000

FUND 100 - GENERAL FUND **DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
53.1240	Bottled Gas	$ 878	$ 800	$ 900
53.1270	Gasoline/Diesel	$ 67,273	$ 72,600	$ 62,000
53.1301	Food	$ 12	$ -	$ -
53.1401	Books and Periodicals	$ 84	$ 200	$ 100
53.1601	Small Tools and Equipment	$ 5,009	$ 6,000	$ 6,000
53.0000	TOTAL SUPPLIES	$ 617,833	$ 577,100	$ 562,925
54	CAPITAL OUTLAY (MINOR)			
54.2401	Computers	$ -	$ -	$ -
54.2501	Otler Equipment	$ 4,848	$ 2,500	$ 2,500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 4,848	$ 2,500	$ 2,500
55	INTERFUND/DEPT. CIARGES			
55.2401	Self-funded Insurance (Medical)	$ 216,486	$ 216,486	$ 216,486
55.2402	Life and Disability	$ 3,607	$ 3,894	$ 3,869
55.2403	Wellness Program	$ -	$ 1,674	$ 1,674
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 220,093	$ 222,054	$ 222,029
57	OTIER COSTS			
57.3300	Solid Waste Disposal	$ 28,013	$ 25,000	$ 23,000
57.3401	Miscellaneous Expenses	$ 1,157	$ 500	$ -
57.0000	TOTAL OTIER COSTS	$ 29,170	$ 25,500	$ 23,000
	TOTAL EXPENDITURES	**$ 1,746,910**	**$ 1,759,151**	**$ 1,797,813**

FUND - 100 **DEPT - 6200 - PARKS DIVISION**



STATEMENT OF SERVICE

The Parks Division is responsible for maintenance of the City's cemetery. Cemetery lot sales are handled by the City Engineer's Office. In addition, the Division provides maintenance of trees and plantings in traffic islands, McTell Trail, Triangle Park, Renaissance Park, and at various city facilities. The Parks Division operating budget is within the General Fund. Capital projects are in the CIP fund and SPLOST Funds.

OBJECTIVES FOR FISCAL YEAR 2014

1.Provide seasonal landscaping, pruning, and flower planting schedule.
2.Maintain landscaping efficiently and effectively to reduce environmental impacts.
3.Improve landscape irrigation in a manner that fosters water conservation.
4.Explore ways to educate the public regarding environment stewardship.

GOALS

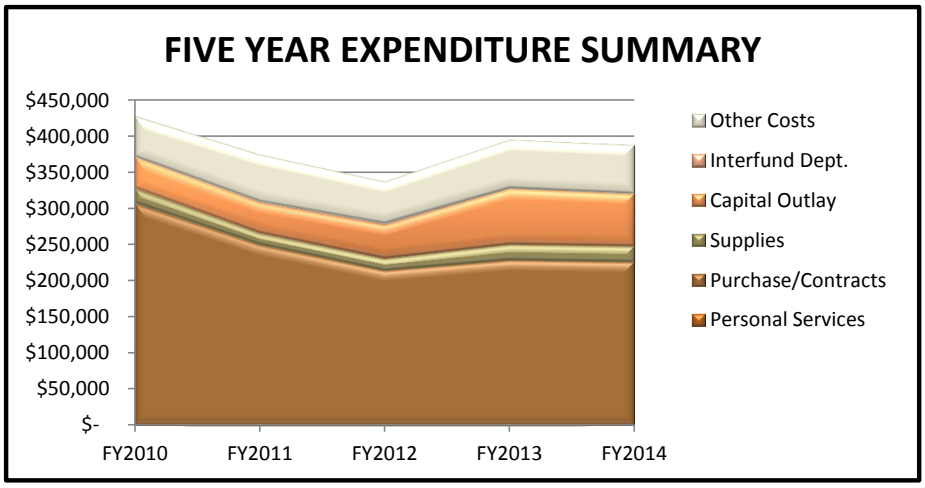
1.Maintain and improve the Cemetery and various public grounds to enhance the City's appearance and quality of life.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Total amount of acres maintained	50	50	50	50	50
Acres maintained at Eastside Cemetery	30	30	30	30	30

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 307,884	$ 250,680	$ 215,020	$ 229,312	$ 226,933	-1.04%
Purchase/Contract Services	$ 19,998	$ 16,235	$ 17,061	$ 22,129	$ 21,800	-1.49%
Supplies	$ 44,000	$ 42,774	$ 47,156	$ 76,425	$ 71,850	-5.99%
Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	0.00%
Interfund Dept. Charges	$ 56,485	$ 65,274	$ 58,225	$ 67,641	$ 67,623	-0.03%
Other Costs	$ 1,813	$ 1,555	$ 976	$ 1,050	$ 500	-52.38%
Total Expenditures	$ 430,180	$ 376,518	$ 338,438	$ 396,557	$ 388,706	-1.98%



FUND 100 - GENERAL FUND **DEPT - 6200 - PARKS**

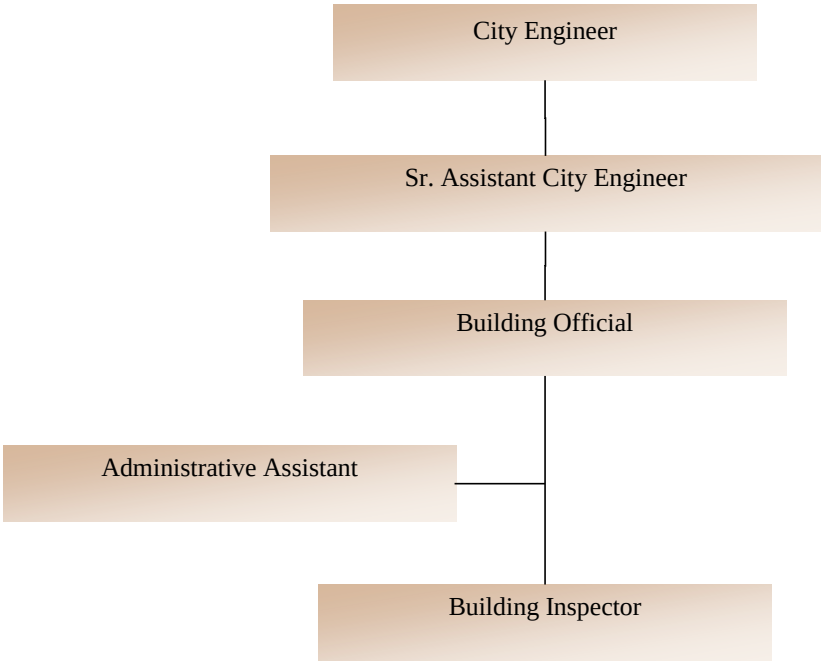
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 175,214	$ 188,923	$ 187,126
51.1201	Temporary Employees	$ -	$ -	$ -
51.1301	Overtime	$ 2,086	$ 2,000	$ 2,000
51.1000	*Sub-total: Salaries and Wages*	*$ 177,300*	*$ 190,923*	*$ 189,126*
51.2201	Social Security (FICA) Contributions	$ 13,043	$ 14,451	$ 14,462
51.2401	Retirement Contributions	$ 13,348	$ 15,154	$ 15,124
51.2701	Workers Compensation	$ 11,084	$ 8,744	$ 8,181
51.2901	Employment Physicals	$ 170	$ -	$ -
51.2902	Employee Drug Screening	$ 75	$ 40	$ 40
51.2000	*Sub-total: Employee benefits*	*$ 37,720*	*$ 38,389*	*$ 37,807*
51.0000	TOTAL PERSONAL SERVICES	$ 215,020	$ 229,312	$ 226,933
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 7,342	$ 5,000	$ 4,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 974	$ 3,300	$ 3,300
52.2203	Rep. and Maint. (Labor)	$ 1,994	$ 3,520	$ 3,500
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 71	$ 1,000	$ 1,000
52.2205	Rep. and Maint. (Office Equipment)	$ -	$ 200	$ 200
52.2320	Rentals	$ 375	$ 500	$ 500
52.0000	*Sub-total: Property Services*	*$ 10,756*	*$ 13,520*	*$ 12,500*
52.3101	Insurance, Other than Benefits	$ 3,295	$ 3,109	$ 3,500
52.3201	Telephone	$ 306	$ 250	$ 400
52.3203	Cellular Phones	$ 345	$ 350	$ 500
52.3501	Travel	$ 133	$ 500	$ 500
52.3601	Dues and Fees	$ -	$ 400	$ 400
52.3701	Education and Training	$ 542	$ 1,000	$ 1,000
52.3852	Contract Work	$ 1,555	$ 3,000	$ 3,000
52.3853	Pest Control-Bldgs.	$ 129	$ -	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 6,305*	*$ 8,609*	*$ 9,300*
52.0000	TOTAL PURCHASED SERVICES	$ 17,061	$ 22,129	$ 21,800
53	SUPPLIES			
53.1101	Office Supplies	$ 428	$ 250	$ 250
53.1102	Parts and Materials	$ 3,583	$ 3,500	$ 3,500
53.1103	Chemicals	$ 1,937	$ 2,000	$ 2,000
53.1104	Janitorial Supplies	$ 120	$ 300	$ 300
53.1105	Uniforms	$ 5,780	$ 4,900	$ 4,900
53.1106	General Supplies and Materials	$ 14,597	$ 19,500	$ 19,000
53.1108	General S and M (Tree Board)	$ 1,135	$ 25,000	$ 24,000
53.1109	General S and M (Beaut. Committee)	$ 606	$ -	$ -
53.1230	Electricity	$ 5,456	$ 5,500	$ 4,800
53.1240	Bottled Gas	$ -	$ 25	$ -
53.1270	Gasoline/Diesel	$ 10,596	$ 10,450	$ 10,000
53.1401	Books and Periodicals	$ 199	$ 2,000	$ 100
53.1601	Small Tools and Equipment	$ 2,719	$ 3,000	$ 3,000

FUND 100 - GENERAL FUND **DEPT - 6200 - PARKS**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
53.0000	TOTAL SUPPLIES	$ 47,156	$ 76,425	$ 71,850
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 57,237	$ 65,945	$ 65,945
55.2402	Life and Disability	$ 988	$ 1,138	$ 1,120
55.2403	Wellness Program	$ -	$ 558	$ 558
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 58,225	$ 67,641	$ 67,623
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 52	$ 800	$ 500
57.3401	Miscellaneous Expenses	$ 924	$ 250	$ -
57.0000	TOTAL OTHER COSTS	$ 976	$ 1,050	$ 500
	TOTAL OPERATING EXPENSES	**$ 338,438**	**$ 396,557**	**$ 388,706**

FUND - 100 **DEPT - 7200 - PROTECTIVE INSPECTIONS**

The Protective Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial construction within the City to ensure they are in compliance with applicable building codes. It also assists the Director of Planning and Development in assuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.



STATEMENT OF SERVICE

The Protective Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial construction within the City to ensure they are in compliance with applicable building codes. It also assists the Director of Planning and Development in assuring that buildings meet the applicable Zoning Ordiance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

OBJECTIVES FOR FISCAL YEAR 2014

1.Improve/Update inspection process.
2.Take advantage of public education opportunities.
3.Cross train personnel.
4.Continue the maintenance on City Hall, Development Annex, Averitt Art Center, and Municipal Court Buildings.
5.Ensure that residential and commercial projects are in compliance with applicable building codes.

GOALS

1. Retain our Building Code Effectiveness Grading Schedule (BCEGS) for ISO Ratings from 2008-4 Commercial/Industrial & 5 1 & 2 Family.
2. Attend at least 8 Home Builders Association Meetings.
3. Present code updates to the Home Builders Association.
4. Respond to inspection requests within 24 hours of receipt.
5. Continue to get all personnel certified in related building inspection fields.
6. Re-establish the Building Code Board of Appeals.
7. Continue to have timely review of building plans/applications.

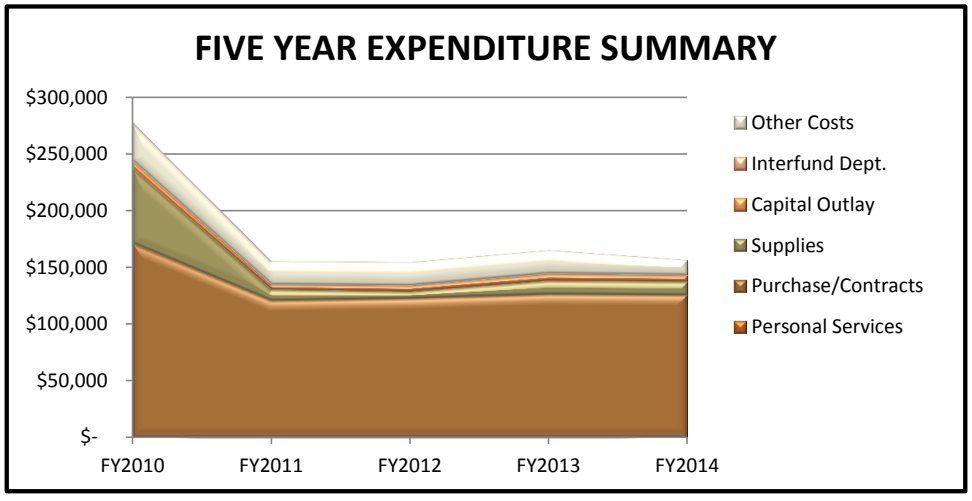
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Number of building permits issued	274	173	183	150	136
Dollar value of building permits issued.	$ 255,376	$ 162,128	$ 229,000	$ 173,500	$ 60,000
Number of plumbing permits issued.	35	31	34	38	26
Dollar value of plumbing permits issued.	$ 13,068	$ 18,199	$ 34,000	$ 50,000	$ 5,000
Number of electrical permits issued.	43	38	42	40	35
Dollar value of electrical permits issued.	$ 12,922	$ 17,220	$ 39,000	$ 35,000	$ 7,000
Number of mechanical permits issued	35	31	39	42	31
Dollar value of mechanical permits issued	$ 4,761	$ 8,968	$ 12,600	$ 18,500	$ 35,000

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Percentage of inspections completed in 24 hours.	N/A	N/A	N/A	100%	100%
Percentage of bldg plans/apps reviewed within 1 wk	N/A	N/A	N/A	96%	99%
Home Builder Association Meeting Attended.	N/A	N/A	N/A	6	8

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 171,421	$ 121,140	$ 123,018	$ 126,715	$ 125,995	-0.57%
Purchase/Contract Services	$ 66,060	$ 9,919	$ 6,074	$ 12,075	$ 11,965	-0.91%
Supplies	$ 6,458	$ 4,523	$ 5,592	$ 5,925	$ 5,600	-5.49%
Capital Outlay (Minor)	$ -	$ 85	$ -	$ 400	$ 300	-25.00%
Interfund Dept. Charges	$ 33,740	$ 20,600	$ 20,644	$ 20,686	$ 13,220	-36.09%
Other Costs	$ 450	$ -	$ -	$ 100	$ -	-100.00%
Total Expenditures	$ 278,129	$ 156,267	$ 155,328	$ 165,901	$ 157,080	-5.32%



FUND 100 - GENERAL FUND **DEPT - 7200 - PROTECTIVE INSPECTIONS**

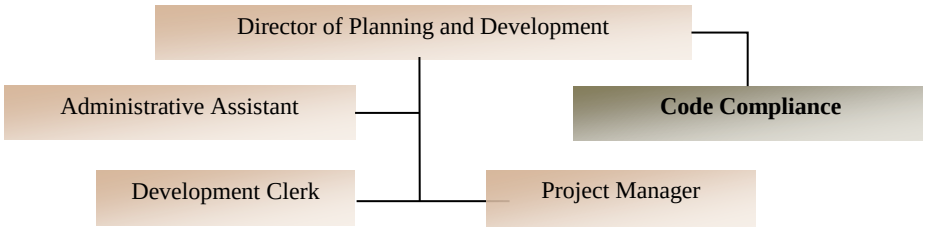
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 103,865	$ 106,082	$ 105,843
51.1301	Overtime	$ 96	$ 300	$ 100
51.1000	*Sub-total: Salaries and Wages*	*$ 103,961*	*$ 106,382*	*$ 105,943*
51.2201	Social Security (FICA) Contributions	$ 7,483	$ 8,138	$ 8,105
51.2401	Retirement Contributions	$ 7,464	$ 8,510	$ 8,475
51.2701	Workers Compensation	$ 4,110	$ 3,685	$ 3,472
51.2000	*Sub-total: Employee Benefits*	*$ 19,057*	*$ 20,333*	*$ 20,052*
51.0000	TOTAL PERSONAL SERVICES	$ 123,018	$ 126,715	$ 125,995
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ -	$ -	$ 975
52.2201	Rep. and Maint. (Equipment)	$ -	$ 2,000	$ 2,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 643	$ 1,800	$ 1,200
52.2203	Rep. and Maint. (Labor)	$ 1,100	$ 1,500	$ 1,200
52.2204	Rep. and Maint. (Bldg.)	$ 243	$ -	$ -
52.2205	Rep. and Maint. (Office Equipment)	$ 327	$ 425	$ 300
52.2320	Rentals	$ 96	$ 150	$ -
52.2000	*Sub-total: Property Services*	$ 2,409	$ 5,875	$ 5,675
52.3101	Insurance, Other than Benefits	$ 1,044	$ 1,450	$ 1,300
52.3201	Telephone	$ 305	$ 300	$ 400
52.3203	Cellular Phones	$ 861	$ 1,000	$ 1,475
52.3206	Postage	$ -	$ 50	$ -
52.3301	Advertising	$ -	$ 100	$ -
52.3401	Printing and Binding	$ 483	$ 400	$ 350
52.3501	Travel	$ -	$ 550	$ 400
52.3601	Dues and Fees	$ 292	$ 450	$ 465
52.3701	Education and Training	$ 680	$ 900	$ 900
52.3851	Contract Labor	$ -	$ 1,000	$ 1,000
52.3000	*Sub-total: Other Purchased Services*	*$ 3,665*	*$ 6,200*	*$ 6,290*
52.0000	TOTAL PURCHASED SERVICES	$ 6,074	$ 12,075	$ 11,965
53	SUPPLIES			
53.1101	Office Supplies	$ 460	$ 450	$ 400
53.1105	Uniforms	$ -	$ 350	$ 400
53.1106	General Supplies and Materials	$ 95	$ 325	$ 100
53.1232	Electicity-St/Traffic Lt	$ 422	$ -	$ -
53.1270	Gasoline/Diesel	$ 4,211	$ 4,000	$ 4,000
53.1301	Food	$ 100	$ 100	$ 100
53.1401	Books and Periodicals	$ 261	$ 300	$ 250
53.1601	Small Tools and Equipment	$ 43	$ 400	$ 350
53.0000	TOTAL SUPPLIES	$ 5,592	$ 5,925	$ 5,600
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ -	$ 200	$ -
54.2401	Computers	$ -	$ -	$ 100
54.2501	Other Equipment	$ -	$ 200	$ 200

FUND 100 - GENERAL FUND **DEPT - 7200 - PROTECTIVE INSPECTIONS**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 400	$ 300
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 19,907	$ 19,907	$ 12,441
55.2402	Life and Disability	$ 637	$ 619	$ 619
55.2403	Wellness Program	$ 100	$ 160	$ 160
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 20,644	$ 20,686	$ 13,220
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ -	$ 100	$ -
57.0000	TOTAL OTHER COSTS	$ -	$ 100	$ -
	TOTAL EXPENDITURES	**$ 155,328**	**$ 165,901**	**$ 157,080**

FUND - 100 **DEPT - 7400 - PLANNING AND DEVELOPMENT**

This department has three (3) primary functions: community and economic development and permitting services, planning services, and code compliance. The department is staffed by the Director, one Project Manager, one Development Clerk, two code compliance officers, and one administrative assistant.



STATEMENT OF SERVICE

The development services function of the department centers around providing quality customer service for land use and economic development projects located within the municipal boundaries of the city and those wishing to annex into the city. Planning staff assist customers with zoning and other ordinance questions regarding potential land use and business development through a variety of informal review methods, customer service meetings, and by organizing and hosting Right Start meetings - a joint meeting of all development related departments and a potential developer to answer project questions and resolve potential issues - and providing one stop permitting. Fostering and maintaining productive working relationships with members of the development community is of critical importance and is a priority goal in this function and serves to improve the quality of development for all citizens of Statesboro.

A primary responsibility of the Planning Division is the implementation of the Statesboro Zoning Ordinance and Statesboro Subdivision Regulations. To that end, the division reviews development permits handled primarily by other city departments, such as building permits, business licenses, and alcohol beverage licenses for zoning and subdivision compliance, as well as reviewing ordinance specific permits such as sign permits, billboards, cell towers, and the platting of land subdivisions. The Director of the Department serves as the zoning administrator for the City and is responsible for the interpretation and enforcement of these regulations. Appeals from these reviews, or those issues requiring council approval, are also processed by the department in the form of zoning amendment request, special exceptions, variance applications, and subdivision approvals. The Planning Division is responsible for leading the staff review of these applications and presenting them for advisory review to the Statesboro Planning Commission and to the Statesboro City Council for judgment.

The Department's planning services function refers to a variety of long-range and strategic planning activities, ordinance development, and grant writing efforts undertaken by the department. This service is charged with ensuring that the city fulfills the requirements of all federal, state, and regional mandates regarding long range planning and implementation, participation in a state required development reviews (DRIs), and participation, review, and compliance with and adherence to all federal, state and regional plans that impact the City. Additionally, the department initiates or participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term implementation strategies and policy recommendations to achieve sustainable and quality growth within Statesboro. It is also the department's role to develop and recommend adoption of development related ordinances that serve to protect the public's health, safety, and welfare and that are reflective of the community's determined standard of development.

OBJECTIVES FOR FISCAL YEAR 2014

1. To effectively lead teams of city staff, developers, and citizens to produce suggested amendments to the Statesboro Zoning Ordinance and Zoning Map.
2. To continue to develop relationships with development entity partners such as Bulloch County, the DSDA, CVB, Chamber of Commerce, GSU, OTC, EGSC, Board of Education, and others and to work together toward joint strategic planning and partnerships.
3. To manage and/or participate in all long term and strategic planning involving or impacting the City of Statesboro: including land use, economic development, infrastructure, and service provision plans and to aid in providing coordinated service delivery; growth; operations,
4. To continue active staff engagement in community - organizations especially those related to planning and economic development such as the Statesboro Homebuilders Association, Habitat for Humanity, the Statesboro Area Apartment Association, Chamber of Commerce, and others.
5. To continue development of strong and postive working relationships with the development communit; and to encourage quality and sustainable growth for the City of Statesboro at its determined standard of development.

6. To provide courteous, timely and accessible customer service to customers and applicants to positively represent the City of Statesboro in economic and community development opportunitites, encourage needed development, and provide timely and consistent permitting
7. Provide consistency in interpretation and application of development ordinances and in permitting processes.
8. To manage general economic and community development and engagement activities on behalf of the City of Statesboro.
9. To ensure City compliance with all federal, state, and regional planning activities and mandates.
10. To manage land use development and administer the Statesboro Zoning and Subdivision Ordinances.
11. To continue to monitor current and long term land use and economic development needs; including residential and commercial and identify and recommend appropriate methods of meeting those needs within the City of Statesboro.

GOALS

1. To implement the COS IT Department developed mobile software system to tract permitting activity, status, and history of each parcel of property within the City of Statesboro for use by the Development Team and Code Compliance.
2. Transfer of project permitting issuance and management from Engineering Department to Department of Planning & Development.
3. Introduction of Retail Strategy Study to publish economic development marketing material and commercial property catalog, and otherwise work with partners to bring quality commercial activity and development to the City of Statesboro.
4. Present recommended amendments to the Statesboro Zoning Ordinance and Map for consideration by the Mayor and Council.
5. Host second annual forum regarding housing, enrollment, and long terms plans of the City's three institutions of higher education: GSU, OTC, and EGSC.
6. Implement strategic planning meetings with GSU to include levels of GSU administration and staff not already invovled in order to provide early identification of decisions of mutual impact and work toward mutually beneficial solutions to such.
7. Continue strategic planning meetings with GSU, EGSC, OTC, Regional Hospital, and other critical community partners and components.
8. Annex properties qualifying for such pursuant to previously executed annexation or utility service agreements or poperties requesting annexation by the property owner and determined to be in the best interest of the City of Statesboro.
9.Regularly publish Development Newsletter for the City of Statesboro. 10. Update and enhance Department web services.

PERFORMANCE MEASURES

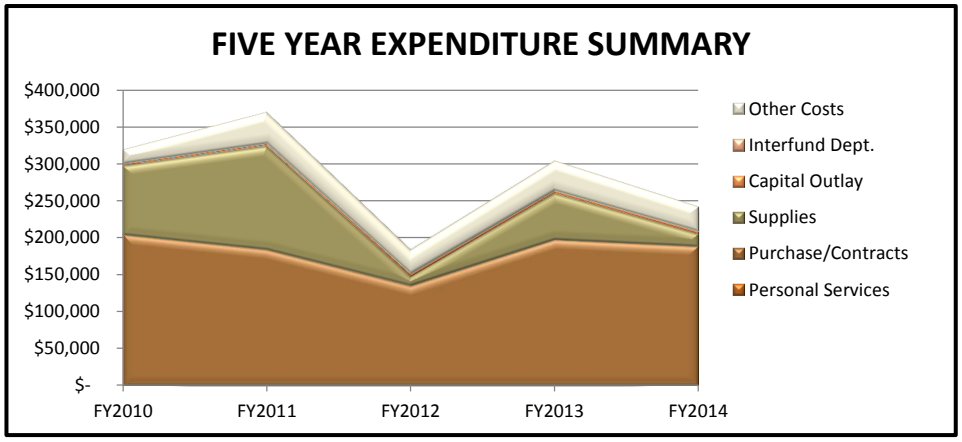
WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Number of Right Starts conducted	14	13	16	9	10
Number of Sign Permit Applications Reviewed	N/A	178	144	181	185
Number of Business Licenses Reviewed	185	200	198	176	176
Number of Alcohol Licenses Reviewed	7	8	14	5	10
Number of Zoning Certifications Rendered	7	21	19	20	20
Number of Annexation cases received and processed	2	2	2	17	10
Number of Zoning amendment cases received and processed	11	11	11	9	9
Number of Variance cases received and processed	13	14	11	5	10
Number of Administrative Variances cases received and	N/A	N/A	5	3	7
Number of Special Exception cases received and processed	3	0	3	7	6
Number of Minor Subdivision plats reviewed	N/A	4	14	13	13
Number of Planning Commission Meetings	14	12	10	7	12
Number of ordinance text amendments presented to Council	N/A	1	5	1	6

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Acres of property annexed into City. *	NA	1.2	0	752	100
Construction value of Permits Issued. *	NA	$ 25,366,768	$ 360,079,218	$ 46,521,240	$ 4,500,000
Permit value of permits issued. *	NA	$ 1,009,401	$ 727,162	$ 1,861,904	$ 100,000
Enhancement to tax base based on value of permits issued. *	NA	$ 278,507	$ 3,953,382	$ 510,766	$ 50,000

* New Measures

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 204,280	$ 183,825	$ 135,134	$ 197,272	$ 188,274	-4.56%
Purchase/Contract Services	$ 93,640	$ 140,808	$ 13,337	$ 63,575	$ 17,224	-72.91%
Supplies	$ 2,022	$ 1,634	$ 3,489	$ 2,855	$ 3,400	19.09%
Capital Outlay (Minor)	$ 46	$ 660	$ 598	$ -	$ -	0.00%
Interfund Dept. Charges	$ 19,122	$ 42,650	$ 32,884	$ 40,806	$ 33,539	-17.81%
Other Costs	$ 30	$ -	$ 1,621	$ 500	$ -	-100.00%
Total Expenditures	$ 319,140	$ 369,577	$ 187,063	$ 305,008	$ 242,437	-20.51%



FUND 100 - GENERAL FUND **DEPT - 7400 - PLANNING & DEVELOPMENT**

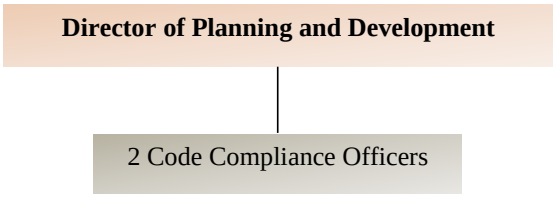
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 114,288	$ 166,913	$ 158,914
51.1301	Overtime	$ 12	$ 50	$ -
51.1000	*Sub-total: Salaries and Wages*	*$ 114,300*	*$ 166,963*	*$ 158,914*
51.2201	Social Security (FICA) Contributions	$ 7,860	$ 12,169	$ 12,157
51.2401	Retirement Contributions	$ 8,662	$ 13,353	$ 12,713
51.2701	Workers Compensation	$ 4,262	$ 4,787	$ 4,490
51.2903	Hepatitis/Flu Vaccine	$ 50	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 20,834*	*$ 30,309*	*$ 29,360*
51.0000	TOTAL PERSONAL SERVICES	$ 135,134	$ 197,272	$ 188,274
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programing Fees	$ 42	$ -	$ -
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 459	$ 450	$ 500
52.2203	Rep. and Maint. (Labor)	$ 500	$ 500	$ 500
52.2205	Rep. and Maint. (Office Equipment)	$ 1,443	$ 1,800	$ 1,000
52.2320	Rentals	$ -	$ -	$ -
52.2000	*Sub-total: Property Services*	*$ 2,444*	*$ 2,750*	*$ 2,000*
52.3101	Insurance, Other than Benefits	$ 856	$ 780	$ 900
52.3201	Telephone	$ 142	$ 250	$ -
52.3203	Cellular Phones	$ 1,018	$ 900	$ 1,824
52.3206	Postage	$ 59	$ 200	$ 100
52.3301	Advertising	$ 1,229	$ 1,500	$ 1,000
52.3401	Printing and Binding	$ 442	$ 300	$ 100
52.3501	Travel	$ 1,267	$ 2,000	$ 4,000
52.3601	Dues and Fees	$ 904	$ 1,395	$ 2,500
52.3701	Education and Training	$ 2,019	$ 2,000	$ 3,000
52.3852	Contracted Services	$ 2,957	$ 51,500	$ 1,800
52.3000	*Sub-total: Other Purchased Services*	*$ 10,893*	*$ 60,825*	*$ 15,224*
52.0000	TOTAL PURCHASED SERVICES	$ 13,337	$ 63,575	$ 17,224
53	SUPPLIES			
53.1101	Office Supplies	$ 1,752	$ 1,080	$ 1,800
53.1106	General Supplies and Materials	$ 557	$ 500	$ 200
53.1270	Gasoline/Diesel	$ 292	$ 300	$ 400
53.1301	Food	$ 344	$ 275	$ 300
53.1401	Books and Periodicals	$ 444	$ 400	$ 500
53.1601	Small Tools and Equipment	$ 100	$ 300	$ 200
53.0000	TOTAL SUPPLIES	$ 3,489	$ 2,855	$ 3,400
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture & Fixtures	$ 598	$ -	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 598	$ -	$ -

FUND 100 - GENERAL FUND **DEPT - 7400 - PLANNING & DEVELOPMENT**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 32,348	$ 39,814	$ 32,348
55.2402	Life and Disability	$ 536	$ 752	$ 951
55.2403	Wellness Program	$ -	$ 240	$ 240
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 32,884	$ 40,806	$ 33,539
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 1,621	$ 500	$ -
57.0000	TOTAL OTHER COSTS	$ 1,621	$ 500	$ -
	TOTAL EXPENDITURES	**$ 187,063**	**$ 305,008**	**$ 242,437**

FUND - 100 **DEPT - 7450 - CODE COMPLIANCE**

The Code Compliance Division of the Planning & Development Department serves an important role in land use and development as it works to maintain and encourage compliance with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.



STATEMENT OF SERVICE

The Code Compliance Division of the Planning & Development Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

OBJECTIVES FOR FISCAL YEAR 2014

1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards.
2. Proactively and continuously patrol identified zones of the City for code compliance issues with a determined focus on enforcing matters of signficiance within each district, with a focus on matters impacting public health and safety.
3. To continue to strengthen the proactive implementation of the nuisance abatement program regarding dilapidated structures.
4. To treat similar situated situations similar while respecting the specific needs of each situation.
5. To provide timely, courteous, and effective response to complaints and request for service.
6. To plan with other City staff to participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance sought for licenses or permits.
7. To effectively lead a Code Task Force - an interdepartmental team of City staff dedicated to respond more effectively to issues such as blighted, distressed, damaged, or dilipidated properties, or neighborhoods in need of attention, and/or other significant issues whose existence negatively impact property values, discourage private investment, and /or jeopardize the public health, safety, and welfare of the citizens of Statesboro.
8. To effectively partner with private homeowner groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing city codes, and partnering with and leading other city departments to assist in these private efforts where appropriate.
9. To present appropriate amendments and additions to city ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
10. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra departmental coordination and work.
11. To establish a code reporting system that will track cases, track response effectiveness, track timeliness, and track officer work load.

GOALS

1. Implementation of COS IT designed mobile web application to track service request, case status, resolution process, and parcel history.
2. Continue education and skill development for code compliance officers and administrative staff.
3. Continue to develop Standard Operating Procedures for recurring compliance issues, for example; landlord tenant issues, front yard parking violations, damaged trees on private property, etc.
4. Continue intra-departmental training for code officers, administrative staff, and other city staff/departments to ensure consistent, timely and coordinated reporting of compliance issues and responses to such.
5. Improve processes with City Solicitor and Municipal Court for effective processing of code violation cases.
6. Conduct quarterly educational and listening sessions with property managers, real estate agents, and others who can contribute to success in compliance issues or be effected by changes in ordinances or enforcement tecchniques.
7. Identify prominent problems for each patrol district, and develop appropriate strategies for addressing each district.
8. Continue community engagement through active membership in appropriate organizations, such as the Statesboro Area Apartment Association and the Statesboro Homebuilders Association.
9. Adopt appropriate fine and fee schedule.

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Number of Request for Services Received. *	N/A	N/A	N/A	N/A	500
Number of dilapidated structures abatement cases worked. *	N/A	N/A	N/A	N/A	24
Number of self initiated code cases. *	N/A	N/A	N/A	N/A	200
Education & Listening Sessions hosted or presented by City Code Compliance. *	N/A	N/A	N/A	N/A	4
Neighborhood or other organization partnerships	N/A	N/A	N/A	N/A	2
Notice of violations issued. *	N/A	N/A	N/A	N/A	100
Number of citations issued. *	N/A	N/A	N/A	N/A	100
Educational Materials produced. *	N/A	N/A	N/A	N/A	5

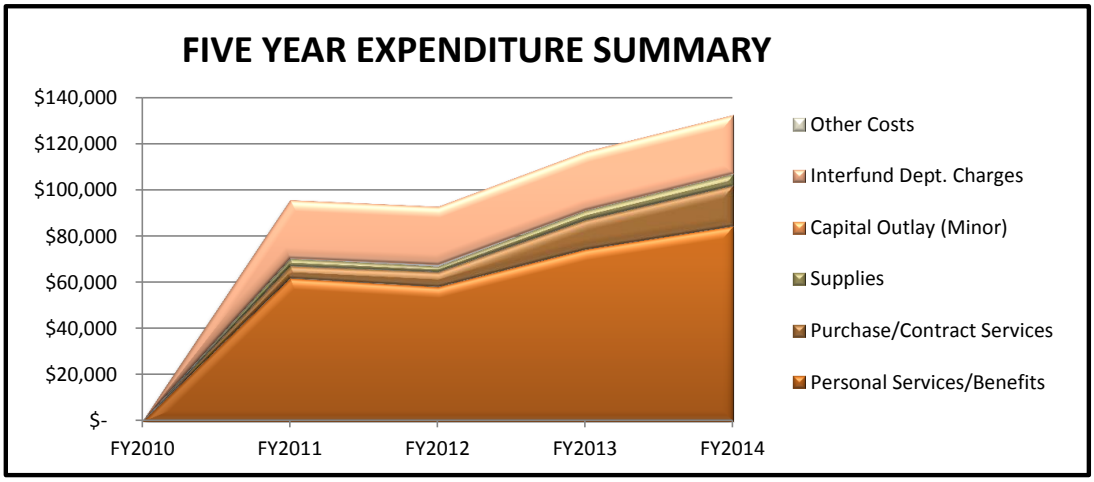
* New Measures

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Request for services responded to within 48 business hours. *	N/A	N/A	N/A	N/A	500
Dilapidated structures resolved voluntarily. *	N/A	N/A	N/A	N/A	12
Dilapidated structures resolved through court action. *	N/A	N/A	N/A	N/A	12
Number of violations voluntarily resolved. *	N/A	N/A	N/A	N/A	300
Number of violations resolved through court action. *	N/A	N/A	N/A	N/A	50

* New Measures

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ -	$ 61,811	$ 58,108	$ 74,279	$ 84,287	13.47%
Purchase/Contract Services	$ -	$ 5,449	$ 6,580	$ 12,944	$ 17,800	37.52%
Supplies	$ -	$ 3,166	$ 2,417	$ 4,065	$ 5,050	24.23%
Capital Outlay (Minor)	$ -	$ 100	$ 597	$ -	$ -	0.00%
Interfund Dept. Charges	$ -	$ 25,217	$ 25,175	$ 25,409	$ 25,409	0.00%
Other Costs	$ -	$ 25	$ 195	$ 10	$ -	0.00%
Total Expenditures	$ -	$ 95,768	$ 93,072	$ 116,707	$ 132,546	13.57%



FUND 100 - GENERAL FUND **DEPT - 7450 - CODE COMPLIANCE**

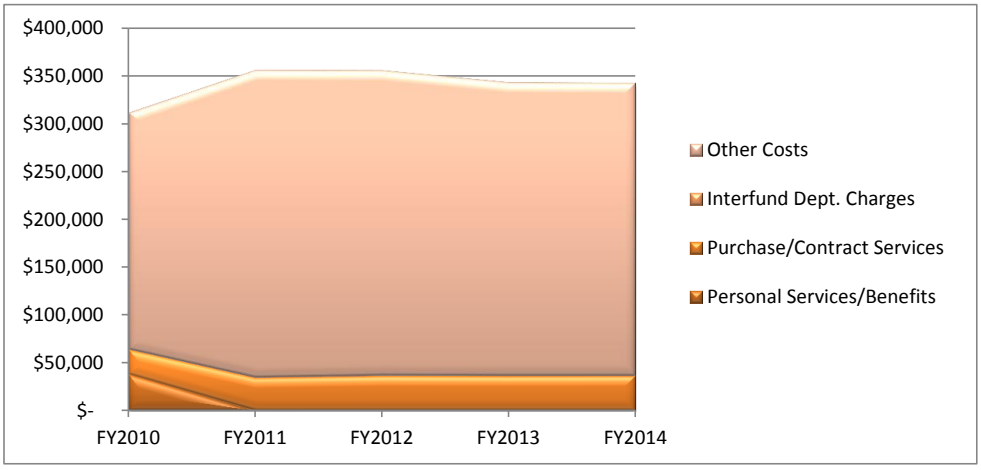
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 48,465	$ 62,211	$ 70,364
51.1301	Overtime	$ 11	$ 520	$ 520
51.1000	*Sub-total: Salaries and Wages*	*$ 48,476*	*$ 62,731*	*$ 70,884*
51.2201	Social Security (FICA) Contributions	$ 2,963	$ 4,316	$ 5,423
51.2401	Retirement Contributions	$ 4,270	$ 5,047	$ 5,671
51.2701	Workers Compensation	$ 2,399	$ 2,185	$ 2,309
51.2000	*Sub-total: Employee Benefits*	*$ 9,632*	*$ 11,548*	*$ 13,403*
51.0000	TOTAL PERSONAL SERVICES	$ 58,108	$ 74,279	$ 84,287
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ -	$ 240	$ 300
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 283	$ 1,000	$ 1,000
52.2203	Rep. and Maint. (Labor)	$ 659	$ 955	$ 1,200
52.2000	*Sub-total: Property Services*	*$ 942*	*$ 2,195*	*$ 2,500*
52.3101	Insurance other than benefits	$ 184	$ -	$ 250
52.3201	Telephone	$ 57	$ 100	$ -
52.3203	Cellular Phones	$ 1,202	$ 1,824	$ 2,000
52.3301	Advertising	$ -	$ 500	$ 200
52.3401	Printing and Binding	$ 95	$ 500	$ 300
52.3501	Travel	$ 685	$ 1,250	$ 1,000
52.3601	Dues and Fees	$ -	$ 325	$ 300
52.3852	Education and Training	$ 1,015	$ 1,250	$ 1,500
52.3701	Contract Services	$ -	$ 1,000	$ -
52.3906	Contract Labor - Nuisance Abatement	$ 2,400	$ 4,000	$ 9,750
52.3000	*Sub-total: Other Purchased Services*	*$ 5,638*	*$ 10,749*	*$ 15,300*
52.0000	TOTAL PURCHASED SERVICES	$ 6,580	$ 12,944	$ 17,800
53	SUPPLIES			
53.1101	Office Supplies	$ -	$ 300	$ 400
53.1102	Parts and Materials	$ -	$ 30	$ -
53.1105	Uniforms	$ 348	$ 1,200	$ 1,000
53.1106	General Supplies and Materials	$ -	$ 200	$ 250
53.1270	Gasoline/Diesel	$ 2,069	$ 2,000	$ 2,400
53.1401	Books and Periodicals	$ -	$ 100	$ 100
53.1601	Small Tools and Equipment	$ -	$ 235	$ 900
53.0000	TOTAL SUPPLIES	$ 2,417	$ 4,065	$ 5,050
54	CAPITAL OUTLAY (MINOR)			
54.2401	Computers	$ 597	$ -	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 597	$ -	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 24,882	$ 24,882	$ 24,882
55.2402	Life and Disability	$ 293	$ 367	$ 367
55.2403	Wellness Program	$ -	$ 160	$ 160
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 25,175	$ 25,409	$ 25,409
57.3401	Miscellanous Expenses	$ 195	$ 10	$ -
	TOTAL EXPENDITURES	**$ 93,072**	**$ 116,707**	**$ 132,546**

FUND - 100 **DEPT - OTHER AGENCIES**

The City provides partial funding for several outside agencies. This section of the General Fun d finances those appropriations. Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Bulloch Resident Center, the Drug Abuse Council, the High Hope Center, Concerted Services, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 37,955	$ 369	$ -	$ -	$ -	0%
Purchase/Contract Services	$ 26,554	$ 34,650	$ 36,822	$ 36,538	$ 37,004	1.28%
Interfund Dept. Charges	$ -	$ -	$ 279	$ 305	$ -	-100.00%
Other Costs	$ 247,075	$ 321,410	$ 319,180	$ 306,804	$ 306,166	-0.21%
Total Expenditures	$ 273,629	$ 356,060	$ 356,281	$ 343,647	$ 343,170	-0.14%



FUND 100 - GENERAL FUND - OTHER AGENCIES

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
52	PURCHASE/CONTRACT SERVICES			
1595.52.3601	Dues and Fees - RDC	$ 28,422	$ 28,422	$ 28,604
1595.52.3602	Dues and Fees - GMA	$ 8,400	$ 8,116	$ 8,400
52	TOTAL PURCHASED SERVICES	$ 36,822	$ 36,538	$ 37,004
55	INTERFUND/INTERDEPT. CHARGES			
7500.55.2402	Life and Disability	$ 279	$ 305	$ -
55	TOTAL INTERFUND/INTERDEPT.	$ 279	$ 305	$ -
57	OTHER COSTS			
3900.57.1002	Emergency Management Agency	$ 5,000	$ 5,000	$ 5,000
3910.57.1018	Payment to Bulloch Cty - Animal Control	$ 46,716	$ 46,716	$ 46,716
5100.57.1003	Bulloch Resident Center	$ 1,200	$ 600	$ -
5100.57.1004	Drug Abuse Council	$ 29,386	$ 18,000	$ 25,000
5100.57.1005	High Hope Center	$ 4,200	$ 1,800	$ 1,200
5500.57.1006	Concerted Services (DOT Van)	$ 1,200	$ 600	$ -
6173.52.2320	Rentals	$ 725	$ -	$ -
6173.57.1014	Arts Center (Salary)	$ 60,172	$ 60,652	$ 60,000
6173.57.1016	Arts Center (Operating)	$ 75,000	$ 75,000	$ 72,000
6191.57.1021	Boys and Girls Club	$ -	$ 12,000	$ 10,000
7500.52.2206	Rep. and Maint. (Office Equipment)	$ -	$ -	$ -
7500.57.1011	Downtown Development Authority (Salary)	$ 55,706	$ 56,186	$ 56,000
7500.57.1019	Downtown Development Authority (Operating)	$ 25,000	$ 25,000	$ 24,000
7500.57.1020	DSDA/Farmers Market	$ 5,000	$ 5,000	$ 6,000
7500.57.3417	DSDA/Farmers Market	$ 9,875	$ -	$ -
7564.57.1012	Parking Lot Rental - Railroad	$ -	$ 250	$ 250
57	TOTAL OTHER COSTS	$ 319,180	$ 306,804	$ 306,166
	TOTAL EXPENDITURES	**$ 356,281**	**$ 343,647**	**$ 343,170**

FUND 100 - GENERAL FUND **DEPT - 8000 - DEBT SERVICE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	NON-OPERATING EXPENSES			
58.1201	City Hall Lease Principal	$ 62,000	$ 65,500	$ 69,500
58.2201	City Hall Lease Interest	$ 37,492	$ 34,808	$ 31,973
58.2202	GMA Swap Payments	$ 150,047	$ 82,850	$ 75,000
58.2203	GMA Swap Payments - Interest	$ (9,981)	$ -	$ -
	TOTAL NON-OPERATING EXPENSES	**$ 239,558**	**$ 183,158**	**$ 176,473**

FUND 100 - GENERAL FUND **DEPT - 9000 - TRANSFERS OUT**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	TRANSFERS:			
61.1003	Transfers to Capital Improvements Fund	$ 100,000	$ 146,500	$ 100,000
61.1006	Transfers to Fleet Fund	$ -	$ 75,000	$ -
61.1030	Transfers to Statesboro Fire Svc. Fund	$ 1,360,000	$ 1,360,000	$ 1,344,000
	TOTAL TRANSFERS	**$ 1,460,000**	**$ 1,581,500**	**$ 1,444,000**


JAECKEL
STATESBORO CITY HALL

TAB 9

210 Confiscated Assets Fund

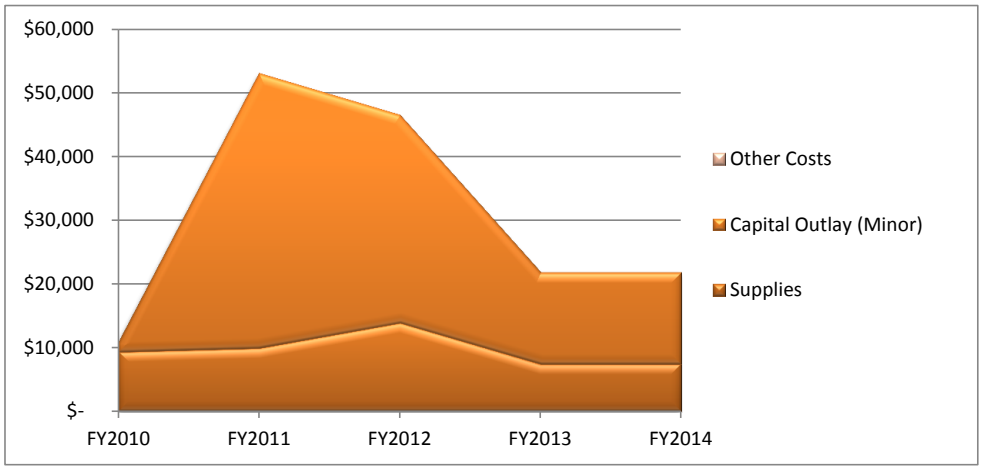
FUND - 210 - CONFISCATED ASSETS **DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfieited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Supplies	$ 9,403	$ 9,984	$ 13,959	$ 7,500	$ 7,500	0.00%
Capital Outlay (Minor)	$ 1,529	$ 43,113	$ 32,609	$ 14,500	$ 14,500	0.00%
Other Costs	$ 350	$ 20	$ -	$ -	$ -	0.00%
Total Expenditures	$ 11,282	$ 53,117	$ 46,568	$ 22,000	$ 22,000	0.00%



FUND 210 - CONFISCATED ASSET FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES			
35	FINES AND FORFEITURES			
35.1320	Cash Confiscation - State	$ -	$ 9,684	$ 9,684
35.1325	Cash Confiscation - Federal	$ 11,745	$ 20,000	$ 20,000
35.0000	TOTAL FINES AND FORFEITURES	$ 11,745	$ 29,684	$ 29,684
	TOTAL REVENUES AND OTHER	**$ 11,745**	**$ 29,684**	**$ 29,684**
	EXPENDITURES:			
53	SUPPLIES			
53.1105	Uniforms	$ 7,728	$ -	$ -
53.1117	Crime Rep Software Subscription	$ -	$ -	$ -
53.1301	Food	$ -	$ 2,000	$ 2,000
53.1401	Books & Periodicals	$ -	$ 1,500	$ 1,500
53.1601	Small Tools & Equipment	$ 13,959	$ 4,000	$ 4,000
53.0000	TOTAL SUPPLIES	**$ 13,959**	**$ 7,500**	**$ 7,500**
54	CAPITAL OUTLAY (MINOR)			
54.2215	Drug Task Force Vehicle	$ 32,609	$ -	$ -
54.2401	Computers	$ -	$ 10,000	$ 10,000
54.2501	Other Equipment	$ -	$ 4,500	$ 4,500
54.0000	TOTAL CAPITAL OUTLAY	**$ 32,609**	**$ 14,500**	**$ 14,500**
57.3401	Miscellaneous Expense	$ -	$ -	$ -
	TOTAL EXPENDITURES AND OTHER	**$ 46,568**	**$ 22,000**	**$ 22,000**

TAB 10

221 CDBG Housing Fund

FUND-221- CDBG FUND **DEPT - 7400 - PLANNING AND DEVELOPMENT**

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-four houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to $15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide $15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty lots to the Land Bank Authority for $5,000 each, which in turn were sold to Habitat for the same price.

Statesboro Pointe has been built out. It is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

The information in this Budget is for comparison purposes only. Anyone wishing to participate in this housing program is encouraged to contact Mandi Cody, Director of Community Development, at 764-0666, or Mrs. Lee Cheshire, Habitat Executive Director, at 489-2076.

FUND 221 - CDBG FUND **DEPT - 7400 - COMMUNITY DEVELOPMENT**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	REVENUES:			
221.38.8023	Lot Sales Habitat House #28	$ 5,000	$ -	$ -
	TOTAL REVENUES	**$ 5,000**	**$ -**	**$ -**

TAB 11

224 US Dept of Justice Grant Fund

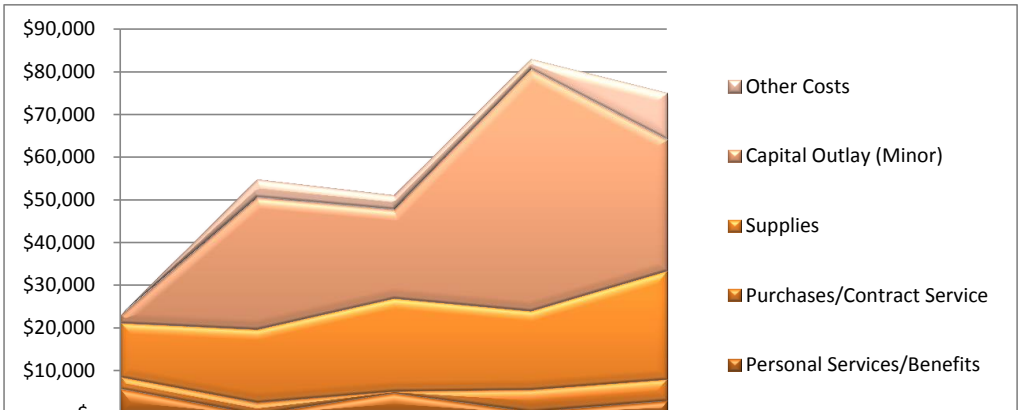
FUND - 224 - US DEPT OF JUSTICE GRANT **DEPT - 3200**

This fund accounts for funds seized for possible illegal activity by the Crime Suppression Unit. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Crime Suppression Unit, usually with the purchase of additional equipment, training, and investigative costs as required by the Office of Justice Programs Financial Guide.

In FY 2008, the City was awarded a US Department of Justice Grant (The Byrne Memorial Discretionary Grant) for the creation of a Crime Suppression Unit. The City was awarded $317,722 for this four member team. As long as the Crime Suppression Unit is active, any seizures that are made are recorded in this fund.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 5,640	$ -	$ 4,707	$ 540	$ 3,000	456%
Purchase/Contract Services	$ 2,898	$ 2,636	$ 512	$ 5,042	$ 5,000	-1%
Supplies	$ 12,810	$ 17,202	$ 21,834	$ 18,500	$ 25,500	38%
Capital Outlay (Minor)	$ 1,848	$ 30,869	$ 20,712	$ 56,469	$ 30,500	-46%
Other Costs	$ -	$ 4,173	$ 3,385	$ 2,418	$ 11,000	355%
Total Expenditures	$ 23,196	$ 54,880	$ 51,150	$ 82,969	$ 75,000	-10%



FUND 224 - US DEPT OF JUSTICE GRANT FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	REVENUES:			
224.35.1325	Cash Confiscation-Federal	$ 94,150	$ 60,000	$ 75,000
224.35.1365	Sale of Confiscated Assets	$ 6,075	$ -	$ -
	TOTAL REVENUES	**$ 100,225**	**$ 60,000**	**$ 75,000**
	EXPENDITURES:			
224.3200.51.2901	Employee Physicals	$ 4,707	$ 540	$ 3,000
224.3200.52.3501	Travel	$ -	$ 2,500	$ 2,500
224.3200.52.3601	Dues and Fees	$ -	$ 42	$ -
224.3200.52.3701	Training	$ 512	$ 2,500	$ 2,500
224.3200.53.1101	Office Supplies	$ 2,572	$ 4,000	$ 4,000
224.3200.53.1105	Uniforms	$ -	$ 2,500	$ 2,500
224.3200.53.1107	CID Supplies	$ -	$ 4,000	$ 4,000
224.3200.53.1601	Small Tools & Equipment	$ 19,104	$ 8,000	$ 15,000
224.3200.54.2215	Police Vehicle & Conversion	$ 19,800	$ 22,969	$ 27,000
224.3200.54.2401	Computers	$ 305	$ 3,500	$ 3,500
224.3200.54.2501	Other Equipment	$ 607	$ 30,000	$ -
224.3200.57.3401	Misc. Expenses	$ 3,385	$ 2,418	$ 11,000
224.3200.53.110201	Parts & Materials JAG	$ 158	$ -	$ -
	TOTAL EXPENDITURES	**$ 51,150**	**$ 82,969**	**$ 75,000**

TAB 12

250 Multiple Grant Fund

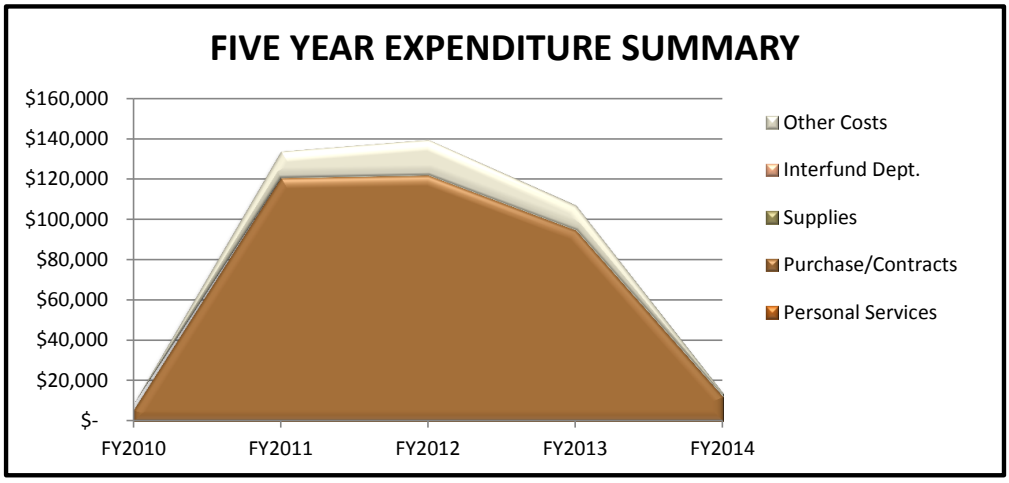
FUND - 250 - MULTIPLE GRANT

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below $273,176 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 5,640	$ 120,270	$ 121,604	$ 94,544	$ 12,265	-87.03%
Purchase/Contract Services	$ 2,898	$ -	$ -	$ -	$ -	0.00%
Supplies	$ 12,810	$ 22,122	$ 99,948	$ 27,888	$ 3,500	-87.45%
Interfund Dept. Charges	$ -	$ 13,159	$ 17,638	$ 12,385	$ 1,649	-86.69%
Other Costs	$ -	$ 24,357	$ 18,960	$ -	$ -	0.00%
Total Expenditures	$ 21,348	$ 179,908	$ 258,150	$ 134,817	$ 17,414	-87.08%



FUND 250 - MULTIPLE GRANT FUND

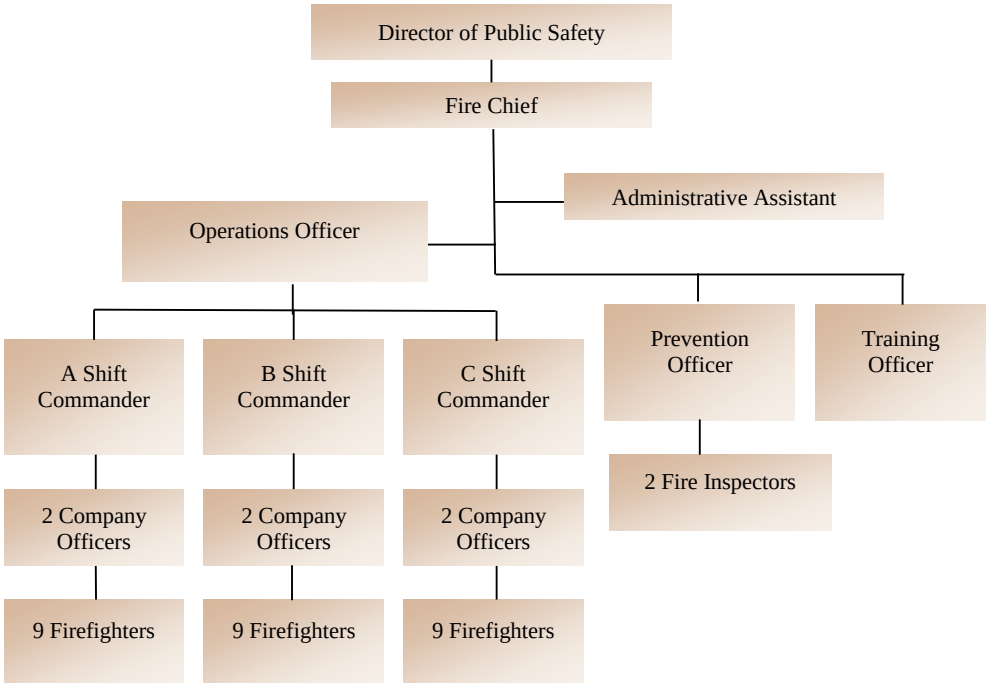
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	REVENUES:			
33.1313	EBM JAG Account #3309	$ 39,916	$ -	$ -
34.1314	EBM JAG Account #0769	$ -	$ 27,888	$ -
33.4115	COPS Grant - Personnel	$ 128,528	$ 106,929	$ 13,914
33.4318	GEMA - Homeland Sec. - Police	$ 75,000	$ -	$ -
33.4319	Bureau of Just - BVP Grant	$ 3,993	$ -	$ 3,500
33.4320	Crim Just Coord Council	$ 10,713	$ -	$ -
	TOTAL REVENUES	**$ 258,150**	**$ 134,817**	**$ 17,414**
	EXPENDITURES:			
3200.51.1101	COPS Grant - Personnel	$ 92,795	$ 79,469	$ 10,300
3200.51.130104	Crim Just Coord Council	$ 10,713	$ -	$ -
3200.51.2201	Social Security FICA Cont	$ 7,099	$ 6,090	$ 788
3200.51.2401	Retirement Contr	$ 7,424	$ 6,065	$ 824
3200.51.2701	Workers Compensation	$ 3,573	$ 2,920	$ 353
3200.53.1105	Uniforms	$ 3,993	$ -	$ 3,500
3200.53.160106	Small Tools and Equipment JAG 3309	$ 20,955	$ -	$ -
3200.53.160107	Small Tools and Equipment JAG 2012	$ -	$ 27,888	$ -
3200.53.1605	GEMA-Homeland Security	$ 75,000	$ -	$ -
3200.55.2401	Self Funded Ins. - Medical	$ 17,041	$ 11,835	$ 1,599
3200.55.2402	Life and Disability	$ 597	$ 550	$ 50
3200.57.1014	Payment to Bulloch County	$ 18,960	$ -	$ -
	TOTAL EXPENDITURES	**$ 258,150**	**$ 134,817**	**$ 17,414**

TAB 13

270 Statesboro Fire Service Fund

FUND - 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500**

This department is headed by the Director of Public Safety who is located at the Statesboro Police Department. Station One is located on West Grady Street and Station Two, which serves also serves as the administrative office, is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.



STATEMENT OF SERVICE

The department operates with 44 personnel, 42 of which are state certified firefighters, and two civilian administrative assistant. The department staff's three apparatus 24/7 - 365 out of the two current station locations.

The department operates with three shifts. Each shift works for a 24-hour period. This "24 on/48 off" schedule is considered the industry standard. It provides 12 personnel on each shift with a minimum staffing of 11. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave.

The Administrative staff consists of a Fire Chief, Operations Officer, Fire Prevention Officer, Training Officer, two Fire Inspectors as well as the Director of Public Safety, who all works a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

The department is equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit.

All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system.

The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 3/8B ISO fire insurance rating.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2012, the fire district paid 37% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 3/8B ISO rating as citizens of the City.

The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering

In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

OBJECTIVES FOR FISCAL YEAR 2014

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Continue to pursue grants as an alternative source of funding for needed capital items.

GOALS

1. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch County to implement the changes as they become needed.
2. Renovate current Grady Street Fire Station to accomidate additonal service resources as well as the departments administration.
3. Develop and implement cost recovery strategies to protect the fire district from material financial loss.
4. Enhance the staffing levels of the department through a volunteer, part time, and cross training police officer firefighter program.
5. Maintain our ISO Class III Rating.
6. Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations.

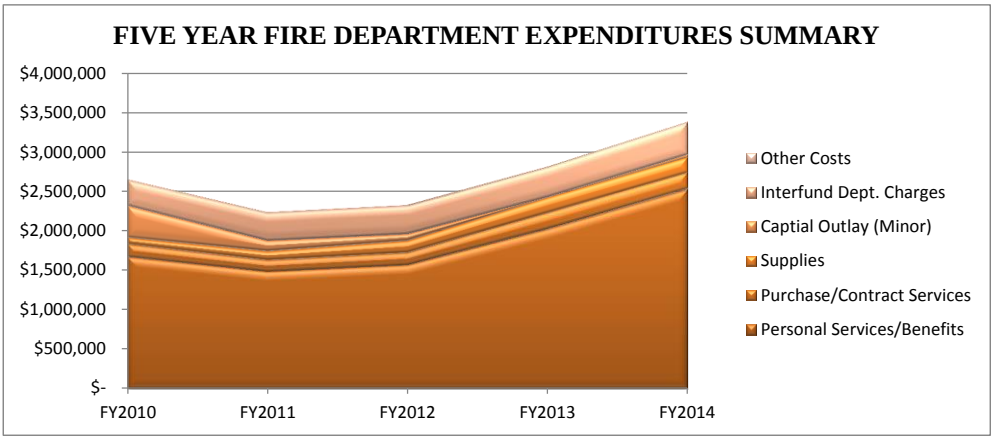
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Structure Fire	99	118	77	51	86
Vehicle Fire	31	35	42	43	38
Grass or brush Fire	42	93	66	57	65
Washdown	2	1	0	0	0
Emergency standby	4	4	1	0	2
False alarm--unintentional	204	272	158	178	203
False alarm--intentional	59	70	46	53	57
Hazardous Conditions (spills and leaks)	84	58	62	74	70
Smoke Scare	37	40	14	17	27
Other Responses	170	185	257	293	226
Total of All Fire Calls inside the City	558	633	518	543	774
Total of All Fire Calls outside the City in the Fire District	171	163	141	170	161
Mutual Aid Fire Calls to other jurisdictions	3	80	63	53	50
Average Number of Fire Calls inside the City per day	1.53	1.73	1.42	1.49	2.12
Average Response Time (minutes) to Fire Calls inside the City	4.78	5.06	5.83	4.78	5.11
Average Number of Fire Calls outside City in Fire District per day	0.47	0.45	0.39	0.47	0.44
Number of serious fire-related injuries in City and Fire District	9	27	5	15	14
Number of fire-related fatalities in City and Fire District	1	0	1	1	1
Employee man hours lost due to job-related injury	0	0	0	0	0
Dollar value of fire-related property losses in City	$ 954,812	$ 1,843,150	$ 1,058,974	$ 1,050,857	$ 1,226,948
Appraised Value of all property in the City	$ 1,717,603,249	$ 1,536,971,352	$ 1,481,683,045	$ 1,689,580,329	$ 1,689,580,329
Property loss as a percentage of the City's Appraised Value	0.06%	0.12%	0.07%	0.06%	0.07%
Dollar value of fire-related property losses in Fire District	$ 738,109	$ 513,500	$ 971,058	$ 176,142	$ 510,500
Appraised Value of all property in the Fire District	$ 1,228,926,022	$ 1,270,546,582	$ 1,190,951,655	$ 1,138,920,448	$ 1,138,920,448
Property loss as a percentage of the District Appraised Value	0.06%	0.04%	0.08%	0.02%	0.04%
Number of FTE Employees	33	33	43	47	47
Appraised value of City property per FTE Employee	$ 52,048,583	$ 46,574,889	$ 34,457,745	$ 35,948,518	$ 35,948,518
Insurance Services Office (ISO) Department Rating	3 and 3/9	3 and 3/9	3 and 3/8B	3 and 3/8B	3 and 3/8B
Operating Expenditures	$ 2,652,637	$ 2,241,299	$ 2,335,918	$ 2,817,717	$ 3,379,089
Operating Expenditures as a % of City's Appraised Value	0.15%	0.15%	0.16%	0.17%	0.20%

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Number of commercial fire inspections	580	580	355	774	774
Number of residential fire inspections	63	63	417	788	788
Number of industrial fire inspections	19	19	18	24	24
Number of school fire inspections/ day cares	39	39	66	29	29
Number of public assembly fire inspections	170	170	192	116	116
Number of new construction or major renovation Fire Code compliance plan reviews	310	310	81	174	174
Number of participants in fire prevention programs	6,182	6,182	7,947	10,123	10,123

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 1,676,603	$ 1,487,207	$ 1,572,569	$ 2,026,374	$ 2,530,926	24.90%
Purchase/Contract Services	$ 163,654	$ 151,163	$ 161,824	$ 206,423	$ 208,979	1.24%
Supplies	$ 80,552	$ 110,211	$ 145,113	$ 191,315	$ 196,670	2.80%
Capital Outlay (Minor)	$ 403,321	$ 131,408	$ 84,726	$ 5,000	$ 26,659	0.00%
Interfund Dept. Charges	$ 328,444	$ 359,786	$ 363,786	$ 383,105	$ 410,805	7.23%
Other Costs	$ 63	$ 1,524	$ 7,900	$ 5,500	$ 5,050	-8.18%
Total Expenditures	$ 2,652,637	$ 2,241,299	$ 2,335,918	$ 2,817,717	$ 3,379,089	19.92%



FUND 270 - GENERAL FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
34	CHARGES FOR SERVICES			
34.1701	Indirect Cost Allocation from Water/Sewer Fund	$ -	$ 208,684	$ -
34.2220	Fire Tax District - Current Year	$ 750,544	$ 830,000	$ 860,000
34.4218	Fire Line Access Fee	$ 107,846	$ 180,000	$ 225,000
33.9000	FEMA Reimb-Waycross	$ -	$ 7,163	$ -
34.0000	TOTAL CHARGES FOR SERVICES	$ 858,390	$ 1,225,847	$ 1,085,000
37.1002	CONTRIBUTIONS & DONATIONS	$ 350	$ 750	$ -
38	MISCELLANEOUS REVENUE			
38.9010	Miscellaneous Income	$ 44	$ 100	$ -
38.0000	TOTAL MISCELLANEOUS REVENUE	$ 44	$ 100	$ -
39	OTHER FINANCING SOURCES			
39.1201	Operating Trans. in General Fund	$ 1,360,000	$ 1,360,000	$ 1,344,000
39.1230	Transfer in from WS Fund	$ -	$ 232,760	$ 850,000
39.1000	*Sub-total: Operating Transfers in*	*$ 1,360,000*	*$ 1,592,760*	*$ 2,194,000*
39.2101	Sale of Assets	$ 11,288	$ -	
39.2000	*Sub-total: Proc.of General Fixed Asset Disp*	*$ 11,288*	*$ -*	*$ -*
39.0000	TOTAL OTHER FINANCING SOURCES	$ 1,371,288	$ 1,592,760	$ 2,194,000
TOTAL REVENUES AND OTHER FINANCING		**$ 2,230,072**	**$ 2,819,457**	**$ 3,279,000**
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 1,287,404	$ 1,585,036	$ 1,976,799
51.1103	Part Time	$ -	$ 83,564	$ 83,564
51.1301	Overtime	$ 38,254	$ 65,000	$ 65,000
51.1000	*Sub-total: Salaries and Wages*	*$ 1,325,658*	*$ 1,733,600*	*$ 2,125,363*
51.2201	Social Security (FICA) Contributions	$ 93,064	$ 114,396	$ 162,590
51.2401	Retirement Contributions	$ 94,699	$ 114,333	$ 170,029
51.2701	Workers Compensation	$ 44,822	$ 34,300	$ 40,944
51.2901	Employment Physicals	$ 13,763	$ 29,000	$ 32,000
51.2902	Employee Drug Screening Tests	$ 538	$ 475	$ -
51.2903	Hepatitis/Flu	$ 25	$ 270	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 246,911*	*$ 292,774*	*$ 405,563*
51.0000	TOTAL PERSONAL SERVICES	$ 1,572,569	$ 2,026,374	$ 2,530,926
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ 7,140	$ 11,270	$ 7,200
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 7,140*	*$ 11,270*	*$ 7,200*
52.2101	Cleaning Services	$ -	$ 1,400	$ 1,250
52.2201	Rep. and Maint. (Equipment)	$ 3,565	$ 10,500	$ 10,500
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 33,293	$ 35,000	$ 40,000

FUND 270 - GENERAL FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
52.2203	Rep. and Maint. (Labor)	$ 36,100	$ 34,000	$ 36,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 9,549	$ 9,300	$ 11,925
52.2205	Rep. and Maint. (Office Equipment)	$ 2,035	$ 345	$ -
52.2206	Rep. and Maint. (Other Equipment)	$ 7,728	$ 13,500	$ 15,900
52.2320	Rentals	$ 2,776	$ 4,004	$ 3,700
52.2000	*Sub-total: Property Services*	*$ 95,046*	*$ 108,049*	*$ 119,275*
52.3101	Insurance, Other than Benefits	$ 23,188	$ 22,706	$ 25,000
52.3201	Telephone	$ 1,171	$ 2,200	$ 1,500
52.3206	Postage	$ 520	$ 750	$ 1,900
52.3301	Advertising	$ 2,131	$ 1,083	$ 1,250
52.3401	Printing & Binding	$ 876	$ 750	$ 1,925
52.3501	Travel	$ 10,314	$ 8,950	$ 10,950
52.3601	Dues and Fees	$ 6,608	$ 3,995	$ 3,408
52.3701	Education and Training	$ 5,777	$ 13,250	$ 12,795
52.3853	Pest Control - Buildings	$ 480	$ 720	$ 500
52.3902	Inspections of Equipment	$ 8,573	$ 15,200	$ 23,276
52.3906	Contract Services	$ -	$ 17,500	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 59,638*	*$ 87,104*	*$ 82,504*
52.0000	TOTAL PURCHASED SERVICES	$ 161,824	$ 206,423	$ 208,979
53	SUPPLIES			
53.1101	Office Supplies	$ 4,239	$ 4,500	$ 5,350
53.1102	Parts and Materials	$ 1,286	$ 2,500	$ 750
53.1103	Chemicals	$ 2,947	$ 3,800	$ 3,500
53.1104	Janitorial Supplies	$ 1,216	$ 2,500	$ 2,800
53.1105	Uniforms	$ 27,263	$ 37,000	$ 39,350
53.1106	General Supplies and Materials	$ 3,698	$ 4,000	$ 4,000
53.1116	Public Education Supplies	$ 2,930	$ 3,175	$ 3,700
53.1230	Electricity	$ 23,383	$ 30,000	$ 24,000
53.1240	Bottled Gas	$ 134	$ 1,040	$ 990
53.1270	Gasoline/Diesel	$ 46,206	$ 70,000	$ 70,950
53.1301	Food	$ 3,669	$ 4,950	$ 3,550
53.1401	Books and Periodicals	$ 1,573	$ 1,800	$ 3,690
53.1601	Small Tools and Equipment	$ 26,282	$ 26,050	$ 34,040
53.1605	Hazardous Materials Response Equipment	$ 287	$ -	$ -
53.0000	TOTAL SUPPLIES	$ 145,113	$ 191,315	$ 196,670
54	CAPITAL OUTLAY (MINOR)			
54.1201	Site Improvement	$ 1,017	$ -	$ -
54.2200	Vehicles	$ 28,496	$ -	$ -
54.2301	Furniture and Fixtures	$ 1,792	$ 5,000	$ -
54.2501	Other Equipment	$ 94	$ -	$ 16,159
54.2503	Personal Protection Equip	$ 8,581	$ -	$ -
54.2563	FD-27 Protective Clothing	$ 44,746	$ -	$ 10,500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 84,726	$ 5,000	$ 26,659

FUND 270 - GENERAL FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 356,563	$ 372,006	$ 396,888
55.2402	Life and Disability	$ 7,223	$ 8,349	$ 10,877
55.2403	Wellness Program	$ -	$ 2,750	$ 3,040
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 363,786	$ 383,105	$ 410,805
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 3,792	$ 2,500	$ 2,550
57.3410	Fire Honor Guard	$ 4,108	$ 3,000	$ 2,500
57.0000	TOTAL OTHER COSTS	$ 7,900	$ 5,500	$ 5,050
	TOTAL EXPENDITURES	**$ 2,335,918**	**$ 2,817,717**	**$ 3,379,089**

TAB 14

275 Hotel/Motel Tax Fund

FUND - 275 - HOTEL MOTEL TAX **DEPT - 7540**

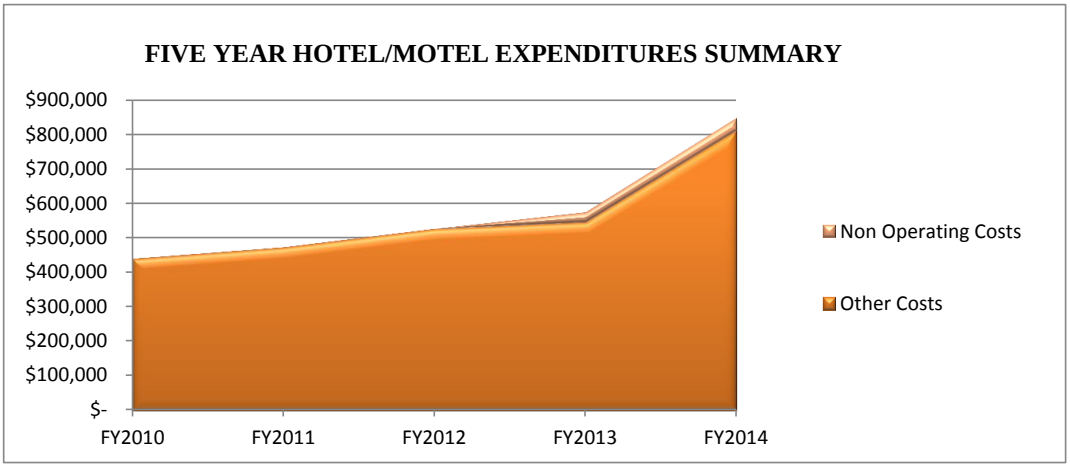
This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. In FY2013, the City of Statesboro asked the State legislature to increase the Hotel/Motel from 5% to 6%. The 1% increase will be used to help pay for a new Shooting Sports Education Center at Georgia Southern University. After a transfer of 5% to the General Fund for administration costs, the hotel/motel tax proceeds are distributed as follows under the contracts:

25.00%	DSDA
35.00%	SAC
40.00%	SCVB

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2013 through June 30, 2014.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Other Costs	$ 439,838	$ 473,055	$ 526,503	$ 546,250	$ 812,600	48.76%
Non Operating Costs	$ -	$ -	$ -	$ 28,750	$ 35,400	23.13%
Total Expenditures	$ 439,838	$ 473,055	$ 526,503	$ 575,000	$ 848,000	47.48%



FUND 275 - HOTEL MOTEL TAX FUND **DEPT - 7540 - TOURISM**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
31	TAXES			
31.4100	Hotel/Motel Taxes	$ 526,504	$ 575,000	$ 708,000
31.4000	*Subtotal Taxes*	*$ 526,504*	*$ 575,000*	*$ 708,000*
	TOTAL OPERATING REVENUES	**$ 526,504**	**$ 575,000**	**$ 708,000**
	EXPENDITURES:			
57.2000	OTHER COSTS			
57.2001	Payment to other Agencies-SCVB	$ 210,601	$ 218,500	$ 225,040
57.2003	Payment to other Agencies-DSDA	$ 131,626	$ 136,563	$ 140,650
57.2004	Payment to other Agencies-Arts Council	$ 184,276	$ 191,187	$ 196,910
57.1022	Payment to other Agencies-GSU	$ -	$ -	$ 250,000
57.2000	TOTAL OTHER COSTS	$ 526,503	$ 546,250	$ 812,600
	NON-OPERATING EXPENDITURES:			
61.1001	Transfer to General Fund	$ -	$ 28,750	$ 35,400
61.1000	TOTAL NON-OPERATING EXPENDITURES	$ -	$ 28,750	$ 35,400
	TOTAL EXPENDITURES AND OTHER FINANCING USES	**$ 526,503**	**$ 575,000**	**$ 848,000**

TAB 15

286 Technology Fee Fund

FUND - 286 - TECHNOLOGY FEE **DEPT - 3200, 3500**

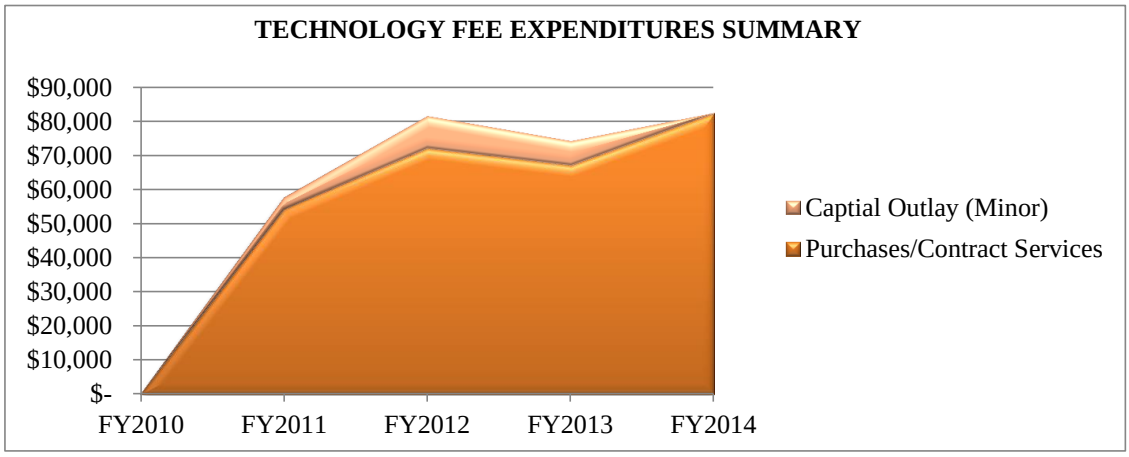
This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

Section 78-10. Technology Fee. There shall be imposed by the Municipal Court of the City of Statesboro, Georgia a technology surcharge in the amount of $20.00 per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Public Safety and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia

These fees are also used to supplement normal technical operating budget items for the Police Department and Fire Department. The amounts can fluctuate from year to year depending on several variables.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Purchase/Contract Services	$ -	$ 54,258	$ 72,130	$ 67,136	$ 82,440	22.80%
Capital Outlay (Minor)	$ -	$ 3,476	$ 9,448	$ 7,100	$ -	-100.00%
Total Expenditures	$ -	$ 57,734	$ 81,578	$ 74,236	$ 82,440	11.05%



FUND 286 - Technology Fee Fund

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	REVENUES			
34	Charges for Services			
286.34.1191	Technology Fee	$ 91,565	$ 95,000	$ 84,000
	TOTAL REVENUES	**$ 91,565**	**$ 95,000**	**$ 84,000**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
286.3200.52.1301	Crime Reports.Com and TIPSoft	$ 4,776	$ 4,788	$ 4,776
286.3200.52.2206	Audio/surveil(Detective equipment)	$ 588	$ -	$ -
286.3200.52.2207	Police Radios repairs (non-maintenance)	$ 650	$ -	$ -
286.3200.52.2208	Radar repair &annual recertification	$ 945	$ 900	$ -
286.3200.52.2209	Drug ID weighting scales annual calibration	$ 419	$ -	$ -
286.3200.52.3203	Cellular Phones Service (Verizon)	$ 21,451	$ 19,060	$ 24,180
286.3200.52.3204	Pagers	$ 861	$ 768	$ -
286.3200.52.360101	MDT Techonology Fee	$ 34,731	$ 34,720	$ 43,905
286.3500.52.3203	Cellular Phones	$ 7,709	$ 6,900	$ 9,579
	TOTAL PURCHASE/CONTRACT SERVICES	$ 72,130	$ 67,136	$ 82,440
	CAPITAL OUTLAY (MINOR)			
286.3200.54.2401	Computers - Police	$ 4,098	$ 3,100	$ -
286.3500.54.2401	Computers - Fire	$ -	$ 4,000	$ -
286.3500.53.1601	Small Tools and Equipment	$ 5,350	$ -	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 9,448	$ 7,100	$ -
	TOTAL EXPENDITURES	**$ 81,578**	**$ 74,236**	**$ 82,440**

TAB 16

322 2007 SPLOST Fund

FUND - 322 - 2007 SPLOST

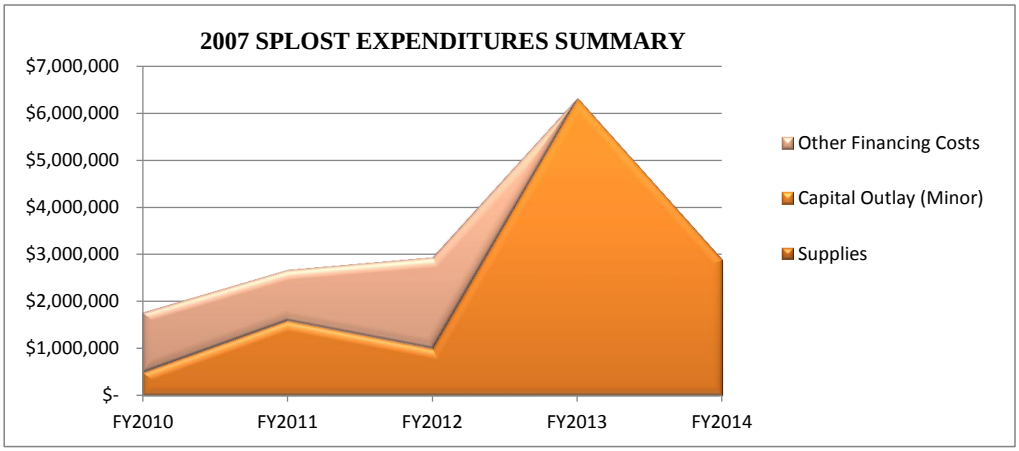
This fund is used to account for the receipts and disbursements of the City's portion of the 2007 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

July 18, 2006, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2002 SPLOST lapsed at the end of September, 2007. Since there is a two-month delay in receiving the new funds, receipt of the proceeds did not begin until December, 2007. The proceeds are then disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is **not** an additional tax, but an extension for six years of the 2002 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7%--4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the county and four cities.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Supplies	$ -	$ -	$ 8,453	$ -	$ -	0.00%
Capital Outlay (Minor)	$ 496,340	$ 1,601,144	$ 1,001,182	$ 6,333,991	$ 2,890,000	-54.37%
Other Financing Costs	$ 1,276,511	$ 1,082,143	$ 1,938,691	$ -	$ -	0.00%
Total Expenditures	$ 1,772,851	$ 2,683,287	$ 2,948,326	$ 6,333,991	$ 2,890,000	-54.37%



FUND 322 - 2007 SPLOST FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Recommended
	REVENUES:			
322.33.1001	Intergovernmental Rev - Public Safety	$ 1,024,203	$ 932,641	$ 256,718
322.33.7110	Landfill Air Rights	$ 1,166,667	$ 1,000,996	$ 291,666
322.33.7113	Proceeds for Street and Drainage Projects	$ 952,749	$ 2,235,000	$ 238,808
322.33.7150	Proceeds for Water and Sewer Projects	$ 1,757,461	$ 2,350,000	$ 440,510
322.33.7151	Proceeds Post Closure Expenses	$ -	$ 166,000	$ -
322.33.7170	Proceeds for Solid Waste Collection Projects	$ 273,114	$ 175,000	$ 68,457
322.36.1001	Interest Income	$ 9,327	$ -	$ 10,000
	TOTAL REVENUES	**$ 5,183,521**	**$ 6,859,637**	**$ 1,306,159**
	EXPENDITURES:			
	SITE IMPROVEMENTS			
322.4220.54.1210	ENG-41 E.Main/Oak St./Courtland Parking Lot	$ 1,400	$ 452,000	$ -
	BUILDINGS			
322.3500.54.1322	Storage Shelter	$ -	$ 60,000	$ -
322.3500.54.1330	Fire Station Relocation	$ 2,500	$ 475,000	$ -
	INFRASTRUCTURE			
322.4220.54.1459	PW-ST-31 Sidewalk Repairs	$ 5,902	$ 20,000	$ 20,000
322.4220.54.1467	ENG-28 Street Striping	$ 43,403	$ 30,000	$ 50,000
322.4220.54.1473	ENG-40 Street Repaving	$ 5,245	$ 344,000	$ 200,000
322.4220.54.1534	ENG-44 Inters. Improv. W.Grady @ S. College	$ 22,873	$ 496,800	$ 175,000
322.4220.54.1536	ENG-90 Install Sidewalk at Robinhood Trail	$ 100,105	$ -	$ -
322.4220.54.1537	ENG-91 Church Street Improvements	$ 77,519	$ -	$ -
322.4220.54.1538	ENG-98 Roadway Impr. at Elementary Schools	$ 9,682	$ 50,000	$ 30,000
322.4220.54.1541	ENG-81 Brannen St. and Zetterower Ave. Inter.	$ 41,920	$ -	$ -
322.4220.54.1542	ENG-84 S. Zetterower Ave. and Tillman Inter.	$ 21,844	$ 283,000	$ -
322.4220.54.1543	ENG-97 Traffic Signal: Veterans/Brampton/Stam	$ 74,626	$ 312,500	$ -
322.4220.54.1544	ENG-100 US 80 at Beasely/Cawana	$ 8,762	$ -	$ -
322.4220.54.1545	ENG-101 Installation of Traffic Calming Measures	$ 12,368	$ 100,000	$ 100,000
322.4220.54.1546	ENG-103 Traffic Signal: Brannen St. @ Wal-Mart	$ 933	$ 195,000	$ -
322.4220.54.1547	ENG-104 Con. Sidewalk S. Main from Rucker Ln.	$ 9,800	$ 240,200	$ -
322.4220.54.1549	ENG-107 Con. Prkg Lot behind DSDA/City Bldg.	$ 86,675	$ -	$ -
322.4220.54.1551	ENG-34 Sidewalk Construction:Gentilly Rd.	$ 9,701	$ 340,000	$ 100,000
322.4220.54.1552	ENG-69 Howard Lumber Ingress/Egress	$ -	$ 75,000	$ 15,000
322.4220.54.1554	ENG-96 Corridor Traffic Studies	$ -	$ 50,000	$ -
322.4220.54.1560	ENG-12 GIS Data Acquisition & Management Est.	$ -	$ -	$ 10,000
322.4220.54.1562	ENG-77 Savannah Ave/Rehabilitation Resurfacing	$ -	$ -	$ 40,000
322.4250.54.1425	ENG-82 W Grady Culvrert Headwall Construction	$ -	$ -	$ 35,000
322.4250.54.1539	ENG-2 Stormwater Phase II Regulations	$ -	$ 100,000	$ 120,000
322.4250.54.1548	ENG-105 Stormwater Drain. Impr. N. College St.	$ 2,150	$ 62,850	$ -
322.4250.54.1553	ENG-94 Drainage Improvements	$ -	$ 25,000	$ 100,000
322.4330.54.1513	WWD-32 Extension of W/S to Unserved Areas	$ -	$ 200,000	$ -
322.4330.54.1540	WWD-14 Water/Sewer Rehab Projects	$ -	$ 200,000	$ -
322.4330.54.1555	WWD-103 Sewer Main Extension	$ -	$ 50,000	$ -

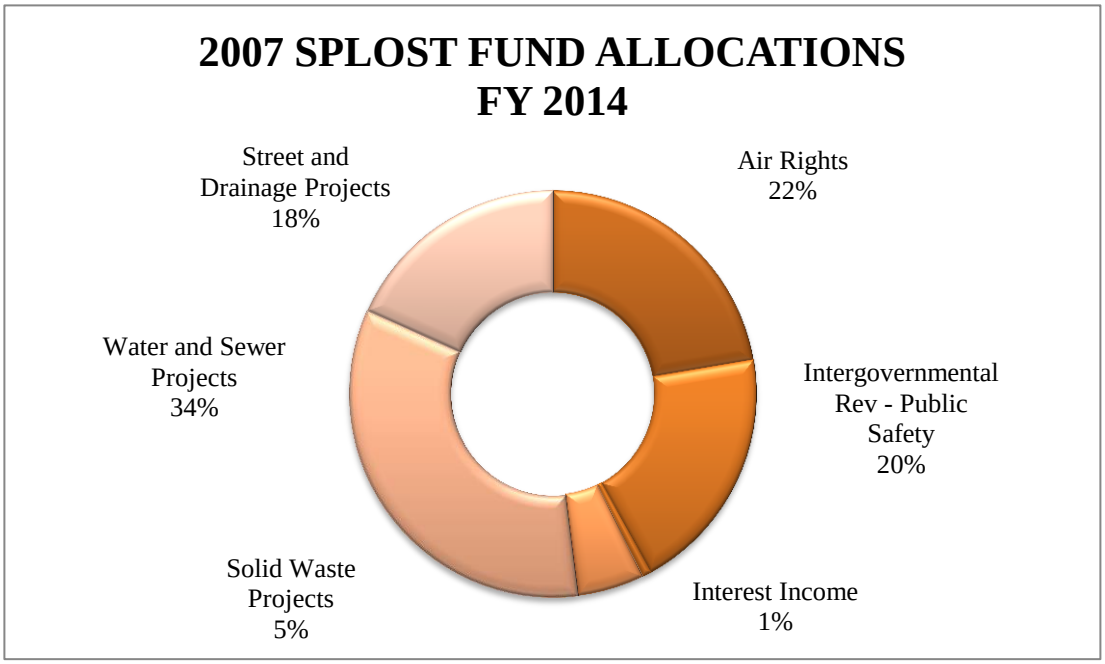
FUND 322 - 2007 SPLOST FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Recommended
322.4330.54.1557	WWD-115 Water & Sewer Replacement W. Main	$ -	$ 350,000	$ -
	VEHICLES			
322.7450.54.2215	CC-3 Code Compliance Vehicle	$ -	$ -	$ 18,000
322.3200.54.2215	PD-1 Police Vehicles and Conversion	$ 211,524	$ 239,091	$ 350,000
322.3500.54.2216	FD-SCBA Personal Prot Equipment	$ 3,130	$ -	$ -
322.3500.54.2249	PW-SWC-1 Knucleboom Loader & Body	$ 193,693	$ -	$ -
322.3500.54.2250	PW-SWC-8 Residential Garbage Trucks	$ -	$ 30,000	$ -
322.4530.54.2248	PW-SWD-11 Front-End Loader	$ -	$ 175,000	$ 175,000
	EQUIPMENT			
322.3200.53.1601	Small Tools and Equipment	$ 8,453	$ -	$ -
322.3500.54.2503	FD-SCBA Personal Prot Equipment	$ 55,427	$ 45,000	$ 15,000
322.3500.54.2570	FD-63 Pagers	$ -	$ 22,950	$ -
322.3500.54.2571	FD-65 Thermal Imaging	$ -	$ 12,000	$ -
322.3500.54.2572	FD-66 Unit 5 working body	$ -	$ 15,000	$ -
322.3500.54.2573	FD-68 Radios/Chargers	$ -	$ 33,600	$ -
322.3500.54.2574	FD-64 Personal Protective Clothing	$ -	$ -	$ 40,000
322.3500.54.2575	FD-70 Training Tower Relocation	$ -	$ -	$ 37,000
322.3500.54.2576	FD-72 PASS Device	$ -	$ -	$ 10,000
322.4335.54.2505	WWD-112 Upgrade Meters to Flex Net	$ -	$ 1,250,000	$ 1,250,000
	OTHER FINANCING USES			
322.9000.61.1003	Transfer to General Fund-GMA Lease	$ 66,822	$ -	$ -
322.9000.61.1040	Transfer to SWD	$ 1,166,667	$ -	$ -
322.9000.61.1030	Transfer to SWC	$ 346,522	$ -	$ -
322.9000.61.1020	Transfer to W/S	$ 358,109	$ -	$ -
322.9000.61.1021	Transfer to RWS Fund	$ 571	$ -	$ -
	TOTAL EXPENDITURES	**$ 2,948,326**	**$ 6,333,991**	**$ 2,890,000**

2007 SPLOST FUND ALLOCATIONS

FY 2014

Air Rights	$	291,666
Intergovernmental Rev - Public Safety	$	256,718
Interest Income	$	10,000
Solid Waste Projects	$	68,457
Water and Sewer Projects	$	440,510
Street and Drainage Projects	$	238,808
	$	**1,306,159**



TAB 17

323 2013 SPLOST FUND

FUND - 323 - 2013 SPLOST

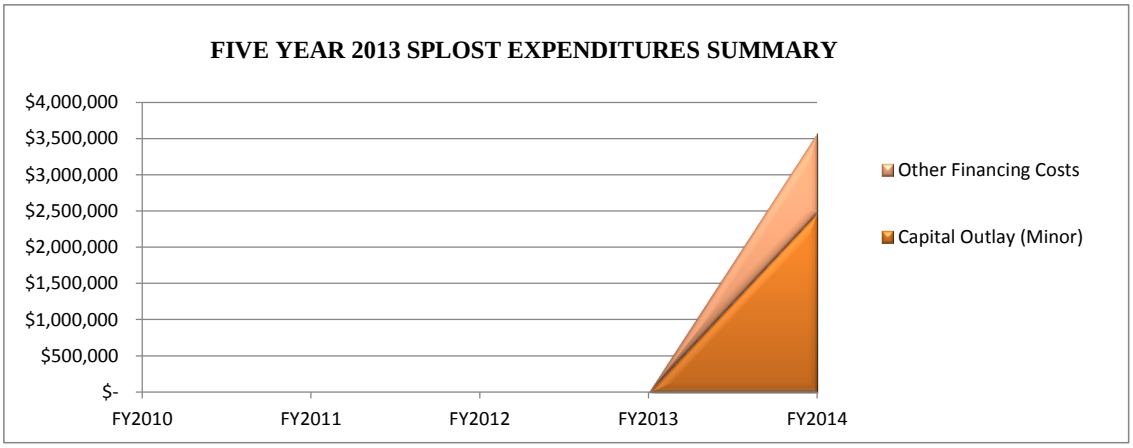
This fund is used to account for the receipts and disbursements of the City's portion of the 2013 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On November 8, 2012, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2007 SPLOST lapsed at the end of September 2013. Since there is a two-month delay in receiving the new funds, receipt of the proceeds will not begin until January, 2014. The proceeds are then disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2007 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ 2,475,000	0.00%
Other Financing Costs	$ -	$ -	$ -	$ -	$ 1,104,000	0.00%
Total Expenditures	$ -	$ -	$ -	$ -	$ 3,579,000	0.00%



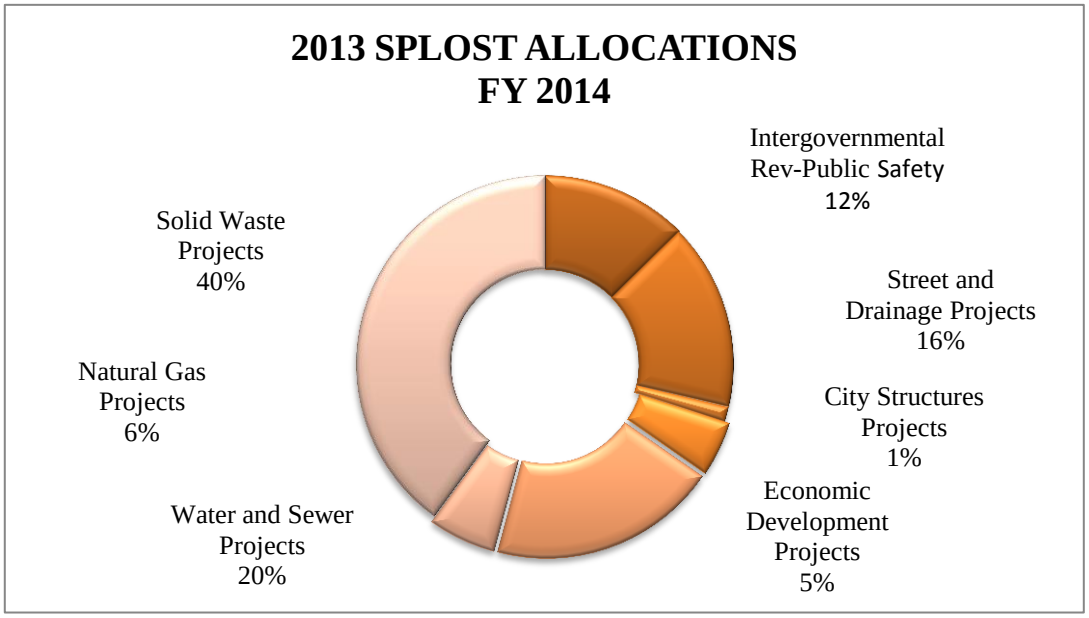
FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	REVENUES:			
323.33.1001	Intergovernmental Rev - Public Safety	$ -	$ -	$ 456,836
323.33.7113	Proceeds for Street and Drainage Projects	$ -	$ -	$ 583,405
323.33.7120	Proceeds for City Structures	$ -	$ -	$ 46,462
323.33.7130	Proceeds for Economic Development	$ -	$ -	$ 170,970
323.33.7150	Proceeds for Water and Sewer Projects	$ -	$ -	$ 712,262
323.33.7160	Proceeds for Natural Gas Projects	$ -	$ -	$ 211,939
323.33.7170	Proceeds for Solid Waste Projects	$ -	$ -	$ 1,453,760
	TOTAL REVENUES	**$ -**	**$ -**	**$ 3,635,634**
	EXPENDITURES:			
	BUILDINGS			
323.3500.54.1330	FD-7 Fire Station	$ -	$ -	$ 750,000
	INFRASTRUCTURE			
323.4330.54.1513	WWD-32 Extension of W/S to Unserved Aeas	$ -	$ -	$ 200,000
323.4330.54.1540	WWD-14 Water and Sewer Rehab	$ -	$ -	$ 100,000
323.4330.54.1560	WWD-14-L Upgrade Sewer From N. Edgewood Dr	$ -	$ -	$ 200,000
323.4330.54.1561	WWD-32-F Cawana/Burkhalter Road Area W/S	$ -	$ -	$ 650,000
323.4700.54.1562	NGD-11 Gas System Expansion	$ -	$ -	$ 150,000
	EQUIPMENT			
323.1565.54.2576	ENG-108 Rehabilitation of Mechanical Sytem	$ -	$ -	$ 250,000
323.3200.54.2574	PD-21 Electronic License Plate Reader	$ -	$ -	$ 20,000
323.3200.54.2577	PD-22 Bullet Proof Vests for Patrol Officers	$ -	$ -	$ 20,000
323.4530.54.2575	SWD-32 Dumptruck	$ -	$ -	$ 135,000
	OTHER FINANCING USES			
323.9000.61.1040	Transfers to Solid Waste Disposal	$ -	$ -	$ 1,104,000
	TOTAL EXPENDITURES	**$ -**	**$ -**	**$ 3,579,000**

2013 SPLOST FUND ALLOCATIONS

FY 2014

Intergovernmental Rev - Public Safety	$	456,836
Street and Drainage Projects	$	583,405
City Structures Projects	$	46,462
Economic Development Projects	$	170,970
Water and Sewer Projects	$	712,262
Natural Gas Projects	$	211,939
Solid Waste Projects	$	1,453,760
	$	**3,635,634**




JAECKEL
STATESBORO CITY HALL

TAB 18

350 CAPITAL IMPROVEMENTS PROGRAM FUND

FUND - 350 - CAPITAL IMPROVEMENTS PROGRAM

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year's listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, the 2007 SPLOST Fund, and the 2013 SPLOST Fund.

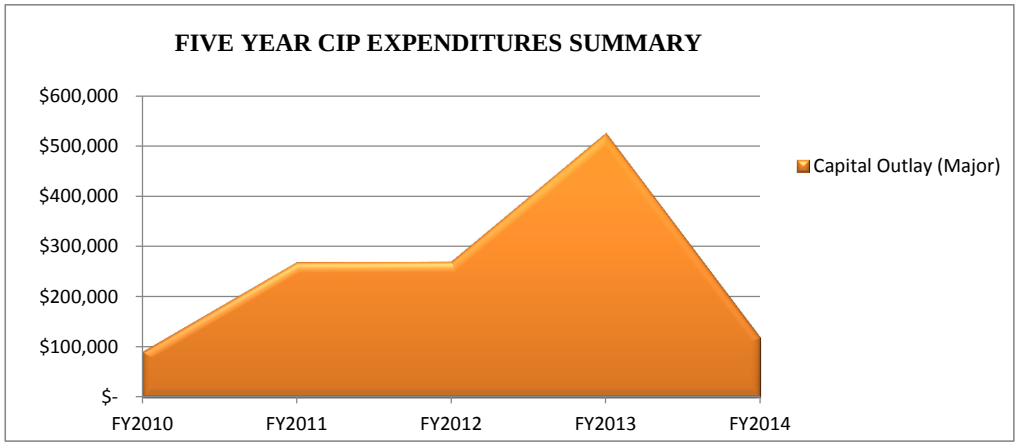
Funding is provided by a transfer from the General Fund, federal and state grants, and Georgia Department of Transportation (GDOT) grants and local assistance funding, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least $5,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund's budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

EXPENDITURES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Capital Outlay (Major)	$ 91,000	$ 270,048	$ 271,000	$ 527,004	$ 119,500	-77.32%
Total Expenditures	$ 91,000	$ 270,048	$ 271,000	$ 527,004	$ 119,500	-77.32%



FUND 350 - CAPITAL IMPROVEMENTS PROGRAM

Account Number	Account Description or Title	FY 2013 Budgeted	FY 2014 Adopted
	REVENUES:		
	OTHER FINANCING SOURCES:		
350.33.4321	Georgia Rec. Trails Grant	$ 100,000	$ -
350.39.1201	Operating transfers from General Fund	$ 146,500	$ 100,000
350.39.3901	Loan from GMA Lease Pool Fund	$ 114,000	$ 33,000
	TOTAL REVENUES & OTHER FINANCING SOURCES	**$ 360,500**	**$ 133,000**
	EXPENDITURES:		
350.54.0000	CAPITAL OUTLAY		
350.54.1200	**Site Improvements**		
350.4200.54.1209	ENG-STS-92 Tree Maintenance	$ 35,500	$ 5,000
350.6200.54.1209	ENG-PRK-18 Trees/Shrubs Maintenance	$ 6,000	$ -
350.6200.54.1210	Irrigation	$ 5,000	$ -
350.54.1300	**Buildings**		
350.1575.54.1313	ENG-18 Calibration of CH De-Humidifier and Chillers	$ 16,000	$ 16,000
350.1575.54.1323	ENG-95 Repaint Exterior of City Hall	$ 44,000	$ -
350.4200.54.1322	ENG-STS-79 Equipment Building	$ 35,000	$ -
350.4200.54.1334	ENG-STS-87 Revovations to Facilities		$ 10,000
350.6200.54.1322	ENG-PRK-9 Steel Frame Shelter	$ 25,000	$ -
350.54.1400	**Infrastructure**		
	Street and Sidewalk Projects		
350.4220.54.1427	ENG-79 Luetta Moore Trail Phase 1	$ 214,096	$ -
350.4220.54.1459	ENG-STS-31 Sidewalk Repairs	$ -	$ -
350.54.2200	**Vehicles (and motorized equipment)**		
350.4200.54.2226	ENG-STS-62 Bushhog Mower		$ 8,000
350.4200.54.2227	ENG-STS-64 Commercial Mower		$ 15,000
350.4200.54.2241	ENG=STS-74 Truck Replacement	$ 38,000	$ -
350.4200.54.2242	ENG-STS-80 Replace Existing Truck		$ 33,000
350.4200.54.2251	ENG-STS-85 Hot Patch Asphalt Trailer	$ 43,000	$ -
350.6200.54.2233	ENG-PRK-4 Crew Cab Truck with Landscaping Body	$ 33,000	$ -
350.54.2500	**Other equipment**		
350.1535.54.2568	IT-2 Dell Server	$ 15,000	$ 25,000
350.1535.54.2569	IT-3 HP ProCurve Switch	$ 17,408	$ -
350.6200.54.2565	ENG-PRK-13 Seasonal Decorations		$ 7,500
350.54.0000	**TOTAL CAPITAL OUTLAY EXPENDITURES**	**$ 527,004**	**$ 119,500**

TAB 19

505 WATER AND SEWER FUND

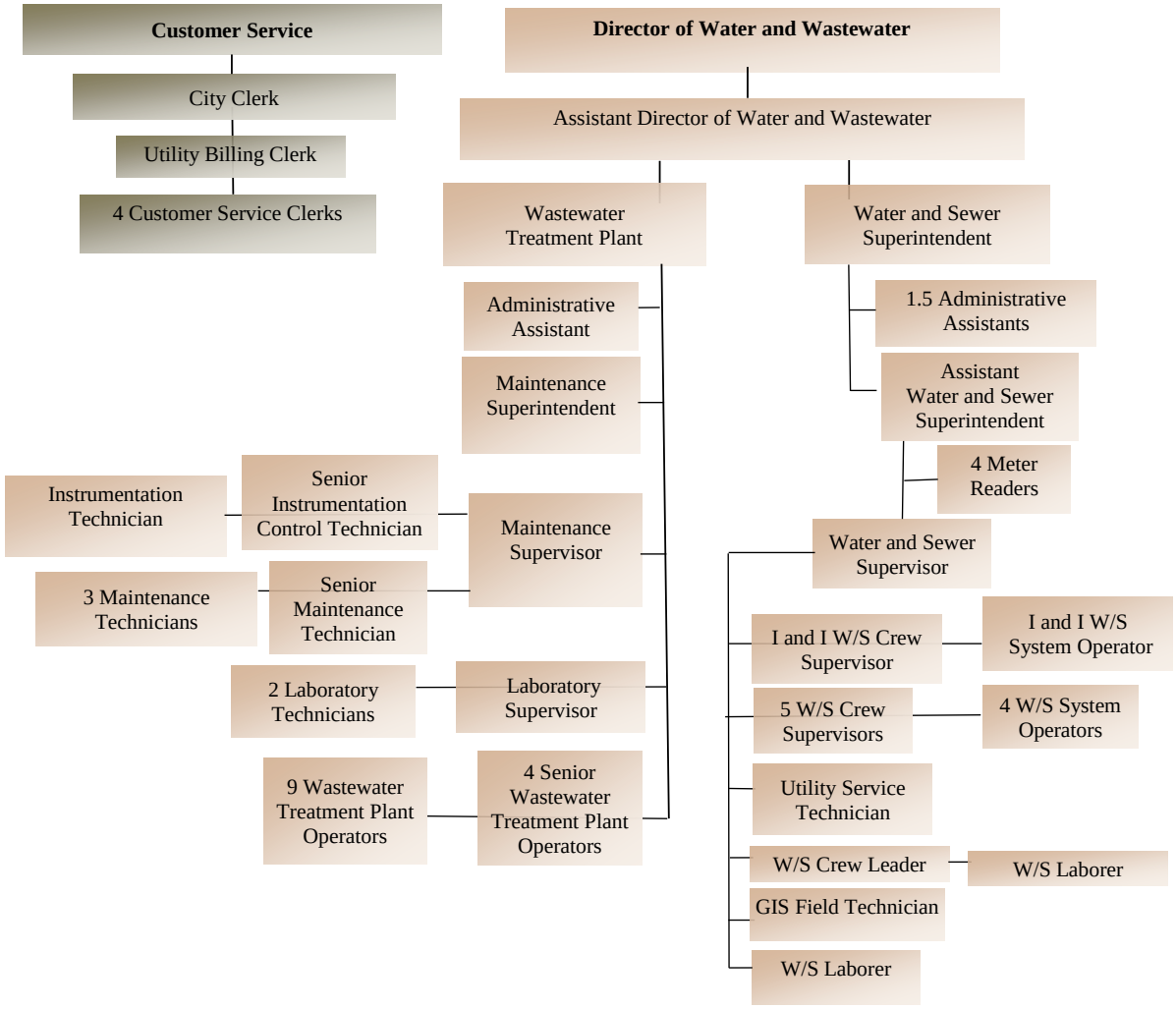
FUND - 505 - WATER/SEWER FUND **DEPT - 1590,4335,4400**

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.



STATEMENT OF SERVICE

The Water/Sewer and Wastewater Department is responsible to provide maintenance and operation of the Water Distribution System, Wastewater Collection System, Advanced Activated Sludge Wastewater Treatment Facility and Reclaimed Water System. The department also monitors and enforces the Industrial Pre-treatment Program and the Watershed Program. Other responsibilities include the oversight and inspection of design and construction of any extensions of the Water and Sewer system or expansions of the Wastewater Treatment Facility and participates in all new development review discussions in reference to water and sewer infrastructure.

OBJECTIVES FOR FISCAL YEAR 2014

1. Continue to maintain all water lines, pumps and water tanks so that disruptions are avoided.
2. Continue to maintain the SCADA System so that system information is provided in a timely manner for all operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Continue to maintain the sewer lines, pump stations and Wastewater Treatment Facility so that overflows are avoided.
6. Continue to operate the Wastewater Treatment Facility and the Laboratory so that all parameters of the NPDES permit are met and properly reported to the State monthly.
7. Install emergency generators to all sewer pump stations.
8. Repair concrete tanks at the Wastewater Treatment Facility.
9. Use the QUES camera to systematically identify the areas of worst infiltration and inflow, particularly during heavy rain events.
10. Develop a priority rating system for these problems and either contract for or repair in-house.
11. Publicize through GSU mailings to students and other forms of media to all customers of the availability of online utility, property tax and court fine payments.
12. Keep the number of misreads on utility accounts below 0.5%.
13. Continue to correct billing errors with a 24-hour period.

GOALS

1. Continue to provide safe drinking water to our customers with minimal disruption of service.
2. Continue to reduce the amount of infiltration and inflow into the Wastewater Collection System.
3. Continue to expand the Water Distribution and Wastewater Collection System into undeveloped area's, as determined by Mayor and Council.
4.Continue to collect and properly treat all wastewater entering the Wastewater Collection System to ensure regulatory compliance with EPD.
5. Continue to ensure Industrial Pre-treatment compliance by all Industries.
6. Continue to provide quality Reclaimed Water to Georgia Southern University, as well as extending the system to other users.
7.Ensure that all applicable Water/Sewer and Wastewater personnel obtain the state licenses required for their positions.
8. Continue to improve the departments capacity to provide Quality Customer Service.

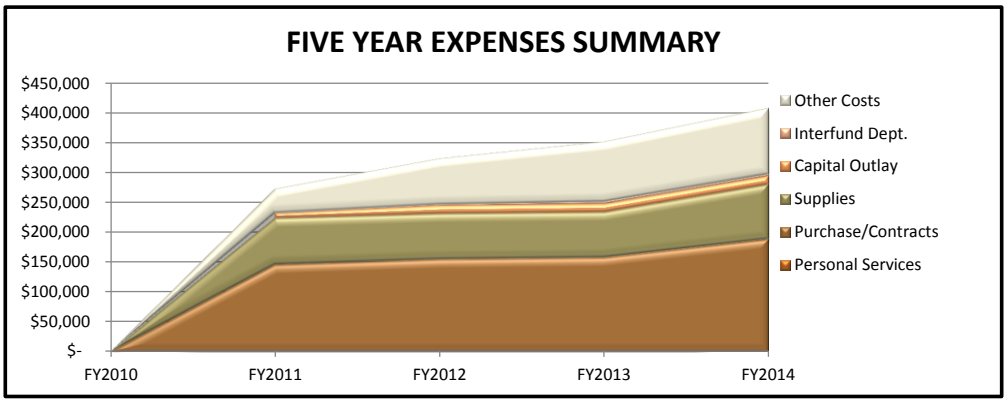
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Dollar amount of fixed assets at FY end	$36,397,602	$37,711,971	$38,402,947	$39,567,773	$41,904,802
Long-term debt outstanding at FY end	$18,434,765	$18,458,025	$17,924,324	$17,304,722	$16,652,886
Long-term debt outstanding as % of fixed assets at FY end	51%	49%	47%	44%	40%
Long-term debt outstanding per capita at FY end	$646	$647	$628	$607	$584
Water & Wastewater Annual Debt Service Payments P&I	$8,493,397	$1,203,931	$1,269,633	$1,334,777	$1,335,477
Net Income for FY	$693,552	$705,291	$572,732	$2,758,203	$773,174
Ratio of Water & Wastewater System Net Income to Net Income to Annual Debt Service Payments (P & P)	8.2%	58.6%	45.1%	206.6%	57.9%
Number of FTE employees	51.5	51.5	51.5	52.5	52.5
Net Income (Loss) per FTR employee	$13,467	$13,695	$11,121	$52,537	$14,727
Number of Utility Bills processed annually	140,000	140,000	141,000	142,000	142,000
Number of Employees in utility billing/collection	4	4	4	5	5
Average Number of Utility Bills processed per employee	35,000	35,000	47,000	35,500	35,500
Dollar amount of Utility Bills processed annually	$18,278,268	$18,278,268	$19,000,000	$20,000,000	$20,000,000

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Gallons of water pumped from wells	1,172,233,000	1,220,465,000	1,199,778,000	1,177,230,000	1,190,000,000
Gallons of water billed	1,017,105,000	1,162,180,000	1,126,076,000	1,052,137,000	1,064,907,000
Percentage of treated water lost to leakage, fire protection and other	13%	5.0%	6.1%	10.6%	11.0%
Gallons of sewage treated and discharged from WWTP	1,587,104,000	1,185,512,000	1,186,080,000	1,242,229,000	1,204,500,000
Gallons of sewage billed	877,586,000	971,097,000	956,132,000	874,640,000	912,369,000
Percentage of treated sewage from infiltration & inflow	45%	18%	19%	30%	24%
Number of operational water wells	5	6	6	6	6
Average Gallons per Day (GPD) of water pumped	3,211,597	3,343,739	3,278,000	3,217,000	3,230,000
Percentage of Permitted Average GPD actually used	55%	57%	56%	55%	55%
Peak GPD of water pumped	4,485,000	5,342,000	4,703,000	4,898,000	4,700,000
Number of operational sewage lift stations	23	23	24	24	
Average GPD of sewage treated & discharged from WWTP	4,350,000	3,270,000	3,243,000	3,417,000	3,300,000
Average GPD of sewage discharged permitted by NPDES permit	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Percentage of Permitted Average GPD actually used	44%	33%	32%	34%	33%
Number of water leaks repaired	580	673	608	419	425
Number of sewage spills requiring EPD notification	0	0	0	0	0
Number of NPDES Permit violations per EPD	0	0	0	0	0
* Number of residential water customers	9228	9264	9028	9670	10,270
* Number of residential sewer customers	8610	8636	8404	9074	9674
* Number of commercial/industrial water customers	1356	1380	1420	1442	1449
* Number of commercial/industrial sewer customers	1102	1116	1125	1130	1137
* Government agency water customers	202	215	693	693	693
* Government agency sewer customers	109	113	591	591	591
* Irrigation customers	642	405	488	500	507
* Fire system customers	160	172	271	277	284
** Multi-meter customers	193	188	189	189	189
*** Average GPD allowed by EPD withdrawal permit	5,875,000	5,875,000	5,875,000	5,875,000	5,875,000
* Actual accounts based on Feb. of FY to be representative of college students.					
** FY Actual units supplied by multi-meter accounts= 2083 units					
*** Current water withdrawal permit 7.345 monthly average 5.875 annual average					

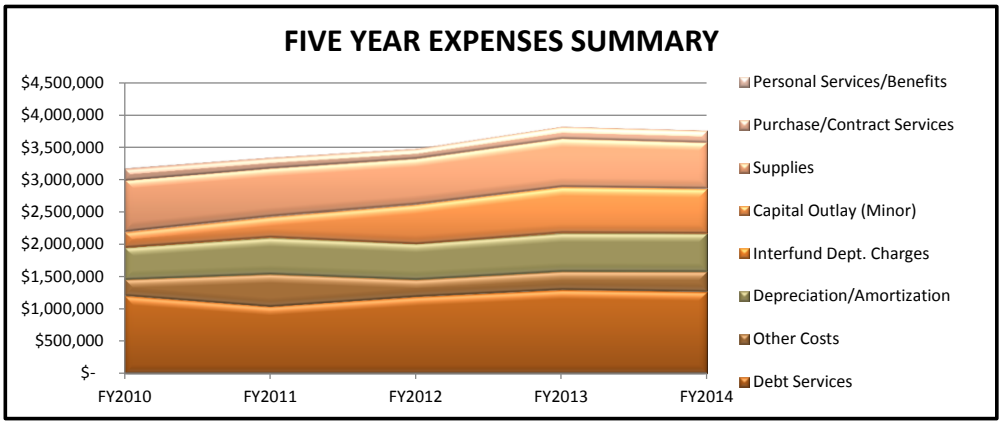
EXPENSES SUMMARY CUSTOMER SERVICE

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ -	$ 145,575	$ 154,569	$ 157,468	$ 188,239	19.54%
Purchase/Contract Services	$ -	$ 77,859	$ 76,635	$ 76,012	$ 91,700	20.64%
Supplies	$ -	$ 8,099	$ 13,494	$ 13,977	$ 14,050	0.52%
Capital Outlay (Minor)	$ -	$ 663	$ 1,863	$ 3,750	$ 3,200	-14.67%
Interfund Dept. Charges	$ -	$ 40,534	$ 77,178	$ 100,565	$ 110,868	10.25%
Other Costs	$ -	$ 307	$ 86	$ 50	$ 50	0.00%
Total Expenses	$ -	$ 273,037	$ 323,825	$ 351,822	$ 408,107	16.00%



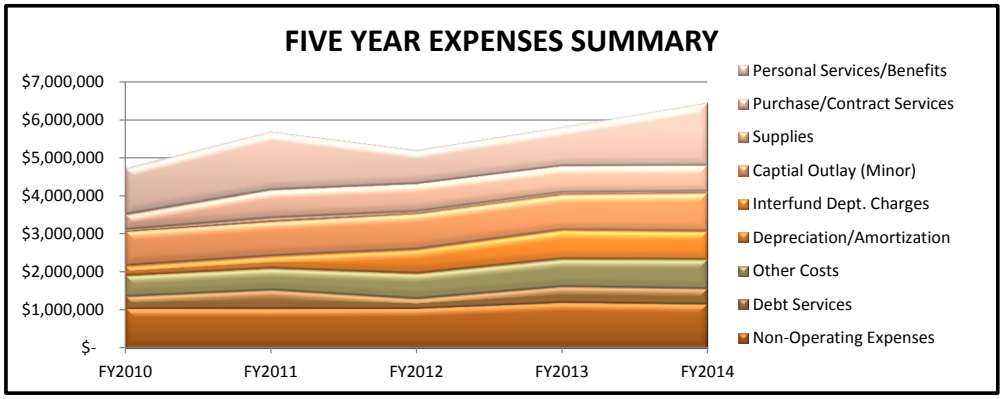
EXPENSES SUMMARY WASTEWATER DEPARTMENT

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 1,207,489	$ 1,042,539	$ 1,191,989	$ 1,296,698	$ 1,264,005	-2.52%
Purchase/Contract Services	$ 249,340	$ 496,010	$ 263,648	$ 280,957	$ 312,500	11.23%
Supplies	$ 495,746	$ 565,915	$ 558,656	$ 595,500	$ 591,000	-0.76%
Capital Outlay (Minor)	$ 9,711	$ 13,890	$ 2,166	$ 12,500	$ 8,500	-32.00%
Interfund Dept. Charges	$ 239,556	$ 317,873	$ 602,821	$ 701,833	$ 683,961	-2.55%
Depreciation/Amortization	$ 796,762	$ 748,563	$ 711,833	$ 748,563	$ 716,397	-4.30%
Other Costs	$ 186,074	$ 163,187	$ 152,378	$ 182,500	$ 182,800	0.16%
Debt Services	$ 19,775	$ -	$ -	$ -	$ -	0.00%
Total Expenses	$ 3,204,453	$ 3,347,977	$ 3,483,491	$ 3,818,551	$ 3,759,163	-1.56%



EXPENSES SUMMARY WATER/SEWER DEPARTMENT

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 1,048,431	$ 1,042,539	$ 1,049,366	$ 1,197,033	$ 1,156,467	-3.39%
Purchase/Contract Services	$ 321,763	$ 496,010	$ 267,576	$ 426,095	$ 419,680	-1.51%
Supplies	$ 550,105	$ 565,915	$ 655,051	$ 720,400	$ 751,700	4.34%
Capital Outlay (Minor)	$ 7,333	$ 11,712	$ 12,484	$ 13,000	$ 13,000	0.00%
Interfund Dept. Charges	$ 255,895	$ 316,706	$ 621,620	$ 747,209	$ 730,396	-2.25%
Depreciation/Amortization	$ 903,956	$ 907,403	$ 933,911	$ 923,337	$ 996,112	7.88%
Other Costs	$ 50,611	$ 97,387	$ 62,623	$ 65,360	$ 53,800	-17.69%
Debt Services	$ 390,787	$ 741,738	$ 731,777	$ 709,032	$ 693,895	-2.13%
Non-Operating Expenses	$ 1,215,000	$ 1,524,048	$ 888,118	$ 1,019,952	$ 1,642,000	60.99%
Total Expenses	$ 4,743,881	$ 5,703,458	$ 5,222,526	$ 5,821,418	$ 6,457,050	10.92%



FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
	Water			
	CHARGES FOR SERVICES			
34.1000	*General government*			
34.1700	Indirect Cost Allocation for Meter Reader	$ 66,857	$ 86,602	$ 86,602
34.1700	*Sub-total: General Government*	*$ 66,857*	*$ 86,602*	*$ 86,602*
34.4210	*Water charges*			
34.4211	Administrative Service Fees	$ 59,318	$ 58,000	$ 70,000
34.4212	Inside Residential Water Charges	$ 4,003,616	$ 4,737,900	$ 5,070,000
34.4218	Fire Sprinkler Service Fees	$ 52,489	$ -	$ -
34.4219	Miscellaneous Income	$ 85,966	$ -	$ -
34.4210	*Sub-total: Water Charges*	*$ 4,201,389*	*$ 4,795,900*	*$ 5,140,000*
34.4291	Water Tap Fees	$ 321,870	$ 388,690	$ 100,000
34.4292	Late Payment Penalties and Interest	$ 57,218	$ 70,000	$ 65,000
34.4293	Reconnection Fees	$ 153,831	$ 150,000	$ 150,000
34.4290	*Sub-total: Other Fees*	*$ 532,919*	*$ 608,690*	*$ 315,000*
34.4200	TOTAL CHARGES FOR SERVICES	$ 4,801,165	$ 5,491,192	$ 5,541,602
	Sewer			
	CHARGES FOR SERVICES			
34.4250	*Sewer charges*			
34.4251	Inside Residential Sewer Charges	$ 3,571,571	$ 3,672,000	$ 4,000,000
34.4250	*Sub-total: Sewer Charges*	*$ 3,571,571*	*$ 3,672,000*	*$ 4,000,000*
34.4295	Sewer Tap Fees	$ 71,050	$ 180,265	$ 20,000
34.4296	Late Payment Penalties and Interest	$ 54,361	$ 60,000	$ 55,000
34.4297	Water Conn/Running Inside	$ 160	$ 200	$ 150
34.4290	*Sub-total: Other Fees*	*$ 125,571*	*$ 240,465*	*$ 75,150*
34.4200	TOTAL CHARGES FOR SERVICES	$ 3,697,142	$ 3,912,465	$ 4,075,150
	TOTAL OPERATING REVENUES	**$ 8,498,307**	**$ 9,403,657**	**$ 9,616,752**
	OPERATING EXPENSES:			
		DEPT - 1590 - CUSTOMER SERVICE		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 131,323	$ 132,760	$ 158,992
51.1301	Overtime	$ 2,919	$ 3,500	$ 3,500
51.1000	*Sub-total: Salaries and Wages*	*$ 134,242*	*$ 136,260*	*$ 162,492*
51.2201	Social Security (FICA) Contributions	$ 8,315	$ 10,024	$ 12,431
51.2401	Retirement Contributions	$ 9,442	$ 10,901	$ 12,999
51.2701	Workers Compensation	$ 2,241	$ 283	$ 317
51.2902	Employee Drug Screen Test	$ 254	$ -	$ -
51.2903	Hepatitis/ Flu Vaccine	$ 75	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 20,327*	*$ 21,208*	*$ 25,747*
51.0000	TOTAL PERSONAL SERVICES	$ 154,569	$ 157,468	$ 188,239
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ 2,250	$ 6,000	$ 3,500

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
52.2205	Rep. and Maint. (Office Equipment)	$ 7,267	$ 1,953	$ 5,000
52.232	Rentals	$ -	$ 525	$ 1,000
52.2000	*Sub-total: Property Services*	*$ 9,517*	*$ 8,478*	*$ 9,500*
52.3101	Insurance	$ 2,008	$ 1,734	$ 2,200
52.3201	Telephone	$ 2,098	$ 2,300	$ 1,500
52.3206	Postage	$ 60,000	$ 60,000	$ 78,000
52.3301	Advertising	$ 401	$ -	$ -
52.3401	Printing and Binding	$ 1,501	$ 3,500	$ 500
52.3701	Education and Training	$ 147	$ -	$ -
52.3852	Contract Services	$ 963	$ -	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 67,118*	*$ 67,534*	*$ 82,200*
52.0000	TOTAL PURCHASED SERVICES	$ 76,635	$ 76,012	$ 91,700
53	SUPPLIES			
53.1101	Office Supplies	$ 9,377	$ 8,000	$ 9,000
53.1301	Food	$ -	$ 150	$ 50
53.1601	Small Tools and Equipment	$ 4,117	$ 5,827	$ 5,000
53.0000	TOTAL SUPPLIES	$ 13,494	$ 13,977	$ 14,050
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and Fixtures	$ 1,204	$ 750	$ 200
54.2401	Computers	$ 659	$ 3,000	$ 3,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 1,863	$ 3,750	$ 3,200
55	INTERFUND/DEPT. CHARGES			
55.1002	Indirect Cost Allocation - General Fund	$ 26,778	$ 28,454	$ 44,797
55.1003	Indirect Cost Allocation - SFS	$ -	$ 8,838	$ -
55.2401	Self-funded Insurance (Medical)	$ 49,762	$ 62,205	$ 64,696
55.2402	Life and Disability	$ 638	$ 669	$ 976
55.2403	Wellness Program	$ -	$ 399	$ 399
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 77,178	$ 100,565	$ 110,868
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ 125	$ 50	$ 50
57.6001	Over/Short	$ (39)	$ -	$ -
57.0000	TOTAL OTHER COSTS	$ 86	$ 50	$ 50
	Sub-total Customer Service Expenses	**$ 323,825**	**$ 351,822**	**$ 408,107**
		DEPT - 4335 - WASTE WATER TREATMENT PLANT		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 1,004,799	$ 1,076,705	$ 1,059,754
51.1301	Overtime	$ 11,744	$ 16,000	$ 16,000
51.1000	*Sub-total: Salaries and Wages*	*$ 1,016,543*	*$ 1,092,705*	*$ 1,075,754*
51.2201	Social Security (FICA) Contributions	$ 71,220	$ 83,906	$ 82,295
51.2401	Retirement Contributions	$ 73,021	$ 87,599	$ 86,060
51.2701	Workers Compensation	$ 30,155	$ 31,488	$ 18,996

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51.2901	Employment Physicals	$ 67	$ 200	$ 200
51.2902	Employee Drug Screening Tests	$ 623	$ 500	$ 300
51.2903	Hepatitis/ Flu Vaccine	$ 360	$ 300	$ 400
51.2000	*Sub-total: Employee Benefits*	*$ 175,446*	*$ 203,993*	*$ 188,251*
51.0000	TOTAL PERSONAL SERVICES	$ 1,191,989	$ 1,296,698	$ 1,264,005
52	PURCHASE/CONTRACT SERVICES			
52.1202	Engineering Fees	$ 47,673	$ 30,000	$ 25,000
52.1301	Computer Programming Fees	$ 2,410	$ 2,500	$ 2,500
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 50,083*	*$ 32,500*	*$ 27,500*
52.2101	Cleaning Services	$ -	$ 4,000	$ 1,000
52.2201	Rep. and Maint. (Equipment)	$ 11,079	$ 16,000	$ 18,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 11,982	$ 14,000	$ 14,000
52.2203	Rep. and Maint. (Labor)	$ 23,211	$ 20,000	$ 20,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 17,116	$ 16,000	$ 20,000
52.2205	Rep. and Maint. (Office Equipment)	$ 376	$ 600	$ 500
52.2206	Rep. and Maint. (Other equipment)	$ 82,816	$ 94,380	$ 100,000
52.2320	Rentals	$ 3,093	$ 6,500	$ 6,500
52.2000	*Sub-total: Property Services*	*$ 149,673*	*$ 171,480*	*$ 180,000*
52.3101	Insurance	$ 23,629	$ 22,882	$ 26,000
52.3201	Telephone	$ 1,883	$ 1,200	$ 1,600
52.3203	Cellular Phones	$ 6,681	$ 3,500	$ 5,800
52.3204	Pagers	$ 560	$ 550	$ -
52.3206	Postage	$ 3,047	$ 3,200	$ 3,000
52.3301	Advertising	$ 1,312	$ 1,000	$ 1,000
52.3401	Printing and Binding	$ 440	$ 345	$ 500
52.3501	Travel	$ 12,154	$ 16,000	$ 24,500
52.3601	Dues and Fees	$ 2,379	$ 2,600	$ 3,300
52.3701	Education and Training	$ 4,290	$ 3,500	$ 14,500
52.3801	Licenses	$ -	$ 4,200	$ 4,800
52.3851	Contract Labor	$ -	$ 2,000	$ 2,000
52.3904	Laboratory Services	$ 3,684	$ 6,000	$ 6,000
52.3906	Contracted Services	$ 3,833	$ 10,000	$ 12,000
52.3000	*Sub-total: Other Purchased Services*	*$ 63,892*	*$ 76,977*	*$ 105,000*
52.0000	TOTAL PURCHASED SERVICES	$ 263,648	$ 280,957	$ 312,500
53	SUPPLIES			
53.1101	Office Supplies	$ 2,182	$ 3,000	$ 3,000
53.1102	Parts and Materials	$ 17,760	$ 13,000	$ 14,000
53.1103	Chemicals	$ 31,061	$ 60,000	$ 50,000
53.1104	Janitorial Supplies	$ 1,552	$ 1,500	$ 2,500
53.1105	Uniforms	$ 9,635	$ 13,000	$ 13,000
53.1106	General Supplies and Materials	$ 12,110	$ 12,000	$ 13,000
53.1114	Laboratory Supplies	$ 16,219	$ 15,000	$ 15,000
53.1115	Laboratory Reagents	$ 15,314	$ 14,000	$ 15,000
53.1230	Electricity: WWTP	$ 414,470	$ 420,000	$ 420,000
53.1270	Gasoline/Diesel	$ 29,215	$ 35,000	$ 35,000
53.1301	Food	$ 70	$ 500	$ 500

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
53.1401	Books and Periodicals	$ 146	$ 1,000	$ 1,000
53.1601	Small Tools and Equipment	$ 8,922	$ 7,500	$ 9,000
53.0000	TOTAL SUPPLIES	$ 558,656	$ 595,500	$ 591,000
54	CAPITAL OUTLAY (MINOR)			
54.2101	Machinery	$ -	$ 5,000	$ 5,000
54.2301	Furniture and Fixtures	$ 132	$ 1,500	$ 1,500
54.2401	Computers	$ 74	$ 5,000	$ 1,000
54.2501	Other Equip. (Industrial Pretreatment)	$ 1,960	$ 1,000	$ 1,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,166	$ 12,500	$ 8,500
55	INTERFUND/DEPT. CHARGES			
55.1002	Indirect Cost Allocation - General Fund	$ 288,107	$ 311,393	$ 412,631
55.1003	Indirect Cost Allocation - SFS	$ -	$ 96,716	$ -
55.2401	Self-funded Insurance (Medical)	$ 308,657	$ 284,915	$ 262,521
55.2402	Life and Disability	$ 6,057	$ 6,656	$ 6,656
55.2403	Wellness Program	$ -	$ 2,153	$ 2,153
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 602,821	$ 701,833	$ 683,961
56.0000	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 711,833	$ 748,563	$ 716,397
56.0000	TOTAL DEPREC. AND AMORT.	$ 711,833	$ 748,563	$ 716,397
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 151,713	$ 180,000	$ 180,000
57.3401	Miscellaneous Expenses	$ 32	$ 1,000	$ 1,000
57.4001	Bad Debts	$ 122	$ 500	$ 800
57.4101	Collection Costs	$ 511	$ 1,000	$ 1,000
57.0000	TOTAL OTHER COSTS	$ 152,378	$ 182,500	$ 182,800
	Sub-total Wastewater TP Operating Expenses	**$ 3,483,491**	**$ 3,818,551**	**$ 3,759,163**
		DEPT - 4400 - WATER TREATMENT, DISTRIBUTION, & SEWER COLLECTION SYSTEM		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 871,380	$ 974,744	$ 942,563
51.1301	Overtime	$ 26,859	$ 32,000	$ 32,000
51.1000	*Sub-total: Salaries and Wages*	*$ 898,239*	*$ 1,006,744*	*$ 974,563*
51.2201	Social Security (FICA) Contributions	$ 61,234	$ 77,258	$ 74,554
51.2401	Retirement Contributions	$ 63,180	$ 80,793	$ 77,965
51.2701	Workers Compensation	$ 26,076	$ 31,488	$ 28,535
51.2901	Employment Physicals	$ 150	$ 300	$ 300
51.2902	Employee Drug Screening Tests	$ 311	$ 250	$ 250
51.2903	Hepatitis/ Flu Vaccine	$ 176	$ 200	$ 300
51.2000	*Sub-total: Employee Benefits*	*$ 151,127*	*$ 190,289*	*$ 181,904*
51.0000	TOTAL PERSONAL SERVICES	$ 1,049,366	$ 1,197,033	$ 1,156,467

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
52	PURCHASE/CONTRACT SERVICES			
52.1202	Engineering Fees	$ 8,640	$ 25,000	$ 25,000
52.120201	W/S/SW Mapping	$ 10,553	$ 5,000	$ 5,000
52.1301	Computer Programming Fees	$ -	$ 1,000	$ 10,000
52.1302	Bond Paying Agent Fees	$ 1,590	$ 1,800	$ 1,800
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 20,783*	*$ 32,800*	*$ 41,800*
52.2101	Cleaning Services	$ -	$ 1,025	$ 2,000
52.2201	Rep. and Maint. (Equipment)	$ 22,809	$ 25,000	$ 27,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 18,594	$ 17,000	$ 16,000
52.2203	Rep. and Maint. (Labor)	$ 26,599	$ 30,000	$ 30,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 8,055	$ 10,000	$ 10,000
52.2205	Rep. and Maint. (Office Equipment)	$ 1,750	$ 500	$ 500
52.2206	Rep. and Maint. (Other Equipment)	$ 1,502	$ 3,235	$ 1,500
52.2207	Rep. and Maint. (Wells)	$ 17,064	$ 64,000	$ 35,000
52.2208	Rep. and Maint. (Pump Stations)	$ 28,084	$ 25,000	$ 20,000
52.2320	Rentals	$ 1,557	$ 2,000	$ 2,500
52.2000	*Sub-total: Property Services*	*$ 126,014*	*$ 177,760*	*$ 144,500*
52.3101	Insurance, Other than Benefits	$ 17,077	$ 22,315	$ 21,000
52.3201	Telephone	$ 1,659	$ 1,600	$ 2,100
52.3202	Telephone: Controls on Wells	$ 4,110	$ 4,200	$ 10,980
52.3203	Cellular Phones	$ 4,845	$ 15,000	$ 14,000
52.3204	Pagers - Linc	$ 116	$ 120	$ -
52.3206	Postage	$ 2,928	$ 3,500	$ 3,500
52.3301	Advertising	$ 1,311	$ 2,500	$ 2,500
52.3401	Printing and Binding	$ 2,920	$ 4,000	$ 4,000
52.3501	Travel	$ 10,483	$ 14,000	$ 16,300
52.3601	Dues and Fees	$ 1,703	$ 2,500	$ 4,000
52.3701	Education and Training	$ 3,569	$ 3,000	$ 9,500
52.3801	Licenses	$ 376	$ 4,600	$ 4,500
52.3851	Contract Labor	$ 680	$ 2,000	$ 2,000
52.3904	Laboratory Services	$ 12,200	$ 12,200	$ 13,000
52.3905	Inspections - Tanks	$ 47,833	$ 48,000	$ 50,000
52.3906	Contracted Services	$ 8,969	$ 76,000	$ 76,000
52.3000	*Sub-total: Other Purchased Services*	*$ 120,779*	*$ 215,535*	*$ 233,380*
52.0000	TOTAL PURCHASED SERVICES	$ 267,576	$ 426,095	$ 419,680
53	SUPPLIES			
53.1101	Office Supplies	$ 1,789	$ 2,000	$ 2,000
53.1102	Parts and Materials	$ 200,212	$ 200,000	$ 200,000
53.1103	Chemicals	$ 35,941	$ 40,000	$ 45,000
53.1104	Janitorial Supplies	$ 1,686	$ 1,200	$ 1,500
53.1105	Uniforms	$ 9,238	$ 11,500	$ 12,000
53.1106	General Supplies and Materials	$ 8,277	$ 8,000	$ 9,000
53.110602	Conservation Water Supply	$ 2,841	$ 20,000	$ 20,000
53.1230	Electricity	$ 2,514	$ 4,500	$ 4,000
53.1233	Electricity: Sewage pumps	$ 57,857	$ 75,000	$ 75,000
53.1234	Electricity: Water Pumps	$ 270,304	$ 280,000	$ 300,000
53.1235	Electricity: Shop	$ 5,302	$ 6,000	$ 6,000
53.1270	Gasoline/Diesel	$ 56,479	$ 65,000	$ 70,000
53.1301	Food	$ 726	$ 500	$ 500

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
53.1401	Books and Periodicals	$ 114	$ 700	$ 700
53.1601	Small Tools and Equipment	$ 1,771	$ 6,000	$ 6,000
53.0000	TOTAL SUPPLIES	$ 655,051	$ 720,400	$ 751,700
54	CAPITAL OUTLAY (MINOR)			
54.1150	Easements	$ -	$ 1,000	$ 1,000
54.2101	Machinery	$ 3,095	$ 5,000	$ 9,000
54.2301	Furniture and Fixtures	$ 718	$ 1,000	$ 1,000
54.2401	Computers	$ 8,649	$ 5,000	$ 1,000
54.2501	Other Equipment	$ 22	$ 1,000	$ 1,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 12,484	$ 13,000	$ 13,000
55	INTERFUND/DEPT. CHARGES			
55.1002	Indirect Cost Allocation - General Fund	$ 295,997	$ 332,042	$ 452,146
55.1003	Indirect Cost Allocation - SFS	$ -	$ 103,130	$ -
55.2401	Self-funded Insurance (Medical)	$ 320,927	$ 303,566	$ 269,976
55.2402	Life and Disability	$ 4,696	$ 6,597	$ 6,400
55.2403	Wellness Program	$ -	$ 1,874	$ 1,874
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 621,620	$ 747,209	$ 730,396
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 925,307	$ 898,799	$ 971,574
56.1002	Amortization	$ 8,604	$ 24,538	$ 24,538
56.0000	TOTAL DEPREC. AND AMORT.	$ 933,911	$ 923,337	$ 996,112
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 770	$ 1,000	$ 1,000
57.3401	Miscellaneous Expenses	$ 257	$ 750	$ 500
57.3406	Concession Expenses	$ 825	$ 800	$ 800
57.3414	Interest Expense - Retainage	$ 34	$ 500	$ -
57.4001	Bad Debts	$ 59,154	$ 60,000	$ 50,000
57.4101	Collection Costs	$ 1,389	$ 2,000	$ 1,000
57.4103	Bank Charges	$ 194	$ 310	$ 500
57.0000	TOTAL OTHER COSTS	$ 62,623	$ 65,360	$ 53,800
	Sub-total WT, Distribution and Sewer System Expense	**$ 3,602,631**	**$ 4,092,434**	**$ 4,121,155**
	TOTAL OPERATING EXPENSES	**$ 7,409,947**	**$ 8,262,807**	**$ 8,288,425**
	OPERATING INCOME (LOSS)	**$ 1,088,360**	**$ 1,140,850**	**$ 1,328,327**
	NON-OPERATING REVENUES			
	INVESTMENT INCOME			
36.1001	Interest Income	$ 1,000	$ -	$ -
36.100101	Interest Income - Bonds	$ 25,000	$ 10,000	$ 2,500
36.0000	TOTAL INVESTMENT INCOME	$ 26,000	$ 10,000	$ 2,500
	MISCELLANEOUS REVENUE			
38.9040	Concession Revenue	$ 898	$ 800	$ 700

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
38.9050	WASA	$ 3,000	$ 3,000	$ 1,000
38.9051	ATC Fees	$ 206,551	$ 328,631	$ 100,000
38.100101	Rental Income-Hargray	$ 23,328	$ 23,328	$ 23,328
38.100102	Rental Income-Triton	$ 68,222	$ 72,422	$ 75,893
38.100103	Rental Income-Voicestream	$ 58,080	$ 63,200	$ 63,200
38.100104	Rental Income-Cingular	$ 360,079	$ 491,381	$ 264,121
38.0000	TOTAL MISCELLANEOUS	$ 720,158	$ 982,762	$ 528,242
	OTHER FINANCING SOURCES			
39.1204	Transfer in from 2007 SPLOST	$ 358,109	$ 2,350,000	$ 1,250,000
39.1205	Transfer in from 2013 SPLOST	$ -	$ -	$ -
39.2200	Sale of Assets	$ -	$ 3,575	$ -
39.0000	TOTAL OTHER FINANCING SOURCES	$ 358,109	$ 2,353,575	$ 1,250,000
	TOTAL NON-OPERATING REVENUE	**$ 1,104,267**	**$ 3,346,337**	**$ 1,780,742**
	NON-OPERATING EXPENSES			
58.2101	Revenue Bonds Interest Expense	$ 591,771	$ 579,021	$ 569,721
58.2102	Premium Amortization	$ (12,575)	$ -	$ -
58.2212	GEFA Interest 2006-L25-WJ	$ 90,574	$ 59,978	$ 57,159
58.2213	GEFA Interest 2007-L31-WJ	$ 20,584	$ 19,881	$ 19,058
58.2214	GEFA Interest 2008-L05-WJ	$ 41,423	$ 50,152	$ 47,957
61.1001	Transfer to General Fund	$ 713,118	$ 787,192	$ 792,000
61.1003	Transfer to CIP	$ 175,000	$ -	$ -
61.1030	Transfer to SFS Fund	$ -	$ 232,760	$ 850,000
61.0000	**TOTAL NON-OPERATING EXPENSES**	**$ 1,619,895**	**$ 1,728,984**	**$ 2,335,895**
	NET INCOME	**$ 572,732**	**$ 2,758,203**	**$ 773,174**

CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$1,328,327.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$1,687,971.00
Amortization	$24,538.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds: General Fund	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$3,040,836.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2007 SPLOST proceeds	$1,250,000.00
2013 SPLOST proceeds	$1,150,000.00
Operating transfer in (out) to the General Fund	
Transfer to the General Fund	($792,000.00)
Transfer to the SFS Fund - governmental rate	($850,000.00)
Net cash provided (used) by noncapital financing activities	$758,000.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets	
Wastewater Equipment (11.7501)	
WWD-88 Replace X-Mark mower	($10,000.00)
WWD-116 Upgrade SCADA Computers	($14,000.00)
Water Equipment (11.7502)	
WWD-49 Replace the Concrete Truck	($50,000.00)
WWD-94 Replace Tractor Mower	($10,000.00)
WWD-114 New One-Ton Utiltiy Truck	($35,000.00)
WWD-120 Root Cutter	($15,000.00)
WWD-121 Godwin Dri-prime Model CD150 pumpend	($18,000.00)
Construction Work in Progress:	
WWD-14 Water and Sewer Rehab	($100,000.00)
WWD-14-L Upgrade Sewer from North Edgewood to WWTP	($200,000.00)
WWD-32 Extension of W & S to Unserviced Areas	($200,000.00)
WWD-32-F-Cawana/Burkhalter W & S Extensions	($650,000.00)

WWD-37 Retrofit Pump Stations with Generators	($40,000.00)
WWD-38 Change out to Touch-Read Meters	($50,000.00)
WWD-66 Remote Septage Discharge Station	($100,000.00)
WWD-80 Upgrade Five (5) Lift Stations to Multi-trode	($36,000.00)
WWD-112 Upgrade Meters to Flex Net	($1,250,000.00)
WWD-122 Rehab Concrete Basins	($1,000,000.00)
WWD-123 Pump Station Mag Meters	($30,000)
WWD-124 Replace Chemical Scales	($20,000)
WWD-125 Digital Recorders for Wells	($30,000)
WWD-126 Upgrade SCADA to cellular	($200,000)
Proceeds from long-term borrowing:	
2010 Revenue Bond	
GEFA Loan	$1,200,000.00
Proceeds from sale of assets	
Principal payments on notes payable:	
Capital Leases Payable 505-12.2701-12.2711	
GEFA Loan 2006L25WJ (Westside and Police Department)	($67,408.00)
GEFA Loan 2007L31WJ (Cawana / Eastern Tract)	($19,901.00)
GEFA Loan 2008L05WJ (Coleman / Eastern Tract)	($54,735.00)
Principal payments on revenue bonds payable:	
2010 Revenue Bond Sinking Fund Payments	($475,000.00)
Principal payments on capital leases	
Interest payments	
Revenue Bonds	($569,721.00)
GEFA Loans Interest	($124,174.00)
Capital contributions:	
Required Subdivision Improvements donated to City	
Net cash used by capital and related financing activities	($4,168,939.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	$2,500.00
Rental Income	$162,421.00
Miscellaneous Income	$700.00
WASA	$1,000.00
Aid to Construction (ATC) Fees	$100,000.00
NET INCREASE (DECREASE) IN CASH	($103,482.00)


JAECKEL
STATESBORO CITY HALL

TAB 20

506 RECLAIMED WATER

FUND - 506 - RECLAIMED WATER **DEPT - 4440**

This fund accounts for the receipts and disbursements to finance the City's Reclaimed Water System. The Reclaimed Water System is operated by personnel from the Water/Sewer and Wastewater Treatment Departments and is responsible for supplying highly treated wastewater (reclaimed water) to customers for the purpose of grounds irrigation. The City's Reclaimed Water is pumped from the effluent of the city's Wastewater Treatment Plant and distributed to the approved end users of Reclaimed Water.

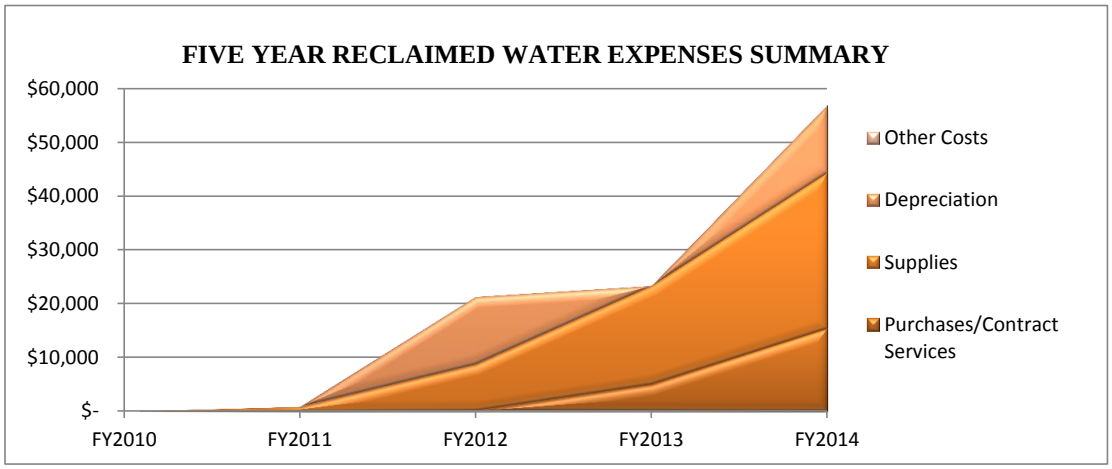
The City must meet stringent Reclaimed Water Standards established by the State of Georgia Department of Natural Resources, Environmental Protection Division under a NPDES Permit issued by the Department of Natural Resources.

This fund is accounted for on the full accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. Capital Cost Recovery (CCR) Fees are used for capital projects.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations and equipment repairs. System Expansions are paid from CCR fees.

EXPENSES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Purchase/Contract Services	$ -	$ -	$ 139	$ 5,000	$ 15,400	208.00%
Supplies	$ -	$ 927	$ 8,625	$ 18,400	$ 29,000	57.61%
Depreciation	$ -	$ -	$ 12,574	$ -	$ 12,574	0.00%
Other Costs	$ -	$ -	$ 23	$ -	$ -	0.00%
Total Expenses	$ -	$ 927	$ 21,361	$ 23,400	$ 56,974	143.48%



FUND 506 - RECLAIMED WATER FUND **DEPT - 4440 - RECLAIMED WATER**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
	CHARGES FOR SERVICES			
34.4220	Reclaimed Water	$ 26,149	$ 50,000	$ 62,352
34.4200	TOTAL CHARGES FOR SERVICES	$ 26,149	$ 50,000	$ 62,352
	TOTAL OPERATING REVENUES	**$ 26,149**	**$ 50,000**	**$ 62,352**
	OPERATING EXPENSES:			
52.3101	Insurance Other	$ 139	$ -	$ -
52.1202	Engineering Fees	$ -	$ 5,000	$ 1,000
52.3851	Contract Labor	$ -	$ -	$ 14,400
53.1102	Parts and Materials	$ 610	$ 2,000	$ 6,000
53.1103	Chemicals	$ 1,924	$ 1,400	$ 2,700
53.1230	Electricity	$ 6,091	$ 15,000	$ 18,000
53.1270	Gasoline/Fuel	$ -	$ -	$ 2,300
56.1001	Depreciation	$ 12,574	$ -	$ 12,574
57.3414	GSU Reuse/Retainage	$ 23	$ -	$ -
	TOTAL OPERATING EXPENSES:	**$ 21,361**	**$ 23,400**	**$ 56,974**
	OPERATING INCOME (LOSS)	**$ 4,788**	**$ 26,600**	**$ 5,378**
	NON-OPERATING REVENUES:			
	OTHER FINANCING SOURCES			
39.1203	Transfer in from 2002 SPLOST	$ 574	$ -	$ -
39.0000	**TOTAL OTHER FINANCING SOURCES**	$ 574	$ -	$ -
	TOTAL NON-OPERATING REVENUES	**$ 574**	**$ -**	**$ -**
	NET INCOME	**$ 5,362**	**$ 26,600**	**$ 5,378**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$5,378.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$12,574.00
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds: General Fund	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$17,952.00
CASH FLOWS FROM NONCAPITAL AND RELATED FINANCING ACTIVITIES	
2007 SPLOST proceeds	$0.00
Net cash provided (used) by noncapital financing activities	$0.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets	
Construction Work in Progress:	
WWD-113 Extension of Reclaimed Water System	$0.00
Net cash used by capital and related financing activities	$0.00
CASH FLOWS FROM INVESTING ACTIVITIES	
Contributions - Georgia Southern University	
Interest Received	
Net cash provided by investing activities	$0.00
NET INCREASE (DECREASE) IN CASH	$17,952.00


JAECKEL
STATESBORO CITY HALL

TAB 21

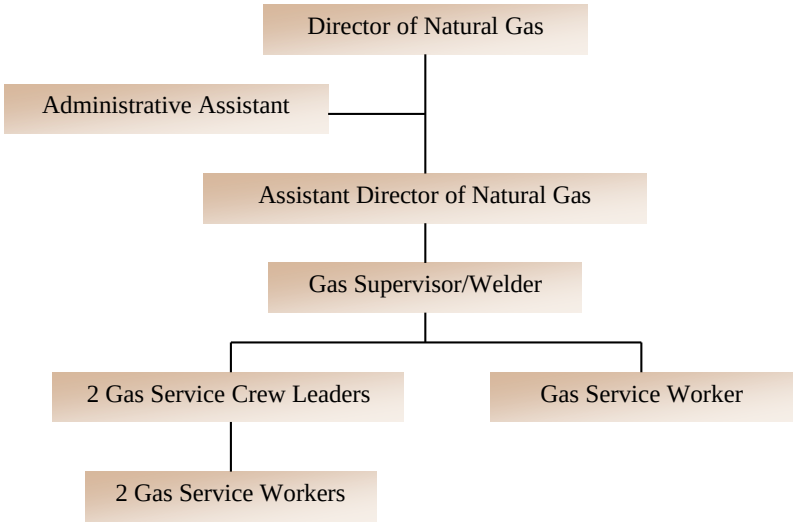
515 NATURAL GAS

FUND - 515 - NATURAL GAS FUND **DEPT - 4700, 4750**

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each of them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.



STATEMENT OF SERVICE

Statesboro Natural Gas is the sole provider of Natural Gas for customers in Statesboro/Bulloch County, Metter/Candler County and parts of Screven County. We provide commercial, residential and industrial service as well as serving a wide variety of agricultural customers within our service area. Our mission is to provide reliable and safe gas service for our customers at affordable prices, and generate a good return on investment for the taxpayers of the City of Statesboro.

OBJECTIVES FOR FISCAL YEAR 2014

1. Complete expansion of system in the Joe Hodges Hill-Aspen Heights area.
2. Implement the first phase of the Automated Meter Reading system.
3. Design system expansion for Hwy 301 and Interstate 16 intersection.
4. Start design of Hwy 301 North river crossing.
5. Install and start up CNG fueling station.

GOALS

1. Operate system as safely as possible and comply with all State and Federal regulations.
2. Expand system into unserviced areas.
3. Expand and enhance customer incentive programs to encourage the use of Natural Gas.

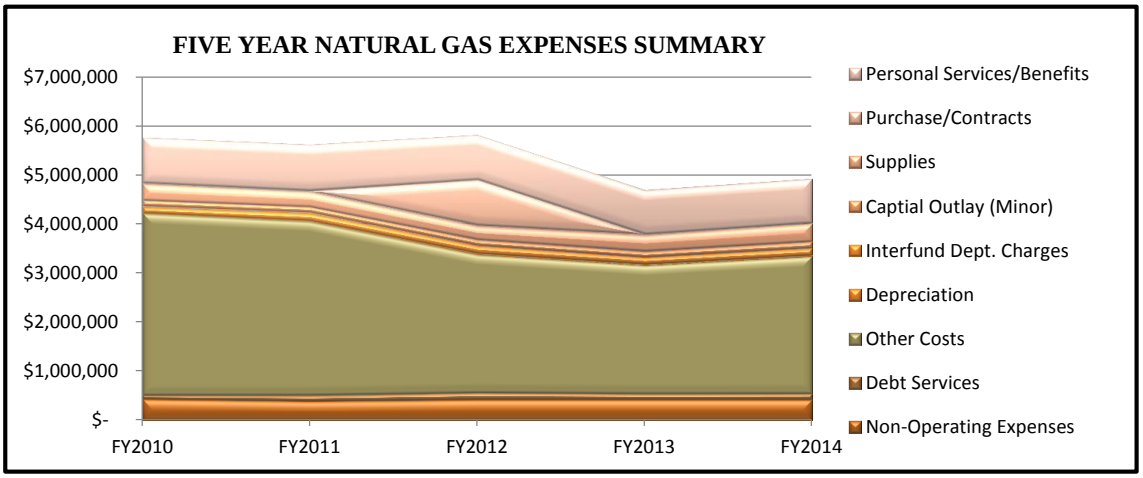
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Dollar amount of fixed assests	$ 2,797,871	$ 2,721,812	$ 2,727,176	$ 2,642,415	$ 3,411,046
Long term debt outstanding	$ 334,909	$ 311,396	$ 287,128	$ 262,084	$ 236,322
Long term debt as % of fixed assests	12%	11%	11%	10%	7%
Long term debt outstanding per capital	$13.31	$12.37	$11.41	$10.41	$9.39
Annual debt service payment	59,449	33,337	33,337	33,337	33,337
Net income or (loss)	$ 98,462	$ 109,722	$ 149,089	$ 96,741	$ 444,148
Number of full time employees	9	9	9	9	9
Net income or (loss) per employee	$ 10,940	$ 12,191	$ 16,565	$ 10,749	$ 49,350

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Thousands MCF gas purchased	552,000	535,909	489,046	517,169	535,000
Thousands MCF gas sold	568,000	540,000	521,800	520,000	538,000
Lost and unaccounted for	0	0	0	0	0
Number of residential customers	1616	1555	1519	1515	1520
Number of commercial customers	500	461	466	470	471
Number of Industrial customers	4	4	4	4	4
Number of leaks repaired	10	7	7	10	9
Total miles of main	139	139	139.5	139.5	141.5
Total miles of gas services	3,759	3,781	3,808	3,800	3,810

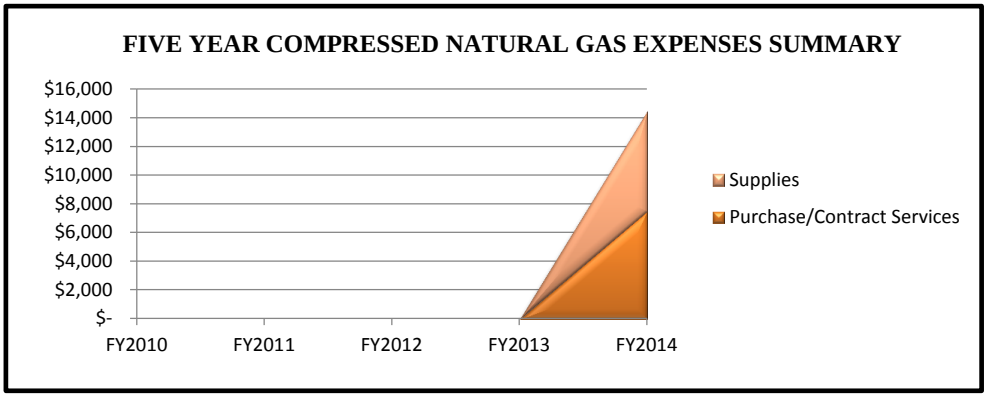
NATURAL GAS EXPENSES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 424,381	$ 385,071	$ 411,380	$ 413,739	$ 414,351	0.15%
Purchase/Contract Services	$ 87,593	$ 120,209	$ 146,253	$ 121,031	$ 126,894	4.84%
Supplies	$ 3,709,372	$ 3,554,742	$ 2,827,348	$ 2,629,418	$ 2,808,192	6.80%
Capital Outlay (Minor)	$ 1,598	$ 3,263	$ 12,206	$ 12,050	$ 12,050	0.00%
Interfund Dept. Charges	$ 132,677	$ 163,639	$ 169,167	$ 155,366	$ 159,768	2.83%
Depreciation	$ 123,515	$ 123,992	$ 124,119	$ 123,992	$ 132,119	6.55%
Other Costs	$ 343,490	$ 313,743	$ 283,277	$ 336,693	$ 371,342	10.29%
Debt Services	$ 10,701	$ 9,609	$ 925,000	$ 9,070	$ 7,575	-16.48%
Non-Operating Expenses	$ 925,000	$ 941,299	$ 909,070	$ 900,000	$ 900,000	0.00%
Total Expenses	$ 5,758,327	$ 5,615,567	$ 5,807,820	$ 4,701,359	$ 4,932,291	4.91%



COMPRESSED NATURAL GAS EXPENSES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Purchase/Contract Services	$ -	$ -	$ -	$ -	$ 7,480	0.00%
Supplies	$ -	$ -	$ -	$ -	$ 6,962	0.00%
Total Expenses	$ -	$ -	$ -	$ -	$ 14,442	0.00%



FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
	CHARGES FOR SERVICES			
34.4411	Residential NG Charges	$ 633,389	$ 682,745	$ 680,880
34.4412	Metter Residential NG Charges	$ 21,400	$ 25,000	$ 25,000
34.4413	Compressed Natural Gas Charges	$ -	$ -	$ 17,000
34.4421	Commercial NG Charges	$ 2,278,173	$ 2,010,000	$ 2,242,512
34.4422	Metter Commercial NG Charges	$ 109,678	$ 110,000	$ 110,000
34.4431	HLF Firm Industrial NG Charges	$ 384,683	$ 270,000	$ 314,330
34.4432	Metter HLF Firm Ind. NG Charges	$ 57,857	$ 50,000	$ 50,000
34.4441	Interruptible Ind. NG Charges	$ 988,122	$ 1,047,438	$ 1,162,790
34.4442	Metter Interruptible Ind. NG Charges	$ 18,347	$ 24,819	$ 24,051
34.4451	Sales Tax	$ 238,494	$ 287,713	$ 324,049
34.4452	Franchise Tax - Metter	$ 7,129	$ 7,500	$ 7,500
34.4400	*Sub-total: Natural Gas Charges*	*$ 4,737,272*	*$ 4,515,215*	*$ 4,958,112*
34.4461	Transportation Fees	$ 34,153	$ 19,000	$ 18,569
34.4471	Gas Service Fees	$ 2,575	$ 2,000	$ 2,000
34.6911	Gas Tap Fees	$ 1,300	$ 2,000	$ 2,000
34.6912	Metter Gas Tap Fees	$ 1,480	$ 900	$ 700
34.6921	Late Payment Penalties and Interest	$ 45,586	$ 50,000	$ 50,000
34.6931	Reconnection Fees	$ 3,250	$ 1,500	$ 3,000
34.6900	*Sub-total: Other Fees*	*$ 88,344*	*$ 75,400*	*$ 76,269*
34.0000	TOTAL CHARGES FOR SERVICES	$ 4,825,616	$ 4,590,615	$ 5,034,381
	TOTAL OPERATING REVENUES	**$ 4,825,616**	**$ 4,590,615**	**$ 5,034,381**
	OPERATING EXPENSES:	**DEPT- 4700 - NATURAL GAS**		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 343,887	$ 343,026	$ 343,073
51.1301	Overtime	$ 8,392	$ 10,000	$ 10,000
51.1000	*Sub-total: Salaries and Wages*	*$ 352,279*	*$ 353,026*	*$ 353,073*
51.2201	Social Security (FICA) Contributions	$ 24,775	$ 25,897	$ 27,010
51.2401	Retirement Contributions	$ 24,066	$ 28,242	$ 28,246
51.2701	Workers Compensation	$ 10,007	$ 6,399	$ 6,022
51.2902	Employee Drug Screening Tests	$ 203	$ 175	$ -
51.2903	Hepatitis/Flu Vaccine	$ 50	$ -	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 59,101*	*$ 60,713*	*$ 61,278*
51.0000	TOTAL PERSONAL SERVICES	$ 411,380	$ 413,739	$ 414,351
52	PURCHASE/CONTRACT SERVICES			
52.1202	Engineering Fees	$ 6,976	$ 10,800	$ 10,000
52.1301	Computer Programming Fees	$ -	$ 1,200	$ 1,300
52.1000	*Sub-total: Prof. and Tech. Services*	*$ 6,976*	*$ 12,000*	*$ 11,300*
52.2101	Cleaning Services	$ -	$ 1,200	$ 1,200
52.2201	Rep. and Maint. (Equipment)	$ 12,705	$ 10,000	$ 10,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 11,317	$ 8,500	$ 8,500
52.2203	Rep. and Maint. (Labor)	$ 24,186	$ 10,000	$ 10,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 4,982	$ 3,000	$ 9,000

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
52.2205	Rep. and Maint. (Office Equipment)	$ 470	$ 500	$ 500
52.2206	Rep. And Maint. (Other Equipment)	$ 6	$ 1,000	$ 1,000
52.2320	Rentals	$ 1,902	$ 2,250	$ 2,250
52.2000	*Sub-total: Property Services*	*$ 55,568*	*$ 36,450*	*$ 42,450*
52.3101	Insurance, Other than Benefits	$ 13,144	$ 13,899	$ 14,500
52.3201	Telephone	$ 2,309	$ 2,100	$ 2,100
52.3203	Cell Phones	$ 5,127	$ 4,532	$ 4,544
52.3206	Postage	$ 274	$ 350	$ 350
52.3301	Advertising	$ 794	$ 2,400	$ 2,400
52.3401	Printing and Binding	$ 90	$ 250	$ 250
52.3501	Travel	$ 10,004	$ 10,250	$ 10,400
52.3601	Dues and Fees	$ 2,090	$ 1,800	$ 1,800
52.3701	Education and Training	$ 1,487	$ 2,000	$ 2,500
52.3851	Contract Labor	$ 10,152	$ 15,000	$ 16,300
52.3852	Contract Services	$ 33,066	$ 5,000	$ 3,000
52.3911	Other-Inspections	$ 5,172	$ 15,000	$ 15,000
52.3000	*Sub-total: Other Purchased Services*	*$ 83,709*	*$ 72,581*	*$ 73,144*
52.0000	TOTAL PURCHASED SERVICES	$ 146,253	$ 121,031	$ 126,894
53	SUPPLIES			
53.1101	Office Supplies	$ 2,015	$ 1,500	$ 1,500
53.1102	Gas System Parts and Materials	$ 32,284	$ 40,000	$ 40,000
53.1103	Chemicals	$ 301	$ 12,700	$ 12,700
53.1104	Janitorial Supplies	$ 382	$ 500	$ 850
53.1105	Uniforms	$ 3,351	$ 4,100	$ 4,248
53.1106	General Supplies and Materials	$ 414	$ 300	$ 300
53.1115	Gas System Meters and Repair Parts	$ 20,203	$ 27,000	$ 27,000
53.1230	Electricity	$ 11,852	$ 11,400	$ 11,400
53.1270	Gasoline/Diesel	$ 26,571	$ 25,000	$ 25,000
53.1301	Food	$ 206	$ 710	$ 800
53.1401	Books and Periodicals	$ 84	$ 300	$ 300
53.1521	Natural Gas Purchased	$ 2,718,433	$ 2,476,908	$ 2,655,094
53.1591	Gas Appliance Purchases	$ 3,533	$ 24,000	$ 24,000
53.1601	Small Tools and Equipment	$ 7,719	$ 5,000	$ 5,000
53.0000	TOTAL SUPPLIES	$ 2,827,348	$ 2,629,418	$ 2,808,192
54	CAPITAL OUTLAY (MINOR)			
54.2301	Furniture and fixtures	$ 6,171	$ 1,000	$ 1,000
54.2401	Computers	$ 100	$ 2,050	$ 2,050
54.2501	Other	$ 5,935	$ 9,000	$ 9,000
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 12,206	$ 12,050	$ 12,050
55	INTERFUND/DEPT. CHARGES			
55.1001	Indirect Cost for Meter Reader	$ 66,857	$ 86,602	$ 86,029
55.2401	Self-funded Insurance (Medical)	$ 100,344	$ 65,942	$ 70,917
55.2402	Life and Disability	$ 1,966	$ 2,144	$ 2,144
55.2403	Wellness Program	$ -	$ 678	$ 678
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 169,167	$ 155,366	$ 159,768

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 124,119	$ 123,992	$ 132,119
56.0000	TOTAL DEPREC. AND AMORT.	$ 124,119	$ 123,992	$ 132,119
57	OTHER COSTS			
57.1101	Screven County Property Taxes	$ 680	$ 695	$ 693
57.1201	State Sales Taxes	$ 227,887	$ 287,713	$ 324,049
57.1202	Franchise Fees - Metter	$ 7,374	$ 7,500	$ 7,500
57.3202	Customer Assistance Program	$ 28,381	$ 15,000	$ 20,000
57.3300	Solid Waste Disposal Fees	$ 238	$ 300	$ 300
57.3401	Miscellaneous Expenses	$ 813	$ 1,000	$ 500
57.4001	Bad Debts	$ 17,689	$ 24,000	$ 18,000
57.4101	Collection Costs	$ 215	$ 500	$ 300
57.0000	TOTAL OTHER COSTS	$ 283,277	$ 336,708	$ 371,342
	SUB-TOTAL Natural Gas Expenses	**$ 3,973,750**	**$ 3,792,304**	**$ 4,024,716**
		DEPT - 4705 - COMPRESSED NATURAL GAS		
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ -	$ -	$ 1,500
52.2203	Rep. and Maint. (Labor)	$ -	$ -	$ 4,500
52.2000	*Sub-total: Property Services*	$ -	$ -	$ 6,000
52.3201	Telephone	$ -	$ -	$ 480
52.3852	Contract Services	$ -	$ -	$ 1,000
52.3000	*Sub-total: Other Purchased Services*	$ -	$ -	$ 1,480
52.0000	TOTAL PURCHASED SERVICES	$ -	$ -	$ 7,480
53	SUPPLIES			
53.1230	Electricity	$ -	$ -	$ 1,000
53.1521	Natural Gas Purchased	$ -	$ -	$ 5,962
53.0000	TOTAL SUPPLIES	$ -	$ -	$ 6,962
	Sub-Total Compressed Natural Gas Expenses	$ -	$ -	$ 14,442
	TOTAL OPERATING EXPENSES	**$ 3,973,750**	**$ 3,792,304**	**$ 4,039,158**
	OPERATING INCOME	**$ 851,866**	**$ 798,311**	**$ 995,223**
	NON-OPERATING REVENUES			
	MISCELLANEOUS REVENUE			
38.9002	SONAT Marketing Refund	$ 4,132	$ 4,500	$ 4,500
38.9003	MGAG Portfolio Refund	$ 223,795	$ 200,000	$ 200,000
38.9004	C.A.P. Reimbursement	$ 416	$ -	$ -
38.9010	Miscellaneous Income	$ 335	$ 3,000	$ 2,000
38.9013	Gas Appliance Sales	$ 1,430	$ -	$ -

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
38.9020	Sale of Pipe	$ 1,004	$ -	$ -
38.9055	MGAG Contrib. From County	$ -	$ -	$ -
38.0000	TOTAL MISCELLANEOUS	$ 231,112	$ 207,500	$ 206,500
39	OTHER FINANCING SOURCES			
39.1205	Transfer in from 2013 SPLOST	$ -	$ -	$ 150,000
39.2000	TOTAL OTHER FINANCING SOURCES	$ -	$ -	$ 150,000
	TOTAL NON-OPERATING REVENUE	**$ 231,112**	**$ 207,500**	**$ 356,500**
	NON-OPERATING EXPENSES			
58.2302	One Georgia Loan Interest	$ 8,889	$ 9,070	$ 7,575
61.1001	Transfer to General Fund	$ 925,000	$ 900,000	$ 900,000
	TOTAL NON-OPERATING EXPENSE	**$ 933,889**	**$ 909,070**	**$ 907,575**
	NET INCOME	**$ 149,089**	**$ 96,741**	**$ 444,148**

BUDGETED CASH FLOW STATEMENT	BUDGETED
Operating Income (loss)	$ 995,223.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 132,119.00
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ 1,127,342.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfer from other governments:	
2013 SPOST proceeds	$ 150,000.00
Operating transfers in (out) to the General Fund	$ (900,000.00)
Net cash provided (used) by noncapital financing activities	$ (750,000.00)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Equipment (11.7501)	
NGD-37 Half Ton Pickup Truck	$ (18,000.00)
NGD-38 F-450 Service Truck Replacement	$ (38,500.00)
NGD-46 Vacuum Excavator	$ (55,000.00)
NGD-60 Automated Meter Reading System	$ (339,250.00)
Construction Work in Progress	
NGD-2 Hwy 301 North River Crossing	$ (50,000.00)
NGD-11 Gas System Expansion	$ (150,000.00)
NGD-44 Expansion 301 S & I-16	$ (250,000.00)
Proceeds from long-term borrowing	$ 250,000.00
Proceeds from leases	$ -
Proceeds from sale of assets	
Principal payments: Metter Project - One Georgia	$ (25,762.00)
Principal payments on capital leases	$ -
Interest payments	$ (7,575.00)
Amortization of bond issue cost	
Capital contributions	

Contributed capital: Intergovernmental	
Net cash used by capital and related financing activities	$ (684,087.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	$ -
Miscellaneous Revenue	$ 206,500.00
Net cash provided by investing activities	$ 206,500.00
NET INCREASE (DECREASE) IN CASH	$ (100,245.00)

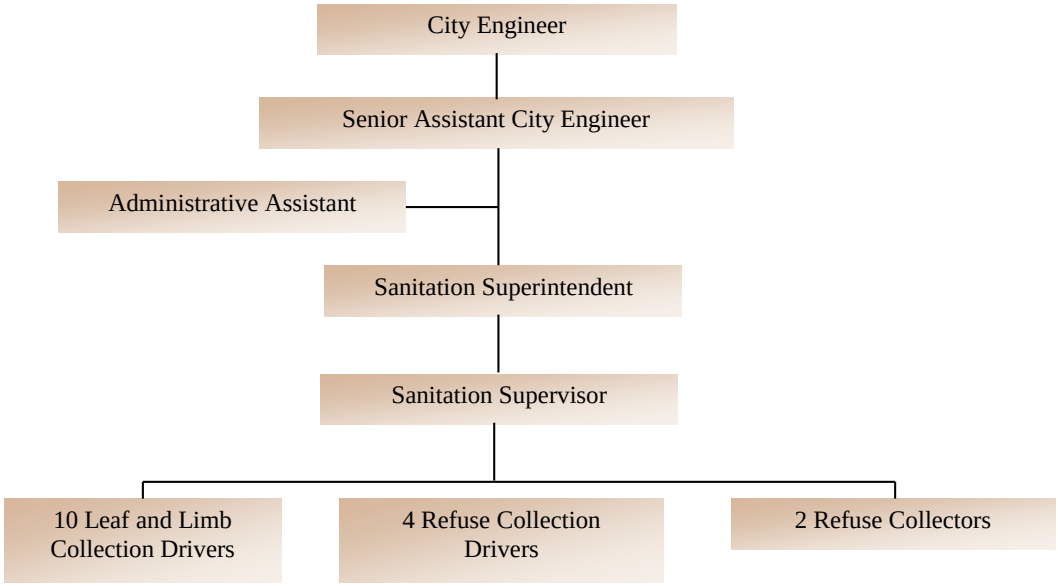

JAECKEL
STATESBORO CITY HALL

TAB 22

541 SOLID WASTE COLLECTION

FUND - 541 - SOLID WASTE COLLECTION FUND **DEPT - 4521, 4522, 4585**

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential and yard waste. It is financed by the monthly sanitation fees and polycart fees that customers pay.



STATEMENT OF SERVICE

The City provides commercial collection services using front-end loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster(s) used and the number of times per week it is serviced. Dumpster service within apartment complexes is charged per unit. The cost for this service is $17.35 per month per unit and includes yard waste collection. The cost of yard waste collection by curbside service is supplemented by an additional $1.60 per month per customer with dumpster service. Residential collection is provided using polycarts that citizens take curbside for once per week service. The cost for this service is $17.35 per month which includes a charge of $1.60 for the yard waste and white goods. Yard waste and white goods service is collected curbside throughout the City using knuckleboom loader trucks following a route system. Given the extent of services provided, the fee for curbside service remains competitive with similar service by private companies in the unincorporated areas of Bulloch County.

OBJECTIVES FOR FISCAL YEAR 2014

1. Continue to complete all assigned routes efficiently and effectively.
2. Implement GPS technology to optimize and track collection routes.
3. Explore additional ways to improve efficiency.
4. Improve recycling and waste reductions opportunities.
5. Explore options for bulk waste collection.
6. Improve communication of services, fees, and schedules by exploring social media opportunities.

GOALS

1. Maintain a healthy environment by removal and disposal of garbage, yard waste, and other debris in a timely manner.
2. To provide citizens a community that promotes health through good infrastructure while preserving the environment for future generations.
3. Provide effective communication with the public and explore ways to improve customer service and communication.

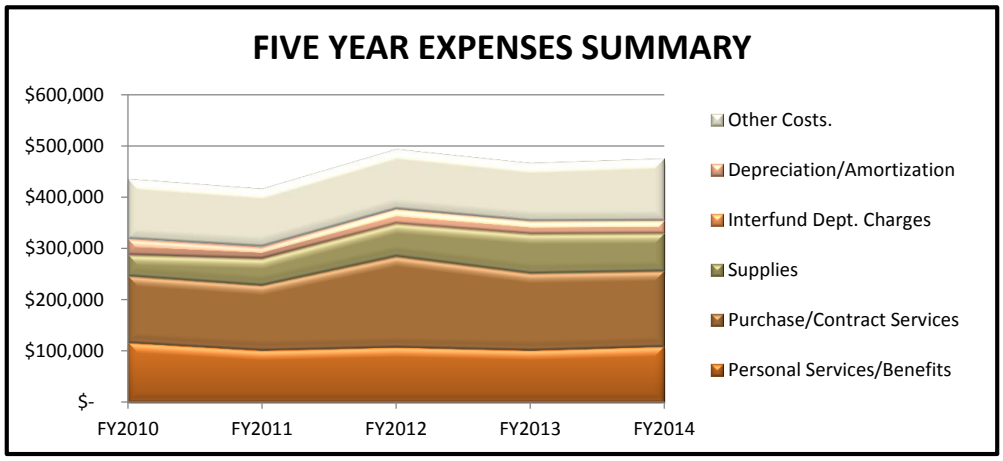
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Operating expenditures for commercial collection	$838,968	$840,774	$926,437	$816,516	$908,281
Number of commercial customers at FY end	908	926	861	974	1,003
Total tons of commercial garbage collected	12,262	12,502	11,865	12,010	12,370
Average number of dumpsters emptied per day	454	463	486	487	501
Number of commercial collection FTE employees	2	2	2	2	2
Operating expenditures for residential collection	$638,880	$621,937	$664,841	$724,024	$755,723
Number of residential customers at FY end	6,379	6,507	7,163	6,669	6,869
Total tons of residential garbage collected	4,354	4,441	4,276	4,297	4,427
Average number of polycarts emptied per truck per day	797	813	895	935	963
Number of residential collection FTE employees	6	6	6	6	6
Operating expenditures for yard waste collection	$575,921	$474,683	$597,093	$571,128	$690,449
Number of yard waste customers at FY end	7,287	7,433	8,024	7,643	7,872
Total tons of yard waste collected	4,121	4,203	3,593	3,399	3,500
Number of yard waste collection FTE employees	8	8	8	10	10

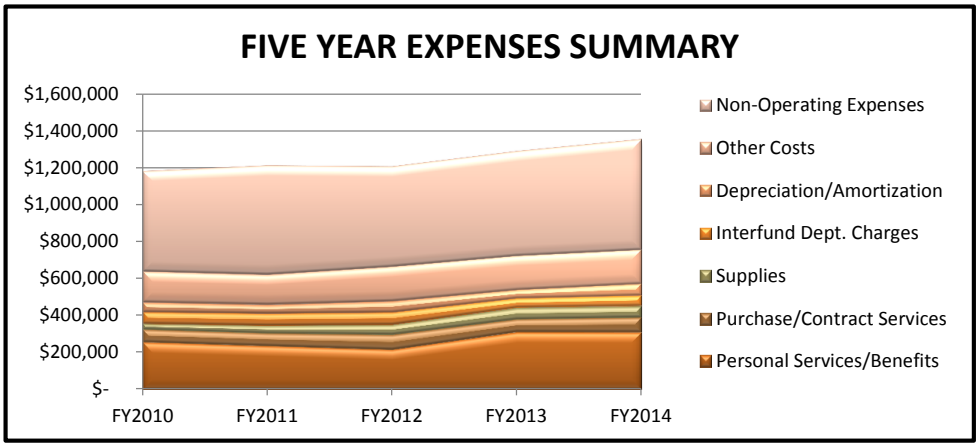
PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Containers repaired/painted by employees	0	0	72	90	93
Containers repaired and painted by contractor	N/A	N/A	73	100	103
Cost per container repaired/painted contractor	190	190	190	190	190
Average response time - service request	24hrs	24hrs	24hrs	24hrs	24hrs.

EXPENSES SUMMARY (COMMERCIAL)

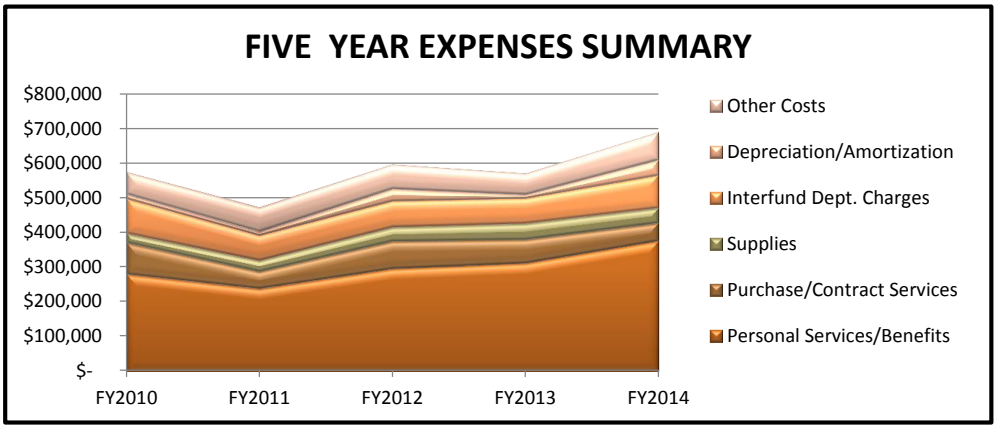
	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 117,551	$ 102,632	$ 108,614	$ 102,700	$ 110,322	7.42%
Purchase/Contract Services	$ 130,153	$ 126,881	$ 176,331	$ 149,799	$ 146,750	-2.04%
Supplies	$ 41,238	$ 52,223	$ 63,743	$ 76,350	$ 72,600	-4.91%
Interfund Dept. Charges	$ 31,460	$ 23,257	$ 28,198	$ 25,410	$ 25,409	0.00%
Depreciation/Amortization	$ 115,708	$ 112,057	$ 116,311	$ 112,057	$ 120,000	7.09%
Other Costs	$ 402,857	$ 423,724	$ 433,240	$ 350,200	$ 433,200	23.70%
Total Expenses	$ 838,967	$ 840,774	$ 926,437	$ 816,516	$ 908,281	11.24%



EXPENSES SUMMARY (RESIDENTIAL)						
	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2010	FY2011	FY2012	FY2013	FY2014	Increase
Personal Services/Benefits	$ 255,553	$ 236,149	$ 215,853	$ 309,071	$ 307,528	-0.50%
Purchase/Contract Services	$ 69,752	$ 68,263	$ 81,074	$ 68,492	$ 80,250	17.17%
Supplies	$ 30,625	$ 41,593	$ 53,923	$ 61,200	$ 61,250	0.08%
Interfund Dept. Charges	$ 64,479	$ 66,175	$ 67,623	$ 51,420	$ 56,395	9.68%
Depreciation/Amortization	$ 52,461	$ 47,691	$ 59,205	$ 47,691	$ 65,000	36.29%
Other Costs	$ 166,010	$ 162,067	$ 187,163	$ 185,150	$ 185,300	0.08%
Non-Operating Expenses	$ 543,000	$ 590,567	$ 543,000	$ 568,000	$ 600,000	5.63%
Total Expenses	$ 1,181,880	$ 1,212,505	$ 1,207,841	$ 1,291,024	$ 1,355,723	5.01%



EXPENSES SUMMARY (YARDWASTE)						
	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2010	FY2011	FY2012	FY2013	FY2014	Increase
Personal Services/Benefits	$ 279,586	$ 237,717	$ 294,539	$ 310,150	$ 374,820	20.85%
Purchase/Contract Services	$ 90,571	$ 49,628	$ 79,392	$ 69,146	$ 52,100	-24.65%
Supplies	$ 26,789	$ 31,784	$ 40,415	$ 45,800	$ 43,550	-4.91%
Interfund Dept. Charges	$ 100,918	$ 74,065	$ 77,057	$ 74,166	$ 94,229	27.05%
Depreciation/Amortization	$ 13,586	$ 10,866	$ 34,965	$ 10,866	$ 45,000	314.14%
Other Costs	$ 64,470	$ 70,623	$ 70,725	$ 61,000	$ 80,750	32.38%
Total Expenses	$ 575,920	$ 474,683	$ 597,093	$ 571,128	$ 690,449	20.89%



FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
	Refuse Collection			
	CHARGES FOR SERVICES			
34	*Refuse Collection Charges*			
34.4111	Residential Refuse Collection Charge	$ 743,096	$ 782,000	$ 778,000
34.4112	Commercial Refuse Collection Charge	$ 82,398	$ 83,000	$ 89,000
34.4113	Refuse Administrative Fee	$ 8,585	$ 8,800	$ 8,800
34.4114	Commercial Dumpster Fee	$ 802,612	$ 827,000	$ 804,000
34.4115	Commercial Dumpster Extra Fee	$ 240	$ 700	$ -
34.4116	City Polycart Fee (Tippage Fees)	$ 273,737	$ 271,000	$ 284,000
34.4117	Residential Dumpster Fee	$ 948,520	$ 977,000	$ 970,000
34.4118	Purchase of Polycarts	$ 68	$ 70	$ -
34.4119	Yard Waste Refuse Collection	$ -	$ 100,000	$ 192,000
34.4110	*Sub-total: Refuse Collection Charges*	*$ 2,859,256*	*$ 3,049,570*	*$ 3,125,800*
34.4191	Late Payment P & I: Collection	$ 40,830	$ 45,000	$ 45,000
34.4190	*Sub-total: Other Fees*	*$ 40,830*	*$ 45,000*	*$ 45,000*
34.0000	TOTAL CHARGES FOR SERVICE	$ 2,900,086	$ 3,094,570	$ 3,170,800
	TOTAL OPERATING REVENUES	**$ 2,900,086**	**$ 3,094,570**	**$ 3,170,800**
	OPERATING EXPENSES:			
		DEPT - 4521 - COMMERCIAL REFUSE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 62,786	$ 59,282	$ 59,503
51.1301	Overtime	$ 27,662	$ 23,700	$ 30,000
51.1000	*Sub-total: Salaries and Wages*	*$ 90,448*	*$ 82,982*	*$ 89,503*
51.2201	Social Security (FICA) Contributions	$ 6,187	$ 6,348	$ 6,847
51.2401	Retirement Contributions	$ 4,195	$ 6,639	$ 7,160
51.2701	Workers Compensation	$ 7,784	$ 6,731	$ 6,812
51.2000	*Sub-total: Employee Benefits*	*$ 18,166*	*$ 19,718*	*$ 20,819*
51.0000	TOTAL PERSONAL SERVICES	$ 108,614	$ 102,700	$ 110,322
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 41,631	$ 35,000	$ 45,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 66,491	$ 55,000	$ 45,000
52.2203	Rep. and Maint. (Labor)	$ 64,976	$ 55,080	$ 50,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 495	$ -	$ 1,000
52.2000	*Sub-total: Property Services*	*$ 173,593*	*$ 145,080*	*$ 141,000*
52.3101	Insurance, Other than Benefits	$ 1,704	$ 1,169	$ 1,950
52.3203	Cellular Phones	$ 704	$ 1,850	$ 2,000
52.3301	Advertising	$ -	$ 600	$ 400
52.3501	Travel	$ -	$ 400	$ 600
52.3601	Dues and Fees	$ 183	$ 200	$ 200
52.3701	Education and Training	$ 147	$ 500	$ 600
52.3000	*Sub-total: Other Purchased Services*	*$ 2,738*	*$ 4,719*	*$ 5,750*

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
52.0000	TOTAL PURCHASED SERVICES	$ 176,331	$ 149,799	$ 146,750
53	SUPPLIES			
53.1101	Office Supplies	$ 32	$ 100	$ 100
53.1103	Chemicals	$ 296	$ 800	$ 1,100
53.1104	Janitorial Supplies	$ -	$ 100	$ 100
53.1105	Uniforms	$ 1,753	$ 1,900	$ 1,250
53.1106	General Supplies and Materials	$ 281	$ 350	$ 350
53.1270	Gasoline/Diesel	$ 61,353	$ 72,500	$ 69,000
53.1601	Small Tools and Equipment	$ 28	$ 600	$ 700
53.0000	TOTAL SUPPLIES	$ 63,743	$ 76,350	$ 72,600
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 28,198	$ 24,882	$ 24,882
55.2402	Life and Disability	$ -	$ 368	$ 367
55.2403	Wellness Program	$ -	$ 160	$ 160
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 28,198	$ 25,410	$ 25,409
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 116,311	$ 112,057	$ 120,000
56.0000	TOTAL DEPREC. AND AMORT.	$ 116,311	$ 112,057	$ 120,000
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 433,135	$ 350,000	$ 433,000
57.3401	Miscellaneous Expenses	$ 105	$ 200	$ 200
57.0000	TOTAL OTHER COSTS	$ 433,240	$ 350,200	$ 433,200
	Sub-total Commercial Expenses	**$ 926,437**	**$ 816,516**	**$ 908,281**
		DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 160,455	$ 235,090	$ 239,506
51.1301	Overtime	$ 3,854	$ 15,000	$ 10,000
51.1000	*Sub-total: Salaries and Wages*	*$ 164,309*	*$ 250,090*	*$ 249,506*
51.2201	Social Security (FICA) Contributions	$ 11,633	$ 18,487	$ 19,087
51.2401	Retirement Contributions	$ 18,922	$ 20,007	$ 19,960
51.2701	Workers Compensation	$ 20,964	$ 20,287	$ 18,975
51.2902	Employee Drug Screening Tests	$ 25	$ 200	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 51,544*	*$ 58,981*	*$ 58,022*
51.0000	TOTAL PERSONAL SERVICES	$ 215,853	$ 309,071	$ 307,528
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 84	$ 250	$ 250
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 40,896	$ 35,000	$ 40,000
52.2203	Rep. and Maint. (Labor)	$ 35,936	$ 25,000	$ 30,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 1,360	$ 1,000	$ 1,000
52.2000	*Sub-total: Property Services*	*$ 78,276*	*$ 61,250*	*$ 71,250*

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
52.3101	Insurance, Other than Benefits	$ 1,738	$ 3,797	$ 2,000
52.3201	Telephone	$ 39	$ -	$ -
52.3203	Cellular Phones	$ 316	$ 1,400	$ 3,000
52.3206	Postage	$ -	$ 100	$ -
52.3301	Advertising	$ 412	$ 500	$ 500
52.3501	Travel	$ -	$ 1,045	$ 1,500
52.3601	Dues and Fees	$ 50	$ 400	$ 500
52.3701	Education and Training	$ 243	$ 1,000	$ 1,500
52.3000	*Sub-total: Other Purchased Services*	*$ 2,798*	*$ 8,242*	*$ 9,000*
52.0000	TOTAL PURCHASED SERVICES	$ 81,074	$ 69,492	$ 80,250
53	SUPPLIES			
53.1101	Office Supplies	$ 187	$ 400	$ 350
53.1102	Parts and Materials	$ 1,528	$ 3,000	$ 3,000
53.1103	Chemicals	$ 810	$ 800	$ 900
53.1104	Janitorial Supplies	$ 270	$ 250	$ 250
53.1105	Uniforms	$ 4,529	$ 3,750	$ 3,750
53.1106	General Supplies and Materials	$ 897	$ 400	$ 400
53.1270	Gasoline/Diesel	$ 45,648	$ 52,000	$ 52,000
53.1301	Food	$ 12	$ -	$ -
53.1601	Small Tools and Equipment	$ 42	$ 600	$ 600
53.0000	TOTAL SUPPLIES	$ 53,923	$ 61,200	$ 61,250
55	INTERFUND/INTERDEPT CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 66,581	$ 49,771	$ 54,746
55.2402	Life and Disability	$ 1,042	$ 1,170	$ 1,170
55.2403	Wellness Program	$ -	$ 479	$ 479
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 67,623	$ 51,420	$ 56,395
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 59,205	$ 47,691	$ 65,000
56.0000	TOTAL DEPREC. AND AMORT.	$ 59,205	$ 47,691	$ 65,000
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 156,798	$ 159,000	$ 159,000
57.3401	Miscellaneous Expenses	$ 379	$ 800	$ 800
57.4001	Bad Debts	$ 29,389	$ 25,000	$ 25,000
57.4101	Collection Costs	$ 597	$ 350	$ 500
57.0000	TOTAL OTHER COSTS	$ 187,163	$ 185,150	$ 185,300
	Sub-total Residential Expenses	**$ 664,841**	**$ 724,024**	**$ 755,723**
		DEPT - 4585 - YARD WASTE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 232,041	$ 237,388	$ 290,019
51.1301	Overtime	$ 13,786	$ 12,964	$ 14,000
51.1000	*Sub-total: Salaries and Wages*	*$ 245,827*	*$ 250,352*	*$ 304,019*
51.2201	Social Security (FICA) Contributions	$ 16,447	$ 19,145	$ 23,258

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
51.2401	Retirement Contributions	$ 14,870	$ 20,036	$ 24,322
51.2701	Workers Compensation	$ 17,344	$ 20,317	$ 23,121
51.2901	Employment Physicals	$ -	$ 100	$ 100
51.2902	Employee Drug Screening Tests	$ 51	$ 200	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 48,712*	*$ 59,798*	*$ 70,801*
51.0000	TOTAL PERSONAL SERVICES	$ 294,539	$ 310,150	$ 374,820
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ 493	$ 2,000	$ 1,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 31,383	$ 30,000	$ 15,000
52.2203	Rep. and Maint. (Labor)	$ 45,790	$ 35,000	$ 30,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ -	$ 800	$ 800
52.2000	*Sub-total: Property Services*	*$ 77,666*	*$ 67,800*	*$ 46,800*
52.3101	Insurance, Other than Benefits	$ 1,579	$ 846	$ 1,900
52.3206	Postage	$ -	$ -	$ 2,400
52.3301	Advertising	$ -	$ 500	$ 500
52.3701	Education and Training	$ 147	$ -	$ 500
52.3000	*Sub-total: Other Purchased Services*	*$ 1,726*	*$ 1,346*	*$ 5,300*
52.0000	TOTAL PURCHASED SERVICES	$ 79,392	$ 69,146	$ 52,100
53	SUPPLIES			
53.1101	Office Supplies	$ 24	$ 300	$ 300
53.1103	Chemicals	$ 582	$ 800	$ 800
53.1104	Janitorial Supplies	$ -	$ 100	$ 100
53.1105	Uniforms	$ 5,934	$ 4,500	$ 6,250
53.1106	General Supplies and Materials	$ 163	$ 500	$ 500
53.1270	Gasoline/Diesel	$ 33,384	$ 39,000	$ 35,000
53.1601	Small Tools and Equipment	$ 328	$ 600	$ 600
53.0000	TOTAL SUPPLIES	$ 40,415	$ 45,800	$ 43,550
55	INTERFUND/INTERDEPT CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 75,680	$ 72,162	$ 92,069
55.2402	Life and Disabililty	$ 1,377	$ 1,446	$ 1,602
55.2403	Wellness Program	$ -	$ 558	$ 558
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 77,057	$ 74,166	$ 94,229
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 34,965	$ 10,866	$ 45,000
56.0000	TOTAL DEPREC. AND AMORT.	$ 34,965	$ 10,866	$ 45,000
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 68,750	$ 60,000	$ 80,000
57.3401	Miscellaneous Expenses	$ 1,975	$ 1,000	$ 750
57.0000	TOTAL OTHER COSTS	$ 70,725	$ 61,000	$ 80,750
	Sub-total Yard Waste Expenses	**$ 597,093**	**$ 571,128**	**$ 690,449**
	TOTAL OPERATING EXPENSES	**$ 2,188,371**	**$ 2,111,668**	**$ 2,354,453**

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING INCOME (LOSS)	**$ 711,715**	**$ 982,902**	**$ 816,347**
	NON-OPERATING REVENUES			
	INVESTMENT INCOME			
39.1204	Transfer from 2007 SPLOST	$ 346,522	$ -	$ -
39.2200	Sale of Assets	$ 16,839	$ 20,000	$ -
36.0000	TOTAL INVESTMENT INCOME	$ 363,361	$ 20,000	$ -
	TOTAL NON-OPERATING REVENUES	**$ 363,361**	**$ 20,000**	**$ -**
	NON-OPERATING EXPENSES			
61.1001	Transfer to General Fund	$ 543,000	$ 568,000	$ 600,000
	TOTAL NON-OPERATING EXPENSES	**$ 543,000**	**$ 568,000**	**$ 600,000**
	NET INCOME	**$ 532,076**	**$ 434,902**	**$ 216,347**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 816,347.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 230,000.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Accrued income receivable	
Allowance for doubtful accounts	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds: General Fund	
Due from other funds: SW Disposal Fund	
Due from other funds: SPLOST	
Prepaid insurance	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary and Wages payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Claims liability	
Net cash provided (used) by operating activities	$ 1,046,347.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2007 SPLOST for Equipment	$ -
Operating transfers in (out)	
Transfer to General Fund	$ (600,000.00)
Net cash provided (used) by noncapital financing activities	$ (600,000.00)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets:	
Commercial Equipment (11.7501)	
ENG-SWC-4 Front loading commercial dumpsters	$ (30,000.00)
ENG-SWC-9 Commercial Garbage Trucks	$ (550,000.00)
ENG-SWC-14 Vehicle GPS Tracking System	$ (20,000.00)
Residential Equipment (11.7502)	

BUDGETED CASH FLOW STATEMENT	BUDGETED
ENG-SWC-5 Polycarts	$ (20,000.00)
ENG-SWC-10 Pickup	$ (22,000.00)
Yardwaste Equipment (11.7503)	
Proceeds from long-term borrowing	
Proceeds from GMA Lease Pool	$ -
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on revenue bonds payable	
Principal payments on GMA capital leases:	$ -
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	$ (642,000.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	$ -
Miscellaneous Revenues	$ -
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (195,653.00)

TAB 23

542 SOLID WASTE DISPOSAL

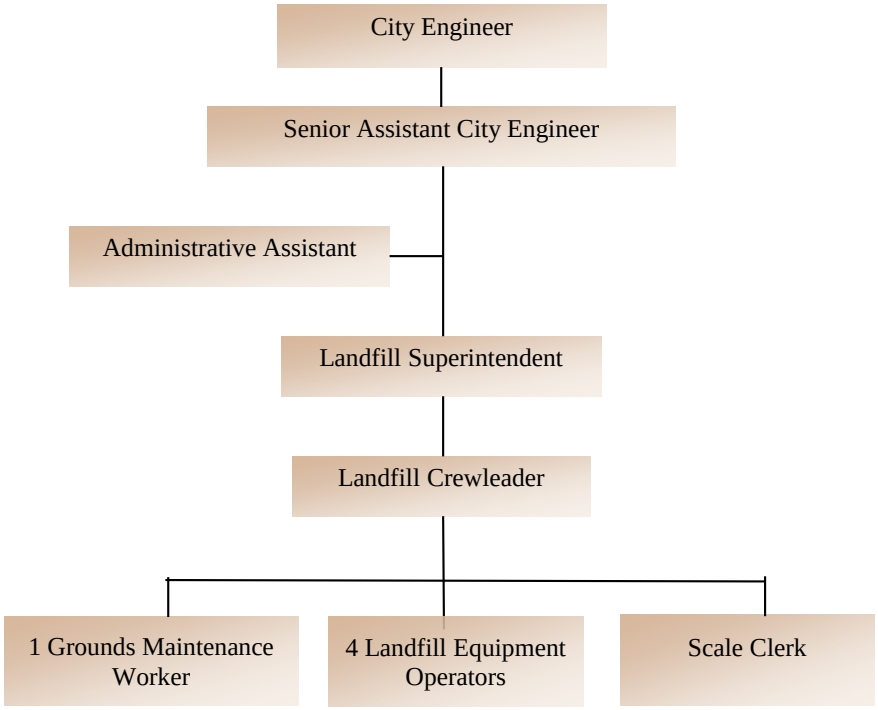
FUND - 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530**

This fund accounts for the receipts and disbursements to operate the jointly owned City and County transfer station and inert landfill on North Main St. Also included are the costs to transport and dispose of solid waste at the Broadhurst Environmental Landfill in Wayne County. The disposal agreement with Broadhurst Environmental was re-negotiated in 2010, resulting in a stabilization of the tipping fees to a current rate of $22.44 per ton. An inflationary index is included in this agreement. Transportation is currently provided by contract with a local trucking company. The cost of transportation to Broadhurst is currently equivalent to approximately $14.00 per ton. Funding for the Keep Bulloch Beautiful program also comes from this fund.

SPLOST funds are appropriated to pay the post-closure costs, and cover of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would either have to be subsidized by property taxes, or have higher tipping fees. If those fees become too high, they could result in illegal dumping, which would create public health and aesthetics problems for the community.

The operation of the transfer station and inert landfill, the maintenance of the closed Lakeview Landfill and the operation of the attendant methane gas extraction system are under the direction of the City Engineer. The City Engineer is responsible for all post-closure regulatory compliance issues, working with the City's engineering consultant to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.

A summary of the six-year Capital Improvements Program financed in the Solid Waste Disposal Fund is included at the end of this section. The complete Capital Improvements Program is a separate document, and contains more detailed information on each project.



STATEMENT OF SERVICE

This fund is financed by the tipping fees that users of the inert landfill and transfer station pay to dispose of solid waste. The tipping fee for disposal in the inert landfill is currently $19.75 per ton. The tipping fee for all other waste is currently $38.00 per ton. In addition to funding the cost of personnel and equipment to weigh the waste and operate the inert landfill and transfer station, tippage fees fund operation of the methane extraction system as required for the post-closure care of the Lakeview Landfill.

OBJECTIVES FOR FISCAL YEAR 2014

1. Continue research to find alternatives to deal with the volume of yard waste being disposed of in the Inert Landfill.
2. Explore additional ways to further reduce the total tons of waste that is transported to the Broadhurst Landfill Facility for disposal (waste stream reduction).
3. Stay in compliance and up to date on all state and federal EPD compliance guidelines and to operate all sites within those guidelines.
4. Work diligently with KBB and the County to provide every opportunity to reduce all waste streams and increasing recycling.
5. Increase the amount of tours given to GSU and Statesboro High School students to increase their knowledge of sound solid waste disposal practices particularly with emphasis on the inert landfill, transfer station, and recycling center.

GOALS

1.Maintain a healthy environment by the removal and proper disposal of solid waste, yard debris, used tires and scrap metal.
2.Promote sound disposal initiatives within the community.

PERFORMANCE MEASURES

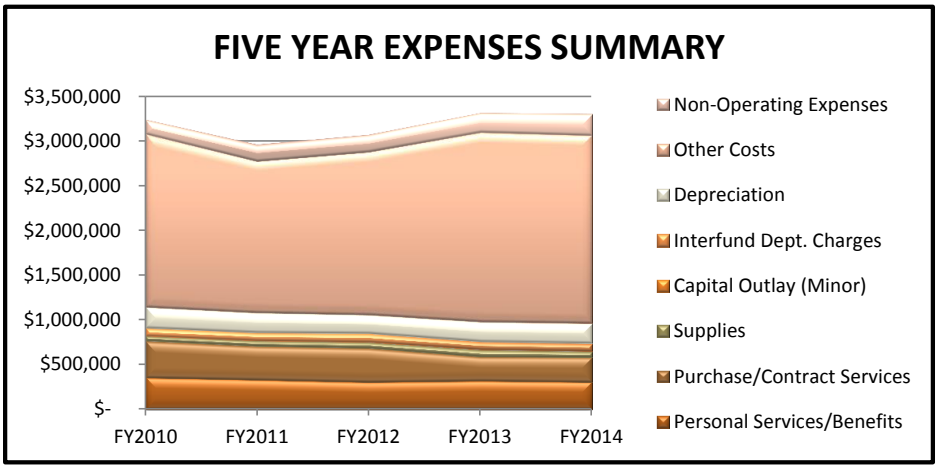
WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Animals	105	105	95	85	87
Buldwaste	9,291	8,652	9,955	8,884	9,061
Cardboard	128	407	457	438	447
Cover dirt	1,007	1,533	1,060	40	41
Demolition	10,100	6,663	8,620	8,794	8,970
DOT Waste	34	54	63	52	53
Household	34,075	30,302	29,658	26,580	27,112
Inert	1,693	1,574	651	5,466	5,575
Metal	505	322	42	N/A	N/A
Paper	71	61	376	186	190
Plastic	19	22	135	51	52
Sweepings	587	517	506	506	516
Tires	334	290	332	254	259
Yardwaste (Grinding & Removal)	6,225	5,320	5,937	N/A	N/A
Curbside	N/A	71	220	114	116
Newspaper	N/A	N/A	56	40	41

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Total tons disposed of in Inert Landfill	1693*	499*	651*	7,000	7,344
Total tons accepted for disposal at transfer station	54,550	46,387	48,760	49,700	50,694
Total tons transported to Broadhurst Landfill	53,726	45,486	47,882	49,700	50,694

*Note: most inert material was ground and removed by contract during this period.

EXPENSES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 353,768	$ 332,090	$ 306,837	$ 322,159	$ 307,962	-4.41%
Purchase/Contract Services	$ 404,758	$ 370,251	$ 374,610	$ 267,425	$ 276,150	3.26%
Supplies	$ 56,499	$ 59,803	$ 63,276	$ 76,800	$ 63,000	-17.97%
Capital Outlay (Minor)	$ -	$ -	$ 2,863	$ 2,400	$ 2,400	0.00%
Interfund Dept. Charges	$ 89,699	$ 92,917	$ 97,388	$ 87,937	$ 87,856	-0.09%
Depreciation	$ 235,791	$ 221,779	$ 210,726	$ 221,779	$ 221,779	0.00%
Other Costs	$ 1,940,557	$ 1,707,644	$ 1,829,456	$ 2,119,150	$ 2,103,150	-0.76%
Non-Operating Expenses	$ 160,000	$ 185,918	$ 192,000	$ 214,000	$ 240,000	12.15%
Total Expenses	$ 3,241,072	$ 2,970,402	$ 3,077,156	$ 3,311,650	$ 3,302,297	-0.28%



FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
	Landfill/Transfer Station			
	CHARGES FOR SERVICES			
34.4151	Commercial Tipping Fees	$ 112,460	$ 126,000	$ 175,000
34.4152	Sanitation Contractor Tipping Fees	$ 316,679	$ 330,630	$ 275,000
34.4153	Individuals Tipping Fees	$ 81,593	$ 60,976	$ 60,000
34.4154	Government Agencies Tipping Fees	$ 1,440,658	$ 1,464,660	$ 1,500,000
34.4150	*Sub-total: Landfill/TS Charges*	*$ 1,951,390*	*$ 1,982,266*	*$ 2,010,000*
34.4131	Sale of Scrap Materials	$ 4,538	$ 5,300	$ 5,300
34.4191	Late Payment P and I: Landfill	$ 8,558	$ 6,901	$ 10,000
34.4190	*Sub-total: Other Fees*	*$ 13,096*	*$ 12,201*	*$ 15,300*
34.0000	TOTAL CHARGES FOR SERVICES	$ 1,964,486	$ 1,994,467	$ 2,025,300
	TOTAL OPERATING REVENUES	**$ 1,964,486**	**$ 1,994,467**	**$ 2,025,300**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 246,018	$ 254,556	$ 242,841
51.1301	Overtime	$ 5,498	$ 10,000	$ 10,000
51.1000	*Sub-total: Salaries and Wages*	*$ 251,516*	*$ 264,556*	*$ 252,841*
51.2201	Social Security (FICA) Contributions	$ 17,400	$ 18,468	$ 19,342
51.2401	Retirement Contributions	$ 20,070	$ 21,405	$ 20,227
51.2701	Workers Compensation	$ 17,811	$ 17,530	$ 15,552
51.2902	Employee Drug Screening Tests	$ 40	$ 150	$ -
51.2903	Hepatitis/Flu Vaccine	$ -	$ 50	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 55,321*	*$ 57,603*	*$ 55,121*
51.0000	TOTAL PERSONAL SERVICES	$ 306,837	$ 322,159	$ 307,962
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ -	$ -	$ 1,500
52.2201	Rep. and Maint. (Equipment)	$ 47,240	$ 88,000	$ 45,000
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 11,237	$ 9,300	$ 9,300
52.2203	Rep. and Maint. (Labor)	$ 119,600	$ 90,000	$ 105,000
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 6,135	$ 6,000	$ 40,000
52.2205	Rep. and Maint. (Office Equipment)	$ 1,390	$ 1,000	$ 500
52.2320	Rentals	$ 357	$ 1,200	$ 1,000
52.2000	*Sub-total: Property Services*	*$ 185,959*	*$ 195,500*	*$ 202,300*
52.3101	Insurance, Other than Benefits	$ 14,869	$ 11,500	$ 17,000
52.3201	Telephone	$ 2,281	$ 2,300	$ 2,300
52.3203	Cellular Phones	$ 875	$ 750	$ 1,000
52.3206	Postage	$ -	$ 25	$ -
52.3301	Advertising	$ 302	$ 850	$ 350
52.3401	Printing and Binding	$ 170	$ -	$ -

FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
52.3501	Travel	$ 232	$ 750	$ 1,500
52.3601	Dues and Fees	$ 233	$ 500	$ 700
52.3701	Education and Training	$ 2,156	$ 750	$ 1,500
52.3852	Contract Work	$ 2,030	$ 7,500	$ 2,500
52.3907	Other services: Erosion Control	$ 1,860	$ 2,000	$ 2,000
52.3908	Other services: 25% Reduction Prog.	$ 34,648	$ 45,000	$ 45,000
52.3909	Other services: BC Enf. & Monitoring	$ 122,000	$ -	$ -
52.3911	Grindable Materials Contractor	$ 6,995	$ -	$ -
52.3000	*Sub-total: Other Purchased Services*	*$ 188,651*	*$ 71,925*	*$ 73,850*
52.0000	TOTAL PURCHASED SERVICES	$ 374,610	$ 267,425	$ 276,150
53	SUPPLIES			
53.1101	Office Supplies	$ 3,329	$ 2,500	$ 2,500
53.1102	Parts and Materials	$ 442	$ 1,000	$ 1,000
53.1103	Chemicals	$ 1,306	$ 3,500	$ 500
53.1104	Janitorial Supplies	$ 215	$ 200	$ 200
53.1105	Uniforms	$ 5,154	$ 4,500	$ 4,500
53.1106	General Supplies and Materials	$ 3,010	$ 3,000	$ 2,000
53.1230	Electricity	$ 8,500	$ 14,000	$ 8,500
53.1240	Bottled Gas	$ 15	$ 100	$ 100
53.1270	Gasoline/Diesel	$ 39,584	$ 42,000	$ 42,000
53.1601	Small Tools and Equipment	$ 1,721	$ 6,000	$ 1,700
53.0000	TOTAL SUPPLIES	$ 63,276	$ 76,800	$ 63,000
54	CAPITAL OUTLAY (MINOR)			
54.2401	Computers	$ 1,521	$ 1,200	$ 1,200
54.2501	Other Equipment	$ 1,342	$ 1,200	$ 1,200
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,863	$ 2,400	$ 2,400
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 95,969	$ 85,849	$ 85,849
55.2402	Life and Disability	$ 1,419	$ 1,530	$ 1,449
55.2403	Wellness Program	$ -	$ 558	$ 558
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 97,388	$ 87,937	$ 87,856
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 210,726	$ 221,779	$ 221,779
56.0000	TOTAL DEPREC. AND AMORT.	$ 210,726	$ 221,779	$ 221,779
57	OTHER COSTS			
57.1013	Keep Bulloch Beautiful	$ 70,000	$ -	$ -
57.1014	Payment to Bulloch County	$ -	$ 170,000	$ 170,000
57.3302	Air Rights	$ 1,103,875	$ 1,150,000	$ 1,180,000
57.3303	Transportation Fees	$ 654,151	$ 795,000	$ 750,000
57.3304	Toxic Waste Disposal	$ -	$ 1,000	$ 1,000
57.3401	Miscellaneous Expenses	$ 1,430	$ 2,500	$ 1,500
57.4001	Bad Debts	$ -	$ 500	$ 500

FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
57.4101	Collection Costs	$ -	$ 150	$ 150
57.0000	TOTAL OTHER COSTS	$ 1,829,456	$ 2,119,150	$ 2,103,150
	TOTAL OPERATING EXPENSES	**$ 2,885,156**	**$ 3,097,650**	**$ 3,062,297**
	OPERATING INCOME (LOSS)	**$ (920,670)**	**$ (1,103,183)**	**$ (1,036,997)**
	NON-OPERATING REVENUES			
	OTHER FINANCING SOURCES			
39.1204	Transfer from 2007 SPLOST	$ 1,166,667	$ 1,166,664	$ 291,666
39.1205	Transfer from 2013 SPLOST	$ -	$ -	$ 1,180,000
39.0000	TOTAL OTHER FINANCING SOURCES	$ 1,166,667	$ 1,166,664	$ 1,471,666
	TOTAL NON-OPERATING REVENUES	**$ 1,166,667**	**$ 1,166,664**	**$ 1,471,666**
	NON-OPERATING EXPENSES			
61.1001	Transfer to General Fund	$ 192,000	$ 214,000	$ 240,000
61.1000	**TOTAL NON-OPERATING EXPENSES**	**$ 192,000**	**$ 214,000**	**$ 240,000**
	NET INCOME	**$ 53,997**	**$ (150,519)**	**$ 194,669**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (1,036,997.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 221,779.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Accrued Income Receivable	
Interest receivable	
Intergovernmental receivable	
Prepaid Insurance	
Other receivables	
Buildings	
Due from other funds: General Fund	
Due from other funds: Water/Sewer Fund	
Due from other funds: 1997 SPLOST Fund	
Due from other funds: 2002 SPLOST Fund	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Salary and Wages payable	
Accrued Vacation payable	
Accrued payroll	
Compensated absences payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Claims liability	
Accrued closure/ post-closure liabilities	$ (204,500.00)
Net cash provided (used) by operating activities	$ (1,019,718.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2007 SPLOST for Landfill Air Rights (Capacity) in Wayne County	$ 291,667.00
2013 SPLOST	$ 1,346,875.00
Operating transfers in (out) to General Fund	$ (240,000.00)
Decrease in interfund balance	
Net cash provided (used) by noncapital financing activities	$ 1,398,542.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets:	
Equipment (11.7501)	
PW-SWD-11 Solid Waste Loader	$ (175,000.00)
PW-SWD-15 Industiral Riding Mower	$ (10,000.00)
PW-SWD-16 Pickup Truck Replacement	$ (20,000.00)
PW-SWD-32 Dumptruck	$ (135,000.00)

BUDGETED CASH FLOW STATEMENT	BUDGETED
PW-SWD-35 Utility Vehicle Replacement	$ (8,500.00)
PW-SWD-41 5000 PSI Pressure Washer	$ (10,000.00)
PW-SWD-42 Steel Frame Shelter	$ (10,000.00)
PW-SWD-43 Scale Maintenance	$ (7,000.00)
Restricted Cash for Capital Outlay	
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on revenue bonds payable	
Principal payments on capital leases:	
Landfill equipment lease	$ (40,000.00)
Interest payments:	
Landfill equipment lease	
Proceeds from Loan	
Proceeds from GMA Equipment Lease	$ -
Net cash used by capital and related financing activities	$ (415,500.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Miscellaneous Revenue	
Sale of Assets	
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (36,676.00)

TAB 24

601 HEALTH INSURANCE MANAGEMENT FUND

FUND - 601 - HEALTH INSURANCE **DEPT - 1500 - GENERAL ADMINISTRATION**

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

STATEMENT OF SERVICE

This Budget is based upon a 0% increase in premiums and the City will continue to pay 75% of both employee and dependent health insurance, and individual employees will pay 25% through payroll deduction from earnings. The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

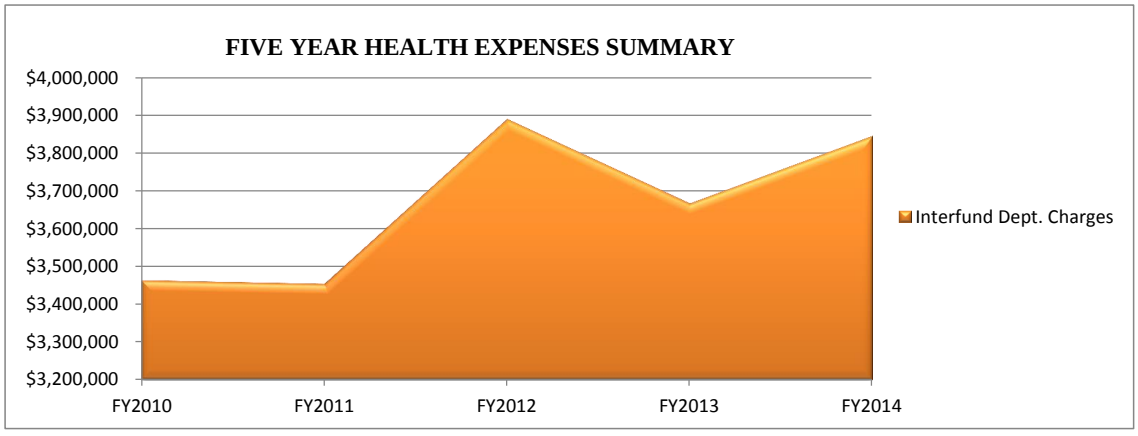
The City also offers a Flexible Benefits Plan whereby employees can deduct up to $2,500 annually from their wages or salary to pay for medical expenses not covered by insurance. The benefit is that this money is considered pre-tax by the IRS, making it exempt from both federal and state income taxes. All money deducted by the employee during the plan must be spent or it is forfeited to the plan and donated to a charitable purpose. Consequently, employees must carefully determine the deduction level each year. Phase note that the maximum allowable amount has been set to $2500 by the IRS for the 2013 Calendar year.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Number of total full time employee positions	276	267	270	285	290
Number of total full time employee vacancies	19	10	35	41	30
Number of eligible employees	282	280	271	267	271
Number of retired employees covered	4	4	12	9	12
Number of employees with single coverage	105	113	106	94	94
Number of employees with full family coverage	159	159	152	168	168
Percentage of eligible employees enrolled in the program	94%	97%	95%	98%	97%
Total number of covered lives including dependents	613	636	635	672	675
Total Expenses	$ 3,463,457	$ 3,453,865	$ 3,715,034	$ 3,715,034	$ 3,845,021
Average annual expense per covered life	$ 5,650	$ 5,431	$ 5,850	$ 5,850	$ 5,696
Average annual expense per eligible employee	$ 12,282	$ 12,335	$ 13,709	$ 13,709	$ 14,188
Average annual expense per covered employee	$ 13,119	$ 12,698	$ 14,399	$ 14,399	$ 14,676

EXPENSES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Interfund Dept. Charges	$ 3,463,457	$ 3,453,865	$ 3,889,534	$ 3,666,938	$ 3,845,021	4.86%
Total Expenses	$ 3,463,457	$ 3,453,865	$ 3,889,534	$ 3,666,938	$ 3,845,021	4.86%



FUND 601 - HEALTH INSURANCE FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

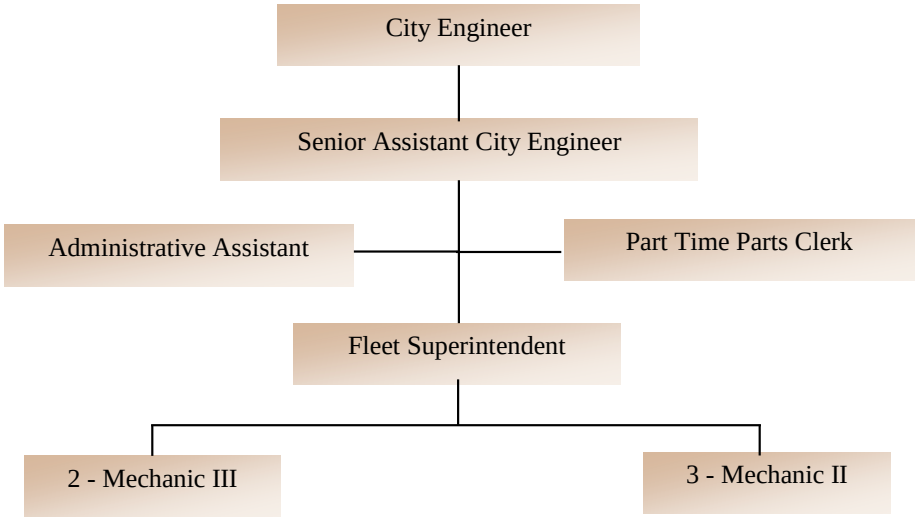
Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
34.9201	Health Premiums - Employer	$ 2,907,292	$ 2,325,000	$ 2,396,153
34.9202	Health Premiums - Employee	$ 701,723	$ 775,000	$ 800,298
34.9203	Flex Account	$ 142,633	$ 165,000	$ 165,000
34.9205	Contribution to Reserves	$ -	$ 400,638	$ 483,570
34.9206	Clinic Copays	$ 251	$ 1,300	$ -
	TOTAL OPERATING REVENUES	**$ 3,751,899**	**$ 3,666,938**	**$ 3,845,021**
	OPERATING EXPENSES:			
55.2101	Administrative Fees	$ 476,856	$ 430,000	$ 495,003
55.210101	Clinic Administration Fees	$ -	$ 171,776	$ 165,000
55.2102	Flex Account Fees	$ 1,300	$ 1,100	$ 1,100
55.2201	Health Insurance Claims	$ 3,265,836	$ 2,899,062	$ 3,018,918
55.2301	Flex Account Expenses	$ 145,542	$ 165,000	$ 165,000
	TOTAL OPERATING EXPENSES	**$ 3,889,534**	**$ 3,666,938**	**$ 3,845,021**
	OPERATING INCOME	**$ (137,635)**	**$ -**	**$ -**
	NON-OPERATING REVENUE			
38.9010	Misc Income	$ 66	$ -	$ -
	TOTAL NON-OPERATING REVENUES	**$ 66**	**$ -**	**$ -**
	NET INCOME	**$ (137,569)**	**$ -**	**$ -**

TAB 25

602 FLEET MANAGEMENT FUND

FUND - 602 - FLEET MANAGEMENT FUND **DEPT - 4900**

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund, with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.



STATEMENT OF SERVICE

For FY 2014 each General Fund user will be charged a $30.00 per hour service rate. All other users will be charged a $55.00 per hour service rate. There will also be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventive maintenance schedule, as established in conjunction with each department, will be continued. This has resulted in more dependable equipment and vehicle service resulting in extended usage, reduced downtime and reduced life cycle costs.

OBJECTIVES FOR FISCAL YEAR 2014

1. Continue to complete maintenance and repairs on all city vehicles and equipment in a timely and safe manner.
2. Continue to remain available at all times and continue to provide open communication with all city departments.
3. Reduce the costs incurred by sublet work by remaining current with equipment and technology solutions.
4. Continue to improve knowledge and certification of mechanics by providing training opportunities.
5. Continue to gain the knowledge and provide all training necessary to support the city's CNG fuel initiative.
6. Continue to encourage certified specialized training of mechanics for maintenance of public service vehicles and equipment.

GOALS

1. Provide superior preventative and unscheduled maintenance of the City fleet with rates below private market labor rates.
2. Keep all city vehicles and equipment operating in a safe manner with minimal downtime.
3. Provide technical support and guidance for all departments.

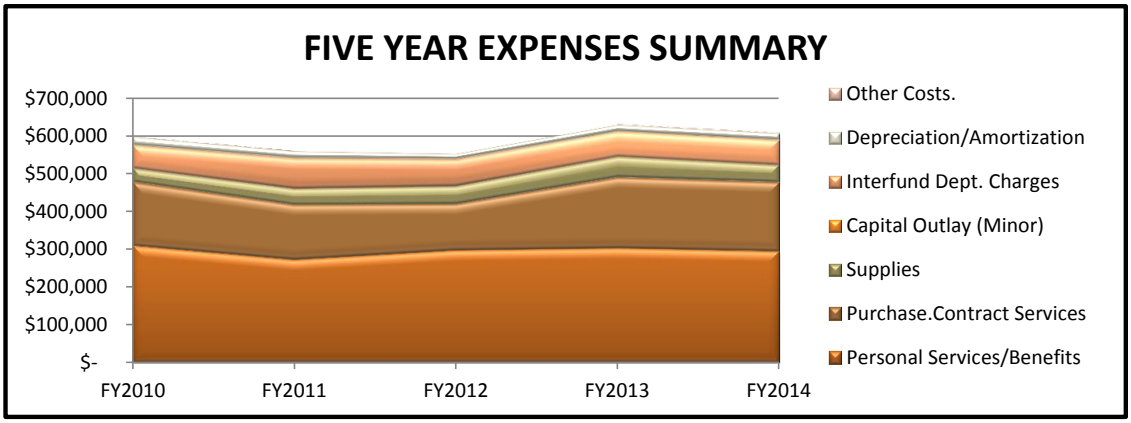
PERFORMANCE MEASURES

WORKLOAD MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Total number of vehicle and equipment in City fleet	408	422	424	444	458
Number of police patrol vehicles	34	36	42	52	56
Number of other automobiles in fleet	30	32	32	32	32
Number of pickup trucks in fleet	47	50	61	53	57
Number of midsize trucks in fleet	33	35	28	28	29
Number of heavy duty trucks in fleet	18	18	23	30	32
Number of fire trucks	7	8	8	7	8
Number of commercial garbage trucks	5	5	4	5	5
Number of residential garbage trucks	5	5	6	7	7
Number of knuckleboom loaders in fleet	5	6	5	7	7
Number of off road equipment, tractors, etc.	55	55	52	35	35
Number of light duty equipment, mowers, golf carts, compressors and other small tools	82	82	83	120	122
Number of loader trailers in fleet	30	30	21	40	40
Number of small/medium duty trailers	57	60	59	28	28

PRODUCTIVITY MEASURES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 PROJECTED	2014 BUDGET
Number of repair orders	3,870	3,853	3,738	3,388	3,500
Number of preventive maintenance performed	N/A	2,116	2,209	2,228	2,250
Number of unscheduled services performed	N/A	1,737	1,529	1,160	1,250

EXPENSES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Personal Services/Benefits	$ 309,856	$ 272,302	$ 297,483	$ 302,879	$ 294,994	-2.60%
Purchase/Contract Services	$ 170,174	$ 146,878	$ 123,642	$ 188,892	$ 183,100	-3.07%
Supplies	$ 36,581	$ 43,966	$ 48,418	$ 55,000	$ 46,100	-16.18%
Capital Outlay (Minor)	$ -	$ -	$ 342	$ -	$ -	0.00%
Interfund Dept. Charges	$ 61,360	$ 80,818	$ 71,033	$ 66,620	$ 66,532	-0.13%
Depreciation/Amortization	$ 19,897	$ 16,391	$ 12,885	$ 16,391	$ 16,391	0.00%
Other Costs	$ 1,236	$ 1,594	$ 1,085	$ 1,150	$ 1,550	34.78%
Total Expenses	$ 599,104	$ 561,949	$ 554,888	$ 630,932	$ 608,667	-3.53%



FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
	CHARGES FOR SERVICES			
34.1751	Vehicle Parts	$ 426,250	$ 415,000	$ 380,000
34.1752	Misc. Parts	$ 1,166	$ 5,000	$ 10,000
34.1753	Less: Cost of Parts and Fluids	$ (396,378)	$ (377,273)	$ (345,000)
34.1754	Labor Charges	$ 247,888	$ 445,816	$ 330,000
34.1755	Sublet	$ 274,152	$ 125,000	$ 192,000
34.1750	TOTAL CHARGES FOR SERVICES	$ 553,078	$ 613,543	$ 567,000
	TOTAL OPERATING REVENUES	**$ 553,078**	**$ 613,543**	**$ 567,000**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
51.1101	Regular Employees	$ 247,001	$ 254,221	$ 245,590
51.1301	Overtime	$ 5,426	$ 4,500	$ 6,000
51.1000	*Sub-total: Salaries and Wages*	*$ 252,427*	*$ 258,721*	*$ 251,590*
51.2201	Social Security (FICA) Contributions	$ 17,532	$ 18,947	$ 19,247
51.2401	Retirement Contributions	$ 18,226	$ 19,308	$ 18,936
51.2701	Workers Compensation	$ 9,198	$ 5,823	$ 5,221
51.2902	Employee Drug Screening Tests	$ 75	$ 55	$ -
51.2903	Hepatitis/Flu Vaccine	$ 25	$ 25	$ -
51.2000	*Sub-total: Employee Benefits*	*$ 45,056*	*$ 44,158*	*$ 43,404*
51.0000	TOTAL PERSONAL SERVICES	$ 297,483	$ 302,879	$ 294,994
52	PURCHASE/CONTRACT SERVICES			
52.1301	Computer Programming Fees	$ 2,806	Moved to IT	Moved to IT
52.1000	*Sub-total: Prof. and Tech. services*	*$ 2,806*	*$ -*	*$ -*
52.2201	Rep. and Maint. (Equipment)	$ 3,923	$ 6,300	$ 3,800
52.2202	Rep. and Maint. (Vehicles-Parts)	$ 2,015	$ 2,700	$ 3,500
52.2203	Rep. and Maint. (Labor)	$ 897	$ 1,800	$ 1,800
52.2204	Rep. and Maint. (Buildings/Grounds)	$ 1,003	$ 3,100	$ 2,500
52.2320	Rentals	$ 902	$ 1,400	$ 1,400
52.2000	*Sub-total: property services*	*$ 8,740*	*$ 15,300*	*$ 13,000*
52.3101	Insurance, Other than Benefits	$ 1,870	$ 1,742	$ 1,950
52.3201	Telephone	$ 329	$ 400	$ 400
52.3203	Cellular phones	$ 366	$ 750	$ 1,000
52.3301	Advertising	$ 540	$ -	$ -
52.3501	Travel	$ 876	$ 2,500	$ 3,500
52.3601	Dues and fees	$ 123	$ 200	$ 250
52.3701	Education and training	$ 175	$ 3,000	$ 3,000
52.3911	Other services	$ 107,817	$ 165,000	$ 160,000
52.3000	*Sub-total: Other Purchased Services*	*$ 112,096*	*$ 173,592*	*$ 170,100*
52.0000	TOTAL PURCHASED SERVICES	$ 123,642	$ 188,892	$ 183,100
53	SUPPLIES			
53.1101	Office Supplies	$ 1,238	$ 1,250	$ 1,250
53.1103	Chemicals	$ 269	$ 650	$ 650
53.1104	Janitorial Supplies	$ 33	$ 200	$ 200

FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
53.1105	Uniforms	$ 3,635	$ 4,400	$ 4,400
53.1106	General Supplies and Materials	$ 11,162	$ 9,000	$ 9,000
53.1230	Electricity	$ 16,302	$ 15,500	$ 15,500
53.1270	Gasoline/Diesel	$ 4,541	$ 4,800	$ 4,800
53.1301	Food	$ 12	$ -	$ -
53.1401	Books and Periodicals	$ 156	$ 200	$ 300
53.1601	Small Tools and Equipment	$ 11,070	$ 19,000	$ 10,000
53.0000	TOTAL SUPPLIES	$ 48,418	$ 55,000	$ 46,100
54	CAPITAL OUTLAY (MINOR)			
54.2501	Other Equipment	$ 342	$ -	$ -
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ 342	$ -	$ -
55	INTERFUND/DEPT. CHARGES			
55.2401	Self-funded Insurance (Medical)	$ 69,693	$ 64,696	$ 64,696
55.2402	Life and Disability	$ 1,340	$ 1,445	$ 1,357
55.2403	Wellness Program	$ -	$ 479	$ 479
55.0000	TOTAL INTERFUND/INTERDEP'T.	$ 71,033	$ 66,620	$ 66,532
56	DEPRECIATION & AMORTIZATION			
56.1001	Depreciation	$ 12,885	$ 16,391	$ 16,391
56.0000	TOTAL DEPREC. AND AMORT.	$ 12,885	$ 16,391	$ 16,391
57	OTHER COSTS			
57.3300	Solid Waste Disposal Fees	$ 799	$ 1,000	$ 1,400
57.3401	Miscellaneous Expenses	$ 286	$ 150	$ 150
57.0000	TOTAL OTHER COSTS	$ 1,085	$ 1,150	$ 1,550
	TOTAL OPERATING EXPENSES	**$ 554,888**	**$ 630,932**	**$ 608,667**
	OPERATING INCOME (LOSS)	**$ (1,810)**	**$ (17,389)**	**$ (41,667)**
	NON-OPERATING REVENUES			
	MISCELLANEOUS REVENUE			
37.9010	Misc. Income	$ 887	$ -	$ -
38.9030	Fleet Main.-Scrap	$ 884	$ -	$ -
39.1201	Transfer From General Fund	$ -	$ 75,000	$ -
39.2101	Sale of Assets	$ 667	$ -	$ -
38.0000	TOTAL MISCELLANEOUS	$ 1,551	$ 75,000	$ -
	TOTAL NON-OPERATING REVENUE	**$ 1,551**	**$ 75,000**	**$ -**
	NET INCOME	**$ (259)**	**$ 57,611**	**$ (41,667)**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (41,667.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 16,391.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary & wages payable	
Compensated absences payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Customer deposits	
Claims liability	
Net cash provided (used) by operating activities	$ (25,276.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
Operating transfers in (out)	
Transfer from Solid Waste Collection	$ 75,000.00
Transfer to General Fund	
Net cash provided (used) by noncapital financing activities	$ 75,000.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
ENG-FMD 6 Heavy Equipment Service Truck	$ (75,000.00)
ENG-FMD 25 upgrade Shop Lighting	$ (9,000.00)
ENG-FMD 26 Modifications to facility for CNG Vehicle Maint.	$ (75,000.00)
Proceeds from long-term borrowing	
Proceeds from leases	$ 75,000.00
Proceeds from sale of assets	
Principal payments on capital leases:	
Interest payments:	
Net cash used by capital and related financing activities	$ (84,000.00)

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM INVESTING ACTIVITIES	
Miscellaneous Revenue	
Interest received	
Sale of Assets	$ -
Sale of Scrap	$ -
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (34,276.00)

TAB 26

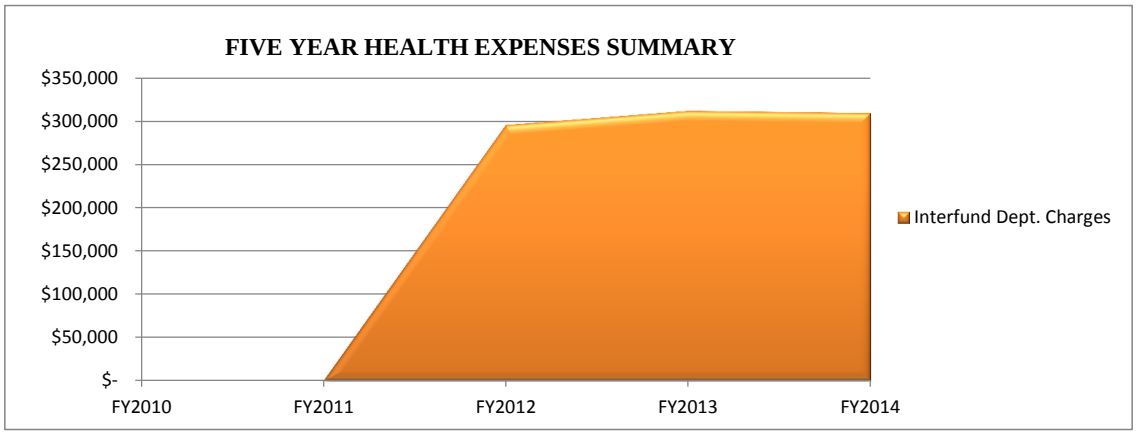
603 WORKER'S COMP FUND

FUND - 603 - WORKER'S COMPENSATION INSURANCE **DEPT - 1500**

Beginning in FY 2006, the City significantly changed its Workers' Compensation Insurance Program due to dramatically higher premiums. After comparing self-funding versus a higher deductible policy, the higher deductible was selected. The deductible per accident is now $50,000. Some of the savings from the lower premium is then set aside in this fund as a reserve to pay any deductibles.

EXPENSES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Interfund Dept. Charges	$ -	$ -	$ 295,781	$ 312,211	$ 309,639	-0.82%
Total Expenses	$ -	$ -	$ 295,781	$ 312,211	$ 309,639	-0.82%



FUND 603 - WORKERS' COMPENSATION FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
34.9204	Workers' Comp Premiums	$ 410,699	$ 325,325	$ 318,187
	TOTAL OPERATING REVENUES	**$ 410,699**	**$ 325,325**	**$ 318,187**
	OPERATING EXPENSES:			
55.2103	Workers' Comp Premiums (GMA)	$ 215,398	$ 232,211	$ 229,639
55.2202	Workers' Comp Claims	$ 80,383	$ 80,000	$ 80,000
	TOTAL OPERATING EXPENSES	**$ 295,781**	**$ 312,211**	**$ 309,639**
	OPERATING INCOME	**$ 114,918**	**$ 13,114**	**$ 8,548**
	NET INCOME	**$ 114,918**	**$ 13,114**	**$ 8,548**

TAB 27

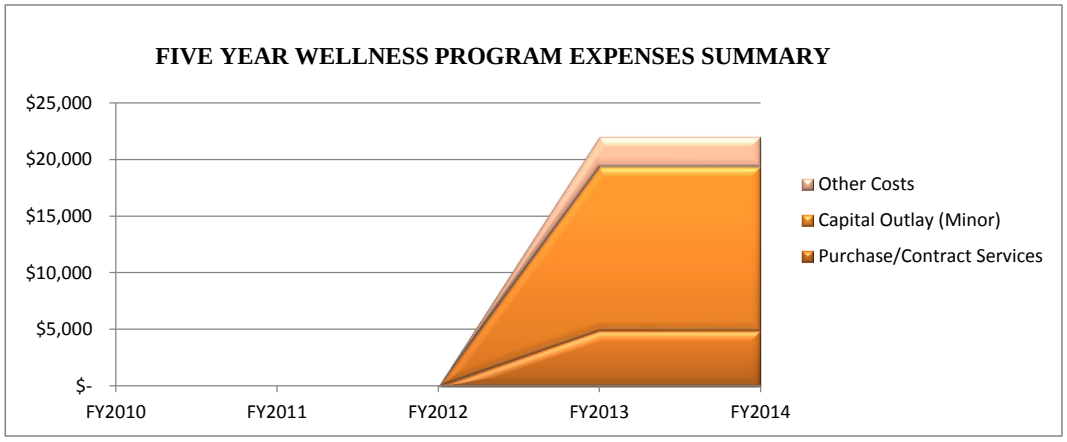
604 WELLNESS PROGRAM FUND

FUND - 604 - WELLNESS PROGRAM **DEPT - 1500**

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees, spouses, and retirees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the old Statesboro Police Department building.

EXPENSES SUMMARY

	Actual FY2010	Actual FY2011	Actual FY2012	Budgeted FY2013	Adopted FY2014	Percentage Increase
Purchase/Contract Services	$ -	$ -	$ -	$ 4,900	$ 4,900	0.00%
Capital Outlay (Minor)	$ -	$ -	$ -	$ 14,450	$ 14,450	0.00%
Other Costs	$ -	$ -	$ -	$ 2,650	$ 2,650	0.00%
Total Expenses	$ -	$ -	$ -	$ 22,000	$ 22,000	0.00%



FUND 604 - WELLNESS PROGRAM FUND **DEPT. - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2012 Actual	FY 2013 Budget	FY 2014 Adopted
	OPERATING REVENUES:			
34.9205	Wellness Dues	$ -	$ 22,000	$ 22,080
	TOTAL OPERATING REVENUES	**$ -**	**$ 22,000**	**$ 22,080**
	OPERATING EXPENSES:			
52	PURCHASE/CONTRACT SERVICES			
52.2201	Rep. and Maint. (Equipment)	$ -	$ 1,400	$ 1,400
52.2204	Rep. and Maint. (Bldgs/Grounds)	$ -	$ 3,500	$ 3,500
52.0000	TOTAL PURCHASED SERVICES	$ -	$ 4,900	$ 4,900
54	CAPITAL OUTLAY (MINOR)			
54.2501	Other Equipment	$ -	$ 14,450	$ 14,450
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 14,450	$ 14,450
57	OTHER COSTS			
57.3401	Miscellaneous Expenses	$ -	$ 2,650	$ 2,650
57.0000	TOTAL OTHER COSTS	**$ -**	**$ 2,650**	**$ 2,650**
	TOTAL OPERATING EXPENSES	**$ -**	**$ 22,000**	**$ 22,000**
	OPERATING INCOME	**$ -**	**$ -**	**$ 80**
	NET INCOME	**$ -**	**$ -**	**$ 80**

TAB 28

CAPITAL IMPROVEMENT PROGRAM

CAPITAL IMPROVEMENTS PROGRAM

Other than the annual operating budget, the preparation and adoption of a Capital Improvements Program (CIP) is one of the most important financial decisions which the City Council makes each year. The purposes of a CIP are to ascertain the community's capital improvement needs over the next six years; project revenue sources and expenditures; and serve as a planning tool in deciding how best to meet those needs within the financial capability of the City. **A capital improvement, for purposes of this program, has been defined as a fixed asset costing at least $5,000, and having a useful life of at least two years.** Therefore, this program will include numerous vehicles and equipment.

There are several major benefits resulting from a Capital Improvements Program:

1. It shows the public that objective analysis of existing and long-term needs has been applied.

2. It is increasingly demanded by federal and state agencies, and municipal bond rating agencies to prove that comprehensive planning and sound fiscal policies are in place.

3. It allows for the coordination in timing, location, and financing of interrelated, complex projects.

4. By projecting the financial commitment over a six-year period, it seeks to minimize the impact on local tax rates, fees, and charges, attempting to remove any spikes in these rates.

5. It provides realistic appraisals of future needs, and whether financial resources will be available to address them.

6. It provides a priority setting process including the public, Mayor and City Council, City management staff, and outside agencies receiving City funding.

7. It provides a plan of City improvements which might be linked with other public agencies' improvements (ie., the possibility of a community center on school grounds).

8. It provides sufficient lead time to develop detailed plans and specifications for projects, as well as applications for federal and state grants and other financing sources.

9. Finally, it forces the City to allocate its revenue sources adequately between both the Operating Budget and the Capital Budget. This requires a policy review to avoid deferring maintenance, equipment replacement, and needed capital projects.

The foremost consideration in any realistic long-range planning endeavor must be financial resources. Long-term improvements can be financed following either of two methods, or a combination thereof: "pay as you go" means you finance projects from existing operating funds, or Special Purpose Local Option Sales Taxes (SPLOST). This incurs no additional debt. "Pay as you use" means the City uses general obligation bonds, revenue bonds, capital outlay notes, GEFA loans, the GMA Equipment Lease Pool, or lease/purchase agreements to finance major improvements.

This section includes a summary sheet of all City capital projects and the funding sources. The project sheets include a department project number, a detailed description of the project with an explanation as to why this project is needed, the funding source(s), the year the project is proposed and the impact on the FY 2014 operating budget. Following the project sheets is a summary of projects by fiscal year for each fund.

Included in this CIP, are projects that are proposed to be funded with sources that need to be voted on by the citizens or voted on by Council. The first funding source is the proposed Transportation Special Purpose Local Option Sales Tax (T-SPLOST). The State of Georgia is divided into twelve regions. The citizens of each region will vote on a one-cent sales tax to invest in a specifically identified list of transportation improvements for their region. If passed, the T-SPLOST would generate revenues for transportation improvements for the next ten years. The second funding source is a proposed Stormwater Utility Fund. By creating this new utility through the implementation of Stormwater Utility fees, the City will be able to prepare for the forthcoming Environmental Protection Department regulations. These regulations include, but is not limited to, public education requirements, inventory of infrastructure and maintenance, illicit discharge detection, and strict erosion and sedimentation control.

The following abbreviations are used to distinguish the department:

CC	Code Compliance
CL	Clerks Department
CD	Community Development Department
ENG	Engineering Department
ENG-ADM	Public Works Administration Division
ENG-FM	Public Works Fleet Management Division
ENG-PRK	Public Works Parks and Trees Division
ENG-STS	Public Works Streets Division
ENG-SWC	Public Works Solid Waste Collection Division
ENG-SWD	Public Works Solid Waste Disposal Division
FIN	Finance Department
FD	Fire Department
IT	Information Technology Department
NGD	Natural Gas Department
PD	Police Department
SMC	Statesboro Municipal Court Department
WWD	Water/Wastewater Department

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
CC-3	Code Compliance Vehicles	$ 18,000	$ 18,000					$ 36,000
CD-3	Community Development Vehicle			$ 18,000				$ 18,000
ENG-2	Stormwater Phase II Regulations	$ 120,000	$ 50,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 770,000
ENG-5	Engineering Department Vehicles		$ 18,000		$ 18,000			$ 36,000
ENG-12/ T1	GIS Data Acquisition & Management Establishment	$ 10,000			$ 15,000			$ 25,000
ENG-18	Calibration of CH De-Humidifier and Chillers	$ 16,000	$ 15,000	$ 8,000	$ 10,000	$ 9,000	$ 10,000	$ 68,000
ENG-24	Decorative Entrance Signs to City						$ 28,000	$ 28,000
ENG-27/ T2	Resurface older drives at Eastside Cemetery						$ 75,000	$ 75,000
ENG-28/ T1	Street Striping/Street Signage	$ 50,000	$ 50,000	$ 50,000	$ 125,000	$ 125,000		$ 400,000
ENG-28/ T2	Street Striping/Street Signage						$ 125,000	$ 125,000
ENG-33/ T1	Intersection Improvements, US 301 S. at SR 67/Fair					$ 25,000		$ 25,000
ENG-33/ T2	Intersection Improvements, US 301 S. at SR 67/Fair						$ 200,000	$ 200,000
ENG-33/ T3	Intersection Improvements, US 301 S. at SR 67/Fair						$ 500,000	$ 500,000
ENG-34	Sidewalk Construction: Gentilly Road	$ 100,000						$ 100,000
ENG-36/ T1	Traffic Signal Installation			$ 110,000	$ 175,000			$ 285,000
ENG-37/ T2	Intersection Improvements, West Main at Johnson						$ 400,000	$ 400,000
ENG-40/ T1	Street Resurfacing Program	$ 200,000	$ 250,000	$ 250,000	$ 250,000	$ 330,000		$ 1,280,000
ENG-40/ T2	Street Resurfacing Program						$ 350,000	$ 350,000
ENG-41/ T1	New Downtown Public Parking Lot		$ 210,000					$ 210,000
ENG-44/ T1	Intersection Improvements, W. Grady St,College	$ 175,000	$ 300,000					$ 475,000
ENG-57/ T1	Subdivision Incentive Program Funding			$ 50,000				$ 50,000
ENG-57/ T2	Subdivision Incentive Program Funding						$ 50,000	$ 50,000
ENG-64/ T1	Proposed Sidewalk Along S. College St.				$ 35,000			$ 35,000
ENG-68/ T1	Construct sidewalk along E. Main & Lester Rd.		$ 325,000	$ 280,000				$ 605,000
ENG-69	Howard Lumber Ingress/Egress	$ 15,000						$ 15,000
ENG-77	Savannah Ave./Rehabilitation Resurfacing & Traffic	$ 40,000	$ 525,000					$ 565,000
ENG-80/ T1	Anderson St. Paving & Drainage Improvements			$ 100,000				$ 100,000
ENG-82	West Grady Culvert Headwall Construction	$ 35,000						$ 35,000
ENG-84/ T1	Intersection Improvements at Hwy 67& S. Zetterower			$ 75,000				$ 75,000
ENG-84/ T2	Intersection Improvements at Hwy 67& S. Zetterower					$ 1,000,000		$ 1,000,000
ENG-88/ T1	Brannen Street/Highway 80 Connector Road		$ 35,000					$ 35,000
ENG-88	Brannen Street/Highway 80 Connector Road			$ 220,000				$ 220,000
ENG-89	Eastside Cemetery Fence							Unfunded
ENG-92/ T1	West Main Streetscape				$ 60,000	$ 400,000	$ 500,000	$ 960,000
ENG-92/ T2	West Main Streetscape					$ 300,000		$ 300,000
ENG-94/ T1	General Drainage Improvements	$ 100,000		$ 100,000				$ 200,000
ENG-96/ T1	Corridor Traffic Studies		$ 25,000			$ 25,000		$ 50,000
ENG-98/ T1	Roadway Improvements at New Schools		$ 30,000	$ 125,000				$ 155,000
ENG-101/ T1	Installation of Traffic Calming Measures	$ 100,000	$ 50,000	$ 75,000				$ 225,000
ENG-102/ T1	Cawana Rd./Bypass Connector Road					$ 210,000		$ 210,000
ENG-106/ T2	Upgrade Post Top LED Street Lights E. Main St.					$ 30,000		$ 30,000
ENG-108/ T1	Rehabilitation of Mechanical Systems (City Hall/Arts	$ 250,000			$ 200,000			$ 450,000
ENG-109/ T1	Drainage Infrastructure Repairs S. College St.		$ 150,000	$ 150,000				$ 300,000
ENG-110/ T1	Rehabilitate W. Parrish St.				$ 375,000			$ 375,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
ENG-111/ T1	Construct Sidewalk along Gentilly Rd From E. Jones			$ 125,000				$ 125,000
ENG-112/ T1	Beasley Road Ditch Piping			$ 190,000				$ 190,000
ENG-FMD-5	Computer Upgrade: Diagnostics			$ 15,000			$ 15,000	$ 30,000
ENG-FMD-6	Heavy Equipment Service Truck	$ 75,000			$ 75,000			$ 150,000
ENG-FMD-9	Tire Changer and Equipment				$ 15,000			$ 15,000
ENG-FMD-12	Fleet Manager Truck Replacement					$ 22,000		$ 22,000
ENG-FMD-16	Air Compressor Replacement				$ 30,000			$ 30,000
ENG-FMD-17	4-Post Vehicle Lift						$ 29,000	$ 29,000
ENG-FMD-18	Koni Lifts			$ 60,000				$ 60,000
ENG-FMD-22	Overhead Crane		$ 60,000					$ 60,000
ENG-FMD-23	Tire Building				$ 50,000			$ 50,000
ENG-FMD-24	Light Duty Service Truck Replacement		$ 40,000			$ 40,000		$ 80,000
ENG-FMD-25	Upgrade Shop Lighting	$ 9,000						$ 9,000
ENG-FMD-26	Modifications to Facility for CNG Veh. Main	$ 75,000						$ 75,000
ENG-FMD-27	Wheel/Tire Balancer						$ 14,000	$ 14,000
ENG-FMD-28	Fleet Fueling Facility			$ 240,000				$ 240,000
ENG-FMD-29	Vehicle Shelter						$ 30,000	$ 30,000
ENG-PWA-2	Pickup Replacement				$ 24,000			$ 24,000
ENG-PWA-5	Storage Facility							Unfunded
ENG-PRK-1	Replace Commercial Mower (net with trade-in)		$ 9,500		$ 9,500		$ 9,500	$ 28,500
ENG-PRK-4	Crewcab Truck with Landscaping Body		$ 33,000					$ 33,000
ENG-PRK-11	Replace Pickup			$ 33,000				$ 33,000
ENG-PRK-13	Seasonal Decorations	$ 7,500		$ 7,500		$ 7,500		$ 22,500
ENG-PRK-18	Tree/Shrub Maintenance		$ 6,000	$ 6,000	$ 6,000	$ 6,000	$ 6,000	$ 30,000
ENG-PRK-19	Cemetery Improvements		$ 20,000					$ 20,000
ENG-PRK-21	Improvements to city park on Parker St @ W. Jones		$ 5,000					$ 5,000
ENG-PRK-22	Improvements to Edgewood Park			$ 25,000	$ 25,000			$ 50,000
ENG-PRK-23	McTell Trail Addition				$ 50,000			$ 50,000
ENG-STS-21/T1	Dumptruck			$ 140,000	$ 140,000			$ 280,000
ENG-STS-31/T1	Sidewalk Repairs	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
ENG-STS-37	Excavator				$ 225,000			$ 225,000
ENG-STS-44	Frontend Loader			$ 190,000				$ 190,000
ENG-STS-62	Replace Bushhog Mowers	$ 8,000				$ 9,000		$ 17,000
ENG-STS-64	Replace Commercial Mowers (net with trade-in)	$ 15,000		$ 15,000		$ 15,000		$ 45,000
ENG-STS-73/ T1	Street Sweeper		$ 195,000				$ 115,000	$ 310,000
ENG-STS-74	Truck Replacement		$ 38,000		40000	40000		$ 118,000
ENG-STS-80	Replace Existing Trucks	$ 33,000		$ 33,000		$ 33,000		$ 99,000
ENG-STS-87	Renovations to Facilities	$ 10,000						$ 10,000
ENG-STS-89	Dirt Pit							Unfunded
ENG-STS-92	Tree Maintenance	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 30,000
ENG-STS-94	Replace Road Tractor/Transfer Truck		$ 120,000					$ 120,000
ENG-STS-95/ T1	Replace Low Boy Equipment Trailer		$ 65,000					$ 65,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
ENG-STS-97	Drainage Improvements				$ 55,000			$ 55,000
ENG-STS-98	Superintendent Pickup Truck			$ 26,000				$ 26,000
ENG-STS-99	Gradall			$ 325,000				$ 325,000
ENG-STS-100	Sidearm 3 point hitch		$ 20,000					$ 20,000
ENG-STS-101	Shelters					$ 70,000	$ 70,000	$ 140,000
ENG-STS-102	Vac Truck					$ 300,000		$ 300,000
ENG-STS-103	Backhoe						$ 185,000	$ 185,000
ENG-STS-104	Hydro Seeder		$ 25,000					$ 25,000
ENG-STS-105	Bucket Truck Replacement					$ 125,000		$ 125,000
ENG-STS-106	Motorola Handheld Radios	$ 25,000						$ 25,000
FD-7	Fire Stations	$ 750,000		$ 750,000				$ 1,500,000
FD-31	1993 Tactical Support Truck Replacement					$ 500,000		$ 500,000
FD-32	Replacement Pickup			$ 40,000				$ 40,000
FD-50	Inspector Pickup Trucks			$ 40,000				$ 40,000
FD-61	Air Compressor Replacement			$ 50,000				$ 50,000
FD-62	Public Safety Training Center	$ 30,000						$ 30,000
FD-64	Personal Protective Clothing	$ 40,000						$ 40,000
FD-67	Storage Shelter		$ 65,000					$ 65,000
FD-69	FD Facility Upgrades						$ 81,000	$ 81,000
FD-70	Training Tower Relocation	$ 37,000						$ 37,000
FD-71	SCBA Replacement and Purchase	$ 15,000		$ 65,000	$ 65,000	$ 65,000		$ 210,000
FD-72	PASS Devices	$ 10,000						$ 10,000
FD-73	New Engine and Platform Aerial Apparatus	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 1,249,998
IT-1	Car		$ 20,000					$ 20,000
IT-2	Dell Server	$ 25,000						$ 25,000
NGD-2	HWY 301 North River Crossing	$ 50,000	$ 988,500					$ 1,038,500
NGD-11	Gas System Expansion	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
NGD-30	Crew Truck & Air Compressor, Gen., Welder		$ 85,000					$ 85,000
NGD-37	1/2-Ton Pickup Truck	$ 18,000						$ 18,000
NGD-38	F-450 Service Truck Replacement	$ 38,500						$ 38,500
NGD-44	System Expansion 301 S & I-16(Loan/County)	$ 250,000	$ 500,000					$ 750,000
NGD-46	Vacuum Excavator	$ 55,000						$ 55,000
NGD-48	Heavy Duty Trencher			$ 115,000				$ 115,000
NGD-52	1/2 Ton Pickup Truck				$ 18,000			$ 18,000
NGD-54	F250 Truck Replacement					$ 24,000		$ 24,000
NGD-55	Air Compressor			$ 15,000				$ 15,000
NGD-57	Backhoe					$ 75,000		$ 75,000
NGD-58	CNG Station				$ 900,000			$ 900,000
NGD-60	Automated Meter Reading System	$ 339,250	$ 339,250					$ 678,500
NGD-61	Small Trencher						$ 30,000	$ 30,000
NGD-62	Compact Backhoe						$ 48,000	$ 48,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
PD-1	Police Vehicles and Conversions	$ 350,000	$ 150,000					$ 500,000
	Police Vehicles and Conversions		$ 200,000	$ 350,000	$ 350,000	$ 250,000	$ 250,000	$ 1,400,000
PD-15	Bullet Proof Vests					$ 13,440		$ 13,440
PD-17	Live Fire Training Complex			$ 65,000				$ 65,000
PD-19	Records Management System		$ 285,000					$ 285,000
PD-20	Duty Weapons Upgrade		$ 15,000					$ 15,000
PD-21	Electronic License Plate Reader	$ 20,000	$ 20,000					$ 40,000
PD-22	Bullet Proof Vests for Patrol Officers	$ 20,000						$ 20,000
SMC-1	Municipal Court Building		$ 1,000,000					$ 1,000,000
SWC-1	Knuckleboom Loader with body		$ 170,000				$ 180,000	$ 350,000
SWC-4	Front Loading Commercial Dumpsters	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 180,000
SWC-5	Polycarts	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
SWC-8/ T1	Automated Residential Garbage Trucks			$ 295,000	$ 295,000			$ 590,000
SWC-9	Commercial Garbage Trucks	$ 550,000			$ 270,000			$ 820,000
SWC-10	Pickup	$ 22,000		$ 22,000		$ 22,000		$ 66,000
SWC-14	Activity Recorder	$ 20,000						$ 20,000
SWC-15	Automated Recycling Truck					$ 295,000	$ 295,000	$ 590,000
SWC-16	Recycling Polycarts					$ 350,000	.	$ 350,000
SWC-17	Extend Existing Shelter		$ 75,000					$ 75,000
SWD-7	Dozer			$ 240,000				$ 240,000
SWD-11	Solid Waste Loader	$ 175,000	$ 150,000			$ 175,000		$ 500,000
SWD-15	Industrial Riding Mower	$ 10,000						$ 10,000
SWD-16	Pickup truck Replacement	$ 20,000						$ 20,000
SWD-22	Expansion and Renovation of the					$ 550,000	$ 550,000	$ 1,100,000
SWD-31	Transfer Station Repairs		$ 20,000					$ 20,000
SWD-32	Dumptruck	$ 135,000						$ 135,000
SWD-34	Yard Jockey				$ 50,000			$ 50,000
SWD-35	Utility Vehicle Replacement	$ 8,500						$ 8,500
SWD-36	6Ft Bush Hog Mower		$ 10,000					$ 10,000
SWD-38	Mulcher		$ 25,000					$ 25,000
SWD-39	Generator		$ 25,000					$ 25,000
SWD-40	Small Tractor		$ 25,000					$ 25,000
SWD-41	5000 PSI Pressure Washer	$ 10,000						$ 10,000
SWD-42	Steel Frame Shelter	$ 10,000						$ 10,000
SWD-43	Scale Maintenance	$ 7,000						$ 7,000
WWD-14/ T1	Water and Sewer Rehab	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
WWD-14-F/ T1	West Jones/Denmark Street Sewer Rehab			$ 650,000				$ 650,000
WWD-14-H/ T1	Phase II Streetscape Rehab				$ 1,000,000			$ 1,000,000
WWD-14-I/ T1	Savannah Ave. Replacement Water & Sewer		$ 1,000,000					$ 1,000,000
WWD-14-K/ T1	Upgrade Sewer from Proctor Street to E. Parrish				$ 400,000			$ 400,000
WWD-14-L/ T1	Upgrade Sewer from N. Edgewood Dr. to WWTP	$ 200,000						$ 200,000
WWD-14-M/ T2	Upgrade Sewer from Chandler Rd to Players Club						$ 300,000	$ 300,000

SUMMARY OF PROJECTS BY FISCAL YEAR

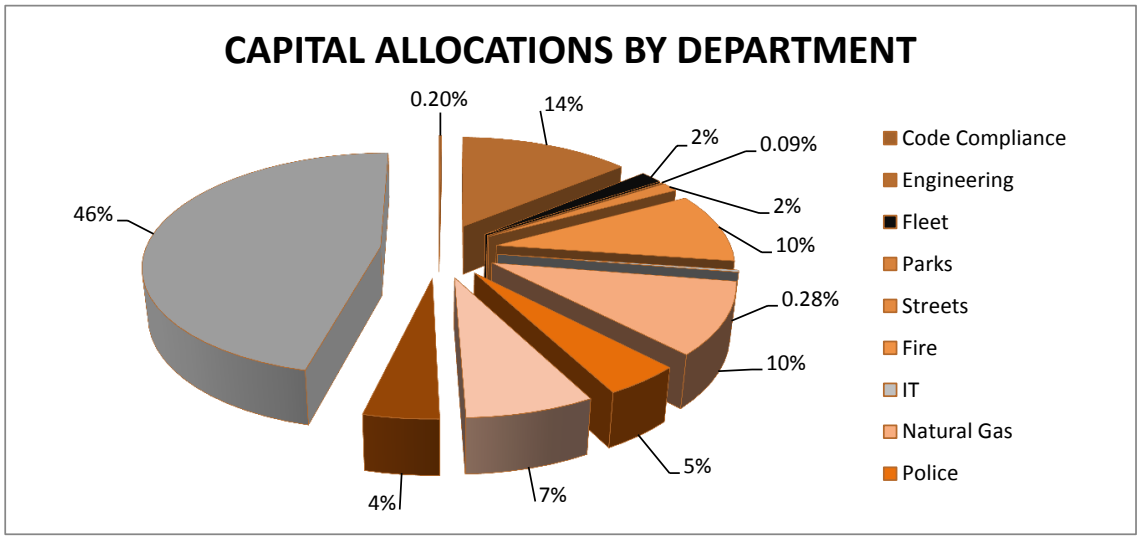
Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
WWD-16	301 N Water Tank			$ 1,500,000				$ 1,500,000
WWD-20	US 301 N Widening Relocation						$ 6,000,000	$ 6,000,000
WWD-32/ T1	Extension of Water & Sewer to Unserved Areas	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,200,000
WWD-32-B/ T1	Foxlake SD Sewer Extension							Unfunded
WWD-32-C/ T1	Oakcrest Subdivision Sewer Extensions							Unfunded
WWD-32-E/ T1	Ramblewood Subdivision Sewer Extensions							Unfunded
WWD-32-F/ T1	Cawana/Burkhaler Road Area W/S Extensions	$ 650,000						$ 650,000
WWD-37	Retrofit Pump Stations with Generators	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 240,000
WWD-38	Change out to Touch-Read Meters	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
WWD-49	Replace the Concrete Truck	$ 50,000						$ 50,000
WWD-60	Replace 1998 I & I Cube Van		$ 175,000					$ 175,000
WWD-65	Phase II Paving at WWTP		$ 80,000					$ 80,000
WWD-66	Remote Septage Discharge Station	$ 100,000						$ 100,000
WWD-74	Replace 1/2 Ton Truck		$ 20,000					$ 20,000
WWD-76	Replace Backhoe		$ 100,000					$ 100,000
WWD-77	Replace Rodder Truck		$ 275,000					$ 275,000
WWD-80	Upgrade 2 LS to Multi-Trode	$ 36,000						$ 36,000
WWD-88	Replace X-Mark Mower	$ 10,000						$ 10,000
WWD-89	Replace 30' Aluminum Sludge Trailer			$ 50,000				$ 50,000
WWD-94	Replace Tractor Mower	$ 10,000						$ 10,000
WWD-96	Replace F-350 Truck			$ 35,000				$ 35,000
WWD-97	Replace F-150 Extended Cab Truck		$ 25,000					$ 25,000
WWD-98	Replace F-350 Utility Truck			$ 35,000				$ 35,000
WWD-99	Replace 2005 F-450 Utility Truck			$ 38,000				$ 38,000
WWD-100	Replace 2006 F-150 Extended Cab Truck			$ 25,000				$ 25,000
WWD-101	Replace 2006 F-150 Truck			$ 20,000				$ 20,000
WWD-102	Replace 2003 F-450 Utility Truck		$ 38,000					$ 38,000
WWD-108/ T1	Water and Sewer To Hwy 301 S. & I-16		$ 2,000,000	$ 2,000,000				$ 4,000,000
WWD-111	Install New Well			$ 1,300,000				$ 1,300,000
WWD-112	Upgrade Meters to Flex Net	$ 1,250,000						$ 1,250,000
WWD-113	Extensions of Reclaimed Water System		$ 850,000	$ 850,000				$ 1,700,000
WWD-114	New One-Ton Utility Truck	$ 35,000						$ 35,000
WWD-116	Upgrade SCADA Computers	$ 14,000						$ 14,000
WWD-117	Sludge Drying Equipment and Building				$ 1,750,000			Unfunded
WWD-120	Root Cutter	$ 15,000						$ 15,000
WWD-121	Godwin Dri-Prime Model CD150 pumpend	$ 18,000						$ 18,000
WWD-122	Rehab Concrete Basin	$ 1,000,000						$ 1,000,000
WWD-123	Pump Station Mag Meters	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 180,000
WWD-124	Replace Chemical Scales	$ 20,000	$ 20,000	$ 20,000				$ 60,000
WWD-125	Digital Recorder for wells	$ 30,000						$ 30,000
WWD-126	Upgrade SCADA to cellular	$ 200,000						$ 200,000
	Total Uses of Cash	$ 8,993,083	$ 12,291,583	$ 12,614,833	$ 8,108,833	$ 6,444,273	$ 11,448,833	$ 58,151,438
	Sources of Cash							
	Operating Income	$ 1,642,250	$ 1,323,000	$ 560,000	$ 553,000	$ 841,000	$ 1,037,000	$ 5,956,250

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
	ATC Fees for WWTP							$ -
	2007 SPLOST Proceeds	$ 2,860,000	$ 693,000	$ 18,000				$ 3,571,000
	2013 SPLOST Proceeds	$ 2,475,000	$ 9,142,750	$ 9,160,000	$ 6,655,000	$ 2,900,000	$ 3,096,000	$ 33,428,750
	Proposed Stormwater Utility		$ 50,000	$ 665,000	$ 470,000	$ 560,000	$ 265,000	$ 2,010,000
	General Fund Capital Improvements Program	$ 86,500	$ 98,500	$ 106,500	$ 97,500	$ 64,940	$ 128,500	$ 582,440
	Contributed Capital: GDOT/GSU					$ 1,300,000	$ 6,500,000	$ 7,800,000
	Contributed Capital: DABC			$ 1,500,000				$ 1,500,000
	Contributed Capital: Private			$ 220,000	$ -			$ 220,000
	Revenue Bond Proceeds							
	Loan Proceeds	$ 250,000	$ 500,000					$ 750,000
	GEFA Proceeds	$ 1,200,000						$ 1,200,000
	GMA Lease Pool	$ 133,000	$ 276,000	$ 152,000	$ 75,000	$ 220,000	$ 214,000	$ 1,070,000
	Grant			$ 25,000	$ 50,000			$ 75,000
	Transfer	$ 75,000				$ 350,000		$ 425,000
	Total Sources of Cash	**$ 8,721,750**	**$ 12,083,250**	**$ 12,406,500**	**$ 7,900,500**	**$ 6,235,940**	**$ 11,240,500**	$ 58,588,440
	Increase (decrease) in Cash	**$ 271,333**	**$ 208,333**	**$ 208,333**	**$ 208,333**	**$ 208,333**	**$ 208,333**	$ 1,312,998

CAPITAL ALLOCATIONS
FY 2014

	Adopted FY2014	Percentage by Department
Code Compliance	$ 18,000	0.20%
Engineering	$ 1,211,000	13.79%
Fleet	$ 159,000	1.81%
Parks	$ 7,500	0.09%
Streets	$ 116,000	1.32%
Fire	$ 882,000	10.04%
IT	$ 25,000	0.28%
Natural Gas	$ 900,750	10.25%
Police	$ 390,000	4.44%
Solid Waste Collection	$ 642,000	7.31%
Solid Waste Disposal	$ 375,500	4.27%
Water/Sewer/WWTP	$ 4,058,000	46.19%
Total Expenditures	**$ 8,784,750**	100.00%



Project CC-3 Code Compliance Vehicles

Description
Purchase of two vehicles for code compliance officers. Two at $18,000 each.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 18,000	$ 18,000					**$ 36,000**
Total	**$ 18,000**	**$ 18,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 36,000**

Impact on FY 2014 Operating Budget
Savings on parts and labor for aging and deteriorating vehicles currently in operation. Can surplus existing two cars.

Project CD-3 Community Development Vehicle

Description
Purchase of one vehicle for community development.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST			$ 18,000				**$ 18,000**
Total	**$ -**	**$ -**	**$ 18,000**	**$ -**	**$ -**	**$ -**	**$ 18,000**

Impact on FY 2014 Operating Budget
Savings on parts and labor for aging and deteriorating vehicle currently in operation. Can surplus existing truck

Project ENG-2 Stormwater Phase II Regulation Compliance

Description
Development of new Stormwater Program to prepare for forthcoming EPD regulations. The new stormwater regulations require compliance in six (6) mandated areas according to EPA and EPD. The City of Statesboro is fortunate to have been excluded from the EPD's initial section of Georgia cities. However, the City Engineering Department has been informed by State officials and related professionals that compliance requirements are pending. Prompt installation of some key components will be crucial to the success of our Stormwater Program. In FY 2013 we retained the services of a qualified consultant to assist the City with setting up its Stormwater Program. In FY 2014, the consultant will continue to help the City establish time lines, identify stormwater needs, determine EPD requirements and program funding alternatives including the possible implementation of a stormwater utility fee. Funding will continue to update maps and billing.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 120,000						**$ 120,000**
Stormwater Ut. Fund		$ 50,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	**$ 650,000**
Total	**$ 120,000**	**$ 50,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 770,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-5 Engineering Department Vehicles

Description
Purchase full size pickup trucks for Building Official and Building Inspector. The Building Official's current vehicle is a 2002 and is beginning to experience a need for significant maintenance. As expected, this vehicle accumulates a lot of mileage based on the job responsibilities of the Building Official. The Building Inspector's vehicle is the same age and same basic condition.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP		$ 18,000	$ 18,000				**$ 36,000**
Total	**$ -**	**$ 18,000**	**$ 18,000**	**$ -**	**$ -**	**$ -**	**$ 36,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-12 GIS Data Acquisition & Management Establishment

Description
Acquire data used to build the City's GIS Database and install survey markers such as City Limit boundary monuments. As the City continues to grow its GIS database, it's necessary to obtain new information for the creation of layers. Further, the establishment of new City Limit Boundary Markers delineating recent annexations is imperative to avoid mistakes concerning zoning, issuing building permits, code enforcement, policing, etc., because the information distributed to the

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 10,000						**$ 10,000**
2013 SPLOST/T1				$ 15,000			**$ 15,000**
Total	**$ 10,000**	**$ -**	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-18 Engineering/Facility Maintenance

Description
Chiller engines have been upgraded to 100% status. The SEMCO dehumidifier and chillers will need calibration and yearly maintenance to perform properly. Proper yearly maintenance will keep chillers and de-humidifier running smoothly. Every other year "historically" requires more cost due to parts and labor requirements.

Note: Budget shown reduces after FY 2016 with expected upgrades to City Hall's HVAC and De-Humidification Systems

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP	$ 16,000	$ 15,000	$ 8,000	$ 10,000	$ 9,000	$ 10,000	**$ 68,000**
Total	**$ 16,000**	**$ 15,000**	**$ 8,000**	**$ 10,000**	**$ 9,000**	**$ 10,000**	**$ 68,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-24 Decorative Entrance Signs to City

Description
Construct brick sign near the City Limits along Highway 67 South. This sign will serve as "Entrance" sign to the City of Statesboro. The Chamber of Commerce, the City of Statesboro, and Bulloch County have all agreed that a standardized entrance sign design is needed for each municipality and Bulloch County. This is designed to present a coordinated approach to the entrance signage.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP				$ 28,000			**$ 28,000**
Total	**$ -**	**$ -**	**$ -**	**$ 28,000**	**$ -**	**$ -**	**$ 28,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-27 Resurface older drives at Eastside Cemetery

Description
Resurface older drives at cemetery. Many drives at Eastside Cemetery have never been resurfaced. As a result, they are deteriorating and are beginning to need resurfacing.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T2						$ 75,000	**$ 75,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**	**$ 75,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-28 Street Striping/Street Signage

Description
Improve Pavement & Street Markings and Signage throughout the City. This work is needed to bring existing pavement and street markings up to date or place new, necessary pavement markings and signage. A contract should be let each year funds are proposed to perform related work to ensure all streets are sufficiently marked. In addition, upcoming FHWA regulations are requiring that communities develop a formal sign replacement program to ensure that all signage within their jurisdiction meets or exceeds retro-reflectivity standards. This will require that we replace many signs within the City.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 50,000						**$ 50,000**
2013 SPLOST/T1		$ 50,000	$ 50,000	$ 125,000	$ 125,000		**$ 350,000**
2013 SPLOST/T2						$ 125,000	**$ 125,000**
Total	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 125,000**	**$ 125,000**	**$ 125,000**	**$ 525,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-33 Intersection Improvement, US 301 S. at S.R. 67 / Fair Rd.

Description

Improvements to the intersection may include geometric modifications and a traffic signal installation. This intersection has been identified as one of the City's highest accident locations due to its current alignment, heavy volume of traffic and confluence with an active railroad track. Re-aligning this intersection and installing a traffic signal would improve its safety significantly. This general area is also the potential location for a East-West connector road.
Note: This is a GDOT intersection.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1					$ 25,000		**$ 25,000**
2013 SPLOST/T2						$ 200,000	**$ 200,000**
GDOT						$ 500,000	**$ 500,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**	**$ 700,000**	**$ 725,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-34 Sidewalk Construction, Gentilly Road

Description

Construct 5' wide sidewalk along the easterly side of Gentilly Road from Fair Road to East Jones Avenue. An increase in pedestrian traffic through this section warrants a sidewalk for safety reasons. This will encourage safe conveyance of pedestrian traffic along this corridor which connects GSU to the vicinity of the Statesboro Mall. This sidewalk would also provide a safe pedestrian link from Fair Road to the Parks and Rec Dept's S&S Greenway. Most of this project took place in FY 2013. The FY 2014 funding allows the project to be completed after "major" right-of-way acquistion and utility

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 100,000						**$ 100,000**
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-36 Traffic Signal Installation/Timing or Camera Installations

Description

The installation of new traffic signals. Two (2) potential locations include SR67/Brampton Ave. and East Main/Zetterower Ave. Several unsignalized intersections in the City may soon warrant signalization. Several streets also require frequent retiming or coordination of signals. In addition, with the number of traffic signals we now must maintain, we are looking at replacing the typical induction type loops for noting vehicle presence with new camera systems.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 110,000	$ 175,000			**$ 285,000**
Total	**$ -**	**$ -**	**$ 110,000**	**$ 175,000**	**$ -**	**$ -**	**$ 285,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-37 Intersection Improvements, West Main at Johnson Street

Description

Reconfigure the intersection at W. Main St. and Johnson St. Phase I of this concept only includes purchasing property. Phase II will be construction. West Main St. intersects Johnson St. and MLK at skewed angles. This causes sight distance problems. The proposed improvement will realign Johnson St. and MLK to intersect West Main at better angles.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T2						$ 400,000	**$ 400,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ 400,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-40 Street Resurfacing Program

Description

Excluding the State and Federal highways within the City limits, all other streets are the sole responsibility of the City to maintain. It is especially important for the City to appropriate adequate funding for resurfacing since GDOT has elimated the Local Assistance for Roads Program (LARP). Most GDOT funding is now rolled into one State Aid Program known as LMIG. There are approximately 141 miles of streets and highways within the City limits. Of those, approximately 20 are State or Federal highways, which the Georgia Department of Transportation is responsible for maintaining. The other approximately 121 miles are solely the responsibility of the City. This funding should be in the Capital Improvement Program annually in order to provide a consistent source (along with LMIG funds) to resurface local roads as needed. It would also be used to mill down some streets before resurfacing, where additional asphalt would raise the road too high for the existing curb and gutter. Performing resurfacing, when needed, extends the service life of our streets, and helps prevent the need for major repairs later which saves a significant amount of money in the long run.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 200,000						**$ 200,000**
2013 SPLOST/T1		$ 250,000	$ 250,000	$ 250,000	$ 330,000		**$ 1,080,000**
2013 SPLOST/T2						$ 350,000	**$ 350,000**
Total	**$ 200,000**	**$ 250,000**	**$ 250,000**	**$ 250,000**	**$ 330,000**	**$ 350,000**	**$ 1,630,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-41 New Downtown Public Parking Lot

Description

Purchase property in the vicinity of City Hall, possibly along Vine St., and construct new public parking lot (approx. 25 spaces). Due to the recent opening of the GSU E-Zone, new restaurants, and the expansion of City offices in the E. Main St./Vine St. area, additional public parking spaces are needed. For several years the City attempted to purchase property between E. Main St. and Courtland St. for this purpose, but was unsuccessful in acquiring property.

Note: costs below don't include building purchases or shelter construction for special events.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1		$ 210,000					**$ 210,000**
Total	**$ -**	**$ 210,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 210,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-44 **Intersection Improvements @ W. Grady St. & S. College St. and W. Main St. & College St.**

Description

Improve intersections and provide a proper through and turn lane width. Improve the turn radii on all corners, relocate utility poles and construct proper handicapped accessible ramps. Upgrade existing traffic signals including mast arm poles. (The costs allocations below do not include major R/W acquisitions should this be necessary). Presently, large vehicles and emergency vehicles have difficulty making the turns at these two (2) intersections because of the short turning radii and the close proximity of the utility poles. Some of the corners do not have handicapped accessible ramps and those that have them do not meet ADA standards. These intersections are very close to a Fire Station, an EMS station and the Police station, so adequate turn movements are critical. Providing adequate lane width for all the thru and turn lanes at these intersections will be required under this project. Upgrading the existing traffic signals will also be required.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 175,000						**$ 175,000**
2013 SPLOST/T1		$ 300,000					**$ 300,000**
Total	**$ 175,000**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 475,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-57 **Subdivision Incentive Program Funding**

Description

Funding of Reimbursements for Curb/Gutter, Sidewalk and Engineering Services. Funding needs to be committed to cover this portion of the infrastructure program. This program has been instrumental in encouraging developers to build subdivisions within the city limits of Statesboro.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 50,000				**$ 50,000**
2013 SPLOST/T2						$ 50,000	**$ 50,000**
Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-64 Proposed Sidewalk Along South College Street

Description

Construct sidewalk along South College St. First Phase between West Jones Ave. and Mikell St. Request to construct the referenced sidewalk on the west side of South College St. between Mikell St. and West Jones Ave. came from a citizen who is the owner of four out of the five properties at the referenced side of the street. The sidewalk is warranted based on an existing path of foot traffic on the grass behind the back of the curb and observed amount of pedestrian traffic.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1				$ 35,000			**$ 35,000**
Total	**$ -**	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-68 Construct sidewalk along E. Main St. & Lester Rd. from Veterans Memorial Pkwy area, along Hwy 24 to Lester Rd., and to Hwy. 80

Description

This project consists of the installation of an 8' sidewalk along the southside of E. Main from Veterans Memorial Pkway area to Lester Rd and a 5' sidewalk along Lester Rd. from Hwy. 24 (E. Main) to Hwy. 80. This project also includes some drainage improvements, and installation of landscaping items to improve aesthetics in these areas. This extension will serve as a link between Statesboro High School and Mill Creek Park/Elementary School Area. The new High School will likely increase pedestrian traffic between these locations. With increased traffic volume, pedestrian safety would be compromised without the installation of these sidewalks. In addition to pedestrian safety, this project is designed to aesthetically enhance this area. The sidewalk would also benefit the residential areas along Lester Rd. and East Main. These features should, in turn, promote the use of pedestrian routes locally and encourage community health and wellness, while also providing a completed route from the High School to Mill Creek Park.

Note: This project might be "phased" if one complete section can be installed easier than another.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 280,000						**$ 280,000**
2013 SPLOST/T1			$ 325,000				**$ 325,000**
Total	**$ 280,000**	**$ -**	**$ 325,000**	**$ -**	**$ -**	**$ -**	**$ 605,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-69 Howard Lumber Ingress/Egress

Description

Project may include the installation of a traffic signal and/or other roadway improvements to more safely facilitate the ingress/egress of timber product trucks at Howard Lumber sawmill and/or commercial facility. The Howard Lumber Company is surrounded by mostly residential properties. The timber product trucks which go to and from the lumber yard must drive through residential and collector streets. The trucks sometimes make left turns at busy, uncontrolled intersections, causing safety concerns. Ingress/Egress improvements are needed in some form.

Note: Significantly reduced budget since if a traffic signal becomes warranted, it is covered under CIP ENG-36.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 15,000						**$ 15,000**
Total	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-77 Savannah Avenue /Rehabilitation Resurfacing and Traffic Calming

Description

Rehabilitate Savannah Avenue Roadway from E. Main Street to Gentilly Road. Note: Costs below do not include any utility upgrade costs. City utility costs to be covered elsewhere. The condition of Savannah Avenue is continuously deteriorating due to the nature of its construction. Savannah Avenue serves as a primary east-west connector. The volume of vehicle traffic on Savannah Avenue is very high, so this fact in conjuction with the speed of some vehicles makes the incorporation of traffic calming measures an important element of the proposed roadway rehabilitation. This will greatly enhance the pedestrian and bicyclists safety in this vibrant and historical neighborhood.

Note: Significant utility improvements must be made at the same time the roadway is improved.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 40,000	$ 525,000					**$ 565,000**
Total	**$ 40,000**	**$ 525,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 565,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-80 Anderson Street Paving and Drainage Improvements

Description

Anderson Street is approximately 400 LF of unpaved road with some residential properties. This work includes grading drainage, curb/gutter, base and paving, and miscellaneous. Design to be performed "in house". This is one of the last remaining known dirt roads in the City. Anderson Street is the only access-way for at least two (2) residential units. The City installed sanitary sewer to these units in FY 2011.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 100,000				**$ 100,000**
Total	**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-82 West Grady Street Culvert Headwall Construction

Description

Install headwall, wingwalls, and apron on north end of culverts. In 2007, the drainage structures at this location near Stonehaven Drive were replaced because their deficiencies were causing extensive damage to the roadway. Construction of the headwall on the northside of West Grady St. will complete the project and further stabilize the roadway at this critical drainage canal.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 35,000						**$ 35,000**
Total	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-84 **Intersection Improvements at Hwy. 67 (Fair Rd.) at South Zetterower/Tillman Road**

Description

An extensive study of this intersection this FY recommended retiming the signal. This was done by GDOT, and it seems to have provided satisfactory reductions of the vehicle queue lengths. The thoughts are that retiming the signal will suffice for now, but additional dual left-turn lanes as well as driveway access modifications, and incorporation of bike/pedestrian safety measures will be needed in the future. The discontinuation of Herty Dr. at Georgia Ave. and the closing of other GSU Campus Streets forces Georgia Southern related traffic to use Fair Rd., Tillman Rd., and Hwy. 301 South. This causes delays, congestion and a long queue for motorists turning left from Fair Rd. onto Tillman Rd. In addition, Zetterower Ave. has been experiencing a long queue for motorists turning left onto Fair Rd. In the future geometric and signal improvements will be needed at this intersection to improve its efficiency and capacity. In addition, it has become very clear that this intersection is an impediment to the bicyclist and pedestrian traffic in the area.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$75,000				**$ 75,000**
Grant/GDOT/GSU					$1,000,000		**$ 1,000,000**
Total	**$ -**	**$ -**	**$ 75,000**	**$ -**	**$1,000,000**	**$ -**	**$ 1,075,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-88 **Brannen Street/Highway 80 Connector Road**

Description

Provide alternate route from Brannen Street to Hwy 80 and Lowe's. Modify and extend existing driveway to Lowe's, from Hwy 80, to provide connection to Brannen Street. There is a significant amount of traffic using Bernard Lane, both north and southbound. This was confirmed by traffic counts done before restricting the northbound traffic from Brannen Street. Now that Bernard Lane is only an egress for traffic to Brannen St. the northbound traffic has to find other routes. Staff has proposed on alternate route that will use the existing driveway to Lowe's off of Hwy 80 and extend it to Brannen Street. This

Note: City has agreed to only fund the surveying, design and basic property conveyance process estimated to be approximately $35,000. Private sector funding the actual roadway construction.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1		$ 35,000					**$ 35,000**
Private Funding			$ 220,000				**$ 220,000**
Total	**$ -**	**$ 35,000**	**$ 220,000**	**$ -**	**$ -**	**$ -**	**$ 255,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-89 Eastside Cemetery Fence

Description

Install new 6' decorative fence around Eastside Cemetery property in 3 phases. New fence will provide for increased security and improve aesthetics. A rash of recent incidents in the cemetery and concerns presented by the public have indicated to staff that providing the most basic of security measures for the cemetery is critical. The fencing will be broken into three (3) They are as follows:

Phase I - Decorative fencing along Packinghouse Rd (black vinyl coated chain-link fence with brick columns)
Phase II - Decorative fencing along Turner Street and Hwy 80 (black painted decorative aluminum with brick columns)
Phase III - Security Fencing along non-frontage areas (black vinyl coated chain-link fence - no columns)

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP				$ 85,000	$ 50,000	$ 50,000	**$ 185,000**
Total	**$ -**	**$ -**	**$ -**	**$ 85,000**	**$ 50,000**	**$ 50,000**	**$ 185,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-92 West Main Streetscape

Description

Make roadway, intersection and sidewalk improvements on West Main St. between North/South Main St. and College St. Aesthetic theme to match East Main Streetscape Project. This would create an atmosphere which will encourage businesses to locate downtown. Phase I of the Streetscape Project involved upgrading East Main St. between North/South Main St. and Railroad St. West Main St. Streetscape will be Phase II.

Note: Cost estimate reduced since West Main/South College interection improvements have been made under separate project. This estimate does not include Water/Sewer Improvements.

Status: Survey and Environmental Compliance Completed.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GDOT/ T2					$ 300,000		**$ 300,000**
2013 SPLOST/T1				$ 60,000	$ 400,000	$ 500,000	**$ 960,000**
Total	**$ -**	**$ -**	**$ -**	**$ 60,000**	**$ 700,000**	**$ 500,000**	**$ 1,260,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-94 General Drainage Improvements

Description

Execute minor drainage improvements throughout town. Potential locations include: Rackley St. area, Turner St./Lafayette St./Thomas St./Gordon St., and Cone Crescent area. There are several areas in town that experience minor flooding and erosion due to runoff following heavy rainfall events. The installation of curb & gutter, concrete swales, inlets, and piping should help alleviate flooding problems.

Note: There is the possibility that the $100,000 appropriated for FY 2014 may be used as the City's contribution towards a CDBG drainage project in the Gordon St. area.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 100,000						**$ 100,000**
2013 SPLOST/T1			$ 100,000				**$ 100,000**
Total	**$ 100,000**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-96 Corridor Traffic Studies

Description

Perform a traffic study on corridors such as Chandler Rd., Brannen St., US 301 S., and Zetterower Ave. to identify solutions improving vehicle and pedestrian flow and safety. Alternatives such adaptive control may be explored.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1		$ 25,000			$ 25,000		**$ 50,000**
Total	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ 25,000**	**$ -**	**$ 50,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-98 **Construct Roadway Improvements near Schools, Campus or Similar Traffic Generators**

Description

Where warranted by a traffic study, widen pavement to install left turn lanes and/or deceleration lanes and improve nearby turn radii near constructed school(s), GSU Campus or similar traffic generators. The Bulloch County Board of Education has recently constructed three (3) new elementary schools and significantly increased the size of Statesboro High School. It is anticipated that roadway improvements such as radii improvements and the construction of turn lanes and decel/accel lanes will continue to be required at some of these schools as they begin nearing their design capacities, and around the GSU Campus as it continues to grow.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 30,000						**$ 30,000**
2013 SPLOST/T1			$ 125,000				**$ 125,000**
Total	**$ 30,000**	**$ -**	**$ 125,000**	**$ -**	**$ -**	**$ -**	**$ 155,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-101 **Installation of Traffic Calming Measures @ Various Locations**

Description

Initially three (3) locations have been identified as areas which can benefit significantly by installing traffic calming measures. The three (3) locations are Savannah Ave., Lanier Dr., and US 301 South. Other locations may be added while traffic calming at existing locations may be combined with other improvement projects in their respective areas. Significant increases in pedestrian and vehicular traffic in several areas of the City have resulted in potentially dangerous conflicts between the two modes of travel. Over the past several years we have primarily utilized signage and striping to regulate the speed of vehicles, however, in some cases, we are beginning to find that these measures alone have become ineffective. The results, have meant an increased danger to pedestrians. For this reason, we recommend the installation of more proactive, physical measures such as raised crossings, bulb-out islands, brighter striping, isles of refuge or similar.

Note: Two (2) pedestrian crossings were installed in FY 2013 on Lanier Dr. near the GSU Campus.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 100,000						**$ 100,000**
2013 SPLOST/T1		$ 50,000	$ 75,000				**$ 125,000**
Total	**$ 100,000**	**$ 50,000**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ 225,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-102 Cawana Rd./Bypass Connector Road

Description

Construct a connector road between Cawana Rd. and Veterans Memorial Pkwy near Bradford Place Subdivision. A new elementary school and the extension of water/sewer and gas mains along Cawana Rd. are expected to fuel significant growth along Cawana Road. Based on the anticipated volume of traffic, a connector road to the Bypass should be considered. Since the Bypass is a limited access road, the connector will be a right in/right out onto Bypass.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1					$ 210,000		**$ 210,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 210,000**	**$ -**	**$ 210,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-106 Upgrade Post Top LED Street Lights - E. Main Street

Description

This project will replace many of the single head lights with "dual" post top LED light fixtures. The recently installed single head, LED post top street lights installed on E. Main St. do not provide an adequate amount of area lighting. This project will replace the existing head post top lights with "dual" LED post top lights.

Note: Georgia Power has indicated that they may assist with this change over.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T2					$ 30,000		**$ 30,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ -**	**$ 30,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-108 Rehabilitation of Mechanical Systems (City Hall & Arts Center)

Description

Replacement or upgrade of the mechanical, electrical and thermostatic control systems at City Hall and Averitt Arts Center. The Jaeckel Hotel was renovated and converted to Statesboro's City Hall in 1996. Although the mechanical systems have functioned very well over the years, the upkeep/maintenance is continuing to get more and more expensive. In addition, some of the equipment is becoming obsolete, thus repairs are very expensive. Based on the age of these systems (16+ years), it is time to rehabilitate the systems in their entirety and include upgrades to the thermostatic control systems and lighting to improve the buildings overall energy efficiency. The Averitt Arts Center opened in 2004. The mechanical system has incurred significant repair costs over the past few years. Based on its history of problems, future repair or replacement is inevitable, thus money is being appropriated for FY 2017.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1	$ 250,000			$ 200,000			**$ 450,000**
Total	**$ 250,000**	**$ -**	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ 450,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-109 Drainage Infrastructure Repairs (S. College St. @ Railroad Tracks and Johnson St.)

Description

Replace/repair and possibly enlarge existing storm drain culverts at both locations. Tentatively scheduled Johnson St. repairs for FY 2014 and S. College St. for FY 2015. The existing storm drainage culverts located at S. College St./railroad tracks and Johnson St. (beside #240) are in dis-repair and require replacement and possibly enlargement. Also assuming a new stormwater utility will be in place to fund S. College St. project.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1		$ 150,000	$ 150,000				**$ 300,000**
Total	**$ -**	**$ 150,000**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-110 Rehabilitate W. Parrish St.

Description

Mill existing asphalt, smooth underlying concrete, repair concrete joints and then resurface entire length of roadway between Main St. and Hwy. 80 W. W. Parish St. was once a segment of the old Savannah Hwy., therefore it was built to GDOT standards with a thick cross-section consisting of thick concrete. At some point, this concrete was overlaid with asphalt which is now deteriorating. In addition, many of the construction joints have become misaligned vertically. Rehabilitation of the roadway is needed in order to decrease its roughness.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1				$ 375,000			**$ 375,000**
Total	**$ -**	**$ -**	**$ -**	**$ 375,000**	**$ -**	**$ -**	**$ 375,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-111 Construct Sidewalk along Gentilly Rd. from E. Jones Ave. to Savannah Ave.

Description

Construct sidewalk along Gentilly Rd. The sidewalk will connect a recently constructed sidewalk at E. Jones Ave. to Savannah Ave. The exact route has not yet been determined.

Note: Costs provided do not include Right of Way acquisition, if required.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 125,000				**$ 125,000**
Total	**$ -**	**$ -**	**$ 125,000**	**$ -**	**$ -**	**$ -**	**$ 125,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-112 Beasley Road Ditch Piping

Description

The ditch along the westerly side of Beasley Road between Moss Creek Subdivision and Deer Road is experiencing serious erosion. Piping the ditch will prevent future erosion and improve drainage in the area. In addition, piping the ditch will improve safety for the traveling public.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 190,000				**$ 190,000**
Total	**$ -**	**$ -**	**$ 190,000**	**$ -**	**$ -**	**$ -**	**$ 190,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-FMD-5 Computer/Diagnostics

Description
Update outdated electronic maintenance systems to maintain current electronic diagnostics, data and programming.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income			$ 15,000			$ 15,000	**$ 30,000**
Total	**$ -**	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ 15,000**	**$ 30,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-6 Heavy Equipment Service Truck

Description
Current truck was inadequately designed to perform all of the necessary responsibilities of the Fleet Maintenance field operations. New truck will be better equipped to respond to a larger variety of service calls. This will provide quicker response, improved service, safer and more efficient operations for Fleet personnel and reduce sublets.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool	$ 75,000			$ 75,000			**$ 150,000**
Total	**$ 75,000**	**$ -**	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs.

Project ENG-FMD-9 Tire Changer and Equipment

Description
Replace existing tire changer. This product will improve safety and expedite work.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income				$ 15,000			**$ 15,000**
Total	**$ -**	**$ -**	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-12 Fleet Manager Truck Replacement

Description
Replace 2000 model truck due to age and higher mileage. New truck will utilize a longer bed to carry larger parts and equipment. This truck is used to transport parts and equipment by the superintendent, parts clerk, and Fleet personnel when service trucks are unavailable.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool					$ 22,000		**$ 22,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 22,000**	**$ -**	**$ 22,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-16 Air Compressor

Description
Replace current units that are aging and undersized with a new heavy duty model. Current units runs constantly placing additional burden on units.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income					$ 30,000		**$ 30,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ -**	**$ 30,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-17 4-Post Vehicle Lift

Description
4 Post lift which is larger and longer than our current smalller unit for servicing and repairing more vehicles including the larger fleet vehicles.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool						$ 29,000	**$ 29,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 29,000**	**$ 29,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-18 Koni Lifts

Description
Purchase additional set of Koni Lifts to assist current lifts in service of large trucks including our fire trucks. This will give the shop a total of two sets of such lifts.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool			$ 60,000				**$ 60,000**
Total	**$ -**	**$ -**	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-22 Overhead Crane

Description
Install overhead crane in heavy equipment area to safely lift large parts and equipment. Use of an overhead crane will improve safety - mechanics currently use a forklift and man-power.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 60,000					**$ 60,000**
Total	**$ -**	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-23 Tire Building

Description
Replace shipping containers currently used to store tire with a climate controlled building to keep inventory of tires for Police, Fire and all other departments. This will increase shelf life and the safety of our customers using these tires.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income				$ 50,000			**$ 50,000**
Total	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-24 Light Duty Service Truck Replacement

Description
Maintain 12 year replacement cycle for light duty service trucks to remain reliable and help reduce downtime for other departments.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool		$ 40,000			$ 40,000		**$ 80,000**
Total	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ 80,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-25 Upgrade Shop Lighting

Description
Replace old, low wattage fixtures and add new fixtures where necessary to improve safety and working conditions for mechanics.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 9,000						**$ 9,000**
Total	**$ 9,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-26 Modifications to Facility for CNG Vehicle Maintenance

Description
Perform necessary improvements to shop facility to detect and evacuate natural gas vapors and prevent hazardous conditions.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
SWC Fund Transfer	$ 75,000						**$ 75,000**
Total	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-27 Wheel/Tire Balancer

Description
Replace existing wheel/tire balancer.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income						$ 14,000	**$ 14,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 14,000**	**$ 14,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-28 Fleet Fueling Facility

Description
Construct gasoline and diesel fueling facility for city fleet. This project will be coordinated with the CNG fueling station project by the Natural Gas Department.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST				$ 240,000			**$ 240,000**
Total	**$ -**	**$ -**	**$ -**	**$ 240,000**	**$ -**	**$ -**	**$ 240,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-FMD-29 Vehicle Shelter

Description
Provide sheltered storage of damaged vehicles (Police, Fire, etc) for parts or long-term maintenance.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income						$ 30,000	**$ 30,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ 30,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-PWA-2 Pickup Replacement

Description
Replacement of current 2006 PW administrator's vehicle which has reached or exceeded its recommended life cycle.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund			$ 24,000				**$ 24,000**
Total	**$ -**	**$ -**	**$ 24,000**	**$ -**	**$ -**	**$ -**	**$ 24,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-PWA-5 Storage Facility

Description
The current storage shelter is an old quonset hut that was formerly used as a paint shed and was retrofitted to use as a shelter to store city surplus furniture, city antiques, and various other city items and equipment. The shelter has holes in the roof and items stored inside have to be covered with tarps or strategically positioned. The new shelter will be insulated to provide a dry, secure, and climate-controlled environment for surplus items, shop supplies, etc.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund				$ 90,000			**$ 90,000**
Total	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ -**	**$ -**	**$ 90,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-PRK-1 Replace Commercial Mower

Description
Bi-annual replacement of riding mowers. Replacement is necessary due to excessive operating hours. Existing mowers may be sold and proceeds used towards purchase of new mower.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund		$ 9,500		$ 9,500		$ 9,500	**$ 28,500**
Total	**$ -**	**$ 9,500**	**$ -**	**$ 9,500**	**$ -**	**$ 9,500**	**$ 28,500**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-PRK-4 Crewcab Truck with Landscaping Body

Description
To replace heavy duty trucks used to transport mowing equipment and multiple personnel.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool		$ 33,000					**$ 33,000**
Total	**$ -**	**$ 33,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 33,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-PRK-11 Replace Pickup

Description
Replace 2001 truck with excessive operating hours and costly maintenance repairs.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool			$ 33,000				**$ 33,000**
Total	**$ -**	**$ -**	**$ 33,000**	**$ -**	**$ -**	**$ -**	**$ 33,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-PRK-13 Seasonal Decorations

Description
Replace older decorations and add additional decorations and banners as needed. Coordinating seasonal events with DSDA.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund	$ 7,500		$ 7,500		$ 7,500		**$ 22,500**
Total	**$ 7,500**	**$ -**	**$ 7,500**	**$ -**	**$ 7,500**	**$ -**	**$ 22,500**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs.

Project ENG-PRK-18 Tree/Shrub Maintenance

Description

Replacing dead trees and shrubs and installing new trees and shrubs along McTell Trail. Continuation of landscape architect's plan will provide continued enhancement of the trail. Provide additional trees and shrubs as needed to maintain other city properties, replace dead or diseased trees, and maintain compliance with "Tree City USA" requirements.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund		$ 6,000	$ 6,000	$ 6,000	$ 6,000	$ 6,000	**$ 30,000**
Total	**$ -**	**$ 6,000**	**$ 6,000**	**$ 6,000**	**$ 6,000**	**$ 6,000**	**$ 30,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-PRK-19 Cemetery Improvements

Description

Install irrigation throughout cemetery to provide water to trees, shrubs, and grass. This will allow us to plant a better quality grass, such as centipede or bermuda, to reduce maintenance time and expenses and improve the aesthetics of the trees and shrubs in the cemetery. Citizen complaints regarding the lack of grass and quality of the trees and shrubs in the cemetery has prompted us to address this issue.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund		$ 20,000					**$ 20,000**
Total	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-PRK-21 Improvements to city park on Parker St @ W. Jones Ave.

Description

Improvements at the city park on Parker Street and W. Jones Ave to include enhancements such as trees, shrubs, benches, picnic tables, and renovations to the parking area. This park has received very little attention in recent years.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund		$ 5,000					**$ 5,000**
Total	**$ -**	**$ 5,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-PRK-22 Improvements to Edgewood Park

Description

Improvements at Edgewood Park to include enhancements such as trees, shrubs, benches, tables, etc. and perform improvements to the parking area. This park is used frequently by both nearby residents and the public at large. Complaints by residents in the area regarding damage to park grounds by motorists have prompted staff to study ways to restrict vehicle traffic to open areas while improving the aesthetics. Adding 1600 lin ft walkway and shelter pavilion. Staff will explore possible grant opportunities.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund		$ 25,000	$ 25,000				**$ 50,000**
Total	**$ -**	**$ 25,000**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-PRK-23 McTell Trail Addition

Description

Acquire vacant lot adjacent to McTell Trail to protect trail, expand park area along trail, and provide parking area on trail for the public and special events. Acquisition of the vacant property helps protect the integrity of McTell Trail and will enhance the quality and use of the trail for the public. Staff will research grant opportunities if available.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Grant Funding			$ 50,000				**$ 50,000**
Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-STS-21 Dumptruck

Description

Replace old 1997 dumptrucks that have exceeded their useful life.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 140,000	$ 140,000			**$ 280,000**
Total	**$ -**	**$ -**	**$ 140,000**	**$ 140,000**	**$ -**	**$ -**	**$ 280,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget

Project ENG-STS-31 Sidewalk Repairs

Description
Repair and replace sidewalks, handicap ramps, driveway aprons, curbs, and trip hazards to meet ADA standards.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 20,000						**$ 20,000**
2013 SPLOST/T1		$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	**$ 100,000**
Total	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 120,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs.

Project ENG-STS-37 Excavator

Description
To replace existing 1995 CAT excavator.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Stormwater Utility				$ 225,000			**$ 225,000**
Total	**$ -**	**$ -**	**$ -**	**$ 225,000**	**$ -**	**$ -**	**$ 225,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-44 Frontend Loader

Description
To replace existing 1997 John Deere frontend loader.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Stormwater Utility			$ 190,000				**$ 190,000**
Total	**$ -**	**$ -**	**$ 190,000**	**$ -**	**$ -**	**$ -**	**$ 190,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-62 Replace Bushhog Mowers

Description
To replace current bushhog mowers that are not cost efficient to maintain.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund	$ 8,000				$ 9,000		**$ 17,000**
Total	**$ 8,000**	**$ -**	**$ -**		**$ 9,000**	**$ -**	**$ 17,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs.

Project ENG-STS-64 Replace Commerical Mowers (net with trade-in)

Description
To continue with 2 year rotation on all Street commercial mowers. The units undergo a lot of metal fatigue and need to be kept on a 2 year rotation.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund	$ 15,000		$ 15,000		$ 15,000		**$ 45,000**
Total	**$ 15,000**	**$ -**	**$ 15,000**	**$ -**	**$ 15,000**	**$ -**	**$ 45,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs.

Project ENG-STS-73 Street Sweeper

Description
To place regenerative air street sweeper complete truck on a 10 year rotation and body on a 5 year rotation due to heavy wear from daily use. FY 2019 - Sweeper body unit only

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1		$ 195,000					**$ 195,000**
Stormwater Utility						$ 115,000	**$ 115,000**
Total	**$ -**	**$ 195,000**	**$ -**	**$ -**	**$ -**	**$ 115,000**	**$ 310,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-74 Truck Replacement

Description
To replace existing heavy duty work trucks that are over 10 years of age with equipped service bodies.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Stormwater				$ 40,000	$ 40,000		**$ 80,000**
GMA Lease Pool		$ 38,000					**$ 38,000**
Total	**$ -**	**$ 38,000**	**$ -**	**$ 40,000**	**$ 40,000**	**$ -**	**$ 118,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-80 Replace Existing Trucks

Description
To replace heavy duty transport trucks that are over 10 years of age. These trucks are used to transport mowing equipment and multiple personnel.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool	$ 33,000		$ 33,000		$ 33,000		**$ 99,000**
Total	**$ 33,000**	**$ -**	**$ 33,000**	**$ -**	**$ 33,000**	**$ -**	**$ 99,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs.

Project ENG-STS-87 Renovations to Facilities

Description
To complete renovations to interior of Street Maintenance Supervisor crew building. Work began several years ago but is incomplete because of funding shortfalls.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund	$ 10,000						**$ 10,000**
Total	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-89 Dirt Pit

Description
To purchase property to be used as a borrow pit for the city. Ownership will ensure a guaranteed supply of materials. Current borrow pits utilized are nearing end of useful life. New pits are difficult to locate.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund						$ 90,000	**$ 90,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**		**$ 90,000**	**$ 90,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-92 Tree Maintenance & Removal

Description
To continue with tree maintenance including pruning, root removal and complete removal of trees within and adjacent to city rights of ways.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	**$ 30,000**
Total	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 30,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-94 Replace Road Tractor/Transfer Truck

Description
To replace 1993 road tractor used to haul equipment locally and long distance. Truck also provides long distance alternate transport for Police/Homeland Security message boards and Fire Dept training simulator trailer.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA lease Pool		$ 120,000					**$ 120,000**
Total	**$ -**	**$ 120,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 120,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-95 Replace Low Boy Equipment Trailer

Description
To replace 1986 low boy trailer with unknown mileage. Current trailer was GDOT surplus and does not comply with current state requirements. Anitquated wheels/tires are dangerous for operators and mechanics.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1		$ 65,000					**$ 65,000**
Total	**$ -**	**$ 65,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 65,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-97 Drainage Improvements

Description
To purchase property on canal at Brannen St and contruct passive detention area to replace inadequate drainage structures and pipes under East Brannen St and downstream.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Stormwater Utility				$ 55,000			**$ 55,000**
Total	**$ -**	**$ -**	**$ -**	**$ 55,000**	**$ -**	**$ -**	**$ 55,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-98 Superintendent Pickup Truck

Description
Replacement truck for Street and Park superintendent. Current vehicle will have high mileage and exceeded its useful life.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool			$ 26,000				**$ 26,000**
Total	**$ -**	**$ -**	**$ 26,000**	**$ -**	**$ -**	**$ -**	**$ 26,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-99 Gradall

Description
To replace existing 1994 CAT 214 ditching excavator. This equipment is very costly to maintain.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Stormwater Utility			$ 325,000				**$ 325,000**
Total	**$ -**	**$ -**	**$ 325,000**	**$ -**	**$ -**	**$ -**	**$ 325,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-100 Sidearm 3 point hitch

Description
Purchase side arm boom mower. Mower used to cut and maintain ditch bank along major drainage ways.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool		$ 20,000					**$ 20,000**
Total	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-101 Shelters

Description
New shelters in Street Division yard to cover equipment as per EPD regulations. Extension of existing street equipment shelters in 2017. New shelter for stormwater equipment in 2016.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund				$ 70,000			**$ 70,000**
Stormwater Utility			$ 70,000				**$ 70,000**
Total	**$ -**	**$ -**	**$ 70,000**	**$ 70,000**	**$ -**	**$ -**	**$ 140,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-102 Vac Truck

Description
Replace 1993 sewer vaccum truck. This truck is used to clean and maintain storm drainage infrastructure. Use of this truck is expected to increase with new storm water regulations.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Stormwater Utility					$ 300,000		**$ 300,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**	**$ -**	**$ 300,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-103 Backhoe

Description
Replace existing 2002 backhoe.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool						$ 185,000	**$ 185,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 185,000**	**$ 185,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-104 Hydro Seeder

Description
Purchase new hydro seeder. Used to spray disturbed areas to reduce erosion and increase both seed germination and grass coverage.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool		$ 25,000					**$ 25,000**
Total	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-105 Bucket Truck Replacement

Description
Replace 2005 Bucket Truck. This truck is used to maintain traffic signals, maintain overhead clearance above roadway travel lanes from tree limb intrusion, assist in clearing debris from roadway, install/remove pole decorations, etc.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool					$ 125,000		**$ 125,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 125,000**		**$ 125,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-STS-106 Motorola Handheld Radios

Description
Purchase five (5) new 700 MHz handheld Motorola Radios. Statesboro Police and Fire Department will be switching their operations from the 800 MHz radios to 700 MHz radios in the coming months. When this occurs Public Works Street Division supervisors will not be able to communicate with Statesboro Public Safety personnel. Communication at the supervisor level and higher with Public Safety is paramount during storms, traffic operations, and disaster response.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Lease Pool	$ 25,000						**$ 25,000**
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project FD-7 Fire Stations

Description
A fire station to protect the west side of Statesboro Fire District FY 2014. Over the last 10 years Statesboro has experienced rapid growth of both housing and businesses. In order to provide quality fire protection, consideration should be given to constructing fire stations in areas that will better disperse fire services through-out the areas of the City and Fire district.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST	$ 750,000						**$ 750,000**
Total	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 750,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-31 1993 Tactical Support Truck Replacement

Description
The new Tactical Support Unit will support on scene operations by providing scene lighting, mobile air supply, and carrying heavy duty extrication equipment. The lighting capability would also provide support to the police department and other law enforcement agencies during crime scene and vehicle crash reconstruction incidents. This unit will also provide for Mobile Command for all Public safety during extended or complex incidents.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST					$ 500,000		**$ 500,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ -**	**$ 500,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-32 Replacement Pickup

Description
The vehicle will replace a Ford Pick-up truck that is used as a Command Vehicle (Battalion 1).

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST			$ 40,000				**$ 40,000**
Total	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-50 Inspector Pickup Trucks

Description
The current vehicles has exceeded useful life. These vehicles will be replaced with 2 small pick-up trucks to allow for inspectors to carry out duties while being more cost efficient . Estimated cost includes equipment.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST			$ 40,000				**$ 40,000**
Total	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-61 Air Compressor Replacement

Description

Firefighter are required to utilize SCBA in dangerous environments which requires a breathing air compressor to fill the storage tanks for this equipment. The current compressor is approaching 20 years in age and is starting to show signs of major mechanical failure. In addition, air quality testing concerns are present.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST			$ 50,000				**$ 50,000**
Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project FD-62 Public Safety Training Center

Description

Construct basic firefighting training facilities at the Bulloch County Public Safety Training Facilities on 301 North examples of these facilities would include a burn building and tower. The department has out grown its current training facilities and is in need of a larger training area. Federal regulations has also made it more difficult for fire departments to conduct live fire evolutions which would be addressed in this project.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
SPLOST 07	$ 30,000						**$ 30,000**
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project FD-64 Personal Protective Clothing

Description

With the addition of Part time, volunteer and cross train program will require the purchase of Personal Protective Clothing in order for them to perform the required duties along with worn out gear replacement.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 40,000						**$ 40,000**
Total	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project FD-67 Storage Shelter

Description
Provide a secure place to store units and trailers out of the elements. This will greatly reduce maintenance cost due to exposure to the sun and inclement weather.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST		$ 65,000					**$ 65,000**
Total	**$ -**	**$ 65,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 65,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-69 FD Facility Upgrades

Description
The Fire Department buildings are in need of some upgrades and renovations to allow for the storage of equipment and vehicles. Many of the apparatus have water tanks the are required to be in climate control storage so that weathering will not freeze or damage equipment or water tanks. Also, these funds are being reserved for new construction of sub-stations that are scheduled in CIP FD-7.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST						$ 81,000	**$ 81,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 81,000**	**$ 81,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-70 FD Training Tower Relocation

Description
With the renovation of Station 1 on W. Grady street the FD training tower needs to be relocated to the PSTC on 301 north. The tower still serves as a very useful training tool and could be beneficial to other Public Safety Agencies in the new location.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 37,000						**$ 37,000**
Total	**$ 37,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 37,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-71 SCBA Replacement and Purchase

Description
Self-Contained Breathing Apparatus (SCBA) must be replaced after a period of time. Older SCBAs are more prone to malfunctions and higher maintenance cost. New standards and technology found in new SCBAs are also beneficial. Cost would replace approximately 10 SCBA units per year over a 3 year period.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 15,000						**$ 15,000**
2013 SPOLST			$ 65,000	$ 65,000	$ 65,000		**$ 195,000**
Total	**$ 15,000**	**$ -**	**$ 65,000**	**$ 65,000**	**$ 65,000**	**$ -**	**$ 210,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-72 PASS Devices

Description
Many of the current SCBA units that are in service do not have a PASS (Personal Alert Safety System) Device. These devices are required to be part of the SCBA unit. Most current SCBA have integrated PASS devices but individual units must be purchased for those units that do not currently have one or the current PASS needs to be replaced.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 10,000						**$ 10,000**
Total	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project FD-73 New Engine and Platform Aerial Apparatus

Description
The Fire Department acquired a new Fire Engine and Platform Aerial in FY 2013 to help meet the needs of a growing department. Both apparatus were purchased together so that a substantial savings could be gained. The purchase was made through GMA with the initial $250,000 coming from 2007 SPLOST. The remaining balance will be paid for out of 2013 SPOLST over the next 6 years. The total cost of the project is 1.5 million dollars.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 208,335	**$ 1,250,000**
Total	**$ 208,333**	**$ 208,333**	**$ 208,333**	**$ 208,333**	**$ 208,333**	**$ 208,335**	**$ 1,250,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project IT-1 Car

Description
Small to midsized hatchback to provide transportation for IT Tech Support.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund	$ 20,000						**$ 20,000**
Total	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project IT-2 Dell Server

Description
Network Storage

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund	$ 25,000						**$ 25,000**
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-2 HWY 301 North River Crossing

Description
This project replaces 4500' of 6" steel pipe with 4500' of 8" steel pipe at Ogeechee River crossing on Hwy 301 North due to corrosion on the existing pipe. This pipe is the sole source of supply for the City, and if it were to fail at this location, it would be extremely difficult to repair. It is recommended that we replace this section with a new main which would be directionally bore far below the river bottom to prevent exposure in the river channel and blocking boat traffic.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 50,000						**$ 50,000**
2013 SPLOST		$ 988,500					**$ 988,500**
Total	**$ 50,000**	**$ 988,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,038,500**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-11 System Expansion

Description

As part of our master plan and the goal of expanding our system into new areas each year, we are proposing two miles (15,000' of 4" pipe) of new main this year. Reinvesting a portion of the system revenues back into the system is a way of insuring the continued growth and health of our system.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	**$ 900,000**
Total	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 900,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project NGD-30 Crew Truck & Air Compressor, Gen., Welder

Description

This would be a Ford F-650 or equivalent, with club cab, 18' walk-in tool body, air compressor, generator and welder.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues			$ 85,000				**$ 85,000**
Total	**$ -**	**$ -**	**$ 85,000**	**$ -**	**$ -**	**$ -**	**$ 85,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project NGD-37 1/2 Ton Pick Up Truck

Description

1/2 Ton extra cab truck for on/off Service Truck to replace existing unit.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenue	$ 18,000						**$ 18,000**
Total	**$ 18,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 18,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project NGD-38 F450 Service Truck Replacement

Description
Routine replacement of an existing F-450 Truck with Tool Body.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenue	$ 38,500						**$ 38,500**
Total	**$ 38,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 38,500**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs.

Project NGD-44 System Expansion 301 S. & I-16

Description
This is the gas main needed to serve the intersection of 301 South and Interstate 16, it will also improve service delivery to areas off Hwy 46 and the surrounding industrial and commercial property. This project will consist of approximately 16,000 feet of 4" steel pipe and a 500 foot bore of I-16.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Loan Proceeds	$ 250,000	$ 500,000					**$ 750,000**
Total	**$ 250,000**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 750,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-46 Vacuum Excavator

Description
This is the planned replacement of an existing 1995 model unit that was purchased used in 2002. This unit is to expose underground utilities before excavation or drilling. It is also used to vacuum drilling fluid during the directional drilling process.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 55,000						**$ 55,000**
Total	**$ 55,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 55,000**

Impact on FY 2014 Operating Budget
Reduction of drilling costs.

Project NGD-48 Heavy Duty Trencher

Description
This is the planned replacement of an existing 1998, 8020 Ditch Witch trencher that we purchased used in 2000. The current unit will be 16 years old at the time of replacement.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income			$ 115,000				**$ 115,000**
Total	**$ -**	**$ -**	**$ 115,000**	**$ -**	**$ -**	**$ -**	**$ 115,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-52 1/2 Ton Pickup Truck

Description
Service truck for personnel.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income				$ 22,000			**$ 22,000**
Total	**$ -**	**$ -**	**$ -**	**$ 22,000**	**$ -**	**$ -**	**$ 22,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-54 F250 Truck Replacement

Description
Routine replacement of existing F250 Truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income					$ 24,000		**$ 24,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 24,000**	**$ -**	**$ 24,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-55 Air Compressor

Description
Replacement of the existing Gas Distribution towable air compressor.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income			$ 15,000				**$ 15,000**
Total	**$ -**	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-57 Backhoe

Description
Routine replacement of the existing 1998 backhoe unit.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income					$ 75,000		**$ 75,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**	**$ -**	**$ 75,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-58 CNG Station

Description
Construct a CNG Station for refueling City and possibly county solid waste disposal trucks.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 Splost				$ 900,000			**$ 900,000**
Total	**$ -**	**$ -**	**$ -**	**$ 900,000**	**$ -**	**$ -**	**$ 900,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-60 Automated Meter Reading System

Description
2000 Gas meters with smart points @ $180.00 = $360,000; 400 Commercial smart points @ $220.00 = $88,000; 100 Large commercial smart points @ $250.00 = $25,000; 2000 Meter change outs @ $75.00 = $150,000; 400 Commercial smart point installations @ $18.00 = $7,200; 100 Large commercial smart point installations @ $25.00 = $2,500; 40 Sonic meter replacements @ $770.00 = $30,800; miscellaneous @ $15,000. TOTAL: $678,500.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 339,250						$ 339,250
2013 Splost		$ 339,250					$ 339,250
Total	**$ 339,250**	**$ 339,250**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 678,500**

Impact on FY 2014 Operating Budget
Reduction in maintenance costs.

Project NGD-61 Small Trencher

Description
Replace existing 2003 compact trencher.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income						$ 30,000	**$ 30,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ 30,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project NGD-62 Compact Backhoe

Description
Replace 2004 Allmand Backhoe

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income						$ 48,000	**$ 48,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 48,000**	**$ 48,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project PD-1 Police Vehicles and Conversions

Description

The police department has attempted to rotate a third of the patrol vehicles out of the fleet due to excessive mileage and high maintenance cost. Pricing based on a 5% increase per vehicle each year/conversion and equipment pricing based on 3% inflation rate. ($40,000 earmarked from SPLOST13 for FY20)

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 350,000	$ 150,000					**$ 500,000**
2013 SPLOST		$ 200,000	$ 350,000	$ 350,000	$ 250,000	$ 250,000	**$ 1,400,000**
Total	**$ 350,000**	**$ 350,000**	**$ 350,000**	**$ 350,000**	**$ 250,000**	**$ 250,000**	**$ 1,900,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project PD-15 Bullet Proof Vests (tactical, front entry)

Description

Tactical body armor expires every 5 years with current inventory due to expire in the year 2017. Replacement of these vests with a comparable model is essential in maintaining officer safety and providing the officer with life-saving equipment required to conduct high-risk tactical operations in completion of the Department's mission and goals. The design of the front entry vest will promote easy donning and removal by the individual officer without the current need of assistance of a fellow officer. This procedure causes unnecessary delays in the officers' preparation to respond to a critical incident. The front entry design will also allow the officer to receive easy emergency access by the Team Medic.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund					$ 13,440		**$ 13,440**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 13,440**	**$ -**	**$ 13,440**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project PD-17 Live Fire Training Complex

Description

In an effort to continue to provide quality, realistic training and to increase training capabilities and resources for Statesboro Police Department and it's officers, the construction of a live fire training complex would be a tremendous asset. The complex will allow training scenarios to be as close to reality as you could possibly get by the shooting of live ammunition. The walls are constructed of rail-road cross-ties with a barrier between to allow thelive rounds to trap inside the walls without exiting. A mechanical and and we have collaborated with them about this project. They have this same complex at their training architectural drawing was received from the Charlotte-Mecklynburg Police Department facility and have had great success with it. The use of such a facility would upgrade our training complex to that of one which could handle any type of firearms and entry training of our officers. We also would qualify to host many of the major training programs offered by private industry and as a result would obtain several free training slots in the classes. This complex will provide the latest in modern Police training and will allow us to better train all our officers from the Patrolman to the ERT Entry Officer, from the Deputy to the SRT Entry Deputy and all other State and Federal Agents.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
CIP Fund		$ 65,000					**$ 65,000**
Total	**$ -**	**$ 65,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 65,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project PD-19 Records Management System

Description

The Police Department will need to replace and upgrade its current records management system in FY15. The current RMS is experiencing some problems and since the company was bought out, service has been lacking. Also, our current RMS is not keeping up with technological advances that PD needs to keep current on law enforcement services.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST		$ 285,000					**$ 285,000**
Total	**$ -**	**$ 285,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 285,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project PD-20 Duty Weapons Upgrade

Description

The Police Department will need to replace all primary duty weapons (GLOCK .45 Pistols) in FY15. Normally, duty weapons are upgraded every 5 years so that officers are kept current with newer weapons that are not worn in any manner or may have the propensity for problems. The current duty weapons will be traded for for the new Gen 4 Glock .45 and will receive a credit towards the new weapons.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST		$ 15,000					**$ 15,000**
Total	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project PD-21 Electronic License Plate Reader

Description

The Police Department would like to purchase an Electronic License Plate Reader for each of the patrol shifts. This purchase will begin with one reader in FY 14 and then additional readers later as funds become available. This technology is used to rapidly read license plates by passing vehicles with the patrol unit either that are parked or moving within one lane of traffic from the patrol unit. The benefits of this program are the patrol officer can run very large amounts of tag data with little to no effort. All the data is stored for retrieval if necessary. Also, the technology will check each tag and registration associated with each tag through state databases for violations of no insurance, suspended registrations, expired tag, stolen vehicles etc.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST	$ 20,000	$ 20,000					**$ 40,000**
Total	**$ 20,000**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project PD-22 Bullet Proof Vests for Patrol Officers

Description

The Police Department requires that each officer wear a bullet proof vest while in the performance of full time law enforcement duties. This mandatory wear policy has resulted in one life saved and is absolutley necessary for the protection of our Officers on the street. FY14 is a year that approximatley 14 vest are due to expire. Each vest has a manuafacturer expiration date that lasts five years. FY14 will also require the addition of three Officers that will need vests. This essential piece of law enforcement equipment will be aquired with SPLOST funding.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST	$ 20,000						**$ 20,000**
Total	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project SMC-1 Municipal Court Building

Description

The police department and the municipal courtroom are currently housed under the same roof. Constructed in 1975, the courtroom is a single room with ten pews and a judge's bench. This room has a seating capacity of approximately eightly people. An increase in the City's population has resulted in more violations of the laws, generating more traffic citations and other related cases. Currently during a regular court day, the courtroom will have between 100 to 200 people present. In an attempt to lessen the crowd, the municipal court personnel have scheduled additional dates and times to hear pleas, and to conduct hearings.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST		$ 1,000,000					**$ 1,000,000**
Total	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Impact on FY 2014 Operating Budget

No impact on FY 2014 Operating Budget.

Project ENG-SWC-1 Knuckleboom Loader Trucks

Description
Maintain a 10 year replacement schedule for the knuckleboom loader trucks.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GMA Loan Pool		$ 170,000					**$ 170,000**
Operating Income						$ 180,000	**$ 180,000**
Total	**$ -**	**$ 170,000**	**$ -**	**$ -**	**$ -**	**$ 180,000**	**$ 350,000**

Impact on FY 2014 Operating Budget - CNG Trucks
No impact on FY 2014 Operating Budget

Project ENG-SWC-4 Front Loading Commercial Dumpsters

Description
Purchase new dumpsters to keep up with the growth and replace dumpsters that are not repairable. Includes all dumpster sizes.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	**$ 180,000**
Total	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 180,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance and fuel costs.

Project ENG-SWC-5 Polycarts

Description
Purchase new carts to keep up with growth and replace polycarts that are no longer repairable.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	**$ 120,000**
Total	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 120,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs.

Project ENG-SWC-8 Automated Residential Garbage Trucks

Description
Maintain a 5/10 year replacement schedule for the residential refuse trucks. CNG Trucks

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 295,000	$ 295,000			**$ 590,000**
Total	**$ -**	**$ -**	**$ 295,000**	**$ 295,000**	**$ -**	**$ -**	**$ 590,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWC-9 Commercial Garbage Trucks

Description
Maintain a 5/10 year replacement schedule for three commercial refuse trucks. CNG Trucks - 2 trucks in FY2014 (FY2013 purchase postponed for CNG), 1 truck in FY2017

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 530,000			$ 270,000			**$ 800,000**
Total	**$ 530,000**	**$ -**	**$ -**	**$ 270,000**	**$ -**	**$ -**	**$ 800,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance and fuel costs.

Project ENG-SWC-10 Pickup Trucks

Description
Establish rotation schedule for superintendent pickup, supervisor pickup, and 2 equipment/personnel pickups used to repair and deliver polycarts and repair dumpsters.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 22,000		$ 22,000		$ 22,000		**$ 66,000**
Total	**$ 22,000**	**$ -**	**$ 22,000**	**$ -**	**$ 22,000**	**$ -**	**$ 66,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance and fuel costs.

Project ENG-SWC-14 Activity Recorder

Description
Purchase of vehicle GPS data, tracking, and RFID system which records field data, vehicle route, stops and speed to reduce cost and improve productivity. Continuance of project which began in FY2012.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 20,000						**$ 20,000**
Total	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget
Reduction of fuel costs.

Project ENG-SWC-15 Automated Recycling Truck

Description
CNG Automated Recycling Garbage Trucks. Start up operation with existing backup garbage trucks then place trucks on a 5/10 year replacement schedule.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T2					$ 295,000	$ 295,000	**$ 590,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 295,000**	**$ 295,000**	**$ 590,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWC-16 Recycling Polycarts

Description
Purchase Polycarts to start recycling program. Approximately 6500 polycarts.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
SWD Fund Transfer					$ 350,000		**$ 350,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**	**$ -**	**$ 350,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWC-17 Extend Existing Shelter

Description
Extend existing shelter for new recycling trucks, refuse trucks and equipment storage.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 75,000					**$ 75,000**
Total	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-7 Dozer

Description
Replace existing 1996 D6 dozer. This unit is a critical piece of equipment for inert landfill and post closure operations.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST			$ 240,000				**$ 240,000**
Total	**$ -**	**$ -**	**$ 240,000**	**$ -**	**$ -**	**$ -**	**$ 240,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-11 Solid Waste Loader

Description
Loader for operations and transfer station. Loader replacement in FY 2014 is to replace the 1994 loader for inert landfill operations including yard waste, tires, metals, loading items for county recycling operation, etc. This loader will soon need substantial engine and transmission work. FY 2015 loader is to replace the 938H loader for transfer station operations - due to the continuous workload of this equipment a 4 year rotation period is necessary to minimize downtime and maintain

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 175,000						**$ 175,000**
2013 SPLOST		$ 150,000				$ 175,000	**$ 325,000**
Total	**$ 175,000**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ 175,000**	**$ 500,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs

Project ENG-SWD-15 Industrial Riding Mower

Description
Industrial riding mower. This mower is used to keep grass cut around the wells, front office, and in areas the larger tractor can't get to without hitting wells or fence.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues	$ 10,000					$ 10,000	**$ 20,000**
Total	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**	**$ 20,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs

Project ENG-SWD-16 Pickup Truck Replacement

Description
Replace 1995 pickup truck used by crew leader for operations.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues	$ 20,000						**$ 20,000**
Total	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs

Project ENG-SWD-22 Expansion and Renovation of Transfer Station

Description
Metal building with concrete floor & recessed truck well. Current transfer station was designed for a maximum capacity of 150 tons per day. We frequently exceeded this quantity when the economy was strong. A larger transfer station will soon be necessary to replace the current facility with worn concrete floors, damaged walls, and minimal capacity.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues					$ 550,000	$ 550,000	**$ 1,100,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 550,000**	**$ 550,000**	**$ 1,100,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-31 Transfer Station Repairs

Description
Transfer station floor and wall replacement. The floor has been worn to the point the re-bar is exposed through the concrete. The metal wall that is in the recessed area where the trailer scales are located is in need of repair and needs new plywood attached.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues		$ 20,000					**$ 20,000**
Total	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-32 Dumptruck

Description
Dumptruck for inert landfill and post closure operations. Replacement of existing 1995 dumptruck. At 23 years of age this truck will be beyond its useful life.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST	$ 135,000						**$ 135,000**
Total	**$ 135,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 135,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs

Project ENG-SWD-34 Yard Jockey

Description
Replace 2003 yard jockey tractor (truck) used to relocate trailers at the transfer station and to shuttle trailers to/from shop for maintenance.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST				$ 50,000			**$ 50,000**
Total	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-35 Utility Vehicle Replacement

Description
Replace existing 2002 utility golf cart. Replace used for grounds maintenance at landfill/transfer station. This vehicle was undersized for its intended used and experiences a considerable amount of maintenance as a result.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues	$ 8,500						**$ 8,500**
Total	**$ 8,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,500**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs

Project ENG-SWD-36 6ft Bush hog Mower

Description
Replaces Rhino mower that has a worn out deck and gear box needs overhauling. Cut around small areas and wetlands.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues		$ 10,000					**$ 10,000**
Total	**$ -**	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-38 Mulcher

Description
Purchase mulcher to distribute hay mulch evenly over newly planted grass seed bed. Adequate mulch keeps erosion of seed bed to a minimum and maintains NPDES compliance.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues		$ 25,000					**$ 25,000**
Total	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-39 Generator

Description
A backup generator will serve to keep scales and computers up and running in cases where inclement weather occurs.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues		$ 25,000					**$ 25,000**
Total	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-40 Small Tractor

Description
Replace 1986 Case 895 tractor used with 6ft mower to cut around the fence line and small areas around the landfill or low-lying areas.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST		$ 25,000					**$ 25,000**
Total	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-41 5000 PSI Pressure Washer

Description
To clean heavy equipment.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues	$ 10,000						**$ 10,000**
Total	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-42 Steel Frame Shelter

Description
30' x 100' x 16' Single slope roof installed on concrete slab. House heavy equipment.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues	$ 20,000						**$ 20,000**
Total	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project ENG-SWD-43 Scale Maintenance

Description
The scales at the Transer Station need all 3 sections taken apart, pulled out to clean underneath the scales, then check all weigh bars and j-boxes. Reinstall after all components are cleaned and repaired.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Revenues	$ 7,000						**$ 7,000**
Total	**$ 7,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 7,000**

Impact on FY 2014 Operating Budget
Reduction of maintenance costs

Project WWD-14 Water and Sewer Rehab

Description
Replace and upgrade existing deteriorated and undersized water and sewer mains in the downtown area as well as in the older areas of the City.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
							$ -
2013 SPLOST/T1	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	**$ 600,000**
Total	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project WWD-14-F West Jones/Denmark Street Sewer Rehab

Description
Replace existing deteriorated sewer lines on portions of West Jones Street, Parker Street, Butler Street, Eason Street, going across to West Altman Street up to Denmark Street.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 650,000				**$ 650,000**
Total	**$ -**	**$ -**	**$ 650,000**	**$ -**	**$ -**	**$ -**	**$ 650,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project WWD-14-H Phase II Streetscape Rehab

Description
Replace existing deteriorated water lines and sewer lines on W. Main St. from S. Main St. to S. College St. Project needs to be in conjunction with Phase II Streetscape Project.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1				$ 1,000,000			**$ 1,000,000**
Total	**$ -**	**$ -**	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ 1,000,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget

Project WWD-14-I Savannah Ave. Replacement Water & Sewer

Description
Replace existing deteriorated water lines and sewer lines on Savannah Ave. from Hwy 80 East to South Mulberry Street. Needs to be in conjunction with Savannah Ave. Road Project.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Possible GEFA							
2013 SPLOST/T1		$ 1,000,000					**$ 1,000,000**
Total	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-14-K Upgrade Sewer from Proctor St. to E. Parrish

Description
Replace or line 3,000' (+) of sewer main from Proctor St. to Parrish Street. Existing sewer is vetrified clay and in deteriorated condition. Sewer is under some homes in the area.

Funding	Adopted FY 2014	Projected FY 2015	Projected FY 2016	Projected FY 2017	Projected FY 2018	Projected FY 2019	Total
2013 SPLOST/T1				$ 400,000			**$ 400,000**
Total	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ 400,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-14-L Upgrade Sewer from N. Edgewood Dr. to WWTP

Description
Existing 30" sewer main is in poor condition which allows for a significant amount of infiltration/in flow. Sewer line may be in good enough condition to line. Approximately 5,200 feet.

Funding	Adopted FY 2014	Projected FY 2015	Projected FY 2016	Projected FY 2017	Projected FY 2018	Projected FY 2019	Total
2013 SPLOST/T1	$ 200,000					$ -	**$ 200,000**
Total	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-14-M Upgrade Sewer from Chandler Rd. to Players Club

Description
Replace approximately 3,600' of sewer main from Chandler Rd. to Lanier Drive, up to Player's Club. Also, replace sewer on Knight Drive to Lanier Drive.

Funding	Adopted FY 2014	Projected FY 2015	Projected FY 2016	Projected FY 2017	Projected FY 2018	Projected FY 2019	Total
2013 SPLOST/T1						$ 300,000	**$ 300,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**	**$ 300,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-16 301 North Water Tank

Description
Construct 500,000 gallon elevated water storage tank on Hwy 301 North, adjacent to the Statesboro airport and Holland Industrial Park. Also, extend a 12" water main from the airport to Hwy 301 North. The existing system is a "dead-end" main on the water distribution system. This new water tank will provide a reserve capacity for the area, improved fire flow, and a more uniform pressure.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Contributed Capital DABC			$ 2,000,000				**$ 2,000,000**
Total	**$ -**	**$ -**	**$ 2,000,000**	**$ -**	**$ -**	**$ -**	**$ 2,000,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-20 US 301 N. Widening Relocation

Description
Relocate water and sewer mains on Hwy 301 North, for GDOT widening project, from Packinghouse Road to Clito Rd.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Contributed Capital GDOT						$ 6,000,000	**$ 6,000,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,000,000**	**$ 6,000,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-32 Extension of Water and Sewer to Unserved Areas

Description
Provide water and sewer infrastructure to areas inside the city limits not yet served by these utilities.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1	$ 200,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	**$ 700,000**
Total	**$ 200,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 700,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-32-B Foxlake SD Sewer Extension

Description
Provide sewage collection system to Foxlake, which is an existing residential subdivision within the city limits.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1						$ 500,000	**$ 500,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ 500,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-32-C Oakcrest Subdivision Sewer Extensions

Description
Provide sewage collection system to Oakcrest, an existing subdivision within the city limits. Oakcrest is located off of Highway 24.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1					$ 1,000,000		**$ 1,000,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**	**$ -**	**$ 1,000,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-32-E Ramblewood Subdivision Sewer Extension

Description
Provide sewage collection system to Ramblewood, an existing subdivision within the city limits. Ramblewood is located off of Highway 24.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1					$ 850,000		**$ 850,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 850,000**	**$ -**	**$ 850,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-32-F Cawana/Burkhalter Road Area W/S Extensions

Description
Provide extension of water and sewer system to Cawana Road, Burkhalter Road, and Pretoria Rushing Road.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Possible GEFA loan							**$ -**
2013 SPLOST/T1	$ 650,000	$ 1,000,000	$ 1,000,000				**$ 2,650,000**
Total	**$ 650,000**	**$ 1,000,000**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	$ 2,650,000

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-37 Generators for Sewage Pump Stations

Description
Program to retro-fit all sewage pump stations with emergency power generators in compliance to EPD regualtions. This would limit the potential of overflows due to power outage. Currently we have twenty-one sewage pump stations in the collection system, of these only three have emergency power capability. Proposed amount should retro-fit one station per year with a generator.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	**$ 240,000**
Total	**$ 40,000**	**$ 40,000**	**$ 40,000**	**$ 40,000**	**$ 40,000**	**$ 40,000**	**$ 240,000**

Impact on FY 2014 Operating Budget
Reduction in operating costs.

Project WWD-38 Water Meter Change-Out to Touch-Read Meters

Description
This is an on-going change out program to upgrade to the Touch Read Meters before the twenty year life cycle is reached. This process will postpone the need to add additional meter readers in the very near future.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	**$ 300,000**
Total	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 300,000**

Impact on FY 2014 Operating Budget
Reduction in operating costs.

Project WWD-49 Replace Concrete Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 50,000						**$ 50,000**
Total	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2014 Operating Budget
Reduction in maintenance costs.

Project WWD-60 Replace 1998 I & I Cube Van

Description
Replace Unit #88 - 1998 Ford Econoline Cube Van that houses the sewer TV unit due to age, anticipated high mileage, and current condition.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 175,000					**$ 175,000**
Total	**$ -**	**$ 175,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 175,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-65 Phase II Paving at WWTP

Description
Existing pavement is approximately 25 years old and is in bad condition. Phase I paving project was completed in FY 2006. This will complete the paving of remaining drives at the plant.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 80,000					**$ 80,000**
Total	**$ -**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 80,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-66 Remote Septage Discharge Station

Description
Install a remote septage discharge station at an existing sewage pump station to allow septage trucks to discharge into the sanitary sewer system. This will eliminate odor problems and sludge loading at the plant.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 100,000						**$ 100,000**
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2014 Operating Budget
No foreseeable impact on FY 2014 Operating Budget.

Project WWD-74 Replace 1/2 Ton Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace the Unit #92, 2003 Ford F-150 truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 20,000					**$ 20,000**
Total	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-76 Replace Backhoe

Description
Replace a 2001 430-D Cat Backhoe due to age, anticipated high mileage and current condition. The new unit will provide us with two quality units to assist with the workload of the department.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 100,000					**$ 100,000**
Total	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-77 Replace Rodder Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace a 2003 Ford Sterling Rodder Truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 275,000					**$ 275,000**
Total	**$ -**	**$ 275,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 275,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-80 Upgrade 5 LS to Multi-Trode

Description
Upgrade all sewage pump stations with the Multi-Tride Multi-Smart Pump Controller. The advantage of this upgrade would make the gathering of more of the needed data such as: pump GPM and duration of cycles, and total capacity.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 36,000						**$ 36,000**
Total	**$ 36,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 36,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-88 Replace X-Mark Mower

Description
Replace existing mower with a new Enmark mower due to age and expected condition.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 10,000						**$ 10,000**
Total	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-89 Replace 30' Aluminum Sludge Trailer

Description
Due to age and current condition, this unit will need to be replaced with a new 30' aluminum sludge trailer unit.

Funding	Adopted FY 2014	Projected FY 2015	Projected FY 2016	Projected FY 2017	Projected FY 2018	Projected FY 2019	Total
Operating Income			$ 50,000				**$ 50,000**
Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-94 Replace Tractor Mower

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Current 7 year old model is used for utility right-of-way maintenance.

Funding	Adopted FY 2014	Projected FY 2015	Projected FY 2016	Projected FY 2017	Projected FY 2018	Projected FY 2019	Total
Operating Income	$ 10,000						**$ 10,000**
Total	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-96 Replace F-350 Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #94 2008 F-350 Utility Truck.

Funding	Adopted FY 2014	Projected FY 2015	Projected FY 2016	Projected FY 2017	Projected FY 2018	Projected FY 2019	Total
Operating Income		$ 35,000					**$ 35,000**
Total	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-97 Replace F-150 Extended Cab Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #90 2006 F-150 Extended Cab Truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 25,000					**$ 25,000**
Total	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-98 Replace F-350 Utility Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #97 2005 F-350 Utility Truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income			$ 35,000				**$ 35,000**
Total	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-99 Replace 2005 F-450 Utility Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #76 2005 F-450 Utility Truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income			$ 38,000				**$ 38,000**
Total	**$ -**	**$ -**	**$ 38,000**	**$ -**	**$ -**	**$ -**	**$ 38,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-100 Replace 2006 F-150 Extended Cab Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace unit #74 2006 F-150 Extended Cab Truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income			$ 25,000				**$ 25,000**
Total	**$ -**	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-101 Replace 2006 F-150 Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #80 2006 F-150 Truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income			$ 20,000				**$ 20,000**
Total	**$ -**	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-102 Replace 2003 F-450 Utility Truck

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace unit #84 2003 F-450 Utility Truck.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income		$ 38,000					**$ 38,000**
Total	**$ -**	**$ 38,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 38,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-108 Water and Sewer to Hwy 301 S. & I-16

Description
Install water and sewer to the Highway 301 South/I-16 interchange to spur industrial and commercial development.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1		$ 2,000,000	$ 2,000,000				**$ 4,000,000**
Total	**$ -**	**$ 2,000,000**	**$ 2,000,000**	**$ -**	**$ -**	**$ -**	**$ 4,000,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-111 Install New Well

Description
Install a new deep well at undetermined location.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2013 SPLOST/T1			$ 1,300,000				**$ 1,300,000**
Total	**$ -**	**$ -**	**$ 1,300,000**	**$ -**	**$ -**	**$ -**	**$ 1,300,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-112 Upgrade Meters to Flex Net

Description
Upgrade approximately 13,000 water meters to Flex Net Read system. Some of the City's water meters are in excess of the 20-year life cycle placed on them. With meter age, the accuracy rate is significantly decreased, which reduces revenue for the department. By upgrading all meters to Flex Net Read, we will gain the accuracy of the meters from a central location. Also, we will be able to reallocate at least two of the Meter Reader positions to Water/Sewer Operator positions. Two of the existing Meter Reader titles may be changed to Meter Technicians positions, which will trouble shoot problems and perform maintenance on the meters related to the Flex Net System.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 1,250,000						**$ 1,250,000**
Total	**$ 1,250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,250,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-113 Extensions of Reclaimed Water System

Description
Extend the Reclaimed Water System to developments located on Hwy 301 South and Hwy 67 for irrigation purposes. With this extension, we will gain additional capacity for the potable water system.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
2007 SPLOST	$ 1,700,000						**$ 1,700,000**
Total	**$ 1,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,700,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-114 New One-Ton Utility Truck

Description
Purchase a new utility service truck for Water/Sewer operations personnel due to the conversion of meters to Flex Net Read.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 35,000						**$ 35,000**
Total	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-116 Upgrade SCADA Computers

Description
Upgrade to SCADA software

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 14,000						**$ 14,000**
Total	**$ 14,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 14,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-117 Sludge Drying Equipment and Building

Description
Purchase and install sludge drying equipment to process sludge to make compost. Also includes construction of a new building to house this equipment.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income				$ 1,750,000			**$ 1,750,000**
Total	**$ -**	**$ -**	**$ -**	**$ 1,750,000**	**$ -**	**$ -**	**$ 1,750,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-120 Root Cutter

Description
Replace 8 year old root cutter with a new unit.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 15,000						**$ 15,000**
Total	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-121 Godwin Dri-Prime Model CD150 pumpend

Description
Add pump adaptor to existing drive engine. Installation included.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 18,000						**$ 18,000**
Total	**$ 18,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 18,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-122 Rehab Concrete Basins

Description
Rehab existing concrete basins at the Wastewater Treatment Plant. Existing units are in excess of 30 years old and have stress cracks and structural issues.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GEFA Loan	$ 1,000,000						**$ 1,000,000**
Total	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-123 Pump Station Mag Meters

Description
Retro fit (3) pump stations per year with Mag Meters. This project will help determine infiltaion/in flow problems and the cost per thousand to pump sewage at each site.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	**$ 180,000**
Total	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 180,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-124 Replace Chemical Scales

Description
Replace chemical scales at all wells. We are experiencing many issues with the existing chemical scales at all wells. New type scales have spill containment to prevent chemical spills on the units. Cost is to replace scales at 2 wells per year.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 20,000	$ 20,000	$ 20,000				**$ 60,000**
Total	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-125 Digital recorders for wells

Description
Replace (5) existing chart recorders with digital recorders. These new chart recorders can be accessed from any remote computer for monitoring purposes.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
Operating Income	$ 30,000						**$ 30,000**
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY 2014 Operating Budget
No impact on FY 2014 Operating Budget.

Project WWD-126 Upgrade SCADA to cellular

Description
Upgrade obsolete SCADA radios to celluar system. This project includes SCADA software upgrade, engineering services and modems for (38) remote monitoring sites.

Funding	**Adopted FY 2014**	**Projected FY 2015**	**Projected FY 2016**	**Projected FY 2017**	**Projected FY 2018**	**Projected FY 2019**	**Total**
GEFA Loan	$ 200,000						**$ 200,000**
Total	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Impact on FY 2014 Operating Budget
Cost of $13,800 for cellular service

SUMMARY OF PROJECTS BY FISCAL YEAR:
STATESBORO FIRE SERVICE DELIVERY FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
FD-7	New Fire Stations	$ 750,000		$ 750,000				$ 1,500,000
FD-31	1993 Tactical Support Truck Replacement					$ 500,000		$ 500,000
FD-32	Replacement Pickup			$ 40,000				$ 40,000
FD-50	Replace 1 Ton Pickup Truck			$ 40,000				$ 40,000
FD-61	Air Compressor Replacement			$ 50,000				$ 50,000
FD-62	Public Safety Training Center	$ 30,000						$ 30,000
FD-64	Personal Protective Clothing	$ 40,000						$ 40,000
FD-67	Storage Shelter		$ 65,000					$ 65,000
FD-69	FD Facility Upgrades						$ 81,000	$ 81,000
FD-70	Training Tower Relocation	$ 37,000						$ 37,000
FD-71	SCBA Replacement and Purchase	$ 15,000		$ 65,000	$ 65,000	$ 65,000		$ 210,000
FD-72	PASS Devices	$ 10,000						$ 10,000
FD-73	New Engine and Platform Aerial Apparatus	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 208,335	$ 1,250,000
	TOTAL EXPENDITURES:	**$ 1,090,333**	**$ 273,333**	**$ 1,153,333**	**$ 273,333**	**$ 773,333**	**$ 289,335**	**$ 3,853,000**

SUMMARY OF PROJECTS BY FISCAL YEAR:
2007 SPLOST FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
CC-3	Code Compliance Vehicles	$ 18,000	$ 18,000					$ 36,000
CD-3	Community Development Vehicle			$ 18,000				$ 18,000
ENG-2	Stormwater Phase II Regulations	$ 120,000						$ 120,000
ENG-12	GIS Data Acquisition & Management Establishment	$ 10,000						$ 10,000
ENG-28	Street Striping/Street Signage	$ 50,000						$ 50,000
ENG-34	Sidewalk Construction: Gentilly Road	$ 100,000						$ 100,000
ENG-40	Street Resurfacing Program	$ 200,000						$ 200,000
ENG-44	Inter. Impr. W. Grady St. @ S. College St.	$ 175,000						$ 175,000
ENG-68	SR 24 and Lester Road Sidewalk	$ 280,000						$ 280,000
ENG-69	Howard Lumber Ingress/Egress	$ 15,000						$ 15,000
ENG-77	Savannah Ave./Rehabilitation Resurfacing & Traffic	$ 40,000	$ 525,000					$ 565,000
ENG-82	West Grady Culvert Headwall Construction	$ 35,000						$ 35,000
ENG-94	Drainage Improvement-Turner/Thomas/Lafayette	$ 100,000						$ 100,000
ENG-98	Roadway Improvements at New Schools	$ 30,000						$ 30,000
ENG-101	Installation of Traffic Calming Measures	$ 100,000						$ 100,000
ENG-STS-31	Sidewalk Repairs	$ 20,000						$ 20,000
SWD-11	Solid Waste Loader	$ 175,000						$ 175,000
PD-1	Police Vehicles and Conversions	$ 350,000	$ 150,000					$ 500,000
FD-62	Public Safety Training Center	$ 30,000						$ 30,000
FD-64	Personal Protective Clothing	$ 40,000						$ 40,000
FD-70	Training Tower Relocation	$ 37,000						$ 37,000
FD-71	SCBA Replacement and Purchase	$ 15,000						$ 15,000
FD-72	PASS Devices	$ 10,000						$ 10,000
WWD-112	Upgrade Meters to Flex Net	$ 1,250,000						$ 1,250,000
WWD-113	Extensions of Reclaimed Water System	$ 1,700,000						$ 1,700,000
	Proposed Uses of Cash	$ 4,900,000	$ 693,000	$ 18,000	$ -	$ -	$ -	$ 5,611,000
	Existing Uses of Cash							
	None							$ -

SUMMARY OF PROJECTS BY FISCAL YEAR:
2007 SPLOST FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
	Total Uses of Cash	**$ 4,900,000**	**$ 693,000**	**$ 18,000**	**$ -**	**$ -**	**$ -**	**$ 5,611,000**
	Sources of Cash							
	2007 SPLOST Proceeds for:							
	Code Compliance Vehicles	$ 18,000	$ 18,000	$ -	$ -	$ -	$ -	$ 36,000
	Community Development Vehicle	$ -	$ -	$ 18,000	$ -	$ -	$ -	$ 18,000
	Fire Department Equipment	$ 132,000						$ 132,000
	Police Department Vehicles	$ 350,000	$ 150,000					$ 500,000
	Street and Drainage Projects	$ 1,275,000	$ 525,000					$ 1,800,000
	Water and Sewer Projects	$ 2,950,000						$ 2,950,000
	Solid Waste Disposal Projects							$ -
	Solid Waste Disposal Equipment	$ 175,000						$ 175,000
	Total Sources of Cash	**$ 4,900,000**	**$ 693,000**	**$ 18,000**	**$ -**	**$ -**	**$ -**	**$ 5,611,000**
	Increase (decrease) in Cash	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

SUMMARY OF PROJECTS BY FISCAL YEAR:
2013 SPLOST FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
ENG-12/ T1	GIS Data Acquisition & Management Establishment				$ 15,000			$ 15,000
ENG-27/ T2	Resurface older drives at Eastside Cemetery						$ 75,000	$ 75,000
ENG-28/ T1	Street Striping/Street Signage		$ 50,000	$ 50,000	$ 125,000	$ 125,000		$ 350,000
ENG-28/ T2	Street Striping/Street Signage						$ 125,000	$ 125,000
ENG-33/ T1	Intersection Improvements, US 301 S. at SR 67/Fair					$ 25,000		$ 25,000
ENG-33/ T2	Intersection Improvements, US 301 S. at SR 67/Fair						$ 200,000	$ 200,000
ENG-33/ T3	Intersection Improvements, US 301 S. at SR 67/Fair						$ 500,000	$ 500,000
ENG-36/ T1	Traffic Signal Installation			$ 110,000	$ 175,000			$ 285,000
ENG-37/ T2	Intersection Improvements, West Main at Johnson						$ 400,000	$ 400,000
ENG-40/ T1	Street Resurfacing Program		$ 250,000	$ 250,000	$ 250,000	$ 330,000		$ 1,080,000
ENG-40/ T2	Street Resurfacing Program						$ 350,000	$ 350,000
ENG-41/ T1	New Downtown Public Parking Lot		$ 210,000					$ 210,000
ENG-44/ T1	Intersection Improvements, W. Grady St,College		$ 300,000					$ 300,000
ENG-57/ T1	Subdivision Incentive Program Funding			$ 50,000				$ 50,000
ENG-57/ T2	Subdivision Incentive Program Funding						$ 50,000	$ 50,000
ENG-64/ T1	Proposed Sidewalk Along S. College St.				$ 35,000			$ 35,000
ENG-68/ T1	Construct sidewalk along E. Main & Lester Rd.		$ 325,000					$ 325,000
ENG-80/ T1	Anderson St. Paving & Drainage Improvements			$ 100,000				$ 100,000
ENG-84/ T1	Intersection Improvements at Hwy 67& S. Zetterower			$ 75,000				$ 75,000
ENG-84/ T2	Intersection Improvements at Hwy 67& S. Zetterower					$ 1,000,000		$ 1,000,000
ENG-88/ T1	Brannen Street/Highway 80 Connector Road		$ 35,000					$ 35,000
ENG-88/ T2	Brannen Street/Highway 80 Connector Road				$ 220,000			$ 220,000
ENG-92/ T1	West Main Streetscape				$ 60,000	$ 400,000	$ 500,000	$ 960,000
ENG-92/ T2	West Main Streetscape					$ 300,000		$ 300,000
ENG-94/ T1	General Drainage Improvements			$ 100,000				$ 100,000
ENG-96/ T1	Corridor Traffic Studies		$ 25,000			$ 25,000		$ 50,000
ENG-98/ T1	Roadway Improvements at New Schools			$ 125,000				$ 125,000
ENG-101/ T1	Installation of Traffic Calming Measures		$ 50,000	$ 75,000				$ 125,000
ENG-102/ T1	Cawana Rd./Bypass Connector Road					$ 210,000		$ 210,000
ENG-106/ T2	Upgrade Post Top LED Street Lights E. Main St.					$ 30,000		$ 30,000
ENG-108/ T1	Rehabilitation of Mechanical Systems (City Hall/Arts)	$ 250,000			$ 200,000			$ 450,000
ENG-109/ T1	Drainage Infrastructure Repairs S. College St.		$ 150,000	$ 150,000				$ 300,000
ENG-110/ T1	Rehabilitate W. Parrish St.				$ 375,000			$ 375,000
ENG-111/ T1	Construct Sidewalk along Gentilly Rd From E. Jones			$ 125,000				$ 125,000
ENG-112/ T1	Beasley Road Ditch Piping			$ 190,000				$ 190,000
ENG-FMD-28	Fleet Fueling Facility			$ 240,000				$ 240,000
ENG-STS-21/T1	Dumptruck			$ 140,000	$ 140,000			$ 280,000
ENG-STS-31/T1	Sidewalk Repairs		$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000
ENG-STS-73/ T1	Street Sweeper		$ 195,000					$ 195,000
ENG-STS-95/ T1	Replace Low Boy Equipment Trailer		$ 65,000					$ 65,000
FD-7	Fire Stations	$ 750,000		$ 750,000				$ 1,500,000
FD-31	1993 Tactical Support Truck Replacement					$ 500,000		$ 500,000

SUMMARY OF PROJECTS BY FISCAL YEAR:
2013 SPLOST FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
FD-32	Replacement Pickup			$ 40,000				$ 40,000
FD-50	Inspector Pickup Trucks			$ 40,000				$ 40,000
FD-61	Air Compressor Replacement			$ 50,000				$ 50,000
FD-67	Storage Shelter		$ 65,000					$ 65,000
FD-69	FD Facility Upgrades						$ 81,000	$ 81,000
FD-71	SCBA Replacement and Purchase			$ 65,000	$ 65,000	$ 65,000		$ 195,000
FD-73	New Engine and Platform Aerial Apparatus	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 208,333	$ 208,335	$ 1,250,000
NGD-2	HWY 301 North River Crossing		$ 988,500					$ 988,500
NGD-11	Gas System Expansion	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
NGD-58	CNG Station				$ 900,000			$ 900,000
NGD-60	Automated Meter Reading System		$ 339,250					$ 339,250
PD-1	Police Vehicles and Conversions		$ 200,000	$ 350,000	$ 350,000	$ 250,000	$ 250,000	$ 1,400,000
PD-19	Records Management System		$ 285,000					$ 285,000
PD-20	Duty Weapons Upgrade		$ 15,000					$ 15,000
PD-21	Electronic License Plate Reader	$ 20,000	$ 20,000					$ 40,000
PD-22	Bullet Proof Vests for Patrol Officers	$ 20,000						$ 20,000
SMC-1	Municipal Court Building		$ 1,000,000					$ 1,000,000
SWC-8/ T1	Automated Residential Garbage Trucks			$ 295,000	$ 295,000			$ 590,000
SWC-15/ T1	Automated Recycling Truck		$ 295,000	$ 295,000				$ 590,000
SWD-7	Dozer			$ 240,000				$ 240,000
SWD-11	Solid Waste Loader		$ 150,000			$ 175,000		$ 325,000
SWD-32	Dumptruck	$ 135,000						$ 135,000
SWD-34	Yard Jockey				$ 50,000			$ 50,000
SWD-38	Mulcher		$ 25,000					$ 25,000
SWD-39	Generator		$ 25,000					$ 25,000
SWD-40	Small Tractor		$ 25,000					$ 25,000
WWD-14/ T1	Water and Sewer Rehab	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
WWD-14-F/ T1	West Jones/Denmark Street Sewer Rehab			$ 650,000				$ 650,000
WWD-14-H/ T1	Phase II Streetscape Rehab				$ 1,000,000			$ 1,000,000
WWD-14-I/ T1	Savannah Ave. Replacement Water & Sewer		$ 1,000,000					$ 1,000,000
WWD-14-K/ T1	Upgrade Sewer from Proctor Street to E. Parrish				$ 400,000			$ 400,000
WWD-14-L/ T2	Upgrade Sewer from N. Edgewood Dr. to WWTP	$ 200,000						$ 200,000
WWD-14-M/ T1	Upgrade Sewer from Chandler Rd to Players Club						$ 300,000	$ 300,000
WWD-32/ T1	Extension of Water & Sewer to Unserved Areas	$ 200,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 700,000
WWD-32-B/ T1	Foxlake SD Sewer Extension						$ 500,000	$ 500,000
WWD-32-C/ T1	Oakcrest Subdivision Sewer Extensions					$ 1,000,000		$ 1,000,000
WWD-32-E/ T1	Ramblewood Subdivision Sewer Extensions					$ 850,000		$ 850,000
WWD-32-F/ T1	Cawana/Burkhaler Road Area W/S Extensions	$ 650,000	$ 1,000,000	$ 1,000,000				$ 2,650,000
WWD-108/ T1	Water and Sewer To Hwy 301 S. & I-16		$ 2,000,000	$ 2,000,000				$ 4,000,000

SUMMARY OF PROJECTS BY FISCAL YEAR:
2013 SPLOST FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
WWD-111	Install New Well			$ 1,300,000				$ 1,300,000
	Proposed Uses of Cash	$ 2,683,333	$ 9,666,083	$ 9,433,333	$ 5,233,333	$ 5,863,333	$ 3,909,335	$ 36,788,750
	Existing Uses of Cash							
	None							$ -
	Total Uses of Cash	**$ 2,683,333**	**$ 9,666,083**	**$ 9,433,333**	**$ 5,233,333**	**$ 5,863,333**	**$ 3,909,335**	**$ 36,788,750**
	Sources of Cash							
	2013 SPLOST Proceeds for:							
	Fire Department Station	$ 750,000	$ -	$ -	$ -	$ -	$ -	$ 750,000
	Fire Department Equipment	$ 208,333	$ 273,333	$ 403,333	$ 273,333	$ 773,333	$ 289,335	$ 2,221,000
	Police Department Equipment	$ 20,000	$ 520,000	$ 350,000	$ 350,000	$ 250,000	$ 250,000	$ 1,740,000
	Municipal Court Building	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000
	Street and Drainage Projects	$ 250,000	$ 1,395,000	$ 1,400,000	$ 1,235,000	$ 1,145,000	$ 1,700,000	$ 7,125,000
	Streets Equipment	$ -	$ 280,000	$ 160,000	$ 160,000	$ 20,000	$ 20,000	$ 640,000
	Gas Expansion Projects	$ 150,000	$ 1,477,750	$ 150,000	$ 1,050,000	$ 150,000	$ 150,000	$ 3,127,750
	Water and Sewer Projects	$ 1,150,000	$ 4,200,000	$ 5,150,000	$ 1,600,000	$ 2,050,000	$ 1,000,000	$ 15,150,000
	Solid Waste Collection Equipment	$ -	$ 295,000	$ 590,000	$ 295,000	$ -	$ -	$ 1,180,000
	Solid Waste Disposal Equipment	$ 135,000	$ 225,000	$ 240,000	$ 50,000	$ 175,000	$ -	$ 825,000
	Fleet Equipment	$ -	$ -	$ 240,000	$ -	$ -	$ -	$ 240,000
	GDOT/GSU	$ -	$ -	$ -	$ -	$ 1,300,000	$ 500,000	$ 1,800,000
	Contributions	$ -	$ -	$ -	$ 220,000	$ -	$ -	$ 220,000
	Total Sources of Cash	**$ 2,663,333**	**$ 9,666,083**	**$ 8,683,333**	**$ 5,233,333**	**$ 5,863,333**	**$ 3,909,335**	**$ 36,018,750**
	Increase (decrease) in Cash	**$ (20,000)**	**$ -**	**$ (750,000)**	**$ -**	**$ -**	**$ -**	**$ (20,000)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
ENG-5	Engineering Department Vehicles		$ 18,000		$ 18,000			$ 36,000
ENG-18	Calibration of CH De-Humidifier and Chillers	$ 16,000	$ 15,000	$ 8,000	$ 10,000	$ 9,000	$ 10,000	$ 68,000
ENG-24	Decorative Entrance Signs to City						$ 28,000	$ 28,000
ENG-89	Eastside Cemetery Fence							Unfunded
ENG-PWA-2	Pickup Replacement				$ 24,000			$ 24,000
ENG-PWA-5	Storage Facility							Unfunded
ENG-PRK-1	Replace Commercial Mower (net with trade-in)		$ 9,500		$ 9,500		$ 9,500	$ 28,500
ENG-PRK-4	Crewcab Truck with Landscaping Body		$ 33,000					$ 33,000
ENG-PRK-11	Replace Pickup			$ 33,000				$ 33,000
ENG-PRK-13	Seasonal Decorations	$ 7,500		$ 7,500		$ 7,500		$ 22,500
ENG-PRK-18	Tree/Shrub Maintenance	$ -	$ 6,000	$ 6,000	$ 6,000	$ 6,000	$ 6,000	$ 30,000
ENG-PRK-19	Cemetery Improvements		$ 20,000					$ 20,000
ENG-PRK-21	Improvements to city park on Parker St @ W. Jones		$ 5,000					$ 5,000
ENG-PRK-22	Improvements to Edgewood Park			$ 25,000	$ 25,000			$ 50,000
ENG-PRK-23	McTell Trail Addition				$ 50,000			$ 50,000
ENG-STS-62	Replace Bushhog Mowers	$ 8,000				$ 9,000		$ 17,000
ENG-STS-64	Replace Commercial Mowers (net with trade-in)	$ 15,000		$ 15,000		$ 15,000		$ 45,000
ENG-STS-74	Truck Replacement		$ 38,000					$ 38,000
ENG-STS-80	Replace Existing Trucks	$ 33,000		$ 33,000		$ 33,000		$ 99,000
ENG-STS-87	Renovations to Facilities	$ 10,000						$ 10,000
ENG-STS-89	Dirt Pit							Unfunded
ENG-STS-92	Tree Maintenance	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 30,000
ENG-STS-94	Replace Road Tractor/Transfer Truck		$ 120,000					$ 120,000
ENG-STS-98	Superintendent Pickup Truck			$ 26,000				$ 26,000
ENG-STS-100	Sidearm 3 point hitch		$ 20,000					$ 20,000
ENG-STS-101	Shelters						$ 70,000	$ 70,000
ENG-STS-103	Backhoe						$ 185,000	$ 185,000
ENG-STS-104	Hydro Seeder		$ 25,000					$ 25,000
ENG-STS-105	Bucket Truck Replacement					$ 125,000		$ 125,000
ENG-STS-106	Motorola Handheld Radios	$ 25,000						$ 25,000
IT-1	Car		$ 20,000					$ 20,000
IT-2	Dell Server	$ 25,000						$ 25,000
PD-15	Bullet Proof Vests					$ 13,440		$ 13,440

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
PD-17	Live Fire Training Complex			$ 65,000				$ 65,000
	TOTAL EXPENDITURES:	**$ 144,500**	**$ 334,500**	**$ 223,500**	**$ 147,500**	**$ 222,940**	**$ 313,500**	**$ 1,386,440**
	PROJECTED REVENUES AND							
	OTHER FINANCING SOURCES							
	Transfer from General Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
	Transfer from General Fund (Engineering)							$ -
	GMA Lease Pool	**$ 33,000**	**$ 236,000**	**$ 92,000**		**$ 158,000**	**$ 185,000**	$ 704,000
	Donations							$ -
	Grants			**$ 25,000**	**$ 50,000**			$ 75,000
	TOTAL REVENUES AND OTHER	**$ 133,000**	**$ 336,000**	**$ 217,000**	**$ 150,000**	**$ 258,000**	**$ 285,000**	**$ 1,379,000**
	FINANCING SOURCES							
	SURPLUS (OR DEFICIT)	**$ (11,500)**	**$ 1,500**	**$ (6,500)**	**$ 2,500**	**$ 35,060**	**$ (28,500)**	**$ (7,440)**

SUMMARY OF PROJECT BY FISCAL YEAR:
WATER AND WASTEWATER FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
WWD-14	Water and Sewer Rehab	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
WWD-14-F	West Jones/Denmark Street Sewer Rehab			$ 650,000				$ 650,000
WWD-14-H	Phase II Streetscape Rehab				$ 1,000,000			$ 1,000,000
WWD-14-I	Savannah Ave. Replacement W & S		$ 1,000,000					$ 1,000,000
WWD-14-K	Upgrade Sewer from Proctor Street to E. Parrish				$ 400,000			$ 400,000
WWD-14-L	Upgrade Sewer from N. Edgewood Dr. to WWTP	$ 200,000						$ 200,000
WWD-14-M	Upgrade Sewer from Chandler Rd to Players Club						$ 300,000	$ 300,000
WWD-16	301 N Water Tank			$ 1,500,000				$ 1,500,000
WWD-20	US 301 N Widening Relocation						$ 6,000,000	$ 6,000,000
WWD-32	Extension of W & S to Unserved Areas	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,200,000
WWD-32-B	Foxlake SD Sewer Extension							Unfunded
WWD-32-C	Oakcrest Subdivision Sewer Extensions							Unfunded
WWD-32-E	Ramblewood Subdivision Sewer Extensions							Unfunded
WWD-32-F	Cawana/Burkhalter WS Extensions	$ 650,000						$ 650,000
WWD-37	Retrofit Pump Stations with Generators	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 240,000
WWD-38	Change out to Touch-Read Meters	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
WWD-49	Replace the Concrete Truck	$ 50,000						$ 50,000
WWD-60	Replace 1998 I & I Cube Van		$ 175,000					$ 175,000
WWD-65	Phase II Paving at WWTP		$ 80,000					$ 80,000
WWD-66	Remote Septage Discharge Station	$ 100,000						$ 100,000
WWD-74	Replace 1/2 Ton Truck		$ 20,000					$ 20,000
WWD-76	Replace Backhoe		$ 100,000					$ 100,000
WWD-77	Replace Rodder Truck		$ 275,000					$ 275,000
WWD-80	Upgrade 2 LS to Multi-Trode	$ 36,000						$ 36,000
WWD-88	Replace X-Mark Mower	$ 10,000						$ 10,000
WWD-89	Replace 30' Aluminum Sludge Trailer			$ 50,000				$ 50,000
WWD-94	Replace Tractor Mower	$ 10,000						$ 10,000
WWD-96	Replace F-350 Truck			35000				$ 35,000
WWD-97	Replace F-150 Extended Cab Truck		$ 25,000					$ 25,000
WWD-98	Replace F-350 Utility Truck			$ 35,000				$ 35,000
WWD-99	Replace 2005 F-450 Utility Truck			$ 38,000				$ 38,000
WWD-100	Replace 2006 F-150 Extended Cab Truck			$ 25,000				$ 25,000
WWD-101	Replace 2006 F-150 Truck			$ 20,000				$ 20,000
WWD-102	Replace 2003 F-450 Utility Truck		$ 38,000					$ 38,000
WWD-108	Water and Sewer to Hwy 301 S & I-16		$ 2,000,000	$ 2,000,000				$ 4,000,000
WWD-111	Install New Well			$ 1,300,000				$ 1,300,000
WWD-112	Upgrade Meters to Flex Net	$ 1,250,000						$ 1,250,000
WWD-113	Extension of Reclaimed Water System		$ 850,000	850000				$ 1,700,000
WWD-114	New One-Ton Utility Truck	$ 35,000						$ 35,000
WWD-116	Upgrade SCADA Computers	$ 14,000						$ 14,000
WWD-117	Sludge Drying Equipment and Building				$ 1,750,000			$ 1,750,000

SUMMARY OF PROJECT BY FISCAL YEAR:
WATER AND WASTEWATER FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
WWD-120	Root Cutter	$ 15,000						$ 15,000
WWD-121	Godwin Dri-Prime Model CD150 pumpend	$ 18,000						$ 18,000
WWD-122	Rehab Concrete Basin	$ 1,000,000						$ 1,000,000
WWD-123	Pump Station Mag Meters	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 180,000
WWD-124	Replace Chemical Scales	$ 20,000	$ 20,000	$ 20,000				$ 60,000
WWD-125	Digital Recorder for wells	$ 30,000						$ 30,000
WWD-126	Upgrade SCADA to cellular	$ 200,000						$ 200,000
	Proposed Uses of Cash	$ 4,058,000	$ 5,003,000	$ 6,943,000	$ 3,570,000	$ 420,000	$ 6,720,000	$ 26,714,000
								$ -
	Total Proposed Uses of Cash	$ 4,058,000	$ 5,003,000	$ 6,943,000	$ 3,570,000	$ 420,000	$ 6,720,000	$ 26,714,000
	Existing Uses of Cash							
	Transfer to General Fund	$ 792,000	$ 792,000	$ 792,000	$ 792,000	$ 792,000	$ 792,000	$ 3,960,000
	Transfer to SFS (governmental rate)	$ 850,000	$ 850,000	$ 850,000	$ 850,000	$ 850,000	$ 850,000	$ 4,250,000
	2010 Revenue Bond Payments	$ 1,044,721	$ 1,040,221	$ 1,041,021	$ 1,041,021	$ 1,040,421	$ 1,040,421	$ 5,207,405
	GEFA Loan Payments	$ 266,218	$ 266,218	$ 266,218	$ 266,218	$ 266,218	$ 266,218	$ 1,331,090
	Total Uses of Cash	**$ 7,010,939**	**$ 7,951,439**	**$ 9,892,239**	**$ 6,519,239**	**$ 3,368,639**	**$ 9,668,639**	**$ 44,411,134**
	Sources of Cash							
	Operating Income	$ 1,328,327	$ 1,328,327	$ 1,328,327	$ 1,328,327	$ 1,328,327	$ 1,328,327	$ 7,969,962
	Non-operating Income							$ -
	Other	$ 266,621	$ 266,621	$ 266,621	$ 266,621	$ 266,621	$ 266,621	$ 1,599,726
	ATC Fees for WWTP							$ -
	Depreciation	$ 1,687,971	$ 1,687,971	$ 1,687,971	$ 1,687,971	$ 1,687,971	$ 1,687,971	$ 10,127,826
	Amortization	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 147,228
	2007 SPLOST	$ 1,250,000	$ -	$ -	$ -	$ -	$ -	$ 1,250,000
	2013 SPLOST	$ 1,150,000	$ 3,300,000	$ 4,250,000	$ 1,700,000	$ 300,000	$ 600,000	$ 10,700,000
	GEFA	$ 1,200,000						
	Contributed Capital: GDOT						$ 6,000,000	$ 6,000,000
	Contributed Capital: DABC			$ 1,500,000				$ 1,500,000
	Revenue Bond Proceeds							$ -
	Total Sources of Cash	**$ 6,907,457**	**$ 6,607,457**	**$ 9,057,457**	**$ 5,007,457**	**$ 3,607,457**	**$ 9,907,457**	**$ 41,094,742**
	Increase (decrease) in Cash	**$ (103,482)**	**$ (1,343,982)**	**$ (834,782)**	**$ (1,511,782)**	**$ 238,818**	**$ 238,818**	**$ (3,316,392)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
NATURAL GAS FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
NGD-2	HWY 301 North River Crossing	$ 50,000	$ 988,500					$ 1,038,500
NGD-11	System Expansion	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
NGD-30	Crew Truck & Air Compressor, Gen., Welder		$ 85,000					$ 85,000
NGD-37	1/2-Ton Pickup Truck	$ 18,000						$ 18,000
NGD-38	F-450 Service Truck Replacement	$ 38,500						$ 38,500
NGD-44	System Expansion 301 S & I-16(Loan/County)	$ 250,000	$ 500,000					$ 750,000
NGD-46	Vacuum Excavator	$ 55,000						$ 55,000
NGD-48	Heavy Duty Trencher			$ 115,000				$ 115,000
NGD-52	1/2 Ton Pickup Truck				$ 18,000			$ 18,000
NGD-54	F250 Truck Replacement					$ 24,000		$ 24,000
NGD-55	Air Compressor			$ 15,000				$ 15,000
NGD-57	Backhoe					$ 75,000		$ 75,000
NGD-58	CNG Station (Loan/SPLOST)				$ 900,000			$ 900,000
NGD-60	Automated Meter Reading System	$ 339,250	$ 339,250					$ 678,500
NGD-61	Small Trencher						$ 30,000	$ 30,000
NGD-62	Compact Backhoe						$ 48,000	$ 48,000
	Proposed Uses of Cash	$ 900,750	$ 2,062,750	$ 280,000	$ 1,068,000	$ 249,000	$ 228,000	$ 4,788,500
	Total Proposed Uses of Cash	$ 900,750	$ 2,062,750	$ 280,000	$ 1,068,000	$ 249,000	$ 228,000	$ 4,788,500
	Existing Uses of Cash							
	Debt Service: One Georgia Loan: NGD-1	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 200,022
	Transfers to General Fund	$ 900,000	$ 900,000	$ 900,000	$ 900,000	$ 900,000	$ 900,000	$ 5,400,000
	GMA Lease Pool	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Total Uses of Cash	**$ 1,834,087**	**$ 2,996,087**	**$ 1,213,337**	**$ 2,001,337**	**$ 1,182,337**	**$ 1,161,337**	**$ 10,388,522**
	Sources of Cash							
	Operating Income	$ 995,223	$ 995,223	$ 995,223	$ 995,223	$ 995,223	$ 995,223	$ 5,971,338
	Non-operating Income	$ 206,500	$ 206,500	$ 206,500	$ 206,500	$ 206,500	$ 206,500	$ 1,239,000
	Depreciation	$ 132,119	$ 132,119	$ 132,119	$ 132,119	$ 132,119	$ 132,119	$ 792,714
	Loan Proceeds	$ 250,000	$ 500,000	$ -	$ -	$ -	$ -	$ 750,000
	GMA Lease Pool	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	2013 SPLOST	$ 150,000	$ 1,477,750	$ 150,000	$ 1,050,000	$ 150,000	$ 150,000	$ 3,127,750
	Total Sources of Cash	**$ 1,733,842**	**$ 3,311,592**	**$ 1,483,842**	**$ 2,383,842**	**$ 1,483,842**	**$ 1,483,842**	**$ 11,880,802**
	Increase (decrease) in Cash	**$ (100,245)**	**$ 315,505**	**$ 270,505**	**$ 382,505**	**$ 301,505**	**$ 322,505**	**$ 1,492,280**

SUMMARY OF PROJECTS BY FISCAL YEAR:
SOLID WASTE COLLECTION FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
SWC-1	Knuckleboom Loader with body		$ 170,000				$ 180,000	$ 350,000
SWC-4	Front Loading Commercial Dumpsters	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 180,000
SWC-5	Polycarts	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
SWC-8	Automated Residential Garbage Truck			$ 295,000	$ 295,000			$ 590,000
SWC-9	Commercial Garbage Trucks	$ 550,000			$ 270,000			$ 820,000
SWC-10	Pickup	$ 22,000		$ 22,000		$ 22,000		$ 66,000
SWC-14	Activity Recorder	$ 20,000						$ 20,000
SWC-17	Extend Existing Shelter		$ 75,000					
	Proposed Uses of Cash	$ 642,000	$ 295,000	$ 367,000	$ 615,000	$ 72,000	$ 230,000	$ 1,919,000
	Existing Uses of Cash							
	Transfer to General Fund	$ 600,000	$ 660,000	$ 660,000	$ 660,000	$ 660,000	$ 660,000	$ 3,900,000
	Transfer to General Fund for Lease							
	Payments							$ -
	Total Uses of Cash	**$ 1,242,000**	**$ 955,000**	**$ 1,027,000**	**$ 1,275,000**	**$ 732,000**	**$ 890,000**	**$ 4,499,000**
	Sources of Cash							
	Operating Income	$ 816,347	$ 816,347	$ 816,347	$ 816,347	$ 816,347	$ 816,347	$ 4,898,082
	Non-operating Income							$ -
	Transfer from 2013 SPLOST			$ 295,000	$ 295,000			$ 590,000
	Depreciation	$ 230,000	$ 230,000	$ 230,000	$ 230,000	$ 230,000	$ 230,000	$ 1,380,000
	Total Sources of Cash	**$ 1,046,347**	**$ 1,046,347**	**$ 1,341,347**	**$ 1,341,347**	**$ 1,046,347**	**$ 1,046,347**	**$ 6,868,082**
	Increase (decrease) in Cash	**$ (195,653)**	**$ 91,347**	**$ 314,347**	**$ 66,347**	**$ 314,347**	**$ 156,347**	**$ 747,082**

SUMMARY OF PROJECTS BY FISCAL YEAR:
SOLID WASTE DISPOSAL FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS	
SWD-7	Dozer			$ 240,000				$ 240,000	
SWD-11	Solid Waste Loader	$ 175,000	$ 150,000				$ 175,000	$ 500,000	
SWD-15	Industrial Riding Mower	$ 10,000						$ 10,000	
SWD-16	Pickup truck Replacement	$ 20,000						$ 20,000	
SWD-22	Expansion and Renovation of the					$ 550,000	$ 550,000	$ 1,100,000	
SWD-31	Transfer Station Repairs		$ 20,000					$ 20,000	
SWD-32	Dumptruck	$ 135,000						$ 135,000	
SWD-34	Yard Jockey				$ 50,000			$ 50,000	
SWD-35	Utility Vehicle Replacement	$ 8,500						$ 8,500	
SWD-36	6Ft Bush Hog Mower		$ 10,000					$ 10,000	
SWD-38	Mulcher		$ 25,000					$ 25,000	
SWD-39	Generator		$ 25,000					$ 25,000	
SWD-40	Small Tractor		$ 25,000					$ 25,000	
SWD-41	5000 PSI Pressure Washer	$ 10,000						$ 10,000	
SWD-42	Steel Frame Shelter	$ 10,000						$ 10,000	
SWD-43	Scale Maintenance	$ 7,000						$ 7,000	
	Proposed Uses of Cash	$ 375,500	$ 255,000	$ 240,000	$ 50,000	$ 550,000	$ 725,000	$ 2,195,500	
	Existing Uses of Cash								
	Accrued Closure/Post Closure	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 1,022,500	
	Transfer to General Fund	$ 240,000	$ 240,000	$ 240,000	$ 240,000	$ 240,000	$ 240,000	$ 1,200,000	
	Transfer to General Fund for Lease	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000		$ 200,000	
	Payments							$ -	
	Total Uses of Cash	**$ 860,000**	**$ 739,500**	**$ 724,500**	**$ 534,500**	**$ 1,034,500**	**$ 1,169,500**	**$ 4,618,000**	
	Sources of Cash								
	Operating Income (Loss)	$ (1,036,997)	$ (1,036,997)	$ (1,036,997)	$ (1,036,997)	$ (1,036,997)	$ (1,036,997)	$ (5,184,985)	
	Non-operating Income							$ -	
	Transfer In from 2007 SPLOST	$ 291,667						$ 291,667	
	Transfer In from 2013 SPLOST	$ 1,346,875	$ 1,795,833	$ 1,795,833	$ 1,795,833	$ 1,795,833	$ 1,795,833	$ 8,530,208	
	Depreciation	$ 221,779	$ 221,779	$ 221,779	$ 221,779	$ 221,779	$ 221,779	$ 1,108,895	
	Total Sources of Cash	**$ 823,324**	**$ 980,615**	**$ 980,615**	**$ 980,615**	**$ 980,615**	**$ 980,615**	**$ 4,745,785**	
	Increase (decrease) in Cash	**$ (36,676)**	**$ 241,115**	**$ 256,115**	**$ 446,115**	**$ (53,885)**	**$ (188,885)**	**$ 127,785**	

SUMMARY OF PROJECTS BY FISCAL YEAR:
FLEET MANAGEMENT FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
FMD-5	Computer Upgrade: Diagnostics			$ 15,000			$ 15,000	$ 30,000
FMD-6	Heavy Equipment Service Truck	$ 75,000			$ 75,000			$ 150,000
FMD-9	Tire Changer and Equipment				$ 15,000			$ 15,000
FMD-12	Fleet Manager Truck Replacement					$ 22,000		$ 22,000
FMD-16	Air Compressor Replacement				$ 30,000			$ 30,000
FMD-17	4-Post Vehicle Lift						$ 29,000	$ 29,000
FMD-18	Koni Lifts			$ 60,000				$ 60,000
FMD-22	Overhead Crane		$ 60,000					$ 60,000
FMD-23	Tire Building				$ 50,000			$ 50,000
FMD-24	Light Duty Service Truck Replacement		$ 40,000			$ 40,000		$ 80,000
FMD-25	Upgrade Shop Lighting	$ 9,000						$ 9,000
FMD-26	Modifications to Facility for CNG Veh. Main	$ 75,000						$ 75,000
FMD-27	Wheel/Tire Balancer						$ 14,000	$ 14,000
FMD-28	Fleet Fueling Facility			$ 240,000				$ 240,000
FMD-29	Vehicle Shelter						$ 30,000	$ 30,000
	Total Uses of Cash	**$ 159,000**	**$ 100,000**	**$ 315,000**	**$ 170,000**	**$ 62,000**	**$ 88,000**	**$ 894,000**
	Sources of Cash							
	Operating Income (Loss)	$ (41,667)	$ (41,667)	$ (41,667)	$ (41,667)	$ (41,667)	$ (41,667)	$ (250,002)
	Non-operating Income							$ -
	Depreciation	$ 16,391	$ 16,391	$ 16,391	$ 16,391	$ 16,391	$ 16,391	$ 98,346
	GMA Lease Pool	$ 75,000	$ 40,000	$ 60,000	$ 75,000	$ 62,000	$ 29,000	$ 341,000
	Grants							$ -
	2013 SPLOST			$ 240,000				$ 240,000
	Transfer from Solid Waste Collection	$ 75,000						$ 75,000
	Total Sources of Cash	**$ 124,724**	**$ 14,724**	**$ 274,724**	**$ 49,724**	**$ 36,724**	**$ 3,724**	**$ 504,344**
	Increase (decrease) in Cash	**$ (34,276)**	**$ (85,276)**	**$ (40,276)**	**$ (120,276)**	**$ (25,276)**	**$ (84,276)**	**$ (389,656)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
PROPOSED STORMWATER FUND

Project Number	Project	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	TOTALS
ENG-2	Stormwater Phase II Regulation Compliance		$ 50,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 650,000
ENG-STS-37	Excavator				$ 225,000			$ 225,000
ENG-STS-44	Frontend Loader			$ 190,000				$ 190,000
ENG-STS-73	Street Sweeper						$ 115,000	$ 115,000
ENG-STS-74	Truck Replacement				$ 40,000	$ 40,000		$ 80,000
ENG-STS-97	Drainage Improvements				$ 55,000			$ 55,000
ENG-STS-99	Gradall			$ 325,000				$ 325,000
ENG-STS-101	Shelters			$ 70,000				$ 70,000
ENG-STS-102	Vac Truck					$ 300,000		$ 300,000
	Proposed Uses of Cash	$ -	$ 200,000	$ 490,000	$ 470,000	$ 190,000	$ 265,000	$ 1,615,000
	Total Uses of Cash	**$ -**	**$ 200,000**	**$ 490,000**	**$ 470,000**	**$ 190,000**	**$ 265,000**	**$ 1,615,000**
	Sources of Cash							
	Stormwater Utility		$ 200,000	$ 490,000	$ 470,000	$ 190,000	$ 265,000	$ 1,615,000
	Total Sources of Cash	**$ -**	**$ 200,000**	**$ 490,000**	**$ 470,000**	**$ 190,000**	**$ 265,000**	**$ 1,615,000**
	Increase (decrease) in Cash	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**


JAECKEL
STATESBORO CITY HALL

TAB 29

DEBT SERVICE SCHEDULES

DEBT SERVICE SCHEDULES

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2014. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. In general long-term debt, the City has a lease agreement with the Downtown Statesboro Development Authority dated October 3, 1995, for 25 years. This debt financed the purchase and the renovation of City Hall.

In the Natural Gas Fund, the City has a One Georgia Authority loan that financed the extension of gas lines to the City of Metter, Georgia. This obligation will be satisfied in April, 2022.

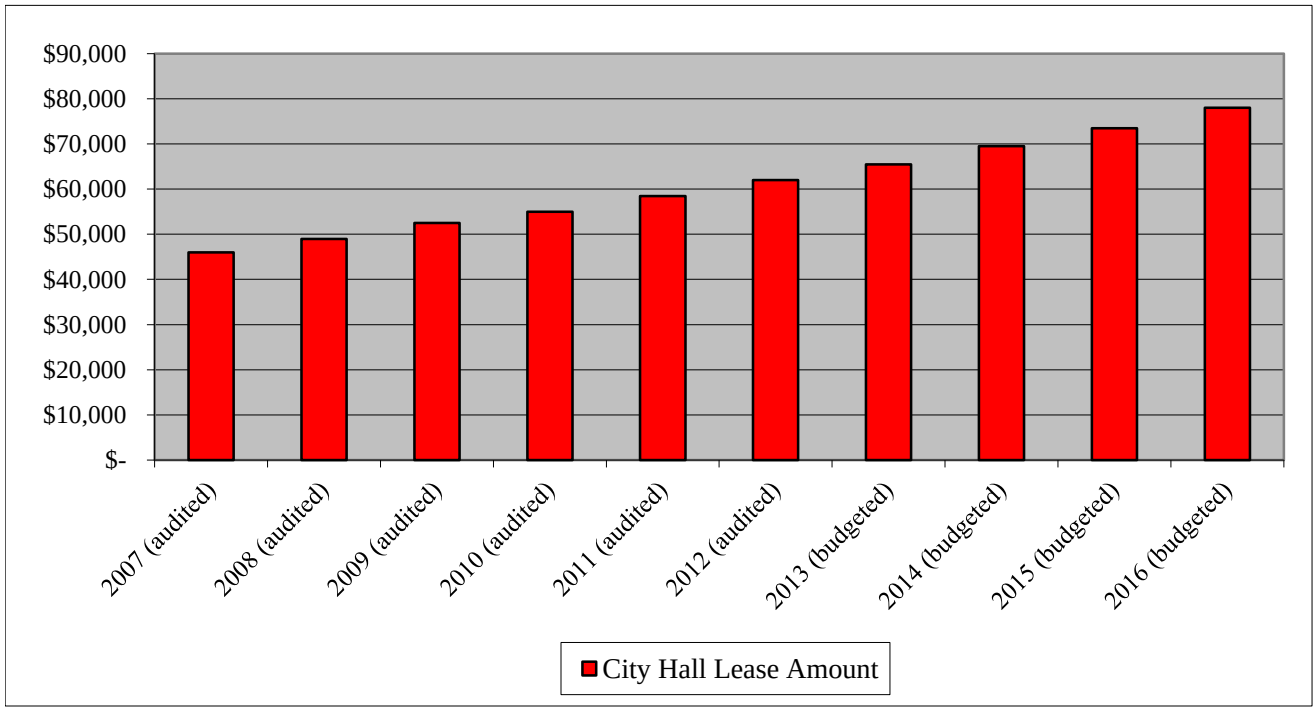
In the Water and Sewer Fund, the City recently issued $15,040,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds, Series 1995, to prepay ten loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds, to acquire, construct and equip extensions, additions and improvements to the System and to pay the fees and expenses incurred in connection with the issuance of the Bonds. The City will realize a savings of approximately $382,859 in net present value over the next twenty three years. In addition, the City has three outstanding loans with the Georgia Environmental Facilities Authority.

Computation of Legal Debt Margin:

Gross Assessed Valuation (2012-2013)	$592,673,218.
Legal Debt Limit – 10.00% of Grossed Assessed Value	59,267,321.
General Obligation Bonded Debt	0.
Legal Debt Margin as of June 30, 2013	$533,405,897.

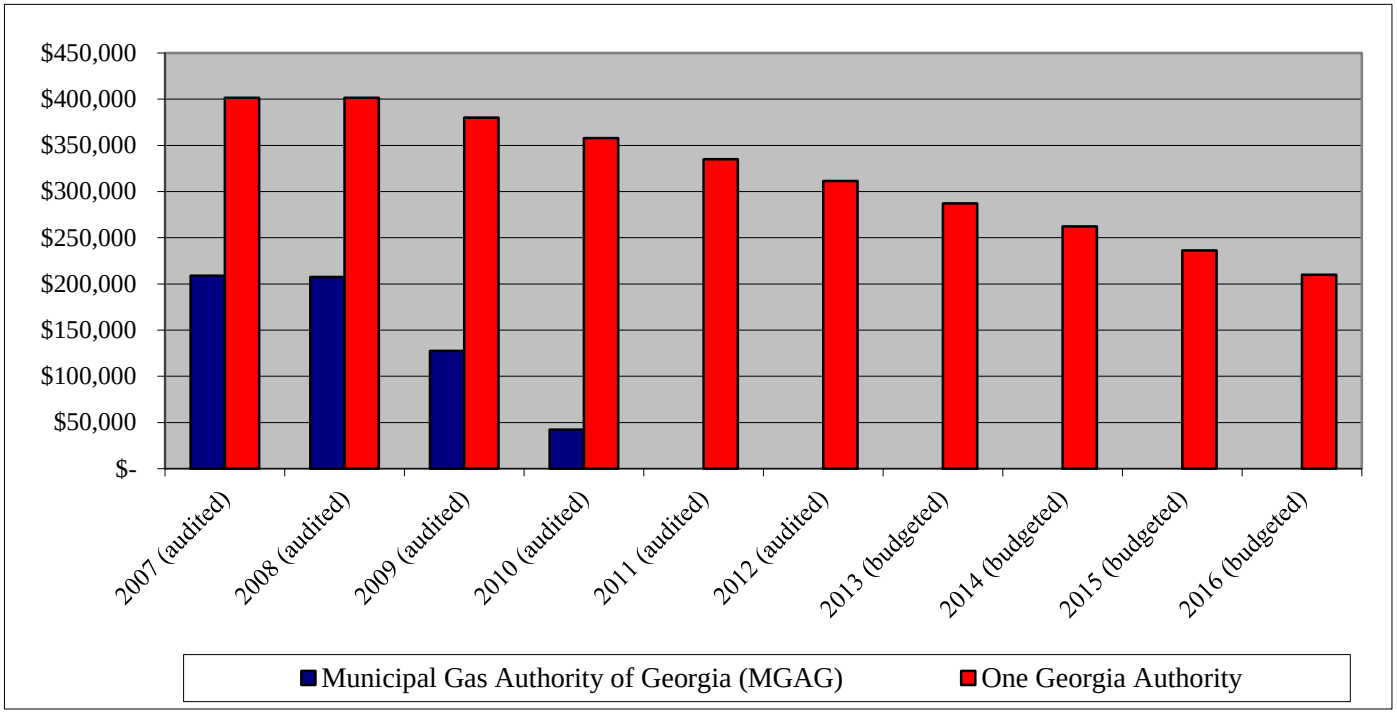
GENERAL FUND
CITY HALL CAPITAL LEASE

2007 (audited)	$	46,000
2008 (audited)	$	49,000
2009 (audited)	$	52,500
2010 (audited)	$	55,000
2011 (audited)	$	58,500
2012 (audited)	$	62,000
2013 (budgeted)	$	65,500
2014 (budgeted)	$	69,500
2015 (budgeted)	$	73,500
2016 (budgeted)	$	78,000



NATURAL GAS FUND
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	MGAG	One GA Authority	TOTAL Gas Fund Debt
2007 (audited)	$ 209,008	$ 401,444	$ 610,452
2008 (audited)	$ 207,622	$ 401,488	$ 609,110
2009 (audited)	$ 127,375	$ 379,955	$ 507,330
2010 (audited)	$ 42,305	$ 357,769	$ 400,074
2011 (audited)	$ -	$ 334,909	$ 334,909
2012 (audited)	$ -	$ 311,356	$ 311,356
2013 (budgeted)	$ -	$ 287,088	$ 287,088
2014 (budgeted)	$ -	$ 262,084	$ 262,084
2015 (budgeted)	$ -	$ 236,322	$ 236,322
2016 (budgeted)	$ -	$ 209,778	$ 209,778

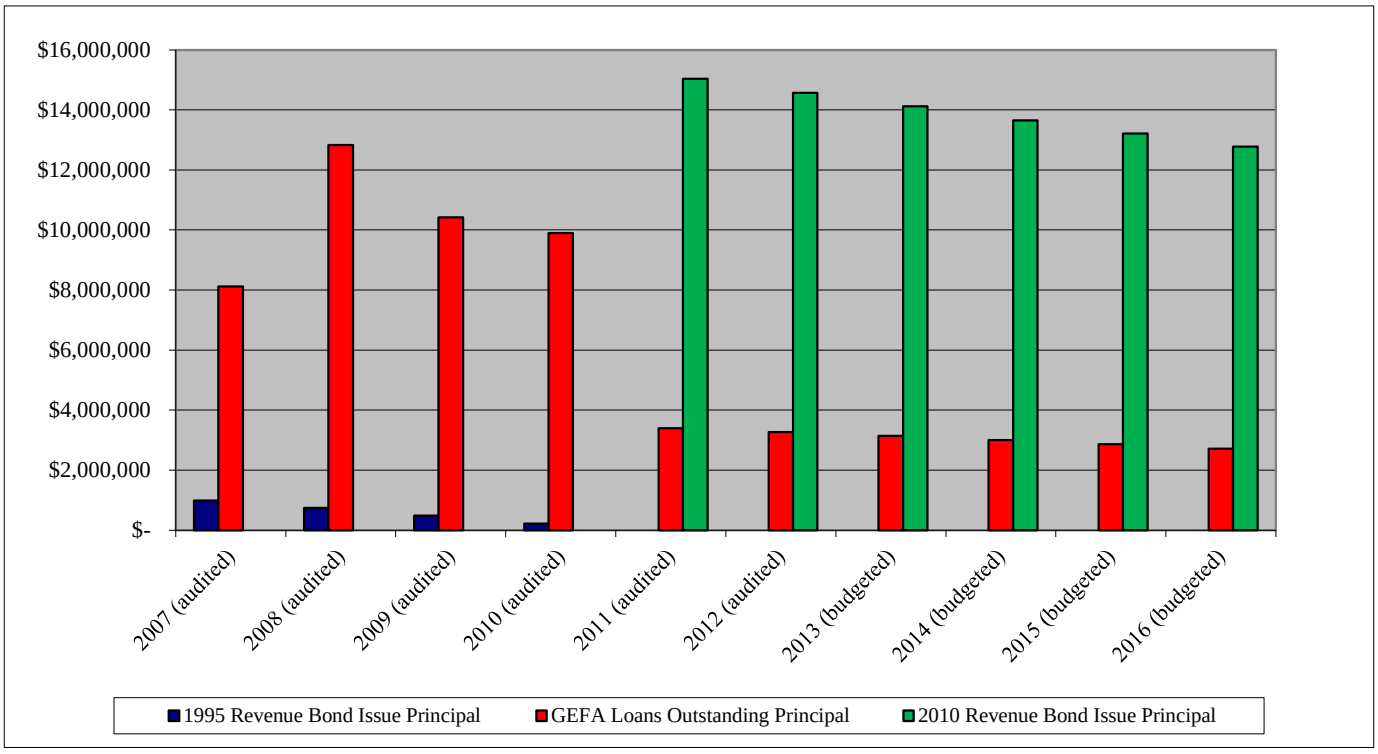


DEBT SERVICE REPAYMENT SCHEDULES
GENERAL LONG-TERM DEBT
AND NATURAL GAS FUND DEBT

		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	**TOTALS**
GENERAL LONG-TERM DEBT											
PROJECTED EXPENDITURES											
City Hall Lease 70% of Prime	Prin	$ 69,500	$ 73,500	$ 78,000	$ 82,500	$ 87,500	$ 93,000	$ 98,000	$ 104,000	$ 110,000	**$ 796,000**
Dated 10/3/95 for 25 years	Int	$ 31,973	$ 28,970	$ 25,788	$ 22,418	$ 18,848	$ 15,057	$ 11,046	$ 6,804	$ 2,310	**$ 163,212**
Rate between 4.2-10.5%											
TOTAL EXPENDITURES		$ 101,473	$ 102,470	$ 103,788	$ 104,918	$ 106,348	$ 108,057	$ 109,046	$ 110,804	$ 112,310	**$ 959,212**
NATURAL GAS FUND DEBT											
OneGeorgia Authority Loan	Prin	$ 25,762	$ 26,544	$ 27,349	$ 28,179	$ 29,034	$ 29,915	$ 30,823	$ 31,758	$ 32,720	**$ 262,084**
Metter Extension Project	Int	$ 7,575	$ 6,793	$ 5,988	$ 5,158	$ 4,303	$ 3,422	$ 2,515	$ 1,580	$ 617	**$ 37,951**
Dated 4/01/02 through 4/01/22											
Fixed @ 3.0%											
TOTAL PRINCIPAL PAYMENTS		$ 25,762	$ 26,544	$ 27,349	$ 28,179	$ 29,034	$ 29,915	$ 30,823	$ 31,758	$ 32,720	**$ 262,084**
TOTAL INTEREST PAYMENTS		$ 7,575	$ 6,793	$ 5,988	$ 5,158	$ 4,303	$ 3,422	$ 2,515	$ 1,580	$ 617	**$ 37,951**
TOTAL EXPENSES		$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,337	$ 33,338	$ 33,338	$ 33,337	**$ 300,035**

WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	1995 Revenue Bond Issue Principal	GEFA Loans Outstanding Principal	2010 Revenue Bond Issue Principal	TOTAL W & S Fund Debt
2007 (audited)	$ 985,000	$ 8,117,958	$ -	$ 9,102,958
2008 (audited)	$ 740,000	$ 12,831,751	$ -	$ 13,571,751
2009 (audited)	$ 485,000	$ 10,421,911	$ -	$ 10,906,911
2010 (audited)	$ 215,000	$ 9,894,079	$ -	$ 10,109,079
2011 (audited)	$ -	$ 3,394,762	$ 15,040,000	$ 18,434,762
2012 (audited)	$ -	$ 3,269,609	$ 14,565,000	$ 17,834,609
2013 (budgeted)	$ -	$ 3,139,094	$ 14,115,000	$ 17,254,094
2014 (budgeted)	$ -	$ 3,002,887	$ 13,650,000	$ 16,652,887
2015 (budgeted)	$ -	$ 2,860,843	$ 13,215,000	$ 16,075,843
2016 (budgeted)	$ -	$ 2,712,676	$ 12,780,000	$ 15,492,676



DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
PROJECTED EXPENSES										
2010 Water Revenue Bonds	Prin	$ 475,000	$ 480,000	$ 500,000	$ 520,000	$ 535,000	$ 560,000	$ 575,000	$ 600,000	$ 630,000
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 569,721	$ 560,221	$ 541,021	$ 521,021	$ 505,421	$ 485,446	$ 465,846	$ 439,721	$ 410,821
Water and Sewer Refinancing and New Money	Amor	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538
GEFA Loan 2006L25WJ	Prin	$ 67,408	$ 70,350	$ 73,421	$ 76,626	$ 79,971	$ 83,461	$ 87,104	$ 90,906	$ 94,874
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 57,159	$ 54,217	$ 51,146	$ 47,941	$ 44,596	$ 41,106	$ 37,463	$ 33,661	$ 29,693
GEFA Loan 2007L31WJ	Prin	$ 19,901	$ 20,795	$ 21,701	$ 22,730	$ 23,723	$ 24,788	$ 25,880	$ 27,083	$ 28,279
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int	$ 19,058	$ 18,164	$ 17,259	$ 16,229	$ 15,236	$ 14,171	$ 13,079	$ 11,876	$ 10,680
GEFA Loan 2008L05WJ	Prin	$ 54,735	$ 57,022	$ 59,404	$ 61,886	$ 64,472	$ 67,165	$ 69,971	$ 72,895	$ 75,940
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int	$ 47,957	$ 45,670	$ 43,288	$ 40,806	$ 38,221	$ 35,527	$ 32,721	$ 29,797	$ 26,752
TOTAL PRINCIPAL PAYMENTS		$ 617,044	$ 628,167	$ 654,526	$ 681,242	$ 703,166	$ 735,415	$ 757,956	$ 790,885	$ 829,094
TOTAL INTEREST PAYMENTS		$ 718,433	$ 702,810	$ 677,252	$ 650,535	$ 628,012	$ 600,788	$ 573,646	$ 539,592	$ 502,483
TOTAL EXPENSES		$ 1,335,477	$ 1,330,977	$ 1,331,777	$ 1,331,777	$ 1,331,178	$ 1,336,202	$ 1,331,602	$ 1,330,477	$ 1,331,577

DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
PROJECTED EXPENSES										
2010 Water Revenue Bonds	Prin	$ 665,000	$ 700,000	$ 730,000	$ 755,000	$ 785,000	$ 820,000	$ 855,000	$ 890,000	$ 925,000
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 379,321	$ 346,071	$ 311,071	$ 281,871	$ 251,671	$ 219,487	$ 185,457	$ 149,547	$ 111,722
Water and Sewer Refinancing and New Money	Amor	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538	$ 24,538
GEFA Loan 2006L25WJ	Prin	$ 99,016	$ 103,338	$ 107,848	$ 112,556	$ 117,469	$ 101,799			
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 25,551	$ 21,229	$ 16,719	$ 12,011	$ 7,098	$ 2,008			
GEFA Loan 2007L31WJ	Prin	$ 29,549	$ 30,863	$ 32,273	$ 33,710	$ 35,224	$ 36,802	$ 28,853		
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int	$ 9,410	$ 8,096	$ 6,686	$ 5,249	$ 3,735	$ 2,157	$ 534		
GEFA Loan 2008L05WJ	Prin	$ 79,113	$ 82,418	$ 85,862	$ 89,449	$ 93,186	$ 97,079	$ 83,989		
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int	$ 23,579	$ 20,274	$ 16,831	$ 13,243	$ 9,506	$ 5,613	$ 1,588		
TOTAL PRINCIPAL PAYMENTS		$ 872,678	$ 916,618	$ 955,983	$ 990,715	$ 1,030,879	$ 1,055,680	$ 967,842	$ 890,000	$ 925,000
TOTAL INTEREST PAYMENTS		$ 462,400	$ 420,209	$ 375,845	$ 336,912	$ 296,548	$ 253,803	$ 212,117	$ 174,085	$ 136,260
TOTAL EXPENSES		$ 1,335,077	$ 1,336,827	$ 1,331,828	$ 1,327,627	$ 1,327,427	$ 1,309,483	$ 1,179,959	$ 1,064,085	$ 1,061,260

DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2032	FY 2033	**TOTALS**
PROJECTED EXPENSES				
2010 Water Revenue Bonds	Prin	$ 965,000	$ 685,000	**$ 13,650,000**
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 71,947	$ 29,969	**$ 6,837,373**
Water and Sewer Refinancing and New Money	Amor	$ 24,538	$ 24,538	**$ 490,760**
GEFA Loan 2006L25WJ	Prin			**$ 1,366,147**
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int			**$ 481,597**
GEFA Loan 2007L31WJ	Prin			**$ 442,154**
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int			**$ 171,620**
GEFA Loan 2008L05WJ	Prin			**$ 1,194,586**
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int			**$ 431,373**
TOTAL PRINCIPAL PAYMENTS		$ 965,000	$ 685,000	**$ 16,652,887**
TOTAL INTEREST PAYMENTS		$ 96,485	$ 54,507	**$ 8,412,723**
TOTAL EXPENSES		$ 1,061,485	$ 739,507	**$ 25,065,609**

TAB 30

GLOSSARY

Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost if continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

> General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.
>
> Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least $5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of $500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the teal purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose. .

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government’s policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.

Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposed that support the reporting government's programs.

Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.
Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. There are four different types of fiduciary funds.

> Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.
>
> Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.
>
> Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.
>
> Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with at maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all interfund transfers and interdepartmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program, including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of “work years” for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

Acronyms

AFIS	Automated Fingerprinting Information System
ATC	Aid to Construction
BOE	Board of Education
CDBG	Community Development Block Grant
CDL	Commercial Drivers License
CH	City Hall
CHIP	Community Housing Improvement Program
CID	Criminal Investigations Division
CIP	Capital Improvements Program
CJIS	Criminal Justice Information System
COLA	Cost of Living Adjustment
DABC	Development Authority of Bulloch County
DCA	Department of Community Affairs
DDA	Direct Deposit Advices
DHR	Department of Human Resources
DNR	Department of Natural Resources
DSDA	Downtown Statesboro Development Authority
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
EPD	Environmental Protection Division
ERT	Emergency Response Team
FD	Fire Department
FEMA	Federal Emergency Management Agency
FTE	Full-Time Employee
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GDOT	Georgia Department of Transportation
GEFA	Georgia Environmental Facilities Authority
GEMA	Georgia Emergency Management Agency
GFOA	Government Finance Officers Association
GMA	Georgia Municipal Association
GOHS	Governor's Office of Highway Safety
GPD	Gallons Per Day
GSU	Georgia Southern University
H/M	Hotel/Motel
HAZMAT	Hazardous Materials
HLF	High Load Factor
HVAC	Heating, Ventilation, Air-Conditioning
IACP	International Association of Chiefs of Police
IRS	Internal Revenue Service
ISO	Insurance Services Office
ISTEA	Intermodal Surface Transportation Efficiency Act
LARP	Local Assistance Resurfacing Program
LLF	Low Load Factor
LOST	Local Option Sales Tax
MGAG	Municipal Gas Authority of Georgia
NCIC	National Crime Information Center
NFPA	National Fire Protection Association
NG	Natural Gas
NPDES	National Pollutants Discharge Elimination System
OCGA	Official Code of Georgia Annotated
OSHA	Occupational Safety and Health Administration
OTC	Occupational Tax Certificate
PD	Police Department
PE	Professional Engineer
PI	Protective Inspections
PWD	Public Works Department
SAC	Statesboro Arts Council
SBCPRD	Statesboro/Bulloch County Parks & Recreation Department
SCVB	Statesboro Convention and Visitors Bureau
SONET	Southern Natural Gas' Online Service
SPLOST	Special Purpose Local Option Sales Tax
SWAT	Special Weapons and Tactics
SWC	Solid Waste Collection
SWD	Solid Waste Disposal
TEA	Transportation Enhancement Act
TPA	Third-Party Administrator
W/S	Water/Sewer
WCSWA	Wayne County Solid Waste Authority
WWTP	Waste-Water Treatment Plant


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