CITY OF STATESBORO, GEORGIA



ANNUAL BUDGET

For FISCAL YEAR ENDING

JUNE 30, 2019

CITY OF STATESBORO, GEORGIA



ANNUAL BUDGET

FY 2019



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Statesboro

Georgia

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morrill

Executive Director

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Mission Statement
City of Statesboro, Georgia

To provide the most responsive and progressive public services so that our residents, businesses, and visitors can enjoy the highest quality of life Statesboro has to offer.

City of Statesboro, Georgia
Mayor and Council

Jonathan M. McCollar
Mayor



In office since January 2018
Current term expires December 2021

Phil Boyum
District 1



In office since 2013
Current term expires December 2021

Sam Lee Jones
District 2



In office since January 2016
Current term expires December 2019

Jeff Yawn
District 3



In office since January 2016
Current term expires December 2019

John Riggs
District 4



In office since January 2010
Current term expires December 2021

Derek Duke
District 5



In office since June 2018
Current term expires December 2019

CITY MANAGER
AND
DEPARTMENT HEADS

Randy Wetmore
City Manager

Robert Cheshire
Deputy City Manager

Cindy S. West
Director of Finance and Municipal Court

Tim Grams
Fire Chief

Mike Broadhead
Police Chief

Steve Hotchkiss
Director of Public Utilities

Darren Prather
Director of Central Services

Cain Smith
City Attorney

Sue Starling
City Clerk

Jason Boyles
Director of Public Works and Engineering

Vacant
Director of Human Resources

Frank Neal
Director of Planning and Development

Key Finance Staff
Cindy S. West, *Director*
Karin Larson, *Assistant Finance Director*
Ramona Carver, *Accountant*
Vacant *Accounting Technician/Payroll Tech.*
Annette Waters, *Accounts Payable Technician*
Linda Griffith, *Administrative Assistant*



Introduction

Introduction

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors alike. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence. Statesboro has an economy comprised of a growing industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 10 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, City Clerk, Human Resources, Finance, Planning and Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), Public Works (Streets, Parks, Fleet Maintenance, Sanitation, Stormwater), Public Utilities (Natural Gas, Water/Sewer, and Wastewater).

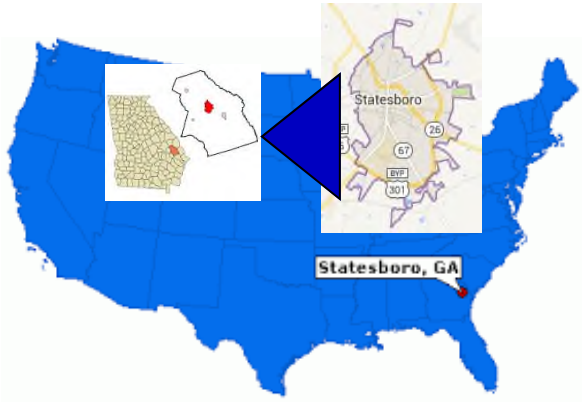


Statesboro Current Demographics	
Population Demographics	
Total City Population	**31,238**
Education Statistics	
High School Diploma (GED)	**83.40%**
College Graduates	**28.40%**
Attending College	**44.10%**
Household Income	
Median Household Income	**$ 25,573**
Per Capita Income	**$ 13,309**

The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's population as of July 2017 was 31,238 with an average growth rate of 2.61% per year. If past trends continue, forecast of the population count would be 33,748 by 2020. (The Bulloch County area population growth rate is estimated to increase yearly by 1.68%.) The median age for the City of Statesboro is 23, not a surprising age since Statesboro is home to one university and two colleges. The 2017 median income per household in Statesboro was $25,573 and the per capita income was $13,309. The unemployment rate for January 2018 for Statesboro was 5.6%, which is higher than the 4.5% rate for the State of Georgia. The rate for this same period last year was 6.8%. The January 2018 unemployment rate for Bulloch County was 5.4%.

Situated in the southeastern corner of the state, Statesboro is located 194 miles from Atlanta, 76 miles from Augusta, 55 miles west of Savannah, 144 miles from Charleston, SC and 168 miles from Jacksonville, Fla. It is located 10 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta.

The City of Statesboro is approximately 15.22 square miles in area with an average elevation of 240 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 58 degrees and 91 degrees in July. The average annual rainfall is 47.0" and the relative humidity is 53% in January and 75% in July.



Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for 8 surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 24.76% of the Bulloch County labor force is employed by the government sector including the City's largest employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart Super Center, and Lowe's Home Center.

There are three institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro, Ogeechee Technical College and East Georgia State College located just outside the City on Highway 301 South. These Colleges are accredited by the Southern Association of Colleges and Schools as Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers 141

degree programs and 125 majors in its eight colleges. In January 2017, the merger of Armstrong State University and Georgia Southern University was voted to consolidate. Georgia Southern University now has 3 campus choices for the students: Statesboro, Savannah and Hinesville. Multiple programs range from bachelor, master and doctoral degree programs. The University's 2017 fall enrollment of 27,459 students come from 50 states, District of Columbia, Puerto Rico, and foreign countries such as: Mexico, Honduras and China. Over 3,419 students graduated in May 2018.





East Georgia State College is also accredited by the Southern Association of Colleges and Schools on Colleges to award the Associate in Arts Degree and a Bachelor of Science in Biology degree. The East Georgia State College-Statesboro campus offers students smaller classes and personalized instruction. After the completion of 30 hours of college-level coursework, students who have a minimum grade point average of 2.0 can transfer to Georgia Southern University or another university-level institution or state college. The students that attend East Georgia State College-Statesboro are able to use the Georgia Southern University library, participate in campus meal plans, intramural sports, fitness extension facilities, athletic tickets, marching band, and more.

Ogeechee Technical College offers 120 programs of study including 26 diploma programs and 80 certificate programs as well as 19 Associate degrees in conjunction with Georgia Southern University and East Georgia College. In the academic year 2017 there were a total of 1,333 technical certificates, 333 diplomas and 161 associate degrees awarded. There are 15 public schools, 3 private and parochial schools, one state charter school and one home school association in Bulloch County that educate the area's 10,533 students. A total of 594 seniors graduated from these schools in 2017.



Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 834 employees and 95 physicians representing a wide range of specialties. East Georgia is a 150-bed, $60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. The Hospital has been making extensive improvements with last phase being expansion of the Emergency Department. The Emergency room now boasts 29 treatment rooms and additional

patient flow capacity. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.



The Statesboro VA Clinic now has three medical teams. Each is led by a medical provider who is a doctor, nurse practitioner or physician's assistant along with a registered nurse, licensed practical nurse and a scheduler. They provide basic medical services and special programs for things like substance abused treatment, weight loss, post-traumatic stress disorder, suicide and other psychiatric issues. The clinic can connect veterans to specialized services and hospital treatment. Another service provided is setting up home health care services. The clinic is open Monday thru Friday with space to grow and offer more services to our veterans.

Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Statesboro residents and visitors can also enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. The Mission of the Averitt Center for the Arts is to provide quality arts opportunities for our community and serve as a centerpiece for a vibrant historic downtown. Bulloch County constructed a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro". There are twenty hotels, motels and two Bed & Breakfast Inns with 1162 rooms located in the greater Statesboro area.



The Statesboro Family YMCA opened October 28, 2017 The new YMCA provides brand new state-of-the-art exercise machines, a boxing studio with 5 punching bags and 2 speed bikes and daycare facilities. The old Sally Zetterower school was renovated to fit the needs of the new YMCA to provide a good benefit for the community. Membership began with 400 and is expanding to make full use of the 11,000 sq. ft. of space.



South Georgia Tormenta FC soccer team will be going Pro with the 2019 season. The team has found success both on and off the field, notching a two-year record of 13-8-7 while also being named the PDL's New Franchise of the Year in 2016 and finishing as a runner-up to the league's overall Franchise of the Year last season. The Franchise is also moving forward with construction of a 5,382 seat stadium.

Statesboro is served by Georgia Southern Railway Company and numerous common freight carriers. Industrial recruitment, the process of attracting industry jobs to the location, is determined by proximity to the Port of Savannah, the 4th busiest port in the United States and also the ease-of-use interchange the Highway 301 provides. The Port of Savannah is one of only four East Coast ports with the desired 50 feet depth at low tide. The container ship CMA CGM Theodore Roosevelt arrived in the Port of Savannah heralding the largest ship ever to sail the Savannah River and U.S. East Coast with clearing the bridge by a slim 3 ft. to spare. The 14,000-TEU vessel required seven cranes to move 4,500 containers on and off the ship. Savannah's Garden City Terminal features 26 ship-to-shore cranes and 146 rubber-tired gantry cranes. With all the neopanamax vessels traveling through the new Panama Canal, Savannah is their main destination port supporting more than 369,000 jobs throughout the State.



The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Northland Cable TV located within the city limits. Three television stations in Savannah also cover Statesboro regularly: WTOC (CBS), WJCL (ABC), and WSAV (NBC).

The City has 122 miles of roads of which 121.71 are paved and 16 traffic signals. Natural Gas is sold to 3,801 customers while water and sewer service is provided by the City to 12,781 customers with an average daily water consumption of 3.289 million gallons. Statesboro has 198 miles of sanitary sewer and 244.11 miles of water mains with 1,628 fire hydrants. The City maintains a class 3/8B ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

City of Statesboro	Water & Sewer, Sanitation, Storm water, & Gas
Excelsior Electric	Electricity
Georgia Power	Electricity
Frontier Communications	Telecommunications
Bulloch Rural Telephone	Telecommunications
Northland Communications	Telecommunications

City Boards, Commissions, and Authorities

DOWNTOWN STATESBORO DEVELOPMENT AUTHORITY

The Downtown Statesboro Development Authority (DSDA), established in 1981, consists of 9 members, 8 of whom are appointed by the members of the authority to represent the owners of either real property or business establishments. The City Council appoints the remaining one member. The DSDA is empowered with the authority to acquire, improve, sell, lease, and/or mortgage property for the development and improvement of property in the Downtown Statesboro Development Authority District.

AVERITT CENTER FOR THE ARTS

The Averitt Center for the Arts was established August 15, 2000. The Council consists of 12 members who serve 2 year staggered terms. The Council is empowered with the duties and responsibilities to establish rules and regulations for arts facilities and to create policies to govern the management and conduct of funds, personnel, and property of the corporation. The Arts Council is directly responsible for the operations of the *David H. Averitt Center for the Arts*.

STATESBORO BEAUTIFICATION COMMISSION

The Statesboro Beautification Commission was established May 1, 1973. It consists of a Chairman and no more than 10 members appointed by the Mayor and City Council, and four ex-officio members: one member appointed from the County Commissioners, one member from the Board of Education, one member from the City Council, and one member appointed by the President of Georgia Southern University. The members serve staggered 5 year terms. The powers and duties of the Commission are to establish and maintain parks and trees in order to beautify the City of Statesboro.

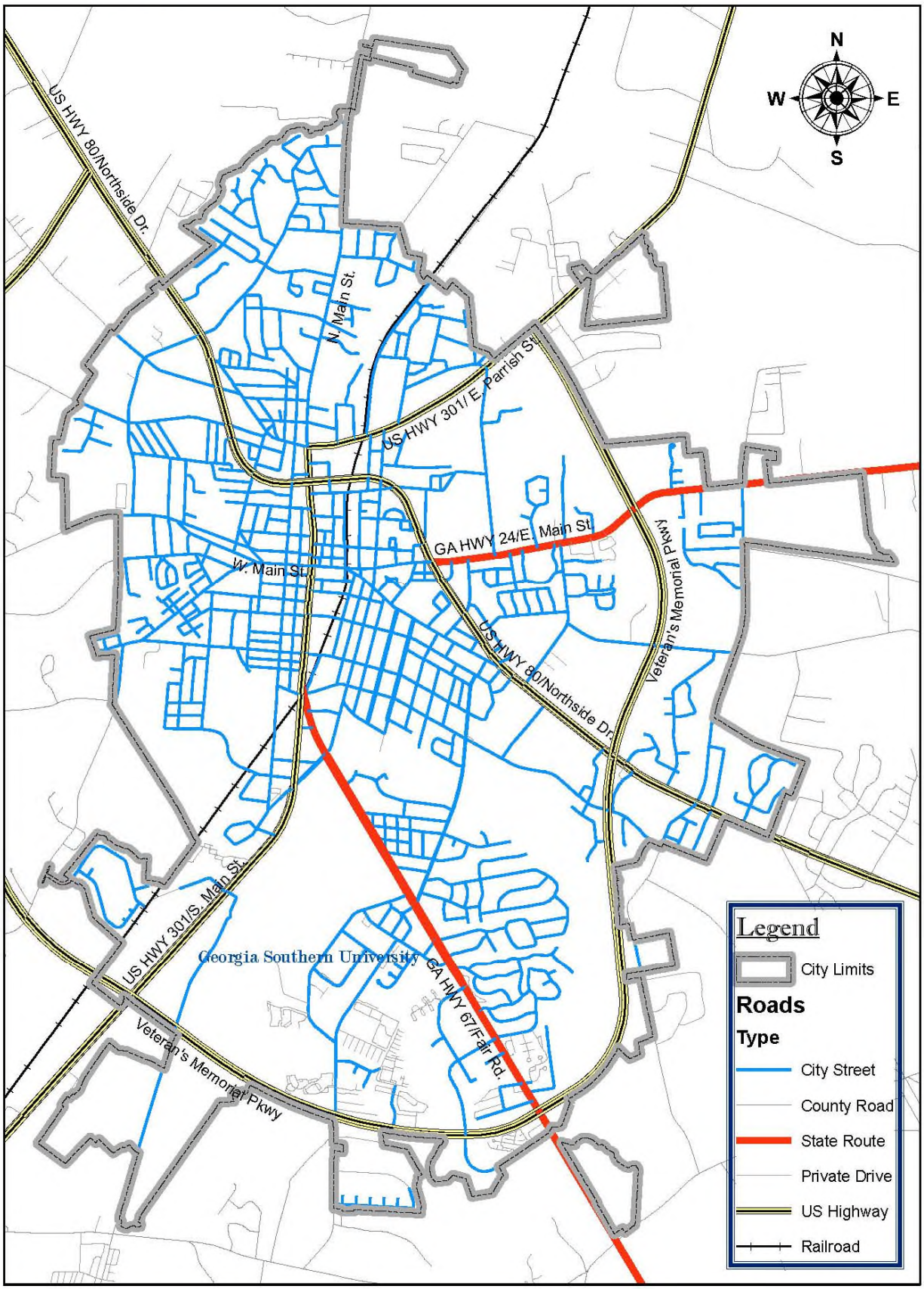
STATESBORO PLANNING COMMISSION

The Statesboro Planning Commission is an advisory board which was originally established in February 1977. Effective June 22, 2010, the Statesboro Planning Commission was reconstituted, and consists of seven (7) members who are appointed by the Mayor and City Council. The Commission is vested with the duties to hear and make recommendations to the Mayor and City Council on zoning and subdivision applications; to make recommendations on city planning documents and amendments to land development ordinances; and, other similar duties as assigned by the Mayor and City Council.

STATESBORO TREE BOARD

The Statesboro Tree Board was established on January 15, 1991. The Board consists of 9 members appointed by the Mayor and City Council to serve a staggered three (3) year term, with a maximum of two consecutive terms totaling six (6) years. These members are appointed with consideration for their personal expertise in all the areas of horticulture and preservation of our environment. The Board is responsible for hearing requests for variances for special use permits in the enforcement of the City of Statesboro Tree Ordinance.

City of Statesboro, Georgia



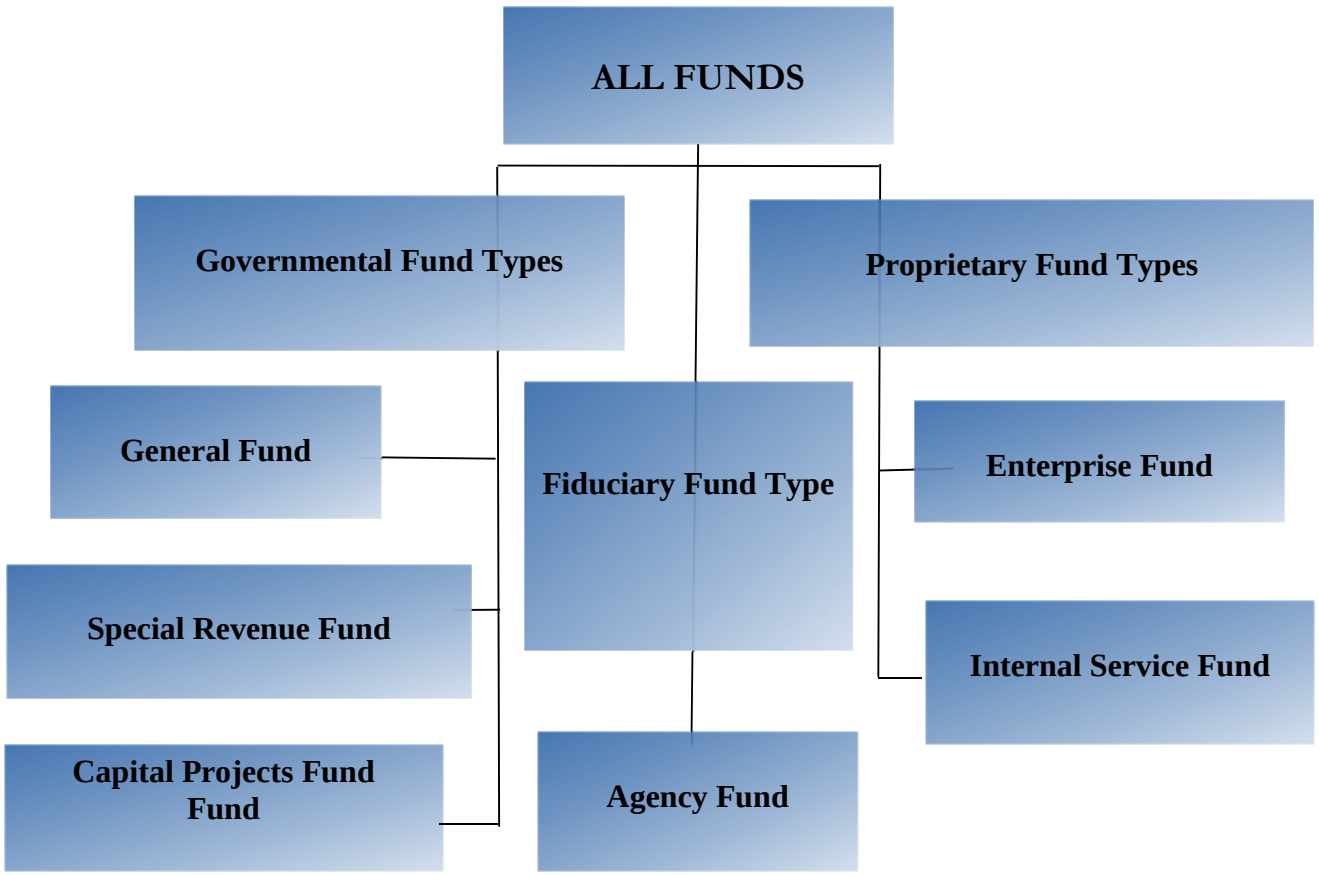


Reader’s Guide to the Budget

READER'S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget. It should help you understand the framework of the City's fund structure and accounting system.

The City of Statesboro will operate with twenty-three separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be twenty-three separate balance sheets and income statements. The funds fall into six different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows:



(1) Governmental Funds

General Fund – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, Community Development Housing Trust Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Tax Allocation District, Hotel-Motel Tax Fund and Technology Fee Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Capital Project Funds – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2007 SPLOST Fund, the 2013 SPLOST Fund, 2016 CDBG Fund and the Capital Improvements Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

(2) Proprietary Funds

Enterprise Funds – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has five Enterprise Funds: the Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Internal Service Funds – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has four Internal Service Funds: the Health Insurance Fund, Fleet Management Fund, the Wellness Program Fund and Central Services Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

(3) Fiduciary Fund

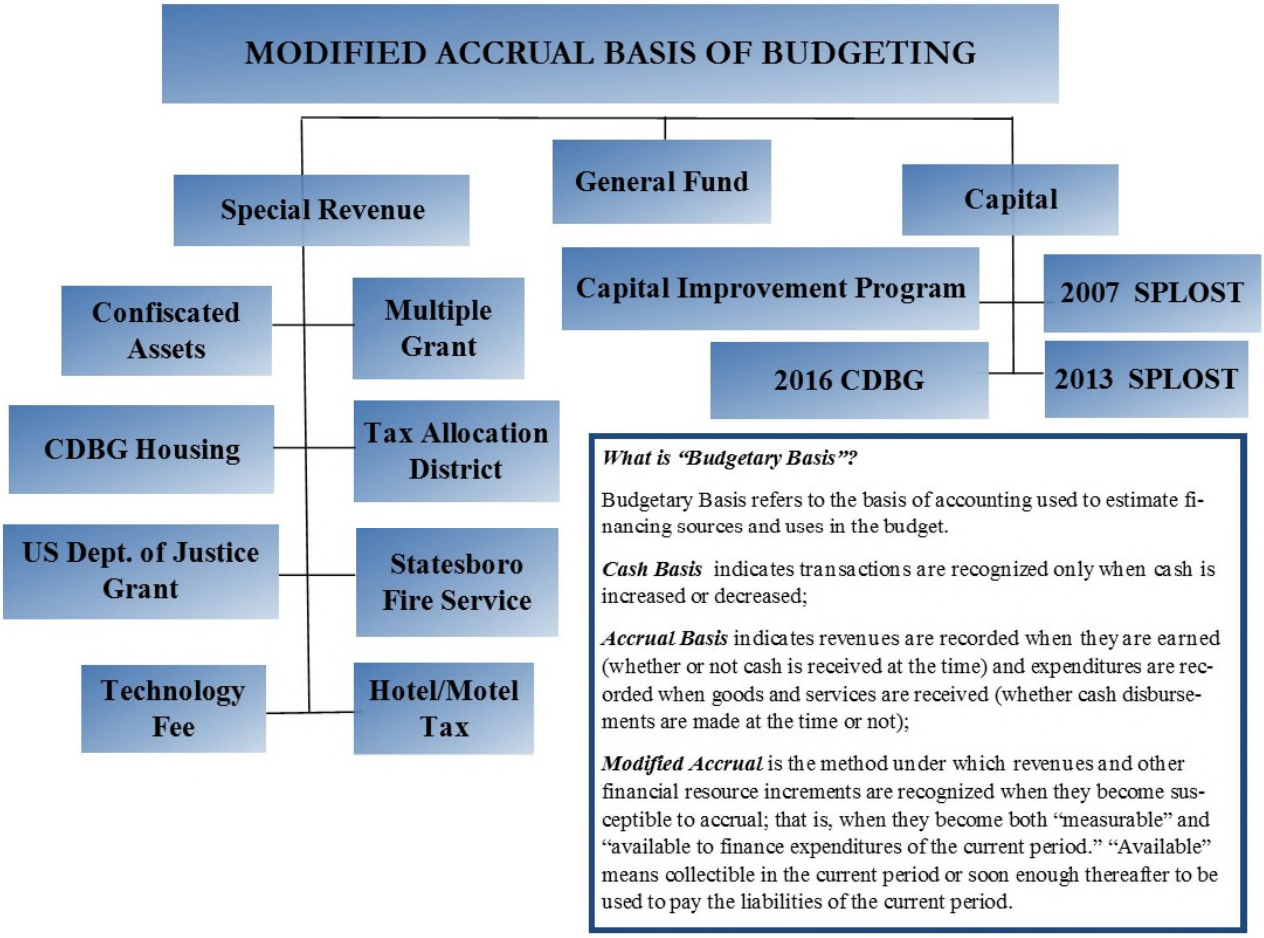
Agency Fund – The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other government units**.** The City has one Agency Fund: The Other Post-Employment Benefits Fund.

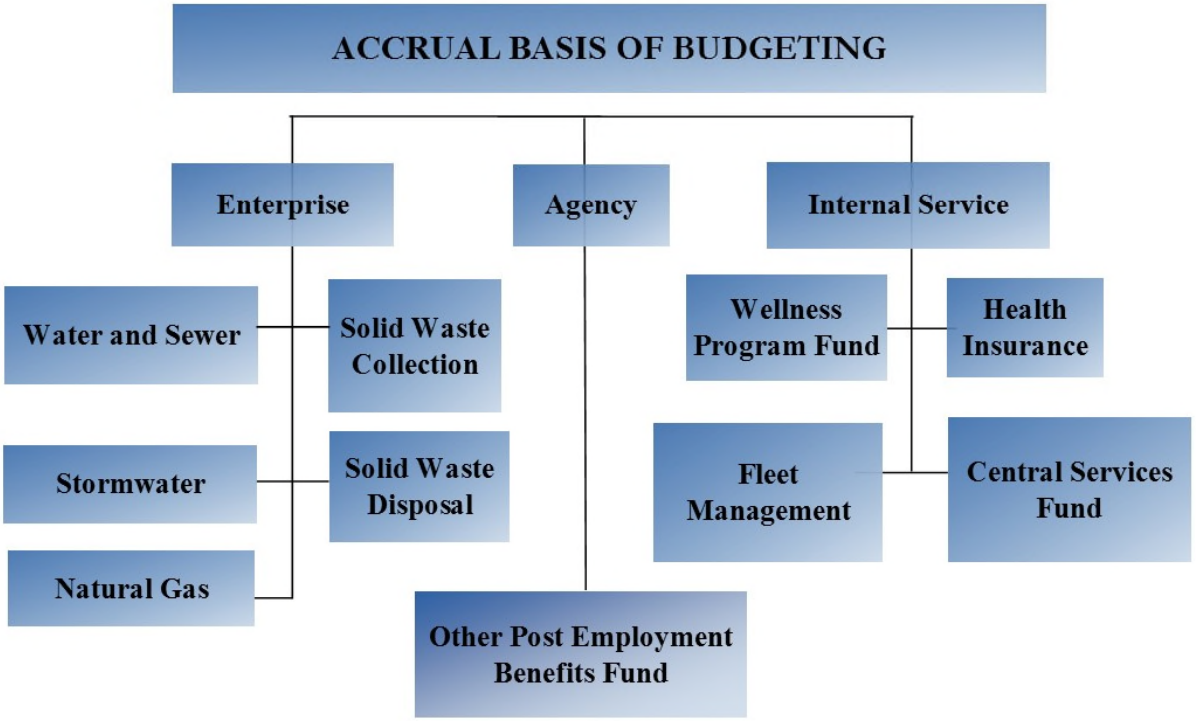
Please note that funds by fund type are summarized in the chart on the next page and the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement.

All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the account period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least $5,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.

The following chart illustrates each of the types of funds and the actual funds included in the City of Statesboro's budgetary process.

Fund Number	Basis of Accounting	Major/ Nonmajor	Types of Funds Actual Funds	FY 2018 Budget	FY 2019 Budget
			GOVERNMENTAL FUND TYPES:		
100	Modified	Major	GENERAL FUND	Current	Current
			SPECIAL REVENUE FUNDS:		
210	Modified	Nonmajor	CONFISCATED ASSETS FUND	Current	Current
221	Modified	Nonmajor	COMMUNITY DEVELOPMENT HOUSING TRUST FUND	Current	Current
224	Modified	Nonmajor	US DEPARTMENT OF JUSTICE GRANT FUND	Current	Current
250	Modified	Nonmajor	MULTIPLE GRANT FUND	Current	Current
251	Modified	Nonmajor	AMERICA'S BEST COMMUNITIES GRANT FUND	Current	Non Current
270	Modified	Major	STATESBORO FIRE SERVICE FUND	Current	Current
271	Modified	Nonmajor	TAX ALLOCATION DISTRICT FUND	Current	Current
275	Modified	Nonmajor	HOTEL/MOTEL TAX FUND	Current	Current
286	Modified	Nonmajor	TECHNOLOGY FEE FUND	Current	Current
287	Modified	Nonmajor	ALCOHOL BEVERAGE CONTROL FUND	Current	Non Current
			CAPITAL PROJECTS FUNDS:		
322	Modified	Nonmajor	2007 SPLOST FUND	Current	Current
323	Modified	Major	2013 SPLOST FUND	Current	Current
341	Modified	Nonmajor	2013 CDBG FUND	Non Current	Non Current
342	Modified	Nonmajor	2016 CDBG FUND	Current	Current
350	Modified	Nonmajor	CAPITAL IMPROVEMENTS PROGRAM FUND	Current	Current
			PROPRIETARY FUND TYPES:		
			ENTERPRISE FUNDS		
505	Accrual	Major	WATER AND WASTEWATER FUND	Current	Current
506	Accrual	Nonmajor	RECLAIMED WATER FUND	Current	Non Current
507	Accrual	Nonmajor	STORMWATER FUND	Current	Current
515	Accrual	Major	NATURAL GAS FUND	Current	Current
541	Accrual	Major	SOLID WASTE COLLECTION FUND	Current	Current
542	Accrual	Major	SOLID WASTE DISPOSAL FUND	Current	Current
			INTERNAL SERVICE FUNDS:		
601	Accrual	Major	HEALTH INSURANCE FUND	Current	Current
602	Accrual	Major	FLEET MANAGEMENT FUND	Current	Current
603	Accrual	Nonmajor	WORKER'S COMPENSATION FUND	Current	Non Current
604	Accrual	Nonmajor	WELLNESS PROGRAM FUND	Current	Current
605	Accrual	Major	INFORMATION TECHNOLOGY FUND	Current	Current
			FIDUCIARY FUNDS:		
			AGENCY FUND:		
760	Accrual	Nonmajor	OTHER POST EMPLOYMENT BENEFITS	Current	Current
				27 Funds	23 Funds
NOTES:	Modified		Budgeted on the Modified Accrual Basis of Accounting.		
	Accrual		Budgeted on the Accrual Basis of Accounting.		


MODIFIED ACCRUAL BASIS OF BUDGETING
Special Revenue
General Fund
Capital
Confiscated Assets
Multiple Grant
CDBG Housing
Tax Allocation District
US Dept. of Justice Grant
Statesboro Fire Service
Technology Fee
Hotel/Motel Tax
Capital Improvement Program
2007 SPLOST
2016 CDBG
2013 SPLOST
What is "Budgetary Basis"?
Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.
Cash Basis indicates transactions are recognized only when cash is increased or decreased;
Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not);
Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.


ACCRUAL BASIS OF BUDGETING
Enterprise
Agency
Internal Service
Water and Sewer
Solid Waste Collection
Stormwater
Solid Waste Disposal
Natural Gas
Wellness Program Fund
Health Insurance
Fleet Management
Central Services Fund
Other Post Employment Benefits Fund

The twenty-three funds are serviced by fourteen bank accounts, six of which are major accounts, and eight of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in May 2017, for a four-year term beginning July 1st. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by the Evergreen Solutions in FY 2016. It had been ten years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation.

Following that are sections for each one of the twenty three funds.

Name of Fund Served	MAJOR BANKING ACCOUNTS General Disbursement Account	Payroll Account	Sweep Investment Account	E-Government Sweep Investment Account	2013 SPLOST Account	2010 Revenue Bond Construction Account		
Governmental Funds:								
100 General	■	■	■	■				
210 Confiscated Assets								
221 CDBG Housing	■		■					
224 U.S. Dept. of Justice								
250 Multiple Grants	■		■					
270 Statesboro Fire	■	■	■					
271 Tax Allocation District Fund								
275 Hotel/Motel Tax	■		■					
286 Technology Fee	■		■					
323 2013 SPLOST					■			
342 2016 CDBG								
350 CIP Projects	■		■					
Proprietary Funds:								
a) Enterprise:								
505 Water and Sewer	■	■	■	■		■		
507 Stormwater	■	■	■	■				
515 Natural Gas	■	■	■	■				
541 S W Collection	■	■	■	■				
542 S W Disposal	■	■	■	■				
b) Internal Service:								
601 Health Insurance			■					
602 Fleet Management	■	■	■					
604 Wellness Program Fund	■		■					
605 Central Services Fund	■	■	■					
760 OPEB Fund			■					

Name of Fund Served	MINOR BANKING ACCOUNTS Seized Property Account	State Confiscated Account	Federal Confiscated Account	Health Insurance Claims Account	Flexible Benefits Plan Account	2010 Revenue Bond Sinking Fund Account	2016 CDBG Account	Tax Allocation District Fund Account
Governmental Funds:								
100 General								
210 Confiscated Assets	■		■					
221 CDBG Housing								
224 U.S. Dept. of Justice		■						
250 Multiple Grants								
270 Statesboro Fire								
271 Tax Allocation District Fund								■
275 Hotel/Motel Tax								
286 Technology Fee								
323 2013 SPLOST								
342 2016 CDBG							■	
350 CIP Projects								
Proprietary Funds:								
a) Enterprise:								
505 Water and Sewer						■		
507 Stormwater								
515 Natural Gas								
541 S W Collection								
542 S W Disposal								
b) Internal Service:								
601 Health Insurance				■	■			
602 Fleet Management								
604 Wellness Program Fund								
605 Central Services Fund								
760 OPEB Fund								

After all funds are presented, there are three remaining sections. They provide the following information:

1) Capital Improvements Program. The City adopts a Capital Improvements Program (CIP) for six years. The first year's project is included in the FY 2019 Budget. The other five years are included for planning purposes. Their priorities can be changed in future updates of this program. The CIP is updated on an annual basis, so that the benefits of long-range planning can be obtained while having the flexibility to adjust to unforeseen circumstances or opportunities.

2) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; and several GEFA loans and the 2010 Refunding and Improvement Revenue Bonds for the water and sewer system. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.

3) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.

City Manager’s Budget Message

CITY OF STATESBORO

COUNCIL
Phil Boyum
Sam Lee Jones
Jeff Yawn
John Riggs

Jonathan M. McCollar, Mayor
Randy Wetmore, City Manager
Robert Cheshire, Deputy City Manager
Sue Starling, City Clerk

50 EAST MAIN STREET • P.O. BOX 348
STATESBORO, GEORGIA 30459-0348

June 19, 2018

The Honorable Mayor and City Council
City of Statesboro
PO Box 348
Statesboro, Georgia 30459

Re: City Manager's Budget Message and Transmittal of the Proposed Budget for FY 2019

Honorable Mayor and City Council:

The proposed budget for the fiscal year 2019 (FY 2019) is here by transmitted for your consideration. I appreciate all the efforts by the City staff who had a part in developing this year's Annual budget. Our objective was to present a financially sound and responsible for the coming fiscal year. In addition, we wanted to continue to provide quality basic services to our citizens.

The most important policy decision the Mayor and Council make each year is the adoption of the Annual Budget. Staffing levels for each department, the equipment and supplies that may be purchased, the priorities for service delivery, and which major capital projects may be funded are set out in the Budget document. The document serves as both a planning and accounting tool for the City. It assures that the limits set by appropriations cannot be exceeded under State statute and that all legal and administrative requirements are meant.

The FY 2019 City of Statesboro budget for all appropriated funds totals $53,829,156 (this number includes transfers between funds) which is an increase of $216,860. This increase is mainly due to the rising cost of health care, the rising cost of natural gas and the increase in technology fees. Also several positions that were unfilled in previous years in several departments were filled.

The General Fund budget for FY 2019 is $15,607,791 or 29.% of the total expenditures budget, which is an increase of $234,699 from the FY 2018 Budget and a decrease to Fund Balance of $311,028. For FY 2019 Revenues are expected to decrease slightly and Expenditures are expected to increase slightly. The Statesboro Fire Service Fund budget for FY 2019 is $3,545,463 or 6.6% of the total expenditures budget, and is budgeted to use $188,188 of fund balance. The Water and Sewer Fund FY 2019 budget is

$11,429,785 or 21.2% of the total expenditures budget. This is an increase over the FY 2018 budget by $280,897. The Water and Sewer Fund is budgeted to increase its retained earnings by $795,146. The FY 2019 Natural Gas Fund budget is $4,498,245 or 8.4% of the total expenditures budget and is scheduled to increase retained earnings by $703,910. The Solid Waste Collection Fund FY 2019 budget is $4,000,845 or 7.4% of the total expenditures budget and is budgeted to decrease retained earnings by $155,845. The budget for the Solid Waste Disposal Fund for FY 2019 is $3,882,839 or 7.2% of the total expenditures budget, and is scheduled to increase retained earnings by $87,994.

2018/2019
Budget Assumptions

Each year a number of assumptions are made when developing the proposed Annual Operations and Six-Year Capital Improvement Plan (CIP). The assumptions provide parameters from which revenue projections, estimated expenditures, long term financial stability and ultimately, service levels are developed.

The Departmental Operational budgets outline what the staff sees as necessary to continue providing services for the coming fiscal year within the resources available. The CIP outlines what is hoped to be accomplished in the coming 12 months of the 2018/2019 budget year. In addition, it provides a list of numerous projects and equipment purchases that are planned and needed in the near future.

As diligent as everyone involved has been in this budget development process, we are certain that we have not thought of everything. Therefore, as we move through this next fiscal year there will be changes in the budget that may require budget amendments.

The following highlights summarize several of the budget assumptions for the 2018/2019 budget.

- Expected revenues are projected in the low to medium range. These types of projections create a realistic budget. One where not every revenue must hit its highest level.
- For the past eight years, staff and Council have worked to create a reserve fund that equals at least 25% of General Fund expenses. From 2009 when the reserve amount was $99,109 and 0.74% progress has been made to where now the reserve is $4,132,250 and 27.92 % at the end of June 2017.
- No increase in the present mill rate of 7.308 is projected in this budget. The 7.308 mill rate does include the 1 mill rate increase approved last fall which was the first in 10 years.
- Assumes that Property Taxes will remain flat at $4,522,000.
- Assumes Georgia Power franchise fees will decrease by $100,000 compared to the last budget.
- Assumes an increase in Insurance Premium Tax of $113,000.
- Assumes Property Tax will make up approximately 30% of the Total General Fund Revenues.
- Assumes that the Transfer from the Enterprise Funds will make up about 19% of the Total General Fund Revenues.
- Assumes there will not be an increase in the sanitation rates.
- Assumes there will not be an increase in tippage fees for residential/commercial or yard waste collection services.
- Assumes no increase in water rates.

- Assumes there will not be an increase in sewer rates.
- Assumes no increase in natural gas rates. Revenues are based on a normal winter heating load.
- Unfortunately the assumption for Special Purpose Local Option Sales Tax (SPLOST) funding has dropped to approximately 85% of what was estimated to be collected in 2013 SPLOST. This will be the 4th year the estimated collection rate is lower than had been expected.
- With the economy stable for the past year, it is assumed that business license renewals will remain near previous years.
- Assumes Equity Transfers to the General Fund will in the following amounts from:

Natural Gas	$870,000
Waste Water	$929,530
Solid Waste Disposal	$316,000
Solid Waste Collection	$750,000
Storm Water	$ 25,000

- Assumes Proprietary Funds will be self-supporting. They will not receive financial assistance from the General Fund. However, as in past years, the Solid Waste Disposal Fund will receive funding from the 2013 SPLOST for air rights and post-closure expenditures. The current $38.00 per ton tippage fee does not cover all the transfer station, hauling contract, disposal contract and post-closure cost of the Lakeview site. Hauling, disposal and fuel surcharge alone cost $37.02 per ton under the contract with Broadhurst Environmental and Rackleff Enterprises.
- Assumes the Statesboro Fire Department will be funded by a Bulloch County levy of 1.8 mill tax levied in the Statesboro Fire District which is expected to provide about $905,000 for funding the County portion of Fund. It is also assumed that $1,344,000 from the General Fund, $825,000 from a portion of the Governmental Water/Sewer Fees and $265,000 from the Fire Line Access Fee will fund this operation. The funding arrangement is a part of the Interlocal Agreement with Bulloch County.
- Assumes the Fire Apparatus Operation (FAO) position will be implemented and shall have no more than 13 positions allowed in the Department.
- Assumes the Statesboro Convention and Visitors Bureau (SCVB) will receive 41.67% of the Hotel/Motel Tax for promotion and tourism development.
- It is also assumed that Main Street (DSDA) and the Statesboro Arts Council will continue with their contracts with the City to provide services. The DSDA will receive 19.90% and the Averitt Center for the Arts 25.10% of the Hotel/Motel Tax.
- Assumes a 2.5% cost of living adjustment increase for all employees in the coming fiscal year.
- The Health Insurance fund will receive a $250,000 transfer from all funds in the present 2017/2018 budget to get the fund balance to a small reserve. The 2018/2019 budget has a $200,000 transfer from all funds planned as well. In addition, monthly premium increases for employees will be $10 per month for single coverage and $19 per month for family coverage.
- Assumes the addition of two-part time employees to work at the new Police substation.
- Assumes the addition of one dispatcher position in the Police Department.
- Assumes increasing the hours of the Keep Statesboro Beautiful Director to 29 hours from 20 hours.

- Assumes hiring a firm to assist with updating the Comprehensive Plan in accordance with State Law.
- Assumes engaging a consultant to assist with the development of a new Service Delivery Plan with Bulloch County in accordance with State Law.
- Assumes that the Code enforcement functions will be in the Planning Department. Rather than half in Planning and half in Police.
- Assumes that a Benchmarking study will be undertaken in Municipal Court.
- Assumes there will be $70,000 budgeted for the demolition of dilapidated and dangerous buildings. $20,000 in Code Compliance and $50,000 in TAD funds.
- Assumes that the Reclaimed Water Fund will be combined with the Water Sewer Fund. It will be accounted for separately, but not have its own fund.
- Assumes the Alcohol Beverage Control Fund will be combined with the Police Budget as this function will now be a part of regular operations.

There are some additional items that staff plans on working on in the coming year that have the potential to assist in creating efficiencies and continuing to make the city financially stable.

Some of those items are:

- ❖ IT will conduct a comprehensive telephone system analysis. The present phone system has been in place for 10 years. There have many improvements in that period of time. We want to determine from both operations effectiveness and cost, what is available in the marketplace.
- ❖ The Police Department is undertaking a project to see if there are more durable PC's for the cars. The will be looking at a life cycle cost to own and maintain these pieces of equipment.
- ❖ As directed by Council, staff will investigate possible housing incentives that will encourage home ownership.
- ❖ If the TSPLOST should pass this May some organization changes may be necessary in the Engineering Department.

Major Issues:

Background:

At this time Statesboro has a stable and growing economy. There are a number of reasons for this and include an expanding Georgia Southern University, Ogeechee Technical College and East Georgia State College. Statesboro remains a center for retail commerce, is a regional center for medical and hospital care as well as having diversified commercial and industrial businesses that offer employment for many in the area.

The basics of streets, water, sewer, sanitation, police, fire, parks, etc. are the quality of life things that the organization provides to residents and businesses of the community. It is essential that the City maintain the investments that have been made, plan on how the maintenance will continue in the near and long term as well as new investments. Below are a few issues that need to be kept in mind.

TSPLOST passed for Bulloch county and its cities. The TSPLOST could mean approximately $20 million over the next 5 years to the city to undertake needed transportation projects. The passage of this ballot measure will allow the City to undertake extensive resurfacing, trail and sidewalk construction, intersection improvements, etc. It will be a difference maker in the ability of the City to construct many necessary projects.

An issue that confronts the City each year is the need to continue to improve the utility infrastructure. Parts of all the utilities from collection to treatment are aging to the point that significant investments will need to be made to keep them functioning at a high level of confidence.

City Hall is in need of a new roof and new heating and air conditioning system. It is estimated that together, these two projects will cost $1 million. There are other buildings, such as the Averret Center that are also going to need significant repair to the roof and mechanical systems.

Investment in the IT systems of the City will also need to a priority in the immediate and long term periods. Investments in hardware and software will need to be made to gain efficiency as well as for security reasons.

The City has one of the best large educational institutions in the State of Georgia as well as one of the most attractive in the southeastern United States. This past year GSU consolidated with Armstrong University in Savannah to create a University with approximately 28,000 students. It is hoped that the new consolidated University will increase the economic strength of GSU in Statesboro and the surrounding area. In addition, the City is fortunate to have two other institutions of higher learning in Ogeechee Technical College and East Georgia State College that provide numerous educational opportunities for people to increase their knowledge and abilities to get employment. These three schools contribute greatly to the economic strength of the City.

Main Goals

With each budget cycle, the City does its best to meet the challenge of providing quality services to all of its residents, with increasingly limited resources. The FY 2019 budget links developed organizational goals and objectives with the financial resources available to fund them. To accomplish the vision established by the Mayor and City Council the following goals have been developed.

Goal: To actively engage and maintain transparency with the citizens of Statesboro.
Objectives:

1. In the next year, one insert per quarter will accompany the utility bills provided by a Department explaining a project or service.
2. Informational brochures detailing City services will be created and made available through a variety of outlets.
3. With the new website and other social media platforms, more information will be made available to the public.

Goal: To provide efficient and effective services that will positively impact the quality of life for residents and business owners.
Objectives:

1. Notify GSU and other college students through various media the availability of online utility, property tax, and court fine payments.
2. Annual inspections of businesses will be conducted on the established schedule.
3. Fire prevention through activities will be conducted with school children at local schools.
4. Information will be made available to the public on the safe use of natural gas.
5. Safe drinking water with no disruptions other than minor line repairs will be made available to customers.
6. Continue to apprehend and prosecute offenders that commit physical assaults.
7. Projects to improve pedestrian safety will be undertaken by maintaining current sidewalks, constructing new sidewalks and safer crossings.

Goal: To develop and sustain economic development and investment in the community.

1. Right Start Meetings will be held with developers so that they are clearly informed of development guidelines and regulations.
2. Staff will meet with developers and others on rezoning and variance requests so that they understand what a compatible use of that property would be.
3. Staff will pursue annexation opportunities and creation of new retail and commercial development to enhance the tax base.
4. Review of subdivision and site plans will be done in a timely manner.
5. Consistency in interpretation and application of development ordinances will be provided to all.

Goal: To be proactive in the planning and development of critical infrastructure necessary for managed growth.

Objectives:

1. Inspect the installation of all developers' subdivision and commercial infrastructure that will be dedicated to the City for ownership and maintenance.
2. Maintain major drainage ditches and canals so that the system can convey heavy rains as designed.
3. Identify those areas within the City without natural gas service and provide installation.
4. Maintain GIS Systems of all City mapping needs including boundaries, utilities, rights of ways, easements, etc.
5. Conduct watershed studies, develop projects to improve and maintain the drainage systems.

Goal: To work effectively with other local, state and federal agencies to benefit the citizenry.

Objectives:

1. Identify and publicize the names and locations of known pedophiles within Bulloch County
2. Contest the early parole of known drug dealers at State Parole Board hearings
3. Work with the DEA and the local Drug Task Force to increase the number of convictions and drug seizures by 10%.
4. Strengthen partnerships to encourage housing ownership options for all income levels.
5. Assist in the development of the Keep Statesboro Bulloch Beautiful program.

Outside Agencies:

Three other agencies are affected by this Budget. The City renegotiated its contracts with the Statesboro Convention and Visitors Bureau (SCVB), the Main Street/DSDA and the Averitt Center for the Arts (AAC) to market the area for tourism. The new percentages of the Hotel/Motel Tax provided to each under these one-year contracts are 41.67% to the SCVB, 19.9% to the DSDA/Main Street, and 25.1% to the Averitt Center for the Arts.

Impact of the Capital Improvements on the Operating Budget:

The capital improvements budget process looks at both long and short term capital needs of the City. It begins with each department submitting capital requests for the next six years. The City Manager and Director of Finance review each project with the departments. They discuss the priorities funding resources and revenue and expenditure (expense) projections. At the City Council budget retreat, the capital improvement projects are presented for Council review and comment. They may add, delete or change the list of priorities.

The first year capital improvements mentioned in this CIP Budget proposal have differing affects on the operating side of the Budget. For example, expenditures on street projects will have minimal impact on the operating budget by reducing some maintenance costs. The drainage system improvements on existing infrastructure so they should not increase operating costs. It is anticipated that sidewalk projects will not require significant maintenance for hopefully 10 years or more.

When new residential subdivision and commercial development infrastructure is constructed by developers (streets, drainage, sidewalks, water lines, sewer lines, and natural gas lines) that is then dedicated to the City for ownership and maintenance it will increase our operating costs over time. The new properties generate tax base and utility revenues to offset some of these costs. And, if properly constructed and inspected, the maintenance of the infrastructure should be minimal for a number of years.

Equipment and vehicle purchases are for the routine replacement of older, worn out equipment that have outlived useful life. As was highlighted by staff during the budget retreat, many of the replacement items or 15 years old or more. City employees work hard to make the equipment they have last as long as possible and remain safe too. These purchases should help decrease the operating expenses necessary to maintain these capital assets.

Debt

The City of Statesboro's current long-term debt was issued for capital improvement projects that were too extensive to be financed from current revenue sources. The City of Statesboro will not use long-term debt to finance current ongoing operations of the City.

The City of Statesboro is governed by the State of Georgia restrictions on local government debt. The State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law" (State of Georgia Constitution, Article IX, Section V).

The City of Statesboro's debt limit is $65,320,115 10% of the estimated total assessed value of $653,201,157. The City currently has no general obligation bonds. However, the City's total debt is $14,366,067. The General Fund has an outstanding capital lease for City Hall in the amount of $405,000. The Natural Gas Fund has one outstanding loan in the amount of $125,215. The City issued $15,040,000 in Water and Sewer Revenue Bonds to repay outstanding Georgia Environmental Facilities Authority Loans (GEFA), to refund an outstanding revenue bond, and to renovate and expand water and sewer lines.

The City received an uninsured AA rating on these bonds. In addition to the Water and Sewer Bonds with a balance of $11,140,000, the City has $2,695,851 in three remaining GEFA loans.

Conclusion:

The City Budget FY 2019 operating and capital budgets exceed $53,000,000 (including transfers). A growing community makes demands on services and increases the need for infrastructure improvements. We believe this budget addresses these demands in a fiscally responsive manner.

In the preparation of this budget every effort has been made to continue to maintain and improve service levels, maintain a stable rate of taxation and improve the financial integrity of the City. The FY 2019 budget will continue to provide these essential public services to an increasing population with the current millage rate, which is one of the lowest in Georgia, or 7.308 mills. The City's primary enterprise funds, Water/Sewer and Natural Gas have operating budgets of $11,429,785 and $4,498,245 respectively. Our Capital Improvement Program presents a 6 year plan for the acquisition, expansion, and maintenance of the City's major assets totaling $66,003,333.

The past years success is the product of all the people throughout the organization working hard to provide the best services to the residents of Statesboro and surrounding area with the resources available. I believe the employees know the services they are involved with on a daily basis are important. They are important to the basic quality of life that is present in Statesboro. Having the trash picked up efficiently, water, sewer and gas utilities operating safely, police and fire keeping the community safe, etc. all contribute to why people like to live here.

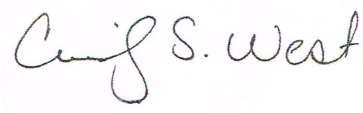
We are fortunate to have employees who are committed to providing quality public services. I want to thank them all for their past efforts and the effort I know they will give in the coming year to make Statesboro a better place to live and work.

Copies of the proposed Budget and Capital Improvements Program has been on file in the Director of Finance's Office, as well as the City Clerk's office and available on the City's website since May 25, 2018. Adoption of the Budget Resolution has been placed on the June 19, 2018 City Council agenda for consideration with an effective date of July 1, 2018, subject to any changes that the Mayor and City Council might make in its adoption.

Please let us know if we can provide any further information as you review this proposed Operating Budget and Capital Improvements Program.

Respectfully submitted,





Randy Wetmore
City Manager

Cindy S. West
Director of Finance

Summary Budget of All Funds

City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The first chart is a Department/Fund Overview. The Overview provides an illustration of the relationship between the City's department and funds. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts following the Overview. Also included in this section are three-year budget spreadsheets (FY 2017 actual, FY 2018 budgeted and FY 2019 proposed budgets) for each of the fund categories. The last section includes the City's Budget Summary and Reserve Targets.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Governing Body	City Manager	City Clerk	Elections	General Administraion	Finance	Legal	Human Resources	Governmental Buildings	Engineering	Protective Inspection
Operating Budget											
General Fund	$170,491	$462,850	$242,527	$5,500	$0	$662,988	$246,546	$356,061	$193,883	$347,029	$139,999
Total Operatiang Budget	$170,491	$462,850	$242,527	$5,500	$0	$662,988	$246,546	$356,061	$193,883	$347,029	$139,999
Special Revenue Funds											
Confiscated Asset Fund											
US Dept of Justice Grant Fund											
Multiple Grant Fund											
Statesboro Fire Service Fund											
Tax Allocation District Fund					$50,000						
Hotel/Motel Fund											
Technology Fee Fund											
Total Special Revenue Funds	$0	$0	$0	$0	$50,000	$0	$0	$0	$0	$0	$0
Capital Funds											
2013 SPLOST Fund									$179,000		
2016 CDBG Fund											
Capital Improvements										$26,000	
Total Capital Funds	$0	$0	$0	$0	$0	$0	$0	$0	$179,000	$26,000	$0
Enterprise Funds											
Water Sewer Fund											
Stormwater Fund											
Natural Gas Fund											
Solid Waste Collection Fund											
Solid Waste Disposal Fund											
Total Enterprise Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Internal Service Funds											
Health Insurance Fund					$3,843,550						
Fleet Management Fund											
Wellness Fund					$14,750						
Central Services Fund											
Total Internal Service Funds	$0	$0	$0	$0	$3,858,300	$0	$0	$0	$0	$0	$0
Fiduciary Funds											
Other Post Employment Benefits					$184,925						
Total Fiduciary Funds	$0	$0	$0	$0	$184,925	$0	$0	$0	$0	$0	$0
Total City Budget	**$170,491**	**$462,850**	**$242,527**	**$5,500**	**$4,093,225**	**$662,988**	**$246,546**	**$356,061**	**$372,883**	**$373,029**	**$139,999**

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Municipal Court	Police Admin.	Police Operations	Police Patrol	Fire	Public Works	Streets	Parks	Planning	Code Compliance
Operating Budget										
General Fund	$537,679	$1,172,238	$1,929,195	$4,149,156		$202,947	$1,777,587	$397,154	$371,797	$148,372
Total Operatiang Budget	$537,679	$1,172,238	$1,929,195	$4,149,156	$0	$202,947	$1,777,587	$397,154	$371,797	$148,372
Special Revenue Funds										
Confiscated Asset Fund		$19,000								
US Dept of Justice Grant Fund										
Multiple Grant Fund										
Statesboro Fire Service Fund					$3,475,863					
Tax Allocation District Fund										
Hotel/Motel Fund										
Technology Fee Fund		$76,000								
Total Special Revenue Funds	$0	$95,000	$0	$0	$3,475,863	$0	$0	$0	$0	$0
Capital Funds										
2013 SPLOST Fund							$1,705,000			
2016 CDBG Fund										
Capital Improvements							$215,000	$90,000		
Total Capital Funds	$0	$0	$0	$0	$0	$0	$1,920,000	$90,000	$0	$0
Enterprise Funds										
Water Sewer Fund										
Stormwater Fund										
Natural Gas Fund										
Solid Waste Collection Fund										
Solid Waste Disposal Fund										
Total Enterprise Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Internal Service Funds										
Health Insurance Fund										
Fleet Management Fund										
Wellness Fund										
Central Services Fund										
Total Internal Service Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Fiduciary Funds										
Other Post Employment Benefits										
Total Fiduciary Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total City Budget	**$537,679**	**$1,267,238**	**$1,929,195**	**$4,149,156**	**$3,475,863**	**$202,947**	**$3,697,587**	**$487,154**	**$371,797**	**$148,372**

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Other Agencies	Debt Service	Transfers Out	Customer Service	Water Treatment Plant	Water and Sewer	Reclaimed Water	Stormwater Fund	Commercial Refuse
Operating Budget									
General Fund	$351,205	$209,007	$1,533,580	$0	$0	$0	$0	$0	$0
Total Operatiang Budget	$351,205	$209,007	$1,533,580	$0	$0	$0	$0	$0	$0
Special Revenue Funds									
Confiscated Asset Fund									
US Dept of Justice Grant Fund									
Multiple Grant Fund									
Statesboro Fire Service Fund			$69,600						
Tax Allocation District Fund									
Hotel/Motel Fund	$762,696		$44,000						
Technology Fee Fund									
Total Special Revenue Funds	$762,696	$0	$113,600	$0	$0	$0	$0	$0	$0
Capital Funds									
2013 SPLOST Fund						$745,000			
2016 CDBG Fund								$440,000	
Capital Improvements									
Total Capital Funds	$0	$0	$0	$0	$0	$745,000	$0	$440,000	$0
Enterprise Funds									
Water Sewer Fund		$670,036	$1,884,900	$445,191	$3,863,730	$4,514,936	$50,992		
Stormwater Fund			$71,825					$740,953	
Natural Gas Fund		$3,422	$966,850						
Solid Waste Collection Fund			$900,840						$1,146,681
Solid Waste Disposal Fund			$362,350						
Total Enterprise Funds	$0	$673,458	$4,186,765	$445,191	$3,863,730	$4,514,936	$50,992	$740,953	$1,146,681
Internal Service Funds									
Health Insurance Fund									
Fleet Management Fund			$44,535						
Wellness Fund									
Central Services Fund			$3,050						
Total Internal Service Funds	$0	$0	$47,585	$0	$0	$0	$0	$0	$0
Fiduciary Funds									
Other Post Employment Benefits									
Total Fiduciary Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total City Budget	**$1,113,901**	**$882,465**	**$5,881,530**	**$445,191**	**$3,863,730**	**$5,259,936**	**$50,992**	**$1,180,953**	**$1,146,681**

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Residential Refuse	Rolloff	Landfill	Yardwaste	Natural Gas	Compressed Natural Gas	Fleet Maintenance	Motorpool	Central Services Fund	Total
Operating Budget										
General Fund	$0	$0	$0		$0	$0	$0	$0	$0	$15,607,791
Total Operatiang Budget	$0	$0	$0	$0	$0	$0	$0	$0	$0	$15,607,791
Special Revenue Funds										
Confiscated Asset Fund										$19,000
US Dept of Justice Grant Fund										$0
Multiple Grant Fund										$0
Statesboro Fire Service Fund										$3,545,463
Tax Allocation District Fund										$50,000
Hotel/Motel Fund										$806,696
Technology Fee Fund										$76,000
Total Special Revenue Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$4,497,159
Capital Funds										
2013 SPLOST Fund			$90,000		$150,000					$2,869,000
2016 CDBG Fund										$440,000
Capital Improvements										$331,000
Total Capital Funds	$0	$0	$90,000	$0	$150,000	$0	$0	$0	$0	$3,640,000
Enterprise Funds										
Water Sewer Fund										$11,429,785
Stormwater Fund										$812,778
Natural Gas Fund					$3,490,068	$37,905				$4,498,245
Solid Waste Collection Fund	$1,023,824	$148,059		$781,441						$4,000,845
Solid Waste Disposal Fund			$3,520,489							$3,882,839
Total Enterprise Funds	$1,023,824	$148,059	$3,520,489	$781,441	$3,490,068	$37,905	$0	$0	$0	$24,624,492
Internal Service Funds										
Health Insurance Fund										$3,843,550
Fleet Management Fund							$591,603	$2,800		$638,938
Wellness Fund										$14,750
Central Services Fund									$959,426	$962,476
Total Internal Service Funds	$0	$0	$0	$0	$0	$0	$591,603	$2,800	$959,426	$5,459,714
Fiduciary Funds										
Other Post Employment Benefits										$184,925
Total Fiduciary Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$184,925
Total City Budget	**$1,023,824**	**$148,059**	**$3,610,489**	**$781,441**	**$3,640,068**	**$37,905**	**$591,603**	**$2,800**	**$959,426**	**$54,014,081**

DESCRIPTION OF THE TOP FOUR MAJOR REVENUE SOURCES

Charges for Services, fees collected for services provided, make up $30,702,954 or 53.5% of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has six Enterprise Funds that charge for services. These charges are water and sewer sales, stormwater sales, natural gas sales, refuse collections fees and refuse disposal fees.

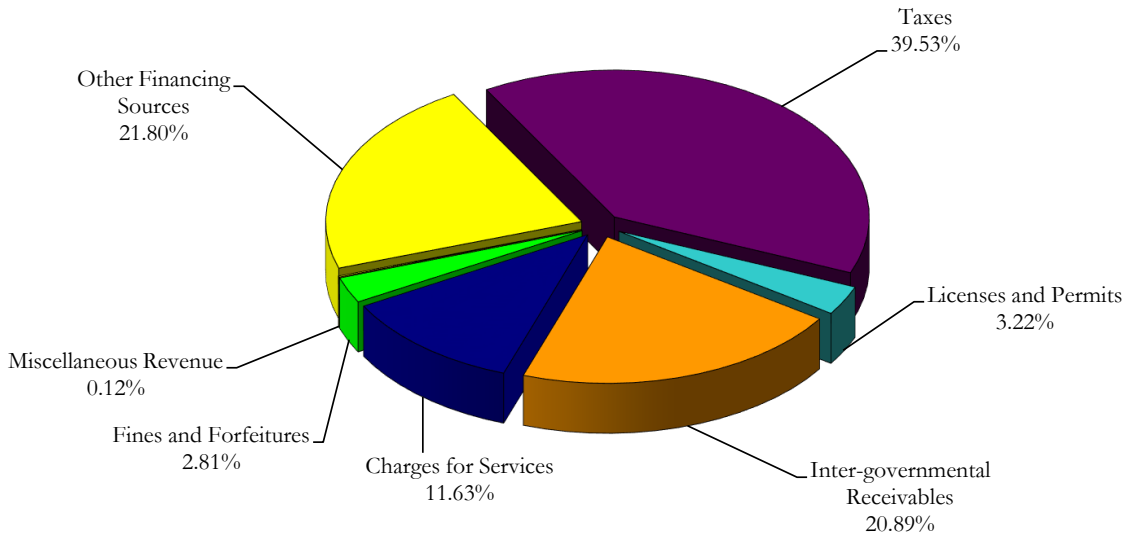
Taxes make up $10,423,065 or 18.2%, of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state.

Other financing sources make up $9,343,288 or 16.3%, of total revenues. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government's asset threshold.

Intergovernmental Revenues make up $5,553,564 or 9.7% of total revenues. This category includes grants – any grant received from a state or federal agency; and Special Purpose Local Option Sale Tax revenues – a sales tax that is remitted to the state by the vendor then disbursed to the County. Once the County receives the money, it disburses it to the City.

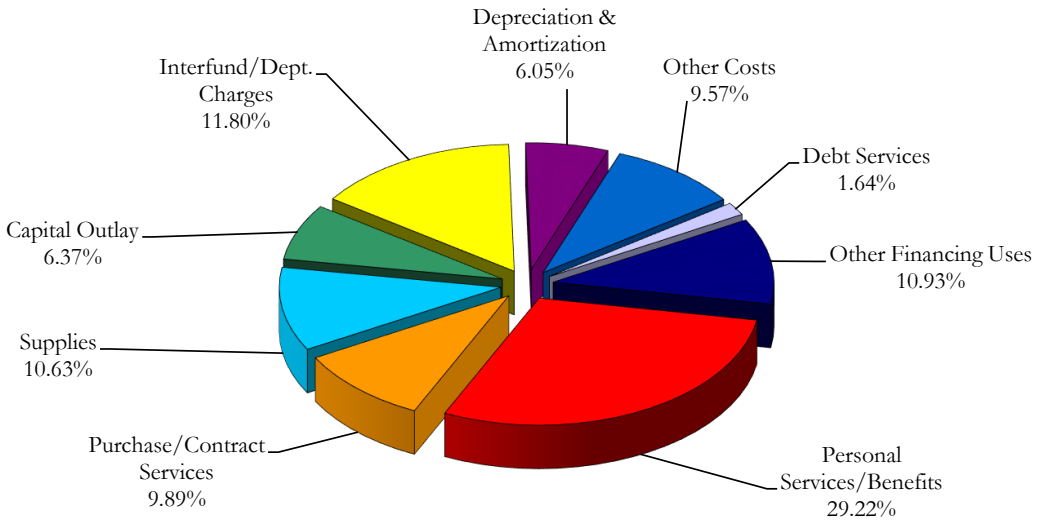
SUMMARY OF ALL FUNDS

REVENUES BY SOURCE



	Governmental Funds	Proprietary Funds	Fiduciary Fund	Total All Funds
Taxes	$ 10,423,065	$ -		$ 10,423,065
(Property Taxes; Motor Vehicle; Franchise Taxes; Beer, Wine & Liquor; Insurance Premium Taxes)				
Licenses and Permits	$ 800,550	$ -		$ 800,550
(Alcoholic Beverage; Business Licenses; Bank Licenses; Building Permits; Inspection Fees; Sign Permits)				
Inter-governmental Revenues	$ 5,553,564	$ -		$ 5,553,564
(Grants; SPLOST funds)				
Charges for Services	$ 2,723,393	$ 27,979,561		$ 30,702,954
(Court Costs; Water and Sewer Charges; Stormwater; Natural Gas; Solid Waste Collection Fees; Solid Waste Disposal Tippage Fees; Fleet Charges)				
Fines and Forfeitures	$ 613,000	$ -		$ 613,000
(Municipal Court Fines; State and Federal Confiscated Funds)				
Interest Revenue	$ 550	$ 300		$ 850
Miscellaneous Revenue	$ 33,500	$ 452,383		$ 485,883
(Rents and Royalties; Reimbursement from Damaged Property; and Other {sale of pipe, scrap, concession revenue, sale of signs and posts})				
Other Financing Sources	$ 5,414,530	$ 3,743,833	$ 184,925	$ 9,343,288
(Transfers in from Other Funds ; Sale of Assets; Sale of Land)				
TOTAL	**$ 25,562,152**	**$ 32,176,077**	**$ 184,925**	**$ 57,923,154**

SUMMARY OF ALL FUNDS
EXPENDITURES AND EXPENSES BY USE



	Governmental Funds	Proprietary Funds	Fiduciary Funds	Total All Funds
Personal Services/Benefits	$ 10,743,555	$ 4,986,041	$ -	$ 15,729,596
(Salaries; FICA; Retirement; Worker's Comp; Drug Screening)				
Purchase/Contract Services	$ 2,728,636	$ 2,592,421	$ -	$ 5,321,057
(Legal Fees; Engineering Fees; Repair & Maintenance of Vehicles; Equipment; Buildings/Grounds; Rentals; Insurance (other than benefits); Telephone/Cell Phones; Postage; Advertising; Printing & Binding; Travel & Education; Dues & Fees; Contract Labor)				
Supplies	$ 1,373,463	$ 4,350,876	$ -	$ 5,724,339
(Office Supplies; Uniforms; General Supplies, Electricity; Gasoline/Diesel; Food; Books/Periodicals; Small Tools & Equipment)				
Capital Outlay	$ 3,681,200	$ 166,750	$ -	$ 3,847,950
(Machinery; Furniture & Fixtures; Technology Equipment)				
Interfund/Dept. Charges	$ 1,914,603	$ 6,119,206	$ -	$ 8,033,809
(Self-funded Medical insurance; Life and Disability; Wellness Program)				
Depreciation & Amortization	$ -	$ 3,254,454	$ -	$ 3,254,454
(Depreciation and Amortization)				
Other Costs	$ 1,447,306	$ 3,706,650	$ -	$ 5,153,956
(Property Taxes; Bank Card Charges; Bad Debts; Solid Waste Disposal Fees)				
Debt Services	$ 209,007	$ 673,458	$ -	$ 882,465
(Repayment of long-term debts)				
Other Financing Uses	$ 1,647,180	$ 4,234,350	$ -	$ 5,881,530
(Transfers to Other Funds)				
TOTAL	**$ 23,744,950**	**$ 30,084,206**	**$ -**	**$ 53,829,156**

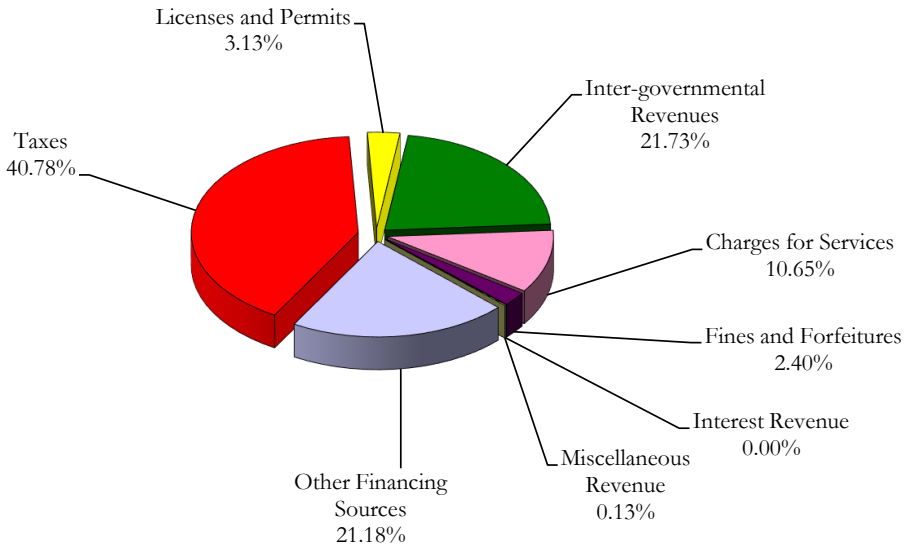
SUMMARY OF ALL FUNDS

	Governmental Funds			Proprietary Funds		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ 9,880,325	$ 10,399,744	$ 10,423,065	$ -	$ -	$ -
32 Licenses and Permits	$ 870,501	$ 804,150	$ 800,550	$ -	$ -	$ -
33 Inter-governmental Revenues	$ 5,968,039	$ 6,175,192	$ 5,553,564	$ 157,591	$ -	$ -
34 Charges for Services	$ 2,736,190	$ 2,872,575	$ 2,723,393	$ 28,256,258	$ 27,181,281	$ 27,979,561
35 Fines and Forfeitures	$ 685,080	$ 689,000	$ 613,000	$ -	$ -	$ -
36 Interest Revenue	$ 1,613	$ 1,850	$ 550	$ 290	$ 300	$ 300
37 Contributions and Donations	$ 47,974	$ 8,550	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 53,977	$ 38,016	$ 33,500	$ 529,902	$ 449,501	$ 452,383
Subtotal:	*$ 20,243,699*	*$ 20,989,077*	*$ 20,147,622*	*$ 28,944,041*	*$ 27,631,082*	*$ 28,432,244*
Other Financing Sources						
39 Other Financing Sources	$ 5,352,041	$ 5,262,630	$ 5,414,530	$ 3,671,997	$ 4,731,428	$ 3,743,833
Total Financial Sources	**$ 25,595,740**	**$ 26,251,707**	**$ 25,562,152**	**$ 32,616,038**	**$ 32,362,510**	**$ 32,176,077**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 9,437,624	$ 10,684,092	$ 10,743,555	$ 4,459,089	$ 5,109,264	$ 4,986,041
52 Purchase/Contract Services	$ 2,474,550	$ 2,699,430	$ 2,728,636	$ 1,937,962	$ 2,327,294	$ 2,592,421
53 Supplies	$ 1,305,203	$ 1,477,788	$ 1,373,463	$ 4,073,875	$ 4,451,534	$ 4,350,876
54 Capital Outlay	$ 1,732,391	$ 5,978,702	$ 3,681,200	$ 65,610	$ 121,325	$ 166,750
55 Interfund/Dept. Charges	$ 1,929,539	$ 1,851,313	$ 1,914,603	$ 6,509,737	$ 6,182,741	$ 6,119,206
56 Depreciation & Amortization	$ -	$ -	$ -	$ 3,125,227	$ 2,734,453	$ 3,254,454
57 Other Costs	$ 1,559,663	$ 1,761,136	$ 1,447,306	$ 3,992,925	$ 3,445,132	$ 3,706,650
Subtotal:	*$ 18,438,970*	*$ 24,452,461*	*$ 21,888,763*	*$ 24,164,425*	*$ 24,371,743*	*$ 25,176,398*
Non-Operating Expenses						
58 Debt Services	$ 430,346	$ 199,348	$ 209,007	$ 627,626	$ 765,769	$ 673,458
61 Other Financing Uses	$ 4,989,346	$ 1,839,090	$ 1,647,180	$ 3,645,175	$ 3,631,902	$ 4,234,350
Total Use of Resources	**$ 23,858,662**	**$ 26,490,899**	**$ 23,744,950**	**$ 28,437,226**	**$ 28,769,414**	**$ 30,084,206**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1,737,078	$ (239,192)	$ 1,817,202	$ 4,178,812	$ 3,593,096	$ 2,091,871

SUMMARY OF ALL FUNDS

	Fiduciary Funds			Total		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ 9,880,325	$ 10,399,744	$ 10,423,065
32 Licenses and Permits	$ -	$ -	$ -	$ 870,501	$ 804,150	$ 800,550
33 Inter-governmental Revenues	$ -	$ -	$ -	$ 6,125,630	$ 6,175,192	$ 5,553,564
34 Charges for Services	$ -	$ -	$ -	$ 30,992,448	$ 30,053,856	$ 30,702,954
35 Fines and Forfeitures	$ -	$ -	$ -	$ 685,080	$ 689,000	$ 613,000
36 Interest Revenue	$ -	$ -	$ -	$ 1,903	$ 2,150	$ 850
37 Contributions and Donations	$ -	$ -	$ -	$ 47,974	$ 8,550	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 583,879	$ 487,517	$ 485,883
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 49,187,740*	*$ 48,620,159*	*$ 48,579,866*
Other Financing Sources						
39 Other Financing Sources	$ 202,500	$ 180,700	$ 184,925	$ 9,226,538	$ 10,174,758	$ 9,343,288
Total Financial Sources	**$ 202,500**	**$ 180,700**	**$ 184,925**	**$ 58,414,278**	**$ 58,794,917**	**$ 57,923,154**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 13,896,713	$ 15,793,356	$ 15,729,596
52 Purchase/Contract Services	$ -	$ -	$ -	$ 4,412,512	$ 5,026,724	$ 5,321,057
53 Supplies	$ -	$ -	$ -	$ 5,379,078	$ 5,929,322	$ 5,724,339
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ 1,798,001	$ 6,100,027	$ 3,847,950
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ 8,439,276	$ 8,034,054	$ 8,033,809
56 Depreciation & Amortization	$ -	$ -	$ -	$ 3,125,227	$ 2,734,453	$ 3,254,454
57 Other Costs	$ -	$ -	$ -	$ 5,552,588	$ 5,206,268	$ 5,153,956
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 42,603,395*	*$ 48,824,204*	*$ 47,065,161*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 1,057,972	$ 965,117	$ 882,465
61 Other Financing Uses	$ -	$ -	$ -	$ 8,634,521	$ 5,470,992	$ 5,881,530
Total Use of Resources	**$ -**	**$ -**	**$ -**	**$ 52,295,888**	**$ 55,260,313**	**$ 53,829,156**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 202,500	$ 180,700	$ 184,925	$ 6,118,390	$ 3,534,604	$ 4,093,998

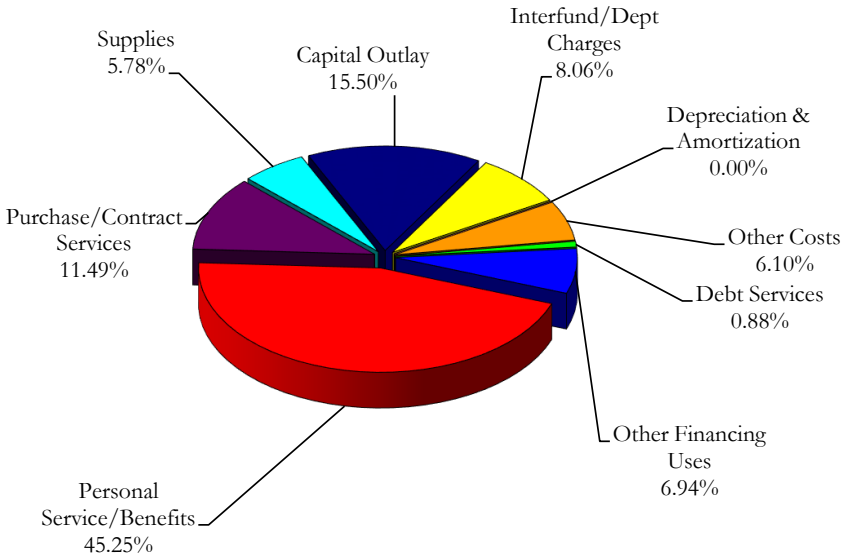
SUMMARY OF GOVERNMENTAL FUNDS
REVENUES BY SOURCE



Taxes	$	10,423,065
Licenses and Permits	$	800,550
Inter-governmental Revenues	$	5,553,564
Charges for Services	$	2,723,393
Fines and Forfeitures	$	613,000
Interest Revenue	$	550
Miscellaneous Revenue	$	33,500
Other Financing Sources	$	5,414,530
TOTAL	**$**	**25,562,152**

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund,2013 SPLOST Fund, 2016 CDBG Fund and Capital Improvements Fund.

SUMMARY OF GOVERNMENTAL FUNDS
EXPENDITURES BY USE



Personal Service/Benefits	$	10,743,555
Purchase/Contract Services	$	2,728,636
Supplies	$	1,373,463
Capital Outlay	$	3,681,200
Interfund/Dept Charges	$	1,914,603
Depreciation & Amortization	$	-
Other Costs	$	1,447,306
Debt Services	$	209,007
Other Financing Uses	$	1,647,180
TOTAL	**$**	**23,744,950**

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2013 SPLOST Fund, 2016 CDBG Fund and Capital Improvements Funds.

SUMMARY OF GOVERNMENTAL FUNDS

	100 General Fund			200 Special Revenue Funds		
	2017	2018	2019	2017	2018	2019
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ 8,882,618	$ 9,449,744	$ 9,455,065	$ 997,707	$ 950,000	$ 968,000
32 Licenses and Permits	$ 870,501	$ 788,650	$ 785,050	$ -	$ 15,500	$ 15,500
33 Inter-governmental Revenues	$ 129,789	$ -	$ -	$ 163,149	$ 2,821	$ 15
34 Charges for Services	$ 1,480,525	$ 1,650,075	$ 1,474,618	$ 1,255,665	$ 1,222,500	$ 1,248,775
35 Fines and Forfeitures	$ 646,626	$ 605,000	$ 609,000	$ 38,454	$ 84,000	$ 4,000
36 Interest Revenue	$ -	$ -	$ -	$ 12	$ -	$ -
37 Contributions and Donations	$ 8,250	$ -	$ -	$ 39,724	$ 8,550	$ -
38 Miscellaneous Revenue	$ 53,933	$ 37,916	$ 33,500	$ 44	$ 100	$ -
Subtotal:	*$ 12,072,242*	*$ 12,531,385*	*$ 12,357,233*	*$ 2,494,755*	*$ 2,283,471*	*$ 2,236,290*
Other Financing Sources						
39 Other Financing Sources	$ 2,755,044	$ 2,795,948	$ 2,939,530	$ 2,134,000	$ 2,165,682	$ 2,169,000
Total Financial Sources	**$ 14,827,286**	**$ 15,327,333**	**$ 15,296,763**	**$ 4,628,755**	**$ 4,449,153**	**$ 4,405,290**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 7,011,199	$ 8,102,653	$ 8,309,569	$ 2,426,425	$ 2,581,439	$ 2,433,986
52 Purch/Contract	$ 1,932,779	$ 2,158,094	$ 2,178,695	$ 516,746	$ 516,006	$ 534,941
53 Supplies	$ 1,126,603	$ 1,292,109	$ 1,195,009	$ 178,600	$ 185,679	$ 178,454
54 Capital Outlay	$ 15,038	$ 25,100	$ 20,700	$ 146,912	$ 203,466	$ 35,500
55 Interfund/Dept Chgs	$ 1,483,355	$ 1,424,495	$ 1,482,321	$ 446,184	$ 426,818	$ 432,282
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 625,056	$ 777,623	$ 678,910	$ 934,003	$ 772,113	$ 768,396
Subtotal:	*$ 12,194,030*	*$ 13,780,074*	*$ 13,865,204*	*$ 4,648,870*	*$ 4,685,521*	*$ 4,383,559*
Non-Operating Expenses						
58 Debt Services	$ 130,346	$ 199,348	$ 209,007	$ -	$ -	$ -
61 Other Financing Uses	$ 1,604,346	$ 1,484,670	$ 1,533,580	$ 83,184	$ 54,420	$ 113,600
Total Use of Resources:	**$ 13,928,722**	**$ 15,464,092**	**$ 15,607,791**	**$ 4,732,054**	**$ 4,739,941**	**$ 4,497,159**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 898,564	$ (136,759)	$ (311,028)	$ (103,299)	$ (290,788)	$ (91,869)

SUMMARY OF GOVERNMENTAL FUNDS

	300 Capital Project Funds			Total Governmental Funds		
	2017	2018	2019	2017	2018	2019
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ 9,880,325	$ 10,399,744	$ 10,423,065
32 Licenses and Permits	$ -	$ -	$ -	$ 870,501	$ 804,150	$ 800,550
33 Inter-governmental Revenues	$ 5,675,101	$ 6,172,371	$ 5,553,549	$ 5,968,039	$ 6,175,192	$ 5,553,564
34 Charges for Services	$ -	$ -	$ -	$ 2,736,190	$ 2,872,575	$ 2,723,393
35 Fines and Forfeitures	$ -	$ -	$ -	$ 685,080	$ 689,000	$ 613,000
36 Interest Revenue	$ 1,601	$ 1,850	$ 550	$ 1,613	$ 1,850	$ 550
37 Contributions and Donations	$ -	$ -	$ -	$ 47,974	$ 8,550	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 53,977	$ 38,016	$ 33,500
	$ -					
Subtotal:	*$ 5,676,702*	*$ 6,174,221*	*$ 5,554,099*	*$ 20,243,699*	*$ 20,989,077*	*$ 20,147,622*
Other Financing Sources						
39 Other Financing Sources	$ 462,997	$ 301,000	$ 306,000	$ 5,352,041	$ 5,262,630	$ 5,414,530
Total Financial Sources	**$ 6,139,699**	**$ 6,475,221**	**$ 5,860,099**	**$ 25,595,740**	**$ 26,251,707**	**$ 25,562,152**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ 9,437,624	$ 10,684,092	$ 10,743,555
52 Purch/Contract	$ 25,025	$ 25,330	$ 15,000	$ 2,474,550	$ 2,699,430	$ 2,728,636
53 Supplies	$ -	$ -	$ -	$ 1,305,203	$ 1,477,788	$ 1,373,463
54 Capital Outlay	$ 1,570,441	$ 5,750,136	$ 3,625,000	$ 1,732,391	$ 5,978,702	$ 3,681,200
55 Interfund/Dept Chgs	$ -	$ -	$ -	$ 1,929,539	$ 1,851,313	$ 1,914,603
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 604	$ 211,400	$ -	$ 1,559,663	$ 1,761,136	$ 1,447,306
Subtotal:	*$ 1,596,070*	*$ 5,986,866*	*$ 3,640,000*	*$ 18,438,970*	*$ 24,452,461*	*$ 21,888,763*
Non-Operating Expenses						
58 Debt Services	$ 300,000	$ -	$ -	$ 430,346	$ 199,348	$ 209,007
61 Other Financing Uses	$ 3,301,816	$ 300,000	$ -	$ 4,989,346	$ 1,839,090	$ 1,647,180
Total Use of Resources:	**$ 5,197,886**	**$ 6,286,866**	**$ 3,640,000**	**$ 23,858,662**	**$ 26,490,899**	**$ 23,744,950**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 941,813	$ 188,355	$ 2,220,099	$ 1,737,078	$ (239,192)	$ 1,817,202

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	100 General Fund			Special Revenue Funds 210 Confiscated Asset Fund		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ 8,882,618	$ 9,449,744	$ 9,455,065	$ -	$ -	$ -
32 Licenses and Permits	$ 870,501	$ 788,650	$ 785,050	$ -	$ -	$ -
33 Inter-governmental Revenue	$ 129,789	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 1,480,525	$ 1,650,075	$ 1,474,618	$ -	$ -	$ -
35 Fines and Forfeitures	$ 646,626	$ 605,000	$ 609,000	$ 1,455	$ 7,500	$ 4,000
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ 8,250	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 53,933	$ 37,916	$ 33,500	$ -	$ -	$ -
Subtotal:	*$ 12,072,242*	*$ 12,531,385*	*$ 12,357,233*	*$ 1,455*	*$ 7,500*	*$ 4,000*
Other Financing Sources						
39 Other Financing Sources	$ 2,755,044	$ 2,795,948	$ 2,939,530	$ -	$ -	$ -
Total Financial Sources	**$ 14,827,286**	**$ 15,327,333**	**$ 15,296,763**	**$ 1,455**	**$ 7,500**	**$ 4,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 7,011,199	$ 8,102,653	$ 8,309,569	$ -	$ -	$ -
52 Purchase/Contract Services	$ 1,932,779	$ 2,158,094	$ 2,178,695	$ 1,495	$ -	$ 5,000
53 Supplies	$ 1,126,603	$ 1,292,109	$ 1,195,009	$ 8,058	$ 7,500	$ 14,000
54 Capital Outlay (Minor)	$ 15,038	$ 25,100	$ 20,700	$ 99,609	$ 39,000	$ -
55 Interfund/Dept. Charges	$ 1,483,355	$ 1,424,495	$ 1,482,321	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 625,056	$ 777,623	$ 678,910	$ -	$ -	$ -
Subtotal:	*$ 12,194,030*	*$ 13,780,074*	*$ 13,865,204*	*$ 109,162*	*$ 46,500*	*$ 19,000*
Non-Operating Expenses						
58 Debt Services	$ 130,346	$ 199,348	$ 209,007	$ -	$ -	$ -
61 Other Financing Uses	$ 1,604,346	$ 1,484,670	$ 1,533,580	$ -	$ -	$ -
Total Use of Resources	**$ 13,928,722**	**$ 15,464,092**	**$ 15,607,791**	**$ 109,162**	**$ 46,500**	**$ 19,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 898,564	$ (136,759)	$ (311,028)	$ (107,707)	$ (39,000)	$ (15,000)

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	224			250		
	US Department of Justice Grant Fund			Multiple Grant Fund		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-governmental Revenue	$ -	$ -	$ -	$ 24,786	$ 2,816	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ 32,299	$ 20,000	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ 2,850	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 32,299*	*$ 20,000*	*$ -*	*$ 24,786*	*$ 5,666*	*$ -*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 32,299**	**$ 20,000**	**$ -**	**$ 24,786**	**$ 5,666**	**$ -**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ 11,500	$ -	$ 6,786	$ 2,850	$ -
54 Capital Outlay (Minor)	$ -	$ 30,500	$ -	$ 15,000	$ 2,816	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 10,567	$ 8,000	$ -	$ 3,000	$ -	$ -
Subtotal:	*$ 10,567*	*$ 50,000*	*$ -*	*$ 24,786*	*$ 5,666*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 10,567**	**$ 50,000**	**$ -**	**$ 24,786**	**$ 5,666**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 21,732	$ (30,000)	$ -	$ -	$ -	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	251			270		
	America's Best Communities Grant			Statesboro Fire Service Fund		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ 15,500	$ 15,500
33 Inter-governmental Revenue	$ 100,000	$ 5	$ -	$ 38,363	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ 1,178,047	$ 1,152,500	$ 1,172,775
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 8	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ 33,340	$ -	$ -	$ 6,384	$ 5,700	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 44	$ 100	$ -
Subtotal:	*$ 133,348*	*$ 5*	*$ -*	*$ 1,222,838*	*$ 1,173,800*	*$ 1,188,275*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ 2,134,000	$ 2,165,682	$ 2,169,000
Total Financial Sources	**$ 133,348**	**$ 5**	**$ -**	**$ 3,356,838**	**$ 3,339,482**	**$ 3,357,275**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 2,424,032	$ 2,529,725	$ 2,433,986
52 Purchase/Contract Services	$ 22,482	$ -	$ -	$ 381,341	$ 380,435	$ 403,941
53 Supplies	$ 7,257	$ -	$ -	$ 156,499	$ 163,129	$ 164,454
54 Capital Outlay (Minor)	$ 13,164	$ -	$ -	$ 19,139	$ 131,150	$ 35,500
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ 444,488	$ 413,791	$ 432,282
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 121,777	$ -	$ -	$ 4,201	$ 5,750	$ 5,700
Subtotal:	*$ 164,680*	*$ -*	*$ -*	*$ 3,429,700*	*$ 3,623,980*	*$ 3,475,863*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ 36,995	$ 10,670	$ 69,600
Total Use of Resources	**$ 164,680**	**$ -**	**$ -**	**$ 3,466,695**	**$ 3,634,650**	**$ 3,545,463**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (31,332)	$ 5	$ -	$ (109,857)	$ (295,168)	$ (188,188)

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	271 Tax Allocation District Fund (TAD)			275 Hotel/Motel Fund		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ 73,919	$ 75,000	$ 88,000	$ 923,788	$ 875,000	$ 880,000
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-governmental Revenue	$ -	$ -	$ 15	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 4	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 73,923*	*$ 75,000*	*$ 88,015*	*$ 923,788*	*$ 875,000*	*$ 880,000*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 73,923**	**$ 75,000**	**$ 88,015**	**$ 923,788**	**$ 875,000**	**$ 880,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ 40,000	$ 50,000	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 794,458	$ 758,363	$ 762,696
Subtotal:	*$ -*	*$ 40,000*	*$ 50,000*	*$ 794,458*	*$ 758,363*	*$ 762,696*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ 46,189	$ 43,750	$ 44,000
Total Use of Resources	**$ -**	**$ 40,000**	**$ 50,000**	**$ 840,647**	**$ 802,113**	**$ 806,696**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 73,923	$ 35,000	$ 38,015	$ 83,141	$ 72,887	$ 73,304

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	286 Technology Fund			287 Alcohol Beverage Control Fund		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-governmental Revenue	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 77,618	$ 70,000	$ 76,000	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ 4,700	$ 56,500	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 77,618*	*$ 70,000*	*$ 76,000*	*$ 4,700*	*$ 56,500*	*$ -*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 77,618**	**$ 70,000**	**$ 76,000**	**$ 4,700**	**$ 56,500**	**$ -**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 2,393	$ 51,714	$ -
52 Purchase/Contract Services	$ 111,428	$ 92,850	$ 76,000	$ -	$ 2,721	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ 700	$ -
54 Capital Outlay	$ -	$ -	$ -	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ 1,696	$ 13,027	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 111,428*	*$ 92,850*	*$ 76,000*	*$ 4,089*	*$ 68,162*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 111,428**	**$ 92,850**	**$ 76,000**	**$ 4,089**	**$ 68,162**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (33,810)	$ (22,850)	$ -	$ 611	$ (11,662)	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Capital Projects Funds					
	322 2007 SPLOST Fund			323 2013 SPLOST Fund		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-governmental Revenue	$ -	$ -	$ -	$ 5,665,101	$ 5,717,371	$ 5,113,549
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 1,051	$ 1,300	$ -	$ 550	$ 550	$ 550
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 1,051*	*$ 1,300*	*$ -*	*$ 5,665,651*	*$ 5,717,921*	*$ 5,114,099*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 1,051**	**$ 1,300**	**$ -**	**$ 5,665,651**	**$ 5,717,921**	**$ 5,114,099**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ 211	$ -	$ -	$ 1,283,441	$ 5,035,966	$ 2,869,000
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 604	$ 400	$ -	$ -	$ 211,000	$ -
Subtotal:	*$ 815*	*$ 400*	*$ -*	*$ 1,283,441*	*$ 5,246,966*	*$ 2,869,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 300,000	$ -	$ -
61 Other Financing Uses	$ 16,916	$ -	$ -	$ 3,284,900	$ 300,000	$ -
Total Use of Resources	**$ 17,731**	**$ 400**	**$ -**	**$ 4,868,341**	**$ 5,546,966**	**$ 2,869,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (16,680)	$ 900	$ -	$ 797,310	$ 170,955	$ 2,245,099

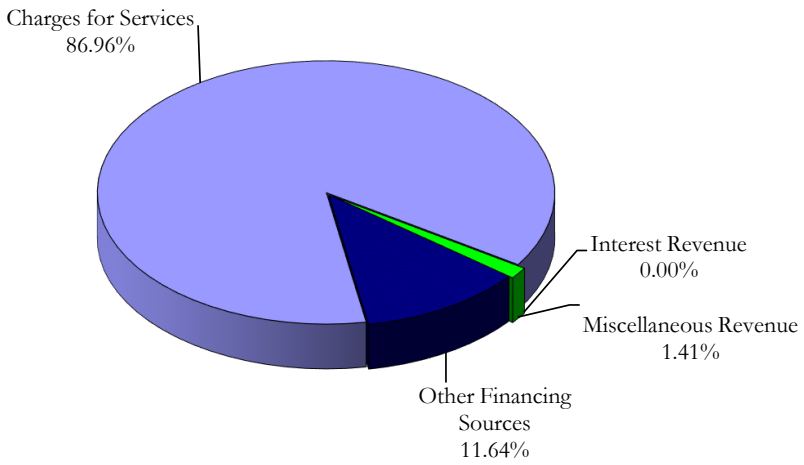
SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Capital Projects Funds					
	341			342		
	2013 CDBG Grant Fund			2016 CDBG Grant Fund		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-governmental Revenue	$ -	$ -	$ -	$ 10,000	$ 455,000	$ 440,000
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 10,000*	*$ 455,000*	*$ 440,000*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ -**	**$ -**	**$ -**	**$ 10,000**	**$ 455,000**	**$ 440,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ 15,025	$ -	$ -	$ 10,000	$ 25,330	$ 15,000
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ 100,000	$ -	$ -	$ -	$ 429,670	$ 425,000
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 115,025*	*$ -*	*$ -*	*$ 10,000*	*$ 455,000*	*$ 440,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 115,025**	**$ -**	**$ -**	**$ 10,000**	**$ 455,000**	**$ 440,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (115,025)	$ -	$ -	$ -	$ -	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Capital Projects Funds					
	350			Total Governmental Funds		
	Capital Improvements Program Fund					
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ 9,880,325	$ 10,399,744	$ 10,423,065
32 Licenses and Permits	$ -	$ -	$ -	$ 870,501	$ 804,150	$ 800,550
33 Inter-governmental Revenue	$ -	$ -	$ -	$ 5,968,039	$ 6,175,192	$ 5,553,564
34 Charges for Services	$ -	$ -	$ -	$ 2,736,190	$ 2,872,575	$ 2,723,393
35 Fines and Forfeitures	$ -	$ -	$ -	$ 685,080	$ 689,000	$ 613,000
36 Interest Revenue	$ -	$ -	$ -	$ 1,613	$ 1,850	$ 550
37 Contributions and Donations	$ -	$ -	$ -	$ 47,974	$ 8,550	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 53,977	$ 38,016	$ 33,500
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 20,243,699*	*$ 20,989,077*	*$ 20,147,622*
Other Financing Sources						
39 Other Financing Sources	$ 462,997	$ 301,000	$ 306,000	$ 5,352,041	$ 5,262,630	$ 5,414,530
Total Financial Sources	**$ 462,997**	**$ 301,000**	**$ 306,000**	**$ 25,595,740**	**$ 26,251,707**	**$ 25,562,152**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 9,437,624	$ 10,684,092	$ 10,743,555
52 Purchase/Contract Services	$ -	$ -	$ -	$ 2,474,550	$ 2,699,430	$ 2,728,636
53 Supplies	$ -	$ -	$ -	$ 1,305,203	$ 1,477,788	$ 1,373,463
54 Capital Outlay	$ 186,789	$ 284,500	$ 331,000	$ 1,732,391	$ 5,978,702	$ 3,681,200
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ 1,929,539	$ 1,851,313	$ 1,914,603
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 1,559,663	$ 1,761,136	$ 1,447,306
Subtotal:	*$ 186,789*	*$ 284,500*	*$ 331,000*	*$ 18,438,970*	*$ 24,452,461*	*$ 21,888,763*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 430,346	$ 199,348	$ 209,007
61 Other Financing Uses	$ -	$ -	$ -	$ 4,989,346	$ 1,839,090	$ 1,647,180
Total Use of Resources	**$ 186,789**	**$ 284,500**	**$ 331,000**	**$ 23,858,662**	**$ 26,490,899**	**$ 23,744,950**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 276,208	$ 16,500	$ (25,000)	$ 1,737,078	$ (239,192)	$ 1,817,202

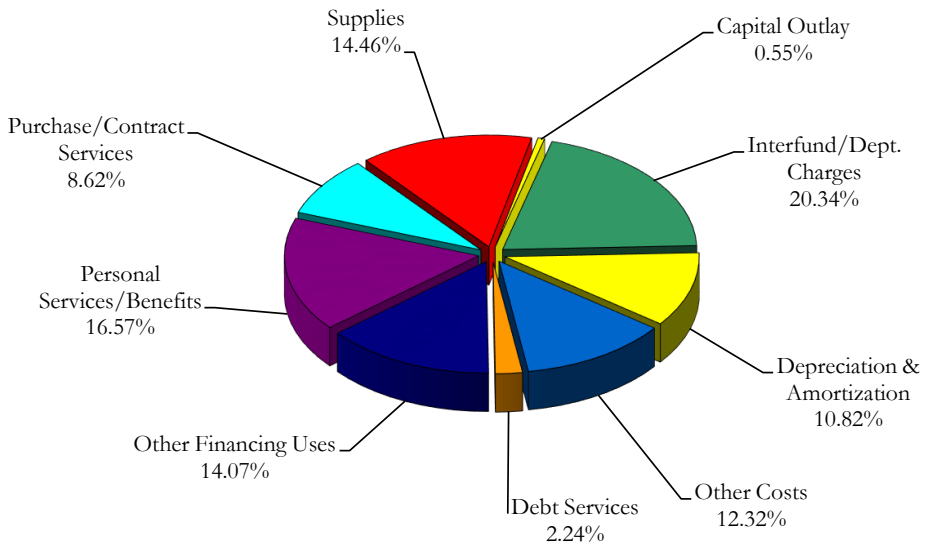
SUMMARY OF PROPRIETARY FUNDS
REVENUES BY SOURCE



Charges for Services	$	27,979,561
Interest Revenue	$	300
Miscellaneous Revenue	$	452,383
Other Financing Sources	$	3,743,833
TOTAL	**$**	**32,176,077**

Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

SUMMARY OF PROPRIETARY FUNDS
EXPENSES BY SOURCE AND USE



Personal Services/Benefits	$	4,986,041
Purchase/Contract Services	$	2,592,421
Supplies	$	4,350,876
Capital Outlay	$	166,750
Interfund/Dept. Charges	$	6,119,206
Depreciation & Amortization	$	3,254,454
Other Costs	$	3,706,650
Debt Services	$	673,458
Other Financing Uses	$	4,234,350
TOTAL	**$**	**30,084,206**

Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

SUMMARY OF PROPRIETARY FUNDS

	500 Enterprise Funds			600 Internal Service Funds		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-governmental Revenues	$ 157,591	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 23,286,848	$ 22,070,650	$ 22,777,651	$ 4,969,410	$ 5,110,631	$ 5,201,910
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 290	$ 300	$ 300	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 529,784	$ 449,251	$ 452,383	$ 118	$ 250	$ -
Subtotal:	*$ 23,974,513*	*$ 22,520,201*	*$ 23,230,334*	*$ 4,969,528*	*$ 5,110,881*	*$ 5,201,910*
Other Financing Sources						
39 Other Financing Sources	$ 3,324,668	$ 4,616,068	$ 3,015,833	$ 347,329	$ 115,360	$ 728,000
Total Financial Sources	**$ 27,299,181**	**$ 27,136,269**	**$ 26,246,167**	**$ 5,316,857**	**$ 5,226,241**	**$ 5,929,910**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 3,842,710	$ 4,455,346	$ 4,307,765	$ 616,379	$ 653,918	$ 678,276
52 Purchase/Contract Services	$ 1,503,727	$ 1,899,202	$ 2,141,005	$ 434,235	$ 428,092	$ 451,416
53 Supplies	$ 3,959,854	$ 4,378,454	$ 4,244,396	$ 114,021	$ 73,080	$ 106,480
54 Capital Outlay (Minor)	$ 15,478	$ 35,350	$ 67,750	$ 50,132	$ 85,975	$ 99,000
55 Interfund/Dept. Charges	$ 2,247,355	$ 2,308,956	$ 2,174,861	$ 4,262,382	$ 3,873,785	$ 3,944,345
56 Depreciation & Amortization	$ 2,994,828	$ 2,687,056	$ 3,123,692	$ 130,399	$ 47,397	$ 130,762
57 Other Costs	$ 3,990,968	$ 3,443,382	$ 3,704,800	$ 1,957	$ 1,750	$ 1,850
Subtotal:	*$ 18,554,920*	*$ 19,207,746*	*$ 19,764,269*	*$ 5,609,505*	*$ 5,163,997*	*$ 5,412,129*
Non-Operating Expenses						
58 Debt Services	$ 627,626	$ 765,769	$ 673,458	$ -	$ -	$ -
61 Other Financing Uses	$ 3,645,175	$ 3,621,232	$ 4,186,765	$ -	$ 10,670	$ 47,585
Total Use of Resources	**$ 22,827,721**	**$ 23,594,747**	**$ 24,624,492**	**$ 5,609,505**	**$ 5,174,667**	**$ 5,459,714**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 4,471,460	$ 3,541,522	$ 1,621,675	$ (292,648)	$ 51,574	$ 470,196

SUMMARY OF PROPRIETARY FUNDS

	Total Proprietary Funds		
	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:			
31 Taxes	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -
33 Inter-governmental Revenues	$ 157,591	$ -	$ -
34 Charges for Services	$ 28,256,258	$ 27,181,281	$ 27,979,561
35 Fines and Forfeitures	$ -	$ -	$ -
36 Interest Revenue	$ 290	$ 300	$ 300
37 Contributions and Donations	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 529,902	$ 449,501	$ 452,383
Subtotal:	*$ 28,944,041*	*$ 27,631,082*	*$ 28,432,244*
Other Financing Sources			
39 Other Financing Sources	$ 3,671,997	$ 4,731,428	$ 3,743,833
Total Financial Sources	**$ 32,616,038**	**$ 32,362,510**	**$ 32,176,077**
Expenditures and Expenses:			
51 Personal Services/Benefits	$ 4,459,089	$ 5,109,264	$ 4,986,041
52 Purchase/Contract Services	$ 1,937,962	$ 2,327,294	$ 2,592,421
53 Supplies	$ 4,073,875	$ 4,451,534	$ 4,350,876
54 Capital Outlay (Minor)	$ 65,610	$ 121,325	$ 166,750
55 Interfund/Dept. Charges	$ 6,509,737	$ 6,182,741	$ 6,119,206
56 Depreciation & Amortization	$ 3,125,227	$ 2,734,453	$ 3,254,454
57 Other Costs	$ 3,992,925	$ 3,445,132	$ 3,706,650
Subtotal:	*$ 24,164,425*	*$ 24,371,743*	*$ 25,176,398*
Non-Operating Expenses			
58 Debt Services	$ 627,626	$ 765,769	$ 673,458
61 Other Financing Uses	$ 3,645,175	$ 3,631,902	$ 4,234,350
Total Use of Resources	**$ 28,437,226**	**$ 28,769,414**	**$ 30,084,206**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 4,178,812	$ 3,593,096	$ 2,091,871

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	505			506		
	Water and Sewer Fund			Reclaimed Water Fund -Merged with 505		
	2017	2018	2019	2017	2018	2019
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 11,144,920	$ 10,162,202	$ 10,842,248	$ 53,033	$ 52,272	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 290	$ 300	$ 300	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 341,674	$ 310,251	$ 312,383	$ -	$ -	$ -
Subtotal:	*$ 11,486,884*	*$ 10,472,753*	*$ 11,154,931*	*$ 53,033*	*$ 52,272*	*$ -*
Other Financing Sources						
39 Other Financing Sources	$ 1,295,323	$ 1,465,000	$ 1,070,000	$ -	$ -	$ -
Total Financial Sources	**$ 12,782,207**	**$ 11,937,753**	**$ 12,224,931**	**$ 53,033**	**$ 52,272**	**$ -**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 2,109,675	$ 2,588,270	$ 2,538,988	$ 11,700	$ 11,700	$ -
52 Purch/Contract	$ 784,644	$ 1,070,230	$ 1,214,520	$ 433	$ 500	$ -
53 Supplies	$ 1,301,598	$ 1,417,803	$ 1,442,260	$ 13,084	$ 20,100	$ -
54 Capital Outlay	$ 8,640	$ 21,000	$ 49,000	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 1,514,503	$ 1,593,112	$ 1,443,189	$ 348	$ -	$ -
56 Deprec & Amort	$ 1,960,561	$ 1,814,663	$ 1,993,692	$ 18,691	$ 18,692	$ -
57 Other Costs	$ 258,217	$ 193,800	$ 193,200	$ -	$ -	$ -
Subtotal:	*$ 7,937,838*	*$ 8,698,878*	*$ 8,874,849*	*$ 44,256*	*$ 50,992*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ 622,730	$ 761,466	$ 670,036	$ -	$ -	$ -
61 Other Financing Uses	$ 1,632,195	$ 1,637,552	$ 1,884,900	$ -	$ -	$ -
Total Use of Resources:	**$ 10,192,763**	**$ 11,097,896**	**$ 11,429,785**	**$ 44,256**	**$ 50,992**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 2,589,444	$ 839,857	$ 795,146	$ 8,777	$ 1,280	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	507 Stormwater			515 Natural Gas Fund		
	2017	2018	2019	2017	2018	2019
Revenues:	**Actual**	**Budgeted**	**Adopted**	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 1,105,032	$ 1,000,748	$ 1,003,248	$ 4,674,026	$ 4,818,098	$ 4,912,155
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 188,110	$ 139,000	$ 140,000
Subtotal:	*$ 1,105,032*	*$ 1,000,748*	*$ 1,003,248*	*$ 4,862,136*	*$ 4,957,098*	*$ 5,052,155*
Other Financing Sources						
39 Other Financing Sources	$ 12,336	$ -	$ -	$ 117,081	$ 1,300,000	$ 150,000
Total Financial Sources	**$ 1,117,368**	**$ 1,000,748**	**$ 1,003,248**	**$ 4,979,217**	**$ 6,257,098**	**$ 5,202,155**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 298,428	$ 354,496	$ 334,892	$ 398,644	$ 423,201	$ 366,097
52 Purch/Contract	$ 71,767	$ 76,750	$ 92,718	$ 141,522	$ 172,819	$ 178,992
53 Supplies	$ 31,684	$ 49,840	$ 53,000	$ 2,448,857	$ 2,681,887	$ 2,548,012
54 Capital Outlay	$ 976	$ 2,800	$ 2,200	$ 2,055	$ 10,350	$ 15,350
55 Interfund/Dept Chgs	$ 85,227	$ 99,143	$ 152,143	$ 236,974	$ 224,739	$ 163,872
56 Deprec & Amort	$ 76,326	$ 25,000	$ 85,000	$ 202,258	$ 203,786	$ 210,000
57 Other Costs	$ 30,057	$ 21,000	$ 21,000	$ 48,822	$ 43,532	$ 45,650
Subtotal:	*$ 594,465*	*$ 629,029*	*$ 740,953*	*$ 3,479,132*	*$ 3,760,314*	*$ 3,527,973*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 4,896	$ 4,303	$ 3,422
61 Other Financing Uses	$ 51,995	$ 35,670	$ 71,825	$ 906,995	$ 880,670	$ 966,850
Total Use of Resources:	**$ 646,460**	**$ 664,699**	**$ 812,778**	**$ 4,391,023**	**$ 4,645,287**	**$ 4,498,245**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 470,908	$ 336,049	$ 190,470	$ 588,194	$ 1,611,811	$ 703,910

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	541 Solid Waste Collection			542 Solid Waste Disposal		
	2017	2018	2019	2017	2018	2019
Revenues:	**Actual**	**Budgeted**	**Adopted**	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Revenues	$ 157,591	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 3,857,359	$ 3,751,330	$ 3,845,000	$ 2,452,478	$ 2,286,000	$ 2,175,000
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 4,014,950*	*$ 3,751,330*	*$ 3,845,000*	*$ 2,452,478*	*$ 2,286,000*	*$ 2,175,000*
Other Financing Sources						
39 Other Financing Sources	$ 162,645	$ 27,930	$ -	$ 1,737,283	$ 1,823,138	$ 1,795,833
Total Financial Sources	**$ 4,177,595**	**$ 3,779,260**	**$ 3,845,000**	**$ 4,189,761**	**$ 4,109,138**	**$ 3,970,833**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 725,739	$ 750,164	$ 744,716	$ 298,524	$ 327,515	$ 323,072
52 Purch/Contract	$ 373,186	$ 371,425	$ 421,328	$ 132,175	$ 207,478	$ 233,447
53 Supplies	$ 122,973	$ 149,299	$ 142,299	$ 41,658	$ 59,525	$ 58,825
54 Capital Outlay	$ -	$ -	$ -	$ 3,807	$ 1,200	$ 1,200
55 Interfund/Dept Chgs	$ 315,167	$ 299,450	$ 301,712	$ 95,136	$ 92,512	$ 113,945
56 Deprec & Amort	$ 441,601	$ 370,000	$ 520,000	$ 295,391	$ 254,915	$ 315,000
57 Other Costs	$ 971,048	$ 960,050	$ 969,950	$ 2,682,824	$ 2,225,000	$ 2,475,000
Subtotal:	*$ 2,949,714*	*$ 2,900,388*	*$ 3,100,005*	*$ 3,549,515*	*$ 3,168,145*	*$ 3,520,489*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 726,995	$ 740,670	$ 900,840	$ 326,995	$ 326,670	$ 362,350
Total Use of Resources:	**$ 3,676,709**	**$ 3,641,058**	**$ 4,000,845**	**$ 3,876,510**	**$ 3,494,815**	**$ 3,882,839**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 500,886	$ 138,202	$ (155,845)	$ 313,251	$ 614,323	$ 87,994

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Internal Service Funds					
	601 Health Insurance Fund			602 Fleet Management Fund		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 3,726,962	$ 3,797,349	$ 3,873,218	$ 601,682	$ 649,095	$ 638,000
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 118	$ 250	$ -
Subtotal:	*$ 3,726,962*	*$ 3,797,349*	*$ 3,873,218*	*$ 601,800*	*$ 649,345*	*$ 638,000*
Other Financing Sources						
39 Other Financing Sources	$ 88,364	$ 30,000	$ 200,000	$ -	$ -	$ 200,000
Total Financial Sources	**$ 3,815,326**	**$ 3,827,349**	**$ 4,073,218**	**$ 601,800**	**$ 649,345**	**$ 838,000**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ 315,573	$ 321,277	$ 331,244
52 Purch/Contract	$ -	$ -	$ -	$ 119,990	$ 154,682	$ 109,716
53 Supplies	$ -	$ -	$ -	$ 45,176	$ 50,530	$ 50,730
54 Capital Outlay	$ -	$ -	$ -	$ 2,815	$ -	$ -
55 Interfund/Dept Chgs	$ 4,157,243	$ 3,786,400	$ 3,843,550	$ 61,973	$ 53,456	$ 53,566
56 Deprec & Amort	$ -	$ -	$ -	$ 47,035	$ 47,397	$ 47,397
57 Other Costs	$ -	$ -	$ -	$ 1,957	$ 1,750	$ 1,750
Subtotal:	*$ 4,157,243*	*$ 3,786,400*	*$ 3,843,550*	*$ 594,519*	*$ 629,092*	*$ 594,403*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ 10,670	$ 44,535
Total Use of Resources:	**$ 4,157,243**	**$ 3,786,400**	**$ 3,843,550**	**$ 594,519**	**$ 639,762**	**$ 638,938**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (341,917)	$ 40,949	$ 229,668	$ 7,281	$ 9,583	$ 199,062

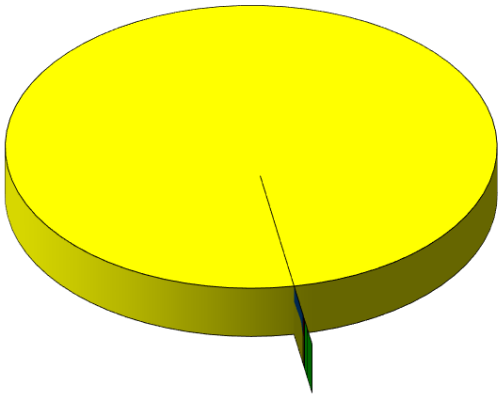
SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Internal Service Funds					
	603			604		
	Workers Compensation Fund			Wellness Program		
	2017	2018	2019	2017	2018	2019
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ 18,481	$ 18,012	$ 18,040
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal	*$ -*	*$ -*	*$ -*	*$ 18,481*	*$ 18,012*	*$ 18,040*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ -**	**$ -**	**$ -**	**$ 18,481**	**$ 18,012**	**$ 18,040**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ -	$ -	$ -
52 Purch/Contract	$ -	$ -	$ -	$ 775	$ 750	$ 4,000
53 Supplies	$ -	$ -	$ -	$ -	$ 750	$ 750
54 Capital Outlay	$ -	$ -	$ -	$ 4,384	$ 15,475	$ 10,000
55 Interfund/Dept Chgs	$ 7,623	$ -	$ -	$ -	$ -	$ -
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 7,623*	*$ -*	*$ -*	*$ 5,159*	*$ 16,975*	*$ 14,750*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources:	**$ 7,623**	**$ -**	**$ -**	**$ 5,159**	**$ 16,975**	**$ 14,750**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (7,623)	$ -	$ -	$ 13,322	$ 1,037	$ 3,290

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	605 Central Services Fund			Total Proprietary Funds		
	2017	2018	2019	2017	2018	2019
Revenues:	**Actual**	**Budgeted**	**Adopted**	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Revenues	$ -	$ -	$ -	$ 157,591	$ -	$ -
34 Charges for Services	$ 622,285	$ 646,175	$ 672,652	$ 28,256,258	$ 27,181,281	$ 27,979,561
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ 290	$ 300	$ 300
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 529,902	$ 449,501	$ 452,383
Subtotal:	*$ 622,285*	*$ 646,175*	*$ 672,652*	*$ 28,944,041*	*$ 27,631,082*	*$ 28,432,244*
Other Financing Sources						
39 Other Financing Sources	$ 258,965	$ 85,360	$ 328,000	$ 3,671,997	$ 4,731,428	$ 3,743,833
Total Financial Sources	**$ 881,250**	**$ 731,535**	**$ 1,000,652**	**$ 32,616,038**	**$ 32,362,510**	**$ 32,176,077**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 300,806	$ 332,641	$ 347,032	$ 4,459,089	$ 5,109,264	$ 4,986,041
52 Purch/Contract	$ 313,470	$ 272,660	$ 337,700	$ 1,937,962	$ 2,327,294	$ 2,592,421
53 Supplies	$ 68,845	$ 21,800	$ 55,000	$ 4,073,875	$ 4,451,534	$ 4,350,876
54 Capital Outlay	$ 42,933	$ 70,500	$ 89,000	$ 65,610	$ 121,325	$ 166,750
55 Chgs	$ 35,543	$ 33,929	$ 47,229	$ 6,509,737	$ 6,182,741	$ 6,119,206
56 Deprec & Amort	$ 83,364	$ -	$ 83,365	$ 3,125,227	$ 2,734,453	$ 3,254,454
57 Other Costs	$ -	$ -	$ 100	$ 3,992,925	$ 3,445,132	$ 3,706,650
Subtotal:	*$ 844,961*	*$ 731,530*	*$ 959,426*	*$ 24,164,425*	*$ 24,371,743*	*$ 25,176,398*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 627,626	$ 765,769	$ 673,458
61 Other Financing Uses	$ -	$ -	$ 3,050	$ 3,645,175	$ 3,631,902	$ 4,234,350
Total Use of Resources:	**$ 844,961**	**$ 731,530**	**$ 962,476**	**$ 28,437,226**	**$ 28,769,414**	**$ 30,084,206**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 36,289	$ 5	$ 38,176	$ 4,178,812	$ 3,593,096	$ 2,091,871

SUMMARY OF FIDUCIARY FUNDS
REVENUES BY SOURCE



Taxes	$	-
Licenses and Permits	$	-
Intergovernmental Receivables	$	-
Charges for Services	$	-
Fines and Forfeitures	$	-
Interest Revenue	$	-
Contributions and Donations	$	-
Miscellaneous Revenue	$	-
Other Financing Sources	$	184,925
TOTAL	**$**	**184,925**

Fiduciary Funds Include: Agency Fund entitled Other Post Employment Benefits (OPEB)

SUMMARY OF AGENCY FUNDS

	700 Agency Fund			Total Agency Funds		
	2017 Actual	2018 Budgeted	2019 Adopted	2017 Actual	2018 Budgeted	2019 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-governmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*
Other Financing Sources						
39 Other Financing Sources	$ 202,500	$ 180,700	$ 184,925	$ 202,500	$ 180,700	$ 184,925
Total Financial Sources	**$ 202,500**	**$ 180,700**	**$ 184,925**	**$ 202,500**	**$ 180,700**	**$ 184,925**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 202,500	$ 180,700	$ 184,925	$ 202,500	$ 180,700	$ 184,925

SUMMARY OF FINANCIAL SOURCES AND USES
FIDUCIARY FUNDS

	Agency Fund 760 Other Post Employment Benefits (OPEB)			Total Agency Fund		
Revenues:	**2017 Actual**	**2018 Budgeted**	**2019 Adopted**	**2017 Actual**	**2018 Budgeted**	**2019 Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Inter-Governmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
39 Other Financing Sources	$ 202,500	$ 180,700	$ 184,925	$ 202,500	$ 180,700	$ 184,925
Total Financial Sources	**$ 202,500**	**$ 180,700**	**$ 184,925**	**$ 202,500**	**$ 180,700**	**$ 184,925**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ -	$ -	$ -
52 Purch/Contract	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ -	$ -	$ -	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ -	$ -	$ -	$ -	$ -	$ -
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 202,500	$ 180,700	$ 184,925	$ 202,500	$ 180,700	$ 184,925

CITY OF STATESBORO, GEORGIA
FY 2019 BUDGET SUMMARY AND RESERVE TARGETS

		100 General Fund		210 Confiscated Assets Fund		221 CDBG Housing Trust Fund
Unreserved Fund Balance Working Capital (6/18 Estimated)	**$**	**4,528,456**	**$**	**15,864**	**$**	**-**
Revenues	$	12,357,233	$	4,000	$	-
Transfers In	$	2,934,530				
Expenditures or Operating Expenses	$	(14,074,211)	$	(19,000)		
Transfers Out	$	(1,533,580)				
Other Financing Sources	$	5,000				
Interfund Loans						
External Loans						
Other Sources of Cash Affecting WC					$	16,650
Other Uses of Cash Affecting WC					$	(217,718)
Transfer to Unreserved Fund Balance						
Transfer from (to) Restricted Assets						
Projected Unreserved Fund Balance Working Capital (FY 2019 Budget)	**$**	**4,217,428**	**$**	**864**	**$**	**(201,068)**
Total Expenditures (Operating Expenses) and Transfers to Other Funds	**$**	**15,607,791**				
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers		**27.0%**				
Targeted % of Fund Balance or WC		**25.0%**		**NA**		**NA**
Surplus Over Targeted Amounts Available for Capital Projects	**$**	**315,480**		**NA**		**NA**

CITY OF STATESBORO, GEORGIA
FY 2019 BUDGET SUMMARY AND RESERVE TARGETS

	224 US DOJ Grant Fund	250 Multiple Grant Fund	270 SFS Fund
Unreserved Fund Balance Working Capital (6/18 Estimated)	**$ 137,328**	**$ -**	**$ 781,225**
Revenues		$ -	$ 1,188,275
Transfers In		$ -	$ 2,169,000
Expenditures or Operating Expenses		$ -	$ (3,475,863)
Transfers Out			$ (69,600)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2019 Budget)	**$ 137,328**	**$ -**	**$ 593,037**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			**$ 3,545,463**
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			**16.7%**
Targeted % of Fund Balance or WC	**NA**	**NA**	**17.0%**
Surplus Over Targeted Amounts Available for Capital Projects	**NA**	**NA**	**$ (9,692)**

CITY OF STATESBORO, GEORGIA
FY 2019 BUDGET SUMMARY AND RESERVE TARGETS

	271 TAD Fund	275 Hotel/Motel Tax Fund	286 Technology Fee Fund
Unreserved Fund Balance Working Capital 6/18 Estimated)	**$ 183,017**	**$ (43,364)**	**$ 27,004**
Revenues	$ 88,015	$ 880,000	$ 76,000
Transfers In			
Expenditures or Operating Expenses	$ (50,000)	$ (762,696)	$ (76,000)
Transfers Out		$ (44,000)	
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2019 Budget)	**$ 221,032**	**$ 29,940**	**$ 27,004**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	**NA**	**NA**	**NA**
Surplus Over Targeted Amounts Available for Capital Projects	**NA**	**NA**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2019 BUDGET SUMMARY AND RESERVE TARGETS

	323 2013 SPLOST Fund	342 2013 CDBG Fund	350 CIP Fund
Unreserved Fund Balance Working Capital (6/18 Estimated)	**$ 5,752,897**	**$ -**	**$ 96,804**
Revenues	$ 5,114,099	$ 440,000	$ -
Transfers In			$ 50,000
Expenditures or Operating Expenses	$ (2,869,000)	$ (440,000)	$ (331,000)
Transfers Out	$ (1,737,283)		
Other Financing Sources			
Interfund Loans			
External Loans			$ 256,000
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2019 Budget)	**$ 6,260,713**	**$ -**	**$ 71,804**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	**NA**	**NA**	**NA**
Surplus Over Targeted Amounts Available for Capital Projects	**NA**	**NA**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2019 BUDGET SUMMARY AND RESERVE TARGETS

	505 Water/WW Systems Fund	507 Stormwater Fund
Unreserved Fund Balance Working Capital (6/18 Estimated)	**$ 4,910,348**	**$ 423,252**
Revenues	$ 10,842,248	$ 1,003,248
Transfers In	$ 1,070,000	
Expenditures or Operating Expenses	$ (8,874,849)	$ (740,953)
Transfers Out	$ (1,884,900)	$ (71,825)
Other Financing Sources		
Interfund Loans		
External Loans	$ -	$ 160,000
Other Sources of Cash Affecting WC	$ 2,306,075	$ 85,000
Other Uses of Cash Affecting WC	$ (5,628,446)	$ (743,299)
Transfer to Unreserved Fund Balance		
Transfer from (to) Restricted Assets		
Projected Unreserved Fund Balance Working Capital (FY 2019 Budget)	**$ 2,740,476**	**$ 115,423**
Total Expenditures (Operating Expenses) and Transfers to Other Funds	**$ 16,388,195**	**$ 812,778**
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers	**16.7%**	**14.2%**
Targeted % of Fund Balance or WC	**17.0%**	**17.0%**
Surplus Over Targeted Amounts Available for Capital Projects	**$ (45,517)**	**$ (22,750)**

CITY OF STATESBORO, GEORGIA
FY 2019 BUDGET SUMMARY AND RESERVE TARGETS

	515 Natural Gas System Fund	541 Solid Waste Collection Fund	542 Solid Waste Disposal Fund
Unreserved Fund Balance Working Capital 6/18 Estimated)	**$ 3,868,493**	**$ 1,742,056**	**$ 948,009**
Revenues	$ 4,912,155	$ 3,845,000	$ 2,175,000
Transfers In	$ 150,000	$ -	$ 1,795,833
Expenditures or Operating Expenses	$ (3,527,973)	$ (3,100,005)	$ (3,520,489)
Transfers Out	$ (970,272)	$ (900,840)	$ (362,350)
Other Financing Sources			
Interfund Loans			
External Loans	$ -	$ -	$ -
Other Sources of Cash Affecting WC	$ 350,000	$ 520,000	$ 315,000
Other Uses of Cash Affecting WC	$ (664,337)	$ (244,000)	$ (204,000)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2019 Budget)	**$ 4,118,066**	**$ 1,862,211**	**$ 1,147,003**
Total Expenditures (Operating Expenses) and Transfers to Other Funds	**$ 4,498,245**	**$ 4,000,845**	**$ 3,882,839**
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers	**91.5%**	**46.5%**	**29.5%**
Targeted % of Fund Balance or WC	**17.0%**	**17.0%**	**17.0%**
Surplus Over Targeted Amounts Available for Capital Projects	**$ 3,353,364**	**$ 1,182,067**	**$ 486,920**

CITY OF STATESBORO, GEORGIA
FY 2019 BUDGET SUMMARY AND RESERVE TARGETS

	601 Health Insurance Fund	602 Fleet Management Fund	604 Wellness Program
Unreserved Fund Balance Working Capital (6/18 Estimated)	**$ 539,018**	**$ (157,156)**	**$ 34,450**
Revenues	$ 3,873,218	$ 638,000	$ 18,040
Transfers In		$ 200,000	
Expenditures or Operating Expenses	$ (3,843,550)	$ (594,403)	$ (14,750)
Transfers Out		$ (44,535)	
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC	$ 200,000	$ 47,397	$ -
Other Uses of Cash Affecting WC		$ (273,812)	$ -
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2019 Budget)	**$ 768,686**	**$ (184,509)**	**$ 37,740**
Total Expenditures (Operating Expenses) and Transfers to Other Funds	**$ 3,843,550**	**$ 638,938**	
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers	**20.0%**	**-28.9%**	
Targeted % of Fund Balance or WC	**9%**	**17.0%**	**N/A**
Surplus Over Targeted Amounts Available for Capital Projects	**$ 422,767**	**$ (293,128)**	**N/A**

CITY OF STATESBORO, GEORGIA
FY 2019 BUDGET SUMMARY AND RESERVE TARGETS

	605 Central Services Fund	760 Other Post Empl Benefits	TOTALS
Unreserved Fund Balance			**$ 11,479,231**
Working Capital (6/18 Estimated)	**$ (416,755)**	**$ 179,500**	**$ 12,071,215**
Revenues	$ 672,652	$ 184,925	**$ 48,312,108**
Transfers In	$ 328,000		**$ 8,697,363**
Expenditures or Operating Expenses	$ (959,426)		**$ (47,274,168)**
Transfers Out	$ (3,050)		**$ (7,622,235)**
Other Financing Sources			**$ 5,000**
Interfund Loans			**$ -**
External Loans			**$ 416,000**
Other Sources of Cash Affecting WC			**$ 3,840,122**
Other Uses of Cash Affecting WC			**$ (7,975,612)**
Transfer to Unreserved Fund Balance			**$ -**
Transfer from (to) Restricted Assets			**$ -**
Projected Unreserved Fund Balance			**$ 11,358,083**
Working Capital (FY 2019 Budget)	**$ (378,579)**	**$ 364,425**	**$ 10,590,942**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	**N/A**	**N/A**	
Surplus Over Targeted Amounts Available for Capital Projects	**N/A**	**N/A**	**$ 5,389,512**

RESOLUTION 2018-20:A RESOLUTION TO ADOPT THE FISCAL YEAR 2019 BUDGET FOR EACH FUND OF THE CITY OF STATESBORO, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING SEVERAL ITEMS OF REVENUE ANTICIPATIONS, AND PROHIBITING EXPENDITURES OR EXPENSES FROM EXCEEDING THE ACTUAL FUNDING AVAILABLE FOR APPROPRIATION

WHEREAS, sound governmental operations require a budget in order to plan the financing of services for the residents of the City of Statesboro; and

WHEREAS, Title 36, Chapter 81, Article 1 of the Official Code of Georgia Annotated (OCGA) requires a balanced budget for the City's fiscal year, which runs from July 1st to June 30th of each year; and

WHEREAS, the Mayor and City Council have reviewed the proposed FY 2019 Budget as presented by the City Manager and Director of Finance; and

WHEREAS, each of these funds is a balanced budget, so that anticipated revenues and other financial resources for each fund equal the proposed expenditures or expenses; and

WHEREAS, the Mayor and City Council wish to adopt this proposal as the Fiscal Year 2019 Annual Budget;

NOW THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Statesboro, Georgia as follows:

Section 1. The proposed Fiscal Year 2019 budget, attached hereto and incorporated herein as a part of this Resolution, is hereby adopted as the budget for the City of Statesboro, Georgia for Fiscal Year 2019, which begins July 1, 2018 and ends June 30, 2019.

Section 2. The several items of revenues, other financial resources, and sources of cash shown in the budget for each fund in the amounts shown anticipated are hereby adopted, and that the several amounts shown in the budget for each fund as proposed expenditures or expenses, and uses of cash are hereby appropriated to the departments named in each fund.

Section 3. The "legal level of control" as defined in OCGA 36-81-2 is set at the departmental level, meaning that the City Manager in his capacity as Budget Officer is authorized to move appropriations from one line item to another within a department, but under no circumstances may expenditures or expenses exceed the amount appropriated for a department without a further budget amendment approved by the Mayor and City Council.

Section 4. All appropriations shall lapse at the end of the fiscal year.

Section 5. The Authorized Personnel by department and division shown in this budget are hereby formally adopted as the number of authorized positions within each department and division, until and unless amended by resolution of the Mayor and City Council.

Section 6. The Proposed Pay Plan for FY 2019 shown in this budget, as amended, is hereby formally adopted as the City's Pay Plan effective on July 1, 2018, unless further amended by resolution of the Mayor and City Council.

Section 7. The proposed Capital Improvements Program presented is hereby adopted as the City of Statesboro's Capital Improvements Program for FY 2019-FY 2024. This Program is hereby adopted as the City's long-term financial plan unless further amended by resolution of the Mayor and City Council.

Section 8. This Resolution shall be and remain in full force and effect from and after its date of adoption.

Adopted this 19th day of June, 2018.

CITY OF STATESBORO, GEORGIA

By: Jonathan M. McCollar, Mayor

Attest: Sue Starling, City Clerk



Financial Policies

A RESOLUTION ADOPTING FINANCIAL POLICIES FOR THE CITY OF STATESBORO, GEORGIA

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 21st day of June, 2016 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.

Adopted this 21st day of June, 2016.

CITY OF STATESBORO, GEORGIA

By: Jan J. Moore , Mayor

Attest: Sue Starling, City Clerk



Financial Policies and Budget Preparation

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

Operating Budget Policies
Capital Budget Policies
Revenue Policies
Expenditure Policies
Reserve Policies
Cash Management and Investment Policies
Risk Management Policies
Debt Policies
Accounting, Auditing, and Financial Reporting Policies
The Budget Process
Budget Amendment Policy

Operating Budget Policies

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (ie., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Capital Budget Policies

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

Revenue Policies

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

Expenditures Policies

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise.

Reserve Policies

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the

working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

Fund Title	*Undesignated Fund Balance (or Working Capital) as a % of Expenditures (or Operating Expenses) and Transfers Out*
General Fund	25% Fund Balance
Statesboro Fire Service Fund	17% Fund Balance
Water/Wastewater Fund	17% Working Capital
Stormwater Fund	17% Working Capital
Natural Gas Fund	17% Working Capital and a $350,000 Reserve Fund
Solid Waste Collection Fund	17% Working Capital
Solid Waste Disposal Fund	17% Working Capital
Benefits Insurance Fund	9% Working Capital and a $250,000 Reserve Fund
Fleet Management Fund	17% Working Capital

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

Cash Management and Investments Policies

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. However, the City Council has limited it to Certificates of Deposit with local banks. All investments shall be made using competitive bidding and must fully comply with State collateralization of deposits. Such investments shall be pooled from among the various funds, and bid out no more frequently than once a month. This keeps the investment process manageable with limited staff. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investments account interest rate

be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

Risk Management Policies

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

Debt Policies

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

No debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX., Section V, Paragraph 1 and Article IX., Section VI, Paragraph 1 of the Georgia Constitution.

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued.

Accounting, Auditing, and Financial Reporting Policies

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d)(1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

The Budget Process

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the Deputy City Manager by February 2nd, and all Operating Budget requests are turned in to the Deputy City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager's present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

Budget Amendment Policy

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

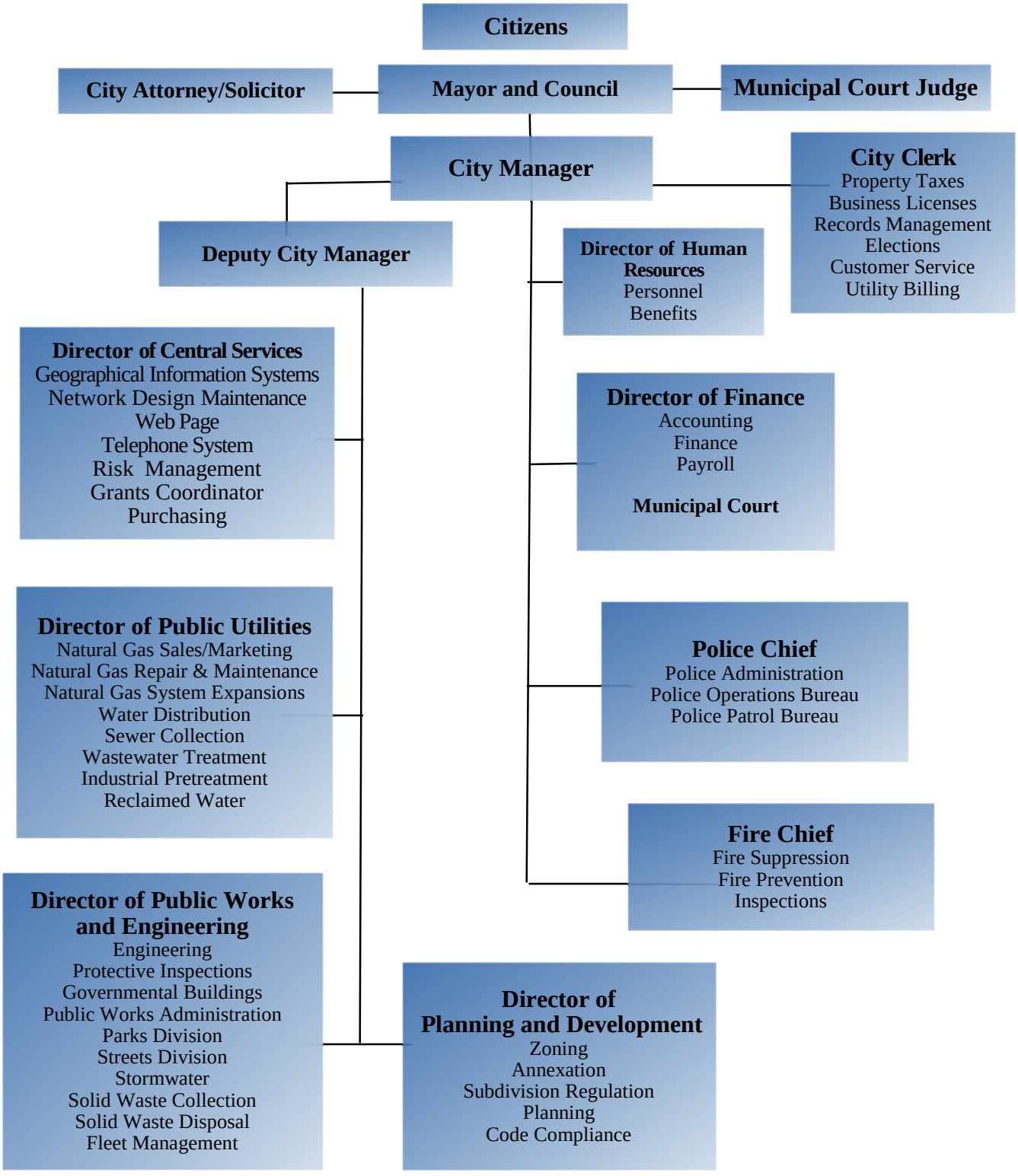
City of Statesboro, Georgia
Calendar for FY 2019
Budget and CIP Preparation

06-Nov-2017	Department Heads notified Budget Worksheets and CIP Sheets available on the Budget Drive
29-Dec-2017	City Manager and Finance Director notify Department Heads to begin preparation of CIP Requests, and the Deadline for Budget Requests. City Manager or Finance Director reviews the Budget Calendar with all Department Heads.
31-Jan-2018	Any proposed rate/fee/fine changes due to Finance Department.
31-Jan-2018	New Personnel Request Sheets due to both Finance Department and Human Resources Department.
5-Feb-2018	Finance Department keys Personnel costs for all departments.
20-Feb-2018	City Council Sets the Dates for the Planning Session
21-Feb-2018	Finance Director Schedules the location for the Planning Session
21-Feb-2018	City Manager or Finance Director notifies all Department Heads the date of the Planning Session.
23-Feb-2018	All Revenue projections and all Operating Budget Requests must be completed on Server.
28-Feb-2018	Departmental CIP Request must be completed on Server.
02-Mar-2018	City Manager and Finance Director complete all Revenue projections for the current and next fiscal year.
Mar 5-16, 2018	City Manager and Finance Director review each departmental budget with the Department Heads. Also, discuss the presentation of the proposal by each Department Head.
20-Mar-2018	Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review.
23-Mar-2018	All Performance Measures and Departmental Goals must be completed on Server.

26-Mar-2018	City Manager and Finance Director complete drafts of CIP priorities for Planning Session.
28-Mar-2018	City Manager and Finance Director prepare comments on current year's financial projections, and an update on the proposed program of work for the current year. Then, prepares comment on the projected fiscal year.
06-Apr-2018	City Council Planning Session
23-Apr-2018	City Manager and Finance Director finish the Budget and CIP preparation, write Budget Message, Budget Resolution, CIP Transmittal Letter and have the Budget and CIP printed.
1-May-2018	City Council schedules a Public Hearing on the Budget for June 5, 2018.
27-May-2018	Budget Ad to run in Statesboro Herald
31-May-2018	Budget and Capital Improvement Program are distributed to the Mayor and City Council, Department Heads, news Media, and Statesboro Regional Library.
5-Jun-2018	Mayor and City Council conduct a Public Hearing on the Proposed Budget.
19-Jun-2018	City Council adopts the Budget Resolution.
Sept-2018	City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.

Authorized Personnel

ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2017 Budget Full-time	FY 2017 Budget Part-time	FY 2018 Budget Full-time	FY 2018 Budget Part-time	FY 2019 Budget Full-time	FY 2019 Budget Part-time
GENERAL FUND:							
GENERAL GOVERNMENT AND LEGISLATIVE							
Mayor			1		1		1
Council Member			5		5		5
Sub-Total General Government & Legislative		0	6	0	6	0	6
CITY MANAGER'S OFFICE							
City Manager		1		1		1	
Deputy City Manager	128	1		1		1	
Executive Assistant	110	1		1		1	
Sub-Total City Manager's Office		3	0	3	0	3	0
CITY CLERK'S OFFICE							
City Clerk	123	1		1		1	
City Clerk, Assistant	109	1		1		1	
Tax and License Clerk	108	1		1		1	
Sub-Total City Clerk's Office		3	0	3	0	3	0
FINANCE DEPARTMENT							
Director of Finance	124	1		1		1	
Director of Finance, Assistant	116	1		1		1	
Senior Accountant	113	0		0		0	
Accountant	111	1		1		1	
Accounts Payable Technician	107	1		1		1	
Accounting and Payroll Technician	107	1		1		1	
Administrative Assistant	106	1		1		1	
Accounting Technician	105	0		0		0	
Sub-Total Finance Department		6	0	6	0	6	0
LEGAL DIVISION							
City Attorney		1		1		1	
Sub-Total Legal Division		1	0	1	0	1	0
HUMAN RESOURCES							
Director of Human Resources	123	1		1		1	
HR Coordinator, Senior	113	1		1		1	
HR Coordinator	111	1		1		1	
Sub-Total Human Resources		3	0	3	0	3	0
MUNICIPAL COURT							
Municipal Clerk of Court	108	1		1		1	
Deputy Clerk	105	2		2		2	
Judge			1		1		1
Sub-Total Municipal Court		3	1	3	1	3	1
ENGINEERING							
City Engineer	123	1		1		1	
City Engineer, Assistant	118	1		1		1	
Civil Engineer	115	1		1		1	
Civil Construction Inspector	18	0		0		0	
Administrative Assistant	106	0.5		0.5		0.5	
PROTECTIVE INSPECTIONS DIVISION							
Building Official	115	1		1		1	
Building Inspector	111	1		1		1	
GOVERNMENTAL BUILDINGS DIVISION							
Custodian	103	1	1	1	1	1	1
Sub-Total Engineering Department		6.5	1	6.5	1	6.5	1

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2017 Budget Full-time	FY 2017 Budget Part-time	FY 2018 Budget Full-time	FY 2018 Budget Part-time	FY 2019 Budget Full-time	FY 2019 Budget Part-time
POLICE DEPARTMENT							
Police Chief	PD-10	1		1		1	
Deputy Police Chief	PD-9	1		1		1	
Captain	PD-8	3		2		2	
Lieutenant	PD-7	2		3		3	
Sergeant	PD-6	8		11		11	
Detective, Senior	PD-5	3		6		6	
Corporal	PD-5	9		6		6	
Detective	PD-4	3		2		2	
Advanced Patrol Officer	PD-3	25		25		25	
Police Officer	PD-2	16		16		17	
Accreditation & Grants Manager	111	1		0		0	
Communications Supervisor	110	1		1		1	
IT Specialist	109	1		0		0	
Records Clerk	108	1		1		1	
Administrative Assistant	106	3		3		3	
Senior Communications Officer	106	0		3		3	
Communications Officer	105	7		4		5	
Administrative Clerk	104	1	1	2		2	2
CODE COMPLIANCE							
Code Compliance Officer, Senior	110	1		1		0	
Sub-Total Police Department		87	1	88	0	89	2
PUBLIC WORKS							
ADMINISTRATION DIVISION							
Director of Public Works and Engineering	126	1		1		1	
Administrative Assistant	106	1		1		1	
STREETS DIVISION							
Streets and Parks Superintendent	116	1		1		1	
Streets and Parks Superintendent, Assistant	112	1		1		1	
Streets Supervisor	110	1		1		1	
Traffic Operations Crew Leader	107	1		1		1	
Equipment Crew Leader	107	1		1		1	
Street Maintenance Crew Leader	104	3		3		3	
Equipment Operators Senior	104	1		1		1	
Equipment Operators	103	8		8		8	
Maintenance Worker	102	5		5		5	
PARKS DIVISION							
Parks Supervisor	110	1		1		1	
Groundskeeper	102	6		6		6	
Sub-Total Public Works		31	0	31	0	31	0
PLANNING AND DEVELOPMENT							
Director of Planning and Development	123	1		1		1	
City Planner	111	0		1		1	
Project Manager	111	1		0		0	
Plans Reviewer/Right of Way Manager	111	1		0		0	
City Planner II	109	0		0		1	
Planning and Development Specialist	109	1		1		0	
Administrative Assistant	106	1		1		1	
KSBB Coordinator			1	0	1		1
CODE COMPLIANCE							
Code Compliance Officer	109	1		1		2	
Sub-Total Community Development		6	1	5	1	6	1
GENERAL FUND TOTAL		149.5	10	149.5	9	151.5	11

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2017 Budget Full-time	FY 2017 Budget Part-time	FY 2018 Budget Full-time	FY 2018 Budget Part-time	FY 2019 Budget Full-time	FY 2019 Budget Part-time
STATESBORO FIRE SERVICE FUND:							
FIRE DEPARTMENT							
Fire Chief	125	1		1		1	
Deputy Fire Chief	121	1		1		1	
Fire Training Chief	119	1		1		1	
Fire Prevention Officer	119	1		1		1	
Battalion Chief	118	4		4		4	
Training Captain-FD	115	1		1		1	
Fire Inspector	110	2		2		2	
Captain-FD	108	6		6		6	
Administrative Assistant	106	2		2		2	
Lieutenant-FD	105	6		6		6	
Firefighter Apparatus Operator	102	0		0		13	
Firefighter	101	25	10	25	10	12	10
Sub-Total Fire Department		50	10	50	10	50	10
STATESBORO FIRE SERVICE FUND TOTAL		50	10	50	10	50	10
ALCOHOL BEVERAGE CONTROL FUND							
POLICE DEPARTMENT							
Police Officer	107	1		1		0	
Sub-Total Alcohol Beverage Control		1	0	1	0	0	0
ALCOHOL BEVERAGE CONTROL FUND TOTAL		1	0	1	0	0	0
WATER AND SEWER FUND:							
WATER AND SEWER SYSTEMS DIVISION							
Public Utilities Director	126	0		0.33		0.33	
Water and Sewer Superintendent	116	1		1		1	
Water and Sewer Superintendent, Assistant	112	1		1		1	
Water and Sewer Supervisor	110	1		1		1	
Water and Sewer Crew Foreman	108	6		6		6	
Camera Crew Foreman	108	1		1		1	
Meter System Technician	106	2		2		2	
Water and Sewer System Operator	106	5		5		6	
Utility Service Technician	106	1		1		1	
Administrative Assistant	106	1.5		1.5		1.5	
Water and Sewer Crew Leader	105	1		1		1	
Meter Reader	105	0		0		0	
Camera Operator	105	1		1		1	
Water and Sewer Laborer	102	2		2		1	
Sub-Total Water and Sewer Division		23.5	0	23.83	0	23.83	0
WASTEWATER TREATMENT PLANT DIVISION							
Public Utilities Director	126	0		0.33		0.33	
Water and Wastewater Director	124	1		0		0	
Compliance Project Manager		0		1		1	
Wastewater Superintendent	116	1		1		1	
Maintenance Supervisor	112	1		1		1	
SCADA Administrator	112	1		1		1	
Laboratory Supervisor	112	1		1		1	
Laboratory Technician	109	2		2		2	
Instrumentation Crew Leader	108	1		1		1	
Maintenance Crew Leader	108	1		1		1	
WWTP Operator, Chief	108	4		4		4	
Administrative Assistant	106	1		1		1	
Instrumentation Technician	106	1		1		1	
Maintenance Technician	106	3		3		3	
WWTP Operator	106	9		9		9	
Sub-Total Wastewater Division		27	0	27.33	0	27.33	0

AUTHORIZED PERSONNEL

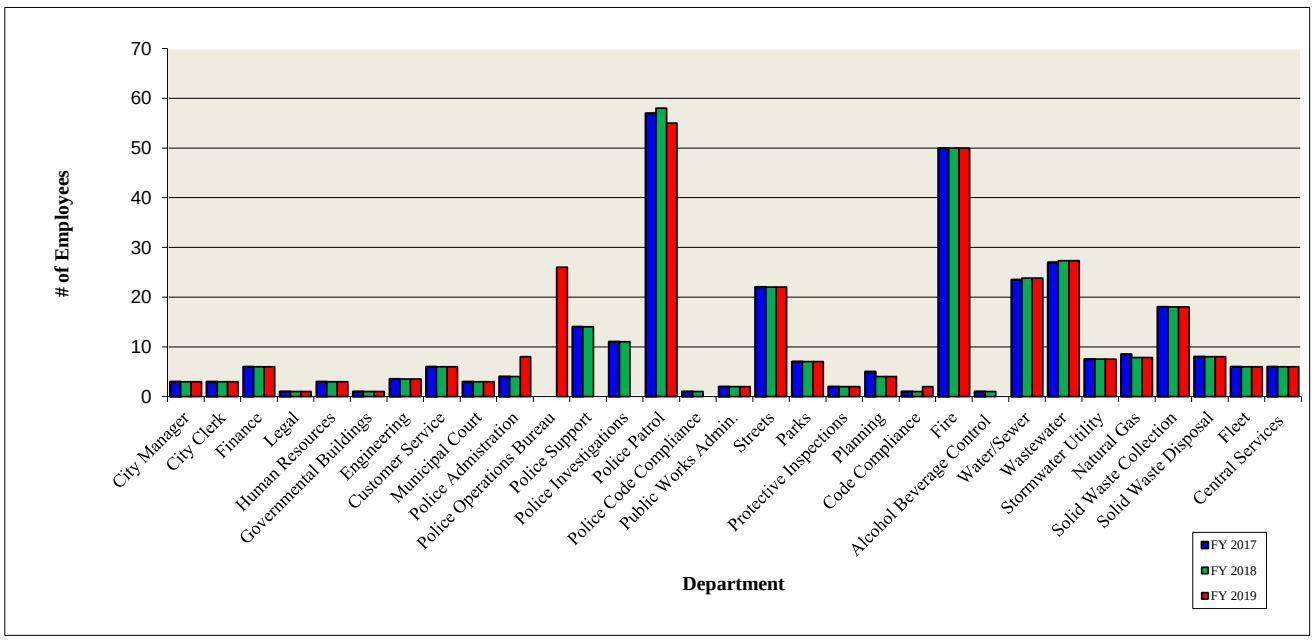
Position Classification by Fund and Department	Position Grade	FY 2017 Budget Full-time	FY 2017 Budget Part-time	FY 2018 Budget Full-time	FY 2018 Budget Part-time	FY 2019 Budget Full-time	FY 2019 Budget Part-time
CUSTOMER SERVICE DIVISION							
Utility Billing Clerk	109	1		1		1	
Customer Service Representative, Senior	105	1		1		1	
Customer Service Representative	104	3		3		3	
Administrative Clerk	104	1		1		1	
Sub-Total Customer Service Division		6	0	6	0	6	0
WATER AND SEWER FUND TOTAL		56.5	0	57.16	0	57.16	0
STORMWATER UTILITY FUND							
STORMWATER UTILITY FUND							
Stormwater Manager	119	1		1		1	
Stormwater Technician	112	1		1		1	
Administrative Assistant	106	0.5		0.5		0.5	
Stormwater Supervisor	110	1		1		1	
Stormwater Crew Leader	107	0		1		1	
Equipment Operators Senior	104	0		3		3	
Equipment Operators	103	4		0		0	
Sub-Total Stormwater Department		7.5	0	7.5	0	7.5	0
STORM WATER UTILITY FUND TOTAL		7.5	0	7.5	0	7.5	0
NATURAL GAS FUND							
NATURAL GAS FUND							
Public Utilities Director	126	1		0.34		0.34	
Natural Gas Superintendent	116	1		1		1	
Natural Gas Supervisor	112	1		1		1	
Natural Gas Crew Leader	109	2		2		2	
Natural Gas Utility Locator/Customer Service Tech	109	1		1		1	
Administrative Assistant	106	0.5		0.5		0.5	
Natural Gas Service Technician	106	2		2		2	
Sub-Total Natural Gas Department		8.5	0	7.84	0	7.84	0
NATURAL GAS FUND TOTAL		8.5	0	7.84	0	7.84	0
SOLID WASTE COLLECTION FUND							
SOLID WASTE COLLECTION FUND							
Sanitation Superintendent	115	1		1		1	
Sanitation Superintendent, Assistant	112	1		1		1	
Sanitation Collection Crew Leader	107	1		1		1	
Collection Equipment Operator	104	13		13		13	
Refuse Collector	102	2		2		2	
Sub-Total Solid Waste Collection Division		18	0	18	0	18	0
SOLID WASTE COLLECTION FUND TOTAL		18	0	18	0	18	0
SOLID WASTE DISPOSAL FUND							
SOLID WASTE DISPOSAL FUND							
Landfill Superintendent	115	1		1		1	
Landfill Crew Leader	107	1		1		1	
Equipment Operator, Senior	104	0		2		2	
Equipment Operator	103	4		2		2	
Scale Clerk	103	1		1		1	
Maintenance Worker	102	1		1		1	
Sub-Total Solid Waste Disposal Division		8	0	8	0	8	0
SOLID WASTE DISPOSAL FUND TOTAL		8	0	8	0	8	0

AUTHORIZED PERSONNEL								
Position Classification by Fund and Department	Position Grade	FY 2017 Budget		FY 2018 Budget		FY 2019 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
FLEET MANAGEMENT FUND							
FLEET MANAGEMENT FUND							
Fleet Superintendent	115	1		1		1	
Mechanic, Lead	110	2		2		2	
Mechanic, Senior	108	3		3		3	
Mechanic	105	0		0		0	
Parts Clerk	103		1		1	0	1
Sub-Total Fleet Management Fund		6	1	6	1	6	1
FLEET MANAGEMENT FUND TOTAL		6	1	6	1	6	1
CENTRAL SERVICES FUND							
Director of Central Services	123	1		1		1	
GIS Administrator	115	1		1		1	
Network Administrator	114	1		1		1	
IT Support Specialist	110	2		3		3	
GIS Specialist	109	1		0		0	
Administrative Assistant	106	0		0	1	0	1
Sub-Total Central Services Fund		6	0	6	1	6	1
CENTRAL SERVICES FUND TOTAL		6	0	6	1	6	1
TOTAL ALL FUNDS		311	21	311	21	312	23

The Authorized Personnel is a brief illustration of approved positions, grades and personnel only. The official position classification and compensation plan can be found on file in the City Manager's Office and the Director of Human Resources' Office and is effective as of its date of adoption. The plan designates classes of positions and titles and establishes wage and salary ranges (grades) for each classified staff position that is under the direction of the City Manager.

STAFFING COMPARISON BY DEPARTMENT
FULL-TIME EMPLOYEES

Departments	FY 2017 Adopted	FY 2018 Adopted	FY 2019 Adopted
City Manager's Office	3	3	3
City Clerk's Office	3	3	3
Finance Department	6	6	6
Legal Division	1	1	1
Human Resources	3	3	3
Governmental Buildings Division	1	1	1
Engineering	3.5	3.5	3.5
Customer Service Division	6	6	6
Municipal Court	3	3	3
Police Administration	4	4	8
Police Operations Bureau	0	0	26
Police Support Bureau	14	14	0
Police Investigations Bureau	11	11	0
Police Patrol Bureau	57	58	55
Police Code Compliance	1	1	0
Public Works Administration	2	2	2
Public Works Streets Division	22	22	22
Public Works Parks Division	7	7	7
Protective Inspections Division	2	2	2
Planning and Development	5	4	4
Planning - Code Compliance	1	1	2
Fire Department	50	50	50
Alcohol Beverage Control Fund	1	1	0
Water and Sewer Systems Divisions	23.5	23.83	23.83
Wastewater Treatment Plant Division	27	27.33	27.33
Stormwater Utility Fund	7.5	7.5	7.5
Natural Gas Fund	8.5	7.84	7.84
Solid Waste Collection Fund	18	18	18
Solid Waste Disposal Fund	8	8	8
Fleet Management Fund	6	6	6
Central Services Department	6	6	6
TOTAL Full-Time Employees	311	311	312





Proposed Pay Plan & Fringe Benefits

FY 2019 Pay Plan

Grade	Minimum (Hourly)	Minimum (Annual Salary - 40 Hour Employee)	Minimum (Annual Salary - 56 Hour Employee)	Midpoint (Hourly)	Midpoint (Annual Salary - 40 Hour Employee)	Midpoint (Annual Salary - 56 Hour Employee)	Maximum (Hourly)	Maximum (Annual Salary - 40 Hour Employee)	Maximum (Annual Salary - 56 Hour Employee)	Range Spread
101	$ 11.28	$ 23,447.41	$ 32,826.36	$ 14.94	$ 31,067.81	$ 43,494.93	$ 18.60	$ 38,688.22	$ 54,163.50	65.0%
102	$ 11.84	$ 24,619.77	$ 34,467.68	$ 15.68	$ 32,621.20	$ 45,669.68	$ 19.53	$ 40,622.63	$ 56,871.68	65.0%
103	$ 12.43	$ 25,850.76	$ 36,191.07	$ 16.47	$ 34,252.26	$ 47,953.16	$ 20.51	$ 42,653.76	$ 59,715.26	65.0%
104	$ 13.05	$ 27,143.30	$ 38,000.62	$ 17.29	$ 35,964.87	$ 50,350.82	$ 21.53	$ 44,786.45	$ 62,701.02	65.0%
105	$ 13.70	$ 29,070.47	$ 39,900.65	$ 18.16	$ 37,763.12	$ 52,868.36	$ 22.61	$ 47,025.77	$ 65,836.08	65.0%
106	$ 14.39	$ 29,925.49	$ 41,895.68	$ 19.06	$ 39,651.27	$ 55,511.78	$ 23.74	$ 49,377.06	$ 69,127.88	65.0%
107	$ 15.11	$ 31,421.76	$ 43,990.47	$ 20.02	$ 41,633.84	$ 58,287.37	$ 24.93	$ 51,845.91	$ 72,584.27	65.0%
108	$ 15.86	$ 32,992.85	$ 46,189.99	$ 21.02	$ 43,715.53	$ 61,201.74	$ 26.17	$ 54,438.20	$ 76,213.49	65.0%
109	$ 16.66	$ 34,642.49	$ 48,499.49	$ 22.07	$ 45,901.30	$ 64,261.83	$ 27.48	$ 57,160.11	$ 80,024.16	65.0%
110	$ 17.49	$ 36,374.62	$ 50,924.47	$ 23.17	$ 48,196.37	$ 67,474.92	$ 28.85	$ 60,018.12	$ 84,025.37	65.0%
111	$ 18.36	$ 38,193.35	$ 53,470.69	$ 24.33	$ 50,606.19	$ 70,848.66	$ 30.30	$ 63,019.03	$ 88,226.64	65.0%
112	$ 19.28	$ 40,103.02	$ 56,144.22	$ 25.55	$ 53,136.50	$ 74,391.10	$ 31.81	$ 66,169.98	$ 92,637.97	65.0%
113	$ 20.24	$ 42,108.17	$ 58,951.43	$ 26.82	$ 55,793.32	$ 78,110.65	$ 33.40	$ 69,478.48	$ 97,269.87	65.0%
114	$ 21.26	$ 44,213.58	$ 61,899.01	$ 28.16	$ 58,582.99	$ 82,016.18	$ 35.07	$ 72,952.40	$ 102,133.36	65.0%
115	$ 22.32	$ 46,424.25	$ 64,993.96	$ 29.57	$ 61,512.14	$ 86,116.99	$ 36.83	$ 76,600.02	$ 107,240.03	65.0%
116	$ 23.44	$ 48,745.47	$ 68,243.65	$ 31.05	$ 64,587.74	$ 90,422.84	$ 38.67	$ 80,430.02	$ 112,602.03	65.0%
117	$ 24.61	$ 51,182.74	$ 71,655.84	$ 32.60	$ 67,817.13	$ 94,943.98	$ 40.60	$ 84,451.52	$ 118,232.13	65.0%
118	$ 25.83	$ 53,741.88	$ 75,238.63	$ 34.23	$ 71,207.99	$ 99,691.18	$ 42.63	$ 88,674.10	$ 124,143.74	65.0%
119	$ 27.10	$ 56,428.97	$ 79,000.56	$ 35.95	$ 74,768.39	$ 104,675.74	$ 44.76	$ 93,107.80	$ 130,350.93	65.0%
120	$ 28.50	$ 59,250.42	$ 82,950.59	$ 37.74	$ 78,506.81	$ 109,909.53	$ 47.00	$ 97,763.19	$ 136,868.47	65.0%
121	$ 29.91	$ 62,212.94	$ 87,098.12	$ 39.63	$ 82,432.15	$ 115,405.01	$ 49.35	$ 102,651.35	$ 143,711.90	65.0%
122	$ 31.41	$ 65,323.59	$ 91,453.02	$ 41.61	$ 86,553.76	$ 121,175.26	$ 51.82	$ 107,783.92	$ 150,897.49	65.0%
123	$ 32.97	$ 68,589.77	$ 96,025.68	$ 43.69	$ 90,881.44	$ 127,234.02	$ 54.41	$ 113,173.12	$ 158,442.36	65.0%
124	$ 34.62	$ 72,019.26	$ 100,826.96	$ 45.88	$ 95,425.51	$ 133,595.72	$ 57.13	$ 118,831.77	$ 166,364.48	65.0%
125	$ 36.36	$ 75,620.22	$ 105,868.31	$ 48.17	$ 100,196.79	$ 140,275.51	$ 59.99	$ 124,773.36	$ 174,682.71	65.0%
126	$ 38.17	$ 79,401.23	$ 111,161.72	$ 50.58	$ 105,206.63	$ 147,289.28	$ 62.99	$ 131,012.03	$ 183,416.84	65.0%
127	$ 40.09	$ 83,371.29	$ 116,719.81	$ 53.11	$ 110,466.96	$ 154,653.75	$ 66.14	$ 137,562.63	$ 192,587.68	65.0%
128	$ 42.09	$ 87,539.86	$ 122,555.80	$ 55.76	$ 115,990.31	$ 162,386.43	$ 69.44	$ 144,440.76	$ 202,217.07	65.0%

FY 2019 Pay Plan
Police Department

Grade	Minimum (Hourly)	Minimum (Annual Salary - 40 Hour Employee)	Midpoint (Hourly)	Midpoint (Annual Salary - 40 Hour Employee)	Maximum (Hourly)	Maximum (Annual Salary - 40 Hour Employee)
PD-2	$ 18.23	$ 37,929.76	$ 24.16	$ 50,256.93	$ 30.08	$ 62,584.11
PD-3	$ 19.16	$ 39,826.25	$ 25.37	$ 52,769.78	$ 31.59	$ 65,713.31
PD-4	$ 20.11	$ 41,817.56	$ 26.63	$ 55,408.26	$ 33.17	$ 68,998.97
PD-5	$ 21.10	$ 43,447.19	$ 27.97	$ 58,178.68	$ 34.83	$ 72,448.92
PD-6	$ 23.28	$ 48,409.05	$ 30.83	$ 64,142.00	$ 38.40	$ 79,874.94
PD-7	$ 26.95	$ 56,039.53	$ 35.70	$ 74,252.37	$ 44.45	$ 92,465.23
PD-8	$ 30.43	$ 63,363.98	$ 40.36	$ 83,957.42	$ 50.27	$ 104,550.75
PD-9	$ 35.27	$ 73,351.86	$ 46.73	$ 97,191.22	$ 58.19	$ 121,030.58
PD-10	$ 42.87	$ 89,159.65	$ 56.81	$ 118,136.52	$ 70.73	$ 147,113.40

Fringe Benefits Summary

The City provides a comprehensive package of fringe benefits for employees. The package includes the following.

Health/Dental Insurance Coverage:

City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following rates for their Benefit Package.

Coverage	Employee Rates	City Rates	Total Cost
Individual	$ 217.51	$ 417.52	$ 635.03
Family	$ 406.27	$ 947.79	$ 1,354.06

- Thru the Tobacco Free Program the employee rates may be reduced by $50 a month.

Details of the coverage are available in the employee benefit handbook.

Life Insurance Coverage:

City employees are provided with one time their annual salary up to $100,000 of life coverage, spouses are covered with $5,000.00, and each dependent has $1,000.00 of coverage.

Long-Term Disability:

City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of $5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.

Paid Sick Leave:

Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.

Special Leave With/Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three (3) days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed eighteen (18) calendar days in a 12 month period. For non-exempt Fire Department Personnel on a 28-day Work Period leave is granted with pay not to exceed six (6) shifts.

Paid Vacation Leave:

Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire shift personnel earn

vacation time at a different rate than do 40 hour per week employees. The following is based on a forty hour per week work schedule.

Years of Service	Days Vacation per Year
0 – 10 years	10
10 – 20 years	15
20 – Plus	20

Additional Vacation Time earned For Health & Wellness Participation.

Employees may have an opportunity to earn additional vacation time by participating in various health and wellness programs such as the 5K Triple Crown. For example; this program consists of three annual 5k races; To be determined by the Human Resources Department. Employees receive additional vacation time for their participation in each race.

Paid Holidays:

Employees receive 10 paid holidays per year. The holidays are:

New Year's Day
Martin Luther King's Birthday
Memorial Day
July 4th
Labor Day
Veterans Day
Thanksgiving –2
Christmas –2

Retirement Plan:

City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years service with the city.

Deferred Compensation Plan:

City employees are eligible for a 457b Deferred Compensation Program administered by Newport Group or Nationwide through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

Worker's Compensation Plan:

City employees are covered for occupational injury according to the state worker's compensation laws.

Tuition Reimbursement:

Upon the recommendation of the department head, an employee may receive tuition assistance up to $2,200.00 per year based on funds budgeted and available.

Employees involved in the tuition assistance program must maintain a C average in their course work. Those receiving assistance must submit grades and receipts to the Human Resources Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.

Christmas Bonus:

All City employees receive a $100.00 bonus in December of each year.

Competitive Wages, Overtime Pay, and Compensatory Time:

City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory, subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.

Merit raises will remain suspended for FY 2019.

Annual City Breakfast and/or Appreciation Luncheon:

Employees are honored with a citywide breakfast in the summer and/or an appreciation luncheon.

Vacation Buy Back:

Upon the recommendation of the Department Head and the City Manager, an employee so requesting, may receive pay in lieu of one week of vacation leave per year if, on December 31st of that year, their annual leave accumulation exceeds 30 days. Vacation Buy Back is temporarily suspended for FY 2019.

Uniforms and Cleaning Services:

Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Wastewater, Water Sewer, Building Inspection, Code Compliance, Custodians and Gas. Clothing allowances are provided for police detectives.

Health & Wellness Center:

The City of Statesboro-Premise Health Center is dedicated to help employees manage their typical primary care visits and chronic conditions using a dedicated team of medical professionals, a unique style of case management and quality face-to-face healthcare delivery. The Health Center is designed to increase employee satisfaction, provide affordable healthcare, encourage, educate and reward participating patients for progress in managing their conditions.

Employee Fitness Center:

The employee fitness center was developed to increase the health and well-being of City of Statesboro employees. Employee fitness and wellness is the systematic effort of the City of Statesboro to enhance health of its employees through education, behavioral change, and cultural support. Operating 24 hours, seven days a week exclusively for employees, spouses and retired employees. The fitness center has a variety of cardio, strength, conditioning equipment and locker rooms.



100 General Fund

THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This contains the operational budgets for the Mayor and City Council, City Manager's Office, City Clerk's Office and Records Management, Elections, the Finance Department, the Legal Department, Human Resources, the Engineering Department and its Protective Inspections Division, the Municipal Court, the Police Department, the Public Works Administration Division, Streets Division, Parks Division, and the Planning and Development Department and Code Compliance Division. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments are used to acquire fixed assets of the Proprietary Funds and accounted for within those respective funds rather than the General Fund.

REVENUES AND OTHER FINANCING SOURCES

The General Fund's Revenues can be segregated into six major categories:

1. Taxes. This category provides $9,455,065 of the $15,296,844 of General Fund revenues, or 61.8%. The major source is property taxes. In 2011, our County Tax Assessor's Office adopted a policy to conduct property revaluations on an annual basis. The most current revaluation was done for FY 2017.

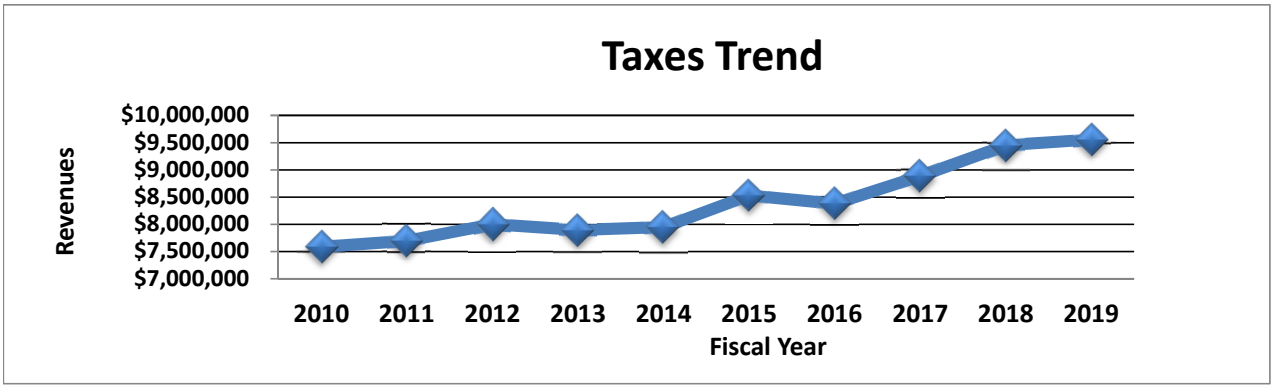
The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year.

Motor vehicle taxes, as well as Titled Ad Valorem taxes, are collected by the Bulloch County Tax Commissioner. The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to remain flat. The Real Estate Transfer Tax ($1.00 per every $1,000 of value) on such sales is projected to remain flat.

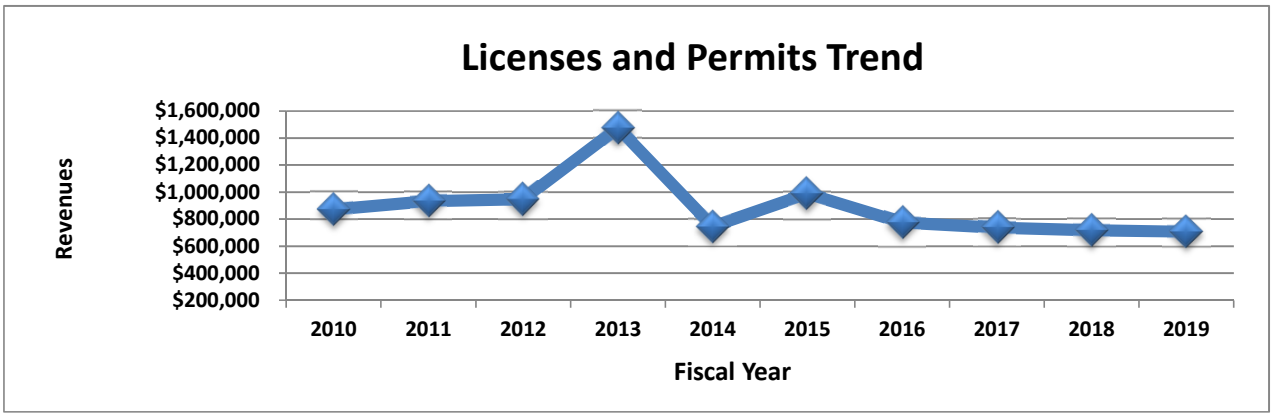
The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia and Bulloch Rural Telephone. Georgia Power is expected to decrease by 3.5% over the FY 2017 Budget; Excelsior is expected to increase 40%; Northland Cable is expected to remain flat; Frontier is projected to remain flat, Bulloch Rural Telephone is projected to increase 50%. In aggregate, these six franchises are projected to decrease by 5.57%.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine is projected to remain flat, Wholesale and Retail Liquor is projected to decrease by 24%. Overall, this category is projected to decrease by .85%.

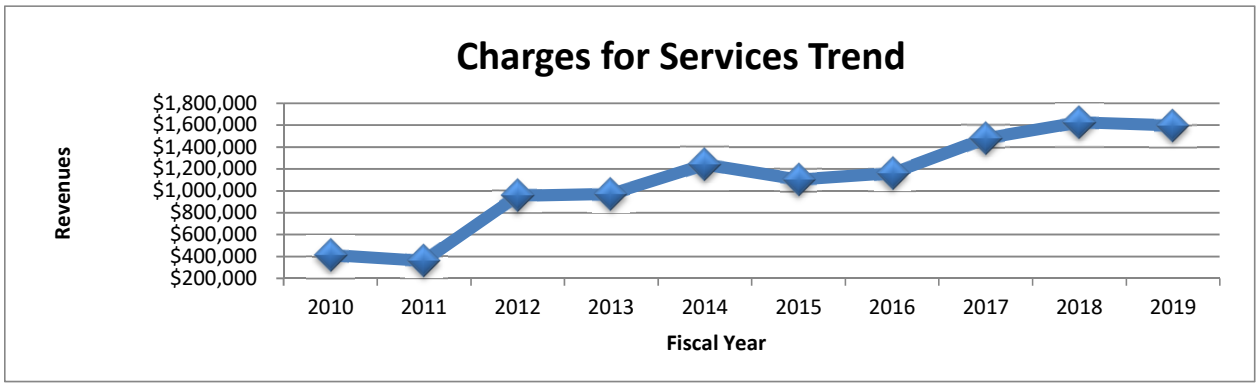
Total Taxes as a category is projected to increase by .06%.



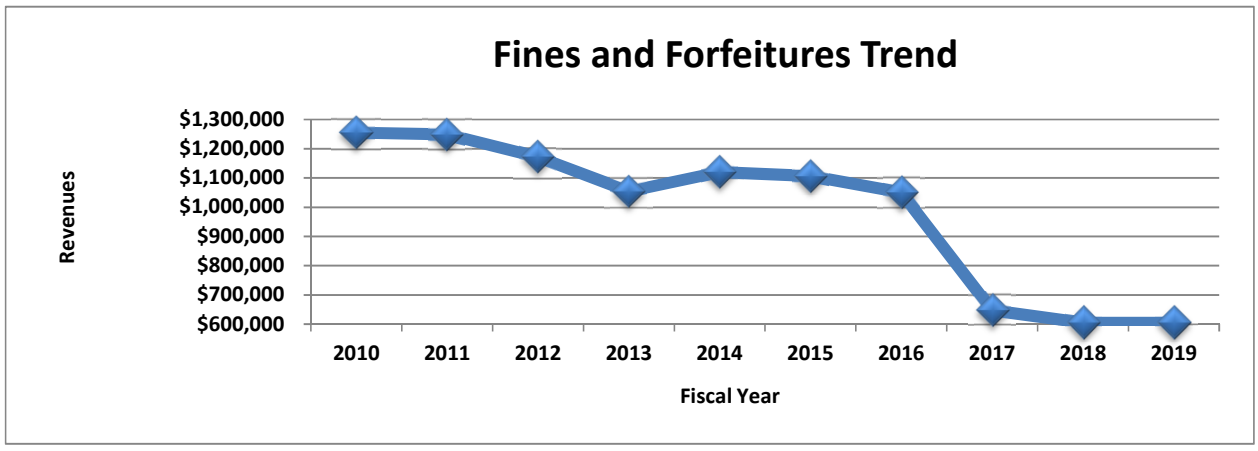
2. Licenses and Permits. This category provides $785,050 of the General Fund, or 5.13%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to decreased by 4.35%. The General Business Licenses are projected to remain flat. Bank Licenses are expected to remain flat. Building and other related permits and fees are projected to remain flat. Total Licenses and Permits is projected to decrease by .46% over the FY 2018 Budget.



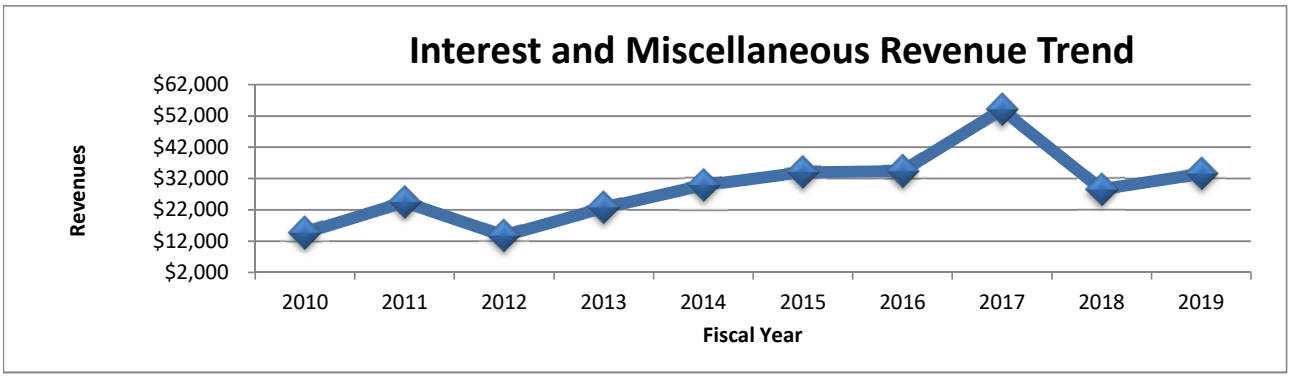
3. Charges for Services. This category provides $1,474,618 or 9.64% of the General Fund. The primary sources of revenue are Pretrial Diversion Fees, Revenues from Police Overtime, Account Establishment Charges and Indirect Cost from the Water and Sewer Fund. This source is projected to decrease by 9.31%.



4. Fines and Forfeitures. This category provides $609,000 of the General Fund, or 3.98%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State Law dealing with traffic citations, DUI, and similar offenses. This source is projected to increase by .66%.



5. Miscellaneous Revenues. This category provides only $33,500 of the General Fund. It accounts for any donations and miscellaneous charges. This is a category that is expected to increase by 17.54% due to an increase in general miscellaneous income.



In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing,** which is primarily made up of the *Transfers from Other Funds.* This source of financing (it was counted as revenue in the transferring fund) contributes $2,939,530, or 19.22% of the General Fund's total funding.

The primary transfers are from the Natural Gas Fund, The Solid Waste Collection Fund, and the Water and Sewer Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, Human Resources, Finance Department and similar services. In addition, were they private companies, then these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

6. Fund Balance Appropriated. Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2019 Budget is projected to use $311,028 of fund balance. However, management believes that some revenues will be higher than budgeted and some of the expenditures will be lower than budgeted, therefore, reducing the amount of General Fund balance used.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
31	TAXES			
3111000	Property Taxes - Current Year	$ 3,946,284	$ 4,522,434	$ 4,522,000
3111005	Refund of Taxes	$ (26,810)	$ (3,000)	$ (3,000)
3113100	Motor Vehicle	$ 209,422	$ 175,000	$ 175,000
3113105	Title Ad Valorem Tax	$ 303,678	$ 280,000	$ 290,000
3113200	Mobile Home	$ 1,644	$ 750	$ 750
3116000	Real Estate Transfer (Intangible)	$ 58,354	$ 62,000	$ 55,000
3117101	Franchise Tax - Georgia Power	$ 1,547,508	$ 1,602,999	$ 1,493,415
3117102	Franchise Tax - EMC	$ 49,001	$ 49,000	$ 51,000
3117501	Franchise Tax - Northland Cable	$ 76,106	$ 72,500	$ 72,500
3117601	Franchise Tax - Frontier	$ 156,875	$ 130,000	$ 130,000
3117602	Franchise Tax - Bulloch Rural	$ 11,486	$ 12,000	$ 18,000
3117603	Franchise Tax - Hargray	$ 4,293	$ 4,500	$ 1,900
	Sub-total: General Property Taxes	*$ 6,337,841*	*$ 6,908,183*	*$ 6,806,565*
3142001	Beer and Wine	$ 581,151	$ 575,000	$ 575,000
3142002	Liquor -Wholesale	$ 22,166	$ 25,000	$ 19,000
3142003	Liquor - Retail	$ 125,959	$ 110,000	$ 110,000
	Sub-total: Select Sales & Use Taxes	*$ 729,276*	*$ 710,000*	*$ 704,000*
3162000	Insurance Premium Taxes	$ 1,773,061	$ 1,773,061	$ 1,886,000
	Sub-total: Business Taxes	*$ 1,773,061*	*$ 1,773,061*	*$ 1,886,000*
3191100	Property Tax Penalty and Interest	$ 10,873	$ 20,000	$ 20,000
3195000	FIFA	$ 1,560	$ -	$ -
3195001	FIFA Fee and Cost	$ 310	$ 5,000	$ 5,000
3199004	Tax Lien Penalties & Interest	$ 26,497	$ 30,000	$ 30,000
3199005	Tax Sale Advertising Fees	$ 3,200	$ 3,500	$ 3,500
	Sub-total: Penalties & Int. on Delinquent Taxes	*$ 42,440*	*$ 58,500*	*$ 58,500*
	TOTAL TAXES	$ 8,882,618	$ 9,449,744	$ 9,455,065
32	LICENSES AND PERMITS			
3211000	Alcoholic Beverages Licenses	$ 220,240	$ 230,000	$ 220,000
3211050	Bouncer Security Permit	$ -	$ -	$ 6,500
3212000	General Business Licenses	$ 296,728	$ 280,000	$ 280,000
3212200	Insurance License	$ 37,638	$ 50,000	$ 47,500
3212400	Bank License	$ 119,145	$ 120,000	$ 120,000
3219001	Alcoholic Beverages Application Fees	$ 1,335	$ 2,000	$ 2,000
3219002	Occupation Tax Admininstration Fees	$ 5,395	$ 5,300	$ 5,300
	Sub-total: Regulatory Fees	$ 680,481	$ 687,300	*$ 681,300*
3221900	Land Disturbance Permits	$ 386	$ 600	$ -
3221901	Land Disturbance App Rev Fee	$ 507	$ -	$ -
3222102	Variance Requests	$ 4,210	$ 6,000	$ 6,000
3222300	Sign Permits	$ 10,605	$ 5,000	$ 6,000
3229901	Inspection Fees	$ 31,083	$ 12,000	$ 14,000
3229902	Engineering Misc. Fees	$ 2,689	$ -	$ -
3229903	Planning Misc. Fees	$ 5,578	$ 4,000	$ 4,000
3231000	Building Permits	$ 111,042	$ 60,000	$ 60,000
3231001	Building Permit App Review Fee	$ 4,667	$ 2,500	$ 2,500
3231300	Plumbing Permits	$ 5,514	$ 2,500	$ 2,500
3231400	Electrical Permits	$ 9,226	$ 4,000	$ 4,000
3231600	HVAC Permits	$ 3,813	$ 2,000	$ 2,000

FUND 100 - GENERAL FUND

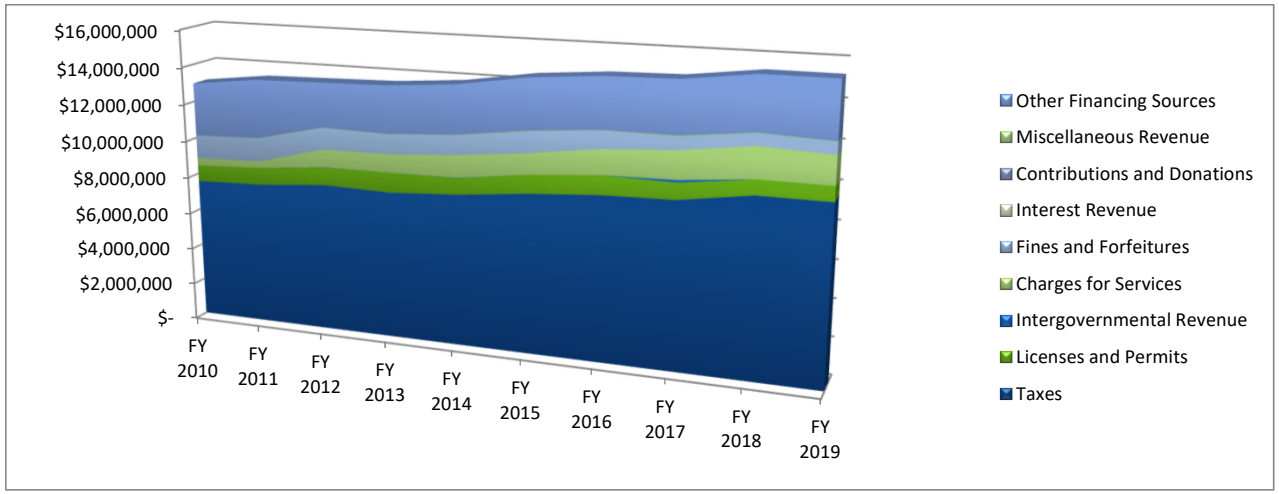
Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	Sub-total: Non-Business Licenses & Permits	$ 189,320	$ 98,600	*$ 101,000*
3241001	Business License Penalty	$ 700	$ 2,500	$ 2,500
3241002	Alcohol Penalty	$ -	$ 250	$ 250
	Sub-total: Penalties & Int. on Del. Lic. & Perm.	$ 700	$ 2,750	*$ 2,750*
	TOTAL LICENSES AND PERMITS	$ 870,501	$ 788,650	$ 785,050
33	OTHER INTERGOVERNMENTAL REVENUE			
3341500	Keep Bulloch Beautiful Grant	$ 10,000	$ -	$ -
3390000	FEMA Reimbursement	$ 119,789	$ -	$ -
	TOTAL INTERGOVERNMENTAL REVENUE	$ 129,789	$ -	$ -
34	CHARGES FOR SERVICES			
3411005	Court Costs	$ 35,269	$ 23,000	$ 23,000
3411950	Pretrial Diversion Fees	$ 342,915	$ 350,000	$ 350,000
3413901	Tree Bank	$ 3,420	$ 1,000	$ 1,000
3413902	Noise Ordinance	$ 240	$ 150	$ 150
3417001	Indirect Cost Allocation from Water/Sewer Fund	$ 852,761	$ 958,495	$ 834,168
3419100	Election Qualifying Fees	$ -	$ 2,500	$ 2,500
	Sub-total: General Government	*$ 1,234,605*	*$ 1,335,145*	*$ 1,210,818*
3421001	Revenue - Extra Duty Police	$ 73,768	$ 82,000	$ 82,000
3421002	Revenue- Extra Duty Public Works	$ 90	$ 1,000	$ 1,000
3464100	Background Check Fees	$ 22,787	$ 21,000	$ 15,000
	Sub-total - Other Fees	*$ 96,645*	*$ 104,000*	*$ 98,000*
3491000	Cemetery Fees	$ 9,100	$ 34,000	$ 12,000
3493000	Bad Check Fees	$ 7,933	$ 8,800	$ 8,800
3499001	Account Establishment Charge	$ 110,020	$ 100,000	$ 95,000
3499002	AEC Charge Penalty	$ 96	$ 3,000	$ -
3499003	Admin. Fee Penalty	$ 3	$ 130	$ -
3499004	Convenience Fee	$ 22,123	$ 65,000	$ 50,000
	Sub-total: Other Charges for Services	*$ 149,275*	*$ 210,930*	*$ 165,800*
	TOTAL CHARGES FOR SERVICES	$ 1,480,525	$ 1,650,075	$ 1,474,618
35	FINES AND FORFEITURES			
3511700	Municipal Court Fines	$ 615,280	$ 575,000	$ 575,000
3510001	Alcohol Related Citations	$ -	$ -	$ 4,000
3514000	Jail Fees	$ 31,346	$ 30,000	$ 30,000
	TOTAL FINES AND FORFEITURES	$ 646,626	$ 605,000	$ 609,000
37	CONTR. AND DON. FROM PRIV. SOURCES			
3710001	Contributions & Donations - Private	$ 250	$ -	$ -
3710002	Contributions & Donations - COP	$ 8,000	$ -	$ -
	CONTR. AND DON. FROM PRIV. SOURCES	$ 8,250	$ -	$ -
38	MISCELLANEOUS REVENUE			
3810001	Rent and Royalties	$ 3,900	$ 7,800	$ 7,800
3810002	Run in the 'Boro	$ 8,947	$ 9,416	$ -
3890100	Miscellaneous Income	$ 39,815	$ 20,000	$ 25,000
3890200	Sale of Pipe	$ 1,159	$ 500	$ 500

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
3890400	Concession Revenue	$ 54	$ 100	$ 100
3890500	Sale of Signs & Posts	$ 58	$ 100	$ 100
	Sub-total: Other Miscellaneous	*$ 53,933*	*$ 37,916*	*$ 33,500*
	TOTAL MISCELLANEOUS REVENUE	$ 53,933	$ 37,916	$ 33,500
39	OTHER FINANCING SOURCES			
3912100	Operating Trans. in from Natural Gas	$ 870,000	$ 870,000	$ 870,000
3912200	Operating Trans. in from Water/Wastewater	$ 805,200	$ 805,200	$ 929,530
3912300	Operating Trans. in from S/W Disposal Fund	$ 290,000	$ 315,000	$ 316,000
3912400	Operating Trans. in from S/W Collection Fund	$ 690,000	$ 730,000	$ 750,000
3912500	Operating Trans. in from Hotel/Motel	$ 46,189	$ 43,750	$ 44,000
3912600	Operating Trans. In from Storm Water Fund	$ 15,000	$ 25,000	$ 25,000
	Sub-total: Operating Transfers in	*$ 2,716,389*	*$ 2,788,950*	*$ 2,934,530*
3921001	Sale of Assets	$ 36,655	$ 6,998	$ 5,000
3921003	Sale of Timber	$ 2,000	$ -	$ -
	Sub-total: Proc.of General Fixed Asset Disp	*$ 38,655*	*$ 6,998*	*$ 5,000*
	TOTAL OTHER FINANCING SOURCES	$ 2,755,044	$ 2,795,948	$ 2,939,530
	TOTAL REVENUES AND OTHER FINANCING SOURCES	**$ 14,827,286**	**$ 15,327,333**	**$ 15,296,763**
	FUND BALANCE APPROPRIATED	$ -	$ 157,344	$ 311,028
	TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROP.	**$ 14,827,286**	**$ 15,484,677**	**$ 15,607,791**

GENERAL FUND REVENUE TRENDS FY 2010-2019

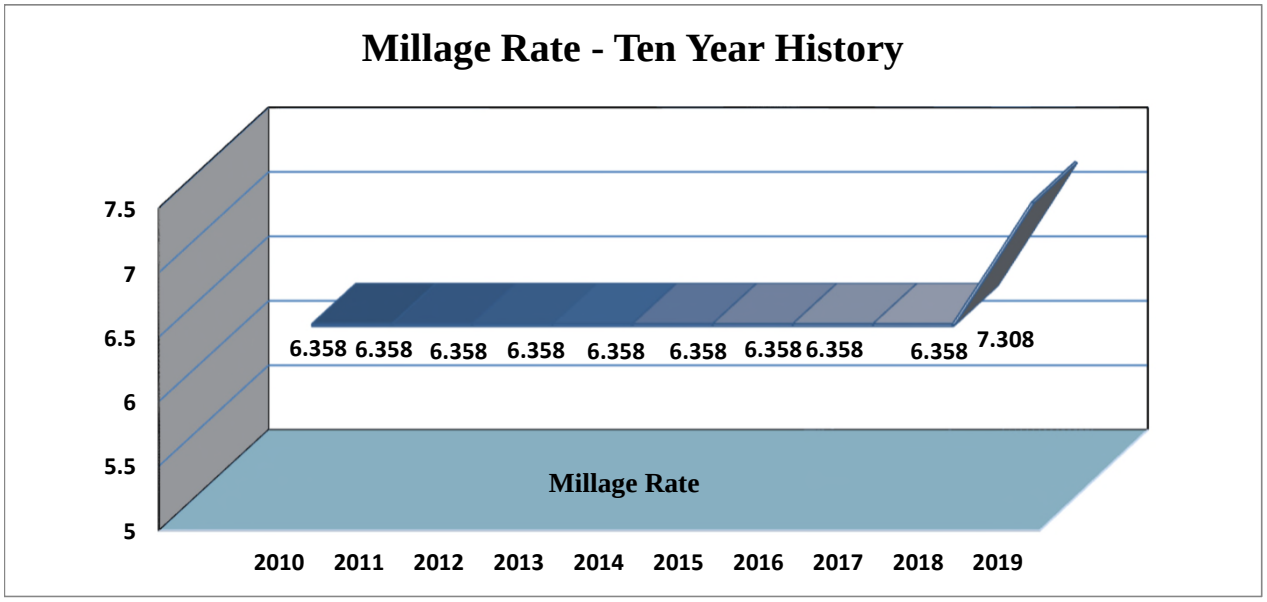
	Actual FY 2010	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Actual FY 2016	Actual FY 2017	Budgeted FY 2018	Adopted FY 2019
Taxes	$ 7,585,112	$ 7,693,363	$ 8,002,568	$ 7,918,039	$ 8,142,459	$ 8,529,215	$ 8,792,817	$ 8,882,618	$ 9,449,744	$ 9,455,065
Licenses and Permits	$ 871,839	$ 933,167	$ 948,318	$ 1,077,267	$ 866,229	$ 988,062	$ 1,019,209	$ 870,501	$ 788,650	$ 785,050
Intergovernmental Revenue	$ -	$ -	$ 12,859	$ -	$ 16,206	$ -	$ -	$ 129,789	$ -	$ -
Charges for Services	$ 413,738	$ 360,087	$ 954,744	$ 971,314	$ 1,195,681	$ 1,102,826	$ 1,315,120	$ 1,480,525	$ 1,626,075	$ 1,474,618
Fines and Forfeitures	$ 1,255,018	$ 1,248,903	$ 1,171,508	$ 1,053,707	$ 1,033,551	$ 1,106,457	$ 925,093	$ 646,626	$ 605,000	$ 609,000
Interest Revenue	$ -	$ 6,022	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Contributions and Donations	$ 800	$ 3,965	$ -	$ -	$ -	$ 10,225	$ 2,653	$ 8,250	$ -	$ -
Miscellaneous Revenue	$ 14,656	$ 24,471	$ 13,694	$ 22,669	$ 22,808	$ 33,918	$ 18,115	$ 53,933	$ 28,500	$ 33,500
Other Financing Sources	$ 2,836,816	$ 3,140,033	$ 2,387,024	$ 2,534,311	$ 2,589,282	$ 2,675,312	$ 2,671,055	$ 2,755,044	$ 2,793,950	$ 2,939,530
Total	**$ 12,977,979**	**$ 13,410,011**	**$ 13,490,715**	**$ 13,577,307**	**$ 13,866,216**	**$ 14,446,015**	**$ 14,744,062**	**$ 14,827,286**	**$ 15,291,919**	**$ 15,296,763**



Property Taxes
Property Value of $100,000

For residents of the City of Statesboro the total property tax is $7.308 per $1,000 of taxed value. The taxed value is calculated as 40% of the Market Value. Assuming property with a market value of $100,000, the result would be:

Projected Tax Bill: $292



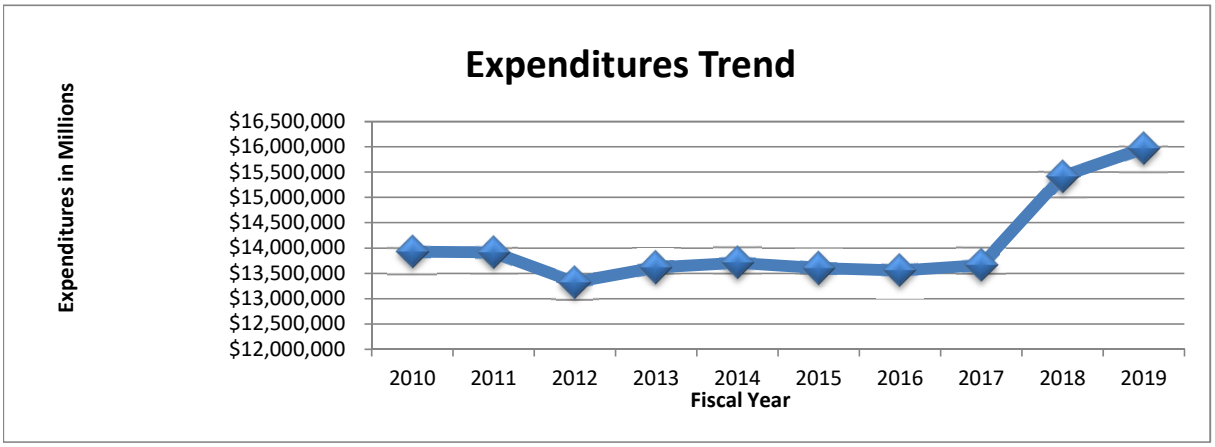
EXPENDITURES

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitled "Authorized Personnel for FY 2019". In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits."

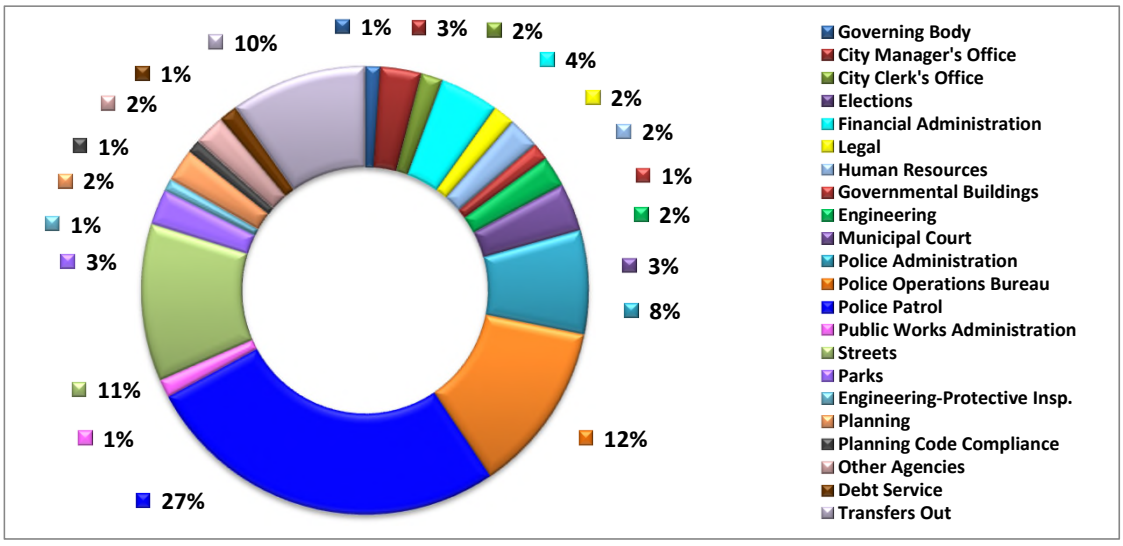
By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in median care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level.

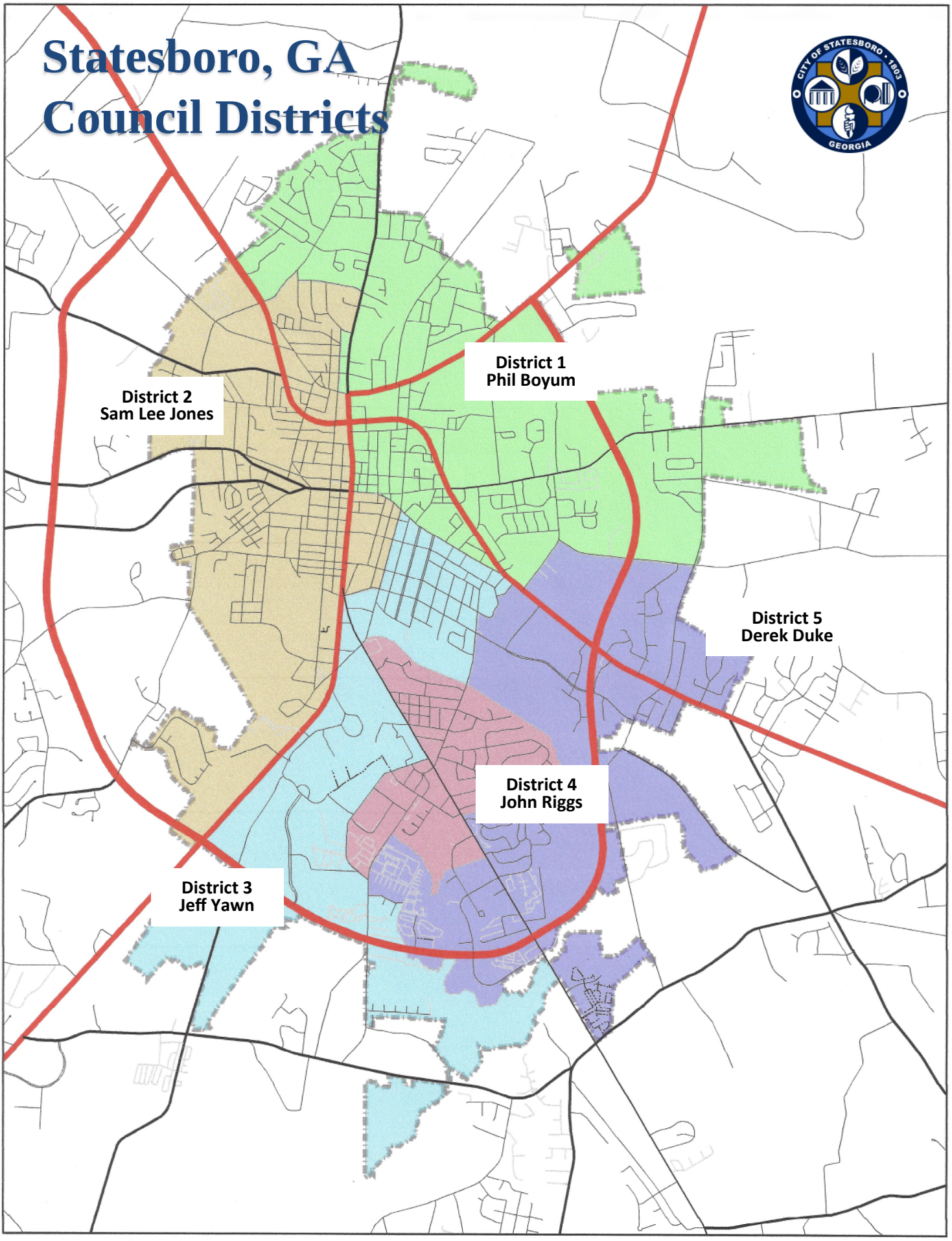
The General Fund budget of $15,607,791 is an increase of $158,528. from the FY 2018 Budget of $15,449,263. That is a 1.03% increase.



General Fund Budget Summary

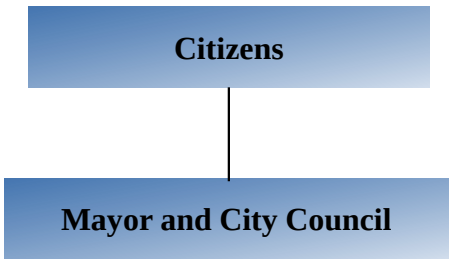
	FY 2016 ACTUAL	FY2017 ACTUAL	FY2018 BUDGETED	FY2019 ADOPTED	% OF TOTAL
Revenues and Other Financial Resources					
Taxes	$ 8,792,817	$ 8,882,618	$ 9,449,744	$ 9,455,065	61.81%
Licenses and Permits	$ 1,019,209	$ 870,501	$ 788,650	$ 785,050	5.13%
Intergovernmental Revenue	$ -	$ 129,789	$ -	$ -	0.00%
Charges for Services	$ 1,315,120	$ 1,480,525	$ 1,650,075	$ 1,474,618	9.64%
Fines and Forfeitures	$ 925,093	$ 646,626	$ 605,000	$ 609,000	3.98%
Contributions and Donations	$ 2,653	$ 8,250	$ -	$ -	0.00%
Miscellaneous Revenue	$ 18,115	$ 53,933	$ 37,916	$ 33,500	0.22%
Other Financing Sources	$ 2,671,055	$ 2,755,044	$ 2,795,948	$ 2,939,530	19.22%
Total Revenues and Other Financial Resources	**$ 14,744,062**	**$ 14,827,286**	**$ 15,327,333**	**$ 15,296,763**	**100.00%**
Financing Uses					
Governing Body	$ 163,835	$ 140,059	$ 184,895	$ 170,491	1.09%
City Manager's Office	$ 186,207	$ 397,205	$ 467,371	$ 462,850	2.97%
City Clerk's Office	$ 191,898	$ 226,369	$ 247,308	$ 242,527	1.55%
Elections	$ 831	$ 207	$ 33,755	$ 5,500	0.04%
Financial Administration	$ 645,810	$ 689,895	$ 684,160	$ 662,988	4.25%
Legal	$ 154,860	$ 261,828	$ 243,685	$ 246,546	1.58%
Human Resources	$ 328,989	$ 305,640	$ 323,146	$ 356,061	2.28%
Governmental Buildings	$ 165,166	$ 158,151	$ 196,437	$ 193,883	1.24%
Engineering	$ 261,025	$ 280,443	$ 320,043	$ 347,029	2.22%
Municipal Court	$ 523,032	$ 480,572	$ 553,612	$ 537,679	3.44%
Police Department	$ 5,930,675	$ -	$ -	$ -	0.00%
Police Administration	$ -	$ 545,424	$ 965,301	$ 1,172,238	7.51%
Police Operations Bureau	$ -	$ -	$ -	$ 1,929,195	12.36%
Police Support Services	$ -	$ 910,282	$ 952,370	$ -	0.00%
Police Investigation Division	$ -	$ 965,299	$ 1,230,321	$ -	0.00%
Police Patrol	$ -	$ 3,641,013	$ 3,998,522	$ 4,149,156	26.58%
Police Code Compliance	$ 73,359	$ 91,224	$ 77,484	$ -	0.00%
Public Works Administration	$ 199,697	$ 207,725	$ 202,413	$ 202,947	1.30%
Streets	$ 1,738,645	$ 1,720,771	$ 1,831,112	$ 1,777,587	11.39%
Parks	$ 344,327	$ 407,444	$ 406,980	$ 397,154	2.54%
Engineering-Protective Insp.	$ 96,191	$ 92,690	$ 143,293	$ 139,999	0.90%
Planning	$ 291,340	$ 275,012	$ 283,467	$ 371,797	2.38%
Planning Code Compliance	$ 35,309	$ 55,755	$ 83,171	$ 148,372	0.95%
Other Agencies	$ 322,784	$ 341,022	$ 351,228	$ 351,205	2.25%
Debt Service	$ 440,672	$ 130,346	$ 199,348	$ 209,007	1.34%
Transfers Out	$ 1,461,000	$ 1,474,000	$ 1,484,670	$ 1,533,580	9.83%
Total Expenditures and Other Financing Uses	**$ 13,555,652**	**$ 13,798,376**	**$ 15,464,092**	**$ 15,607,791**	**100.00%**




Statesboro, GA
Council Districts
District 1
Phil Boyum
District 2
Sam Lee Jones
District 3
Jeff Yawn
District 4
John Riggs
District 5
Derek Duke

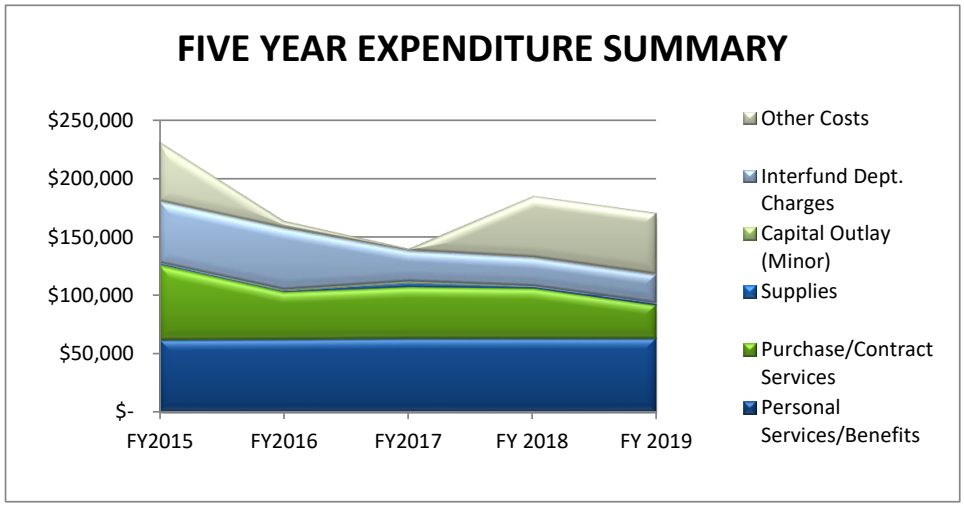
FUND - 100 **DEPT - 1110 - GOVERNING BODY**

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the mayor acts as the primary representative of Statesboro. The Mayor and Council members serve four year terms. The council members are elected from the one to five districts. The Mayor and Council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the City Manager.



EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY 2018	Adopted FY 2019	Percentage Increase
Personal Services/Benefits	$ 61,558	$ 61,949	$ 62,666	$ 62,790	$ 62,790	0.00%
Purchase/Contract Services	$ 64,058	$ 40,830	$ 44,433	$ 42,996	$ 29,092	-32.34%
Supplies	$ 1,540	$ 854	$ 3,052	$ 1,370	$ 1,370	0.00%
Capital Outlay (Minor)	$ 441	$ 1,040	$ 1,593	$ 500	$ -	0.00%
Interfund Dept. Charges	$ 52,873	$ 52,763	$ 26,555	$ 24,739	$ 24,739	0.00%
Other Costs	$ 50,883	$ 6,399	$ 1,760	$ 52,500	$ 52,500	0.00%
Total Expenditures	$ 231,353	$ 163,835	$ 140,059	$ 184,895	$ 170,491	-7.79%



FUND 100 - GENERAL FUND **DEPT - 1110 - GOVERNING BODY**

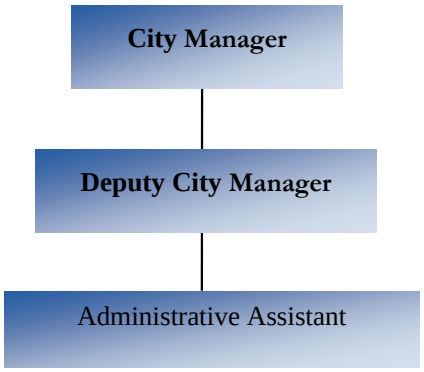
Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 58,428	$ 58,328	$ 58,328
	Sub-total: Salaries and Wages	*$ 58,428*	*$ 58,328*	*$ 58,328*
5122001	Social Security (FICA) Contributions	$ 4,238	$ 4,462	$ 4,462
	Sub-total: Employee Benefits	*$ 4,238*	*$ 4,462*	*$ 4,462*
	TOTAL PERSONAL SERVICES	$ 62,666	$ 62,790	$ 62,790
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	$ 2,534	$ 2,500	$ 2,500
5222103	Rep. and Maint. Computers	$ 3,180	$ 3,355	$ 4,490
5223200	Rentals	$ 65	$ -	$ -
	Sub-total: prof. & tech. services	*$ 5,779*	*$ 5,855*	*$ 6,990*
5231001	Insurance, Other than Benefits	$ 17,203	$ 16,135	$ 1,200
5232001	Telephones/ Telephone Services	$ 400	$ 400	$ 154
5232003	Cellular Phones	$ 3,490	$ 3,406	$ 3,548
5233001	Advertising	$ 91	$ 500	$ 500
5234001	Printing & Binding	$ -	$ 100	$ 100
5235109	Travel - District 5	$ 925	$ 1,600	$ 1,600
5235110	Travel - District 4	$ 1,445	$ 1,600	$ 1,600
5235111	Travel - District 1	$ 1,980	$ 1,600	$ 1,600
5235112	Travel - Mayor	$ 2,390	$ 2,000	$ 2,000
5235113	Travel - District 2	$ 1,566	$ 1,600	$ 1,600
5235114	Travel - District 3	$ 955	$ 1,600	$ 1,600
5237109	Education - District 5	$ 580	$ 1,100	$ 1,100
5237110	Education - District 4	$ 885	$ 1,100	$ 1,100
5237111	Education - District 1	$ 1,935	$ 1,100	$ 1,100
5237112	Education- Mayor	$ 1,235	$ 1,100	$ 1,100
5237113	Education - District 2	$ 2,014	$ 1,100	$ 1,100
5234114	Education - District 3	$ 1,560	$ 1,100	$ 1,100
	Sub-total: Other Purchased Services	*$ 38,654*	*$ 37,141*	*$ 22,102*
	TOTAL PURCHASED SERVICES	$ 44,433	$ 42,996	$ 29,092
53	SUPPLIES			
5311001	Office Supplies	$ 6	$ 120	$ 120
5311005	Uniforms	$ -	$ 200	$ 200
5313001	Food	$ 730	$ 750	$ 750
5314001	Books and Periodicals	$ -	$ 200	$ 200
5316001	Small Tools & Equipment	$ 1,448	$ 100	$ 100
5316003	Computer Accessories	$ 868	$ -	$ -
	TOTAL SUPPLIES	$ 3,052	$ 1,370	$ 1,370
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 1,593	$ 500	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 1,593	$ 500	$ -

FUND 100 - GENERAL FUND **DEPT - 1110 - GOVERNING BODY**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 26,028	$ 24,022	$ 24,022
5524002	Life and Disability	$ 197	$ 387	$ 387
5524003	Wellness Program	$ 330	$ 330	$ 330
	TOTAL INTERFUND/INTERDEP'T.	$ 26,555	$ 24,739	$ 24,739
57	OTHER COSTS			
5710202	Payment to GSU	$ -	$ 50,000	$ 50,000
5734001	Miscellaneous Expenses	$ 1,760	$ 2,500	$ 2,500
	TOTAL OTHER COSTS	$ 1,760	$ 52,500	$ 52,500
	TOTAL EXPENDITURES	**$ 140,059**	**$ 184,895**	**$ 170,491**

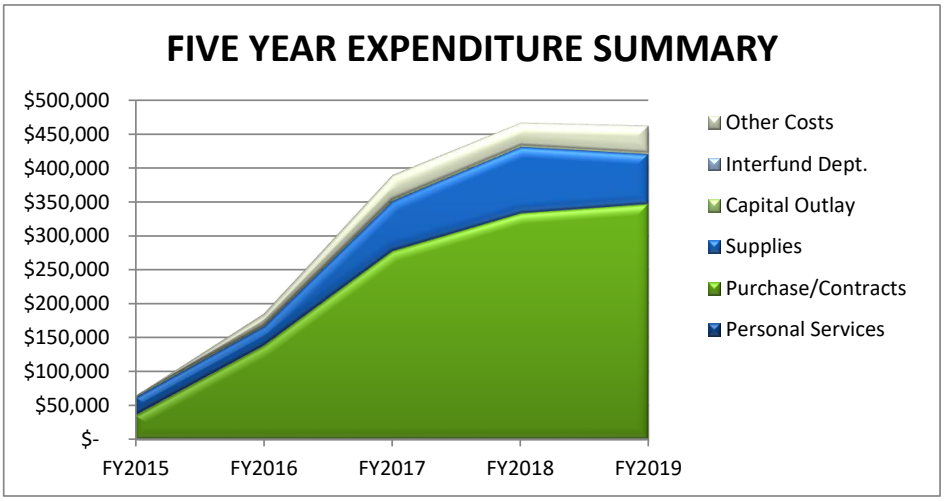
FUND - 100 **DEPT - 1320 - CITY MANAGER**

Appointed by the City Council, the City Manager is the chief administrative officer of the City. The City Manager presides over daily operation and administration for the city government within the guidelines of City ordinances, policies, and procedures; state and federal laws; and implements directives from the Mayor and City Council. The Deputy City Manager provides direct support to the City manager with city-wide administration support. The City Manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required with assistance of the Deputy City Manager.



EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 34,798	$ 137,593	$ 277,021	$ 332,933	$ 346,289	4.01%
Purchase/Contract Services	$ 26,600	$ 29,071	$ 74,140	$ 98,239	$ 73,828	-24.85%
Supplies	$ 2,157	$ 587	$ 2,040	$ 1,120	$ 1,120	0.00%
Capital Outlay	$ 450	$ -	$ -	$ 750	$ 750	0.00%
Interfund Dept. Charges	$ 264	$ 18,328	$ 36,228	$ 33,829	$ 40,363	19.31%
Other Costs	$ (14)	$ 628	$ 7,776	$ 500	$ 500	0.00%
Total Expenditures	$ 64,255	$ 186,207	$ 397,205	$ 467,371	$ 462,850	-0.97%

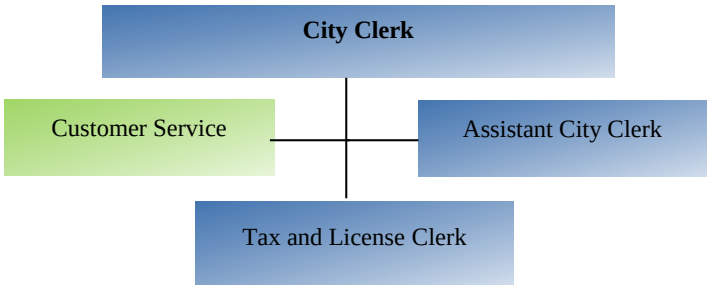


FUND 100 - GENERAL FUND **DEPT - 1320 - CITY MANAGER'S OFFICE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 239,916	$ 292,102	$ 304,003
5113001	Overtime	$ 26	$ 200	$ -
	Sub-total: Salaries and Wages	*$ 239,942*	*$ 292,302*	*$ 304,003*
5122001	Social Security (FICA) Contributions	$ 18,374	$ 22,346	$ 23,256
5124001	Retirement Contributions	$ 17,761	$ 17,526	$ 18,240
5127001	Workers Compensation	$ 944	$ 759	$ 790
	Sub-total: Employee Benefits	*$ 37,079*	*$ 40,631*	*$ 42,286*
	TOTAL PERSONAL SERVICES	$ 277,021	$ 332,933	$ 346,289
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	$ -	$ 7,500	$ 7,500
	Sub-total: Prof. and Tech. Services	*$ -*	*$ 7,500*	*$ 7,500*
5222001	Rep. and Maint. Equipment	$ 6,020	$ 4,000	$ 4,000
5222005	Rep. and Maint. (Office Equipment)	$ 314	$ 300	$ 300
5222103	Rep. and Maint. Computers	$ 5,340	$ 5,865	$ 6,846
	Sub-total: Property Services	*$ 11,674*	*$ 10,165*	*$ 11,146*
5231001	Insurance, Other than Benefits	$ 480	$ 2,184	$ 2,184
5232001	Telephone	$ 2,435	$ 2,424	$ 1,731
5232003	Cellular Phones	$ 3,022	$ 1,731	$ 2,032
5233001	Advertising	$ 8,331	$ -	$ -
5234001	Printing and Binding	$ 119	$ -	$ -
5235001	Travel	$ 18,110	$ 19,000	$ 19,000
5236001	Dues and Fees	$ 1,960	$ 3,185	$ 3,185
5237001	Education and Training	$ 1,280	$ 2,050	$ 2,050
5238501	Contracted Services	$ 26,729	$ 50,000	$ 25,000
	Sub-total: Other Purchased Services	*$ 62,466*	*$ 80,574*	*$ 55,182*
	TOTAL PURCHASED SERVICES	$ 74,140	$ 98,239	$ 73,828
53	SUPPLIES			
5311001	Office and General Supplies	$ 82	$ 250	$ 250
5311005	Uniforms	$ -	$ 200	$ 200
5313001	Food	$ 443	$ 300	$ 300
5314001	Books and Periodicals	$ 1,515	$ 370	$ 370
	TOTAL SUPPLIES	$ 2,040	$ 1,120	$ 1,120
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	$ -	$ 750	$ 750
	TOTAL CAPITAL OUTLAY	$ -	$ 750	$ 750
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 33,175	$ 30,494	$ 36,966
5524002	Life and Disability	$ 693	$ 1,219	$ 1,282
5524003	Wellness Program	$ 110	$ 165	$ 165
5524004	OPEB	$ 2,250	$ 1,951	$ 1,950
	TOTAL INTERFUND/INTERDEP'T.	$ 36,228	$ 33,829	$ 40,363
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 7,776	$ 500	$ 500
	TOTAL OTHER COSTS	$ 7,776	$ 500	$ 500
	TOTAL EXPENDITURES	**$ 397,205**	**$ 467,371**	**$ 462,850**

FUND - 100 **DEPT - 1330 - CITY CLERK'S OFFICE**

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of the city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.



GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Continue scanning all records into a digitized, searchable database.	On-going	On-going
2. Reduce paper copies whenever possible, using the server storage capability.	On-going	On-going
3. Use condensed printing on large printing jobs whenever feasible.	On-going	On-going
4. Destroy records that have been scanned and are not of historical value.	On-going	On-going
FY 2019		
No new Goals.		

OBJECTIVES FOR FISCAL YEAR 2019

1. Comply with Federal, State and City mandates and regulations governing official City Council meeting, actions and documentatation; Elections; and City-wide policies and procedures concerning official government records.
2. Maintain and oversee updates to the City of Statesboro Code of Ordinances.
3. Respond to Open Records Requests for City documents promptly in compliance with the Open Records Act.

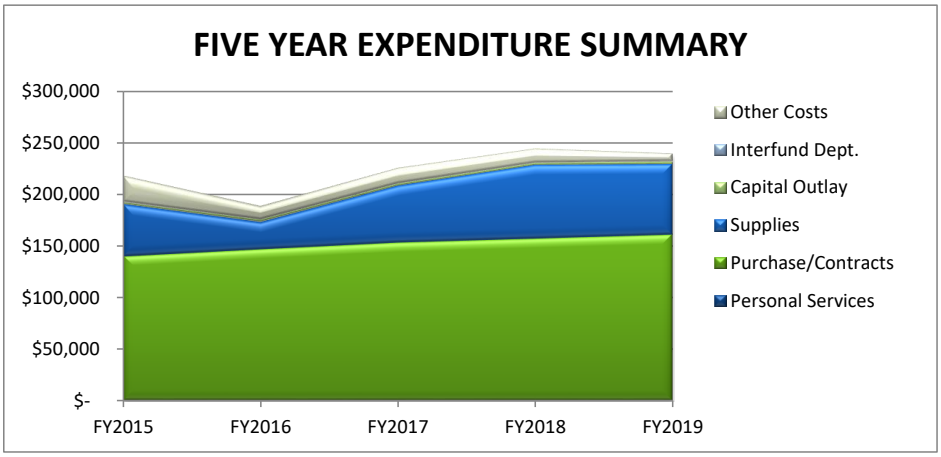
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Council Workshops attended	5	5	5	5	5
Council meetings attended/Called Meetings	24	30	30	30	26
Council Minutes recorded & transcribed within two weeks	24	30	30	30	30
Open Records Requests processed	168	200	200	225	230
Number of Business License issued	1,688	1,700	1,700	1,600	1,500
Dollar Value of Business License issued	$ 327,125	$ 330,000	$ 330,000	$ 325,000	$ 320,000
Number of Property Tax Bills issued	8,614	8,650	8,650	8,650	8,315
Dollar Value of Property Tax Bills issued	$ 3,882,776	$ 3,885,000	$ 3,885,000	$ 3,875,000	$ 4,708,000
Number of Alcohol Licenses issued	88	90	90	80	172
Dollar Value of Alcohol Licenses issued	$ 198,335	$ 224,125	$ 235,000	$ 230,000	$ 235,000

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Percent of Workshop Minutes of Council meetings transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of Minutes of Council meetings recorded and transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of requests for information responded to within three days of receipt.	99%	100%	100%	100%	100%

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 140,241	$ 147,110	$ 153,520	$ 157,393	$ 161,295	2.48%
Purchase/Contract Services	$ 50,767	$ 26,388	$ 55,099	$ 71,334	$ 68,248	-4.33%
Supplies	$ 1,381	$ 2,145	$ 2,052	$ 1,950	$ 2,300	17.95%
Capital Outlay (Minor)	$ 726	$ 50	$ -	$ -	$ 300	0.00%
Interfund Dept. Charges	$ 25,099	$ 13,167	$ 14,886	$ 13,631	$ 7,284	-46.56%
Other Costs	$ 2,223	$ 3,038	$ 812	$ 3,000	$ 3,100	3.33%
Total Expenditures	$ 220,437	$ 191,898	$ 226,369	$ 247,308	$ 242,527	-1.93%



FUND 100 - GENERAL FUND **DEPT - 1330 - CITY CLERK'S OFFICE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 134,147	$ 137,674	$ 141,099
5113001	Overtime	$ 1,832	$ 500	$ 500
	Sub-total: Salaries and Wages	*$ 135,979*	*$ 138,174*	*$ 141,599*
5122001	Social Security (FICA) Contributions	$ 9,999	$ 10,570	$ 10,832
5124001	Retirement Contributions	$ 6,709	$ 8,290	$ 8,496
5127001	Workers Compensation	$ 833	$ 359	$ 368
	Sub-total: Employee Benefits	*$ 17,541*	*$ 19,219*	*$ 19,696*
	TOTAL PERSONAL SERVICES	$ 153,520	$ 157,393	$ 161,295
52	PURCHASE/CONTRACT SERVICES			
5211001	Official/Adminstrative	$ 4,117	$ 6,000	$ 4,000
	Sub-total: Prof. and Tech. Services	*$ 4,117*	*$ 6,000*	*$ 4,000*
5222005	Rep. and Maint. (Office Equipment)	$ 674	$ 3,750	$ 3,750
5222102	Software Support	$ 2,588	$ -	$ -
5222103	Rep. and Maint. Computers	$ 5,340	$ 5,865	$ 6,756
5223200	Rentals	$ 38	$ -	$ -
	Sub-total: Property Services	*$ 8,640*	*$ 9,615*	*$ 10,506*
5231001	Insurance, Other than Benefits	$ 521	$ 746	$ 1,125
5232001	Telephone	$ 1,735	$ 1,692	$ 1,130
5232003	Cellular Phones	$ 1,527	$ 1,531	$ 1,737
5232006	Postage	$ 150	$ 5,000	$ 5,000
5233001	Advertising	$ 5,372	$ 5,000	$ 5,000
5234001	Printing and Binding	$ 408	$ 5,000	$ 1,000
5235001	Travel	$ 1,835	$ 3,000	$ 3,500
5236001	Dues and Fees	$ 182	$ 250	$ 250
5237001	Education and Training	$ 1,880	$ 3,500	$ 5,000
5238501	Contract Labor/ Services	$ 28,732	$ 30,000	$ 30,000
	Sub-total: Other Purchased Services	*$ 42,342*	*$ 55,719*	*$ 53,742*
	TOTAL PURCHASED SERVICES	$ 55,099	$ 71,334	$ 68,248
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,860	$ 1,500	$ 1,500
5311005	Uniforms	$ -	$ -	$ 350
5313001	Food	$ 91	$ 50	$ 50
5316001	Small Tools and Equipment	$ 101	$ 400	$ 400
	TOTAL SUPPLIES	$ 2,052	$ 1,950	$ 2,300
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ -	$ 300
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ -	$ 300
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 12,588	$ 11,700	$ 5,850
5524002	Life and Disability	$ 633	$ 466	$ 619
5524003	Wellness Program	$ 165	$ 165	$ 165
5524004	OPEB	$ 1,500	$ 1,300	$ 650
	TOTAL INTERFUND/INTERDEP'T.	$ 14,886	$ 13,631	$ 7,284

FUND 100 - GENERAL FUND **DEPT - 1330 - CITY CLERK'S OFFICE**

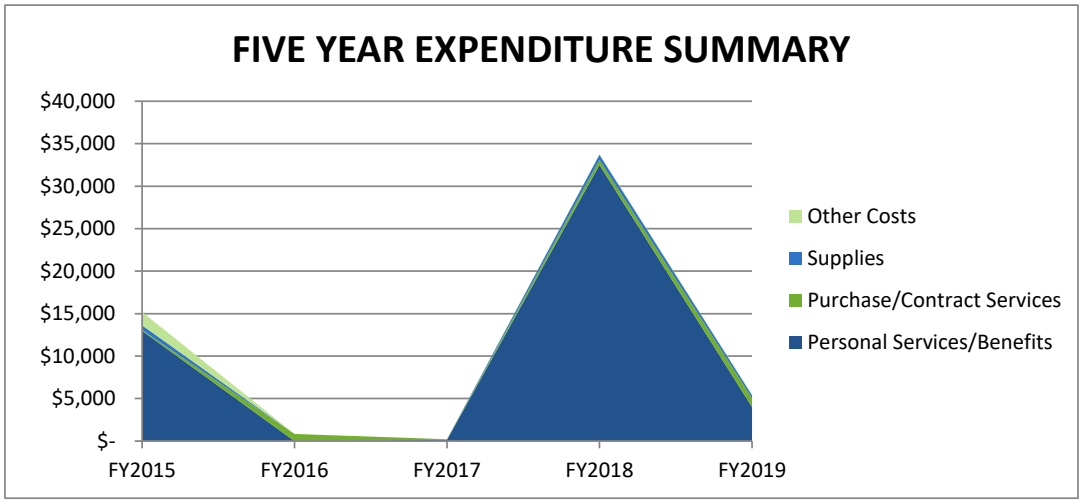
Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
57	OTHER COSTS			
5720002	FIFA Filing Fee	$ 745	$ 2,900	$ 3,000
5734001	Miscellaneous Expenses	$ 19	$ 100	$ 100
5734101	Marshall Deed Filing	$ 48	$ -	$ -
	TOTAL OTHER COSTS	$ 812	$ 3,000	$ 3,100
	TOTAL EXPENDITURES	**$ 226,369**	**$ 247,308**	**$ 242,527**

FUND - 100 **DEPT - 1400 - ELECTIONS**

The City Clerk serves as supervisor of City Elections.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 12,993	$ -	$ 156	$ 32,500	$ 4,000	-88%
Purchase/Contract Services	$ 98	$ 831	$ 51	$ 600	$ 1,050	75%
Supplies	$ 530	$ -	$ -	$ 600	$ 350	-42%
Other Costs	$ 1,568	$ -	$ -	$ 55	$ 100	82%
Total Expenditures	$ 15,189	$ 831	$ 207	$ 33,755	$ 5,500	-84%

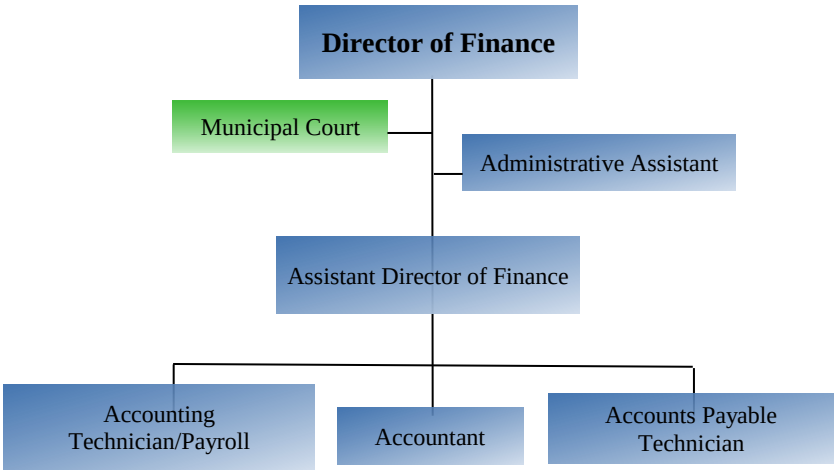


FUND 100 - GENERAL FUND **DEPT - 1400 - ELECTIONS**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5112001	Temporary Employees	$ 156	$ 32,500	$ 4,000
	TOTAL PERSONAL SERVICES	$ 156	$ 32,500	$ 4,000
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ -	$ 350
5232001	Telephone	$ -	$ -	$ 200
5233001	Advertising	$ -	$ 600	$ 500
5235001	Travel	$ 51	$ -	$ -
	TOTAL PURCHASED SERVICES	$ 51	$ 600	$ 1,050
53	SUPPLIES			
5311006	Office and General Supplies	$ -	$ 400	$ 350
5313001	Food	$ -	$ 200	$ -
	TOTAL SUPPLIES	$ -	$ 600	$ 350
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ -	$ 55	$ 100
	TOTAL OTHER COSTS	$ -	$ 55	$ 100
	TOTAL EXPENDITURES	**$ 207**	**$ 33,755**	**$ 5,500**

FUND-100 **DEPT - 1510 FINANCE DEPARTMENT**

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, payroll processing, and fixed assets.



STATEMENT OF SERVICE

The mission of Financial Administration is to provide superior customer and financial services with integrity for the enhancement of the City and the community. Financial Administration is responsible for the accounting and financial reporting of all City operations.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. To review and revise the city's budget practices to ensure that the city continues to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association and to strive for special recognition for policy communication.	On-going	On-going
2. Written operational procedures for all financial activities to include: Accounts Payable, Payroll and Bank Reconciliations, Fixed Asset Management.	On-going	On-going
3. To continue to receive the certificate of excellence in financial reporting from GFOA.	On-going	On-going
4. Participate in GFOA's Popular Annual Financial Reporting Awards Program (PAFR)	On-going	On-going
5. Cross train finance staff.	On-going	On-going
6. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund.	On-going	On-going
7. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information.	On-going	On-going
8. Obtain an unqualified (clean) audit opinion, and prepare a Comprehensive Annual Finance Report.	On-going	On-going

FY 2019		
9. Research and possibly implement Electronic Accounts Payable		On-going
10. Have two members of the Finance Staff complete Level One		Complete
11. Update the Budget Preparation Manual		10/31/2018
12. Review and update all Financial Policies		On-going

OBJECTIVES FOR FISCAL YEAR 2019

1. Distribute monthly financial reports by the 10th working day of the month.
2. Continue staff professional and technical development.
3. Earn the Distinguished Budget Award from the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.
4. Calculate and distribute payroll payments to City employees and ensure that payroll tax liabilities are paid in a timely manner.
5. Maintain current inventory of fixed assets.
6. Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year end.
7. Prepare the Popular Annual Financial Report (PAFR) within 120 days of fiscal year end.
8. Earn the GFOA Award for Outstanding Achievement in Popular Financial Reporting for the City's PAFR.
9. Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.
10. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
11. Continue to work with the Clerk's department to aggressively collect all property taxes due, using tax lien sales as needed.
12. Continue to work with the Clerk's department to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
13. Continue to monitor internal controls so that all funds are properly received and accounted for.
14. Monitor compliance closely on the procurement card process.
15. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.

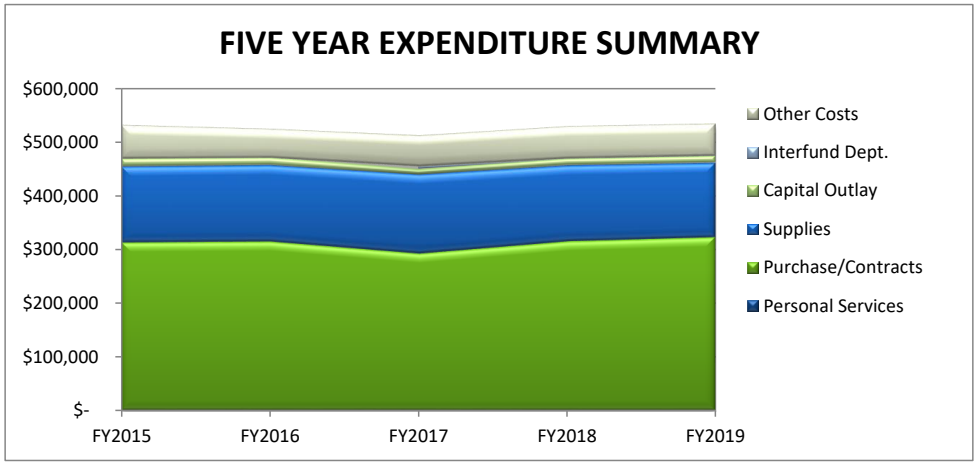
PERFORMANCE MEASURES

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Accounts payable checks issued	5,100	5,000	5,419	5,100	5,200
Direct Deposit Payroll issued	8,500	8,445	8,408	9,265	9,270
Paper Payroll checks issued	100	205	241	104	110
Documents produced and published	3	3	2	3	4
Number of operating funds that meet financial reserve targets	5 of 8	5 of 8	6 of 8	6 of 8	6 of 8
The department obtained an Unqualified (Clean) Audit Opinion	1	1	1	1	1
The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award	1	1	1	1	1
The FY CAFR received the Government Officer's Association's Certificate of Achievement for Excellence in Financial Reporting	1	0	1	1	1

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Percent of vendor invoices processed within 30 days.	95%	95%	98%	98%	98%
Percent of monthly operations reports distributed within 10 working days.	92%	75%	75%	98%	98%
Percent of monthly closings completed within 5 working days.	92%	75%	75%	98%	98%
Publish financial information no later than 120 days after fiscal year end as required by State law.	12/15/2015	12/15/2016	12/27/2017	12/15/2018	12/15/2019
Annual audit field work completed within State law guidelines.	9/30/2015	9/30/2016	12/19/2017	9/30/2018	9/30/2019

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 313,808	$ 315,616	$ 293,189	$ 316,178	$ 323,876	2.43%
Purchase/Contract Services	$ 141,686	$ 142,499	$ 147,880	$ 141,260	$ 138,136	-2.21%
Supplies	$ 13,100	$ 12,268	$ 9,786	$ 11,250	$ 11,400	1.33%
Capital Outlay (Minor)	$ 250	$ 110	$ 3,722	$ 500	$ 500	0.00%
Interfund Dept. Charges	$ 62,750	$ 53,953	$ 57,799	$ 59,972	$ 60,066	0.16%
Other Costs	$ 116,181	$ 121,364	$ 177,519	$ 155,000	$ 129,010	-16.77%
Total Expenditures	$ 647,775	$ 645,810	$ 689,895	$ 684,160	$ 662,988	-3.09%



FUND 100 - GENERAL FUND **DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 256,908	$ 277,568	$ 283,826
5113001	Overtime	$ 2,779	$ -	$ 500
	Sub-total: Salaries and Wages	*$ 259,687*	*$ 277,568*	*$ 284,326*
5122001	Social Security (FICA) Contributions	$ 17,990	$ 21,234	$ 21,751
5124001	Retirement Contributions	$ 13,266	$ 16,654	$ 17,060
5127001	Workers Compensation	$ 2,246	$ 722	$ 739
	Sub-total: Employee Benefits	*$ 33,502*	*$ 38,610*	*$ 39,550*
	TOTAL PERSONAL SERVICES	$ 293,189	$ 316,178	$ 323,876
52	PURCHASE/CONTRACT SERVICES			
5212003	Audit	$ 56,123	$ 46,000	$ 50,000
5212009	Finance Consulting	$ -	$ 8,000	$ 5,000
5213001	Computer Programing Fees	$ -	$ 570	$ 570
	Sub-total: Prof. and Tech. Services	*$ 56,123*	*$ 54,570*	*$ 55,570*
5222005	Rep. and Maint. (Office Equipment)	$ 2,113	$ 5,000	$ 2,500
5222102	Software Support	$ -	$ -	$ -
5222103	Rep. and Maint. Computers	$ 12,460	$ 13,685	$ 13,828
5223200	Rentals	$ 1,964	$ 5,000	$ 3,000
	Sub-total: Property Services	*$ 16,537*	*$ 23,685*	*$ 19,328*
5231001	Insurance, Other than Benefits	$ 34,873	$ 35,000	$ 37,000
5232001	Telephone	$ 3,179	$ 3,160	$ 1,336
5232003	Cellular Phones	$ 1,715	$ 1,530	$ 1,737
5232006	Postage	$ 7,437	$ 8,250	$ 8,250
5233001	Advertising	$ 1,053	$ 250	$ 1,000
5234001	Printing and Binding	$ 2,028	$ 2,900	$ 2,900
5235001	Travel	$ 1,444	$ 3,040	$ 3,040
5236001	Dues and Fees	$ 1,069	$ 900	$ 1,000
5237001	Education and Training	$ 6,106	$ 3,975	$ 3,975
5238501	Contract Services	$ 16,316	$ 4,000	$ 3,000
	Sub-total: Other Purchased Services	*$ 75,220*	*$ 63,005*	*$ 63,238*
	TOTAL PURCHASED SERVICES	$ 147,880	$ 141,260	$ 138,136
53	SUPPLIES			
5311001	Office and General Supplies	$ 6,020	$ 9,000	$ 9,000
5311107	Software Applications	$ 460	$ 150	$ 150
5311108	Software App Upgrade	$ -	$ 900	$ 500
5312700	Gasoline/Diesel/CNG	$ -	$ -	$ -
5313001	Food	$ 616	$ 450	$ 450
5314001	Books and Periodicals	$ 380	$ 300	$ 300
5316000	Small Tools and Equipment	$ 2,157	$ 450	$ 1,000
5316003	Computer Accessories	$ 118	$ -	$ -
	TOTAL SUPPLIES	$ 9,786	$ 11,250	$ 11,400
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 3,722	$ 500	$ 500
5424001	Computers	$ -	$ -	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 3,722	$ 500	$ 500

FUND 100 - GENERAL FUND **DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 52,909	$ 55,138	$ 55,138
5524002	Life and Disability	$ 1,310	$ 1,254	$ 1,348
5524003	Wellness Program	$ 330	$ 330	$ 330
5524004	OPEB	$ 3,250	$ 3,250	$ 3,250
	TOTAL INTERFUND/INTERDEP'T.	$ 57,799	$ 59,972	$ 60,066
57	OTHER COSTS			
5711001	Property Taxes	$ -	$ -	$ -
5734001	Miscellaneous Expenses	$ 29,060	$ 3,500	$ 3,500
5740001	Bad Debts	$ 905	$ 1,500	$ 3,000
5741001	Collection Costs	$ 10	$ -	$ 10
5741002	Bank Card Charges	$ 145,210	$ 145,000	$ 120,000
5741003	Bank Charges	$ 2,334	$ 5,000	$ 2,500
5760003	Over/Shortage	$ -	$ -	$ -
	TOTAL OTHER COSTS	$ 177,519	$ 155,000	$ 129,010
	TOTAL EXPENDITURES	**$ 689,895**	**$ 684,160**	**$ 662,988**

FUND - 100 **DEPT - 1530 - LEGAL**

This department is headed by the City Attorney. The City Attorney serves as the general counsel to the municipal corporation of the City of Statesboro. The City Attorney's duties include representing the City in litigation; drafting and reviewing legal instruments that concern the rights and obligations of the city; providing legal counsel and legal opinions on matters relevant to the City, and supervising and working with outside counsel who represent the City.

LEGAL DIVISION

City Attorney

STATEMENT OF SERVICE

The mission of the City Attorney is to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. This mission is accomplished by providing legal advice and representation on City matters to the City's elected and appointed officials as well as department heads. This mission is further accomplished by effectively representing the City in litigation.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.	Completed	Ongoing
2. Provide effective representation to the City of Statesboro in any litigation in which the City is a party.	Completed	Ongoing
3. Ensure the fair prosecution of criminal offenses in the Municipal Court of Statesboro.	Completed	Ongoing
FY 2019		
No new Goals.		

OBJECTIVES FOR FISCAL YEAR 2019

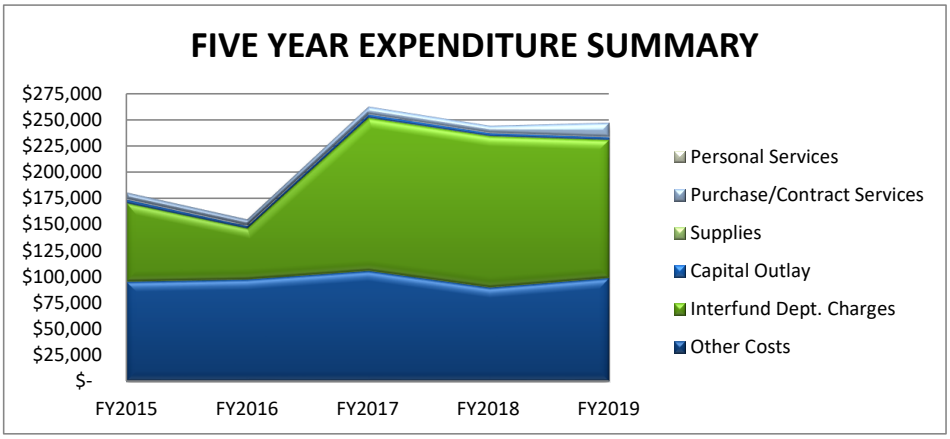
1. Continue to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.
2. Continue to effectively represent the City of Statesboro in litigation.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Council Meetings Attended	24	24	24	24	24
Work Sessions Attended	3	7	7	7	10
Department Head Meetings Attended	35	20	10	10	8
Court calendars attended	50	30	10	10	39

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Inc./Dec
Personal Services/Benefits	$ 94,712	$ 96,932	$ 105,121	$ 89,276	$ 98,475	10.30%
Purchase/Contract Services	$ 76,177	$ 49,772	$ 146,533	$ 144,865	$ 131,978	-8.90%
Supplies	$ 3,193	$ 2,274	$ 2,862	$ 2,575	$ 2,575	0.00%
Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	0.00%
Interfund Dept. Charges	$ 6,360	$ 5,862	$ 7,291	$ 6,869	$ 13,418	95.34%
Other Costs	$ -	$ 20	$ 21	$ 100	$ 100	0.00%
Total Expenditures	$ 180,442	$ 154,860	$ 261,828	$ 243,685	$ 246,546	1.17%

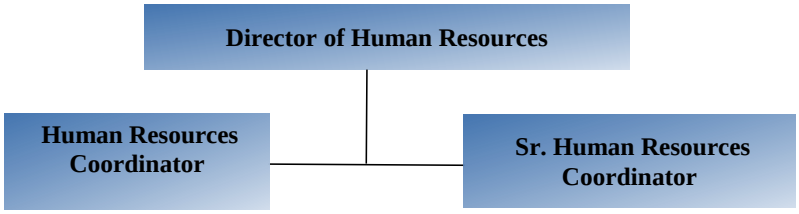


FUND 100 - GENERAL FUND **DEPT - 1530 - LEGAL**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 92,389	$ 79,775	$ 83,523
	Sub-total: Salaries and Wages	*$ 92,389*	*$ 79,775*	*$ 83,523*
5122001	Social Security (FICA) Contributions	$ 6,884	$ 6,103	$ 6,389
5124001	Retirement Contributions	$ 5,369	$ 3,191	$ 8,346
5127001	Workers Compensation	$ 479	$ 207	$ 217
	Sub-total: Employee Benefits	*$ 12,732*	*$ 9,501*	*$ 14,952*
	TOTAL PERSONAL SERVICES	$ 105,121	$ 89,276	$ 98,475
52	PURCHASE/CONTRACT SERVICES			
5211001	Official/Administrative	$ 3,296	$ -	$ -
5212001	Legal Fees	$ 139,831	$ 137,500	$ 125,000
	Sub-total: Prof. and Tech. Services	*$ 143,127*	*$ 137,500*	*$ 125,000*
5222005	Repair & Maint. - Office Equipment	$ 221	$ 295	$ 295
5222103	Rep. and Maint. Computers	$ 1,890	$ 1,955	$ 1,746
	Sub-total: Property Services	*$ 2,111*	*$ 2,250*	*$ 2,041*
5231001	Insurance, Other than Benefits	$ (2,378)	$ 315	$ 315
5232001	Telephone	$ 400	$ 400	$ 211
5232003	Cellular	$ 745	$ 700	$ 961
5232006	Postage	$ 35	$ 100	$ 100
5233001	Advertising	$ 543	$ -	$ -
5234001	Printing and Binding	$ -	$ 500	$ 250
5235001	Travel	$ 1,287	$ 1,100	$ 1,100
5236001	Dues and Fees	$ 448	$ 800	$ 800
5237001	Education and Training	$ 215	$ 1,200	$ 1,200
	Sub-total: Other Purchased Services	*$ 1,295*	*$ 5,115*	*$ 4,937*
	TOTAL PURCHASED SERVICES	$ 146,533	$ 144,865	$ 131,978
53	SUPPLIES			
5311001	Office and General Supplies	$ 22	$ 175	$ 175
5311005	Food	$ -	$ 100	$ 100
5314001	Books and Periodicals	$ 2,840	$ 2,300	$ 2,300
	TOTAL SUPPLIES	$ 2,862	$ 2,575	$ 2,575
54	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 6,294	$ 5,700	$ 12,322
5524002	Life and Disability	$ 192	$ 364	$ 391
5524003	Wellness Program	$ 55	$ 55	$ 55
5524004	OPEB	$ 750	$ 750	$ 650
	TOTAL INTERFUND/INTERDEP'T.	$ 7,291	$ 6,869	$ 13,418
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 21	$ 100	$ 100
	TOTAL OTHER COSTS	$ 21	$ 100	$ 100
	TOTAL EXPENDITURES	**$ 261,828**	**$ 243,685**	**$ 246,546**

FUND - 100 **DEPT - 1540 - HUMAN RESOURCES**

This department is headed by the Director of Human Resources. This deparment is responsible for the recruitment, testing, selection, training and evaluation systems for employees. In addition, it administers the health insurance benefit claims, workers compensation claims, and retirement, keeps the Classification/Compensation Plan current, and assists employees and department heads with interpretations of the Employee Manual, handles grievance cases, and assures the departments comply with the Fair Labor Standards Act, Family Medical Leave Act, Title VII and similar regulations.



STATEMENT OF SERVICE

Vision Statement: We are committed to advancing the City of Statesboro's position to provide the most responsive and progressive public services so our residents, businesses and visitors can enjoy the highest quality of life Statesboro has to offer. Mission Statement: To increase the success of the City of Statesboro by improving "decisions" that depend on and impact people.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Implement city-wide open enrollment	Complete	Complete
2. Expand employee perks card program	Ongoing	Ongoing
3. Conduct quarterly reviews of employee benefits	Complete	Ongoing
4. Complete & submit EEOC EEO-4 report	N/A	Complete
5. Measure and maintain best practices in the areas of equal employment opportunities and reasonable workplace accomodations.	Complete	Ongoing
6. Explore and implement new programs to the current new hire onboarding program	Complete	Ongoing
7. Complete annual valuation for GMEBS Retirement Plan	Complete	Ongoing
8. Budget & Implement classification and compensation cost study to remain competitive in the market	Complete	Ongoing
9. Continue developing deparment S.O.P's	Ongoing	Complete
10. Annual review of personnel policies by the policy review	Complete	Ongoing
11. Scan/Purge records and files in accordance with retention	Ongoing	Ongoing
12. Develop City of Statesboro recruitment video	N/A	Complete
13. Enhance Human Resources webpage	Ongoing	Complete
14. Continue to provide current and new employee wellness programs such as Open Gym night, 5K sponsored Races etc.	Complete	Ongoing
15. Coordinate WC Safety Prevention program	Complete	Ongoing
16. Plan, schedule and conduct employee appreciation days	Complete	Ongoing
17. Evaluate FY 2018 strategic plan & Budget	Complete	Complete
19. Develop FY 2019 & 2020 strategic plan & Budget	Ongoing	Ongoing
FY 2019		
1. Provide supervisory and employee training in the areas of: ADP, Sexual Harrassment, Interviewing, Recruitment, Disciplinary process, FLSA, FMLA, Title VII, Policy & Procedures, Performance Evaluations, Diversity, CPR.	Ongoing	Ongoing
2. Implement New software modules: HR, Benefits, Recruitment, Performance, and self-service portal	Ongoing	Ongoing
3. Revise performance evaluation tools	Complete	Ongoing
4. Implement Years of Service Awards Program	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2019

1.To provide comprehensive programs, education, information, and problem resolution to employees, retirees, dependents, and the City to anticipate and meet their needs, attract and retain employees, optimize health and productivity, and maximize cost effectiveness.

2. To promote a diverse workforce by providing training, guidance, reasonable accommodations assessments, and investigation of complaints to departments, employees, and applicants to foster a productive work environment free of discrimination and harassment.

3. To promote, and foster individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization's commitment to employee development and organizational enrichment.

4. To promote a high quality work force and collaborative relationships between management and employee organizations by providing training and guidance on managing performance, conduct issues, and contract interpretation, resolving complaints at the lowest level, and by negotiating timely and fiscally responsible agreements.

5. To collaborate with City departments to protect financial stability and promote safe practices by managing and administering insurance programs and providing education and training to ensure the health and welfare of all employees and the public we serve.

6. To provide innovative, responsive, fair and consistent recruitment, and selection services to City departments, employees, and job applicants to ensure the City employs a qualified and diverse workforce that delivers essential services to the public.

7. To provide and monitor a competitive and fair compensation system and maintains a standardized and equitable classification system which defines the scope and nature of job assignments, provides ongoing updates of classification specifications, differentiates between work assignments, identifies job expectations, and supports career development options which enables the City to hire and retain qualified employees.

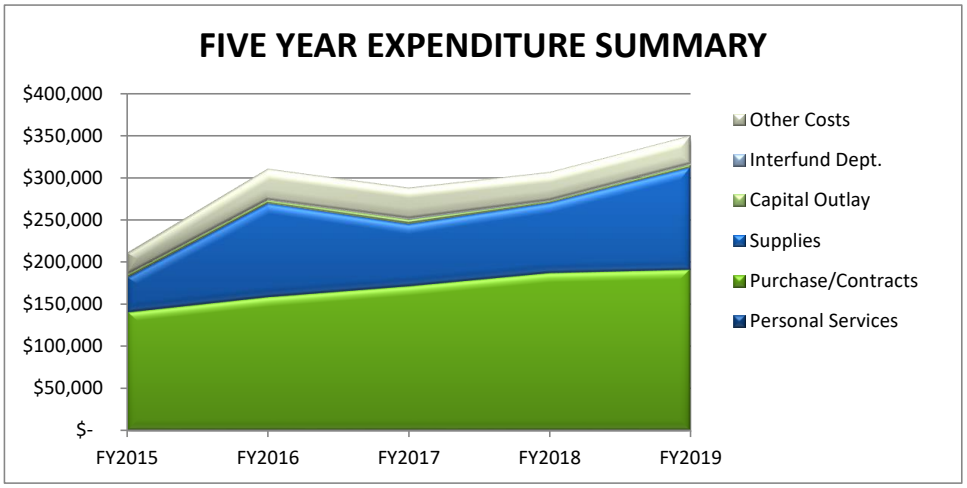
8. To promote individual and organizational excellence by providing responsive and innovative leadership, financial, Information Technology, Human Resource Systems, and support services for City employees, departments, community partners, and the public.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Applications Processed	1585	879	1962	2100	2250
Positions Budgeted - Full Time & Part Time **	329	329	331	331	310
Average Employee Count	302	271	290	295	295
Positions vacancies	33	68	49	46	40
Employee seperations	40	49	48	30	40
Employee Turnover Rate	13.25%	18.08%	16.55%	10.17%	13.56%
Employee Drug Tests Conducted	112	118	107	110	114
Employee Training Conducted	1	2	2	4	4
Employee Retirements	3	8	13	5	6
Health & Wellness Center Encounters	2013	2200	1859	2100	2100
Health Plan Participants	594	668	620	575	592
Workers Compensation Awards	73	51	35	38	35
Medical Only	25	21	12	15	0
Loss Time	1	0	3	6	0

EXPENDITURES SUMMARY

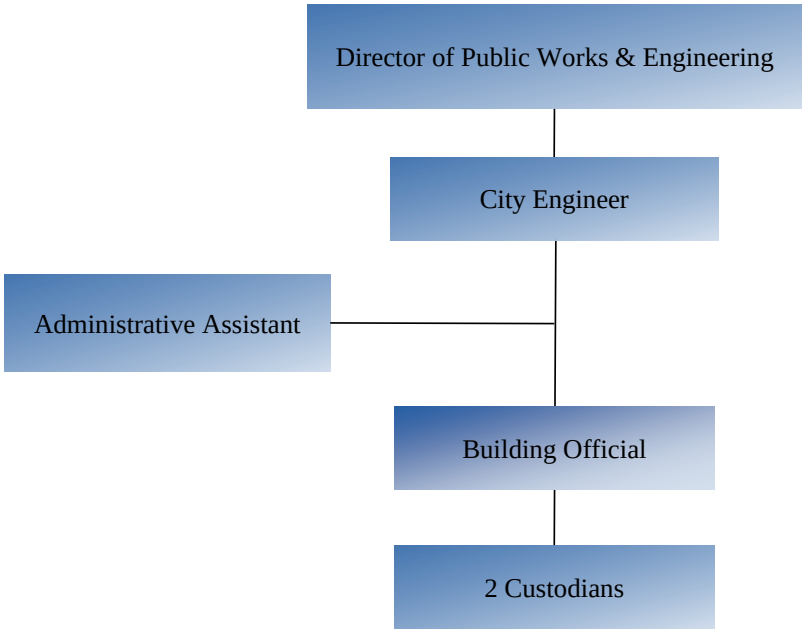
	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 140,369	$ 158,415	$ 171,329	$ 186,854	$ 190,857	2.14%
Purchase/Contract Services	$ 41,894	$ 111,407	$ 74,215	$ 83,730	$ 121,446	45.04%
Supplies	$ 3,560	$ 3,619	$ 5,256	$ 2,000	$ 3,150	57.50%
Capital Outlay (Minor)	$ -	$ -	$ 718	$ 250	$ 250	0.00%
Interfund Dept. Charges	$ 25,542	$ 36,625	$ 36,321	$ 33,344	$ 33,358	0.04%
Other Costs	$ 22,903	$ 18,923	$ 17,801	$ 16,968	$ 7,000	-58.75%
Total Expenditures	$ 234,268	$ 328,989	$ 305,640	$ 323,146	$ 356,061	10.19%



FUND 100 - GENERAL FUND **DEPT - 1540 - HUMAN RESOURCES**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 151,030	$ 164,037	$ 167,550
5113001	Overtime	$ 329	$ -	$ -
	Sub-total: Salaries and Wages	*$ 151,359*	*$ 164,037*	*$ 167,550*
5122001	Social Security (FICA) Contributions	$ 10,638	$ 12,549	$ 12,818
5124001	Retirement Contributions	$ 7,951	$ 9,842	$ 10,053
5127001	Workers Compensation	$ 1,144	$ 426	$ 436
5129001	Employment Physicals	$ 165	$ -	$ -
5129002	Employee Drug Screening	$ 72	$ -	$ -
	Sub-total: Employee Benefits	*$ 19,970*	*$ 22,817*	*$ 23,307*
	TOTAL PERSONAL SERVICES	$ 171,329	$ 186,854	$ 190,857
52	PURCHASE/CONTRACT SERVICES			
5222005	Rep. and Maint. (Office Equipment)	$ 4,623	$ 2,000	$ 2,000
5222103	Rep. and Maint. (Computers)	$ 8,340	$ 9,215	$ 11,581
	Sub-total: Property Services	*$ 12,963*	*$ 11,215*	*$ 13,581*
5231001	Insurance, Other than Benefits	$ 23,475	$ 26,949	$ 26,950
5232001	Telephone	$ 1,240	$ 1,284	$ 461
5232003	Cellular	$ 2,731	$ 2,332	$ 3,504
5232006	Postage	$ 301	$ 200	$ 200
5233001	Advertising	$ 1,175	$ -	$ 1,500
5234001	Printing and Binding	$ 196	$ 500	$ 1,000
5235001	Travel	$ 1,890	$ 3,500	$ 3,500
5236001	Dues and Fees	$ 743	$ 750	$ 750
5237001	Education and Training	$ 4,425	$ 5,000	$ 5,000
5238501	Contract Services	$ 25,076	$ 32,000	$ 65,000
	Sub-total: Other Purchased Services	*$ 61,252*	*$ 72,515*	*$ 107,865*
	TOTAL PURCHASED SERVICES	$ 74,215	$ 83,730	$ 121,446
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,913	$ 750	$ 2,000
5311107	Software Applications	$ 80	$ -	$ -
5312700	Gasoline/Diesel/CNG	$ 36	$ -	$ -
5313001	Food	$ 2,905	$ 1,150	$ 1,150
5314001	Books and Periodicals	$ 211	$ 100	$ -
5316001	Small Tools & Equipment	$ 111	$ -	$ -
	TOTAL SUPPLIES	$ 5,256	$ 2,000	$ 3,150
54	CAPITAL OUTLAY (MINOR)			
5243001	Furniture and Fixtures	$ 718	$ 250	$ 250
	TOTAL CAPITAL OUTLAY (MINOR)	$ 718	$ 250	$ 250
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 33,174	$ 30,494	$ 30,494
5524002	Life and Disability	$ 977	$ 680	$ 749
5524003	Wellness Program	$ 220	$ 220	$ 165
5524004	OPEB	$ 1,950	$ 1,950	$ 1,950
	TOTAL INTERFUND/INTERDEP'T.	$ 36,321	$ 33,344	$ 33,358
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 4,775	$ 5,700	$ 7,000
5734104	Run the Boro	$ 13,026	$ 11,268	$ -
	TOTAL OTHER COSTS	$ 17,801	$ 16,968	$ 7,000
	TOTAL EXPENDITURES	**$ 305,640**	**$ 323,146**	**$ 356,061**

FUND - 100 **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

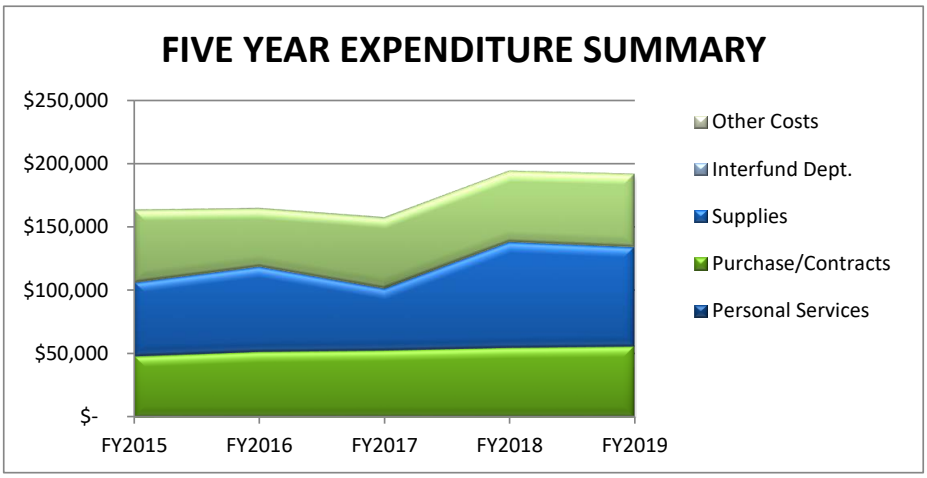


STATEMENT OF SERVICE

This Division is responsible for the upkeep of several City owned buildings including City Hall, Joe Brannen Hall, Municipal Court/Central Services Building, Police Station, and Public Works facilities.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 47,631	$ 51,179	$ 52,236	$ 54,425	$ 55,351	1.70%
Purchase/Contract Services	$ 58,557	$ 67,533	$ 49,424	$ 83,784	$ 78,784	-5.97%
Supplies	$ 57,210	$ 46,109	$ 55,886	$ 55,801	$ 57,301	2.69%
Capital Outlay	$ 628	$ 237	$ 281	$ 2,000	$ 2,000	0.00%
Interfund Dept. Charges	$ 312	$ 176	$ 190	$ 227	$ 247	8.81%
Other Costs	$ 300	$ (68)	$ 134	$ 200	$ 200	0.00%
Total Expenditures	$ 164,638	$ 165,166	$ 158,151	$ 196,437	$ 193,883	-1.30%

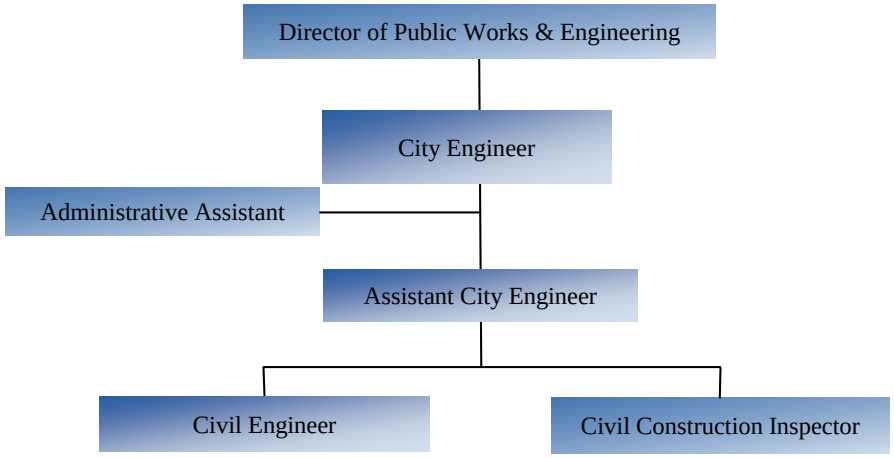


FUND 100 - GENERAL FUND **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 43,691	$ 45,869	$ 46,827
5113001	Overtime	$ 362	$ 200	$ -
	Sub-total: Salaries and Wages	*$ 44,053*	*$ 46,069*	*$ 46,827*
5122001	Social Security (FICA) Contributions	$ 3,324	$ 3,509	$ 3,582
5124001	Retirement Contributions	$ 1,324	$ 1,590	$ 1,617
5127001	Workers Compensation	$ 3,535	$ 3,257	$ 3,325
	Sub-total: Employee Benefits	*$ 8,183*	*$ 8,356*	*$ 8,524*
	TOTAL PERSONAL SERVICES	$ 52,236	$ 54,425	$ 55,351
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	$ -	$ 300	$ 300
5222003	Rep. and Maint. (Labor)	$ -	$ 400	$ 400
5222004	Rep. and Maint. (Buildings/Grounds)	$ 48,710	$ 80,000	$ 75,000
	Sub-total: Property Services	*$ 48,710*	*$ 80,700*	*$ 75,700*
5231001	Insur. Other than benefit	$ 714	$ 1,084	$ 1,084
5238501	Contract Labor/Services	$ -	$ 2,000	$ 2,000
	Sub-total: Other Purchased Services	*$ 714*	*$ 3,084*	*$ 3,084*
	TOTAL PURCHASED SERVICES	$ 49,424	$ 83,784	$ 78,784
53	SUPPLIES			
5311001	Office and General Supplies	$ 4,397	$ 4,200	$ 5,200
5311002	Parts and Materials	$ 247	$ 1,000	$ 1,500
5311003	Chemicals	$ 2,154	$ 2,200	$ 2,200
5311004	Janitorial Supplies	$ 1,464	$ 500	$ 500
5311005	Uniforms	$ -	$ 300	$ 300
5312300	Electricity	$ 45,216	$ 45,000	$ 45,000
5312700	Gasoline/Diesel	$ -	$ 300	$ 300
5312800	Stormwater	$ 2,001	$ 2,001	$ 2,001
5316001	Small Tools and Equipment	$ 407	$ 300	$ 300
	TOTAL SUPPLIES	$ 55,886	$ 55,801	$ 57,301
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	$ 281	$ 2,000	$ 2,000
	TOTAL CAPITAL OUTLAY	$ 281	$ 2,000	$ 2,000
55	INTERFUND/DEPT. CHARGES			
5524002	Life/Disability Insurance	$ 80	$ 117	$ 137
5524003	Wellness Program	$ 110	$ 110	$ 110
	TOTAL INTERFUND/INTERDEP'T.	$ 190	$ 227	$ 247
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 134	$ 200	$ 200
	TOTAL OTHER COSTS	$ 134	$ 200	$ 200
	TOTAL EXPENDITURES	**$ 158,151**	**$ 196,437**	**$ 193,883**

FUND - 100 **DEPT - 1575 - ENGINEERING DEPARTMENT**

The City Engineer provides administrative responsibility over the Engineering Division and serves as the chief engineer for the City providing technical engineering assistance to the Director, City Manager, Deputy City Manager, and other departments as needed. The Engineering Division is primarily funded through the City's General fund. Capital projects are funded from the Capital Improvements Program Fund and SPLOST Funds.



STATEMENT OF SERVICE

The Engineering Division is responsible for roadway design, administering the City's streets repaving and striping program (including LMIG), performing traffic engineering studies and related improvements, performing subdivision and commercial development plan reviews, maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, development of transportation plans and priorities, construction inspection of City projects, and maintains the records and maps for the Eastside, administers and enforces the Driveway Standards and Policies and issues right of way encroachment permits. In addition, the City Engineer has oversight for multiple City ordinances.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Continue sidewalk on Gentilly Road from East Jones Ave to Savannah Ave	Right of Way Pending	Complete Design/Acquire Right of Way
2. Construct S College St at W Grady St intersection improvements	Complete Design	Complete project
3. Construct sidewalk on E Main St from Lester Rd to east of bypass	In progress	-
4. Install pedestrian crossing on Lester Rd. at Statesboro High School	Completed	-
FY2019		-
1. Construct sidewalk on E Main St from Lester Road to Packinghouse Road.	Start Design	Complete project
2. Resurface approximately 3 miles of City streets	-	Complete project
3. Downtown Public Parking	Project Completed	-
4. Cawana Road Improvements	-	Start Design
5. Roadway Geometric Improvements on GA Ave.	-	Start Design
6. South Main Street Streetscape Project	-	Start Design
7. Street Striping	-	Complete project

OBJECTIVES FOR FISCAL YEAR 2019

1. Improve vehicular and pedestrian safety.
2. Ensure that proposed developments are built according to City standards.
3. Implement TSPLOST Initiatives and projects.
4. Maintain roads in accordance with applicable standards for resurfacing, striping, and traffic control devices.
5. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before detailed design begins.
6. Utilize and continue to develop the pavement preservation program to maintain City streets in an efficient and equitable manner.
7. Continue to develop and expand the City's sidewalk network.
8. Continue to inspect all new residential and commercial infrastructure insetallations to ensure they are installed properly.
9. Continue road Rating system for all City owned streets.

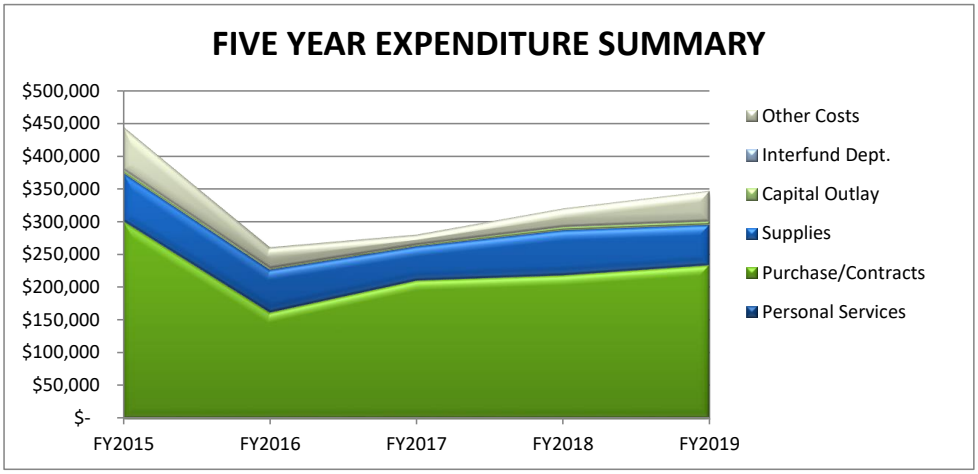
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Number of street and/or drainage projects	4	6	6	2	5
Dollar amount of street/drainage projects	$ 1,008,000	$ 1,504,130	$ 1,038,936	$ 600,000	$ 1,400,000
Total Linear miles of City Streets	121.11	121.56	121.78	121.78	121.78
Linear miles of new City streets constructed by the City or dedicated by private developers this FY	0.45	0.45	0.22	0.25	0
Linear miles of City streets resurfaced with LMIG and City funds	3.9	3	3.6	2.5	8
Percentage of City streets resurfaced in FY	3.20%	2.47%	3.00%	2.00%	6.50%
Dollar value of City streets resurfaced with LMIG and City funds.	$ 700,000	$ 809,000	$ 650,000	$ 600,000	$ 1,000,000
Total Linear miles of State or Federal highways	20.05	20.05	20.05	20.05	20.05
Linear miles of State or Federal highways	2.63	0	5.02	4.5	0
Percentage of State or Federal highways resurfaced	13.11%	0.00%	25.00%	22.50%	0.00%
Linear miles of unpaved streets remaining in the	0.17	0.17	0.17	0.17	0.17
Linear miles of sidewalk constructed this FY	1	0.24	0.09	1.32	0.57
Total Linear miles of sidewalks in the City.	44.4	44.64	44.73	46.13	46.7
Number of Cemetery lots sold.	4	4	5	25	15
Number of traffic engineering studies performed.	6	4	10	7	5

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Percentage of Capital Projects completed on-schedule	95%	100%	100%	100%	100%
Percentage of Capital Projects completed within budget.	95%	100%	100%	100%	100%
Percentage of Capital Projects awarded within 15% of engineer's estimate.	100%	100%	100%	100%	100%
Percentage of site plans reviewed within 2 weeks.	98%	98%	100%	100%	100%

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 300,797	$ 161,816	$ 210,128	$ 218,016	$ 233,584	7.14%
Purchase/Contract Services	$ 73,170	$ 64,910	$ 52,012	$ 68,720	$ 61,409	-10.64%
Supplies	$ 4,658	$ 1,659	$ 2,067	$ 4,900	$ 5,200	6.12%
Capital Outlay (Minor)	$ 35	$ -	$ -	$ 200	$ 200	0.00%
Interfund Dept. Charges	$ 65,443	$ 32,572	$ 15,913	$ 28,057	$ 46,486	65.68%
Other Costs	$ -	$ 68	$ 323	$ 150	$ 150	0.00%
Total Expenditures	$ 444,103	$ 261,025	$ 280,443	$ 320,043	$ 347,029	8.43%



FUND 100 - GENERAL FUND **DEPT - 1575 - ENGINEERING**

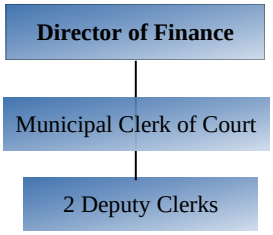
Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 178,618	$ 185,211	$ 198,419
5113001	Overtime	$ 14	$ 100	$ 100
	Sub-total: Salaries and Wages	*$ 178,632*	*$ 185,311*	*$ 198,519*
5122001	Social Security (FICA) Contributions	$ 13,088	$ 14,176	$ 15,187
5124001	Retirement Contributions	$ 8,971	$ 11,119	$ 11,911
5127001	Workers Compensation	$ 9,420	$ 7,410	$ 7,967
5129002	Employee Drug Screening	$ 17	$ -	$ -
	Sub-total: Employee Benefits	*$ 31,496*	*$ 32,705*	*$ 35,065*
	TOTAL PERSONAL SERVICES	$ 210,128	$ 218,016	$ 233,584
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	$ 156	$ 350	$ 350
5212002	Engineering Fees	$ -	$ 7,000	$ 4,000
	Sub-total: Prof. and Tech. Services	*$ 156*	*$ 7,350*	*$ 4,350*
5222001	Rep. and Maint. (Equipment)	$ 6,146	$ 3,700	$ 3,700
5222002	Rep. and Maint. (Vehicles)	$ 990	$ 1,500	$ 500
5222003	Rep. and Maint. (Labor)	$ 1,261	$ 1,500	$ 750
5222005	Rep. and Maint. (Office Equipment)	$ 1,852	$ 1,000	$ 1,000
5222100	Traffic Signals	$ 12,448	$ 20,000	$ 23,000
5222103	Rep. and Maint. Computers	$ 10,400	$ 11,450	$ 7,210
5222200	Traffic Calming	$ 1,299	$ 1,000	$ 1,000
	Sub-total: Property Services	*$ 34,396*	*$ 40,150*	*$ 37,160*
5231001	Insurance, Other than Benefits	$ 2,433	$ 3,455	$ 3,455
5232001	Telephone	$ 830	$ 2,240	$ 1,274
5232003	Cellular Phones	$ 1,789	$ 1,450	$ 2,695
5232006	Postage	$ -	$ 100	$ 100
5233001	Advertising	$ 170	$ 1,000	$ 1,000
5234001	Printing and Binding	$ 29	$ 100	$ 100
5235001	Travel	$ 293	$ 4,000	$ 2,500
5236001	Dues and Fees	$ 315	$ 600	$ 1,200
5237001	Education and Training	$ 2,579	$ 3,200	$ 2,500
5238001	Licenses	$ 50	$ 75	$ 75
5238501	Contract Labor/Services	$ 8,972	$ 5,000	$ 5,000
	Sub-total: Other Purchased Services	*$ 17,460*	*$ 21,220*	*$ 19,899*
	TOTAL PURCHASED SERVICES	$ 52,012	$ 68,720	$ 61,409
53	SUPPLIES			
5311001	Office and General Supplies	$ 317	$ 700	$ 700
5311005	Uniforms	$ 35	$ 300	$ 600
5311103	Traffic Signs	$ -	$ 700	$ 700
5312700	Gasoline/Diesel/CNG	$ 1,199	$ 2,000	$ 2,000
5313001	Food	$ 97	$ 200	$ 200
5314001	Books and Periodicals	$ 229	$ 500	$ 500
5316001	Small Tools and Equipment	$ 190	$ 500	$ 500
	TOTAL SUPPLIES	$ 2,067	$ 4,900	$ 5,200

FUND 100 - GENERAL FUND **DEPT - 1575 - ENGINEERING**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ 200	$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 200	$ 200
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost for GIS	$ 7,750	$ 7,750	$ -
5524001	Self-funded Insurance (Medical)	$ 6,294	$ 18,172	$ 42,816
5524002	Life and Disability	$ 954	$ 670	$ 850
5524003	Wellness Program	$ 165	$ 165	$ 220
5524004	OPEB	$ 750	$ 1,300	$ 2,600
	TOTAL INTERFUND/INTERDEP'T.	$ 15,913	$ 28,057	$ 46,486
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 323	$ 150	$ 150
	TOTAL OTHER COSTS	$ 323	$ 150	$ 150
	TOTAL EXPENDITURES	**$ 280,443**	**$ 320,043**	**$ 347,029**

FUND - 100 **DEPT - 2650 - MUNICIPAL COURT**

This department is headed by the Director of Finance. The department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering all cases, notifying people of their docket time, and collecting all fines and forfeitures.



STATEMENT OF SERVICE

The mission of the Municipal Court is to provide those that we serve with high quality customer service that is effective, efficient, and delivered in a professional environment, while accomplishing the duties incumbent on it by the City Charter and the laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. The Municipal Court is responsible for:

- Processing all citations handled through the Court.
- Providing assistance to the Judge, attorneys and defendants during each session of the Court.
- Providing assistance to the Solicitors, who are responsible for the prosecution of all misdemeanor, traffic, animal control, and local ordinance violation cases.
- Maintaining and preparing all of the Municipal dockets.
- Recording the disposition of each case.
- Receiving all court documents and defendant correspondence, as well as, collecting fines, balancing and closing of accounts.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Complete all state-mandate documentation and reporting to ensure compliance with all laws and regulations.	On-going	-
FY 2019		
1. Creation of all Municipal Court standard operating procedures in notebook form of SOP's.	Complete	-
2. Advertise Request for Qualifications for new Court Software.	Complete	-

OBJECTIVES FOR FISCAL YEAR 2019

1. Ensure that justice is administered in a fair and impartial manner.
2. Provide appropriate level of training for all court personnel.
3. Complete all state-mandated documentation and reporting to ensure compliance with all laws and regulations.
4. Judge, clerks, and staff to attend mandatory annual training.

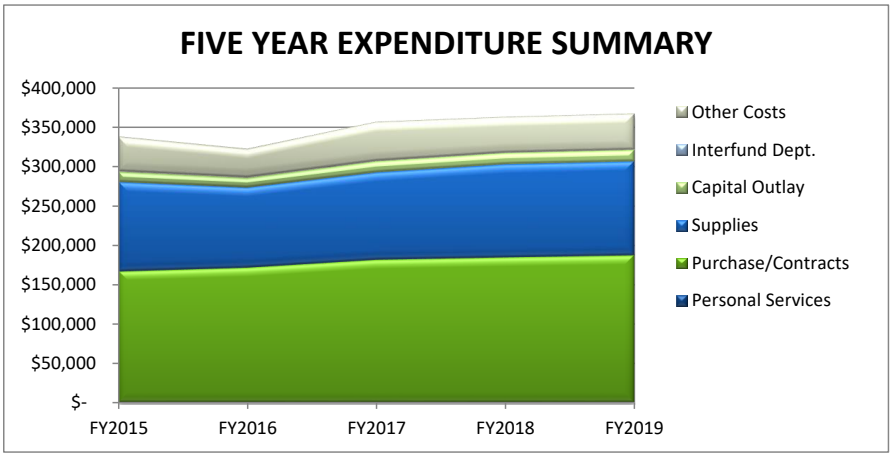
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Number of Cases processed	7,500	9,000	8,500	8,500	7,500
Number of Days Court is in Session	72	72	72	72	72
Number of FTE Employees	3	3	3	3	3
Number of Warrants issued	30	30	30	50	100
Amount of fine and fee payments collected	$ 1,067,646	$ 1,137,648	$ 958,195	$ 925,000	$ 925,000
Total of community service hours ordered & converted	15,200	15,500	15,500	15,500	15,500
Total Operating Expenses	$ 555,183	$ 579,371	$ 480,572	$ 553,612	$ 537,679
Operating Expenses as a Percentage of Fines and Forfeitures	52%	51%	50%	48%	0%
Operating Expenses per FTE employee	$ 185,061	$ 193,124	$ 160,191	$ 184,537	$ 190,000

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Percent of cases disposed (monthly)	70%	70%	70%	70%	70%
Percent of warrants issued (monthly)	1%	1%	4%	10%	10%
Length of court docket (hours)	18	18	18	18	18
Failure to appear	700	600	400	400	400
Percent of cases placed on probation	35%	35%	35%	40%	50%
Average Number of Cases per Court Day	150	125	110	110	110
Average Number of Cases Processed per Employee	3,500	3,000	2,600	2,600	2,600

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 167,338	$ 172,291	$ 182,029	$ 185,079	$ 187,680	1.41%
Purchase/Contract Services	$ 113,903	$ 101,836	$ 111,064	$ 118,420	$ 119,404	0.83%
Supplies	$ 13,193	$ 12,331	$ 14,275	$ 14,337	$ 14,687	2.44%
Capital Outlay (Minor)	$ 40	$ 4,977	$ 856	$ 2,000	$ 2,000	0.00%
Interfund Dept. Charges	$ 44,195	$ 36,682	$ 49,826	$ 45,676	$ 45,808	0.29%
Other Costs	$ 237,702	$ 194,915	$ 122,522	$ 188,100	$ 168,100	-10.63%
Total Expenditures	$ 576,371	$ 523,032	$ 480,572	$ 553,612	$ 537,679	-2.88%



FUND 100 - GENERAL FUND **DEPT - 2650 - MUNICIPAL COURT**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 162,137	$ 162,178	$ 164,462
5113001	Overtime	$ -	$ 300	$ 300
	Sub-total: Salaries and Wages	*$ 162,137*	*$ 162,478*	*$ 164,762*
5122001	Social Security (FICA) Contributions	$ 11,407	$ 12,430	$ 12,604
5124001	Retirement Contributions	$ 7,326	$ 9,749	$ 9,886
5127001	Workers Compensation	$ 1,159	$ 422	$ 428
	Sub-total: Employee Benefits	*$ 19,892*	*$ 22,601*	*$ 22,918*
	TOTAL PERSONAL SERVICES	$ 182,029	$ 185,079	$ 187,680
52	PURCHASE/CONTRACT SERVICES			
5212100	Interpreter	$ -	$ 500	$ 500
5212101	Public Defender Services	$ 23,500	$ 18,000	$ 18,000
	Sub-total: Prof. and Tech. Services	*$ 23,500*	*$ 18,500*	*$ 18,500*
5222004	Rep. and Maint. (Bldgs/Grounds)	$ 6,953	$ 1,000	$ 500
5222005	Rep. and Maint. (Office Equipment)	$ 538	$ 1,000	$ 1,000
5222102	Software Support	$ 1,875	$ -	$ -
5222103	Rep. and Maint. Computers	$ 7,804	$ 5,865	$ 9,913
	Sub-total: Property Services	*$ 17,170*	*$ 7,865*	*$ 11,413*
5231001	Insurance, Other than Benefits	$ 1,840	$ 1,965	$ 3,635
5232001	Telephone	$ 1,200	$ 5,200	$ 461
5232003	Cellular Phone	$ 427	$ 410	$ 645
5232006	Postage	$ 715	$ 750	$ 750
5235001	Travel	$ 137	$ 1,700	$ 1,700
5236001	Dues and Fees	$ 395	$ 230	$ 300
5237001	Education and Training	$ 1,280	$ 800	$ 1,000
5239003	Jail	$ 64,400	$ 81,000	$ 81,000
	Sub-total: Other Purchased Services	*$ 70,394*	*$ 92,055*	*$ 89,491*
	TOTAL PURCHASED SERVICES	$ 111,064	$ 118,420	$ 119,404
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,598	$ 2,200	$ 2,200
5311005	Uniforms	$ 599	$ 150	$ 500
5312300	Electricity	$ 9,711	$ 10,000	$ 10,000
5312800	Storm Water	$ 787	$ 787	$ 787
5314001	Books & Periodicals	$ -	$ 700	$ 700
5316001	Small Tools and Equipment	$ 1,580	$ 500	$ 500
	TOTAL SUPPLIES	$ 14,275	$ 14,337	$ 14,687
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 856	$ 2,000	$ 2,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 856	$ 2,000	$ 2,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 46,615	$ 42,816	$ 42,816
5524002	Life and Disability	$ 741	$ 690	$ 822
5524003	Wellness Program	$ 220	$ 220	$ 220
5524004	OPEB	$ 2,250	$ 1,950	$ 1,950
	TOTAL INTERFUND/INTERDEP'T.	$ 49,826	$ 45,676	$ 45,808

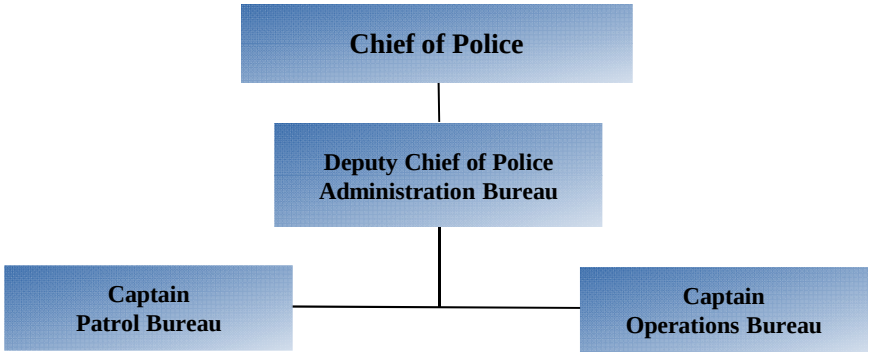
FUND 100 - GENERAL FUND **DEPT - 2650 - MUNICIPAL COURT**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
57	OTHER COSTS			
5720003	DA/Victim	$ 18,783	$ 27,000	$ 25,000
5720004	Peace Officer's A&B Fund	$ 22,354	$ 33,000	$ 30,000
5720005	Peace Officer's Pros. Train.	$ 34,208	$ 52,000	$ 45,000
5720006	Georgia Department of Treasury	$ 1,149	$ 3,000	$ 3,000
5720007	Georgia Crime Victim Emergency	$ 827	$ 2,000	$ 2,000
5720100	DHR Financial Services	$ 2,410	$ 6,000	$ 6,000
5720101	Indigent Fees	$ 38,580	$ 58,000	$ 50,000
5720102	Driver's Ed & Training Fund	$ 4,151	$ 7,000	$ 7,000
5734001	Miscellaneous Expenses	$ 60	$ 100	$ 100
57.0000	TOTAL OTHER COSTS	$ 122,522	$ 188,100	$ 168,100
	TOTAL EXPENDITURES AND OTHER	**$ 480,572**	**$ 553,612**	**$ 537,679**

FUND - 100 **DEPT - 3210 - 3215 - 3223 - POLICE DEPARTMENT**

The department head is the Chief of Police. Police headquarters is located at 25 West Grady Street and has a substation on Chandler Road. The police department is a full service law enforcement agency with an authorized strength of 74 sworn personnel and an additional 17 support staff (2 are part time) including dispatchers and administrative specialists. The police department responds to calls for service, investigates crimes, and enforces traffic laws. The police department has three distinct bureaus: Patrol, Administration, and Operations. The Department website is full of information, and citizens can access public police reports, file a non-emergency report, and research criminal activity through our Crime Map.

Police Department Overall Structure



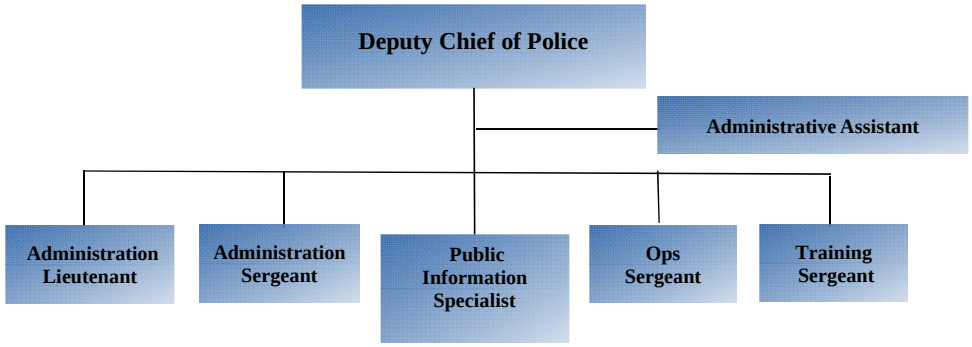
STATEMENT OF SERVICE

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration utilizing problem oriented policing. The department is structured with three Bureaus: Administration Bureau, Patrol Bureau, and Operations Bureau.

FUND - 100 **DEPT - 3210 POLICE ADMINISTRATION**

The Police Administration Bureau funds the Police Departments Administration Bureau as well as operational costs that are not tied to a specific Bureau.

Administration Bureau



STATEMENT OF SERVICE

The Administration Bureau includes the Office of the Chief of Police. The Deputy Chief of Police leads the staff assigned to the Administration Bureau, including the Administration Lieutenant, Administration Sergeant, Training Sergeant, Public Information Specialist, and the Office of Professional Standards. Additionally, the overall police department budget is coordinated through the Administration Bureau. The Lieutenant assigned to this Bureau coordinates the department's policies and efforts for State Certification along with other tasks such as permitting and special events planning. Recruiting and Internal Affairs are handled by the Professional Standards Sergeant, and the Training Sergeant coordinates and plans all department training. The Public Information Specialist coordinates all official messaging from the police department, and coordinates with all media inquiries. The position of Administration Sergeant was formerly the Departments Quartermaster, those duties have been reassigned to the Bureau Commanders and the position will be tasked with Criminal Intelligence gathering as well as Emergency Management liaison and planning duties.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2019		
1. Positively addess the imbalance between attrition rate and hiring.	On-going	On-going
2. Begin State Certification process.	Planning	On-going
3. Continue professional development of department employees.	On-going	On-going
4. Provide two regularly scheduled in-house training days each	Planning	Implemented
5. Provide a professional response to all citizen initated compliants on staff.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2019

1. Continue with an already on-going aggressive recruiting campaign coupled with marketing the salaries implemented in FY 2018.
2. Ensure departmental policies and procedures follow the standards set forth by the Georgia Law Enforcement Certification Program.
3. Enroll employees in the programs to that will achieve Ga POST Career Development certifications as well as the Professional Management Program and Command College.
4. Monthly in-house, inservice training is being scheduled which covers a host of topics and allows employees to attend.
5. Resolve and track all citizen complaints on staff, while providing training to all supervisors on the complaint process.

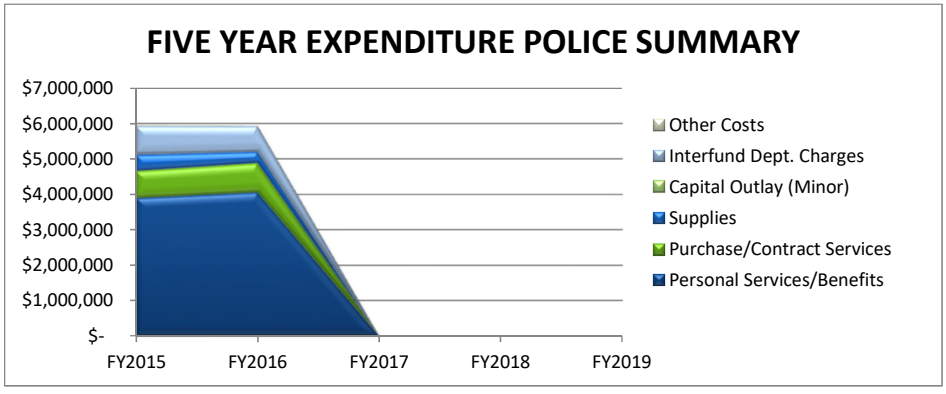
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Total Ga POST approved training hours	6437	8905	10418	10500	11000
Community events/programs	111	96	74	85	90
Recruiting events attended	7	7	10	12	12
Total officer applications received	-	186	401	150	75
Total officers hired	10	17	15	16	10

EXPENDITURES SUMMARY POLICE 3200

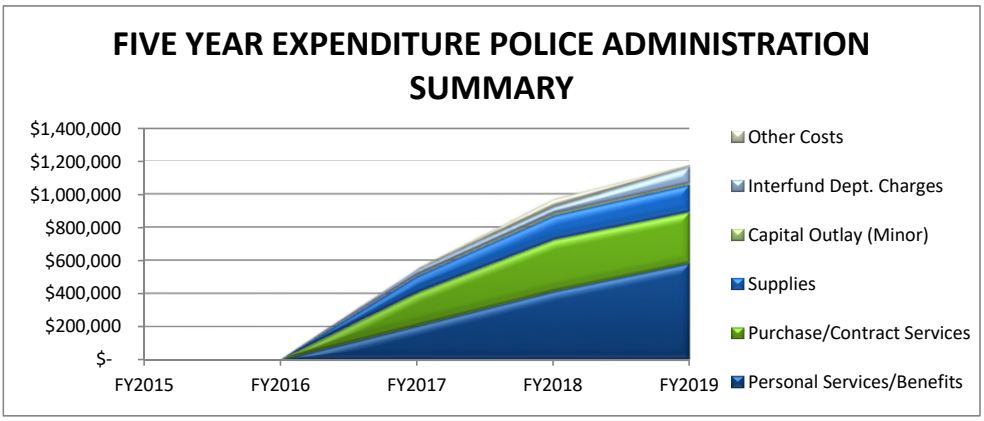
In FY 2017 the Police 3200 division was separated into individual police department Bureaus.

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Proposed FY2019	Percentage Increase
Personal Services/Benefits	$ 3,892,442	$ 4,054,272	$ -	$ -	$ -	moved
Purchase/Contract Services	$ 758,664	$ 822,466	$ -	$ -	$ -	moved
Supplies	$ 449,582	$ 317,322	$ -	$ -	$ -	moved
Capital Outlay (Minor)	$ 22,195	$ 3,690	$ -	$ -	$ -	moved
Interfund Dept. Charges	$ 800,125	$ 725,183	$ -	$ -	$ -	moved
Other Costs	$ 17,413	$ 7,742	$ -	$ -	$ -	moved
Total Expenditures	$ 5,940,421	$ 5,930,675	$ -	$ -	$ -	moved



EXPENDITURES SUMMARY POLICE ADMINISTRATION 3210

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Proposed FY2019	Percentage Increase
Personal Services/Benefits	$ -	$ -	$ 205,347	$ 412,678	$ 581,989	41.03%
Purchase/Contract Services	$ -	$ -	$ 197,177	$ 311,647	$ 308,035	-1.16%
Supplies	$ -	$ -	$ 102,351	$ 144,809	$ 165,101	14.01%
Capital Outlay (Minor)	$ -	$ -	$ 2,917	$ 10,000	$ 8,000	-20.00%
Interfund Dept. Charges	$ -	$ -	$ 33,568	$ 40,167	$ 98,113	144.26%
Other Costs	$ -	$ -	$ 4,064	$ 46,000	$ 11,000	-76.09%
				$ -	$ -	
Total Expenditures	$ -	$ -	$ 545,424	$ 965,301	$ 1,172,238	21.44%



FUND 100 - GENERAL FUND **DEPT - 3210 - POLICE ADMINISTRATION**

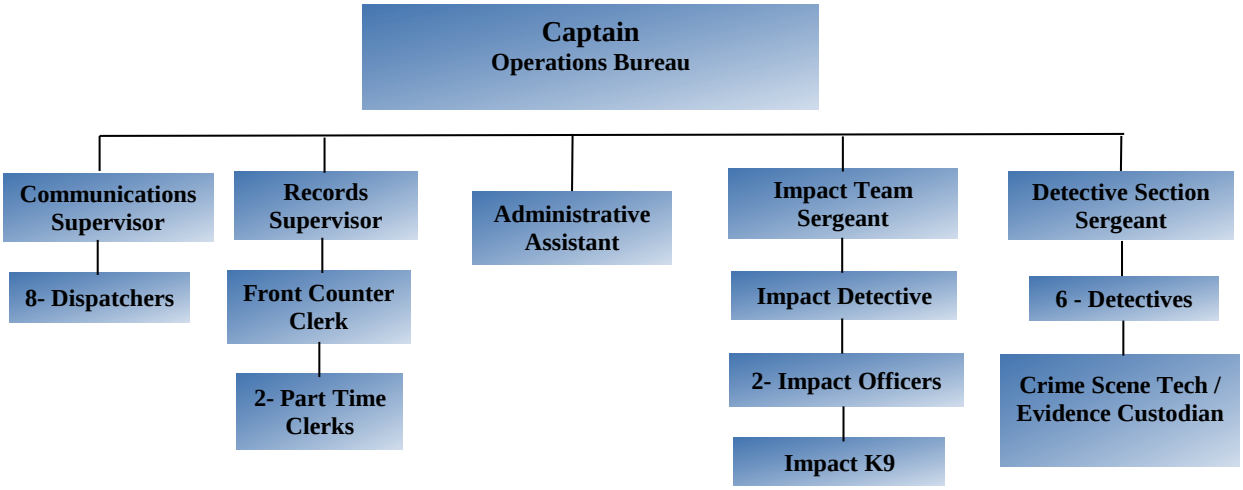
Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 167,746	$ 358,144	$ 486,041
5113001	Overtime	$ 5,891	$ 7,530	$ 6,000
5114001	Extra Duty Pay	$ -	$ -	$ 2,600
	Sub-total: Salaries and Wages	*$ 173,637*	*$ 365,674*	*$ 494,641*
5122001	Social Security (FICA) Contributions	$ 12,524	$ 20,981	$ 37,840
5124001	Retirement Contributions	$ 11,508	$ 16,471	$ 29,678
5127001	Workers Compensation	$ 7,601	$ 9,552	$ 17,030
5129001	Employment Physicals	$ 60	$ -	$ -
5129002	Employee Drug Screening Tests	$ 17	$ -	$ -
5129004	Polygraph Exams	$ -	$ -	$ 2,800
	Sub-total: Employee Benefits	*$ 31,710*	*$ 47,004*	*$ 87,348*
	TOTAL PERSONAL SERVICES	$ 205,347	$ 412,678	$ 581,989
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 40,272	$ 36,800	$ 47,795
5222002	Rep. and Maint. (Vehicles-Parts)	$ 6,477	$ 9,000	$ 15,000
5222003	Rep. and Maint. (Labor)	$ 7,871	$ 9,000	$ 11,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 32,806	$ 16,000	$ 29,000
5222005	Rep. and Maint. (Office Equipment)	$ 1,049	$ 6,500	$ 6,500
5222102	Software Support	$ -	$ -	$ 8,876
5222103	Rep. and Maint. Computers	$ 10,980	$ 13,375	$ 13,147
5223200	Rentals	$ -	$ 15,000	$ 38,000
	Sub-total: Property Services	*$ 99,455*	*$ 105,675*	*$ 169,318*
5231001	Insurance other than Benefit	$ 35,918	$ 169,069	$ 41,261
5232001	Telephone	$ 7,044	$ 10,030	$ 7,933
5232003	Cellular Phone	$ 5,047	$ 4,293	$ 4,093
5232006	Postage	$ 2,547	$ 3,300	$ 2,500
5233001	Advertising	$ 5,425	$ 4,000	$ 6,000
5234001	Printing and Binding	$ 1,377	$ 3,000	$ 3,000
5235001	Travel	$ 839	$ -	$ 30,000
5236001	Dues and Fees	$ 4,890	$ 7,280	$ 8,930
5236101	MDT Technology Fee	$ 1,821	$ -	$ -
5237001	Education and Training	$ 499	$ -	$ 35,000
5238501	Contract Labor/Services	$ 32,315	$ 5,000	$ -
	Sub-total: Other Purchased Services	*$ 97,722*	*$ 205,972*	*$ 138,717*
	TOTAL PURCHASED SERVICES	$ 197,177	$ 311,647	$ 308,035
53	SUPPLIES			
5311001	Office and General Supplies	$ 15,415	$ 25,000	$ 15,000
5311004	Janitorial Supplies	$ 634	$ 1,000	$ 500
5311005	Uniforms and Turnout Gear	$ 6,902	$ 11,000	$ 17,150
5311007	CID Supplies	$ 1,491	$ 1,500	$ 500
5311014	Ammunition & Taser Supply	$ -	$ -	$ 27,500
5312300	Electricity	$ 65,645	$ 70,900	$ 78,600
5312700	Gasoline/Diesel/CNG	$ 2,615	$ 4,900	$ 5,900
5312800	Storm Water	$ 1,209	$ 1,209	$ 1,401
5313001	Food	$ 3,728	$ 4,500	$ 5,500

FUND 100 - GENERAL FUND **DEPT - 3210 - POLICE ADMINISTRATION**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5314001	Books and Periodicals	$ 1,096	$ 3,000	$ 1,500
5316001	Small Tools and Equipment	$ 3,616	$ 21,800	$ 11,550
	TOTAL SUPPLIES	$ 102,351	$ 144,809	$ 165,101
54	CAPITAL OUTLAY (MINOR)			
5412008	Training Complex-LETC	$ -	$ -	$ 2,000
5423001	Furniture and Fixtures	$ 2,917	$ 7,000	$ 6,000
5424001	Computers	$ -	$ 3,000	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,917	$ 10,000	$ 8,000
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect cost - GIS	$ -	$ -	$ 11,231
5524001	Self-funded Insurance (Medical)	$ 32,430	$ 36,344	$ 79,782
5524002	Life and Disability	$ 918	$ 1,003	$ 2,330
5524003	Wellness Program	$ 220	$ 220	$ 220
5524004	OPEB	$ -	$ 2,600	$ 4,550
	TOTAL INTERFUND/INTERDEP'T.	$ 33,568	$ 40,167	$ 98,113
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 393	$ 37,000	$ 4,000
5734007	C.O.P	$ 3,671	$ 9,000	$ 7,000
	TOTAL OTHER COSTS	$ 4,064	$ 46,000	$ 11,000
	TOTAL EXPENDITURES	**$ 545,424**	**$ 965,301**	**$ 1,172,238**

FUND - 100 **DEPT - 3215- POLICE DEPT OPERATIONS**

The Police Department Operations Bureau funds the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. This Bureau was formerly comprised of the Investigations Bureau and parts of the Support Services Bureau.



STATEMENT OF SERVICE

The Operations Bureau is comprised of the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. The Detective Section is responsible for in-depth investigation of crimes in order to build successful cases for prosecution. The Impact Team has one sergeant, one detective, one K9 officer and two advanced patrol officers that are assigned to conduct proactive criminal investigations and address quality of life issues throughout the community. The Evidence Custodian/Crime Scene Technician is a detective responsible for the management of the evidence room and processing of major crime scenes. The Communications Section is responsible for receiving and dispatching calls for service, as well as keeping track of officer locations and activities throughout their shift. The Records clerk and front counter clerks are responsible for records retention, records processing and records requests as well as front counter reception.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2019		
1. Decrease the number of violent crimes through proactive patrol techniques, investigation and effective prosecution.	On-going	On-going
2. Implement IMPACT Team to assist with proactive policing activities and community policing activities.	On-going	Implemented
3. Addition of Dispatch position to assist with staffing needs.	On-going	Seeking Approval
4. Establishment of Chander Road Substation to provide services in the area and deture crime.	On-going	Implemented
5 Fulfill all open records and discovery requests.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2019

1. Utilize Impact Team to assist in the reduction of violent crime and positive community contact.
2. Provide additional training and support to Dispatch Personnel.
3. Integrate additional dispatcher to assist with staffing and training.
4. Provide additional resources to the community through the Chandler Road Substation.
5. Fullfill 100% of the open records and discovery requests in the time frame allowed in Georgia Statutes.

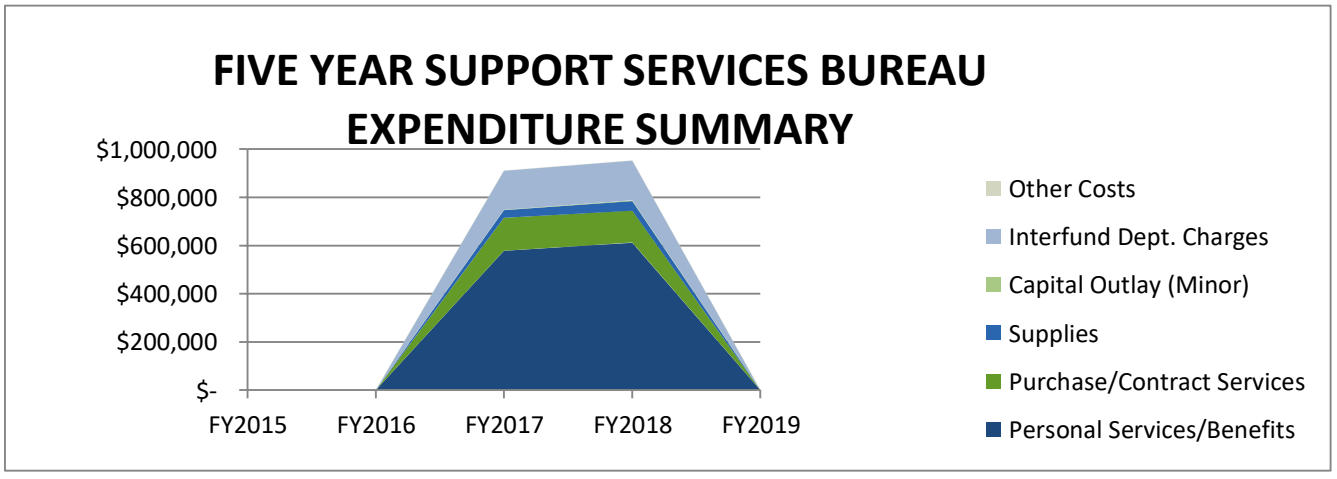
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Cases assigned to detective section	980	1,083	947	1,033	987
Cases cleared	580	550	482	493	497
UCR Part 1 Violent Crimes	67	99	125	147	132
UCR Part 1 Property Crimes	1,046	1,185	962	996	936

EXPENDITURES SUMMARY POLICE SUPPORT SERVICES BUREAU 3215

FY 2019 SUPPORT SERVICES BUREAU MERGED INTO OPERATIONS BUREAUS

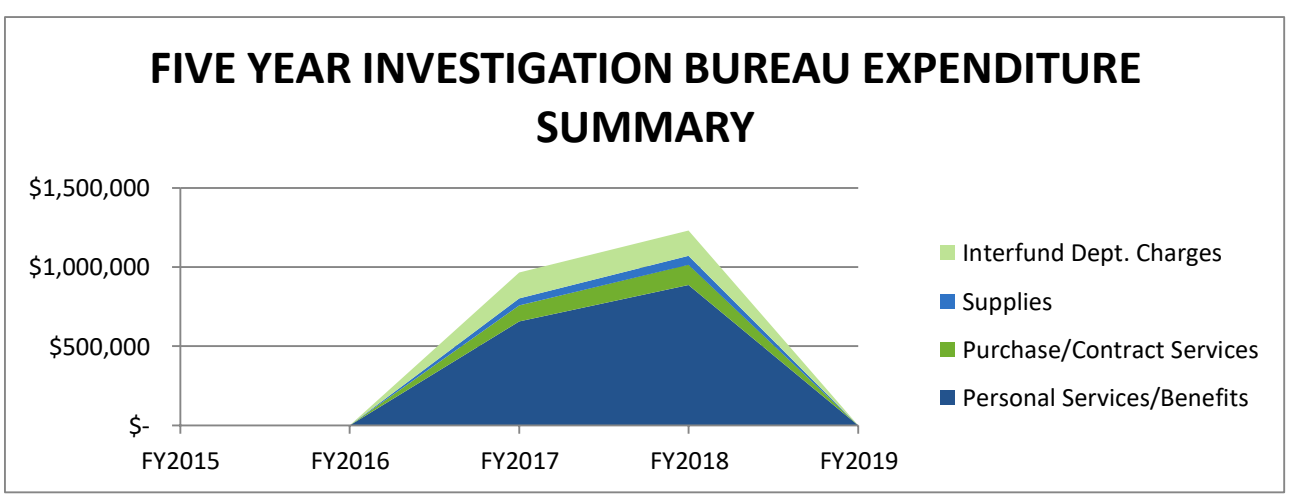
	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ -	$ -	$ 577,509	$ 610,778	$ -	-100.00%
Purchase/Contract Services	$ -	$ -	$ 138,382	$ 133,906	$ -	-100.00%
Supplies	$ -	$ -	$ 29,455	$ 39,600	$ -	-100.00%
Capital Outlay (Minor)	$ -	$ -	$ 2,544	$ 2,500	$ -	-100.00%
Interfund Dept. Charges	$ -	$ -	$ 161,329	$ 165,586	$ -	-100.00%
Other Costs	$ -	$ -	$ 62	$ -	$ -	0.00%
Total Expenditures	$ -	$ -	$ 909,281	$ 952,370	$ -	-100.00%



EXPENDITURES SUMMARY POLICE INVESTIGATION BUREAU 3221

FY 2019 Moved to Operations Bureau

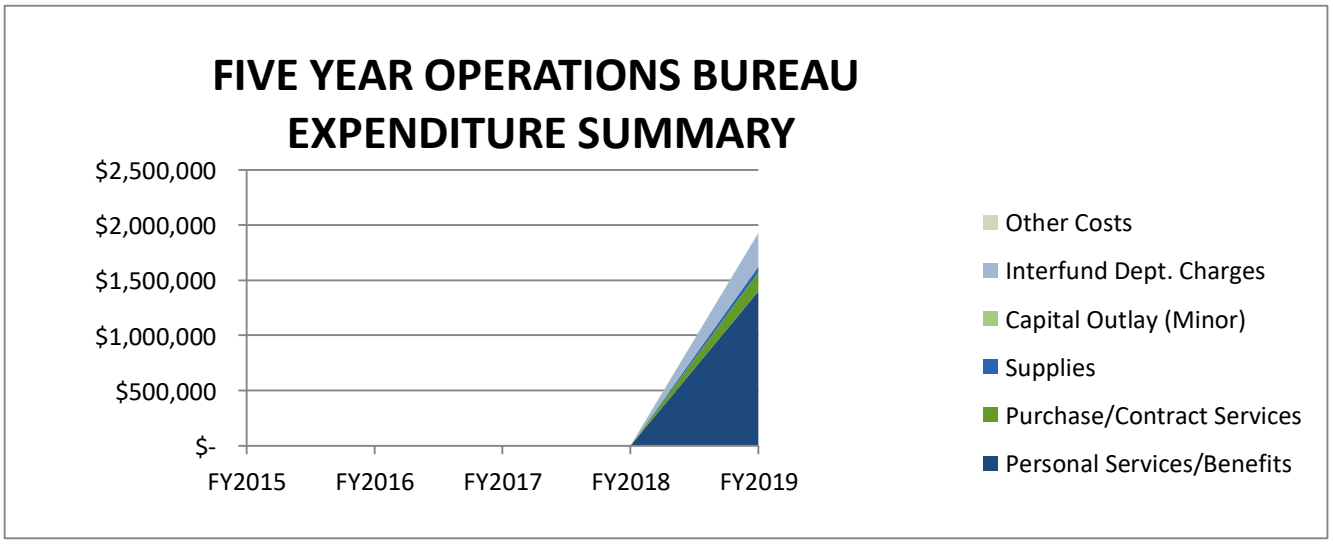
	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ -	$ -	$ 654,827	$ 885,878	$ -	moved
Purchase/Contract Services	$ -	$ -	$ 102,409	$ 129,708	$ -	moved
Supplies	$ -	$ -	$ 44,952	$ 54,830	$ -	moved
Interfund Dept. Charges	$ -	$ -	$ 163,052	$ 159,905	$ -	moved
Other Costs	$ -	$ -	$ 59	$ -	$ -	moved
Total Expenditures	$ -	$ -	$ 965,299	$ 1,230,321	$ -	moved



EXPENDITURES SUMMARY POLICE OPERATIONS BUREAU 3215

FY 2019 SUPPORT AND INVESTIGATIONS MERGED INTO OPERATIONS BUREAU

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ -	$ -	$ -	$ -	$ 1,401,059	New
Purchase/Contract Services	$ -	$ -	$ -	$ -	$ 170,260	New
Supplies	$ -	$ -	$ -	$ -	$ 51,080	New
Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ 1,000	New
Interfund Dept. Charges	$ -	$ -	$ -	$ -	$ 304,796	New
Other Costs	$ -	$ -	$ -	$ -	$ 1,000	New
Total Expenditures	$ -	$ -	$ -	$ -	$ 1,929,195	New



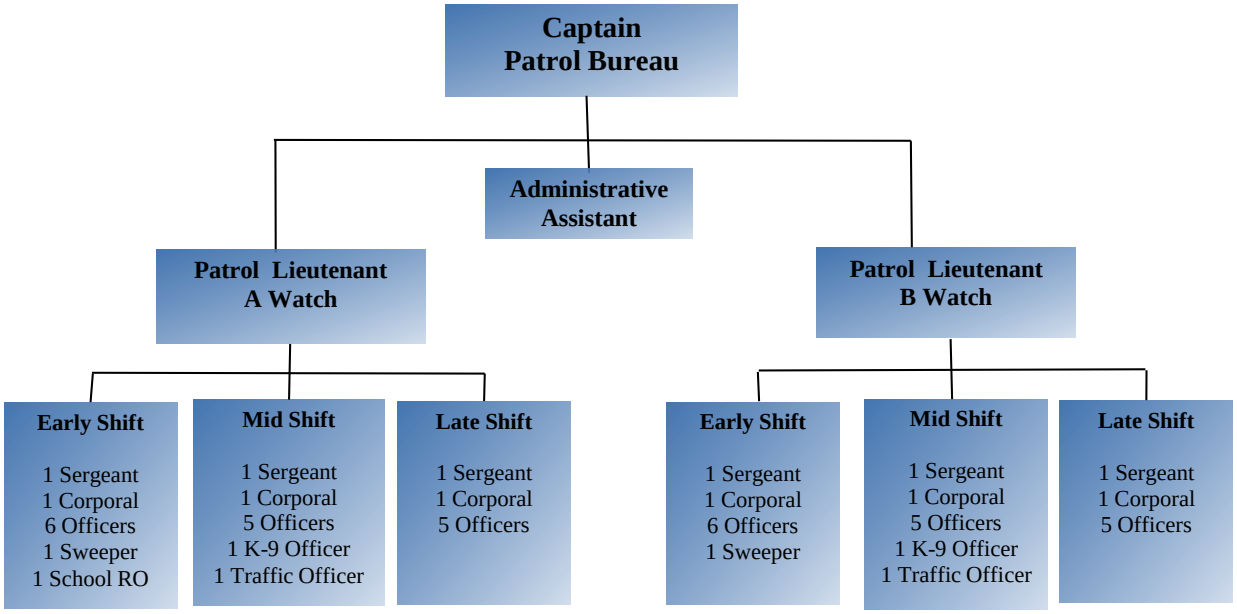
FUND 100 - GENERAL FUND **DEPT - 3215 - POLICE OPERATIONS BUREAU**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 478,682	$ 501,965	$ 1,181,154
5113001	Overtime	$ 29,286	$ 16,765	$ 22,000
5114001	Extra Duty Pay	$ -	$ -	$ 2,000
	Sub-total: Salaries and Wages	*$ 507,968*	*$ 518,730*	*$ 1,205,154*
5122001	Social Security (FICA) Contributions	$ 34,482	$ 47,386	$ 92,194
5124001	Retirement Contributions	$ 27,817	$ 34,646	$ 72,309
5127001	Workers Compensation	$ 7,203	$ 10,016	$ 31,402
5129001	Employment Physicals	$ 17	$ -	$ -
5129002	Employee Drug Screening Tests	$ 23	$ -	$ -
	Sub-total: Employee Benefits	*$ 69,542*	*$ 92,048*	*$ 195,905*
	TOTAL PERSONAL SERVICES	$ 577,510	$ 610,778	$ 1,401,059
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 613	$ 1,500	$ -
5222002	Rep. and Maint. (Vehicles-Parts)	$ 7,829	$ 11,000	$ 15,000
5222003	Rep. and Maint. (Labor)	$ 7,319	$ 13,000	$ 15,400
5222004	Rep. and Maint. (Buildings/Grounds)	$ -	$ 780	$ -
5222005	Rep. and Maint. (Office Equipment)	$ 833	$ 5,200	$ 12,660
5222102	Software Support	$ -	$ -	$ 9,200
5222103	Rep. and Maint. Computers	$ 29,625	$ 30,750	$ 69,062
	Sub-total: Property Services	*$ 46,219*	*$ 62,230*	*$ 121,322*
5231001	Insurance other than Benefit	$ 35,918	$ -	$ 24,947
5232001	Telephone	$ 11,075	$ 4,600	$ 3,284
5232003	Cellular Phone	$ 1,837	$ 5,576	$ 20,257
5235001	Travel	$ 19,031	$ 25,000	$ -
5236001	Dues and Fees	$ 2,241	$ 1,500	$ 450
5237001	Education and Training	$ 23,061	$ 35,000	$ -
	Sub-total: Other Purchased Services	*$ 93,163*	*$ 71,676*	*$ 48,938*
	TOTAL PURCHASED SERVICES	$ 139,382	$ 133,906	$ 170,260
53	SUPPLIES			
5311001	Office and General Supplies	$ 584	$ 1,200	$ 1,400
5311002	Parts and Materials (K-9)	$ -	$ -	$ 400
5311003	Chemicals (K-9 Medical)	$ -	$ -	$ 1,800
5311005	Uniforms and Turnout Gear	$ 2,111	$ 9,450	$ 13,480
5311007	CID Supplies	$ -	$ -	$ 14,500
5311014	Ammunition and Taser Supplies	$ 19,901	$ 20,000	$ -
5312300	Electricity	$ 171	$ 700	$ -
5312700	Gasoline/Diesel/CNG	$ 6,688	$ 8,250	$ 18,000
5316001	Small Tools and Equipment	$ -	$ -	$ 1,500
	TOTAL SUPPLIES	$ 29,455	$ 39,600	$ 51,080
54	CAPITAL OUTLAY (MINOR)			
5412008	Training Complex	$ 2,544	$ 2,500	$ -
5423001	Furniture and Fixtures	$ -	$ -	$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,544	$ 2,500	$ 1,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 158,731	$ 151,848	$ 281,540
5524002	Life and Disability	$ 1,718	$ 2,458	$ 5,476

FUND 100 - GENERAL FUND **DEPT - 3215 - POLICE OPERATIONS BUREAU**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5524003	Wellness Program	$ 880	$ 880	$ 880
5524004	OPEB	$ -	$ 10,400	$ 16,900
	TOTAL INTERFUND/INTERDEP'T.	$ 161,329	$ 165,586	$ 304,796
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 62	$ -	$ 1,000
	TOTAL OTHER COSTS	$ 62	$ -	$ 1,000
	TOTAL EXPENDITURES	**$ 910,282**	**$ 952,370**	**$ 1,929,195**

FUND - 100 **DEPT - 3223 - POLICE DEPARTMENT PATROL**



STATEMENT OF SERVICE

The Patrol Bureau is the largest and most visible bureau in the police department. The uniformed officers of the patrol bureau are the primary responders to emergency incidents, handle the vast majority of the calls for service, as well as providing preventive patrols and traffic enforcement. This bureau is commanded by a Captain, who is assisted by two lieutenants. The lieutenants each supervise a "watch" which consists of three patrol shifts, each led by a sergeant. Officers work four ten hour shifts each week, and between the six patrol teams, they provide 24 hour a day, seven days a week coverage. The Bureau also has a School Resource Officer at Statesboro High School as well as two officer "Sweepers" who supplement the patrol shifts by covering details such as court bailiff, out of town prisoner transports, first appearance hearings and other functions.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Implement / continue problem oriented policing concept at the shift level to have a positive impact on quality of life/crime issues.	On-going	On-going
2. Implement two traffic officers to enforce traffic laws and reduce severity and frequency of traffic crashes at targeted locations.	Planning	On-going
3. Implement two new patrol K9 positions to aide in narcotic detection and tracking operations.	Planning	Seeking Approval
4. Decrease patrol attrition through positive leadership.	Planning	On-going
5. Increase overall traffic enforcement efforts including DUI	Planning	On-going

OBJECTIVES FOR FISCAL YEAR 2019

1. Have individual shift sergeants identify crime and quality of life issues and utilize the SARA model to address them.
2. Identify traffic crash locations through statistical analysis and utilize traffic officers to reduce the severity and frequency of crashes at these locations.
3. Identify officers and purchase new K9's to detect illegal drugs and locate people.
4. Stress effective leadership qualities throughout the bureau to have a positive impact on attrition.
5. Emphasize the importance of traffic / DUI enforcement to each officer in the bureau.

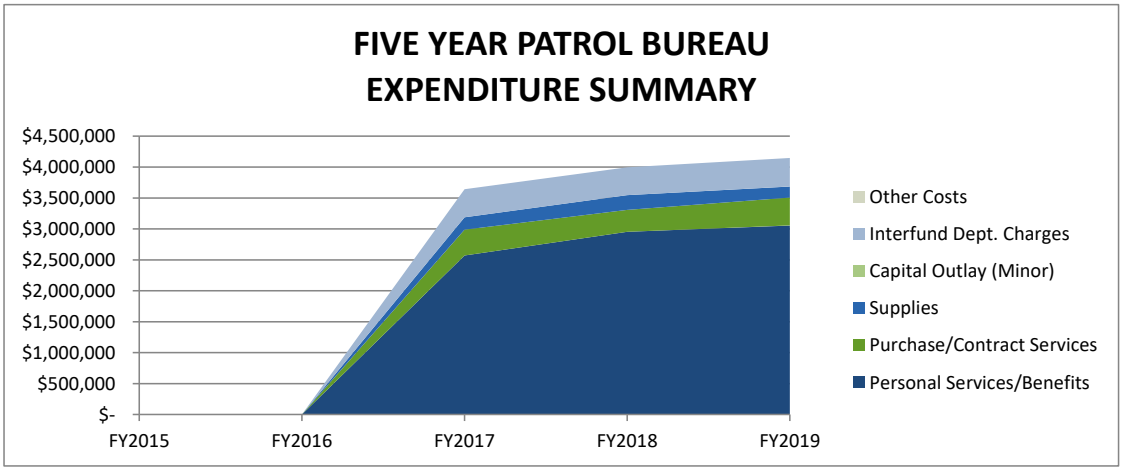
PERFORMANCE MEASURES

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Calls for service	64,798	54,595	51,632	54,213	54,213
Traffic Crashes (Does not include worked by GSP)	1,488	1,123	1,421	1,349	1,349
Traffic Crashes with injuries	239	^323	^269	^242	^242
Traffic Crash Fatalities	1	^0	^0	1	1
Traffic Citations Issued	8,088	7,506	5,473	6,020	6,020
Warnings issued	6,212	5,912	3,984	4,382	4,382
DUIs	214	236	162	178	178
Incident reports taken	5,766	7,947	6,976	7,324	7,324
Arrests	2,338	2,386	1,829	2,011	2,011
Field Interviews	5,030	*3347	1,030	1,133	1,133
Gallons of gasoline used	73,901	75,376	73,838	77,529	77,529
Funeral escorts	165	178	180	180	180
Alarm calls	1,952	1,984	1,973	1,950	1,950

* MDS / Sungard reporting difference ^ Does not include accidents with injuries worked by GSP

EXPENDITURES SUMMARY POLICE PATROL BUREAU 3223

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ -	$ -	$ 2,569,579	$ 2,952,522	$ 3,054,943	3.47%
Purchase/Contract Services	$ -	$ -	$ 420,793	$ 354,832	$ 451,800	27.33%
Supplies	$ -	$ -	$ 197,134	$ 241,100	$ 178,808	-25.84%
Capital Outlay (Minor)	$ -	$ -	$ 750	$ -	$ 1,000	100.00%
Interfund Dept. Charges	$ -	$ -	$ 452,538	$ 450,068	$ 461,605	2.56%
Other Costs	$ -	$ -	$ 219	$ -	$ 1,000	100.00%
Total Expenditures	$ -	$ -	$ 3,641,013	$ 3,998,522	$ 4,149,156	3.77%



FUND 100 - GENERAL FUND **DEPT - 3223 - PATROL BUREAU**

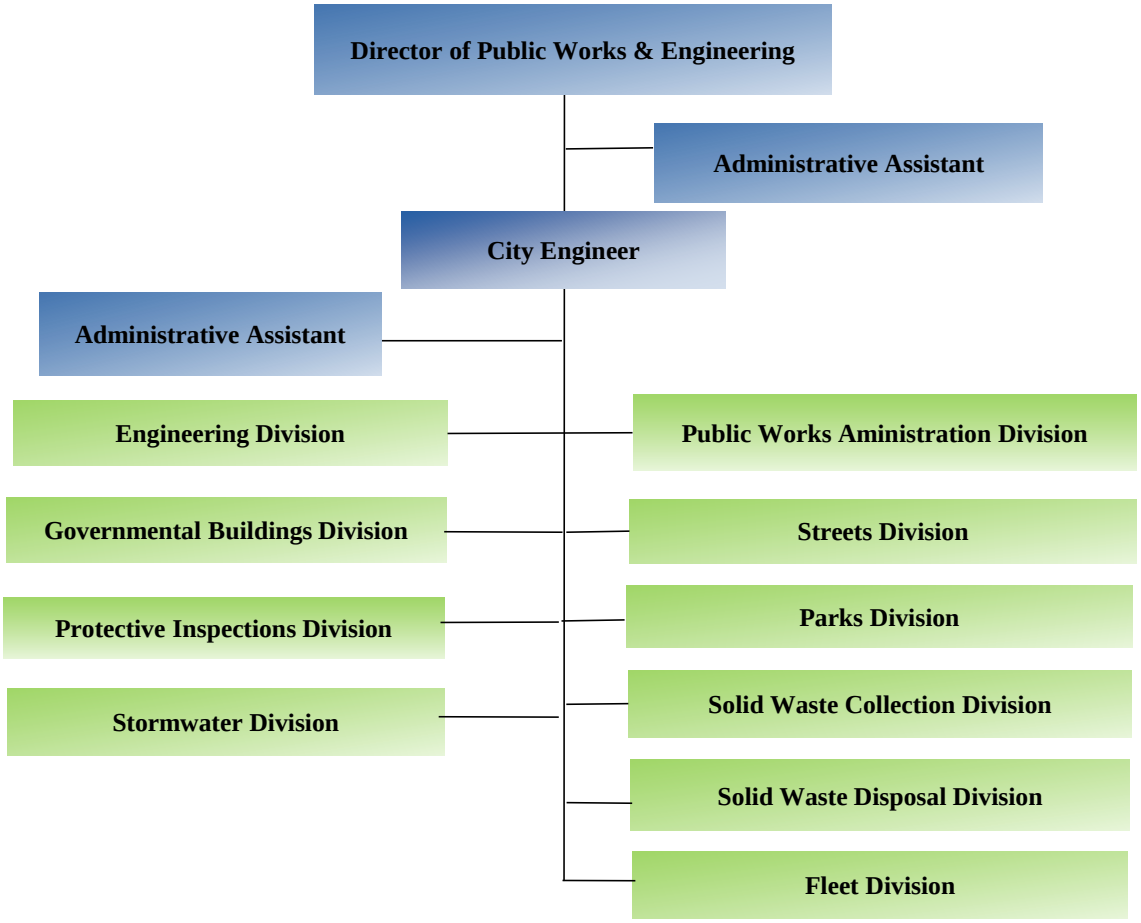
Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 2,050,717	$ 2,286,565	$ 2,430,803
5113001	Overtime	$ 160,943	$ 233,459	$ 154,000
5114001	Extra Duty Pay	$ -	$ -	$ 15,000
	Sub-total: Salaries and Wages	*$ 2,211,660*	*$ 2,520,024*	*$ 2,599,803*
5122001	Social Security (FICA) Contributions	$ 157,880	$ 186,720	$ 198,885
5124001	Retirement Contributions	$ 110,291	$ 146,594	$ 155,988
5127001	Workers Compensation	$ 82,069	$ 94,184	$ 100,267
5129001	Employment Physicals	$ 3,279	$ 2,500	$ -
5129002	Employee Drug Screening Tests	$ 2,375	$ 2,500	$ -
5129004	Polygraph Exam	$ 2,025	$ -	$ -
	Sub-total: Employee Benefits	*$ 357,919*	*$ 432,498*	*$ 455,140*
	TOTAL PERSONAL SERVICES	$ 2,569,579	$ 2,952,522	$ 3,054,943
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 4,239	$ -	$ 9,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 90,665	$ 80,000	$ 80,000
5222003	Rep. and Maint. (Labor)	$ 97,530	$ 74,000	$ 81,472
5222005	Rep. and Maint. (Office Equipment)	$ 224	$ 6,800	$ 4,300
5222006	Rep. and Maint. (Other Equipment)	$ 1,740	$ -	$ -
5222102	Software Support	$ 5,865	$ -	$ 9,350
5222103	Rep. and Maint. Computers	$ 137,630	$ 142,580	$ 137,599
5223200	Rentals	$ 3,840	$ 4,000	$ 4,000
	Sub-total: Property Services	*$ 341,733*	*$ 307,380*	*$ 325,721*
5231001	Insurance other than Benefit	$ 42,573	$ -	$ 62,040
5232001	Telephone	$ 997	$ 8,200	$ 2,094
5232003	Cellular Phone	$ 26,143	$ 39,002	$ 61,695
5233001	Advertising	$ 122	$ -	$ -
5236001	Dues and Fees	$ 28	$ 250	$ 250
5237001	Education and Training	$ 1,632	$ -	$ -
5238001	Licenses	$ 7,565	$ -	$ -
	Sub-total: Other Purchased Services	*$ 79,060*	*$ 47,452*	*$ 126,079*
	TOTAL PURCHASED SERVICES	$ 420,793	$ 354,832	$ 451,800
53	SUPPLIES			
5311001	Office and General Supplies	$ 12,716	$ 15,000	$ 9,600
5311002	Parts and Materials (K-9)	$ 180	$ 400	$ 800
5311003	Chemicals (K-9 Medical)	$ 2,031	$ 1,700	$ 3,408
5311005	Uniforms and Turnout Gear	$ 52,922	$ 65,000	$ 50,000
5311107	Software Applications	$ 2,065	$ -	$ -
5312700	Gasoline/Diesel/CNG	$ 127,220	$ 155,000	$ 110,000
5316001	Small Tools and Equipment	$ -	$ 4,000	$ 4,000
5316006	Cellular Phone Equipment	$ -	$ -	$ 1,000
	TOTAL SUPPLIES	$ 197,134	$ 241,100	$ 178,808
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ -	$ 1,000
5424001	Computers	$ 750	$ -	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 750	$ -	$ 1,000

FUND 100 - GENERAL FUND **DEPT - 3223 - PATROL BUREAU**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 440,446	$ 406,256	$ 418,889
5524002	Life and Disability	$ 9,012	$ 12,132	$ 10,711
5524003	Wellness Program	$ 3,080	$ 3,080	$ 3,080
5524004	OPEB	$ -	$ 28,600	$ 28,925
	TOTAL INTERFUND/INTERDEP'T.	$ 452,538	$ 450,068	$ 461,605
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 219	$ -	$ 1,000
	TOTAL OTHER COSTS	$ 219	$ -	$ 1,000
	TOTAL EXPENDITURES	**$ 3,641,013**	**$ 3,998,522**	**$ 4,149,156**

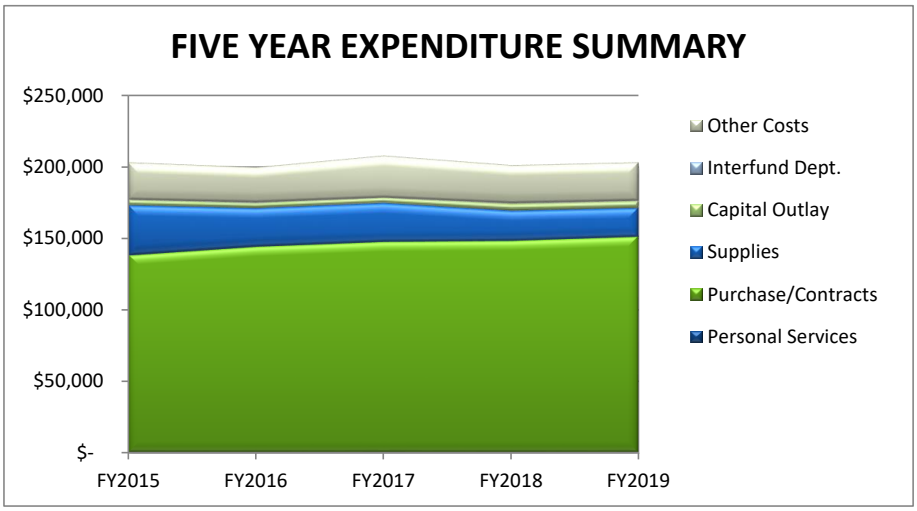
FUND - 100 **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

The Public Works Administration division includes the Director of the Department of Public Works & Engineering and the Administrative Assistant to the Public Works divisions. The Department is made up of the following divisions: Public Works Administration Division, Engineering Division, Stormwater Division, Protective Inspections Division, Government Buildings Division, Parks Division, Streets Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division. The Public Works Administration Division, Engineering Division, Protective Inspections Division, Government Buildings Division, Parks Division, and Streets Division are primarily funded through the City's General fund. The Stormwater Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division operate as Enterprise Funds. Capital projects and equipment purchased by the Department are funded by the Capital Improvements Program Fund, Enterprise Funds, and SPLOST Funds.



EXPENDITURES SUMMARY

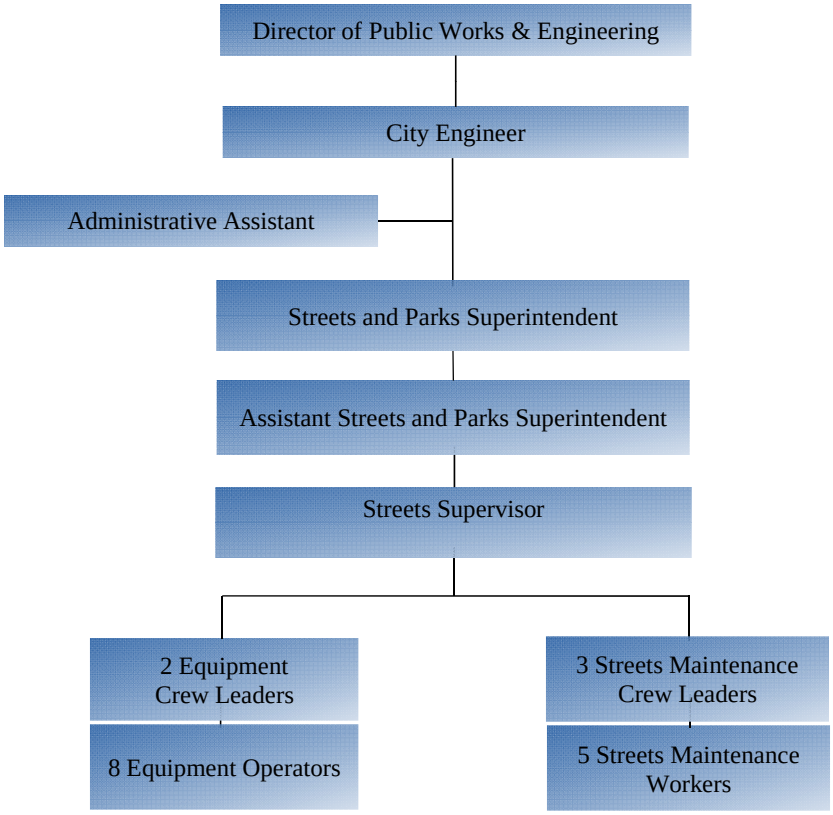
	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 138,171	$ 144,130	$ 147,517	$ 148,381	$ 151,198	1.90%
Purchase/Contract Services	$ 35,181	$ 27,305	$ 27,414	$ 21,312	$ 20,412	-4.22%
Supplies	$ 3,481	$ 3,325	$ 3,317	$ 4,550	$ 4,500	-1.10%
Interfund Dept. Charges	$ 25,877	$ 24,656	$ 29,213	$ 26,520	$ 26,687	0.63%
Other Costs	$ 158	$ 281	$ 264	$ 1,650	$ 150	-90.91%
Total Expenditures	$ 202,868	$ 199,697	$ 207,725	$ 202,413	$ 202,947	0.26%



FUND 100 - GENERAL FUND **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 125,344	$ 125,339	$ 128,456
5113001	Overtime	$ 500	$ 500	$ 500
	Sub-total: Salaries and Wages	*$ 125,844*	*$ 125,839*	*$ 128,956*
5122001	Social Security (FICA) Contributions	$ 8,960	$ 9,333	$ 9,333
5124001	Retirement Contributions	$ 6,150	$ 7,320	$ 7,320
5127001	Workers Compensation	$ 6,563	$ 5,889	$ 5,589
	Sub-total: Employee Benefits	*$ 21,673*	*$ 22,542*	*$ 22,242*
	TOTAL PERSONAL SERVICES	$ 147,517	$ 148,381	$ 151,198
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 11,305	$ 7,200	$ 7,200
5222002	Rep. and Maint. (Vehicles-Parts)	$ 1,156	$ 300	$ 300
5222003	Rep. and Maint. (Labor)	$ 115	$ 250	$ 250
5222004	Rep. and Maint. (Buildings/Grounds)	$ 992	$ 500	$ 500
5222005	Rep. and Maint. (Office Equipment)	$ 1,382	$ 500	$ 1,500
5222103	Rep. and Maint. Computers	$ 5,077	$ 3,910	$ 3,491
5223200	Rentals	$ -	$ 250	$ -
	Sub-total: Property Services	*$ 20,027*	*$ 12,910*	*$ 13,241*
5231001	Insurance, Other than Benefits	$ 1,317	$ 1,504	$ 1,800
5232001	Telephone	$ 2,346	$ 2,348	$ 753
5232003	Cellular Phones	$ 745	$ 700	$ 918
5233001	Advertising	$ 564	$ 100	$ -
5235001	Travel	$ 537	$ 1,250	$ 1,500
5236001	Dues and Fees	$ 719	$ 600	$ 700
5237001	Education and Training	$ 1,159	$ 1,900	$ 1,500
	Sub-total: Other Purchased Services	*$ 7,387*	*$ 8,402*	*$ 7,171*
	TOTAL PURCHASED SERVICES	$ 27,414	$ 21,312	$ 20,412
53	SUPPLIES			
5311001	Office and General Supplies	$ 505	$ 800	$ 700
5311004	Janitorial Supplies	$ 29	$ 100	$ 50
5311005	Uniforms	$ 11	$ 400	$ 500
5312700	Gasoline/Diesel/CNG	$ 1,245	$ 1,500	$ 1,500
5313001	Food	$ 1,358	$ 1,300	$ 1,300
5314001	Books and Periodicals	$ 113	$ 200	$ 200
5316001	Small Tools and Equipment	$ 56	$ 250	$ 250
	TOTAL SUPPLIES	$ 3,317	$ 4,550	$ 4,500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 26,881	$ 24,644	$ 24,644
5524002	Life and Disability	$ 722	$ 466	$ 633
5524003	Wellness Program	$ 110	$ 110	$ 110
5524004	OPEB	$ 1,500	$ 1,300	$ 1,300
	TOTAL INTERFUND/INTERDEP'T.	$ 29,213	$ 26,520	$ 26,687
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 264	$ 1,650	$ 150
	TOTAL OTHER COSTS	$ 264	$ 1,650	$ 150
	TOTAL EXPENDITURES	**$ 207,725**	**$ 202,413**	**$ 202,947**

FUND - 100 **DEPT - 4200 - STREETS**



STATEMENT OF SERVICE

The Street Division is responsible for the maintenance of city streets, rights of ways, and easements. The Division performs pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signal maintenance, street sign maintenance, right of way tree maintenance, sidewalk repair, right of way mowing and other related work. Large projects are typically contracted out, as the division is primarily staffed for minor maintenance only. The Division is also tasked with operating the City's mosquito abatement program. The division's operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Funds.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2019		
1. Maintain the public rights of ways and drainage systems for compliance with standards and proper function.	On-going	On-going
2. Improve communication with public to improve service delivery and response time.	On-going	On-going
3. Update city tree inventory database to identify and mitigate hazardous trees in city rights of ways.	On-going	On-going
4. Update city sign inventory database to identify and mitigate substandard and nonretroreflective signs in city rights of ways.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2019

1.Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.
2.Improve the quality of work to ensure repairs are completed promptly and efficiently.
3.Improve Public Works webpages and explore additional forms of communication to provide public with a resource to report street and drainage deficiencies and track complaints received.
4.Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.
5.Assist the City Engineer in identifying streets needing resurfacing, restriping or major improvement.
6.Assist the needs of other city departments as requested to maintain fiscal responsibility for the City.

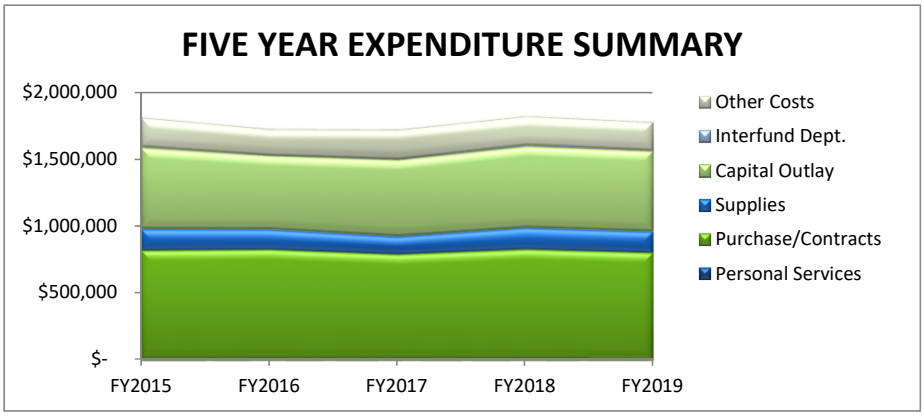
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Potholes repaired	615	544	480	430	550
Utility cuts repaired	68	81	80	72	80
Street signs repaired (City R/W)	790	830	800	912	800
Street signs repaired (State R/W)	59	49	75	60	75
Traffic signals repaired (City R/W)	41	46	75	60	70
Traffic signals repaired (State R/W)	58	59	50	40	50
Hazardous tree removed	24	30	36	12	20
Trees on right of way pruned	125	128	120	116	130

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Special events traffic control	22	20	20	20	20
Emergency call-ins	33	47	30	43	40

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Proposed FY2019	Percentage Increase
Personal Services/Benefits	$ 819,973	$ 826,811	$ 790,698	$ 827,637	$ 802,725	-3.01%
Purchase/Contract Services	$ 158,426	$ 147,622	$ 132,009	$ 160,445	$ 154,996	-3.40%
Supplies	$ 608,292	$ 551,332	$ 572,515	$ 608,350	$ 602,600	-0.95%
Capital Outlay (Minor)	$ 4,833	$ 994	$ 1,370	$ 6,000	$ 2,500	-58.33%
Interfund Dept. Charges	$ 219,462	$ 197,597	$ 223,058	$ 218,180	$ 212,266	-2.71%
Other Costs	$ 25,697	$ 14,289	$ 1,121	$ 10,500	$ 2,500	-76.19%
Total Expenditures	$ 1,836,683	$ 1,738,645	$ 1,720,771	$ 1,831,112	$ 1,777,587	-2.92%



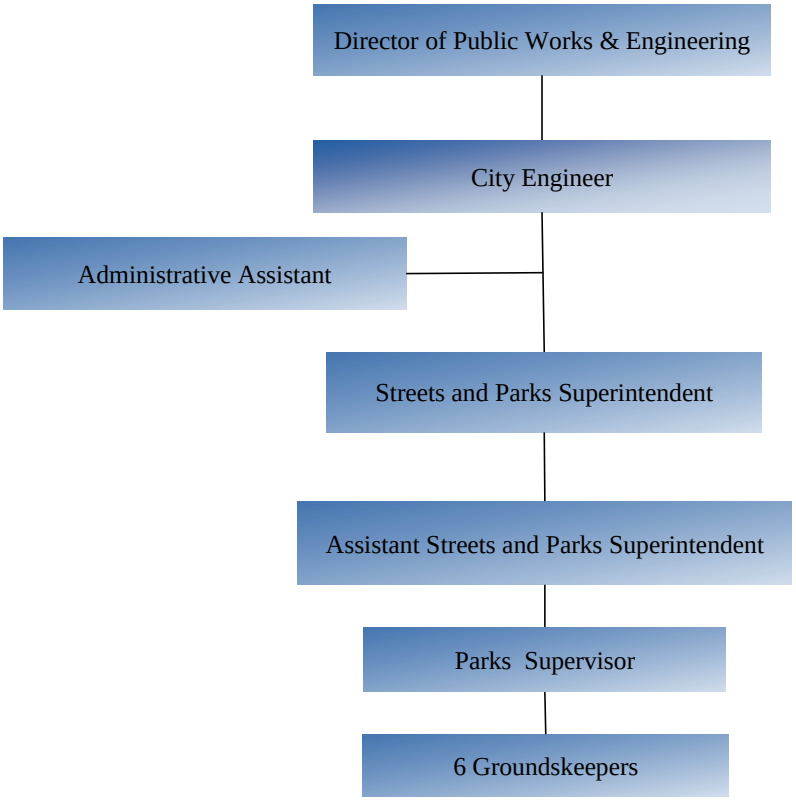
FUND 100 - GENERAL FUND **DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 613,232	$ 661,414	$ 640,782
5113001	Overtime	$ 45,715	$ 24,000	$ 24,000
	Sub-total: Salaries and Wages	*$ 658,947*	*$ 685,414*	*$ 664,782*
5122001	Social Security (FICA) Contributions	$ 44,958	$ 52,434	$ 50,856
5124001	Retirement Contributions	$ 33,834	$ 41,125	$ 39,887
5127001	Workers Compensation	$ 52,554	$ 48,664	$ 47,200
5129001	Employment Physicals	$ 94	$ -	$ -
5129002	Employee Drug Screening Tests	$ 311	$ -	$ -
	Sub-total: Employee Benefits	*$ 131,751*	*$ 142,223*	*$ 137,943*
	TOTAL PERSONAL SERVICES	$ 790,698	$ 827,637	$ 802,725
52	PURCIASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 18,815	$ 25,000	$ 25,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 17,237	$ 26,500	$ 25,000
5222003	Rep. and Maint. (Labor)	$ 43,975	$ 51,000	$ 49,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 1,168	$ 2,000	$ 2,000
5222005	Rep. and Maint. (Office Equipment)	$ 557	$ -	$ -
5222103	Rep. and Maint. Computers	$ 10,120	$ 11,170	$ 6,910
5223200	Rentals	$ -	$ 2,000	$ 2,000
	Sub-total: Property Services	*$ 91,872*	*$ 117,670*	*$ 109,910*
5231001	Insurance other than Benefits	$ 23,627	$ 24,521	$ 26,000
5232001	Telephone	$ 516	$ 520	$ 284
5232003	Cellular Phones	$ 6,664	$ 6,234	$ 8,802
5233001	Advertising	$ 904	$ -	$ -
5235001	Travel	$ 2,004	$ 2,700	$ 2,700
5236001	Dues and Fees	$ 2,163	$ 1,500	$ 1,500
5237001	Education and Training	$ 2,807	$ 2,800	$ 2,800
5238501	Contract Services	$ 228	$ 3,000	$ 1,500
5239001	Erosion Control (EPD)	$ 1,224	$ 1,500	$ 1,500
	Sub-total: Other Purchased Services	*$ 40,137*	*$ 42,775*	*$ 45,086*
	TOTAL PURCHASED SERVICES	$ 132,009	$ 160,445	$ 154,996
53	SUPPLIES			
5311001	Office and General Supplies	$ 26,327	$ 27,200	$ 27,000
5311002	Parts and Materials	$ 9,313	$ 8,000	$ 8,000
5311003	Chemicals	$ 6,921	$ 10,500	$ 10,500
5311004	Janitorial Supplies	$ 318	$ 300	$ 500
5311005	Uniforms	$ 7,605	$ 11,000	$ 9,750
5311101	Street Paint/ Traffic Marking Supplies	$ 3,747	$ 6,000	$ 6,000
5311102	Asphalt	$ 16,714	$ 30,000	$ 25,000
5311103	Signs	$ 16,166	$ 20,000	$ 17,500
5312300	Electricity	$ 5,249	$ 5,500	$ 5,500
5312302	Electricity - Street and Traffic Lights	$ 436,005	$ 438,000	$ 441,000
5312400	Bottled Gas	$ 514	$ 750	$ 750
5312700	Gasoline/Diesel/CNG	$ 38,188	$ 45,000	$ 45,000
5313001	Food	$ 48	$ -	$ -

FUND 100 - GENERAL FUND **DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5314001	Books and Periodicals	$ 35	$ 100	$ 100
5316001	Small Tools and Equipment	$ 5,365	$ 6,000	$ 6,000
	TOTAL SUPPLIES	$ 572,515	$ 608,350	$ 602,600
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	$ 1,370	$ 6,000	$ 2,500
	TOTAL CAPITAL OUTLAY (MINOR)	$ 1,370	$ 6,000	$ 2,500
55	INTERFUND/DEPT. CIARGES			
5524001	Self-funded Insurance (Medical)	$ 204,488	$ 200,514	$ 194,042
5524002	Life and Disability	$ 3,165	$ 2,806	$ 3,364
5524003	Wellness Program	$ 1,155	$ 1,210	$ 1,210
5524004	OPEB	$ 14,250	$ 13,650	$ 13,650
	TOTAL INTERFUND/INTERDEP'T.	$ 223,058	$ 218,180	$ 212,266
57	OTHER COSTS			
5733000	Solid Waste Disposal	$ 147	$ 10,000	$ 2,000
5734001	Miscellaneous Expenses	$ 974	$ 500	$ 500
	TOTAL OTHER COSTS	$ 1,121	$ 10,500	$ 2,500
	TOTAL EXPENDITURES	**$ 1,720,771**	**$ 1,831,112**	**$ 1,777,587**

FUND - 100 **DEPT - 6200 - PARKS**



STATEMENT OF SERVICE

The Parks Division is responsible for maintenance of the Eastside cemetery, McTell Trail, Rev. Julius Abraham Trail, Triangle Park, Renaissance Park, Edgewood Park, City owned greenspaces, City facility grounds, and trees and other plantings in traffic islands. Cemetery lot sales are handled by the City Engineers' Office. The Parks Division operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Fund.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Maintain and improve the Cemetery and various public grounds to enhance the City's appearance and quality of life.	In progress	On-going
2. Provide additional landscape features that promote environmental stewardship.	In progress	On-going

OBJECTIVES FOR FISCAL YEAR 2019

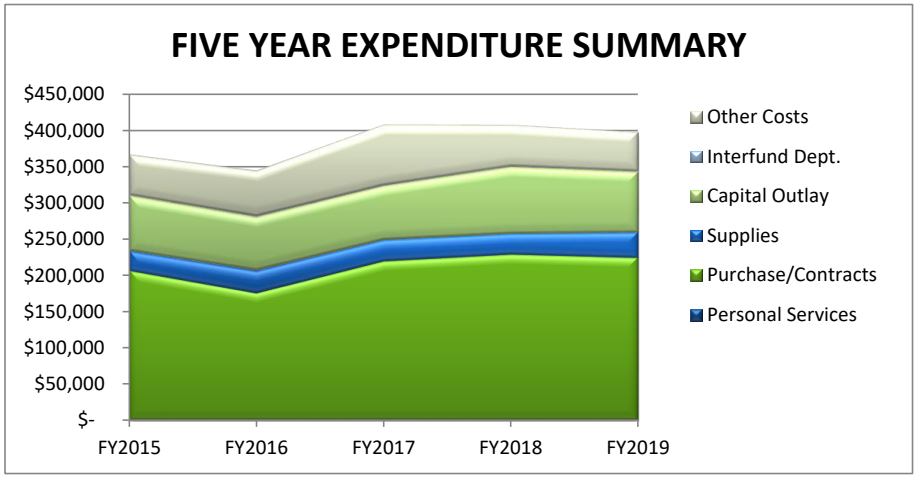
1.Provide seasonal landscaping, pruning, and flower planting per yearly planting schedule.
2.Maintain landscaping in an efficient and effective manner to reduce environmental impacts.
3.Improve landscape irrigation in a manner that fosters water conservation.
4.Explore ways to educate the public regarding best management landscaping practices for environment stewardship.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Facility grounds maintained	6	6	7	7	7
Facility grounds maintained (acres)	9.15	9.15	10.68	10.68	10.68
Parking lots w/landscape maintained	3	3	3	3	3
Parking lots w/landscape maintained (acres)	1.81	1.81	1.81	1.81	1.81
Parks maintained	6	6	6	7	8
Parks maintained (acres)	13.96	13.96	13.96	16.6	18.4
Right of way areas w/landscaping maintained	8	8	8	8	8
Right of way areas w/landscaping maintained (acres)	1	1	1	1	1
Bicycle/pedestrian trails	2	2	2	2	2
Bicycle/pedestrian trails (miles)	1.25	1.25	1.25	1.25	1.25
Cemetery (acres)	38.44	38.44	38.44	38.44	38.44
Number irrigation systems maintained	28	28	28	29	29

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 206,412	$ 176,033	$ 219,159	$ 228,392	$ 223,816	-2.00%
Purchase/Contract Services	$ 28,053	$ 31,412	$ 30,036	$ 29,406	$ 35,584	21.01%
Supplies	$ 76,475	$ 74,020	$ 74,599	$ 92,117	$ 83,517	-9.34%
Interfund Dept. Charges	$ 55,770	$ 62,738	$ 83,512	$ 56,915	$ 54,087	-4.97%
Other Costs	$ 403	$ 124	$ 138	$ 150	$ 150	0.00%
Total Expenditures	$ 367,113	$ 344,327	$ 407,444	$ 406,980	$ 397,154	-2.41%



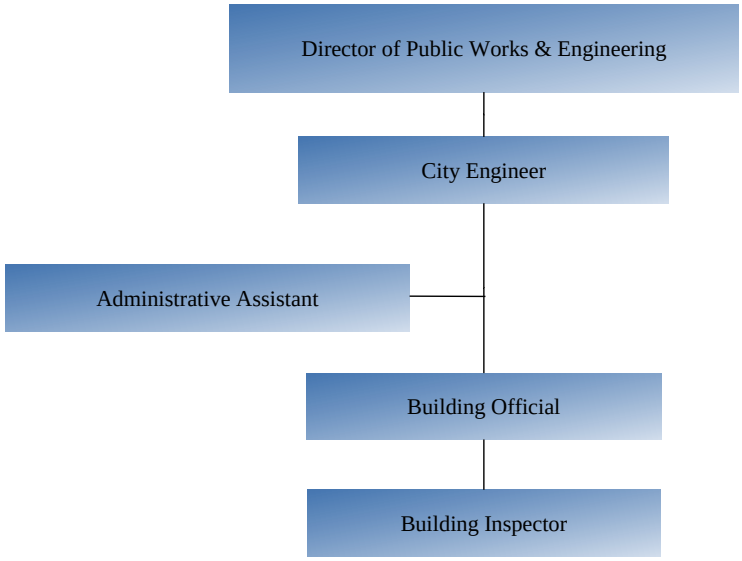
FUND 100 - GENERAL FUND **DEPT - 6200 - PARKS**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 174,931	$ 188,413	$ 185,419
5113001	Overtime	$ 9,366	$ 3,000	$ 2,000
	Sub-total: Salaries and Wages	*$ 184,297*	*$ 191,413*	*$ 187,419*
5122001	Social Security (FICA) Contributions	$ 12,747	$ 14,567	$ 14,338
5124001	Retirement Contributions	$ 9,712	$ 11,425	$ 11,245
5127001	Workers Compensation	$ 12,206	$ 10,987	$ 10,814
5129002	Employee Drug Screening	$ 197	$ -	$ -
	Sub-total: Employee benefits	*$ 34,862*	*$ 36,979*	*$ 36,397*
	TOTAL PERSONAL SERVICES	$ 219,159	$ 228,392	$ 223,816
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 3,017	$ 2,500	$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	$ 2,249	$ 3,500	$ 3,500
5222003	Rep. and Maint. (Labor)	$ 5,029	$ 5,000	$ 5,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 569	$ 1,000	$ 1,000
5222005	Rep. and Maint. (Office Equipment)	$ 112	$ 100	$ 450
5222103	Rep. and Maint. Computers	$ 1,780	$ 1,955	$ 4,783
5223200	Rentals	$ 101	$ 350	$ 350
	Sub-total: Property Services	*$ 12,857*	*$ 14,405*	*$ 17,583*
5231001	Insurance, Other than Benefits	$ 6,247	$ 8,225	$ 9,500
5232003	Cellular Phones	$ 921	$ 876	$ 1,101
5233001	Advertising	$ 1,207	$ -	$ -
5235001	Travel	$ 402	$ 500	$ 1,000
5236001	Dues and Fees	$ 450	$ 400	$ 400
5237001	Education and Training	$ 510	$ 1,000	$ 2,000
5238501	Contract Labor/Services	$ 7,442	$ 4,000	$ 4,000
	Sub-total: Other Purchased Services	*$ 17,179*	*$ 15,001*	*$ 18,001*
	TOTAL PURCHASED SERVICES	$ 30,036	$ 29,406	$ 35,584
53	SUPPLIES			
5311001	Office and General Supplies	$ 22,813	$ 28,200	$ 22,500
5311002	Parts and Materials	$ 1,934	$ 2,500	$ 2,500
5311003	Chemicals	$ 4,341	$ 4,500	$ 4,500
5311004	Janitorial Supplies	$ 220	$ 200	$ 200
5311005	Uniforms	$ 3,344	$ 4,000	$ 4,000
5311008	General S and M (Tree Board)	$ 20,162	$ 24,000	$ 24,000
5312300	Electricity	$ 5,636	$ 6,500	$ 7,000
5312301	Electricity-Christmas Lights	$ 739	$ -	$ -
5312700	Gasoline/Diesel/CNG	$ 7,342	$ 10,000	$ 10,000
5312800	Stormwater	$ 5,167	$ 5,167	$ 5,167
5313001	Food	$ 48	$ -	$ -
5314001	Books and Periodicals	$ -	$ 50	$ 50
5316001	Small Tools and Equipment	$ 2,853	$ 7,000	$ 3,600
	TOTAL SUPPLIES	$ 74,599	$ 92,117	$ 83,517

FUND 100 - GENERAL FUND **DEPT - 6200 - PARKS**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 76,765	$ 51,155	$ 48,230
5524002	Life and Disability	$ 1,112	$ 825	$ 922
5524003	Wellness Program	$ 385	$ 385	$ 385
5524004	OPEB	$ 5,250	$ 4,550	$ 4,550
	TOTAL INTERFUND/DEPT. CHARGES	$ 83,512	$ 56,915	$ 54,087
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 138	$ 150	$ 150
	TOTAL OTHER COSTS	$ 138	$ 150	$ 150
	TOTAL OPERATING EXPENSES	**$ 407,444**	**$ 406,980**	**$ 397,154**

FUND - 100 **DEPT - 7200 - PROTECTIVE INSPECTIONS**



STATEMENT OF SERVICE

The Protective Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial construction within the City to ensure they are in compliance with applicable building codes. The division also assists the Director of Planning and Development in ensuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Properly maintain the Local Building Code Board of Appeals.	On going	On going
2. Attend at least 4 Home Builder Association Meetings.	On going	On going
3. Present code updates to Home Builders Association.	On going	On going
4. Building Official or Building Inspector become certified in at least one new area.	On going	On going
FY 2019		
5. Building Official or Inspector to attend annual BOAG conference	-	To complete this year

OBJECTIVES FOR FISCAL YEAR 2019

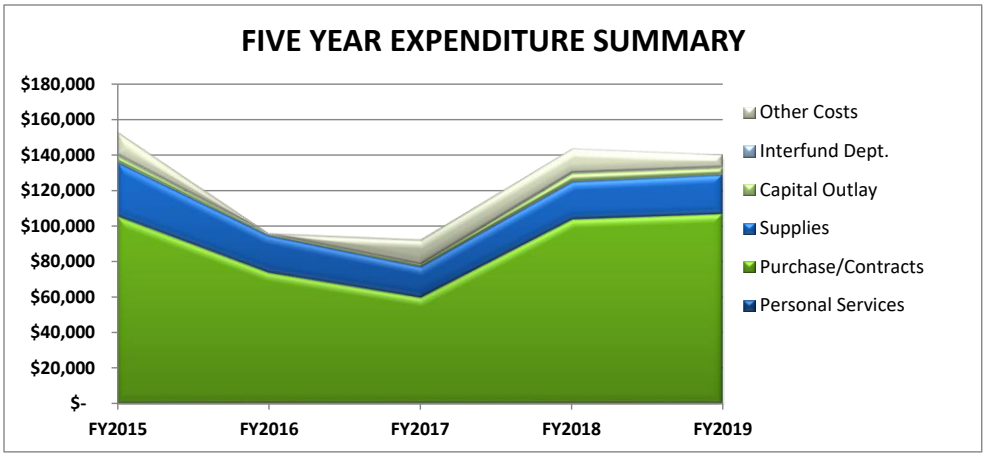
1.Continue improving/updating inspection process.
2.Explore public education and outreach opportunities.
3.Cross-train personnel.
4.Continue maintenance on City Hall, Joe Brannen Hall, Averitt Arts Center, Municipal Court/IT Bldg., Police Station and Public Works.
5.Ensure that residential and commercial projects are in compliance with applicable building, plumbing, electrical and mechanical codes.

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Number of plumbing permits issued.	75	68	75	65	62
Dollar value of plumbing permits issued.	$ 21,500	$ 7,386	$ 5,500	$ 6,100	$ 5,100
Number of electrical permits issued.	97	125	85	70	65
Dollar value of electrical permits issued.	$ 29,600	$ 27,445	$ 12,000	$ 11,200	$ 9,500
Number of mechanical permits issued	82	53	65	55	60
Dollar value of mechanical permits issued	$ 11,100	$ 18,620	$ 6,500	$ 4,900	$ 5,000
Number of plumbing inspections performed*	569	532	200	120	150
Dollar value of plumbing inspections performed*	$ 19,915	$ 18,620	$ 7,000	$ 4,000	$ 5,250
Number of electrical inspections performed*	722	606	300	200	185
Dollar value of electrical inspections performed*	$ 25,270	$ 21,210	$ 10,500	$ 7,000	$ 6,475
Number of mechanical inspections performed*	654	525	200	125	135
Dollar value of mechanical inspections performed*	$ 22,890	$ 18,375	$ 7,000	$ 4,375	$ 4,725
Number of building inspections performed*	918	754	350	300	325
Dollar value of building inspections performed*	$ 32,130	$ 26,390	$ 12,250	$ 10,500	$ 11,375
Number of total inspections performed*	2,863	2417	1050	745	800
Dollar value of total inspections performed*	$ 100,205	$ 84,595	$ 36,750	$ 26,075	$ 28,000

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Percentage of inspections completed in 24 hours.	100%	100%	100%	100%	100%
Percentage of bldg plans/apps reviewed within 1 wk	96%	98%	99%	100%	100%
Home Builder Association Meetings Attended.	8	5	4	4	1

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 105,683	$ 73,906	$ 59,826	$ 103,808	$ 106,835	2.92%
Purchase/Contract Services	$ 30,648	$ 20,995	$ 17,638	$ 21,497	$ 22,265	3.57%
Supplies	$ 3,408	$ 711	$ 1,244	$ 4,300	$ 3,550	-17.44%
Capital Outlay (Minor)	$ 64	$ 98	$ 33	$ 200	$ 200	0.00%
Interfund Dept. Charges	$ 12,899	$ 460	$ 13,859	$ 13,488	$ 7,049	-47.74%
Other Costs	$ -	$ 21	$ 90	$ -	$ 100	0.00%
Total Expenditures	$ 152,702	$ 96,191	$ 92,690	$ 143,293	$ 139,999	-2.30%

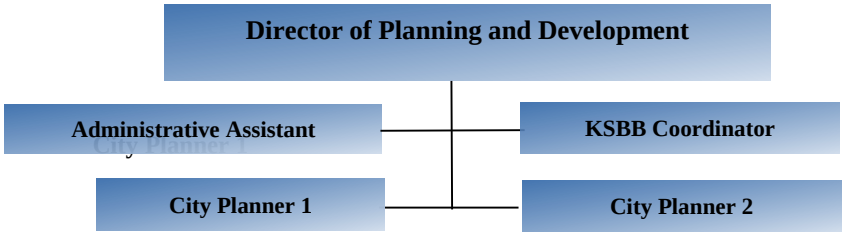


FUND 100 - GENERAL FUND **DEPT - 7200 - PROTECTIVE INSPECTIONS**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 47,894	$ 87,888	$ 90,454
5113001	Overtime	$ -	$ 100	$ 100
	Sub-total: Salaries and Wages	*$ 47,894*	*$ 87,988*	*$ 90,554*
5122001	Social Security (FICA) Contributions	$ 3,587	$ 6,731	$ 6,927
5124001	Retirement Contributions	$ 4,194	$ 5,279	$ 5,433
5127001	Workers Compensation	$ 4,151	$ 3,810	$ 3,921
	Sub-total: Employee Benefits	*$ 11,932*	*$ 15,820*	*$ 16,281*
	TOTAL PERSONAL SERVICES	$ 59,826	$ 103,808	$ 106,835
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ 1,370	$ 1,370	$ 1,370
5222001	Rep. and Maint. (Equipment)	$ 6,148	$ 4,000	$ 4,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 1,155	$ 750	$ 500
5222003	Rep. and Maint. (Labor)	$ 648	$ 1,000	$ 750
5222004	Rep. and Maint. (Building/Grounds)	$ 20	$ -	$ -
5222005	Rep. and Maint. (Office Equipment)	$ 399	$ 250	$ 250
5222103	Rep. and Maint. Computers	$ 3,560	$ 3,910	$ 3,491
	Sub-total: Property Services	$ 13,300	$ 11,280	$ 10,361
5231001	Insurance, Other than Benefits	$ 866	$ 1,767	$ 2,093
5232001	Telephone	$ 1,302	$ 800	$ 756
5232003	Cellular Phones	$ 1,615	$ 2,200	$ 2,605
5235001	Travel	$ -	$ 2,500	$ 3,000
5236001	Dues and Fees	$ 402	$ 450	$ 450
5237001	Education and Training	$ 153	$ 2,500	$ 3,000
	Sub-total: Other Purchased Services	*$ 4,338*	*$ 10,217*	*$ 11,904*
	TOTAL PURCHASED SERVICES	$ 17,638	$ 21,497	$ 22,265
53	SUPPLIES			
5311001	Office and General Supplies	$ 282	$ 350	$ 350
5311005	Uniforms	$ 11	$ 250	$ 500
5312700	Gasoline/Diesel/CNG	$ 840	$ 3,000	$ 2,000
5313001	Food	$ -	$ 100	$ 100
5314001	Books and Periodicals	$ 84	$ 350	$ 350
5316001	Small Tools and Equipment	$ 27	$ 250	$ 250
	TOTAL SUPPLIES	$ 1,244	$ 4,300	$ 3,550
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 33	$ 200	$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	$ 33	$ 200	$ 200
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 13,440	$ 12,322	$ 5,850
5524002	Life and Disability	$ 309	$ 406	$ 439
5524003	Wellness Program	$ 110	$ 110	$ 110
5524004	OPEB	$ -	$ 650	$ 650
	TOTAL INTERFUND/INTERDEP'T.	$ 13,859	$ 13,488	$ 7,049
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 90	$ -	$ 100
	TOTAL OTHER COSTS	$ 90	$ -	$ 100
	TOTAL EXPENDITURES	**$ 92,690**	**$ 143,293**	**$ 139,999**

FUND - 100 **DEPT - 7400 - PLANNING AND DEVELOPMENT**

This department has three (3) primary functions: community and economic development; permitting services; and planning services. The department is staffed by the Director, two City Planners, one KSBB Coordinator, and one Administrative Assistant.



STATEMENT OF SERVICE

The Planning & Development Department for the City of Statesboro is primarily responsible for all community and economic development functions of the City as well as project management related to building permit applications. The department is also responsible for all long term planning activities involving the City and assisting with Code Compliance Division.

The economic development function of the department concentrates on providing excellent customer service for all economic development projects and land use permits issued within the City's boundaries and for those properties wishing to annex into the City's jurisdiction. Essential tasks of the City Planners include managing land use projects from concept to completion providing project management services between the customer and the citywide Development Team as well as providing one stop permitting services for the customer. Additionally, the team works with sources to provide local economic market data, marketing materials, and additional assistance in attracting, retaining, and growing commercial enterprise within the City. Development Services is committed to working with staff, developers, citizens, and economic development professionals to ensure that the City of Statesboro is an excellent place to do business! This team also reviews and issues permits and approvals independent of building permit projects.We work with other City departments in the review of permits and license applications. We serve as the staff liaison with other community partners important to local economic development, including the Chamber of Commerce, Georgia Southern University, East Georgia State College, the Bulloch County Development Authority, the Downtown Statesboro Development Authority, the Statesboro/Bulloch County Convention and Visitor's Bureau, and the Statesboro Planning Commission.

The community development function of the department provides services in grant applications, management, and project delivery. Community Development also works to bring additional amenities and quality of life attributes to economic development and planning functions of the department, particularly through ordinance and policy recommendations that achieve the vision of the economic development and planning goals of the City of Statesboro.

The planning function of the department refers to a variety of short and long range planning, strategic planning activities, and associated implementation services engaged in by the department. We are charged with ensuring that the city fulfills the requirements of all federal, state, and regional mandates regarding long range planning and implementation. Additionally, we participate in state required development reviews; and participation, review and compliance with all federal, state, and regional plans that impact the City, The department initiates and participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term strategies and policy recommendations to achieve sustainable and quality growth within Statesboro.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
2. Update and Complete Citywide Comprehensive Plan to meet State mandated requirements.	Ongoing	Completed
3. Present recommended amendments to the Statesboro Zoning Ordinance and Map for consideration by the Mayor and Council.	Ongoing	Ongoing
4. Host annual forum regarding housing, enrollment, and long term plans of the City's three institutions of higher education: GSU, OTC, and EGSC.	Ongoing	Ongoing
5. Complete and Implement Citywide Strategic Plan.	Ongoing	Ongoing
6. Continue strategic planning meetings with GSU, EGSC, OTC, Regional Hospital, and other critical community partners and components.	Ongoing/ as needed	Ongoing

7. Annex properties qualifying for such pursuant to previously executed annexation or utility service agreements or properties requesting annexation by the property owner and determined to be in the best interest of the City of Statesboro.	Ongoing	Ongoing
8. Regularly publish Development Newsletter for the City of Statesboro.	Ongoing - move to monthly publication	Abandon
9. Update and enhance Department web services.	Ongoing	Ongoing
10. Update Comprehensive Plan	Ongoing	Completed
FY 2019		
12. Develop City of Statesboro commercial marketing materials and commercial property catalog.	Ongoing	Ongoing
13. Update Department website	Ongoing	Ongong
14. Continued Community engagement in local economic development associations.	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2018

1. To effectively lead teams of city staff, developers, and citizens to produce suggested amendments to the Statesboro Zoning Ordinance and Zoning Map.
2. To continue to develop relationships with development entity partners such as Bulloch County, the DSDA, SCVB, Chamber of Commerce, GSU, OTC, EGSC, Board of Education, and others and to work together toward joint strategic planning and partnerships.
3. To manage and/or participate in all long term and strategic planning involving or impacting the City of Statesboro: including land use, economic development, infrastructure, and service provision plans and to aid in providing coordinated service delivery; growth; operations, etc.
4. To continue active staff engagement in community organizations especially those related to planning and economic development, such as the Statesboro Homebuilders Association, Habitat for Humanity, the Statesboro Area Apartment.
5. To continue development of strong and positive working relationships with the development community; and to encourage quality and sustainable growth for the City of Statesboro at its determined standard of development.
6. To provide courteous, timely and accessible customer service to customers and applicants to positively represent the City of Statesboro in economic and community development opportunities, encourage needed development, and provide timely and consistent permitting processes.
7. Provide consistency in interpretation and application of development ordinances and in permitting processes.
8. To manage general economic and community development and engagement activities on behalf of the City of Statesboro.
9. To ensure City compliance with all federal, state, and regional planning activities and mandates.
10. To manage land use development and administer the Statesboro Zoning and Subdivision Ordinances.
11. To continue to monitor current and long term land use and economic development needs; including residential and commercial and identify and recommend appropriate methods of meeting those needs within the City of Statesboro.
12. To participate in the development and/or review of any planning efforts that will impact economic development, and/or land use within the City of Statesboro and it's future growth.
13. To publish, distribute, and utilize City of Statesboro marketing materials to "tell Statesboro's story" to commercial retail prospects.
14. To manage building permit projects & the City's "One Stop Shop" permitting activities.

PERFORMANCE MEASURES

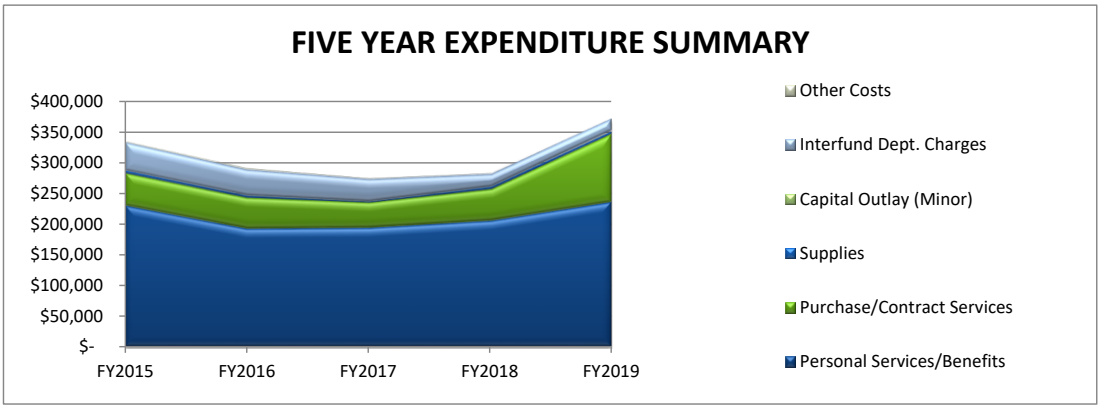
WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Number of Right Starts conducted	40	40	40	8	10
Number of Sign Permit Applications Reviewed	200	200	200	147	200
Number of Business Licenses Reviewed	130	130	130	100	100
Number of Alcohol Licenses Reviewed	22	22	22	12	15
Number of Zoning Certifications Rendered	20	20	20	15	15
Number of Annexation cases received and processed	0	1	1	0	1
Number of Zoning amendment cases received and	15	5	5	7	5
Number of Variance cases received and processed	15	15	15	18	15
Number of Administrative Variances cases received	6	10	6	1	3
Number of Special Exception cases received and proces	2	2	2	1	1
Number of Subdivision plats reviewed	10	10	10	11	10
Number of Planning Commission Cases Heard.	5	10	7	26	20

Number of Single Family and Duplex Residential	60	60	60	94	70
Number of High Density Residential and Commercial	55	55	55	57	20
Number of DEMO permits reviewed	70	70	70	16	10
Number of Water/Sewer Agreements processed	3	3	3	1	2
Number of Billboard permits reviewed	1	1	1	0	0
Number of Cell Tower permits reviewed	10	5	5	8	10
Number of water/sewer tap orders generated	35	30	30	80	50
Number of community association meetings attended.	2	4	6	0	2
Number of presentations prepared/given.	4	4	4	1	5

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Acres of property annexed into City.	14.5	20	10	0	0
Construction Value of Building Permits Issued.	$ 43,000,000	$ 13,000,000	$22,000,000	$ 7,988,777	$ 10,000,000
City of Statesboro fees collected with Building permits.	$ 2,000,000	$ 100,000	$ 355,000	$ 219,141	$ 200,000
Enhancement to total tax base based on value of permits issued.	$ 432,000	$ 100,000	$ 100,000	$ 93,312	$ 500,000
Enhancement to City of Statesboro tax base based on value of permits	$ 110,000	$ 30,000	$ 65,000	$ 22,240	$ 40,000

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 230,793	$ 192,764	$ 194,299	$ 205,799	$ 236,394	14.87%
Purchase/Contract Services	$ 53,018	$ 50,944	$ 41,692	$ 51,825	$ 110,889	113.97%
Supplies	$ 4,600	$ 4,025	$ 1,931	$ 4,500	$ 3,400	-24.44%
Capital Outlay (Minor)	$ 350	$ 268	$ 254	$ 200	$ 2,000	900.00%
Interfund Dept. Charges	$ 45,463	$ 42,221	$ 36,404	$ 20,643	$ 19,114	-7.41%
Other Costs	$ 500	$ 1,118	$ 432	$ 500	$ -	-100.00%
Total Expenditures	$ 334,724	$ 291,340	$ 275,012	$ 283,467	$ 371,797	31.16%



FUND 100 - GENERAL FUND **DEPT - 7400 - PLANNING & DEVELOPMENT**

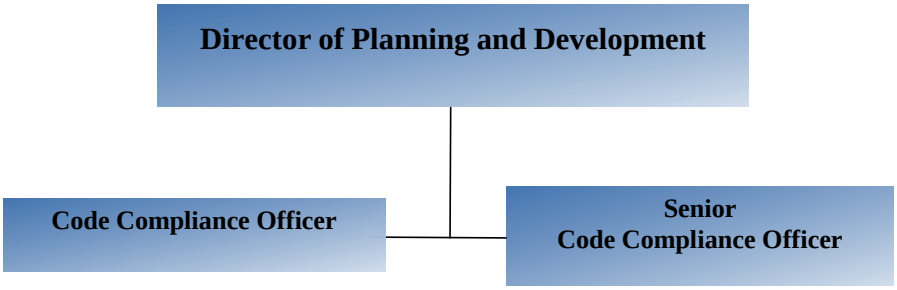
Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 168,741	$ 175,477	$ 201,434
	Sub-total: Salaries and Wages	*$ 168,741*	*$ 175,477*	*$ 201,434*
5122001	Social Security (FICA) Contributions	$ 12,023	$ 13,424	$ 15,410
5124001	Retirement Contributions	$ 8,351	$ 10,529	$ 12,086
5127001	Workers Compensation	$ 5,184	$ 6,369	$ 7,464
	Sub-total: Employee Benefits	*$ 25,558*	*$ 30,322*	*$ 34,960*
	TOTAL PERSONAL SERVICES	$ 194,299	$ 205,799	$ 236,394
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 76	$ -	$ -
5222002	Rep. and Maint. (Vehicles-Parts)	$ 8	$ 500	$ 500
5222003	Rep. and Maint. (Labor)	$ 328	$ 500	$ 500
5222005	Rep. and Maint. (Office Equipment)	$ 2,894	$ 2,500	$ 3,000
5222103	Rep. and Maint. Computers	$ 10,400	$ 11,450	$ 7,480
	Sub-total: Property Services	*$ 13,706*	*$ 14,950*	*$ 11,480*
5231001	Insurance, Other than Benefits	$ 1,574	$ 2,764	$ 2,500
5232001	Telephone	$ 2,000	$ 2,000	$ 130
5232003	Cellular Phones	$ 2,750	$ 2,711	$ 2,579
5232006	Postage	$ 55	$ 200	$ 200
5233001	Advertising	$ 2,135	$ 2,000	$ 2,500
5234001	Printing and Binding	$ 683	$ 200	$ 1,000
5235001	Travel	$ 1,836	$ 2,000	$ 7,000
5236001	Dues and Fees	$ 315	$ 2,000	$ 3,000
5237001	Education and Training	$ 2,388	$ 5,000	$ 7,000
5238001	Licenses	$ -	$ -	$ 3,500
5238501	Contract Services	$ 14,250	$ 18,000	$ 70,000
	Sub-total: Other Purchased Services	*$ 27,986*	*$ 36,875*	*$ 99,409*
	TOTAL PURCHASED SERVICES	$ 41,692	$ 51,825	$ 110,889
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,488	$ 3,300	$ 2,000
5311005	Uniforms	$ -	$ 200	$ 200
5312700	Gasoline/Diesel/CNG	$ 24	$ 300	$ 300
5311006	General Supplies & Material	$ 145	$ 200	$ 300
5313001	Food	$ 178	$ 200	$ 300
5314001	Books and Periodicals	$ 96	$ 200	$ 200
5316001	Small Tools and Equipment	$ -	$ 100	$ 100
	TOTAL SUPPLIES	$ 1,931	$ 4,500	$ 3,400
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	$ 254	$ 200	$ 2,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 254	$ 200	$ 2,000

FUND 100 - GENERAL FUND **DEPT - 7400 - PLANNING & DEVELOPMENT**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost for GIS	$ -	$ -	$ 4,320
5524001	Self-funded Insurance (Medical)	$ 33,175	$ 17,550	$ 11,700
5524002	Life and Disability	$ 759	$ 923	$ 869
5524003	Wellness Program	$ 220	$ 220	$ 275
5524004	OPEB	$ 2,250	$ 1,950	$ 1,950
	TOTAL INTERFUND/INTERDEP'T.	$ 36,404	$ 20,643	$ 19,114
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 432	$ 500	$ -
	TOTAL OTHER COSTS	$ 432	$ 500	$ -
	TOTAL EXPENDITURES	**$ 275,012**	**$ 283,467**	**$ 371,797**

FUND - 100 **DEPT - 7450 - CODE COMPLIANCE**

The Code Compliance Division of the Planning & Development Department serves an important role in land use, development, and public safety as it works with property owners to maintain and comply with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.



STATEMENT OF SERVICE

The Code Compliance Division of the Planning & Development Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Continue education and skill development for code compliance officers and administrative staff.	On-going	On-going
2. Continue to develop Standard Operating Procedures for recurring compliance issues, for example; landlord tenant issues, front yard parking violations, damaged trees on private property, etc.	Complete	Complete
3. Continue intra-departmental training for code officers, administrative staff, and other city staff/departments to ensure consistent, timely and coordinated reporting of compliance issues and responses to such.	On-going	On-going
4. Improve processes with City Solicitor and Municipal Court for effective processing of code violation cases.	Solicitor currently engaged in this.	
5. Conduct quarterly educational and listening sessions with property managers, real estate agents, and others who can contribute to success in compliance issues or be affected by changes in ordinances or enforcement techniques.	On-going	On-going
6. Identify prominent problems for each patrol district, and develop appropriate strategies for addressing each district.	On-going	On-going
7. Continue community engagement through active membership in appropriate organizations, such as the Statesboro Area Apartment Association and the Statesboro Homebuilders Association.	On-going	On-going
8. Adopt appropriate fine and fee schedule.	On-going	On-going
FY 2019		
1. Implement dilapidated structure revolving fund.	Needs further	Needs further discussion.
2. Adopt dilapidated structure removal program with Statesboro	Evaulated. State	Needs further discussion.
3. Standardize forms; templates,etc. utilized by Division.	Complete and On-going	Needs further discussion.

OBJECTIVES FOR FISCAL YEAR 2019

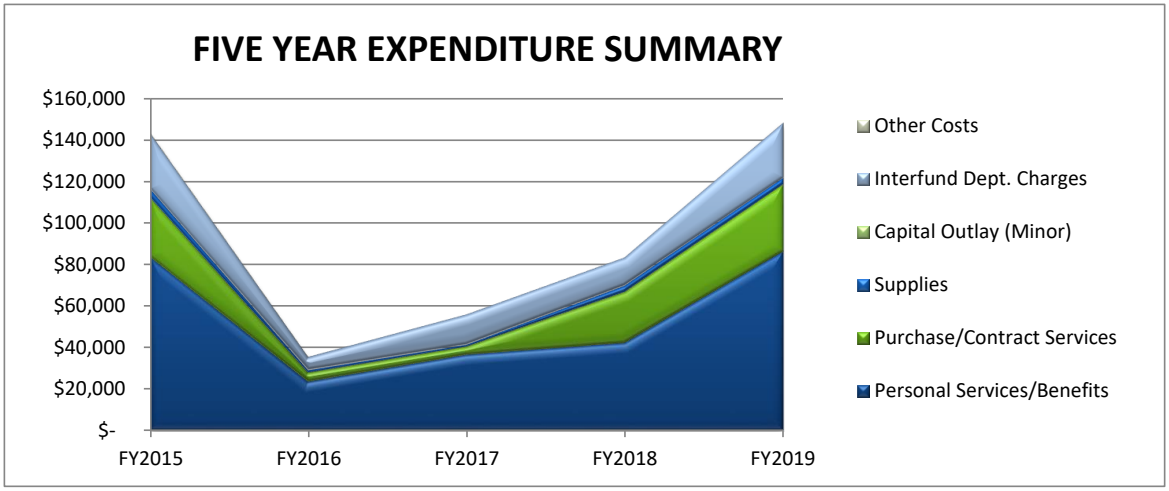
1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards and the removal of dilipidated structures.
2. Proactively and continuously patrol identified zones of the City for code compliance issues with a determined focus on enforcing matters of significance within each district, particularly those impacting public health and safety.
3. To continue to strengthen the proactive implementation of the nuisance abatement program regarding dilapidated structures.
4. To treat situations while respecting the specific needs of each issue.
5. To develop a dilapidated structure remediation program with the Statesboro Fire Department and to establish a revolving funding mechanism for such program.
6. To participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of sought for licenses or permits.
7. To effectively lead a Code Task Force - an interdepartmental team of City staff dedicated to respond more effectively to issues such as blight, distressed, damaged, or dilapidated properties, and/or other significant issues whose existence negatively impact property values, discourages private investment, and /or jeopardizes the public health, safety, and welfare of the citizens of Statesboro.
8. To effectively partner with private homeowner neighborhood groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing city codes, and partnering with and leading other city departments to assist in these private efforts where appropriate.
9. To present appropriate amendments and additions to city ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
10. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra departmental coordination and work.
11. To establish a code reporting system that will track cases, track response effectiveness, timeliness, and officer work load.

WORKLOAD MEASURES	2015	2016	2017	2018	2019
Number of request for services received.	500	500	400	450	450
Number of dilapidated structures abatement cases worked.	35	35	4	0	10
Number of self initiated code cases (includes	688	600	550	500	20
Education & Listening Sessions hosted or presented by City Code Compliance.	1	2	2	1	2
Neighborhood or other organization partnerships	1	2	1	0	2
Notice of violations issued.	85	85	5	0	2
Number of citations issued.	24	25	2	1	5
Educational Materials produced.	1	1	1	1	1
Educational Materials delivered/verbal warnings	200	200	120	120	25

PRODUCTIVITY MEASURES	2015	2016	2017	2018	2019
Request for services responded to within 48 business hours.	100%	100%	99%	100%	100%
Dilapidated structures resolved voluntarily.	35	15	4	6	5
Dilapidated structures resolved through court action.	0	1	0	1	1
Number of violations voluntarily resolved.	90%	90%	100%	90%	10%
Number of properties with violations resolved	15	0	1	0	5
Business Licenses Summons served.	104	104	99	100	50
Working without proper permit (includes sign	25	12	40	30	20

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 83,723	$ 23,649	$ 36,559	$ 42,314	$ 86,413	104.22%
Purchase/Contract Services	$ 28,778	$ 4,437	$ 4,080	$ 24,730	$ 32,424	31.11%
Supplies	$ 4,085	$ 1,054	$ 724	$ 2,850	$ 3,000	5.26%
Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	New
Interfund Dept. Charges	$ 26,850	$ 6,015	$ 14,371	$ 13,277	$ 26,535	99.86%
Other Costs	$ 200	$ 154	$ 21	$ -	$ -	0.00%
Total Expenditures	$ 143,636	$ 35,309	$ 55,755	$ 83,171	$ 148,372	78.39%



FUND 100 - GENERAL FUND **DEPT - 7450 - CODE COMPLIANCE**

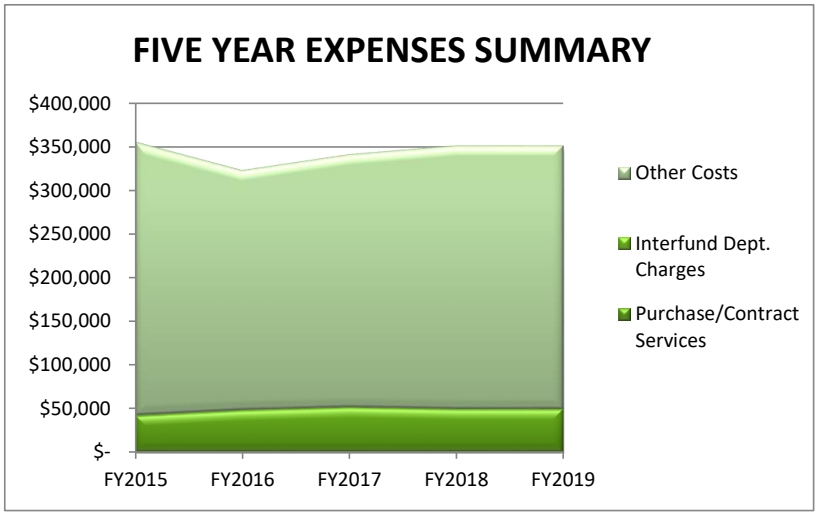
Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 31,403	$ 35,815	$ 73,194
5113001	Overtime	$ 5	$ 50	$ 50
	Sub-total: Salaries and Wages	*$ 31,408*	*$ 35,865*	*$ 73,244*
5122001	Social Security (FICA) Contributions	$ 1,998	$ 2,744	$ 5,603
5124001	Retirement Contributions	$ 1,941	$ 2,152	$ 4,395
5127001	Workers Compensation	$ 1,212	$ 1,553	$ 3,171
	Sub-total: Employee Benefits	*$ 5,151*	*$ 6,449*	*$ 13,169*
	TOTAL PERSONAL SERVICES	$ 36,559	$ 42,314	$ 86,413
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ 2,500	$ -
5222002	Rep. and Maint. (Vehicles-Parts)	$ -	$ 500	$ 750
5222003	Rep. and Maint. (Labor)	$ -	$ 500	$ 750
5222005	Rep. and Maint. (Office Equipment)	$ 112	$ -	$ 400
5222103	Rep. and Maint. Computers	$ 1,780	$ 1,945	$ 3,491
	Sub-total: Property Services	*$ 1,892*	*$ 5,445*	*$ 5,391*
5231001	Insurance other than benefits	$ (1,370)	$ 685	$ 1,400
5232001	Telephone	$ 616	$ 400	$ 307
5232003	Cellular Phones	$ 2,108	$ 1,500	$ 2,126
5234001	Printing and Binding	$ -	$ 200	$ 200
5235001	Travel	$ 352	$ 600	$ 1,200
5236001	Dues and Fees	$ 102	$ 200	$ 400
5237001	Education and Training	$ 380	$ 700	$ 1,400
5238501	Contract Labor/ Services	$ -	$ 15,000	$ 20,000
	Sub-total: Other Purchased Services	*$ 2,188*	*$ 19,285*	*$ 27,033*
	TOTAL PURCHASED SERVICES	$ 4,080	$ 24,730	$ 32,424
53	SUPPLIES			
5311001	Office and General Supplies	$ 46	$ 450	$ 200
5311005	Uniforms	$ 133	$ 200	$ 400
5312700	Gasoline/Diesel/CNG	$ 545	$ -	$ -
5313001	Food	$ -	$ 1,200	$ 2,400
5316001	Small Tools and Equipment	$ -	$ 1,000	$ -
	TOTAL SUPPLIES	$ 724	$ 2,850	$ 3,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 13,440	$ 12,322	$ 24,644
5524002	Life and Disability	$ 71	$ 250	$ 481
5524003	Wellness Program	$ 110	$ 55	$ 110
5524004	OPEB	$ 750	$ 650	$ 1,300
	TOTAL INTERFUND/INTERDEP'T.	$ 14,371	$ 13,277	$ 26,535
5734001	Miscellanous Expenses	$ 21	$ -	$ -
	TOTAL EXPENDITURES	**$ 55,755**	**$ 83,171**	**$ 148,372**

FUND - 100 **DEPT - OTHER AGENCIES**

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations. Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Boys and Girls Club, the Drug Abuse Council, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Purchase/Contract Services	$ 41,504	$ 47,418	$ 50,808	$ 48,728	$ 48,655	-0.15%
Interfund Dept. Charges	$ 134	$ 207	$ 296	$ 250	$ 300	20.00%
Other Costs	$ 313,886	$ 275,159	$ 289,918	$ 302,250	$ 302,250	0.00%
Total Expenditures	$ 355,524	$ 322,784	$ 341,022	$ 351,228	$ 351,205	-0.01%



FUND 100 - GENERAL FUND - OTHER AGENCIES

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
52	PURCHASE/CONTRACT SERVICES			
1595-5236001	Dues and Fees - CRC	$ 36,949	$ 37,500	$ 37,500
1595-5236002	Dues and Fees - GMA	$ 8,916	$ 9,073	$ 9,000
6173-5222005	Rep. and Maint. (Office Equipment)	$ 4,943	$ 2,155	$ 2,155
	TOTAL PURCHASED SERVICES	$ 50,808	$ 48,728	$ 48,655
55	INTERFUND/INTERDEPT- CHARGES			
7500-5524002	Life and Disability	$ 296	$ 250	$ 300
	TOTAL INTERFUND/INTERDEPT-	$ 296	$ 250	$ 300
57	OTHER COSTS			
3900-5710002	Emergency Management Agency	$ 5,000	$ 5,000	$ 5,000
3910-5710103	Payment to Bulloch Cty - Animal Control	$ 42,021	$ 55,000	$ 55,000
5100-5710004	Drug Abuse Council	$ 25,000	$ 25,000	$ 25,000
5100-5710005	High Hope Center	$ 900	$ -	$ -
6173-5710106	Arts Center (Operating)	$ 128,000	$ 128,000	$ 128,000
6191-5710201	Boys and Girls Club	$ 9,000	$ 9,000	$ 9,000
7500-5710109	Downtown Development Authority (Operating)	$ 79,997	$ 80,000	$ 80,000
7564-5710102	Parking Lot Rental - Railroad	$ -	$ 250	$ 250
	TOTAL OTHER COSTS	$ 289,918	$ 302,250	$ 302,250
	TOTAL EXPENDITURES	**$ 341,022**	**$ 351,228**	**$ 351,205**

FUND 100 - GENERAL FUND **DEPT - 8000 - DEBT SERVICE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	NON-OPERATING EXPENSES			
5812001	City Hall Lease Principal	$ 82,500	$ 87,500	$ 93,000
5822001	City Hall Lease Interest	$ 22,427	$ 18,848	$ 15,057
5822002	GMA Swap Payments	$ 25,419	$ 93,000	$ 100,950
	TOTAL NON-OPERATING EXPENSES	**$ 130,346**	**$ 199,348**	**$ 209,007**

FUND 100 - GENERAL FUND **DEPT - 9000 - TRANSFERS OUT**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	TRANSFERS:			
6110002	Transfer to Health Insurance Fund	$ -	$ 30,000	$ 98,580
6110003	Transfer to Capital Improvements Fund	$ 130,000	$ 100,000	$ 50,000
6110300	Transfer to Statesboro Fire Svc. Fund	$ 1,344,000	$ 1,344,000	$ 1,344,000
6110500	Transfer to Central Service Fund	$ -	$ 10,670	$ 41,000
	TOTAL TRANSFERS	**$ 1,474,000**	**$ 1,484,670**	**$ 1,533,580**

210 Confiscated Assets Fund

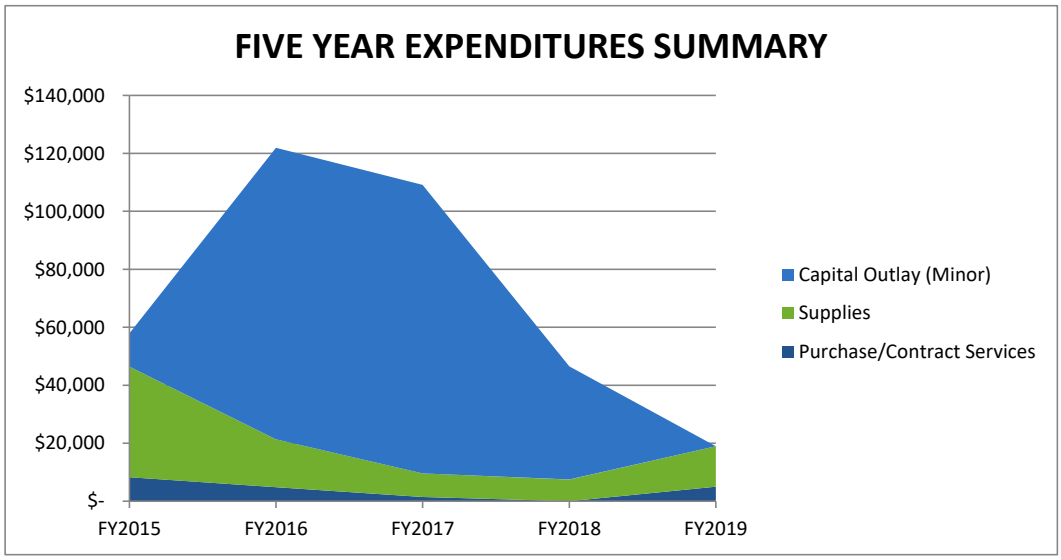
FUND - 210 - CONFISCATED ASSETS DEPT - 3200

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Decrease
Purchase/Contract Services	$ 8,282	$ 4,800	$ 1,495	$ -	$ 5,000	0%
Supplies	$ 38,134	$ 16,570	$ 8,058	$ 7,500	$ 14,000	-46%
Capital Outlay (Minor)	$ 11,515	$ 100,549	$ 99,609	$ 39,000	$ -	-100%
Miscellaneous	$ 2,444	$ -	$ -	$ -	$ -	0%
Total Expenditures	$ 60,375	$ 121,919	$ 109,162	$ 46,500	$ 19,000	-59%



FUND 210 - CONFISCATED ASSET FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES			
35	FINES AND FORFEITURES			
3513200	Cash Confiscation - State	$ -	$ 5,000	$ 4,000
3513205	Cash Confiscation - Federal	$ 1,455	$ 2,500	$ -
	TOTAL FINES AND FORFEITURES	$ 1,455	$ 7,500	$ 4,000
	TOTAL REVENUES	**$ 1,455**	**$ 7,500**	**$ 4,000**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5237001	Education and Training	$ 1,495	$ -	$ 5,000
	TOTAL PURCHASE/CONTRACT SERVICES	$ 1,495	$ -	$ 5,000
53	SUPPLIES			
5311005	Uniforms	$ 8,058	$ -	$ 4,000
5311007	CID Supplies	$ -	$ -	$ -
5313001	Food	$ -	$ 2,000	$ -
5314001	Books & Periodicals	$ -	$ 500	$ -
5316001	Small Tools & Equipment	$ -	$ 5,000	$ 10,000
	TOTAL SUPPLIES	$ 8,058	$ 7,500	$ 14,000
54	CAPITAL OUTLAY (MINOR)			
5422105	Vehicle & Conversion	$ 5,159	$ 30,000	$ -
5423001	Furniture and Fixtures	$ -	$ -	$ -
5424001	Computers	$ -	$ 5,000	$ -
5424101	Comp-Firearms Training System	$ -	$ -	$ -
5425001	Other Equipment	$ 94,450	$ 4,000	$ -
5425408	K-9 Dog	$ -	$ -	$ -
	TOTAL CAPITAL OUTLAY	$ 99,609	$ 39,000	$ -
57	OTHER COSTS			
5734001	Miscellaneous Expense	$ -	$ -	$ -
	TOTAL EXPENDITURES AND OTHER	**$ 109,162**	**$ 46,500**	**$ 19,000**

221 CDBG Housing Fund

FUND - 221 - CDBG FUND **DEPT - 7400 - PLANNING AND DEVELOPMENT**

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-five houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to $15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide $15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty-two lots to the Land Bank Authority for $5,000 each, which in turn were sold to Habitat for the same price. Statesboro Pointe has been built out. It is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

The information in this Budget is for informational purposes only. Anyone wishing to participate in this housing program is encouraged to contact Frank Neal, Director of Planning and Development, at 764-0692, or Habitat for Humanity at 489-2076.



224 US Dept of Justice

Grant Fund

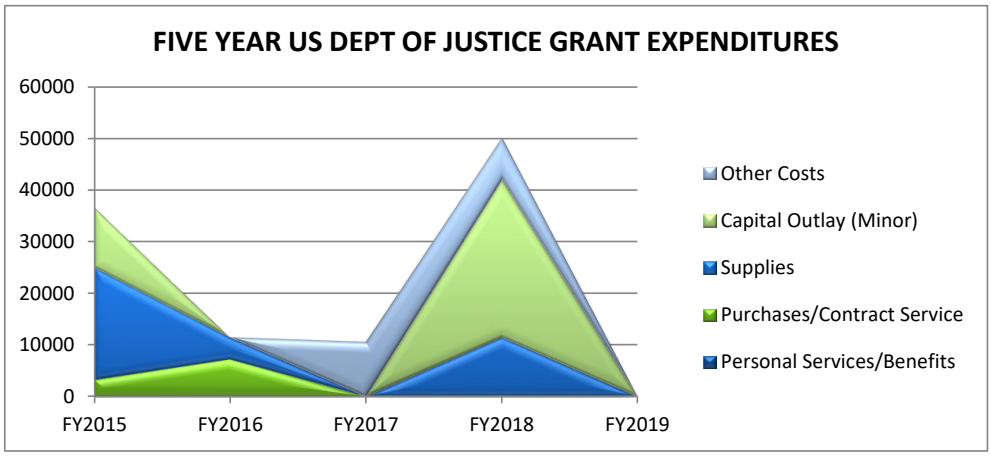
FUND - 224 - US DEPT OF JUSTICE GRANT DEPT - 3200

This fund accounts for funds seized for possible illegal activity by the Crime Suppression Unit. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Crime Suppression Unit and the Targeting Violent Crime Initiative, usually with the purchase of additional equipment, training, and investigative costs as required by the Office of Justice Programs Financial Guide.

In FY 2008, the City was awarded a US Department of Justice Grant (The Byrne Memorial Discretionary Grant) for the creation of a Crime Suppression Unit. The City was awarded $317,722 for this four member team. As long as the Crime Suppression Unit is active, any seizures that are made are recorded in this fund.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Decrease
Purchase/Contract Services	$ 3,184	$ 7,184	$ -	$ -	$ -	0%
Supplies	$ 21,909	$ 4,327	$ -	$ 11,500	$ -	-100%
Capital Outlay (Minor)	$ 11,578	$ -	$ -	$ 30,500	$ -	-100%
Other Costs	$ -	$ -	$ 10,567	$ 8,000	$ -	-100%
Total Expenditures	$ 36,671	$ 11,511	$ 10,567	$ 50,000	$ -	-100%



FUND 224 - US DEPT OF JUSTICE GRANT FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	REVENUES:			
3513205	Cash Confiscation-Federal	$ 19,215	$ 20,000	$ -
3513605	Sale of Conf. Property-Fed	$ 3,167	$ -	$ -
3921001	Sale of Assets	$ 9,917	$ -	$ -
	TOTAL REVENUES	**$ 32,299**	**$ 20,000**	**$ -**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. & Maint. (Vehicles)	$ -	$ -	$ -
5222004	Rep. Maint - Buildings/Grounds	$ -	$ -	$ -
5235001	Travel	$ -	$ -	$ -
5237001	Training	$ -	$ -	$ -
	TOTAL PURCHASE SERVICES	$ -	$ -	$ -
53	SUPPLIES			
5311001	Office and General Supplies	$ -	$ -	$ -
5311201	Parts and Materials-JAG	$ -	$ -	$ -
5311005	Uniforms	$ -	$ -	$ -
5311007	CID Supplies	$ -	$ -	$ -
5311602	Ammunition & Taser Supplies	$ -	$ 1,500	$ -
5316001	Small Tools & Equipment	$ -	$ 10,000	$ -
5316003	Computer Accessories	$ -	$ -	$ -
	TOTAL SUPPLIES	$ -	$ 11,500	$ -
54	CAPITAL OUTLAY (MINOR)			
5422105	Police Vehicle & Conversion	$ -	$ 27,000	$ -
5424001	Computers	$ -	$ 3,500	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 30,500	$ -
57	OTHER COSTS			
5734001	Misc. Expenses	$ 10,567	$ 8,000	$ -
	TOTAL OTHER COSTS	$ 10,567	$ 8,000	$ -
	TOTAL EXPENDITURES	**$ 10,567**	**$ 50,000**	**$ -**

250 Multiple Grant Fund

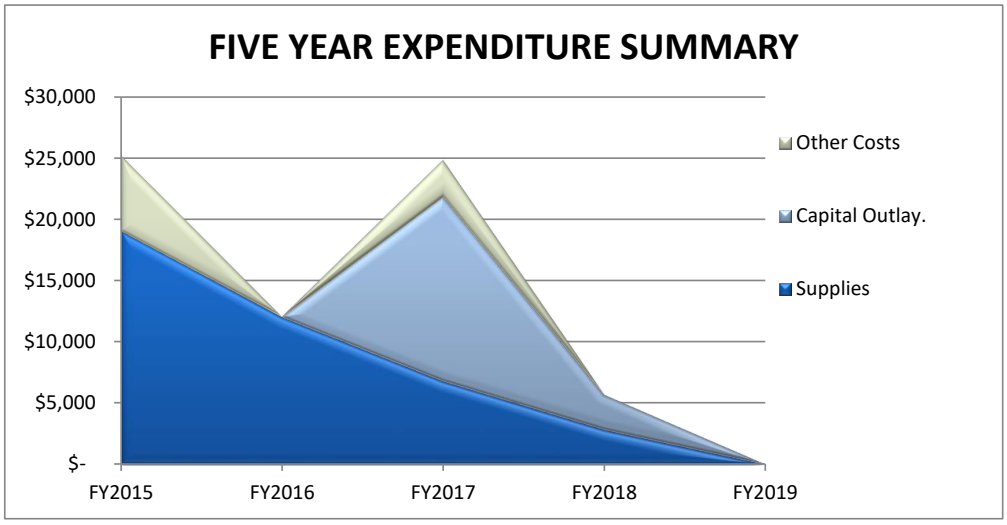
FUND - 250 - MULTIPLE GRANT

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below $312,156 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Supplies	$ 19,007	$ 12,000	$ 6,786	$ 2,850	$ -	0.00%
Capital Outlay	$ -	$ -	$ 15,000	$ 2,816	$ -	0.00%
Other Costs	$ 6,138	$ -	$ 3,000	$ -	$ -	0.00%
Total Expenditures	$ 25,145	$ 12,000	$ 24,786	$ 5,666	$ -	0.00%



FUND 250 - MULTIPLE GRANT FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	REVENUES:			
250-3340121	Art Council	$ 3,000	$ -	$ -
250-3343108	GEMA - Homland Sec. - Police	$ -	$ -	$ -
250-3343109	Bureau of Just - BVP Grant	$ 6,786	$ -	$ -
250-3343202	Grant-GBI	$ -	$ -	$ -
250-3343203	Grant -GACP	$ 15,000	$ -	$ -
250-3343204	GA Urban Forest Council GRA	$ -	$ 2,816	$ -
250-3710001	Grant - MAG	$ -	$ 2,850	$ -
	TOTAL REVENUES	**$ 24,786**	**$ 5,666**	**$ -**
	EXPENDITURES:			
3200-5311005	Uniforms	$ 6,786	$ -	$ -
3200-5311006	MAG Grant	$ -	$ 2,850	$ -
3200-5316005	GEMA - Homeland Security	$ -	$ -	$ -
3223-5424001	Computers	$ 15,000	$ -	$ -
4200-5412102	GA Urban Forest Grant Tree	$ -	$ 2,816	$ -
6173-5710106	Payment to Art Council	$ 3,000	$ -	$ -
	TOTAL EXPENDITURES	**$ 24,786**	**$ 5,666**	**$ -**

251 America's Best Communities Grant

FUND - 251 - AMERICA'S BEST COMMUNITIES GRANT DEPT - 4220

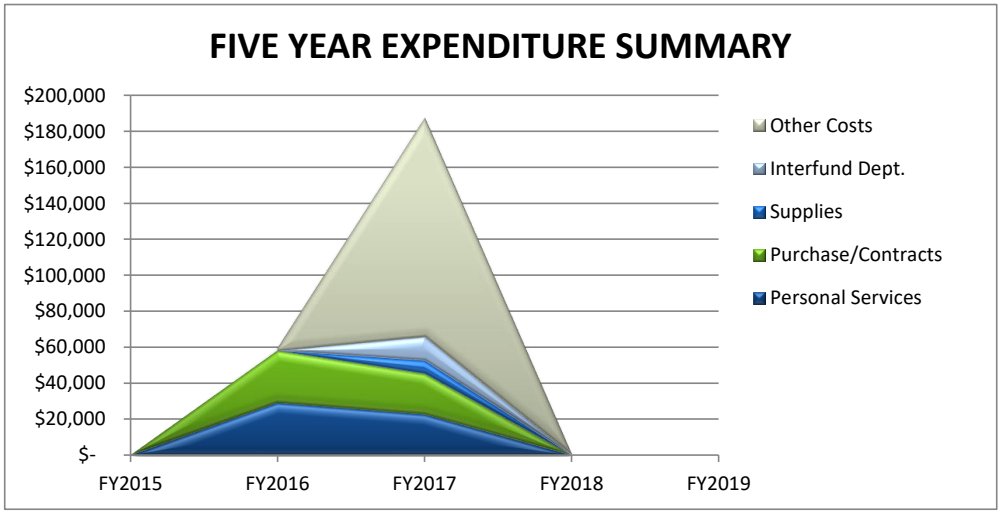
This fund accounts for the receipts and disbursements of the America's Best Communities Grant as well as any donations associated with the Grant project. In FY 2016, the Averitt Center for the Arts, the Downtown Statesboro Development Authority and the City of Statesboro partnered to make an application in the America's Best Communities Competition. Not only were these partners issued $50,000 in quarter prize award winnings, they also were named in the final eight for an additional $100,000 in winnings. In April 2017, the America's Best Communities committee was named the winner of $1,000,000.

The winnings are designed to be used for Statesboro's "Blue Mile" project. Also known as the South Main Street revitalization effort. The "Blue Mile" is the one mile stretch of US Hwy 301 South (South Main Street) that currently suffers from a lack of identity, vitality, character, attractions, and amenities. The Blue Mile serves as an important link between historic downtown Statesboro and Georgia Southern University.

The information in this Budget is for informational purposes only.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Purchased Services	$ -	$ 28,850	$ 22,482	$ -	$ -	0.00%
Supplies	$ -	$ -	$ 7,257	$ -	$ -	0.00%
Capital Outlay	$ -	$ -	$ 13,164	$ -	$ -	0.00%
Other Costs	$ -	$ 1,700	$ 121,777	$ -	$ -	0.00%
Total Expenditures	$ -	$ 30,550	$ 164,680	$ -	$ -	0.00%



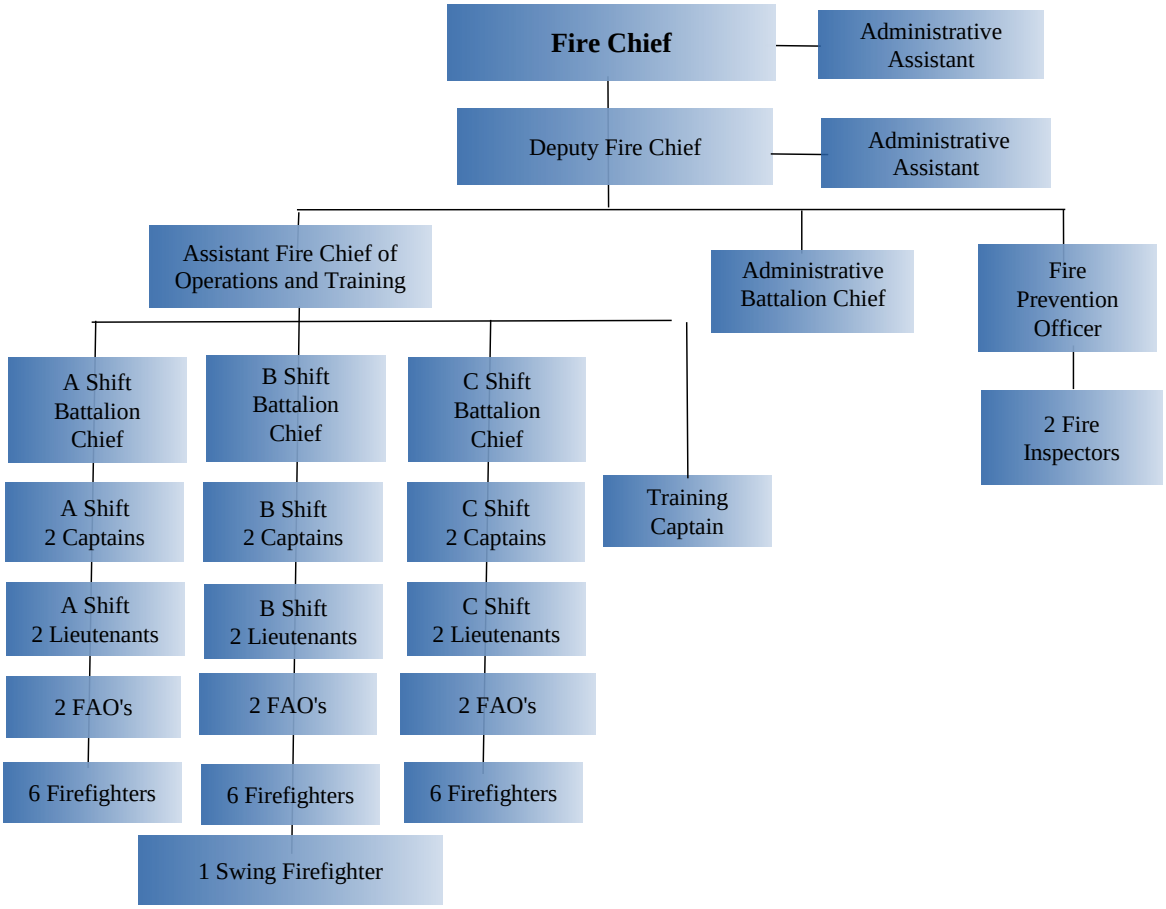
FUND 251 - America's Best Communities (ABC) Grant

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budgeted	FY 2019 Adopted
	REVENUES:			
33				
3395002	ABC Grant	$ 100,000	$ -	$ -
3610001	Interest Revenue	$ 8	$ 5	$ -
3710001	Donations and Contributions	$ 33,340	$ -	$ -
	TOTAL REVENUES	**$ 133,348**	**$ 5**	**$ -**
	EXPENDITURES:			
5212002	Engineering Fees	$ 18,450	$ -	$ -
5212005	Public Relations	$ 4,032	$ -	$ -
5311103	Banners	$ 7,257	$ -	$ -
5425610	Archway Entrance	$ 2,264	$ -	$ -
5425611	Statue - Willie McTell	$ 10,900	$ -	$ -
5734001	Miscellaneous	$ 119,690	$ -	$ -
5734004	Amazing Blue Mile Challenge	$ 2,087	$ -	$ -
	TOTAL EXPENDITURES	**$ 164,680**	**$ -**	**$ -**

270 Statesboro Fire Service Fund

FUND - 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500**

This department is headed by the Fire Chief who is located at Station One on West Grady Street which also serves as the administrative office, and Station Two is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.



STATEMENT OF SERVICE

The department operates with 50 personnel, 48 of which are state certified firefighters, and two civilian administrative assistants. The department operates with three shifts with each shift working a 24-hour period providing the community with 24/7 -365 days per year coverage. This "24 on/48 off" schedule is considered the industry standard which provides 14 personnel on each shift with a minimum staffing of 11. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave. The administrative staff consists of a Fire Chief, Deputy Fire Chief, Assistant Fire Chief of Operations and Training, Fire Prevention Officer, Administrative Battalion Chief, Training Captain and two Fire Inspectors, who all work a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

Our two current station locations are equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit. All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system. The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans. In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2017, the fire district paid approximately 26% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 3/8B ISO rating as citizens of the City. The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 3/8B ISO fire insurance rating.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch County to implement the changes as they become needed.	In Progress-Cont. discussions with Bulloch Co. regarding Fire Dist. & Station Location.	In Progress-Cont. discussions with Bulloch Co. regarding Fire Dist. & Station Location.
2. Renovate current Grady Street Fire Station to accommodate additional service resources as well as the departments administration.	N/A	Complete
3. Develop and implement cost recovery strategies to protect the fire district from material financial loss.	In Progress	Currently looking at various funding mechanisms.
4. Enhance the staffing levels of the department through a volunteer, part time, and cross training police officer firefighter program.	On-Going	Continued development of Part-Time Firefighter program
5. Maintain our ISO Class III Rating.	Complete - Maintain	Complete-Maintain
6. Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations.	On-Going	On-Going
FY 2019		
1. Begin process to construct Fire Station 3.	In-Progress	In-Progress
2. Begin the process to become nationally accredited through the Center for Public Safety Excellence (CPSE).	Not Started	Not Started
3. Begin implementing processes and programs in an effort to lower the current ISO Class 3 Rating to a Class 2.	In-Progress	In-Progress
4. Ensure that all Divisions within the department are utilizing technology to enhance efficient service delivery.	In-Progress-On-Going	In-Progress-On-Going

OBJECTIVES FOR FISCAL YEAR 2019

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Continue to pursue grants as an alternative source of funding for needed capital items.

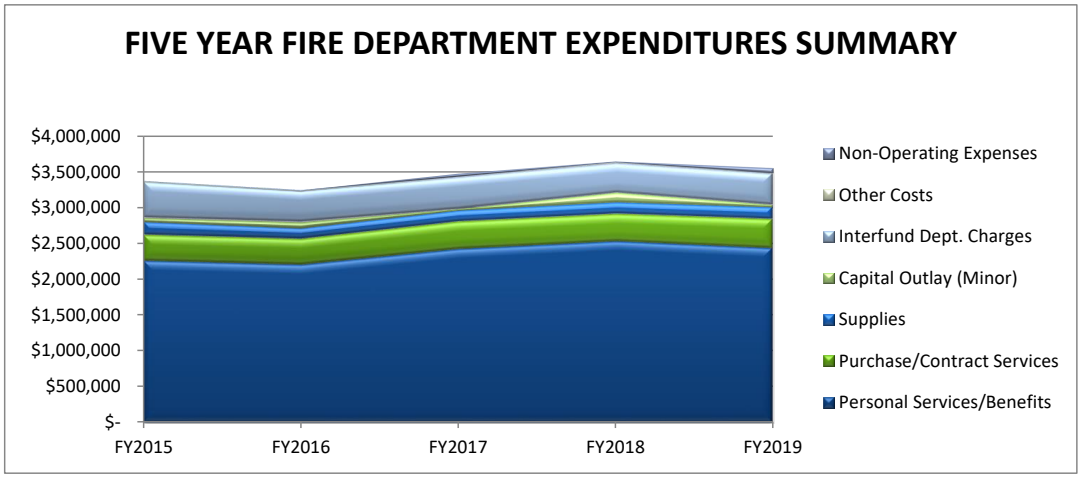
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 ADOPTED
Total Call of Service	1,139	1048	1,156	1,071	1,000
Structure Fire	90	60	82	75	75
Vehicle Fire	30	30	23	31	34
Grass or brush Fire	66	43	68	46	60
Vehicle Extrications	20	37	23	24	25
Other Rescues (Confined Space, High Angle, Etc.)	0	3	4	3	6
Washdown	0	0	0	0	0
Emergency standby/Public Assist	8	16	39	5	7
False alarm--unintentional (System Malfunction)	440	326	533	364	425
False alarm--intentional (Human Initiated)	47	30	49	71	25
Hazardous Materials Response	36	0	1	1	2
Hazardous Conditions (spills and leaks)	NA	32	27	32	20
Smoke Scare	NA	21	35	22	35
Other Responses (Smoke Scare, Smell of Gas, Etc.)	125	358	155	199	45
Fire Safety/Public Education Events	66	92	117	74	55
Number of Fire Safety/Public Ed Participants	1,927	12,621	13,516	13,500	13,000
Smoke Alarms Installed	43	43	52	50	65
Number of Locations Smoke Alarms Installed	46	38	32	35	35
Community Relation Events	36	39	53	67	70
Home Safety Reviews	2	2	1	5	5
Car Seat Installations	15	27	20	20	25
Total of All Fire Calls inside the City	862	804	882	825	725
Total of All Fire Calls outside the City in the Fire	238	201	239	200	275

Mutual Aid Fire Calls to other jurisdictions	57	39	31	35	45
Average Number of Fire Calls inside the City per day	2.30	2.2	2.40	2.00	2.00
Average Response Time (minutes) to Fire Calls inside the City	3.98	5.5	5.20	4.66	4.20
Average Number of Fire Calls outside City in Fire District per day	0.81	0.55	0.65	0.60	0.00
Number of serious fire-related injuries in City and Fire District	8.00	28	17.00	12.00	8.00
Number of fire-related fatalities in City and Fire	1	3	4	1	0
Number of FTE Employees	50	50	50	50	50
Insurance Services Office (ISO) Department Rating	3 and 3/8B	3 and 3/8B	3 and 3/8B	3 and 3/8B	3 and 3/8B
Operating Expenditures	$ 2,978,392	$ 3,573,537	$ 3,466,695	$ 3,620,411	$ 3,545,463
PRODUCTIVITY MEASURES	**2015 ACTUAL**	**2016 ACTUAL**	**2017 ACTUAL**	**2018 PROJECTED**	**2019 ADOPTED**
Fire Inspections	895	1526	1362	1480	1547
Re-Inspections	855	767	347	150	200
Number of commercial fire inspections	NA	1156	841	950	1000
Number of residential fire inspections	NA	146	281	215	300
Number of industrial fire inspections	NA	64	23	30	50
Number of school fire inspections/ day cares	NA	2	7	10	12
Number of public assembly fire inspections	NA	158	105	125	185
Number of new construction or major renovation Fire Code compliance plan reviews	200	1	105	125	170
Pre-Plans Performed	24	2	6	125	145
Number of participants in fire prevention programs	1,927	12,621	13,516	13,500	13,500

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 2,258,999	$ 2,204,733	$ 2,424,032	$ 2,529,725	$ 2,433,986	-3.78%
Purchase/Contract Services	$ 362,920	$ 359,754	$ 381,341	$ 380,435	$ 403,941	6.18%
Supplies	$ 183,117	$ 152,479	$ 156,499	$ 163,129	$ 164,454	0.81%
Capital Outlay (Minor)	$ 54,553	$ 84,954	$ 19,139	$ 131,150	$ 35,500	-72.93%
Interfund Dept. Charges	$ 503,525	$ 432,584	$ 444,488	$ 413,791	$ 432,282	4.47%
Other Costs	$ 4,681	$ 7,294	$ 4,201	$ 5,750	$ 5,700	-0.87%
Non-Operating Expenses	$ -	$ -	$ 36,995	$ 10,670	$ 69,600	0.00%
Total Expenditures	$ 3,367,795	$ 3,241,798	$ 3,466,695	$ 3,634,650	$ 3,545,463	-2.45%



FUND 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
32	LICENSES AND PERMITS			
3229901	Inspection Fees	$ -	$ 8,000	$ 8,000
3229904	Plan Review Fees	$ -	$ 5,000	$ 5,000
3229905	Permit Fees	$ -	$ 2,500	$ 2,500
	TOTAL LICENSES AND PERMITS	$ -	$ 15,500	$ 15,500
33	INTERGOVERNMENTAL REVENUES			
3390000	FEMA-Reimb-Waycross	$ 38,363	$ -	$ -
	TOTAL INTERGOVERNMENTAL REVENUES	$ 38,363	$ -	$ -
34	CHARGES FOR SERVICES			
3421003	Revenue for Fire Overtime	$ 870	$ 1,500	$ 1,275
3422001	Equipment Charge (Special Services)	$ -	$ 500	$ 500
3422100	Nuisance Fire Alarm Fees	$ -	$ 500	$ 500
3422200	Fire Tax District - Current Year	$ 905,484	$ 890,000	$ 905,500
3442108	Fire Line Access Fee	$ 271,693	$ 260,000	$ 265,000
	TOTAL CHARGES FOR SERVICES	$ 1,178,047	$ 1,152,500	$ 1,172,775
37	CONTRIBUTIONS AND DONATIONS			
3710002	Contributions and Donations	$ 6,384	$ 5,700	$ -
	TOTAL CONTRIBUTIONS AND DONATIONS	$ 6,384	$ 5,700	$ -
38	MISCELLANEOUS REVENUE			
3890100	Miscellaneous Income	$ 44	$ 100	$ -
	TOTAL MISCELLANEOUS REVENUE	$ 44	$ 100	$ -
39	OTHER FINANCING SOURCES			
3912001	Operating Trans. in General Fund	$ 1,344,000	$ 1,344,000	$ 1,344,000
3912300	Transfer in from WS Fund	$ 790,000	$ 821,682	$ 825,000
	TOTAL OTHER FINANCING SOURCES	$ 2,134,000	$ 2,165,682	$ 2,169,000
	TOTAL REVENUES AND OTHER FINANCING	**$ 3,356,838**	**$ 3,339,482**	**$ 3,357,275**
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 1,959,947	$ 2,056,623	$ 1,948,246
5111003	Part Time	$ 51,463	$ 45,600	$ 45,600
5113001	Overtime	$ 73,388	$ 59,239	$ 70,000
	Sub-total: Salaries and Wages	*$ 2,084,798*	*$ 2,161,462*	*$ 2,063,846*
5122001	Social Security (FICA) Contributions	$ 146,288	$ 164,263	$ 157,884
5124001	Retirement Contributions	$ 102,021	$ 125,910	$ 121,143
5127001	Workers Compensation	$ 73,093	$ 59,240	$ 56,843
5129001	Employment Physicals	$ 16,180	$ 17,200	$ 32,370
5129002	Employee Drug Screening Tests	$ 1,652	$ 1,650	$ 1,900
	Sub-total: Employee Benefits	*$ 339,234*	*$ 368,263*	*$ 370,140*
	TOTAL PERSONAL SERVICES	$ 2,424,032	$ 2,529,725	$ 2,433,986

FUND 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ 1,455	$ -	$ 12,750
	Sub-total: Prof. and Tech. Services	*$ 1,455*	*$ -*	*$ 12,750*
5221001	Cleaning Services	$ 2,143	$ 4,150	$ 3,150
5222001	Rep. and Maint. (Equipment)	$ 10,602	$ 12,100	$ 11,100
5222002	Rep. and Maint. (Vehicles-Parts)	$ 75,114	$ 50,000	$ 61,000
5222003	Rep. and Maint. (Labor)	$ 63,580	$ 51,000	$ 61,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 16,992	$ 16,000	$ 14,500
5222005	Rep. and Maint. (Office Equipment)	$ 1,622	$ 1,500	$ 1,000
5222006	Rep. and Maint. (Other Equipment)	$ 13,200	$ 30,950	$ 31,800
5222102	Software Support	$ 208	$ -	$ 150
5222103	Rep. and Maint. Computers	$ 54,540	$ 57,865	$ 49,970
5223200	Rentals	$ 1,714	$ 2,875	$ 2,725
	Sub-total: Property Services	*$ 239,715*	*$ 226,440*	*$ 236,395*
5231001	Insurance, Other than Benefits	$ 44,625	$ 46,765	$ 47,000
5232001	Telephone	$ 5,706	$ 5,820	$ 2,459
5232003	Cellular Phones/ Services	$ 16,658	$ 15,575	$ 18,738
5232006	Postage	$ 518	$ 550	$ 550
5233001	Advertising	$ 2,803	$ 1,950	$ 2,250
5234001	Printing & Binding	$ 846	$ 800	$ 1,000
5235001	Travel	$ 8,209	$ 13,475	$ 11,950
5236001	Dues and Fees	$ 2,361	$ 2,935	$ 5,284
5237001	Education and Training	$ 17,267	$ 30,000	$ 22,000
5238501	Contract Labor/Services	$ 18,130	$ 9,000	$ 16,200
5238503	Pest Control - Buildings	$ 648	$ 750	$ 750
5239002	Inspections of Equipment	$ 22,400	$ 26,375	$ 26,615
	Sub-total: Other Purchased Services	*$ 140,171*	*$ 153,995*	*$ 154,796*
	TOTAL PURCHASED SERVICES	$ 381,341	$ 380,435	$ 403,941
53	SUPPLIES			
5311001	Office and General Supplies	$ 7,907	$ 8,050	$ 8,200
5311002	Parts and Materials	$ 448	$ -	$ -
5311003	Chemicals	$ 2,607	$ 4,100	$ 5,500
5311004	Janitorial Supplies	$ 2,818	$ 2,400	$ 2,500
5311005	Uniforms	$ 29,400	$ 32,950	$ 34,250
5311106	Public Education Supplies	$ 3,070	$ 3,350	$ -
5312300	Electricity	$ 31,029	$ 33,500	$ 34,000
5312400	Bottled Gas	$ 91	$ 350	$ 225
5312700	Gasoline/Diesel/CNG	$ 31,879	$ 30,275	$ 31,500
5312800	Stormwater	$ 1,104	$ 1,104	$ 1,104
5313001	Food	$ 4,925	$ 5,100	$ 5,000
5314001	Books and Periodicals	$ 1,948	$ 4,450	$ 1,975
5316001	Small Tools and Equipment	$ 39,273	$ 37,500	$ 40,200
	TOTAL SUPPLIES	$ 156,499	$ 163,129	$ 164,454
54	CAPITAL OUTLAY (MINOR)			
5412001	Site Improvement	$ -	$ 20,000	$ -
5413000	Buildings	$ -	$ 1,200	$ 3,500
5423001	Furniture and Fixtures	$ -	$ 10,000	$ -

FUND 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5424001	Computers	$ 4,798	$ -	$ -
5425001	Other Equipment	$ 4,805	$ 75,800	$ 7,000
5425003	Personal Protection Equipment	$ 255	$ -	$ -
5425603	FD-27 Protective Clothing	$ 9,281	$ 24,150	$ 25,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 19,139	$ 131,150	$ 35,500
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	$ -	$ -	$ 6,047
5524001	Self-funded Insurance (Medical)	$ 403,706	$ 375,762	$ 388,706
5524002	Life and Disability	$ 8,817	$ 7,914	$ 7,414
5524003	Wellness Program	$ 3,465	$ 3,465	$ 3,465
5524004	OPEB	$ 28,500	$ 26,650	$ 26,650
	TOTAL INTERFUND/INTERDEP'T.	$ 444,488	$ 413,791	$ 432,282
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 3,981	$ 5,000	$ 4,000
5734100	Fire Honor Guard	$ 220	$ 750	$ 1,700
	TOTAL OTHER COSTS	$ 4,201	$ 5,750	$ 5,700
61	NON-OPERATING EXPENSES			
6110002	Transfer to Health Insurance Fund	$ -	$ -	$ 28,600
6110500	Transfer to Central Services Fund	$ 36,995	$ 10,670	$ 41,000
	TOTAL NON-OPERATING EXPENSES	$ 36,995	$ 10,670	$ 69,600
	TOTAL EXPENDITURES	**$ 3,466,695**	**$ 3,634,650**	**$ 3,545,463**

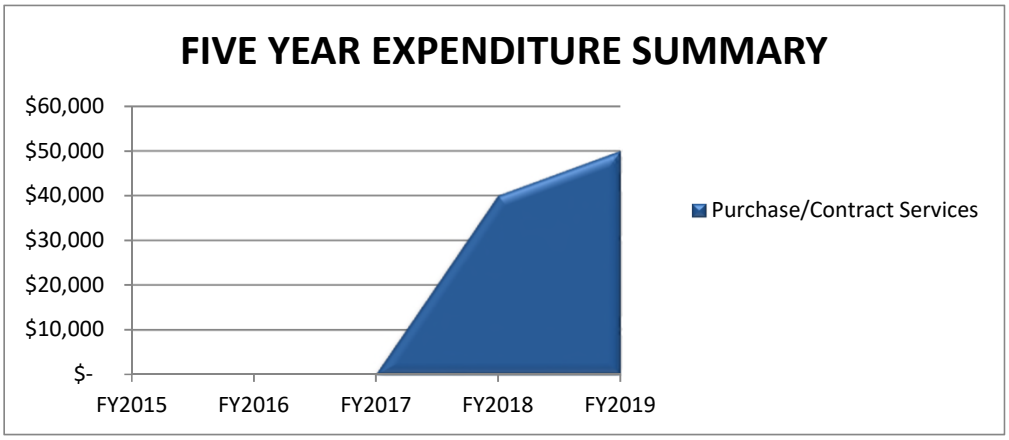
271 Tax Allocation District Fund (TAD)

FUND -271 - TAX ALLOCATION DISTRICT FUND — DEPT - 1500

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). The citizens of Statesboro approved the creation of the South Main Street Tax Allocation District on November 4, 2014. The objective of the TAD is to fund improvements in the South Main Street Tax Allocation District – the heart and soul of our community.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Purchase /Contract Services	$ -	$ -	$ -	$ 40,000	$ 50,000	25.00%
Total Expenditures	$ -	$ -	$ -	$ 40,000	$ 50,000	25.00%



FUND 271 - TAX ALLOCATION DISTRICT FUND **DEPT - 1500**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	TAX REVENUE			
3111001	Property Taxes TAD	$ 73,919	$ 75,000	$ 88,000
3610001	Interest Revenue	$ 4	$ -	$ 15
	TOTAL TAX REVENUE	**$ 73,923**	**$ 75,000**	**$ 88,015**
	EXPENDITURES			
52	PURCHASE/CONTRACT SERVICES			
5238501	Contract Services	$ -	$ 40,000	$ 50,000
	TOTAL EXPENDITURES	**$ -**	**$ 40,000**	**$ 50,000**

275 Hotel/Motel Tax Fund

FUND - 275 - HOTEL MOTEL TAX **DEPT - 7540**

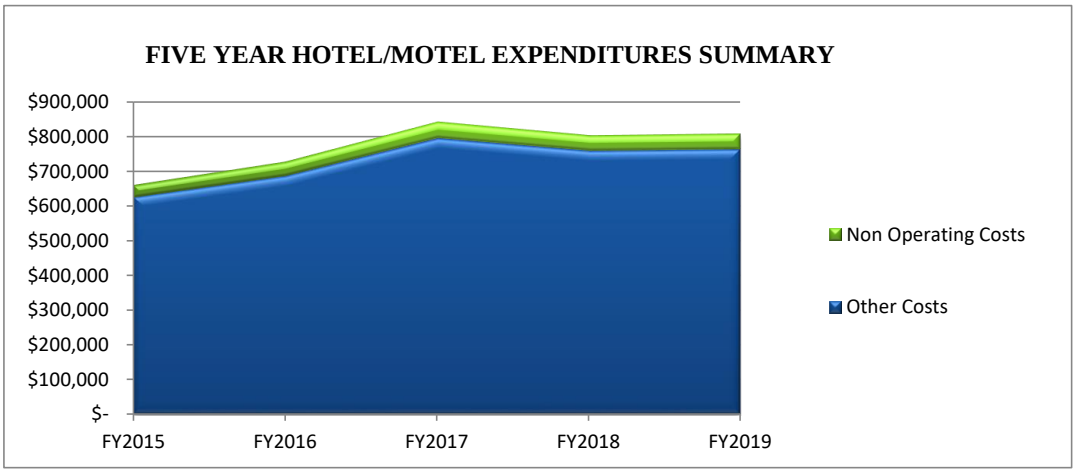
This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. In FY2013, the City of Statesboro asked the State legislature to increase the Hotel/Motel from 5% to 6%. The 1% increase will be used to help pay for a new Shooting Sports Education Center at Georgia Southern University. The hotel/motel tax proceeds are distributed as follows under the contracts:

5%	City of Statesboro
8.33%	GSU Shooting Center Reimbursement
19.90%	DSDA
25.10%	SAC
41.67%	SCVB

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2018 through June 30, 2019.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Other Costs	$ 625,588	$ 686,749	$ 794,458	$ 758,363	$ 762,696	0.57%
Non Operating Costs	$ 35,302	$ 40,266	$ 46,189	$ 43,750	$ 44,000	0.57%
Total Expenditures	$ 660,890	$ 727,015	$ 840,647	$ 802,113	$ 806,696	0.57%



FUND 275 - HOTEL MOTEL TAX FUND **DEPT - 7540 - TOURISM**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
31	TAXES			
3141000	Hotel/Motel Taxes	$ 923,788	$ 875,000	$ 880,000
	TOTAL OPERATING REVENUES	**$ 923,788**	**$ 875,000**	**$ 880,000**
	EXPENDITURES:			
57	OTHER COSTS			
5720001	Payment to other Agencies-SCVB	$ 354,180	$ 350,000	$ 366,696
5720003	Payment to other Agencies-DSDA	$ 183,834	$ 174,125	$ 175,120
5720004	Payment to other Agencies-Arts Council	$ 256,444	$ 234,238	$ 220,880
	TOTAL OTHER COSTS	$ 794,458	$ 758,363	$ 762,696
	NON-OPERATING EXPENDITURES:			
6110001	Transfer to General Fund	$ 46,189	$ 43,750	$ 44,000
	TOTAL NON-OPERATING EXPENDITURES	$ 46,189	$ 43,750	$ 44,000
	TOTAL EXPENDITURES AND OTHER FINANCING USES	**$ 840,647**	**$ 802,113**	**$ 806,696**

286 Technology Fee Fund

FUND - 286 - TECHNOLOGY FEE — DEPT - 3200, 3500

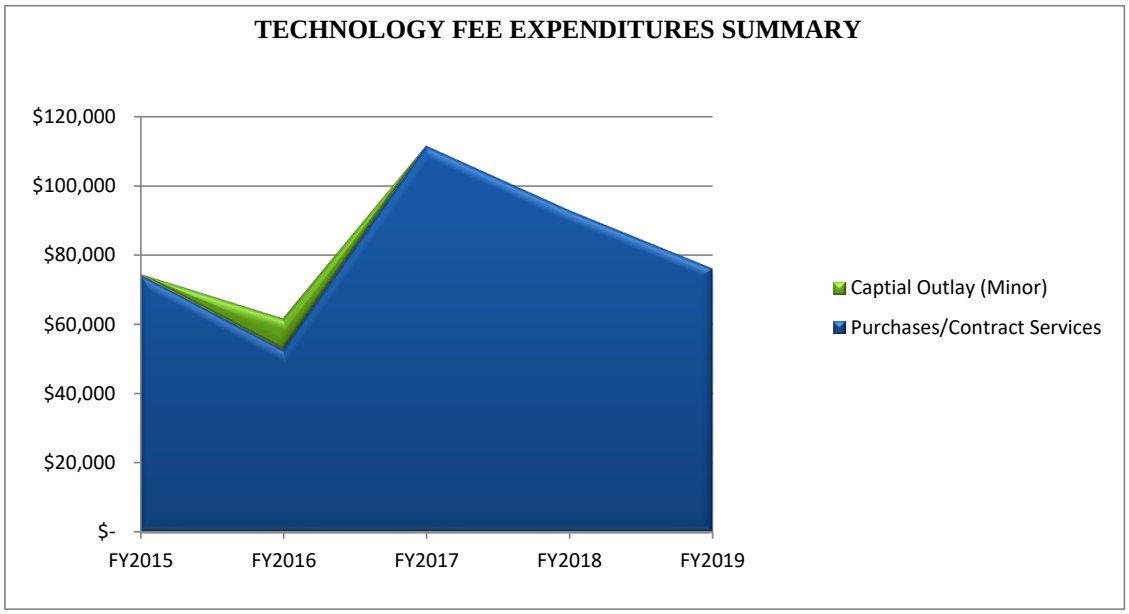
This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

Section 78-10. Technology Fee. There shall be imposed by the Municipal Court of the City of Statesboro, Georgia, a technology surcharge per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Law Enforcement and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department. The amounts can fluctuate from year to year depending on several variables.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Decrease
Purchase/Contract Services	$ 74,398	$ 52,777	$ 111,428	$ 92,850	$ 76,000	-18.15%
Capital Outlay (Minor)	$ 189	$ 8,966	$ -	$ -	$ -	0.00%
Total Expenditures	$ 74,587	$ 61,743	$ 111,428	$ 92,850	$ 76,000	-18.15%



FUND 286 - TECHNOLOGY FEE FUND **DEPT - 3200**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	REVENUES			
34	Charges for Services			
3411901	Technology Fee	$ 77,618	$ 70,000	$ 76,000
	TOTAL CHARGES FOR SERVICES	$ 77,618	$ 70,000	$ 76,000
	TOTAL REVENUES	**$ 77,618**	**$ 70,000**	**$ 76,000**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ 111,428	$ 83,500	$ 76,000
5236011	LPR Techonolgy - Annual	$ -	$ 9,350	$ -
	TOTAL PURCHASE/CONTRACT SERVICES	$ 111,428	$ 92,850	$ 76,000
	TOTAL EXPENDITURES	**$ 111,428**	**$ 92,850**	**$ 76,000**

287 Alcohol Beverage Control Fund

FUND - 287 - ALCOHOL BEVERAGE CONTROL FUND — DEPT - 3200 - POLICE

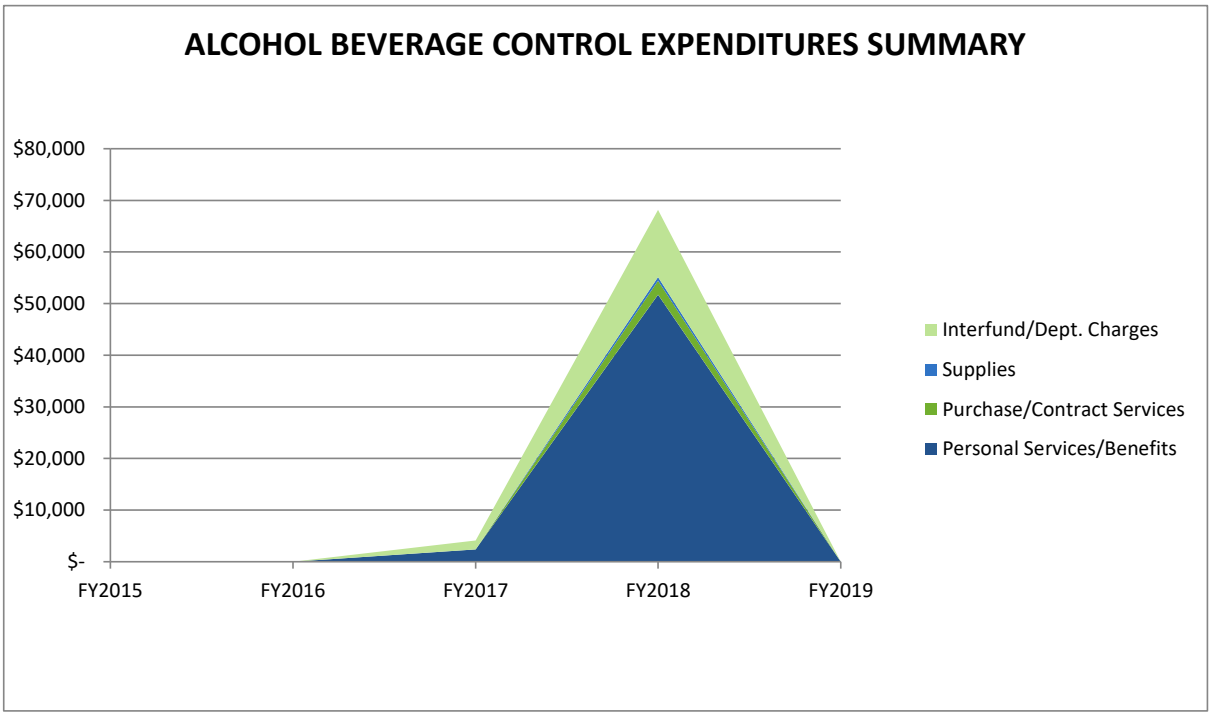
This fund is used to account for the receipts and disbursements to finance the Alcohol Beverage Control Officer position at the Police Department and operations related to enforcing Alcohol related laws and ordinances. It is funded by fees collected from Alcohol Licenses and fees from certain Alcohol Related Citations.

The amounts collected each year can fluctuate from year to year depending on several variables.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Decrease
Personal Services/Benefits	$ -	$ -	$ 2,393	$ 51,714	$ -	-0.00%
Purchase/Contract Services	$ -	$ -	$ -	$ 2,721	$ -	-0.00%
Supplies	$ -	$ -	$ -	$ 700	$ -	-0.00%
Interfund/Dept. Charges	$ -	$ -	$ 1,696	$ 13,027	$ -	-0.00%
Total Expenditures	$ -	$ -	$ 4,089	$ 68,162	$ -	-0.00%

Moved to Police Department



FUND 287- Alcohol Beverage Control **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	REVENUES:			
35	FINES AND FORFEITURES			**Moved to General Fund**
3211050	Bouncer/Security Permit	$ 4,700	$ 6,500	$ -
3464200	Server Permits	$ -	$ 10,000	$ -
3513205	Revenue from Alcohol Licensing Fees	$ -	$ 40,000	$ -
	TOTAL REVENUES	**$ 4,700**	**$ 56,500**	**$ -**
	EXPENDITURES:			**Moved to Police Dept.**
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ -	$ 43,693	$ -
5113001	Overtime	$ -	$ 300	$ -
	Sub Total Salaries and Wages	$ -	$ 43,993	$ -
5122001	Social Security (FICA) Contributions	$ -	$ 3,365	$ -
5124001	Retirement Contributions	$ 1,109	$ 2,640	$ -
5127001	Workers Compensation	$ 1,284	$ 1,716	$ -
	Sub Total Employee Benefits	$ 2,393	$ 7,721	$ -
	TOTAL PERSONAL SERVICES	$ 2,393	$ 51,714	$ -
52	PURCHASE SERVICES			
5235001	Travel	$ -	$ 1,945	$ -
5237001	Training	$ -	$ 776	$ -
	Sub-Total: Other Purchased Services	$ -	$ 2,721	$ -
	TOTAL PURCHASE SERVICES	$ -	$ 2,721	$ -
53	SUPPLIES			
5311005	Uniforms	$ -	$ 500	$ -
5311006	General Supplies	$ -	$ 200	$ -
	TOTAL SUPPLIES	$ -	$ 700	$ -
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 1,641	$ 12,322	$ -
5524002	Life and Disability	$ 55	$ -	$ -
5524003	Wellness Program	$ -	$ 55	$ -
5524004	OPEB	$ -	$ 650	$ -
	TOTAL INTERFUND/INTERDEP'T.	$ 1,696	$ 13,027	$ -
	TOTAL EXPENDITURES	**$ 4,089**	**$ 68,162**	**$ -**

322 2007 SPLOST Fund

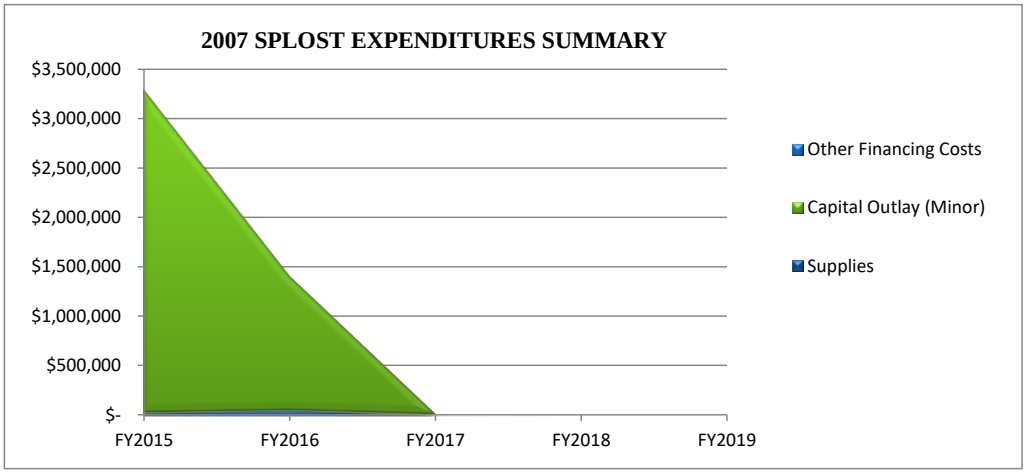
FUND - 322 - 2007 SPLOST

This fund is used to account for the receipts and disbursements of the City's portion of the 2007 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

July 18, 2006, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2002 SPLOST lapsed at the end of September, 2007. Since there is a two-month delay in receiving the new funds, receipt of the proceeds did not begin until December, 2007. The proceeds are then disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Supplies	$ 20,000	$ 42,000	$ -	$ -	$ -	0.00%
Capital Outlay (Minor)	$ 3,282,930	$ 1,361,504	$ -	$ -	$ -	0.00%
Other Financing Costs	$ 840	$ -	$ 17,520	$ 400	$ -	0.00%
Total Expenditures	$ 3,303,770	$ 1,403,504	$ 17,520	$ 400	$ -	0.00%



FUND 322 - 2007 SPLOST FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	REVENUES:			
3610001	Interest Income	$ 1,051	$ 1,300	$ -
	TOTAL REVENUES	**$ 1,051**	**$ 1,300**	$ -
	EXPENDITURES:			
	OTHER COSTS			
1510-5741003	Bank Charges	$ 604	$ 400	$ -
	OTHER FINANCING USES			
9000-6110200	Transfer to W/S	$ 16,916	$ -	$ -
	TOTAL EXPENDITURES	**$ 17,520**	**$ 400**	**$ -**

323 2013 SPLOST Fund

FUND - 323 - 2013 SPLOST

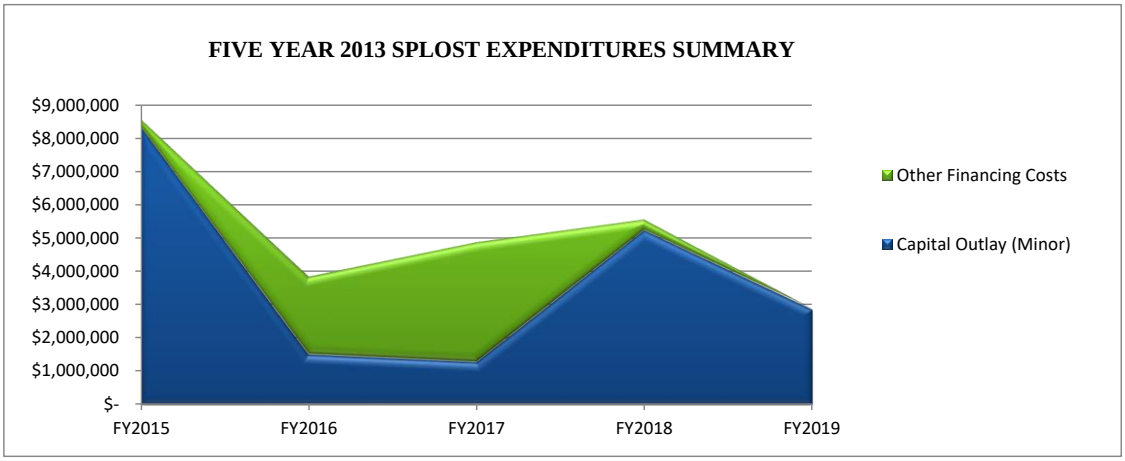
This fund is used to account for the receipts and disbursements of the City's portion of the 2013 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On November 8, 2012, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2007 SPLOST lapsed at the end of September 2013. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began March, 2014. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2007 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Decrease
Capital Outlay (Minor)	$ 8,333,587	$ 1,516,054	$ 1,283,441	$ 5,246,966	$ 2,869,000	-45.32%
Other Financing Costs	$ 208,333	$ 2,320,145	$ 3,584,900	$ 300,000	$ -	0.00%
Total Expenditures	$ 8,541,920	$ 3,836,199	$ 4,868,341	$ 5,546,966	$ 2,869,000	-45.32%



FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	REVENUES:			
3343101	GDOT Grants Traffic Project	$ 274,078	$ 603,822	$ -
3371010	Public Safety	$ 717,542	$ 662,124	$ 662,124
3371100	SWD Air Rights/Equipment	$ 1,795,833	$ -	$ -
3371103	Proceeds for Street and Drainage Projects	$ 916,336	$ 845,627	$ 845,627
3371200	Proceeds for City Structures	$ 73,007	$ 67,373	$ 67,373
3371300	Proceeds for Economic Development	$ 268,559	$ 247,836	$ 247,836
3371500	Proceeds for Water and Sewer Projects	$ 1,118,996	$ 1,032,649	$ 1,032,649
3371600	Proceeds for Natural Gas Projects	$ 332,901	$ 307,213	$ 307,213
3371700	Proceeds for Solid Waste Projects	$ 167,849	$ 1,950,727	$ 1,950,727
3610001	Interest Income	$ 550	$ 550	$ 550
	TOTAL REVENUES	**$ 5,665,651**	**$ 5,717,921**	**$ 5,114,099**
	EXPENDITURES:			
	BUILDINGS			
1565-5413306	ENG-116 Building Renovations	$ -	$ -	$ 179,000
3500-5413305	FD-62 Public Safety Training Center	$ 80,845	$ -	$ -
7400-5413301	Fab Lab Buildings	$ 21,794	$ 10,911	$ -
	INFRASTRUCTURE			
1535-5415607	IT-3 Fiber Optic	$ 289	$ -	$ -
4220-5414509	ENG-STS-31 Sidewalk Repairs	$ 13,467	$ 20,000	$ 25,000
4220-5414607	ENG-28 Street Striping/Street Signage	$ -	$ 40,000	$ 50,000
4220-5414703	ENG-40 Street Resurfacing Program	$ 498,726	$ 615,000	$ 400,000
4220-5412100	ENG 41 Downtown Parking Lots	$ -	$ -	$ 225,000
4220-5414704	ENG-64 Proposed Sidewalk Installation	$ -	$ 75,000	$ 125,000
4220-5415303	ENG-68 Construct Sidewalk along Lester Road	$ 27,367	$ 677,555	$ -
4220-5415304	ENG-44 Inter- Imp- W-Grady/S- College Street	$ -	$ 50,000	$ 350,000
4220-5415308	ENG-98 Roadway Imp- at Traffic Generators	$ -	$ 50,000	$ 100,000
4220-5415405	ENG-101 Install Traffic Calm	$ -	$ 30,000	$ 30,000
4220-5415504	ENG-96 Corridor Traffic Studies	$ 1,013	$ -	$ -
4220-5415602	ENG-77 Savannah Ave Rehab Resurfacing	$ 8,190	$ -	$ -
4220-5415606	ENG-114 Roadway Geometric Improvements	$ -	$ -	$ 250,000
4220-5415608	STS-30 Major Street Repairs	$ 80,000	$ -	$ -
4220-5415702	ENG-110 Rehabilitate W- Parrish St-	$ 166,937	$ -	$ -
4220-5425808	ENG-36 Traffic Signal Installation Fletcher Subdiv-	$ 32,430	$ -	$ -
4220-5425809	ENG-115 South Main Streetscape Project	$ -	$ 150,000	$ 150,000
4330-5415700	WWD-14-K Upgrade Sewer Proctor St- to Moore St-	$ -	$ 200,000	$ -
4330-5415710	WWD-14-P Upgrade Sewer Mike Ann Drive	$ -	$ -	$ 70,000
4330-5415706	WWD-14-R Upgrade Sewer Edgewood Acres Sub-	$ -	$ 600,000	$ -
4330-5415707	WWD-14-S Upgrade W/S Northwest Side of Town	$ -	$ 225,000	$ 225,000
4330-5415708	WWD-32-G Extend Sewer Main - East Oliff Street	$ -	$ 90,000	$ 100,000
4330-5415709	WWD-147 Upgrade Water/Sewer S- Main Street	$ -	$ 350,000	$ 350,000
4700-5415602	NGD-11 Gas System Expansion	$ -	$ 100,000	$ 150,000
4700-5415608	NGD-2 Hwy 301 N- River Crossing	$ -	$ 1,200,000	$ -
	EQUIPMENT			
1565-5425706	ENG-108 Rehabilitation of Mechanical Sytem	$ -	$ 125,000	$ -
3200-5316001	PD-20 Duty Weapons Upgrade	$ -	$ -	$ -
3200-5422105	PD-1 Vehicles and Conversions	$ 301,149	$ 300,000	$ -
3200-5425707	PD-22 Bullet Proof Vests for Patrol Officers	$ 17,013	$ 12,500	$ -
3223-5422105	Vehicle and Conversion - Patrol Bureau	$ 17,278	$ -	$ -
3500-5425709	FD-64 Personal Protective Clothing	$ 250	$ -	$ -
3500-5425901	FD-70 Train Tower Relocation	$ 16,693	$ -	$ -
4530-5425810	SWD-34 Yard Jocky Replacement	$ -	$ 115,000	$ -
4530-5425811	SWD-13 Tractor Replacement	$ -	$ -	$ 65,000

FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
4530-5425812	SWD-14 Batwing Mower Replacement	$ -	$ -	$ 25,000
4530-5710103	Pmnt to Bulloch County	$ -	$ 211,000	$ -
	OTHER FINANCING USES			
4530-5733002	Landfill Air Rights	$ -	$ -	$ -
1510-5741003	Bank Charges	$ -	$ -	$ -
3500-5810000	Debt Service - Principal	$ 300,000	$ -	$ -
9000-6110003	Transfers to GF - GMA Lease Pool	$ -	$ 300,000	$ -
9000-6110200	Transfers to W/S	$ 1,278,407	$ -	$ -
9000-6110300	Transfers to SWC	$ 153,894	$ -	$ -
9000-6110400	Transfers to Solid Waste Disposal	$ 1,737,283	$ -	$ -
9000-6110600	Transfers to Stormwater	$ 6,835	$ -	$ -
9000-6110700	Transfers to Natural Gas	$ 108,481	$ -	$ -
	TOTAL EXPENDITURES	**$ 4,868,341**	**$ 5,546,966**	**$ 2,869,000**



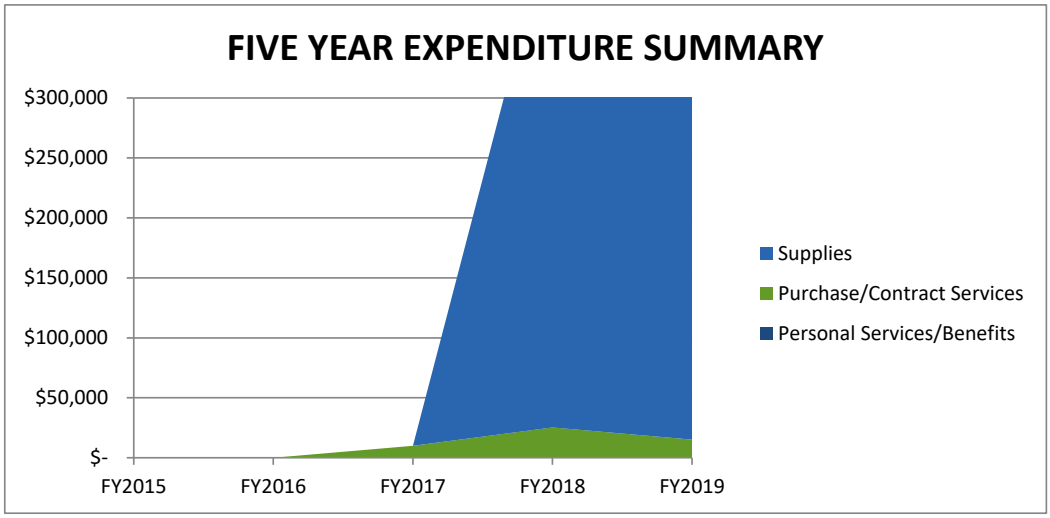
342 2016 CDBG Fund

FUND - 342 **DEPT - 4250 - STORM DRAINAGE**

The City was awarded a 2016 CDBG grant for $500,000.00. The project includes the following: new water infra-structure, sewer infrastucture, street improvements, and flood & draninage improvements. This project will benefit low-moderate income neighborhoods that include Kent Street, Bryant Street, and Lovett Street.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentag Increase
Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	-100.00%
Purchase/Contract Services	$ -	$ -	$ 10,000	$ 25,330	$ 15,000	68.87%
Capital Outlay (Minor)	$ -	$ -	$ -	$ 429,670	$ 425,000	1.10%
Total Expenditures	$ -	$ -	$ 10,000	$ 455,000	$ 440,000	3.41%



FUND 342 - 2016 CDBG FUND **DEPT - 4250 - STORM DRAINAGE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
33	INTERGOVERNMENTAL REVENUE			
3343107	Proceeds from DCA-CDBG	$ 10,000	$ 455,000	$ 440,000
	TOTAL OPERATING REVENUES	**$ 10,000**	**$ 455,000**	**$ 440,000**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	$ -	$ 10,330	$ 10,000
5212007	General Administration	$ 10,000	$ 15,000	$ 5,000
	TOTAL PURCHASE/CONTRACT SERVICES	$ 10,000	$ 25,330	$ 15,000
54	CAPITAL OUTLAY (MINOR)			
5415503	Construction	$ -	$ 429,670	$ 425,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 429,670	$ 425,000
	TOTAL EXPENDITURES:	**$ 10,000**	**$ 455,000**	**$ 440,000**

350 CAPITAL IMPROVEMENTS
Program Fund

FUND - 350 - CAPITAL IMPROVEMENTS PROGRAM

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year's listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Storm Water Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, and the 2013 SPLOST Fund.

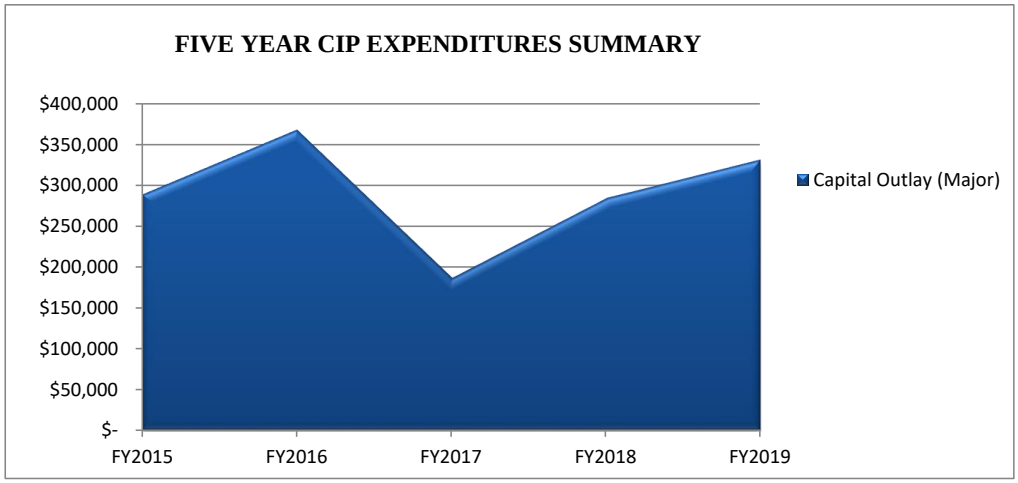
Funding is provided by a transfer from the General Fund, federal and state grants, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least $5,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund's budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Capital Outlay (Major)	$ 288,000	$ 367,400	$ 186,789	$ 284,500	$ 331,000	16.34%
Total Expenditures	$ 288,000	$ 367,400	$ 186,789	$ 284,500	$ 331,000	16.34%



FUND 350 - CAPITAL IMPROVEMENTS PROGRAM

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budgeted	FY 2019 Adopted
	REVENUES:			
39	**OTHER FINANCING SOURCES:**			
3912001	Operating transfers from General Fund	$ 130,000	$ 100,000	$ 50,000
3939001	Loan from GMA Lease Pool Fund	$ 332,997	$ 201,000	$ 256,000
	TOTAL REVENUES & OTHER FINANCING SOURCES	**$ 462,997**	**$ 301,000**	**$ 306,000**
	EXPENDITURES:			
54	**CAPITAL OUTLAY**			
	Site Improvements			
4200-5422407	STS-92 Tree Maintenance and Removal	$ -	$ 5,000	$ 5,000
4200-5412009	PW-PT-18 Trees/Shrubs	$ 3,950	$ 6,000	$ -
6200-5411007	PRK-32 Cemetery Maintenance	$ -	$ -	$ 10,000
6200-5412005	PW-PT-7 Triangle Park Imp-	$ 2,688	$ -	$ -
6200-5412105	ENG-PRK-22 Improvements to Edgewood Park	$ -	$ 20,000	$ 15,000
6200-5412106	PRK-28 Improvements to Park Division Areas	$ -	$ -	$ 5,000
6200-5425605	PW-PRK-13 Seasonal Decorations	$ -	$ 7,500	$ -
	Buildings			
1565-5413204	Replace Carpet	$ 16,527	$ -	$ -
4200-5413304	ENG-STS-87 Renovations to Facilities	$ 70	$ -	$ -
	Infrastructure			
	Street and Sidewalk Projects			
4200-5413205	STS-117 Street Lights	$ -	$ 10,000	$ -
	Vehicles (and motorized equipment)			
1575-5422108	ENG-5 Utility Vehicle	$ 25,069	$ 26,000	$ 26,000
4200-5422207	PW-ST-64 Replace Mower	$ 2,228	$ 16,000	$ -
4200-5422304	STS-109 High Reach Bucket Truck Replacement	$ -	$ 100,000	$ -
4200-5422308	STS-98 Superintendent's Pickup Truck	$ -	$ 35,000	$ -
4200-5422401	ENG-STS-74 Work Truck Replacement	$ -	$ 40,000	$ -
4200-5422402	PW-ST- 80 Replace Existing Truck	$ 45,543	$ -	$ 40,000
4200-5425804	PW-ST-111 Small Tractor Replacement	$ 41,480	$ -	$ -
4200-5425805	PW-ST-21 Dumptruck	$ -	$ -	$ 150,000
6200-5422106	PW-PT-1 Replace PKS Mower	$ 10,148	$ -	$ 11,000
6200-5422108	ENG-PARK-24 Utility Vehicle	$ 16,460	$ -	$ -
6200-5422303	ENG-PRK-4 Crewcab Truck	$ -	$ -	$ 40,000
	Other equipment			
1575-5425609	PWE-ENG-118 Wide Format Plotter and Scanner	$ 8,941	$ -	$ -
4200-5425703	STS-114 Replace Radios	$ -	$ -	$ 12,000
4200-5425704	STS-120 Concrete Saw	$ -	$ -	$ 8,000
6200-5425605	ENG-PRK-13 Seasonal Decorations	$ 2,020	$ -	$ -
6200-5425702	PW-PRK-30 Replacement Radios	$ 11,665	$ 9,000	$ 9,000
6200-5425901	PW-PRK-26 Replace Benches, Trashcans etc-	$ -	$ 10,000	$ -
	TOTAL CAPITAL OUTLAY EXPENDITURES	**$ 186,789**	**$ 284,500**	**$ 331,000**

505 WATER And SEWER Fund

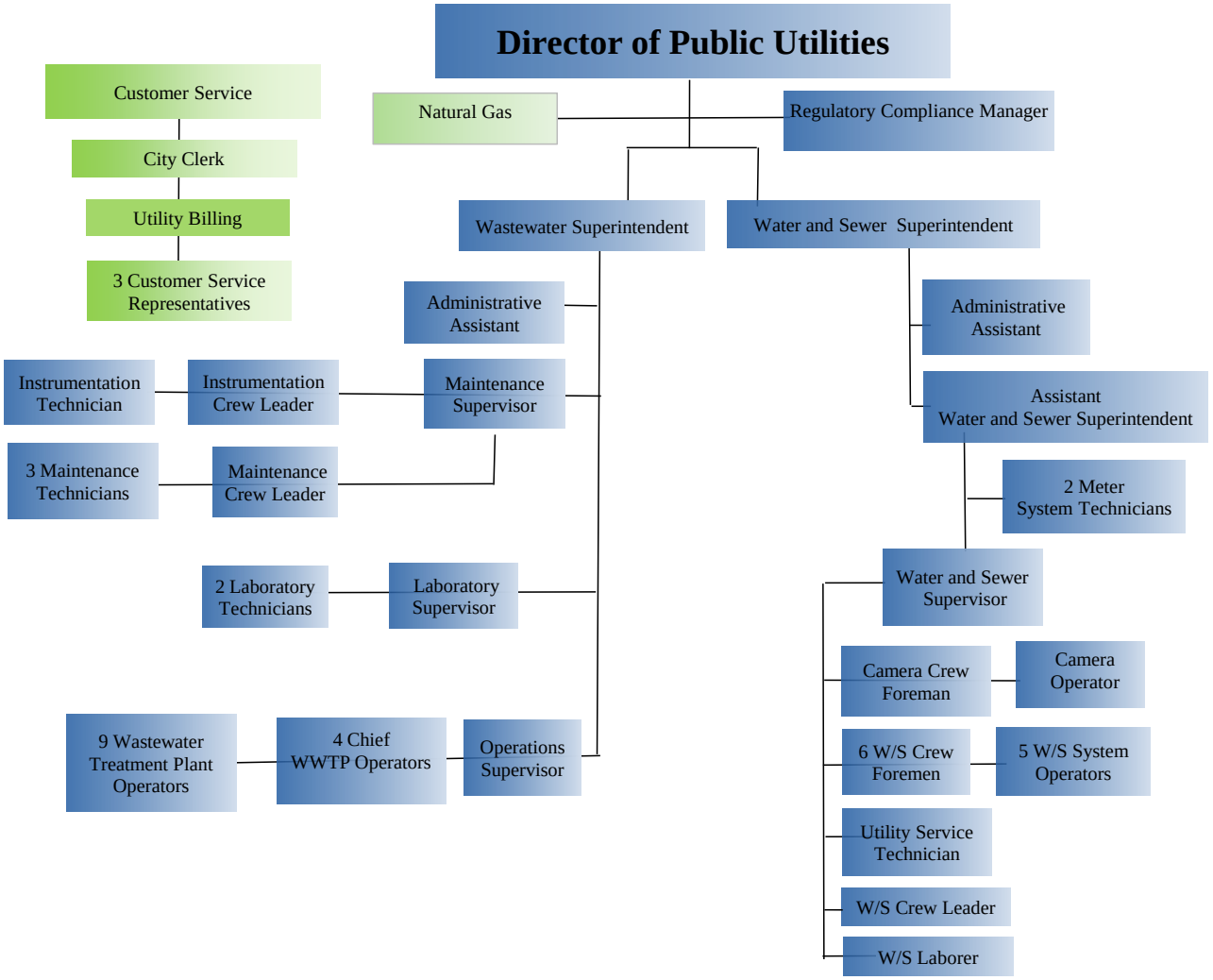
FUND - 505 - WATER/SEWER FUND **DEPT - 1590,4335,4400,4440**

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.



STATEMENT OF SERVICE

The Water/Sewer and Wastewater Department is responsible to provide maintenance and operation of the Water Distribution System, Wastewater Collection System, Advanced Activated Sludge Wastewater Treatment Facility and Reclaimed Water System. The department also monitors and enforces the Industrial Pre-treatment Program and the Watershed Program. Other responsibilities include the oversight and inspection of design and construction of any extensions of the Water and Sewer system or expansions of the Wastewater Treatment Facility and participates in all new development review discussions in reference to water and sewer infrastructure.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Continue to provide safe drinking water to our customers with minimal disruption of service.	On-Going	On-Going
2. Continue to reduce the amount of infiltration and inflow into the Wastewater Collection System.	On-Going	On-Going
3. Continue to expand the Water Distribution and Wastewater Collection System into undeveloped area's, as determined by Mayor and Council.	Complete water and sewer extension to I-16/301 Intersection	Extend water and sewer within the I-16 Industrial Park
4.Continue to collect and properly treat all wastewater entering the Wastewater Collection System to ensure regulatory compliance with EPD.	On-Going	On-Going
5. Continue to ensure Industrial Pre-treatment compliance by all Industries.	All industries inspected	Inspect all industries
6. Continue to provide quality Reclaimed Water to Georgia Southern University, as well as extending the system to other users.	On-Going	On-Going
7.Ensure that all applicable Water/Sewer and Wastewater personnel obtain the state licenses required for their positions.	Multiple new state licenses acquired by personnel	On-Going
8. Continue to improve the departments capacity to provide Quality Customer Service.	On-Going	On-Going
9. Continue to monitor the condition of the older Wastewater Treatment Plant equipment and schedule for needed up-grades or replacement of the equipment that has reached it's life expectancy.	On-Going	On-Going
10. Continue to provide the necessary training for all Water and Wastewater personnel.	On-Going	On-Going
11. Rehabilitate approximately 9,000 feet of 8-inch sewer mains in Edgewood Acres.	Funds reallocated to FY2018	Complete in FY2018
12. Rehabilitate approximately 2,800 feet of 8-inch sewer mains in Fletcher Subdivision by way of installing liner.	Funds reallocated to FY2018	Complete in FY2018
13. Complete Phase 3 of water and sewer extension to the I-16/301 South Interchange.	Complete FY2017	N/A
14. Complete the installation of water and sewer to Aspen Aerogels.	Funds allocated for FY2018	Carry over to FY2019
15. Upgrade Birds Pond pump station.	Spare pump/motor assembly	Continue upgrade
FY 2019		
1. Rehabilitate approximately 3,100 feet of sewer mains from Proctor Street to East Moore Street.	Completed	
2. Upgrade water and sewer mains in the CDBG area. Including Kent Street, Lovett Street and Bryant Street.	Carry over to FY2019	Carry over to FY2019

3. Upgrade water and sewer mains on South Main Street from Brannen Street to Tillman Road as part of "The Blue Mile" Project.	On - Going	On - Going
4. Replace the existing UV (Ultraviolet Disinfection) System at the Wastewater Plant.	On - Going	On - Going

OBJECTIVES FOR FISCAL YEAR 2019

1. Continue to maintain all water lines, pumps and water tanks so that disruptions are avoided.
2. Continue to maintain the SCADA System so that system information is provided in a timely manner for all operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Continue to maintain the sewer lines, pump stations and Wastewater Treatment Facility so that overflows are avoided.
6. Continue to operate the Wastewater Treatment Facility and the Laboratory so that all parameters of the NPDES permit are met and properly reported to the State monthly.
7. Install emergency generators to all sewer pump stations.
8. Repair concrete tanks at the Wastewater Treatment Facility.
9. Use the QUES camera to systematically identify the areas of worst infiltration and inflow, particularly during heavy rain events.
10. Develop a priority rating system for these problems and either contract for or repair in-house.
11. Publicize through GSU mailings to students and other forms of media to all customers of the availability of online utility, tax and court fine payments.
12. Keep the number of misreads on utility accounts below 0.5%.
13. Continue to correct billing errors with a 24-hour period.

PERFORMANCE MEASURES

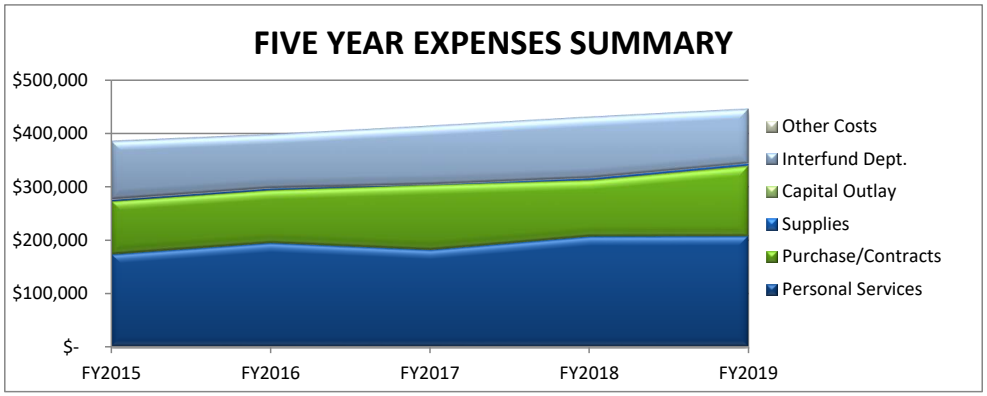
WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Dollar amount of fixed assets at FY end	$50,937,455	$51,714,816	$52,329,633	$52,753,347	$54,592,305
Long-term debt outstanding at FY end	$15,492,676	$15,293,526	$14,576,433	$13,835,852	$13,061,388
Long-term debt outstanding as % of fixed assets at FY end	30%	30%	28%	26%	24%
Long-term debt outstanding per capita at FY end	$543	$536	$511	$485	$418
Water & Wastewater Annual Debt Service Payments P&I	$1,337,089	$1,337,594	$1,338,752	$1,364,921	$1,369,945
Net Income for FY	$3,764,178	$879,688	$2,606,572	$841,137	$795,146
Ratio of Water & Wastewater System Net Income to Net Income to Annual Debt Service Payments (P & P)	281.5%	65.8%	194.7%	61.6%	58.0%
Number of FTE employees	57.5	57.5	56.5	56.5	56.5
Net Income (Loss) per FTE employee	$65,464	$15,299	$46,134	$14,887	$14,073
Number of Utility Bills processed annually	284,000	300,000	300,000	300,000	300,000
Number of Employees in utility billing/collection	6	6	6	4	5
Average Number of Utility Bills processed per employee	47,333	50,000	50,000	75,000	60,000
Dollar amount of Utility Bills processed	$40,000,000	$44,000,000	$46,000,000	$48,000,000	$48,000,000

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Gallons of water pumped from wells	1,108,515,000	1,138,556,000	1,200,393,750	1,179,807,000	1,200,000,000
Gallons of water billed	1,071,727,000	1,110,296,000	1,140,202,000	1,136,041,000	1,150,000,000
Percentage of treated water lost to leakage, fire protection and other sources.	3.0%	2.5%	5.0%	3.7%	4.2%
Gallons of sewage treated and discharged from WWTP	1,808,139,000	1,687,630,000	1,786,059,000	1,791,689,000	1,800,000,000
Gallons of sewage billed	958,649,000	1,005,233,000	1,060,882,000	1,073,964,000	1,050,000,000
Percentage of treated sewage from infiltration & inflow	47%	40%	42%	40%	42%
Number of operational water wells	6	6	6	6	6
Average Gallons per Day (GPD) of water pumped	3,037,027	3,119,332	3,288,750	3,311,077	3,287,671
Percentage of Permitted Average GPD actually used	52%	53%	56%	57%	56%
Peak GPD of water pumped	4,129,000	4,568,000	4,585,000	5,212,000	5,200,000
Number of operational sewage lift stations	23	23	24	25	25
Average GPD of sewage treated & discharged from WWTP	4,950,000	4,611,000	4,890,000	4,909,000	4,931,000
Average GPD of sewage discharged permitted by NPDES permit	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Percentage of Permitted Average GPD actually used	50%	46%	49%	49%	49%
Number of water leaks repaired	452	356	324	270	281
Number of sewage spills requiring EPD notification	0	0	0	0	0
Number of NPDES Permit violations per EPD	1	2	1	0	0
* Number of residential water customers	10,002	10,007	10,781	10,908	10,950
* Number of residential sewer customers	9377	9748	10014	10,291	10,300
* Number of commercial/industrial water customers	1423	1498	1434	1441	1450
* Number of commercial/industrial sewer customers	1120	1186	1128	1134	1140
* Government agency water customers	689	698	701	702	702
* Government agency sewer customers	593	591	562	562	562
* Irrigation customers	640	602	602	620	625
* Fire system customers	284	233	234	239	241
** Multi-meter customers	207	207	207	207	207
*** Average GPD allowed by EPD	5,875,000	5,875,000	5,875,000	5,875,000	5,875,000

* Actual accounts based on Feb. of FY to be representative of college students.
** FY Actual units supplied by multi-meter accounts= 3168 units
*** Current water withdrawal permit 7.345 monthly average 5.875 annual average

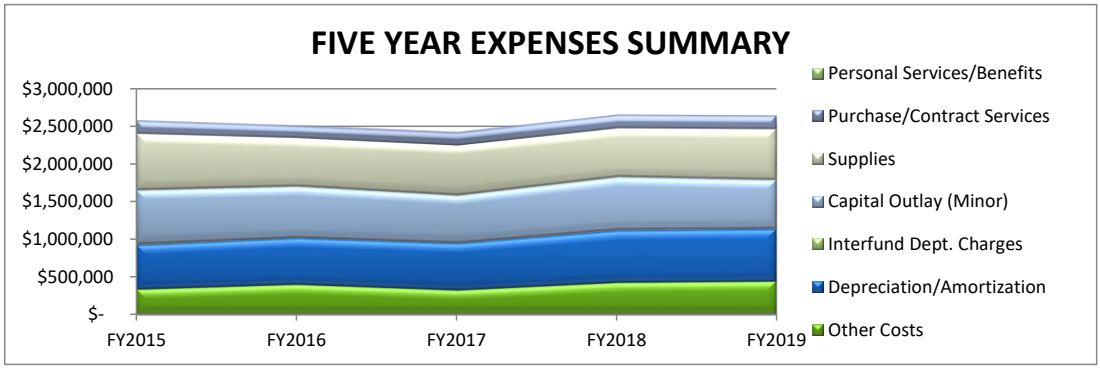
EXPENSES SUMMARY CUSTOMER SERVICE

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 173,239	$ 194,959	$ 181,937	$ 206,875	$ 207,459	0.28%
Purchase/Contract Services	$ 100,411	$ 99,490	$ 121,645	$ 105,957	$ 131,830	24.42%
Supplies	$ 2,631	$ 2,814	$ 452	$ 3,550	$ 3,900	9.86%
Capital Outlay (Minor)	$ -	$ -	$ 280	$ 200	$ 200	0.00%
Interfund Dept. Charges	$ 108,909	$ 100,623	$ 109,153	$ 113,854	$ 101,752	-10.63%
Other Costs	$ 169	$ 142	$ 152	$ 50	$ 50	0.00%
Total Expenses	$ 385,359	$ 398,028	$ 413,619	$ 430,486	$ 445,191	3.42%



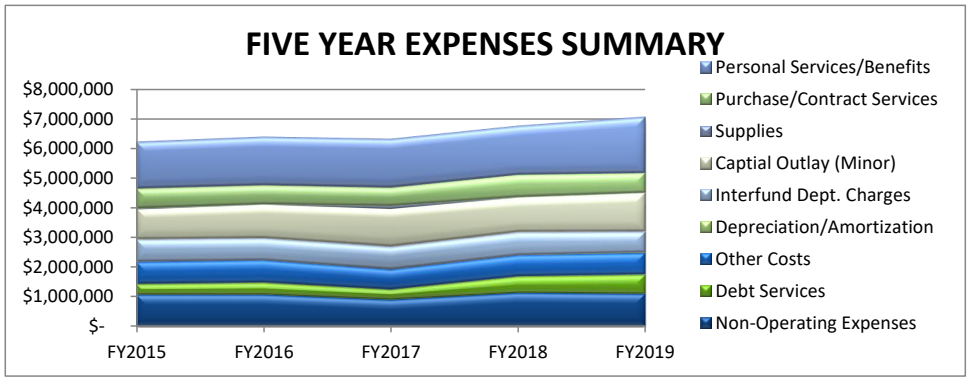
EXPENSES SUMMARY WASTEWATER DEPARTMENT

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 1,231,213	$ 1,260,703	$ 1,031,783	$ 1,255,370	$ 1,230,482	-1.98%
Purchase/Contract Services	$ 329,100	$ 393,718	$ 318,471	$ 418,212	$ 435,318	4.09%
Supplies	$ 595,037	$ 622,326	$ 626,395	$ 697,800	$ 698,550	0.11%
Capital Outlay (Minor)	$ 9,073	$ 1,910	$ 3,245	$ 8,500	$ 7,500	-11.76%
Interfund Dept. Charges	$ 722,150	$ 687,230	$ 637,973	$ 705,003	$ 646,480	-8.30%
Depreciation/Amortization	$ 748,872	$ 645,155	$ 667,971	$ 645,500	$ 675,000	4.57%
Other Costs	$ 170,310	$ 155,731	$ 169,251	$ 171,000	$ 170,400	-0.35%
Total Expenses	$ 3,805,755	$ 3,766,773	$ 3,455,089	$ 3,901,385	$ 3,863,730	-0.97%



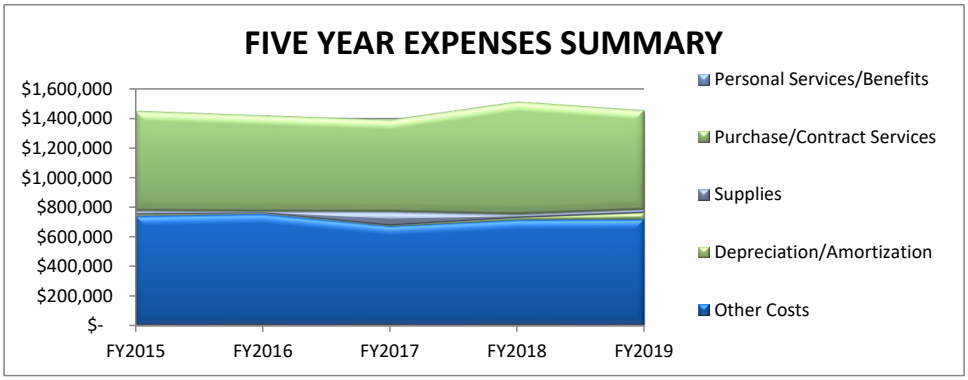
EXPENSES SUMMARY WATER/SEWER DEPARTMENT

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 1,067,626	$ 1,068,068	$ 895,955	$ 1,126,025	$ 1,089,347	-3.26%
Purchase/Contract Services	$ 357,956	$ 399,561	$ 344,528	$ 546,061	$ 646,872	18.46%
Supplies	$ 740,033	$ 755,158	$ 674,751	$ 716,453	$ 719,710	0.45%
Capital Outlay (Minor)	$ 10,045	$ 4,434	$ 5,115	$ 12,300	$ 41,300	235.77%
Interfund Dept. Charges	$ 761,182	$ 747,861	$ 767,377	$ 774,255	$ 694,957	-10.24%
Depreciation/Amortization	$ 1,026,503	$ 1,141,381	$ 1,292,590	$ 1,169,163	$ 1,300,000	11.19%
Other Costs	$ 25,218	$ 11,340	$ 88,814	$ 22,750	$ 22,750	0.00%
Debt Services	$ 676,240	$ 649,541	$ 622,730	$ 761,466	$ 670,036	-12.01%
Non-Operating Expenses	$ 1,567,310	$ 1,626,882	$ 1,632,195	$ 1,637,552	$ 1,884,900	15.10%
Total Expenses	$ 6,232,113	$ 6,404,226	$ 6,324,055	$ 6,766,025	$ 7,069,872	4.49%



EXPENSES SUMMARY RECLAIMED WATER

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services	$ -	$ -	$ 11,700	$ 11,700	$ 11,700	0.00%
Purchase/Contract Services	$ 23	$ 673	$ 500	$ 500	$ 500	0.00%
Supplies	$ 21,430	$ 5,220	$ 15,900	$ 20,100	$ 20,100	0.00%
Depreciation	$ 18,692	$ 18,692	$ 17,114	$ 18,692	$ 18,692	0.00%
Other Costs	$ -	$ -	$ -	$ -	$ -	0.00%
Total Expenses	$ 40,145	$ 24,585	$ 45,214	$ 50,992	$ 50,992	0.00%



FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
	Water			
	CHARGES FOR SERVICES			
34	*General government*			
3417000	Indirect Cost Allocation for Meter Reader	$ 54,800	$ 41,594	$ 52,901
3417001	Indirect Cost All- For Customer Service	$ 179,569	$ 184,108	$ 237,075
	Sub-total: General Government	*$ 234,369*	*$ 225,702*	*$ 289,976*
3442100	*Water charges*			
3442101	Administrative Service Fees	$ 78,990	$ 90,000	$ 90,000
3442102	Inside Residential Water Charges	$ 3,083,482	$ 2,725,000	$ 2,790,000
3442103	Outside Residential Water Charges	$ 110,155	$ 105,000	$ 123,000
3442104	Inside Commercial Water Charge	$ 1,260,524	$ 1,233,000	$ 1,340,000
3442105	Outside Commercial Water Charge	$ 207,352	$ 202,000	$ 220,000
3442107	Outside Industrial Water Charge	$ 345,577	$ 337,000	$ 334,000
3442109	Miscellaneous Income (Septic)	$ 19,433	$ -	$ -
	Sub-total: Water Charges	*$ 5,105,513*	*$ 4,692,000*	*$ 4,897,000*
3442901	Water Tap Fees	$ 152,300	$ 100,000	$ 110,000
3442902	Late Payment Penalties and Interest	$ 51,906	$ 70,000	$ 70,000
3442903	Reconnection Fees	$ 256,500	$ 180,000	$ 240,000
3442907	Water Conn/Running inside	$ 2,330	$ 1,500	$ 50,000
	Sub-total: Other Fees	*$ 463,036*	*$ 351,500*	*$ 470,000*
	TOTAL CHARGES FOR SERVICES	$ 5,802,918	$ 5,269,202	$ 5,656,976
	Sewer			
	CHARGES FOR SERVICES			
34	*Sewer charges*			
3442501	Inside Residential Sewer Charges	$ 2,822,586	$ 2,600,000	$ 2,545,000
3442502	Outside Residential Sewer Charges	$ 10,642	$ 10,000	$ 11,000
3442506	Outside Industrial Sewer Charges	$ 202,807	$ 250,000	$ 334,000
3445503	Inside Commercial Sewer Charges	$ 335,220	$ 1,750,000	$ 1,931,000
3445504	Outside Commercial Sewer Charges	$ 1,897,171	$ 190,000	$ 227,000
	Sub-total: Sewer Charges	*$ 5,268,426*	*$ 4,800,000*	*$ 5,048,000*
3442905	Sewer Tap Fees	$ 23,265	$ 30,000	$ 20,000
3442906	Late Payment Penalties and Interest	$ 50,311	$ 63,000	$ 65,000
	Sub-total: Other Fees	*$ 73,576*	*$ 93,000*	*$ 85,000*
	TOTAL CHARGES FOR SERVICES	$ 5,342,002	$ 4,893,000	$ 5,133,000
34	**Reclaimed Water**			
3442200	Reclaimed Water	$ 53,033	$ 52,272	$ 52,272
	TOTAL CHARGES FOR SERVICES	$ 53,033	$ 52,272	$ 52,272
	TOTAL OPERATING REVENUES	**$ 11,197,953**	**$ 10,214,474**	**$ 10,842,248**
	OPERATING EXPENSES:	**DEPT - 1590 - CUSTOMER SERVICE**		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 156,778	$ 175,813	$ 176,325
5113001	Overtime	$ 4,906	$ 5,800	$ 5,800
	Sub-total: Salaries and Wages	*$ 161,684*	*$ 181,613*	*$ 182,125*
5122001	Social Security (FICA) Contributions	$ 10,866	$ 13,893	$ 13,933
5124001	Retirement Contributions	$ 8,770	$ 10,897	$ 10,927
5127001	Workers Compensation	$ 572	$ 472	$ 474
5129002	Employee Drug Screening	$ 45	$ -	$ -
	Sub-total: Employee Benefits	*$ 20,253*	*$ 25,262*	*$ 25,334*
	TOTAL PERSONAL SERVICES	$ 181,937	$ 206,875	$ 207,459

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ -	$ -
5222005	Rep. and Maint. (Office Equipment)	$ 8,246	$ 11,000	$ 11,000
5222102	Software Support	$ 1,390	$ -	$ -
5222103	Rep. and Maint. Computers	$ 16,370	$ 17,155	$ 13,725
	Sub-total: Property Services	*$ 26,006*	*$ 28,155*	*$ 24,725*
5231001	Insurance	$ 919	$ 1,200	$ 2,500
5232001	Telephone	$ 3,602	$ 3,602	$ 1,905
5232006	Postage	$ 59,949	$ 65,000	$ 65,000
5233001	Advertising	$ 148	$ -	$ 200
5234001	Printing and Binding	$ 5,680	$ 7,000	$ 3,000
5235001	Travel	$ 3,129	$ -	$ -
5237001	Education and Training	$ 787	$ 1,000	$ 4,000
5238501	Contract Services	$ 21,425	$ -	$ 30,500
	Sub-total: Other Purchased Services	*$ 95,639*	*$ 77,802*	*$ 107,105*
	TOTAL PURCHASED SERVICES	$ 121,645	$ 105,957	$ 131,830
53	SUPPLIES			
5311001	Office and General Supplies	$ -	$ 3,000	$ 3,000
5311005	Uniforms	$ -	$ -	$ 350
5313001	Food	$ 48	$ 50	$ 50
5316001	Small Tools and Equipment	$ 404	$ 500	$ 500
	TOTAL SUPPLIES	$ 452	$ 3,550	$ 3,900
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 280	$ 200	$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	$ 280	$ 200	$ 200
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	$ 42,193	$ 47,808	$ 42,086
5524001	Self-funded Insurance (Medical)	$ 66,349	$ 60,988	$ 54,516
5524002	Life and Disability	$ 281	$ 828	$ 920
5524003	Wellness Program	$ 330	$ 330	$ 330
5524004	OPEB	$ -	$ 3,900	$ 3,900
	TOTAL INTERFUND/INTERDEP'T-	$ 109,153	$ 113,854	$ 101,752
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ -	$ 50	$ 50
5760001	Over/Short	$ 152	$ -	$ -
	TOTAL OTHER COSTS	$ 152	$ 50	$ 50
	Sub-total Customer Service Expenses	**$ 413,619**	**$ 430,486**	**$ 445,191**
		DEPT - 4335 - WASTE WATER TREATMENT PLANT		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 833,336	$ 1,011,513	$ 990,851
5113001	Overtime	$ 56,143	$ 70,000	$ 70,000
	Sub-total: Salaries and Wages	*$ 889,479*	*$ 1,081,513*	*$ 1,060,851*
5122001	Social Security (FICA) Contributions	$ 64,492	$ 82,736	$ 81,155
5124001	Retirement Contributions	$ 51,847	$ 64,891	$ 63,651
5127001	Workers Compensation	$ 25,523	$ 25,350	$ 24,825
5129002	Employee Drug Screening Tests	$ 442	$ 700	$ -
5129003	Hepatitis/ Flu Vaccine	$ -	$ 180	$ -
	Sub-total: Employee Benefits	*$ 142,304*	*$ 173,857*	*$ 169,631*
	TOTAL PERSONAL SERVICES	$ 1,031,783	$ 1,255,370	$ 1,230,482

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	$ -	$ 20,000	$ 5,000
5212002	Engineering Fees	$ 29,833	$ -	$ 25,000
5213001	Computer Programming Fees	$ -	$ 2,000	$ 2,000
	Sub-total: Prof- and Tech- Services	*$ 29,833*	*$ 22,000*	*$ 32,000*
5221001	Cleaning Services	$ -	$ 1,000	$ 2,500
5222001	Rep. and Maint. (Equipment)	$ 29,723	$ 23,000	$ 23,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 12,442	$ 12,000	$ 12,000
5222003	Rep. and Maint. (Labor)	$ 25,735	$ 23,000	$ 23,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 8,519	$ 20,000	$ 15,000
5222005	Rep. and Maint. (Office Equipment)	$ 2,085	$ 700	$ 1,000
5222006	Rep. and Maint. (Other equipment)	$ 71,702	$ 140,000	$ 120,000
5222103	Rep. and Maint. Computers	$ 30,440	$ 33,240	$ 28,002
5223200	Rentals	$ 7,087	$ 4,500	$ 7,500
	Sub-total: Property Services	*$ 187,733*	*$ 257,440*	*$ 232,002*
5231001	Insurance	$ 31,067	$ 59,512	$ 85,000
5232001	Telephone	$ 6,159	$ 6,200	$ 3,571
5232003	Cellular Phones	$ 10,964	$ 10,860	$ 27,045
5232006	Postage	$ 5,874	$ 2,500	$ 3,000
5233001	Advertising	$ 2,031	$ 500	$ 1,000
5234001	Printing and Binding	$ 3,579	$ 200	$ 200
5235001	Travel	$ 6,971	$ 13,000	$ 7,500
5236001	Dues and Fees	$ 1,179	$ 3,000	$ 3,000
5237001	Education and Training	$ 8,088	$ 10,000	$ 10,000
5238001	Licenses	$ 2,167	$ 2,000	$ 2,000
5238501	Contract Labor	$ 11,928	$ 12,000	$ 12,000
5239004	Laboratory Services	$ 10,898	$ 19,000	$ 17,000
	Sub-total: Other Purchased Services	*$ 100,905*	*$ 138,772*	*$ 171,316*
	TOTAL PURCHASED SERVICES	$ 318,471	$ 418,212	$ 435,318
53	SUPPLIES			
5311001	Office and General Supplies	$ 9,448	$ 15,000	$ 15,000
5311002	Parts and Materials	$ 12,645	$ 16,000	$ 16,000
5311003	Chemicals	$ 77,134	$ 110,000	$ 110,000
5311004	Janitorial Supplies	$ 3,521	$ 2,500	$ 2,500
5311005	Uniforms	$ 8,937	$ 10,500	$ 11,000
5311104	Laboratory Supplies	$ 14,537	$ 17,000	$ 17,000
5311105	Laboratory Reagents	$ 17,091	$ 16,000	$ 16,000
5312300	Electricity: WWTP	$ 453,191	$ 475,000	$ 475,000
5312700	Gasoline/Diesel/CNG	$ 16,577	$ 25,000	$ 25,000
5312800	Stormwater	$ 2,298	$ 2,300	$ 2,300
5313001	Food	$ 634	$ 500	$ 750
5314001	Books and Periodicals	$ 966	$ 500	$ 500
5316001	Small Tools and Equipment	$ 9,416	$ 7,500	$ 7,500
	TOTAL SUPPLIES	$ 626,395	$ 697,800	$ 698,550
54	CAPITAL OUTLAY (MINOR)			
5421001	Machinery	$ 2,475	$ 5,000	$ 5,000
5423001	Furniture and Fixtures	$ 770	$ 1,000	$ 2,500
5424001	Computers	$ -	$ 1,000	$ -
5425001	Other Equip- (Industrial Pretreatment)	$ -	$ 1,500	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 3,245	$ 8,500	$ 7,500

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	$ 393,909	$ 429,893	$ 365,260
5510005	Indirect Cost Allocation for GIS	$ 9,999	$ 10,000	$ 8,639
5524001	Self-funded Insurance (Medical)	$ 228,385	$ 242,397	$ 246,405
5524002	Life and Disability	$ 4,195	$ 4,680	$ 5,646
5524003	Wellness Program	$ 1,485	$ 1,458	$ 1,485
5524004	OPEB	$ -	$ 16,575	$ 19,045
	TOTAL INTERFUND/INTERDEP'T.	$ 637,973	$ 705,003	$ 646,480
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 667,971	$ 645,500	$ 675,000
	TOTAL DEPREC. AND AMORT.	$ 667,971	$ 645,500	$ 675,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 157,081	$ 170,000	$ 170,000
5734001	Miscellaneous Expenses	$ 179	$ 400	$ 400
5740001	Bad Debts	$ 11,910	$ 100	$ -
5741001	Collection Costs	$ 81	$ 500	$ -
	TOTAL OTHER COSTS	$ 169,251	$ 171,000	$ 170,400
	Sub-total Wastewater TP Operating Expenses	**$ 3,455,089**	**$ 3,901,385**	**$ 3,863,730**
		DEPT - 4400 - WATER/SEWER COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 781,901	$ 925,368	$ 895,011
5113001	Overtime	$ 34,917	$ 32,000	$ 32,000
	Sub-total: Salaries and Wages	*$ 816,818*	*$ 957,368*	*$ 927,011*
5122001	Social Security (FICA) Contributions	$ 56,489	$ 73,239	$ 70,916
5124001	Retirement Contributions	$ (23,069)	$ 57,442	$ 55,621
5127001	Workers Compensation	$ 43,070	$ 37,076	$ 35,799
5129001	Employment Physicals	$ -	$ 200	$ -
5129002	Employee Drug Screening Tests	$ 400	$ 500	$ -
5129003	Hepatitis/ Flu Vaccine	$ 2,247	$ 200	$ -
	Sub-total: Employee Benefits	*$ 79,137*	*$ 168,657*	*$ 162,336*
	TOTAL PERSONAL SERVICES	$ 895,955	$ 1,126,025	$ 1,089,347
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	$ -	$ 4,500	$ 4,500
5212002	Engineering Fees	$ 6,304	$ 13,000	$ 13,000
5213001	Computer Programming Fees	$ 500	$ -	$ -
5213002	Bond Paying Agent Fees	$ 1,750	$ 1,800	$ 1,800
	Sub-total: Prof- and Tech- Services	*$ 8,554*	*$ 19,300*	*$ 19,300*
5221001	Cleaning Services	$ 2,040	$ 2,400	$ 2,400
5222001	Rep. and Maint. (Equipment)	$ 16,798	$ 30,000	$ 30,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 18,083	$ 28,000	$ 28,000
5222003	Rep. and Maint. (Labor)	$ 28,426	$ 33,000	$ 33,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 1,711	$ 7,500	$ 7,500
5222005	Rep. and Maint. (Office Equipment)	$ 690	$ 1,000	$ 1,000
5222006	Rep. and Maint. (Other Equipment)	$ 293	$ 1,400	$ 1,400
5222007	Rep. and Maint. (Wells)	$ 13,934	$ 35,000	$ 35,000
5222008	Rep. and Maint. (Pump Stations)	$ 18,201	$ 30,000	$ 30,000
5222102	Software Support	$ -	$ -	$ 7,000
5222103	Rep. and Maint. Computers	$ 7,860	$ 8,385	$ 15,144
5223200	Rentals	$ -	$ 3,500	$ 3,500

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	Sub-total: Property Services	*$ 108,036*	*$ 180,185*	*$ 193,944*
5231001	Insurance, Other than Benefits	$ 59,017	$ 46,295	$ 55,000
5232001	Telephone	$ 3,106	$ 2,706	$ 3,200
5232002	Telephone: Controls on Wells	$ 22,549	$ 23,000	$ 23,000
5232003	Cellular Phones	$ 8,920	$ 8,025	$ 30,728
5232006	Postage	$ -	$ 3,000	$ 3,000
5233001	Advertising	$ 1,157	$ 250	$ 1,000
5234001	Printing and Binding	$ 351	$ 3,800	$ 3,800
5235001	Travel	$ 6,844	$ 10,000	$ 5,600
5236001	Dues and Fees	$ 2,696	$ 3,000	$ 3,000
5237001	Education and Training	$ 6,871	$ 4,500	$ 4,500
5238001	Licenses	$ 2,681	$ 1,000	$ 3,000
5238501	Contract Labor/Services	$ 34,267	$ 142,000	$ 189,800
5239004	Laboratory Services	$ 12,200	$ 14,000	$ 14,000
5239005	Inspections - Tanks	$ 67,279	$ 85,000	$ 94,000
	Sub-total: Other Purchased Services	*$ 227,938*	*$ 346,576*	*$ 433,628*
	TOTAL PURCHASED SERVICES	$ 344,528	$ 546,061	$ 646,872
53	SUPPLIES			
5311001	Office and General Supplies	$ 10,527	$ 11,000	$ 11,000
5311002	Parts and Materials	$ 186,545	$ 200,000	$ 200,000
5311003	Chemicals	$ 39,736	$ 45,000	$ 45,000
5311004	Janitorial Supplies	$ 571	$ 1,000	$ 1,000
5311005	Uniforms	$ 10,995	$ 10,000	$ 10,250
5311602	Conservation Water Supply	$ -	$ 3,000	$ 3,000
5312300	Electricity	$ 3,664	$ 2,500	$ 2,500
5312303	Electricity: Sewage pumps	$ 90,455	$ 97,500	$ 100,000
5312304	Electricity: Water Pumps	$ 280,239	$ 285,000	$ 285,000
5312305	Electricity: Shop	$ 3,178	$ 5,000	$ 5,000
5312700	Gasoline/Diesel/CNG	$ 42,232	$ 47,000	$ 47,000
5312800	Stormwater	$ 1,528	$ 1,553	$ 1,560
5313001	Food	$ 652	$ 500	$ 1,000
5314001	Books and Periodicals	$ 341	$ 400	$ 400
5316001	Small Tools and Equipment	$ 4,088	$ 7,000	$ 7,000
	TOTAL SUPPLIES	$ 674,751	$ 716,453	$ 719,710
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	$ -	$ 1,000	$ 30,000
5421001	Machinery	$ 775	$ 8,000	$ 8,000
5423001	Furniture and Fixtures	$ -	$ 800	$ 800
5424001	Computers	$ -	$ 1,000	$ 1,000
5425001	Other Equipment	$ 4,340	$ 1,500	$ 1,500
	TOTAL CAPITAL OUTLAY (MINOR)	$ 5,115	$ 12,300	$ 41,300
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	$ 416,659	$ 481,212	$ 426,822
5510005	Indirect Cost Allocation for GIS	$ 41,250	$ 41,250	$ 12,959
5524001	Self-funded Insurance (Medical)	$ 248,382	$ 231,630	$ 234,094
5524002	Life and Disability	$ 4,244	$ 3,920	$ 4,654
5524003	Wellness Program	$ 1,348	$ 1,293	$ 1,348
5524004	OPEB	$ 55,494	$ 14,950	$ 15,080
	TOTAL INTERFUND/INTERDEP'T.	$ 767,377	$ 774,255	$ 694,957

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 1,292,590	$ 1,169,163	$ 1,300,000
	TOTAL DEPREC. AND AMORT.	$ 1,292,590	$ 1,169,163	$ 1,300,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 19	$ 800	$ 800
5734001	Miscellaneous Expenses	$ 295	$ 400	$ 400
5734006	Concession Expenses	$ 33	$ -	$ -
5740001	Bad Debts	$ 89,000	$ 18,000	$ 18,000
5741001	Collection Costs	$ (773)	$ 3,300	$ 3,300
5741003	Bank Charges	$ 240	$ 250	$ 250
	TOTAL OTHER COSTS	$ 88,814	$ 22,750	$ 22,750
	Sub-total WT, Distribution and Sewer System Expense	**$ 4,069,130**	**$ 4,367,007**	**$ 4,514,936**
	DEPT - 4440 - RECLAIMED WATER			
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 11,700	$ 11,700	$ 11,700
	TOTAL PERSONAL SERVICES	$ 11,700	$ 11,700	$ 11,700
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	$ 350	$ 500	$ 500
5231001	Insurance Other	$ 83	$ -	$ -
	TOTAL PURCHASED SERVICES	$ 433	$ 500	$ 500
53	SUPPLIES			
5311002	Parts and Materials	$ 2,958	$ 4,000	$ 4,000
5311003	Chemicals	$ 2,662	$ 6,000	$ 6,000
5312300	Electricity	$ 5,164	$ 7,800	$ 7,800
5312700	Gasoline/Fuel/CNG	$ 2,300	$ 2,300	$ 2,300
	TOTAL SUPPLIES	$ 13,084	$ 20,100	$ 20,100
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 18,691	$ 18,692	$ 18,692
	TOTAL DEPREC. AND AMORT.	$ 18,691	$ 18,692	$ 18,692
	Sub-total Reclaimed Water	**$ 43,908**	**$ 50,992**	**$ 50,992**
	TOTAL OPERATING EXPENSES	**$ 7,981,746**	**$ 8,749,870**	**$ 8,874,849**
	OPERATING INCOME (LOSS)	**$ 3,216,207**	**$ 1,464,604**	**$ 1,967,399**
	NON-OPERATING REVENUES			
33	OTHER INTERGOVERNMENTAL REVENUE			
3390000	Fema Reimbursement	$ 8,003	$ -	$ -
	TOTAL OTHER INTERGOVERNMENTAL REVENUE	$ 8,003	$ -	$ -
36	INVESTMENT INCOME			
3610011	Interest Income - Bonds	$ 290	$ 300	$ 300
	TOTAL INVESTMENT INCOME	$ 290	$ 300	$ 300
38	MISCELLANEOUS REVENUE			
3810012	Rental Income-T-Mobile	$ 75,893	$ 80,559	$ 81,545
3810013	Rental Income-AT&T	$ 53,911	$ 90,500	$ 90,500
3810014	Rental Income-Cingular	$ 36,000	$ 38,192	$ 39,338

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
3890300	Sale of Scrap	$ 35,550	$ -	$ -
3890400	Concession Revenue	$ 15	$ -	$ -
3890500	WASA	$ 1,000	$ 1,000	$ 1,000
3890501	ATC Fees	$ 139,305	$ 100,000	$ 100,000
	TOTAL MISCELLANEOUS	$ 341,674	$ 310,251	$ 312,383
39	OTHER FINANCING SOURCES			
3912004	Transfer in from 2007 SPLOST	$ 16,916	$ -	$ -
3912005	Transfer in from 2013 SPLOST	$ 1,278,407	$ 1,465,000	$ 1,070,000
	TOTAL OTHER FINANCING SOURCES	$ 1,295,323	$ 1,465,000	$ 1,070,000
	TOTAL NON-OPERATING REVENUE	**$ 1,645,290**	**$ 1,775,551**	**$ 1,382,683**
58	**NON-OPERATING EXPENSES**			
4400-5821001	Revenue Bonds Interest Expense	$ 517,121	$ 505,421	$ 560,000
4400-5821002	Premium Amortization	$ (12,575)	$ -	$ -
4400-5822102	GEFA Interest 2006-L25-WJ	$ 69,704	$ 65,461	$ 60,338
4400-5822103	GEFA Interest 2007-L31-WJ	$ 16,171	$ 152,363	$ 14,171
4400-5822104	GEFA Interest 2008-L05-WJ	$ 32,309	$ 38,221	$ 35,527
	Sub-total Non-Operating Expenses	*$ 622,730*	*$ 761,466*	*$ 670,036*
9000-6110001	Transfer to General Fund	$ 805,200	$ 805,200	$ 929,530
9000-6110002	Transfer to Health Insurance Fund	$ -	$ -	$ 39,370
9000-6110006	Transfer to Fleet Fund	$ -	$ -	$ 50,000
9000-6110300	Transfer to SFS Fund	$ 790,000	$ 821,682	$ 825,000
9000-6110500	Transfer to Central Service Fund	$ 36,995	$ 10,670	$ 41,000
	Sub-total Transfers	*$ 1,632,195*	*$ 1,637,552*	*$ 1,884,900*
	TOTAL NON-OPERATING EXPENSES	**$ 2,254,925**	**$ 2,399,018**	**$ 2,554,936**
	NET INCOME	**$ 2,606,572**	**$ 841,137**	**$ 795,146**

CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$1,967,399
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$1,993,692
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds: General Fund	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$3,961,091
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2007 SPLOST proceeds	
2013 SPLOST proceeds	$1,070,000
Operating transfer in (out) to the General Fund	
Transfer to the General Fund	($929,530)
Transfer to Health Insurance Fund	($39,370)
Transfer to Fleet Fund - One time transfer	($50,000)
Transfer to Central Services Fund	($41,000)
Transfer to the SFS Fund - governmental rate	($825,000)
Net cash provided (used) by noncapital financing activities	($814,900)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets	
Site Improvements (1172001)	
WWD-65 Phase II Paving at WWTP	($80,000)
WWD-127 Pave Parking Lot at Hill Street	($65,000)
Buildings (1174001)	
WWD-163 Repair Roof at Water/Sewer and Gas Office	($25,000)
Wastewater Equipment (1175001)	
WWD-101 Replace 2006 F-150 Truck	($30,000)
WWD-131 Replace 2008 F-250 Utility Truck	($45,000)
WWD-139 Replace 2004 F-150	($30,000)

WWD-148 Wastewater Equipment Upgrades	($75,000)
Water Equipment (1175002)	
WWD-37 Generators for Sewage Pump Stations	($100,000)
WWD-49 Purchase New Cab and Chasis	($75,000)
WWD-157 Purchase a New Zero Turn Mower	($8,500)
WWD-158 Directional Drilling Rig	($105,000)
WWD-159 Purchase (4) Smart Cover and Smart Floe Monitoring Systems	($30,000)
Construction Work in Progress:	
WWD-14 Water and Sewer Rehab	($150,000)
WWD-14-P Upgrade Sewer on Mike Ann Drive	($70,000)
WWD-14-S Upgrade Water and Sewer on the Northwest side of town	($225,000)
WWD-32 Extension of Water and Sewer to Unserved Areas	($50,000)
WWD-32-F Cawana/Burkhalter Road Area W/S Extensions	($325,000)
WWD-32-G-Extend Sewer Main on East Oliff Street	($100,000)
WWD-147 Upgrade Water and Sewer on South Main Street	($350,000)
WWD-151 Replace Ultraviolet Disinfection System	($1,200,000)
WWD-154 Extend Water and Sewer to Aspen Aerogels	($200,000)
WWD-155 Extend Water and Sewer Main within I-16 Industrial Park	($600,000)
WWD-165 Replace Membrane Diffusers in the Aeration Basins	($100,000)
WWD-166 Replace Water Main on East Olliff St., N. Main St. to N. Zetterower	($180,000)
WWD-170 Paint and surface restoration basins at WWTP	($40,000)
Proceeds from long-term borrowing:	
2010 Revenue Bond	
GEFA Loan	
Proceeds from sale of assets	
Principal payments on notes payable:	
Capital Leases Payable	
505-12.2713 GEFA Loan 2006L25WJ (Westside and Police Department)	($83,461)
505-12.2713 GEFA Loan 2006L25WJ (Westside and Police Department)	($39,050)
505-12.2714 GEFA Loan 2007L31WJ	($24,788)
505-12.2715 GEFA Loan 2008L05WJ (Coleman / Eastern Tract)	($67,165)
Principal payments on revenue bonds payable:	
2010 Revenue Bond Sinking Fund Payments	($560,000)
Principal payments on capital leases	
Interest payments	
Revenue Bonds	($485,446)
GEFA Loans Interest	($110,036)
Capital contributions:	
Required Subdivision Improvements donated to City	
Net cash used by capital and related financing activities	($5,628,446)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Rental Income	$211,383
Miscellaneous Income	
WASA	$1,000
Aid to Construction (ATC) Fees	$100,000
NET INCREASE (DECREASE) IN CASH	($2,169,872)



506 Reclaimed Water Fund

FUND - 506 - RECLAIMED WATER **DEPT - 4440**

This fund accounts for the receipts and disbursements to finance the City's Reclaimed Water System. The Reclaimed Water System is operated by personnel from the Water/Sewer and Wastewater Treatment Departments and is responsible for supplying highly treated wastewater (reclaimed water) to customers for the purpose of grounds irrigation. The City's Reclaimed Water is pumped from the effluent of the city's Wastewater Treatment Plant and distributed to the approved end users of Reclaimed

The City must meet stringent Reclaimed Water Standards established by the State of Georgia Department of Natural Resources, Environmental Protection Division under a NPDES Permit issued by the Department of Natural Resources.

This fund is accounted for on the full accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. Capital Cost Recovery (CCR) Fees are used for capital projects.

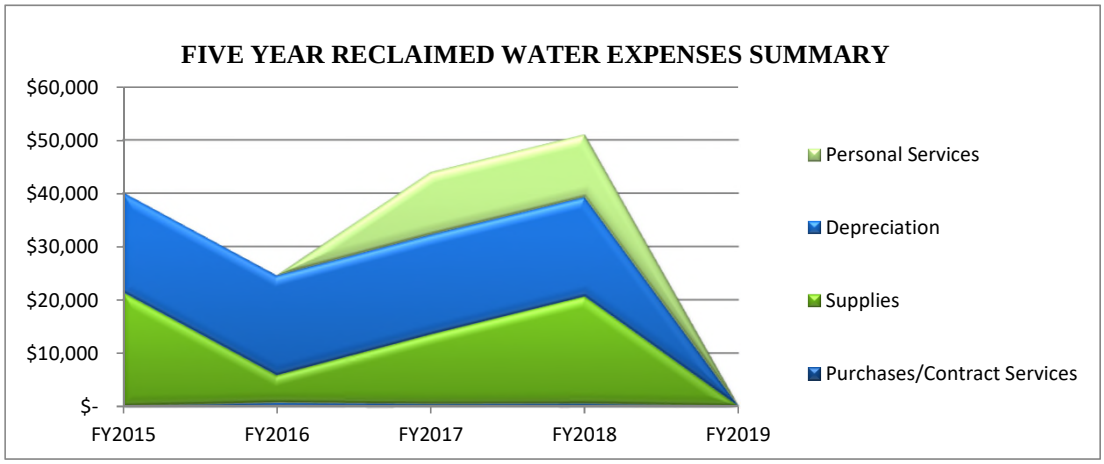
The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations and equipment repairs. System Expansions are paid from CCR fees.

The information in this Budget is for informational purposes only.

EXPENSES SUMMARY

Moved to Water-Sewer Fund

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services	$ -	$ -	$ 11,700	$ 11,700	$ -	-100.00%
Purchase/Contract Services	$ 23	$ 673	$ 433	$ 500	$ -	-100.00%
Supplies	$ 21,430	$ 5,220	$ 13,084	$ 20,100	$ -	-100.00%
Depreciation	$ 18,692	$ 18,692	$ 18,691	$ 18,692	$ -	-100.00%
Total Expenses	$ 40,145	$ 24,585	$ 43,908	$ 50,992	$ -	-100.00%



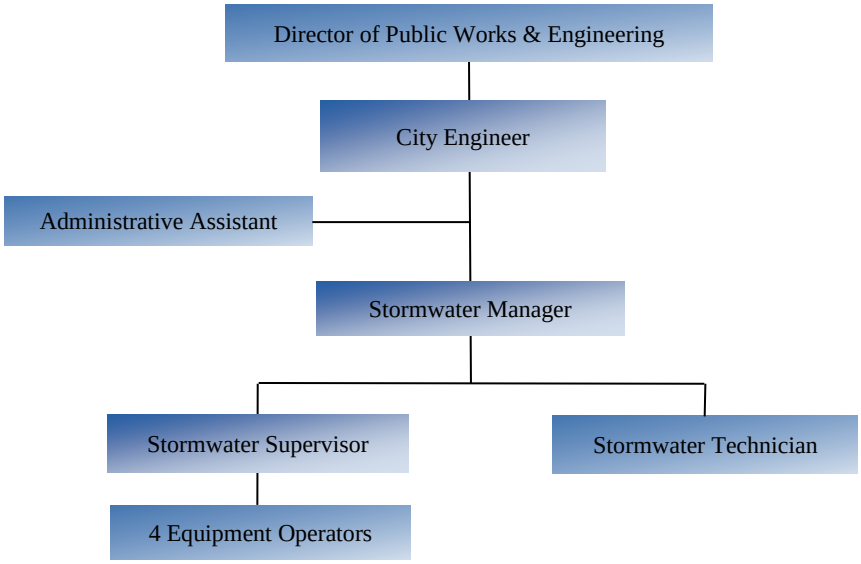
FUND 506 - RECLAIMED WATER FUND **DEPT - 4440 - RECLAIMED WATER**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			**Moved to 505**
34	CHARGES FOR SERVICES			
3442200	Reclaimed Water	$ 53,033	$ 52,272	$ -
	TOTAL CHARGES FOR SERVICES	$ 53,033	$ 52,272	$ -
	TOTAL OPERATING REVENUES	**$ 53,033**	**$ 52,272**	**$ -**
	OPERATING EXPENSES:			**Moved to 505**
5111001	Regular Employees	$ 11,700	$ 11,700	$ -
5212002	Engineering Fees	$ 350	$ 500	$ -
5233001	Advertising	$ -	$ -	$ -
5231001	Insurance Other	$ 83	$ -	$ -
5311002	Parts and Materials	$ 2,958	$ 4,000	$ -
5311003	Chemicals	$ 2,662	$ 6,000	$ -
5312300	Electricity	$ 5,164	$ 7,800	$ -
5312700	Gasoline/Fuel/CNG	$ 2,300	$ 2,300	$ -
5524004	OPEB	$ 348	$ -	$ -
5610001	Depreciation	$ 18,691	$ 18,692	$ -
	TOTAL OPERATING EXPENSES:	**$ 44,256**	**$ 50,992**	**$ -**
	NET INCOME	**$ 8,777**	**$ 1,280**	**$ -**

507 STORMWATER

FUND - 507 **DEPT - 4320 - STORMWATER**

This fund accounts for the receipts and disbursements for the City's Stormwater Utility. It is financed by the monthly Stormwater Utility fees that customers pay.



STATEMENT OF SERVICE

The Stormwater Division is responsible for drainage design; construction inspections on City drainage projects; development of drainage improvements plans and priorities; maintenance of city drainage infrastructure, ditches, canals and regional detention facilities; and street sweeping. The Division also administers and enforces the Stormwater Utility Ordinance; Drainage Control Ordinance; Flood Plain Damage Prevention Ordinance; Tree Ordinance; and Soil Erosion, Sedimentation & Pollution Control Ordinance. Large projects are typically contracted out under the direction of the Stormwater Manager, as the division is primarily staffed for maintenance and minor repairs.

The cost for this utility service is $3.95/equivalent residential unit (ERU). An ERU is 3200 sf of impervious area. Single family residential properties pay a flat $3.95 per month. All other properties pay a monthly fee specific to the amount of ERUs of impervious area. The division's operating budget is within the Stormwater Enterprise Fund. Capital projects are funded by Stormwater Fund revenues.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Maintain the public drainage systems for compliance with standards and proper function.	On-going	On-going
2. Complete the hydrology and hydrologic study of MLK West Basin.	To complete this year	-
FY 2019		
1. Construct a detention pond along Bulloch Street and Institute Lane to help control stormwater.	Under design	To complete this year
2. West Main Street at Foss Street drainage improvements. Upgrade and underground drainage infrastuctures and catch basin to improve stormwater capture along this intersection. Stormwater is crossing into private lots at the southeast quadraent of the intersection.	Preliminary Study	To complete this year

OBJECTIVES FOR FISCAL YEAR 2019

1.Improve the overall drainage system conveyance and pollution removal efficiency.
2.Perform improvements that reduce and/or minimize flooding.
3.Improve Stormwater Management webpages to provide public with a resource to report drainage deficiencies and track
4.Complete the detailed drainage system inventory and condition assessment of the City's public drainage system and critical parts of the private drainage system.

5. Enhance public education and awareness efforts related to stormwater management.
6. Utilize the inventory and condition assessment data for guidance of projects and proactive drainage system operations & maintenance program .
7. Continue with citywide drainage master plan and modeling for prioritizing CIP projects short and long range planning.
8. Continue established formal Erosion & Sedimentation Control Program.

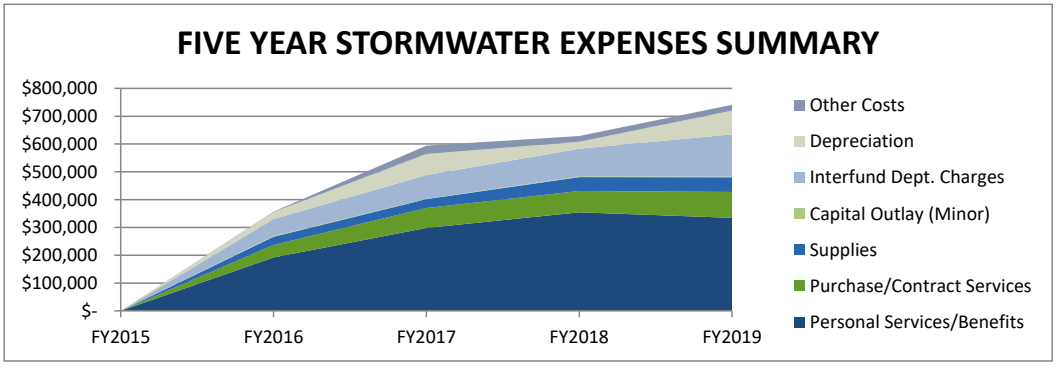
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Box Culverts repaired	-	0	1	1	3
Catch Basin repaired	-	15	30	30	45
Curb Inlets repaired	-	2	22	22	25
Drop Inlets repaired	-	0	12	12	20
Junction Box repaired	-	1	6	4	15
Street sweeping tonnage	685	650	690	401	600
Head Wall repair	-	1	2	2	3
Ditch Cleaning	-	1.3 miles	11.2 miles	2.89 miles	4 miles
Canal Maintained	-	0.7 miles	0.8 miles	5.96 miles	6 miles
Storm Pipe Cleaned	-	0 miles	2 miles	0.60 miles	2 miles

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Annual maintenance of 20% of citywide stormwater	-	34%	85%	50%	96%
Capital Improvement Projects completed within budget	-	100%	100%	100%	100%
Complaints resolved within 2 weeks	-	95%	96%	96%	96%

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ -	$ 192,242	$ 298,428	$ 354,496	$ 334,892	-5.85%
Purchase/Contract Services	$ -	$ 44,372	$ 71,767	$ 76,750	$ 92,718	17.22%
Supplies	$ -	$ 30,023	$ 31,684	$ 49,840	$ 53,000	5.96%
Capital Outlay (Minor)	$ -	$ 2,334	$ 976	$ 2,800	$ 2,200	-27.27%
Interfund Dept. Charges	$ -	$ 61,169	$ 85,227	$ 99,143	$ 152,143	34.84%
Depreciation	$ -	$ 25,000	$ 76,326	$ 25,000	$ 85,000	70.59%
Other Costs	$ -	$ 1,905	$ 30,057	$ 21,000	$ 21,000	0.00%
Non-Operating Expenses	$ -	$ -	$ 51,995	$ 35,670	$ 71,825	50.34%
Total Expenditures	$ -	$ 357,045	$ 646,460	$ 664,699	$ 812,778	18.22%



FUND 507 - STORMWATER FUND **DEPT - 4320 - STORMWATER**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
	Stormwater			
34	CHARGES FOR SERVICES			
3441901	Late Payment P and I: Stormwater	$ 10,285	$ 7,500	$ 10,000
	Sub-total: Other Fees	*$ 10,285*	*$ 7,500*	*$ 10,000*
3442600	Stormwater Utility Fee	$ 1,094,747	$ 993,248	$ 993,248
	Sub-total: Stormwater Charges	$ 1,094,747	$ 993,248	$ 993,248
	TOTAL CHARGES FOR SERVICES	$ 1,105,032	$ 1,000,748	$ 1,003,248
	TOTAL OPERATING REVENUES	**$ 1,105,032**	**$ 1,000,748**	**$ 1,003,248**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 251,571	$ 291,754	$ 279,388
5113001	Overtime	$ 9,475	$ 5,000	$ 5,000
	Sub-total: Salaries and Wages	*$ 261,046*	*$ 296,754*	*$ 284,388*
5122001	Social Security (FICA) Contributions	$ 17,338	$ 22,702	$ 21,756
5124001	Retirement Contributions	$ 7,693	$ 17,805	$ 17,063
5127001	Workers Compensation	$ 12,270	$ 17,235	$ 11,685
5129002	Employee Drug Screen Test	$ 81	$ -	$ -
	Sub-total: Employee Benefits	*$ 37,382*	*$ 57,742*	*$ 50,504*
	TOTAL PERSONAL SERVICES	$ 298,428	$ 354,496	$ 334,892
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	$ -	$ 500	$ 500
5212002	Engineering Fees	$ -	$ 2,500	$ 2,500
5213001	Computer Programming Fees	$ -	$ 1,000	$ 1,000
	Sub-total: Prof. and Tech. Services	*$ -*	*$ 4,000*	*$ 4,000*
5222001	Rep. and Maint. (Equipment)	$ 4,656	$ 10,000	$ 10,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 20,232	$ 15,000	$ 20,000
5222003	Rep. and Maint. (Labor)	$ 28,080	$ 20,000	$ 25,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 750	$ 500	$ 500
5222005	Rep. and Maint. (Office Equipment)	$ 975	$ 500	$ 500
5222103	Rep. and Maint. Computers	$ 1,800	$ 1,800	$ 5,237
5223200	Rentals	$ 241	$ 2,000	$ 2,000
	Sub-total: Property Services	*$ 56,734*	*$ 49,800*	*$ 63,237*
5231001	Insurance, Other than Benefits	$ 2,492	$ 7,000	$ 2,800
5232001	Telephone	$ 800	$ 900	$ 461
5232003	Cellular Phones	$ 5,594	$ 3,500	$ 4,420
5232006	Postage	$ -	$ 750	$ 500
5233001	Advertising	$ 516	$ 500	$ 500
5234001	Printing and Binding	$ 61	$ 300	$ 300
5235001	Travel	$ 148	$ 2,000	$ 2,000
5236001	Dues and Fees	$ 2,492	$ 2,000	$ 2,500
5237001	Education and Training	$ 1,254	$ 2,000	$ 2,000
5237002	Public Education & Outreach	$ 226	$ 1,000	$ 1,000
5238501	Contract Labor/Services	$ 1,450	$ 2,000	$ 8,000
5239001	Erosion Control	$ -	$ 1,000	$ 1,000
	Sub-total: Other Purchased Services	*$ 15,033*	*$ 22,950*	*$ 25,481*
	TOTAL PURCHASED SERVICES	$ 71,767	$ 76,750	$ 92,718

FUND 507 - STORMWATER FUND **DEPT - 4320 - STORMWATER**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
53	SUPPLIES			
5311001	Office and General Supplies	$ 5,533	$ 5,300	$ 5,300
5311002	Parts and Materials	$ (3,742)	$ 20,000	$ 20,000
5311003	Chemicals	$ 260	$ 800	$ 800
5311004	Janitorial Supplies	$ -	$ 40	$ 200
5311005	Uniforms	$ 2,720	$ 3,500	$ 3,500
5311100	Concrete Pipe	$ 7,185	$ -	$ -
5312300	Electricity	$ -	$ -	$ 1,000
5312700	Gasoline/Diesel/CNG	$ 15,731	$ 16,000	$ 18,000
5313001	Food	$ 48	$ -	$ -
5314001	Books and Periodicals	$ 181	$ 200	$ 200
5316001	Small Tools and Equipment	$ 3,768	$ 4,000	$ 4,000
	TOTAL SUPPLIES	$ 31,684	$ 49,840	$ 53,000
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ 200	$ 200
5424001	Computers	$ -	$ 1,600	$ 1,000
5425001	Other Equipment	$ 976	$ 1,000	$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 976	$ 2,800	$ 2,200
55	INTERFUND/DEPT. CHARGES			
5510004	Indirect Cost Allocation - Customer Service	$ -	$ -	$ 57,357
5510005	Indirect Cost Allocation - GIS	$ -	$ -	$ 8,639
5524001	Self-funded Insurance (Medical)	$ 79,789	$ 92,104	$ 79,160
5524002	Life and Disability	$ 443	$ 1,344	$ 1,457
5524003	Wellness Program	$ 495	$ 495	$ 330
5524004	OPEB	$ 4,500	$ 5,200	$ 5,200
	TOTAL INTERFUND/INTERDEP'T.	$ 85,227	$ 99,143	$ 152,143
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 76,326	$ 25,000	$ 85,000
	TOTAL DEPREC. AND AMORT.	$ 76,326	$ 25,000	$ 85,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 11,905	$ 10,000	$ 15,000
5734001	Miscellaneous Expenses	$ 1,144	$ 500	$ 500
5740001	Bad Debts	$ 17,000	$ 10,000	$ 5,000
5741001	Collection Costs	$ 8	$ 500	$ 500
	TOTAL OTHER COSTS	$ 30,057	$ 21,000	$ 21,000
	TOTAL OPERATING EXPENSES	**$ 594,465**	**$ 629,029**	**$ 740,953**
	OPERATING INCOME (LOSS)	**$ 510,567**	**$ 371,719**	**$ 262,295**
	NON-OPERATING REVENUES			
	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	$ 6,835	$ -	$ -
3922000	Sale of Assets	$ 5,501	$ 16,450	$ -
	TOTAL OTHER FINANCING SOURCES	$ 12,336	$ 16,450	$ -

FUND 507 - STORMWATER FUND **DEPT - 4320 - STORMWATER**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	TOTAL NON-OPERATING REVENUES	**$ 12,336**	**$ 16,450**	**$ -**
	NON-OPERATING EXPENSES			
9000.6110001	Transfer to General Fund	$ 15,000	$ 25,000	$ 25,000
9000.6110002	Transfer to Health Insurance Fund	$ -	$ -	$ 5,825
9000.6110500	Transfer to Central Service Fund	$ 36,995	$ 10,670	$ 41,000
	TOTAL NON-OPERATING EXPENSE	**$ 51,995**	**$ 35,670**	**$ 71,825**
	NET INCOME	**$ 470,908**	**$ 352,499**	**$ 190,470**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 262,295
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 85,000
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Net cash provided (used) by operating activities	$ 347,295
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2013 SPLOST proceeds	
Transfer to General Fund	$ (25,000)
Transfer to Health Insurance Fund	$ (5,825)
Transfer to Central Service Fund	$ (41,000)
Net cash provided (used) by noncapital financing activities	$ (71,825)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Equipment (1175001)	
STM-20 Backhoe Replacement	$ (160,000)
Construction Work in Progress:	
STM-2 Drainage Basin Modeling	$ (105,000)
STM-3 Regional Detention Facility Implementation	$ (90,000)
STM-5 Minor Stormwater Infrastructure Repairs	$ (20,000)
STM-22 Sustainability Initiatives	$ (15,000)
STM-24 CDBG Grant Matching Funds	$ (135,000)
STM-26 W Main St/Foss St Intersection Drainage Improvements	$ (100,000)
STM-32 Chandler Rd at Paulson Stadium Drainage Improvements	$ (18,000)
Proceeds from long-term borrowing	
Proceeds from leases	$ 160,000
Principal payments on capital leases:	$ (100,299)
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	$ (583,299)
CASH FLOWS FROM INVESTING ACTIVITIES	
Miscellaneous Revenue	
Sale of Assets	
Sale of Scrap	$ -
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (307,829)

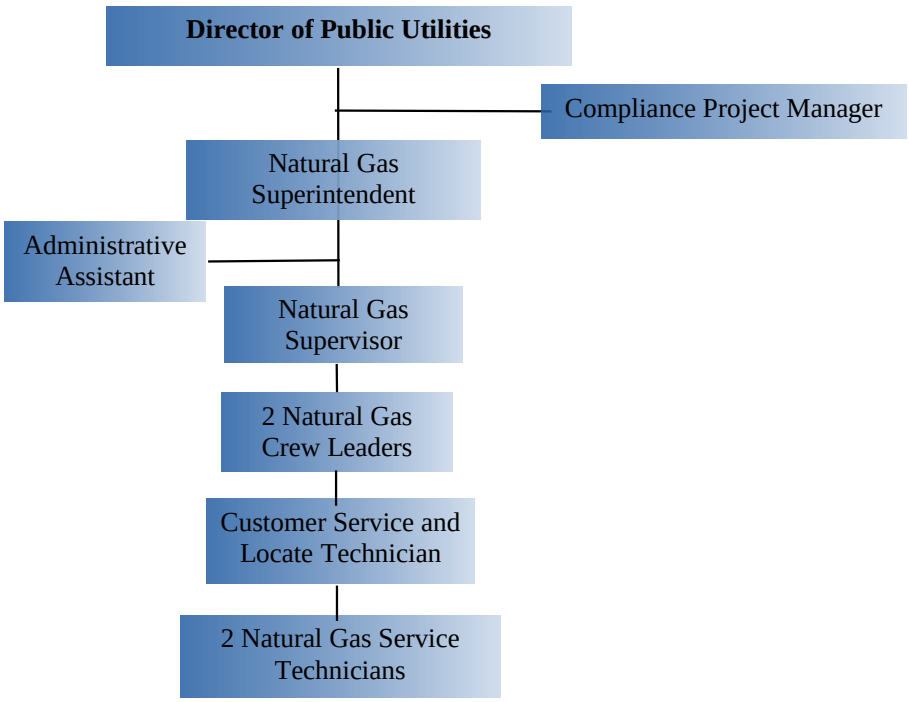
515 Natural Gas

FUND - 515 - NATURAL GAS FUND **DEPT - 4700, 4750**

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each of them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.



STATEMENT OF SERVICE

Statesboro Natural Gas is the sole provider of Natural Gas for customers in Statesboro/Bulloch County, Metter/Candler County and parts of Screven County. We provide commercial, residential and industrial service as well as serving a wide variety of agricultural customers within our service area. Our mission is to provide reliable and safe gas service for our customers at affordable prices, and generate a good return on investment for the taxpayers of the City of Statesboro.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Operate system as safely as possible and comply with all State and Federal regulations.	On-going	-
2. Expand system into unserviced areas.	On-going	-
3. Expand and enhance customer incentive programs to encourage the use of Natural Gas.	On-going	-
FY 2019		
1. Complete training program in the use of CNG with Gas employees.	N/A	-

OBJECTIVES FOR FISCAL YEAR 2019

1. Complete expansion to I-16 Industrial Park.
2. Continue to refine and update the Flexnet Radio Read System.

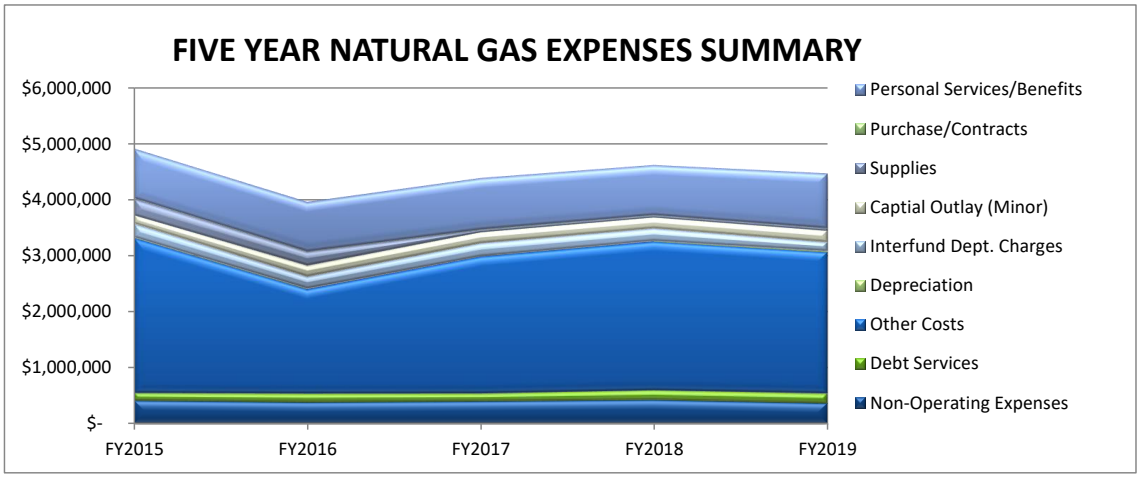
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Dollar amount of fixed assets	$ 4,644,836	$ 4,518,188	$ 4,512,719	$ 5,443,627	$ 5,801,527
Long term debt outstanding	$ 209,778	$ 182,429	$ 154,250	$ 125,216	$ 95,301
Long term debt as % of fixed assets	5%	4%	3%	2%	2%
Long term debt outstanding per capital	$8.34	$7.25	$6.13	$4.98	$3.05
Annual debt service payment	33,337	33,337	33,337	33,337	33,337
Net income or (loss)	$ 803,643	$ 1,635,666	$ 588,194	$ 1,611,811	$ 703,910
Number of full time employees	9	9	9	9	9
Net income or (loss) per employee	$ 89,293.67	$ 181,740.67	$ 65,354.89	$ 179,090.11	$ 78,212.22

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Thousands MCF gas purchased	550,875	571,671	564,410	579,679	576,910
Thousands MCF gas sold	553,000	599,117	566,000	579,679	576,910
Lost and unaccounted for	0	0	0	0	0
Number of residential customers	1,560	1,508	1,493	1,518	1,522
Number of commercial customers	480	466	462	462	444
Number of Industrial customers	4	4	4	4	4
Number of leaks repaired	10	0	9	3	11
Total miles of main	146	146	149	149	150
Total number of gas services	3,840	3,832	2,984	2,997	3,801

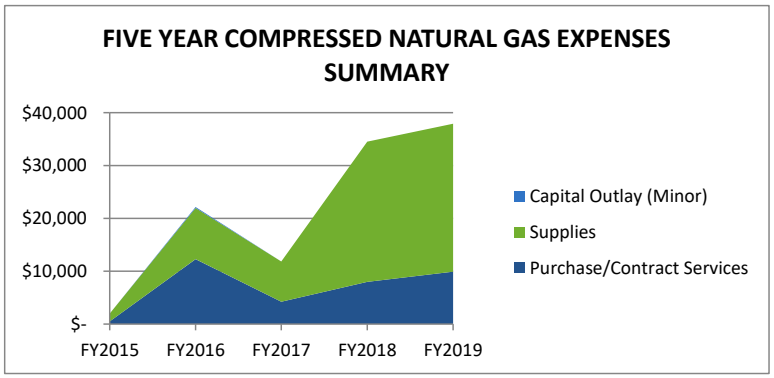
NATURAL GAS EXPENSES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 411,283	$ 381,699	$ 398,644	$ 423,201	$ 366,097	-13.49%
Purchase/Contract Services	$ 132,800	$ 149,438	$ 137,297	$ 164,819	$ 169,087	2.59%
Supplies	$ 2,766,819	$ 1,868,222	$ 2,441,248	$ 2,655,367	$ 2,520,012	-5.10%
Capital Outlay (Minor)	$ 7,944	$ 8,733	$ 2,055	$ 10,350	$ 15,350	48.31%
Interfund Dept. Charges	$ 242,121	$ 218,759	$ 236,974	$ 224,739	$ 163,872	-27.08%
Depreciation	$ 160,660	$ 203,786	$ 202,258	$ 203,786	$ 210,000	3.05%
Other Costs	$ 295,836	$ 251,769	$ 48,822	$ 43,532	$ 45,650	4.87%
Debt Services	$ 6,596	$ 5,578	$ 4,896	$ 4,303	$ 3,422	-20.47%
Non-Operating Expenses	$ 875,000	$ 875,000	$ 906,995	$ 880,670	$ 966,850	9.79%
Total Expenses	$ 4,899,059	$ 3,962,984	$ 4,379,189	$ 4,610,767	$ 4,460,340	-3.26%



COMPRESSED NATURAL GAS EXPENSES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Purchase/Contract Services	$ 503	$ 12,277	$ 4,225	$ 8,000	$ 9,905	23.81%
Supplies	$ 1,475	$ 9,698	$ 7,609	$ 26,520	$ 28,000	5.58%
Capital Outlay (Minor)	$ -	$ 185	$ -	$ -	$ -	0.00%
Total Expenses	$ 1,978	$ 22,160	$ 11,834	$ 34,520	$ 37,905	9.81%



FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
34	CHARGES FOR SERVICES			
3444101	Residential NG Charges	$ 515,527	$ 661,818	$ 630,157
3444102	Metter Residential NG Charges	$ 16,471	$ 12,000	$ 16,000
3444103	Compressed Natural Gas Charges	$ 35,444	$ 43,000	$ 43,000
3444201	Commercial NG Charges	$ 2,273,374	$ 2,360,422	$ 2,475,029
3444202	Metter Commercial NG Charges	$ 53,868	$ 90,000	$ 120,000
3444301	HLF Firm Industrial NG Charges	$ 521,868	$ 500,000	$ 542,649
3444302	Metter HLF Firm Ind. NG Charges	$ 46,709	$ 60,000	$ 58,691
3444401	Interruptible Ind. NG Charges	$ 1,006,319	$ 988,815	$ 918,133
3444402	Metter Interruptible Ind. NG Charges	$ 93,684	$ 19,893	$ 20,346
3444501	Sales Tax	$ 8,630	$ -	$ -
3444502	Franchise Tax - Metter	$ 9,001	$ 7,000	$ 10,000
3444601	Transportation Fees	$ 30,479	$ 20,000	$ 20,000
3444701	Gas Service Fees	$ 2,880	$ 4,000	$ 4,000
	Sub-total: Natural Gas Charges	*$ 4,614,254*	*$ 4,766,948*	*$ 4,858,005*
3469101	Gas Tap Fees	$ 12,807	$ 3,000	$ 5,000
3469102	Metter Gas Tap Fees	$ -	$ 150	$ 150
3469201	Late Payment Penalties and Interest	$ 41,982	$ 45,000	$ 42,000
3469202	Meter Late Penalties and Interest	$ 4,533	$ -	$ 4,000
3469301	Reconnection Fees	$ 450	$ 3,000	$ 3,000
	Sub-total: Other Fees	*$ 59,772*	*$ 51,150*	*$ 54,150*
	TOTAL CHARGES FOR SERVICES	$ 4,674,026	$ 4,818,098	$ 4,912,155
	TOTAL OPERATING REVENUES	**$ 4,674,026**	**$ 4,818,098**	**$ 4,912,155**
	OPERATING EXPENSES:	**DEPT- 4700 - NATURAL GAS**		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 349,163	$ 355,105	$ 305,889
5113001	Overtime	$ 13,090	$ 10,000	$ 10,000
	Sub-total: Salaries and Wages	*$ 362,253*	*$ 365,105*	*$ 315,889*
5122001	Social Security (FICA) Contributions	$ 24,764	$ 27,931	$ 24,166
5124001	Retirement Contributions	$ 3,186	$ 21,906	$ 18,953
5127001	Workers Compensation	$ 8,045	$ 8,259	$ 7,089
5129002	Employee Drug Screening Tests	$ 396	$ -	$ -
	Sub-total: Employee Benefits	*$ 36,391*	*$ 58,096*	*$ 50,208*
	TOTAL PERSONAL SERVICES	$ 398,644	$ 423,201	$ 366,097
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	$ 4,200	$ 9,200	$ 9,200
5213001	Computer Programming Fees	$ 500	$ 1,300	$ 1,300
	Sub-total: Prof. and Tech. Services	*$ 4,700*	*$ 10,500*	*$ 10,500*
5221001	Cleaning Services	$ 2,040	$ 2,540	$ 2,540
5222001	Rep. and Maint. (Equipment)	$ 16,076	$ 20,000	$ 10,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 11,624	$ 10,000	$ 10,000
5222003	Rep. and Maint. (Labor)	$ 15,220	$ 10,000	$ 10,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 2,134	$ 5,000	$ 5,000
5222005	Rep. and Maint. (Office Equipment)	$ 969	$ 500	$ 500
5222006	Rep. And Maint. (Other Equipment)	$ 335	$ 500	$ 500
5222103	Rep. and Maint. Computer	$ 8,240	$ 8,940	$ 7,891

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5223200	Rentals	$ 2,446	$ 2,250	$ 2,500
	Sub-total: Property Services	*$ 59,084*	*$ 59,730*	*$ 48,931*
5231001	Insurance, Other than Benefits	$ 25,456	$ 29,662	$ 45,000
5232001	Telephone	$ 2,644	$ 2,632	$ 615
5232003	Cell Phones	$ 7,676	$ 6,770	$ 10,216
5232006	Postage	$ 281	$ 150	$ 150
5233001	Advertising	$ 2,592	$ 6,500	$ 6,500
5234001	Printing and Binding	$ -	$ 200	$ 200
5235001	Travel	$ 9,003	$ 10,400	$ 5,000
5236001	Dues and Fees	$ 5,486	$ 5,275	$ 5,275
5237001	Education and Training	$ 2,263	$ 2,000	$ 2,000
5238501	Contract Labor	$ 1,100	$ 15,000	$ 15,000
5239101	Other-Inspections	$ 17,012	$ 16,000	$ 19,700
	Sub-total: Other Purchased Services	*$ 73,513*	*$ 94,589*	*$ 109,656*
	TOTAL PURCHASED SERVICES	$ 137,297	$ 164,819	$ 169,087
53	SUPPLIES			
5311001	Office and General Supplies	$ 9,989	$ 2,100	$ 2,100
5311002	Gas System Parts and Materials	$ 42,543	$ 50,000	$ 50,000
5311003	Chemicals	$ 117	$ 12,700	$ 12,700
5311004	Janitorial Supplies	$ 674	$ 1,100	$ 1,100
5311005	Uniforms	$ 2,487	$ 4,000	$ 4,016
5311105	Gas System Meters and Repair Parts	$ (14,586)	$ 28,000	$ 30,000
5312300	Electricity	$ 11,276	$ 11,400	$ 11,400
5312700	Gasoline/Diesel/CNG	$ 17,651	$ 18,000	$ 18,000
5312800	Stormwater	$ 800	$ 800	$ 800
5313001	Food	$ 652	$ 800	$ 800
5314001	Books and Periodicals	$ 534	$ 300	$ 300
5315201	Natural Gas Purchased	$ 2,348,923	$ 2,501,167	$ 2,363,796
5315901	Gas Appliance Purchases	$ 13,665	$ 20,000	$ 20,000
5316001	Small Tools and Equipment	$ 6,523	$ 5,000	$ 5,000
	TOTAL SUPPLIES	$ 2,441,248	$ 2,655,367	$ 2,520,012
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	$ -	$ -	$ 5,000
5423001	Furniture and fixtures	$ 59	$ 750	$ 750
5424001	Computers	$ -	$ 600	$ 600
5425001	Other	$ 1,996	$ 9,000	$ 9,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,055	$ 10,350	$ 15,350
55	INTERFUND/DEPT. CHARGES			
5510001	Indirect Cost for Meter Reader	$ 54,800	$ 41,549	$ 52,902
5510004	Indirect Cost for Customer Service	$ 41,760	$ 42,816	$ 11,471
5510005	Indirect Cost for GIS	$ 41,250	$ 41,250	$ 12,959
5524001	Self-funded Insurance (Medical)	$ 86,509	$ 91,793	$ 79,471
5524002	Life and Disability	$ 1,425	$ 1,338	$ 1,726
5524003	Wellness Program	$ 468	$ 468	$ 468
5524004	OPEB	$ 10,762	$ 5,525	$ 4,875
	TOTAL INTERFUND/INTERDEP'T.	$ 236,974	$ 224,739	$ 163,872

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 202,258	$ 203,786	$ 210,000
	TOTAL DEPREC. AND AMORT.	$ 202,258	$ 203,786	$ 210,000
57	OTHER COSTS			
5711001	Screven County Property Taxes	$ 807	$ 782	$ 900
5712002	Franchise Fees - Metter	$ 4,546	$ 7,000	$ 8,000
5732002	Customer Assistance Program	$ 21,297	$ 25,000	$ 26,000
5733000	Solid Waste Disposal Fees	$ -	$ 300	$ 300
5734001	Miscellaneous Expenses	$ 284	$ 150	$ 150
5740001	Bad Debts	$ 22,026	$ 10,000	$ 10,000
5741001	Collection Costs	$ (138)	$ 300	$ 300
	TOTAL OTHER COSTS	$ 48,822	$ 43,532	$ 45,650
	SUB-TOTAL Natural Gas Expenses	**$ 3,467,298**	**$ 3,725,794**	**$ 3,490,068**
		DEPT - 4705 - COMPRESSED NATURAL GAS		
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 1,668	$ 3,000	$ 4,905
5222003	Rep. and Maint. (Labor)	$ 2,557	$ 4,000	$ 4,000
	Sub-total: Property Services	$ 4,225	$ 7,000	$ 8,905
5232001	Telephone	$ -	$ -	$ -
5238501	Contract Labor/Services	$ -	$ 1,000	$ 1,000
	Sub-total: Other Purchased Services	$ -	$ 1,000	$ 1,000
	TOTAL PURCHASED SERVICES	$ 4,225	$ 8,000	$ 9,905
53	SUPPLIES			
5311001	Office Supplies/General Supplies	$ 131	$ -	$ -
5311002	Parts and Materials	$ 557	$ 4,000	$ 4,000
5312300	Electricity	$ 6,921	$ 6,420	$ 7,200
5315201	Natural Gas Purchased	$ -	$ 16,100	$ 16,800
	TOTAL SUPPLIES	$ 7,609	$ 26,520	$ 28,000
	Sub-Total Compressed Natural Gas Expenses	**$ 11,834**	**$ 34,520**	**$ 37,905**
	TOTAL OPERATING EXPENSES	**$ 3,479,132**	**$ 3,760,314**	**$ 3,527,973**
	OPERATING INCOME	**$ 1,194,894**	**$ 1,057,784**	**$ 1,384,182**
	NON-OPERATING REVENUES			
	MISCELLANEOUS REVENUE			
3890002	SONAT Marketing Refund	$ -	$ 4,500	$ 4,500
3890003	MGAG Portfolio Refund	$ 183,039	$ 130,000	$ 130,000
3890100	Miscellaneous Income	$ -	$ 1,500	$ 1,500
3890102	MGAG Cust. Appl Reimbursement	$ 300	$ -	$ -
3890103	Gas Appliance Sales	$ 3,835	$ 3,000	$ 3,500
3890002	Sale of Pipe	$ 936	$ -	$ 500
	TOTAL MISCELLANEOUS	$ 188,110	$ 139,000	$ 140,000

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	$ 108,481	$ 1,300,000	$ 150,000
3922000	Sale of Assets	$ 8,600	$ -	$ -
	TOTAL OTHER FINANCING SOURCES	$ 117,081	$ 1,300,000	$ 150,000
	TOTAL NON-OPERATING REVENUE	**$ 305,191**	**$ 1,439,000**	**$ 290,000**
	NON-OPERATING EXPENSES			
5823002	One Georgia Loan Interest	$ 4,896	$ 4,303	$ 3,422
6110001	Transfer to General Fund	$ 870,000	$ 870,000	$ 870,000
6110002	Transfer to Health Insurance Fund	$ -	$ -	$ 5,850
6110006	Transfer to Fleet Fund	$ -	$ -	$ 50,000
6110500	Transfer to Central Services	$ 36,995	$ 10,670	$ 41,000
	TOTAL NON-OPERATING EXPENSE	**$ 911,891**	**$ 884,973**	**$ 970,272**
	NET INCOME	**$ 588,194**	**$ 1,611,811**	**$ 703,910**

BUDGETED CASH FLOW STATEMENT	BUDGETED
Operating Income (loss)	$ 1,384,182
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 210,000
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ 1,594,182
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfer from other governments:	
2013 SPOST proceeds	$ 150,000
Transfer to Central Service Fund	$ (41,000)
Transfer to Health Insurance Fund	$ (5,850)
Transfer to Fleet Fund	$ (50,000)
Transfer to General Fund	$ (870,000)
Net cash provided (used) by noncapital financing activities	$ (816,850)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Site Improvements (1172001)	
NGD-66 Pave Parking Lot at Hill Street Equipment Shelter	$ (65,000)
	$ -
Buildings (1174001)	
Equipment (1175001)	
NGD-54 F250 Truck Replacement	$ (46,000)
Construction Work in Progress	
NGD-11 Gas System Expansion	$ (150,000)
NGD-65 Railroad Bed Extension	$ (75,000)
NGD-71 Gas Main Expansion - Aspen	$ (157,000)
NGD-76 Natural Gas and Water/Sewer Office Roof Repair	$ (25,000)
NGD-77 Repair shorted Casings	$ (28,000)
NGD-79 Replace Rectifier and Anode Bed on Donnie Simmons Way	$ (25,000)

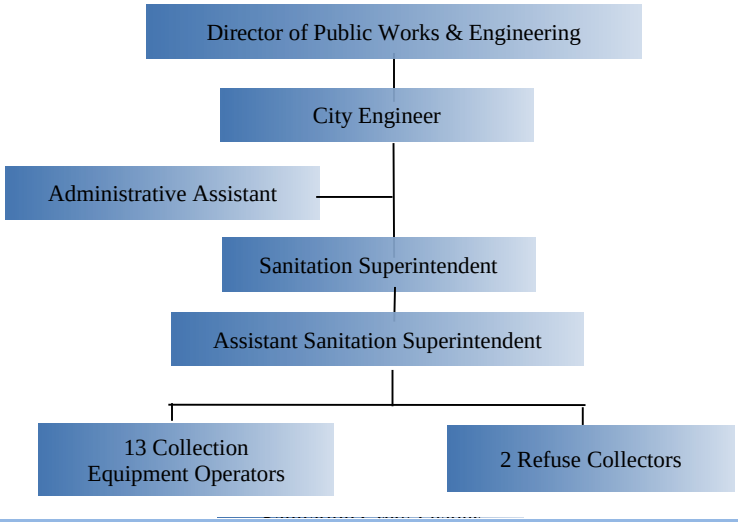
NGD-80 Upgrade Pipe and Regulator Station at Claude Howard Lumber	$	(60,000)
Proceeds from long-term borrowing		
Proceeds from leases		
Proceeds from sale of assets		
Principal payments: Metter Project - One Georgia	$	(29,915)
Principal payments on capital leases	$	-
Interest payments	$	(3,422)
Amortization of bond issue cost		
Capital contributions		
Contributed capital: Intergovernmental		
Net cash used by capital and related financing activities	$	(664,337)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received	$	-
Miscellaneous Revenue	$	140,000
Net cash provided by investing activities	$	140,000
NET INCREASE (DECREASE) IN CASH	$	252,995



541 SOLID WASTE COLLECTION

FUND - 541 - SOLID WASTE COLLECTION FUND **DEPT - 4521, 4522, 4523, 4585**

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential, yard waste, and rolloff service. It is financed by the monthly user fees and rolloff services that customers pay. SPLOST funds are appropriated to assist this fund with capital expenses for collection equipment. Without these SPLOST funds, this fund would have to be subsidized by higher sanitation and polycart fees. If these fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.



STATEMENT OF SERVICE

The City provides commercial collection services using front loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster(s) used and the number of times per week it is serviced. The cost of yard waste collection is supplemented by an additional $1.60 per month per customer. Dumpster service within apartment complexes is charged a per unit rate. The cost for this service is $18.00 per month per unit and includes yard waste collection. Residential collection is provided using automated side loading trucks and polycarts that citizens place curbside for once per week service. The cost for this service is $18.00 per month and includes yard waste, furniture and white goods collection. Yard waste, furniture and white goods are collected curbside throughout the City using knuckleboom loader trucks following a route system. Given the extent of services provided, the fee for curbside service remains competitive with similar services by private companies in the unincorporated areas of Bulloch County and with comparable cities. Rolloff collection services are provided using rolloff trucks and rolloff containers. Customers are charged fees for delivery, pickup and tippage - a minimum monthly container rental is required. In addition, the City also provides leasing of rolloff compactors and compactor dumpsters.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Maintain a healthy environment by removal and disposal of garbage, yard waste, and other debris in a timely manner.	Accomplished	On-going
2. To provide citizens a community that promotes health through good infrastructure while preserving the environment for future generations.	Accomplished	On-going
3. Provide effective communication with the public and explore ways to improve customer service and communication.	Accomplished	On-going
FY 2019		
1. Explore additional services to provide to City residents and businesses to improve customer service.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2019

1. Continue to complete all assigned routes efficiently and effectively.
2. Implement GPS technology, where to optimize and track collection routes.
3. Explore additional ways to improve efficiency.
4. Improve recycling and waste reductions opportunities.
5. Explore options for bulk waste collection.
6. Improve communication of services, fees, and schedules by exploring social media opportunities.

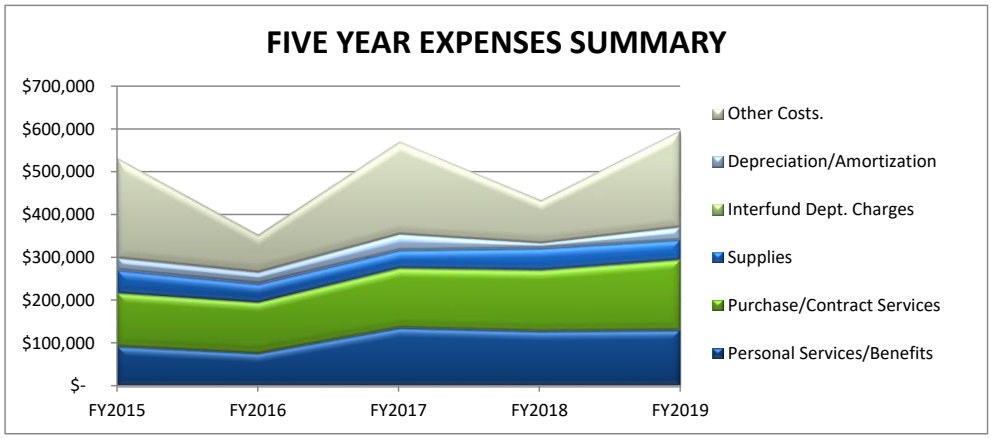
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Operating expenditures for commercial collection	$1,048,770	$825,456	$1,051,290	$1,102,455	$1,146,681
Number of commercial customers at FY end	1,000	1,000	1,000	1,000	1,000
Total tons of commercial garbage collected	13,500	13,500	13,815	14,473	15,000
Average number of dumpsters emptied per day	490	485	485	485	490
Number of commercial collection FTE employees	2	2	3	3	3
Operating expenditures for residential collection	$950,347	$972,217	$981,467	$983,419	$1,023,824
Number of residential customers at FY end	6,798	6,870	6,800	6,800	6,800
Total tons of residential garbage collected	4,500	4,500	4,868	4,868	4,900
Average number of polycarts emptied per truck per day	849	848	849	850	850
Number of residential collection FTE employees	6	6	6	6	6
Operating expenditures for yard waste collection	$753,325	$798,329	$770,583	$833,372	$781,441
Number of yard waste customers at FY end	7,700	8,000	8,000	8,100	8,100
Total tons of yard waste collected	4,200	4,500	4,500	4,600	4,800
Number of yard waste collection FTE employees	10	10	9	9	9
Operating expenditures for rolloff collection	-	$118,890	$88,600	$147,162	$148,059
Number of rolloff containers collected at FY end	-	620	1,090	1,115	1,200
Total tons of rolloff waste collected	-	2,304	2,565	2,631	2,800

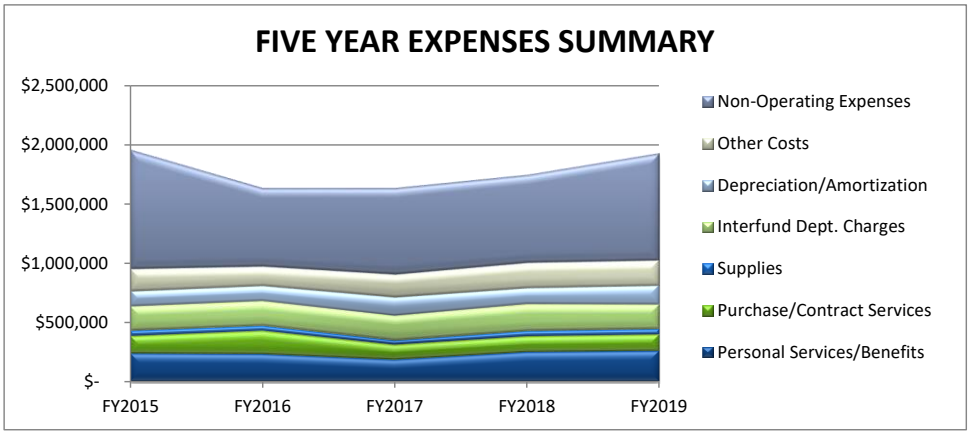
PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Containers repaired/painted by employees	110	120	135	140	125
Containers repaired/painted by contractor	73	63	53	50	35
Cost per container repaired/painted by contractor	$190	$190	$190	$190	$190
Average response time - service request	24hrs	24hrs	24 hrs	24 hrs	24 hrs

EXPENSES SUMMARY (COMMERCIAL)

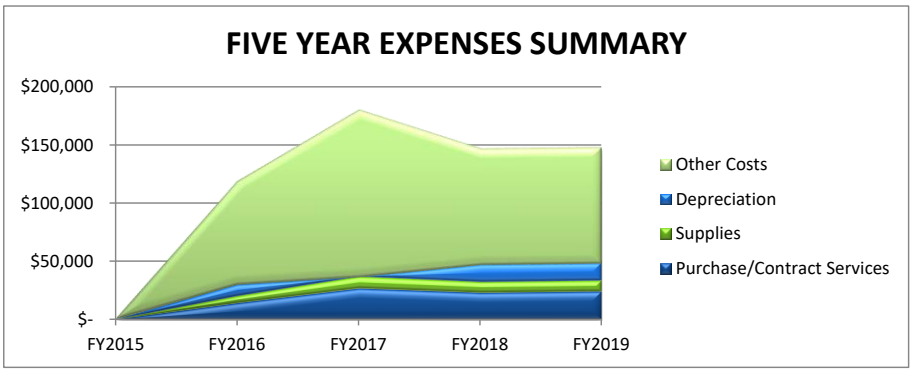
	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 92,280	$ 76,119	$ 135,565	$ 127,341	$ 130,098	2.17%
Purchase/Contract Services	$ 124,795	$ 119,134	$ 138,347	$ 141,581	$ 163,484	15.47%
Supplies	$ 53,238	$ 43,023	$ 41,798	$ 50,725	$ 45,725	-9.86%
Interfund Dept. Charges	$ 28,409	$ 27,159	$ 37,885	$ 13,448	$ 30,874	129.58%
Depreciation/Amortization	$ 232,745	$ 87,979	$ 215,730	$ 100,000	$ 225,000	125.00%
Other Costs	$ 578,351	$ 472,042	$ 516,920	$ 551,500	$ 551,500	0.00%
Total Expenses	$ 1,109,818	$ 825,456	$ 1,086,245	$ 984,595	$ 1,146,681	16.46%



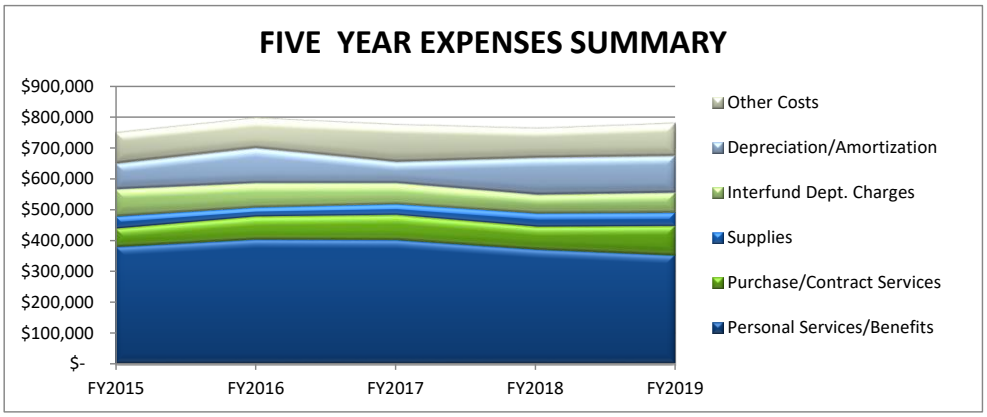
EXPENSES SUMMARY (RESIDENTIAL)						
	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2015	FY2016	FY2017	FY2018	FY2019	Increase
Personal Services/Benefits	$ 240,871	$ 235,376	$ 188,496	$ 251,653	$ 262,197	4.19%
Purchase/Contract Services	$ 145,245	$ 196,009	$ 127,075	$ 132,525	$ 138,352	4.40%
Supplies	$ 45,184	$ 40,668	$ 35,793	$ 46,049	$ 44,049	-4.34%
Interfund Dept. Charges	$ 204,083	$ 208,347	$ 209,327	$ 225,665	$ 206,526	-8.48%
Depreciation/Amortization	$ 129,720	$ 127,897	$ 155,974	$ 135,000	$ 160,000	18.52%
Other Costs	$ 185,236	$ 163,920	$ 188,926	$ 212,700	$ 212,700	0.00%
Non-Operating Expenses	$ 1,005,000	$ 660,000	$ 726,995	$ 740,670	$ 900,840	21.63%
Total Expenses	$ 1,955,339	$ 1,632,217	$ 1,632,586	$ 1,744,262	$ 1,924,664	10.34%



EXPENSES SUMMARY (ROLLOFF)						
	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2015	FY2016	FY2017	FY2018	FY2019	Increase
Purchase/Contract Services	$ -	$ 13,919	$ 26,374	$ 22,775	$ 23,959	5.20%
Supplies	$ -	$ 5,966	$ 9,929	$ 9,100	$ 9,100	0.00%
Depreciation	$ -	$ 10,000	$ -	$ 15,000	$ 15,000	0.00%
Other Costs	$ -	$ 89,005	$ 144,083	$ 100,100	$ 100,000	-0.10%
Total Expenses	$ -	$ 118,890	$ 180,386	$ 146,975	$ 148,059	0.74%



EXPENSES SUMMARY (YARDWASTE)						
	Actual	Actual	Actual	Budgeted	Adopted	Percentage
	FY2015	FY2016	FY2017	FY2018	FY2019	Increase
Personal Services/Benefits	$ 379,802	$ 403,713	$ 401,678	$ 371,170	$ 352,421	-5.05%
Purchase/Contract Services	$ 60,052	$ 74,248	$ 81,390	$ 74,544	$ 95,533	28.16%
Supplies	$ 40,030	$ 30,011	$ 35,453	$ 43,425	$ 43,425	0.00%
Interfund Dept. Charges	$ 86,704	$ 78,606	$ 67,955	$ 60,337	$ 64,312	6.59%
Depreciation/Amortization	$ 83,825	$ 114,450	$ 69,897	$ 120,000	$ 120,000	0.00%
Other Costs	$ 100,590	$ 97,301	$ 121,119	$ 95,750	$ 105,750	10.44%
Total Expenses	$ 751,003	$ 798,329	$ 777,492	$ 765,226	$ 781,441	2.12%



FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
33	INTERGOVERNMENTAL REVENUES:			
3390000	FEMA Reimbursement	$ 157,591	$ -	$ -
	TOTAL INTERGOVERNMENTAL REVENUE	$ 157,591	$ -	$ -
	Refuse Collection			
	CHARGES FOR SERVICES			
34	*Refuse Collection Charges*			
3441101	Residential Refuse Collection Charge	$ 822,650	$ 811,640	$ 825,000
3441102	Commercial Refuse Collection Charge	$ 97,944	$ 98,000	$ 90,000
3441103	Refuse Administrative Fee	$ 7,409	$ 10,000	$ -
3441104	Commercial Dumpster Fee	$ 874,361	$ 865,200	$ 900,000
3441105	Commercial Dumpster Extra Fee	$ 2,488	$ -	$ -
3441106	City Polycart Fee (Tippage Fees)	$ 193,423	$ 296,640	$ 300,000
3441107	Residential Dumpster Fee	$ 1,219,559	$ 1,184,500	$ 1,250,000
3441108	Purchase of Polycarts	$ 205	$ -	$ -
3441109	Yard Waste Refuse Collection	$ 261,714	$ 252,350	$ 255,000
3441200	Rolloff Tippage Fees	$ 239,779	$ 118,000	$ 100,000
3441201	Rolloff Collection Fees	$ 85,494	$ 75,000	$ 75,000
	Sub-total: Refuse Collection Charges	*$ 3,805,026*	*$ 3,711,330*	*$ 3,795,000*
3441901	Late Payment P & I: Collection	$ 52,333	$ 40,000	$ 50,000
	Sub-total: Other Fees	*$ 52,333*	*$ 40,000*	*$ 50,000*
	TOTAL CHARGES FOR SERVICE	$ 3,857,359	$ 3,751,330	$ 3,845,000
	TOTAL OPERATING REVENUES	**$ 4,014,950**	**$ 3,751,330**	**$ 3,845,000**
	OPERATING EXPENSES:			
		DEPT - 4521 - COMMERCIAL REFUSE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 103,503	$ 89,369	$ 91,595
5113001	Overtime	$ 8,810	$ 13,500	$ 13,500
	Sub-total: Salaries and Wages	*$ 112,313*	*$ 102,869*	*$ 105,095*
5122001	Social Security (FICA) Contributions	$ 7,928	$ 7,869	$ 8,040
5124001	Retirement Contributions	$ 5,040	$ 6,172	$ 6,306
5127001	Workers Compensation	$ 10,284	$ 10,431	$ 10,657
	Sub-total: Employee Benefits	*$ 23,252*	*$ 24,472*	*$ 25,003*
	TOTAL PERSONAL SERVICES	$ 135,565	$ 127,341	$ 130,098
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 15,613	$ 30,000	$ 30,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 55,487	$ 40,000	$ 55,000
5222003	Rep. and Maint. (Labor)	$ 47,596	$ 50,000	$ 55,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 2,491	$ 1,000	$ 1,000
5222103	Rep. and Maint. Computers	$ 840	$ 840	$ 681
	Sub-total: Property Services	*$ 122,027*	*$ 121,840*	*$ 141,681*
5231001	Insurance, Other than Benefits	$ 11,051	$ 14,638	$ 16,500
5232001	Telephone	$ 7	$ -	$ -
5232003	Cellular Phones	$ 3,098	$ 2,903	$ 3,103
5233001	Advertising	$ 629	$ 400	$ 400
5235001	Travel	$ -	$ 800	$ 800

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5236001	Dues and Fees	$ 820	$ 200	$ 200
5237001	Education and Training	$ -	$ 800	$ 800
5238501	Contract Labor/Services	$ 715	$ -	$ -
	Sub-total: Other Purchased Services	*$ 16,320*	*$ 19,741*	*$ 21,803*
	TOTAL PURCHASED SERVICES	$ 138,347	$ 141,581	$ 163,484
53	SUPPLIES			
5311001	Office and General Supplies	$ 559	$ 500	$ 500
5311003	Chemicals	$ 1,291	$ 1,600	$ 1,600
5311004	Janitorial Supplies	$ 150	$ 150	$ 150
5311005	Uniforms	$ 1,332	$ 1,875	$ 1,875
5312300	Electricity	$ 4,303	$ 6,000	$ 6,000
5312700	Gasoline/Diesel/CNG	$ 34,163	$ 40,000	$ 35,000
5316001	Small Tools and Equipment	$ -	$ 600	$ 600
	TOTAL SUPPLIES	$ 41,798	$ 50,725	$ 45,725
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	$ -	$ -	$ 4,320
5524001	Self-funded Insurance (Medical)	$ 19,734	$ 11,700	$ 24,022
5524002	Life and Disability	$ 253	$ 283	$ 472
5524003	Wellness Program	$ 110	$ 165	$ 110
5524004	OPEB	$ 17,788	$ 1,300	$ 1,950
	TOTAL INTERFUND/INTERDEP'T.	$ 37,885	$ 13,448	$ 30,874
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 215,730	$ 100,000	$ 225,000
	TOTAL DEPREC. AND AMORT.	$ 215,730	$ 100,000	$ 225,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 516,196	$ 550,000	$ 550,000
5734001	Miscellaneous Expenses	$ 724	$ 1,500	$ 1,500
	TOTAL OTHER COSTS	$ 516,920	$ 551,500	$ 551,500
	Sub-total Commercial Expenses	**$ 1,086,245**	**$ 984,595**	**$ 1,146,681**
		DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 155,337	$ 190,290	$ 198,808
5113001	Overtime	$ 10,364	$ 13,000	$ 13,000
	Sub-total: Salaries and Wages	*$ 165,701*	*$ 203,290*	*$ 211,808*
5122001	Social Security (FICA) Contributions	$ 11,283	$ 15,552	$ 16,203
5124001	Retirement Contributions	$ (11,193)	$ 12,197	$ 12,709
5127001	Workers Compensation	$ 22,324	$ 20,614	$ 21,477
5129001	Employment Physicals	$ 277	$ -	$ -
5129002	Employee Drug Screening Tests	$ 104	$ -	$ -
	Sub-total: Employee Benefits	*$ 22,795*	*$ 48,363*	*$ 50,389*
	TOTAL PERSONAL SERVICES	$ 188,496	$ 251,653	$ 262,197
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ -	$ -
5222001	Rep. and Maint. (Equipment)	$ -	$ 600	$ 600
5222002	Rep. and Maint. (Vehicles-Parts)	$ 57,830	$ 60,000	$ 60,000
5222003	Rep. and Maint. (Labor)	$ 44,141	$ 45,000	$ 45,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 358	$ 1,000	$ 1,000

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5222005	Rep. and Maint. (Office Equipment)	$ 336	$ -	$ -
5222103	Rep. and Maint. Computers	$ 4,120	$ 4,470	$ 3,945
5223200	Rentals	$ -	$ -	$ -
	Sub-total: Property Services	*$ 106,785*	*$ 111,070*	*$ 110,545*
5231001	Insurance, Other than Benefits	$ 8,667	$ 9,753	$ 13,000
5232001	Telephone	$ 830	$ 842	$ 365
5232003	Cellular Phones	$ 4,683	$ 4,360	$ 8,392
5233001	Advertising	$ 1,749	$ 600	$ 600
5235001	Travel	$ 1,446	$ 2,700	$ 2,300
5236001	Dues and Fees	$ 1,434	$ 500	$ 1,250
5237001	Education and Training	$ 1,481	$ 2,700	$ 1,900
	Sub-total: Other Purchased Services	*$ 20,290*	*$ 21,455*	*$ 27,807*
	TOTAL PURCHASED SERVICES	$ 127,075	$ 132,525	$ 138,352
53	SUPPLIES			
5311001	Office and General Supplies	$ 951	$ 700	$ 700
5311002	Parts and Materials	$ 2,489	$ 2,500	$ 3,500
5311003	Chemicals	$ 1,408	$ 1,100	$ 1,100
5311004	Janitorial Supplies	$ 300	$ 300	$ 300
5311005	Uniforms	$ 2,473	$ 3,750	$ 3,750
5312700	Gasoline/Diesel/CNG	$ 25,063	$ 35,000	$ 32,000
5312800	Stormwater	$ 2,298	$ 2,299	$ 2,299
5316001	Small Tools and Equipment	$ 811	$ 400	$ 400
	TOTAL SUPPLIES	$ 35,793	$ 46,049	$ 44,049
55	INTERFUND/INTERDEPT CHARGES			
5510004	Indirect Cost Allocation for Customer Service	$ 137,809	$ 141,292	$ 133,832
5510005	Indirect Cost Allocation for GIS	$ 24,750	$ 24,750	$ 12,959
5524001	Self-funded Insurance (Medical)	$ 45,762	$ 55,138	$ 55,138
5524002	Life and Disability	$ 676	$ 905	$ 1,017
5524003	Wellness Program	$ 330	$ 330	$ 330
5524004	OPEB	$ -	$ 3,250	$ 3,250
	TOTAL INTERFUND/INTERDEP'T.	$ 209,327	$ 225,665	$ 206,526
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 155,974	$ 135,000	$ 160,000
	TOTAL DEPREC. AND AMORT.	$ 155,974	$ 135,000	$ 160,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 182,414	$ 185,000	$ 185,000
5734001	Miscellaneous Expenses	$ 1,901	$ 1,200	$ 1,200
5740001	Bad Debts	$ 5,000	$ 25,000	$ 25,000
5741001	Collection Costs	$ (389)	$ 1,500	$ 1,500
	TOTAL OTHER COSTS	$ 188,926	$ 212,700	$ 212,700
	Sub-total Residential Expenses	**$ 905,591**	**$ 1,003,592**	**$ 1,023,824**
		DEPT - 4523 - ROLLOFF COLLECTION		
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ -	$ 1,000	$ 1,000
5222002	Rep. and Maint. (Vehicle Parts)	$ 17,429	$ 10,000	$ 10,000
5222003	Rep. and Maint. (Labor)	$ 8,788	$ 10,000	$ 10,000
5238501	Contract Labor/Services	$ -	$ 500	$ 500

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5231001	Insurance Other than Benefits	$ 157	$ 775	$ -
5233001	Advertising	$ -	$ 500	$ -
5232003	Cellular Phones	$ -	$ -	$ 2,459
	TOTAL PURCHASED SERVICES	$ 26,374	$ 22,775	$ 23,959
53	SUPPLIES			
5313001	Food	$ 48	$ -	$ -
5312700	Gasoline/Diesel	$ 9,881	$ 9,000	$ 9,000
5316001	Small Tools and Equipment	$ -	$ 100	$ 100
	TOTAL SUPPLIES	$ 9,929	$ 9,100	$ 9,100
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ -	$ 15,000	$ 15,000
	TOTAL DEPREC. AND AMORT.	$ -	$ 15,000	$ 15,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 144,083	$ 100,000	$ 100,000
5734001	Miscellaneous Expenses	$ -	$ 100	$ -
	TOTAL OTHER COSTS	$ 144,083	$ 100,100	$ 100,000
	Sub-total Rolloff Expenses	**$ 180,386**	**$ 146,975**	**$ 148,059**
		DEPT - 4585 - YARD WASTE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 264,705	$ 279,682	$ 260,692
5113001	Overtime	$ 56,032	$ 24,000	$ 24,000
	Sub-total: Salaries and Wages	*$ 320,737*	*$ 303,682*	*$ 284,692*
5122001	Social Security (FICA) Contributions	$ 23,548	$ 21,702	$ 21,779
5124001	Retirement Contributions	$ 15,789	$ 17,021	$ 17,082
5127001	Workers Compensation	$ 41,063	$ 28,765	$ 28,868
5129001	Employment Physicals	$ 60	$ -	$ -
5129002	Employee Drug Screening Tests	$ 481	$ -	$ -
	Sub-total: Employee Benefits	*$ 80,941*	*$ 67,488*	*$ 67,729*
	TOTAL PERSONAL SERVICES	$ 401,678	$ 371,170	$ 352,421
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 1,662	$ 500	$ 500
5222002	Rep. and Maint. (Vehicles-Parts)	$ 30,922	$ 25,000	$ 35,000
5222003	Rep. and Maint. (Labor)	$ 36,648	$ 35,000	$ 40,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ -	$ 800	$ 1,000
5222103	Rep. and Maint. Computers	$ 1,400	$ 1,400	$ 1,135
	Sub-total: Property Services	*$ 70,632*	*$ 62,700*	*$ 77,635*
5231001	Insurance, Other than Benefits	$ 5,806	$ 6,889	$ 13,000
5232003	Cellular Phones	$ 4,346	$ 4,155	$ 4,098
5233001	Advertising	$ 606	$ 300	$ 300
5237001	Education and Training	$ -	$ 500	$ 500
	Sub-total: Other Purchased Services	*$ 10,758*	*$ 11,844*	*$ 17,898*
	TOTAL PURCHASED SERVICES	$ 81,390	$ 74,544	$ 95,533
53	SUPPLIES			
5311001	Office and General Supplies	$ 585	$ 500	$ 500
5311003	Chemicals	$ 540	$ 800	$ 800
5311004	Janitorial Supplies	$ 57	$ 150	$ 150
5311005	Uniforms	$ 4,218	$ 5,625	$ 5,625

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5313001	Food	$ 48	$ -	$ -
5312700	Gasoline/Diesel/CNG	$ 29,685	$ 36,000	$ 36,000
5316001	Small Tools and Equipment	$ 320	$ 350	$ 350
	TOTAL SUPPLIES	$ 35,453	$ 43,425	$ 43,425
55	INTERFUND/INTERDEPT CHARGES			
5510005	Indirect Cost Allocation - GIS	$ -	$ -	$ 4,320
5524001	Self-funded Insurance (Medical)	$ 66,349	$ 54,516	$ 54,516
5524002	Life and Disabililty	$ 1,221	$ 1,426	$ 1,191
5524003	Wellness Program	$ 385	$ 495	$ 385
5524004	OPEB	$ -	$ 3,900	$ 3,900
	TOTAL INTERFUND/INTERDEP'T.	$ 67,955	$ 60,337	$ 64,312
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 69,897	$ 120,000	$ 120,000
	TOTAL DEPREC. AND AMORT.	$ 69,897	$ 120,000	$ 120,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 120,330	$ 95,000	$ 105,000
5734001	Miscellaneous Expenses	$ 789	$ 750	$ 750
	TOTAL OTHER COSTS	$ 121,119	$ 95,750	$ 105,750
	Sub-total Yard Waste Expenses	**$ 777,492**	**$ 765,226**	**$ 781,441**
	TOTAL OPERATING EXPENSES	**$ 2,949,714**	**$ 2,900,389**	**$ 3,100,005**
	OPERATING INCOME (LOSS)	**$ 1,065,236**	**$ 850,941**	**$ 744,995**
38-39	**NON-OPERATING REVENUES**			
3890100	Miscellaneous Income	$ -	$ 5,000	$ -
3890300	Sale of Scrap	$ 5,807	$ 22,930	$ -
3912005	Transfer from 2013 SPLOST	$ 153,894	$ -	$ -
3922000	Sale of Assets	$ 2,944	$ -	$ -
	TOTAL NON-OPERATING REVENUES	$ 162,645	$ 27,930	$ -
	TOTAL NON-OPERATING REVENUES	**$ 162,645**	**$ 27,930**	**$ -**
61	**NON-OPERATING EXPENSES**			
9000.6110001	Transfer to General Fund	$ 690,000	$ 730,000	$ 750,000
9000.6110002	Transfer to Health Insurance Fund	$ -	$ -	$ 9,840
9000.6110006	Transfer to Fleet	$ -	$ -	$ 100,000
9000.6110500	Transfer to Central Services	$ 36,995	$ 10,670	$ 41,000
	TOTAL NON-OPERATING EXPENSES	**$ 726,995**	**$ 740,670**	**$ 900,840**
	NET INCOME	**$ 500,886**	**$ 138,201**	**$ (155,845)**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 744,995.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 520,000.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Accrued income receivable	
Allowance for doubtful accounts	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds: General Fund	
Due from other funds: SW Disposal Fund	
Due from other funds: SPLOST	
Prepaid insurance	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary and Wages payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Claims liability	
Net cash provided (used) by operating activities	$ 1,264,995.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2013 SPLOST for Equipment	
Operating transfers in (out)	
Transfer to General Fund	$ (750,000.00)
Transfer to Health Insurance Fund	$ (9,840.00)
Transfer to Fleet Fund	$ (100,000.00)
Transfer to Central Services Fund	$ (41,000.00)
Net cash provided (used) by noncapital financing activities	$ (900,840.00)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets:	
Buildings (1174001)	
SWC-29 Washrack Catwalk Extension	$ (39,000.00)

BUDGETED CASH FLOW STATEMENT	BUDGETED
Commercial Equipment (1175001)	
SWC-4 Front Loading Commercial Dumpsters	$ (30,000.00)
SWC-27 Motorola Handheld Radios	$ (20,000.00)
Residential Equipment (1175002)	
SWC-5 Polycarts	$ (15,000.00)
Yardwaste Equipment (1175003)	
SWC-1 Knuckleboom Loader Replacement	$ (90,000.00)
Rolloff Equipment (1175004)	
SWC-22 Bulk waste roll-off containers	$ (50,000.00)
Proceeds from long-term borrowing	
Proceeds from GMA Lease Pool	$ -
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on revenue bonds payable	
Principal payments on GMA capital leases:	$ -
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	$ (244,000.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	$ -
Miscellaneous Revenues	$ -
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 120,155.00



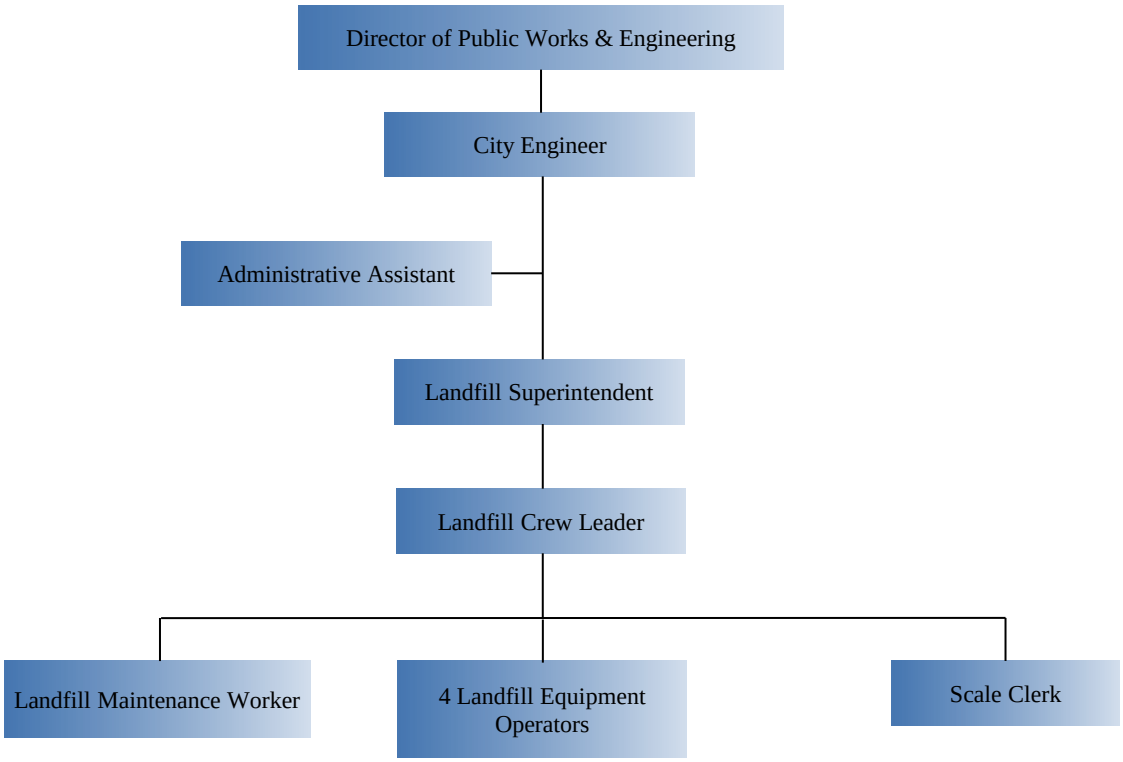
542 Solid Waste Disposal Fund

FUND - 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530**

This fund accounts for the receipts and disbursements to operate the jointly owned City/County transfer station, inert landfill and the post-closure costs for the closed landfill located on Landfill Rd off North Main St. Included are the costs to transport and dispose of the solid waste at the Broadhurst landfill near Jesup, GA and scrap tires with Quality Tire near Jackson, GA. Both transportation services are provided by contract with a local trucking company. The cost of transportation is currently equivalent to approximately $11.56 per ton. The disposal agreement with Broadhurst Environmental was renewed in 2015, resulting in a stabilization of the tipping fees to a proposed rate of $23.96 per ton with an inflationary index included in this agreement. The disposal agreement with Quality Tire was renewed in 2014, resulting in a tippage fee of $120 per ton for scrap tire disposal.

SPLOST funds are appropriated to pay the post-closure costs and cover of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would have significantly higher tippage fees or would have to be subsidized by additional property taxes. If the tippage fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.

The operation of the transfer station, inert landfill, closed Lakeview Landfill and the operation of the methane gas extraction system are under the direction of the Landfill Superintendent who, in coordination with the City's solid waste engineering consultant, is responsible for all post-closure regulatory compliance issues to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.



STATEMENT OF SERVICE

To manage the solid waste disposal division as a resource for the entire community. Promote sustainability and an environmentally sound and cost effective operation with the funds collected. To reduce the amount of waste in all categories by promoting individual and corporate responsibility. To provide a clean, stable work environment for all employees and the public.

	FY 2018 STATUS	FY 2019 PROJECTED
FY 2019		
1. Maintain a healthy environment by the removal and proper disposal of solid waste, yard debris, scrap tires and white goods	On-going	On-going
2. Continue on the last phase of the inert operation	In-progress	On-going
3. Work on plans for a new transfer station	In-progress	On-going

OBJECTIVES FOR FISCAL YEAR 2019

1. Continue research to find alternatives to deal with the volume of yard waste being disposed of in the Inert Landfill.
2. Explore additional ways to further reduce the total tons of waste that is transported to the Broadhurst Landfill Facility for disposal (waste stream reduction).
3. Stay in compliance and up to date on all state and federal EPD compliance guidelines and to operate all sites within those guidelines.
4. Work with KSBB and others to provide every opportunity to reduce all waste streams and increase recycling.
5. Increase the amount of tours given to GSU and local High School students to increase their knowledge of sound solid waste disposal practices particularly with emphasis on the inert landfill, transfer station, and recycling center.

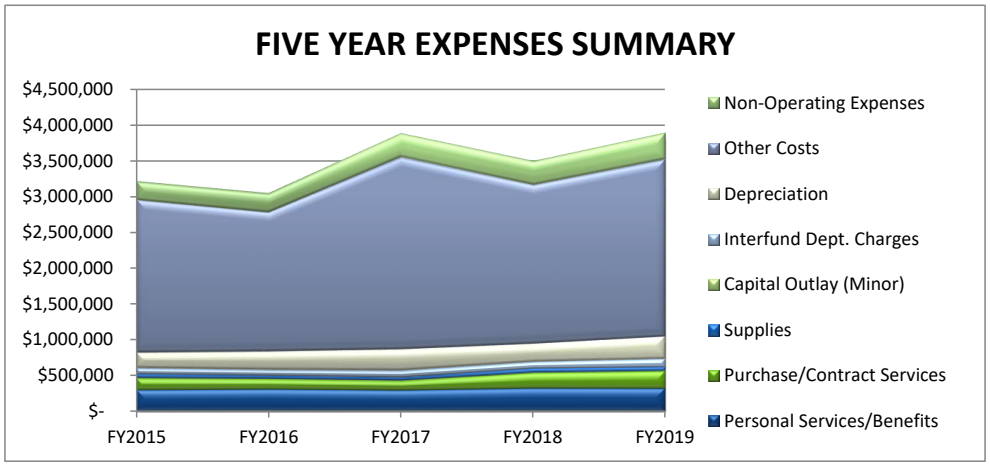
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Animals	52	45	40	42	40
Bulkwaste	10,750	11,100	11,500	11,800	12,800
Cardboard	490	505	2,000	2,200	2,000
Cover dirt	50	30	30	25	25
Demolition	7,500	7,725	10,400	11,200	10,200
DOT Waste	65	67	40	45	40
Household	34,500	35,535	34,200	35,000	35,500
Inert	7,300	7,520	7,000	7,400	8,400
Paper	175	180	450	475	400
Plastic	65	70	180	190	100
Sweepings	675	695	600	700	500
Tires	325	335	150	325	425
Curbside	180	185	185	-	-
Newspaper	62	64	64	64	50

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Total tons disposed of in Inert Landfill	7,600	6,412	7,000	7,400	8,400
Total tons transported to Broadhurst Landfill	50,000	51,000	57,000	58,000	58,500

EXPENSES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 303,417	$ 312,798	$ 298,524	$ 327,515	$ 323,072	-1.36%
Purchase/Contract Services	$ 161,915	$ 141,684	$ 132,175	$ 207,478	$ 233,447	12.52%
Supplies	$ 56,100	$ 46,858	$ 41,658	$ 59,525	$ 58,825	-1.18%
Capital Outlay (Minor)	$ 174	$ 463	$ 3,807	$ 1,200	$ 1,200	0.00%
Interfund Dept. Charges	$ 84,035	$ 81,127	$ 95,136	$ 92,512	$ 113,945	23.17%
Depreciation	$ 214,698	$ 254,915	$ 295,391	$ 254,915	$ 315,000	23.57%
Other Costs	$ 2,142,780	$ 1,952,462	$ 2,682,824	$ 2,225,000	$ 2,475,000	11.24%
Non-Operating Expenses	$ 256,000	$ 264,000	$ 326,995	$ 326,670	$ 362,350	10.92%
Total Expenses	$ 3,219,119	$ 3,054,307	$ 3,876,510	$ 3,494,815	$ 3,882,839	11.10%



FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
	Landfill/Transfer Station			
34	CHARGES FOR SERVICES			
3441501	Commercial Tipping Fees	$ 54,164	$ -	$ -
3441502	Sanitation Contractor Tipping Fees	$ 941,093	$ 511,000	$ 550,000
3441503	Individuals Tipping Fees	$ 122,327	$ 89,000	$ 115,000
3441504	Government Agencies Tipping Fees	$ 1,322,576	$ 1,664,000	$ 1,500,000
	Sub-total: Landfill/TS Charges	*$ 2,440,160*	*$ 2,264,000*	*$ 2,165,000*
3441901	Late Payment P and I: Landfill	$ 12,318	$ 22,000	$ 10,000
	Sub-total: Other Fees	*$ 12,318*	*$ 22,000*	*$ 10,000*
	TOTAL CHARGES FOR SERVICES	$ 2,452,478	$ 2,286,000	$ 2,175,000
	TOTAL OPERATING REVENUES	**$ 2,452,478**	**$ 2,286,000**	**$ 2,175,000**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 240,694	$ 258,808	$ 255,160
5113001	Overtime	$ 9,482	$ 10,000	$ 10,000
	Sub-total: Salaries and Wages	*$ 250,176*	*$ 268,808*	*$ 265,160*
5122001	Social Security (FICA) Contributions	$ 17,233	$ 20,564	$ 20,285
5124001	Retirement Contributions	$ 4,330	$ 16,128	$ 15,910
5127001	Workers Compensation	$ 26,664	$ 22,015	$ 21,717
5129002	Employee Drug Screening Tests	$ 121	$ -	$ -
	Sub-total: Employee Benefits	*$ 48,348*	*$ 58,707*	*$ 57,912*
	TOTAL PERSONAL SERVICES	$ 298,524	$ 327,515	$ 323,072
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 16,810	$ 56,000	$ 65,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 6,052	$ 6,500	$ 7,000
5222003	Rep. and Maint. (Labor)	$ 26,270	$ 45,000	$ 45,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 2,807	$ 8,634	$ 4,000
5222005	Rep. and Maint. (Office Equipment)	$ 225	$ 500	$ 500
5222103	Rep. and Maint. Computers	$ 4,235	$ 6,990	$ 6,756
5223200	Rentals	$ 96	$ 500	$ 500
	Sub-total: Property Services	*$ 56,495*	*$ 124,124*	*$ 128,756*
5231001	Insurance, Other than Benefits	$ 22,311	$ 20,606	$ 21,000
5232001	Telephone	$ 3,553	$ 3,644	$ 1,992
5232003	Cellular Phones	$ 2,087	$ 6,054	$ 6,649
5233001	Advertising	$ 619	$ 350	$ 350
5235001	Travel	$ 526	$ 1,000	$ 1,000
5236001	Dues and Fees	$ 796	$ 900	$ 900
5237001	Education and Training	$ 723	$ 1,500	$ 1,500
5238501	Contract Labor/Services	$ 4,951	$ 3,500	$ 5,500
5239007	Other services: Erosion Control	$ 525	$ 800	$ 800
5239008	Other services: Tire Disposal	$ 39,589	$ 45,000	$ 65,000
	Sub-total: Other Purchased Services	*$ 75,680*	*$ 83,354*	*$ 104,691*
	TOTAL PURCHASED SERVICES	$ 132,175	$ 207,478	$ 233,447

FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
53	SUPPLIES			
5311001	Office Supplies	$ 5,261	$ 5,300	$ 5,000
5311002	Parts and Materials	$ 298	$ 750	$ 750
5311003	Chemicals	$ 576	$ 750	$ 750
5311004	Janitorial Supplies	$ 178	$ 175	$ 175
5313001	Food	$ 48	$ -	$ -
5311005	Uniforms	$ 2,541	$ 3,400	$ 3,000
5312300	Electricity	$ 6,150	$ 9,500	$ 9,500
5312400	Bottled Gas	$ 72	$ 150	$ 150
5312700	Gasoline/Diesel/CNG	$ 22,818	$ 36,000	$ 36,000
5316001	Small Tools and Equipment	$ 3,716	$ 3,500	$ 3,500
	TOTAL SUPPLIES	$ 41,658	$ 59,525	$ 58,825
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	$ 3,807	$ 1,200	$ 1,200
	TOTAL CAPITAL OUTLAY (MINOR)	$ 3,807	$ 1,200	$ 1,200
55	INTERFUND/DEPT. CHARGES			
5510004	Indirect Cost Allocation - GIS	$ -	$ -	$ 34,415
5524001	Self-funded Insurance (Medical)	$ 86,083	$ 85,632	$ 72,688
5524002	Life and Disability	$ 1,181	$ 1,240	$ 1,257
5524003	Wellness Program	$ 440	$ 440	$ 385
5524004	OPEB	$ 7,432	$ 5,200	$ 5,200
	TOTAL INTERFUND/INTERDEP'T.	$ 95,136	$ 92,512	$ 113,945
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 295,391	$ 254,915	$ 315,000
	TOTAL DEPREC. AND AMORT.	$ 295,391	$ 254,915	$ 315,000
57	OTHER COSTS			
5710103	Payment to Bulloch County	$ 122,000	$ 122,000	$ 122,000
5733002	Air Rights	$ 1,422,363	$ 1,400,000	$ 1,500,000
5733003	Transportation Fees	$ 709,015	$ 700,000	$ 850,000
5733004	Toxic Waste Disposal	$ -	$ 1,000	$ 1,000
5734001	Miscellaneous Expenses	$ 973	$ 1,500	$ 1,500
5740001	Bad Debts	$ 44,448	$ 500	$ 500
5790000	Postclosure care costs	$ 384,025	$ -	$ -
	TOTAL OTHER COSTS	$ 2,682,824	$ 2,225,000	$ 2,475,000
	TOTAL OPERATING EXPENSES	**$ 3,549,515**	**$ 3,168,145**	**$ 3,520,489**
	OPERATING INCOME (LOSS)	**$ (1,097,037)**	**$ (882,145)**	**$ (1,345,489)**
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	$ 1,737,283	$ 1,795,833	$ 1,795,833
3921001	Sale of Assets	$ -	$ 27,305	$ -
3922001	Gain/Loss on sale of assets	$ -	$ -	$ -
	TOTAL OTHER FINANCING SOURCES	$ 1,737,283	$ 1,823,138	$ 1,795,833

FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	TOTAL NON-OPERATING REVENUES	**$ 1,737,283**	**$ 1,823,138**	**$ 1,795,833**
61	**NON-OPERATING EXPENSES**			
6110001	Transfer to General Fund	$ 290,000	$ 316,000	$ 316,000
6110002	Transfer to Health Insurance Fund	$ -	$ -	$ 5,350
6110500	Transfer to Central Service Fund	$ 36,995	$ 10,670	$ 41,000
	TOTAL NON-OPERATING EXPENSES	**$ 326,995**	**$ 326,670**	**$ 362,350**
	NET INCOME	**$ 313,251**	**$ 614,323**	**$ 87,994**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (1,345,489.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 315,000.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Accrued Income Receivable	
Interest receivable	
Intergovernmental receivable	
Prepaid Insurance	
Other receivables	
Buildings	
Due from other funds: General Fund	
Due from other funds: Water/Sewer Fund	
Due from other funds: 2002 SPLOST Fund	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Salary and Wages payable	
Accrued Vacation payable	
Accrued payroll	
Compensated absences payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Accrued closure/ post-closure liabilities	$ (204,500.00)
Net cash provided (used) by operating activities	$ (1,234,989.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2013 SPLOST	$ 1,795,833.00
Transfer to General Fund	$ (316,000.00)
Transfer to Health Insurance Fund	$ (5,350.00)
Transfer to Central Service Fund	$ (41,000.00)
Net cash provided (used) by noncapital financing activities	$ 1,433,483.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets:	
Equipment (1175001)	
SWD-13 Tractor Replacement	$ (65,000.00)
SWD-14 Batwing Mower Replacement	$ (25,000.00)
SWD-16 Pickup Truck Replacement	$ (30,000.00)
SWD-49 Radio Replacement	$ (24,000.00)

BUDGETED CASH FLOW STATEMENT	BUDGETED
Buildings & Grounds (1176002)	
SWD-8 Scale Ramp/Apron	$ (35,000.00)
SWD-51 Transfer Station Convenience/Staging Area	$ (25,000.00)
Restricted Cash for Capital Outlay	
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on capital leases:	
Landfill equipment lease	
Interest payments:	
Landfill equipment lease	
Proceeds from Loan	
Proceeds from GMA Equipment Lease	$ -
Net cash used by capital and related financing activities	$ (204,000.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Miscellaneous Revenue	
Sale of Assets	
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (5,506.00)

601 Health Insurance Fund

FUND - 601 - HEALTH INSURANCE **DEPT - 1500 - GENERAL ADMINISTRATION**

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

STATEMENT OF SERVICE

This Budget is based upon a 4.9%% increase in premiums and the City will continue to pay 75% of both employee and dependent health insurance, and individual employees will pay 25% through payroll deduction from earnings. The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

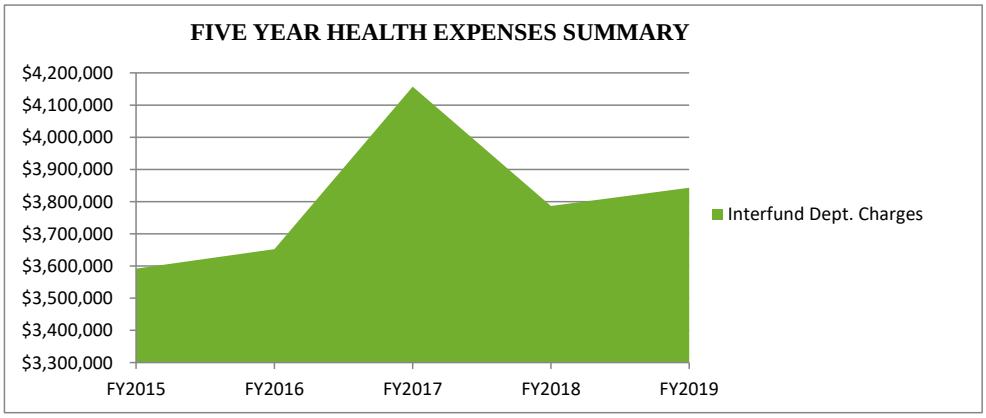
It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Number of total full time employee positions	302	310	310	310	310
Number of total full time employee vacancies	30	68	50	40	17
Number of eligible employees	302	310	310	310	310
Number of retired employees covered	8	8	8	5	5
Number of employees with single coverage	121	137	100	111	118
Number of employees with full family coverage	150	160	160	145	155
Percentage of eligible employees enrolled in the	90%	96%	84%	97%	89%
Total number of covered lives including dependents	602	668	620	620	575
Total Expenses	$ 3,592,253	$ 3,652,046	$ 4,157,243	$ 3,786,400	$ 3,843,550
Average annual expense per covered life	$ 5,967	$ 5,467	$ 6,705	$ 6,107	$ 6,684
Average annual expense per eligible employee	$ 11,895	$ 11,781	$ 13,410	$ 12,214	$ 12,399
Average annual expense per covered employee	$ 13,256	$ 12,296	$ 15,989	$ 14,791	$ 14,079

EXPENSES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Interfund Dept. Charges	$ 3,592,253	$ 3,652,046	$ 4,157,243	$ 3,786,400	$ 3,843,550	1.51%
Total Expenses	$ 3,592,253	$ 3,652,046	$ 4,157,243	$ 3,786,400	$ 3,843,550	1.51%



FUND 601 - HEALTH INSURANCE FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
3492001	Health Premiums - Employer	$ 2,321,981	$ 2,385,935	$ 2,651,857
3492002	Health Premiums - Employee	$ 758,371	$ 943,054	$ 1,007,141
3492003	Flex Account	$ 143,446	$ 155,000	$ 145,000
3492005	Contribution to Reserves	$ 499,008	$ 310,360	$ 66,220
3492006	Clinic Copays	$ 4,156	$ 3,000	$ 3,000
	TOTAL OPERATING REVENUES	**$ 3,726,962**	**$ 3,797,349**	**$ 3,873,218**
	OPERATING EXPENSES:			
5521001	Administrative Fees	$ 482,548	$ 494,000	$ 494,000
5521101	Clinic Administration Fees	$ 174,673	$ 186,000	$ 201,150
5521002	Flex Account Fees	$ 1,200	$ 1,400	$ 1,400
5522001	Health Insurance Claims	$ 3,347,749	$ 2,950,000	$ 3,000,000
5523001	Flex Account Expenses	$ 149,775	$ 155,000	$ 145,000
5734001	Miscellanous Expense	$ 1,298	$ -	$ 2,000
5741003	Bank Charges	$ -	$ -	$ -
	TOTAL OPERATING EXPENSES	**$ 4,157,243**	**$ 3,786,400**	**$ 3,843,550**
	OPERATING INCOME (LOSS)	**$ (430,281)**	**$ 10,949**	**$ 29,668**
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912001	Transfer In - General Fund	$ -	$ 30,000	$ 98,580
3912002	Transfer In - Workers' Comp Fund	$ 88,364	$ -	$ -
3912008	Transfer In - Fire Fund	$ -	$ -	$ 28,600
3912009	Transfer In - Central Services Fund	$ -	$ -	$ 3,050
3912100	Transfer In - Natural Gas Fund	$ -	$ -	$ 5,850
3912200	Transfer In - Water and Sewer Fund	$ -	$ -	$ 39,370
3912300	Transfer In - Solid Waste Disposal Fund	$ -	$ -	$ 5,350
3912400	Transfer In - Solid Waste Collection Fund	$ -	$ -	$ 9,840
3912600	Transfer In - Storm Water Fund	$ -	$ -	$ 5,825
3912806	Transfer In - Fleet Fund	$ -	$ -	$ 3,535
	TOTAL OTHER FINANCING SOURCES	$ 88,364	$ 30,000	$ 200,000
	TOTAL NON-OPERATING REVENUES	**$ 88,364**	**$ 30,000**	**$ 200,000**
	NET INCOME	**$ (341,917)**	**$ 40,949**	**$ 229,668**

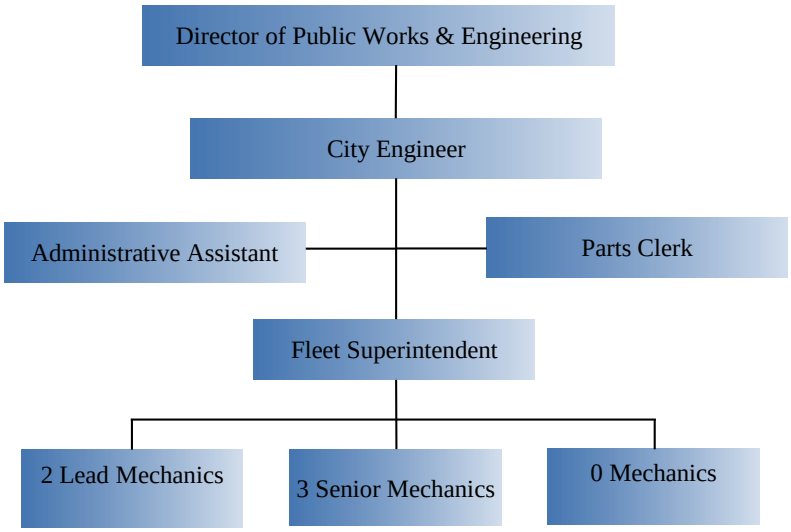
BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 29,668.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ 29,668.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Operating transfers in (out) to the General Fund	$ 98,580.00
Operating transfers in (out) to the Fire Fund	$ 28,600.00
Operating transfers in (out) to the Central Services Fund	$ 3,050.00
Operating transfers in (out) to the Natural Gas Fund	$ 5,850.00
Operating transfers in (out) to the Water and Sewer Fund	$ 39,370.00
Operating transfers in (out) to the Solid Waste Disposal Fund	$ 5,350.00
Operating transfers in (out) to the Solid Waste Collection Fund	$ 9,840.00
Operating transfers in (out) to the Storm Water Fund	$ 5,825.00
Operating transfers in (out) to the Fleet Fund	$ 3,535.00
Net cash provided (used) by noncapital financing activities	$ 200,000.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Net cash used by capital and related financing activities	$ -
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Net cash provided by investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 229,668.00



602 Fleet Management Fund

FUND - 602 - FLEET MANAGEMENT FUND DEPT - 4900

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.



STATEMENT OF SERVICE

For FY 2019 each General Fund user will be charged a $55.00 per hour service rate. The Fire Department rate is $60.00 per service hour. Enterprise fund users will be charged a $65.00 per hour service rate. These rates will continue to be evaluated semi-annually for adjustment, as needed. There will continue to be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventive maintenance schedule, as established in conjunction with each department, will be continued. This, in conjuction with routine training, has resulted in more dependable equipment and vehicle service resulting in extended usage, reduced downtime and reduced life cycle costs.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Provide superior preventative and unscheduled maintenance of the City fleet with rates below private market labor rates.	Accomplished	On-going
2. Keep all city vehicles and equipment operating in a safe and efficient manner with minimal downtime.	Accomplished	On-going
3. Provide technical support and guidance for all departments.	Accomplished	On-going
FY 2019		
1. Explore additional ways to reduce sublets/outsourcing to provide quicker response and lower customer maintenance costs.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2019

1. Continue to complete maintenance and repairs on all city vehicles and equipment in a timely and safe manner.
2. Continue to remain available at all times and continue to provide open communication with all city departments.
3. Reduce the costs incurred by sublet work by remaining current with equipment and technology solutions.
4. Continue to improve knowledge and certification of mechanics by providing training opportunities.
5. Continue to improve knowledge and provide all training necessary to support the city's CNG and alternative fuels initiative.
6. Continue to encourage certified specialized training of mechanics for maintenance of public safety vehicles and equipment.

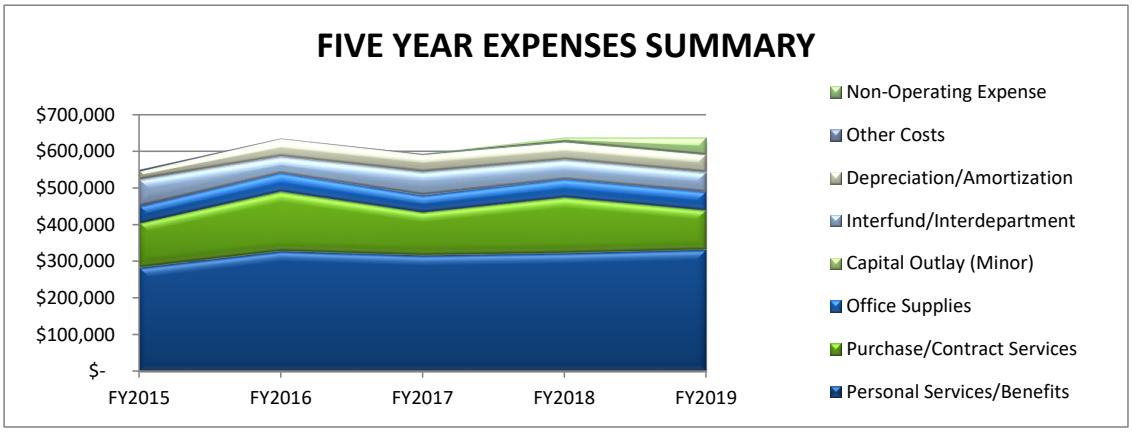
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Total number of vehicle and equipment in City fleet	497	525	546	528	528
Number of police patrol vehicles	64	70	70	70	70
Number of other automobiles in fleet	34	37	38	31	30
Number of pickup trucks in fleet	59	61	70	65	48
Number of midsize trucks in fleet	45	49	51	59	47
Number of heavy duty trucks in fleet	34	37	40	54	55
Number of fire trucks	11	12	12	12	12
Number of commercial garbage trucks	8	8	9	8	6
Number of residential garbage trucks	7	7	8	7	6
Number of knuckleboom loaders in fleet	6	6	6	6	6
Number of rolloff trucks in fleet	2	2	2	3	3
Number of off road equipment, tractors, etc.	41	45	47	49	39
Number of loader trailers in fleet	23	24	25	21	24
Number of small/medium duty trailers	44	45	45	44	42
Number of light duty equipment (mowers, UTV's, compressors and other small tools)	119	122	123	138	137

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Number of repair orders	3,580	3,700	3,850	3,850	3,850
Number of preventive maintenance performed	2,270	2,350	2,500	2,500	2,500
Number of unscheduled services performed	1,310	1,350	1,420	1,420	1,310

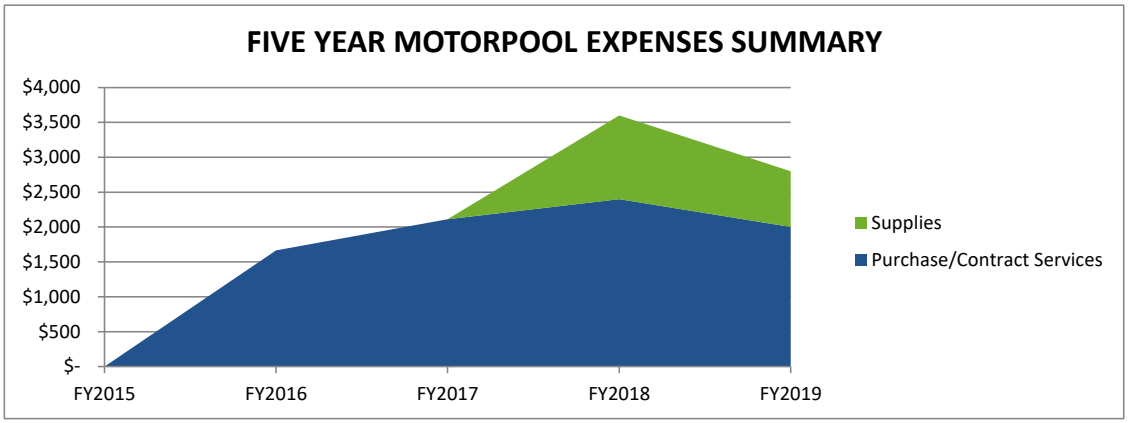
EXPENSES SUMMARY (FLEET)

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 281,908	$ 326,648	$ 315,573	$ 321,277	$ 331,244	3.10%
Purchase/Contract Services	$ 122,010	$ 162,357	$ 117,878	$ 152,282	$ 107,716	-29.27%
Supplies	$ 46,744	$ 50,580	$ 45,176	$ 49,330	$ 49,930	1.22%
Capital Outlay (Minor)	$ -	$ -	$ 2,815	$ -	$ -	0.00%
Interfund Dept. Charges	$ 72,285	$ 45,383	$ 61,973	$ 53,456	$ 53,566	0.21%
Depreciation/Amortization	$ 23,883	$ 47,397	$ 47,035	$ 47,397	$ 47,397	0.00%
Other Costs	$ 4,544	$ 767	$ 1,957	$ 1,750	$ 1,750	0.00%
Non-Operating Expense	$ -	$ -	$ -	$ 10,670	$ 44,535	100.00%
Total Expenses	$ 551,374	$ 633,132	$ 592,407	$ 636,162	$ 636,138	0.00%



EXPENSES SUMMARY (MOTORPOOL)

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Decrease
Purchase/Contract Services	$ -	$ 1,667	$ 2,112	$ 2,400	$ 2,000	-16.67%
Supplies	$ -	$ -	$ -	$ 1,200	$ 800	-33.33%
Total Expenses	$ -	$ 1,667	$ 2,112	$ 3,600	$ 2,800	-22.22%



FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
34	CHARGES FOR SERVICES			
3417501	Vehicle Parts	$ 515,163	$ 562,053	$ 540,000
3417502	Misc. Parts	$ 21,467	$ 18,000	$ 18,000
3417503	Less: Cost of Parts and Fluids	$ (478,037)	$ (510,958)	$ (495,000)
3417504	Labor Charges	$ 431,337	$ 450,000	$ 475,000
3417505	Sublet	$ 111,752	$ 130,000	$ 100,000
	TOTAL CHARGES FOR SERVICES	$ 601,682	$ 649,095	$ 638,000
	TOTAL OPERATING REVENUES	**$ 601,682**	**$ 649,095**	**$ 638,000**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 272,186	$ 269,101	$ 277,675
5113001	Overtime	$ 11,431	$ 7,500	$ 7,500
	Sub-total: Salaries and Wages	*$ 283,617*	*$ 276,601*	*$ 285,175*
5122001	Social Security (FICA) Contributions	$ 20,496	$ 21,160	$ 21,816
5124001	Retirement Contributions	$ 3,422	$ 15,650	$ 16,141
5127001	Workers Compensation	$ 7,954	$ 7,866	$ 8,112
5129002	Employee Drug Screen Test	$ 84	$ -	$ -
	Sub-total: Employee Benefits	*$ 31,956*	*$ 44,676*	*$ 46,069*
	TOTAL PERSONAL SERVICES	$ 315,573	$ 321,277	$ 331,244
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 3,985	$ 3,800	$ 3,500
5222002	Rep. and Maint. (Vehicles-Parts)	$ 7,135	$ 5,000	$ 4,500
5222003	Rep. and Maint. (Labor)	$ 4,555	$ 2,500	$ 2,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 2,747	$ 2,700	$ 2,500
5222005	Rep. and Maint. (Office Equipment)	$ 224	$ -	$ -
5222102	Software Support	$ 1,500	$ -	$ -
5222103	Rep. and Maint. Computers	$ 6,560	$ 7,260	$ 5,010
5223200	Rentals	$ 222	$ 900	$ 700
	Sub-total: property services	*$ 26,928*	*$ 22,160*	*$ 18,210*
5231001	Insurance, Other than Benefits	$ 6,357	$ 6,062	$ 6,800
5232001	Telephone	$ 790	$ 1,762	$ 1,143
5232003	Cellular phones	$ 1,204	$ 1,048	$ 1,563
5235001	Travel	$ 3,845	$ 7,500	$ 5,000
5236001	Dues and fees	$ 160	$ 250	$ 1,000
5237001	Education and training	$ 3,576	$ 5,500	$ 4,000
5239101	Other services	$ 75,018	$ 108,000	$ 70,000
	Sub-total: Other Purchased Services	*$ 90,950*	*$ 130,122*	*$ 89,506*
	TOTAL PURCHASED SERVICES	$ 117,878	$ 152,282	$ 107,716
53	SUPPLIES			
5311001	Office and General Supplies	$ 9,439	$ 9,500	$ 9,100
5311003	Chemicals	$ -	$ 550	$ 550
5311004	Janitorial Supplies	$ 71	$ 100	$ 100
5313001	Food	$ 48	$ -	$ -
5311005	Uniforms	$ 2,684	$ 2,000	$ 3,000
5312300	Electricity	$ 16,253	$ 18,500	$ 18,500
5312700	Gasoline/Diesel/CNG	$ 6,613	$ 7,400	$ 7,400
5312800	Stormwater	$ 1,280	$ 1,280	$ 1,280

FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5314001	Books and Periodicals	$ 12	$ -	$ -
5316001	Small Tools and Equipment	$ 8,776	$ 10,000	$ 10,000
	TOTAL SUPPLIES	$ 45,176	$ 49,330	$ 49,930
54	CAPITAL OUTLAYS			
5425001	Other Equipment	$ 2,815	$ -	$ -
	TOTAL CAPITAL OUTLAYS	$ 2,815	$ -	$ -
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 52,057	$ 48,044	$ 48,044
5524002	Life and Disability	$ 1,160	$ 1,182	$ 1,292
5524003	Wellness Program	$ 330	$ 330	$ 330
5524004	OPEB	$ 8,426	$ 3,900	$ 3,900
	TOTAL INTERFUND/INTERDEP'T.	$ 61,973	$ 53,456	$ 53,566
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 47,035	$ 47,397	$ 47,397
	TOTAL DEPREC. AND AMORT.	$ 47,035	$ 47,397	$ 47,397
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 1,437	$ 1,600	$ 1,600
5734001	Miscellaneous Expenses	$ 520	$ 150	$ 150
	TOTAL OTHER COSTS	$ 1,957	$ 1,750	$ 1,750
	Sub Total Fleet Operating Expenses	**$ 592,407**	**$ 625,492**	**$ 591,603**

FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4905- Motorpool Division**

	OPERATING EXPENSES:			
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	$ 627	$ 1,200	$ 1,000
5222003	Rep. and Maint. (Labor)	$ 1,485	$ 1,200	$ 1,000
	TOTAL PURCHASED SERVICES	$ 2,112	$ 2,400	$ 2,000
53	SUPPLIES			
5311001	Office Supplies/General Supplies and Materials	$ -	$ 200	$ 200
5312700	Gasoline/Diesel	$ -	$ 1,000	$ 600
	TOTAL SUPPLIES	$ -	$ 1,200	$ 800
	Sub-total Motorpool Expenses	**$ 2,112**	**$ 3,600**	**$ 2,800**
	TOTAL OPERATING EXPENSES	**$ 594,519**	**$ 629,092**	**$ 594,403**
	OPERATING INCOME (LOSS)	**$ 7,163**	**$ 20,003**	**$ 43,597**
	NON-OPERATING REVENUES			
38	MISCELLANEOUS REVENUE			
3890300	Fleet Main.-Scrap	$ 118	$ 250	$ -
	TOTAL MISCELLANEOUS	$ 118	$ 250	$ -

FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
39	OTHER FINANCING SOURCES			
3912100	Transfer from Natural Gas Fund	$ -	$ -	$ 50,000
3912200	Transfer from Water Sewer Fund	$ -	$ -	$ 50,000
3912400	Transfer from Solid Waste Collection Fund	$ -	$ -	$ 100,000
	TOTAL OTHER FINANCING SOURCES	$ -	$ -	$ 200,000
	TOTAL NON-OPERATING REVENUE	**$ 118**	**$ 250**	**$ 200,000**
61	**NON-OPERATING EXPENSE**			
6110002	Transfer to Health Insurance Fund	$ -	$ -	$ 3,535
6110500	Transfer to Central Service Fund	$ -	$ 10,670	$ 41,000
	Sub Total Operating Expenses	**$ -**	**$ 10,670**	**$ 44,535**
	TOTAL NON-OPERATING EXPENSES	**$ 118**	**$ 10,670**	**$ 44,535**
	NET INCOME	**$ 7,281**	**$ 9,583**	**$ 199,062**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 43,597.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 47,397.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Net cash provided (used) by operating activities	$ 90,994.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
Operating transfers in (out)	
Transfer from Natural Gas Fund	$ 50,000.00
Transfer from Water Sewer Fund	$ 50,000.00
Transfer from Solid Waste Collection Fund	$ 100,000.00
Transfer to Health Insurance Fund	$ (3,535.00)
Transfer to Central Services Fund	$ (41,000.00)
Net cash provided (used) by noncapital financing activities	$ 155,465.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Land (Site) Improvements (1172001)	
Buildings (1174001)	
Fleet Equipment (1175001)	
FMD-9 Tire Changer and Equipment	$ (15,000.00)
FMD-17 4 Post Vehicle Lift	$ (29,000.00)
FMD-18 Koni Lifts	$ (80,000.00)
FMD-22 Overhead Crane	$ (90,000.00)
FMD-27 Wheel/Tire Balancer	$ (14,000.00)
FMD-30 2 Post Vehicle Lift	$ (22,000.00)
Proceeds from long-term borrowing	
Proceeds from leases	
Proceeds from sale of assets	
Principal payments on capital leases:	$ (23,812.00)
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	$ (273,812.00)

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM INVESTING ACTIVITIES	
Miscellaneous Revenue	
Sale of Assets	
Sale of Scrap	
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (27,353.00)

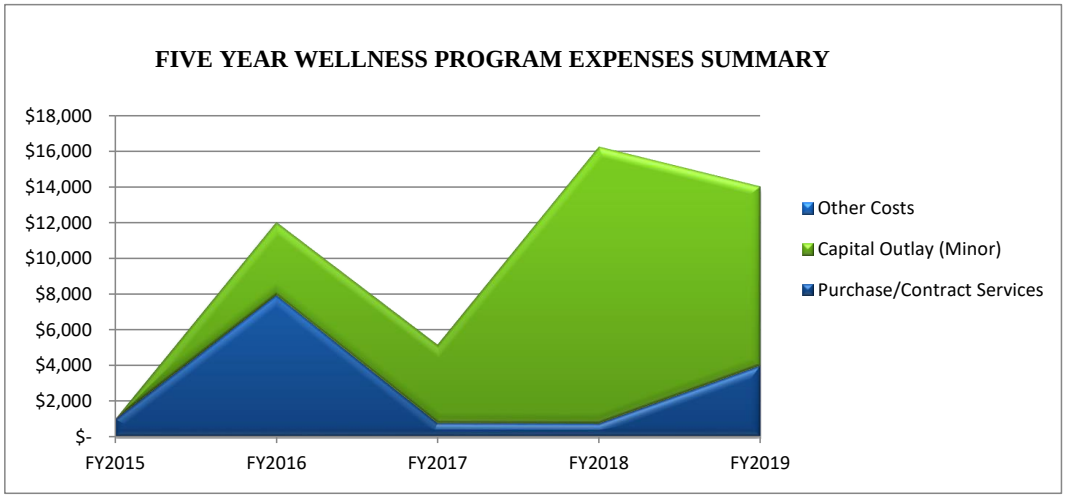
604 Wellness Program Fund

FUND - 604 - WELLNESS PROGRAM **DEPT - 1500**

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees, spouses, and retirees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the Municipal Court and IT Building.

EXPENSES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Purchase/Contract Services	$ 965	$ 7,930	$ 775	$ 750	$ 4,000	433.33%
Supplies	$ -	$ -	$ -	$ 750	$ 750	0.00%
Capital Outlay (Minor)	$ -	$ 4,077	$ 4,384	$ 15,475	$ 10,000	-35.38%
Other Costs	$ -	$ 76	$ -	$ -	$ -	0.00%
Total Expenses	$ 965	$ 12,083	$ 5,159	$ 16,975	$ 14,750	-13.11%



FUND 604 - WELLNESS PROGRAM FUND **DEPT. - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
3492005	Wellness Dues	$ 18,481	$ 18,012	$ 18,040
	TOTAL OPERATING REVENUES	**$ 18,481**	**$ 18,012**	**$ 18,040**
	OPERATING EXPENSES:			
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ -	$ 750	$ 2,000
5222004	Rep. and Maint. (Bldgs/Grounds)	$ 775	$ 10,265	$ 2,000
	TOTAL PURCHASED SERVICES	$ 775	$ 750	$ 4,000
53	SUPPLIES			
5312300	Electricity	$ -	$ 750	$ 750
	TOTAL SUPPLIES	$ -	$ 750	$ 750
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	$ 4,384	$ 15,475	$ 10,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 4,384	$ 15,475	$ 10,000
	TOTAL OPERATING EXPENSES	**$ 5,159**	**$ 16,975**	**$ 14,750**
	NET INCOME	**$ 13,322**	**$ 1,037**	**$ 3,290**

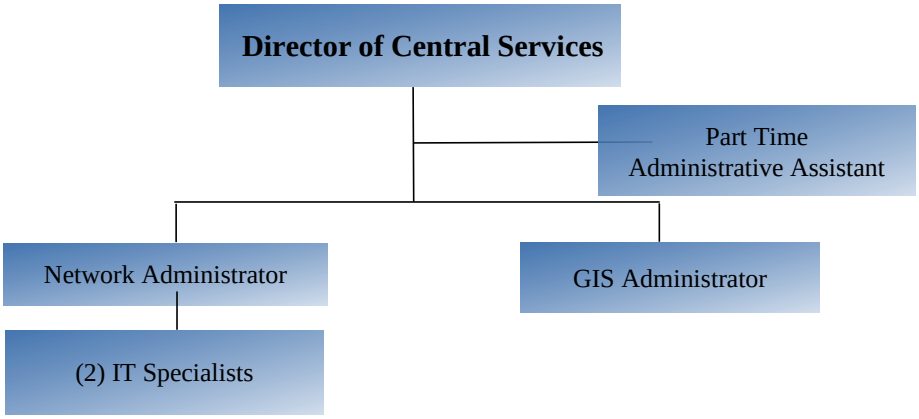
BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 3,290
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ 3,290
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Operating transfers in (out) to the General Fund	$ -
Net cash provided (used) by noncapital financing activities	$ -
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Net cash used by capital and related financing activities	$ -
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Net cash provided by investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 3,290



605 Central Services Fund

FUND - 605 - CENTRAL SERVICES DEPT -1535

This department is headed by the Central Services Director. The Purchasing, IT, & GIS department is responsible for procurement for all goods and services, contract compliance, property liability insurance, standardizing software, hardware, and mapping technologies to greater serve the City of Statesboro and its citizens. The department achieves these goals by maintaining the City's computer resources including network, phone system, pc's, website, while geographically mapping all of the City's infrastructure.



STATEMENT OF SERVICE

The Purchasing Department's mission is to secure goods and services at the best possible prices while complying with federal, state and local procurement laws. While achieving this goal it is the mission of the Purchasing Department to provide all departments with efficient and economical solutions to assist in carrying out daily operations. The IT Department's mission is to successfully integrate our citizens, process and technology by fostering partnerships and consistently delivering solutions that serve as the foundation of City operations. The IT Department measures internal processes, adopts the best practices and monitors innovative trends to better align technology services with the City and the citizens' needs. The City of Statesboro GIS mission is to provide geospatial mapping solutions to the employees and citizens of the City of Statesboro.

GOALS	FY 2018 STATUS	FY 2019 PROJECTED
FY 2018		
1. Reducing Help Desk ticket completion times.	On-going	-
2. Increasing mobility efforts for City Departments.	On-going	-
3. Developing and implementing City iOS applications.	On-going	-
4. Creating tools for Public Information.	On-going	-
FY 2019		
1. Continue reaching efficiencies through the use of technological means throughout the City of Statesboro		
2. Expand GIS Services into all departments through out the City of Statesboro.		
3. Add to our Cyber Security resources both training and equipment.		

OBJECTIVES FOR FISCAL YEAR 2019

1. To continue to find ways to implement higher technology while finding efficiencies for the City of Statesboro.
2. Have a centralized GIS (Geographical Information System) for all City's GIS Data with access for Employees and Officials in a user friendly way.
3. Increase interactive availability for the citizens of the City of Statesboro throughout the use of Public Portals.

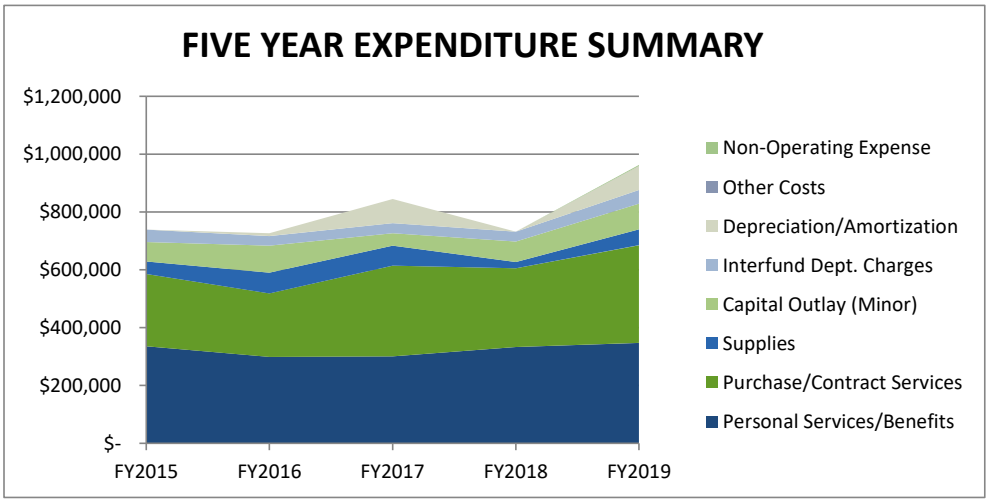
PERFORMANCE MEASURES

WORKLOAD MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Windows PC's	225	225	225	225	225
Macintosh PC's	7	7	7	7	7
Windows Servers	5	15	15	35	35
Linux Servers	0	1	1	1	1
Verizon Cellular Devices	257	257	260	275	275
Exchange Server Email Addresses	0	0	0	0	0
Email Accounts	282	282	282	400	400

PRODUCTIVITY MEASURES	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 PROJECTED	2019 BUDGET
Training Classes	12	15	8	8	15
iPhone/iPad/Web Applications	8	10	10	10	10
Helpdesk Tickets	390	722	700	700	1000

EXPENDITURES SUMMARY

	Actual FY2015	Actual FY2016	Actual FY2017	Budgeted FY2018	Adopted FY2019	Percentage Increase
Personal Services/Benefits	$ 335,968	$ 298,681	$ 300,806	$ 332,641	$ 347,032	4.33%
Purchase/Contract Services	$ 250,031	$ 219,502	$ 313,470	$ 272,660	$ 337,700	23.85%
Supplies	$ 43,057	$ 71,682	$ 68,845	$ 21,800	$ 55,000	152.29%
Capital Outlay (Minor)	$ 67,255	$ 93,462	$ 42,933	$ 70,500	$ 89,000	26.24%
Interfund Dept. Charges	$ 42,939	$ 33,377	$ 35,543	$ 33,929	$ 47,229	39.20%
Depreciation/Amortization	$ -	$ 9,797	$ 83,364	$ -	$ 83,365	0.00%
Other Costs	$ 95	$ 174	$ -	$ -	$ 100	0.00%
Non-Operating Expense	$ -	$ -	$ -	$ -	$ 3,050	0.00%
Total Expenditures	$ 739,345	$ 726,675	$ 844,961	$ 731,530	$ 962,476	31.57%



FUND 605 - CENTRAL SERVICES FUND **DEPT - 1535 - CENTRAL SERVICES**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	OPERATING REVENUES:			
34	CHARGES FOR SERVICES			
3417002	Indirect Cost Allocation GIS	$ 125,000	$ 125,000	$ 86,391
3417506	Device/User Charges	$ 497,285	$ 521,175	$ 586,261
	TOTAL CHARGES FOR SERVICE	$ 622,285	$ 646,175	$ 672,652
	TOTAL OPERATING REVENUES	**$ 622,285**	**$ 646,175**	**$ 672,652**
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 276,085	$ 292,021	$ 304,655
5113001	Overtime	$ 33	$ -	$ -
	Sub-total: Salaries and Wages	*$ 276,118*	*$ 292,021*	*$ 304,655*
5122001	Social Security (FICA) Contributions	$ 19,953	$ 22,340	$ 23,306
5124001	Retirement Contributions	$ 3,325	$ 17,521	$ 18,279
5127001	Workers Compensation	$ 1,410	$ 759	$ 792
	Sub-total: Employee Benefits	*$ 24,688*	*$ 40,620*	*$ 42,377*
	TOTAL PERSONAL SERVICES	$ 300,806	$ 332,641	$ 347,032
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ 3,000	$ 3,000
	Sub-total: Prof. and Tech. Services	*$ -*	*$ 3,000*	*$ 3,000*
5222001	Rep. and Maint (Equipment)	$ 400	$ -	$ -
5222002	Rep. and Maint. (Vehicles-Parts)	$ 322	$ 600	$ 1,500
5222003	Rep. and Maint. (Labor)	$ 582	$ 1,000	$ 1,500
5222004	Rep. and Maint. (Building/Grounds)	$ 3,728		
5222005	Rep. and Maint. (Office Equip.)	$ 346	$ 500	$ -
5222102	Software Support	$ 160,968	$ 150,000	$ 500
5222103	Rep. and Maint. (Computers)	$ 285	$ -	$ 178,000
5223200	Rentals	$ 18,894	$ 30,000	$ 40,000
	Sub-total: Property Services	*$ 185,525*	*$ 182,100*	*$ 221,500*
5231001	Insurance other than Benefits	$ 10,899	$ 5,600	$ 12,000
5232001	VoIP Telephone	$ 40,401	$ 35,000	$ 35,000
5232003	Cellular Phones	$ 5,840	$ 6,960	$ 7,000
5232005	Internet	$ 38,024	$ 30,000	$ 25,000
5232006	Postage	$ 22	$ -	$ -
5233001	Advertising	$ 2	$ -	$ 200
5234001	Printing and Binding	$ 72	$ -	$ -
5235001	Travel	$ 1,846	$ 2,500	$ 2,500
5236001	Dues and Fees	$ -	$ 500	$ 500
5237001	Education and Training	$ 12,210	$ 7,000	$ 15,000
5238001	Licenses	$ -	$ -	$ -
5238501	Contract Services	$ 18,629	$ -	$ 16,000
	Sub-total: Other Purchased Services	*$ 127,945*	*$ 87,560*	*$ 113,200*
	TOTAL PURCHASED SERVICES	$ 313,470	$ 272,660	$ 337,700
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,575	$ 1,300	$ 1,000
5311005	Uniforms	$ -	$ 500	$ 500
5311107	Software Applications	$ 49,908	$ -	$ 21,200
5311108	Software Application Upgrade	$ 2,424	$ 6,500	$ 15,000
5312300	Electricity	$ 7,928	$ 6,500	$ 8,000
5312700	Gasoline/Diesel/CNG	$ 297	$ 500	$ 500
5313001	Food	$ 185	$ 200	$ 200
5314001	Books and Periodicals	$ -	$ 200	$ -
5316001	Small Tools and Equipment	$ 963	$ 1,000	$ 2,000
5316002	Computer Upgrade	$ -	$ 600	$ 600

FUND 605 - CENTRAL SERVICES FUND **DEPT - 1535 - CENTRAL SERVICES**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
5316003	Computer Accessories	$ 1,151	$ 500	$ 500
5316005	VoIP Telephone Equipment	$ 2,933	$ -	$ 1,500
5316006	Cellular Phone Equipment	$ 1,481	$ 4,000	$ 4,000
	TOTAL SUPPLIES	$ 68,845	$ 21,800	$ 55,000
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ 1,000	$ 1,000
5424001	Computers	$ 14,335	$ 59,500	$ 86,000
5424002	Network Infrastructure	$ 28,598	$ 10,000	$ 2,000
5425001	Other Equipment	$ -	$ -	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 42,933	$ 70,500	$ 89,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 26,028	$ 29,872	$ 41,572
5524002	Life and Disability	$ 927	$ 1,072	$ 1,372
5524003	Wellness Program	$ 385	$ 385	$ 385
5524004	OPEB	$ 8,203	$ 2,600	$ 3,900
	TOTAL INTERFUND/DEPT.CHARGES	$ 35,543	$ 33,929	$ 47,229
56	OTHER COSTS			
561001	Depreciation	$ 83,364	$ -	$ 83,365
	TOTAL DEPREC. AND AMORT.	$ 83,364	$ -	$ 83,365
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ -	$ -	$ 100
5741002	Bank Card Charges	$ -	$ -	$ -
	TOTAL OTHER COSTS	$ -	$ -	$ 100
	TOTAL OPERATING EXPENSES	**$ 844,961**	**$ 731,530**	**$ 959,426**
	OPERATING INCOME (LOSS)	**$ (222,676)**	**$ (85,355)**	**$ (286,774)**
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912001	Transfer In - General Fund	$ -	$ 10,670	$ 41,000
3912005	Transfer In - 2013 SPLOST	$ -	$ -	$ -
3912008	Transfer In - Fire Fund	$ 36,995	$ 10,670	$ 41,000
3912100	Transfer In - Natural Gas Fund	$ 36,995	$ 10,670	$ 41,000
3912200	Transfer In - Water/Sewer Fund	$ 36,995	$ 10,670	$ 41,000
3912300	Transfer In - Solid Waste Disposal Fund	$ 36,995	$ 10,670	$ 41,000
3912400	Transfer In - Solid Waste Collection Fund	$ 36,995	$ 10,670	$ 41,000
3912600	Transfer In - Storm Water Fund	$ 36,995	$ 10,670	$ 41,000
3912806	Transfer In - Fleet Fund	$ 36,995	$ 10,670	$ 41,000
	TOTAL OTHER FINANCING SOURCES	$ 258,965	$ 85,360	$ 328,000
	TOTAL NON-OPERATING REVENUES	**$ 258,965**	**$ 85,360**	**$ 328,000**
61	**NON- OPERATING EXPENSES**			
6110002	Transfer to Health Insurance Fund	$ -	$ -	$ 3,050
	TOTAL NON-OPERATING EXPENSES	**$ -**	**$ -**	**$ 3,050**
	NET INCOME (LOSS)	**$ 36,289**	**$ 5**	**$ 38,176**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (286,774)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 83,365
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary & wages payable	
Compensated absences payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Net cash provided (used) by operating activities	$ (203,409)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
Transfer to Health Insurance Fund	$ (3,050)
Transfers in from General Fund	$ 41,000
Transfers in from Fire	$ 41,000
Transfers in from Gas	$ 41,000
Transfers in from Water/Sewer	$ 41,000
Transfers in from SWD	$ 41,000
Transfers in from SWC	$ 41,000
Transfers in from Stormwater	$ 41,000
Transfers in from Fleet	$ 41,000
Net cash provided (used) by noncapital financing activities	$ 324,950
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
IT Equipment (1175001)	$ (30,000)
Amortization of bond issue cost	
Capital contributions	
Net cash used by capital and related financing activities	$ (30,000)
CASH FLOWS FROM INVESTING ACTIVITIES	
Miscellaneous Revenue	
Interest received	
Sale of Assets	
Sale of Scrap	
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 91,541



760 OTHER POST-EMPLOYMENT BENEFITS (OPEB) FUND

FUND -760 - OTHER POST EMPLOYMENT BENEFITS FUND **DEPT - 1500**

In FY 2014, the City of Statesboro created the Other Post Employment Benefits Fund (OPEB) due to the Governmental Accounting Standards Board Statement 45. This fund accounts for the City's OPEB plan that is not required to be in a trust fund. Currently, the only OPEB plan that the City has is its Post-Retirement Health plan. The City's current policy states the following:

a) Any employee who retires before age sixty-five, but not sooner than age 62 (or age 55 for a sworn police officer or firefighter), may stay on the City's medical insurance plan until he qualifies for enrollment in the federal Medicare Plan.

1) If the employee has a minimum of ten (ten) years, but less that twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single or family coverage premium until the employee is eligible for Medicare.

2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the employee is eligible for Medicare.

b) Any retired employee, whose spouse is younger than the employee, may continue to cover the spouse on the City's medical insurance plan at the single coverage premium until the spouse qualifies for Medicare coverage, provided that a) the employee had a minimum of ten (10) years of creditable service at retirement; and b) the employee had paid for dependent coverage for at lease the last five years of his employment, and had it in force at the time of his retirement.

1) If the employee had a minimum of ten (10) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single coverage premium until the spouse is eligible for Medicare.

2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the spouse is eligible for Medicare.

The City has been on a pay-as-you-go basis for funding the health insurance of its retirees. However, it will start transferring $750 per employee to build the fund in order to meets its future OPEB obligations.

FUND 760 - OTHER POST EMPLOYMENT BENEFITS FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2017 Actual	FY 2018 Budget	FY 2019 Adopted
	NON-OPERATING REVENUE			
3851001	OPEB Contributions	$ 202,500	$ 180,700	$ 184,925
	TOTAL NON-OPERATING REVENUES	**$ 202,500**	**$ 180,700**	**$ 184,925**

Capital Improvements Program

CAPITAL IMPROVEMENTS PROGRAM

Other than the annual operating budget, the preparation and adoption of a Capital Improvements Program (CIP) is one of the most important financial decisions which the City Council makes each year. The purposes of a CIP are to ascertain the community's capital improvement needs over the next six years; project revenue sources and expenditures; and serve as a planning tool in deciding how best to meet those needs within the financial capability of the City.

The City's six year CIP is updated on an annual basis as capital needs are assessed by the Mayor and Council, the City Manager, Department Heads and their staff. New projects are proposed which details the estimated cost, description, and anticipated funding sources. If a new project needs arises during the year, a budget amendment identifying both funding sources and project appropriations will be utilized to provide formal budgetary authority for the subject projects. **A capital improvement, for purposes of this program, is defined as a fixed asset costing at least $5,000, and having a useful life of at least two years.** Therefore, this program will include numerous vehicles and equipment.

There are several major benefits resulting from a Capital Improvements Program:

1. It shows the public that objective analysis of existing and long-term needs has been applied.

2. It is increasingly demanded by federal and state agencies, and municipal bond rating agencies to prove that comprehensive planning and sound fiscal policies are in place.

3. It allows for the coordination in timing, location, and financing of interrelated, complex projects.

4. By projecting the financial commitment over a six-year period, it seeks to minimize the impact on local tax rates, fees, and charges, attempting to remove any spikes in these rates.

5. It provides realistic appraisals of future needs, and whether financial resources will be available to address them.

6. It provides a priority setting process including the public, Mayor and City Council, City management staff, and outside agencies receiving City funding.

7. It provides a plan of City improvements which might be linked with other public agencies' improvements (ie, the possibility of a community center on school grounds).

8. It provides sufficient lead time to develop detailed plans and specifications for projects, as well as applications for federal and state grants and other financing sources.

9. Finally, it forces the City to allocate its revenue sources adequately between both the Operating Budget and the Capital Budget. This requires a policy review to avoid deferring maintenance, equipment replacement, and needed capital projects.

The foremost consideration in any realistic long-range planning endeavor must be financial resources. Long-term improvements can be financed following either of two methods, or a combination thereof: "pay as you go" means you finance projects from existing operating funds, or Special Purpose Local Option Sales Taxes (SPLOST). This incurs no additional debt. "Pay as you use" means the City uses general obligation bonds, revenue bonds, capital outlay notes, GEFA loans, the GMA Equipment Lease Pool, or lease/purchase agreements to finance major improvements.

This section includes a summary sheet of all City capital projects and the funding sources. The project sheets include a department project number, a detailed description of the project with an explanation as to why this project is needed, the funding source(s), the year the project is proposed and the impact on the FY 2019 operating budget. Following the project sheets is a summary of projects by fiscal year for each fund.

Included in this CIP, are projects that are proposed to be funded with sources that need to be voted on by the citizens or voted on by Council. The newest funding source proposed is a Stormwater Utility Fund. By creating this new utility through the implementation of Stormwater Utility fees, the City will be able to prepare for the forthcoming Environmental Protection Department regulations. These regulations include, but are not limited to, public education requirements, inventory of infrastructure and maintenance, illicit discharge detection, and strict erosion and sedimentation control.

The following abbreviations are used to distinguish the department:

CC	Code Compliance
CL	Clerks Department
CS	Central Services Department
ENG	Engineering Department
FD	Fire Department
FIN	Finance Department
NGD	Natural Gas Department
PLG	Planning and Development Department
PD	Police Department
PWE-ADM	Public Works Administration Division
PWE-FMD	Public Works Fleet Management Division
PWE-PRK	Public Works Parks and Trees Division
PWE-STS	Public Works Streets Division
SWC	Public Works Solid Waste Collection Division
SWD	Public Works Solid Waste Disposal Division
SMC	Statesboro Municipal Court Department
STM	Stormwater Utility Fund
WWD	Water/Wastewater Department

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
CS-1	Replacement Vehicle		$ 20,000					$ 20,000
CS-4	Server Replacement	$ 30,000						$ 30,000
ENG-5	Engineering Division Vehicles	$ 26,000						$ 26,000
ENG-28	Street Striping/Street Signage	$ 50,000	$ 50,000		$ 50,000		$ 50,000	$ 200,000
*ENG-33	Intersection Improvements, US 301 S. at SR 67/Fair			$ 200,000				$ 200,000
ENG-33/GDOT	Intersection Improvements, US 301 S. at SR 67/Fair			$ 800,000				$ 800,000
ENG-34	Sidewalk Construction Gentilly Road		$ 175,000					$ 175,000
ENG-36	Traffic Signal Installation/Timing or Camera Installation		$ 300,000				$ 150,000	$ 450,000
*ENG-37	Intersection Improvements, West Main and MLK-Ph I				$ 250,000	$ 250,000		$ 500,000
ENG-40	Street Resurfacing Program	$ 400,000	$ 400,000					$ 800,000
*ENG-40	Street Resurfacing Program			$ 400,000	$ 400,000	$ 400,000	$ 400,000	$ 1,600,000
ENG-41	Downtown Public Parking Lots	$ 225,000						$ 225,000
ENG-44	W. Grady St./S. College St. Intersection Improvement	$ 350,000						$ 350,000
ENG-64	Proposed Sidewalk Installation (Various Locations)	$ 125,000	$ 125,000					$ 250,000
*ENG-64	Proposed Sidewalk Installation (Various Locations)				$ 100,000		$ 100,000	$ 200,000
*ENG-80	Anderson Street Paving and Drainage Improvements							Unfunded
ENG-84	Intersection Improvements at Hwy 67 & S. Zetterower			$ 245,000				$ 245,000
ENG-84	Intersection Improvements at Hwy 67 & S. Zetterower			$ 1,500,000				$ 1,500,000
(Grant/GDOT/GSU)								
*ENG-88	Brannen Street/Highway 80 Connector Road						$ 35,000	$ 35,000
ENG-88	Brannen Street/Highway 80 Connector Road						$ 245,000	$ 245,000
(Private Funding)								
ENG-89	Eastside Cemetery Fence							Unfunded
*ENG-92	West Main Streetscape				$ 100,000	$ 400,000		$ 500,000
ENG-92/GDOT	West Main Streetscape					$ 300,000		$ 300,000
ENG-96	Corridor Traffic Studies		$ 25,000	$ 25,000				$ 50,000
*ENG-96	Corridor Traffic Studies					$ 25,000		$ 25,000
ENG-98	Roadway Improvements at Traffic Generators	$ 100,000	$ 100,000				$ 100,000	$ 300,000
ENG-101	Installation of Traffic Calming Measures	$ 30,000	$ 30,000		$ 30,000		$ 30,000	$ 120,000
ENG-102	Cawana Rd./Bypass Connector Road		$ 150,000					$ 150,000
ENG-108	Rehabilitation of Facilities		$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000
ENG-114	Roadway Geometric Improvements	$ 250,000			$ 100,000			$ 350,000
ENG-115	South Main Streetscape Project	$ 150,000						$ 150,000
ENG-116	Renovations to Facilities	$ 179,000	$ 50,000					$ 229,000
*ENG-120	New Roadway between Old Register Rd & Akins Blvd	$ 100,000	$ 400,000					$ 500,000
*ENG-121	Construct Sidewalk Edgewood Acres Park & Bridge	$ 67,750	$ 67,750					$ 135,500
*ENG-122	Bicycle/Pedestrian Improvements		$ 412,900	$ 412,900	$ 412,900	$ 412,900	$ 412,900	$ 2,064,500
*ENG-123	Intersection Improvements		$ 880,000	$ 880,000	$ 880,000	$ 880,000	$ 880,000	$ 4,400,000
*ENG-124	Roadway Improvements		$ 580,000	$ 580,000	$ 580,000	$ 580,000	$ 580,000	$ 2,900,000
*ENG-125	Striping & Signage Improvements		$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000
*ENG-126	Streetscape Improvements		$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000
*ENG-127	Traffic Calming & Pedestrian Safety		$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 750,000
*ENG-128	Resurfacing & Road Rehabilitation	$ 668,000	$ 668,000	$ 668,000	$ 668,000	$ 668,000		$ 3,340,000
*ENG-129	Anderson Street Paving	$ 100,000						$ 100,000
*ENG-130	New Roads & Roadway Extensions			$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,000,000
*ENG-131	Parking Improvements		$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 875,000

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
*ENG-132	Roadway Maintenance	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000		$ 150,000
*ENG-133	Transportation Equipment		$ 170,000	$ 170,000	$ 170,000	$ 170,000	$ 170,000	$ 850,000
*ENG-134	Transit		$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 450,000
	ENG TOTAL ANTICIPATED TSPLOST	**$ 965,750**	**$ 3,948,650**	**$ 3,980,900**	**$ 3,980,900**	**$ 3,980,900**	**$ 3,282,900**	**$ 20,140,000**
	ENG TOTAL TIER 1 2013 SPLOST	**$ 1,859,000**	**$ 1,405,000**	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ 3,534,000**
	ENG TOTAL ANTICIPATED 2019 SPLOST	**$ -**	**$ 300,000**	**$ 900,000**	**$ 1,330,000**	**$ 1,375,006**	**$ 1,165,000**	**$ 5,070,006**
	ENG SPLOST GRAND TOTALS EACH FY	**$ 2,824,750**	**$ 5,653,650**	**$ 5,150,900**	**$ 5,310,900**	**$ 5,355,906**	**$ 4,447,900**	**$ 28,744,006**
PRK-1	Replace Commercial Mower	$ 11,000		$ 11,000		$ 11,000		$ 33,000
PRK-4	Replacement Crewcab Work Trucks	$ 40,000						$ 40,000
PRK-11	Replace Work Truck		$ 38,000					$ 38,000
PRK-13	Seasonal Decorations		$ 7,500		$ 7,500		$ 7,500	$ 22,500
PRK-18	Tree/Shrub Maintenance		$ 6,000		$ 6,000		$ 6,000	$ 18,000
PRK-22	Improvements to Edgewood Park	$ 15,000						$ 15,000
PRK-23	McTell Trail Addition						$ 50,000	$ 50,000
PRK-26	Replacement Trashcans, Benches, Etc.		$ 10,000		$ 10,000		$ 10,000	$ 30,000
PRK-28	Improvements to Park Division Maintained Areas	$ 5,000		$ 5,000		$ 5,000		$ 15,000
PRK-30	Replacement Radios	$ 9,000						$ 9,000
PRK-31	Marvin Avenue Park Renovations		$ 5,000		$ 30,000			$ 35,000
PRK-32	Cemetery Road Maintenance	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 60,000
PRK-33	Cemetery Computer Software						$ 15,000	$ 15,000
STS-21	Dumptruck	$ 150,000						$ 150,000
STS-31	Sidewalk Repairs	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 150,000
STS-62	Replace Bushhog Mowers		$ 9,000				$ 9,000	$ 18,000
STS-64	Replace Commercial Mowers (net with trade-in)		$ 16,000		$ 16,000		$ 16,000	$ 48,000
STS-74	Work Truck Replacement		$ 40,000		$ 40,000		$ 40,000	$ 120,000
STS-80	Landscape Truck Replacement	$ 40,000		$ 40,000		$ 40,000		$ 120,000
STS-89	Dirt Pit							Unfunded
STS-92	Tree Maintenance & Removal	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 30,000
STS-101	Shelters					$ 130,000		$ 130,000
STS-103	Backhoe Replacement						$ 185,000	$ 185,000
STS-105	Traffic Control Bucket Truck Replacement		$ 125,000					$ 125,000
STS-109	High Reach Bucket Truck							Unfunded
STS-111	Small Tractor Replacement				$ 45,000		$ 45,000	$ 90,000
STS-112	Dozer Replacement					$ 250,000		$ 250,000
STS-114	Replacement Radios	$ 12,000	$ 12,000					$ 24,000
STS-116	Excavator Replacement			$ 175,000				$ 175,000
STS-117	Street Lights		$ 10,000		$ 10,000		$ 10,000	$ 30,000
STS-118	Stump Grinder				$ 16,000			$ 16,000
STS-119	Brush Chipper					$ 38,000		$ 38,000
STS-120	Concrete Saw	$ 8,000						$ 8,000
	STS TOTAL TIER 1 2013 SPLOST	**$ 25,000**	**$ 25,000**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ 75,000**
	STS TOTAL ANTICIPATED 2019 SPLOST				**$ 25,000**	**$ 25,000**	**$ 25,000**	**$ 75,000**

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
FD-32	Battalion/Command Vehicle Replacement		$ 50,000					$ 50,000
FD-50	Inspector Pickup Trucks		$ 100,000	$ 200,000				$ 300,000
FD-62	Public Safety Training Center FD Facilities							$ -
FD-64	Personal Protective Clothing	$ 25,000						$ 25,000
FD-67	Storage Shelter			$ 85,000				$ 85,000
FD-69	FD Facility Upgrades		$ 20,000				$ 130,000	$ 150,000
FD-71	SCBA Replacement and Purchase			$ 52,500	$ 35,000	$ 35,000	$ 17,500	$ 140,000
FD-73	New Engine and Platform Aerial Apparatus				$ 750,000			$ 750,000
FD-77	Range Classroom				$ 50,000			$ 50,000
FD-80	Air Compressor Replacement					$ 150,000		$ 150,000
FD-81	SCBA Replacement and Purchase			$ 40,000		$ 40,000		$ 80,000
FD-82	Rescue/Extrication Tools Replacement				$ 50,000		$ 50,000	$ 100,000
FD-83	Thermal Imaging Camera Replacement			$ 12,500		$ 12,500		$ 25,000
FD-84	Portable Radio Replacement					$ 100,000	$ 100,000	$ 200,000
FD-85	Fire Station					$ 250,000	$ 500,000	$ 750,000
FD-86	Station Generators		$ 50,000	$ 50,000				$ 100,000
	FD TOTAL TIER 1 2013 SPLOST	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	FD TOTAL ANTICIPATED 2019 SPLOST	**$ -**	**$ 220,000**	**$ 427,500**	**$ 885,000**	**$ 575,000**	**$ 797,500**	**$ 2,905,000**
	FD SPLOST GRAND TOTAL EACH FY	**$ -**	**$ 220,000**	**$ 427,500**	**$ 885,000**	**$ 575,000**	**$ 797,500**	**$ 2,905,000**
FMD-5	Computer Upgrade: Diagnostics		$ 10,000					$ 10,000
FMD-6	Heavy Equipment Service Truck					$ 130,000		$ 130,000
FMD-9	Tire Changer and Equipment	$ 15,000						$ 15,000
FMD-12	Fleet Manager Truck Replacement		$ 25,000		$ 23,000		$ 23,000	$ 71,000
FMD-16	Air Compressors			$ 30,000				$ 30,000
FMD-17	4-Post Vehicle Lift	$ 29,000						$ 29,000
FMD-18	Koni Lifts	$ 80,000						$ 80,000
FMD-20	Pave Shop Parking Lot			$ 75,000				$ 75,000
FMD-21	Nitrogen Tire Fill Generation Unit					$ 10,000		$ 10,000
FMD-22	Overhead Crane	$ 90,000						$ 90,000
FMD-23	Tire Building					$ 90,000		$ 90,000
FMD-24	Light Duty Service Truck Replacement			$ 40,000				$ 40,000
FMD-27	Wheel/Tire Balancer	$ 14,000						$ 14,000
FMD-29	Vehicle Shelter						$ 50,000	$ 50,000
FMD-30	2-Post Vehicle Lift	$ 22,000						$ 22,000
FMD-32	4 Wheel Alignment System				$ 30,000			$ 30,000
FMD-37	Motorpool Vehicle Replacement			$ 30,000				$ 30,000
NGD-11	Gas System Expansion	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
NGD-48	Heavy Duty Trencher			$ 115,000				$ 115,000
NGD-54	F250 Truck Replacement	$ 46,000						$ 46,000
NGD-55	Air Compressor		$ 15,000					$ 15,000
NGD-57	Backhoe		$ 75,000					$ 75,000
NGD-58	CNG Station		$ 350,000					$ 350,000
NGD-61	Small Trencher		$ 30,000					$ 30,000

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
NGD-62	Compact Backhoe		$ 48,000					$ 48,000
NGD-64	Metter Industrial Park Expansion		$ 121,500					$ 121,500
NGD-65	Railroad Bed Extension	$ 75,000						$ 75,000
NGD-66	Pave Parking Lot At Hill Street Equip Shelter	$ 65,000						$ 65,000
NGD-67	Replace 2013 Ford F-150 (Locate Truck)		$ 30,000					$ 30,000
NGD-69	Replace Directional Boring Machine			$ 150,000				$ 150,000
NGD-71	Gas Main Expansion - Aspen	$ 157,000						$ 157,000
NGD-75	Replace 2012 F450				$ 48,000			$ 48,000
NGD-76	Natural Gas and Water/Sewer Office Roof Repair	$ 25,000						$ 25,000
NGD-77	Repair Shorted Casings	$ 28,000						$ 28,000
NGD-78	Replace 2014 F-450						$ 50,000	$ 50,000
NGD-79	Replace Rectifier and Anode Bed Donnie Simmons Way	$ 25,000						$ 25,000
NGD-80	Upgrade Pipe and Regulator Station at Howard Lumber	$ 60,000						$ 60,000
PD-1	Police Vehicles and Conversions		$ 588,000	$ 579,000	$ 608,000	$ 639,000	$ 671,000	$ 3,085,000
PD-15	Tactical Body Armor		$ 35,000					$ 35,000
PD-22	Bullet Proof Vests for Patrol Officers		$ 25,000	$ 27,000	$ 32,000	$ 32,000	$ 35,000	$ 151,000
PD-31	Video Surveillence Platforms		$ 8,000	$ 10,000	$ 12,000	$ 15,000	$ 17,000	$ 62,000
PD-33	Licence Plate Readers			$ 50,000				$ 50,000
PD-34	Headquarters Air Conditioning System		$ 90,000					$ 90,000
PD-35	Fire Suppression System	$ 19,400						$ 19,400
PD-36	Lighting Conversion	$ 48,500						$ 48,500
PD-37	Schlage Lock System	$ 36,933						$ 36,933
	PD TOTAL TIER 1 2013 SPLOST	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	PD TOTAL ANTICIPATED 2019 SPLOST	**$ -**	**$ 656,000**	**$ 666,000**	**$ 652,000**	**$ 686,000**	**$ 723,000**	**$ 3,383,000**
	PD GRAND TOTALS EACH FY	**$ -**	**$ 656,000**	**$ 666,000**	**$ 652,000**	**$ 686,000**	**$ 723,000**	**$ 3,383,000**
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying	$ 105,000	$ 120,000		$ 150,000			$ 375,000
STM-3	Regional Detention Facility Implementation	$ 90,000			$ 150,000			$ 240,000
STM-5	Minor Stormwater Infrastructure Repairs	$ 20,000	$ 20,000					$ 40,000
STM-7	Work Trucks						$ 28,000	$ 28,000
STM-10	Frontend Loader					$ 225,000		$ 225,000
STM-16	Sidearm Tractor & Mower Replacement		$ 75,000					$ 75,000
STM-19	Dumptruck				$ 150,000			$ 150,000
STM-20	Backhoe Replacement	$ 160,000						$ 160,000
STM-21	Acquisition of Property						$ 50,000	$ 50,000
STM-22	Sustainability Initiatives	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 90,000
STM-24	CDBG Grant Matching Funds	$ 135,000						$ 135,000
STM-26	West Main St at Foss St Intersection Drainage Improvement	$ 100,000						$ 100,000
STM-27	Donnie Simmons Way at Big Ditch Drainage Improvement		$ 70,000					$ 70,000
STM-28	Brannen Street at Little Lotts Tributary Drainage Upgrades						$ 60,000	$ 60,000
STM-29	Lydia Street at Hart Street Culvert Improvements			$ 55,000				$ 55,000
STM-30	Excavator Replacement						$ 200,000	$ 200,000
STM-32	Chandler Road at Paulson Stadium	$ 18,000				$ 60,000		$ 78,000
STM-33	Curb & Gutter Installation W. Main Between Foss & Bay St						$ 150,000	$ 150,000

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
SWC-1	Knuckleboom Loader Truck Replacement	$ 90,000		$ 90,000			$ 180,000	$ 360,000
SWC-4	Front Loading Commercial Dumpsters	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 180,000
SWC-5	Polycarts	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 90,000
SWC-8	Automated Residential SideArm Garbage Truck				$ 325,000	$ 325,000		$ 650,000
SWC-9	Commercial Front Loading Garbage Truck		$ 325,000	$ 325,000	$ 325,000			$ 975,000
SWC-10	Pickup Truck Replacement				$ 30,000			$ 30,000
SWC-14	Activity Recorder		$ 50,000					$ 50,000
SWC-19	Pickup Truck CNG Conversion			$ 9,000				$ 9,000
SWC-21	Roll-off Trucks & Conversions			$ 75,000	$ 165,000			$ 240,000
SWC-22	Bulk Waste Roll-off Containers	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
SWC-27	Motorola Handheld Radios	$ 20,000	$ 20,000					$ 40,000
SWC-29	Wash Rack Cat Walk Extension	$ 39,000						$ 39,000
SWD-8	Scale/Ramp Apron Replacement	$ 35,000						$ 35,000
SWD-9	Transfer Station Scales Pit/Concrete Filled		$ 30,000					$ 30,000
SWD-11	Wheel Loader Replacement			$ 250,000	$ 225,000			$ 475,000
SWD-12	Inert Landfill Cover		$ 25,000					$ 25,000
SWD-13	Tractor Replacement	$ 65,000						$ 65,000
SWD-14	Batwing Mower Replacement	$ 25,000						$ 25,000
SWD-15	Industrial Riding Mower			$ 10,000				$ 10,000
SWD-16	Pickup truck Replacement	$ 30,000						$ 30,000
SWD-22	Expansion and Renovation of Transfer Station			$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,000,000
SWD-33	Excavator Replacement					$ 225,000		$ 225,000
SWD-35	Utility Vehicle Replacement		$ 12,000					$ 12,000
SWD-36	Bush Hog Rotary Mower Replacement				$ 10,000			$ 10,000
SWD-40	Small Tractor				$ 40,000			$ 40,000
SWD-49	Handheld Radios	$ 24,000						$ 24,000
SWD-51	Transfer Station Convenience/Staging Area	$ 25,000						$ 25,000
SWD-52	Property Acquisition		$ 250,000					$ 250,000
WWD-14	Water and Sewer Rehab	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
WWD-14-F	West Jones/Denmark Street Sewer Rehab			$ 650,000				$ 650,000
WWD-14-H	Phase II Streetscape Rehab					$ 150,000		$ 150,000
WWD-14-L	Upgrade Sewer from N. Edgewood Dr. to WWTP		$ 600,000	$ 600,000				$ 1,200,000
WWD-14-M	Upgrade Sewer from Chandler Rd to Players Club					$ 400,000		$ 400,000
WWD-14-O	Upgrade Sewer on Lindberg and W. Gentilly		$ 125,000					$ 125,000
WWD-14-P	Upgrade Sewer on Mike Ann Drive	$ 70,000						$ 70,000
WWD-14-Q	Upgrade Sewer on Tillman Road				$ 160,000			$ 160,000
WWD-14-S	Upgrade Water/Sewer on the Northwest Side of Town	$ 225,000						$ 225,000
WWD-14-T	Upgrade Sewer Mains in Woodlawn Subdivision			$ 400,000				$ 400,000
WWD-14-U	Upgrade Sewer maines in Greenbriar Subdivision		$ 400,000					$ 400,000
WWD-14-W	Water Main on West Main			$ 500,000				$ 500,000
WWD-32	Extension of Water & Sewer to Unserved Areas	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
WWD-32-B	Foxlake SD Sewer Extension					$ 500,000		$ 500,000
WWD-32-C	Oakcrest Subdivision Sewer Extensions							Unfunded
WWD-32-E	Ramblewood Subdivision Sewer Extensions				$ 850,000			$ 850,000
WWD-32-F	Cawana/Burkhalter Road Area W/S Extensions	$ 325,000	$ 325,000					$ 650,000

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
WWD-32-G	Extend Sewer Main on East Oliff Street	$ 100,000						$ 100,000
WWD-37	Generators for Sewage Pump Stations	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
WWD-49	Replace the Concrete Truck	$ 75,000						$ 75,000
WWD-65	Phase II Paving at WWTP	$ 80,000						$ 80,000
WWD-76	Replace Backhoe		$ 100,000					$ 100,000
WWD-77	Replace Rodder Truck		$ 400,000					$ 400,000
WWD-89	Replace 30' Aluminum Sludge Trailer			$ 60,000				$ 60,000
WWD-98	Replace F-350 Utility Truck		$ 40,000					$ 40,000
WWD-101	Replace 2006 F-150 Truck	$ 30,000						$ 30,000
WWD-108/T1	Water and Sewer To Hwy 301 S. & I-16							$ -
WWD-111	Install New Well		$ 1,200,000					$ 1,200,000
WWD-122	Rehab Concrete Basins							Unfunded
WWD-127	Pave Parking Lot at Hill Street	$ 65,000						$ 65,000
WWD-131	Replace 2008 F-250 Utility Truck	$ 45,000						$ 45,000
WWD-132	Replace 2003 F-150 Truck		$ 30,000					$ 30,000
WWD-133	Replace 2008 F-150 Truck			$ 30,000				$ 30,000
WWD-134	Replace 2009 F-350 Utility Truck		$ 75,000					$ 75,000
WWD-135	Replace 2008 F-150 Truck		$ 30,000					$ 30,000
WWD-136	Replace 2012 F-150 Extended Cab Truck			$ 35,000				$ 35,000
WWD-137	Replace 2012 F-150 Extended Cab Truck		$ 35,000					$ 35,000
WWD-138	Replace 2012 F-350 Extended Cab Truck				$ 75,000			$ 75,000
WWD-139	Replace 2004 F-150 Truck	$ 30,000						$ 30,000
WWD-140	Replace 2006 F-450 Utility Truck		$ 50,000					$ 50,000
WWD-141	Replace 2008 F-350 Utility Truck			$ 50,000				$ 50,000
WWD-142	Replace 2009 F-150 Extended Cab Truck			$ 35,000				$ 35,000
WWD-143	Replace 2012 F-150 Extended Cab Truck				$ 35,000			$ 35,000
WWD-144	Replace 2013 F-150 Extended Cab Truck					$ 35,000		$ 35,000
WWD-147	Upgrade Water & Sewer on South Main Street	$ 350,000						$ 350,000
WWD-148	Wastewater Equipment Upgrades	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 450,000
WWD-151	Replace Ultraviolet Disinfection System	$ 1,200,000						$ 1,200,000
WWD-154	Extend Water and Sewer to Aspen Aerogels	$ 200,000						$ 200,000
WWD-155	Extend Water and Sewer within I-16 Industrial Park	$ 600,000						$ 600,000
WWD-156	Meter Change-Out Program					$ 50,000	$ 50,000	$ 100,000
WWD-157	Zero-Turn mower Replacement	$ 8,500						$ 8,500
WWD-158	Directional Drilling Rig	$ 105,000						$ 105,000
WWD-159	Smart cover and Smart Flow Monitoring Systems	$ 30,000						$ 30,000
WWD-161	Radios - 700 Megaherts System		$ 75,000					$ 75,000
WWD-163	Repair Roof Water/Sewer Natural Gas Office	$ 25,000						$ 25,000
WWD-165	Replace Membrane Diffusers in the Aeration Basins	$ 100,000						$ 100,000
WWD-166	Replace Water Main on East Oliff St, N Main to N Zetterower	$ 180,000						$ 180,000
WWD-167	Replace 2006 F-150 Truck		$ 30,000					$ 30,000
WWD-168	Replace Influent Pumps (WWTP)		$ 350,000					$ 350,000
WWD-169	Upgrade Aeration Blower System (WWTP)			$ 300,000				$ 300,000
WWD-170	Paint and surface restoration basins at WWTP	$ 40,000						$ 40,000
	WWD TOTAL TIER 1 2013 SPLOST	**$ 1,070,000**	**$ 1,650,000**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ 3,220,000**
	WWD TOTAL ANTICIPATED 2019 SPLOST	**$ -**	**$ 400,000**	**$ 1,050,000**	**$ 160,000**	**$ 1,050,000**	**$ -**	**$ 2,660,000**

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
	Total Uses of Cash	**$ 9,571,083**	**$ 13,159,650**	**$ 13,626,900**	**$ 10,744,400**	**$ 10,528,400**	**$ 8,372,900**	**$ 66,003,333**
	Sources of Cash							
	Operating Income	$ 2,760,500	$ 3,646,500	$ 2,541,500	$ 2,988,000	$ 1,367,500	$ 1,178,000	$ 14,482,000
	ATC Fees for WWTP	$ 1,455,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 1,830,000
	2013 SPLOST Proceeds	$ 3,194,000	$ 3,430,000	$ 1,120,000	$ -	$ -	$ -	$ 7,744,000
	2010 Bond Revenue	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000
*	Possible 2019 SPLOST Proceeds		$ 1,576,000	$ 3,293,500	$ 3,302,000	$ 3,961,000	$ 2,960,500	$ 15,093,000
*	Possible TSPLOST	$ 965,750	$ 3,948,650	$ 3,980,900	$ 3,980,900	$ 3,980,900	$ 3,282,900	$ 20,140,000
	General Fund Capital Improvements Program	$ 75,000	$ 90,500	$ 31,000	$ 94,500	$ 161,000	$ 138,500	$ 590,500
	Contributed Capital: GDOT/GSU	$ -	$ -	$ 2,300,000	$ -	$ 300,000	$ -	$ 2,600,000
	Contributed Capital: Private	$ -	$ -	$ -	$ -		$ 245,000	$ 245,000
	Public Safety One Mill Increase	$ 104,833	$ 90,000	$ -	$ -	$ -	$ -	$ 194,833
	GMA Lease Pool	$ 416,000	$ 303,000	$ 285,000	$ 304,000	$ 683,000	$ 493,000	$ 2,484,000
	Total Sources of Cash	**$ 9,571,083**	**$ 13,159,650**	**$ 13,626,900**	**$ 10,744,400**	**$ 10,528,400**	**$ 8,372,900**	**$ 66,003,333**

Project **CS-1** **Car**

Description
Small to midsized hatchback to provide transportation for IT Tech Support and equipment transport

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income		$ 20,000					**$ 20,000**
Total	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2019 Operating Budget
No Impact

Project **CS-4** **Server Replacement**

Description
Replace 4 servers @ $15,000.00 each.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 60,000	$ -	$ -	$ -	$ -	$ -	**$ 60,000**
Total	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Impact on FY 2019 Operating Budget
No Impact

Project **ENG-5** **Engineering/Protective Inspections Vehicles**

Description
Replace pickup trucks in Engineering and Protective Inspections Divisions. Replace 2003 model vehicle currently driven by the Building Inspector.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
GMA Lease Pool	$ 26,000						**$ 26,000**
Total	**$ 26,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 26,000**

Impact on FY 2019 Operating Budget
Decrease in vehicle maintenance costs.

Project **ENG-28** **Street Striping/Street Signage**

Description
Improve Pavement Markings and Signage throughout the City. This work is needed to bring existing pavement markings up to date or place new pavement markings and signage that are necessary for safety. FHWA regulations require that communities maintain a formal sign replacement program to ensure that all signage within their jurisdiction meets or exceeds retroreflectivity standards which requires to City to replace many signs within the City.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 50,000	$ 50,000					**$ 100,000**
Proposed 2019 SPLOST				$ 50,000		$ 50,000	**$ 100,000**
Total	**$ 50,000**	**$ 50,000**	**$ -**	**$ 50,000**	**$ -**	**$ 50,000**	**$ 200,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-33** **Intersection Improvements, US 301 S. at S.R. 67/Fair Rd.**

Description

Improvements to the intersection that may include geometric modifications, traffic signal, or roundabout. This intersection has been identified as one of the City's highest accident locations due to its current alignment, heavy volume of traffic and confluence with an active railroad track. Re-aligning this intersection and installing a traffic signal would improve its safety significantly. This general area is also the potential location for a East-West connector road. *Note: This is a GDOT intersection.*

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST			$ 200,000				**$ 200,000**
GDOT			$ 800,000				**$ 800,000**
Total	**$ -**	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-34** **Sidewalk Construction, Gentilly Road**

Description

Construct 5' wide sidewalk along the easterly side of Gentilly Road from Fair Road to Savannah Avenue. This will encourage safe conveyance of pedestrian traffic along this corridor which connects GSU and several neighborhoods to the vicinity of the Statesboro Mall. This sidewalk would also provide a safe pedestrian link from Fair Road to the Parks and Rec Dept's S&S Greenway. In FY 2014 a sidewalk was installed from Fair Road to East Jones Avenue but not completed due to lack of funding.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2021**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST		$ 175,000					**$ 175,000**
Total	**$ -**	**$ 175,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 175,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-36** **Traffic Signal Installation/Timing or Camera Installations**

Description

Installation of new traffic signals at various locations. Several unsignalized intersections in the City may warrant signalization such as Brampton Ave/Bermuda Run or East Main Street/S. Zetterower Ave. Several streets also require frequent retiming or coordination of signals. In addition, with the number of traffic signals we now must maintain, we've been replacing the typical induction type loops for detecting vehicle presence with new camera systems.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST		$ 300,000					**$ 300,000**
Proposed 2019 SPLOST						$ 150,000	**$ 150,000**
Total	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ 450,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-37** **Intersection Improvements, West Main at Johnson Street and MLK - Phase I**

Description

Reconfigure the intersection of W. Main St. at Johnson Street and MLK. Phase I of this concept only includes purchasing property, demolition of structures and design. Phase II will be construction. West Main St. intersects Johnson St. and MLK at skewed angles. This causes sight distance problems. The proposed improvement will realign Johnson St. and MLK to intersect West Main at better angles.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST				$ 250,000	$ 250,000		**$ 500,000**
Total	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ 250,000**	**$ -**	**$ 500,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-40** **Street Resurfacing Program**

Description

Excluding the State and Federal highways within the City limits, all other streets are the sole responsibility of the City to maintain. GDOT Local Maintenance and Improvement Grant (LMIG) requires funding participation by the City. There are approximately 143 miles of streets and highways within the City limits. Of those, approximately 20 miles are State or Federal highways, which the Georgia Department of Transportation is responsible for maintaining. The other approximately 123 miles are solely the responsibility of the City. This funding should be in the Capital Improvement Program annually in order to provide a consistent source (along with LMIG funds) to resurface local roads as needed. It could also be used to mill down streets or repairing the roadway prior to resurfacing. Performing resurfacing, when needed, extends the service life of our streets, and helps prevent the need for major repairs later which saves a significant amount of money in the long run.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 400,000	$ 400,000					**$ 800,000**
Proposed 2019 SPLOST			$ 400,000	$ 400,000	$ 400,000	$ 400,000	**$ 1,600,000**
Total	**$ 400,000**	**$ 400,000**	**$ 400,000**	**$ 400,000**	**$ 400,000**	**$ 400,000**	**$ 2,400,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-41** **Downtown Public Parking Lots**

Description

Property acquisition and/or parking lot improvements for downtown parking lots. Possibly to purchase property downtown and construct new public parking lot or improve older parking lots. *Note: cost doesn't include building purchases or shelter/structure for special events.*

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 225,000						**$ 225,000**
Total	**$ 225,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 225,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-44** **W. Grady St./S. College St. Intersection Improvement**

Description

Geometric improvements to intersection to improve turn radii, provide proper lane widths, relocate utility poles, install mast arm traffic signals, and construct proper handicap accessible ramps. Passenger cars and emergency vehicles have difficulty making the turns at this intersection because of the short turning radii and the close proximity of the utility poles. This intersection is very close to Fire Station 1, the EMS station and the Police station so adequate turn movements are critical. Completion of design is currently underway.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2021	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 350,000						**$ 350,000**
Total	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-64** **Sidewalk Installation (Various Locations)**

Description

Construct sidewalks in various location citywide. There exists needs for sidewalks as indicated by several worn footpaths along a multitude of city streets including: East Main St. from Northside Dr. to Lester Rd.; South College St. from W. Jones Ave. to Mikell St.; W. Main St. from Ivory St. to Foss St.; W. Jones Ave. from S. College St. to Institute St.; N. Zetterower Ave. from Hill St. to Northside Dr. W; Fleming Drive; Stockyard Road; and Packinghouse Road. This in an on-going project and dynamic list.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 125,000	$ 125,000					**$ 250,000**
Proposed 2019 SPLOST				$ 100,000		100,000	**$ 200,000**
Total	**$ 125,000**	**$ 125,000**	**$ -**	**$ 100,000**	**$ -**	**$ 100,000**	**$ 450,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-80** **Anderson Street Paving and Drainage Improvements**

Description

Anderson Street is approximately 400 LF of unpaved road with some residential properties. This work includes grading drainage, curb/gutter, base and paving, and miscellaneous. Design to be performed "in house". This is one of the last remaining known dirt roads in the City. The City installed sanitary sewer to these units in FY 2011.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Unfunded						$ 100,000	**$ 100,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ 100,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-84** **Intersection Improvements at Hwy. 67 (Fair Rd.) at South Zetterower/Tillman Road**

Description

An extensive study of this intersection by GDOT in FY2013 recommended retiming the signal and has provided some reductions of the vehicle queue lengths. However, additional dual left-turn lanes, driveway access modifications and incorporation of bike/pedestrian safety measures will be needed in the future. The discontinuation of Herty Dr. at Georgia Ave. and the closing of other GSU Campus Streets forces Georgia Southern related traffic to use Fair Rd., Tillman Rd., and Hwy. 301 South. This causes delays, congestion and a long queue for motorists turning left from Fair Rd. onto Tillman Rd. In addition, Zetterower Ave. has been experiencing a long queue for motorists turning left onto Fair Rd. Geometric and signal improvements at this intersection will improve the efficiency and capacity of the intersection.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST			$ 245,000				**$ 245,000**
Grant/GDOT/GSU			$ 1,500,000				**$ 1,500,000**
Total	**$ -**	**$ -**	**$ 1,745,000**	**$ -**	**$ -**	**$ -**	**$ 1,745,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-88** **Brannen Street/Highway 80 Connector Road**

Description

Provide alternate route from Brannen Street to Hwy 80. Modify and extend existing driveway to Lowe's shopping center, from Hwy 80, to provide connection to Brannen Street. There is a significant amount of traffic using Bernard Lane, both north and southbound. This was confirmed by traffic counts done before restricting the northbound traffic from Brannen Street. This will give the northbound traffic a shorter route to Hwy 80 and other businesses in the area. *Note: City agreed to only fund the surveying, design and basic property conveyance process estimated to be approximately $35,000. Private sector funding the actual roadway construction.*

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST						$ 35,000	**$ 35,000**
Private Funding						$ 245,000	**$ 245,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 280,000**	**$ 280,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-89** **Eastside Cemetery Fence**

Description

Install new decorative fence around Eastside Cemetery property in phases. New fence will provide for increased security and improve aesthetics. A rash of recent incidents in the cemetery and concerns presented by the public have indicated to staff that providing the most basic of security measures for the cemetery is critical. The fencing will be broken into three (3) phases.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Unfunded				$ 50,000	$ 50,000	$ 50,000	**$ 150,000**
Total	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 150,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-92** **West Main Streetscape**

Description

Perform roadway, intersection and sidewalk improvements on West Main St. between South College St. and Foss St. Aesthetic theme to match East Main Streetscape Project. This would create an atmosphere which will encourage businesses to locate downtown. Phase I of the Streetscape Project involved upgrading East Main St. between North/South Main St. and Railroad St. West Main St. Streetscape will be Phase II. Improvements to the W. Main St./S. College St. intersection were completed in FY2013. *Note: This estimate does not include Water/Sewer Improvements.* Status: Survey and Environmental Compliance completed.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GDOT					$ 300,000		**$ 300,000**
Proposed 2019 SPLOST				$ 100,000	$ 400,000		**$ 500,000**
Total	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ 700,000**	**$ -**	**$ 800,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-96** **Corridor Traffic Studies**

Description

Perform traffic studies on corridors such as Chandler Rd., Brannen St., US 301 S., Zetterower Ave and S & S Railroad Bed Road to identify solutions improving vehicle/pedestrian flow and safety. May include alternatives such as adaptive traffic signal controls.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST		$ 25,000	$ 25,000				**$ 50,000**
Proposed 2019 SPLOST					$ 25,000		**$ 25,000**
Total	**$ -**	**$ 25,000**	**$ 25,000**	**$ -**	**$ 25,000**	**$ -**	**$ 75,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-98** **Roadway Improvements at Traffic Generators**

Description

Where warranted by a traffic study, widen pavement to install left turn lanes and/or deceleration lanes and improve nearby turn radii near schools, GSU Campus or other large traffic generators including commercial and industrial areas. Roadway improvements such as radii improvements and the construction of turn lanes and decel/accel lanes will continue to be required at schools as they begin nearing their design capacities and around the GSU Campus as it continues to grow. In addition, large businesses such as Howard Lumber Co. create ingress/egress challenges which require geometric improvements to roadways for truck access.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 100,000	$ 100,000					**$ 200,000**
Proposed 2019 SPLOST						$ 100,000	**$ 100,000**
Total	**$ 100,000**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ 300,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-101** **Installation of Traffic Calming Measures @ Various Locations**

Description
Significant increases in pedestrian and vehicular traffic in several areas of the City have resulted in potentially dangerous conflicts between the two modes of travel. Locations with high pedestrian counts could possibly benefit significantly by installing traffic calming measures such as raised crossings, bulb-out islands, brighter striping, or refuge islands similar to those installed on Lanier Drive and Lester Road in recent years.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 30,000	$ 30,000					**$ 60,000**
Proposed 2019 SPLOST				$ 30,000		$ 30,000	**$ 60,000**
Total	**$ 30,000**	**$ 30,000**	**$ -**	**$ 30,000**		**$ 30,000**	**$ 120,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-102** **Cawana Road Area Improvements**

Description
Continued development along Cawana Road and S&S Railroad Bed Road may necessitate roadway improvements as indicated in a 2016 traffic study of this area. Possible improvements may include a connector road from Cawana to Veterans Memorial Parkway or improvements to Cawana Road, S&S Railroad Bed Road or to the Cawana/S&S Railroad Bed Road intersection.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST		$ 150,000					**$ 150,000**
Total	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-108** **Rehabilitation of Facilities**

Description
Replacement or upgrade of the mechanical, electrical, boiler, thermostatic control systems, etc at City Hall, Averitt Arts Center or other facilities as needs warrant. The Jaeckel Hotel was renovated and converted to Statesboro's City Hall in 1996. Although the chiller and dehumidifier systems have been replaced, the interior air handlers and boiler are in serious need of replacement. In addition to being expensive to maintain, some of the equipment is becoming obsolete. Based on the age of these systems (20 years), it is time to rehabilitate the systems in their entirety and include upgrades to the thermostatic control systems and lighting to improve the building's overall energy efficiency. The Averitt Arts Center opened in 2004. The mechanical system has incurred significant repair costs over the past few years.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed 2019 SPLOST		$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	**$ 1,500,000**
Total	**$ -**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 1,500,000**

Impact on FY 2019 Operating Budget
Reduction of Maintenance and Energy Costs

Project **ENG-114** **Roadway Geometric Improvements**

Description
These projects include making roadway geometric safety improvements at various locations which have sharp curves, limited sight distance, or other safety concerns. Possible locations include Georgia Avenue, West Jones Avenue, Cawana Road, etc.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 250,000						**$ 250,000**
Proposed 2019 SPLOST				$ 100,000			**$ 100,000**
Total	**$ 250,000**	**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ 350,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-115** **S. Main Streetscape Project**

Description
This project has been identified by the community as a high priority due to the fact that S. Main St. acts as a major gateway to downtown Statesboro and it serves as a natural connection between the GSU Campus and downtown Statesboro. This project will stretch from the intersection of Main St. at Main St. to Tillman Rd. (approximately 1.2 mi). Improvements will include the installation of decorative sidewalks, decorative crosswalks on the side streets, decorative street lighting, benches and bike racks. Some costs of the project will be the relocation of overhead utilities to underground. *Note: If any improvements are planned within the roadway, then major storm drainage upgrades will be necessary. Those costs are not included here.*

Funding

	Adopted FY 2019	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	
2013 SPLOST	$ 150,000						**$ 150,000**
Total	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-116** **Renovations to Facilities**

Description
Renovations to existing City facilities including structural, roofing, exterior façade, interior improvements, etc.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 179,000	$ 50,000					**$ 229,000**
Total	**$ 179,000**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 229,000**

Impact on FY 2019 Operating Budget
Reduction in maintenance costs

Project **ENG-120** **Construct New Roadway Between Old Register Road and Akins Boulevard/Bypass Intersection**

Description

Existing development and anticipated new development along Old Register Road and Lanier Drive outside of the Bypass is expected to significantly increase the amount of vehicular traffic in the area and this only magnifies the need for transportation improvements. One alternative is to construct a new roadway between Old Register Road and GSU's new South Campus roadway and to connect to the signalized Akins Boulevard/Bypass Intersection; at the same time installing measures that would limit the turn movements at the Old Register Road/Bypass Intersection. Improvements will also be needed along Old Register Road including widening and turn lanes.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST	$ 100,000	$ 400,000					**$ 500,000**
Total	**$ 100,000**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-121** **Construct Sidewalk to Edgewood Acres Park and Bridge over Pond**

Description

Recent improvements at Edgewood Acres Park have made it a very popular attraction. This project will construct a new 5' sidewalk between the existing sidewalk on Gentilly Road and the Park. In addition, a new feature will be added at the Park with the construction of a Pedestrian Bridge across the pond. The bridge will be an aluminum pre-fabricated structure with decorative elements.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST	$ 67,750	$ 67,750					**$ 135,500**
Total	**$ 67,750**	**$ 67,750**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 135,500**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-122** **Bicycle/Pedestrian Improvements**

Description

Perform installation of bicycle paths and pedestrian sidewalks citywide.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST		$ 412,900	$ 412,900	$ 412,900	$ 412,900	$ 412,900	**$ 2,064,500**
Total	**$ -**	**$ 412,900**	**$ 412,900**	**$ 412,900**	**$ 412,900**	**$ 412,900**	**$ 2,064,500**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **ENG-123** **Intersection Improvements**

Description
Perform intersection improvements at various locations citywide.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST		$ 880,000	$ 880,000	$ 880,000	$ 880,000	$ 880,000	**$ 4,400,000**
Total	**$ -**	**$ 880,000**	**$ 880,000**	**$ 880,000**	**$ 880,000**	**$ 880,000**	**$ 4,400,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-124** **Roadway Improvements**

Description
Perform general roadway improvements including but not limited to geometric, railroad crossing, bus stops, traffic studies or similar improvements.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST		$ 580,000	$ 580,000	$ 580,000	$ 580,000	$ 580,000	**$ 2,900,000**
Total	**$ -**	**$ 580,000**	**$ 580,000**	**$ 580,000**	**$ 580,000**	**$ 580,000**	**$ 2,900,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-125** **Striping & Signage Improvements**

Description
Perform striping and signage citywide.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST		$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	**$ 125,000**
Total	**$ -**	**$ 25,000**	**$ 25,000**	**$ 25,000**	**$ 25,000**	**$ 25,000**	**$ 125,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-126** **Streetscape Improvements**

Description
Perform streetscape improvements along selected corridors.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST		$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	**$ 1,500,000**
Total	**$ -**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 300,000**	**$ 1,500,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-127** **Traffic Calming & Pedestrian Safety**

Description
Implement traffic calming and/or pedestrian safety measures citywide.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed TSPLOST		$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	**$ 750,000**
Total	**$ -**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 750,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-128** **Resurfacing & Road Rehabilitation**

Description
Perform resurfacing and/or rehabilitation of city streets. Approximately 8 miles (with GDOT LMIG) per year.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed TSPLOST	$ 668,000	$ 668,000	$ 668,000	$ 668,000	$ 668,000		**$ 3,340,000**
Total	**$ 668,000**	**$ 668,000**	**$ 668,000**	**$ 668,000**	**$ 668,000**	**$ -**	**$ 3,340,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-129** **Anderson Street Paving**

Description
Perform paving and related improvements along Anderson Street. This is the last remaining dirt road in the city. This CIP has been on the books for years but has always been unfunded.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed TSPLOST	$ 100,000						**$ 100,000**
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-130** **New Roads and Roadway Extensions**

Description
Construct new roads or extend existing roadways.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed TSPLOST			$ 500,000	$ 500,000	$ 500,000	$ 500,000	**$ 2,000,000**
Total	**$ -**	**$ -**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 2,000,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-131** **Parking Improvements**

Description
Provide additional parking spaces throughout the City.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST		$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	**$ 875,000**
Total	**$ -**	**$ 175,000**	**$ 175,000**	**$ 175,000**	**$ 175,000**	**$ 175,000**	**$ 875,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-132** **Roadway Maintenance**

Description
Provide upkeep and maintenance of elements and equipment located within street rights of ways citywide.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000		**$ 150,000**
Total	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-133** **Transportation Equipment**

Description
Purchase of new and/or replacement of existing equipment used for maintenance or construction of roads.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST		$ 170,000	$ 170,000	$ 170,000	$ 170,000	$ 170,000	**$ 850,000**
Total	**$ -**	**$ 170,000**	**$ 170,000**	**$ 170,000**	**$ 170,000**	**$ 170,000**	**$ 850,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **ENG-134** **Transit**

Description
Creation, extension, and/or expansion of a limited route transit bus system.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed TSPLOST		$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000	**$ 450,000**
Total	**$ -**	**$ 90,000**	**$ 90,000**	**$ 90,000**	**$ 90,000**	**$ 90,000**	**$ 450,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **PRK-1** **Replace Commercial Mower**

Description
Bi-annual replacement of riding mowers to prevent downtime and reduce maintenance costs. Existing mowers may be traded-in and proceeds used towards purchase of new mower. Replace 2014 model in FY2019.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund	$ 11,000		$ 11,000		$ 11,000		**$ 33,000**
Total	**$ 11,000**	**$ -**	**$ 11,000**	**$ -**	**$ 11,000**	**$ -**	**$ 33,000**

Impact on FY 2019 Operating Budget
Reduction in Maintenance Cost

Project **PRK-4** **Replace Crewcab Work Trucks**

Description
Replace trucks used to transport mowing equipment and multiple personnel. These trucks have landscape beds or tool bodies on them. Replace 2005 model truck in FY2019.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool	$ 40,000						**$ 40,000**
Total	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2019 Operating Budget
Reduction of Maintenance Cost

Project **PRK-11** **Replace Work Truck**

Description
Replace 2009 work truck that has reached the end of its life cycle.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool			$ 38,000				**$ 38,000**
Total	**$ -**	**$ -**	**$ 38,000**	**$ -**	**$ -**	**$ -**	**$ 38,000**

Impact on FY 2019 Operating Budget
No impact

Project **PRK-13** **Seasonal Decorations**

Description
Replace older decorations and add additional decorations and banners as needed. Coordinating seasonal events with DSDA.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund		$ 7,500		$ 7,500		$ 7,500	**$ 22,500**
Total	**$ -**	**$ 7,500**	**$ -**	**$ 7,500**	**$ -**	**$ 7,500**	**$ 22,500**

Impact on FY 2019 Operating Budget
No impact

Project **PRK-18** **Tree/Shrub Maintenance**

Description
Replacing dead trees and shrubs and installing new trees and shrubs along McTell Trail. Continuation of landscape architect's plan will provide continued enhancement of the trail. Provide additional trees and shrubs as needed to maintain other city properties, replace dead or diseased trees, and maintain compliance with "Tree City USA" requirements.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
CIP Fund		$ 6,000		$ 6,000		$ 6,000	**$ 18,000**
Total	**$ -**	**$ 6,000**	**$ -**	**$ 6,000**	**$ -**	**$ 6,000**	**$ 18,000**

Impact on FY 2019 Operating Budget
No impact

Project **PRK-22** **Improvements to Edgewood Park**

Description
Continue improvements at Edgewood Park including enhancements such as trees, shrubs, benches, tables, etc. and perform improvements to the parking area. This park is used frequently by both nearby residents and the public at large. Complaints by residents in the area regarding damage to park grounds by motorists have prompted staff to study ways to restrict vehicle traffic to open areas while improving the aesthetics. FY2019: Finish last phase of park final landscape and hardscape. Staff will explore possible grant opportunities.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
CIP Fund	$ 15,000						**$ 15,000**
Total	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2019 Operating Budget
No impact

Project **PRK-23** **McTell Trail Addition**

Description
Acquire vacant lot adjacent to McTell Trail to protect trail, expand park area along trail, and provide parking area on trail for the public and special events. Acquisition of the vacant property helps protect the integrity of McTell Trail and will enhance the quality and use of the trail for the public. Staff will research grant opportunities if available.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
CIP Fund						$ 50,000	**$ 50,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**

Impact on FY 2019 Operating Budget
No impact

Project **PRK-26** **Replacement Trashcans, Benches, Etc**

Description
Replace and/or add trashcans, benches, picnic tables, swings in the City parks and/or along streets downtown.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
CIP Fund		$ 10,000		$ 10,000		$ 10,000	**$ 30,000**
Total	**$ -**	**$ 10,000**	**$ -**	**$ 10,000**	**$ -**	**$ 10,000**	**$ 30,000**

Impact on FY 2019 Operating Budget
No impact

Project **PRK-28** **Improvements to Park Division Maintained Areas**

Description
Upgrades and improvements to the various areas the Parks Division maintains (parks, facilities, parking lots, etc).

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund	$ 5,000		$ 5,000		$ 5,000		**$ 15,000**
Total	**$ 5,000**	**$ -**	**$ 5,000**	**$ -**	**$ 5,000**	**$ -**	**$ 15,000**

Impact on FY 2019 Operating Budget
Reduction in Maintenance Cost

Project **PRK-30** **Replacement Radios**

Description
Replace hand held radios used by the Parks Divisions Crews. The current radios are about 15 years old and are in poor condition. These radio units are used by crews and other departments. Radio communications are a major safety concern for our personnel. Replace 3 units.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund	$ 9,000						**$ 9,000**
Total	**$ 9,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,000**

Impact on FY 2019 Operating Budget
Reduction of maintenance cost

Project **PRK-31** **Marvin Ave Park Renovations**

Description
Improvements at Marvin Ave. Park to include enhancements such as trees, shrubs, benches, tables, etc. and performs improvements to the parking area. Staff will explore possible grant opportunities. The initial $5000 will be used to survey and design a master plan for the park.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund		$ 5,000		$ 30,000			**$ 35,000**
Total	**$ -**	**$ 5,000**	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2019 Operating Budget
No impact

Project **PRK-32** **Cemetery Road Maintenance**

Description
To perform maintenance and/or repaving of approximately 1000 ft of cemetery roads each year.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	**$ 60,000**
Total	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 60,000**

Impact on FY 2019 Operating Budget
Reduction of Maintenance Cost

Project **PRK-33** **Cemetery Computer Software**

Description
Computer software used to track ownership and internments. Used to track maintenance, will be searchable to locate and maintain records. Linked to GIS and mapping.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund				$ 15,000			**$ 15,000**
Total	**$ -**	**$ -**	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-21** **Dumptruck**

Description
Replace 1979 dumptruck that exceeded its replacement cycle of about 15 years.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool	$ 150,000						**$ 150,000**
Total	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget
Reduction of Maintenance Cost

Project **STS-31** **Sidewalk Repairs**

Description
Repair and replace sidewalks, handicap ramps, driveway aprons, curbs, and trip hazards to meet ADA standards.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 25,000	$ 25,000	$ 25,000				**$ 75,000**
Proposed 2019 SPLOST				$ 25,000	$ 25,000	$ 25,000	**$ 75,000**
Total	**$ 25,000**	**$ 25,000**	**$ 22,000**	**$ 25,000**	**$ 25,000**	**$ 25,000**	$ 150,000

Impact on FY 2019 Operating Budget
Reduction of maintenance costs.

Project **STS-62** **Replace Bushhog Mowers**

Description
To replace existing 2014 bushhog mowers and maintain 5 year rotation cycle.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund	$ 9,000					$ 9,000	**$ 18,000**
Total	**$ 9,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,000**	**$ 18,000**

Impact on FY 2019 Operating Budget
Reduction of Maintenance costs

Project **STS-64** **Replace Commercial Mowers (net with trade-in)**

Description
To continue with rotation on all Street commercial mowers. The units undergo a lot of metal fatigue and need to be kept on the current rotation frequency.

Funding	**Adopted FY2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund		$ 16,000		$ 16,000		$ 16,000	**$ 48,000**
Total	**$ -**	**$ 16,000**	**$ -**	**$ 16,000**	**$ -**	**$ 16,000**	**$ 48,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-74** **Work Truck Replacement**

Description
To replace existing medium duty work trucks that are over 10 years of age equipped with service bodies. Replace 2003 truck in FY2020.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool		$ 40,000		$ 40,000		$ 40,000	**$ 120,000**
Total	**$ -**	**$ 40,000**	**$ -**	**$ 40,000**	**$ -**	**$ 40,000**	**$ 120,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-80** **Landscape Truck Replacement**

Description
To replace medium duty transport trucks that are over 10 years of age. These trucks are used to transport mowing equipment and multiple personnel. Replace 2003 model truck in FY2019. Replace 2006 truck in FY2021.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool	$ 40,000		$ 40,000		$ 40,000		**$ 120,000**
Total	**$ 40,000**	**$ -**	**$ 40,000**	**$ -**	**$ 40,000**	**$ -**	**$ 120,000**

Impact on FY 2019 Operating Budget
Reduction of Mainenance Cost

Project **STS-89** **Dirt Pit**

Description
To purchase property to be used as a borrow pit for the city. Ownership will ensure a guaranteed supply of materials. Current borrow pits utilized are nearing end of useful life. New pits are difficult to locate.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Unfunded						$ 90,000	**$ 90,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ 90,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-92** **Tree Maintenance & Removal**

Description
To continue with tree maintenance including pruning, root removal and complete removal of trees within and adjacent to city right of ways.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	**$ 30,000**
Total	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 30,000**

Impact on FY 2019 Operating Budget
Reduction of maintenance costs.

Project **STS-101** **Shelters**

Description
Extend existing shelters in Street Division yard to cover equipment to comply with EPD regulations.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund					$ 130,000		**$ 130,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 130,000**	**$ -**	**$ 130,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-103** **Backhoe Replacement**

Description
Replace existing 2002 backhoe.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool						$ 185,000	**$ 185,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 185,000**	**$ 185,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-105** **Traffic Control Bucket Truck Replacement**

Description
Replace 2005 Bucket Truck. This truck is used to maintain traffic signals, maintain overhead clearance above roadway travel lanes from tree limb intrusion, assist in clearing debris from roadway, install/remove pole decorations, etc.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool		$ 125,000					**$ 125,000**
Total	**$ -**	**$ 125,000**	**$ -**	**$ -**	**$ -**		**$ 125,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-109** **High Reach Bucket Truck**

Description
Purchase of a used high reach bucket truck. This unit will replace former high reach bucket truck that was taken out of service and sold because it could not pass safety inspections. This unit could be a used Georgia Power truck from an auction sales.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund	$ 100,000						**$ 100,000**
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2019 Operating Budget
Reduction of maintenance cost

Project **STS-111** **Small Tractor Replacement**

Description
Replace existing 2005 4x4 tractors used to maintain both street and drainage right of ways.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool				$ 45,000		$ 45,000	**$ 90,000**
Total	**$ -**	**$ -**	**$ -**	**$ 45,000**	**$ -**	**$ 45,000**	**$ 90,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-112** **Dozer Replacement**

Description
Replace existing 2001 Deere bulldozer. The equipment is used for maintenance and construction on various city projects.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool					$ 250,000		**$ 250,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ -**	**$ 250,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-114** **Replacement of Radios**

Description
Replace hand held radios used by the Street Division Crews. The current radios are about 15 years old and are obsolete. These radio units are used by crews to communicate with office, other crews and other departments. Radio communications is a major safety concern for our personnel. Replace about 4 units/year. We currently have about 20 hand held units at approximately $3000 each.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund	$ 12,000	$ 12,000					**$ 24,000**
Total	**$ 12,000**	**$ 12,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 24,000**

Impact on FY 2019 Operating Budget
Reduction of Maintenance Cost

Project **STS-116** **Excavator Replacement**

Description
Replace existing 1996 311 Excavator. The equipment is used for maintenance and construction on various city projects.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool			$ 175,000				**$ 175,000**
Total	**$ -**	**$ -**	**$ 175,000**	**$ -**	**$ -**	**$ -**	**$ 175,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-117** **Street Lights**

Description
Add additional street lights as necessary to adequately light roadways, sidewalks, trails and public parking lots.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
CIP Fund		$ 10,000		$ 10,000		$ 10,000	**$ 30,000**
Total	**$ -**	**$ 10,000**	**$ -**	**$ 10,000**	**$ -**	**$ 10,000**	**$ 30,000**

Impact on FY 2019 Operating Budget
Increase in electricity budget

Project **STS-118** **Stump Grinder**

Description
Purchase new stump grinder to remove stumps in the right of ways and parks. We currently have to contract this work out. Having this piece of equipment will eliminate this expense.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool				$ 16,000			**$ 16,000**
Total	**$ -**	**$ -**	**$ -**	**$ 16,000**	**$ -**	**$ -**	**$ 16,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-119** **Brush Chipper**

Description
Purchase new chipper to grind limbs trimmed in the right of ways and parks. We currently have to contract this work out. Having this piece of equipment will reduce this expense and will give us clean chips for mulching flower beds and around trees.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool					$ 38,000		**$ 38,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 38,000**	**$ -**	**$ 38,000**

Impact on FY 2019 Operating Budget
No impact

Project **STS-120** **Concrete Saw**

Description Concrete / Asphalt Saw

Large walk behind concrete asphalt saw used for cutting sidewalk, curbing and making street repairs

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
CIP Fund	$ 8,000						$ 8,000
Total	**$ 8,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,000**

Impact on FY 2019 Operating Budget

No impact

Project **FD-32** **Battalion/Command Vehicle Replacment**

Description

The vehicle will replace a 2009 Ford F-150 that is currently utilized as the Battalion 1 Response/ Command vehicle. The estimated cost includes all associated lights, upfitting, and items that will need to be purchased to place this Unit in service. The current 2009 F-150 will be utilized as a Shift Commander Vehicle as part of the Unit/ Support Vehicle Replacement-Reallocation Program.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed 2019 SPLOST		$ 50,000					$ 50,000
Total	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget.

Project **FD-50** **Unit/Support Vehicle Replacment**

Description

The current Unit/ Support Vehicles will be reallocated for other uses within the Fire Department which will then allow the surplus of those vehicles that have reached the serviceable life. The plan calls for replacing three (3) Unit/ Support vehicles in 2020 and three (3) vehicles in 2021 year. The new vehicles will be Ford F-150s purchased under the current State of Georgia contract. The estimated costs include all emergency lighting, sirens, as well as items needed for Command.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed 2019 SPLOST		$ 150,000					$ 150,000
Total	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget.

Project **FD-64** **Personal Protective Clothing**

Description

Due to the nature of the service, the personal protective gear becomes damaged, worn out and has a mandated replacement life of 10 years. This requires the purchase of Personal Protective Clothing in order for department personnel to perform the required duties.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Budget	$ 25,000						$ 25,000
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2019 Operating Budget

Funding for this project will be from FY 19 operating budget for entire $25,000

Project **FD-67** **Storage Shelter**

Description
Provide a secure place to store units and trailers out of the elements. This will greatly reduce maintenance cost due to exposure to the sun and inclement weather.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST		$ 85,000					**$ 85,000**
Total	**$ -**	**$ 85,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 85,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-69** **FD Facility Upgrades**

Description
The Fire Department buildings are in need of some upgrades and renovations to allow for the storage of equipment and vehicles. Many of the apparatus have water tanks the are required to be in climate control storage so that weathering will not freeze or damage equipment or water tanks. Also, these funds are being reserved for new construction of sub-stations that are scheduled in CIP FD-7.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST		$ 20,000			$ 130,000		**$ 150,000**
Total	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ 130,000**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-71** **SCBA Replacement and Purchase**

Description
Self-Contained Breathing Apparatus (SCBA) must be replaced after a period of time with mandated safety requirements. Older SCBAs are more prone to malfunctions and higher maintenance cost. New standards and technology found in new SCBAs are also beneficial. Cost would replace approximately 10 SCBA units per year over a 3 year period.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST			$ 70,000	$ 35,000	$ 35,000		**$ 140,000**
Total	**$ -**	**$ -**	**$ 70,000**	**$ 35,000**	**$ 35,000**	**$ -**	**$ 140,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-73** **Engine and Aerial Apparatus Replacment**

Description
The Fire Department has developed a Apparatus Replacement and Reallocation program per NFPA standards. The current Engine 2 is set to reach it's 10 year front-line status as of 2020 and Engine 1 in 2021. These would most likely be purchased under the GMA Lease pool to spread the cost over 5 years. *The current Engine 4 and Engine 5 would be surplused as a result.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST				$ 750,000			**$ 750,000**
Total	**$ -**	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ -**	**$ 750,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-77** **Range Classroom-Training Ground Upgrades**

Description
The Fire Department utilizes the Training Center for a variety of operations and evolutions. Within this, the Burn Facility as well as the Tower has certain components that will need to be replaced and repaired due to this training. This project will allow those items and components to be replaced to ensure there is no lapse in training.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST				$ 50,000			**$ 50,000**
Total	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

FD-80 **Air Compressor Replacement**

Description
Firefighters are required to utilize SCBA in dangerous environments which require a breathing air compressor to fill the storage tanks for this equipment. The Department utlizes two compressors, one at each station, and plans should be made to replace the one located at station 2 due to age and signs of major mechanical failure. In addition, air quality testing concerns are present.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST					$ 150,000		**$ 150,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-81** **SCBA Bottle Replacement and Purchase**

Description
Self-Contained Breathing Apparatus (SCBA) Bottles must be replaced after a period of time with mandated safety requirements. Older SCBA bottles are more prone to malfunctions and no longer meet NFPA standards after a certain length of time.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST			$ 40,000		$ 40,000		**$ 80,000**
Total	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ 40,000**	**$ -**	**$ 80,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-82** **Rescue/Extrication Tools Replacement**

Description
Currently the Department is utilizing Rescue Tools that are over 10 years old. The cost is to replace the current compliment with tools that will reduce the amount needed for repairs as well as more trending technology. This will greatly enhance the Department's efficiency and effectiveness in extrication situations.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST				$ 50,000	$ 50,000		**$ 100,000**
Total	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**	**$ -**	**$ 100,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-83** **Thermal Imaging Camera Replacment**

Description
The Fire Department utilizes Thermal Imaging Cameras (TICs) to search citizens that are trapped inside a burning structure, locate smoldering or hidden fires, as well as other fire ground uses. This project will replace the current ones due to the nature of technology as well as the continuing maintenance cost to keep these units in service.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Budget			$ 12,500		$ 12,500		**$ 25,000**
Total	**$ -**	**$ -**	**$ 12,500**	**$ -**	**$ 12,500**	**$ -**	**$ 25,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-84** **Portable Radio Replacment**

Description
The current radios are in need of upgrading within the next few years as they are becoming outdated as well as becoming more difficult to repair and replace with the current system. This should also reduce the number of issues that are occuring with the current radios that have created some safety concerns.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST					$ 200,000		**$ 200,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ -**	**$ 200,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-85** **Fire Station**

Description
As the population grows, so to does the need to ensure that the citizens have proper fire service response. This project will improve the response time to locations outside of the current stations as well improve the overall customer service. The cost includes only the estimated building cost and possible land acquisition.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST					$ 750,000		**$ 750,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ 750,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FD-86** **Station Generators**

Description
The current generators utilized for back-up power do not meet the electrical demand for the Fire Stations which have caused issues when preparing and dealing with the aftermath of severe weather. Many of the componenets needed are run from electrialc power and as such cannot be utilized during any power outage. The estimated costs for the generators include all electical connection as well as the size generator needed. The current generators will be surplus.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST		$ 50,000	$ 50,000				**$ 100,000**
Total	**$ -**	**$ 50,000**	**$ 50,000**	**$ -**		**$ -**	**$ 100,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **FMD-5** **Computer/Diagnostics**

Description
Continue update of outdated electronic maintenance systems to maintain current electronic diagnostics, data and programming.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 10,000					**$ 10,000**
Total	**$ -**	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2019 Operating Budget
No Impact

Project **FMD-6** **Heavy Equipment Service Truck**

Description
Current trucks were inadequately designed to perform all of the necessary responsibilities of the Fleet Maintenance field operations. New trucks are better equipped to respond to a larger variety of service calls. This provides quicker response, improved service, safer and more efficient operations and reduced sublets, which is a savings for other departments. Replace 2002 model truck.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool					$ 130,000		**$ 130,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 130,000**	**$ -**	**$ 130,000**

Impact on FY2019 Operating budget
No impact

Project **FMD-9** **Tire Changer and Equipment**

Description
Replace existing 2005 tire changer. New unit will improve safety and improve work quality and efficiency.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 15,000					**$ 15,000**
Total	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY2019 Operating Budget
No impact

Project **FMD-12** **Fleet Maintenance Truck Replacement**

Description
In FY2019 replace 2006 model truck used by Fleet Superintendent due higher mileage and transmission. In FY2022 replace 2000 model Motorpool/parts truck and in FY2024 replace 2003 model Motorpool/parts truck - these trucks are used to transport parts and light equipment by the parts clerk and Fleet personnel or for short-term use by other departments.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool	$ 25,000			$ 23,000		$ 23,000	**$ 71,000**
Total	**$ 25,000**	**$ -**	**$ -**	**$ 23,000**	**$ -**	**$ 23,000**	**$ 71,000**

Impact on FY2019 Operating Budget
Reduction on vehicle maintenance costs

Project **FMD-16** **Air Compressors**

Description
Replace current 2005 units that are aging and undersized with a new heavy duty model. Current units run constantly placing additional burden on units and are consuming excess electricity.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income			$ 30,000				**$ 30,000**
Total	**$ -**	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY2019 Operating Budget
No impact

Project **FMD-17** **4-Post Vehicle Lift**

Description
Replace existing 2000 4-Post lift with unit which is larger and longer than our current smalller unit for servicing and repairing more vehicles including the larger fleet vehicles.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool			$ 29,000				**$ 29,000**
Total	**$ -**	**$ -**	**$ 29,000**	**$ -**	**$ -**	**$ -**	**$ 29,000**

Impact on FY2019 Operating Budget
No impact

Project **FMD-18** **Koni Lifts**

Description
Replace 2001 models Koni Lifts used to service large trucks including our fire trucks.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool		$ 80,000					**$ 80,000**
Total	**$ -**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 80,000**

Impact on FY 2019 Operating Budget
Reduce Maintenance Costs

Project **FMD-20** **Pave Shop Parking Lot**

Description
A large area of the east end of the shop remains unpaved. This creates dangerous conditions when attempting to service large trucks in this area. Heavy truck traffic during rain events are creating weak areas in subgrade and resulting in frequent maintenance by Streets Division Crew. This project has been delayed for several years due to funding challenges.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 75,000						**$ 75,000**
Total	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2019 Operating Budget
No Impact

Project **FMD-21** **Nitrogen Tire Fill Generation Unit**

Description
Nitrogen generation unit separates nitrogen from air molecules to provide stable gas to inflate tires with nitrogen versus conventional air which contains moisture and can be heated by compressor units. With all new vehicles being equipped with tire pressure monitoring systems (TPMS) as standard equipment nitrogen is the recommended medium to use with these systems. Nitrogen has become the standard to use with public safety vehicles, particularly law enforcement vehicles, because the stable properties of nitrogen maintains tire pressures better resulting in improved handling. It also improves fuel efficiency and tire life decreasing maintenance costs.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income					$ 10,000		**$ 10,000**
Total	**$ -**	**$ -**		**$ -**	**$ 10,000**	**$ -**	**$ 10,000**

Impact on FY2019 Operating Budget
No Impact

Project **FMD-22** **Overhead Crane**

Description
Install overhead crane in heavy equipment area to safely lift large parts and equipment. Use of an overhead crane will improve safety - mechanics currently use a forklift and man-power.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income				$ 90,000			**$ 90,000**
Total	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ -**	**$ -**	**$ 90,000**

Impact on FY 2019 Operating Budget
No Impact

Project **FMD-23** **Tire Building**

Description
Replace shipping containers currently used to store tires with a climate controlled building to keep inventory of tires for Police, Fire and all other departments. This will increase shelf life of tire inventory and the safety of our customers using these tires.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income					$ 90,000		**$ 90,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ -**	**$ 90,000**

Impact on FY2019 Operating Budget
No Impact

Project **FMD-24** **Light Duty Service Truck Replacement**

Description
Maintain 15 year replacement cycle for light duty service trucks to ensure reliability and help reduce downtime for other departments. Replace 2005 model truck in FY2021 and replace 2008 model truck in FY2024.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool			$ 40,000			$ 50,000	**$ 90,000**
Total	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ 50,000**	**$ 90,000**

Impact on FY2019 Operating Budget
No impact

Project **FMD-27** **Wheel/Tire Balancer**

Description
Replace existing 1998 model wheel/tire balancer that has exceeded its life cycle.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool	$ 14,000						**$ 14,000**
Total	**$ 14,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 14,000**

Impact on FY2019 Operating Budget
Reduction on equipment maintenance costs

Project **FMD-29** **Vehicle Shelter**

Description
Provide sheltered storage of Fleet vehicles and out of service/damaged vehicles (Police, Fire, etc) for parts or long-term maintenance.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income						$ 50,000	**$ 50,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**

Impact on FY2019 Operating Budget
No Impact

Project **FMD-30** **2-Post Vehicle Lift**

Description
Replace existing 1994 2-Post lift that has far exceeded its service life.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income			$ 22,000				**$ 22,000**
Total	**$ -**	**$ -**	**$ 22,000**	**$ -**	**$ -**	**$ -**	**$ 22,000**

Impact on FY2019 Operating Budget
No Impact

Project **FMD-32** **4 Wheel Alignment System**

Description
Purchase new alignment equipment to perform alignment services in-house. This will reduce sublets and save other departments a considerable amount in downtime and maintenance costs over time.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income				$ 30,000			**$ 30,000**
Total	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ 30,000**

Impact on FY2019 Operating Budget
No Impact

Project **FMD-37** **Motorpool Vehicle Replacement**

Description
Replace existing Motorpool vehicles that have exceeded their service life with fuel efficient, low-emission, hybrid vehicles. Replace 2006 Ford 500 in FY2021.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool			$ 30,000				**$ 30,000**
Total	**$ -**	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY2019 Operating Budget
No Impact

Project **NGD-11** **System Expansion**

Description

As part of our master plan and the goal of expanding our system into new areas each year, we are proposing two miles (15,000' of 4" pipe) of new main this year. Reinvesting a portion of the system revenues back into the system is a way of insuring the continued growth and health of our system.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 100,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	**$ 850,000**
Total	**$ 100,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 850,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-48** **Heavy Duty Trencher**

Description
This is the planned replacement of an existing 1998, 8020 Ditch Witch trencher that we purchased used in 2000. The current unit will be 21 years old at the time of replacement.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income			$ 115,000				**$ 115,000**
Total	**$ -**	**$ -**	**$ 115,000**	**$ -**	**$ -**	**$ -**	**$ 115,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-54** **F250 Truck Replacement (CNG)**

Description
Routine replacement of existing F250 Truck.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 46,000						**$ 46,000**
Total	**$ 46,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 46,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-55** **Air Compressor**

Description
Replacement of the existing Gas Distribution towable air compressor.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 15,000					**$ 15,000**
Total	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-57** **Backhoe**

Description
Routine replacement of the existing 1998 backhoe unit.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 75,000					**$ 75,000**
Total	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-58** **Upgrade CNG Station**

Description
Upgrade existing CNG Station. Upgrade compressors, add storage capacity, add slow fill posts.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST		$ 350,000					**$ 350,000**
Total	**$ -**	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-61** **Small Trencher**

Description
Replace existing 2003 compact trencher.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 30,000					**$ 30,000**
Total	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-62** **Compact Backhoe**

Description
Replace 2004 Allmand Backhoe.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 48,000					**$ 48,000**
Total	**$ -**	**$ 48,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 48,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-64** **Metter Industrial Park Expansion**

Description
7,000 feet of 4" gas main to serve Airport Industrial Park.

7,000' - 4" pipe @ $15.00/ft = $105,000
1 - Interstate Bore = $8,000/00
Engineering Permits = $$8,500.00

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 121,500					**$ 121,500**
Total	**$ -**	**$ 121,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 121,500**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-65** **Railroad Bed Extension**

Description
5,000 feet of gas main to serve proposed subdivision. 5,000' @ $15.00/ft = $75,000.00

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 75,000						**$ 75,000**
Total	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-66** **Pave Parking Lot At Hill Street Equipment Shelter**

Description
Pave parking lot at Hill Street Equipment Shelter (One-Half share of cost with Water Department).

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 65,000						**$ 65,000**
Total	**$ 65,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 65,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-67** **Replace 2014 Ford F-150 (Locate truck)**

Description
Replace with new Ford F-150.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 30,000					**$ 30,000**
Total	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-69** **Replace Directional Boring Machine**

Description
Replace 2006 Directional Boring Machine.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income			$ 150,000				**$ 150,000**
Total	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-71** **Aspen**

Description
Extend 2" high pressure gas main and install regulator station to serve new industrial customers in Gateway Park.

Engineering & Permits = $15,000 2800' - 2" @ $25.00 = $70,000
1 - Regulator Station = $25,000 500' - 2" Bore = $15,000
1 - Meter Station = $20,000 350' 0 4" PE Pipe = $ 7,000
1 - Hot Tap = $ 5,000

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 157,000						**$ 157,000**
Total	**$ 157,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 157,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD-75** **Replace 2012 F450**

Description
Replace 2012 F-450.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income				$ 48,000			**$ 48,000**
Total	**$ -**	**$ -**	**$ -**	**$ 48,000**	**$ -**	**$ -**	**$ 48,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD - 76** **Repair Roof at Gas & Water Shop**

Description
Repair roof at Natural Gas & Water/Sewer office. Total $50,000, 1/2 to be pair by Natural Gas Department and 1/2 to be paid by Water/Sewer Department.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 25,000						**$ 25,000**
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD - 77** **Repair Shorted Casings**

Description
Repair 4 shorted casings.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 28,000						**$ 28,000**
Total	**$ 28,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 28,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD - 78** **Replace 2014 F450 Truck**

Description
Replace 2014 F-450.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income						$ 50,000	**$ 50,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD - 79** **Replace Rectifier and Anode Bed on Donnie Simmons Way**

Description
Replace rectifier and anode bed on Donnie Simmons Way. This rectifier and anode bed is over 40 years old.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 25,000						**$ 25,000**
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **NGD - 80** **Upgrade Pipe and Regulator Station at Claude Howard Lumber**

Description
Upgrade pipe and regulator station at Claude Howard Lumber. Line size needs to be upgraded to supply more natural gas capacity in this area. Regulator station needs to be moved to a avoid potential damage. Regulators need to be upgraded to match new line sizing.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 60,000						**$ 60,000**
Total	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **PD-1** **Vehicle and Conversion**

Description
The police department has attempted to rotate a percentage of the patrol vehicles out of the fleet due to excessive mileage and high maintenance cost. Pricing is based on a 5% increase per vehicle per year. The projections listed below replace a ***minimium*** of 11 vehicles and equipment for the vehicles in 2019, 12 in 2020, 12 in 2021, 12 in 2022, 12 in 2023 and 12 in 2024. **These projections reflect the current agency size and *does not* account for any new positions that could be added in future years. If adopted this would rotate vehicles out of the fleet as daily use vehicles at the end of 7 years, this would not be completed until approximately 2024 depending on funding levels.**

Funding	**Projected FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 511,000						**$ 511,000**
Proposed 2019 SPLOST		$ 588,000	$ 579,000	$ 608,000	$ 639,000	$ 671,000	**$ 3,085,000**
Total	**$ 511,000**	**$ 588,000**	**$ 579,000**	**$ 608,000**	**$ 639,000**	**$ 671,000**	**$ 3,596,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **PD-15** **Tactical Body Armor, Helmets and Armor Plates**

Description
Tactical body armor expires every 5 years, currently issued vests will expire in 2020. Replacement of these vests with a comparable model is essential in maintaining officer safety and providing the officer with life-saving equipment required to conduct high-risk tactical operations in completion of the Department's mission and goals. The design of the front entry vest will promote easy donning and removal by the individual officer without the current need of assistance of a fellow officer. This procedure causes unnecessary delays in the officers' preparation to respond to a critical incident. The front entry design will also allow the officer to receive easy emergency access by the Team Physican or Medic.

Funding	**Projected FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST		$ 35,000					**$ 35,000**
Total	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **PD-22** **Bullet Proof Vests for Patrol Officers**

Description
The Police Department requires that each officer wear a bullet proof vest while in the performance of full time law enforcement duties. This mandatory wear policy has resulted in one life saved and is absolutley necessary for the protection of our Officers on the street. Each vest has a manuafacturer expiration date that lasts five years. This essential piece of law enforcement equipment will be aquired with SPLOST funding throughout coming fiscal years.(* Pending 2019 SPLOST approval)

Funding	**Projected FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 19,000						**$ 19,000**
Proposed 2019 SPLOST		$ 25,000	$ 27,000	$ 32,000	$ 32,000	$ 35,000	**$ 151,000**
Total	**$ 19,000**	**$ 25,000**	**$ 27,000**	**$ 32,000**	**$ 32,000**	**$ 35,000**	**$ 170,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget.

Project **PD-31** **Mobile Surveillance Platforms**

Description
Video Surveillance Platforms will be used in high crime areas. This equipment would be a manpower multiplier and give protection to the public by providing increased vantage points with fewer officers.

Funding	**Projected FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST		$ 8,000	$ 10,000	$ 12,000	$ 15,000	$ 17,000	**$ 62,000**
Total	**$ -**	**$ 8,000**	**$ 10,000**	**$ 12,000**	**$ 15,000**	**$ 17,000**	**$ 62,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **PD-33** **Stationary Surveillence Sites**

Description
This project would add 2 Stationary License Plate Readers to key locations within the city limits. These units are similar to the LPRs used on some of our patrol units and will be a valuable tool to aid in solving violent crime.

Funding	**Projected FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST			$ 50,000				**$ 50,000**
Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **PD-34** **Headquarters Air Conditioning System**

Description
SPD Headquarters Air Conditioning System. Current 2 HVAC units have reached the end of their life expectancy. Currently priced at $45,000.00 per unit. In FY 2017 SPD spent $22,426.37 in HVAC repairs and in 2018 SPD has expended $8,554.52 as of 2/26/2018 on HVAC repairs that are outside of the yearly service contract.

Funding	**Projected FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2019 CIP		$ 90,000					**$ 90,000**
Total	**$ -**	**$ 90,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 90,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **PD-35** **Headquarters Fire Supression System**

Description
of the FM 200 System tanks has failed and has a replacement cost of $4,000.00 to replace. The fire control system electronic panel has also reached the end of its life cycle and costs $7,800.00 to replace. Finally, the 20 smoke detectors have reached the end of thier 10 year life cycle and the replacement cost is $100.00 per unit.

Funding	**Projected FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2019 CIP	$ 19,400						**$ 19,400**
Total	**$ 19,400**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 19,400**

Impact on FY 2019 Operating Budget
$19,400 impact on FY 2019 Operating Budget

Project **PD-36** **Led Lighting Conversion**

Description
Conversion of fluorescent lighting fixtures in the SPD headquarters building to LED lighting. Currently we have repaired or replaced 18 fluorescent lighting fixtures this fiscal year, up until 2/12/2018 and have numerous that are currently in need of repair. The repair costs as of 2/12/2018 have been $1,128.00. We estimate the conversation of these lights to LED lighting will impact our annual electrical costs by $17,230.00, due to the increased energy efficiency. The project cost also factors in potential Georgia Power rebates. The type of LED we would recommend are 100,000 hour lights with a 5 year manufactures warranty. Total estimated annual savings could approach $18,500.00.

Funding	**Projected FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2019 CIP	$ 48,500						**$ 48,500**
Total	**$ 48,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 48,500**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **PD-37** **Lock System Conversion**

Description

Conversation of the Schlage lock system to a system to be installed by and maintained by ADS (currently being used by other city departments). The current Schlage lock system is now antiquated. The software and hardware cannot be upgraded due to software not being upgraded or updated and hardware not being manufactured anymore, thus leaving that system on the verge of failure. ADS will install a new system and will be responsible for updating and monitoring the system for a monthly fee of $528.00 after hardware install.

Funding	Projected FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2019 CIP	$ 36,933						**$ 36,933**
Total	**$ 36,933**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 36,933**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **STM-2** **Drainage Basin H&H Modeling/Engineering/Surveying**

Description

Ongoing research, engineering and surveying for drainage projects to be completed under the Comprehensive Stormwater Management Program. As the City grows, there will be a need to conduct additional H&H modeling to add to the existing Master Plan. This CIP complements the master planning project and will be used in areas where master planning identifies problems or in known drainage areas where flooding occurs.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 105,000	$ 120,000		$ 150,000			**$ 375,000**
Total	**$ 105,000**	**$ 120,000**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ 375,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **STM-3** **Regional Detention Facility Implementation**

Description

Regional detention ponds are anticipated throughout the City to provide storage and controlled release of stormwater runoff to alleviate downstream flooding. Projects consist of property purchases, surveying, engineering and construction. The first regional detention pond is planned for the area between Bulloch St and West Grady St. This location will help detain stormwater from 3 sub-basins north and west of this location. This CIP might be used in conjunction with a GEFA or Section 319 (h) Nonpoint Source Implementation Grant. Other possible locations are between W Grady St and Fair Rd, between E Grady St and E Jones Ave, between Gentilly Rd and Veteran's Memorial Parkway, and Lake Sal area.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 90,000			$ 150,000			**$ 240,000**
Total	**$ 90,000**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ 240,000**

Impact on FY 2019 Operating Budget

No impact on FY 2019 Operating Budget

Project **STM-5** **Minor Stormwater Infrastructure Repairs**

Description
Repairs and small improvements to be made to aging drainage infrastructure. Includes pipe lining and repair/replacement of storm inlets, pipes, headwalls, etc. Specific repairs may be detailed in the Stormwater Master Planning Report.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 20,000	$ 20,000					**$ 40,000**
Total	**$ 20,000**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-7** **Trucks**

Description
Replace pickups and work trucks in Stormwater Division. Replace 2008 stormwater technician truck in FY 2024.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income						$ 28,000	**$ 28,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 28,000**	**$ 28,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-10** **Frontend Loader**

Description
Replace existing 1997 John Deere frontend loader.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool					$ 225,000		**$ 225,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 225,000**	**$ -**	**$ 225,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-16** **Sidearm Tractor & Mower**

Description
Replace existing medium 2000 model 4x4 CX-90 tractor used to maintain drainage rights of ways and streets and/or install sidearm mower.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool		$ 75,000					**$ 75,000**
Total	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-19** **Dumptruck**

Description
Replace old 1997 dumptruck that has exceeded its useful life.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool				$ 150,000			**$ 150,000**
Total	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2019 Operating Budget
Reduction of Maintenance Cost

Project **STM-20** **Backhoe Replacement**

Description
Replace existing 1985 backhoe that has exceeded its useful life.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
GMA Lease Pool	$ 160,000						**$ 160,000**
Total	**$ 160,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 160,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-21** **Acquisition of Property**

Description
Purchase and/or condemnation of property for public use for wetlands, flood plain preservation, and to reduce prevention to reduce the impact of flooding or reduce the impacts on wetlands.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income						$ 50,000	**$ 50,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-22** **Sustainability Initiatives**

Description
Projects that promote long-lived, healthy urban forests and wetlands. Studies prove that trees reduce stormwater runoff, erosion, urban heat islands and energy costs; wetlands improve water quality by providing storage and filtering out pollutants. This CIP complements the tree credit initiative and will promote areas within the City that contribute to healthy urban forests and wetlands and improve stormwater management overall.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	**$ 90,000**
Total	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 90,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-24** **CDBG Grant Matching Funds**

Description
Community Development Block Grants have been a sucessful tool in the past to leverage local funds with federal funds to maximize the impact of stormwater improvement projects. This CIP will allocate the matching funds for these types of grants. In FY2018, the allocated funds will be used for the Lovett Street, Bryant Street and Kent Street drainage improvements.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 135,000						**$ 135,000**
Total	**$ 135,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 135,000**

Impact on FY 2019 Operating Budget
Reduction in maintenance costs

Project **STM-26** **West Main Street at Foss Street Intersection Drainage Improvements**

Description
There has been a history of flooding at this intersection. The City has worked with Bulloch County School Board to lessen the impact but several upgrades need to be performed. It is proposed to install larger pipes to increase the drainage flow and install curb and gutter along the south side of West Main Street from Bay Street to Foss Street. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 100,000						**$ 100,000**
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-27** **Donnie Simmons Way at Big Ditch Drainage Improvements**

Description
This culvert pipe has a reverse grade along the invert resulting poor drainage. It is proposed to regrade the inlet and install a concrete headwall to eliminate these issues. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 70,000					**$ 70,000**
Total	**$ -**	**$ 70,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 70,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-28** **Brannen Street at Little Lotts Tributary Drainage Upgrades**

Description
This section of the roadway frequently overtops. It is proposed to upgrade the size of culvert pipe. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income						$ 60,000	**$ 60,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**	**$ 60,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-29** **Lydia Street at Hart Street Culvert Improvements**

Description
A 15' RCP cross drain pipe intersects with a driveway pipe and a piped ditch crossing a residential property creating conflict. This CIP is to configure this set up and add two junction boxes. This will keep Hart Street stomwater within the Right of Way and allow access to the junction. The current configuration may lead to flooding of the backyard. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income			$ 55,000				**$ 55,000**
Total	**$ -**	**$ -**	**$ 55,000**	**$ -**	**$ -**	**$ -**	**$ 55,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-30** **Excavator Replacement**

Description
Replace existing 1997 320 excavator that has exceeded its useful life.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
GMA Lease Pool						$ 200,000	**$ 200,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ 200,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-32** **Chandler Road at Paulson Stadium**

Description
Chandler Road near the GSU Stadium holds water along the sides of the road. This is due to no drainage ditch or storm drainage in that area. It is proposed to grade a shallow swale and install storm drain piping with an inlet to collect stormwater.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 18,000				$ 60,000		**$ 78,000**
Total	**$ 18,000**	**$ -**	**$ -**	**$ -**	**$ 60,000**	**$ -**	**$ 78,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **STM-33** **Curb & Gutter Installation along W. Main St. between Foss and Bay Sts.**

Description
There is a significant amount of storm water entering the lots that border West Main Street, just south of the intersection with Proctor Street. A curb and gutter system with drainage is proposed for West Main Street between Foss and Bay Streets. The inlets would connect to the ditch on the eastside of Bay Street via a concrete pipe.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income						$ 150,000	**$ 150,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ 150,000**

Impact on FY 2019 Operating Budget
No impact on FY 2019 Operating Budget

Project **SWC-1** **Knuckleboom Loader Truck Replacement**

Description
Maintain replacement schedule for the knuckleboom loader trucks due to heavy wear from daily use. Replace loader and waste body on 2004 model truck in FY2019; replace heavy duty loader and trailer in FY2021.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 90,000		$ 90,000			$ 180,000	**$ 360,000**
Total	**$ 90,000**	**$ -**	**$ 90,000**	**$ -**	**$ -**	**$ 180,000**	**$ 360,000**

Impact on FY2019 Operating Budget
Reduction of maintenance costs.

Project **SWC-4** **Front Loading Commercial Dumpsters**

Description
Purchase new dumpsters/compactor dumpsters to keep up with the growth and replace dumpsters that are not repairable. Includes all dumpster sizes.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	**$ 180,000**
Total	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 30,000**	**$ 180,000**

Impact on FY 2019 Operating Budget
Reduction of maintenance costs.

Project **SWC-5** **Polycarts**

Description
Purchase new carts to keep up with growth and replace polycarts that are not repairable.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	**$ 90,000**
Total	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 90,000**

Impact on FY 2019 Operating Budget
Reduction of maintenance costs.

Project **SWC-8** **Automated Residential Sidearm Garbage Truck Replacement**

Description
Maintain a 10 year replacement schedule for the residential refuse trucks. Budget figure includes CNG fueled trucks. Replace 2008 model truck in FY2022.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income				$ 325,000	$ 325,000		**$ 650,000**
Total	**$ -**	**$ -**	**$ -**	**$ 325,000**	**$ 325,000**	**$ -**	**$ 650,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWC-9** **Commercial Front Loading Garbage Truck Replacement**

Description
Maintain a 10 year replacement schedule for three commercial refuse trucks. Budget figure includes CNG fueled trucks. Replace 2009 model truck in FY2020, a 2009 model truck in FY2021 and a 2012 model truck in FY2022. Old chassis may be retrofitted for roll-off use.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST			$ 325,000				**$ 325,000**
Operating Income		$ 325,000		$ 325,000			**$ 650,000**
Total	**$ -**	**$ 325,000**	**$ 325,000**	**$ 325,000**	**$ -**	**$ -**	**$ 975,000**

Impact on FY2019 Operating Budget
No impact

Project **SWC-14** **Activity Recorder**

Description
Continuance of project which began in FY2012. Purchase of vehicle cameras, GPS data tracking and RFID system which records field data, vehicle route, stops and speed to reduce cost and improve productivity. Purchase of onboard dash camera system to record route data.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income		$ 50,000					**$ 50,000**
Total	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY2019 Operating Budget
No impact

Project **SWC-19** **CNG Conversions**

Description
CNG tanks and equipment to convert existing diesel/gasoline trucks to help reduce fuel costs and emissions. Possible pickup truck conversion in FY2021.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income			$ 9,000				**$ 9,000**
Total	**$ -**	**$ -**	**$ 9,000**	**$ -**	**$ -**	**$ -**	**$ 9,000**

Impact on FY2019 Operating Budget
No impact

Project **SWC-21** **Roll-off Trucks & Conversions**

Description
Purchase of new truck or conversion of existing truck for roll-off container service.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income			$ 75,000	$ 165,000			**$ 240,000**
Total		**$ -**	**$ 75,000**	**$ 165,000**	**$ -**	**$ -**	**$ 240,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWC-22** **Bulk Waste Roll-off Containers/Bulk Waste Roll-Off Compactors**

Description
Purchase new bulk waste roll-off containers or bulk waste roll-off compactors to keep up with demand/growth. Includes all sizes.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	**$ 300,000**
Total	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 300,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWC-27** **Motorola Handheld Radios**

Description
Purchase 6 new radios and 1 radio bank charger per year to replace out of date radios and older unrepairable radios.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 20,000	$ 20,000					**$ 40,000**
Total	**$ 20,000**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2019 Operating Budget.
Reduction in maintenance costs

Project **SWC-29** **Wash Rack Cat Walk Extension**

Description
Extend existing galvanized cat walk and water lines from bay 1 into bay 2 of wash rack for washing and safer access of side and top of equipment.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 39,000						**$ 39,000**
Total	**$ 39,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 39,000**

Impact on FY 2019 Operating Budget.
No impact

Project **SWD-8** **Scale Ramp/Apron Replacement**

Description
Remove and replace existing apron and ramp for the landfill scales. The existing ramp does not have the appropriate approach angle and the apron on both ends of the scale are in need of repair.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 35,000						**$ 35,000**
Total	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2019 Operating Budget
No Impact

Project **SWD-9** **Transfer Station Scales Pit/Concrete Filled**

Description
Remove old Transfer Station scales. Remaining pit to be filled with high strength concrete.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income		$ 30,000					**$ 30,000**
Total	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY 2019 Operating Budget
No Impact

Project **SWD-11** **Wheel Loader Replacement**

Description
Loader replacement in FY 2021 is to replace the loader for the transfer station. This loader replacement is on a 5 year rotation period to minimize downtime and maintain operational efficiency due to the continuous work of this equipment. Inert landfill loader and attachment replacement will be in FY 2022.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income			$ 250,000	$ 225,000			**$ 475,000**
Total	**$ -**	**$ -**	**$ 250,000**	**$ 225,000**	**$ -**	**$ -**	**$ 475,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-12** **Inert Landfill Cover**

Description
Purchase of clay soil and sandy soil are needed to close out the inert landfill in the near future.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Budget		$ 25,000					**$ 25,000**
Total	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-13** **Tractor Replacement**

Description
Replace existing 6130 tractor. This tractor is used to maintain landfill cap. Replacement cycle to be maintained.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 65,000						**$ 65,000**
Total	**$ 65,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 65,000**

Impact on FY 2019 Operating Budget
Reduction of maintenance costs

Project **SWD-14** **Batwing Mower Replacement**

Description
Replace 2012 batwing mower. This mower is used to maintain landfill cap. Seven year replacement cycle to be maintained.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 25,000						**$ 25,000**
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2019 Operating Budget
Reduce Maintenance Cost

Project **SWD-15** **Industrial Riding Mower Replacement**

Description
Replace 2014 industrial mower. This mower is used for finish cutting around the LFG wells, front entrance, front office. Seven year replacement cycle to be maintained.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income			$ 10,000				**$ 10,000**
Total	**$ -**	**$ -**	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-16** **Pickup Truck Replacement**

Description
Replace 2000 pickup truck. Maintain 15 year replacement rotation. Cost estimate includes CNG equipment.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 30,000						**$ 30,000**
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-22** **Expansion and renovation of Transfer Station**

Description
Metal building with concrete tipping floor and recessed truck well for scales was constructed in 1998-99. The current transfer station was designed for a maximum of 250 tons per day. We frequently exceed those limits and when the economy is strong the building is completely full daily. Per EPD's Permit by Rule requirements the tipping floor is to be cleared on a daily basis. Update plans and construct in FY2020. Current estimate is approximately $3,000,000. Full funding to be fronted by a GEFA loan or revenue bonds and repayed by 2019 SPLOST (50%) and operating income (50%).

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed 2019 SPLOST			$ 250,000	$ 250,000	$ 250,000	$ 250,000	**$ 1,000,000**
Total	**$ -**	**$ -**	**$ 250,000**	**$ 250,000**	**$ 250,000**	**$ 250,000**	**$ 1,000,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-33** **Excavator Replacement**

Description
Replace existing excavator. Excavator is used to continue inert landfill operations.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income					$ 225,000		**$ 225,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 225,000**	**$ -**	**$ 225,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-35** **Utility Vehicle Replacement**

Description
Replace existing 2013 landfill utility vehicle. Maintain replacement cycle.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 12,000					**$ 12,000**
Total	**$ -**	**$ 12,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 12,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-36** **Bush Hog Rotary Mower Replacement**

Description
Replace Rhino mower that has a worn out deck and gear box needs overhauling. Cut around small areas and wetlands.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income				$ 10,000			**$ 10,000**
Total	**$ -**	**$ -**	**$ -**	**$ 10,000**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-40** **Small Tractor**

Description
Replace existing tractor used with 6ft mower to cut around the fence line and small areas around the landfill and low lying areas of the property.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income				$ 40,000			**$ 40,000**
Total	**$ -**	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2019 Operating Budget
No impact

Project **SWD-49** **Handheld Radios**

Description
Replace 7 hand held radios that are no longer serviceable.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 24,000						**$ 24,000**
Total	**$ 24,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 24,000**

Impact on FY 2019 Operating Budget
Reduction in maintenance costs

Project **SWD-51** **Transfer Station Convenience/Staging Area**

Description
Create convenience/staging area and purchase (4) 20 yard roll-offs to reduce traffic under the transfer station.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 25,000						**$ 25,000**
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2019 Operating Budget
No Impact

Project **SWD-52** **Property Acquisition**

Description
Purchase of additional property for inert landfill expansion.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 250,000					**$ 250,000**
Total	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**

Impact on FY 2019 Operating Budget
No Impact

Project **WWD-14** **Water and Sewer Rehab**

Description
Replace or upgrade undetermined existing deteriorated and undersized water and sewer mains in the downtown area as well as in the older areas of the City.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
							$ -
Operating Income	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	**$ 900,000**
Total	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 900,000**

Impact on Operating Budget
No Impact

Project **WWD-14-F** **West Jones/Denmark Street Sewer Rehab**

Description
Upgrade existing deteriorated sewer lines on portions of West Jones Street, Parker Street, Butler Street, Eason Street, going across to West Altman Street up to Denmark Street.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST			$ 650,000				**$ 650,000**
Total	**$ -**	**$ -**	**$ 650,000**	**$ -**	**$ -**	**$ -**	**$ 650,000**

Impact on Operating Budget
No Impact

Project **WWD-14-H** **Phase II Streetscape Rehab**

Description
Replace existing water main on W. Main St. from S. Main St. to MLK Blvd. Project needs to be in conjunction with Phase II Streetscape Project.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST					$ 150,000		**$ 150,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ 150,000**

Impact on Operating Budget
No Impact

Project **WWD-14-L** **Upgrade Sewer from N. Edgewood Dr. to WWTP**

Description
Existing 30" sewer main is in poor condition which allows for a significant amount of infiltration/in flow. Sewer line may be in good enough condition to line. Approximately 5,200 feet.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Unfunded							
UNFUNDED	$ 1,200,000						**$ 1,200,000**
Total	**$ 1,200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,200,000**

Impact on Operating Budget
No Impact

Project **WWD-14-M** **Upgrade Sewer from Chandler Rd. to Players Club**

Description
Upgrade approximately 3,600' of sewer main from Chandler Rd. to Lanier Drive, up to Player's Club. Also, replace sewer on Knight Drive to Lanier Drive.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST					$ 400,000		**$ 400,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ -**	**$ 400,000**

Impact on Operating Budget
No Impact

Project **WWD-14-O** **Upgrade Sewer on Lindberg and W. Gentilly**

Description
Upgrade existing 8" sewer along alley between Lindberg Street and Savannah Avenue as well as along alley between Savannah Avenue and E. Grady. Approximately 1,750 feet by way of installing a liner.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST		$ 125,000					**$ 125,000**
Total	**$ -**	**$ 125,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 125,000**

Impact on Operating Budget
No Impact

Project **WWD-14-P** **Upgrade Sewer on Mike Ann Drive**

Description
Upgrade existing 8" sewer on Mike Ann Drive from Georgia Avenue to West Gentilly. Approximately 1,000 feet by way of installing liner.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 70,000						**$ 70,000**
Total	**$ 70,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 70,000**

Impact on Operating Budget
No Impact

Project **WWD-14-Q** **Upgrade Sewer On Tillman Road**

Description
Upgrade existing 8" sewer line on Tillman Road from South College Street to Fair Road. Approximately 2,200 feet by way of installing a liner.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Proposed 2019 SPLOST				$ 160,000			**$ 160,000**
Total	**$ -**	**$ -**	**$ -**	**$ 160,000**	**$ -**	**$ -**	**$ 160,000**

No Impact on Operating Budget
No Impact

Project **WWD-14-S** **Upgrade Water and Sewer on the Northwest Side of Town**

Description
Upgrade water and sewer mains in the CDBG area. Including Kent Street, Lovett Street and Bryant Street.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 225,000	$ -					**$ 225,000**
Total	**$ 225,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 225,000**

Impact on Operating Budget
No Impact

Project **WWD-14-T** **Upgrade Sewer Mains in Woodlawn Subdivision**

Description
Upgrade all the sewer mains in the Woodlawn Subdivision due to high infiltration of ground water.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST			$ 400,000				**$ 400,000**
Total	**$ -**	**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ 400,000**

Impact on Operating Budget
No Impact

Project **WWD-14-U** **Upgrade Sewer Mains in Greenbriar Subdivision**

Description
Upgrade most of the sewer mains in the Greenbriar Subdivision area due to high infiltration of ground water.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST		$ 400,000					**$ 400,000**
Total	**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**

Impact on Operating Budget
No Impact

Project **WWD-14-W** **Replace Water Main on West Main Street**

Description
Replace approximately 2,650 feet of the existing 4" and 6" cast iron water main and service lines on West Main Street with a new 8" PVC main. Replacement will be from Foss Street then east to the railroad tracks. The water main will be replaced due to the West Main Street Scape Project. The majority of the cost is associated with replacing the sidewalk on one side of road ($195,000) and for design and contengency funds.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST			$ 500,000				**$ 500,000**
Total	**$ -**	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Impact on Operating Budget
No Impact

Project **WWD-32** **Extension of Water and Sewer to Unserved Areas**

Description
Provide water and sewer infrastructure to areas inside the city limits not yet served by these utilities.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	**$ 300,000**
Total	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 300,000**

Impact on Operating Budget
No Impact

Project **WWD-32-B** **Foxlake SD Sewer Extension**

Description
Provide sewage collection system to Foxlake, which is an existing residential subdivision within the city limits.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Proposed 2019 SPLOST					$ 500,000		**$ 500,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ -**	**$ 500,000**

Impact on Operating Budget
No Impact

Project **WWD-32-C** **Oakcrest Subdivision Sewer Extensions**

Description
Provide sewage collection system to Oakcrest, an existing subdivision within the city limits. Oakcrest is located off of Highway 24.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
UNFUNDED							**$ -**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Impact on Operating Budget
No Impact

Project **WWD-32-E** **Ramblewood Subdivision Sewer Extension**

Description
Provide sewage collection system to Ramblewood, an existing subdivision within the city limits. Ramblewood is located off of Highway 24.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income				$ 850,000			**$ 850,000**
Total	**$ -**	**$ -**	**$ -**	**$ 850,000**	**$ -**	**$ -**	**$ 850,000**

Impact on Operating Budget
No Impact

Project **WWD-32-F** **Cawana/Burkhalter Road Area W/S Extensions**

Description
Provide extension of water and sewer system to Cawana Road, Burkhalter Road, and Pretoria Rushing Road.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 325,000	$ 325,000					**$ 650,000**
Total	**$ 325,000**	**$ 325,000**	**$ -**	**$ -**	**$ -**	**$ -**	$ 650,000

Impact on Operating Budget
No Impact

Project **WWD-32-G** **Extend Sewer Main on East Oliff Street**

Description
Extend an 8" sewer main approximately 1,000 feet from Packinghouse Road along East Oliff Street to service undeveloped property. Habitat For Humanity plans to develop some of the property.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST	$ 100,000						**$ 100,000**
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	$ 100,000

Impact on Operating Budget
No Impact

Project **WWD-37** **Generators for Sewage Pump Stations**

Description
Program to retro-fit all sewage pump stations with emergency power generators to be in compliance to EPD regulations. This would limit the potential of overflows due to power outage. Currently we have twenty-six sewage pump stations in the collection system, of these only fourteen have emergency power capability. Proposed amount should retro-fit one station per year with a generator.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	**$ 600,000**
Total	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

Impact on Operating Budget
Cost of fuel and maintenance

Project **WWD-49** **Purchase New Cab and Chassis**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Plans are to purchase a new cab and chassis and reutilize the existing rear body of the 1995 concrete truck. NOTE: Reallocated Funds from FY2017.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 75,000						**$ 75,000**
Total	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on Operating Budget
Reduction in maintenance costs of approximately $5,000.00 per year.

Project **WWD-65** **Phase II Paving at WWTP**

Description
Existing pavement is approximately 35 years old and is in bad condition. Phase I paving project was completed in FY 2006. This will complete the paving of remaining drives at the plant.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
ATC Funds	$ 80,000						**$ 80,000**
Total	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 80,000**

Impact on Operating Budget
No Impact

Project **WWD-76** **Replace Backhoe**

Description
Replace a 2001 430-D Cat Backhoe due to age and current condition. The new unit will provide us with two quality units to assist with the workload of the department.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income		$ 100,000					**$ 100,000**
Total	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on Operating Budget
No Impact

Project **WWD-77** **Replace Rodder Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace a 2003 Ford Sterling Rodder Truck.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income		$ 400,000					**$ 400,000**
Total	**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**

Impact on Operating Budget
No Impact

Project **WWD-89** **Replace 30' Aluminum Sludge Trailer**

Description
Due to age and current condition, this unit will need to be replaced with a new 30' aluminum sludge trailer unit.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income			$ 60,000				**$ 60,000**
Total	**$ -**	**$ -**	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Impact on Operating Budget
No Impact

Project **WWD-98** **Replace F-350 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #97 2005 F-350 Utility Truck. This unit will be cab and chassis only as the existing utility body will be reused.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income		$ 40,000					**$ 40,000**
Total	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on Operating Budget
No Impact

Project **WWD-101** **Replace 2006 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #81 2006 F-150 Truck.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 30,000						**$ 30,000**
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on Operating Budget
No Impact

Project **WWD-111** **Install New Well**

Description
Install a new deep well at Hwy 301 South/Interstate

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
2013 SPLOST		$ 1,200,000					**$ 1,200,000**
Total	**$ -**	**$ 1,200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,200,000**

Impact on Operating Budget
No Impact

Project **WWD-122** **Rehab Concrete Basins at WWTP**

Description
Rehab existing concrete basins at the Wastewater Treatment Plant. Existing units are in excess of 30 years old and have stress cracks and structural issues.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
UNFUNDED		$ 400,000	$ 400,000				**$ 800,000**
Total	**$ -**	**$ 400,000**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ 800,000**

Impact on Operating Budget
No Impact

Project **WWD-123** **Pump Station Mag Meters**

Description
Retro fit (3) pump stations per year with Mag Meters. This project will help determine infiltration/in flow problems and the cost per thousand to pump sewage at each site.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income							**$ -**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Impact on Operating Budget
No Impact

Project **WWD-127** **Pave Parking Lot at Hill Street**

Description
Pave parking lot at Water/Sewer & Gas Equipment Shelter. Cost is split between Water/Sewer and Gas. Cost is approximately $130,000.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 65,000	$ -					**$ 65,000**
Total	**$ 65,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 65,000**

Impact on Operating Budget
No Impact

Project **WWD-131** **Replace 2008 F-250 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace On-Call 2008 F-250 Utility Truck.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 45,000						**$ 45,000**
Total	**$ 45,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 45,000**

Impact on Operating Budget
No Impact

Project **WWD-132** **Replace 2003 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace unit #82 2003 F-150.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income		$ 30,000					**$ 30,000**
Total	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on Operating Budget
No Impact

Project **WWD-133** **Replace 2008 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace unit #83 2008 F-150

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income			$ 30,000				**$ 30,000**
Total	**$ -**	**$ -**	**$ 30,000**		**$ -**	**$ -**	**$ 30,000**

Impact on Operating Budget
No Impact

Project **WWD-134** **Replace 2009 F-350 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #88 2009 F-350 Utility Truck

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 75,000					**$ 75,000**
Total	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on Operating Budget
No Impact

Project **WWD-135** **Replace 2008 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #86-A 2008 F-150 Truck

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 30,000					**$ 30,000**
Total	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on Operating Budget
No Impact

Project **WWD-136** **Replace 2012 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Cab Truck Unit #72 2012 F-150 Extended

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income			$ 35,000				**$ 35,000**
Total	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on Operating Budget
No Impact

Project **WWD-137** **Replace 2012 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #73 2012 F-150 Extended

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 35,000					**$ 35,000**
Total	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on Operating Budget
No Impact

Project **WWD-138** **Replace 2012 F-350 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #75 2012 F-350 Utility Truck

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income				$ 75,000			**$ 75,000**
Total	**$ -**	**$ -**	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ 75,000**

Impact on Operating Budget
No Impact

Project **WWD-139** **Replace 2004 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Cab Unit #98 2004 F-150 Extended Cab Truck.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 30,000						**$ 30,000**
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on Operating Budget
No Impact

Project **WWD-140** **Replace 2006 F-450 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #93 2006 F-450 Utility Truck

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 50,000					**$ 50,000**
Total	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on Operating Budget
No Impact

Project **WWD-141** **Replace 2008 F-350 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #99 2008 F-350 Utility Truck

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income			$ 50,000				**$ 50,000**
Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on Operating Budget
No Impact

Project **WWD-142** **Replace 2009 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #95 2009 F-150 Extended Cab Truck.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income			$ 35,000				**$ 35,000**
Total	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on Operating Budget
No Impact

Project **WWD-143** **Replace 2012 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #91 2012 F-150 Truck

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income				$ 35,000			**$ 35,000**
Total	**$ -**	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ 35,000**

Impact on Operating Budget
No Impact

Project **WWD-144** **Replace 2013 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #96 2013 F-350 Extended Cab Truck.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income					$ 35,000		**$ 35,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ 35,000**

Impact on Operating Budget
No Impact

Project **WWD-147** **Upgrade Water & Sewer On South Main Street**

Description
Upgrade water and sewer mains on South Main Street from Brannen Street to Tillman Road AS PART OF "The Blue Mile" Project.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
2013 SPLOST	$ 350,000						**$ 350,000**
Total	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Impact on Operating Budget
No Impact

Project **WWD-148** **Wastewater Equipment Upgrades**

Description
Funds are for unanticipated or emergency equipment upgrades or replacement.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
ATC Funds	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	**$ 450,000**
Total	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 450,000**

Impact on Operating Budget
No Impact

Project **WWD-151** **Replace Ultraviolet Disinfection System**

Description
The existing UV system is in excess of 20 years old and is near the end of its use. Replacement parts are getting harder to find and their cost is outrageous. NOTE: Reallocated Funds from FY2017.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
ATC Funds	$ 1,200,000						**$ 1,200,000**
Total	**$ 1,200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,200,000**

Impact on Operating Budget.
Will be a cost saving on electrical cost and replacement lamps. Cement lamps of approximately $70,00.00 to $80,000.00 per year.

Project **WWD-154** **Extend Water and Sewer to Aspen Aerogels**

Description
Extend water and sewer to Aspen Aerogels as committed to by Mayor and Council.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 200,000						**$ 200,000**
Total	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Impact on Operating Budget.
No Impact

Project **WWD-155** **Extend Water and Sewer within I-16 Industrial Park**

Description
Extend water and sewer within the I-16 Industrial Park, as committed to by the Deputy City Manager and Director of Water & Wastewater. Phase II contract was reduced by this amount due to not knowing where the water and sewer mains needed to be located.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income	$ 600,000						**$ 600,000**
Total	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Impact on Operating Budget.
No Impact

Project **WWD-156** **Meter Change-Out Program**

Description
Change-out approximately 500 older meters per year to gain increased accuracy in water consumption.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income					$ 50,000	$ 50,000	**$ 100,000**
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**	**$ 100,000**

Impact on Operating Budget.
No Impact

Project **WWD-157** **Purchase a New Zero-Turn Mower**

Description
Purchase a new Zero-Turn mower to replace an existing older unit. NOTE: Reallocated Funds from FY2017.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 8,500						**$ 8,500**
Total	**$ 8,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,500**

Impact on Operating Budget.
No Impact

Project **WWD-158** **Purchase a Mini-Directional Drilling Rig**

Description
Purchase mini-directional drilling rig will enable department personnel to make bores in tight and hard to reach areas with less damage to private property.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 105,000						**$ 105,000**
Total	**$ 105,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 105,000**

Impact on Operating Budget.
No Impact

Project **WWD-159** **Purchase (4) Flow Monitoring Units**

Description
Units will be utilized throughout the sanitary system to determine areas of high infiltration and inflow. This data will assist in prioritizing areas in need of rehabilitation of sanitary sewer mains.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 30,000						**$ 30,000**
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on Operating Budget.
No Impact

Project **WWD-161** **Upgrade all Radios to the new 700 Megahertz System**

Description
Replace 25 hand held radios, 2 base stations and possible 8 desktop radios.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income		$ 75,000					**$ 75,000**
Total	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on Operating Budget
Monthly maintenance and operation cost. Additional cost, as well as debt service. Unsure what these costs will be at this time.

Project **WWD-163** **Repair Roof at Water/Sewer and Natural Gas Office**

Description
Repair leaking roof at the Water/Sewer and Natural Gas Office. Total cost is approximately $50,000, which will be split equally by the Water/Sewer and Natural Gas Departments.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 25,000						**$ 25,000**
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on Operating Budget.
No Impact

Project **WWD-165** **Replace Membrane Diffusers in the Aeration Basins**

Description
Some of the existing membrane diffusers in the aeration basins were originally installed over 20 years ago and some were replaced approximately 10 or 12 years ago. There should be a significant savings in electrical cost, as these membrane diffusers are brittle and do not allow for proper air flow.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
ATC Funds	$ 100,000						**$ 100,000**
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on Operating Budget.
Reduction in electrical cost and improved dissolved oxygen transfer in the basins. Cost savings should be approximately $30,000 per year.

Project **WWD-166** **Replace Water Main on East Olliff Street, North Main Street to North Zetterower Avenue**

Description
Replace 1800 feet of lead joint 8" water main on East Olliff Street, North Main Street to North Zetterower Avenue.

Funding	Adopted FY 2019	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Total
Operating Income	$ 180,000						**$ 180,000**
Total	**$ 180,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 180,000**

Impact on Operating Budget.
No Impact

Project **WWD-167** **Replace 2006 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace unit #77 2006 extended cab.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 30,000					**$ 30,000**
Total	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on Operating Budget.
No Impact

Project **WWD-168** **Replace Influent Pumps (WWTP)**

Description
The plant currently has four 7 MGD pumps which, at times, reach their maximum capacity during rain events. We are recommending replacing two of the four pumps with 10 MGD pumps to increase the peak capacity of the plant.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income		$ 350,000					**$ 350,000**
Total	**$ -**	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Impact on Operating Budget.
No Impact

Project **WWD-169** **Upgrade Aeration Blower System (WWTP)**

Description
Install VFD units on existing blower system and add new blower as needed.

Funding	**Adopted FY 2019**	**Projected FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Total**
Operating Income			$ 300,000				**$ 300,000**
Total	**$ -**	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Impact on Operating Budget.
No Impact

SUMMARY OF PROJECTS BY FISCAL YEAR:
STATESBORO FIRE SERVICE DELIVERY FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
FD-32	Battalion/Command Vehicle Replacement		$ 50,000					$ 50,000
FD-50	Inspector Pickup Trucks		$ 100,000	$ 200,000				$ 300,000
FD-64	Personal Protective Clothing	$ 25,000						$ 25,000
FD-67	Storage Shelter			$ 85,000				$ 85,000
FD-69	FD Facility Upgrades		$ 20,000				$ 130,000	$ 150,000
FD-71	SCBA Replacement and Purchase			$ 52,500	$ 35,000	$ 35,000	$ 17,500	$ 140,000
FD-73	New Engine and Platform Aerial Apparatus				$ 750,000			$ 750,000
FD-77	Range Classroom				$ 50,000			$ 50,000
FD-80	Air Compressor Replacement					$ 150,000		$ 150,000
FD-81	SCBA Replacement and Purchase			$ 40,000		$ 40,000		$ 80,000
FD-82	Rescue/Extrication Tools Replacement				$ 50,000		$ 50,000	$ 100,000
FD-83	Thermal Imaging Camera Replacement			$ 12,500		$ 12,500		$ 25,000
FD-84	Portable Radio Replacement					$ 100,000	$ 100,000	$ 200,000
FD-85	Fire Station					$ 250,000	$ 500,000	$ 750,000
FD-86	Station Generators		$ 50,000	$ 50,000				$ 100,000
	TOTAL EXPENDITURES:	**$ 25,000**	**$ 220,000**	**$ 440,000**	**$ 885,000**	**$ 587,500**	**$ 797,500**	**$ 2,955,000**
	Sources of Cash							
	Operating Income	$ 25,000	$ -	$ 12,500	$ -	$ 12,500	$ -	$ 50,000
	Proposed 2019 SPLOST	$ -	$ 220,000	$ 427,500	$ 885,000	$ 575,000	$ 797,500	$ 2,905,000
	Total Sources of Cash	**$ 25,000**	**$ 220,000**	**$ 440,000**	**$ 885,000**	**$ 587,500**	**$ 797,500**	**$ 2,955,000**

SUMMARY OF PROJECTS BY FISCAL YEAR:
2013 SPLOST FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTALS
ENG-28	Street Striping/Street Signage	$ 50,000	$ 50,000				$ 100,000
ENG-34	Sidewalk Construction, Gentilly Road		$ 175,000				$ 175,000
ENG-36	Traffic Signal Installation		$ 300,000				$ 300,000
ENG-40	Street Resurfacing Program	$ 400,000	$ 400,000				$ 800,000
ENG-41	Downtown Public Parking Lots	$ 225,000					$ 225,000
ENG-44	W. Grady St./S. College St. Intersection Improvement	$ 350,000					$ 350,000
ENG-64	Proposed Sidewalk Installation (Various Locations)	$ 125,000	$ 125,000				$ 250,000
ENG-84	Intersection Improvements at Hwy 67 & S. Zetterower			$ 245,000			$ 245,000
ENG-84(Grant/GDOT/GSU)	Intersection Improvements at Hwy 67 & S. Zetterower			$ 1,500,000			$ 1,500,000
ENG-96	Corridor Traffic Studies		$ 25,000	$ 25,000			$ 50,000
ENG-98	Roadway Improvements at Traffic Generators	$ 100,000	$ 100,000				$ 200,000
ENG-101	Installation of Traffic Calming Measures	$ 30,000	$ 30,000				$ 60,000
ENG-102	Cawana Rd./Bypass Connector Road		$ 150,000				$ 150,000
ENG-114	Roadway Geometric Improvements	$ 250,000					$ 250,000
ENG-115	South Main Streetscape Project	$ 150,000					$ 150,000
ENG-116	Renovations to Facilities	$ 179,000	$ 50,000				$ 229,000
STS-31	Sidewalk Repairs	$ 25,000	$ 25,000	$ 25,000			$ 75,000
NGD-11	Gas System Expansion	$ 150,000					$ 150,000
NGD-58	CNG-Station		$ 350,000				$ 350,000
SWC-9	Commercial Front Loading Garbage Truck			$ 325,000			$ 325,000
SWD-13	Tractor Replacement	$ 65,000					$ 65,000
SWD-14	Batwing Mower Replacement	$ 25,000					$ 25,000
WWD-14-O	Upgrade Sewer on Lindberg and W. Gentilly		$ 125,000				$ 125,000
WWD-14-P	Upgrade Sewer on Mike Ann Drive	$ 70,000					$ 70,000
WWD-14-S	Upgrade Water/Sewer on the Northwest Side of Town	$ 225,000					$ 225,000
WWD-14-W	Replace Water Main on West Main Street			$ 500,000			$ 500,000
WWD-32-F	Cawana/Burkhalter Road Area W/S Extensions	$ 325,000	$ 325,000				
WWD-32-G	Extend Sewer Main on East Oliff Street	$ 100,000					$ 100,000
WWD-111	Install New Well		$ 1,200,000				$ 1,200,000
WWD-147	Upgrade Water & Sewer on South Main Street	$ 350,000					$ 350,000
	Proposed Uses of Cash	$ 3,194,000	$ 3,430,000	$ 2,620,000	$ -	$ -	$ 8,594,000
	Total Proposed Uses of Cash	$ 3,194,000	$ 3,430,000	$ 2,620,000	$ -	$ -	$ 9,244,000
	Existing Uses of Cash						

SUMMARY OF PROJECTS BY FISCAL YEAR:
2013 SPLOST FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTALS
	Sources of Cash						
	2013 SPLOST Proceeds for:						
	Engineering Projects	$ 1,680,000	$ 1,355,000	$ 270,000	$ -	$ -	$ 3,305,000
	Improvements to City Structures	$ 179,000	$ 50,000	$ -	$ -	$ -	$ 229,000
	Street and Drainage Projects	$ 25,000	$ 25,000	$ 25,000	$ -	$ -	$ 75,000
	Water Sewer Projects	$ 1,070,000	$ 1,650,000	$ 500,000	$ -	$ -	$ 3,220,000
	Solid Waste Collection Projects	$ -	$ -	$ 325,000	$ -	$ -	$ 325,000
	Solid Waste Disposal Projects	$ 90,000	$ -	$ -	$ -	$ -	$ 90,000
	Natural Gas Projects	$ 150,000	$ 350,000	$ -	$ -	$ -	$ 500,000
	GDOT	$ -	$ -	$ 1,500,000	$ -	$ -	$ 1,500,000
	Total Sources of Cash	**$ 3,194,000**	**$ 3,430,000**	**$ 2,620,000**	**$ -**	**$ -**	**$ 9,244,000**
	Increase (decrease) in Cash	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
ENG-5	Engineering Division Vehicles	$ 26,000						$ 26,000
ENG-89	Eastside Cemetery Fence							Unfunded
PRK-1	Replace Commercial Mower	$ 11,000		$ 11,000		$ 11,000		$ 33,000
PRK-4	Replacement Crewcab Work Trucks	$ 40,000						$ 40,000
PRK-11	Replace Work Truck		$ 38,000					$ 38,000
PRK-13	Seasonal Decorations		$ 7,500		$ 7,500		$ 7,500	$ 22,500
PRK-18	Tree/Shrub Maintenance		$ 6,000		$ 6,000		$ 6,000	$ 18,000
PRK-22	Improvements to Edgewood Park	$ 15,000						$ 15,000
PRK-23	McTell Trail Addition						$ 50,000	$ 50,000
PRK-26	Replacement Trashcans, Benches, Etc.		$ 10,000		$ 10,000		$ 10,000	$ 30,000
PRK-28	Improvements to Park Division Maintained Areas	$ 5,000		$ 5,000		$ 5,000		$ 15,000
PRK-30	Replacement Radios	$ 9,000						$ 9,000
PRK-31	Marvin Avenue Park Renovations		$ 5,000		$ 30,000			$ 35,000
PRK-32	Cemetery Road Maintenance	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 60,000
PRK-33	Cemetery Computer Software						$ 15,000	$ 15,000
STS-21	Dumptruck	$ 150,000						$ 150,000
STS-62	Replace Bushhog Mowers		$ 9,000				$ 9,000	$ 18,000
STS-64	Replace Commercial Mowers (net with trade-in)		$ 16,000		$ 16,000		$ 16,000	$ 48,000
STS-74	Work Truck Replacement		$ 40,000		$ 40,000		$ 40,000	$ 120,000
STS-80	Landscape Truck Replacement	$ 40,000		$ 40,000		$ 40,000		$ 120,000
STS-89	Dirt Pit							Unfunded
STS-92	Tree Maintenance & Removal	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 30,000
STS-101	Shelters					$ 130,000		$ 130,000
STS-103	Backhoe Replacement						$ 185,000	$ 185,000
STS-105	Traffic Control Bucket Truck Replacement		$ 125,000					$ 125,000
STS-109	High Reach Bucket Truck							Unfunded
STS-111	Small Tractor Replacement				$ 45,000		$ 45,000	$ 90,000
STS-112	Dozer Replacement					$ 250,000		$ 250,000
STS-114	Replacement Radios	$ 12,000	$ 12,000					$ 24,000
STS-116	Excavator Replacement			$ 175,000				$ 175,000
STS-117	Street Lights		$ 10,000		$ 10,000		$ 10,000	$ 30,000
STS-118	Stump Grinder				$ 16,000			$ 16,000
STS-119	Brush Chipper					$ 38,000		$ 38,000
STS-120	Concrete Saw	$ 8,000						$ 8,000
	TOTAL EXPENDITURES:	**$ 331,000**	**$ 293,500**	**$ 246,000**	**$ 195,500**	**$ 489,000**	**$ 408,500**	**$ 1,963,500**

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
	PROJECTED REVENUES AND							
	OTHER FINANCING SOURCES							
	Transfer from General Fund	$ 50,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 550,000
	GMA Lease Pool	$ 256,000	$ 203,000	$ 215,000	$ 101,000	$ 328,000	$ 270,000	$ 1,373,000
	TOTAL REVENUES AND OTHER	**$ 306,000**	**$ 303,000**	**$ 315,000**	**$ 201,000**	**$ 428,000**	**$ 370,000**	**$ 1,923,000**
	FINANCING SOURCES							
	SURPLUS (OR DEFICIT)	**$ (25,000)**	**$ 9,500**	**$ 69,000**	**$ 5,500**	**$ (61,000)**	**$ (38,500)**	**$ (40,500)**

SUMMARY OF PROJECT BY FISCAL YEAR:
WATER AND WASTEWATER FUND

Project Number	Project	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	TOTALS
WWD-14	Water and Sewer Rehab	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
WWD-14-F	West Jones/Denmark Street Sewer Rehab			$ 650,000				$ 650,000
WWD-14-H	Phase II Streetscape Rehab					$ 150,000		$ 150,000
WWD-14-L	Upgrade Sewer from N. Edgewood Dr. to WWTP		$ 600,000	$ 600,000				$ 1,200,000
WWD-14-M	Upgrade Sewer from Chandler Rd to Players Club					$ 400,000		$ 400,000
WWD-14-O	Upgrade Sewer on Lindberg and W. Gentilly		$ 125,000					$ 125,000
WWD-14-P	Upgrade Sewer on Mike Ann Drive	$ 70,000						$ 70,000
WWD-14-Q	Upgrade Sewer on Tillman Road				$ 160,000			$ 160,000
WWD-14-S	Upgrade Water/Sewer on the Northwest Side of Town	$ 225,000						$ 225,000
WWD-14-T	Upgrade Sewer Mains in Woodlawn Subdivision			$ 400,000				$ 400,000
WWD-14-U	Upgrade Sewer Mains in Greenbriar Subdivision		$ 400,000					$ 400,000
WWD-14-W	Replace Water Main on West Main Street			$ 500,000				$ 500,000
WWD-32	Extension of Water & Sewer to Unserved Areas	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
WWD-32-B	Foxlake SD Sewer Extension					$ 500,000		$ 500,000
WWD-32-C	Oakcrest Subdivision Sewer Extensions							Unfunded
WWD-32-E	Ramblewood Subdivision Sewer Extensions				$ 850,000			$ 850,000
WWD-32-F	Cawana/Burkhalter Road Area W/S Extensions	$ 325,000	$ 325,000					$ 650,000
WWD-32-G	Extend Sewer Main on East Oliff Street	$ 100,000						$ 100,000
WWD-37	Generators for Sewage Pump Stations	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
WWD-49	Purchase new Cab and Chassis	$ 75,000						$ 75,000
WWD-65	Phase II Paving at WWTP	$ 80,000						$ 80,000
WWD-76	Replace Backhoe		$ 100,000					$ 100,000
WWD-77	Replace Rodder Truck		$ 400,000					$ 400,000
WWD-89	Replace 30' Aluminum Sludge Trailer			$ 60,000				$ 60,000
WWD-98	Replace F-350 Utility Truck		$ 40,000					$ 40,000
WWD-101	Replace 2006 F-150 Truck	$ 30,000						$ 30,000
WWD-111	Install New Well		$ 1,200,000					$ 1,200,000
WWD-122	Rehab Concrete Basins							Unfunded
WWD-127	Pave Parking Lot at Hill Street	$ 65,000						$ 65,000
WWD-131	Replace 2008 F-250 Utility Truck	$ 45,000						$ 45,000
WWD-132	Replace 2003 F-150 Truck		$ 30,000					$ 30,000
WWD-133	Replace 2008 F-150 Truck			$ 30,000				$ 30,000
WWD-134	Replace 2009 F-350 Utility Truck		$ 75,000					$ 75,000
WWD-135	Replace 2008 F-150 Truck		$ 30,000					$ 30,000
WWD-136	Replace 2012 F-150 Extended Cab Truck			$ 35,000				$ 35,000
WWD-137	Replace 2012 F-150 Extended Cab Truck		$ 35,000					$ 35,000
WWD-138	Replace 2012 F-350 Extended Cab Truck				$ 75,000			$ 75,000
WWD-139	Replace 2004 F-150 Truck	$ 30,000						$ 30,000
WWD-140	Replace 2006 F-450 Utility Truck		$ 50,000					$ 50,000
WWD-141	Replace 2008 F-350 Utility Truck			$ 50,000				$ 50,000
WWD-142	Replace 2009 F-150 Extended Cab Truck			$ 35,000				$ 35,000
WWD-143	Replace 2012 F-150 Extended Cab Truck				$ 35,000			$ 35,000
WWD-144	Replace 2013 F-150 Extended Cab Truck					$ 35,000		$ 35,000
WWD-147	Upgrade Water and Sewer on South Main Street	$ 350,000						$ 350,000
WWD-148	Wastewater Equipment Upgrades	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 450,000

SUMMARY OF PROJECT BY FISCAL YEAR:
WATER AND WASTEWATER FUND

Project Number	Project	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	TOTALS
WWD-151	Replace Ultraviolet Disinfection System	$ 1,200,000						$ 1,200,000
WWD-154	Extend Water and Sewer to Aspen Aerogels	$ 200,000						$ 200,000
WWD-155	Extend Water and Sewer within I-16 Industrial Park	$ 600,000						$ 600,000
WWD-156	Meter Change-Out Program					$ 50,000	$ 50,000	$ 100,000
WWD-157	Zero-Turn Mower Replacement	$ 8,500						$ 8,500
WWD-158	Directional Drilling Rig	$ 105,000						$ 105,000
WWD-159	Smart Cover and Smart Flow Monitoring Systems	$ 30,000						$ 30,000
WWD-161	Radios - 700 Megahertz System		$ 75,000					$ 75,000
WWD-163	Repair Roof at Water/Sewer and Natural Gas Office	$ 25,000						$ 25,000
WWD-165	Replace Membrane Diffusers in the Aeration Basins	$ 100,000						$ 100,000
WWD-166	Replace Water Main on East Olliff St., N. Main St. to N. Ze	$ 180,000						$ 180,000
WWD-167	Replace 2006 F-150 Truck		$ 30,000					$ 30,000
WWD-168	Replace Influent Pumps		$ 350,000					$ 350,000
WWD-169	Upgrade Aeration Blower System			$ 300,000				$ 300,000
WWD-170	Paint and surface restoration basins at WWTP	$ 40,000						$ 40,000
	Proposed Uses of Cash	$ 4,258,500	$ 4,240,000	$ 3,035,000	$ 1,495,000	$ 1,510,000	$ 425,000	$ 14,963,500
	Total Proposed Uses of Cash	$ 4,258,500	$ 4,240,000	$ 3,035,000	$ 1,495,000	$ 1,510,000	$ 425,000	$ 14,963,500
	Existing Uses of Cash							
	Transfer to General Fund	$ 929,530	$ 929,530	$ 929,530	$ 929,530	$ 929,530	$ 929,530	$ 5,577,180
	Transfer to SFS (governmental rate)	$ 825,000	$ 825,000	$ 825,000	$ 825,000	$ 825,000	$ 825,000	$ 4,950,000
	Transfer to Health Insurance Fund	$ 39,370	$ -	$ -	$ -	$ -	$ -	$ 39,370
	Transfer to Fleet Fund	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
	Transfer to Central Service Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	2010 Revenue Bond Payments	$ 1,045,446	$ 1,040,846	$ 1,039,721	$ 1,040,821	$ 1,044,321	$ 1,046,071	$ 6,257,226
	GEFA Loan Payments	$ 324,500	$ 324,500	$ 324,500	$ 324,500	$ 324,500	$ 324,500	$ 1,947,000
	Total Uses of Cash	**$ 7,513,346**	**$ 7,400,876**	**$ 6,194,751**	**$ 4,655,851**	**$ 4,674,351**	**$ 3,591,101**	**$ 34,030,276**
	Sources of Cash							
	Operating Income	$ 1,967,399	$ 1,967,399	$ 1,967,399	$ 1,967,399	$ 1,967,399	$ 1,967,399	$ 11,804,394
	Non-operating Income							
	Other	$ 212,383	$ 212,383	$ 212,383	$ 212,383	$ 212,383	$ 212,383	$ 1,274,298
	ATC Fees for WWTP	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
	Depreciation	$ 1,993,692	$ 1,993,692	$ 1,993,692	$ 1,993,692	$ 1,993,692	$ 1,993,692	$ 11,962,152
	2013 SPLOST	$ 1,070,000	$ 1,650,000	$ 500,000	$ -	$ -	$ -	$ 3,220,000
	2010 Bond Revenue	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000
	Potential 2019 SPLOST	$ -	$ 400,000	$ 1,050,000	$ 160,000	$ 1,050,000	$ -	$ 2,660,000
	GEFA	$ -	$ -	$ -	$ -			$ -
	Total Sources of Cash	**$ 5,943,474**	**$ 6,323,474**	**$ 5,823,474**	**$ 4,433,474**	**$ 5,323,474**	**$ 4,273,474**	**$ 32,120,844**
	Increase (decrease) in Cash	**$ (1,569,872)**	**$ (1,077,402)**	**$ (371,277)**	**$ (222,377)**	**$ 649,123**	**$ 682,373**	**$ (1,909,432)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
STORMWATER SYSTEM FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying	$ 105,000	$ 120,000		$ 150,000			$ 375,000
STM-3	Regional Detention Facility Implementation	$ 90,000			$ 150,000			$ 240,000
STM-5	Minor Stormwater Infrastructure Repairs	$ 20,000	$ 20,000					$ 40,000
STM-7	Work Trucks						$ 28,000	$ 28,000
STM-10	Frontend Loader					$ 225,000		$ 225,000
STM-16	Sidearm Tractor & Mower Replacement		$ 75,000					$ 75,000
STM-19	Dumptruck				$ 150,000			$ 150,000
STM-20	Backhoe Replacement	$ 160,000						$ 160,000
STM-21	Acquisition of Property						$ 50,000	$ 50,000
STM-22	Sustainability Initiatives	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 90,000
STM-24	CDBG Grant Matching Funds	$ 135,000						$ 135,000
STM-26	W. Main Street at Foss Street Intersection Drainage	$ 100,000						$ 100,000
STM-27	Donnie Simmons Way at Big Ditch Drainage Improvements		$ 70,000					$ 70,000
STM-28	Brannen Street at Little Lotts Tributary Drainage Upgrades						$ 60,000	$ 60,000
STM-29	Lydia Street at Hart Street Culvert Improvements			$ 55,000				$ 55,000
STM-30	Excavator Replacement						$ 200,000	$ 200,000
STM-32	Chandler Road at Paulson Stadium	$ 18,000				$ 60,000		$ 78,000
STM-33	Curb & Gutter Installation-W. Main St.between Foss & Bay						$ 150,000	$ 150,000
	Proposed Uses of Cash	$ 643,000	$ 300,000	$ 70,000	$ 465,000	$ 300,000	$ 503,000	$ 2,281,000
	Existing Uses of Cash							
	Repayment of GMA Lease Pool	$ 100,299	$ 132,299	$ 147,299	$ 147,299	$ 177,299	$ 222,299	$ 926,794
	Transfer to General Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 150,000
	Transfer to Health Insurance Fund	$ 5,825	$ 5,825	$ 5,825	$ 5,825	$ 5,825	$ 5,825	$ 34,950
	Transfer to Central Service Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Total Uses of Cash	**$ 815,124**	**$ 504,124**	**$ 289,124**	**$ 684,124**	**$ 549,124**	**$ 797,124**	**$ 3,638,744**
	Sources of Cash							
	Operating Income	$ 262,295	$ 262,295	$ 262,295	$ 262,295	$ 262,295	$ 262,295	$ 1,573,770
	Non-operating Income	$ -	$ -	$ -	$ -		$ -	$ -
	GMA Lease Pool	$ 160,000	$ 75,000	$ -	$ 150,000	$ 225,000	$ 200,000	$ 810,000
	Depreciation	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 510,000
	Total Sources of Cash	**$ 507,295**	**$ 422,295**	**$ 347,295**	**$ 497,295**	**$ 572,295**	**$ 547,295**	**$ 2,893,770**
	Increase (decrease) in Cash	**$ (307,829)**	**$ (81,829)**	**$ 58,171**	**$ (186,829)**	**$ 23,171**	**$ (249,829)**	**$ (744,974)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
NATURAL GAS FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
NGD-11	Gas System Expansion	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
NGD-48	Heavy Duty Trencher			$ 115,000				$ 115,000
NGD-54	F250 Truck Replacement	$ 46,000						$ 46,000
NGD-55	Air Compressor		$ 15,000					$ 15,000
NGD-57	Backhoe		$ 75,000					$ 75,000
NGD-58	CNG Station		$ 350,000					$ 350,000
NGD-61	Small Trencher		$ 30,000					$ 30,000
NGD-62	Compact Backhoe		$ 48,000					$ 48,000
NGD-64	Metter Industrial Park Expansion		$ 121,500					$ 121,500
NGD-65	Railroad Bed Extension	$ 75,000						$ 75,000
NGD-66	Pave Parking Lot At Hill Street Equip Shelter	$ 65,000						$ 65,000
NGD-67	Replace 2013 Ford F-150 (Locate Truck)		$ 30,000					$ 30,000
NGD-69	Replace Directional Boring Machine			$ 150,000				$ 150,000
NGD-71	Gas Main Expansion - Aspen	$ 157,000						$ 157,000
NGD-75	Replace 2012 F450				$ 48,000			$ 48,000
NGD-76	Natural Gas and Water/Sewer Office Roof Repair	$ 25,000						$ 25,000
NGD-77	Repair Shorted Casings	$ 28,000						$ 28,000
NGD-78	Replace 2014 F-450						$ 50,000	$ 50,000
NGD-79	Replace Rectifier and Anode Bed on Donnie Simmons Way	$ 25,000						$ 25,000
NGD-80	Upgrade Pipe & Reg. Station at Claude Howard Lumber	$ 60,000						$ 60,000
	Proposed Uses of Cash	$ 631,000	$ 819,500	$ 415,000	$ 198,000	$ 150,000	$ 200,000	$ 2,413,500
	Total Proposed Uses of Cash	$ 631,000	$ 819,500	$ 415,000	$ 198,000	$ 150,000	$ 200,000	$ 2,413,500
	Existing Uses of Cash							
	Debt Service: One Georgia Loan: NGD-1	$ 33,337	$ 33,337	$ 33,338	$ 33,338	$ -	$ -	$ 133,350
	Transfers to General Fund	$ 870,000	$ 870,000	$ 870,000	$ 870,000	$ 870,000	$ 870,000	$ 5,220,000
	Trannsfer to Health Insuance Fund	$ 5,850	$ -	$ -	$ -	$ -	$ -	$ 5,850
	Transfer to Fleet Fund	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
	Transfers to Central Service Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Total Uses of Cash	**$ 1,631,187**	**$ 1,763,837**	**$ 1,359,338**	**$ 1,142,338**	**$ 1,061,000**	**$ 1,111,000**	**$ 8,068,700**
	Sources of Cash							
	Operating Income	$ 1,384,182	$ 1,384,182	$ 1,384,182	$ 1,384,182	$ 1,384,182	$ 1,384,182	$ 8,305,092
	Non-operating Income	$ 140,000	$ 140,000	$ 140,000	$ 140,000	$ 140,000	$ 140,000	$ 840,000
	Depreciation	$ 210,000	$ 210,000	$ 210,000	$ 210,000	$ 210,000	$ 210,000	$ 1,260,000
	2013 SPLOST	$ 150,000	$ 350,000	$ -	$ -	$ -	$ -	$ 500,000
	Total Sources of Cash	**$ 1,884,182**	**$ 2,084,182**	**$ 1,734,182**	**$ 1,734,182**	**$ 1,734,182**	**$ 1,734,182**	**$ 10,905,092**
	Increase (decrease) in Cash	**$ 252,995**	**$ 320,345**	**$ 374,844**	**$ 591,844**	**$ 673,182**	**$ 623,182**	**$ 2,836,392**

SUMMARY OF PROJECTS BY FISCAL YEAR:
SOLID WASTE COLLECTION FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
SWC-1	Knuckleboom Loader Truck Replacement	$ 90,000		$ 90,000			$ 180,000	$ 360,000
SWC-4	Front Loading Commercial Dumpsters	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 180,000
SWC-5	Polycarts	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 90,000
SWC-8	Automated Residential SideArm Garbage Truck				$ 325,000	$ 325,000		$ 650,000
SWC-9	Commercial Front Loading Garbage Truck		$ 325,000	$ 325,000	$ 325,000			$ 975,000
SWC-10	Pickup Truck Replacement				$ 30,000			$ 30,000
SWC-14	Activity Recorder		$ 50,000					$ 50,000
SWC-19	Pickup Truck CNG Conversion			$ 9,000				$ 9,000
SWC-21	Roll-off Trucks & Conversions			$ 75,000	$ 165,000			$ 240,000
SWC-22	Bulk Waste Roll-off Containers/Compactors	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
SWC-27	Motorola Handheld Radios	$ 20,000	$ 20,000					$ 40,000
SWC-29	Wash Rack Cat Walk Extension	$ 39,000						$ 39,000
	Proposed Uses of Cash	$ 244,000	$ 490,000	$ 594,000	$ 940,000	$ 420,000	$ 275,000	$ 2,963,000
	Existing Uses of Cash							
	Transfer to General Fund	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 4,500,000
	Transfer to Health Insurance	$ 9,840	$ -	$ -	$ -	$ -	$ -	$ 9,840
	Transfer to Central Service Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Transfer to Fleet Fund	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
	Total Uses of Cash	**$ 1,144,840**	**$ 1,281,000**	**$ 1,385,000**	**$ 1,731,000**	**$ 1,211,000**	**$ 1,066,000**	**$ 7,818,840**
	Sources of Cash							
	Operating Income	$ 744,995	$ 744,995	$ 744,995	$ 744,995	$ 744,995	$ 744,995	$ 4,469,970
	Transfer from 2013 SPLOST	$ -	$ -	$ 325,000	$ -	$ -		$ 325,000
	Depreciation	$ 520,000	$ 520,000	$ 520,000	$ 520,000	$ 520,000	$ 520,000	$ 3,120,000
	Total Sources of Cash	**$ 1,264,995**	**$ 1,264,995**	**$ 1,589,995**	**$ 1,264,995**	**$ 1,264,995**	**$ 1,264,995**	**$ 7,914,970**
	Increase (decrease) in Cash	**$ 120,155**	**$ (16,005)**	**$ 204,995**	**$ (466,005)**	**$ 53,995**	**$ 198,995**	**$ 96,130**

SUMMARY OF PROJECTS BY FISCAL YEAR:
SOLID WASTE DISPOSAL FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
SWD-8	Scale Ramp/Apron Replacement	$ 35,000						$ 35,000
SWD-9	Transfer Station Scales Pit/Concrete Filled		$ 30,000					$ 30,000
SWD-11	Wheel Loader Replacement			$ 250,000	$ 225,000			$ 475,000
SWD-12	Inert Landfill Cover		$ 25,000					$ 25,000
SWD-13	Tractor Replacement	$ 65,000						$ 65,000
SWD-14	Batwing Mower Replacement	$ 25,000						$ 25,000
SWD-15	Industrial Riding Mower			$ 10,000				$ 10,000
SWD-16	Pickup truck Replacement	$ 30,000						$ 30,000
SWD-22	Expansion & Renov. of Transfer Station			$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,000,000
SWD-33	Excavator Replacement					$ 225,000		$ 225,000
SWD-35	Utility Vehicle Replacement		$ 12,000					$ 12,000
SWD-36	Bush Hog Rotary Mower Replacement				$ 10,000			$ 10,000
SWD-40	Small Tractor				$ 40,000			$ 40,000
SWD-49	Handheld Radios	$ 24,000						$ 24,000
SWD-51	Transfer Station Convenience/Staging Area	$ 25,000						$ 25,000
SWD-52	Property Acquisition		$ 250,000					$ 250,000
	Proposed Uses of Cash	$ 204,000	$ 317,000	$ 510,000	$ 525,000	$ 475,000	$ 250,000	$ 2,281,000
	Existing Uses of Cash							
	Accrued Closure/Post Closure	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 1,227,000
	Transfer to General Fund	$ 316,000	$ 316,000	$ 316,000	$ 316,000	$ 316,000	$ 316,000	$ 1,896,000
	Transfer to Health Insurance Fund	$ 5,350	$ -	$ -	$ -	$ -	$ -	$ 5,350
	Transfer to Central Service Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Total Uses of Cash	**$ 770,850**	**$ 878,500**	**$ 1,071,500**	**$ 1,086,500**	**$ 1,036,500**	**$ 811,500**	**$ 5,655,350**
	Sources of Cash							
	Operating Income (Loss)	$ (1,345,489)	$ (1,345,489)	$ (1,345,489)	$ (1,345,489)	$ (1,345,489)	$ (1,345,489)	$ (8,072,934)
	Non-operating Income							
	Transfer In from 2013 SPLOST	$ 1,795,833	$ 448,958	$ -	$ -			$ 2,244,791
	Potential 2019 SPLOST		$ 1,346,875	$ 1,795,833	$ 1,795,833	$ 1,795,833	$ 1,795,833	$ 8,530,207
	Depreciation	$ 315,000	$ 315,000	$ 315,000	$ 315,000	$ 315,000	$ 315,000	$ 1,890,000
	Total Sources of Cash	**$ 765,344**	**$ 765,344**	**$ 765,344**	**$ 765,344**	**$ 765,344**	**$ 765,344**	**$ 4,592,064**
	Increase (decrease) in Cash	**$ (5,506)**	**$ (113,156)**	**$ (306,156)**	**$ (321,156)**	**$ (271,156)**	**$ (46,156)**	**$ (1,063,286)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
FLEET MANAGEMENT FUND

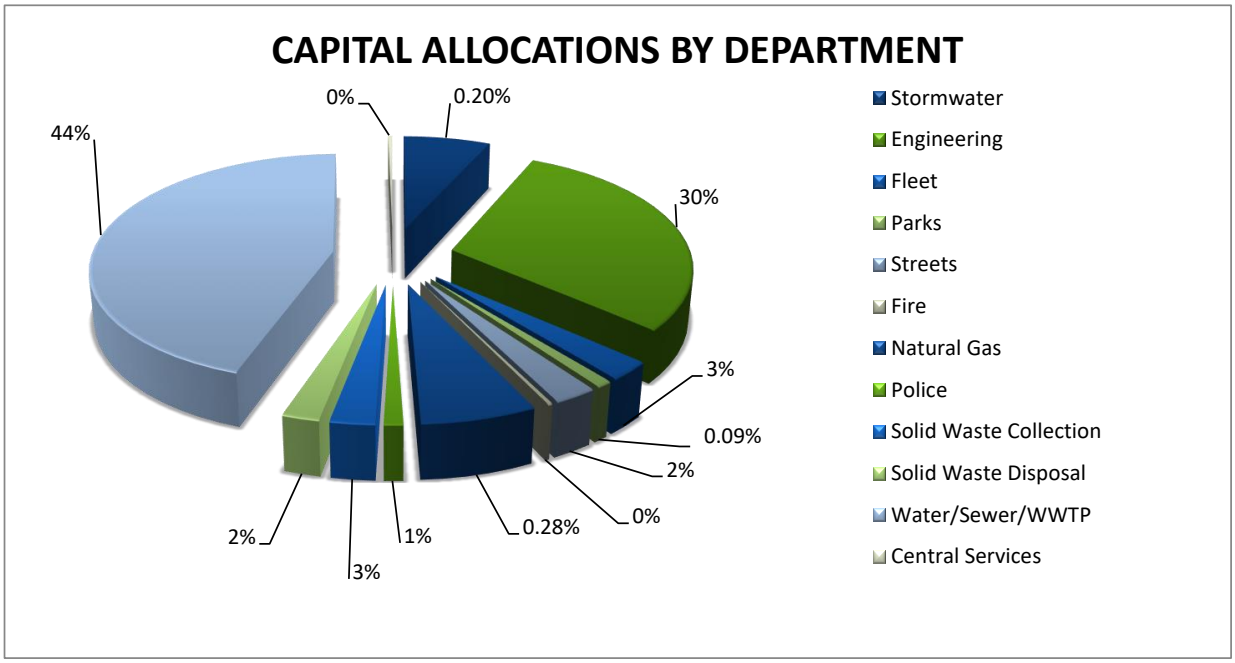
Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
ENG-FMD-5	Computer Upgrade: Diagnostics		$ 10,000					$ 10,000
ENG-FMD-6	Heavy Equipment Service Truck					$ 130,000		$ 130,000
ENG-FMD-9	Tire Changer and Equipment	$ 15,000						$ 15,000
ENG-FMD-12	Fleet Maintenance Truck Replacement		$ 25,000		$ 23,000		$ 23,000	$ 71,000
ENG-FMD-16	Air Compressors			$ 30,000				$ 30,000
ENG-FMD-17	4-Post Vehicle Lift	$ 29,000						$ 29,000
ENG-FMD-18	Koni Lifts	$ 80,000						$ 80,000
ENG-FMD-20	Pave Shop Parking Lot			$ 75,000				$ 75,000
ENG-FMD-21	Nitrogen Tire Fill Generation Unit					$ 10,000		$ 10,000
ENG-FMD-22	Overhead Crane	$ 90,000						$ 90,000
ENG-FMD-23	Tire Building	.				$ 90,000		$ 90,000
ENG-FMD-24	Light Duty Service Truck Replacement			$ 40,000				$ 40,000
ENG-FMD-27	Wheel/Tire Balancer	$ 14,000						$ 14,000
ENG-FMD-29	Vehicle Shelter						$ 50,000	$ 50,000
ENG-FMD-30	2-Post Vehicle Lift	$ 22,000						$ 22,000
ENG-FMD-32	4 Wheel Alignment System				$ 30,000			$ 30,000
ENG-FMD-37	Motorpool Vehicle Replacement			$ 30,000				$ 30,000
	Proposed Uses of Cash	**$ 250,000**	**$ 35,000**	**$ 175,000**	**$ 53,000**	**$ 230,000**	**$ 73,000**	**$ 816,000**
	Repayment of GMA Lease Pool	$ 23,812	$ 23,812	$ 8,333	$ 31,667	$ 45,333	$ 63,000	$ 195,957
	Transfer to Health Insurance Fund	$ 3,535	$ -	$ -	$ -	$ -	$ -	$ 3,535
	Transfer to Central Service Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Total Proposed Uses of Cash	$ 318,347	$ 99,812	$ 224,333	$ 125,667	$ 316,333	$ 177,000	$ 1,261,492
	Sources of Cash							
	Operating Income (Loss)	$ 43,597	$ 43,597	$ 43,597	$ 43,597	$ 43,597	$ 43,597	$ 261,582
	Non-operating Income							$ -
	Depreciation	$ 47,397	$ 47,397	$ 47,397	$ 47,397	$ 47,397	$ 47,397	$ 284,382
	GMA Lease Pool	$ -	$ 25,000	$ 70,000	$ 53,000	$ 130,000	$ 23,000	$ 301,000
	Transfer from SWC Fund	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
	Transfer from Water and Sewer Fund	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
	Transfer from Natural Gas Fund	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
	Total Sources of Cash	**$ 290,994**	**$ 115,994**	**$ 160,994**	**$ 143,994**	**$ 220,994**	**$ 113,994**	**$ 1,046,964**
	Increase (decrease) in Cash	**$ (27,353)**	**$ 16,182**	**$ (63,339)**	**$ 18,327**	**$ (95,339)**	**$ (63,006)**	**$ (214,528)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
CENTRAL SERVICES FUND

Project Number	Project	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	TOTALS
CS-1	Replacement Vehicle		$ 20,000					$ 20,000
CS-4	Server Replacement	$ 30,000						$ 30,000
	Proposed Uses of Cash	**$ 30,000**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**
	Transfer to Health Insurance Fund	$ 3,050	$ -	$ -	$ -	$ -	$ -	$ 3,050
	Total Proposed Uses of Cash	$ 33,050	$ 20,000	$ -	$ -	$ -	$ -	$ 53,050
	Sources of Cash							
	Operating Income (Loss)	$ (286,774)	$ (286,774)	$ (286,774)	$ (286,774)	$ (286,774)	$ (286,774)	$ (1,720,644)
	Non-operating Income							$ -
	Depreciation	$ 83,365	$ 83,365	$ 83,365	$ 83,365	$ 83,365	$ 83,365	$ 500,190
	Transfer from General Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Transfer from Fire Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Transfer from Natural Gas Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Transfer from Water and Sewer Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Transfser from Solid Waste Disposal Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Transfer from Solid Waste Collection Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Transfer from Stormwater Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Transfer from Fleet Fund	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 41,000	$ 246,000
	Total Sources of Cash	**$ 124,591**	**$ 124,591**	**$ 124,591**	**$ 124,591**	**$ 124,591**	**$ 124,591**	**$ 747,546**
	Increase (decrease) in Cash	**$ 91,541**	**$ 104,591**	**$ 124,591**	**$ 124,591**	**$ 124,591**	**$ 124,591**	**$ 694,496**

CAPITAL ALLOCATIONS
FY 2019

	Adopted FY2019	Percentage by Department
Stormwater	$ 643,000	6.7%
Engineering	$ 2,850,750	29.8%
Fleet	$ 250,000	2.6%
Parks	$ 90,000	0.9%
Streets	$ 240,000	2.5%
Fire	$ 25,000	0.3%
Natural Gas	$ 631,000	6.6%
Police	$ 104,833	1.1%
Solid Waste Collection	$ 244,000	2.5%
Solid Waste Disposal	$ 204,000	2.1%
Water/Sewer/WWTP	$ 4,258,500	44.5%
Central Services	$ 30,000	0.3%
Total Expenditures	**$ 9,571,083**	100.00%



DEBT SERVICE SCHEDULES

DEBT SERVICE SCHEDULES

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2019. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. In general long-term debt, the City has a lease agreement with the Downtown Statesboro Development Authority dated October 3, 1995, for 25 years. This debt financed the purchase and the renovation of City Hall.

In the Natural Gas Fund, the City has a One Georgia Authority loan that financed the extension of gas lines to the City of Metter, Georgia. This obligation will be satisfied in April, 2022.

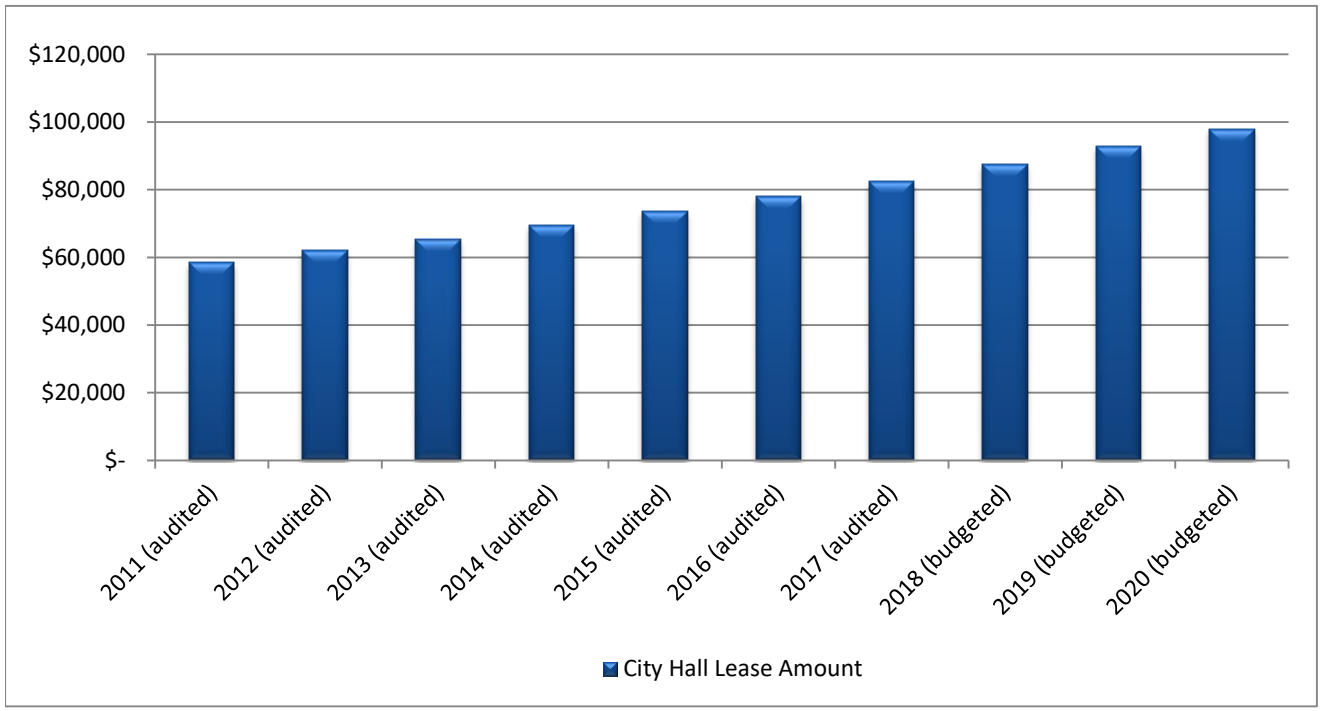
In the Water and Sewer Fund, the City recently issued $15,040,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds in 2010, Series 1995, to prepay ten loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds, to acquire, construct and equip extensions, additions and improvements to the System and to pay the fees and expenses incurred in connection with the issuance of the Bonds. The City will realize a savings of approximately $382,859 in net present value over the next twenty three years. In addition, the City has three outstanding loans with the Georgia Environmental Facilities Authority.

Computation of Legal Debt Margin:

Gross Assessed Valuation (2018-2019)	$653,201,157
Legal Debt Limit – 10.00% of Grossed Assessed Value	$65,320,115
General Obligation Bonded Debt	0
Legal Debt Margin as of June 30, 2019	$587,881,042

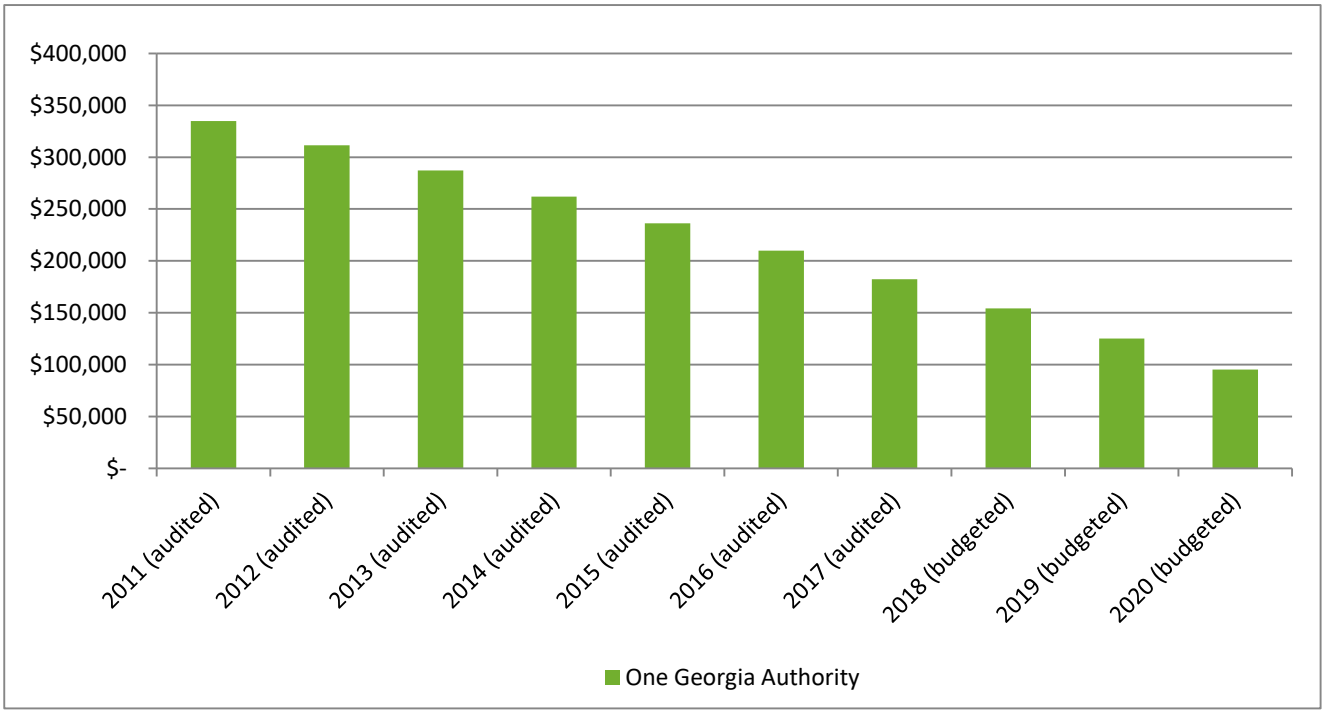
GENERAL FUND
CITY HALL CAPITAL LEASE

2011 (audited)	$	58,500
2012 (audited)	$	62,000
2013 (audited)	$	65,500
2014 (audited)	$	69,500
2015 (audited)	$	73,500
2016 (audited)	$	78,000
2017 (audited)	$	82,500
2018 (budgeted)	$	87,500
2019 (budgeted)	$	93,000
2020 (budgeted)	$	98,000



NATURAL GAS FUND
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	One GA Authority
2011 (audited)	$ 334,909
2012 (audited)	$ 311,396
2013 (audited)	$ 287,128
2014 (audited)	$ 262,125
2015 (audited)	$ 236,363
2016 (audited)	$ 209,820
2017 (audited)	$ 182,426
2018 (budgeted)	$ 154,250
2019 (budgeted)	$ 125,216
2020 (budgeted)	$ 95,301
2021 (budgeted)	$ 64,478
2022 (budgeted)	$ 32,720

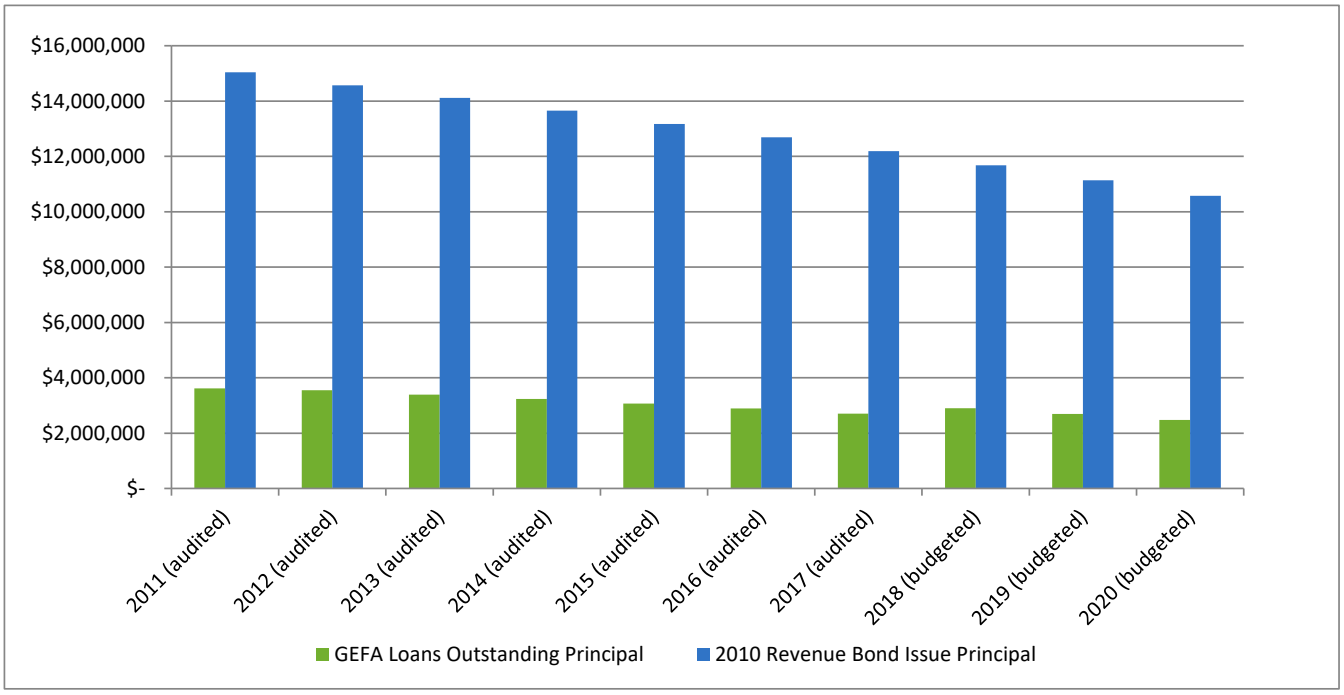


DEBT SERVICE REPAYMENT SCHEDULES
GENERAL LONG-TERM DEBT
AND NATURAL GAS FUND DEBT

		FY 2019	FY 2020	FY 2021	FY 2022	TOTALS
GENERAL LONG-TERM DEBT						
PROJECTED EXPENDITURES						
City Hall Lease 70% of Prime	Prin	$ 93,000	$ 98,000	$ 104,000	$ 110,000	**$ 405,000**
Dated 10/3/95 for 25 years	Int	$ 15,057	$ 11,046	$ 6,804	$ 2,310	**$ 35,217**
Rate between 4.2-10.5%						
TOTAL EXPENDITURES		$ 108,057	$ 109,046	$ 110,804	$ 112,310	**$ 440,217**
NATURAL GAS FUND DEBT						
OneGeorgia Authority Loan	Prin	$ 29,915	$ 30,823	$ 31,758	$ 32,720	**$ 125,216**
Metter Extension Project	Int	$ 3,422	$ 2,515	$ 1,580	$ 617	**$ 8,134**
Dated 4/01/02 through 4/01/22						
Fixed @ 3.0%						
TOTAL PRINCIPAL PAYMENTS		$ 29,915	$ 30,823	$ 31,758	$ 32,720	**$ 125,216**
TOTAL INTEREST PAYMENTS		$ 3,422	$ 2,515	$ 1,580	$ 617	**$ 8,134**
TOTAL EXPENSES		$ 33,337	$ 33,338	$ 33,338	$ 33,337	**$ 133,350**

WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	GEFA Loans Outstanding Principal	2010 Revenue Bond Issue Principal	TOTAL W & S Fund Debt
2011 (audited)	$ 3,619,516	$ 15,040,000	$ 18,659,516
2012 (audited)	$ 3,548,390	$ 14,565,000	$ 18,113,390
2013 (audited)	$ 3,393,763	$ 14,115,000	$ 17,508,763
2014 (audited)	$ 3,232,490	$ 13,650,000	$ 16,882,490
2015 (audited)	$ 3,064,216	$ 13,175,000	$ 16,239,216
2016 (audited)	$ 2,888,633	$ 12,695,000	$ 15,583,633
2017 (audited)	$ 2,705,455	$ 12,195,000	$ 14,900,455
2018 (budgeted)	$ 2,901,433	$ 11,675,000	$ 14,576,433
2019 (budgeted)	$ 2,695,850	$ 11,140,000	$ 13,835,850
2020 (budgeted)	$ 2,481,388	$ 10,580,000	$ 13,061,388



DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
PROJECTED EXPENSES								
2010 Water Revenue Bonds	Prin	$ 560,000	$ 575,000	$ 600,000	$ 630,000	$ 665,000	$ 700,000	$ 730,000
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 485,446	$ 465,846	$ 439,721	$ 410,821	$ 379,321	$ 346,071	$ 311,071
GEFA Loan 2006L25WJ-A	Prin	$ 83,461	$ 87,104	$ 90,906	$ 94,874	$ 99,016	$ 103,338	$ 107,848
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 41,106	$ 37,463	$ 33,661	$ 29,693	$ 25,551	$ 21,229	$ 16,719
GEFA Loan 2006L25WJ-B	Prin	$ 39,049	$ 40,753	$ 42,532	$ 44,389	$ 46,326	$ 48,349	$ 50,459
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 19,232	$ 17,528	$ 15,749	$ 13,892	$ 11,955	$ 9,933	$ 7,822
GEFA Loan 2007L31WJ	Prin	$ 24,788	$ 25,880	$ 27,083	$ 28,279	$ 29,549	$ 30,863	$ 32,273
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int	$ 14,171	$ 13,079	$ 11,876	$ 10,680	$ 9,410	$ 8,096	$ 6,686
GEFA Loan 2008L05WJ	Prin	$ 67,165	$ 69,971	$ 72,895	$ 75,940	$ 79,113	$ 82,418	$ 85,862
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int	$ 35,527	$ 32,721	$ 29,797	$ 26,752	$ 23,579	$ 20,274	$ 16,831
TOTAL PRINCIPAL PAYMENTS		$ 774,464	$ 798,709	$ 833,417	$ 873,482	$ 919,004	$ 964,967	$ 1,006,442
TOTAL INTEREST PAYMENTS		$ 595,482	$ 566,636	$ 530,803	$ 491,838	$ 449,816	$ 405,603	$ 359,129
TOTAL EXPENSES		$ 1,369,945	$ 1,365,345	$ 1,364,220	$ 1,365,320	$ 1,368,820	$ 1,370,570	$ 1,365,571

DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	TOTALS
PROJECTED EXPENSES										
2010 Water Revenue Bonds	Prin	$ 755,000	$ 785,000	$ 820,000	$ 855,000	$ 890,000	$ 925,000	$ 965,000	$ 685,000	**$ 11,140,000**
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 281,871	$ 251,671	$ 219,487	$ 185,457	$ 149,547	$ 111,722	$ 71,947	$ 29,969	**$ 4,139,968**
GEFA Loan 2006L25WJ-A	Prin	$ 112,556	$ 117,469	$ 101,799						**$ 998,372**
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 12,011	$ 7,098	$ 2,008						**$ 226,538**
GEFA Loan 2006L25WJ-B	Prin	$ 52,661	$ 54,960	$ 47,629						**$ 467,109**
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 5,620	$ 3,321	$ 939						**$ 105,990**
GEFA Loan 2007L31WJ	Prin	$ 33,710	$ 35,224	$ 36,802	$ 28,853					**$ 333,304**
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int	$ 5,249	$ 3,735	$ 2,157	$ 534					**$ 85,674**
GEFA Loan 2008L05WJ	Prin	$ 89,449	$ 93,186	$ 97,079	$ 83,989					**$ 897,067**
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int	$ 13,243	$ 9,506	$ 5,613	$ 1,588					**$ 215,431**
TOTAL PRINCIPAL PAYMENTS		$ 1,043,377	$ 1,085,839	$ 1,103,309	$ 967,842	$ 890,000	$ 925,000	$ 965,000	$ 685,000	**$ 13,835,851**
TOTAL INTEREST PAYMENTS		$ 317,994	$ 275,331	$ 230,204	$ 187,579	$ 149,547	$ 111,722	$ 71,947	$ 29,969	**$ 4,773,600**
TOTAL EXPENSES		$ 1,361,370	$ 1,361,170	$ 1,333,513	$ 1,155,421	$ 1,039,547	$ 1,036,722	$ 1,036,947	$ 714,969	**$ 18,609,452**



GLOSSARY OF TERMS

Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost if continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

> General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.
>
> Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least $5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of $500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the teal purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government’s policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

> Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.
>
> Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
>
> General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.
>
> Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposed that support the reporting government's programs.
>
> Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

> Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.
>
> Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. There are four different types of fiduciary funds.

Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.

Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.

Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with at maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all inter-fund transfers and inter departmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program, including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Structurally Balanced Budget – one that supports financial sustainability for multiple years into the future.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of “work years” for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

Acronyms

AFIS	Automated Fingerprinting Information System
ATC	Aid to Construction
BOE	Board of Education
CDBG	Community Development Block Grant
CDL	Commercial Drivers License
CH	City Hall
CHIP	Community Housing Improvement Program
CID	Criminal Investigations Division
CIP	Capital Improvements Program
CJIS	Criminal Justice Information System
COLA	Cost of Living Adjustment
DABC	Development Authority of Bulloch County
DCA	Department of Community Affairs
DDA	Direct Deposit Advices
DHR	Department of Human Resources
DNR	Department of Natural Resources
DSDA	Downtown Statesboro Development Authority
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
EPD	Environmental Protection Division
ERT	Emergency Response Team
FD	Fire Department
FEMA	Federal Emergency Management Agency
FTE	Full-Time Employee
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GDOT	Georgia Department of Transportation
GEFA	Georgia Environmental Facilities Authority
GEMA	Georgia Emergency Management Agency
GFOA	Government Finance Officers Association
GMA	Georgia Municipal Association
GOHS	Governor's Office of Highway Safety
GPD	Gallons Per Day
GSU	Georgia Southern University
H/M	Hotel/Motel
HAZMAT	Hazardous Materials
HLF	High Load Factor
HVAC	Heating, Ventilation, Air-Conditioning
IACP	International Association of Chiefs of Police
IRS	Internal Revenue Service
ISO	Insurance Services Office
ISTEA	Intermodal Surface Transportation Efficiency Act
LARP	Local Assistance Resurfacing Program
LLF	Low Load Factor
LOST	Local Option Sales Tax
MGAG	Municipal Gas Authority of Georgia
NCIC	National Crime Information Center
NFPA	National Fire Protection Association
NG	Natural Gas
NPDES	National Pollutants Discharge Elimination System
OCGA	Official Code of Georgia Annotated
OSHA	Occupational Safety and Health Administration
OTC	Occupational Tax Certificate
PD	Police Department
PE	Professional Engineer
PI	Protective Inspections
PWD	Public Works Department
SAC	Statesboro Arts Council
SBCPRD	Statesboro/Bulloch County Parks & Recreation Department
SCVB	Statesboro Convention and Visitors Bureau
SONET	Southern Natural Gas' Online Service
SPLOST	Special Purpose Local Option Sales Tax
SWAT	Special Weapons and Tactics
SWC	Solid Waste Collection
SWD	Solid Waste Disposal
TEA	Transportation Enhancement Act
TPA	Third-Party Administrator
W/S	Water/Sewer
WCSWA	Wayne County Solid Waste Authority
WWTP	Waste-Water Treatment Plant





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