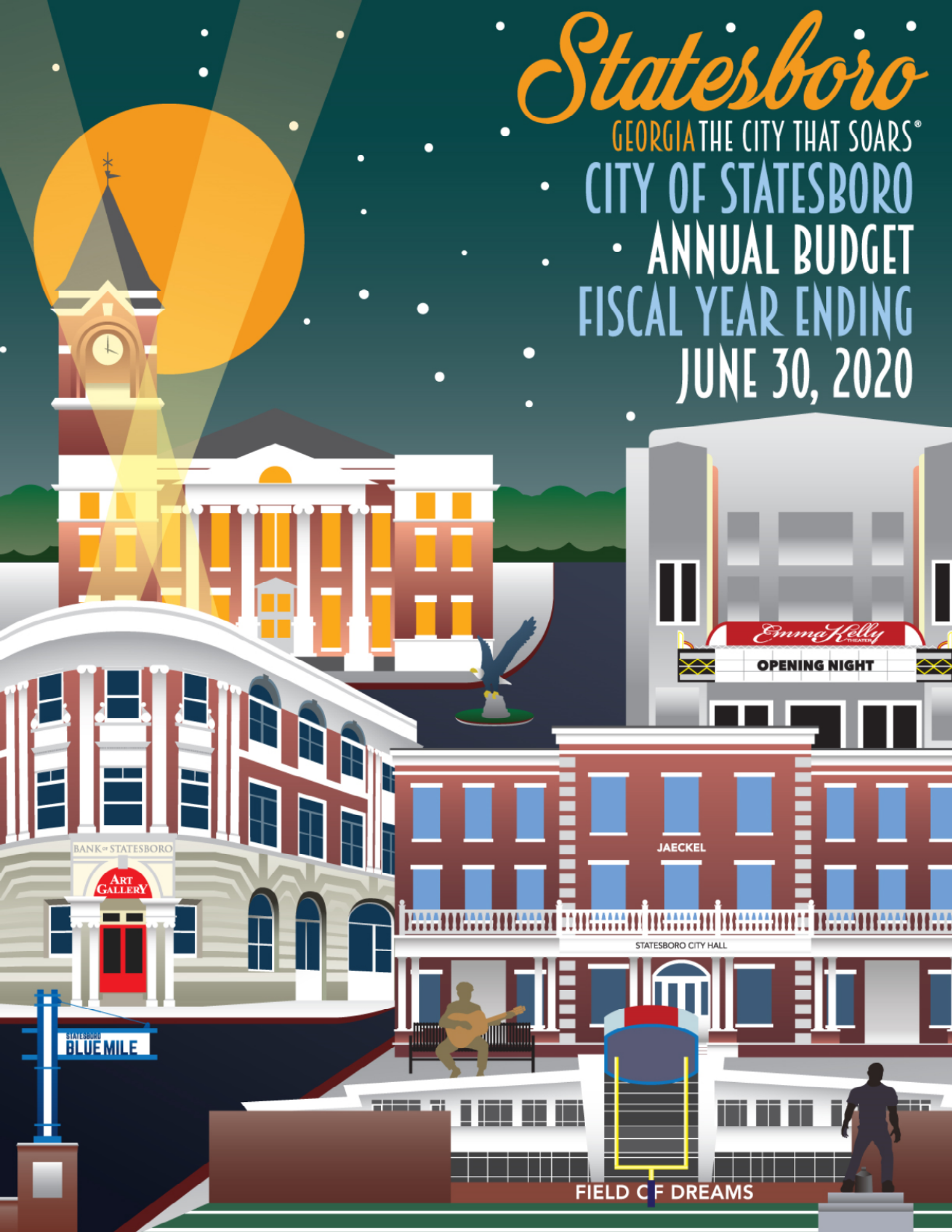

Statesboro
GEORGIA THE CITY THAT SOARS®
CITY OF STATESBORO
ANNUAL BUDGET
FISCAL YEAR ENDING
JUNE 30, 2020
Emma Kelly THEATER
OPENING NIGHT
BANK OF STATESBORO
ART GALLERY
JAECKEL
STATESBORO CITY HALL
STATESBORO BLUE MILE
FIELD OF DREAMS


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STATESBORO BLUE MILE
FIELD OF DREAMS



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Statesboro

Georgia

For the Fiscal Year Beginning

July 1, 2018

Christopher P. Morrill

Executive Director

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Mission Statement
City of Statesboro, Georgia

To provide the most responsive and progressive public services so that our residents, businesses, and visitors can enjoy the highest quality of life Statesboro has to offer.

City of Statesboro, Georgia
Mayor and Council

Jonathan M. McCollar
Mayor



In office since January 2018
Current term expires December 2021

Phil Boyum
District 1



In office since January 2013
Current term expires December 2021

Sam Lee Jones
District 2



In office since January 2016
Current term expires December 2019

Jeff Yawn
District 3



In office since January 2016
Current term expires December 2019

John Riggs
District 4



In office since January 2010
Current term expires December 2021

Derek Duke
District 5



In office since June 2018
Current term expires December 2019

CITY MANAGER
AND
DEPARTMENT HEADS

Randy Wetmore
City Manager

Vacant
Deputy City Manager

Cindy S. West
Director of Finance and Municipal Court

Tim Grams
Fire Chief

Mike Broadhead
Police Chief

Steve Hotchkiss
Director of Public Utilities

Darren Prather
Director of Central Services

Cain Smith
City Attorney

Sue Starling
City Clerk

Jason Boyles
Assistant City Manager/ Director of Public Works and Engineering

Flavia Starling
Director of Human Resources

Frank Neal
Assistant City Manager/ Director of Planning and Development

Key Finance Staff
Cindy S. West, *Finance Director*
Karin Larson, *Assistant Finance Director*
Ramona Carver, *Accountant*
Heather Springer, *Accounting Technician/Payroll Tech.*
Annette Waters, *Accounts Payable Technician*
Taneeta Bacon, *Administrative Assistant*


Emmy Kelly Theatre
OPENING NIGHT
JAECKEL
ART GALLERY
STATESBORO CITY HALL
BLUE MILE
FIELD C F DREAMS

TAB 1

Introduction

TAB 1

Introduction

Introduction

The City of Statesboro is a progressive community that provides an exceptional quality of life to its residents and offers southern charm and hospitality to its visitors. The City offers a high standard of living with a commitment to ensure the most responsive and progressive public services to residents, businesses, and visitors alike. Statesboro is where the living remains softly southern and folks call out to one another by first name.

Created by an act of the Georgia legislature in 1803, Statesboro is a Georgia Municipal Association City of Excellence. Statesboro has an economy comprised of a growing industrial base, a growing university, expanding retail activity, and a regional medical center. This regional economic hub is located 10 miles off Interstate 16 and offers many educational and vocational opportunities that provide a competitive advantage for a strong workforce.

The City operates under the Council-Manager form of government, established by a 1999 Charter amendment. The Mayor is elected at large while the five council members are elected by district. All elections are non-partisan, and the terms are for four years, with half of the members elected every two years. The City Council appoints the City Manager to head the administrative functions of city government. As authorized by its Charter and Code, the services provided by the City are General Government (Administration, City Clerk, Human Resources, Finance, Planning and Development and Engineering), Judicial (Municipal Court), Public Safety (Police and Fire), Public Works (Streets, Parks, Fleet Maintenance, Sanitation, Stormwater), Public Utilities (Natural Gas, Water/Sewer, and Wastewater).

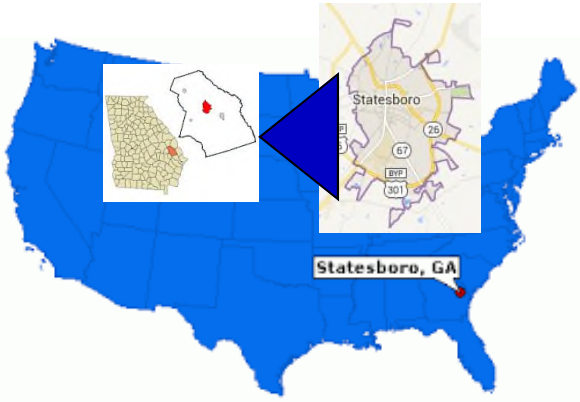




The City of Statesboro was incorporated on December 19, 1803, with a population of less than 25 people. The County seat of Bulloch County, Statesboro's population as of July 2018 was 32,101 with an average growth rate of 1.51% per year. If past trends continue, forecast of the population count would be 33,078 by 2020. (The Bulloch County area population growth rate is estimated to increase yearly by 1.68%.) The median age for the City of Statesboro is 23, not a surprising age since Statesboro is home to one university and two colleges. The 2018 median income per household in Statesboro was $28,451 and the per capita income was $13,446. The unemployment rate for March 2019 for Statesboro was 5.1%, which is higher than the 3.9% rate for the State of Georgia. The rate for this same period last year was 6.1%. The March 2019 unemployment rate for Bulloch County was 4.0%.

Situated in the southeastern corner of the state, Statesboro is located 194 miles from Atlanta, 76 miles from Augusta, 55 miles west of Savannah, 144 miles from Charleston, SC and 168 miles from Jacksonville, Fla. It is located 10 miles from Interstate 16, and is on US Highways 301, 80, and 25, and State Routes 73, 46, 67, and 24. Statesboro is included on the southern leg of the Savannah River Parkway, which is a four-lane connector between Savannah and Augusta.

The City of Statesboro is approximately 15.22 square miles in area with an average elevation of 240 feet above sea level, the terrain being mostly flat. The climate is seasonal, but moderate, with mild winters and warm, humid summers. The average high temperature in January is 58 degrees and 91 degrees in July. The average annual rainfall is 47.0" and the relative humidity is 53% in January and 75% in July.



Statesboro is a regional trade center for commerce, education and health care. The City has a highly diversified economy with several major industries located in the area and is a regional shopping center and health care provider for 8 surrounding Georgia counties (Effingham, Screven, Jenkins, Emanuel, Candler, Evans, Tattnall, and Toombs). Approximately 19.5% of the Bulloch County labor force is employed by the government sector including the City's largest employer, Georgia Southern University. Major private sector employers in the City include East Georgia Regional Medical Center, Wal-Mart Super Center, and Lowe's Home Center.

There are three institutions of higher learning in the greater Statesboro area: Georgia Southern University located within the city limits of the City of Statesboro, Ogeechee Technical College and East Georgia State College located just outside the City on Highway 301 South. These Colleges are accredited by the Southern Association of Colleges and Schools as Georgia's largest and most comprehensive center of higher education south of Atlanta, Georgia Southern offers 148 degree programs and 125 majors in its eight colleges. In January 2017, the merger of Armstrong State University and Georgia Southern University was voted to consolidate. Georgia Southern

University now has 3 campus choices for the students: Statesboro, Savannah and Hinesville. Multiple programs range from bachelor, master and doctoral degree programs. The University's 2018 fall enrollment of 26,408 students come from 50 states, District of Columbia, Puerto Rico, and foreign countries such as: Mexico, Honduras and China. Over 3,419 students graduated in May 2018.

East Georgia State College is also accredited by the Southern Association of Colleges and Schools on Colleges to award the Associate in Arts Degree and a Bachelor of Science in Biology degree. The East Georgia State College-Statesboro campus offers students smaller classes and personalized instruction. After the completion of 30 hours of college-level coursework, students who have a minimum grade point average of 2.0 can transfer to Georgia Southern University or another university-level institution or state college. The students that attend East Georgia State College-Statesboro are able to use the Georgia Southern University library, participate in campus meal plans, intramural sports, fitness extension facilities, athletic tickets, marching band, and more.



Ogeechee Technical College offers 127 programs of study including 26 diploma programs and 82 certificate programs as well as 21 Associate degrees in conjunction with Georgia Southern University and East Georgia College. In the academic year 2018 there were a total of 1,600 program awards to 941 graduating students. There are 15 public schools, 3 private and parochial schools, one state charter school and one home school association in Bulloch County that educate the area's 10,473 students.



Statesboro is a leader in health care in southeast Georgia with East Georgia Regional Medical Center located within the city limits employing more than 600 employees and 95 physicians representing a wide range of specialties. East Georgia is a 150-bed, $60 million hospital featuring a Women's Pavilion and an adjacent professional office building. The hospital is accredited by the Joint Commission on Accreditation of Healthcare Organizations, a distinction that is awarded only to those healthcare facilities that maintain the highest standards of quality. The Hospital has been making extensive improvements with last phase being expansion of the Emergency Department. The Emergency room now boasts 29 treatment rooms and additional patient flow capacity. East Georgia Regional Medical Center offers a 24-hour physician-staffed emergency department, a Level II neonatal center, outpatient services including same day surgery and ambulatory care, a pain center, a cardiac catheterization lab, and state-of-the-art diagnostic procedures including MRI and CT.



The Statesboro VA Clinic now has three medical teams. Each is led by a medical provider who is a doctor, nurse practitioner or physician's assistant along with a registered nurse, licensed practical nurse and a scheduler. They provide basic medical services and special programs for things like substance abused treatment, weight loss, post traumatic stress disorder, suicide and other psychiatric issues. The clinic can connect veterans to specialized services and hospital treatment. Another service provided is setting up home health care services. The clinic is open Monday thru Friday with space to grow and offer more services to our veterans.

Recreational opportunities that enhance the quality of life for our citizens are plentiful in Statesboro. The Willie McTell Trail is a linear park that provides a pedestrian walk and bicycle path for local cycle enthusiasts from the Georgia Southern University campus to downtown Statesboro. Statesboro residents and visitors can also enjoy cultural and performing arts in the David H. Averitt Center for the Arts located on East Main Street. The Mission of the Averitt Center for the Arts is to provide quality arts opportunities for our community and serve as a centerpiece for a vibrant historic downtown. Bulloch County constructed a greenway trail and bike path from the City of Statesboro to nearby Brooklet, Georgia. Also located in Statesboro is Bulloch County's family water park and aquatics center, "Splash in the Boro". There are twenty hotels, motels and two Bed & Breakfast Inns with 1162 rooms located in the greater Statesboro area.



The Statesboro Family YMCA opened October 28, 2017. The brand new state of the art exercise machines, a boxing studio with 5 punching bags and 2 speed bags and daycare facilities. The old Sally Zetterower school was renovated to fit the needs of the new YMCA to provide a good benefit for the community. Membership began with 400 and is expanding to make full use of the 11,000 sq. ft. of space.

Statesboro is served by Georgia Southern Railway Company and numerous common freight carriers. Industrial recruitment, the process of attracting industry jobs to the location, is determined by proximity to the Port of Savannah, the 4th busiest port in the United States and also the ease-of-use interchange the Highway 301 provides. The Port of Savannah is one of only four East Coast ports with the desired 50 feet depth at low tide. The container ship CMA CGM Theodore Roosevelt arrived in the Port of Savannah heralding the largest ship ever to sail the Savannah River and U.S. East Coast with clearing the bridge by a slim 3 ft. to spare. The 14,000-TEU vessel required seven cranes to move 4,500 containers on and off the ship. Savannah's Garden City Terminal features 26 ship-to-shore cranes and 146 rubber-tired gantry cranes. With all the neopanamax vessels traveling through the new Panama Canal,



Savannah is their main destination port supporting more than 369,000 jobs throughout the State.

The City and Bulloch County jointly own the Statesboro Municipal Airport which is located approximately 30 minutes from Interstate 16, and 45 minutes from the Savannah International Airport, which is serviced by 7 major airlines. Statesboro is located approximately fifty miles from the Savannah ports while Bulloch County is equal distance between the ports of Charleston, Beaufort, Brunswick, and Jacksonville, giving several options on ports and sailing frequency.

In Statesboro there are 6 local radio stations, WHKN, WMCD, WPMX, WPTB, WWNS, and WVGS, and one daily newspaper, the *Statesboro Herald*. In addition, the *Savannah Morning News* reports on the news in Statesboro. Statesboro is covered locally by Northland Cable TV located within the city limits. Three television stations in Savannah also cover Statesboro regularly: WTOC (CBS), WJCL (ABC), and WSAV (NBC).

The City has 122 miles of roads of which 121.71 are paved and 16 traffic signals. Natural Gas is sold to 2,043 customers while water and sewer service is provided by the City to 13,071 customers with an average daily water consumption of 3.246 million gallons. Statesboro has 200 miles of sanitary sewer and 245.47 miles of water mains with 1,640 fire hydrants. The City maintains a class 2/2Y ISO rating with 2 fire stations.

Utilities are provided by the following within the City:

City of Statesboro	Water & Sewer, Sanitation, Storm water, & Gas
Excelsior Electric	Electricity
Georgia Power	Electricity
Frontier Communications	Telecommunications
Bulloch Rural Telephone	Telecommunications
Northland Communications	Telecommunications

City Boards, Commissions, and Authorities

DOWNTOWN STATESBORO DEVELOPMENT AUTHORITY

The Downtown Statesboro Development Authority (DSDA), established in 1981, consists of 9 members, 8 of whom are appointed by the members of the authority to represent the owners of either real property or business establishments. The City Council appoints the remaining one member. The DSDA is empowered with the authority to acquire, improve, sell, lease, and/or mortgage property for the development and improvement of property in the Downtown Statesboro Development Authority District.

AVERITT CENTER FOR THE ARTS

The Averitt Center for the Arts was established August 15, 2000. The Council consists of 12 members who serve 2 year staggered terms. The Council is empowered with the duties and responsibilities to establish rules and regulations for arts facilities and to create policies to govern the management and conduct of funds, personnel, and property of the corporation. The Arts Council is directly responsible for the operations of the *David H. Averitt Center for the Arts*.

STATESBORO BEAUTIFICATION COMMISSION

The Statesboro Beautification Commission was established May 1, 1973. It consists of a Chairman and no more than 10 members appointed by the Mayor and City Council, and four ex-officio members: one member appointed from the County Commissioners, one member from the Board of Education, one member from the City Council, and one member appointed by the President of Georgia Southern University. The members serve staggered 5 year terms. The powers and duties of the Commission are to establish and maintain parks and trees in order to beautify the City of Statesboro.

STATESBORO PLANNING COMMISSION

The Statesboro Planning Commission is an advisory board which was originally established in February 1977. Effective June 22, 2010, the Statesboro Planning Commission was reconstituted, and consists of seven (7) members who are appointed by the Mayor and City Council. The Commission is vested with the duties to hear and make recommendations to the Mayor and City Council on zoning and subdivision applications; to make recommendations on city planning documents and amendments to land development ordinances; and, other similar duties as assigned by the Mayor and City Council.

STATESBORO TREE BOARD

The Statesboro Tree Board was established on January 15, 1991. The Board consists of 9 members appointed by the Mayor and City Council to serve a staggered three (3) year term, with a maximum of two consecutive terms totaling six (6) years. These members are appointed with consideration for their personal expertise in all the areas of horticulture and preservation of our environment. The Board is responsible for hearing requests for variances for special use permits in the enforcement of the City of Statesboro Tree Ordinance.

KEEP STATESBORO-BULLOCH BEAUTIFUL COMMISSION

The Keep Statesboro-Bulloch Beautiful Commission (KSBBC) was established October 18, 2016, consists of six members who are Bulloch County residents and serve a two year term. Members are appointed by the Mayor and each City Councilmember shall have authority to appoint one member. Keep Statesboro-Bulloch Beautiful (KSBBC) strives to educate and empower citizens and businesses with the resources needed to facilitate litter prevention, beautification, and community greening within the city of Statesboro and surrounding areas.

ALCOHOL ADVISORY BOARD

The Alcohol Advisory Board was established March 15, 2016, consists of six members who are Bulloch County residents and serve a two year term. Members are appointed by the Mayor and City Council, with each City Councilmember having the authority to appoint one member. Thereafter, The Alcohol Advisory elects a chairman from among its members who shall serve a year term and who shall be eligible for re-election as chairman. The Alcohol Advisory Board prepares studies and reports to inform the governing body on policy matters related to the licensing and sale of alcoholic beverages within the corporate limits of the City of Statesboro.

STATESBORO WORKS! COMMISSION

The Statesboro Works! Commission was established October 19, 2018. It consists of ten members appointed by the Mayor and City Council, who are Bulloch County residents, and serve a two year term. The Statesboro Works! Commission prepares studies and reports strategies, education efforts and programs for the purpose of informing the governing body on policy matters related to promoting an inclusive workforce where job seekers are able to maximize their career potential by developing skills and educational credentials to earn a living wage and businesses with the talent they need to prosper.

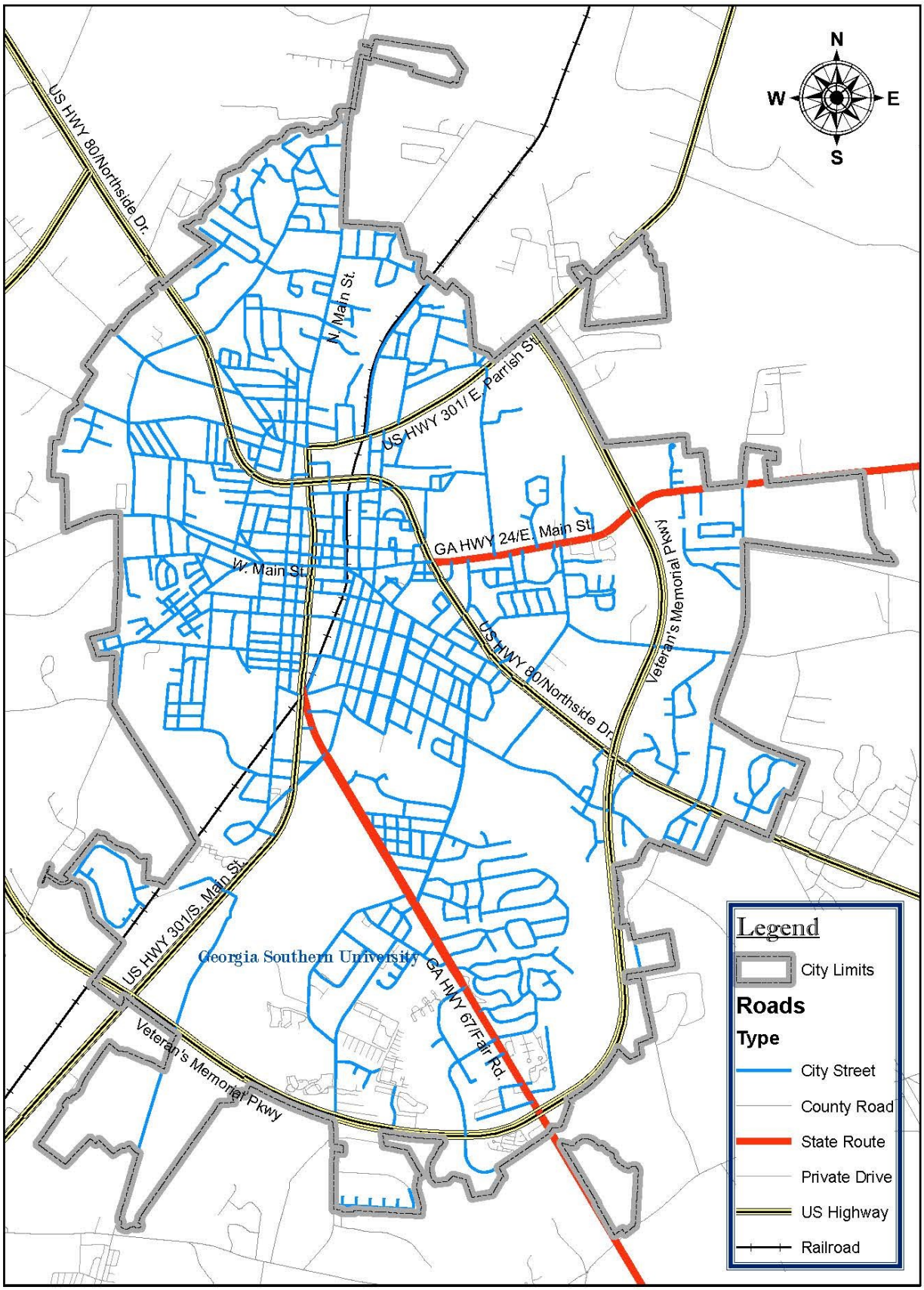
YOUTH COMMISSION

The Youth Commission was established October 19, 2018. It consists of nine members with a two year term, all Bulloch County residents, appointed by the Mayor and City Council. Their purpose is to prepare strategies, studies and reports on education efforts and programs for the purpose of informing the governing body on policy matters related to youth civic engagement, education, leadership, service learning opportunities, job training, and development.

COMMISSION ON DIVERSITY AND INCLUSION

The Commission on Diversity and Inclusion was established November 20, 2018. The Commission consists of 8 members who are appointed by the Mayor and City Council and serve a two year term. Their purpose is to present strategies, prepare studies and reports on education efforts and programs for the purpose of informing the governing body on policy matters related to promoting diversity, inclusion, and equity among the citizens of Statesboro connected to issues of poverty and prosperity.

City of Statesboro, Georgia



TAB 2

Reader’s Guide to the Budget

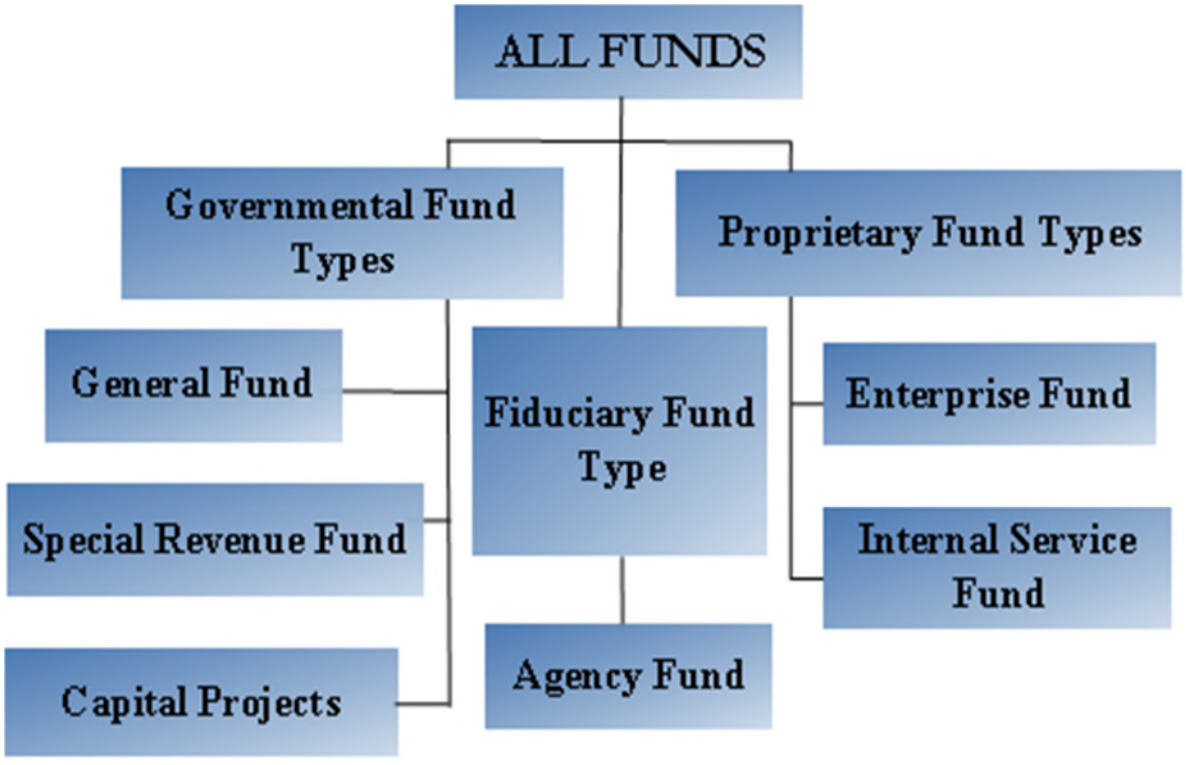
TAB 2

Reader’s Guide to the Budget

READER'S GUIDE TO THE BUDGET

One of the primary goals in formatting this Budget has been to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally Accepted Accounting Principles (GAAP) for governments requires the use of multiple funds, grouped into seven categories. To further complicate it, some of those fund categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. Most citizens are accustomed to private sector accounting, where a business has one balance sheet and one income statement, both kept on the accrual basis of accounting. Therefore, it is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget. It should help you understand the framework of the City's fund structure and accounting system.

The City of Statesboro will operate with twenty-three separate funds this year, which makes municipal budgeting and accounting considerably different from that in the private sector. Although the City may in most cases legally transfer money from one fund to another, each fund is a separate accounting entity with assets, liabilities, equity, revenues, and expenditures (expenses). Consequently, there will be twenty-three separate balance sheets and income statements. The funds fall into six different categories, or types of funds, as required by Generally Accepted Accounting Principles for governmental entities. The funds by fund type that will be used in the fiscal year are as follows:



(1) Governmental Funds

General Fund – This is the principal fund of the city and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City (i.e., public safety, general government, engineering, community development, finance, and public works).

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Included in the Special Revenue Funds are the Confiscated Assets Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District, Old Register Tax Allocation District, Hotel-Motel Tax Fund and Technology Fee Fund. The Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Capital Project Funds – Funds used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Funds include the 2013 SPLOST Fund, the 2018 TSPLOST Fund, the 2019 SPLOST Fund and the Capital Improvements Program Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

(2) Proprietary Funds

Enterprise Funds – Funds used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The City has five Enterprise Funds: the Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

Internal Service Funds – Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to the other government units, on a cost reimbursement (internal fees and charges) basis. The City has four Internal Service Funds: the Health Insurance Fund, Fleet Management Fund, the Wellness Program Fund and Central Services Fund. Again, the Narrative Section at the front of each Fund explains in detail the purpose of that fund.

(3) Fiduciary Fund

Agency Fund – The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other government units**.** The City has one Agency Fund: The Other Post-Employment Benefits Fund.

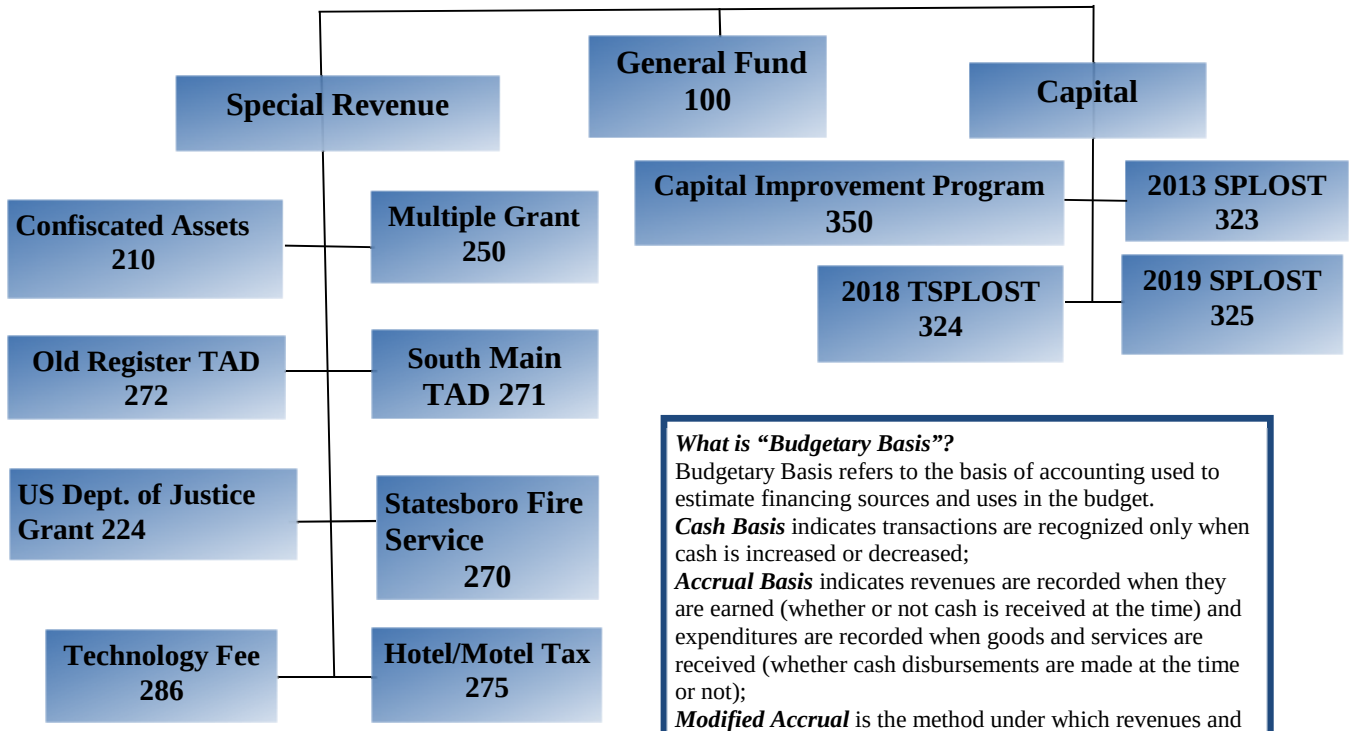
Please note that funds by fund type are summarized in the chart on the next page and the second column of the funds chart shows two different accounting bases: accrual and modified accrual. Accrual accounting is similar to private sector accounting, in that revenues are accrued when earned, and expenses are accrued when the financial transaction takes place. Proprietary Funds and Fiduciary Funds are accounted for on this basis, as they are operated very similarly to private businesses. In the Budget, these types of funds have a Budgeted Income Statement and a Budgeted Cash Flow Statement. Any major capital expenses for these funds are budgeted in the Budgeted Cash Flow Statement.

All Governmental Funds are accounted for using the modified accrual basis. Revenues are recognized in the accounting period in which they became available and measurable. The expenditures are recognized in the accounting period in which the fund liability is incurred. These funds reflect only available resources. In addition, this Budget shows all the major capital expenditures for these types of funds in the Capital Improvements Program Fund, or another capital projects fund. Major capital expenditures are defined as capital assets costing at least $5,000 and having a useful life of at least two years. This includes not only land, buildings, and infrastructure, but also vehicles and equipment.

The following chart illustrates each of the types of funds and the actual funds included in the City of Statesboro's budgetary process.

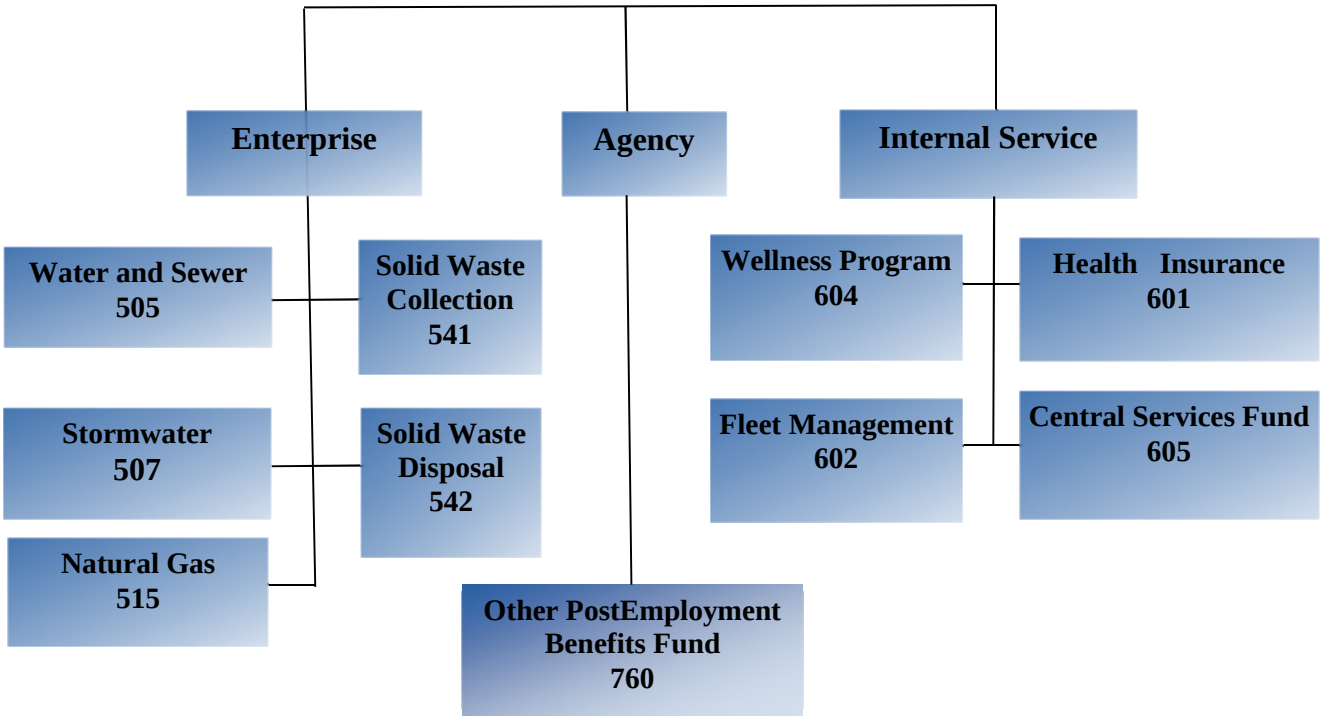
Fund Number	Basis of Accounting	Major/ Nonmajor	**Types of Funds** Actual Funds	FY 2019 Budget	FY 2020 Budget
			GOVERNMENTAL FUND TYPES:		
100	Modified	Major	GENERAL FUND	Current	Current
			SPECIAL REVENUE FUNDS:		
210	Modified	Nonmajor	CONFISCATED ASSETS FUND	Current	Current
224	Modified	Nonmajor	US DEPT OF JUSTICE GRANT FUND	Current	Current
250	Modified	Nonmajor	MULTIPLE GRANT FUND	Current	Current
270	Modified	Major	STATESBORO FIRE SERVICE FUND	Current	Current
271	Modified	Nonmajor	SOUTH MAIN TAD FUND	Current	Current
272	Modified	Nonmajor	OLD REGISTER TAD FUND	Noncurrent	Current
275	Modified	Nonmajor	HOTEL/MOTEL TAX FUND	Current	Current
286	Modified	Nonmajor	TECHNOLOGY FEE FUND	Current	Current
			CAPITAL PROJECTS FUNDS:		
322	Modified	Nonmajor	2007 SPLOST FUND	Current	Noncurrent
323	Modified	Major	2013 SPLOST FUND	Current	Current
324	Modified	Major	2018 TSPLOST FUND	Current	Current
325	Modified	Major	2019 SPLOST FUND	Noncurrent	Current
342	Modified	Nonmajor	2016 CDBG FUND	Current	Noncurrent
350	Modified	Nonmajor	CAPITAL IMPROVEMENTS PROGRAM FUND	Current	Current
			PROPRIETARY FUND TYPES:		
			ENTERPRISE FUNDS		
505	Accrual	Major	WATER AND WASTEWATER FUND	Current	Current
507	Accrual	Nonmajor	STORMWATER FUND	Current	Current
515	Accrual	Major	NATURAL GAS FUND	Current	Current
541	Accrual	Major	SOLID WASTE COLLECTION FUND	Current	Current
542	Accrual	Major	SOLID WASTE DISPOSAL FUND	Current	Current
			INTERNAL SERVICE FUNDS:		
601	Accrual	Major	HEALTH INSURANCE FUND	Current	Current
602	Accrual	Major	FLEET MANAGEMENT FUND	Current	Current
604	Accrual	Nonmajor	WELLNESS PROGRAM FUND	Current	Current
605	Accrual	Major	INFORMATION TECHNOLOGY FUND	Current	Current
			FIDUCIARY FUNDS:		
			AGENCY FUND:		
760	Accrual	Nonmajor	OTHER POST EMPLOYMENT BENEFITS	Current	Current
				23 Funds	23 Funds
NOTES:	Modified		Budgeted on the Modified Accrual Basis of Accounting.		
	Accrual		Budgeted on the Accrual Basis of Accounting.		

MODIFIED ACCRUAL BASIS OF BUDGETING



What is "Budgetary Basis"?
Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.
Cash Basis indicates transactions are recognized only when cash is increased or decreased;
Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not);
Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

ACCRUAL BASIS OF BUDGETING



The twenty-three funds are serviced by sixteen bank accounts, eight of which are major accounts, and eight of which are minor. The minor accounts have little activity, but are required due to bond indentures, grant requirements, or some other legal or operational requirement. The City received bids on its banking services in May 2017, for a four-year term beginning July 1st. The chart on the following page shows which bank accounts service each of the proposed funds.

Following this Reader's Guide to the Budget is the City Manager's Budget Message. This message includes a listing of the assumptions used in developing the Budget. It also includes a discussion of the major issues requiring financing that the Mayor and City Council confront, and how this Budget proposes to address them.

The next section, Summary Budget of All Funds, is a multi-sheet spreadsheet, which summarizes all funds of the City of Statesboro, and the projected fund balances or working capital, depending on the basis of accounting used. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the other sources and uses of cash in those funds using full accrual accounting. *In short, it is the entire budget in a condensed format.* This section also contains the Resolution necessary to adopt the Budget. Should the Mayor and City Council wish to change any aspect of the proposed Budget contained herein, they would simply adopt this Resolution subject to those specific changes.

The next section contains the Resolution Adopting the Financial Policies, which directs the financial operations of the City. These policies are reviewed each year to determine if any changes need to be made.

The next section contains a List of Authorized Personnel Positions funded by this Budget. This lists the budgeted positions within each department and division of the City. This assures that only this number of personnel can be employed unless changed by the City Council during the fiscal year.

The next section contains the Proposed Position Classification and Compensation (Pay) Plan. The Plan was updated by Condrey and Associates. It had been three years since the last update to the Plan. In the years between Plan updates, salaries and wages are adjusted by a cost of living adjustment to offset inflation.

Following that are sections for each one of the twenty three funds.

	MAJOR BANKING ACCOUNTS							
Name of Fund Served	General Disbursement Account	Payroll Account	Sweep Investment Account	E-Government Sweep Invest-ment Account	2013 SPLOST Account	2010 Revenue Bond Construction Account	2018 TSPLOST Account	2019 SPLOST Account
Governmental Funds:								
100 General	■	■	■	■				
210 Confiscated Assets								
221 CDBG Housing	■		■					
224 U.S. Dept. of Justice								
250 Multiple Grants	■		■					
270 Statesboro Fire	■	■	■					
271 Downtown TAD Fund								
272 Old Register TAD Fund								
275 Hotel/Motel Tax	■		■					
286 Technology Fee	■		■					
323 2013 SPLOST					■			
324 2018 TSPLOST							■	
325 2019 SPLOST								■
350 CIP Projects	■		■					
Proprietary Funds:								
a) Enterprise:								
505 Water and Sewer	■	■	■	■		■		
507 Stormwater	■	■	■	■				
515 Natural Gas	■	■	■	■				
541 S W Collection	■	■	■	■				
542 S W Disposal	■	■	■	■				
b) Internal Service:								
601 Health Insurance			■					
602 Fleet Management	■	■	■					
604 Wellness Program Fund	■		■					
605 Central Services Fund	■	■	■					
760 OPEB Fund			■					

	MINOR BANKING ACCOUNTS							
Name of Fund Served	Seized Property Account	State Confiscated Account	Federal Confiscated Account	Health Insurance Claims Account	Flexible Benefits Plan Account	2010 Revenue Bond Sinking Fund Account	South Main TAD	Old Register TAD
Governmental Funds:								
100 General								
210 Confiscated Assets	■		■					
221 CDBG Housing								
224 U.S. Dept. of Justice		■						
250 Multiple Grants								
270 Statesboro Fire								
271 Downtown TAD Fund							■	
272 Old Register TAD Fund								■
275 Hotel/Motel Tax								
286 Technology Fee								
323 2013 SPLOST								
324 2018 TSPLOST								
325 2019 SPLOST								
350 CIP Projects								
Proprietary Funds:								
a) Enterprise:								
505 Water and Sewer						■		
507 Stormwater								
515 Natural Gas								
541 S W Collection								
542 S W Disposal								
b) Internal Service:								
601 Health Insurance				■	■			
602 Fleet Management								
604 Wellness Program Fund								
605 Central Services Fund								
760 OPEB Fund								

After all funds are presented, there are three remaining sections. They provide the following information:

1) Capital Improvements Program. The City adopts a Capital Improvements Program (CIP) for six years. The first year's project is included in the FY 2020 Budget. The other five years are included for planning purposes. Their priorities can be changed in future updates of this program. The CIP is updated on an annual basis, so that the benefits of long-range planning can be obtained while having the flexibility to adjust to unforeseen circumstances or opportunities.

2) The Existing Debt Service Schedule for All Funds. The City must repay the debt for the City Hall purchase and renovation; the debt for the natural gas line extensions to the City of Metter; and several GEFA loans and the 2010 Refunding and Improvement Revenue Bonds for the water and sewer system. That is the extent of the City's indebtedness. These schedules show the amount of principal and interest due in each of the fiscal years until fully repaid for each individual debt instrument.

3) A Glossary of Terms used in governmental budgeting and accounting to assist the first-time reader. It should help clarify new terms that may not be familiar to the reader.

TAB 3

City Manager’s Budget Message

TAB 3

City Manager’s Budget Message

CITY OF STATESBORO

COUNCIL
Phil Boyum
Sam Lee Jones
Jeff Yawn
John Riggs
Derek Duke

Jonathan M. McCollar, Mayor
Randy Wetmore, City Manager
Robert Cheshire, Deputy City Manager
Sue Starling, City Clerk

50 EAST MAIN STREET • P.O. BOX 348
STATESBORO, GEORGIA 30459-0348

May 7, 2019

The Honorable Mayor and City Council
City of Statesboro
PO Box 348
Statesboro, Georgia 30459

Re: City Manager's Budget Message and Transmittal of the Proposed Budget for FY 2020

Honorable Mayor and City Council:

The fiscal year 2020 (FY 2020) proposed budget is here by transmitted to the Mayor and City Council for your consideration. Each year a number of employees dedicate a significant number of hours to developing the budget. I appreciate all the skills and experience that everyone brings to this annual project.

The proposed FY 2020 budget allows for the continued high service levels of core city services. In addition, it looks forward in providing fiscal stability in the coming years. Over the past decade, the staff and elected officials have worked diligently to provide the best public services with the available resources. They have also worked diligently to build up reserves to put the City on sound financial footing by being conservative with expenditures. This budget builds upon both of those efforts and sacrifices.

The Council makes a number of important decisions during the course of a year. One of those important decions is the adoption of the Annual Budget. The decisions made in adopting the Annual budget impacts the spending levels for staffing, supplies and equipment for each department. Those levels determine the department's ability to provide its services to the citizens of Statesboro. The decisions directly affect service delivery, capital improvement funding and other operational and financial capabilities.

The FY 2020 budget document serves the dual purpose of an accounting tool as well a planning document. It sets limits on appropriations that cannot be exceeded under the requirements of State law, illustrates what service will be provided and thereby provides a framework for what is expected to come during this coming budget year.

The FY 2020 City of Statesboro budget for all appropriated funds totals $62,373,128 (this number includes transfers between funds) which is an increase of $8,543,972. This increase is mainly due to the increase in Capital Outlay Projects that will take place because of the 2013 SPLOST Fund, the 2019 SPLOST Fund and the 2018 Transportation SPLOST Fund CIP projects in fiscal year 2020.

The General Fund budget for FY 2020 is $16,318,674 or 27 % of the total expenditures budget, which is an increase of $103,883 from the FY 2019 Budget and a decrease to Fund Balance of $653,430. For FY 2020 Revenues are expected to increase slightly and Expenditures are expected to increase. The Statesboro Fire Service Fund budget for FY 2020 is $3,806,708 or 6.1 % of the total expenditures budget, and is budgeted to use $305,208 of fund balance. The Water and Sewer Fund FY 2020 budget is $11,315,918 or 18.1% of the total expenditures budget. This is a decrease from the FY 2019 budget by $113,867. The Water and Sewer Fund is budgeted to increase its retained earnings by $1,022,409. The FY 2020 Natural Gas Fund budget is $4,613,022 or 7.4% of the total expenditures budget and is scheduled to increase retained earnings by $841,007. The Solid Waste Collection Fund FY 2020 budget is $4,328,560 or 6.9% of the total expenditures budget and is budgeted to increase retained earnings by $219,440. The budget for the Solid Waste Disposal Fund for FY 2020 is $4,088,726 or 6.6% of the total expenditures budget, and is scheduled to increase retained earnings by $460,229.

2019/2020
Budget Assumptions

When developing the proposed Annual Operations Budget and Six-Year Capital Improvement Plan (CIP) a number of assumptions are made to develop the budgets. The assumptions provide the framework from which projections for revenues and expenditures are based. Ultimately, the long term financial stability and service levels are created with these assumptions in mind.

The Departmental Operational budgets outline what the staff sees as necessary to continue providing day to day services for the community during the coming fiscal year within the resources available. The CIP outlines what capital projects are in line to be started or accomplished in the coming 12 months of the 2019/2020 budget year. In addition, it provides a list of equipment purchases that are planned and needed in the near future.

As conscientious as everyone involved has been in this budget development process, there is no doubt that we have not thought of every possibility that may impact the budget between July 1, 2019 and June 30, 2020. So as we move through the coming fiscal year there will be changes in the budget that may require formal budget amendments.

The following list highlights several of the budget assumptions for the 2019/2020 budget.

- Expected revenues are projected in the low to medium range.
- For the past nine years, staff and Council have worked to create a reserve fund that equals at least 25% of General Fund expenses. From 2009 when the reserve amount was $99,109 and 0.74% progress has been made to where now the reserve is $5,233,547 and 33.53 % at the end of June 2018.
- No change in the present mill rate of 7.308 is made in this budget.
- Assumes that Property Taxes will remain relatively flat with an increase of about $200,000 to $4.75 million.

- Assumes Georgia Power franchise fees will increase by $80,000 this year after a budget decrease of $100,000 in last year's budget.
- Assumes an increase in Insurance Premium Tax of approximately $150,000.
- Assumes Property Tax will make up approximately 30% of the Total General Fund Revenues.
- Assumes that the Transfer from the Enterprise Funds will make up about 20% of the Total General Fund Revenues.
- Assumes there will be an increase in the sanitation rates of approximately 5%.
- Assumes there will be an increase in tippage fees for residential/commercial or yard waste collection services of approximately 5%.
- Assumes no increase in water rates.
- Assumes there will not be an increase in sewer rates.
- Assumes no increase in natural gas rates.
- Assumes that the 2019 SPLOST collections will be forthcoming to the City during the first quarter of 2020. The initial SPLOST collections go to the smaller communities in the County.
- It is assumed that business license renewals will remain close to present levels.
- Assumes Equity Transfers to the General Fund will be the following amounts from:

Natural Gas	$870,000
Waste Water	$807,134
Solid Waste Disposal	$316,000
Solid Waste Collection	$750,000
Storm Water	$ 25,000

- Assumes there will be an increase in the landfill tippage fees. However, as in past years, the Solid Waste Disposal Fund will receive funding from the 2013 SPLOST for air rights and post-closure expenditures. The current $38.00 per ton tippage fee does not cover all the transfer station, hauling contract, disposal contract and post-closure cost of the Lakeview site. Hauling, disposal and fuel surcharge alone cost $38.28 per ton under the contract with Broadhurst Environmental and Rackleff Enterprises.
- Assumes the Statesboro Fire Department will be funded by a Bulloch County levy of 1.8 mill tax levied in the Statesboro Fire District which is expected to provide about $905,000 for funding the County portion of Fund. It is also assumed that $1,444,000 from the General Fund, $825,000 from a portion of the Governmental Water/Sewer Fees and $265,000 from the Fire Line Access Fee will be needed to fund this operation. The funding arrangement is a part of the Interlocal Agreement with Bulloch County.
- Assumes the Statesboro Convention and Visitors Bureau (SCVB) will receive 41.67% of the Hotel/Motel Tax for promotion and tourism development.
- It is also assumed that Main Street (DSDA) and the Statesboro Arts Council will continue with their contracts with the City to provide services. The DSDA will receive 19.90% and the Averitt Center for the Arts 25.10% of the Hotel/Motel Tax.
- Assumes the implementation of the Condrey Pay Plan Study. That means that a 4.98% increase of payroll is to be implemented during the first pay period in July of 2019. This is to get employees that are in need of increase up to the new minimums. Additionally, on January 1, 2020 a 1.9% increase and on July 1, 2020 a 1.9% increase of payroll will be provided as equity increases to employees depending on the number of years they have worked for the City from the latest hire date. It should be noted that

there is not a COLA planned for this July or next. The increases provided according to the pay study will take the place of COLA increases.

- The Health Insurance fund will receive a $100,000 transfer from all funds in the 2019/2020 budget to get the fund balance to an adequate reserve level. In addition, there will not be a monthly premium increases for employees this year after two successive years of increases.
- The following positions are included in this budget: 2 positions in the Police Department in the Patrol Division; 1 Accountant position in the Finance Department; 1 position in the Roll Off Division of the Sanitation Department, and 1 position in the Customer Service of Utility Billing.
- The KSBB position will be transferred from the Planning Department to the Public Works Administration Division. This will make for better coordination of activities.

Major Issues:

Background:

Fortunately Statesboro has a stable and growing economy. Statesboro remains a center for retail commerce, is a regional center for medical and hospital care as well as having diversified commercial and industrial businesses that offer employment for many in the area. Also, having Georgia Southern University, Ogeechee Technical College and East Georgia State College in the community greatly helps the local economy.

The core services which the City is responsible for include public works, utilities, police, fire and others. These are all part of creating the base for a good quality of life for individuals and businesses. It is important that the City maintain the infrastructure and service investments that have been made in past years as well as be prepared for the future.

A number of actions this past year appear to take the City in the direction of maintaining our investments and looking toward the future as well.

Below are some of those actions.

TSPLOST. The people of Statesboro and Bulloch County passed an additional one-cent sales tax that is devoted to transportation improvements. The projected share for the City is in the range of $20 million over the next five years. Starting with this budget and for the following four annual budgets there will be a number of sidewalk, intersection, trail, road and other related projects that will help in significantly improving the local transportation system.

SPLOST. As with the TSPLOST, the voters of Statesboro and Bulloch County once again passed a six year SPLOST. It is anticipated that the City will receive $26.9 million from this funding source over the next six years. These funds will allow the City to purchase large capital items in almost all departments. The SPLOST funding is essential for the continued operation of city services.

COMPREHENSIVE PLAN. The Comp Plan will soon be approved by the State. The Comp Plan process has involved a number of people who volunteered to be members of the Steering Committee. Over 200 hundred citizens completed surveys to express their views on the direction of the City for the next 10 years. This is a large undertaking that will help in making Statesboro a better place to live.

TRANSPORTATION PLAN. With the passage of TSPLOST, there was specific funding set aside for public transit. A study was undertaken with the purpose to determine the needs and possible viable options. That study is to be finalized in the near future. Then the Council will be able to review the findings and decide the next steps.

CREEK ON THE BLUE MILE. This project is just beginning but does so with a grant from the State of Georgia in the amount of $5.5 million for the construction of a reservoir. In addition, the Georgia Environmental Finance Authority approved the City for a loan not to exceed $15.5 million for various improvements along the creek from South College east to Zetterower. The payback for the loan is 30 years. The proposed private investment will be beneficial to the Downtown TAD finances as well as community wide.

OLD REGISTER ROAD TAD. The City created this TAD in 2018. The City, County and School District all have pledged increment to repay up to $4.75 million in infrastructure improvements in the TAD. As was announced during the creation of the TAD, a new multi-purpose soccer stadium will constructed with soccer games to start in early 2020. In March of 2019 it was also announced that a grocery store will be built in this TAD as well.

The above is a glimpse at the many great things that are happening in Statesboro. As you can see, it takes the support of the voters, other public entities, private citizens, elected officials and staff to make these projects a reality. None of these happen without everyone working together.

Main Goals

With each budget cycle, the City does its best to meet the challenge of providing quality services to all of its residents, with increasingly limited resources. The FY 2020 budget links developed organizational goals and objectives with the financial resources available to fund them. To accomplish the vision established by the Mayor and City Council the following goals have been developed.

Goal: To actively engage and maintain transparency with the citizens of Statesboro.
Objectives:
1. In the next year, one insert per quarter will accompany the utility bills provided by a Department explaining a project or service.
2. Informational brochures detailing City services will be created and made available through a variety of outlets.
3. With the new website and other social media platforms, more information will be made available to the public.

Goal: To provide efficient and effective services that will positively impact the quality of life for residents and business owners.
Objectives:
1. Notify GSU and other college students through various media the availability of online utility, property tax, and court fine payments.
2. Annual inspections of businesses will be conducted on the established schedule.
3. Fire prevention through activities will be conducted with school children at local schools.
4. Information will be made available to the public on the safe use of natural gas.

5. Safe drinking water with no disruptions other than minor line repairs will be made available to customers.
6. Continue to apprehend and prosecute offenders that commit physical assaults.
7. Projects to improve pedestrian safety will be undertaken by maintaining current sidewalks, constructing new sidewalks and safer crossings.

Goal: To develop and sustain economic development and investment in the community.

1. Right Start Meetings will be held with developers so that they are clearly informed of development guidelines and regulations.
2. Staff will meet with developers and others on rezoning and variance requests so that they understand what a compatible use of that property would be.
3. Staff will pursue annexation opportunities and creation of new retail and commercial development to enhance the tax base.
4. Review of subdivision and site plans will be done in a timely manner.
5. Consistency in interpretation and application of development ordinances will be provided to all.

Goal: To be proactive in the planning and development of critical infrastructure necessary for managed growth.

Objectives:

1. Inspect the installation of all developers' subdivision and commercial infrastructure that will be dedicated to the City for ownership and maintenance.
2. Maintain major drainage ditches and canals so that the system can convey heavy rains as designed.
3. Identify those areas within the City without natural gas service and provide installation.
4. Maintain GIS Systems of all City mapping needs including boundaries, utilities, rights of ways, easements, etc.
5. Conduct watershed studies, develop projects to improve and maintain the drainage systems.

Goal: To work effectively with other local, state and federal agencies to benefit the citizenry.

Objectives:

1. Identify and publicize the names and locations of known pedophiles within Bulloch County
2. Contest the early parole of known drug dealers at State Parole Board hearings
3. Work with the DEA and the local Drug Task Force to increase the number of convictions and drug seizures by 10%.
4. Strengthen partnerships to encourage housing ownership options for all income levels.
5. Assist in the development of the Keep Statesboro Bulloch Beautiful program.

Outside Agencies:

Three other agencies are affected by this Budget. The City renegotiated its contracts with the Statesboro Convention and Visitors Bureau (SCVB), the Main Street/DSDA and the Averitt Center for the Arts (AAC) to market the area for tourism. The new percentages of the Hotel/Motel Tax provided to each under these one-year contracts are 41.67% to the SCVB, 19.9% to the DSDA/Main Street, and 25.1% to the Averitt Center for the Arts.

Impact of the Capital Improvements on the Operating Budget:

The capital improvements budget process looks at both long and short term capital needs of the City. It begins with each department submitting capital requests for the next six years. The City Manager and

Director of Finance review each project with the departments. They discuss the priorities funding resources and revenue and expenditure (expense) projections. At the City Council budget retreat, the capital improvement projects are presented for Council review and comment. They may add, delete or change the list of priorities.

The first year capital improvements mentioned in this CIP Budget proposal have differing affects on the operating side of the Budget. For example, expenditures on street projects will have minimal impact on the operating budget by reducing some maintenance costs. The drainage system improvements are replacements of existing infrastructure, so they should not increase operating costs. It is anticipated that sidewalk projects will not require significant maintenance for hopefully 10 years or more.

When new residential subdivision and commercial development infrastructure is constructed by developers (streets, drainage, sidewalks, water lines, sewer lines, and natural gas lines) that is then dedicated to the City for ownership and maintenance it will increase our operating costs over time. The new properties generate tax base and utility revenues to offset some of these costs. And, if properly constructed and inspected, the maintenance of the infrastructure should be minimal for a number of years.

Equipment and vehicle purchases are for the routine replacement of older, worn out equipment that have outlived useful life. As was highlighted by staff during the budget retreat, many of the replacement items or 15 years old or more. City employees work hard to make the equipment they have last as long as possible and remain safe too. These purchases should help decrease the operating expenses necessary to maintain these capital assets.

Debt

The City of Statesboro's current long-term debt was issued for capital improvement projects that were too extensive to be financed from current revenue sources. The City of Statesboro will not use long-term debt to finance current ongoing operations of the City.

The City of Statesboro is governed by the State of Georgia restrictions on local government debt. The State of Georgia states that "The debt incurred by any county, municipality, or other political subdivision of this state, including debt incurred on behalf of any special district, shall never exceed 10% of the assessed value of all taxable property within such county, municipality, or political subdivision; and no such county, municipality, or other political subdivision shall incur any new debt without the assent of a majority of the qualified voters of such county, municipality, or political subdivision voting in an election held for that purpose as provided by law" (State of Georgia Constitution, Article IX, Section V).

The City of Statesboro's debt limit is $66,245,461, 10% of the estimated total assessed value of $662,454,612. The City currently has no general obligation bonds. However, the City's total debt is $13,468,689. The General Fund has an outstanding capital lease for City Hall in the amount of $312,000. The Natural Gas Fund has one outstanding loan in the amount of $95,301. The City issued $15,040,000 in Water and Sewer Revenue Bonds to repay outstanding Georgia Environmental Facilities Authority Loans (GEFA), to refund an outstanding revenue bond, and to renovate and expand water and sewer lines. The City received an uninsured AA rating on these bonds. In addition to the Water and Sewer Bonds with a balance of $10,580,000, the City has $2,481,388 in three remaining GEFA loans.

Conclusion:

I want to thank all the employees who assisted in the preparing this year's budget. All the departments have individuals who contribute time and expertise in developing their departmental budgets. Their efforts in collecting the pertinent data allows us to present a budget that enables daily operations and capital improvements to happen in a fiscally responsible manner. Without their dedication and commitment we would not be able to create the budget document we do each year.

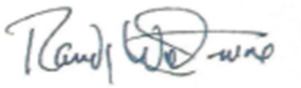
I want to thank the staff and Council during my time here in creating fiscally responsible budgets. Because of actions before I started here and while I have been City Manager I can say that I am leaving the city in a strong financial position. It is because of well thought out decisions that the City is where it is now financially. It is not luck. Statesboro will not remain strong financially if the same due diligence is not maintained when making budgetary and financial decisions in the future.

As I am retiring at the end of May I am going to share a few quirky numbers about my career in local government. I have worked in city government for 40 years. I have worked in nine cities in six states. I estimate that I have spent well over 100,000 hours working for those cities. It will have been 14,617 days since I began my first job in May of 1979. If my memory is correct, I will have worked with 20 Mayors, over 125 City Councilors, over 100 different Department Heads and thousands of city employees in providing basic essential city services.

My career has been one I never envisioned when I was growing up in Herington, Kansas. I never thought I would live in so many parts of this great country.

It has been a Grand Adventure!!!

Respectfully submitted,



Randy Wetmore
City Manager



Cindy S. West
Director of Finance

TAB 4

Summary Budget of All Funds

TAB 4

Summary Budget of All Funds

City of Statesboro Summary of All Funds

This section consists of a consolidated summary of all funds used to provide city services. The first chart is a Department/Fund Overview. The Overview provides an illustration of the relationship between the City's department and funds. The revenue sources and expenditures of the City of Statesboro may be more easily understood by reviewing the pie charts following the Overview. Also included in this section are three-year budget spreadsheets (FY 2018 actual, FY 2019 budgeted and FY 2020 proposed budgets) for each of the fund categories. The last section includes the City's Budget Summary and Reserve Targets.

Please see the individual tabs for detailed budget information and the services provided by the various funds.

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Governing Body	City Manager	City Clerk	Elections	General Administraion	Finance	Legal	Human Resources	Governmental Buildings	Engineering
Operating Budget										
General Fund	$167,910	$478,121	$261,263	$21,825	$0	$726,604	$243,097	$292,395	$202,464	$451,862
Total Operating Budget	$167,910	$478,121	$261,263	$21,825	$0	$726,604	$243,097	$292,395	$202,464	$451,862
Special Revenue Funds										
Confiscated Asset Fund										
US Dept of Justice Grant Fund										
Multiple Grant Fund										
Statesboro Fire Service Fund										
Tax Allocation District Fund Downtown					$50,000					
Tax Allocation District Fund Old Register										
Hotel/Motel Fund										
Technology Fee Fund										
Total Special Revenue Funds	$0	$0	$0	$0	$50,000	$0	$0	$0	$0	$0
Capital Funds										
2013 SPLOST Fund										
2016 CDBG Fund										
2018 TSPLOST										
2019 SPLOST Fund									$1,075,000	
Capital Improvements										$60,000
Total Capital Funds	$0	$0	$0	$0	$0	$0	$0	$0	$1,075,000	$60,000
Enterprise Funds										
Water Sewer Fund										
Stormwater Fund										
Natural Gas Fund										
Solid Waste Collection Fund										
Solid Waste Disposal Fund										
Total Enterprise Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Internal Service Funds										
Health Insurance Fund					$3,863,100					
Fleet Management Fund										
Wellness Fund					$17,000					
Central Services Fund										
Total Internal Service Funds	$0	$0	$0	$0	$3,880,100	$0	$0	$0	$0	$0
Fiduciary Funds										
Other Post Employment Benefits										
Total Fiduciary Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total City Budget	**$167,910**	**$478,121**	**$261,263**	**$21,825**	**$3,930,100**	**$726,604**	**$243,097**	**$292,395**	**$1,277,464**	**$511,862**

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Municipal Court	Police Admin.	Police Operations	Police Patrol	Fire	Public Works	Streets	Parks	Protective Inspection	Planning	Code Compliance
Operating Budget											
General Fund	$539,788	$1,195,684	$1,958,582	$4,303,398		$252,659	$1,912,580	$408,130	$153,195	$341,730	$146,266
Total Operatiang Budget	$539,788	$1,195,684	$1,958,582	$4,303,398	$0	$252,659	$1,912,580	$408,130	$153,195	$341,730	$146,266
Special Revenue Funds											
Confiscated Asset Fund											
US Dept of Justice Grant Fund		$52,500									
Multiple Grant Fund											
Statesboro Fire Service Fund					$3,748,408						
Tax Allocation District Fund Downtown											
Tax Allocation District Fund Old Register											
Hotel/Motel Fund											
Technology Fee Fund		$84,000									
Total Special Revenue Funds	$0	$136,500	$0	$0	$3,748,408	$0	$0	$0	$0	$0	$0
Capital Funds											
2013 SPLOST Fund											
2016 CDBG Fund											
2018 TSPLOST							$4,369,350				
2019 SPLOST Fund				$195,500	$221,000						
Capital Improvements							$92,000	$52,500			
Total Capital Funds	$0	$0	$0	$195,500	$221,000	$0	$4,461,350	$52,500	$0	$0	$0
Enterprise Funds											
Water Sewer Fund											
Stormwater Fund											
Natural Gas Fund											
Solid Waste Collection Fund											
Solid Waste Disposal Fund											
Total Enterprise Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Internal Service Funds											
Health Insurance Fund											
Fleet Management Fund											
Wellness Fund											
Central Services Fund											
Total Internal Service Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Fiduciary Funds											
Other Post Employment Benefits											
Total Fiduciary Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total City Budget	**$539,788**	**$1,332,184**	**$1,958,582**	**$4,498,898**	**$3,969,408**	**$252,659**	**$6,373,930**	**$460,630**	**$153,195**	**$341,730**	**$146,266**

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Other Agencies	Debt Service	Transfers Out	Customer Service	Water Treatment Plant	Water and Sewer	Reclaimed Water	Stormwater Fund	Commercial Refuse
Operating Budget									
General Fund	$351,620	$222,111	$1,687,290	$0	$0	$0	$0	$0	$0
Total Operatiang Budget	$351,620	$222,111	$1,687,290	$0	$0	$0	$0	$0	$0
Special Revenue Funds									
Confiscated Asset Fund									
US Dept of Justice Grant Fund									
Multiple Grant Fund									
Statesboro Fire Service Fund			$58,300						
Tax Allocation District Fund Downtown									
Tax Allocation District Fund Old Register									
Hotel/Motel Fund	$780,030		$45,000						
Technology Fee Fund									
Total Special Revenue Funds	$780,030	$0	$103,300	$0	$0	$0	$0	$0	$0
Capital Funds									
2013 SPLOST Fund						$1,260,000		$1,095,000	$325,000
2016 CDBG Fund									
2018 TSPLOST									
2019 SPLOST Fund						$1,000,000			
Capital Improvements									
Total Capital Funds	$0	$0	$0	$0	$0	$2,260,000	$0	$1,095,000	$325,000
Enterprise Funds									
Water Sewer Fund		$566,637	$1,695,819	$465,904	$3,916,190	$4,623,676	$47,692		
Stormwater Fund			$71,915					$857,794	
Natural Gas Fund		$2,515	$916,925						
Solid Waste Collection Fund			$898,920						$1,246,103
Solid Waste Disposal Fund			$362,675						
Total Enterprise Funds	$0	$569,152	$3,946,254	$465,904	$3,916,190	$4,623,676	$47,692	$857,794	$1,246,103
Internal Service Funds									
Health Insurance Fund									
Fleet Management Fund			$45,765						
Wellness Fund									
Central Services Fund			$1,525						
Total Internal Service Funds	$0	$0	$47,290	$0	$0	$0	$0	$0	$0
Fiduciary Funds									
Other Post Employment Benefits									
Total Fiduciary Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total City Budget	**$1,131,650**	**$791,263**	**$5,784,134**	**$465,904**	**$3,916,190**	**$6,883,676**	**$47,692**	**$1,952,794**	**$1,571,103**

DEPARTMENT/FUND OVERVIEW

The following charts provide an illustration of the relationship between the City's departments and funds.

	Residential Refuse	Rolloff	Landfill	Yardwaste	Natural Gas	Compressed Natural Gas	Fleet Maintenance	Motorpool	Central Services Fund	Total
Operating Budget										
General Fund	$0	$0	$0		$0	$0	$0	$0	$0	$16,318,574
Total Operatiang Budget	$0	$0	$0	$0	$0	$0	$0	$0	$0	$16,318,574
Special Revenue Funds										
Confiscated Asset Fund										$0
US Dept of Justice Grant Fund										$52,500
Multiple Grant Fund										$0
Statesboro Fire Service Fund										$3,806,708
Tax Allocation District Fund Downtown										$50,000
Tax Allocation District Fund Old Register										$0
Hotel/Motel Fund										$825,030
Technology Fee Fund										$84,000
Total Special Revenue Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$4,818,238
Capital Funds										
2013 SPLOST Fund					$500,000					$3,180,000
2016 CDBG Fund										$0
2018 TSPLOST										$4,369,350
2019 SPLOST Fund					$120,000					$2,611,500
Capital Improvements										$204,500
Total Capital Funds	$0	$0	$0	$0	$620,000	$0	$0	$0	$0	$10,365,350
Enterprise Funds										
Water Sewer Fund										$11,315,918
Stormwater Fund										$929,709
Natural Gas Fund					$3,655,077	$38,505				$4,613,022
Solid Waste Collection Fund	$1,056,748	$329,293		$797,496						$4,328,560
Solid Waste Disposal Fund			$3,726,051							$4,088,726
Total Enterprise Funds	$1,056,748	$329,293	$3,726,051	$797,496	$3,655,077	$38,505	$0	$0	$0	$25,275,935
Internal Service Funds										
Health Insurance Fund										$3,863,100
Fleet Management Fund							$594,038	$3,200		$643,003
Wellness Fund										$17,000
Central Services Fund									$1,070,403	$1,071,928
Total Internal Service Funds	$0	$0	$0	$0	$0	$0	$594,038	$3,200	$1,070,403	$5,595,031
Fiduciary Funds										
Other Post Employment Benefits										$0
Total Fiduciary Funds	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total City Budget	**$1,056,748**	**$329,293**	**$3,726,051**	**$797,496**	**$4,275,077**	**$38,505**	**$594,038**	**$3,200**	**$1,070,403**	**$62,373,128**

DESCRIPTION OF THE TOP FOUR MAJOR REVENUE SOURCES

Charges for Services, fees collected for services provided, make up $31,362,399 or 48% of total revenues for the City of Statesboro. The General Fund charges for services include court costs, indirect cost allocation from the water and sewer fund, background check fees and cemetery fees and several other revenue line items. The City has five Enterprise Funds that charge for services. These charges are water and sewer sales, storm water sales, natural gas sales, refuse collections fees and refuse disposal fees.

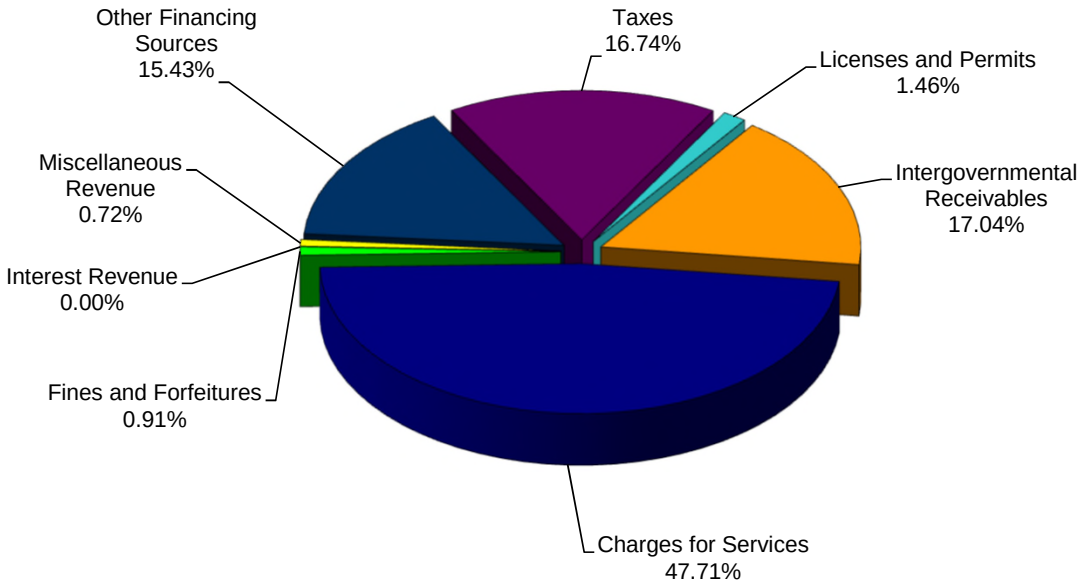
Taxes make up $11,001,924 or 17% of total revenues. Included in the taxes category are property taxes - ad valorem taxes levied on as assessed valuation of real and/or personal property; franchise fees – taxes imposed on the privilege of using public property for private purposes; alcohol taxes – levied on the distribution of distilled spirits, malt beverages, and wine; and insurance premium taxes – based on the gross direct premiums collected by all insurance companies doing business in the state.

Other financing sources make up $10,141,545 or 15.4%, of total revenues. The categories that make up other financing sources are operating transfers in – financial inflows from other funds of the government reporting entity; and sale of assets – the proceeds from the sale of fixed assets and other assets below the government's asset threshold.

Intergovernmental Revenues make up $11,201,683 or 17% of total revenues. This category includes grants – any grant received from a state or federal agency; and Special Purpose Local Option Sale Tax revenues – a sales tax that is remitted to the state by the vendor then disbursed to the County. Once the County receives the money, it disburses it to the City.

SUMMARY OF ALL FUNDS

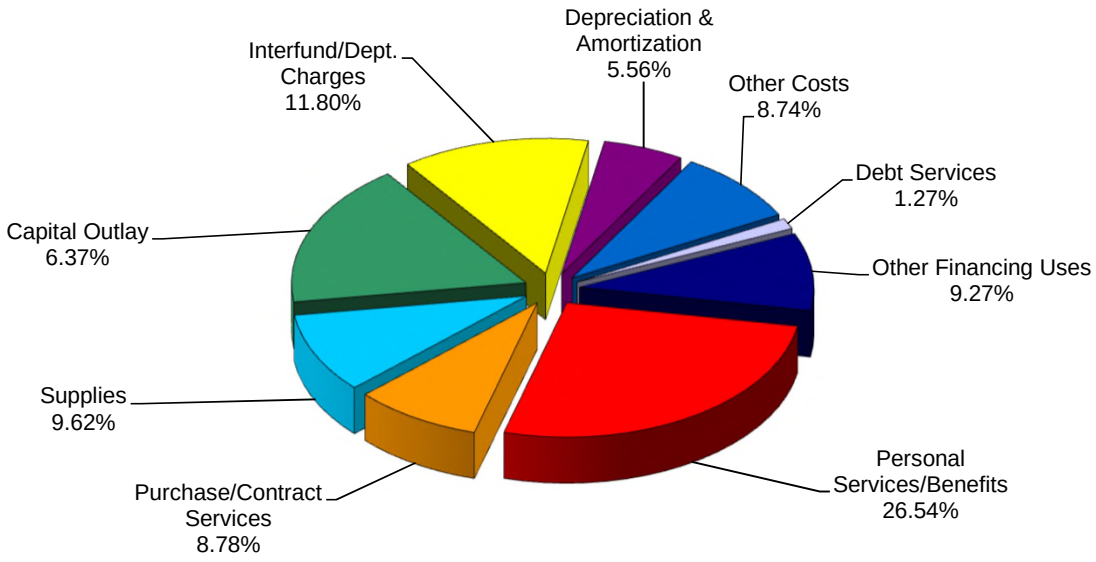
REVENUES BY SOURCE



	Governmental Funds	Proprietary Funds	Fiduciary Fund	Total All Funds
Taxes	$ 11,001,924	$ -		$ 11,001,924
(Property Taxes; Motor Vehicle; Franchise Taxes; Beer, Wine & Liquor; Insurance Premium Taxes)				
Licenses and Permits	$ 956,550	$ -		$ 956,550
(Alcoholic Beverage; Business Licenses; Bank Licenses; Building Permits; Inspection Fees; Sign Permits)				
Intergovernmental Revenues	$ 11,201,683	$ -		$ 11,201,683
(Grants; SPLOST funds)				
Charges for Services	$ 2,627,285	$ 28,735,114		$ 31,362,399
(Court Costs; Water & Sewer Charges; Stormwater; Natural Gas; Solid Waste Collection Fees; Solid Waste Disposal Tippage Fees; Fleet Charges)				
Fines and Forfeitures	$ 595,000	$ -		$ 595,000
(Municipal Court Fines; State and Federal Confiscated Funds)				
Interest Revenue	$ 645	$ 150		$ 795
Miscellaneous Revenue	$ 28,400	$ 442,874		$ 471,274
(Rents and Royalties; Reimbursement from Damaged Property; and Other {sale of pipe, scrap, concession revenue, sale of signs and posts})				
Other Financing Sources	$ 5,398,265	$ 4,560,955	$ 182,325	$ 10,141,545
(Transfers in from Other Funds; Sale of Assets; Sale of Land)				
TOTAL	**$ 31,809,752**	**$ 33,739,093**	**$ 182,325**	**$ 65,731,170**

SUMMARY OF ALL FUNDS

EXPENDITURES AND EXPENSES BY USE



	Governmental Funds	Proprietary Funds	Fiduciary Funds	Total All Funds
Personal Services/Benefits	$ 11,337,299	$ 5,217,024	$ -	$ 16,554,323
(Salaries; FICA; Retirement; Worker's Comp; Drug Screening)				
Purchase/Contract Services	$ 2,798,246	$ 2,680,868	$ -	$ 5,479,114
(Legal Fees; Engineering Fees; Repair & Maintenance of Vehicles; Equipment; Buildings/Grounds; Rentals; Insurance (other than benefits); Telephone/Cell Phones; Postage; Advertising; Printing & Binding; Travel & Education; Dues & Fees; Contract Labor)				
Supplies	$ 1,475,886	$ 4,522,615	$ -	$ 5,998,501
(Office Supplies; Uniforms; General Supplies; Electricity; Gasoline/Diesel; Food; Books/Periodicals; Small Tools & Equipment)				
Capital Outlay	$ 10,538,250	$ 214,250	$ -	$ 10,752,500
(Machinery; Furniture & Fixtures; Technology Equipment (computers, telephones, smartboards))				
Interfund/Dept. Charges	$ 1,904,850	$ 6,188,422	$ -	$ 8,093,272
(Self-funded Medical insurance; Life and Disability; Wellness Program)				
Depreciation & Amortization	$ -	$ 3,466,141	$ -	$ 3,466,141
(Depreciation and Amortization)				
Other Costs	$ 1,434,930	$ 4,018,950	$ -	$ 5,453,880
(Property Taxes; Bank Card Charges; Bad Debts; Solid Waste Disposal Fees)				
Debt Services	$ 222,111	$ 569,152	$ -	$ 791,263
(Repayment of long-term debts)				
Other Financing Uses	$ 1,790,590	$ 3,993,544	$ -	$ 5,784,134
(Transfers to Other Funds)				
TOTAL	**$ 31,502,162**	**$ 30,870,966**	**$ -**	**$ 62,373,128**

SUMMARY OF ALL FUNDS

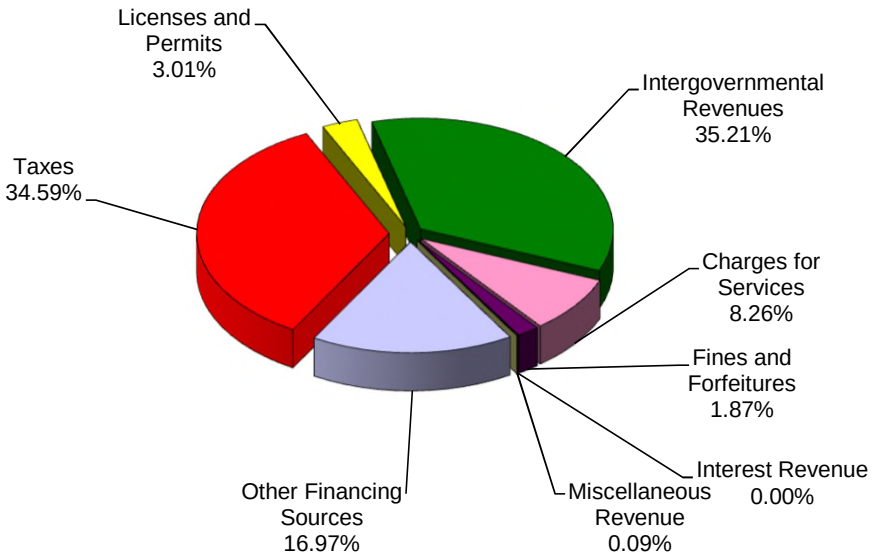
	Governmental Funds			Proprietary Funds		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ 10,544,388	$ 10,423,065	$ 11,001,924	$ -	$ -	$ -
32 Licenses and Permits	$ 958,688	$ 860,550	$ 956,550	$ -	$ -	$ -
33 Intergovernmental Revenues	$ 6,327,529	$ 7,273,549	$ 11,201,683	$ -	$ -	$ -
34 Charges for Services	$ 2,778,203	$ 2,723,393	$ 2,627,285	$ 27,788,024	$ 27,979,561	$ 28,735,114
35 Fines and Forfeitures	$ 592,636	$ 678,255	$ 595,000	$ -	$ -	$ -
36 Interest Revenue	$ 2,004	$ 625	$ 645	$ 164	$ 300	$ 150
37 Contributions and Donations	$ 8,011	$ 2,850	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 41,049	$ 33,500	$ 28,400	$ 596,468	$ 452,383	$ 442,874
Subtotal:	*$ 21,252,508*	*$ 21,995,787*	*$ 26,411,487*	*$ 28,384,656*	*$ 28,432,244*	*$ 29,178,138*
Other Financing Sources						
39 Other Financing Sources	$ 5,382,031	$ 5,994,030	$ 5,398,265	$ 3,362,877	$ 3,743,833	$ 4,560,955
Total Financial Sources	**$ 26,634,539**	**$ 27,989,817**	**$ 31,809,752**	**$ 31,747,533**	**$ 32,176,077**	**$ 33,739,093**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 9,875,790	$ 10,725,328	$ 11,337,299	$ 4,422,532	$ 4,903,751	$ 5,217,024
52 Purchase/Contract Services	$ 2,438,355	$ 2,758,544	$ 2,798,246	$ 2,251,180	$ 2,668,451	$ 2,680,868
53 Supplies	$ 1,320,932	$ 1,389,227	$ 1,475,886	$ 4,015,236	$ 4,354,942	$ 4,522,615
54 Capital Outlay	$ 2,191,743	$ 5,951,578	$ 10,538,250	$ 125,174	$ 183,938	$ 214,250
55 Interfund/Dept. Charges	$ 1,732,687	$ 1,924,003	$ 1,904,850	$ 6,107,339	$ 6,119,206	$ 6,188,422
56 Depreciation & Amortization	$ -	$ -	$ -	$ 3,437,056	$ 3,254,454	$ 3,466,141
57 Other Costs	$ 1,405,307	$ 1,441,278	$ 1,434,930	$ 3,460,874	$ 3,711,132	$ 4,018,950
Subtotal:	*$ 18,964,814*	*$ 24,189,958*	*$ 29,489,461*	*$ 23,819,391*	*$ 25,195,874*	*$ 26,308,270*
Non-Operating Expenses						
58 Debt Services	$ 508,609	$ 209,007	$ 222,111	$ 602,748	$ 673,458	$ 569,152
61 Other Financing Uses	$ 4,447,124	$ 2,226,680	$ 1,790,590	$ 4,004,722	$ 4,234,350	$ 3,993,544
Total Use of Resources	**$ 23,920,547**	**$ 26,625,645**	**$ 31,502,162**	**$ 28,426,861**	**$ 30,103,682**	**$ 30,870,966**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 2,713,992	$ 1,364,172	$ 307,590	$ 3,320,672	$ 2,072,395	$ 2,868,127

SUMMARY OF ALL FUNDS

	Fiduciary Funds			Total		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ 10,544,388	$ 10,423,065	$ 11,001,924
32 Licenses and Permits	$ -	$ -	$ -	$ 958,688	$ 860,550	$ 956,550
33 Intergovernmental Revenues	$ -	$ -	$ -	$ 6,327,529	$ 7,273,549	$ 11,201,683
34 Charges for Services	$ -	$ -	$ -	$ 30,566,227	$ 30,702,954	$ 31,362,399
35 Fines and Forfeitures	$ -	$ -	$ -	$ 592,636	$ 678,255	$ 595,000
36 Interest Revenue	$ -	$ -	$ -	$ 2,168	$ 925	$ 795
37 Contributions and Donations	$ -	$ -	$ -	$ 8,011	$ 2,850	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 637,517	$ 485,883	$ 471,274
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 49,637,164*	*$ 50,428,031*	*$ 55,589,625*
Other Financing Sources						
39 Other Financing Sources	$ -	$ 184,925	$ 182,325	$ 8,744,908	$ 9,922,788	$ 10,141,545
Total Financial Sources	**$ -**	**$ 184,925**	**$ 182,325**	**$ 58,382,072**	**$ 60,350,819**	**$ 65,731,170**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 14,298,322	$ 15,629,079	$ 16,554,323
52 Purchase/Contract Services	$ -	$ -	$ -	$ 4,689,535	$ 5,426,995	$ 5,479,114
53 Supplies	$ -	$ -	$ -	$ 5,336,168	$ 5,744,169	$ 5,998,501
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ 2,316,917	$ 6,135,516	$ 10,752,500
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ 7,840,026	$ 8,043,209	$ 8,093,272
56 Depreciation & Amortization	$ -	$ -	$ -	$ 3,437,056	$ 3,254,454	$ 3,466,141
57 Other Costs	$ -	$ -	$ -	$ 4,866,181	$ 5,152,410	$ 5,453,880
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 42,784,205*	*$ 49,385,832*	*$ 55,797,731*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 1,111,357	$ 882,465	$ 791,263
61 Other Financing Uses	$ -	$ -	$ -	$ 8,451,846	$ 6,461,030	$ 5,784,134
Total Use of Resources	**$ -**	**$ -**	**$ -**	**$ 52,347,408**	**$ 56,729,327**	**$ 62,373,128**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ 184,925	$ 182,325	$ 6,034,664	$ 3,621,492	$ 3,358,042

SUMMARY OF GOVERNMENTAL FUNDS

REVENUES BY SOURCE

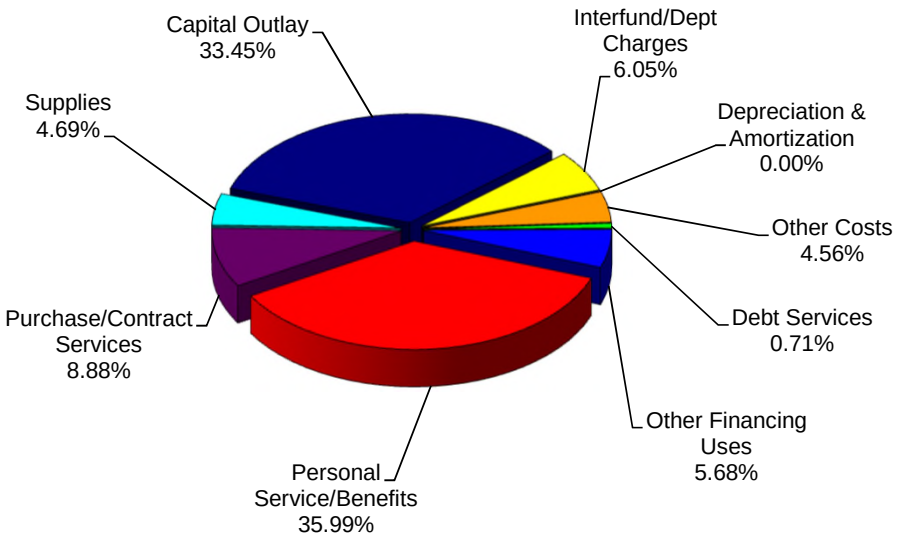


Taxes	$	11,001,924
Licenses and Permits	$	956,550
Intergovernmental Revenues	$	11,201,683
Charges for Services	$	2,627,285
Fines and Forfeitures	$	595,000
Interest Revenue	$	645
Miscellaneous Revenue	$	28,400
Other Financing Sources	$	5,398,265
TOTAL	**$**	**31,809,752**

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund,South Main Tax Allocation District Fund, Old Register Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund , 2019 SPLOST Fund, and Capital Improvements Fund.

SUMMARY OF GOVERNMENTAL FUNDS

EXPENDITURES BY USE



Personal Service/Benefits	$	11,337,299
Purchase/Contract Services	$	2,798,246
Supplies	$	1,475,886
Capital Outlay	$	10,538,250
Interfund/Dept Charges	$	1,904,850
Depreciation & Amortization	$	-
Other Costs	$	1,434,930
Debt Services	$	222,111
Other Financing Uses	$	1,790,590
TOTAL	**$**	**31,502,162**

Governmental Funds include: General Fund, Confiscated Asset Fund, Community Development Housing Grant Fund, US Department of Justice Grant Fund, Multiple Grant Fund, Statesboro Fire Service Fund, South Main Tax Allocation District Fund, Old Register Tax Allocation District Fund, Hotel/Motel Tax Fund, Technology Fee Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund , 2019 SPLOST Fund, and Capital Improvements Fund.

SUMMARY OF GOVERNMENTAL FUNDS

	100 General Fund			200 Special Revenue Funds		
	2018	2019	2020	2018	2019	2020
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ 9,588,758	$ 9,455,065	$ 9,912,144	$ 955,630	$ 968,000	$ 1,089,780
32 Licenses and Permits	$ 958,688	$ 845,050	$ 941,050	$ -	$ 15,500	$ 15,500
33 Intergovernmental Revenues	$ 73,167	$ -	$ -	$ 68,495	$ -	$ -
34 Charges for Services	$ 1,483,030	$ 1,474,618	$ 1,350,285	$ 1,295,173	$ 1,248,775	$ 1,277,000
35 Fines and Forfeitures	$ 557,322	$ 609,000	$ 554,000	$ 35,314	$ 69,255	$ 41,000
36 Interest Revenue	$ -	$ -	$ -	$ 12	$ 15	$ 25
37 Contributions and Donations	$ -	$ -	$ -	$ 8,011	$ 2,850	$ -
38 Miscellaneous Revenue	$ 41,006	$ 33,500	$ 28,400	$ 43	$ -	$ -
Subtotal:	*$ 12,701,971*	*$ 12,417,233*	*$ 12,785,879*	*$ 2,362,678*	*$ 2,304,395*	*$ 2,423,305*
Other Financing Sources						
39 Other Financing Sources	$ 2,798,896	$ 2,939,530	$ 2,879,265	$ 2,465,682	$ 2,169,000	$ 2,269,000
Total Financial Sources	**$ 15,500,867**	**$ 15,356,763**	**$ 15,665,144**	**$ 4,828,360**	**$ 4,473,395**	**$ 4,692,305**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 7,460,662	$ 8,302,742	$ 8,736,467	$ 2,415,128	$ 2,422,586	$ 2,600,832
52 Purch/Contract	$ 1,934,571	$ 2,207,348	$ 2,228,948	$ 472,434	$ 536,196	$ 569,298
53 Supplies	$ 1,142,292	$ 1,203,606	$ 1,300,432	$ 178,640	$ 185,621	$ 175,454
54 Capital Outlay	$ 24,977	$ 24,005	$ 24,900	$ 95,115	$ 222,073	$ 148,000
55 Interfund/Dept Chgs	$ 1,337,679	$ 1,482,321	$ 1,469,526	$ 395,008	$ 441,682	$ 435,324
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 654,554	$ 672,582	$ 648,900	$ 750,382	$ 768,396	$ 786,030
Subtotal:	*$ 12,554,735*	*$ 13,892,604*	*$ 14,409,173*	*$ 4,306,707*	*$ 4,576,554*	*$ 4,714,938*
Non-Operating Expenses						
58 Debt Services	$ 208,609	$ 209,007	$ 222,111	$ -	$ -	$ -
61 Other Financing Uses	$ 1,583,250	$ 2,113,080	$ 1,687,290	$ 82,090	$ 113,600	$ 103,300
Total Use of Resources:	**$ 14,346,594**	**$ 16,214,691**	**$ 16,318,574**	**$ 4,388,797**	**$ 4,690,154**	**$ 4,818,238**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1,154,273	$ (857,928)	$ (653,430)	$ 439,563	$ (216,759)	$ (125,933)

SUMMARY OF GOVERNMENTAL FUNDS

	300 Capital Project Funds			Total Governmental Funds		
	2018	2019	2020	2018	2019	2020
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ 10,544,388	$ 10,423,065	$ 11,001,924
32 Licenses and Permits	$ -	$ -	$ -	$ 958,688	$ 860,550	$ 956,550
33 Intergovernmental Revenues	$ 6,185,867	$ 7,273,549	$ 11,201,683	$ 6,327,529	$ 7,273,549	$ 11,201,683
34 Charges for Services	$ -	$ -	$ -	$ 2,778,203	$ 2,723,393	$ 2,627,285
35 Fines and Forfeitures	$ -	$ -	$ -	$ 592,636	$ 678,255	$ 595,000
36 Interest Revenue	$ 1,992	$ 610	$ 620	$ 2,004	$ 625	$ 645
37 Contributions and Donations	$ -	$ -	$ -	$ 8,011	$ 2,850	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 41,049	$ 33,500	$ 28,400
Subtotal:	*$ 6,187,859*	*$ 7,274,159*	*$ 11,202,303*	*$ 21,252,508*	*$ 21,995,787*	*$ 26,411,487*
Other Financing Sources						
39 Other Financing Sources	$ 117,453	$ 885,500	$ 250,000	$ 5,382,031	$ 5,994,030	$ 5,398,265
Total Financial Sources	**$ 6,305,312**	**$ 8,159,659**	**$ 11,452,303**	**$ 26,634,539**	**$ 27,989,817**	**$ 31,809,752**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ 9,875,790	$ 10,725,328	$ 11,337,299
52 Purch/Contract	$ 31,350	$ 15,000	$ -	$ 2,438,355	$ 2,758,544	$ 2,798,246
53 Supplies	$ -	$ -	$ -	$ 1,320,932	$ 1,389,227	$ 1,475,886
54 Capital Outlay	$ 2,071,651	$ 5,705,500	$ 10,365,350	$ 2,191,743	$ 5,951,578	$ 10,538,250
55 Interfund/Dept Chgs	$ -	$ -	$ -	$ 1,732,687	$ 1,924,003	$ 1,904,850
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 371	$ 300	$ -	$ 1,405,307	$ 1,441,278	$ 1,434,930
Subtotal:	*$ 2,103,372*	*$ 5,720,800*	*$ 10,365,350*	*$ 18,964,814*	*$ 24,189,958*	*$ 29,489,461*
Non-Operating Expenses						
58 Debt Services	$ 300,000	$ -	$ -	$ 508,609	$ 209,007	$ 222,111
61 Other Financing Uses	$ 2,781,784	$ -	$ -	$ 4,447,124	$ 2,226,680	$ 1,790,590
Total Use of Resources:	**$ 5,185,156**	**$ 5,720,800**	**$ 10,365,350**	**$ 23,920,547**	**$ 26,625,645**	**$ 31,502,162**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1,120,156	$ 2,438,859	$ 1,086,953	$ 2,713,992	$ 1,364,172	$ 307,590

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	100 General Fund			Special Revenue Funds 210 Confiscated Asset Fund		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ 9,588,758	$ 9,455,065	$ 9,912,144	$ -	$ -	$ -
32 Licenses and Permits	$ 958,688	$ 845,050	$ 941,050	$ -	$ -	$ -
33 Intergovernmental Revenue	$ 73,167	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 1,483,030	$ 1,474,618	$ 1,350,285	$ -	$ -	$ -
35 Fines and Forfeitures	$ 557,322	$ 609,000	$ 554,000	$ -	$ 4,000	$ 1,000
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 41,006	$ 33,500	$ 28,400	$ -	$ -	$ -
Subtotal:	*$ 12,701,971*	*$ 12,417,233*	*$ 12,785,879*	*$ -*	*$ 4,000*	*$ 1,000*
Other Financing Sources						
39 Other Financing Sources	$ 2,798,896	$ 2,939,530	$ 2,879,265	$ -	$ -	$ -
Total Financial Sources	**$ 15,500,867**	**$ 15,356,763**	**$ 15,665,144**	**$ -**	**$ 4,000**	**$ 1,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 7,460,662	$ 8,302,742	$ 8,736,467	$ -	$ -	$ -
52 Purchase/Contract Services	$ 1,934,571	$ 2,207,348	$ 2,228,948	$ 4,830	$ 5,000	$ -
53 Supplies	$ 1,142,292	$ 1,203,606	$ 1,300,432	$ 21,829	$ 14,000	$ -
54 Capital Outlay (Minor)	$ 24,977	$ 24,005	$ 24,900	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ 1,337,679	$ 1,482,321	$ 1,469,526	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 654,554	$ 672,582	$ 648,900	$ 2,640	$ -	$ -
Subtotal:	*$ 12,554,735*	*$ 13,892,604*	*$ 14,409,173*	*$ 29,299*	*$ 19,000*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ 208,609	$ 209,007	$ 222,111	$ -	$ -	$ -
61 Other Financing Uses	$ 1,583,250	$ 2,113,080	$ 1,687,290	$ -	$ -	$ -
Total Use of Resources	**$ 14,346,594**	**$ 16,214,691**	**$ 16,318,574**	**$ 29,299**	**$ 19,000**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1,154,273	$ (857,928)	$ (653,430)	$ (29,299)	$ (15,000)	$ 1,000

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	224			250		
	US Department of Justice Grant Fund			Multiple Grant Fund		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenue	$ -	$ -	$ -	$ 3,154	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ 35,314	$ 65,255	$ 40,000	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ 2,850	$ 2,850	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 35,314*	*$ 65,255*	*$ 40,000*	*$ 6,004*	*$ 2,850*	*$ -*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 35,314**	**$ 65,255**	**$ 40,000**	**$ 6,004**	**$ 2,850**	**$ -**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ 5,000	$ -	$ -	$ -
53 Supplies	$ 13,624	$ 3,875	$ 7,500	$ 2,850	$ 2,850	$ -
54 Capital Outlay (Minor)	$ 2,100	$ 6,270	$ 40,000	$ 3,154	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 15,724*	*$ 10,145*	*$ 52,500*	*$ 6,004*	*$ 2,850*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 15,724**	**$ 10,145**	**$ 52,500**	**$ 6,004**	**$ 2,850**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 19,590	$ 55,110	$ (12,500)	$ -	$ -	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	270			271		
	Statesboro Fire Service Fund			South Main Tax Allocation District Fund		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ 99,222	$ 88,000	$ 120,000
32 Licenses and Permits	$ -	$ 15,500	$ 15,500	$ -	$ -	$ -
33 Intergovernmental Revenue	$ 65,341	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 1,223,338	$ 1,172,775	$ 1,217,000	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ 12	$ 15	$ 25
37 Contributions and Donations	$ 5,161	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 43	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 1,293,883*	*$ 1,188,275*	*$ 1,232,500*	*$ 99,234*	*$ 88,015*	*$ 120,025*
Other Financing Sources						
39 Other Financing Sources	$ 2,465,682	$ 2,169,000	$ 2,269,000	$ -	$ -	$ -
Total Financial Sources	**$ 3,759,565**	**$ 3,357,275**	**$ 3,501,500**	**$ 99,234**	**$ 88,015**	**$ 120,025**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 2,415,128	$ 2,422,586	$ 2,600,832	$ -	$ -	$ -
52 Purchase/Contract Services	$ 389,230	$ 405,196	$ 430,298	$ -	$ 50,000	$ 50,000
53 Supplies	$ 140,337	$ 164,896	$ 167,954	$ -	$ -	$ -
54 Capital Outlay (Minor)	$ 89,861	$ 215,803	$ 108,000	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ 395,008	$ 441,682	$ 435,324	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ 5,464	$ 5,700	$ 6,000	$ -	$ -	$ -
Subtotal:	*$ 3,435,028*	*$ 3,655,863*	*$ 3,748,408*	*$ -*	*$ 50,000*	*$ 50,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 39,270	$ 69,600	$ 58,300	$ -	$ -	$ -
Total Use of Resources	**$ 3,474,298**	**$ 3,725,463**	**$ 3,806,708**	**$ -**	**$ 50,000**	**$ 50,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 285,267	$ (368,188)	$ (305,208)	$ 99,234	$ 38,015	$ 70,025

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds					
	272 Old Register Tax Allocation District Fund			275 Hotel/Motel Fund		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ 69,780	$ 856,408	$ 880,000	$ 900,000
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenue	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ 69,780*	*$ 856,408*	*$ 880,000*	*$ 900,000*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ -**	**$ -**	**$ 69,780**	**$ 856,408**	**$ 880,000**	**$ 900,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 742,278	$ 762,696	$ 780,030
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 742,278*	*$ 762,696*	*$ 780,030*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ 42,820	$ 44,000	$ 45,000
Total Use of Resources	**$ -**	**$ -**	**$ -**	**$ 785,098**	**$ 806,696**	**$ 825,030**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ -	$ 69,780	$ 71,310	$ 73,304	$ 74,970

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Special Revenue Funds 286 Technology Fund			Capital Projects Funds 322 2007 SPLOST Fund		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenue	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 71,835	$ 76,000	$ 60,000	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ 1,386	$ 60	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 71,835*	*$ 76,000*	*$ 60,000*	*$ 1,386*	*$ 60*	*$ -*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 71,835**	**$ 76,000**	**$ 60,000**	**$ 1,386**	**$ 60**	**$ -**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ 78,374	$ 76,000	$ 84,000	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ -	$ -	$ -	$ 1,100	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 371	$ 300	$ -
Subtotal:	*$ 78,374*	*$ 76,000*	*$ 84,000*	*$ 1,471*	*$ 300*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 78,374**	**$ 76,000**	**$ 84,000**	**$ 1,471**	**$ 300**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (6,539)	$ -	$ (24,000)	$ (85)	$ (240)	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Capital Projects Funds					
	323			324		
	2013 SPLOST Fund			2018 TSPLOST Fund		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenue	$ 6,144,977	$ 5,113,549	$ 4,547,058	$ -	$ 1,720,000	$ 4,128,000
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 606	$ 550	$ 600	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 6,145,583*	*$ 5,114,099*	*$ 4,547,658*	*$ -*	*$ 1,720,000*	*$ 4,128,000*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ 6,145,583**	**$ 5,114,099**	**$ 4,547,658**	**$ -**	**$ 1,720,000**	**$ 4,128,000**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ 1,915,186	$ 2,869,000	$ 3,180,000	$ -	$ 1,501,000	$ 4,369,350
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 1,915,186*	*$ 2,869,000*	*$ 3,180,000*	*$ -*	*$ 1,501,000*	*$ 4,369,350*
Non-Operating Expenses						
58 Debt Services	$ 300,000	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 2,772,244	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ 4,987,430**	**$ 2,869,000**	**$ 3,180,000**	**$ -**	**$ 1,501,000**	**$ 4,369,350**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1,158,153	$ 2,245,099	$ 1,367,658	$ -	$ 219,000	$ (241,350)

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

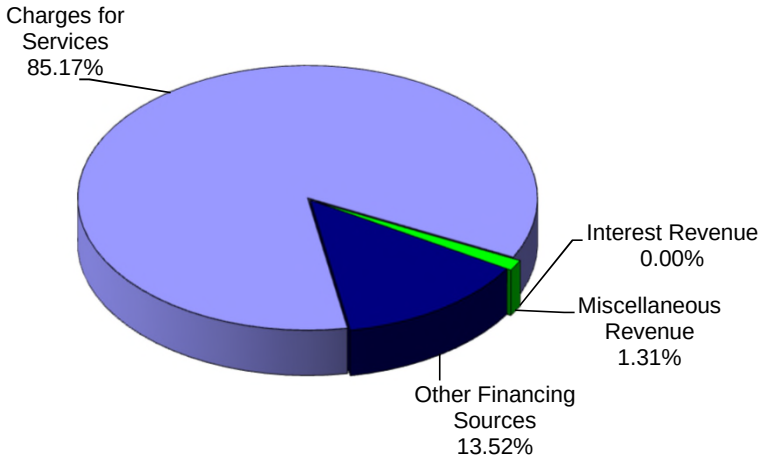
	Capital Projects Funds					
	325			342		
	2019 SPLOST Fund			2016 CDBG Grant Fund		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenue	$ -	$ -	$ 2,526,625	$ 40,890	$ 440,000	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ 20	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ 2,526,645*	*$ 40,890*	*$ 440,000*	*$ -*
Other Financing Sources						
39 Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -
Total Financial Sources	**$ -**	**$ -**	**$ 2,526,645**	**$ 40,890**	**$ 440,000**	**$ -**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ 31,350	$ 15,000	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ -	$ -	$ 2,611,500	$ -	$ 425,000	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ 2,611,500*	*$ 31,350*	*$ 440,000*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ 9,540	$ -	$ -
Total Use of Resources	**$ -**	**$ -**	**$ 2,611,500**	**$ 40,890**	**$ 440,000**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ -	$ (84,855)	$ -	$ -	$ -

SUMMARY OF FINANCIAL SOURCES AND USES
GOVERNMENTAL FUNDS

	Capital Projects Funds					
	350			Total Governmental Funds		
	Capital Improvements Program Fund					
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ 10,544,388	$ 10,423,065	$ 11,001,924
32 Licenses and Permits	$ -	$ -	$ -	$ 958,688	$ 860,550	$ 956,550
33 Intergovernmental Revenue	$ -	$ -	$ -	$ 6,327,529	$ 7,273,549	$ 11,201,683
34 Charges for Services	$ -	$ -	$ -	$ 2,778,203	$ 2,723,393	$ 2,627,285
35 Fines and Forfeitures	$ -	$ -	$ -	$ 592,636	$ 678,255	$ 595,000
36 Interest Revenue	$ -	$ -	$ -	$ 2,004	$ 625	$ 645
37 Contributions and Donations	$ -	$ -	$ -	$ 8,011	$ 2,850	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 41,049	$ 33,500	$ 28,400
Subtotal:	*$ -*	*$ -*	*$ -*	*$ 21,252,508*	*$ 21,995,787*	*$ 26,411,487*
Other Financing Sources						
39 Other Financing Sources	$ 117,453	$ 885,500	$ 250,000	$ 5,382,031	$ 5,994,030	$ 5,398,265
Total Financial Sources	**$ 117,453**	**$ 885,500**	**$ 250,000**	**$ 26,634,539**	**$ 27,989,817**	**$ 31,809,752**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ 9,875,790	$ 10,725,328	$ 11,337,299
52 Purchase/Contract Services	$ -	$ -	$ -	$ 2,438,355	$ 2,758,544	$ 2,798,246
53 Supplies	$ -	$ -	$ -	$ 1,320,932	$ 1,389,227	$ 1,475,886
54 Capital Outlay	$ 155,365	$ 910,500	$ 204,500	$ 2,191,743	$ 5,951,578	$ 10,538,250
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ 1,732,687	$ 1,924,003	$ 1,904,850
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ 1,405,307	$ 1,441,278	$ 1,434,930
Subtotal:	*$ 155,365*	*$ 910,500*	*$ 204,500*	$ 18,964,814	$ 24,189,958	$ 29,489,461
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 508,609	$ 209,007	$ 222,111
61 Other Financing Uses	$ -	$ -	$ -	$ 4,447,124	$ 2,226,680	$ 1,790,590
Total Use of Resources	**$ 155,365**	**$ 910,500**	**$ 204,500**	**$ 23,920,547**	**$ 26,625,645**	**$ 31,502,162**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (37,912)	$ (25,000)	$ 45,500	$ 2,713,992	$ 1,364,172	$ 307,590

SUMMARY OF PROPRIETARY FUNDS

REVENUES BY SOURCE

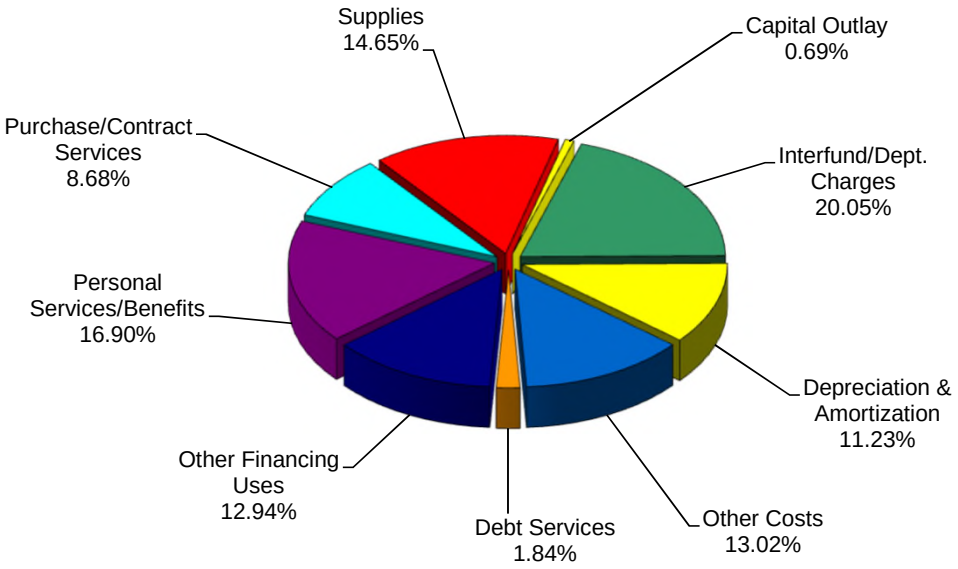


Charges for Services	$	28,735,114
Interest Revenue	$	150
Miscellaneous Revenue	$	442,874
Other Financing Sources	$	4,560,955
TOTAL	**$**	**33,739,093**

Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

SUMMARY OF PROPRIETARY FUNDS

EXPENSES BY SOURCE AND USE



Personal Services/Benefits	$	5,217,024
Purchase/Contract Services	$	2,680,868
Supplies	$	4,522,615
Capital Outlay	$	214,250
Interfund/Dept. Charges	$	6,188,422
Depreciation & Amortization	$	3,466,141
Other Costs	$	4,018,950
Debt Services	$	569,152
Other Financing Uses	$	3,993,544
TOTAL	**$**	**30,870,966**

Proprietary Funds Include: Water and Sewer Fund, Stormwater Fund, Natural Gas Fund, Solid Waste Collection Fund, Solid Waste Disposal Fund, Health Insurance Fund, Fleet Management Fund, Wellness Program Fund and Central Services Fund.

SUMMARY OF PROPRIETARY FUNDS

	500 Enterprise Funds			600 Internal Service Funds		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 22,745,689	$ 22,777,651	$ 23,441,038	$ 5,042,335	$ 5,201,910	$ 5,294,076
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 164	$ 300	$ 150	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 596,468	$ 452,383	$ 442,874	$ -	$ -	$ -
Subtotal:	*$ 23,342,321*	*$ 23,230,334*	*$ 23,884,062*	*$ 5,042,335*	*$ 5,201,910*	*$ 5,294,076*
Other Financing Sources						
39 Other Financing Sources	$ 3,047,417	$ 3,015,833	$ 4,008,955	$ 315,460	$ 728,000	$ 552,000
Total Financial Sources	**$ 26,389,738**	**$ 26,246,167**	**$ 27,893,017**	**$ 5,357,795**	**$ 5,929,910**	**$ 5,846,076**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ 3,786,208	$ 4,241,498	$ 4,545,115	$ 636,324	$ 662,253	$ 671,909
52 Purchase/Contract Services	$ 1,804,778	$ 2,225,575	$ 2,206,198	$ 446,402	$ 442,876	$ 474,670
53 Supplies	$ 3,915,338	$ 4,242,234	$ 4,380,835	$ 99,898	$ 112,708	$ 141,780
54 Capital Outlay (Minor)	$ 34,650	$ 67,750	$ 66,750	$ 90,524	$ 116,188	$ 147,500
55 Interfund/Dept. Charges	$ 2,380,568	$ 2,174,861	$ 2,217,794	$ 3,726,771	$ 3,944,345	$ 3,970,628
56 Depreciation & Amortization	$ 3,298,293	$ 3,123,692	$ 3,326,687	$ 138,763	$ 130,762	$ 139,454
57 Other Costs	$ 3,458,810	$ 3,707,935	$ 4,017,150	$ 2,064	$ 3,197	$ 1,800
Subtotal:	*$ 18,678,645*	*$ 19,783,545*	*$ 20,760,529*	*$ 5,140,746*	*$ 5,412,329*	*$ 5,547,741*
Non-Operating Expenses						
58 Debt Services	$ 602,748	$ 673,458	$ 569,152	$ -	$ -	$ -
61 Other Financing Uses	$ 3,987,467	$ 4,186,765	$ 3,946,254	$ 17,255	$ 47,585	$ 47,290
Total Use of Resources	**$ 23,268,860**	**$ 24,643,768**	**$ 25,275,935**	**$ 5,158,001**	**$ 5,459,914**	**$ 5,595,031**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 3,120,878	$ 1,602,399	$ 2,617,082	$ 199,794	$ 469,996	$ 251,045

SUMMARY OF PROPRIETARY FUNDS

	Total Proprietary Funds		
	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:			
31 Taxes	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -
34 Charges for Services	$ 27,788,024	$ 27,979,561	$ 28,735,114
35 Fines and Forfeitures	$ -	$ -	$ -
36 Interest Revenue	$ 164	$ 300	$ 150
37 Contributions and Donations	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 596,468	$ 452,383	$ 442,874
Subtotal:	*$ 28,384,656*	*$ 28,432,244*	*$ 29,178,138*
Other Financing Sources			
39 Other Financing Sources	$ 3,362,877	$ 3,743,833	$ 4,560,955
Total Financial Sources	**$ 31,747,533**	**$ 32,176,077**	**$ 33,739,093**
Expenditures and Expenses:			
51 Personal Services/Benefits	$ 4,422,532	$ 4,903,751	$ 5,217,024
52 Purchase/Contract Services	$ 2,251,180	$ 2,668,451	$ 2,680,868
53 Supplies	$ 4,015,236	$ 4,354,942	$ 4,522,615
54 Capital Outlay (Minor)	$ 125,174	$ 183,938	$ 214,250
55 Interfund/Dept. Charges	$ 6,107,339	$ 6,119,206	$ 6,188,422
56 Depreciation & Amortization	$ 3,437,056	$ 3,254,454	$ 3,466,141
57 Other Costs	$ 3,460,874	$ 3,711,132	$ 4,018,950
Subtotal:	*$ 23,819,391*	*$ 25,195,874*	*$ 26,308,270*
Non-Operating Expenses			
58 Debt Services	$ 602,748	$ 673,458	$ 569,152
61 Other Financing Uses	$ 4,004,722	$ 4,234,350	$ 3,993,544
Total Use of Resources	**$ 28,426,861**	**$ 30,103,682**	**$ 30,870,966**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 3,320,672	$ 2,072,395	$ 2,868,127

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	505 Water and Sewer Fund			507 Stormwater		
Revenues:	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 10,767,992	$ 10,842,248	$ 10,765,803	$ 1,020,297	$ 1,003,248	$ 1,003,706
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ 164	$ 300	$ 150	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 415,306	$ 312,383	$ 312,374	$ -	$ -	$ -
Subtotal:	*$ 11,183,462*	*$ 11,154,931*	*$ 11,078,327*	*$ 1,020,297*	*$ 1,003,248*	*$ 1,003,706*
Other Financing Sources						
39 Other Financing Sources	$ 445,234	$ 1,070,000	$ 1,260,000	$ 131,832	$ -	$ -
Total Financial Sources	**$ 11,628,696**	**$ 12,224,931**	**$ 12,338,327**	**$ 1,152,129**	**$ 1,003,248**	**$ 1,003,706**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 2,099,825	$ 2,486,812	$ 2,602,746	$ 326,114	$ 334,892	$ 354,394
52 Purch/Contract	$ 937,891	$ 1,266,595	$ 1,126,800	$ 70,951	$ 92,718	$ 107,575
53 Supplies	$ 1,266,220	$ 1,442,073	$ 1,453,160	$ 53,393	$ 53,000	$ 52,900
54 Capital Outlay	$ 24,058	$ 49,000	$ 49,000	$ 978	$ 2,200	$ 1,200
55 Interfund/Dept Chgs	$ 1,625,386	$ 1,443,189	$ 1,495,764	$ 104,286	$ 152,143	$ 149,305
56 Deprec & Amort	$ 2,074,851	$ 1,993,692	$ 2,076,892	$ 171,419	$ 85,000	$ 171,420
57 Other Costs	$ 218,371	$ 193,488	$ 249,100	$ 16,971	$ 21,000	$ 21,000
Subtotal:	*$ 8,246,602*	*$ 8,874,849*	*$ 9,053,462*	*$ 744,112*	*$ 740,953*	*$ 857,794*
Non-Operating Expenses						
58 Debt Services	$ 598,597	$ 670,036	$ 566,637	$ -	$ -	$ -
61 Other Financing Uses	$ 1,976,922	$ 1,884,900	$ 1,695,819	$ 41,495	$ 71,825	$ 71,915
Total Use of Resources:	**$ 10,822,121**	**$ 11,429,785**	**$ 11,315,918**	**$ 785,607**	**$ 812,778**	**$ 929,709**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 806,575	$ 795,146	$ 1,022,409	$ 366,522	$ 190,470	$ 73,997

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds					
	515 Natural Gas Fund			541 Solid Waste Collection		
	2018	2019	2020	2018	2019	2020
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 4,687,018	$ 4,912,155	$ 4,823,529	$ 3,906,488	$ 3,845,000	$ 4,223,000
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ 181,162	$ 140,000	$ 130,500	$ -	$ -	$ -
Subtotal:	*$ 4,868,180*	*$ 5,052,155*	*$ 4,954,029*	*$ 3,906,488*	*$ 3,845,000*	*$ 4,223,000*
Other Financing Sources						
39 Other Financing Sources	$ 871,189	$ 150,000	$ 500,000	$ 99,978	$ -	$ 325,000
Total Financial Sources	**$ 5,739,369**	**$ 5,202,155**	**$ 5,454,029**	**$ 4,006,466**	**$ 3,845,000**	**$ 4,548,000**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 377,562	$ 358,348	$ 386,896	$ 693,515	$ 741,094	$ 850,664
52 Purch/Contract	$ 165,101	$ 188,798	$ 175,530	$ 440,736	$ 441,297	$ 519,448
53 Supplies	$ 2,411,696	$ 2,545,831	$ 2,665,850	$ 131,878	$ 142,505	$ 145,800
54 Capital Outlay	$ 8,951	$ 15,350	$ 15,350	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 232,174	$ 163,872	$ 165,281	$ 317,046	$ 301,712	$ 297,978
56 Deprec & Amort	$ 228,375	$ 210,000	$ 228,375	$ 499,943	$ 520,000	$ 525,000
57 Other Costs	$ (4,034)	$ 45,774	$ 56,300	$ 944,961	$ 972,673	$ 1,090,750
Subtotal:	*$ 3,419,825*	*$ 3,527,973*	*$ 3,693,582*	*$ 3,028,079*	*$ 3,119,281*	*$ 3,429,640*
Non-Operating Expenses						
58 Debt Services	$ 4,151	$ 3,422	$ 2,515	$ -	$ -	$ -
61 Other Financing Uses	$ 886,520	$ 966,850	$ 916,925	$ 750,510	$ 900,840	$ 898,920
Total Use of Resources:	**$ 4,310,496**	**$ 4,498,245**	**$ 4,613,022**	**$ 3,778,589**	**$ 4,020,121**	**$ 4,328,560**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 1,428,873	$ 703,910	$ 841,007	$ 227,877	$ (175,121)	$ 219,440

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Enterprise Funds 542 Solid Waste Disposal			Internal Service Funds 601 Health Insurance Fund		
	2018	2019	2020	2018	2019	2020
Revenues:	Actual	Budgeted	Adopted	Actual	Budgeted	Adopted
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 2,363,894	$ 2,175,000	$ 2,625,000	$ 3,709,669	$ 3,873,218	$ 3,821,997
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 2,363,894*	*$ 2,175,000*	*$ 2,625,000*	*$ 3,709,669*	*$ 3,873,218*	*$ 3,821,997*
Other Financing Sources						
39 Other Financing Sources	$ 1,499,184	$ 1,795,833	$ 1,923,955	$ 230,000	$ 200,000	$ 100,000
Total Financial Sources	**$ 3,863,078**	**$ 3,970,833**	**$ 4,548,955**	**$ 3,939,669**	**$ 4,073,218**	**$ 3,921,997**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 289,192	$ 320,352	$ 350,415	$ -	$ -	$ -
52 Purch/Contract	$ 190,099	$ 236,167	$ 276,845	$ -	$ -	$ -
53 Supplies	$ 52,151	$ 58,825	$ 63,125	$ -	$ -	$ -
54 Capital Outlay	$ 663	$ 1,200	$ 1,200	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ 101,676	$ 113,945	$ 109,466	$ 3,624,308	$ 3,843,550	$ 3,863,100
56 Deprec & Amort	$ 323,705	$ 315,000	$ 325,000	$ -	$ -	$ -
57 Other Costs	$ 2,282,541	$ 2,475,000	$ 2,600,000	$ -	$ -	$ -
Subtotal:	*$ 3,240,027*	*$ 3,520,489*	*$ 3,726,051*	*$ 3,624,308*	*$ 3,843,550*	*$ 3,863,100*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 332,020	$ 362,350	$ 362,675	$ -	$ -	$ -
Total Use of Resources:	**$ 3,572,047**	**$ 3,882,839**	**$ 4,088,726**	**$ 3,624,308**	**$ 3,843,550**	**$ 3,863,100**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 291,031	$ 87,994	$ 460,229	$ 315,361	$ 229,668	$ 58,897

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

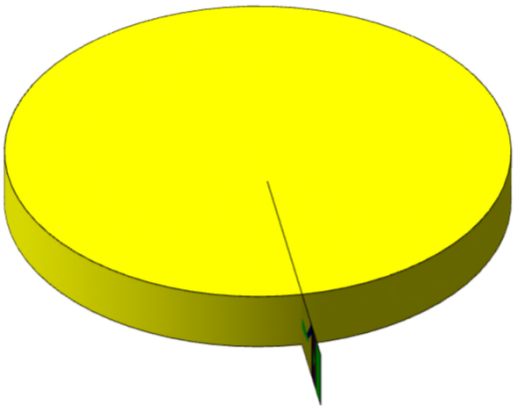
	Internal Service Funds					
	602 Fleet Management Fund			604 Wellness Program		
	2018	2019	2020	2018	2019	2020
Revenues:	**Actual**	**Budgeted**	**Adopted**	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 622,414	$ 638,000	$ 725,410	$ 18,012	$ 18,040	$ 18,260
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ 622,414*	*$ 638,000*	*$ 725,410*	*$ 18,012*	*$ 18,040*	*$ 18,260*
Other Financing Sources						
39 Other Financing Sources	$ -	$ 200,000	$ 100,000	$ -	$ -	$ -
Total Financial Sources	**$ 622,414**	**$ 838,000**	**$ 825,410**	**$ 18,012**	**$ 18,040**	**$ 18,260**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 311,371	$ 330,710	$ 308,227	$ -	$ -	$ -
52 Purch/Contract	$ 102,915	$ 109,272	$ 119,940	$ 18,013	$ 4,000	$ 3,500
53 Supplies	$ 39,734	$ 51,615	$ 55,280	$ -	$ 750	$ 6,000
54 Capital Outlay	$ -	$ -	$ -	$ -	$ 10,000	$ 7,500
55 Interfund/Dept Chgs	$ 59,928	$ 53,566	$ 59,991	$ -	$ -	$ -
56 Deprec & Amort	$ 51,309	$ 47,397	$ 52,000	$ -	$ -	$ -
57 Other Costs	$ 1,967	$ 2,043	$ 1,800	$ -	$ -	$ -
Subtotal:	*$ 567,224*	*$ 594,603*	*$ 597,238*	*$ 18,013*	*$ 14,750*	*$ 17,000*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ 14,205	$ 44,535	$ 45,765	$ -	$ -	$ -
Total Use of Resources:	**$ 581,429**	**$ 639,138**	**$ 643,003**	**$ 18,013**	**$ 14,750**	**$ 17,000**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ 40,985	$ 198,862	$ 182,407	$ (1)	$ 3,290	$ 1,260

SUMMARY OF FINANCIAL SOURCES AND USES
PROPRIETARY FUNDS

	Internal Service Funds 605 Central Services Fund			Total Proprietary Funds		
	2018	2019	2020	2018	2019	2020
Revenues:	**Actual**	**Budgeted**	**Adopted**	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ 692,240	$ 672,652	$ 728,409	$ 27,788,024	$ 27,979,561	$ 28,735,114
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ 164	$ 300	$ 150
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ 596,468	$ 452,383	$ 442,874
Subtotal	*$ 692,240*	*$ 672,652*	*$ 728,409*	*$ 28,384,656*	*$ 28,432,244*	*$ 29,178,138*
Other Financing Sources						
39 Other Financing Sources	$ 85,460	$ 328,000	$ 352,000	$ 3,362,877	$ 3,743,833	$ 4,560,955
Total Financial Sources	**$ 777,700**	**$ 1,000,652**	**$ 1,080,409**	**$ 31,747,533**	**$ 32,176,077**	**$ 33,739,093**
Expenditures and Expenses						
51 Pers Svc/Ben	$ 324,953	$ 331,543	$ 363,682	$ 4,422,532	$ 4,903,751	$ 5,217,024
52 Purch/Contract	$ 325,474	$ 329,604	$ 351,230	$ 2,251,180	$ 2,668,451	$ 2,680,868
53 Supplies	$ 60,164	$ 60,343	$ 80,500	$ 4,015,236	$ 4,354,942	$ 4,522,615
54 Capital Outlay	$ 90,524	$ 106,188	$ 140,000	$ 125,174	$ 183,938	$ 214,250
55 Interfund/Dept Chgs	$ 42,535	$ 47,229	$ 47,537	$ 6,107,339	$ 6,119,206	$ 6,188,422
56 Deprec & Amort	$ 87,454	$ 83,365	$ 87,454	$ 3,437,056	$ 3,254,454	$ 3,466,141
57 Other Costs	$ 97	$ 1,154	$ -	$ 3,460,874	$ 3,711,132	$ 4,018,950
Subtotal:	*$ 931,201*	*$ 959,426*	*$ 1,070,403*	*$ 23,819,391*	*$ 25,195,874*	*$ 26,308,270*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ 602,748	$ 673,458	$ 569,152
61 Other Financing Uses	$ 3,050	$ 3,050	$ 1,525	$ 4,004,722	$ 4,234,350	$ 3,993,544
Total Use of Resources:	**$ 934,251**	**$ 962,476**	**$ 1,071,928**	**$ 28,426,861**	**$ 30,103,682**	**$ 30,870,966**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ (156,551)	$ 38,176	$ 8,481	$ 3,320,672	$ 2,072,395	$ 2,868,127

SUMMARY OF FIDUCIARY FUNDS

REVENUES BY SOURCE



Taxes	$	-
Licenses and Permits	$	-
Intergovernmental Receivables	$	-
Charges for Services	$	-
Fines and Forfeitures	$	-
Interest Revenue	$	-
Contributions and Donations	$	-
Miscellaneous Revenue	$	-
Other Financing Sources	$	182,325
TOTAL	**$**	**182,325**

Fiduciary Funds Include: Agency Fund entitled Other Post Employment Benefits (OPEB)

SUMMARY OF AGENCY FUNDS

	700 Agency Fund			Total Agency Funds		
	2018 Actual	2019 Budgeted	2020 Adopted	2018 Actual	2019 Budgeted	2020 Adopted
Revenues:						
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*
Other Financing Sources						
39 Other Financing Sources	$ -	$ 184,925	$ 182,325	$ -	$ 184,925	$ 182,325
Total Financial Sources	**$ -**	**$ 184,925**	**$ 182,325**	**$ -**	**$ 184,925**	**$ 182,325**
Expenditures and Expenses:						
51 Personal Services/Benefits	$ -	$ -	$ -	$ -	$ -	$ -
52 Purchase/Contract Services	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	$ -
55 Interfund/Dept. Charges	$ -	$ -	$ -	$ -	$ -	$ -
56 Depreciation & Amortization	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ 184,925	$ 182,325	$ -	$ 184,925	$ 182,325

SUMMARY OF FINANCIAL SOURCES AND USES
FIDUCIARY FUNDS

	Agency Fund 760 Other Post Employment Benefits (OPEB)			Total Agency Fund		
	2018	2019	2020	2018	2019	2020
Revenues:	**Actual**	**Budgeted**	**Adopted**	**Actual**	**Budgeted**	**Adopted**
31 Taxes	$ -	$ -	$ -	$ -	$ -	$ -
32 Licenses and Permits	$ -	$ -	$ -	$ -	$ -	$ -
33 Intergovernmental Revenues	$ -	$ -	$ -	$ -	$ -	$ -
34 Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
35 Fines and Forfeitures	$ -	$ -	$ -	$ -	$ -	$ -
36 Interest Revenue	$ -	$ -	$ -	$ -	$ -	$ -
37 Contributions and Donations	$ -	$ -	$ -	$ -	$ -	$ -
38 Miscellaneous Revenue	$ -	$ -	$ -	$ -	$ -	$ -
39 Other Financing Sources	$ -	$ 184,925	$ 182,325	$ -	$ 184,925	$ 182,325
Total Financial Sources	**$ -**	**$ 184,925**	**$ 182,325**	**$ -**	**$ 184,925**	**$ 182,325**
Expenditures and Expenses						
51 Pers Svc/Ben	$ -	$ -	$ -	$ -	$ -	$ -
52 Purch/Contract	$ -	$ -	$ -	$ -	$ -	$ -
53 Supplies	$ -	$ -	$ -	$ -	$ -	$ -
54 Capital Outlay	$ -	$ -	$ -	$ -	$ -	$ -
55 Interfund/Dept Chgs	$ -	$ -	$ -	$ -	$ -	$ -
56 Deprec & Amort	$ -	$ -	$ -	$ -	$ -	$ -
57 Other Costs	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal:	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*
Non-Operating Expenses						
58 Debt Services	$ -	$ -	$ -	$ -	$ -	$ -
61 Other Financing Uses	$ -	$ -	$ -	$ -	$ -	$ -
Total Use of Resources:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Net Increase (Decrease) in Fund Balance or Retained Earnings	$ -	$ 184,925	$ 182,325	$ -	$ 184,925	$ 182,325

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

		100 General Fund		210 Confiscated Assets Fund		221 CDBG Housing Trust Fund
Unreserved Fund Balance Working Capital (6/19 Estimated)	**$**	**5,628,848**	**$**	**1,555**	**$**	**41,865**
Revenues	$	12,785,879	$	1,000	$	-
Transfers In	$	2,874,265				
Expenditures or Operating Expenses	$	(14,631,284)				
Transfers Out	$	(1,687,290)				
Other Financing Sources	$	5,000				
Interfund Loans						
External Loans						
Other Sources of Cash Affecting WC					$	15,900
Other Uses of Cash Affecting WC					$	(182,272)
Transfer to Unreserved Fund Balance						
Transfer from (to) Restricted Assets						
Projected Unreserved Fund Balance Working Capital (FY 2020 Budget)	**$**	**4,975,418**	**$**	**2,555**	**$**	**(124,507)**
Total Expenditures (Operating Expenses) and Transfers to Other Funds	**$**	**16,318,574**				
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers		**30.5%**				
Targeted % of Fund Balance or WC		**25.0%**		**NA**		**NA**
Surplus Over Targeted Amounts Available for Capital Projects	**$**	**895,775**		**NA**		**NA**

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

	224 US DOJ Grant Fund	250 Multiple Grant Fund	270 SFS Fund
Unreserved Fund Balance Working Capital (6/19 Estimated)	**$ 196,252**	**$ -**	**$ 859,287**
Revenues	$ 40,000	$ -	$ 1,232,500
Transfers In		$ -	$ 2,269,000
Expenditures or Operating Expenses	$ (52,500)	$ -	$ (3,748,408)
Transfers Out			$ (58,300)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2020 Budget)	**$ 183,752**	**$ -**	**$ 554,079**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			**$ 3,806,708**
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			**14.6%**
Targeted % of Fund Balance or WC	**NA**	**NA**	**17.0%**
Surplus Over Targeted Amounts Available for Capital Projects	**NA**	**NA**	**$ (93,061)**

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

	271 South Main TAD Fund	272 Old Register TAD Fund	275 Hotel/Motel Tax Fund
Unreserved Fund Balance Working Capital (6/19 Estimated)	**$ 421,838**	**$ -**	**$ (40,133)**
Revenues	$ 120,025	$ 69,780	$ 900,000
Transfers In			
Expenditures or Operating Expenses	$ (50,000)		$ (780,030)
Transfers Out			$ (45,000)
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2020 Budget)	**$ 491,863**	**$ 69,780**	**$ 34,837**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	**NA**	**NA**	**NA**
Surplus Over Targeted Amounts Available for Capital Projects	**NA**	**NA**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

	286 Technology Fee Fund	323 2013 SPLOST Fund	324 2018 TSPLOST Fund
Unreserved Fund Balance Working Capital (6/19 Estimated)	**$ 16,878**	**$ 8,488,169**	**$ 229,215**
Revenues	$ 60,000	$ 4,547,658	$ 4,128,000
Transfers In			
Expenditures or Operating Expenses	$ (84,000)	$ (3,180,000)	$ (4,369,350)
Transfers Out			
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC			
Other Uses of Cash Affecting WC			
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2020 Budget)	**$ (7,122)**	**$ 9,855,827**	**$ (12,135)**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	**NA**	**NA**	**NA**
Surplus Over Targeted Amounts Available for Capital Projects	**NA**	**NA**	**NA**

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

	325 2019 SPLOST Fund	350 CIP Fund	505 Water/WW Systems Fund
Unreserved Fund Balance	**$ -**	**$ 85,882**	
Working Capital (6/19 Estimated)			**$ 7,138,688**
Revenues	$ 2,526,645	$ -	$ 10,765,803
Transfers In		$ 150,000	$ 1,260,000
Expenditures or Operating Expenses	$ (2,611,500)	$ (204,500)	$ (9,053,462)
Transfers Out			$ (1,695,819)
Other Financing Sources			
Interfund Loans			
External Loans		$ 100,000	$ -
Other Sources of Cash Affecting WC			$ 2,389,266
Other Uses of Cash Affecting WC			$ (5,532,138)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance	**$ (84,855)**	**$ 131,382**	
Working Capital (FY 2020 Budget)			**$ 5,272,338**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			**$ 16,281,419**
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			**32.4%**
Targeted % of Fund Balance or WC	**NA**	**NA**	**17.0%**
Surplus Over Targeted Amounts Available for Capital Projects	**NA**	**NA**	**$ 2,504,497**

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

	507 Stormwater Fund	515 Natural Gas System Fund	541 Solid Waste Collection Fund
Unreserved Fund Balance Working Capital (6/19 Estimated)	**$ 741,542**	**$ 3,840,136**	**$ 1,852,157**
Revenues	$ 1,003,706	$ 4,823,529	$ 4,223,000
Transfers In	$ 1,095,000	$ 620,000	$ 325,000
Expenditures or Operating Expenses	$ (857,794)	$ (3,693,582)	$ (3,429,640)
Transfers Out	$ (71,915)	$ (916,925)	$ (898,920)
Other Financing Sources	$ 500,000		
Interfund Loans			
External Loans	$ 75,000	$ -	$ -
Other Sources of Cash Affecting WC	$ 171,420	$ 358,875	$ 525,000
Other Uses of Cash Affecting WC	$ (1,955,000)	$ (1,416,515)	$ (575,000)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2020 Budget)	**$ 701,959**	**$ 3,615,518**	**$ 2,021,597**
Total Expenditures (Operating Expenses) and Transfers to Other Funds	**$ 929,709**	**$ 4,610,507**	**$ 4,328,560**
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers	**75.5%**	**78.4%**	**46.7%**
Targeted % of Fund Balance or WC	**17.0%**	**17.0%**	**17.0%**
Surplus Over Targeted Amounts Available for Capital Projects	**$ 543,909**	**$ 2,831,732**	**$ 1,285,742**

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

	542 Solid Waste Disposal Fund	601 Health Insurance Fund	602 Fleet Management Fund
Unreserved Fund Balance Working Capital (6/19 Estimated)	**$ 12,514**	**$ 406,355**	**$ 194,116**
Revenues	$ 2,625,000	$ 3,821,997	$ 725,410
Transfers In	$ 1,923,955		$ 100,000
Expenditures or Operating Expenses	$ (3,726,051)	$ (3,863,100)	$ (597,238)
Transfers Out	$ (362,675)		$ (45,765)
Other Financing Sources			
Interfund Loans			
External Loans	$ -		$ 65,000
Other Sources of Cash Affecting WC	$ 325,000	$ 100,000	$ 52,000
Other Uses of Cash Affecting WC	$ (239,000)		$ (187,000)
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2020 Budget)	**$ 558,743**	**$ 465,252**	**$ 306,523**
Total Expenditures (Operating Expenses) and Transfers to Other Funds	**$ 4,088,726**	**$ 3,863,100**	**$ 643,003**
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers	**13.7%**	**12.0%**	**47.7%**
Targeted % of Fund Balance or WC	**17.0%**	**9%**	**17.0%**
Surplus Over Targeted Amounts Available for Capital Projects	**$ (136,340)**	**$ 117,573**	**$ 197,212**

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

	604 Wellness Program	605 Central Services Fund	760 Other Post Empl Benefits
Unreserved Fund Balance Working Capital (6/19 Estimated)	**$ 31,466**	**$ (501,707)**	**$ 153,021**
Revenues	$ 18,260	$ 728,409	$ 182,325
Transfers In		$ 352,000	
Expenditures or Operating Expenses	$ (17,000)	$ (1,070,403)	
Transfers Out		$ 1,525	
Other Financing Sources			
Interfund Loans			
External Loans			
Other Sources of Cash Affecting WC	$ -	$ 87,454	
Other Uses of Cash Affecting WC	$ -		
Transfer to Unreserved Fund Balance			
Transfer from (to) Restricted Assets			
Projected Unreserved Fund Balance Working Capital (FY 2020 Budget)	**$ 32,726**	**$ (402,722)**	**$ 335,346**
Total Expenditures (Operating Expenses) and Transfers to Other Funds			
Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers			
Targeted % of Fund Balance or WC	**N/A**	**N/A**	**N/A**
Surplus Over Targeted Amounts Available for Capital Projects	**N/A**	**N/A**	**N/A**

CITY OF STATESBORO, GEORGIA
FY 2020 BUDGET SUMMARY AND RESERVE TARGETS

		TOTALS
Unreserved Fund Balance	**$**	**15,929,656**
Working Capital (6/19 Estimated)	**$**	**13,868,288**
Revenues	**$**	**55,328,926**
Transfers In	**$**	**10,969,220**
Expenditures or Operating Expenses	**$**	**(56,019,842)**
Transfers Out	**$**	**(5,781,084)**
Other Financing Sources	**$**	**505,000**
Interfund Loans	**$**	**-**
External Loans	**$**	**240,000**
Other Sources of Cash Affecting WC	**$**	**4,024,915**
Other Uses of Cash Affecting WC	**$**	**(10,086,925)**
Transfer to Unreserved Fund Balance	**$**	**-**
Transfer from (to) Restricted Assets	**$**	**-**
Projected Unreserved Fund Balance	**$**	**16,070,874**
Working Capital (FY 2020 Budget)	**$**	**12,907,280**

Total Expenditures (Operating Expenses) and Transfers to Other Funds

Fund Balance (or Working Capital) as a % of Expenditures (Expenses) and Transfers

Targeted % of Fund Balance or WC

Surplus Over Targeted Amounts Available for Capital Projects	**$**	**8,147,037**

RESOLUTION 2019-14: A RESOLUTION TO ADOPT THE FISCAL YEAR 2020 BUDGET FOR EACH FUND OF THE CITY OF STATESBORO, GEORGIA, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES/EXPENSES, ADOPTING SEVERAL ITEMS OF REVENUE ANTICIPATIONS, AND PROHIBITING EXPENDITURES OR EXPENSES FROM EXCEEDING THE ACTUAL FUNDING AVAILABLE FOR APPROPRIATION

WHEREAS, sound governmental operations require a budget in order to plan the financing of services for the residents of the City of Statesboro; and

WHEREAS, Title 36, Chapter 81, Article 1 of the Official Code of Georgia Annotated (OCGA) requires a balanced budget for the City's fiscal year, which runs from July 1st to June 30th of each year; and

WHEREAS, the Mayor and City Council have reviewed the proposed FY 2020 Budget as presented by the City Manager and Director of Finance; and

WHEREAS, each of these funds is a balanced budget, so that anticipated revenues and other financial resources for each fund equal the proposed expenditures or expenses; and

WHEREAS, the Mayor and City Council wish to adopt this proposal as the Fiscal Year 2020 Annual Budget;

NOW THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Statesboro, Georgia as follows:

Section 1. The proposed Fiscal Year 2020 budget, attached hereto and incorporated herein as a part of this Resolution, is hereby adopted as the budget for the City of Statesboro, Georgia for Fiscal Year 2020, which begins July 1, 2019 and ends June 30, 2020.

Section 2. The several items of revenues, other financial resources, and sources of cash shown in the budget for each fund in the amounts shown anticipated are hereby adopted, and that the several amounts shown in the budget for each fund as proposed expenditures or expenses, and uses of cash are hereby appropriated to the departments named in each fund.

Section 3. The "legal level of control" as defined in OCGA 36-81-2 is set at the departmental level, meaning that the City Manager in his capacity as Budget Officer is authorized to move appropriations from one line item to another within a department, but under no circumstances may expenditures or expenses exceed the amount appropriated for a department without a further budget amendment approved by the Mayor and City Council.

Section 4. All appropriations shall lapse at the end of the fiscal year.

Section 5. The Authorized Personnel by department and division shown in this budget are hereby formally adopted as the number of authorized positions within each department and division, until and unless amended by resolution of the Mayor and City Council.

Section 6. The Proposed Pay Plan for FY 2020 shown in this budget, as amended, is hereby formally adopted as the City's Pay Plan effective on July 1, 2019, unless further amended by resolution of the Mayor and City Council. The 2019 Condrey Pay Plan will be implemented in three phases. The first phase will be implemented during the first full pay period in July of 2019. The first phase is to bring to minimum employees that are currently paid less than the new minimum. The second phase will be half of an employees' equity increase. This phase will be implemented the first full pay period in January 2020. The final phase will be the other half of an employees' equity increase, implemented the first full pay period in July 2020. Equity increases to employees are calculated using the number of years an employee has worked for the City from the latest hire date.

Section 7. The proposed Capital Improvements Program presented is hereby adopted as the City of Statesboro's Capital Improvements Program for FY 2020 - FY 2025. This Program is hereby adopted as the City's long-term financial plan unless further amended by resolution of the Mayor and City Council.

Section 8. This Resolution shall be and remain in full force and effect from and after its date of adoption.

Adopted this 21st day of May, 2019.

CITY OF STATESBORO, GEORGIA

By: Jonathan M. McCollar, Mayor

Attest: Sue Starling, City Clerk

TAB 5

Financial Policies

TAB 5

Financial Policies

RESOLUTION 2019-15: A RESOLUTION ADOPTING FINANCIAL POLICIES FOR THE CITY OF STATESBORO, GEORGIA

THAT WHEREAS, the City of Statesboro has developed a number of financial policies which guide the preparation and administration of the budgeting, accounting, investment, risk management, debt, auditing, and financial reporting functions of city government; and

WHEREAS, the Mayor and City Council have reviewed the Financial Policies proposed by the City Manager, and desire to adopt those policies;

NOW THEREFORE, BE IT RESOLVED by the City Council of the City of Statesboro, Georgia in regular session assembled this 21st day of May, 2019 that the financial policies included on the attached pages are hereby adopted as the Financial Policies for the City of Statesboro.

BE IT FURTHER RESOLVED that the City Manager is hereby directed to develop the annual proposed Budget and Capital Improvements Program, and to administer them in conformance with these policies.

This Resolution shall be effective from and after its date of adoption.
Adopted this 21st day of May, 2019.

CITY OF STATESBORO, GEORGIA

By: Jonathan McCollar , Mayor

Attest: Sue Starling, City Clerk

Financial Policies and Budget Preparation

The City Council has adopted policies in all areas of financial management, which guide the preparation, adoption, amendment, and administration of the Operating Budget, the Capital Budget, and the Capital Improvements Plan. Below is a listing of those policies in the areas of:

Operating Budget Policies
Capital Budget Policies
Revenue Policies
Expenditure Policies
Reserve Policies
Cash Management and Investment Policies
Risk Management Policies
Debt Policies
Accounting, Auditing, and Financial Reporting Policies
The Budget Process
Budget Amendment Policy

Operating Budget Policies

The City Council shall hold an annual Planning Session each spring in order to establish priorities for funding in the next fiscal year; and discuss long-range planning of major capital improvements.

The City shall adopt a balanced budget (planned revenues available equal planned expenditures) annually; and any subsequent amendment must identify the revenues or other financing sources necessary to maintain said balance.

The City will not appropriate fund balance or retained earnings in any fund that would hinder meeting the reserve targets established herein. Once those targets are met in a particular fund, any amount over the target may be appropriated either for capital improvements or unexpected operating expenses.

The City will pay competitive wages and fringe benefits in order to attract and retain quality personnel.

All Enterprise Funds and Internal Service Funds shall be self-supporting from their fees and charges, without any subsidy from the General Fund. Transfers to the General Fund from the Enterprise Funds shall be made only after sufficient net income is retained to cover debt service and capital improvements essential to properly maintain and expand these utility services.

The Solid Waste Collection Fund and the Solid Waste Disposal Fund should reflect the true costs to provide residential and commercial garbage collection, disposal and recycling; brush collection and disposal; bulk (white goods) collection and disposal; and leaf collection and disposal. The City Council shall evaluate annually the extent to which each service is supported by service

charges rather than a subsidy from the General Fund.

The City shall aggressively pursue improvements in technology and work methods that will improve service levels and/or reduce operating costs.

The City shall use one-time revenues only for capital items, unexpected operating expenses or to build reserves, instead of operating expenditures/expenses.

The City shall raise property taxes only when absolutely necessary to balance the Budget and maintain adequate reserves. Any property tax increase should be used only for the purchase of additional capital improvements or to increase needed personnel.

All appropriations and expenditures shall be made in full compliance with applicable State laws and the City's Purchasing Manual.

The City will follow the Budget Preparation Calendar prepared by the Finance Department each year.

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board. This means the General Fund, Capital Projects Fund, Debt Service Fund, Expendable Trust Funds, and Special Revenue Funds will be budgeted on the modified accrual accounting basis. Enterprise Funds and Internal Service Funds will be budgeted on the full accrual accounting basis.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e., expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

The City Manager shall prepare an annual Budget that meets the requirements to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Capital Budget Policies

The City shall adopt a Capital Improvements Plan (CIP) annually which will include the next fiscal year's Capital Budget, plus planned improvements for the following five years.

The City shall make every effort not to add additional programs and services until both the Operating Budget and the CIP are adequately funded.

The City shall provide resources from current revenues to fund an adequate maintenance and replacement schedule for infrastructure, and the vehicle and equipment fleet.

The City will aggressively pursue state and federal funding, as well as other sources of funding for

capital improvements.

All operating budget appropriations shall lapse at the end of a fiscal year. Appropriations for Capital Projects which have not been completed by fiscal year-end must be re-appropriated for the balance due on the project in the next fiscal year.

Revenue Policies

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote. This also will help finance contingencies and Budget amendments that were unforeseen when the Budget was first adopted.

The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

Since different revenue sources impact classes of taxpayers differently, the City Council recognizes that the only way to minimize these different impacts is to have a diversified revenue system. These impacts will be considered in making any needed adjustments to the various sources of revenue.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will make every effort to maintain its favorable comparative position with other Georgia cities in this regard, which has contributed to our economic development success.

All cash donations to any department or agency of the City must be deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies. The City cannot accept donations on behalf of an outside agency or group. Donations of equipment or supplies may be made directly to a department or agency of the City. Donated equipment meeting the definition of a fixed asset must be reported to the Purchasing Director, for tagging and listing.

Expenditures Policies

Current expenditures shall be financed with current revenues that shall include that portion of fund balance in excess of authorized reserves. The City shall avoid budgetary procedures that balance current expenditures through the obligation of future resources, or which finance on-going expenditures with one time revenues. The City shall strive to avoid short-term borrowing to meet operating budget requirements. Nevertheless, this policy shall not prohibit short-term borrowing should a critical need arise. If short-term borrowing becomes unavoidable, such a borrowing would be competitively bid using Tax Anticipation Notes.

Reserve Policies

The City Council recognizes the need to set reserve targets for every operating fund of the City. The targets for those funds using the modified accrual basis of accounting are set as the percentage that the undesignated/unassigned fund balance is to the combined budgeted expenditures and transfers to other funds.

The targets for those funds using the accrual basis of accounting are set as the percentage that the working capital is to the budgeted operating expenses and transfers to other funds. The targets are as follows:

The City shall maintain its General Fund unassigned fund balance at 25% of General Fund expenditures and transfers out. Amounts in excess of 25% are permitted to be used for one-time expenditures that are nonrecurring in nature such as capital expenditures. In the event that the City's fund balance falls below this level, the City shall develop and present a plan and timeline for replenishment to City Council.

Fund Title	*Undesignated/Unassigned Fund Balance (Or Working Capital) as a % of Expenditures (Or Operating Expenses) and Transfers Out*
General Fund	25% Fund Balance
Statesboro Fire Service Fund	17% Fund Balance
Water/Wastewater Fund	50% Working Capital *(or 180 Days)
Stormwater Fund	40% Working Capital *(or 144 Days)
Natural Gas Fund	17% Working Capital and a $350,000 Reserve Fund
Solid Waste Collection Fund	35% Working Capital *(or 126 Days)
Solid Waste Disposal Fund	17% Working Capital
Benefits Insurance Fund	9% Working Capital and a $250,000 Reserve Fund
Fleet Management Fund	17% Working Capital

The City shall maintain a formal Days Cash on Hand for the City's Enterprise Funds. Days Cash on Hand shall be calculated by dividing unrestricted cash and liquid investments by operating expenditures net of depreciation plus debt service. Operating expenditures and debt service shall be on a per-day basis.

These reserve targets shall be reviewed annually by the City Manager who shall report to the City Council on their continued adequacy.

Cash Management and Investments Policies

Compliance: The City shall invest its funds only in investments that are permitted by the Georgia Code, indentures for bonded debt of the City, providers of bond insurance to City debt, and other

codes.

Safety: To ensure the security of its investments, the City shall only invest in the securities of issuers that have long term ratings that are at least Aa3 (Moody's) and/or AA- (S&P/Fitch) or a short term rating equal to or greater than P-2 from Moody's Investors Service, F2 from Fitch Ratings, or A-2 from Standard & Poor's Rating Services.

Return: The City's investments shall be allocated in such a way as to invest a reasonable portion of its portfolio in longer term securities (within the confines of the safety standard) so as to achieve a higher yield.

Reporting: The City shall prepare a quarterly investment report that shall be shared with City Council. Reports should include but not be limited to the average balance in each investment category, interest rate/yield for each investment type, investment holdings and uninvested holdings.

Concentration: The City shall limit investments from any one issuer to fifteen percent (15%) of the investment portfolio. This limitation shall not apply to the Local Government Investment Pool or direct obligations of the United States government.

The City will make all deposits of cash within the time period required by State law. All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City will continue the current cash management and investment policies, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

The Director of Finance will make a twelve-month cash flow projection, and from that develop a schedule of long-term investments. These investments could be any type authorized by State law. Large amounts of cash not in time deposits shall be kept in the sweep investment account to improve overall interest earnings. Should the sweep investments account interest rate be higher than that of a certificate of deposit, then the funds shall be kept in the sweep investment account.

Risk Management Policies

The City will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and OSHA compliance. The Purchasing Director shall be responsible for these programs.

A drug-testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

Debt Policies

The City will issue bonds and capital outlay notes only for capital improvements and moral obligations. The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

As allowed by Georgia State Law, requires that no debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. However, the City is taking a more aggressive position. The City's measure of Tax-Supported Net Direct Debt as a percentage of Full Value shall not exceed 1.75%. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX, Section V, Paragraph 1 and Article IX, Section VI, Paragraph 1 of the Georgia Constitution. Additionally, the amount of debt in this calculation shall not include any debt that is considered self-supporting (i.e. TAD Revenue Bonds or DDA Bonds not supported by the General Fund).

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued. Specifically, for General Governmental Debt, the City shall seek to maintain its tax-supported debt service expenditures at a level not to exceed 15% of General Fund expenditures exclusive of any SPLOST-related debt service. For Enterprise Fund Revenue Debt, the City shall maintain a Debt Service Coverage ratio equal to at least 1.75x. Net revenues shall exclude tap fee revenue and transfers in/out.

When appropriate, the City may choose to issue securities that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of the securities. The decisions to issue such securities must be reviewed and approved by the Finance Director before Mayor and Council is requested to approve their issuance. Should the City pursue variable rate debt and enter into agreements related to the management of the interest rate, the City will follow the parameters of the agreements (security and payment provisions, risk assessment and methods for monitoring these risks) outlined in an Interest Rate Management Plan that will be developed before entering into any such arrangement.

Accounting, Auditing, and Financial Reporting Policies

The City Council will receive a monthly finance report showing Income Statements, Cash Flow Statements where appropriate, and all Investments.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by OCGA 36-81-7 (a)(1).

The City will maintain its accounting records in full accord with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board. The Finance Director is expected to obtain clean (unqualified) Audit Opinions each year.

The Annual Audit shall be submitted to the State Auditor before December 15th of each year, so that the City complies with OCGA 36-81-7 (d) (1). Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

The Budget Process

The City's Budget process begins in early January when department heads are given electronic format forms upon which to submit their operating and capital budget requests. The City Council is also notified to give the City Manager any requests they might have, so that costs may be researched. Departmental requests for the Capital Improvements Program are turned in to the Deputy City Manager by February 2nd, and all Operating Budget requests are turned in to the Deputy City Manager by March 3rd.

The Finance Director and City Manager decide upon the revenue estimates for the Operating Budget, and the amount to be transferred to the CIP and the amount of any proposed bond issues. At that point, the Finance Director begins the review of the operating expenditures, and the City Manager prepares the CIP. After the Finance Director has prepared a preliminary Budget, the Finance Director and the City Manager review it to determine whether further cuts are possible, or if additional revenues are necessary. Those decisions are made prior to the first week in April, when a Budget Planning Retreat is held by the City Council.

At that meeting, the Finance Director and City Manager's present projections of the current fiscal year's Budget, and the preliminary Operating Budget for Council review. In addition, the City Manager presents the Council with his recommendations for a six-year Capital Improvements Program. The City Council then debates any changes in suggested priorities in both the preliminary Operating Budget and the Capital Improvements Program. Once those priorities are established, the City Manager finalizes the CIP, and the Finance Director finalizes the Operating Budget. Both work on the narrative portions of the documents. The City Manager prepares the Budget Message and CIP Letter of Transmittal detailing the major issues, initiatives, and goals and objectives contained in both documents. The Finance Department prepares the spreadsheets detailing the line item budgets proposed for each fund.

The two documents are sent to the printers in mid-May, for distribution to the Mayor, City Council, and public by June 1st. Copies are available to the public at both the City Clerk's Office and the Statesboro Regional Library. A public hearing is scheduled for the first regular meeting in June, after which the Budget is voted upon, and the Budget becomes effective July 1st. In the event the Council cannot agree on a Budget before July 1st, an Interim Budget is adopted, which is simply a continuation Budget from the previous year. Once a Budget is adopted, the Finance Director authorizes the adopted Budget to be entered into the budgetary accounting system.

Budget Amendment Policy

Since a budget is an estimate of revenues and expenditures, the budget management process does allow for amendments to the budget. Budget amendments may be made at any time throughout the fiscal year. Any amendment request is reviewed by the City Manager, who makes a recommendation on whether the expenditure should be made, and what revenue source will be used to finance it. All amendments require a Budget amendment resolution, since the original Budget is adopted by resolution. After passage, the Finance Director authorizes the amended amounts to be entered in the budgetary accounting system.

City of Statesboro, Georgia
Calendar for FY 2020
Budget and CIP Preparation

05-Nov-2018	Department Heads are notified that Budget Worksheets and CIP Sheets are available on the Budget Drive
31-Dec-2018	City Manager and Finance Director notify Department Heads to begin preparation of CIP Requests, and the Deadline for Budget Requests. City Manager or Finance Director reviews the Budget Calendar with all Department Heads.
31-Jan-2019	Any proposed rate/fee/fine changes due to Finance Department.
31-Jan-2019	New Personnel Request Sheets due to both Finance Department and Human Resources Department.
11-Feb-2019	Finance Department keys Personnel costs for all departments.
22-Feb-2019	All Revenue projections and all Operating Budget Requests must be completed on Server.
01-Mar-2019	Departmental CIP Request must be completed on Server.
04-Mar-2019	City Manager and Finance Director complete all Revenue projections for the current and next fiscal year.
05-Mar-2019	City Council Sets the Dates for the Planning Session
05-Mar-2019	Finance Director Schedules the location for the Planning Session
05-Mar-2019	City Manager or Finance Director notifies all Department Heads of the date of the Planning Session.
Mar 4-15, 2019	City Manager and Finance Director review each departmental budget with the Department Heads. Also, discuss the presentation of the proposal by each Department Head.
19-Mar-2019	Finance Director finalizes Expenditures/Expense estimates for each department and outside agency for current and next fiscal years, and sends to City Manager to review.
19-Mar-2019	All Performance Measures and Departmental Goals must be completed on Server.

20-Mar-2019	City Manager and Finance Director complete drafts of CIP priorities for Planning Session.
22-Mar-2019	City Manager and Finance Director prepare comments on current year's financial projections, and an update on the proposed program of work for the current year. Then, prepares comment on the projected fiscal year.
05-Apr-2019	City Council Planning Session
16-Apr-2019	City Council schedules a Public Hearing on the Budget for May 7, 2019
28-Apr-2019	Budget Ad to run in Statesboro Herald
30-Apr-2019	City Manager and Finance Director finish the Budget and CIP preparation, write Budget Message, Budget Resolution, and CIP Transmittal Letter.
03-May-2019	Budget and Capital Improvement Program are distributed to the Mayor and City Council, Department Heads, news media, and Statesboro Regional Library.
07-May-2019	Mayor and City Council conduct a Public Hearing on the Proposed Budget.
21-May-2019	City Council adopts the Budget Resolution.
22-May-2019	Finance Director has Budget and CIP printed.
Sept-2019	City Council holds required Public Hearing and Adopts the Tax Rate Resolution, after receiving the Tax Digest from the County Tax Assessor's Office.


Emmy Kelly Theatre
OPENING NIGHT
JAECKEL
ART GALLERY
STATESBORO CITY HALL
BLUE MILE
FIELD C F DREAMS

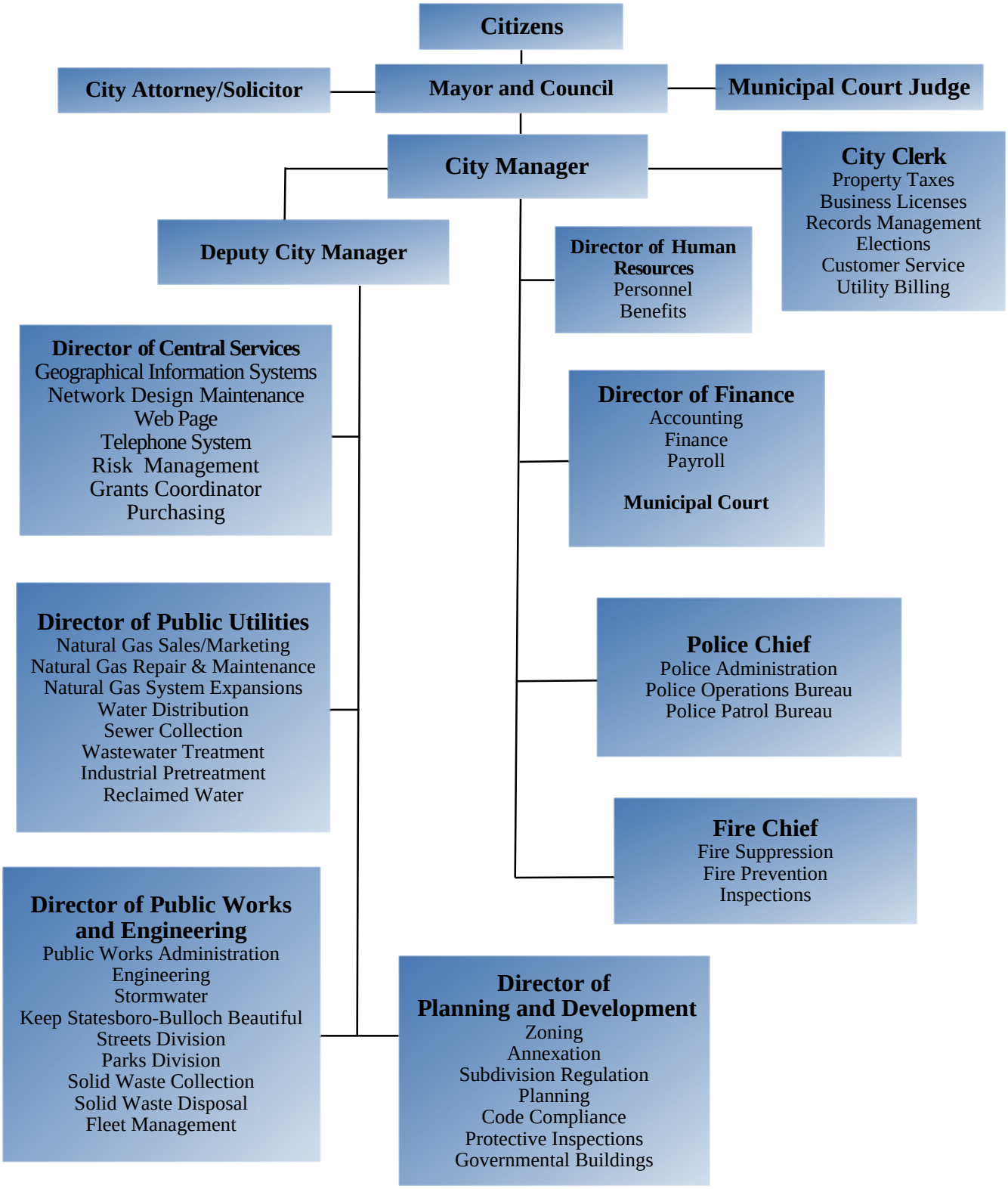
TAB 6

Authorized Personnel for FY 2020

TAB 6

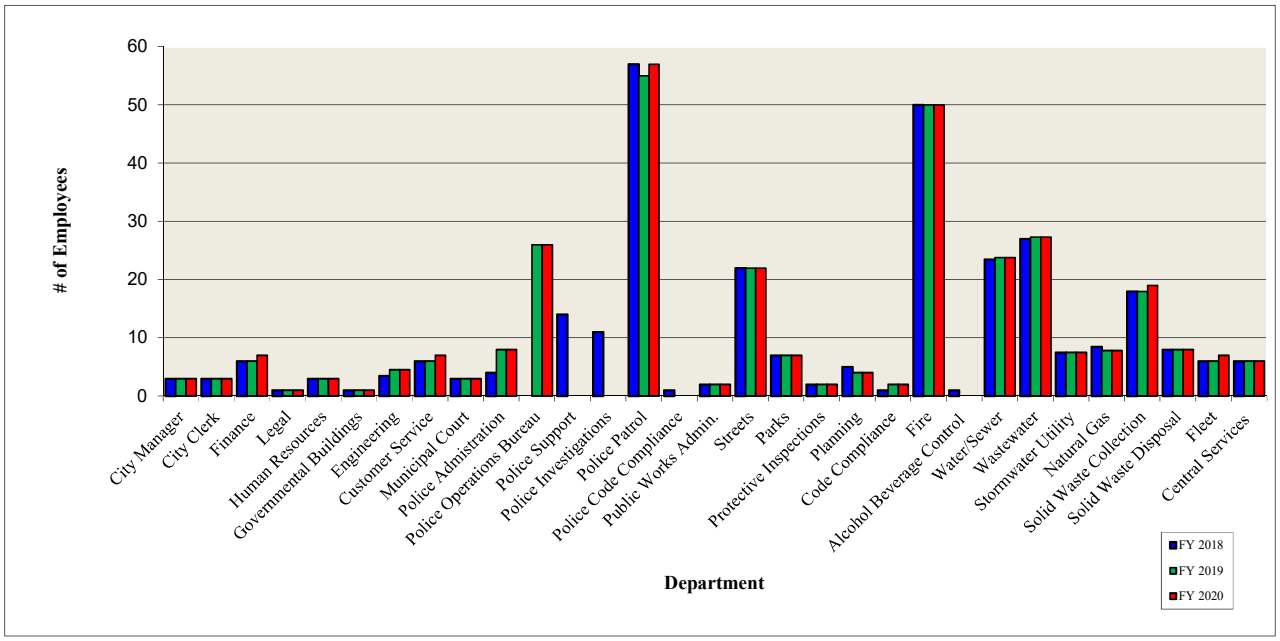
Authorized Personnel for FY 2020

ORGANIZATIONAL CHART FOR THE CITY OF STATESBORO



STAFFING COMPARISON BY DEPARTMENT
FULL-TIME EMPLOYEES

Departments	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Proposed
City Manager's Office	3	3	3
City Clerk's Office	3	3	3
Finance Department	6	6	7
Legal Division	1	1	1
Human Resources	3	3	3
Governmental Buildings Division	1	1	1
Engineering	3.5	4.5	4.5
Customer Service Division	6	6	7
Municipal Court	3	3	3
Police Administration	4	8	8
Police Operations Bureau	0	26	26
Police Support Bureau	14	0	0
Police Investigations Bureau	11	0	0
Police Patrol Bureau	57	55	57
Police Code Compliance	1	0	0
Public Works Administration	2	2	2
Public Works Streets Division	22	22	22
Public Works Parks Division	7	7	7
Protective Inspections Division	2	2	2
Planning and Development	5	4	4
Planning - Code Compliance	1	2	2
Fire Department	50	50	50
Alcohol Beverage Control Fund	1	0	0
Water and Sewer Systems Divisions	23.5	23.83	23.83
Wastewater Treatment Plant Division	27	27.33	27.33
Stormwater Utility Fund	7.5	7.5	7.5
Natural Gas Fund	8.5	7.84	7.84
Solid Waste Collection Fund	18	18	19
Solid Waste Disposal Fund	8	8	8
Fleet Management Fund	6	6	7
Central Services Department	6	6	6
TOTAL Full-Time Employees	311	313	319



AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2018 Budget		FY 2019 Budget		FY 2020 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
GENERAL FUND:							
GENERAL GOVERNMENT AND LEGISLATIVE							
Mayor			1		1		1
Council Member			5		5		5
Sub-Total General Government & Legislative		0	6	0	6	0	6
CITY MANAGER'S OFFICE							
City Manager		1		1		1	
Deputy City Manager	28					1	
Deputy City Manager	128	1		1			
Executive Assistant	16					1	
Executive Assistant	110	1		1			
Sub-Total City Manager's Office		3	0	3	0	3	0
CITY CLERK'S OFFICE							
City Clerk	23					1	
City Clerk	123	1		1			
Records Manager	16					1	
City Clerk, Assistant	109	1		1			
Tax and License Coordinator	14					1	
Tax and License Clerk	108	1		1			
Sub-Total City Clerk's Office		3	0	3	0	3	0
FINANCE DEPARTMENT							
Director of Finance	25					1	
Director of Finance	124	1		1			
Assistant Director of Finance	23					1	
Director of Finance, Assistant	116	1		1			
Senior Accountant	19					1	
Senior Accountant	113	0		0			
Accountant	17					1	
Accountant	111	1		1			
Accounts Payable Technician	12					1	
Accounts Payable Technician	107	1		1			
Accounting and Payroll Technician	12					1	
Accounting and Payroll Technician	107	1		1			
Administrative Assistant	12					1	
Administrative Assistant	106	1		1			
Sub-Total Finance Department		6	0	6	0	7	0
LEGAL DIVISION							
City Attorney		1		1		1	
Sub-Total Legal Division		1	0	1	0	1	0
HUMAN RESOURCES							
Director of Human Resources	24					1	
Director of Human Resources	123	1		1			
HR Coordinator, Senior	18					1	
HR Coordinator, Senior	113	1		1			
HR Coordinator	17					1	
HR Coordinator	111	1		1			
Sub-Total Human Resources		3	0	3	0	3	0

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2018 Budget Full-time	FY 2018 Budget Part-time	FY 2019 Budget Full-time	FY 2019 Budget Part-time	FY 2020 Budget Full-time	FY 2020 Budget Part-time
MUNICIPAL COURT							
Municipal Clerk of Court	19					1	
Municipal Clerk of Court	108	1		1			
Deputy Clerk	10					2	
Deputy Clerk	105	2		2			
Judge			1		1		1
Sub-Total Municipal Court		3	1	3	1	3	1
ENGINEERING							
City Engineer	24					1	
City Engineer	123	1		1			
Assistant City Engineer	22					1	
Assistant City Engineer	118	1		1			
Civil Engineer	21					1	
Civil Engineer	115	1		1			
TSPLOST/Capital Projects Manager		0		1		1	
Civil Construction Inspector	18					0	
Civil Construction Inspector	18	0		0			
Administrative Assistant	12					0.5	
Administrative Assistant	106	0.5		0.5			
PROTECTIVE INSPECTIONS DIVISION							
Building Official	115	1		0		0	
Building Inspector	111	1		0		0	
GOVERNMENTAL BUILDINGS DIVISION							
Custodian	103	1	1	0	1	0	0
Sub-Total Engineering Department		6.5	1	4.5	1	4.5	0
POLICE DEPARTMENT							
Police Chief	25					1	
Police Chief	PD-10	1		1			
Deputy Police Chief	23					1	
Deputy Police Chief	PD-9	1		1			
Captain	22					2	
Captain	PD-8	2		2			
Lieutenant	20					3	
Lieutenant	PD-7	3		3			
Sergeant	19					10	
Sergeant	PD-6	11		11			
Detective, Senior	18					5	
Detective, Senior	PD-5	6		6			
Corporal	17					8	
Corporal	PD-5	6		6			
Detective	17					2	
Detective	PD-4	2		2			
Advanced Patrol Officer	16					24	
Advanced Patrol Officer	PD-3	25		25			
Police Officer	15					20	
Police Officer	PD-2	16		17			
Communications Supervisor	17					1	
Communications Supervisor	110	1		1			
Records Supervisor	12					1	
Records Clerk	108	1		1			
Administrative Assistant	12					3	
Administrative Assistant	106	3		3			

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2018 Budget		FY 2019 Budget		FY 2020 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
Senior Communications Officer	13					3	
Senior Communications Officer	106	3		3			
Communications Officer	12					5	
Communications Officer	105	4		5			
Administrative Clerk	9					2	1
Administrative Clerk	104	2		2	2		
CODE COMPLIANCE							
Code Compliance Officer, Senior	110	1		0		0	
Sub-Total Police Department		88	0	89	2	91	1
PUBLIC WORKS							
ADMINISTRATION DIVISION							
Director of Public Works and Engineering	26					1	
Director of Public Works and Engineering	126	1		1			
Administrative Assistant	12					1	
Administrative Assistant	106	1		1			
KSBB Coordinator	16						1
STREETS DIVISION							
Streets and Parks Superintendent	21					1	
Streets and Parks Superintendent	116	1		1			
Assistant Streets and Parks Superintendent	18					1	
Streets and Parks Superintendent, Assistant	112	1		1			
Streets Supervisor	16					1	
Streets Supervisor	110	1		1			
Traffic Signal Technician	16					1	
Traffic Operations Crew Leader	107	1		1			
Heavy Equipment Crew Leader	14					1	
Equipment Crew Leader	107	1		1			
Street Maintenance Crew Leader	12					3	
Street Maintenance Crew Leader	104	3		3			
Senior Heavy Equpment Operator	13					8	
Equipment Operators Senior	104	1		1			
Heavy Equipment Operator	12					1	
Equipment Operators	103	8		8			
Street Maintenance Worker	9					5	
Maintenance Worker	102	5		5			
PARKS DIVISION							
Parks Supervisor	16					1	
Parks Supervisor	110	1		1			
Groundskeeper	9					6	
Groundskeeper	102	6		6			
Sub-Total Public Works		31	0	31	0	31	1
PLANNING AND DEVELOPMENT							
Director of Planning and Development	24					1	
Director of Planning and Development	123	1		1			
City Planner II	19					1	
City Planner	111	1		1			
City Planner I	17					1	
City Planner I	109	0		1			
Administrative Assistant	12					1	
Administrative Assistant	106	1		1			
KSBB Coordinator			1		1		

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2018 Budget Full-time	FY 2018 Budget Part-time	FY 2019 Budget Full-time	FY 2019 Budget Part-time	FY 2020 Budget Full-time	FY 2020 Budget Part-time
CODE COMPLIANCE							
Code Compliance Officer	14					2	
Code Compliance Officer	109	1		2			
PROTECTIVE INSPECTIONS DIVISION							
Building Official	21					1	
Building Official	115			1			
Building Inspector	16					1	
Building Inspector	111			1			
GOVERNMENTAL BUILDINGS DIVISION							
Custodian	7					1	1
Custodian	103			1	1		
Sub-Total Community Development		4	1	9	2	9	1
GENERAL FUND TOTAL		148.5	9	152.5	12.0	155.5	10
STATESBORO FIRE SERVICE FUND:							
FIRE DEPARTMENT							
Fire Chief	25					1	
Fire Chief	125	1		1			
Deputy Fire Chief	23					1	
Deputy Fire Chief	121	1		1			
Assistant Fire Chief	22					1	
Fire Training Chief	119	1		1			
Fire Prevention Officer	22					1	
Fire Prevention Officer	119	1		1			
Battalion Chief	21					4	
Battalion Chief	118	4		4			
Training Captain-FD	20					1	
Training Captain-FD	115	1		1			
Fire Inspector	16					2	
Fire Inspector	110	2		2			
Captain-FD	20					6	
Captain-FD	108	6		6			
Administrative Assistant	12					2	
Administrative Assistant	106	2		2			
Lieutenant-FD	18					6	
Lieutenant-FD	105	6		6			
Firefighter Apparatus Operator	16					13	
Firefighter Apparatus Operator	102	0		13			
Firefighter	14					12	
Firefighter	101	25	10	12	10		10
Sub-Total Fire Department		50	10	50	10	50	10
STATESBORO FIRE SERVICE FUND TOTAL		50	10	50	10	50	10
ALCOHOL BEVERAGE CONTROL FUND							
POLICE DEPARTMENT							
Police Officer	107	1		0		0	
Sub-Total Alcohol Beverage Control		1	0	0	0	0	0
ALCOHOL BEVERAGE CONTROL FUND TOTAL		1	0	0	0	0	0
WATER AND SEWER FUND:							
WATER AND SEWER SYSTEMS DIVISION							
Public Utilities Director	26					0.33	
Public Utilities Director	126	0.33		0.33			
Water and Sewer Superintendent	21					1	

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2018 Budget Full-time	FY 2018 Budget Part-time	FY 2019 Budget Full-time	FY 2019 Budget Part-time	FY 2020 Budget Full-time	FY 2020 Budget Part-time
Water and Sewer Superintendent	116	1		1			
Assistant Water and Sewer Superintendent	18					1	
Water and Sewer Superintendent, Assistant	112	1		1			
Water and Sewer Supervisor	16					1	
Water and Sewer Supervisor	110	1		1			
Water and Sewer Crew Leader	14					6	
Water and Sewer Crew Foreman	108	6		6			
Camera Crew Leader	14					1	
Camera Crew Foreman	108	1		1			
Regulatory and IT Specialist	14					1	
Meter System Technician	12					2	
Meter System Technician	106	2		2			
Water and Sewer System Operator	12					6	
Water and Sewer System Operator	106	5		6			
Utility Service Technician	12					1	
Utility Service Technician	106	1		1			
Administrative Assistant	12					0.5	
Administrative Assistant	106	1.5		1.5			
Senior Water and Sewer Worker	12					1	
Water and Sewer Crew Leader	105	1		1			
Camera Operator	12					1	
Camera Operator	105	1		1			
Water and Sewer Worker	9					1	
Water and Sewer Laborer	102	2		1			
Sub-Total Water and Sewer Division		23.83	0	23.83	0	23.83	0
WASTEWATER TREATMENT PLANT DIVISION							
Public Utilities Director	26					0.33	
Public Utilities Director	126	0.33		0.33			
Compliance Project Manager						1	
Compliance Project Manager		1		1			
Wastewater Superintendent	21					1	
Wastewater Superintendent	116	1		1			
Maintenance Supervisor	17					1	
Maintenance Supervisor	112	1		1			
SCADA Administrator	17					1	
SCADA Administrator	112	1		1			
Laboratory Supervisor	17					1	
Laboratory Supervisor	112	1		1			
Laboratory Technician	14					2	
Laboratory Technician	109	2		2			
Instrumentation Crew Leader	16					1	
Instrumentation Crew Leader	108	1		1			
Maintenance Crew Leader	14					1	
Maintenance Crew Leader	108	1		1			
Chief WWTP Operator	14					4	
WWTP Operator, Chief	108	4		4			
Administrative Assistant	12					1	
Administrative Assistant	106	1		1			
Instrumentation Technician	14					1	
Instrumentation Technician	106	1		1			
Maintenance Technician	12					3	
Maintenance Technician	106	3		3			
WWTP Operator	12					9	
WWTP Operator	106	9		9		0	
Sub-Total Wastewater Division		27.33	0	27.33	0	27.33	0
CUSTOMER SERVICE DIVISION							
Utility Billing Supervisor	16					1	
Utility Billing Clerk	109	1		1			

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2018 Budget Full-time	FY 2018 Budget Part-time	FY 2019 Budget Full-time	FY 2019 Budget Part-time	FY 2020 Budget Full-time	FY 2020 Budget Part-time
Senior Customer Service Representative	11					1	
Customer Service Representative, Senior	105	1		1			
Customer Service Representative	10					4	
Customer Service Representative	104	3		3			
Administrative Clerk	9					1	
Administrative Clerk	104	1		1			
Sub-Total Customer Service Division		6	0	6	0	7	0
WATER AND SEWER FUND TOTAL		57.16	0	57.16	0	58.16	0
STORMWATER UTILITY FUND							
STORMWATER UTILITY FUND							
Stormwater Manager	22					1	
Stormwater Manager	119	1		1			
Stormwater Technician	14					1	
Stormwater Technician	112	1		1			
Administrative Assistant	12					0.5	
Administrative Assistant	106	0.5		0.5			
Stormwater Supervisor	16					1	
Stormwater Supervisor	110	1		1			
Heavy Equpment Crew Leader	14					1	
Stormwater Crew Leader	107	1		1			
Senior Heavy Equipmnet Operator	13					3	
Equipment Operator Senior	104	3		3			
Equipment Operator	12					0	
Equipment Operators	103	0		0			
Sub-Total Stormwater Department		7.5	0	7.5	0	7.5	0
STORM WATER UTILITY FUND TOTAL		7.5	0	7.5	0	7.5	0
NATURAL GAS FUND							
NATURAL GAS FUND							
Public Utilities Director	26					0.34	
Public Utilities Director	126	0.34		0.34			
Natural Gas Superintendent	22					1	
Natural Gas Superintendent	116	1		1			
Assistant Natural Gas Superintendent	18					1	
Natural Gas Supervisor	112	1		1			
Natural Gas Crew Leader	14					2	
Natural Gas Crew Leader	109	2		2			
Utility Service Technician	14					1	
Natural Gas Utility Locator/Customer Service Tech	109	1		1			
Administrative Assistant	12					0.5	
Administrative Assistant	106	0.5		0.5			
Natural Gas Service Technician	14					2	
Natural Gas Service Technician	106	2		2			
Sub-Total Natural Gas Department		7.84	0	7.84	0	7.84	0
NATURAL GAS FUND TOTAL		7.84	0	7.84	0	7.84	0
SOLID WASTE COLLECTION FUND							
SOLID WASTE COLLECTION FUND							
Sanitation Superintendent	20					1	
Sanitation Superintendent	115	1		1			
Assistant Sanitation Superintendent	17					1	
Sanitation Superintendent, Assistant	112	1		1			
Sanitation Collection Crew Leader	14					1	
Sanitation Collection Crew Leader	107	1		1			
Collection Equipment Operator	12					14	
Collection Equipment Operator	104	13		13			

AUTHORIZED PERSONNEL

Position Classification by Fund and Department	Position Grade	FY 2018 Budget		FY 2019 Budget		FY 2020 Budget	
		Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
Refuse Collector	9					2	
Refuse Collector	102	2		2			
Sub-Total Solid Waste Collection Division		18	0	18	0	19	0
SOLID WASTE COLLECTION FUND TOTAL		18	0	18	0	19	0
SOLID WASTE DISPOSAL FUND							
SOLID WASTE DISPOSAL FUND							
Landfill Superintendent	20					1	
Landfill Superintendent	115	1		1			
Landfill Supervisor	16					1	
Landfill Crew Leader	107	1		1			
Senior Landfill Equipment Operator	13					2	
Equipment Operator, Senior	104	2		2			
Landfill Equipment Operator	12					2	
Equipment Operator	103	2		2			
Scale House Operator	10					1	
Scale Clerk	103	1		1			
Maintenance Worker	9					1	
Maintenance Worker	102	1		1			
Sub-Total Solid Waste Disposal Division		8	0	8	0	8	0
SOLID WASTE DISPOSAL FUND TOTAL		8	0	8	0	8	0
FLEET MANAGEMENT FUND							
FLEET MANAGEMENT FUND							
Fleet Superintendent	20					1	
Fleet Superintendent	115	1		1			
Lead Mechanic	16					2	
Mechanic, Lead	110	2		2			
Senior Mechanic	14					3	
Mechanic, Senior	108	3		3			
Administrative Assistant	12					1	
Parts Clerk	103		1	0	1		
Sub-Total Fleet Management Fund		6	1	6	1	7	0
FLEET MANAGEMENT FUND TOTAL		6	1	6	1	7	0
CENTRAL SERVICES FUND							
Director of Central Services	24					1	
Director of Central Services	123	1		1			
GIS Administrator	21					1	
GIS Administrator	115	1		1			
Network Administrator	21					1	
Network Administrator	114	1		1			
Senior IT Support Specialist	18					1	
IT Support Specialist	17					1	
IT Support Specialist	110	3		3			
Telecommunications Specialist	17					1	
Administrative Assistant	106	0	1	0	1	0	1
Sub-Total Central Services Fund		6	1	6	1	6	1
CENTRAL SERVICES FUND TOTAL		6	1	6	1	6	1
TOTAL ALL FUNDS		310	21	313	24	319	21

The Authorized Personnel is a brief illustration of approved positions, grades and personnel only. The official position classification and compensation plan can be found on file in the City Manager's Office and the Director of Human Resources' Office and is effective as of its date of adoption. The plan designates classes of positions and titles and establishes wage and salary ranges (grades) for each classified staff position that is under the direction of the City Manager.


Emmy Kelly Theatre
OPENING NIGHT
JAECKEL
ART GALLERY
STATESBORO CITY HALL
BLUE MILE
FIELD C F DREAMS

TAB 7

Proposed Pay Plan & Fringe Benefits

TAB 7

Proposed Pay Plan & Fringe Benefits

FY 2020 Pay Plan

Grade	Minimum (Hourly - 40 Hour Employee)	Minimum (Hourly - 56 Hour Employee)	Minimum Annual Salary	Mid-Point (Hourly - 40 Hour Employee)	Mid-Point (Hourly - 56 Hour Employee)	Mid-Point Annual Salary	Maximum (Hourly - 40 Hour Employee)	Maximum (Hourly - 56 Hour Employee)	Maximum Annual Salary
1	9.10	6.50	18,918.40	11.37	8.12	23,648.00	13.64	9.75	28,377.60
2	9.56	6.83	19,876.14	11.94	8.53	24,845.18	14.33	10.24	29,814.21
3	10.04	7.17	20,882.37	12.55	8.96	26,102.97	15.06	10.76	31,323.56
4	10.55	7.53	21,939.54	13.18	9.42	27,424.43	15.82	11.30	32,909.31
5	11.08	7.92	23,050.23	13.85	9.89	28,812.79	16.62	11.87	34,575.35
6	11.64	8.32	24,217.15	14.55	10.40	30,271.44	17.46	12.47	36,325.73
7	12.23	8.74	25,443.14	15.29	10.92	31,803.93	18.35	13.11	38,164.72
8	12.85	9.18	26,731.20	16.06	11.47	33,414.00	19.28	13.77	40,096.80
9	13.50	9.64	28,084.47	16.88	12.06	35,105.59	20.25	14.47	42,126.70
10	14.19	10.13	29,506.25	17.73	12.67	36,882.81	21.28	15.20	44,259.37
11	14.90	10.65	31,000.00	18.63	13.31	38,750.00	22.36	15.97	46,500.00
12	15.66	11.18	32,569.38	19.57	13.98	40,711.72	23.49	16.78	48,854.06
13	16.45	11.75	34,218.20	20.56	14.69	42,772.75	24.68	17.63	51,327.30
14	17.28	12.35	35,950.50	21.60	15.43	44,938.12	25.93	18.52	53,925.74
15	18.16	12.97	37,770.49	22.70	16.21	47,213.11	27.24	19.46	56,655.73
16	19.08	13.63	39,682.62	23.85	17.03	49,603.28	28.62	20.44	59,523.93
17	20.04	14.32	41,691.55	25.06	17.90	52,114.44	30.07	21.48	62,537.33
18	21.06	15.04	43,802.19	26.32	18.80	54,752.74	31.59	22.56	65,703.28
19	22.12	15.80	46,019.67	27.66	19.75	57,524.59	33.19	23.71	69,029.51
20	23.24	16.60	48,349.42	29.06	20.75	60,436.78	34.87	24.91	72,524.13
21	25.66	18.33	53,368.71	32.07	22.91	66,710.89	38.49	27.49	80,053.07
22	28.32	20.23	58,909.07	35.40	25.29	73,636.34	42.48	30.34	88,363.61
23	31.26	22.33	65,024.59	39.08	27.91	81,280.74	46.89	33.49	97,536.89
24	35.95	25.68	74,778.28	44.94	32.10	93,472.86	53.93	38.52	112,167.43
25	39.68	28.35	82,541.23	49.60	35.43	103,176.54	59.52	42.52	123,811.85
26	43.80	31.29	91,110.08	54.75	39.11	113,887.60	65.70	46.93	136,665.12
27	48.35	34.54	100,568.48	60.44	43.17	125,710.60	72.53	51.80	150,852.72
28	53.37	38.12	111,008.78	66.71	47.65	138,760.98	80.05	57.18	166,513.17

Fringe Benefits Summary

The City provides a comprehensive package of fringe benefits for employees. The package includes the following.

Health/Dental Insurance Coverage:

City employees are covered under the City of Statesboro Health and Dental Insurance Plan. The City and its employees are currently paying the following rates for their Benefit Package.

Coverage	Employee Rates	City Rates	Total Cost
Individual	$ 217.51	$ 417.52	$ 635.03
Family	$ 406.27	$ 947.79	$ 1,354.06

- Thru the Tobacco Free Program the employee rates may be reduced by $50 a month.

Details of the coverage are available in the employee benefit handbook.

Life Insurance Coverage:

City employees are provided with one time their annual salary up to $100,000 of life coverage, spouses are covered with $5,000.00, and each dependent has $1,000.00 of coverage.

Long-Term Disability:

City employees are provided with long-term disability insurance that pays 50% of the employee's regular earnings up to a maximum of $5,000.00 per month in the event of disability. This benefit begins after the ninety day elimination period has been met.

Paid Sick Leave:

Employees are credited with one day of sick leave for each month of employment. Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; credit is given for unused sick leave for employees retiring under the City's retirement plan.

Special Leave With/Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head and the City Manager for various occasions. Bereavement Leave is granted with pay for a maximum of three (3) days for the death of a member of the immediate family. Jury service is granted with pay. Military Leave is granted with pay for a period not to exceed eighteen (18) calendar days in a 12 month period. For non-exempt Fire Department Personnel on a 28-day Work Period leave is granted with pay not to exceed six (6) shifts.

Paid Vacation Leave:

Employees earn vacation on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Fire shift personnel earn

vacation time at a different rate than do 40 hour per week employees. The following is based on a forty hour per week work schedule.

Years of Service	Days Vacation per Year
0 – 10 years	10
10 – 20 years	15
20 – Plus	20

Additional Vacation Time earned For Health & Wellness Participation.

Employees may have an opportunity to earn additional vacation time by participating in various health and wellness programs such as the 5K Triple Crown. For example; this program consists of three annual 5k races; to be determined by the Human Resources Department. Employees receive additional vacation time for their participation in each race.

Paid Holidays:

Employees receive 10 paid holidays per year. The holidays are:

New Year's Day
Martin Luther King's Birthday
Memorial Day
July 4th
Labor Day
Veterans Day
Thanksgiving –2
Christmas –2

Retirement Plan:

City employees are covered under the Georgia Municipal Association Retirement System. The City pays the full cost of membership for employees and employees can be vested with 5 years of service with the city.

Deferred Compensation Plan:

City employees are eligible for a 457b Deferred Compensation Program administered by Newport Group or Nationwide through the Georgia Municipal Association. This is a voluntary tax-favored program that allows employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

Worker's Compensation Plan:

City employees are covered for occupational injury according to the state worker's compensation laws.

Tuition Reimbursement:

Upon the recommendation of the department head, an employee may receive tuition assistance up to $2,200.00 per year based on funds budgeted and available.

Employees involved in the tuition assistance program must maintain a C average in their course work. Those receiving assistance must submit grades and receipts to the Human Resources Director at the end of each semester/quarter. Those employees receiving less than a grade of C will not be reimbursed by the City the cost for that semester or quarter.

Christmas Bonus:

All City employees receive a $100.00 bonus in December of each year.

Competitive Wages, Overtime Pay, and Compensatory Time:

City employees are paid competitive wages, which are evaluated periodically to insure they are comparable to wages paid for similar duties in both the public and private sectors. Employees receive annual pay increases, if job performance is satisfactory, subject to the approval of the Mayor and City Council. Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one half or compensatory time off, also calculated at one and one half.

Annual City Breakfast and/or Appreciation Luncheon:

Employees are honored with a citywide breakfast in the summer and/or an appreciation luncheon.

Vacation Buy Back:

Upon the recommendation of the Department Head and the City Manager, an employee so requesting, may receive pay in lieu of one week of vacation leave per year if, on December 31st of that year, their annual leave accumulation exceeds 30 days. Vacation Buy Back is temporarily suspended for FY 2020.

Uniforms and Cleaning Services:

Uniforms are provided for city employees, other than clerical and others wearing normal street clothes, in Public Works, Fire, Police, Wastewater, Water Sewer, Building Inspection, Code Compliance, Custodians and Gas. Clothing allowances are provided for police detectives.

Health & Wellness Center:

The City of Statesboro-Premise Health Center is dedicated to help employees manage their typical primary care visits and chronic conditions using a dedicated team of medical professionals, a unique style of case management and quality face-to-face healthcare delivery. The Health Center is designed to increase employee satisfaction, provide affordable healthcare, encourage, educate and reward participating patients for progress in managing their conditions.

Employee Fitness Center:

The employee fitness center was developed to increase the health and well-being of City of Statesboro employees. Employee fitness and wellness is the systematic effort of the City of Statesboro to enhance health of its employees through education, behavioral change, and cultural support. Operating 24 hours, seven days a week exclusively for employees, spouses and retired employees. The fitness center has a variety of cardio, strength, conditioning equipment and locker rooms.

TAB 8

100 General Fund

TAB 8

100 General Fund

THE GENERAL FUND

The General Fund is the principal fund of the City, accounting for all activities not included in other specified funds. This contains the operational budgets for the Mayor and City Council, City Manager's Office, City Clerk's Office and Records Management, Elections, the Finance Department, the Legal Department, Human Resources, the Engineering Department, the Municipal Court, the Police Department, the Public Works Administration Division, Streets Division, Parks Division, the Planning and Development Department, Protective Inspections Division and Code Compliance Division. It also includes the funding for several outside agencies other than those financed by the Hotel/Motel Tax Fund. Finally, it covers the Debt Service for any outstanding debt used to acquire general fixed assets. Debt Service payments are used to acquire fixed assets of the Proprietary Funds and accounted for within those respective funds rather than the General Fund.

REVENUES AND OTHER FINANCING SOURCES

The General Fund's Revenues can be segregated into six major categories:

1. Taxes. This category provides $9,912,144 of the $15,665,144 of General Fund revenues, or 63.28%. The major source is property taxes. In 2011, our County Tax Assessor's Office adopted a policy to conduct property revaluations on an annual basis. The most current revaluation was done for FY 2019.

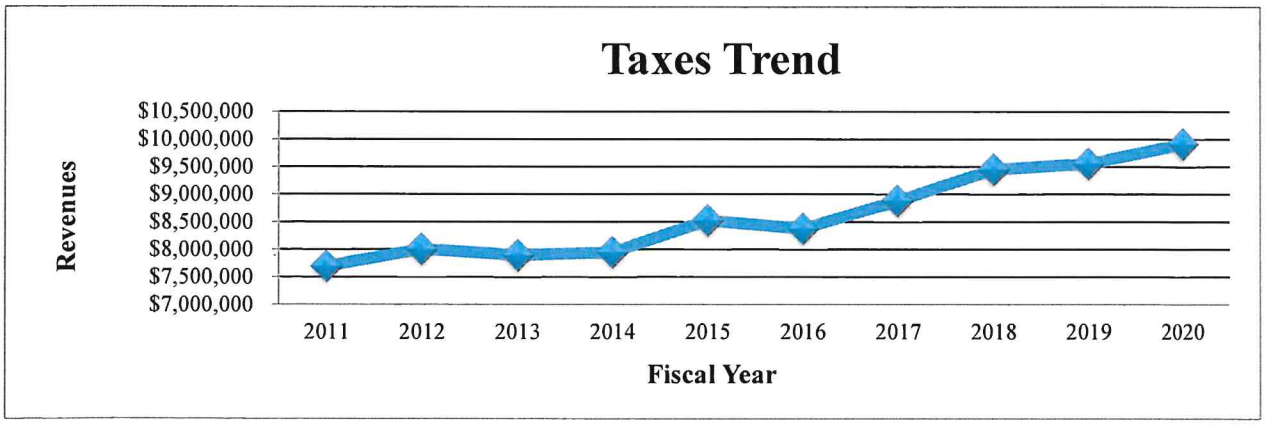
The City has an excellent collection ratio on this tax, which has been further improved by the use of annual tax lien sales which began in FY 2003. The projected collection rate for the current year's taxes is 99.0%. The other 1.0% will be collected during the following fiscal year.

Motor vehicle taxes, as well as Titled Ad Valorem taxes, are collected by the Bulloch County Tax Commissioner. The portion of those property taxes due the City is remitted to the City on a monthly basis. These taxes are projected to remain flat. The Real Estate Transfer Tax ($1.00 per every $1,000 of value) on such sales is projected to remain flat.

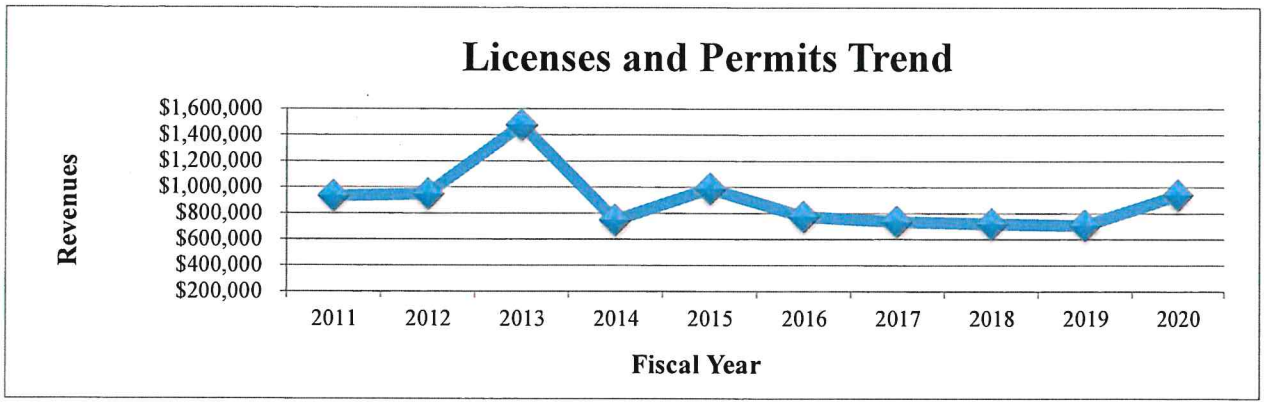
The other major source of taxes is the Franchise Fees paid by Georgia Power Company, Excelsior Electric Membership Cooperative, Northland Cable Television, Frontier Communications of Georgia, Bulloch Rural Telephone, and Hargray. Georgia Power is expected to increase by 5.5% over the FY 2019 Budget; Excelsior is expected to increase 7.8%; Northland Cable is expected to decrease by 21.4%; Frontier is projected to remain flat, Bulloch Rural Telephone is projected to increase 6.9%. In aggregate, these six franchises are projected to remain flat.

The other major component of Taxes is the Beer and Wine, and Liquor taxes paid by wholesalers and retailers. Beer and Wine is projected to remain flat, Wholesale and Retail Liquor is projected to increase by 11.6%. Overall, this category is projected to increase by 2.13%.

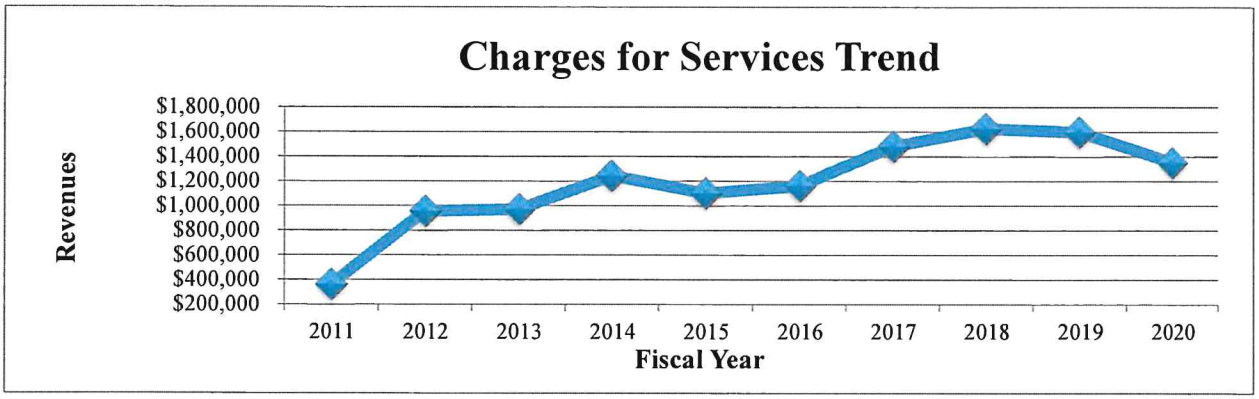
Total Taxes as a category is projected to increase by 4.83%.



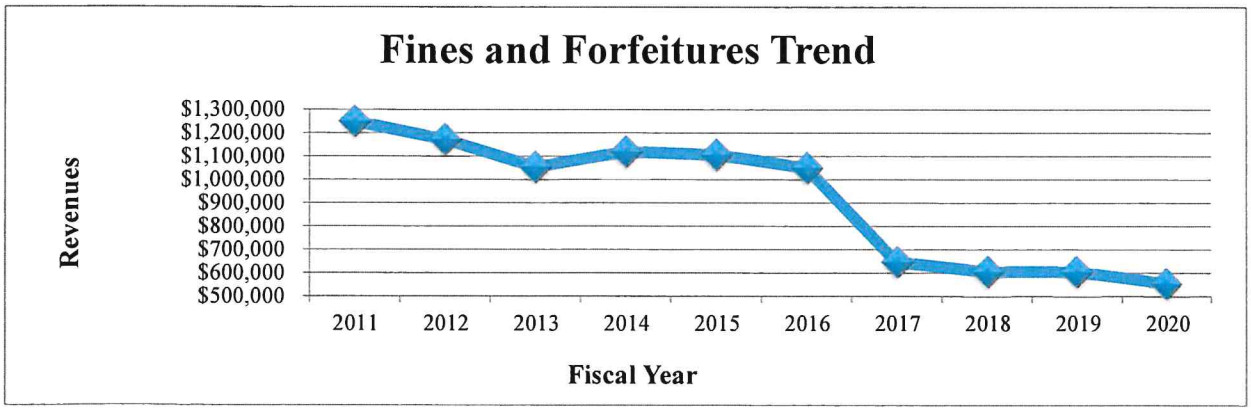
2. Licenses and Permits. This category provides $941,050 of the General Fund, or 6.01%. The primary sources of revenue are General Business Licenses, Alcoholic Beverages Licenses, Bank Licenses, and Inspection Fees. Alcoholic Beverages Licenses are projected to increase by 50% due to a proposed due date change. The General Business Licenses are projected to remain flat. Bank Licenses are expected to remain flat. Building and other related permits and fees are projected to remain flat. Total Licenses and Permits is projected to increase by 11.4% over the FY 2019 Budget.



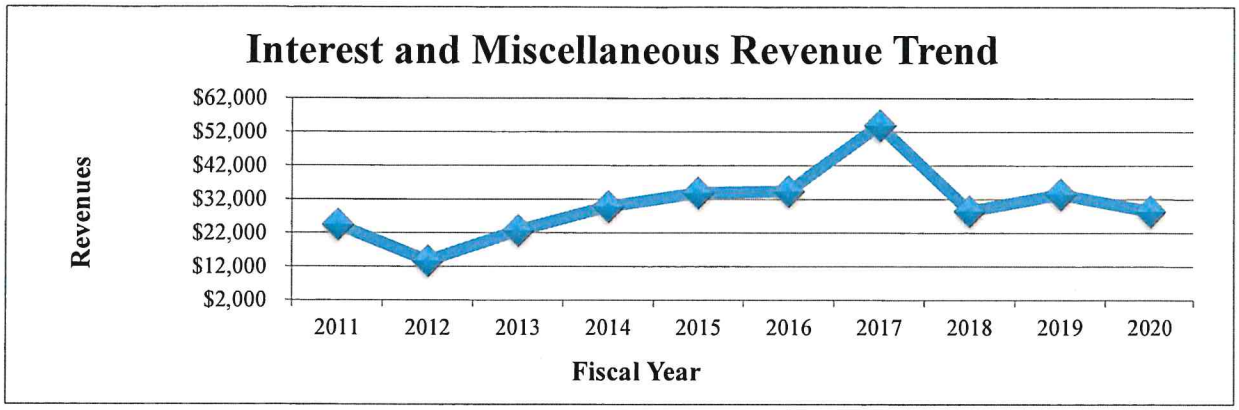
3. Charges for Services. This category provides $1,350,285 or 8.62% of the General Fund. The primary sources of revenue are Pretrial Diversion Fees, Revenues from Police Overtime, Account Establishment Charges and Indirect Cost from the Water and Sewer Fund. This source is projected to decrease by 8.43%.



4. Fines and Forfeitures. This category provides $554,000 of the General Fund, or 3.54%, and includes the fines and forfeitures imposed by the Municipal Court for violations of the Municipal Code and minor violations and infractions of State Law dealing with traffic citations, DUI, and similar offenses. This source is projected to decrease by 9.03%.



5. Miscellaneous Revenues. This category provides only $28,400 of the General Fund. It accounts for any donations and miscellaneous charges. This is a category that is expected to decrease by 15.22% due to a decrease in general miscellaneous income.



In addition to these six revenue categories, there is one additional source of financing that must be considered. This is the **Other Sources of Financing,** which is primarily made up of the *Transfers from Other Funds.* This source of financing (it was counted as revenue in the transferring fund) contributes $2,879,265, or 18.38% of the General Fund's total funding.

The primary transfers are from the Natural Gas Fund, the Solid Waste Collection Fund, and the Water and Sewer Fund. Part of these transfers is recognition of indirect costs borne by the General Fund in providing services to them, such as time of the City Manager, Human Resources, Finance Department and similar services. In addition, were they private companies, then these utilities would have to pay property taxes and business licenses, and in some cases a franchise fee.

6. Fund Balance Appropriated. Finally, if the fund balance in the General Fund is sufficient, the City can use some of the fund balance to balance the General Fund. This proposed FY 2020 Budget is projected to use $653,430 of fund balance. However, management believes that some revenues will be higher than budgeted and some of the expenditures will be lower than budgeted, therefore, reducing the amount of General Fund balance used.

The line item budget that follows shows the individual sources of revenue that make up these six major categories, the other sources of financing, and the fund balance appropriation.

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
31	TAXES			
3111000	Property Taxes - Current Year	$ 4,622,404	$ 4,522,000	$ 4,750,000
3111005	Refund of Taxes	$ 179	$ (3,000)	$ (3,000)
3113100	Motor Vehicle	$ 210,651	$ 175,000	$ 205,000
3113105	Title Ad Valorem Tax	$ 321,118	$ 290,000	$ 315,000
3113200	Mobile Home	$ 2,545	$ 750	$ -
3113500	Railroad Equipment	$ -	$ -	$ -
3116000	Real Estate Transfer (Intangible)	$ 69,536	$ 55,000	$ 55,000
3117101	Franchise Tax - Georgia Power	$ 1,493,415	$ 1,493,415	$ 1,575,394
3117102	Franchise Tax - EMC	$ 51,755	$ 51,000	$ 55,000
3117501	Franchise Tax - Northland Cable	$ 68,226	$ 72,500	$ 57,000
3117601	Franchise Tax - Frontier	$ 99,237	$ 130,000	$ 75,000
3117602	Franchise Tax - Bulloch Rural	$ 18,708	$ 18,000	$ 27,000
3117603	Franchise Tax - Hargray	$ 2,713	$ 1,900	$ 4,000
	Sub-total: General Property Taxes	*$ 6,960,734*	*$ 6,806,565*	*$ 7,115,644*
3142001	Beer and Wine	$ 562,518	$ 575,000	$ 575,000
3142002	Liquor -Wholesale	$ 21,817	$ 19,000	$ 24,000
3142003	Liquor - Retail	$ 121,256	$ 110,000	$ 120,000
	Sub-total: Select Sales & Use Taxes	*$ 705,591*	*$ 704,000*	*$ 719,000*
3162000	Insurance Premium Taxes	$ 1,886,162	$ 1,886,000	$ 2,035,000
	Sub-total: Business Taxes	*$ 1,886,162*	*$ 1,886,000*	*$ 2,035,000*
3191100	Property Tax Penalty and Interest	$ 11,808	$ 20,000	$ 12,000
3195000	FIFA	$ -	$ -	$ -
3195001	FIFA Fee and Cost	$ 1,540	$ 5,000	$ 1,500
3199004	Tax Lien Penalties & Interest	$ 20,043	$ 30,000	$ 27,500
3199005	Tax Sale Advertising Fees	$ 2,880	$ 3,500	$ 1,500
	Sub-total: Penalties & Int. on Delinquent Taxes	*$ 36,271*	*$ 58,500*	*$ 42,500*
	TOTAL TAXES	$ 9,588,758	$ 9,455,065	$ 9,912,144
32	LICENSES AND PERMITS			
3211000	Alcoholic Beverages Licenses	$ 262,388	$ 220,000	$ 330,000
3211050	Bouncer Security Permit	$ -	$ 6,500	$ 1,500
3212000	General Business Licenses	$ 281,596	$ 280,000	$ 280,000
3212200	Insurance License	$ 45,290	$ 47,500	$ 47,000
3212400	Bank License	$ 119,115	$ 120,000	$ 120,000
3219001	Alcoholic Beverages Application Fees	$ 4,285	$ 2,000	$ 2,500
3219002	Occupation Tax Admininstration Fees	$ 5,200	$ 5,300	$ 5,300
	Sub-total: Regulatory Fees	$ 717,874	$ 681,300	*$ 786,300*
3221900	Land Disturbance Permits	$ -	$ -	$ -
3221901	Land Disturbance App Rev Fee	$ 752	$ -	$ -
3222102	Variance Requests	$ 11,010	$ 6,000	$ 7,000
3222300	Sign Permits	$ 12,588	$ 6,000	$ 7,000
3229901	Inspection Fees	$ 33,420	$ 14,000	$ 20,000
3229902	Engineering Misc. Fees	$ 4,314	$ -	$ 7,000
3229903	Planning Misc. Fees	$ 1,890	$ 4,000	$ 2,000
3229904	Right of Way Fee	$ 4,678	$ -	$ 20,000
3231000	Building Permits	$ 132,414	$ 120,000	$ 75,000
3231001	Building Permit App Review Fee	$ 6,153	$ 2,500	$ 3,000

FUND 100 - GENERAL FUND

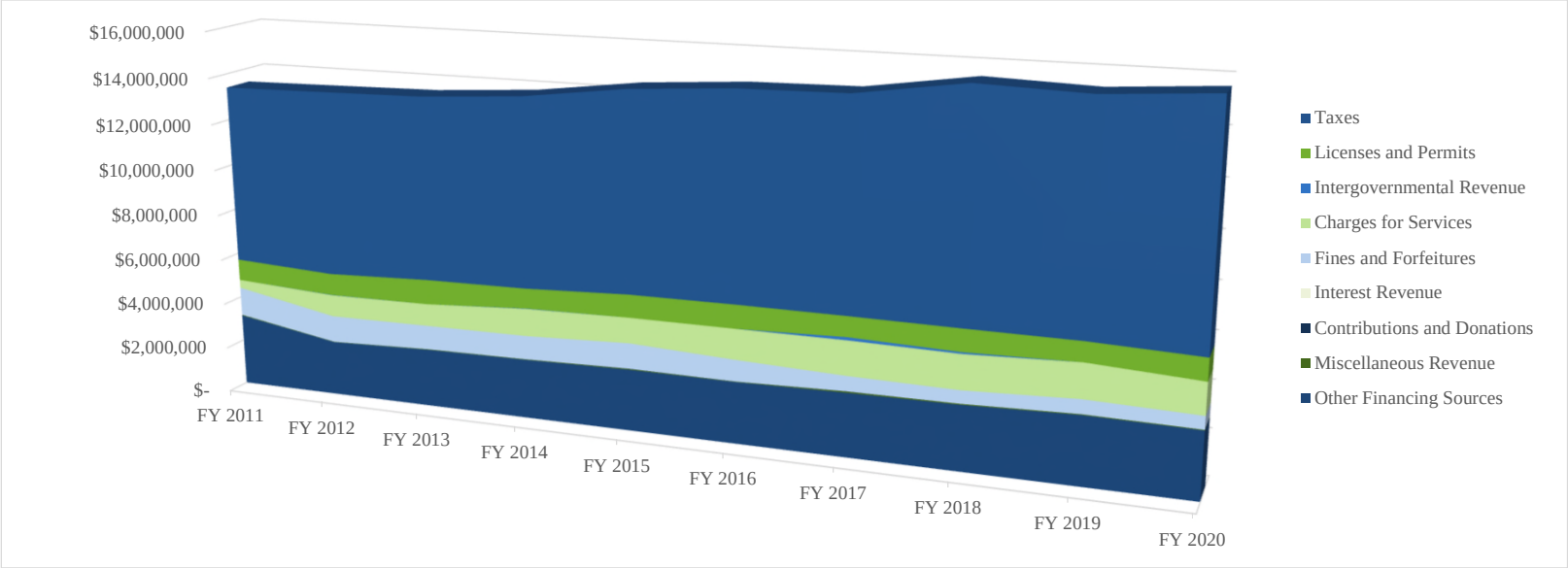
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
3231300	Plumbing Permits	$ 7,704	$ 2,500	$ 4,000
3231400	Electrical Permits	$ 15,097	$ 4,000	$ 4,000
3231600	HVAC Permits	$ 9,594	$ 2,000	$ 4,000
	Sub-total: Non-Business Licenses & Permits	$ 239,614	$ 161,000	*$ 153,000*
3241001	Business License Penalty	$ 1,200	$ 2,500	$ 1,500
3241002	Alcohol Penalty	$ -	$ 250	$ 250
	Sub-total: Penalties & Int. on Del. Lic. & Perm.	$ 1,200	$ 2,750	*$ 1,750*
	TOTAL LICENSES AND PERMITS	$ 958,688	$ 845,050	$ 941,050
33	OTHER INTERGOVERNMENTAL REVENUE			
3341500	Keep Bulloch Beautiful Grant	$ -	$ -	$ -
3390000	FEMA Reimbursement	$ 73,167	$ -	$ -
	TOTAL INTERGOVERNMENTAL REVENUE	$ 73,167	$ -	$ -
34	CHARGES FOR SERVICES			
3411005	Court Costs	$ 14,205	$ 23,000	$ 23,000
3411006	State Pretrial Fee	$ -	$ -	$ 2,400
3411950	Pretrial Diversion Fees	$ 211,667	$ 350,000	$ 165,000
3413901	Tree Bank	$ 30	$ 1,000	$ 1,000
3413902	Noise Ordinance	$ 315	$ 150	$ 150
3417001	Indirect Cost Allocation from Water/Sewer Fund	$ 958,913	$ 834,168	$ 895,435
3419100	Election Qualifying Fees	$ 2,815	$ 2,500	$ -
	Sub-total: General Government	*$ 1,187,945*	*$ 1,210,818*	*$ 1,086,985*
3421001	Revenue - Extra Duty Police	$ 72,721	$ 82,000	$ 5,000
3421002	Revenue- Extra Duty Public Works	$ -	$ 1,000	$ 1,000
3421004	Revenue- School Resource Officer	$ -	$ -	$ 77,500
3464100	Background Check Fees	$ 16,406	$ 15,000	$ 15,000
	Sub-total - Other Fees	*$ 89,127*	*$ 98,000*	*$ 98,500*
3491000	Cemetery Fees	$ 37,000	$ 12,000	$ 12,000
3493000	Bad Check Fees	$ 7,315	$ 8,800	$ 7,800
3499001	Account Establishment Charge	$ 100,360	$ 95,000	$ 95,000
3499002	AEC Charge Penalty	$ -	$ -	$ -
3499003	Admin. Fee Penalty	$ -	$ -	$ -
3499004	Convenience Fee	$ 61,283	$ 50,000	$ 50,000
	Sub-total: Other Charges for Services	*$ 205,958*	*$ 165,800*	*$ 164,800*
	TOTAL CHARGES FOR SERVICES	$ 1,483,030	$ 1,474,618	$ 1,350,285
35	FINES AND FORFEITURES			
3511700	Municipal Court Fines	$ 531,415	$ 575,000	$ 525,000
3510001	Alcohol Related Citations	$ -	$ 4,000	$ 4,000
3514000	Jail Fees	$ 25,907	$ 30,000	$ 25,000
	TOTAL FINES AND FORFEITURES	$ 557,322	$ 609,000	$ 554,000
38	MISCELLANEOUS REVENUE			
3810001	Rent and Royalties	$ 5,850	$ 7,800	$ 7,800
3810002	Run in the 'Boro	$ 9,417	$ -	$ -
3890100	Miscellaneous Income	$ 25,713	$ 25,000	$ 20,000
3890200	Sale of Pipe	$ -	$ 500	$ 500

FUND 100 - GENERAL FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
3890400	Concession Revenue	$ 26	$ 100	$ 50
3890500	Sale of Signs & Posts	$ -	$ 100	$ 50
	Sub-total: Other Miscellaneous	*$ 41,006*	*$ 33,500*	*$ 28,400*
	TOTAL MISCELLANEOUS REVENUE	$ 41,006	$ 33,500	$ 28,400
39	OTHER FINANCING SOURCES			
3912100	Operating Trans. in from Natural Gas	$ 870,000	$ 870,000	$ 870,000
3912200	Operating Trans. in from Water/Wastewater	$ 805,200	$ 929,530	$ 868,265
3912300	Operating Trans. in from S/W Disposal Fund	$ 316,000	$ 316,000	$ 316,000
3912400	Operating Trans. in from S/W Collection Fund	$ 730,000	$ 750,000	$ 750,000
3912500	Operating Trans. in from Hotel/Motel	$ 42,820	$ 44,000	$ 45,000
3912600	Operating Trans. In from Storm Water Fund	$ 25,000	$ 25,000	$ 25,000
	Sub-total: Operating Transfers in	*$ 2,789,020*	*$ 2,934,530*	*$ 2,874,265*
3921001	Sale of Assets	$ 9,876	$ 5,000	$ 5,000
3921003	Sale of Timber	$ -	$ -	$ -
	Sub-total: Proc.of General Fixed Asset Disp	*$ 9,876*	*$ 5,000*	*$ 5,000*
	TOTAL OTHER FINANCING SOURCES	$ 2,798,896	$ 2,939,530	$ 2,879,265
TOTAL REVENUES AND OTHER FINANCING SOURCES		**$ 15,500,867**	**$ 15,356,763**	**$ 15,665,144**
FUND BALANCE APPROPRIATED		$ -	$ 757,910	$ 653,430
TOTAL REVENUES, OTHER FINANCING SOURCES AND FUND BALANCE APPROPIATED		**$ 15,500,867**	**$ 16,114,673**	**$ 16,318,574**

GENERAL FUND REVENUE TRENDS FY 2011-2020

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Actual FY 2016	Actual FY 2017	Actual FY 2018	Budgeted FY 2019	Adopted FY 2020
Taxes	$ 7,693,363	$ 8,002,568	$ 7,918,039	$ 8,142,459	$ 8,529,215	$ 8,792,817	$ 8,882,618	$ 9,588,758	$ 9,455,065	$ 9,912,144
Licenses and Permits	$ 933,167	$ 948,318	$ 1,077,267	$ 866,229	$ 988,062	$ 1,019,209	$ 870,501	$ 958,688	$ 845,050	$ 941,050
Intergovernmental Revenue	$ -	$ 12,859	$ -	$ 16,206	$ -	$ -	$ 129,789	$ 73,167	$ -	$ -
Charges for Services	$ 360,087	$ 954,744	$ 971,314	$ 1,195,681	$ 1,102,826	$ 1,315,120	$ 1,480,525	$ 1,483,030	$ 1,474,618	$ 1,350,285
Fines and Forfeitures	$ 1,248,903	$ 1,171,508	$ 1,053,707	$ 1,033,551	$ 1,106,457	$ 925,093	$ 646,626	$ 557,322	$ 609,000	$ 554,000
Interest Revenue	$ 6,022	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Contributions and Donations	$ 3,965	$ -	$ -	$ -	$ 10,225	$ 2,653	$ 8,250	$ -	$ -	$ -
Miscellaneous Revenue	$ 24,471	$ 13,694	$ 22,669	$ 22,808	$ 33,918	$ 18,115	$ 53,933	$ 41,006	$ 33,500	$ 28,400
Other Financing Sources	$ 3,140,033	$ 2,387,024	$ 2,534,311	$ 2,589,282	$ 2,675,312	$ 2,671,055	$ 2,755,044	$ 2,798,896	$ 2,939,530	$ 2,879,265
Total	**$ 13,410,011**	**$ 13,490,715**	**$ 13,577,307**	**$ 13,866,216**	**$ 14,446,015**	**$ 14,744,062**	**$ 14,827,286**	**$ 15,500,867**	**$ 15,356,763**	**$ 15,665,144**

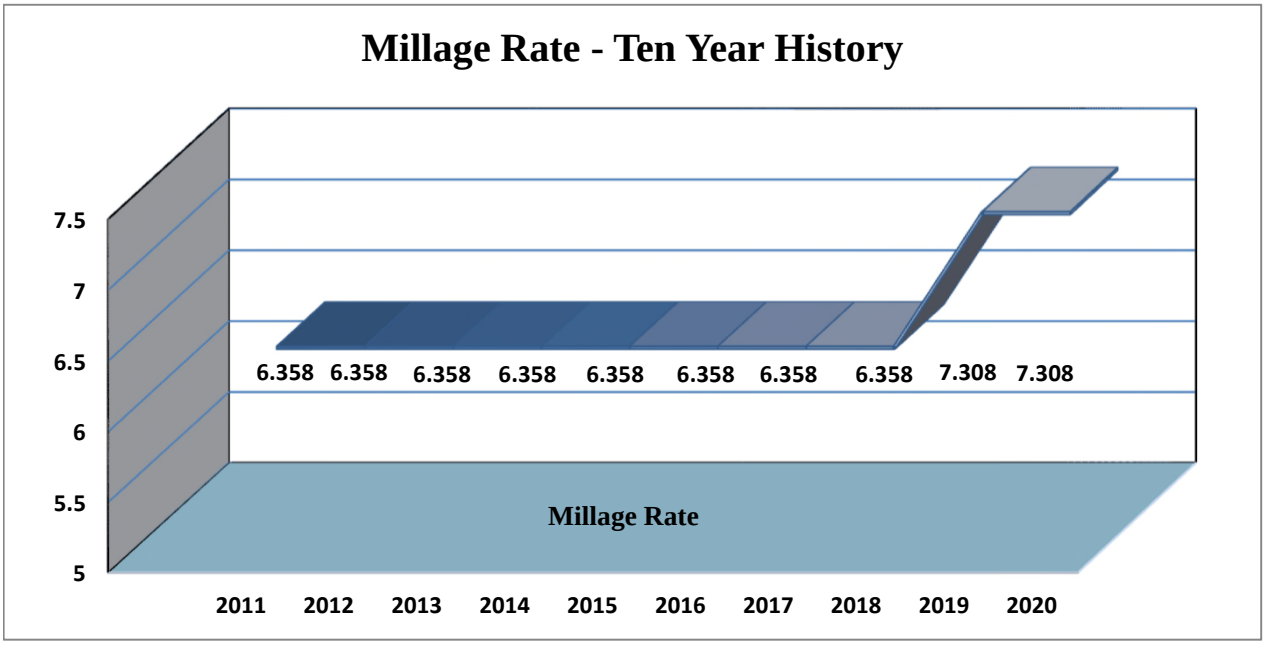


Property Taxes

Property Value of $100,000

For residents of the City of Statesboro the total property tax is $7.308 per $1,000 of taxed value. The taxed value is calculated as 40% of the Market Value. Assuming property with a market value of $100,000, the result would be:

Projected Tax Bill: $292



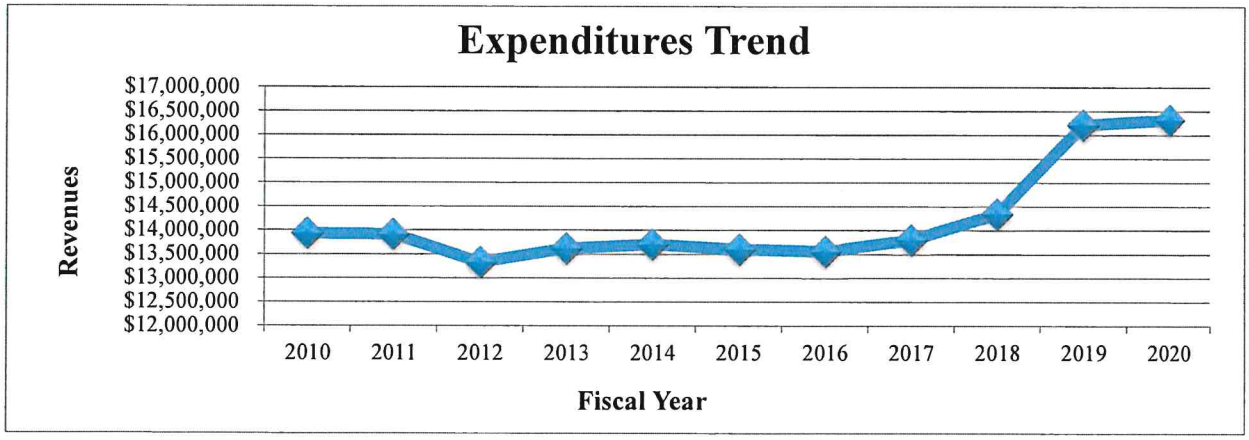
EXPENDITURES

The General Fund's Expenditures are divided into several major departments and divisions, to better account for the cost of their operations. These expenditures support most of the City's operations other than the utility operations, the health insurance and workers compensation insurance plans, and the fleet management function. The Expenditures are summarized on the next page. Then the line item budgets for each division are included as well.

The largest operating expense in most cases is the personnel and fringe benefits. A list of approved personnel positions by department and division is provided behind the tab entitled "Authorized Personnel for FY 2020" In addition, the Pay Plan for those positions is provided behind the tab entitled "Proposed Pay Plan and Fringe Benefits."

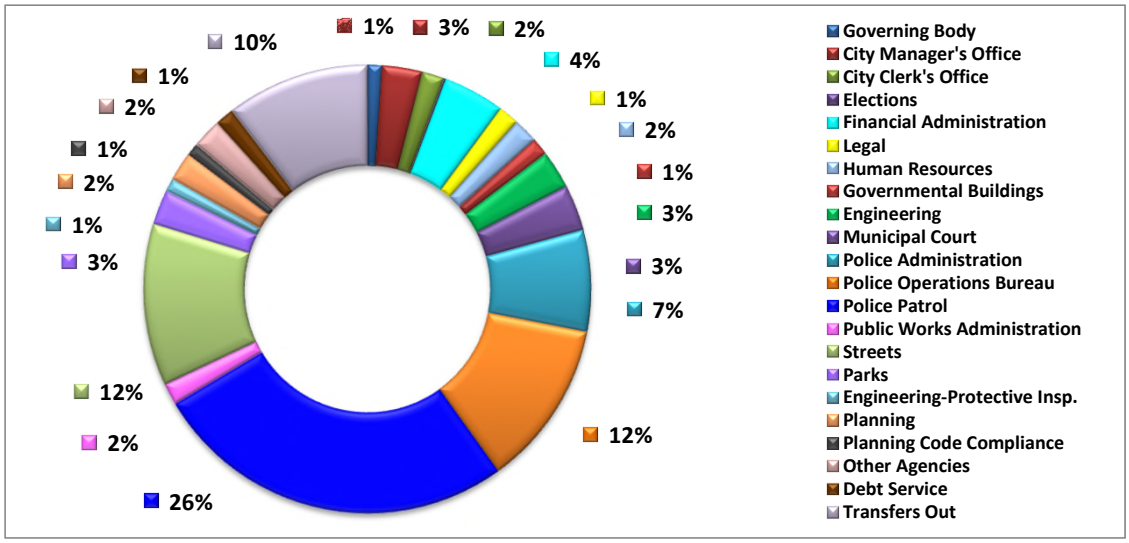
By far the most troubling expense for the City, as for most businesses, governments, and other organizations is the continuing escalation of health care costs. When the underlying rate of inflation in median care is averaging 10-15% annually over the last several years, and shows no sign of letting up, it is quickly siphoning a large sum of money from other priorities. Even when the benefits are reduced, and the deductibles, co-pays, and out-of-pocket limits are raised, these inflationary effects cannot be brought back to a reasonable pricing level without draconian measures. Unfortunately, this is not a problem that the City can correct. It is a national problem, and will have to be addressed at that level.

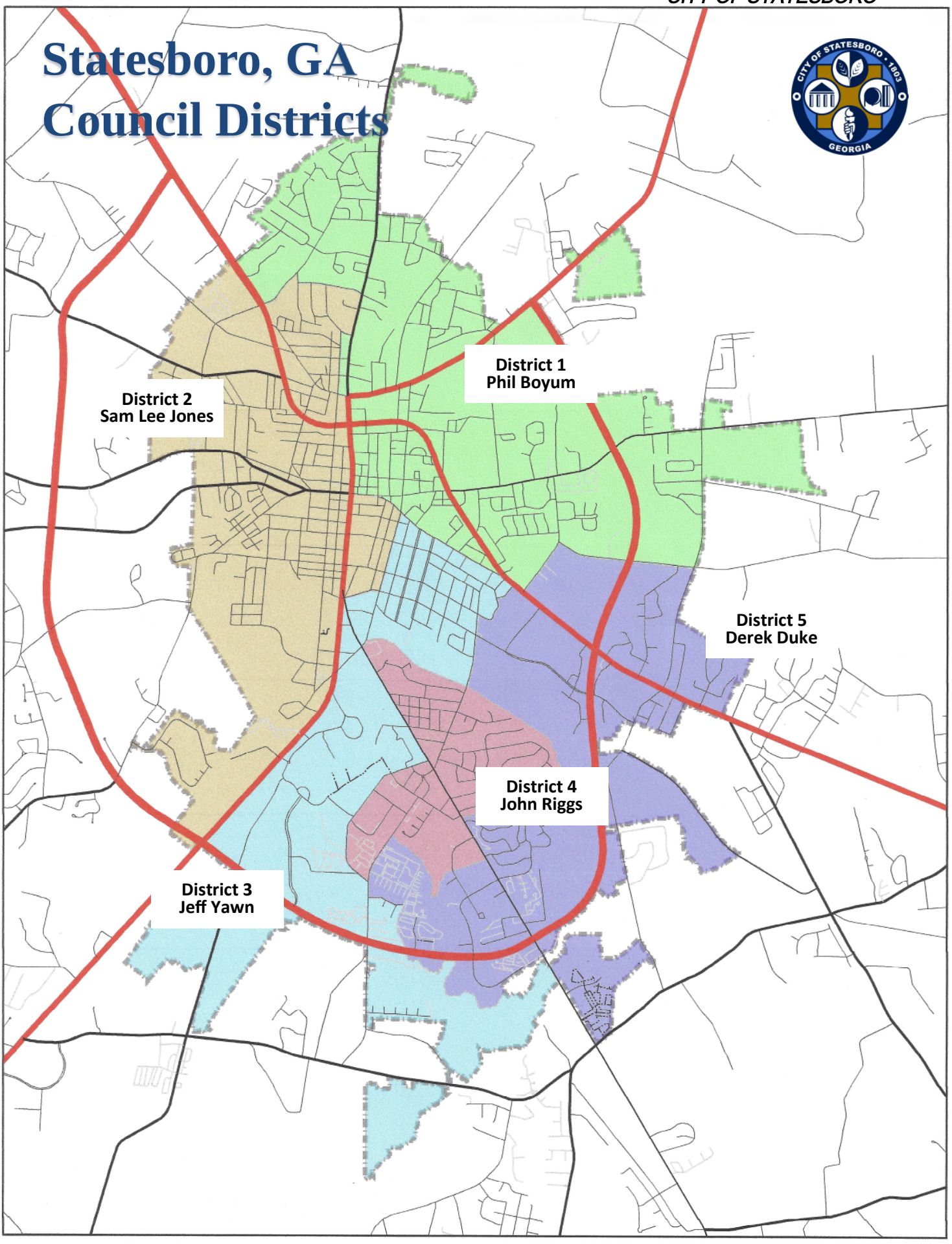
The General Fund budget of $16,318,574 is an increase of $103,883 from the FY 2019 Budget of $16,214,691. That is a 1.01% increase.



General Fund Budget Summary

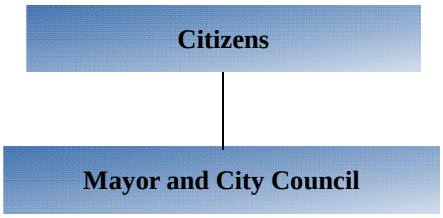
	FY 2017 ACTUAL	FY2018 ACTUAL	FY2019 BUDGETED	FY2020 PROPOSED	% OF TOTAL
Revenues and Other Financial Resources					
Taxes	$ 8,882,618	$ 9,588,758	$ 9,556,683	$ 9,912,144	63.28%
Licenses and Permits	$ 870,501	$ 958,688	$ 845,050	$ 941,050	6.01%
Intergovernmental Revenue	$ 129,789	$ 73,167	$ -	$ -	0.00%
Charges for Services	$ 1,480,525	$ 1,483,030	$ 1,474,618	$ 1,350,285	8.62%
Fines and Forfeitures	$ 646,626	$ 557,322	$ 605,000	$ 554,000	3.54%
Contributions and Donations	$ 8,250	$ -	$ -		0.00%
Miscellaneous Revenue	$ 53,933	$ 41,006	$ 33,500	$ 28,400	0.18%
Other Financing Sources	$ 2,755,044	$ 2,798,896	$ 2,939,530	$ 2,879,265	18.38%
Total Revenues and Other Financial Resources	**$ 14,827,286**	**$ 15,500,867**	**$ 15,454,381**	**$ 15,665,144**	**100.00%**
Financing Uses					
Governing Body	$ 140,059	$ 182,567	$ 170,491	$ 167,910	1.03%
City Manager's Office	$ 397,205	$ 427,125	$ 462,850	$ 478,121	2.93%
City Clerk's Office	$ 226,369	$ 228,914	$ 242,527	$ 261,263	1.60%
Elections	$ 207	$ 36,857	$ 30,800	$ 21,825	0.13%
Financial Administration	$ 689,895	$ 652,876	$ 662,988	$ 726,604	4.45%
Legal	$ 261,828	$ 220,059	$ 246,546	$ 243,097	1.49%
Human Resources	$ 305,640	$ 271,185	$ 356,061	$ 292,395	1.79%
Governmental Buildings	$ 158,151	$ 193,575	$ 193,883	$ 202,464	1.24%
Engineering	$ 280,443	$ 301,818	$ 347,029	$ 451,862	2.77%
Municipal Court	$ 480,572	$ 426,029	$ 537,679	$ 539,788	3.31%
Police Administration	$ 545,424	$ 750,161	$ 1,172,238	$ 1,195,684	7.33%
Police Operations Bureau	$ 910,282	$ 1,952,321	$ 1,929,195	$ 1,958,582	12.00%
Police Investigation Division	$ 965,299		$ -	$ -	0.00%
Police Patrol	$ 3,641,013	$ 3,804,473	$ 4,149,156	$ 4,303,398	26.37%
Police Code Compliance	$ 91,224		$ -	$ -	0.00%
Public Works Administration	$ 207,725	$ 210,767	$ 202,947	$ 252,659	1.55%
Streets	$ 1,720,771	$ 1,662,531	$ 1,777,587	$ 1,912,580	11.72%
Parks	$ 407,444	$ 379,013	$ 397,154	$ 408,130	2.50%
Engineering-Protective Insp.	$ 92,690	$ 136,200	$ 139,999	$ 153,195	0.94%
Planning	$ 275,012	$ 285,425	$ 371,497	$ 341,730	2.09%
Planning Code Compliance	$ 55,755	$ 68,543	$ 148,372	$ 146,266	0.90%
Other Agencies	$ 341,022	$ 364,296	$ 351,205	$ 351,620	2.15%
Debt Service	$ 130,346	$ 208,609	$ 209,007	$ 222,111	1.36%
Transfers Out	$ 1,474,000	$ 1,583,250	$ 2,113,080	$ 1,687,290	10.34%
Total Expenditures and Other Financing Uses	**$ 13,798,376**	**$ 14,346,594**	**$ 16,212,291**	**$ 16,318,574**	**100.00%**




Statesboro, GA
Council Districts
District 1
Phil Boyum
District 2
Sam Lee Jones
District 3
Jeff Yawn
District 4
John Riggs
District 5
Derek Duke

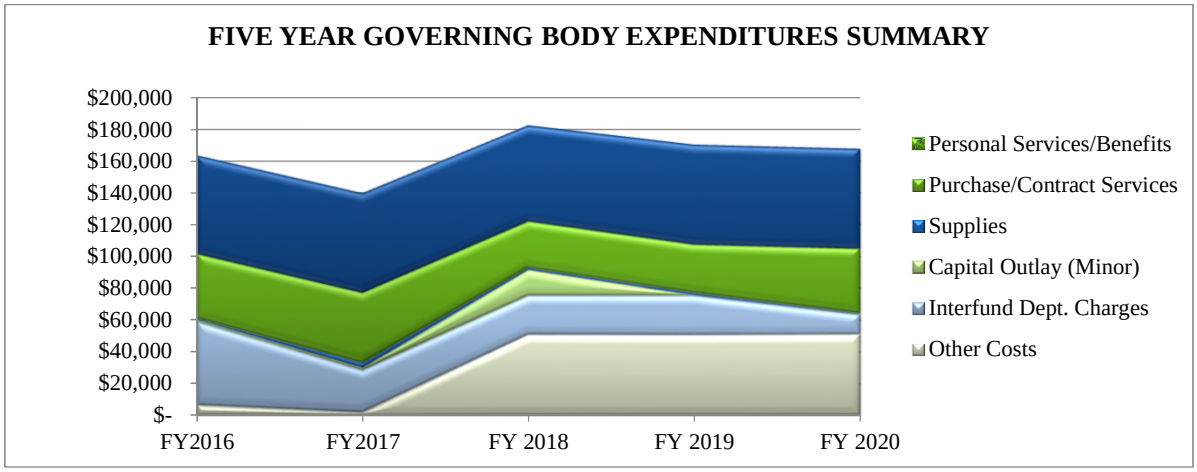
FUND - 100 **DEPT - 1110 - GOVERNING BODY**

The City of Statesboro's Governing Body operates under the Council-Manager form of government, with a mayor and five council members. Elected at large, the Mayor acts as the primary representative of Statesboro. The Mayor and Council members serve four year terms. The council members are elected from the one to five districts. The Mayor and Council are responsible for approving all major city policies, all local laws, the annual budget, and the 6-year capital improvements program. In addition, they appoint and evaluate the City Manager.



EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY 2018	Budgeted FY 2019	Budgeted FY 2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 61,949	$ 62,666	$ 60,296	$ 62,790	$ 62,790	0.00%
Purchase/Contract Services	$ 40,830	$ 44,433	$ 29,410	$ 30,723	$ 40,965	33.34%
Supplies	$ 854	$ 3,052	$ 1,273	$ 1,349	$ 625	-53.67%
Capital Outlay (Minor)	$ 1,040	$ 1,593	$ 16,169	$ 300	$ 300	0.00%
Interfund Dept. Charges	$ 52,763	$ 26,555	$ 24,524	$ 24,739	$ 12,230	-50.56%
Other Costs	$ 6,399	$ 1,760	$ 50,895	$ 50,590	$ 51,000	0.81%
Total Expenditures	$ 163,835	$ 140,059	$ 182,567	$ 170,491	$ 167,910	-1.51%



FUND 100 - GENERAL FUND **DEPT - 1110 - GOVERNING BODY**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 56,434	$ 58,328	$ 58,328
	Sub-total: Salaries and Wages	*$ 56,434*	*$ 58,328*	*$ 58,328*
5122001	Social Security (FICA) Contributions	$ 3,862	$ 4,462	$ 4,462
	Sub-total: Employee Benefits	*$ 3,862*	*$ 4,462*	*$ 4,462*
	TOTAL PERSONAL SERVICES	$ 60,296	$ 62,790	$ 62,790
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	$ 204	$ 520	$ 500
5222005	Rep. and Maint. Office Equipment	$ 213	$ 121	$ 125
5222103	Rep. and Maint. Computers	$ 3,355	$ 4,490	$ 7,985
	Sub-total: prof. & tech. services	*$ 3,772*	*$ 5,131*	*$ 8,610*
5231001	Insurance, Other than Benefits	$ 2,397	$ 1,200	$ 1,000
5232001	Telephones/ Telephone Services	$ 400	$ 154	$ 155
5232003	Cellular Phones	$ 3,545	$ 3,548	$ 1,200
5232006	Postage	$ 52	$ -	$ -
5233001	Advertising	$ 350	$ 500	$ 2,000
5234001	Printing & Binding	$ -	$ 100	$ -
5235109	Travel - District 5	$ 948	$ 1,600	$ 1,750
5235110	Travel - District 4	$ 909	$ 1,600	$ 1,750
5235111	Travel - District 1	$ 3,488	$ 1,600	$ 1,750
5235112	Travel - Mayor	$ 2,280	$ 2,000	$ 1,750
5235113	Travel - District 2	$ 958	$ 1,600	$ 1,750
5235114	Travel - District 3	$ 2,008	$ 1,600	$ 1,750
5236001	Dues and Fees	$ -	$ 3,490	$ 3,500
5237109	Education - District 5	$ 580	$ 1,100	$ 1,750
5237110	Education - District 4	$ 580	$ 1,100	$ 1,750
5237111	Education - District 1	$ 2,998	$ 1,100	$ 1,750
5237112	Education- Mayor	$ 1,535	$ 1,100	$ 1,750
5237113	Education - District 2	$ 1,790	$ 1,100	$ 1,750
5234114	Education - District 3	$ 820	$ 1,100	$ 1,750
	Sub-total: Other Purchased Services	*$ 25,638*	*$ 25,592*	*$ 32,355*
	TOTAL PURCHASED SERVICES	$ 29,410	$ 30,723	$ 40,965
53	SUPPLIES			
5311001	Office Supplies	$ 726	$ 120	$ 325
5311005	Uniforms	$ -	$ 200	$ -
5313001	Food	$ 445	$ 729	$ 200
5314001	Books and Periodicals	$ -	$ 200	$ -
5316001	Small Tools & Equipment	$ -	$ 100	$ 100
5316003	Computer Accessories	$ 102	$ -	$ -
	TOTAL SUPPLIES	$ 1,273	$ 1,349	$ 625

FUND 100 - GENERAL FUND **DEPT - 1110 - GOVERNING BODY**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 16,169	$ 300	$ 300
	TOTAL CAPITAL OUTLAY (MINOR)	$ 16,169	$ 300	$ 300
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 24,022	$ 24,022	$ 11,700
5524002	Life and Disability	$ 172	$ 387	$ 200
5524003	Wellness Program	$ 330	$ 330	$ 330
	TOTAL INTERFUND/INTERDEP'T.	$ 24,524	$ 24,739	$ 12,230
57	OTHER COSTS			
5710202	Payment to GSU	$ 50,000	$ 50,000	$ -
5710204	Payment to Blue Mile Foundation/Blue	$ -	$ -	$ 50,000
5711001	Property Taxes	$ -	$ 48	$ -
5734001	Miscellaneous Expenses	$ 895	$ 542	$ 1,000
	TOTAL OTHER COSTS	$ 50,895	$ 50,590	$ 51,000
	TOTAL EXPENDITURES	**$ 182,567**	**$ 170,491**	**$ 167,910**

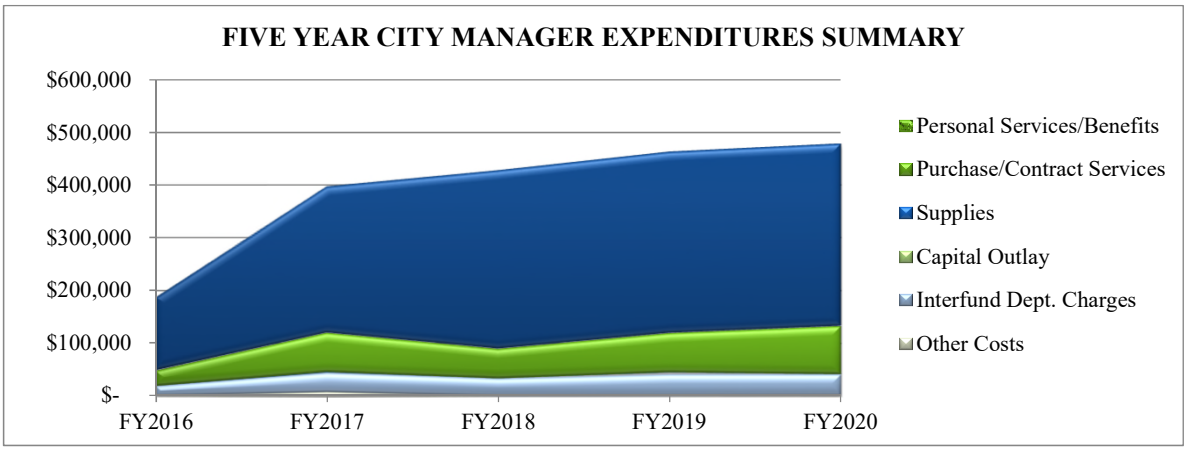
FUND - 100 **DEPT - 1320 - CITY MANAGER**

Appointed by the City Council, the City Manager is the chief administrative officer of the City. The City Manager presides over daily operation and administration for the city government within the guidelines of City ordinances, policies, and procedures; state and federal laws; and implements directives from the Mayor and City Council. The Deputy City Manager provides direct support to the City Manager with city-wide administration support. The City Manager is responsible for preparing the annual budget and capital improvements program, evaluating and supervising all department heads, assuring that all policies and ordinances are enforced, and recommending policy changes as required with assistance of the Deputy City Manager.



EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 137,593	$ 277,021	$ 337,051	$ 343,391	$ 345,160	0.52%
Purchase/Contract Services	$ 29,071	$ 74,140	$ 56,541	$ 73,904	$ 91,225	23.44%
Supplies	$ 587	$ 2,040	$ 321	$ 1,120	$ 450	-59.82%
Capital Outlay	$ -	$ -	$ -	$ 3,572	$ -	-100.00%
Interfund Dept. Charges	$ 18,328	$ 36,228	$ 33,212	$ 40,363	$ 40,286	-0.19%
Other Costs	$ 628	$ 7,776	$ -	$ 500	$ 1,000	100.00%
Total Expenditures	$ 186,207	$ 397,205	$ 427,125	$ 462,850	$ 478,121	3.30%



FUND 100 - GENERAL FUND **DEPT - 1320 - CITY MANAGER'S OFFICE**

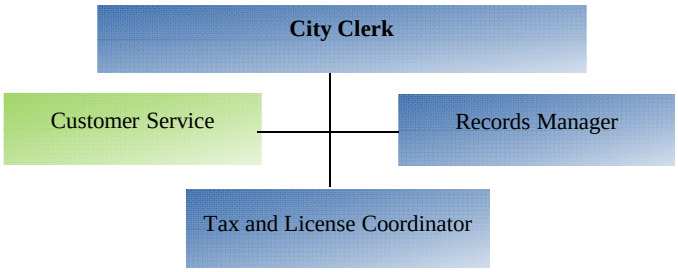
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 293,209	$ 304,003	$ 303,109
5113001	Overtime	$ 2,186	$ 392	$ -
	Sub-total: Salaries and Wages	*$ 295,395*	*$ 304,395*	*$ 303,109*
5122001	Social Security (FICA) Contributions	$ 21,606	$ 22,925	$ 23,188
5124001	Retirement Contributions	$ 19,209	$ 15,281	$ 18,318
5127001	Workers Compensation	$ 841	$ 790	$ 545
	Sub-total: Employee Benefits	*$ 41,656*	*$ 38,996*	*$ 42,051*
	TOTAL PERSONAL SERVICES	$ 337,051	$ 343,391	$ 345,160
52	PURCHASE/CONTRACT SERVICES			
5212005	Public Relations	$ -	$ 7,100	$ 7,500
	Sub-total: Prof. and Tech. Services	*$ -*	*$ 7,100*	*$ 7,500*
5222001	Rep. and Maint. Equipment	$ 7,230	$ 4,000	$ 7,500
5222002	Rep. and Maint. (Vehicles)	$ 17	$ -	$ -
5222003	Rep. and Maint. (Labor)	$ 347	$ -	$ -
5222005	Rep. and Maint. (Office Equipment)	$ 271	$ 300	$ 300
5222103	Rep. and Maint. Computers	$ 5,865	$ 6,846	$ 3,860
	Sub-total: Property Services	*$ 13,730*	*$ 11,146*	*$ 11,660*
5231001	Insurance, Other than Benefits	$ 2,321	$ 2,209	$ 2,210
5232001	Telephone	$ 2,476	$ 1,731	$ 1,775
5232003	Cellular Phones	$ 1,763	$ 2,032	$ 1,830
5233001	Advertising	$ 2,460	$ 781	$ 2,250
5235001	Travel	$ 16,369	$ 19,000	$ 19,000
5236001	Dues and Fees	$ 2,618	$ 2,855	$ 2,500
5237001	Education and Training	$ 347	$ 2,050	$ 12,500
5238501	Contracted Services	$ 14,457	$ 25,000	$ 30,000
	Sub-total: Other Purchased Services	*$ 42,811*	*$ 55,658*	*$ 72,065*
	TOTAL PURCHASED SERVICES	$ 56,541	$ 73,904	$ 91,225
53	SUPPLIES			
5311001	Office and General Supplies	$ 116	$ 250	$ 250
5311005	Uniforms	$ -	$ 200	$ 200
5313001	Food	$ 22	$ 300	$ -
5314001	Books and Periodicals	$ 183	$ 370	$ -
	TOTAL SUPPLIES	$ 321	$ 1,120	$ 450
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	$ -	$ 750	$ -
5424001	Computers	$ -	$ 2,822	$ -
	TOTAL CAPITAL OUTLAY	$ -	$ 3,572	$ -

FUND 100 - GENERAL FUND **DEPT - 1320 - CITY MANAGER'S OFFICE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 30,494	$ 36,966	$ 36,966
5524002	Life and Disability	$ 1,288	$ 1,282	$ 1,205
5524003	Wellness Program	$ 165	$ 165	$ 165
5524004	OPEB	$ 1,265	$ 1,950	$ 1,950
	TOTAL INTERFUND/INTERDEPT.	$ 33,212	$ 40,363	$ 40,286
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ -	$ 500	$ 1,000
	TOTAL OTHER COSTS	$ -	$ 500	$ 1,000
	TOTAL EXPENDITURES	**$ 427,125**	**$ 462,850**	**$ 478,121**

FUND - 100 **DEPT - 1330 - CITY CLERK'S OFFICE**

This department is headed by the City Clerk. This department handles all of the property tax billing and collection, and occupation tax and other licenses and billing and collection. The City Clerk serves as supervisor of the city elections. The City Clerk is also responsible for records management including maintaining all official codes, ordinances, records and documents.



GOALS	FY 2019 STATUS	FY 2020 BUDGET
FY 2019		
1. Continue scanning all records into a digitized, searchable database.	On-going	On-going
2. Reduce paper copies whenever possible, using the server storage capability.	On-going	On-going
3. Use condensed printing on large printing jobs whenever feasible.	On-going	On-going
4. Destroy records that have been scanned and are not of historical value.	On-going	On-going
FY 2020		
No new Goals.		

OBJECTIVES FOR FISCAL YEAR 2019

1. Comply with Federal, State and City mandates and regulations governing official City Council meeting, actions and documentatation; Elections; and City-wide policies and procedures concerning official government records.
2. Maintain and oversee updates to the City of Statesboro Code of Ordinances.
3. Respond to Open Records Requests for City documents promptly in compliance with the Open Records Act.

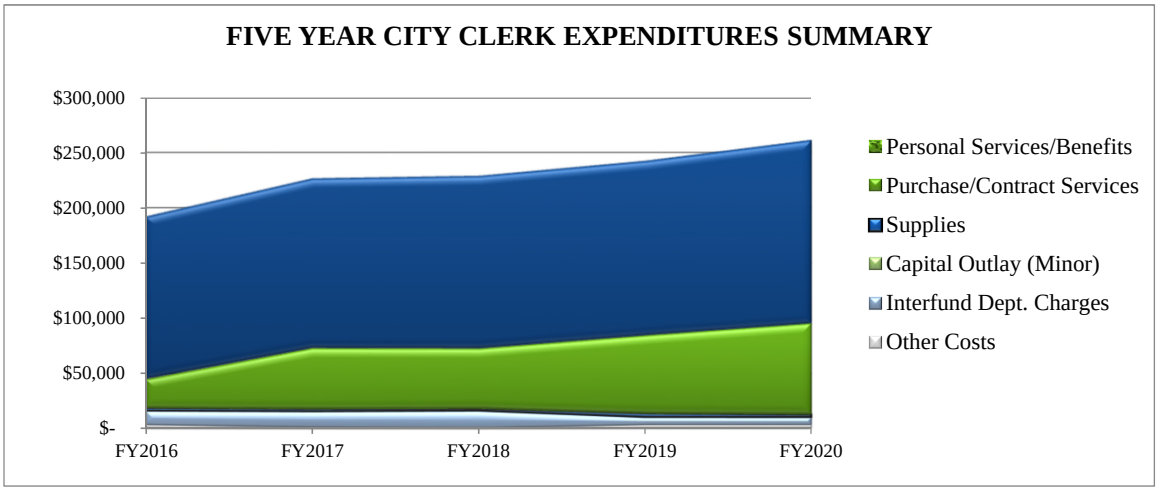
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Council Workshops attended	5	5	2	3	3
Council meetings attended/Called Meetings	30	30	33	34	34
Council Minutes recorded & transcribed within two weeks	30	30	33	34	34
Open Records Requests processed	200	200	285	300	325
Number of Business License issued	1,700	1,700	1,740	1,755	1,800
Dollar Value of Business License issued	$ 330,000	$ 330,000	$ 444,000	$ 450,000	$ 455,000
Number of Property Tax Bills issued	8,650	8,650	8,650	8,650	8,650
Dollar Value of Property Tax Bills issued	$ 3,885,000	$ 3,885,000	$ 4,622,404	$ 4,522,000	$ 4,750,000
Number of Alcohol Licenses issued	90	90	90	90	90
Dollar Value of Alcohol Licenses issued	$ 224,125	$ 235,000	$ 237,000	$ 110,000	$ 330,000

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Percent of Workshop Minutes of Council meetings transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of Minutes of Council meetings recorded and transcribed within two weeks.	100%	100%	100%	100%	100%
Percent of requests for information responded to within three days of receipt.	100%	100%	100%	100%	100%

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 147,110	$ 153,520	$ 156,456	$ 158,022	$ 165,833	4.94%
Purchase/Contract Services	$ 26,388	$ 55,099	$ 54,507	$ 70,865	$ 82,625	16.59%
Supplies	$ 2,145	$ 2,052	$ 1,817	$ 2,956	$ 2,200	-25.58%
Capital Outlay (Minor)	$ 50	$ -	$ -	$ 300	$ 300	0.00%
Interfund Dept. Charges	$ 13,167	$ 14,886	$ 16,109	$ 7,284	$ 7,205	-1.08%
Other Costs	$ 3,038	$ 812	$ 25	$ 3,100	$ 3,100	0.00%
Total Expenditures	$ 191,898	$ 226,369	$ 228,914	$ 242,527	$ 261,263	7.73%



FUND 100 - GENERAL FUND **DEPT - 1330 - CITY CLERK'S OFFICE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 137,555	$ 141,099	$ 148,307
5113001	Overtime	$ 1,591	$ 763	$ 500
	Sub-total: Salaries and Wages	*$ 139,146*	*$ 141,862*	*$ 148,807*
5122001	Social Security (FICA) Contributions	$ 10,252	$ 10,410	$ 11,384
5124001	Retirement Contributions	$ 6,629	$ 5,382	$ 5,382
5127001	Workers Compensation	$ 429	$ 368	$ 260
	Sub-total: Employee Benefits	*$ 17,310*	*$ 16,160*	*$ 17,026*
	TOTAL PERSONAL SERVICES	$ 156,456	$ 158,022	$ 165,833
52	PURCHASED/CONTRACT SERVICES			
5211001	Official/Adminstrative	$ 3,188	$ 4,000	$ 3,000
	Sub-total: Prof. and Tech. Services	*$ 3,188*	*$ 4,000*	*$ 3,000*
5222001	Rep. and Maint. (Equipment)	*$ 34*	*$ -*	*$ -*
5222005	Rep. and Maint. (Office Equipment)	$ 781	$ 3,750	$ 1,000
5222102	Software Support	$ 5,336	$ 2,589	$ 2,600
5222103	Rep. and Maint. Computers	$ 5,865	$ 6,756	$ 7,035
5223200	Rentals	$ 168	$ -	$ -
	Sub-total: Property Services	*$ 12,184*	*$ 13,095*	*$ 10,635*
5231001	Insurance, Other than Benefits	$ 1,061	$ 1,153	$ 1,155
5232001	Telephone	$ 2,389	$ 1,130	$ 1,125
5232003	Cellular Phones	$ 1,528	$ 1,737	$ 1,735
5232006	Postage	$ 3,774	$ 5,000	$ 3,000
5233001	Advertising	$ 4,560	$ 5,000	$ 5,000
5234001	Printing and Binding	$ -	$ 1,000	$ 1,500
5235001	Travel	$ 1,395	$ 3,500	$ 2,000
5236001	Dues and Fees	$ 162	$ 250	$ 250
5237001	Education and Training	$ 1,099	$ 5,000	$ 5,000
5238501	Contract Labor/ Services	$ 23,167	$ 30,000	$ 48,225
	Sub-total: Other Purchased Services	*$ 39,135*	*$ 53,770*	*$ 68,990*
	TOTAL PURCHASED SERVICES	$ 54,507	$ 70,865	$ 82,625
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,366	$ 1,930	$ 1,500
5311005	Uniforms	$ 178	$ 350	$ 150
5313001	Food	$ -	$ 189	$ 50
5316001	Small Tools and Equipment	$ 273	$ 487	$ 500
	TOTAL SUPPLIES	$ 1,817	$ 2,956	$ 2,200
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ 300	$ 300
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 300	$ 300

FUND 100 - GENERAL FUND **DEPT - 1330 - CITY CLERK'S OFFICE**

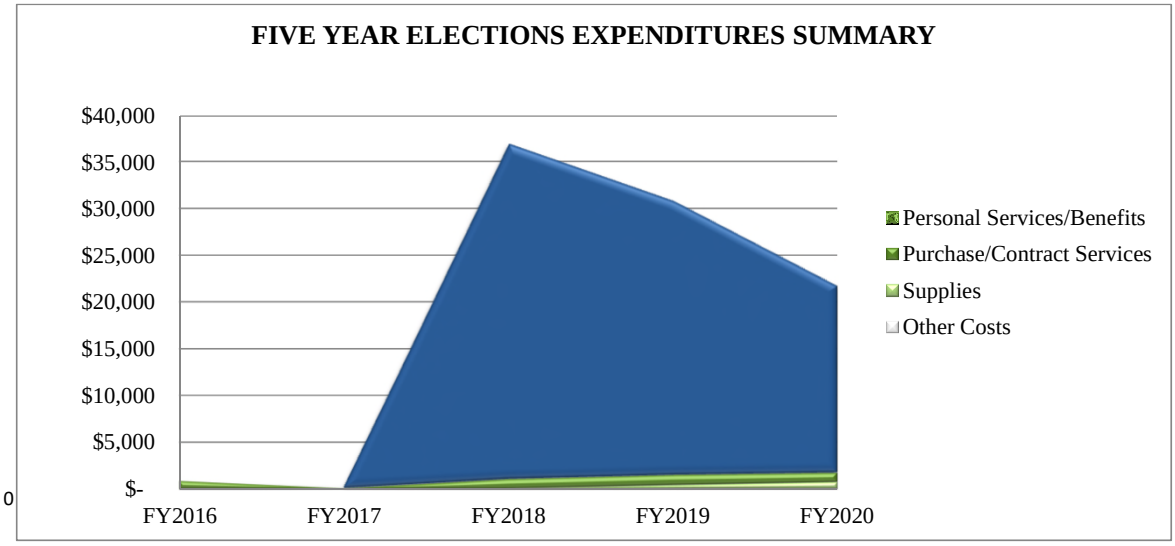
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 12,907	$ 5,850	$ 5,850
5524002	Life and Disability	$ 637	$ 619	$ 540
5524003	Wellness Program	$ 165	$ 165	$ 165
5524004	OPEB	$ 2,400	$ 650	$ 650
	TOTAL INTERFUND/INTERDEPT.	$ 16,109	$ 7,284	$ 7,205
57	OTHER COSTS			
5720002	FIFA Filing Fee	$ -	$ 3,000	$ 3,000
5734001	Miscellaneous Expenses	$ -	$ 100	$ 100
5734101	Marshall Deed Filing	$ 24	$ -	$ -
5734103	Tax Sale Fees	$ -	$ -	$ -
5760001	Over/Short	$ 1	$ -	$ -
	TOTAL OTHER COSTS	$ 25	$ 3,100	$ 3,100
	TOTAL EXPENDITURES	**$ 228,914**	**$ 242,527**	**$ 261,263**

FUND - 100 **DEPT - 1400 - ELECTIONS**

The City Clerk serves as supervisor of City Elections.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ -	$ 156	$ 35,877	$ 29,300	$ 20,000	-32%
Purchase/Contract Services	$ 831	$ 51	$ 980	$ 1,050	$ 975	-7%
Supplies	$ -	$ -	$ -	$ 350	$ 650	86%
Other Costs	$ -	$ -	$ -	$ 100	$ 200	100%
Total Expenditures	$ 831	$ 207	$ 36,857	$ 30,800	$ 21,825	-29%

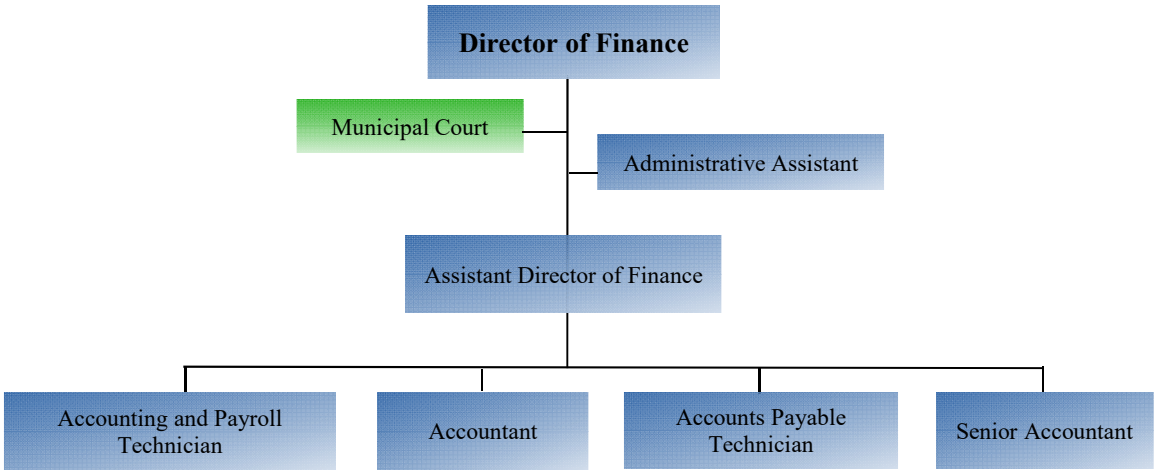


FUND 100 - GENERAL FUND **DEPT - 1400 - ELECTIONS**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5112001	Temporary Employees	$ 35,877	$ 29,300	$ 20,000
	TOTAL PERSONAL SERVICES	$ 35,877	$ 29,300	$ 20,000
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ 350	$ 275
5232001	Telephone	$ -	$ 200	$ -
5233001	Advertising	$ 980	$ 500	$ 700
	TOTAL PURCHASED SERVICES	$ 980	$ 1,050	$ 975
53	SUPPLIES			
5311006	Office and General Supplies	$ -	$ 350	$ 500
5313001	Food	$ -	$ -	$ 150
	TOTAL SUPPLIES	$ -	$ 350	$ 650
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ -	$ 100	$ 200
	TOTAL OTHER COSTS	$ -	$ 100	$ 200
	TOTAL EXPENDITURES	**$ 36,857**	**$ 30,800**	**$ 21,825**

FUND-100 **DEPT - 1510 FINANCE DEPARTMENT**

This department is headed by the Director of Finance. This department is responsible for assisting the City Manager in the preparation of the Budget and the Capital Improvements Program. Once the Budget is adopted, this department is responsible for entering it into the accounting system, including any subsequent amendments. They then administer the Budget, prepare monthly finance reports, and work with the auditor on the annual outside audit. This department is also responsible for all investments, debt management, bank reconciliations, paying all invoices, payroll processing, and fixed assets.



STATEMENT OF SERVICE

The mission of Financial Administration is to provide superior customer and financial services with integrity for the enhancement of the City and the community. Financial Administration is responsible for the accounting and financial reporting of all City operations.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. To review and revise the city's budget practices to ensure that the city continues to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association and to strive for special recognition for policy communication.	On-going	On-going
2. Written operational procedures for all financial activities to include: Accounts Payable, Payroll and Bank Reconciliations, Fixed Asset Management.	On-going	On-going
3. To continue to receive the certificate of excellence in financial reporting from GFOA.	On-going	On-going
4. Participate in GFOA's Popular Annual Financial Reporting Awards Program (PAFR)	On-going	On-going
5. Cross train finance staff.	On-going	On-going
6. Prepare and administer a fiscally conservative operating and capital budget that stay within available resources. Build up the reserve funds to the targeted level in each fund.	On-going	On-going
7. Prepare accurate monthly financial reports for the governing body and management, so that decision-makers have timely financial information.	On-going	On-going
8. Obtain an unqualified (clean) audit opinion, and prepare a Comprehensive Annual Finance Report.	On-going	On-going
FY 2020		
9. Research and possibly implement Electronic Accounts Payable		On-going
10. Have two members of the Finance Staff complete Level One		On-going
11. Update the Budget Preparation Manual		On-going
12. Review and update all Financial Policies		On-going

OBJECTIVES FOR FISCAL YEAR 2020

1. Distribute monthly financial reports by the 10th working day of the month.
2. Continue staff professional and technical development.
3. Earn the Distinguished Budget Award from the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.
4. Calculate and distribute payroll payments to City employees and ensure that payroll tax liabilities are paid in a timely manner.
5. Maintain current inventory of fixed assets.
6. Prepare the Comprehensive Annual Financial Report (CAFR) within 120 days of fiscal year end.
7. Prepare the Popular Annual Financial Report (PAFR) within 120 days of fiscal year end.
8. Earn the GFOA Award for Outstanding Achievement in Popular Financial Reporting for the City's PAFR.
9. Earn the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.
10. Continue to reduce the outstanding debt of the City, while incurring only a limited amount of new indebtedness.
11. Continue to work with the Clerk's department to aggressively collect all property taxes due, using tax lien sales as needed.
12. Continue to work with the Clerk's department to aggressively collect overdue utility bills, using account termination and collection agencies as needed.
13. Continue to monitor internal controls so that all funds are properly received and accounted for.
14. Monitor compliance closely on the procurement card process.
15. Audit the hotel/motel operators every three years to assure compliance with the hotel/motel tax.

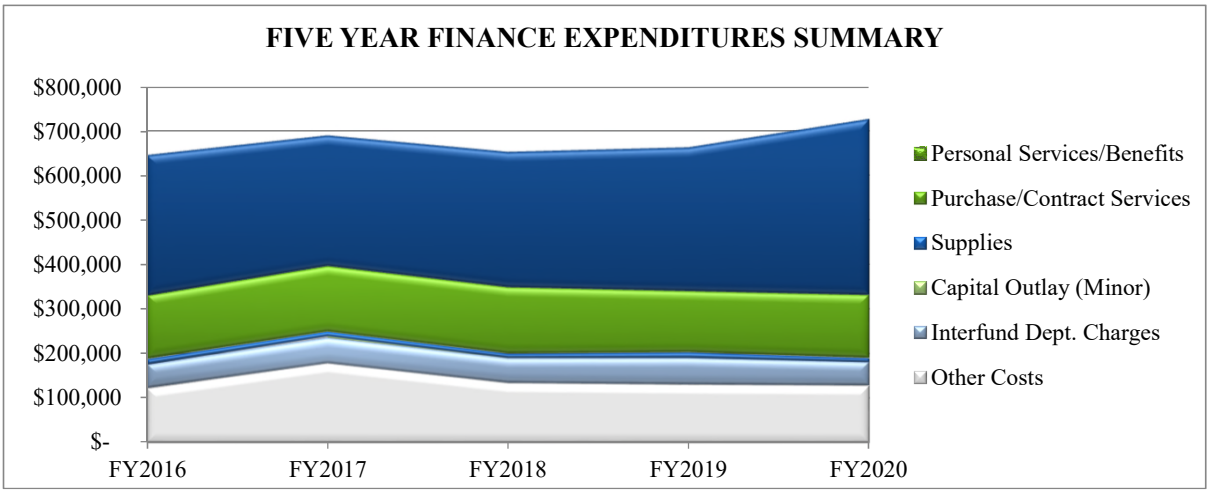
PERFORMANCE MEASURES

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Accounts payable checks issued	5,000	3,287	3,155	3,143	3,135
Direct Deposit Payroll issued	8,445	8,408	9,065	8,903	8,903
Paper Payroll checks issued	205	241	116	87	87
Documents produced and published	3	2	3	4	4
Number of operating funds that meet financial reserve targets	5 of 8	6 of 8	6 of 8	6 of 8	7 of 8
The department obtained an Unqualified (Clean) Audit Opinion	1	1	1	1	1
The FY Budget received the Government Finance Officers Association's Distinguished Budget Presentation Award	1	1	1	1	1
The FY CAFR received the Government Officer's Association's Certificate of Achievement for Excellence in Financial Reporting	0	1	1	1	1

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Percent of vendor invoices processed within 30 days.	95%	98%	98%	98%	98%
Percent of monthly operations reports distributed within 10 working days.	75%	75%	75%	75%	92%
Percent of monthly closings completed within 5 working days.	75%	75%	75%	75%	92%
Publish financial information no later than 120 days after fiscal year end as required by State law.	12/15/2016	12/27/2017	12/15/2018	12/15/2019	12/15/2020
Annual audit field work completed within State law guidelines.	9/30/2016	12/19/2017	9/30/2018	9/30/2019	9/30/2020

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 315,616	$ 293,189	$ 303,342	$ 322,476	$ 394,653	22.38%
Purchase/Contract Services	$ 142,499	$ 147,880	$ 149,950	$ 137,922	$ 142,225	3.12%
Supplies	$ 12,268	$ 9,786	$ 9,353	$ 12,014	$ 8,400	-30.08%
Capital Outlay (Minor)	$ 110	$ 3,722	$ 446	$ 500	$ 200	0.00%
Interfund Dept. Charges	$ 53,953	$ 57,799	$ 56,835	$ 60,066	$ 53,626	-10.72%
Other Costs	$ 121,364	$ 177,519	$ 132,950	$ 130,010	$ 127,500	-1.93%
Total Expenditures	$ 645,810	$ 689,895	$ 652,876	$ 662,988	$ 726,604	9.60%



FUND 100 - GENERAL FUND **DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 270,432	$ 283,826	$ 351,582
5113001	Overtime	$ 103	$ 500	$ -
	Sub-total: Salaries and Wages	*$ 270,535*	*$ 284,326*	*$ 351,582*
5122001	Social Security (FICA) Contributions	$ 18,592	$ 21,751	$ 26,896
5124001	Retirement Contributions	$ 13,308	$ 15,660	$ 15,660
5127001	Workers Compensation	$ 907	$ 739	$ 515
	Sub-total: Employee Benefits	*$ 32,807*	*$ 38,150*	*$ 43,071*
	TOTAL PERSONAL SERVICES	$ 303,342	$ 322,476	$ 394,653
52	PURCHASE/CONTRACT SERVICES			
5212003	Audit	$ 49,350	$ 50,000	$ 50,000
5212009	Finance Consulting	$ 5,700	$ 8,947	$ 20,000
5213001	Computer Programing Fees	$ -	$ 570	$ -
	Sub-total: Prof. and Tech. Services	*$ 55,050*	*$ 59,517*	*$ 70,000*
5222005	Rep. and Maint. (Office Equipment)	$ 1,572	$ 2,500	$ 2,500
5222102	Software Support	$ 138	$ -	$ 570
5222103	Rep. and Maint. Computers	$ 13,685	$ 13,828	$ 14,380
5223200	Rentals	$ 689	$ 3,000	$ 1,500
	Sub-total: Property Services	*$ 16,084*	*$ 19,328*	*$ 18,950*
5231001	Insurance, Other than Benefits	$ 39,237	$ 32,839	$ 32,000
5232001	Telephone	$ 3,191	$ 1,336	$ 1,640
5232003	Cellular Phones	$ 1,528	$ 1,737	$ 1,735
5232006	Postage	$ 9,562	$ 8,250	$ 7,500
5233001	Advertising	$ 168	$ 1,000	$ 1,000
5234001	Printing and Binding	$ 2,366	$ 2,900	$ 2,900
5235001	Travel	$ 1,785	$ 3,040	$ 3,000
5236001	Dues and Fees	$ 1,322	$ 1,000	$ 1,000
5237001	Education and Training	$ 7,676	$ 3,975	$ 2,500
5238501	Contract Services	$ 11,981	$ 3,000	$ -
	Sub-total: Other Purchased Services	*$ 78,816*	*$ 59,077*	*$ 53,275*
	TOTAL PURCHASED SERVICES	$ 149,950	$ 137,922	$ 142,225
53	SUPPLIES			
5311001	Office and General Supplies	$ 7,302	$ 9,000	$ 7,000
5311107	Software Applications	$ 260	$ 150	$ 150
5311108	Software App Upgrade	$ -	$ 500	$ -
5312700	Gasoline/Diesel/CNG	$ 14	$ -	$ -
5313001	Food	$ 561	$ 450	$ 450
5314001	Books and Periodicals	$ 1,098	$ 634	$ 300
5316000	Small Tools and Equipment	$ 57	$ 1,000	$ 500
5316003	Computer Accessories	$ 61	$ 280	$ -
	TOTAL SUPPLIES	$ 9,353	$ 12,014	$ 8,400

FUND 100 - GENERAL FUND **DEPT - 1510 - FINANCE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 446	$ 500	$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	$ 446	$ 500	$ 200
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 55,138	$ 55,138	$ 48,666
5524002	Life and Disability	$ 1,367	$ 1,348	$ 1,380
5524003	Wellness Program	$ 330	$ 330	$ 330
5524004	OPEB	$ -	$ 3,250	$ 3,250
	TOTAL INTERFUND/INTERDEPT.	$ 56,835	$ 60,066	$ 53,626
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 845	$ 3,500	$ 2,000
5740001	Bad Debts	$ -	$ 3,000	$ 3,000
5741001	Collection Costs	$ 5	$ 10	$ -
5741002	Bank Card Charges	$ 128,790	$ 120,000	$ 120,000
5741003	Bank Charges	$ 3,310	$ 3,500	$ 2,500
	TOTAL OTHER COSTS	$ 132,950	$ 130,010	$ 127,500
	TOTAL EXPENDITURES	**$ 652,876**	**$ 662,988**	**$ 726,604**

FUND - 100 **DEPT - 1530 - LEGAL**

This department is headed by the City Attorney. The City Attorney serves as the general counsel to the municipal corporation of the City of Statesboro. The City Attorney's duties include representing the City in litigation; drafting and reviewing legal instruments that concern the rights and obligations of the city; providing legal counsel and legal opinions on matters relevant to the City, and supervising and working with outside counsel who represent the City.

City Attorney

STATEMENT OF SERVICE

The mission of the City Attorney is to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro. This mission is accomplished by providing legal advice and representation on City matters to the City's elected and appointed officials as well as department heads. This mission is further accomplished by effectively representing the City in litigation.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.	Completed	Ongoing
2. Provide effective representation to the City of Statesboro in any litigation in which the City is a party.	Completed	Ongoing
3. Ensure the fair prosecution of criminal offenses in the Municipal Court of Statesboro.	Completed	Ongoing
FY 2020		
No new Goals.		

OBJECTIVES FOR FISCAL YEAR 2020

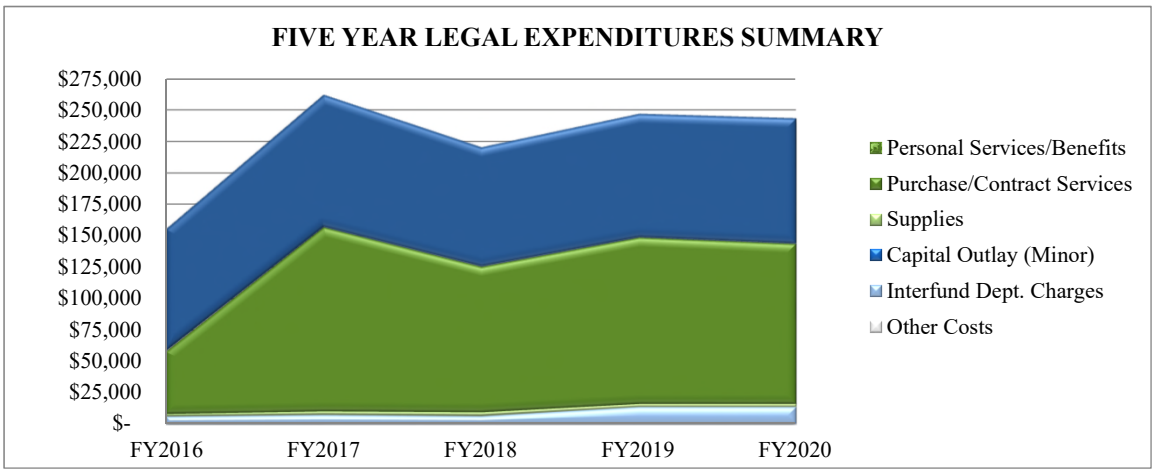
1. Continue to provide timely and effective legal advice and representation to the municipal corporation of the City of Statesboro.
2. Continue to effectively represent the City of Statesboro in litigation.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Council Meetings Attended	24	24	24	24	24
Work Sessions Attended	7	7	7	10	10
Department Head Meetings Attended	20	10	10	8	8
Court calendars attended	30	10	10	39	39

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 96,932	$ 105,121	$ 94,856	$ 97,962	$ 99,800	1.88%
Purchase/Contract Services	$ 49,772	$ 146,533	$ 115,798	$ 132,491	$ 127,115	-4.06%
Supplies	$ 2,274	$ 2,862	$ 3,252	$ 2,575	$ 2,575	0.00%
Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	0.00%
Interfund Dept. Charges	$ 5,862	$ 7,291	$ 6,087	$ 13,418	$ 13,507	0.66%
Other Costs	$ 20	$ 21	$ 66	$ 100	$ 100	0.00%
Total Expenditures	$ 154,860	$ 261,828	$ 220,059	$ 246,546	$ 243,097	-1.40%

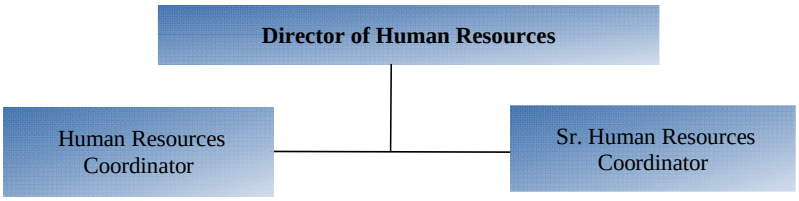


FUND 100 - GENERAL FUND **DEPT - 1530 - LEGAL**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 81,812	$ 83,523	$ 85,283
	Sub-total: Salaries and Wages	*$ 81,812*	*$ 83,523*	*$ 85,283*
5122001	Social Security (FICA) Contributions	$ 6,052	$ 6,389	$ 6,524
5124001	Retirement Contributions	$ 6,745	$ 7,833	$ 7,833
5127001	Workers Compensation	$ 247	$ 217	$ 160
	Sub-total: Employee Benefits	*$ 13,044*	*$ 14,439*	*$ 14,517*
	TOTAL PERSONAL SERVICES	$ 94,856	$ 97,962	$ 99,800
52	PURCHASE/CONTRACT SERVICES			
5211001	Official/Administrative	$ 760	$ 513	$ -
5212001	Legal Fees	$ 106,652	$ 124,162	$ 120,000
	Sub-total: Prof. and Tech. Services	*$ 107,412*	*$ 124,675*	*$ 120,000*
5222005	Repair & Maint. - Office Equipment	$ 234	$ 295	$ -
5222103	Rep. and Maint. Computers	$ 1,955	$ 1,746	$ 1,815
	Sub-total: Property Services	*$ 2,189*	*$ 2,041*	*$ 1,815*
5231001	Insurance, Other than Benefits	$ 3,981	$ 1,153	$ 1,155
5232001	Telephone	$ 400	$ 211	$ 155
5232003	Cellular	$ 656	$ 961	$ 890
5232006	Postage	$ -	$ 100	$ -
5234001	Printing and Binding	$ -	$ 250	$ -
5235001	Travel	$ 498	$ 1,100	$ 1,100
5236001	Dues and Fees	$ 377	$ 800	$ 800
5237001	Education and Training	$ 285	$ 1,200	$ 1,200
	Sub-total: Other Purchased Services	*$ 6,197*	*$ 5,775*	*$ 5,300*
	TOTAL PURCHASED SERVICES	$ 115,798	$ 132,491	$ 127,115
53	SUPPLIES			
5311001	Office and General Supplies	$ -	$ 175	$ 175
5311005	Food	$ -	$ 100	$ 100
5314001	Books and Periodicals	$ 3,252	$ 2,300	$ 2,300
	TOTAL SUPPLIES	$ 3,252	$ 2,575	$ 2,575
54	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 5,700	$ 12,322	$ 12,322
5524002	Life and Disability	$ 332	$ 391	$ 480
5524003	Wellness Program	$ 55	$ 55	$ 55
5524004	OPEB	$ -	$ 650	$ 650
	TOTAL INTERFUND/INTERDEPT.	$ 6,087	$ 13,418	$ 13,507
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 66	$ 100	$ 100
	TOTAL OTHER COSTS	$ 66	$ 100	$ 100
	TOTAL EXPENDITURES	**$ 220,059**	**$ 246,546**	**$ 243,097**

FUND - 100 **DEPT - 1540 - HUMAN RESOURCES**

This department is headed by the Director of Human Resources. This deparment is responsible for the recruitment, testing, selection, training and evaluation systems for employees. In addition, it administers the health insurance benefit claims, workers compensation claims, and retirement, keeps the Classification/Compensation Plan current, and assists employees and department heads with interpretations of the Employee Manual, handles grievance cases, and assures the departments comply with the Fair Labor Standards Act, Family Medical Leave Act, Title VII and similar regulations.



STATEMENT OF SERVICE

Vision Statement: We are committed to advancing the City of Statesboro's position to provide the most responsive and progressive public services so our residents, businesses and visitors can enjoy the highest quality of life Statesboro has to offer. Mission Statement: To increase the success of the City of Statesboro by improving "decisions" that depend on and impact people.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Implement city-wide open enrollment	Complete	Complete
2. Expand employee perks card program	Ongoing	Ongoing
3. Conduct quarterly reviews of employee benefits	Complete	Ongoing
4. Complete & submit EEOC EEO-4 report	N/A	Complete
5. Measure and maintain best practices in the areas of equal employment opportunities and reasonable workplace accomodations.	Complete	Ongoing
6. Explore and implement new programs to the current new hire onboarding program	Complete	Ongoing
7. Complete annual valuation for GMEBS Retirement Plan	Complete	Ongoing
8. Budget & Implement classification and compensation cost study to remain competitive in the market	Complete	Ongoing
9. Continue developing deparment S.O.P's	Ongoing	Complete
10. Annual review of personnel policies by the policy review team	Complete	Ongoing
11. Scan/Purge records and files in accordance with retention schedule	Ongoing	Ongoing
12. Develop City of Statesboro recruitment video	N/A	Complete
13. Enhance Human Resources webpage	Ongoing	Complete
14. Continue to provide current and new employee wellness programs such as Open Gym night, 5K sponsored Races etc.	Complete	Ongoing
15. Coordinate WC Safety Prevention program	Complete	Ongoing
16. Plan, schedule and conduct employee appreciation days	Complete	Ongoing
17. Evaluate FY 2018 strategic plan & Budget	Complete	Complete
19. Develop FY 2019 & 2020 strategic plan & Budget	Ongoing	Ongoing
FY 2020		
1. Provide supervisory and employee training in the areas of: ADP, Sexual Harrassment, Interviewing, Recruitment, Disciplinary process, FLSA, FMLA, Title VII, Policy & Procedures, Performance Evaluations, Diversity,	Ongoing	Ongoing
2. Implement New software modules: HR, Benefits, Recruitment, Performance, and self-service portal	Ongoing	Ongoing
3. Revise performance evaluation tools	Complete	Ongoing
4. Implement Years of Service Awards Program	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2020

1.To provide comprehensive programs, education, information, and problem resolution to employees, retirees, dependents, and the City to anticipate and meet their needs, attract and retain employees, optimize health and productivity, and maximize cost effectiveness.

2. To promote a diverse workforce by providing training, guidance, reasonable accommodations assessments, and investigation of complaints to departments, employees, and applicants to foster a productive work environment free of discrimination and harassment.

3. To promote, and foster individual and organizational effectiveness by developing and offering an array of innovative and diverse programs in support of the organization's commitment to employee development and organizational enrichment.

4. To promote a high quality work force and collaborative relationships between management and employee organizations by providing training and guidance on managing performance, conduct issues, and contract interpretation, resolving complaints at the lowest level, and by negotiating timely and fiscally responsible agreements.

5. To collaborate with City departments to protect financial stability and promote safe practices by managing and administering insurance programs and providing education and training to ensure the health and welfare of all employees and the public we serve.

6. To provide innovative, responsive, fair and consistent recruitment, and selection services to City departments, employees, and job applicants to ensure the City employs a qualified and diverse workforce that delivers essential services to the public.

7. To provide and monitor a competitive and fair compensation system and maintains a standardized and equitable classification system which defines the scope and nature of job assignments, provides ongoing updates of classification specifications, differentiates between work assignments, identifies job expectations, and supports career development options which enables the City to hire and retain qualified employees.

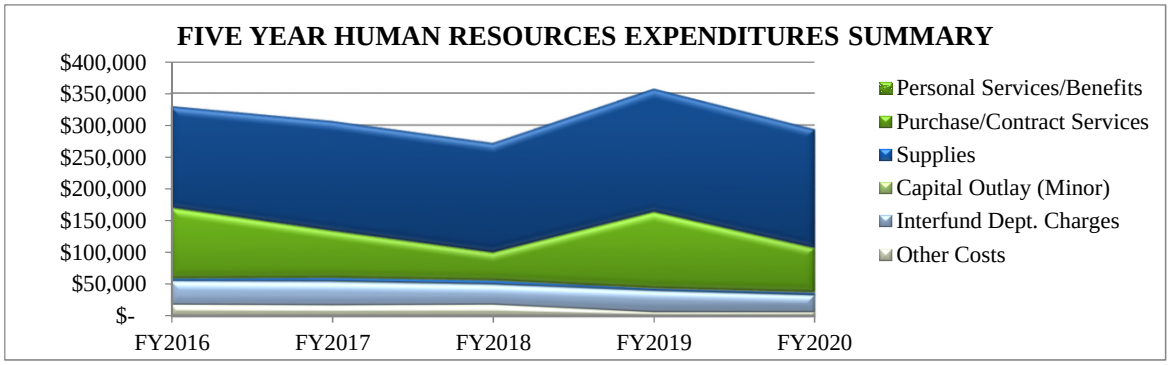
8. To promote individual and organizational excellence by providing responsive and innovative leadership, financial, Information Technology, Human Resource Systems, and support services for City employees, departments, community partners, and the public.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Applications Processed	879	1962	2100	2511	2250
Positions Budgeted - Full Time & Part Time **	329	331	331	318	318
Average Employee Count	271	290	295	295	295
Positions vacancies	68	49	46	56	60
Employee seperations	49	48	30	48	45
Employee Turnover Rate	18.08%	16.55%	10.17%	16.27%	15.25%
Employee Drug Tests Conducted	118	107	110	113	113
Employee Training Conducted	2	2	4	4	4
Employee Retirements	8	13	5	6	6
Health & Wellness Center Encounters	2200	1859	2100	2100	2100
Health Plan Participants	668	620	575	592	592
Workers Compensation Awards	51	35	38	35	35
Medical Only	21	12	15	10	15
Loss Time	0	3	6	6	6

EXPENDITURES SUMMARY

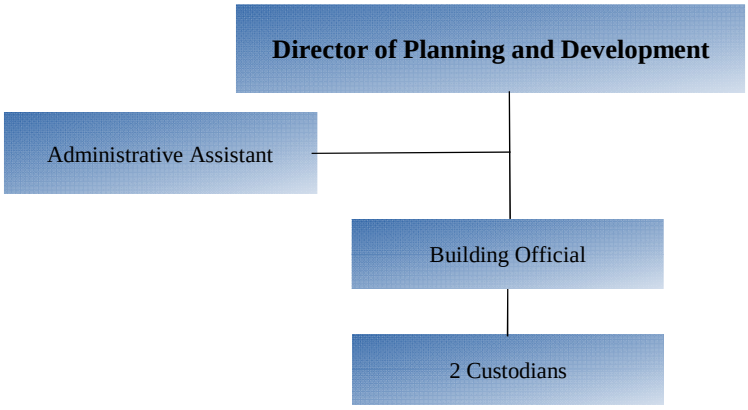
	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 158,415	$ 171,329	$ 170,782	$ 192,254	$ 185,483	-3.52%
Purchase/Contract Services	$ 111,407	$ 74,215	$ 44,220	$ 119,866	$ 69,295	-42.19%
Supplies	$ 3,619	$ 5,256	$ 5,781	$ 3,150	$ 3,500	11.11%
Capital Outlay (Minor)	$ -	$ 718	$ 460	$ 433	$ 500	15.47%
Interfund Dept. Charges	$ 36,625	$ 36,321	$ 31,456	$ 33,358	$ 26,617	-20.21%
Other Costs	$ 18,923	$ 17,801	$ 18,486	$ 7,000	$ 7,000	0.00%
Total Expenditures	$ 328,989	$ 305,640	$ 271,185	$ 356,061	$ 292,395	-17.88%



FUND 100 - GENERAL FUND **DEPT - 1540 - HUMAN RESOURCES**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 150,421	$ 167,550	$ 161,926
	Sub-total: Salaries and Wages	*$ 150,421*	*$ 167,550*	*$ 161,926*
5122001	Social Security (FICA) Contributions	$ 10,642	$ 12,818	$ 12,387
5124001	Retirement Contributions	$ 7,868	$ 9,370	$ 9,370
5125001	Tuition Reimbursements	$ -	$ 436	$ -
5127001	Workers Compensation	$ 1,851	$ 2,080	$ 1,800
	Sub-total: Employee Benefits	*$ 20,361*	*$ 24,704*	*$ 23,557*
	TOTAL PERSONAL SERVICES	$ 170,782	$ 192,254	$ 185,483
52	PURCHASE/CONTRACT SERVICES			
5211001	Office/Administrative	$ 703	$ 798	$ 1,500
5222005	Rep. and Maint. (Office Equipment)	$ 225	$ 2,000	$ 750
5222103	Rep. and Maint. (Computers)	$ 9,215	$ 11,581	$ 12,065
	Sub-total: Property Services	*$ 10,143*	*$ 14,379*	*$ 14,315*
5231001	Insurance, Other than Benefits	$ 3,562	$ 24,572	$ 1,685
5232001	Telephone	$ 1,314	$ 461	$ 575
5232003	Cellular	$ 2,252	$ 3,504	$ 2,770
5232006	Postage	$ 148	$ 200	$ 200
5233001	Advertising	$ 1,366	$ 1,500	$ 1,500
5234001	Printing and Binding	$ -	$ 1,000	$ -
5235001	Travel	$ 1,981	$ 3,500	$ 3,500
5236001	Dues and Fees	$ 748	$ 750	$ 750
5237001	Education and Training	$ 1,233	$ 5,000	$ 4,000
5238501	Contract Services	$ 21,473	$ 65,000	$ 40,000
	Sub-total: Other Purchased Services	*$ 34,077*	*$ 105,487*	*$ 54,980*
	TOTAL PURCHASED SERVICES	$ 44,220	$ 119,866	$ 69,295
53	SUPPLIES			
5311001	Office and General Supplies	$ 4,037	$ 2,000	$ 2,000
5313001	Food	$ 1,624	$ 1,150	$ 1,500
5314001	Books and Periodicals	$ 120	$ -	$ -
	TOTAL SUPPLIES	$ 5,781	$ 3,150	$ 3,500
54	CAPITAL OUTLAY (MINOR)			
5243001	Furniture and Fixtures	$ 460	$ 433	$ 500
	TOTAL CAPITAL OUTLAY (MINOR)	$ 460	$ 433	$ 500
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 30,494	$ 30,494	$ 24,022
5524002	Life and Disability	$ 742	$ 749	$ 480
5524003	Wellness Program	$ 220	$ 165	$ 165
5524004	OPEB	$ -	$ 1,950	$ 1,950
	TOTAL INTERFUND/INTERDEPT.	$ 31,456	$ 33,358	$ 26,617
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 7,218	$ 7,000	$ 7,000
5734104	Run the Boro	$ 11,268	$ -	$ -
	TOTAL OTHER COSTS	$ 18,486	$ 7,000	$ 7,000
	TOTAL EXPENDITURES	**$ 271,185**	**$ 356,061**	**$ 292,395**

FUND - 100 **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

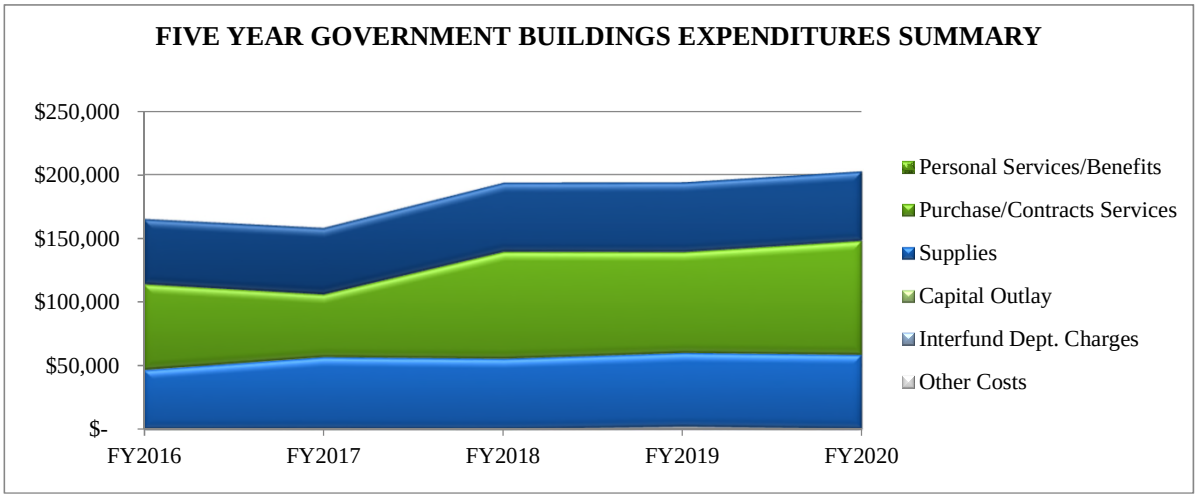


STATEMENT OF SERVICE

This Division is responsible for the upkeep of several City owned buildings including City Hall, Joe Brannen Hall, Municipal Court/Central Services Building, Police Station, and Public Works facilities.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 51,179	$ 52,236	$ 54,245	$ 54,767	$ 54,433	-0.61%
Purchase/Contract Services	$ 67,533	$ 49,424	$ 84,128	$ 79,237	$ 89,840	13.38%
Supplies	$ 46,109	$ 55,886	$ 54,894	$ 57,432	$ 57,701	0.47%
Capital Outlay	$ 237	$ 281	$ -	$ 2,000	$ -	0.00%
Interfund Dept. Charges	$ 176	$ 190	$ 249	$ 247	$ 290	17.41%
Other Costs	$ (68)	$ 134	$ 59	$ 200	$ 200	0.00%
Total Expenditures	$ 165,166	$ 158,151	$ 193,575	$ 193,883	$ 202,464	4.43%

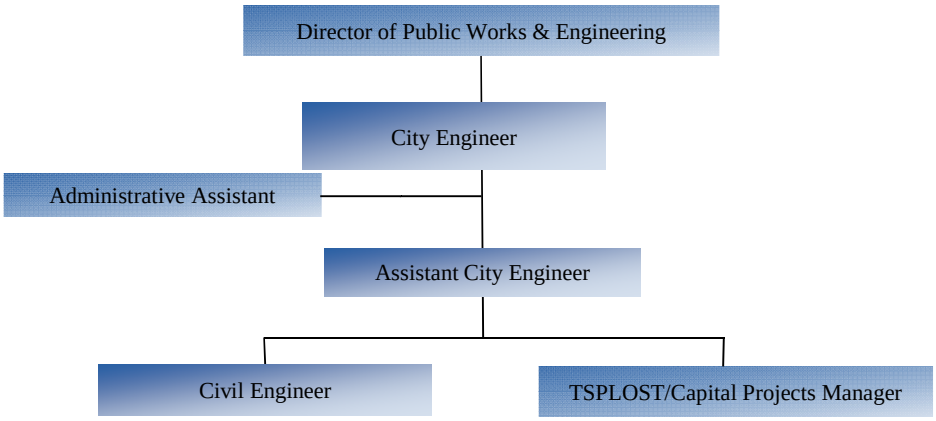


FUND 100 - GENERAL FUND **DEPT - 1565 - GOVERNMENTAL BUILDINGS**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 44,348	$ 46,827	$ 47,222
5113001	Overtime	$ 721	$ 518	$ -
	Sub-total: Salaries and Wages	*$ 45,069*	*$ 47,345*	*$ 47,222*
5122001	Social Security (FICA) Contributions	$ 3,397	$ 3,582	$ 3,612
5124001	Retirement Contributions	$ 2,210	$ 1,324	$ 1,324
5127001	Workers Compensation	$ 3,569	$ 2,516	$ 2,275
	Sub-total: Employee Benefits	*$ 9,176*	*$ 7,422*	*$ 7,211*
	TOTAL PERSONAL SERVICES	$ 54,245	$ 54,767	$ 54,433
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	$ 76	$ 300	$ 300
5222003	Rep. and Maint. (Labor)	$ 973	$ 400	$ 1,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 81,722	$ 75,000	$ 85,000
	Sub-total: Property Services	*$ 83,133*	*$ 75,700*	*$ 86,300*
5231001	Insur. Other than benefit	$ 995	$ 1,537	$ 1,540
5238501	Contract Labor/Services	$ -	$ 2,000	$ 2,000
	Sub-total: Other Purchased Services	*$ 995*	*$ 3,537*	*$ 3,540*
	TOTAL PURCHASED SERVICES	$ 84,128	$ 79,237	$ 89,840
53	SUPPLIES			
5311001	Office and General Supplies	$ 7,019	$ 5,200	$ 5,200
5311002	Parts and Materials	$ 533	$ 1,500	$ 1,500
5311003	Chemicals	$ 3,488	$ 2,200	$ 2,200
5311004	Janitorial Supplies	$ 646	$ 500	$ 500
5311005	Uniforms	$ 42	$ 300	$ 300
5312300	Electricity	$ 40,940	$ 45,000	$ 45,000
5312700	Gasoline/Diesel	$ 168	$ 431	$ 700
5312800	Stormwater	$ 2,001	$ 2,001	$ 2,001
5316001	Small Tools and Equipment	$ 57	$ 300	$ 300
	TOTAL SUPPLIES	$ 54,894	$ 57,432	$ 57,701
54	CAPITAL OUTLAY			
5423001	Furniture and Fixtures	$ -	$ 2,000	$ -
	TOTAL CAPITAL OUTLAY	$ -	$ 2,000	$ -
55	INTERFUND/DEPT. CHARGES			
5524002	Life/Disability Insurance	$ 139	$ 137	$ 180
5524003	Wellness Program	$ 110	$ 110	$ 110
	TOTAL INTERFUND/INTERDEPT.	$ 249	$ 247	$ 290
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 59	$ 200	$ 200
	TOTAL OTHER COSTS	$ 59	$ 200	$ 200
	TOTAL EXPENDITURES	**$ 193,575**	**$ 193,883**	**$ 202,464**

FUND - 100 **DEPT - 1575 - ENGINEERING DEPARTMENT**

The City Engineer provides administrative responsibility over the Engineering Division and serves as the chief engineer for the City providing technical engineering assistance to the Director, City Manager, Deputy City Manager, and other departments as needed. The Engineering Division is primarily funded through the City's General fund. Capital projects are funded from the Capital Improvements Program Fund, SPLOST, and TSPLOST Funds.



STATEMENT OF SERVICE

The Engineering Division is responsible for roadway design, administering the City's streets repaving and striping program (including LMIG), performing traffic engineering studies and related improvements, performing subdivision and commercial development plan reviews, maintaining the landfill's post-closure compliance with EPA and EPD rules and regulations, development of transportation plans and priorities, construction inspection of City projects, and maintains the records and maps for the Eastside, administers and enforces the Driveway Standards and Policies and issues right of way encroachment permits. In addition, the City Engineer has oversight for multiple City ordinances.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Continue sidewalk on Gentilly Road from East Jones Ave to Savannah Ave	Design	Construction/Acquire Right of Way
2. Construct S College St at W Grady St intersection improvements	Design Completed	Complete project
3. Construct sidewalk on E Main St from Lester Rd to east of bypass	Completed	-
4. Install pedestrian crossing on Lester Rd. at Statesboro High School	Completed	-
FY2020		-
1. Construct sidewalk on E Main St from Lester Road to Packinghouse Road.	Start Design	Complete project
2. Resurface approximately 3 miles of City streets	-	Complete project
3. Downtown Public Parking	Project Completed	-
4. S. Zeterower Ave. at Stillwell St. Intersection Improvements	-	Start Design
5. Construct Sidewalk on Packinghouse Road from East Main Street to US 301/ East Parrish Street	Start Design	Complete project
7. Street Striping	-	Complete project

OBJECTIVES FOR FISCAL YEAR 2020

1. Improve vehicular and pedestrian safety.
2. Ensure that proposed developments are built according to City standards.
3. Implement TSPLOST Initiatives and projects.
4. Maintain roads in accordance with applicable standards for resurfacing, striping, and traffic control devices.
5. Continue to meet with developers at the beginning of projects so that they have a clear understanding of development standards before detailed design begins.
6. Utilize and continue to develop the pavement preservation program to maintain City streets in an efficient and equitable manner.
7. Continue to develop and expand the City's sidewalk network.
8. Continue to inspect all new residential and commercial infrastructure insetallations to ensure they are installed properly.
9. Continue road Rating system for all City owned streets.

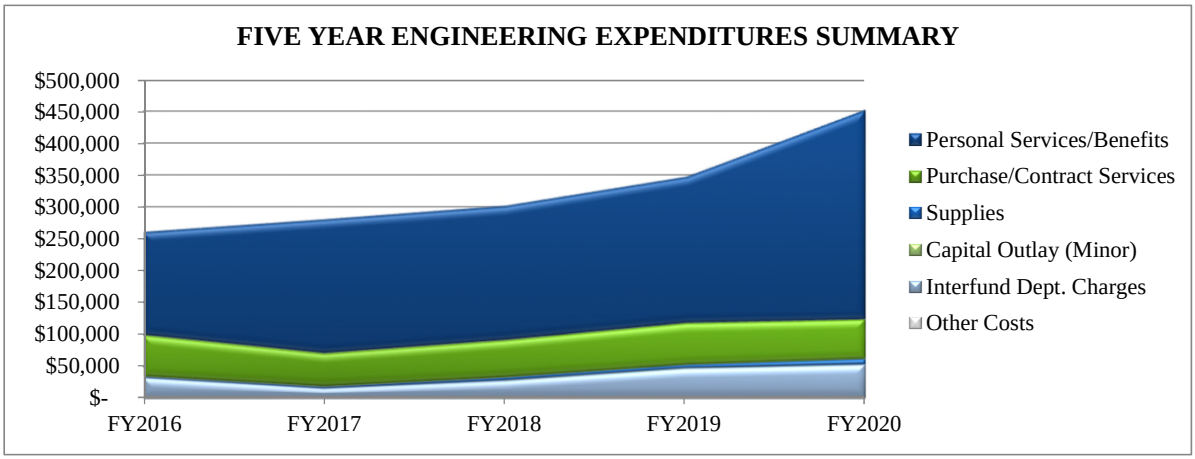
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Number of street and/or drainage projects completed.	6	6	6	2	8
Dollar amount of street/drainage projects completed.	$ 1,504,130	$ 1,038,936	$ 1,038,936	$ 600,000	$ 4,214,750
Total Linear miles of City Streets	121.56	121.78	121.78	121.78	122.14
Linear miles of new City streets constructed by the City or dedicated by private developers this FY	0.45	0.22	0	0	0.36
Linear miles of City streets resurfaced with LMIG and City funds	3	3.6	2.6	6.18	8
Percentage of City streets resurfaced in FY	2.47%	3.00%	3.00%	5.00%	6.50%
Dollar value of City streets resurfaced with LMIG and City funds.	$ 809,000	$ 650,000	$ 417,066	$ 1,072,562	$ 1,100,000
Total Linear miles of State or Federal highways inside City.	20.05	20.05	20.05	20.05	20.05
Linear miles of State or Federal highways resurfaced by GDOT.	0	5.02	0	0	0.15
Percentage of State or Federal highways resurfaced in FY.	0.00%	25.00%	0.00%	0.00%	7.00%
Linear miles of unpaved streets remaining in the City.	0.17	0.17	0.17	0.17	0.17
Linear miles of sidewalk constructed this FY	0.24	0.09	0	0.55	2.4
Total Linear miles of sidewalks in the City.	44.64	44.73	44.73	45.28	49.1
Number of Cemetery lots sold.	4	5	5	37	15
Number of traffic engineering studies performed.	4	10	2	1	5

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Percentage of Capital Projects completed on-schedule	95%	100%	100%	100%	100%
Percentage of Capital Projects completed within budget.	95%	100%	100%	100%	100%
Percentage of Capital Projects awarded within 15% of engineer's estimate.	100%	100%	100%	100%	100%
Percentage of site plans reviewed within 2 weeks.	98%	98%	100%	100%	100%

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 161,816	$ 210,128	$ 210,738	$ 228,961	$ 328,179	43.33%
Purchase/Contract Services	$ 64,910	$ 52,012	$ 58,623	$ 65,788	$ 62,425	-5.11%
Supplies	$ 1,659	$ 2,067	$ 4,050	$ 5,200	$ 8,200	57.69%
Capital Outlay (Minor)	$ -	$ -	$ 200	$ 200	$ 200	0.00%
Interfund Dept. Charges	$ 32,572	$ 15,913	$ 28,057	$ 46,486	$ 52,708	13.38%
Other Costs	$ 68	$ 323	$ 150	$ 394	$ 150	-61.93%
Total Expenditures	$ 261,025	$ 280,443	$ 301,818	$ 347,029	$ 451,862	30.21%



FUND 100 - GENERAL FUND **DEPT - 1575 - ENGINEERING**

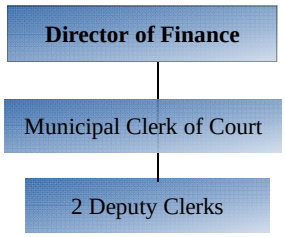
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Proposed
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 176,871	$ 198,419	$ 292,728
5113001	Overtime	$ 100	$ 100	$ 100
	Sub-total: Salaries and Wages	*$ 176,971*	*$ 198,519*	*$ 292,828*
5122001	Social Security (FICA) Contributions	$ 12,948	$ 15,036	$ 22,401
5124001	Retirement Contributions	$ 8,897	$ 7,439	$ 7,450
5127001	Workers Compensation	$ 11,922	$ 7,967	$ 5,500
	Sub-total: Employee Benefits	*$ 33,767*	*$ 30,442*	*$ 35,351*
	TOTAL PERSONAL SERVICES	$ 210,738	$ 228,961	$ 328,179
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	$ -	$ 350	$ 350
5212002	Engineering Fees	$ 3,000	$ 4,000	$ 4,000
5213001	Computer Programing Fees	$ -	$ 1,516	$ -
	Sub-total: Prof. and Tech. Services	*$ 3,000*	*$ 5,866*	*$ 4,350*
5222001	Rep. and Maint. (Equipment)	$ 3,700	$ 3,993	$ 3,700
5222002	Rep. and Maint. (Vehicles)	$ 300	$ 500	$ 500
5222003	Rep. and Maint. (Labor)	$ 500	$ 750	$ 750
5222005	Rep. and Maint. (Office Equipment)	$ 1,000	$ 1,000	$ 1,000
5222100	Traffic Signals	$ 18,000	$ 23,000	$ 23,000
5222103	Rep. and Maint. Computers	$ 11,450	$ 7,210	$ 9,075
5222200	Traffic Calming	$ 500	$ 1,000	$ 1,000
	Sub-total: Property Services	*$ 35,450*	*$ 37,453*	*$ 39,025*
5231001	Insurance, Other than Benefits	$ 3,698	$ 3,506	$ 3,510
5232001	Telephone	$ 2,700	$ 1,274	$ 1,315
5232003	Cellular Phones	$ 1,900	$ 2,695	$ 1,750
5232006	Postage	$ 100	$ 100	$ 100
5233001	Advertising	$ 2,500	$ 3,519	$ 1,000
5234001	Printing and Binding	$ 100	$ 100	$ 100
5235001	Travel	$ 1,500	$ 2,500	$ 2,500
5236001	Dues and Fees	$ 600	$ 1,200	$ 1,200
5237001	Education and Training	$ 2,000	$ 2,500	$ 2,500
5238001	Licenses	$ 75	$ 75	$ 75
5238501	Contract Labor/Services	$ 5,000	$ 5,000	$ 5,000
	Sub-total: Other Purchased Services	*$ 20,173*	*$ 22,469*	*$ 19,050*
	TOTAL PURCHASED SERVICES	$ 58,623	$ 65,788	$ 62,425
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,500	$ 700	$ 700
5311005	Uniforms	$ 300	$ 600	$ 600
5311103	Traffic Signs	$ 200	$ 700	$ 700
5312700	Gasoline/Diesel/CNG	$ 1,200	$ 2,000	$ 2,000
5313001	Food	$ 200	$ 200	$ 200
5314001	Books and Periodicals	$ 250	$ 500	$ 500
5316001	Small Tools and Equipment	$ 400	$ 500	$ 3,500
	TOTAL SUPPLIES	$ 4,050	$ 5,200	$ 8,200

FUND 100 - GENERAL FUND **DEPT - 1575 - ENGINEERING**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Proposed
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 200	$ 200	$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	$ 200	$ 200	$ 200
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost for GIS	$ 7,750	$ -	$ -
5524001	Self-funded Insurance (Medical)	$ 18,172	$ 42,816	$ 49,288
5524002	Life and Disability	$ 670	$ 850	$ 600
5524003	Wellness Program	$ 165	$ 220	$ 220
5524004	OPEB	$ 1,300	$ 2,600	$ 2,600
	TOTAL INTERFUND/INTERDEPT.	$ 28,057	$ 46,486	$ 52,708
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 150	$ 394	$ 150
	TOTAL OTHER COSTS	$ 150	$ 394	$ 150
	TOTAL EXPENDITURES	**$ 301,818**	**$ 347,029**	**$ 451,862**

FUND - 100 **DEPT - 2650 - MUNICIPAL COURT**

This department is headed by the Director of Finance. The department is responsible for the staff support to the Municipal Court Judge, preparing the court docket, entering all cases, notifying people of their docket time, and collecting all fines and forfeitures.



STATEMENT OF SERVICE

The mission of the Municipal Court is to provide those that we serve with high quality customer service that is effective, efficient, and delivered in a professional environment, while accomplishing the duties incumbent on it by the City Charter and the laws of the State of Georgia, thereby maintaining the public's respect, confidence, and satisfaction. The Municipal Court is responsible for:

- Processing all citations handled through the Court.
- Providing assistance to the Judge, attorneys and defendants during each session of the Court.
- Providing assistance to the Solicitors, who are responsible for the prosecution of all misdemeanor, traffic, animal control, and local ordinance violation cases.
- Maintaining and preparing all of the Municipal dockets.
- Recording the disposition of each case.
- Receiving all court documents and defendant correspondence, as well as, collecting fines, balancing and closing of accounts.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Complete all state-mandate documentation and reporting to ensure compliance with all laws and regulations.	On-going	-
FY 2020		
1. Creation of all Municipal Court standard operating procedures in notebook form of SOP's.	Complete	-
2. Advertise Request for Qualifications for new Court Software.	Complete	-

OBJECTIVES FOR FISCAL YEAR 2020

1. Ensure that justice is administered in a fair and impartial manner.
2. Provide appropriate level of training for all court personnel.
3. Complete all state-mandated documentation and reporting to ensure compliance with all laws and regulations.
4. Judge, clerks, and staff to attend mandatory annual training.

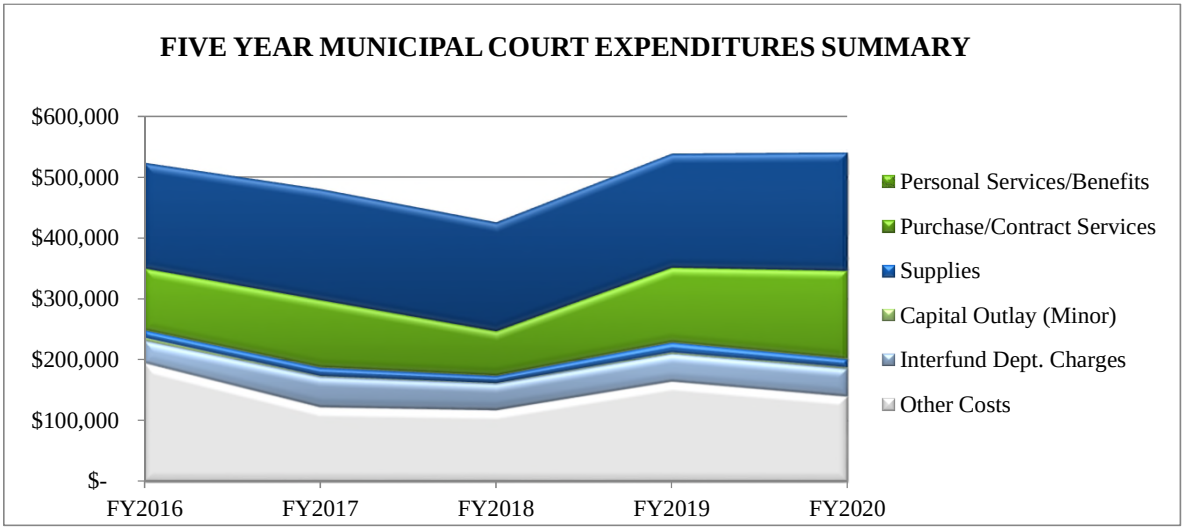
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Number of Cases processed	9,000	8,500	5,338	6,000	6,000
Number of Days Court is in Session	72	72	72	72	72
Number of FTE Employees	3	3	3	3	3
Number of Warrants issued	30	30	59	60	60
Amount of fine and fee payments collected	$ 1,137,648	$ 958,195	$ 818,046	$ 900,000	$ 900,000
Total of community service hours ordered & converted	15,500	15,500	15,000	15,000	15,000
Total Operating Expenses	$ 579,371	$ 480,572	$ 426,029	$ 537,679	$ 539,788
Operating Expenses as a Percentage of Fines and Forfeitures	51%	50%	52%	60%	60%
Operating Expenses per FTE employee	$ 193,124	$ 160,191	$ 142,010	$ 179,226	$ 179,929

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Percent of cases disposed (monthly)	70%	70%	70%	70%	70%
Percent of warrants issued (monthly)	1%	4%	1%	1%	1%
Length of court docket (hours)	18	18	15	15	15
Failure to appear	600	400	400	400	400
Percent of cases placed on probation	35%	35%	50%	50%	150%
Average Number of Cases per Court Day	125	110	80	100	100
Average Number of Cases Processed per Employee	3,000	2,600	1,780	1,800	1,800

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 172,291	$ 182,029	$ 178,525	$ 185,794	$ 193,380	4.08%
Purchase/Contract Services	$ 101,836	$ 111,064	$ 73,665	$ 123,433	$ 145,285	17.70%
Supplies	$ 12,331	$ 14,275	$ 12,123	$ 16,131	$ 13,687	-15.15%
Capital Outlay (Minor)	$ 4,977	$ 856	$ 546	$ 2,000	$ 2,000	0.00%
Interfund Dept. Charges	$ 36,682	$ 49,826	$ 43,869	$ 45,808	$ 45,886	0.17%
Other Costs	$ 194,915	$ 122,522	$ 117,301	$ 164,513	$ 139,550	-15.17%
Total Expenditures	$ 523,032	$ 480,572	$ 426,029	$ 537,679	$ 539,788	0.39%



FUND 100 - GENERAL FUND **DEPT - 2650 - MUNICIPAL COURT**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 159,826	$ 164,462	$ 171,637
5113001	Overtime	$ -	$ 300	$ 300
	Sub-total: Salaries and Wages	*$ 159,826*	*$ 164,762*	*$ 171,937*
5122001	Social Security (FICA) Contributions	$ 11,123	$ 12,604	$ 13,153
5124001	Retirement Contributions	$ 7,058	$ 8,000	$ 8,000
5127001	Workers Compensation	$ 518	$ 428	$ 290
	Sub-total: Employee Benefits	*$ 18,699*	*$ 21,032*	*$ 21,443*
	TOTAL PERSONAL SERVICES	$ 178,525	$ 185,794	$ 193,380
52	PURCHASE/CONTRACT SERVICES			
5212100	Interpreter	$ -	$ 500	$ 500
5212101	Public Defender Services	$ 9,101	$ 18,000	$ 18,000
	Sub-total: Prof. and Tech. Services	*$ 9,101*	*$ 18,500*	*$ 18,500*
5222004	Rep. and Maint. (Bldgs/Grounds)	$ 2,298	$ 1,153	$ 2,500
5222005	Rep. and Maint. (Office Equipment)	$ 1,382	$ 1,000	$ 1,300
5222102	Software Support	$ -	$ -	$ 40,000
5222103	Rep. and Maint. Computers	$ 5,865	$ 9,913	$ 10,330
	Sub-total: Property Services	*$ 9,545*	*$ 12,066*	*$ 54,130*
5231001	Insurance, Other than Benefits	$ 3,492	$ 7,011	$ 7,010
5232001	Telephone	$ 1,200	$ 461	$ 455
5232003	Cellular Phone	$ 399	$ 645	$ 640
5232006	Postage	$ 590	$ 750	$ 750
5235001	Travel	$ 2,100	$ 1,700	$ 2,000
5236001	Dues and Fees	$ 176	$ 300	$ 300
5237001	Education and Training	$ 697	$ 1,000	$ 1,500
5239003	Jail	$ 46,315	$ 81,000	$ 60,000
	Sub-total: Other Purchased Services	*$ 55,019*	*$ 92,867*	*$ 72,655*
	TOTAL PURCHASED SERVICES	$ 73,665	$ 123,433	$ 145,285
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,504	$ 2,200	$ 2,200
5311005	Uniforms	$ 294	$ 500	$ 500
5312300	Electricity	$ 9,289	$ 10,000	$ 7,500
5312800	Storm Water	$ 787	$ 787	$ 787
5314001	Books & Periodicals	$ 249	$ 700	$ 700
5316001	Small Tools and Equipment	$ -	$ 1,944	$ 2,000
	TOTAL SUPPLIES	$ 12,123	$ 16,131	$ 13,687
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 546	$ 2,000	$ 2,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 546	$ 2,000	$ 2,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 42,816	$ 42,816	$ 42,816
5524002	Life and Disability	$ 833	$ 822	$ 900
5524003	Wellness Program	$ 220	$ 220	$ 220
5524004	OPEB	$ -	$ 1,950	$ 1,950
	TOTAL INTERFUND/INTERDEPT.	$ 43,869	$ 45,808	$ 45,886

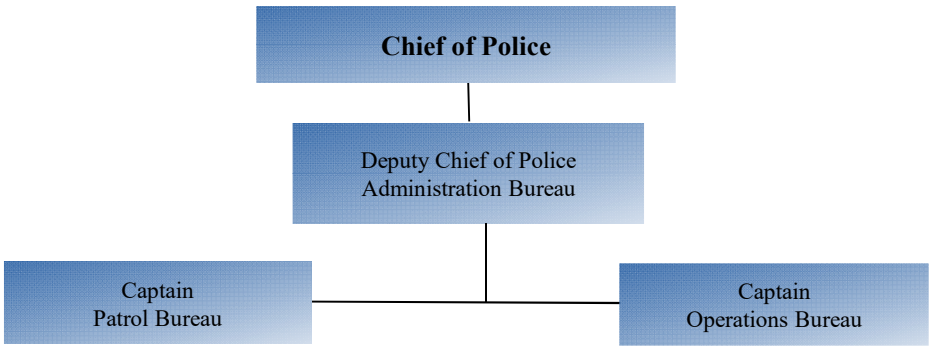
FUND 100 - GENERAL FUND **DEPT - 2650 - MUNICIPAL COURT**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
57	OTHER COSTS			
5720003	DA/Victim	$ 17,949	$ 23,700	$ 20,000
5720004	Peace Officer's A&B Fund	$ 20,946	$ 30,000	$ 25,000
5720005	Peace Officer's Pros. Train.	$ 33,049	$ 43,714	$ 40,000
5720006	Georgia Department of Treasury	$ 950	$ 3,000	$ 2,000
5720007	Georgia Crime Victim Emergency	$ 905	$ 2,000	$ 2,000
5720100	DHR Financial Services	$ 2,618	$ 6,000	$ 3,000
5720101	Indigent Fees	$ 36,831	$ 48,700	$ 42,000
5720102	Driver's Ed & Training Fund	$ 3,996	$ 7,000	$ 5,000
5734001	Miscellaneous Expenses	$ 75	$ 399	$ 550
57.0000	TOTAL OTHER COSTS	$ 117,301	$ 164,513	$ 139,550
	TOTAL EXPENDITURES AND OTHER	**$ 426,029**	**$ 537,679**	**$ 539,788**

FUND - 100 **DEPT - 3210 - 3215 - 3223 - POLICE DEPARTMENT**

The department head is the Chief of Police. Police headquarters is located at 25 West Grady Street and has a substation on Chandler Road. The police department is a full service law enforcement agency with an authorized strength of 74 sworn personnel and an additional 17 support staff (2 are part time) including dispatchers and administrative specialists. The police department responds to calls for service, investigates crimes, and enforces traffic laws. The police department has three distinct bureaus: Patrol, Administration, and Operations. The Department website is full of information, and citizens can access public police reports, file a non-emergency report, and research criminal activity through our Crime Map.

Police Department Overall Structure



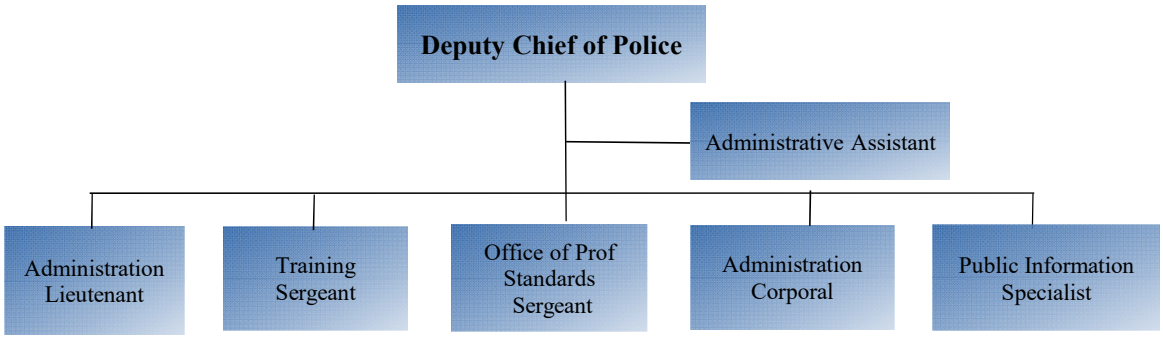
STATEMENT OF SERVICE

The department operates under the community policing concept, which stresses involvement with the community, and placing resources where they are most needed. It also stresses trying to remove the root causes of crime and neighborhood deterioration utilizing problem oriented policing. The department is structured with three Bureaus: Administration Bureau, Patrol Bureau, and Operations Bureau.

FUND - 100 **DEPT - 3210 POLICE ADMINISTRATION**

The Police Administration Bureau funds the Police Departments Administration Bureau as well as operational costs that are not tied to a specific Bureau.

Administration Bureau



STATEMENT OF SERVICE

The Administration Bureau includes the Office of the Chief of Police. The Deputy Chief of Police leads the staff assigned to the Administration Bureau, including the Administration Lieutenant, Training Sergeant, Professional Standards Sergeant, Administartion Corporal, Public Information Specialist, and the Admistartion Bureau Administrative Assistant. Additionally, the overall police department budget is coordinated through the Administration Bureau. The Lieutenant assigned to this Bureau coordinates the department's policies and efforts for State Certification along with other tasks such as permitting and special events planning. Recruiting and Internal Affairs are handled by the Professional Standards Sergeant, and the Training Sergeant coordinates and plans all department training. The Public Information Specialist coordinates all official messaging from the police department, and coordinates with all media inquiries. The position of Administration Corporal assists the Sergeants assigned to Training and Profesional Standards with the roles assigned to their respective specialties.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Positively addess the imbalance between attrition rate and hiring.	Achieved	Sustaining
2. Begin State Certification process.	Ongoing	Completed
3. Continue professional development of department employees.	On-going	On-going
4. Provide two regularly scheduled in-house training days each month.	Implemented	Sustaining
5. Provide a professional response to all citizen initated complaints on staff.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1. Continue with an already on-going aggressive recruiting campaign coupled with marketing the salaries implemented in FY 2018.
2. Ensure departmental policies and procedures follow the standards set forth by the Georgia Law Enforcement Certification Program.
3. Enroll employees in the programs to that will achieve Ga POST Career Development certifications as well as the Professional Management Program and Command College.
4. Monthly in-house, inservice training is being scheduled which covers a host of topics and allows employees to attend.
5. Resolve and track all citizen complaints on staff, while providing training to all supervisors on the complaint process.

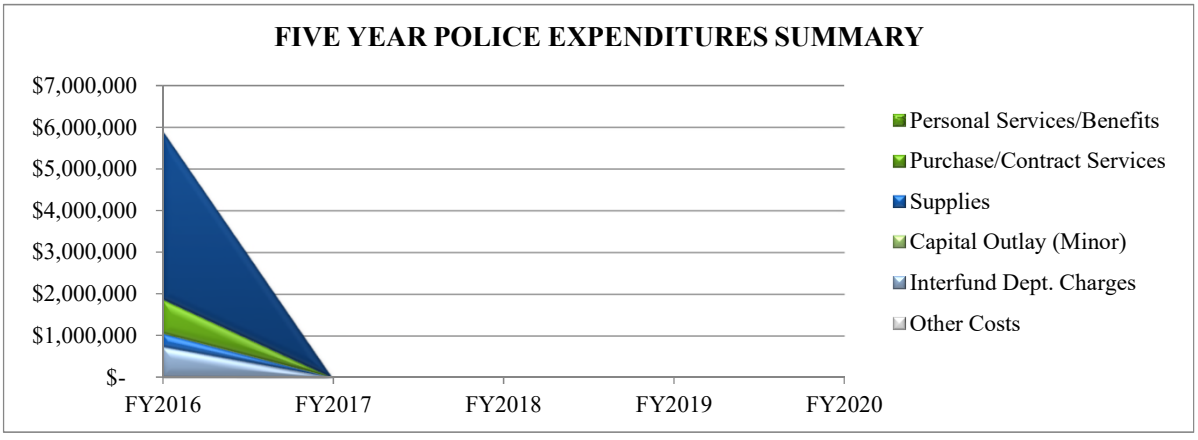
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Total Ga POST approved training hours	8,905	10,418	17,160	11,000	11,000
Community events/programs	96	74	119	100	100
Recruiting events attended	7	10	6	6	8
Total officer applications received	186	401	274	100	100
Total officers hired	17	15	18	13	10

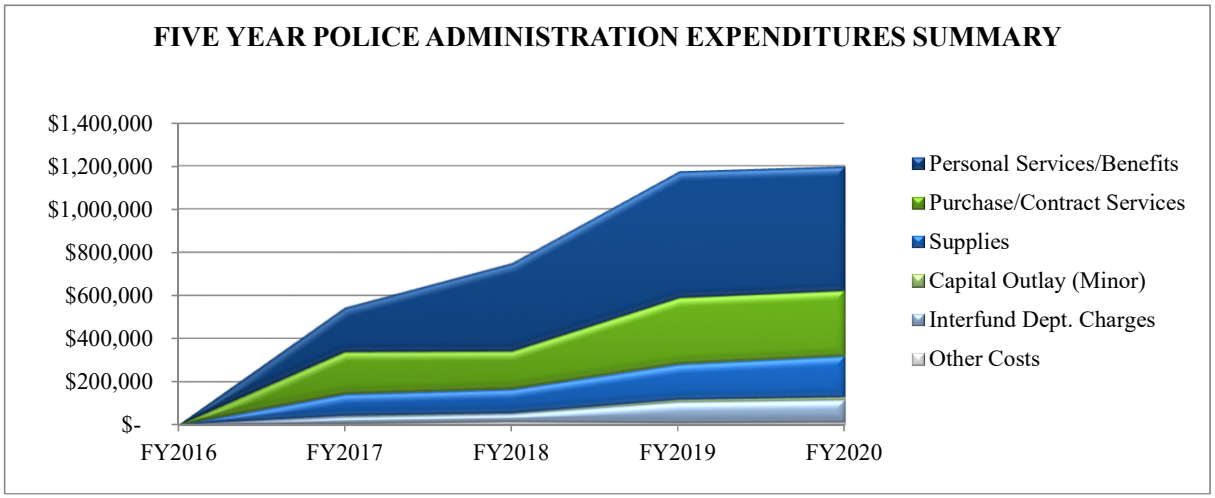
EXPENDITURES SUMMARY POLICE 3200

In FY 2017 the Police 3200 division was separated into individual Police Department Bureaus.

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Proposed FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 4,054,272	$ -	$ -	$ -	$ -	moved
Purchase/Contract Services	$ 822,466	$ -	$ -	$ -	$ -	moved
Supplies	$ 317,322	$ -	$ -	$ -	$ -	moved
Capital Outlay (Minor)	$ 3,690	$ -	$ -	$ -	$ -	moved
Interfund Dept. Charges	$ 725,183	$ -	$ -	$ -	$ -	moved
Other Costs	$ 7,742	$ -	$ -	$ -	$ -	moved
Total Expenditures	$ 5,930,675	$ -	$ -	$ -	$ -	moved



EXPENDITURES SUMMARY POLICE ADMINISTRATION 3210						
	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY2016	FY2017	FY2018	FY2019	FY2020	Inc./Dec.
Personal Services/Benefits	$ -	$ 205,347	$ 407,957	$ 582,012	$ 573,276	-1.50%
Purchase/Contract Services	$ -	$ 197,177	$ 176,576	$ 308,012	$ 302,870	-1.67%
Supplies	$ -	$ 102,351	$ 112,801	$ 167,882	$ 193,101	15.02%
Capital Outlay (Minor)	$ -	$ 2,917	$ 2,439	$ 8,000	$ 10,000	25.00%
Interfund Dept. Charges	$ -	$ 33,568	$ 37,533	$ 98,113	$ 104,937	6.96%
Other Costs	$ -	$ 4,064	$ 12,855	$ 8,219	$ 11,500	39.92%
				$ -	$ -	
Total Expenditures	$ -	$ 545,424	$ 750,161	$ 1,172,238	$ 1,195,684	2.00%



FUND 100 - GENERAL FUND **DEPT - 3210 - POLICE ADMINISTRATION**

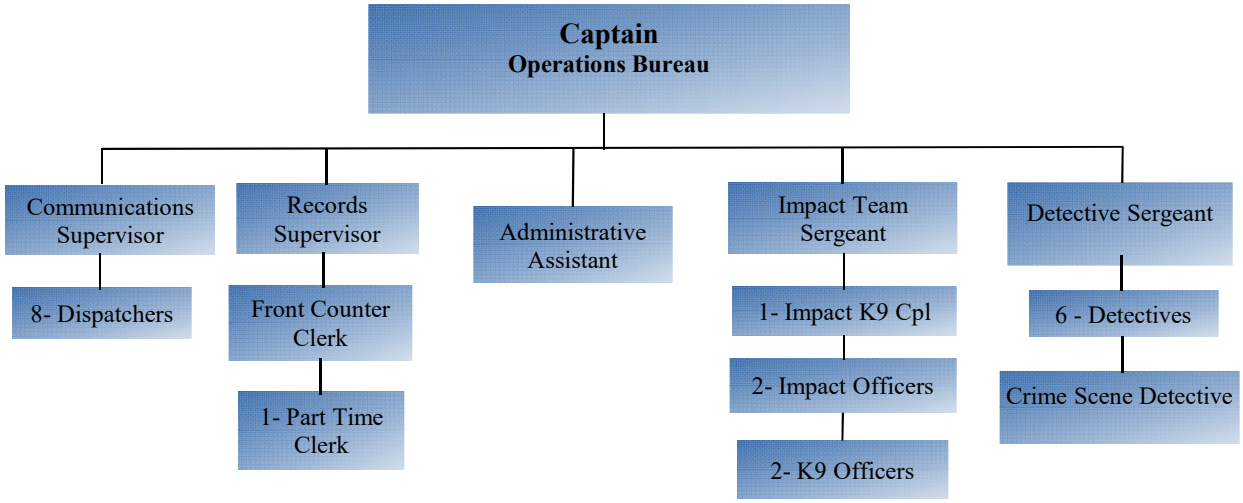
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 336,875	$ 486,041	$ 481,936
5113001	Overtime	$ 14,026	$ 6,000	$ 6,000
5114001	Extra Duty Pay	$ -	$ 2,600	$ 2,600
	Sub-total: Salaries and Wages	*$ 350,901*	*$ 494,641*	*$ 490,536*
5122001	Social Security (FICA) Contributions	$ 29,161	$ 37,840	$ 37,526
5124001	Retirement Contributions	$ 12,520	$ 29,299	$ 29,299
5127001	Workers Compensation	$ 9,934	$ 17,030	$ 11,615
5129002	Employee Drug Screening Tests	$ 191	$ 102	$ -
5129004	Polygraph Exams	$ 5,250	$ 3,100	$ 4,300
	Sub-total: Employee Benefits	*$ 57,056*	*$ 87,371*	*$ 82,740*
	TOTAL PERSONAL SERVICES	$ 407,957	$ 582,012	$ 573,276
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 44,765	$ 47,795	$ 47,300
5222002	Rep. and Maint. (Vehicles-Parts)	$ 1,661	$ 15,000	$ 12,000
5222003	Rep. and Maint. (Labor)	$ 9,000	$ 11,000	$ 16,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 37,490	$ 29,000	$ 29,400
5222005	Rep. and Maint. (Office Equipment)	$ 3,745	$ 6,500	$ 4,500
5222102	Software Support	$ -	$ 8,876	$ 8,600
5222103	Rep. and Maint. Computers	$ 12,300	$ 13,147	$ 21,000
5223200	Rentals	$ -	$ 38,000	$ 22,680
	Sub-total: Property Services	*$ 108,961*	*$ 169,318*	*$ 161,480*
5231001	Insurance other than Benefit	$ 37,508	$ 40,900	$ 37,115
5232001	Telephone	$ 9,190	$ 7,933	$ 7,925
5232003	Cellular Phone	$ 2,923	$ 4,093	$ 3,720
5232006	Postage	$ 1,896	$ 2,500	$ 2,200
5233001	Advertising	$ 6,705	$ 6,000	$ 8,500
5234001	Printing and Binding	$ 1,442	$ 3,000	$ 3,000
5235001	Travel	$ 535	$ 30,000	$ 30,000
5236001	Dues and Fees	$ 2,888	$ 8,930	$ 8,930
5236101	MDT Technology Fee	$ 4,048	$ 338	$ -
5237001	Education and Training	$ 480	$ 35,000	$ 40,000
	Sub-total: Other Purchased Services	*$ 67,615*	*$ 138,694*	*$ 141,390*
	TOTAL PURCHASED SERVICES	$ 176,576	$ 308,012	$ 302,870
53	SUPPLIES			
5311001	Office and General Supplies	$ 12,101	$ 15,000	$ 15,000
5311004	Janitorial Supplies	$ 611	$ 500	$ 750
5311005	Uniforms and Turnout Gear	$ 12,967	$ 17,150	$ 21,950
5311007	CID Supplies	$ 1,116	$ 500	$ 500
5311014	Ammunition & Taser Supply	$ -	$ 27,500	$ 38,000
5312300	Electricity	$ 69,755	$ 78,600	$ 81,900
5312700	Gasoline/Diesel/CNG	$ 3,552	$ 5,900	$ 10,700
5312800	Storm Water	$ 1,209	$ 1,401	$ 1,201
5313001	Food	$ 4,087	$ 5,500	$ 5,000
5314001	Books and Periodicals	$ 1,084	$ 1,500	$ 1,500
5316001	Small Tools and Equipment	$ 6,319	$ 14,331	$ 16,600
	TOTAL SUPPLIES	$ 112,801	$ 167,882	$ 193,101

FUND 100 - GENERAL FUND **DEPT - 3210 - POLICE ADMINISTRATION**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
54	CAPITAL OUTLAY (MINOR)			
5412008	Training Complex-LETC	$ -	$ 2,000	$ 3,000
5423001	Furniture and Fixtures	$ 1,408	$ 6,000	$ 7,000
5424001	Computers	$ 1,031	$ -	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,439	$ 8,000	$ 10,000
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect cost - GIS	$ -	$ 11,231	$ 11,605
5524001	Self-funded Insurance (Medical)	$ 36,344	$ 79,782	$ 85,632
5524002	Life and Disability	$ 969	$ 2,330	$ 2,280
5524003	Wellness Program	$ 220	$ 220	$ 220
5524004	OPEB	$ -	$ 4,550	$ 5,200
	TOTAL INTERFUND/INTERDEPT.	$ 37,533	$ 98,113	$ 104,937
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 6,932	$ 1,219	$ 3,500
5734007	C.O.P	$ 5,923	$ 7,000	$ 8,000
	TOTAL OTHER COSTS	$ 12,855	$ 8,219	$ 11,500
	TOTAL EXPENDITURES	**$ 750,161**	**$ 1,172,238**	**$ 1,195,684**

FUND - 100 **DEPT - 3215- POLICE DEPT OPERATIONS**

The Police Department Operations Bureau funds the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. This Bureau was formerly comprised of the Investigations Bureau and parts of the Support Services Bureau. These were merged during FY 2018.



STATEMENT OF SERVICE

The Operations Bureau is comprised of the Detective Section, Impact Team, Evidence Custodian/Crime Scene Technician, Dispatch Section and Records Section. The Detective Section is responsible for in-depth investigation of crimes in order to build successful cases for prosecution. The Impact Team has one Sergeant, one K9 Corporal, two K9 Officers and two Advanced Patrol Officers that are assigned to conduct proactive criminal investigations and address quality of life issues throughout the community. The Evidence Custodian/Crime Scene Technician is a Detective responsible for the management of the evidence room and processing of major crime scenes. The Communications Section is responsible for receiving and dispatching calls for service, as well as keeping track of officer locations and activities throughout their shift. The Records Section is responsible for records retention, records processing and records requests as well as front counter reception.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2020		
1. Decrease the number of violent crimes through proactive patrol techniques, investigation and effective prosecution.	On-going	On-going
2. Develop community out-reach programs to provide opportunities for the community to partner with the Police Department to reduce crime and further education.	On-going	On-going
3. Increase training opportunities for all bureau personnel.	On-going	On-going
4. Improve the quaility of life for the community through proactive investigation of gang, narcotic and violent crimes.	On-going	On-going
5. Fulfill all open records and discovery requests.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1. Utilize Impact Team to assist in the reduction of violent crime and positive community contact.
2. Provide additional training and support to all Operations Bureau Personnel.
3. Provide professional dispatch and communication services for the agency.
4. Provide additional services to the community through out-reach and educational programs.
5. Fulfill 100% of the open records and discovery requests in the time frame allowed in Georgia Statutes.

PERFORMANCE MEASURES

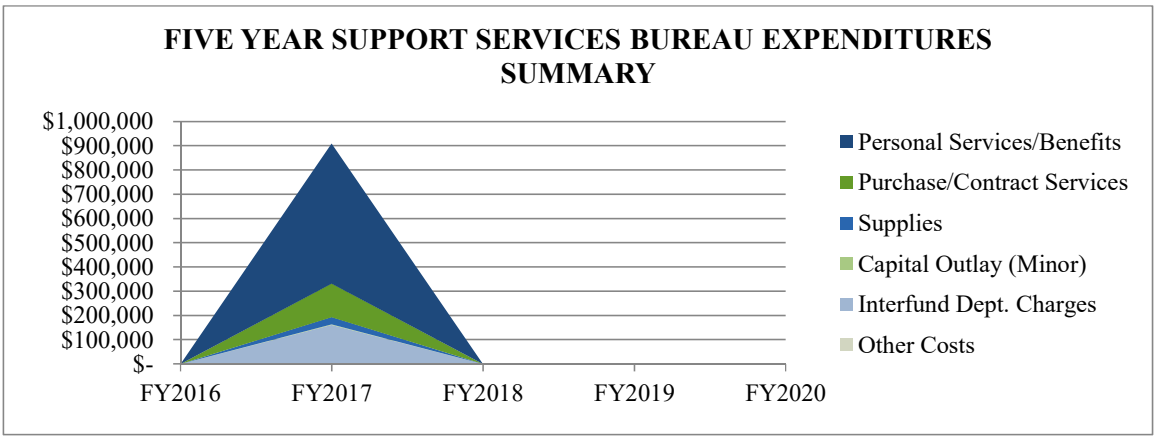
WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Cases assigned to detective section	1,083	947	1,062	1,150	1,150
Cases cleared	550	482	625	725	725
UCR Part 1 Violent Crimes	99	125	111	111	111
UCR Part 1 Property Crimes	1,185	962	845	845	845

Open Records and discovery requests	-	-	-	-	-	-

EXPENDITURES SUMMARY POLICE SUPPORT SERVICES BUREAU 3215

FY 2018 SUPPORT SERVICES BUREAU MERGED INTO OPERATIONS BUREAUS

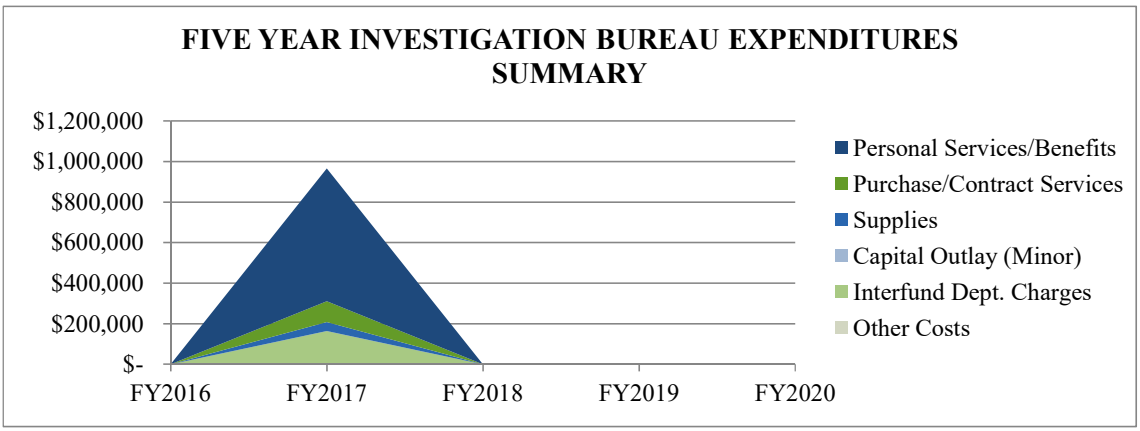
	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ -	$ 577,509	$ -	$ -	$ -	moved
Purchase/Contract Services	$ -	$ 138,382	$ -	$ -	$ -	moved
Supplies	$ -	$ 29,455	$ -	$ -	$ -	moved
Capital Outlay (Minor)	$ -	$ 2,544	$ -	$ -	$ -	moved
Interfund Dept. Charges	$ -	$ 161,329	$ -	$ -	$ -	moved
Other Costs	$ -	$ 62	$ -	$ -	$ -	moved
Total Expenditures	$ -	$ 909,281	$ -	$ -	$ -	moved



EXPENDITURES SUMMARY POLICE INVESTIGATION BUREAU 3221

FY 2018 Moved to Operations Bureau

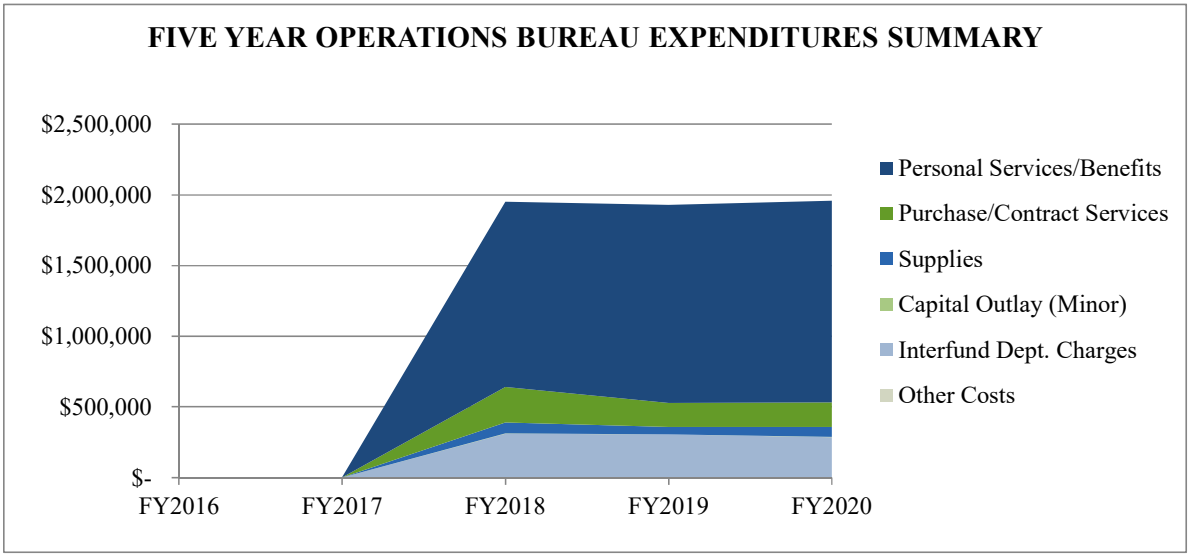
	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ -	$ 654,827	$ -	$ -	$ -	moved
Purchase/Contract Services	$ -	$ 102,409	$ -	$ -	$ -	moved
Supplies	$ -	$ 44,952	$ -	$ -	$ -	moved
Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ -	moved
Interfund Dept. Charges	$ -	$ 163,052	$ -	$ -	$ -	moved
Other Costs	$ -	$ 59	$ -	$ -	$ -	moved
Total Expenditures	$ -	$ 965,299	$ -	$ -	$ -	moved



EXPENDITURES SUMMARY POLICE OPERATIONS BUREAU 3215

FY 2018 SUPPORT AND INVESTIGATIONS MERGED INTO OPERATIONS BUREAU

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ -	$ -	$ 1,310,425	$ 1,400,233	$ 1,426,091	1.85%
Purchase/Contract Services	$ -	$ -	$ 251,852	$ 170,260	$ 174,640	2.57%
Supplies	$ -	$ -	$ 77,013	$ 51,906	$ 69,975	34.81%
Capital Outlay (Minor)	$ -	$ -	$ 2,522	$ 1,000	$ 1,000	0.00%
Interfund Dept. Charges	$ -	$ -	$ 310,219	$ 304,796	$ 285,876	-6.21%
Other Costs	$ -	$ -	$ 290	$ 1,000	$ 1,000	0.00%
Total Expenditures	$ -	$ -	$ 1,952,321	$ 1,929,195	$ 1,958,582	1.52%



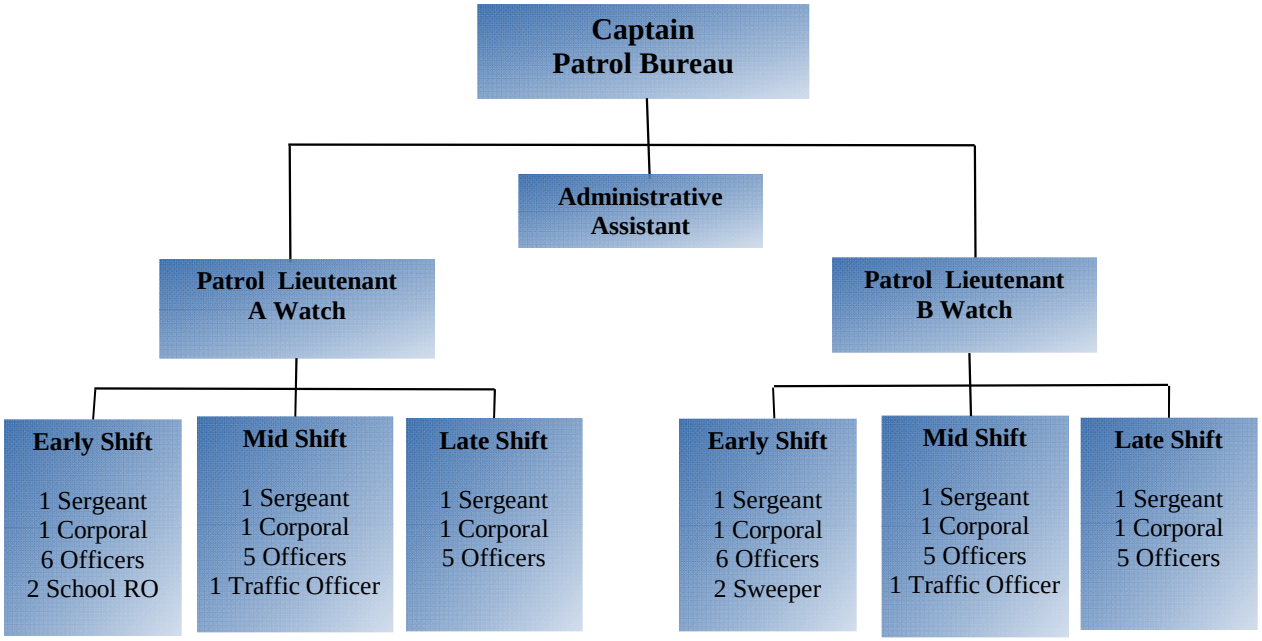
FUND 100 - GENERAL FUND **DEPT - 3215 - POLICE OPERATIONS BUREAU**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 1,045,435	$ 1,175,154	$ 1,195,606
5113001	Overtime	$ 89,925	$ 45,450	$ 50,000
5114001	Extra Duty Pay	$ -	$ 4,329	$ 11,700
	Sub-total: Salaries and Wages	*$ 1,135,360*	*$ 1,224,933*	*$ 1,257,306*
5122001	Social Security (FICA) Contributions	$ 77,732	$ 92,194	$ 96,184
5124001	Retirement Contributions	$ 59,932	$ 51,196	$ 51,196
5127001	Workers Compensation	$ 36,488	$ 31,402	$ 21,405
5129001	Employment Physicals	$ -	$ -	$ -
5129002	Employee Drug Screening Tests	$ 913	$ 508	$ -
	Sub-total: Employee Benefits	*$ 175,065*	*$ 175,300*	*$ 168,785*
	TOTAL PERSONAL SERVICES	$ 1,310,425	$ 1,400,233	$ 1,426,091
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 293	$ -	$ -
5222002	Rep. and Maint. (Vehicles-Parts)	$ 18,885	$ 15,000	$ 23,000
5222003	Rep. and Maint. (Labor)	$ 37,999	$ 15,400	$ 18,400
5222004	Rep. and Maint. (Buildings/Grounds)	$ 585	$ -	$ -
5222005	Rep. and Maint. (Office Equipment)	$ 1,931	$ 12,660	$ 12,660
5222102	Software Support	$ 11,957	$ 9,200	$ 9,910
5222103	Rep. and Maint. Computers	$ 85,951	$ 69,062	$ 61,285
	Sub-total: Property Services	*$ 157,601*	*$ 121,322*	*$ 125,255*
5231001	Insurance other than Benefit	$ 27,035	$ 24,947	$ 22,090
5232001	Telephone	$ 10,550	$ 3,284	$ 3,340
5232003	Cellular Phone	$ 17,793	$ 20,257	$ 23,245
5235001	Travel	$ 24,434	$ -	$ -
5236001	Dues and Fees	$ 819	$ 450	$ 710
5237001	Education and Training	$ 13,620	$ -	$ -
	Sub-total: Other Purchased Services	*$ 94,251*	*$ 48,938*	*$ 49,385*
	TOTAL PURCHASED SERVICES	$ 251,852	$ 170,260	$ 174,640
53	SUPPLIES			
5311001	Office and General Supplies	$ 746	$ 1,400	$ 1,400
5311002	Parts and Materials (K-9)	$ -	$ 1,128	$ 1,200
5311003	Chemicals (K-9 Medical)	$ -	$ 1,800	$ 5,400
5311005	Uniforms and Turnout Gear	$ 12,533	$ 13,480	$ 16,375
5311007	CID Supplies	$ 4,873	$ 14,500	$ 14,500
5311014	Ammunition and Taser Supplies	$ 21,551	$ -	$ -
5312300	Electricity	$ 414	$ 98	$ -
5312700	Gasoline/Diesel/CNG	$ 36,256	$ 18,000	$ 27,600
5316001	Small Tools and Equipment	$ 640	$ 1,500	$ 3,000
5316006	Cellular Phone Equipment	$ -	$ -	$ 500
	TOTAL SUPPLIES	$ 77,013	$ 51,906	$ 69,975
54	CAPITAL OUTLAY (MINOR)			
5412008	Training Complex	$ 2,522	$ -	$ -
5423001	Furniture and Fixtures	$ -	$ 1,000	$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,522	$ 1,000	$ 1,000

FUND 100 - GENERAL FUND **DEPT - 3215 - POLICE OPERATIONS BUREAU**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 303,265	$ 281,540	$ 262,746
5524002	Life and Disability	$ 5,304	$ 5,476	$ 6,000
5524003	Wellness Program	$ 1,650	$ 880	$ 880
5524004	OPEB	$ -	$ 16,900	$ 16,250
	TOTAL INTERFUND/INTERDEPT.	$ 310,219	$ 304,796	$ 285,876
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 290	$ 1,000	$ 1,000
	TOTAL OTHER COSTS	$ 290	$ 1,000	$ 1,000
	TOTAL EXPENDITURES	**$ 1,952,321**	**$ 1,929,195**	**$ 1,958,582**

FUND - 100 **DEPT - 3223 - POLICE DEPT. PATROL BUREAU**



STATEMENT OF SERVICE

The Patrol Bureau is the largest and most visible bureau in the police department. The uniformed officers of the patrol bureau are the primary responders to emergency incidents, handle the vast majority of the calls for service, as well as providing preventive patrols and traffic enforcement. This bureau is commanded by a Captain, who is assisted by two lieutenants. The lieutenants each supervise a "watch" which consists of three patrol shifts, each led by a sergeant. Officers work four ten hour shifts each week, and between the six patrol teams, they provide 24 hour a day, seven days a week coverage. The Bureau also has a School Resource Officer at Statesboro High School as well as two officer "Sweepers" who supplement the patrol shifts by covering details such as court bailiff, out of town prisoner transports, first appearance hearings and other functions.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Increase Patrol Bureau involvement in community projects and events.	Planning	On-going
2. Implement two traffic officers to enforce traffic laws and reduce severity and frequency of traffic crashes at targeted locations.	On-going	On-going
3. Increase officer recognition and awards.	Planning	On-going
4. Increase officer training in personal and financial wellbeing to continue the reduction in officer attrition.	Planning	On-going
5. Increase overall traffic enforcement efforts including DUI enforcement.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1. Have Watch Commander and Shift Supervisors sponsor community events and emphasis the importance of community involvement.
2. Identify traffic crash locations through statistical analysis and utilize traffic officers to reduce the severity and frequency of crashes at
3.Have Watch Commanders and Shift Supervisors monitor steller performances and recommend officers for awards and recognitions.
4. Have Watch Commanders and Shift Supervisors use the book *Emoti* onal Survival for Law Enforcement and other literature to conduct roll call training in these areas.
5. Emphasize the importance of traffic / DUI enforcement to each officer in the bureau.

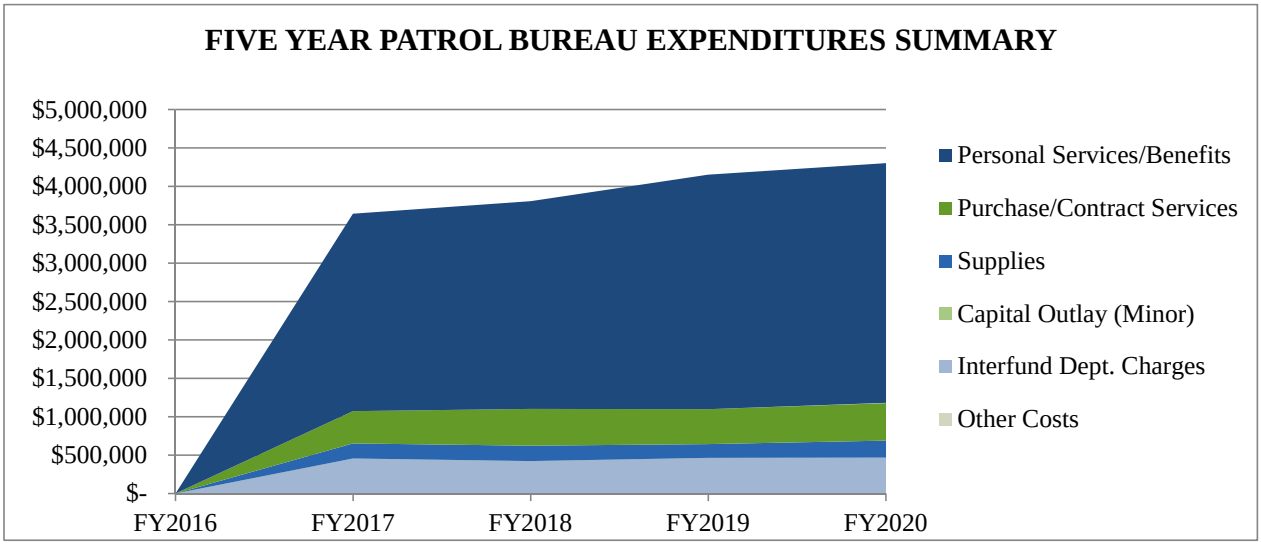
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Calls for service	54,595	51,632	48,852	51,693	56,578
Traffic Crashes (Does not include worked by GSP)	1,123	1,421	1,408	1,318	1,195
Traffic Crashes with injuries	^323	^269	^335	^309	^281
Traffic Crash Fatalities	^0	^0	^0	^0	^0
Traffic Citations Issued	7,506	5,473	6,020	6,333	6,934
Warnings issued	5,912	3,984	6,544	5,480	5,021
DUIs	236	162	162	187	187
Incident reports taken	7,947	6,976	7,625	7,516	6,775
Arrests	2,386	1,829	1,934	2,050	2,059
Field Interviews	*3347	1,030	1,910	2,096	2,287
Gallons of gasoline used	75,376	73,838	68,570	72,594	79,454
Funeral escorts	178	180	170	179	196
Alarm calls	1,984	1,973	1,846	1,934	2,118

* MDS / Sungard reporting difference ^ Does not include accidents with injuries worked by GSP

EXPENDITURES SUMMARY POLICE PATROL BUREAU 3223

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ -	$ 2,569,579	$ 2,703,019	$ 3,054,943	$ 3,126,217	2.33%
Purchase/Contract Services	$ -	$ 420,793	$ 482,893	$ 451,800	$ 489,595	8.37%
Supplies	$ -	$ 197,134	$ 197,658	$ 178,808	$ 220,600	23.37%
Capital Outlay (Minor)	$ -	$ 750	$ -	$ 1,000	$ 1,000	0.00%
Interfund Dept. Charges	$ -	$ 452,538	$ 420,663	$ 461,605	$ 464,986	0.73%
Other Costs	$ -	$ 219	$ 240	$ 1,000	$ 1,000	0.00%
Total Expenditures	$ -	$ 3,641,013	$ 3,804,473	$ 4,149,156	$ 4,303,398	3.72%



FUND 100 - GENERAL FUND **DEPT - 3223 - PATROL BUREAU**

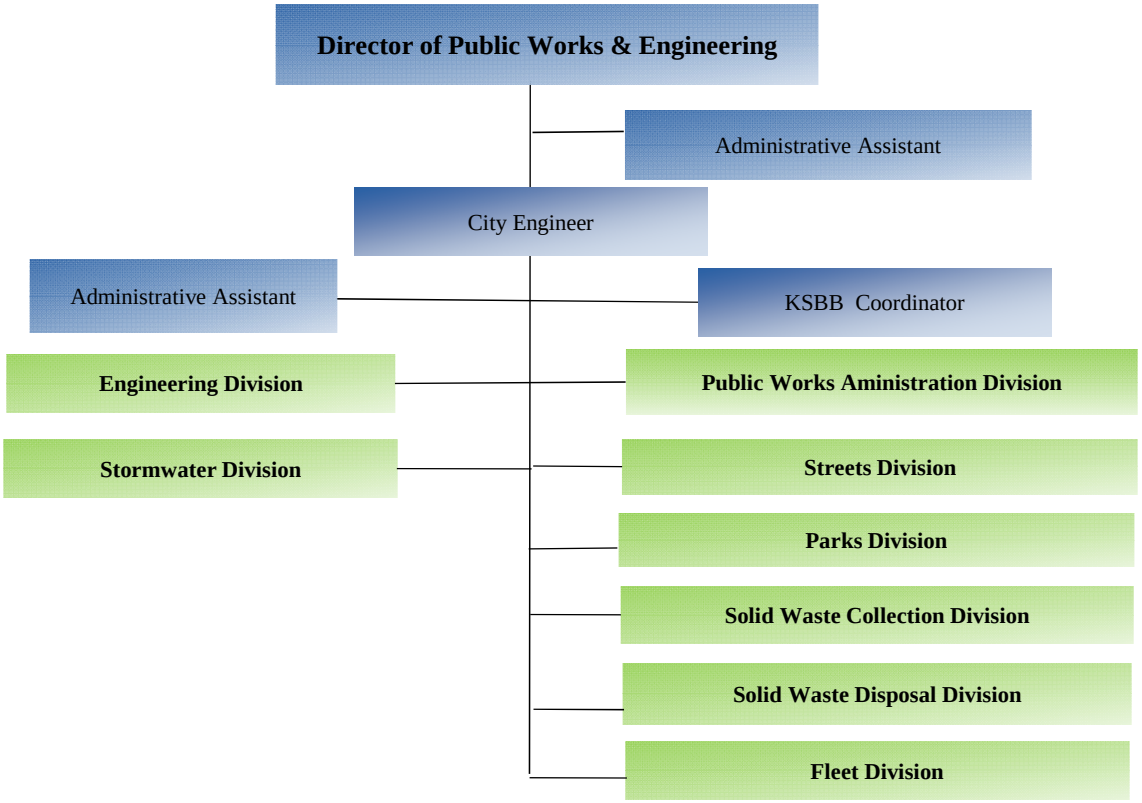
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 2,089,497	$ 2,430,803	$ 2,524,248
5113001	Overtime	$ 243,710	$ 154,000	$ 154,000
5114001	Extra Duty Pay	$ -	$ 29,634	$ 30,000
	Sub-total: Salaries and Wages	*$ 2,333,207*	*$ 2,614,437*	*$ 2,708,248*
5122001	Social Security (FICA) Contributions	$ 166,296	$ 198,409	$ 207,181
5124001	Retirement Contributions	$ 105,570	$ 140,788	$ 140,788
5127001	Workers Compensation	$ 92,843	$ 100,267	$ 70,000
5129001	Employment Physicals	$ 2,060	$ -	$ -
5129002	Employee Drug Screening Tests	$ 3,043	$ 1,042	$ -
	Sub-total: Employee Benefits	*$ 369,812*	*$ 440,506*	*$ 417,969*
	TOTAL PERSONAL SERVICES	$ 2,703,019	$ 3,054,943	$ 3,126,217
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 1,184	$ 9,000	$ 10,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 101,088	$ 80,000	$ 95,000
5222003	Rep. and Maint. (Labor)	$ 126,263	$ 81,472	$ 96,000
5222005	Rep. and Maint. (Office Equipment)	$ 3,010	$ 4,300	$ 4,300
5222102	Software Support	$ -	$ 9,350	$ 9,350
5222103	Rep. and Maint. Computers	$ 142,580	$ 137,599	$ 142,700
5223200	Rentals	$ 3,840	$ 4,000	$ 4,000
	Sub-total: Property Services	*$ 377,965*	*$ 325,721*	*$ 361,350*
5231001	Insurance other than Benefit	$ 61,726	$ 62,040	$ 58,000
5232001	Telephone	$ 8,200	$ 2,094	$ 2,070
5232003	Cellular Phone	$ 34,382	$ 61,695	$ 67,925
5236001	Dues and Fees	$ 125	$ 250	$ 250
5237001	Education and Training	$ 495	$ -	$ -
	Sub-total: Other Purchased Services	*$ 104,928*	*$ 126,079*	*$ 128,245*
	TOTAL PURCHASED SERVICES	$ 482,893	$ 451,800	$ 489,595
53	SUPPLIES			
5311001	Office and General Supplies	$ 10,082	$ 9,600	$ 9,600
5311002	Parts and Materials (K-9)	$ 328	$ 800	$ -
5311003	Chemicals (K-9 Medical)	$ 1,889	$ 3,408	$ -
5311005	Uniforms and Turnout Gear	$ 78,160	$ 50,000	$ 55,000
5312700	Gasoline/Diesel/CNG	$ 102,253	$ 110,000	$ 150,000
5316001	Small Tools and Equipment	$ 4,946	$ 4,000	$ 5,000
5316006	Cellular Phone Equipment	$ -	$ 1,000	$ 1,000
	TOTAL SUPPLIES	$ 197,658	$ 178,808	$ 220,600
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ 1,000	$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 1,000	$ 1,000

FUND 100 - GENERAL FUND **DEPT - 3223 - PATROL BUREAU**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 407,855	$ 418,889	$ 420,881
5524002	Life and Disability	$ 9,728	$ 10,711	$ 10,800
5524003	Wellness Program	$ 3,080	$ 3,080	$ 3,080
5524004	OPEB	$ -	$ 28,925	$ 30,225
	TOTAL INTERFUND/INTERDEPT.	$ 420,663	$ 461,605	$ 464,986
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 240	$ 1,000	$ 1,000
	TOTAL OTHER COSTS	$ 240	$ 1,000	$ 1,000
	TOTAL EXPENDITURES	**$ 3,804,473**	**$ 4,149,156**	**$ 4,303,398**

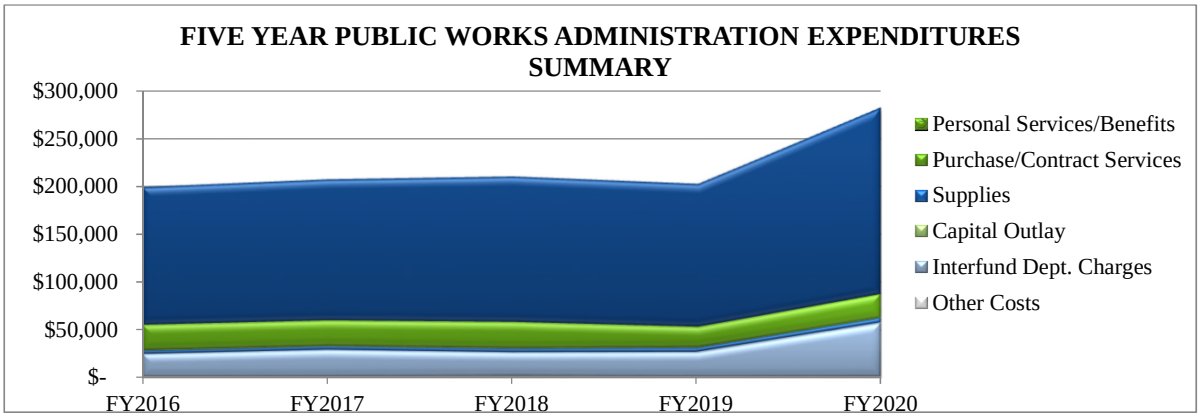
FUND - 100 **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

The Public Works Administration division includes the Director of the Department of Public Works & Engineering and the Administrative Assistant to the Public Works divisions. The Department is made up of the following divisions: Public Works Administration Division, Engineering Division, Stormwater Division, Parks Division, Streets Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division. The Public Works Administration Division, Engineering Division, Parks Division, and Streets Division are primarily funded through the City's General fund. The Stormwater Division, Solid Waste Collection Division, Solid Waste Disposal Division, and Fleet Maintenance Division operate as Enterprise Funds. Capital projects and equipment purchased by the Department are funded by the Capital Improvements Program Fund, Enterprise Funds, SPLOST Funds and TSPLOST Funds.



EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 144,130	$ 147,517	$ 152,159	$ 149,391	$ 194,810	30.40%
Purchase/Contract Services	$ 27,305	$ 27,414	$ 28,249	$ 22,081	$ 25,475	15.37%
Supplies	$ 3,325	$ 3,317	$ 3,698	$ 4,500	$ 4,700	4.44%
Capital Outlay	$ -	$ -	$ -	$ -	$ 400	100.00%
Interfund Dept. Charges	$ 24,656	$ 29,213	$ 25,397	$ 26,687	$ 56,774	112.74%
Other Costs	$ 281	$ 264	$ 1,264	$ 288	$ 500	73.61%
Total Expenditures	$ 199,697	$ 207,725	$ 210,767	$ 202,947	$ 282,659	39.28%



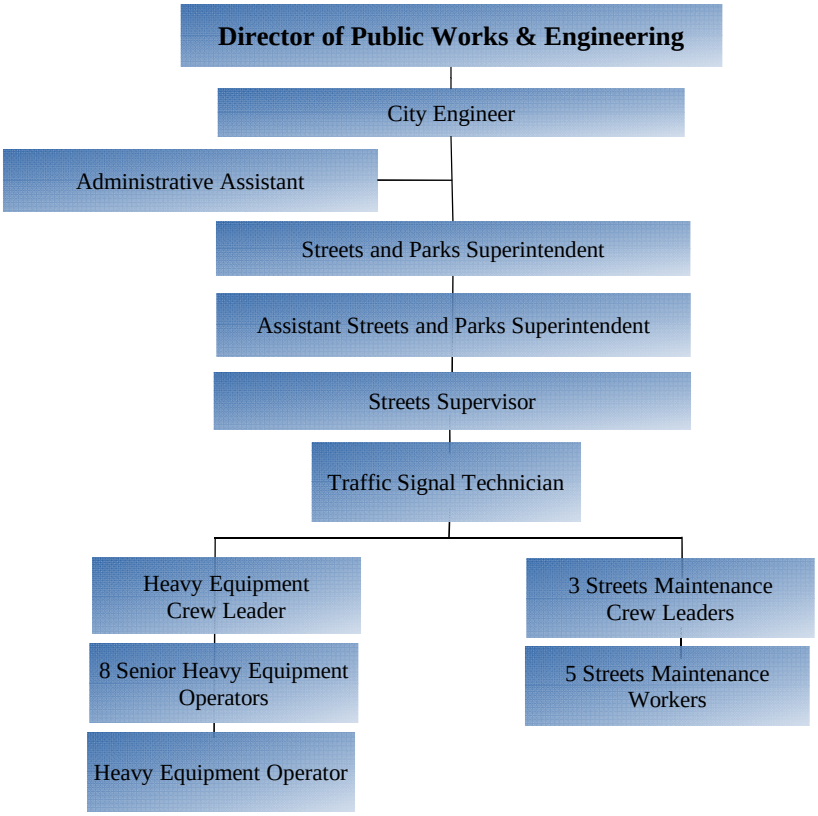
FUND 100 - GENERAL FUND **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 129,809	$ 128,456	$ 170,991
5113001	Overtime	$ 517	$ 500	$ 500
	Sub-total: Salaries and Wages	*$ 130,326*	*$ 128,956*	*$ 171,491*
5122001	Social Security (FICA) Contributions	$ 9,292	$ 9,333	$ 13,119
5124001	Retirement Contributions	$ 6,034	$ 6,300	$ 6,300
5127001	Workers Compensation	$ 6,467	$ 4,802	$ 3,900
	Sub-total: Employee Benefits	*$ 21,833*	*$ 20,435*	*$ 23,319*
	TOTAL PERSONAL SERVICES	$ 152,159	$ 149,391	$ 194,810
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 12,924	$ 7,200	$ 10,200
5222002	Rep. and Maint. (Vehicles-Parts)	$ 340	$ 300	$ 300
5222003	Rep. and Maint. (Labor)	$ 678	$ 250	$ 250
5222004	Rep. and Maint. (Buildings/Grounds)	$ -	$ 500	$ 500
5222005	Rep. and Maint. (Office Equipment)	$ 1,404	$ 1,500	$ 1,500
5222103	Rep. and Maint. Computers	$ 3,910	$ 3,491	$ 3,630
	Sub-total: Property Services	*$ 19,256*	*$ 13,241*	*$ 16,380*
5231001	Insurance, Other than Benefits	$ 1,811	$ 2,449	$ 2,450
5232001	Telephone	$ 2,471	$ 1,773	$ 2,075
5232003	Cellular Phones	$ 697	$ 918	$ 870
5235001	Travel	$ 1,449	$ 1,500	$ 1,500
5236001	Dues and Fees	$ 623	$ 700	$ 700
5237001	Education and Training	$ 1,942	$ 1,500	$ 1,500
	Sub-total: Other Purchased Services	*$ 8,993*	*$ 8,840*	*$ 9,095*
	TOTAL PURCHASED SERVICES	$ 28,249	$ 22,081	$ 25,475
53	SUPPLIES			
5311001	Office and General Supplies	$ 933	$ 700	$ 700
5311004	Janitorial Supplies	$ -	$ 50	$ 50
5311005	Uniforms	$ 313	$ 500	$ 500
5312700	Gasoline/Diesel/CNG	$ 1,224	$ 1,500	$ 1,700
5313001	Food	$ 1,219	$ 1,300	$ 1,300
5314001	Books and Periodicals	$ -	$ 200	$ 200
5316001	Small Tools and Equipment	$ 9	$ 250	$ 250
	TOTAL SUPPLIES	$ 3,698	$ 4,500	$ 4,700
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	$ -	$ -	$ 400
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ -	$ 400

FUND 100 - GENERAL FUND **DEPT - 4100 - PUBLIC WORKS ADMINISTRATION**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 24,644	$ 24,644	$ 24,644
5524002	Life and Disability	$ 643	$ 633	$ 720
5524003	Wellness Program	$ 110	$ 110	$ 110
5524004	OPEB	$ -	$ 1,300	$ 1,300
	TOTAL INTERFUND/INTERDEPT.	$ 25,397	$ 26,687	$ 26,774
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 1,264	$ 288	$ 500
	TOTAL OTHER COSTS	$ 1,264	$ 288	$ 500
	TOTAL EXPENDITURES	**$ 210,767**	**$ 202,947**	**$ 252,659**

FUND - 100 **DEPT - 4200 - STREETS**



STATEMENT OF SERVICE

The Street Division is responsible for the maintenance of city streets, rights of ways, and easements. The Division performs pothole patching, crack sealing, street striping, repairing of utility cuts, traffic signal maintenance, street sign maintenance, right of way tree maintenance, sidewalk repair, right of way mowing and other related work. Large projects are typically contracted out, as the division is primarily staffed for minor maintenance only. The Division is also tasked with operating the City's mosquito abatement program. The division's operating budget is within the General Fund. Capital projects are in the CIP Fund, SPLOST and TSPLOST Funds.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Maintain the public rights of ways and drainage systems for compliance with standards and proper function.	On-going	On-going
2. Improve communication with public to improve service delivery and response time.	On-going	On-going
3. Update city tree inventory database to identify and mitigate hazardous trees in city rights of ways.	On-going	On-going
4. Update city sign inventory database to identify and mitigate substandard and nonretroreflective signs in city rights of ways.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1.Prioritize repairs and maintenance to promptly correct known safety hazards and identify potential safety hazards.

2.Improve the quality of work to ensure repairs are completed promptly and efficiently.

3.Improve Public Works webpages and explore additional forms of communication to provide public with a resource to report street and drainage deficiencies and track complaints received.

4.Utilize the work order system to evaluate all complaints the same day received, perform timely corrective action, and provide prompt response to the complainant.

5.Assist the City Engineer in identifying streets needing resurfacing, restriping or major improvement.

6.Assist the needs of other city departments as requested to maintain fiscal responsibility for the City.

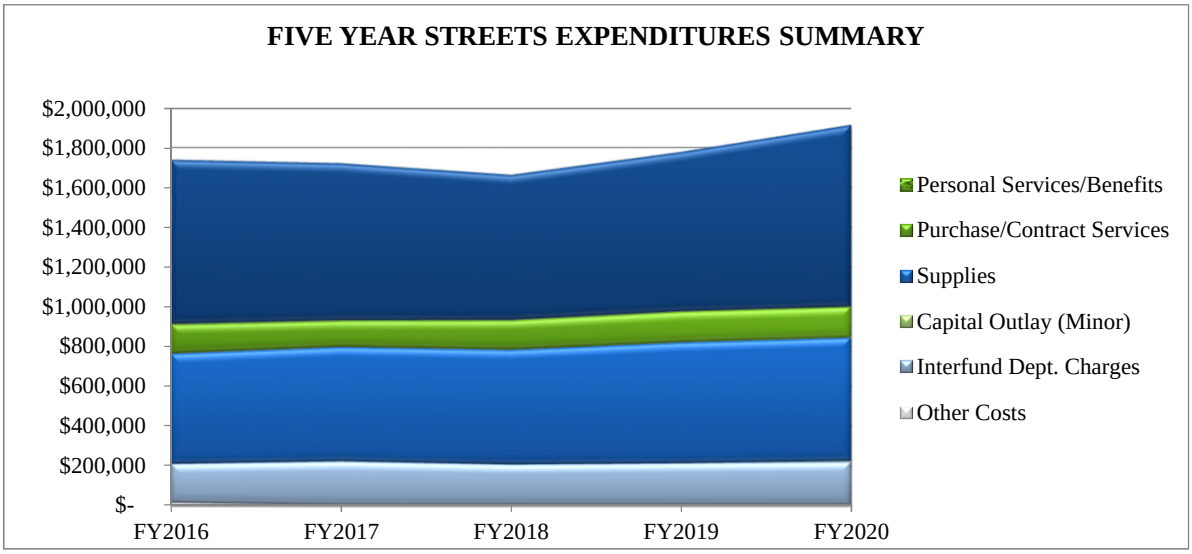
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Potholes repaired	544	480	430	560	540
Utility cuts repaired	81	80	72	69	80
Street signs repaired (City R/W)	830	800	912	880	800
Street signs repaired (State R/W)	49	75	60	65	65
Traffic signals repaired (City R/W)	46	75	60	60	70
Traffic signals repaired (State R/W)	59	50	40	45	50
Hazardous tree removed	30	36	12	35	34
Trees on right of way pruned	128	120	116	130	130

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Special events traffic control	20	20	20	20	20
Emergency call-ins	47	30	43	39	40

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 826,811	$ 790,698	$ 729,899	$ 801,777	$ 912,861	13.85%
Purchase/Contract Services	$ 147,622	$ 132,009	$ 148,949	$ 155,944	$ 155,345	-0.38%
Supplies	$ 551,332	$ 572,515	$ 573,529	$ 602,600	$ 616,600	2.32%
Capital Outlay (Minor)	$ 994	$ 1,370	$ 2,015	$ 2,500	$ 6,300	152.00%
Interfund Dept. Charges	$ 197,597	$ 223,058	$ 206,757	$ 212,266	$ 218,974	3.16%
Other Costs	$ 14,289	$ 1,121	$ 1,382	$ 2,500	$ 2,500	0.00%
Total Expenditures	$ 1,738,645	$ 1,720,771	$ 1,662,531	$ 1,777,587	$ 1,912,580	7.59%



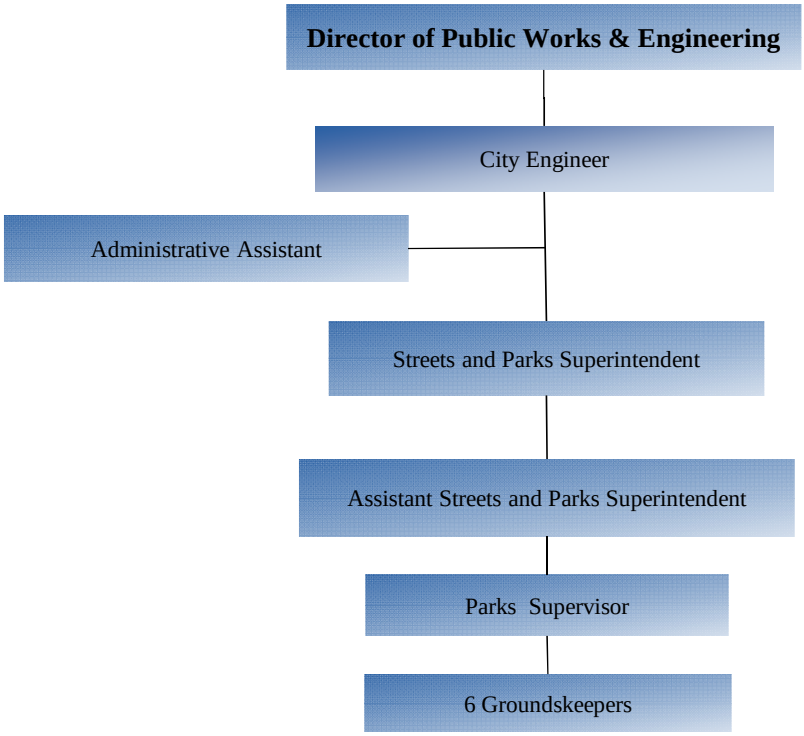
FUND 100 - GENERAL FUND **DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 578,797	$ 640,782	$ 754,378
5113001	Overtime	$ 23,303	$ 24,000	$ 24,000
	Sub-total: Salaries and Wages	*$ 602,100*	*$ 664,782*	*$ 778,378*
5122001	Social Security (FICA) Contributions	$ 40,614	$ 50,110	$ 59,546
5124001	Retirement Contributions	$ 32,868	$ 39,337	$ 39,337
5127001	Workers Compensation	$ 53,934	$ 47,200	$ 35,000
5129002	Employee Drug Screening Tests	$ 383	$ 348	$ 600
	Sub-total: Employee Benefits	*$ 127,799*	*$ 136,995*	*$ 134,483*
	TOTAL PERSONAL SERVICES	$ 729,899	$ 801,777	$ 912,861
52	PURCIASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 21,027	$ 25,000	$ 25,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 23,982	$ 25,000	$ 25,000
5222003	Rep. and Maint. (Labor)	$ 50,999	$ 49,000	$ 49,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 48	$ 2,000	$ 2,000
5222005	Rep. and Maint. (Office Equipment)	$ 1,366	$ 730	$ -
5222103	Rep. and Maint. Computers	$ 11,170	$ 6,910	$ 10,750
5223200	Rentals	$ 165	$ 2,000	$ 2,000
	Sub-total: Property Services	*$ 108,757*	*$ 110,640*	*$ 113,750*
5231001	Insurance other than Benefits	$ 26,503	$ 26,000	$ 22,700
5232001	Telephone	$ 568	$ 284	$ 295
5232003	Cellular Phones	$ 6,125	$ 8,802	$ 8,600
5233001	Advertising	$ 783	$ 218	$ -
5235001	Travel	$ 879	$ 2,700	$ 2,700
5236001	Dues and Fees	$ 1,007	$ 1,500	$ 1,500
5237001	Education and Training	$ 2,509	$ 2,800	$ 2,800
5238501	Contract Services	$ 318	$ 1,500	$ 1,500
5239001	Erosion Control (EPD)	$ 1,500	$ 1,500	$ 1,500
	Sub-total: Other Purchased Services	*$ 40,192*	*$ 45,304*	*$ 41,595*
	TOTAL PURCHASED SERVICES	$ 148,949	$ 155,944	$ 155,345
53	SUPPLIES			
5311001	Office and General Supplies	$ 18,195	$ 27,000	$ 27,000
5311002	Parts and Materials	$ 6,514	$ 8,000	$ 8,000
5311003	Chemicals	$ 6,342	$ 10,500	$ 10,500
5311004	Janitorial Supplies	$ 388	$ 500	$ 500
5311005	Uniforms	$ 7,887	$ 9,750	$ 9,750
5311101	Street Paint/Traffic Marking Supplies	$ 2,762	$ 6,000	$ 6,000
5311102	Asphalt	$ 20,832	$ 25,000	$ 25,000
5311103	Signs	$ 18,461	$ 17,500	$ 17,500
5312300	Electricity	$ 4,867	$ 5,500	$ 5,500
5312302	Electricity - Street and Traffic Lights	$ 439,073	$ 441,000	$ 450,000
5312400	Bottled Gas	$ 354	$ 750	$ 750
5312700	Gasoline/Diesel/CNG	$ 41,471	$ 45,000	$ 50,000
5314001	Books and Periodicals	$ 20	$ 100	$ 100
5316001	Small Tools and Equipment	$ 6,363	$ 6,000	$ 6,000
	TOTAL SUPPLIES	$ 573,529	$ 602,600	$ 616,600

FUND 100 - GENERAL FUND **DEPT - 4200 - STREETS**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	$ 2,015	$ 2,500	$ 6,300
	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,015	$ 2,500	$ 6,300
55	INTERFUND/DEPT. CIARGES			
5524001	Self-funded Insurance (Medical)	$ 202,555	$ 194,042	$ 200,514
5524002	Life and Disability	$ 2,992	$ 3,364	$ 3,600
5524003	Wellness Program	$ 1,210	$ 1,210	$ 1,210
5524004	OPEB	$ -	$ 13,650	$ 13,650
	TOTAL INTERFUND/INTERDEPT.	$ 206,757	$ 212,266	$ 218,974
57	OTHER COSTS			
5733000	Solid Waste Disposal	$ 213	$ 2,000	$ 2,000
5734001	Miscellaneous Expenses	$ 1,169	$ 500	$ 500
	TOTAL OTHER COSTS	$ 1,382	$ 2,500	$ 2,500
	TOTAL EXPENDITURES	**$ 1,662,531**	**$ 1,777,587**	**$ 1,912,580**

FUND - 100 **DEPT - 6200 - PARKS**



STATEMENT OF SERVICE

The Parks Division is responsible for maintenance of the Eastside cemetery, McTell Trail, Rev. Julius Abraham Trail, Triangle Park, Renaissance Park, Edgewood Park, City owned greenspaces, City facility grounds, and trees and other plantings in traffic islands. Cemetery lot sales are handled by the City Engineers' Office. The Parks Division operating budget is within the General Fund. Capital projects are in the CIP Fund and SPLOST Fund.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2020		
1. Maintain and improve the Cemetery and various public grounds to enhance the City's appearance and quality of life.	In progress	On-going
2. Provide additional landscape features that promote environmental stewardship.	In progress	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1.Provide seasonal landscaping, pruning, and flower planting per yearly planting schedule.
2.Maintain landscaping in an efficient and effective manner to reduce environmental impacts.
3.Improve landscape irrigation in a manner that fosters water conservation.
4.Explore ways to educate the public regarding best management landscaping practices for environment stewardship.

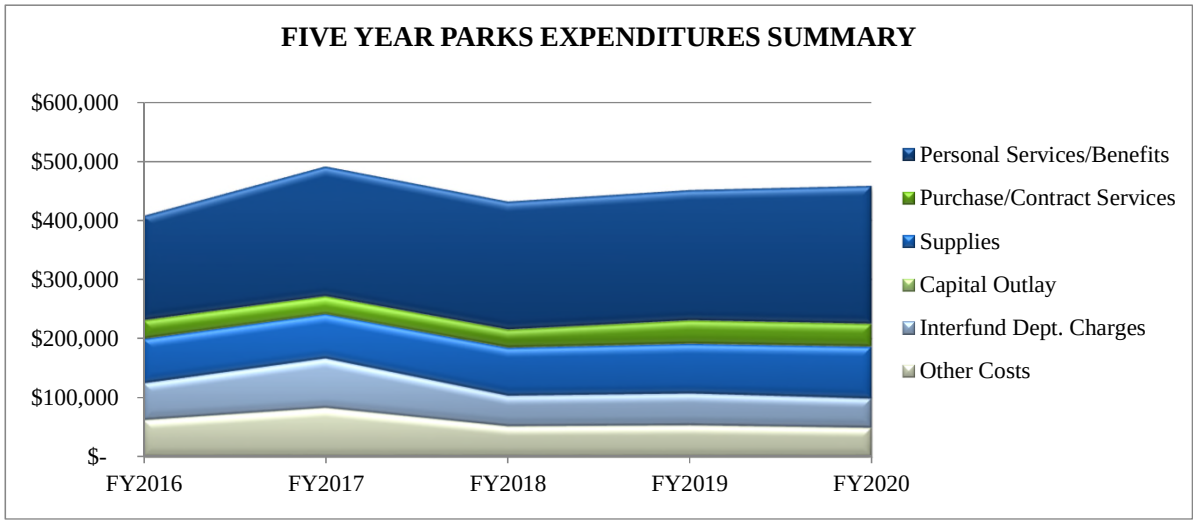
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Facility grounds maintained	6	7	7	7	7
Facility grounds maintained (acres)	9.15	10.68	10.68	10.68	10.68
Parking lots w/landscape maintained	3	3	3	3	3
Parking lots w/landscape maintained (acres)	1.81	1.81	1.81	1.81	1.81
Parks maintained	6	6	7	9	9
Parks maintained (acres)	13.96	13.96	16.6	22.9	22.9
Right of way areas w/landscaping maintained	8	8	8	8	8
Right of way areas w/landscaping maintained (acres)	1	1	1	1	1

Bicycle/pedestrian trails	2	2	2	2	2
Bicycle/pedestrian trails (miles)	1.25	1.25	1.25	1.25	1.25
Cemetery (acres)	38.44	38.44	38.44	38.44	38.44
Number irrigation systems maintained	28	28	29	30	30

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 176,033	$ 219,159	$ 215,815	$ 219,775	$ 232,895	5.97%
Purchase/Contract Services	$ 31,412	$ 30,036	$ 30,596	$ 39,625	$ 38,570	-2.66%
Supplies	$ 74,020	$ 74,599	$ 80,299	$ 83,517	$ 86,568	3.65%
Capital Outlay	$ -	$ -	$ -	$ -	$ -	0.00%
Interfund Dept. Charges	$ 62,738	$ 83,512	$ 52,303	$ 54,087	$ 49,947	-7.65%
Other Costs	$ 124	$ 138	$ -	$ 150	$ 150	0.00%
Total Expenditures	$ 344,327	$ 407,444	$ 379,013	$ 397,154	$ 408,130	2.76%



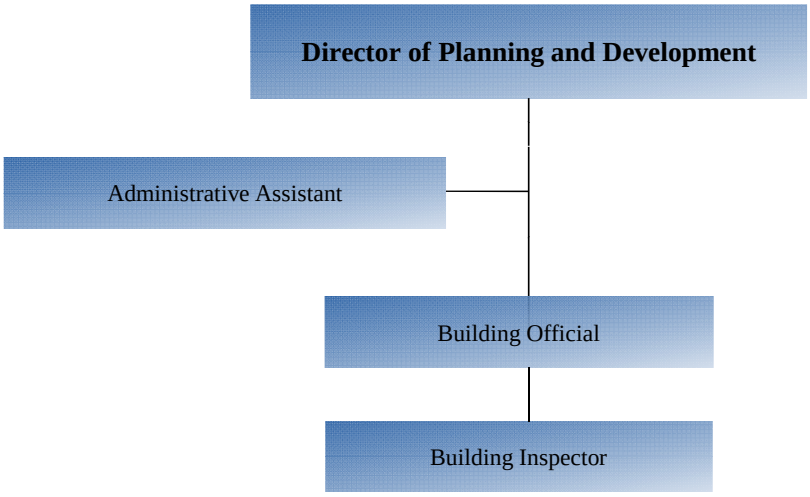
FUND 100 - GENERAL FUND **DEPT - 6200 - PARKS**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 173,055	$ 184,619	$ 197,626
5113001	Overtime	$ 8,776	$ 2,681	$ 2,000
	Sub-total: Salaries and Wages	*$ 181,831*	*$ 187,300*	*$ 199,626*
5122001	Social Security (FICA) Contributions	$ 12,532	$ 11,013	$ 15,271
5124001	Retirement Contributions	$ 9,188	$ 10,498	$ 10,498
5127001	Workers Compensation	$ 12,117	$ 10,814	$ 7,500
5129002	Employee Drug Screening	$ 147	$ 150	$ -
	Sub-total: Employee benefits	*$ 33,984*	*$ 32,475*	*$ 33,269*
	TOTAL PERSONAL SERVICES	$ 215,815	$ 219,775	$ 232,895
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 1,590	$ 2,500	$ 2,500
5222002	Rep. and Maint. (Vehicles-Parts)	$ 3,335	$ 3,500	$ 3,500
5222003	Rep. and Maint. (Labor)	$ 7,147	$ 5,000	$ 6,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ -	$ 1,000	$ 1,000
5222005	Rep. and Maint. (Office Equipment)	$ 455	$ 450	$ 400
5222103	Rep. and Maint. Computers	$ 1,955	$ 4,783	$ 1,815
5223200	Rentals	$ -	$ 350	$ 350
	Sub-total: Property Services	*$ 14,482*	*$ 17,583*	*$ 15,565*
5231001	Insurance, Other than Benefits	$ 10,460	$ 13,541	$ 13,600
5232003	Cellular Phones	$ 855	$ 1,101	$ 1,505
5235001	Travel	$ 740	$ 1,000	$ 1,500
5236001	Dues and Fees	$ -	$ 400	$ 400
5237001	Education and Training	$ 997	$ 2,000	$ 2,000
5238501	Contract Labor/Services	$ 3,062	$ 4,000	$ 4,000
	Sub-total: Other Purchased Services	*$ 16,114*	*$ 22,042*	*$ 23,005*
	TOTAL PURCHASED SERVICES	$ 30,596	$ 39,625	$ 38,570
53	SUPPLIES			
5311001	Office and General Supplies	$ 21,338	$ 22,500	$ 22,500
5311002	Parts and Materials	$ 1,166	$ 2,500	$ 2,500
5311003	Chemicals	$ 4,440	$ 4,500	$ 4,500
5311004	Janitorial Supplies	$ 91	$ 200	$ 200
5311005	Uniforms	$ 2,129	$ 4,000	$ 4,000
5311008	General S and M (Tree Board)	$ 23,649	$ 24,000	$ 24,000
5312300	Electricity	$ 7,689	$ 7,000	$ 7,000
5312700	Gasoline/Diesel/CNG	$ 10,595	$ 10,000	$ 13,000
5312800	Stormwater	$ 5,167	$ 5,167	$ 5,218
5314001	Books and Periodicals	$ -	$ 50	$ 50
5316001	Small Tools and Equipment	$ 4,035	$ 3,600	$ 3,600
	TOTAL SUPPLIES	$ 80,299	$ 83,517	$ 86,568

FUND 100 - GENERAL FUND **DEPT - 6200 - PARKS**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 51,155	$ 48,230	$ 44,497
5524002	Life and Disability	$ 764	$ 922	$ 840
5524003	Wellness Program	$ 384	$ 385	$ 385
5524004	OPEB	$ -	$ 4,550	$ 4,225
	TOTAL INTERFUND/INTERDEPT.	$ 52,303	$ 54,087	$ 49,947
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ -	$ 150	$ 150
	TOTAL OTHER COSTS	$ -	$ 150	$ 150
	TOTAL OPERATING EXPENSES	**$ 379,013**	**$ 397,154**	**$ 408,130**

FUND - 100 **DEPT - 7200 - PROTECTIVE INSPECTIONS**



STATEMENT OF SERVICE

The Protective Inspections Division is responsible for performing building, plumbing, electrical, HVAC, and ADA inspections on all residential and commercial construction within the City to ensure they are in compliance with applicable building codes. The division also assists the Director of Planning and Development in ensuring that buildings meet the applicable Zoning Ordinance provisions, such as front, side and rear setbacks, driveway aprons, and adequate parking.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Properly maintain the Local Building Code Board of Appeals.	On going	On going
2. Attend at least 4 Home Builder Association Meetings.	On going	On going
3. Present code updates to Home Builders Association.	On going	On going
4. Building Official or Building Inspector become certified in at least one new area.	On going	On going
FY 2020		
5. Building Official or Inspector to attend annual BOAG conference.	-	To complete this year

OBJECTIVES FOR FISCAL YEAR 2020

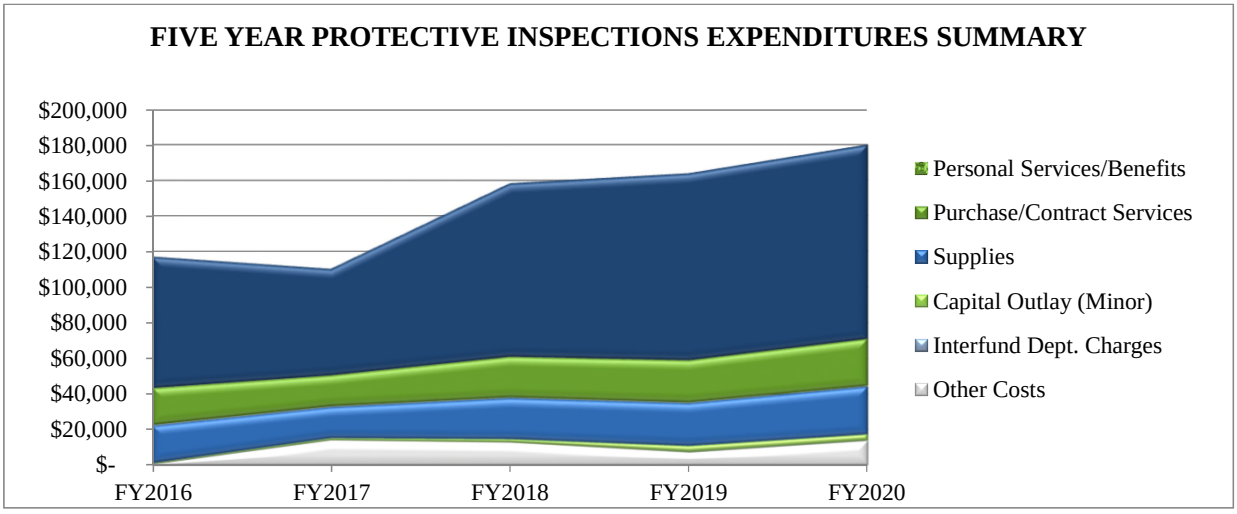
1.Continue improving/updating inspection process.
2.Explore public education and outreach opportunities.
3.Cross-train personnel.
4.Continue maintenance on City Hall, Joe Brannen Hall, Averitt Arts Center, Municipal Court/IT Bldg., Police Station and Public Works.
5.Ensure that residential and commercial projects are in compliance with applicable building, plumbing, electrical and mechanical codes.

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Number of plumbing permits issued.	68	75	52	65	65
Dollar value of plumbing permits issued.	$ 7,386	$ 5,500	$ 5,754	$ 6,200	$ 6,200
Number of electrical permits issued.	125	85	58	70	70
Dollar value of electrical permits issued.	$ 27,445	$ 12,000	$ 10,245	$ 11,000	$ 11,000
Number of mechanical permits issued	53	65	42	50	50
Dollar value of mechanical permits issued	$ 18,620	$ 6,500	$ 4,392	$ 6,000	$ 6,000
Number of plumbing inspections performed*	532	200	108	120	120
Dollar value of plumbing inspections performed*	$ 18,620	$ 7,000	$ 3,780	$ 4,300	$ 4,300
Number of electrical inspections performed*	606	300	166	250	250
Dollar value of electrical inspections performed*	$ 21,210	$ 10,500	$ 5,810	$ 6,500	$ 6,500
Number of mechanical inspections performed*	525	200	104	150	150
Dollar value of mechanical inspections performed*	$ 18,375	$ 7,000	$ 3,640	$ 4,200	$ 4,200

Number of building inspections performed*	754	350	280	325	325
Dollar value of building inspections performed*	$ 26,390	$ 12,250	$ 9,800	$ 10,200	$ 10,200
Number of total inspections performed*	2417	1050	845	1000	1000
Dollar value of total inspections performed*	$ 84,595	$ 36,750	$ 29,575	$ 35,000	$ 35,000
PRODUCTIVITY MEASURES	**2016 ACTUAL**	**2017 ACTUAL**	**2018 PROJECTED**	**2019 PROJECTED**	**2020 BUDGET**
Percentage of inspections completed in 24 hours.	100%	100%	100%	100%	100%
Percentage of bldg plans/apps reviewed within 1 wk	98%	99%	99%	99%	99%
Home Builder Association Meetings Attended.	5	4	4	4	4

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 73,906	$ 59,826	$ 97,402	$ 104,935	$ 108,763	3.65%
Purchase/Contract Services	$ 20,995	$ 17,638	$ 23,067	$ 23,997	$ 26,810	11.72%
Supplies	$ 711	$ 1,244	$ 1,940	$ 3,550	$ 3,600	1.41%
Capital Outlay (Minor)	$ 98	$ 33	$ -	$ 200	$ 200	0.00%
Interfund Dept. Charges	$ 460	$ 13,859	$ 12,712	$ 7,049	$ 13,622	93.25%
Other Costs	$ 21	$ 90	$ 1,079	$ 268	$ 200	0.00%
Total Expenditures	$ 96,191	$ 92,690	$ 136,200	$ 139,999	$ 153,195	9.43%



FUND 100 - GENERAL FUND **DEPT - 7200 - PROTECTIVE INSPECTIONS**

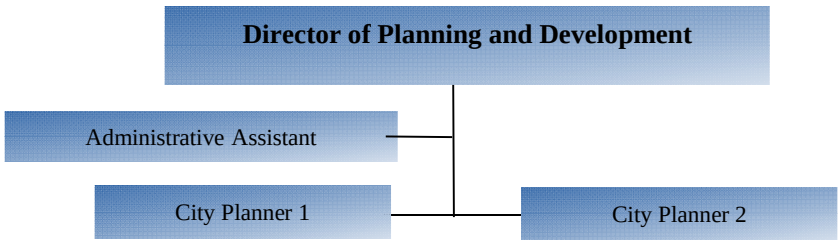
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 82,524	$ 90,454	$ 94,267
5113001	Overtime	$ 315	$ 146	$ 100
	Sub-total: Salaries and Wages	*$ 82,839*	*$ 90,600*	*$ 94,367*
5122001	Social Security (FICA) Contributions	$ 6,139	$ 6,927	$ 7,219
5124001	Retirement Contributions	$ 4,224	$ 4,487	$ 4,487
5127001	Workers Compensation	$ 4,177	$ 2,921	$ 2,690
5129002	Employee Drug Screening	$ 23	$ -	$ -
	Sub-total: Employee Benefits	*$ 14,563*	*$ 14,335*	*$ 14,396*
	TOTAL PERSONAL SERVICES	$ 97,402	$ 104,935	$ 108,763
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ 1,370	$ 1,370
5222001	Rep. and Maint. (Equipment)	$ 7,365	$ 4,000	$ 4,500
5222002	Rep. and Maint. (Vehicles-Parts)	$ 387	$ 500	$ 500
5222003	Rep. and Maint. (Labor)	$ 1,000	$ 750	$ 800
5222005	Rep. and Maint. (Office Equipment)	$ 128	$ 250	$ 300
5222103	Rep. and Maint. Computers	$ 3,910	$ 3,491	$ 3,720
	Sub-total: Property Services	$ 12,790	$ 10,361	$ 11,190
5231001	Insurance, Other than Benefits	$ 2,506	$ 3,746	$ 3,745
5232001	Telephone	$ 1,213	$ 756	$ 775
5232003	Cellular Phones	$ 2,062	$ 2,605	$ 2,600
5235001	Travel	$ 1,342	$ 3,000	$ 4,000
5236001	Dues and Fees	$ 308	$ 450	$ 500
5237001	Education and Training	$ 2,652	$ 3,000	$ 4,000
	Sub-total: Other Purchased Services	*$ 10,277*	*$ 13,636*	*$ 15,620*
	TOTAL PURCHASED SERVICES	$ 23,067	$ 23,997	$ 26,810
53	SUPPLIES			
5311001	Office and General Supplies	$ 328	$ 350	$ 400
5311005	Uniforms	$ 200	$ 500	$ 500
5312700	Gasoline/Diesel/CNG	$ 1,198	$ 2,000	$ 2,000
5313001	Food	$ -	$ 100	$ 100
5314001	Books and Periodicals	$ 20	$ 350	$ 350
5316001	Small Tools and Equipment	$ 194	$ 250	$ 250
	TOTAL SUPPLIES	$ 1,940	$ 3,550	$ 3,600
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ 200	$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 200	$ 200
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 12,322	$ 5,850	$ 12,322
5524002	Life and Disability	$ 280	$ 439	$ 540

FUND 100 - GENERAL FUND **DEPT - 7200 - PROTECTIVE INSPECTIONS**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5524003	Wellness Program	$ 110	$ 110	$ 110
5524004	OPEB	$ -	$ 650	$ 650
	TOTAL INTERFUND/INTERDEPT.	$ 12,712	$ 7,049	$ 13,622
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 1,079	$ 268	$ 200
	TOTAL OTHER COSTS	$ 1,079	$ 268	$ 200
	TOTAL EXPENDITURES	**$ 136,200**	**$ 139,999**	**$ 153,195**

FUND - 100 **DEPT - 7400 - PLANNING AND DEVELOPMENT**

This department has three (3) primary functions: community and economic development; permitting services; and planning services. The department is staffed by the Director, two City Planners and one Administrative Assistant.



STATEMENT OF SERVICE

The Planning & Development Department for the City of Statesboro is primarily responsible for all Community and Economic Development functions of the City as well as project management related to building permit applications. The Department is also responsible for all long term planning activities involving the City and Code Compliance Division.

The Economic Development function of the Department concentrates on providing excellent customer service for all economic development projects and land use permits issued within the City's boundaries and for those properties wishing to annex into the City's jurisdiction. Essential tasks of the City Planners include managing land use projects from concept to completion, providing project management services between the customer and the Citywide Development Team, as well as providing one stop permitting services for the customer. Additionally, the team works with sources to provide local economic market data, marketing materials, and additional assistance in attracting, retaining, and growing commercial enterprise within the City. Development Services is committed to working with staff, developers, citizens, and economic development professionals to ensure that the City of Statesboro is an excellent place to do business! This team also reviews, issues permits and approvals independent of building permit projects. We work with other City Departments in the review of permits and license applications. We serve as the staff liaison with other community partners important to local economic development, including the Chamber of Commerce, Georgia Southern University, East Georgia State College, the Bulloch County Development Authority, the Downtown Statesboro Development Authority, the Statesboro/Bulloch County Convention and Visitor's Bureau, and the Statesboro Planning Commission.

The Community Development function of the Department provides services in grant applications, management, and project delivery. Community Development also works to bring additional amenities and quality of life attributes to economic development and planning functions of the Department. Specifically through ordinance and policy recommendations that achieve the vision of the economic development and planning goals of the City of Statesboro.

The Planning function of the Department refers to a variety of short and long range planning, strategic planning activities, and associated implementation services engaged in by the Department. We are charged with ensuring that the City fulfills the requirements of all federal, state, and regional mandates regarding long range planning and implementation. Additionally, we participate in state required development reviews; and participation, review and compliance with all federal, state, and regional plans that impact the City, The Department initiates and participates in a variety of jurisdiction specific planning projects aimed at delivering short and long term strategies and policy recommendations to achieve sustainable and quality growth within Statesboro.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Develop City of Statesboro commercial marketing materials and commercial property catalog.	Ongoing	Ongoing
2. Update Department website	Ongoing	Ongong
3. Continued Community engagement in local economic development associations.	Ongoing	Ongoing
FY 2020		
1. Implement Strategic & Comprehnsive Plans.	Ongoing	Ongoing
2. Identify Community Enhancement Projects.	Ongoing	Ongoing

OBJECTIVES FOR FISCAL YEAR 2020

1. Complete Comprehensive Plan Update.
2. Complete Service Delivery Strategy.
3. To effectively lead teams of city staff, developers, and citizens to produce suggested amendments to the Statesboro Zoning Ordianance and Zoning Map.
4. To continue to develop relationships with development entity partners such as Bulloch County, the DSDA, SCVB, Chamber of Commerce, GSU, OTC, EGSC, Board of Education, and others and to work together toward joint strategic planning and partnerships.

5. To manage and/or participate in all long term and strategic planning involving or impacting the City of Statesboro: including land use, economic development, infrastructure, and service provision plans and to aid in providing coordinated service delivery; growth; operations, etc.

6. To continue active staff engagement in community organizations especially those related to planning and economic development, such as the Statesboro Homebuilders Association, Habitat for Humanity, the Statesboro Area Apartment.

7. To continue development of strong and positive working relationships with the development community; and to encourage quality and sustainable growth for the City of Statesboro at its determined standard of development.

8. To provide courteous, timely and accessible customer service to customers and applicants to positively represent the City of Statesboro in economic and community development opportunities, encourage needed development, and provide timely and consistent permitting processes.

9. Provide consistency in interpretation and application of development ordinances and in permitting processes.

10. To manage general economic and community development and engagement activities on behalf of the City of Statesboro.

11. To ensure City compliance with all federal, state, and regional planning activities and mandates.

12. To manage land use development and administer the Statesboro Zoning and Subdivision Ordinances.

13. To continue to monitor current and long term land use and economic development needs; including residential and commercial and identify and recommend appropriate methods of meeting those needs within the City of Statesboro.

14. To participate in the development and/or review of any planning efforts that will impact economic development, and/or land use within the City of Statesboro and it's future growth.

15. To publish, distribute, and utilize City of Statesboro marketing materials to "tell Statesboro's story" to commercial retail prospects.

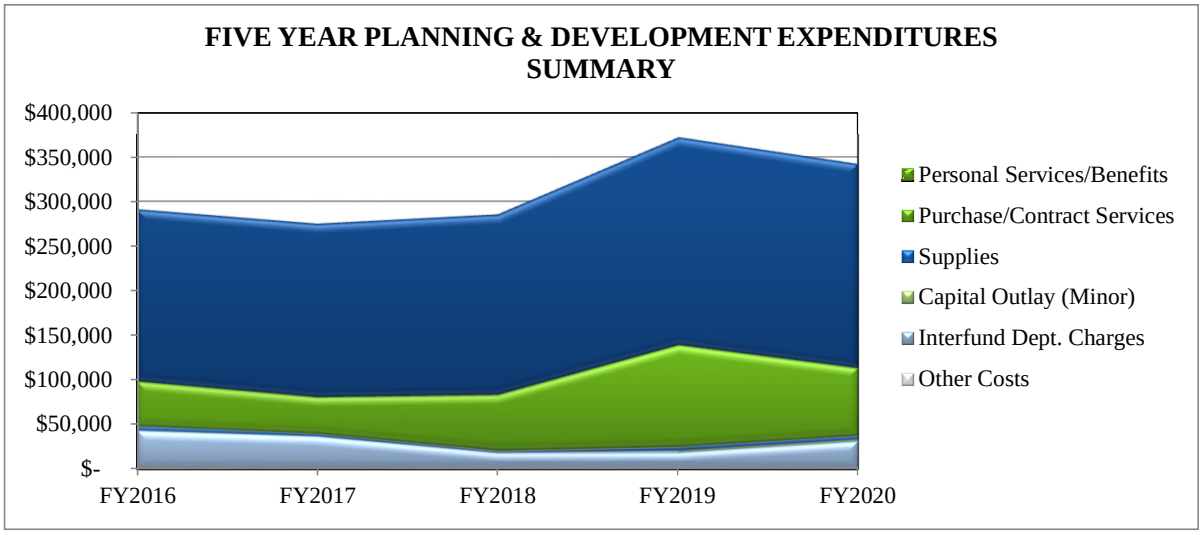
16. To manage building permit projects & the City's "One Stop Shop" permitting activities.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Number of Right Starts conducted.	40	40	18	16	20
Number of Sign Permit Applications Reviewed.	200	200	245	200	100
Number of Business Licenses Reviewed.	130	130	189	159	130
Number of Alcohol Licenses Reviewed.	22	22	22	17	20
Number of Zoning Certifications Rendered.	20	20	27	21	20
Number of Annexation cases received and processed.	1	1	0	1	1
Number of Conditional Use Variance Cases.	0	0	4	3	2
Number of Zoning amendment cases rec'd & processed.	5	5	14	8	5
Number of Variance cases received and processed.	15	15	32	30	20
Number of Admin Variances cases rec'd & processed.	10	6	3	2	5
Number of Special Exception cases received & processed.	2	2	1	1	1
Number of Subdivision plats reviewed.	10	10	24	5	10
Number of Planning Commission Cases Heard.	10	7	40	50	30
Number of Single Family and Duplex Residential projects reviewed and managed.	60	60	130	60	40
Number of High Density Residential and Commercial projects reviewed and managed.	55	55	95	60	50
Number of DEMO permits reviewed.	70	70	28	10	20
Number of Water/Sewer Agreements processed.	3	3	1	2	1
Number of Billboard permits reviewed.	1	1	0	2	1
Number of Cell Tower permits reviewed.	5	5	12	7	5
Number of water/sewer tap orders generated.	30	30	76	48	30
Number of community association meetings attended.	4	6	5	8	5
Number of presentations prepared/given.	4	4	5	8	3
Exemption to Open Contaiiner.			4	5	5
Ordinance Text Amendments presented to Council.			1	2	2

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Acres of property annexed into City.	20	10	0	33.35	0
Construction Value of Building Permits Issued.	$ 13,000,000	$ 22,000,000	$ 29,966,224	$ 22,257,157	$ 230,000
City of Statesboro fees collected with Building permits.	$ 100,000	$ 355,000	$ 535,905	$ 181,105	$ 300,000
Enhancement to total tax base based on value of permits issued.	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Enhancement to City of Statesboro tax base based on value of permits	$ 30,000	$ 65,000	$ 60,000	$ 60,000	$ 60,000

EXPENDITURES SUMMARY						
	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY2016	FY2017	FY2018	FY2019	FY2020	Inc./Dec.
Personal Services/Benefits	$ 192,764	$ 194,299	$ 202,179	$ 232,310	$ 228,280	-1.73%
Purchase/Contract Services	$ 50,944	$ 41,692	$ 63,058	$ 114,757	$ 76,358	-33.46%
Supplies	$ 4,025	$ 1,931	$ 1,163	$ 3,166	$ 3,600	13.71%
Capital Outlay (Minor)	$ 268	$ 254	$ 180	$ 2,000	$ 2,000	0.00%
Interfund Dept. Charges	$ 42,221	$ 36,404	$ 18,525	$ 19,114	$ 31,492	64.76%
Other Costs	$ 1,118	$ 432	$ 320	$ 150	$ -	-100.00%
Total Expenditures	$ 291,340	$ 275,012	$ 285,425	$ 371,497	$ 341,730	-8.01%



FUND 100 - GENERAL FUND **DEPT - 7400 - PLANNING & DEVELOPMENT**

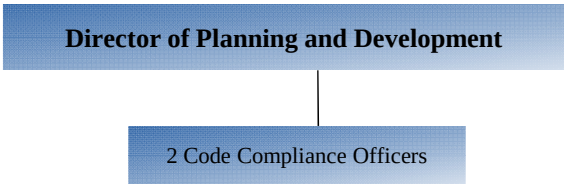
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 174,094	$ 201,434	$ 196,463
	Sub-total: Salaries and Wages	*$ 174,094*	*$ 201,434*	*$ 196,463*
5122001	Social Security (FICA) Contributions	$ 12,747	$ 15,110	$ 15,029
5124001	Retirement Contributions	$ 8,418	$ 10,102	$ 11,698
5127001	Workers Compensation	$ 6,920	$ 5,664	$ 5,090
	Sub-total: Employee Benefits	*$ 28,085*	*$ 30,876*	*$ 31,817*
	TOTAL PERSONAL SERVICES	$ 202,179	$ 232,310	$ 228,280
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	$ 366	$ 500	$ 500
5222003	Rep. and Maint. (Labor)	$ 500	$ 500	$ 600
5222005	Rep. and Maint. (Office Equipment)	$ 1,827	$ 3,000	$ 3,000
5222103	Rep. and Maint. Computers	$ 11,450	$ 7,480	$ 12,698
	Sub-total: Property Services	*$ 14,143*	*$ 11,480*	*$ 16,798*
5231001	Insurance, Other than Benefits	$ 2,108	$ 6,194	$ 6,195
5232001	Telephone	$ 2,000	$ 304	$ 740
5232003	Cellular Phones	$ 1,529	$ 2,579	$ 1,725
5232006	Postage	$ 4	$ 200	$ 200
5233001	Advertising	$ 1,078	$ 2,500	$ 2,500
5234001	Printing and Binding	$ 494	$ 1,000	$ 1,200
5235001	Travel	$ 3,985	$ 6,576	$ 7,500
5235002	KSBB Travel	$ -	$ 424	$ -
5236001	Dues and Fees	$ 1,466	$ 3,000	$ 3,500
5237001	Education and Training	$ 3,156	$ 7,000	$ 7,500
5237002	KSBB Education and Training	$ -	$ -	$ -
5238001	Licenses	$ -	$ 3,500	$ 3,500
5238501	Contract Services	$ 33,095	$ 70,000	$ 25,000
	Sub-total: Other Purchased Services	*$ 48,915*	*$ 103,277*	*$ 59,560*
	TOTAL PURCHASED SERVICES	$ 63,058	$ 114,757	$ 76,358
53	SUPPLIES			
5311001	Office and General Supplies	$ 946	$ 2,000	$ 2,000
5311005	Uniforms	$ -	$ 200	$ 250
5312700	Gasoline/Diesel/CNG	$ 75	$ 300	$ 300
5313001	Food	$ 104	$ 339	$ 750
5316001	Small Tools and Equipment	$ -	$ 100	$ 100
5316003	Computer Accessories	$ -	$ 27	$ -
	TOTAL SUPPLIES	$ 1,163	$ 3,166	$ 3,600
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture & Fixtures	$ 180	$ 2,000	$ 2,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 180	$ 2,000	$ 2,000

FUND 100 - GENERAL FUND **DEPT - 7400 - PLANNING & DEVELOPMENT**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost for GIS	$ -	$ 4,320	$ 4,465
5524001	Self-funded Insurance (Medical)	$ 17,550	$ 11,700	$ 24,022
5524002	Life and Disability	$ 755	$ 869	$ 780
5524003	Wellness Program	$ 220	$ 275	$ 275
5524004	OPEB	$ -	$ 1,950	$ 1,950
	TOTAL INTERFUND/INTERDEPT.	$ 18,525	$ 19,114	$ 31,492
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 320	$ -	$ -
5734005	KSBB Misc. Expense	$ -	$ 150	$ -
	TOTAL OTHER COSTS	$ 320	$ 150	$ -
	TOTAL EXPENDITURES	**$ 285,425**	**$ 371,497**	**$ 341,730**

FUND - 100 **DEPT - 7450 - CODE COMPLIANCE**

The Code Compliance Division of the Planning & Development Department serves an important role in land use, development, and public safety as it works with property owners to maintain and comply with the city's ordinances to ensure that the public's safety, welfare, and health are maintained and that investments in property, development, and growth within the City are protected. Code Compliance officers respond to request for services and complaints of violations as well as conduct pro-active patrols of the city, and self initiate compliance and enforcement actions with a determined focus on violations that jeopardize the health, safety, welfare, or investments of the citizens of Statesboro.



STATEMENT OF SERVICE

The Code Compliance Division of the Planning & Development Department is dedicated to protecting the public health, safety, welfare, and investment in property through effective code compliance efforts.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Standardize forms; templates, etc. utilized by Division	On-Going	On-Going
2. Target Dilapidated Structures	On-Going	On-Going
3. Hire new Code Enforcement Officer	On-Going	Complete
FY 2020		
1. Target Dilapidated Structures	On-Going	On-Going
2. Community Education	On-Going	On-Going

OBJECTIVES FOR FISCAL YEAR 2020

1. To provide effective and efficient enforcement of city ordinances regarding the public health, welfare, and safety with a determined focus on health and safety hazards and the removal of dilipidated structures.
2. Proactively and continuously patrol the City for code compliance issues with a determined focus on enforcing matters of significance particularly those impacting public health and safety.
3. To continue to strengthen the proactive implementation of the nuisance abatement program regarding dilapidated structures.
4. To treat situations while respecting the specific needs of each issue.
5. To participate in development related reviews for properties seeking City permits or licenses and ensure that those properties are compliant with municipal ordinances prior to issuance of licenses or permits.
6. To effectively lead a Code Task Force - an interdepartmental team of City staff dedicated to respond more effectively to issues such as blight, distressed, damaged, or dilapidated properties, and/or other significant issues whose existence negatively impact property values, discourages private investment, and/or jeopardizes the public health, safety, and welfare of the citizens of Statesboro.
7. To effectively partner with private homeowner neighborhood groups and property managers to assist their efforts in maintaining and strengthening their neighborhoods by providing guidance, enforcing City codes, and partnering with and leading other City departments to assist in these private efforts where appropriate.
8. To present appropriate amendments and additions to City Ordinances for staff and council consideration where such amendment or addition would serve to aid in the protection of the public's safety and health.
9. To continue to improve operational practices for efficient and effective service delivery, both in customer service and intra departmental coordination and work.
10. To establish a code reporting system that will track cases, track response effectiveness, timeliness, and officer work load.

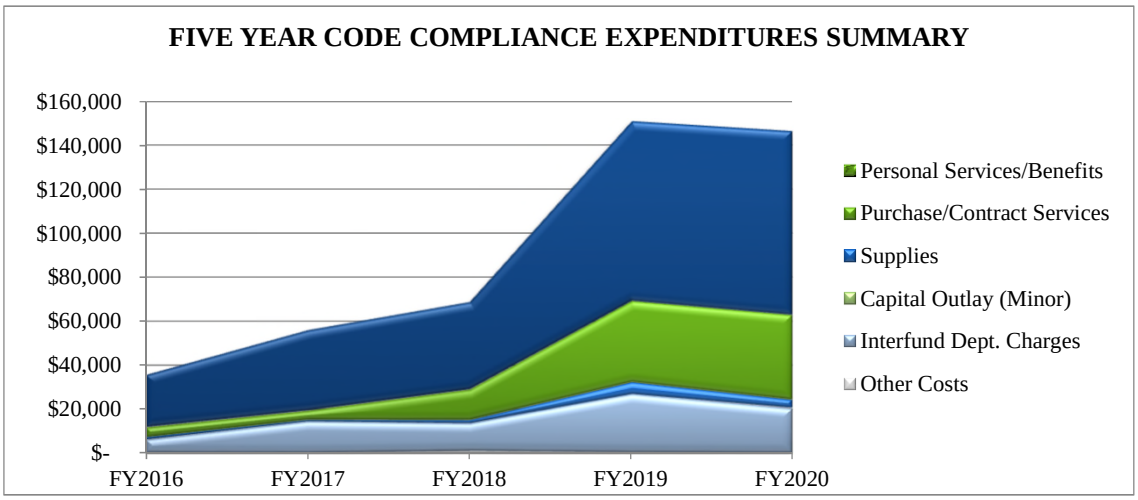
WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Number of request for services received.	500	400	450	450	450
Number of dilapidated structures abatement cases worked.	35	4	0	0	0
items from public right of way).	600	550	500	475	475
Education & Listening Sessions hosted or presented by City Code Compliance.	2	2	1	1	1
Neighborhood or other organization partnerships formed. *	2	1	0	1	1

Notice of violations issued.	85	5	0	1	1
Number of citations issued.	25	2	1	1	1
Educational Materials produced.	1	1	1	0	0
Educational Materials delivered/verbal warnings	200	120	120	200	200

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Request for services responded to within 48 business hours.	100%	99%	100%	100%	100%
Dilapidated structures resolved voluntarily.	15	4	6	4	6
Dilapidated structures resolved through court action.	1	0	1	0	0
Number of violations voluntarily resolved.	90%	100%	90%	100%	100%
action.	0	1	0	1	1
Business Licenses Summons served.	104	99	100	90	90
business license, building permits and stop work orders).	12	40	30	20	30

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 23,649	$ 36,559	$ 39,639	$ 81,649	$ 83,563	2.34%
Purchase/Contract Services	$ 4,437	$ 4,080	$ 13,956	$ 36,938	$ 38,440	4.07%
Supplies	$ 1,054	$ 724	$ 1,327	$ 5,400	$ 3,700	-31.48%
Capital Outlay (Minor)	$ -	$ -	$ -	$ -	$ 500	100.00%
Interfund Dept. Charges	$ 6,015	$ 14,371	$ 12,621	$ 26,535	$ 20,063	-24.39%
Other Costs	$ 154	$ 21	$ 1,000	$ 250	$ -	0.00%
Total Expenditures	$ 35,309	$ 55,755	$ 68,543	$ 150,772	$ 146,266	-2.99%



FUND 100 - GENERAL FUND **DEPT - 7450 - CODE COMPLIANCE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 34,062	$ 72,423	$ 73,325
5113001	Overtime	$ -	$ 50	$ 50
	Sub-total: Salaries and Wages	*$ 34,062*	*$ 72,473*	*$ 73,375*
5122001	Social Security (FICA) Contributions	$ 2,149	$ 3,610	$ 5,613
5124001	Retirement Contributions	$ 1,720	$ 2,395	$ 2,395
5127001	Workers Compensation	$ 1,708	$ 3,171	$ 2,180
	Sub-total: Employee Benefits	*$ 5,577*	*$ 9,176*	*$ 10,188*
	TOTAL PERSONAL SERVICES	$ 39,639	$ 81,649	$ 83,563
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	$ 28	$ 750	$ 800
5222003	Rep. and Maint. (Labor)	$ 499	$ 750	$ 800
5222005	Rep. and Maint. (Office Equipment)	$ 455	$ 400	$ -
5222006	Rep. and Maint. (Equipment)	$ 7,365	$ 3,993	$ 4,000
5222103	Rep. and Maint. Computers	$ 1,945	$ 3,491	$ 3,630
	Sub-total: Property Services	*$ 10,292*	*$ 9,384*	*$ 9,230*
5231001	Insurance other than benefits	$ 1,625	$ 1,921	$ 1,400
5232001	Telephone	$ -	$ 307	$ 305
5232003	Cellular Phones	$ 1,029	$ 2,126	$ 2,505
5232006	Postage	$ -	$ -	$ 200
5234001	Printing and Binding	$ -	$ 200	$ 200
5235001	Travel	$ 570	$ 1,200	$ 2,000
5236001	Dues and Fees	$ 50	$ 400	$ 600
5237001	Education and Training	$ 390	$ 1,400	$ 2,000
5238501	Contract Labor/ Services	$ -	$ 20,000	$ 20,000
	Sub-total: Other Purchased Services	*$ 3,664*	*$ 27,554*	*$ 29,210*
	TOTAL PURCHASED SERVICES	$ 13,956	$ 36,938	$ 38,440
53	SUPPLIES			
5311001	Office and General Supplies	$ 39	$ 200	$ 200
5311005	Uniforms	$ 313	$ 400	$ 500
5312700	Gasoline/Diesel/CNG	$ 975	$ 2,400	$ 3,000
5313001	Food	$ -	$ 2,400	$ -
	TOTAL SUPPLIES	$ 1,327	$ 5,400	$ 3,700
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ -	$ -	$ 500
54.0000	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ -	$ 500

FUND 100 - GENERAL FUND **DEPT - 7450 - CODE COMPLIANCE**

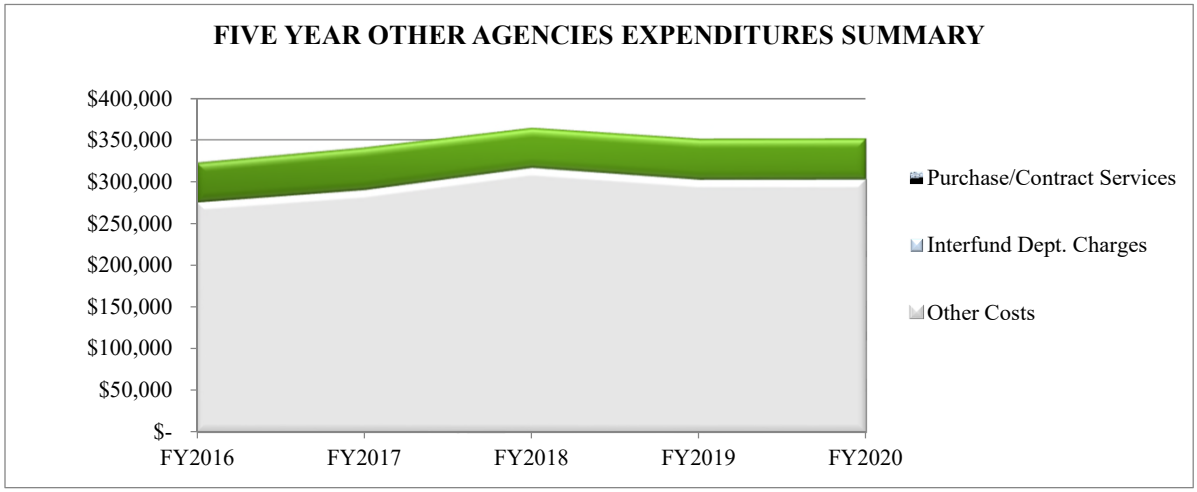
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 12,322	$ 24,644	$ 18,172
5524002	Life and Disability	$ 244	$ 481	$ 481
5524003	Wellness Program	$ 55	$ 110	$ 110
5524004	OPEB	$ -	$ 1,300	$ 1,300
	TOTAL INTERFUND/INTERDEPT.	$ 12,621	$ 26,535	$ 20,063
57	OTHER COSTS			
5734001	Miscellanous Expenses	$ 1,000	$ 250	$ -
	TOTAL EXPENDITURES	**$ 68,543**	**$ 150,772**	**$ 146,266**

FUND - 100 **DEPT - OTHER AGENCIES**

The City provides partial funding for several outside agencies. This section of the General Fund finances those appropriations. Among the agencies that receive funding from the City of Statesboro are the Emergency Management Agency, the Boys and Girls Club, the Drug Abuse Council, the Statesboro Arts Council, the Downtown Statesboro Development Authority, and the Ogeechee Railroad for rental of space for downtown parking.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Purchase/Contract Services	$ 47,418	$ 50,808	$ 47,553	$ 48,655	$ 48,870	0.44%
Interfund Dept. Charges	$ 207	$ 296	$ 551	$ 300	$ 500	66.67%
Other Costs	$ 275,159	$ 289,918	$ 316,192	$ 302,250	$ 302,250	0.00%
Total Expenditures	$ 322,784	$ 341,022	$ 364,296	$ 351,205	$ 351,620	0.12%



FUND 100 - GENERAL FUND - OTHER AGENCIES

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
52	PURCHASE/CONTRACT SERVICES			
1595-5236001	Dues and Fees - CRC	$ 36,949	$ 37,285	$ 37,500
1595-5236002	Dues and Fees - GMA	$ 9,073	$ 9,215	$ 9,215
6173-5222005	Rep. and Maint. (Office Equipment)	$ 1,531	$ 2,155	$ 2,155
	TOTAL PURCHASED SERVICES	$ 47,553	$ 48,655	$ 48,870
55	INTERFUND/INTERDEPT- CHARGES			
7500-5524002	Life and Disability	$ 551	$ 300	$ 500
	TOTAL INTERFUND/INTERDEPT.	$ 551	$ 300	$ 500
57	OTHER COSTS			
3900-5710002	Emergency Management Agency	$ 5,000	$ 5,000	$ 5,000
3910-5710103	Payment to Bulloch Cty - Animal Control	$ 69,192	$ 55,000	$ 55,000
5100-5710004	Drug Abuse Council	$ 25,000	$ 25,000	$ 25,000
6173-5710106	Arts Center (Operating)	$ 128,000	$ 128,000	$ 128,000
6191-5710201	Boys and Girls Club	$ 9,000	$ 9,000	$ 9,000
7500-5710109	Downtown Development Authority (Operating)	$ 80,000	$ 80,000	$ 80,000
7564-5710102	Parking Lot Rental - Railroad	$ -	$ 250	$ 250
	TOTAL OTHER COSTS	$ 316,192	$ 302,250	$ 302,250
	TOTAL EXPENDITURES	**$ 364,296**	**$ 351,205**	**$ 351,620**

FUND 100 - GENERAL FUND **DEPT - 8000 - DEBT SERVICE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	NON-OPERATING EXPENDITURES			
5812001	City Hall Lease Principal	$ 87,500	$ 93,000	$ 98,000
5822001	City Hall Lease Interest	$ 18,858	$ 15,057	$ 11,046
5822002	GMA Swap Payments	$ 102,251	$ 100,950	$ 113,065
	TOTAL NON-OPERATING EXPENDITURES	**$ 208,609**	**$ 209,007**	**$ 222,111**

FUND 100 - GENERAL FUND **DEPT - 9000 - TRANSFERS OUT**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	TRANSFERS:			
6110002	Transfer to Health Insurance Fund	$ 128,580	$ 98,580	$ 49,290
6110003	Transfer to Capital Improvements Fund	$ 100,000	$ 629,500	$ 150,000
6110300	Transfer to Statesboro Fire Svc. Fund	$ 1,344,000	$ 1,344,000	$ 1,444,000
6110500	Transfer to Central Service Fund	$ 10,670	$ 41,000	$ 44,000
	TOTAL TRANSFERS	**$ 1,583,250**	**$ 2,113,080**	**$ 1,687,290**


Emmy Kelly Theatre
OPENING NIGHT
JAECKEL
ART GALLERY
STATESBORO CITY HALL
BLUE MILE
FIELD C F DREAMS

TAB 9

210 Confiscated Assets Fund

TAB 9

210 Confiscated Assets Fund

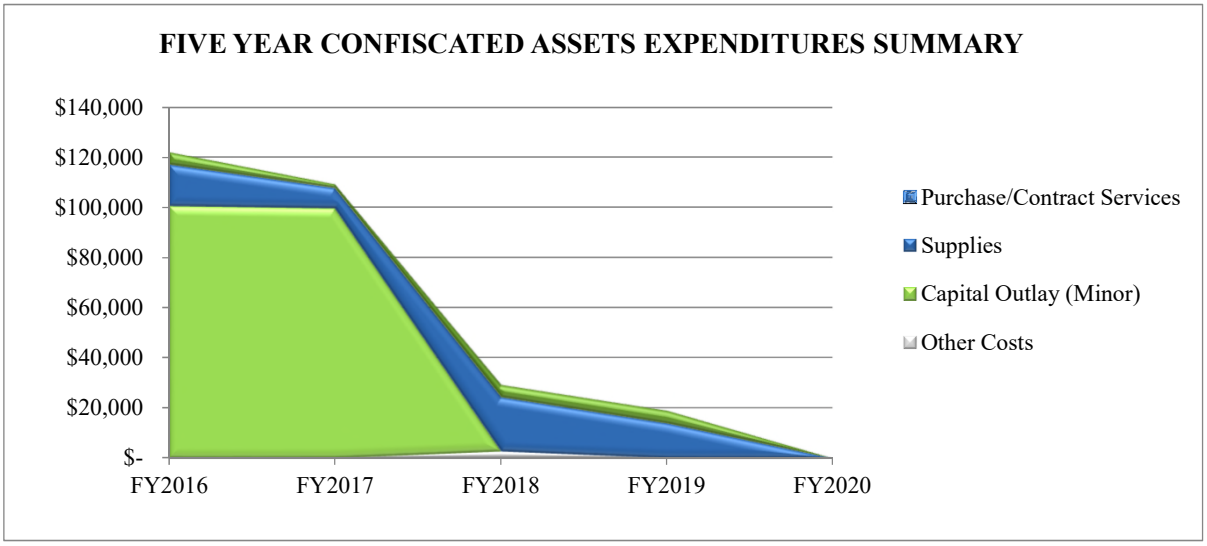
FUND - 210 - CONFISCATED ASSETS FUND **DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Purchase/Contract Services	$ 4,800	$ 1,495	$ 4,830	$ 5,000	$ -	-100%
Supplies	$ 16,570	$ 8,058	$ 21,829	$ 14,000	$ -	-100%
Capital Outlay (Minor)	$ 100,549	$ 99,609	$ -	$ -	$ -	0%
Other Costs	$ -	$ -	$ 2,640	$ -	$ -	0%
						0%
Total Expenditures	$ 121,919	$ 109,162	$ 29,299	$ 19,000	$ -	-100%



FUND 210 - CONFISCATED ASSET FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
35	FINES AND FORFEITURES			
3513200	Cash Confiscation - State	$ -	$ 4,000	$ -
3513205	Cash Confiscation - Federal	$ -	$ -	$ 1,000
	TOTAL FINES AND FORFEITURES	$ -	$ 4,000	$ 1,000
	TOTAL OPERATING REVENUES	**$ -**	**$ 4,000**	**$ 1,000**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5237001	Education and Training	$ 4,830	$ 5,000	$ -
	TOTAL PURCHASE/CONTRACT SERVICES	$ 4,830	$ 5,000	$ -
53	SUPPLIES			
5311005	Uniforms	$ 11,105	$ 4,000	$ -
5316001	Small Tools & Equipment	$ 10,724	$ 10,000	$ -
	TOTAL SUPPLIES	$ 21,829	$ 14,000	$ -
57	OTHER COSTS			
5734001	Miscellaneous Expense	$ 2,640	$ -	$ -
	TOTAL EXPENDITURES	**$ 29,299**	**$ 19,000**	**$ -**

TAB 10

221 CDBG Housing Fund

TAB 10

221 CDBG Housing Fund

FUND - 221 - CDBG FUND **DEPT - 7400 - PLANNING AND DEVELOPMENT**

This fund accounts for the receipt and disbursement of the Community Development Block Grant (CDBG) for the infrastructure, and the Community Housing Improvement Program (CHIP) Grant to build houses, that was awarded to the City to develop Statesboro Pointe Subdivision. This is a 25-lot subdivision that the City created to provide low- and moderate-income citizens the opportunity for homeownership. Currently, the subdivision infrastructure is completely installed and twenty-five houses have been constructed and sold. The original plan was for the City to use the proceeds to construct houses, sell them, and repeat this process until all 25 homes had been built and sold. Then, the CHIP funding would continue as a Revolving Housing Loan Fund to finance additional homes that the City could build on individual lots it had acquired.

The City had experienced difficulty in getting some potential buyers bank-qualified for conventional loans. At the same time, Habitat for Humanity of Bulloch County, Inc. had a waiting list of potential homebuyers, but had difficulty in obtaining reasonably priced building lots. Since Habitat finances its own mortgages at zero interest, the bank qualification process is not an issue for their buyers. The City had 21 remaining lots in Statesboro Pointe, and in late May, 2003, partnered with Habitat; and had the Georgia Department of Community Affairs amend its two grant awards to allow the City to provide these lots as needed to Habitat through the Statesboro—Bulloch County Land Bank Authority at reduced market rates or in some cases, no cost. In addition, DCA authorized the City to loan Habitat up to $15,000 per house from the CHIP Grant Revolving Loan Fund, to be repaid at no interest as the Habitat mortgage is repaid over 20 years. This has made it less expensive for groups wanting to build a Habitat house as they will have to provide $15,000 less in upfront money for supplies and materials. This has spurred development of these houses at a faster pace, and has assisted Habitat in getting more volunteers. We believe it is an excellent partnership to address low-income housing in Statesboro.

To date, the City has given the Land Bank Authority three lots at no cost, to be provided to Habitat. In addition, the City has sold twenty-two lots to the Land Bank Authority for $5,000 each, which in turn were sold to Habitat for the same price. Statesboro Pointe has been built out. It is anticipated that the City and Habitat will partner on still other subdivisions, as the CHIP Grant funds will constitute a Revolving Housing Loan Fund that is replenished monthly as the loans to previous homebuyers are repaid into this CDBG Fund. This fund will be the repository of the Revolving Housing Loan Fund.

The information in this Budget is for informational purposes only. Anyone wishing to participate in this housing program is encouraged to contact Frank Neal, Director of Planning and Development, at 764-0692, or Habitat for Humanity at 489-2076.

FUND 342 - 2016 CDBG FUND **DEPT - 4250 - STORM DRAINAGE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
33	INTERGOVERNMENTAL REVENUE			
3343107	Proceeds from DCA-CDBG	$ 40,890	$ 440,000	$ -
	TOTAL OPERATING REVENUES	**$ 40,890**	**$ 440,000**	**$ -**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	$ 17,600	$ 10,000	$ -
5212007	General Administration	$ 13,750	$ 5,000	$ -
	TOTAL PURCHASE/CONTRACT SERVICES	$ 31,350	$ 15,000	**$ -**
54	CAPITAL OUTLAY (MINOR)			
5415503	Construction	$ -	$ 425,000	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 425,000	**$ -**
	OTHER FINANCING USES			
61				
6110100	Transfer to Water/Sewer	$ 9,540	$ -	$ -
	TOTAL EXPENDITURES:	**$ 40,890**	**$ 440,000**	**$ -**

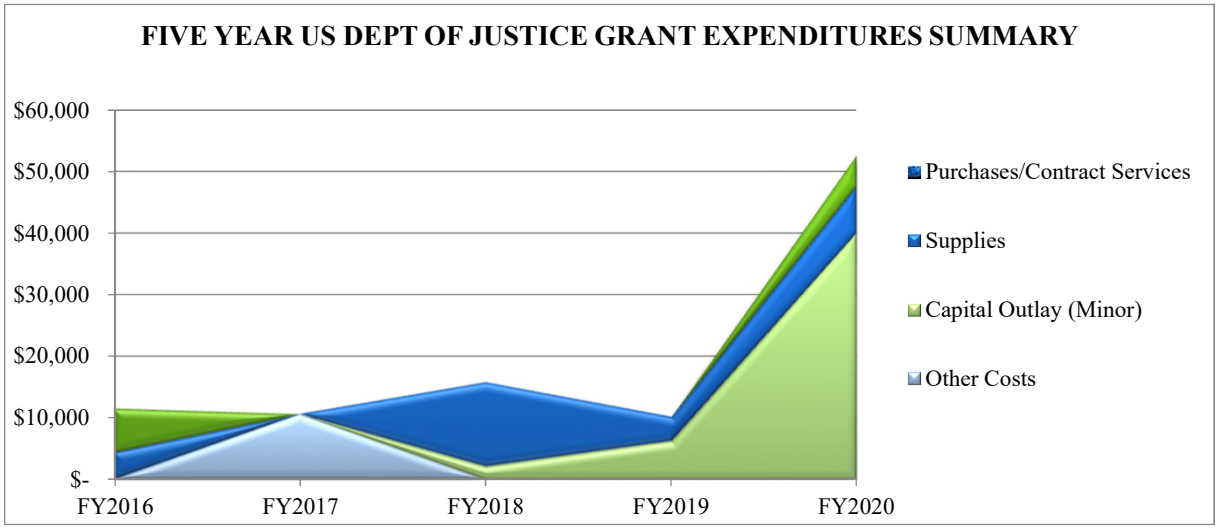
FUND - 224 - US DEPT OF JUSTICE GRANT **DEPT - 3200**

This fund accounts for funds seized for possible illegal activity. Once the court adjudicates the case, the money is either released back to the individual, or is forfeited. In some cases, some of the funding goes to the Bulloch County Clerk of Court, and some is turned over to the City. Those funds turned over to the City are used exclusively to support the Police Department, usually with the purchase of additional equipment. This helps supplement the normal capital budget for the department.

The amounts seized can fluctuate significantly from year to year. The Budget assumes a normal year. Should a larger amount become available during the fiscal year, the City Council could adopt a Budget Amendment authorizing more equipment purchases for the department.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Purchase/Contract Services	$ 7,184	$ -	$ -	$ -	$ 5,000	0%
Supplies	$ 4,327	$ -	$ 13,624	$ 3,875	$ 7,500	100%
Capital Outlay (Minor)	$ -	$ -	$ 2,100	$ 6,270	$ 40,000	100%
Other Costs	$ -	$ 10,567	$ -	$ -	$ -	0%
Total Expenditures	$ 11,511	$ 10,567	$ 15,724	$ 10,145	$ 52,500	100%



FUND 224 - US DEPT OF JUSTICE GRANT FUND **DEPT - 3200 - POLICE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	REVENUES:			
3513205	Cash Confiscation-Federal	$ 35,068	$ 65,255	$ 40,000
3513605	Sale of Conf. Property-Fed	$ 246	$ -	$ -
	TOTAL REVENUES	**$ 35,314**	**$ 65,255**	**$ 40,000**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5237001	Training	$ -	$ -	$ 5,000
	TOTAL PURCHASE SERVICES	$ -	$ -	$ 5,000
53	SUPPLIES			
5311005	Uniforms	$ 13,624	$ 2,635	$ -
5316001	Small Tools & Equipment	$ -	$ 1,240	$ 7,500
	TOTAL SUPPLIES	$ 13,624	$ 3,875	$ 7,500
54	CAPITAL OUTLAY (MINOR)			
5422105	Police Vehicle & Conversion	$ 2,100	$ -	$ 40,000
5424001	Computers	$ -	$ 6,270	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 2,100	$ 6,270	$ 40,000
	TOTAL EXPENDITURES	**$ 15,724**	**$ 10,145**	**$ 52,500**

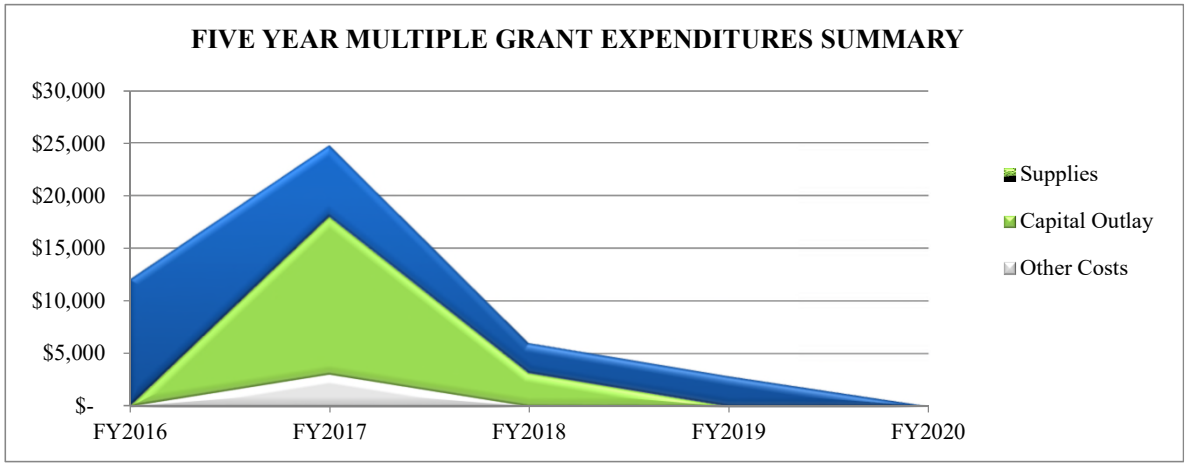
FUND - 250 - MULTIPLE GRANT

This fund accounts for receipts and disbursements for small state and federal grants that individually are less than 2% of the General Fund's annual expenditures. Based upon this Budget, that amount would be for any grant below $326,371 that is not accounted for in an existing fund.

Should capital grants not budgeted here be received that are below the threshold, this fund would be amended to include both their revenues and expenditures.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Supplies	$ 12,000	$ 6,786	$ 2,850	$ 2,850	$ -	0.00%
Capital Outlay	$ -	$ 15,000	$ 3,154	$ -	$ -	0.00%
Other Costs	$ -	$ 3,000	$ -	$ -	$ -	0.00%
Total Expenditures	$ 12,000	$ 24,786	$ 6,004	$ 2,850	$ -	0.00%

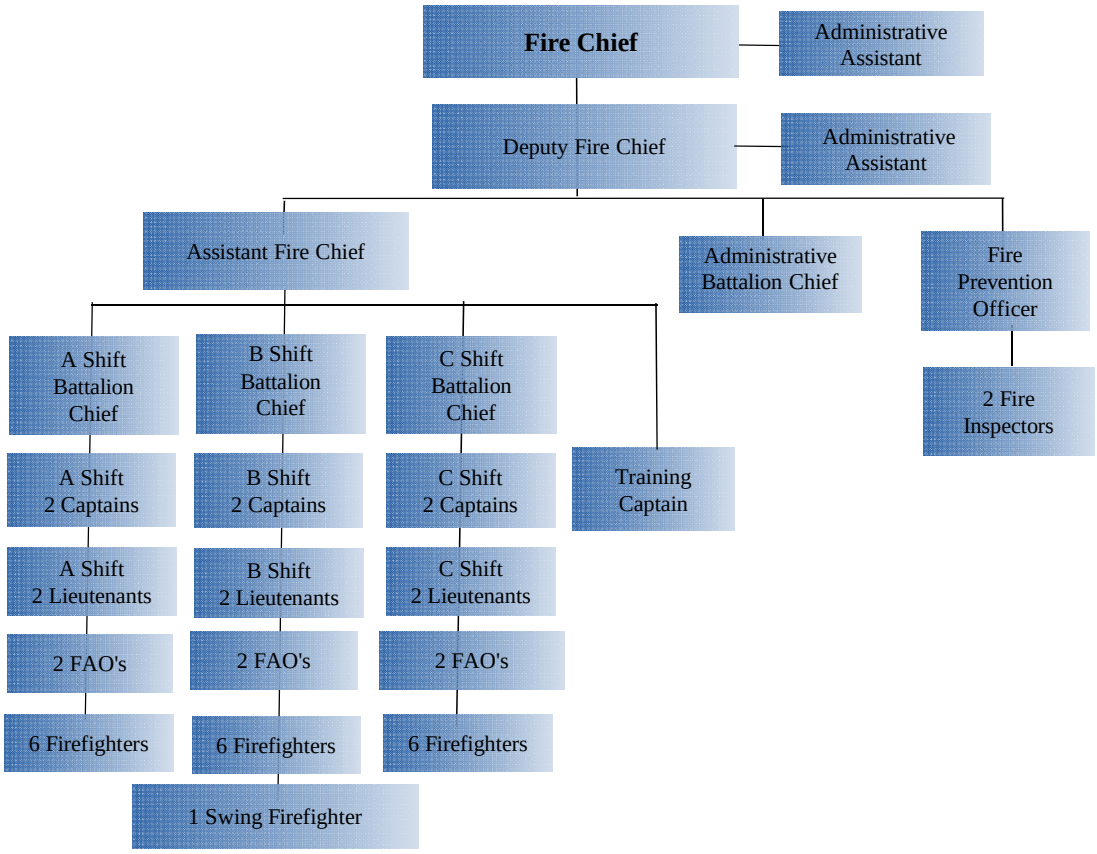


FUND 250 - MULTIPLE GRANT FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	REVENUES:			
250-3343204	GA Urban Forest Council GRA	$ 3,154	$ -	$ -
250-3710001	Grant - MAG	$ 2,850	$ 2,850	$ -
	TOTAL REVENUES	**$ 6,004**	**$ 2,850**	**$ -**
	EXPENDITURES:			
3200-5311006	MAG Grant	$ 2,850	$ 2,850	$ -
4200-5412102	GA Urban Forest Grant Tree	$ 3,154	$ -	$ -
	TOTAL EXPENDITURES	**$ 6,004**	**$ 2,850**	**$ -**

FUND - 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500**

This department is headed by the Fire Chief who is located at Station One on West Grady Street which also serves as the administrative office, and Station Two is located on Fair Road. The department offers a full range of fire suppression, hazmat, vehicle and technical rescue, fire and life safety code management and fire safety education services.



STATEMENT OF SERVICE

The department operates with 50 personnel, 48 of which are state certified firefighters, and two civilian administrative assistants. The department operates with three shifts with each shift working a 24-hour period providing the community with 24/7 -365 days per year coverage. This "24 on/48 off" schedule is considered the industry standard which provides 14 personnel on each shift with a minimum staffing of 11. Part-time firefighters are used to back-fill vacancies on shifts caused by vacation, sick and other leave. The administrative staff consists of a Fire Chief, Deputy Fire Chief, Assistant Fire Chief of Operations and Training, Fire Prevention Officer, Administrative Battalion Chief, Training Captain and two Fire Inspectors, who all work a typical 40-hour per week shift and are available for calls during those hours, as well as call-back on major fires.

Our two current station locations are equipped with five fire pumpers, two aerial ladders, Command/Tactical Support unit, haz-mat unit and a Rehabilitation/Victim assistant unit. All units are radio dispatched by the Bulloch County dispatch center which operates an enhanced 9-1-1 telephone system. All firefighters are issued pagers and/or radios which operate on an 800 MHz radio system. The department is actively involved in fire prevention. The Prevention Officer serves as the fire marshal, reviewing building plans for compliance with the Life Safety Code and the Fire Code. He works closely with the building official in the Engineering Department in the review of these plans. In addition, the department presents fire safety programs to hundreds of school children throughout the City of Statesboro and the Statesboro Fire District each year. The department has a Fire Safety House which is taken to schools, community events and other events throughout the City and fire district.

The department also covers, by contract with Bulloch County, an area approximately five miles in circumference from each station, most of which is outside the City limits. This is known as the Statesboro Fire District and the residents of the district pay a fire district tax of 1.8 mills to the County, which remits it to the City. For the FY 2018, the fire district paid approximately 28% of the Statesboro Fire Department's operating budget. For this payment, they receive reduced response times and enjoy the same Class 2/2Y ISO rating as citizens of the City. The number of personnel, upgraded equipment, emergency communications, and the City's water system has resulted in the City enjoying a Class 2/2Y ISO fire insurance rating.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Finish a fire station master plan to determine the number and location of future fire stations. Then, work cooperatively with Bulloch County to implement the changes as they become needed.	In Progress-Cont. discussions with Bulloch Co. regarding Fire Dist. & Station Location.	In Progress-Cont. discussions with Bulloch Co. regarding Fire Dist. & Station Location.
3. Develop and implement cost recovery strategies to protect the fire district from material financial loss.	In Progress	Currently looking at various funding mechanisms.
4. Enhance the staffing levels of the department through a volunteer, part time, and cross training police officer firefighter program.	On-Going	Continued development of Part-Time Firefighter program
5. Maintain our ISO Class 2 Rating.	Complete - Maintain	Complete-Maintain
6. Expand and/or fully utilize existing technology to enhance the efficiency of fire department operations.	On-Going	On-Going
FY 2020		
1. Begin process to construct Fire Station 3.	In-Progress	In-Progress
2. Begin the process to become nationally accredited through the Center for Public Safety Excellence (CPSE).	Not Started	Not Started
3. Begin implementing processes and programs in an effort to lower the current ISO Class 2/2Y Rating to a Flat Class 2 meaning, all residents within the Statesboro Fire District would reviece the Class 2 Rating.	In-Progress	Complete
4. Ensure that all Divisions within the department are utilizing technology to enhance efficient service delivery.	In-Progress-On-Going	In-Progress-On-Going

OBJECTIVES FOR FISCAL YEAR 2020

1. Continue to stress fire prevention through annual inspection of businesses.
2. Continue to stress fire prevention through visits to public and private schools within the fire district.
3. Continue to stress early detection of fire through distribution of residential smoke alarms.
4. Continue to properly train firefighters to stress safety in their work.
5. Continue to pursue grants as an alternative source of funding for needed capital items.

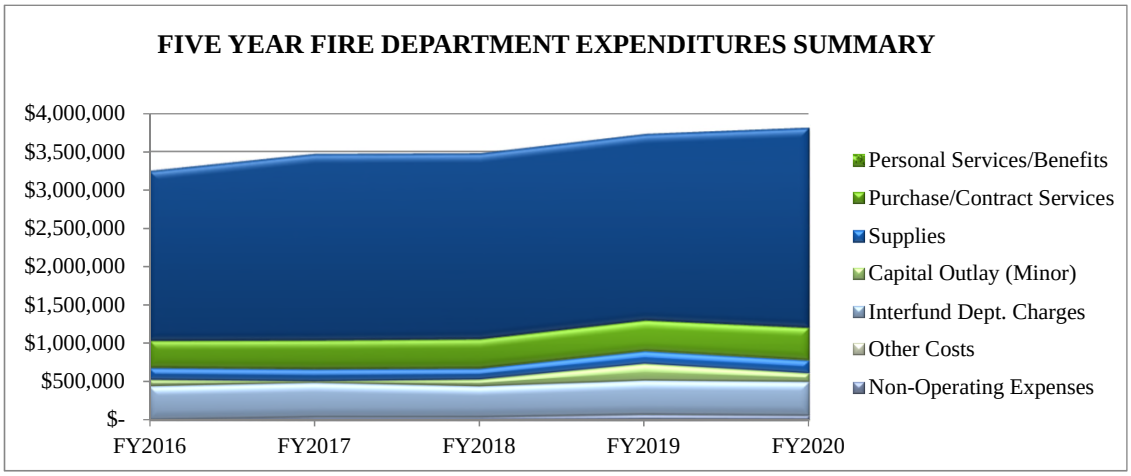
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Total Call of Service	1,048	1156	992	1,000	962
Structure Fire	60	82	76	75	80
Vehicle Fire	30	23	36	34	35
Grass or brush Fire	43	68	55	60	57
Vehicle Extrications	37	23	20	25	35
Other Rescues (Confined Space, High Angle, Etc.)	3	4	6	6	5
Washdown	0	0	0	0	0
Emergency standby/Public Assist	16	39	35	7	5
False alarm--unintentional (System Malfunction)	326	533	500	425	400
False alarm--intentional (Human Initiated)	30	49	20	25	30
Hazardous Materials Response	0	1	1	2	2
Hazardous Conditions (spills and leaks)	32	27	56	20	25
Smoke Scare	21	35	35	35	35
Other Responses (Smoke Scare, Smell of Gas, Etc.)	358	155	152	45	75
Fire Safety/Public Education Events	92	117	104	55	100
Number of Fire Safety/Public Ed Participants	12,621	13,516	13,151	13,000	13,000
Smoke Alarms Installed	43	52	31	65	75
Number of Locations Smoke Alarms Installed	38	32	30	35	37
Community Relation Events	39	53	42	70	75
Home Safety Reviews	2	1	2	5	3
Car Seat Installations	27	20	15	25	0
Total of All Fire Calls to Service inside the City	804	882	717	725	721
Total of All Fire Calls to Service outside the City in the Fire District	201	239	232	275	241
Mutual Aid Fire Calls to other jurisdictions	39	31	43	45	45
Average Number of Fire Calls inside the City per day	2.20	2.4	1.96	2.00	2.00
Average Response Time (minutes) to Fire Calls inside the City	4.96	4.75	4.75	4.20	4.20
Average Number of Fire Calls outside City in Fire District per day	0.55	0.65	0.64	0.00	0.67
Number of serious fire-related injuries in City and Fire District	28.00	17	3.00	8.00	5.00

Number of fire-related fatalities in City and Fire District	3	4	1	0	0
Number of FTE Employees	50	50	50	50	50
Insurance Services Office (ISO) Department Rating	3 and 3/8B	3 and 3/8B	3 and 3/8B	3 and 3/8B	2/2Y
Operating Expenditures	$ 3,241,798	$ 3,466,695	$ 3,474,298	$ 3,725,463	$ 3,806,708
PRODUCTIVITY MEASURES	**2016 ACTUAL**	**2017 ACTUAL**	**2018 ACTUAL**	**2019 PROJECTED**	**2020 BUDGET**
Fire Inspections	1526	1362	1329	1547	1500
Re-Inspections	767	347	489	200	150
Number of commercial fire inspections	1156	841	836	1000	1000
Number of residential fire inspections	146	281	218	300	250
Number of industrial fire inspections	64	23	20	50	50
Number of school fire inspections/ day cares	2	7	17	12	15
Number of public assembly fire inspections	158	105	238	185	250
Number of new construction or major renovation Fire Code compliance plan reviews	1	105	75	170	175
Pre-Plans Performed	2	6	28	145	150
Number of participants in fire prevention programs	12,621	13,516	13,151	13,500	13,500

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 2,204,733	$ 2,424,032	$ 2,415,128	$ 2,422,586	$ 2,600,832	7.36%
Purchase/Contract Services	$ 359,754	$ 381,341	$ 389,230	$ 405,196	$ 430,298	6.20%
Supplies	$ 152,479	$ 156,499	$ 140,337	$ 164,896	$ 167,954	1.85%
Capital Outlay (Minor)	$ 84,954	$ 19,139	$ 89,861	$ 215,803	$ 108,000	-49.95%
Interfund Dept. Charges	$ 432,584	$ 444,488	$ 395,008	$ 441,682	$ 435,324	-1.44%
Other Costs	$ 7,294	$ 4,201	$ 5,464	$ 5,700	$ 6,000	5.26%
Non-Operating Expenses	$ -	$ 36,995	$ 39,270	$ 69,600	$ 58,300	0.00%
Total Expenditures	$ 3,241,798	$ 3,466,695	$ 3,474,298	$ 3,725,463	$ 3,806,708	2.18%



FUND 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
32	LICENSES AND PERMITS			
3229901	Inspection Fees	$ -	$ 8,000	$ 8,000
3229904	Plan Review Fees	$ -	$ 5,000	$ 5,000
3229905	Permit Fees	$ -	$ 2,500	$ 2,500
	TOTAL LICENSES AND PERMITS	$ -	$ 15,500	$ 15,500
33	INTERGOVERNMENTAL REVENUES			
3343017	Hazmat Grant	$ 12,844	$ -	$ -
3390000	FEMA-Reimb-Waycross	$ 52,497	$ -	$ -
	TOTAL INTERGOVERNMENTAL REVENUES	$ 65,341	$ -	$ -
34	CHARGES FOR SERVICES			
3421003	Revenue for Fire Overtime	$ 1,275	$ 1,275	$ 2,000
3422001	Equipment Charge (Special Services)	$ -	$ 500	$ -
3422100	Nuisance Fire Alarm Fees	$ -	$ 500	$ -
3422200	Fire Tax District - Current Year	$ 957,135	$ 905,500	$ 950,000
3441901	Late Pymt Penalty &Int	$ -	$ -	$ -
3442108	Fire Line Access Fee	$ 264,928	$ 265,000	$ 265,000
	TOTAL CHARGES FOR SERVICES	$ 1,223,338	$ 1,172,775	$ 1,217,000
37	CONTRIBUTIONS AND DONATIONS			
3710002	Contributions and Donations	$ 5,161	$ -	$ -
	TOTAL CONTRIBUTIONS AND DONATIONS	$ 5,161	$ -	$ -
38	MISCELLANEOUS REVENUE			
3890100	Miscellaneous Income	$ 43	$ -	$ -
	TOTAL MISCELLANEOUS REVENUE	$ 43	$ -	$ -
39	OTHER FINANCING SOURCES			
3912001	Operating Trans. in General Fund	$ 1,344,000	$ 1,344,000	$ 1,444,000
3912300	Transfer in from WS Fund	$ 1,121,682	$ 825,000	$ 825,000
	TOTAL OTHER FINANCING SOURCES	$ 2,465,682	$ 2,169,000	$ 2,269,000
	TOTAL REVENUES AND OTHER FINANCING	**$ 3,759,565**	**$ 3,357,275**	**$ 3,501,500**
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 1,945,397	$ 1,948,246	$ 2,135,229
5111003	Part Time	$ 54,452	$ 45,600	$ 45,600
5113001	Overtime	$ 85,000	$ 77,599	$ 80,000
	Sub-total: Salaries and Wages	*$ 2,084,849*	*$ 2,071,445*	*$ 2,260,829*
5122001	Social Security (FICA) Contributions	$ 144,832	$ 157,884	$ 172,953
5124001	Retirement Contributions	$ 102,968	$ 103,405	$ 103,405
5127001	Workers Compensation	$ 65,615	$ 55,582	$ 38,745
5129001	Employment Physicals	$ 15,900	$ 32,370	$ 23,000
5129002	Employee Drug Screening Tests	$ 964	$ 1,900	$ 1,900
	Sub-total: Employee Benefits	*$ 330,279*	*$ 351,141*	*$ 340,003*
	TOTAL PERSONAL SERVICES	$ 2,415,128	$ 2,422,586	$ 2,600,832
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ 9,203	$ 12,750	$ -
	Sub-total: Prof. and Tech. Services	*$ 9,203*	*$ 12,750*	$ -
5221001	Cleaning Services	$ 2,888	$ 3,150	$ 2,825
5222001	Rep. and Maint. (Equipment)	$ 13,584	$ 11,100	$ 21,413

FUND 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500 - FIRE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5222002	Rep. and Maint. (Vehicles-Parts)	$ 69,178	$ 61,000	$ 60,000
5222003	Rep. and Maint. (Labor)	$ 59,175	$ 61,000	$ 60,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 8,972	$ 14,500	$ 18,900
5222005	Rep. and Maint. (Office Equipment)	$ 988	$ 1,000	$ 1,350
5222006	Rep. and Maint. (Other Equipment)	$ 10,259	$ 31,800	$ 32,150
5222102	Software Support	$ -	$ 150	$ -
5222103	Rep. and Maint. Computers	$ 57,865	$ 49,970	$ 67,785
5223200	Rentals	$ 1,953	$ 2,725	$ 3,475
	Sub-total: Property Services	*$ 224,862*	*$ 236,395*	*$ 267,898*
5231001	Insurance, Other than Benefits	$ 60,859	$ 48,255	$ 48,255
5232001	Telephone	$ 5,782	$ 2,459	$ 3,540
5232003	Cellular Phones/ Services	$ 15,666	$ 18,738	$ 20,940
5232006	Postage	$ 453	$ 550	$ 550
5233001	Advertising	$ 1,499	$ 2,250	$ 2,500
5234001	Printing & Binding	$ 509	$ 1,000	$ 750
5235001	Travel	$ 10,887	$ 11,950	$ 14,795
5236001	Dues and Fees	$ 2,525	$ 5,284	$ 5,290
5237001	Education and Training	$ 14,673	$ 22,000	$ 22,700
5238501	Contract Labor/Services	$ 20,824	$ 16,200	$ 16,200
5238503	Pest Control - Buildings	$ 835	$ 750	$ 800
5239002	Inspections of Equipment	$ 20,653	$ 26,615	$ 26,080
	Sub-total: Other Purchased Services	*$ 155,165*	*$ 156,051*	*$ 162,400*
	TOTAL PURCHASED SERVICES	$ 389,230	$ 405,196	$ 430,298
53	SUPPLIES			
5311001	Office and General Supplies	$ 2,497	$ 8,200	$ 8,000
5311002	Parts and Materials	$ -	$ 6	$ 500
5311003	Chemicals	$ 3,012	$ 5,500	$ 5,100
5311004	Janitorial Supplies	$ 1,047	$ 2,500	$ 2,400
5311005	Uniforms	$ 24,017	$ 34,250	$ 35,250
5311106	Public Education Supplies	$ 1,621	$ 436	$ 1,850
5312300	Electricity	$ 29,545	$ 34,000	$ 34,000
5312400	Bottled Gas	$ 84	$ 225	$ 275
5312700	Gasoline/Diesel/CNG	$ 35,424	$ 31,500	$ 33,500
5312800	Stormwater	$ 1,104	$ 1,104	$ 1,104
5313001	Food	$ 4,575	$ 5,000	$ 6,500
5314001	Books and Periodicals	$ 2,705	$ 1,975	$ 2,125
5316001	Small Tools and Equipment	$ 21,862	$ 40,200	$ 37,350
5316005	Hazardous Materials Response Equipment	$ 12,844	$ -	$ -
	TOTAL SUPPLIES	$ 140,337	$ 164,896	$ 167,954
54	CAPITAL OUTLAY (MINOR)			
5413000	Buildings	$ -	$ 33,500	$ 71,000
5422000	Vehicles	$ -	$ 150,000	$ -
5423001	Furniture and Fixtures	$ 2,946	$ 303	$ -
5424001	Computers	$ 885	$ -	$ -
5425001	Other Equipment	$ 67,267	$ 7,000	$ 12,000
5425603	FD-27 Protective Clothing	$ 18,763	$ 25,000	$ 25,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 89,861	$ 215,803	$ 108,000
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	$ -	$ 6,047	$ 6,247
5524001	Self-funded Insurance (Medical)	$ 375,762	$ 388,706	$ 381,612
5524002	Life and Disability	$ 15,781	$ 16,814	$ 16,700
5524003	Wellness Program	$ 3,465	$ 3,465	$ 3,465
5524004	OPEB	$ -	$ 26,650	$ 27,300

FUND 270 - STATESBORO FIRE SERVICE FUND **DEPT - 3500 - FIRE**

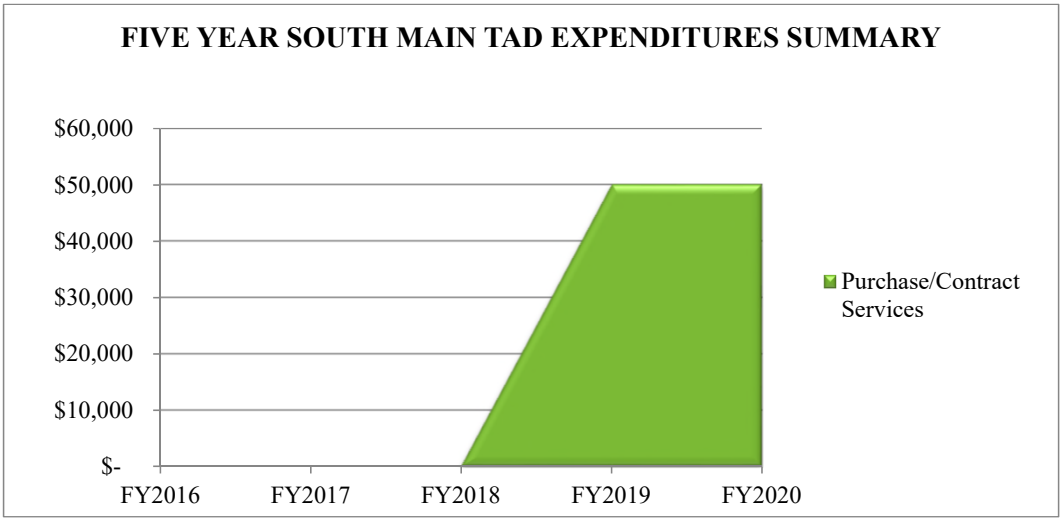
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	TOTAL INTERFUND/INTERDEPT.	$ 395,008	$ 441,682	$ 435,324
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 5,381	$ 4,000	$ 4,000
5734100	Fire Honor Guard	$ 83	$ 1,700	$ 2,000
	TOTAL OTHER COSTS	$ 5,464	$ 5,700	$ 6,000
61	NON-OPERATING EXPENSES			
6110002	Transfer to Health Insurance Fund	$ 28,600	$ 28,600	$ 14,300
6110500	Transfer to Central Services Fund	$ 10,670	$ 41,000	$ 44,000
	TOTAL NON-OPERATING EXPENSES	$ 39,270	$ 69,600	$ 58,300
	TOTAL EXPENDITURES	**$ 3,474,298**	**$ 3,725,463**	**$ 3,806,708**

FUND -271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND — DEPT - 1500

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). The citizens of Statesboro approved the creation of the South Main Street Tax Allocation District on November 4, 2014. The objective of the TAD is to fund improvements in the South Main Street Tax Allocation District – the heart and soul of our community.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budget FY2019	Budget FY2020	Percentage Increase
Purchase/Contract Services	$ -	$ -	$ -	$ 50,000	$ 50,000	0.00%
Total Expenditures	$ -	$ -	$ -	$ 50,000	$ 50,000	0.00%



FUND 271 - SOUTH MAIN TAX ALLOCATION DISTRICT FUND **DEPT - 1500**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
31	TAXES			
3111001	Property Taxes TAD	$ 99,222	$ 88,000	$ 120,000
	INVESTMENT INCOME			
3610001	Interest Revenue	$ 12	$ 15	$ 25
	TOTAL OPERATING REVENUES	**$ 99,234**	**$ 88,015**	**$ 120,025**
	EXPENDITURES			
52	PURCHASE/CONTRACT SERVICES			
5238501	Contract Services	$ -	$ 50,000	$ 50,000
	TOTAL EXPENDITURES	**$ -**	**$ 50,000**	**$ 50,000**

FUND -272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND **DEPT - 1500**

This fund accounts for the receipts and disbursements of the Tax Allocation District (TAD). Three local government board , the City, the County and the BOE, approved the creation of the Old Register Tax Allocation District on August 6, 2018. The objective of the TAD is to fund improvements in the Old Register Tax Allocation District – specifically road construction and other infrastructure projects required for a planned soccer stadium and other commercial development, including a grocery store.

FUND 272 - OLD REGISTER TAX ALLOCATION DISTRICT FUND DEPT - 1500

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUE:			
31	TAXES			
3111001	Property Taxes TAD	$ -	$ -	$ 69,780
	TOTAL OPERATING REVENUE	**$ -**	**$ -**	**$ 69,780**

FUND - 275 - HOTEL MOTEL TAX FUND **DEPT - 7540**

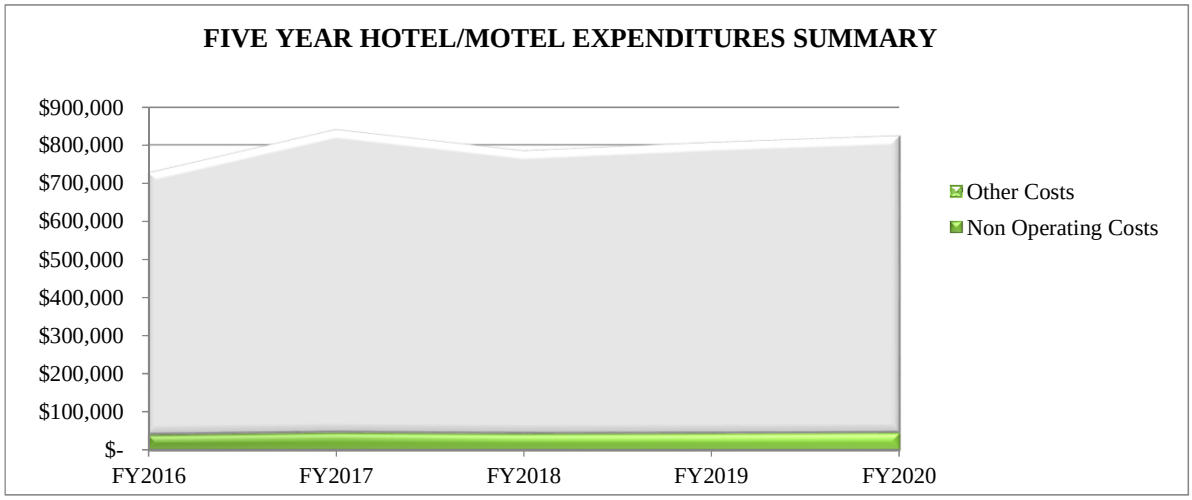
This fund accounts for the receipts and disbursements of the hotel/motel room occupancy tax. Since April, 2002, the City has had one-year Service Contracts with the SCVB, the Downtown Statesboro Development Authority (DSDA), and the Statesboro Arts Council (SAC) to promote tourism-related activities. In FY2013, the City of Statesboro asked the State legislature to increase the Hotel/Motel from 5% to 6%. The 1% increase will be used to help pay for a new Shooting Sports Education Center at Georgia Southern University. The hotel/motel tax proceeds are distributed as follows under the contracts:

5%	City of Statesboro
8.33%	GSU Shooting Center Reimbursement
19.90%	DSDA
25.10%	SAC
41.67%	SCVB

The proceeds are received from the hotel and motel operators monthly, and are distributed based upon the agreed percentages on a monthly basis as well. The current contract is effective from July 1, 2019 through June 30, 2020.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Other Costs	$ 686,749	$ 794,458	$ 742,278	$ 762,696	$ 780,030	2.27%
Non Operating Costs	$ 40,266	$ 46,189	$ 42,820	$ 44,000	$ 45,000	2.27%
Total Expenditures	$ 727,015	$ 840,647	$ 785,098	$ 806,696	$ 825,030	2.27%



FUND 275 - HOTEL MOTEL TAX FUND **DEPT - 7540 - TOURISM**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
31	TAXES			
3141000	Hotel/Motel Taxes	$ 856,408	$ 880,000	$ 900,000
	TOTAL OPERATING REVENUES	**$ 856,408**	**$ 880,000**	**$ 900,000**
	EXPENDITURES:			
57	OTHER COSTS			
5720001	Payment to other Agencies-SCVB	$ 342,593	$ 366,696	$ 375,030
5720003	Payment to other Agencies-DSDA	$ 170,425	$ 175,120	$ 179,100
5720004	Payment to other Agencies-Arts Council	$ 229,260	$ 220,880	$ 225,900
	TOTAL OTHER COSTS	$ 742,278	$ 762,696	$ 780,030
	NON-OPERATING EXPENDITURES:			
6110001	Transfer to General Fund	$ 42,820	$ 44,000	$ 45,000
	TOTAL NON-OPERATING EXPENDITURES	$ 42,820	$ 44,000	$ 45,000
	TOTAL EXPENDITURES AND OTHER FINANCING USES	**$ 785,098**	**$ 806,696**	**$ 825,030**

FUND - 286 - TECHNOLOGY FEE **DEPT - 3200, 3500**

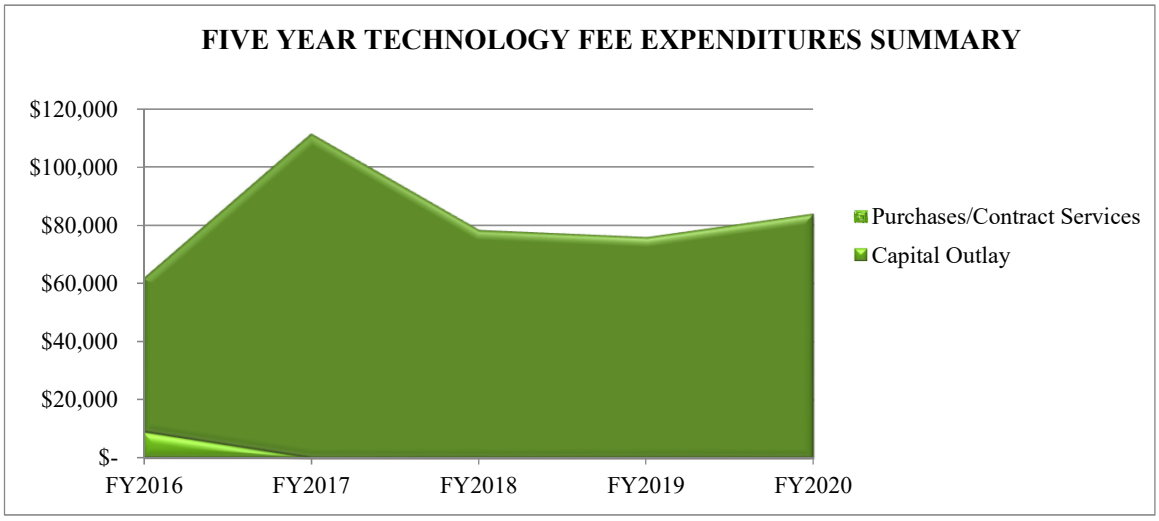
This fund accounts for fees collected from citations issued by the Police Department. Currently, the ordinance reads as follows:

Section 78-10. Technology Fee. There shall be imposed by the Municipal Court of the City of Statesboro, Georgia, a technology surcharge per offense for all offenses against the ordinances of the City of Statesboro or laws of the State of Georgia. The technology surcharge shall be in addition to all other fines and fees imposed by the Municipal Court. The revenue derived from the technology surcharge shall be used by the City to provide technical support for Law Enforcement and Municipal Court functions. This amendment shall become effective upon its approval by the Mayor and City Council of Statesboro, Georgia.

These fees are also used to supplement normal technical operating budget items for the Police Department. The amounts can fluctuate from year to year depending on several variables.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Purchase/Contract Services	$ 52,777	$ 111,428	$ 78,374	$ 76,000	$ 84,000	10.53%
Capital Outlay	$ 8,966	$ -	$ -	$ -	$ -	0.00%
Total Expenditures	$ 61,743	$ 111,428	$ 78,374	$ 76,000	$ 84,000	10.53%



FUND 286 - TECHNOLOGY FEE FUND **DEPT - 3200**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES			
34	Charges for Services			
3411901	Technology Fee	$ 71,835	$ 76,000	$ 60,000
	TOTAL CHARGES FOR SERVICES	$ 71,835	$ 76,000	$ 60,000
	TOTAL REVENUES	**$ 71,835**	**$ 76,000**	**$ 60,000**
	EXPENDITURES:			
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ 78,374	$ 76,000	$ 84,000
	TOTAL PURCHASE/CONTRACT SERVICES	$ 78,374	$ 76,000	$ 84,000
	TOTAL EXPENDITURES	**$ 78,374**	**$ 76,000**	**$ 84,000**

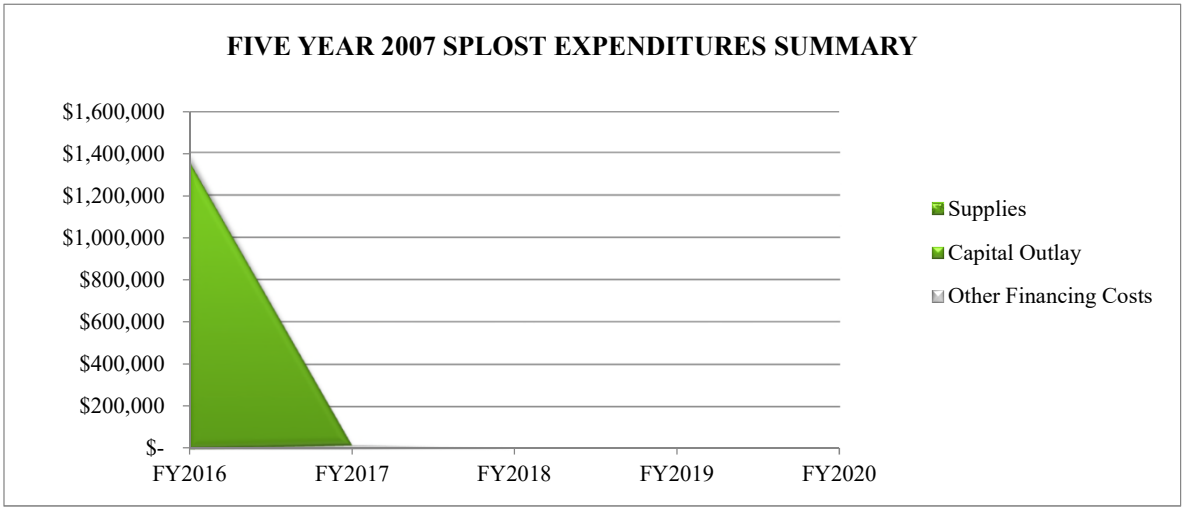
FUND - 322 - 2007 SPLOST

This fund is used to account for the receipts and disbursements of the City's portion of the 2007 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

July 18, 2006, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2002 SPLOST lapsed at the end of September, 2007. Since there is a two-month delay in receiving the new funds, receipt of the proceeds did not begin until December, 2007. The proceeds are then disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Supplies	$ 42,000	$ -	$ -	$ -	$ -	0.00%
Capital Outlay	$ 1,361,504	$ -	$ -	$ -	$ -	0.00%
Other Financing Costs	$ -	$ 17,520	$ 371	$ 300	$ -	0.00%
Total Expenditures	$ 1,403,504	$ 17,520	$ 371	$ 300	$ -	0.00%



FUND 322 - 2007 SPLOST FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	REVENUES:			
3610001	Interest Income	$ 1,386	$ 60	$ -
	TOTAL REVENUES	**$ 1,386**	**$ 60**	**$ -**
	EXPENDITURES:			
	SITE IMPROVEMENTS			
6200-5412007	Cemetery Improvements	$ 1,100	$ -	$ -
	OTHER COSTS			
1510-5741003	Bank Charges	$ 371	$ 300	$ -
	TOTAL EXPENDITURES	**$ 1,471**	**$ 300**	**$ -**

FUND - 323 - 2013 SPLOST

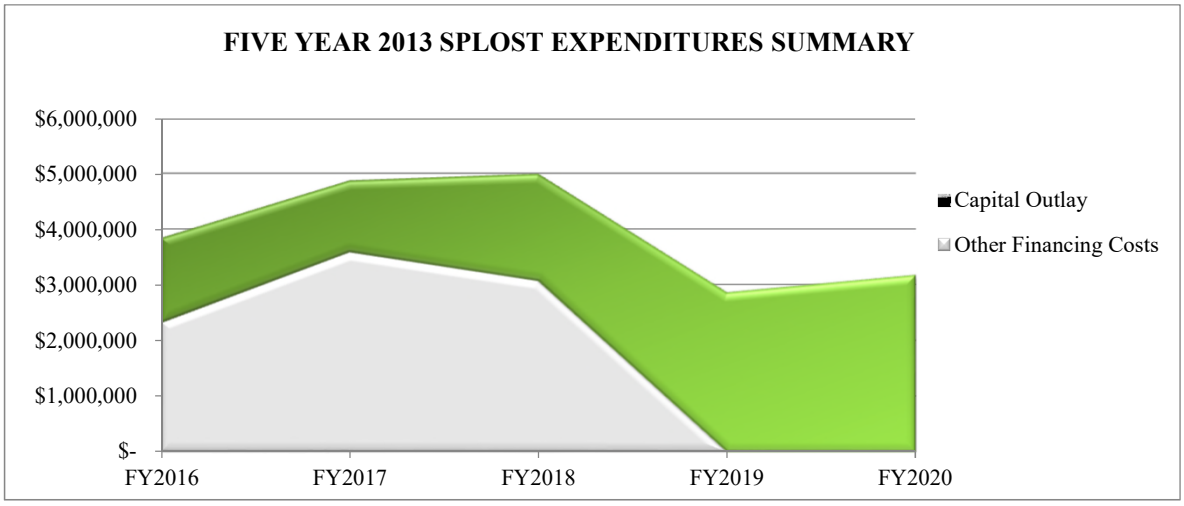
This fund is used to account for the receipts and disbursements of the City's portion of the 2013 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers.

On November 8, 2012, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2007 SPLOST lapsed at the end of September 2013. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began March, 2014. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2007 SPLOST. This means that the sales tax rate in Bulloch County will remain at 7% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Capital Outlay	$ 1,516,054	$ 1,283,441	$ 1,915,186	$ 2,869,000	$ 3,180,000	10.84%
Other Financing Costs	$ 2,320,145	$ 3,584,900	$ 3,072,244	$ -	$ -	0.00%
Total Expenditures	$ 3,836,199	$ 4,868,341	$ 4,987,430	$ 2,869,000	$ 3,180,000	10.84%



FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	REVENUES:			
3343101	GDOT Grants Traffic Project	$ 603,821	$ -	$ 300,562
3371010	Public Safety	$ 747,505	$ 662,124	$ 578,717
3371100	SWD Air Rights/Equipment	$ -	$ -	$ -
3371103	Proceeds for Street and Drainage Projects	$ 954,602	$ 845,627	$ 739,050
3371200	Proceeds for City Structures	$ 76,056	$ 67,373	$ 58,883
3371300	Proceeds for Economic Development	$ 279,774	$ 247,836	$ 216,600
3371500	Proceeds for Water and Sewer Projects	$ 1,165,724	$ 1,032,649	$ 902,501
3371600	Proceeds for Natural Gas Projects	$ 346,803	$ 307,213	$ 268,494
3371700	Proceeds for Solid Waste Projects	$ 1,970,692	$ 1,950,727	$ 1,482,251
3610001	Interest Income	$ 606	$ 550	$ 600
	TOTAL REVENUES	**$ 6,145,583**	**$ 5,114,099**	**$ 4,547,658**
	EXPENDITURES:			
	BUILDINGS			
1565-5413306	ENG-116 Building Renovations	$ 72,185	$ 179,000	$ -
1565-5425706	ENG-108 Rehab Mech System	$ 3,300	$ -	$ -
7400-5413301	Fab Lab Buildings	$ 10,911	$ -	$ -
4700-5415611	NGD-58 CNG Station	$ -	$ -	$ 500,000
	INFRASTRUCTURE			
4220-5414509	ENG-STS-31 Sidewalk Repairs	$ 10,494	$ 25,000	$ -
4220-5414607	ENG-28 Street Striping/Street Signage	$ 94,463	$ 50,000	$ -
4220-5414703	ENG-40 Street Resurfacing Program	$ 738,495	$ 400,000	$ -
4220-5412100	ENG 41 Downtown Parking Lots	$ -	$ 225,000	$ -
4220-5414704	ENG-64 Proposed Sidewalk Installation	$ 19,000	$ 125,000	$ -
4220-5415303	ENG-68 Construct Sidewalk along Lester Road	$ 309,714	$ -	$ -
4220-5415304	ENG-44 Inter- Imp- W-Grady/S- College Street	$ 22,470	$ 350,000	$ -
4220-5415308	ENG-98 Roadway Imp- at Traffic Generators	$ 10,000	$ 100,000	$ -
4220-5415405	ENG-101 Install Traffic Calm	$ 12,002	$ 30,000	$ -
4220-5415606	ENG-114 Roadway Geometric Improvements	$ 153	$ 250,000	$ -
4220-5425809	ENG-115 South Main Streetscape Project	$ -	$ 150,000	$ -
4320-5415510	STM-2 Drainage Basin H&H Modeling	$ -	$ -	$ 120,000
4320-5415512	STM-27 Donnie Simmons Way at Big Ditch Drainage	$ -	$ -	$ 500,000
4320-5415513	STM-35 Morris Street Storm Drainage Improvements	$ -	$ -	$ 275,000
4320-5415511	STM-41 Johnson St Culvert Crossing Replacement	$ -	$ -	$ 200,000
4330-5415600	WWD-14-L Upgrade Sewer from Edgewood to WWTP	$ -	$ -	$ 600,000
4330-5415703	WWD-14-O Upgrade Sewer on Lindberg & W. Gentilly	$ -	$ -	$ 140,000
4330-5415706	WWD-14-R Upgrade Sewer Edgewood Acres Subdiv.	$ -	$ -	$ -
4330-5415707	WWD-14-S Upgrade W/S Northwest Side of Town	$ -	$ 225,000	$ 120,000
4330-5415711	WWD-14-T Upgrade Sewer in Woodlawn Subdivision	$ -	$ -	$ 400,000
4330-5415708	WWD-32-G Extend Sewer Main - East Oliff Street	$ -	$ 100,000	$ -
4330-5415709	WWD-147 Upgrade Water/Sewer - S. Main Street	$ -	$ 350,000	$ -
4330-5415710	WWD-14-P Upgrade Sewer Mike Ann Drive	$ -	$ 70,000	$ -
4700-5415602	NGD-11 Gas System Expansion	$ -	$ 150,000	$ -
	EQUIPMENT			
3200-5422105	PD-1 Vehicles and Conversions	$ -	$ -	$ -
3200-5425707	PD-22 Bullet Proof Vests for Patrol Officers	$ 10,429	$ -	$ -
3223-5422105	Vehicle and Conversion - Patrol Bureau	$ 390,570	$ -	$ -

FUND 323 - 2013 SPLOST FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
4521-5422410	SWC-9 Frontloading Garbage Truck	$ -	$ -	$ 325,000
4530-5425811	SWD-13 Tractor Replacement	$ -	$ 65,000	$ -
4530-5425812	SWD-14 Batwing Mower Replacement	$ -	$ 25,000	$ -
4530-5710103	Pmnt to Bulloch County	$ 211,000	$ -	$ -
	OTHER FINANCING USES			
3500-5810000	Debt Service - Principal	$ 300,000	$ -	$ -
9000-6110200	Transfers to W/S	$ 429,583	$ -	$ -
9000-6110400	Transfers to Solid Waste Disposal	$ 1,471,879	$ -	$ -
9000-6110700	Transfers to Natural Gas	$ 870,782	$ -	$ -
	TOTAL EXPENDITURES	**$ 4,987,430**	**$ 2,869,000**	**$ 3,180,000**

FUND - 324 - 2018 TSPLOST

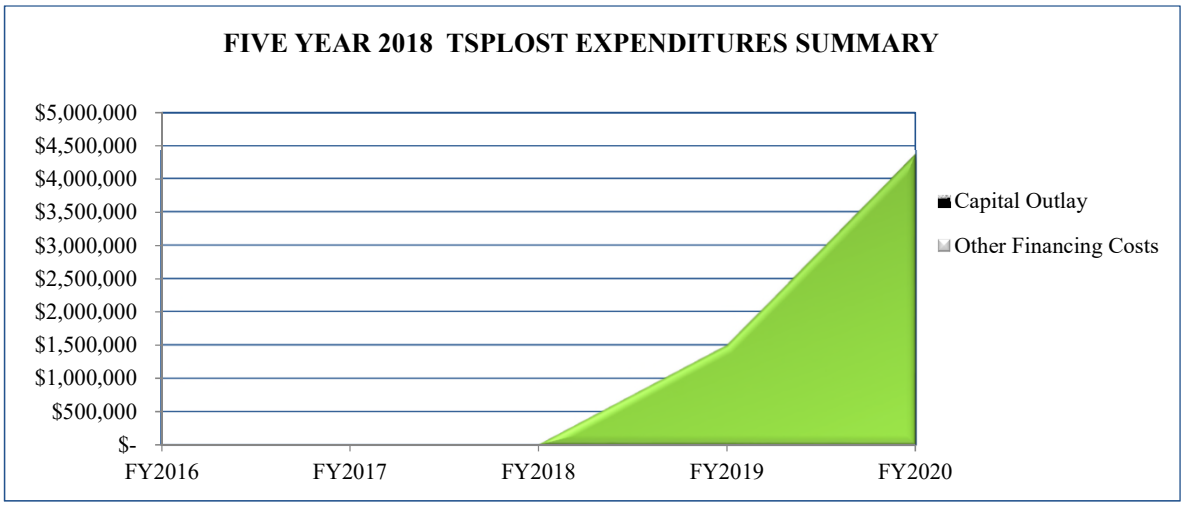
This fund is used to account for the receipts and disbursements of the City's portion of the 2018 1% Transportation Special Purpose Local Option Sales Tax. The Transportation Investment Act was enacted to improve a deteriorating transportation network in Georgia, which is important for economic growth and jobs.

On May 22, 2018, the voters of Bulloch County approved a referendum measure to impose this sales tax for transportation . The TSPLOST became effective October 1, 2018. Since there is a two-month delay in receiving the new funds, receipt of the proceeds began in March, 2019. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum. Projects will include street resurfacing, bike/pedestrian improvements, intersection improvements and a transit system.

This is an additional tax which must be used for transportation and will free up other revenue sources, such as the Special Purpose Local Option Sales Tax for other kinds of projects.This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% SPLOST for the County and four cities and this1% for the 2018 Transportation SPLOST.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Capital Outlay	$ -	$ -	$ -	$ 1,501,000	$ 4,369,350	191.10%
Other Financing Costs	$ -	$ -	$ -	$ -	$ -	0.00%
Total Expenditures	$ -	$ -	$ -	$ 1,501,000	$ 4,369,350	191.10%



FUND 324 - 2018 TSPLOST FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	REVENUES:			
3370002	T-SPLOST Revenue	$ -	$ 1,720,000	$ 4,128,000
3610001	Interest	$ -	$ -	$ -
	TOTAL REVENUES & OTHER FINANCING SOURCES	**$ -**	**$ 1,720,000**	**$ 4,128,000**
	EXPENDITURES:			
	Purchase/Contract Services			
4220-5212010	ENG-134a Transit Feasibility Study	$ -	$ 69,000	$ -
	CAPITAL OUTLAY			
	Infrastructure			
4220-5415504	ENG-96 Traffic Studies and Planning	$ -	$ -	$ 50,000
4220-5415804	ENG-120 Old Register Road Improvements	$ -	$ 100,000	$ 400,000
4220-5414510	ENG-122a Hwy. 24 (E. Main St.) Sidewalk	$ -	$ 30,000	$ 314,500
4220-5414511	ENG-122b Packinghouse - E. Main to 301	$ -	$ 40,000	$ -
4220-5414512	ENG-122c Hwy. 24 Side. - Hwy 80 to Packinghouse	$ -	$ 30,000	$ 100,000
4220-5414513	ENG-122d W. Jones Side. - S. Main to Johnson	$ -	$ 20,000	$ 130,000
4220-5414514	ENG-122e Herty Dr Sidewalk - Fair to Gentilly	$ -	$ 30,000	$ 182,600
4220-5414515	ENG-122f Edgewood Dr Sidewalk - Gentilly to Edge.	$ -	$ 20,000	$ 135,000
4220-5414516	ENG-122g Gentilly from E. Jones		$ 20,000	$ -
4220-5414517	ENG-122h E. Jones Sidewalk - S. Main to S. Zetterower	$ -	$ -	$ 15,000
4220-5414518	ENG-122i N. College Sidewalk - Proctor to Hwy 80	$ -	$ -	$ 15,000
4220-5414519	ENG-122k W. Main Sidewalk - Ivory St. to Foss St.	$ -	$ -	$ 25,000
4220-5414520	ENG-122m Chandler Rd Sidewalk - Knight Dr to Exist.	$ -	$ -	$ 20,000
4220-5414521	ENG-122o Bulloch St Sidewalk - S. Main to S. College	$ -	$ -	$ 20,000
4220-5415805	ENG-123a S. Main St. @ Fair Rd. Imp.	$ -	$ -	$ 1,000,000
4220-5415801	ENG-123c W. Main/Johnson/MLK	$ -	$ 100,000	$ -
4220-5415806	ENG-123d S. Zetterower @ Stillwell St	$ -	$ -	$ 460,000
4220-5415807	ENG-123f Cawana @ Brannen/Cawana/RR Bed Rd.	$ -	$ -	$ 100,000
4220-5415802	ENG-124a Stillwell St. Improvements	$ -	$ 40,000	$ -
4220-5415803	ENG-124c W. Main St. Drainage		$ 50,000	$ -
4220-5414607	ENG-125 Striping & Signage Imp.	$ -	$ -	$ 50,000
4220-5415410	ENG-127 Traffic Calming & Pedestrian Crossings	$ -	$ -	$ 50,000
4220-5414703	ENG-128 Resurf. & Road Rehabilitation	$ -	$ 772,000	$ 772,000
4220-5412107	ENG-131 Public Parking Lots	$ -	$ -	$ 150,000
4220-5212011	ENG-134b Imp. of Limited Transit System	$ -	$ -	$ 95,250
4220-5414509	STS-31 Sidewalk Repairs	$ -	$ 30,000	$ 20,000
	Other equipment			
4200-5422310	STS-21 Dumptruck	$ -	$ 150,000	$ -
4200-5422304	STS-105 Traffic Control Bucket Truck Replacement	$ -	$ -	$ 145,000
4200-5425804	STS-111 Small Tractor Replacement	$ -	$ -	$ 80,000
4200-5425710	STS-121 Message Boards	$ -	$ -	$ 40,000
	TOTAL EXPENDITURES	**$ -**	**$ 1,501,000**	**$ 4,369,350**

FUND - 325 - 2019 SPLOST

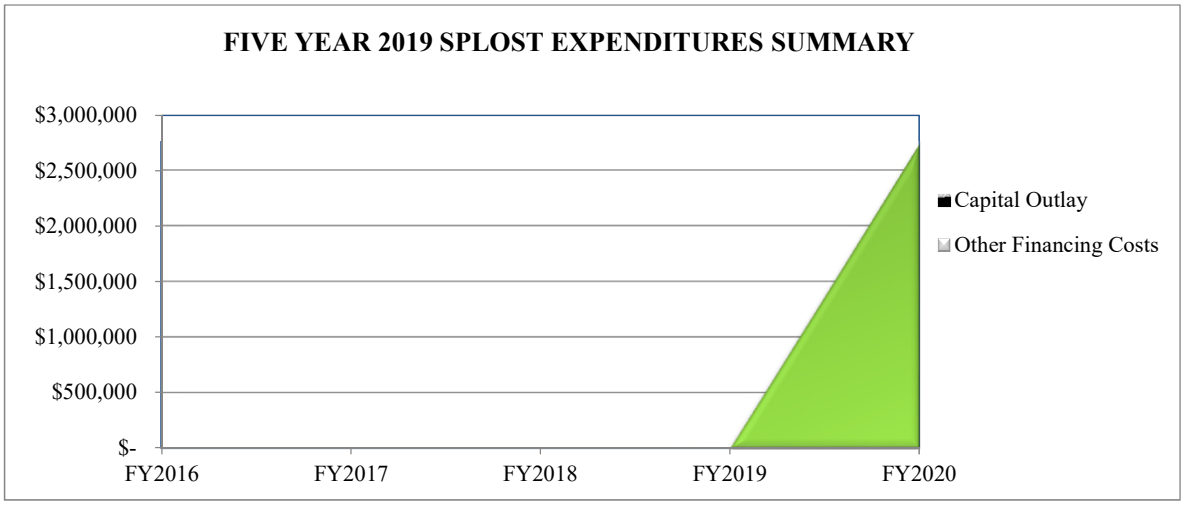
This fund is used to account for the receipts and disbursements of the City's portion of the 2019 1% Special Purpose Local Option Sales Tax, and that portion of the tax used to finance the City/County joint Solid Waste Disposal Fund which the City administers. The SPLOST renewal will help fund City projects such as upgrading and expanding parks and greenways, police and fire vehicles and equipment, and solid waste vehicles and equipment.

On November 6, 2018, the voters of Bulloch County approved a referendum measure to continue imposing this tax for a period of six years after the 2013 SPLOST will end at the end of September 2019. Since there is a two-month delay in receiving the new funds, receipt of the proceeds should begin in March, 2020. The proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum.

This is not an additional tax, but an extension for six years of the 2013 SPLOST. This means that the sales tax rate in Bulloch County will be at 8% - 4% State Sales Tax for the State of Georgia, 1% Local Option Sales Tax for the Board of Education, 1% Educational SPLOST for the Board of Education, 1% for the 2018 Transportation SPLOST and this 1% SPLOST for the County and four cities.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Capital Outlay	$ -	$ -	$ -	$ -	$ 2,731,500	0.00%
Other Financing Costs	$ -	$ -	$ -	$ -	$ -	0.00%
Total Expenditures	$ -	$ -	$ -	$ -	$ 2,731,500	0.00%



FUND 325 - 2019 SPLOST FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	REVENUES:			
3371011	Proceeds for Police	$ -	$ -	$ 170,486
3371012	Proceeds for Fire	$ -	$ -	$ 229,403
3371100	Proceeds for SWD Air Rights/Equipment	$ -	$ -	$ 1,475,001
3371104	Proceeds for Public Works Projects	$ -	$ -	$ 43,403
3371105	Proceeds for Greenspace Projects	$ -	$ -	$ 76,389
3371200	Proceeds for City Structures	$ -	$ -	$ 79,861
3371201	Proceeds for Cultural Facilities	$ -	$ -	$ 18,750
3371300	Proceeds for Economic Development	$ -	$ -	$ 69,444
3371500	Proceeds for Water and Sewer Projects	$ -	$ -	$ 265,972
3371600	Proceeds for Natural Gas Projects	$ -	$ -	$ 69,444
3371700	Proceeds for Solid Waste Projects	$ -	$ -	$ 17,361
3371800	Proceeds for Information Technology	$ -	$ -	$ 11,111
3610001	Interest Income	$ -	$ -	$ 20
	TOTAL REVENUES	**$ -**	**$ -**	**$ 2,526,645**
	EXPENDITURES:			
	BUILDINGS			
1565-5413206	GBD-1 Rehabilitation of Admin Facilities	$ -	$ -	$ 1,000,000
1565-5413308	GBD-4 Renovations to Cultural Facilities	$ -	$ -	$ 75,000
	INFRASTRUCTURE			
4330-5415600	WWD-14L Upgrade Sewer from N. Edgewood to WWTP	$ -	$ -	$ 600,000
4330-5415700	WWD-14T Upgrade Sewer in Woodlawn Subdivision	$ -	$ -	$ 400,000
4700-5415602	NGD-11 Gas System Expansion	$ -	$ -	$ 100,000
	EQUIPMENT			
3223-5422105	PD-1 Police Vehicles and Conversion	$ -	$ -	$ 170,500
3223-5425707	PD-22 Bullet Proof Vests for Patrol Officers	$ -	$ -	$ 25,000
3500-5422508	FD-50 Inspector Pickup Trucks	$ -	$ -	$ 150,000
3500-5425003	FD-71 SCBA Replacement and Purchase	$ -	$ -	$ 45,000
3500-5425701	FD-83 Thermal Imaging Camera Replacement	$ -	$ -	$ 26,000
4700-5425206	NGD-81 Upgrade Radios to 700MHz System	$ -	$ -	$ 20,000
	TOTAL EXPENDITURES	**$ -**	**$ -**	**$ 2,611,500**

FUND - 350 - CAPITAL IMPROVEMENTS PROGRAM FUND

This fund accounts for the receipt and disbursement of funds to acquire major general fixed assets for the City. The projects are derived from the first year's listing within the 6-year Capital Improvements Program for the CIP Fund. Other capital projects are funded in the individual utility funds such as the Water and Sewer Fund, the Storm Water Fund, the Natural Gas Fund, the Solid Waste Collection Fund, and the Solid Waste Disposal Fund. Some are also funded in the Fleet Management Fund, the Confiscated Assets Fund, the Multiple Grants Fund, the Statesboro Fire Service Fund, 2013 SPLOST Fund, 2018 TSPLOST Fund and 2019 SPLOST Fund.

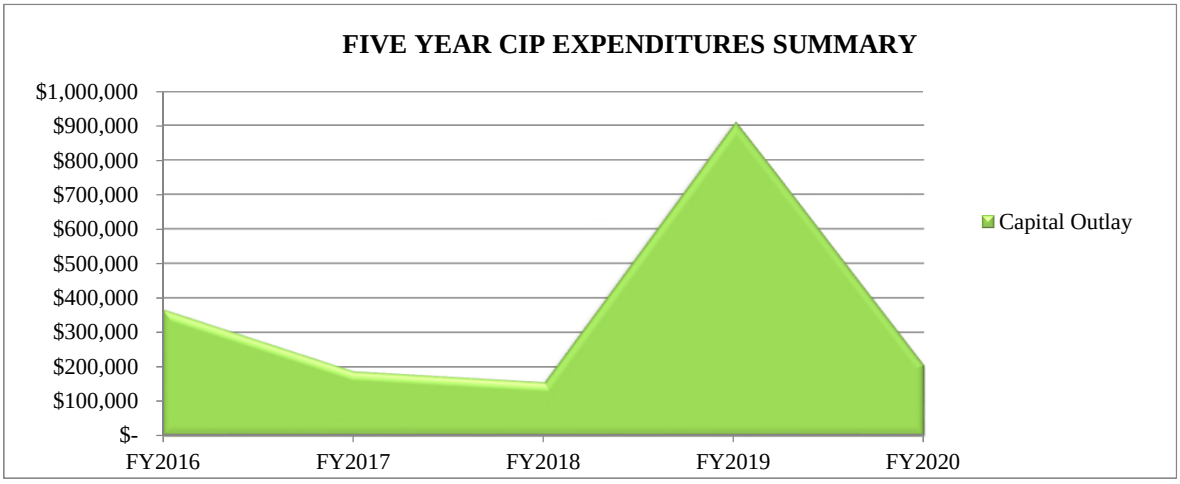
Funding is provided by a transfer from the General Fund, federal and state grants, and the Georgia Municipal Association (GMA) lease pool loans. Projects funded here should cost at least $5,000 and have a useful life of at least two years. Some may have a smaller dollar amount when they are a carryover from the previous year when a project was not finished by year-end. Some capital projects take longer than one fiscal year to complete, requiring the remainder of the project to be funded in the following fiscal year(s). Projects retain the same Project Number and accounting line item in subsequent years in order to easily track a multiple-year project.

The savings from projects or purchases that come in under the budgeted amount are transferred throughout the fiscal year to a Contingency line item in this fund. The Contingency is then available to fund any change orders or unanticipated projects or purchases that arise during the fiscal year without having to amend this fund's budget. Any appropriations remaining in the Contingency line item at fiscal year-end go into the fund balance, which can be appropriated in a subsequent year for other projects.

The complete six-year Capital Improvements program is located in a separate tab within this document, and contains more detailed information on each project.

EXPENDITURES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Capital Outlay	$ 367,400	$ 186,789	$ 155,365	$ 910,500	$ 204,500	-77.54%
Total Expenditures	$ 367,400	$ 186,789	$ 155,365	$ 910,500	$ 204,500	-77.54%



FUND 350 - CAPITAL IMPROVEMENTS PROGRAM

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	REVENUES:			
39	**OTHER FINANCING SOURCES:**			
3912001	Operating transfers from General Fund	$ 100,000	$ 629,500	$ 150,000
3939001	Loan from GMA Lease Pool Fund	$ 17,453	$ 256,000	$ 100,000
	TOTAL REVENUES & OTHER FINANCING SOURCES	**$ 117,453**	**$ 885,500**	**$ 250,000**
	EXPENDITURES:			
54	**CAPITAL OUTLAY**			
	Site Improvements			
4200-5412102	STS-107 Tree Inventory	$ 1,846	$ -	$ -
4200-5422407	STS-92 Tree Maintenance and Removal	$ 2,400	$ 5,000	$ 5,000
4200-5412009	PW-PT-18 Trees/Shrubs	$ 5,352	$ -	$ 6,000
6200-5411007	PRK-32 Cemetery Maintenance	$ -	$ 10,000	$ -
6200-5412010	PRK-31 Marvin Ave Park Renovations	$ -	$ -	$ 5,000
6200-5412105	ENG-PRK-22 Improvements to Edgewood Park	$ 13,968	$ 15,000	$ 15,000
6200-5412106	PRK-28 Improvements to Park Division Areas	$ -	$ 5,000	$ -
6200-5425605	PW-PRK-13 Seasonal Decorations	$ 1,915	$ -	$ 7,500
	Buildings			
3210-5423002	PD-37 Locking System	$ -	$ 34,500	$ -
	Infrastructure			
4200-5413205	STS-117 Street Lights	$ 1,873	$ -	$ 10,000
	Vehicles (and motorized equipment)			
1575-5422108	ENG-5 Utility Vehicle	$ 28,455	$ 26,000	$ 60,000
3200-5422105	PD-1 Vehicles & Conversion	$ -	$ 545,000	$ -
4200-5422206	PW-ST-62 Bushhog Mower	$ -	$ -	$ 9,000
4200-5422207	PW-ST-64 Replace Mower	$ 13,889	$ -	$ 16,000
4200-5422308	STS-98 Superintendent's Pickup Truck	$ 33,050	$ -	$ -
4200-5422401	ENG-STS-74 Work Truck Replacement	$ 42,617	$ -	$ 40,000
4200-5422402	PW-ST- 80 Replace Existing Truck	$ -	$ 40,000	$ -
4200-5425805	PW-ST-21 Dumptruck	$ -	$ 150,000	$ -
6200-5422106	PW-PT-1 Replace PKS Mower	$ -	$ 11,000	$ -
6200-5422303	ENG-PRK-4 Crewcab Truck	$ -	$ 40,000	$ -
	Other equipment			
4200-5425703	STS-114 Replace Radios	$ -	$ 12,000	$ 12,000
4200-5425704	STS-120 Concrete Saw	$ -	$ 8,000	$ -
6200-5425702	PW-PRK-30 Replacement Radios	$ -	$ 9,000	$ 9,000
6200-5425901	PW-PRK-26 Replace Benches, Trashcans etc-	$ 10,000	$ -	$ 10,000
	TOTAL CAPITAL OUTLAY EXPENDITURES	**$ 155,365**	**$ 910,500**	**$ 204,500**

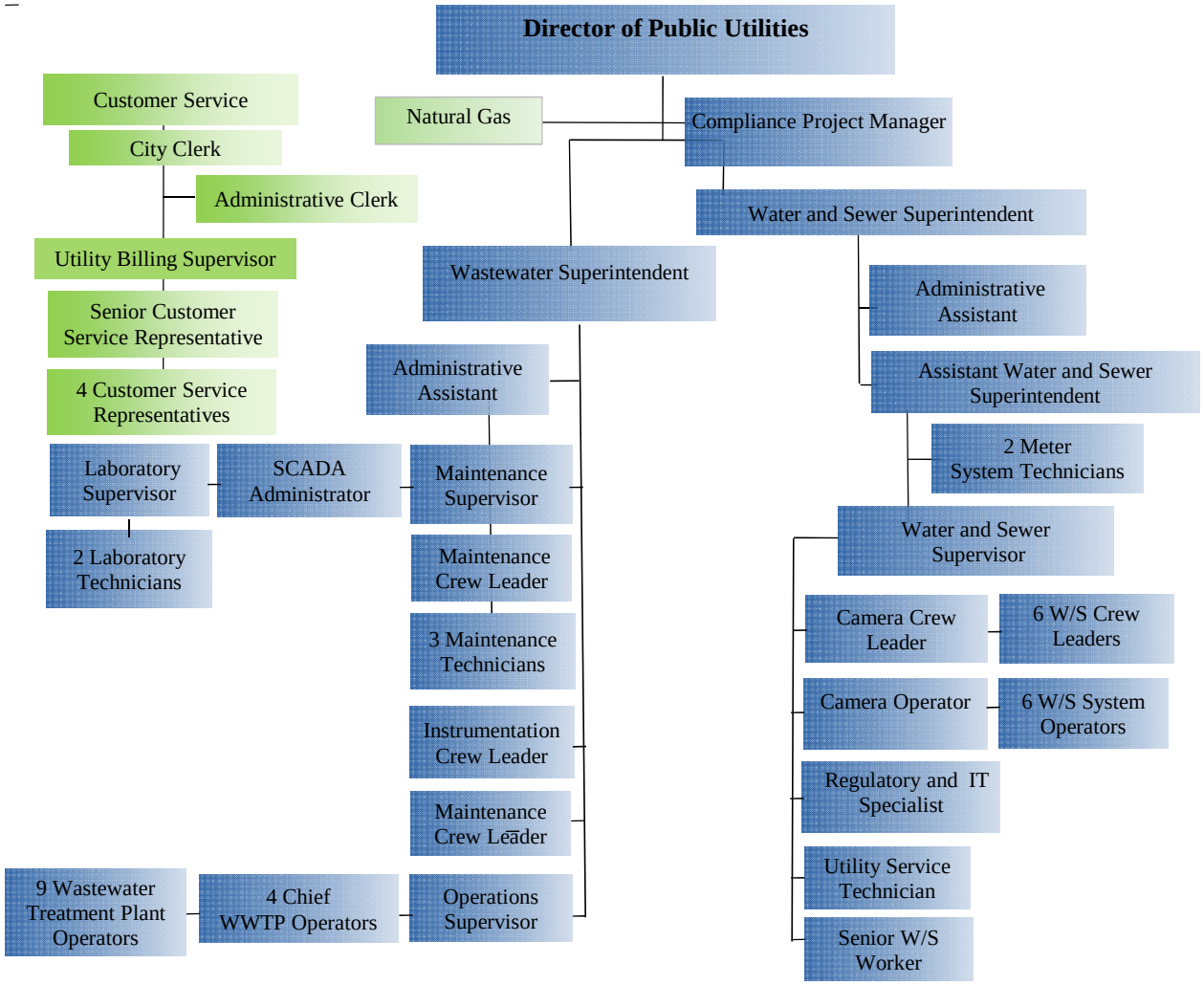
FUND - 505 - WATER/SEWER FUND **DEPT - 1590,4335,4400,4440**

This fund accounts for the receipts and disbursements to finance the City's Water and Sewer Department. The department is responsible for water treatment, storage, and the distribution system; and the wastewater collection, pumping, and treatment system, as well as the utility billing and collection through the Customer Service Department. The City's water is pumped from deep groundwater wells, treated, pumped to elevated storage tanks, and distributed throughout the City and parts of the County. Wastewater is collected in the sewer lines, pumped where gravity flow is not possible, then treated at a state-of-the-art wastewater treatment plant before discharging to Bird's Pond.

The City must meet stringent US Environmental Protection Agency standards for the treatment of drinking water, and the treatment before discharge of wastewater. Both of these functions are critical to public health, and require certified operators and laboratory personnel.

This fund is accounted for on the accrual basis of accounting, including full depreciation, so that management can determine its financial position as a stand-alone enterprise supported by fees and charges. In order to keep rates low, some SPLOST funds are used for major projects. Any SPLOST funds to be used for water and wastewater projects are spent within the SPLOST Fund, with the completed project then transferred to this fund as a fixed asset.

The City charges fees for service based upon actual consumption. Prices are set to cover the cost of personnel, operations, equipment and improvements and extensions of the systems. Unlike private utility companies, the City does not have to pay property or income taxes, and there are no distributions to shareholders, since the City is tax-exempt and non-profit. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.



STATEMENT OF SERVICE

The Water/Sewer and Wastewater Department is responsible to provide maintenance and operation of the Water Distribution System, Wastewater Collection System, Advanced Activated Sludge Wastewater Treatment Facility and Reclaimed Water System. The department also monitors and enforces the Industrial Pre-treatment Program and the Watershed Program. Other responsibilities include the oversight and inspection of design and construction of any extensions of the Water and Sewer system or expansions of the Wastewater Treatment Facility and participates in all new development review discussions in reference to water and sewer infrastructure.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Continue to provide safe drinking water to our customers with minimal disruption of service.	On-Going	On-Going
2. Continue to reduce the amount of infiltration and inflow into the Wastewater Collection System.	On-Going	On-Going
3. Continue to expand the Water Distribution and Wastewater Collection System into undeveloped area's, as determined by Mayor and Council.	Complete water and sewer extension to I-16/301 Intersection	Extend water and sewer within the I-16 Industrial Park
4.Continue to collect and properly treat all wastewater entering the Wastewater Collection System to ensure regulatory compliance with EPD.	On-Going	On-Going
5. Continue to ensure Industrial Pre-treatment compliance by all Industries.	All industries inspected	Inspect all industries
6. Continue to provide quality Reclaimed Water to Georgia Southern University, as well as extending the system to other users.	On-Going	On-Going
7.Ensure that all applicable Water/Sewer and Wastewater personnel obtain the state licenses required for their positions.	Multiple new state licenses acquired by personnel	On-Going
8. Continue to improve the departments capacity to provide Quality Customer Service.	On-Going	On-Going
9. Continue to monitor the condition of the older Wastewater Treatment Plant equipment and schedule for needed up-grades or replacement of the equipment that has reached it's life expectancy.	On-Going	On-Going
10. Continue to provide the necessary training for all Water and Wastewater personnel.	On-Going	On-Going
11. Rehabilitate approximately 9,000 feet of 8-inch sewer mains in Edgewood Acres.	Completed	-
12. Rehabilitate approximately 2,800 feet of 8-inch sewer mains in Fletcher Subdivision by way of installing liner.	Completed	-
13. Upgrade Birds Pond pump station.	Spare pump/motor assembly	Continue upgrade
FY 2020		
1. Rehabilitate approximately 3,100 feet of sewer mains from Proctor Street to East Moore Street.	Completed	-
2. Upgrade water and sewer mains in the CDBG area. Including Kent Street, Lovett Street and Bryant Street.	Completed	-
3. Upgrade water and sewer mains on South Main Street from Brannen Street to Tillman Road as part of "The Blue Mile" Project.	On - Going	On - Going
4. Replace the existing UV (Ultraviolet Disinfection) System at the Wastewater Plant.	On - Going	On - Going

OBJECTIVES FOR FISCAL YEAR 2020

1. Continue to maintain all water lines, pumps and water tanks so that disruptions are avoided.
2. Continue to maintain the SCADA System so that system information is provided in a timely manner for all operators.
3. Continue to train and supervise the laboratory staff so that all required EPA/EPD testing is completed and reported as required and that any quality issues are addressed immediately.
4. Continue the backflow prevention installation program.
5. Continue to maintain the sewer lines, pump stations and Wastewater Treatment Facility so that overflows are avoided.
6. Continue to operate the Wastewater Treatment Facility and the Laboratory so that all parameters of the NPDES permit are met and properly reported to the State monthly.
7. Install emergency generators to all sewer pump stations.
8. Repair concrete tanks at the Wastewater Treatment Facility.
9. Use the QUES camera to systematically identify the areas of worst infiltration and inflow, particularly during heavy rain events.
10. Develop a priority rating system for these problems and either contract for or repair in-house.
11. Publicize through GSU mailings to students and other forms of media to all customers of the availability of online utility, property tax and court fine payments.
12. Keep the number of misreads on utility accounts below 0.5%.
13. Continue to correct billing errors with a 24-hour period.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Dollar amount of fixed assets at FY end	$51,714,816	$52,329,633	$51,039,624	$51,206,120	$54,094,728
Long-term debt outstanding at FY end	$15,293,526	$14,576,433	$13,839,826	$13,275,850	$12,486,388
Long-term debt outstanding as % of fixed assets at FY end	30%	28%	27%	26%	23%
Long-term debt outstanding per capita at FY end	$536	$511	$485	$465	$438
Water & Wastewater Annual Debt Service Payments P&I	$1,337,594	$1,338,752	$1,364,921	$1,369,945	$1,365,345
Net Income for FY	$879,688	$2,606,572	$841,137	$795,146	$1,022,409
Ratio of Water & Wastewater System Net Income to Net Income to Annual Debt Service Payments (P & P)	65.8%	194.7%	61.6%	58.0%	74.9%
Number of FTE employees	57.5	56.5	57.16	57.16	58.16
Net Income (Loss) per FTE employee	$15,299	$46,134	$14,715	$13,911	$17,579
Number of Utility Bills processed annually	300,000	300,000	300,000	300,000	300,000
Number of Employees in utility billing/collection	6	6	6	6	7
Average Number of Utility Bills processed per employee	50,000	50,000	50,000	50,000	42,857
Dollar amount of Utility Bills processed annually	$44,000,000	$46,000,000	$48,000,000	$48,000,000	$48,000,000
PRODUCTIVITY MEASURES	**2016 ACTUAL**	**2017 ACTUAL**	**2018 ACTUAL**	**2019 PROJECTED**	**2020 BUDGET**
Gallons of water pumped from wells	1,138,556,000	1,200,393,750	1,178,136,000	1,180,000,000	1,185,000,000
Gallons of water billed	1,110,296,000	1,140,202,000	1,139,214,000	1,056,165,000	1,110,000,000
Percentage of treated water lost to leakage, fire protection and other sources.	2.5%	5.0%	3.3%	10.5%	6.3%
Gallons of sewage treated and discharged from WWTP	1,687,630,000	1,786,059,000	1,608,900,000	2,121,790,000	1,861,500,000
Gallons of sewage billed	1,005,233,000	1,060,882,000	973,703,000	1,005,643,000	1,005,000,000
Percentage of treated sewage from infiltration & inflow	40%	42%	40%	53%	46%
Number of operational water wells	6	6	6	6	6
Average Gallons per Day (GPD) of water pumped	3,119,332	3,288,750	3,227,770	3,232,877	3,246,575
Percentage of Permitted Average GPD actually used	53%	56%	55%	55%	55%
Peak GPD of water pumped	4,568,000	4,585,000	5,215,000	4,350,000	4,400,000
Number of operational sewage lift stations	23	24	25	25	25
Average GPD of sewage treated & discharged from WWTP	4,611,000	4,890,000	4,410,000	5,800,000	5,100,000
Average GPD of sewage discharged permitted by NPDES permit	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Percentage of Permitted Average GPD actually used	46%	49%	44%	58%	51%
Number of water leaks repaired	356	324	288	313	325
Number of sewage spills requiring EPD notification	0	0	0	0	0
Number of NPDES Permit violations per EPD	2	1	0	0	0
* Number of residential water customers	10,007	10,781	10,747	10,856	10,875
* Number of residential sewer customers	9748	10014	10,115	10,175	10,200
* Number of commercial/industrial water customers	1498	1434	1429	1433	1440
* Number of commercial/industrial sewer customers	1186	1128	1126	1132	1130
* Government agency water customers	698	701	701	702	702
* Government agency sewer customers	591	562	561	563	564
* Irrigation customers	602	602	605	611	620
* Fire system customers	233	234	234	236	237
** Multi-meter customers	207	207	207	207	207
*** Average GPD allowed by EPD withdrawal permit	5,875,000	5,875,000	5,875,000	5,875,000	5,875,000

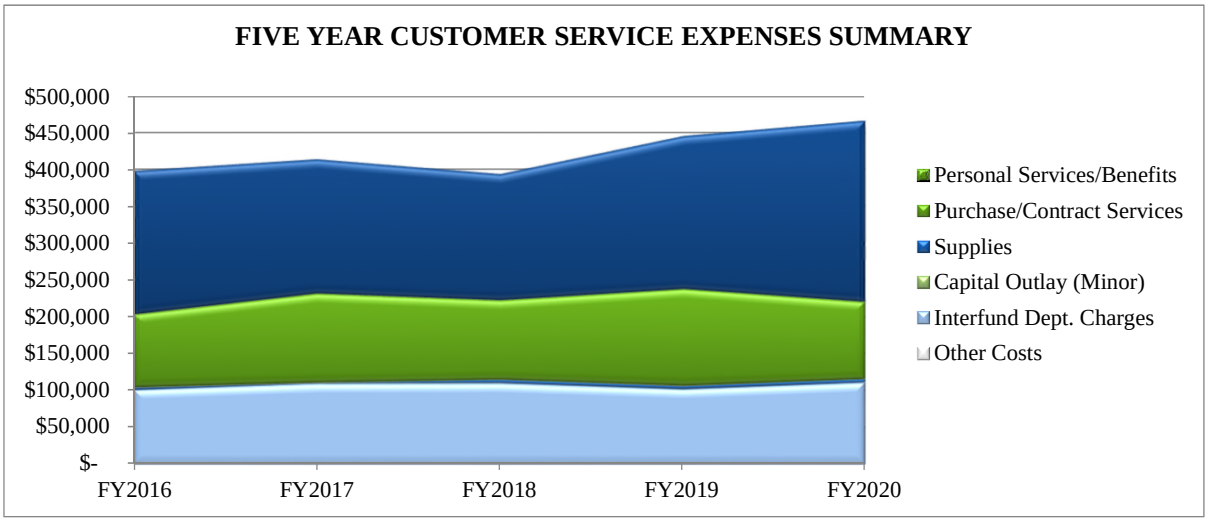
* Actual accounts based on Feb. of FY to be representative of college students.

** FY Actual units supplied by multi-meter accounts= 3168 units

*** Current water withdrawal permit 7.345 monthly average 5.875 annual average

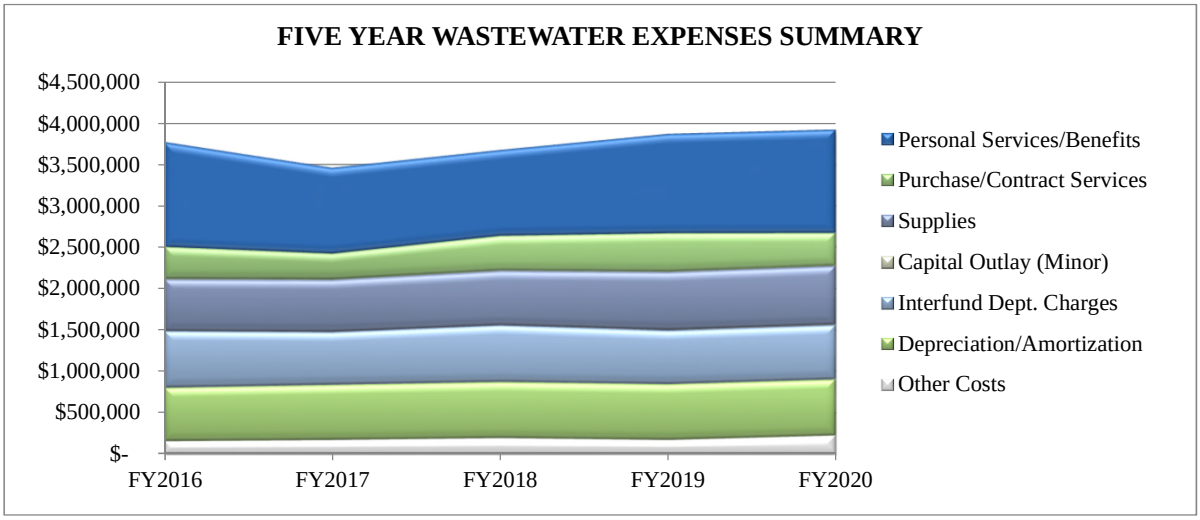
EXPENSES SUMMARY CUSTOMER SERVICE

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 194,959	$ 181,937	$ 171,411	$ 207,417	$ 245,566	18.39%
Purchase/Contract Services	$ 99,490	$ 121,645	$ 108,433	$ 131,872	$ 105,395	-20.08%
Supplies	$ 2,814	$ 452	$ 3,787	$ 3,900	$ 3,900	0.00%
Capital Outlay (Minor)	$ -	$ 280	$ 280	$ 200	$ 200	0.00%
Interfund Dept. Charges	$ 100,623	$ 109,153	$ 109,760	$ 101,752	$ 110,843	8.93%
Other Costs	$ 142	$ 152	$ 56	$ 50	$ -	-100.00%
Total Expenses	$ 398,028	$ 413,619	$ 393,727	$ 445,191	$ 465,904	4.65%

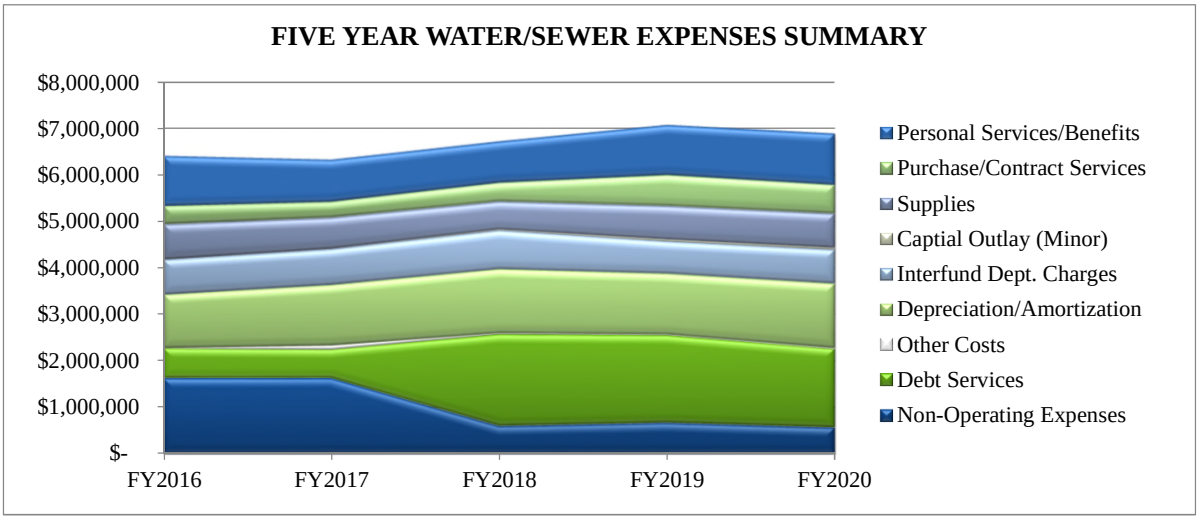


EXPENSES SUMMARY WASTEWATER DEPARTMENT

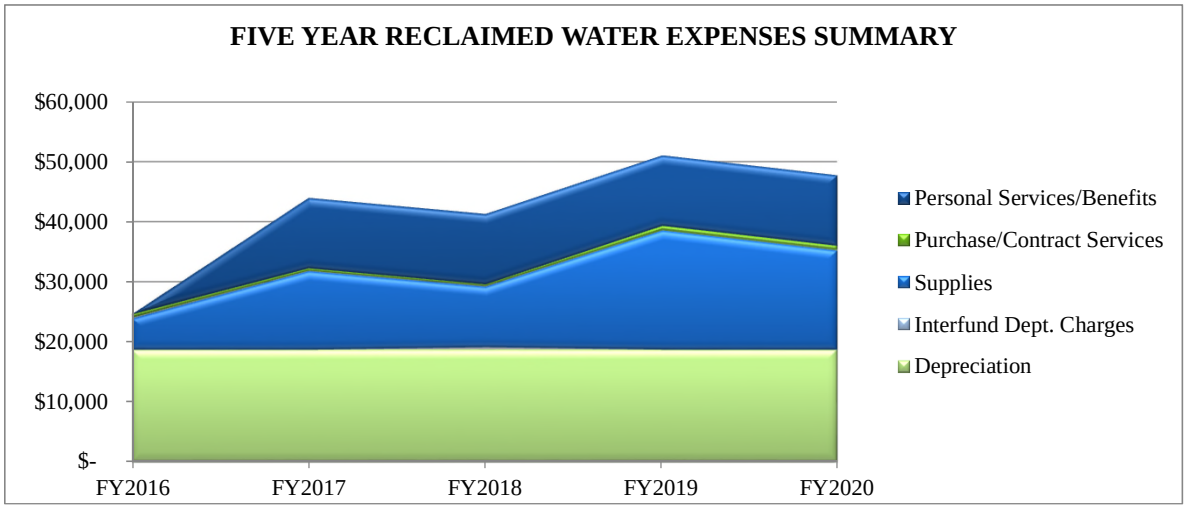
	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 1,260,703	$ 1,031,783	$ 1,032,871	$ 1,196,902	$ 1,245,489	4.06%
Purchase/Contract Services	$ 393,718	$ 318,471	$ 421,798	$ 468,610	$ 397,450	-15.19%
Supplies	$ 622,326	$ 626,395	$ 654,341	$ 698,550	$ 705,550	1.00%
Capital Outlay (Minor)	$ 1,910	$ 3,245	$ 1,498	$ 7,500	$ 7,500	0.00%
Interfund Dept. Charges	$ 687,230	$ 637,973	$ 687,963	$ 646,480	$ 656,051	1.48%
Depreciation/Amortization	$ 645,155	$ 667,971	$ 678,201	$ 675,000	$ 678,200	0.47%
Other Costs	$ 155,731	$ 169,251	$ 192,342	$ 170,688	$ 225,950	32.38%
Total Expenses	$ 3,766,773	$ 3,455,089	$ 3,669,014	$ 3,863,730	$ 3,916,190	1.36%



EXPENSES SUMMARY WATER/SEWER DEPARTMENT						
	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY2016	FY2017	FY2018	FY2019	FY2020	Inc./Dec.
Personal Services/Benefits	$ 1,068,068	$ 895,955	$ 883,843	$ 1,070,793	$ 1,099,991	2.73%
Purchase/Contract Services	$ 399,561	$ 344,528	$ 407,297	$ 665,324	$ 623,155	-6.34%
Supplies	$ 755,158	$ 674,751	$ 597,996	$ 719,812	$ 727,210	1.03%
Capital Outlay (Minor)	$ 4,434	$ 5,115	$ 22,280	$ 41,300	$ 41,300	0.00%
Interfund Dept. Charges	$ 747,861	$ 767,377	$ 827,259	$ 694,957	$ 728,270	4.79%
Depreciation/Amortization	$ 1,141,381	$ 1,292,590	$ 1,377,958	$ 1,300,000	$ 1,380,000	6.15%
Other Costs	$ 11,340	$ 88,814	$ 25,973	$ 22,750	$ 23,150	1.76%
Debt Services	$ 649,541	$ 622,730	$ 1,976,922	$ 1,884,900	$ 1,695,819	-10.03%
Non-Operating Expenses	$ 1,626,882	$ 1,632,195	$ 598,597	$ 670,036	$ 566,637	-15.43%
Total Expenses	$ 6,404,226	$ 6,324,055	$ 6,718,125	$ 7,069,872	$ 6,885,532	-2.61%



EXPENSES SUMMARY RECLAIMED WATER						
	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY2016	FY2017	FY2018	FY2019	FY2020	Inc./Dec.
Personal Services/Benefits	$ -	$ 11,700	$ 11,700	$ 11,700	$ 11,700	0.00%
Purchase/Contract Services	$ 673	$ 433	$ 363	$ 789	$ 800	1.39%
Supplies	$ 5,220	$ 13,084	$ 10,096	$ 19,811	$ 16,500	-16.71%
Interfund Dept. Charges	$ -	$ -	$ 404	$ -	$ -	0.00%
Depreciation	$ 18,692	$ 18,691	$ 18,692	$ 18,692	$ 18,692	0.00%
Total Expenses	$ 24,585	$ 43,908	$ 41,255	$ 50,992	$ 47,692	-6.47%



FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
	Water			
	CHARGES FOR SERVICES			
33-34	*General government*			
3390000	Fema Reimbursement	$ 10,951	$ -	$ -
3417000	Indirect Cost Allocation for Meter Reader	$ 41,594	$ 52,901	$ 52,901
3417001	Indirect Cost All- For Customer Service	$ 184,108	$ 237,075	$ 250,790
	Sub-total: General Government	*$ 236,653*	*$ 289,976*	*$ 303,691*
3442100	*Water charges*			
3442101	Administrative Service Fees	$ 74,148	$ 90,000	$ 90,000
3442102	Inside Residential Water Charges	$ 2,807,908	$ 2,790,000	$ 2,750,000
3442103	Outside Residential Water Charges	$ 102,404	$ 123,000	$ 123,000
3442104	Inside Commercial Water Charge	$ 1,306,750	$ 1,340,000	$ 1,330,000
3442105	Outside Commercial Water Charge	$ 220,798	$ 220,000	$ 220,000
3442107	Outside Industrial Water Charge	$ 311,188	$ 334,000	$ 337,340
3442109	Miscellaneous Income (Septic)	$ 27	$ -	$ -
	Sub-total: Water Charges	*$ 4,823,223*	*$ 4,897,000*	*$ 4,850,340*
3442901	Water Tap Fees	$ 208,380	$ 110,000	$ 110,000
3442902	Late Payment Penalties and Interest	$ 61,657	$ 70,000	$ 70,000
3442903	Reconnection Fees	$ 266,948	$ 240,000	$ 230,000
3442907	Water Conn/Running inside	$ 1,500	$ 50,000	$ 1,500
	Sub-total: Other Fees	*$ 538,485*	*$ 470,000*	*$ 411,500*
	TOTAL CHARGES FOR SERVICES	$ 5,598,361	$ 5,656,976	$ 5,565,531
	Sewer			
	CHARGES FOR SERVICES			
34	*Sewer charges*			
3442501	Inside Residential Sewer Charges	$ 2,500,795	$ 2,545,000	$ 2,540,000
3442502	Outside Residential Sewer Charges	$ 11,070	$ 11,000	$ 11,000
3445503	Inside Commercial Sewer Charges	$ 1,954,083	$ 1,931,000	$ 1,935,000
3445504	Outside Commercial Sewer Charges	$ 220,972	$ 227,000	$ 227,000
3442506	Outside Industrial Sewer Charges	$ 340,468	$ 334,000	$ 340,000
	Sub-total: Sewer Charges	*$ 5,027,388*	*$ 5,048,000*	*$ 5,053,000*
3442905	Sewer Tap Fees	$ 29,220	$ 20,000	$ 30,000
3442906	Late Payment Penalties and Interest	$ 59,908	$ 65,000	$ 65,000
	Sub-total: Other Fees	*$ 89,128*	*$ 85,000*	*$ 95,000*
	TOTAL CHARGES FOR SERVICES	$ 5,116,516	$ 5,133,000	$ 5,148,000
34	**Reclaimed Water**			
3442200	Reclaimed Water	$ 53,115	$ 52,272	$ 52,272
	TOTAL CHARGES FOR SERVICES	$ 53,115	$ 52,272	$ 52,272
	TOTAL OPERATING REVENUES	**$ 10,767,992**	**$ 10,842,248**	**$ 10,765,803**
	OPERATING EXPENSES:	**DEPT - 1590 - CUSTOMER SERVICE**		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 148,314	$ 176,325	$ 211,867
5113001	Overtime	$ 3,774	$ 5,800	$ 5,800
	Sub-total: Salaries and Wages	*$ 152,088*	*$ 182,125*	*$ 217,667*
5122001	Social Security (FICA) Contributions	$ 10,105	$ 13,891	$ 16,652
5124001	Retirement Contributions	$ 8,704	$ 10,927	$ 10,927
5127001	Workers Compensation	$ 514	$ 474	$ 320
	Sub-total: Employee Benefits	*$ 19,323*	*$ 25,292*	*$ 27,899*
	TOTAL PERSONAL SERVICES	$ 171,411	$ 207,417	$ 245,566

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
52	PURCHASE/CONTRACT SERVICES			
5222005	Rep. and Maint. (Office Equipment)	$ 4,926	$ 11,000	$ 6,000
5222102	Software Support	$ 36	$ 42	$ -
5222103	Rep. and Maint. Computers	$ 17,155	$ 13,725	$ 15,865
	Sub-total: Property Services	*$ 22,117*	*$ 24,767*	*$ 21,865*
5231001	Insurance	$ 2,179	$ 2,500	$ 2,115
5232001	Telephone	$ 3,634	$ 1,905	$ 1,915
5232006	Postage	$ 55,000	$ 25,000	$ 300
5233001	Advertising	$ 70	$ 200	$ 200
5234001	Printing and Binding	$ 3,750	$ -	$ -
5235001	Travel	$ -	$ 3,000	$ 4,000
5236001	Dues and Fees	$ 42	$ -	$ -
5237001	Education and Training	$ 100	$ 4,000	$ 5,000
5238501	Contract Services	$ 21,541	$ 70,500	$ 70,000
	Sub-total: Other Purchased Services	*$ 86,316*	*$ 107,105*	*$ 83,530*
	TOTAL PURCHASED SERVICES	$ 108,433	$ 131,872	$ 105,395
53	SUPPLIES			
5311001	Office and General Supplies	$ 3,593	$ 3,000	$ 3,000
5311005	Uniforms	$ 194	$ 350	$ 350
5313001	Food	$ -	$ 50	$ 50
5316001	Small Tools and Equipment	$ -	$ 500	$ 500
	TOTAL SUPPLIES	$ 3,787	$ 3,900	$ 3,900
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 280	$ 200	$ 200
	TOTAL CAPITAL OUTLAY (MINOR)	$ 280	$ 200	$ 200
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	$ 47,808	$ 42,086	$ 44,752
5524001	Self-funded Insurance (Medical)	$ 60,988	$ 54,516	$ 60,366
5524002	Life and Disability	$ 634	$ 920	$ 840
5524003	Wellness Program	$ 330	$ 330	$ 385
5524004	OPEB	$ -	$ 3,900	$ 4,500
	TOTAL INTERFUND/INTERDEPT.	$ 109,760	$ 101,752	$ 110,843
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 56	$ 50	$ -
5760001	Over/Short	$ -	$ -	$ -
	TOTAL OTHER COSTS	$ 56	$ 50	$ -
	Sub-total Customer Service Expenses	**$ 393,727**	**$ 445,191**	**$ 465,904**
		DEPT - 4335 - WASTE WATER TREATMENT PLANT		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 810,364	$ 988,461	$ 1,028,400
5113001	Overtime	$ 79,463	$ 70,000	$ 70,000
	Sub-total: Salaries and Wages	*$ 889,827*	*$ 1,058,461*	*$ 1,098,400*
5122001	Social Security (FICA) Contributions	$ 63,193	$ 74,655	$ 84,028
5124001	Retirement Contributions	$ 51,856	$ 38,651	$ 38,651
5127001	Workers Compensation	$ 27,552	$ 24,825	$ 24,410
5129002	Employee Drug Screening Tests	$ 352	$ 218	$ -

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5129003	Hepatitis/ Flu Vaccine	$ 91	$ 92	$ -
	Sub-total: Employee Benefits	*$ 143,044*	*$ 138,441*	*$ 147,089*
	TOTAL PERSONAL SERVICES	$ 1,032,871	$ 1,196,902	$ 1,245,489
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	$ -	$ 5,000	$ 5,000
5212002	Engineering Fees	$ 46,901	$ 25,000	$ 25,000
5213001	Computer Programming Fees	$ -	$ 2,000	$ 2,000
	Sub-total: Prof- and Tech- Services	*$ 46,901*	*$ 32,000*	*$ 32,000*
5221001	Cleaning Services	$ -	$ 2,500	$ 2,500
5222001	Rep. and Maint. (Equipment)	$ 32,388	$ 23,000	$ 23,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 18,123	$ 12,000	$ 12,000
5222003	Rep. and Maint. (Labor)	$ 29,029	$ 23,000	$ 23,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 11,993	$ 15,000	$ 15,000
5222005	Rep. and Maint. (Office Equipment)	$ 5,989	$ 3,500	$ 7,600
5222006	Rep. and Maint. (Other Equipment)	$ 96,623	$ 147,415	$ 120,000
5222008	Rep. and Maint. (Pump Stations)	$ 18	$ -	$ -
5222103	Rep. and Maint. Computers	$ 33,240	$ 28,002	$ 32,300
5223200	Rentals	$ 7,710	$ 7,500	$ 9,000
	Sub-total: Property Services	*$ 235,113*	*$ 261,917*	*$ 244,400*
5231001	Insurance	$ 76,847	$ 85,000	$ 30,350
5232001	Telephone	$ 6,261	$ 3,571	$ 3,470
5232003	Cellular Phones	$ 11,269	$ 27,045	$ 32,530
5232006	Postage	$ 6,465	$ 3,000	$ 3,000
5233001	Advertising	$ 1,677	$ 1,000	$ 1,000
5234001	Printing and Binding	$ 147	$ 3,577	$ 200
5235001	Travel	$ 7,253	$ 7,500	$ 7,500
5236001	Dues and Fees	$ 561	$ 3,000	$ 2,000
5237001	Education and Training	$ 4,508	$ 10,000	$ 10,000
5238001	Licenses	$ 1,269	$ 2,000	$ 2,000
5238501	Contract Labor	$ 12,925	$ 12,000	$ 12,000
5239004	Laboratory Services	$ 10,602	$ 17,000	$ 17,000
	Sub-total: Other Purchased Services	*$ 139,784*	*$ 174,693*	*$ 121,050*
	TOTAL PURCHASED SERVICES	$ 421,798	$ 468,610	$ 397,450
53	SUPPLIES			
5311001	Office and General Supplies	$ 11,621	$ 15,000	$ 15,000
5311002	Parts and Materials	$ 16,730	$ 16,000	$ 16,000
5311003	Chemicals	$ 85,874	$ 110,000	$ 110,000
5311004	Janitorial Supplies	$ 1,451	$ 2,500	$ 2,500
5311005	Uniforms	$ 12,843	$ 11,000	$ 11,000
5311104	Laboratory Supplies	$ 15,724	$ 17,000	$ 17,000
5311105	Laboratory Reagents	$ 16,927	$ 16,000	$ 18,000
5312300	Electricity: WWTP	$ 452,530	$ 475,000	$ 475,000
5312700	Gasoline/Diesel/CNG	$ 28,160	$ 25,000	$ 30,000
5312800	Stormwater	$ 2,300	$ 2,300	$ 2,300
5313001	Food	$ 637	$ 750	$ 750
5314001	Books and Periodicals	$ 32	$ 500	$ 500
5316001	Small Tools and Equipment	$ 9,512	$ 7,500	$ 7,500
	TOTAL SUPPLIES	$ 654,341	$ 698,550	$ 705,550
54	CAPITAL OUTLAY (MINOR)			
5421001	Machinery	$ -	$ 5,000	$ 5,000
5423001	Furniture and Fixtures	$ 1,409	$ 2,500	$ 2,500
5424001	Computers	$ 150	$ -	$ -

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5425001	Other Equipment	$ (61)	$ -	$ -
	TOTAL CAPITAL OUTLAY (MINOR)	$ 1,498	$ 7,500	$ 7,500
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	$ 429,893	$ 365,260	$ 390,105
5510005	Indirect Cost Allocation for GIS	$ 10,000	$ 8,639	$ 8,925
5524001	Self-funded Insurance (Medical)	$ 242,397	$ 246,405	$ 233,461
5524002	Life and Disability	$ 4,215	$ 5,646	$ 4,980
5524003	Wellness Program	$ 1,458	$ 1,485	$ 1,485
5524004	OPEB	$ -	$ 19,045	$ 17,095
	TOTAL INTERFUND/INTERDEPT.	$ 687,963	$ 646,480	$ 656,051
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 678,201	$ 675,000	$ 678,200
	TOTAL DEPREC. AND AMORT.	$ 678,201	$ 675,000	$ 678,200
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 191,080	$ 170,000	$ 225,000
5734001	Miscellaneous Expenses	$ 1,155	$ 400	$ 650
5741001	Collection Costs	$ 107	$ 288	$ 300
	TOTAL OTHER COSTS	$ 192,342	$ 170,688	$ 225,950
	Sub-total Wastewater TP Operating Expenses	**$ 3,669,014**	**$ 3,863,730**	**$ 3,916,190**
		DEPT - 4400 - WATER/SEWER COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 806,060	$ 895,011	$ 930,457
5113001	Overtime	$ 31,710	$ 32,000	$ 32,000
	Sub-total: Salaries and Wages	*$ 837,770*	*$ 927,011*	*$ 962,457*
5122001	Social Security (FICA) Contributions	$ 54,868	$ 69,416	$ 73,628
5124001	Retirement Contributions	$ (49,791)	$ 46,981	$ 46,981
5127001	Workers Compensation	$ 40,364	$ 27,118	$ 16,925
5129001	Employment Physicals	$ 60	$ -	$ -
5129002	Employee Drug Screening Tests	$ 572	$ 267	$ -
	Sub-total: Employee Benefits	*$ 46,073*	*$ 143,782*	*$ 137,534*
	TOTAL PERSONAL SERVICES	$ 883,843	$ 1,070,793	$ 1,099,991
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	$ -	$ 4,500	$ 4,500
5212002	Engineering Fees	$ 18,523	$ 13,000	$ 16,000
5213002	Bond Paying Agent Fees	$ 965	$ 1,800	$ 1,800
	Sub-total: Prof- and Tech- Services	*$ 19,488*	*$ 19,300*	*$ 22,300*
5221001	Cleaning Services	$ 2,040	$ 2,400	$ 2,400
5222001	Rep. and Maint. (Equipment)	$ 22,135	$ 30,000	$ 32,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 19,092	$ 28,000	$ 28,000
5222003	Rep. and Maint. (Labor)	$ 33,770	$ 33,000	$ 34,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 4,586	$ 7,500	$ 7,500
5222005	Rep. and Maint. (Office Equipment)	$ 1,265	$ 1,000	$ 1,000
5222006	Rep. and Maint. (Other Equipment)	$ 3,013	$ 5,227	$ 6,000
5222007	Rep. and Maint. (Wells)	$ 21,700	$ 44,841	$ 45,000
5222008	Rep. and Maint. (Pump Stations)	$ 29,796	$ 30,000	$ 30,000
5222009	Rep. and Maint. (Control Panel)	$ 33	$ 390	$ -
5222102	Software Support	$ 14,000	$ 7,000	$ 7,000
5222103	Rep. and Maint. Computers	$ 8,385	$ 15,144	$ 14,020

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5223200	Rentals	$ 2,287	$ 3,500	$ 3,500
	Sub-total: Property Services	*$ 162,102*	*$ 208,002*	*$ 210,420*
5231001	Insurance, Other than Benefits	$ 50,613	$ 59,394	$ 59,400
5232001	Telephone	$ 2,757	$ 3,200	$ 2,255
5232002	Telephone: Controls on Wells	$ 20,971	$ 23,000	$ 23,000
5232003	Cellular Phones	$ 9,131	$ 30,728	$ 13,660
5232006	Postage	$ 267	$ 3,000	$ 2,000
5233001	Advertising	$ 1,494	$ 1,000	$ 1,000
5234001	Printing and Binding	$ 322	$ 3,800	$ 3,800
5235001	Travel	$ 2,286	$ 5,600	$ 5,000
5236001	Dues and Fees	$ 3,245	$ 3,000	$ 3,000
5237001	Education and Training	$ 1,921	$ 4,500	$ 4,500
5238001	Licenses	$ 560	$ 3,000	$ 1,500
5238501	Contract Labor/Services	$ 49,217	$ 189,800	$ 163,320
5239004	Laboratory Services	$ 12,200	$ 14,000	$ 14,000
5239005	Inspections - Tanks	$ 70,723	$ 94,000	$ 94,000
	Sub-total: Other Purchased Services	*$ 225,707*	*$ 438,022*	*$ 390,435*
	TOTAL PURCHASED SERVICES	$ 407,297	$ 665,324	$ 623,155
53	SUPPLIES			
5311001	Office and General Supplies	$ 8,928	$ 11,000	$ 11,000
5311002	Parts and Materials	$ 136,912	$ 200,000	$ 200,000
5311003	Chemicals	$ 41,819	$ 45,000	$ 45,000
5311004	Janitorial Supplies	$ 908	$ 1,000	$ 1,000
5311005	Uniforms	$ 13,529	$ 10,250	$ 10,250
5311602	Conservation Water Supply	$ -	$ 3,000	$ 3,000
5312300	Electricity	$ 2,702	$ 2,602	$ 2,500
5312303	Electricity: Sewage Pumps	$ 88,469	$ 100,000	$ 102,500
5312304	Electricity: Water Pumps	$ 262,695	$ 285,000	$ 290,000
5312305	Electricity: Shop	$ 3,491	$ 5,000	$ 5,000
5312700	Gasoline/Diesel/CNG	$ 31,689	$ 47,000	$ 47,000
5312800	Stormwater	$ 1,562	$ 1,560	$ 1,560
5313001	Food	$ 983	$ 1,000	$ 1,000
5314001	Books and Periodicals	$ 749	$ 400	$ 400
5316001	Small Tools and Equipment	$ 3,560	$ 7,000	$ 7,000
	TOTAL SUPPLIES	$ 597,996	$ 719,812	$ 727,210
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	$ 11,595	$ 30,000	$ 30,000
5421001	Machinery	$ 7,674	$ 8,000	$ 8,000
5423001	Furniture and Fixtures	$ 800	$ 800	$ 800
5424001	Computers	$ -	$ 1,000	$ 1,000
5425001	Other Equipment	$ 2,211	$ 1,500	$ 1,500
	TOTAL CAPITAL OUTLAY (MINOR)	$ 22,280	$ 41,300	$ 41,300
55	INTERFUND/DEPT- CHARGES			
5510002	Indirect Cost Allocation - General Fund	$ 481,212	$ 426,822	$ 460,578
5510005	Indirect Cost Allocation for GIS	$ 41,250	$ 12,959	$ 13,390
5524001	Self-funded Insurance (Medical)	$ 231,630	$ 234,094	$ 234,094
5524002	Life and Disability	$ 3,981	$ 4,654	$ 4,380
5524003	Wellness Program	$ 1,293	$ 1,348	$ 1,348
5524004	OPEB	$ 67,893	$ 15,080	$ 15,080
	TOTAL INTERFUND/INTERDEPT.	$ 827,259	$ 694,957	$ 728,870

FUND 505 - WATER SEWER FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 1,377,958	$ 1,300,000	$ 1,380,000
	TOTAL DEPREC. AND AMORT.	$ 1,377,958	$ 1,300,000	$ 1,380,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ -	$ 800	$ 800
5734001	Miscellaneous Expenses	$ 668	$ 400	$ 800
5740001	Bad Debts	$ 22,373	$ 18,000	$ 18,000
5741001	Collection Costs	$ 2,692	$ 3,300	$ 3,300
5741003	Bank Charges	$ 240	$ 250	$ 250
	TOTAL OTHER COSTS	$ 25,973	$ 22,750	$ 23,150
	Sub-total WT, Distribution and Sewer System Expense	**$ 4,142,606**	**$ 4,514,936**	**$ 4,623,676**
		DEPT - 4440 - RECLAIMED WATER		
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 11,700	$ 11,700	$ 11,700
	TOTAL PERSONAL SERVICES	$ 11,700	$ 11,700	$ 11,700
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	$ 350	$ 500	$ 500
5231001	Insurance Other	$ 13	$ 289	$ 300
	TOTAL PURCHASED SERVICES	$ 363	$ 789	$ 800
53	SUPPLIES			
5311002	Parts and Materials	$ 912	$ 3,711	$ 400
5311003	Chemicals	$ 1,606	$ 6,000	$ 6,000
5312300	Electricity	$ 5,278	$ 7,800	$ 7,800
5312700	Gasoline/Fuel/CNG	$ 2,300	$ 2,300	$ 2,300
	TOTAL SUPPLIES	$ 10,096	$ 19,811	$ 16,500
55	INTERFUND/DEPT- CHARGES			
5524004	OPEB	$ 404		
	TOTAL INTERFUND/INTERDEPT.	$ 404	$ -	$ -
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 18,692	$ 18,692	$ 18,692
	TOTAL DEPREC. AND AMORT.	$ 18,692	$ 18,692	$ 18,692
	Sub-total Reclaimed Water	**$ 41,255**	**$ 50,992**	**$ 47,692**
	TOTAL OPERATING EXPENSES	**$ 8,246,602**	**$ 8,874,849**	**$ 9,053,462**
	OPERATING INCOME (LOSS)	**$ 2,521,390**	**$ 1,967,399**	**$ 1,712,341**
	NON-OPERATING REVENUES			
36	INVESTMENT INCOME			
3610011	Interest Income - Bonds	$ 164	$ 300	$ 150
	TOTAL INVESTMENT INCOME	$ 164	$ 300	$ 150
38	MISCELLANEOUS REVENUE			
3810012	Rental Income-T-Mobile	$ 119,917	$ 81,545	$ 80,545

FUND 505 - WATER SEWER FUND

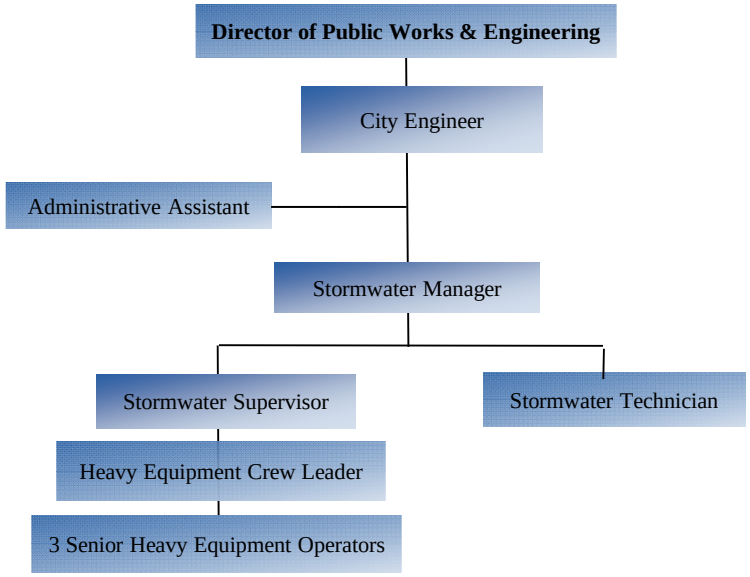
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
3810013	Rental Income-AT&T	$ 136,224	$ 90,500	$ 90,500
3810015	Rental Income-Verizon	$ 40,080	$ 39,338	$ 39,829
3890300	Sale of Scrap	$ 3,914	$ -	$ 500
3890500	WASA	$ 500	$ 1,000	$ 1,000
3890501	ATC Fees	$ 114,671	$ 100,000	$ 100,000
	TOTAL MISCELLANEOUS	$ 415,306	$ 312,383	$ 312,374
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	$ 429,583	$ 1,070,000	$ 1,260,000
3912006	Transfer in from 2016 CDBG	$ 9,540	$ -	$ -
3922000	Sale of Assets	$ 6,111	$ -	$ -
	TOTAL OTHER FINANCING SOURCES	$ 445,234	$ 1,070,000	$ 1,260,000
	TOTAL NON-OPERATING REVENUE	**$ 860,704**	**$ 1,382,683**	**$ 1,572,524**
58	**NON-OPERATING EXPENSES**			
4400-5821001	Revenue Bonds Interest Expense	$ 500,428	$ 560,000	$ 465,846
4400-5821002	Premium Amortization	$ (12,575)	$ -	$ -
4400-5822102	GEFA Interest 2006-L25-WJ	$ 65,309	$ 60,338	$ 54,991
4400-5822103	GEFA Interest 2007-L31-WJ	$ 15,145	$ 14,171	$ 13,079
4400-5822104	GEFA Interest 2008-L05-WJ	$ 30,290	$ 35,527	$ 32,721
	Sub-total Non-Operating Expenses	*$ 598,597*	*$ 670,036*	*$ 566,637*
9000-6110001	Transfer to General Fund	$ 805,200	$ 929,530	$ 807,134
9000-6110002	Transfer to Health Insurance Fund	$ 39,370	$ 39,370	$ 19,685
9000-6110006	Transfer to Fleet Fund	$ -	$ 50,000	$ -
9000-6110300	Transfer to SFS Fund	$ 1,121,682	$ 825,000	$ 825,000
9000-6110500	Transfer to Central Service Fund	$ 10,670	$ 41,000	$ 44,000
	Sub-total Transfers	*$ 1,976,922*	*$ 1,884,900*	*$ 1,695,819*
	TOTAL NON-OPERATING EXPENSES	**$ 2,575,519**	**$ 2,554,936**	**$ 2,262,456**
	NET INCOME	**$ 806,575**	**$ 795,146**	**$ 1,022,409**

CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$1,712,341
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$2,076,892
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds: General Fund	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$3,789,233
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2013 SPLOST proceeds	$1,260,000
Operating transfer in (out) to the General Fund	
Transfer to the General Fund	($807,134)
Transfer to Health Insurance Fund	($19,685)
Transfer to Fleet Fund - One time transfer	
Transfer to Central Services Fund	($44,000)
Transfer to the SFS Fund - governmental rate	($825,000)
Net cash provided (used) by noncapital financing activities	($435,819)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets	
Site Improvements (1172001)	
WWD-65 Phase II Paving at WWTP	($80,000)
WWD-127 Pave Parking Lot at Hill Street	($65,000)
Buildings (1174001)	
WWD-163 Repair Roof at Water/Sewer and Gas Office	($25,000)
Wastewater Equipment (1175001)	
WWD-98 Replace 2005 F-350 Truck	($40,000)
WWD-132 Replace 2003 F-150 Truck	($40,000)
WWD-134 Replace 2009 F-350 Utility Truck	($75,000)
WWD-139 Replace 2009 F-150 Extended Cab Truck	($40,000)

WWD-148 Wastewater Equipment Upgrades	($75,000)
WWD-168 Replace Influent Pumps	($350,000)
WWD-169 Replace Aeration Blower System	($750,000)
WWD-176 Replace WWTP Programming Logic Controls	($90,000)
WWD-179 UTV for WWTP Maintainance Department	($12,000)
Water Equipment (1175002)	
WWD-37 Generators for Sewage Pump Stations	($100,000)
WWD-76 Replace Backhoe	($150,000)
WWD-161 Upgrade Radios	($130,000)
WWD-167 Replace 2006 F-150 Truck	($40,000)
WWD-173 Replace Rotary Mower	($8,500)
WWD-175 Replace 2000 Chevy 1500 Truck	($40,000)
Construction Work in Progress:	
WWD-14 Water and Sewer Rehab	($150,000)
WWD-14-L Upgrade Sewer from N Edgewood to WWTP	($600,000)
WWD-14-O Upgrade Sewer on Lindberg and W Gentilly	($140,000)
WWD-14-T Upgrade Sewer Mains in Woodlawn Subdivision	($400,000)
WWD-32 Extension of Water and Sewer to unserved areas	($50,000)
WWD-32-F-Cawana/Burkhalter Road Area W/S Extensions	($325,000)
WWD-32-G Extend Sewer Main on East Oliff Street	($120,000)
WWD-155 Extend Water and Sewer Main within I-16 Industrial Park	($600,000)
WWD-166 Replace Water Main on East Olliff St., N. Main St. to N. Zetterower	($180,000)
WWD-170 Paint and surface restoration basins at WWTP	($40,000)
WWD-172 2019 CDBG Utility Upgrade Matching	($250,000)
Proceeds from long-term borrowing:	
2010 Revenue Bond	$600,000
GEFA Loan	
Proceeds from sale of assets	
Principal payments on notes payable:	
Capital Leases Payable	
505-12.2713 GEFA Loan 2006L25WJ (Westside and Police Department)	($87,104)
505-12.2713 GEFA Loan 2006L25WJ (Westside and Police Department)	($40,753)
505-12.2714 GEFA Loan 2007L31WJ	($25,880)
505-12.2715 GEFA Loan 2008L05WJ (Coleman / Eastern Tract)	($69,971)
Principal payments on revenue bonds payable:	
2010 Revenue Bond Sinking Fund Payments	($575,000)
Principal payments on capital leases	
Interest payments	
Revenue Bonds	($465,846)
GEFA Loans Interest	($100,792)
Capital contributions:	
Required Subdivision Improvements donated to City	
Net cash used by capital and related financing activities	($5,730,846)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Rental Income	$210,874
Miscellaneous Income	$500
WASA	$1,000
Aid to Construction (ATC) Fees	$100,000
NET INCREASE (DECREASE) IN CASH	($2,065,058)

FUND - 507 - STORMWATER FUND **DEPT - 4320 - STORMWATER**

This fund accounts for the receipts and disbursements for the City's Stormwater Utility. It is financed by the monthly Stormwater Utility fees that customers pay.



STATEMENT OF SERVICE

The Stormwater Division is responsible for drainage design; construction inspections on City drainage projects; development of drainage improvements plans and priorities; maintenance of city drainage infrastructure, ditches, canals and regional detention facilities; and street sweeping. The Division also administers and enforces the Stormwater Utility Ordinance; Drainage Control Ordinance; Flood Plain Damage Prevention Ordinance; Tree Ordinance; and Soil Erosion, Sedimentation & Pollution Control Ordinance. Large projects are typically contracted out under the direction of the Stormwater Manager, as the division is primarily staffed for maintenance and minor repairs.

The cost for this utility service is $3.95/equivalent residential unit (ERU). An ERU is 3200 sf of impervious area. Single family residential properties pay a flat $3.95 per month. All other properties pay a monthly fee specific to the amount of ERUs of impervious area. The division's operating budget is within the Stormwater Enterprise Fund. Capital projects are funded by Stormwater Fund revenues.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Maintain the public drainage systems for compliance with standards and proper function.	On-going	On-going
2. Construct a detention pond along Bulloch Street and Institute Lane to help control stormwater.	To complete this year	
FY 2020		
1. Construct a detention pond along Donnie Simmons at Canal to help control stormwater.	On-going	To complete this year
2. Complete the hydrology and hydrologic study of North Lake Basin.	On-going	To complete this year

OBJECTIVES FOR FISCAL YEAR 2020

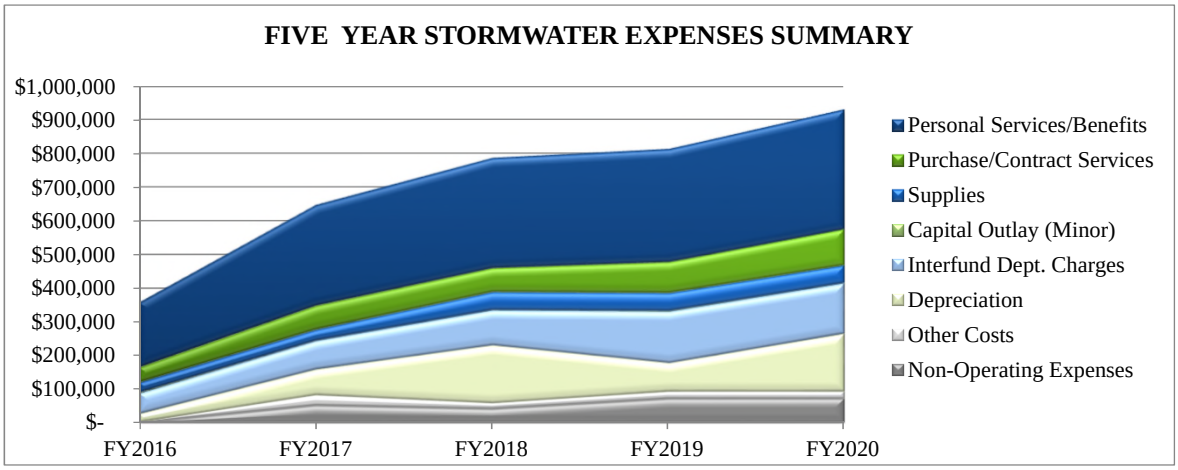
1.Improve the overall drainage system conveyance and pollution removal efficiency.
2.Perform improvements that reduce and/or minimize flooding.
3.Improve Stormwater Management webpages to provide public with a resource to report drainage deficiencies and track complaints received.
4.Complete the detailed drainage system inventory and condition assessment of the City's public drainage system and critical parts of the private drainage system.
5. Enhance public education and awareness efforts related to stormwater management.
6. Utilize the inventory and condition assessment data for guidance of projects and proactive drainage system operations & maintenance program .
7. Continue with citywide drainage master plan and modeling for prioritizing CIP projects short and long range planning.
8. Continue established formal Erosion & Sedimentation Control Program.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Box Culverts repaired	0	1	0	1	2
Catch Basin repaired	15	30	10	15	25
Curb Inlets repaired	2	22	16	22	25
Drop Inlets repaired	0	12	4	10	15
Junction Box repaired	1	6	3	4	8
Street sweeping tonnage	650	690	680	650	700
Head Wall repair	1	2	5	2	3
Ditch Cleaning	1.3 miles	11.2 miles	0.75 miles	2.89 miles	4 miles
Canal Maintained	0.7 miles	0.8 miles	0.37 miles	5.96 miles	6 miles
Storm Pipe Cleaned	0 miles	2 miles	0.15 miles	0.60 miles	2 miles
WORKLOAD MEASURES	**2016 ACTUAL**	**2017 ACTUAL**	**2018 ACTUAL**	**2019 PROJECTED**	**2020 BUDGET**
Annual maintenance of 20% of citywide stormwater network	34%	85%	50%	65%	96%
Capital Improvement Projects completed within budget	100%	100%	100%	100%	100%
Complaints resolved within 2 weeks	95%	96%	96%	96%	96%

EXPENSES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 192,242	$ 298,428	$ 326,114	$ 334,892	$ 354,394	5.50%
Purchase/Contract Services	$ 44,372	$ 71,767	$ 70,951	$ 92,718	$ 107,575	13.81%
Supplies	$ 30,023	$ 31,684	$ 53,393	$ 53,000	$ 52,900	-0.19%
Capital Outlay (Minor)	$ 2,334	$ 976	$ 978	$ 2,200	$ 1,200	-83.33%
Interfund Dept. Charges	$ 61,169	$ 85,227	$ 104,286	$ 152,143	$ 149,305	-1.90%
Depreciation	$ 25,000	$ 76,326	$ 171,419	$ 85,000	$ 171,420	50.41%
Other Costs	$ 1,905	$ 30,057	$ 16,971	$ 21,000	$ 21,000	0.00%
Non-Operating Expenses	$ -	$ 51,995	$ 41,495	$ 71,825	$ 71,915	0.13%
Total Expenditures	$ 357,045	$ 646,460	$ 785,607	$ 812,778	$ 929,709	12.58%



FUND 507 - STORMWATER FUND **DEPT - 4320 - STORMWATER**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Proposed
	OPERATING REVENUES:			
	Stormwater			
32-34	CHARGES FOR SERVICES			
3221901	Land Disturb App Rev Fee	$ 1,364	$ -	$ -
3390000	FEMA Reimbursement	$ 11,996	$ -	$ -
3441901	Late Payment P and I: Stormwater	$ 13,231	$ 10,000	$ 10,000
	Sub-total: Other Fees	*$ 26,591*	*$ 10,000*	$ 10,000
3442600	Stormwater Utility Fee	$ 993,706	$ 993,248	$ 993,706
	Sub-total: Stormwater Charges	$ 993,706	$ 993,248	$ 993,706
	TOTAL CHARGES FOR SERVICES	$ 1,020,297	$ 1,003,248	$ 1,003,706
	TOTAL OPERATING REVENUES	**$ 1,020,297**	**$ 1,003,248**	**$ 1,003,706**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 277,861	$ 279,388	$ 300,955
5113001	Overtime	$ 13,774	$ 5,000	$ 5,000
	Sub-total: Salaries and Wages	*$ 291,635*	*$ 284,388*	*$ 305,955*
5122001	Social Security (FICA) Contributions	$ 19,649	$ 21,756	$ 23,406
5124001	Retirement Contributions	$ (3,713)	$ 17,063	$ 17,063
5127001	Workers Compensation	$ 18,379	$ 11,685	$ 7,970
5129002	Employee Drug Screen Test	$ 164	$ -	$ -
	Sub-total: Employee Benefits	*$ 34,479*	*$ 50,504*	*$ 48,439*
	TOTAL PERSONAL SERVICES	$ 326,114	$ 334,892	$ 354,394
52	PURCHASE/CONTRACT SERVICES			
5212001	Legal Fees	$ -	$ 500	$ 500
5212002	Engineering Fees	$ 1,200	$ 2,500	$ 2,500
5213001	Computer Programming Fees	$ -	$ 1,000	$ 1,000
	Sub-total: Prof. and Tech. Services	*$ 1,200*	*$ 4,000*	*$ 4,000*
5222001	Rep. and Maint. (Equipment)	$ 4,782	$ 10,000	$ 10,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 26,268	$ 20,000	$ 25,000
5222003	Rep. and Maint. (Labor)	$ 23,250	$ 25,000	$ 20,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 1,126	$ 500	$ 500
5222005	Rep. and Maint. (Office Equipment)	$ 312	$ 500	$ 500
5222103	Rep. and Maint. Computers	$ 1,800	$ 5,237	$ 5,445
5223200	Rentals	$ -	$ 2,000	$ 2,000
	Sub-total: Property Services	*$ 57,538*	*$ 63,237*	*$ 63,445*
5231001	Insurance, Other than Benefits	$ 1,739	$ 2,800	$ 16,040
5232001	Telephone	$ 800	$ 461	$ 455
5232003	Cellular Phones	$ 3,525	$ 4,420	$ 5,835
5232006	Postage	$ 248	$ 500	$ 500
5233001	Advertising	$ 268	$ 500	$ 500
5234001	Printing and Binding	$ 61	$ 300	$ 300
5235001	Travel	$ 226	$ 2,000	$ 2,000
5236001	Dues and Fees	$ 2,940	$ 2,500	$ 2,500
5237001	Education and Training	$ 914	$ 2,000	$ 2,000

FUND 507 - STORMWATER FUND **DEPT - 4320 - STORMWATER**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Proposed
5237002	Public Education & Outreach	$ 867	$ 1,000	$ 1,000
5238501	Contract Labor/Services	$ 595	$ 8,000	$ 8,000
5239001	Erosion Control	$ 30	$ 1,000	$ 1,000
	Sub-total: Other Purchased Services	*$ 12,213*	*$ 25,481*	*$ 40,130*
	TOTAL PURCHASED SERVICES	$ 70,951	$ 92,718	$ 107,575
53	SUPPLIES			
5311001	Office and General Supplies	$ 5,135	$ 5,300	$ 5,300
5311002	Parts and Materials	$ 24,344	$ 20,000	$ 20,000
5311003	Chemicals	$ -	$ 800	$ 800
5311004	Janitorial Supplies	$ 269	$ 200	$ 100
5311005	Uniforms	$ 2,290	$ 3,500	$ 3,500
5312300	Electricity	$ 958	$ 1,000	$ 1,000
5312700	Gasoline/Diesel/CNG	$ 18,414	$ 18,000	$ 18,000
5314001	Books and Periodicals	$ -	$ 200	$ 200
5316001	Small Tools and Equipment	$ 1,983	$ 4,000	$ 4,000
	TOTAL SUPPLIES	$ 53,393	$ 53,000	$ 52,900
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 173	$ 200	$ 200
5424001	Computers	$ -	$ 1,000	$ -
5425001	Other Equipment	$ 805	$ 1,000	$ 1,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 978	$ 2,200	$ 1,200
55	INTERFUND/DEPT. CHARGES			
5510004	Indirect Cost Allocation - Customer Service	$ -	$ 57,357	$ 60,675
5510005	Indirect Cost Allocation - GIS	$ -	$ 8,639	$ 8,925
5524001	Self-funded Insurance (Medical)	$ 92,104	$ 79,160	$ 73,000
5524002	Life and Disability	$ 1,173	$ 1,457	$ 1,500
5524003	Wellness Program	$ 495	$ 330	$ 330
5524004	OPEB	$ 10,514	$ 5,200	$ 4,875
	TOTAL INTERFUND/INTERDEPT.	$ 104,286	$ 152,143	$ 149,305
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 171,419	$ 85,000	$ 171,420
	TOTAL DEPREC. AND AMORT.	$ 171,419	$ 85,000	$ 171,420
57-58	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 12,686	$ 15,000	$ 15,000
5734001	Miscellaneous Expenses	$ 790	$ 500	$ 500
5740001	Bad Debts	$ 3,495	$ 5,000	$ 5,000
5741001	Collection Costs	$ -	$ 500	$ 500
	TOTAL OTHER COSTS	$ 16,971	$ 21,000	$ 21,000
	TOTAL OPERATING EXPENSES	**$ 744,112**	**$ 740,953**	**$ 857,794**
	OPERATING INCOME (LOSS)	**$ 276,185**	**$ 262,295**	**$ 145,912**

FUND 507 - STORMWATER FUND **DEPT - 4320 - STORMWATER**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Proposed
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912006	Transfer from 2016 CDBG	$ 31,350	$ -	$ -
3922000	Sale of Assets	$ (1,328)	$ -	$ -
3938000	Capital Contribution	$ 101,810	$ -	$ -
	TOTAL OTHER FINANCING SOURCES	$ 131,832	$ -	$ -
	TOTAL NON-OPERATING REVENUES	**$ 131,832**	**$ -**	**$ -**
	NON-OPERATING EXPENSES			
9000.6110001	Transfer to General Fund	$ 25,000	$ 25,000	$ 25,000
9000.6110002	Transfer to Health Insurance Fund	$ 5,825	$ 5,825	$ 2,915
9000.6110500	Transfer to Central Service Fund	$ 10,670	$ 41,000	$ 44,000
	TOTAL NON-OPERATING EXPENSE	**$ 41,495**	**$ 71,825**	**$ 71,915**
	NET INCOME	**$ 366,522**	**$ 190,470**	**$ 73,997**

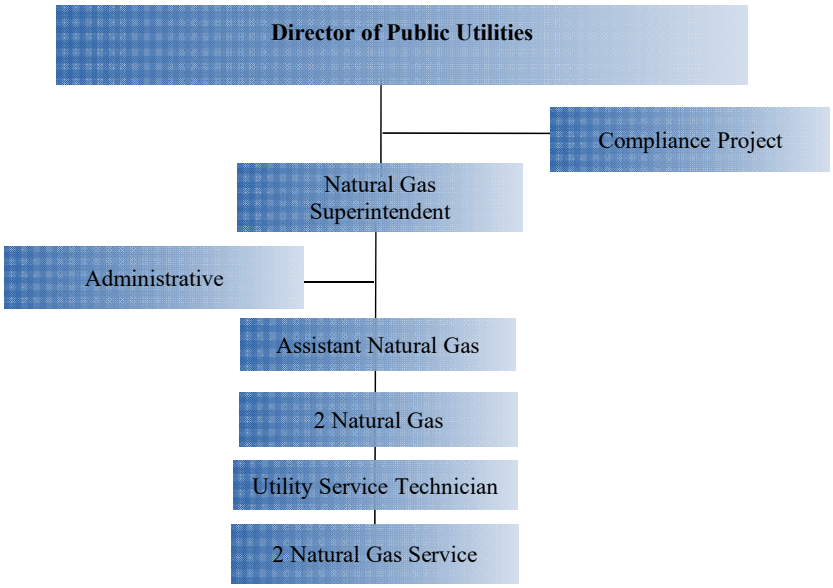
BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 145,912
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 171,420
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Net cash provided (used) by operating activities	$ 317,332
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2013 SPLOST proceeds	$ 1,095,000
Transfer to General Fund	$ (25,000)
Transfer to Health Insurance Fund	$ (2,915)
Transfer to Central Service Fund	$ (44,000)
Net cash provided (used) by noncapital financing activities	$ 1,023,085
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Equipment (1175001)	
STM-16 Tractor & Sidearm Mower	$ (75,000)
Construction Work in Progress:	
STM-2 Drainage Basin Modeling	$ (120,000)
STM-22 Sustainability Initiatives	$ (15,000)
STM-24 CDBG Grant Matching Funds	$ (270,000)
STM-27 Donnie Simmons Drainage Improvements	$ (500,000)
STM-34 Little Lotts Creek Flood Control Project	$ (500,000)
STM-35 Morris Street Drainage Improvements	$ (275,000)
STM-41 Johnson Street Culvert Crossing Replacement	$ (200,000)
Proceeds from long-term borrowing	
Proceeds from grants (State Direct Investment)	$ 500,000
Proceeds from leases	$ 75,000
Principal payments on capital leases:	$ (167,320)
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	$ (1,547,320)
CASH FLOWS FROM INVESTING ACTIVITIES	
Miscellaneous Revenue	
Sale of Assets	
Sale of Scrap	$ -
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ (206,903)

FUND - 515 - NATURAL GAS FUND **DEPT - 4700, 4750**

This fund is used to account for the receipts and disbursements to finance the Natural Gas Department. The department is responsible for operating the City's natural gas distribution system. The City purchases its gas wholesale, then sells it retail to its industrial, commercial and residential customers. The natural gas industry was fully de-regulated by Congress in 1988, and the Federal Energy Regulatory Commission has implemented policies since then to encourage open competition for gas supply. Since de-regulation, local distribution companies such as the City have had to join with other buyers to get the best possible price in what can be a highly volatile gas supply market. The City is a member of the Municipal Gas Authority of Georgia (MGAG), which is a joint agency established by the State of Georgia to assist municipal gas systems. MGAG negotiates contracts for gas supply, and also can hedge those prices using the commodities market, in an attempt to meet our customers' demand for gas at the lowest price.

The City uses a flexible gas rate, so that it can receive a realistic margin on each of them it sells. The margin is added to the base rate, which is the wholesale price of gas for the month. In this way, the City charges what it needs to pay the personnel, maintain the system, and expand the system, in addition to buying the gas. Unlike private gas companies that must pay property and income taxes, as well as distributions to shareholders, the City is tax-exempt and our citizens are the shareholders. Therefore, all net income is either put back into the system, or transferred to the General Fund in order to reduce the need for property taxes to support other City operations. Either way, our citizens and customers are the beneficiaries.

The City has begun a much more aggressive program of system expansion in recent years. It is critical that this system be expanded in order to provide service to additional customers; and also because it is a source of revenue for the General Fund, thereby helping keep property taxes lower than they would be without this utility. The City is able to do this, and still have lower rates than the surrounding investor-owned gas utilities for the reasons cited above.



STATEMENT OF SERVICE

Statesboro Natural Gas is the sole provider of Natural Gas for customers in Statesboro/Bulloch County, Metter/Candler County and parts of Screven County. We provide commercial, residential and industrial services as well as serve a wide variety of agricultural customers within our service area. Our mission is to provide reliable and safe gas service for our customers at affordable prices, and generate a good return on investment for the taxpayers of the City of Statesboro.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Operate system as safely as possible and comply with all State and Federal regulations.	On-going	-
2. Expand system into unserviced areas.	On-going	-
3. Expand and enhance customer incentive programs to encourage the use of Natural Gas.	On-going	-
FY 2020		
1. Complete training program in the use of CNG with Gas employees.	N/A	-

OBJECTIVES FOR FISCAL YEAR 2020

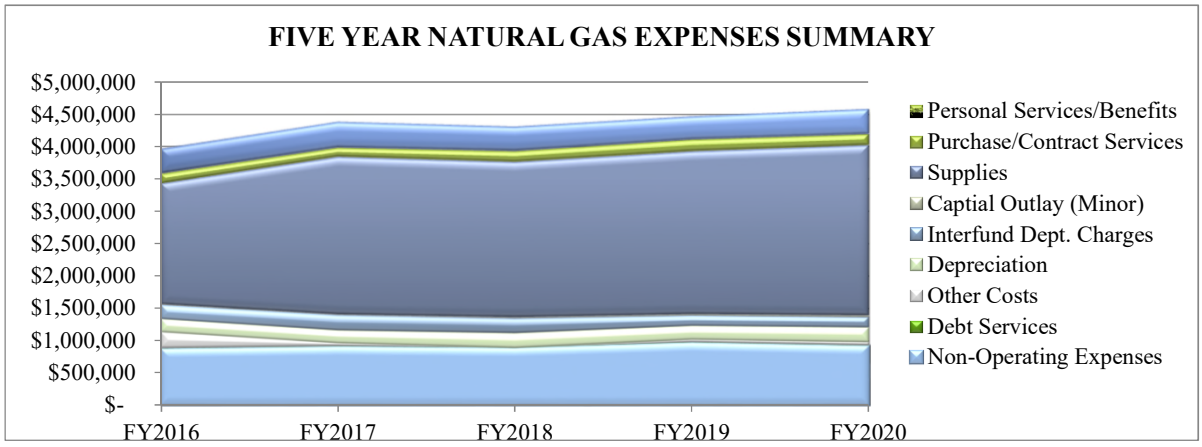
1. Complete expansion to I-16 Industrial Park.
2. Continue to refine and update the Flexnet Radio Read System.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Dollar amount of fixed assets	$ 4,518,188	$ 4,512,719	$ 5,278,048	$ 5,188,842	$ 6,374,467
Long term debt outstanding	$ 182,426	$ 154,247	$ 117,819	$ 95,301	$ 64,478
Long term debt as % of fixed assets	4%	3%	2%	2%	1%
Long term debt outstanding per capital	$7.25	$6.13	$4.68	$3.05	$2.06
Annual debt service payment	33,337	33,337	33,337	33,338	33,338
Net income or (loss)	$ 1,635,666	$ 588,194	$ 1,428,873	$ 703,910	$ 841,007
Number of full time employees	9	9	7.84	7.84	7.84
Net income or (loss) per employee	$ 181,741	$ 65,355	$ 182,254	$ 89,784	$ 107,271
PRODUCTIVITY MEASURES	**2016 ACTUAL**	**2017 ACTUAL**	**2018 ACTUAL**	**2019 PROJECTED**	**2020 BUDGET**
Thousands MCF gas purchased	571,671	564,410	579,679	576,910	558,736
Thousands MCF gas sold	599,117	566,000	579,679	576,910	558,736
Lost and unaccounted for	0	0	0	0	0
Number of residential customers	1,508	1,493	1,518	1,522	1,571
Number of commercial customers	466	462	462	444	467
Number of industrial customers	4	4	4	4	5
Number of leaks repaired	0	9	3	11	2
Total miles of main	146	149	149	150	152
Total number of gas services	3,832	2,984	2,997	3,801	3,821

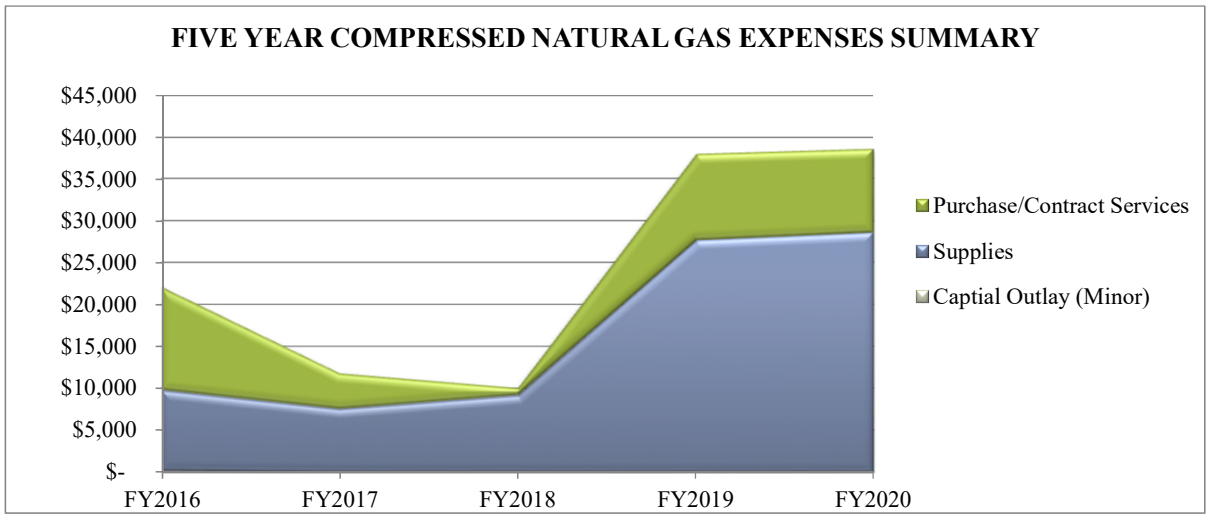
NATURAL GAS EXPENSES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Proposed FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 381,699	$ 398,644	$ 377,562	$ 358,348	$ 386,896	7.97%
Purchase/Contract Services	$ 149,438	$ 137,297	$ 164,313	$ 178,587	$ 165,625	-7.26%
Supplies	$ 1,868,222	$ 2,441,248	$ 2,402,429	$ 2,518,137	$ 2,637,250	4.73%
Capital Outlay (Minor)	$ 8,733	$ 2,055	$ 8,951	$ 15,350	$ 15,350	0.00%
Interfund Dept. Charges	$ 218,759	$ 236,974	$ 232,174	$ 163,872	$ 165,281	0.86%
Depreciation	$ 203,786	$ 202,258	$ 228,375	$ 210,000	$ 228,375	8.75%
Other Costs	$ 251,769	$ 48,822	$ (4,034)	$ 45,774	$ 56,300	23.00%
Debt Services	$ 5,578	$ 4,896	$ 4,151	$ 3,422	$ 2,515	-26.50%
Non-Operating Expenses	$ 875,000	$ 906,995	$ 890,671	$ 970,272	$ 919,440	-5.24%
Total Expenses	$ 3,962,984	$ 4,379,189	$ 4,304,592	$ 4,463,762	$ 4,577,032	2.54%



COMPRESSED NATURAL GAS EXPENSES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Purchase/Contract Services	$ 12,277	$ 4,225	$ 788	$ 10,211	$ 9,905	-3.00%
Supplies	$ 9,698	$ 7,609	$ 9,267	$ 27,694	$ 28,600	3.27%
Capital Outlay (Minor)	$ 185	$ -	$ -	$ -	$ -	0.00%
Total Expenses	$ 22,160	$ 11,834	$ 10,055	$ 37,905	$ 38,505	1.58%



FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
34	CHARGES FOR SERVICES			
3444101	Residential NG Charges	$ 591,145	$ 630,157	$ 615,000
3444102	Metter Residential NG Charges	$ 19,795	$ 16,000	$ 17,000
3444103	Compressed Natural Gas Charges	$ 44,993	$ 43,000	$ 43,000
3444201	Commercial NG Charges	$ 2,356,193	$ 2,475,029	$ 2,428,923
3444202	Metter Commercial NG Charges	$ 59,358	$ 120,000	$ 121,000
3444301	HLF Firm Industrial NG Charges	$ 469,440	$ 542,649	$ 432,000
3444302	Metter HLF Firm Ind. NG Charges	$ 57,614	$ 58,691	$ 25,000
3444401	Interruptible Ind. NG Charges	$ 880,794	$ 918,133	$ 1,028,720
3444402	Metter Interruptible Ind. NG Charges	$ 90,683	$ 20,346	$ 22,086
3444502	Franchise Tax - Metter	$ 8,976	$ 10,000	$ 10,000
3444601	Transportation Fees	$ 31,547	$ 20,000	$ 20,000
3444701	Gas Service Fees	$ 4,200	$ 4,000	$ 4,000
	Sub-total: Natural Gas Charges	*$ 4,614,738*	*$ 4,858,005*	*$ 4,766,729*
3469101	Gas Tap Fees	$ 34,203	$ 5,000	$ 8,000
3469102	Metter Gas Tap Fees	$ 1,289	$ 150	$ 300
3469201	Late Payment Penalties and Interest	$ 32,877	$ 42,000	$ 42,000
3469202	Meter Late Penalties and Interest	$ 3,911	$ 4,000	$ 4,000
3469301	Reconnection Fees	$ -	$ 3,000	$ 2,500
	Sub-total: Other Fees	*$ 72,280*	*$ 54,150*	*$ 56,800*
	TOTAL CHARGES FOR SERVICES	$ 4,687,018	$ 4,912,155	$ 4,823,529
	TOTAL OPERATING REVENUES	**$ 4,687,018**	**$ 4,912,155**	**$ 4,823,529**
	OPERATING EXPENSES:	**DEPT- 4700 - NATURAL GAS**		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 332,406	$ 305,889	$ 334,447
5113001	Overtime	$ 11,714	$ 10,000	$ 10,000
	Sub-total: Salaries and Wages	*$ 344,120*	*$ 315,889*	*$ 344,447*
5122001	Social Security (FICA) Contributions	$ 24,630	$ 24,166	$ 26,350
5124001	Retirement Contributions	$ (411)	$ 11,099	$ 11,099
5127001	Workers Compensation	$ 8,957	$ 7,089	$ 5,000
5129002	Employee Drug Screening Tests	$ 266	$ 105	$ -
	Sub-total: Employee Benefits	*$ 33,442*	*$ 42,459*	*$ 42,449*
	TOTAL PERSONAL SERVICES	$ 377,562	$ 358,348	$ 386,896
52	PURCHASE/CONTRACT SERVICES			
5212002	Engineering Fees	$ 4,550	$ 9,200	$ 10,000
5213001	Computer Programming Fees	$ 2,040	$ 1,300	$ 1,300
	Sub-total: Prof. and Tech. Services	*$ 6,590*	*$ 10,500*	*$ 11,300*
5221001	Cleaning Services	$ -	$ 2,540	$ 2,540
5222001	Rep. and Maint. (Equipment)	$ 12,472	$ 11,621	$ 12,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 7,565	$ 10,000	$ 10,000
5222003	Rep. and Maint. (Labor)	$ 22,033	$ 14,904	$ 12,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 5,000	$ 5,000	$ 5,000
5222005	Rep. and Maint. (Office Equipment)	$ 1,121	$ 515	$ 1,460
5222006	Rep. And Maint. (Other Equipment)	$ -	$ 500	$ 600
5222103	Rep. and Maint. Computer	$ 8,940	$ 7,891	$ 13,110
5223200	Rentals	$ 2,111	$ 2,500	$ 2,500
	Sub-total: Property Services	*$ 59,242*	*$ 55,471*	*$ 59,210*

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5231001	Insurance, Other than Benefits	$ 42,190	$ 45,000	$ 27,000
5232001	Telephone	$ 2,677	$ 846	$ 1,750
5232003	Cell Phones	$ 6,732	$ 10,216	$ 11,615
5232006	Postage	$ 131	$ 150	$ 150
5233001	Advertising	$ 841	$ 6,500	$ 6,500
5234001	Printing and Binding	$ 40	$ 487	$ 300
5235001	Travel	$ 5,277	$ 5,000	$ 5,000
5236001	Dues and Fees	$ 13,050	$ 7,717	$ 6,100
5237001	Education and Training	$ 1,952	$ 2,000	$ 2,000
5238501	Contract Labor	$ 6,757	$ 15,000	$ 15,000
5239101	Other-Inspections	$ 18,834	$ 19,700	$ 19,700
	Sub-total: Other Purchased Services	*$ 98,481*	*$ 112,616*	*$ 95,115*
	TOTAL PURCHASED SERVICES	$ 164,313	$ 178,587	$ 165,625
53	SUPPLIES			
5311001	Office and General Supplies	$ 2,729	$ 2,100	$ 2,100
5311002	Gas System Parts and Materials	$ 52,641	$ 50,000	$ 50,000
5311003	Chemicals	$ 15,299	$ 12,700	$ 12,700
5311004	Janitorial Supplies	$ 750	$ 1,100	$ 1,100
5311005	Uniforms	$ 3,613	$ 4,016	$ 4,500
5311105	Gas System Meters and Repair Parts	$ 37,342	$ 30,000	$ 35,000
5312300	Electricity	$ 12,412	$ 11,400	$ 11,700
5312400	Bottled Gas	$ -	$ -	$ -
5312700	Gasoline/Diesel/CNG	$ 19,234	$ 18,000	$ 19,250
5312800	Stormwater	$ 800	$ 800	$ 800
5313001	Food	$ 263	$ 800	$ 800
5314001	Books and Periodicals	$ 287	$ 300	$ 300
5315201	Natural Gas Purchased	$ 2,230,248	$ 2,361,921	$ 2,474,000
5315901	Gas Appliance Purchases	$ 21,518	$ 20,000	$ 20,000
5316001	Small Tools and Equipment	$ 5,293	$ 5,000	$ 5,000
	TOTAL SUPPLIES	$ 2,402,429	$ 2,518,137	$ 2,637,250
54	CAPITAL OUTLAY (MINOR)			
5411500	Easements	$ -	$ 5,000	$ 5,000
5423001	Furniture and fixtures	$ 709	$ 750	$ 750
5424001	Computers	$ -	$ 600	$ 600
5425001	Other Equipment	$ 8,242	$ 9,000	$ 9,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 8,951	$ 15,350	$ 15,350
55	INTERFUND/DEPT. CHARGES			
5510001	Indirect Cost for Meter Reader	$ 41,549	$ 52,902	$ 52,902
5510004	Indirect Cost for Customer Service	$ 42,816	$ 11,471	$ 12,135
5510005	Indirect Cost for GIS	$ 41,250	$ 12,959	$ 13,390
5524001	Self-funded Insurance (Medical)	$ 91,793	$ 79,471	$ 79,471
5524002	Life and Disability	$ 1,852	$ 1,726	$ 2,040
5524003	Wellness Program	$ 468	$ 468	$ 468
5524004	OPEB	$ 12,446	$ 4,875	$ 4,875
	TOTAL INTERFUND/INTERDEPT.	$ 232,174	$ 163,872	$ 165,281
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 228,375	$ 210,000	$ 228,375
	TOTAL DEPREC. AND AMORT.	$ 228,375	$ 210,000	$ 228,375
57	OTHER COSTS			

FUND 515 - NATURAL GAS FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5711001	Screven County Property Taxes	$ 896	$ 900	$ 900
5712001	State Sales Taxes	$ (15,658)	$ -	$ -
5712002	Franchise Fees - Metter	$ 10,851	$ 8,000	$ 8,000
5732002	Customer Assistance Program	$ 8,990	$ 26,000	$ 36,000
5733000	Solid Waste Disposal Fees	$ -	$ 300	$ 300
5734001	Miscellaneous Expenses	$ 1,210	$ 274	$ 800
5740001	Bad Debts	$ (10,323)	$ 10,000	$ 10,000
5741001	Collection Costs	$ -	$ 300	$ 300
	TOTAL OTHER COSTS	$ (4,034)	$ 45,774	$ 56,300
	Sub-total Natural Gas Expenses	**$ 3,409,770**	**$ 3,490,068**	**$ 3,655,077**
		DEPT - 4705 - COMPRESSED NATURAL GAS		
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 110	$ 4,905	$ 4,905
5222002	Rep. and Maint. (Vehicle)	$ 45	$ 4,000	$ -
5222003	Rep. and Maint. (Labor)	$ 633	$ 306	$ 4,000
	Sub-total: Property Services	$ 788	$ 9,211	$ 8,905
5238501	Contract Labor/Services	$ -	$ 1,000	$ 1,000
	Sub-total: Other Purchased Services	$ -	$ 1,000	$ 1,000
	TOTAL PURCHASED SERVICES	$ 788	$ 10,211	$ 9,905
53	SUPPLIES			
5311002	Parts and Materials	$ 1,683	$ 3,694	$ 4,000
5312300	Electricity	$ 7,584	$ 7,200	$ 7,800
5315201	Natural Gas Purchased	$ -	$ 16,800	$ 16,800
	TOTAL SUPPLIES	$ 9,267	$ 27,694	$ 28,600
	Sub-Total Compressed Natural Gas Expenses	**$ 10,055**	**$ 37,905**	**$ 38,505**
	TOTAL OPERATING EXPENSES	**$ 3,419,825**	**$ 3,527,973**	**$ 3,693,582**
	OPERATING INCOME	**$ 1,267,193**	**$ 1,384,182**	**$ 1,129,947**
	NON-OPERATING REVENUES			
	MISCELLANEOUS REVENUE			
3890002	SONAT Marketing Refund	$ 4,333	$ 4,500	$ 4,500
3890003	MGAG Portfolio Refund	$ 166,347	$ 130,000	$ 120,000
3890100	Miscellaneous Income	$ 5,976	$ 1,500	$ 1,500
3890103	Gas Appliance Sales	$ 3,904	$ 3,500	$ 4,000
3890002	Sale of Pipe	$ 602	$ 500	$ 500
	TOTAL MISCELLANEOUS	$ 181,162	$ 140,000	$ 130,500
39	OTHER FINANCING SOURCES			
3912005	Transfer in from 2013 SPLOST	$ 870,782	$ 150,000	$ 500,000
3922000	Sale of Assets	$ 407	$ -	$ -
	TOTAL OTHER FINANCING SOURCES	$ 871,189	$ 150,000	$ 500,000
	TOTAL NON-OPERATING REVENUE	**$ 1,052,351**	**$ 290,000**	**$ 630,500**

FUND 515 - NATURAL GAS FUND

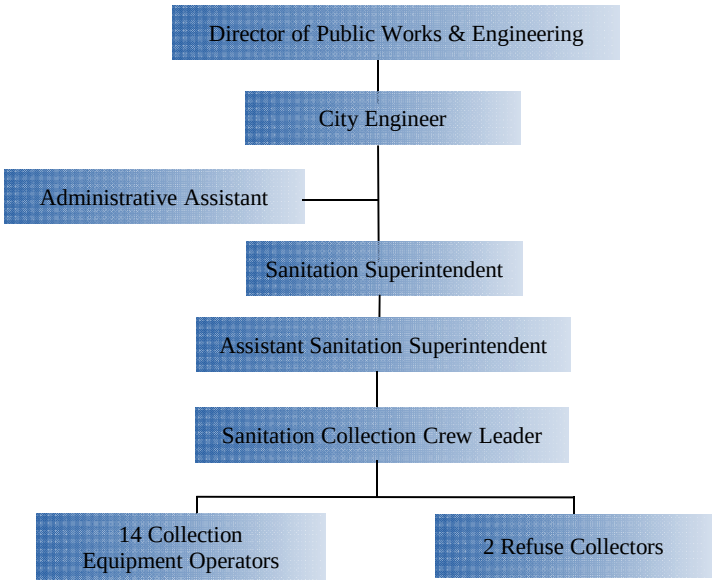
Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	NON-OPERATING EXPENSES			
5823002	One Georgia Loan Interest	$ 4,151	$ 3,422	$ 2,515
6110001	Transfer to General Fund	$ 870,000	$ 870,000	$ 870,000
6110002	Transfer to Health Insurance Fund	$ 5,850	$ 5,850	$ 2,925
6110006	Transfer to Fleet Fund	$ -	$ 50,000	$ -
6110500	Transfer to Central Services	$ 10,670	$ 41,000	$ 44,000
	TOTAL NON-OPERATING EXPENSE	**$ 890,671**	**$ 970,272**	**$ 919,440**
	NET INCOME	**$ 1,428,873**	**$ 703,910**	**$ 841,007**

BUDGETED CASH FLOW STATEMENT	BUDGETED
Operating Income (loss)	$ 1,129,947
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 228,375
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ 1,358,322
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfer from other governments:	
2013 SPLOST proceeds	$ 500,000
2019 SPLOST proceeds	$ 120,000
Transfer to Central Service Fund	$ (44,000)
Transfer to Health Insurance Fund	$ (2,925)
Transfer to General Fund	$ (870,000)
Net cash provided (used) by noncapital financing activities	$ (296,925)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Site Improvements (1172001)	
NGD-66 Pave Parking Lot at Hill Street Equipment Shelter	$ (65,000)
Buildings (1174001)	
Equipment (1175001)	
NGD-61 Trencher	$ (35,000)
NGD-62 Backhoe	$ (50,000)
NGD-67 Ford F-150	$ (36,000)
Construction Work in Progress	
NGD-11 Gas System Expansion	$ (100,000)
NGD-58 Upgrade CNG Station	$ (750,000)
NGD-76 Natural Gas and Water/Sewer Office Roof Repair	$ (25,000)
NGD-77 Repair shorted Casings	$ (28,000)

NGD-79 Replace Rectifier and Anode Bed on Donnie Simmons Way	$	(25,000)
NGD-82 Tormenta Way Development	$	(130,000)
NGD-83 Winward South Subdivision	$	(45,000)
NGD-85 2019 CDBG Utility Upgrade	$	(65,000)
NGD-86 Comprehensive Gas Pressure Study	$	(40,000)
NGD-81 Upgrade Radios	$	(20,000)
Proceeds from long-term borrowing		
Proceeds from leases		
Proceeds from sale of assets		
Principal payments: Metter Project - One Georgia	$	(30,822)
Principal payments on capital leases	$	-
Interest payments	$	(2,515)
Amortization of bond issue cost		
Capital contributions		
Contributed capital: Intergovernmental		
Net cash used by capital and related financing activities	$	(1,447,337)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received	$	-
Miscellaneous Revenue	$	130,500
Net cash provided by investing activities	$	130,500
NET INCREASE (DECREASE) IN CASH	$	(255,440)

FUND - 541 - SOLID WASTE COLLECTION FUND **DEPT - 4521, 4522, 4523, 4585**

This fund accounts for the receipts and disbursements to operate the City's solid waste collection systems for commercial, residential, yard waste, and rolloff service. It is financed by the monthly user fees and rolloff services that customers pay. SPLOST funds are appropriated to assist this fund with capital expenses for collection equipment. Without these SPLOST funds, this fund would have to be subsidized by higher sanitation and polycart fees. If these fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.



STATEMENT OF SERVICE

The City provides commercial collection services using front loading trucks and dumpsters picked up on a schedule agreed to by the customer and City. Customers are charged an amount determined by the cubic yard size of the dumpster(s) used and the number of times per week it is serviced. The cost of yard waste collection is supplemented by an additional $1.60 per month per customer. Dumpster service within apartment complexes is charged a per unit rate. The cost for this service is $18.00 per month per unit and includes yard waste collection. Residential collection is provided using automated side loading trucks and polycarts that citizens place curbside for once per week service. The cost for this service is $18.00 per month and includes yard waste, furniture and white goods collection. Yard waste, furniture and white goods are collected curbside throughout the City using knuckleboom loader trucks following a route system. Given the extent of services provided, the fee for curbside service remains competitive with similar services by private companies in the unincorporated areas of Bulloch County and with comparable cities. Rolloff collection services are provided using rolloff trucks and rolloff containers. Customers are charged fees for delivery, pickup and tippage - a minimum monthly container rental is required. In addition, the City also provides leasing of rolloff compactors and compactor dumpsters.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Maintain a healthy environment by removal and disposal of garbage, yard waste, and other debris in a timely manner.	Accomplished	On-going
2. To provide citizens a community that promotes health through good infrastructure while preserving the environment for future generations.	Accomplished	On-going
3. Provide effective communication with the public and explore ways to improve customer service and communication.	Accomplished	On-going
FY 2020		
1. Explore additional services to provide to City residents and businesses to improve customer service.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1. Continue to complete all assigned routes efficiently and effectively.
2. Implement GPS technology, where to optimize and track collection routes.
3. Explore additional ways to improve efficiency.
4. Improve recycling and waste reductions opportunities.
5. Explore options for bulk waste collection.
6. Improve communication of services, fees, and schedules by exploring social media opportunities.

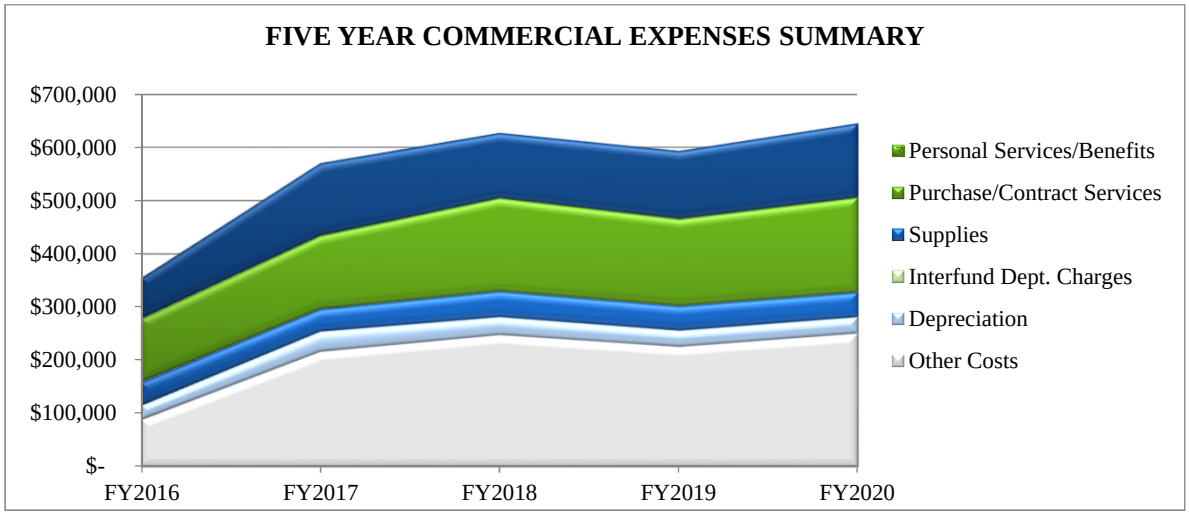
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Operating expenditures for commercial collection	$825,456	$1,051,290	$1,102,455	$1,146,681	$1,217,731
Number of commercial customers at FY end	1,000	1,000	1,000	1,000	1,000
Total tons of commercial garbage collected	13,500	13,815	14,473	15,000	15,000
Average number of dumpsters emptied per day	485	485	485	490	490
Number of commercial collection FTE employees	2	3	3	3	3
Operating expenditures for residential collection	$972,217	$981,467	$983,419	$1,023,824	$1,029,644
Number of residential customers at FY end	6,870	6,800	6,800	6,800	6,850
Total tons of residential garbage collected	4,500	4,868	4,868	4,900	4,900
Average number of polycarts emptied per truck per day	848	849	850	850	875
Number of residential collection FTE employees	6	6	6	6	6
Operating expenditures for yard waste collection	$798,329	$770,583	$833,372	$781,441	$783,441
Number of yard waste customers at FY end	8,000	8,000	8,100	8,100	8,150
Total tons of yard waste collected	4,500	4,500	4,600	4,800	4,800
Number of yard waste collection FTE employees	10	9	9	9	9
Operating expenditures for rolloff collection	$118,890	$88,600	$147,162	$148,059	$161,159
Number of rolloff containers collected at FY end	620	1,090	1,115	1,200	1,275
Total tons of rolloff waste collected	2,304	2,565	2,631	2,800	2,800

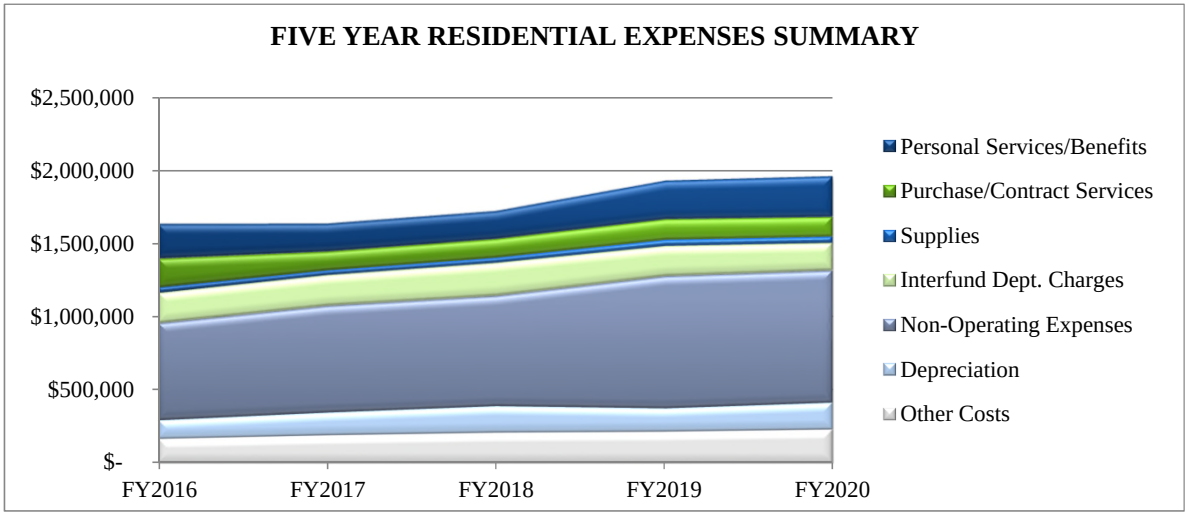
PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Containers repaired/painted by employees	120	135	140	125	125
Containers repaired/painted by contractor	63	53	50	35	50
Cost per container repaired/painted by contractor	$190	$190	$190	$190	$190
Average response time - service request	24hrs	24 hrs	24 hrs	24 hrs	24 hrs

EXPENSES SUMMARY (COMMERCIAL)

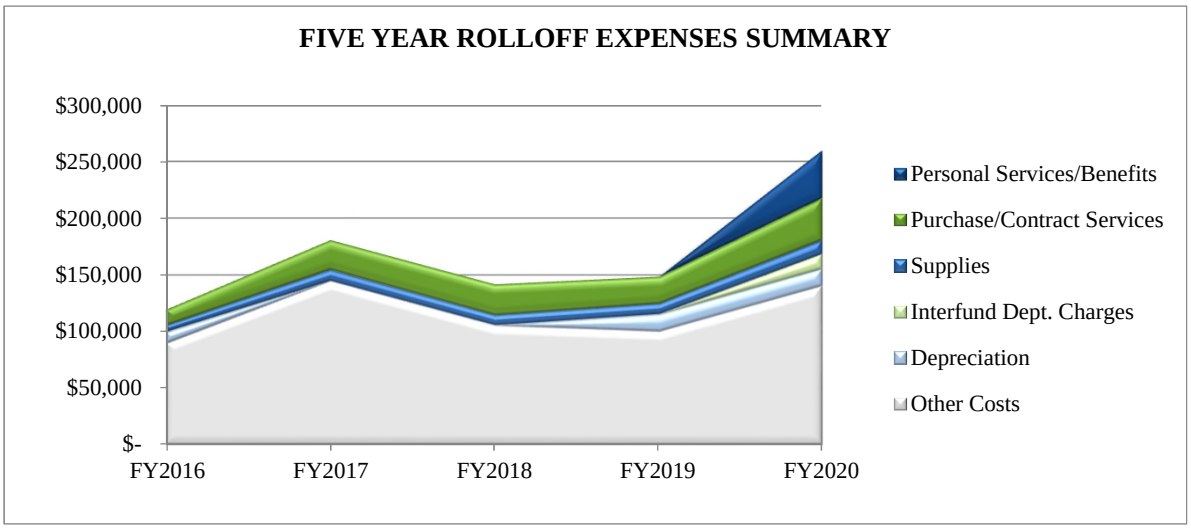
	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 76,119	$ 135,565	$ 122,023	$ 127,437	$ 138,578	8.74%
Purchase/Contract Services	$ 119,134	$ 138,347	$ 174,858	$ 163,484	$ 178,275	9.05%
Supplies	$ 43,023	$ 41,798	$ 48,513	$ 45,738	$ 46,225	1.06%
Interfund Dept. Charges	$ 27,159	$ 37,885	$ 33,596	$ 30,874	$ 31,025	0.49%
Depreciation	$ 87,979	$ 215,730	$ 247,057	$ 225,000	$ 250,000	11.11%
Other Costs	$ 472,042	$ 516,920	$ 526,122	$ 554,148	$ 602,000	8.64%
Total Expenses	$ 825,456	$ 1,086,245	$ 1,152,169	$ 1,146,681	$ 1,246,103	8.67%



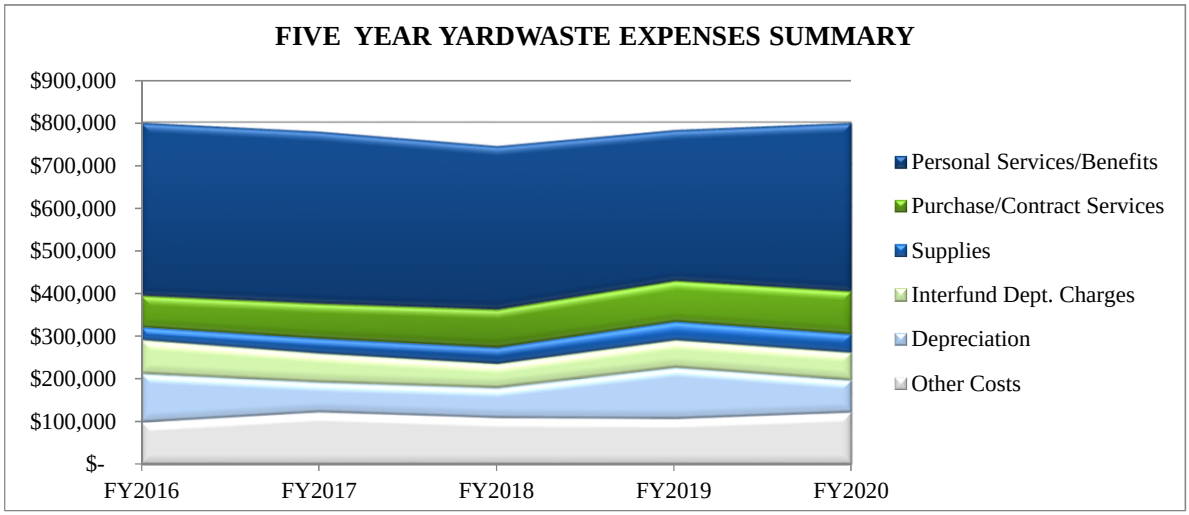
EXPENSES SUMMARY (RESIDENTIAL)	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY2016	FY2017	FY2018	FY2019	FY2020	Inc./Dec.
Personal Services/Benefits	$ 235,376	$ 188,496	$ 189,097	$ 261,241	$ 276,798	5.96%
Purchase/Contract Services	$ 196,009	$ 127,075	$ 128,799	$ 139,269	$ 134,080	-3.73%
Supplies	$ 40,668	$ 35,793	$ 35,903	$ 44,049	$ 44,050	0.00%
Interfund Dept. Charges	$ 208,347	$ 209,327	$ 226,981	$ 206,526	$ 188,820	-8.57%
Depreciation	$ 127,897	$ 155,974	$ 182,989	$ 160,000	$ 185,000	15.63%
Other Costs	$ 163,920	$ 188,926	$ 205,512	$ 212,739	$ 228,000	7.17%
Non-Operating Expenses	$ 660,000	$ 726,995	$ 750,510	$ 900,840	$ 898,920	-0.21%
Total Expenses	$ 1,632,217	$ 1,632,586	$ 1,719,791	$ 1,924,664	$ 1,955,668	1.61%



EXPENSES SUMMARY (ROLLOFF)	Actual	Actual	Actual	Budgeted	Budgeted	Percentage
	FY2016	FY2017	FY2018	FY2019	FY2020	Inc./Dec.
Personal Services/Benefits	$ -	$ -	$ -	$ -	$ 41,928	0.00%
Purchase/Contract Services	$ 13,919	$ 26,374	$ 27,204	$ 23,735	$ 37,150	56.52%
Supplies	$ 5,966	$ 9,929	$ 8,904	$ 9,293	$ 12,100	30.21%
Interfund Dept. Charges	$ -	$ -	$ -	$ -	$ 13,187	0.00%
Depreciation	$ 10,000	$ -	$ -	$ 15,000	$ 15,000	0.00%
Other Costs	$ 89,005	$ 144,083	$ 105,134	$ 100,031	$ 140,000	39.96%
Total Expenses	$ 118,890	$ 180,386	$ 141,242	$ 148,059	$ 259,365	75.18%



EXPENSES SUMMARY (YARDWASTE)	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 403,713	$ 401,678	$ 382,395	$ 352,416	$ 393,360	11.62%
Purchase/Contract Services	$ 74,248	$ 81,390	$ 88,552	$ 95,533	$ 100,015	4.69%
Supplies	$ 30,011	$ 35,453	$ 38,558	$ 43,425	$ 43,425	0.00%
Interfund Dept. Charges	$ 78,606	$ 67,955	$ 56,469	$ 64,312	$ 64,946	0.99%
Depreciation	$ 114,450	$ 69,897	$ 69,897	$ 120,000	$ 75,000	-37.50%
Other Costs	$ 97,301	$ 121,119	$ 108,193	$ 105,755	$ 120,750	14.18%
Total Expenses	$ 798,329	$ 777,492	$ 744,064	$ 781,441	$ 797,496	2.05%



FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
	Refuse Collection			
	CHARGES FOR SERVICES			
34	*Refuse Collection Charges*			
3441101	Residential Refuse Collection Charge	$ 823,822	$ 825,000	$ 895,000
3441102	Commercial Refuse Collection Charge	$ 94,505	$ 90,000	$ 97,000
3441103	Refuse Administrative Fee	$ 26	$ -	$ -
3441104	Commercial Dumpster Fee	$ 930,516	$ 900,000	$ 1,000,000
3441105	Commercial Dumpster Extra Fee	$ 5,235	$ -	$ -
3441106	City Polycart Fee (Tippage Fees)	$ 299,789	$ 300,000	$ 315,000
3441107	Residential Dumpster Fee	$ 1,261,132	$ 1,250,000	$ 1,315,000
3441108	Purchase of Polycarts	$ 139	$ -	$ -
3441109	Yard Waste Refuse Collection	$ 256,271	$ 255,000	$ 278,000
3441200	Rolloff Tippage Fees	$ 92,883	$ 100,000	$ 138,000
3441201	Rolloff Collection Fees	$ 72,129	$ 75,000	$ 110,000
	Sub-total: Refuse Collection Charges	*$ 3,836,447*	*$ 3,795,000*	*$ 4,148,000*
3441901	Late Payment P & I: Collection	$ 70,041	$ 50,000	$ 75,000
	Sub-total: Other Fees	*$ 70,041*	*$ 50,000*	*$ 75,000*
	TOTAL CHARGES FOR SERVICE	$ 3,906,488	$ 3,845,000	$ 4,223,000
	TOTAL OPERATING REVENUES	**$ 3,906,488**	**$ 3,845,000**	**$ 4,223,000**
	OPERATING EXPENSES:			
		DEPT - 4521 - COMMERCIAL REFUSE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 90,285	$ 90,480	$ 102,560
5113001	Overtime	$ 7,923	$ 13,500	$ 15,000
	Sub-total: Salaries and Wages	*$ 98,208*	*$ 103,980*	*$ 117,560*
5122001	Social Security (FICA) Contributions	$ 7,442	$ 8,040	$ 8,993
5124001	Retirement Contributions	$ 4,931	$ 4,760	$ 4,760
5127001	Workers Compensation	$ 11,355	$ 10,657	$ 7,265
5129002	Employee Drug Screening Test	$ 87	$ -	$ -
	Sub-total: Employee Benefits	*$ 23,815*	*$ 23,457*	*$ 21,018*
	TOTAL PERSONAL SERVICES	$ 122,023	$ 127,437	$ 138,578
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 30,034	$ 30,000	$ 30,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 62,699	$ 55,000	$ 60,000
5222003	Rep. and Maint. (Labor)	$ 57,240	$ 55,000	$ 65,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 2,755	$ 1,000	$ 1,500
5222103	Rep. and Maint. Computers	$ 840	$ 681	$ 680
	Sub-total: Property Services	*$ 153,568*	*$ 141,681*	*$ 157,180*
5231001	Insurance, Other than Benefits	$ 16,033	$ 16,500	$ 15,600
5232003	Cellular Phones	$ 2,893	$ 3,103	$ 3,245
5233001	Advertising	$ 487	$ 400	$ 450
5235001	Travel	$ -	$ 800	$ 800
5236001	Dues and Fees	$ 1,362	$ 200	$ 200
5237001	Education and Training	$ -	$ 800	$ 800

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5238501	Contract Labor/Services	$ 515	$ -	$ -
	Sub-total: Other Purchased Services	*$ 21,290*	*$ 21,803*	*$ 21,095*
	TOTAL PURCHASED SERVICES	$ 174,858	$ 163,484	$ 178,275
53	SUPPLIES			
5311001	Office and General Supplies	$ 556	$ 500	$ 500
5311003	Chemicals	$ 1,592	$ 1,600	$ 1,600
5311004	Janitorial Supplies	$ 152	$ 163	$ 150
5311005	Uniforms	$ 1,609	$ 1,875	$ 1,875
5312300	Electricity	$ 7,506	$ 6,000	$ 6,500
5312700	Gasoline/Diesel/CNG	$ 33,238	$ 35,000	$ 35,000
5316001	Small Tools and Equipment	$ 3,860	$ 600	$ 600
	TOTAL SUPPLIES	$ 48,513	$ 45,738	$ 46,225
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - GIS	$ -	$ 4,320	$ 4,465
5524001	Self-funded Insurance (Medical)	$ 11,700	$ 24,022	$ 24,025
5524002	Life and Disability	$ 478	$ 472	$ 420
5524003	Wellness Program	$ 165	$ 110	$ 165
5524004	OPEB	$ 21,253	$ 1,950	$ 1,950
	TOTAL INTERFUND/INTERDEPT.	$ 33,596	$ 30,874	$ 31,025
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 247,057	$ 225,000	$ 250,000
	TOTAL DEPREC. AND AMORT.	$ 247,057	$ 225,000	$ 250,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 525,188	$ 550,000	$ 600,000
5734001	Miscellaneous Expenses	$ 934	$ 4,148	$ 2,000
	TOTAL OTHER COSTS	$ 526,122	$ 554,148	$ 602,000
	Sub-total Commercial Expenses	**$ 1,152,169**	**$ 1,146,681**	**$ 1,246,103**
		DEPT - 4522 - RESIDENTIAL REFUSE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 171,242	$ 198,808	$ 214,358
5113001	Overtime	$ 4,276	$ 13,000	$ 18,000
	Sub-total: Salaries and Wages	*$ 175,518*	*$ 211,808*	*$ 232,358*
5122001	Social Security (FICA) Contributions	$ 11,841	$ 15,757	$ 17,775
5124001	Retirement Contributions	$ (20,870)	$ 12,045	$ 12,045
5127001	Workers Compensation	$ 22,540	$ 21,477	$ 14,620
5129002	Employee Drug Screening Tests	$ 68	$ 154	$ -
	Sub-total: Employee Benefits	*$ 13,579*	*$ 49,433*	*$ 44,440*
	TOTAL PERSONAL SERVICES	$ 189,097	$ 261,241	$ 276,798
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ -	$ 600	$ 800
5222002	Rep. and Maint. (Vehicles-Parts)	$ 57,287	$ 60,000	$ 60,000
5222003	Rep. and Maint. (Labor)	$ 45,000	$ 45,000	$ 45,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 298	$ 1,194	$ 1,500
5222005	Rep. and Maint. (Office Equipment)	$ 1,370	$ 723	$ 1,350

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5222103	Rep. and Maint. Computers	$ 4,730	$ 3,945	$ 4,085
	Sub-total: Property Services	*$ 108,685*	*$ 111,462*	*$ 112,735*
5231001	Insurance, Other than Benefits	$ 12,114	$ 13,000	$ 9,800
5232001	Telephone	$ 857	$ 365	$ 365
5232003	Cellular Phones	$ 4,813	$ 8,392	$ 5,130
5233001	Advertising	$ 120	$ 600	$ 600
5235001	Travel	$ 587	$ 2,300	$ 2,300
5236001	Dues and Fees	$ 1,056	$ 1,250	$ 1,250
5237001	Education and Training	$ 567	$ 1,900	$ 1,900
	Sub-total: Other Purchased Services	*$ 20,114*	*$ 27,807*	*$ 21,345*
	TOTAL PURCHASED SERVICES	$ 128,799	$ 139,269	$ 134,080
53	SUPPLIES			
5311001	Office and General Supplies	$ 859	$ 700	$ 700
5311002	Parts and Materials	$ 2,418	$ 3,500	$ 3,500
5311003	Chemicals	$ 582	$ 1,100	$ 1,100
5311004	Janitorial Supplies	$ 300	$ 300	$ 300
5311005	Uniforms	$ 2,064	$ 3,750	$ 3,750
5312700	Gasoline/Diesel/CNG	$ 27,122	$ 32,000	$ 32,000
5312800	Stormwater	$ 2,299	$ 2,299	$ 2,300
5316001	Small Tools and Equipment	$ 259	$ 400	$ 400
	TOTAL SUPPLIES	$ 35,903	$ 44,049	$ 44,050
55	INTERFUND/INTERDEPT CHARGES			
5510004	Indirect Cost Allocation for Customer Service	$ 141,292	$ 133,832	$ 141,575
5510005	Indirect Cost Allocation for GIS	$ 24,750	$ 12,959	$ 13,390
5524001	Self-funded Insurance (Medical)	$ 59,934	$ 55,138	$ 30,495
5524002	Life and Disability	$ 675	$ 1,017	$ 1,080
5524003	Wellness Program	$ 330	$ 330	$ 330
5524004	OPEB	$ -	$ 3,250	$ 1,950
	TOTAL INTERFUND/INTERDEPT.	$ 226,981	$ 206,526	$ 188,820
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 182,989	$ 160,000	$ 185,000
	TOTAL DEPREC. AND AMORT.	$ 182,989	$ 160,000	$ 185,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 182,411	$ 185,000	$ 200,000
5734001	Miscellaneous Expenses	$ 1,171	$ 1,239	$ 1,500
5740001	Bad Debts	$ 21,782	$ 25,000	$ 25,000
5741001	Collection Costs	$ 148	$ 1,500	$ 1,500
	TOTAL OTHER COSTS	$ 205,512	$ 212,739	$ 228,000
	Sub-total Residential Expenses	**$ 969,281**	**$ 1,023,824**	**$ 1,056,748**
		DEPT - 4523 - ROLLOFF COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ -	$ -	$ 32,678
	Sub-total: Salaries and Wages	$ -	$ -	$ 32,678
5122001	Social Security (FICA) Contributions	$ -	$ -	$ 2,500
5124001	Retirement Contributions	$ -	$ -	$ 2,000

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5127001	Workers Compensation	$ -	$ -	$ 4,750
	Sub-total: Employee Benefits	$ -	$ -	$ 9,250
	TOTAL PERSONAL SERVICES	$ -	$ -	$ 41,928
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ -	$ 1,000	$ 1,000
5222002	Rep. and Maint. (Vehicle Parts)	$ 11,323	$ 8,109	$ 12,000
5222003	Rep. and Maint. (Labor)	$ 10,000	$ 10,167	$ 15,000
	Sub-total: Property Services	*$ 21,323*	*$ 19,276*	*$ 69,928*
5231001	Insurance Other than Benefits	$ 724	$ -	$ 2,545
5232003	Cellular Phones	$ 2,724	$ 2,459	$ 2,605
5233001	Advertising	$ 2,433	$ 1,500	$ 3,500
5238501	Contract Labor/Services	$ -	$ 500	$ 500
	TOTAL PURCHASED SERVICES	$ 48,527	$ 43,011	$ 107,078
53	SUPPLIES			
5312700	Gasoline/Diesel	$ 8,904	$ 9,193	$ 12,000
5316001	Small Tools and Equipment	$ -	$ 100	$ 100
	TOTAL SUPPLIES	$ 8,904	$ 9,293	$ 12,100
55	INTERFUND/INTERDEPT CHARGES			
5524001	Self-funded Insurance (Medical)	$ -	$ -	$ 12,322
5524002	Life and Disability	$ -	$ -	$ 160
5524003	Wellness Program	$ -	$ -	$ 55
5524004	OPEB	$ -	$ -	$ 650
	TOTAL INTERFUND/INTERDEPT.	$ -	$ -	$ 13,187
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ -	$ 15,000	$ 15,000
	TOTAL DEPREC. AND AMORT.	$ -	$ 15,000	$ 15,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 105,114	$ 100,000	$ 140,000
5734001	Miscellaneous Expenses	$ 20	$ 31	$ -
	TOTAL OTHER COSTS	$ 105,134	$ 100,031	$ 140,000
	Sub-total Rolloff Expenses	**$ 162,565**	**$ 167,335**	**$ 329,293**
		DEPT - 4585 - YARD WASTE COLLECTION		
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 275,080	$ 260,692	$ 309,494
5113001	Overtime	$ 39,297	$ 26,398	$ 24,000
	Sub-total: Salaries and Wages	*$ 314,377*	*$ 287,090*	*$ 333,494*
5122001	Social Security (FICA) Contributions	$ 21,779	$ 21,779	$ 25,512
5124001	Retirement Contributions	$ 13,603	$ 14,679	$ 14,679
5127001	Workers Compensation	$ 32,301	$ 28,785	$ 19,675
5129002	Employee Drug Screening Tests	$ 335	$ 83	$ -
	Sub-total: Employee Benefits	*$ 68,018*	*$ 65,326*	*$ 59,866*
	TOTAL PERSONAL SERVICES	$ 382,395	$ 352,416	$ 393,360

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 30	$ 500	$ 500
5222002	Rep. and Maint. (Vehicles-Parts)	$ 35,602	$ 35,000	$ 35,000
5222003	Rep. and Maint. (Labor)	$ 35,000	$ 40,000	$ 40,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 503	$ 1,000	$ 10,000
5222103	Rep. and Maint. Computers	$ 1,400	$ 1,135	$ 1,135
	Sub-total: Property Services	*$ 72,535*	*$ 77,635*	*$ 86,635*
5231001	Insurance, Other than Benefits	$ 11,748	$ 13,000	$ 7,395
5232003	Cellular Phones	$ 4,269	$ 4,098	$ 5,185
5233001	Advertising	$ -	$ 300	$ 300
5237001	Education and Training	$ -	$ 500	$ 500
	Sub-total: Other Purchased Services	*$ 16,017*	*$ 17,898*	*$ 13,380*
	TOTAL PURCHASED SERVICES	$ 88,552	$ 95,533	$ 100,015
53	SUPPLIES			
5311001	Office and General Supplies	$ 236	$ 500	$ 500
5311003	Chemicals	$ 1,088	$ 800	$ 800
5311004	Janitorial Supplies	$ 30	$ 150	$ 150
5311005	Uniforms	$ 3,493	$ 5,625	$ 5,625
5312700	Gasoline/Diesel/CNG	$ 33,361	$ 36,000	$ 36,000
5316001	Small Tools and Equipment	$ 350	$ 350	$ 350
	TOTAL SUPPLIES	$ 38,558	$ 43,425	$ 43,425
55	INTERFUND/INTERDEPT CHARGES			
5510005	Indirect Cost Allocation - GIS	$ -	$ 4,320	$ 4,465
5524001	Self-funded Insurance (Medical)	$ 54,516	$ 54,516	$ 54,516
5524002	Life and Disabililty	$ 1,458	$ 1,191	$ 1,680
5524003	Wellness Program	$ 495	$ 385	$ 385
5524004	OPEB	$ -	$ 3,900	$ 3,900
	TOTAL INTERFUND/INTERDEPT.	$ 56,469	$ 64,312	$ 64,946
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 69,897	$ 120,000	$ 75,000
	TOTAL DEPREC. AND AMORT.	$ 69,897	$ 120,000	$ 75,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 107,816	$ 105,000	$ 120,000
5734001	Miscellaneous Expenses	$ 377	$ 750	$ 750
5741001	Collection Cost	$ -	$ 5	$ -
	TOTAL OTHER COSTS	$ 108,193	$ 105,755	$ 120,750
	Sub-total Yard Waste Expenses	**$ 744,064**	**$ 781,441**	**$ 797,496**
	TOTAL OPERATING EXPENSES	**$ 3,028,079**	**$ 3,119,281**	**$ 3,429,640**
	OPERATING INCOME (LOSS)	**$ 878,409**	**$ 725,719**	**$ 793,360**
33-39	**NON-OPERATING REVENUES**			
3390000	FEMA Reimbursement	$ 63,111	$ -	$ -
3890100	Miscellaneous Income	$ 5,000	$ -	$ -
3890300	Sale of Scrap	$ 8,695	$ -	$ -

FUND 541 - SOLID WASTE COLLECTION FUND

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
3890400	Proceeds from Insurance	$ 18,972	$ -	$ -
3912005	Transfer from 2013 SPLOST	$ -	$ -	$ 325,000
3922000	Sale of Assets	$ 4,200	$ -	$ -
	TOTAL NON-OPERATING REVENUES	$ 99,978	$ -	$ 325,000
	TOTAL NON-OPERATING REVENUES	**$ 99,978**	**$ -**	**$ 325,000**
61	**NON-OPERATING EXPENSES**			
9000.6110001	Transfer to General Fund	$ 730,000	$ 750,000	$ 750,000
9000.6110002	Transfer to Health Insurance Fund	$ 9,840	$ 9,840	$ 4,920
9000.6110006	Transfer to Fleet	$ -	$ 100,000	$ 100,000
9000.6110500	Transfer to Central Services	$ 10,670	$ 41,000	$ 44,000
	TOTAL NON-OPERATING EXPENSES	**$ 750,510**	**$ 900,840**	**$ 898,920**
	NET INCOME	**$ 227,877**	**$ (175,121)**	**$ 219,440**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 793,360
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 525,000
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Accrued income receivable	
Allowance for doubtful accounts	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from other funds: General Fund	
Due from other funds: SW Disposal Fund	
Due from other funds: SPLOST	
Prepaid insurance	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary and Wages payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Claims liability	
Net cash provided (used) by operating activities	$ 1,318,360
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2013 SPLOST for Equipment	$ 325,000
Operating transfers in (out)	
Transfer to General Fund	$ (750,000)
Transfer to Health Insurance Fund	$ (4,920)
Transfer to Fleet Fund	$ (100,000)
Transfer to Central Services Fund	$ (44,000)
Net cash provided (used) by noncapital financing activities	$ (573,920)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets:	
Buildings (1174001)	
SWC-30 Renovations to Sanitation Building	$ (35,000)

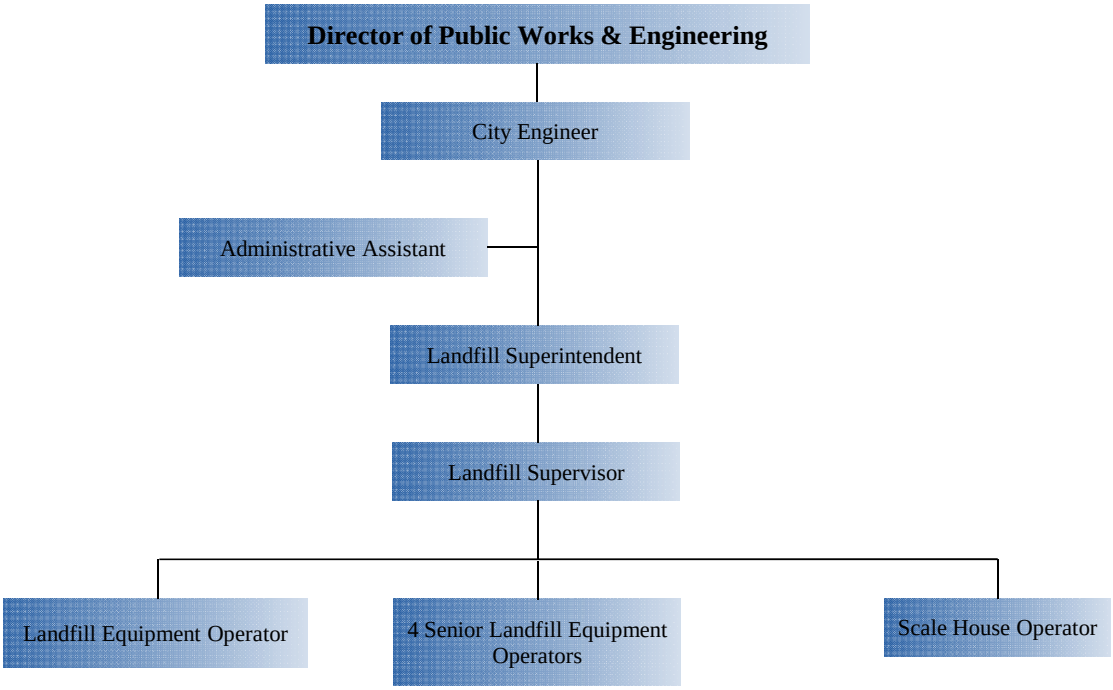
BUDGETED CASH FLOW STATEMENT	BUDGETED
SWC-31 Shelter Painting	$ (45,000)
Commercial Equipment (1175001)	
SWC-4 Front Loading Commercial Dumpsters	$ (60,000)
SWC-9 Front Loading Commercial Garbage Truck	$ (325,000)
SWC-27 Motorola Handheld Radios	$ (40,000)
Residential Equipment (1175002)	
SWC-5 Polycarts	$ (20,000)
Yardwaste Equipment (1175003)	
Rolloff Equipment (1175004)	
SWC-22 Bulk waste roll-off containers	$ (50,000)
Proceeds from long-term borrowing	
Proceeds from GMA Lease Pool	$ -
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on revenue bonds payable	
Principal payments on GMA capital leases:	$ -
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	$ (575,000)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	$ -
Miscellaneous Revenues	$ -
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 169,440

FUND - 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530**

This fund accounts for the receipts and disbursements to operate the jointly owned City/County transfer station, inert landfill and the post-closure costs for the closed landfill located on Landfill Rd off North Main St. Included are the costs to transport and dispose of the solid waste at the Broadhurst landfill near Jesup, GA and scrap tires with Quality Tire near Jackson, GA. Both transportation services are provided by contract with a local trucking company. The cost of transportation is currently equivalent to approximately $11.56 per ton. The disposal agreement with Broadhurst Environmental was renewed in 2015, resulting in a stabilization of the tipping fees to a proposed rate of $23.96 per ton with an inflationary index included in this agreement. The disposal agreement with Quality Tire was renewed in 2014, resulting in a tippage fee of $120 per ton for scrap tire disposal.

SPLOST funds are appropriated to pay the post-closure costs and cover of the disposal fees at the Broadhurst Environmental Landfill. Without these SPLOST funds, this fund would have significantly higher tippage fees or would have to be subsidized by additional property taxes. If the tippage fees become too high the result would likely be an increase in illegal dumping which would create public health concerns and aesthetics problems for the community.

The operation of the transfer station, inert landfill, closed Lakeview Landfill and the operation of the methane gas extraction system are under the direction of the Landfill Superintendent who, in coordination with the City's solid waste engineering consultant, is responsible for all post-closure regulatory compliance issues to keep the closed landfill in full compliance with US Environmental Protection Agency and Georgia Environmental Protection Division rules and regulations.



STATEMENT OF SERVICE

To manage the solid waste disposal division as a resource for the entire community. Promote sustainability and an environmentally sound and cost effective operation with the funds collected. To reduce the amount of waste in all categories by promoting individual and corporate responsibility. To provide a clean, stable work environment for all employees and the public.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2020		
1. Maintain a healthy community and environment by properly disposing of all solid waste, yard debris, scrap tires and white goods (scrap metal)	On-going	On-going
2. Educate the public and private sectors of our community through educational tours of the solid waste disposal facility and county recycling center.	On-going	On-going
3. Continue to build the inert landfill in an environmentally friendly way and according to EPD guidelines so that the impact on the environment will not be existent.	In-progress	On-going
4. Work on the plans to build a new transfer station in the next 2-4 years	In-progress	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1. Continue research to find alternatives to deal with the volume of yard waste being disposed of in the Inert Landfill.
2. Explore additional ways to further reduce the total tons of waste that is transported to the Broadhurst Landfill Facility for disposal (waste stream reduction).
3. Stay in compliance and up to date on all state and federal EPD compliance guidelines and to operate all sites within those guidelines.
4. Increase the amount of tours given to GSU and local High School students to increase their knowledge of sound solid waste disposal practices particularly with emphasis on the inert landfill, transfer station, and recycling center.

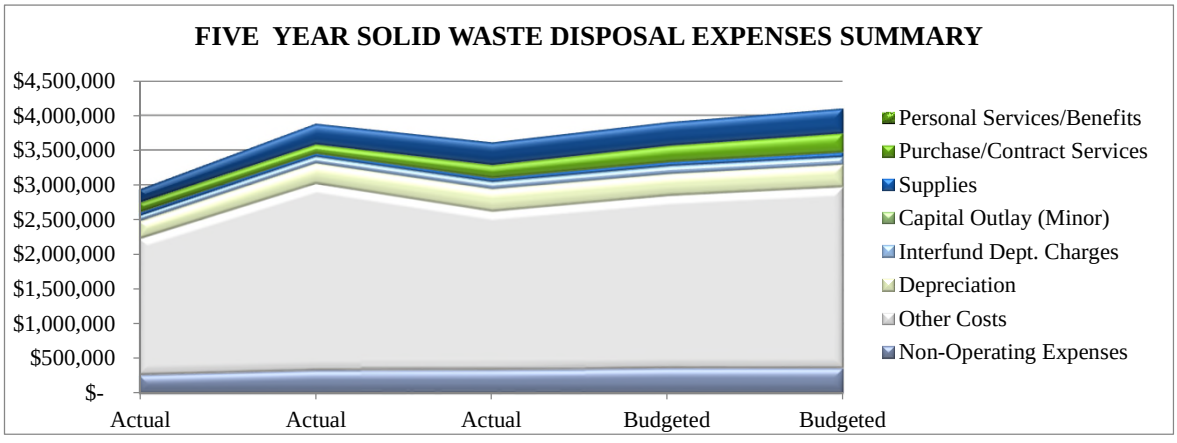
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Animals	45	40	42	40	20
Bulkwaste	11,100	11,500	11,800	12,800	13,400
Cardboard	505	2,000	2,200	2,000	1,000
Cover dirt	30	30	25	25	25
Demolition	7,725	10,400	11,200	10,200	10,400
DOT Waste	67	40	45	40	-
Household	35,535	34,200	35,000	35,500	36,200
Inert	7,520	7,000	7,400	8,400	8,000
Paper	180	450	475	400	400
Plastic	70	180	190	100	-
Sweepings	695	600	700	500	500
Tires	335	150	325	425	425
Curbside	185	185	-	-	-
Newspaper	64	64	64	50	50

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Total tons disposed of in Inert Landfill	6,412	7,000	7,400	8,400	8,000
Total tons transported to Broadhurst Landfill	51,000	57,000	58,000	58,500	60,000

EXPENSES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 312,798	$ 298,524	$ 289,192	$ 320,352	$ 350,415	9.38%
Purchase/Contract Services	$ 141,684	$ 132,175	$ 190,099	$ 236,167	$ 276,845	17.22%
Supplies	$ 46,858	$ 41,658	$ 52,151	$ 58,825	$ 63,125	7.31%
Capital Outlay (Minor)	$ 463	$ 3,807	$ 663	$ 1,200	$ 1,200	0.00%
Interfund Dept. Charges	$ 81,127	$ 95,136	$ 101,676	$ 113,945	$ 109,466	-3.93%
Depreciation	$ 254,915	$ 295,391	$ 323,705	$ 315,000	$ 325,000	3.17%
Other Costs	$ 1,952,462	$ 2,682,824	$ 2,282,541	$ 2,475,000	$ 2,600,000	5.05%
Non-Operating Expenses	$ 264,000	$ 326,995	$ 332,020	$ 362,350	$ 362,675	0.09%
Total Expenses	$ 3,054,307	$ 3,876,510	$ 3,572,047	$ 3,882,839	$ 4,088,726	5.30%



FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
	Landfill/Transfer Station			
34	CHARGES FOR SERVICES			
3441502	Sanitation Contractor Tipping Fees	$ 653,167	$ 550,000	$ 620,000
3441503	Individuals Tipping Fees	$ 130,840	$ 115,000	$ 130,000
3441504	Government Agencies Tipping Fees	$ 1,578,880	$ 1,500,000	$ 1,870,000
	Sub-total: Landfill/TS Charges	*$ 2,362,887*	*$ 2,165,000*	*$ 2,620,000*
3441301	Sale of Scrap Materials	$ -	$ -	$ -
3441901	Late Payment P and I: Landfill	$ 1,007	$ 10,000	$ 5,000
	Sub-total: Other Fees	*$ 1,007*	*$ 10,000*	*$ 5,000*
	TOTAL CHARGES FOR SERVICES	$ 2,363,894	$ 2,175,000	$ 2,625,000
	TOTAL OPERATING REVENUES	**$ 2,363,894**	**$ 2,175,000**	**$ 2,625,000**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 237,639	$ 252,417	$ 286,857
5113001	Overtime	$ 10,301	$ 10,000	$ 10,000
	Sub-total: Salaries and Wages	*$ 247,940*	*$ 262,417*	*$ 296,857*
5122001	Social Security (FICA) Contributions	$ 16,764	$ 20,285	$ 22,710
5124001	Retirement Contributions	$ (21)	$ 15,848	$ 15,848
5127001	Workers Compensation	$ 24,345	$ 21,717	$ 15,000
5129002	Employee Drug Screening Tests	$ 164	$ 85	$ -
	Sub-total: Employee Benefits	*$ 41,252*	*$ 57,935*	*$ 53,558*
	TOTAL PERSONAL SERVICES	$ 289,192	$ 320,352	$ 350,415
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 30,982	$ 65,000	$ 85,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 6,730	$ 7,000	$ 7,000
5222003	Rep. and Maint. (Labor)	$ 45,000	$ 45,000	$ 60,000
5222004	Rep. and Maint. (Buildings/Grounds)	$ 7,023	$ 4,000	$ 7,500
5222005	Rep. and Maint. (Office Equipment)	$ -	$ 500	$ 500
5222103	Rep. and Maint. Computers	$ 6,990	$ 6,756	$ 7,035
5223200	Rentals	$ 345	$ 500	$ 500
	Sub-total: Property Services	*$ 97,070*	*$ 128,756*	*$ 167,535*
5231001	Insurance, Other than Benefits	$ 19,039	$ 23,720	$ 24,200
5232001	Telephone	$ 3,667	$ 1,992	$ 3,185
5232003	Cellular Phones	$ 6,060	$ 6,649	$ 2,375
5232006	Postage	$ 54	$ -	$ -
5233001	Advertising	$ 20	$ 350	$ 350
5235001	Travel	$ 715	$ 1,000	$ 1,000
5236001	Dues and Fees	$ 801	$ 900	$ 900
5237001	Education and Training	$ 650	$ 1,500	$ 1,500
5238501	Contract Labor/Services	$ 4,105	$ 5,500	$ 10,000
5239007	Other services: Erosion Control	$ 806	$ 800	$ 800
5239008	Other services: Tire Disposal	$ 57,112	$ 65,000	$ 65,000
	Sub-total: Other Purchased Services	*$ 93,029*	*$ 107,411*	*$ 109,310*
	TOTAL PURCHASED SERVICES	$ 190,099	$ 236,167	$ 276,845

FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
53	SUPPLIES			
5311001	Office and General Supplies	$ 4,305	$ 5,000	$ 5,000
5311002	Parts and Materials	$ 734	$ 750	$ 750
5311003	Chemicals	$ 534	$ 750	$ 1,000
5311004	Janitorial Supplies	$ 132	$ 175	$ 225
5311005	Uniforms	$ 2,458	$ 3,000	$ 3,000
5312300	Electricity	$ 6,721	$ 9,500	$ 9,500
5312400	Bottled Gas	$ 58	$ 150	$ 150
5312700	Gasoline/Diesel/CNG	$ 34,432	$ 36,000	$ 40,000
5316001	Small Tools and Equipment	$ 2,777	$ 3,500	$ 3,500
	TOTAL SUPPLIES	$ 52,151	$ 58,825	$ 63,125
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	$ 663	$ 1,200	$ 1,200
	TOTAL CAPITAL OUTLAY (MINOR)	$ 663	$ 1,200	$ 1,200
55	INTERFUND/DEPT. CHARGES			
5510005	Indirect Cost Allocation - Customer Service	$ -	$ 34,415	$ 36,405
5524001	Self-funded Insurance (Medical)	$ 90,892	$ 72,688	$ 66,216
5524002	Life and Disability	$ 1,402	$ 1,257	$ 1,260
5524003	Wellness Program	$ 440	$ 385	$ 385
5524004	OPEB	$ 8,942	$ 5,200	$ 5,200
	TOTAL INTERFUND/INTERDEPT.	$ 101,676	$ 113,945	$ 109,466
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 323,705	$ 315,000	$ 325,000
	TOTAL DEPREC. AND AMORT.	$ 323,705	$ 315,000	$ 325,000
57	OTHER COSTS			
5710103	Payment to Bulloch County	$ 122,000	$ 122,000	$ 122,000
5733002	Air Rights	$ 1,391,848	$ 1,500,000	$ 1,600,000
5733003	Transportation Fees	$ 744,836	$ 850,000	$ 875,000
5733004	Toxic Waste Disposal	$ -	$ 1,000	$ 1,000
5734001	Miscellaneous Expenses	$ 1,947	$ 1,500	$ 1,500
5740001	Bad Debts	$ 21,910	$ 500	$ 500
	TOTAL OTHER COSTS	$ 2,282,541	$ 2,475,000	$ 2,600,000
	TOTAL OPERATING EXPENSES	**$ 3,240,027**	**$ 3,520,489**	**$ 3,726,051**
	OPERATING INCOME (LOSS)	**$ (876,133)**	**$ (1,345,489)**	**$ (1,101,051)**
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912005	Transfer from 2013 SPLOST	$ 1,471,879	$ 1,795,833	$ 448,960
3912010	Transfer from 2019 SPLOST	$ -	$ -	$ 1,474,995
3921001	Sale of Assets	$ 27,305	$ -	$ -
	TOTAL OTHER FINANCING SOURCES	$ 1,499,184	$ 1,795,833	$ 1,923,955
	TOTAL NON-OPERATING REVENUES	**$ 1,499,184**	**$ 1,795,833**	**$ 1,923,955**

FUND 542 - SOLID WASTE DISPOSAL FUND **DEPT - 4530 - LANDFILL**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
61	**NON-OPERATING EXPENSES**			
6110001	Transfer to General Fund	$ 316,000	$ 316,000	$ 316,000
6110002	Transfer to Health Insurance Fund	$ 5,350	$ 5,350	$ 2,675
6110500	Transfer to Central Service Fund	$ 10,670	$ 41,000	$ 44,000
	TOTAL NON-OPERATING EXPENSES	**$ 332,020**	**$ 362,350**	**$ 362,675**
	NET INCOME	**$ 291,031**	**$ 87,994**	**$ 460,229**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (1,101,051.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 325,000.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Accrued Income Receivable	
Interest receivable	
Intergovernmental receivable	
Prepaid Insurance	
Other receivables	
Buildings	
Due from other funds: General Fund	
Due from other funds: Water/Sewer Fund	
Due from other funds: 2002 SPLOST Fund	
Other assets	
Increase (decrease) in operating liabilities:	
Accounts payable	
Salary and Wages payable	
Accrued Vacation payable	
Accrued payroll	
Compensated absences payable	
FICA payable	
Accrued interest payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Accrued closure/ post-closure liabilities	$ (204,500.00)
Net cash provided (used) by operating activities	$ (980,551.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
2013 SPLOST	$ 448,960.00
2019 SPLOST	$ 1,474,995.00
Transfer to General Fund	$ (316,000.00)
Transfer to Health Insurance Fund	$ (2,675.00)
Transfer to Central Service Fund	$ (44,000.00)
Net cash provided (used) by noncapital financing activities	$ 1,561,280.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of fixed assets:	
Equipment (1175001)	
SWD-35 Utility Vehicle Replacement	$ (12,000.00)
SWD-49 Radio Replacement	$ (24,000.00)

BUDGETED CASH FLOW STATEMENT	BUDGETED
Buildings & Grounds (1176002)	
SWD-10 Inert Landfill Drainage Improvements	$ (28,000.00)
SWD-12 Inert Landfill Cover	$ (25,000.00)
SWD-22 Transfer Station Expansion	$ (150,000.00)
Restricted Cash for Capital Outlay	
Proceeds from sale of assets	
Principal payments on notes payable	
Principal payments on capital leases:	
Landfill equipment lease	
Interest payments:	
Landfill equipment lease	
Proceeds from Loan	
Proceeds from GMA Equipment Lease	$ -
Net cash used by capital and related financing activities	$ (239,000.00)
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Miscellaneous Revenue	
Sale of Assets	
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 341,729.00

FUND - 601 - HEALTH INSURANCE FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

This internal service fund accounts for the receipts and disbursements to operate the City's self-funded health insurance program. The City contracts with a third-party administrator (TPA) to run this program, and advise it on how to determine premiums for both the employer and the employee. The premiums are set to cover three cost components of the plan: the third party administrator's fees; actual medical claims; and the premiums for stop/loss reinsurance.

STATEMENT OF SERVICE

This Budget is based upon a 4.9%% increase in premiums and the City will continue to pay 75% of both employee and dependent health insurance, and individual employees will pay 25% through payroll deduction from earnings. The City's portion of the premiums is budgeted within each budget that has personnel covered by the plan, so that the costs are allocated to the proper fund, department and division.

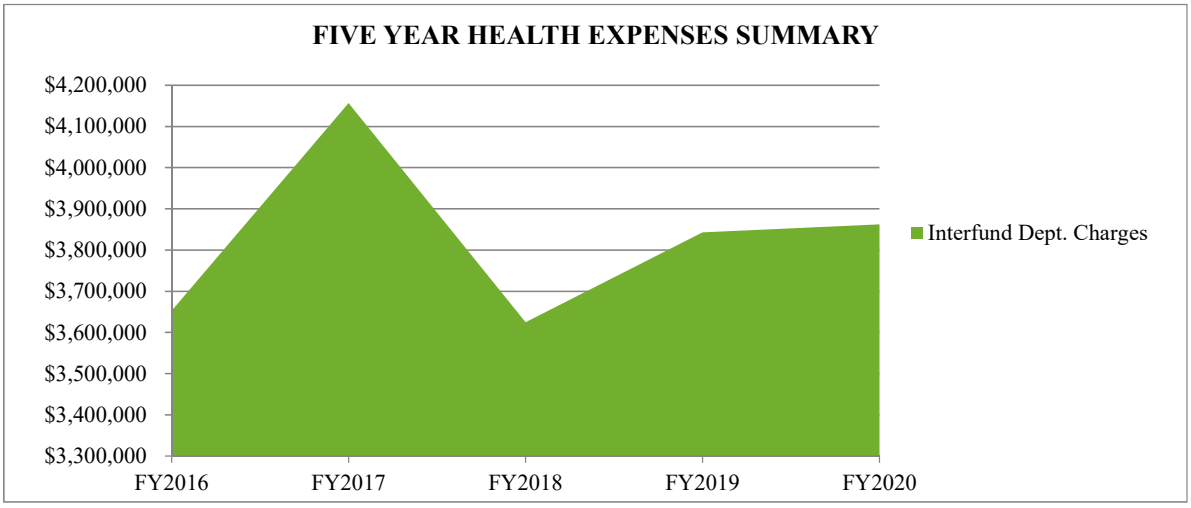
It is critical that adequate reserves be set aside in good claims years, so that when a bad claims year hits, the fund is financially strong. This removes the possibility of spikes in rates for both the City and its employees, or serious cuts in the level of benefits provided.

PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Number of total full time employee positions	310	310	310	312	318
Number of total full time employee vacancies	68	50	46	56	60
Number of eligible employees	310	310	310	312	318
Number of retired employees covered	8	8	8	8	8
Number of employees with single coverage	137	100	100	118	129
Number of employees with full family coverage	160	160	160	163	154
Percentage of eligible employees enrolled in the program	96%	84%	84%	90%	89%
Total number of covered lives including dependents	668	620	575	592	592
Total Expenses	$ 3,652,046	$ 4,157,243	$ 3,624,308	$ 3,843,550	$ 3,863,100
Average annual expense per covered life	$ 5,467	$ 6,705	$ 6,303	$ 6,492	$ 6,526
Average annual expense per eligible employee	$ 11,781	$ 13,410	$ 11,691	$ 12,319	$ 12,148
Average annual expense per covered employee	$ 12,296	$ 15,989	$ 13,940	$ 13,678	$ 13,651

EXPENSES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Interfund Dept. Charges	$ 3,652,046	$ 4,157,243	$ 3,624,308	$ 3,843,550	$ 3,863,100	0.51%
Total Expenses	$ 3,652,046	$ 4,157,243	$ 3,624,308	$ 3,843,550	$ 3,863,100	0.51%



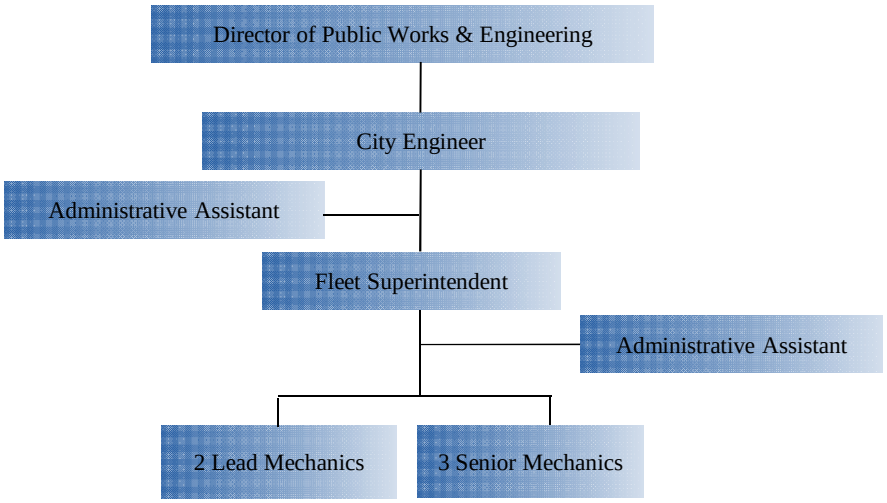
FUND 601 - HEALTH INSURANCE FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
3492001	Health Premiums - Employer	$ 2,385,935	$ 2,651,857	$ 2,607,904
3492002	Health Premiums - Employee	$ 872,260	$ 1,007,141	$ 1,008,276
3492003	Flex Account	$ 131,961	$ 145,000	$ 140,000
3492005	Contribution to Reserves	$ 316,625	$ 66,220	$ 62,817
3492006	Clinic Copays	$ 2,888	$ 3,000	$ 3,000
	TOTAL OPERATING REVENUES	**$ 3,709,669**	**$ 3,873,218**	**$ 3,821,997**
	OPERATING EXPENSES:			
5521001	Administrative Fees	$ 478,887	$ 494,000	$ 494,000
5521101	Clinic Administration Fees	$ 193,219	$ 201,150	$ 225,000
5521002	Flex Account Fees	$ 1,100	$ 1,400	$ 2,100
5522001	Health Insurance Claims	$ 2,816,877	$ 3,000,000	$ 3,000,000
5523001	Flex Account Expenses	$ 132,928	$ 145,000	$ 140,000
5734001	Miscellanous Expense	$ 1,297	$ 2,000	$ 2,000
	TOTAL OPERATING EXPENSES	**$ 3,624,308**	**$ 3,843,550**	**$ 3,863,100**
	OPERATING INCOME (LOSS)	**$ 85,361**	**$ 29,668**	**$ (41,103)**
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912001	Transfer In - General Fund	$ 128,580	$ 98,580	$ 49,290
3912008	Transfer In - Fire Fund	$ 28,600	$ 28,600	$ 14,300
3912009	Transfer In - Central Services Fund	$ 3,050	$ 3,050	$ 1,525
3912100	Transfer In - Natural Gas Fund	$ 5,850	$ 5,850	$ 2,925
3912200	Transfer In - Water and Sewer Fund	$ 39,370	$ 39,370	$ 19,685
3912300	Transfer In - Solid Waste Disposal Fund	$ 5,350	$ 5,350	$ 2,675
3912400	Transfer In - Solid Waste Collection Fund	$ 9,840	$ 9,840	$ 4,920
3912600	Transfer In - Storm Water Fund	$ 5,825	$ 5,825	$ 2,915
3912806	Transfer In - Fleet Fund	$ 3,535	$ 3,535	$ 1,765
	TOTAL OTHER FINANCING SOURCES	$ 230,000	$ 200,000	$ 100,000
	TOTAL NON-OPERATING REVENUES	**$ 230,000**	**$ 200,000**	**$ 100,000**
	NET INCOME	**$ 315,361**	**$ 229,668**	**$ 58,897**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (41,103.00)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ (41,103.00)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Operating transfers in (out) to the General Fund	$ 49,290.00
Operating transfers in (out) to the Fire Fund	$ 14,300.00
Operating transfers in (out) to the Central Services Fund	$ 1,525.00
Operating transfers in (out) to the Natural Gas Fund	$ 2,925.00
Operating transfers in (out) to the Water and Sewer Fund	$ 19,685.00
Operating transfers in (out) to the Solid Waste Disposal Fund	$ 2,675.00
Operating transfers in (out) to the Solid Waste Collection Fund	$ 4,920.00
Operating transfers in (out) to the Storm Water Fund	$ 2,915.00
Operating transfers in (out) to the Fleet Fund	$ 1,765.00
Net cash provided (used) by noncapital financing activities	$ 100,000.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Net cash used by capital and related financing activities	$ -
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Net cash provided by investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 58,897.00

FUND - 602 - FLEET MANAGEMENT FUND **DEPT - 4900**

This fund accounts for the receipts and disbursements to operate the City's centralized vehicle and equipment fleet maintenance program. The Fleet Management operation is a true internal service fund with all costs, including depreciation, charged to the using departments through labor, parts, and overhead charges just like a commercial garage. This reflects the true cost to each fund, department, and division.



STATEMENT OF SERVICE

For FY 2020, each General Fund user will be charged a $60.00 per hour service rate. The Fire Department rate is $65.00 per service hour. Enterprise fund users will be charged a $65.00 per hour service rate. These rates will continue to be evaluated semi-annually for adjustment, as needed. There will continue to be a 10% mark-up on parts, 20% mark-up sublet work, and 5% mark-up for shop supplies. Computerized records of all maintenance on each piece of equipment will continue to be maintained and a preventive maintenance schedule, as established in conjunction with each department, will be continued. This, in conjuction with routine training, has resulted in more dependable equipment and vehicle service resulting in extended usage, reduced downtime and reduced life cycle costs.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Provide superior preventative and unscheduled maintenance of the City fleet with rates below private market labor rates.	Accomplished	On-going
2. Keep all city vehicles and equipment operating in a safe and efficient manner with minimal downtime.	Accomplished	On-going
3. Provide technical support and guidance for all departments.	Accomplished	On-going
FY 2020		
1. Explore additional ways to reduce sublets/outsourcing to provide quicker response and lower customer maintenance costs.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1. Continue to complete maintenance and repairs on all city vehicles and equipment in a timely and safe manner.
2. Continue to remain available at all times and continue to provide open communication with all city departments.
3. Reduce the costs incurred by sublet work by remaining current with equipment and technology solutions.
4. Continue to improve knowledge and certification of mechanics by providing training opportunities.
5. Continue to improve knowledge and provide all training necessary to support the city's CNG and alternative fuels initiative.
6. Continue to encourage certified specialized training of mechanics for maintenance of public safety vehicles and equipment.

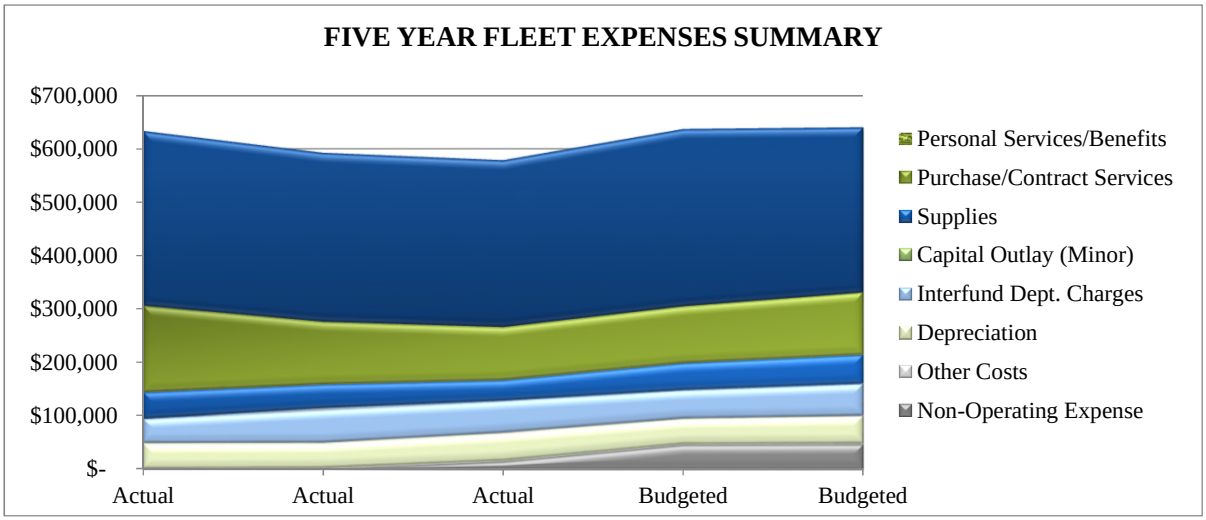
PERFORMANCE MEASURES

WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Total number of vehicle and equipment in City fleet	525	546	528	528	531
Number of police patrol vehicles	70	70	70	70	73
Number of other automobiles in fleet	37	38	31	30	32
Number of pickup trucks in fleet	61	70	65	48	68
Number of midsize trucks in fleet	49	51	59	47	44
Number of heavy duty trucks in fleet	37	40	54	55	48
Number of fire trucks	12	12	12	12	11
Number of commercial garbage trucks	8	9	8	6	6
Number of residential garbage trucks	7	8	7	6	6
Number of knuckleboom loaders in fleet	6	6	6	6	6
Number of rolloff trucks in fleet	2	2	3	3	3
Number of off road equipment, tractors, etc.	45	47	49	39	34
Number of loader trailers in fleet	24	25	21	24	21
Number of small/medium duty trailers	45	45	44	42	43
Number of light duty equipment (mowers, UTV's, compressors and other small tools)	122	123	138	137	136

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Number of repair orders	3,700	3,850	3,850	3,850	3,625
Number of preventive maintenance performed	2,350	2,500	2,500	2,500	2,275
Number of unscheduled services performed	1,350	1,420	1,420	1,310	1,350

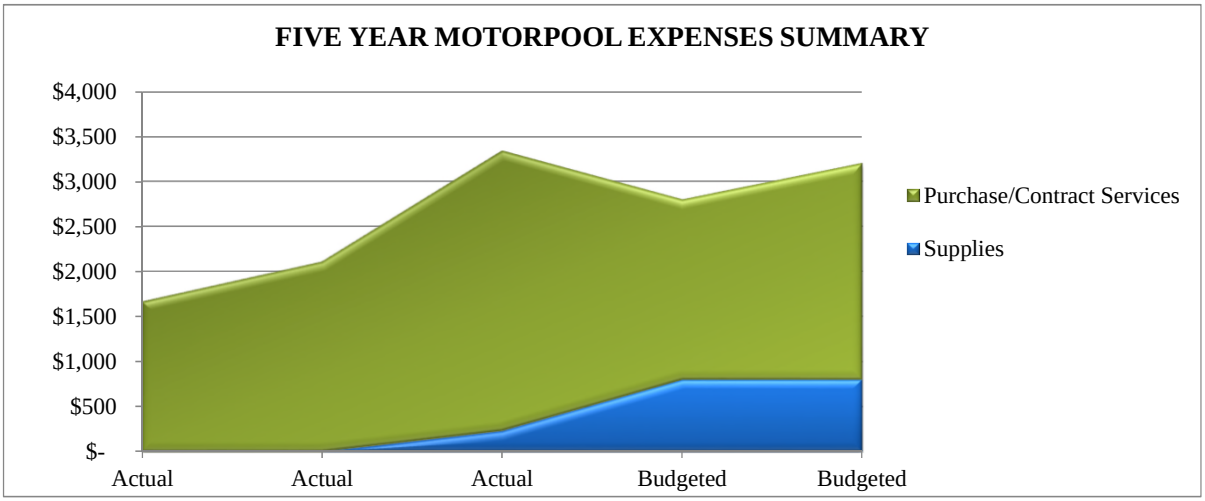
EXPENSES SUMMARY (FLEET)

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 326,648	$ 315,573	$ 311,371	$ 330,710	$ 308,227	-6.80%
Purchase/Contract Services	$ 162,357	$ 117,878	$ 99,808	$ 107,272	$ 117,540	9.57%
Supplies	$ 50,580	$ 45,176	$ 39,502	$ 50,815	$ 54,480	7.21%
Capital Outlay (Minor)	$ -	$ 2,815	$ -	$ -	$ -	0.00%
Interfund Dept. Charges	$ 45,383	$ 61,973	$ 59,928	$ 53,566	$ 59,991	11.99%
Depreciation	$ 47,397	$ 47,035	$ 51,309	$ 47,397	$ 52,000	9.71%
Other Costs	$ 767	$ 1,957	$ 1,967	$ 2,043	$ 1,800	-11.89%
Non-Operating Expense	$ -	$ -	$ 14,205	$ 44,535	$ 45,765	100.00%
Total Expenses	$ 633,132	$ 592,407	$ 578,090	$ 636,338	$ 639,803	0.54%



EXPENSES SUMMARY (MOTORPOOL)

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Purchase/Contract Services	$ 1,667	$ 2,112	$ 3,107	$ 2,000	$ 2,400	20.00%
Supplies	$ -	$ -	$ 232	$ 800	$ 800	0.00%
Total Expenses	$ 1,667	$ 2,112	$ 3,339	$ 2,800	$ 3,200	14.29%



FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
34	CHARGES FOR SERVICES			
3417501	Vehicle Parts	$ 526,483	$ 540,000	$ 606,200
3417502	Misc. Parts	$ 23,379	$ 18,000	$ 24,000
3417503	Less: Cost of Parts and Fluids	$ (531,443)	$ (495,000)	$ (551,090)
3417504	Labor Charges	$ 514,012	$ 475,000	$ 552,300
3417505	Sublet	$ 89,983	$ 100,000	$ 94,000
	TOTAL CHARGES FOR SERVICES	$ 622,414	$ 638,000	$ 725,410
	TOTAL OPERATING REVENUES	**$ 622,414**	**$ 638,000**	**$ 725,410**
	OPERATING EXPENSES:			
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 280,911	$ 277,675	$ 260,721
5113001	Overtime	$ 3,033	$ 7,500	$ 6,000
	Sub-total: Salaries and Wages	*$ 283,944*	*$ 285,175*	*$ 266,721*
5122001	Social Security (FICA) Contributions	$ 20,316	$ 21,816	$ 20,404
5124001	Retirement Contributions	$ (1,512)	$ 15,567	$ 15,567
5127001	Workers Compensation	$ 8,561	$ 8,112	$ 5,535
5129002	Employee Drug Screen Test	$ 62	$ 40	$ -
	Sub-total: Employee Benefits	*$ 27,427*	*$ 45,535*	*$ 41,506*
	TOTAL PERSONAL SERVICES	$ 311,371	$ 330,710	$ 308,227
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ -	$ 1,500
5222001	Rep. and Maint. (Equipment)	$ 1,865	$ 3,500	$ 3,000
5222002	Rep. and Maint. (Vehicles-Parts)	$ 5,714	$ 4,519	$ 5,000
5222003	Rep. and Maint. (Labor)	$ 1,615	$ 2,000	$ 2,500
5222004	Rep. and Maint. (Buildings/Grounds)	$ 544	$ 2,500	$ 2,500
5222005	Rep. and Maint. (Office Equipment)	$ 910	$ 485	$ 1,000
5222102	Software Support	$ 1,500	$ -	$ -
5222103	Rep. and Maint. Computers	$ 7,260	$ 5,010	$ 5,220
5223200	Rentals	$ 453	$ 700	$ 800
	Sub-total: Property Services	*$ 19,861*	*$ 18,714*	*$ 21,520*
5231001	Insurance, Other than Benefits	$ 6,432	$ 13,348	$ 13,350
5232001	Telephone	$ 1,848	$ 1,143	$ 1,185
5232003	Cellular phones	$ 1,047	$ 1,563	$ 1,485
5235001	Travel	$ 1,949	$ 5,000	$ 5,000
5236001	Dues and fees	$ 1,178	$ 1,000	$ 1,000
5237001	Education and training	$ 561	$ 4,000	$ 4,000
5239101	Other services	$ 66,932	$ 62,504	$ 70,000
	Sub-total: Other Purchased Services	*$ 79,947*	*$ 88,558*	*$ 96,020*
	TOTAL PURCHASED SERVICES	$ 99,808	$ 107,272	$ 117,540
53	SUPPLIES			
5311001	Office and General Supplies	$ 333	$ 9,300	$ 9,400
5311003	Chemicals	$ 539	$ 550	$ 550
5311004	Janitorial Supplies	$ 97	$ 100	$ 250
5311005	Uniforms	$ 2,278	$ 3,000	$ 3,000

FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
5311107	Software Applications	$ -	$ 685	$ -
5312300	Electricity	$ 18,308	$ 18,500	$ 22,000
5312700	Gasoline/Diesel/CNG	$ 7,203	$ 7,400	$ 8,000
5312800	Stormwater	$ 1,280	$ 1,280	$ 1,280
5316001	Small Tools and Equipment	$ 9,464	$ 10,000	$ 10,000
	TOTAL SUPPLIES	$ 39,502	$ 50,815	$ 54,480
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 48,044	$ 48,044	$ 54,516
5524002	Life and Disability	$ 1,309	$ 1,292	$ 1,300
5524003	Wellness Program	$ 330	$ 330	$ 275
5524004	OPEB	$ 10,245	$ 3,900	$ 3,900
	TOTAL INTERFUND/INTERDEPT.	$ 59,928	$ 53,566	$ 59,991
56	DEPRECIATION & AMORTIZATION			
5610001	Depreciation	$ 51,309	$ 47,397	$ 52,000
	TOTAL DEPREC. AND AMORT.	$ 51,309	$ 47,397	$ 52,000
57	OTHER COSTS			
5733000	Solid Waste Disposal Fees	$ 1,784	$ 1,600	$ 1,600
5734001	Miscellaneous Expenses	$ 183	$ 443	$ 200
	TOTAL OTHER COSTS	$ 1,967	$ 2,043	$ 1,800
	Sub Total Fleet Operating Expenses	**$ 563,885**	**$ 591,803**	**$ 594,038**

FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4905- Motorpool Division**

	OPERATING EXPENSES:			
52	PURCHASE/CONTRACT SERVICES			
5222002	Rep. and Maint. (Vehicles-Parts)	$ 1,457	$ 1,000	$ 1,200
5222003	Rep. and Maint. (Labor)	$ 1,650	$ 1,000	$ 1,200
	TOTAL PURCHASED SERVICES	$ 3,107	$ 2,000	$ 2,400
53	SUPPLIES			
5311001	Office Supplies/General Supplies and Materials	$ -	$ 200	$ 200
5312700	Gasoline/Diesel	$ 232	$ 600	$ 600
	TOTAL SUPPLIES	$ 232	$ 800	$ 800
	Sub-total Motorpool Expenses	**$ 3,339**	**$ 2,800**	**$ 3,200**
	TOTAL OPERATING EXPENSES	**$ 567,224**	**$ 594,603**	**$ 597,238**
	OPERATING INCOME (LOSS)	**$ 55,190**	**$ 43,397**	**$ 128,172**
	NON-OPERATING REVENUES			
39	OTHER FINANCING SOURCES			
3912100	Transfer from Natural Gas Fund	$ -	$ 50,000	$ -
3912200	Transfer from Water Sewer Fund	$ -	$ 50,000	$ -
3912400	Transfer from Solid Waste Collection Fund	$ -	$ 100,000	$ 100,000
	TOTAL OTHER FINANCING SOURCES	$ -	$ 200,000	$ 100,000

FUND 602 - FLEET MANAGEMENT FUND **DEPT - 4900 - FLEET MAINTENANCE**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	TOTAL NON-OPERATING REVENUE	**$ -**	**$ 200,000**	**$ 100,000**
61	**NON-OPERATING EXPENSE**			
6110002	Transfer to Health Insurance Fund	$ 3,535	$ 3,535	$ 1,765
6110500	Transfer to Central Service Fund	$ 10,670	$ 41,000	$ 44,000
	Sub Total Operating Expenses	**$ 14,205**	**$ 44,535**	**$ 45,765**
	TOTAL NON-OPERATING EXPENSES	**$ 14,205**	**$ 44,535**	**$ 45,765**
	NET INCOME	**$ 40,985**	**$ 198,862**	**$ 182,407**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 128,172.00
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 52,000.00
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Intergovernmental receivable	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Net cash provided (used) by operating activities	$ 180,172.00
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
Operating transfers in (out)	
Transfer from Natural Gas Fund	
Transfer from Water Sewer Fund	
Transfer from Solid Waste Collection Fund	$ 100,000.00
Transfer to Health Insurance Fund	$ (1,765.00)
Transfer to Central Services Fund	$ (44,000.00)
Net cash provided (used) by noncapital financing activities	$ 54,235.00
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Land (Site) Improvements (1172001)	
FMD-20 Parking Lot Paving	$ (100,000.00)
Buildings (1174001)	
Fleet Equipment (1175001)	
FMD-5 Diagnostic Computer Upgrades	$ (10,000.00)
FMD-12 Fleet Manager Truck Replacement	$ (30,000.00)
FMD-37 Motorpool Vehicle Replacement	$ (35,000.00)
FMD-39 Replacement Radios	$ (12,000.00)
Proceeds from long-term borrowing	
Proceeds from leases	$ 65,000.00
Proceeds from sale of assets	
Principal payments on capital leases:	$ (28,834.00)
Interest payments:	
Capital contributions	
Net cash used by capital and related financing activities	$ (150,834.00)
CASH FLOWS FROM INVESTING ACTIVITIES	

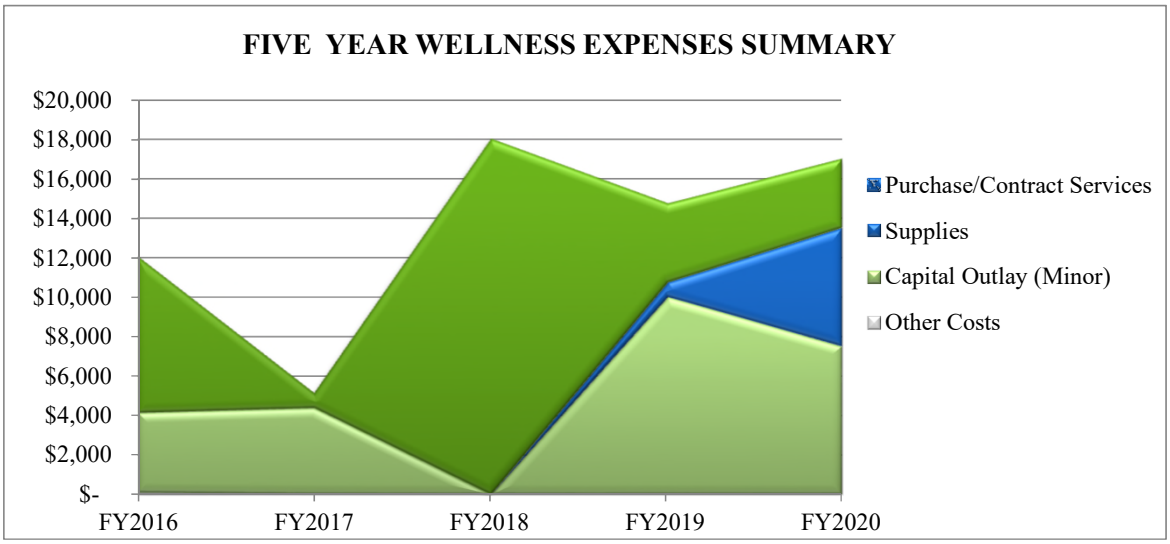
BUDGETED CASH FLOW STATEMENT	BUDGETED
Miscellaneous Revenue	
Sale of Assets	
Sale of Scrap	
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 83,573.00

FUND - 604 - WELLNESS PROGRAM FUND **DEPT - 1500**

In FY 2012, an employee fitness center was established to increase the health and well-being of City of Statesboro employees. The fitness center is open 24 hours, seven days a week exclusively for employees, spouses, and retirees of the City. The center has a variety of cardio, strength, and conditioning equipment. The center is located in the Municipal Court and IT Building.

EXPENSES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Purchase/Contract Services	$ 7,930	$ 775	$ 18,013	$ 4,000	$ 3,500	-12.50%
Supplies	$ -	$ -	$ -	$ 750	$ 6,000	0.00%
Capital Outlay (Minor)	$ 4,077	$ 4,384	$ -	$ 10,000	$ 7,500	-25.00%
Other Costs	$ 76	$ -	$ -	$ -	$ -	0.00%
Total Expenses	$ 12,083	$ 5,159	$ 18,013	$ 14,750	$ 17,000	15.25%



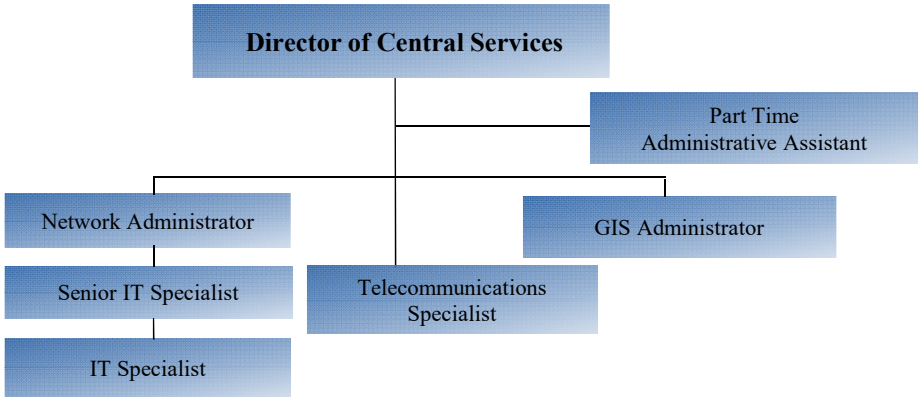
FUND 604 - WELLNESS PROGRAM FUND **DEPT. - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
3492005	Wellness Dues	$ 18,012	$ 18,040	$ 18,260
	TOTAL OPERATING REVENUES	**$ 18,012**	**$ 18,040**	**$ 18,260**
	OPERATING EXPENSES:			
52	PURCHASE/CONTRACT SERVICES			
5222001	Rep. and Maint. (Equipment)	$ 7,961	$ 2,000	$ 2,000
5222004	Rep. and Maint. (Bldgs/Grounds)	$ 10,052	$ 2,000	$ 1,500
	TOTAL PURCHASED SERVICES	$ 18,013	$ 4,000	$ 3,500
53	SUPPLIES			
5312300	Electricity	$ -	$ 750	$ 6,000
	TOTAL SUPPLIES	$ -	$ 750	$ 6,000
54	CAPITAL OUTLAY (MINOR)			
5425001	Other Equipment	$ -	$ 10,000	$ 7,500
	TOTAL CAPITAL OUTLAY (MINOR)	$ -	$ 10,000	$ 7,500
	TOTAL OPERATING EXPENSES	**$ 18,013**	**$ 14,750**	**$ 17,000**
	NET INCOME	**$ (1)**	**$ 3,290**	**$ 1,260**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ 1,260
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	
Amortization	
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Accounts receivable	
Unbilled accounts receivable	
Interest receivable	
Intergovernmental receivable	
Other receivables	
Due from General Fund	
Other assets (Inventory)	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Accrued interest payable	
Compensated absences payable	
Sales tax payable	
Due to other funds	
Due to other governments	
Customer deposits	
Net cash provided (used) by operating activities	$ 1,260
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Operating transfers in (out) to the General Fund	$ -
Net cash provided (used) by noncapital financing activities	$ -
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Net cash used by capital and related financing activities	$ -
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest received	
Net cash provided by investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 1,260

FUND - 605 - CENTRAL SERVICES FUND **DEPT -1535**

This department is headed by the Central Services Director. The Purchasing, IT, & GIS department is responsible for procurement for all goods and services, contract compliance, property liability insurance, standardizing software, hardware, and mapping technologies to greater serve the City of Statesboro and its citizens. The department achieves these goals by maintaining the City's computer resources including network, phone system, pc's, website, while geographically mapping all of the City's infrastructure.



STATEMENT OF SERVICE

The Purchasing Department's mission is to secure goods and services at the best possible prices while complying with federal, state and local procurement laws. While achieving this goal, it is the mission of the Purchasing Department to provide all departments with efficient and economical solutions to assist in carrying out daily operations. The IT Department's mission is to successfully integrate our citizens, process and technology by fostering partnerships and consistently delivering solutions that serve as the foundation of City operations. The IT Department measures internal processes, adopts the best practices and monitors innovative trends to better align technology services with the City and the citizens' needs. The City of Statesboro GIS mission is to provide geospatial mapping solutions to the employees and citizens of the City of Statesboro.

GOALS	FY 2019 STATUS	FY 2020 PROJECTED
FY 2019		
1. Reducing Help Desk ticket completion times.	On-going	On-going
2. Increasing mobility efforts for City Departments.	On-going	On-going
3. Developing and implementing City iOS applications.	On-going	On-going
4. Creating tools for Public Information.	On-going	On-going
FY 2020		
1. Continue reaching efficiencies through the use of technological means throughout the City of Statesboro organization.	On-going	On-going
2. Expand GIS Services into all departments throughout the City of Statesboro.	On-going	On-going
3. Add to our Cyber Security resources both training and equipment.	On-going	On-going

OBJECTIVES FOR FISCAL YEAR 2020

1. To continue to find ways to implement higher technology while finding efficiencies for the City of Statesboro.
2. Have a centralized GIS (Geographical Information System) for all City's GIS Data with access for Employees and Officials in a user friendly way.
3. Increase interactive availability for the citizens of the City of Statesboro throughout the use of Public Portals.
4. Implement innovative procurement strategies to increase efficiency in both bid/proposal results and user interaction.

PERFORMANCE MEASURES

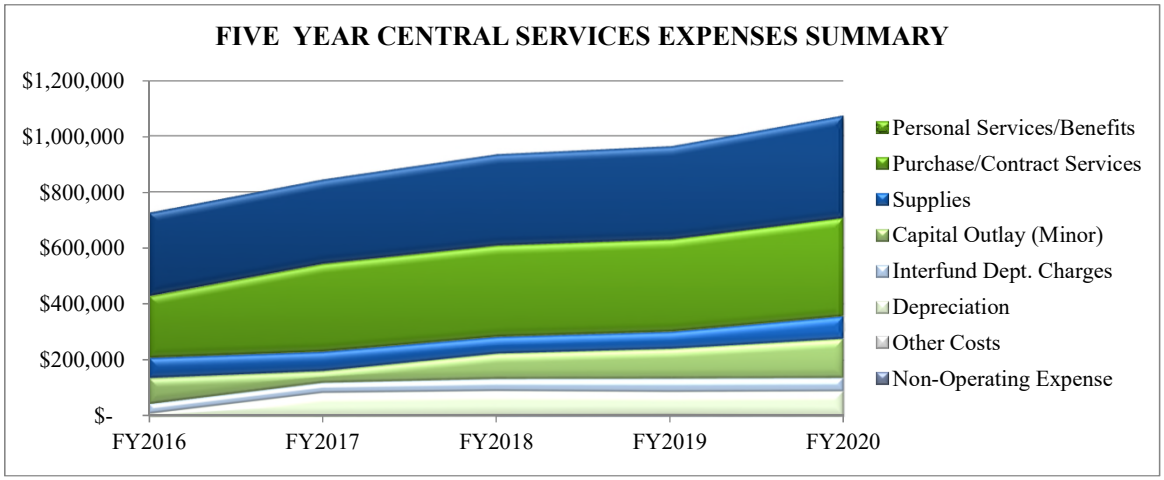
WORKLOAD MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Windows PC's	225	225	235	240	245
Macintosh PC's	7	7	7	7	7
Windows Servers	15	15	15	15	15
Linux Servers	1	1	1	1	1
Verizon Cellular Devices	257	260	270	275	275
Exchange Server Email Addresses	0	0	0	0	0
Email Accounts	282	282	291	300	300

PRODUCTIVITY MEASURES	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 PROJECTED	2020 BUDGET
Training Classes	15	8	10	10	10

iPhone/iPad/Web Applications	10	10	10	10	10
Helpdesk Tickets	722	700	972	1250	1350

EXPENSES SUMMARY

	Actual FY2016	Actual FY2017	Actual FY2018	Budgeted FY2019	Budgeted FY2020	Percentage Inc./Dec.
Personal Services/Benefits	$ 298,681	$ 300,806	$ 324,953	$ 331,543	$ 363,682	9.69%
Purchase/Contract Services	$ 219,502	$ 313,470	$ 325,474	$ 329,604	$ 351,230	6.56%
Supplies	$ 71,682	$ 68,845	$ 60,164	$ 60,343	$ 80,500	33.40%
Capital Outlay (Minor)	$ 93,462	$ 42,933	$ 90,524	$ 106,188	$ 140,000	31.84%
Interfund Dept. Charges	$ 33,377	$ 35,543	$ 42,535	$ 47,229	$ 47,537	0.65%
Depreciation	$ 9,797	$ 83,364	$ 87,454	$ 83,365	$ 87,454	4.90%
Other Costs	$ 174	$ -	$ 97	$ 1,154	$ -	-100.00%
Non-Operating Expense	$ -	$ -	$ 3,050	$ 3,050	$ 1,525	-50.00%
Total Expenditures	$ 726,675	$ 844,961	$ 934,251	$ 962,476	$ 1,071,928	11.37%



FUND 605 - CENTRAL SERVICES FUND **DEPT - 1535 - CENTRAL SERVICES**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	OPERATING REVENUES:			
34	CHARGES FOR SERVICES			
3417002	Indirect Cost Allocation GIS	$ 125,000	$ 86,391	$ 89,250
3417506	Device/User Charges	$ 567,240	$ 586,261	$ 639,159
	TOTAL CHARGES FOR SERVICE	$ 692,240	$ 672,652	$ 728,409
	TOTAL OPERATING REVENUES	**$ 692,240**	**$ 672,652**	**$ 728,409**
51	PERSONAL SERVICES/BENEFITS			
5111001	Regular Employees	$ 304,549	$ 304,655	$ 335,002
5113001	Overtime	$ 85	$ 1,925	$ 500
	Sub-total: Salaries and Wages	*$ 304,634*	*$ 306,580*	*$ 335,502*
5122001	Social Security (FICA) Contributions	$ 21,300	$ 22,106	$ 25,665
5124001	Retirement Contributions	$ (1,850)	$ 2,065	$ 2,065
5127001	Workers Compensation	$ 869	$ 792	$ 450
	Sub-total: Employee Benefits	*$ 20,319*	*$ 24,963*	*$ 28,180*
	TOTAL PERSONAL SERVICES	$ 324,953	$ 331,543	$ 363,682
52	PURCHASE/CONTRACT SERVICES			
5213001	Computer Programming Fees	$ -	$ 3,000	$ -
	Sub-total: Prof. and Tech. Services	*$ -*	*$ 3,000*	*$ -*
5222001	Rep. and Maint (Equipment)	$ 180	$ 118	$ 200
5222002	Rep. and Maint. (Vehicles-Parts)	$ 319	$ 1,500	$ 1,800
5222003	Rep. and Maint. (Labor)	$ 1,187	$ 1,500	$ 1,200
5222004	Rep. and Maint. (Building/Grounds)	$ 1,728	$ 8,453	$ 7,200
5222005	Rep. and Maint. (Office Equip.)	$ 132	$ 500	$ -
5222102	Software Support	$ 199,025	$ 178,000	$ 180,000
5222103	Rep. and Maint. (Computers)	$ 551	$ 3,042	$ -
5223200	Rentals	$ 25,013	$ 24,772	$ 26,000
	Sub-total: Property Services	*$ 228,135*	*$ 217,885*	*$ 216,400*
5231001	Insurance other than Benefits	$ 5,320	$ 12,000	$ 6,895
5232001	VoIP Telephone	$ 39,437	$ 28,310	$ 33,840
5232003	Cellular Phones	$ 6,825	$ 7,000	$ 7,695
5232005	Internet	$ 22,023	$ 25,000	$ 40,000
5232006	Postage	$ -	$ 159	$ 200
5233001	Advertising	$ 158	$ 200	$ 200
5235001	Travel	$ 577	$ 2,500	$ 2,500
5236001	Dues and Fees	$ 141	$ 500	$ 500
5237001	Education and Training	$ 7,133	$ 15,000	$ 13,000
5238001	Licenses	$ -	$ 2,050	$ -
5238502	Contract Services	$ 15,725	$ 16,000	$ 30,000
	Sub-total: Other Purchased Services	*$ 97,339*	*$ 108,719*	*$ 134,830*
	TOTAL PURCHASED SERVICES	$ 325,474	$ 329,604	$ 351,230

FUND 605 - CENTRAL SERVICES FUND **DEPT - 1535 - CENTRAL SERVICES**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
53	SUPPLIES			
5311001	Office and General Supplies	$ 1,490	$ 1,000	$ 1,000
5311005	Uniforms	$ -	$ 500	$ 500
5311107	Software Applications	$ 22,026	$ 21,200	$ 46,200
5311108	Software Application Upgrade	$ 6,400	$ 15,000	$ 15,000
5312300	Electricity	$ 9,082	$ 8,000	$ 8,000
5312700	Gasoline/Diesel/CNG	$ 459	$ 500	$ 500
5312700	Stormwater	$ -	$ -	$ -
5313001	Food	$ 74	$ 511	$ 200
5316001	Small Tools and Equipment	$ 2,828	$ 2,764	$ 2,000
5316002	Computer Upgrade	$ 4,117	$ 600	$ 600
5316003	Computer Accessories	$ 10,942	$ 4,768	$ 500
5316005	VoIP Telephone Equipment	$ -	$ 1,500	$ 2,000
5316006	Cellular Phone Equipment	$ 2,746	$ 4,000	$ 4,000
	TOTAL SUPPLIES	$ 60,164	$ 60,343	$ 80,500
54	CAPITAL OUTLAY (MINOR)			
5423001	Furniture and Fixtures	$ 1,525	$ 1,000	$ -
5424001	Computers	$ 68,102	$ 86,000	$ 120,000
5424002	Network Infrastructure	$ 20,897	$ 19,188	$ 20,000
	TOTAL CAPITAL OUTLAY (MINOR)	$ 90,524	$ 106,188	$ 140,000
55	INTERFUND/DEPT. CHARGES			
5524001	Self-funded Insurance (Medical)	$ 29,872	$ 41,572	$ 41,572
5524002	Life and Disability	$ 1,270	$ 1,372	$ 1,680
5524003	Wellness Program	$ 385	$ 385	$ 385
5524004	OPEB	$ 11,008	$ 3,900	$ 3,900
	TOTAL INTERFUND/DEPT.CHARGES	$ 42,535	$ 47,229	$ 47,537
56	OTHER COSTS			
561001	Depreciation	$ 87,454	$ 83,365	$ 87,454
	TOTAL DEPREC. AND AMORT.	$ 87,454	$ 83,365	$ 87,454
57	OTHER COSTS			
5734001	Miscellaneous Expenses	$ 97	$ 1,154	$ -
	TOTAL OTHER COSTS	$ 97	$ 1,154	$ -
	TOTAL OPERATING EXPENSES	**$ 931,201**	**$ 959,426**	**$ 1,070,403**
	OPERATING INCOME (LOSS)	**$ (238,961)**	**$ (286,774)**	**$ (341,994)**
	NON-OPERATING REVENUES			
38	MISCELLANEOUS REVENUE			
3890100	Misc. Income	$ 100	$ -	$ -
	TOTAL MISCELLANEOUS	**$ 100**	**$ -**	**$ -**

FUND 605 - CENTRAL SERVICES FUND **DEPT - 1535 - CENTRAL SERVICES**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
39	OTHER FINANCING SOURCES			
3912001	Transfer In - General Fund	$ 10,670	$ 41,000	$ 44,000
3912008	Transfer In - Fire Fund	$ 10,670	$ 41,000	$ 44,000
3912100	Transfer In - Natural Gas Fund	$ 10,670	$ 41,000	$ 44,000
3912200	Transfer In - Water/Sewer Fund	$ 10,670	$ 41,000	$ 44,000
3912300	Transfer In - Solid Waste Disposal Fund	$ 10,670	$ 41,000	$ 44,000
3912400	Transfer In - Solid Waste Collection Fund	$ 10,670	$ 41,000	$ 44,000
3912600	Transfer In - Storm Water Fund	$ 10,670	$ 41,000	$ 44,000
3912806	Transfer In - Fleet Fund	$ 10,670	$ 41,000	$ 44,000
	TOTAL OTHER FINANCING SOURCES	$ 85,360	$ 328,000	$ 352,000
	TOTAL NON-OPERATING REVENUES	**$ 85,460**	**$ 328,000**	**$ 352,000**
61	**NON- OPERATING EXPENSES**			
6110002	Transfer to Health Insurance Fund	$ 3,050	$ 3,050	$ 1,525
	TOTAL NON-OPERATING EXPENSES	**$ 3,050**	**$ 3,050**	**$ 1,525**
	NET INCOME (LOSS)	**$ (156,551)**	**$ 38,176**	**$ 8,481**

BUDGETED CASH FLOW STATEMENT	BUDGETED
CASH FLOWS FROM OPERATING ACTIVITIES	
Operating Income (loss)	$ (341,994)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	$ 87,454
Loss (gain) on sale of assets	
(Increase) decrease in operating assets:	
Other receivables	
Due from other funds	
Interfund Receivable	
Inventory	
Prepaid Insurance	
Increase (decrease) in operating liabilities:	
Accounts payable	
Accrued payroll	
Salary & wages payable	
Compensated absences payable	
Accrued vacation payable	
FICA payable	
Accrued interest payable	
Net cash provided (used) by operating activities	$ (254,540)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Transfers from other governments:	
Transfer to Health Insurance Fund	$ (1,525)
Transfers in from General Fund	$ 44,000
Transfers in from Fire	$ 44,000
Transfers in from Gas	$ 44,000
Transfers in from Water/Sewer	$ 44,000
Transfers in from SWD	$ 44,000
Transfers in from SWC	$ 44,000
Transfers in from Stormwater	$ 44,000
Transfers in from Fleet	$ 44,000
Net cash provided (used) by noncapital financing activities	$ 350,475
CASH FLOWS FROM CAPITAL AND RELATED FINANCING	
Acquisition and construction of fixed assets:	
Amortization of bond issue cost	
Capital contributions	
Net cash used by capital and related financing activities	$ -
CASH FLOWS FROM INVESTING ACTIVITIES	
Miscellaneous Revenue	
Interest received	
Sale of Assets	
Sale of Scrap	
Net cash flows from investing activities	$ -
NET INCREASE (DECREASE) IN CASH	$ 95,935

FUND -760 - OTHER POST EMPLOYMENT BENEFITS FUND **DEPT - 1500**

In FY 2014, the City of Statesboro created the Other Post Employment Benefits Fund (OPEB) due to the Governmental Accounting Standards Board Statement 45. This fund accounts for the City's OPEB plan that is not required to be in a trust fund. Currently, the only OPEB plan that the City has is its Post-Retirement Health plan. The City's current policy states the following:

a) Any employee who retires before age sixty-five, but not sooner than age 62 (or age 55 for a sworn police officer or firefighter), may stay on the City's medical insurance plan until he qualifies for enrollment in the federal Medicare Plan.

1) If the employee has a minimum of ten (ten) years, but less that twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single or family coverage premium until the employee is eligible for Medicare.

2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the employee is eligible for Medicare.

b) Any retired employee, whose spouse is younger than the employee, may continue to cover the spouse on the City's medical insurance plan at the single coverage premium until the spouse qualifies for Medicare coverage, provided that a) the employee had a minimum of ten (10) years of creditable service at retirement; and b) the employee had paid for dependent coverage for at least the last five years of his employment, and had it in force at the time of his retirement.

1) If the employee had a minimum of ten (10) years, but less than twenty-five (25) years of creditable service with the City as defined by the GMEBS Plan, the City will pay fifty percent (50%) of a single coverage premium until the spouse is eligible for Medicare.

2) If the employee has twenty-five (25) or more years of creditable service with the City, the City will pay one hundred percent (100%) of a single or family coverage premium until the spouse is eligible for Medicare.

The City has been on a pay-as-you-go basis for funding the health insurance of its retirees. However, it will start transferring $750 per employee to build the fund in order to meets its future OPEB obligations.

FUND 760 - OTHER POST EMPLOYMENT BENEFITS FUND **DEPT - 1500 - GENERAL ADMINISTRATION**

Account Number	Account Description or Title	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
	NON-OPERATING REVENUES:			
3851001	OPEB Contributions	$ -	$ 184,925	$ 182,325
	TOTAL NON-OPERATING REVENUES	**$ -**	**$ 184,925**	**$ 182,325**

CAPITAL IMPROVEMENTS PROGRAM

Other than the annual operating budget, the preparation and adoption of a Capital Improvements Program (CIP) is one of the most important financial decisions which the City Council makes each year. The purposes of a CIP are to ascertain the community's capital improvement needs over the next six years; project revenue sources and expenditures; and serve as a planning tool in deciding how best to meet those needs within the financial capability of the City.

The City's six year CIP is updated on an annual basis as capital needs are assessed by the Mayor and Council, the City Manager, Department Heads and their staff. New projects are proposed which detail the estimated cost, description, and anticipated funding sources. If a new project need arises during the year, a budget amendment identifying both funding sources and project appropriations will be utilized to provide formal budgetary authority for the subject projects. **A capital improvement, for purposes of this program, is defined as a fixed asset costing at least $5,000, and having a useful life of at least two years.** Therefore, this program will include numerous vehicles and equipment.

There are several major benefits resulting from a Capital Improvements Program:

1. It shows the public that objective analysis of existing and long-term needs has been applied.

2. It is increasingly demanded by federal and state agencies, and municipal bond rating agencies to prove that comprehensive planning and sound fiscal policies are in place.

3. It allows for the coordination in timing, location, and financing of interrelated, complex projects.

4. By projecting the financial commitment over a six-year period, it seeks to minimize the impact on local tax rates, fees, and charges, attempting to remove any spikes in these rates.

5. It provides realistic appraisals of future needs, and whether financial resources will be available to address them.

6. It provides a priority setting process including the public, Mayor and City Council, City management staff, and outside agencies receiving City funding.

7. It provides a plan of City improvements which might be linked with other public agencies' improvements (ie, the possibility of a community center on school grounds).

8. It provides sufficient lead time to develop detailed plans and specifications for projects, as well as applications for federal and state grants and other financing sources.

9. Finally, it forces the City to allocate its revenue sources adequately between both the Operating Budget and the Capital Budget. This requires a policy review to avoid deferring maintenance, equipment replacement, and needed capital projects.

The foremost consideration in any realistic long-range planning endeavor must be financial resources. Long-term improvements can be financed following either of two methods, or a combination thereof: "pay as you go" means you finance projects from existing operating funds, or Special Purpose Local Option Sales Taxes (SPLOST). This incurs no additional debt. "Pay as you use" means the City uses general obligation bonds, revenue bonds, capital outlay notes, GEFA loans, the GMA Equipment Lease Pool, or lease/purchase agreements to finance major improvements.

This section includes a summary sheet of all City capital projects and the funding sources. The project sheets include a department project number, a detailed description of the project with an explanation as to why this project is needed, the funding source(s), the year the project is proposed and the impact on the FY 2020 operating budget. Following the project sheets is a summary of projects by fiscal year for each fund.

Included in this CIP, are projects that are proposed to be funded with sources that need to be voted on by the citizens or voted on by Council. The newest funding source is a 2018 TSPLOST. This additional 1% tax must be used for transportation and the proceeds are disbursed pursuant to an intergovernmental agreement negotiated between the four City Councils and the County Commission prior to the referendum. Projects will included street surfacing, bike/pedestrian improvements, intersection improvements and a transit system.

The following abbreviations are used to distinguish the department:

CC	Code Compliance
CL	Clerks Department
CS	Central Services Department
ENG	Engineering Department
FD	Fire Department
FIN	Finance Department
NGD	Natural Gas Department
PLG	Planning and Development Department
PD	Police Department
ADM	Public Works Administration Division
FMD	Public Works Fleet Management Division
PRK	Public Works Parks and Trees Division
STS	Public Works Streets Division
SWC	Public Works Solid Waste Collection Division
SWD	Public Works Solid Waste Disposal Division
SMC	Statesboro Municipal Court Department
STM	Stormwater Utility Fund
WWD	Water/Wastewater Department

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
CS-1	Replacement Vehicle		$ 20,000					$ 20,000
CS-4	Server Replacement						$ 30,000	$ 30,000
ENG-5	Engineering Division Vehicles	$ 60,000						$ 60,000
ENG-89	Eastside Cemetery Fence							Unfunded
ENG-92	West Main Streetscape				$ 750,000			$ 750,000
ENG-96	Traffic Studies & Planning	$ 50,000	$ 150,000			$ 100,000		$ 300,000
ENG-98	Roadway Improvements at Traffic Generators					$ 150,000		$ 150,000
ENG-102	Cawana Rd./Bypass Connector Road		$ 75,000		$ 425,000			$ 500,000
ENG-114	Roadway Geometric Improvements			$ 170,000		$ 500,000		$ 670,000
ENG-115a	South Main Street (Blue Mile) Phase I			$ 850,000				$ 850,000
ENG-115b	South Main Street (Blue Mile) Phase II							Unfunded
ENG-120	Old Register Road Improvements	$ 400,000						$ 400,000
ENG-122a	Hwy. 24 (E. Main St.) Sidewalk Lester to Packinghouse	$ 314,500						$ 314,500
ENG-122b	Packinghouse Sidewalk from E. Main to Parrish		$ 539,500					$ 539,500
ENG-122c	Hwy. 24 Sidewalk from Hwy 80 to Packinghouse	$ 100,000				$ 600,000		$ 700,000
ENG-122d	W. Jones Sidewalk from S. Main to Johnson	$ 130,000						$ 130,000
ENG-122e	Herty Dr Sidewalk from Fair to Gentilly	$ 182,600						$ 182,600
ENG-122f	Edgewood Dr Sidewalk from Gentilly to Edgewood	$ 135,000						$ 135,000
ENG-122g	Gentilly Rd Sidewalk from E. Jones to Savannah			$ 155,000				$ 155,000
ENG-122h	E. Jones Sidewalk from S. Main to S. Zetterower	$ 15,000	$ 75,000					$ 90,000
ENG-122i	N. College Sidewalk from Proctor to Hwy 80	$ 15,000		$ 89,250				$ 104,250
ENG-122j	N. Zetterower Sidewalk from Hill St. to Hwy 80			$ 25,000	$ 150,000			$ 175,000
ENG-122k	W. Main Sidewalk from Ivory St. to Foss St.	$ 25,000	$ 200,000					$ 225,000
ENG-122l	S. College Sidewalk from W. Jones to W. Brannen			$ 25,000	$ 175,000			$ 200,000
ENG-122m	Chandler Rd Sidewalk from Knight Dr to Existing	$ 20,000		$ 100,000				$ 120,000
ENG-122n	E. Grady Sidewalk from S. Main to Mulberry			$ 20,000	$ 75,000			$ 95,000
ENG-122o	Bulloch St Sidewalk from S. Main to S. College	$ 20,000	$ 75,000					$ 95,000
ENG-123a	S. Main St. @ Fair Rd. Improvements	$ 1,000,000						$ 1,000,000
ENG-123b	Fair Rd.S. Zetterower/Tillman Rd Improvements		$ 75,000		$ 750,000			$ 825,000
ENG-123c	W. Main/Johnson/MLK Dr. Improvements		$ 750,000	$ 925,000				$ 1,675,000
ENG-123d	S. Zetterower @ Stillwell St	$ 460,000						$ 460,000
ENG-123e	Brampton Ave. @ Bermuda Run Improvements		$ 50,000		$ 425,000			$ 475,000
ENG-123f	Cawana @ Brannen & Cawana @ Railroad Bed Rd	$ 100,000				$ 900,000		$ 1,000,000
ENG-123g	New Traffic Signals		$ 150,000					$ 150,000
ENG-123h	Intersection Improvements					$ 500,000		$ 500,000
ENG-124b	Brannen St. @ Little Lotts Creek Improvements			$ 300,000				$ 300,000
ENG-124c	W. Main St (College to MLK Improvements)			$ 450,000				$ 450,000
ENG-124d	S7S Railroad Bed Road Improvements							Unfunded
ENG-125	Striping & Signage Improvements	$ 50,000		$ 75,000				$ 125,000
ENG-126	Streetscape Improvements							Unfunded
ENG-127	Traffic Calming & Pedestrian Crossings	$ 50,000	$ 50,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000
ENG-128	Resurfacing & Road Rehabilitation	$ 772,000	$ 772,000	$ 772,000	$ 772,000			$ 3,088,000
ENG-129	Anderson Street Paving					$ 150,000		$ 150,000
ENG-130	New Roads and Roadway Extensions							Unfunded
ENG-131	Public Parking Lots	$ 150,000		$ 225,000		$ 500,000		$ 875,000
ENG-134b	Implementation of Limited Transit System	$ 95,250	$ 95,250	$ 95,250	$ 95,250			$ 381,000
ENG-135	Citywide Trails, Parks and Greenspaces					$ 500,000		$ 500,000
	ENG TOTAL TSPLOST	**$ 4,084,350**	**$ 3,056,750**	**$ 4,376,500**	**$ 3,717,250**	**$ 3,500,000**	**$ 100,000**	**$ 18,834,850**
	ENG TOTAL 2019 SPLOST					**$ 500,000**		**$ 500,000**

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
	ENG SPLOST GRAND TOTALS EACH FY	**$ 4,084,350**	**$ 3,056,750**	**$ 4,376,500**	**$ 3,717,250**	**$ 4,000,000**	**$ 100,000**	**$ 19,334,850**
GBD-1	Rehabilitation of Administrative Facilities	$ 1,000,000						$ 1,000,000
GBD-3	Renovations to Administrative Facilities			$ 50,000				$ 50,000
GBD-4	Renovations to Cultural Facilities	$ 75,000						$ 75,000
	GB TOTAL 2019 SPLOST	**$ 1,075,000**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 1,125,000**
	GB SPLOST GRAND TOTALS EACH FY	**$ 1,075,000**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 1,125,000**
PRK-1	Replace Commercial Mower		$ 16,000		$ 16,000			$ 32,000
PRK-4	Replacement Crewcab Work Trucks					$ 40,000		$ 40,000
PRK-11	Replace Work Truck		$ 38,000					$ 38,000
PRK-13	Seasonal Decorations	$ 7,500		$ 7,500			$ 7,500	$ 22,500
PRK-18	Tree/Shrub Maintenance	$ 6,000		$ 6,000		$ 6,000		$ 18,000
PRK-22	Improvements to Edgewood Park	$ 15,000						$ 15,000
PRK-23	McTell Trail Addition					$ 50,000		$ 50,000
PRK-26	Replacement Trashcans, Benches, Etc.	$ 10,000		$ 10,000		$ 10,000		$ 30,000
PRK-28	Improvements to Park Division Maintained Areas		$ 5,000		$ 5,000			$ 10,000
PRK-30	Replacement of Radios	$ 9,000						$ 9,000
PRK-31	Marvin Avenue Park Renovations	$ 5,000		$ 30,000				$ 35,000
PRK-33	Cemetery Computer Software			$ 15,000				$ 15,000
PRK-34	Mini Skid Steer with attachments		$ 44,000					$ 44,000
	PRK TOTAL 2019 SPLOST		**$ 44,000**				**$ -**	**$ 44,000**
	PRK SPLOST GRAND TOTAL EACH FY	**$ -**	**$ 44,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 44,000**
STS-31	Sidewalk Repairs	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
STS-62	Replace Bushhog Mowers	$ 9,000				$ 9,000		$ 18,000
STS-64	Replace Commercial Mowers (net with trade-in)	$ 16,000		$ 16,000		$ 16,000		$ 48,000
STS-74	Work Truck Replacement	$ 40,000		$ 40,000		$ 40,000		$ 120,000
STS-80	Landscape Truck Replacement		$ 40,000		$ 40,000		$ 40,000	$ 120,000
STS-89	Dirt Pit							Unfunded
STS-92	Tree Maintenance & Removal	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 30,000
STS-101	Shelters				$ 130,000			$ 130,000
STS-103	Backhoe Replacement					$ 185,000		$ 185,000
STS-105	Traffic Control Bucket Truck Replacement	$ 145,000						$ 145,000
STS-109	High Reach Bucket Truck		$ 125,000					$ 125,000
STS-111	Small Tractor Replacement	$ 80,000		$ 45,000				$ 125,000
STS-112	Dozer Replacement				$ 250,000			$ 250,000
STS-114	Replacement of Radios	$ 12,000	$ 12,000					$ 24,000
STS-116	Excavator Replacement			$ 200,000				$ 200,000
STS-117	Street Lights	$ 10,000		$ 10,000		$ 10,000		$ 30,000
STS-119	Brush Chipper				$ 38,000			$ 38,000
STS-121	Message Boards	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000		$ 200,000
	STS TOTAL 2018 TSPLOST	**$ 285,000**	**$ 185,000**	**$ 260,000**	**$ 60,000**	**$ 20,000**	**$ 20,000**	**$ 830,000**
	STS TOTAL 2019 SPLOST	**$ -**	**$ -**	**$ 45,000**	**$ 250,000**	**$ 225,000**	**$ -**	**$ 520,000**
	STS SPLOST GRAND TOTAL EACH FY	**$ 285,000**	**$ 185,000**	**$ 305,000**	**$ 310,000**	**$ 245,000**	**$ 20,000**	**$ 2,700,000**
FD-50	Inspector Pickup Trucks	$ 150,000	$ 50,000					$ 200,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
FD-64	Personal Protective Clothing	$ 25,000	$ 25,000					$ 50,000
FD-67	Storage Shelter		$ 85,000					$ 85,000
FD-69	FD Facility Upgrades	$ 21,000				$ 130,000		$ 151,000
FD-71	SCBA Replacement and Purchase	$ 45,000	$ 45,000	$ 35,000	$ 35,000			$ 160,000
FD-73	New Engine and Platform Aerial Apparatus			$ 750,000	$ 750,000			$ 1,500,000
FD-77	Range Classroom						$ 50,000	$ 50,000
FD-80	Air Compressor Replacement				$ 150,000			$ 150,000
FD-81	SCBA Replacement and Purchase		$ 40,000			$ 40,000		$ 80,000
FD-82	Rescue/Extrication Tools Replacement			$ 50,000		$ 50,000		$ 100,000
FD-83	Thermal Imaging Camera Replacement	$ 26,000						$ 26,000
FD-84	Portable Radio Replacement					$ 200,000		$ 200,000
FD-85	Fire Station						$ 750,000	$ 750,000
FD-86	Station Generators	$ 50,000	$ 50,000					$ 100,000
	FD TOTAL 2019 SPLOST	**$ 221,000**	**$ 220,000**	**$ 835,000**	**$ 935,000**	**$ 420,000**	**$ 800,000**	**$ 3,431,000**
	FD SPLOST GRAND TOTAL EACH FY	**$ 221,000**	**$ 220,000**	**$ 835,000**	**$ 935,000**	**$ 420,000**	**$ 800,000**	**$ 3,431,000**
FMD-5	Computer Upgrade: Diagnostics	$ 10,000						$ 10,000
FMD-6	Heavy Equipment Service Truck				$ 140,000			$ 140,000
FMD-12	Fleet Manager Truck Replacement	$ 30,000						$ 30,000
FMD-16	Air Compressors			$ 30,000				$ 30,000
FMD-20	Pave Shop Parking Lot	$ 100,000						$ 100,000
FMD-21	Nitrogen Tire Fill Generation Unit				$ 10,000			$ 10,000
FMD-22	Overhead Crane			$ 100,000				$ 100,000
FMD-23	Tire Building				$ 90,000			$ 90,000
FMD-24	Light Duty Service Truck Replacement		$ 50,000			$ 50,000		$ 100,000
FMD-28	Fleet Fueling Facility						$ 250,000	$ 250,000
FMD-29	Vehicle Shelter						$ 90,000	$ 90,000
FMD-32	4 Wheel Alignment System			$ 30,000				$ 30,000
FMD-37	Motorpool Vehicle Replacement	$ 35,000			$ 25,000		$ 25,000	$ 85,000
FMD-39	Replacement Radios	$ 12,000						$ 12,000
NGD-11	Gas System Expansion	$ 100,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 850,000
NGD-48	Heavy Duty Trencher			$ 115,000				$ 115,000
NGD-55	Air Compressor				$ 15,000			$ 15,000
NGD-57	Backhoe			$ 150,000				$ 150,000
NGD-58	CNG Station	$ 500,000						$ 500,000
	CNG Station	$ 250,000						$ 250,000
NGD-61	Small Trencher	$ 35,000						$ 35,000
NGD-62	Compact Backhoe	$ 50,000						$ 50,000
NGD-64	Metter Industrial Park Expansion				$ 121,500			$ 121,500
NGD-66	Pave Parking Lot At Hill Street Equip Shelter	$ 65,000						$ 65,000
NGD-67	Replace 2013 Ford F-150 (Locate Truck)	$ 36,000						$ 36,000
NGD-69	Replace Directional Boring Machine					$ 150,000		$ 150,000
NGD-71	Gateway Phase II Utility Improvements		$ 157,000					$ 157,000
NGD-75	Replace 2012 F450			$ 48,000				$ 48,000
NGD-76	Natural Gas and Water/Sewer Office Roof Repair	$ 25,000						$ 25,000
NGD-77	Repair Shorted Casings	$ 28,000						$ 28,000
NGD-78	Replace 2014 F-450						$ 50,000	$ 50,000
NGD-79	Replace Rectifier and Anode Bed Donnie Simmons Way	$ 25,000						$ 25,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
NGD-81	Upgrade Radios to 700 MHz System	$ 20,000						$ 20,000
NGD-82	Tormenta Way Development	$ 130,000						$ 130,000
NGD-83	Winward South Subdivision	$ 45,000						$ 45,000
NGD-84	Truck Replacement						$ 70,000	$ 70,000
NGD-85	2019 CDBG Utility Upgrade	$ 65,000						$ 65,000
NGD-86	Comprehensive City Gas Pressure Study	$ 40,000						$ 40,000
	NGD TOTAL 2013 SPLOST	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**
	NGD TOTAL 2019 SPLOST	**$ 120,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 870,000**
	NGD SPLOST GRAND TOTAL EACH FY	**$ 620,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 1,370,000**
PD-1	Police Vehicles and Conversions	$ 170,500	$ 408,000	$ 408,000	$ 408,000	$ 408,000	$ 408,000	$ 2,210,500
PD-15	Tactical Body Armor	$ 35,000					$ 42,000	$ 77,000
PD-22	Bullet Proof Vests for Patrol Officers	$ 25,000	$ 27,000	$ 32,000	$ 32,000	$ 35,000	$ 35,000	$ 186,000
PD-33	License Plate Readers							Unfunded
PD-34	Headquarters Air Conditioning System		$ 90,000					$ 90,000
	PD TOTAL 2019 SPLOST	**$ 195,500**	**$ 435,000**	**$ 440,000**	**$ 440,000**	**$ 443,000**	**$ 443,000**	**$ 2,396,500**
	PD GRAND TOTALS EACH FY	**$ 195,500**	**$ 435,000**	**$ 440,000**	**$ 440,000**	**$ 443,000**	**$ 443,000**	**$ 2,396,500**
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying	$ 120,000	$ 100,000		$ 150,000	$ 160,000	$ 150,000	$ 680,000
STM-3	Regional Detention Facility Implementation							Unfunded
STM-5	Minor Stormwater Infrastructure Repairs							Unfunded
STM-7	Work Trucks		$ 40,000		$ 28,000			$ 68,000
STM-10	Frontend Loader				$ 225,000			$ 225,000
STM-16	Sidearm Tractor & Mower	$ 75,000						$ 75,000
STM-19	Dumptruck			$ 150,000				$ 150,000
STM-21	Acquisition of Property						$ 50,000	$ 50,000
STM-22	Sustainability Initiatives	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 90,000
STM-24	CDBG Grant Matching Funds	$ 270,000	$ 300,000		$ 250,000			$ 820,000
STM-26	West Main St at Foss St Intersection Drainage Improvement		$ 160,000					$ 160,000
STM-27	Donnie Simmons Way at Little Lotts Creek Detention Facility	$ 500,000						$ 500,000
STM-29	Lydia Street at Hart Street Culvert Improvements		$ 55,000					$ 55,000
STM-30	Excavator Replacement						$ 200,000	$ 200,000
STM-32	Chandler Road at Paulson Stadium				$ 50,000		$ 18,000	$ 68,000
STM-34	Little Lotts Creek Flood Control Project	$ 500,000	$ 1,750,000	$ 1,750,000	$ 1,500,000			$ 5,500,000
	Little Lotts Creek Flood Control Project			$ 1,000,000	$ 3,000,000	$ 4,000,000	$ 7,500,000	$ 15,500,000
STM-35	Morris Street Storm Drainage Improvements	$ 275,000						$ 275,000
STM-36	Northlake Area Watershed Detention Facility			$ 300,000				$ 300,000
STM-37	Pitt-Moore Street Drainage Upgrades					$ 200,000		$ 200,000
STM-38	Donnie Simmons Way Culvert Crossing Upgrades						$ 200,000	$ 200,000
STM-39	Statesboro Place Circle Drainage Upgrades						$ 60,000	$ 60,000
STM-40	Chandler Road near Olympic Blvd. Culvert Replacement			$ 260,000				$ 260,000
STM-41	Johnson Street Culvert Crossing Replacement	$ 200,000						$ 200,000
STM-42	Bland Avenue Drainage Improvements			$ 100,000				$ 100,000
STM-43	Henry St. at W. Moore St. Drainage Upgrades					$ 100,000		$ 100,000
	STM TOTAL 2013 SPLOST	**$ 1,095,000**	**$ 615,000**	**$ 660,000**	**$ -**	**$ -**	**$ -**	**$ 2,370,000**
	STM SPLOST GRAND TOTAL EACH FY	**$ 1,095,000**	**$ 615,000**	**$ 660,000**	**$ -**	**$ -**	**$ -**	**$ 2,370,000**
SWC-1	Knuckleboom Loader Truck Replacement		$ 180,000			$ 180,000		$ 360,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
SWC-4	Front Loading Commercial Dumpsters	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 360,000
SWC-5	Polycarts	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
SWC-8	Automated Residential SideArm Garbage Truck				$ 325,000	$ 325,000		$ 650,000
SWC-9	Commercial Front Loading Garbage Truck	$ 325,000	$ 325,000	$ 325,000				$ 975,000
SWC-14	Activity Recorder			$ 50,000				$ 50,000
SWC-19	Pickup Truck CNG Conversion		$ 9,000					$ 9,000
SWC-21	Roll-off Trucks & Conversions		$ 175,000					$ 175,000
SWC-22	Bulk Waste Roll-off Containers	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
SWC-27	Motorola Handheld Radios	$ 40,000						$ 40,000
SWC-30	Renovations to Sanitation Building	$ 35,000						$ 35,000
SWC-31	Red Iron Paint for Shelters	$ 45,000						$ 45,000
	SWC TOTAL 2013 SPLOST	**$ 325,000**	**$ 175,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**
	SWC SPLOST GRAND TOTAL EACH FY	**$ 325,000**	**$ 175,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**
SWD-10	Inert Landfill Drainage Improvements	$ 28,000						$ 28,000
SWD-11	Wheel Loader Replacement		$ 360,000			$ 225,000		$ 585,000
SWD-12	Inert Landfill Cover	$ 25,000						$ 25,000
SWD-15	Industrial Riding Mower		$ 12,000					$ 12,000
SWD-16	Pickup truck Replacement					$ 35,000		$ 35,000
SWD-22	Expansion and Renovation of Transfer Station	$ 150,000		$ 2,000,000				$ 2,150,000
	Expansion and Renovation of Transfer Station			$ 1,000,000				$ 1,000,000
SWD-33	Excavator Replacement						$ 225,000	$ 225,000
SWD-35	Utility Vehicle Replacement	$ 12,000						$ 12,000
SWD-36	Bush Hog Rotary Mower Replacement			$ 10,000				$ 10,000
SWD-40	Small Tractor			$ 40,000				$ 40,000
SWD-49	Handheld Radios	$ 24,000						$ 24,000
SWD-52	Property Acquisition		$ 300,000					$ 300,000
	SWD TOTAL 2019 SPLOST			**$ 1,000,000**				**$ 1,000,000**
	SWD SPLOST GRAND TOTAL EACH FY	**$ -**	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**
WWD-14	Water and Sewer Rehab	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
WWD-14-F	West Jones/Denmark Street Sewer Rehab		$ 650,000					$ 650,000
WWD-14-H	Phase II Streetscape Rehab				$ 150,000			$ 150,000
WWD-14-L	Upgrade Sewer from N. Edgewood Dr. to WWTP	$ 600,000	$ 600,000					$ 1,200,000
WWD-14-M	Upgrade Sewer from Chandler Rd to Players Club				$ 500,000			$ 500,000
WWD-14-O	Upgrade Sewer on Lindberg and W. Gentilly	$ 140,000						$ 140,000
WWD-14-Q	Upgrade Sewer on Tillman Road		$ 160,000					$ 160,000
WWD-14-T	Upgrade Sewer Mains in Woodlawn Subdivision	$ 400,000						$ 400,000
WWD-14-U	Upgrade Sewer maines in Greenbriar Subdivision		$ 400,000					$ 400,000
WWD-14-W	Replace Water Main on West Main							Unfunded
WWD-32	Extension of Water & Sewer to Unserved Areas	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
WWD-32-B	Foxlake SD Sewer Extension				$ 500,000			$ 500,000
WWD-32-C	Oakcrest Subdivision Sewer Extensions							Unfunded
WWD-32-E	Ramblewood Subdivision Sewer Extensions			$ 850,000				$ 850,000
WWD-32-F	Cawana/Burkhalter Road Area W/S Extensions	$ 325,000	$ 200,000					$ 525,000
WWD-32-G	Extend Sewer Main on East Oliff Street	$ 120,000						$ 120,000
WWD-37	Generators for Sewage Pump Stations	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
WWD-65	Phase II Paving at WWTP	$ 80,000						$ 80,000
WWD-76	Replace Backhoe	$ 150,000						$ 150,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
WWD-77	Replace Rodder Truck		$ 400,000					$ 400,000
WWD-89	Replace 30' Aluminum Sludge Trailer		$ 60,000					$ 60,000
WWD-98	Replace F-350 Utility Truck	$ 40,000						$ 40,000
WWD-111	Install New Well		$ 1,200,000					$ 1,200,000
WWD-122	Rehab Concrete Basins		$ 400,000	$ 400,000				$ 800,000
WWD-127	Pave Parking Lot at Hill Street	$ 65,000						$ 65,000
WWD-132	Replace 2003 F-150 Truck	$ 40,000						$ 40,000
WWD-133	Replace 2008 F-150 Truck		$ 30,000					$ 30,000
WWD-134	Replace 2009 F-350 Utility Truck	$ 75,000						$ 75,000
WWD-135	Replace 2008 F-150 Truck		$ 30,000					$ 30,000
WWD-136	Replace 2012 F-150 Extended Cab Truck			$ 40,000				$ 40,000
WWD-137	Replace 2012 F-150 Extended Cab Truck		$ 40,000					$ 40,000
WWD-138	Replace 2012 F-350 Extended Cab Truck			$ 75,000				$ 75,000
WWD-139	Replace 2004 F-150 Truck	$ 40,000						$ 40,000
WWD-140	Replace 2006 F-450 Utility Truck			$ 75,000				$ 75,000
WWD-141	Replace 2008 F-350 Utility Truck				$ 75,000			$ 75,000
WWD-142	Replace 2009 F-150 Extended Cab Truck		$ 40,000					$ 40,000
WWD-143	Replace 2012 F-150 Extended Cab Truck			$ 35,000				$ 35,000
WWD-144	Replace 2013 F-150 Extended Cab Truck				$ 35,000			$ 35,000
WWD-147	Upgrade Water & Sewer on South Main Street		$ 350,000					$ 350,000
WWD-148	Wastewater Equipment Upgrades	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 450,000
WWD-154	Extend Water and Sewer to Gateway Phase II		$ 200,000					$ 200,000
WWD-155	Extend Water and Sewer within I-16 Industrial Park	$ 600,000						$ 600,000
WWD-156	Meter Change-Out Program				$ 50,000	$ 50,000	$ 50,000	$ 150,000
WWD-161	Radios - 700 Megaherts System	$ 130,000						$ 130,000
WWD-163	Repair Roof Water/Sewer Natural Gas Office	$ 25,000						$ 25,000
WWD-165	Replace Membrane Diffusers in the Aeration Basins		$ 100,000					$ 100,000
WWD-166	Replace Water Main on East Oliff St, N Main to N Zetterower	$ 180,000						$ 180,000
WWD-167	Replace 2006 F-150 Truck	$ 40,000						$ 40,000
WWD-168	Replace Influent Pumps (WWTP)	$ 350,000	$ 350,000					$ 700,000
WWD-169	Upgrade Aeration Blower System (WWTP)	$ 750,000						$ 750,000
WWD-170	Paint and surface restoration to basins at WWTP	$ 40,000						$ 40,000
WWD-171	Replace 2005 John Deere Backhoe			$ 150,000				$ 150,000
WWD-172	2019 CDBG Utility Upgrade	$ 250,000						$ 250,000
WWD-173	Replace Rotary Mower	$ 8,500						$ 8,500
WWD-174	Extend Water and Sewer Service on Hwy 67 South			$ 2,173,000				$ 2,173,000
WWD-175	Replace 2000 Chevrolet 1500 Truck	$ 40,000						$ 40,000
WWD-176	Replace WWTP Programming Logic Controls	$ 90,000	$ 80,000					$ 170,000
WWD-177	Purchase Zero Turn Mower for WWTP				$ 12,000			$ 12,000
WWD-178	Complete WWTP Upgrade w Conversion to Membrane Tech							Unfunded
WWD-179	UTV for WWTP Maintenance Department	$ 12,000						$ 12,000
WWD-180	Replace Massey Ferguson Tractor		$ 50,000					$ 50,000
	WWD TOTAL 2013 SPLOST	**$ 1,260,000**	**$ 1,350,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,610,000**
	WWD TOTAL 2019 SPLOST	**$ -**	**$ 2,010,000**	**$ -**	**$ 1,150,000**	**$ -**	**$ -**	**$ 3,160,000**
	Total Uses of Cash	**$ 15,531,850**	**$ 14,224,750**	**$ 18,072,000**	**$ 13,557,750**	**$ 11,439,000**	**$ 11,095,500**	**$ 83,920,850**
	Sources of Cash							
	Operating Income	$ 4,744,500	$ 3,998,000	$ 5,301,000	$ 1,656,500	$ 1,870,000	$ 1,348,000	$ 18,918,000

SUMMARY OF PROJECTS BY FISCAL YEAR

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
	ATC Fees for WWTP	$ 155,000	$ 575,000	$ 475,000	$ 75,000	$ 75,000	$ 75,000	$ 1,430,000
	2013 SPLOST Proceeds	$ 3,180,000	$ 2,140,000	$ 660,000	$ -	$ -	$ -	$ 5,980,000
	2010 Bond Revenue	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000
	2019 SPLOST Proceeds	$ 1,611,500	$ 2,859,000	$ 2,520,000	$ 2,925,000	$ 1,738,000	$ 1,393,000	$ 13,046,500
	TSPLOST	$ 4,369,350	$ 3,241,750	$ 4,636,500	$ 3,777,250	$ 3,520,000	$ 120,000	$ 19,664,850
	General Fund Capital Improvements Program	$ 104,500	$ 128,000	$ 99,500	$ 156,000	$ 106,000	$ 12,500	$ 606,500
	State Grant	$ 500,000	$ 1,750,000	$ 1,750,000	$ 1,500,000	$ -	$ -	$ 5,500,000
	GEFA Loan			$ 3,000,000	$ 3,000,000	$ 4,000,000	$ 7,500,000	$ 17,500,000
	Confiscated Funds	$ 35,000	$ -	$ -	$ -	$ -	$ 42,000	$ 77,000
	GMA Lease Pool	$ 240,000	$ 128,000	$ 190,000	$ 468,000	$ 130,000	$ 265,000	$ 1,421,000
	Total Sources of Cash	**$ 15,539,850**	**$ 14,819,750**	**$ 18,632,000**	**$ 13,557,750**	**$ 11,439,000**	**$ 10,755,500**	**$ 84,743,850**

Project CS-1 Car

Description
Small to midsized hatchback to provide transportation for IT Tech Support and equipment transport

Funding	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 20,000					$ 20,000
Total	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Impact on FY 2020 Operating Budget
No Impact

Project CS-4 Server Replacement

Description

Funding	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ -	$ -	$ -	$ -	$ -	$ 30,000	$ 30,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ 30,000**

Impact on FY 2020 Operating Budget
No Impact

Project ENG-5 Engineering Vehicles

Description
Purchase/replace pickup trucks in Engineering. City Engineer and Assistant City Engineer truck purchases in FY2020.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool	$ 60,000						$ 60,000
Total	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Impact on FY 2020 Operating Budget
No impact

Project ENG-89 Eastside Cemetery Fence

Description
Install new decorative fence around Eastside Cemetery property. New fence will provide for increased security and improve aesthetics. Previous incidents in the cemetery and concerns presented by the public have indicated to staff that providing the most basic of security measures for the cemetery is important.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Unfunded						$ 150,000	$ 150,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ 150,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-92** **West Main Streetscape**

Description
Perform roadway, intersection, and sidewalk improvements on West Main Street. Aesthetic theme to match East Main Streetscape Project. Phase I of the Downtown Streetscape Project involved upgrading East Main St. between North/South Main St. to Railroad St. West Main Street Streetscape project is Phase II. Improvements to the W. Main St./S. College St. intersection were completed in FY2013. *Note: This estimate does not include Water/Sewer Improvements. Grant funds will be needed to fully fund this project.*

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST				$ 750,000			$ 750,000
Unfunded					$ 2,000,000		$ 2,000,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,000,000**	**$ -**	**$ 2,750,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-96** **Traffic Studies and Planning**

Description
Perform transportation planning and traffic studies on corridors such as Chandler Rd., Lanier Dr., Fair Rd., Zetterower Ave and S&S Railroad Bed Road to identify solutions improving vehicle/pedestrian flow and safety. May include alternatives such as adaptive traffic signal controls. FY2020 funding will be to perform studies in the Lanier Drive corridor to analyze roadway work to improve traffic flow. FY2021 funding will be to perform citywide transportation master planning.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST	$ 50,000	$ 150,000			$ 100,000		$ 300,000
Total	**$ 50,000**	**$ 150,000**	**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ 300,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-98** **Roadway Improvements at Traffic Generators**

Description
Where warranted by a traffic study, widen pavement to install left turn lanes and/or deceleration lanes and improve turn radii. This work could be performed near schools, GSU Campus or other large traffic generators including commercial and industrial areas. Roadway improvements such as radii improvements and the construction of turn lanes and decel/accel lanes will continue to be required in these areas as they begin nearing their design capacities. In addition, growth at existing large commercial businesses create ingress/egress challenges which require geometric improvements to roadways for truck access. *Specific projects and details to be identified by future engineering studies.*

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST					$ 150,000		$ 150,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ 150,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-102** **Cawana Road/Bypass Connector**

Description
Continued development along Cawana Road and S&S Railroad Bed Road will necessitate roadway improvements as indicated in a 2016 traffic study of this area. Possible improvements may include a connector road from Cawana to Veterans Memorial Parkway or improvements to Cawana Road, S&S Railroad Bed Road or to the Cawana/S&S Railroad Bed Road intersection.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST		$ 75,000		$ 425,000			$ 500,000
Total	**$ -**	**$ 75,000**	**$ -**	**$ 425,000**	**$ -**	**$ -**	**$ 500,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-114** **Roadway Geometric Improvements**

Description
These projects include making roadway geometric safety improvements at various locations which have sharp curves, limited sight distance, or other safety concerns. Possible locations include Georgia Avenue, West Jones Avenue, Cawana Road, etc.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST			$ 170,000		$ 500,000		$ 670,000
Total	**$ -**	**$ -**	**$ 170,000**	**$ -**	**$ 500,000**	**$ -**	**$ 670,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-115a** **S. Main Street (Blue Mile) Phase I**

Description
This project has been identified by the community as a high priority due to the fact that S. Main St. acts as a major gateway to downtown Statesboro and it serves as a natural connection between the GSU Campus and downtown Statesboro. This project will be completed in three phases. Phase I will stretch from Tillman St. to Brannen St. (approximately 0.5 mi). Improvements will include the installation of decorative sidewalks, decorative crosswalks on the side streets, decorative street lighting, benches and bike racks. Some costs of the project will be the relocation of overhead power lines, telephone lines and cable to underground.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST			$ 850,000				$ 850,000
Total	**$ -**	**$ -**	**$ 850,000**	**$ -**	**$ -**	**$ -**	**$ 850,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-115b** **S. Main Street (Blue Mile) Phase II**

Description
This project has been identified by the community as a high priority due to the fact that S. Main St. acts as a major gateway to downtown Statesboro and it serves as a natural connection between the GSU Campus and downtown Statesboro. This project will be completed in three phases. Phase II is from Brannen St. to Grady St. Phase III is from Grady St. to Main St. Improvements will include the installation of decorative sidewalks, decorative crosswalks on the side streets, decorative street lighting, benches and bike racks. Some costs of the project will be the relocation of overhead power lines, telephone lines and cable to underground.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
Unfunded				$ 150,000			$ 150,000
Total	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-120** **Old Register Road Improvements**

Description
Proposed new development in the tax allocation district along Old Register Road south of the Bypass is projected to significantly increase the amount of vehicular traffic in the area. Proposed TAD development plans call for improvements along Old Register Road including multi-lane widening and installation of a traffic signal at Old Register Road at the Bypass and at the intersection of the proposed Tormenta Drive, a new roadway between Old Register Road and GSU's proposed extension of Akins Boulevard to the new South Campus. *$100,000 in funding was allocated in FY2019 - $500,000 total funding.*

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 400,000						$ 400,000
Total	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122a** **Hwy. 24 (E. Main St.) Sidewalk from Lester Rd. to Packinghouse Rd.**

Description
This project consists of the construction of a 5' sidewalk section from Lester Rd. to Packinghouse intersection on E. Main St. This extension will add to past city sidewalk installations along Lester Rd. to Hwy. 80 and East Main St. from Lester Rd. to Beasley Rd. This project will also connect the proposed sidewalk along Packinghouse Rd. This will include any drainage infrastructure and studies needed for placement of the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 314,500						$ 314,500
Total	**$ 314,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 314,500**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122b** **Packinghouse Rd. Sidewalk from E. Main St. to Parrish St. (U.S. 301)**

Description
This project consist of the construction of a sidewalk along Packinghouse Rd. from Parrish St. (Hwy.301N) to the proposed sidewalk along E. Main St. These areas have high pedestrian traffic due to the mixture of residential and commercial areas. This will include any drainage infrastructure needed for the installation of the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST		$ 539,500					$ 539,500
Total	**$ -**	**$ 539,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 539,500**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122c** **Hwy. 24 (E. Main St.) Sidewalk from Hwy 80 to Packinghouse Rd.**

Description
This project consists of the design and construction of a 5' sidewalk from existing sidewalk at Hwy 80 intersection of E. Main St. to the proposed sidewalk project ending at Packinghouse intersection. This project will finish the network that connects Mill Creek to the high school and downtown. This project will include drainage, sidewalk easement or property acquisition needed to construct the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 100,000				$ 600,000		$ 700,000
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ 600,000**	**$ -**	**$ 700,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122d** **W. Jones Ave. Sidewalk from S. Main St. to Johnson St.**

Description
West Jones Avenue is mostly residential with primarily residential side streets. This creates a large demand for a sidewalk due to the large number of residents and pedestrian traffic. This project will install 5' sidewalk from existing sidewalks on S Main St. to Johnson St. This project will include any drainage, easements, and property acquisition needed.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 130,000						$ 130,000
Total	**$ 130,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 130,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122e** **Herty Dr.Sidewalk from Fair Rd. to Gentilly Rd.**

Description
The area along Herty Street is mostly rental properties with GSU students. These students are close enough to campus to walk to class. This creates the need to provide a safe route for these students.This project will construct a sidewalk connecting to existing sidewalks, the intersections at Gentilly Rd and Fair Road.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 182,600						$ 182,600
Total	**$ 182,600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 182,600**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122f** **Edgewood Dr. Sidewalk from Gentilly Rd. to Edgewood Park & Bridge**

Description
Recent improvements at Edgewood Acres Park have made it a very popular attraction. This project will construct a new 5' sidewalk between the existing sidewalk on Gentilly Road and the Park. In addition, a new feature will be added at the Park with the construction of a Pedestrian Bridge across the pond. The bridge will be an aluminum pre-fabricated structure with decorative elements.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 135,000						$ 135,000
Total	**$ 135,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 135,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122g** **Gentilly Rd. Sidewalk from E. Jones Ave. to Savannah Ave.**

Description
This project will consist of a 5 ' sidewalk from existing sidewalk on Gentilly from E. Jones Ave. and connect to existing sidewalk at Savannah Ave. This project is Phase II of Gentilly Rd. sidewalk project. This will create a sidewalk connection to GSU,and from the mall to downtown. This project will include any drainage, easements and property acquisition needed for the construction of the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST			$ 155,000				$ 155,000
Total	**$ -**	**$ -**	**$ 155,000**	**$ -**	**$ -**	**$ -**	**$ 155,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122h** **E. Jones Ave. Sidewalk from S. Main St. to S. Zetterower Ave.**

Description
This project will consist of a 5 ' sidewalk from S. Zetterower Ave. to S. Main St. This will be the final section of sidewalk to complete the sidewalk along the entire length of Jones Avenue. This project will include any drainage infrastructure, easements, and property acquisition needed to install the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 15,000	$ 75,000					$ 90,000
Total	**$ 15,000**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 90,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122i** **N. College St. Sidewalk from Proctor St. to Hwy 80**

Description
This project will consist of 5' sidewalk along N. College St. from Proctor St. to Northside Dr. This area is mostly commercial with residential areas surrounding it. This creates a large number of pedestrians in this area. This project will give them a safe location to walk to and from destinations. This project will include any drainage infrastructure, easements, and property acquisition needed for the construction of the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 15,000		$ 89,250				$ 104,250
Total	**$ 15,000**	**$ -**	**$ 89,250**	**$ -**	**$ -**	**$ -**	**$ 104,250**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122j** **N. Zetterower Ave. Sidewalk from Hill St. to Hwy 80**

Description
This project will consist of a 5' sidewalk from Hill St. to Northside Dr (HWY 80). This project consist of completing a sidewalk along the full length of Zetterower continuously. This is a major city route with heavy traffic, including large trucks. This sidewalk will give pedestrians a safe place to walk along this corridor.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST			$ 25,000	$ 150,000			$ 175,000
Total	**$ -**	**$ -**	**$ 25,000**	**$ 150,000**	**$ -**	**$ -**	**$ 175,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122k** **W. Main St. Sidewalk from Ivory St. to Foss St.**

Description
This project will consist of a 5' sidewalk along W. Main St. from Ivory St. to Foss Street intersection. This project will extend existing sidewalk at Ivory St. and provide a sidewalk to JPB School. This network will connect the school to the downtown area. This area is mostly residential and there is heavy pedestrian traffic along W. Main St. This project will give a safe place to walk back and forth to the multi destinations in the area. This project will include any drainage infrastructures, easements, and property acquisitions needed to install the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 25,000	$ 200,000					$ 225,000
Total	**$ 25,000**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 225,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122l** **S. College St. Sidewalk, W. Jones Ave to W. Brannen St**

Description
This project will consist of the construction of a 5' sidewalk along S. College Street from W.Jones Ave to Brannen St.. This section of College Street's sidewalk has many gaps. This project will extend the existing sidewalk from its existing endpoint at W. Jones Ave. to W. Brannen St. This road is heavily traveled by pedestrians and motorists, which makes the risk of conflicts very high. This sidewalk will give pedestrains a safe place to walk back and forth from their destinations. This project will include any drainage infrastructures, easements and property acquisitions needed to install the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST			$ 25,000	$ 175,000			$ 200,000
Total	**$ -**	**$ -**	**$ 25,000**	**$ 175,000**	**$ -**	**$ -**	**$ 200,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122m** **Chandler Rd. Sidewalk from Knight Dr. to existing sidewalk**

Description
This project will consist of the construction of a 5' sidewalk along Chandler Road from Knight Dr. to exisiting sidewalk along the eastside of the roadway. This section of Chandler Road has many gaps with no sidewalk. This project will extend the existing sidewalk from its existing endpoint to Knight Drive. Chandler Road is heavily traveled by pedestrians and motorists, which makes the risk of conflicts very high. This sidewalk will give pedestrians a safe place to walk back and forth from their destinations and GSU campus. This project will include any drainage infrastructures, easements and property acquisitions needed to install the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 20,000		$ 100,000				$ 120,000
Total	**$ 20,000**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ 120,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122n** **E. Grady Street Sidewalk from S. Main Street to Mulberry Street**

Description
This project will consist of the construction of a 5' sidewalk along East Grady Street from South Main Street to Mulberry Street. This section of East Grady Street crosses the Willie McTell walking trail. This project will extend the existing sidewalk from South Main Street to Mulberry Street and will connect the walking trail to this sidewalk network. This sidewalk will give pedestrians a safe place to walk back and forth from their destinations and to access the walking trail. This project will include any drainage infrastructures, easements and property acquisitions needed to install the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST			$ 20,000	$ 75,000			$ 95,000
Total	**$ -**	**$ -**	**$ 20,000**	**$ 75,000**	**$ -**	**$ -**	**$ 95,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-122o** **Bulloch St. sidewalk from S. Main St. to S. College St.**

Description
This project will consist of the construction of a 5' sidewalk along Bulloch Street from South Main Street to South College Street. This project will extend the sidewalk from South Main Street to South College and connect the sidewalk network from downtown to the Johnson Street area. This sidewalk will give pedestrians a safe place to walk back and forth from their destinations and to access downtown. This project will include any drainage infrastructure, easements and property acquisitions needed to install the sidewalk.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 20,000	$ 75,000					$ 95,000
Total	**$ 20,000**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 95,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-123a** **S. Main St. (US301) @ Fair Rd. (SR 67) Improvements**

Description

Improvements to the intersection that may include geometric modifications, traffic signal, or roundabout. This intersection has been identified as one of the City's highest accident locations due to its current alignment, heavy volume of traffic and confluence with an active railroad track. Re-aligning this intersection and installing a traffic signal would improve its safety significantly. This general area is also the potential location for an East-West connector road. Note: This is a GDOT intersection - funding in this CIP is to support a potential GDOT funded project.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 1,000,000						$ 1,000,000
Total	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Impact on FY 2020 Operating Budget

No impact

Project **ENG-123b** **Fair Rd. (SR 76) S. Zetterower Ave./Tillman Rd. Improvements**

Description

An extensive study of this intersection by GDOT in FY2013 recommended retiming the signal and has provided some reductions of the vehicle queue lengths. However, additional dual left-turn lanes, driveway access modifications and incorporation of bike/pedestrians safety measures will be needed in the future. The discontinuation of Herty Dr. at Georgia Ave. and the closing of other GSU Campus Streets forces GSU related traffic to use Fair Rd, Tillman Rd. and Hwy. 301 South. This causes delays, congestions and a long queue for motorists turning left from Fair Rd. onto Tillman Rd. In addition, Zetterower Ave. has been experiencing a long queue for motorists turning left onto Fair Rd. Geometric and signal improvements at this intersection will improve the efficiency and the capacity of the intersection.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST		$ 75,000		$ 750,000			$ 825,000
Total	**$ -**	**$ 75,000**	**$ -**	**$ 750,000**	**$ -**	**$ -**	**$ 825,000**

Impact on FY 2020 Operating Budget

No impact

Project **ENG-123c** **W. Main St./Johnson St./MLK Dr. Improvements**

Description

This intersection is located on the west part of the downtown area. All three roadways at this intersection are major routes for city traffic and intersect at a skewed angle. This causes long queues on Johnson and MLK. These roads intersect at skewed angles which causes sight distance issues. This project will realign the intersection to improve intersection efficiency and safety.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST		$ 750,000	$ 925,000				$ 1,675,000
Total	**$ -**	**$ 750,000**	**$ 925,000**	**$ -**	**$ -**	**$ -**	**$ 1,675,000**

Impact on FY 2020 Operating Budget

No impact

Project **ENG-123d** **S. Zetterower Ave. @ Stillwell St.**

Description
This intersection is used heavily by large trucks crossing to the lumber mill. This creates a safety issue for other motorists using these roads. The intersection is currently a side street stop and intersects S. Zetterower at a skewed angle. This project will improve the intersection to make it safe and efficient for all vehicle types. *Engineering funding was allocated in FY2019.*

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 460,000						$ 460,000
Total	**$ 460,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 460,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-123e** **Brampton Ave. @ Bermuda Run Improvements**

Description
This intersection is currently an all stop control. As this area has grown, traffic has increased at an exponential rate. Before the all stop control was implemented, there were long queues and delays on the side streets. This caused an increase in T-bone accidents. This project is for the design and installation of a round-about.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST		$ 50,000		$ 425,000			$ 475,000
Total	**$ -**	**$ 50,000**	**$ -**	**$ 425,000**	**$ -**	**$ -**	**$ 475,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-123f** **Cawana Rd @ Brannen St & Cawana Rd @ S&S Railroad Bed Rd Intersection Improvements**

Description
This area is currently growing with the construction of schools, churches, walking trails, and residential housing. The area is still largely undeveloped, but expected to become a prime area for development. This CIP is to prepare for that growth. The city recently conducted a traffic study of the potential amount of traffic the area could generate, if fully developed. This CIP will help construct those improvements as they are needed.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 100,000				$ 900,000		$ 1,000,000
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ 900,000**	**$ -**	**$ 1,000,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-123g** **New Traffic Signals**

Description
These projects include installation or modification of traffic signals

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST		$ 150,000					$ 150,000
Total	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2020 Operating Budget
No impact

Project ENG-123h **Intersection Improvements**

Description
As traffic increases in Statesboro, intersections will become congested resulting in a decrease in level of service and substantial queue. This CIP provides funding for intersection improvements as identified by traffic studies.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST					$ 500,000		$ 500,000
Total	$ -	$ -	$ -	$ -	$ 500,000	$ -	$ 500,000

Impact on FY 2020 Operating Budget
No impact

Project ENG-124b **Brannen St. @ Little Lotts Creek Roadway Drainage Improvements**

Description
Brannen Street usually overtops during heavy rains. This project will try to eliminate the overtopping of the roadway during regular heavy rain events. Upsize the 36' corrugated metal pipe to alleviate surface water flooding. A drainage study will be prepared before construction commences to properly size this network.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST			$ 300,000				$ 300,000
Total	$ -	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000

Impact on FY 2020 Operating Budget
No impact

Project ENG-124c **W. Main Street (College St. to MLK Dr. Drainage Improvements)**

Description
This pipe was installed a long time ago and has reached its useful life. The drainage system is in need of restoring to accommodate for growth and the larger volume of storm water.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST			$ 450,000				$ 450,000
Total	$ -	$ -	$ 450,000	$ -	$ -	$ -	$ 450,000

Impact on FY 2020 Operating Budget
No impact

Project ENG-125 **Striping & Signage Improvements**

Description
Perform striping and signage installation/replacement citywide.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 50,000		$ 75,000				$ 125,000
Total	$ 50,000	$ -	$ 75,000	$ -	$ -	$ -	$ 125,000

Impact on FY 2020 Operating Budget
No impact

Project ENG-127 **Traffic Calming & Pedestrian Crossings**

Description
Includes studies and construction. Significant increases in pedestrian and vehicular traffic in several areas of the city have resulted in potentially dangerous conflicts between the two modes of travel. Locations with high pedestrian counts could possibly benefit significantly by installing traffic calming measures such as raised crossings, bulb-out islands, brighter striping, or refuge islands similar to those installed on Lanier Drive and Lester Road in recent years. Funding in FY2020 will be to provide a pedestrian safety study along Fair Road from South Zetterower Avenue to Chandler Road. Future funding to study S&S Railroad Bed Road.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 50,000	$ 50,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000
Total	**$ 50,000**	**$ 50,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 500,000**

Impact on FY 2020 Operating Budget
No impact

Project ENG-128 **Resurfacing & Road Rehabilitation**

Description
Perform resurfacing and/or rehabilitation of city streets. Approximately 8 miles (with GDOT LMIG) per year.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 772,000	$ 772,000	$ 772,000	$ 772,000			$ 3,088,000
Total	**$ 772,000**	**$ 772,000**	**$ 772,000**	**$ 772,000**	**$ -**	**$ -**	**$ 3,088,000**

Impact on FY 2020 Operating Budget
Reduction in maintenance costs

Project ENG-129 **Anderson Street Paving**

Description
Perform paving and related improvements along Anderson Street. This is the last remaining dirt road in the city. This CIP has been on the books for years but has always been unfunded.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST					$ 150,000		$ 150,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ 150,000**

Impact on FY 2020 Operating Budget
No impact

Project ENG-131 **Public Parking Lots**

Description
This CIP is to identify possible locations and to construct additional parking areas to accommodate downtown businesses, parks, government facilities, etc. Funding in FY2020 is to complete the PD/Municipal Court (overflow) parking lot.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 150,000		$ 225,000		$ 500,000		$ 875,000
Total	**$ 150,000**	**$ -**	**$ 225,000**	**$ -**	**$ 500,000**	**$ -**	**$ 875,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-134b** **Implementation of a Limited Transit System**

Description
Implementation of limited transit system selected from the Transit Feasibility Study.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2018 TSPLOST	$ 95,250	$ 95,250	$ 95,250	$ 95,250			$ 381,000
Total	**$ 95,250**	**$ 95,250**	**$ 95,250**	**$ 95,250**	**$ -**	**$ -**	**$ 381,000**

Impact on FY 2020 Operating Budget
No impact

Project **ENG-135** **Citywide Trails, Parks and Greenspaces**

Description
Recent comprehensive plan surveys indicate a growing public interest in shared use trails. As walking and bicycling increases in popularity the demand for infrastructure to support those activities will also increase. This CIP will help construct walking/biking trails, parks and greenspace for public use. These types of amenities will enhance the quality of life and make the City of Statesboro a more attractive place to live.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
2019 SPLOST					$ 500,000		$ 500,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ -**	**$ 500,000**

Impact on FY 2020 Operating Budget
No impact on FY 2020 Operating Budget

Project **GBD-1** **Rehabilitation of Administrative Facilities**

Description
Replacement or upgrade of the mechanical, electrical, boiler, thermostatic control systems, etc at City Hall or other administrative facilities as needs warrant. The Jaeckel Hotel was renovated and repurposed into Statesboro's City Hall in 1996. Although the chiller and dehumidifier systems have been replaced, the interior air handlers and boiler must be replaced. In addition to being expensive to maintain, some of the equipment is obsolete. Based on the age of these systems (20 + years), it is time to rehabilitate the systems in their entirety and include upgrades to the thermostatic control systems and perform lighting upgrades to improve the building's overall energy efficiency. Funding in FY2020 is for the replacement of the HVAC system and lighting upgrades in City Hall.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST (Admin Buildings)	$ 1,000,000						$ 1,000,000
Total	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Impact on FY 2020 Operating Budget
Reduction of Maintenance and Energy Costs

Project GBD-3 **Renovations to Administrative Facilities**

Description
Renovations to existing City facilities including structural, roofing, exterior facade, interior improvements, etc. Funding for FY2022 is for painting of city hall.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST (Admin Buildings)			$ 50,000				$ 50,000
Total	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000

Impact on FY 2020 Operating Budget
Reduction in maintenance costs

Project GBD-4 **Renovations to Cultural Facilities**

Description
Renovations to existing City facilities including structural, roofing, exterior facade, interior improvements, etc. Funding for FY2020 is for stucco and painting of the Averitt Arts Center.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST (Cultural Buildings)	$ 75,000						$ 75,000
Total	$ 75,000	$ -	$ -	$ -	$ -	$ -	$ 75,000

Impact on FY 2020 Operating Budget
Reduction in maintenance costs

Project PRK-1 **Replace Commercial Mower**

Description
Bi-annual replacement of riding mowers to prevent downtime and reduce maintenance costs. Existing mowers may be traded in and proceeds used towards purchase of new mower. Replace 2017 model in FY2021.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund		$ 16,000		$ 16,000			$ 32,000
Total	$ -	$ 16,000	$ -	$ 16,000	$ -	$ -	$ 32,000

Impact on FY 2020 Operating Budget
No Impact

Project PRK-4 **Replace Crewcab Work Trucks**

Description
Replace trucks used to transport mowing equipment and multiple personnel. These trucks have landscape beds or tool bodies on them. Replace 2013 truck. unit 7318. in FY2024

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool					$ 40,000		$ 40,000
Total	$ -	$ -	$ -	$ -	$ 40,000	$ -	$ 40,000

Impact on FY 2020 Operating Budget
No Impact

Project PRK-11 **Replace Work Truck**

Description
Replace 2009 truck, unit 5032, work truck that has reached the end of its life cycle.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool		$ 38,000					$ 38,000
Total	**$ -**	**$ 38,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 38,000**

Impact on FY 2020 Operating Budget
No impact

Project PRK-13 **Seasonal Decorations**

Description
Replace older decorations and add additional decorations and banners as needed. Coordinating seasonal events with DSDA.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 7,500		$ 7,500			$ 7,500	$ 22,500
Total	**$ 7,500**	**$ -**	**$ 7,500**	**$ -**	**$ -**	**$ 7,500**	**$ 22,500**

Impact on FY 2020 Operating Budget
Reduction of Maintenance Cost

Project PRK-18 **Tree/Shrub Maintenance**

Description
Replacing dead trees and shrubs and installing new trees and shrubs along McTell Trail. Continuation of landscape architect's plan will provide continued enhancement of the trail. Provide additional trees and shrubs as needed to maintain other city properties, replace dead or diseased trees, and maintain compliance with "Tree City USA" requirements.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 6,000		$ 6,000		$ 6,000		$ 18,000
Total	**$ 6,000**	**$ -**	**$ 6,000**	**$ -**	**$ 6,000**	**$ -**	**$ 18,000**

Impact on FY 2020 Operating Budget
Reduction of Maintenance Cost

Project PRK-22 **Improvements to Edgewood Park**

Description
Continue improvements at Edgewood Park. This park is used frequently by both nearby residents and the public at large. FY2020: Finish last phase of park final landscape, hardscape, finishing sidewalk and connecting with new bridge.

Funding	Adopted FY 2020	Projected FY 20201	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 15,000						$ 15,000
Total	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2020 Operating Budget
No impact

Project PRK-23 **McTell Trail Addition**

Description
Acquire vacant lot adjacent to McTell Trail to protect trail, expand park area along trail, and provide parking area on trail for the public and special events. Acquisition of the vacant property helps protect the integrity of McTell Trail and will enhance the quality and use of the trail for the public. Staff will research grant opportunities if available.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Funding					$ 50,000		$ 50,000
Total	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

Impact on FY 2020 Operating Budget
No impact

Project PRK-26 **Replacement Trashcans, Benches, Etc**

Description
Replace and/or add trashcans, benches, picnic tables, swings in the City parks and/or along streets downtown.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 10,000		$ 10,000		$ 10,000		$ 30,000
Total	$ 10,000	$ -	$ 10,000	$ -	$ 10,000	$ -	$ 30,000

Impact on FY 2020 Operating Budget
Reduction of Maintenance Cost

Project PRK-28 **Improvements to Park Division Maintained Areas**

Description
Upgrades and improvements to the various areas the Parks Division maintains (parks, facilities, parking lots, etc).

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund		$ 5,000		$ 5,000			$ 10,000
Total	$ -	$ 5,000	$ -	$ 5,000	$ -	$ -	$ 10,000

Impact on FY 2020 Operating Budget
No Impact

Project PRK-30 **Replacement Radios**

Description
Replace hand held radios used by the Parks Divisions Crews. The current radios are about 15 years old and are in poor condition. These radio units are used by crews and other departments. Radio communications are a major safety concern for our personnel. Replace 3 units.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 9,000						$ 9,000
Total	$ 9,000	$ -	$ -	$ -	$ -	$ -	$ 9,000

Impact on FY 2020 Operating Budget
Reduction of maintenance cost

Project PRK-31 **Marvin Ave Park Renovations**

Description
Improvements at Marvin Ave Park to include enhancements such as trees, shrubs, benches, tables, etc. and perform improvements to the parking area. Staff will explore possible grant opportunities. The initial $5000 will be used to survey and design a master plan for the park.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 5,000		$ 30,000				$ 35,000
Total	**$ 5,000**	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2020 Operating Budget
No impact

Project PRK-33 **Cemetery Computer Software**

Description
Computer software used to track ownership and internments. Used to track maintenance, will be searchable to locate and maintain records. Linked to GIS and mapping.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund			$ 15,000				$ 15,000
Total	**$ -**	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Impact on FY 2020 Operating Budget
No impact

Project PRK-34 **Mini Skid Steer with Attachments**

Description
Mini skid steer with attachments used in Parks and Cemetery Maintenance. Smaller machine with less of a footprint in these landscaped areas. Attachments will reduce the need to purchase several individual machines.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST		$ 44,000					$ 44,000
Total	**$ -**	**$ 44,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 44,000**

Impact on FY 2020 Operating Budget
No Impact

Project STS-31 **Sidewalk Repairs**

Description
Repair and replace sidewalks, handicap ramps, driveway aprons, curbs, and trip hazards to meet ADA standards.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
Total	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 120,000**

Impact on FY 2020 Operating Budget
Reduction of maintenance costs.

Project STS-62 **Replace Bushhog Mowers**

Description
Replace existing 2014 bushhog mowers and maintain 5 year rotation cycle.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 9,000				$ 9,000		$ 18,000
Total	**$ 9,000**	**$ -**	**$ -**	**$ -**	**$ 9,000**	**$ -**	**$ 18,000**

Impact on FY 2020 Operating Budget
Reduction of Maintenance costs

Project STS-64 **Replace Commercial Mowers (net with trade-in)**

Description
To continue with rotation on all Street commercial mowers. The units undergo a lot of metal fatigue and need to be kept on the current rotation frequency.

Funding	Adopted FY2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 16,000		$ 16,000	$ -	$ 16,000		$ 48,000
Total	**$ 16,000**	**$ -**	**$ 16,000**	**$ -**	**$ 16,000**	**$ -**	**$ 48,000**

Impact on FY 2020 Operating Budget
No impact

Project STS-74 **Work Truck Replacement**

Description
To replace existing medium duty work trucks that are over 10 years of age equipped with service bodies. Replace 2003 truck, unit 9833, in FY2020. Replace 2008 truck, unit 4957, in FY2022

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool	$ 40,000		$ 40,000		$ 40,000		$ 120,000
Total	**$ 40,000**	**$ -**	**$ 40,000**	**$ -**	**$ 40,000**	**$ -**	**$ 120,000**

Impact on FY 2020 Operating Budget
Reduction of Maintenance Cost

Project STS-80 **Landscape Truck Replacement**

Description
To replace medium duty transport trucks that are over 10 years of age. These trucks are used to transport mowing equipment and multiple personnel. Replace 2006 truck, unit 0347, in FY2021. Replace 2015 truck, unit 2730, truck in FY2023.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool		$ 40,000		$ 40,000		$ 40,000	$ 120,000
Total	**$ -**	**$ 40,000**	**$ -**	**$ 40,000**	**$ -**	**$ 40,000**	**$ 120,000**

Impact on FY 2020 Operating Budget
No Impact

Project STS-89 **Dirt Pit**

Description
To purchase property to be used as a borrow pit for the city. Ownership will ensure a guaranteed supply of materials. Current borrow pits utilized are nearing end of useful life. New pits are difficult to locate.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Unfunded					$ 90,000		$ 90,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ -**	**$ 90,000**

Impact on FY 2020 Operating Budget
No impact

Project STS-92 **Tree Maintenance & Removal**

Description
To continue with tree maintenance including pruning, root removal and complete removal of trees within and adjacent to city right of ways.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 30,000
Total	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 30,000**

Impact on FY 2020 Operating Budget
Reduction of maintenance costs.

Project STS-101 **Shelters**

Description
Extend existing shelters in Street Division yard to cover equipment to comply with EPD regulations.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund				$ 130,000			$ 130,000
Total	**$ -**	**$ -**	**$ -**	**$ 130,000**	**$ -**	**$ -**	**$ 130,000**

Impact on FY 2020 Operating Budget
No impact

Project STS-103 **Backhoe Replacement**

Description
Replace existing 2002 backhoe.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST					$ 185,000		$ 185,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 185,000**	**$ -**	**$ 185,000**

Impact on FY 2020 Operating Budget
No impact

Project STS-105 **Traffic Control Bucket Truck Replacement**

Description
Replace 2005 Bucket Truck. This truck is used to maintain traffic signals, maintain overhead clearance above roadway travel lanes from tree limb intrusion, assist in clearing debris from roadway, install/remove pole decorations, etc.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST	$ 145,000						$ 145,000
Total	**$ 145,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 145,000**

Impact on FY 2020 Operating Budget
No impact

Project STS-109 **High Reach Bucket Truck**

Description
Purchase of a used high reach bucket truck. This unit will replace former high reach bucket truck that was taken out of service and sold because it could not pass safety inspections. This unit could be a used Ga Power truck from auction sales.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST		$ 125,000					$ 125,000
Total	**$ -**	**$ 125,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 125,000**

Impact on FY 2020 Operating Budget
Reduction of Maintenance Cost

Project STS-111 **Tractor Replacement**

Description

Replace existing tractors used to maintain both street and drainage right of ways. Replace 2000 tractor in FY2020 and 2005 tractor in FY2022.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST	$ 80,000						$ 80,000
2019 SPLOST			$ 45,000				$ 45,000
Total	**$ 80,000**	**$ -**	**$ 45,000**	**$ -**	**$ -**	**$ -**	**$ 125,000**

Impact on FY 2020 Operating Budget
Reduction of Maintenance Cost

Project STS-112 **Dozer Replacement**

Description
Replace existing 2001 Deere bulldozer. The equipment is used for maintenance and construction on various city projects.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST				$ 250,000			$ 250,000
Total	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ 250,000**

Impact on FY 2020 Operating Budget
No impact

Project STS-114 **Replacement of Radios**

Description
Replace hand held radios used by the Street Division Crews. The current radios are about 15 years old and are obsolete. These radio units are used by crews to communicate with office, other crews and other departments. Radio communications are a major safety concern for our personnel. Replace about 4 units/year. We currently have about 20 hand held units at approximately $3000 each.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 12,000	$ 12,000					$ 24,000
Total	**$ 12,000**	**$ 12,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 24,000**

Impact on FY 2020 Operating Budget
Reduction of Maintenance Cost

Project STS-116 **Excavator Replacement**

Description
Replace existing 1996 311 Excavator. The equipment is used for maintenance and construction on various city projects.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2018 TSPLOST			$ 200,000				$ 200,000
Total	**$ -**	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Impact on FY 2020 Operating Budget
No impact

Project STS-117 **Street Lights**

Description
Add additional street lights as necessary to adequately light roadways, sidewalks, trails and public parking lots.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Fund	$ 10,000		$ 10,000		$ 10,000		$ 30,000
Total	**$ 10,000**	**$ -**	**$ 10,000**	**$ -**	**$ 10,000**	**$ -**	**$ 30,000**

Impact on FY 2020 Operating Budget
Increase in electricity budget

Project STS-119 **Brush Chipper**

Description
Purchase new chipper to grind limbs trimmed in the right of ways and parks. We currently have to contract this work out. Having this piece of equipment will reduce this expense and will give us clean chips for mulching flower beds and around trees.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool				$ 38,000			$ 38,000
Total	**$ -**	**$ -**	**$ -**	**$ 38,000**	**$ -**	**$ -**	**$ 38,000**

Impact on FY 2020 Operating Budget
No impact

Project **FD-32** **Battalion/Command Vehicle Replacement**

Description
The vehicle will replace a 2009 Ford F-150 that is currently utilized as the Battalion 1 Response/ Command vehicle. The estimated cost includes all associated lights, upfitting, and items that will need to be purchased to place this Unit in service. The current 2009 F-150 will be utilized as a Shift Commander Vehicle as part of the Unit/ Support Vehicle Replacement-Reallocation Program.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST	$ -						$ -
Total	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Impact on FY 2020 Operating Budget
No impact on FY 2020 Operating Budget.

Project **FD-50** **Unit/Support Vehicle Replacement**

Description

The current Unit/ Support Vehicles will be reallocated for other uses within the Fire Department which will then allow the surplus of those vehicles that have reached the serviceable life. The plan calls for replacing three (3) Unit/ Support vehicles in 2020 and three (3) vehicles in 2021 year. The new vehicles will be Ford F-150s purchased under the current State of Georgia contract. The estimated costs include all emergency lighting, sirens, as well as items needed for Command.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST	$ 150,000	$ 50,000					$ 200,000
Total	**$ 150,000**	**$ 50,000**	$ -	$ -	$ -	$ -	**$ 200,000**

Impact on FY 2020 Operating Budget
No impact

Project **FD-64** **Personal Protective Clothing**

Description
Due to the nature of the service personal protective gear becomes damaged, worn out and has a mandated replacement life of 10 years. This requires the purchase of Personal Protective Clothing in order for department personnel to perform the required duties.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Budget	$ 25,000	$ 25,000					**$ 50,000**
Total	**$ 25,000**	**$ 25,000**	$ -	$ -	$ -	$ -	**$ 50,000**

Impact on FY 2020 Operating Budget
Funding for this project will be from FY 2020 operating budget for entire $25,000

Project **FD-67** **Storage Shelter**

Description
Provide a secure place to store units and trailers out of the elements. This will greatly reduce maintenance cost due to exposure to the sun and inclement weather.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST		$ 85,000					**$ 85,000**
Total	$ -	**$ 85,000**	$ -	$ -	$ -	$ -	**$ 85,000**

Impact on FY 2020 Operating Budget
No impact

Project **FD-69** **FD Facility Upgrades**

Description
The Fire Department buildings are in need of some upgrades and renovations to allow for the storage of equipment and vehicles. Many of the apparatus have water tanks the are required to be in climate control storage so that weathering will not freeze or damage equipment or water tanks.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Budget	$ 21,000						$ 21,000
2019 SPLOST					$ 130,000		$ 130,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 130,000**	**$ -**	**$ 151,000**

Impact on FY 2020 Operating Budget
Funding for this project will be from FY 20 operating budget for entire $21,000

Project **FD-71** **SCBA Replacement and Purchase**

Description
Self-Contained Breathing Apparatus (SCBA) must be replaced after a period of time with mandated safety requirements. Older SCBAs are more prone to malfunctions and higher maintenance cost. New standards and technology found in new SCBAs are also beneficial. Cost would replace approximately 10 SCBA units per year over a 3 year period.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST	$ 45,000	$ 45,000	$ 35,000	$ 35,000			$ 160,000
Total	**$ 45,000**	**$ 45,000**	**$ 35,000**	**$ 35,000**	**$ -**	**$ -**	**$ 160,000**

Impact on FY 2020 Operating Budget
No impact

Project **FD-73** **Engine and Aerial Apparatus Replacement**

Description
The Fire Department has developed an Apparatus Replacement and Reallocation program per NFPA standards. The current Engine 2 is set to reach it's 10 year front-line status as of 2020 and Engine 1 in 2021. These would most likely be purchased under the GMA Lease pool to spread the cost over 5 years. *The current Engine 4 and Engine 5 would be surplused as a result.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST			$ 750,000	$ 750,000			$ 1,500,000
Total	**$ -**	**$ -**	**$ 750,000**	**$ 750,000**	**$ -**	**$ -**	**$ 1,500,000**

Impact on FY 2020 Operating Budget
No impact

Project **FD-77** **Range Classroom-Training Ground Upgrades**

Description
The Fire Department utilizes the Training Center for a variety of operations and evolutions. Within this, the Burn Facility as well as the Tower has certain components that will need to be replaced and repaired due to this training. This project will allow those items and components to be replaced to ensure there is no lapse in training.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST						$ 50,000	$ 50,000
Total	$ -	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000

Impact on FY 2020 Operating Budget
No impact

FD-80 **Air Compressor Replacement**

Description
Firefighters are required to utilize SCBA in dangerous environments which require a breathing air compressor to fill the storage tanks for this equipment. The Department utlizes two compressors, one at each station, and plans should be made to replace the one located at station 2 due to age and signs of major mechanical failure. In addition, air quality testing concerns are present.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST				$ 150,000			$ 150,000
Total	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ 150,000

Impact on FY 2020 Operating Budget
No impact

Project **FD-81** **SCBA Bottle Replacement and Purchase**

Description
Self-Contained Breathing Apparatus (SCBA) Bottles must be replaced after a period of time with mandated safety requirements. Older SCBA bottles are more prone to malfunctions and no longer meet NFPA standards after a certain length of time.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST		$ 40,000			$ 40,000		$ 80,000
Total	$ -	$ 40,000	$ -	$ -	$ 40,000	$ -	$ 80,000

Impact on FY 2020 Operating Budget
No impact

Project **FD-82** **Rescue/Extrication Tools Replacement**

Description
Currently the Department is utilizing Rescue Tools that are over 10 years old. The cost is to replace the current compliment with tools that will reduce the amount needed for repairs as well as more trending technology. This will greatly enhance the Department's efficiency and effectiveness in extrication situations.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST			$ 50,000		$ 50,000		$ 100,000
Total	$ -	$ -	$ 50,000	$ -	$ 50,000	$ -	$ 100,000

Impact on FY 2020 Operating Budget
No impact

Project **FD-83** **Thermal Imaging Camera Replacment**

Description
The Fire Department utilizes Thermal Imaging Cameras (TICs) to search citizens that are trapped inside a burning structure, locate smoldering or hidden fires, as well as other fire ground uses. This project will replace the current ones due to the nature of technology as well as the continuing maintenance cost to keep these units in service.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST	$ 26,000						$ 26,000
Total	**$ 26,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 26,000**

Impact on FY 2020 Operating Budget
No impact

Project **FD-84** **Portable Radio Replacement**

Description
The current radios are in need of upgrading within the next few years as they are becoming outdated as well as becoming more difficult to repair and replace with the current system. This should also reduce the number of issues that are occuring with the current radios that have created some safety concerns.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST					$ 200,000		$ 200,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ -**	**$ 200,000**

Impact on FY 2020 Operating Budget
No impact

Project **FD-85** **Fire Station**

Description
As the population grows, so to does the need to ensure that the citizens have proper fire service response. This project will improve the response time to locations outside of the current stations as well improve the overall customer service. The cost includes only the estimated building cost and possible land acquisition.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST						$ 750,000	$ 750,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 750,000**	**$ 750,000**

Impact on FY 2020 Operating Budget
No impact

Project **FD-86** **Station Generators**

Description
The current generators utilized for back-up power do not meet the electrical demand for the Fire Stations which have caused issues when preparing and dealing with the aftermath of severe weather. Many of the componenets needed are run from electrialc power and as such cannot be utilized during any power outage. The estimated costs for the generators include all electical connectiosn as well as the size generator needed. The current generators will be surplused.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Budget	$ 50,000	$ 50,000					$ 100,000
Total	**$ 50,000**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2020 Operating Budget
Funding for this project will be from FY 20 operating budget for entire $50,000

Project **FMD-5** **Computer/Diagnostics**

Description
Continue update of outdated electronic maintenance systems to maintain current electronic diagnostics, data and programming.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 10,000						$ 10,000
Total	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2020 Operating Budget
No Impact

Project **FMD-6** **Heavy Equipment Service Truck**

Description
Maintain 10 year replacement cycle of heavy duty service trucks to ensure reliability and help reduce service downtime for other departments. Replace 2013 model truck in FY2023.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool				$ 140,000			$ 140,000
Total	**$ -**	**$ -**	**$ -**	**$ 140,000**	**$ -**	**$ -**	**$ 140,000**

Impact on FY2020 Operating budget
No impact

Project **FMD-12** **Fleet Maintenance Truck Replacement**

Description
In FY2020 replace 2006 model truck used by Fleet Superintendent due higher mileage.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool	$ 30,000						$ 30,000
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY2020 Operating Budget
Reduction on vehicle maintenance costs

Project **FMD-16** **Air Compressors**

Description
Replace current 2005 units that are aging and undersized with a new heavy duty model. Current units run constantly placing additional burden on units and consuming excess electricity.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 30,000				$ 30,000
Total	**$ -**	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY2020 Operating Budget
No impact

Project **FMD-20** **Pave Shop Parking Lot**

Description
A large area of the east end of the shop remains unpaved. This creates standing water and dangerous conditions when attempting to service large

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 100,000						$ 100,000
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2020 Operating Budget
No Impact

Project **FMD-21** **Nitrogen Tire Fill Generation Unit**

Description
Nitrogen generation unit separates nitrogen from air molecules to provide stable gas to inflate tires with nitrogen versus conventional air which contains moisture and can be heated by compressor units. With all new vehicles being equipped with tire pressure monitoring systems (TPMS) as standard equipment nitrogen is the recommended medium to use with these systems. Nitrogen has become the standard to use with public safety vehicles, particularly law enforcement vehicles, because the stable properties of nitrogen maintains tire pressures better resulting in improved handling. It also improves fuel efficiency and tire life decreasing maintenance costs.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 10,000			$ 10,000
Total	**$ -**	**$ -**	**$ -**	**$ 10,000**	**$ -**	**$ -**	**$ 10,000**

Impact on FY2020 Operating Budget
No Impact

Project **FMD-22** **Overhead Crane**

Description
Install overhead crane in heavy equipment area to safely lift large parts and equipment. Use of an overhead crane will improve safety - mechanics currently use a forklift and man-power.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 100,000				$ 100,000
Total	**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2020 Operating Budget
No Impact

Project **FMD-23** **Tire Building**

Description
Replace shipping containers currently used to store tires with a climate controlled building to keep inventory of tires for Police, Fire and all other departments. This will increase shelf life of tire inventory and the safety of our customers using these tires.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 90,000			$ 90,000
Total	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ -**	**$ -**	**$ 90,000**

Impact on FY2020 Operating Budget
No Impact

Project **FMD-24** **Medium Duty Service Truck Replacement**

Description
Maintain 15 year replacement cycle for light duty service trucks to ensure reliability and help reduce downtime for other departments. Replace 2005 model truck in FY2021 and replace 2008 model truck in FY2024.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool		$ 50,000			$ 50,000		$ 100,000
Total	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ 100,000**

Impact on FY2020 Operating Budget
No impact

Project **FMD-28** **Fleet Fueling Facility**

Description
Construct gasoline and diesel fueling facility for city fleet. This project will be coordinated with the CNG fueling station project by the Natural Gas Department.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Unfunded						$ 250,000	$ 250,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ 250,000**

Impact on FY 2020 Operating Budget
No Impact

Project **FMD-29** **Vehicle Shelter**

Description
Provide sheltered storage of Fleet vehicles and out of service/damaged vehicles (Police, Fire, etc) for parts or long-term maintenance.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Unfunded						$ 90,000	$ 90,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ 90,000**

Impact on FY2020 Operating Budget
No Impact

Project **FMD-32** **4 Wheel Alignment System**

Description
Purchase new alignment equipment to perform alignment services in-house. This will reduce sublets and save other departments a considerable amount in downtime and maintenance costs over time.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 30,000				$ 30,000
Total	**$ -**	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY2020 Operating Budget
No Impact

Project **FMD-37** **Motorpool Vehicle Replacement**

Description
Replace existing Motorpool vehicles that have exceeded their service life with fuel efficient, low-emission, hybrid vehicles. Replace 2006 Ford 500 in FY2021. In FY2023 replace 2000 model Motorpool/parts truck and in FY2025 replace 2003 model Motorpool/parts truck - these trucks are used to transport parts and light equipment by the parts clerk and Fleet personnel or for short-term use by other departments.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool	$ 35,000			$ 25,000		$ 25,000	$ 85,000
Total	**$ 35,000**	**$ -**	**$ -**	**$ 25,000**	**$ -**	**$ 25,000**	**$ 85,000**

Impact on FY2020 Operating Budget
No Impact

Project **FMD-39** **Replacement Radios**

Description
Replace handheld radios used by the fleet maintenance division. The current radios are about 16 years old and in poor condition. Radio communications are a major safety concern for our personnel. Replace 4 units.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Funds	$ 12,000						$ 12,000
Total	**$ 12,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 12,000**

Impact on FY2020 Operating Budget
Reduction in Maintenance Cost

Project **NGD-11** **System Expansion**

Description
As part of our master plan and the goal of expanding our system into new areas each year, we are proposing two miles (15,000' of 4" pipe) of new main this year. Reinvesting a portion of the system revenues back into the system is a way of insuring the continued growth and health of our system.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST	$ 100,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 850,000
Total	**$ 100,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 850,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-48 **Heavy Duty Trencher**

Description
This is the planned replacement of an existing 1998, 8020 Ditch Witch trencher that we purchased used in 2000. The current unit will be 22 years old at the time of replacement.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 115,000				$ 115,000
Total	$ -	$ -	$ 115,000	$ -	$ -	$ -	$ 115,000

Impact on FY 2020 Operating Budget
No impact

Project NGD-55 **Air Compressor**

Description
Replacement of the existing Gas Distribution towable air compressor.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 15,000			$ 15,000
Total	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000

Impact on FY 2020 Operating Budget
No impact

Project NGD-57 **Backhoe**

Description
Routine replacement of the existing 1998 backhoe unit.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 150,000				$ 150,000
Total	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000

Impact on FY 2020 Operating Budget
No impact

Project NGD-58 **Upgrade CNG Station**

Description
Upgrade existing CNG Station. Upgrade compressors, add storage capacity, add slow fill posts.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 500,000						$ 500,000
Operating Income	$ 250,000						$ 250,000
Total	$ 750,000	$ -	$ -	$ -	$ -	$ -	$ 750,000

Impact on FY 2020 Operating Budget
No impact

Project NGD-61 **Small Trencher**

Description
Replace existing 2003 compact trencher.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 35,000						$ 35,000
Total	**$ 35,000**	$ -	$ -	$ -	$ -	$ -	**$ 35,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-62 **Compact Backhoe**

Description
Replace 2004 Allmand Backhoe

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 50,000						$ 50,000
Total	**$ 50,000**	$ -	$ -	$ -	$ -	$ -	**$ 50,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-64 **Metter Industrial Park Expansion**

Description
7,000 feet of 4" gas main to serve Airport Industrial Park

7,000' - 4" pipe @ $15.00/ft = $105,000
1 - Interstate Bore = $8,000/00
Engineering Permits = $$8,500.00

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 121,500			$ 121,500
Total	$ -	$ -	$ -	**$ 121,500**	$ -	$ -	**$ 121,500**

Impact on FY 2020 Operating Budget
No impact

Project NGD-66 **Pave Parking Lot At Hill Street Equipment Shelter**

Description
Pave parking lot at Hill Street Equipment Shelter (One-Half share of cost with Water Department)

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 65,000						$ 65,000
Total	**$ 65,000**	$ -	$ -	$ -	$ -	$ -	**$ 65,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-67 **Replace 2014 Ford F-150 (Locate truck)**

Description
Replace with new Ford F-150 (CNG Dual Fuel)

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 36,000						$ 36,000
Total	**$ 36,000**	$ -	$ -	$ -	$ -	$ -	**$ 36,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-69 **Replace Directional Boring Machine**

Description
Replace 2006 Directional Boring Machine

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income					$ 150,000		$ 150,000
Total	$ -	$ -	$ -	$ -	**$ 150,000**	$ -	**$ 150,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-71 **Gateway Phase II Utility Improvements**

Description
Extend 2" high pressure gas main and install regulator station to serve new industrial customers in Gateway Park.

Engineering & Permits = $15,000 2800' - 2" @ $25.00 = $70,000
1 - Regulator Station = $25,000 500' - 2" Bore = $15,000
1 - Meter Station = $20,000 350' 0 4" PE Pipe = $ 7,000
1 - Hot Tap = $ 5,000

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 157,000					$ 157,000
Total	$ -	**$ 157,000**	$ -	$ -	$ -	$ -	**$ 157,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-75 **Replace 2012 F450**

Description
Replace 2012 F450

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 48,000				$ 48,000
Total	$ -	$ -	**$ 48,000**	$ -	$ -	$ -	**$ 48,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD - 76 **Repair Roof at Gas & Water Office**

Description
Repair roof at Natural Gas & Water/Sewer office. Total $50,000, 1/2 to be pair by Natural Gas Department and 1/2 to be paid by Water/Sewer Department.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 25,000						$ 25,000
Total	**$ 25,000**	$ -	$ -	$ -	$ -	$ -	**$ 25,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD - 77 **Repair Shorted Casings**

Description
Repair four shorted pipe casings at Railroad Crossings by inserting new plastic carrier pipe. The existing pipes were installed in the 1950' and are in need of replacement.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 28,000						$ 28,000
Total	**$ 28,000**	$ -	$ -	$ -	$ -	$ -	**$ 28,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD - 78 **Replace 2014 F450 Truck**

Description
Replace 2014 F450. This is a routine replacement of an existing service truck that is in excess of ten years old.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income						$ 50,000	$ 50,000
Total	$ -	$ -	$ -	$ -	$ -	**$ 50,000**	$ 50,000

Impact on FY 2020 Operating Budget
No impact

Project NGD - 79 **Replace Rectifier and Anode Bed on Donnie Simmons Way**

Description
Replace rectifier and anode bed on Donnie Simmons Way. This rectifier and anode bed is over 40 years old.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 25,000						$ 25,000
Total	**$ 25,000**	$ -	$ -	$ -	$ -	$ -	**$ 25,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD -81 **Upgrade radios to 700 MHz system**

Description
Upgrade to new 700 MHz system.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST	$ 20,000						$ 20,000
Total	**$ 20,000**	$ -	$ -	$ -	$ -	$ -	**$ 20,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD -82 **Tormenta Way Development**

Description
Install natural gas mains to serve the new Tormenta Way development. This will include new 2" and 4" PE gas mains.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 130,000						$ 130,000
Total	**$ 130,000**	$ -	$ -	$ -	$ -	$ -	**$ 130,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-83 **Winward South Subdivision**

Description
Install natural gas to serve the new Windward South subdivision on S & S Railroad Bed Road. This will include new gas mains and services for Phase I and 2 of this project.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 45,000						$ 45,000
Total	**$ 45,000**	$ -	$ -	$ -	$ -	$ -	**$ 45,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-84 **Truck Replacement**

Description
Routine replacement of enclosed service truck with generator and air compressor on board.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income						$ 70,000	$ 70,000
Total	$ -	$ -	$ -	$ -	$ -	**$ 70,000**	**$ 70,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-85 **2019 CDBG Utility Upgrade**

Description
CDGB Project for Floyd, James and Roundtree Streets. Upgrade gas mains and services

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 65,000						$ 65,000
Total	**$ 65,000**	$ -	$ -	$ -	$ -	$ -	**$ 65,000**

Impact on FY 2020 Operating Budget
No impact

Project NGD-86 **Comprehensive City Gas Pressure Study**

Description
Perform comprehensive pressure study by modeling line sizes and pressures to determine how much load can be added to the system without upgrades. Determine what type of upgrades would be needed to increase the capacity of the gas system.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 20122	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 40,000						$ 40,000
Total	**$ 40,000**	$ -	$ -	$ -	$ -	$ -	**$ 40,000**

Impact on FY 2020 Operating Budget
No impact

Project PD-1 **Police Vehicles and Conversions**

Description
The police department has attempted to rotate a percentage of the patrol vehicles out of the fleet due to excessive mileage and high maintenance cost. Pricing is based on a 5% increase per vehicle per year. The projections listed below replace a *minimum* of 11 vehicles and equipment for the vehicles in 2019, 12 in 2020, 12 in 2021, 12 in 2022, 12 in 2023 and 12 in 2024. **These projections reflect the current agency size and *does not* account for any new positions that could be added in future years. If adopted this would rotate vehicles out of the fleet as daily use vehicles at the end of 7 years, this would not be completed until approximately 2024 depending on funding levels.**

Funding	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST	$ 170,500	$ 408,000	$ 408,000	$ 408,000	$ 408,000	$ 408,000	$ 2,210,500
Unfunded	$ 417,500	$ 171,000	$ 200,000	$ 231,000	$ 263,000	$ 296,000	$ 1,578,500
Total	**$ 588,000**	**$ 579,000**	**$ 608,000**	**$ 639,000**	**$ 671,000**	**$ 704,000**	**$ 3,789,000**

Impact on FY 2020 Operating Budget
No impact

Project **PD-15** **Tactical Body Armor**

Description

Tactical body armor expires every 5 years, currently issued vests will expire in 2020. Replacement of these vests with a comparable model is essential in maintaining officer safety and providing the officer with life-saving equipment required to conduct high-risk tactical operations in completion of the Department's mission and goals. The design of the front entry vest will promote easy donning and removal by the individual officer without the current need of assistance of a fellow officer. This procedure causes unnecessary delays in the officers' preparation to respond to a critical incident. The front entry design will also allow the officer to receive easy emergency access by the Team Physican or Medic.

Funding	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Confiscated Funds	$ 35,000					$ 42,000	$ 77,000
Total	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 42,000**	**$ 77,000**

Impact on FY 2020 Operating Budget
No impact

Project **PD-22** **Bullet Proof Vests for Patrol Officers**

Description

The Police Department requires that each officer wear a bullet proof vest while in the performance of full time law enforcement duties. This mandatory wear policy has resulted in one life saved and is absolutely necessary for the protection of our Officers on the street. Each vest has a manufacturer expiration date that lasts five years. This essential piece of law enforcement equipment will be aquired with SPLOST funding throughout coming fiscal years.

Funding	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST	$ 25,000	$ 27,000	$ 32,000	$ 32,000	$ 35,000	$ 35,000	$ 186,000
Total	**$ 25,000**	**$ 27,000**	**$ 32,000**	**$ 32,000**	**$ 35,000**	**$ 35,000**	**$ 186,000**

Impact on FY 2020 Operating Budget
No impact

Project **PD-33** **License Plate Reader**

Description
This project would add 2 Stationary License Plate Readers to key locations within the city limits. These units are similar to the LPRs used on some of our patrol units and will be a valuable tool to aid in solving violent crime.

Funding	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Unfunded						$ 50,000	Unfunded
Total	**$ -**		**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ -**

Impact on FY 2020 Operating Budget
No impact

Project **PD-34** **Headquarters Air Conditioning System**

Description
SPD Headquarters Air Conditioning System. Current 2 HVAC units have reached the end of their life expectancy. Currently priced at $45,000.00 per unit. In FY 2017 SPD spent $22,426.37 in HVAC repairs and in 2018 SPD has expended $8,554.52 as of 2/26/2018 on HVAC repairs that are outside of the yearly service contract.

Funding	Projected FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
CIP Funds		$ 90,000					$ 90,000
Total	**$ -**	**$ 90,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 90,000**

Impact on FY 2020 Operating Budget
No impact

Project **STM-2** **Drainage Basin H&H Modeling/Engineering/Surveying**

Description
Ongoing research, engineering and surveying for drainage projects to be completed under the Comprehensive Stormwater Management Program. As the City grows, there will be a need to conduct additional H&H modeling to add to the existing Master Plan. This CIP complements the master planning project and will be used in areas where master planning identifies problems or in known drainage areas where flooding occurs.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 120,000	$ 100,000					$ 220,000
Operating Income				$ 150,000	$ 160,000	$ 150,000	$ 460,000
Total	**$ 120,000**	**$ 100,000**	**$ -**	**$ 150,000**	**$ 160,000**	**$ 150,000**	**$ 680,000**

Impact on FY 2020 Operating Budget
on FY 2020 Operating Budget

Project **STM-3** **Regional Detention Facility Implementation**

Description
Regional detention ponds are anticipated throughout the City to provide storage and controlled release of stormwater runoff to alleviate downstream flooding. Projects consist of property purchases, surveying, engineering and construction. The first regional detention pond is planned for the area between Bulloch St and West Grady St. This location will help detain stormwater from 3 sub-basins north and west of this

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Unfunded							$ -
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Impact on FY 2020 Operating Budget
No impact

Project STM-5 **Minor Stormwater Infrastructure Repairs**

Description
Repairs and small improvements to be made to aging drainage infrastructure. Includes pipe lining and repair/replacement of storm inlets, pipes, headwalls, etc. Specific repairs may be detailed in the Stormwater Master Planning Report.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Unfunded							$ -
Total	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Impact on FY 2020 Operating Budget
No impact

Project STM-7 **Trucks**

Description
Replace pickups and work trucks in Stormwater Division. Replace 2003 work truck in FY2021 and 2008 stormwater technician truck in FY 2023.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 40,000		$ 28,000			$ 68,000
Total	$ -	$ 40,000	$ -	$ 28,000	$ -	$ -	$ 68,000

Impact on FY 2020 Operating Budget
No impact

Project STM-10 **Frontend Loader**

Description
Replace existing 1997 John Deere frontend loader.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool				$ 225,000			$ 225,000
Total	$ -	$ -	$ -	$ 225,000	$ -	$ -	$ 225,000

Impact on FY 2020 Operating Budget
No impact

Project STM-16 **Sidearm Tractor & Mower**

Description
Install sidearm mower on existing tractor to maintain drainage rights of ways and easements.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool	$ 75,000						$ 75,000
Total	$ 75,000	$ -	$ -	$ -	$ -	$ -	$ 75,000

Impact on FY 2020 Operating Budget
No impact

Project STM-19 **Dumptruck**

Description
Replace old 1997 dumptruck that has exceeded its useful life.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool			$ 150,000				$ 150,000
Total	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2020 Operating Budget
Reduction of Maintenance Cost

Project STM-21 **Acquisition of Property**

Description
Purchase and/or condemnation of property for public use for wetlands, flood plain preservation, and to reduce prevention to reduce the impact of flooding or reduce the impacts on wetlands.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income						$ 50,000	$ 50,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**

Impact on FY 2020 Operating Budget
No impact

Project STM-22 **Sustainability Initiatives**

Description
Projects that promote long-lived, healthy urban forests and wetlands. Studies prove that trees reduce stormwater runoff, erosion, urban heat islands and energy costs; wetlands improve water quality by providing storage and filtering out pollutants. This CIP complements the tree credit initiative and will promote areas within the City that contribute to healthy urban forests and wetlands and improve all stormwater management and environmental stewardship.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 90,000
Total	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 90,000**

Impact on FY 2020 Operating Budget
No impact

Project STM-24 **CDBG Grant Matching Funds**

Description
Community Development Block Grants have been a sucessful tool in the past to leverage local funds with federal funds to maximize the impact of stormwater improvement projects. This CIP will allocate the matching funds for these types of grants. In FY2020, the allocated funds will be used for the James Street, Floyd Street, Carver Street, and Rountree Street drainage improvements.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST		$ 300,000					$ 300,000
Operating Income	$ 270,000			$ 250,000			$ 520,000
Total	**$ 270,000**	**$ 300,000**	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ 820,000**

Impact on FY 2020 Operating Budget
Reduction in maintenance costs

Project **STM-26** **West Main Street at Foss Street Intersection Drainage Improvements**

Description
There has been a history of flooding at this intersection. The City has worked with Bulloch County School Board to lessen the impact but several upgrades need to be performed. It is proposed to install larger pipes to increase the drainage flow and install curb and gutter along the south side of West Main Street from Bay Street to Foss Street. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST		$ 160,000					$ 160,000
Total	**$ -**	**$ 160,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 160,000**

Impact on FY 2020 Operating Budget
No impact

Project **STM-27** **Donnie Simmons Way at Little Lotts Creek Detention Facility**

Description
The City recently had a consultant study this watershed basin to help come up with a solution(s) to eliminate the flooding at the area surrounding MLK Blvd. at Proctor and MLK Blvd. at West Main St. This area consistantly floods due to heavy summer rains. The solution the consultant proposed is to install a regional detention facility at an area adjacent to both Donnie Simmons Way and Little Lotts Creek. This detention facility

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 500,000						$500,000
Total	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Impact on FY 2020 Operating Budget
No Impact

Project **STM-29** **Lydia Street at Hart Street Culvert Improvements**

Description
A 15' RCP cross drain pipe intersects with a driveway pipe and a piped ditch crossing a residential property creating conflict. This CIP is to configure this set up and add two junction boxes. This will keep Hart Street stomwater within the Right of Way and allow access to the junction. The current configuration may lead to flooding of the backyard. This CIP is where master planning has identified a problem to be corrected or in areas of known drainage deficiencies.

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST		$ 55,000					$ 55,000
Total	**$ -**	**$ 55,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 55,000**

Impact on FY 2020 Operating Budget
No impact

Project STM-30 **Excavator Replacement**

Description
Replace existing 1997 320 excavator that has exceeded its useful life.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
GMA Lease Pool						$ 200,000	$ 200,000
Total	$ -	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000

Impact on FY 2020 Operating Budget
No impact

Project STM-32 **Chandler Road at Paulson Stadium**

Description
Chandler Road near the GSU Stadium holds water along the sides of the road. This is due to no drainage ditch or storm drainage in that area. It is proposed to grade a shallow swale and install storm drain piping with an inlet to collect stormwater.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 50,000		$ 18,000	$ 68,000
Total	$ -	$ -	$ -	$ 50,000	$ -	$ 18,000	$ 68,000

Impact on FY 2020 Operating Budget
No impact

Project STM-34 **Little Lotts Creek Flood Control Project**

Description
This area has been identified for a flood control project. Funding in FY2020 will begin work on the environmental feasibility study.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
State Grant	$ 500,000	$ 1,750,000	$ 1,750,000	$ 1,500,000			$ 5,500,000
GEFA Loan			$ 1,000,000	$ 3,000,000	$ 4,000,000	$ 7,500,000	$ 15,500,000
Total	$ 500,000	$ 1,750,000	$ 2,750,000	$ 4,500,000	$ 4,000,000	$ 7,500,000	$ 21,000,000

Impact on FY 2020 Operating Budget
No impact

Project **STM-35** **Morris Street Storm Drainage Improvements**

Description
This area of the community has been the initial phase of storm water system hydrological/hydrology modeling studies. In accordance with that study, it was found that the storm pipe from Green Street to Donnie Simmons Way was significantly undersized. This is causing an open ditch to overflow and flood yards and homes. This project will remove the exisitng pipe and replace it with a larger diameter pipe to accommodate stormwater and prevent overflowing of the open ditch. This project will also include sidewalk and asphat replacement, easements and utility relocations needed to upgrade the storm pipe.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 275,000						$ 275,000
Total	**$ 275,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 275,000**

Impact on FY 2020 Operating Budget
No impact

Project **STM-36** **Northlake Area Watershed Detention Facility**

Description
As part of the proposed hydrologic/hydrology modeling of the Lake Sal runoff basin, this project is proposing to construct a stormwater detention facility just upstream from the lake. This area frequently floods and this project will mitigate the extra stormwater to avoid flooding during heavy rains. This project will also include easements, property acquision, and utility relocations needed to construct the detention facility.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST			$ 300,000			$ -	$ 300,000
Total	**$ -**	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Impact on FY 2020 Operating Budget
No impact

Project **STM-37** **Pitt-Moore Street Drainage upgrades**

Description
There are no roadway ditches/swales or storm drainage structures in this area to convey stormwater runoff. Water runs along the roadway and stands at low point and along road and tards. It is proposed to add roadside swales and storm piping to handle runoff to outfall from Faculty Blvd. to Fair road (S.R. 67)

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income					$ 200,000		$ 200,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ -**	**$ 200,000**

Impact on FY 2020 Operating Budget
No impact

Project **STM-38** **Donnie Simmons Way Culvert Crossing Upgrades**

Description
The culvert under Donnie Simmons Way between Kent Street and Morris Drive has outlived its useful life. This culvert has two different sized pipes with different invert elevations.. This is causing erosion along the outfall of the culvert and backing up the stormwater upstream. It is proposed to replace existing culvert with concrete box culverts,add concrete headwalls. This project will include a study to properly size the proposed culvert, easements, and utility relocations needed to replace existing culvert and storm structures.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income						$ 200,000	$ 200,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ 200,000**

Impact on FY 2020 Operating Budget
No impact

Project **STM-39** **Statesboro Place Circle Drainage Upgrades**

Description
Statesboro Place Circle provides acces to several commercial and apartment developments. The roadway was installed with no curb inlets to remove stormwater from the road. At the moment, most of the stormwater stays on the roadway posing a risk of hydroplaning and accelerating the deterioration of the roadway asphalt. It is proposed to install a curb inlet at the low point in the road and pipe the stormater to an appropriate outfall location.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income						$ 60,000	$ 60,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**	**$ 60,000**

Impact on FY 2020 Operating Budget
No impact

Project **STM-40** **Chandler Road near Olympic Blvd. Culvert Replacement**

Description
This location experiences flooding events consistently during heavy rains. The stormwater has flooded the nearby parking lots including vehicles. It is believed that the culvert under Chandler Road is undersized and will need to be upgraded. This project will include a drainage study, to appropiorately size the culvert and any other structures needed,including easement and utility relocations, to upgrade the culvert.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST			$ 260,000				$ 260,000
Total	**$ -**	**$ -**	**$ 260,000**	**$ -**	**$ -**	**$ -**	**$ 260,000**

Impact on FY 2020 Operating Budget
No impact

Project STM-41 **Johnson Street Culvert Crossing Replacement**

Description
This project will study and upgrade the culvert crossing at Johnson Street between Johnson Lane and Denmark Street. This crossing has had a history of backing up and overflowing onto the roadway and into nearby homes. The down stream side of the culvert is also in need of regrading due to the scour and erosion caused by moving stormwater. This project will also regrade and install energy dissipators to limit the erosion and

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 200,000						$ 200,000
Total	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Impact on FY 2020 Operating Budget
No impact

Project STM-42 **Bland Avenue Drainage Improvements**

Description
Bland Avenue connects West Gentilly Street to Georgia Avenue. This road collects and holds water during rain events. This is due to no drainage infrastructure existing along the roadway. This project will consit of studing and designing a working drainage system for Bland Avenue. This project will include any clearing and grubbing, easements, property acquisition, utility relocations for the purpose of installing the drainage system on Bland Avenue.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST				$ 100,000			$ 100,000
Total	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ 100,000**

Impact on FY 2020 Operating Budget
No impact

Project STM-43 **Henry St. At W. Moore St. Drainage Upgrades**

Description
There is a run of 18" reinforced concrete pipe parallel to Henry Street, just south of Moore Street that apperas to have leaking joints. As a result,

Funding

	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income					$ 100,000		$ 100,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ 100,000**

Impact on FY 2020 Operating Budget
No impact

Project SWC-1 **Knuckleboom Loader Truck Replacement**

Description
Maintain replacement schedule for the knuckleboom loader trucks due to heavy wear from daily use. Replace 2006 heavy duty loader and trailer in FY2021; replace 2011 truck and loader in FY2024.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 180,000			$ 180,000		$ 360,000
Total	**$ -**	**$ 180,000**	**$ -**	**$ -**	**$ 180,000**	**$ -**	**$ 360,000**

Impact on FY2020 Operating Budget
No impact

Project SWC-4 **Front Loading Commercial Dumpsters**

Description
Purchase new dumpsters/compactor dumpsters to keep up with the growth and replace dumpsters that are not repairable. Includes all dumpster sizes.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 360,000
Total	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 360,000**

Impact on FY 2020 Operating Budget
Reduction of maintenance costs.

Project SWC-5 **Polycarts**

Description
Purchase new carts to keep up with growth and replace polycarts that are not repairable.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
Total	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 120,000**

Impact on FY 2020 Operating Budget
Reduction of maintenance costs.

Project SWC-8 **Automated Residential Sidearm Garbage Truck Replacement**

Description
Maintain a 10 year replacement schedule for the residential refuse trucks. Budget figure includes CNG fueled trucks. Replace 2008 model truck in FY2023.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 325,000	$ 325,000		$ 650,000
Total	**$ -**	**$ -**	**$ -**	**$ 325,000**	**$ 325,000**	**$ -**	**$ 650,000**

Impact on FY 2020 Operating Budget
No impact

Project SWC-9 **Commercial Front Loading Garbage Truck Replacement**

Description
Maintain a 10 year replacement schedule for three commercial refuse trucks. Budget figure includes CNG fueled trucks. Replace 2009 model truck in FY2020, a 2009 model truck in FY2021 and a 2012 model truck in FY2022. Old chassis may be retrofitted for roll-off use.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 325,000						$ 325,000
Operating Income		$ 325,000	325000				$ 650,000
Total	**$ 325,000**	**$ 325,000**	**$ 325,000**	**$ -**	**$ -**	**$ -**	**$ 975,000**

Impact on FY2020 Operating Budget
No impact

Project SWC-14 **Activity Recorder**

Description
Continuance of project which began in FY2012. Purchase of vehicle cameras, GPS data tracking and RFID system which records field data, vehicle route, stops and speed to reduce cost and improve productivity. Purchase of onboard dash camera system to record route data.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 50,000				$ 50,000
Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Impact on FY2020 Operating Budget
No impact

Project SWC-19 **CNG Conversions**

Description
CNG tanks and equipment to convert existing diesel/gasoline trucks to help reduce fuel costs and emissions. Possible pickup truck conversion in FY2021.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 9,000					$ 9,000
Total	**$ -**	**$ 9,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,000**

Impact on FY2020 Operating Budget
No impact

Project SWC-21 **Roll-off Trucks & Conversions**

Description
Purchase of new truck or conversion of existing truck for roll-off container service.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST		$ 175,000					$ 175,000
Total	**$ -**	**$ 175,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 175,000**

Impact on FY 2020 Operating Budget
No impact

Project SWC-22 **Bulk Waste Roll-off Containers/Bulk Waste Roll-Off Compactors**

Description
Purchase new bulk waste roll-off containers or bulk waste roll-off compactors to keep up with demand/growth. Includes all sizes.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
Total	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 300,000**

Impact on FY 2020 Operating Budget
No impact

Project SWC-27 **Motorola Handheld Radios**

Description
Purchase 6 new radios and 1 radio bank charger per year to replace out of date radios and older unrepairable radios.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 40,000						$ 40,000
Total	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2020 Operating Budget.
Reduction in maintenance costs

Project SWC-30 **Renovations to Sanitation Building**

Description
Renovation to add another office space in existing Sanitation building for Assistant Sanitation Superintendent and renovation of existing Sanitation restroom to uni-sex restroom and shower to accommodate employees during times of manadatory overnight/extended stays.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 35,000						$ 35,000
Total	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY2020 Operating Budget
No impact

Project SWC-31 **Red Iron Paint for Shelters**

Description
Paint all exposed primer coated red iron on open shelters. This will protect the metal, thereby adding to its longevity and will reduce future maintenance costs.

Funding	Proposed FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 45,000						$ 45,000
Total	**$ 45,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 45,000**

Impact on FY2020 Operating Budget
Reduce Maintenance cost

Project SWD-10 **Inert Landfill Drainage Improvements**

Description
Replace pipe that allows stormwater to be released from the inert landfill sediment retaining pond - needs to be replaced with new 30" HDPE pipe, approximately 900 ft in length.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 28,000						$ 28,000
Total	**$ 28,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 28,000**

FY 2020 Operating Budget
No Impact

Project SWD-11 **Wheel Loader Replacement**

Description
Loader replacement in FY 2021 is to replace the loader for the transfer station. This loader replacement is on a 5 year rotation period to minimize downtime and maintain operational efficiency due to the continuous work of this equipment. Inert landfill loader and attachment replacement will be in FY 2022.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 360,000			$ 225,000		$ 585,000
Total	**$ -**	**$ 360,000**	**$ -**	**$ -**	**$ 225,000**	**$ -**	**$ 585,000**

Impact on FY 2020 Operating Budget
No impact

Project SWD-12 **Inert Landfill Cover**

Description
Purchase of clay soil and sandy soil needed to cap and cover the inert landfil.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 25,000						$ 25,000
Total	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Impact on FY 2020 Operating Budget
No impact

Project SWD-15 **Industrial Riding Mower Replacement**

Description
Replace 2014 industrial mower. This mower is used for finish cutting around the LFG wells, front entrance, front office. Seven year replacement cycle to be maintained.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 12,000					$ 12,000
Total	**$ -**	**$ 12,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 12,000**

Impact on FY 2020 Operating Budget
No impact

Project SWD-16 **Pickup Truck Replacement**

Description
Replace 2009 pickup truck. Maintain 15 year replacement rotation. Cost includes CNG equipment.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income					$ 35,000		$ 35,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ 35,000**

Impact on FY 2020 Operating Budget
No impact

Project **SWD-22** **Expansion and renovation of Transfer Station**

Description
Metal building with concrete tipping floor and recessed truck well for scales was constructed in 1998-99. The current transfer station was designed for a maximum of 250 tons per day. We frequently exceed those limits and when the economy is strong the building is completely full daily. Per EPD's Permit by Rule requirements the tipping floor is to be cleared on a daily basis. Update plans in FY2020 and begin construction in FY2021. Current estimate is approximately **$3,000,000**. Full funding to be fronted by a GEFA loan or revenue bonds and repayed by a combination of 2019 SPLOST ($1,000,000) and the remainder from operating income beginning in FY2022.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 150,000						$ 150,000
GEFA Loan			$ 2,000,000				$ 2,000,000
2019 SPLOST			$ 1,000,000				$ 1,000,000
Total	**$ 150,000**	**$ -**	**$ 3,000,000**	**$ -**	**$ -**	**$ -**	**$ 3,150,000**

Impact on FY 2020 Operating Budget
No impact

Project **SWD-33** **Excavator Replacement**

Description
Replace existing excavator. Excavator is used to continue inert landfill operations.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income						$ 225,000	$ 225,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 225,000**	**$ 225,000**

Impact on FY 2020 Operating Budget
No impact

Project **SWD-35** **Utility Vehicle Replacement**

Description
Replace existing 2013 landfill utility vehicle. Maintain replacement cycle.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 12,000						$ 12,000
Total	**$ 12,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 12,000**

Impact on FY 2020 Operating Budget
Reduction in maintenance cost

Project **SWD-36** **Bush Hog Rotary Mower Replacement**

Description
Replace Rhino rotary mower. Cut around small areas and wetlands.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 10,000				$ 10,000
Total	**$ -**	**$ -**	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ 10,000**

Impact on FY 2020 Operating Budget
No impact

Project SWD-40 **Small Tractor**

Description
Replace existing tractor used with 6ft mower to cut around the fence line and small areas around the landfill and low lying areas of the property.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 40,000				$ 40,000
Total	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2020 Operating Budget
No impact

Project SWD-49 **Handheld Radios**

Description
Replace 7 hand held radios that are no longer serviceable.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 24,000						$ 24,000
Total	**$ 24,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 24,000**

Impact on FY 2020 Operating Budget
Reduction in maintenance costs

Project SWD-52 **Property Acquisition**

Description
Purchase of additional property for inert landfill expansion.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 300,000					$ 300,000
Total	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-14 **Water and Sewer Rehab**

Description
Replace or upgrade undetermined existing deteriorated and undersized water and sewer mains in the downtown area as well as in the older areas of the City.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
Total	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 150,000**	**$ 900,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-14-F** **West Jones/Denmark Street Sewer Rehab**

Description
Upgrade existing deteriorated sewer lines on portions of West Jones Street, Parker Street, Butler Street, Eason Street, going across to West Altman Street up to Denmark Street.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST		$ 650,000					$ 650,000
Total	**$ -**	**$ 650,000**	**$ -**		**$ -**	**$ -**	**$ 650,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-14-H** **Phase II Streetscape Rehab**

Description
Replace existing water main on W. Main Street from S. Main Street to MLK Boulevard. Project needs to be in conjunction with Phase II Streetscape Project.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST				$ 150,000			$ 150,000
Total	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-14-L** **Upgrade Sewer from N. Edgewood Dr. to WWTP**

Description
Existing 30" sewer main is in poor condition which allows for a significant amount of infiltration/in flow. Sewer line may be in good enough condition to line. Approximately 5,200 feet.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Unfunded							
2013 SPLOST	$ 600,000	$ 600,000					$ 1,200,000
Total	**$ 600,000**	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,200,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-14-M** **Upgrade Sewer from Chandler Rd. to Players Club**

Description
Upgrade approximately 3,600' of sewer main from Chandler Road to Lanier Drive, up to Player's Club. Also, replace sewer on Knight Drive to Lanier Drive.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST				$ 500,000			$ 500,000
Total	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ 500,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-14-O** **Upgrade Sewer on Lindberg and W. Gentilly**

Description
Upgrade existing 8" sewer along alley between Lindberg Street and Savannah Avenue as well as along alley between Savannah Avenue and E. Grady. Approximately 1,750 feet by way of installing a liner.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 140,000						$ 140,000
Total	**$ 140,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 140,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-14-Q** **Upgrade Sewer On Tillman Road**

Description

Upgrade existing 8" sewer line on Tillman Road from South College Street to Fair Road. Approximately 2,200 feet by way of installing a liner.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST		$ 160,000					$ 160,000
Total	**$ -**	**$ 160,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 160,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-14-T** **Upgrade Sewer Mains in Woodlawn Subdivision**

Description
Upgrade all the sewer mains in the Woodlawn Subdivision due to high infiltration of ground water.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 400,000						$ 400,000
Total	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-14-U** **Upgrade Sewer Mains in Greenbriar Subdivision**

Description
Upgrade most of the sewer mains in the Greenbriar Subdivision area due to high infiltration of ground water.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST		$ 400,000					$ 400,000
Total	**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-14-W **Replace Water Main on West Main Street**

Description
Replace approximately 2,650 feet of the existing 4" and 6" cast iron water main and service lines on West Main Street with a new 8" PVC main. Replacement will be from Foss Street then east to the railroad tracks. The water main will be replaced due to the West Main Street Scape Project. The majority of the cost is associated with replacing the sidewalk on one side of road ($195,000) and for design and contingency funds.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
UNFUNDED						$ 500,000	$ 500,000
Total	$ -	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000

Impact on FY 2020 Operating Budget
No Impact

Project WWD-32 **Extension of Water and Sewer to Unserved Areas**

Description
Provide water and sewer infrastructure to areas inside the city limits not yet served by these utilities.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operation Income	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
Total	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000

Impact on FY 2020 Operating Budget
No Impact

Project WWD-32-B **Foxlake SD Sewer Extension**

Description
Provide sewage collection system to Foxlake, which is an existing residential subdivision within the city limits.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST				$ 500,000			$ 500,000
Total	$ -	$ -	$ -	$ 500,000	$ -	$ -	$ 500,000

Impact on FY 2020 Operating Budget
No Impact

Project WWD-32-C **Oakcrest Subdivision Sewer Extensions**

Description
Provide sewage collection system to Oakcrest, an existing subdivision within the city limits. Oakcrest is located off of Highway 24.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
UNFUNDED						$ 1,000,000	$ 1,000,000
Total	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-32-E** **Ramblewood Subdivision Sewer Extension**

Description
Provide sewage collection system to Ramblewood, an existing subdivision within the city limits. Ramblewood is located off of Highway 24.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 850,000				$ 850,000
Total	**$ -**	**$ -**	**$ 850,000**	**$ -**	**$ -**	**$ -**	**$ 850,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-32-F** **Cawana/Burkhalter Road Area W/S Extensions**

Description
Provide extension of water and sewer system to Cawana Road, Burkhalter Road, and Pretoria Rushing Road.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 325,000	$ 200,000					$ 525,000
Total	**$ 325,000**	**$ 200,000**	$ -	$ -	$ -	$ -	$ 525,000

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-32-G** **Extend Sewer Main on East Oliff Street**

Description
Extend an 8" sewer main approximately 1,000 feet from Packinghouse Road along East Oliff Street to service undeveloped property. Habitat For Humanity plans to develop some of the property.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST	$ 120,000						$ 120,000
Total	**$ 120,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	$ 120,000

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-37** **Generators for Sewage Pump Stations**

Description
Program to retro-fit all sewage pump stations with emergency power generators to be in compliance to EPD regulations. This would limit the potential of overflows due to power outage. Currently we have twenty-six sewage pump stations in the collection system, of these only fourteen have emergency power capability. Proposed amount should retro-fit one station per year with a generator.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
Total	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 600,000**

Impact on FY 2020 Operating Budget
Cost of fuel and maintenance

Project WWD-65 **Phase II Paving at WWTP**

Description
Existing pavement is approximately 35 years old and is in bad condition. Phase I paving project was completed in FY 2006. This will complete the paving of remaining drives at the plant.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
ATC Funds	$ 80,000						$ 80,000
Total	**$ 80,000**	$ -	$ -	$ -	$ -	$ -	**$ 80,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-76 **Replace Backhoe**

Description
Replace a 2001 430-D Cat Backhoe due to age and current condition. The new unit will provide us with two quality units to assist with the workload of the department.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 150,000						$ 150,000
Total	**$ 150,000**	$ -	$ -	$ -	$ -	$ -	**$ 150,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-77 **Replace Rodder Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace a 2003 Ford Sterling

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 400,000					**$ 400,000**
Total	$ -	**$ 400,000**	$ -	$ -	$ -	$ -	**$ 400,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-89 **Replace 30' Aluminum Sludge Trailer**

Description
Due to age and current condition, this unit will need to be replaced with a new 30' aluminum sludge trailer unit.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 60,000					$ 60,000
Total	$ -	**$ 60,000**	$ -	$ -	$ -	$ -	**$ 60,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-98** **Replace F-350 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #97 2005 F-350 This unit will be cab and chassis only as the existing utility body will be reused.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 40,000						$ 40,000
Total	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-111** **Install New Well**

Description
Install a new deep well at Hwy 301 South/Interstate

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2019 SPLOST		$ 1,200,000					$ 1,200,000
Total	**$ -**	**$ 1,200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,200,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-122** **Rehab Concrete Basins at WWTP**

Description
Rehab existing concrete basins at the Wastewater Treatment Plant. Existing units are in excess of 30 years old and have stress cracks and structural issues.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
ATC Funds		$ 400,000	$ 400,000				$ 800,000
Total	**$ -**	**$ 400,000**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ 800,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-127** **Pave Parking Lot at Hill Street**

Description
Pave parking lot at Water/Sewer & Gas Equipment Shelter. Cost is split between Water/Sewer and Gas. Cost is approximately $130,000.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 65,000						$ 65,000
Total	**$ 65,000**	$ -	$ -	$ -	$ -	$ -	**$ 65,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-132** **Replace 2003 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace unit #82 2003 F-150 Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 40,000						$ 40,000
Total	**$ 40,000**	$ -	$ -	$ -	$ -	$ -	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-133** **Replace 2008 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace unit #83 2008 F-150 Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 30,000					$ 30,000
Total	$ -	**$ 30,000**	$ -	$ -	$ -	$ -	**$ 30,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-134** **Replace 2009 F-350 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #88 2009 F-350 Utility Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 75,000						$ 75,000
Total	**$ 75,000**	$ -	$ -	$ -	$ -	$ -	**$ 75,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-135 **Replace 2008 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #86 2008 F-150 Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 30,000					$ 30,000
Total	**$ -**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-136 **Replace 2012 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Cab Truck Unit #72 2012 F-150 Extended Cab

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 40,000				$ 40,000
Total	**$ -**	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-137 **Replace 2012 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #73 2012 F-150 Extended Cab

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 40,000					$ 40,000
Total	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-138 **Replace 2012 F-350 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #75 2012 F-350 Utility Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 75,000				$ 75,000
Total	**$ -**	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-139** **Replace 2009 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #90 2009 F-150 Extended Cab Truck.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 40,000						$ 40,000
Total	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-140** **Replace 2006 F-450 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #93 2006 F-450 Utility Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 75,000				$ 75,000
Total	**$ -**	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-141** **Replace 2008 F-350 Utility Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #99 2008 F-350 Utility Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 75,000			$ 75,000
Total	**$ -**	**$ -**	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ 75,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-142 **Replace 2000 Cheverolet 1500 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #95 2009 F-150 Extended Cab Truck.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 40,000					$ 40,000
Total	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-143 **Replace 2012 F-150 Extended Cab Truck**

Description
2012 F-150 Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 35,000				$ 35,000
Total	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-144 **Replace 2013 F-150 Extended Cab Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace Unit #96 2013 F-350 Extended Cab Truck.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 35,000			$ 35,000
Total	**$ -**	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ 35,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-147 **Upgrade Water & Sewer On South Main Street**

Description
Upgrade water and sewer mains on South Main Street from Brannen Street to Tillman Road AS PART OF "The Blue Mile" Project.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2013 SPLOST		$ 350,000					$ 350,000
Total	**$ -**	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-148 **Wastewater Equipment Upgrades**

Description
Funds are for unanticipated or emergency equipment upgrades or replacement.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
ATC Funds	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 450,000
Total	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 450,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-154 **Extend Water and Sewer to Gateway Phase II**

Description
Extend water and sewer to Gateway Phase II.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income		$ 200,000					$ 200,000
Total	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-155 **Extend Water and Sewer within I-16 Industrial Park**

Description
Extend water and sewer within the I-16 Industrial Park. Phase II contract was reduced by this amount due to not knowing where the water and sewer mains needed to be located.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
2010 Bond	$ 600,000						$ 600,000
Total	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-156 **Meter Change-Out Program**

Description
Change-out approximately 500 older meters per year to gain increased accuracy in water consumption.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 50,000	$ 50,000	$ 50,000	$ 150,000
Total	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 150,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-161 **Upgrade all Radios to the new 700 Megahertz System**

Description
Replace 25 hand held radios for Water/Sewer and Wastewater.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 130,000						$ 130,000
Total	**$ 130,000**	$ -	$ -	$ -	$ -	$ -	**$ 130,000**

Impact on FY 2020 Operating Budget
Monthly maintenance and operation cost.

Project WWD-165 **Replace Membrane Diffusers in the Aeration Basins**

Description
Some of the existing membrane diffusers in the aeration basins were originally installed over 20 years ago and some were replaced approximately 10 or 12 years ago. There should be a significant savings in electrical cost, as these membrane diffusers are brittle and do not allow for proper air flow.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
ATC Funds		$ 100,000					$ 100,000
Total	$ -	**$ 100,000**	$ -	$ -	$ -	$ -	**$ 100,000**

Impact on FY 2020 Operating Budget

Reduction in electrical cost and improved dissolved oxygen transfer in the basins. Cost savings should be approximately $30,000 per year.

Project WWD-166 **Replace Water Main on East Olliff St., North Main St. to North Zetterower Avenue**

Description
Replace 1800 feet of lead joint 8" water main on East Olliff Street, North Main Street to North Zetterower Avenue.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 180,000						$ 180,000
Total	**$ 180,000**	$ -	$ -	$ -	$ -	$ -	**$ 180,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-167 **Replace 2006 F-150 Truck**

Description
Due to age, anticipated high mileage and current condition, this unit will need to be replaced with a new unit. Replace unit #77
2006 F-150 Extended Cab Truck

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 40,000						$ 40,000
Total	**$ 40,000**	$ -	$ -	$ -	$ -	$ -	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-168** **Replace Influent Pumps (WWTP)**

Description
The plant currently has four 7 MGD pumps which, at times, reach their maximum capacity during rain events. We are recommending replacing two of the four pumps with 10 MGD pumps to increase the peak capacity of the plant.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
System Revenues	$ 350,000	$ 350,000					$ 700,000
Total	**$ 350,000**	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 700,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-169** **Replace Aeration Blower System (WWTP)**

Description
Replace aeration blower system at WWTP complete with Variable Frequency Drives (VFD), SCADA control monitors, and dissolved oxygen equipment to meet requirements in the NPDES permit.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
System Revenues	$ 750,000						$ 750,000
Total	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 750,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-170** **Basin Restoration at WWTP**

Description
Paint and surface restoration for basins at WWTP

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 40,000						$ 40,000
Total	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project **WWD-171** **Replace 2005 John Deere Backhoe**

Description
Replace 2005 John Deere Backhoe due to age and condition.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
			$ 150,000				$ 150,000
Total	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-172 **2019 CDBG Utility Upgrade**

Description
Matching funds to CDBG Grant for upgrade water and sewer main on Roundtree Street, Floyd Street, James Street.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
	$ 250,000						$ 250,000
Total	**$ 250,000**	$ -	$ -	$ -	$ -	$ -	**$ 250,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-173 **Replace Rotary Mower**

Description
6 foot rotary mower for mowing right-of-ways.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 8,500						$ 8,500
Total	**$ 8,500**	$ -	$ -	$ -	$ -	$ -	**$ 8,500**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-174 **Extend Water and Sewer Service on Hwy 67 South**

Description
Extend water and sewer service on Hwy 67 South 1 mile and install sewer pump station

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income			$ 2,173,000				$ 2,173,000
Total	$ -	$ -	**$ 2,173,000**	$ -	$ -	$ -	**$ 2,173,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-175 **Replace 2000 Cheverolet 1500 Truck**

Description
Due to age, anticipated high mileage and current condition this unit will need to be replaced with a new unit #98.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 40,000						$ 40,000
Total	**$ 40,000**	$ -	$ -	$ -	$ -	$ -	**$ 40,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-176 **Replace WWTP Programming Logic Controls**

Description
Due to age, technology requirements and obsolete current equipment, these units will need to be replaced with new units.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 90,000	$ 80,000					$ 170,000
Total	**$ 90,000**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 170,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-177 **Purchase Zero Turn mower for WWTP**

Description
Purchase a new zero turn mower to replace an existing older unit.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income				$ 12,000			$ 12,000
Total	**$ -**	**$ -**	**$ -**	**$ 12,000**	**$ -**	**$ -**	**$ 12,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-178 **Complete WWTP Upgrade with Conversion to Membrane Technology or Combination of Plant Upgrade with new Satellite plant.**

Description
NOTE: Upgrades and new construction typically run approximately $6.00 per gallon.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
UNFUNDED						$ 60,000,000	$ 60,000,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000,000**	**$ 60,000,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-179 **UTV for WWTP Maintenance Department**

Description
Replace/upgrade existing golf carts with utilility vehicle.

Funding	Adopted FY 2020	Projected FY 2021	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Total
Operating Income	$ 12,000						$ 12,000
Total	**$ 12,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 12,000**

Impact on FY 2020 Operating Budget
No Impact

Project WWD-180 **Replace Massey Ferguson Tractor**

Description
Replace tractor used to mow right-of-ways and easements.

Funding	**Adopted FY 2020**	**Projected FY 2021**	**Projected FY 2022**	**Projected FY 2023**	**Projected FY 2024**	**Projected FY 2025**	**Total**
Operating Income		$ 50,000					$ 50,000
Total	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000

Impact on FY 2021 Operating Budget
Save on Fuel and Maintenance costs

SUMMARY OF PROJECTS BY FISCAL YEAR:
STATESBORO FIRE SERVICE DELIVERY FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
FD-50	Inspector Pickup Trucks	$ 150,000	$ 50,000					$ 200,000
FD-64	Personal Protective Clothing	$ 25,000	$ 25,000					$ 50,000
FD-67	Storage Shelter		$ 85,000					$ 85,000
FD-69	FD Facility Upgrades	$ 21,000				$ 130,000		$ 151,000
FD-71	SCBA Replacement and Purchase	$ 45,000	$ 45,000	$ 35,000	$ 35,000			$ 160,000
FD-73	New Engine and Platform Aerial Apparatus			$ 750,000	$ 750,000			$ 1,500,000
FD-77	Range Classroom						$ 50,000	$ 50,000
FD-80	Air Compressor Replacement				$ 150,000			$ 150,000
FD-81	SCBA Replacement and Purchase		$ 40,000			$ 40,000		$ 80,000
FD-82	Rescue/Extrication Tools Replacement			$ 50,000		$ 50,000		$ 100,000
FD-83	Thermal Imaging Camera Replacement	$ 26,000						$ 26,000
FD-84	Portable Radio Replacement					$ 200,000		$ 200,000
FD-85	Fire Station						$ 750,000	$ 750,000
FD-86	Station Generators	$ 50,000	$ 50,000					$ 100,000
	TOTAL EXPENDITURES:	**$ 317,000**	**$ 295,000**	**$ 835,000**	**$ 935,000**	**$ 420,000**	**$ 800,000**	**$ 3,602,000**
	Sources of Cash							
	Operating Income	$ 96,000	$ 75,000	$ -	$ -	$ -	$ -	$ 171,000
	2019 SPLOST	$ 221,000	$ 220,000	$ 835,000	$ 935,000	$ 420,000	$ 800,000	$ 3,431,000
	Total Sources of Cash	**$ 317,000**	**$ 295,000**	**$ 835,000**	**$ 935,000**	**$ 420,000**	**$ 800,000**	**$ 3,602,000**

SUMMARY OF PROJECTS BY FISCAL YEAR
2013 SPLOST FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying	$ 120,000	$ 100,000					$ 220,000
STM-24	CDBG Grant Matching Funds		$ 300,000					$ 300,000
STM-26	W. Main Street at Foss Street Intersection Drainage		$ 160,000					$ 160,000
STM-27	Donnie Simmons Way at Little Lotts Creek Detention Facility	$ 500,000						$ 500,000
STM-29	Lydia Street at Hart Street Culvert Improvements		$ 55,000					$ 55,000
STM-35	Morris Street Storm Drainage Improvements	$ 275,000						$ 275,000
STM-36	Northlake Area Watershed Detention Facility			$ 300,000				$ 300,000
STM-40	Chandler Road near Olympic Blvd. Culvert Replacement			$ 260,000				$ 260,000
STM-41	Johnson Street Culvert Crossing Replacement	$ 200,000						$ 200,000
STM-42	Bland Avenue Drainage Improvements			$ 100,000				$ 100,000
NGD-58	CNG Station	$ 500,000						$ 500,000
SWC-9	Commercial Front Loading Garbage Truck	$ 325,000						$ 325,000
SWC-21	Roll-off Trucks & Conversions		$ 175,000					$ 175,000
WWD-14-L	Upgrade Sewer from N. Edgewood Dr. to WWTP	$ 600,000	$ 600,000					$ 1,200,000
WWD-14-O	Upgrade Sewer on Lindberg and W. Gentilly	$ 140,000						$ 140,000
WWD-14-T	Upgrade Sewer Mains in Woodlawn Subdivision	$ 400,000						$ 400,000
WWD-14-U	Upgrade Sewer Mains in Greenbriar Subdivision		$ 400,000					$ 400,000
WWD-32-G	Extend Sewer Main on East Oliff Street	$ 120,000						$ 120,000
WWD-147	Upgrade Water and Sewer on South Main Street		$ 350,000					$ 350,000
						100,000		$ 100,000
	Proposed Uses of Cash	$ 3,180,000	$ 2,140,000	$ 660,000	$ -	$ 100,000	$ -	$ 6,080,000
	Sources of Cash							
	2013 SPLOST Proceeds for:							
	Street and Drainage Projects	$ 895,000	$ 615,000	$ 560,000	$ -	$ -	$ -	$ 2,070,000
	Water Sewer Projects	$ 1,260,000	$ 1,350,000	$ -	$ -	$ -	$ -	$ 2,610,000
	Solid Waste Collection Projects	$ 325,000	$ 175,000	$ -	$ -	$ -	$ -	$ 500,000
	Natural Gas Projects	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
	Total Sources of Cash	**$ 2,980,000**	**$ 2,140,000**	**$ 560,000**	**$ -**	**$ -**	**$ -**	**$ 5,680,000**

SUMMARY OF PROJECTS BY FISCAL YEAR
TSPLOST FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
ENG-92	West Main Street Scape				$ 750,000			$ 750,000
ENG-96	Traffic Studies and Planning	$ 50,000	$ 150,000		.	$ 100,000		$ 300,000
ENG-98	Roadway Improvements at Traffic Generators					$ 150,000		$ 150,000
ENG-102	Cawana Road/Bypass Connector		$ 75,000		$ 425,000			$ 500,000
ENG-114	Roadway Geometric Improvements			$ 170,000		$ 500,000		$ 670,000
ENG-115a	S. Main Street (Blue Mile) Phase I			$ 850,000				$ 850,000
ENG-115b	S. Main Street (Blue Mile) Phase II							Unfunded
ENG-120	Old Register Road Improvements	$ 400,000						$ 400,000
ENG-122a	Hwy. 24 (E. Main St.) Sidewalk Lester to Packinghouse	$ 314,500						$ 314,500
ENG-122b	Packinghouse Sidewalk from E. Main to Parrish		$ 539,500					$ 539,500
ENG-122c	Hwy. 24 Sidewalk from Hwy 80 to Packinghouse	$ 100,000				$ 600,000		$ 700,000
ENG-122d	W. Jones Sidewalk from S. Main to Johnson	$ 130,000						$ 130,000
ENG-122e	Herty Dr Sidewalk from Fair to Gentilly	$ 182,600						$ 182,600
ENG-122f	Edgewood Dr Sidewalk from Gentilly to Edgewood	$ 135,000						$ 135,000
ENG-122g	Gentilly Rd Sidewalk from E. Jones to Savannah Ave			$ 155,000				$ 155,000
ENG-122h	E. Jones Sidewalk from S. Main to S. Zetterower	$ 15,000	$ 75,000					$ 90,000
ENG-122i	N. College Sidewalk from Proctor to Hwy 80	$ 15,000		$ 89,250				$ 104,250
ENG-122j	N. Zetterower Sidewalk from Hill St. to Hwy 80			$ 25,000	$ 150,000			$ 175,000
ENG-122k	W. Main Sidewalk from Ivory St. to Foss St.	$ 25,000	$ 200,000					$ 225,000
ENG-122l	S. College Sidewalk from W. Jones to W. Brannen			$ 25,000	$ 175,000			$ 200,000
ENG-122m	Chandler Rd Sidewalk from Knight Dr to Existing	$ 20,000		$ 100,000				$ 120,000
ENG-122n	`E. Grady Sidewalk from S. Main to Mulberry			$ 20,000	$ 75,000			$ 95,000
ENG-122o	Bulloch St Sidewalk from S. Main to S. College	$ 20,000	$ 75,000					$ 95,000
ENG-123a	S. Main St. @ Fair Rd. Improvements	$ 1,000,000						$ 1,000,000
ENG-123b	Fair Rd.S. Zetterower/Tillman Rd Improvements		$ 75,000		$ 750,000			$ 825,000
ENG-123c	W. Main/Johnson/MLK Dr. Improvements		$ 750,000	$ 925,000				$ 1,675,000
ENG-123d	S. Zetterower @ Stillwell St	$ 460,000						$ 460,000
ENG-123e	Brampton Ave. @ Bermuda Run Improvements		$ 50,000		$ 425,000			$ 475,000
ENG-123f	Cawana @ Brannen & Cawana @ Railroad Bed Rd	$ 100,000				$ 900,000		$ 1,000,000
ENG-123g	New Traffic Signals		$ 150,000					$ 150,000
ENG-123h	Intersection Improvements					$ 500,000		$ 500,000
ENG-124b	Brannen St. @ Little Lotts Creek Improvements			$ 300,000				$ 300,000
ENG-124c	W. Main St (College to MLK Improvements)			$ 450,000				$ 450,000
ENG-125	Striping & Signage Improvements	$ 50,000		$ 75,000				$ 125,000
ENG-127	Traffic Calming & Pedestrian Crossings	$ 50,000	$ 50,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000
ENG-128	Resurfacing & Road Rehabilitation	$ 772,000	$ 772,000	$ 772,000	$ 772,000			$ 3,088,000
ENG-129	Anderson Street Paving					$ 150,000		$ 150,000
ENG-131	Public Parking Lots	$ 150,000		$ 225,000		$ 500,000		$ 875,000

SUMMARY OF PROJECTS BY FISCAL YEAR
TSPLOST FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
ENG-134b	Implementation of Limited Transit System	$ 95,250	$ 95,250	$ 95,250	$ 95,250			$ 381,000
STS-31	Sidewalk Repairs	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
STS-105	Traffic Control Bucket Truck Replacement	$ 145,000						$ 145,000
STS-109	High Reach Bucket Truck		$ 125,000					$ 125,000
STS-111	Small Tractor Replacement	$ 80,000						$ 80,000
STS-116	Excavator Replacement			$ 200,000				$ 200,000
STS-121	Message Boards	$ 40,000	$ 40,000	$ 40,000	$ 40,000			$ 160,000
	Proposed Uses of Cash	$ 4,369,350	$ 3,241,750	$ 4,636,500	$ 3,777,250	$ 3,520,000	$ 120,000	$ 19,664,850
	Sources of Cash							
	TSPLOST Proceeds	$ 4,128,000	$ 4,128,000	$ 4,128,000	$ 4,128,000	$ 4,128,000	$ 4,128,000	$ 24,768,000
	Increase (decrease) in Cash	**$ (241,350)**	**$ 886,250**	**$ (508,500)**	**$ 350,750**	**$ 608,000**	**$ 4,008,000**	**$ 5,103,150**

SUMMARY OF PROJECTS BY FISCAL YEAR
2019 SPLOST FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
ENG-135	Citywide Trails, Parks & Greenspaces					$ 500,000		$ 500,000
GBD-1	Rehabilitation of Administrative Facilities	$ 1,000,000						$ 1,000,000
GBD-3	Renovations to Administrative Facilities			$ 50,000				$ 50,000
GBD-4	Renovations to Cultural Facilities	$ 75,000						$ 75,000
PRK-34	Mini Skid Steer with Attachments		$ 44,000					$ 44,000
STS-103	Backhoe Replacement					$ 185,000		$ 185,000
STS-111	Small Tractor Replacement			$ 45,000				$ 45,000
STS-112	Dozer Replacement				$ 250,000			$ 250,000
STS-121	Message Boards					$ 40,000		$ 40,000
FD-50	Inspector Pickup Trucks	$ 150,000	$ 50,000					$ 200,000
FD-67	Storage Shelter		$ 85,000					$ 85,000
FD-69	FD Facility Upgrades					$ 130,000		$ 130,000
FD-71	SCBA Replacement and Purchase	$ 45,000	$ 45,000	$ 35,000	$ 35,000			$ 160,000
FD-73	New Engine and Platform Aerial Apparatus			$ 750,000	$ 750,000			$ 1,500,000
FD-77	Range Classroom						$ 50,000	$ 50,000
FD-80	Air Compressor Replacement				$ 150,000			$ 150,000
FD-81	SCBA Replacement and Purchase		$ 40,000			$ 40,000		$ 80,000
FD-82	Rescue/Extrication Tools Replacement			$ 50,000		$ 50,000		$ 100,000
FD-83	Thermal Imaging Camera Replacement	$ 26,000						$ 26,000
FD-84	Portable Radio Replacement					$ 200,000		$ 200,000
FD-85	Fire Station						$ 750,000	$ 750,000
NGD-11	Gas System Expansion	$ 100,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 850,000
NGD-81	Upgrade Radios to 700MHz system	$ 20,000						$ 20,000
PD-1	Police Vehicles and Conversions	$ 170,500	$ 408,000	$ 408,000	$ 408,000	$ 408,000	$ 408,000	$ 2,210,500
PD-22	Bullet Proof Vests for Patrol Officers	$ 25,000	$ 27,000	$ 32,000	$ 32,000	$ 35,000	$ 35,000	$ 186,000
SWD-22	Expansion & Renov. of Transfer Station			$ 1,000,000				$ 1,000,000
WWD-14-F	West Jones/Denmark Street Sewer Rehab		$ 650,000					$ 650,000
WWD-14-H	Phase II Streetscape Rehab				$ 150,000			$ 150,000
WWD-14-M	Upgrade Sewer from Chandler Rd to Players Club				$ 500,000			$ 500,000
WWD-14-Q	Upgrade Sewer on Tillman Road		$ 160,000					$ 160,000

SUMMARY OF PROJECTS BY FISCAL YEAR
2019 SPLOST FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
WWD-32-B	Foxlake SD Sewer Extension				$ 500,000			$ 500,000
WWD-111	Install New Well		$ 1,200,000					$ 1,200,000
	Proposed Uses of Cash	$ 1,611,500	$ 2,859,000	$ 2,520,000	$ 2,925,000	$ 1,738,000	$ 1,393,000	$ 13,046,500
	Sources of Cash							
	2019 SPLOST Proceeds for:							
	Engineering Projects	$ -	$ -	$ -	$ -	$ 500,000	$ -	$ 500,000
	Fire Department Equipment	$ 221,000	$ 220,000	$ 835,000	$ 935,000	$ 420,000	$ 800,000	$ 3,431,000
	Police Department Equipment	$ 195,500	$ 435,000	$ 440,000	$ 440,000	$ 443,000	$ 443,000	$ 2,396,500
	Street and Drainage Projects	$ -	$ -	$ 45,000	$ 250,000	$ 225,000	$ -	$ 520,000
	Water Sewer Projects	$ -	$ 2,010,000	$ -	$ 1,150,000	$ -	$ -	$ 3,160,000
	Solid Waste Disposal Projects	$ -	$ -	$ 1,000,000	$ -	$ -	$ -	$ 1,000,000
	Natural Gas Projects	$ 120,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 870,000
	Government Buildings	$ 1,075,000	$ -	$ 50,000	$ -	$ -	$ -	$ 1,125,000
	Parks and Trees	$ -	$ 44,000	$ -	$ -	$ -	$ -	$ 44,000
	Total Sources of Cash	**$ 1,611,500**	**$ 2,859,000**	**$ 2,520,000**	**$ 2,925,000**	**$ 1,738,000**	**$ 1,393,000**	**$ 13,046,500**

SUMMARY OF PROJECTS BY FISCAL YEAR:
CAPITAL IMPROVEMENTS PROGRAM FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
ENG-5	Engineering Division Vehicles	$ 60,000						$ 60,000
ENG-89	Eastside Cemetery Fence							Unfunded
PD-34	Headquarters Air Conditioning System		$ 90,000					$ 90,000
PRK-1	Replace Commercial Mower		$ 16,000		$ 16,000			$ 32,000
PRK-4	Replacement Crewcab Work Trucks					$ 40,000		$ 40,000
PRK-11	Replace Work Truck		$ 38,000					$ 38,000
PRK-13	Seasonal Decorations	$ 7,500		$ 7,500			$ 7,500	$ 22,500
PRK-18	Tree/Shrub Maintenance	$ 6,000		$ 6,000		$ 6,000		$ 18,000
PRK-22	Improvements to Edgewood Park	$ 15,000						$ 15,000
PRK-23	McTell Trail Addition					$ 50,000		$ 50,000
PRK-26	Replacement Trashcans, Benches, Etc.	$ 10,000		$ 10,000		$ 10,000		$ 30,000
PRK-28	Improvements to Park Division Maintained Areas		$ 5,000		$ 5,000			$ 10,000
PRK-30	Replacement Radios	$ 9,000						$ 9,000
PRK-31	Marvin Avenue Park Renovations	$ 5,000		$ 30,000				$ 35,000
PRK-33	Cemetery Computer Software			$ 15,000				$ 15,000
STS-62	Replace Bushhog Mowers	$ 9,000				$ 9,000		$ 18,000
STS-64	Replace Commercial Mowers (net with trade-in)	$ 16,000		$ 16,000		$ 16,000		$ 48,000
STS-74	Work Truck Replacement	$ 40,000		$ 40,000		$ 40,000		$ 120,000
STS-80	Landscape Truck Replacement		$ 40,000		$ 40,000		$ 40,000	$ 120,000
STS-89	Dirt Pit							Unfunded
STS-92	Tree Maintenance & Removal	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 30,000
STS-101	Shelters				$ 130,000			$ 130,000
STS-114	Replacement Radios	$ 12,000	$ 12,000					$ 24,000
STS-117	Street Lights	$ 10,000		$ 10,000		$ 10,000		$ 30,000
STS-119	Brush Chipper				$ 38,000			$ 38,000
	TOTAL EXPENDITURES:	**$ 204,500**	**$ 206,000**	**$ 139,500**	**$ 234,000**	**$ 186,000**	**$ 52,500**	**$ 1,022,500**
	PROJECTED REVENUES AND							
	OTHER FINANCING SOURCES							
	Transfer from General Fund	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
	GMA Lease Pool	$ 100,000	$ 78,000	$ 40,000	$ 78,000	$ 80,000	$ 40,000	$ 416,000
	TOTAL REVENUES AND OTHER							
	FINANCING SOURCES	**$ 250,000**	**$ 228,000**	**$ 190,000**	**$ 228,000**	**$ 230,000**	**$ 190,000**	**$ 1,316,000**
	SURPLUS (OR DEFICIT)	**$ 45,500**	**$ 22,000**	**$ 50,500**	**$ (6,000)**	**$ 44,000**	**$ 137,500**	**$ 293,500**

SUMMARY OF PROJECTS BY FISCAL YEAR
WATER AND WASTEWATER FUND

Project Number	Project	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	TOTALS
WWD-14	Water and Sewer Rehab	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
WWD-14-F	West Jones/Denmark Street Sewer Rehab		$ 650,000					$ 650,000
WWD-14-H	Phase II Streetscape Rehab				$ 150,000			$ 150,000
WWD-14-L	Upgrade Sewer from N. Edgewood Dr. to WWTP	$ 600,000	$ 600,000					$ 1,200,000
WWD-14-M	Upgrade Sewer from Chandler Rd to Players Club				$ 500,000			$ 500,000
WWD-14-O	Upgrade Sewer on Lindberg and W. Gentilly	$ 140,000						$ 140,000
WWD-14-Q	Upgrade Sewer on Tillman Road		$ 160,000					$ 160,000
WWD-14-T	Upgrade Sewer Mains in Woodlawn Subdivision	$ 400,000						$ 400,000
WWD-14-U	Upgrade Sewer Mains in Greenbriar Subdivision		$ 400,000					$ 400,000
WWD-14-W	Replace Water Main on West Main Street							Unfunded
WWD-32	Extension of Water & Sewer to Unserved Areas	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
WWD-32-B	Foxlake SD Sewer Extension				$ 500,000			$ 500,000
WWD-32-C	Oakcrest Subdivision Sewer Extensions							Unfunded
WWD-32-E	Ramblewood Subdivision Sewer Extensions			$ 850,000				$ 850,000
WWD-32-F	Cawana/Burkhalter Road Area W/S Extensions	$ 325,000	$ 200,000					$ 525,000
WWD-32-G	Extend Sewer Main on East Oliff Street	$ 120,000						$ 120,000
WWD-37	Generators for Sewage Pump Stations	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
WWD-65	Phase II Paving at WWTP	$ 80,000						$ 80,000
WWD-76	Replace Backhoe	$ 150,000						$ 150,000
WWD-77	Replace Rodder Truck		$ 400,000					$ 400,000
WWD-89	Replace 30' Aluminum Sludge Trailer		$ 60,000					$ 60,000
WWD-98	Replace F-350 Utility Truck	$ 40,000						$ 40,000
WWD-111	Install New Well		$ 1,200,000					$ 1,200,000
WWD-122	Rehab Concrete Basins		$ 400,000	$ 400,000				$ 800,000
WWD-127	Pave Parking Lot at Hill Street	$ 65,000						$ 65,000
WWD-132	Replace 2003 F-150 Truck	$ 40,000						$ 40,000
WWD-133	Replace 2008 F-150 Truck		$ 30,000					$ 30,000
WWD-134	Replace 2009 F-350 Utility Truck	$ 75,000						$ 75,000
WWD-135	Replace 2008 F-150 Truck		$ 30,000					$ 30,000
WWD-136	Replace 2012 F-150 Extended Cab Truck			$ 40,000				$ 40,000
WWD-137	Replace 2012 F-150 Extended Cab Truck		$ 40,000					$ 40,000
WWD-138	Replace 2012 F-350 Extended Cab Truck			$ 75,000				$ 75,000
WWD-139	Replace 2004 F-150 Truck	$ 40,000						$ 40,000
WWD-140	Replace 2006 F-450 Utility Truck			$ 75,000				$ 75,000
WWD-141	Replace 2008 F-350 Utility Truck				$ 75,000			$ 75,000
WWD-142	Replace 2009 F-150 Extended Cab Truck		$ 40,000					$ 40,000
WWD-143	Replace 2012 F-150 Extended Cab Truck			$ 35,000				$ 35,000
WWD-144	Replace 2013 F-150 Extended Cab Truck				$ 35,000			$ 35,000
WWD-147	Upgrade Water and Sewer on South Main Street		$ 350,000					$ 350,000

SUMMARY OF PROJECTS BY FISCAL YEAR
WATER AND WASTEWATER FUND

Project Number	Project	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	TOTALS
WWD-148	Wastewater Equipment Upgrades	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 450,000
WWD-154	Extend Water and Sewer to Aspen Aerogels		$ 200,000					$ 200,000
WWD-155	Extend Water and Sewer within I-16 Industrial Park	$ 600,000						$ 600,000
WWD-156	Meter Change-Out Program				$ 50,000	$ 50,000	$ 50,000	$ 150,000
WWD-161	Radios - 700 Megahertz System	$ 130,000						$ 130,000
WWD-163	Repair Roof at Water/Sewer and Natural Gas Office	$ 25,000						$ 25,000
WWD-165	Replace Membrane Diffusers in the Aeration Basins		$ 100,000					$ 100,000
WWD-166	Replace Water Main on East Olliff St., N. Main St. to N. Z	$ 180,000						$ 180,000
WWD-167	Replace 2006 F-150 Truck	$ 40,000						$ 40,000
WWD-168	Replace Influent Pumps	$ 350,000	$ 350,000					$ 700,000
WWD-169	Upgrade Aeration Blower System	$ 750,000						$ 750,000
WWD-170	Paint and surface restoration basins at WWTP	$ 40,000						$ 40,000
WWD-171	Replace 2005 John Deere Backhoe			$ 150,000				$ 150,000
WWD-172	2019 CDBG Utility Upgrade	$ 250,000						$ 250,000
WWD-173	Replace Rotary Mower	$ 8,500						$ 8,500
WWD-174	Extend Water and Sewer Service on Hwy 67 South			$ 2,173,000				$ 2,173,000
WWD-175	Replace 2000 Chevrolet 1500 Truck	$ 40,000						$ 40,000
WWD-176	Replace WWTP Programming Logic Controls	$ 90,000	$ 80,000					$ 170,000
WWD-177	Purchase Zero Turn Mower for WWTP				$ 12,000			$ 12,000
WWD-178	Complete WWTP Upgrade w Conversion to Membrane Tech							Unfunded
WWD-179	UTV for WWTP Maintenance Department	$ 12,000						$ 12,000
WWD-180	Replace Massey Ferguson Tractor		$ 50,000					$ 50,000
	.	$ 4,965,500	$ 5,715,000	$ 4,173,000	$ 1,697,000	$ 425,000	$ 425,000	$ 17,400,500
	Existing Uses of Cash							
	Transfer to General Fund	$ 807,134	$ 807,134	$ 807,134	$ 807,134	$ 807,134	$ 807,134	$ 4,842,804
	Transfer to SFS (governmental rate)	$ 825,000	$ 825,000	$ 825,000	$ 825,000	$ 825,000	$ 825,000	$ 4,950,000
	Transfer to Health Insurance Fund	$ 19,685	$ -	$ -	$ -	$ -	$ -	$ 19,685
	Transfer to Central Service Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	2010 Revenue Bond Payments	$ 1,040,846	$ 1,039,721	$ 1,040,821	$ 1,044,321	$ 1,046,071	$ 1,045,446	$ 6,257,226
	GEFA Loan Payments	$ 324,500	$ 324,500	$ 324,500	$ 324,500	$ 324,500	$ 324,500	$ 1,947,000
	Total Uses of Cash	**$ 8,026,665**	**$ 8,751,355**	**$ 7,210,455**	**$ 4,737,955**	**$ 3,467,705**	**$ 3,467,080**	**$ 35,661,215**
	Sources of Cash							
	Operating Income	$ 1,712,341	$ 1,712,341	$ 1,712,341	$ 1,712,341	$ 1,712,341	$ 1,712,341	$ 10,274,046
	Non-operating Income							
	Other	$ 212,374	$ 212,374	$ 212,374	$ 212,374	$ 212,374	$ 212,374	$ 1,274,244
	ATC Fees for WWTP	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 600,000
	Depreciation	$ 2,076,892	$ 2,076,892	$ 2,076,892	$ 2,076,892	$ 2,076,892	$ 2,076,892	$ 12,461,352
	2013 SPLOST	$ 1,260,000	$ 1,350,000	$ -	$ -	$ -	$ -	$ 2,610,000
	2010 Bond Revenue	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000

SUMMARY OF PROJECTS BY FISCAL YEAR
WATER AND WASTEWATER FUND

Project Number	Project	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	TOTALS
	2019 SPLOST	$ -	$ 2,010,000	$ -	$ 1,150,000	$ -	$ -	$ 3,160,000
	Total Sources of Cash	**$ 5,961,607**	**$ 7,461,607**	**$ 4,101,607**	**$ 5,251,607**	**$ 4,101,607**	**$ 4,101,607**	**$ 30,979,642**
	Increase (decrease) in Cash	**$ (2,065,058)**	**$ (1,289,748)**	**$ (3,108,848)**	**$ 513,652**	**$ 633,902**	**$ 634,527**	**$ (4,681,573)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
STORMWATER SYSTEM FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
STM-2	Drainage Basin H&H Modeling/Engineering/Surveying	$ 120,000	$ 100,000		$ 150,000	$ 160,000	$ 150,000	$ 680,000
STM-3	Regional Detention Facility Implementation							Unfunded
STM-5	Minor Stormwater Infrastructure Repairs							Unfunded
STM-7	Work Trucks		$ 40,000		$ 28,000			$ 68,000
STM-10	Frontend Loader				$ 225,000			$ 225,000
STM-16	Sidearm Tractor & Mower Replacement	$ 75,000						$ 75,000
STM-19	Dumptruck			$ 150,000				$ 150,000
STM-21	Acquisition of Property						$ 50,000	$ 50,000
STM-22	Sustainability Initiatives	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 90,000
STM-24	CDBG Grant Matching Funds	$ 270,000	$ 300,000		$ 250,000			$ 820,000
STM-26	W. Main Street at Foss Street Intersection Drainage		$ 160,000					$ 160,000
STM-27	Donnie Simmons Way at Little Lotts Creek Detention Facility	$ 500,000						$ 500,000
STM-29	Lydia Street at Hart Street Culvert Improvements		$ 55,000					$ 55,000
STM-30	Excavator Replacement						$ 200,000	$ 200,000
STM-32	Chandler Road at Paulson Stadium				$ 50,000		$ 18,000	$ 68,000
STM-34	Little Lotts Creek Flood Control Project	$ 500,000	$ 1,750,000	$ 1,750,000	$ 1,500,000			$ 5,500,000
				$ 1,000,000	$ 3,000,000	$ 4,000,000	$ 7,500,000	$ 15,500,000
STM-35	Morris Street Storm Drainage Improvements	$ 275,000						$ 275,000
STM-36	Northlake Area Watershed Detention Facility			$ 300,000				$ 300,000
STM-37	Pitt Moore Street Drainage Upgrades					$ 200,000		$ 200,000
STM-38	Donnie Simmons Way Culvert Crossing Upgrades						$ 200,000	$ 200,000
STM-39	Statesboro Place Circle Drainage Upgrades						$ 60,000	$ 60,000
STM-40	Chandler Road near Olympic Blvd. Culvert Replacement			$ 260,000				$ 260,000
STM-41	Johnson Street Culvert Crossing Replacement	$ 200,000						$ 200,000
STM-42	Bland Avenue Drainage Improvements			$ 100,000				$ 100,000
STM-43	Henry St at W. Moore St. Drainage Upgrades					$ 100,000		$ 100,000
	Proposed Uses of Cash	$ 1,955,000	$ 2,420,000	$ 3,575,000	$ 5,218,000	$ 4,475,000	$ 8,193,000	$ 25,836,000
	Existing Uses of Cash							
	Repayment of GMA Lease Pool	$ 167,320	$ 182,320	$ 182,320	$ 105,720	$ 90,000	$ 90,000	$ 817,680
	Transfer to General Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 150,000
	Transfer to Health Insurance Fund	$ 2,915	$ -	$ -	$ -	$ -	$ -	$ 2,915
	Transfer to Central Service Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Total Uses of Cash	**$ 2,194,235**	**$ 2,667,320**	**$ 3,822,320**	**$ 5,388,720**	**$ 4,630,000**	**$ 8,348,000**	**$ 27,050,595**
	Sources of Cash							
	Operating Income	$ 145,912	$ 145,912	$ 145,912	$ 145,912	$ 145,912	$ 145,912	$ 875,472
	GEFA Loan	$ -	$ -	$ 1,000,000	$ 3,000,000	$ 4,000,000	$ 7,500,000	$ 15,500,000
	State Grant	$ 500,000	$ 1,750,000	$ 1,750,000	$ 1,500,000	$ -	$ -	$ 5,500,000
	GMA Lease Pool	$ 75,000	$ -	$ 150,000	$ 225,000	$ -	$ 200,000	$ 650,000
	2013 SPLOST	$ 1,095,000	$ 615,000	$ 660,000	$ -	$ -	$ -	$ 2,370,000
	Depreciation	$ 171,420	$ 171,420	$ 171,420	$ 171,420	$ 171,420	$ 171,420	$ 1,028,520
	Total Sources of Cash	**$ 1,987,332**	**$ 2,682,332**	**$ 3,877,332**	**$ 5,042,332**	**$ 4,317,332**	**$ 8,017,332**	**$ 25,923,992**
	Increase (decrease) in Cash	**$ (206,903)**	**$ 15,012**	**$ 55,012**	**$ (346,388)**	**$ (312,668)**	**$ (330,668)**	**$ (1,126,603)**

SUMMARY OF PROJECTS BY FISCAL YEAR:
NATURAL GAS FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
NGD-11	Gas System Expansion	$ 100,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 850,000
NGD-48	Heavy Duty Trencher			$ 115,000				$ 115,000
NGD-55	Air Compressor				$ 15,000			$ 15,000
NGD-57	Backhoe			$ 150,000				$ 150,000
NGD-58	CNG Station - 2013 SPLOST	$ 500,000						$ 500,000
	CNG Station -Operating	$ 250,000						$ 250,000
NGD-61	Small Trencher	$ 35,000						$ 35,000
NGD-62	Compact Backhoe	$ 50,000						$ 50,000
NGD-64	Metter Industrial Park Expansion				$ 121,500			$ 121,500
NGD-66	Pave Parking Lot At Hill Street Equip Shelter	$ 65,000						$ 65,000
NGD-67	Replace 2013 Ford F-150 (Locate Truck)	$ 36,000						$ 36,000
NGD-69	Replace Directional Boring Machine					$ 150,000		$ 150,000
NGD-71	Gateway Phase II Utility Improvements		$ 157,000					$ 157,000
NGD-75	Replace 2012 F450			$ 48,000				$ 48,000
NGD-76	Natural Gas and Water/Sewer Office Roof Repair	$ 25,000						$ 25,000
NGD-77	Repair Shorted Casings	$ 28,000						$ 28,000
NGD-78	Replace 2014 F-450						$ 50,000	$ 50,000
NGD-79	Replace Rectifier and Anode Bed on Donnie Simmons Way	$ 25,000						$ 25,000
NGD-81	Upgrade Radios to 700MHz system	$ 20,000						$ 20,000
NGD-82	Tormenta Way Development	$ 130,000						$ 130,000
NGD-83	Winward South Subdivision	$ 45,000						$ 45,000
NGD-84	Truck Replacement						$ 70,000	$ 70,000
NGD-85	2019 CDBG Utility Upgrade	$ 65,000						$ 65,000
NGD-86	Comprehensive City Gas Pressure Study	$ 40,000						$ 40,000
	Proposed Uses of Cash	$ 1,414,000	$ 307,000	$ 463,000	$ 286,500	$ 300,000	$ 270,000	$ 3,040,500
	Total Proposed Uses of Cash	$ 1,414,000	$ 307,000	$ 463,000	$ 286,500	$ 300,000	$ 270,000	$ 3,040,500
	Existing Uses of Cash							
	Debt Service: One Georgia Loan: NGD-1	$ 33,337	$ 33,338	$ 33,338	$ -	$ -	$ -	$ 100,013
	Transfers to General Fund	$ 870,000	$ 870,000	$ 870,000	$ 870,000	$ 870,000	$ 870,000	$ 5,220,000
	Trannsfer to Health Insuance Fund	$ 2,925	$ -	$ -	$ -	$ -	$ -	$ 2,925
	Transfers to Central Service Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Total Uses of Cash	**$ 2,364,262**	**$ 1,250,338**	**$ 1,406,338**	**$ 1,196,500**	**$ 1,210,000**	**$ 1,180,000**	**$ 8,607,438**
	Sources of Cash							
	Operating Income	$ 1,129,947	$ 1,129,947	$ 1,129,947	$ 1,129,947	$ 1,129,947	$ 1,129,947	$ 6,779,682
	Non-operating Income	$ 130,500	$ 130,500	$ 130,500	$ 130,500	$ 130,500	$ 130,500	$ 783,000
	Depreciation	$ 228,375	$ 228,375	$ 228,375	$ 228,375	$ 228,375	$ 228,375	$ 1,370,250
	2013 SPLOST	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
	2019 SPLOST	$ 120,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 870,000
	Total Sources of Cash	**$ 2,108,822**	**$ 1,638,822**	**$ 1,638,822**	**$ 1,638,822**	**$ 1,638,822**	**$ 1,638,822**	**$ 10,302,932**
	Increase (decrease) in Cash	**$ (255,440)**	**$ 388,484**	**$ 232,484**	**$ 442,322**	**$ 428,822**	**$ 458,822**	**$ 1,695,494**

SUMMARY OF PROJECTS BY FISCAL YEAR
SOLID WASTE COLLECTION FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
SWC-1	Knuckleboom Loader Truck Replacement		$ 180,000			$ 180,000		$ 360,000
SWC-4	Front Loading Commercial Dumpsters	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 360,000
SWC-5	Polycarts	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 120,000
SWC-8	Automated Residential SideArm Garbage Truck				$ 325,000	$ 325,000		$ 650,000
SWC-9	Commercial Front Loading Garbage Truck	$ 325,000	$ 325,000	$ 325,000				$ 975,000
SWC-14	Activity Recorder			$ 50,000				$ 50,000
SWC-19	Pickup Truck CNG Conversion		$ 9,000					$ 9,000
SWC-21	Roll-off Trucks & Conversions		$ 175,000					$ 175,000
SWC-22	Bulk Waste Roll-off Containers/Compactors	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 300,000
SWC-27	Motorola Handheld Radios	$ 40,000						$ 40,000
SWC-30	Renovations to Sanitation Building	$ 35,000						$ 35,000
SWC-31	Red Iron Paint for Shelters	$ 45,000						$ 45,000
	Proposed Uses of Cash	$ 575,000	$ 819,000	$ 505,000	$ 455,000	$ 635,000	$ 130,000	$ 3,119,000
	Existing Uses of Cash							
	Transfer to General Fund	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 4,500,000
	Transfer to Health Insurance	$ 4,920	$ -	$ -	$ -	$ -	$ -	$ 4,920
	Transfer to Central Service Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Transfer to Fleet Fund	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
	Total Uses of Cash	**$ 1,473,920**	**$ 1,609,000**	**$ 1,295,000**	**$ 1,245,000**	**$ 1,425,000**	**$ 920,000**	**$ 7,967,920**
	Sources of Cash							
	Operating Income	$ 793,360	$ 876,475	$ 876,475	$ 876,475	$ 876,475	$ 876,475	$ 5,175,735
	Transfer from 2013 SPLOST	$ 325,000	$ 175,000	$ -	$ -		$ -	$ 500,000
	Depreciation	$ 525,000	$ 525,000	$ 525,000	$ 525,000	$ 525,000	$ 525,000	$ 3,150,000
	Total Sources of Cash	**$ 1,643,360**	**$ 1,576,475**	**$ 1,401,475**	**$ 1,401,475**	**$ 1,401,475**	**$ 1,401,475**	**$ 8,825,735**
	Increase (decrease) in Cash	**$ 169,440**	**$ (32,525)**	**$ 106,475**	**$ 156,475**	**$ (23,525)**	**$ 481,475**	**$ 857,815**

SUMMARY OF PROJECTS BY FISCAL YEAR
SOLID WASTE DISPOSAL FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
SWD-10	Inert Landfill Drainage Improvements	$ 28,000						$ 28,000
SWD-11	Wheel Loader Replacement		$ 360,000			$ 225,000		$ 585,000
SWD-12	Inert Landfill Cover	$ 25,000						$ 25,000
SWD-15	Industrial Riding Mower		$ 12,000					$ 12,000
SWD-16	Pickup truck Replacement					$ 35,000		$ 35,000
SWD-22	Expansion & Renov. of Transfer Station	$ 150,000		$ 1,000,000				$ 1,150,000
	Expansion & Renov. of Transfer Station			$ 2,000,000				$ 2,000,000
SWD-33	Excavator Replacement						$ 225,000	$ 225,000
SWD-35	Utility Vehicle Replacement	$ 12,000						$ 12,000
SWD-36	Bush Hog Rotary Mower Replacement			$ 10,000				$ 10,000
SWD-40	Small Tractor			$ 40,000				$ 40,000
SWD-49	Handheld Radios	$ 24,000						$ 24,000
SWD-52	Property Acquisition		$ 300,000					$ 300,000
	Proposed Uses of Cash	$ 239,000	$ 672,000	$ 3,050,000	$ -	$ 260,000	$ 225,000	$ 4,446,000
	Existing Uses of Cash							
	Accrued Closure/Post Closure	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 204,500	$ 1,227,000
	Transfer to General Fund	$ 316,000	$ 316,000	$ 316,000	$ 316,000	$ 316,000	$ 316,000	$ 1,896,000
	Transfer to Health Insurance Fund	$ 2,675	$ -	$ -	$ -	$ -	$ -	$ 2,675
	Transfer to Central Service Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Total Uses of Cash	**$ 806,175**	**$ 1,232,500**	**$ 3,610,500**	**$ 560,500**	**$ 820,500**	**$ 785,500**	**$ 7,815,675**
	Sources of Cash							
	Operating Income (Loss)	$ (1,101,051)	$ (1,101,051)	$ (1,101,051)	$ (1,101,051)	$ (1,101,051)	$ (1,101,051)	$ (6,606,306)
	GEFA Loan	$ -	$ -	$ 2,000,000	$ -	$ -	$ -	$ 2,000,000
	Transfer In from 2013 SPLOST	$ 448,960	$ -	$ -	$ -	$ -	$ -	$ 448,960
	2019 SPLOST	$ 1,474,995	$ 1,966,667	$ 1,966,667	$ 1,966,667	$ 1,966,667	$ 1,966,667	$ 11,308,330
	Depreciation	$ 325,000	$ 325,000	$ 325,000	$ 325,000	$ 325,000	$ 325,000	$ 1,950,000
	Total Sources of Cash	**$ 1,147,904**	**$ 1,190,616**	**$ 3,190,616**	**$ 1,190,616**	**$ 1,190,616**	**$ 1,190,616**	**$ 9,100,984**
	Increase (decrease) in Cash	**$ 341,729**	**$ (41,884)**	**$ (419,884)**	**$ 630,116**	**$ 370,116**	**$ 405,116**	**$ 1,285,309**

SUMMARY OF PROJECTS BY FISCAL YEAR
FLEET MANAGEMENT FUND

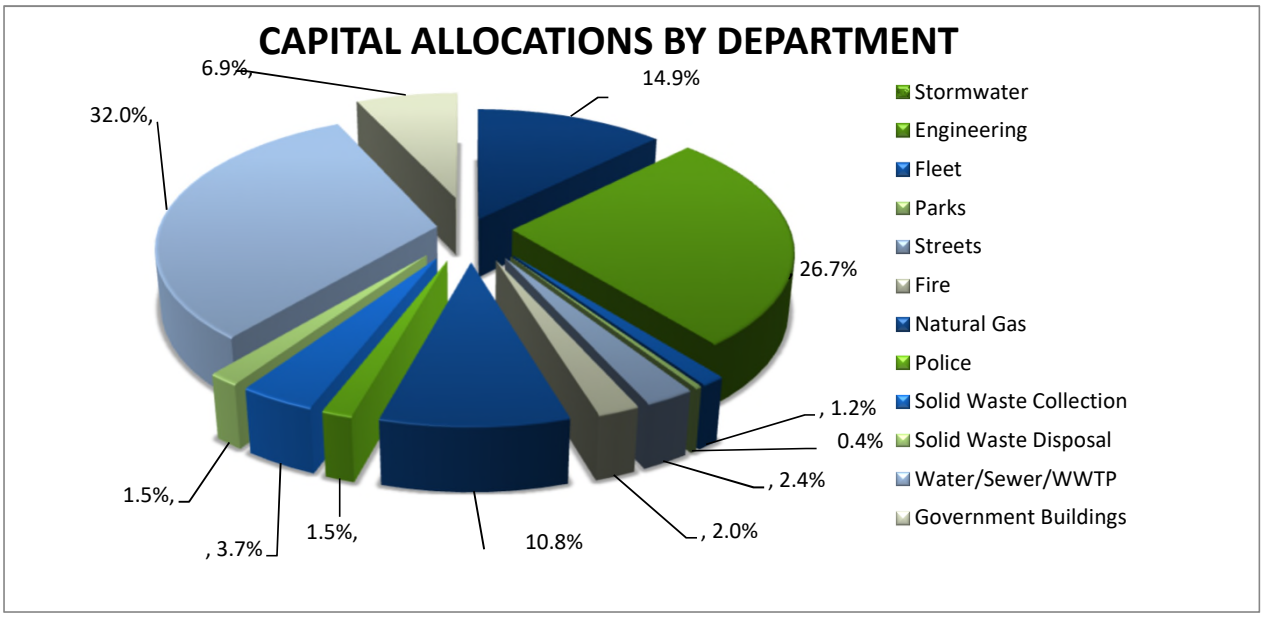
Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
FMD-5	Computer Upgrade: Diagnostics	$ 10,000						$ 10,000
FMD-6	Heavy Equipment Service Truck				$ 140,000			$ 140,000
FMD-12	Fleet Maintenance Truck Replacement	$ 30,000						$ 30,000
FMD-16	Air Compressors			$ 30,000				$ 30,000
FMD-20	Pave Shop Parking Lot	$ 100,000						$ 100,000
FMD-21	Nitrogen Tire Fill Generation Unit				$ 10,000			$ 10,000
FMD-22	Overhead Crane			$ 100,000				$ 100,000
FMD-23	Tire Building				$ 90,000		.	$ 90,000
FMD-24	Light Duty Service Truck Replacement		$ 50,000			$ 50,000		$ 100,000
FMD-28	Fleet Fueling Facility						$ 250,000	$ 250,000
FMD-29	Vehicle Shelter						$ 90,000	$ 90,000
FMD-32	4 Wheel Alignment System			$ 30,000				$ 30,000
FMD-37	Motorpool Vehicle Replacement	$ 35,000			$ 25,000		$ 25,000	$ 85,000
FMD-39	Replacement Radios	$ 12,000						$ 12,000
	Proposed Uses of Cash	**$ 187,000**	**$ 50,000**	**$ 160,000**	**$ 265,000**	**$ 50,000**	**$ 365,000**	**$ 1,077,000**
	Repayment of GMA Lease Pool	$ 28,834	$ 18,022	$ 28,022	$ 28,022	$ 56,000	$ 56,000	$ 214,900
	Transfer to Health Insurance Fund	$ 1,765	$ -	$ -	$ -	$ -	$ -	$ 1,765
	Transfer to Central Service Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Total Proposed Uses of Cash	$ 261,599	$ 108,022	$ 228,022	$ 333,022	$ 146,000	$ 461,000	$ 1,537,665
	Sources of Cash							
	Operating Income (Loss)	$ 128,172	$ 129,372	$ 129,372	$ 129,372	$ 129,372	$ 129,372	$ 775,032
	Non-operating Income							$ -
	Depreciation	$ 52,000	$ 52,000	$ 52,000	$ 52,000	$ 52,000	$ 52,000	$ 312,000
	GMA Lease Pool	$ 65,000	$ 50,000	$ -	$ 165,000	$ 50,000	$ 25,000	$ 355,000
	Transfer from SWC Fund	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
	Total Sources of Cash	**$ 345,172**	**$ 231,372**	**$ 181,372**	**$ 346,372**	**$ 231,372**	**$ 206,372**	**$ 1,542,032**
	Increase (decrease) in Cash	**$ 83,573**	**$ 123,350**	**$ (46,650)**	**$ 13,350**	**$ 85,372**	**$ (254,628)**	**$ 4,367**

SUMMARY OF PROJECTS BY FISCAL YEAR:
CENTRAL SERVICES FUND

Project Number	Project	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTALS
CS-1	Replacement Vehicle		$ 20,000					$ 20,000
CS-4	Server Replacement						$ 30,000	$ 30,000
	Proposed Uses of Cash	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ 30,000**	**$ 50,000**
	Transfer to Health Insurance Fund	$ 1,525	$ -	$ -	$ -	$ -	$ -	$ 1,525
	Total Proposed Uses of Cash	$ 1,525	$ 20,000	$ -	$ -	$ -	$ 30,000	$ 51,525
	Sources of Cash							
	Operating Income (Loss)	$ (341,994)	$ (341,994)	$ (341,994)	$ (341,994)	$ (341,994)	$ (341,994)	$ (1,709,970)
	Non-operating Income							$ -
	Depreciation	$ 87,454	$ 87,454	$ 87,454	$ 87,454	$ 87,454	$ 87,454	$ 437,270
	Transfer from General Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Transfer from Fire Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Transfer from Natural Gas Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Transfer from Water and Sewer Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Transfser from Solid Waste Disposal Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Transfer from Solid Waste Collection Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Transfer from Stormwater Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Transfer from Fleet Fund	$ 44,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 244,000
	Total Sources of Cash	**$ 97,460**	**$ 65,460**	**$ 65,460**	**$ 65,460**	**$ 65,460**	**$ 65,460**	**$ 679,300**
	Increase (decrease) in Cash	**$ 95,935**	**$ 45,460**	**$ 65,460**	**$ 65,460**	**$ 65,460**	**$ 35,460**	**$ 627,775**

CAPITAL ALLOCATIONS
FY 2020

	Proposed FY2020	Percentage by Department
Stormwater	$ 1,955,000	12.6%
Engineering	$ 4,144,350	26.7%
Fleet	$ 187,000	1.2%
Parks	$ 52,500	0.3%
Streets	$ 377,000	2.4%
Fire	$ 317,000	2.0%
Natural Gas	$ 1,414,000	9.1%
Police	$ 230,500	1.5%
Solid Waste Collection	$ 575,000	3.7%
Solid Waste Disposal	$ 239,000	1.5%
Water/Sewer/WWTP	$ 4,965,500	32.0%
Government Buildings	$ 1,075,000	6.9%
Total Expenditures	**$ 15,531,850**	100.00%



DEBT SERVICE SCHEDULES

The City of Statesboro continues to be proactive in its fiscal management practices. This section summarizes the debt service obligations of the City at the beginning of FY 2020. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement projects or acquisitions funded through debt financing.

According to the Georgia Constitution, a city's legal debt margin for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. In general long-term debt, the City has a lease agreement with the Downtown Statesboro Development Authority dated October 3, 1995, for 25 years. This debt financed the purchase and the renovation of City Hall.

In the Natural Gas Fund, the City has a One Georgia Authority loan that financed the extension of gas lines to the City of Metter, Georgia. This obligation will be satisfied in April, 2022.

In the Water and Sewer Fund, the City recently issued $15,040,000 in Water and Sewer Revenue Bonds. This debt was issued to refund and redeem all of the outstanding Water and Sewer Refunding Revenue Bonds in 2010, Series 1995, to prepay ten loans with the Georgia Environmental Facilities Authority, to provide funds sufficient to satisfy the Debt Service Reserve Requirement on the Bonds, to acquire, construct and equip extensions, additions and improvements to the System and to pay the fees and expenses incurred in connection with the issuance of the Bonds. The City will realize a savings of approximately $382,859 in net present value over the next twenty three years. In addition, the City has three outstanding loans with the Georgia Environmental Facilities Authority.

Computation of Legal Debt Margin:

Gross Assessed Valuation (2018-2019)	$662,454,612
Legal Debt Limit – 10.00% of Grossed Assessed Value	$66,245,461
General Obligation Bonded Debt	0
Legal Debt Margin as of June 30, 2019	$596,209,151

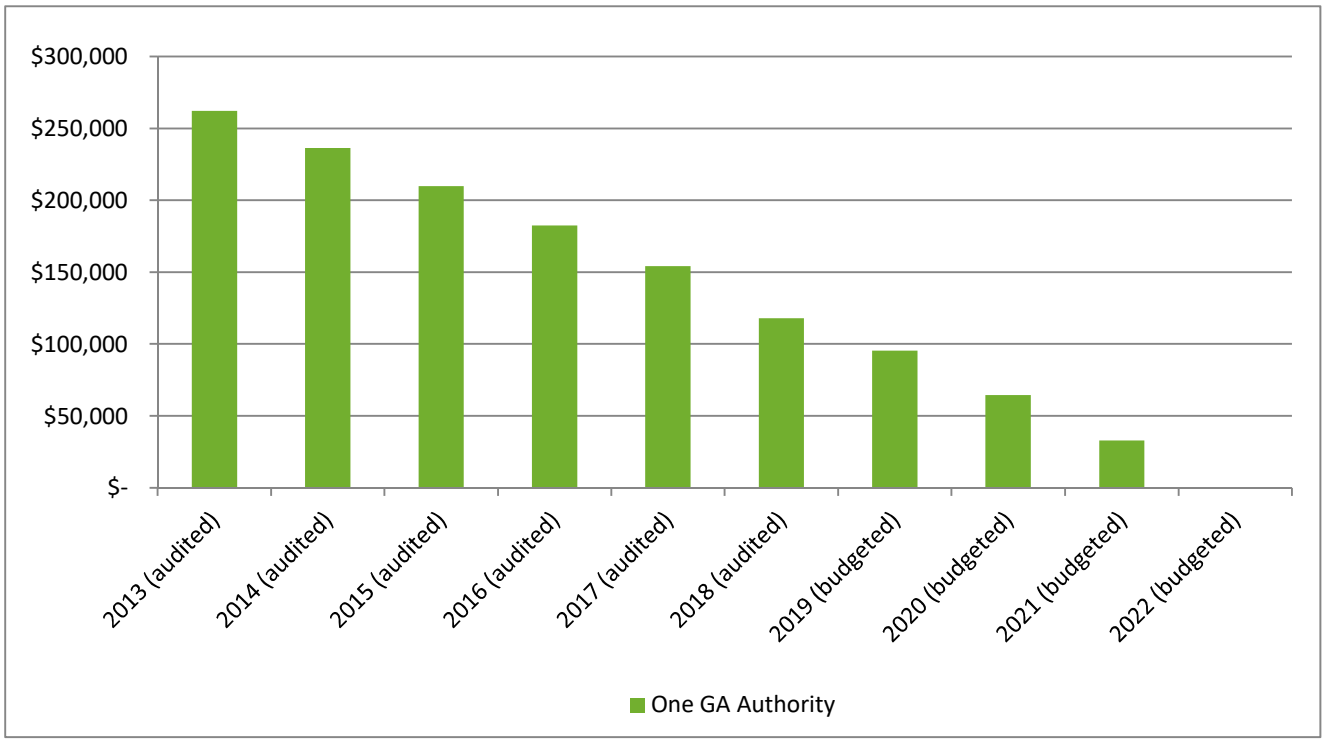
GENERAL FUND
CITY HALL CAPITAL LEASE

2013 (audited)	$	65,500
2014 (audited)	$	69,500
2015 (audited)	$	73,500
2016 (audited)	$	78,000
2017 (audited)	$	82,500
2018 (audited)	$	87,500
2019 (budgeted)	$	93,000
2020 (budgeted)	$	98,000
2021 (budgeted)	$	104,000
2022 (budgeted)	$	110,000



NATURAL GAS FUND
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	One GA Authority
2013 (audited)	$ 262,125
2014 (audited)	$ 236,363
2015 (audited)	$ 209,820
2016 (audited)	$ 182,426
2017 (audited)	$ 154,247
2018 (audited)	$ 117,819
2019 (budgeted)	$ 95,301
2020 (budgeted)	$ 64,478
2021 (budgeted)	$ 32,720
2022 (budgeted)	$ -

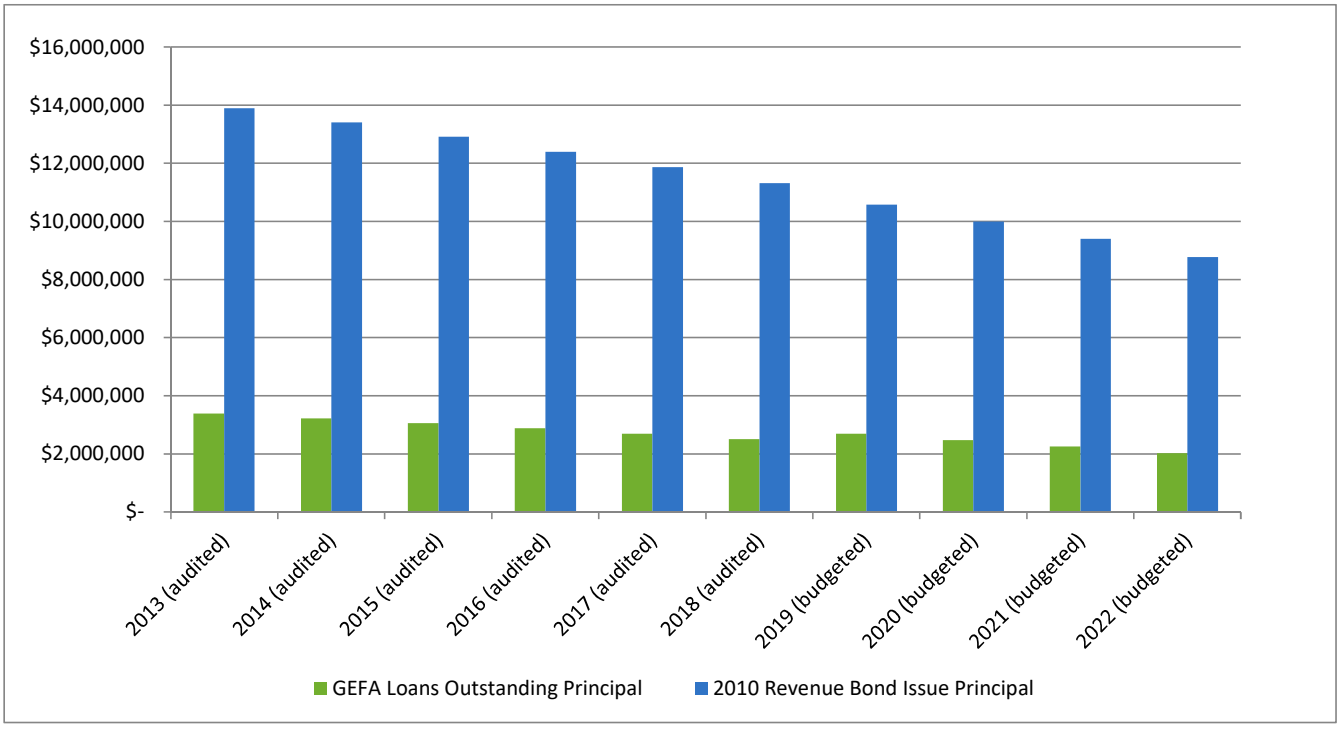


DEBT SERVICE REPAYMENT SCHEDULES
GENERAL LONG-TERM DEBT
AND NATURAL GAS FUND DEBT

		FY 2020	FY 2021	FY 2022	TOTALS
GENERAL LONG-TERM DEBT					
PROJECTED EXPENDITURES					
City Hall Lease 70% of Prime	Prin	$ 98,000	$ 104,000	$ 110,000	**$ 312,000**
Dated 10/3/95 for 25 years	Int	$ 11,046	$ 6,804	$ 2,310	**$ 20,160**
Rate between 4.2-10.5%					
TOTAL EXPENDITURES		$ 109,046	$ 110,804	$ 112,310	**$ 332,160**
NATURAL GAS FUND DEBT					
OneGeorgia Authority Loan	Prin	$ 30,823	$ 31,758	$ 32,720	**$ 95,301**
Metter Extension Project	Int	$ 2,515	$ 1,580	$ 617	**$ 4,712**
Dated 4/01/02 through 4/01/22					
Fixed @ 3.0%					
TOTAL PRINCIPAL PAYMENTS		$ 30,823	$ 31,758	$ 32,720	**$ 95,301**
TOTAL INTEREST PAYMENTS		$ 2,515	$ 1,580	$ 617	**$ 4,712**
TOTAL EXPENSES		$ 33,338	$ 33,338	$ 33,337	**$ 100,013**

WATER AND SEWER
PEAK INDEBTEDNESS AND REPAYMENT PROGRESS

	GEFA Loans Outstanding Principal	2010 Revenue Bond Issue Principal	TOTAL W & S Fund Debt
2013 (audited)	$ 3,393,763	$ 13,898,359	$ 17,292,122
2014 (audited)	$ 3,232,490	$ 13,410,784	$ 16,643,274
2015 (audited)	$ 3,064,216	$ 12,918,209	$ 15,982,425
2016 (audited)	$ 2,888,633	$ 12,405,633	$ 15,294,266
2017 (audited)	$ 2,705,455	$ 11,873,058	$ 14,578,513
2018 (audited)	$ 2,514,343	$ 11,325,483	$ 13,839,826
2019 (budgeted)	$ 2,695,850	$ 10,580,000	$ 13,275,850
2020 (budgeted)	$ 2,481,388	$ 10,005,000	$ 12,486,388
2021 (budgeted)	$ 2,257,679	$ 9,405,000	$ 11,662,679
2022 (budgeted)	$ 2,024,262	$ 8,775,000	$ 10,799,262



DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
PROJECTED EXPENSES								
2010 Water Revenue Bonds	Prin	$ 575,000	$ 600,000	$ 630,000	$ 665,000	$ 700,000	$ 730,000	$ 755,000
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 465,846	$ 439,721	$ 410,821	$ 379,321	$ 346,071	$ 311,071	$ 281,871
GEFA Loan 2006L25WJ-A	Prin	$ 87,104	$ 90,906	$ 94,874	$ 99,016	$ 103,338	$ 107,848	$ 112,556
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 37,463	$ 33,661	$ 29,693	$ 25,551	$ 21,229	$ 16,719	$ 12,011
GEFA Loan 2006L25WJ-B	Prin	$ 40,753	$ 42,532	$ 44,389	$ 46,326	$ 48,349	$ 50,459	$ 52,661
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 17,528	$ 15,749	$ 13,892	$ 11,955	$ 9,933	$ 7,822	$ 5,620
GEFA Loan 2007L31WJ	Prin	$ 25,880	$ 27,083	$ 28,279	$ 29,549	$ 30,863	$ 32,273	$ 33,710
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int	$ 13,079	$ 11,876	$ 10,680	$ 9,410	$ 8,096	$ 6,686	$ 5,249
GEFA Loan 2008L05WJ	Prin	$ 69,971	$ 72,895	$ 75,940	$ 79,113	$ 82,418	$ 85,862	$ 89,449
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int	$ 32,721	$ 29,797	$ 26,752	$ 23,579	$ 20,274	$ 16,831	$ 13,243
TOTAL PRINCIPAL PAYMENTS		$ 798,709	$ 833,417	$ 873,482	$ 919,004	$ 964,967	$ 1,006,442	$ 1,043,377
TOTAL INTEREST PAYMENTS		$ 566,636	$ 530,803	$ 491,838	$ 449,816	$ 405,603	$ 359,129	$ 317,994
TOTAL EXPENSES		$ 1,365,345	$ 1,364,220	$ 1,365,320	$ 1,368,820	$ 1,370,570	$ 1,365,571	$ 1,361,370

DEBT SERVICE REPAYMENT SCHEDULE
WATER AND SEWER FUND

		FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	**TOTALS**
PROJECTED EXPENSES									
2010 Water Revenue Bonds	Prin	$ 785,000	$ 820,000	$ 855,000	$ 890,000	$ 925,000	$ 965,000	$ 685,000	**$ 10,580,000**
Dated 4/1/11 -- 4/1/33 4.03% Fixed Rate	Int	$ 251,671	$ 219,487	$ 185,457	$ 149,547	$ 111,722	$ 71,947	$ 29,969	**$ 3,654,522**
GEFA Loan 2006L25WJ-A	Prin	$ 117,469	$ 101,799						**$ 914,910**
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 7,098	$ 2,008						**$ 185,432**
GEFA Loan 2006L25WJ-B	Prin	$ 54,960	$ 47,629						**$ 428,060**
Payments 7/1/08--6/30/28 4.28% Fixed Rate	Int	$ 3,321	$ 939						**$ 86,758**
GEFA Loan 2007L31WJ	Prin	$ 35,224	$ 36,802	$ 28,853					**$ 308,516**
Payments 4/1/09 -- 3/1/29 4.4% Fixed Rate	Int	$ 3,735	$ 2,157	$ 534					**$ 71,503**
GEFA Loan 2008L05WJ	Prin	$ 93,186	$ 97,079	$ 83,989					**$ 829,902**
Payments 7/1/09--6/30/29 4.1% Fixed Rate	Int	$ 9,506	$ 5,613	$ 1,588					**$ 179,904**
TOTAL PRINCIPAL PAYMENTS		$ 1,085,839	$ 1,103,309	$ 967,842	$ 890,000	$ 925,000	$ 965,000	$ 685,000	**$ 13,061,388**
TOTAL INTEREST PAYMENTS		$ 275,331	$ 230,204	$ 187,579	$ 149,547	$ 111,722	$ 71,947	$ 29,969	**$ 4,178,119**
TOTAL EXPENSES		$ 1,361,170	$ 1,333,513	$ 1,155,421	$ 1,039,547	$ 1,036,722	$ 1,036,947	$ 714,969	**$ 17,239,506**

Glossary of Terms

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity - Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Allot - To divide an appropriation into amounts, this may be encumbered or expended during an allotment period.

Amortization - A tax deduction for the gradual consumption of the value of an asset.

Annualize - Taking changes that occurred mid-year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio - The ratio at which the tax rate is applied to the tax base.

Asset - Resources owned or held by a government which has monetary value.

Attrition - A method of achieving reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions - Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available (Undesignated) Fund Balance - This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – A budget in which planned revenues available equal planned expenditures.

Base Budget - Cost if continuing the existing levels of service in the current budget year.

Bond - A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

> General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.
>
> Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bond Refinancing - The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget - A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule of key dates that a government follows in preparation and adoption of the budget.

Budgetary Control- The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Capital Assets - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. The City of Statesboro defines them as assets costing at least $5,000 and a useful life of two or more years.

Capital Budget - The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.

Capital Improvements - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure. It also includes vehicle and equipment replacement.

Capital Improvements Program (CIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay - Assets which have a value of $500 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as fixed asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the teal purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index issued as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency - A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax - A tax levied to support a specific government program or purpose.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department - The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related Fees - Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement - The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program - A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Employee (or Fringe) Benefits - Contribution made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Entitlements - Payments to which local governmental units are entitled, pursuant to and allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure - The payment of Cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense - Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy - A government’s policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year is July 1st through June 30th.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit - A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function - A group of related activities aimed at accomplishing a major service of regulatory program for which a government is responsible (e.g., public safety).

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Governmental Fund – Funds generally used to account for tax-supported activities. There are five different types of governmental funds.

Capital Project Fund: Type of fund used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Debt Service Fund: Type of fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

General Fund: Type of fund typically serves as the chief operating fund of a government. This fund is used to account for all financial resources except those required to be accounted for in another fund.

Permanent Fund: Type of fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposed that support the reporting government’s programs.

Special Revenue Fund: Type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds.

Enterprise Fund: Type of fund used to report an activity for which a fee is charged to external users for goods or services.

Internal Service Fund: Type of fund that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

Fiduciary Fund – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. There are four different types of fiduciary funds.

Agency Funds: Type used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Investment Trust Funds: Type used to report governmental external investment pools in separately issued reports and the external portion of these same pools when reported by the sponsoring government.

Pension Trust Funds: Type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans.

Private-Purpose Trust Funds: Type used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.

Fund Balance - The excess of the assets of a fund over its liabilities, reserves, and carryover.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants - A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers - The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue - Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges - The charges to user departments for internal services provided by another government agency, such as data processing, or insurance funded from a central pool.

Lapsing Appropriation - An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy - To impose taxes for the support of government activities.

Line-item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Long-term Debt - Debt with at maturity of more than one year after the date of issuance.

Materials and Supplies - Expendable materials and operating supplies necessary to conduct departmental operations.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Modified Accrual – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Net Budget - The legally adopted budget less all inter-fund transfers and inter departmental charges.

Nominal Dollars - The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Obligations - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses - The cost of personnel, materials and equipment required for a department to function.

Output Indicator - A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go-Basis - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget - A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators - Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure - Data collected to determine how effective or efficient a program is in achieving objectives.

Personal Services - Expenditures for salaries, wages, and fringe benefits of a government's employees.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. The cease to be encumbrances when the obligations are paid or otherwise terminated.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget - A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget - A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and

objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income) - Revenues earned by a program, including fees for services, license and permit fees, and fines.

Purpose - A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Retained Earnings - The accumulated earnings of an Enterprise or Internal Service Fund which have been retained or held in the fund and which are not reserved for any specific purpose.

Revenue - Sources of income financing the operations of government.

Service Level - Services or products which comprise actual or expected out-put of a given program. Focus is on results, not measures of workload.

Source of Revenue - Revenues are classified according to their source or point of origin.

Structurally Balanced Budget – one that supports financial sustainability for multiple years into the future.

Supplemental Appropriation - An additional appropriation made by the governing body after the budget year or biennium has started.

Supplemental Requests - Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated. .

Target Budget - Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy - The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost - A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of wages.

Working Capital- Excess of current assets over current liabilities.

Workload Indicator - A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years - The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year round employee. For most categories, this equals 2080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2080 to arrive at the equivalent number of “work years” for the position.

Source: The Best of Government Budgeting

A Guide to Preparing Budget Documents

By: Dennis Strachota

Government Finance Officers Association, 1994

Acronyms

AFIS	Automated Fingerprinting Information System
ATC	Aid to Construction
BOE	Board of Education
CDBG	Community Development Block Grant
CDL	Commercial Drivers License
CH	City Hall
CHIP	Community Housing Improvement Program
CID	Criminal Investigations Division
CIP	Capital Improvements Program
CJIS	Criminal Justice Information System
COLA	Cost of Living Adjustment
DABC	Development Authority of Bulloch County
DCA	Department of Community Affairs
DDA	Direct Deposit Advices
DHR	Department of Human Resources
DNR	Department of Natural Resources
DSDA	Downtown Statesboro Development Authority
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
EPD	Environmental Protection Division
ERT	Emergency Response Team
FD	Fire Department
FEMA	Federal Emergency Management Agency
FTE	Full-Time Employee
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GDOT	Georgia Department of Transportation
GEFA	Georgia Environmental Facilities Authority
GEMA	Georgia Emergency Management Agency
GFOA	Government Finance Officers Association
GMA	Georgia Municipal Association
GOHS	Governor's Office of Highway Safety
GPD	Gallons Per Day
GSU	Georgia Southern University
H/M	Hotel/Motel
HAZMAT	Hazardous Materials
HLF	High Load Factor
HVAC	Heating, Ventilation, Air-Conditioning
IACP	International Association of Chiefs of Police
IRS	Internal Revenue Service
ISO	Insurance Services Office
ISTEA	Intermodal Surface Transportation Efficiency Act
LARP	Local Assistance Resurfacing Program
LLF	Low Load Factor
LOST	Local Option Sales Tax
MGAG	Municipal Gas Authority of Georgia
NCIC	National Crime Information Center
NFPA	National Fire Protection Association
NG	Natural Gas
NPDES	National Pollutants Discharge Elimination System
OCGA	Official Code of Georgia Annotated
OSHA	Occupational Safety and Health Administration
OTC	Occupational Tax Certificate
PD	Police Department
PE	Professional Engineer
PI	Protective Inspections
PWD	Public Works Department
SAC	Statesboro Arts Council
SBCPRD	Statesboro/Bulloch County Parks & Recreation Department
SCVB	Statesboro Convention and Visitors Bureau
SONET	Southern Natural Gas' Online Service
SPLOST	Special Purpose Local Option Sales Tax
SWAT	Special Weapons and Tactics
SWC	Solid Waste Collection
SWD	Solid Waste Disposal
TEA	Transportation Enhancement Act
TPA	Third-Party Administrator
W/S	Water/Sewer
WCSWA	Wayne County Solid Waste Authority
WWTP	Waste-Water Treatment Plant



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