2025 PROPOSED BUDGET

Fiscal Year 2025
January 1, 2025 – December 31, 2025

October 30, 2024

City Council
City of Stonecrest
3120 Stonecrest Blvd.
Stonecrest, GA 30038

Dear Mayor and City Council:

The proposed budget projects revenues and expenditures for the period beginning January 1, 2025 through December 31, 2025 is $17.6 million for the operating budget and a capital projects budget of $11.5. The departmental requests include increases for additional training and education, operating supplies, and additional computer replacements. There are 4 personnel requests: administrative assistant – community development, arborist – community development and parks, reclassification of zoning administration technician to zoning administrator, and reclassification of accountant to Budget Analyst. With the implementation of Tyler Technologies, City staff will continue to be trained on the system capabilities. The Community development module implementation is scheduled for summer of 2025. The remainder of this document provides summaries of the departmental requests.

Mayor-Council

The Mayor & City Council have numerous initiatives that they would like to accomplish in the FY25 budget year. Additional funding has been allocated for those initiatives to the council's travel budget to assist with the increased fees related to training, functions and events that they are seeking to attend. The FY25 budget reflects an increase in the district travel accounts, as well as an increase in the travel expense line for the Mayor and City Council. There is also an increase in the council initiative line to ensure Council has the appropriate funding level to engage with the citizens in their respective districts.

City Manager

The City Manager's office will implement plan management software to be able to provide a public view of all the plans in the City of Stonecrest. These plans are centered around economic development, film and entertainment, comprehensive plan, parks masterplan, transportation plan, bicycle/pedestrian/trail, and capital improvement program are the catalyst to creating the foundation for expanding experiences and moving along the road to success. This software will

provide status updates of the items that have been identified as recommendations to the city for implementation.

The community engagement position is being moved to the Parks department. Our goal is to have this position directly connected with citizens and the appropriate resources they seek. This position is essential in the implementation of other programs that have been identified by the City Manager and the parks director.

The Citizens Academy will be funded from the City Manager's Budget for 2025. The City Manager will be working with the Mayor's office to work toward the establishment of a Stonecrest zip code

Communications

With reorganization and removal of the IT department from communication in 2023, the Communications team will continue to focus on marketing, branding and promoting the City of Stonecrest while also providing production services to our various meetings, events and town halls. The department received funding for additional staff positions: content creator, marketing/social media specialist, and a part-time audio-video tech. As of today, the department is fully staffed and continues to implement new tools to market, brand and promote the city. Everyone will begin to see and hear the great things that the city is doing. Funding was increased in this department to reflect the creation of a City Magazine to increase marketing efforts, and to enhance professional services to ensure the best audio video experience in person and online. The Communications department will also create tourism, marketing, and new employee orientation videos for the city, increasing our social media platform followers by increasing followers and a marketing for all major city events.

Finance

The finance department implemented Tyler Technologies for the city's enterprise resource planning software system. The department will focus on training staff on the new ERP solution. The department's goal is to have all vendors set up with EFT payments in FY2025. As a highly functioning department, they will focus on hiring well-qualified applicants to fill the remaining vacant positions. There is currently an active recruitment for a Finance Director. Recently hired positions included the following: deputy finance director, accountant, and purchasing coordinator. The enterprise resource planning software system will be the foundation of improved efficiency for city staff to produce expected reports, assist with forecasting, and make data driven decisions while being fiscally responsible. The proposed budget has increased funding in professional services for the accounting and audit services that are needed. There is a request for reclassification of one (1) of the accountant positions to a budget analyst position.

The department will work with Information Technology (IT) and Tyler Technologies to go live with the financial transparency software, OpenGov. In an effort to enhance the business experience, the revenue division is introducing online payment options for hotel/motel, liquor by the drink and wholesale in January 2025. Once a grant administrator has been hired, they will be primarily responsible for identifying and managing grant applications and fund allocations.

Information Technology

Funding was allocated to perform a hybrid of outsourcing and in-house operations. The allocation

included funding for an IT Manager and the creation of a Systems Analyst and Helpdesk Analyst position. These positions will not be funded and instead the professional services line item in this area will reflect the contract for Information Technology and GIS. The budget will also reflect funding for additional computer replacement and additional equipment for anticipated new staff for the remainder of 2024 through 2025. The IT department will also provide support to the departments by assisting with the implementation of financial transparency software (Opengov), work order & asset management system (SeeClickFix) and Community Development upgrade to Tyler Technologies in the summer of 2025. This support function is also proposing to implement Cisco Umbrella by providing a robust layer of security by blocking access to malicious domains before a connection is established. This will assist in reducing the risk of cyber threats such as malware, ransomware, and phishing attacks. While operating as a cloud-based solution, ensuring comprehensive protection across all devices, whether on or off the city's network. The Cisco Umbrella software will also enhance visibility and control over internet activity, allowing for faster threat detection and response, ultimately safeguarding the organization's digital assets while simplifying security management.

Human Resources (HR)

The Human Resources Department will continue to provide elevated staff appreciation experience and training. They planned a professional development service day that culminated with the presentation of the City's first Sunflower Service Award. This inaugural year award was presented to Myrlene Thomas, Human Resources Analyst. The HR department successfully implemented the Tyler Technologies ERS payroll and time and attendance systems. With addition of a HR analyst, the department will be expanding the internal training programs offered to staff. As we continue to ensure that we have the workforce that will help move the city down the road to success. HR will continue to focus on retention efforts, with talent development, expanded training opportunities and increasing employee engagement. The department will also roll out an electronic performance management process The HR Department has also reviewed the current personnel policy and will make recommendations to the Council in the coming months. The department consistently advises supervisors and employees on policies, procedures, practices, benefits and other employment related matters. For the second year in a row, the department had applied and awarded grant funding for health and wellness. The City's health and wellness center is scheduled to open and be available to all city staff in January 2025.

Engineering

Engineering, SPLOST/Capital Management and Augmentation of Right of Way Maintenance were recorded in this department for FY24 through contracted services. The city will continue to outsource the augmentation of Right of Way Maintenance and Engineering services in FY25. The hiring of a Capital Projects Manager and Site Inspector reduces the demand for contacted services for these services. This support function will continue to coordinate transportation and intersection projects, parks projects, and serving as a liaison to DeKalb County Public Works. The professional services line is funded to support the city's desire for beautification efforts.

Economic Development

The Economic Development Plan was approved by the Mayor and City Council. This plan will serve as a road map that will guide strategy for intentional and culturally sustainable economic growth for the city. The Economic Development director will continue to work on a plan that will outline the execution of the strategy. The department is now fully staffed with the addition of a Business Development Manager position. The department has facilitated several Think Tanks and town halls with various business leaders in the community to discuss the city's plan to promote and create a more defined tourism brand. In partnership with Discover Dekalb and Experience Georgia. With the recent revamping of the landing page for economic development, we are excited to offer useful tools to educate citizens and businesses looking for data related to the area and a new economic development page. Since the council approved the incorporation of the film and entertainment commission under the Stonecrest Development Authority and the approval of the City's comprehensive plan update, there has been more interest in the city's entertainment district. With the recently hired staff, the department will be able to contact businesses to assist them with their needs. The department will also create a small business series next year as a part of the business retention and expansion goals. The department will continue to focus on retaining and growing of our economic drivers and support efforts to enable Stonecrest's employers to cultivate, retrain and attract the needed talent. This will elevate engagement in the national and international arena and build our Stonecrest's tourism brand.

Municipal Court

The Municipal Court will continue its citizen engagement opportunities such as the Municipal Court Clerk's webinar, Criminal Justice townhalls, online training and educational programs. As a 2024 GCCA exemplary Service award recipient, the municipal court office is working towards implementation of new court software. The municipal court has connected with offenders, other local and state agencies to provide a platform to exchange valuable information and/or training. The FY25 budget reflects an increase in travel, education and training to provide funding resources to support staff and the judges' training. There is also an increase to the professional services, solicitor and public defender line items. A new arketing/advertising line was added for the publications that are essential for the public.

Parks

The Capital Improvement Program (CIP) and American Rescue Plan Act (ARPA) funding has been able to assist the parks department with aging infrastructure. The Parks department has increased community involvement in activities at Browns Mill Recreation Center and anticipating additional recreation programs and activities to increase the use of the facility. In FY24, the parks department presented many city events that were very successful, and they have planned a great FY25 of events, including a new series of "Screen on the Green". They will also have other pop-up events at all the park locations throughout the next year. Renovations to Salem Park (basketball court and parking lot), resurfacing of tennis/pickleball courts, the installation of some shade structures, the design and construction of 1.5-mile trail (with the assistance of a grant), installation of a community garden at Brownsmill, roof replacement of Brownsmill. At this time, the grounds crew has been able to maintain the parks with the purchase of various equipment. The proposed budget includes funding for the development of leagues, additional field supplies, new program ideas for summer camp and school break camps. There will be an increase in operational funding for equipment leases, operating supplies, and parks beautification.

Planning & Zoning

In FY24, the Mayor and City Council adopted the 2038 Stonecrest Comprehensive plan update. Through a combined request from the Parks and Planning and Zoning departments, a request for a full-time arborist has been made for the 2025 budget. This position will be responsible for assisting land development with tree recompense, annual review of tree canopy and other activities. This position will also assist with the design, buildout and ongoing operations of the various flora that exist and those to be installed at the Botanical Gardens. With the ongoing efforts to create a sense of place for the City of Stonecrest, the department will focus on updating zoning and overlay district ordinances to reflect the density desired for future developments. Another department goal is to establish a historic preservation commission to develop historic guidelines for historic resources.

Code Enforcement

Code Enforcement will focus on educating the public on the importance of city codes and the need to consider the impact of surrounding neighborhoods. Code Enforcement will utilize the additional staff to assist the revenue division with licensing and permit concerns. This department will also be taking part in the Tyler Implementation of the Community Development module in 2025. The department will focus on training, recruitment, and retention efforts of the code enforcement officers with the increase requests for travel and education/training line items. In FY2025, Code Enforcement will continue to develop data driven metrics to assist with proactive code enforcement, including nights and weekend scheduling. In FY24, another position was approved during a requested budget adjustment. This additional position is fully funded in FY25 and once filled, this department will be fully staffed.

Public Safety Department

The FY24 budget established the Public Safety Director position. The city is in the hiring process for this much anticipated position with the intent of having a person in place before the end of 2024. This will aid in improved service delivery under our Intergovernmental agreement and provide more efficient and coordinated efforts with all lines of Public Safety on the county, state and federal levels. The department will collaborate with all city departments to ensure the city creates a safe environment for all staff, residents, and all those who visit our city and will have administrative support from the City Manager's office.

Building

With the newly hired Chief Building Official and building inspector, the department is now fully staffed. The department is focusing on cross training opportunities to increase efficiencies in community development division. The department will add metrics to the permitting process to also assist with operational measures and continue to promote a development friendly environment for residents and businesses. The building department will also be a part of the Tyler implementation for Community Development in the Spring of 2025. The department will continue to review code and policies/procedures to ensure that the City is business friendly without compromising the

efficiency of development, not only for our residents, but our stakeholders and visitors.

Capital Improvement Program (CIP)

The capital improvement budget provides a multiyear plan that includes funding of various parks projects, transportation and intersections projects, sidewalks, pedestrian crossings, street resurfacing, and future city hall/ city center plans. The FY25 projects for SPLOST/CIP are attached in this document. The projects proposed for this budget year include transportation improvements, freight cluster projects, intersection improvements, parks improvements and construction, field upgrades, parking lots additions/expansions, sidewalks, road repaving in addition to gateway monuments, bridge and streetscaping and wayfinding signage. The overall goal for the parks projects is to bring all the current parks' locations up to the Stonecrest Standard. Parks CIP projects include complete renovations including parking lot resurfacing, installation of playground equipment, repair and installation of irrigation, repair and installation improved field conditions, repair and installation of new parking lots, additional basketball and pickleball locations, lighting upgrades, restroom and fieldhouse renovations and construction.

Conclusion

The budget presented continues to focus on laying the foundation for the road to success. This budget illustrates the desire to focus on the community, including our own employees. Funding and focusing on strategies to retrain, train and develop employees remains a high priority. Research continues to show the decline in students and experienced professionals wanting to seek employment with local governments. The City Manager's office and the executive leadership team will be exploring additional opportunities to collaborate with local educational and training programs for skilled workforce for our businesses and we will take an opportunity to do the same for the city's workforce. We will also focus on the safety, beautification and economic development initiatives to create the environment that others what to be a part of to live, work and visit. The public safety director will have to show up "Day 1 ready" to be able to assist the city with the various concerns that they will have to be poised to face. All city departments will be working with the communications teams to provide content to show the great work that is going on in the City. Stonecrest continues to move forward with the dedicated department directors working together with their staff to help build the foundation and move. They will continue to provide improved customer service interactions and create efficient operations within their respective departments. There has been a significant emphasis on street resurfacing in the past three years, the City's roads are much improved and in the future years, you will see less funding in the Capital projects budget. The funding is being shifted to projects like the botanical garden, city center, and other transportation projects. These are truly, the "road to success".

If additional information would be beneficial in preparation for the public hearing or the council meeting, please contact me.

Respectfully,

Gia R. Scruggs, City Manager

CITY OF STONECREST
PROPOSED BUDGET FY 2025

Account	2022 Actual	2022 Budget	2023 Actual	2023 Budget	2024 Final Budget	2025 Proposed Budget	2024 to 2025 Budget Percent Change
GENERAL FUND							
REVENUES							
031 TAXES							
03110 GENERAL PROPERTY TAX							
31100 REAL PROPERTY-CURRENT YEAR	1,461,164	1,873,000	1,045,617	2,170,262	2,539,394	2,661,000	5%
31110 PUBLIC UTILITY TAX	3	-	31,375		-	35,300	100%
31200 REAL PROPERTY-PRIOR YEAR	65,704	50,000	33,408	50,000	50,000	75,000	50%
31301 PERSONAL PROPERTY-CURRENT YEAR	247,188	300,000	237,701	353,298	375,816	270,700	-28%
31310 MOTOR VEHICLE TAX	24,271	12,400	(10,434)	25,236	25,236	25,000	-1%
31315 TITLE AD VALOREM TAX	1,210,337	975,000	1,006,714	1,000,000	1,000,000	1,130,000	13%
31340 INTANGIBLE TAX REVENUE	2,238	2,500	534	2,500	2,500	35,800	1332%
31360 REAL ESTATE TRANSFER TAX	981	250	197	825	800	13,700	1613%
31400 PERSONAL PROPERTY- PRIOR YEAR	(3,311)	50,000	7,721	50,000	25,000	9,800	-61%
324500 PEN & INT ON DELIND TAX						1,000	100%
32451 PEN & INT ON DELINQ PROP TAX	4,275	10,000	5,422	5,000	5,000	9,600	92%
03110 TOTAL GENERAL PROPERTY TAX	**3,012,850**	**3,273,150**	**2,358,255**	**3,657,121**	**4,023,746**	**4,266,900**	6%
03111 FRANCHISE FEES						-	0%
31371 ATL GAS LIGHT (SOUTHERN CO.)	299,777	300,000	310,698	375,000	350,000	429,000	23%
31372 SSEMC	-	350,000		460,000	460,000	525,000	14%
31373 XFINITY/COMCAST	417,429	500,000	202,442	440,000	440,000	336,000	-24%
31374 AT&T	20,571	150,000	78,513	100,000	100,000	100,000	0%
31375 GEORGIA POWER	-	975,000	2,193,646	1,700,000	2,100,000	2,200,000	5%
31376 FUEL GEORGIA/CENNAT	-	100		50	50	-	-100%
03111 TOTAL FRANCHISE FEES	**737,777**	**2,275,100**	**2,785,299**	**3,075,050**	**3,450,050**	**3,590,000**	4%
03140 SELECTIVE SALES AND USE TAX						-	0%
34200 ALCOHOLIC BEVERAGE EXCISE TAX	72,565	46,000	73,844	65,000	70,000	100,000	43%
34300 LOCAL OPTION MIXED DRINK	147,578	100,000	115,659	130,000	130,000	175,000	35%
34900 OTHER SELECTIVE TAX		-		-	-	-	0%
39100 PEN & INT ON DELINQ TAX		-		-	-	-	0%
03140 TOTAL SELECTIVE SALES AND USE TAX	**220,143**	**146,000**	**189,503**	**195,000**	**200,000**	**275,000**	38%
03160 BUSINESS TAXES						-	0%
31610 BUSINESS & OCCUPATION TAXES	1,864,066	-	1,813,515	1,628,778	1,700,000	2,200,000	29%
31620 INSURANCE PREMIUM TAX	4,905,338	4,100,000	5,250,274	4,750,000	4,750,000	5,200,000	9%
31630 FINANCIAL INSTITUTIONS TAXES	269,050	10,000		30,000	30,000	45,000	50%
03160 TOTAL BUSINESS TAXES	**7,038,454**	**4,110,000**	**7,063,789**	**6,408,778**	**6,480,000**	**7,445,000**	15%
031 TOTAL TAXES	**11,009,224**	**9,804,250**	**12,396,846**	**13,335,949**	**14,153,796**	**15,576,900**	10%
032 LICENSES & FEES						-	0%
03210 BUSINESS LICENSE						-	0%
32110 ALCOHOLIC BEVERAGES CURRENT YR	208,627	125,000	195,671	195,000	225,000	275,000	22%
32111 ALCOHOLIC BEVERAGES FUTURE YR	26,575	-	-	-	25,000	-	-100%
321900 Other Licenses/Permits						2,500	100%
321220 Insurance License Fees						15,000	100%
32120 GEN BUSINESS LICENSE CURRENT Y					**250,000**	**292,500**	17%
319100 Other Charges for Services - Election Qualifying Fees						4,000	100%
03210 TOTAL BUSINESS LICENSE	**235,202**	**125,000**	**195,671**	**220,000**	**250,000**	**296,500**	19%
03220 LICENSES & PERMITS						-	0%
32200 BUILDING PERMITS	660,242	1,700,000	713,844	750,000	750,000	700,000	-7%
32202 DEVELOPMENT PERMITS	75,265	25,000	14,205	20,000	20,000	65,000	225%
32205 ZONING APPLICATIONS	16,030	10,000	8,633	10,000	10,000	12,000	20%
32299 OTHER	755	-	700	650	1,000	1,000	0%
349900 Charges for Services-Other						700	100%
03220 TOTAL LICENSES & PERMITS	**752,292**	**1,735,000**	**737,382**	**780,650**	**781,000**	**778,700**	0%
032 TOTAL LICENSES & FEES	**987,494**	**1,860,000**	**933,053**	**1,000,650**	**1,031,000**	**1,075,200**	4%
033 INTERGOVERNMENTAL REVENUES						-	0%
33401 STATE GRANTS RECEIVED		-	2,000	-		-	0%
33430 STATE GRANT CAPITAL-LMIG DIREC		-	559,844	-	626,960	-	-100%
03430 TOTAL STATE GOVERNMENT GRANTS			**561,844**	**-**	**626,960**	-	-100%
033 TOTAL INTERGOVERNMENTAL REVENUES	**-**	**-**	**561,844**	**-**	**626,960**	-	-100%
034 GENERAL GOVERNMENT						-	0%
03400 GENERAL GOVERNMENT						-	0%
34110 COURT COSTS, FEES, CHARGES	7,842	-	17,958	6,500	15,000	17,000	13%
34119 OTHER FEES	-	10,000	-	-		-	0%
34120 FILM PERMITTING	17,663	10,000	2,640	22,000	10,000	10,000	0%
34130 PLANNING AND DEVELOPMENT FEES	9,845	-	-	5,000	5,000	5,000	0%
34720 ACTIVITY FEES	62,838	10,000	34,175	239,113	250,000	250,000	0%
34750 PROGRAM FEES		-	48,695	2,500	20,000	50,500	153%
34990 CHARGES FOR SERVICES-OTHER		-		350	350	-	-100%
03400 TOTAL GENERAL GOVERNMENT	**98,188**	**30,000**	**103,468**	**275,463**	**300,350**	**332,500**	11%
03900 OTHER CHARGES FOR SVCS						-	0%
31910 ELECTION QUALIFYING FEE	1,650	-	5,250	1,350	-	2,700	100%
34930 BAD CHECK FEES	25	-		250	250	-	-100%
03900 TOTAL OTHER CHARGES FOR SVCS	**1,675**	**-**	**5,250**	**1,600**	**250**	-	-100%
034 TOTAL GENERAL GOVERNMENT	**99,863**	**30,000**	**108,718**	**277,063**	**300,600**	**332,500**	11%
035 FINES AND FORFEITURES						-	0%
03510 FINES AND FORFEITURES						-	0%

35100 MUNICIPAL COURT	57,420	-	28,639	31,500	31,500	37,000	17%
03510 TOTAL FINES AND FORFEITURES	**57,420**	**-**	**28,639**	**31,500**	**31,500**	**37,000**	17%
035 TOTAL FINES AND FORFEITURES	**57,420**	**-**	**28,639**	**31,500**	**31,500**	**37,000**	17%
036 INTEREST REVENUES						-	0%
03610 INTEREST REVENUES						-	0%
36100 INTEREST	1,400	500	109,244	900	50,000	157,000	214%
03610 TOTAL INTEREST REVENUES	**1,400**	**500**	**109,244**	**900**	**50,000**	**157,000**	214%
036 TOTAL INTEREST REVENUES	**1,400**	**500**	**109,244**	**900**	**50,000**	**157,000**	214%
389000 Misc Revenue- Other Misc Revenue						500,000	100%
038 Total Misc Revenue					**-**	**-**	0%
039 OTHER FINANCING SOURCES						-	0%
03910 OTHER FINANCING SOURCES						-	0%
39120 TRANSFER FROM HOTEL	236,403	551,250	-	373,125	415,250	415,300	0%
(TYLER ACCT TBD) OPEN RECORDS FEES					-	2,500	100%
03910 TOTAL OTHER FINANCING SOURCES	**236,403**	**551,250**	**-**	**373,125**	**415,250**	**417,800**	1%
039 TOTAL OTHER FINANCING SOURCES	**236,403**	**551,250**	**-**	**373,125**	**415,250**	417,800	1%
REVENUES	**12,391,804**	**12,246,000**	**14,138,344**	**15,019,187**	**16,609,106**	**17,596,400**	6%
EXPENDITURES							
010 ADMINISTRATIVE SERVICE							
05110 MAYOR & CITY COUNCIL							
51110 REGULAR SALARIES	88,433	95,000	99,423	175,000	170,000	170,000	0%
51200 FICA/MEDICARE	6,357	7,268	7,303	13,388	13,005	13,000	0%
51210 GROUP INSURANCE	925	79,378	8,413	31,672	13,022	13,000	0%
51240 RETIREMENT	11,143	14,250	14,553	22,750	22,100	22,100	0%
51260 UNEMPLOYMENT EXPENSE	-	2,565	-	4,725	4,590	2,000	-56%
51270 WORKERS COMP	1,026	1,026	(25,510)	1,890	1,836	2,000	9%
52105 UNIFORMS	324	1,000	351	1,000	1,000	1,000	0%
52120 PROFESSIONAL SERVICES	-	25,000	16,680	25,000	25,000	25,000	0%
52330 ADVERTISING		-		-	10,000	10,000	0%
52350 TRAVEL EXPENSE	-	-	(1,131)	-	-	33,000	100%
52352 TRAVEL-DISTRICT 1	202	3,000	439	3,000	3,000	5,000	67%
52353 TRAVEL-DISTRICT 2	601	3,000	2,470	3,000	3,000	5,000	67%
52354 TRAVEL-DISTRICT 3		3,000	2,563	3,000	3,000	5,000	67%
52355 TRAVEL-DISTRICT 4	1,195	3,000	1,453	3,000	3,000	5,000	67%
52356 TRAVEL-DISTRICT 5	2,055	3,000	2,128	3,000	3,000	5,000	67%
52359 MAYOR TRAVEL EXPENSES	1,171	4,000	3,801	4,000	15,000	15,000	0%
52374 EDUCATION & TRAINING-D 1	1,275	2,000	2,815	2,000	5,000	5,000	0%
52375 EDUCATION & TRAINING-D 2	985	2,000	1,615	2,000	5,000	5,000	0%
52376 EDUCATION & TRAINING-D 3	675	2,000	2,210	2,000	5,000	5,000	0%
52377 EDUCATION & TRAINING- D 4	595	2,000	590	2,000	5,000	5,000	0%
52378 EDUCATION & TRAINING-D 5	219	2,000	1,645	2,000	5,000	5,000	0%
52379 EDUCATION & TRAINING-MAYOR	485	2,000	1,533	2,000	8,000	8,000	0%
53100 OPERATING SUPPLIES	1,679	3,000	3,404	3,000	3,000	3,000	0%
53171 DISTRICT EXPENSES - D1	2,902	3,000	2,001	3,000	3,000	3,000	0%
53172 DISTRICT EXPENSES - D2	54	3,000	1,780	3,000	3,000	3,000	0%
53173 DISTRICT EXPENSES - D3	2,485	3,000	2,982	3,000	3,000	3,000	0%
53174 DISTRICT EXPENSES - D4		3,000		3,000	3,000	3,000	0%
53176 DISTRICT EXPENSES D5	509	3,000	2,340	3,000	3,000	3,000	0%
53177 CITYWIDE MAYOR EXPENSE	206	5,000	9,903	5,000	5,000	5,000	0%
53178 COUNCIL INITIATIVES	16,005	25,000	1,241	25,000	50,000	65,000	30%
53180 MAYOR INITIATIVES	44,164	50,000	56,626	50,000	75,000	75,000	0%
53182 SPONSORSHIPS		-	320	10,000	15,000	-	-100%
5110 TOTAL MAYOR & CITY COUNCIL	**185,670**	**354,487**	**223,941**	**414,425**	**486,553**	**527,100**	8%
5130 CITY MANAGER						-	0%
51110 REGULAR SALARIES	151,141	462,500	191,879	468,358	533,000	553,800	4%
51130 OVERTIME	-	10,000	-	5,000	5,000	-	-100%
51200 FICA/MEDICARE	11,562	30,849	12,616	36,211	38,403	38,000	-1%
51210 GROUP INSURANCE	10,547	87,157	13,848	66,597	66,927	45,000	-33%
51240 RETIREMENT	12,193	57,863	27,045	61,537	75,000	75,000	0%
51260 UNEMPLOYMENT EXPENSE	-	10,888	-	12,781	12,781	12,500	-2%
51270 WORKERS COMP	5,472	4,355	2,112	5,112	5,112	5,000	-2%
51280 RELOCATION EXPENSE	-	10,000	-	10,000	-	-	0%
52120 PROFESSIONAL SERVICES	188,288	120,000	18,555	120,000	50,000	75,000	50%
52121 CONTRACTUAL SVCS JACOBS		460,000		-	-	-	0%
52135 SOFTWARE/SERVICE CONTRACTS	1,125	25,000	1,125	25,000	-	25,000	100%
52350 TRAVEL EXPENSE	134	16,000	4,796	16,000	10,000	15,000	50%
52360 DUES & FEES	875	2,000	325	2,000	2,000	5,000	150%
52370 EDUCATION & TRAINING		8,000	9,214	8,000	5,000	5,000	0%
53100 OPERATING SUPPLIES	4,863	1,000	2,610	1,000	1,000	2,500	150%
53179 INITIATIVES		-		-	35,000	35,000	0%
53181 HOSPITALITY SUPPLIES	7,217	5,000	239	5,000	3,500	3,500	0%
5130 TOTAL CITY MANAGER	**393,417**	**1,310,612**	**284,364**	**842,596**	**842,723**	**895,300**	6%
5131 CITY CLERK						-	0%
51110 REGULAR SALARIES	182,014	200,083	197,748	250,421	262,000	265,000	1%
51130 OVERTIME	2,971	10,000	3,935	15,000	10,000	10,000	0%
51200 FICA/MEDICARE	14,151	15,306	15,362	19,157	20,808	20,900	0%
51210 GROUP INSURANCE	29,352	87,763	25,041	36,681	29,952	30,000	0%
51240 RETIREMENT	20,289	30,012	22,137	32,555	35,360	35,400	0%
51260 UNEMPLOYMENT EXPENSE	-	5,402	-	6,761	7,344	7,300	-1%

51270 WORKERS COMP	2,715	2,161	2,705	2,705	2,938	2,900	-1%
51290 OTHER EMP BENEFITS	110	-	990	-	-	-	0%
52112 ELECTION SERVICES	345	-	-	50,000	-	50,000	100%
52120 PROFESSIONAL SERVICES					500	500	0%
52135 SOFTWARE/SERVICE CONTRACTS	2,250	46,000	40,697	46,000	46,000	46,000	0%
52330 ADVERTISING	30,417	25,000	18,163	25,000	25,000	25,000	0%
52350 TRAVEL EXPENSE	528	4,000	2,306	4,000	4,500	4,500	0%
52360 DUES & FEES		1,000	-	1,000	1,000	1,000	0%
52370 EDUCATION & TRAINING	2,842	4,000	3,638	4,000	4,200	6,000	43%
53100 OPERATING SUPPLIES	1,240	1,500	1,297	1,500	1,250	1,300	4%
53130 FOOD			76	2,500	-	-	0%
53181 HOSPITALITY SUPPLIES		-		-	3,500	3,500	0%
54240 COMPUTER/SOFTWARE	550	4,500	550	-	-	-	0%
5131 TOTAL CITY CLERK	**289,774**	**436,727**	**334,645**	**497,280**	**454,352**	**509,300**	12%
51110 REGULAR SALARIES		-		-	110,000	170,000	55%
51200 FICA/MEDICARE		-		-	26,622	24,000	-10%
51210 GROUP INSURANCE -		-		-	41,000	36,000	-12%
51240 RETIREMENT		-		-	33,800	40,000	18%
51260 UNEMPLOYMENT EXPENSE		-		-	9,396	1,000	-89%
51270 WORKERS COMP		-		-	3,758	3,500	-7%
52120 PROFESSIONAL SERVICES	743,918	800,000	800,559	600,000	750,000	750,000	0%
52121 CONTRACTUAL SVCS JACOBS		-		-	-	-	0%
52135 SOFTWARE/SERVICE CONTRACTS	2,250	-	2,250	-	-	-	0%
52350 TRAVEL EXPENSE		-		-	5,000	5,000	0%
52360 DUES & FEES .		-		-	5,000	5,000	0%
		-		-	5,000	-	-100%
53100 OPERATING SUPPLIES		-		-	1,000	2,500	150%
5135 TOTAL ENGINEERING	**746,168**	**800,000**	**802,809**	**600,000**	**990,576**	**1,037,000**	5%
5136 PUBLIC SAFETY						-	0%
51110 REGULAR SALARIES					150,000	150,000	0%
51200 FICA/MEDICARE					13,388	11,500	-14%
51240 RETIREMENT					22,750	19,500	-14%
51260 UNEMPLOYMENT EXPENSE					4,725	500	-89%
51270 WORKERS COMP		-		-	1,890	1,900	1%
52120 PROFESSIONAL SERVICES		25,000			35,000	15,000	-57%
52350 TRAVEL EXPENSE					3,500	3,500	0%
52360 DUES & FEES					2,500	2,500	0%
52370 EDUCATION & TRAINING				-	3,500	3,500	0%
5136 TOTAL PUBLIC SAFETY	**-**	**25,000**	**-**	**-**	**237,253**	**207,900**	-12%
5151 FINANCE ADMINISTRATION						-	0%
51110 REGULAR SALARIES	508,389	527,915	597,268	818,610	899,500	900,000	0%
51130 OVERTIME		15,000		20,000	10,000	10,000	0%
51200 FICA/MEDICARE	37,156	40,386	43,506	64,154	82,773	46,000	-44%
51210 GROUP INSURANCE	45,310	99,222	56,351	131,508	51,956	28,000	-46%
51240 RETIREMENT	72,053	79,187	86,003	109,019	90,660	50,000	-45%
51260 UNEMPLOYMENT EXPENSE		14,254		22,643	35,424	19,000	-46%
51270 WORKERS COMP	7,163	5,701	3,057	9,057	9,057	5,100	-44%
52110 AUDIT SERVICES	14,900	60,000	12,850	60,000	35,000	50,000	43%
52120 PROFESSIONAL SERVICES	58,896	220,000	84,583	150,000	52,500	150,000	186%
52135 SOFTWARE/SERVICE CONTRACTS	23,842	20,000	159,688	20,000	100,000	75,000	-25%
52330 ADVERTISING					-	5,000	100%
52350 TRAVEL EXPENSE	4,704	10,000	3,353	10,000	15,000	15,000	0%
52360 DUES & FEES	2,834	4,000	16,796	4,000	7,000	7,000	0%
52370 EDUCATION & TRAINING	2,080	5,000	3,334	7,500	14,000	14,000	0%
53100 OPERATING SUPPLIES	4,379	1,500	5,238	1,500	2,100	2,000	-5%
54240 COMPUTER/SOFTWARE		120,000			-	-	0%
Bond Payments (Principal)					78,736	135,000	71%
Bond Payments (Interest)					38,500	248,200	545%
Other (no account specified)					96,264	-	-100%
5151 TOTAL FINANCE ADMINISTRATION	**781,706**	**1,222,165**	**1,072,027**	**1,427,991**	**1,618,470**	**1,759,300**	9%
5152 HUMAN RESOURCES						-	0%
51110 REGULAR SALARIES	183,321	190,000	145,929	202,000	271,000	271,000	0%
51200 FICA/MEDICARE	14,024	14,535	11,164	15,453	15,338	15,500	1%
51210 GROUP INSURANCE	15,869	39,766	18,189	21,275	22,106	33,000	49%
51240 RETIREMENT	24,507	28,500	17,327	26,260	26,065	26,000	0%
51260 UNEMPLOYMENT EXPENSE	-	5,130	-	5,454	5,414	5,000	-8%
51270 WORKERS COMP	2,579	2,052	2,182	2,182	2,165	2,100	-3%
52120 PROFESSIONAL SERVICES	134,351	10,000	148,334	120,000	52,500	50,000	-5%
52135 SOFTWARE/SERVICE CONTRACTS	70,409	-	6,168	45,000	31,500	31,500	0%
52330 ADVERTISING	-	500	-	500	1,500	1,500	0%
52350 TRAVEL EXPENSE	1,346	5,000		5,000	5,000	4,000	-20%
52360 DUES & FEES -		2,000		2,000	3,500	3,500	0%
52370 EDUCATION & TRAINING	-	3,000	1,589	3,000	1,500	2,500	67%
53100 OPERATING SUPPLIES	2,758	6,000	924	6,000	4,200	4,200	0%
53183 STAFF DEVELOPMENT		-	-	25,000	25,000	25,000	0%
53184 STAFF APPRECIATION			7,987	15,000	15,000	15,000	0%
5152 TOTAL HUMAN RESOURCES	**449,164**	**306,483**	**359,793**	**494,124**	**481,788**	**489,800**	2%
5153 LEGAL SERVICES DEPARTMENT						-	0%
52122 ATTORNEY FEES	801,241	450,000	696,204	450,000	800,000	750,000	-6%

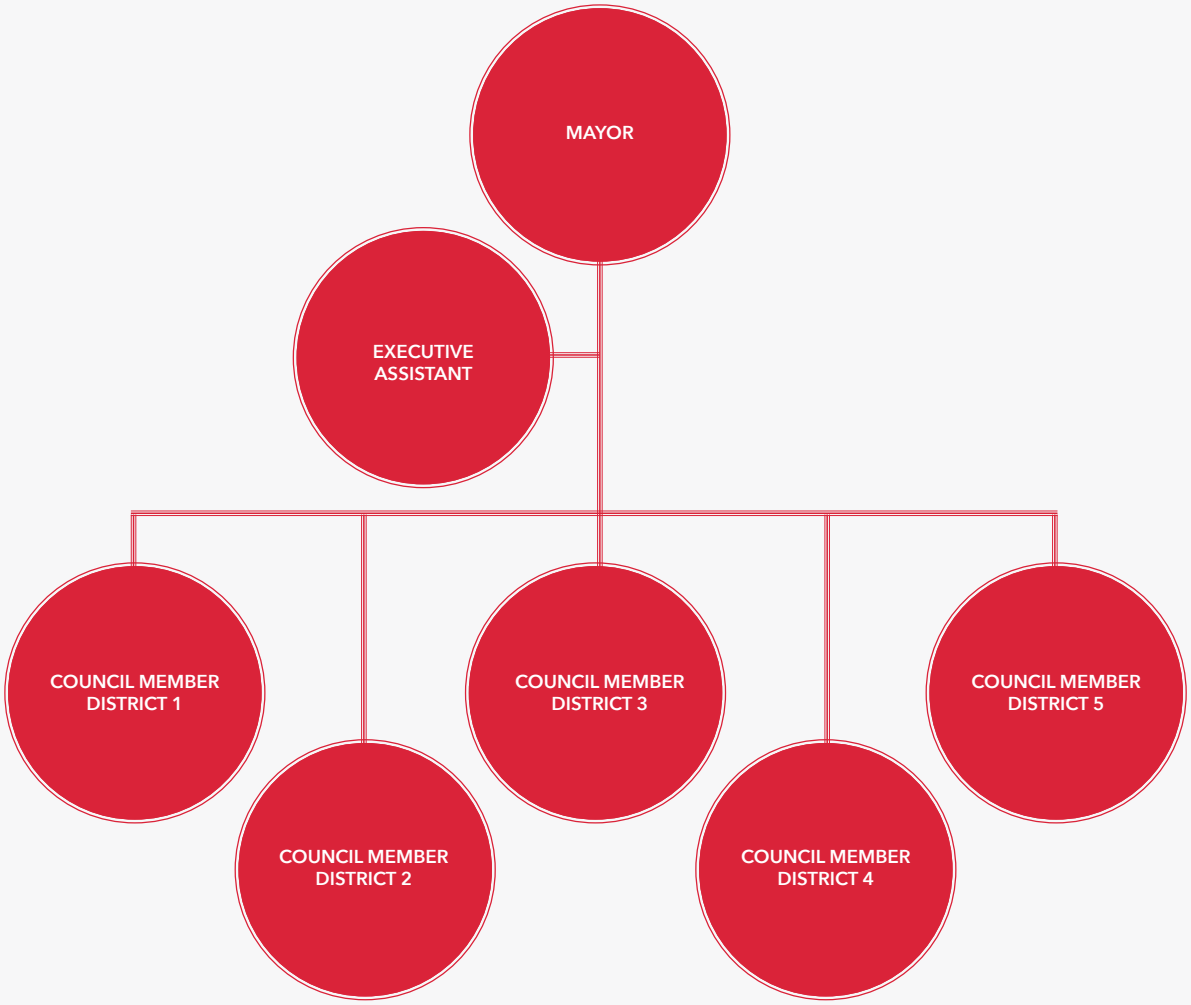
52120 PROFESSIONAL SERVICES	-	-	-	-	-	100,000	100%
52130 ATTORNEY FEES/OTHER		100,000	1,125	100,000	100,000	100,000	0%
5153 TOTAL LEGAL SERVICES DEPARTMENT	**801,241**	**550,000**	**697,329**	**550,000**	**900,000**	**950,000**	6%
5154 INTERNAL AUDIT DEPARTMENT						-	0%
51110 REGULAR SALARIES	-	-	-	-	-	98,000	100%
51200 FICA/MEDICARE	-	-	-	-	-	7,500	100%
51210 GROUP INSURANCE	-	-	-	-	-	11,500	100%
51240 RETIREMENT	-	-	-	-	-	12,500	100%
51260 UNEMPLOYMENT EXPENSE	-	-	-	-	-	300	100%
51270 WORKERS COMP	-	-	-	-	-	1,100	100%
52350 TRAVEL EXPENSE	-	-	-	-	-	2,500	100%
52360 DUES & FEES	-	-	-	-	-	2,500	100%
52370 EDUCATION & TRAINING	-	-	-	-	-	2,500	100%
53100 OPERATING SUPPLIES	-	-	-	-	-	1,000	100%
52120 PROFESSIONAL SERVICES	39,665	80,000	17,884	80,000	75,000	10,000	-87%
5154 TOTAL INTERNAL AUDIT DEPARTMENT	**39,665**	**80,000**	**17,884**	**80,000**	**75,000**	**149,400**	99%
5155 ECONOMIC DEVELOPMENT						-	0%
51110 REGULAR SALARIES	70,417	155,000	113,242	177,069	265,000	305,000	15%
51130 OVERTIME	-	5,000	-	-	5,000	-	-100%
51200 FICA/MEDICARE	5,387	11,858	8,663	13,546	20,655	21,000	2%
51210 GROUP INSURANCE	12,842	58,256	13,113	41,877	45,000	33,000	-27%
51240 RETIREMENT	10,038	23,250	14,602	23,019	34,450	35,000	2%
51260 UNEMPLOYMENT EXPENSE	-	4,185	-	4,781	7,290	1,000	-86%
51270 WORKERS COMP	2,103	1,674	1,912	1,912	2,916	2,100	-28%
51290 OTHER EMP BENFITS	-	-	-	-	-	-	0%
52120 PROFESSIONAL SERVICES	29,500	100,000	94,436	100,000	75,000	75,000	0%
52132 MARKETING	3,000	20,000	1,200	20,000	20,000	20,000	0%
52134 FILM MARKETING	1,814	30,000	886	30,000	30,000	30,000	0%
52135 SOFTWARE/SERVICE CONTRACTS		-		-	15,000	15,000	0%
52136 FILM PERMITTING	-	5,000	2,500	5,000	5,000	5,000	0%
52137 FILM PROGRAMS		20,000	12,000	20,000	20,000	20,000	0%
52350 TRAVEL EXPENSE		10,000		10,000	12,000	12,000	0%
52360 DUES & FEES	2,500	4,000	2,358	4,000	3,000	3,000	0%
52370 EDUCATION & TRAINING	4,125	5,000	1,210	5,000	3,500	3,500	0%
52373 ECONOMIC DEVELOPMENT PLAN		100,000			-	-	0%
53100 OPERATING SUPPLIES	176	1,500	135	1,500	1,000	1,000	0%
5155 TOTAL ECONOMIC DEVELOPMENT	**141,902**	**554,723**	**266,257**	**457,704**	**564,811**	**581,600**	3%
52120 PROFESSIONAL SERVICES	19,514	75,000	3,008	50,000	25,000	20,000	-20%
52180 SECURITY	93,627		179,960	300,000	200,000	250,000	25%
52200 REPAIRS & MAINTENANCE	34,215	75,000	35,538	75,000	50,000	10,000	-80%
52210 RECYCLE/SHREDDING	854	1,000	774	.	1,000	1,000	0%
52301 REAL ESTATE RENTS/LEASES		421,000			-	-	0%
52302 EQUIPMENT RENTAL	38,256	15,000	5,707	15,000	10,500	10,500	0%
53102 PEST CONTROL	3,111	5,000	374	5,000	5,000	5,000	0%
53105 INTERNET/PHONES	1,389	-	3,448	-	-	-	0%
53120 STORMWATER UTILITY CHARGES	7,532	6,500		20,000	7,000	7,000	0%
53121 WATER/SEWER	325	1,000		1,000	1,000	2,000	100%
53122 NATURAL GAS		10,000		-	-	-	0%
53123 ELECTRICITY	42,132	50,000		50,000	-	-	0%
54130 BUILDINGS & IMPROVEMENTS	2,993	25,000	8,602	25,000	17,200	35,000	103%
54230 FURNITURE & FIXTURES	170,801	25,000	18,446	125,000	50,000	75,000	50%
54250 OTHER EQUIPMENT	20,197	75,000	3,332	75,000	10,000	10,000	0%
5156 TOTAL FACILITIES & BLDG/ CITY HALL	**434,946**	**784,500**	**259,189**	**741,000**	**376,700**	**425,500**	13%
51110 REGULAR SALARIES	167,049	309,852	210,951	327,352	395,000	420,000	6%
51130 OVERTIME	265	20,000	189	5,000	5,000	10,000	100%
51200 FICA/MEDICARE	12,800	5,858	16,139	25,425	30,250	25,000	-17%
51210 GROUP INSURANCE	24,327	121,739	37,519	61,858	97,000	60,000	-38%
51240 RETIREMENT	22,230	42,165	26,691	43,206	52,000	52,000	0%
51260 UNEMPLOYMENT EXPENSE		7,590		8,974	11,194	1,500	-87%
51270 WORKERS COMP	3,814	3,036	1,894	3,589	4,478	4,000	-11%
52120 PROFESSIONAL SERVICES	7,589	15,000	9,050	15,000	7,500	25,000	233%
52132 MARKETING					50,000	175,000	250%
52135 SOFTWARE/SERVICE CONTRACTS	14,242	32,000	1,587	32,000	17,500	17,500	0%
52340 PRINTING		500	9,305	10,000	7,000	10,000	43%
52350 TRAVEL EXPENSE	1,643	2,000	1,542	7,500	6,250	7,500	20%
52360 DUES & FEES	502	1,500	207	10,000	4,000	5,000	25%
52370 EDUCATION & TRAINING	225	2,000	1,572	7,500	5,250	7,500	43%
53100 OPERATING SUPPLIES	2,554	1,500	606	1,500	1,050	2,000	90%
54250 OTHER EQUIPMENT	13,533	10,000	20,763	10,000	15,000	20,000	33%
5157 TOTAL COMMUNICATIONS	**270,773**	**574,740**	**338,015**	**568,904**	**708,472**	**842,000**	19%
51110 REGULAR SALARIES					-	-	0%
51200 FICA/MEDICARE					12,240	-	-100%
51210 GROUP INSURANCE					30,000	-	-100%
51240 RETIREMENT				-	19,500	-	-100%
51260 UNEMPLOYMENT EXPENSE					6,500	-	-100%
51270 WORKERS COMP					3,596	-	-100%
52120 PROFESSIONAL SERVICES	342,236	475,000	313,083	390,000	400,000	420,000	5%
52135 SOFTWARE/SERVICE CONTRACTS	43,284	31,000	60,299	31,000	129,150	150,000	16%
52350 TRAVEL EXPENSE					-	-	0%
52360 DUES & FEES	-			-	1,500	-	-100%
52370 EDUCATION & TRAINING					2,500	-	-100%

53100 OPERATING SUPPLIES	5,796	5,000	5,431	5,000	5,500	10,000	82%
54240 COMPUTER/SOFTWARE		10,000	25,575	110,000	80,000	80,000	0%
54250 OTHER EQUIPMENT	17,832	22,000	94,627	133,000	105,000	50,000	-52%
5158 TOTAL IT/GIS	**409,148**	**543,000**	**499,015**	**669,000**	**795,486**	**710,000**	-11%
52105 UNIFORMS	4,008	7,500	1,845	6,000	5,000	5,000	0%
52120 PROFESSIONAL SERVICES	74,815	35,000	9,840	40,000	-	-	0%
52135 SOFTWARE/SERVICE CONTRACTS					-	-	0%
52200 REPAIRS & MAINTENANCE	5,619				-	-	0%
52210 RECYCLE/SHREDDING				1,000		-	0%
52232 EQUIPMENT LEASE	70,453	25,000	38,833	25,000	181,000	106,000	-41%
52310 GENERAL LIABILITY INSURANCE	86,830	75,000	150,832	110,000	200,000	275,000	38%
52330 ADVERTISING					-	-	0%
52340 PRINTING	6,075	2,000	2,612	2,000	2,500	2,500	0%
52360 DUES & FEES	58,570	70,000	64,254	70,000	85,000	85,000	0%
52361 BANK FEES	33,636	50,000	3,282	25,000	25,000	25,000	0%
53100 OPERATING SUPPLIES	31,218	20,000	36,840	30,000	30,000	30,000	0%
53101 POSTAGE	6,106	3,000	346	4,000	1,500	12,000	700%
53103 OFFICE SUPPLIES	2,525	1,000	177	-	-	-	0%
53104 SERVICE FEES		250		250	250	300	20%
53105 INTERNET/PHONES	97,523	100,000	84,322	100,000	50,000	100,000	100%
53115 VEHICLE FUEL	17,653	36,000	22,900	30,000	30,000	30,000	0%
54240 COMPUTER SOFTWARE	257,807		60,000		-	-	0%
54250 OTHER EQUIPMENT		10,000	61,644	223,125	-	-	0%
57101 TAX BILL PROCESSING	26,000	30,000	26,000	26,000	26,000	26,000	0%
58210 CAPITAL LEASE-PRINCIPAL	24,612	20,000		20,000	20,000	-	-100%
58220 CAPITAL LEASE-INTEREST	616	5,000		5,000	5,000	-	-100%
58230 INTEREST NOTE PAYMENTS		-		-	-	-	0%
58400 CLOSING COSTS		-		-	-	-	0%
5159 TOTAL GENERAL OPERATIONS	**804,066**	**489,750**	**563,727**	**717,375**	**661,250**	**696,800**	5%
05900 DESIGNATED RESERVE						-	0%
57902 RESERVE CONTINGENCY		280,988		295,000	320,000	320,000	0%
05900 TOTAL DESIGNATED RESERVE	**-**	**280,988**	**-**	**295,000**	**320,000**	**320,000**	0%
010 TOTAL ADMINISTRATIVE SERVICE	**5,747,640**	**8,313,175**	**5,718,995**	**8,355,399**	**9,513,434**	**10,101,000**	6%
05152 TOTAL HUMAN RESOURCES						-	0%
025 TOTAL NO DESCRIPTION						-	0%
050 MUNICIPAL COURT						-	0%
05160 MUNICIPAL COURT						-	0%
51110 REGULAR SALARIES	60,166	190,640	87,214	102,054	76,000	135,000	78%
51130 OVERTIME	13,485	10,000		5,000	5,000	5,000	0%
51200 FICA/MEDICARE	5,634	14,584	6,672	8,190	10,404	10,000	-4%
51210 GROUP INSURANCE	16,138	31,914	14,611	44,540	46,458	28,300	-39%
51240 RETIREMENT	8,102	26,957	9,728	13,917	17,680	25,900	46%
51260 UNEMPLOYMENT EXPENSE		5,147		2,890	3,672	500	-86%
51270 WORKERS COMP	2,587	2,059	1,156	1,156	1,469	1,500	2%
52120 PROFESSIONAL SERVICES	28,026	25,000	37,052	25,000	40,000	57,000	43%
52135 SOFTWARE/SERVICE CONTRACTS	67	2,000	60	2,000	2,000	2,000	0%
52140 SOLICITOR	70,715	30,000	12,494	30,000	60,000	66,000	10%
52150 PUBLIC DEFENDER	-	2,500	400	2,500	22,500	15,000	-33%
52160 PROBATION SERVICES		2,500		2,500	-	-	0%
52180 SECURITY	3,645	12,000	7,710	-	10,000	12,000	20%
52350 TRAVEL EXPENSE			497	-	15,000	20,000	33%
52351 ADMINISTRATION EXPENSES	943				2,500	-	-100%
52360 DUES & FEES	4,493	500	4,585	1,500	5,000	5,000	0%
52370 EDUCATION & TRAINING	1,809	7,000	6,424	7,000	15,000	20,000	33%
53100 OPERATING SUPPLIES	2,929		3,214	2,000	3,000	3,000	0%
54240 COMPUTER/SOFTWARE		2,000			-	-	0%
57200 PAYMENTS TO OTHER AGENCIES	17,959		12,688		35,000	40,000	14%
05160 TOTAL MUNICIPAL COURT	**236,698**	**364,801**	**204,505**	**250,247**	**370,683**	**446,200**	20%
050 TOTAL MUNICIPAL COURT	**236,698**	**364,801**	**204,505**	**250,247**	**370,683**	**446,200**	20%
060 LEISURE SERVICES/PARKS						-	0%
06210 LEISURE SVCS/PARKS ADMINISTRAT						-	0%
51110 REGULAR SALARIES	257,848	418,421	730,694	1,154,697	1,261,500	1,300,000	3%
51130 OVERTIME	678	25,000	16,422	145,000	100,000	100,000	0%
51200 FICA/MEDICARE	19,777	32,000	57,133	99,427	140,000	100,000	-29%
51210 GROUP INSURANCE	46,275	116,214	138,342	566,624	380,000	315,000	-17%
51240 RETIREMENT	31,035	62,763	81,924	141,791	185,000	213,000	15%
51260 UNEMPLOYMENT EXPENSE		11,297		35,092	49,198	12,000	-76%
51270 WORKERS COMP	5,678	4,519	14,037	14,037	20,000	21,000	5%
51300 TECHNICAL SERVICES		40,000			-	-	0%
52105 UNIFORMS	1,003	4,000	13,173	13,500	15,000	15,000	0%
52120 PROFESSIONAL SERVICES	652,289	965,000	189,111	300,000	395,000	300,000	-24%
52135 SOFTWARE/SERVICE CONTRACTS	4,463	35,000	33,887	20,000	35,000	45,000	29%
52180 SECURITY	32,820	42,000	29,529		100,000	150,000	50%
52200 REPAIRS & MAINTENANCE	234,782	300,000	77,145	250,000	175,000	236,000	35%
52232 EQUIPMENT LEASE	18,713	20,000	36,698	20,000	14,000	70,000	400%
52320 INTERNET/PHONES	7,353	5,000	9,063	5,000	5,000	10,000	100%
52330 ADVERTISING	744	10,000	7,431	10,000	10,500	15,000	43%
52350 TRAVEL EXPENSE		-		-	7,000	15,000	114%
52360 DUES & FEES	1,567	3,000	5,380	3,000	3,500	7,500	114%
52370 EDUCATION & TRAINING		9,000	4,289	9,000	14,000	15,000	7%
53100 OPERATING SUPPLIES	13,487	50,000	77,154	100,000	90,000	150,000	67%

53102 PEST CONTROL	12,453	10,000	14,203	10,000	10,500	20,500	95%
53120 STORMWATER UTILITY CHARGES	16,895	14,000	33,790	14,000	24,500	75,000	206%
53124 UTILITIES	149,558	150,000	37,919	125,000	142,500	100,000	-30%
53125 PARKS ACQUISITION					150,000	-	-100%
53161 SMALL EQUIPMENT	392		4,872	36,850	10,500	20,000	90%
53175 CITY EVENTS	153,142	250,000	188,005	250,000	375,000	450,000	20%
54130 BUILDINGS & IMPROVEMENTS	43,371	100,000	94,542	100,000	75,000	35,000	-53%
54210 MACHINERY			115,468	120,000	175,000	100,000	-43%
54220 VEHICLES			5,839	137,000	-	-	0%
54240 COMPUTER/SOFTWARE	401	30,000	103	30,000	14,000	25,000	79%
54250 OTHER EQUIPMENT			(43,209)	6,000	52,500	25,000	-52%
06210 TOTAL LEISURE SVCS/PARKS ADMINISTRAT	**1,704,724**	**2,707,214**	**1,972,944**	**3,716,018**	**4,029,198**	**3,940,000**	-2%
060 TOTAL LEISURE SERVICES/PARKS	**1,704,724**	**2,707,214**	**1,972,944**	**3,716,018**	**4,029,198**	**3,940,000**	-2%
070 PLANNING & ZONING/COMM DEV						-	0%
07210 PLANNING & ZONING						-	0%
51110 REGULAR SALARIES	210,629	290,000	356,454	460,645	725,000	1,000,000	38%
51130 OVERTIME		5,000		10,000	10,000	15,000	50%
51200 FICA/MEDICARE	16,113	22,185	27,269	36,004	60,053	76,500	27%
51210 GROUP INSURANCE	27,183	116,512	50,625	108,551	97,100	130,000	34%
51240 RETIREMENT	24,200	43,500	45,828	61,184	71,590	100,000	40%
51260 UNEMPLOYMENT EXPENSE		7,830		12,707	21,195	2,600	-88%
51270 WORKERS COMP	3,935	3,132	5,083	5,083	8,748	10,200	17%
51290 OTHER EMP BENFITS	-	-	-	-	-	-	0%
52105 UNIFORMS			383	500	1,000	1,000	0%
52120 PROFESSIONAL SERVICES		125,000	3,881	125,000	225,000	225,000	0%
52121 CONTRACTUAL SVCS JACOBS					-	-	0%
52135 SOFTWARE/SERVICE CONTRACTS	4,500	6,000	4,500	6,000	36,000	36,000	0%
52180 SECURITY		3,000			-	-	0%
52330 ADVERTISING		10,000	2,000	10,000	10,000	10,000	0%
52340 PRINTING	3,393	2,000		2,500	2,000	2,000	0%
52350 TRAVEL EXPENSE		5,000	66	5,000	7,500	7,500	0%
52360 DUES & FEES		2,000		2,000	2,800	3,000	7%
52370 EDUCATION & TRAINING	3,627	7,000	190	7,000	7,000	10,000	43%
53100 OPERATING SUPPLIES	3,004	2,000	3,011	2,000	2,000	2,000	0%
54240 COMPUTER/SOFTWARE		5,000			-	-	0%
54250 OTHER EQUIPMENT		3,500		3,500	2,450	-	-100%
07210 TOTAL PLANNING & ZONING	**296,584**	**658,659**	**499,290**	**857,674**	**1,289,436**	**1,630,800**	26%
070 TOTAL PLANNING & ZONING/COMM DEV	**296,584**	**658,659**	**499,290**	**857,674**	**1,289,436**	**1,630,800**	26%
080 CODE ENFORCEMENT						-	0%
08210 CODE ENFORCEMENT						-	0%
51110 REGULAR SALARIES	350,740	363,304	341,219	499,619	515,000	610,000	18%
51130 OVERTIME	301	25,000	133	35,000	35,000	30,000	-14%
51200 FICA/MEDICARE	26,855	27,793	26,114	40,898	40,928	47,000	15%
51210 GROUP INSURANCE	47,542	164,507	54,385	78,704	91,000	95,000	4%
51240 RETIREMENT	44,266	54,496	43,706	69,500	65,000	47,000	-28%
51260 UNEMPLOYMENT EXPENSE		9,809		14,435	14,445	2,500	-83%
51270 WORKERS COMP	4,930	3,924	5,774	5,774	5,778	7,000	21%
52105 UNIFORMS	1,413	6,000	7,181	6,000	3,500	3,500	0%
52135 SOFTWARE/SERVICE CONTRACTS	19,659	30,000	12,466	30,000	30,000	30,000	0%
52330 ADVERTISING		2,000		2,000	1,400	1,400	0%
52340 PRINTING	3,136	3,000	2,872	3,000	2,100	2,100	0%
52350 TRAVEL EXPENSE	3,684		553		10,000	15,000	50%
52360 DUES & FEES	1,844	4,000	1,867	6,000	4,200	4,200	0%
52370 EDUCATION & TRAINING	12,933	20,000	1,060	20,000	12,000	15,000	25%
53100 OPERATING SUPPLIES	2,652	3,000	3,446	3,000	1,000	2,500	150%
53101 POSTAGE		1,000		1,000	700	2,000	186%
54240 COMPUTER/SOFTWARE		20,000			-	-	0%
54250 OTHER EQUIPMENT	671	12,200	3,742	12,200	7,000	7,000	0%
08210 TOTAL CODE ENFORCEMENT	**520,626**	**750,033**	**504,518**	**827,130**	**839,051**	**921,200**	10%
080 TOTAL CODE ENFORCEMENT	**520,626**	**750,033**	**504,518**	**827,130**	**839,051**	**921,200**	10%
090 BUILDING						-	0%
09210 BUILDING						-	0%
51110 REGULAR SALARIES	217,875	595,882	231,431	469,656	334,500	350,000	5%
51130 OVERTIME		35,000		20,000	10,000	20,000	100%
51200 FICA/MEDICARE	16,667	45,585	17,704	37,459	25,600	26,000	2%
51210 GROUP INSURANCE	31,141	120,744	30,327	102,940	72,300	82,000	13%
51240 RETIREMENT	31,268	89,382	29,832	63,655	43,500	27,000	-38%
51260 UNEMPLOYMENT EXPENSE		16,089		13,221	10,503	1,500	-86%
51270 WORKERS COMP	8,086	6,436	5,288	5,288	4,201	4,000	-5%
51290 OTHER EMP BENFITS					-	-	0%
52120 PROFESSIONAL SERVICES	72,730	10,000	86,489	270,000	40,000	25,000	-38%
52135 SOFTWARE/SERVICE CONTRACTS	7,875	5,000	7,875	5,000	8,000	8,000	0%
52340 PRINTING	45	2,000		2,000	200	200	0%
52350 TRAVEL EXPENSE	862		106	2,500	3,500	3,500	0%
52360 DUES & FEES		1,000	237	1,000	1,000	1,000	0%
52370 EDUCATION & TRAINING	3,907	10,000	1,518	10,000	7,500	7,500	0%
53100 OPERATING SUPPLIES	1,593	1,500	3,224	1,500	1,500	1,500	0%
54240 COMPUTER/SOFTWARE		5,000			-	-	0%
54250 OTHER EQUIPMENT		5,000		5,000	5,000	-	-100%
09210 TOTAL BUILDING	392,578	952,118	414,664	1,012,719	**567,304**	**557,200**	-2%
090 TOTAL BUILDING	**392,578**	**952,118**	**414,664**	**1,012,719**	**567,304**	**557,200**	-2%

EXPENDITURES	**8,898,850**	**13,746,000**	**9,314,916**	**15,019,187**	**16,609,106**	**17,596,400**	6%
TOTAL FUND SURPLUS (DEFICIT)	**3,492,954**	**(1,500,000)**	**4,823,428**	**-**	**-**	**-**	0%
GENERAL FUND							
HOTEL/MOTEL							
REVENUES							
031 TAXES							
03140 SELECTIVE SALES AND USE TAX					-		
31410 HOTEL/MOTEL EXCISE TAX	1,084,823	980,000	807,266	995,000	1,100,000	1,100,000	0%
39100 PEN & INT ON DELINQ TAX		-		-	-	-	0%
03140 TOTAL SELECTIVE SALES AND USE TAX	1,084,823	980,000	807,266	995,000	1,100,000	**1,100,000**	0%
031 TOTAL TAXES	1,084,823	980,000	807,266	995,000	1,100,000	**1,100,000**	0%
REVENUES	**1,084,823**	**980,000**	**807,266**	**995,000**	**1,100,000**	**1,100,000**	0%
EXPENDITURES						-	0%
075 HOUSING						-	0%
07500 ECONOMIC DEVELOPMENT						-	0%
57200 PAYMENTS TO OTHER AGENCIES	509,901	428,750	321,451	435,313	481,250	481,200	0%
61100 TRANSFER TO GENERAL FUND	236,403	551,250		373,125	415,250	415,300	0%
61101 TRANSFER TO GENERAL FUND PARKS					-	-	0%
61103 TRANSFER TO SPLOST				186,562	203,500	203,500	0%
75400 DISCOVER DEKALB	-				-	-	0%
07500 TOTAL ECONOMIC DEVELOPMENT	746,304	980,000	321,451	995,000	1,100,000	**1,100,000**	0%
075 TOTAL HOUSING	746,304	980,000	321,451	995,000	1,100,000	**1,100,000**	0%
EXPENDITURES	**746,304**	**980,000**	**321,451**	**995,000**	**1,100,000**	**1,100,000**	0%
TOTAL FUND SURPLUS (DEFICIT)	**338,519**	**-**	**485,815**	**-**	**-**	**-**	
HOTEL/MOTEL							
City of Stonecrest							
Capital Project List							
Various Funding Sources							
REVENUES	**2022 Actual**	**2022 Budget**	**2023 Actual**	**2023 Budget**			
Splost Revenue	6,329,916	8,000,000		8,500,000	9,500,000	10,800,000	14%
Interest	4,447	2,500		3,500	250,000	700	-100%
Other revenues	190,633	678,000		896,407	830,460	650,000	-22%
REVENUES	**6,524,996**	**8,680,500**	**-**	**9,399,907**	**10,580,460**	**11,450,700**	8%
EXPENDITURES						-	0%
Professional Services					-	-	0%
Professional Services	50,715	1,651,215			-	250,000	100%
Trans Infrastructure Improveme	915,983	12,907,500		9,239,907	10,500,460	1,630,000	-84%
Trans Infra Improvement Sidewa					-	290,000	100%
Resurfacing						3,000,000	100%
Parks						3,840,000	100%
Festive lights and banners						50,000	100%
City Center						2,390,700	100%
Other Equipment	284,000	284,000		160,000	80,000	-	-100%
EXPENDITURES	**1,250,698**	**14,842,715**	**-**	**9,399,907**	**10,580,460**	**11,450,700**	8%
TOTAL FUND SURPLUS (DEFICIT)	**5,274,298**	**(6,162,215)**	**-**	**-**	**-**	**-**	
Capital Project List							

MAYOR & CITY COUNCIL ORGANIZATIONAL FRAMEWORK



CURRENT

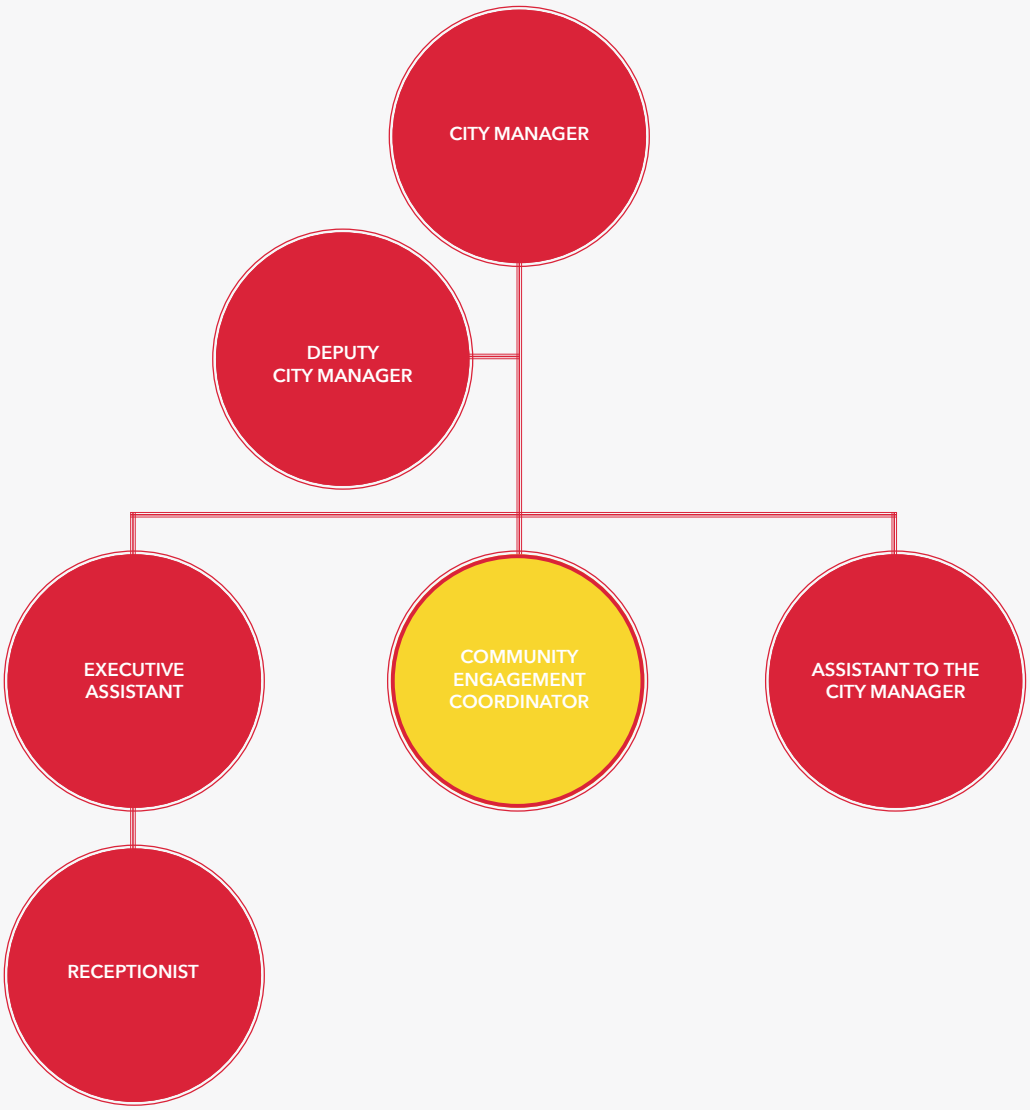
PROPOSED

PROPOSED REMOVAL

PARKS & RECREATION ORGANIZATIONAL FRAMEWORK



CITY MANAGER ORGANIZATIONAL FRAMEWORK

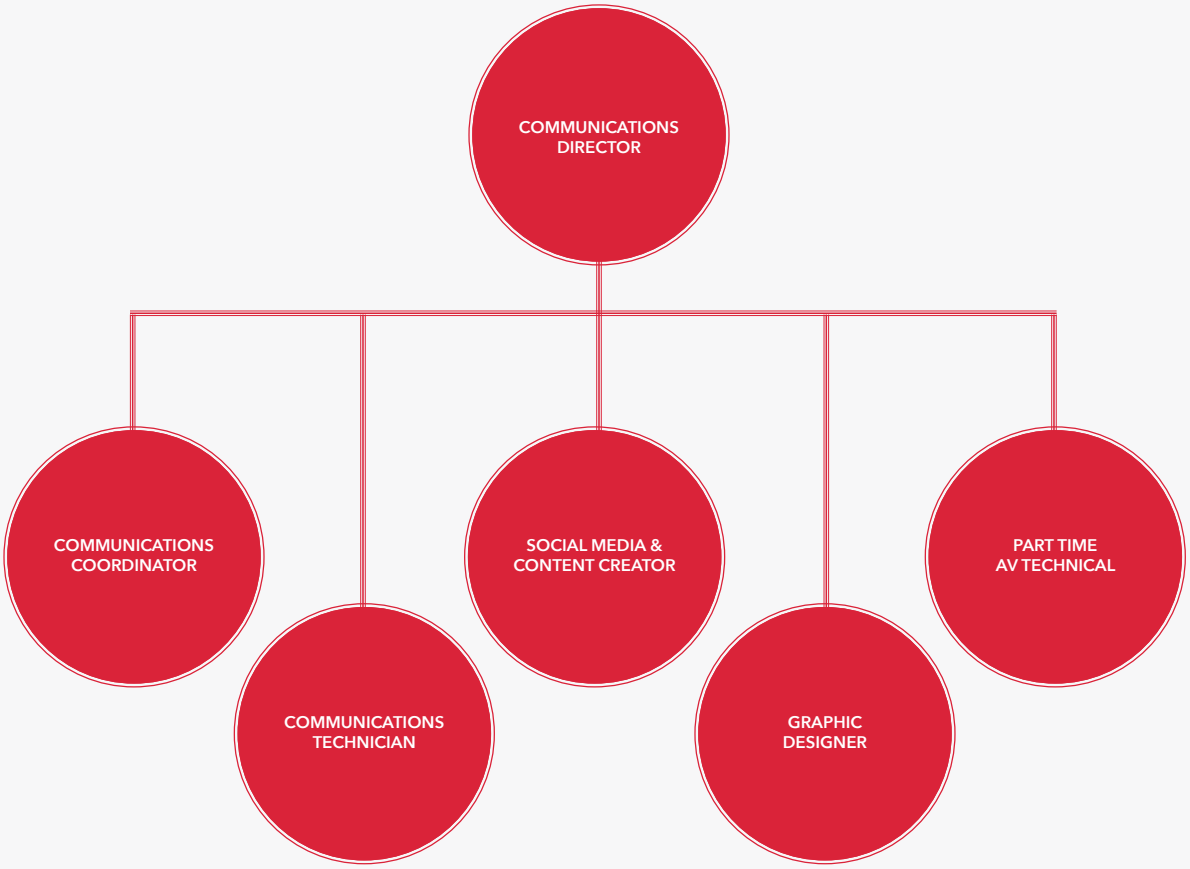


CURRENT

PROPOSED

PROPOSED REMOVAL

COMMUNICATIONS ORGANIZATIONAL FRAMEWORK

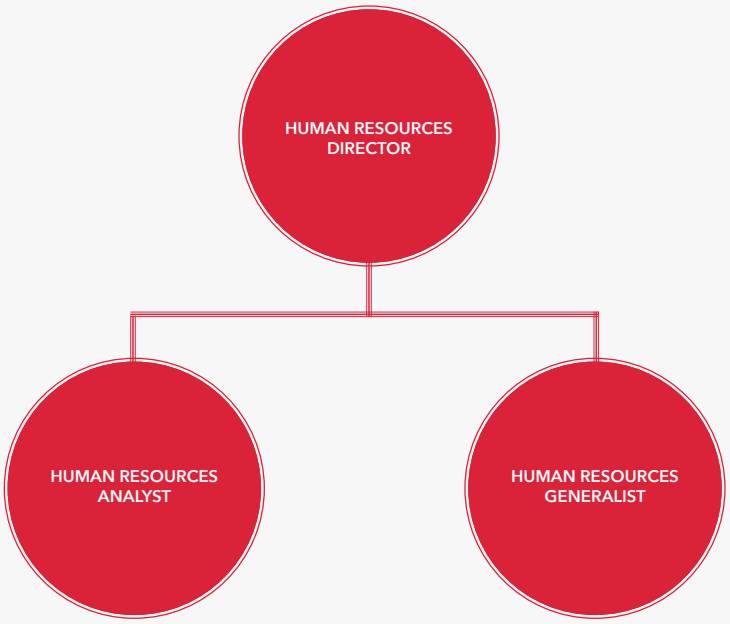


CURRENT

PROPOSED

PROPOSED REMOVAL

HUMAN RESOURCES ORGANIZATIONAL FRAMEWORK

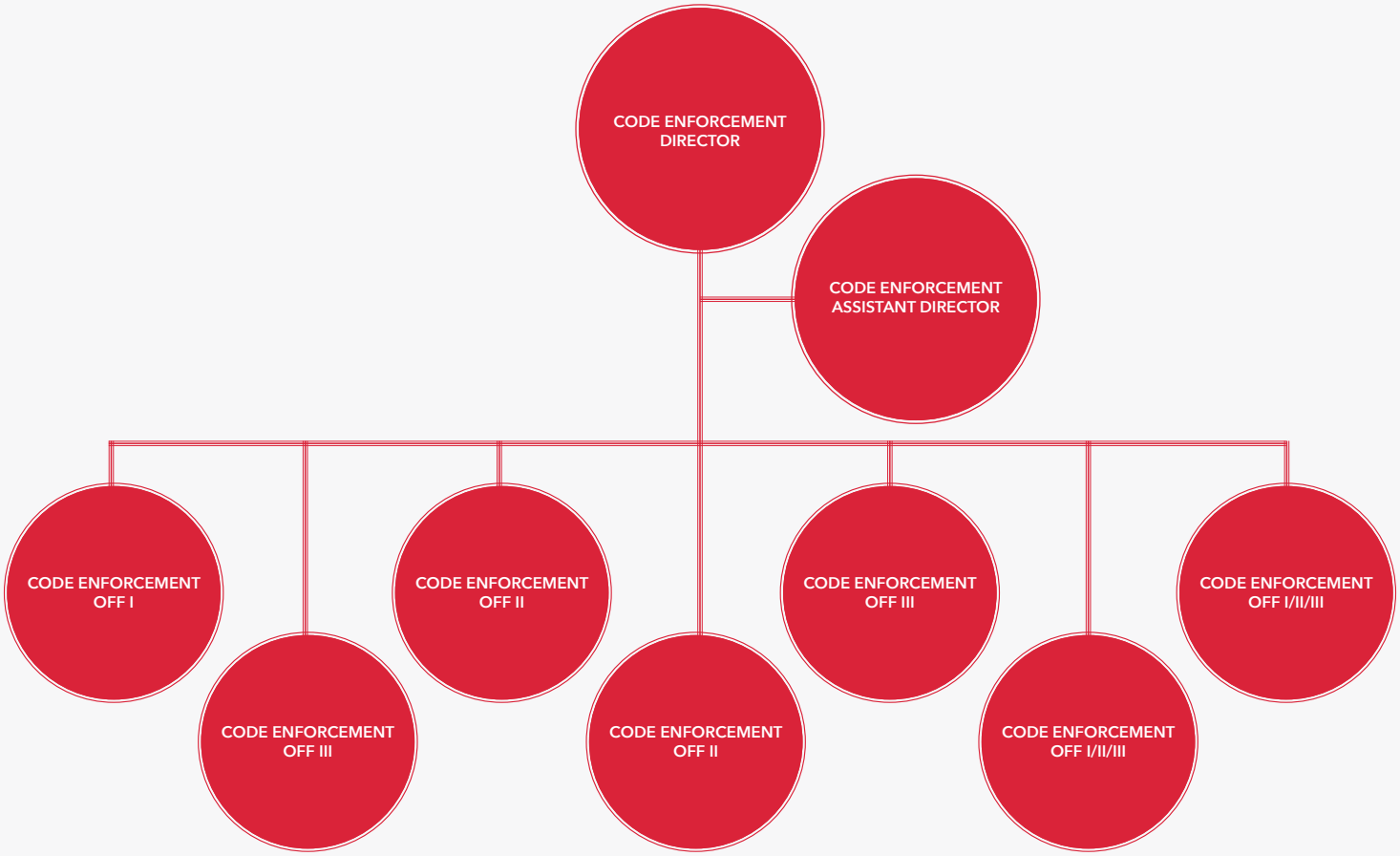


CURRENT

PROPOSED

PROPOSED REMOVAL

CODE ENFORCEMENT ORGANIZATIONAL FRAMEWORK

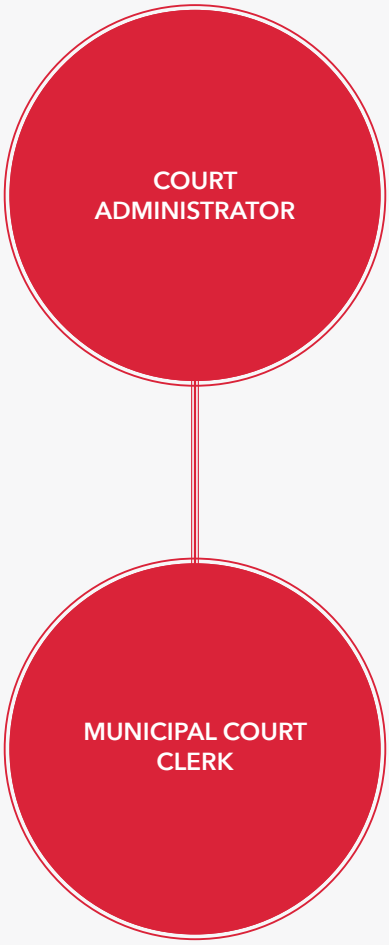


CURRENT

PROPOSED

PROPOSED REMOVAL

MUNICIPAL COURT ORGANIZATIONAL FRAMEWORK

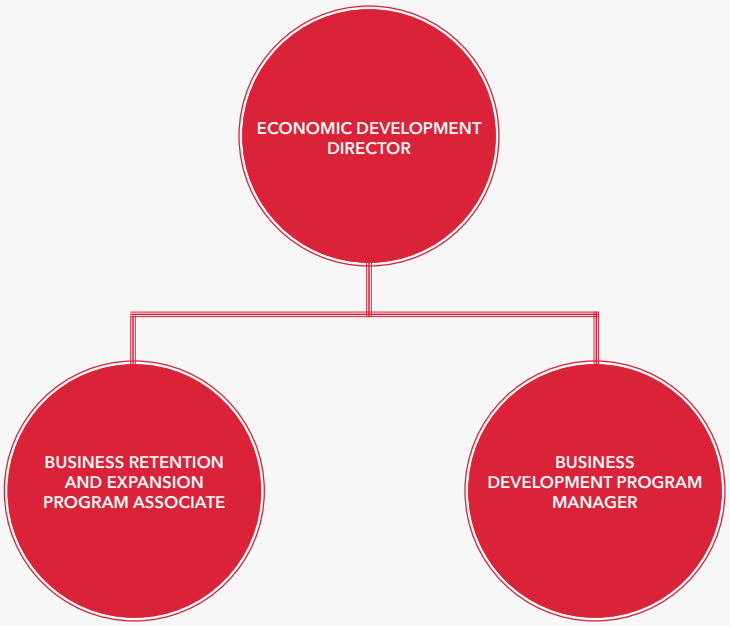


CURRENT

PROPOSED

PROPOSED REMOVAL

ECONOMIC DEVELOPMENT ORGANIZATIONAL FRAMEWORK

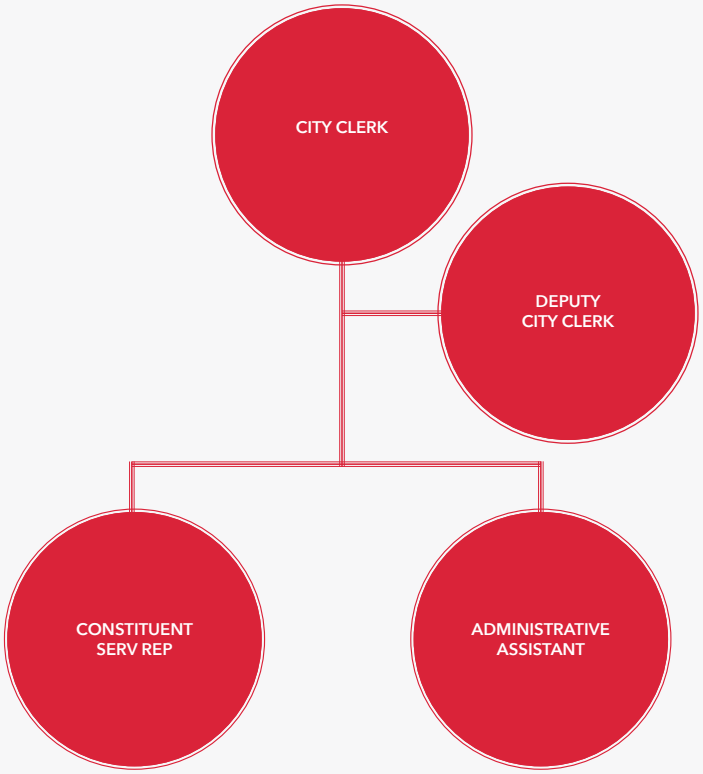


CURRENT

PROPOSED

PROPOSED REMOVAL

CITY CLERK ORGANIZATIONAL FRAMEWORK

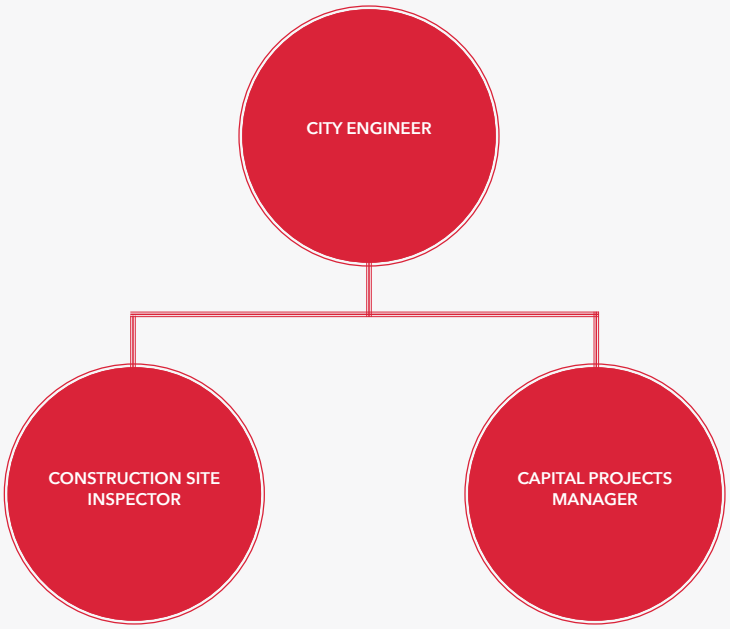


CURRENT

PROPOSED

PROPOSED REMOVAL

ENGINEERING ORGANIZATIONAL FRAMEWORK

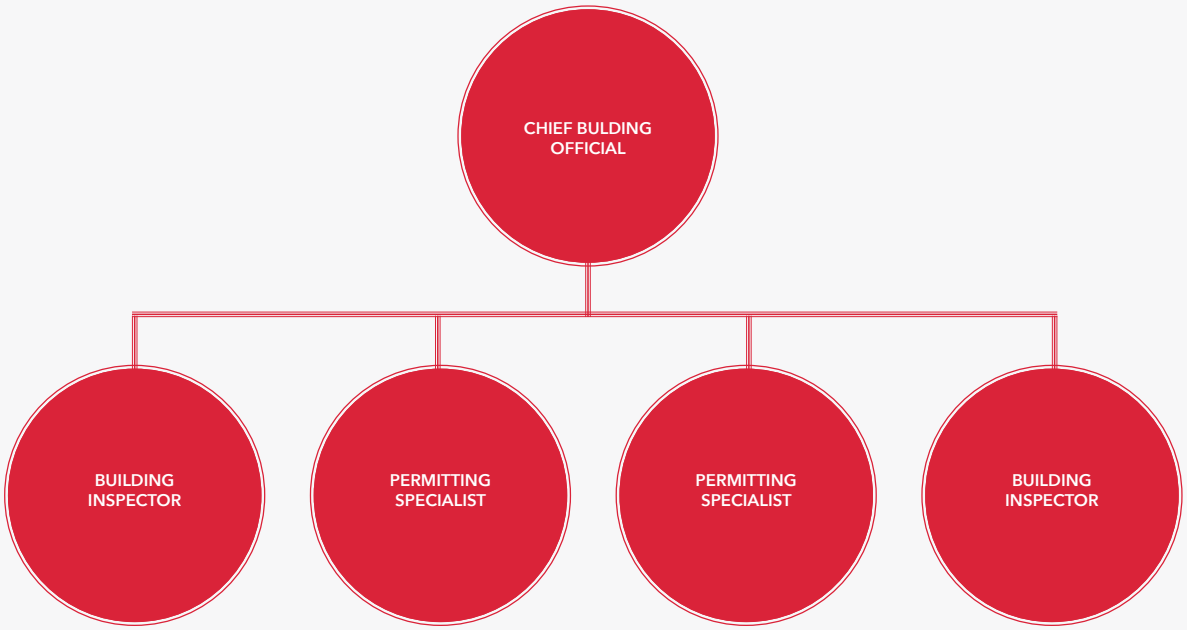


CURRENT

PROPOSED

PROPOSED REMOVAL

BUILDING ORGANIZATIONAL FRAMEWORK

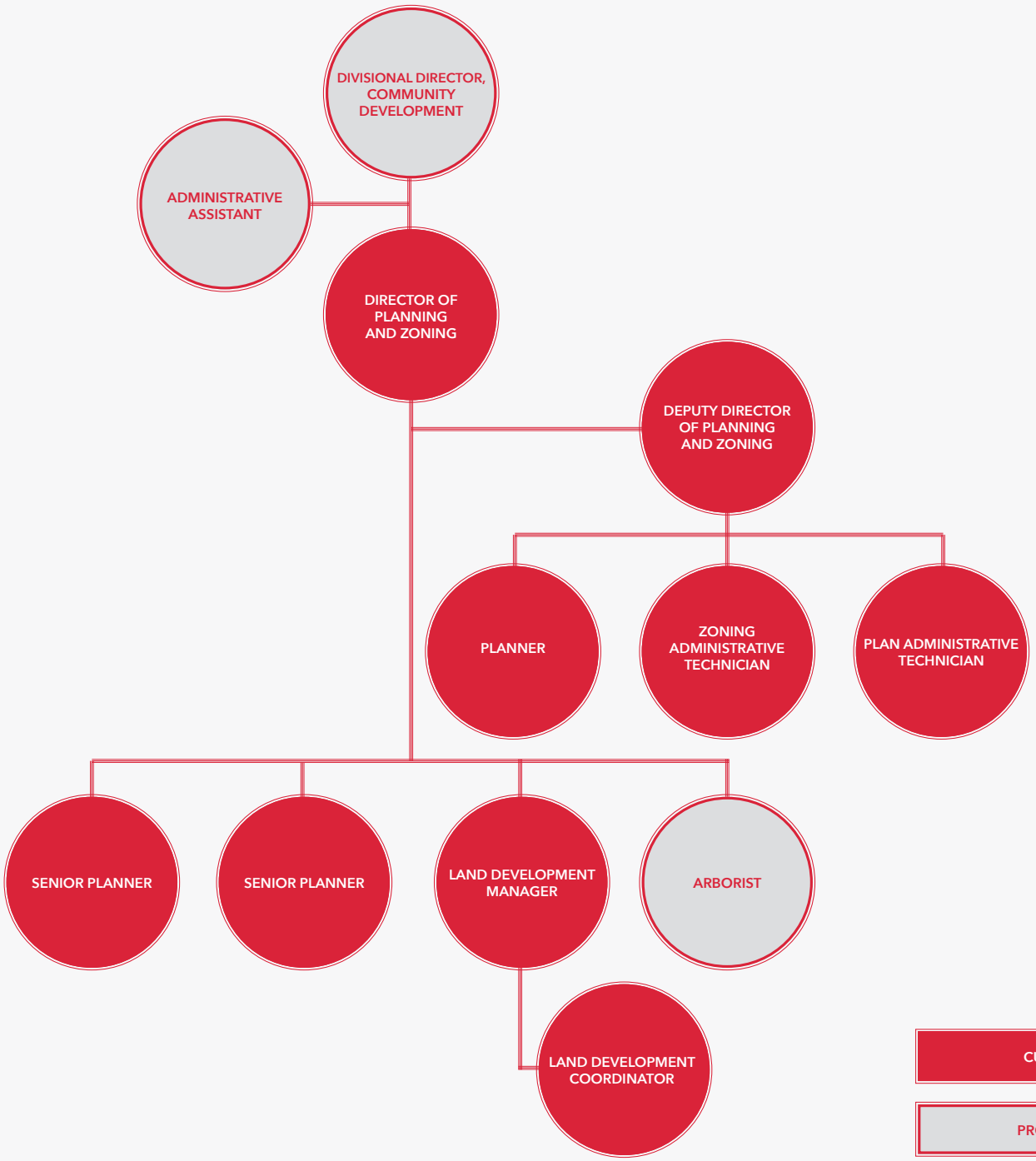


CURRENT

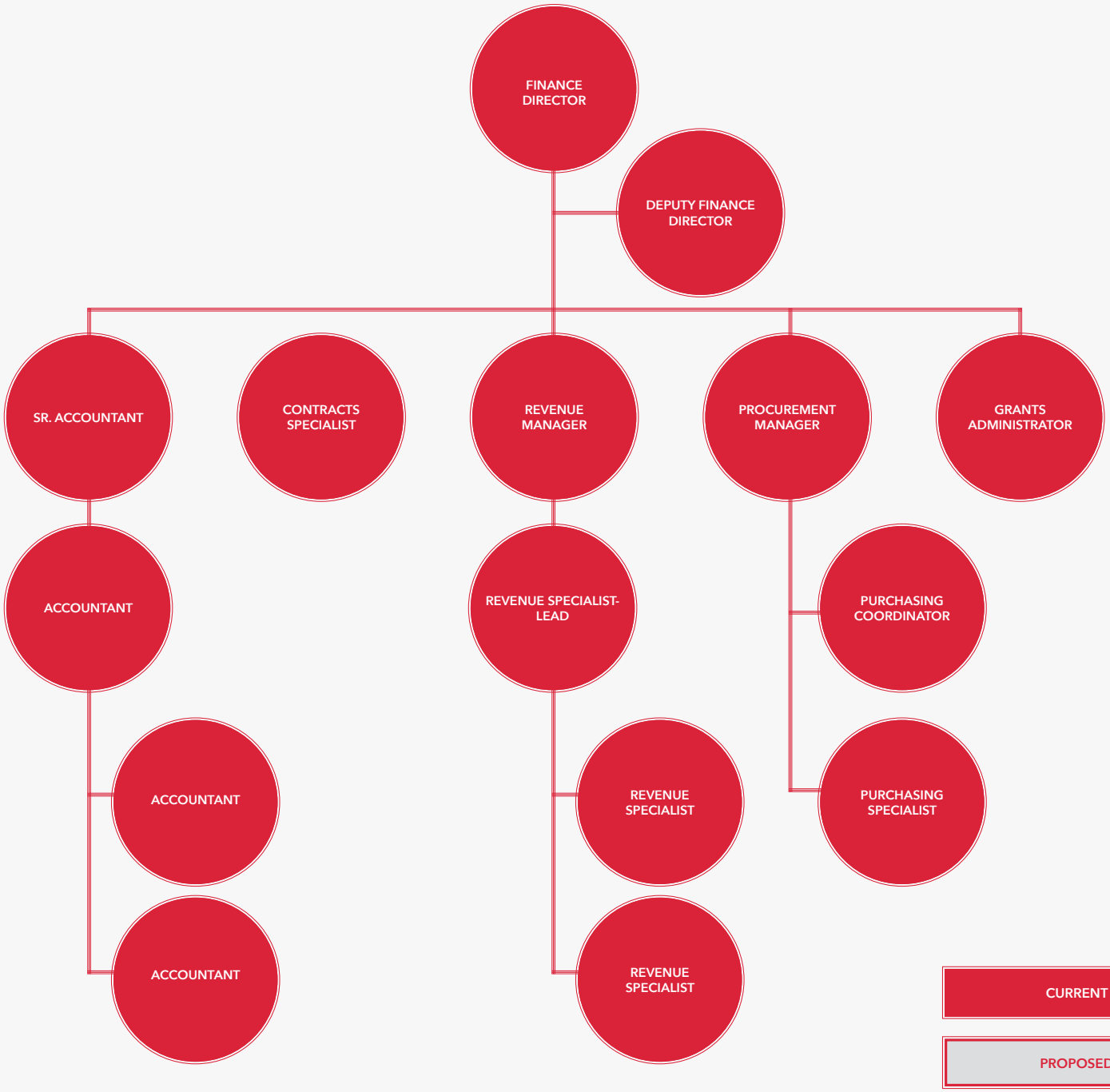
PROPOSED

PROPOSED REMOVAL

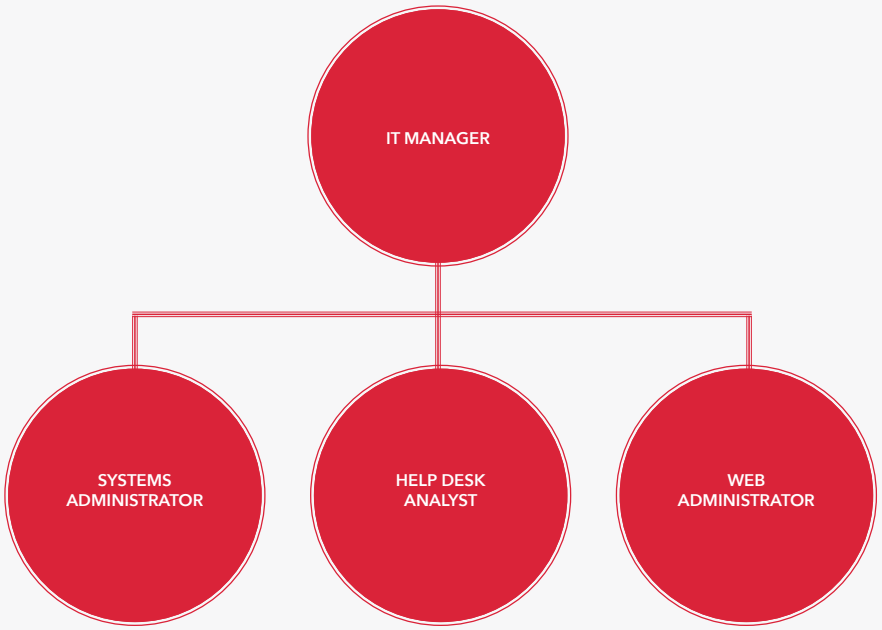
PLANNING & ZONING ORGANIZATIONAL FRAMEWORK



FINANCE ADMINISTRATION ORGANIZATIONAL FRAMEWORK



INFORMATION TECHNOLOGY ORGANIZATIONAL FRAMEWORK

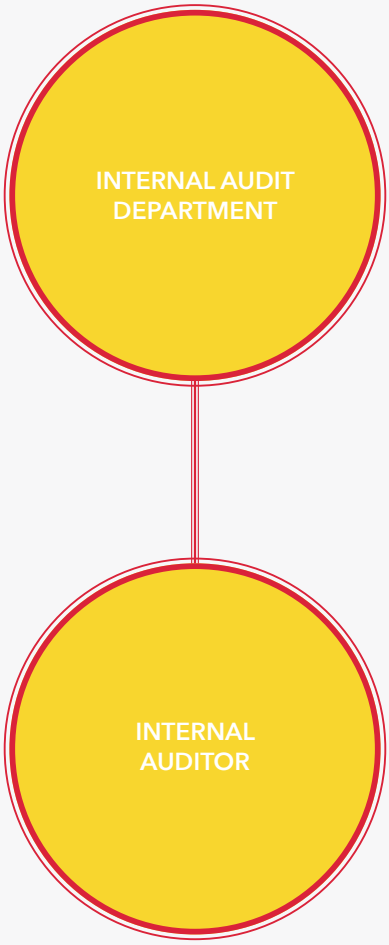


CURRENT

PROPOSED

PROPOSED REMOVAL

PROPOSED INTERNAL AUDIT ORGANIZATIONAL FRAMEWORK

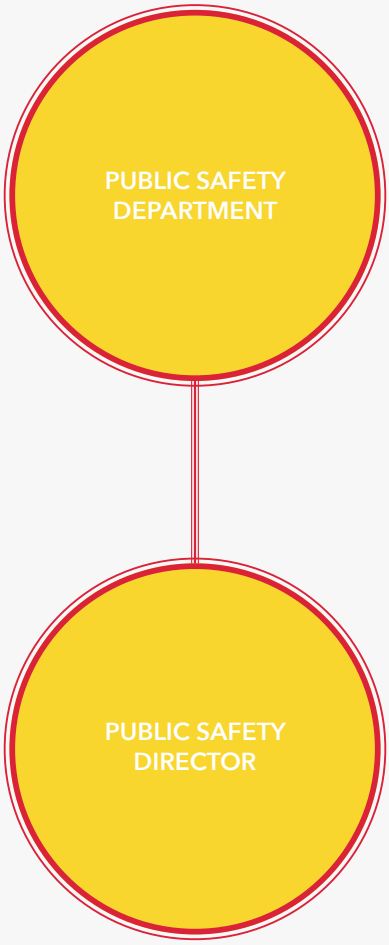


CURRENT

PROPOSED

PROPOSED REMOVAL

PROPOSED PUBLIC SAFETY ORGANIZATIONAL FRAMEWORK



CURRENT

PROPOSED

PROPOSED REMOVAL

Capital: SPLOST/ARPA FUNDING

City of Stonecrest - Parks

	Project Number	Comp Plan	SPLOST I	ARPA 2021	SPLOST II						
					2024	2025	2026	2027	2028	2029	2030
Salem Park ($1,566,225)											
Pavilion Roof Replacement - **Completed**			**$8,650**								
Play Equipment - **Completed**		G2-1	**$279,975**								
Parking Lot Design - **Completed**			**$62,000**								
Parking Lot Construction - **Completed**			**$398,157**								
Outdoor Exercise Equipment - **Completed**		G2-1	**$39,466**								
Gazebo - **Underway**		G2-1	$60,000								
Walking Trail - **Underway**		G2-3, 6-2,2-4	$53,007								
Sanitary Sewer Line Design - **Underway**		G3-10	*$40,000*								
Sanitary Sewer Line Extension Construction		G3-10	*$250,000*								
Restroom Design			*$45,000*								
Restroom Construction			*$250,000*								
Park New Monument Sign		G1-2	*$80,000*								
Southeast Athletic Complex											
Baseball Field Upgrades (Irrigation)		G2-10	$100,000		*$100,000*						
Parking Lot Design (3 locations) - **Underway**			**$66,700**								
Parking Lot Construction (3 locations)			$433,300								
Restroom Design - **Completed**			**$49,829**								
Restroom Construction			$510,000								
Parking Lot Resurfacing						*$120,000*					
Interior Restroom for Staff						*$180,000*					
Monument Signs (2)						*$200,000*					
Dog Park & Parking Lot at Front Design		G1-2			*$80,000*						
Dog Park & Parking Lot at Front Construction						*$400,000*					
Softball Field Upgrade to Baseball Field		G23,6-2,2-4				*$200,000*					
Score Board Upgrade		G1-2			*$60,000*						
Bollards at the Entrance Gate		G5-2			*$5,000*						
Fencing around the Fields & Gate		G5-2					*$150,000*				
Pickle Ball Courts (Two)		G2-1				*$180,000*					
Fairington Park											
Master Plan		G6-1	$80,000								
Design and Construction of Parking Lot			$200,000								
Parking Lot Design - **Underway**			**$42,000**								
Parling Lot Construction			$158,000								
Parking Lot Resurfacing						*$120,000*					
Play Equipment (Children)	2.5b			*$110,000*							
Rubber Surface for Old Play area	2.5b	G2-3		*$92,000*							
Outdoor Exercise Equipment		G2-3		*$40,000*							
Gazebo	2.1i	G2-1		*$60,000*							
Extended Trails	2.2	G2-3, 6-2			*$60,000*						
Shade Structure											
Basketball Court					*$45,000*						
Park Monument		G2-4, 1-2			*$80,000*						
Soccer Filed Posts				*$12,000*							
Soccer Field Irrigation						*$90,000*					
Restroom Design	2.1H				*$50,000*						
Restroom Construction	2.1H					*$250,000*					
Exterior Fencing		G5-2					*$190,000*				
Fairington Botanical Garden											
Design - Botanical Garden - **Underway**		G2-2	$293,500								
Construction - Botanical Garden			$856,500			$500,000					
Everett Park											
Design - Takeout & Parking - **Underway**			$95,360								
Construction - Takeout & Parking			$29,640	$370,360							
Additional Parking						$300,000					
Additional Trails		G6-2					$80,000				
Restrooms	2.2b							$300,000			
Overlook Structures	2.1H								$120,000		
Trail Repair Work		G6-2			$85,000						
Gazebo										$60,000	
Panola Shoals											
Design - **Completed**			$124,930								
Construction - **Underway**			$1,744,532		$200,000						
Park Monument		G1-2			$80,000						
New Miller Grove Park											
Design			$50,000								
Construction			$600,000								
Browns Mill Park											
Baseball Field Upgrades	2.1		$200,000								
Irrigation Update		G2-10			$150,000						
Additional Lighting	2.1d					$300,000					
Concession Upgrade	2.8b				$80,000						
New Scoreboard for Baseball Fields							$60,000				
Pickleball Courts					$120,000						
Fencing Upgrade with new Gates							$120,000				
Monument sign						$80,000					
Fieldhouse Upgrade								$80,000			
Consession Upgrade						$80,000					
Restroom Upgrade						$40,000					
Browns Mill Expansion (2 Classroom, 3 Offices)						$800,000					
Parking area Resurfacing							$160,000				
Parks - General											
Light Upgrades	2.1d		$300,000								
Park Improvements			$1,050,500								
Sports Field Upgrades (Irrigation, Grading, Sod)			$800,460								
Building Upgrades			$100,000								
Playground Upgrades	2.5b		$300,000								
Land Acquisition	2.7						$1,000,000				
			$9,751,506	$684,360	$1,195,000	$3,840,000	$1,760,000	$380,000	$120,000	$60,000	$0
			Parks Master Plan Projects								
			Comprehensive Plan Projects								

Capital/SPLOST Budget

City of Stonecrest

	Project Number	SPLOST I	ARPA 2021	SPLOST II						
				2024	2025	2026	2027	2028	2029	2030
Revenues (Actual/Anticipated)										
SPLOST				$10,400,000	$10,800,000	$11,800,000	$11,800,000	$11,800,000	$11,800,000	$2,900,000
Interest Payment				$700	$700	$700	$700	$700	$700	$700
LMIG				$626,960	$650,000	$650,000	$650,000	$650,000	$650,000	$650,000
Contributions/Donations										
HMET TPD Restricted Funds										
				$11,027,660	$11,450,700	$12,450,700	$12,450,700	$12,450,700	$12,450,700	$3,550,700
Transportation Projects										
Emergency Projects					$250,000	$400,000	$400,000	$400,000	$400,000	$175,700
Street Lighting Capital Cost , various locations					$300,000	$300,000	$300,000			
Sidewalks Design, various locations					$250,000	$300,000	$300,000			
Sidewalks Construction, various locations					$800,000	$900,000	$900,000	$400,000	$400,000	
Browns Mill Road sidewalk	BP-4	$124,240								
Covington Hwy Sidewalk	BP-17	$71,792								
Fairington Road Sidewalk - 1	SW-79				$290,000					
Fairington Road Sidewalk - 2	SW-15					$120,000				
Intersection Improvements										
Miller/Thompson Mill - Concept	ICE-20	$60,000								
Miller/Thompson Mill - Design & Construction	ICE-20		$140,000							
Turner Hill/Hayden Quarry - Concept		$60,000								
Turner Hill/Hayden Quarry - Design & Const			$140,000							
Klondike/S. Goddard - Concept	ICE-1	$60,000								
Klondike/S. Goddard - Design & Construction	ICE-1		$140,000							
Hayden Quarry/Rockdale Connection Concept	NR-1				$50,000					
Turner Hill Road/Rockland Intersection					$80,000					
Intersection Improvement Match funds					$200,000	$800,000				
Signal Improvement Match Funds										
Pedestrian Crossing Improvement										
Pedestrian Crosswalk, Ramp, Striping, Signs							$200,000	$200,000	$200,000	$100,000
RRFB - Salem Road @ Salem Middle School	RRFB-6				$10,000					
RRFB - Evans Mill Road @ Flat Rock Elementary School	RRFB-8				$10,000					
RRFB - DeKalb Medical Parkway @ Miller Grove High Sch	RRFB-4				$10,000					
RRFB - Salem Road @ Fannin Dr	RRFB-9				$10,000					
RRFB - Phillips Road at Lithonia High School	RRFB-10				$10,000					
PHB - Mall Parkway Stonecrest Square	PHB-1				$100,000					

Capital/SPLOST Budget

City of Stonecrest

	Project Number	SPLOST I	ARPA 2021	SPLOST II						
				2024	2025	2026	2027	2028	2029	2030
PHB - Mall Parkway Honey Creek Court	PHB-19				$100,000					
PHB - Rockland @ Arabia Mountain Path	PHB-17				$100,000					
Street Resurfacing	M-1			$6,000,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000
Monument, Wayfinding Sign Design		**$74,950**								
Gateway Monuments		$100,000		$350,000						
Wayfinding Sign				$100,000	$250,000	$230,000	$80,000	$80,000	$80,000	
Bridgescape (Fairington & Miller Bridges)				$350,000		$300,000	$400,000	$400,000		
Bridgescape (Turner Hill Bridge)									$400,000	
Festive lights & banners		$25,000			$50,000	$25,000	$25,000	$25,000	$25,000	$25,000
Bus Pads, Benches, Shelters	T-7	$75,605				$150,000		$100,000		
Panola Road Study (50% Match Funds)	PS-4	**$111,431.50**								
Panola Road Project Phase I - Match Fund						$500,000	$150,000			
Freight Traffic Study (20% Match Funds)		**$61,774**								
Fright cluster - Grant Match Funds	PS-3						$500,000			
City Center					$1,490,700	$3,415,700	$5,565,700	$7,475,700	$7,635,700	
SPLOST Management				$250,000	$250,000	$250,000	$250,000	$250,000	$250,000	$250,000
Transportation Total		**$824,793**	**$420,000**	**$7,050,000**	**$7,610,700**	**$10,690,700**	**$12,070,700**	**$12,330,700**	**$12,390,700**	**$3,550,700**
Parks Total		$9,751,506	$684,360	$1,195,000	$3,840,000	$1,760,000	$380,000	$120,000	$60,000	$0
Total		$10,576,298	$1,104,360	$8,245,000	$11,450,700	$12,450,700	$12,450,700	$12,450,700	$12,450,700	$3,550,700

T-7	Transportation Master Plan Projects
ICE-1	Bicycle, Pedestrial & Trail Plan Projects
	Parks Projects