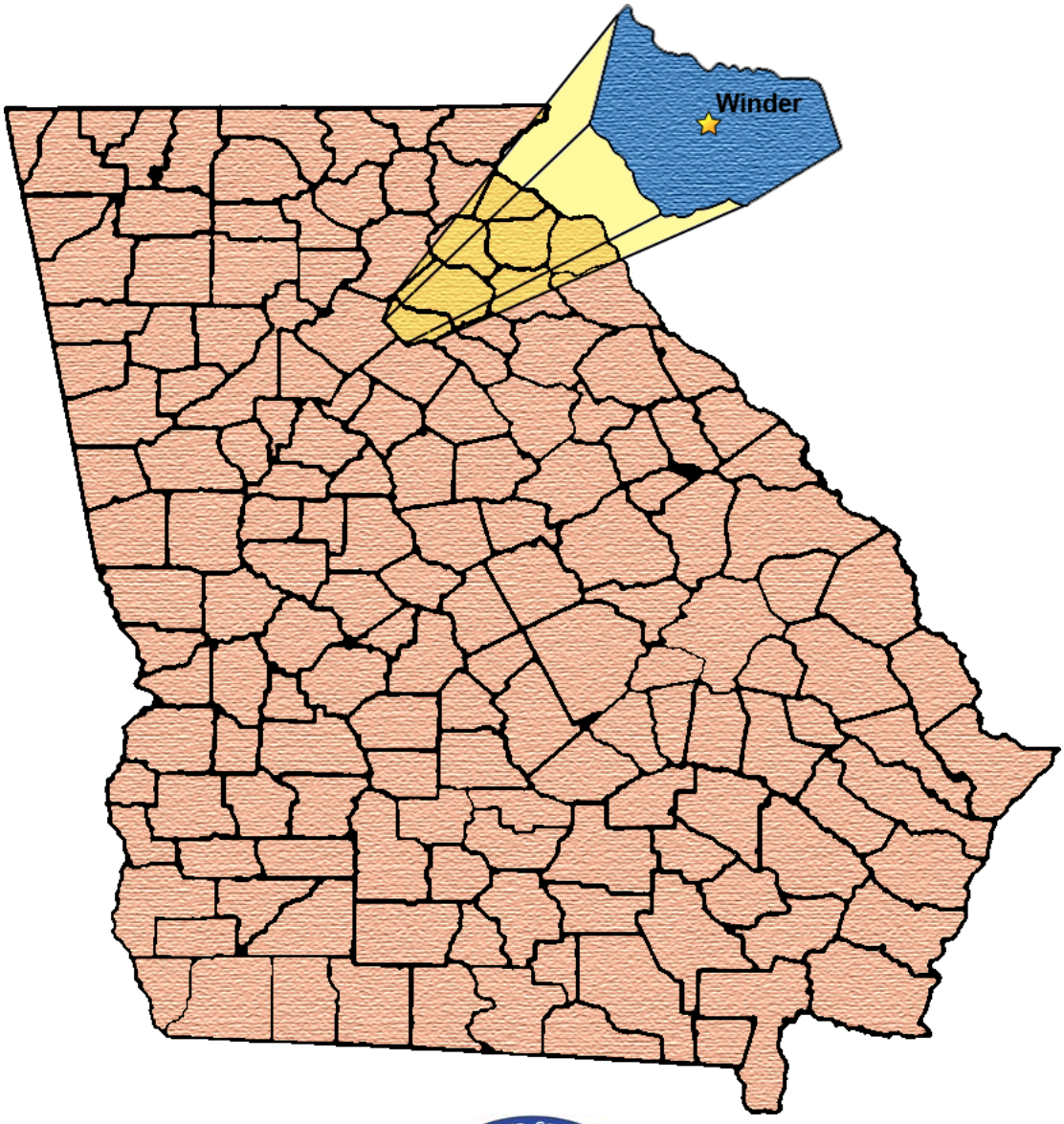
2012



Annual Budget
City of Winder, Georgia
For the Fiscal Year Ending June 30, 2012

CITY OF WINDER, GEORGIA

ANNUAL BUDGET

For the Fiscal Year Ending

June 30, 2012

Prepared by the City of Winder, Georgia
Finance Department

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City Of Winder

May 16, 2011

The Honorable Mayor George "Chip" Thompson III,
Members of the City Council and Citizens of the
City of Winder

We are pleased to present to the citizens of Winder, members of City Council, City employees, and other interested parties our recommended annual budget for the fiscal year ending June 30, 2012. The recommendations are based on a great deal of study and review by our management team working closely with the Mayor and Council. It is a consensus that the City continue to provide high level of services for the citizens, customers, and visitors of the City of Winder. The goal of the City is to maintain and improve the City's quality of services while preserving the City's financial position without putting unjust financial burdens on our citizens.

George "Chip" Thompson III
Mayor

City Council:

Sonny Morris
Mayor Pro-Tem
Ward 1

Charlie Eberhart
Ward 2

Ridley Parrish
Ward 3

Frank Dunagan
Ward 4

David Maynard
At Large

Bob Dixon
At Large

Budget Highlights

- The City of Winder implemented no utility rate increases for the FY 2011-2012 with a decrease in the city-wide operating budget of $227,900 or 0.76% from the FY 2011 budget. The FY 2012 Annual Operating Budget is as follows:

General Fund	$8,758,000
Television Station Fund	213,800
Police Escrow Fund	5,000
Hotel Motel Fund	45,000
Grant Fund	187,800
Water Fund	10,572,100
Environmental Protection Services Fund	531,800
Gas Fund	7,665,300
Solid Waste Fund	967,500
Special Facilities Fund	331,800
Fleet Maintenance Fund	296,000
Downtown Development Fund	25,000
Total	$29,599,100

- The City of Winder will issue Request for Proposals for its City Solicitor and Public Defender contracts.
- The City of Winder will continue to work with the Department of Community Affairs (DCA) to help the City launch a locally based plan to meet the housing needs for the City through the Georgia Initiative for Community Housing (GICH).
- The City of Winder will implement an automated time clock system.
- At the end of FY 2011, the City demolished the old Facility Maintenance Building on Jackson Street. The building needed major repairs. The City merged the Facility Maintenance Department with the Public Works department. This merger enabled the City to reduce expenses and fill open positions in the Public Works department.
- Two new positions are included in the FY 2011-2012 budget. One position is a Staff Accountant in the Finance Department and the other positions is a Deputy Court Clerk in the Municipal Court Department. The Facilities Maintenance Department and the Public Works Department consolidated which reduced six (6) FTE's.
- The City of Winder assumes that all capital purchases will be acquired with proceeds from debt or revenues that exceed expenditures.

45 East Athens Street, P.O. Box 566, Winder, Georgia 30680
www.cityofwinder.com Phone (70) 867-3106 Fax (770) 307-0424

Accomplishments and Priorities

Below are some of the accomplishments and priorities of the City that show our continuing commitment to excellence and fiscal responsibility:

- The City of Winder's Streetscape program should begin during FY 2012 with funding from the Georgia Department of Transportation's (GDOT) traffic enhancement grant. In FY 2010 the City was awarded a $500,000 grant for this streetscape project which consists of enhancements for Broad Street from the Post Office to the Train Depot. During FY 2011, the City was awarded another $500,000 from the GDOT for this project. This project will be by far the biggest investment in the downtown area's history.
- Customer deposits are now applied to customer accounts for those customers with an excellent payment history for 12 consecutive months.
- The Downtown Façade Rehabilitation Program is underway and is funded by the Downtown Development Authority. The program is geared to help refurbish and freshen up the look of businesses in the immediate historic downtown area.
- The City of Winder and GDOT continue working on the SR 211 (West Athens Street/Horton Street/McNeal Road) project. Construction work will take approximately 12 to 18 months and includes new turn lanes, sidewalks, drainage and upgraded utilities for the area. This project will help alleviate one of the most congested areas in the City of Winder.
- The City's Finance Department received three awards from the Government Finance Officers Association for the City's FY 2010 Comprehensive Annual Financial Report, FY 2010 Citizens' Report, and FY 2011 Budget.
- The City continues its efforts for having local family activities by organizing the Lazy Daze Music Festival, the Jug Tavern Festival & BBQ Cook-off, the Christmas Parade, and the first ever Summer Funfest which included carnival rides.
- The American Public Gas Association presented the City's Gas Department with the 2010 Safety Award.
- The City's Water and Sewer Department was awarded the Georgia Association of Water Professionals Gold Awards for Water Treatment Plant Operations & Regulatory Compliance, for Cedar Creek NPDES Permit Compliance, Marburg Creek NPDES Permit Compliance, and Marburg Creek Reuse NPDES Permit Compliance.
- On December 7, 2010, the Winder Fire Department held its first "Live Burn" in the department's new Burn Building training center.
- The Winder Fire Department was awarded a FEMA grant for Fire Apparatus Exhaust System and two commercial washing machines.
- During FY 2011, Police Chief Stanley Rogers and Fire Chief Ray Mattison retired. The City named Dennis Dorsey as the new Police Chief and Matt Whiting as the Interim Fire Chief.

Acknowledgements

The Fiscal Year 2012 Annual Budget for the City of Winder is a product of months of considerable effort by many individuals beginning with the input and analysis of staff members at all levels of the organization and continuing through the final decisions and commitment of the Mayor and City Council. This budget shows our dedication to our employees, the community's quality of life, and the efficient stewardship of public funds. My appreciation goes to all involved in this process.

Sincerely,



Donald Toms
City Administrator

About Winder

General Information

The City of Winder, Georgia, incorporated by an act of the Georgia General Assembly in 1894, is the county seat for Barrow County, Georgia, and is located between Atlanta to the west, Athens to the east, Interstate 85 to the north and state highway 316 to the south. Originally incorporated as Jug Tavern in 1884, Winder was named in honor of John H. Winder, general manager of the Seaboard Railroad, for his contribution in bringing the railroad and related passenger station to the City. The railroad provided the City with mobility as well as cultural and economic advantages. The Seaboard Railroad for many years ran six passenger trains and eight freights through Winder each day.

The City is the largest city in Barrow County, and is the county seat. Barrow County is located in the center of Georgia's Golden Triangle and is the nucleus of research and technological advancements. In close proximity to Atlanta, Barrow County is just west of Athens and east of Gwinnett County. This central location, between four large employment and educational markets, made Barrow County the fifteenth fastest growing county in the United States from 2000 to July 1, 2008. Served primarily by

Highway 316 and I-85, Barrow County is an escape from congested traffic and city noise. However, the growth has slowed down considerably in the City as it has across the state of Georgia.

The City operates under a mayor-council form of government with a six member elected council, a mayor elected at large, and an appointed professional city administrator. The Mayor and Council members serve overlapping four-year terms. The City Administrator handles daily administration and management, with policy and guidance provided by the Mayor and Council. The City provides a full range of services. These services include police and fire protection; natural gas; water; sanitary sewer; solid waste disposal; cultural and recreational activities; planning and zoning; and the construction and maintenance of highways, streets, storm water, and infrastructure. During 2009, the City was designated as a "Certified City of Ethics" by the Georgia Municipal Association. Around a third of the cities in Georgia have received this designation.

Funding for the operations of the City comes from the following primary sources: sales taxes, fire taxes, fines and forfeitures, licensing and permitting activities and utility profits. The City has not assessed a property tax since 1977. Over the last two fiscal years, three of the four primary funding sources declined due to the slow down in the economy and water conservation.

Basis of Budgeting

The basis of budgeting used for all Governmental Fund Types (all funds except those associated with Proprietary Funds – Water and Sewer, Environmental Protection Services, Gas, Solid Waste, Broadband, Special Facilities, Utility Service, and Fleet Maintenance funds) is the same as that used for accounting purposes – the modified accrual basis except as noted. Under this basis revenues are estimated when they are both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are budgeted when the related fund liability is due. Principal and interest on long-term debt is budgeted when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year. Under this method, revenues are estimated when earned and expenses budgeted at the time liabilities are incurred. Exceptions from the accrual basis are collections on notes receivable as revenue in the year received; payment of debt principal is budgeted as expenditure when paid; capitalized assets are budgeted when incurred; and depreciation is not fully budgeted.

Indirect costs of general government and administrative support are fully allocated to the City's operational departments and funds. The purpose of the indirect cost allocations is to charge the operating departments and funds for administrative support services. Costs are allocated based on actual expenditures by functional activity.

Budget Process

The annual budget serves as the foundation for the City of Winder's financial planning and control. The annual budget process begins with the City Administrator, Finance staff and department heads working together to analyze funding needs. Prior to May, the Finance Department prepares a draft budget for the City Administrator. After reviewing the draft budget and meeting with the departments, the City Administrator and Finance staff prepares a Proposed Budget. The Mayor presents the proposed budget to City Council in May. The Council conducts public hearings in May and/or June, and adopts budgeted revenues and appropriations for the upcoming fiscal year by ordinance no later than June 30, the close of the City's fiscal year. The budget is prepared both by fund, function (e.g. public safety) and department (e.g. police). The City Administrator is permitted to transfer appropriations within a department. Transfers between functions and departments and subsequent budgetary amendments require the approval of the City Council. The process followed in the preparation of this budget complies with the State of Georgia.

Budget Calendar

February 14	Budget Kickoff Meeting with Department Heads to distribute budget worksheets.
February 28	Departmental requests due to Finance.
May 2 – 6	Department Heads discuss budget requests with Mayor and Council Committees.
May 16	Preliminary Budget available for public inspection.
May 19	First Public Hearing and Council Work Session.
May 26	Second Public Hearing and Council Work Session.
June 7	Council Adopts FY 2011-2012 Budget.

Budget Amendment Process

The adopted budget appropriates certain amounts to each fund to be used at the discretion of the City Council. However, during the fiscal year special appropriations may be made for specific unforeseen events by approval of a resolution by the City Council. Specific appropriations may include funding for service level policy changes, unforeseen catastrophic events, or redirection of resources.

Most budget changes are adopted during the year by the City Council at a regularly scheduled meeting. Annually, when the next year's budget is adopted, City Council passes a resolution recognizing the various budget amendments made during the year.



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Winder, Georgia for its annual budget for the fiscal year beginning July 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City Officials and Administrative Personnel

PRINCIPAL OFFICIALS

ELECTED OFFICIALS

Mayor



George “Chip” Thompson, III

City Council



Sonny Morris, Mayor Pro-Tem
Ward 1



Charlie Eberhart
Ward 2



J. Ridley Parrish
Ward 3



Frank Dunagan
Ward 4



Bob Dixon
At-Large



David Maynard
At-Large

APPOINTED OFFICIALS

Donald Toms ……Administrator
Sabrina Wall……..City Clerk
Leslie Henderson……Finance Director
Ambrose Jackson……..……Treasurer
John Stell……City Attorney

MAILING ADDRESS

45 East Athens Street, P.O. Box 566, Winder, Georgia 30680

Mission Statement and Core Values

Mission Statement

Our **Strategic Mission** is to provide reliable, responsive, quality service to enhance the safety, livability and prosperity of our community.

Core Values

Powered by excellent people, we are quality driven, committed to providing excellent service in a cost effective and efficient manner guided by and aligned with our **CORE VALUES:**

- **CUSTOMER DRIVEN SERVICE** - Our actions are driven by the desire to serve our customers better. We work not only to meet their needs but also to exceed their expectations.

- **COMMITMENT TO EXCELLENCE** - While there are many elements of excellence, we believe a focus on timeliness, improvements, and quality is the best way to fulfill our mission.

- **TIMELINESS** - We strive to our customers' needs timely and accurately. We always balance our desire for speed with diligent care to insure accuracy.

- **IMPROVEMENTS** - We continually improve our processes in order to better serve our customers. We are committed to a continuous learning environment where we constantly upgrade our skills.

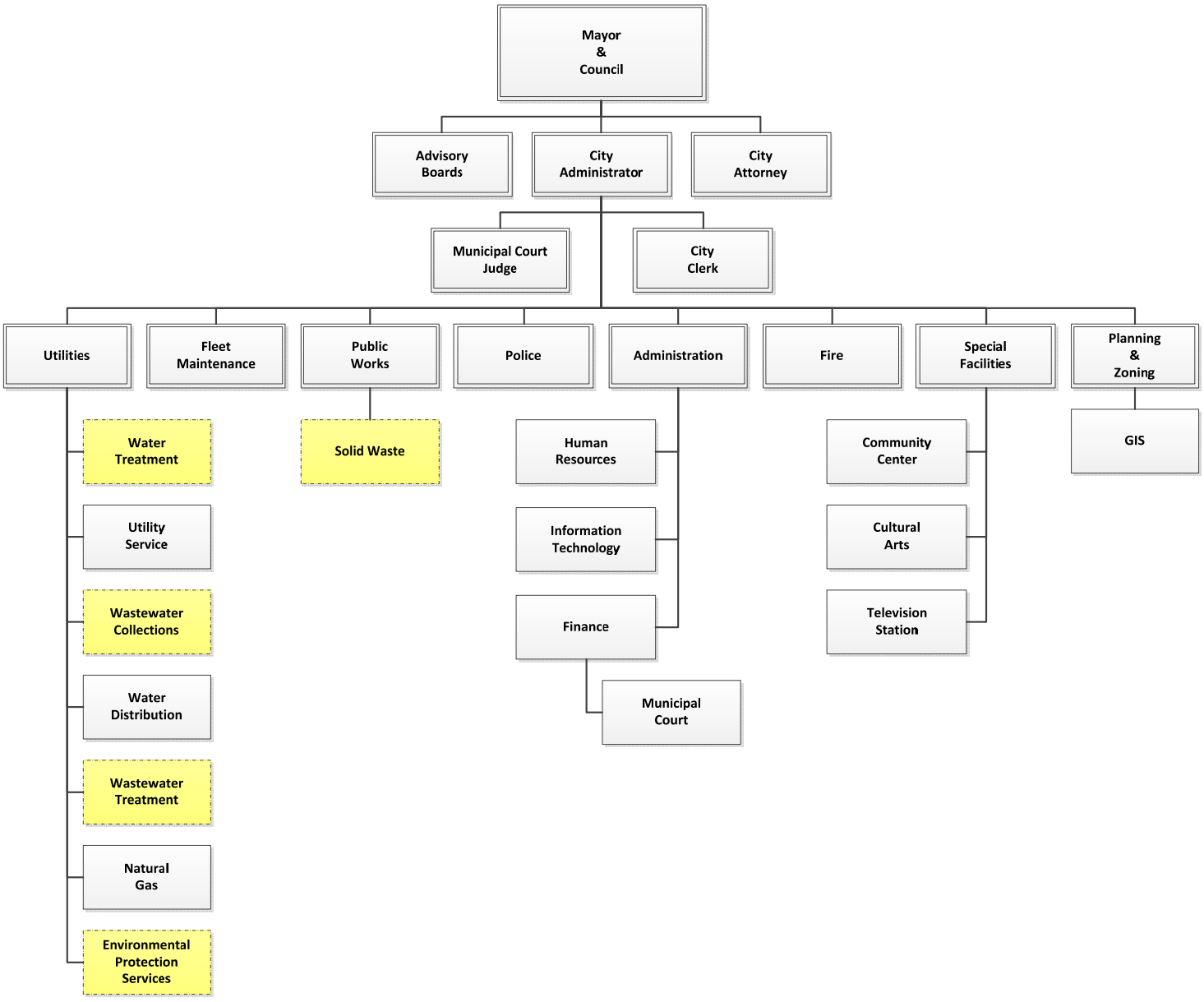
- **QUALITY** - We are committed to meeting and exceeding the high standards of performance set by the Mayor and City Council.

- **A DEEP RESPECT FOR EACH PERSON** - We share a deep respect for the contribution of each person to the success of the Finance Team. Each of us has rights and responsibilities as members of the Finance Team. We have the right to work in an environment where mutual respect, teamwork, integrity, honesty, and candor are the norm. We have the responsibility to foster that environment and actively contribute to the success of the Finance Team.

- **MUTUAL RESPECT AND TEAMWORK** - We recognize and respect diversity of people and support ideas in our work environment. Each of us has an obligation to speak up and an obligation to listen. We encourage constructive contention. We confront issues with mutual respect. We pro-actively communicate and share information with colleagues. We expect the best of each other and ourselves. No person is alone in his or her pursuit of an objective; **WE ARE A TEAM.**

- **PERSONAL ACCOUNTABILITY** - We each take ownership for the success of our team. We keep our commitments. We recognize each other and ourselves as valuable assets of the City of Winder and strive for personal excellence as well as Team success.

Organization Chart



Note: Contractors shown in yellow

C5

R-08-11

Resolution

A Resolution to provide for the adoption of a budget for the City of Winder, Georgia for the Fiscal Year ending June 30, 2012.

BE IT RESOLVED by the Mayor and Council of the City of Winder that based on the following anticipated revenues, the following amounts are hereby appropriated for the expenses of the government and its activities for the fiscal year ending June 30, 2012; and

BE IT FURTHER RESOLVED by the Mayor and Council of the City of Winder that the City Administrator be designated as the Budget Officer; and

BE IT FURTHER RESOLVED by the Mayor and Council of the City of Winder that the legal level of control is the departmental level of function or activity in each fund.

BE IT FURTHER RESOLVED by the Mayor and Council of the City of Winder that the budget will reflect the full costing method for allocating administrative expenses.

BE IT FURTHER RESOLVED that the property tax rate is hereby set at 4.3152 mills for the budget period but is rolled back to zero due to the proceeds of the local option sales tax.

The Resolution is hereby adopted this 7th day of June 2011.

Mayor Chip Thompson

Mayor

Attest: Sabrina Hall

CITY OF WINDER (SEAL) GEORGIA


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Fund Descriptions

The City's financial operations are budgeted and accounted for in the funds listed. The funds are grouped by major types, as set forth by the Governmental Accounting Standards Board (GASB) and the Georgia Department of Community Affairs chart of accounts.

Governmental Funds

General Fund

The General Fund accounts for resources devoted to support the services associated with local government. Programs resident in the General Fund are building and facilities maintenance, general administration, public safety, streets and any other activity for which a special fund has not been created.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources that are restricted legally to expenditures for specified purposes. The City utilizes four funds of this type, which are the Hotel/Motel Tax Fund, the Community Television Station, the Grant Fund, and the Police Escrow Fund.

Capital Projects Fund

The Capital Projects Fund accounts for financial resources to be used for the acquisition or construction of major capital projects and is budgeted on a project basis. The City maintains a Road Capital Project Fund to account for the receipt and use of the City's share of the Special Purpose Local Option Sales Tax (SPLOST) proceeds.

Fiduciary Funds

Agency Fund – Municipal Court

The Municipal Court Fund is used to account for the monies received for fees collected and owed to other agencies within the State of Georgia and Barrow County. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Agency Fund – Downtown Improvement Fund

The Downtown Improvement Fund was established by a citizen who wanted to give back to the City. The money donated will be used in improving downtown once the streetscape project is underway. Any expenditure incurred will be project oriented and will not be expended during FY 2011-2012.

Enterprise Funds

Enterprise funds account for goods and services provided on a continuing basis to the general public and are structured to be self-supporting.

Water and Sewer Fund

The Water and Sewer Fund is the largest of the seven proprietary funds operated by the City. The Water and Sewer Fund accounts for the operations of the water and sewer systems of the City. The

system supplies water and sewer service to area residents and to industrial and commercial users in the City and County.

Environmental Protection Services

The Environmental Protection Services Fund (EPS) records revenues and expenditures associated with the operation and maintenance of the City's stormwater systems and the management of the FOG program and Watershed Protection Plan.

Gas Fund

The Gas Fund is the second largest of the seven proprietary funds and accounts for the distribution and sale of natural gas in the City of Winder and the counties of Barrow, Walton, and Oconee. Natural gas sales are very seasonal in nature and are the highest during the colder months of the year.

Solid Waste Management Fund

The Solid Waste Management Fund accounts for the contract costs of solid waste collection, disposal, and recycling. During FY 2008, the City entered into a contract with Robertson's Sanitation to collect and dispose of the business and residence solid waste.

Special Facilities Fund

The Special Facilities Fund is used to account for the rents and other income and the related costs (including depreciation) of operating the City's Community Center, Adult Education Center, Historic Train Station, and the Cultural Arts Center.

Broadband Fund

The Broadband Fund is used to account for the fiber infrastructure installed that the City is leasing to businesses in the City of Winder.

Internal Service Fund

The Internal Service Funds account for goods and services provided by one department to other departments or funds on a cost-reimbursement basis. In addition, certain services are supplied to outside agencies for a fee. The Utility Service Fund accounts for the utility billing, meter reading, and cash collections for the all of the other utility funds. The Fleet Maintenance Fund accounts for the repair and maintenance of City vehicles.

Component Unit

The Component Unit Fund is used for the discretely presented Component Units of the City. The only discretely presented Component Unit the City has at the present time in the Downtown Development Authority.

Summary of Citywide – Trending

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUES					
Taxes	$ 3,778,556	$ 3,708,836	$ 3,762,707	$ 3,882,200	**$ 3,844,700**
Franchise Fees	747,322	760,390	778,254	770,000	**806,000**
License and Permits	237,290	186,783	138,161	137,000	**128,500**
Intergovernmental	5,305,499	603,616	468,896	432,000	**713,000**
Charges for Service	26,995,769	25,398,391	23,523,642	23,772,300	**23,275,100**
Fines and Forfeitures	648,812	702,537	813,427	850,000	**860,200**
Interest	352,028	373,673	214,480	199,800	**197,900**
Miscellaneous	411,765	162,319	119,911	68,700	**73,700**
TOTAL REVENUE	**38,477,041**	**31,896,546**	**29,819,479**	**30,112,000**	**29,899,100**
REQUIREMENTS					
Salaries	8,216,953	7,869,375	6,764,555	7,125,200	**6,788,000**
Benefits	2,956,246	3,163,063	2,917,729	3,036,200	**3,471,800**
Operating Expenditures	20,824,155	19,777,907	18,453,807	15,940,900	**15,937,500**
Indirect Costs	-	(1,346,512)	(189,736)	-	-
Internal Fund Charges	-	1,346,512	189,736	-	**-**
TOTAL OPERATING EXPENDITURES	**31,997,354**	**30,810,345**	**28,136,091**	**26,102,300**	**26,197,300**
OTHER SOURCES AND (USES)					
Debt Service	(971,621)	(1,160,818)	(1,525,453)	(3,699,700)	**(3,401,800)**
Capital Outlay	(1,170,748)	(2,176,083)	(1,192,049)	(16,908,000)	**(14,973,300)**
Proceeds From Sale of Assets	37,543	69,388	12,325	-	**-**
Proceeds From Rate Increase	-	-	-	1,000,000	**1,474,800**
Issuance of Debt Instruments	1,645,000	511,617	-	15,583,000	**13,198,500**
Transfers In	4,980,349	5,662,620	3,988,057	3,614,750	**4,667,800**
Transfers Out	(5,062,710)	(5,662,620)	(3,988,057)	(3,614,750)	**(4,667,800)**
TOTAL OTHER SOURCES AND (USES)	**(542,186)**	**(2,755,897)**	**(2,705,177)**	**(4,024,700)**	**(3,701,800)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 5,937,501**	**$ (1,669,696)**	**$ (1,021,790)**	**$ (15,000)**	**$ -**

Summary of Citywide - Operating & Capital Budget

	GENERAL	TELEVISION STATION	POLICE ESCROW	HOTEL MOTEL	CAPITAL PROJECTS	GRANT	WATER SEWER
REVENUES:							
TAXES	$ 3,792,500	$ -	$ -	$ 52,200	$ -	$ -	$ -
FRANCHISE FEES	806,000	-	-	-	-	-	-
LICENSES, & PERMITS	128,500	-	-	-	-	-	-
OTHER GOVERNMENTS	305,000	-	-	-	300,000	108,000	-
INVESTMENT INCOME	40,000	-	-	-	-	-	157,900
MUNICIPAL COURT	855,200	-	5,000	-	-	-	-
MISCELLANEOUS	48,700	-	-	-	-	-	-
CHARGES FOR SERVICES	160,700	-	-	-	-	-	11,921,000
INTERFUND TRANSFERS	2,621,400	213,800	-	(7,200)	-	79,800	(1,506,800)
TOTAL REVENUES	**8,758,000**	**213,800**	**5,000**	**45,000**	**300,000**	**187,800**	**10,572,100**
REQUIREMENTS							
SALARIES	4,967,100	73,900	-	-	-	111,200	559,700
BENEFITS	2,924,700	17,900	-	-	-	33,100	181,800
OPERATING EXPENDITURES	3,331,900	84,700	5,000	45,000	-	-	4,463,700
DEBT SERVICE	449,800	-	-	-	-	-	2,855,700
ALLOCATION/INDIRECT COSTS	(2,915,500)	37,300	-	-	-	43,500	1,835,200
ALLOCATION/INTERNAL FUND CHARGES	-	-	-	-	-	-	676,000
TOTAL REQUIREMENTS	**8,758,000**	**213,800**	**5,000**	**45,000**	**-**	**187,800**	**10,572,100**
REVENUES OVER (UNDER) REQUIREMENTS	**-**	**-**	**-**	**-**	**300,000**	**-**	**-**
REVENUES FROM OTHER SOURCES							
CASH RESERVES	-	-	-	-	-	-	-
PROCEEDS FROM RATE INCREASE	-	-	-	-	-	-	1,474,800
PROCEEDS FROM DEBT	1,199,900	21,500	-	-	-	-	10,837,200
TOTAL REVENUES FROM OTHER SOURCES	**1,199,900**	**21,500**	**-**	**-**	**-**	**-**	**12,312,000**
CAPITAL EXPENDITURES							
BUILDINGS	372,700	-	-	-	-	-	-
INFRASTRUCTURE	449,000	-	-	-	300,000	-	12,193,500
EQUIPMENT	-	21,500	-	-	-	-	118,500
VEHICLES	135,000	-	-	-	-	-	-
FURNITURE	-	-	-	-	-	-	-
COMPUTERS	243,200	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES	**1,199,900**	**21,500**	**-**	**-**	**300,000**	**-**	**12,312,000**
OTHER REV SOURCES OVER/UNDER CAPITAL EXPENDITURES	**-**	**-**	**-**	**-**	**(300,000)**	**-**	**-**
TOTAL REVENUES OVER/UNDER EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
ESTIMATED FUND BALANCE/FUND EQUITY, BEGINNING OF YEAR	**$ 2,150,124**	**$ 68,010**	**$ 20,499**	**$ 98,998**	**$ 291,474**	**$ 24,314**	**$ 54,893,637**
SOURCE (USE) OF CASH RESERVES	-	-	-	-	-	-	-
ESTIMATED FUND BALANCE/FUND EQUITY, END OF YEAR	**$ 2,150,124**	**$ 68,010**	**$ 20,499**	**$ 98,998**	**$ 291,474**	**$ 24,314**	**$ 54,893,637**

ENVIRONMENTAL PROTECTION	GAS	SOLID WASTE	SPECIAL FACILITIES	BROADBAND	UTILITY SERVICE	FLEET MAINTENANCE	COMPONENT UNITS (DDA)	TOTAL
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,844,700
-	-	-	-	-	-	-	-	806,000
-	-	-	-	-	-	-	-	128,500
-	-	-	-	-	-	-	-	713,000
-	-	-	-	-	-	-	-	197,900
-	-	-	-	-	-	-	-	860,200
-	-	-	-	-	-	-	25,000	73,700
21,000	9,615,400	1,142,000	107,000	12,000	-	296,000	-	23,275,100
510,800	(1,950,100)	(174,500)	224,800	(12,000)	-	-	-	-
531,800	**7,665,300**	**967,500**	**331,800**	**-**	**-**	**296,000**	**25,000**	**29,899,100**
-	375,600	-	137,600	-	412,200	150,700	-	6,788,000
-	124,100	-	29,100	-	129,700	31,400	-	3,471,800
464,100	6,117,600	948,000	103,400	-	240,400	108,700	25,000	15,937,500
-	78,200	-	-	-	12,900	5,200	-	3,401,800
67,700	719,000	7,800	61,700	-	107,400	35,900	-	-
-	250,800	11,700	-	-	(902,600)	(35,900)	-	-
531,800	**7,665,300**	**967,500**	**331,800**	**-**	**-**	**296,000**	**25,000**	**29,599,100**
-	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**300,000**
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	1,474,800
363,000	546,000	-	16,500	-	14,400	-	200,000	13,198,500
363,000	**546,000**	**-**	**16,500**	**-**	**14,400**	**-**	**200,000**	**14,673,300**
-	-	-	-	-	-	-	200,000	572,700
363,000	546,000	-	-	-	-	-	-	13,851,500
-	-	-	16,500	-	5,100	-	-	161,600
-	-	-	-	-	-	-	-	135,000
-	-	-	-	-	-	-	-	-
-	-	-	-	-	9,300	-	-	252,500
363,000	**546,000**	**-**	**16,500**	**-**	**14,400**	**-**	**200,000**	**14,973,300**
-	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(300,000)**
$ -	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
$ (474,086)	**$ 6,095,170**	**$ 476,114**	**$ 4,394,294**	**$ 84,760**	**$ -**	**$ -**	**$ 349,659**	**$ 68,472,967**
-	-	-	-	-	-	-	-	-
$ (474,086)	**$ 6,095,170**	**$ 476,114**	**$ 4,394,294**	**$ 84,760**	**$ -**	**$ -**	**$ 349,659**	**$ 68,472,967**

Summary of Citywide – Positions by Department

	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Administration				
City Administrator	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00
Purchasing Director/Treasurer	0.75	0.75	0.75	0.75
Receptionist/Clerical	1.00	1.00	-	-
Total	4.75	4.75	3.75	3.75
Human Resources				
HR Director	1.00	1.00	1.00	1.00
Personnel Technician	1.50	1.00	1.00	1.00
Records Clerk	1.00	1.00	1.00	1.00
Safety & Loss Coordinator	1.00	1.00	1.00	1.00
Total	4.50	4.00	4.00	4.00
Finance				
Finance Director	1.00	1.00	1.00	1.00
Staff Accountant	1.00	1.00	1.00	2.00
A/P Clerk	1.00	-	-	-
Total	3.00	2.00	2.00	3.00
Information Technology				
IT Director	1.00	1.00	1.00	1.00
Operations IT Manager	1.00	1.00	1.00	1.00
Public Safety IT Manager	1.00	1.00	1.00	1.00
Receptionist/Clerical	-	-	1.00	1.00
Total	3.00	3.00	4.00	4.00
Planning, Licensing & Permitting				
Planning Director	1.00	1.00	1.00	1.00
Customer Service	1.00	1.00	1.00	1.00
Building Inspector	1.00	-	-	-
Assistant Building Inspector	1.00	-	-	-
GIS Section Manager	-	1.00	1.00	1.00
GIS Locator	-	1.00	1.00	1.00
Total	4.00	4.00	4.00	4.00
Mainstreet				
Director	1.00	1.00	-	-
Total	1.00	1.00	-	-

	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Municipal Court				
Court Clerk	1.00	1.00	1.00	2.00
Probation Officer	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	3.00
Police				
Police Administration	7.00	5.00	7.00	7.00
Investigations	10.00	10.00	9.00	9.00
Police Patrol	25.00	29.00	27.00	27.00
Code Enforcement	2.00	-	1.00	1.00
School Resource Officers	3.00	3.00	3.00	3.00
Jail Transporters	0.75	1.00	1.00	0.50
Police Communications	5.00	5.00	5.00	5.00
Total	52.75	53.00	53.00	52.50
Fire				
Fire Administration	4.00	4.00	4.00	4.00
Fire Fighters	21.00	21.00	21.00	21.00
Part Paid Fire Fighters (24) Note Only	-	-	-	-
Total	25.00	25.00	25.00	25.00
Public Works				
Street Administration	4.00	2.00	2.00	2.00
Street Operations	22.00	21.00	21.00	20.00
Cemetery	4.00	3.00	3.00	3.00
Total	30.00	26.00	26.00	25.00
Facilities Maintenance				
Facilities Maintenance Director	1.00	1.00	1.00	-
Receptionist/Clerical	0.63	0.63	0.63	-
Facilities Maintenance	7.00	4.00	4.00	-
Total	8.63	5.63	5.63	-
TV Station				
Manager	1.00	1.00	1.00	1.00
Lead Technician	1.00	1.00	1.00	1.00
Entry Level Technician	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00

	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Grant Fund				
GOHS Police Officers	1.00	1.00	1.00	1.00
DOJ Police Officers	-	-	2.00	2.00
Total	1.00	1.00	3.00	3.00
Water Fund				
Director	-	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Administrative Asst	-	1.00	1.00	1.00
Customer Service Rep	-	1.00	1.00	1.00
Inspector	1.00	-	-	-
Foreman	3.00	2.00	2.00	2.00
Crew Leaders	6.00	3.00	3.00	3.00
Service Technician	1.00	1.00	1.00	1.00
Lead Man/Operator	4.00	3.00	3.00	3.00
Laborers	6.00	3.00	3.00	3.00
Total	22.00	16.00	16.00	16.00
Gas Fund				
Director	1.00	1.00	1.00	1.00
Administrative Asst.	-	1.00	1.00	1.00
Foreman	-	1.00	1.00	1.00
Construction Supervisor	1.00	-	-	-
Crew Leaders	4.00	2.00	2.00	2.00
Service Technician	2.00	1.00	1.00	1.00
Lead Man/Operator	2.00	4.00	4.00	4.00
Laborers	3.00	2.00	2.00	2.00
Total	13.00	12.00	12.00	12.00
Community Center				
Director	1.00	1.00	1.00	1.00
Events Coordinator/Supervisor	0.75	1.00	1.00	1.00
Event Staff	1.50	0.50	0.50	0.63
Total	3.25	2.50	2.50	2.63
Cultural Arts				
Director	1.00	1.00	1.00	1.00
Service Worker/Housekeeping	1.00	1.00	1.00	-
Total	2.00	2.00	2.00	1.00

	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Utility Billing				
Director	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	-	-	1.00
Total	2.00	1.00	1.00	2.00
Meter Readers				
Director	1.00	1.00	1.00	1.00
Meter Readers	4.00	4.00	4.00	4.00
Total	5.00	5.00	5.00	5.00
Utility Service Section				
Customer Service	6.00	5.00	5.00	4.00
Utility Administration				
Director	1.00	-	-	-
Utility Proram Coordinator	1.00	-	-	-
Administrative Assistant	3.00	-	-	-
Customer Service Representative	1.00	-	-	-
Locator	2.00	-	-	-
Engineer	1.00	-	-	-
GIS Tech	1.00	-	-	-
Total	10.00	-	-	-
Fleet Maintenance Department				
Director	1.00	1.00	1.00	1.00
Customer Service	1.00	1.00	1.00	0.67
Foreman	1.00	1.00	1.00	1.00
Mechanic	3.00	1.00	1.00	1.00
Total	6.00	4.00	4.00	3.67
Total City Wide	**211.88**	**181.88**	**182.88**	**176.55**

Debt Service

The City of Winder's long-term debt information is presented separately for governmental and business-type activities. The City has incurred debt as capital needs have grown, and the debt has been used to fund both revenue producing facilities and general purpose facilities. The table below presents the debt service budgeted figures for the fiscal year ending June 30, 2012.

	Balances 06/30/2011	Additions	Reductions	Balances 06/30/2012	Due In FY 2013
Governmental Activities:					
Capital Leases:					
2005 Fire Truck	$ 128,739	$ -	$ (30,199)	$ 98,540	$ 31,486
2009 Fire Truck	385,707	-	(47,795)	337,912	49,624
2008/2009 Equipment Financing	629,458	-	(339,197)	290,261	290,261
Total Governmental Activities	**$ 1,143,904**	**$ -**	**$ (417,191)**	**$ 726,713**	**$ 371,371**
Business-Type Activities:					
Notes Payable-					
1991 GEFA Sewer Treatment	$ 7,780	-	$ (7,780)	$ -	$ -
1992 GEFA Sewer Treatment	46,876	-	(46,876)	-	-
1997 GEFA Water Tank & Lines	182,052	-	(30,893)	151,159	32,597
2002 GEFA Water Tank & Lines	63,922	-	(20,301)	43,621	20,713
2003 GEFA Water Tank & Lines	466,229	-	(25,703)	440,526	26,910
2006 GEFA Water - Cedar Creek	16,068,778	-	(596,605)	15,472,173	623,946
State Of Georgia Revolving	14,702	-	(14,702)	-	-
Bonds Payable-					
1998 Series	346,851	-	(178,769)	168,082	168,082
2005 Series	4,422,000	-	(380,000)	4,042,000	392,000
2009 Series	3,961,000	-	(290,000)	3,671,000	303,000
Capital Leases	408,095	-	(219,911)	188,184	188,184
Total Business-Type Activities	**$ 25,988,285**	**$ -**	**$ (1,811,540)**	**$ 24,176,745**	**$ 1,755,432**

The following table shows the debt funding requirements for the City of Winder for 2012-2030. The amounts show principal and interest and is based on current outstanding debt issues.

ANNUAL MATURITY AND INTEREST REQUIREMENTS

Year	Notes Payable		Capital Leases Payable		Bonds Payable		Total
	Principal	Interest	Principal	Interest	Principal	Interest	
2012	$ 742,861	$ 687,451	$ 637,101	$ 40,973	$ 848,769	$ 443,785	$ 3,400,940
2013	704,167	655,873	559,555	21,755	863,082	430,396	3,234,828
2014	732,852	627,187	84,349	12,137	1,066,000	226,883	2,749,408
2015	744,078	596,346	87,720	8,757	1,107,000	187,449	2,731,350
2016	773,289	565,355	55,539	5,940	1,148,000	146,520	2,694,643
2017	777,856	530,859	57,664	3,816	1,192,000	104,049	2,666,244
2018	799,728	499,102	59,870	1,610	1,230,000	62,181	2,652,491
2019	833,628	465,202	10,201	48	1,275,000	20,974	2,605,053
2020	868,277	430,553	-	-	-	-	1,298,830
2021	906,432	392,398	-	-	-	-	1,298,830
2022	944,196	354,634	-	-	-	-	1,298,830
2023	984,221	314,609	-	-	-	-	1,298,830
2024	1,025,510	273,320	-	-	-	-	1,298,830
2025	1,050,563	229,163	-	-	-	-	1,279,726
2026	1,067,435	185,841	-	-	-	-	1,253,276
2027	1,112,585	140,690	-	-	-	-	1,253,275
2028	1,159,506	93,770	-	-	-	-	1,253,276
2029	1,208,782	44,494	-	-	-	-	1,253,276
2030	414,373	3,600	-	-	-	-	417,973
	$ 16,850,339	**$ 7,090,447**	**$ 1,551,999**	**$ 95,036**	**$ 8,729,851**	**$ 1,622,237**	**$ 35,939,909**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

General Fund

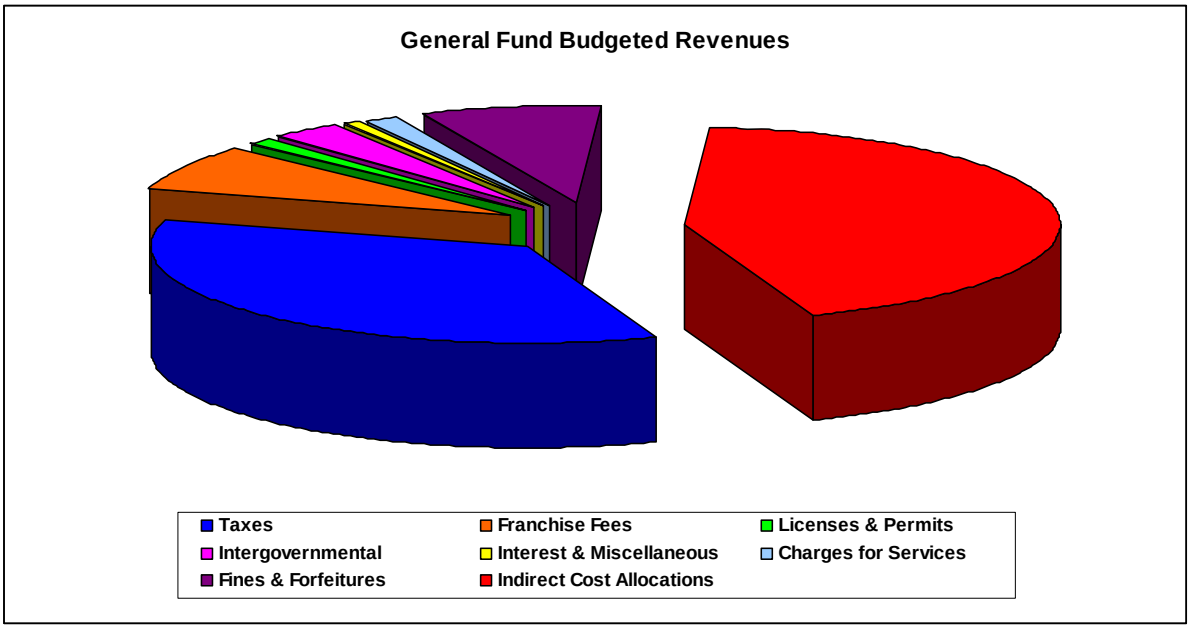
General Fund

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ 3,685,897	$ 3,623,448	$ 3,698,263	$ 3,830,000	**$ 3,792,500**
Franchise Fees	747,322	760,390	778,254	770,000	**806,000**
License and Permits	237,290	186,783	138,161	137,000	**128,500**
Intergovernmental	43,447	201,137	-	4,000	**305,000**
Charges for Service	148,751	140,185	111,398	100,000	**160,700**
Fines and Forfeitures	599,399	692,593	769,076	840,000	**855,200**
Interest	325,949	192,799	43,337	35,000	**40,000**
Contributions	35,754	22,503	34,789	-	**-**
Miscellaneous and Other	69,096	93,623	56,868	43,700	**48,700**
Indirect Cost Allocation	3,180,289	3,042,757	2,597,823	2,816,900	**4,674,100**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**9,073,196**	**8,956,218**	**8,227,968**	**8,576,600**	**10,810,700**
OPERATING EXPENDITURES					
General Government	3,306,627	3,014,852	2,601,265	2,712,600	**4,434,600**
Judicial	199,438	183,529	208,074	199,100	**234,800**
Public Safety - Police	4,220,535	4,028,643	3,746,621	3,929,900	**3,896,400**
Public Safety - Fire	2,109,158	2,120,349	2,012,523	2,001,800	**1,959,700**
Public Works	1,924,330	1,959,225	1,558,810	1,957,650	**2,446,000**
Housing & Development	111,985	69,278	172,834	18,700	**10,800**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**11,872,072**	**11,375,876**	**10,300,127**	**10,819,750**	**12,982,300**
OTHER SOURCES AND (USES)					
Debt Service	(314,149)	(551,636)	(449,443)	(450,100)	**(449,800)**
Capital Outlay	(780,237)	(2,014,531)	(386,340)	(1,535,500)	**(1,199,900)**
Proceeds From Sale of Assets	32,050	42,295	9,254	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	1,645,000	511,617	-	1,535,500	**1,199,900**
Transfers In	3,793,249	4,995,440	3,434,212	3,075,850	**3,650,600**
Transfers Out	(1,221,800)	(492,280)	(422,139)	(382,600)	**(1,029,200)**
TOTAL OTHER SOURCES AND (USES)	**3,154,112**	**2,490,905**	**2,185,544**	**2,243,150**	**2,171,600**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 355,236**	**$ 71,247**	**$ 113,385**	**$ -**	**$ -**

General Fund
Revenues

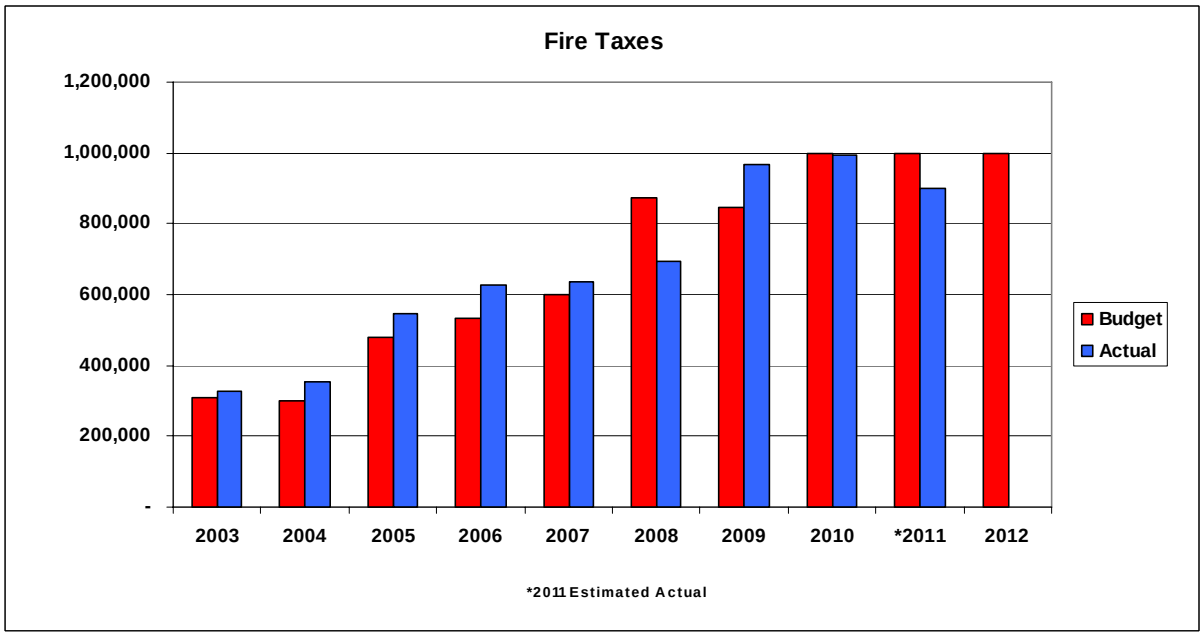
The primary sources of revenue are fire district taxes, Local Option Sales Tax (LOST), licenses and franchise fees, fines & forfeitures, and indirect cost allocations for administrative services for other funds.



Taxes

Fire District Taxes

Fire District Taxes are currently 3.00 mills of assessed value of taxable property within the City. The current tax is estimated to cover over 47% of the budgeted expenditures for the Winder Fire Department.

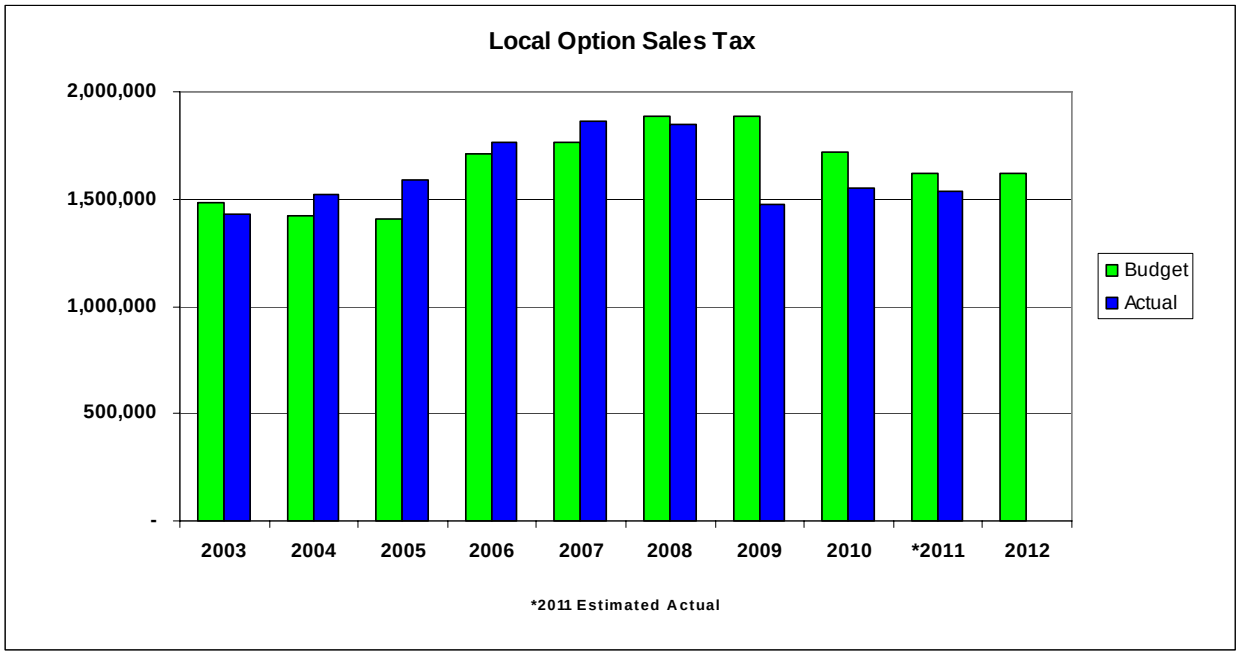


Street Lighting

This tax is currently assessed at the rate of $15 per year for each taxable parcel of real property within the City. This tax is necessary to cover the increasing costs of electrical power. The current tax covers almost 35% of the total cost to the City for street lighting.

LOST (Local Option Sales Tax)

The LOST are expected to remain constant compared to the 2010-2011 estimated LOST revenues. Even with the recession, commercial growth has continued in Winder and Barrow County. Fiscal year 2008-2009 shows a significant decline in receipts from sales taxes. The reduction was due a slow down in the economy and the reduction of our receivable at year end because the State of Georgia reduced its lag time of collections to one month behind compared to two months in prior years. The sales tax millage rollback for the FY 2011-2012 is 4.3152.



Beer, Liquor, Wine Excise Taxes and Insurance Premium Taxes

No significant increases are projected for these taxes.

Franchise Fee

The Franchise Fee is a contracted amount paid by the utility companies for their use of the City's right of ways. The City predicts a slight increase in these fees based on the amounts received in FY 2010-2011.

License & Permits

License and Permits have remained steady and are expected to remain the same during FY 2011-2012.

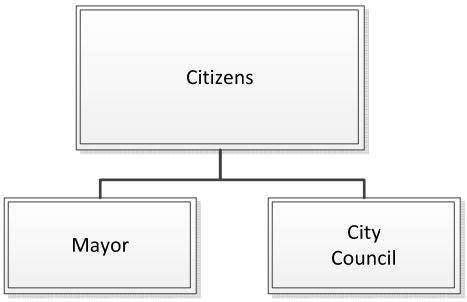
Fines & Forfeitures

Fines and Forfeitures are budgeted to increase due to the new commercial vehicle enforcement program if adopted by the city council and the increase anticipated by the collections of past due fines.

General Fund
Expenditures

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 5,485,097	$ 5,259,543	$ 4,687,329	$ 4,963,200	**$ 4,658,100**
OVERTIME	373,851	337,950	316,154	333,200	**309,000**
TOTAL SALARIES	**5,858,948**	**5,597,493**	**5,003,483**	**5,296,400**	**4,967,100**
BENEFITS					
GROUP INSURANCE	719,073	905,720	835,351	914,000	**1,053,600**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	341,205	334,327	295,329	331,800	**310,800**
MEDICARE	80,178	78,570	69,412	77,800	**72,600**
RETIREMENT CONTRIBUTION	727,436	646,624	694,763	732,900	**1,302,000**
TUITION REIMBURSEMENTS	-	112	150	2,000	**3,000**
WORKERS' COMPENSATION	216,719	198,432	210,302	173,500	**160,000**
OTHER EMPLOYEE BENEFITS	21,464	85,750	(715)	3,200	**22,700**
TOTAL BENEFITS	**2,106,074**	**2,249,536**	**2,104,592**	**2,235,200**	**2,924,700**
TOTAL PERSONAL SERVICES	**7,965,022**	**7,847,028**	**7,108,075**	**7,531,600**	**7,891,800**
OPERATING EXPENDITURES					
PROFESSIONAL	318,345	220,926	314,864	237,500	**243,300**
TECHNICAL	15,726	46,298	61,908	58,800	**87,500**
CLEANING SERVICES	3,156	5,335	8,935	10,550	**46,600**
LAND FILL FEES	35,472	34,987	25,613	35,000	**35,000**
FLEET MAINTENANCE	200,023	170,391	203,060	192,400	**171,100**
GENERAL REPAIRS & MAINT.	83,240	86,304	71,865	54,700	**75,000**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	66,683	39,136	35,631	52,100	**64,200**
RENTAL OF LAND & BUILDINGS	4,254	13,250	16,286	19,200	**12,100**
RENTAL OF EQUIPMENT	29,499	32,902	34,623	29,700	**29,000**
INS, OTHER THAN EMP BENEFIT	203,818	239,626	170,581	145,900	**300,000**
COMMUNICATIONS	133,104	162,304	173,303	185,700	**177,500**
ADVERTISING	27,766	11,662	23,810	22,500	**7,100**
PRINTING & BINDING	14,650	15,203	12,380	14,600	**15,100**
TRAVEL	44,063	27,466	15,339	31,200	**67,300**
DUES & FEES	75,404	95,016	108,758	67,000	**109,100**
EDUCATION & TRAINING	84,200	38,529	20,957	46,200	**51,100**
LICENSES & FEES	-	7,120	22	-	**6,800**
GENERAL SUPPLIES/MATERIALS	239,117	210,090	171,912	199,800	**144,000**
UTILITIES	323,204	370,033	394,626	295,000	**500,400**
GASOLINE	184,643	149,587	143,994	182,700	**226,000**
FOOD	39,864	16,790	13,097	15,100	**19,300**
BOOKS AND PERIODICALS	3,234	2,482	2,824	6,900	**6,600**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	99,968	46,815	23,805	70,300	**90,600**
TECHNOLOGY EQUIPMENT	49,939	37,511	27,311	59,800	**74,000**
PUBLIC RELATIONS	438,744	289,936	324,376	317,600	**221,500**
UNIFORMS	50,913	32,606	44,832	65,950	**66,400**
UTILITY SUPPLY	64,217	88,171	65,234	385,000	**444,500**
PROTECTIVE CLOTHING	18,819	18,516	10,087	24,800	**24,800**
PRISONER MAINTENANCE	81,626	69,016	12,041	8,000	**16,000**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**2,933,691**	**2,578,010**	**2,532,074**	**2,834,000**	**3,331,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	136,394	4,808	18,418	532,000	**372,700**
INFRASTRUCTURE	252,898	18,236	37,950	500,000	**449,000**
MACHINERY & EQUIP	106,581	255,685	247,943	18,500	**-**
VEHICLES	274,247	1,562,124	-	415,000	**135,000**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	10,118	173,678	82,030	70,000	**243,200**
TOTAL CAPITAL OUTLAY	**780,237**	**2,014,531**	**386,340**	**1,535,500**	**1,199,900**
DEBT SERVICE					
PRINCIPAL	212,206	111,316	-	-	**-**
CAPITAL LEASE	80,481	373,159	392,236	404,900	**417,400**
INTEREST	21,462	67,161	57,208	45,200	**32,400**
TOTAL DEBT SERVICE	**314,149**	**551,636**	**449,443**	**450,100**	**449,800**
ALLOCATION					
INDIRECT COST ALLOCATION	(2,206,930)	(2,091,919)	(1,937,845)	(2,362,750)	**(2,915,500)**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**(2,206,930)**	**(2,091,919)**	**(1,937,845)**	**(2,362,750)**	**(2,915,500)**
TOTAL EXPENDITURES	**9,786,170**	**10,899,286**	**8,538,087**	**9,988,450**	**9,957,900**

General Fund
Legislative

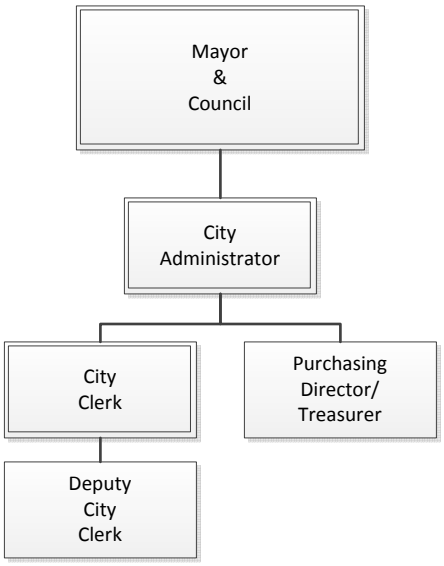


Statement of Purpose

The City of Winder, incorporated in 1894, operates under a Mayor-Council form of government. The legislative section includes the expenditures directly related to the Mayor and Council including such items as salary and benefits, costs of meetings and related expenditures together with those funds designated for the support of other organizations. The elected Mayor is the Chief Operating Officer, as well as, the Chief Executive Officer of the City. He is responsible for the day-to-day activities of the City. The six Council members are elected to four years with the terms staggered representing the four Wards of the City with two members at-large.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 36,300	$ 46,200	$ 51,600	$ 57,000	**$ 57,000**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**36,300**	**46,200**	**51,600**	**57,000**	**57,000**
BENEFITS					
GROUP INSURANCE	68,260	132,168	96,482	128,100	**141,500**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	2,068	2,671	2,889	3,600	**3,600**
MEDICARE	484	625	675	800	**800**
RETIREMENT CONTRIBUTION	7,194	9,968	10,302	10,300	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	183	200	**-**
OTHER EMPLOYEE BENEFITS	414	159	-	-	**-**
TOTAL BENEFITS	**78,418**	**145,591**	**110,530**	**143,000**	**145,900**
TOTAL PERSONAL SERVICES	**114,718**	**191,791**	**162,130**	**200,000**	**202,900**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	654	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	30	-	220	-	**-**
COMMUNICATIONS	-	-	-	-	**500**
ADVERTISING	2,291	2,821	-	5,000	**1,600**
PRINTING & BINDING	3,353	4,178	2,785	3,500	**3,500**
TRAVEL	1,700	3,313	1,157	4,000	**16,100**
DUES & FEES	-	50	138	-	**5,000**
EDUCATION & TRAINING	245	2,915	1,505	-	**3,200**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	7,241	1,354	710	2,000	**3,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	405	133	-	-	**3,500**
BOOKS AND PERIODICALS	-	-	-	-	**900**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**4,000**
TECHNOLOGY EQUIPMENT	2,758	30	-	-	**-**
PUBLIC RELATIONS	438,744	289,936	324,376	317,600	**216,500**
UNIFORMS	-	-	-	-	**1,400**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**457,419**	**304,728**	**330,890**	**332,100**	**259,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	1,951	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**1,951**		**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	(552,137)	(491,682)	(494,971)	(532,100)	**(462,100)**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**(552,137)**	**(491,682)**	**(494,971)**	**(532,100)**	**(462,100)**
TOTAL EXPENDITURES	**20,000**	**4,838**	**-**	**-**	**-**

General Fund
Administration



Statement of Purpose

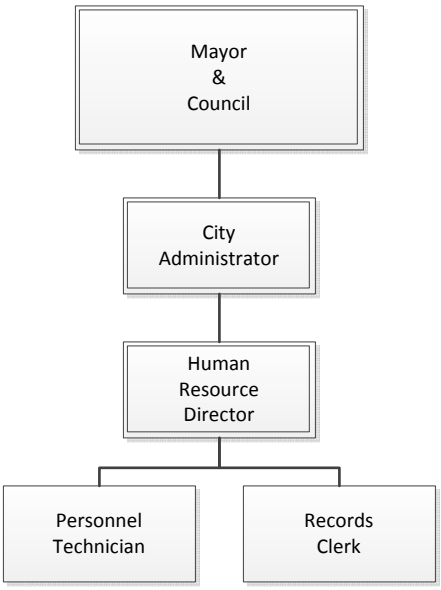
The City Administrator, who works for and at the pleasure of the Mayor and the City Council, carries out their policy direction, and provides overall supervision of the City's operations. The City Administrator is responsible for translating the City Council's goals into budgetary priorities. The City Clerk serves as secretary for the City Council and is responsible for records management and elections, as well as, provides the information link between the citizenry, the business community, and the elected and appointed officials of the City. The Treasurer is also Director of Purchasing.

Program Objectives

1. Seek public involvement and support for City services through effective communication and responsiveness to citizen concerns.
    a. Encourage citizen involvement and respond to citizen's concerns.
    b. Develop and encourage the use of the City's web site.
    c. Provide opportunities for the public to interact with the Council and City staff.
2. Facilitate City Council and community decision making concerning the future growth and development of Winder and funding infrastructure improvements.
3. Guide implementation of City Council policies.
4. Work on public policy issues that impact the City at regional, state, and federal levels.
5. Support a work environment that promotes customer service and fully utilizes the talents of the City staff by reinforcing their knowledge, competence, and creativity.
6. Continue council commitment to training and practice relating to our common goals, values, and vision.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 434,792	$ 428,666	$ 381,671	$ 411,700	**$ 235,900**
OVERTIME	9,384	2,885	2,638	2,800	**1,400**
TOTAL SALARIES	**444,176**	**431,551**	**384,309**	**414,500**	**237,300**
BENEFITS					
GROUP INSURANCE	64,984	89,439	64,496	43,000	**36,300**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	25,385	24,450	21,560	25,700	**14,700**
MEDICARE	6,289	6,127	5,386	6,000	**3,500**
RETIREMENT CONTRIBUTION	54,707	43,345	58,096	64,800	**-**
TUITION REIMBURSEMENTS	-	-	-	2,000	**-**
WORKERS' COMPENSATION	7,264	1,508	1,822	1,500	**-**
OTHER EMPLOYEE BENEFITS	2,833	4,002	2,392	2,200	**-**
TOTAL BENEFITS	**161,462**	**168,869**	**153,753**	**145,200**	**54,500**
TOTAL PERSONAL SERVICES	**605,638**	**600,420**	**538,062**	**559,700**	**291,800**
OPERATING EXPENDITURES					
PROFESSIONAL	132,063	87,223	70,183	95,000	**80,000**
TECHNICAL	405	360	7,968	1,000	**-**
CLEANING SERVICES	2,104	1,549	528	1,800	**2,600**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	4,505	1,050	306	3,000	**1,000**
GENERAL REPAIRS & MAINT.	12,194	14,806	41,377	30,000	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	26,119	8,307	2,149	3,000	**12,000**
RENTAL OF LAND & BUILDINGS	1,254	1,250	1,286	1,200	**1,300**
RENTAL OF EQUIPMENT	11,367	14,852	15,611	13,700	**10,000**
INS, OTHER THAN EMP BENEFIT	97,900	102,512	69,091	83,500	**300,000**
COMMUNICATIONS	85,211	89,738	100,347	98,500	**109,200**
ADVERTISING	12,731	2,766	17,126	5,000	**1,800**
PRINTING & BINDING	1,851	1,507	-	2,000	**1,500**
TRAVEL	9,407	12,227	3,368	5,000	**12,800**
DUES & FEES	20,672	19,626	17,243	8,000	**6,900**
EDUCATION & TRAINING	49,856	23,114	6,561	15,000	**7,800**
LICENSES & FEES	-	6,974	-	-	**6,800**
GENERAL SUPPLIES/MATERIALS	65,021	46,243	26,712	40,000	**33,000**
UTILITIES	27,343	32,685	29,397	25,000	**-**
GASOLINE	3,380	1,480	908	1,200	**600**
FOOD	20,294	6,607	2,521	1,000	**1,200**
BOOKS AND PERIODICALS	1,493	1,228	1,245	3,000	**600**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	1,287	55	73	8,000	**4,000**
TECHNOLOGY EQUIPMENT	9,690	3,944	5,247	3,000	**8,600**
PUBLIC RELATIONS	-	-	-	-	**5,000**
UNIFORMS	-	-	-	-	**600**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**596,148**	**480,100**	**419,247**	**446,900**	**607,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	14,833	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	13,658	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	10,118	99,592	-	-	**-**
TOTAL CAPITAL OUTLAY	**10,118**	**99,592**	**28,492**		**-**
DEBT SERVICE					
PRINCIPAL	212,206	111,316	-	-	**-**
CAPITAL LEASE	8,848	50,098	51,569	53,100	**54,700**
INTEREST	8,740	7,885	5,290	3,800	**2,300**
TOTAL DEBT SERVICE	**229,793**	**169,299**	**56,859**	**56,900**	**57,000**
ALLOCATION					
INDIRECT COST ALLOCATION	(1,441,698)	(1,349,412)	(1,042,660)	(1,063,500)	**(956,100)**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**(1,441,698)**	**(1,349,412)**	**(1,042,660)**	**(1,063,500)**	**(956,100)**
TOTAL EXPENDITURES	**-**	**-**	**-**	**-**	**-**

General Fund
Human Resources



Statement of Purpose

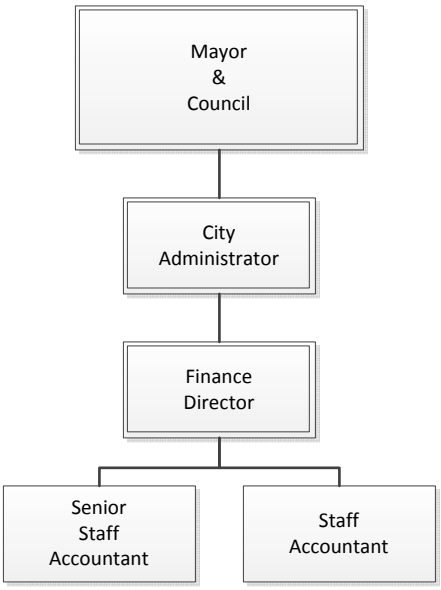
The Human Resource Department's purpose is to establish, develop, maintain, and communicate City policies, while maintaining and recommending fair employment and equal opportunity under State and Federal Laws. To represent, help, advise, and consult with City employees, while simultaneously keeping the overall best interests of the City of Winder in mind.

Program Objectives

1. To help maintain a productive, efficient, effective employee base; while assisting in providing and improving the work environment and to encourage positive employee relations and open communication.
2. To promote wellness and wise health choices to employees in efforts to control health care costs.
3. To provide training to employees and supervisory staff on human resource related topics.
4. To continue to improve human resource topics, such as recruitment and selection, salary administration, insurance and benefits, workers compensation, personnel records and transactions, safety and wellness, grievance processing, leave programs, orientation and development, training and other related employee and labor relations functions.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ 121,500**
OVERTIME	-	-	-	-	**1,500**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**123,000**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**12,700**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**7,600**
MEDICARE	-	-	-	-	**1,800**
RETIREMENT CONTRIBUTION	-	-	-	-	**1,302,000**
TUITION REIMBURSEMENTS	-	-	-	-	**3,000**
WORKERS' COMPENSATION	-	-	-	-	**160,000**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**22,700**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**1,509,800**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**1,632,800**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**5,000**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**2,000**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**3,000**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**600**
ADVERTISING	-	-	-	-	**1,000**
PRINTING & BINDING	-	-	-	-	**1,000**
TRAVEL	-	-	-	-	**1,500**
DUES & FEES	-	-	-	-	**500**
EDUCATION & TRAINING	-	-	-	-	**5,000**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	-	-	**7,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**500**
BOOKS AND PERIODICALS	-	-	-	-	**1,200**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**3,000**
TECHNOLOGY EQUIPMENT	-	-	-	-	**5,800**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**600**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**-**	**-**	**-**	**-**	**37,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	**(1,670,500)**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**(1,670,500)**
TOTAL EXPENDITURES	**-**	**-**	**-**	**-**	**-**

General Fund
Finance



Statement of Purpose

The Strategic Mission of Finance is to clearly define and flawlessly execute common financial processes and to provide expert financial systems and reporting to the City's operating business units and the Mayor and Council, thereby allowing them to provide superior services to our customers and citizens.

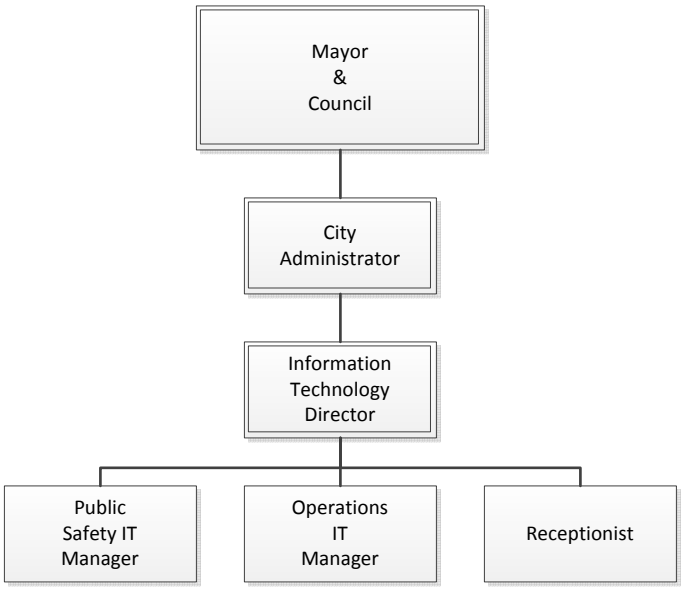
Primary functions include accounting, budgeting, managing and investing cash, managing debt, paying invoices, executing payroll, billing receivables, and collections (utilities, business licenses, transit taxes, local improvement districts, hotel/motel taxes, miscellaneous). The department is responsible for the financial reporting, and the purchasing. Although budgeted separately, the department also oversees municipal court administration.

Program Objectives

1. Prepare the FY 2010-11 Comprehensive Annual Financial Report (CAFR) in a format that qualifies for submittal to the Government Finance Officer's Association (GFOA) Certificate of Achievement in Financial Reporting program.
2. Prepare the FY 2011-12 adopted budget document in a format that qualifies for submittal to the GFOA Distinguished Budget Award program.
5. Prepare the FY 2010-11 Citizens' Report in a format that qualifies for submittal to the GFOA Popular Annual Financial Report (PAFR) program.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 207,198	$ 182,172	$ 153,739	$ 152,900	**$ 200,900**
OVERTIME	717	1,087	-	-	**-**
TOTAL SALARIES	**207,915**	**183,259**	**153,739**	**152,900**	**200,900**
BENEFITS					
GROUP INSURANCE	8,630	17,379	16,190	21,600	**29,300**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	12,777	11,113	9,100	9,500	**12,500**
MEDICARE	2,988	2,599	2,129	2,200	**2,900**
RETIREMENT CONTRIBUTION	12,308	19,655	23,303	23,000	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	419	539	547	500	**-**
OTHER EMPLOYEE BENEFITS	360	7,273	(1,446)	-	**-**
TOTAL BENEFITS	**37,481**	**58,557**	**49,823**	**56,800**	**44,700**
TOTAL PERSONAL SERVICES	**245,396**	**241,816**	**203,562**	**209,700**	**245,600**
OPERATING EXPENDITURES					
PROFESSIONAL	100,012	29,920	46,325	45,000	**45,000**
TECHNICAL	966	2,430	14,090	9,800	**1,800**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	276	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	30	5,000	-	-	**-**
COMMUNICATIONS	3,709	2,921	2,358	1,800	**3,900**
ADVERTISING	70	300	338	-	**1,000**
PRINTING & BINDING	6,718	4,188	4,598	4,500	**4,200**
TRAVEL	3,079	1,347	8	1,000	**2,500**
DUES & FEES	42,793	62,059	83,389	45,600	**86,500**
EDUCATION & TRAINING	1,396	908	451	2,000	**2,000**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	5,561	3,174	2,479	4,000	**4,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	821	104	-	-	**-**
BOOKS AND PERIODICALS	-	322	-	200	**200**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	321	-	-	-	**-**
TECHNOLOGY EQUIPMENT	76	4,823	5,138	-	**6,300**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**500**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**165,552**	**117,497**	**159,449**	**113,900**	**157,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	3,902	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**3,902**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**		**-**
ALLOCATION					
INDIRECT COST ALLOCATION	(410,948)	(359,313)	(366,913)	(323,600)	**(403,500)**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**(410,948)**	**(359,313)**	**(366,913)**	**(323,600)**	**(403,500)**
TOTAL EXPENDITURES	**-**	**-**	**-**	**-**	**-**

General Fund
Information Technology



Statement of Purpose

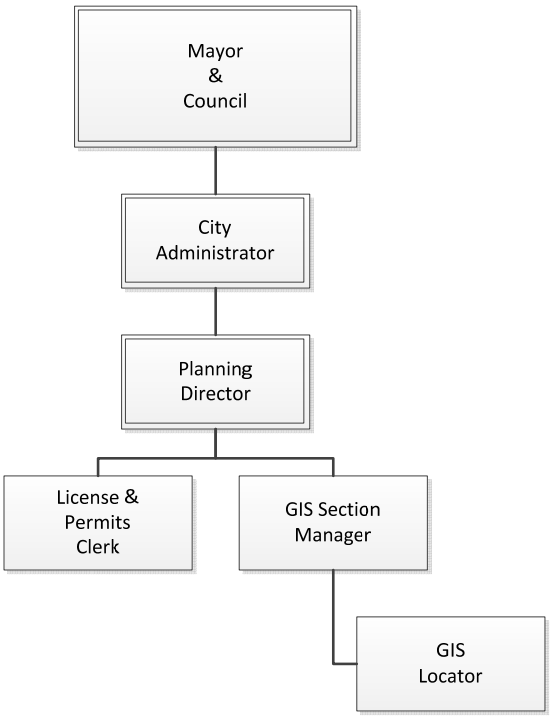
To effectively manage the City's information and communication technologies. IT maintains the City's data network, phone system, desktop equipment, web sites, and applications as well as providing training, technology consulting, and special project assistance to all City departments.

Program Objectives

1. Utilize current and emerging technologies to reduce costs and improve efficiencies wherever possible.
2. Oversee installation and implementation of new systems and technologies City wide.
3. Maintain accurate current inventory of hardware, software, and network systems City wide.
4. Develop and test business continuity and disaster recovery plans for City information systems.
5. Continually enhance City website to increase its ability to deliver timely and accurate information and services to the public while reducing costs to the City.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 109,927	$ 147,029	$ 144,893	$ 169,100	**$ 145,700**
OVERTIME	2,347	-	-	300	**300**
TOTAL SALARIES	**112,274**	**147,029**	**144,893**	**169,400**	**146,000**
BENEFITS					
GROUP INSURANCE	12,824	21,732	23,040	32,600	**30,900**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	6,681	8,720	8,434	10,500	**9,100**
MEDICARE	1,563	2,039	1,972	2,500	**2,100**
RETIREMENT CONTRIBUTION	7,728	12,242	21,966	25,400	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	400	308	456	600	**-**
OTHER EMPLOYEE BENEFITS	165	165	-	-	**-**
TOTAL BENEFITS	**29,361**	**45,205**	**55,868**	**71,600**	**42,100**
TOTAL PERSONAL SERVICES	**141,635**	**192,234**	**200,762**	**241,000**	**188,100**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	150	-	**20,000**
TECHNICAL	60	8,286	4,589	9,000	**37,800**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	3,573	748	-	**1,000**
GENERAL REPAIRS & MAINT.	47,889	55,072	10,708	10,000	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	1,602	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	100	-	25	-	**-**
COMMUNICATIONS	4,967	7,018	4,990	5,200	**6,400**
ADVERTISING	143	20	75	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	1,229	56	-	-	**2,000**
DUES & FEES	748	6,565	800	-	**5,000**
EDUCATION & TRAINING	3,737	666	399	-	**4,200**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	2,968	1,944	4,593	5,000	**5,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	50	36	277	300	**200**
FOOD	467	69	214	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**400**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	14,480	6,838	4,255	10,000	**10,000**
TECHNOLOGY EQUIPMENT	23,390	6,561	9,865	10,000	**20,000**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**600**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**100,229**	**98,306**	**41,688**	**49,500**	**112,600**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	8,947	-	7,805	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	38,338	82,030	50,000	**216,000**
TOTAL CAPITAL OUTLAY	**8,947**	**38,338**	**89,835**	**50,000**	**216,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	(250,811)	(328,878)	(332,284)	(340,500)	**(516,700)**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**(250,811)**	**(328,878)**	**(332,284)**	**(340,500)**	**(516,700)**
TOTAL EXPENDITURES	**-**	**-**	**-**	**-**	**-**

General Fund
Planning, Licensing & Permitting



Statement of Purpose

To provide overall management and administrative support to all City departments, other governmental agencies, local businesses, developers, and the general public by administering the City of Winder Zoning and Development Regulations, maintaining a GIS (Geographic Information System), and processing City of Winder Building Permits and Business Licenses.

Program Objectives

1. The City of Winder Planning Department is tasked with the responsibility of administering the City of Winder Zoning and Development Regulations. The Department maintains a GIS (Geographic Information Systems) based zoning map of all zoning districts within the City of Winder.
2. The Planning Department is responsible for administering and coordination of the development review process. All applications for annexations, rezones, variances and conditional uses are submitted to the Planning Department, and must then go before the Planning Board and the City Council for review and recommendations.
3. The Planning Department is frequently given special tasks associated with the Georgia Department of Transportation, i.e., road improvement projects and streetscape projects. Also, the Department is asked to work with other departments closely on culvert replacement projects and general drainage projects. The Department also may acquire right-of-ways and easements for drainage and roadway projects.
4. The License & Permits office is tasked with the responsibility of administering the City of Winder Building and Licensing Regulations. This office also acts as the clerk for the Planning Department as well as for the Historic Preservation Commission.
5. The GIS office of the Planning Department is tasked with the responsibility of mapping the water and natural gas lines and systems for the City of Winder. The GIS office also provides general mapping services City wide for all departments.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 218,010	$ 212,856	$ 189,942	$ 189,000	**$ 190,900**
OVERTIME	3,008	1,788	1,472	2,300	**2,300**
TOTAL SALARIES	**221,018**	**214,644**	**191,415**	**191,300**	**193,200**
BENEFITS					
GROUP INSURANCE	14,973	19,058	23,786	20,300	**23,000**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	13,456	12,985	11,204	11,900	**11,900**
MEDICARE	3,147	3,037	2,621	2,800	**2,800**
RETIREMENT CONTRIBUTION	31,199	25,555	28,065	28,400	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	5,662	6,372	2,278	2,100	**-**
OTHER EMPLOYEE BENEFITS	586	12,504	4,520	-	**-**
TOTAL BENEFITS	**69,023**	**79,511**	**72,474**	**65,500**	**37,700**
TOTAL PERSONAL SERVICES	**290,041**	**294,155**	**263,888**	**256,800**	**230,900**
OPERATING EXPENDITURES					
PROFESSIONAL	1,280	10,643	16,225	18,500	**18,500**
TECHNICAL	32	4,548	3,669	8,800	**8,700**
CLEANING SERVICES	351	704	374	600	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	423	1,977	606	3,200	**2,000**
GENERAL REPAIRS & MAINT.	75	950	454	200	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	827	-	476	2,500	**2,500**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	7,714	3,552	4,156	3,500	**3,500**
INS, OTHER THAN EMP BENEFIT	3,827	-	280	-	**-**
COMMUNICATIONS	1,159	1,283	1,547	1,400	**2,000**
ADVERTISING	1,030	760	20	1,500	**1,500**
PRINTING & BINDING	-	-	43	400	**400**
TRAVEL	33	5	374	700	**700**
DUES & FEES	75	275	65	500	**500**
EDUCATION & TRAINING	1,208	236	-	6,000	**6,000**
LICENSES & FEES	-	65	-	-	**-**
GENERAL SUPPLIES/MATERIALS	2,151	2,071	4,615	11,700	**9,700**
UTILITIES	5,073	5,238	5,276	6,000	**-**
GASOLINE	2,559	1,330	1,599	1,800	**3,200**
FOOD	287	481	804	1,100	**1,100**
BOOKS AND PERIODICALS	-	83	-	700	**700**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	112	669	2,016	1,100	**1,100**
TECHNOLOGY EQUIPMENT	277	1,232	879	5,500	**5,500**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	840	1,211	1,594	1,400	**1,900**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**29,333**	**37,313**	**45,071**	**77,100**	**69,500**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	7,805	-	**-**
VEHICLES	-	18,107	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**18,107**	**7,805**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	37,610	(7,047)	(102,043)	(130,400)	**66,900**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**37,610**	**(7,047)**	**(102,043)**	**(130,400)**	**66,900**
TOTAL EXPENDITURES	**356,984**	**342,527**	**214,721**	**203,500**	**367,300**

General Fund
Housing & Development (GICH)

Statement of Purpose

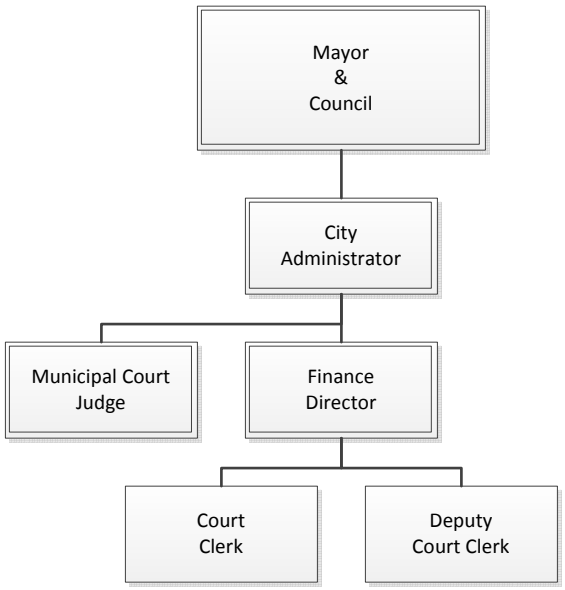
The Georgia Initiative for Community Housing (GICH) is a three year program sponsored by the University of Georgia, the Georgia Municipal Association, Department of Community Affairs and others. The purpose and goal of this program, quite simply, is to improve the quality and quantity of affordable housing, which is a pressing need in every section of the state. The statewide program offers training, technical assistance and organization assistance to local communities to develop strategies to meet their individual needs. The Winder GICH team is considered "sophomores" in this there year process.

Program Objectives

1. Emphasis on homeownership whenever possible.
2. Partnership with local faith-based organizations and others (such as Habitat for Humanity) to build and repair owner-occupied housing for low and moderate income families.
3. Partner with the local private sector to improve conditions in rental housing.
4. More vigorous code enforcement when necessary.
5. Partnership with the local housing authority with the emphasis on public housing being transitional housing whenever possible and not permanent housing.
6. Use appropriate housing solutions as part of Winder's downtown revitalization efforts.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 42,850	$ 19,000	$ -	$ -	**$ -**
OVERTIME	677	486	-	-	**-**
TOTAL SALARIES	**43,527**	**19,486**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	4,134	2,047	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	2,658	1,217	-	-	**-**
MEDICARE	621	285	-	-	**-**
RETIREMENT CONTRIBUTION	4,820	2,836	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	186	310	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**12,420**	**6,694**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**55,947**	**26,179**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	14,151	14,100	111,060	-	**-**
TECHNICAL	-	300	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	162	289	45	-	**-**
ADVERTISING	10,587	3,840	5,559	10,000	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	5,900	299	-	-	**10,000**
DUES & FEES	1,100	250	125	-	**-**
EDUCATION & TRAINING	2,030	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	7,432	17,328	38,965	7,500	**-**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	2,879	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**44,241**	**36,406**	**155,755**	**17,500**	**10,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**		**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	11,798	6,692	17,079	1,200	**800**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**11,798**	**6,692**	**17,079**	**1,200**	**800**
TOTAL EXPENDITURES	**111,985**	**69,278**	**172,834**	**18,700**	**10,800**

General Fund
Municipal Court



Statement of Purpose

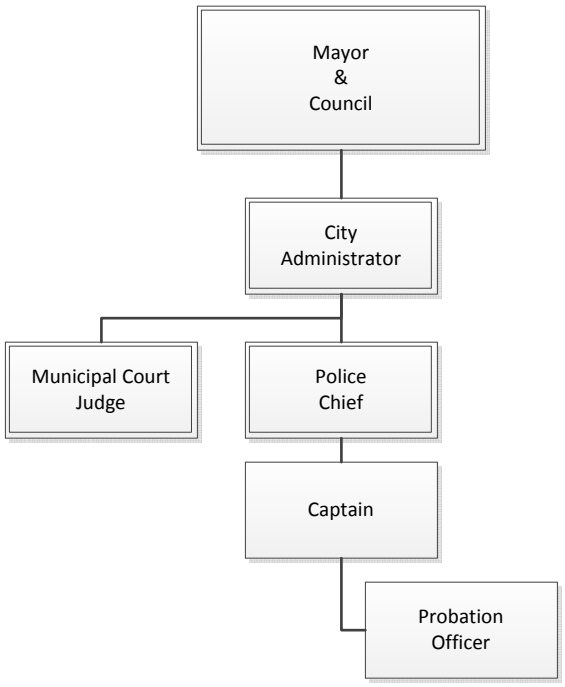
Our Strategic Mission is to flawlessly execute the legal processes related to enforcing city ordinances and traffic laws and to coordinate our efforts with other agencies within the criminal justice system. Provide court administration to guarantee that all persons coming before the Court are treated equally and have protected rights afforded them under the United States Constitution, the Georgia Constitution, and applicable ordinances and statutes.

Program Objectives

1. Maximize collection efforts for fines and fees levied.
2. Strengthen policy and procedures to ensure efficient collections and customer service.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 63,154	$ 48,433	$ 50,110	$ 49,700	**$ 49,700**
OVERTIME	-	874	1,691	900	**900**
TOTAL SALARIES	**63,154**	**49,308**	**51,801**	**50,600**	**50,600**
BENEFITS					
GROUP INSURANCE	-	4,458	4,899	4,700	**6,000**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	3,044	3,154	3,200	**3,200**
MEDICARE	-	712	738	700	**700**
RETIREMENT CONTRIBUTION	-	3,618	5,304	4,900	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	150	183	200	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**11,981**	**14,277**	**13,700**	**9,900**
TOTAL PERSONAL SERVICES	**63,154**	**61,288**	**66,077**	**64,300**	**60,500**
OPERATING EXPENDITURES					
PROFESSIONAL	51,900	50,760	61,760	60,000	**61,800**
TECHNICAL	-	5,423	6,779	6,000	**6,800**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	601	450	526	600	**800**
ADVERTISING	-	-	126	-	**-**
PRINTING & BINDING	-	681	-	-	**-**
TRAVEL	101	-	45	-	**200**
DUES & FEES	-	-	35	-	**100**
EDUCATION & TRAINING	2,195	475	375	500	**700**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	4,272	1,492	247	3,000	**2,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	39	-	-	**-**
BOOKS AND PERIODICALS	-	-	25	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**4,000**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**300**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**59,069**	**59,320**	**69,917**	**70,100**	**76,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	1,951	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**1,951**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	21,012	12,897	15,127	9,200	**32,300**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**21,012**	**12,897**	**15,127**	**9,200**	**32,300**
TOTAL EXPENDITURES	**143,235**	**133,505**	**153,072**	**143,600**	**169,500**

General Fund
Probation



Statement of Purpose

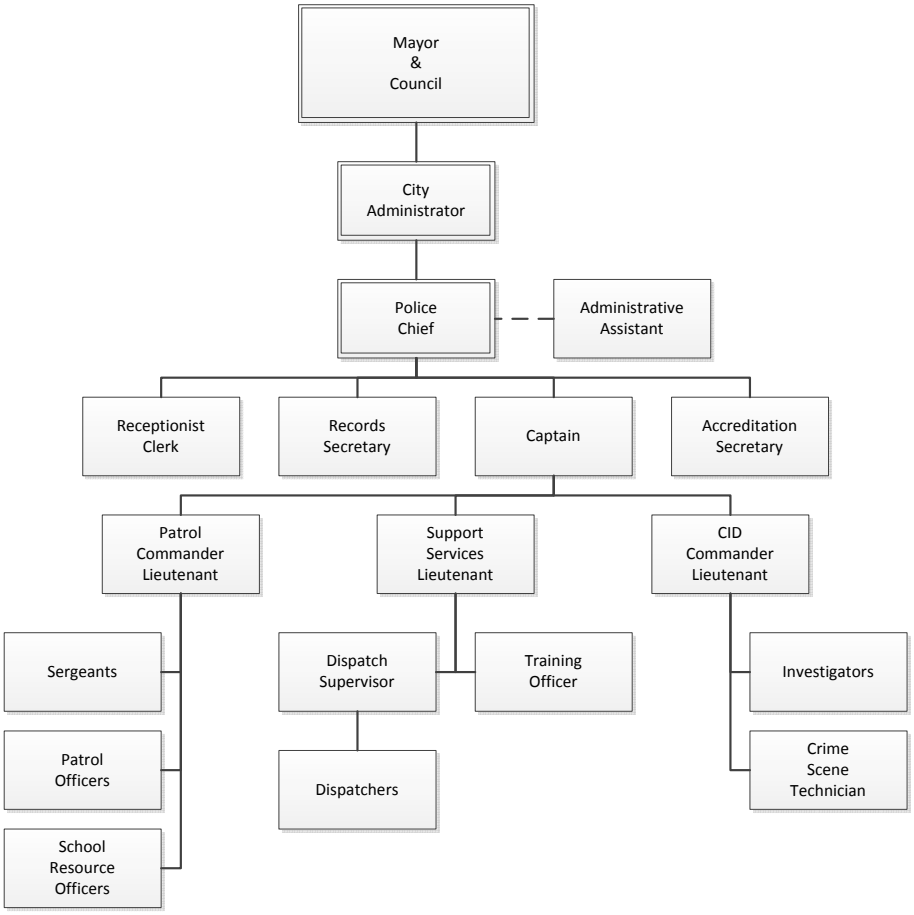
Provide evaluation, investigation, and supervision services for persons within the jurisdiction of the courts; and collect the fines and fees applicable to these persons.

Program Objectives

1. Maximize collection efforts for fines and fees placed on probation.
2. Strengthen policy and procedures to ensure efficient collections and customer service.
3. Supervise offenders and making sure that they follow community sentences imposed by the court.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 51,126	$ 31,983	$ 31,791	$ 31,500	**$ 31,600**
OVERTIME	-	6,076	5,856	4,600	**4,600**
TOTAL SALARIES	**51,126**	**38,059**	**37,647**	**36,100**	**36,200**
BENEFITS					
GROUP INSURANCE	-	4,535	4,678	4,700	**6,000**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	2,359	2,334	2,300	**2,300**
MEDICARE	-	552	547	500	**500**
RETIREMENT CONTRIBUTION	-	4,085	5,724	4,700	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	153	183	100	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**11,684**	**13,466**	**12,300**	**8,800**
TOTAL PERSONAL SERVICES	**51,126**	**49,742**	**51,113**	**48,400**	**45,000**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	75	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	4,872	-	-	3,000	**3,000**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	130	282	158	500	**500**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	54	-	**100**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**2,000**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**5,077**	**282**	**212**	**3,500**	**5,600**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	5,628	3,600	**14,700**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**5,628**	**3,600**	**14,700**
TOTAL EXPENDITURES	**56,204**	**50,025**	**56,953**	**55,500**	**65,300**

General Fund
Police



Statement of Purpose

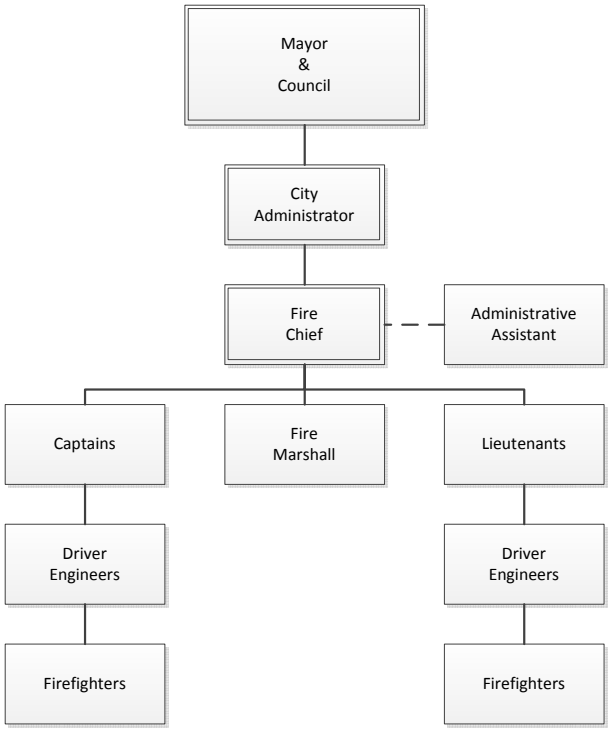
To carry us through this new century we reinforce our vow to protect and serve our community while ensuring the basic rights and quality of life are held to the highest proven standards of excellence. The Winder Police Department's mission is to enhance the quality of life in our community, working cooperatively with the public to prevent crime; preserve the peace; enforce laws with respect to the constitutional rights of all citizens; reduce fear; and provide for a safer community environment. The end result is an efficient and professional Department that represents and works for the common good of all the citizens of Winder.

Program Objectives

1. Uphold and enforce the laws of the state and city through professional law enforcement.
2. Deploy traffic enforcement assets to target high accident and neighborhood locations for directed traffic enforcement efforts to further reduce collisions.
3. Assign officers to specific areas and community organizations.
4. Expand and enhance the use of crime analysis data to better understand crime trends in the community and inform citizens of activity in their neighborhoods.
5. Develop empirically based staffing plan and funding alternatives to make sure the department's presence in Winder keeps pace with population and crime activity growth in the community.
6. Complete and maintain a five-year strategic plan for the department.
7. Effectively review and investigate crimes against persons and property.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 2,133,475	$ 2,006,868	$ 1,867,838	$ 2,046,000	**$ 1,868,000**
OVERTIME	249,970	231,232	217,427	234,500	**210,800**
TOTAL SALARIES	**2,383,444**	**2,238,100**	**2,085,266**	**2,280,500**	**2,078,800**
BENEFITS					
GROUP INSURANCE	252,895	263,717	287,130	330,500	**353,800**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	141,924	134,476	124,532	142,000	**128,900**
MEDICARE	33,194	31,450	29,123	33,400	**30,100**
RETIREMENT CONTRIBUTION	277,944	256,928	261,403	305,400	**-**
TUITION REIMBURSEMENTS	-	112	150	-	**-**
WORKERS' COMPENSATION	103,228	91,746	90,907	59,300	**-**
OTHER EMPLOYEE BENEFITS	12,286	9,482	1,825	1,000	**-**
TOTAL BENEFITS	**821,471**	**787,911**	**795,071**	**871,600**	**512,800**
TOTAL PERSONAL SERVICES	**3,204,916**	**3,026,011**	**2,880,337**	**3,152,100**	**2,591,600**
OPERATING EXPENDITURES					
PROFESSIONAL	9,217	5,972	9,161	9,000	**8,000**
TECHNICAL	13,240	19,901	24,813	22,200	**32,400**
CLEANING SERVICES	701	3,082	8,034	8,150	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	78,463	69,118	99,127	75,500	**75,500**
GENERAL REPAIRS & MAINT.	5,339	6,974	5,515	7,000	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	8,046	13,893	12,028	16,600	**16,100**
RENTAL OF LAND & BUILDINGS	3,000	12,000	15,000	18,000	**10,800**
RENTAL OF EQUIPMENT	10,273	14,418	14,809	12,300	**12,300**
INS, OTHER THAN EMP BENEFIT	38,985	56,050	39,384	-	**-**
COMMUNICATIONS	22,105	43,744	52,462	64,400	**50,200**
ADVERTISING	303	736	500	300	**-**
PRINTING & BINDING	2,728	2,419	4,955	3,500	**3,500**
TRAVEL	19,169	9,166	10,320	17,800	**17,800**
DUES & FEES	6,252	5,801	6,315	12,300	**4,000**
EDUCATION & TRAINING	12,275	9,131	7,576	12,200	**12,200**
LICENSES & FEES	-	81	-	-	**-**
GENERAL SUPPLIES/MATERIALS	49,963	39,096	35,400	39,100	**29,000**
UTILITIES	26,019	26,783	29,202	-	**-**
GASOLINE	98,663	81,640	87,682	105,300	**144,000**
FOOD	10,404	7,146	8,315	9,400	**9,400**
BOOKS AND PERIODICALS	1,011	648	1,372	2,400	**2,000**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	49,080	30,953	8,996	19,700	**26,000**
TECHNOLOGY EQUIPMENT	13,034	19,206	5,841	36,000	**18,000**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	31,057	24,459	22,941	34,500	**30,000**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	3,925	9,927	6,697	8,000	**8,000**
PRISONER MAINTENANCE	81,626	69,016	12,041	8,000	**16,000**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**594,878**	**581,361**	**528,487**	**541,650**	**525,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	136,394	1,507	-	100,000	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	71,959	47,567	101,461	-	**-**
VEHICLES	61,530	656,039	-	135,000	**135,000**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	35,748	-	20,000	**27,200**
TOTAL CAPITAL OUTLAY	**269,883**	**740,861**	**101,461**	**255,000**	**162,200**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	28,380	160,690	165,410	170,300	**175,300**
INTEREST	2,016	21,689	16,969	12,200	**7,100**
TOTAL DEBT SERVICE	**30,397**	**182,379**	**182,379**	**182,500**	**182,400**
ALLOCATION					
INDIRECT COST ALLOCATION	420,741	421,271	337,797	236,150	**779,600**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**420,741**	**421,271**	**337,797**	**236,150**	**779,600**
TOTAL EXPENDITURES	**4,520,814**	**4,951,883**	**4,030,462**	**4,367,400**	**4,241,000**

General Fund
Fire



Statement of Purpose

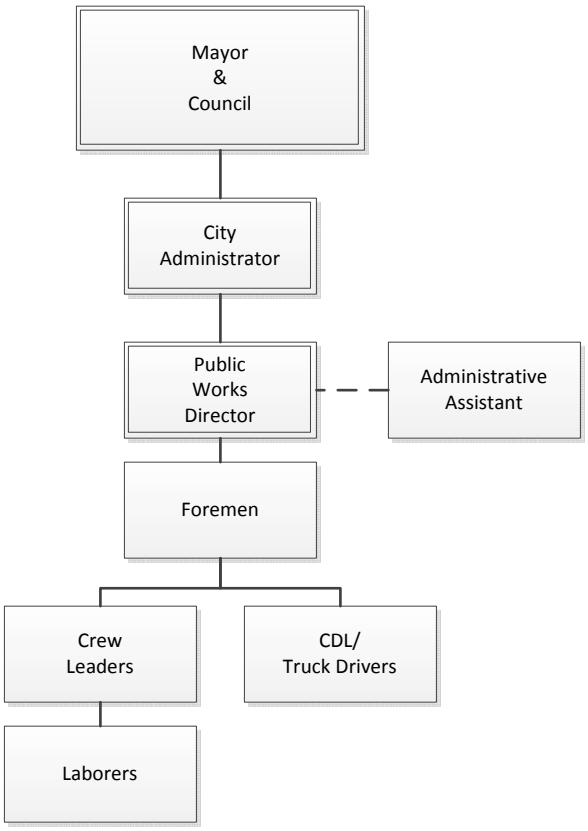
To constantly provide a superior level of fire prevention, fire safety education, fire suppression, rescue and customer service to our citizens and business community. To provide support to the Chamber of Commerce, Downtown Development Authority, Industrial Authority, Partners in Education and other community and public safety agencies when called upon. To understand and foster with a vigilant attitude and understanding, when government, citizens and business share in a vision, success is created.

Program Objectives

1. Complete phase three of training center – Live Burn Module.
2. Continue to provide outstanding customer service through smoke detector installation, battery replacement for seniors, blood pressure screening, CPR, fire extinguisher classes, and personnel to maintain the city's ISO Class 3 Insurance rate.
3. Continue to update fire equipment, communication system, and fire apparatus.
4. Provide funding for firefighters to attend National Fire Academy, Georgia Fire Academy, and other classes of interest and programs that will promote safety, health, and morale.
5. Plan & inform citizens & firefighters of the department's commitment regarding emergency preparedness.
6. Provide outstanding Fire Prevention, Fire Safety Education, Fire Inspections, and Fire Investigations for our citizens and business community.
7. Maintain and operate the City's Early Warning System.
8. Maintain our 18 year record of no fire fatality within the city limits (last fatality December 25, 1992).
9. Daily complete our mission of protecting lives and property with pride and professionalism: "Together is Better."

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 1,141,764	$ 1,149,404	$ 1,093,082	$ 1,094,500	**$ 1,071,300**
OVERTIME	85,311	80,636	75,919	74,400	**74,100**
TOTAL SALARIES	**1,227,075**	**1,230,040**	**1,169,000**	**1,168,900**	**1,145,400**
BENEFITS					
GROUP INSURANCE	148,128	185,973	189,449	182,100	**203,400**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	72,819	72,914	67,981	75,000	**73,600**
MEDICARE	17,031	17,051	15,898	17,600	**17,200**
RETIREMENT CONTRIBUTION	166,678	151,443	171,615	151,800	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	24,084	33,106	43,047	67,100	**-**
OTHER EMPLOYEE BENEFITS	3,026	6,387	2,719	-	**-**
TOTAL BENEFITS	**431,766**	**466,874**	**490,709**	**493,600**	**294,200**
TOTAL PERSONAL SERVICES	**1,658,842**	**1,696,914**	**1,659,709**	**1,662,500**	**1,439,600**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	1,023	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	11,767	7,359	7,486	6,700	**6,700**
GENERAL REPAIRS & MAINT.	11,688	3,315	6,136	5,000	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	12,373	4,937	12,863	13,500	**11,600**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	80	80	46	200	**200**
INS, OTHER THAN EMP BENEFIT	27,439	36,171	26,730	31,800	**-**
COMMUNICATIONS	7,860	9,156	5,576	8,000	**2,400**
ADVERTISING	27	-	-	200	**200**
PRINTING & BINDING	-	(20)	-	500	**500**
TRAVEL	3,175	1,054	66	2,200	**2,200**
DUES & FEES	295	390	578	600	**600**
EDUCATION & TRAINING	5,565	808	3,036	5,000	**5,000**
LICENSES & FEES	-	-	22	-	**-**
GENERAL SUPPLIES/MATERIALS	38,851	27,040	21,768	24,500	**24,300**
UTILITIES	30,994	27,783	28,194	26,000	**-**
GASOLINE	13,324	10,516	10,030	12,900	**14,000**
FOOD	2,837	2,039	1,159	3,000	**3,000**
BOOKS AND PERIODICALS	730	202	182	600	**600**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	21,264	1,970	6,622	14,500	**22,500**
TECHNOLOGY EQUIPMENT	714	1,223	341	1,800	**1,800**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	15,121	1,844	4,771	14,700	**14,700**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	14,894	8,589	3,390	16,800	**16,800**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**220,022**	**144,456**	**138,996**	**188,500**	**127,100**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	3,301	3,584	242,000	**38,900**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	144,136	46,828	-	**-**
VEHICLES	41,031	529,580	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**41,031**	**677,017**	**50,413**	**242,000**	**38,900**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	26,225	65,957	76,011	79,200	**82,200**
INTEREST	9,497	24,574	24,766	21,800	**18,700**
TOTAL DEBT SERVICE	**35,721**	**90,531**	**100,777**	**101,000**	**100,900**
ALLOCATION					
INDIRECT COST ALLOCATION	230,294	278,979	213,818	150,800	**393,000**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**230,294**	**278,979**	**213,818**	**150,800**	**393,000**
TOTAL EXPENDITURES	**2,185,911**	**2,887,897**	**2,163,713**	**2,344,800**	**2,099,500**

General Fund
Public Works



Statement of Purpose

Assure safe operation of the City's street system. This department's primary functions are installation and maintenance of street and traffic signs, maintenance of off-street paths, installation and maintenance of pavement markings, and coordination with contractors hired to repair/maintain pavement surfaces. The Street Department also maintains the City's cemetery.

The Roads program is also involved in various efforts associated with public rights-of-way, such as:

- Management of City signs.
- Maintenance of guardrails, bikeways and pedestrian paths.
- Maintenance of all publicly owned parking areas.
- Maintenance of street trees, litter control and vegetation control.
- Installation of handicapped accessible ramps at intersections.
- Sanding streets during inclement weather.
- Graffiti removal.

Program Objectives

1. Effective, efficient maintenance of road surfaces and signage through a systematic approach that quickly corrects damaged signs and roadway/pathway surfaces, including maintaining clear markings on roadways and crosswalks to promote safety.
2. Effective, efficient maintenance of road rights-of-way resulting in an attractive community free of sign clutter and obstructions to traffic flow.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 711,754	$ 709,688	$ 512,627	$ 551,600	**$ 685,600**
OVERTIME	14,597	8,379	7,573	9,900	**13,100**
TOTAL SALARIES	**726,351**	**718,068**	**520,200**	**561,500**	**698,700**
BENEFITS					
GROUP INSURANCE	103,913	130,346	104,000	126,300	**210,700**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	43,162	43,567	31,414	34,800	**43,400**
MEDICARE	10,120	10,163	7,347	8,200	**10,200**
RETIREMENT CONTRIBUTION	115,302	82,186	78,806	82,700	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	62,426	50,288	54,171	33,800	**-**
OTHER EMPLOYEE BENEFITS	1,368	25,790	(3,855)	-	**-**
TOTAL BENEFITS	**336,291**	**342,340**	**271,882**	**285,800**	**264,300**
TOTAL PERSONAL SERVICES	**1,062,642**	**1,060,407**	**792,082**	**847,300**	**963,000**
OPERATING EXPENDITURES					
PROFESSIONAL	9,723	22,308	-	10,000	**5,000**
TECHNICAL	-	5,050	-	2,000	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	35,472	34,987	25,613	35,000	**35,000**
FLEET MAINTENANCE	102,731	73,334	89,810	98,000	**84,900**
GENERAL REPAIRS & MAINT.	3,699	5,421	7,676	500	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	18,664	10,397	7,570	15,500	**20,000**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	24,872	28,885	27,414	21,700	**-**
COMMUNICATIONS	5,167	5,540	3,282	3,600	**1,500**
ADVERTISING	585	419	66	500	**-**
PRINTING & BINDING	-	2,250	-	200	**500**
TRAVEL	270	-	-	500	**1,500**
DUES & FEES	3,470	-	72	-	**-**
EDUCATION & TRAINING	756	276	1,054	2,500	**2,000**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	32,894	50,000	14,467	30,500	**26,500**
UTILITIES	229,277	272,172	297,904	233,000	**288,000**
GASOLINE	61,738	51,254	38,953	57,000	**64,000**
FOOD	1,174	8	30	600	**500**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	13,009	6,405	1,146	15,000	**20,000**
TECHNOLOGY EQUIPMENT	-	492	-	2,000	**2,000**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	2,067	3,403	13,864	13,650	**15,800**
UTILITY SUPPLY	64,217	88,171	65,234	385,000	**444,500**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**609,783**	**660,772**	**594,156**	**926,750**	**1,011,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	252,898	18,236	37,950	500,000	**449,000**
MACHINERY & EQUIP	25,675	63,982	50,874	18,500	**-**
VEHICLES	171,685	319,191	-	280,000	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**450,258**	**401,409**	**88,823**	**798,500**	**449,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	15,359	86,962	89,516	92,200	**105,200**
INTEREST	1,091	11,737	9,183	6,600	**4,300**
TOTAL DEBT SERVICE	**16,450**	**98,699**	**98,699**	**98,800**	**109,500**
ALLOCATION					
INDIRECT COST ALLOCATION	251,905	238,046	172,572	183,600	**471,300**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**251,905**	**238,046**	**172,572**	**183,600**	**471,300**
TOTAL EXPENDITURES	**2,391,037**	**2,459,334**	**1,746,332**	**2,854,950**	**3,004,500**

General Fund
Facilities Maintenance

Statement of Purpose

The Facilities Maintenance program is responsible for maintenance and repair of all public buildings throughout the City. All skilled maintenance disciplines are included: plumbing, electrical, HVAC, and general building maintenance and repair including carpentry, millwork, exterior and interior paint and cabinetry. This program also performs preventative maintenance on all facilities to protect the City's investment in its infrastructure and to avoid significant cost as a result of an unplanned system failure.

Program Objectives

1. Perform scheduled maintenance of City facilities and grounds.
2. Prompt repairs as needed.
3. Ongoing improvements to City facilities and grounds as opportunities arise.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 334,747	$ 277,243	$ 210,035	$ 210,200	$ -
OVERTIME	7,840	4,506	3,578	3,500	-
TOTAL SALARIES	**342,587**	**281,749**	**213,613**	**213,700**	**-**
BENEFITS					
GROUP INSURANCE	40,331	34,869	21,201	20,100	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	20,274	16,810	12,727	13,300	**-**
MEDICARE	4,742	3,931	2,976	3,100	**-**
RETIREMENT CONTRIBUTION	49,556	34,765	30,179	31,500	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	13,051	13,955	16,526	8,100	**-**
OTHER EMPLOYEE BENEFITS	427	19,989	(6,870)	-	**-**
TOTAL BENEFITS	**128,380**	**124,320**	**76,740**	**76,100**	**-**
TOTAL PERSONAL SERVICES	**470,967**	**406,069**	**290,353**	**289,800**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**44,000**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	2,133	13,981	4,701	6,000	**-**
GENERAL REPAIRS & MAINT.	2,356	(234)	-	2,000	**75,000**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	545	1,000	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	65	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	10,562	11,009	7,437	8,900	**-**
COMMUNICATIONS	2,163	2,163	2,170	2,200	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	65	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	22,631	20,068	21,798	32,000	**-**
UTILITIES	4,498	5,371	4,652	5,000	**212,400**
GASOLINE	4,928	3,332	4,545	4,200	**-**
FOOD	295	164	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	416	(75)	696	2,000	**-**
TECHNOLOGY EQUIPMENT	-	-	-	1,500	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	1,828	1,690	1,662	1,700	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**51,941**	**57,470**	**48,206**	**66,500**	**331,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	190,000	**333,800**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	11,707	-	**-**
VEHICLES	-	39,207	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**39,207**	**11,707**	**190,000**	**333,800**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	1,669	9,452	9,730	10,100	**-**
INTEREST	119	1,276	998	800	**-**
TOTAL DEBT SERVICE	**1,788**	**10,728**	**10,728**	**10,900**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	(524,696)	(513,474)	(360,994)	(557,200)	**(665,200)**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**(524,696)**	**(513,474)**	**(360,994)**	**(557,200)**	**(665,200)**
TOTAL EXPENDITURES	**-**	**-**	**-**	**-**	**-**

General Fund
Positions by Department

	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Administration				
City Administrator	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00
Purchasing Director/Treasurer	0.75	0.75	0.75	0.75
Receptionist/Clerical	1.00	1.00	-	-
Total	4.75	4.75	3.75	3.75
Human Resources				
HR Director	1.00	1.00	1.00	1.00
Personnel Technician	1.50	1.00	1.00	1.00
Records Clerk	1.00	1.00	1.00	1.00
Safety & Loss Coordinator	1.00	1.00	1.00	1.00
Total	4.50	4.00	4.00	4.00
Finance				
Finance Director	1.00	1.00	1.00	1.00
Staff Accountant	1.00	1.00	1.00	2.00
A/P Clerk	1.00	-	-	-
Total	3.00	2.00	2.00	3.00
Information Technology				
IT Director	1.00	1.00	1.00	1.00
Operations IT Manager	1.00	1.00	1.00	1.00
Public Safety IT Manager	1.00	1.00	1.00	1.00
Receptionist/Clerical	-	-	1.00	1.00
Total	3.00	3.00	4.00	4.00
Planning, Licensing & Permitting				
Planning Director	1.00	1.00	1.00	1.00
Customer Service	1.00	1.00	1.00	1.00
Building Inspector	1.00	-	-	-
Assistant Building Inspector	1.00	-	-	-
GIS Section Manager	-	1.00	1.00	1.00
GIS Locator	-	1.00	1.00	1.00
Total	4.00	4.00	4.00	4.00
Mainstreet				
Director	1.00	1.00	-	-
Total	1.00	1.00	-	-
Municipal Court				
Court Clerk	1.00	1.00	1.00	2.00
Probation Officer	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	3.00

	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Police				
Police Administration	7.00	5.00	7.00	7.00
Investigations	10.00	10.00	9.00	9.00
Police Patrol	25.00	29.00	27.00	27.00
Code Enforcement	2.00	-	1.00	1.00
School Resource Officers	3.00	3.00	3.00	3.00
Jail Transporters	0.75	1.00	1.00	0.50
Police Communications	5.00	5.00	5.00	5.00
Total	52.75	53.00	53.00	52.50
Fire				
Fire Administration	4.00	4.00	4.00	4.00
Fire Fighters	21.00	21.00	21.00	21.00
Part Paid Fire Fighters (24) Note Only	-	-	-	-
Total	25.00	25.00	25.00	25.00
Public Works				
Street Administration	4.00	2.00	2.00	2.00
Street Operations	22.00	21.00	21.00	20.00
Cemetery	4.00	3.00	3.00	3.00
Total	30.00	26.00	26.00	25.00
Facilities Maintenance				
Facilities Maintenance Director	1.00	1.00	1.00	-
Receptionist/Clerical	0.63	0.63	0.63	-
Facilities Maintenance	7.00	4.00	4.00	-
Total	8.63	5.63	5.63	-
Total General Fund	138.63	130.38	129.38	124.25

General Fund
Debt Service

	Balances 06/30/2011	Principal	Interest	Total
Capital Leases:				
2005 Fire Truck	$ 128,739	$ 30,199	$ 4,807	$ 35,006
2009 Fire Truck	385,707	47,795	13,684	61,479
2008/2009 Equipment Financing				
General Administration	101,402	54,643	2,217	56,860
Police	325,252	175,269	7,110	182,379
Fire	7,653	4,124	167	4,291
Street	176,019	94,851	3,848	98,699
Building Maintenance	19,132	10,310	418	10,728
Total Debt Service	**$ 1,143,904**	**$ 417,191**	**$ 32,251**	**$ 449,442**

General Fund
Capital Outlay

	#	FY 2012
Information Technology		
City Works Software	1	$ 35,000
Track IT Software	1	6,500
Server Hardware Upgrade	1	37,000
Server Software Upgrade	1	67,500
MS Office Upgrade	1	70,000
Total		**$ 216,000**
Police		
Police Vehicles - Fully Loaded	3	$ 135,000
Laptop Computers for Vehicles	4	27,200
Total		**$ 162,200**
Fire		
Training Center		**$ 38,900**
Public Works		
Athens/Center Street Widening		$ 200,000
New Sidewalks		249,000
Total		**$ 449,000**
Facilities Maintenance		
Remodel Lobby		100,000
Station 1 Remodel		18,900
Station 2 Remodel		214,900
Total		**$ 333,800**
General Fund Totals		**$ 1,199,900**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Funds

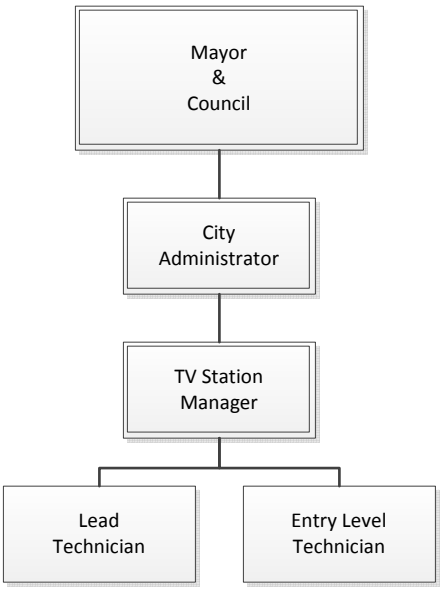
Special Revenue Fund – Television Station

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	591	792	1,000	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	-	-	-	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**591**	**792**	**1,000**	**-**	**-**
OPERATING EXPENDITURES					
General Government	179,520	179,618	131,502	177,400	**213,800**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**179,520**	**179,618**	**131,502**	**177,400**	**213,800**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	(11,613)	(3,880)	(3,902)	(26,100)	**(21,500)**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	26,100	**21,500**
Transfers In	205,950	237,800	155,166	177,400	**213,800**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**194,337**	**233,920**	**151,264**	**177,400**	**213,800**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 15,407**	**$ 55,094**	**$ 20,762**	**$ -**	**$ -**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Fund
Television Station



Statement of Purpose

To enhance community awareness of local government activities and services and to promote the City of Winder and surrounding communities as a whole.

Program Objectives

1. To provide quality programming that educates, entertains and informs viewers.
2. To provide comprehensive, in-depth coverage of the operations and services provided by the City of Winder.
3. To improve emergency communications in the event of a disaster, pandemic outbreak, or other event requiring widespread communications.
4. To provide gavel-to-gavel coverage of Barrow County Board of Commissioners meetings and Winder City Council meetings so citizens may see their local governments in action.
5. To highlight the individuals, businesses and organizations that make this community a better place to live.
6. To promote a better sense of community by producing programs that star the people and places viewers know.
7. To provide a positive, family-friendly alternative to other programming currently available on television.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 77,358	$ 96,953	$ 60,410	$ 73,000	**$ 73,200**
OVERTIME	-	120	235	700	**700**
TOTAL SALARIES	**77,358**	**97,074**	**60,645**	**73,700**	**73,900**
BENEFITS					
GROUP INSURANCE	10,014	11,113	8,166	15,300	**12,200**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	4,501	5,839	3,588	4,600	**4,600**
MEDICARE	1,053	1,365	839	1,100	**1,100**
RETIREMENT CONTRIBUTION	3,378	5,114	7,217	11,000	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	186	310	273	300	**-**
OTHER EMPLOYEE BENEFITS	180	6,483	1,650	-	**-**
TOTAL BENEFITS	**19,311**	**30,224**	**21,733**	**32,300**	**17,900**
TOTAL PERSONAL SERVICES	**96,669**	**127,298**	**82,378**	**106,000**	**91,800**
OPERATING EXPENDITURES					
PROFESSIONAL	14,183	5,880	6,420	4,100	**3,600**
TECHNICAL	75	12,210	7,063	18,400	**37,700**
CLEANING SERVICES	150	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	1,416	424	603	800	**400**
GENERAL REPAIRS & MAINT.	1,377	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	(236)	764	1,000	**1,000**
RENTAL OF LAND & BUILDINGS	1,650	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	275	-	100	-	**-**
COMMUNICATIONS	2,681	601	662	600	**700**
ADVERTISING	1,880	2,239	426	6,000	**1,200**
PRINTING & BINDING	114	264	153	200	**200**
TRAVEL	29	12	1,790	2,000	**2,000**
DUES & FEES	2,000	1,500	1,032	900	**900**
EDUCATION & TRAINING	198	240	21	400	**2,000**
LICENSES & FEES	-	1,931	968	2,000	**4,500**
GENERAL SUPPLIES/MATERIALS	6,021	3,566	4,769	4,500	**3,700**
UTILITIES	1,666	-	-	-	**-**
GASOLINE	1,417	686	344	600	**300**
FOOD	220	370	740	1,000	**500**
BOOKS AND PERIODICALS	40	204	50	200	**200**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	13,345	-	42	-	**-**
TECHNOLOGY EQUIPMENT	13,979	4,463	9,735	15,000	**25,500**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	240	64	600	**300**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**62,715**	**34,594**	**35,743**	**58,300**	**84,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	11,613	3,880	3,902	26,100	**21,500**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**11,613**	**3,880**	**3,902**	**26,100**	**21,500**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	20,137	17,726	13,381	13,100	**37,300**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**20,137**	**17,726**	**13,381**	**13,100**	**37,300**
TOTAL EXPENDITURES	**191,134**	**183,498**	**135,404**	**203,500**	**235,300**

Special Revenue Fund – Television Station
Positions

TV Station	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Manager	1.00	1.00	1.00	1.00
Lead Technician	1.00	1.00	1.00	1.00
Entry Level Technician	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00

Special Revenue Fund – Television Station
Capital Outlay

	#	FY 2012
Television Station		
Remote Control Cameras	3	**$ 21,500**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Fund – Police Escrow

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	49,412	9,943	44,352	10,000	**5,000**
Interest	-	-	-	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**49,412**	**9,943**	**44,352**	**10,000**	**5,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	17,018	33,339	32,852	-	**5,000**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**17,018**	**33,339**	**32,852**	**-**	**5,000**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	-	-	-	(25,000)	**-**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	-	**-**
Transfers In	-	-	-	-	**-**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**-**	**-**	**-**	**(25,000)**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 32,394**	**$ (23,396)**	**$ 11,500**	**$ (15,000)**	**$ -**

Special Revenue Fund
Police Escrow

The primary source of revenue is from confiscated assets.

Statement of Purpose

To account for money or assets that the Winder Police Department, during its normal course of business, may confiscate. Federal and state laws dictate that the courts can release the assets to the applicable agency and any profits can only be used to purchase equipment for the Police Department.

Capital Outlay

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	2,306	3,150	-	-	**-**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	6,212	-	1,307	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	3,215	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	3,285	-	2,852	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	59	-	**-**
GENERAL SUPPLIES/MATERIALS	2,915	-	7,828	-	**-**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	2,300	26,975	15,127	-	**5,000**
TECHNOLOGY EQUIPMENT	-	-	5,680	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**17,018**	**33,339**	**32,852**	**-**	**5,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	25,000	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**25,000**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	**-**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**17,018**	**33,339**	**32,852**	**25,000**	**5,000**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Fund – Hotel/Motel

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ 92,658	$ 85,389	$ 64,444	$ 52,200	**$ 52,200**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	-	23	7	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**92,658**	**85,412**	**64,451**	**52,200**	**52,200**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	47,052	45,454	49,532	52,200	**45,000**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**47,052**	**45,454**	**49,532**	**52,200**	**45,000**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	-	-	-	-	**-**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	-	**-**
Transfers In	-	-	-	-	**-**
Transfers Out	(30,000)	-	-	-	(7,200)
TOTAL OTHER SOURCES AND (USES)	**(30,000)**	**-**	**-**	**-**	**(7,200)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 15,607**	**$ 39,958**	**$ 14,919**	**$ -**	**$ -**

Special Revenue Fund
Hotel/Motel

The primary source of revenue is the 7% Hotel/Motel tax levied on hotel/motel room rental charges.

Statement of Purpose

To account for the proceeds of a specific revenue source that is restricted legally to expenditures for specified purposes. The tax is used to promote tourism and trade through the Barrow County Chamber of Commerce, the Community Center and Cultural Arts Facility.

Capital Outlay

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	47,052	45,454	49,532	52,200	**45,000**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	-	-	**-**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**47,052**	**45,454**	**49,532**	**52,200**	**45,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	**-**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**47,052**	**45,454**	**49,532**	**52,200**	**45,000**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

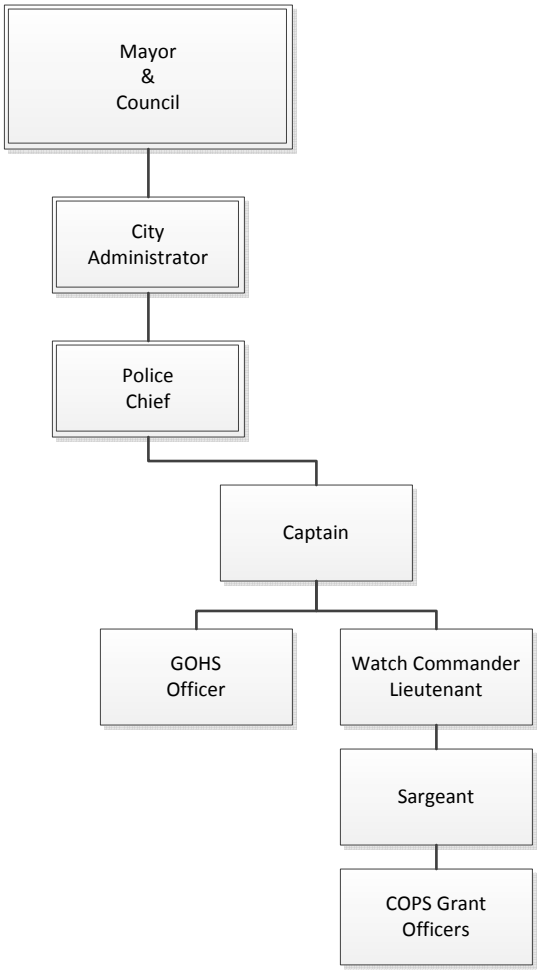
Special Revenue Fund – Grant Fund

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	64,901	38,649	151,634	128,000	**108,000**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	-	-	-	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**64,901**	**38,649**	**151,634**	**128,000**	**108,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	93,277	82,082	206,707	164,400	**187,800**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**93,277**	**82,082**	**206,707**	**164,400**	**187,800**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	(10,010)	-	-	-	**-**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	-	**-**
Transfers In	-	30,810	71,096	36,400	**79,800**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**(10,010)**	**30,810**	**71,096**	**36,400**	**79,800**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (38,386)**	**$ (12,623)**	**$ 16,023**	**$ -**	**$ -**

Special Revenue Fund
Grant Fund

The primary source of revenue is a COPS grant from the Department of Justice which funds two police officers for three years. The City also continues to receive the HEAT grant from the Governor's Office of Highway Safety to fund a police officer that enables the City to lower the number of DUI's.



Statement of Purpose

To account for proceeds and disbursements associated with any grant funds that the City may be awarded. During FY 2011-2012 the following grants are still in affect:

1. The DOJ CHRP ARRA grant pays 100% of two officers' salaries and benefits for 3 years for a total amount of $332,868.
2. The GOHS Heat grant pays 40% of one officer which equals $23,860 that the City receives from this grant.
3. The DOJ JAG grant reimburses the City for equipment purchases.

Capital Outlay

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 41,790	$ 40,674	$ 84,951	$ 99,500	**$ 99,700**
OVERTIME	5,053	11,520	11,658	11,500	**11,500**
TOTAL SALARIES	**46,843**	**52,194**	**96,608**	**111,000**	**111,200**
BENEFITS					
GROUP INSURANCE	6,567	7,374	9,698	16,100	**24,500**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	2,703	3,088	5,905	6,900	**6,900**
MEDICARE	632	723	1,380	1,700	**1,700**
RETIREMENT CONTRIBUTION	3,931	5,564	6,567	14,900	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	314	1,864	1,822	3,300	**-**
OTHER EMPLOYEE BENEFITS	188	135	-	-	**-**
TOTAL BENEFITS	**14,335**	**18,747**	**25,372**	**42,900**	**33,100**
TOTAL PERSONAL SERVICES	**61,178**	**70,942**	**121,981**	**153,900**	**144,300**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	-	-	35	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	1,215	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	954	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	70	70	-	**-**
COMMUNICATIONS	729	87	580	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	904	774	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	25	-	**-**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	25	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	19,585	86	40,953	-	**-**
TECHNOLOGY EQUIPMENT	-	-	22,636	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**21,217**	**3,211**	**64,300**	**-**	**-**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	10,010	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**10,010**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	10,882	7,929	20,427	10,500	**-**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**10,882**	**7,929**	**20,427**	**10,500**	**-**
TOTAL EXPENDITURES	**103,287**	**82,082**	**206,707**	**164,400**	**144,300**

Special Revenue Fund – Grant Fund
Positions

Grant FUND	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
GOHS Police Officers	1.00	1.00	1.00	1.00
DOJ Police Officers	-	-	2.00	2.00
Total	1.00	1.00	3.00	3.00

Capital Projects Fund


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Capital Projects Fund

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	514,323	336,839	311,933	300,000	**300,000**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	1,525	9,118	1,510	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**515,848**	**345,957**	**313,442**	**300,000**	**300,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	7,823	18,801	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**-**	**7,823**	**18,801**	**-**	**-**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	(368,887)	(157,673)	(801,807)	(300,000)	**(300,000)**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	-	**-**
Transfers In	-	-	-	-	**-**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**(368,887)**	**(157,673)**	**(801,807)**	**(300,000)**	**(300,000)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 146,961**	**$ 180,461**	**$ (507,165)**	**$ -**	**$ -**

Capital Projects Fund
Capital Projects

The primary source of revenue is SPLOST (Special Purpose Local Option Sales Tax). These funds are limited for use on streets, sidewalks, and roads improvements. The citizens passed a new SPLOST which was effective July 1, 2006.

Statement of Purpose

To account for the receipt and use of SPLOST proceeds for road and sidewalk improvement projects, recreation facilities, downtown redevelopment projects, streetscape, and sewer facilities.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	7,823	18,801	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	-	-	**-**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**-**	**7,823**	**18,801**	**-**	**-**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	424,128	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	368,887	157,673	377,679	300,000	**300,000**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**368,887**	**157,673**	**801,807**	**300,000**	**300,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	**-**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**368,887**	**165,496**	**820,608**	**300,000**	**300,000**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Water and Sewer Fund

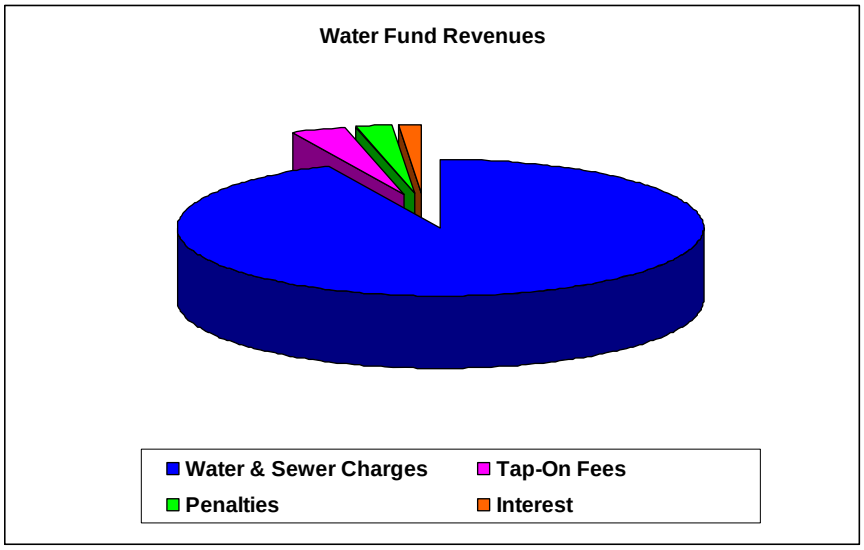
Water Fund

Revenue, Expenditures And Other Sources and Uses Summary

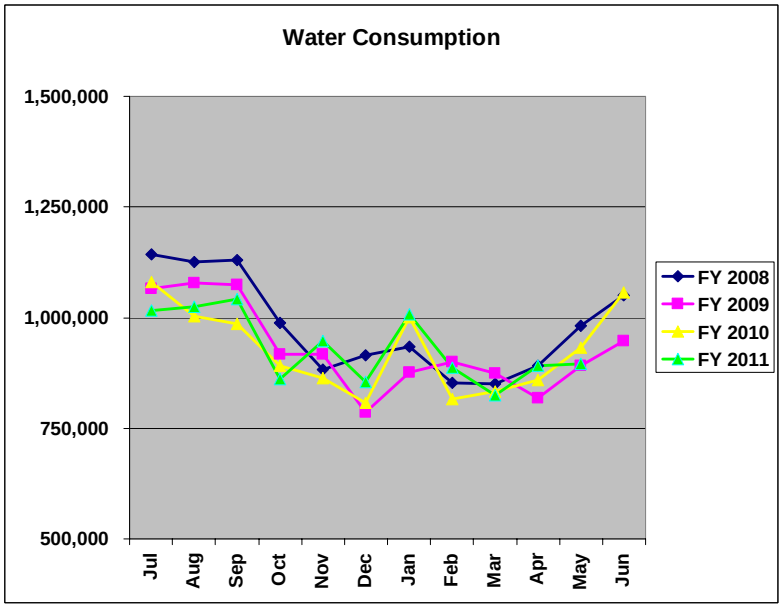
	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	4,682,828	26,991	5,330	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	20,915	169,240	169,370	164,800	**157,900**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	11,227,563	11,455,209	11,121,770	11,110,000	**11,256,000**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	2,030,573	697,455	438,293	427,000	**400,000**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	247,309	221,784	236,579	230,000	**265,000**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**18,209,188**	**12,570,679**	**11,971,342**	**11,931,800**	**12,078,900**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	9,896,275	9,876,134	9,175,737	7,458,850	**7,716,400**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**9,896,275**	**9,876,134**	**9,175,737**	**7,458,850**	**7,716,400**
OTHER SOURCES AND (USES)					
Debt Service	(656,409)	(597,751)	(1,067,066)	(3,153,100)	**(2,855,700)**
Capital Outlay	-	-	-	(14,437,500)	**(12,312,000)**
Proceeds From Sale of Assets	3,447	13,725	3,071	-	**-**
Proceeds From Rate Increase	-	-	-	1,000,000	**1,474,800**
Issuance of Debt Instruments	-	-	-	13,437,500	**10,837,200**
Transfers In	-	-	-	-	**-**
Transfers Out	(3,049,749)	(3,995,440)	(2,134,832)	(1,319,850)	**(1,506,800)**
TOTAL OTHER SOURCES AND (USES)	**(3,702,711)**	**(4,579,466)**	**(3,198,827)**	**(4,472,950)**	**(4,362,500)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 4,610,202**	**$ (1,884,920)**	**$ (403,221)**	**$ -**	**$ -**

Water Fund
Revenues

The primary source of revenues are user charges based on monthly water consumption and sewer charges applied to using 80% of the monthly water consumption.



The Water and Sewer Fund records revenues and expenditures associated with operation and maintenance of the City's water and sewer systems. Revenues collected maintain the water system operations, including water supply, treatment, storage, and sewer system operations including wastewater collection and treatment, as well as compliance with EPA and Georgia EPD requirements. Additionally, Water and Sewer Fund revenues are used to fund the general operations of the City including fire, police, streets, and general administration. Charges for services are billed based on actual water consumed. Sewer is billed based on 80% of actual water consumed for customers inside the city and on 100% of actual water consumed for customers outside the city with the first 2,000 gallons included in the base charge.



The City's Current Water & Sewer rates:

Base Water Rates (residential)

Line Size	Inside City Limits	Outside City Limits
5/8 – 3/4 inch line	$13.48	$24.16
1 inch line	$13.48	$24.16
1 ½ inch line	$13.48 + $ 4 per ERU	$24.16 + $ 4 per ERU
2 inch line	$13.48 + $ 6 per ERU	$24.16 + $ 6 per ERU
3" – 6" line	$13.48 + $10 per ERU	$24.16 + $10 per ERU

Volume Rate (residential)

1st 2,000 gallons	$2.39 per 1,000 gal.	$2.93 per 1,000 gal.
2,001 – 6,999 gallons	$6.82 per 1,000 gal.	$7.96 per 1,000 gal.
7,000 + gallons	$8.21 per 1,000 gal.	$8.71 per 1,000 gal.

Base Water Rates (commercial)

5/8 – 3/4 inch line	$32.10	4 inch line	$181.90
1 inch line	$53.50	6 inch line	$203.30
1 ½ inch line	$85.60	8 inch line	$235.40
2 inch line	$128.40	10 inch line	$267.50
3 inch line	$149.80	12 inch line	$267.50

All volume usage is $6.41 per 1,000 gallons

Dedicated Fire Lines

5/8 – 3/4 inch line	$16.05	4 inch line	$90.95
1 inch line	$26.75	6 inch line	$101.65
1 ½ inch line	$42.80	8 inch line	$117.70
2 inch line	$64.20	10 inch line	$133.75
3 inch line	$74.90	12 inch line	$133.75

Volume Rate (fire lines)

No volume fees are implemented for water used to extinguish fires through the dedicated line.

All other volume usage is set at $11.50 per 1,000 gallons.

Base Sewer Rates

Line Size	Inside City Limits	Outside City Limits
All	$11.56	$24.16

Volume Rate

1st 2,000 gallons	Included	Included
2,001 – 6,999 gallons	$ 4.09 per 1,000 gal.	$ 5.85 per 1,000 gal.
7,000 + gallons	$ 4.92 per 1,000 gal.	$ 6.41 per 1,000 gal.
	80% of water consumption	100% of water consumption

Sewer Volume Example: *(80% inside the City Limits)- If a customer uses 10,000 gallons of water only 6,000 gallons of sewer will be charged. Base rate ($11.56) plus volume(6 x $4.09 = $24.54) for total sewer bill of $36.10.*

Service Charges

New Account Connection - $50

Transfer Service - $Free/ $25*

Reconnection - $25 (not due to lack of payment)

Disconnection - $50 (due to lack of payment)

NSF Checks - $30

Meter/ ERTS Damage - $125 (additional fees may apply to meters larger than 1")

Name or Address Change – Free

Continuous Service – Free/ $25**

Temporary Service/ Inspection - $25 connection plus usage (3 days service max)

Temporary disconnection due to repair – Free

Water/Sewer Deposit - $100 (if applicable)

Definitions & Notes

The **Base Rate** is the minimum bill that a customer is charged based on meter size. This fee is set to recover the costs of meter maintenance and replacement as well as meter reading, billing costs, fire hydrants, and general repairs to water mains.

Equivalent Residential Unit or ERU shall mean the number of residential units to which the water demand of a customer is equivalent, where a single-family residential unit is assumed to have an average demand of 300 gallons per day. The number of ERUs assigned to a meter shall be determined by the number of residential units it serves.

Dedicated Fire Line charges are related to meter/unmetered fire sprinkler connections to the potable water system. The monthly rate is based upon the connection size and takes into account the amount of water system capacity required for fire suppression. No fees are charged for usage to extinguish fires as designed by the system. A penalty may be assessed in addition to the $11.50 per 1,000 gallons against owners using the line for purposes other than maintenance.

Temporary disconnection due to repair – When requested between normal business hours the City will temporary disconnect and reconnect water service at the meter for a customer to make personal repairs.

The City is not responsible for any repairs or leaks on lines leaving the meter or to include but not limited to: leaking toilets, faucets, private lines under a structure or within the walls or ceilings.

New Account Connection – This fee is established for the on-site activation of the meter, account setup and other processing. This is a one time fee per account and covers all utility services to include water, gas, and garbage. The $50 connection fee covers all service connections.

The City's current connection and tap fees for water and sewer are as follows:

WATER CONNECTION FEES BASED ON METER SIZE		
5/8"-3/4"	$	3,500
1"	$	5,000
1+1/2"	$	6,500
2"	$	10,500
3"	$	15,000
4"	$	20,000
6"	$	25,000
8"	$	50,000
10"-12"	$	110,000
SEWER CONNECTION FEES -		
4" SEWER CONNECTION, FEES PER UNIT	$	3,500

NOTE: SOME TYPES OF COMMERCIAL OPERATIONS ARE REQUIRED TO PAY A SEWER CAPACITY CHARGE. BUSINESSES SUCH AS RESTAURANTS, CARWASHES, LAUNDRIES, ETC. THE BASE CHARGE IS FOR A 4" CONNECTION. LARGER CONNECTIONS WILL BE AT A HIGHER RATE BASED ON THE HOUSE HOLD EQUIVALENT OF 300 GALLONS PER DAY.

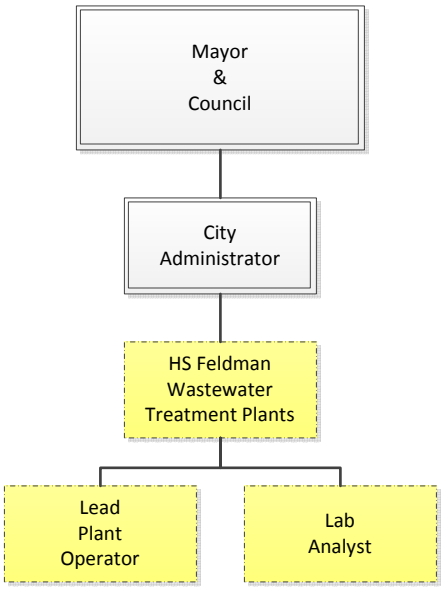
The City has two inter-governmental agreements with Barrow County. One is for the City to bill and collect the usage of the County's sewer customers who have City of Winder water. Also in this agreement, the City collects the County's sewer taps for customers who are in the Winder Water District and the Barrow County Sewer District.

The other agreement is for the County to purchase one million gallons per day of capacity in the Cedar Creek Reclamation Facility which was completed in 2009. The monies collected from Barrow County for this capacity will partially offset the debt that the City incurred to construct this sewer treatment facility.

Water Fund
Expenditures

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 661,157	$ 632,102	$ 512,284	$ 518,400	**$ 524,800**
OVERTIME	58,977	25,039	28,171	36,700	**34,900**
TOTAL SALARIES	**720,134**	**657,141**	**540,455**	**555,100**	**559,700**
BENEFITS					
GROUP INSURANCE	70,934	117,373	110,343	95,200	**130,500**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	43,584	38,541	31,383	34,400	**34,700**
MEDICARE	10,192	9,014	7,339	8,100	**8,200**
RETIREMENT CONTRIBUTION	62,254	49,525	79,880	77,800	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	34,374	29,893	28,585	21,900	**-**
OTHER EMPLOYEE BENEFITS	996	31,073	23,822	1,000	**8,400**
TOTAL BENEFITS	**222,334**	**275,418**	**281,352**	**238,400**	**181,800**
TOTAL PERSONAL SERVICES	**942,468**	**932,559**	**821,807**	**793,500**	**741,500**
OPERATING EXPENDITURES					
PROFESSIONAL	2,504,985	2,614,789	2,601,546	2,778,200	**2,949,700**
TECHNICAL	21,112	14,685	7,771	40,400	**136,700**
CLEANING SERVICES	-	15	186	3,400	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	86,654	82,937	47,094	56,100	**65,500**
GENERAL REPAIRS & MAINT.	112,502	147,926	401,711	165,200	**72,600**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	15,023	8,487	35,006	21,400	**25,400**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	10,663	4,700	**16,700**
INS, OTHER THAN EMP BENEFIT	65,139	66,455	55,604	64,200	**-**
COMMUNICATIONS	2,805	5,390	8,810	6,200	**12,800**
ADVERTISING	1,829	1,393	53	3,100	**4,100**
PRINTING & BINDING	680	1,159	7,685	5,700	**14,700**
TRAVEL	39	910	1,173	6,000	**6,000**
DUES & FEES	59,000	11,686	13,211	17,300	**26,700**
EDUCATION & TRAINING	5,507	4,944	4,728	18,900	**18,900**
LICENSES & FEES	75	180	1,251	1,100	**1,500**
GENERAL SUPPLIES/MATERIALS	105,399	200,765	89,359	48,000	**179,000**
UTILITIES	249,075	259,001	155,139	67,000	**127,400**
GASOLINE	60,785	43,602	31,886	39,600	**40,000**
FOOD	259	240	734	4,900	**4,100**
BOOKS AND PERIODICALS	1,107	854	-	2,000	**2,000**
SUP/INV PURCHASED RESALE	364,356	205,327	142,478	180,000	**180,000**
SMALL EQUIPMENT	33,239	66,130	22,607	58,100	**132,300**
TECHNOLOGY EQUIPMENT	1,925	2,209	216	23,800	**27,200**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	8,341	3,038	10,377	10,400	**10,400**
UTILITY SUPPLY	370,195	317,709	276,195	420,000	**410,000**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	2,777,351	2,867,546	2,787,092	500,000	**-**
BAD DEBT	54,844	25,732	48,346	-	**-**
TOTAL OPERATING EXPENDITURES	**6,902,229**	**6,953,110**	**6,760,923**	**4,545,700**	**4,463,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	14,422,500	**12,193,500**
MACHINERY & EQUIP	-	-	-	15,000	**118,500**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**14,437,500**	**12,312,000**
DEBT SERVICE					
PRINCIPAL	-	-	0	1,838,700	**1,591,700**
CAPITAL LEASE	-	-	-	123,900	**127,600**
INTEREST	656,409	597,751	1,067,066	1,190,500	**1,136,400**
TOTAL DEBT SERVICE	**656,409**	**597,751**	**1,067,066**	**3,153,100**	**2,855,700**
ALLOCATION					
INDIRECT COST ALLOCATION	2,051,578	1,011,806	1,015,797	1,541,250	**1,835,200**
INTERNAL FUNDS	-	978,658	577,209	578,400	**676,000**
TOTAL ALLOCATION	**2,051,578**	**1,990,465**	**1,593,007**	**2,119,650**	**2,511,200**
TOTAL EXPENDITURES	**10,552,684**	**10,473,885**	**10,242,803**	**25,049,450**	**22,884,100**

Water Fund
Wastewater Treatment



Statement of Purpose

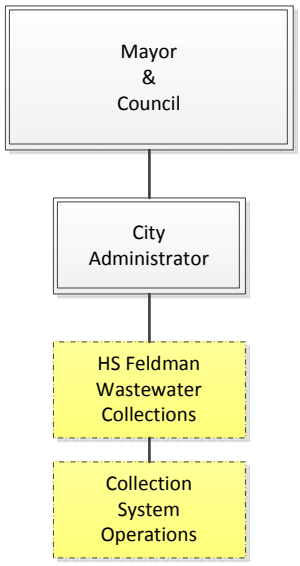
The City of Winder strives to exceed our customer's expectations through innovative treatment of water that will assist in promoting a healthy community. The City of Winder will meet or exceed all regulatory requirements while striving to reduce environmental pollution by promoting the efficient use of properly operated treatment facilities.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork while providing our customers with a high level of service.
2. Maintain investment in infrastructure systems.
3. Effective operation and maintenance of the water treatment systems.
4. Compliance with all federal, state, and local environmental regulatory requirements.
5. Participate in the City's emergency preparedness program.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	652,925	676,568	764,662	852,000	**698,400**
TECHNICAL	18,033	3,400	3,551	-	**61,100**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	106,309	88,420	232,384	93,000	**42,000**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	9,946	-	**2,000**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	801	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	47,500	145	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	69,953	175,228	56,755	-	**119,400**
UTILITIES	163,209	176,712	59,995	-	**36,000**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	23,575	-	-	**25,000**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	133,045	128,769	171,488	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**1,190,973**	**1,273,617**	**1,298,782**	**945,000**	**983,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**13,000**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**13,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	287,418	151,903	151,883	64,900	**81,500**
INTERNAL FUNDS	-	146,926	86,305	24,400	**33,100**
TOTAL ALLOCATION	**287,418**	**298,829**	**238,188**	**89,300**	**114,600**
TOTAL EXPENDITURES	**1,478,391**	**1,572,446**	**1,536,970**	**1,034,300**	**1,111,500**

Water Fund
Wastewater Collections



Statement of Purpose

Provide wastewater collection service in the most efficient manner possible to the citizens of Winder while meeting or exceeding all regulatory requirements. The City of Winder is committed to reducing environmental pollution by promoting the use of properly operated collection facilities while maintaining the investment in our infrastructure.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork to meet the wastewater collection needs of the City of Winder and its customers.
2. Maintain investment in infrastructure facilities.
3. Effective operation and maintenance of the wastewater collection system.
4. Compliance with all federal, state, and local environmental regulatory requirements.
5. Participate in the City's emergency preparedness program.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	713,141	727,092	736,554	727,200	**955,300**
TECHNICAL	-	750	-	-	**6,000**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	30,158	108,497	28,500	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	9,646	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	415	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	18	-	-	**5,000**
UTILITIES	19,875	27,402	28,443	-	26,400
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	3,694	-	-	-	**5,000**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**5,000**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**746,356**	**785,835**	**873,494**	**755,700**	**1,002,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	5,541,000	**3,271,000**
MACHINERY & EQUIP	-	-	-	-	**26,500**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**5,541,000**	**3,297,500**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	180,119	93,726	102,149	432,650	**351,700**
INTERNAL FUNDS	-	90,655	58,044	162,400	**142,700**
TOTAL ALLOCATION	**180,119**	**184,381**	**160,193**	**595,050**	**494,400**
TOTAL EXPENDITURES	**926,475**	**970,216**	**1,033,687**	**6,891,750**	**4,794,600**

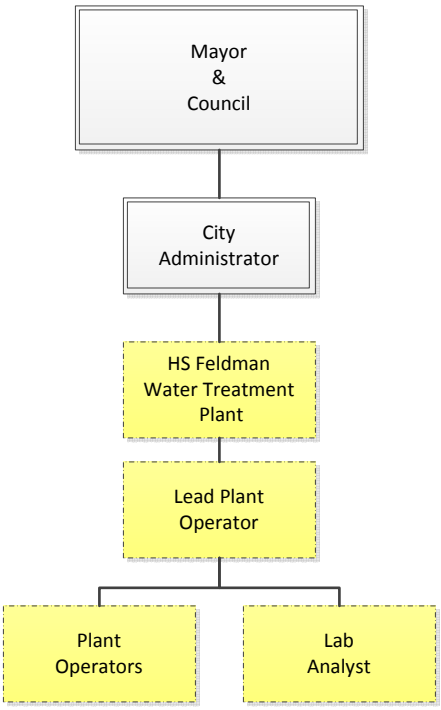
Water Fund
Water Administration

Statement of Purpose

To account for the Water and Sewerage Revenue bonds and GEFA capital leases.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	3,175	47,498	-	**-**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	60	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	1,855	1,855	1,855	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	1,176	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	-	-	**-**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	139	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	2,640,695	2,627,250	2,493,961	500,000	**-**
BAD DEBT	54,844	25,732	48,346	-	**-**
TOTAL OPERATING EXPENDITURES	**2,697,394**	**2,658,012**	**2,593,035**	**500,000**	**-**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	0	1,838,700	**1,591,700**
CAPITAL LEASE	-	-	-	123,900	**127,600**
INTEREST	656,409	597,751	1,067,066	1,190,500	**1,136,400**
TOTAL DEBT SERVICE	**656,409**	**597,751**	**1,067,066**	**3,153,100**	**2,855,700**
ALLOCATION					
INDIRECT COST ALLOCATION	809,376	388,311	432,288	216,700	**233,500**
INTERNAL FUNDS	-	375,589	245,640	81,300	**94,700**
TOTAL ALLOCATION	**809,376**	**763,900**	**677,929**	**298,000**	**328,200**
TOTAL EXPENDITURES	**4,163,179**	**4,019,663**	**4,338,030**	**3,951,100**	**3,183,900**

Water Fund
Water Treatment



Statement of Purpose

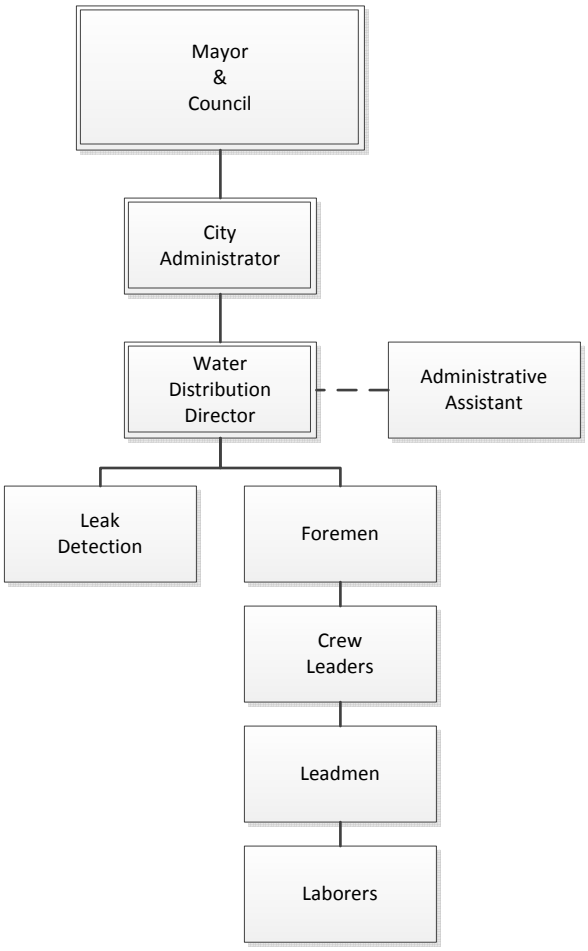
The City of Winder strives to exceed our customer's expectations through innovative treatment of water that will assist in promoting a healthy community. The City of Winder will meet or exceed all regulatory requirements while striving to reduce environmental pollution by promoting the use of properly operated and efficient treatment facilities.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork while providing our customers with a high level of service.
2. Maintain investment in infrastructure systems.
3. Effective operation and maintenance of the water treatment systems.
4. Compliance with all federal, state, and local environmental regulatory requirements.
5. Participate in the City's emergency preparedness program.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	1,027,160	1,062,238	1,005,719	1,053,600	**1,110,000**
TECHNICAL	-	-	295	-	**22,100**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	1,355	24,741	56,817	32,200	**30,600**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	6,116	-	1,000	**5,000**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**10,000**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	2,613	-	4,500	-	**6,200**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	6,358	-	**7,000**
TRAVEL	-	-	-	-	**-**
DUES & FEES	7,550	7,550	-	-	**9,000**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	784	2,264	-	**6,000**
UTILITIES	34,587	30,087	30,107	30,000	**30,000**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	3,842	-	**10,000**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**5,000**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**1,073,265**	**1,131,515**	**1,109,903**	**1,116,800**	**1,250,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	138,000	**51,000**
MACHINERY & EQUIP	-	-	-	-	**79,000**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**138,000**	**130,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	259,012	134,954	129,795	86,200	**112,900**
INTERNAL FUNDS	-	130,533	73,754	32,400	**45,800**
TOTAL ALLOCATION	**259,012**	**265,487**	**203,549**	**118,600**	**158,700**
TOTAL EXPENDITURES	**1,332,276**	**1,397,003**	**1,313,452**	**1,373,400**	**1,539,600**

Water Fund
Water Distribution



Statement of Purpose

To provide the customers of the City of Winder with a sufficient supply of high quality potable water which will meet or exceed the regulations or standards for purity, taste, appearance, and provide sufficient fire flow at an equitable rate to our customers. We continually pursue additional water sources, protect current sources, and manage existing supplies.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork to meet the water needs of our customers.
2. Actively implement and enforce the City's water conservation plan and drought contingency plan.
3. Continue to maintain our investment in the infrastructure.
4. Effective operation and maintenance of the water supply and the water system.
5. Compliance with all federal, state, and local environmental regulatory requirements.
6. Participate in the City's emergency preparedness program.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 661,157	$ 632,102	$ 512,284	$ 518,400	**$ 524,800**
OVERTIME	58,977	25,039	28,171	36,700	**34,900**
TOTAL SALARIES	**720,134**	**657,141**	**540,455**	**555,100**	**559,700**
BENEFITS					
GROUP INSURANCE	70,934	117,373	110,343	95,200	**130,500**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	43,584	38,541	31,383	34,400	**34,700**
MEDICARE	10,192	9,014	7,339	8,100	**8,200**
RETIREMENT CONTRIBUTION	62,254	49,525	79,880	77,800	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	34,374	29,893	28,585	21,900	**-**
OTHER EMPLOYEE BENEFITS	996	31,073	23,822	1,000	**8,400**
TOTAL BENEFITS	**222,334**	**275,418**	**281,352**	**238,400**	**181,800**
TOTAL PERSONAL SERVICES	**942,468**	**932,559**	**821,807**	**793,500**	**741,500**
OPERATING EXPENDITURES					
PROFESSIONAL	111,759	145,716	47,112	145,400	**186,000**
TECHNICAL	3,079	10,535	3,925	40,400	**47,500**
CLEANING SERVICES	-	15	186	3,400	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	86,654	82,937	47,094	56,100	**65,500**
GENERAL REPAIRS & MAINT.	4,838	4,607	4,014	11,500	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	5,377	2,371	35,006	20,400	**20,400**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	717	4,700	**4,700**
INS, OTHER THAN EMP BENEFIT	65,139	66,040	55,604	64,200	**-**
COMMUNICATIONS	192	4,590	4,310	6,200	**6,600**
ADVERTISING	1,829	1,393	(7)	3,100	**4,100**
PRINTING & BINDING	680	1,159	1,327	5,700	**7,700**
TRAVEL	39	910	1,173	6,000	**6,000**
DUES & FEES	2,095	2,136	11,356	17,300	**17,700**
EDUCATION & TRAINING	5,507	4,944	4,728	18,900	**18,900**
LICENSES & FEES	75	180	75	1,100	**1,500**
GENERAL SUPPLIES/MATERIALS	35,446	24,734	30,340	48,000	**48,600**
UTILITIES	31,405	24,801	36,594	37,000	**35,000**
GASOLINE	60,785	43,602	31,886	39,600	**40,000**
FOOD	259	240	734	4,900	**4,100**
BOOKS AND PERIODICALS	1,107	854	-	2,000	**2,000**
SUP/INV PURCHASED RESALE	364,356	205,327	142,478	180,000	**180,000**
SMALL EQUIPMENT	29,545	42,555	18,765	58,100	**92,300**
TECHNOLOGY EQUIPMENT	1,925	2,209	77	23,800	**27,200**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	8,341	3,038	10,377	10,400	**10,400**
UTILITY SUPPLY	370,195	317,709	276,195	420,000	**400,000**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	3,612	111,527	121,643	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**1,194,242**	**1,104,130**	**885,710**	**1,228,200**	**1,226,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	8,743,500	**8,871,500**
MACHINERY & EQUIP	-	-	-	15,000	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**8,758,500**	**8,871,500**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	515,654	242,913	199,682	740,800	**1,055,600**
INTERNAL FUNDS	-	234,955	113,466	277,900	**359,700**
TOTAL ALLOCATION	**515,654**	**477,868**	**313,148**	**1,018,700**	**1,415,300**
TOTAL EXPENDITURES	**2,652,363**	**2,514,557**	**2,020,665**	**11,798,900**	**12,254,500**

Water Fund
Positions

Water Fund	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Director	-	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Administrative Asst	-	1.00	1.00	1.00
Customer Service Rep	-	1.00	1.00	1.00
Inspector	1.00	-	-	-
Foreman	3.00	2.00	2.00	2.00
Crew Leaders	6.00	3.00	3.00	3.00
Service Technician	1.00	1.00	1.00	1.00
Lead Man/Operator	4.00	3.00	3.00	3.00
Laborers	6.00	3.00	3.00	3.00
Total	22.00	16.00	16.00	16.00

Water Fund
Debt Service

	Balances 06/30/2011	Principal	Interest	Total
WATER DEPARTMENT				
Notes Payable:				
1991 GEFA Sewer Treatment	$ 7,780	7,780	$ 37	$ 7,817
1992 GEFA Sewer Treatment	46,876	46,876	853	47,729
1997 GEFA Water Tank & Lines	182,052	30,893	8,921	39,814
2002 GEFA Water Tank & Lines	63,922	20,301	1,095	21,396
2003 GEFA Water Tank & Lines	466,229	25,703	19,851	45,554
2006 GEFA Water - Cedar Creek	16,068,778	596,605	656,670	1,253,275
State Of Georgia Revolving	14,702	14,702	24	14,726
Bonds Payable-				
1998 Series	346,851	178,769	161,231	340,000
2005 Series	4,422,000	380,000	157,007	537,007
2009 Series	3,961,000	290,000	125,546	415,546
2008/2009 Equipment Financing	236,663	127,534	5,174	132,708
Total Water Department	**$ 25,816,853**	**$ 1,719,163**	**$ 1,136,409**	**$ 2,855,572**

Water Fund
Capital Outlay

	#	FY 2012
Sewage Treatment Plant		
Rebuild Marburg Pumps	1	**$ 13,000**
Wastewater Collection		
Meadowbrook Sewer Replacement	1	$ 250,000
Embassy Walk Phase II	1	1,324,000
Embassy Walk Phase III	1	585,000
SR 211 Gravity Sewer	1	512,000
Auburn Sewer Service Upgrade	1	500,000
Streetscape Sewer	1	100,000
Liftstation Rehabilitation	1	26,500
Total		**$ 3,297,500**
Water Treatment		
Add Larger Drains To #1 & #2	1	$ 25,000
Install a Larger Crossover	1	16,000
Telemetry From Laural Lane Res.	1	-
Install Variable Speed Drives	1	-
Overflow Pipes For Basin 1/2	1	10,000
Install Sensor on Filters 1/2	1	-
		-
Install Variable Speed Drives	1	63,000
Telemetry from Laural Lane Res.	1	16,000
Total		**$ 130,000**
Water Distribution		
Ft. Yargo- Beulah St. Phase II	1	$ 2,000,000
Ft. Yargo Line Phase II A - Pump Station	1	1,200,000
Athens Street/Horton Street Intersection	1	375,000
Chandler Road Main Extension	1	214,500
Meter Replacement Harrison Poultry	1	6,500
Meter Replacement Stephan	1	4,500
Meter Replacement Rhodia	1	6,500
Meter Replacement Goodwill	1	6,500
Meter Replacement Publix	1	1,500

	#	FY 2012
Water Distribution (continued)		
Fire Line Meter Anderson Merchandise	1	13,500
Fire Line Meter Appalachee High School	1	11,500
Fire Line Meter WBHS	1	8,500
Fire Line Hagemeyer	1	11,500
Fire Line Meter Wal-Mart	1	15,500
Broad Street Railroad Crossing	1	65,000
Athens Street Railroad Crossing	1	65,000
CIP-Downtown Streetscape Water	1	400,000
CIP-Cedar Valley Trail	1	80,000
CIP-Thrall Car	1	200,000
CIP-HWY 211 7 Thompson Mill	1	124,200
CIP-Annual Rehab Other Project	1	450,000
CIP-Jim Johnson Road	1	235,000
CIP-Telemetry	1	165,000
CIP-Upgrade Yargo Raw Water Line	1	800,000
CIP-Tom Miller Road Tie in Phase 1	1	128,800
CIP-5 MG Ground Storage Tank	1	1,975,000
Fix Network Leak Detection	1	180,000
Honeysuckle Lane	1	128,000
Total		**$ 8,871,500**
Water Fund Totals		**$ 12,312,000**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Environmental Protection Services Fund

Environmental Protection Services Fund

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	-	-	-	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	23,390	760,000	**21,000**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**-**	**-**	**23,390**	**760,000**	**21,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	497,476	760,000	**531,800**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**-**	**-**	**497,476**	**760,000**	**531,800**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	-	-	-	-	**(363,000)**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	-	**363,000**
Transfers In	-	-	-	-	**510,800**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**-**	**-**	**-**	**-**	**510,800**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ -**	**$ -**	**$ (474,086)**	**$ -**	**$ -**

Environmental Protection Services Fund
Revenues

The primary source of revenue is from the Fats, Oils, and Grease (FOG) permits and inspections.

In 2003, the City of Winder responded to an environmental mandate from Georgia's Environmental Protection Division (EPD) to develop a comprehensive watershed and stormwater management program to protect the water quality of the state's waterways. This mandated program was necessary per the Watershed Protection Plan and the City of Winder was required to comply with certain phases of the National Pollutant Discharge Elimination System (NPDES) Stormwater Phase II Permit regulations of the federal Environmental Protection Agency (EPA).

The City Council created the Environmental Protection Services Fund in April 2009 and signed a contract with HS Feldman, Inc. in October 2009 to manage the necessary activities of this fund. Today, the department provides many services, including:

- Education and outreach for the Fats, Oils and Grease Program and Stormwater Program.
- Development plan review.
- Stricter code enforcement of stormwater pollution and FOG violators.
- Inspection, repair, and maintenance of publicly owned stormwater management resources (i.e. storm drains, retention ponds, sand filters, and drainage ditches).
- Implementation of a number of best management practices.
- Inspection of creeks and streams for illegal dumping
- Mapping and updating of the City's entire stormwater system, including ponds, pipes, inlets, drainage ditches, etc.
- Dry weather field surveys

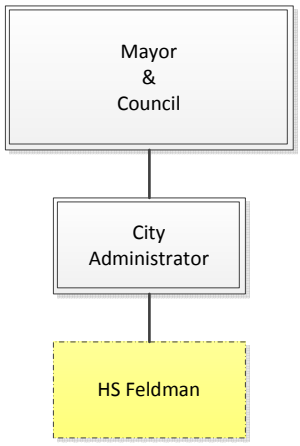
The Environmental Protection Services Fund (EPS) records revenues and expenditures associated with the operation and maintenance of the City's stormwater systems and the management of the FOG program and Watershed Protection Plan.


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Environmental Protection Services Fund
Expenditures

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	305,414	362,800	**302,400**
TECHNICAL	-	-	9,441	2,000	**90,000**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	9,475	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	124,746	155,000	**20,000**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	900	**-**
ADVERTISING	-	-	-	1,600	**2,200**
PRINTING & BINDING	-	-	-	3,000	**3,500**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	7,011	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	4,367	-	**7,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	37,022	-	**39,000**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**-**	**-**	**497,476**	**525,300**	**464,100**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**363,000**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**363,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	234,700	**67,700**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**-**	**234,700**	**67,700**
TOTAL EXPENDITURES	**-**	**-**	**497,476**	**760,000**	**894,800**

Environmental Protection Services Fund
Watershed Protection



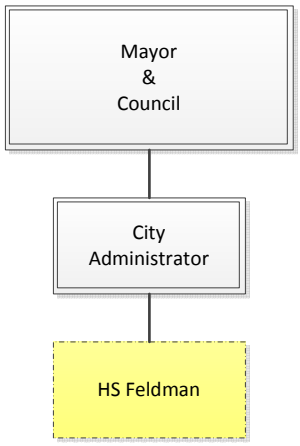
Statement of Purpose

The Watershed Management program is responsible for analyzing the watershed to ensure State and Federal regulations for impaired streams are met. This monitoring program is designed to help Winder achieve its goal of having clean streams and rivers. By monitoring water quality over an extended period of time, this program can evaluate the effect of the Best Management Practices (BMP's) in place.

1. Provide education and information on Water Quality Activities required by the Watershed Protection Plan.
2. To emphasize compliance with all federal, state, and local environmental regulatory requirements.
3. Actively implement required activities from the Watershed Protection Plan:
    - Assess Baseline Conditions
    - Identify Sources of Impairment
    - Document Stream Improvement
    - Water Quality Program Sampling
4. Annual reporting to EPD.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	21,454	38,800	**15,600**
TECHNICAL	-	-	9,441	-	**10,000**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	-	-	**-**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**-**	**-**	**30,895**	**38,800**	**25,600**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	17,400	**2,100**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**-**	**17,400**	**2,100**
TOTAL EXPENDITURES	**-**	**-**	**30,895**	**56,200**	**27,700**

Environmental Protection Services Fund
Fats, Oils, & Grease (FOG)



Statement of Purpose

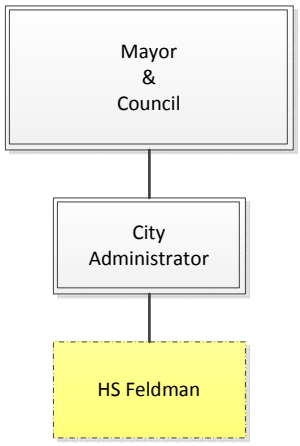
The Fats, Oils & Grease (FOG) program is designed to properly manage oil and grease discharged into the sanitary sewer system that could potentially result in sanitary sewer overflows. The Department's focus is to establish uniform permitting, maintenance and monitoring requirements for controlling the discharge of fat, oil, & grease from food service establishments discharging into the city's wastewater collection system in the most efficient and cost effective manner possible to the citizens of Winder.

Program Objectives

1. Provide education and information to all Food Service Establishments to assist them with the process of proper grease management.
2. To emphasize compliance with all federal, state, and local environmental regulatory requirements.
3. Actively implement, inspect and enforce the City's FOG ordinances for all food service establishments.
4. Ensure adequate sizing for all new developments.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	65,771	118,800	**45,600**
TECHNICAL	-	-	-	2,000	**5,000**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	900	**-**
ADVERTISING	-	-	-	1,600	**2,000**
PRINTING & BINDING	-	-	-	3,000	**3,000**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	541	-	**5,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**-**	**-**	**66,312**	**126,300**	**60,600**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	56,400	**5,000**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**-**	**56,400**	**5,000**
TOTAL EXPENDITURES	**-**	**-**	**66,312**	**182,700**	**65,600**

Environmental Protection Services Fund
Stormwater



Statement of Purpose

Stormwater Management is designed to efficiently address flood control, water quality, and the preservation of natural drainage systems. The Department's focus is to inform the public of stormwater issues, and implement a program that monitors and maintains the quality of water that enters our waterways via the municipal storm sewer system in the most efficient and cost effective manner possible to the citizens of Winder.

Program Objectives

1. To effectively address drainage complaints and stormwater concerns received from the citizens of Winder.
2. To emphasize compliance with all federal, state, and local environmental regulatory requirements.
3. Actively implement and enforce the City's Stormwater ordinances for development and illicit discharge.
4. Effective operation, inspection and maintenance of the municipal storm sewer systems.
5. Maintain investment in infrastructure system.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	218,189	205,200	**241,200**
TECHNICAL	-	-	-	-	**75,000**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	9,475	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	124,746	155,000	**20,000**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**200**
PRINTING & BINDING	-	-	-	-	**500**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	7,011	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	3,825	-	**2,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	37,022	-	**39,000**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**-**	**-**	**400,269**	**360,200**	**377,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**363,000**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**363,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	160,900	**60,600**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**-**	**-**	**-**	**160,900**	**60,600**
TOTAL EXPENDITURES	**-**	**-**	**400,269**	**521,100**	**801,500**

Environmental Protection Services Fund
Capital Outlay

	#	FY 2012
Stormwater		
Graham Street	1	$ 10,000
26 St Ives	1	10,000
Driveway Repair Shenandoah	1	8,000
Center/Kimbal	1	60,000
Sims Crossing	1	65,000
Candler	1	60,000
Windemere	1	50,000
Streambank-Marion/Ridgeway	1	100,000
Total Environmental Protection Services Fund		**$ 363,000**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Gas Fund

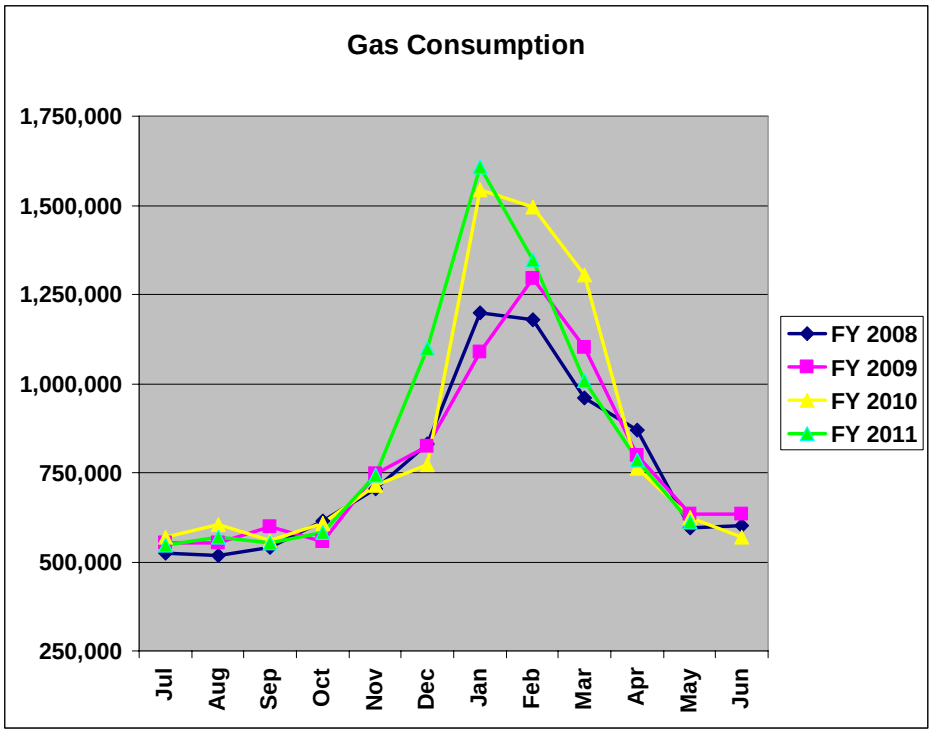
Gas Fund

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	3,424	2,280	255	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	23,508	18,386	9,539	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	11,566,990	11,147,734	9,949,303	9,520,000	**9,510,000**
Tap -On Fees	68,528	23,450	12,300	-	**5,400**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	107,787	108,149	111,807	100,000	**100,000**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**11,770,237**	**11,299,999**	**10,083,203**	**9,620,000**	**9,615,400**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	10,813,239	10,292,200	8,372,897	7,785,800	**7,587,100**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**10,813,239**	**10,292,200**	**8,372,897**	**7,785,800**	**7,587,100**
OTHER SOURCES AND (USES)					
Debt Service	(863)	(9,288)	(7,267)	(78,200)	**(78,200)**
Capital Outlay	-	-	-	(549,000)	**(546,000)**
Proceeds From Sale of Assets	2,047	13,367	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	549,000	**546,000**
Transfers In	-	-	-	-	**-**
Transfers Out	(713,500)	(1,000,000)	(1,299,380)	(1,756,000)	**(1,950,100)**
TOTAL OTHER SOURCES AND (USES)	**(712,316)**	**(995,921)**	**(1,306,647)**	**(1,834,200)**	**(2,028,300)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 244,682**	**$ 11,878**	**$ 403,660**	**$ -**	**$ -**

Gas Fund
Revenues

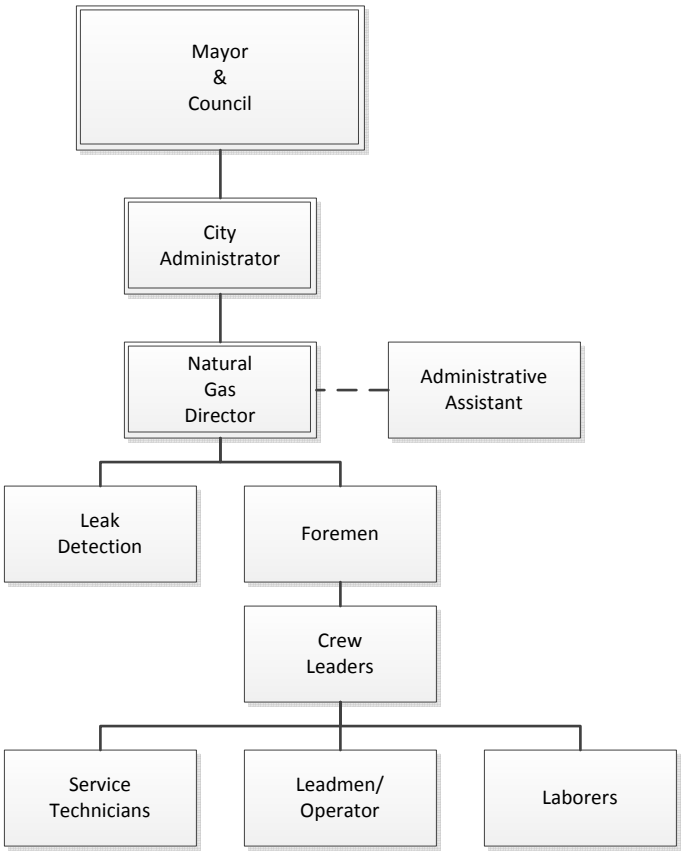
The primary source of revenue is user charges based on monthly natural gas consumption.



The Gas Fund records revenues and expenditures associated with operation and maintenance of the City's natural gas system. Revenues collected maintain the gas system operations, and distribution infrastructures.

The City purchases gas through the Municipal Gas Authority of Georgia (MGAG). MGAG also assists in marketing gas to new potential residential and commercial customers. The actual cost of the gas purchased from MGAG is passed through to the customers. The City's portion of the gas rates will not increase for the FY 2012 Budget. These rates are $3.50 per MCF (one thousand cubic feet) for residential customers and $3.90 per MCF for commercial customers. There also is a base charge of $12.00 per month for residential customers and $30.00 per month for commercial customers. This base charge does not include any usage.

Gas Fund
Expenditures



Statement of Purpose

Distribute natural gas to residential, commercial, and industrial customers. The City distributes gas to its citizens that has been purchased from the Municipal Gas Authority of Georgia (MGAG).

Program Objectives

1. Assure that the work of the department is adequately scheduled, documented, and evaluated.
2. Participate in the City's emergency preparedness program.
3. Effective operation and maintenance of the gas system.
4. Maintain investment in infrastructure system.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 379,512	$ 399,839	$ 361,296	$ 375,200	**$ 363,400**
OVERTIME	12,226	12,693	9,422	12,300	**12,200**
TOTAL SALARIES	**391,737**	**412,532**	**370,717**	**387,500**	**375,600**
BENEFITS					
GROUP INSURANCE	54,010	67,944	74,762	85,000	**89,600**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	23,162	24,552	21,454	24,000	**23,300**
MEDICARE	5,417	5,742	5,018	5,700	**5,400**
RETIREMENT CONTRIBUTION	25,804	38,527	54,387	64,200	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	24,339	10,754	20,949	12,300	**-**
OTHER EMPLOYEE BENEFITS	1,450	6,266	6,434	1,000	**5,800**
TOTAL BENEFITS	**134,182**	**153,785**	**183,006**	**192,200**	**124,100**
TOTAL PERSONAL SERVICES	**525,919**	**566,317**	**553,723**	**579,700**	**499,700**
OPERATING EXPENDITURES					
PROFESSIONAL	6,003	150	150	5,000	**7,000**
TECHNICAL	19,390	5,680	28,921	25,000	**25,000**
CLEANING SERVICES	-	15	186	1,000	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	69,944	64,907	26,982	39,000	**39,000**
GENERAL REPAIRS & MAINT.	3,453	1,844	1,290	2,500	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	6,511	5,281	961	5,000	**5,000**
RENTAL OF LAND & BUILDINGS	21,185	21,185	8,827	-	**30,000**
RENTAL OF EQUIPMENT	54	-	473	1,300	**2,000**
INS, OTHER THAN EMP BENEFIT	23,044	24,595	28,147	31,200	**-**
COMMUNICATIONS	1,384	3,656	7,363	7,700	**11,000**
ADVERTISING	773	808	961	4,000	**4,000**
PRINTING & BINDING	2,326	891	49	3,000	**3,000**
TRAVEL	1,639	1,481	2,245	3,300	**3,300**
DUES & FEES	1,580	1,477	6,676	8,200	**7,600**
EDUCATION & TRAINING	1,932	1,379	1,293	5,500	**6,800**
LICENSES & FEES	1,611	1,720	1,987	3,000	**3,000**
GENERAL SUPPLIES/MATERIALS	22,491	14,906	18,141	26,000	**12,500**
UTILITIES	17,407	17,603	10,411	12,000	**10,800**
GASOLINE	30,489	21,967	16,871	21,000	**22,000**
FOOD	102	565	1,420	1,500	**1,500**
BOOKS AND PERIODICALS	83	47	-	400	**400**
SUP/INV PURCHASED RESALE	8,110,745	7,690,225	6,144,324	6,100,000	**5,700,000**
SMALL EQUIPMENT	17,217	11,791	10,062	14,800	**28,500**
TECHNOLOGY EQUIPMENT	-	-	747	7,300	**5,400**
PUBLIC RELATIONS	49,310	55,596	30,562	-	**-**
UNIFORMS	3,717	2,386	7,279	7,200	**6,000**
UTILITY SUPPLY	83,826	130,578	110,273	129,700	**183,800**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	196,651	263,730	268,055	-	**-**
BAD DEBT	111,664	29,503	45,265	-	**-**
TOTAL OPERATING EXPENDITURES	**8,804,532**	**8,373,967**	**6,779,922**	**6,464,600**	**6,117,600**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	534,000	**546,000**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	15,000	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**549,000**	**546,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	73,000	**75,100**
INTEREST	863	9,288	7,267	5,200	**3,100**
TOTAL DEBT SERVICE	**863**	**9,288**	**7,267**	**78,200**	**78,200**
ALLOCATION					
INDIRECT COST ALLOCATION	1,482,788	995,152	828,127	527,200	**719,000**
INTERNAL FUNDS	-	356,764	211,124	214,300	**250,800**
TOTAL ALLOCATION	**1,482,788**	**1,351,916**	**1,039,251**	**741,500**	**969,800**
TOTAL EXPENDITURES	**10,814,103**	**10,301,488**	**8,380,163**	**8,413,000**	**8,211,300**

Gas Fund
Positions

Gas Department	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Director	1.00	1.00	1.00	1.00
Administrative Asst.	-	1.00	1.00	1.00
Foreman	-	1.00	1.00	1.00
Construction Supervisor	1.00	-	-	-
Crew Leaders	4.00	2.00	2.00	2.00
Service Technician	2.00	1.00	1.00	1.00
Lead Man/Operator	2.00	4.00	4.00	4.00
Laborers	3.00	2.00	2.00	2.00
Total	13.00	12.00	12.00	12.00

Gas Fund
Debt Service

	Balances 06/30/2011	Principal	Interest	Total
GAS DEPARTMENT				
2008/2009 Equipment Financing	$ 139,284	$ 75,056	$ 3,045	$ 78,101
Total GAS DEPARTMENT	**$ 139,284**	**$ 75,056**	**$ 3,045**	**$ 78,101**

Gas Fund
Capital Outlay

Gas Fund	#	FY 2012
SR 211 & Horton Street Relocation	1	$ 32,000
Mimosa Street Relocation Road	1	26,000
Hwy. 81 & SR 316 Bore/Tie In	1	26,000
Harry McCarty & SR 316 Bore	1	26,000
Bankhead Hwy. Main Upgrade	1	120,000
Regulator Station Upgrades	1	30,000
Large Meter Replacements	1	45,000
Residential, Commercial & Industrial ERT Program	1	35,000
Glenwood Replacement Phase II	1	60,000
Hwy. 211 N. to Pierce Road 4" Main	1	40,000
SR 211 & Rockwell Church Tie In	1	26,000
Hwy. 82 Expansion	1	80,000
Total Gas Fund		**$ 546,000**

Solid Waste Fund

Solid Waste Fund

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	-	-	-	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	10,450	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	1,049,273	1,094,081	1,057,711	1,076,000	**1,116,000**
Penalties and Interest	28,684	22,370	23,413	20,000	**26,000**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**1,088,407**	**1,116,451**	**1,081,124**	**1,096,000**	**1,142,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	1,038,313	938,693	946,598	939,700	**967,500**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**1,038,313**	**938,693**	**946,598**	**939,700**	**967,500**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	-	-	-	-	**-**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	-	**-**
Transfers In	-	-	-	-	**-**
Transfers Out	(47,661)	(174,900)	(131,706)	(156,300)	**(174,500)**
TOTAL OTHER SOURCES AND (USES)	**(47,661)**	**(174,900)**	**(131,706)**	**(156,300)**	**(174,500)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 2,432**	**$ 2,858**	**$ 2,820**	**$ -**	**$ -**

Solid Waste Fund
Revenues

The primary source of revenue is based on fixed monthly charges for solid waste collection.

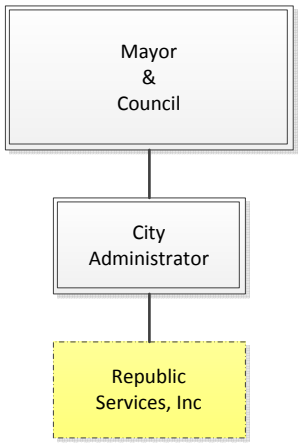
The Solid Waste Fund records revenues and expenditures associated with solid waste collection which is contracted with Republic Services, Inc. The solid waste collection fee will not increase for the FY 2012 Budget the residential and commercial carts.

Items not eligible for pickup due to limitations of the contract are picked up by the City of Winder's Street Department. Examples would include white goods and yard debris.

SOLID WASTE COLLECTION FEES	RATES EFFECTIVE JULY 1, 2010
RESIDENTIAL CART*	$ 15.00
COMMERCIAL CART*	16.00

* These rates are based on one cart per customer with one pickup per week. Rates will vary based on number of carts at a location and how often the carts are picked up.

Solid Waste Fund
Expenditures



Statement of Purpose

The Solid Waste Department provides curbside garbage and recycling collection to all single-family residences within the City limits. The Department provides cart service for the businesses and apartments within the City. Dumpster service is open to all sanitation providers.

Program Objectives

1. To provide the citizens, businesses, and industry of Winder with efficient, cost effective solid waste collection and recycling services supporting the infrastructure demands of our growing community.
2. To deliver high quality services with an emphasis on employee safety, public health and the image of the City of Winder.

Capital Outlay

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	30,734	-	-	-	**-**
TOTAL BENEFITS	**30,734**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**30,734**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	952,200	923,533	928,663	924,000	**948,000**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	17,242	-	-	-	**-**
COMMUNICATIONS	153	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	-	-	**-**
UTILITIES	-	-	-	-	**-**
GASOLINE	6,918	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	-	-	-	**-**
BAD DEBT	6,877	2,884	6,368	-	**-**
TOTAL OPERATING EXPENDITURES	**983,391**	**926,417**	**935,032**	**924,000**	**948,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	24,188	1,186	1,143	6,300	**7,800**
INTERNAL FUNDS	-	11,090	10,424	9,400	**11,700**
TOTAL ALLOCATION	**24,188**	**12,276**	**11,567**	**15,700**	**19,500**
TOTAL EXPENDITURES	**1,038,313**	**938,693**	**946,598**	**939,700**	**967,500**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Facilities Fund

Special Facilities Fund

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	-	-	-	-	**-**
Contributions	6,000	1,000	-	-	**-**
Miscellaneous and Other	524	648	715	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	123,816	125,630	116,613	109,000	**107,000**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**130,340**	**127,278**	**117,328**	**109,000**	**107,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	607,628	601,630	596,742	446,100	**331,800**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**607,628**	**601,630**	**596,742**	**446,100**	**331,800**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	-	-	-	(15,500)	**(16,500)**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	15,500	**16,500**
Transfers In	831,150	410,570	339,583	337,100	**224,800**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**831,150**	**410,570**	**339,583**	**337,100**	**224,800**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 353,862**	**$ (63,782)**	**$ (139,831)**	**$ -**	**$ -**

Special Facilities Fund
Revenues

The primary source of revenue is rental of the Winder Community Center, rental of the Cultural Arts Facility, rental by Lanier Technical College, and a portion of the Hotel/Motel Tax collections.

The Special Facility Fund records revenues and expenditures associated with the operations of the Community Center, Picnic Pavilion, Cultural Arts Facility, Train Depot and the Lanier Technical College Buildings. The City of Winder rents space to the State of Georgia for Lanier Technical College for a nominal fee.

These facilities enable many people access to have weddings, receptions, parties, and different cultural events right in downtown Winder. Besides being able to rent these facilities for private functions, the Winder Barrow Community Theatre, the local schools, and many not-for-profit organizations host events that enhance this community.



Winder Community Center

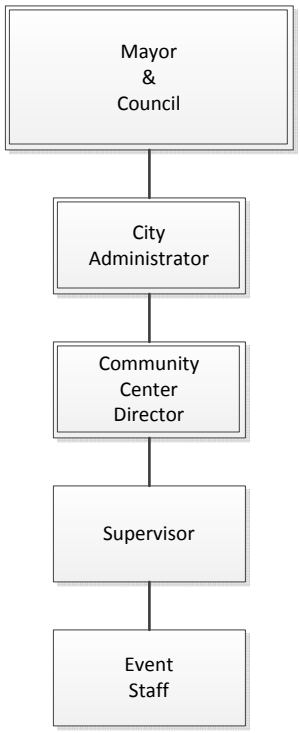


Cultural Arts Facility's Theater

Special Facilities Fund
Expenditures

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 160,220	$ 158,831	$ 155,460	$ 153,800	**$ 137,200**
OVERTIME	82	291	1,531	600	**400**
TOTAL SALARIES	**160,301**	**159,122**	**156,991**	**154,400**	**137,600**
BENEFITS					
GROUP INSURANCE	15,608	20,410	21,138	20,300	**17,000**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	9,526	9,512	9,145	9,600	**8,200**
MEDICARE	2,228	2,224	2,139	2,200	**1,900**
RETIREMENT CONTRIBUTION	9,491	14,130	21,768	22,300	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	927	2,840	2,915	3,500	**-**
OTHER EMPLOYEE BENEFITS	670	505	2,091	-	**2,000**
TOTAL BENEFITS	**38,449**	**49,621**	**59,197**	**57,900**	**29,100**
TOTAL PERSONAL SERVICES	**198,751**	**208,744**	**216,188**	**212,300**	**166,700**
OPERATING EXPENDITURES					
PROFESSIONAL	9,450	5,801	-	3,500	**9,500**
TECHNICAL	3,100	400	1,525	1,500	**2,000**
CLEANING SERVICES	500	418	2,862	2,500	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	68,749	33,334	31,069	35,400	**400**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	322	1,320	-	1,000	**1,500**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	115	272	108	2,400	**2,400**
INS, OTHER THAN EMP BENEFIT	7,798	8,035	5,394	6,400	**-**
COMMUNICATIONS	2,134	1,178	1,224	1,200	**1,300**
ADVERTISING	4,080	3,591	4,548	4,500	**5,500**
PRINTING & BINDING	-	-	475	1,000	**1,000**
TRAVEL	343	306	-	-	**-**
DUES & FEES	394	450	218	500	**500**
EDUCATION & TRAINING	1,341	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	18,754	12,156	10,088	15,000	**25,000**
UTILITIES	107,006	115,130	112,644	108,500	**45,400**
GASOLINE	-	-	-	-	**-**
FOOD	665	301	-	-	**-**
BOOKS AND PERIODICALS	83	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	5,520	-	431	15,200	**200**
TECHNOLOGY EQUIPMENT	5,570	3,012	1,163	2,000	**5,000**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	3,269	3,177	3,484	3,500	**3,700**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	105,669	145,887	146,352	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**344,861**	**334,767**	**321,584**	**204,100**	**103,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	15,500	**16,500**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**15,500**	**16,500**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	64,016	58,119	58,970	29,700	**61,700**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**64,016**	**58,119**	**58,970**	**29,700**	**61,700**
TOTAL EXPENDITURES	**607,628**	**601,630**	**596,742**	**461,600**	**348,300**

Special Facilities Fund
Community Center



Statement of Purpose

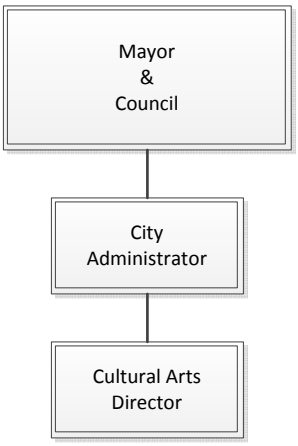
The Community Center is available for rent by the general public, non-profit organization, and businesses. The Community Center can host a variety of events ranging from seminars, fundraisers, banquets, and large scale weddings. The Pavilion and Jug Tavern Park are also available for rental needs. Our mission is to provide our guests with attentive professional customer service.

Program Objectives

1. Increase the awareness of the Winder Community Center.
2. To make the Winder Community Center become the number one rental facility in Barrow County.
3. To make the Winder Community Center's landscape as beautiful on the outside as it is inside.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 90,516	$ 82,382	$ 78,299	$ 77,000	**$ 82,100**
OVERTIME	12	200	1,518	400	**400**
TOTAL SALARIES	**90,528**	**82,583**	**79,818**	**77,400**	**82,500**
BENEFITS					
GROUP INSURANCE	14,036	15,637	16,440	15,200	**16,600**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	5,202	4,772	4,526	4,800	**4,800**
MEDICARE	1,216	1,116	1,059	1,100	**1,100**
RETIREMENT CONTRIBUTION	8,224	7,986	10,254	10,800	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	801	2,141	2,095	2,500	**-**
OTHER EMPLOYEE BENEFITS	460	346	1,045	-	**1,500**
TOTAL BENEFITS	**29,940**	**31,999**	**35,420**	**34,400**	**24,000**
TOTAL PERSONAL SERVICES	**120,467**	**114,582**	**115,238**	**111,800**	**106,500**
OPERATING EXPENDITURES					
PROFESSIONAL	3,675	-	-	-	**-**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	418	2,862	2,500	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	34,289	21,494	18,675	15,400	**400**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	322	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	272	108	2,400	**2,400**
INS, OTHER THAN EMP BENEFIT	7,694	6,907	1,870	2,200	**-**
COMMUNICATIONS	716	578	612	600	**700**
ADVERTISING	1,058	653	2,347	2,000	**2,000**
PRINTING & BINDING	-	-	-	1,000	**1,000**
TRAVEL	-	-	-	-	**-**
DUES & FEES	294	305	153	200	**200**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	7,834	9,505	7,738	10,000	**20,000**
UTILITIES	38,981	40,040	37,664	37,500	**3,000**
GASOLINE	-	-	-	-	**-**
FOOD	116	145	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	1,422	-	431	15,000	**-**
TECHNOLOGY EQUIPMENT	57	1,917	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	3,269	3,177	3,484	3,500	**3,500**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	46,084	53,208	53,487	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**145,810**	**138,618**	**129,430**	**92,300**	**33,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	31,357	27,075	26,829	14,000	**39,100**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**31,357**	**27,075**	**26,829**	**14,000**	**39,100**
TOTAL EXPENDITURES	**297,634**	**280,275**	**271,497**	**218,100**	**178,800**

Special Facilities Fund
Cultural Arts Facility



Statement of Purpose

To provide an efficient, state-of-the-art venue for all manner of artistic expression, be it visual, written or performed and to continually strive to make a significant and positive difference in the quality of life within our city, county and region.

Program Objectives

1. Provide the best available entertainment to all residents and guests of the area, and at the same time keeping costs to a minimum.
2. Work directly with the Barrow County Board of Education to provide a locally based resource for education, expression and experience in the arts at all levels.
3. Work with area and regional arts organizations to coordinate our efforts and there-by increase the availability of arts and arts expressions for all residents of Northeast Georgia.
4. Enhance the image of the City of Winder by demonstrating to all residents and guests within the Northeast Georgia Region that **"*WINDER IS STATE-OF-THE-ARTS*"**.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 69,704	$ 76,449	$ 77,161	$ 76,800	**$ 55,100**
OVERTIME	70	91	12	200	**-**
TOTAL SALARIES	**69,774**	**76,539**	**77,174**	**77,000**	**55,100**
BENEFITS					
GROUP INSURANCE	1,572	4,773	4,697	5,100	**400**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	4,324	4,740	4,619	4,800	**3,400**
MEDICARE	1,012	1,108	1,081	1,100	**800**
RETIREMENT CONTRIBUTION	1,267	6,143	11,514	11,500	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	126	699	820	1,000	**-**
OTHER EMPLOYEE BENEFITS	210	159	1,045	-	**500**
TOTAL BENEFITS	**8,509**	**17,622**	**23,777**	**23,500**	**5,100**
TOTAL PERSONAL SERVICES	**78,283**	**94,162**	**100,950**	**100,500**	**60,200**
OPERATING EXPENDITURES					
PROFESSIONAL	5,775	5,801	-	3,500	**9,500**
TECHNICAL	3,100	400	1,525	1,500	**2,000**
CLEANING SERVICES	500	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	22,952	6,670	5,803	15,000	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	16	-	1,000	**1,500**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	115	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	66	591	1,870	2,200	**-**
COMMUNICATIONS	1,418	601	612	600	**600**
ADVERTISING	3,022	2,938	2,200	2,500	**3,500**
PRINTING & BINDING	-	-	475	-	**-**
TRAVEL	343	306	-	-	**-**
DUES & FEES	100	73	65	300	**300**
EDUCATION & TRAINING	1,341	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	10,920	2,651	2,350	5,000	**5,000**
UTILITIES	25,356	29,900	28,571	29,000	**-**
GASOLINE	-	-	-	-	**-**
FOOD	549	156	-	-	**-**
BOOKS AND PERIODICALS	83	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	4,097	-	-	200	**200**
TECHNOLOGY EQUIPMENT	5,513	1,094	1,163	2,000	**5,000**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**200**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	28,934	61,680	61,866	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**114,185**	**112,877**	**106,500**	**62,800**	**27,800**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	15,500	**16,500**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**15,500**	**16,500**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	22,665	22,139	22,748	12,300	**19,100**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**22,665**	**22,139**	**22,748**	**12,300**	**19,100**
TOTAL EXPENDITURES	**215,133**	**229,178**	**230,198**	**191,100**	**123,600**

Special Facilities Fund
Educational Facilities

Statement of Purpose

To provide a space for Lanier Technical College and the Winder-Barrow Coalition for Adult and Continuing Education (WBCACE) that enables the citizens of Winder and Barrow County to improve themselves through obtaining a GED or a college degree without having to travel long distances for a higher education.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	11,508	5,170	6,592	5,000	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	1,304	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	38	537	1,654	2,000	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	73	-	-	**-**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	-	-	-	-	**-**
UTILITIES	42,669	45,190	46,409	42,000	**42,400**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	30,652	30,999	30,999	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**84,867**	**83,273**	**85,654**	**49,000**	**42,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	9,994	8,905	9,392	3,400	**3,500**
INTERNAL FUNDS	-	-	-	-	**-**
TOTAL ALLOCATION	**9,994**	**8,905**	**9,392**	**3,400**	**3,500**
TOTAL EXPENDITURES	**94,861**	**92,177**	**95,046**	**52,400**	**45,900**

Special Facilities Fund

Positions by Department

Community Center	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Director	1.00	1.00	1.00	1.00
Events Coordinator/Supervisor	0.75	1.00	1.00	1.00
Event Staff	1.50	0.50	0.50	0.63
Total	3.25	2.50	2.50	2.63
Cultural Arts				
Director	1.00	1.00	1.00	1.00
Service Worker/Housekeeping	1.00	1.00	1.00	-
Total	2.00	2.00	2.00	1.00
Total Special Facility Fund	5.25	4.50	4.50	3.63

Special Facilities Fund
Capital Outlay

	#	FY 2012
Cultural Arts Department		
Lighting	1	$ 16,500


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Broadband Fund

Broadband Fund

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	-	-	-	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	12,000	12,000	12,000	12,000	**12,000**
Internal Service Funds	-	-	-	-	**-**
TOTAL REVENUE	**12,000**	**12,000**	**12,000**	**12,000**	**12,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	21,881	22,591	22,591	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**21,881**	**22,591**	**22,591**	**-**	**-**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	**-**
Capital Outlay	-	-	-	-	**-**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	-	**-**
Transfers In	90,000	(12,000)	(12,000)	(12,000)	**(12,000)**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**90,000**	**(12,000)**	**(12,000)**	**(12,000)**	**(12,000)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 80,119**	**$ (22,591)**	**$ (22,591)**	**$ -**	**$ -**

Broadband Fund

Revenues

The only source of revenue is from the rental of “space” on the City’s fiber network installed in the downtown area.



Broadband Fund

Statement of Purpose

To provide leased access space on the City of Winder's Fiber Optic Network to those eligible entities who are in need of one (1) gbps point-to-point connectivity.

Capital Outlay

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	15,304	-	-	-	-
TECHNICAL	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
FLEET MAINTENANCE	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS, OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	6,577	22,591	22,591	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**21,881**	**22,591**	**22,591**	-	-
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
INTERNAL FUNDS	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**21,881**	**22,591**	**22,591**	-	-


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Utility Service Fund

Utility Service Fund

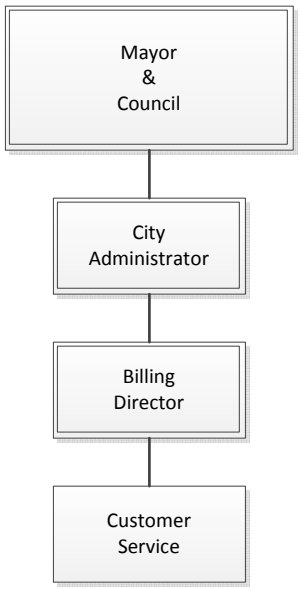
Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	154	153	1	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	-	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	1,446,659	1,346,512	798,757	797,200	**795,200**
TOTAL REVENUE	**1,446,812**	**1,346,665**	**798,758**	**797,200**	**795,200**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	1,443,162	1,345,134	857,560	784,200	**782,300**
TOTAL OPERATING EXPENDITURES	**1,443,162**	**1,345,134**	**857,560**	**784,200**	**782,300**
OTHER SOURCES AND (USES)					
Debt Service	(142)	(1,531)	(1,198)	(13,000)	**(12,900)**
Capital Outlay	-	-	-	(19,400)	**(14,400)**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	19,400	**14,400**
Transfers In	60,000	-	-	-	**-**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**59,858**	**(1,531)**	**(1,198)**	**(13,000)**	**(12,900)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 63,508**	**$ (0)**	**$ (60,000)**	**$ -**	**$ -**

Utility Service Fund
Expenditures

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 770,561	$ 717,196	$ 383,716	$ 392,500	**$ 393,800**
OVERTIME	33,398	17,208	10,809	18,600	**18,400**
TOTAL SALARIES	**803,959**	**734,404**	**394,525**	**411,100**	**412,200**
BENEFITS					
GROUP INSURANCE	123,641	136,340	79,650	83,800	**92,300**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	47,424	43,703	22,639	25,400	**25,600**
MEDICARE	10,933	10,220	5,294	6,000	**6,000**
RETIREMENT CONTRIBUTION	129,624	94,229	59,544	58,900	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	13,195	16,980	18,564	7,200	**-**
OTHER EMPLOYEE BENEFITS	2,325	33,819	3,489	600	**5,800**
TOTAL BENEFITS	**327,142**	**335,290**	**189,180**	**181,900**	**129,700**
TOTAL PERSONAL SERVICES	**1,131,101**	**1,069,694**	**583,706**	**593,000**	**541,900**
OPERATING EXPENDITURES					
PROFESSIONAL	1,430	-	-	-	**-**
TECHNICAL	11,650	13,795	40,597	15,500	**68,400**
CLEANING SERVICES	-	210	32	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	25,868	29,678	30,603	20,000	**20,000**
GENERAL REPAIRS & MAINT.	2,783	470	982	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	108	208	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	9,181	12,186	10,084	9,100	**9,100**
INS, OTHER THAN EMP BENEFIT	31,716	35,315	23,672	5,800	**-**
COMMUNICATIONS	84,390	60,650	68,200	68,100	**72,600**
ADVERTISING	1,028	130	118	-	**100**
PRINTING & BINDING	(67)	-	-	-	**-**
TRAVEL	6,789	117	32	-	**-**
DUES & FEES	28,424	22,587	15,494	10,000	**15,800**
EDUCATION & TRAINING	4,092	2,521	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	34,273	27,548	19,127	24,400	**22,400**
UTILITIES	321	282	273	-	**-**
GASOLINE	25,360	20,999	18,233	30,000	**22,000**
FOOD	7,165	27	-	-	**-**
BOOKS AND PERIODICALS	155	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	8,475	3,143	1,420	2,100	**2,100**
TECHNOLOGY EQUIPMENT	10,599	6,038	1,023	2,400	**4,400**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	3,891	1,834	1,471	3,800	**3,500**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	14,430	37,703	42,494	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**312,061**	**275,439**	**273,855**	**191,200**	**240,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	10,100	**5,100**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	9,300	**9,300**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**19,400**	**14,400**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	12,100	**12,400**
INTEREST	142	1,531	1,198	900	**500**
TOTAL DEBT SERVICE	**142**	**1,531**	**1,198**	**13,000**	**12,900**
ALLOCATION					
INDIRECT COST ALLOCATION	(1,446,659)	(1,346,512)	(189,736)	-	**107,400**
INTERNAL FUNDS	-	-	(609,021)	(797,200)	**(902,600)**
TOTAL ALLOCATION	**(1,446,659)**	**(1,346,512)**	**(798,757)**	**(797,200)**	**(795,200)**
TOTAL EXPENDITURES	**(3,354)**	**153**	**60,001**	**19,400**	**14,400**

Utility Service Fund
Utility Billing



Statement of Purpose

To provide accurate billing for all of the City of Winder utilities.

Program Objectives

1. Assure that the work of the department is adequately scheduled, documented, and evaluated.
2. Provide quality customer service.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 96,247	$ 89,212	$ 94,243	$ 93,300	**$ 95,900**
OVERTIME	1,422	553	632	600	**600**
TOTAL SALARIES	**97,668**	**89,765**	**94,875**	**93,900**	**96,500**
BENEFITS					
GROUP INSURANCE	11,723	11,121	12,500	11,700	**15,500**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	5,826	5,452	5,588	5,800	**6,000**
MEDICARE	1,363	1,275	1,307	1,400	**1,400**
RETIREMENT CONTRIBUTION	22,973	14,229	14,303	14,000	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	309	309	273	300	**-**
OTHER EMPLOYEE BENEFITS	634	6,918	(275)	-	**1,100**
TOTAL BENEFITS	**42,828**	**39,303**	**33,697**	**33,200**	**24,000**
TOTAL PERSONAL SERVICES	**140,496**	**129,068**	**128,573**	**127,100**	**120,500**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	11,113	9,137	10,794	6,200	**58,700**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	5,877	9,657	8,487	9,100	**9,100**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	75,600	55,600	64,611	65,000	**69,000**
ADVERTISING	-	-	-	-	**100**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	989	-	-	-	**-**
DUES & FEES	18,744	12,990	13,788	10,000	**10,000**
EDUCATION & TRAINING	525	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	19,591	19,987	16,673	18,500	**16,500**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	2,680	-	-	**2,000**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**300**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	115	6,121	6,811	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**132,554**	**116,171**	**121,164**	**108,800**	**165,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	(272,896)	(245,239)	(189,736)	-	**19,500**
INTERNAL FUNDS	-	-	-	(235,900)	**(305,700)**
TOTAL ALLOCATION	**(272,896)**	**(245,239)**	**(189,736)**	**(235,900)**	**(286,200)**
TOTAL EXPENDITURES	**154**	**-**	**60,001**	**-**	**-**

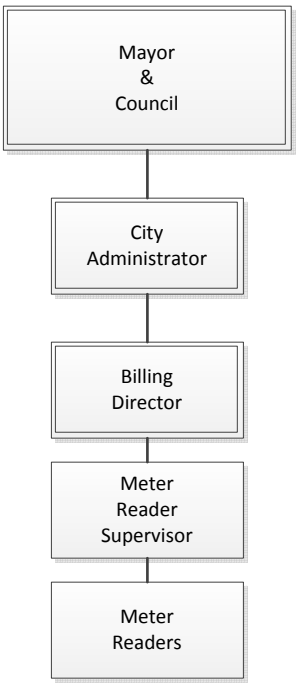
Utility Service Fund
Utility Service Administration

Statement of Purpose

To account for the debt service in the Utility Service Fund. This department was formerly used for all administration purposes of the Water and Sewer, Gas, and Fleet Maintenance management; however, these functions have been segregated back to the applicable funds.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 288,038	$ 258,818	$ -	$ -	**$ -**
OVERTIME	4,436	2,079	-	-	**-**
TOTAL SALARIES	**292,474**	**260,897**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	46,034	47,005	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	17,578	15,668	-	-	**-**
MEDICARE	3,952	3,663	-	-	**-**
RETIREMENT CONTRIBUTION	33,595	26,725	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	5,117	9,591	-	-	**-**
OTHER EMPLOYEE BENEFITS	1,379	19,971	(1,295)	-	**-**
TOTAL BENEFITS	**107,655**	**122,623**	**(1,295)**	**-**	**-**
TOTAL PERSONAL SERVICES	**400,129**	**383,520**	**(1,295)**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	1,430	-	-	-	**-**
TECHNICAL	537	-	-	-	**-**
CLEANING SERVICES	-	210	32	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	12,747	5,970	-	-	**-**
GENERAL REPAIRS & MAINT.	2,683	220	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	85	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	3,304	2,529	1,597	-	**-**
INS, OTHER THAN EMP BENEFIT	31,716	35,175	23,622	-	**-**
COMMUNICATIONS	5,174	1,368	-	-	**-**
ADVERTISING	1,028	130	-	-	**-**
PRINTING & BINDING	(67)	-	-	-	**-**
TRAVEL	4,811	117	32	-	**-**
DUES & FEES	9,680	9,597	1,569	-	**-**
EDUCATION & TRAINING	3,042	2,521	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	6,470	3,861	78	-	**-**
UTILITIES	321	282	273	-	**-**
GASOLINE	-	734	-	-	**-**
FOOD	933	27	-	-	**-**
BOOKS AND PERIODICALS	155	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	8,020	3,143	-	-	**-**
TECHNOLOGY EQUIPMENT	5,919	2,080	232	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	2,084	59	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	7,011	13,546	16,811	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**107,082**	**81,568**	**44,246**	**-**	**-**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	12,100	**12,400**
INTEREST	142	1,531	1,198	900	**500**
TOTAL DEBT SERVICE	**142**	**1,531**	**1,198**	**13,000**	**12,900**
ALLOCATION					
INDIRECT COST ALLOCATION	(507,353)	(466,466)	-	-	**-**
INTERNAL FUNDS	-	-	(44,149)	(13,000)	**(12,900)**
TOTAL ALLOCATION	**(507,353)**	**(466,466)**	**(44,149)**	**(13,000)**	**(12,900)**
TOTAL EXPENDITURES	**-**	**153**	**-**	**-**	**-**

Utility Service Fund
Meter Readers



Statement of Purpose

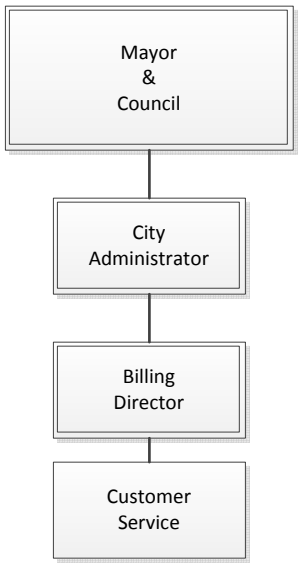
To provide accurate meter reading for all of the City of Winder utilities.

Program Objectives

1. Assure that the work of the department is adequately scheduled, documented, and evaluated.
2. Provide quality customer service.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 198,088	$ 192,424	$ 154,430	$ 165,300	**$ 163,900**
OVERTIME	15,284	10,102	7,945	14,100	**13,900**
TOTAL SALARIES	**213,372**	**202,525**	**162,376**	**179,400**	**177,800**
BENEFITS					
GROUP INSURANCE	30,023	35,246	33,346	40,500	**38,700**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	12,549	12,190	9,393	11,100	**11,100**
MEDICARE	2,935	2,851	2,197	2,600	**2,600**
RETIREMENT CONTRIBUTION	38,594	29,747	24,467	24,800	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	6,476	6,546	17,744	6,400	**-**
OTHER EMPLOYEE BENEFITS	194	-	2,638	600	**2,600**
TOTAL BENEFITS	**90,772**	**86,581**	**89,784**	**86,000**	**55,000**
TOTAL PERSONAL SERVICES	**304,144**	**289,106**	**252,160**	**265,400**	**232,800**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	-	-	-	5,000	**9,700**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	13,121	23,708	30,603	20,000	**20,000**
GENERAL REPAIRS & MAINT.	-	-	-	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	23	208	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	140	50	5,800	**-**
COMMUNICATIONS	3,616	3,683	3,589	3,100	**3,600**
ADVERTISING	-	-	118	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	989	-	-	-	**-**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	525	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	3,801	1,942	920	2,900	**2,900**
UTILITIES	-	-	-	-	**-**
GASOLINE	25,360	20,265	18,233	30,000	**22,000**
FOOD	-	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	1,420	2,100	**2,100**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	1,807	1,775	1,471	3,800	**2,600**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	7,304	13,826	14,291	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**56,547**	**65,548**	**70,696**	**72,700**	**62,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	10,100	**5,100**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	9,300	**9,300**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**19,400**	**14,400**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	(360,691)	(354,654)	-	-	**48,800**
INTERNAL FUNDS	-	-	(322,856)	(338,100)	**(344,500)**
TOTAL ALLOCATION	**(360,691)**	**(354,654)**	**(322,856)**	**(338,100)**	**(295,700)**
TOTAL EXPENDITURES	**-**	**-**	**-**	**19,400**	**14,400**

Utility Service Fund
Utility Service Section



Statement of Purpose

To provide accurate and courteous customer service for all of the City of Winder utilities.

Program Objectives

1. Assure that the work of the department is adequately scheduled, documented, and evaluated.
2. Provide quality customer service.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 188,187	$ 176,743	$ 135,043	$ 133,900	**$ 134,000**
OVERTIME	12,257	4,475	2,232	3,900	**3,900**
TOTAL SALARIES	**200,445**	**181,218**	**137,274**	**137,800**	**137,900**
BENEFITS					
GROUP INSURANCE	35,860	42,968	33,804	31,600	**38,100**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	11,471	10,393	7,658	8,500	**8,500**
MEDICARE	2,683	2,431	1,791	2,000	**2,000**
RETIREMENT CONTRIBUTION	34,462	23,527	20,774	20,100	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	1,294	535	547	500	**-**
OTHER EMPLOYEE BENEFITS	118	6,930	2,421	-	**2,100**
TOTAL BENEFITS	**85,888**	**86,784**	**66,993**	**62,700**	**50,700**
TOTAL PERSONAL SERVICES	**286,332**	**268,001**	**204,268**	**200,500**	**188,600**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	**-**
TECHNICAL	-	4,658	29,803	4,300	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	100	250	982	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	-	**-**
PRINTING & BINDING	-	-	-	-	**-**
TRAVEL	-	-	-	-	**-**
DUES & FEES	-	-	137	-	**5,800**
EDUCATION & TRAINING	-	-	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	4,411	1,758	1,456	3,000	**3,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	6,232	-	-	-	**-**
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	455	-	-	-	**-**
TECHNOLOGY EQUIPMENT	4,680	1,277	790	2,400	**2,400**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**600**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	-	4,209	4,581	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**15,878**	**12,152**	**37,749**	**9,700**	**11,800**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	(305,718)	(280,153)	-	-	**39,100**
INTERNAL FUNDS	-	-	(242,017)	(210,200)	**(239,500)**
TOTAL ALLOCATION	**(305,718)**	**(280,153)**	**(242,017)**	**(210,200)**	**(200,400)**
TOTAL EXPENDITURES	**(3,508)**	**-**	**-**	**-**	**-**

Utility Service Fund
Positions by Department

	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Utility Billing				
Director	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	-	-	1.00
Total	2.00	1.00	1.00	2.00
Meter Readers				
Director	1.00	1.00	1.00	1.00
Meter Readers	4.00	4.00	4.00	4.00
Total	5.00	5.00	5.00	5.00
Utility Service Section				
Customer Service	6.00	5.00	5.00	4.00
Utility Administration				
Director	1.00	-	-	-
Utility Proram Coordinator	1.00	-	-	-
Administrative Assistant	3.00	-	-	-
Customer Service Representative	1.00	-	-	-
Locator	2.00	-	-	-
Engineer	1.00	-	-	-
GIS Tech	1.00	-	-	-
Total	10.00	-	-	-
Total Utility Service Fund	23.00	11.00	11.00	11.00

Utility Service Fund
Debt Service

	Balances 06/30/2011	Principal	Interest	Total
UTILITY SERVICE				
2008/2009 Equipment Financing	$ 22,959	$ 12,372	$ 502	$ 12,874
Total Utility Service	**$ 22,959**	**$ 12,372**	**$ 502**	**$ 12,874**

Utility Service Fund
Capital Outlay

	#	FY 2012
Meter Readers		
Super Raptor Radio Transceiver	1	$ 5,100
Mobile Lite Collector	1	9,300
Total Utility Service Fund		**$ 14,400**

Fleet Maintenance Fund

Fleet Maintenance Fund

Revenue, Expenditures And Other Sources and Uses Summary

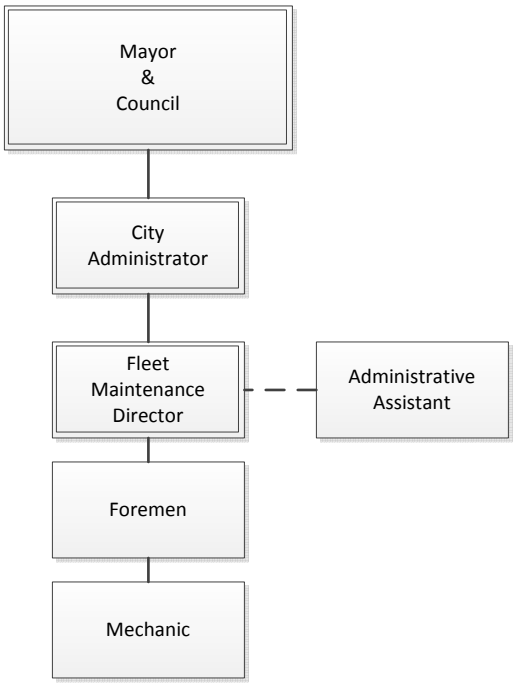
	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	**$ -**
Franchise Fees	-	-	-	-	**-**
License and Permits	-	-	-	-	**-**
Intergovernmental	-	-	-	-	**-**
Charges for Service	-	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	**-**
Interest	62	61	0	-	**-**
Contributions	-	-	-	-	**-**
Miscellaneous and Other	933	-	-	-	**-**
Indirect Cost Allocation	-	-	-	-	**-**
Water and Sewer Charges	-	-	-	-	**-**
Environmental Protection Charges	-	-	-	-	**-**
Gas Charges	-	-	-	-	**-**
Tap -On Fees	-	-	-	-	**-**
Solid Waste Charges	-	-	-	-	**-**
Penalties and Interest	-	-	-	-	**-**
Special Facility Charges	-	-	-	-	**-**
Broadband Charges	-	-	-	-	**-**
Internal Service Funds	383,905	349,553	308,066	313,200	**296,000**
TOTAL REVENUE	**384,900**	**349,614**	**308,066**	**313,200**	**296,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	**-**
Judicial	-	-	-	-	**-**
Public Safety - Police	-	-	-	-	**-**
Public Safety - Fire	-	-	-	-	**-**
Public Works	-	-	-	-	**-**
Housing & Development	-	-	-	-	**-**
Water and Sewer	-	-	-	-	**-**
Environmental Protection	-	-	-	-	**-**
Gas	-	-	-	-	**-**
Solid Waste	-	-	-	-	**-**
Broadband	-	-	-	-	**-**
Special Facility	-	-	-	-	**-**
Internal Service	384,843	349,001	307,587	307,900	**290,800**
TOTAL OPERATING EXPENDITURES	**384,843**	**349,001**	**307,587**	**307,900**	**290,800**
OTHER SOURCES AND (USES)					
Debt Service	(57)	(612)	(479)	(5,300)	**(5,200)**
Capital Outlay	-	-	-	-	**-**
Proceeds From Sale of Assets	-	-	-	-	**-**
Proceeds From Rate Increase	-	-	-	-	**-**
Issuance of Debt Instruments	-	-	-	-	**-**
Transfers In	-	-	-	-	**-**
Transfers Out	-	-	-	-	**-**
TOTAL OTHER SOURCES AND (USES)	**(57)**	**(612)**	**(479)**	**(5,300)**	**(5,200)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 0**	**$ 0**	**$ 0**	**$ -**	**$ -**

Fleet Maintenance Fund

Revenues

The source of revenue for the Fleet Maintenance Fund comes from internal charges to the other city departments for repairs and maintenance performed on any vehicles and/or equipment owned by that department.

Fleet Maintenance Fund



Statement of Purpose

Maintain and repair vehicles and equipment, and provide support services to user departments.

Fleet personnel also manage the fuel for these vehicles and equipment; fabricate structures and accessories needed by other staff; purchase, license, and equip vehicles according to a replacement schedule; assure vehicles are properly equipped (chains, etc.) during inclement weather; and provide immediate roadside response in the event of emergencies.

Program Objectives

1. Effective, efficient operation and maintenance of the City's fleet inventory and equipment.
2. Quality customer service.

Capital Outlay

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 157,577	$ 159,251	$ 140,986	$ 135,700	**$ 150,400**
OVERTIME	95	164	144	300	**300**
TOTAL SALARIES	**157,672**	**159,415**	**141,130**	**136,000**	**150,700**
BENEFITS					
GROUP INSURANCE	16,726	16,452	15,332	14,300	**18,200**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	9,653	9,809	8,301	8,400	**9,400**
MEDICARE	2,257	2,294	1,941	2,000	**2,200**
RETIREMENT CONTRIBUTION	28,075	16,259	20,688	24,100	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	6,824	5,467	5,466	6,600	**-**
OTHER EMPLOYEE BENEFITS	150	162	1,568	-	**1,600**
TOTAL BENEFITS	**63,686**	**50,442**	**53,297**	**55,400**	**31,400**
TOTAL PERSONAL SERVICES	**221,358**	**209,856**	**194,427**	**191,400**	**182,100**
OPERATING EXPENDITURES					
PROFESSIONAL	-	800	-	500	**-**
TECHNICAL	-	970	800	1,000	**1,000**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	735	4,104	338	2,000	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	938	300	93	2,300	**2,300**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	10,609	11,239	7,683	9,000	**-**
COMMUNICATIONS	105	700	690	600	**700**
ADVERTISING	270	-	-	-	**-**
PRINTING & BINDING	(700)	-	-	200	**200**
TRAVEL	-	-	-	600	**600**
DUES & FEES	-	-	-	-	**-**
EDUCATION & TRAINING	-	100	-	2,500	**2,500**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	131,651	94,823	78,714	85,000	**90,800**
UTILITIES	4,729	4,561	4,795	5,000	**-**
GASOLINE	1,940	2,618	1,888	2,400	**3,200**
FOOD	-	-	-	200	**200**
BOOKS AND PERIODICALS	127	-	-	1,000	**1,000**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	3,610	70	946	500	**2,000**
TECHNOLOGY EQUIPMENT	-	2,296	-	1,600	**1,600**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	2,268	1,503	1,873	2,100	**2,600**
UTILITY SUPPLY	4,225	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	2,975	15,060	15,339	-	**-**
BAD DEBT	-	-	-	-	**-**
TOTAL OPERATING EXPENDITURES	**163,485**	**139,145**	**113,160**	**116,500**	**108,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**-**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	4,900	**5,000**
INTEREST	57	612	479	400	**200**
TOTAL DEBT SERVICE	**57**	**612**	**479**	**5,300**	**5,200**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	**35,900**
INTERNAL FUNDS	-	-	-	(4,900)	**(35,900)**
TOTAL ALLOCATION	**-**	**-**	**-**	**(4,900)**	**-**
TOTAL EXPENDITURES	**384,900**	**349,614**	**308,066**	**308,300**	**296,000**

Fleet Maintenance Fund
Positions

Fleet Maintenance Department	Approved FY 2009	Approved FY 2010	Approved FY 2011	Requested FY 2012
Director	1.00	1.00	1.00	1.00
Customer Service	1.00	1.00	1.00	0.67
Foreman	1.00	1.00	1.00	1.00
Mechanic	3.00	1.00	1.00	1.00
Total	6.00	4.00	4.00	3.67

Fleet Maintenance Fund
Debt Service

	Balances 06/30/2011	Principal	Interest	Total
FLEET MAINTENANCE				
2008/2009 Equipment Financing	$ 9,184	$ 4,949	$ 201	$ 5,150
Total Fleet Maintenance	**$ 9,184**	**$ 4,949**	**$ 201**	**$ 5,150**


WINDER, GEORGIA
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Component Unit
Downtown Development Authority

Component Unit (DDA)

Revenue, Expenditures And Other Sources and Uses Summary

	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	265,500	26,159	18,000	25,000	25,000
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**265,500**	**26,159**	**18,000**	**25,000**	**25,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Housing & Development	210,022	50,039	15,963	25,000	25,000
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**210,022**	**50,039**	**15,963**	**25,000**	**25,000**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	(200,000)
Proceeds From Sale of Assets	-	-	-	-	-
Proceeds From Rate Increase	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	200,000
Transfers In	-	-	-	-	-
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**-**	**-**	**-**	**-**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 55,478**	**$ (23,880)**	**$ 2,037**	**$ -**	**$ -**

Component Unit (DDA)

Revenues

The source of revenue for the Downtown Development Authority Fund comes from contributions provided by the City of Winder. The Authority is controlled and managed by a board of seven members appointed by the Mayor and Council of the City.

Component Unit
Downtown Development Authority

Statement of Purpose

To maintain a healthy, viable Downtown commercial district symbolizing community caring and a high quality of life plus fill existing space within the city limits of Winder. The DDA serves as a liaison between the city of Winder and the Chamber of Commerce, Economic Development agencies, non-profit groups and other governmental agencies.

Program Objectives

1. To facilitate projects that will promote trade, commerce, industry and employment in the Downtown district.
2. To enhance Downtown's physical appearance by encouraging façade improvements of Downtown buildings and encouraging new businesses within the Downtown area.

Capital Outlay

No capital expenditures have been budgeted for this component unit.

EXPENDITURES	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ORIGINAL BUDGET	2011-2012 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	**$ -**
OVERTIME	-	-	-	-	**-**
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	**-**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	**-**
MEDICARE	-	-	-	-	**-**
RETIREMENT CONTRIBUTION	-	-	-	-	**-**
TUITION REIMBURSEMENTS	-	-	-	-	**-**
WORKERS' COMPENSATION	-	-	-	-	**-**
OTHER EMPLOYEE BENEFITS	-	-	-	-	**-**
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	7,629	-	-	3,500	**3,500**
TECHNICAL	-	-	-	-	**-**
CLEANING SERVICES	-	-	-	-	**-**
LAND FILL FEES	-	-	-	-	**-**
FLEET MAINTENANCE	-	-	-	-	**-**
GENERAL REPAIRS & MAINT.	186,500	6,019	1,916	-	**-**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	**-**
RENTAL OF LAND & BUILDINGS	-	-	-	-	**-**
RENTAL OF EQUIPMENT	-	-	-	-	**-**
INS, OTHER THAN EMP BENEFIT	-	-	-	-	**-**
COMMUNICATIONS	-	-	-	-	**-**
ADVERTISING	-	-	-	5,000	**5,000**
PRINTING & BINDING	-	-	-	1,000	**1,000**
TRAVEL	5,258	359	-	1,000	**1,000**
DUES & FEES	-	32,509	-	500	**500**
EDUCATION & TRAINING	182	150	-	-	**-**
LICENSES & FEES	-	-	-	-	**-**
GENERAL SUPPLIES/MATERIALS	8,619	9,093	12,246	10,000	**10,000**
UTILITIES	-	-	-	-	**-**
GASOLINE	-	-	-	-	**-**
FOOD	1,324	938	830	4,000	4,000
BOOKS AND PERIODICALS	-	-	-	-	**-**
SUP/INV PURCHASED RESALE	-	-	-	-	**-**
SMALL EQUIPMENT	-	-	-	-	**-**
TECHNOLOGY EQUIPMENT	-	-	-	-	**-**
PUBLIC RELATIONS	-	-	-	-	**-**
UNIFORMS	-	-	-	-	**-**
UTILITY SUPPLY	-	-	-	-	**-**
PROTECTIVE CLOTHING	-	-	-	-	**-**
PRISONER MAINTENANCE	-	-	-	-	**-**
DEPRECIATION & AMORTIZATION	511	971	972	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**210,022**	**50,039**	**15,963**	**25,000**	**25,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	**-**
BUILDINGS	-	-	-	-	**200,000**
INFRASTRUCTURE	-	-	-	-	**-**
MACHINERY & EQUIP	-	-	-	-	**-**
VEHICLES	-	-	-	-	**-**
FURNITURE AND FIXTURES	-	-	-	-	**-**
COMPUTERS	-	-	-	-	**-**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**200,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	**-**
CAPITAL LEASE	-	-	-	-	**-**
INTEREST	-	-	-	-	**-**
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
INTERNAL FUNDS	-	-	-	-	-
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**210,022**	**50,039**	**15,963**	**25,000**	**225,000**


WINDER, GEORGIA
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Appendix

Statistical Information

Assessed and Fair Market Value of Taxable Property

Last Ten Years

Tax Year Ended June 30	Gross Digest Assessed Value	Residential Property	Commercial Property	Industrial Property	All Other
2001	$ 224,181,894	$ 119,720,816	$ 70,515,072	$ 2,184,577	$ 31,761,429
2002	236,581,395	131,303,510	69,180,088	2,154,461	33,943,336
2003	248,878,213	144,623,706	67,141,239	2,067,216	35,046,052
2004	303,857,107	191,458,252	69,999,671	3,072,732	39,326,452
2005	325,968,587	207,620,213	74,398,933	3,108,170	40,841,271
2006	353,228,843	223,000,014	83,933,556	3,076,393	43,218,880
2007	385,648,472	245,861,535	94,611,405	3,298,941	41,876,591
2008	406,481,717	261,671,803	97,286,043	2,869,842	44,654,029
2009	383,711,255	237,468,616	97,903,884	3,315,031	45,023,724
2010	350,013,348	218,833,561	87,686,428	3,157,112	40,336,247

* Assessed Value is 40 percent per state law
**Includes Homestead Exemptions and Exempt Property
Current rates and values will be shown if available by publication date

Sources: Barrow County Tax Commissioner
Ga. Dept of Revenue
Note - Rates and values shown are those in effect at the end of each fiscal year

Less Exempt Property**	Total Net Assessed Value	Total Direct Tax	Total Net Fair Market Value	Percentage Assessed Value To Fair Market Value
$ 20,289,428	$ 203,892,466	0.00%	$ 509,731,165	40%
40,622,708	195,958,687	-	489,896,718	40%
43,712,029	205,166,184	-	512,915,460	40%
44,786,497	259,070,610	-	647,676,525	40%
45,555,879	280,412,708	-	701,031,770	40%
45,615,571	307,613,272	-	769,033,180	40%
50,335,464	335,313,008	-	838,282,520	40%
50,877,550	355,604,167	-	889,010,418	40%
42,624,458	341,086,797	-	852,716,993	40%
37,538,166	312,475,182	-	781,187,955	40%

Statistical Information

Property Tax Millage Rates – Direct and Overlapping

Last Ten Fiscal Years as of June 30

Tax Year	City of Winder	School System	Barrow County M & O	Fire District Tax	State	Barrow County Total
2000	-	20.60	7.57	1.00	0.25	29.42
2001	-	20.60	7.57	0.93	0.25	29.35
2002	-	18.90	6.83	1.64	0.25	27.62
2003	-	18.90	6.77	1.64	0.25	27.56
2004	-	17.50	6.77	2.15	0.25	26.67
2005	-	17.50	9.82	2.15	0.25	29.72
2006	-	18.50	7.57	2.15	0.25	28.47
2007	-	18.50	7.19	2.15	0.25	28.09
2008	-	18.50	7.18	3.00	0.25	28.93
2009	-	18.50	7.18	3.00	0.25	28.93
2010	-	18.50	8.18	3.00	0.25	29.93

Source: Ga. Department of Revenue

Note: The City of Winder has not assessed a property tax since 1977
Millage rates are those in effect at the end of the city's fiscal year
More current information will be added if available by publication date

Statistical Information

Demographic and Economic Statistics

Last Ten Calendar Years

Year	Population City	Population County**	Personal Income**	Per Capita Income**	Median Age**	Unemployment Rate	*Educational Attainment ** % High School Degree or Higher*	*Educational Attainment ** % Bachelors Degree or Higher
2001	10,817	48,461	$262,755,747	$24,291	32.5	3.8	73.3	10.9
2002	11,236	50,982	$262,281,948	$23,343	32.4	4.6	73.3	10.9
2003	11,596	53,069	$271,485,552	$23,412	32.4	4.5	73.3	10.9
2004	12,098	56,198	$292,251,386	$24,157	32.3	4.5	73.3	10.9
2005	12,354	59,390	$307,626,954	$24,901	32.3	4.6	73.3	10.9
2006	13,059	63,317	$332,547,435	$25,465	32.3	4.2	74.7	12.3
2007	13,630	67,170	$363,539,360	$26,672	32.0	4.3	74.7	12.3
2008	14,195	70,255	$384,982,595	$27,121	31.7	6.1	74.7	12.3
2009	14,656	72,158	$400,944,192	$27,357	31.7	10.0	74.7	12.3
2010	14,850	74,000	$408,375,000	$27,500	31.7	10.0	74.7	12.3

Sources of Information and basis for estimates:

U.S. Census Bureau - City & County Populations, Median Age, and Educational Attainment
Bureau of Economic Analysis - Income Data for Barrow County
Georgia Department of Labor - Unemployment Rate
*Statistics not available on an annual basis

**When city statistics are unavailable, Barrow County statistics are used.
Prior year(s) data may change when actual data is available to replace estimated data or when estimates are updated

Statistical Information

Largest Water and Sewer Customers

June 30, 2010 and Seven Years Prior

2010

Customer	Product/Service	Total Billings	Percent of System Revenues
Stepan	Surfactant Mfg.	$ 844,782	7.71%
Harrison Poultry	Poultry Processing	636,677	5.81%
Johns-Manville	Fiberglass Insulation	577,846	5.28%
Rhodia	Surfactant Mfg.	423,984	3.87%
Harrison Feed	Poultry Feed	329,547	3.01%
Barrow County Gov't	Public Safety Complex	302,672	2.76%
Mast Brothers	Tank Cleaning	187,180	1.71%
Wal-Mart	Retail	178,344	1.63%
Chico Distribution	Clothes Dist.	177,001	1.62%
Metro Corral	Restaurant	155,296	1.42%
Total			34.82%

2003

Customer	Product/Service	Total Billings	Percent of System Revenues
Harrison Poultry	Poultry Processing	$ 628,600	9.74%
Stepan	Surfactant Mfg.	352,335	5.46%
Johns-Manville	Fiberglass Insulation	179,114	2.78%
Rhodia	Surfactant Mfg.	165,465	2.56%
Winder Health Care	Nursing Home	43,974	0.68%
Total			21.22%

Source: City of Winder Utility Billing Department

The earliest data readily available for statistical comparison is FY 2003

Statistical Information

Largest Natural Gas System Customers

June 30, 2010 and Seven Years Prior

2010

Customer	Product/Service		Total Billings	Percent of System Revenues
Johns-Manville	Fiberglass Insulation	$	1,471,562	14.80%
Stepan	Surfactant Mfg.		1,203,352	12.10%
Rhodia	Surfactant Mfg.		572,158	5.75%
Harrison Poultry	Poultry Processing		392,487	3.95%
Harrison Feed Mill	Poultry Feed		329,547	3.31%
Barrow County Gov't	Public Safety Complex		151,336	1.52%
Chico Distribution	Clothing Distribution		106,497	1.52%
Mast Tank Cleaning	Tanker Truck Wash		93,590	0.94%
Harrison Hatchery	Poultry		92,398	0.93%
Wal Mart	Retail Goods		89,172	0.90%
Total				45.72%

2003

Customer	Product/Service		Total Billings	Percent of System Revenues
Johns-Manville	Fiberglass Insulation	$	1,423,843	20.97%
Rhodia	Surfactant Mfg.		455,903	6.71%
Harrison Poultry	Poultry Processing		290,290	4.27%
Stepan	Surfactant Mfg.		266,794	3.93%
Foley Products	Concrete Products		105,809	1.56%
Total				37.44%

Source: City of Winder Utility Billing Department

The earliest data readily available for statistical comparison is FY 2003

Statement of Financial Policies

The City of Winder has developed the following policies to manage its financial and budgetary affairs.

Budget Policy

Budgets are adopted on a basis consistent with generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board (i.e., the modified accrual basis of accounting). When applicable, project-link financial plans are adopted for the Capital Projects Fund. All annual appropriations lapse at fiscal year end. Georgia law requires the City to adopt a balanced budget each year. A balanced budget is one in which budgeted funding sources equal budgeted expenditures, and fund balance may be used to balance the budget.

Revenue Policy

The City shall strive to maintain a diversified and stable revenue structure to shelter it from short-term fluctuations in any primary revenue source. When possible, the revenue mix shall combine elastic (e.g., sales taxes) and inelastic (e.g., fire taxes and utility revenues) revenue sources to minimize the effect of economic downturns.

Investment Policy

All non-restricted cash and investments will be maintained in a single cash and investment pool allowing for the maximum use of available resources. The City shall maintain an accounting system that allows non-restricted assets to be pooled, while separately recorded on the general ledger. All available idle cash shall be invested.

Accounting, Auditing and Financial Reporting Policy

The City issues its annual financial statements in accordance with Generally Accepted Accounting Principles (GAAP) as outlined in the Governmental Accounting, Auditing, and Financial Reporting (GAAFR) publication.

Debt Policy

Georgia law limits the amount of general obligation debt that the City may issue to 10% of the assessed value of all taxable property located within the boundaries of the City (Georgia Constitution, Article 9, Section 5, Paragraph 1). When feasible, revenue or other self supportive bonds will be used instead of general obligation bonds. Further, good communication with bond-rating agencies will be maintained in full disclosure on every financial report as well as bond official statements will continue.

Glossary of Terms

Adopted Budget
The budget numbers after the City Council has voted on the proposed budget and any changes made thereto.

Assets
Resources having a monetary value and that are owned or held by an entity.

Budget Calendar
A scheduling of tasks to be performed by the departments, internal review, committee and the Finance Department. Each task will have an expected completion date.

Budget Document
A written report showing a government's comprehensive financial plan for a specified period, usually one year that includes both the capital and the operating budgets.

Budget Officer
City Administrator.

Capital Budget
The City's budget for projects, major repairs, and improvements or additions to the City's fixed assets (streets, sidewalks, roads, sewers, stormwater, parks, and buildings).

Capital Improvement
A term that includes land, structures, facilities, machinery, equipment, or furnishings having a useful life of longer than one year.

Capital Outlay
City policy requires the use of capital outlay for capital items with a cost of $5,000 or more. It also allows, but doesn't require, the use of capital outlay for capital items that cost less than $5,000.

Capital Projects
Major repairs, improvements or additions to the City's fixed assets (streets, sidewalks, roads, sewers, stormwater, parks, and buildings).

Comprehensive Annual Financial Report (CAFR)
The annual audited results of the City's financial position and activity.

Current Fiscal Year
July 1, 2010 through June 30, 2011.

Debt Service
Interest and principal on outstanding bonds due and payable during the fiscal year.

Depreciation
Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of physical elements, inadequacy or obsolescence.

Employee Benefits
Benefits include social security, retirement, group health, dental, vision, and life insurance, worker's compensation, and disability insurance.

Enterprise Funds
Governmental activities that can be operated most like a commercial business are referred to as enterprise activities and are accounted for in enterprise funds. Winder's enterprise activities include water and sewer, gas, solid waste management, and special facilities. Expenditures are matched with revenue from service charges to insure the program is self supporting.

Capital Assets
Includes equipment, vehicles, furniture and fixtures, computer hardware and software with a cost basis in excess of $5,000.

Fund
A budgetary and accounting entity with balancing revenues and appropriations.

Fund Balance
Amount left over after expenditures and interfund transfers out are subtracted from resources. Each fund begins and ends each fiscal year with a positive or negative fund balance.

General Fund
This fund accounts for the financial operations of the City which are not accounted for in any other fund. Principal sources of revenue are sales taxes, licenses, and charges for administrative services from other funds. Primary expenditures are for law enforcement, fire protection, street maintenance, and general government.

Infrastructure
Public domain fixed assets such as roads, bridges, streets, sidewalks and similar assets that are immovable.

Indirect Costs
Administrative costs that are incurred in the General Fund which are in support of an operating program. These charges are budgeted as indirect costs allocations.

Internal Fund Charges
Charges allocated to the applicable departments from the Internal Service Funds.

Next Fiscal Year (New Budget Year)
July 1, 2011 through June 30, 2012.

Operating Budget
Annual budget which provides a financial plan for the operation of government and provision of services for the year. Includes personal services, materials and services, and capital outlay (excluding capital projects) from the operating budget are capital improvement projects, debt service requirements, and contingency and reserves.

Reserves
An amount set aside in a fund that cannot be expended in the current fiscal year. Reserves are for future years.

User Fees
Charges or fees established to recover part or all of the costs incurred in the provision of services by a government; based on the philosophy that the recipient of the benefit should pay for the services. Also called Charges for Service.


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