CITY OF WINDER

Georgia



ANNUAL BUDGET

Fiscal Year Ending June 30, 2021

CITY OF WINDER, GEORGIA

ANNUAL BUDGET

For the Fiscal Year Ending

June 30, 2021

Prepared by the City of Winder, Georgia
Finance Department

Table of Contents

Title Page 1
Table of Contents..... 2
Budget Message..... 5
Budget Award..... 11
List of City Officials and Administrative Personnel..... 12
Mission Statement and Core Values..... 13
City of Winder Organizational Chart..... 14
Budget Resolution..... 15
Fund Descriptions..... 17
Summary of Citywide – Trending..... 19
Summary of Citywide – FY 2021 Operating & Capital Budget..... 20
Summary of Citywide – Positions by Department..... 22
Summary of Citywide – Capital Requests..... 26
Debt Service..... 30

General Fund

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 34
General Fund Revenues..... 35
Total General Fund Expenditures..... 37
Budgeted Expenditures by Department
- Legislative..... 38
- General Administration..... 40
- Economic Development..... 42
- GIS..... 44
- Human Resources..... 46
- Finance 48
- Technology Services..... 50
- Planning, Licensing, and Permitting..... 52
- Code Enforcement..... 54
- Housing & Development (GICH)..... 56
- Municipal Court..... 58
- Probation..... 60
- Police 62
- Fire 64
- Public Works..... 66

Positions by Department..... 68
Debt Service..... 70
Capital Requests..... 71

Special Revenue Funds

Television Station Fund

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 88
Budgeted Expenditures..... 90
Positions 92

Police Escrow Fund

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 94
Budgeted Expenditures..... 96

Festivals Fund

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 98
Budgeted Expenditures..... 100

Hotel Motel Fund

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 102
Budgeted Expenditures..... 104

Capital Projects Funds

Special Purpose Local Option Sales Tax 2018

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 108
Budgeted Expenditures..... 110
Capital Requests..... 112

Special Purpose Local Option Sales Tax 2012

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 118
Budgeted Expenditures..... 120
Capital Requests..... 122

Local Maintenance and Improvement Grant (LMIG)
Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 126
Budgeted Expenditures..... 128
Capital Requests..... 130

Enterprise Funds

Water Fund
Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 134
Revenues and Rates..... 135
Total Water Fund Expenditures..... 141
Budgeted Expenditures by Department
Utilities Complex 142
Utilities Warehouse..... 144
Cedar Creek Wastewater Treatment..... 146
Marburg Wastewater Treatment..... 148
Wastewater Collections..... 150
Debt Administration..... 152
Water Treatment..... 154
Water Distribution..... 156
Positions..... 158
Debt Service..... 159
Capital Requests..... 160

Environmental Protection Services Fund
Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 202
Revenues and Rates..... 203
Total Environmental Protection Services Fund Expenditures..... 205
Budgeted Expenditures by Department
Fats, Oils, & Grease (FOG)..... 206
Stormwater..... 208
Positions..... 210
Capital Requests..... 211

Gas Fund
Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 220
Revenues and Rates..... 221
Total Gas Fund Expenditures..... 222
Positions..... 224
Capital Requests..... 225

Solid Waste Fund
Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 244
Revenues and Rates..... 245
Total Solid Waste Fund Expenditures..... 246

Special Facilities Fund
Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 250
Revenues..... 251
Total Special Facilities Fund Expenditures..... 253
Budgeted Expenditures by Department
Community Center..... 254
Cultural Arts..... 256
Rental Facilities..... 258
Positions by Department..... 260

Chimneys Golf Course Fund
Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 262
Revenues and Rates..... 263
Total Chimneys Golf Course Fund Expenditures..... 265
Budgeted Expenditures by Department
Golf Pro Shop Operations..... 266
Golf Maintenance Operations..... 268
Positions..... 270
Capital Requests..... 271

Internal Service Funds

Utility Service Fund

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 276
Revenues..... 277
Total Utility Service Fund Expenditures (Billing & Collections)..... 278
Positions..... 280

Building Fund

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 282
Revenues..... 283
Total Building Fund Expenditures..... 285
Budgeted Expenditures by Department
25 East Midland Avenue..... 286
45 East Athens Street..... 288
83 West May Street..... 290
23 North Jackson Street..... 292
90 North Broad Street..... 294
94 North Broad Street..... 296
256 Fire Tower Road 298
105 East Athens Street 300
113 East Athens Street 302
6 Porter Street 304
89 East Athens Street 306
93 East Athens Street 308
189 Bellview Street 310
136 Sweetwater Lane 312
85 West May Street..... 314
87 West May Street..... 316
89 West May Street..... 318
99 West May Street..... 320
338 Monroe Hwy..... 322
609 Corinth Church Rd..... 324
492 Loganville Highway..... 326
Jug Tavern Park..... 328
Capital Requests..... 330

Component Unit

Downtown Development Authority

Statement of Revenues, Expenditures and Other Sources and Uses Summary..... 336
Revenues..... 337
Total Downtown Development Authority Expenditures..... 338

Appendix

Statistical Information..... 342
Statement of Financial Policies..... 348
Glossary of Terms..... 350

COUNCIL MEMBERS
Chris Akins
Kobi Kilgore
Sonny Morris
Holly Sheats
Travis Singley
Jimmy Terrell

City of Winder

MAYOR
David Maynard

June 2, 2020

The Honorable Mayor David Maynard
Members of the City Council and Citizens of the City of Winder

We are pleased to present to the citizens of Winder, members of City Council, City employees, and other interested parties our recommended annual budget for the fiscal year ending June 30, 2021. The recommendations incorporated in the annual budget are a team effort between city departments and the Mayor and Council in order to provide high level of services for the citizens, customers, and visitors of the City of Winder. The goal of the City is to maintain financial responsibility when appropriating public funds for the betterment of our community.

Budget Highlights

- The City's FY 2020-2021 operating budget decreased by $696,700, or 1.6%, from the FY 2019-2020 operating budget; and increased by $1,474,500, or 3.5%, over the FY 2018-2019 operating budget. The comparisons are as follows:

Funds	FY 2019	FY 2020	FY 2021
General Fund	16,093,100	17,027,400	17,194,100
Police Escrow Fund	5,000	5,000	5,000
Festivals Fund	2,200	10,600	84,800
Hotel Motel Fund	56,000	73,400	30,000
2018 SPLOST Fund	-	182,700	677,900
LMIG Fund	692,200	445,000	-
Water Fund	13,023,600	13,200,100	13,355,200
Environmental Protection Services Fund	447,800	900,500	815,200
Gas Fund	7,391,800	7,699,500	7,039,200
Solid Waste Fund	805,700	842,800	874,600
Special Facilities Fund	437,900	377,700	307,400
Chimneys Golf Course Fund	1,128,200	1,271,600	1,244,100
Utility Services Fund	865,400	920,100	830,300
Building Fund	728,800	892,500	694,400
Total	**41,677,700**	**43,848,900**	**43,152,200**

- The City will assess each single residential and standard commercial parcel in the City of Winder $32 to fund the Winder Library. The City will also assess multifamily parcels $32 per Equivalent Residential Unit. Barrow County will bill and collect this assessment on the property tax bills and will remit the funds back to the City less the collection fee charged by the Barrow County Tax Commissioner. As the funds are received from Tax Commissioner, the City will remit up to $200,000 to the Winder Library. Amounts received in excess of $200,000 will be used to maintain the Winder Library building located at 189 Bellview Street.
- The Winder Downtown Development Authority will be funded with $8,000, which will be accounted for by the City of Winder.
- The City of Winder assumes that all capital purchases will be acquired with proceeds from reserves, debt, or revenues that exceed expenditures.
- The Gas Fund is expected to have a 7% decrease primarily due to an expected decrease in billed volumes and a reduction in the cost of the natural gas to be sold compared to FY 2020.
- The Water Fund is estimated to increase by approximately 2% due to increases in expected infrastructure repairs and maintenance.

- The General Fund is expected to increase by approximately 1.7% due to the newly formed Economic Development Department and the increase in contributions to the Library, which is in direct relationship to the increase from the collections of the library assessment fee.
- The Solid Waste Fund increase is due to the growth in new homes throughout the City.
- In the FY 2020-2021 budget, the overall number of Full Time Equivalents (FTE's) decreased by .25. The changes are as follows:

Department	Additions		Reductions		FTE Net Change
Economic Development	Economic Deveopment Dir Intern	**1.00** **0.50**			**1.50**
General Administration			Intern	**0.50**	**(0.50)**
Human Resources			Intern	**0.25**	**(0.25)**
Planning, Licensing, & Permitting			Inspector	**1.00**	**(1.00)**
				Total Change	**(0.25)**

- The City's total cost of personal services is 33% of the total operating budget. The FY 2021 budget reflects a 7% increase in insurance and a 3% possible merit raise for the employees after January 1, 2021. The merit raises will only be considered if the economic conditions allow for it.
- In the FY 2021 budget, there are several unfilled positions that are frozen and unfunded. These positions include two Administrative Assistant positions, a Police Captain position, a Customer Service Representative II position, and a part-time Customer Service Representative I position.

Accomplishments and Priorities

Below are some of the accomplishments and priorities of the City that show our continuing commitment to excellence and fiscal responsibility:

- The City of Winder continues to work with the City of Auburn to redevelop a rock quarry that is located in Barrow County into a 1.1 billion gallon pump storage reservoir. The City of Auburn has received funding from the Governor's Water Supply Program (GWSP), and the City of Winder will be working with GEFA for the necessary financing from the State Revolving Fund.
- The City and Barrow County completed a joint project replacing an existing 12" sewer interceptor with a 24" pipe. This Auburn Sewer Service Project totaled $3.7 million, the City was responsible for 30% of the cost and Barrow County was responsible for 70%.
- The Georgia Department of Transportation (GDOT) has been extremely busy with several large road projects throughout Barrow County. Due to the scope of work in these projects, most of the water, gas and sewer infrastructure is required to be relocated to accommodate the new road system. In FY 2019, the City completed one relocation project totaling $1.44 M in utility relocation, and has one other $4.3M project currently under construction. There are several other projects currently in design scheduled to complete in the years to come. GDOT has committed a necessary 50% in Utility Aid to help fund these relocations.
- During FY 2020, the Water Fund received the 2019 Certificate of Distinguished Merit for the Highway 53 Water Treatment Plant.
- The City completed the Plaza at Jackson that includes an intimate performance area, pedestrian area, and much needed parking in the downtown area. The Plaza was funded in part with 2018 Special Purpose Local Option Sales Tax (SPLOST).
- The City began construction on the Jug Tavern Park upgrades. The park should reopen late summer 2020 and will boast a state of the art stage and pavilion with gas fire pits. These additions will provide an area for the City to host many great events. The park upgrades were also funded in part with the 2018 SPLOST.
- During FY 2020, the City of Winder received a $1 million grant from the Georgia Outdoor Stewardship Program, also known as "Conserve Georgia," for a multi-use trail that will support walking, bicycling, running, inline skating, and other non-motorized uses that will connect Fort Yargo State Park with Winder's diverse shopping, eating and drinking establishments, and neighborhoods.

- With the many property owners redeveloping the downtown buildings, the City also completed a façade renovation to the Cultural Arts Facility. The renovation included painting the exterior walls and railings and adding new awnings after removing the stoops on the front of the building.
- A new administrative building began construction and will be completed by the end of FY 2020. The 2018 SPLOST funds were also used to complete this project.
- In FY 2020, the City opened the Charlie F. Eberhart Fire Station (see front cover) which is located at 492 Loganville Highway near Fort Yargo State Park. This project was funded in part with the 2018 SPLOST.
- The City used 2012 SPLOST funds to purchase a sewer Vactor truck, which greatly improves the efficiency of routine maintenance along with providing an additional redundancy in the event of an emergency at one of the City's sewer lift stations.
- The City Sewer Department has been working on its plan to install and bring online backup pumps at its sewer lift stations. During FY 2020, two pumps were installed and operate using natural gas that enables continuous backup in the event of an emergency. Included in this budget are plans to install four more pumps, if possible.
- The Gas Fund received the following awards during FY 2020:
  - HEAT Award – Municipal Gas Authority of Georgia
  - Marketing Excellence Award – Highest Customer Growth Percentage – Municipal Gas Authority
  - Safety Award – American Public Gas Association
- City Gas Department installed over 3 miles of 2" pipe and over 3 miles of 4" pipe during FY 2020.
- The City continues to focus on Stormwater and drainage throughout the City. The Stormwater Fee was implemented in FY2019, which is slated to help fund the ongoing maintenance and limited capital projects. In addition to several preventative maintenance projects, the Hidden Court Phase 1 Project was completed in 2019.
- The Georgia Firefighters Burn Foundation awarded the Fire Department 3RD place for highest per capita collections that were donated to the foundation.
- The Winder Fire Department received a $2,000 grant from Walmart for their Wellness & Fitness Program.

Acknowledgements

The Fiscal Year 2021 Annual Budget for the City of Winder is a product of months of considerable effort by many individuals beginning with the input and analysis of staff members at all levels of the organization, and continuing through the final decisions and commitment of the Mayor and City Council. This budget shows our dedication to our employees, the community's quality of life, and the efficient stewardship of public funds. My appreciation goes to all involved in this process.

Sincerely,



Leslie Wilder
Finance Director

About Winder

General Information

The City of Winder, Georgia, incorporated by an act of the Georgia General Assembly in 1894, is the county seat for Barrow County, Georgia, and is located between Atlanta to the west, Athens to the east, Interstate 85 to the north and state highway 316 to the south. Originally incorporated as Jug Tavern in 1884, Winder was named in honor of John H. Winder, general manager of the Seaboard Railroad, for his contribution in bringing the railroad and related passenger station to the City. The railroad provided the City with mobility as well as cultural and economic advantages. The Seaboard Railroad for many years ran six passenger trains and eight freights through Winder each day.

The City of Winder is the largest city in Barrow County, and is the county seat. Barrow County is located in the center of Georgia's Golden Triangle and is the nucleus of research and technological advancements. In close proximity to Atlanta, Barrow County is just west of Athens and east of Gwinnett County. This central location, between four large employment and educational markets, makes Barrow County an escape from congested traffic and city noise. Like many other communities, Winder saw a decline in residential growth from 2008 through 2012; however, Barrow County was among the top 20 fastest growing counties in the country during the previous decade. Over the last few years, all of the remaining inventory of available lots have been developed and built upon. Since FY 2013, the City has annexed over 170 residential and commercial parcels. One very large commercial tract that was annexed continues to bring new businesses to the area. The City has also seen increases revenues from building permits, sales taxes, franchise fees, and utility charges.

The City operates under a mayor-council form of government with a six member elected council, a mayor elected at large, and an appointed professional city administrator. The Mayor and Council members serve overlapping four-year terms. The City Administrator handles daily administration and management, with policy and guidance provided by the Mayor and Council. The City provides a full range of services. These services include police and fire protection; natural gas; water; sanitary sewer; solid waste disposal; cultural and recreational activities; planning and zoning; and the construction and maintenance of highways, streets, storm water, and infrastructure. During 2009, the City was designated as a "Certified City of Ethics" by the Georgia Municipal Association. Around a third of the cities in Georgia have received this designation.

Funding for the operations of the City comes from the following primary sources: sales taxes, fire taxes, fines and forfeitures, licensing and permitting activities and utility and golf course profits. The Fire Tax is the only property tax that the City has assessed since 1977, which is currently three mills of the assessed taxable property values in the City. Over the last few fiscal years, there have been increases in most of the funding sources of the City.

Basis of Budgeting

The basis of budgeting used for all Governmental Fund Types (all funds except those associated with Proprietary Funds – Water and Sewer, Environmental Protection Services, Gas, Chimneys Golf Course, Solid Waste, Special Facilities, Utility Service, and Building funds) is the same as that used for accounting purposes – the modified accrual basis except as noted. Under this basis, revenues are estimated when they are both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are budgeted when the related fund liability is due. Principal and interest on long-term debt is budgeted when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year. Under this method, revenues are estimated when earned and expenses budgeted at the time liabilities are incurred. Exceptions from the accrual basis are collections on notes receivable as revenue in the year received; payment of debt principal is budgeted as expenditure when paid; capitalized assets are budgeted when incurred; and depreciation is not budgeted.

Indirect costs of general government and administrative support are fully allocated to the City's operational departments and funds. The purpose of the indirect cost allocations is to charge the operating departments and funds for administrative support services. Costs are allocated based on actual expenditures by functional activity.

Budget Process

The annual budget serves as the foundation for the City of Winder's financial planning and control. The annual budget process begins with the City Administrator, Finance staff and department heads working together to analyze funding needs. Prior to May, the Finance Department prepares a draft budget for the City Administrator. After reviewing the draft budget and meeting with the departments, the City Administrator and Finance staff prepares a Proposed Budget. The Mayor presents the proposed budget to City Council in May. The Council conducts public hearings in May and/or June, and adopts budgeted revenues and appropriations for the upcoming fiscal year by ordinance no later than June 30, the close of the City's fiscal year. The budget is prepared both by fund, function (e.g. public safety) and department (e.g. police). The City Administrator is permitted to transfer appropriations within a department. Transfers between functions and departments and subsequent budgetary amendments require the approval of the City Council. The process followed in the preparation of this budget complies with the State of Georgia.

Budget Calendar

January 8	Budget Kickoff Meeting with Department Heads to distribute budget worksheets.
January 31	Capital Requests due to Finance.
February 28	Departmental requests due to Finance.
April	Budget requests discussed during the regular Council meetings.
May 11	Preliminary Budget available for public inspection.
May 21	Public Hearing and Council Work Session.
June 2	Council Adopts FY 2020-2021 Budget.

Budget Amendment Process

The adopted budget appropriates certain amounts to each fund to be used at the discretion of the City Council. However, during the fiscal year special appropriations may be made for specific unforeseen events by approval of a resolution by the City Council. Specific appropriations may include funding for service level policy changes, unforeseen catastrophic events, or redirection of resources.

Budget changes are adopted during the year by the City Council at a regularly scheduled meeting. Annually, City Council passes a resolution recognizing the various budget amendments made during the year.


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Winder

Georgia

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Winder, Georgia for its annual budget for the fiscal year beginning July 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City Officials and Administrative Personnel

PRINCIPAL OFFICIALS

ELECTED OFFICIALS

Mayor



David Maynard

City Council



Sonny Morris, Mayor Pro-Tem
Ward 1



Kobi Kilgore
Ward 2



Jimmy Terrell
Ward 3



Travis Singley
Ward 4



Chris Akins
At-Large



Holly Sheats
At-Large

John Stell, City Attorney
Anna Childs, City Clerk

CITY MANAGEMENT TEAM

Vacant, City Administrator
Matt Whiting, Fire Chief
Leslie Wilder, Finance Director
Maddison Dean, Economic Development Director
Gwen Rice, Customer Service Manager
Lolita Brown, Human Resources Manager

Roger Wilhelm, Utilities Director
Jim Fullington, Police Chief
Barry Edgar, Planning Director
Beth Reynolds, GIS Manager
Chris Scott, Golf Course Operations Manage
Alezhiawan Ransome, Tech Services Manager

MAILING ADDRESS

25 East Midland Avenue, P.O. Box 566, Winder, Georgia 30680
www.cityofwinder.com

Mission Statement and Core Values

Mission Statement

In partnership with our people, we strive to provide efficient, effective, open, and transparent government that delivers the highest quality services.

Utilizing the best available resources and staff, we: encourage economic development, promote the City, maintain up-to-date zoning, ensure public safety, build infrastructure and provide excellent financial management; all delivered with stability, honesty, and integrity.

Core Values

Powered by excellent people, we are quality driven, committed to providing excellent service in a cost effective and efficient manner guided by and aligned with our **CORE VALUES:**

- **CUSTOMER DRIVEN SERVICE** - Our actions are driven by the desire to serve our customers better. We work not only to meet their needs but also to exceed their expectations.

- **COMMITMENT TO EXCELLENCE** - While there are many elements of excellence, we believe a focus on timeliness, improvements, and quality is the best way to fulfill our mission.

- **TIMELINESS** - We strive to meet our customers' needs timely and accurately. We always balance our desire for speed with diligent care to insure accuracy.

- **IMPROVEMENTS** - We continually improve our processes in order to better serve our customers. We are committed to a continuous learning environment where we constantly upgrade our skills.

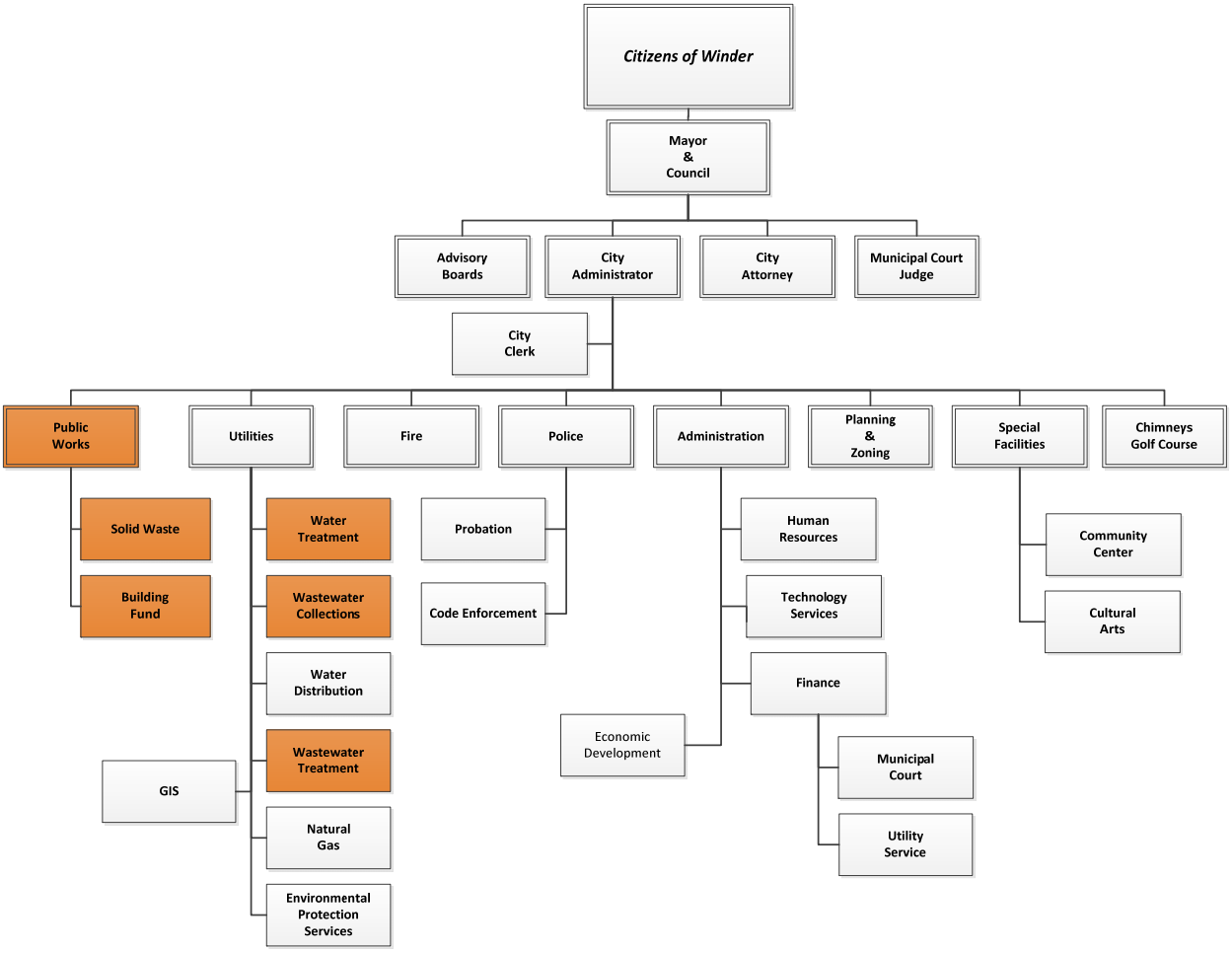
- **QUALITY** - We are committed to meeting and exceeding the high standards of performance set by the Mayor and City Council.

- **A DEEP RESPECT FOR EACH PERSON** - We share a deep respect for the contribution of each person to the success of the City. Each of us has rights and responsibilities as employees of the City. We have the right to work in an environment where mutual respect, teamwork, integrity, honesty, and candor are the norm. We have the responsibility to foster that environment and actively contribute to the success of the City.

- **MUTUAL RESPECT AND TEAMWORK** - We recognize and respect diversity of people and support ideas in our work environment. Each of us has an obligation to speak up and an obligation to listen. We encourage constructive contention. We confront issues with mutual respect. We pro-actively communicate and share information with colleagues. We expect the best of each other and ourselves. No person is alone in his or her pursuit of an objective; **WE ARE A TEAM.**

- **PERSONAL ACCOUNTABILITY** - We each take ownership for the success of our team. We keep our commitments. We recognize each other and ourselves as valuable assets of the City of Winder and strive for personal excellence as well as Team success.

Organization Chart



Note: Contractors shown in orange

CITY OF WINDER, GEORGIA
A RESOLUTION TO PROVIDE FOR THE ADOPTION OF A BUDGET FOR THE CITY OF WINDER, GEORGIA FOR THE FISCAL YEAR ENDING JUNE 30, 2021.

WHEREAS, the City has prepared an annual budget for the fiscal year ending June 30, 2021, as set forth in the budget document dated June 2, 2020, attached to this Resolution and incorporated herein by reference thereto (the "Budget"); Now Therefore

BE IT RESOLVED by the Mayor and Council of the City of Winder that based on the anticipated revenues as set forth in the Budget, the Budget is hereby adopted and the amounts as set forth in the Budget are hereby appropriated for the expenses of the government and its activities for the fiscal year ending June 30, 2021; and

BE IT FURTHER RESOLVED by the Mayor and Council of the City of Winder that the Mayor be designated as the Budget Officer; and

BE IT FURTHER RESOLVED by the Mayor and Council of the City of Winder that the legal level of control is the departmental level of activity in each fund; and

BE IT FURTHER RESOLVED by the Mayor and Council of the City of Winder that the Budget will reflect the full costing method for allocating administrative expenses; and

BE IT FURTHER RESOLVED that the property tax rate is hereby set at 8.1013 mills for the Budget period but is rolled back by 5.1013 due to the proceeds of the local option sales tax leaving a millage of 3 .0 property taxes to be used for fire services.

This Resolution is hereby adopted this 23rd day of June, 2020.

Mayor David Maynard

Attest: _____

CITY OF WINDER SEAL GEORGIA


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Fund Descriptions

The City's financial operations are budgeted and accounted for in the funds listed. The funds are grouped by major types, as set forth by the Governmental Accounting Standards Board (GASB) and the Georgia Department of Community Affairs chart of accounts.

Governmental Funds

General Fund

The General Fund accounts for resources devoted to support the services associated with local government. Programs resident in the General Fund are general administration, public safety, public works, and any other activity for which a special fund has not been created.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources that are restricted legally to expenditures for specified purposes. The City utilizes five funds of this type, which are the Hotel/Motel Tax Fund, the Community Television Station (no longer used but shown for historical purposes), the Grant Fund, the Festivals Fund, and the Police Escrow Fund.

Capital Projects Fund

The Capital Projects Fund accounts for financial resources to be used for the acquisition or construction of major capital projects and is budgeted on a project basis. The City maintains three Capital Project Funds to account for the receipt and use of the City's share of the 2005 Special Purpose Local Option Sales Tax (SPLOST) proceeds, the 2012 SPLOST proceeds, and the Local Maintenance & Improvement Grant (LMIG) Program.

Fiduciary Funds

Agency Fund – Municipal Court

The Municipal Court Fund is used to account for the monies received for fees collected and owed to other agencies within the State of Georgia and Barrow County. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Enterprise Funds

Enterprise funds account for goods and services provided on a continuing basis to the general public and are structured to be self-supporting.

Water and Sewer Fund

The Water and Sewer Fund is the largest of the ten proprietary funds operated by the City. The Water and Sewer Fund accounts for the operations of the water and sewer systems of the City. The system supplies water and sewer service to area residents and to industrial and commercial users in the City and County.

Environmental Protection Services

The Environmental Protection Services Fund (EPS) records revenues and expenditures associated with the operation and maintenance of the City's stormwater systems and the management of the FOG program and Watershed Protection Plan.

Gas Fund

The Gas Fund is the second largest of the ten proprietary funds and accounts for the distribution and sale of natural gas in the City of Winder and the counties of Barrow, Walton, and Oconee.

Natural gas sales are very seasonal in nature and are the highest during the colder months of the year.

Solid Waste Management Fund

The Solid Waste Management Fund accounts for the contract costs of solid waste collection, disposal, and recycling. During FY 2012, the City entered into a contract with Waste Management to collect and dispose of the business and residence solid waste.

Chimneys Golf Course Fund

The Chimneys Golf Course Fund accounts for the operations and maintenance associated with managing the Chimneys Golf Course, which is located at 338 Monroe Highway, Winder, Georgia.

Special Facilities Fund

The Special Facilities Fund is used to account for the rents and other income and the related costs (including depreciation) of operating the City's Community Center, Historic Train Station, the Cultural Arts Center, and other City-owned income producing buildings.

Internal Service Funds

The Internal Service Funds account for goods and services provided by one department to other departments or funds on a cost-reimbursement basis. In addition, certain services are supplied to outside agencies for a fee. The Utility Service Fund accounts for the billing and cash collections for all of the other utility funds. The Building Fund accounts for the purchase and capital costs of its general governmental buildings, which are used by multiple departments. The Building Fund also accounts for all utilities, maintenance, and repairs to all City-owned buildings so that all costs associated with any building can be easily identified and monitored.

Component Unit

The Component Unit Fund is used for the discretely presented Component Units of the City. The only discretely presented Component Unit the City has at the present time in the Downtown Development Authority.

Summary of Citywide – Trending

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUES					
Taxes	$ 5,459,901	$ 5,497,490	$ 6,888,673	$ 6,634,400	$ 6,290,700
Franchise Fees	874,587	853,228	906,753	889,400	880,300
License and Permits	411,326	566,178	535,724	516,800	466,800
Intergovernmental	1,572,123	1,508,562	298,058	1,387,700	3,377,600
Charges for Service	3,669,231	3,761,708	4,234,119	5,335,000	5,043,400
Fines and Forfeitures	620,899	487,268	458,044	505,000	423,000
Interest	171,346	237,141	316,641	221,600	71,600
Contributions	637,591	2,538,430	1,857,450	5,000	33,500
Miscellaneous	144,996	553,154	339,890	157,000	167,600
Water and Sewer Charges	15,889,919	15,650,747	16,918,945	16,901,600	16,963,300
Environmental Protection Charges	30,171	31,002	30,878	30,000	30,000
Gas Charges	7,719,732	9,085,100	9,573,942	8,504,400	8,925,000
Tap -On Fees	2,226,227	2,629,650	1,457,165	305,300	200,000
Solid Waste Charges	1,078,069	1,258,078	1,309,486	1,323,600	1,308,500
Penalties and Interest	246,215	187,197	212,636	205,200	171,600
Special Facility Charges	76,277	98,884	85,694	74,300	73,800
Internal Service Funds	1,271,606	1,423,452	1,366,154	1,862,600	1,524,700
TOTAL REVENUE	**42,100,215**	**46,367,267**	**46,790,254**	**44,858,900**	**45,951,400**
REQUIREMENTS					
Salaries	6,789,645	7,133,406	7,283,519	8,759,800	8,708,100
Benefits	3,290,956	3,639,518	3,862,192	4,580,100	4,613,900
Operating Expenditures	23,334,324	23,944,055	24,049,707	24,012,900	23,184,700
Indirect Costs	2,811,712	2,360,437	2,629,639	3,718,900	3,373,200
TOTAL OPERATING EXPENDITURES	**36,226,636**	**37,077,416**	**37,825,058**	**41,071,700**	**39,879,900**
OTHER SOURCES AND (USES)					
Debt Service	(712,473)	(645,115)	(683,125)	(2,777,200)	(3,272,300)
Capital Outlay	(3,428,287)	(711,792)	(1,390,348)	(46,137,400)	(20,163,000)
Proceeds From Sale of Assets	36,737	7,968	(10,861)	-	-
Issuance of Debt Instruments	-	-	-	45,127,400	15,753,800
Cash Reserves	-	-	-	-	1,610,000
Transfers In	10,813,000	9,796,760	9,774,255	6,856,700	7,386,400
Transfers Out	(10,813,000)	(9,796,989)	(8,215,047)	(6,856,700)	(7,386,400)
TOTAL OTHER SOURCES AND (USES)	**(4,104,023)**	**(1,349,168)**	**(525,126)**	**(3,787,200)**	**(6,071,500)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**1,769,556**	**7,940,683**	**8,440,070**	**-**	**-**

Summary of Citywide - Operating & Capital Budget

	GENERAL	POLICE ESCROW	FESTIVALS	HOTEL MOTEL	CAPITAL PROJECTS LMIG	CAPITAL PROJECTS SPLOST 2012
REVENUES:						
TAXES	$ 5,706,700	$ -	$ -	$ 105,000	$ -	$ -
FRANCHISE FEES	880,300	-	-	-	-	-
LICENSES & PERMITS	460,000	-	-	-	-	-
OTHER GOVERNMENTS	1,001,700	-	-	-	200,000	-
INVESTMENT INCOME	50,000	-	-	-	-	-
MUNICIPAL COURT	418,000	5,000	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-
CONTRIBUTIONS	13,500	-	20,000	-	-	-
CHARGES FOR SERVICES	3,999,700	-	64,800	-	-	-
INTERFUND TRANSFERS	5,679,400	-	-	(75,000)	86,000	-
TOTAL REVENUES	**18,209,300**	**5,000**	**84,800**	**30,000**	**286,000**	**-**
REQUIREMENTS						
SALARIES	6,077,700	-	-	-	-	-
BENEFITS	3,263,300	-	-	-	-	-
OPERATING EXPENDITURES	6,499,100	5,000	84,800	30,000	-	-
DEBT SERVICE	56,400	-	-	-	-	-
ALLOCATION/INDIRECT COSTS	1,297,600	-	-	-	-	-
TOTAL REQUIREMENTS	**17,194,100**	**5,000**	**84,800**	**30,000**	**-**	**-**
REVENUES OVER (UNDER) REQUIREMENTS	**1,015,200**	**-**	**-**	**-**	**286,000**	**-**
REVENUES FROM OTHER SOURCES						
CASH RESERVES	-	-	-	-	-	1,610,000
PROCEEDS FROM DEBT	729,800	-	-	-	-	-
TOTAL REVENUES FROM OTHER SOURCES	**729,800**	**-**	**-**	**-**	**-**	**1,610,000**
CAPITAL EXPENDITURES						
LAND	-	-	-	-	-	-
BUILDINGS	1,399,000	-	-	-	-	-
INFRASTRUCTURE	125,000	-	-	-	286,000	1,610,000
EQUIPMENT	55,000	-	-	-	-	-
VEHICLES	74,000	-	-	-	-	-
FURNITURE	-	-	-	-	-	-
COMPUTERS	92,000	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES	**1,745,000**	**-**	**-**	**-**	**286,000**	**1,610,000**
OTHER REV SOURCES OVER/UNDER CAPITAL EXPENDITURES	**(1,015,200)**	**-**	**-**	**-**	**(286,000)**	**-**
TOTAL REVENUE OVER/UNDER EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
ESTIMATED FUND BALANCE/NET POSITION, BEGINNING OF YEAR	**$ 2,573,878**	**$ 92,243**	**$ 14,696**	**$ 7,262**	**$ 316**	**$ 1,671,830**
SOURCE (USE) OF CASH RESERVES	-	-	-	-	-	(1,610,000)
ESTIMATED FUND BALANCE/NET POSITION, END OF YEAR	**$ 2,573,878**	**$ 92,243**	**$ 14,696**	**$ 7,262**	**$ 316**	**$ 61,830**

CAPITAL PROJECTS SPLOST 2018	WATER SEWER	EPS	GAS	SOLID WASTE	SPECIAL FACILITIES	GOLF	UTILITY SERVICE	BUILDING FUND	TOTAL
$ -	$ -	$ 479,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,290,700
-	-	-	-	-	-	-	-	-	880,300
-	-	-	6,800	-	-	-	-	-	466,800
2,175,900	-	-	-	-	-	-	-	-	3,377,600
-	21,600	-	-	-	-	-	-	-	71,600
-	-	-	-	-	-	-	-	-	423,000
-	167,600	-	-	-	-	-	-	-	167,600
-	-	-	-	-	-	-	-	-	33,500
-	17,231,100	30,000	9,015,600	1,321,700	73,800	978,900	830,300	694,400	34,240,300
-	(4,065,100)	306,200	(1,983,200)	(447,100)	233,600	265,200	-	-	-
2,175,900	**13,355,200**	**815,200**	**7,039,200**	**874,600**	**307,400**	**1,244,100**	**830,300**	**694,400**	**45,951,400**
-	1,110,000	162,600	512,100	-	21,500	500,200	324,000	-	8,708,100
-	694,700	73,700	277,100	-	1,000	109,900	194,200	-	4,613,900
-	7,926,500	500,700	5,572,200	790,400	255,300	514,200	312,100	694,400	23,184,700
677,900	2,538,000	-	-	-	-	-	-	-	3,272,300
-	1,086,000	78,200	677,800	84,200	29,600	119,800	-	-	3,373,200
677,900	**13,355,200**	**815,200**	**7,039,200**	**874,600**	**307,400**	**1,244,100**	**830,300**	**694,400**	**43,152,200**
1,498,000	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,799,200**
-	-	-	-	-	-	-	-	-	1,610,000
-	11,333,500	975,000	2,439,000	-	-	126,500	-	150,000	15,753,800
-	**11,333,500**	**975,000**	**2,439,000**	**-**	**-**	**126,500**	**-**	**150,000**	**17,363,800**
-	100,000	-	-	-	-	-	-	-	100,000
1,000,000	325,000	-	-	-	-	-	-	150,000	2,874,000
300,000	9,577,100	775,000	2,205,000	-	-	-	-	-	14,878,100
-	840,400	200,000	134,000	-	-	126,500	-	-	1,355,900
198,000	331,000	-	100,000	-	-	-	-	-	703,000
-	-	-	-	-	-	-	-	-	-
-	160,000	-	-	-	-	-	-	-	252,000
1,498,000	**11,333,500**	**975,000**	**2,439,000**	**-**	**-**	**126,500**	**-**	**150,000**	**20,163,000**
(1,498,000)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(2,799,200)**
$ -	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
$ 4,490,937	**$ 73,709,939**	**$ 2,555,669**	**$ 4,179,670**	**$ 670,558**	**$ 3,600,134**	**$ 248,592**	**$ -**	**$ 4,699,350**	**$ 98,515,426**
-	-	-	-	-	-	-	-	-	1,610,000
$ 4,490,937	**$ 73,709,939**	**$ 2,555,669**	**$ 4,179,670**	**$ 670,558**	**$ 3,600,134**	**$ 248,592**	**$ -**	**$ 4,699,350**	**$ 96,905,426**

Summary of Citywide – Positions by Department

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Administration					
City Administrator	1.00	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	-	-	-	0.50	0.50
Intern	-	-	-	0.50	-
Records Clerk	1.00	1.00	1.00	-	-
Marketing & Media Relations Specialist	1.00	1.00	1.00	-	-
Total	4.00	4.00	4.00	3.00	2.50
Economic Development					
Economic Development Director	-	-	-	-	1.00
Intern	-	-	-	-	0.50
Total	-	-	-	-	1.50
GIS					
GIS Manager	1.00	1.00	1.00	1.00	1.00
GIS Field Technician II	1.00	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00	2.00
Human Resources					
Human Resources Manager	-	-	-	1.00	1.00
Human Resources Specialist II	2.00	1.00	1.00	1.00	1.00
Human Resources Intern	-	-	-	0.25	-
Human Resources Coordinator	-	1.00	1.00	-	-
Total	2.00	2.00	2.00	2.25	2.00
Finance					
Finance Director	1.00	1.00	1.00	1.00	1.00
Asst Finance Director	-	1.00	1.00	1.00	1.00
Accountant II	2.00	2.00	2.00	2.00	2.00
Purchasing Agent	1.00	-	-	1.00	1.00
Administrative Assistant	-	-	-	0.50	0.50
Finance & Audit Manager	-	1.00	1.00	-	-
Project Manager	-	1.00	1.00	-	-
Accounting Technician II	1.00	-	-	-	-
Total	5.00	6.00	6.00	5.50	5.50
Technology Services					
Technology Services Operations Manager	-	-	-	1.00	1.00
Network Technician	-	-	-	1.00	1.00
Technology Systems Technician I	-	1.00	2.00	1.00	1.00
Technology Services Analyst	1.00	1.00	1.00	-	-
Technology Services Director	1.00	-	-	-	-
Total	2.00	2.00	3.00	3.00	3.00
Planning, Licensing & Permitting					
Planning Director	1.00	1.00	1.00	1.00	1.00
Licensing, Permit, & Planning Clerk	1.00	2.00	1.00	1.00	1.00
License Specialist	-	-	1.00	1.00	1.00
Inspector	-	-	-	1.00	-
Code Enforcement	2.00	2.00	2.00	-	-
Total	4.00	5.00	5.00	4.00	3.00
Municipal Court					
Court Clerk	2.00	2.00	2.00	2.00	2.00
Accounting Technician	-	-	-	-	-
Probation Officer	1.00	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00	3.00
Police					
Police Chief	1.00	1.00	1.00	1.00	1.00
Major	1.00	1.00	1.00	-	-
Captain	1.00	1.00	1.00	3.00	3.00
Lieutenant	2.00	2.00	2.00	1.00	1.00
Sergeant	5.00	5.00	5.00	7.00	7.00
Corporal	6.00	6.00	6.00	4.00	4.00
Investigators	4.00	4.00	4.00	6.00	6.00
Patrol Officers	23.00	23.00	23.00	21.00	21.00

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Police (Continued)					
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Records Clerk	1.00	1.00	1.00	1.00	1.00
Forensics Specialist	1.00	1.00	1.00	-	-
Evidence Technician	-	-	-	1.00	1.00
Crime Analyst	1.00	1.00	1.00	1.00	1.00
Administrative Training Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Specialist II	1.00	1.00	1.00	1.00	1.00
Code Enforcement	-	-	-	3.00	3.00
Total	50.00	50.00	50.00	53.00	53.00
Fire					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Fire Marshal	1.00	1.00	1.00	1.00	1.00
Training Officer	1.00	1.00	1.00	1.00	1.00
Fire Investigator/Fire Prevention Officer	-	-	-	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00
Lieutenant	3.00	3.00	3.00	3.00	3.00
Driver Engineer	9.00	9.00	9.00	9.00	9.00
Fire Fighters	15.00	15.00	15.00	15.00	15.00
Part Paid Fire Fighters (8) Note Only	-	-	-	-	-
Total	34.00	34.00	34.00	35.00	35.00
TV Station					
Production Coordinator	1.00	1.00	-	-	-
Total	1.00	1.00	-	-	-
Water Fund					
Utilities Director	1.00	1.00	1.00	1.00	1.00
Utilities Distribution Manager	1.00	1.00	1.00	1.00	1.00
Administrative Services Coordinator	1.00	-	-	-	-
Utilities Service Representative I	1.00	2.00	2.00	1.00	1.00
Administrative Specialist	1.00	1.00	1.00	1.00	1.00
Construction & Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Program & Maintenance Supervisor	1.00	-	-	-	-
Asst Construction & Maint Supervisor	-	1.00	1.00	1.00	1.00
Crew Leaders	3.00	3.00	3.00	3.00	3.00
Meter Technician I	5.00	4.00	4.00	4.00	4.00
Leak Technician/Construction Inspector	2.00	2.00	2.00	1.00	1.00
Cross Connection Control Program Technician	0.50	0.50	0.50	0.50	0.50
Warehouse Administrator	-	-	-	1.00	1.00
Utility Worker III	1.00	2.00	2.00	2.00	2.00
Utility Worker II	1.00	1.00	1.00	2.00	2.00
Utility Worker I	5.00	5.00	5.00	5.00	5.00
Total	24.50	24.50	24.50	24.50	24.50
Fats, Oils, & Grease					
Service Technician	0.50	0.50	0.50	0.50	0.50
Total	0.50	0.50	0.50	0.50	0.50
Stormwater					
Stormwater Manager	-	-	-	1.00	1.00
Utility Worker I	-	-	-	2.00	2.00
Total	-	-	-	3.00	3.00
Gas Fund					
Regulatory Compliance Officer	1.00	1.00	1.00	1.00	1.00
Utilities Service Representative II	1.00	1.00	1.00	1.00	1.00

Summary of Citywide – Positions by Department (Continued)

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Gas Fund (Continued)					
Meter Services Supervisor	1.00	1.00	1.00	1.00	1.00
Construction & Compliance Inspector	-	-	-	1.00	1.00
Asst Construction & Maint Supervisor	1.00	-	-	-	-
Crew Leader	1.00	1.00	1.00	1.00	1.00
Service Technician	1.00	1.00	1.00	1.00	1.00
Service Specialist	1.00	1.00	1.00	-	-
Utility Locator	1.00	1.00	1.00	1.00	1.00
Utility Worker III	-	-	-	1.00	1.00
Utility Worker II	1.00	1.00	1.00	1.00	1.00
Utility Worker I	1.00	2.00	2.00	1.00	1.00
Meter Technician I	1.00	1.00	1.00	1.00	1.00
Total	11.00	11.00	11.00	11.00	11.00
Community Center					
Event Staff	0.50	0.50	0.50	0.50	0.50
Total	0.50	0.50	0.50	0.50	0.50
Golf Pro Shop					
Golf Course Operations Manager	1.00	1.00	1.00	1.00	1.00
Golf Course Operations Coordinator	1.00	1.00	1.00	1.00	1.00
Golf Course Operations Pro-Shop Assistant	0.50	0.50	0.50	0.50	0.50
Golf Course Operations Worker	1.50	1.50	1.50	1.50	1.50
Total	4.00	4.00	4.00	4.00	4.00
Golf Maintenance Shop					
Golf Course Superintendent	1.00	1.00	1.00	1.00	1.00
Golf Course Assistant Superintendent	-	-	-	1.00	1.00
Maintenance Worker III	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00
Maintenance Worker I	2.25	1.25	1.25	1.25	1.25
Mechanic	-	1.00	1.00	1.00	1.00
Total	6.25	6.25	6.25	7.25	7.25
Utility Service					
Customer Service Manager	1.00	1.00	1.00	1.00	1.00
Billing Technician	2.00	2.00	2.00	2.00	2.00
Customer Service Representative II	3.00	3.00	3.00	4.00	4.00
Customer Service Representative I (Cashier)	2.00	2.00	2.00	2.50	2.50
Account Service Representative	-	0.50	0.50	-	-
Receptionist	1.00	1.00	1.00	-	-
Total	9.00	9.50	9.50	9.50	9.50
Total City Wide	**163.75**	**162.75**	**165.25**	**171.00**	**170.75**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Summary of Citywide – Capital Requests

GENERAL FUND		
Information Technology		
Servers	$	50,000
Switches		32,000
KNOWBE4SOFTWARE		10,000
Total	**$**	**92,000**
Fire		
Gear Rack	$	5,500
SCBA/Air Packs		20,400
Total	**$**	**25,900**
GIS		
4 x 2 Extended Cab Truck		35,000
Trimble Handheld Unit	$	12,000
Total	**$**	**47,000**
Public Works		
City Pond Park Pavilion	$	25,000
Pine Shore Park Pavillion		25,000
Winder/Fort Yargo Multi Use Connector Trail		1,349,000
Exmark Zero turn Mower		12,000
Cemetery Additions		125,000
Rotary Sweeper Attachment for F Series Mower		5,100
3/4 Ton Crew Cab Truck		39,000
Total	**$**	**1,580,100**
Total General Fund	**$**	**1,745,000**
CAPITAL PROJECTS FUNDS		
Capital Projects		
Road Construction Projects	$	300,000
Jug Tavern Park Improvements		1,000,000
Fully Equiped Marked Police Vehicles		198,000
Linwood Mimosa Rehabilitation		1,610,000
LMIG Project		286,000
Total Capital Projects	**$**	**3,394,000**
WATER FUND		
Marburg Sewer Treatment		
Influent Screen	$	195,000
Disk Filter		400,000
SCADA		90,000
Total	**$**	**685,000**
Cedar Creek Sewage Treatment		
Magnesium Oxide-Lime Tank	$	155,000
Total	**$**	**155,000**

WATER FUND (Continued)

Wastewater Collection		
Equipment & Materials Storage Facility	$	325,000
Yargo Gravity Sewer Rehab		300,000
Georgia Avenue Sewer Rehab		450,000
Turtle Creek Lift Station Bypass Pump		126,000
Sutherland Life Station Bypass Pump		180,000
Eagles Landing Lift Station Bypass Pump		102,000
Track Loader		65,000
Heartland Lift Station Bypass Pump		135,000
Service Crane Truck		130,000
Hydro Jet Trailer		72,000
Total		**1,885,000**
Water Treatment		
Auburn/Winder Reservoir	$	5,000,000
Hwy 53 WWTP High Rating/Backup Generator		1,000,000
Scada Control Upgrade		70,000
Raw Water Pond Dredging		175,000
Water Level Indicator Hwy 53 Reservoir		10,000
Portable Generator Connection		100,000
Back up Pump Laurel Lane		55,000
Total	**$**	**6,410,000**
Water Distribution		
Land for Water Tank at 316	$	100,000
SR316/Hwy 53 DOT Project Relocation		410,000
Hwy 53 East Side Waterline Improvements		325,000
Midland Ave Waterline		80,000
Hwy 53 Waterline		50,000
sr11/211 GDOT Utility Relocation		25,000
SR11/Apalachee River DOT Project Relocation		340,000
Exchange Boulevard Extension Design		15,000
SR316/SR11 DOT Project Relocation		520,000
CIP-Hwy 211 7 Thompson Mill		62,100
MLK St Waterline		75,000
Pneumatic Ductile Iron Pipe Saw 20"		5,000
Geocollector		5,000
Excavator		50,000
GSSI 270 MHZ Antenna w/cart		7,400
Truck 2x4		84,000
Crew Service Body Truck		45,000
Total	**$**	**2,198,500**
Total Water Fund	**$**	**11,333,500**

Summary of Citywide – Capital Requests (Continued)

ENVIRONMENTAL PROTECTION SERVICES FUND		
Stormwater		
E Athens Street Detention Pond	$	50,000
Kimball St Stormwater Project		500,000
Westside Stormwater Rehab		150,000
Midland-GA Ave Storm Repair		75,000
Street Sweeper Tymco 600		100,000
Excavator		100,000
Total Environmental Protection Servcies Fund	**$**	**975,000**
GAS FUND		
Gas		
Glenwood Replacement Phase II	$	75,000
Barrow/Walton/Oconee Expansion		175,000
Exchange Blvd Utility Relocation & Design		15,000
Dee Kennedy Road Expansion		90,000
SR11/211 GDOT Utility Relocations		25,000
SR316/53 GDOT Project Relocation		355,000
SR316/11 GDOT Project Relocation		285,000
Robertson Bridge Rd/GA Club Expansion		205,000
SR11/Apalachee River Bridge GDOT Utility Relocation		560,000
N Broad Street Main Renewal		300,000
SR211/Old Hog Mountain Rd GDOT Project Relocation		25,000
Bill Rutledge Main Extension		95,000
Large Pipe Trailer		16,000
Trencher Replacement		118,000
Crew Service Body Truck		50,000
Total Gas Fund	**$**	**2,439,000**
GOLF FUND		
Golf Course Maintenance		
John Deere Progator 2030	$	27,000
Toro 5510 Fairway/Rough Mower		66,000
Toro 3150Q Triplex		33,500
Total Golf Department	**$**	**126,500**
BUILDING FUND		
Building Fund		
Maintenance Pole Barn	$	50,000
Community Center Canopy	$	25,000
Customer Center Generator		75,000
Total Building Fund	**$**	**150,000**
Total City-Wide	**$**	**20,163,000**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Debt Service

The City of Winder's long-term debt information is presented separately for governmental and business-type activities. The City has incurred debt as capital needs have grown, and the debt has been used to fund both revenue producing facilities and general purpose facilities. The table below presents the debt service budgeted figures for the fiscal year ending June 30, 2021.

	Balances 6/30/2019	Additions	Reductions	Balances 6/30/2020	Due In FY 2021
Governmental Activities:					
Capital Leases:					
2014 Fire Truck	240,095	-	(49,571)	190,524	56,252
Jug Tavern/Plaza/Admin Building	6,000,000	-	(526,045)	5,473,955	677,842
Total Governmental Activities	**$ 6,240,095**	**$ -**	**$ (575,616)**	**$ 190,524**	**$ 734,094**
Business-Type Activities:					
Notes Payable-					
2012 GEFA Fixed Network	$ 2,146,579	$ -	$ (296,634)	$ 1,849,945	$ 310,710
2016 GEFA Fort Yargo Raw Water	8,656,101	-	(416,059)	8,240,041	491,404
Capital Leases:					
Renasant Bank - Utility Complex	4,784,089	-	(451,751)	4,332,338	562,080
Bonds Payable-					
2012 Series	10,030,000	-	(760,000)	9,270,000	1,173,425
Total Business-Type Activities	**$ 25,616,769**	**$ -**	**$ (1,924,445)**	**$ 23,692,324**	**$ 2,537,619**

The following table shows the debt funding requirements for the City of Winder for 2021-2038. The amounts show principal and interest and is based on current outstanding debt issues.

ANNUAL MATURITY AND INTEREST REQUIREMENTS

Year	Notes Payable		Capital Leases Payable		Bonds Payable		Total
	Principal	Interest	Principal	Interest	Principal	Interest	
2021	722,246	79,868	1,003,933	235,989	785,000	388,425	3,215,461
2022	728,129	73,985	1,029,525	210,396	810,000	360,450	3,212,486
2023	734,060	68,054	1,055,772	184,150	845,000	323,125	3,210,161
2024	740,040	62,074	1,082,518	157,404	880,000	280,000	3,202,036
2025	746,069	56,045	1,110,288	129,633	925,000	234,875	3,201,911
2026	752,148	49,965	1,138,598	101,324	975,000	197,125	3,214,161
2027	472,628	44,668	1,167,630	72,292	1,000,000	167,500	2,924,718
2028	450,743	40,661	1,197,372	42,550	1,035,000	126,625	2,892,951
2029	454,771	36,633	964,243	13,167	1,085,000	73,625	2,627,439
2030	458,835	32,569	-	-	930,000	23,250	1,444,654
2031	462,935	28,468	-	-	-	-	491,404
2032	467,072	24,331	-	-	-	-	491,404
2033	471,246	20,158	-	-	-	-	491,404
2034	475,458	15,946	-	-	-	-	491,404
2035	479,707	11,697	-	-	-	-	491,404
2036	483,993	7,411	-	-	-	-	491,404
2037	488,319	3,085	-	-	-	-	491,404
2038	81,810	91	-	-	-	-	81,901
	$ 9,670,209	$ 655,711	$ 9,749,879	$ 1,146,904	$ 9,270,000	$ 2,175,000	$ 32,667,702


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

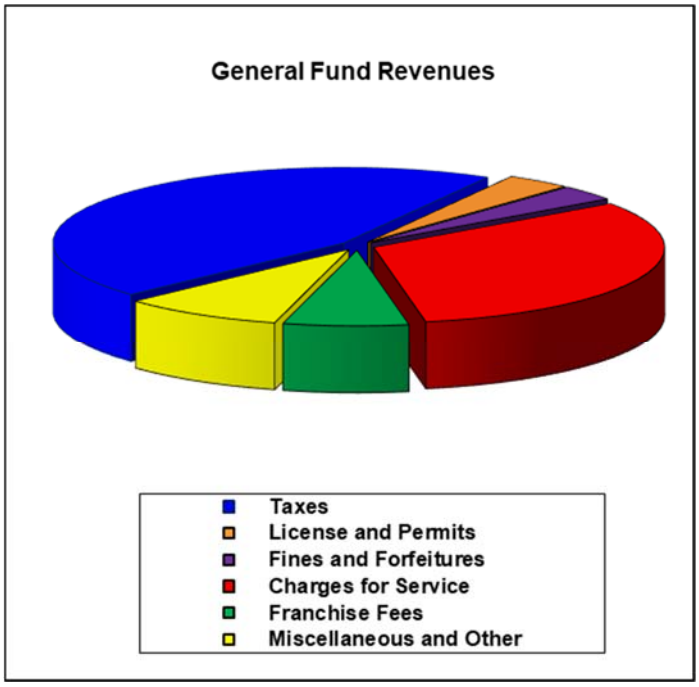
General Fund

General Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ 5,366,278	$ 5,283,952	$ 6,108,472	$ 5,884,100	$ 5,706,700
Franchise Fees	743,078	710,689	906,753	889,400	880,300
License and Permits	410,526	556,851	529,331	510,000	460,000
Intergovernmental	265,527	5,049	6,374	-	1,001,700
Charges for Service	2,881,315	2,954,398	3,350,037	4,358,600	3,999,700
Fines and Forfeitures	618,411	473,359	538,805	500,000	418,000
Interest	86,619	152,798	214,057	200,000	50,000
Contributions	6,709	41,920	4,491	-	13,500
Miscellaneous and Other	123,625	19,050	29,769	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**10,502,088**	**10,198,065**	**11,688,089**	**12,342,100**	**12,529,900**
OPERATING EXPENDITURES					
General Government	2,657,859	2,931,047	2,889,209	3,733,300	3,667,300
Judicial	280,946	268,506	291,892	342,600	361,500
Public Safety - Police	3,970,060	4,176,506	4,407,108	5,378,400	5,142,400
Public Safety - Fire	2,967,829	2,995,851	3,141,979	3,672,400	3,854,700
Public Works	2,915,343	2,811,873	2,907,975	3,039,400	3,232,700
Recreation	-	-	-	-	-
Housing & Development	458,675	568,011	556,958	804,300	879,100
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**13,250,713**	**13,751,795**	**14,195,122**	**16,970,400**	**17,137,700**
OTHER SOURCES AND (USES)					
Debt Service	(116,877)	(117,040)	(71,652)	(57,000)	(56,400)
Capital Outlay	(3,428,287)	(601,306)	(485,405)	(398,600)	(1,745,000)
Proceeds From Sale of Assets	17,237	7,968	2,183	-	-
Issuance of Debt Instruments	-	-	-	398,600	729,800
Cash Reserves	-	-	-	-	-
Transfers In	8,527,000	6,822,290	5,600,038	5,683,100	6,495,400
Transfers Out	(2,266,000)	(2,146,418)	(2,405,047)	(997,800)	(816,000)
TOTAL OTHER SOURCES AND (USES)	**2,733,073**	**3,965,492**	**2,640,116**	**4,628,300**	**4,607,800**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (15,552)**	**$ 411,762**	**$ 133,083**	**$ -**	**$ -**

General Fund
Revenues

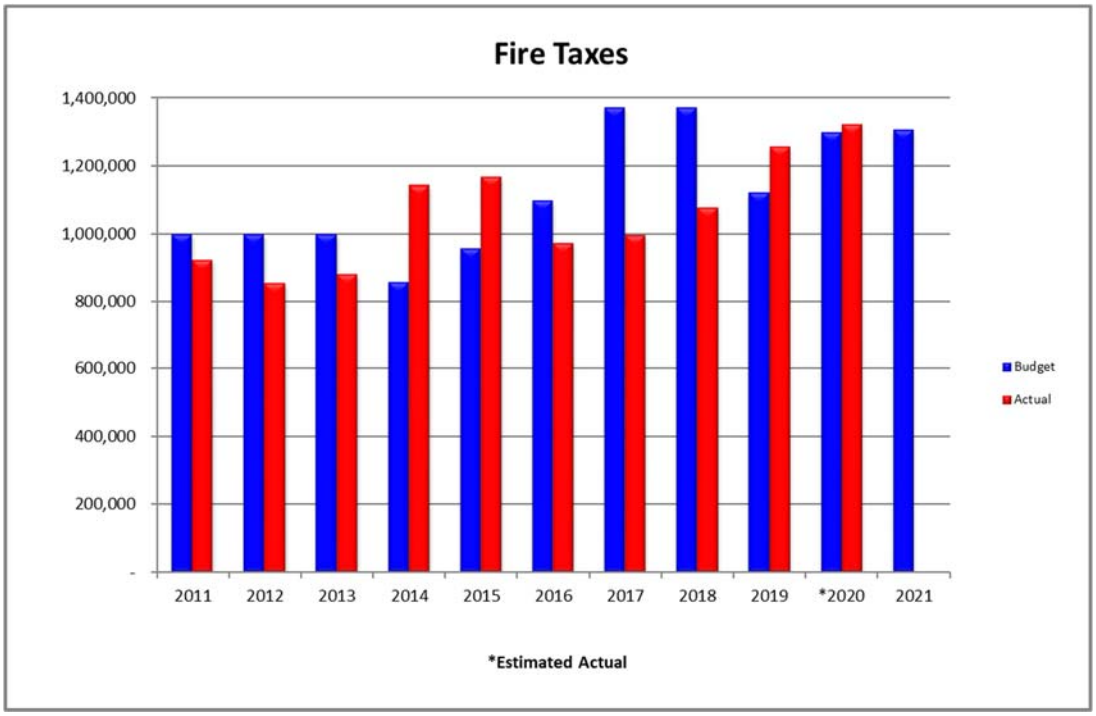
The primary sources of revenue are fire taxes, Local Option Sales Tax (LOST), licenses and franchise fees, fines & forfeitures, and indirect cost allocations for administrative services for other funds.



Taxes

Fire Taxes

Fire Taxes are currently 3.00 mills of assessed value of taxable property within the City. The current tax is estimated to cover approximately 33.1% of the budgeted expenditures for the Winder Fire Department.

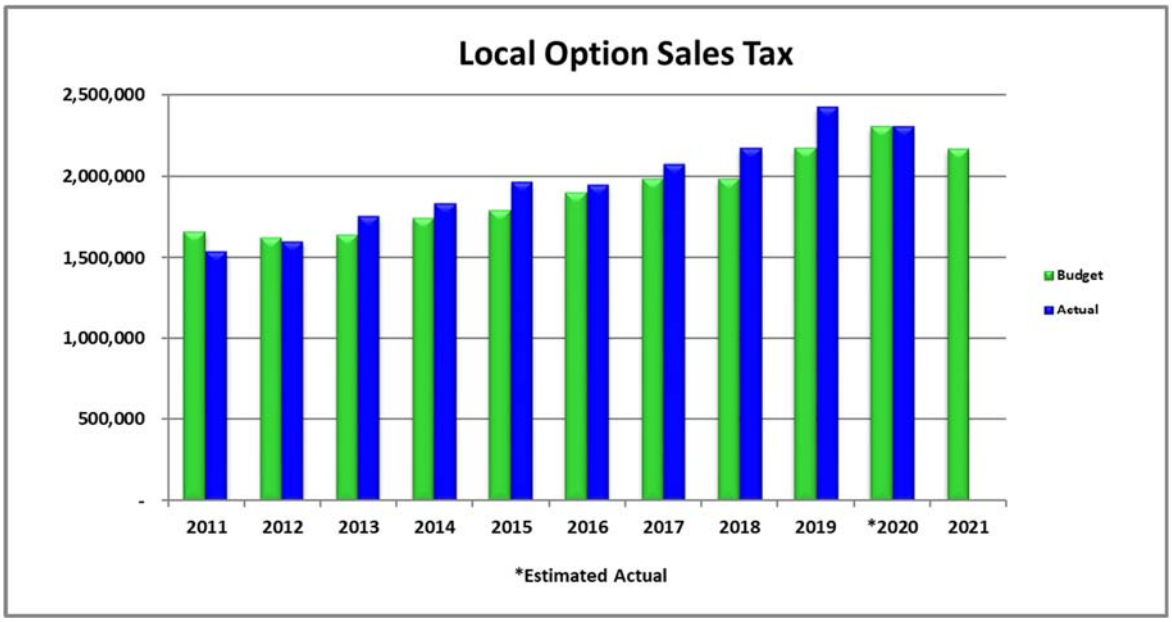


Street Light Assessment

The Street Light Assessment fee is assessed to each parcel of real property within the City limits to cover the cost of providing streetlights and traffic signals in Winder. The fee has been set at $50, which covers approximately 96% of the budgeted costs for streetlights and traffic signals.

LOST (Local Option Sales Tax)

During FY 2013, Barrow County and the cities within Barrow County renegotiated the LOST distribution. The City of Winder's percentage increased from 19.37% to 20.80%. After the drastic decline during fiscal year 2008-2009, the LOST revenues continued to grow even through the recession because commercial growth continued in Winder and Barrow County. The last few years have also seen increases in LOST revenues because of the upturn in the economy. However, due to the uncertainty brought on by the COVID-19 pandemic, the City expects the LOST proceeds to be about 15% below the amount collected in FY 2019. Two changes that have been made by the State of Georgia over the last 15-18 months, will help mitigate what could have been catastrophic losses. On January 1, 2019, the State required that all large online retailers must collect and remit sales taxes for online purchases. Starting April 1, 2020, the State now requires all third party sellers must also collect and remit sales taxes to the State. These changes should offset what could have been the worst losses from sales taxes in recent history. The City's sales tax millage rollback for the FY 2020-2021 is 5.5897 mills.



Occupational, Excise Taxes, Insurance Premium Taxes, and other Taxes

A 10.15% decrease is projected for occupational, excise and other taxes for FY 2021. There was an increase in the Insurance Premium Taxes received during Fiscal Year 2020 so the City is expecting an increase over the FY 2020 budgeted revenues by approximately 6.3%. For all of these taxes, the net expected decrease is approximately 3.2%.

Franchise Fee

A slight decrease in all franchise fees is expected in FY 2021, primarily due to the continued decline in telephone franchise fees over the last few years.

License & Permits

A 13.8 % decrease is expected in license and permits due to the reduction in the number of buildable lots within the city limits.

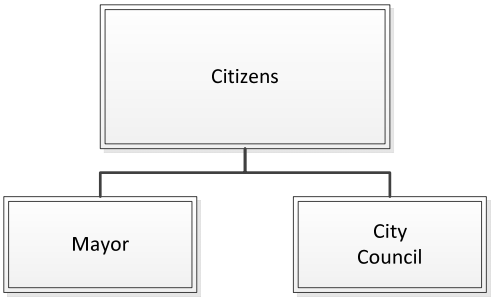
Fines & Forfeitures

Fines and forfeitures are expected to decrease in FY 2021 due to the COVID-19 crisis. The number of citations have declined due to less traffic and the need for social distancing as much as possible.

General Fund
Expenditures

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 4,636,743	$ 4,882,118	$ 4,971,980	$ 5,734,700	$ 5,753,600
OVERTIME	249,576	288,663	250,792	376,100	324,100
TOTAL SALARIES	**4,886,319**	**5,170,781**	**5,222,772**	**6,110,800**	**6,077,700**
BENEFITS					
GROUP INSURANCE	1,307,956	1,375,492	1,339,299	1,640,100	1,711,100
SOCIAL SECURITY (FICA) CONTRIBUTIONS	270,736	302,312	303,965	377,100	374,400
MEDICARE	63,374	70,646	71,105	88,300	88,200
RETIREMENT CONTRIBUTION	1,077,313	1,064,340	1,182,066	1,359,000	1,325,200
TUITION REIMBURSEMENTS	11,958	9,239	9,159	16,000	16,000
WORKERS' COMPENSATION	196,533	178,712	187,960	205,000	205,000
OTHER EMPLOYEE BENEFITS	(428,957)	(411,931)	(446,937)	(525,400)	(456,600)
TOTAL BENEFITS	**2,498,914**	**2,588,809**	**2,646,616**	**3,160,100**	**3,263,300**
TOTAL PERSONAL SERVICES	**7,385,233**	**7,759,590**	**7,869,389**	**9,270,900**	**9,341,000**
OPERATING EXPENDITURES					
PROFESSIONAL	1,945,104	2,219,138	2,340,936	2,489,300	2,444,500
TECHNICAL	225,428	355,524	257,790	359,500	437,400
CLAIMS	147,486	12,000	8,417	65,000	45,000
CLEANING SERVICES	14,444	2,094	1,622	2,500	2,900
LAND FILL FEES	4,584	6,886	5,387	10,000	6,000
GENERAL REPAIRS & MAINT.	359,901	484,006	451,647	644,200	836,300
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	229,337	262,229	297,870	291,700	314,600
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	24,017	25,252	28,588	30,300	52,000
INS.OTHER THAN EMP BENEFIT	344,741	321,472	343,307	350,000	385,000
COMMUNICATIONS	163,573	143,476	142,716	157,000	160,200
ADVERTISING	11,615	4,669	6,519	35,000	26,400
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	5,044	5,489	4,587	11,900	11,400
TRAVEL	32,879	26,070	34,575	60,500	69,000
DUES & FEES	152,438	161,671	219,066	221,100	232,000
EDUCATION & TRAINING	62,112	48,697	42,619	99,200	102,300
LICENSES & FEES	620	391	2,174	500	500
GENERAL SUPPLIES/MATERIALS	108,907	122,696	96,858	213,800	139,200
UTILITIES	342,116	347,020	357,099	372,700	374,100
GASOLINE	93,762	121,984	133,696	176,400	154,800
FOOD	18,221	21,202	26,330	46,700	45,400
BOOKS AND PERIODICALS	2,503	1,815	569	6,900	13,200
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	92,441	72,622	97,734	131,100	106,600
TECHNOLOGY EQUIPMENT	38,820	127,432	132,450	263,200	139,600
PUBLIC RELATIONS	195,720	187,563	244,643	267,900	303,700
UNIFORMS	35,732	45,062	43,528	52,900	57,500
UTILITY SUPPLY	27,431	11,055	-	-	-
PROTECTIVE CLOTHING	18,208	25,708	69,051	31,300	29,500
PRISONER MAINTENANCE	6,317	142	-	10,000	10,000
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**4,690,502**	**5,163,367**	**5,389,778**	**6,400,600**	**6,499,100**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	54,000	286,252	-	-
BUILDINGS	-	96,000	-	50,000	1,399,000
INFRASTRUCTURE	2,918,301	140,471	84,852	-	125,000
MACHINERY & EQUIP	18,425	92,532	13,950	107,600	55,000
VEHICLES	317,630	96,137	61,097	196,000	74,000
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	173,931	122,166	39,254	45,000	92,000
TOTAL CAPITAL OUTLAY	**3,428,287**	**601,306**	**485,405**	**398,600**	**1,745,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	103,754	107,004	63,348	50,000	51,200
INTEREST	13,124	10,036	8,304	7,000	5,200
TOTAL DEBT SERVICE	**116,878**	**117,040**	**71,652**	**57,000**	**56,400**
ALLOCATION					
INDIRECT COST ALLOCATION	1,174,937	828,838	935,955	1,298,900	1,297,600
TOTAL ALLOCATION	**1,174,937**	**828,838**	**935,955**	**1,298,900**	**1,297,600**
TOTAL EXPENDITURES	**$ 16,795,836**	**$ 14,470,142**	**$ 14,752,179**	**$ 17,426,000**	**$ 18,939,100**

General Fund
Legislative

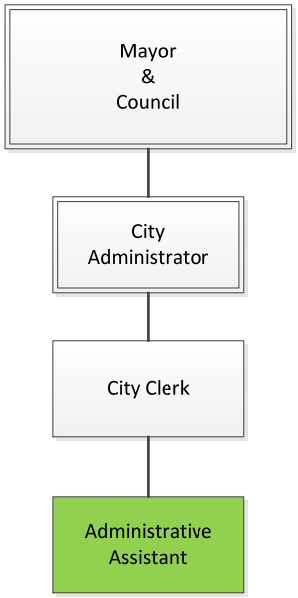


Statement of Purpose

The City of Winder, incorporated in 1894, operates under a Mayor-Council form of government. The legislative section includes the expenditures directly related to the Mayor and Council including such items as salary and benefits, costs of meetings and related expenditures together with those funds designated for the support of other organizations. The elected Mayor is the Chief Operating Officer, as well as, the Chief Executive Officer of the City. He is responsible for the day-to-day activities of the City. The six Council members are elected to four years with the terms staggered representing the four Wards of the City with two members at-large.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 57,450	$ 52,250	$ 57,000	$ 57,000	$ 57,000
OVERTIME	-	-	-	-	-
TOTAL SALARIES	**57,450**	**52,250**	**57,000**	**57,000**	**57,000**
BENEFITS					
GROUP INSURANCE	151,416	147,322	133,696	143,600	155,000
SOCIAL SECURITY (FICA) CONTRIBUTIONS	2,778	3,189	3,449	3,600	3,600
MEDICARE	650	746	807	900	900
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	60,268	56,820	63,455	73,100	86,400
TOTAL BENEFITS	**215,112**	**208,077**	**201,407**	**221,200**	**245,900**
TOTAL PERSONAL SERVICES	**272,562**	**260,327**	**258,407**	**278,200**	**302,900**
OPERATING EXPENDITURES					
PROFESSIONAL	8,200	1,200	1,777	24,000	24,000
TECHNICAL	11,239	7,027	-	7,300	7,300
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	7,097	4,392	5,417	7,700	4,500
ADVERTISING	231	-	-	1,200	500
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	3,261	2,405	-	4,000	4,000
TRAVEL	7,759	9,562	8,859	16,500	16,500
DUES & FEES	5,000	118	105	2,000	7,000
EDUCATION & TRAINING	3,612	5,670	4,440	6,200	6,200
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	189	242	16	2,500	2,500
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	2,606	2,811	2,958	10,400	6,400
BOOKS AND PERIODICALS	-	-	-	200	200
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	424	-	-	2,000	-
TECHNOLOGY EQUIPMENT	179	285	1,660	3,600	3,600
PUBLIC RELATIONS	192,152	187,166	241,140	263,000	297,700
UNIFORMS	-	399	77	1,400	1,400
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**241,948**	**221,278**	**266,448**	**352,000**	**381,800**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 514,511**	**$ 481,605**	**$ 524,854**	**$ 630,200**	**$ 684,700**

General Fund
Administration



Note: Green - Unfunded

Statement of Purpose

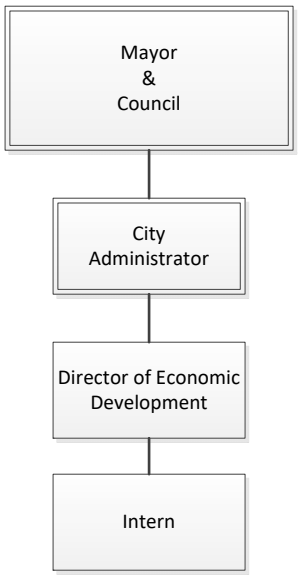
The City Administrator, who works for and at the pleasure of the Mayor and the City Council, carries out their policy direction, and provides overall supervision of the City's operations. The City Administrator is responsible for translating the City Council's goals into budgetary priorities. The City Clerk serves as secretary for the City Council and is responsible for records management and elections, as well as, provides the information link between the citizenry, the business community, and the elected and appointed officials of the City.

Program Objectives

1. Seek public involvement and support for City services through effective communication and responsiveness to citizen concerns.
    a. Encourage citizen involvement and respond to citizen's concerns.
    b. Develop and encourage the use of the City's web site.
    c. Provide opportunities for the public to interact with the Council and City staff.
2. Facilitate City Council and community decision making concerning the future growth and development of Winder and funding infrastructure improvements.
3. Guide implementation of City Council policies.
4. Work on public policy issues that impact the City at regional, state, and federal levels.
5. Support a work environment that promotes customer service and fully utilizes the talents of the City staff by reinforcing their knowledge, competence, and creativity.
6. Continue council commitment to training and practice relating to our common goals, values, and vision.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 199,680	$ 206,280	$ 190,893	$ 207,300	$ 196,700
OVERTIME	3,200	1,967	-	3,500	5,000
TOTAL SALARIES	**202,880**	**208,246**	**190,893**	**210,800**	**201,700**
BENEFITS					
GROUP INSURANCE	19,490	46,296	34,354	32,300	29,300
SOCIAL SECURITY (FICA) CONTRIBUTIONS	11,662	12,616	11,190	13,100	12,500
MEDICARE	2,727	2,951	2,633	3,000	3,000
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	34,237	32,469	36,260	20,900	9,700
TOTAL BENEFITS	**68,117**	**94,332**	**84,437**	**69,300**	**54,500**
TOTAL PERSONAL SERVICES	**270,996**	**302,578**	**275,330**	**280,100**	**256,200**
OPERATING EXPENDITURES					
PROFESSIONAL	86,213	184,036	191,248	273,400	273,400
TECHNICAL	218	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	5,000	-	-	35,000	15,000
CLEANING SERVICES	360	941	519	1,000	1,000
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	27,463	25,608	20,467	50,600	44,100
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	7	1,000	500
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	4,940	5,161	3,676	5,500	5,500
INS.OTHER THAN EMP BENEFIT	344,741	321,472	343,307	350,000	385,000
COMMUNICATIONS	108,388	88,787	83,041	86,800	86,800
ADVERTISING	5,326	100	454	22,000	2,000
MARKETING PROGRAMS(REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	1,000	1,000
TRAVEL	3,701	1,982	4,981	8,000	8,600
DUES & FEES	24,865	14,220	36,964	35,400	36,100
EDUCATION & TRAINING	7,365	2,084	2,969	11,700	6,400
LICENSES & FEES	-	33	-	-	-
GENERAL SUPPLIES/MATERIALS	3,261	5,015	5,036	11,300	11,600
UTILITIES	-	-	-	-	-
GASOLINE	143	76	65	300	300
FOOD	1,015	551	2,280	9,400	7,300
BOOKS AND PERIODICALS	-	-	-	500	500
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	375	80	-	1,500	1,500
TECHNOLOGY EQUIPMENT	1,154	2,375	4,613	8,000	8,000
PUBLIC RELATIONS	1,571	70	542	2,500	2,500
UNIFORMS	-	-	159	600	600
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**626,099**	**652,589**	**700,328**	**915,500**	**897,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 897,095**	**$ 955,167**	**$ 975,658**	**$ 1,195,600**	**$ 1,153,900**

General Fund
Economic Development



Statement of Purpose

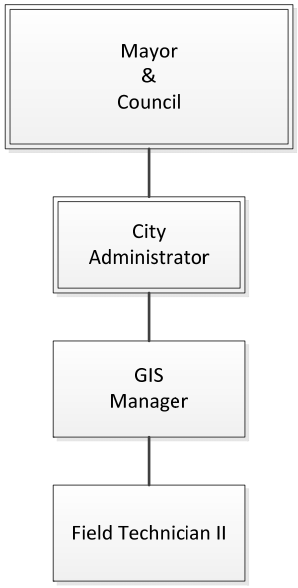
The City of Winder engages its community and service areas, tackling societal challenges, creating great places to work and live, and advancing economic growth and prosperity. The Director of Economic Development partners with community organizations, state and local governments, entrepreneurs, small businesses, major corporations, and economic development organizations. The Director serves as a resource to the City Administrator, City Council, other governmental agencies, and the general public. Collaborative efforts focus on creating a shared vision for healthier and more engaged citizens, thriving economies, and other outcomes that lead to a better tomorrow.

Program Objectives

1. The Economic Development Department creates and implements strategies for economic development to include cultivation of strategic partnerships and relationships within the City with community organizations, interest groups, government entities, business partners, and individuals capable and willing to advocate for the City.
2. The Economic Development Department assists with economic development strategies, including business retention and recruitment functions. The Department oversees and performs tasks related to the Winder Downtown Development Authority and Main Street program.
3. The Economic Development Department coordinates community events as well as activities and operations of Jug Tavern Park and other park areas. The Department works with other City staff to help coordinate activities at the Winder Community Center and Cultural Arts Center.
4. The Economic Development Departments serves as the marketing coordinator for the City. The Department plans and implements communication strategies for a variety of media, marketing, and public relations programs. The Department is also responsible for all social media channels and provides support to the website.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ 62,900
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	62,900
BENEFITS					
GROUP INSURANCE	-	-	-	-	4,500
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	4,000
MEDICARE	-	-	-	-	1,100
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	4,800
TOTAL BENEFITS	-	-	-	-	14,400
TOTAL PERSONAL SERVICES	-	-	-	-	77,300
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	400
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	12,500
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	3,100
DUES & FEES	-	-	-	-	3,400
EDUCATION & TRAINING	-	-	-	-	3,600
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	3,500
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	1,400
BOOKS AND PERIODICALS	-	-	-	-	3,000
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	1,000
PUBLIC RELATIONS	-	-	-	-	500
UNIFORMS	-	-	-	-	300
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	32,700
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	11,700
TOTAL ALLOCATION	-	-	-	-	11,700
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ 121,700

General Fund
GIS



Statement of Purpose

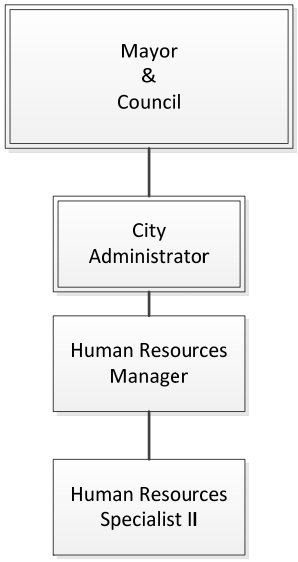
To work in partnership with city departments to provide accurate, consistent, accessible, affordable, and comprehensive GIS data, infrastructure and services to support the unique needs of the City of Winder and the citizens we serve.

Program Objectives

1. Develop mutually accepted standards, policies, and business practices.
2. Communicate the value of GIS to City departments and agencies.
3. Encourage collaborative GIS efforts among internal and external organizations
4. Increase efficiencies and effectiveness of spatial data and GIS applications
5. Create, collect, maintain, and distribute high quality, up-to-date, and complete geospatial data.
6. Integrate GIS technologies into City business operations.
7. Increase ability of city departments to meet there business needs.
8. Ensure that the City's GIS system and data are available for day-to-day purposes.
9. Cultivate the advanced analytical use of GIS.
10. Raise the awareness of GIS.
11. Support emergency planning, response, and recovery.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 85,133	$ 85,023	$ 71,565	$ 96,300	$ 95,700
OVERTIME	187	77	111	3,100	3,000
TOTAL SALARIES	**85,320**	**85,100**	**71,676**	**99,400**	**98,700**
BENEFITS					
GROUP INSURANCE	19,306	21,121	15,351	20,100	23,100
SOCIAL SECURITY (FICA) CONTRIBUTIONS	4,827	5,067	4,184	6,200	6,200
MEDICARE	1,129	1,185	979	1,400	1,500
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	17,220	16,234	18,130	20,900	35,900
TOTAL BENEFITS	**42,481**	**43,606**	**38,643**	**48,600**	**66,700**
TOTAL PERSONAL SERVICES	**127,802**	**128,706**	**110,320**	**148,000**	**165,400**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	2,471	1,908	2,574	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	2,781	1,909	492	4,000	4,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	1,325	-	3,900
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	2,440	2,547	2,001	3,100	4,700
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	200	200
TRAVEL	-	40	-	500	500
DUES & FEES	-	145	397	2,200	2,200
EDUCATION & TRAINING	680	-	1,971	17,000	12,500
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	1,255	1,318	1,407	8,500	8,500
UTILITIES	-	-	-	-	-
GASOLINE	1,418	1,417	431	3,000	1,500
FOOD	-	300	-	600	600
BOOKS AND PERIODICALS	-	-	-	200	200
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	8,033	405	-	-	-
TECHNOLOGY EQUIPMENT	2,395	450	-	10,000	5,000
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	292	-	248	800	800
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**21,764**	**10,440**	**10,846**	**50,100**	**44,600**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	12,000	12,000
VEHICLES	-	-	-	-	35,000
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	6,067	7,654	10,000	-
TOTAL CAPITAL OUTLAY	**-**	**6,067**	**7,654**	**22,000**	**47,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 149,566**	**$ 145,213**	**$ 128,820**	**$ 220,100**	**$ 257,000**

General Fund
Human Resources



Statement of Purpose

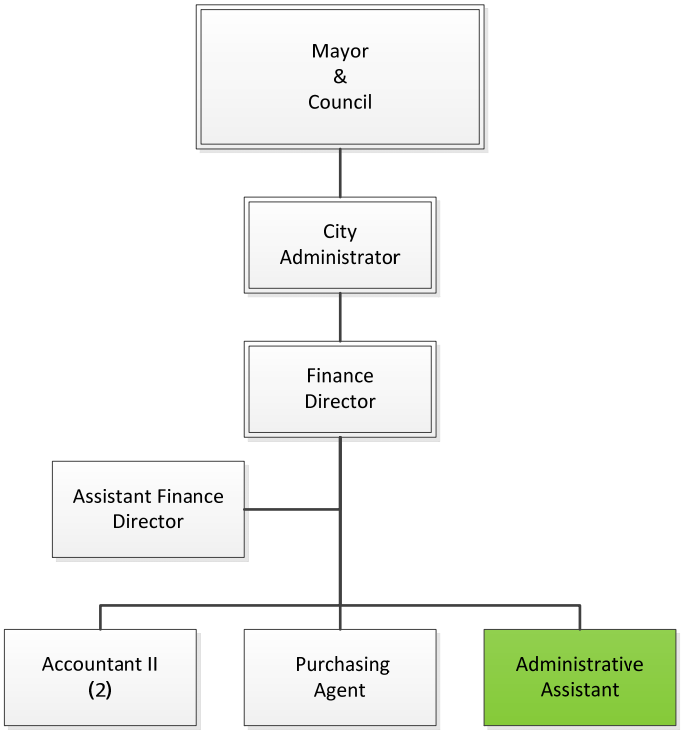
The Human Resource Department's purpose is to establish, develop, maintain, and communicate City policies, while maintaining and recommending fair employment and equal opportunity under State and Federal Laws. To represent, help, advise, and consult with City employees, while simultaneously keeping the overall best interests of the City of Winder in mind.

Program Objectives

1. To help maintain a productive, efficient, effective employee base; while assisting in providing and improving the work environment and to encourage positive employee relations and open communication.
2. To promote wellness and wise health choices to employees in efforts to control health care costs.
3. To provide training to employees and supervisory staff on human resource related topics.
4. To continue to improve human resource topics, such as recruitment and selection, salary administration, insurance and benefits, workers compensation, personnel records and transactions, safety and wellness, grievance processing, leave programs, orientation and development, training and other related employee and labor relations functions.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 87,287	$ 80,865	$ 65,256	$ 116,600	$ 111,400
OVERTIME	645	1,441	-	3,200	700
TOTAL SALARIES	**87,932**	**82,306**	**65,256**	**119,800**	**112,100**
BENEFITS					
GROUP INSURANCE	90,949	85,853	89,451	117,800	126,300
SOCIAL SECURITY (FICA) CONTRIBUTIONS	5,109	5,163	4,023	7,400	7,000
MEDICARE	1,195	1,207	941	1,800	1,700
RETIREMENT CONTRIBUTION	1,077,313	1,064,340	1,182,066	1,359,000	1,325,200
TUITION REIMBURSEMENTS	11,958	9,239	9,159	16,000	16,000
WORKERS' COMPENSATION	196,533	178,712	187,960	205,000	205,000
OTHER EMPLOYEE BENEFITS	(1,385,011)	(1,337,284)	(1,480,341)	(1,715,700)	(1,651,800)
TOTAL BENEFITS	**(1,955)**	**7,229**	**(6,742)**	**(8,700)**	**29,400**
TOTAL PERSONAL SERVICES	**85,977**	**89,535**	**58,514**	**111,100**	**141,500**
OPERATING EXPENDITURES					
PROFESSIONAL	28,721	28,432	32,814	42,500	21,000
TECHNICAL	-	-	-	-	4,500
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	116	137	120	2,500	2,500
ADVERTISING	2,968	1,510	4,512	8,000	8,000
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	1,000	500
TRAVEL	-	-	1,263	2,400	2,500
DUES & FEES	2,342	2,147	1,530	4,200	4,100
EDUCATION & TRAINING	4,090	425	2,785	7,800	8,000
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	2,254	2,600	2,665	31,900	6,700
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	138	32	1,347	2,700	3,300
BOOKS AND PERIODICALS	-	-	-	1,000	1,000
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	1,313	2,000	2,000
TECHNOLOGY EQUIPMENT	-	-	232	3,000	3,000
PUBLIC RELATIONS	906	171	370	-	-
UNIFORMS	-	-	47	300	300
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**41,534**	**35,454**	**48,997**	**109,300**	**67,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 127,511**	**$ 124,989**	**$ 107,511**	**$ 220,400**	**$ 208,900**

General Fund
Finance



Note: Green - Unfunded

Statement of Purpose

The Strategic Mission of Finance is to clearly define and flawlessly execute common financial processes and to provide expert financial systems and reporting to the City's operating business units and the Mayor and Council, thereby allowing them to provide superior services to our customers and citizens.

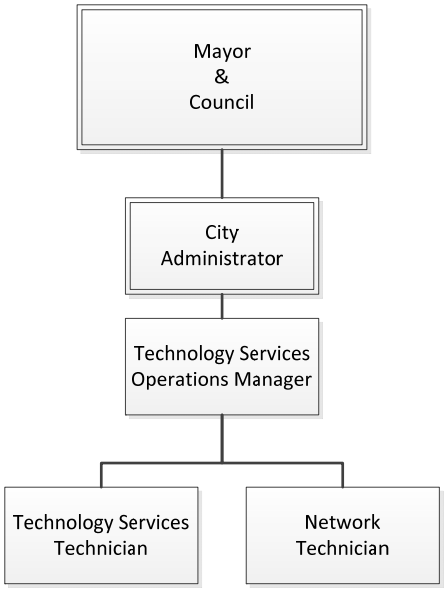
Primary functions include accounting, budgeting, managing and investing cash, managing debt, paying invoices, executing payroll, billing receivables, and collections (utilities, business licenses, taxes, hotel/motel taxes, miscellaneous). The department is responsible for the financial reporting, and the purchasing. Although budgeted separately, the department also oversees the Municipal Court, Billing & Collection, and Community Center.

Program Objectives

1. Prepare the FY 2019-20 Annual Financial Report.
2. Prepare the FY 2020-2021 adopted budget document in a format that qualifies for submittal to the GFOA Distinguished Budget Award program.
3. Provide monthly financial information to the City Council, City Administrator, and Department Heads as a tool for responsible decisions.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 251,744	$ 346,931	$ 301,707	$ 375,000	$ 358,900
OVERTIME	1,227	1,549	-	-	-
TOTAL SALARIES	**252,972**	**348,480**	**301,707**	**375,000**	**358,900**
BENEFITS					
GROUP INSURANCE	56,714	68,808	42,333	57,800	**70,500**
SOCIAL SECURITY (FICA) CONTRIBUTIONS	13,832	20,648	17,855	23,200	**22,300**
MEDICARE	3,235	4,829	4,176	5,500	**5,200**
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	43,829	48,703	54,390	52,200	**37,300**
TOTAL BENEFITS	**117,611**	**142,989**	**118,755**	**138,700**	**135,300**
TOTAL PERSONAL SERVICES	**370,582**	**491,469**	**420,462**	**513,700**	**494,200**
OPERATING EXPENDITURES					
PROFESSIONAL	51,003	73,091	47,076	58,500	**58,000**
TECHNICAL	295	295	326	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	**1,800**
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	511	528	456	700	**700**
ADVERTISING	316	312	333	900	**900**
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	810	500	**500**
TRAVEL	5,385	1,241	2,290	6,000	**5,100**
DUES & FEES	112,667	122,322	154,014	162,800	**163,800**
EDUCATION & TRAINING	2,958	3,034	3,218	7,000	**8,000**
LICENSES & FEES	-	26	-	-	-
GENERAL SUPPLIES/MATERIALS	2,962	3,411	4,777	4,000	**4,000**
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	1,330	498	242	2,200	**2,200**
BOOKS AND PERIODICALS	-	-	-	200	**200**
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	375	375	-	-	-
TECHNOLOGY EQUIPMENT	5,957	23	4,731	4,400	**4,400**
PUBLIC RELATIONS	183	-	-	-	-
UNIFORMS	135	352	400	800	**800**
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**184,075**	**205,508**	**218,674**	**248,000**	**250,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 554,658**	**$ 696,977**	**$ 639,136**	**$ 761,700**	**$ 744,600**

General Fund
Technology Services



Statement of Purpose

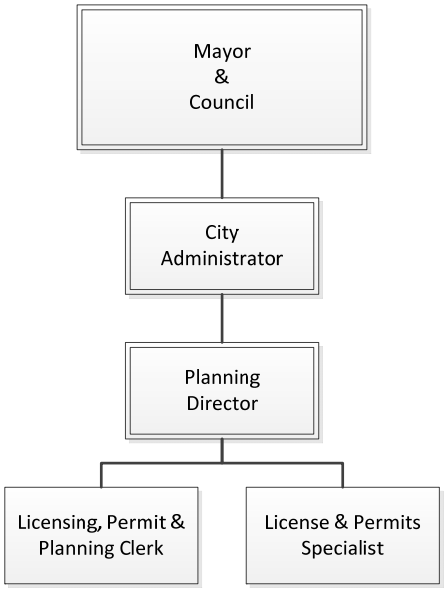
To effectively manage the City's information and communication technologies. Technology Services Department maintains the City's data network, phone system, desktop equipment, web sites, and applications as well as providing training, technology consulting, and special project assistance to all City departments.

Program Objectives

1. Utilize current and emerging technologies to reduce costs and improve efficiencies wherever possible.
2. Oversee installation and implementation of new systems and technologies City wide.
3. Maintain accurate current inventory of hardware, software, and network systems City wide.
4. Develop and test business continuity and disaster recovery plans for City information systems.
5. Continually enhance City website to increase its ability to deliver timely and accurate information and services to the public while reducing costs to the City.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 92,091	$ 122,379	$ 111,056	$ 164,600	$ 151,800
OVERTIME	1,736	9,362	1,341	17,700	9,200
TOTAL SALARIES	**93,827**	**131,741**	**112,397**	**182,300**	**161,000**
BENEFITS					
GROUP INSURANCE	13,928	20,981	16,828	32,400	27,600
SOCIAL SECURITY (FICA) CONTRIBUTIONS	5,445	7,911	6,993	11,300	10,000
MEDICARE	1,329	1,794	1,635	2,700	2,400
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	17,220	24,351	27,195	31,300	14,500
TOTAL BENEFITS	**37,921**	**55,037**	**52,651**	**77,700**	**54,500**
TOTAL PERSONAL SERVICES	**131,748**	**186,779**	**165,048**	**260,000**	**215,500**
OPERATING EXPENDITURES					
PROFESSIONAL	52,887	85,367	74,418	74,000	63,900
TECHNICAL	184,140	184,665	180,823	226,300	273,800
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	1,760	2,862	659	3,100	2,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	5,328	5,523	5,524	6,500	10,500
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	52	-	-
TRAVEL	1,498	334	2,110	2,500	8,000
DUES & FEES	5,137	1,421	1,396	800	3,100
EDUCATION & TRAINING	4,989	8,465	4,653	10,700	19,000
LICENSES & FEES	-	-	1,625	-	-
GENERAL SUPPLIES/MATERIALS	1,540	1,936	277	8,100	2,000
UTILITIES	-	-	-	-	-
GASOLINE	120	178	153	300	300
FOOD	298	433	383	500	3,000
BOOKS AND PERIODICALS	114	(27)	177	500	2,000
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	3,052	2,459	-	3,000	3,000
TECHNOLOGY EQUIPMENT	21,541	52,654	83,398	130,500	57,200
PUBLIC RELATIONS	131	-	-	-	-
UNIFORMS	234	117	170	500	500
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**282,771**	**346,386**	**355,819**	**467,300**	**448,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	173,931	106,594	31,600	35,000	92,000
TOTAL CAPITAL OUTLAY	**173,931**	**106,594**	**31,600**	**35,000**	**92,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 588,450**	**$ 639,759**	**$ 552,467**	**$ 762,300**	**$ 755,800**

General Fund
Planning, Licensing & Permitting



Statement of Purpose

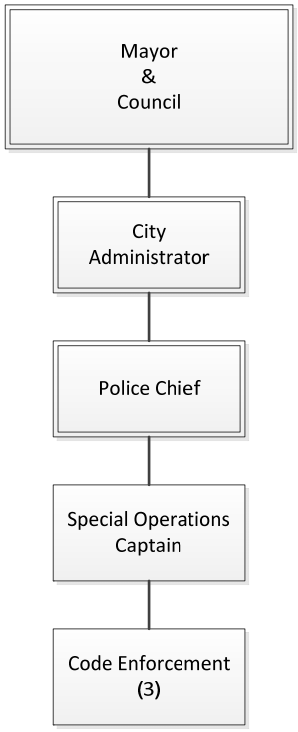
To provide overall management and administrative support to all City departments, other governmental agencies, local businesses, developers, and the general public by administering the City of Winder Zoning and Development Regulations, and processing City of Winder Building Permits and Business Licenses.

Program Objectives

1. The City of Winder Planning Department is tasked with the responsibility of administering the City of Winder Zoning and Development Regulations.
2. The Planning Department is responsible for administering and coordination of the development review process. All applications for annexations, rezones, variances and conditional uses are submitted to the Planning Department, and must then go before the Planning Board and the City Council for review and recommendations.
3. The Planning Department is frequently given special tasks associated with the Georgia Department of Transportation, i.e., road improvement projects and streetscape projects. Also, the Department is asked to work with other departments closely on culvert replacement projects and general drainage projects. The Department also may acquire right-of-ways and easements for drainage and roadway projects.
4. The License & Permits office is tasked with the responsibility of administering the City of Winder Building and Licensing Regulations. This office also acts as the clerk for the Planning Department as well as for the Historic Preservation Commission.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 212,968	$ 211,828	$ 235,341	$ 200,300	$ 177,400
OVERTIME	3,621	6,388	6,864	7,000	5,700
TOTAL SALARIES	**216,589**	**218,216**	**242,206**	**207,300**	**183,100**
BENEFITS					
GROUP INSURANCE	26,497	25,879	33,369	33,600	22,100
SOCIAL SECURITY (FICA) CONTRIBUTIONS	12,450	13,207	14,397	12,900	11,400
MEDICARE	2,912	3,089	3,367	3,000	2,700
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	34,439	40,586	45,325	41,800	40,700
TOTAL BENEFITS	**76,298**	**82,761**	**96,458**	**91,300**	**76,900**
TOTAL PERSONAL SERVICES	**292,886**	**300,977**	**338,663**	**298,600**	**260,000**
OPERATING EXPENDITURES					
PROFESSIONAL	90,315	98,900	139,239	132,400	118,000
TECHNICAL	575	95,336	1,894	50,000	40,000
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	364	369	413	700	700
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	7,413	5,724	7,722	11,400	10,700
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	1,971	1,157	1,681	3,500	2,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	3,027	3,409	3,458	3,000	3,600
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	3,146	3,155	2,524	2,300	-
ADVERTISING	2,475	2,747	1,140	2,400	2,000
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	640	509	682	900	900
TRAVEL	3,585	4,061	3,344	4,200	3,200
DUES & FEES	484	687	983	1,000	900
EDUCATION & TRAINING	3,465	2,376	2,261	2,000	3,500
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	2,013	3,685	4,386	4,100	4,000
UTILITIES	-	-	-	-	-
GASOLINE	1,609	2,018	462	300	300
FOOD	858	592	662	1,300	1,500
BOOKS AND PERIODICALS	593	-	60	1,000	500
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	177	3,467	-	1,500	1,000
TECHNOLOGY EQUIPMENT	1,459	827	499	6,800	2,000
PUBLIC RELATIONS	165	-	-	-	-
UNIFORMS	280	127	192	500	500
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**124,612**	**229,147**	**171,603**	**229,300**	**195,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	30,219	-	31,394	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**30,219**	**-**	**31,394**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	41,135	37,887	46,692	58,200	48,500
TOTAL ALLOCATION	**41,135**	**37,887**	**46,692**	**58,200**	**48,500**
TOTAL EXPENDITURES	**$ 488,853**	**$ 568,011**	**$ 588,352**	**$ 586,100**	**$ 503,800**

General Fund
Code Enforcement



Statement of Purpose

To enforce the codes of the City in order to protect the health, safety, and welfare of the community, where violations occur, to work with our citizens to achieve compliance through an efficient and fair process.

Program Objectives

1. Maintain an attractive, safe, and healthy environment in order to provide a high quality of life for our residents and visitors.
2. Improve both the appearance and value of residential and business property.
3. Provide prompt, courteous, and professional service to the citizens of the Winder.
4. Encourage responsible property maintenance.
5. Maintain open communications and continuing education with the community.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ 112,800	$ 112,400
OVERTIME	-	-	-	-	3,300
TOTAL SALARIES	-	-	-	112,800	115,700
BENEFITS					
GROUP INSURANCE	-	-	-	47,600	54,900
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	6,900	7,200
MEDICARE	-	-	-	1,600	1,700
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	31,300	27,600
TOTAL BENEFITS	-	-	-	87,400	91,400
TOTAL PERSONAL SERVICES	-	-	-	200,200	207,100
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	4,000	5,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	500	500
TRAVEL	-	-	-	1,500	3,500
DUES & FEES	-	-	-	300	300
EDUCATION & TRAINING	-	-	-	1,500	3,000
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	500	500
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	4,500	3,800
FOOD	-	-	-	700	1,000
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	3,500	3,500
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	1,000	1,000
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	18,000	22,100
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	24,400
TOTAL ALLOCATION	-	-	-	-	24,400
TOTAL EXPENDITURES	$ -	$ -	$ -	$ 218,200	$ 253,600

General Fund
Housing & Development (GICH)

Statement of Purpose

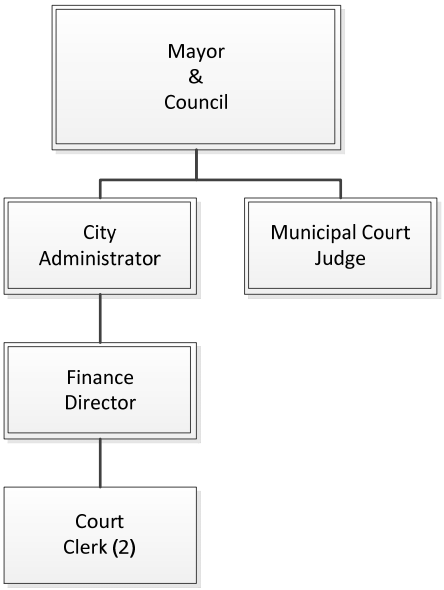
The Georgia Initiative for Community Housing (GICH) is a program sponsored by the University of Georgia, the Georgia Municipal Association, Department of Community Affairs and others. The purpose and goal of this program, quite simply, is to improve the quality and quantity of affordable housing, which is a pressing need in every section of the state. The statewide program offers training, technical assistance and organization assistance to local communities to develop strategies to meet their individual needs.

Program Objectives

1. Emphasis on homeownership whenever possible.
2. Partnership with local faith-based organizations and others (such as Habitat for Humanity) to build and repair owner-occupied housing for low and moderate income families.
3. Partner with the local private sector to improve conditions in rental housing.
4. More vigorous code enforcement when necessary.
5. Partnership with the local housing authority with the emphasis on public housing being transitional housing whenever possible and not permanent housing.
6. Use appropriate housing solutions as part of Winder's downtown revitalization efforts.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	17	-	900
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	200
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	300
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	17	-	1,400
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ 17	$ -	$ 1,400

General Fund
Municipal Court



Statement of Purpose

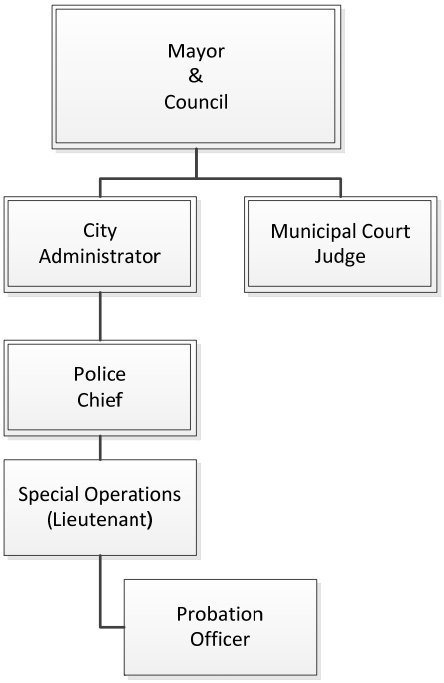
Our Strategic Mission is to flawlessly execute the legal processes related to enforcing city ordinances and traffic laws and to coordinate our efforts with other agencies within the criminal justice system. Provide court administration to guarantee that all persons coming before the Court are treated equally and have protected rights afforded them under the United States Constitution, the Georgia Constitution, and applicable ordinances and statutes.

Program Objectives

1. Maximize collection efforts for fines and fees levied.
2. Strengthen policy and procedures to ensure efficient collections and customer service.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 68,946	$ 71,815	$ 74,520	$ 77,300	$ 77,900
OVERTIME	2,519	4,105	3,558	5,800	6,000
TOTAL SALARIES	**71,465**	**75,920**	**78,078**	**83,100**	**83,900**
BENEFITS					
GROUP INSURANCE	17,097	19,234	19,134	18,300	24,700
SOCIAL SECURITY (FICA) CONTRIBUTIONS	3,929	4,329	4,398	5,200	5,200
MEDICARE	919	1,012	1,029	1,200	1,200
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	17,220	16,234	18,130	20,900	22,800
TOTAL BENEFITS	**39,164**	**40,809**	**42,691**	**45,600**	**53,900**
TOTAL PERSONAL SERVICES	**110,629**	**116,729**	**120,769**	**128,700**	**137,800**
OPERATING EXPENDITURES					
PROFESSIONAL	48,776	42,849	48,581	57,600	57,900
TECHNICAL	6,193	4,456	1,200	1,200	1,200
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	2,968	10,000	10,000
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	358	500	500
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	102	112	120	100	100
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	400	-	-
TRAVEL	26	340	109	1,500	1,200
DUES & FEES	90	95	169	200	200
EDUCATION & TRAINING	6,619	936	595	6,500	5,900
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	655	1,152	897	1,800	1,800
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	14	48	28	800	800
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	542	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	1,684	6,000	4,500
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	112	139	-	300	300
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**63,130**	**50,127**	**57,109**	**86,500**	**84,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	15,963	12,924	15,332	23,700	23,700
TOTAL ALLOCATION	**15,963**	**12,924**	**15,332**	**23,700**	**23,700**
TOTAL EXPENDITURES	**$ 189,722**	**$ 179,781**	**$ 193,210**	**$ 238,900**	**$ 245,900**

General Fund
Probation



Statement of Purpose

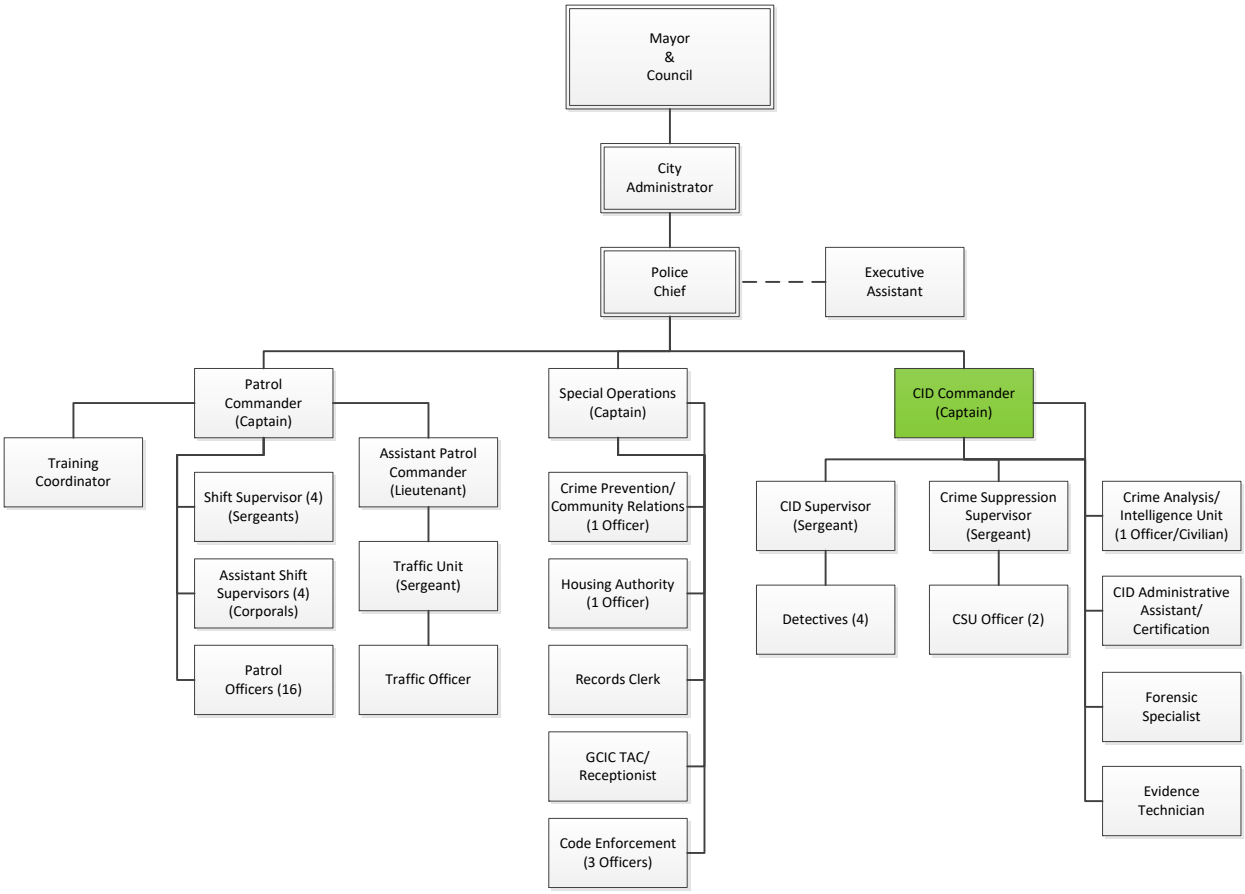
Provide evaluation, investigation, and supervision services for persons within the jurisdiction of the courts; and collect the fines and fees applicable to these persons.

Program Objectives

1. Maximize collection efforts for fines and fees placed on probation.
2. Strengthen policy and procedures to ensure efficient collections and customer service.
3. Supervise offenders and making sure that they follow community sentences imposed by the court.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 50,291	$ 51,957	$ 53,879	$ 55,100	$ 54,600
OVERTIME	2,291	1,546	2,996	2,600	2,600
TOTAL SALARIES	**52,582**	**53,502**	**56,874**	**57,700**	**57,200**
BENEFITS					
GROUP INSURANCE	17,149	16,931	19,097	17,300	21,300
SOCIAL SECURITY (FICA) CONTRIBUTIONS	2,712	2,875	3,028	3,600	3,600
MEDICARE	634	672	708	800	900
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	8,610	8,117	9,065	10,400	17,900
TOTAL BENEFITS	**29,105**	**28,596**	**31,898**	**32,100**	**43,700**
TOTAL PERSONAL SERVICES	**81,687**	**82,098**	**88,773**	**89,800**	**100,900**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	46	120	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	534	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	103	-	1,000	1,000
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	832	66	-	500	500
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	436	100	100
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	104	-	-	-	-
TECHNOLOGY EQUIPMENT	926	-	985	2,000	2,000
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	36	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**1,862**	**252**	**2,076**	**3,600**	**3,600**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	7,676	6,376	7,834	10,300	11,100
TOTAL ALLOCATION	**7,676**	**6,376**	**7,834**	**10,300**	**11,100**
TOTAL EXPENDITURES	**$ 91,225**	**$ 88,726**	**$ 98,682**	**$ 103,700**	**$ 115,600**

General Fund
Police



Note: Green - Unfunded

Statement of Purpose

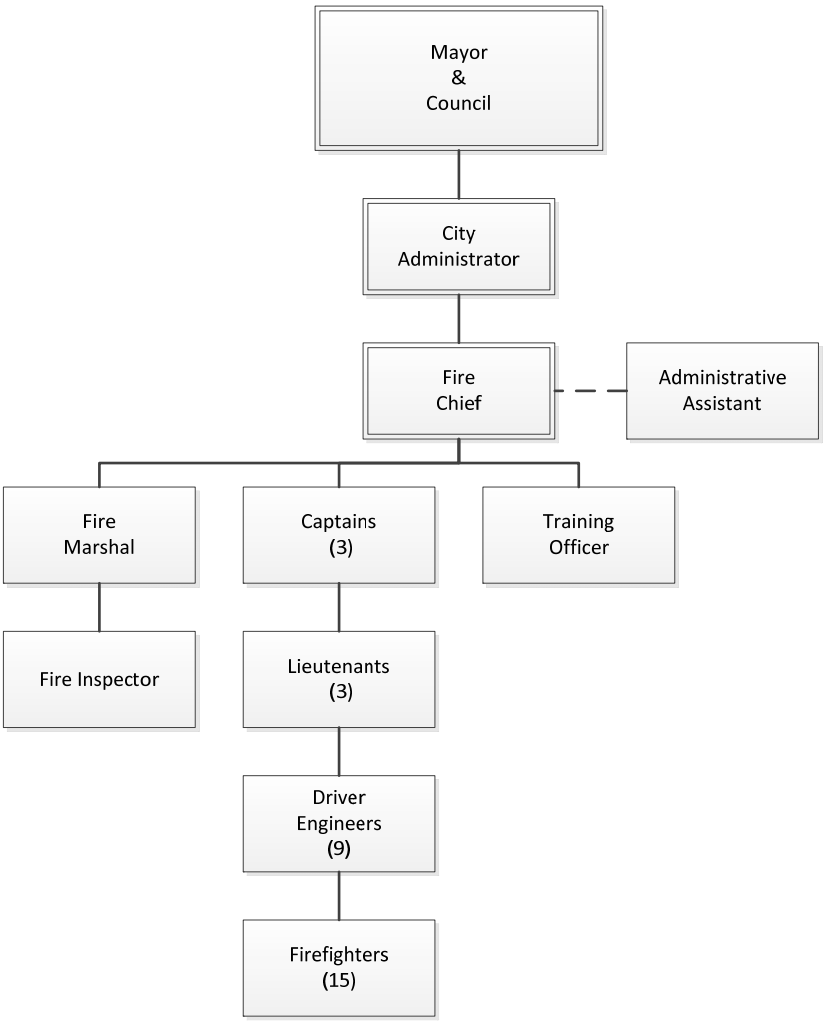
To carry us through this new century we reinforce our vow to protect and serve our community while ensuring the basic rights and quality of life are held to the highest proven standards of excellence. The Winder Police Department's mission is to enhance the quality of life in our community, working cooperatively with the public to prevent crime; preserve the peace; enforce laws with respect to the constitutional rights of all citizens; reduce fear; and provide for a safer community environment. The end result is an efficient and professional Department that represents and works for the common good of all the citizens of Winder.

Program Objectives

1. Uphold and enforce the laws of the state and city through professional law enforcement.
2. Deploy traffic enforcement assets to target high accident and neighborhood locations for directed traffic enforcement efforts to further reduce collisions.
3. Assign officers to specific areas and community organizations.
4. Expand and enhance the use of crime analysis data to better understand crime trends in the community and inform citizens of activity in their neighborhoods.
5. Develop empirically based staffing plan and funding alternatives to make sure the department's presence in Winder keeps pace with population and crime activity growth in the community.
6. Complete and maintain a five-year strategic plan for the department.
7. Effectively review and investigate crimes against persons and property.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 1,953,912	$ 2,056,371	$ 2,159,952	$ 2,505,200	$ 2,471,900
OVERTIME	134,687	159,694	139,172	183,400	144,400
TOTAL SALARIES	**2,088,599**	**2,216,065**	**2,299,124**	**2,688,600**	**2,616,300**
BENEFITS					
GROUP INSURANCE	494,593	504,526	490,631	628,000	643,300
SOCIAL SECURITY (FICA) CONTRIBUTIONS	115,557	129,071	133,974	166,700	162,200
MEDICARE	27,026	30,186	31,333	39,000	38,000
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	430,279	405,856	453,246	522,100	452,500
TOTAL BENEFITS	**1,067,456**	**1,069,640**	**1,109,184**	**1,355,800**	**1,296,000**
TOTAL PERSONAL SERVICES	**3,156,054**	**3,285,705**	**3,408,308**	**4,044,400**	**3,912,300**
OPERATING EXPENDITURES					
PROFESSIONAL	5,155	7,790	7,191	9,000	9,000
TECHNICAL	21,268	62,245	72,047	73,200	109,100
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	5,684	11,000	4,363	10,000	10,000
CLEANING SERVICES	720	784	690	800	800
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	90,951	96,420	70,425	183,200	141,200
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	63,378	46,518	104,880	85,000	105,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	8,393	8,491	7,750	8,200	8,200
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	29,774	30,540	31,478	34,800	35,600
ADVERTISING	300	-	-	500	500
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	936	2,575	2,643	3,500	3,500
TRAVEL	9,767	6,085	7,467	11,500	10,000
DUES & FEES	1,221	1,177	2,293	3,000	3,000
EDUCATION & TRAINING	9,504	17,703	11,018	15,000	10,000
LICENSES & FEES	113	69	546	500	500
GENERAL SUPPLIES/MATERIALS	27,266	41,081	35,464	30,000	30,000
UTILITIES	4,837	4,018	2,932	3,900	3,600
GASOLINE	82,783	102,944	115,588	150,000	126,500
FOOD	8,151	11,983	12,211	10,500	10,000
BOOKS AND PERIODICALS	1,077	42	272	1,500	1,000
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	46,967	43,523	49,118	37,000	36,000
TECHNOLOGY EQUIPMENT	2,953	47,041	34,058	75,400	30,000
PUBLIC RELATIONS	366	156	-	600	600
UNIFORMS	25,823	32,028	28,174	30,000	30,000
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	3,220	9,635	49,566	12,600	10,800
PRISONER MAINTENANCE	6,317	142	-	10,000	10,000
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**456,923**	**583,990**	**650,173**	**799,700**	**734,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	18,425	-	-	30,000	-
VEHICLES	255,431	96,137	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**273,856**	**96,137**	**-**	**30,000**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	357,083	306,811	348,627	534,300	495,200
TOTAL ALLOCATION	**357,083**	**306,811**	**348,627**	**534,300**	**495,200**
TOTAL EXPENDITURES	**$ 4,243,916**	**$ 4,272,643**	**$ 4,407,108**	**$ 5,408,400**	**$ 5,142,400**

General Fund
Fire



Statement of Purpose

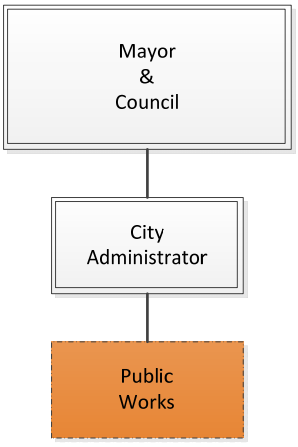
To constantly provide a superior level of fire prevention, fire safety education, fire suppression, rescue and customer service to our citizens and business community. To provide support to the Chamber of Commerce, Downtown Development Authority, Industrial Authority, Partners in Education and other community and public safety agencies when called upon. To understand and foster with a vigilant attitude and understanding, when government, citizens and business share in a vision, success is created.

Program Objectives

1. Continue to provide outstanding customer service through smoke detector installation, battery replacement for seniors, blood pressure screening, CPR, fire extinguisher classes, and personnel to maintain the city's ISO Class 2 Insurance rate.
2. Continue to update fire equipment, communication system, and fire apparatus.
3. Provide funding for firefighters to attend National Fire Academy, Georgia Fire Academy, and other classes of interest and programs that will promote safety, health, and morale.
4. Plan & inform citizens & firefighters of the department's commitment regarding emergency preparedness.
5. Provide outstanding Fire Prevention, Fire Safety Education, Fire Inspections, and Fire Investigations for our citizens and business community.
6. Maintain our 26-year record of no fire fatality within the city limits (last fatality December 25, 1992).
7. Daily complete our mission of protecting lives and property with pride and professionalism: "Together is Better."

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 1,577,241	$ 1,596,420	$ 1,650,811	$ 1,767,200	$ 1,825,000
OVERTIME	99,464	102,533	96,751	149,800	144,200
TOTAL SALARIES	**1,676,705**	**1,698,954**	**1,747,562**	**1,917,000**	**1,969,200**
BENEFITS					
GROUP INSURANCE	400,817	418,541	445,053	491,300	508,500
SOCIAL SECURITY (FICA) CONTRIBUTIONS	92,436	98,236	100,475	117,000	119,200
MEDICARE	21,618	22,974	23,498	27,400	27,900
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	292,733	275,983	308,208	365,400	445,100
TOTAL BENEFITS	**807,604**	**815,734**	**877,234**	**1,001,100**	**1,100,700**
TOTAL PERSONAL SERVICES	**2,484,309**	**2,514,688**	**2,624,796**	**2,918,100**	**3,069,900**
OPERATING EXPENDITURES					
PROFESSIONAL	1,001	1,750	3,577	1,100	1,100
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	1,085	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	76,951	88,056	86,693	143,400	160,300
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	28,014	36,527	36,925	39,600	44,600
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	3,862	3,768	3,973	3,600	4,000
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	5,242	5,440	7,878	10,400	9,400
ADVERTISING	-	-	80	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	208	-	-	300	300
TRAVEL	1,159	2,426	3,600	5,900	5,900
DUES & FEES	632	250	265	500	500
EDUCATION & TRAINING	18,830	7,900	8,708	12,800	15,000
LICENSES & FEES	22	130	-	-	-
GENERAL SUPPLIES/MATERIALS	21,108	26,723	26,051	30,600	33,600
UTILITIES	-	-	-	-	-
GASOLINE	13,356	15,350	16,965	18,000	22,100
FOOD	3,811	3,953	5,782	7,500	7,500
BOOKS AND PERIODICALS	720	1,801	60	1,800	4,600
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	20,022	10,810	22,842	61,100	46,700
TECHNOLOGY EQUIPMENT	2,255	23,778	-	10,000	15,400
PUBLIC RELATIONS	247	-	2,591	1,800	2,400
UNIFORMS	8,856	11,864	14,061	16,700	21,000
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	14,988	16,073	19,485	18,700	18,700
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**221,283**	**256,598**	**260,620**	**383,800**	**413,100**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	46,900	25,900
VEHICLES	31,980	-	29,703	196,000	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	9,505	-	-	-
TOTAL CAPITAL OUTLAY	**31,980**	**9,505**	**29,703**	**242,900**	**25,900**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	103,754	107,004	63,348	50,000	51,200
INTEREST	13,124	10,036	8,304	7,000	5,200
TOTAL DEBT SERVICE	**116,877**	**117,040**	**71,652**	**57,000**	**56,400**
ALLOCATION					
INDIRECT COST ALLOCATION	262,238	224,566	256,562	370,500	371,700
TOTAL ALLOCATION	**262,238**	**224,566**	**256,562**	**370,500**	**371,700**
TOTAL EXPENDITURES	**$ 3,116,687**	**$ 3,122,397**	**$ 3,243,335**	**$ 3,972,300**	**$ 3,937,000**

General Fund
Public Works



Statement of Purpose

Assure safe operation of the City's street system. This department's primary functions are installation and maintenance of street and traffic signs, maintenance of off-street paths, installation and maintenance of pavement markings, and coordination with contractors hired to repair/maintain pavement surfaces. Public Works is also responsible for the City's building and cemetery maintenance.

The Roads program is also involved in various efforts associated with public rights-of-way, such as:

- Management of City signs.
- Maintenance of guardrails, bikeways and pedestrian paths.
- Maintenance of all publicly owned parking areas.
- Maintenance of street trees, litter control and vegetation control.
- Installation of handicapped accessible ramps at intersections.
- Sanding streets during inclement weather.
- Graffiti removal.

Program Objectives

1. Effective, efficient maintenance of road surfaces and signage through a systematic approach that quickly corrects damaged signs and roadway/pathway surfaces, including maintaining clear markings on roadways and crosswalks to promote safety.
2. Effective, efficient maintenance of road rights-of-way resulting in an attractive community free of sign clutter and obstructions to traffic flow.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	1,572,835	1,695,724	1,795,017	1,816,800	1,818,200
TECHNICAL	1,500	1,500	1,500	1,500	1,500
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	136,803	1,000	-	10,000	10,000
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	4,584	6,886	5,387	10,000	6,000
GENERAL REPAIRS & MAINT.	154,652	266,292	263,766	255,600	480,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	131,433	173,256	152,867	151,000	151,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	3,796	4,424	8,407	10,000	25,000
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	1,429	2,268	4,037	2,100	5,400
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	19,089	20,951	8,700	7,400
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	485	134	3	-	-
GENERAL SUPPLIES/MATERIALS	45,571	35,467	15,882	80,000	30,000
UTILITIES	337,280	343,002	354,167	368,800	370,500
GASOLINE	(5,668)	0	32	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	12,370	11,502	24,461	23,000	16,400
TECHNOLOGY EQUIPMENT	-	-	590	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	27,431	11,055	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**2,424,501**	**2,571,599**	**2,647,068**	**2,737,500**	**2,921,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	54,000	286,252	-	-
BUILDINGS	-	96,000	-	50,000	1,399,000
INFRASTRUCTURE	2,918,301	140,471	84,852	-	125,000
MACHINERY & EQUIP	-	92,532	13,950	18,700	17,100
VEHICLES	-	-	-	-	39,000
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**2,918,301**	**383,003**	**385,053**	**68,700**	**1,580,100**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	490,842	240,274	260,907	301,900	311,300
TOTAL ALLOCATION	**490,842**	**240,274**	**260,907**	**301,900**	**311,300**
TOTAL EXPENDITURES	**$ 5,833,644**	**$ 3,194,877**	**$ 3,293,029**	**$ 3,108,100**	**$ 4,812,800**

General Fund
Positions by Department

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Administration					
City Administrator	1.00	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	-	-	-	0.50	0.50
Intern	-	-	-	0.50	-
Records Clerk	1.00	1.00	1.00	-	-
Marketing & Media Relations Specialist	1.00	1.00	1.00	-	-
Total	4.00	4.00	4.00	3.00	2.50
Economic Development					
Economic Development Director	-	-	-	-	1.00
Intern	-	-	-	-	0.50
Total	-	-	-	-	1.50
GIS					
GIS Manager	1.00	1.00	1.00	1.00	1.00
GIS Field Technician II	1.00	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00	2.00
Human Resources					
Human Resources Manager	-	-	-	1.00	1.00
Human Resources Specialist II	2.00	1.00	1.00	1.00	1.00
Human Resources Intern	-	-	-	0.25	-
Human Resources Coordinator	-	1.00	1.00	-	-
Total	2.00	2.00	2.00	2.25	2.00
Finance					
Finance Director	1.00	1.00	1.00	1.00	1.00
Asst Finance Director	-	1.00	1.00	1.00	1.00
Accountant II	2.00	2.00	2.00	2.00	2.00
Purchasing Agent	1.00	-	-	1.00	1.00
Administrative Assistant	-	-	-	0.50	0.50
Finance & Audit Manager	-	1.00	1.00	-	-
Project Manager	-	1.00	1.00	-	-
Accounting Technician II	1.00	-	-	-	-
Total	5.00	6.00	6.00	5.50	5.50
Technology Services					
Technology Services Operations Manager	-	-	-	1.00	1.00
Network Technician	-	-	-	1.00	1.00
Technology Systems Technician I	-	1.00	2.00	1.00	1.00
Technology Services Analyst	1.00	1.00	1.00	-	-
Technology Services Director	1.00	-	-	-	-
Total	2.00	2.00	3.00	3.00	3.00
Planning, Licensing & Permitting					
Planning Director	1.00	1.00	1.00	1.00	1.00
Licensing, Permit, & Planning Clerk	1.00	2.00	1.00	1.00	1.00
License Specialist	-	-	1.00	1.00	1.00
Inspector	-	-	-	1.00	-
Code Enforcement	2.00	2.00	2.00	-	-
Total	4.00	5.00	5.00	4.00	3.00
Municipal Court					
Court Clerk	2.00	2.00	2.00	2.00	2.00
Accounting Technician	-	-	-	-	-
Probation Officer	1.00	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00	3.00
Police					
Police Chief	1.00	1.00	1.00	1.00	1.00
Major	1.00	1.00	1.00	-	-
Captain	1.00	1.00	1.00	3.00	3.00
Lieutenant	2.00	2.00	2.00	1.00	1.00
Sergeant	5.00	5.00	5.00	7.00	7.00
Corporal	6.00	6.00	6.00	4.00	4.00
Investigators	4.00	4.00	4.00	6.00	6.00
Patrol Officers	23.00	23.00	23.00	21.00	21.00

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Police (Continued)					
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Records Clerk	1.00	1.00	1.00	1.00	1.00
Forensics Specialist	1.00	1.00	1.00	-	-
Evidence Technician	-	-	-	1.00	1.00
Crime Analyst	1.00	1.00	1.00	1.00	1.00
Administrative Training Coordinator	1.00	1.00	1.00	1.00	1.00
Administrative Specialist II	1.00	1.00	1.00	1.00	1.00
Code Enforcement	-	-	-	3.00	3.00
Total	50.00	50.00	50.00	53.00	53.00
Fire					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Fire Marshal	1.00	1.00	1.00	1.00	1.00
Training Officer	1.00	1.00	1.00	1.00	1.00
Fire Investigator/Fire Prevention Officer	-	-	-	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00
Lieutenant	3.00	3.00	3.00	3.00	3.00
Driver Engineer	9.00	9.00	9.00	9.00	9.00
Fire Fighters	15.00	15.00	15.00	15.00	15.00
Part Paid Fire Fighters (8) Note Only	-	-	-	-	-
Total	34.00	34.00	34.00	35.00	35.00
Total General Fund	**106.00**	**108.00**	**109.00**	**110.75**	**110.50**

General Fund
Debt Service

	Balances 6/30/2020	Principal	Interest	Totals
General Fund				
Capital Leases:				
2014 Fire Truck	190,524	51,114	5,138	56,252
	$ 190,524	**$ 51,114**	**$ 5,138**	**$ 56,252**

General Fund
Capital Requests

Information Technology		
Servers	$	50,000
Switches	$	32,000
KNOWBE4SOFTWARE	$	10,000
Total	**$**	**92,000**
Fire		
Gear Rack		5,500
SCBA/Air Packs		20,400
Total	**$**	**25,900**
GIS		
4 x 2 Extended Cab Truck	$	35,000
Trimble Handheld Unit	$	12,000
Total	**$**	**47,000**
Public Works		
City Pond Park Pavilion	$	25,000
Pine Shore Park Pavilion		25,000
Winder/Fort Yargo Multi Use Connector Trail		1,349,000
Cemetery Additions		125,000
Rotary Sweeper Attachment for F Series Mower		5,100
Exmark Zero turn Mower		12,000
3/4 Ton Crew Cab Truck		39,000
Total	**$**	**1,580,100**

Replacement Servers

Strategic Initiative:	SERVERS
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	25 East Midland Ave
Department:	Technology Services Department
Project Manager:	Alezhiawan Ransome



Description/Justification:

Some servers are being replaced while others are being vituralized. The pysical servers needs upgrades to ensure proformance and efficiency. Some of the server in house are 5 to 8 years old which has exceeded EOL (End of Life)

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
General Fund	50,000					$ 50,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	50,000					$ 50,000		$ 50,000
OTHER						$ -		$ -
TOTAL	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-1535-5424000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

Legal mandates: N/A Fiscal and budget impacts: 32,000 Health and safety impacts: N/A Economic development impacts: N/A Environmental, aesthetic, and social effects: N/A Project feasibility: Yes Distributional effects: Creates a backup plan for current equipment Disruption/Inconvenience: N/A Impact of deferral: N/A Uncertainty or risk: The City needs back up servers just in case a primary server goes down. Interjurisdictional effects: N/A

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Replacement Switches

Strategic Initiative:	2930 48 PORT SWITCHES FOR CITY INFRASTRUCTURE
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	25 East Midland Ave
Department:	Technology Services Department
Project Manager:	Alezhiawan Ransome



Description/Justification:

Switches are a vital part for data trafficing throughout the city's network. By purchasing the hardware, this will eliminate down time for equipment and also give the technology department a back up solution if any site goes down

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	32,000					$ 32,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 32,000	$ -	$ -	$ -	$ -	$ 32,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	32,000					$ 32,000		$ 32,000
OTHER						$ -		$ -
TOTAL	$ 32,000	$ -	$ -	$ -	$ -	$ 32,000	$ -	$ 32,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-1535-5424000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

Legal mandates: N/A Fiscal and budget impacts: 32,000 Health and safety impacts: N/A Economic development impacts: N/A Environmental, aesthetic, and social effects: N/A Project feasibility: Yes Distributional effects: Creates a backup plan for current equipment Disruption/Inconvenience: N/A Impact of deferral: N/A Uncertainty or risk: The City needs back up switches just in case a primary one goes down. Interjurisdictional effects: N/A

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

KnowBe4 Software

Strategic Initiative:	Knowb4 software
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	25 East Midland Ave
Department:	Technology Services Department
Project Manager:	Alezhiawan Ransome

Description/Justification:

KnowBe4 is the world's most popular integrated platform for security awareness training combined with simulated phishing attacks.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	
General Fund	10,000					$ 10,000	Project Estimated
						$ -	
						$ -	Start Date / Completion Date
						$ -	
TOTAL	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000	07/01/20 – 06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE						$ -		$ -
OTHER	10,000					$ 10,000		$ 10,000
TOTAL	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ 10,000

ANNUAL OPERATING IMPACT

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-1535-5424000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

Legal mandates: N/A Fiscal and budget impacts: 10,000 Health and safety impacts: N/A Economic development impacts: N/A Environmental, aesthetic, and social effects: N/A Project feasibility: Yes Distributional effects: Creates a backup plan for current equipment Disruption/Inconvenience: N/A Impact of deferral: N/A Uncertainty or risk: The City needs training solutions to help end users understand the impact of phishing and social engineering attacks. Interjurisdictional effects: N/A

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

GEAR RACK

Strategic Initiative:	Gear Rack for Protective Clothing
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Winder Fire Station 1
Department:	FIRE
Project Manager:	Matt Whiting



Description/Justification:

A new gear rack will allow for better storage of the firefighters equipment. This rack system also allows for more ventilation and can prolong the life of the protective clothing.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	5,500					$ 5,500	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 5,500	$ -	$ -	$ -	$ -	$ 5,500	07/01/20	08/01/20

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE						$ -		$ -
OTHER	5,500					$ 5,500		$ 5,500
TOTAL	$ 5,500	$ -	$ -	$ -	$ -	$ 5,500	$ -	$ 5,500

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating	5,500					$ 5,500	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ 5,500	$ -	$ -	$ -	$ -	$ 5,500	100-3500-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: None to meet. FISCAL AND BUDGET IMPACTS: Gear rack may increase the life of protective clothing. HEALTH AND SAFETY IMPACTS: Ready Rack system will improve ventilation of gear while storing making gear safer for firefighters. ECONOMIC DEVELOPMENT IMPACTS: None. ENVIRONMENTAL ASTHETIC AND SOCIAL EFFECTS: None. DISTRIBUTIONAL EFFECTS: None. DISRUPTION/INCONVIENCE: None. IMPACT OF DEFERRAL: None . INTERJURISDICTION EFFECTS: None.

NOTES:

If Ready Rack gear storage rack is approved this will give both of our stations the same gear storage system. This would make the department more uniform and provide a better system that may increase the life of the protective clothing.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	2	

BREATHING APPARTUS

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Winder Fire Station 1
Department:	FIRE
Project Manager:	Matt Whiting



Description/Justification:

The Self Contained Breathing Apparatus is the most important piece of safety equipment a Firefighter has. The department has been replacing 3 SCBA 's each year to keep new updated equipment on our first out trucks. Due to the expense we are only asking for 3 this budget year.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	20,400					$ 20,400	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 20,400	$ -	$ -	$ -	$ -	$ 20,400	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	20,400					$ 20,400		$ 20,400
OTHER						$ -		$ -
TOTAL	$ 20,400	$ -	$ -	$ -	$ -	$ 20,400	$ -	$ 20,400

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating	20,400					$ 20,400	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ 20,400	$ -	$ -	$ -	$ -	$ 20,400	100-3500-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: None to meet. FISCAL AND BUDGET IMPACTS: The purchase of 3 SCBA/Air Packs @ $6800.00 for a total cost of $20,400.00. HEALTH AND SAFETY IMPACTS: Updated air packs are necessary for the health and safety of the firefighters on fire scenes. ECONOMIC DEVELOPMENT IMPACTS: None. ENVIRONMENTAL ASTHETIC AND SOCIAL EFFECTS: None. DISTRIBUTIONAL EFFECTS: None. DISRUPTION/INCONVIENCE: None. IMPACT OF DEFERRAL: The safety of firefighters is dependent on safe and updated equipment. INTERJURISDICTION EFFECTS: None.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

GIS Department 4 x 2 Extended Cab Truck

Strategic Initiative:	GIS Department Truck Replacement
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	GIS Department
Department:	GIS Department
Project Manager:	Beth Reynolds



Description/Justification:

The GIS department currently has a 2006 Ford F150. At 14 years old, the expense of maintenance and repairs is starting to outweigh the value of the truck. The truck is used daily for field work. The extended cab is needed to carry our GPS and other locating equipment that cannot be placed in the bed of the truck.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	35,000					$ 35,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 35,000	$ -	$ -	$ -	$ -	$ 35,000	7/1/2020	06/30/2021

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	35,000					$ 35,000		$ 35,000
OTHER						$ -		$ -
TOTAL	$ 35,000	$ -	$ -	$ -	$ -	$ 35,000	$ -	$ 35,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-1536-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: Project not required by federal or state mandates. FISCAL AND BUDGET IMPACTS: To be purchased out of general fund. HEALTH AND SAFETY IMPACTS: N/A; ECONOMIC DEVELOPMENT IMPACTS: N/A; ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS: Improves the City's vehicle fleet; DISTRIBUTIONAL EFFECTS: N/A; DISRUPTION/INCONVENIENCE: N/A; IMPACT OF DEFERRAL: Higher repair maintenance, fuel costs and reduced productivity due to the loss of this vehicle being repaired; INTERJURISDICTIONAL EFFECTS: N/A.

NOTES:

This cost includes essential accessories, including lights, toolbox and floor mats.

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Trimble TDC150 GPS Handheld

Strategic Initiative:	Trimble TDC150
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	GIS Department
Department:	GIS Department
Project Manager:	Beth Reynolds



Description/Justification:

The purchase of a Trimble TDC150 unit to replace one of our older units. The older unit utilizes 3G cellular antenna and Windows Mobile; both of which are no longer supported technologies.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
General Fund	12,000					$ 12,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 12,000	$ -	$ -	$ -	$ -	$ 12,000	07/01/21	06/31/2022

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	12,000					$ 12,000		$ 12,000
OTHER						$ -		$ -
TOTAL	$ 12,000	$ -	$ -	$ -	$ -	$ 12,000	$ -	$ 12,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-1536-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: Project not required by federal or state mandates. FISCAL AND BUDGET IMPACTS: To be purchased out of general fund. HEALTH AND SAFETY IMPACTS: N/A; ECONOMIC DEVELOPMENT IMPACTS: N/A; ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS: N/A; DISTRIBUTIONAL EFFECTS: Benefits would be experienced by other departments; DISRUPTION/INCONVENIENCE: N/A; IMPACT OF DEFERRAL: The GIS department relies heavily on current technology; the deferral of upgrading our existing equipment would result in continued use of equipment that utilizes hardware/software that is no longer supported; this would delay or discontinue the ability to GPS the City's infrastructure; INTERJURISDICTIONAL EFFECTS: N/A.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

City Pond Park Pavilion

Strategic Initiative:	City Pond Park Pavilion
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	City Pond Park
Department:	Public Works
Project Manager:	ESG



Description/Justification:

Covered Pavilion at City Pond Park. The pavilion would provide a relaxing rest area for parents and children that frequent the park. During the hot months it would provide much needed shade, and parents could lay out snacks and beverages under the pavilion as well. The pavilion would also add a structural aesthetic to the park.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	25,000					$ 25,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	-					$ -		$ -
CONSTRUCTION	25,000					$ 25,000		$ 25,000
EQUIPMENT/VEHICLE	-					$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000	$ -	$ 25,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-4200-5413000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of the buildings proceeds. **HEALTH AND SAFETY IMPACTS:** The pavilion will provide shade during summer months for City Pond Park visitors. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** A well constructed pavilion will increase the aesthetics of the park and increase the sociability of Park. **DISTRIBUTIONAL EFFECTS:** Park visitors will benefit from the shade of the pavilion, and the new feature could draw new visitors to the Winder parks. **DISRUPTION/INCONVENIENCE:** Park accessibility could be impacted during construction of pavilion. **IMPACT OF DEFERRAL:** Without the pavilion visitors could be hesitant to visit City Pond Park during hot, sunny days due to lack of shade. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	2	

Pineshore Park Pavilion

Strategic Initiative:	Pineshore Park Pavilion
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Pineshore Park Pavilion
Department:	Public Works
Project Manager:	ESG



Description/Justification:

Covered Pavilion at Pineshore Park. The pavilion would provide a relaxing rest area for parents and children that frequent the park. During the hot months it would provide much needed shade, and parents could lay out snacks and beverages under the pavilion as well. The pavilion would also add a structural aesthetic to the park.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
General Fund	25,000					$ 25,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	-					$ -		$ -
CONSTRUCTION	25,000					$ 25,000		$ 25,000
EQUIPMENT/VEHICLE	-					$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000	$ -	$ 25,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-4200-5413000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of construction proceeds. **HEALTH AND SAFETY IMPACTS:** The pavilion will provide shade during summer months for Pineshore Park visitors. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** A well constructed pavilion will increase the aesthetics of the park and increase the sociability of Park. **DISTRIBUTIONAL EFFECTS:** Park visitors will benefit from the shade of the pavilion, and the new feature could draw new visitors to the Winder parks. **DISRUPTION/INCONVENIENCE:** Park accessibility could be impacted during construction of pavilion. **IMPACT OF DEFERRAL:** Visitors could be hesitant to visit Pineshore Park during hot, sunny days due to lack of shade. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	2	

Winder/Fort Yargo Multi-Use Connector Trail

Strategic Initiative:	Winder/Fort Yargo Multi-Use Connector Trail
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	
Department:	Public Works
Project Manager:	David Maynard



Description/Justification:

A multi-purpose paved trail connecting downtown Winder with the Visitors Center at Fort Yargo State Park. The intent is to provide additional opportunities for walking, running and biking. Another intent is to entice vistiors at Fort Yargo to visit Winder. The number of visitors at the Park is approximately 500,000 annually, this trail will make it easier for guests at the Park to walk or bike into town without getting into a motor vehicle.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Grant	1,001,700					$ 1,001,700		
General Fund	333,800					$ 333,800		
In-Kind Match	13,500					$ 13,500	Start Date	Completion Date
						$ -		
TOTAL	$ 1,349,000	$ -	$ -	$ -	$ -	$ 1,349,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	109,900					$ 109,900		$ 109,900
CONSTRUCTION	1,239,100					$ 1,239,100		$ 1,239,100
EQUIPMENT/VEHICLE	-					$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 1,349,000	$ -	$ -	$ -	$ -	$ 1,349,000	$ -	$ 1,349,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-4200-5413000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: This is a Public Works Project with a value in excess of $100,000 and must be bid as such. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of the Grant Proceeds and General Fund. **HEALTH AND SAFETY IMPACTS:** The trail will provide an additional place for outdoor activities, a "linear park" that connects an 1,800 acre State Park with downtown. **ECONOMIC DEVELOPMENT IMPACTS:** The trail should attract more pedestrian and bicycle traffic to the businesses located in downtown. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** The trail will contribute to the "looks and feel" of the City. Another park to enjoy and explore. **DISTRIBUTIONAL EFFECTS:** Park visitors will benefit from the addition of this trail fo "easy walking", of the 20 plus miles of trail in the State Park, very little is truly "Assessable", this trail will meet ADA Standards. **DISRUPTION/INCONVENIENCE:** Campground Road will be closed during construction of the "box" culvert, but campers will be able to use Firetower Road. **IMPACT OF DEFERRAL:** Deferring this project could result in the loss of over $1,000,000 in grant funding. **INTERJURISDICTIONAL EFFECTS:** This project will be another partnership between the City of Winder and Fort Yargo State Park.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Zero Turn Mower

Strategic Initiative:	Zero Turn Mower
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Various
Department:	Public Works
Project Manager:	ESG



Description/Justification:

60" Gas Powered Zero Turn Mower. Zero Turn mowers are vital to the function of the Public Works Dept. So having another reliable zero-turn mower would be invaluable. This new mower would be replacing RM-01, a Kubota Zero Turn mower, that is our oldest zero turn and has had approximately $2200 spent on it over the past 18 months and approximately $12,000 spent on it since 2014. Replacing the RM-01 Kubota with this new zero turn mower would give our Public Works landscape crews five reliable zero turn mowers and allow the crews to function more efficiently.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
General Fund	12,000					$ 12,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 12,000	$ -	$ -	$ -	$ -	$ 12,000	07/01/20	05/31/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	12,000					$ 12,000		$ 12,000
OTHER						$ -		$ -
TOTAL	$ 12,000	$ -	$ -	$ -	$ -	$ 12,000	$ -	$ 12,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-4200-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment and vehicle proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health and safety impacts. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** A more efficient mower will help the Public Works Dept. maintain City ROWs and property, and thus increase the aesthetics. **DISTRIBUTIONAL EFFECTS:** Public Works Crews will benefit from the new mower. **DISRUPTION/INCONVENIENCE:** No disruptions or inconveniences will be experienced. **IMPACT OF DEFERRAL:** Not purchasing a new mower to replace RM-01 could lead to more man hours and overtime to properly maintain City ROWS and properties because of mower downtime due to repairs. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	*PROJECT NUMBER*
DEPARTMENT PRIORITY RANKING:	2	

Rose Hill Cemetery Additions

Strategic Initiative:	
Project Type:	N/A
Critical Need Ranking:	Priority Ranking
Location:	Rose Hill Cemetery
Department:	Public Works
Project Manager:	Beth Reynolds



Description/Justification:

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
General Fund	125,000					$ 125,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 125,000	$ -	$ -	$ -	$ -	$ 125,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	125,000					$ 125,000		$ 125,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 125,000	$ -	$ -	$ -	$ -	$ 125,000	$ -	$ 125,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-4200-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: FISCAL AND BUDGET IMPACTS: HEALTH & SAFETY IMPACTS: ECONOMIC DEVELOPMENT IMPACTS: ENVIRONMENTAL, ASTHETIC AND SOCIAL EFFECTS: DISTRIBUTIONAL EFFECTS: DISRUPTION/INCONVENIENCE: IMPACT OF DEFERRAL: INTERJURISDICTIONAL EFFECTS:

NOTES:

DEPARTMENT DIRECTOR RANKING:	Priority Ranking	*PROJECT NUMBER*
DEPARTMENT PRIORITY RANKING	1	

Rotary Sweeper Attachment for F-Series Mower

Strategic Initiative:	Rotary Sweeper for F-Series Mower
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Downtown District
Department:	Public Works
Project Manager:	ESG



Description/Justification:

Rotary Sweeper for F-series Mower (L2162). This attachment would mount on the front of one of our F-series mowers (RM-06). This attachment would assist the downtown crew and other Public Works crews in cleaner parking lots, tight curb and gutter areas, sidewalks, and would help the department clean up after big events like the Halloween Spooktacular and the Christmas Parade. It would cut down on man hours, and allow crews to clean more areas of curb and gutter during the work day.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
General Fund	5,100					$ 5,100		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 5,100	$ -	$ -	$ -	$ -	$ 5,100	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	-					$ -		$ -
CONSTRUCTION	-					$ -		$ -
EQUIPMENT/VEHICLE	5,100					$ 5,100		$ 5,100
OTHER						$ -		$ -
TOTAL	$ 5,100	$ -	$ -	$ -	$ -	$ 5,100	$ -	$ 5,100

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-4200-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** Cleaner parking lots and streets in the downtown area could attract new businesses, and also bring in more foot traffic to existing businesses. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Having cleaner curb and gutters will decrease the amount of grit and debris that enters the City of Winder's storm water system and would eventually enter state waters. **DISTRIBUTIONAL EFFECTS:** All visitors of the downtown district would benefit from cleaner parking lots and streetscape. **DISRUPTION/INCONVENIENCE:** Pedestrian traffic could be affected while the equipment was in use. **IMPACT OF DEFERRAL:** If we were not to purchase this attachment, the curb and gutter and parking lots downtown would still get cleaned. However, it would take more man hours to complete the job, and take time away from the crew members who could be working on other tasks. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	2	

3/4 Ton Crew Cab Truck

Strategic Initiative:	3/4 Ton Crew Cab 4x4
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Various
Department:	Public Works
Project Manager:	ESG



Description/Justification:

3/4 Ton Crew Cab 4x4. This truck would be replacing truck 251, a 2008 Chevy Silverado 2500 crew cab. Replacing this truck is necessary due to the increased towing capacity of the Chevy 2500 and F-250. Having a truck that can haul multiple large mowers, our leaf trailer, and dump trailer is important for the function of the Public Works Dept. Currently, we do not have any crew cab trucks or landscape trucks that could haul higher payloads like the Chevy 2500 or F-250. Truck 251 has transmission issues and has had approximately $12,000 spent on repairing various issues since 2014.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
General Fund	39,000					$ 39,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 39,000	$ -	$ -	$ -	$ -	$ 39,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	39,000					$ 39,000		$ 39,000
OTHER						$ -		$ -
TOTAL	$ 39,000	$ -	$ -	$ -	$ -	$ 39,000	$ -	$ 39,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	100-4200-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment and vehicle proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** Public Works crews would benefit from the new truck and towing capacity. **DISRUPTION/INCONVENIENCE:** No disruptions or inconveniences would be experienced. **IMPACT OF DEFERRAL:** If we were not to replace truck 251, the transmission or another component could fail and leave the department without a truck capable of hauling some of our most used pieces of equipment. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	*PROJECT NUMBER*
DEPARTMENT PRIORITY RANKING	1	


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Funds

Special Revenue Fund – Television Station
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	131,509	142,539	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	11,000	4,000	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**142,509**	**146,539**	**-**	**-**	**-**
OPERATING EXPENDITURES					
General Government	108,438	62,551	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**108,438**	**62,551**	**-**	**-**	**-**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	-	-	-	-	-
Transfers Out	(34,000)	(105,000)	-	-	-
TOTAL OTHER SOURCES AND (USES)	**(34,000)**	**(105,000)**	**-**	**-**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 71**	**$ (21,012)**	**$ -**	**$ -**	**$ -**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Fund
Television Station

The Television Station is now being run by the Barrow County Board of Education so the City will not be funding the station at this time.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 38,131	$ 19,186	$ -	$ -	$ -
OVERTIME	341	91	-	-	-
TOTAL SALARIES	**38,473**	**19,277**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	7,513	4,015	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	2,244	1,286	-	-	-
MEDICARE	525	301	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	8,610	-	-	-	-
TOTAL BENEFITS	**18,892**	**5,602**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**57,365**	**24,879**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	6,050	-	-	-	-
TECHNICAL	6,725	6,350	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	17,157	21,907	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	40	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	456	456	-	-	-
ADVERTISING	781	847	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	234	-	-	-	-
DUES & FEES	448	1,084	-	-	-
EDUCATION & TRAINING	5,277	2,226	-	-	-
LICENSES & FEES	1,167	-	-	-	-
GENERAL SUPPLIES/MATERIALS	123	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	35	-	-	-	-
FOOD	24	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	3,433	305	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**41,949**	**33,175**	**-**	**-**	**-**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	9,124	4,497	-	-	-
TOTAL ALLOCATION	**9,124**	**4,497**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 108,438**	**$ 62,551**	**$ -**	**$ -**	**$ -**

Special Revenue Fund – Television Station
Positions

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
TV Station					
Production Coordinator	1.00	1.00	-	-	-
Total	1.00	1.00	-	-	-


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Fund – Police Escrow
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	2,488	13,909	(80,761)	5,000	5,000
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	(80)	(2,263)	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**2,488**	**13,829**	**(83,023)**	**5,000**	**5,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	7,229	2,200	8,017	5,000	5,000
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**7,229**	**2,200**	**8,017**	**5,000**	**5,000**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	(9,500)	-	-	-
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	-	-	-	-	-
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**-**	**(9,500)**	**-**	**-**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (4,741)**	**$ 2,129**	**$ (91,040)**	**$ -**	**$ -**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Fund
Police Escrow

The primary source of revenue is from confiscated assets.

Statement of Purpose

To account for money or assets that the Winder Police Department, during its normal course of business, may confiscate. Federal and state laws dictate that the courts can release the assets to the applicable agency and any profits can only be used to purchase equipment for the Police Department.

Capital Requests

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	600	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	1,000	2,200	7,212	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	5,629	-	805	5,000	5,000
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**7,229**	**2,200**	**8,017**	**5,000**	**5,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	9,500	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	**9,500**	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 7,229**	**$ 11,700**	**$ 8,017**	**$ 5,000**	**$ 5,000**

Special Revenue Fund – Festivals
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	22,002	9,311	5,530	1,500	64,800
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	16,890	8,225	3,755	5,000	20,000
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**38,892**	**17,536**	**9,285**	**6,500**	**84,800**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	63,021	37,367	10,836	10,600	84,800
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**63,021**	**37,367**	**10,836**	**10,600**	**84,800**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	20,000	20,000	-	4,100	-
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**20,000**	**20,000**	**-**	**4,100**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (4,129)**	**$ 169**	**$ (1,551)**	**$ -**	**$ -**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Fund
Festivals

The primary source of revenue is from sponsorships and entry fees from vendors.

Statement of Purpose

To account for the City’s festivals and events.

Capital Requests

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	38,755	26,155	1,150	1,400	53,000
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF EQUIPMENT	14,565	1,653	1,150	1,700	6,200
INS.OTHER THAN EMP BENEFIT	-	1,013	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	2,702	2,133	120	4,000	18,000
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	1,890	-	-	-	-
DUES & FEES	525	3,300	275	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	4,006	2,780	8,141	3,500	7,600
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	578	334	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**63,021**	**37,367**	**10,836**	**10,600**	**84,800**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 63,021**	**$ 37,367**	**$ 10,836**	**$ 10,600**	**$ 84,800**

Special Revenue Fund – Hotel/Motel
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ 93,623	$ 213,538	$ 261,840	$ 249,200	$ 105,000
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**93,623**	**213,538**	**261,840**	**249,200**	**105,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	26,874	62,888	77,104	73,400	30,000
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**26,874**	**62,888**	**77,104**	**73,400**	**30,000**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	-	-	-	-	-
Transfers Out	(70,000)	(140,000)	(210,000)	(175,800)	(75,000)
TOTAL OTHER SOURCES AND (USES)	**(70,000)**	**(140,000)**	**(210,000)**	**(175,800)**	**(75,000)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (3,251)**	**$ 10,650**	**$ (25,264)**	**$ -**	**$ -**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Revenue Fund
Hotel/Motel

The primary source of revenue is the 7% Hotel/Motel tax levied on hotel/motel room rental charges.

Statement of Purpose

To account for the proceeds of a specific revenue source that is restricted legally to expenditures for specified purposes. The tax is used to promote tourism and trade through the Barrow County Chamber of Commerce, the Community Center, Cultural Arts Facility, and any other means that the City deems necessary to promote tourism and trade within the City of Winder.

Capital Requests

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	26,874	62,888	77,104	73,400	30,000
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**26,874**	**62,888**	**77,104**	**73,400**	**30,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 26,874**	**$ 62,888**	**$ 77,104**	**$ 73,400**	**$ 30,000**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Capital Projects Fund – SPLOST 2018

Capital Projects Fund – SPLOST 2018
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	1,192,700	2,175,900
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	-	-	-	1,192,700	2,175,900
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	(182,700)	(677,900)
Capital Outlay	-	-	-	(7,010,000)	(1,498,000)
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	6,000,000	-
Cash Reserves	-	-	-	-	-
Transfers In	-	-	-	-	-
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	-	-	-	(1,192,700)	(2,175,900)
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	$ -	$ -	$ -	$ -	$ -


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Capital Projects Fund
SPLOST 2018

The primary source of revenue is SPLOST (Special Purpose Local Option Sales Tax). These funds are limited for use on the following:

1. Roads, Bridges, Parking Areas, & Stormwater
   (50% of funds received)

2. Police Department Facilities & Equipment
   (15% of funds received)

3. Fire Department Facilities & Equipment
   (15% of funds received)

4. Recreation, Parks, & Greenspace
   (15% of funds received)

5. Administrative Facilities & Equipment
   (5% of funds received)

Statement of Purpose

To account for the receipt and use of SPLOST proceeds for the approved projects based on the November 7, 2017 referendum and the Intergovernmental Sales Tax Agreement for the Use and Distribution of Proceeds from the 2018 Special Purpose Local Option Sales Tax for Capital Outlay Projects.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	4,600,000	**1,000,000**
INFRASTRUCTURE	-	-	-	2,200,000	**300,000**
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	210,000	**198,000**
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	**7,010,000**	**1,498,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	143,600	**540,900**
INTEREST	-	-	-	39,100	**137,000**
TOTAL DEBT SERVICE	-	-	-	**182,700**	**677,900**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ **7,192,700**	$ **2,175,900**

Capital Projects Fund (SPLOST 2018)
Capital Requests

SPLOST 2018		
Road Construction Projects	$	300,000
Jug Tavern Park Improvements		1,000,000
Fully Equiped Marked Police Vehicles		198,000
Total Capital Projects	**$**	**1,498,000**

Road Construction Projects

Strategic Initiative:	Street Resurfacing
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	City Wide
Department:	SPLOST
Project Manager:	ESG



Description/Justification:

The purpose of this project is to resurface streets within the Winder City Limits. Streets will be selected by City staff based on Street Saver PCI ratings and current needs.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
SPLOST 2018	300,000					$ 300,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	300,000					$ 300,000		$ 300,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	320-4280-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

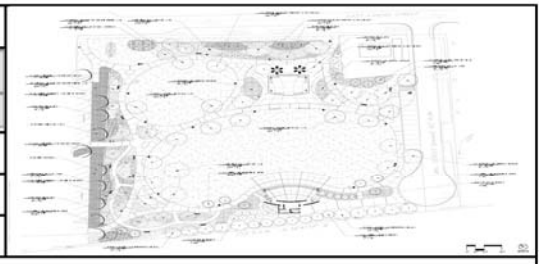
LEGAL MANDATES: None. **FISCAL AND BUDGET IMPACTS**: Project requires $300,000 in FY21 budget. **HEALTH AND SAFETY IMPACTS:** Project improves safety of streets resurfaced. **ECONOMIC DEVELOPMENT IMPACTS:** Resurfacing streets encourages economic development throughout the City. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Aesthitics of streets are improved. **DISTRIBUTIONAL EFFECTS: All traffic flow on resurfaced roads would be effected. DISRUPTION/INCONVENIENCE:** Disruption would be minimal during construction. **IMPACT OF DEFERRAL:** Deferral would increase the cost of future maintenance due to continued aging. **INTERJURISDICTIONAL EFFECTS:** Locations are cosen with the intent to distribute construction across all wards of the City.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Jug Tavern Park Upgrades

Strategic Initiative:	**Jug Tavern Park Upgrades**
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	**East Athens Street**
Department:	SPLOST
Project Manager:	Barry Edgar



Description/Justification:

Jug Tavern Park upgrades were approved by City Council and funded by SPLOST & a loan. The upgrades include a picnic pavilion, a performance pavilion, fire pits, and new landscaping.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST/Loan	1,000,000					$ 1,000,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000	11/18/19	08/18/20

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	1,000,000					$ 1,000,000		$ 1,000,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	320-4280-5413000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

Legal mandates - NA, **Fiscal and Budget Impacts** - SPLOST/Loan **Health & Safety Impacts** - There are no health or safety concerns at the existing park. All new construction is proposed to be ADA compliant. **Economic Development Impacts** - The new park is proposed to be used for larger gatherings, music events, etc. **Environmental, Aesthetic, & Social Impacts** - Trees and other landscape materials will be added to enhance the park. When events are not going on the park will be availbale for walking, etc. **Distributional Effects** - none. **Disruption / Inconvenience** - The park will be closed down for the duration of the projects construction. **Impact of Deferral** - none. **Interjurisdictional Effects** - none.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Marked Police Tahoes (4)

Strategic Initiative:	Update Vehicle Fleet
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	25 E Midland Ave
Department:	Police Department
Project Manager:	Chief Jim Fullington



Description/Justification:

Purchase of 4 vehicles to include all operating equipment will replace vehicles that have outlived their usefulness either due to maintenance cost or safety.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
SPLOST-2018	198,000					$ 198,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 198,000	$ -	$ -	$ -	$ -	$ 198,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	198,000					$ 198,000		$ 198,000
OTHER						$ -		$ -
TOTAL	$ 198,000	$ -	$ -	$ -	$ -	$ 198,000	$ -	$ 198,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	320-4480-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: N/A. **FISCAL & BUDGET IMPACTS**: Vehicles paid by SPLOST funds. Each vehicle cost will be approximately $34,000 & equipment cost and labor to install is $15,500. **HEALTH AND SAFETY IMPACTS**: These vehicles will improve Officer safety by allowing us to replace older vehicles that have become less safe due to age. **ECONOMIC DEVELOPMENT**: N/A **ENVIRONMENTAL, AESTHETIC & SOCIAL EFFECTS**: Police vehicles are highly visible and visibility helps deter crime as well as increase the safety perception of the public. **PROJECT FEASIBILITY**: N/A **DISTRIBUTIONAL EFFFECTS**: Purchase of these 4 vehicles will allow to update and replace vehicles in CID that are near end of life due to age and maintenance costs. **DISRUPTION/INCONVNEIENCE**: N/A **IMPACT OF DEFERRAL:** Delay in purchasing these vehicles will allow maintenance cost to increase on other older vehicles still in operation. **UNCERTAINTY OF RISK:** N/A **INTERJURISDICTIONAL EFFECTS:** N/A

NOTES:

We have 3-4 2009 unmarked high milage Chevrolet Impalas in CID that have started incurring high maintenance costs. We also have 3-4 older high mileage Tahoes in patrol fleet that have begun incurring high maitenance costs. Purchasing these 4 new Tahoes for the Patrol fleet will allow us to keep from also purchasing new unmarked CID vehicles by rotating the older Tahoes from Patrol into CID where the vehicles have less daily mileage, wear and tear and daily patrol stress put on them extending their life.

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Capital Projects Fund – SPLOST 2012

Capital Projects Fund – SPLOST 2012
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	1,129,812	1,286,351	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	2,680	3,980	4,451	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**1,132,493**	**1,290,332**	**4,451**	**-**	**-**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	866,769	517,438	456,762	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**866,769**	**517,438**	**456,762**	**-**	**-**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	(100,986)	(99,112)	-	**(1,610,000)**
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	**1,610,000**
Transfers In	-	-	-	-	-
Transfers Out	-	(40,991)	-	-	-
TOTAL OTHER SOURCES AND (USES)	**-**	**(141,977)**	**(99,112)**	**-**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 265,724**	**$ 630,917**	**$ (551,424)**	**$ -**	**$ -**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Capital Projects
SPLOST 2012

The primary source of revenue is SPLOST (Special Purpose Local Option Sales Tax). These funds are limited for use on the following:

1. Water and Sewer Infrastructure, Improvements, Facilities, and Equipment (64% of funds received).

2. Roads, Streets, Curbs, and Bridges (including stormwater structures) (36% of funds received).

On July 7, 2010, the citizens passed a new SPLOST referendum, which was effective July 1, 2012.

Statement of Purpose

To account for the receipt and use of SPLOST proceeds for the approved projects based on the July 7, 2010 referendum and the Intergovernmental Agreement for the Use and Distribution of Proceeds from the 2012 Special Purpose Local Option Sales Tax for Capital Outlay Projects.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	866,769	517,438	456,762	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**866,769**	**517,438**	**456,762**	-	-
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	100,986	99,112	-	**1,610,000**
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	**100,986**	**99,112**	-	**1,610,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 866,769**	**$ 618,424**	**$ 555,875**	$ -	**$ 1,610,000**

Capital Projects Fund (SPLOST 2012)
Capital Requests

SPLOST 2012	
Linwood Mimosa Rehabilitation	1,610,000
Total Capital Projects	**$ 1,610,000**

Linwood Mimosa Rehabilitation

Strategic Initiative:	Road and Utility Rehabilitation
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Linwood and Mimosa Streets
Department:	SPLOST
Project Manager:	Roger Wilhelm



Description/Justification:

This project is to rehabilitate the existing roads and road width, stormwater, water and sewer infrastructure that is currently in place for the entire length of the roadway.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
2012 SPLOST (Streets)	692,000					$ 692,000		
2012 SPLOST (Water)	436,900					$ 436,900		
2018 SPLOST (Streets)	109,000					$ 109,000	Start Date	Completion Date
Water Fund	372,100					$ 372,100		
TOTAL	$ 1,610,000	$ -	$ -	$ -	$ -	$ 1,610,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	60,000					$ 60,000		$ 60,000
CONSTRUCTION	1,550,000					$ 1,550,000		$ 1,550,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 1,610,000	$ -	$ -	$ -	$ -	$ 1,610,000	$ -	$ 1,610,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	325-4281-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** SPLOST Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Capital Projects Fund – LMIG

Capital Projects Fund – LMIG
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	176,747	217,125	194,061	195,000	200,000
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**176,747**	**217,125**	**194,061**	**195,000**	**200,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	611,089	535,899	366,762	445,000	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**611,089**	**535,899**	**366,762**	**445,000**	**-**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	(805,831)	-	(286,000)
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	435,000	535,900	761,000	250,000	86,000
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**435,000**	**535,900**	**(44,831)**	**250,000**	**(200,000)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 658**	**$ 217,126**	**$ (217,532)**	**$ -**	**$ -**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Capital Projects Fund
LMIG

The primary source of revenue is the Georgia Department of Transportation Local Maintenance and Improvement Grant (LMIG). These funds are limited to repaving an approved list of streets to upgrade their current condition.

The City is required to match 30% of the grant because the TSPLOST did not pass in Barrow County.

Statement of Purpose

To account for the receipt and use of LMIG proceeds for the approved projects based on project list submitted to the Georgia Department of Transportation by the City of Winder.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	610,999	535,899	366,762	445,000	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	90	-	-	-	-
MARKETING PROGRAMS (REBATES)		-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**611,089**	**535,899**	**366,762**	**445,000**	-
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	805,831	-	**286,000**
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	**805,831**	-	**286,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**611,089**	**535,899**	**1,172,593**	**445,000**	**286,000**

Capital Projects Fund (LMIG)
Capital Requests

LMIG	
Paving Project	286,000
Total Capital Projects	**$ 286,000**

Road Construction Projects

Strategic Initiative:	Street Resurfacing
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	City Wide
Department:	SPLOST
Project Manager:	ESG



Description/Justification:

The purpose of this project is to resurface streets within the Winder City Limits. Streets will be selected by City staff based on Street Saver PCI ratings and current needs.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
LMIG Grant	200,000					$ 200,000	Project Estimated	
General Fund Transfer	86,000					$ 86,000		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 286,000	$ -	$ -	$ -	$ -	$ 286,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	286,000					$ 286,000		$ 286,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 286,000	$ -	$ -	$ -	$ -	$ 286,000	$ -	$ 286,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	320-4280-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: None. **FISCAL AND BUDGET IMPACTS**: Project requires $286,000 in FY21 budget. **HEALTH AND SAFETY IMPACTS:** Project improves safety of streets resurfaced. **ECONOMIC DEVELOPMENT IMPACTS:** Resurfacing streets encourages economic development throughout the City. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Aesthitics of streets are improved. **DISTRIBUTIONAL EFFECTS: All traffic flow on resurfaced roads would be effected. DISRUPTION/INCONVENIENCE:** Disruption would be minimal during construction. **IMPACT OF DEFERRAL:** Deferral would increase the cost of future maintenance due to continued aging. **INTERJURISDICTIONAL EFFECTS:** Locations are cosen with the intent to distribute construction across all wards of the City.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Water and Sewer Fund

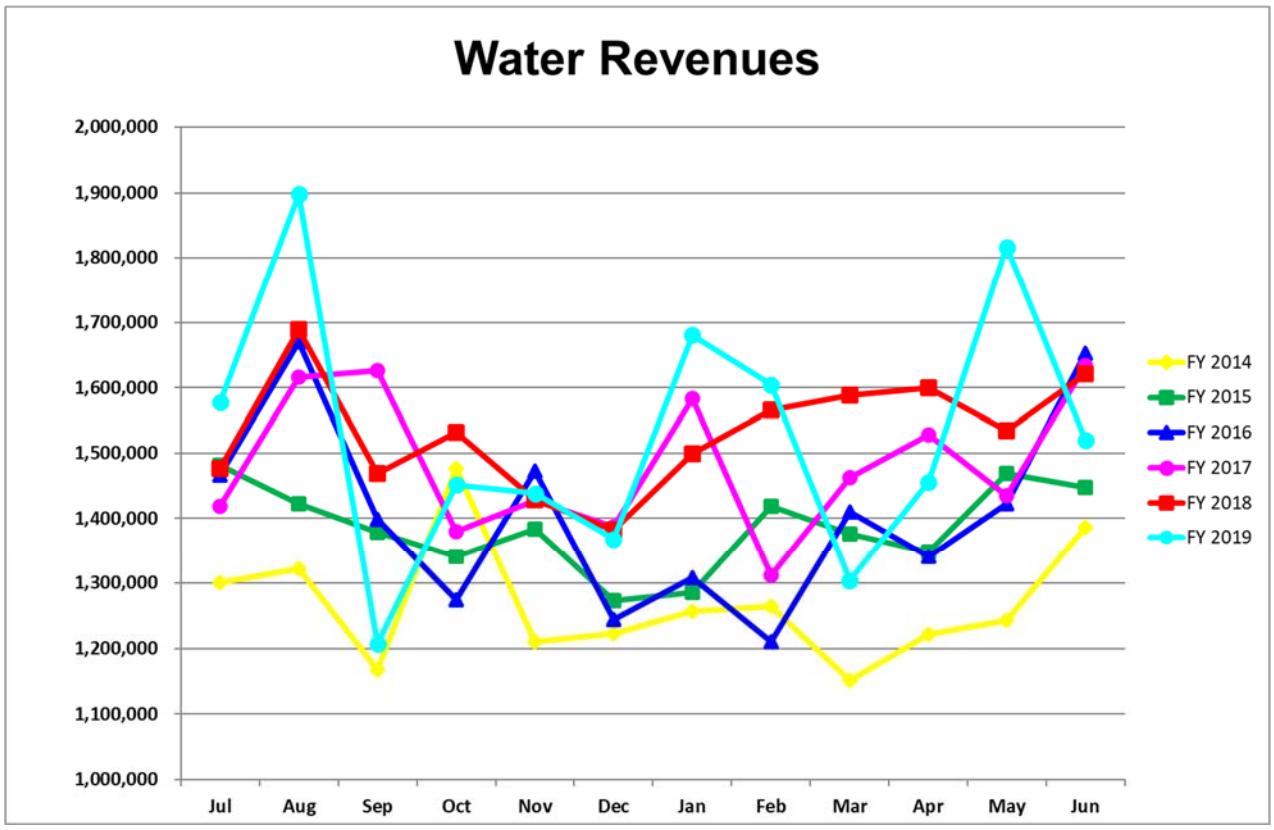
Water Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	82,047	80,362	98,132	21,600	21,600
Contributions	604,792	1,802,482	1,838,805	-	-
Miscellaneous and Other	10,654	291,361	210,246	152,000	167,600
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	15,889,919	15,650,747	16,918,945	16,901,600	16,963,300
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	2,104,127	2,534,250	1,382,165	230,300	155,000
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	186,392	129,329	143,139	136,800	112,800
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**18,877,931**	**20,488,531**	**20,591,431**	**17,442,300**	**17,420,300**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	11,169,175	11,118,198	11,658,449	10,662,600	10,817,200
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**11,169,175**	**11,118,198**	**11,658,449**	**10,662,600**	**10,817,200**
OTHER SOURCES AND (USES)					
Debt Service	(595,596)	(528,075)	(611,473)	(2,537,500)	(2,538,000)
Capital Outlay	-	-	-	(24,864,000)	(11,333,500)
Proceeds From Sale of Assets	-	-	(13,044)	-	-
Issuance of Debt Instruments	-	-	-	24,864,000	11,333,500
Cash Reserves	-	-	-	-	-
Transfers In	-	748,281	-	-	-
Transfers Out	(4,625,000)	(3,807,290)	(3,200,000)	(4,242,200)	(4,065,100)
TOTAL OTHER SOURCES AND (USES)	**(5,220,596)**	**(3,587,083)**	**(3,824,516)**	**(6,779,700)**	**(6,603,100)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 2,488,160**	**$ 5,783,250**	**$ 5,108,466**	**$ -**	**$ -**

Water Fund
Revenues

The primary source of revenues are user charges based on monthly water consumption and sewer charges applied to using 90% of the monthly water consumption.

The Water and Sewer Fund records revenues and expenditures associated with operation and maintenance of the City's water and sewer systems. Revenues collected maintain the water system operations, including water supply, treatment, storage, and sewer system operations including wastewater collection and treatment, as well as compliance with EPA and Georgia EPD requirements. Additionally, Water and Sewer Fund revenues are used to fund the general operations of the City including fire, police, streets, and general administration. Charges for services for water & sewer are billed based on actual water consumed with single-family residential units being billed up to a maximum of 12,000 gallons of sewer per billing cycle.



The City's Current Water & Sewer rates:

Service Charges

New Account Connection - $50
Name or Address Change – Free
Transfer Service - Free/ $25*
Continuous Service – Free/ $25**
Reconnection - $25 (not due to lack of payment)
Delinquent - $50 (due to lack of payment)
NSF Checks - $30
Meter Damage - $125 (additional fees may apply to meters larger than 1")
Smart Point Device Damage - $175
Temporary Service/ Inspection - $25 connection plus usage (3 days service max)
Temporary disconnection due to repair – Free

Volume Water Rate – Table 1 **(*effective 10/1/2018*)**

Volume	Rate w1 w5 w6 w7
Residential	
1st 2,000 gallons	$ 3.00 per 1,000 gal.
2,001 – 6,999 gallons	$ 8.00 per 1,000 gal.
7,000 + gallons	$ 9.00 per 1,000 gal.
Commercial	$ 7.00 per 1,000 gal.
Large Volume Industrial	$ 6.41 per 1,000 gal.
Dedicated Fire Line[1]	$ 11.50 per 1,000 gal.
Dedicated Fire Line[2]	$ 3.00 per 1,000 gal.

- Dedicated Fire Line[1] – When used for testing, maintenance, or other non-documented fire responses.
- Dedicated Fire Line[2] – When used during a documented fire occurrence.

Base Water Rates – Table 2 **(*effective 10/1/2019*)**

Meter/line Size	Rate w1	Rate w5 w6 w7
5/8 – 3/4 inch line	$ 17.00	$ 25.20

Meter/line Size	Rate w1 w5 w67	Fire Lines
1 inch line	$ 57.00	$ N/A
1 ½ inch line	$ 90.00	$ N/A
2 inch line	$ 135.00	$ 40.70
3 inch line	$ 158.00	$ 89.88
4 inch line	$ 191.00	$ 109.14
6 inch line	$ 214.00	$ 121.98
8 inch line	$ 248.00	$ 141.24
10 inch line	$ 267.50	$ 160.50
12 inch line	$ 267.50	$ 173.88

Volume Sewer Rate – Table 3 **(*effective 1/1/2020*)**

	Rate S1	Rate S5
Commercial/Industrial	$ 5.80 per 1,000 gal.	$ 6.60 per 1,000 gal.
Residential	$ 5.00 per 1,000 gal.	$ 6.60 per 1,000 gal.

- Single-family residential units are billed up to a maximum of 12,000 gallons of sewer per billing cycle.

Base Sewer Rates – Table 4 **(*effective 10/1/2016*)**

Line Size	Rate S1	Rate S5
All	$ 19.30***	$ 32.90

Sewer Connection Fee – Table 5 **(effective 3/1/2019)**

Sewer Stub	Full Connection	Tap	System Development Charge (SDC) [6]
4 inch	$ 5,000 [7]	$ 2,253	$ 3,281
6 inch	Based on ERU	$ 2,498	$ 3,281 X ERU
8 inch	Based on ERU	TBD	$ 3,281 X ERU

[6] All sewer SDC are per Equivalent Residential Unit (ERU = 244 gallons per day).
[7] Includes one ERU in the 4" full connection.

Force main Service Area H.1 – In addition to the above fees (Table 5) for sewer connections, a $330 per ERU surcharge for the cost of operation and maintenance of the lift station will be added.

Water Connection Fee – Table 6 **(*effective 3/1/2019*)**

The City of Winder has adopted a schedule of connection fees for the water supply based on the meter size or the number of equivalent residential unit(s) ("ERU") per meter installed, as determined by the classification.

Meter/line Size	Full connection[8]	SDC	Fire Line
5/8 – ¾- inch line	$ 5,000	$ 3,289	$ N/A
1 inch line	$ 10,000	$ 7,598	$ N/A
1 ½ inch line	$ 20,000	$ 15,195	$ N/A
2 inch line	$ 29,000	$ 24,312	$ N/A
3 inch line	$ 58,000	$ 48,624	$ N/A
4 inch line	$ 87,000	$ 75,975	$ 27,000
6 inch line	$ 164,000	$ 151,950	$ 42,000
8 inch line	$ 265,000	$ 243,120	$ 63,000

[8] Taps performed by developers, builders/property owners will pay the SDC plus either meter/materials/labor provided by City of Winder or meter relocation fee as applicable.

Rate w1, w5, w6, w7 – Rates will vary based on the Water Zone associated, *please see the Water Rate map.*
Rate S1, S5 – Rates will vary based on the Sewer Zone associated, *please see the Sewer Rate map.*

Water Meter Relocation Fee – Table 7 **(*effective 2/6/2019*)**

The City of Winder has adopted a schedule of reconnection fees for water meters based on the meter size. If rock/debris excavation is required, the actual cost of the excavation shall be added to the cost of the relocation.

Meter	Short Side	Long Side
5/8 – ¾- inch line	$ 1,419.28	$ 2,383.04
1 ½ inch line	$ 1,453.95	$ 2,732.44
1 ½ inch line	$ 2,917.36	$ 3,780.72
2 inch and larger	Charged the Connection tap fee	

Minor elevation changes not requiring vault movement or re-tapping will be charged a flat fee of $500.00 per meter.

Definitions & Notes

***Transfer Service** – If the utilities are currently connected at the new address there are no fees. In the event that services are disconnected at the new service address, there will be a $25 charge.

A customers deposit can transfer from one address to another. The customer is required to come by the Utility Billing Department, request that service be disconnected at the old location and connected at the new location. Service can overlap for up to15 days. Any remaining balance on an old account plus any service charges will be transferred.

****Continuous Service** – During each period of time a Rental Unit is not occupied by a tenant, (an "Interim Period") (1) the City will not discontinue water/gas service to the Rental Unit served by the City, (2) the City will establish an account related to such Rental Unit in the name of the Landlord as of the effective date of termination of service by the tenant or upon special request of the Landlord and (3) the Landlord will be the customer of the City with respect to the sale and delivery of water and/or gas to such Rental Unit under the City's applicable Rate Schedule. In the event that the tenant was disconnected due to lack of payment there will be a $25 connection fee.

*****Non-metered Sewer Volume:** *Non-metered sewer will be charged the base rate of $32.90.*

Dedicated Fire Line charges are related to meter/unmetered fire sprinkler connections to the potable water system. The monthly rate is based upon the connection size and takes into account the amount of water system capacity required for fire suppression. A penalty may be assessed in addition to the $11.50 per 1,000 gallons against owners using the line for purposes other than maintenance and system testing.

Deposits – The City requires that all customers pay a deposit on each account that they establish. This deposit shall be retained in escrow, without interest paid, by the City of Winder until the account is closed or until the single-family residential customer has established twelve (12) months of on-time payments in full. The deposit will be applied against the final bill or the account (for those with 12 months of on-time payments). Deposits shall be maintained for non-residential accounts and residential account serving more than one dwelling unit.

- $100.00 per dwelling unit. An additional 25% will be added when serving more than 25 ERU's, for a total of $125.00 per dwelling unit.
- $300.00 for a retail/office commercial
- $500.00 for a restaurant
- Commercial/Industrial with more than 50,000 sq. ft. TBD

Equivalent Residential Unit or ERU shall mean the number of residential units to which the water demand of a customer is equivalent to, where a single-family residential unit is assumed to have an average demand of 244 gallons per day. The number of ERUs assigned to a meter shall be determined by the number of residential units it serves.

Good Credit Waives the Deposit – The City will not require a deposit for those residential customers (determination of a deposit is provided from a third party vendor) that meet a good credit criteria. Credit is verified at the time that service is established. No actual credit scores are obtained by the City.

Large Volume Industrial Usage – Industrial users with an average daily volume of 250,000 gallons of water or greater.

Master Meters for Multi-family and Residential Units– Master meters will not be permitted for domestic water supply.

Master Meters for Hotels and Medical Facilities – A master meter is permitted for domestic water supply based on an ERU adjusted formula, provided all utilities are mastered metered and to be paid, on behalf of the occupants.

New Account Connection – This fee is established for the on-site activation of the meter, account setup and other processing. This is a one-time fee per account and covers all utility services to include water, gas, and garbage. The $50 connection fee covers all service connections.

Temporary disconnection due to repair – When requested between normal business hours the City will temporarily disconnect and reconnect water service at the meter for a customer to make personal repairs. The City is not responsible for any repairs or leaks on lines leaving the meter or to include but not limited to: leaking toilets, faucets, private lines under a structure or within the walls or ceilings.

Water Base Rate is the minimum bill that a customer is charged based on meter size. This fee is set to recover the costs of meter maintenance and replacement as well as meter reading, billing costs, fire hydrants, storage, and general repairs to water mains.


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Water Fund
Expenditures

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 749,467	$ 727,477	$ 753,695	$ 989,900	$ 995,600
OVERTIME	84,257	79,390	68,308	109,000	114,400
TOTAL SALARIES	**833,724**	**806,868**	**822,003**	**1,098,900**	**1,110,000**
BENEFITS					
GROUP INSURANCE	217,923	228,645	244,102	366,200	348,500
SOCIAL SECURITY (FICA) CONTRIBUTIONS	45,738	47,229	47,221	68,100	68,800
MEDICARE	10,697	11,046	11,044	15,900	16,100
RETIREMENT CONTRIBUTION	(128,698)	(81,105)	78,103	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	198,791	189,213	214,353	255,800	261,300
TOTAL BENEFITS	**344,451**	**395,028**	**594,823**	**706,000**	**694,700**
TOTAL PERSONAL SERVICES	**1,178,175**	**1,201,895**	**1,416,826**	**1,804,900**	**1,804,700**
OPERATING EXPENDITURES					
PROFESSIONAL	2,414,871	2,458,073	2,514,505	2,434,700	2,435,100
TECHNICAL	39,757	20,268	27,313	62,000	101,000
BILLING & COLLECTION FEE	552,308	604,552	625,776	647,600	583,100
CLAIMS	15,927	5,992	16,227	30,000	30,000
CLEANING SERVICES	180	680	7,585	38,600	27,200
LAND FILL FEES	119,102	129,706	154,067	155,000	194,000
GENERAL REPAIRS & MAINT.	381,976	942,119	805,074	793,700	1,059,200
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	329,159	124,018	134,022	503,300	484,300
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	15,062	26,334	38,974	49,900	111,900
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	19,242	17,571	19,846	23,400	29,100
ADVERTISING	448	40	-	4,100	4,100
MARKETING PROGRAMS (REBATES)	-	-	50	-	-
PRINTING & BINDING	1,268	633	273	11,500	11,500
TRAVEL	2,206	908	3,144	6,000	5,000
DUES & FEES	27,797	13,851	48,363	62,700	63,200
EDUCATION & TRAINING	3,969	2,133	3,855	30,800	10,000
LICENSES & FEES	659	688	153	1,800	1,800
GENERAL SUPPLIES/MATERIALS	223,819	275,529	219,355	516,700	510,800
UTILITIES	811,783	907,798	1,054,140	1,105,200	1,241,600
GASOLINE	36,418	42,095	44,645	42,500	49,600
FOOD	571	618	1,217	4,800	5,400
BOOKS AND PERIODICALS	-	-	-	1,700	1,700
SUP/INV PURCHASED RESALE	322,780	12,924	13,296	250,800	250,800
SMALL EQUIPMENT	44,558	18,661	289,862	186,000	144,300
TECHNOLOGY EQUIPMENT	1,906	-	13,262	24,600	17,800
PUBLIC RELATIONS	429,919	1,732	899	6,000	6,000
UNIFORMS	6,447	7,770	8,789	15,000	17,000
UTILITY SUPPLY	467,033	554,370	361,796	530,000	531,000
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	2,803,339	2,874,297	2,876,804	-	-
BAD DEBT	32,457	36,348	21,717	-	-
TOTAL OPERATING EXPENDITURES	**9,104,962**	**9,079,709**	**9,305,010**	**7,538,400**	**7,926,500**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	100,000	100,000
BUILDINGS	-	-	-	-	325,000
INFRASTRUCTURE	-	-	-	23,366,400	9,577,100
MACHINERY & EQUIP	-	-	-	644,600	840,400
VEHICLES	-	-	-	753,000	331,000
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	160,000
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**24,864,000**	**11,333,500**
DEBT SERVICE					
PRINCIPAL	-	-	-	1,926,000	1,966,700
CAPITAL LEASE	-	-	-	-	-
INTEREST	595,596	528,075	611,473	611,500	571,300
TOTAL DEBT SERVICE	**595,596**	**528,075**	**611,473**	**2,537,500**	**2,538,000**
ALLOCATION					
INDIRECT COST ALLOCATION	886,038	836,593	936,613	1,319,300	1,086,000
TOTAL ALLOCATION	**886,038**	**836,593**	**936,613**	**1,319,300**	**1,086,000**
TOTAL EXPENDITURES	**$ 11,764,771**	**$ 11,646,272**	**$ 12,269,922**	**$ 38,064,100**	**$ 24,688,700**

Water Fund
Utilities Complex

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of Utilities Complex. This building houses the Utilities departments.

Program Objectives

1. Enable all costs associated with Utilities Complex to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Water and Gas Departments.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	5,627	38,400	27,000
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	3,725	-	31,100
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	633	700	700
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	4,293	-	-
UTILITIES	-	765	23,809	26,400	53,500
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	200,855	20,200	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	765	238,941	85,700	112,300
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ 765	$ 238,941	$ 85,700	$ 112,300

Water Fund
Utilities Warehouse

Statement of Purpose

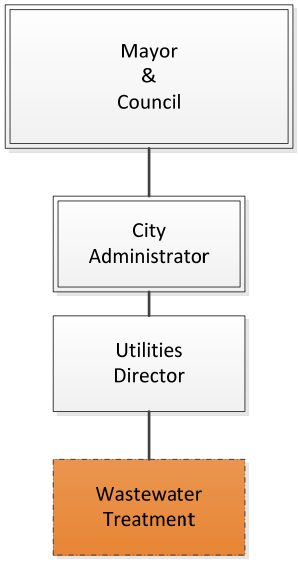
To account for the capital costs, utilities, maintenance, and repairs of Utilities Warehouse. This building houses the inventory used by the Utilities departments.

Program Objectives

1. Enable all costs associated with Utilities Warehouse to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Water and Gas Departments.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	1,325	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	977	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	9,000	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	25,151	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	**27,453**	**9,000**	-
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ **27,453**	$ **9,000**	$ -

Water Fund
Cedar Creek Wastewater Treatment



Statement of Purpose

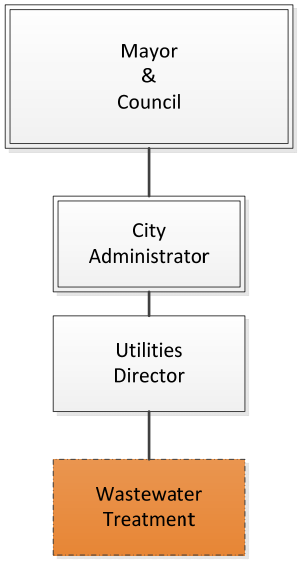
The City of Winder strives to exceed our customer's expectations through innovative treatment of water that will assist in promoting a healthy community. The City of Winder will meet or exceed all regulatory requirements while striving to reduce environmental pollution by promoting the efficient use of properly operated treatment facilities.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork while providing our customers with a high level of service.
2. Maintain investment in infrastructure systems.
3. Effective operation and maintenance of the water treatment systems.
4. Compliance with all federal, state, and local environmental regulatory requirements.
5. Participate in the City's emergency preparedness program.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	419,188	427,321	445,726	452,500	452,400
TECHNICAL	-	6,003	2,365	-	-
BILLING & COLLECTION FEE	75,032	106,703	86,944	97,100	71,400
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	84,977	82,551	104,516	105,000	126,000
GENERAL REPAIRS & MAINT.	65,432	503,676	93,144	96,400	169,500
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	28,485	17,558	2,596	232,500	150,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	4,353	3,990	7,084	15,000	73,000
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	27,625	27,000	27,000
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	3,417	7,177	87	33,500	39,000
UTILITIES	241,024	301,652	287,841	318,600	350,600
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	9,053	36	-	40,000	40,000
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	1,640	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	450,421	454,648	456,652	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**1,383,023**	**1,911,315**	**1,514,582**	**1,417,600**	**1,498,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	647,400	155,000
MACHINERY & EQUIP	-	-	-	225,000	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	**872,400**	155,000
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	127,058	147,661	129,669	151,400	159,700
TOTAL ALLOCATION	**127,058**	**147,661**	**129,669**	**151,400**	159,700
TOTAL EXPENDITURES	**$ 1,510,081**	**$ 2,058,976**	**$ 1,644,251**	**$ 2,441,400**	$ 1,813,600

Water Fund
Marburg Wastewater Treatment



Statement of Purpose

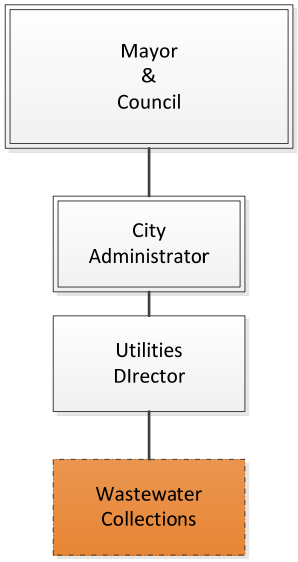
The City of Winder strives to exceed our customer's expectations through innovative treatment of water that will assist in promoting a healthy community. The City of Winder will meet or exceed all regulatory requirements while striving to reduce environmental pollution by promoting the efficient use of properly operated treatment facilities.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork while providing our customers with a high level of service.
2. Maintain investment in infrastructure systems.
3. Effective operation and maintenance of the water treatment systems.
4. Compliance with all federal, state, and local environmental regulatory requirements.
5. Participate in the City's emergency preparedness program.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	151,885	152,480	174,184	164,400	**164,400**
TECHNICAL	14,857	(10,957)	2,921	-	**25,000**
BILLING & COLLECTION FEE	30,056	35,076	48,338	43,300	**34,000**
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	23,321	45,508	42,615	30,000	**48,000**
GENERAL REPAIRS & MAINT.	45,453	87,825	146,784	95,000	**82,500**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	80,199	25,725	31,830	34,500	**65,000**
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	2,528	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	466	-	**5,000**
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	50	-	-
PRINTING & BINDING	-	-		-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	518	500	**500**
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	600	10,622	-	56,500	**52,500**
UTILITIES	125,096	141,583	237,053	173,100	**236,300**
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	4,368	-	2,108	15,000	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	6,944	-	200	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	68,706	124,681	154,990	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**554,014**	**612,544**	**842,058**	**612,300**	**713,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	412,000	**595,000**
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	**90,000**
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**412,000**	**685,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	50,897	48,540	72,092	97,000	**76,000**
TOTAL ALLOCATION	**50,897**	**48,540**	**72,092**	**97,000**	**76,000**
TOTAL EXPENDITURES	**$ 604,911**	**$ 661,084**	**$ 914,150**	**$ 1,121,300**	**$ 1,474,200**

Water Fund
Wastewater Collections



Statement of Purpose

Provide wastewater collection service in the most efficient manner possible to the citizens of Winder while meeting or exceeding all regulatory requirements. The City of Winder is committed to reducing environmental pollution by promoting the use of properly operated collection facilities while maintaining the investment in our infrastructure.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork to meet the wastewater collection needs of the City of Winder and its customers.
2. Maintain investment in infrastructure facilities.
3. Effective operation and maintenance of the wastewater collection system.
4. Compliance with all federal, state, and local environmental regulatory requirements.
5. Participate in the City's emergency preparedness program.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	932,182	967,820	1,014,177	1,019,400	1,020,000
TECHNICAL	2,400	-	-	20,000	20,000
BILLING & COLLECTION FEE	77,048	88,295	101,262	111,100	83,300
CLAIMS	11,100	5,992	-	20,000	20,000
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	195	-	1,390	10,000	10,000
GENERAL REPAIRS & MAINT.	191,961	209,344	319,957	64,000	264,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	55,442	17,108	34,932	55,000	70,000
RENTAL OF EQUIPMENT	488	6,939	16,020	14,000	18,000
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	40	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	100	1,100	1,100
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	4,034	17,763	62	129,400	122,000
UTILITIES	46,683	56,914	61,663	68,700	65,800
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	11,295	2,534	27,063	9,000	3,000
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	87,361	12,039	214	50,000	51,000
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	179,377	187,157	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,420,188	1,564,163	1,763,997	1,571,700	1,748,200
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	325,000
INFRASTRUCTURE	-	-	-	3,170,000	750,000
MACHINERY & EQUIP	-	-	-	165,000	608,000
VEHICLES	-	-	-	664,000	202,000
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	3,999,000	1,885,000
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	130,472	122,186	151,022	173,300	186,300
TOTAL ALLOCATION	130,472	122,186	151,022	173,300	186,300
TOTAL EXPENDITURES	$ 1,550,661	$ 1,686,349	$ 1,915,019	$ 5,744,000	$ 3,819,500

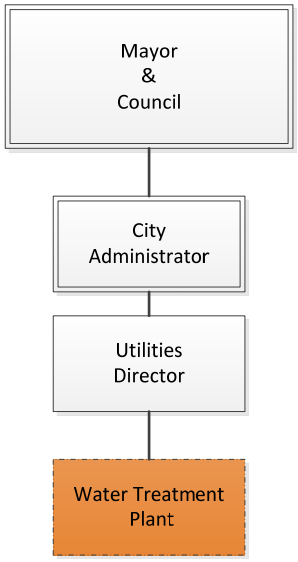
Water Fund
Debt Administration

Statement of Purpose

To account for the Water and Sewerage Revenue bonds and GEFA capital leases.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	3,175	3,175	6,350	3,200	3,200
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	104,815	97,494	100,927	200	127,100
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
FLEET MAINTENANCE	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	590	567	603	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	2,019,881	1,077,629	1,039,294	-	-
BAD DEBT	32,457	36,348	21,717	-	-
TOTAL OPERATING EXPENDITURES	**2,160,918**	**1,215,214**	**1,168,891**	**3,400**	**130,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	1,926,000	1,966,700
CAPITAL LEASE	-	-	-	-	-
INTEREST	595,596	528,075	611,473	611,500	571,300
TOTAL DEBT SERVICE	**595,596**	**528,075**	**611,473**	**2,537,500**	**2,538,000**
ALLOCATION					
INDIRECT COST ALLOCATION	177,492	134,917	150,523	280,200	74,800
TOTAL ALLOCATION	**177,492**	**134,917**	**150,523**	**280,200**	**74,800**
TOTAL EXPENDITURES	**$ 2,934,006**	**$ 1,878,205**	**$ 1,930,887**	**$ 2,821,100**	**$ 2,743,100**

Water Fund
Water Treatment



Statement of Purpose

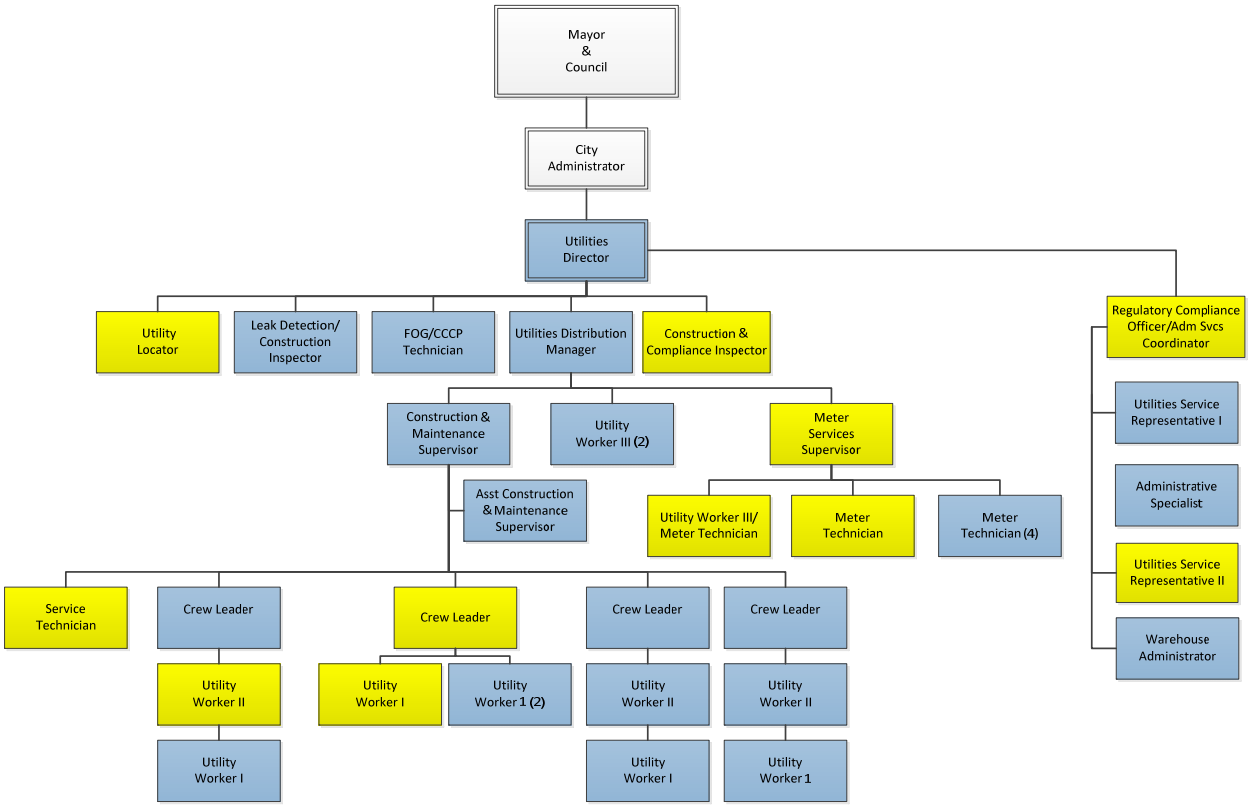
The City of Winder strives to exceed our customer's expectations through innovative treatment of water that will assist in promoting a healthy community. The City of Winder will meet or exceed all regulatory requirements while striving to reduce environmental pollution by promoting the use of properly operated and efficient treatment facilities.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork while providing our customers with a high level of service.
2. Maintain investment in infrastructure systems.
3. Effective operation and maintenance of the water treatment systems.
4. Compliance with all federal, state, and local environmental regulatory requirements.
5. Participate in the City's emergency preparedness program.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	723,395	739,645	750,257	770,200	770,100
TECHNICAL	15,671	14,337	14,725	15,000	15,000
BILLING & COLLECTION FEE	84,087	84,244	92,905	124,200	89,700
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	1,480	-	-	-	-
GENERAL REPAIRS & MAINT.	59,958	49,424	147,510	129,400	180,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	85,973	4,392	5,112	62,000	80,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	8,875	14,532	14,648	18,000	18,000
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	3,500	3,500
TRAVEL	-	-	-	-	-
DUES & FEES	4,317	514	2,425	11,900	11,900
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	188,731	216,157	199,874	255,000	255,000
UTILITIES	358,598	360,441	362,789	399,900	446,900
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	3,696	3,082	4,635	12,500	12,000
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	4,322	-	62	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	10,833	22,243	23,484	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**1,549,936**	**1,509,010**	**1,618,427**	**1,801,600**	**1,882,100**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	13,593,600	6,175,000
MACHINERY & EQUIP	-	-	-	167,000	165,000
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	70,000
TOTAL CAPITAL OUTLAY	-	-	-	**13,760,600**	**6,410,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	142,392	116,580	138,559	193,800	200,500
TOTAL ALLOCATION	**142,392**	**116,580**	**138,559**	**193,800**	**200,500**
TOTAL EXPENDITURES	**$ 1,692,328**	**$ 1,625,590**	**$ 1,756,986**	**$ 15,756,000**	**$ 8,492,600**

Water Fund
Water Distribution



Note: Water - Blue
Gas - Yellow

Statement of Purpose

To provide the customers of the City of Winder with a sufficient supply of high quality potable water, which will meet or exceed the regulations or standards for purity, taste, appearance, and provide sufficient fire flow at an equitable rate to our customers. We continually pursue additional water sources, protect current sources, and manage existing supplies.

Program Objectives

1. Emphasize customer service, public education, communication and teamwork to meet the water needs of our customers.
2. Actively implement and enforce the City's water conservation plan and drought contingency plan.
3. Continue to maintain our investment in the infrastructure.
4. Effective operation and maintenance of the water supply and the water system.
5. Compliance with all federal, state, and local environmental regulatory requirements.
6. Participate in the City's emergency preparedness program.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 749,467	$ 727,477	$ 753,695	$ 989,900	$ 995,600
OVERTIME	84,257	79,390	68,308	109,000	114,400
TOTAL SALARIES	**833,724**	**806,868**	**822,003**	**1,098,900**	**1,110,000**
BENEFITS					
GROUP INSURANCE	217,923	228,645	244,102	366,200	348,500
SOCIAL SECURITY (FICA) CONTRIBUTIONS	45,738	47,229	47,221	68,100	68,800
MEDICARE	10,697	11,046	11,044	15,900	16,100
RETIREMENT CONTRIBUTION	(128,698)	(81,105)	78,103	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	198,791	189,213	214,353	255,800	261,300
TOTAL BENEFITS	**344,451**	**395,028**	**594,823**	**706,000**	**694,700**
TOTAL PERSONAL SERVICES	**1,178,175**	**1,201,895**	**1,416,826**	**1,804,900**	**1,804,700**
OPERATING EXPENDITURES					
PROFESSIONAL	185,048	167,633	123,810	25,000	25,000
TECHNICAL	6,830	10,885	7,303	27,000	41,000
BILLING & COLLECTION FEE	181,269	192,740	195,400	271,700	177,600
CLAIMS	4,827	-	16,227	10,000	10,000
CLEANING SERVICES	180	680	633	200	200
LAND FILL FEES	9,130	1,648	5,545	10,000	10,000
GENERAL REPAIRS & MAINT.	19,172	91,850	92,976	408,900	332,100
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	79,059	59,234	59,553	119,300	119,300
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	1,346	873	1,222	2,900	2,900
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	16,714	17,571	19,380	23,400	24,100
ADVERTISING	448	-	-	4,100	4,100
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	1,268	633	273	8,000	8,000
TRAVEL	2,206	908	3,144	6,000	5,000
DUES & FEES	22,890	12,770	16,457	21,500	22,000
EDUCATION & TRAINING	3,969	2,133	3,855	30,800	10,000
LICENSES & FEES	659	688	153	1,800	1,800
GENERAL SUPPLIES/MATERIALS	27,037	23,811	15,038	42,300	42,300
UTILITIES	40,381	46,443	80,986	109,500	88,500
GASOLINE	36,418	42,095	44,645	42,500	49,600
FOOD	571	618	1,217	4,800	5,400
BOOKS AND PERIODICALS	-	-	-	1,700	1,700
SUP/INV PURCHASED RESALE	322,780	12,924	13,296	250,800	250,800
SMALL EQUIPMENT	16,145	13,009	30,050	89,300	89,300
TECHNOLOGY EQUIPMENT	1,906	-	13,262	24,600	17,800
PUBLIC RELATIONS	3,867	1,732	899	6,000	6,000
UNIFORMS	6,447	7,770	8,789	15,000	17,000
UTILITY SUPPLY	366,766	542,332	361,321	480,000	480,000
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	253,498	1,015,718	1,015,226	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**1,610,833**	**2,266,698**	**2,130,661**	**2,037,100**	**1,841,500**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	100,000	100,000
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	5,543,400	1,902,100
MACHINERY & EQUIP	-	-	-	87,600	67,400
VEHICLES	-	-	-	89,000	129,000
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**5,820,000**	**2,198,500**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	257,726	266,710	294,748	423,600	388,700
TOTAL ALLOCATION	**683,778**	**266,710**	**294,748**	**423,600**	**388,700**
TOTAL EXPENDITURES	**$ 3,472,786**	**$ 3,735,303**	**$ 3,842,235**	**$ 10,085,600**	**$ 6,233,400**

Water Fund
Positions

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Water Fund					
Utilities Director	1.00	1.00	1.00	1.00	1.00
Utilities Distribution Manager	1.00	1.00	1.00	1.00	1.00
Administrative Services Coordinator	1.00	-	-	-	-
Utilities Service Representative I	1.00	2.00	2.00	1.00	1.00
Administrative Specialist	1.00	1.00	1.00	1.00	1.00
Construction & Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Program & Maintenance Supervisor	1.00	-	-	-	-
Asst Construction & Maint Supervisor	-	1.00	1.00	1.00	1.00
Crew Leaders	3.00	3.00	3.00	3.00	3.00
Meter Technician I	5.00	4.00	4.00	4.00	4.00
Leak Detection Technician/Construction Inspector	2.00	2.00	2.00	2.00	2.00
Cross Connection Control Program Technician	0.50	0.50	0.50	0.50	0.50
Warehouse Administrator	-	-	-	1.00	1.00
Utility Worker III	1.00	2.00	2.00	2.00	2.00
Utility Worker II	1.00	1.00	1.00	1.00	1.00
Utility Worker I	5.00	5.00	5.00	5.00	5.00
Total	24.50	24.50	24.50	24.50	24.50

Water Fund
Debt Service

	Balances 6/30/2020	Principal	Interest	Total
Water Fund				
Notes Payable:				
2012 GEFA Fixed Network	$ 1,849,945	$ 298,718	$ 11,992	$ 310,710
2016 GEFA Fort Yargo Raw Water Line	8,240,041	416,059		491,404
Capital Leases:				
Utility Complex	4,332,338	463,044	99,036	562,080
Bonds Payable:				
2012 Series	9,270,000	785,000	388,425	1,173,425
Total Water Fund	**$ 23,692,324**	**$ 1,962,821**	**$ 499,453**	**$ 2,537,619**

Water Fund
Capital Requests

Marburg Sewer Treatment		
Influent Screen	$	195,000
Disk Filter		400,000
SCADA		90,000
Total	**$**	**685,000**
Cedar Creek Sewage Treatment		
Magnesium Oxide-Lime Tank	$	155,000
Total	**$**	**155,000**
Wastewater Collection		
Equipment & Materials Storage Facility	$	325,000
Yargo Gravity Sewer Rehab		300,000
Ga Avenue Sewer Rehab		450,000
Turtle Creek Lift Station Bypass Pump		126,000
Sutherland Life Station Bypass Pump		180,000
Eagles Landing Lift Station Bypass Pump		102,000
Track Loader		65,000
Heartland Lift Station Bypass Pump		135,000
Service Crane Truck		130,000
Hydro Jet Trailer		72,000
Total	**$**	**1,885,000**
Water Treatment		
Auburn/Winder Reservoir	$	5,000,000
Hwy 53 WTP High Rating/Backup Generator		1,000,000
Scada Control Upgrade		70,000
Raw Water Pond Dredging		175,000
Water Level Indicator Hwy 53 Reservoir		10,000
Portable Generator Connection		100,000
Back up Pump Laurel Lane		55,000
Total	**$**	**6,410,000**
Water Distribution		
Land for Water Tank at 316	$	100,000
SR316/Hwy 53 DOT Project Relocation		410,000
Hwy 53 East Side Waterline Improvements		325,000
Midland Ave Waterline		80,000
Hwy 53 Waterline		50,000
sr11/211 GDOT Utility Relocation		25,000
SR11/Apalachee River DOT Project Relocation		340,000
Exchange Boulevard Extension Design		15,000
SR316/SR11 DOT Project Relocation		520,000
CIP-Hwy 211 7 Thompson Mill		62,100
MLK St Waterline		75,000
Pneumatic Ductile Iron Pipe Saw 20"		5,000
Geocollector		5,000

Water Distribution (Continued)	
Excavator	50,000
GSSI 270 MHZ Antenna w/cart	7,400
Truck 2x4	84,000
Crew Service Body Truck	45,000
Total	**$ 2,198,500**
Water Fund Totals	**$ 11,333,500**

New Marburg Influent Screen

Strategic Initiative:	Install new influent screen
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Marburg Waste Water Facility
Department:	Marburg Wastewater Treatment
Project Manager:	ESG



Description/Justification:

Design and install new influent screen at Marburg Waste Water Plant. New screen would provide redundancy when maintenance issues arise with primary screen. A new channel and support system will have to be engineered for the screen.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	195,000					$ 195,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 195,000	$ -	$ -	$ -	$ -	$ 195,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	35,000					$ 35,000		$ 35,000
CONSTRUCTION	100,000					$ 100,000		$ 100,000
EQUIPMENT/VEHICLE	60,000					$ 60,000		$ 60,000
OTHER						$ -		$ -
TOTAL	$ 195,000	$ -	$ -	$ -	$ -	$ 195,000	$ -	$ 195,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4451-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** There is no disruption or inconvenience. **IMPACT OF DEFERRAL:** The plant would continue to run without redundancy risking damage to the plant if primary screening is lost. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

Only secondary screening currently available is a bar screen which is not designed to capture rags and other waste entering the plant.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	3	

Marburg Disk Filter

Strategic Initiative:	New Additional Disk Filter
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Marburg WWTP
Department:	Marburg Wastewater Treatment
Project Manager:	ESG



Description/Justification:

Marburg currently has one disk filter in operation. With only one filter, the plant struggles to filter all of the water during high flows due to rain events. An additional filter would also help during maintenance. Instead of discharging to reject while a filter is out of service for maintenance, we could keep one filter in operation during those times allowing us to continue discharging to the reuse pond or creek.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	$400,000					$ 400,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	$100,000					$ 100,000		$ 100,000
EQUIPMENT/VEHICLE	$300,000					$ 300,000		$ 300,000
OTHER						$ -		$ -
TOTAL	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000	$ -	$ 400,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4451-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

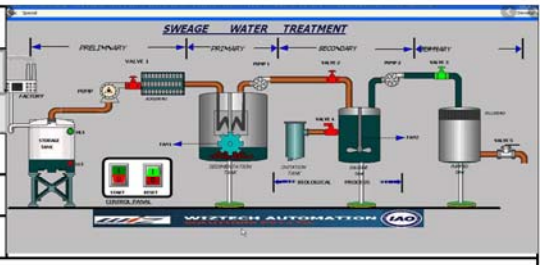
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** Needed to ensure continued compliance with EPD regulations. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** None. **IMPACT OF DEFERRAL:** Plant would continue to struggle meeting permit during high flow events. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Marburg SCADA Control and Upgrades

Strategic Initiative:	Marburg SCADA control and upgrades
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Marburg WWTP
Department:	Marburg Wastewater Treatment
Project Manager:	ESG



Description/Justification:

The current system has become antiquated and more difficult to maintain. An upgraded system would give us more control and flexibility. We would also be able to monitor and control our newer equipment such as the UV system.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	$90,000					$ 90,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 90,000	$ -	$ -	$ -	$ -	$ 90,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	$90,000					$ 90,000		$ 90,000
OTHER						$ -		$ -
TOTAL	$ 90,000	$ -	$ -	$ -	$ -	$ 90,000	$ -	$ 90,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4451-

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** None. **IMPACT OF DEFERRAL: INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Cedar Creek Magnesium Oxide Lime Tank

Strategic Initiative:	Cedar Creek Magnesium Oxide Lime Tank
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Cedar Creek WWTP
Department:	Cedar Creek Wastewater Treatment
Project Manager:	ESG



Description/Justification:

At Cedar Creek the operators must manually add lime and magnesium oxide daily. If we had an automated feed system, less chemical would be used and the plant would be much cleaner.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	$155,000					$ 155,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 155,000	$ -	$ -	$ -	$ -	$ 155,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	$155,000					$ 155,000		$ 155,000
OTHER						$ -		$ -
TOTAL	$ 155,000	$ -	$ -	$ -	$ -	$ 155,000	$ -	$ 155,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4450-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** None. **IMPACT OF DEFERRAL:** Operators would continue adding chemicals manually. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	*PROJECT NUMBER*
DEPARTMENT PRIORITY RANKING	1	

Equipment and Materials Storage Facility

Strategic Initiative:	Storage facility for equipment and materials
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	702 Creekside Drive Winder Ga
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

Building will be used to store City VacTruck and VacTrailer. Due to the nature of the work performed with this equipment it is required to be stored in a climate controlled facility. Building will also be used as materials warehouse. Currently facilities located at the former West May Street utilities complex are acting as equipment storage and warehouse. New facilities will need to be constructed due to projected demolition of those facilities.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund	325,000					$ 325,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 325,000	$ -	$ -	$ -	$ -	$ 325,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	325,000					$ 325,000		$ 325,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 325,000	$ -	$ -	$ -	$ -	$ 325,000	$ -	$ 325,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5413000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: None. **FISCAL AND BUDGET IMPACTS**: Project requires $75,000 in FY21 budget. **HEALTH AND SAFETY IMPACTS:** None. **ECONOMIC DEVELOPMENT IMPACTS:** None. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** None. **DISTRIBUTIONAL EFFECTS:** None. **DISRUPTION/INCONVENIENCE:** None. Construction will be limited to site at Cedar Creek Waste Water Treatment Facility. **IMPACT OF DEFERRAL:** Deferral would require that the May Street buildings be left in place to continue climate controlled storage, preventing progress of construction of the May Street location. **INTERJURISDICTIONAL EFFECTS:** None.

NOTES:

Climate control requirement due to both pieces of equipment using and storing water year round.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Yargo Gravity Sewer Rehab

Strategic Initiative:	Sewer Main Rehabilitation
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Fort Yargo State Park
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

This project will cover rehabbing portions of the gravity sewer main that goes through Fort Yargo State Park.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund	300,000					$ 300,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	300,000					$ 300,000		$ 300,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-58414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

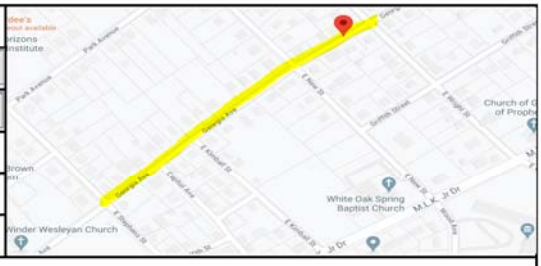
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	2	

Georgia Avenue Sewer Rehabilitation

Strategic Initiative:	Sewer Mains and Service Rehabilitation
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Georgia Avenue
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

This project is to rehabilitate the existing sewer infrastructure that is currently in place for the entire length of the roadway.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund	450,000	450,000				$ 900,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 450,000	$ 450,000	$ -	$ -	$ -	$ 900,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	60,000					$ 60,000		$ 60,000
CONSTRUCTION	390,000	450,000				$ 840,000		$ 840,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 450,000	$ 450,000	$ -	$ -	$ -	$ 900,000	$ -	$ 900,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	4

PROJECT NUMBER

City of Winder Turtle Creek Lift Station Bypass Pump

Strategic Initiative:	Emergency Bypass pump
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Turtle Creek pump station
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

Godwin CD140 Critically Silenced Natural Gas Driven Dri-Prime DBS 4X4. This pump would be needed to guard against sewer spills or overflows if there were a major failure in the control cabinet or if the if the station pumps failed.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	126,000					$ 126,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 126,000	$ -	$ -	$ -	$ -	$ 126,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	49,000					$ 49,000		$ 49,000
EQUIPMENT/VEHICLE	77,000					$ 77,000		$ 77,000
OTHER						$ -		$ -
TOTAL	$ 126,000	$ -	$ -	$ -	$ -	$ 126,000	$ -	$ 126,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. Replacement of the valve will reduce plant water loss. **HEALTH AND SAFETY IMPACTS:** there are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** There would be no minor disruptions and inconveniences. **IMPACT OF DEFERRAL:** If deferred pump trucks would be utilized during an emergency to keep the station from spilling or to mitigate the spill. This would depend on the pump trucks response time to the station. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

The equipment cost will cover the Godwin and the parts listed in the quote. This quote is only good though August of 2020 after that a price adjustment will be made due to the cost in materials. The construction cost will cover the contractor and all piping for this project Plus a crane rental to remove the station generator.

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	9

PROJECT NUMBER

City of Winder Sutherland Lift Station Bypass Pump

Strategic Initiative:	Emergency Bypass Pump
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Sutherland Lift Station
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

CD180 Critically Silenced Natural Gas Driven Dri-Prime DBS 8X6 158hp @ 2000 rpm's with a Primegaurd Controller. This pump would be needed to guard against sewer spills or overflows if there were a major failure in the control cabinet or if the if the station pumps failed.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund	180,000					$ 180,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 180,000	$ -	$ -	$ -	$ -	$ 180,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	50,000					$ 50,000		$ 50,000
EQUIPMENT/VEHICLE	130,000					$ 130,000		$ 130,000
OTHER						$ -		$ -
TOTAL	$ 180,000	$ -	$ -	$ -	$ -	$ 180,000	$ -	$ 180,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	N/A
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of infrastructure proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** There would be no minor disruptions and inconveniences. **IMPACT OF DEFERRAL:** If deferred pump trucks would be utilized during an emergency to keep the station from spilling or to mitigate the spill. This would depend on the pump trucks response time to the station. The station is a high flow station. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

The equipment cost will cover the Godwin and the parts listed in the quote. This quote is only good though August of 2020 after that a price adjustment will be made due to the cost in materials. The construction cost will cover the contractor and all piping for this project plus the cost of a crane rental to remove the station generator.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	9	

City of Winder Eagles Landing Lift Station Bypass Pump

Strategic Initiative:	Emergency bypass pump
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Eagles landing lift station
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

Godwin NC80 4" FLx 3" FL Critically Silenced medium duty pump with a Ford TSG 416 Natural Gas engine a Prime guard controller with auto throttle. This pump would be needed to guard against sewer spills or overflows if there were a major failure in the control cabinet or if the if the station pumps failed.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	102,000					$ 102,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 102,000	$ -	$ -	$ -	$ -	$ 102,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	41,000					$ 41,000		$ 41,000
EQUIPMENT/VEHICLE	61,000					$ 61,000		$ 61,000
OTHER						$ -		$ -
TOTAL	$ 102,000	$ -	$ -	$ -	$ -	$ 102,000	$ -	$ 102,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. Replacement of the valve will reduce plant water loss. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** There would be no minor disruptions and inconveniences during project. **IMPACT OF DEFERRAL:** If deferred pump trucks would be utilized during an emergency to keep the station from spilling or to mitigate the spill. This would depend on the pump trucks response time to the station. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

The equipment cost will cover the Godwin and the parts listed in the quote. This quote is only good though August of 2020 after that a price adjustment will be made due to the cost in materials. The construction cost will cover the contractor and all piping for this project.

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	9	

Track Loader - High Flow

Strategic Initiative:	Replacement Equipment
Project Type:	Single Year Project
Critical Need Ranking:	D - Deferrable
Location:	Various
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

The track loader will allow the Collections Department to complete multiple tasks such as using the circular hole attachment to raise manholes and using the ambusher attachment to maintain right of ways and easements during a working day. The new track loader will replace CTY-VEH-0169 1995 BOBCAT 751 that the cost of repairs is more than the equipment is valued.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	$65,000					$ 65,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 65,000	$ -	$ -	$ -	$ -	$ 65,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	$65,000					$ 65,000		$ 65,000
OTHER						$ -		$ -
TOTAL	$ 65,000	$ -	$ -	$ -	$ -	$ 65,000	$ -	$ 65,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** New Track Loader will increase productivity and job completion time of the department. **HEALTH AND SAFETY IMPACTS:** There are no major health or safety impacts, though new equipment has improved safety features. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENT, AESTHETIC AND SOCIAL EFFECTS:** There are no environment, aesthetic or social effects. **DISTRIBUTIONAL EFFECTS:** Will allow department to sufficiently complete multiple jobs at once. **DISRUPTION/INCONVENINCE:** The project presents no complications on being implemented. **IMPACT OF DEFERRAL:** If the purchase has to be deferred, the current equipment will still need to be surplussed. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:

DEPARTMENT DIRECTOR RANKING:	D - Deferrable
DEPARTMENT PRIORITY RANKING	3

PROJECT NUMBER

City of Winder Heartland Lift Station Bypass Pump

Strategic Initiative:	Emergency Bypass pump
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Heartland lift station
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

Godwin high head bypass pump. This pump would be needed to guard against sewer spills or overflows if there were a major failure in the control cabinet or if the if the station pumps failed.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	135,000					$ 135,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 135,000	$ -	$ -	$ -	$ -	$ 135,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	39,000					$ 39,000		$ 39,000
EQUIPMENT/VEHICLE	96,000					$ 96,000		$ 96,000
OTHER						$ -		$ -
TOTAL	$ 135,000	$ -	$ -	$ -	$ -	$ 135,000	$ -	$ 135,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. Replacement of the valve will reduce plant water loss. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** There would be no minor disruptions and inconveniences during project. **IMPACT OF DEFERRAL:** If deferred pump trucks would be utilized during an emergency to keep the station from spilling or to mitigate the spill. This would depend on the pump trucks response time to the station. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

The equipment cost will cover the Godwin and the parts listed in the quote. This quote is only good though August of 2020 after that a price adjustment will be made due to the cost in materials. The construction cost will cover the contractor and all piping for this project.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	9	

Service Crane Truck

Strategic Initiative:	Service truck with crane
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	City of Winder
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

Ford F-550 4x4 SERVICE MECHANICS CRANE TRUCK. This truck is needed for repairs and services at the City of Winders lift stations. This truck will allow for emergency repairs to take place without waiting on a contractor to come out and pull the pump. We would also be able to preform standard preventive work such as oil changes and inspections with out paying a contractor. The city would be able to make standard repairs on pump like wear ring and impeller replacements with out paying a contractor to come out and pull the pump.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	130,000					$ 130,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 130,000	$ -	$ -	$ -	$ -	$ 130,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	130,000					$ 130,000		$ 130,000
OTHER						$ -		$ -
TOTAL	$ 130,000	$ -	$ -	$ -	$ -	$ 130,000	$ -	$ 130,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Sewer Collections. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** We would have to continue relaying on contractor and there time line to respond to our needs and their yearly raising cost. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Hydro Jet Trailer

Strategic Initiative:	Replacement Equipment
Project Type:	Single Year Project
Critical Need Ranking:	D - Deferrable
Location:	Various
Department:	Sewer Collections
Project Manager:	ESG



Description/Justification:

The Hydro Jet Trailer will allow the Collections Department to respond to after hours calls and business hours calls for sewer service line backups, as well as sewer main blockages. This trailer will allow service to areas not accessible with Vac Truck. The new trailer will replace CTY-TRA-0017 1999 Harbeen Jet Trailer that the cost of repairs is more than the trailer is valued.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	$72,000					$ 72,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 72,000	$ -	$ -	$ -	$ -	$ 72,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	$72,000					$ 72,000		$ 72,000
OTHER						$ -		$ -
TOTAL	$ 72,000	$ -	$ -	$ -	$ -	$ 72,000	$ -	$ 72,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4460-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** New Hydro Jet Trailer will increase productivity and job completion time of the department. **HEALTH AND SAFETY IMPACTS:** There are no major health or safety impacts, though new equipment has improved safety features. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENT, AESTHETIC AND SOCIAL EFFECTS:** New Hydro Jet Trailer will allow department to quickly respond to calls to minimize the sewer that escapes. **DISTRIBUTIONAL EFFECTS:** Will allow department to sufficiently respond to customer's calls. **DISRUPTION/INCONVENINCE:** The project presents no complications on being implemented. **IMPACT OF DEFERRAL:** If the purchase has to be deferred, the current equipment will need to be repaired. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects of this project. There is no uncertainty or risk associated with this project.

NOTES:

This jet trailer can be used for both jetting sewer service lines and sewer mains versus a small jet trailer that can only be used on service lines. This trailer can also be hooked behind a tractor and pulled into sewer outfalls that the Vactor Truck can not access to clean.

DEPARTMENT DIRECTOR RANKING:	D - Deferrable
DEPARTMENT PRIORITY RANKING	1

PROJECT NUMBER

Winder/Auburn Reservoir Project

Strategic Initiative:	Raw Water Treatment Capacity Increase
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Auburn/Winder Reservoir
Department:	Water Treatment
Project Manager:	Roger Wilhelm



Description/Justification:

This project consists of developing a new 1.1 billion gallon raw water storage pond, 2 intake sites on the Mulberry River and Little Mulberry River, 13.5 miles of water mains and related land/easement acquisition. This will increase our current average daily withdrawals from 5.1 MGD to 8.1 MGD, which is the additional water necessary to accomodate future growth until a projected 2035.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund - Loan	5,000,000	10,000,000	10,000,000			$25,000,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 5,000,000	$10,000,000	$10,000,000	$ -	$ -	$25,000,000	07/01/20	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	800,000	800,000	300,000			$ 1,900,000		$ 1,900,000
CONSTRUCTION	4,200,000	9,200,000	9,700,000			$23,100,000		$ 23,100,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 5,000,000	$10,000,000	$10,000,000	$ -	$ -	$25,000,000	$ -	$ 25,000,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4430-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Loan against the water fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** This project is designed to accomodate the future growth within the water service area. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Impact to available future supply and capacity. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	*PROJECT NUMBER*
DEPARTMENT PRIORITY RANKING	1	

Water Treatment Plant High Rate

Strategic Initiative:	Water Treatment Capacity Increase
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Highway 53 Water Treatment Plant
Department:	Water Treatment
Project Manager:	Roger Wilhelm



Description/Justification:

This project consists of high rating filters 1 & 2 to increase flow through the plant. The projected increase will take plant capacity from 6.2 MGD to over 9 MGD, which will accommodate the capacity in raw water supply that the Auburn Winder Reservoir Project will develop. The additional 3 MGD is projected to accommodate growth within our water system until 2035.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund - Loans	1,000,000	2,000,000	1,000,000			$ 4,000,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 1,000,000	$ 2,000,000	$ 1,000,000	$ -	$ -	$ 4,000,000	07/01/20	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	100,000	100,000	50,000			$ 250,000		$ 250,000
CONSTRUCTION	900,000	1,900,000	950,000			$ 3,750,000		$ 3,750,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 1,000,000	$ 2,000,000	$ 1,000,000	$ -	$ -	$ 4,000,000	$ -	$ 4,000,000

ANNUAL OPERATING IMPACT

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4430-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

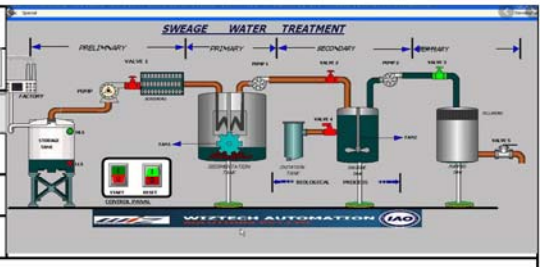
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Loan in the water fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** This project is designed to accommodate the future growth within the water service area. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Impact to available future supply and capacity. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

WTP SCADA Control and Upgrades

Strategic Initiative:	WTP SCADA control and upgrades
Project Type:	Single Year Project
Critical Need Ranking:	D - Deferrable
Location:	WTP
Department:	Water Treatment
Project Manager:	ESG



Description/Justification:

The current softwarer has become antiquated and more difficult to maintain. An upgraded system would give us more control and flexibility.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	$70,000					$ 70,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 70,000	$ -	$ -	$ -	$ -	$ 70,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	$70,000					$ 70,000		$ 70,000
OTHER						$ -		$ -
TOTAL	$ 70,000	$ -	$ -	$ -	$ -	$ 70,000	$ -	$ 70,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4430-5424000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** None. **IMPACT OF DEFERRAL: INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	3	

Water Plant Raw Water Pond Dredging

Strategic Initiative:	Water Treatment Capacity Increase
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Highway 53 Water Treatment Plant
Department:	Water Treatment
Project Manager:	Roger Wilhelm



Description/Justification:

This project consists of dredging the raw water pond at the water plant. This is the pond that is most visible from Rockwell Church Road. All raw water enters this pond from the Mulberry River, Laurel Lane and Fort Yargo, and if the water is being pumped during times of high turbidity, there will be sediment that will settle out in the pond. The last dredging occurred during the original plant high rate/expansion in 1998, and since then there has been a increase in sedimentation which is noticeable due to the loss and storage capacity and turbidity in the water leaving the pond.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund	175,000	175,000				$ 350,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 175,000	$ 175,000	$ -	$ -	$ -	$ 350,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	175,000	175,000				$ 350,000		$ 350,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 175,000	$ 175,000	$ -	$ -	$ -	$ 350,000	$ -	$ 350,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Operating Budget Expenses
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4430-5222000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Loan in the water fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** This project is designed to accommodate the future growth within the water service area. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Impact to available future supply and capacity. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

LEVEL INDICATOR FOR WATER PLANT RESERVOIR

Strategic Initiative:	LEVEL INDICATOR
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	HWY 53 WTP
Department:	Water Treatment
Project Manager:	ESG



Description/Justification:

Level indicator will measure the level at the day use reservoir and transmit information to SCADA system inside the water plant. It can be a very useful tool to aid operators when to turn raw water pumps off and on to maintain a desirable level in the reservoir. This can also help prevent operators from overfilling and under filling the reservoir. This item was included in the FY 2020 budget, but we determined it was best to dredge the plant reservoir prior to installing the level sensor.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	10,000					$ 10,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	10,000					$ 10,000		$ 10,000
OTHER						$ -		$ -
TOTAL	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000	$ -	$ 10,000

ANNUAL OPERATING IMPACT

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4430-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. **HEALTH AND SAFETY IMPACTS:** there are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** None **IMPACT OF DEFERRAL:** Not having information readily available for operators could cause issues overflowing or under filling the day reservoir. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

Currently operators must leave the plant to check the level of the day reservoir. A level indicator would be a very useful tool for the operator to check the level from inside the plant; parameters could be set to sound an alarm if the reservoir gets to low or high. Having the current level status from inside the plant would allow operators the ability to know when to turn raw water pumps off and on.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	4	

Back Up Generator Connections

Strategic Initiative:	Water Treatment Plant
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Water Treatment Plant
Department:	Water Treatment
Project Manager:	ESG



Description/Justification:

This project is to cover the switch gear installation so that if there was a power outage at the water treatment plant site, a backup generator could be ordered and hooked directly in to our high service pump station building. Currently there is not a backup generator at our WTP, a loss of power leaves the plant out of service. Installation of the switch gear is the first step in developing redundancy to the electrical service supply.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	$100,000					$ 100,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	$100,000					$ 100,000		$ 100,000
OTHER						$ -		$ -
TOTAL	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4430-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** None. **IMPACT OF DEFERRAL: INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Laurel Lane Backup Pump

Strategic Initiative:	Laurel Lane Backup Pump
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Laurel Lane Reservoir
Department:	Water Treatment
Project Manager:	ESG



Description/Justification:

The backup pump will be a redundant emergency backup pump for the existing 2 main pumps in the pumps at the Laurel Lane Pump Station.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	
Water Fund	$55,000					$ 55,000	Project Estimated
						$ -	
						$ -	Start Date / Completion Date
						$ -	
TOTAL	$ 55,000	$ -	$ -	$ -	$ -	$ 55,000	07/01/20 – 06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	$55,000					$ 55,000		$ 55,000
OTHER						$ -		$ -
TOTAL	$ 55,000	$ -	$ -	$ -	$ -	$ 55,000	$ -	$ 55,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4430-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Project will be paid out of equipment repairs and maintenance proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** None. **IMPACT OF DEFERRAL: INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	3

PROJECT NUMBER

Land for a Elevated Water Tank

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	TBD
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

The City is looking for property for the construction of our next elevated water storage tank on the south side of 316 in Bethlehem.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	100,000					$ 100,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE						$ -		$ -
OTHER	100,000					$ 100,000		$ 100,000
TOTAL	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5411000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	3	

SR 53/316 Waterline Relocation

Strategic Initiative:	GDOT Utility Relocations
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Highway 53/316
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is completing a intersection upgrade that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund	410,000					$ 410,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 410,000	$ -	$ -	$ -	$ -	$ 410,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	15,000					$ 15,000		$ 15,000
CONSTRUCTION	395,000					$ 395,000		$ 395,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 410,000	$ -	$ -	$ -	$ -	$ 410,000	$ -	$ 410,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential
DEPARTMENT PRIORITY RANKING	1

PROJECT NUMBER
801

Highway 53/East Side Waterline Improvements

Strategic Initiative:	Water System Upgrades
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	E Midland Ave/Atlanta Highway/SR 53
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

Water system upgrades on the east side of Winder that will provide a increase in volume and fireflow to new development slated in the area

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund	325,000	200,000				$ 525,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 325,000	$ 200,000	$ -	$ -	$ -	$ 525,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	45,000					$ 45,000		$ 45,000
CONSTRUCTION	280,000	200,000				$ 480,000		$ 480,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 325,000	$ 200,000	$ -	$ -	$ -	$ 525,000	$ -	$ 525,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Limiting the available water supply . **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Midland Ave Waterline

Strategic Initiative:	Waterline Rehabilitation
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	W Midland Avenue in between Langford St. and 7th Ave.
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

Rehabilitation of the existing 1.5" and 2" galvanized waterline that is located in the east bound travel lane. The project will consist of installing a new 6" waterline with fire hydrants and abandoning the existing problematic waterline.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	80,000					$ 80,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	80,000					$ 80,000		$ 80,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000	$ -	$ 80,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Increased operational cost for the water and street maintenance. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Highway 53 Watermain Rehabilitation

Strategic Initiative:	Waterline Rehabilitation
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Highway 53 near Cedar Valley Trail
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

This project is continuing a previous project that is replacing the original 16" welded steel water main with a new 24" DIP waterline.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	
Water Fund	50,000	600,000				$ 650,000	Project Estimated
						$ -	
						$ -	Start Date / Completion Date
						$ -	
TOTAL	$ 50,000	$ 600,000	$ -	$ -	$ -	$ 650,000	07/01/20 – 06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	50,000	600,000				$ 650,000		$ 650,000
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 50,000	$ 600,000	$ -	$ -	$ -	$ 650,000	$ -	$ 650,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Increased operational cost for the water and street maintenance. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	2	

SR11/211

Strategic Initiative:	GDOT Utility Relocations
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	SR11/211
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is completing a intersection upgrade that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	25,000	50,000				$ 75,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 25,000	$ 50,000	$ -	$ -	$ -	$ 75,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	25,000					$ 25,000		$ 25,000
CONSTRUCTION		50,000				$ 50,000		$ 50,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 25,000	$ 50,000	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

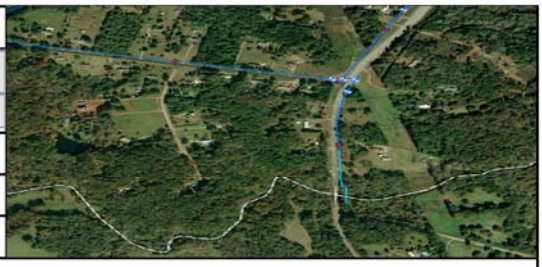
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

SR11/Apalachee River DOT Project Relocation CP#806

Strategic Initiative:	GDOT Utility Relocation Work
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	SR11/Apalachee River Bridge at Walton County
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is constructing a bridge replacement and road realignment that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	340,000					$ 340,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 340,000	$ -	$ -	$ -	$ -	$ 340,000	07/01/20	12/01/20

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	340,000					$ 340,000		$ 340,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 340,000	$ -	$ -	$ -	$ -	$ 340,000	$ -	$ 340,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential
DEPARTMENT PRIORITY RANKING	1

PROJECT NUMBER
806

Exchange Boulevard Extension Design

Strategic Initiative:	Utility Relocation and Extension
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Exchange Blvd. and Harry McCarty Rd.
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is proposing a project to extend Exchange Boulevard. We have verified that if the work continues, there will be conflicts with the existing location of our water and natural gas infrastructure. Engineering and design will be required to develop the relocation plans.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	15,000	15,000				$ 30,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 15,000	$ 15,000	$ -	$ -	$ -	$ 30,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	15,000	15,000				$ 30,000		$ 30,000
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 15,000	$ 15,000	$ -	$ -	$ -	$ 30,000	$ -	$ 30,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There will be new infrastructure that will be extended along the new Exchange Blvd that will support new development in that area. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

SR316/SR11 DOT Project Relocation

Strategic Initiative:	
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Highway 11 / Highway 316
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is completing a intersection upgrade that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Water Fund	520,000					$ 520,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 520,000	$ -	$ -	$ -	$ -	$ 520,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	30,000					$ 30,000		$ 30,000
CONSTRUCTION	490,000					$ 490,000		$ 490,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 520,000	$ -	$ -	$ -	$ -	$ 520,000	$ -	$ 520,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Highway 211 at Thompson Mill

Strategic Initiative:	GDOT Utility Relocations
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Highway 211 at Thompson Mill
Department:	Water Ditribution
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is completing a intersection upgrade that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	62,100	62,100				$ 124,200	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 62,100	$ 62,100	$ -	$ -	$ -	$ 124,200	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	30,000					$ 30,000		$ 30,000
CONSTRUCTION	32,100	62,100				$ 94,200		$ 94,200
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 62,100	$ 62,100	$ -	$ -	$ -	$ 124,200	$ -	$ 124,200

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

MLK Street Waterline

Strategic Initiative:	Waterline Rehabilitation
Project Type:	Multi-Year Project
Critical Need Ranking:	B - Desirable
Location:	MLK Jr. Drive
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

This project is to rehabilitate the existing water infrastructure that is currently in place in the entire length of the roadway. It is part of a much larger utility replacement project that will likely include water, sewer and natural gas.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	75,000	1,125,000				$ 1,200,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 75,000	$ 1,125,000	$ -	$ -	$ -	$ 1,200,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	75,000	1,125,000				$ 1,200,000		$ 1,200,000
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 75,000	$ 1,125,000	$ -	$ -	$ -	$ 1,200,000	$ -	$ 1,200,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Pneumatic Pipe Saw

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Utilities Warehouse
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

A pneumatic pipe saw is used by the water distribution crews on jobsites that may not be condusive for a traditional gasoline engine powered pipe saw.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	5,000					$ 5,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 5,000	$ -	$ -	$ -	$ -	$ 5,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	5,000					$ 5,000		$ 5,000
OTHER						$ -		$ -
TOTAL	$ 5,000	$ -	$ -	$ -	$ -	$ 5,000	$ -	$ 5,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	2

PROJECT NUMBER

Geo Collector

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Utilities Warehouse
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

This is a portable GPS device used to collect the data that is inserted into our GIS Assett Management Database.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	
Water Fund	5,000					$ 5,000	Project Estimated
						$ -	
						$ -	Start Date / Completion Date
						$ -	
TOTAL	$ 5,000	$ -	$ -	$ -	$ -	$ 5,000	07/01/20 – 06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	5,000					$ 5,000		$ 5,000
OTHER						$ -		$ -
TOTAL	$ 5,000	$ -	$ -	$ -	$ -	$ 5,000	$ -	$ 5,000

ANNUAL OPERATING IMPACT

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	3

PROJECT NUMBER

Excavator

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Utilities Warehouse
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

This excavator is scheduled to replace the existing excavators that is assigned to a construction or leak repair crew. These are essential tools that are used daily. Aside from 1 replacement, all of our excavators in the Utilities Department are the same pieces that were purchased in 2008 with the citywide fleet replacement program and have well over 3000 hours of use.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	50,000					$ 50,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	50,000					$ 50,000		$ 50,000
OTHER						$ -		$ -
TOTAL	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	1

PROJECT NUMBER

GSSI 270 MHZ Antenna with cart

Strategic Initiative:	
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Utilities Warehouse
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

This is a replacement antenna for our existing ground pennetrating radar (GPR). The GPR is used daily as a tool to locate underground infastructure for both interanl staff completing reapirs and locating for contractor who call 811. The GPR's primary benefit is being able to locate pipe that is not able to be located with the standard electromagnetic equipment.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	
Water Fund	7,400					$ 7,400	Project Estimated
						$ -	
						$ -	Start Date / Completion Date
						$ -	
TOTAL	$ 7,400	$ -	$ -	$ -	$ -	$ 7,400	07/01/20 – 06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	7,400					$ 7,400		$ 7,400
OTHER						$ -		$ -
TOTAL	$ 7,400	$ -	$ -	$ -	$ -	$ 7,400	$ -	$ 7,400

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost wit. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Truck 2x4 (2)

Strategic Initiative:	Vehicle Replacement
Project Type:	N/A
Critical Need Ranking:	Priority Ranking
Location:	Utilities Complex
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

These 2 vehicles will replace existing vehicles that have reached the end of their useful life. We have several vehicles in our fleet that were purchased in the 2008 Fleet Replacement Program.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	84,000					$ 84,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 84,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	84,000					$ 84,000		$ 84,000
OTHER						$ -		$ -
TOTAL	$ 84,000	$ -	$ -	$ -	$ -	$ 84,000	$ -	$ 84,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Crew Service Body Truck

Strategic Initiative:	Vehicle Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Utilities Department
Department:	Water Distribution
Project Manager:	Roger Wilhelm



Description/Justification:

This vehicle will replace an existing vehicle that have reached the end of their useful life. We have several vehicles in our fleet that were purchased in the 2008 Fleet Replacement Program.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Water Fund	45,000					$ 45,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 45,000	$ -	$ -	$ -	$ -	$ 45,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	45,000					$ 45,000		$ 45,000
OTHER						$ -		$ -
TOTAL	$ 45,000	$ -	$ -	$ -	$ -	$ 45,000	$ -	$ 45,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	520-4440-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no interjurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	1

PROJECT NUMBER


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Environmental Protection Services Fund

Environmental Protection Services Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ 518,361	$ 501,100	$ 479,000
Franchise Fees	-	-	-	-	-
License and Permits	800	-	100	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	(1,112)	-	302	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	685,803	-	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	30,171	31,002	30,878	30,000	30,000
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**29,859**	**716,805**	**549,641**	**531,100**	**509,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	236,708	626,128	286,723	900,500	815,200
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**236,708**	**626,128**	**286,723**	**900,500**	**815,200**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	(9,710,000)	(975,000)
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	9,710,000	975,000
Cash Reserves	-	-	-	-	-
Transfers In	920,000	425,000	505,000	369,400	306,200
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**920,000**	**425,000**	**505,000**	**369,400**	**306,200**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 713,150**	**$ 515,677**	**$ 767,918**	**$ -**	**$ -**

Environmental Protection Services Fund
Revenues

The primary source of revenue is from a Stormwater Fee that was implemented in FY 2019 and the Fats, Oils, and Grease (FOG) permits and inspections.

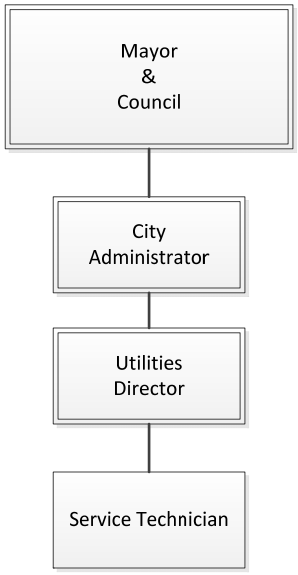
In 2003, the City of Winder responded to an environmental mandate from Georgia's Environmental Protection Division (EPD) to develop a comprehensive watershed and stormwater management program to protect the water quality of the state’s waterways. This mandated program was necessary per the Watershed Protection Plan and the City of Winder was required to comply with certain phases of the National Pollutant Discharge Elimination System (NPDES) Stormwater Phase II Permit regulations of the federal Environmental Protection Agency (EPA).


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Environmental Protection Services Fund
Expenditures

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 20,747	$ 20,912	$ 80,771	$ 155,800	$ 156,400
OVERTIME	1,688	1,025	3,257	6,000	6,200
TOTAL SALARIES	**22,435**	**21,937**	**84,029**	**161,800**	**162,600**
BENEFITS					
GROUP INSURANCE	7,510	10,693	14,298	63,700	37,700
SOCIAL SECURITY (FICA) CONTRIBUTIONS	1,149	1,185	4,519	9,950	10,100
MEDICARE	269	277	1,057	2,350	2,400
RETIREMENT CONTRIBUTION	(34,062)	2,230	4,111	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	4,305	4,059	4,532	36,500	23,500
TOTAL BENEFITS	**(20,830)**	**18,443**	**28,517**	**112,500**	**73,700**
TOTAL PERSONAL SERVICES	**1,605**	**40,381**	**112,546**	**274,300**	**236,300**
OPERATING EXPENDITURES					
PROFESSIONAL	99,541	409,391	36,004	6,500	6,500
TECHNICAL	-	-	900	7,500	7,500
BILLING & COLLECTION FEE	-	-	-	18,700	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	105	2,415	2,415	5,000	5,000
GENERAL REPAIRS & MAINT.	80,478	58,683	23,962	440,000	405,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	1,770	1,210	492	7,000	7,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	563	364	548	6,500	5,200
ADVERTISING	-	-	-	200	200
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	914	-	38	600	600
TRAVEL	543	-	-	-	-
DUES & FEES	-	3,249	5,674	1,400	1,500
EDUCATION & TRAINING	-	-	418	300	300
LICENSES & FEES	-	-	-	1,400	1,400
GENERAL SUPPLIES/MATERIALS	426	203	2,256	8,000	18,000
UTILITIES	495	-	-	-	-
GASOLINE	224	-	2,889	8,500	13,300
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	200	200
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	2,757	22,100	21,600
TECHNOLOGY EQUIPMENT	-	-	-	1,900	1,100
PUBLIC RELATIONS	-	-	-	3,000	3,000
UNIFORMS	335	648	1,740	3,300	3,300
UTILITY SUPPLY	10,957	-	1,172	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	16,457	64,565	71,087	-	-
BAD DEBT	45	10	(18)	-	-
TOTAL OPERATING EXPENDITURES	**212,853**	**540,737**	**152,332**	**542,100**	**500,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	9,390,000	775,000
MACHINERY & EQUIP	-	-	-	270,000	200,000
VEHICLES	-	-	-	50,000	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**9,710,000**	**975,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	22,251	45,010	21,845	84,100	78,200
TOTAL ALLOCATION	**22,251**	**45,010**	**21,845**	**84,100**	**78,200**
TOTAL EXPENDITURES	**$ 236,708**	**$ 626,128**	**$ 286,723**	**$ 10,610,500**	**$ 1,790,200**

Environmental Protection Services Fund
Fats, Oils, & Grease (FOG)



Statement of Purpose

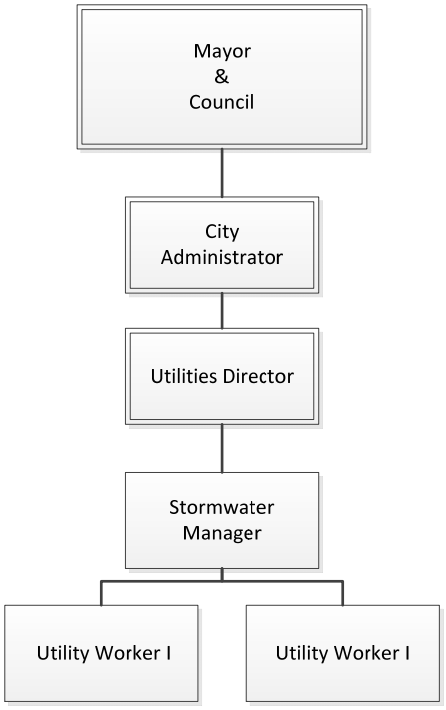
The Fats, Oils & Grease (FOG) program is designed to properly manage oil and grease discharged into the sanitary sewer system that could potentially result in sanitary sewer overflows. The Department's focus is to establish uniform permitting, maintenance and monitoring requirements for controlling the discharge of fat, oil, & grease from food service establishments discharging into the city's wastewater collection system in the most efficient and cost effective manner possible to the citizens of Winder.

Program Objectives

1. Provide education and information to all Food Service Establishments to assist them with the process of proper grease management.
2. To emphasize compliance with all federal, state, and local environmental regulatory requirements.
3. Actively implement, inspect and enforce the City's FOG ordinances for all food service establishments.
4. Ensure adequate sizing for all new developments.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 20,747	$ 20,912	$ 21,828	$ 22,200	$ 22,600
OVERTIME	1,688	1,025	1,343	1,200	1,200
TOTAL SALARIES	**22,435**	**21,937**	**23,171**	**23,400**	**23,800**
BENEFITS					
GROUP INSURANCE	7,510	10,693	10,623	8,800	20,500
SOCIAL SECURITY (FICA) CONTRIBUTIONS	1,149	1,185	1,280	1,450	1,500
MEDICARE	269	277	299	350	400
RETIREMENT CONTRIBUTION	(34,062)	2,230	4,111	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	4,305	4,059	4,532	5,200	9,000
TOTAL BENEFITS	**(20,830)**	**18,443**	**20,845**	**15,800**	**31,400**
TOTAL PERSONAL SERVICES	**1,605**	**40,381**	**44,015**	**39,200**	**55,200**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	5,000	5,000
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	516	-	46	2,000	2,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	563	364	364	400	400
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	914	-	-	-	-
TRAVEL	543	-	-	-	-
DUES & FEES	-	-	80	-	-
EDUCATION & TRAINING	495	-	-	-	-
LICENSES & FEES	-	-	-	1,000	1,000
GENERAL SUPPLIES/MATERIALS	426	203	940	3,000	3,000
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	3,500	3,500
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	200	200
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	1,500	1,000
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	3,000	3,000
UNIFORMS	335	648	617	700	700
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**3,792**	**1,215**	**2,047**	**20,300**	**19,800**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	3,295	3,222	3,517	6,600	7,700
TOTAL ALLOCATION	**3,295**	**3,222**	**3,517**	**6,600**	**7,700**
TOTAL EXPENDITURES	**$ 8,693**	**$ 44,817**	**$ 49,580**	**$ 66,100**	**$ 82,700**

Environmental Protection Services Fund
Stormwater



Statement of Purpose

Stormwater Management is designed to efficiently address flood control, water quality, and the preservation of natural drainage systems. The Department's focus is to inform the public of stormwater issues, and implement a program that monitors and maintains the quality of water that enters our waterways via the municipal storm sewer system in the most efficient and cost effective manner possible to the citizens of Winder.

Program Objectives

1. To effectively address drainage complaints and stormwater concerns received from the citizens of Winder.
2. To emphasize compliance with all federal, state, and local environmental regulatory requirements.
3. Actively implement and enforce the City's Stormwater ordinances for development and illicit discharge.
4. Effective operation, inspection and maintenance of the municipal storm sewer systems.
5. Maintain investment in infrastructure system. Provide education and information on Water Quality Activities required by the Watershed Protection Plan.
6. To emphasize compliance with all federal, state, and local environmental regulatory requirements.
7. Actively implement required activities from the Watershed Protection Plan:
    a. Assess Baseline Conditions
    b. Identify Sources of Impairment
    c. Document Stream Improvement
    d. Water Quality Program Sampling
8. Annual reporting to EPD.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ 58,944	$ 133,600	$ 133,800
OVERTIME	-	-	1,914	4,800	5,000
TOTAL SALARIES	**-**	**-**	**60,858**	**138,400**	**138,800**
BENEFITS					
GROUP INSURANCE	-	-	3,675	54,900	17,200
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	3,240	8,500	8,600
MEDICARE	-	-	758	2,000	2,000
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	31,300	14,500
TOTAL BENEFITS	**-**	**-**	**7,672**	**96,700**	**42,300**
TOTAL PERSONAL SERVICES	**-**	**-**	**68,530**	**235,100**	**181,100**
OPERATING EXPENDITURES					
PROFESSIONAL	99,541	409,391	36,004	6,500	6,500
TECHNICAL	-	-	900	2,500	2,500
BILLING & COLLECTION FEE	-	-	-	18,700	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	105	2,415	2,415	5,000	5,000
GENERAL REPAIRS & MAINT.	80,478	58,683	23,962	440,000	405,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	1,254	1,210	446	5,000	5,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	184	6,100	4,800
ADVERTISING	-	-	-	200	200
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	38	600	600
TRAVEL	-	-	-	-	-
DUES & FEES	-	3,249	5,594	1,400	1,500
EDUCATION & TRAINING	-	-	418	300	300
LICENSES & FEES	-	-	-	400	400
GENERAL SUPPLIES/MATERIALS	-	-	1,316	5,000	15,000
UTILITIES	-	-	-	-	-
GASOLINE	224	-	2,889	5,000	9,800
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	2,757	20,600	20,600
TECHNOLOGY EQUIPMENT	-	-	-	1,900	1,100
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	1,122	2,600	2,600
UTILITY SUPPLY	10,957	-	1,172	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	16,457	64,565	71,087	-	-
BAD DEBT	45	10	(18)	-	-
TOTAL OPERATING EXPENDITURES	**209,060**	**539,522**	**150,285**	**521,800**	**480,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	9,390,000	775,000
MACHINERY & EQUIP	-	-	-	270,000	200,000
VEHICLES	-	-	-	50,000	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**9,710,000**	**975,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	18,956	41,788	18,328	77,500	70,500
TOTAL ALLOCATION	**18,956**	**41,788**	**18,328**	**77,500**	**70,500**
TOTAL EXPENDITURES	**$ 228,016**	**$ 581,310**	**$ 237,143**	**$ 10,544,400**	**$ 1,707,500**

Environmental Protection Services Fund
Positions

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Fats, Oils, & Grease					
Service Technician	0.50	0.50	0.50	0.50	0.50
Total	0.50	0.50	0.50	0.50	0.50
Stormwater					
Stormwater Manager	-	-	-	1.00	1.00
Service Technician	-	-	-	2.00	2.00
Total	-	-	-	3.00	3.00
Total EPS Fund	**0.50**	**0.50**	**0.50**	**3.50**	**3.50**

Environmental Protection Services Fund
Capital Requests

Stormwater		
E Athens Street Detention Pond	$	50,000
Kimball St Stormwater Project		500,000
Westside Stormwater Rehab		150,000
Midland-GA Ave Storm Repair		75,000
Street Sweeper Tymco 600		100,000
Excavator		100,000
Total Environmental Protection Servcies Fund	**$**	**975,000**

East Athens Street Detention Pond

Strategic Initiative:	Stormwater Infrastructure Rehabilitation
Project Type:	Multi-Year Project
Critical Need Ranking:	B - Desirable
Location:	East Athens Street
Department:	Stormwater
Project Manager:	Roger Wilhelm



Description/Justification:

This is a project that will construct a detention facility in basin 4 in the stormwater master plan.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Loan, EPS Fund	50,000	50000				$ 100,000	Project Estimated	
			2,150,000			$ 2,150,000		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 50,000	$ 50,000	$ 2,150,000	$ -	$ -	$ 2,250,000	07/01/20	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	50,000	50,000				$ 100,000		$ 100,000
CONSTRUCTION			2,150,000			$ 2,150,000		$ 2,150,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 50,000	$ 50,000	$ 2,150,000	$ -	$ -	$ 2,250,000	$ -	$ 2,250,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	525-4320-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** EPS Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Increased future operational cost and potential liability . **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Kimball Street Stormwater Project

Strategic Initiative:	Stormwater Rehabilitation/Mitigation
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Kimball Street
Department:	Stormwater
Project Manager:	Roger Wilhelm



Description/Justification:

The drainage area surrounding Kimball Street, Woodlawn and Center Street has received more rain that the existing infrastructure was able to handle. In a rain event larger than a 2 year storm, water will pool in the lowest area of this drainage basin near Kimball Street and the Mayors Walk Park until the water recedes.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Loan - EPS Fund	500,000	1,500,000				$ 2,000,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 500,000	$ 1,500,000	$ -	$ -	$ -	$ 2,000,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	150,000					$ 150,000		$ 150,000
CONSTRUCTION	350,000	1,500,000				$ 1,850,000		$ 1,850,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 500,000	$ 1,500,000	$ -	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	525-4320-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

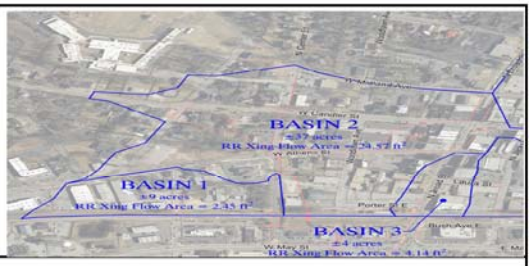
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** EPS Fund. **HEALTH AND SAFETY IMPACTS:** When flooding occurs there is general risk to public safety. **ECONOMIC DEVELOPMENT IMPACTS:** There are no Economic Development Impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** There will be heavy impact and disruption during construction. **IMPACT OF DEFERRAL:** Potential future additional monetary liability. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	*PROJECT NUMBER*
DEPARTMENT PRIORITY RANKING:	1	**201907**

Westside Stormwater Upgrade

Strategic Initiative:	Stormwater Infrastructure Upgrade
Project Type:	Multi-Year Project
Critical Need Ranking:	B - Desirable
Location:	West side of Broad St
Department:	Stormwater
Project Manager:	Roger Wilhelm



Description/Justification:

This project upgrade is for the infrastructure in basin 1, 2 and 3 in the Stormwater Master Plan. These basins are located on the west side of Broad Street and will include the crossings under S Broad, May Street, N Center Street and Athens Street.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Loan, EPS Fund	150,000	4,750,000				$ 4,900,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 150,000	$ 4,750,000	$ -	$ -	$ -	$ 4,900,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	150,000					$ 150,000		$ 150,000
CONSTRUCTION		4,750,000				$ 4,750,000		$ 4,750,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 150,000	$ 4,750,000	$ -	$ -	$ -	$ 4,900,000	$ -	$ 4,900,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	525-4320-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** EPS Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Increased future operational cost and potential liability . **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Midland-GA Ave Stormwater Repair

Strategic Initiative:	Stormwater Rehabilitation
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Midland/GA Ave
Department:	Stormwater
Project Manager:	Roger Wilhelm



Description/Justification:

This project is to replace the existing pipe crossing that is in poor condition at the intersection of Midland Ave. and Georgia Ave.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
EPS Fund	75,000					$ 75,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	75,000					$ 75,000		$ 75,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	525-4320-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** EPS Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Increased future operational cost and potential liability . **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	Priority Ranking	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Streetsweeper TYMCO 600

Strategic Initiative:	Equipment Acquisition or Contract
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Utilities Warehouse
Department:	Stormwater
Project Manager:	Roger Wilhelm



Description/Justification:

A street sweeper is a beneficial tool to proactively catch debris and trash before it gets caught in the stormwater system. They can also be used to "clip" the top soil of the edge of the road ways that have ditches, to make sure the water is channeled properly into the ditches.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	
EPS Fund	100,000					$ 100,000	Project Estimated
						$ -	
						$ -	Start Date / Completion Date
						$ -	
TOTAL	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	07/01/20 – 06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	100,000					$ 100,000		$ 100,000
OTHER						$ -		$ -
TOTAL	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	525-4320-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Excavator

Strategic Initiative:	Equipment Acquisition
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Utilities Warehouse
Department:	Stormwater
Project Manager:	Roger Wilhelm



Description/Justification:

This excavator will be the primary excavator assigned to the stormwater crew. Excavators are essential tools and they are used daily.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
EPS Fund	100,000					$ 100,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	100,000					$ 100,000		$ 100,000
OTHER						$ -		$ -
TOTAL	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	525-4320-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

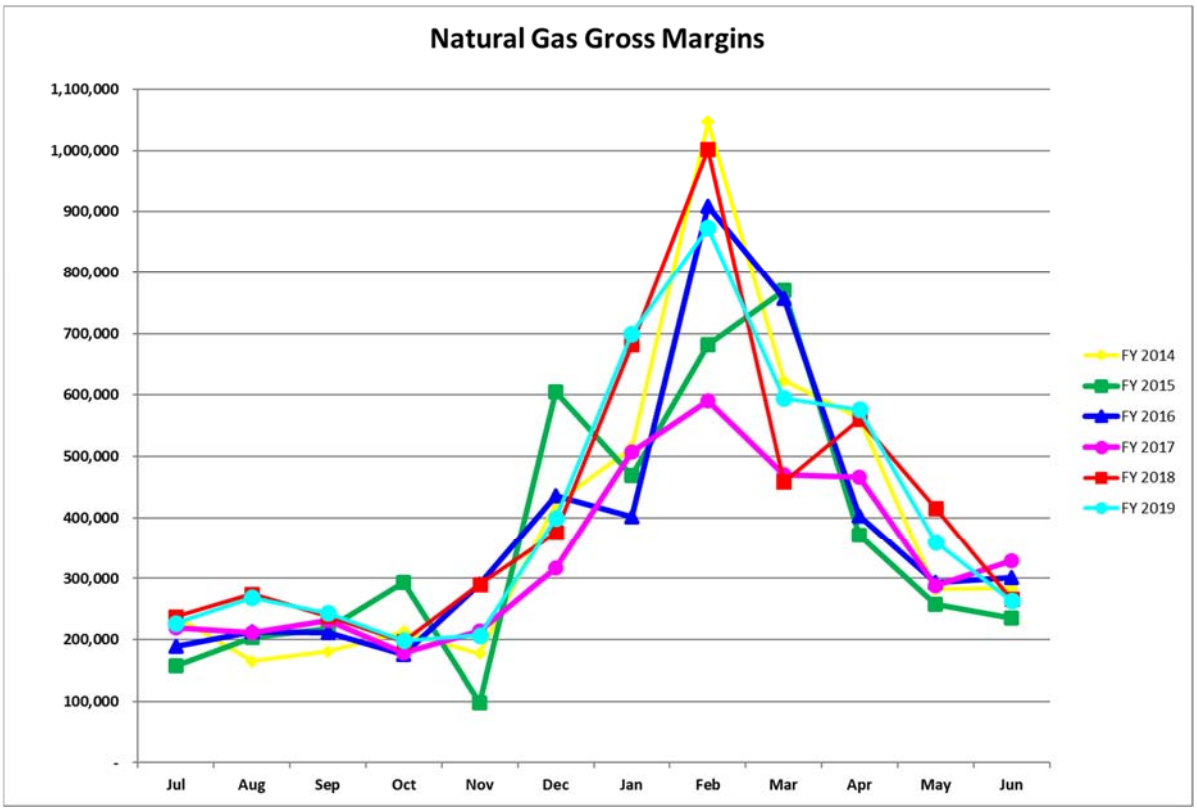
Gas Fund

Gas Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	9,327	6,293	6,800	6,800
Intergovernmental	-	-	-	-	-
Charges for Service	-	5,643	14,506	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	10,717	242,823	9,373	5,000	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	7,719,732	9,085,100	9,573,942	8,504,400	8,925,000
Tap -On Fees	122,100	95,400	75,000	75,000	45,000
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	41,302	43,759	53,964	50,400	45,600
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**7,893,851**	**9,482,051**	**9,733,078**	**8,641,600**	**9,022,400**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	6,501,124	6,836,354	7,194,845	7,699,500	7,039,200
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**6,501,124**	**6,836,354**	**7,194,845**	**7,699,500**	**7,039,200**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	(3,947,300)	(2,439,000)
Proceeds From Sale of Assets	19,500	-	-	-	-
Issuance of Debt Instruments	-	-	-	3,947,300	2,439,000
Cash Reserves	-	-	-	-	-
Transfers In	-	-	-	-	-
Transfers Out	(3,450,000)	(2,400,000)	(2,400,000)	(942,100)	(1,983,200)
TOTAL OTHER SOURCES AND (USES)	**(3,430,500)**	**(2,400,000)**	**(2,400,000)**	**(942,100)**	(1,983,200)
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (2,037,773)**	**$ 245,697**	**$ 138,232**	**$ -**	$ -

Gas Fund
Revenues

The primary source of revenue is user charges based on monthly natural gas consumption.



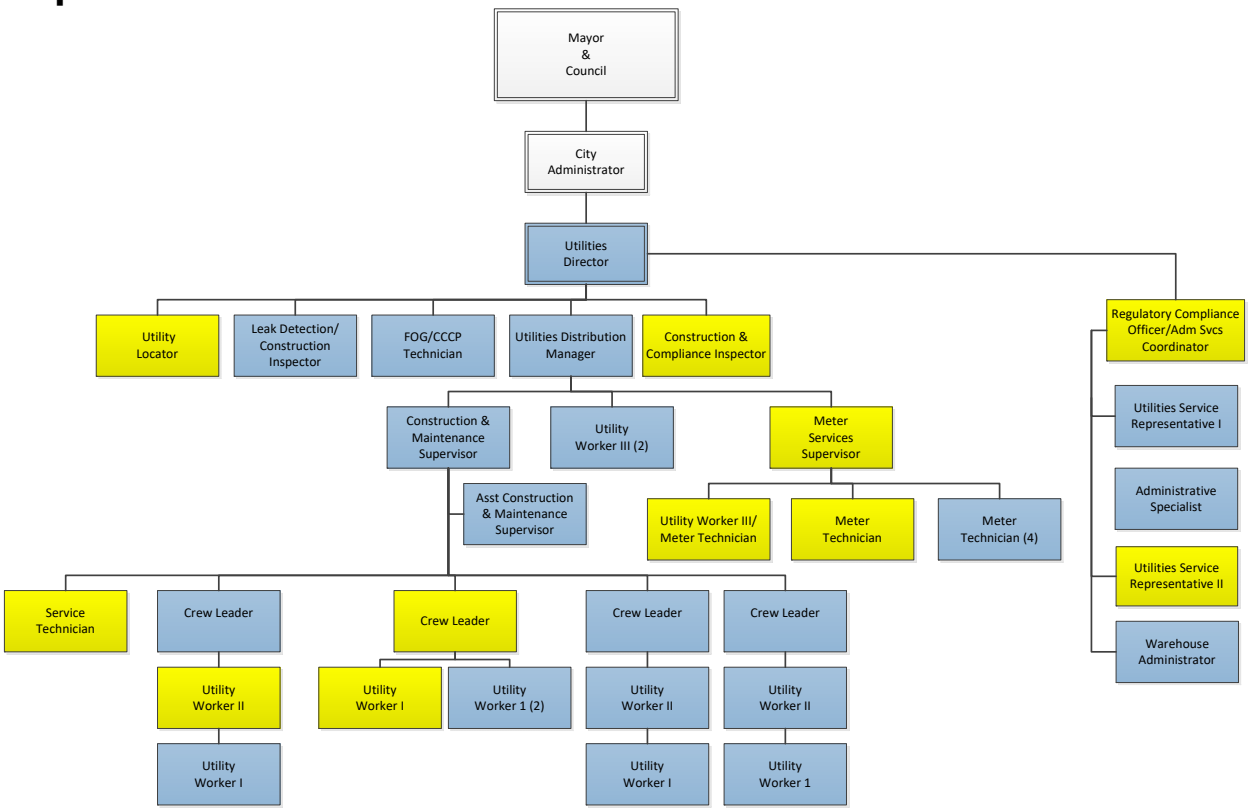
The Gas Fund records revenues and expenditures associated with operation and maintenance of the City's natural gas system. Revenues collected maintain the gas system operations, and distribution infrastructures.

The City purchases gas through the Municipal Gas Authority of Georgia (MGAG). MGAG also assists in marketing gas to new potential residential and commercial customers. The actual cost of the gas purchased from MGAG is passed through to the customers. The City's portion of the gas rates will not increase for the FY 2021 Budget. These rates are $3.50 per MCF (one thousand cubic feet) for residential customers and $3.90 per MCF for commercial customers.

The base rates are as follows:

Single Family Residential	$13.64
Small Meter Business	$14.65
Medium Meter Business	$43.48
Large Meter Business	$67.62

Gas Fund
Expenditures



Note: Water - Blue
Gas - Yellow

Statement of Purpose

Distribute natural gas to residential, commercial, and industrial customers. The City distributes gas to its citizens that has been purchased from the Municipal Gas Authority of Georgia (MGAG).

Program Objectives

1. Assure that the work of the department is adequately scheduled, documented, and evaluated.
2. Participate in the City's emergency preparedness program.
3. Effective operation and maintenance of the gas system.
4. Maintain investment in infrastructure system.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 347,388	$ 392,923	$ 400,680	$ 431,900	$ 441,000
OVERTIME	46,813	40,072	42,612	67,000	71,100
TOTAL SALARIES	**394,201**	**432,995**	**443,291**	**498,900**	**512,100**
BENEFITS					
GROUP INSURANCE	68,349	90,088	88,045	87,700	118,900
SOCIAL SECURITY (FICA) CONTRIBUTIONS	21,948	25,356	26,020	31,000	31,800
MEDICARE	5,133	5,930	6,085	7,200	7,500
RETIREMENT CONTRIBUTION	(12,771)	84,039	41,107	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	85,975	85,038	96,311	114,900	118,900
TOTAL BENEFITS	**168,634**	**290,450**	**257,568**	**240,800**	**277,100**
TOTAL PERSONAL SERVICES	**562,834**	**723,446**	**700,860**	**739,700**	**789,200**
OPERATING EXPENDITURES					
PROFESSIONAL	20,375	1,125	43,322	80,000	40,000
TECHNICAL	26,820	11,085	7,246	57,300	46,300
BILLING & COLLECTION FEE	192,681	233,453	244,138	253,800	230,400
CLAIMS	-	300	5,000	10,000	10,000
CLEANING SERVICES	449	244	167	200	200
LAND FILL FEES	1,045	1,973	915	-	-
GENERAL REPAIRS & MAINT.	107,779	133,071	194,566	164,900	103,400
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	105,133	115,360	74,933	188,100	202,100
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	781	829	1,222	1,500	1,500
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	12,545	12,788	14,906	16,100	17,200
ADVERTISING	-	-	224	4,000	4,000
MARKETING PROGRAMS (REBATES)	114,500	306,000	82,300	275,000	275,000
PRINTING & BINDING	507	-	1,485	5,000	5,000
TRAVEL	3,489	3,510	3,709	3,800	3,800
DUES & FEES	12,842	9,424	9,279	14,500	14,500
EDUCATION & TRAINING	2,467	2,534	4,176	8,300	8,300
LICENSES & FEES	2,501	10,953	12,183	12,000	12,000
GENERAL SUPPLIES/MATERIALS	21,910	22,437	27,462	33,400	33,800
UTILITIES	13,158	13,853	13,492	17,800	16,400
GASOLINE	21,454	29,096	31,800	26,300	37,500
FOOD	1,117	1,115	1,560	2,200	2,200
BOOKS AND PERIODICALS	-	-	-	400	400
SUP/INV PURCHASED RESALE	3,929,894	4,238,073	4,750,408	4,409,000	3,965,800
SMALL EQUIPMENT	21,011	13,337	19,016	51,900	50,100
TECHNOLOGY EQUIPMENT	286	445	8,178	8,900	8,900
PUBLIC RELATIONS	6,268	4,673	1,837	10,300	10,300
UNIFORMS	5,339	8,697	7,371	8,500	8,500
UTILITY SUPPLY	583,607	257,443	178,090	530,800	464,600
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	172,518	176,695	175,629	-	-
BAD DEBT	16,109	13,399	16,906	-	-
TOTAL OPERATING EXPENDITURES	**5,396,586**	**5,621,912**	**5,931,523**	**6,194,000**	**5,572,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	3,859,000	2,205,000
MACHINERY & EQUIP	-	-	-	21,300	134,000
VEHICLES	-	-	-	67,000	100,000
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**3,947,300**	**2,439,000**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	541,704	490,997	562,463	765,800	677,800
TOTAL ALLOCATION	**541,704**	**490,997**	**562,463**	**765,800**	**677,800**
TOTAL EXPENDITURES	**$ 6,501,124**	**$ 6,836,354**	**$ 7,194,845**	**$ 11,646,800**	**$ 9,478,200**

Gas Fund
Positions

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Gas Fund					
Regulatory Compliance Officer	1.00	1.00	1.00	1.00	1.00
Utilities Service Representative II	1.00	1.00	1.00	1.00	1.00
Meter Services Supervisor	1.00	1.00	1.00	1.00	1.00
Construction & Compliance Inspector	-	-	-	1.00	1.00
Asst Construction & Maint Supervisor	1.00	-	-	-	-
Crew Leader	1.00	1.00	1.00	1.00	1.00
Service Technician	1.00	1.00	1.00	1.00	1.00
Service Specialist	1.00	1.00	1.00	-	-
Utility Locator	1.00	1.00	1.00	1.00	1.00
Utility Worker III	-	-	-	1.00	1.00
Utility Worker II	1.00	1.00	1.00	1.00	1.00
Utility Worker I	1.00	2.00	2.00	1.00	1.00
Meter Technician I	1.00	1.00	1.00	1.00	1.00
Total	11.00	12.00	11.00	11.00	11.00

Gas Fund
Capital Requests

Gas Fund		
Glenwood Replacement Phase II	$	75,000
Barrow/Walton/Oconee Expansion		175,000
Exchange Blvd Utility Relocation & Design		15,000
Dee Kennedy Road Expansion		90,000
SR11/211 GDOT Utility Relocations		25,000
SR316/53 GDOT Project Relocation		355,000
SR316/11 GDOT Project Relocation		285,000
Robertson Bridge Rd/GA Club Expansion		205,000
SR11/Apalachee River Bridge GDOT Utility Relocation		560,000
N Broad Street Main Renewal		300,000
SR211/Old Hog Mountain Rd GDOT Project Relocation		25,000
Bill Rutledge Main Extension		95,000
Large Pipe Trailer		16,000
Trencher Replacement		118,000
Truck 2X4		50,000
Crew Service Body Truck		50,000
Total Gas Fund	**$**	**2,439,000**

Glenwood Replacement Phase 2

Strategic Initiative:	System Integrity and Renewal
Project Type:	Single Year Project
Critical Need Ranking:	Priority Ranking
Location:	Glenwood Renewal
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

There is a ongoing effort to rehabilitate the infrastructure the original steel gas lines with new polyethylene main in the area of MLK Jr Dr., Capitol Ave. and Wood Ave.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	75,000	125,000	75,000			$ 275,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 75,000	$ 125,000	$ 75,000	$ -	$ -	$ 275,000	07/0/20	06/30/23

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	75,000	125,000	75,000			$ 275,000		$ 275,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 75,000	$ 125,000	$ 75,000	$ -	$ -	$ 275,000	$ -	$ 275,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

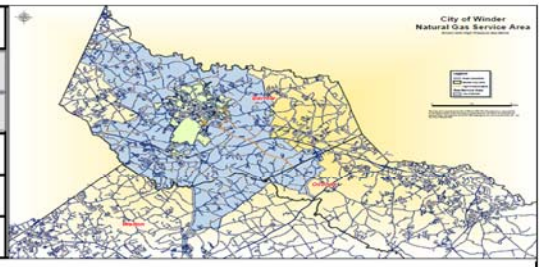
LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** New infrastructure will be installed and/or the size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Potential Impact to system integrity and future capacity. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Barrow/Walton/Oconee Expansion

Strategic Initiative:	System Growth and Expansion
Project Type:	Multi-Year Project
Critical Need Ranking:	Priority Ranking
Location:	Barrow/Walton/Oconee Counties
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

This project is to accommodate system growth in portions of our certificated territory that do not currently have gas infrastructure available to serve customers. The projects completed are typically strategically planned based on development or potential development and customer interest within our territory.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Gas Fund	175,000	175,000				$ 350,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 175,000	$ 175,000	$ -	$ -	$ -	$ 350,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	175,000	175,000				$ 350,000		$ 350,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 175,000	$ 175,000	$ -	$ -	$ -	$ 350,000	$ -	$ 350,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Vehicle proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** New infrastructure will be installed and/or the size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Potential Impact to system integrality and future capacity. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Exchange Boulevard Extension Design

Strategic Initiative:	Utility Relocation and Extension
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	Exchange Blvd. and Harry McCarty Rd.
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is proposing a project to extend Exchange Boulevard. We have verified that if the work continues, there will be conflicts with the existing location of our water and natural gas infrastructure. Engineering and design will be required to develop the relocation plans.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	15,000	15,000				$ 30,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 15,000	$ 15,000	$ -	$ -	$ -	$ 30,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	15,000	15,000				$ 30,000		$ 30,000
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 15,000	$ 15,000	$ -	$ -	$ -	$ 30,000	$ -	$ 30,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Water Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There will be new infrastructure that will be extended along the new Exchange Blvd that will support new development in that area. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Dee Kennedy Road Expansion

Strategic Initiative:	System Integrity
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Dee Kennedy Road/Countyline Auburn Road
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

There are tie ins on the Dee Kennedy Road feed that need to be connected, one on Dee Kennedy Road and one on Countyline Auburn Road. The northwest portion of our system has been growing and the demand for gas service in this area has increased. The additional demand has been problematic on peak demand days when drawing down system pressures. Removing single feed lines creates great benefit for opportunity of additional gas flow and system redundancy.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Gas Fund	90,000					$ 90,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 90,000	$ -	$ -	$ -	$ -	$ 90,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	90,000					$ 90,000		$ 90,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 90,000	$ -	$ -	$ -	$ -	$ 90,000	$ -	$ 90,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** New infrastructure will be installed and/or the size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Potential Impact to system integrity and future capacity. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

SR11/211

Strategic Initiative:	GDOT Utility Relocations
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	SR11/211
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is completing a intersection upgrade that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	
Gas Fund	25,000	50,000				$ 75,000	Project Estimated
						$ -	
						$ -	Start Date / Completion Date
						$ -	
TOTAL	$ 25,000	$ 50,000	$ -	$ -	$ -	$ 75,000	07/01/20 – 06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	25,000					$ 25,000		$ 25,000
CONSTRUCTION		50,000				$ 50,000		$ 50,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 25,000	$ 50,000	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

SR316/53 DOT Project Utilities Relocation

Strategic Initiative:	GDOT Utility Relocations
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	SR316/53
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is completing a intersection upgrade that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Gas Fund	355,000					$ 355,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 355,000	$ -	$ -	$ -	$ -	$ 355,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	45,000					$ 45,000		$ 45,000
CONSTRUCTION	310,000					$ 310,000		$ 310,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 355,000	$ -	$ -	$ -	$ -	$ 355,000	$ -	$ 355,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	**801**

SR316/11 GDOT Project Relocation

Strategic Initiative:	GDOT Utility Relocations
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	SR316/SR11
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is completing a intersection upgrade that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	285,000					$ 285,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 285,000	$ -	$ -	$ -	$ -	$ 285,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	35,000					$ 35,000		$ 35,000
CONSTRUCTION	250,000					$ 250,000		$ 250,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 285,000	$ -	$ -	$ -	$ -	$ 285,000	$ -	$ 285,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Robertson Bridge Road/Ga Club Extension

Strategic Initiative:	System Integrity
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Robertson Bridge Road
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

Currently the Georgia Club Development is a single fee service. To provide service and capacity to the new side, as well as open up new service potential on Robertson Bridge Road, a 13,000 lf extension and regulator station will be required.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	205,000					$ 205,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 205,000	$ -	$ -	$ -	$ -	$ 205,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	205,000					$ 205,000		$ 205,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 205,000	$ -	$ -	$ -	$ -	$ 205,000	$ -	$ 205,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** New infrastructure will be installed and/or the size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Potential Impact to system integrity and future capacity. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

SR11/Apalachee River Bridge GDOT Utility Relocation

Strategic Initiative:	GDOT Utility Relocation
Project Type:	Multi-Year Project
Critical Need Ranking:	Priority Ranking
Location:	SR11/Apalachee River Bridge
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is constructing a bridge replacement and road realignment that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	560,000					$ 560,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 560,000	$ -	$ -	$ -	$ -	$ 560,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	25,000					$ 25,000		$ 25,000
CONSTRUCTION	535,000					$ 535,000		$ 535,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 560,000	$ -	$ -	$ -	$ -	$ 560,000	$ -	$ 560,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	Priority Ranking	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	**201905**

N Broad Street Renewal

Strategic Initiative:	System Integrity and Renewal
Project Type:	Single Year Project
Critical Need Ranking:	Priority Ranking
Location:	N Broad Street
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

This is continuing the replacement of the steel natural gas main that runs under N Broad Street. The steel pipe has reached the end of its useful life and has been repaired several times.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	300,000					$ 300,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	300,000					$ 300,000		$ 300,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** New infrastructure will be installed and/or the size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Potential Impact to system integrity and future capacity. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

SR211/Old Hog Mountain Road GDOT Project Relocation

Strategic Initiative:	GDOT Utility Relocations
Project Type:	Multi-Year Project
Critical Need Ranking:	A - Essential
Location:	SR211/Old Hog Mountain Road
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

GDOT is completing a intersection upgrade that will conflict with the existing location of the water infrastructure. All of the piping will need to be relocated in order to accommodate the new road work.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	25,000	50,000				$ 75,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 25,000	$ 50,000	$ -	$ -	$ -	$ 75,000	07/01/20	06/30/22

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING	25,000					$ 25,000		$ 25,000
CONSTRUCTION		50,000				$ 50,000		$ 50,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 25,000	$ 50,000	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Multi-year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** The size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Violation of right of way requirements of GDOT. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	

Bill Rutledge Main Extension

Strategic Initiative:	System Integrity
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Bill Rutledge Road
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

There is a section of Bill Rutledge Road that does not currently have gas infrastructure in between Matthews School Road and Carl Bethlehem. We have developed a large demand for gas service in this area over the last 3 years with the addition of new industrial customers, including a electricity co-generation plant. The additional demand has been problematic on peak demand days when drawing down system pressures. Removing single feed lines creates great benefit for opportunity of additional gas flow and system redundancy.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Gas Fund	95,000					$ 95,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 95,000	$ -	$ -	$ -	$ -	$ 95,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	95,000					$ 95,000		$ 95,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 95,000	$ -	$ -	$ -	$ -	$ 95,000	$ -	$ 95,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5414000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** New infrastructure will be installed and/or the size of the infrastructure in this area will be upgraded to accommodate future growth. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** Potential Impact to system integrity and future capacity. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING:	1

PROJECT NUMBER

Pipe Trailer

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Utilities Warehouse
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

The pipe trailer is a trailer used to haul longer 40' sections of PE Pipe. The existing trailer that is being used was purchased used by the city more than 20 years ago, and is in poor condition.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	16,000					$ 16,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 16,000	$ -	$ -	$ -	$ -	$ 16,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	16,000					$ 16,000		$ 16,000
OTHER						$ -		$ -
TOTAL	$ 16,000	$ -	$ -	$ -	$ -	$ 16,000	$ -	$ 16,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING:	4

PROJECT NUMBER

Trencher Replacement

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Utilities Warehouse
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

This is to trencher is slated to replace a existing trencher that has been in the fleet for nearly 20 years and has become increasingly unreliable. It is a essential tool for crews when installing long service lines, or gas mains, due to the speed of excavation and small footprint for the excavation.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	118,000					$ 118,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 118,000	$ -	$ -	$ -	$ -	$ 118,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	118,000					$ 118,000		$ 118,000
OTHER						$ -		$ -
TOTAL	$ 118,000	$ -	$ -	$ -	$ -	$ 118,000	$ -	$ 118,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	1

PROJECT NUMBER

Truck 2x4 (2)

Strategic Initiative:	Vehicle Replacement
Project Type:	Single Year Project
Critical Need Ranking:	Priority Ranking
Location:	Utilities Complex
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

This vehicle will be to replace a existing vehicle that have reached the end of their useful life. We have several vehicles in our fleet that were purchased in the 2008 Fleet Replacement Program.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	50,000					$ 50,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 50,000		

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	50,000					$ 50,000		$ 50,000
OTHER						$ -		$ -
TOTAL	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Vehicle proceeds. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable
DEPARTMENT PRIORITY RANKING	1

PROJECT NUMBER

Crew Service Body Truck

Strategic Initiative:	Vehicle Replacement
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	Utilities Department
Department:	Gas
Project Manager:	Roger Wilhelm



Description/Justification:

This vehicle will be to replace a existing vehicle that have reached the end of their useful life. We have several vehicles in our fleet that were purchased in the 2008 Fleet Replacement Program.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Gas Fund	50,000					$ 50,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	50,000					$ 50,000		$ 50,000
OTHER						$ -		$ -
TOTAL	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	530-4700-5422000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: No legal mandates to meet. **FISCAL AND BUDGET IMPACTS:** Gas Fund. **HEALTH AND SAFETY IMPACTS:** There are no health or safety impacts on this project. **ECONOMIC DEVELOPMENT IMPACTS:** There are no economic development impacts. **ENVIRONMENTAL, AESTHETIC AND SOCIAL EFFECTS:** There are no environmental, aesthetic and social effects. **DISTRIBUTIONAL EFFECTS:** There are no distributional effects. **DISRUPTION/INCONVENIENCE:** No disruption or inconvenience. **IMPACT OF DEFERRAL:** A increase O/M cost within the fleet. **INTERJURISDICTIONAL EFFECTS:** There are no inter-jurisdictional effects.

NOTES:

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	1	


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Solid Waste Fund

Solid Waste Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	1,078,069	1,258,078	1,309,486	1,323,600	1,308,500
Penalties and Interest	18,520	14,110	15,534	18,000	13,200
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**1,096,589**	**1,272,188**	**1,325,020**	**1,341,600**	**1,321,700**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	737,956	757,296	799,231	842,800	874,600
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**737,956**	**757,296**	**799,231**	**842,800**	**874,600**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	-	-	-	-	-
Transfers Out	(368,000)	(450,000)	-	(498,800)	(447,100)
TOTAL OTHER SOURCES AND (USES)	**(368,000)**	**(450,000)**	**-**	**(498,800)**	**(447,100)**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (9,367)**	**$ 64,891**	**$ 525,789**	**$ -**	**$ -**

Solid Waste Fund
Revenues

The primary source of revenue is based on fixed monthly charges for solid waste collection.

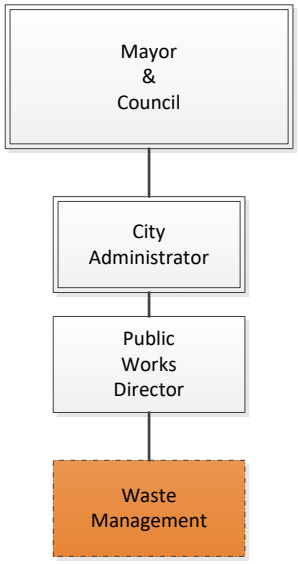
The Solid Waste Fund records revenues and expenditures associated with solid waste collection, which is contracted with Waste Management, Inc.

Solid Waste Rates (*effective 7/1/2017*)

Residential Cart*	$18.00
Commercial Cart*	$18.00

*These rates are based on one cart per customer with one pickup per week.
Rates will vary based on the number of carts at a location and how often the carts are picked up.

Solid Waste Fund
Expenditures



Statement of Purpose

The Solid Waste Department provides curbside garbage and recycling collection to all single-family residences within the City limits. The Department provides cart service for the businesses and apartments within the City. Dumpster service is open to all sanitation providers.

Program Objectives

1. To provide the citizens, businesses, and industry of Winder with efficient, cost effective solid waste collection and recycling services supporting the infrastructure demands of our growing community.
2. To deliver high quality services with an emphasis on employee safety, public health and the image of the City of Winder.

Capital Requests

No capital expenditures have been budgeted for this fund.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	656,128	681,969	713,247	757,200	**773,600**
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	14,755	17,320	18,089	-	**16,800**
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	123	-	-
BAD DEBT	4,887	3,623	4,968	-	-
TOTAL OPERATING EXPENDITURES	**675,770**	**702,913**	**736,427**	**757,200**	**790,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	62,186	54,383	62,804	85,600	**84,200**
TOTAL ALLOCATION	***62,186***	***54,383***	***62,804***	***85,600***	**84,200**
TOTAL EXPENDITURES	**$ 737,956**	**$ 757,296**	**$ 799,231**	**$ 842,800**	**$ 874,600**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Facilities Fund

Special Facilities Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	97,585	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	-	92,765	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	76,277	98,884	85,694	74,300	73,800
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**76,277**	**98,884**	**276,044**	**74,300**	**73,800**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	384,752	396,704	359,134	377,700	307,400
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**384,752**	**396,704**	**359,134**	**377,700**	**307,400**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	100,000	298,000	200,000	303,400	233,600
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**100,000**	**298,000**	**200,000**	**303,400**	**233,600**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (208,475)**	**$ 180**	**$ 116,910**	**$ -**	**$ -**

Special Facilities Fund
Revenues

The primary source of revenue is rental of the Winder Community Center, rental of the Cultural Arts Facility, and a portion of the Hotel/Motel Tax collections.

The Special Facility Fund records revenues and expenditures associated with the operations of the Community Center, Cultural Arts Facility, and the Train Depot..

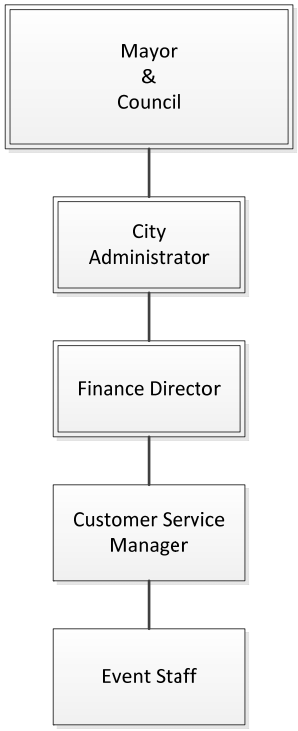
These facilities enable many people access to have weddings, receptions, parties, and different cultural events right in downtown Winder. Besides being able to rent these facilities for private functions, the Winder Barrow Community Theatre, the local schools, and many not-for-profit organizations host events that enhance this community.


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Special Facilities Fund
Expenditures

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 6,023	$ 8,105	$ 11,067	$ 28,700	$ 21,500
OVERTIME	-	-	-	-	-
TOTAL SALARIES	**6,023**	**8,105**	**11,067**	**28,700**	**21,500**
BENEFITS					
GROUP INSURANCE	338	473	789	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	354	495	683	1,400	800
MEDICARE	83	116	160	300	200
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	**775**	**1,084**	**1,632**	**1,700**	**1,000**
TOTAL PERSONAL SERVICES	**6,798**	**9,189**	**12,699**	**30,400**	**22,500**
OPERATING EXPENDITURES					
PROFESSIONAL	1,425	1,125	1,875	3,000	2,700
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	10,000	10,000
CLEANING SERVICES	1,174	853	234	1,500	1,500
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	182,166	212,185	171,015	270,700	218,100
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	1,000	1,000
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	37	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	895	2,500	2,500
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	1,000	1,000
TRAVEL	-	-	-	-	-
DUES & FEES	455	581	824	900	1,000
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	2,328	2,791	3,199	8,000	7,700
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	16,702	-	2,673	6,000	6,000
TECHNOLOGY EQUIPMENT	-	1,099	-	3,500	3,500
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	189	300	300
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	141,292	140,363	137,082	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**345,581**	**358,997**	**317,986**	**308,400**	**255,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	32,373	28,519	28,448	38,900	29,600
TOTAL ALLOCATION	***32,373***	***28,519***	***28,448***	***38,900***	***29,600***
TOTAL EXPENDITURES	**$ 384,752**	**$ 396,704**	**$ 359,134**	**$ 377,700**	**$ 307,400**

Special Facilities Fund
Community Center



Statement of Purpose

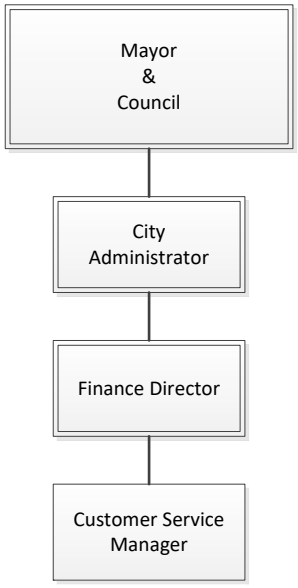
The Community Center is available for rent by the general public, non-profit organization, and businesses. The Community Center can host a variety of events ranging from seminars, fundraisers, banquets, and large-scale weddings. The Jug Tavern Park is also available for rental needs. Our mission is to provide our guests with attentive professional customer service.

Program Objectives

1. Increase the awareness of the Winder Community Center.
2. To make the Winder Community Center become the number one rental facility in Barrow County.
3. To make the Winder Community Center's landscape as beautiful on the outside as it is inside.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 6,023	$ 8,105	$ 11,067	$ 28,700	$ 21,500
OVERTIME	-	-	-	-	-
TOTAL SALARIES	**6,023**	**8,105**	**11,067**	**28,700**	**21,500**
BENEFITS					
GROUP INSURANCE	338	473	789	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	354	495	683	1,400	800
MEDICARE	83	116	160	300	200
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	**775**	**1,084**	**1,632**	**1,700**	**1,000**
TOTAL PERSONAL SERVICES	**6,798**	**9,189**	**12,699**	**30,400**	**22,500**
OPERATING EXPENDITURES					
PROFESSIONAL	1,425	1,100	1,875	2,000	2,000
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	10,000	10,000
CLEANING SERVICES	1,174	853	234	1,500	1,500
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	78,890	123,825	74,910	135,600	97,500
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	37	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	895	2,500	2,500
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	1,000	1,000
TRAVEL	-	-	-	-	-
DUES & FEES	228	290	467	600	700
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	1,761	1,954	2,317	5,000	4,700
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	16,702	-	-	5,000	5,000
TECHNOLOGY EQUIPMENT	-	1,099	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	189	300	300
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	49,720	49,163	47,557	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**149,937**	**178,283**	**128,444**	**163,500**	**125,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	14,399	14,521	12,139	23,000	15,700
TOTAL ALLOCATION	**14,399**	**14,521**	**12,139**	**23,000**	**15,700**
TOTAL EXPENDITURES	**$ 171,135**	**$ 201,993**	**$ 153,282**	**$ 216,900**	**$ 163,400**

Special Facilities Fund
Cultural Arts Facility



Statement of Purpose

To provide an efficient, state-of-the-art venue for all manner of artistic expression, be it visual, written or performed and to continually strive to make a significant and positive difference in the quality of life within our city, county and region.

Program Objectives

1. Provide the best available entertainment to all residents and guests of the area, and at the same time keeping costs to a minimum.
2. Work directly with the Barrow County Board of Education to provide a locally based resource for education, expression and experience in the arts at all levels.
3. Work with area and regional arts organizations to coordinate our efforts and there-by increase the availability of arts and arts expressions for all residents of Northeast Georgia.
4. Enhance the image of the City of Winder by demonstrating to all residents and guests within the Northeast Georgia Region that **"*WINDER IS STATE-OF-THE-ARTS*"**.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	25	-	1,000	**700**
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	58,449	73,531	89,232	124,000	**99,900**
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	1,000	**1,000**
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	228	290	358	300	**300**
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	568	837	882	3,000	**3,000**
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	2,673	1,000	**1,000**
TECHNOLOGY EQUIPMENT	-	-	-	3,500	**3,500**
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	63,485	63,113	63,113	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**122,729**	**137,797**	**156,258**	**133,800**	**109,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	11,275	10,673	13,446	14,700	**11,700**
TOTAL ALLOCATION	**11,275**	**10,673**	**13,446**	**14,700**	**11,700**
TOTAL EXPENDITURES	**$ 134,005**	**$ 148,470**	**$ 169,704**	**$ 148,500**	**$ 121,100**

Special Facilities Fund
Rental Facilities

Statement of Purpose

To provide rental space of city owned properties. Currently, providing rental space for the Barrow County Chamber of Commerce.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	**-**	**-**	**-**	**-**	**-**
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	**-**	**-**	**-**	**-**	**-**
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	44,826	14,830	6,872	11,100	20,700
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	28,087	28,087	26,412	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**72,914**	**42,917**	**33,284**	**11,100**	**20,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	6,699	3,324	2,864	1,200	2,200
TOTAL ALLOCATION	**6,699**	**3,324**	**2,864**	**1,200**	**2,200**
TOTAL EXPENDITURES	**$ 79,612**	**$ 46,241**	**$ 36,148**	**$ 12,300**	**$ 22,900**

Special Facilities Fund
Positions by Department

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Community Center					
Event Staff	0.50	0.50	0.50	0.50	0.50
Total	0.50	0.50	0.50	0.50	0.50

Chimneys Golf Course Fund

Chimneys Golf Course Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	756,026	788,356	863,745	974,900	978,900
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	9,200	-	10,400	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**765,226**	**788,356**	**874,145**	**974,900**	**978,900**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	978,265	993,400	1,046,014	1,271,600	1,244,100
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**978,265**	**993,400**	**1,046,014**	**1,271,600**	**1,244,100**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	(157,500)	(126,500)
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	207,500	126,500
Cash Reserves	-	-	-	-	-
Transfers In	308,000	240,000	210,000	246,700	265,200
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**308,000**	**240,000**	**210,000**	**296,700**	**265,200**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 94,961**	**$ 34,955**	**$ 38,131**	**$ -**	**$ -**

Chimneys Golf Course Fund
Revenues

The primary sources of revenues are golf memberships, greens fees, food, and merchandise sales.

The Chimneys Golf Course Fund records revenues and expenditures associated with the operations and maintenance of managing the golf course.

The current rates and membership plans are as follows:

Weekday (Monday - Thursday)
$43.00 Regular Rate
$34.00 Twilight Rate (Noon-3pm)
$27.00 Super Twilight (3pm - Close)
Youth / Junior
$25.00 (ages 16-21 - must show ID to receive rate)
Pay Your Age- ages 15 & under (additional details below)
Senior Rate
$37.00 (ages 60 and over)

Friday
$43.00 Regular Rate
$34.00 Twilight Rate (Noon-3pm)
$27.00 Super Twilight (3pm - Close)
Youth / Junior
$25.00 (ages 16-21 - must show ID to receive rate)
Pay Your Age- ages 15 & under (additional details below)
Senior Rate
$37.00 (ages 60 and over)

Weekends (Saturday, Sunday, and all Holidays)
$53.00 Regular Rate
$43.00 Twilight Rate (Noon-3:00pm)
$30.00 Super Twilight Rate (3:00pm - Close)
Youth / Junior
$30.00 (ages 16-21 - must show ID to receive rate)
Pay Your Age- ages 15 & under (restrictions apply)

Driving Range Rates
Small Basket (30-35 balls)
$6.00 when purchased alone
$5.00 when purchased with round of golf
Large Basket (60-65 balls)
$8.00 when purchased alone
$7.00 when purchased with round of golf

Membership Plans
Elite Membership
$2,200 Annual ($183.34 per month)
Standard Membership
$1,596 Annual ($133.00 per month)

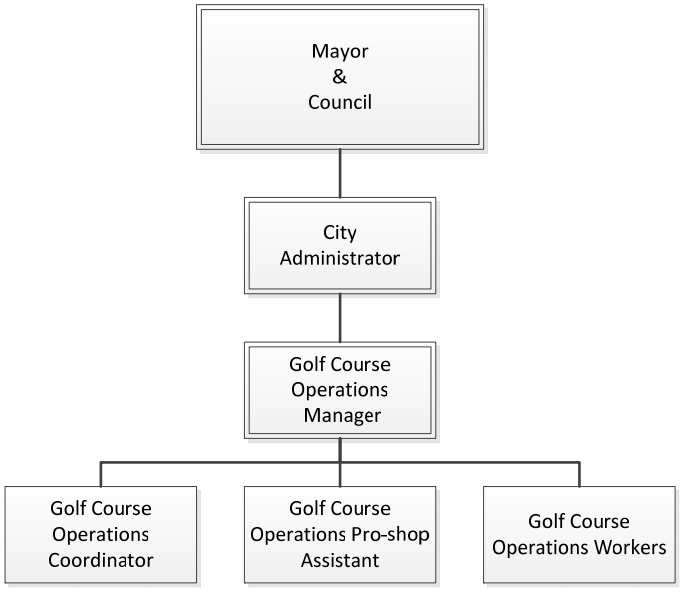
Pay your age: During the times/days listed above, any golfer age 15 years old and younger may play for a rate equivalent to their age, when accompanied by an adult. Pay Your Age rate is limited to one child per adult. Any additional youth golfers beyond this limit will pay the “junior” rate listed above.


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Chimneys Golf Course Fund
Expenditures

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 279,635	$ 325,927	$ 330,074	$ 463,300	$ 479,500
OVERTIME	15,973	13,191	18,227	18,500	20,700
TOTAL SALARIES	**295,608**	**339,118**	**348,300**	**481,800**	**500,200**
BENEFITS					
GROUP INSURANCE	47,765	47,713	43,535	38,300	47,200
SOCIAL SECURITY (FICA) CONTRIBUTIONS	16,882	20,521	20,081	30,000	31,100
MEDICARE	3,948	4,799	4,696	7,000	7,400
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	26,258	54,116	38,436	52,200	24,200
TOTAL BENEFITS	**94,854**	**127,149**	**106,748**	**127,500**	**109,900**
TOTAL PERSONAL SERVICES	**390,462**	**466,267**	**455,048**	**609,300**	**610,100**
OPERATING EXPENDITURES					
PROFESSIONAL	61,451	42,941	27,040	3,400	4,800
TECHNICAL	5,139	3,720	3,720	6,500	8,600
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	28,318	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	980	-	-	-
GENERAL REPAIRS & MAINT.	68,980	35,806	36,041	126,700	55,400
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	40,319	44,500	33,651	37,700	41,500
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	57,515	53,064	57,762	60,000	58,800
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	1,522	1,652	1,915	3,200	3,500
ADVERTISING	299	75	1,928	6,000	6,000
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	282	1,074	1,104	2,400	3,400
TRAVEL	-	-	-	800	800
DUES & FEES	755	595	935	3,100	3,700
EDUCATION & TRAINING	-	225	-	1,500	2,000
LICENSES & FEES	200	205	200	700	900
GENERAL SUPPLIES/MATERIALS	18,555	12,630	16,142	25,200	24,700
UTILITIES	-	-	-	-	-
GASOLINE	21,033	23,373	22,851	28,800	33,600
FOOD	284	290	227	700	1,100
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	58,272	46,643	78,502	65,800	75,900
SMALL EQUIPMENT	12,762	5,816	18,574	10,400	19,400
TECHNOLOGY EQUIPMENT	4,326	2,623	-	3,700	3,700
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	3,896	2,925	4,152	9,400	11,300
UTILITY SUPPLY	94,579	108,921	112,421	140,000	155,100
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	54,534	67,478	63,974	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**504,704**	**455,533**	**509,456**	**536,000**	**514,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	50,000	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	107,500	126,500
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	***157,500***	***126,500***
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	83,100	71,600	81,511	126,300	119,800
TOTAL ALLOCATION	**83,100**	**71,600**	**81,511**	**126,300**	**119,800**
TOTAL EXPENDITURES	**$ 978,265**	**$ 993,400**	**$ 1,046,014**	**$ 1,429,100**	**$ 1,370,600**

Chimneys Golf Course Fund
Golf Pro Shop Operations



Statement of Purpose

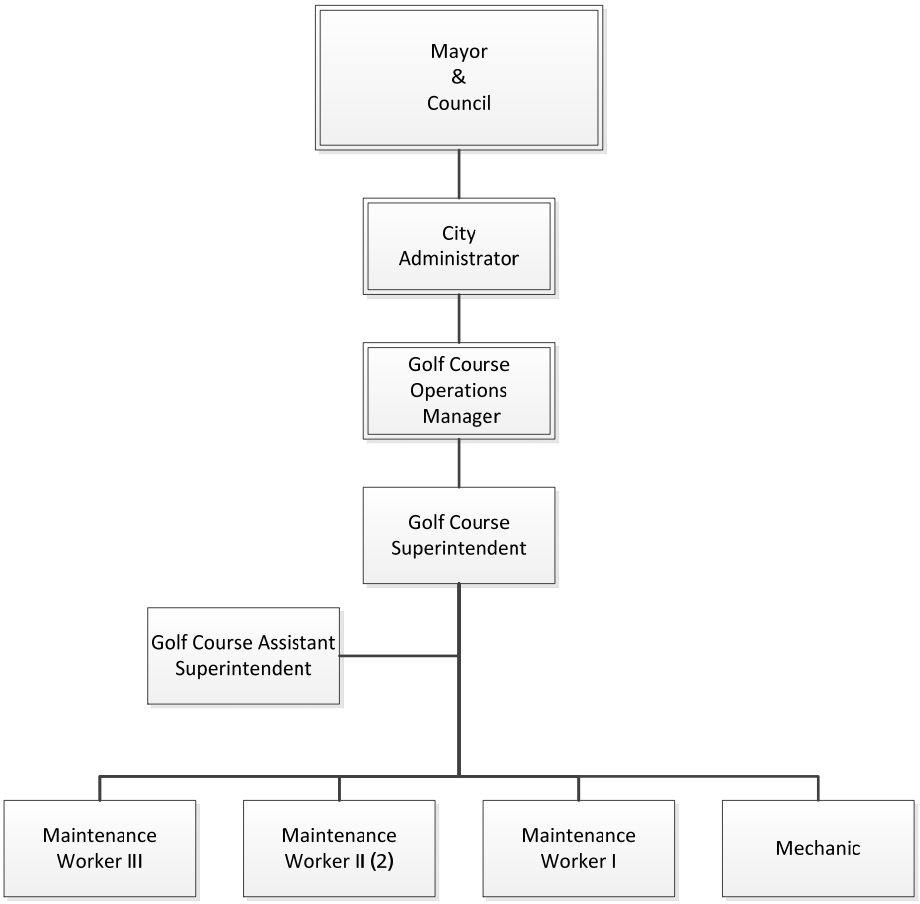
The City of Winder's Chimneys Golf Course Pro Shop Operations Department strives to furnish quality facilities under a sound management and financial plan that is competitive and self-supportive.

Program Objectives

1. To provide an affordable, high quality golf experience for all patrons through providing the highest level of customer service possible, while remaining competitive and self-supporting.
2. To promote increased participation and growth of the game.
3. To promote increased memberships for the golf course.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 103,712	$ 106,227	$ 167,191	$ 199,300	$ 212,100
OVERTIME	7,725	7,851	8,763	7,600	9,700
TOTAL SALARIES	**111,436**	**114,078**	**175,954**	**206,900**	**221,800**
BENEFITS					
GROUP INSURANCE	14,116	14,638	14,016	15,200	17,400
SOCIAL SECURITY (FICA) CONTRIBUTIONS	6,427	6,959	9,700	12,900	13,800
MEDICARE	1,503	1,628	2,269	3,000	3,300
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	428	15,461	17,431	20,900	9,700
TOTAL BENEFITS	**22,474**	**38,685**	**43,416**	**52,000**	**44,200**
TOTAL PERSONAL SERVICES	**133,911**	**152,763**	**219,370**	**258,900**	**266,000**
OPERATING EXPENDITURES					
PROFESSIONAL	533	-	-	-	-
TECHNICAL	3,820	3,720	3,720	6,500	8,600
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	31,118	25,228	23,844	23,700	22,300
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	2,898	590	1,159	4,200	4,200
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	57,515	52,464	57,762	59,500	58,300
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	1,522	1,652	1,915	1,500	1,100
ADVERTISING	299	75	1,928	6,000	6,000
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	282	1,074	1,104	2,400	3,400
TRAVEL	-	-	-	400	400
DUES & FEES	1,189	440	935	2,500	2,500
EDUCATION & TRAINING	-	-	-	900	1,200
LICENSES & FEES	200	205	200	500	500
GENERAL SUPPLIES/MATERIALS	13,303	9,231	11,251	18,700	18,100
UTILITIES	-	-	-	-	-
GASOLINE	13,740	13,062	10,932	15,300	18,700
FOOD	284	290	227	700	800
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	58,272	46,643	78,502	65,800	75,900
SMALL EQUIPMENT	8,080	22	2,280	3,200	7,700
TECHNOLOGY EQUIPMENT	3,748	2,455	-	2,700	2,700
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	1,631	1,880	2,503	3,700	5,600
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	5,291	8,317	8,094	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**203,725**	**167,346**	**206,355**	**218,200**	**238,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	50,000	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**50,000**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	32,290	24,855	35,427	52,600	53,700
TOTAL ALLOCATION	**32,290**	**24,855**	**35,427**	**52,600**	**53,700**
TOTAL EXPENDITURES	**$ 369,926**	**$ 344,964**	**$ 461,152**	**$ 579,700**	**$ 557,700**

Chimneys Golf Course Fund
Golf Maintenance Operations



Statement of Purpose

The City of Winder's Golf Maintenance Operations Department strives to maintain quality facilities, grounds, and equipment under a sound management and financial plan that is competitive and self-supportive.

Program Objectives

1. To provide an affordable, high quality golf experience for all patrons through providing the highest level of course conditioning while remaining competitive and self-supporting.
2. To improve course aesthetics and maintain all equipment in a cost effective manner.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 175,923	$ 219,699	$ 162,882	$ 264,000	$ 267,400
OVERTIME	8,249	5,341	9,464	10,900	11,000
TOTAL SALARIES	**184,172**	**225,040**	**172,346**	**274,900**	**278,400**
BENEFITS					
GROUP INSURANCE	33,649	33,076	29,519	23,100	29,800
SOCIAL SECURITY (FICA) CONTRIBUTIONS	10,455	13,562	10,381	17,100	17,300
MEDICARE	2,445	3,172	2,428	4,000	4,100
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	25,829	38,655	21,005	31,300	14,500
TOTAL BENEFITS	**72,379**	**88,464**	**63,332**	**75,500**	**65,700**
TOTAL PERSONAL SERVICES	**256,551**	**313,504**	**235,678**	**350,400**	**344,100**
OPERATING EXPENDITURES					
PROFESSIONAL	60,918	42,941	27,040	3,400	4,800
TECHNICAL	1,319	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	28,318	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	980	-	-	-
GENERAL REPAIRS & MAINT.	37,863	10,578	12,197	103,000	33,100
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	37,421	43,910	32,491	33,500	37,300
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	600	-	500	500
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	1,700	2,400
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	400	400
DUES & FEES	(434)	155	-	600	1,200
EDUCATION & TRAINING	-	225	-	600	800
LICENSES & FEES	-	-	-	200	400
GENERAL SUPPLIES/MATERIALS	5,253	3,399	4,891	6,500	6,600
UTILITIES	-	-	-	-	-
GASOLINE	7,293	10,311	11,919	13,500	14,900
FOOD	-	-	-	-	300
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	4,682	5,793	16,294	7,200	11,700
TECHNOLOGY EQUIPMENT	578	169	-	1,000	1,000
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	2,265	1,045	1,649	5,700	5,700
UTILITY SUPPLY	94,579	108,921	112,421	140,000	155,100
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	49,243	59,161	55,881	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**300,979**	**288,188**	**303,101**	**317,800**	**276,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	107,500	126,500
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**107,500**	**126,500**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	50,809	46,745	46,084	73,700	66,100
TOTAL ALLOCATION	**50,809**	**46,745**	**46,084**	**73,700**	**66,100**
TOTAL EXPENDITURES	**$ 608,340**	**$ 648,437**	**$ 584,862**	**$ 849,400**	**$ 812,900**

Chimneys Golf Course Fund
Positions by Department

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Golf Pro Shop					
Golf Course Operations Manager	1.00	1.00	1.00	1.00	1.00
Golf Course Operations Coordinator	1.00	1.00	1.00	1.00	1.00
Golf Course Operations Pro-Shop Assistant	0.50	0.50	0.50	0.50	0.50
Golf Course Operations Worker	1.50	1.50	1.50	1.50	1.50
Total	4.00	4.00	4.00	4.00	4.00
Golf Maintenance Shop					
Golf Course Superintendent	1.00	1.00	1.00	1.00	1.00
Golf Course Assistant Superintendent	-	-	-	1.00	1.00
Maintenance Worker III	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00
Maintenance Worker I	2.25	1.25	1.25	1.25	1.25
Mechanic	-	1.00	1.00	1.00	1.00
Total	6.25	6.25	6.25	7.25	7.25
Total Chimneys Golf Course Fund	**10.25**	**10.25**	**10.25**	**11.25**	**11.25**

Chimneys Golf Course Fund
Capital Requests

Golf Course Maintenance		
John Deere Progator 2030	$	27,000
Toro 5510 Fairway/Rough Mower		66,000
Toro 3150Q Triplex		33,500
Total Golf Department	**$**	**126,500**

John Deere ProGator 2030

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Chimneys Golf Course
Department:	Chimneys Golf - Maintenance Dept
Project Manager:	Chris Scott



Description/Justification:

John Deere ProGator would be replacing one of the 2002 (18 year old) Toro 3200 Workman utility trucks that are used for greens spraying (chemicals and fertilizers) and sand topdressing attachments. Those two utility trucks are at/beyond end of life status, and increasingly unreliable. New ProGator would become primary utility vehicle for spray attachment/equipment (essential task/duty) and secondary vehicle for Dakota topdresser attachment, allowing best condition existing Toro Workman to move to topdressing only/back-up status.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Golf Course revenues/transfers	27,000					$ 27,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 27,000	$ -	$ -	$ -	$ -	$ 27,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	27,000					$ 27,000		$ 27,000
OTHER						$ -		$ -
TOTAL	$ 27,000	$ -	$ -	$ -	$ -	$ 27,000	$ -	$ 27,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	570-6131-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: None to meet. **FISCAL AND BUDGET IMPACTS:** Project to be paid out of golf course revenues and/or transfers. New utility truck would increase productivity of maintenance staff due to elimination of increasing downtime/repairs of existing comparable at end of life equipment. **HEALTH & SAFETY IMPACTS:** No major impacts. **ECONOMIC DEVELOPMENT IMPACTS:** None. **ENVIRONMENTAL, ASTHETIC AND SOCIAL EFFECTS:** None. **DISTRIBUTIONAL EFFECTS:** Spray technician/superintendent/equipment manager would benefit from newer, more reliable equipment. DISRUPTION/INCONVENIENCE: None. **IMPACT OF DEFERRAL:** Deferral of purchase would result in further use of increasingly unreliable equipment at or near end of life for essential task of greens' spraying and costs associated with keeping older equipment in good working order. **INTERJURISDICTIONAL EFFECTS:** None.

NOTES:

Quote is for new sprayer purchase. As always, Chimneys staff looks for very low hour/high quality pre-owned or off-lease equipment options BEFORE purchasing new. When we are able to find pre-owned equipment that meets our criteria, we opt for that instead of new, as it usually offers substantial savings. New equipment purchase prices are quoted as worst-case expense scenario.

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Toro Reelmaster 5510-D (Fairway Mower)

Strategic Initiative:	Equipment Replacement
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Chimneys Golf Course
Department:	Chimneys Golf - Maintenance Dept
Project Manager:	Chris Scott



Description/Justification:

New 5510-D Fairway Mower would replace old 6700D fairway mower that is 15 years old and has 3600 hours. 2 Fairway mowers are necessary, and currently only have 1 reliable/relatively new mower that is currently getting approx. 400 hours of use a year (will reach end of life at that rate in 4-5 years). Current 1 mower situation also gives no flexibility if that mower is out of service unexpectedly. Replacing the older unit will allow for 2 mowers for fairway mowing again, greatly extending end of life of fairway mowing equipment overall, and gives redundancy in emergency situations. Also would reduce overall fairway mowing efficiency, minimize intrusion into golfers' round by mowing, and potentially allow for more play volume.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Golf Course Revenues/Transfers	66,000					$ 66,000	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 66,000	$ -	$ -	$ -	$ -	$ 66,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	66,000					$ 66,000		$ 66,000
OTHER						$ -		$ -
TOTAL	$ 66,000	$ -	$ -	$ -	$ -	$ 66,000	$ -	$ 66,000

ANNUAL OPERATING IMPACT

DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	570-6131-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: None to meet. **FISCAL AND BUDGET IMPACTS:** Project to be paid out of golf course revenues and/or transfers. New 5510-D Fairway mower would improve/reduce fairway cutting time each week, potentially increasing play volume and revenue, as well as maximizing longevity of F.W. mowing equipment **HEALTH & SAFETY IMPACTS:** No major impacts. **ECONOMIC DEVELOPMENT IMPACTS:** None. **ENVIRONMENTAL, ASTHETIC AND SOCIAL EFFECTS:** Aesthetic - Improve overall quality of cut of fairways. **DISTRIBUTIONAL EFFECTS:** Superintendent, equipment manager and maintenance staff would benefit from newer, more reliable equipment. Customers would benefit from decreased intrusion into round by mowing, and improved quality of cut. **DISRUPTION/INCONVENIENCE:** None. **IMPACT OF DEFERRAL:** Deferral of purchase would cause in excessive wear on primary/only fairway mower, shortening its expected life, resulting in both primary and secondary mower purchases needed sooner. **INTERJURISDICTIONAL EFFECTS:** None.

NOTES:

**Quote is for new mower purchase. As always, Chimneys staff looks for very low hour/high quality pre-owned or off-lease equipment options BEFORE purchasing new. When we are able to find pre-owned equipment that meets our criteria, we opt for that instead of new, as it usually offers substantial savings. New equipment purchase prices are quoted as worst-case expense scenario.

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Toro Greensmaster 3150-Q

Strategic Initiative:	Equipment Replacement Plan
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Chimneys Golf Course
Department:	Chimneys Golf - Maintenance Dept
Project Manager:	Chris Scott



Description/Justification:

New 3150-Q triplex mower would be replacing one of 3 current 3150 mowers that are all at or near end-of-life (3100, 3600, & 4200 hours). These mowers (3150s) are used as primary tee/greens surrounds mowers and back-up/specialty use greens mowers. Keeping with this model (3150) allows us to maximize existing cutting units (reel assemblies - expensive) and other inventoried supplies, as well as allows full backward parts compatibility between new and old units, as older units are moved to back-up status.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL		
Golf Course Revenues/Transfers	33,500					$ 33,500	Project Estimated	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 33,500	$ -	$ -	$ -	$ -	$ 33,500	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	33,500					$ 33,500		$ 33,500
OTHER						$ -		$ -
TOTAL	$ 33,500	$ -	$ -	$ -	$ -	$ 33,500	$ -	$ 33,500

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	570-6131-5421000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: None to meet. **FISCAL AND BUDGET IMPACTS:** Project to be paid out of golf course revenues and/or transfers. New 31050-Q would replace an oldest existing 3150 in an aging/near end-of-life tee/greens mower fleet. **HEALTH & SAFETY IMPACTS:** No major impacts. **ECONOMIC DEVELOPMENT IMPACTS:** None. **ENVIRONMENTAL, ASTHETIC AND SOCIAL EFFECTS:** None. **DISTRIBUTIONAL EFFECTS:** Superintendent, equipment manager and maintenance staff would benefit from newer, more reliable equipment. **DISRUPTION/INCONVENIENCE:** None. **IMPACT OF DEFERRAL:** Deferral of purchase would mean relying on older, increasingly unreliable 3150 fleet for tee mowing, and would still need to be purchased in a later FY. **INTERJURISDICTIONAL EFFECTS:** None.

NOTES:

**Quote is for new mower purchase. As always, Chimneys staff looks for very low hour/high quality pre-owned or off-lease equipment options BEFORE purchasing new. When we are able to find pre-owned equipment that meets our criteria, we opt for that instead of new, as it usually offers substantial savings. New equipment purchase prices are quoted as worst-case expense scenario.

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	1	

Utility Service Fund

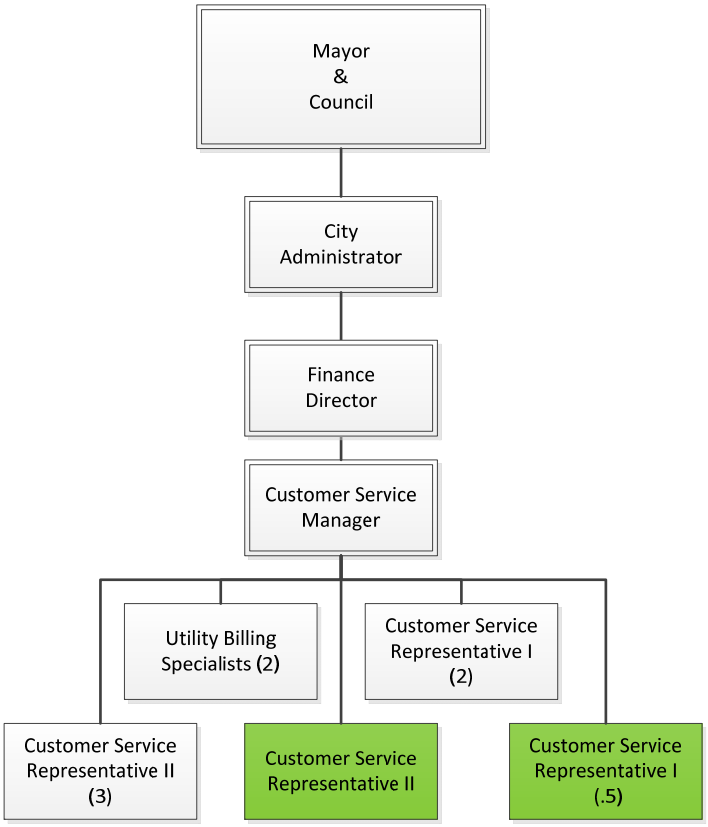
Utility Service Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-			-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	759,744	855,326	888,003	920,100	830,300
TOTAL REVENUE	**759,744**	**855,326**	**888,003**	**920,100**	**830,300**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	765,632	811,073	888,003	920,100	830,300
TOTAL OPERATING EXPENDITURES	**765,632**	**811,073**	**888,003**	**920,100**	**830,300**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	-	-	-	-	-
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**-**	**-**	**-**	**-**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ (5,888)**	**$ 44,253**	**$ 0**	**$ -**	**$ -**

Utility Service Fund
Revenues

The source of revenue for the Utility Service Fund comes from internal charges the billing and cash collections for the Water, Gas, and Solid Waste funds.

Utility Service Fund
Utility Billing & Collections



Note: Green - Unfunded

Statement of Purpose

To provide accurate billing, cash collections, and courteous customer service for all of the City of Winder utilities.

Program Objectives

1. Assure that the work of the department is adequately scheduled, documented, and evaluated.
2. Provide quality customer service.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ 309,574	$ 332,316	$ 348,902	$ 376,800	$ 321,900
OVERTIME	3,289	2,009	3,154	2,100	2,100
TOTAL SALARIES	**312,862**	**334,325**	**352,056**	**378,900**	**324,000**
BENEFITS					
GROUP INSURANCE	100,107	111,389	115,763	108,500	112,700
SOCIAL SECURITY (FICA) CONTRIBUTIONS	17,149	19,174	20,131	23,500	20,100
MEDICARE	4,011	4,484	4,708	5,500	4,700
RETIREMENT CONTRIBUTION	(3,194)	4,461	8,221	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	67,193	73,444	77,464	94,000	56,700
TOTAL BENEFITS	**185,266**	**212,953**	**226,288**	**231,500**	**194,200**
TOTAL PERSONAL SERVICES	**498,128**	**547,277**	**578,344**	**610,400**	**518,200**
OPERATING EXPENDITURES					
PROFESSIONAL	93,246	96,761	123,018	126,400	130,900
TECHNICAL	87,412	71,153	87,493	81,900	86,300
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	5,000	5,000
CLEANING SERVICES	360	395	401	100	400
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	47,127	47,802	46,526	38,400	33,200
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	54	64	64	500	600
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	5,033	5,596	3,281	3,600	4,000
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	166	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	1,573	-	144	2,700	3,000
TRAVEL	68	-	-	1,800	1,800
DUES & FEES	18,277	16,110	11,647	20,900	17,600
EDUCATION & TRAINING	-	-	12,619	3,400	7,100
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	9,160	10,353	8,813	11,400	11,400
UTILITIES	-	-	-	-	-
GASOLINE	21	-	69	500	300
FOOD	-	85	302	1,100	800
BOOKS AND PERIODICALS	-	25	45	300	300
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	1,883	312	25	5,400	3,300
TECHNOLOGY EQUIPMENT	3,107	5,493	10,323	4,600	4,600
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	15	1,213	291	1,700	1,500
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	8,433	4,600	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**267,504**	**263,796**	**309,660**	**309,700**	**312,100**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**-**	**-**	**-**
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	**-**	**-**	**-**	**-**	**-**
TOTAL EXPENDITURES	**$ 765,632**	**$ 811,073**	**$ 888,003**	**$ 920,100**	**$ 830,300**

Utility Service Fund
Positions

	Approved FY 2017	Approved FY 2018	Approved FY 2019	Approved FY 2020	Requested FY 2021
Utility Service					
Customer Service Manager	1.00	1.00	1.00	1.00	1.00
Billing Technician	2.00	2.00	2.00	2.00	2.00
Customer Service Representative II	3.00	3.00	3.00	4.00	4.00
Customer Service Representative I	2.00	2.00	2.00	2.50	2.50
Account Service Representative	-	0.50	0.50	-	-
Receptionist	1.00	1.00	1.00	-	-
Total	9.00	9.00	9.50	9.50	9.50

Building Fund

Building Fund
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	-	-	-	-	-
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	511,862	568,126	478,151	942,500	694,400
TOTAL REVENUE	**511,862**	**568,126**	**478,151**	**942,500**	**694,400**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	-	-	-	-	-
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	511,862	568,126	478,150	892,500	694,400
TOTAL OPERATING EXPENDITURES	**511,862**	**568,126**	**478,150**	**892,500**	**694,400**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	(50,000)	(150,000)
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	150,000
Cash Reserves	-	-	-	-	-
Transfers In	503,000	707,290	2,498,218	-	-
Transfers Out	-	(707,290)	-	-	-
TOTAL OTHER SOURCES AND (USES)	**503,000**	**-**	**2,498,218**	**(50,000)**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ 503,000**	**$ -**	**$ 2,498,219**	**$ -**	**$ -**

Building Fund
Revenues

The source of revenue for the Building Fund comes from internal charges to the other city departments for capital costs, utilities, and maintenance, and repairs of buildings occupied by that department.


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Building Fund
Expenditures

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	616	75	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	1,000	1,000	-	-	-
CLEANING SERVICES	58,435	54,679	55,835	54,900	54,900
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	174,688	211,616	111,451	522,300	318,200
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	5,790	6,500	9,953	7,400	10,600
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	1,567	1,590	4,801	6,000	6,800
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	8,557	5,502	6,199	7,100	11,300
UTILITIES	224,797	220,211	222,864	294,800	292,600
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	43,482	66,953	66,953	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**518,932**	**568,126**	**478,055**	**892,500**	**694,400**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	50,000	150,000
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	***50,000***	***150,000***
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 518,932**	**$ 568,126**	**$ 478,055**	**$ 942,500**	**$ 844,400**

Building Fund
25 East Midland Avenue – City Hall

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of City Hall. This building houses the City Administration and Police Departments.

Program Objectives

3. Enable all costs associated with City Hall to be easily identified and monitored.
4. Provide the ability to allocate the costs associated with this building to the Administration and Police Departments.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	13,390	13,260	13,000	13,600	13,600
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	37,002	36,511	13,533	158,600	108,600
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	3,348	2,667	3,181	3,600	3,600
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	120	352	400	400
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	1,678	282	15	500	500
UTILITIES	38,481	37,500	37,527	47,200	42,800
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	22,887	22,887	22,887	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**116,786**	**113,227**	**90,496**	**223,900**	**169,500**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 116,786**	**$ 113,227**	**$ 90,496**	**$ 223,900**	**$ 169,500**

Building Fund
45 East Athens Street – Customer Center

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Customer Center. This building houses the Utility Billing and Collections Department.

Program Objectives

1. Enable all costs associated with the Customer Center to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Utility Services Fund.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS					
CLEANING SERVICES	8,320	6,960	8,320	9,900	9,900
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	5,404	7,671	5,816	11,200	6,200
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	211	200	200
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	1,548	1,733	2,037	2,600	2,600
UTILITIES	11,260	10,842	9,547	14,500	14,300
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	20,595	20,595	20,595	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**47,127**	**47,802**	**46,526**	**38,400**	**33,200**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	75,000
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	75,000
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 47,127**	**$ 47,802**	**$ 46,526**	**$ 38,400**	**$ 108,200**

Building Fund
83 West May Street – Utilities Building

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Utilities Building. This building houses the Water and Gas Departments.

Program Objectives

1. Enable all costs associated with the Utilities Building to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Water and Gas Funds.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	6,240	6,960	4,320	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	2,905	6,026	3,239	152,100	2,100
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	1,178	1,200	1,200
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	7,223	7,711	6,570	4,200	3,300
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**16,368**	**20,698**	**15,308**	**157,500**	**6,600**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 16,368**	**$ 20,698**	**$ 15,308**	**$ 157,500**	**$ 6,600**

Building Fund
23 North Jackson Street – City Annex

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the City Annex Building. This building houses the Planning, Licensing, and Permitting Department.

Program Objectives

1. Enable all costs associated with the City Annex to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Planning, Licensing, and Permitting Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	2,900	578	3,078	2,500	2,500
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	217	300	300
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	1,441	1,275	1,582	1,700	1,700
UTILITIES	5,542	5,779	5,420	6,900	6,200
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**9,883**	**7,631**	**10,296**	**11,400**	**10,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 9,883**	**$ 7,631**	**$ 10,296**	**$ 11,400**	**$ 10,700**

Building Fund
90 North Broad Street – Fire Headquarters

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Fire Headquarters. This building houses the administrative personnel in the Fire Department.

Program Objectives

1. Enable all costs associated with the Fire Headquarters to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Fire Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	7,009	10,351	704	29,000	29,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	8,073	6,490	6,784	8,500	7,500
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**15,082**	**16,842**	**7,488**	**37,500**	**36,500**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 15,082**	**$ 16,842**	**$ 7,488**	**$ 37,500**	**$ 36,500**

Building Fund
94 North Broad Street – Fire Station #1

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Fire Station #1. This building houses the Fire Department.

Program Objectives

1. Enable all costs associated with the Fire Station #1 to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Fire Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	460	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	29,124	14,347	14,659	28,600	43,600
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	53	601	723	700	700
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	257	500	600
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	260	-	-	-	-
UTILITIES	21,326	22,458	21,707	27,700	26,900
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	23,470	23,470	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**51,223**	**60,876**	**60,817**	**57,500**	71,800
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 51,223**	**$ 60,876**	**$ 60,817**	**$ 57,500**	$ 71,800

Building Fund
256 Fire Tower Road – Fire Training Facility

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Fire Training Facility. This building houses the Fire Department.

Program Objectives

1. Enable all costs associated with the Fire Training Facility to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Fire Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	1,863	1,959	7,100	2,200	6,800
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	1,133	1,346	1,360	-	2,100
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	7,144	7,006	6,854	8,600	7,800
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**10,140**	**10,312**	**15,314**	**10,800**	**16,700**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 10,140**	**$ 10,312**	**$ 15,314**	**$ 10,800**	**$ 16,700**

Building Fund
105 East Athens Street – Cultural Arts Center

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Cultural Arts Center. This building houses the Cultural Arts Department and the TV Station.

Program Objectives

1. Enable all costs associated with the Cultural Arts Center to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Cultural Arts Department and the TV Station Fund.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	1,000	-	-	-	-
CLEANING SERVICES	14,460	12,764	14,340	13,600	13,600
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	26,890	42,218	32,039	63,000	38,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	338	175	175	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	130	-	-	300	1,000
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	31	50	-	-	-
UTILITIES	31,888	40,220	42,678	47,100	47,300
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**74,737**	**95,427**	**89,232**	**124,000**	**99,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 74,737**	**$ 95,427**	**$ 89,232**	**$ 124,000**	**$ 99,900**

Building Fund
113 East Athens Street – Community Center

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Community Center.

Program Objectives

1. Enable all costs associated with the Community Center to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Community Center Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	75	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	1,000	-	-	-
CLEANING SERVICES	15,000	14,735	15,855	17,800	17,800
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	25,263	69,838	17,289	57,500	37,400
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	130	200	200
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	3,421	2,055	2,276	2,300	2,300
UTILITIES	33,429	35,479	38,503	55,500	28,600
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**77,112**	**123,182**	**74,054**	**133,300**	**86,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	25,000
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	25,000
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 77,112**	**$ 123,182**	**$ 74,054**	**$ 133,300**	**$ 111,300**

Building Fund
6 Porter Street – Train Depot

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Train Depot. This building houses the Barrow County Chamber of Commerce.

Program Objectives

1. Enable all costs associated with the Train Depot to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Rental Facilities Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	8,994	1,055	1,131	4,800	14,800
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	1,437	1,470	1,807	2,200	2,200
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	1,217	1,747	1,753	2,300	1,900
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**11,648**	**4,272**	**4,690**	**9,300**	**18,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 11,648**	**$ 4,272**	**$ 4,690**	**$ 9,300**	**$ 18,900**

Building Fund
89 East Athens Street

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the building that formerly housed the Adult Literacy Barrow, a function of Lanier Technical College. It is currently vacant and for sale.

Program Objectives

1. Enable all costs associated with the old Lanier Tech building to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Rental Facilities Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	156	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	8,388	4,851	1,800	1,800	1,800
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	24,635	5,707	286	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**33,179**	**10,557**	**2,086**	**1,800**	**1,800**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 33,179**	**$ 10,557**	**$ 2,086**	**$ 1,800**	**$ 1,800**

Building Fund
93 East Athens Street – Old Welding Building

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Old Welding Building. This building is used by the Public Works Department.

Program Objectives

1. Enable all costs associated with the Old Welding Building to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Public Works Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	118	197	160	500	500
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	2,802	3,041	4,011	3,800	3,800
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**2,920**	**3,238**	**4,171**	**4,300**	**4,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 2,920**	**$ 3,238**	**$ 4,171**	**$ 4,300**	**$ 4,300**

Building Fund
189 Bellview Street – Winder Library Building

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Winder Library Building.

Program Objectives

1. Enable all costs associated with the Winder Library Building to be easily identified and monitored.
2. Provide the ability to account for additional Library Assessment above the $200,000 budgeted contribution.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	3,400
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	-	-	31,300
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	34,700
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ 34,700

Building Fund
136 Sweetwater Lane – Administration Building

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Administration Building.

Program Objectives

1. Enable all costs associated with the Administration Building to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the General Administration Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS	-	-	-	-	-
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	1,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	4,200
UTILITIES	-	-	-	-	600
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	5,800
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ 5,800

Building Fund
85 West May Street – Public Works Storage

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Public Works Storage. This building is available for the Public Works Department.

Program Objectives

1. Enable all costs associated with the Public Works Storage to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Public Works Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	3,101	42	7	500	500
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	3,418	4,500	4,800	5,500	5,500
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**6,519**	**4,542**	**4,807**	**6,000**	**6,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 6,519**	**$ 4,542**	**$ 4,807**	**$ 6,000**	**$ 6,000**

Building Fund
87 West May Street – Public Works Building

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Public Works Building. This building is available for the Public Works Department.

Program Objectives

3. Enable all costs associated with the Public Works Office to be easily identified and monitored.
4. Provide the ability to allocate the costs associated with this building to the Public Works Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	308	1,481	556	600	600
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	7,273	8,739	8,664	9,700	9,300
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**7,581**	**10,221**	**9,220**	**10,300**	**9,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 7,581**	**$ 10,221**	**$ 9,220**	**$ 10,300**	**$ 9,900**

Building Fund
89 West May Street – Old Water Plant

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Old Water Plant. This building houses the inventory for the Water Distribution Department.

Program Objectives

1. Enable all costs associated with the Old Water Plant to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Water Distribution Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	1,634	2,009	2,472	2,700	1,300
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**1,634**	**2,009**	**2,472**	**2,700**	**1,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 1,634**	**$ 2,009**	**$ 2,472**	**$ 2,700**	**$ 1,300**

Building Fund
99 West May Street – Garage

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Garage. This building is available for small engine repairs for the Public Works Department.

Program Objectives

1. Enable all costs associated with the Garage to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Public Works Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	18	1,824	244	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	4,015	3,563	5,529	7,200	5,800
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**4,032**	**5,387**	**5,773**	**7,200**	**5,800**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 4,032**	**$ 5,387**	**$ 5,773**	**$ 7,200**	**$ 5,800**

Building Fund
338 Monroe Highway – Golf Pro Shop

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Golf Pro Shop. This building houses the operations of the Pro Shop for the Chimneys Golf Course Operations Department.

Program Objectives

1. Enable all costs associated with the Golf Pro Shop to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Chimneys Golf Course Operations Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	1,025	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	9,137	11,602	7,940	7,900	7,900
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	241	2,904	1,000	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	649	700	700
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	178	107	289	-	-
UTILITIES	11,815	13,220	12,062	14,100	13,700
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**22,155**	**25,170**	**23,844**	**23,700**	**22,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 22,155**	**$ 25,170**	**$ 23,844**	**$ 23,700**	**$ 22,300**

Building Fund
609 Corinth Church Road – Golf Maintenance Shop

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Golf Pro Shop. This building houses the operations of the Golf Maintenance Shop for the Chimneys Golf Course Maintenance Department.

Program Objectives

1. Enable all costs associated with the Golf Maintenance Shop to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Chimneys Golf Course Maintenance Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	620	649	1,518	1,000	1,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	917	1,469	1,608	-	2,100
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	3,352	3,973	4,513	5,000	4,800
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**4,890**	**6,091**	**7,639**	**6,000**	**7,900**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	50,000	50,000
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	50,000	50,000
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 4,890**	**$ 6,091**	**$ 7,639**	**$ 56,000**	**$ 57,900**

Building Fund
492 Loganville Hwy – New Fire Station 2

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of a new Fire Station. Once constructed, this building will house firefighters and the necessary fire and rescue equipment used by the Fire Department.

Program Objectives

1. Enable all costs associated with the new Fire Station to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Fire Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	601	-	-	-	12,000
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	2,100	2,100
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	-	-	2,966	22,500	19,200
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**601**	**-**	**2,966**	**24,600**	**33,300**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 601**	**$ -**	**$ 2,966**	**$ 24,600**	**$ 33,300**

Building Fund
Jug Tavern Park

Statement of Purpose

To account for the capital costs, utilities, maintenance, and repairs of the Jug Tavern Store & Park. These buildings belong to the Community Center Department.

Program Objectives

1. Enable all costs associated with the Jug Tavern Store & Park to be easily identified and monitored.
2. Provide the ability to allocate the costs associated with this building to the Community Center Department.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	-	-	-	-	-
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	1,505	416	636	500	500
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	-	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	-	-	-	-	-
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	-	-
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	-	-
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	-	-	-	-	-
UTILITIES	270	227	221	1,800	10,700
GASOLINE	-	-	-	-	-
FOOD	-	-	-	-	-
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,775	643	857	2,300	11,200
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	$ 1,775	$ 643	$ 857	$ 2,300	$ 11,200

Building Fund
Capital Requests

Building Fund		
Community Center Canopy	$	25,000
Customer Center Generator	$	75,000
Maintenance Pole Barn	$	50,000
Total Building Fund	**$**	**150,000**

Community Center Canopy

Strategic Initiative:	Canopy- Front Entrance- Community Center
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	113 East Athens Street
Department:	Community Center
Project Manager:	Gwen Rice



Description/Justification:

The canopy will enhance the front of the existing building. *(making its appearacne look like a event center instead of the warehouse look).* The project will consist of decorative posts and a canopy stretching from the front of the existing building to the outer edge near the parking lot. The structure will also contain lights inside the canopy for both security and beautification.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Building Fund	25,000					$ 25,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	25,000					$ 25,000		$ 25,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000	$ -	$ 25,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	602-4979-5413000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

Legal mandates:N/A Fiscal and budget impacts:Project will be paid in full upon completion Health and safety: Covered area will consitst of more lights for security. Environmental, aesthetic and social effects: This project will improve the appearance of the area by giving the historiacal building a more appealing front view. The new addition will increase rentals."Project feasibility: Canopy company will break down the existing structure and install new canopy.Distributional effects: N/A Disruption/Inconvience: Miminal impact of facility operation. Project should take approximately 2 weeks, side entrance will be avaliable if needed . Impact of deferral: Unkown Uncertainty or risk: N/A Interjurisdictional effects:N/A

NOTES:

Planning department may be able to assist me with this project, and also with the demolition for the existing roof area.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	2	

Customer Center Generator

Strategic Initiative:	Generator Instalation
Project Type:	Single Year Project
Critical Need Ranking:	B - Desirable
Location:	45 East Athens Street
Department:	Building Fund - Community Center
Project Manager:	Gwen Rice



Description/Justification:

The Emergency Standby Power project design is for a system that will power the entire building including HVAC systems. Proposed equipment location is where the outdoor patio table is currently located, see pic "Proposed Location"

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Building Fund	75,000					$ 75,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION						$ -		$ -
EQUIPMENT/VEHICLE	75,000					$ 75,000		$ 75,000
OTHER						$ -		$ -
TOTAL	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	602-4985-5413000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

Legal mandates:N/A Fiscal and budget impacts:Project will be paid in full upon completion Health and safety:Panic alarms will not work if power is out Environmental, aesthetic and social effects: The Emergency Standby Power project can improve the appearance of the neighborhood by eliminating overhead power wires. As primary power to the building will need to be relocated thru transfer switch equipment, existing overhead power wires can be relocted to an underground route to the ATS *(automatic transfer switch)* equipment, see pic " over head wires"Project feasibility: The system will be installed by a HVAC Company.Distributional effects: With a generator, facility operations will be unaffected in the event of utility loss. Disruption/Inconvience: miminal impact of facility operation, final tie-in can be conducted after hours. Impact of deferral: Unkown due to utility loss Uncertainty or risk: N/A Interjurisdictional effects:N/A

NOTES:

Equipment: see spec. sheet QT Series,/ 150kW,model 208-3-60/ATS Automatic trasfer switch /Materials, labor permits, equipment commissioning, etc.

DEPARTMENT DIRECTOR RANKING:	B - Desirable	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING	2	

Equipment Shed/Pole Barn

Strategic Initiative:	Equipment Protection
Project Type:	Single Year Project
Critical Need Ranking:	A - Essential
Location:	Chimneys Golf Course
Department:	Chimneys Golf - Maintenance Dept
Project Manager:	Chris Scott



Description/Justification:

Equipment shed would be located near maintenance dept entrance, and would be used to protect the majority of the equipment fleet from the elements. Equipment fleet is valued at over $600,000 (new replacement cost), and storing high precision mowing equipment outside 24/7 adds to maintenance/upkeep costs and labor.

FUNDING SOURCES:	FY21	FY22	FY23	FY24	FY25	TOTAL	Project Estimated	
Building Fund	50,000					$ 50,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
TOTAL	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	07/01/20	06/30/21

PROJECT COSTS	Budget							
PROJECT COMPONENTS:	FY21	FY22	FY23	FY24	FY25	Five Year Total	Prior Year Costs	Total Project Cost from Inception
PLANNING						$ -		$ -
CONSTRUCTION	48,000					$ 48,000		$ 48,000
EQUIPMENT/VEHICLE						$ -		$ -
OTHER						$ -		$ -
TOTAL	$ 48,000	$ -	$ -	$ -	$ -	$ 48,000	$ -	$ 48,000

ANNUAL OPERATING IMPACT							
DESCRIPTION	FY21	FY22	FY23	FY24	FY25	FIVE YEAR TOTAL	Other:
Personnel						$ -	Expense Type:
Operating						$ -	Single year Expense
Capital Outlay						$ -	Account Number:
Total	$ -	$ -	$ -	$ -	$ -	$ -	602-4993-5413000

CAPITAL PROJECT EVALUATION CRITERIA DISCUSSION:

LEGAL MANDATES: None to meet. **FISCAL AND BUDGET IMPACTS:** Project to be paid out of golf course revenues and/or transfers. Equipment shed would protect expensive and high precision mowing and turf maintenance equipment, lessening time spent on servicing equipment, leading to lowered overall operational costs. **HEALTH & SAFETY IMPACTS:** No major impacts. **ECONOMIC DEVELOPMENT IMPACTS:** None. **ENVIRONMENTAL, ASTHETIC AND SOCIAL EFFECTS:** None. **DISTRIBUTIONAL EFFECTS:** Maintenance employees and equipment manager would benefit from protected equipment. DISRUPTION/INCONVENIENCE: None. **IMPACT OF DEFERRAL:** Deferral of purchase would result in further unnecessary weather related damage and resulting maintenance/repair costs of equipment. **INTERJURISDICTIONAL EFFECTS:** None.

NOTES:

**Quote above is based on pricing information gathered for project in March 2020, and was only valid for 30 days. Construction costs may change by the time project is approved/starts.

DEPARTMENT DIRECTOR RANKING:	A - Essential	***PROJECT NUMBER***
DEPARTMENT PRIORITY RANKING:	2	


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Component Unit
Downtown Development Authority

Component Unit (DDA)
Revenue, Expenditures and Other Sources and Uses Summary

	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2020-2021 PROPOSED BUDGET
REVENUE					
Taxes	$ -	$ -	$ -	$ -	$ -
Franchise Fees	-	-	-	-	-
License and Permits	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Service	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Interest	-	-	-	-	-
Contributions	2,859	-	-	8,000	8,000
Miscellaneous and Other	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-
Water and Sewer Charges	-	-	-	-	-
Environmental Protection Charges	-	-	-	-	-
Gas Charges	-	-	-	-	-
Tap -On Fees	-	-	-	-	-
Solid Waste Charges	-	-	-	-	-
Penalties and Interest	-	-	-	-	-
Special Facility Charges	-	-	-	-	-
Broadband Charges	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL REVENUE	**2,859**	**-**	**-**	**8,000**	**8,000**
OPERATING EXPENDITURES					
General Government	-	-	-	-	-
Judicial	-	-	-	-	-
Public Safety - Police	-	-	-	-	-
Public Safety - Fire	-	-	-	-	-
Public Works	-	-	-	-	-
Recreation	-	-	-	-	-
Housing & Development	2,859	935	1,275	8,000	8,000
Water and Sewer	-	-	-	-	-
Environmental Protection	-	-	-	-	-
Gas	-	-	-	-	-
Solid Waste	-	-	-	-	-
Broadband	-	-	-	-	-
Special Facility	-	-	-	-	-
Golf Course	-	-	-	-	-
Internal Service	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**2,859**	**935**	**1,275**	**8,000**	**8,000**
OTHER SOURCES AND (USES)					
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Proceeds From Sale of Assets	-	-	-	-	-
Issuance of Debt Instruments	-	-	-	-	-
Cash Reserves	-	-	-	-	-
Transfers In	-	-	-	-	-
Transfers Out	-	-	-	-	-
TOTAL OTHER SOURCES AND (USES)	**-**	**-**	**-**	**-**	**-**
EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	**$ -**	**$ (935)**	**$ (1,275)**	**$ -**	**$ -**

Component Unit (DDA)
Revenues

The source of revenue for the Downtown Development Authority Fund comes from contributions provided by the City of Winder. The Authority is controlled and managed by a board of seven members appointed by the Mayor and Council of the City.

Component Unit
Downtown Development Authority

Statement of Purpose

To maintain a healthy, viable Downtown commercial district symbolizing community caring and a high quality of life plus fill existing space within the city limits of Winder. The DDA serves as a liaison for the City of Winder with the Chamber of Commerce, Economic Development agencies, non-profit groups and other governmental agencies.

Program Objectives

1. To facilitate projects that will promote trade, commerce, industry and employment in the Downtown district.
2. To enhance Downtown's physical appearance by encouraging façade improvements of Downtown buildings and encouraging new businesses within the Downtown area.

Capital Requests

No capital expenditures have been budgeted for this component unit.

EXPENDITURES	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ORIGINAL BUDGET	2019-2021 PROPOSED BUDGET
SALARIES					
REGULAR SALARIES	$ -	$ -	$ -	$ -	$ -
OVERTIME	-	-	-	-	-
TOTAL SALARIES	-	-	-	-	-
BENEFITS					
GROUP INSURANCE	-	-	-	-	-
SOCIAL SECURITY (FICA) CONTRIBUTIONS	-	-	-	-	-
MEDICARE	-	-	-	-	-
RETIREMENT CONTRIBUTION	-	-	-	-	-
TUITION REIMBURSEMENTS	-	-	-	-	-
WORKERS' COMPENSATION	-	-	-	-	-
OTHER EMPLOYEE BENEFITS	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-
TOTAL PERSONAL SERVICES	-	-	-	-	-
OPERATING EXPENDITURES					
PROFESSIONAL	2,100	800	1,275	3,000	3,000
TECHNICAL	-	-	-	-	-
BILLING & COLLECTION FEE	-	-	-	-	-
CLAIMS	-	-	-	-	-
CLEANING SERVICES	-	-	-	-	-
LAND FILL FEES	-	-	-	-	-
GENERAL REPAIRS & MAINT.	-	-	-	-	-
VEHICLE & EQUIPMENT - REPAIRS & MAINT.	-	-	-	-	-
RENTAL OF LAND & BUILDINGS	-	-	-	-	-
RENTAL OF EQUIPMENT	65	-	-	-	-
INS.OTHER THAN EMP BENEFIT	-	-	-	-	-
COMMUNICATIONS	-	-	-	-	-
ADVERTISING	262	-	-	1,500	1,500
MARKETING PROGRAMS (REBATES)	-	-	-	-	-
PRINTING & BINDING	-	-	-	-	-
TRAVEL	-	-	-	1,100	1,100
DUES & FEES	-	-	-	-	-
EDUCATION & TRAINING	-	-	-	1,000	1,000
LICENSES & FEES	-	-	-	-	-
GENERAL SUPPLIES/MATERIALS	432	135	-	400	400
UTILITIES	-	-	-	-	-
GASOLINE	-	-	-	-	-
FOOD	-	-	-	1,000	1,000
BOOKS AND PERIODICALS	-	-	-	-	-
SUP/INV PURCHASED RESALE	-	-	-	-	-
SMALL EQUIPMENT	-	-	-	-	-
TECHNOLOGY EQUIPMENT	-	-	-	-	-
PUBLIC RELATIONS	-	-	-	-	-
UNIFORMS	-	-	-	-	-
UTILITY SUPPLY	-	-	-	-	-
PROTECTIVE CLOTHING	-	-	-	-	-
PRISONER MAINTENANCE	-	-	-	-	-
DEPRECIATION & AMORTIZATION	-	-	-	-	-
BAD DEBT	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	**2,859**	**935**	**1,275**	**8,000**	**8,000**
CAPITAL OUTLAY					
LAND & IMPROVEMENTS	-	-	-	-	-
LAND IMPROVEMENTS	-	-	-	-	-
BUILDINGS	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-
MACHINERY & EQUIP	-	-	-	-	-
VEHICLES	-	-	-	-	-
FURNITURE AND FIXTURES	-	-	-	-	-
COMPUTERS	-	-	-	-	-
TOTAL CAPITAL OUTLAY	-	-	-	-	-
DEBT SERVICE					
PRINCIPAL	-	-	-	-	-
CAPITAL LEASE	-	-	-	-	-
INTEREST	-	-	-	-	-
TOTAL DEBT SERVICE	-	-	-	-	-
ALLOCATION					
INDIRECT COST ALLOCATION	-	-	-	-	-
TOTAL ALLOCATION	-	-	-	-	-
TOTAL EXPENDITURES	**$ 2,859**	**$ 935**	**$ 1,275**	**$ 8,000**	**$ 8,000**


WINDER, GEORGIA
EST. 1893
"CITY OF OPPORTUNITY"

Appendix



Statistical Information

Assessed and Fair Market Value of Taxable Property

Last Ten Years

Tax Year Ended June 30	Gross Digest Assessed Value	Residential Property	Commercial Property	Industrial Property
2010	350,013,348	218,833,561	87,686,428	3,157,112
2011	324,817,545	201,987,066	84,084,011	3,368,395
2012	289,154,541	172,157,903	76,475,016	3,584,060
2013	289,283,925	170,748,136	77,136,799	3,773,128
2014	302,589,939	181,269,409	86,399,457	3,471,552
2015	345,957,258	213,732,749	102,605,300	3,119,319
2016	345,121,742	217,621,616	103,096,936	2,875,095
2017	377,220,194	237,852,980	117,586,375	2,538,060
2018	438,254,580	290,363,733	129,369,214	2,553,091
2019	462,565,141	319,780,272	130,284,276	2,449,229

* Assessed Value is 40 percent per state law.
** Includes Homestead Exemptions and Exempt Property.
Current rates and values will be shown if available by publication date.

Sources: Barrow County Tax Commissioner
Georgia Department of Revenue

Note: Rates and values shown are those in effect at the end of each fiscal year.

All Other	Less Exempt Property**	Total Net Assessed Value	Total Direct Tax	Total Net Fair Market Value	Percentage Assessed Value To Fair Market Value
40,336,247	37,538,166	312,475,182	-	781,187,955	40
35,378,073	39,461,871	285,355,674	-	713,389,185	40
36,937,562	34,546,109	254,608,432	-	636,521,080	40
37,625,862	33,785,139	255,498,786	-	638,746,965	40
31,449,521	36,440,780	266,149,159	-	665,372,898	40
26,499,890	23,551,483	322,405,775	-	806,014,438	40
21,528,095	3,577,275	341,544,467	-	853,861,168	40
19,242,779	2,819,679	374,400,515	-	936,001,288	40
15,968,542	4,903,201	433,351,379	-	1,083,378,448	40
10,051,364	4,444,995	458,120,146	-	1,145,300,365	40

Statistical Information

Property Tax Millage Rates – Direct and Overlapping

Last Ten Fiscal Years as of June 30

Tax Year	City of Winder	School System	Barrow County M & O	Fire District Tax	State	Barrow County Total
2010	-	18.50	8.18	3.00	0.25	29.93
2011	-	18.50	8.71	3.00	0.25	30.46
2012	-	18.50	10.96	3.00	0.20	32.66
2013	-	18.50	12.31	3.00	0.15	33.96
2014	3.00	18.50	11.67	-	0.10	33.27
2015	3.00	18.50	11.53	-	0.05	33.08
2016	3.00	18.50	11.54	-	-	33.04
2017	3.00	18.50	10.45	-	-	31.95
2018	3.00	18.50	9.37	-	-	30.87
2019	3.00	18.50	9.37	-	-	30.87

Source: Georgia Department of Revenue

Note: The City of Winder has not assessed a property tax since 1977.
Millage rates are those in effect at the end of the City's fiscal year.
More current information will be added if available by publication date.

Statistical Information

Statement of Legal Debt Margin

Last Ten Years

Tax Year	Assessed Value of Tax Digest	General Bonded Debt Limit (10%)	Total Debt Applicable To Limit	Legal Debt Margin	Total Net Applicable Debt as a % of Debt Limit
2010	350,013,349	35,001,335	-	35,001,335	-
2011	324,817,545	32,481,755	-	32,481,755	-
2012	289,154,541	28,915,454	-	28,915,454	-
2013	289,283,925	28,928,393	-	28,928,393	-
2014	302,589,939	30,258,994	-	30,258,994	-
2015	345,957,258	34,595,726	-	34,595,726	-
2016	345,121,742	34,512,174	-	34,512,174	-
2017	377,220,194	37,722,019	-	37,722,019	-
2018	438,254,580	43,825,458	-	43,825,458	-
2019	462,565,141	46,256,514	-	46,256,514	-

Source: City of Winder Finance Department
Barrow County Tax Commissioner

Statistical Information

Demographic and Economic Statistics

Last Ten Calendar Years

Year	Population City	Population County	Personal Income	Per Capita Income	Unemployment Rate
2010	14,099	69,367	254,388,257	18,043	10.0
2011	14,209	69,912	252,977,036	17,804	9.3
2012	14,271	70,169	254,223,594	17,814	8.4
2013	14,312	71,453	254,953,968	17,814	6.3
2014	14,930	73,240	265,963,020	17,814	6.9
2015	15,447	75,370	279,019,161	18,063	5.6
2016	15,777	77,126	314,214,732	19,916	5.0
2017	16,244	79,061	357,010,632	21,978	4.3
2018	16,603	80,809	348,214,719	20,973	3.5
2019	17,029	83,240	366,753,573	21,537	2.6

Sources of Information and bases for estimates:

United States Census Bureau
Georgia Department of Labor – Unemployment Data for Barrow County

* Statistics not available on an annual basis.

** When City statistics are unavailable, Barrow County statistics are used.

*** FY2014 data is not available in most categories.

Prior year(s) data may change when actual data is available to replace estimated data or when estimates are updated.

Statistical Information

Demographic and Economic Statistics

Last Ten Calendar Years

Year of Levy	LOST City of Winder	LOST Proceeds City of Winder	LOST Barrow County/ Other Municipalities	SPLOST Barrow County	ELOST Barrow County School System	State of Georgia	Total All Sales Tax
2010	0.1937	1,505,719	0.8063	1	1	4	7
2011	0.1937	1,535,228	0.8063	1	1	4	7
2012	0.1937	1,598,767	0.8063	1	1	4	7
2013	0.2080	1,751,593	0.7920	1	1	4	7
2014	0.2080	1,833,808	0.7920	1	1	4	7
2015	0.2080	1,961,871	0.7920	1	1	4	7
2016	0.2080	1,944,420	0.7920	1	1	4	7
2017	0.2080	2,132,267	0.7920	1	1	4	7
2018	0.2080	2,307,295	0.7920	1	1	4	7
2019	0.2080	2,307,295	0.7920	1	1	4	7

Note: All sales taxes are levied county-wide and collected by the State of Georgia. The State then distributes the various local option sales taxes to the local jurisdictions. There is no sales tax levied directly by the City of Winder. The City receives a portion of LOST based on a negotiated distribution formula. City proceeds are reported on a fiscal year basis and rounded. Sales tax rates are levied on a calendar year basis.

LOST: Local Option Sales Tax. Distribution rates among the various governments have been agreed to in an intergovernmental agreement.

SPLOST: Special Purpose Local Option Sales Tax. Projects are approved through referendum and revenues may be shared through intergovernmental agreements.

ELOST: Education Local Option Sales Tax. All proceeds go to the Barrow County School System.

Statement of Financial Policies

The City of Winder has developed the following policies to manage its financial and budgetary affairs.

Budget Policy

Budgets are adopted on a basis consistent with generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board (i.e., the modified accrual basis of accounting). When applicable, project-link financial plans are adopted for the Capital Projects Fund. All annual appropriations lapse at fiscal yearend. Georgia law requires the City to adopt a balanced budget each year. A balanced budget is one in which budgeted funding sources equal budgeted expenditures, and fund balance may be used to balance the budget.

Revenue Policy

The City shall strive to maintain a diversified and stable revenue structure to shelter it from short-term fluctuations in any primary revenue source. When possible, the revenue mix shall combine elastic (e.g., sales taxes) and inelastic (e.g., fire taxes and utility revenues) revenue sources to minimize the effect of economic downturns.

Investment Policy

All non-restricted cash and investments will be maintained in a single cash and investment pool allowing for the maximum use of available resources. The City shall maintain an accounting system that allows non-restricted assets to be pooled, while separately recorded on the general ledger. All available idle cash shall be invested.

Accounting, Auditing and Financial Reporting Policy

The City issues its annual financial statements in accordance with Generally Accepted Accounting Principles (GAAP) as outlined in the Governmental Accounting, Auditing, and Financial Reporting (GAAFR) publication.

Debt Policy

Georgia law limits the amount of general obligation debt that the City may issue to 10% of the assessed value of all taxable property located within the boundaries of the City (Georgia Constitution, Article 9, Section 5, Paragraph 1). When feasible, revenue or other self-supportive bonds will be used instead of general obligation bonds. Further, good communication with bond-rating agencies will be maintained in full disclosure on every financial report as well as bond official statements will continue.

Fund Balance in Governmental Funds Policy

The City of Winder established and will maintain classification of fund balance as defined herein in accordance with Governmental Accounting Standards Board statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions.* This policy shall apply to the City's General Fund and all governmental funds and became effective for the fiscal year ending June 30, 2011. Fund balance shall be composed of nonspendable, restricted, committed, assigned, and unassigned amounts, as defined herein.

Nonspendable Fund Balance – Amounts that are not in a spendable form, such as inventory, or will not be converted to cash in the next operating cycle, such as long-term notes receivable. Also, amounts that are legally or contractually required to remain intact, such as the corpus of a permanent fund.

Restricted Fund Balance – Amounts on which constraints have been placed by an external party, such as grantor, creditor, or laws or regulations of other governments. Also, amounts on which constraints have been placed by law through constitutional provisions or by enabling legislation and are legally enforceable by external parties. Restrictions may be changed or lifted only with the consent of the resource providers.

Committed Fund Balance – Amounts on which constraints have been placed by the City Council, the City's highest level decision-making authority, through the adoption of a resolution which includes the verbiage "committed for the purpose of". Commitments may only be changed or rescinded through the adoption of a subsequent resolution; the subsequent resolution shall refer to the original resolution by number.

Resolutions committing amounts must be adopted prior to the end of the fiscal year. However, the amount to commit must be determined within 60 days of the fiscal year-end.

Assigned Fund Balance – Amounts on which constraints have been placed by the City to use for a special purpose. The City Council may assign amounts through the adoption of a motion made during a public meeting of the Council. The City Council also authorizes the City Manager to assign amounts through a written memorandum.

Transfers to special revenue, capital projects, debt service, or permanent funds shall constitute assignments and shall be documented through the adoption of the City's operating budgets or subsequent budget amendments.

Assignments must be adopted prior to the end of the fiscal year; the amount assigned must also be determined prior to fiscal year-end.

Amounts appropriated to eliminate a projected deficit in the subsequent fiscal year's budget shall constitute assignments and be documented by adoption of the City's operating budgets.

Equity amounts reported in special revenue, capital projects, debt service, or permanent funds not otherwise classified as nonspendable, restricted, or committed should constitute assignments.

Unassigned Fund Balance – Equity amounts reported in the General Fund not otherwise classified as nonspendable, restricted, committed, or assigned. Unassigned amounts are the portion of fund balance that is available for any purpose. Governmental funds other than the General Fund shall not report positive unassigned fund balance.

HIEARCHY OF SPENDING

For the purpose of fund balance classification, the City considers restricted amounts spent first when expenditure is incurred for which both restricted and unrestricted fund balance is available. Furthermore, the City considers the following spending order when expenditures are incurred for purposes of which the following unrestricted fund balance classifications are available:

1. Committed
2. Assigned
3. Unassigned

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. GASB Statement No. 54 requires that special revenue funds have restricted or committed proceeds of specific revenue sources that are expected to continue to comprise a substantial portion of the inflows reported in the fund. For this purpose, the City defines proceeds from significant revenue sources as a single or combination of restricted or committed inflows which are expected to comprise 35% of the total revenue and other financing sources of the special revenue fund.

The Finance Director shall be charged with maintaining a listing of all special revenue funds reported by the City. This listing shall include the purpose of the fund and the significant restricted or committed revenue stream(s) this is (are) the basis for the fund.

Glossary of Terms

Adopted Budget
The budget numbers after the City Council has voted on the proposed budget and any changes made thereto.

Assets
Resources having a monetary value and that are owned or held by an entity.

Budget Calendar
A scheduling of tasks to be performed by the departments, internal review, committee and the Finance Department. Each task will have an expected completion date.

Budget Document
A written report showing a government's comprehensive financial plan for a specified period, usually one year that includes both the capital and the operating budgets.

Budget Officer
City Administrator.

Capital Assets
Includes equipment, vehicles, furniture and fixtures, computer hardware and software with a cost basis in excess of $5,000, and infrastructure with a cost basis in excess of $25,000.

Capital Budget
The City's budget for projects, major repairs, and improvements or additions to the City's fixed assets (streets, sidewalks, roads, sewers, stormwater, parks, and buildings).

Capital Improvement
A term that includes land, structures, facilities, machinery, equipment, or furnishings having a useful life of longer than one year.

Capital Outlay
City policy requires the use of capital outlay for capital items with a cost of $5,000 or more for general assets and $25,000 or more for infrastructure assets. It also allows, but does not require, the use of capital outlay for capital items that cost less than $5,000 for general assets or $25,000 for infrastructure assets.

Capital Projects
Major repairs, improvements or additions to the City's fixed assets (streets, sidewalks, roads, sewers, stormwater, parks, and buildings).

Comprehensive Annual Financial Report (CAFR)
The annual audited results of the City's financial position and activity.

Current Fiscal Year
July 1, 2019 through June 30, 2020 .

Debt Service
Interest and principal on outstanding bonds, notes, and capital leases due and payable during the fiscal year.

Depreciation
Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of physical elements, inadequacy or obsolescence.

Employee Benefits
Benefits include social security, retirement, group health, dental, vision, and life insurance, worker's compensation, and disability insurance.

Enterprise Funds
Governmental activities that can be operated most like a commercial business are referred to as enterprise activities and are accounted for in enterprise funds. Winder's enterprise activities include water and sewer, gas, solid waste management, and special facilities. Expenditures are matched with revenue from service charges to insure the program is self-supporting.

Fund
A budgetary and accounting entity with balancing revenues and appropriations.

Fund Balance
Amount left over after expenditures and interfund transfers out are subtracted from resources. Each fund begins and ends each fiscal year with a positive or negative fund balance.

General Fund
This fund accounts for the financial operations of the City, which are not accounted for in any other fund. Principal sources of revenue are sales taxes, licenses, and charges for administrative services from other funds. Primary expenditures are for law enforcement, fire protection, street maintenance, and general government.

Infrastructure
Public domain fixed assets such as roads, bridges, streets, sidewalks and similar assets that are immovable.

Indirect Costs
Administrative costs that are incurred in the General Fund which are in support of an operating program. These charges are budgeted as indirect costs allocations.

Internal Fund Charges
Charges allocated to the applicable departments from the Internal Service Funds.

Local Maintenance and Improvement Grant (LMIG)
Grant program sponsored by the Georgia Department of Transportation that is used for repaving streets within the City of Winder.

Next Fiscal Year (New Budget Year)
July 1, 2020 through June 30, 2021.

Operating Budget
Annual budget, which provides a financial plan for the operation of government and provision of services for the year. Includes personal services, materials and services, and capital outlay (excluding capital projects) from the operating budget are capital improvement projects, debt service requirements, and contingencies and reserves.

Reserves
An amount set aside in a fund that cannot be expended in the current fiscal year. Reserves are for future years.

Special Purpose Local Option Sales Tax (SPLOST)
A one percent (1%) sales tax levied by Barrow County which is approved by a voter referendum to provide funding for capital projects of the cities and the county through an intergovernmental agreement.

User Fees
Charges or fees established to recover part or all of the costs incurred in the provision of services by a government; based on the philosophy that the recipient of the benefit should pay for the services. Also called Charges for Service.

