FY18 Budget

Bulloch County Board of Commissioners



Roy Thompson	Chairman
Ray Mosley	Commissioner (1-A)
Anthony Simmons	Commissioner (1-B)
Curt Deal	Commissioner (2-A)
Walter Gibson	Commissioner (2-B)
Jappy Stringer	Commissioner (2-C)
Robert Rushing	Commissioner (2-D)

Elected Officials

Clerk of Courts	Heather McNeal
Coroner	Jake Futch
District Attorney	Richard Mallard
Magistrate Court Judge	June Braswell
Probate Court Judge	Lorna DeLoach
Sheriff	Noel Brown
Solicitor General	Joseph Cushner
State Court Judge	Gary Mikell
Chief Superior Court Judge	William Woodrum
Tax Commissioner	James Deal

Appointed Officials

County Manager	Thomas Couch
County Attorney	Jeff Akins
Chief Financial Officer	Whitney Richland
Clerk of the Board	Olympia Gaines
Assistant County Manager	Andy Welch
Elections Supervisor	Pat Lanier Jones
Tax Assessor	John Scott
Mental Health Court Director	Karen McClain
Buildings & Facilities Manager	Bob Hook
Public Safety Director	Ted Wynn
E911 Director	Kelly Barnard
Animal Shelter Director	Wendy Ivey
EMS Director	Doug Vickers
Fire Chief	Chris Ivey
Warden	Chris Hill
Probation Director	Christie Black
Parks and Recreation Director	Mike Rollins
Transportation Director	Dink Butler
Airport Director	Kathy Boykin
Fleet Management Director	
Environmental Manager	Fred White
County Extension Director	Billy Tyson
Building Official / Zoning Administrator	Randy Newman

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FY18 Budget Submission

PREPARATION: Pursuant to the Official Code of Georgia Annotated 36-81-1, as Chief Budget Officer for the Bulloch County Board of Commissioners (hereinafter referred to as the "governing authority"), I hereby announce that the proposed Fiscal Year 2018 General Appropriations Budget Resolution for Bulloch County, Georgia (hereinafter referred to as the "tentative budget") has been prepared with the intent to provide the governing authority, other elected officials of the county, and the general public an opportunity and a mechanism to gain information concerning the purposes for which local revenues are proposed to be spent; with further intent to provide appropriate information to assist the governing authority and other elected officials of the County in carrying out their lawful responsibilities; and, with further intent to provide for the collection and reporting of information so as to assist local policymakers and taxpayers in understanding and evaluating county government service delivery and operations.

SUBMISSION AND REVIEW: Pursuant to the Official Code of Georgia Annotated 36-81-5, as Chief Budget Officer for the governing authority, I hereby announce that the tentative budget has been submitted to said governing authority for consideration of adoption, pending any changes so directed, and is available upon the date referenced below for public inspection beginning Tuesday, June 6, 2017 from 8:00 A.M. until 5:00 P.M. and for each day until adoption, at the Board of Commissioners Office, Bulloch County North Main Annex, South Wing Lobby, 115 North Main Street, Statesboro, Georgia. The proposed budget may also be reviewed on the Bulloch County website, www.bullochcounty.net.

PUBLIC HEARING: Pursuant to the Official Code of Georgia Annotated 36-81-5, as Chief Budget Officer for the governing authority, I hereby announce that the tentative budget shall be represented and considered for public comment during a public hearing before the governing authority to be held at 5:30 P.M., Tuesday, June 13, 2017, at the Bulloch County North Main Annex, North Wing Community Room, 115 North Main Street, Statesboro, Georgia. All persons to be heard may attend.

ADOPTION: Pursuant to the Official Code of Georgia Annotated 36-81-6, as Chief Budget Officer for the governing authority, I hereby announce that said governing authority anticipates adopting the final budget resolution, subject to changes to the tentative budget made as a result of public comment and final adjustments, at a regular meeting of the governing authority at 8:30 A.M., Tuesday, June 20, 2017, at the Bulloch County North Main Annex, North Wing Community Room, 115 North Main Street, Statesboro, Georgia.

REASONABLE ACCOMODATIONS: It is County policy to provide reasonable accommodations for individuals with disabilities with advance notice of need. If an accommodation is needed, please contact Olympia F. Gaines, Clerk of the Board at 912.764.6245. If assistance is needed for individuals with auditory or visual disabilities, contact 7-1-1 for TDD services, Georgia Relay Services at 1-866-787-6710, or www.georgiarelay.org.

DULY SUBMITTED TO THE LEGAL ORGAN OF THE COUNTY AS PRESCRIBED, THIS 6th DAY OF JUNE 2017
THOMAS M. COUCH
COUNTY MANAGER

STATE OF GEORGIA
COUNTY OF BULLOCH

RESOLUTION OF THE BULLOCH COUNTY BOARD OF COMMISSIONERS

Resolution #2017 – 7

To Adopt the General Appropriations Budget and Work Program for Fiscal Year 2018 with Subject Provisions Herein

WHEREAS, the Official Code of Georgia Annotated, Title 36, Chapter 81, Section 3 requires that each local unit of government adopt a balanced budget for all required funds; and

WHEREAS, the Bulloch County Board of Commissioners has established a General Fund to serve as the primary financial reporting instrument for current governmental operations; and

WHEREAS, the Bulloch County Board of Commissioners has established Enterprise Funds that periodically account for revenues earned, expenditures incurred, and retain net income as earned for capital maintenance, public policy, management control, accountability, or other purposes to facilitate the operation of the Aquatic Center and the Center for Agriculture; and

WHEREAS, the Bulloch County Board of Commissioners has established Internal Service Funds to assign costs directly to functions, activities and departments benefitting from these costs for partially self-funded employee health insurance coverage and claims management, and for correctional food services to provide inmate meals and services for other departments; and

WHEREAS, the Bulloch County Board of Commissioners has established Special Revenue Funds for various purposes to account for the proceeds of specific transfers and revenue sources that are legally restricted to expenditure for express purposes; and

WHEREAS, the Bulloch County Board of Commissioners appropriates financial resources on an annual basis using a budget to identify revenues received, expenditures incurred, and transfers within, or, to and from, the General Fund and the aforesaid Internal Service Funds, Enterprise and Special Revenue Funds; and

WHEREAS, County Officers, County Courts, County Operating Departments, and eligible Externally Funded Agencies have submitted requests for a County Appropriation for the 2018 Fiscal Year to the County Manager as the appointed Budget Officer for review and recommendation; and

WHEREAS, the County Manager of the Bulloch County Board of Commissioners, as the appointed Budget Officer, has presented and recommended a General Appropriations Budget in the form of a Work Program for functional activities for each fund and budget division to the Board of Commissioners; and

WHEREAS, the Bulloch County Board of Commissioners has met the requirements of Title 36, Chapter 81, Sections 4, 5 and 6 of the Official Code of Georgia Annotated regarding appointment of a budget officer, presentation of the budget to the governing authority, public notice and hearings, and other requirements; and

WHEREAS, the General Appropriations Budget will be based on current estimates of revenues and expenditures, and the Board of Commissioners may find it necessary to adjust budgeted revenues and expenditures from time to time during the year by amendment; and

WHEREAS, the Bulloch County Board of Commissioners has a responsibility to achieve maximum efficiency and effectiveness in its financial operations by maintaining a balanced budget where planned expenditures may not exceed revenues, according to State law; and

WHEREAS, the Board of Commissioners constitutes the governing body of Bulloch County, Georgia;

NOW THEREFORE, BE IT RESOLVED, that the Fiscal Year 2018 Bulloch County General Appropriations Budget and Work Program be officially adopted on a basis consistent with Bulloch County's Budget Policies and subject to all county policies regarding the expenditure of funds and the conditions set forth in such resolution, including all revenues, expenditures and operating transfers in amounts as attached, incorporated by reference herein; and

BE IT FURTHER RESOLVED, that it is assumed that the Insurance Premium Tax ("IPT") will be collected at a rate of $2,275,000 and, in accordance with the provisions of O.C.G.A. § 33-8-8.3, shall be separated from other county funds and shall be expended for the following authorized services provided for the primary benefit of the inhabitants of the unincorporated area of the county, and that other funds shall also be expended for such purposes as follows:

Service Provided	IPT Funds Expended	Other Funds Expended	Other Fund Source(s)
Solid Waste Disposal, Collection & Recycling Services	1,449,464	846,000	Dumpster Fees, Recyclables Sales
Animal Control	140,172	48,000	Municipal Service Contract
Planning & Zoning	308,080	31,000	Development Application and Permit Fees
Engineering	125,206	0	None
Building Inspections	151,739	234,000	Development Application and Permit Fees
Regional Commission Dues	58,000	0	None
Administrative Cost	42,338		General Fund

BE IT FURTHER RESOLVED, that as referenced in the Bulloch County Personnel Policies, all regular full-time employees employed on or before July 1, 2017 shall be eligible to receive a merit based compensation adjustment to become effective no earlier than January 1, 2018 at a rate of up to

a one and a half percent (1.5%); and all regular full-time employees employed on or before July 1, 2017 shall be eligible to receive a cost of living compensation adjustment to become effective no earlier than July 1, 2017 at a rate of two percent (2.0%); and

BE IT FURTHER RESOLVED, that as referenced in the Bulloch County Personnel Policies, all eligible full-time and part-time employees shall receive personnel service adjustments in the form of annual leave cash-outs up to forty (40) hours; and

BE IT FURTHER RESOLVED, that the State Court Judge and the Solicitor-General shall be eligible to receive a compensation adjustment to become effective no earlier than January 1, 2018 at a rate of two percent (2%); and

BE IT FURTHER RESOLVED, that as approved during the 2017 session of the Georgia General Assembly, county elected and appointed officials including the Board of Commissioners, the Probate Judge, the Magistrates, the Tax Commissioner, the Sheriff and the Superior Court Clerk, shall be eligible to receive a cost-of-living adjustment to become effective no earlier than January 1, 2018 at a rate of two percent (2%), plus any longevity increases prescribed in law; and

BE IT FURTHER RESOLVED, that pending the availability of funding, the County Manager, and/or the Board of Commissioners where appropriate, may approve legitimate compensation adjustments as the result of promotions for the filling of vacant positions, promotions proposed during the budget preparation process, and/or for reclassifications or special reviews of regular full-time or part-time employees, as provided for in the Bulloch County Personnel Policies; and

BE IT FURTHER RESOLVED, that the adopted Position Allocation Schedule contained in such budget shall limit the number of regular full and part-time positions and employees who can be employed in all departments, offices, and the courts, and no funds are appropriated for any additional positions or employees or shall be approved without an amendment to the General Appropriations Budget by the Board of Commissioners; and

BE IT FURTHER RESOLVED, that the Board of Commissioners may, from time to time during the year, change the adopted Position Allocation Schedule upon a petition of amendment, and/or impose a hiring freeze as circumstances warrant, and that the same limitation will apply as to the number of employees who can be employed with a revised Position Allocation Schedule; and

BE IT FURTHER RESOLVED, that in the event the Board imposes a hiring freeze and vacancies occur during the existence of that hiring freeze, the vacancies shall be considered and are hereby declared to be vacated positions and shall not be refilled, except by specific Board authorization; and

BE IT FURTHER RESOLVED, that certain positions contained in the Position Allocation Schedule which are supported in some part by a grant, cost sharing, reimbursement, or some other source of outside funding are only adopted contingent upon the county receiving the budgeted revenues; and

BE IT FURTHER RESOLVED, that in the event that such anticipated outside funding is not received

or the county is notified that it will not be received, said positions shall be considered not funded and removed from the adopted Position Allocation Schedule upon a reduction-in-force pursuant to the County Personnel Policies; and

BE IT FURTHER RESOLVED, that the Schedule of Fees as included is adopted for FY18 and until otherwise changed by resolution; and

BE IT FURTHER RESOLVED, that the Chairman of the Board of Commissioners, or the County Manager as his designee, upon the majority vote of the Board of Commissioners is authorized to sign agreements, contracts, and/or other documents related to the grant programs and other county appropriations which are contained in the adopted budget and provided in the county financial policies, subject to review by the County Attorney as to form and to certification by the County Manager that the total amount of revenues and expenditures and the net obligation to the County is not greater than what is budgeted, that there is no change in employee status and no additional employees other than as authorized in the adopted budget; and, that any grant adjustment shall be approved as an amendment to the General Appropriations Budget by the Board of Commissioners; and

BE IT FURTHER RESOLVED, that all transfers (including contingency accounts) and amendments shall only be made according to the financial policies of the Bulloch County Board of Commissioners as adopted, and as amended from time-to-time, subject to any internal procedures imposed by the County Manager to ensure proper controls; and

RESOLUTION APPROVED AND ADOPTED this 20th day of June, 2017.

Board of Commissioners of
Bulloch County, Georgia

_____

Roy Thompson, Chairman

_____

Olympia F. Gaines, Clerk of Board

(SEAL)

History of Bulloch County

On March 17, 1758, an act was passed by the Georgia Legislature in which, the Province of Georgia was divided into eight parishes. The eight parishes of colonial Georgia were St. Paul's, St. George's, St. Matthew's, Christ Church's, St. Philip's, St. John's, St. Andrew's and St. James. In February of 1776, the Georgia Legislature created a county from St. Philip's parish. The appellation which the Legislature chose for St. Philip's Parish was called Bulloch County.

In the late 1750's, a South Carolina native, Archibald Bulloch, came to Georgia and acquired a plantation along the Savannah River. Mr. Bulloch was a revolutionary leader who opposed the authoritative rule of the British Parliament. Due to his bravery and selfless acts, on January 20, 1776, Archibald Bulloch was elected President of the Executive Council of Georgia. Days later he was elected to the esteemed position of Provincial Governor.



On August 10, 1776, seven months after being elected Governor, Archibald Bulloch read a copy of the Declaration of Independence to the council members of Savannah, Georgia. Afterward, he read the Declaration to an audience at the public square. After reading it for a third time at the Liberty Pole, the Declaration of Independence was praised for its importance by thirteen thunderous rounds from a canon. Ever since that historic event, residents of Bulloch County have celebrated "Archibald Bulloch Day" on August 10th.

On February 8, 1796, Bulloch County was created by the Georgia Legislature from parts of Screven and Bryan County. The very first commissioner's court was held May 6, 1873. The purpose of the commissioners' court was to appoint different people to the Road Commission for their respected districts in Bulloch County. The first commissioners were Chairman John L. Denmark, Algeverre Scarborough and Solomon Hagin. On August 11, 1924, an Act created the Board of Commissioners for Bulloch County. The Act created a seven-member commission, one being the chairperson, and one being the vice chairperson. Each member, including the Chairman, would be directly elected from the citizenry, but the vice chairperson would be selected by the commissioners. That same arrangement exists today.

Bulloch County Today

While traditionally an agricultural community hosting a small teacher's college, everything changed when a man named "Erk (short for Erskine)" Russell came to town to coach football at Georgia Southern College in 1982. After his arrival, Statesboro and Bulloch County were never the same. Yet, county residents are proud to be the home of Georgia Southern University, the flagship post-secondary institution of South Georgia with an enrollment approaching 20,500 students. There is no doubt that the impact of Georgia Southern University cannot be underestimated for Statesboro, Bulloch County and the region. A study has estimated the regional impact of the University for Bulloch and surrounding counties to be over $748 million, and is responsible for creating over 10,000 jobs above its direct employment base of over 1,800 workers.

Bulloch County and its county seat of Statesboro has positioned itself to provide an exceptional quality of life that includes abundant cultural amenities and ample economic and educational opportunities to its citizenry, a southern charm to its visitors, and a progressive, yet, conservative county government. It is also one of the largest counties geographically in the state having 682 square miles, supporting, still yet, a rich legacy of agriculture, forestry and precious natural resources.



Bulloch County, located on the fringe of the expanding Savannah metro area, is now home to approximately 72,651 residents, thus nearly doubling its population since 1980. Bulloch County is the Coastal Region's third fastest growing county behind Bryan and Effingham, and is the third most populous behind Chatham and Glynn. Its annual growth rate is twice as fast that of the region as a whole, and outpaces the state's overall growth rate. Bulloch County also ranks in the top 20% of Georgia's fastest growing counties. It is estimated that 45,000 persons reside within three miles of the very center of the City of Statesboro. According to current census data, Statesboro's population is now estimated to be over 28,000. This poses the likelihood that Statesboro and adjoining areas may reach the status of a small metropolitan statistical area (MSA) in coming years. MSA status would bring a mix of new opportunities and responsibilities.

The Board of Commissioners, as the policy-making governing body of the county, consists of a part-time Chairperson (elected at large) and six part-time district commissioners elected from two districts (two from District 1 and four from District 2) for four-year, staggered terms. A Vice-Chairman position is filled each year for a one-year term in succession as described in local legislation. They hold regular meetings on the first and third Tuesday of each month, and hold special called meetings, as required. They are responsible for both executive and legislative functions including establishing ordinances, passing resolutions, setting the annual budget and tax rates, property control and other internal and external policy.

In addition to the Board of Commissioners, The Georgia Constitution provides for each county to have four elected officers with certain special powers: Sheriff, Tax Commissioner, Clerk of the Superior Court and Judge of the Probate Court. The Board of Commissioners may set annual appropriations for each official, but, does not have operating authority over their affairs, except for those offices where employees are governed under county personnel rules and to provide annual appropriations. There are also various other elected or appointed officials in the judiciary where they are treated similarly by the Board.

As the form of government is a Commission-Manager model (which corresponds to a municipal council-manager form), Bulloch County citizens can boast of their professionally run county government. This allows the Commission to transfer the day-to-day executive functions and implementation of Board policies to a trained and qualified expert. Starting under the leadership of then Chairman Robert Cox, in 1991, the county hired its first county manager, Scott Wood, who immediately began building a cadre of professional administrators that included initially a County Engineer, County Planner and Staff Attorney. He was furthered tasked with building an

organizational structure from the ground up. After serving for 13 years, Tom Couch took over the helm as manager in 2004.

During both manager tenures, the county has enhanced its administrative capacity and workforce consistent with the growth of the community by hiring highly educated and experienced professionals to fill key positions. The county executive staff has no less than six people with advanced degrees in public or business administration and law, and virtually all department heads have bachelor's degrees that include disciplines such as accounting, civil engineering, urban planning, building construction, recreation and criminal justice. The average tenure of mid-to-high level management is around fourteen-years with the county. Under Couch's tenure, the county established its first positions for Human Resources Director, Capital Projects Director and Chief Financial Officer.

In addition to its strong tradition of providing excellent county-based systems for transportation, law enforcement, criminal justice, and public health and welfare, the county during its growth boom has added a number of governmental services for an urbanizing population. The county now offers services for E-911, animal control, solid waste recycling, GIS, planning and zoning, recreation and EMS-rescue, among others.

Financially, Bulloch County's annual general appropriations budget is now over $68.5 million, and the county manages assets of over $85 million. The county has among the lowest base ad valorem tax rates for county services in Georgia at 12.34 mills. Including constitutional offices, there are 370 full time-employees budgeted. However, the reliance on part-time employees in recreation and solid waste increases the full-time equivalent to 600. Add the unpaid labor factor of inmates from the County Correctional Institute, and the number goes to over 750.

Structurally, the Board of Commissioners and the County Manager directly oversee six operational divisions that include public safety (animal control, E-911, EMS-Rescue and rural fire), public facilities (solid waste, building and facilities, and environmental code enforcement), community services (recreation, health and human services), development services (planning and zoning, building inspections and economic development), corrections (prison and probation), and transportation (roads and airport).

There are also traditional state based services delivered at the county level including elections, tax assessment and collections, The Sheriff and Jail, the criminal justice system at a circuit level that includes, Effingham, Jenkins and Screven Counties, cooperative extension services, family and children services and a county health department. The County also funds services at the regional level including a library, dial-a-ride transit services, aging services and more.

Improving public safety services has taken a front seat during the past decade, as the county has had to furnish a higher level of service with the population growth. The $12 million addition to the Akins Public Safety Complex (named after long-time Sheriff Arnold Akins) in 2008 added 220 beds to the jail and a new E-911 and Emergency Operations Center. Both facilities are state of the art in terms functionality and technology. The E-911/EOC serves as both a local and regional facility as Bulloch's E-911 serves Candler and Evans County. Bulloch County also boasts a state of the art 800 MHz communications system, and has received over $1 million grant award to

implement communications interoperability with surrounding jurisdictions. In 2010, the county also constructed a new Animal Shelter. The county has also spent several hundred thousand dollars in courthouse security upgrades and additional personnel. Since 2008, the County has deployed additional resources to build rural fire capability which has enabled better response and lower hazard insurance rates for many rural residents.

Bulloch County has progressively become a leader in southeast Georgia and statewide in environmental management and solid waste recycling. In 2009, the County was awarded a $380,000 grant from the Georgia Department of Community Affairs to become a regional recycling hub for surrounding communities. In addition to seventeen convenience centers located county-wide, the county has a recycling processing center that diverts approximately 5,000 tons per year annually. To illustrate the success of the convenience centers, since 1970, the county now has only a handful of "green box" dumpsters serving the most remote areas, which is a far cry from the former 450 dumpsters serving the entire county at that time.

Surface transportation and road improvements have always been a critical challenge in Bulloch County given its 1,200-mile road system. Yet, the road network overall is very functional and well maintained. Interstate 16 has become a major economic and travel corridor since its construction in 1972. Both U.S. 301 and State Route 67 offer quick access to Statesboro. Veterans Memorial Parkway, a four-lane perimeter road with a divided median encircling most of Statesboro, opened in 1994. The Parkway extends south from Highway 80 West then circles north to Highway 301 North. This parkway is becoming Bulloch County's major corridor providing not only a means to divert large truck traffic from downtown Statesboro, but allows quick access to GSU, the local airport and the city's emerging commercial and industrial areas. There is about a five-mile segment of the Parkway north of Statesboro that is being programmed for future construction.

While the county has among the most paved roads of any in the state, the county also has the most dirt road mileage of any other county in Georgia. Therefore, the county has invested significant funds in road maintenance and construction equipment. Since county forces can construct roads to pavement ready status, this brings substantial cost savings for local road improvement projects. However, the current transportation funding dilemma is forcing the county to use more innovative strategies.

As a part of its master greenway plan, a major transportation project was the initial $2 million, 3.1-mile phase, of the S & S Greenway, an eight-mile multi-use vehicle-pedestrian corridor between Statesboro and the town of Brooklet. This project links to Statesboro's multi-use pedestrian trail, and eventually a multi-use trail being developed by GSU. As a result of an annexation agreement with the City of Statesboro, where the city expects future annexation of a planned area that surrounds Phase I of the greenway consisting of up to 2,200 new residences at build-out, the county is working with the city in an effort to develop a corridor protection ordinance that will preserve the integrity of the project. The annexation agreement also includes a land use plan.

The Statesboro-Bulloch County Airport, located just north of Statesboro, has emerged as an important transportation and economic development element. The airport now handles over 22,000 aviation operations annually. It is progressively becoming one of Georgia's best Level Ill

general aviation public airports. An aggressive expansion program began in the mid-1990's includes modem navigation systems, several new hangars (including a corporate hanger), taxi-lanes and runway improvements, and on-going terminal improvements. In the last decade, these multi-million dollar investments have helped to make its operations self-funding though increased fuel sales, landing fees and hanger rentals.

Recreation and leisure opportunities are abundant in Bulloch County. The Statesboro-Bulloch County Parks and Recreation Department is one of the oldest and most prestigious recreation organizations in the state. Bulloch County takes pride in providing various recreational activities to its citizenry. The department maintains and operates eight recreation areas encompassing more than 240 acres. The department also oversees 30 buildings on these parks. Along with these facilities, the department has a good relationship with both the Bulloch County Board of Education and Georgia Southern University, thus allowing the department to joint-use of facilities at non peak times. Included in these parks are 38 athletic fields, 10 tennis courts, 2 swimming pools, 11 outdoor basketball courts, walking trails, picnic areas, playgrounds and picnic pavilions.

Mill Creek Regional Park, opened in 1993, is a state-of-the-art recreational 223-acre complex which was funded through a 1% Special Purpose Local Option Sales Tax. Mill Creek has played host to hundreds of softball and baseball tournaments including multiple national tournaments. The facility has also recently hosted the Georgia State Special Olympics. It also hosts the annual GSU International Festival and Fourth of July Firecracker Festival. It is not uncommon for attendance to run as high as 20,000 daily for these events. In late 2011, Mill Creek added a 10-court lighted tennis center that includes spectator and changing facilities and concessions.



Mill Creek also features what has turned out to be its marquee attraction. the Splash in the 'Boro Family Aquatic Center, Splash, a $5.4 million initial investment, was built in 2004, with Commissioners hoping it would at least break even. It currently consists of an 800-foot long lazy river, a 7,000 square foot play pool with a maximum depth of 18 inches and with spray features; a leisure pool six feet deep at the deepest; three water slides, concessions facilities and shade structures. There are also lap pools and a therapy pool. A major expansion was undertaken in 2008 that added features including a new tot slide and spray ground in the existing island area of the leisure pool. The river area was expanded on the west side of the park to add a zero beach entry and sunning area. Also, a new four-lane mat racer slide and a simulation "surf-rider" was installed which will provide extreme thrill rides for the teen market. The expansion cost approximately $4 million and was finished in 2009. The expansion is funded by debt service to be paid from generated revenues.

Bulloch County's vast geography guarantees its place as a leader in agribusiness in Georgia, even if Statesboro and south Bulloch County evolve as a small metropolitan area. The County is ranked 3rd highest in the state in total farm acreage with over 206,000 acres, and ranks 8th in farm gate

value for timber and forestry products. The county's farms provide a venerable mix of row crops, livestock and poultry. New products have also been introduced in the last generation including sweet carrots and onions, and most recently Meinhardt's Vineyards in south Bulloch County has become an established farm winery for increasingly popular muscadine wines.



As horses have become a leading form of livestock in the county and the region, interest has been generated in proceeding with successive phase development for the Center for Agriculture located just south of Statesboro. Completion of the first of successive phases of a long-term development plan of the 50-acre tract provided a $2 million, 30,000 square-foot office and professional center for local, state and federal agencies serving agribusiness in the area that includes county extension offices, USDA and the NRCS. Architectural plans have been developed and selecting a contractor is currently under consideration to build a $4 million multi-purpose arena. Several studies have indicated that this venue, while serving multiple uses, would be best supported financially for statewide and regional equestrian events.

County Manager's Executive Summary

Recommended FY 2018 General Appropriations Budget

To: The Bulloch County Board of Commissioners
All County Elected and Appointed Officials
All County Peripheral Service Agencies and Component Units
The Citizens of Bulloch County

Introduction

As the county's Chief Budget Officer, I am pleased to present the recommended Fiscal Year (FY) 2018 General Appropriations Budget (GAB). After rigorous review and assessment by the Budget Review Team (BRT - consisting of the Assistant County Manager, Chief Financial Officer, Chief Accountant, and Management Analyst), we have determined that the GAB will accomplish the following major priorities.

- Improve the positive financial operating position of the County using conservative fiscal practices in a contracted economic climate.
- Increase and maintain the levels of operating service consistent with the growth of the community, while ensuring peak performance and efficiency.
- Continue the fulfillment of obligations to Bulloch County's voters with regard to successful implementation of Special Purpose Local Option Sales Tax projects and a comprehensive Capital Improvements Program thus preserving or improving capital assets.
- Continue to implement the various master planning strategies.
- Facilitate local and regional economic growth.

Strategically, these broad priorities will aid long-term objectives to expand the tax base and minimize property tax burdens on residents, while at the same time lowering the future operating costs of government. Ultimately, we must do these things within the scope of providing superior customer-oriented service for the taxpayers.

The FY 2018 Work Plan and General Appropriations Budget for Bulloch County vests over $73 million dollars across 19 different funds. The following sections of the executive summary will explain budgeting process, key economic and financial assumptions and recommended action strategies to carry out the work plan.

Budgeting Approach

Budget Preparation: Typically, in March of each calendar year (or, 120 days before the close of the fiscal year), the County Manager calls for supplemental estimates and requests after the budget review team sets baseline budget targets for each department and budget unit. The baseline provides what is estimated to be necessary for continuing operations, less capital outlays and extraordinary costs.

The budget instruction package explains the schedule, and policies and procedures for submission of supplemental requests. The County's departments and externally funded agencies and functions then begin to engage in preparing the succeeding fiscal year General

Appropriations Budget. Using a blend of program and performance budgeting techniques, administrators, department heads, and other elected officials of County government are asked to:

- Identify prior year service accomplishments.
- Confirm mission statements, and identify key issues and activity measures.
- Project workforce staffing levels.
- Set service delivery priorities that could be used to measure or benchmark future progress.
- Explain service delivery needs and fiscal warrants (justifications) for supplemental expenditures.

The cooperative and praiseworthy effort taken by all parties to articulate and justify their programs cannot be underestimated, and is appreciated.

Methods to Prioritize Funding: The Board of Commissioners, along with the Budget Review Team are responsible for determining priorities, targets and other guidelines consistent with good budgeting practices each year. These factors are then balanced against the opportunities and challenges facing the county in the pending fiscal year planning period. Each operating department and budget unit is given specific instructions and guidelines for preparing the budget. Each budget submission is evaluated and reconciled according to these criteria. Funding priorities are measured in two contexts.

The Board of Commissioners determined priority-funding considerations for *countywide service functions* for FY 2018 in the following rank-ordered context:

- Public Safety
- Public Works
- Judicial
- Health and Welfare
- Community and Economic Development
- General Government
- Libraries and Recreation

Priority funding considerations for *departmental activities* are determined by the budget review team and are submitted to internal departments and outside agencies in the following rank-ordered context:

- Mandated program requirements
- Non-mandated, but essential agreements and contracts
- Critical facility needs
- Critical vehicle and equipment needs
- Service improvements or new programs
- Compensation adjustments and additional personnel
- Ordinary costs

- Contingency

Incorporation of Different Planning Documents: As is customary, departments and budget preparers consult existing planning and policy documents including, but not limited to:

- Bulloch County Comprehensive Plan
- Bulloch County Transportation Plan
- Bulloch County Capital Improvements Plan
- Bulloch County Master Greenways and Greenspace Plans
- Bulloch County Emergency Operations and Hazard Mitigation Plans
- Bulloch County Master Recreation Plan and Splash in the 'Boro Enterprise Plan
- Bulloch County Solid Waste Management Plan
- Other various operating plans and documents managed by individual departments

Major Budget and Financial Assumptions

The following represents the major underlying assumptions considered in preparing and adopting the FY 2018 GAB. The economic assessment below reflects the baseline budget assumptions used by the Budget Review Team.

Performance of the Economy: The overall economic outlook for FY 2018 is expected to be mostly positive at the local, state and national level. Economic growth is dependent on the avoidance of negative or unforeseen macro-economic influences. The following observations generally summarize consensus economic forecasts.

Macro-economic level growth and output will increase moderately through the end of Calendar Year (CY) 2018 and throughout FY 2018. The immediate prospects for a recession within the next two years are relatively low. The State of Georgia is expected to have higher growth and output than the nation for the second straight year. Labor supply has tightened toward frictional employment levels (normally 5.0%, or below). Unemployment rates for Georgia and Bulloch County will still trail state and national rates, but continue to close the gap created by the 2008-2009 recession. Short-term and long-term inflation rate forecasts continue to be stable and low. However, this environment will be dependent on income and employment growth rates, monetary policy and actors in the global market place. Favorable credit from financial institutions exists for strong customers. Capital investments, profits, personal income and investment will grow at pace with output as the result of continued frugality by businesses and consumers, and improved productivity. Global growth will be stable, with emerging economies and Europe coming out of recession.

Bulloch County uses three primary local indicators to measure economic performance: residential housing starts, sales tax receipts and unemployment. The following projections generally summarize short-term future performance.

With the surge in multi-family housing waning, single-family residential housing starts will increase consistent with state-wide projections, by 15%; however, this will result in only 30-35 more single-family units than last year countywide – indicating a tapering, but continuing recovery in this sector. There are good prospects for continuing commercial and industrial

development. By December 2017, Bulloch County's annual unemployment rate is expected to fall to 4.8%, from 5.0% in December 2016. When the data is segregated from the City of Statesboro where there is a greater concentration of unemployed residents, the balance of Bulloch County has an unemployment rate that is below regional, state and national rates at 3.8%. Sales tax receipts are expected to remain flat at $10.2 million annually, consistent with the last four years, which means a net loss after inflation. Overall collections for the 2013 Special Purpose Local Option Sales Tax (SPLOST) program are 20% below what was projected in 2011 when approved by the voters. Adverse state sales tax legislation and growing internet retail sales has been largely responsible for static SPLOST collections.

Impact on the General Fund: Until the 2009 recession, Bulloch County revenue growth benefited from robust population and economic growth. The County's budget and financial position became strained during this period due to revenue erosion and increasing costs. In FY 2016, 1.91 mill property tax increase was needed to meet specific goals of a five-year financial plan to remediate the County's declining financial condition, and to provide additional resources that were immediately needed for law enforcement, judicial support and first response emergency personnel, which has now been satisfied. Many other County revenue sources outside of property tax that are subject to the economy have not yet recovered to pre-recession levels, particularly licenses and permits, user fees, excise taxes, fines, and investment income generated by the Hospital Authority corpus. Some of these elastic sources of revenue are likely to improve with the rate of economic growth, probably at an organic level of about 2.0%. For the 2013 SPLOST lasting through 2019, projected collections will likely be $62 million, versus $82 million unless there is acceleration. Current year projections will be flat. Meanwhile, the County must become more aggressive in collecting various types of revenues. Increases in discretionary fees should be considered.

Significant cost increases that have occurred over prior years from rate and price hikes occurring in commodities such as gasoline and utilities has subsided, but consumption and usage by County employees and facilities has remained steady – resulting in stable expenditures in these areas. The County will continue to take steps toward controlling telephone and electric utility costs through facility retrofitting with energy efficient lighting and HVAC, and has gradually moved toward Voice-Over-Internet Protocol telephony county-wide.

With the FY 2016 ad valorem tax increase, additional funding released over a two-year period to added employees in public safety, courts and other key areas. Due to continuing population growth, the County is not in a position to let basic service levels diminish. This is reflected in the recommendation to add 7.5 full-time equivalent positions in this year's budget proposal. Proposed compensation adjustments are in line with current employment indices. Employee health care costs in plan administration and design are in control at the unit level in compliance with the Affordable Care Act. The County's grandfathered self-funded status allows more flexibility to control costs, and there have been no adverse budgetary impacts as a result. Meanwhile, periodic internal expenditure audits are conducted to ensure that payroll, goods and services are not overpaid for and to find opportunities to combine purchases for improved buying power.

Prior to the FY 2016 general tax rate increase, the Board of Commissioners had used over $3 million dollars of General Fund reserves (rainy-day funds) to balance prior year budgets, rather than raising the millage rate to weather the effects of the recession in sensitivity to economic burdens placed on the citizens. Consequently, the County's financial position needed to improve to avoid using its reserves to fund operations. That strategy risks lowering the County's credit ratings and also affects cash flows and increases costs by creating the need to borrow in anticipation of property tax receipts. The five-year financial plan created in FY 2016 called for annual targets between $500,000-$600,000 to restore fund reserves to a more ideal level. The FY 2017 reserve targets should be achieved, projected to increase to approximately $7,100,000, or 18.0% of current revenues. However, this is not an ideal level typically recommended for a local government general fund (which is 25.0%). The County should maintain at a minimum level, even under duress, no less than an 18%-20% fund balance to avoid the need to borrow money for cash flow, and to sustain acceptable creditworthiness.

Major Special Revenue and Enterprise Funds: Splash in the 'Boro should remain stable and self-sufficient without needing a transfer from the General Fund. The impact of the Splash in the 'Boro expansion may create a temporary "paper loss" due to the additional debt service and depreciation expenditures, especially with the conclusion of the recent $7.3 million expansion and debt refunding. However, the cash flow and net income will still be significantly positive. Other major special revenue funds including the Statesboro-Bulloch County Airport and E-911 Communications should remain financially stable and, as applicable, self-sufficient to which there is no impact expected on the General Fund.

Major Special Purpose Local Option Sales Tax (SPLOST) and other Capital Projects Initiatives: The 2013 SPLOST capital projects fund will avail over $10.2 million for capital spending during FY 2016 for Bulloch County and its municipalities. The County will also continue leveraging sales tax revenue for capital outlays according to its CIP. Major purchases and projects are illustrated below in the Major Fiscal Warrants section.

Grants and Outside Funding: Approximately $3.75 million in outside grant funding is anticipated, or has been awarded, by various funding agencies largely for capital outlays, which have been incorporated into the FY 2018 GAB. Of significant note are the following:

- $1,972,000 from FEMA/GEMA disaster recovery funds as a result of Hurricane Matthew in the fall of 2016, and tornadoes in January 2017.
- $1,392,000 from the 2017 Georgia Department of Transportation for the Local Maintenance Improvement Program, which will be used for road resurfacing.
- $240,000 at the Statesboro-Bulloch County Airport for runway improvements, obstruction clearance, to replace a re-fueling center, and design services for forward projects.
- $183,000 from the Georgia criminal Justice Coordinating Council for the Bulloch County Mental Health Accountability Court Program.
- $180,000 from FEMA Assistance to Firefighters Grant to purchase a fire apparatus.
- $100,000 from the Georgia Department of Natural Resources Land and Water Conservation Fund for improvements at Memorial Park.
- $20,000 from the GSU Law Library for furniture, fixtures and equipment in judicial spaces.

Meanwhile, $5.6 million dollars has been applied to road and access improvements at I-16 and U.S. 301, proximate to, and within, the new industrial park:

- $1,500,000 grant from the Georgia State Transportation Infrastructure Bank.
- $1,877,000 loan from the Georgia State Transportation Infrastructure Bank.
- $1,392,000 from the 2018 Georgia Department of Transportation for the Local Maintenance Improvement Program.
- $831,000 in 2013 SPLOST 2013 Economic Development Funds.

Compensation and Benefits: Bulloch County plans a 2.0% general increase for full time employees as applied to the compensation schedules, effective July 1, 2017. There will also be opportunity for a 1.5% performance increase for full time employees. That would become effective on January 1, 2018. There is no anticipated increase in the employee share for health care insurance premiums, along with changes in co-pay amounts for pharmaceuticals. Meanwhile, the County's Human Resources Office will continue its efforts to promote employee health, safety and wellness programs and to update employee job descriptions.

FY 2018 Major Fiscal Warrants

The major fiscal revenue warrants for FY 2018 shall include the following estimates for the General Fund:

- Tax revenues, including property taxes will increase by 3% over FY 2017 due to natural growth in the tax digest, and in other elastic sources.
- Licenses and permits revenue will increase by 12.5%.
- Charges for services, which include various elastic revenue sources, will increase by 1.1%.
- Fines and forfeitures, and investment income will decrease by 2.6%.
- Miscellaneous revenues will increase by 20.5%, and other financing sources, which include indirect cost charges to other funds, will decrease by 19.5%.
- Intergovernmental revenues will increase by 11.6%, largely due to much higher federal inmate revenue at the Jail.
- Overall operating revenue in the General Fund will increase by 2.3%.

The major operating fiscal expenditure warrants for FY 2018 shall include the following items:

- One new FTE has been approved for the Court Services (Transport Deputy).
- One new FTE has been approved for the Sheriff (School Resource Officer – pending Board of Education funding).
- One new FTE has been approved for the Agricultural Arena (Manager).
- One new FTE has been approved for GIS (Technician)
- One new FTE has been approved for Fleet (Diesel Mechanic)
- Two new PTE has been approved for the Animal Shelter (Attendant).
- One new PTE has been approved for Tax Assessors (Appraiser – Mobile Homes)
- One new PTE has been approved for Solid Waste (Driver)
- One new PTE/FTE conversion has been approved Human Resources (Technician)

- A 2.0% general cost-of-living increase and up to a 1.5% performance increase has been approved for employees.
- Upward adjustments for circuit-wide or regional obligations to judicial agencies due to increasing population share requirements due to the growth of the County population.
- Acquisition of new permitting software in Building Inspections to improve reporting efficiency and effectiveness.
- Funding for a compensation and classification study to measure updates need in the compensation plan for retention and attraction of personnel.

The major reserve warrants for FY 2018 shall include the following items:

- Maintain $520,000 in the General Fund for reserve stabilization.
- Provide $200,000 for contingent operating expenditures based on emergencies, or unexpected events.

The major capital fiscal expenditure warrants for FY 2018 shall include the following items:

- Completion of shovel-ready, dirt road paving for R. J. Kennedy and Key Akins Roads.
- Completion of 13-15 miles of network and neighborhood road resurfacing.
- Completion of I-16/US 301 road improvements at new industrial park.
- Completion of road striping for one-sixth of county paved roads.
- Completion of two Southeast Quadrant roundabout intersection improvements.
- One ambulance for EMS to retire aging fleet and reduce maintenance costs.
- One fire apparatus contingent on the acquisition of grant funds to retire aging fleet and reduce maintenance costs.
- Five vehicles for Sheriff's Department to retire aging fleet and reduce maintenance costs.
- Personal protective equipment for Fire, Probation and Sheriff's Departments.
- Construction of an Animal Shelter addition.
- Construction of a new Senior Citizens Center contingent on the acquisition of grant funds.
- Construction of a new Transportation Muster Facility.
- Replacement of the roof at the Judicial Annex, including flooring and furniture.
- Various technology improvements (computers and telephones) to retire aging equipment and reduce maintenance costs.
- Radio replacements for public works functions.
- New gasoline pumps at the Public Works complex to retire aging fleet and reduce maintenance costs.
- Various parks improvements and upgrades at all existing recreation complexes countywide.
- Construction of the Multipurpose Agricultural Arena.
- One Solid Waste roll-off truck to retire aging fleet and reduce maintenance costs.
- A new recycling and waste convenience center in south Bulloch County.
- Runway rehabilitation and refueling center improvements at the Statesboro-Bulloch County Airport.

Concluding Remarks

The Board of Commissioners will continue to be faced in the foreseeable future with making difficult choices in maintaining a structural budget that is balanced. The major fiscal objectives for the upcoming year will be to increase the existing level of service consistent with our five-year financial plan, while implementing strategic cost control to maintain the County's long-term financial operating position.

The recommendation for the FY 2018 General Fund budget is based on a proposal to maintain the general property tax rate or millage to 12.34 mills, where one (1.0) mill generates approximately $1.68 million in revenue. The Board of Commissioners must set the rate before the tax digest is adopted by the Georgia Department of Revenue. This tax rate assumes a collection rate of 99% will produce nearly $21,000,000 in ad valorem property tax revenues needed to structurally balance the General Fund budget. The Board of Commissioners also has in place a five-year agreement with the City of Statesboro in FY 2013 for the Statesboro unincorporated Urban Fire Tax District. The current property tax rate is 1.8 mills in the UFTD, which will remain the same in FY 2018. No additional fee increases for general services are recommended at the time, but may be considered in the future.

This year's budget plan pursues the goal of promoting the fiscal responsibility and to keep general property taxes at the lowest feasible rate. Should the proposed revenue measures, combined with cost-efficiency and productivity gains occur as desired, the county's fiscal stability may continue to be improved from a systems standpoint during the next several years. However, capital funding, especially with the current level of SPLOST collections will remain a concern in the near future.

Heretofore, I present the FY 2018 General Appropriations Budget to the Bulloch County Board of Commissioners, for your consideration. As always, I owe great thanks to the governing body, other elected county officials, the County staff and the citizens in exercising patience and due diligence during the budget preparation process.

Thomas M. Couch, MPA, AICP
County Manager
June 6, 2017

Budget Preparation

Principal Issues Affecting the Budget	Actions-Strategies to be Undertaken
Revenue Erosion and Unfunded Mandates: The last two national and state recessions introduced irregular revenue growth over the last several years. While the county has realized marginal tax revenue growth, the growth in the county elastic (economy-influenced) revenue sources such as permits, fees and fines have been uneven offsetting gains in tax revenues. Revenue erosion has been compounded by the increasing costs of unfunded or under-funded mandates by the state and the federal government to provide services at local expense. *The following are examples of such catalysts and their measurable impacts:* • Special interest property tax exemptions are passed by the Georgia General Assembly each year that continue chipping away at revenue while creating additional administrative costs. • Since FY 2009, it is estimated that the decline in the local economy will result in a loss of $1,000,000 of elastic revenues sources tied primarily to the decline in real estate and construction. • In FY 2007, a court decision ruled in favor of petitioners seeking a mandate for the State Department of Agriculture to enforce a statute requiring local animal shelters to euthanize unwanted and unclaimed animal by lethal injections as opposed to gassing. This mandate has resulted in an additional cost to County Animal Control services of approximately $80,000 annually. • In FY 2006, the Bulloch County Judiciary mandated additional court security, which costs an additional $200,000+ annually. • In FY 2005, Medicare-Medicaid reform has reduced insurance reimbursement rates to the County EMS-Rescue Units for ambulance calls. This represents a loss to Bulloch County of $50,000 annually. • Inmate reimbursements from the State remain at $20 per day, per inmate for state prisoners at the County Jail and the Correctional Institute when the costs are typically $45 per day. This represents a loss to Bulloch County of over $200,000 annually. • Since 1998, the County assumed over $1,000,000 annually in additional costs to	**Develop New Revenue Sources:** Conduct the following initiatives: • Continue periodic audits to ensure full collection of unreported or underreported revenues. • Review cash procedures for prompt deposits. • Check status of grant receivables. • Seek adoption of user fee adjustments for various services. • Stiffening penalties for non-payment or late-payment of fees, permits and licenses. • Sell surplus real property no longer used. • Continue to work with our state and federal legislative delegations to preserve home rule approaches to revenue development and to not shed the load of higher levels of government to the local level.

Principal Issues Affecting the Budget	Actions-Strategies to be Undertaken
replace funding by the City of Statesboro for the Library, Recreation, Airport, Animal Control and the Development Authority after the County assumed these services under the Bulloch County Service Delivery Strategy.	
Increasing Costs for Essential Goods and Services: Escalating costs for basic goods and services along with unplanned and unfunded mandates by higher levels of government to meet service requirements can influence the County from hitting its initial annual budget targets. Over the past several years, uncontrollable and accelerating annual percentage cost increases for such items as: • Gasoline and petroleum related products resulting from price versus consumption increases. • Radio equipment maintenance for Public Safety units. • Various maintenance supplies and parts, largely driven by transport delivery costs. • Outside building maintenance performed by contractors, and building materials. • Utility costs, resulting from price versus consumption increases. • Employee health care.	**Strategic Cost Control:** Continue to be aggressive in offsetting costs of essential goods and services with similar proactive measures already taken that have included: • Control of authorized jobs or positions within operating budgets and departments. • Centralizing the purchasing function. • Monitoring capital projects with a project management approach. • Monitoring overtime and travel. • Institute improved risk management and safety program. • Minimize the use of take-home vehicles. • Monitor energy efficiency in County facilities and vehicle fleet. • Improving productivity through technology. • Monitor the self-funded employee health care plan in compliance with the Affordable Care Act.
Financial Structure: Structural budget deficits occurring from FY 2011 to FY 2014 previously damaged the County's operating position (i.e. fund balance or 'rainy-day' fund). Responsible financial policies along with aggressive revenue enhancement and cost control strategies have been implemented to correct the County's operating position and maximize resource deployment. Bulloch County's ability to keep taxes low will be challenged in coming years due to a number of critical needs resulting from increased population growth and service demands by more citizens.	**Reserve Fund Stabilization Plan:** As a part of the general property tax increase in FY 2016, the County developed a five-year reserve fund stabilization plan to rebuild its rainy-day fund to an ideal level, while at the same time improving service, through FY 2020.
Unmet Needs: Annually, there is typically as much as $2.5 million dollars in recurring annual budget requests that are justifiable unmet needs for the operation of Bulloch County government largely resting in the need for new staffing or equipment to maintain a level of service consistent with population growth.	**Annually Update Unmet Needs:** Continue to examine and analyze future unmet needs of the organization and its assets.
Asset Management: While the County continually addresses building and facility issues related to space and storage constraints, on-going	**Maintain a Long-Term Asset Replacement Plan:** Continue to update and maintain asset inventories and adhere to replacement plans for key fixed

Principal Issues Affecting the Budget	Actions-Strategies to be Undertaken
maintenance needs and security issues need to be further examined, too. Planning and scheduling for the on-going replenishment of exhaustible fixed assets, particularly fleet vehicles, computers and telecommunication equipment is also important.	exhaustible assets before they experience decline and begin to increase operating costs – while ensuring that disposal of under-utilized or unused assets are disposed of to recoup salvage costs and to take off of insurance rolls.
Workforce Development: Over ten years ago, the county made major changes by implementing new personnel and accountability policies and appointed a Human Resources Director. With those key instruments in place, labor market conditions demand that Bulloch County develop its existing and future workforce by providing adequate pay and training to be competitive for qualified and efficient workers.	**Improve Capacity of Human Resources:** Since this office was initiated, capacity building in terms of proper staffing and resources will take some time. However, the relevant actions that must be taken this year are to 1) concentrate on ways to improve the retirement system; 2) focus on improving county-wide employee morale through health and safety programs, coaching and team-building; and, 3) revise job-descriptions and pay plans for all employees.
Planning for Levels of Service: The increased service demands for a growing population (now at 72,651) have affected all operating departments who continue to make adjustments in the provision and levels of service to meet the needs of a growing population.	**Annually Review Level of Service Requirements:** Continue to assess the levels of services the citizens require in-lieu of steady population growth, in measure with their willingness and ability to pay for them.
Infrastructure and Facilities: Bulloch County's growing population will demand more infrastructure and community facilities, particularly roads, expanded criminal justice facilities, additional law enforcement, along with the expansion of emergency operations such as fire services and EMS-Rescue. The County should also work with its cities to economically extend their water and sewer utilities to intelligently service growth.	**Annually Update the Capital Improvements Plan:** Continue to annually update the five-year Capital Improvements Plan to ensure orderly planning of key infrastructure and facilities while ensuring a method for determining operating impacts.
Land Use and Growth Management: Effective code enforcement services are needed to accommodate expected future population and commercial growth. The various master planning documents adopted in 2009 serves as an effective tool for growth management. However, this needs to be followed by revisions in our development ordinances to respond to sprawling development patterns and new building technologies.	**Implement of Master Planning Documents:** The County must carry out the process of implementing key planning documents to meet the needs of a growing population.
Economic Development: Bulloch County's tax base is becoming more increasingly residential, thus increasing the cost of service faster than revenues received to support them. There is an urgent need to become aggressive in industrial and economic development. The long-term development of the local economy will be greatly	**Aggressively Attract New Industry:** Assist the Development Authority of Bulloch County in attracting new industry and in retention and expansion of existing industry. Carry out existing plans to develop industrial land and the Tax Allocation District at the I-16/US 301 interchange.

Principal Issues Affecting the Budget	Actions-Strategies to be Undertaken
influenced by the ability to attract new economic development to Statesboro and Bulloch County.	
Environmental Protection: Again, Bulloch County's growth puts its citizens in the position to be good stewards of the environment. It's is highly likely that the State of Georgia, through the Coastal Georgia Regional Commission, will require us to increase our responsibilities in this area within the next several years.	**Proactively Prepare for Future Environmental Mandates:** Prepare for increased environmental mandates that will be required in the Coastal Georgia Regional Master Plan and Water Management Plan, by being proactive in planning for measures to protect its most sensitive environmental resources to intercept any state or federal government intervention which is typically more costly.

Major Functions – Service Delivery

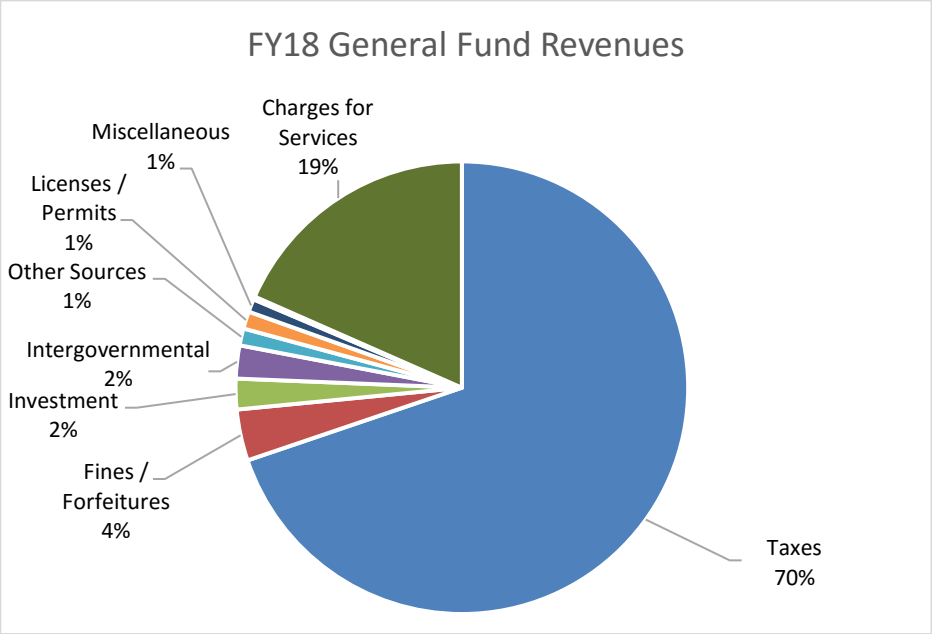
Focus and Mission	Budget Department	
General Government *Effective and Efficient* To provide responsible administration and stewardship of Bulloch County's legal, financial, ministerial and democratic processes.	Commissioners Clerk of Board County Manager Elections Finance	GIS Staff Attorney Tax Assessor Tax Commissioner
Judicial Services *Justice and Equity* To administer as an agent of the State of Georgia, swift and effective justice as provided for in the state and Federal Constitution.	District Attorney Public Defender Superior Court Clerk of Courts	Magistrate Court Probate Court State Court Judge Solicitor
Public Safety *Protection of Lives and Property* To protect lives and property by effective means with prompt and courteous service for the law-abiding citizens and guests of Bulloch County.	Adult Probation Coroner Correctional Institute Jail Public Safety Administration	Sheriff Animal Control / Shelter EMS Statesboro Fire District Rural Fire District
Public Works *Improving Transportation and the Environment* To deliver cost-effective maintenance and construction of key transportation infrastructure and public right-of-ways, and to protect and enhance the environment and public health through effective best management practices.	Airport Roads and Bridges	Solid Waste Street Tax Districts
Community Services *Social / Educational Opportunity through Healthy Lifestyles* To enable each citizen of Bulloch County to enjoy the highest quality of life through equal opportunities for enrichment and independent living.	Center for Agriculture Extension Service Recreation Splash in the 'Boro Health Department	DFACS Senior Companion Program Regional Library
Community Development *Growth Management and Economic Opportunity* To plan and implement programs that enable economic prosperity, while protecting the public's health, safety and welfare.	Code Enforcement Building Inspections Development Authority	Planning and Zoning Greenspace Tourism
Capital Projects *Community Facilities and Economic Development* To ensure a planned, long-term program for responsible investment in public infrastructure, community facilities and economic development.	Capital Funds	SPLOST

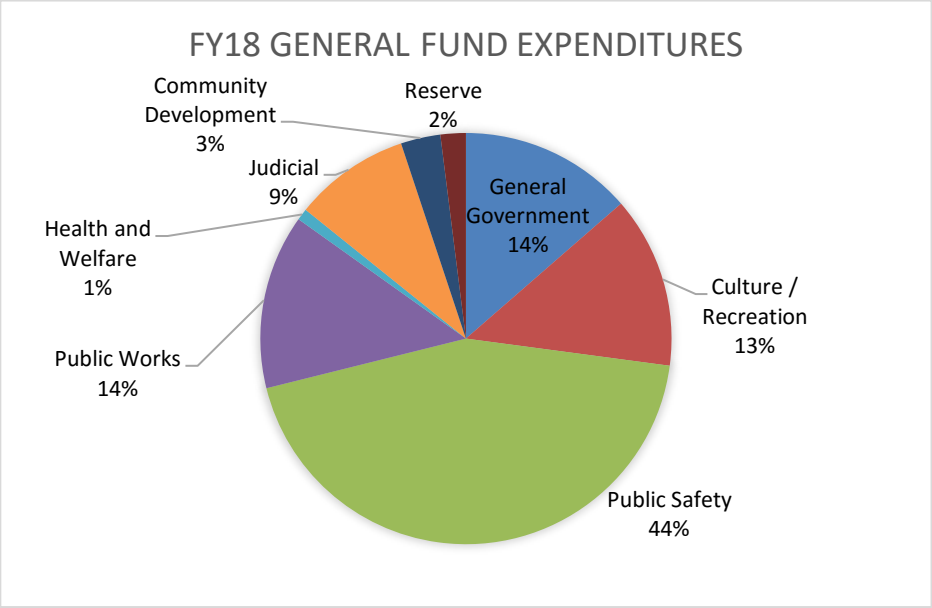
General Fund

This fund is used to account for all County general financial resources, except those to be accounted for in another fund.

General Fund Summary

Revenues	2018 Approved	% of Total	Expenditures	2018 Approved	% of Total
Taxes	26,903,000	69.8	General Government	5,243,819	13.6
Licenses and Permits	478,000	1.2	Judicial	3,515,210	9.1
Intergovernmental	908,565	2.4	Public Safety	16,963,517	44.0
Charges for Services	7,092,635	18.4	Public Works	5,295,156	13.7
Fines and Forfeitures	1,411,800	3.7	Health and Welfare	352,800	0.9
Investment Income	843,325	2.2	Culture and Recreation	5,204,859	13.5
Contributions and Donations	81,954	0.2	Community Development	1,201,851	3.1
Miscellaneous	358,060	0.9	Reserve - Contingency	766,861	2.0
Other Financing Sources	466,735	1.2			
Total Revenues	**38,544,074**	**100.0**	**Total Expenditures**	**38,544,074**	**100.0**





General Fund Revenues

Taxes	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
311101 Real Property Taxes – Current Year	16,549,589	19,276,084	20,050,000	20,094,655	20,775,000
311120 Real Property Timber – Current Year	103,864	103,778	75,000	86,778	100,000
311200 Real Property Taxes – Prior Year	434,953	416,415	425,000	372,488	400,000
311310 Personal Property – Motor Vehicle	1,543,929	1,539,147	1,539,000	1,528,776	1,539,000
311315 Title Ad Valorem Tax (TAVT)	487,468	400,628	435,000	400,000	400,000
311316 Alternative Ad Valorem Tax (AAVT)		44,017	44,000	44,000	44,000
311320 Personal Property Manufactured Home	173,139	182,356	197,200	213,432	190,000
311340 Intangible Recording Tax		357,530	330,000	573,468	375,000
311350 Railroad Equipment	11,695		11,000	11,000	11,500
311390 Personal Property Tax – Other	345	890	500	1,249	1,000
311500 Property Not on Digest	42,321	279,515	6,000	15,195	30,000
311600 Real Estate Transfer	103,221	117,994	100,000	153,221	105,000
311750 Franchise Tax – Cable Television	164,578	169,949	173,000	171,116	172,500
314200 Alcoholic Beverage Excise	285,609	271,638	275,000	271,666	240,000
316100 Occupation Tax	41,121	39,482	45,000	42,712	40,000
316200 Insurance Premium Tax	1,941,100	2,078,615	2,130,580	2,211,755	2,250,000
316300 Financial Institution Tax	93,132	93,231	93,000	107,668	100,000
319110 Real Property – Penalties and Interest	275,789	258,907	200,000	193,716	130,000
Total Taxes	**22,251,852**	**25,640,175**	**26,129,280**	**26,492,894**	**26,903,000**

Licenses and Permits	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
321101 Alcoholic Beverage License	80,690	79,455	75,000	75,000	75,000
322210 Zoning and Land Use	12,910	16,804	14,000	29,897	25,000
322212 Tower Permit	1,808		1,500		
322230 Sign Permit	70		100		
322400 Marriage License	22,754	24,764	21,600	27,308	23,000
322910 Pistol Permit	37,199	38,969	37,000	39,109	28,000
322911 Fingerprinting		(40)			
323120 Building Inspection Permit	152,616	165,638	150,000	220,572	200,000
323121 Manufactured Home Inspection Permit	27,525	26,315	22,000	25,366	25,000
323125 Non-Permit Inspections	8,465	8,600	8,000	10,091	9,000
324300 Late Tag Penalty	109,896	93,738	95,750	83,068	93,000
Total Licenses and Permits	**453,932**	**454,243**	**424,950**	**510,412**	**478,000**

Intergovernmental	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
331111 Law Enforcement	12,063	7,423	9,500		
331112 US Marshall Housing	452,300	290,250	275,000	501,900	500,000
331113 US Marshal Transport	44,995	59,566	45,000	38,836	40,000
331150 Donations			1,200	988	
331151 GEMA – ODP Grant	94,477				
334100 Emergency Management – Georgia	41,065	21,565	21,565	21,565	21,565
334114 EMS - DCA Grant		23,718		7,943	
334122 Mental Health Court	107,391	108,693	144,474	110,000	110,000
334215 Grants	28,640	34,470	28,000	13,899	34,000
335200 PILOT – Forest Land Protection Grant		12,084			
336001 Environmental Management - Statesboro	113,333	122,000	122,000	122,000	122,000
336001 Mill Creek Dugouts – BOE		50,000		125,869	
336002 Mill Creek Batting Cages – BOE		110,617	108,334	160,216	
336003 Law Library		5,000			
336004 Animal Control – Statesboro	39,825	73,239	49,950	56,028	48,000
336011 Emergency Management – Statesboro	5,000	5,000	5,000	5,000	5,000
336013 Elections – Other Cities	14,807	3,124	5,000		28,000
Total Intergovernmental	**953,896**	**926,749**	**813,823**	**1,164,243**	**908,565**

Charges for Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
341100 Court Costs	10,005	2,623	2,500	6,002	3,500

341110 Court Costs – Bond Administration	62,832	132,990	100,000	51,109	50,000
341120 Court Costs – Probation Fee	336,032	301,606	315,000	283,998	300,000
341130 Probation Transfer		66		1,128	1,000
341190 Serving Civil / Criminal	21,704	20,725	18,000	22,774	21,000
341191 Forfeiture	16,952	54,580	45,000	48,114	47,000
341192 Restitution	11,645	13,638	12,000	7,661	7,100
341200 Recording of Legal Liens Instrument	154,800	159,617	150,000	168,998	145,000
341203 Deed Scanning	12,965				
341204 Attorney / Filing Fees	4,714	4,041	4,800	1,079	
341301 Subdivision Plan Fees	3,129	4,125	3,000	5,534	6,000
341390 Addressing Fees	2,294	6,161	5,000	5,988	6,000
341600 Motor Vehicle Tag Collection	88,320	89,336	90,000	83,509	90,000
341701 SPLOST – Project Reimbursement	157,015	22,103	75,000		40,000
341702 Concerted Services Administration	163	218	220	677	500
341910 Election Qualifying Fees		24,798	5,000	11,502	5,000
341930 Sale of Maps and Publications	3,349	2,130	2,500	1,944	2,000
341931 Photocopies	302	245	40		
341940 Commission – Tax Collections	542,474	558,766	540,000	577,567	560,000
341945 Collection Fee – Hotel / Motel Tax	651	632	500	500	600
341946 Collection Fee – Lighting District	11,500	10,460	11,620	11,620	11,620
341947 Collection Fee – Fire District	16,200	16,619	16,200	16,200	16,200
341975 Miscellaneous Revenue	1,870	1,769	1,850	77,359	27,000
342320 Inmate Medical Reimbursement		25,636			
342330 Prisoner Housing	1,015,696	1,112,950	1,075,000	1,127,804	1,100,000
342331 Jail Fees	172,025	191,315	175,000	126,899	128,000
342333 Clothing Reimbursement – Georgia	4,601	3,687	4,000	2,866	4,000
342600 Ambulance Fee	1,880,727	1,796,833	1,830,000	1,630,102	1,750,000
342900 Radio Maintenance – BOE	45,407	52,143	45,406	45,406	59,043
342100 School Resource Office – BOE			40,348	49,791	79,900
343001 Pipe Sale / Installation	27,782	49,980	35,000	48,976	45,000
343010 Streets/Public Improvement Services	3,947	2,847	2,500	2,362	
343300 DOT Inmate Crew	36,208	38,980	39,500	39,500	37,000
344110 Roll-off Dumpsters	296,460	437,728	400,000	554,345	480,000
344130 Recycled Material Sale	273,560	230,667	215,000	262,908	244,000
344140 Curbside Recycling	6,107				
346000 Animal Shelter	28,379	26,689	25,000	29,522	27,000
347210 Facility Rentals	69,380	80,480	74,000	74,000	74,000
347211 Gym Rentals	4,263	9,216	5,500	5,500	5,500
347212 Field Rentals	14,878	10,805	12,500	12,500	12,500
347300 Tournament Gate Fees	43,028	42,789	56,000	41,500	42,700
347510 Registration Fees	451				
347511 Registration Fees – Fall Youth / TR	73,408	104,930	79,160	103,699	105,000
347512 Registration Fees – Winter	21,448	23,904	23,000	21,470	21,900
347513 Registration Fees – Spring/Summer	120,358	145,597	155,000	146,000	148,000
347515 Registration Fees – Our Time	793,944	805,627	819,900	1,286,306	925,000
347516 Registration Fees – Tennis	21,486	19,168	28,000	22,000	22,000
347518 Registration Fees – Summer Camp	144,628	146,032	135,000		142,000
347520 Adult Player Contract Fees	6,902	7,240			
347525 Registration Fees – Tournament / Senior Cit.	89,698	87,425	130,700	97,450	95,800
347526 Adult Team Entry Fees	14,570	15,960	22,700	20,000	21,000
347530 Registration Fees – Instructional	45,312	40,151	45,510	39,346	40,100
347531 Youth Uniform Fees	5,128	3,616	4,000	4,000	4,000
347910 Concession Sales	76,716	90,949	105,000	100,550	102,000
347930 Recreation – Program Fees	28,865	29,875	15,500	28,721	12,800
347935 Summer Camp Misc Fees			17,700		18,000
347941 Miscellaneous Fees – Tennis	1,902	2,186	2,050	2,700	2,700
AG Complex Revenues					4,172
Total Charges for Services	**6,826,180**	**7,062,650**	**7,016,204**	**7,310,453**	**7,092,635**

Fines and Forfeitures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
351110 Superior Court – Fines / Posts	282,760	287,161	270,000	226,814	270,000

351111 Superior Court – Civil / Filing Fees	33,413	44,610	35,000	36,101	35,000
351112 Superior Court – County Misc / Adjustment	23,799	15,332	14,000	17,418	15,000
351113 Superior Court – Other Revenues		1,631	1,000	67	1,000
351120 State Court – Fines / Posts	653,828	624,400	635,000	628,592	600,000
351121 State Court – Civil Filing	32,168	11,764	10,000	11,454	10,000
351122 State Court – County Misc / Adjustment	12,368	13,774	13,000	5,299	13,000
351123 State Court – Criminal	33,277	31,118	31,600	34,020	30,000
351124 State Court – IDAF	100	378	100	761	300
351130 Magistrate Court – Filing / Fee Service	302,340	344,510	310,000	343,754	315,000
351131 Magistrate Court – Check Recovery	7,496	4,278	4,500	1,993	4,500
351132 Magistrate Court – Trust Account	23,724	25,415	22,000	27,641	23,000
351150 Probate Court	78,998	72,203	72,000	81,175	75,000
351160 Juvenile Court	3,985	4,772	4,000	6,181	5,000
351361 Seized Drug Funds	24,040	39,749	27,000	10,986	15,000
Total Fines and Forfeitures	**1,512,295**	**1,521,095**	**1,449,200**	**1,432,257**	**1,411,800**

Investment Income	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
361001 Interest	862	821	825		825
361102 Interest – Tax Commissioner	2,513	2,364	2,500	2,431	2,500
361003 Interest – Hospital Authority	806,495	863,470	870,000	838,795	840,000
Total Investment Income	**809,870**	**866,655**	**873,325**	**841,226**	**843,325**

Contributions and Donations	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
371000 Donations				750	
371101 Sponsorship	42,044	39,050	42,000	45,000	45,000
371101 Sponsorship	5,454		5,454	5,454	5,454
371101 Sponsorship	16,750	40,461	29,600	33,945	31,500
Total Contributions and Donations	**64,248**	**79,511**	**77,054**	**84,149**	**81,954**

Miscellaneous	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
381001 Rent – Pineland	24,000	24,000	24,000	24,000	24,000
381002 Rent – DFACS	155,100	155,100	155,100	155,100	155,100
381003 Rent – Department of Audits	17,170	17,170	17,170	17,170	17,170
381004 Rent – College St	24,000	22,000	24,000	24,000	24,000
381005 Rent – Federal Agencies				81,240	81,240
381006 Rent – State Soil and Water				8,820	8,820
381010 Rent – Air Evac		13,750	15,450	15,000	15,900
381011 Rent – Misyte, LLC	90	675	900	900	900
381050 Rent – Miscellaneous		71			
383000 Reimbursement for Damaged Property		9,992	35,000	24,509	5,000
389000 Other Miscellaneous Revenue	11,739	125,930	8,500	12,396	7,800
389001 Road Cost Reimbursement		5,973		3,793	
389100 Reimburse FICA Expenditure	16,959	17,255	17,000	16,600	18,000
389101 Vendor Comp on Sale Tax		85		85	60
389101 Vendor Comp on Sale Tax	115	151	100	120	70
Total Miscellaneous	**249,174**	**392,151**	**297,220**	**390,435**	**358,060**

Other Financing Sources	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
391201 Indirect Cost (Non-general Funds)	317,630	325,790	294,085	135,090	294,085
391202 Indirect Cost – SPLOST			113,440		
391205 TAVT Administration Fee	47,376	56,932	47,000	54,786	47,000
391206 Transfer Jail Add-on		111,700	100,600	100,600	100,650
392100 Sale of Fixed Assets	1,000	4,900	25,000	34,768	25,000
Proceeds from Capital Lease				436,500	
Total Other Financing Sources	**366,006**	**499,322**	**580,125**	**761,915**	**466,735**
Total Revenues	**33,487,452**	**37,442,551**	**37,661,181**	**38,988,984**	**38,544,074**

General Fund Expenditures

Board of Commissioners

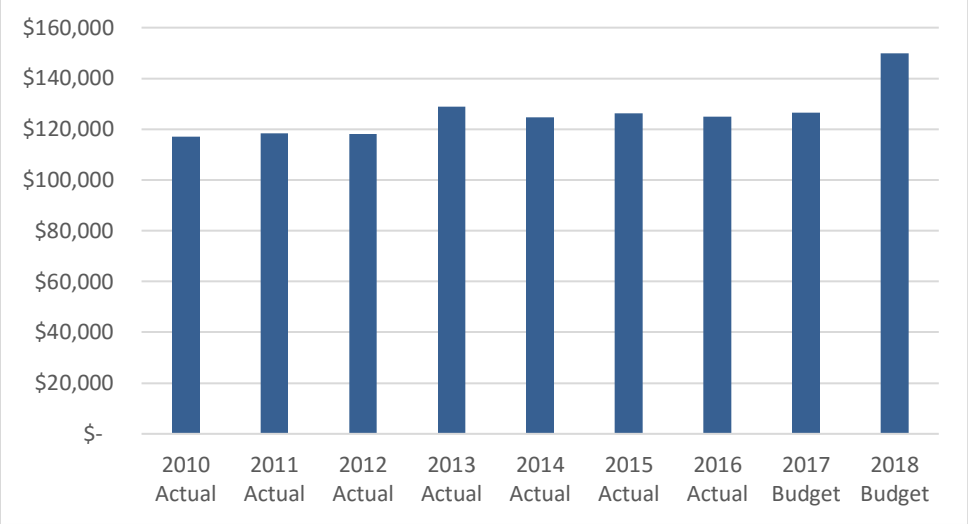
Department Description

The Board of Commissioners serves as the governing authority for Bulloch County government by setting public policy, enacting local laws and regulations, administering county property, setting the annual tax rate and exercising general financial management. The Commissioners partner with citizens to make Bulloch County a community of pride and choice for people to live, work and recreate. The Commission consists of a Chairman elected county-wide and six-members (four from District 2 and two from District 1). In FY 2018, the Board's major initiatives will be to strengthen its relationships with the state and federal government, focus on economic development, and stewardship of the County finances.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	7	7	7	7	7
Total FTE	**7**	**7**	**7**	**7**	**7**

Expenditure History



Fund 100 – General
Department – 11100 – Board of Commissioners

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511101 Salaries – Part-time	90,409	91,348	91,600	91,050	93,884
512100 Health and Life Insurance	320	643	640	645	19,763
512200 Social Security	6,916	6,988	7,015	6,965	7,182
512400 Retirement	12,294	5,933	5,955	5,600	6,102
512700 Workers' Compensation	1,551	2,488	1,557	1,625	1,653
Total Personnel Services	**111,490**	**107,401**	**106,767**	**105,885**	**128,584**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		23		25	390
522203 Equipment Maintenance	927	742	1,350	500	750
522320 Equipment Rental				150	
523201 Telephone	1,827	1,791	1,700	1,700	1,700
523203 Postage	293	343	500	1	350
523300 Advertising	1,897	930	2,100	800	1,000
523400 Printing and Binding		50			
523500 Travel	4,024	6,070	7,000	8,000	7,500
523700 Education and Training	1,850	3,960	2,500	8,000	5,000
523900 Other Expenses	173	650	250	250	250
531101 Supplies and Materials	2,068	925	2,050	2,050	2,050
531155 Vehicle Parts	16			130	150
531270 Gasoline / Diesel			500		250
531300 Food	1,712	1,810	1,500	1,650	1,750
531400 Books and Periodicals		180	200	500	200
Total Materials, Supplies & Services	**14,788**	**17,473**	**19,650**	**23,756**	**21,340**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment				300	
Total Capital Outlay				**300**	
Total Expenditures	**126,278**	**124,874**	**126,417**	**129,841**	**149,924**

County Manager

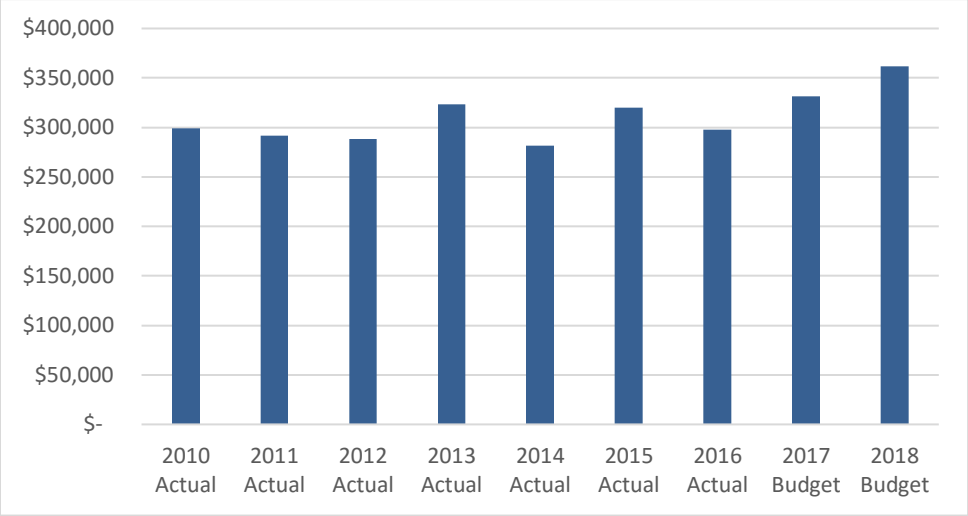
Department Description

The County Manager is given the executive role to direct the daily operations of county departments under the direction of the Board of Commissioners. The County Manager and Assistant County Manager advise and confer with other county officers by administering and implementing policies, regulations and the annual budget and work plan; to achieve the Board's vision of the community; and on improving their operations. The County Manager and his immediate staff carry out and coordinate Board policies.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	3	2	2	2	2
Total FTE	**3**	**2**	**2**	**2**	**2**

Expenditure History



Fund 100 – General
Department – 13200 – County Manager

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salaries – Full-time	233,686	220,084	220,874	245,000	249,677
511300 Overtime	478				
512100 Health and Life Insurance	28,833	19,402	46,262	46,262	46,262
512200 Social Security	16,613	15,652	16,897	16,500	19,100
512400 Retirement Contributions	13,579	14,017	14,357	15,500	16,229
512700 Workers' Compensation	948	895	1,030	1,000	995
Total Personnel Services	**294,138**	**270,050**	**299,420**	**324,262**	**332,263**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services			4,000		4,000
521201 Professional Services – IT	306	612	750	750	580
522201 Equipment Maintenance	977	770	1,250	500	750
522211 Software Maintenance		926	925	950	
523201 Telephone	2,165	2,409	2,200	2,100	2,100
523203 Postage	39	61	50	55	60
523500 Travel	10,649	8,230	11,500	11,000	11,500
523601 Dues	1,898	4,100	3,025	2,500	3,025
523700 Education and Training	4,922	2,665	3,900	3,500	3,500
531101 Supplies and Materials	1,815	1,337	1,600	2,500	1,900
531270 Gasoline / Diesel	368	359	450	125	450
531300 Food	1,259	933	1,500	400	1,000
531400 Books and Periodicals	162				
531600 Small Equipment		3,448			
Total Materials, Supplies & Services	**24,560**	**25,848**	**31,150**	**24,380**	**28,865**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers	274				
542401 Software	860	1,569	750	750	1,000
Total Capital Outlay	**1,134**	**1,569**	**750**	**750**	**1,000**

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
573000 Payments to Others		500			
Total Other Costs		**500**			
Total Expenditures	**319,832**	**297,967**	**331,320**	**349,392**	**362,128**

Clerk of Board

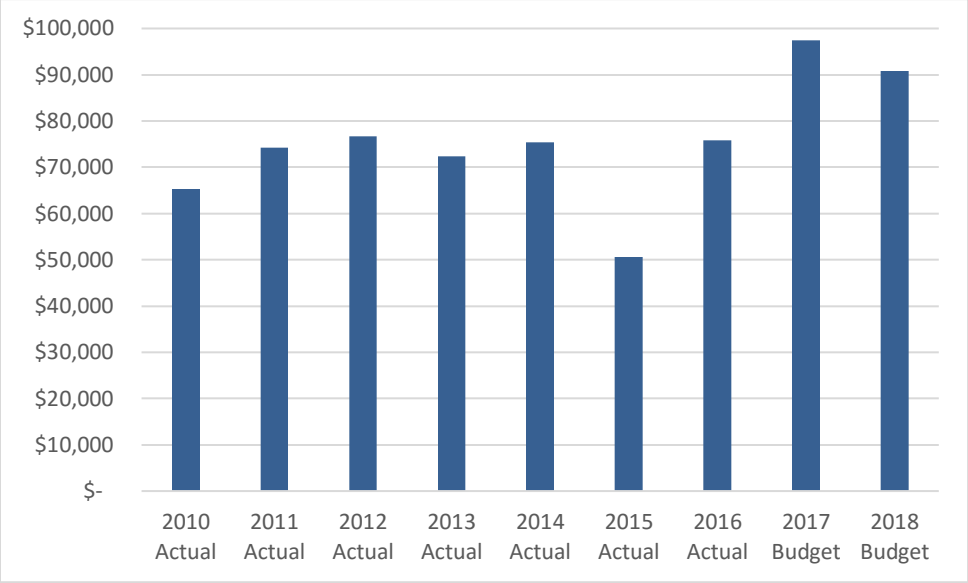
Department Description

The Clerk of the Board serves the Board of Commissioners as executive secretary for recording its official actions, preparing correspondence and reports and maintaining county records; preparing and administering official minutes and proceedings of the Board of Commissioners; and, acting as a liaison to the County Manager.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	1	1	1	1	1
Total FTE	**1**	**1**	**1**	**1**	**1**

Expenditure History



Fund 100 – General
Department – 13300 – Clerk of Board

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	28,750	42,038	43,524	43,700	45,394
511300 Overtime	1,276	1,655	1,600	1,800	1,600
512100 Health and Life Insurance	3,007	19,218	19,217	19,217	19,217
512200 Social Security	2,254	2,908	3,452	3,450	3,595
512400 Retirement Contributions	480	1,421	2,933	2,950	3,055
512600 Unemployment Insurance	4,950				
512700 Workers' Compensation	135	131	207	207	141
Total Personnel Services	**40,851**	**67,370**	**70,933**	**71,324**	**73,003**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		212	250	260	195
522201 Equipment Maintenance	977	742	1,000	450	500
522204 Software Maintenance	2,047	1,128	1,300	315	9,216
523201 Telephone	237	138	250	150	150
523203 Postage	941	251	375	375	375
523300 Advertising	353		120		
523400 Printing and Binding	2,221	1,599	2,440	1,600	1,800
523500 Travel	216	653	1,000	1,620	1,150
523601 Dues	25	50	50	50	50
523610 Bank Fee		936	1,000	1,100	1,125
523700 Education and Training	876	973	1,400	1,200	1,400
531101 Other Purchased Services		50		225	225
531101 Supplies and Materials	1,648	1,596	1,225	1,225	1,400
531300 Food		83	100	400	250
531600 Small Equipment		29		175	150
Total Materials, Supplies & Services	**9,540**	**8,439**	**10,510**	**9,145**	**17,986**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers	143		9,000	9,000	
542401 Software			7,000	9,216	
Total Capital Outlay	**143**		**16,000**	**18,216**	
Total Expenditures	**50,534**	**75,809**	**97,443**	**98,685**	**90,989**

Elections

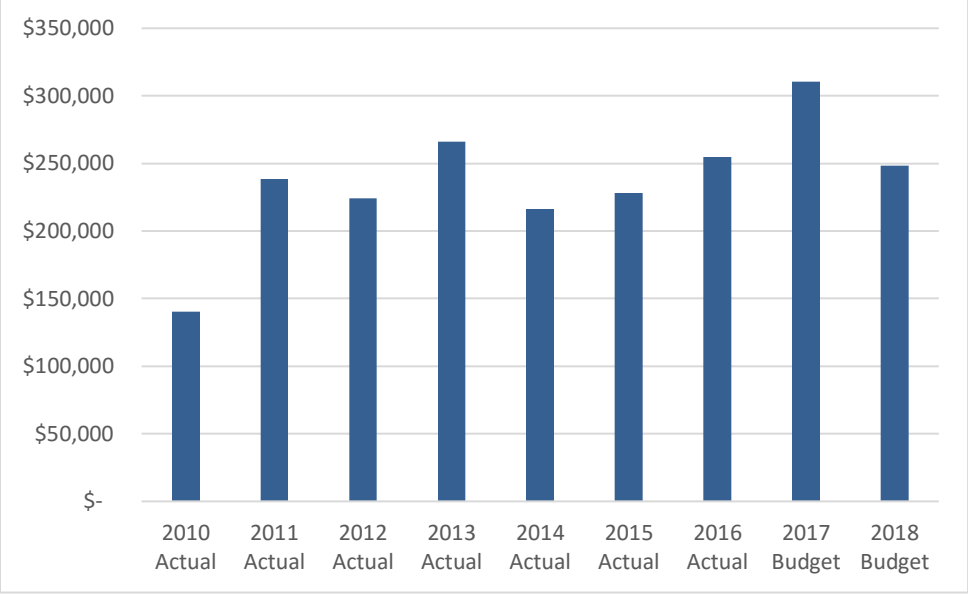
Department Description

Governed by three members of the Board of Elections and Registration appointed by the County Commission, this office provides eligible residents of Bulloch County the opportunity to register and exercise their right to vote.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	2	2	2	2	2
Part-time	3	2.9	2.9	4.2	2.9
Total FTE	**5**	**4.9**	**4.9**	**6.2**	**4.9**

Expenditure History



Fund 100 – General
Department – 14000 – Elections

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	106,796	96,460	96,110	99,000	100022
511201 Salary – Part-time	54,274	84,871	125,500	83,000	75,000
511300 Overtime	4,173	4,719	3,000	9,450	4,000
512100 Health and Life Insurance	13,950	13,152	13,669	13,669	13,669
512200 Social Security	12,103	13,611	17,183	14,500	13,695
512400 Retirement Contributions	6,090	6,078	6,442	6,700	6,761
512700 Workers' Compensation	868	796	537	550	912
Total Personnel Services	**198,253**	**219,687**	**262,441**	**226,869**	**214,060**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521100 Board of Elections	2,297	2,483	3,300	2,500	3,000
521201 Professional Services – IT		867	1,025	1,025	2,525
522201 Equipment Maintenance	1,453	1,714	1,080	1,250	1,400
522310 Rental - Land and Building	2,000	1,000	3,000	2,000	2,000
523201 Telephone	2,391	2,655	2,300	1,600	2,000
523203 Postage	4,988	7,350	7,500	6,100	7,500
523300 Advertising	2,270	3,985	4,000	2,500	3,000
523400 Printing and Binding			750		
523500 Travel	3,105	2,071	2,450	1,500	2,100
523601 Dues	90	90	90	90	90
523700 Education and Training	1,740	870	1,500	1,000	1,500
523900 Other Purchased Services	1,655				
531101 Supplies and Materials	2,110	2,820	2,450	2,400	2,400
531103 Election Supplies	5,716	9,024	18,500	7,000	7,000
Total Materials, Supplies & Services	**29,815**	**34,929**	**47,945**	**28,965**	**34,815**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542300 Furniture and Fixtures		311			
Total Capital Outlay		**311**			
Total Expenditures	**228,068**	**254,927**	**310,386**	**255,834**	**248,875**

Finance

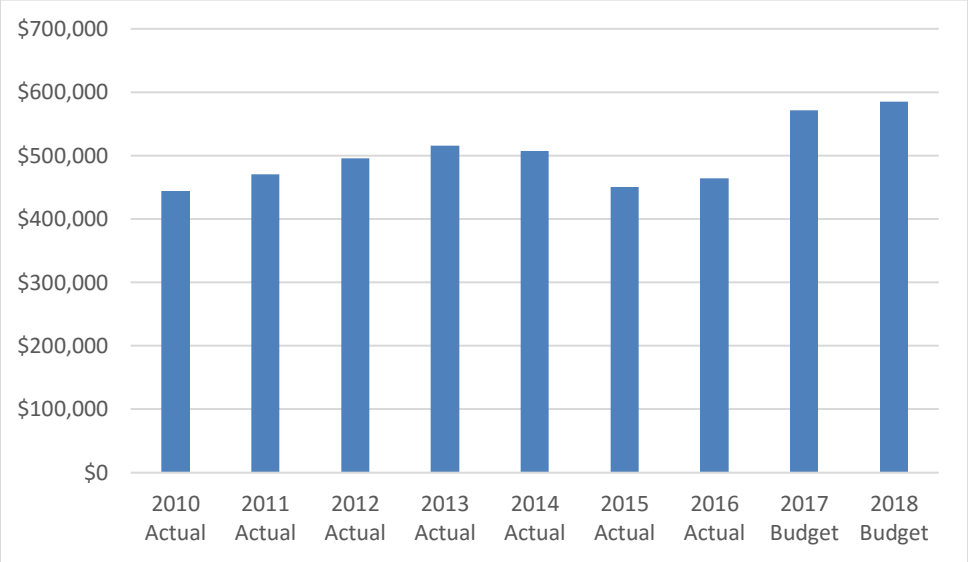
Department Description

To establish, conduct and maintain the financial operations and reporting system of Bulloch County in accordance with all applicable laws and standards and Generally Accepted Accounting Principles as prescribed by legal and regulatory oversight bodies; to ensure the effective and economical use of public resources through proper budgeting and prudent cash management, procurement and debt issuance; and to generate and distribute timely, accurate and meaningful financial information to management. In FY17, a new financial software system was purchased to streamline processing invoices and increase efficiency.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	6	6	6	6	6
Total FTE	**6**	**6**	**6**	**6**	**6**

Expenditures History



Fund 100 – General
Department – 15100 – Finance

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	257,380	270,838	283,608	285,000	300,947
511300 Overtime	126			225	
512100 Health and Life Insurance	34,228	47,517	53,418	53,418	46,108
512200 Social Security	18,743	18,845	21,696	21,900	23,022
512400 Retirement Contributions	9,773	15,385	18,435	18,525	19,562
512600 Unemployment Insurance	5,653				
512700 Workers' Compensation	74	883	1,274	964	964
Total Personnel Services	**325,977**	**353,468**	**378,430**	**380,032**	**390,603**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	72,050	64,428	65,000	65,664	68,000
521201 Professional Services – IT		1,321	1,775	1,775	1,355
522201 Equipment Maintenance	724	742	1,000	450	450
522204 Software Maintenance	22,070	20,292	20,575	20,575	27,575
522320 Rental – Equipment	6,542	6,751	6,500	5,500	6,500
523201 Telephone	1,313	1,507	1,500	1,500	1,500
523203 Postage	3,410	2,756	2,300	2,850	2,800
523300 Advertising	281	459	1,000	1,000	1,000
523500 Travel	5	26	1,000	1,200	2,300
523601 Dues	600	624	800	600	800
523610 Bank Fee	8,847	2,562	3,250	800	800
523700 Education and Training	2,385	1,975	12,000	2,500	5,000
523900 Other Purchased Services	1,127			240	150
531101 Supplies and Materials	4,180	3,584	3,750	2,100	2,100
531700 Gasoline / Diesel	283	170	200	140	200
531600 Small Equipment		4,285	2,000	1,165	3,060
Total Materials, Supplies & Services	**123,818**	**109,481**	**122,650**	**42,395**	**55,590**

Capital Outlays	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers		600		500	2,200
542401 Software	852	598		220,170	
542500 Equipment				38,959	
Total Capital Outlays	**852**	**1,198**		**259,629**	**2,200**

Other Financing Uses	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
581101 Principal				69,533	69,535
582301 Principal-Lease Software			70,800		
Total Other Financing Uses			**70,800**	**69,533**	**69,535**
Total Expenditures	**450,648**	**464,148**	**571,880**	**817,253**	**585,928**

Staff Attorney

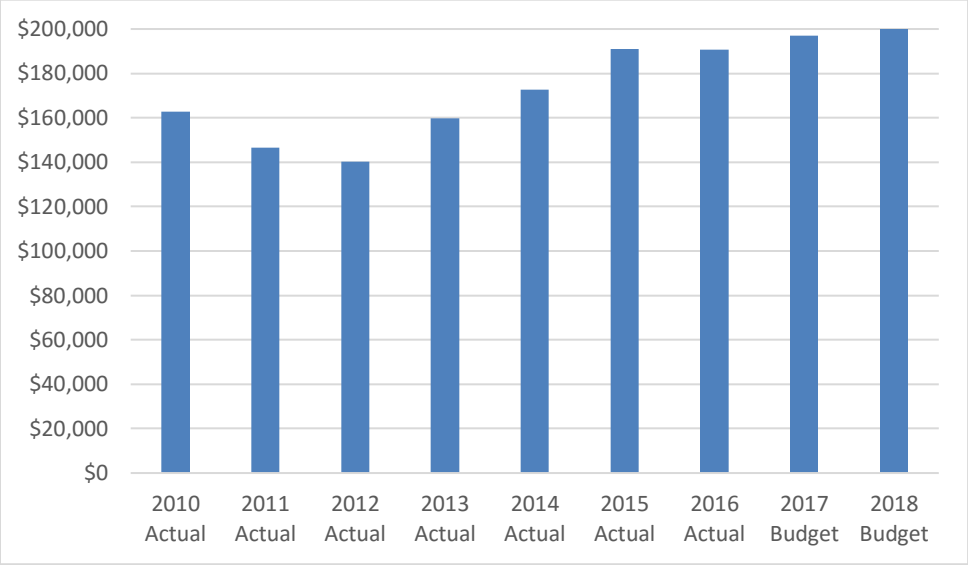
Department Description

To provide legal counsel to the Board of Commissioners in a cost-effective manner by attending all regular and special meetings of the Board; to advise and represent the Board of Commissioners, other boards, the County Manager, County Officers and department heads in legal matters; to approve and/or draft legal ordinances and other legal instruments; to assist in enforcing County ordinances; and, to aid in compliance with various human resources regulations and risk management activities including employee benefits, training for harassment, ADA, FMLA and HIPPA. Like the budgets of the Board of Commissioners, the County Manager and Clerk, most of the expenditures are for salaries, travel, training and incidental costs to fulfill the duties of the office.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	1	1	1	1	1
Total FTE	**1**	**1**	**1**	**1**	**1**

Expenditures History



Fund 100 – General
Department – 15300 – Staff Attorney

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	105,448	108,521	110,875	115,000	119,704
512100 Health and Life Insurance	19,182	19,218	19,217	19,217	19,217
512200 Social Security	7,605	7,836	8,482	8,798	9,157
512400 Retirement Contributions	6,813	6,912	7,207	7,250	7,781
512700 Workers' Compensation	110	114	101	100	115
Total Personnel Services	**139,158**	**142,600**	**145,882**	**150,365**	**155,974**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	32,767	25,533	32,000	13,000	30,000
521201 Professional Services – IT		189	250	250	195
522201 Equipment Maintenance	499	742	575	450	575
523201 Telephone	522	529	520	525	530
523203 Postage	104	79	100	150	200
523300 Advertising	20				
523400 Printing and Binding	91	169	45	150	150
523500 Travel	1,283	1,628	1,550	1,550	1,550
523601 Dues	650	583	640	640	640
523700 Education and Training	659	990	800	1,800	1,300
531101 Supplies and Materials	939	1,104	750	1,250	1,100
531400 Books and Periodicals	14,257	16,621	14,000	14,000	15,000
Total Materials, Supplies & Services	**51,792**	**48,168**	**51,230**	**33,765**	**51,240**
Total Expenditures	**190,949**	**190,768**	**197,112**	**184,130**	**207,214**

Human Resources

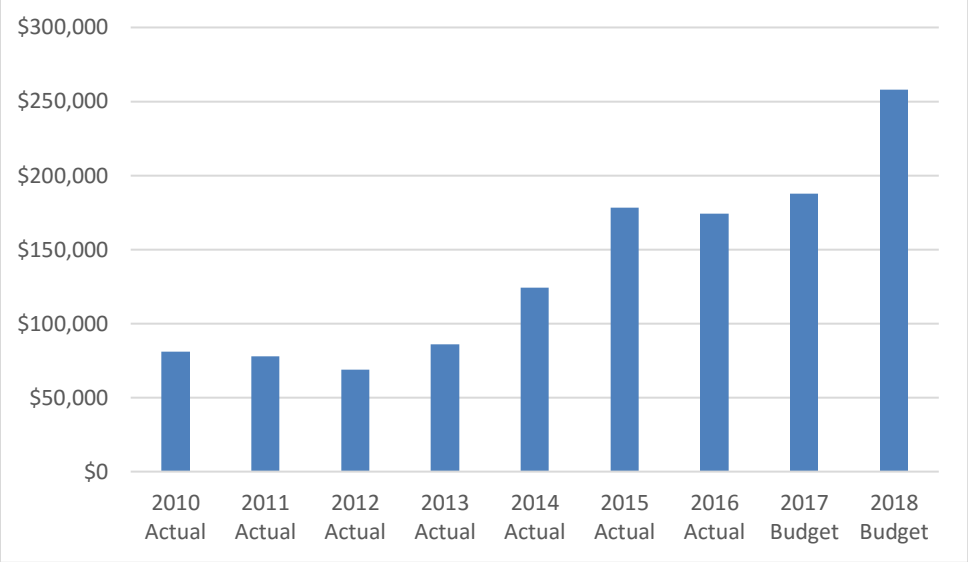
Department Description

To create and sustain an empowered workforce through proper administration of county personnel policies with regard to recruitment and selection, classification and compensation, benefits management and employee training and development while at the same time observing federal, state and local statutory duties. The focus in FY18 is to revise the employee compensation and classification plan, followed by the retirement plan. Additional focus will be placed on an employee health, occupational safety and wellness program to encourage healthy lifestyles and reduce workers' compensation liability and health insurance costs.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	2	2	2	2	3
Part-time	.5	.6	.6	.1	
Total FTE	**2.5**	**2.6**	**2.6**	**2.1**	**3**

Expenditures History



Fund 100 – General
Department – 15400 – Human Resources

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	104,558	105,389	106,611	101,500	156,044
511101 Salary – Part-time	233	11,409	11,050	13,000	
511300 Overtime	985	1,226	1,000	3,000	1,000
512100 Health and Life Insurance	13,688	13,706	28,408	13,000	49,416
512200 Social Security	7,614	8,577	9,078	8,000	12,014
512400 Retirement Contributions	6,264	6,857	6,995	3,500	10,208
512700 Workers' Compensation	435	414	522	450	456
Total Personnel Services	**133,778**	**147,577**	**163,664**	**142,450**	**229,139**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		589	750	750	580
522201 Equipment Maintenance	949	837	950	425	950
522204 Software Maintenance	7,123	10,091	10,300	10,000	10,000
523201 Telephone	1,334	823	1,350	850	1,350
523203 Postage	276	321	275	350	350
523400 Printing and Binding	351	871	1,500		1,000
523500 Travel	1,029	1,977	2,650	1,800	2,850
523601 Dues	150	340	340	340	750
523700 Education and Training	1,393	2,155	1,800	1,200	2,400
523800 Tax Penalty	26,894	2,897			
531101 Supplies and Materials	4,689	4,628	4,100	6,400	9,000
531600 Small Equipment		900			
Total Materials, Supplies & Services	**44,187**	**26,429**	**24,015**	**22,115**	**29,230**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers	143	128			
Total Capital Outlay	**143**	**128**			
Total Expenditures	**178,107**	**174,134**	**187,679**	**164,565**	**258,369**

Personnel Services

Department Description

The Personnel Services Adjustment account is used to budget for Annual Leave Conversions. Employees may cash-out up to 40 hours of annual leave, but must retain a balance of at least 40 hours.

Fund 100 – General
Department – 15410 – Personnel Services

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511112 Annual Leave Conversions			150,000	148,777	150,000
Total Personnel Services			**150,000**	**148,777**	**150,000**
Total Expenditures			**150,000**	**148,777**	**150,000**

Tax Commissioner

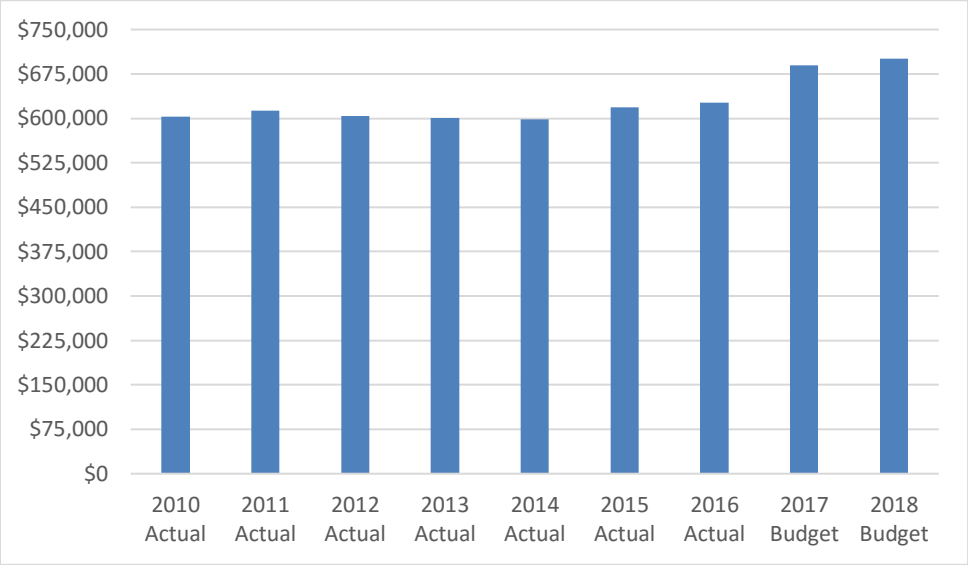
Department Description

To provide for the collection of ad valorem taxes for real and personal property, timber, heavy duty equipment, manufactured homes and motor vehicles for Bulloch County units of local government; and to issue motor vehicle tags and titles from the State of Georgia for County citizens. The Tax Commissioner works closely with the Tax Assessor to determine annual needs and projections for tax administration.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	1	1	1	1	1
Full-time	10	10	10	10	10
Total FTE	**11**	**11**	**11**	**11**	**11**

Expenditures History



Fund 100 – General
Department – 15450 – Tax Commissioner

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	373,008	374,004	403,296	397,000	419,525
511300 Overtime	3,011	2,934	4,500	700	4,500
512100 Health and Life Insurance	106,388	111,136	125,308	125,308	116,261
512200 Social Security	26,664	26,451	31,196	30,500	32,438
512400 Retirement Contributions	19,983	23,668	26,507	25,000	27,562
512600 Unemployment Insurance	2,805				
512700 Workers' Compensation	3,487	4,227	1,785	1,785	3,565
Total Personnel Services	**535,346**	**542,420**	**592,592**	**580,293**	**603,852**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services					9,100
521201 Professional Services – IT		1,200	1,525	1,525	2,325
521300 Technical	42,379	45,513	57,700	47,410	51,000
522203 Equipment Maintenance	4,790	1,214	3,100	1,300	1,500
522320 Rental – Equipment	4,663	4,245	4,700	4,300	4,700
523201 Telephone	2,260	2,773	2,700	2,725	2,725
523202 Website	472	269	300		300
523203 Postage	11,761	11,347	11,500	11,500	10,500
523300 Advertising	238	443	250	300	350
523400 Printing and Binding		586	500	600	500
523500 Travel	2,383	2,583	2,100	2,100	2,100
523601 Dues	585	585	850	850	850
523700 Education and Training	915	910	1,000	925	1,000
531101 Supplies and Materials	10,292	11,774	10,750	10,750	10,750
531400 Books and Periodicals	640	409	500	500	500
531600 Small Equipment				225	
Total Materials, Supplies & Services	**81,379**	**83,851**	**97,475**	**84,785**	**98,200**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers	1,209			195	
542500 Equipment	380	320			
Total Capital Outlay	**1,589**	**320**		**195**	
Total Expenditures	**618,313**	**626,590**	**690,067**	**665,498**	**702,052**

Tax Assessor

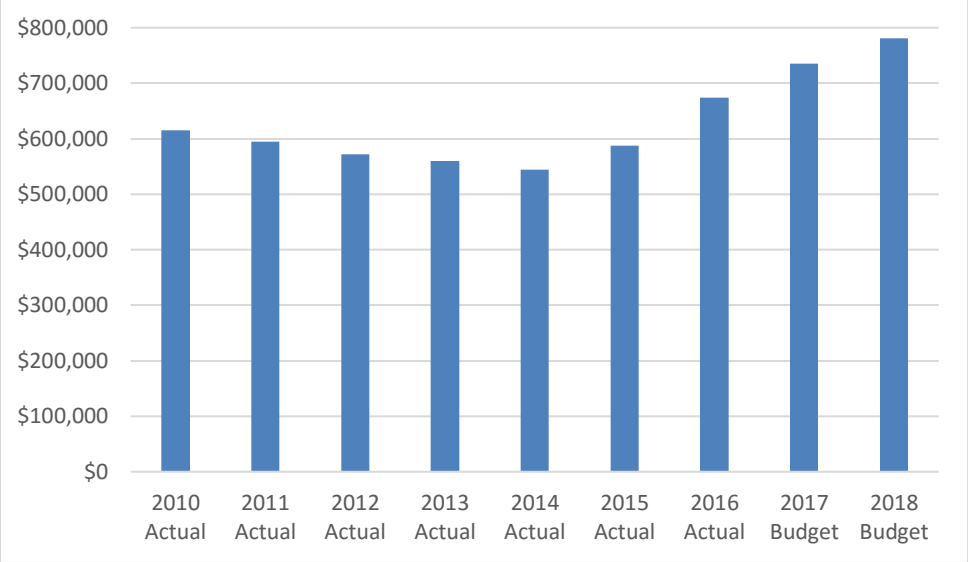
Department Description

To annually produce a value digest (inventory) of all taxable property located within Bulloch County in a fair, efficient and professional manner to be furnished to the units of local governments. The Tax Assessor works closely with the Tax Commissioner to determine annual needs and projections for tax administration. This office, like the Tax Commissioner's office, is also highly subject to state mandates in its operations. The state has passed key property tax reform bills in recent years that have adversely affect the department's ability to maintain uniformity in taxation. In spite of these trends Property Tax remains the largest source of revenue for County Government. Automation utilized and spurred by the GIS investment has increased office efficiency and reduced customer traffic and congestion, resulting in improved customer service. A significant annual function is to complete the tax digest for submission to Georgia Department of Revenue by the first of August.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	8	8	10	9	10
Part-time					.5
Total FTE	**8**	**8**	**10**	**9**	**10.5**

Expenditures History



Fund 100 – General
Department – 15500 Tax Assessor

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	376,418	404,704	482,169	450,000	503,746
511101 Salary – Part-time			5,400		15,600
512100 Health and Life Insurance	104,821	97,177	135,096	110,000	147,305
512200 Social Security	26,515	28,518	37,299	34,425	39,730
512400 Retirement Contributions	23,542	25,295	31,341	27,000	32,743
512700 Workers' Compensation	1,487	1,490	3,065	3,100	1,714
Total Personnel Services	**532,783**	**557,184**	**694,370**	**624,525**	**740,838**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521103 Board of Assessors					5,400
521201 Professional Services – IT		2,397	2,750	2,500	2,325
521300 Technical	17,111	81,192	16,000	16,000	11,000
522201 Equipment Maintenance	815	12,513		500	500
522202 Vehicle Maintenance	59	842	400		400
522320 Rental – Equipment		98	800		
523201 Telephone	2,110	2,179	2,150	2,150	2,150
523203 Postage	1,550	1,020	800	1,000	800
523400 Printing and Binding	15,542				
523500 Travel	4,508	4,708	4,500	4,500	4,500
523601 Dues	1,940	2,044	600	600	600
523700 Education and Training	2,620	2,365	3,000	3,000	3,000
523900 Other Purchased Services	183			35	
531101 Supplies and Materials	3,484	4,306	4,200	4,200	4,200
531155 Vehicle Parts	709	409	300	250	300
531270 Gasoline / Diesel	1,597	1,140	1,800	1,500	1,800
531400 Books and Periodicals	1,225	1,560	1,500	1,200	1,500
Total Materials, Supplies & Services	**53,452**	**116,775**	**38,000**	**37,435**	**38,475**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers	1,060		2,500	1,910	
542401 Software					3,225
Total Capital Outlay	**1,060**		**2,500**	**1,910**	**3,225**
Total Expenditures	**587,295**	**673,959**	**734,870**	**663,870**	**782,538**

Geographic Information System (GIS)

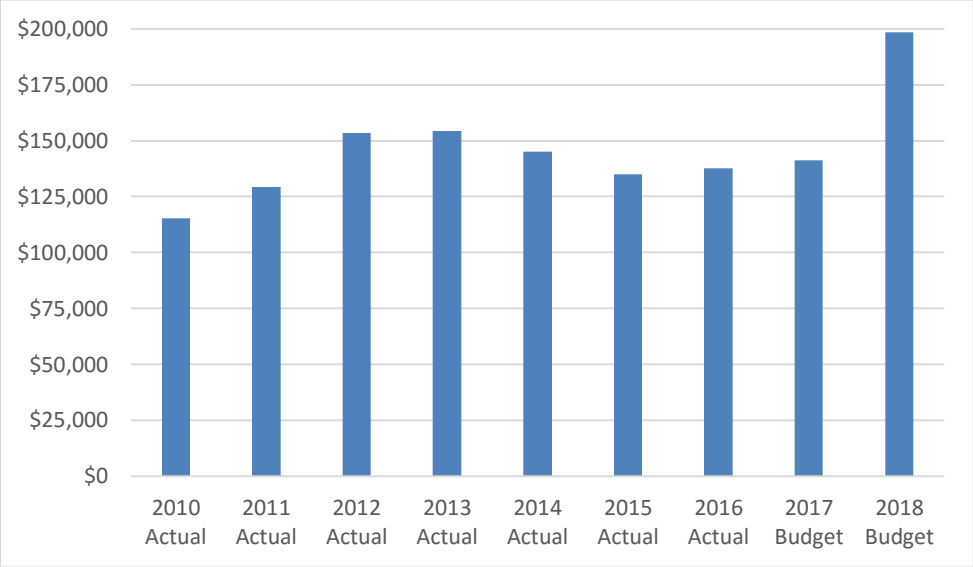
Department Description

To cost-effectively collect, develop, and maintain an automated system of relational data to be used for analysis, decision-making and public information, consisting currently of more than 20 map layers as well as 100 associated information for tax assessment, roads, zoning and land use, political boundaries, utilities and other purposes. To acquire imagery and other technology for the county in various formats and types of the highest level possible that integrate with the layers the office maintains. To work with all departments to integrate GIS technologies into their work to improve efficiency at the lowest cost.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	2	2	2	2	3
Total FTE	**2**	**2**	**2**	**2**	**3**

Expenditures History



Fund 100 – General
Department – 15510 – GIS

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	89,965	91,581	94,062	94,500	131,600
512100 Health and Life Insurance	13,852	13,671	13,669	13,669	27,760
512200 Social Security	6,483	6,594	7,196	7,196	10,067
512400 Retirement Contributions	5,786	5,861	6,114	6,114	8,554
512700 Workers' Compensation	329	387	431	431	431
Total Personnel Services	**116,415**	**118,095**	**121,472**	**121,910**	**178,413**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		544	750	700	580
521300 Technical	13,400	13,400	13,400	13,400	13,400
522201 Equipment Maintenance	100		100		500
522202 Vehicle Maintenance	347	1,057			
523201 Telephone	418	456	500	400	400
523203 Postage	94	23	200	5	300
523500 Travel	962	940	2,000	950	2,000
523601 Dues	527	607	700	700	700
523700 Education and Training	878	150	500	1,550	1,500
531101 Supplies and Materials	1,001	1,190	1,000	750	1,000
531155 Vehicle Parts	586	460		50	
531400 Books and Periodicals			100		
531600 Small Equipment		876		1,825	
Total Materials, Supplies & Services	**18,315**	**19,704**	**19,250**	**20,330**	**20,380**

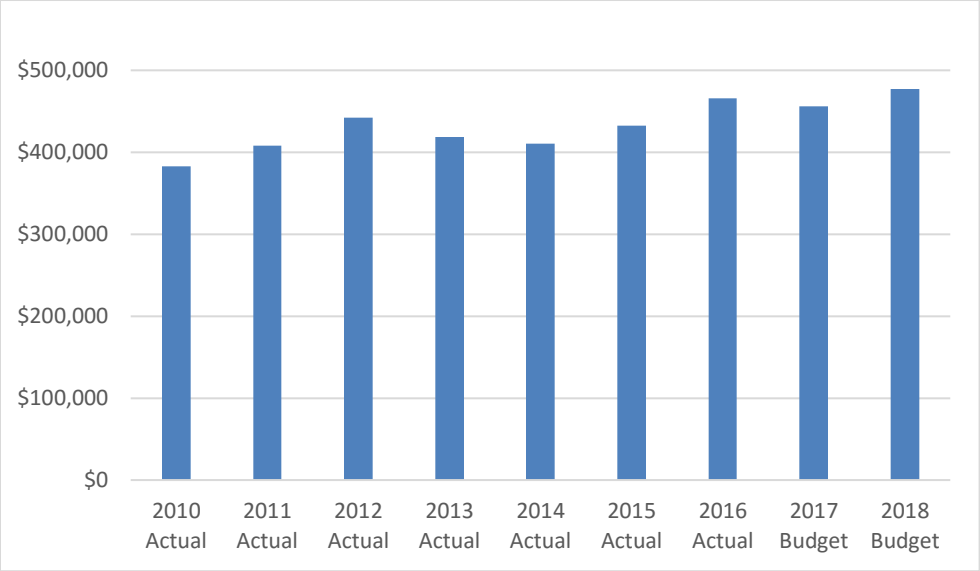
Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment	321		500	40	
Total Capital Outlay	**321**		**500**	**40**	
Total Expenditures	**135,051**	**137,799**	**141,222**	**142,280**	**198,793**

Risk Management

Department Description

To provide funding for risk management activities through payment of insurance premiums for general liability and property, workers' compensation, fidelity bonds and other insurance products to protect the County against extreme financial losses. Risk management strives to serve County government through the reduction of liability risks, as well as ensure a safe working environment for County employees. Risk Management accomplishes this objective through the provision of risk assessment, safety awareness and internal analysis services. Risk Management responsibilities for Bulloch County are shared among key appointed officials, but works in conjunction with the Human Resources Manager and a County employee safety committee. The County Staff Attorney and the Chief Financial Officer administer the County's property and casualty insurance program and various liability matters relating to the County and its employees and provides loss control services while coordinating administration of the Workers' Compensation Program. In FY17, special focus given to continue improving the employee safety program with on-going education and training.

Expenditures History



Fund 100 – General
Department – 15550 – Risk Management

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
523101 Insurance – Liability, Property & Casual	416,352	416,172	407,331	415,000	417,000
523102 Insurance Deductibles	16,274	49,504	40,000	58,000	60,000
Total Materials, Supplies & Services	**432,626**	**465,676**	**447,331**	**473,000**	**477,000**
Total Expenditures	**432,626**	**465,676**	**447,331**	**473,000**	**477,000**

Government Buildings

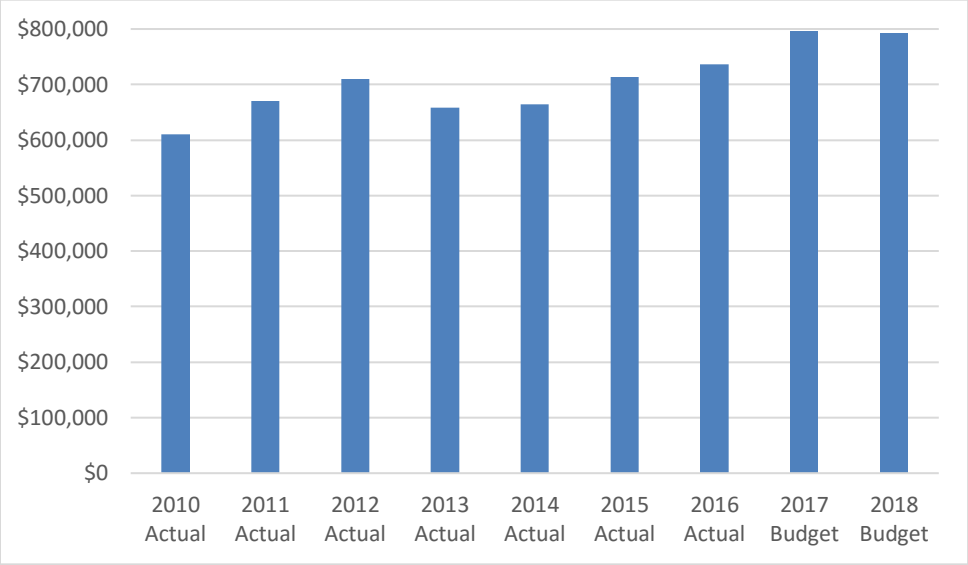
Department Description

To maintain the appearance, structural integrity, safety and functionality of all county-owned buildings in a cost-effective manner. The personnel supported in this department are mostly responsible for light maintenance, custodial and janitorial duties for county administrative buildings and courtrooms. Heavy maintenance is reliant on Contractor labor and skilled inmate laborers from the Correctional Institute. With several new administrative buildings proposed over the next several years, consideration will be given to either increasing staff levels or alternatively providing technical resources to execute job responsibilities more efficiently. In FY16, one employee, responsible for grounds maintenance, was moved into the Facilities and Grounds budget.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	9	8	8	8	8
Total FTE	**9**	**8**	**8**	**8**	**8**

Expenditures History



Fund 100 – General
Department – 15650 – Government Buildings

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	285,393	265,566	270,507	270,000	261,379
511300 Overtime	21,265	17,726	20,000	15,000	20,000
512100 Health and Life Insurance	81,281	69,768	76,194	72,000	68,794
512200 Social Security	21,895	20,137	22,224	20,655	21,526
512400 Retirement Contributions	18,504	17,482	18,883	17,500	18,290
512700 Workers' Compensation	8,049	7,008	7,977	7,977	8,361
Total Personnel Services	**436,386**	**397,686**	**415,785**	**403,132**	**398,349**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	650	390			
521201 Professional Services – IT		167	250	200	200
522100 Cleaning Services	2,959	4,877	3,500	13,000	3,500
522201 Equipment Maintenance	1,564	566	1,500	775	500
522202 Vehicle Maintenance	393	419	1,000	7,000	3,000
522203 Building Maintenance	37,215	40,437	36,100	52,000	38,000
522310 Rental – Land & Buildings		5,646	5,700	3,000	3,000
522320 Rental – Equipment	249		300	1,080	1,080
523201 Telephone	3,111	3,943	3,800	3,800	3,800
523203 Postage	4	22	5	2	
523205 Internet	6,160	38,400	79,200	85,000	85,000
523900 Other Purchased Services	110	1,700	100	150	150
531101 Supplies and Materials	541	357	400	1,200	600
531109 Purchase Card	18				
531120 Janitorial Supplies	15,686	14,553	17,000	14,000	15,000
531137 Signs	133		1,000	2,000	1,500
531143 Landscaping Supplies	250	1,301	3,000	2,600	2,700
531150 Building Maintenance Materials	21,279	14,622	20,000	15,000	20,000
531155 Vehicle Repair	947	3,034	2,000	4,800	4,000
531210 Water / Sewerage	18,941	28,002	30,000	32,000	32,000
531220 Natural Gas	10				
531230 Electricity	139,550	155,799	160,000	175,000	175,000
531270 Gasoline / Diesel	22,408	13,619	13,000	13,500	13,500
531600 Small Equipment	1,210	114			
531610 Tools	2,167	1,571	1,750	1,600	1,600
531710 Uniforms	1,190	542	1,500	1,200	1,200
Total Materials, Supplies & Services	**276,748**	**329,689**	**381,105**	**428,907**	**405,330**

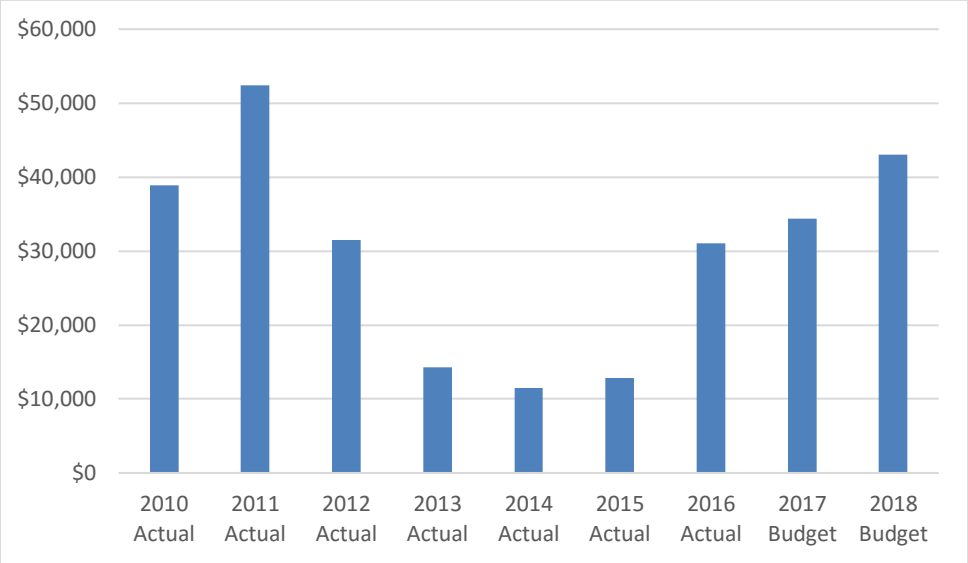
Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542300 Furniture and Fixtures		8,498		125	125
542401 Software	150				
542500 Equipment		205			
Total Capital Outlay	**150**	**8,703**		**125**	**125**
Total Expenditures	**713,284**	**736,468**	**796,890**	**832,164**	**803,804**

Public Relations

Department Description

To keep Bulloch County citizens informed of programs, services and activities of County government so they may participate in and gain full benefit from County government, and so they are aware of how their local taxes and public funds are managed; to provide services to meet the internal and external customer communication needs regarding County government and government-related issues; to facilitate the exchange of information between Bulloch County residents and County government; to increase awareness of confidence in the professionalism and efficiency of Bulloch County government. The proceeds from this budget primarily pay for special events and activities that carry out the mission.

Expenditures History



Fund 100 – General
Department – 15700 – Public Relations

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
523202 Website	7,399	10,906	6,200	6,200	6,200
523300 Advertising		882			
523400 Printing and Binding		99			
523900 Other Purchased Services		500		775	300
531101 Supplies and Materials	1,281	1,336	1,200	1,700	2,500
531137 Signs	275				
531300 Food	338	6,225	7,000	9,000	9,000
531701 Awards / Presentation	3,569	11,084	20,000	25,000	25,000
Total Materials, Supplies & Services	**12,861**	**31,031**	**34,400**	**42,675**	**43,000**
Total Expenditures	**12,861**	**31,031**	**34,400**	**42,675**	**43,000**

Engineering

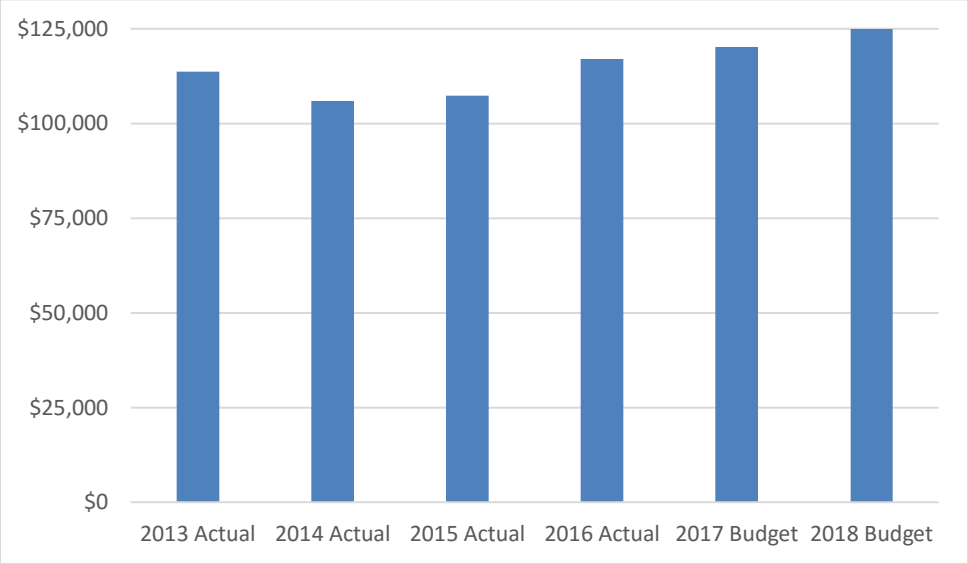
Department Description

Performs complex and professional engineering work for environmental, water, sewer, street, and other community development projects and programs ensuring competence and compliance with all current codes and criteria. Reviews private project development plans and makes site inspections for compliance with codes, regulations, and standards, adequacy of applications for permits and compliance with approved plans.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	1	1	1	1	1
Total FTE	**1**	**1**	**1**	**1**	**1**

Expenditures History



Fund 100 – General
Department – 15750 – Engineering

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	83,177	83,599	84,350	86,000	87,103
512100 Health and Life Insurance	6,777	16,264	19,217	19,217	19,217
512200 Social Security	6,271	6,138	6,453	6,580	6,663
512400 Retirement Contributions	5,317	5,323	5,483	5,483	5,662
512700 Workers' Compensation	1,398	2,241	1,376	1,300	1,461
Total Personnel Services	**102,941**	**113,565**	**116,879**	**118,580**	**120,106**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		167	250	200	200
522201 Equipment Maintenance		261	80	400	300
523201 Telephone	1,287	1,095	1,044	900	1,000
523203 Postage	79	41	50	15	25
523300 Advertising	30				
523601 Dues	50		50	525	325
523700 Education and Training				150	500
531101 Supplies and Materials	2,225	1,033	45	1,000	2,000
531270 Gasoline / Diesel	765	813	850	750	750
Total Materials, Supplies & Services	**4,436**	**3,409**	**2,369**	**3,940**	**5,100**

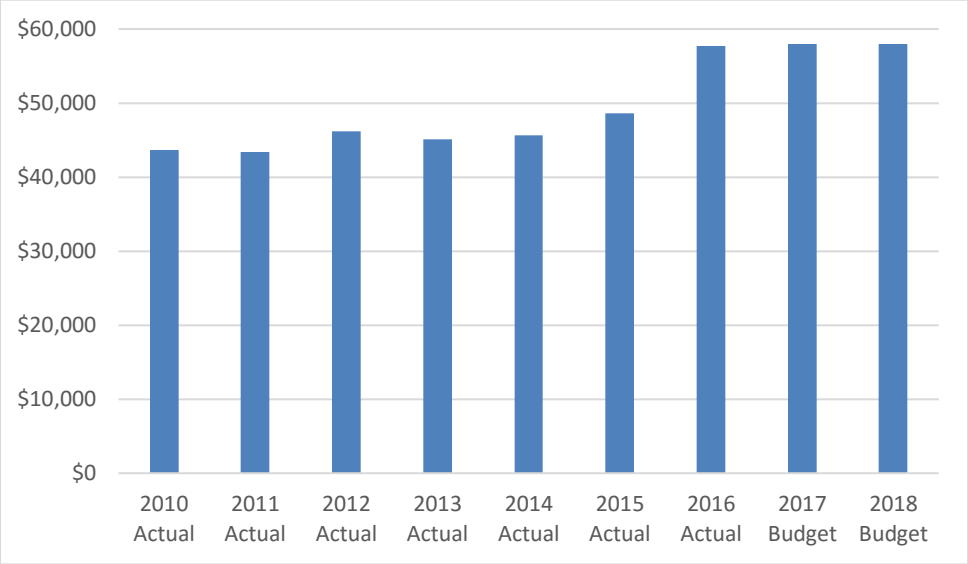
Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computer			1,000	907	
Total Capital Outlay			**1,000**	**907**	
Total Expenditures	**107,377**	**116,974**	**120,248**	**123,427**	**125,206**

General Administrative Fees

Department Description

To provide funding for association dues which benefit and advocate the interests of the county governing body.

Expenditures History



Fund 100 – General
Department – 15950 – General Administrative Fees

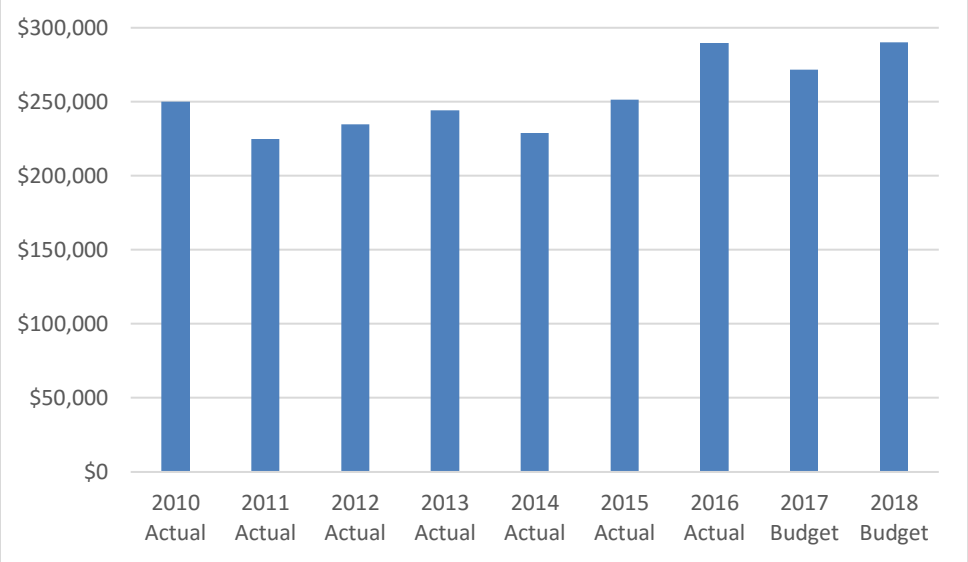
Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
523601 Dues – Professional	48,615	57,732	58,000	58,000	58,000
Total Materials, Supplies & Services	**48,615**	**57,732**	**58,000**	**58,000**	**58,000**
Total Expenditures	**48,615**	**57,732**	**58,000**	**58,000**	**58,000**

Superior Court

Department Description

To provide a judicial forum for civil and criminal proceedings for the adult and juvenile citizens of Bulloch County as prescribed by the State Constitution and for a functional judiciary as prescribed by law. Funding is provided to the Circuit by a population based formula to support salaries, operating expenses and capital outlays. The population growth of the judicial circuit, fueled largely by Bulloch and Effingham Counties has increased caseloads and subsequent hearings. This phenomenon is likely to continue.

Expenditures History



Fund 100 – General
Department – 21500 – Superior Court

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521306 Court Recorders	71,974	108,589	87,000	91,286	100,000
Total Materials, Supplies & Services	**71,974**	**108,589**	**87,000**	**91,286**	**100,000**

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571100 Superior Court Judges	179,340	181,000	184,785	184,785	190,000
Total Other Costs	**179,340**	**181,000**	**184,785**	**184,785**	**190,000**
Total Expenditures	**251,314**	**289,589**	**271,785**	**276,071**	**290,000**

Mental Health Court

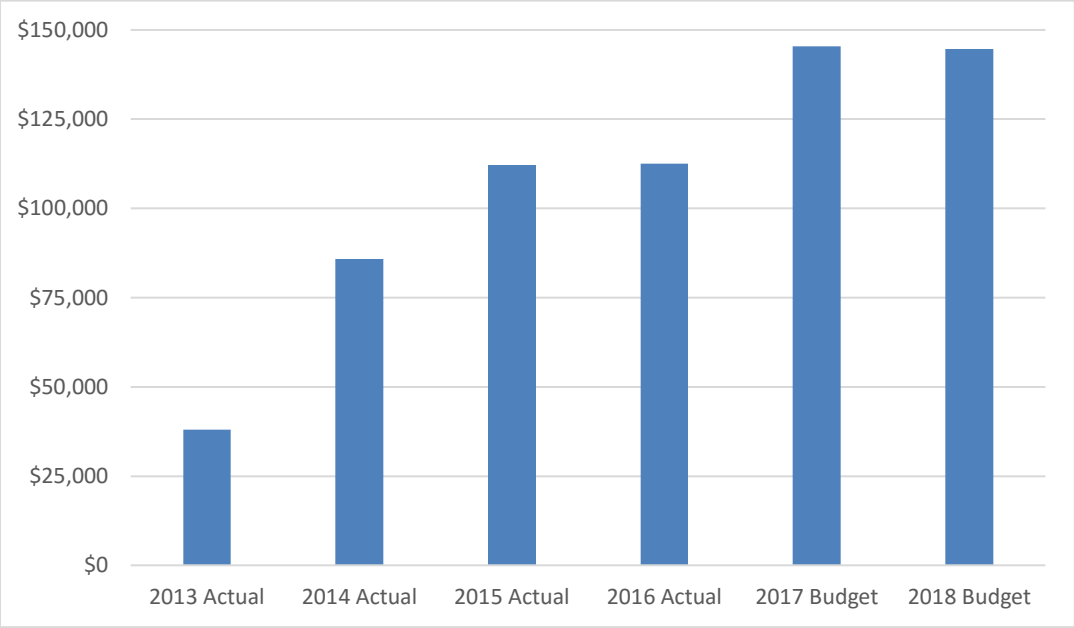
Department Description

It is the goal of the Bulloch County Accountability/Treatment Court to impact positively persons with mental illness by facilitating stabilization and promoting self-sufficiency through a combined effort of the Court and community resources, and, with this blended effort, to see reduced recidivism, which will make for a safer community, and to assist participants in becoming independent, self-sufficient contributors to the welfare of our community. The Program is a specialty court designed to assist individuals with mental illnesses who have pending criminal charges change their lives through an understanding of their mental illness, the need for medication, and assist the individual change their current behavior to law abiding behavior.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	1	1	1	1	1
Total FTE	**1**	**1**	**1**	**1**	**1**

Expenditures History



Fund 100 – General
Department – 21520 – Mental Health Court

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	46,211	46,259	66,814	46,500	70,043
512100 Health and Life Insurance	6,834	6,839	6,838	6,838	6,838
512200 Social Security	3,413	3,368	3,581	3,557	5,358
512400 Retirement Contributions	3,175	2,988	3,043	3,043	3,253
512700 Workers' Compensation	209	197	220	220	384
Total Personnel Services	**59,841**	**59,651**	**80,496**	**60,158**	**85,876**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	279				
521201 Professional Services – IT		421	500	500	390
522201 Equipment Maintenance	100				500
523201 Telephone	1,230	1,171	1,275	1,200	1,200
523500 Travel	4,470	1,853	7,382	3,800	910
523700 Education and Training			2,200	2,200	3,927
523900 Other Purchased Services	29,900	34,986	38,454	34,000	37,000
531101 Supplies and Materials	16,263	12,400	15,044	12,000	15,000
531230 Electricity	65		100		
Total Materials, Supplies & Services	**52,307**	**50,830**	**64,955**	**53,700**	**58,927**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers		2,000			
Total Capital Outlay		**2,000**			
Total Expenditures	**112,148**	**112,482**	**145,451**	**113,858**	**144,803**

Clerk of Court

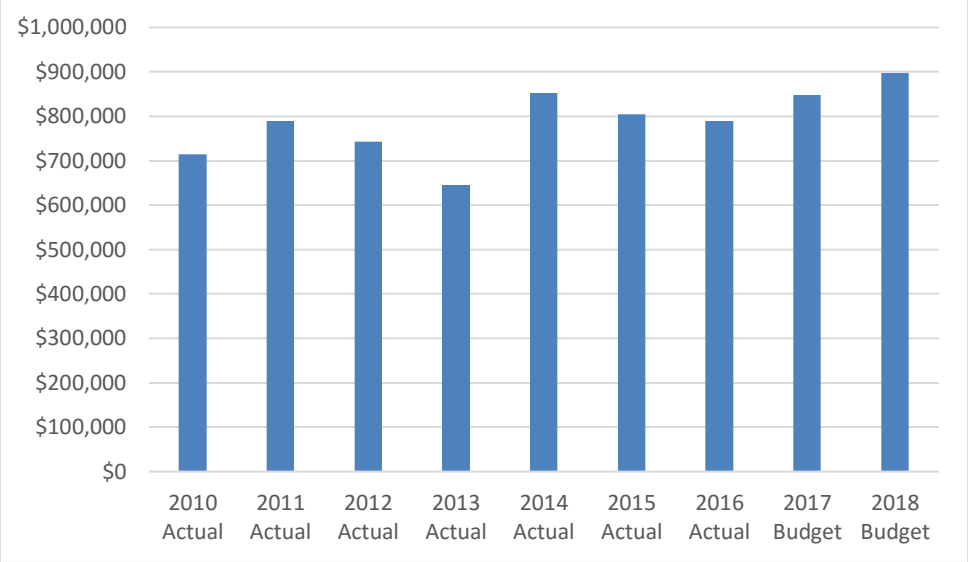
Department Description

To file and record all real estate and personal property records for the county, while aiding the public in records searches; file and record all proceedings for civil and criminal issues for the Superior, State, and Juvenile Courts; to issue notary public commissions and passports, and to record military discharges. This budget division also supports incidental court services for jury management. This budget function is likely to require increasing automation and technology expenditures in the future in order to minimize space for records storage. This service is further affected by increasing caseloads and hearings for the courts that it serves.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	1	1	1	1	1
Full-time	10	10	11	11	11
Total FTE	**11**	**11**	**12**	**12**	**12**

Expenditures History



Fund 100 – General
Department – 21800 – Clerk of Court

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	359,075	373,355	403,651	384,000	428,526
511101 Salary – Part-time				21,000	
511300 Overtime	17			50	
512100 Health and Life Insurance	123,122	146,677	167,233	150,000	167,233
512200 Social Security	25,235	25,724	30,879	30,500	32,782
512400 Retirement Contributions	18,039	15,513	26,237	22,500	27,854
512600 Unemployment Insurance	4,335				
512700 Workers' Compensation	1,805	2,129	1,737	1,737	1,894
Total Personnel Services	**531,628**	**563,397**	**629,737**	**609,787**	**658,290**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521100 Board of Equalization	1,411	3,973	3,000	1,500	4,000
521200 Professional Services	3,500	455			
521201 Professional Services – IT		3,655	5,000	4,500	3,675
522201 Equipment Maintenance	30,600	28,596	10,000	10,000	10,000
522204 Software Maintenance		302	600	24,000	62,935
522320 Rental – Equipment	16,049	7,914	17,000	8,000	9,000
523201 Telephone	12,955	9,169	11,000	9,000	9,500
523203 Postage	10,970	10,388	6,500	11,000	12,000
523300 Advertising	304	358	400	1,300	400
523400 Printing and Binding	38,686	32,637	54,000	33,000	
523500 Travel	2,806	3,494	5,000	4,500	5,000
523601 Dues	620	675	800	800	1,000
523606 Fees – Jurors / Bailiffs	98,180	95,349	85,000	85,000	95,000
523610 Bank Fee	450	541	550	500	500
523700 Education and Training	669	550	1,000	1,725	2,000
523850 Contract Labor	35,179	8,526		6,800	5,000
523900 Other Purchased Services	35	861		75	
531101 Supplies and Materials	20,106	16,832	17,500	17,500	17,500
531300 Food	174	520		650	350
531400 Books and Periodicals	311	510	500	850	650
531600 Small Equipment		369		650	500
Total Materials, Supplies & Services	**273,003**	**225,674**	**217,850**	**221,350**	**239,010**

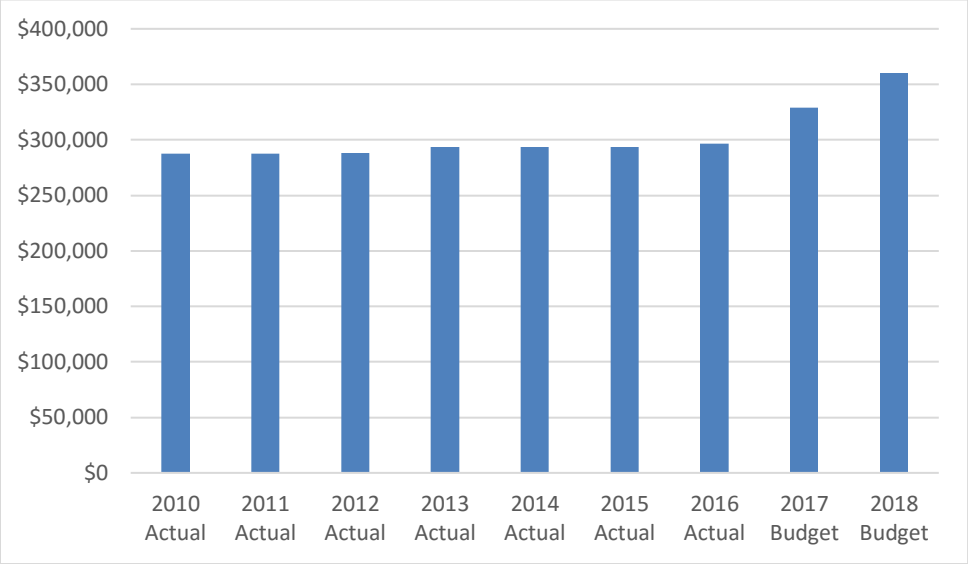
Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542300 Furniture and Fixtures		123			
Total Capital Outlay		**123**			
Total Expenditures	**804,631**	**789,194**	**847,587**	**831,137**	**897,300**

District Attorney

Department Description

To provide fair, efficient and expeditious investigation and prosecution of civil and criminal proceedings under state jurisdiction; to assemble and inform grand juries of matters pending investigation to determine indictments; to provide child support enforcement to the families and children; prosecute welfare fraud to provide assistance and representation to victims of crimes, and to work with law enforcement, elected officials, citizens and the judiciary of the circuit to ensure public respect and confidence in the criminal justice system. Funding is provided to the Circuit by a population based formula to support salaries, expenses and capital outlay.

Expenditures History



Fund 100 – General
Department – 22000 – District Attorney

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522201 Equipment Maintenance	10				
Total Materials, Supplies & Services	**10**				

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571200 District Attorney	293,760	296,700	328,700	328,700	360,000
Total Other Costs	**293,760**	**296,700**	**328,700**	**328,700**	**360,000**
Total Expenditures	**293,770**	**296,700**	**328,700**	**328,700**	**360,000**

State Court

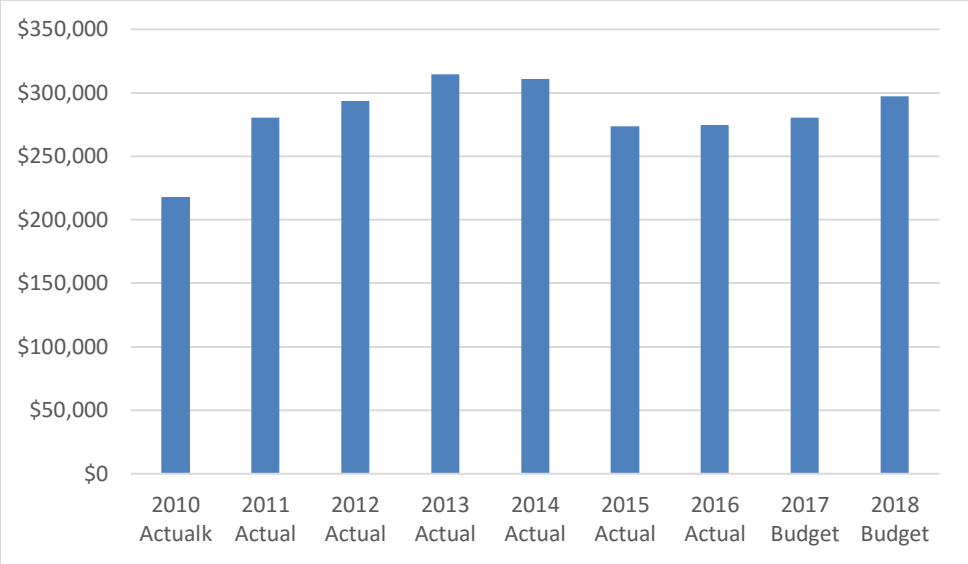
Department Description

To provide a judicial forum for: civil cases not reserved by the Constitution for the Superior Court and for which there is no limit on the amount in controversy; all misdemeanor criminal offenses alleged in Bulloch County; traffic offenses in the unincorporated portions of Bulloch County, and for traffic cases filed in any Municipal Court in Bulloch County where a jury trial is demanded; and appeals from Magistrate Court civil decisions.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	1	1	1	1	1
Full-time	1	1	1	1	1
Total FTE	**2**	**2**	**2**	**2**	**2**

Expenditures History



Fund 100 – General
Department – 23000 – State Court

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	157,695	162,376	168,469	168,469	172,777
512100 Health and Life Insurance	42,644	42,018	42,017	42,017	42,017
512200 Social Security	11,121	11,384	12,888	12,888	13,217
512400 Retirement Contributions	2,508	2,553	2,662	2,662	2,776
512700 Workers' Compensation	735	692	772	772	771
Total Personnel Services	**214,702**	**219,024**	**226,807**	**226,808**	**231,558**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	3,706	5,819	5,000	5,000	5,400
521201 Professional Services – IT		625	500	500	400
521300 Technical	43,694	38,411	38,125	38,506	45,000
522201 Equipment Maintenance	1,157	985	700	700	700
523201 Telephone	1,665	793	1,800	1,000	1,000
523202 Website			465		
523203 Postage	2,058	960	1,900	900	1,000
523301 Advertising / Offender		20			
523500 Travel	2,033	2,033	1,500	2,050	2,100
523601 Dues	473	2,491	250	400	300
523700 Education and Training	280		300	400	300
523900 Other Purchased Services		400		1,100	850
531101 Supplies and Materials	2,950	2,677	3,000	2,000	2,000
531110 DUI Court Supplies	673				
531270 Gasoline / Diesel	111		150		
531400 Books and Periodicals	60		150		
531600 Small Equipment		107			
Total Materials, Supplies & Services	**58,860**	**55,430**	**53,840**	**52,556**	**59,050**
Total Expenditures	**273,561**	**274,453**	**280,647**	**279,364**	**290,608**

Solicitor

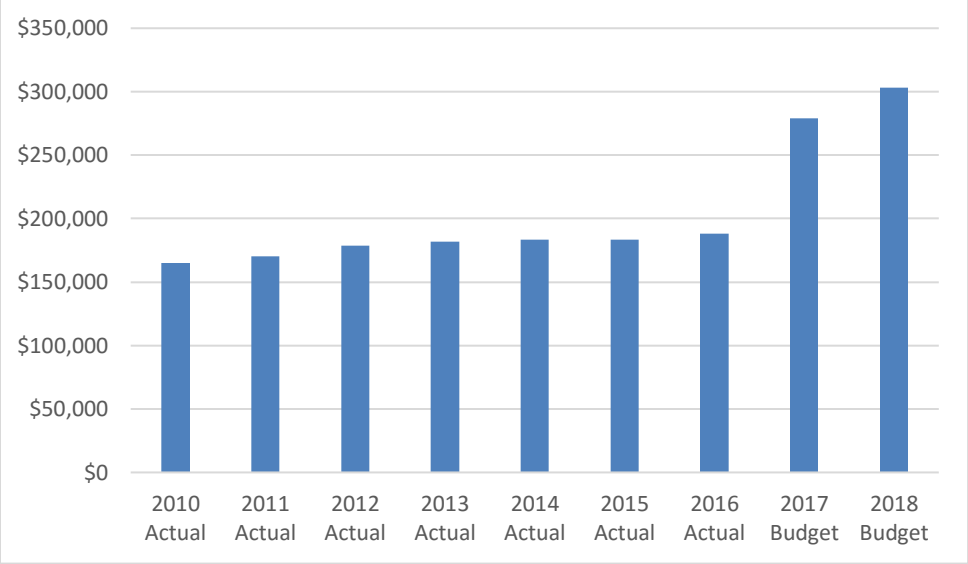
Department Description

To support the State Court by prosecuting civil cases not reserved by the Constitution or the Superior Court; misdemeanor criminal offenses; traffic offenses in the unincorporated area of Bulloch County including Brooklet, Register and Portal as well as the Magistrate Court when demanded; and appeals for Magistrate Court decisions.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	1	1	1	1	1
Full-time	1	1	2	2	2
Total FTE	**2**	**2**	**3**	**3**	**3**

Expenditures History



Fund 100 – General
Department – 23100 – Solicitor

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	156,413	159,857	208,224	195,000	204,395
511300 Overtime				180	
512100 Health and Life Insurance	7,402	7,493	38,959	19,000	61,233
512200 Social Security	11,534	11,815	15,929	15,000	15,636
512400 Retirement Contributions	2,187	2,215	5,322	5,000	5,180
512700 Workers' Compensation	725	683	760	760	761
Total Personnel Services	**178,261**	**182,063**	**269,194**	**234,940**	**287,205**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		544	1,100	700	600
522201 Equipment Maintenance	1,006	734	800	750	800
523201 Telephone	1,719	1,447	1,900	1,000	3,300
523203 Postage	948	758	900	900	1,000
523500 Travel		342	2,000	1,000	4,000
523601 Dues	248	248	500	250	1,000
523700 Education and Training	165	719	600	600	600
523900 Other Purchased Service				5	
531101 Supplies and Materials	905	1,080	1,800	3,000	3,500
531400 Books and Periodicals	210	285	400	500	500
Total Materials, Supplies & Services	**5,200**	**6,157**	**10,000**	**8,705**	**15,300**
Total Expenditures	**183,461**	**188,221**	**279,194**	**243,645**	**302,505**

Magistrate Court

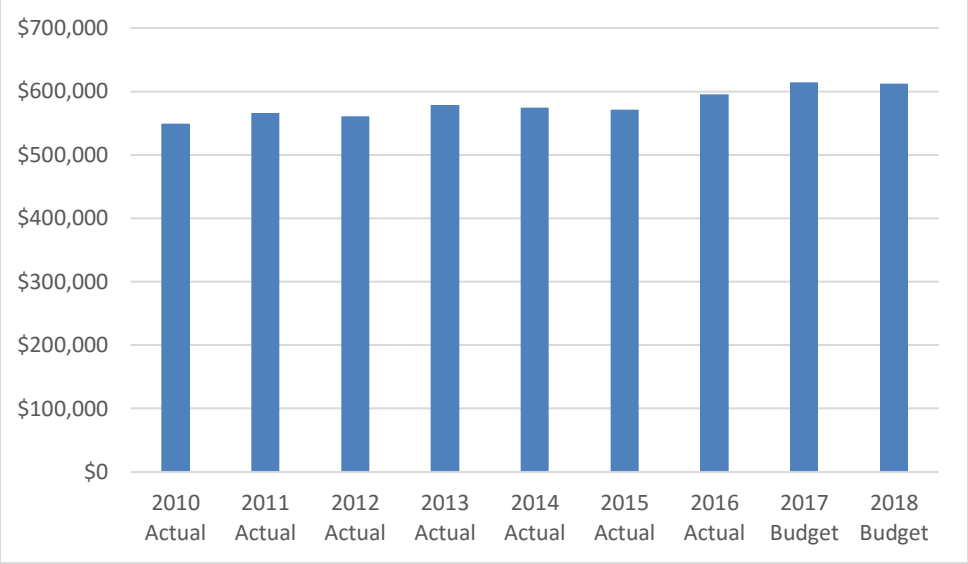
Department Description

To assist the public with civil and criminal filings as allowed by law and as prescribed in the Official Code of Georgia Annotated in a prompt, courteous and professional manner; civil filings including claims of 15,000 or less, dispossessory warrants, garnishments of wages or bank accounts, personal property foreclosure and writs of possession, interrogatories, levies, and abandoned motor vehicles; county ordinance violation hearings, criminal filings including bad check warrants, probable cause hearings, warrant processing for law enforcement and private citizens, search warrants and bonds for good behavior.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	1	1	1	1	1
Full-time	9	9	9	9	9
Part-time	.5	.8	.8	1.1	1.1
Total FTE	**10.5**	**10.8**	**10.8**	**11.1**	**11.1**

Expenditures History



Fund 100 – General
Department – 24000 – Magistrate Court

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	405,056	382,981	388,763	385,000	410,957
511101 Salary – Part-time	1,434	20,468	26,444	22,000	39,184
512100 Health and Life Insurance	68,104	82,855	77,028	83,000	59,609
512200 Social Security	28,762	28,557	31,763	31,136	34,436
512400 Retirement Contributions	22,435	23,173	25,270	24,000	25,095
512700 Workers' Compensation	3,200	3,200	3,244	3,244	3,354
Total Personnel Services	**528,992**	**541,236**	**552,512**	**548,380**	**572,635**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	485				
521201 Professional Services – IT		2,505	3,250	3,250	1,950
522201 Equipment Maintenance	12,416	2,540	13,650	1,800	1,800
522202 Vehicle Maintenance	1,081	250	500	250	500
522204 Software Maintenance		7,500	12,000	12,000	12,000
523201 Telephone	8,943	8,240	8,100	8,100	8,100
523203 Postage	5,000	5,000	5,000	3,300	3,300
523300 Advertising	239	239	240	325	
523400 Printing and Binding	3,028	2,036	3,000	2,000	2,200
523500 Travel	710	592	2,100	1,900	1,000
523601 Dues	5	423	300	300	300
523700 Education and Training	315	868	1,400	1,000	1,000
531101 Supplies and Materials	5,899	5,325	4,700	4,700	4,700
531155 Vehicle Parts	70	1,068	500	500	500
531270 Gasoline / Diesel	3,792	3,664	3,800	3,500	3,500
531400 Books and Periodicals	290	2,156	700	1,500	2,100
531600 Small Equipment		6,799	2,000	350	
531710 Uniforms	200		100	1,000	1,000
Total Materials, Supplies & Services	**42,474**	**49,207**	**61,340**	**45,775**	**43,950**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542200 Vehicles	21				
542401 Software		5,000			
542300 Furniture and Fixtures				800	
Total Capital Outlay	**21**	**5,000**		**800**	
Total Expenditures	**571,486**	**595,442**	**613,852**	**594,955**	**616,585**

Probate Court

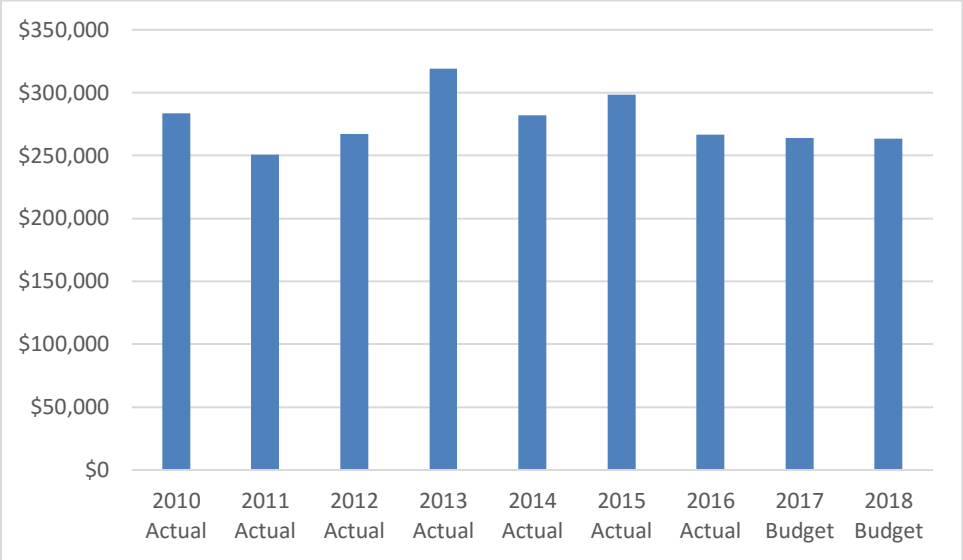
Department Description

To serve the citizens of Bulloch County by providing the administration of estates for deceased persons, guardianship of minors and incapacitated adults, commitment hearings for the mentally ill and persons with addictive issues, and to authorize issuance of firearms permits, marriage licenses, explosives permits, and birth certificate amendments.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	1	1	1	1	1
Full-time	3	3	3	3	3
Part-time	.5	.7	.7	.6	.6
Total FTE	**4.5**	**4.7**	**4.7**	**4.6**	**4.6**

Expenditures History



Fund 100 – General
Department – 24500 – Probate Court

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	186,082	174,656	167,584	167,584	163,533
511101 Salary – Part-time	339	12,007	12,818	8,500	12,818
511300 Overtime	938	1,344		1,900	
512100 Health and Life Insurance	53,059	16,283	24,317	19,000	34,776
512200 Social Security	12,934	13,814	13,801	13,800	13,491
512400 Retirement Contributions	5,591	4,211	10,114	5,500	10,630
512700 Workers' Compensation	895	1,233	896	896	1,012
Total Personnel Services	**259,837**	**223,548**	**229,530**	**217,180**	**236,260**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		1,155	1,525	1,525	1,175
521304 Weapons Permit ID	6,852	2,399	6,000	1,400	
522201 Equipment Maintenance	9,553	11,022	8,500	6,000	4,500
522203 Building Maintenance		2,445		5,100	
522204 Software Maintenance		1,750	1,000	3,000	1,750
522320 Rental – Equipment	912	1,368	1,000	800	1,000
523201 Telephone	3,533	3,652	3,500	3,500	3,500
523203 Postage	4,043	1,610	1,500	3,200	2,500
523300 Advertising	304	699	200		700
523400 Printing and Binding	1,574	3,697	1,600	5,000	4,500
523500 Travel	592	2,650	1,700	1,800	2,000
523601 Dues	550	997	800	600	460
523700 Education and Training	735	325	1,000	1,300	1,500
523900 Other Purchased Services	301		1,100	20	
531101 Supplies and Materials	2,758	3,290	3,175	5,000	3,175
531400 Books and Periodicals	4,916	5,260	1,000	1,200	2,065
Total Materials, Supplies & Services	**36,622**	**42,319**	**33,600**	**39,445**	**28,825**

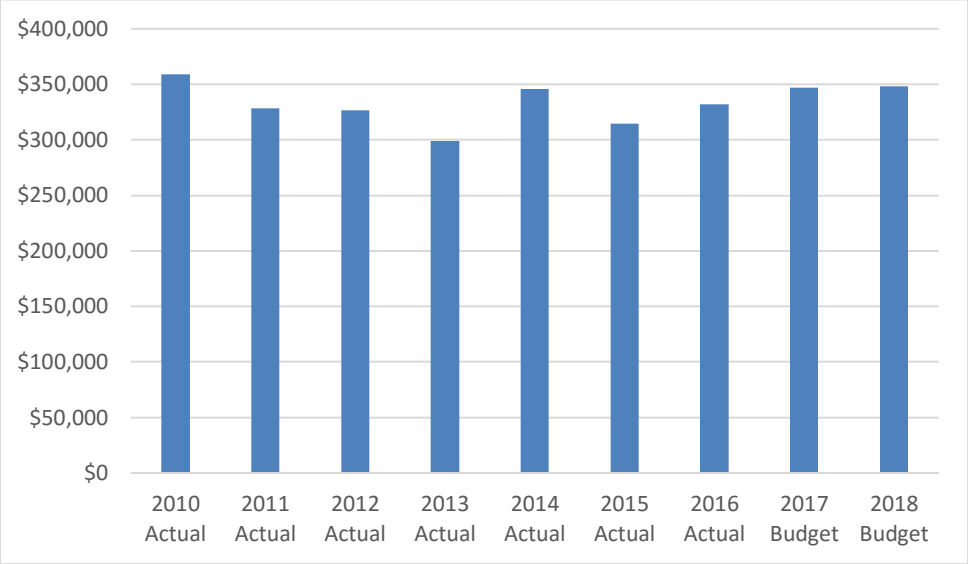
Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers	718	880	750	1,125	
542500 Equipment	1,099			50	
Total Capital Outlay	**1,816**	**880**	**750**	**1,175**	
Total Expenditures	**298,275**	**266,748**	**263,880**	**257,800**	**265,085**

Indigent Defense

Department Description

To provide funding through a population-based formula to the Ogeechee Circuit Public Defender's Office pursuant to the provisions of the Georgia Indigent Defense Act of 2003 for the provision of criminal defense for indigent persons accused of violating local or state laws. Funding is provided for staffing and expenses, for other outside counsel to indigent clients where a conflict of interest may exist, and an administrative fee of 10% to the state. Though this service has been well managed at the circuit level, state funding issues continue to place pressure on local governments to contribute more to the service.

Expenditures History



Fund 100 – General
Department – 28000 – Indigent Defense

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521202 Professional – Lawyers	266,435	284,936	300,000	285,000	301,223
Total Materials, Supplies & Services	**266,435**	**284,936**	**300,000**	**285,000**	**301,223**

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571300 Indigent Defense Administration	47,898	47,100	47,100	53,000	47,100
Total Other Costs	**47,898**	**47,100**	**47,100**	**53,000**	**47,100**
Total Expenditures	**314,333**	**332,036**	**347,100**	**338,000**	**348,323**

Public Safety Administration

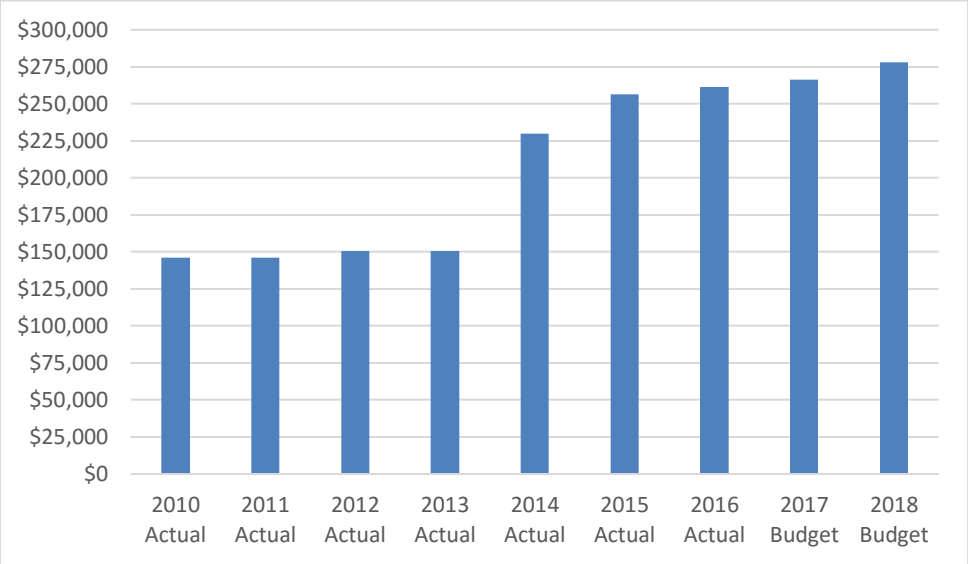
Department Description

To lead and direct the five different departments in the area of public safety and emergency management including a regional E-911 center, EMS-Rescue, county volunteer fire services, emergency management/homeland security, and animal services; to create an environment where jobs can be performed at peak levels; to help promote partnership between citizens, elected officials and employees; to seek outside funding to leverage operations; and, to save lives and protect property.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	2	2	2	2	2
Total FTE	**2**	**2**	**2**	**2**	**2**

Expenditures History



Fund 100 – General
Department – 31000 – Public Safety Administration

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	175,704	178,758	182,636	188,000	190,473
512100 Health and Life Insurance	42,095	42,018	42,017	42,017	42,017
512200 Social Security	11,949	12,156	13,972	14,400	14,571
512400 Retirement Contributions	11,219	11,385	11,871	12,000	12,381
512700 Workers' Compensation	4,420	4,578	2,906	4,600	4,624
Total Personnel Services	**245,386**	**248,895**	**253,402**	**261,017**	**264,066**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		1,874	2,750	2,500	400
522201 Equipment Maintenance	880				
522202 Vehicle Maintenance	639	705	800	3,000	3,500
523201 Telephone	1,721	2,985	1,800	3,100	3,000
523203 Postage	12	12	15	5	
523204 Weather Service	3,456	3,510	3,500	3,500	3,500
523300 Advertising	315	301	350	600	350
523500 Travel	667	874	1,200	875	1,200
523601 Dues	245	49	100	225	200
523700 Education and Training	26		200		
523900 Other Purchased Services	35	406	50	25	50
531101 Supplies and Materials	645	123	100	150	150
531155 Vehicle Repair Parts					200
531270 Gasoline / Diesel	2,393	1,693	2,000	1,500	1,600
531300 Food	118			1,400	200
531710 Uniforms		72	150		
Total Materials, Supplies & Services	**11,152**	**12,652**	**13,015**	**16,880**	**14,350**
Total Expenditures	**256,538**	**261,547**	**266,417**	**277,897**	**278,416**

Sheriff

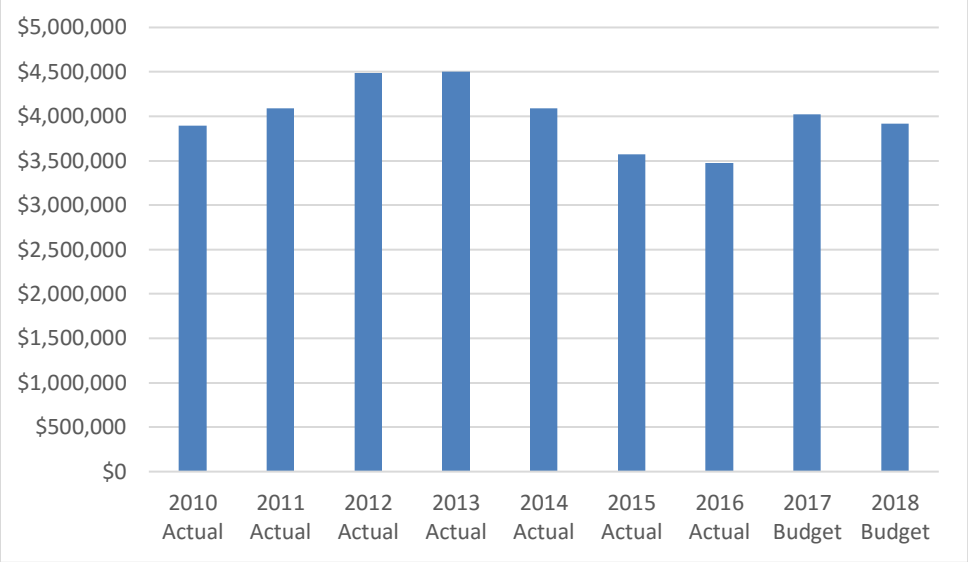
Department Description

To protect the citizens of Bulloch County by providing professional and secure detention facilities, enforcing civil and criminal laws; providing outstanding public service with integrity and upholding the constitutionality of the Sheriff's Office; to maintain social order within prescribed ethical and constitutional limits while providing professional law enforcement services; to act in the capacity as the chief law enforcement agency for Bulloch County's citizens and guests in an effort to protect life and property; to maintain public order; provide traffic control and to promote community service.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	1	1	1	1	1
Full-time	38	40	44	44	45
Total FTE	**39**	**41**	**45**	**45**	**46**

Expenditures History



Fund 100 – General
Department – 33010 – Sheriff

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	1,684,346	1,761,991	1,907,059	1,900,000	1,930,237
511300 Overtime	444,277	369,860	469,137	469,000	463,257
512100 Health and Life Insurance	455,346	426,467	551,746	490,000	476,616
512200 Social Security	156,851	152,310	181,779	181,229	147,663
512400 Retirement Contributions	116,754	111,307	154,453	145,000	125,465
512700 Workers' Compensation	44,826	47,175	44,979	44,979	46,895
Total Personnel Services	**2,902,399**	**2,869,119**	**3,309,153**	**3,230,208**	**3,190,133**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	95			1,250	1,000
521201 Professional Services – IT		21,816	31,250	40,000	22,100
522201 Equipment Maintenance	55,016	25,581	40,000	160,000	40,000
522202 Vehicle Maintenance	45,582	79,545	90,000	75,000	90,000
522203 Building Maintenance	5,609	2,723	6,100	2,500	6,100
522320 Rental – Equipment	4,945	3,200	7,000	7,000	7,000
523201 Telephone	31,594	30,415	30,000	30,500	40,000
523203 Postage	2,914	3,033	4,000	2,800	4,000
523300 Advertising	2,526	1,714	2,300	3,200	3,000
523500 Travel	17,263	14,331	13,000	32,000	25,000
523601 Dues	1,359	1,065	1,500	1,200	5,000
523610 Bank Fee	30	80		10	
523700 Education and Training	2,750	2,897	4,000	11,000	5,000
523900 Other Purchased Services	1,359	1,520		1,500	1,200
531101 Supplies and Materials	38,320	38,406	45,000	48,000	45,000
531109 Purchase Card	324				
531115 Inmate Food	5				
531120 Janitorial Supplies	29			35	
531150 Building Maintenance Material	387	262	1,000	1,000	
531155 Vehicle Parts	53,259	44,424	32,500	45,000	45,000
531210 Water / Sewerage	49,048	62,162	51,000	58,000	57,000
531220 Natural Gas	14,601	15,576	18,000	15,000	16,000
531230 Electricity	24,036	33,204	23,000	32,000	32,000
531270 Gasoline / Diesel	288,463	173,839	272,500	205,000	220,000
531300 Food		13		50	
531600 Small Equipment		65			
531710 Uniforms	26,101	42,738	44,100	44,100	50,000
Total Materials, Supplies & Services	**665,617**	**598,609**	**716,250**	**814,895**	**713,400**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542200 Vehicles	99	20		13,000	
542400 Computers		220			
542500 Equipment		4,185			
Total Capital Outlay	**99**	**4,425**		**13,000**	

Debt Service	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
581101 Principal				20,263	20,263
Total Debt Service				**20,263**	**20,263**
Total Expenditures	**3,568,116**	**3,472,153**	**4,025,403**	**4,079,616**	**3,924,796**

Seized Drug Funds

Department Description

This account is used to account for funds received as part of drug seizures. Typically, this funding is used by the Sheriff's Department to purchase equipment.

Fund 100 – General
Department – 33014 – Seized Drug Funds

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment	23,616	43,507	20,000	45,429	15,000
Total Capital Outlay	**23,616**	**43,507**	**20,000**	**45,429**	**15,000**
Total Expenditures	**23,616**	**43,507**	**20,000**	**45,429**	**15,000**

Criminal Investigation

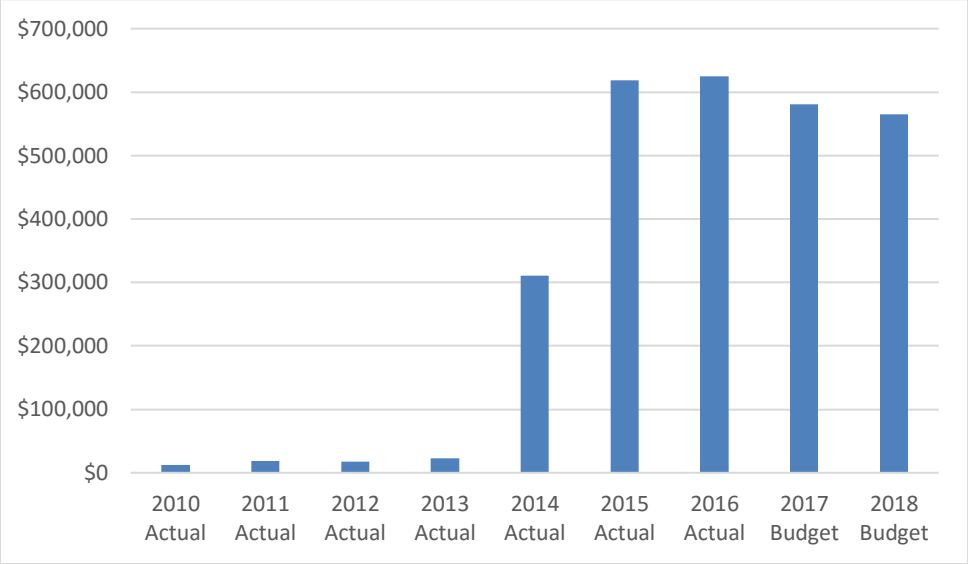
Department Description

To provide additional resources to Sheriff's Investigators as an aid in prosecuting and apprehending offenders by detecting, investigating and preventing criminal activity, and, to recover property.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	7	7	7	7	7
Total FTE	**7**	**7**	**7**	**7**	**7**

Expenditures History



Fund 100 – General
Department – 33210 – Criminal Investigation

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	341,697	342,733	319,948	351,000	319,081
511300 Overtime	111,495	92,030	102,011	113,000	102,011
512100 Health and Life Insurance	74,246	66,690	61,598	61,598	47,428
512200 Social Security	32,399	31,007	32,280	33,000	32,214
512400 Retirement Contributions	26,361	55,254	27,427	31,000	27,371
512700 Workers' Compensation	10,788	11,294	9,560	9,700	11,288
Total Personnel Services	**596,986**	**599,008**	**552,824**	**599,298**	**539,393**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522201 Equipment Maintenance		396			
522202 Vehicle Maintenance	2,390	8,152	6,400	2,000	6,400
523201 Telephone	3,631	3,982	5,000	3,500	5,000
523203 Postage		13			
523500 Travel	746				
523900 Other Purchased Services	3,516	2,190	3,500	3,000	3,500
531101 Supplies and Materials	7,776	9,667	10,800	10,000	10,000
531300 Food		16		150	
531710 Uniforms	3,981	1,394	2,000	2,500	2,000
Total Materials, Supplies & Services	**22,040**	**25,809**	**27,700**	**21,150**	**26,900**
Total Expenditures	**619,026**	**624,818**	**580,524**	**620,448**	**566,293**

Crime Suppression

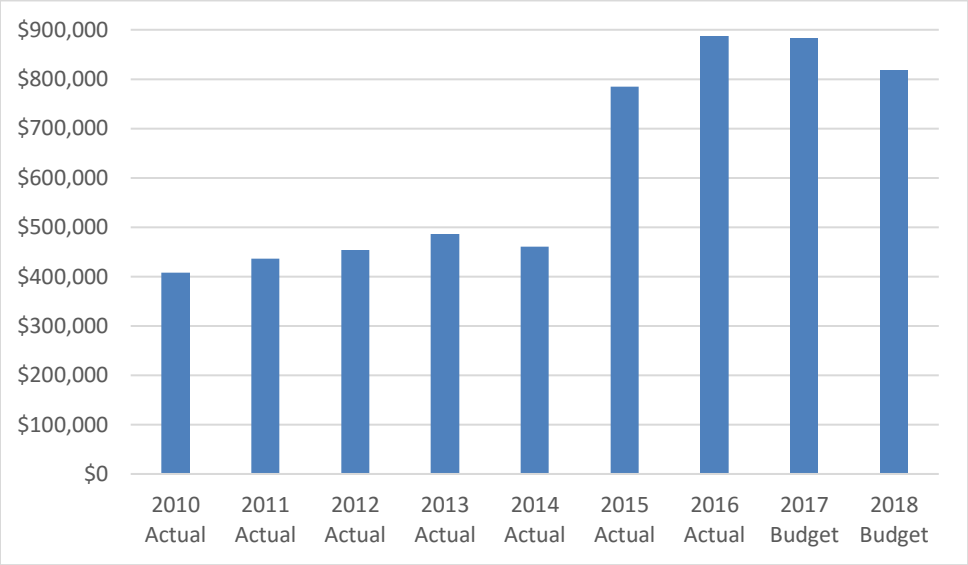
Department Description

To provide intensive law enforcement services directed at interdiction and intervention of the trade and consumption of illegal drugs, using tactics to reduce both the supply and demand of illegal drugs in Bulloch County. A separate Drug Suppression Fund accounts for drug-related cash and asset confiscation which the Sheriff's department may use to acquire additional resources.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	9	9	9	9	9
Total FTE	**9**	**9**	**9**	**9**	**9**

Expenditures History



Fund 100 – General
Department – 33220 – Crime Suppression

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	382,774	428,807	420,659	370,000	395,417
511300 Overtime	126,462	141,494	135,000	116,000	135,000
512100 Health and Life Insurance	112,203	135,175	141,283	125,000	99,357
512200 Social Security	31,617	40,621	42,508	37,000	40,577
512400 Retirement Contributions	28,521	36,635	36,118	36,000	34,477
512700 Workers' Compensation	11,066	11,843	13,948	13,000	11,458
Total Personnel Services	**692,643**	**794,574**	**789,516**	**697,000**	**716,286**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT					1,750
522201 Equipment Maintenance	98	240	100		
522202 Vehicle Maintenance	8,961	11,223	10,000	8,000	10,000
522203 Building Maintenance	2,014	1,303	2,800	1,500	2,800
523201 Telephone	11,710	12,443	11,150	11,000	11,150
523500 Travel	817				
523601 Dues	20	24			
523700 Education and Training	350			25	
531101 Supplies and Materials	8,932	10,367	13,500	16,000	13,500
531155 Vehicle Parts		848			
531210 Water / Sewerage	646	575	600	550	600
531230 Electricity	5,270	4,866	4,800	4,000	4,800
531270 Gasoline / Diesel	36,547	29,692	31,000	28,000	31,000
531701 Canine Supplies		4,403	3,000	4,500	10,000
531710 Uniforms	1,666	1,342	2,000	3,900	3,000
Total Materials, Supplies & Services	**77,032**	**77,325**	**78,950**	**77,475**	**86,850**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542200 Vehicles	23				
Total Capital Outlay	**23**				

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
573000 PE-PI Fund	15,000	15,000	15,000	15,000	15,000
Total Other Costs	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**
Total Expenditures	**784,698**	**886,899**	**883,466**	**789,475**	**819,886**

Jail

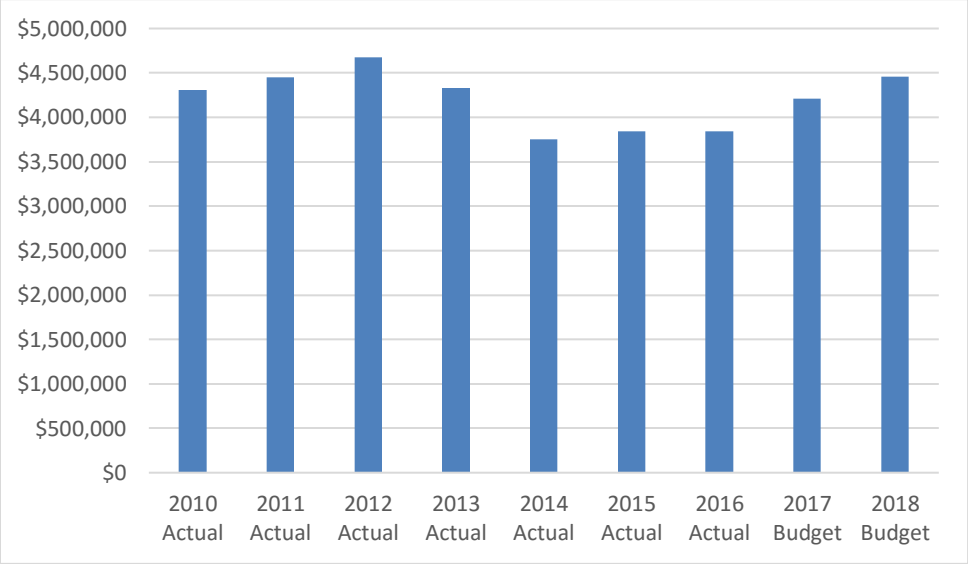
Department Description

To provide and maintain a common county jail in which to house prisoners who have pending court hearings or are being held after sentencing. This budget division faces many challenges. The long-term challenge will be estimating future capacity at the presently expanded facility. In FY09, an expansion of the present jail facility built in 1989 increased capacity from 120 to 381 beds, with a current capacity count of 340. The housing of federal inmates daily is likely to help offset total operating costs. There are increasing cost impacts related to inmate medical care. Jail activities include the transport of prisoners, substance abusers and mental patients to and from medical care facilities. Such transport is mandated by the criminal justice system, as is the cost of inmate medical care. While Bulloch County insures itself from catastrophic risk and provides lower level nursing care, medical and dental care for inmates having higher level conditions remain the financial responsibility of the county. The Jail works diligently to minimize medical costs by ensuring that eligible prisoners utilize Medicaid or other insurance benefits. However, most of the inmate population does not have any insurance benefits. Finally, there is the issue of housing state prisoners. The State of Georgia, by mandate is supposed to provide reimbursements for state inmates housed in county jails. This rate typically provides less than the total cost. In FY15, a number of personnel were moved into other departments to accurately reflect where the cost was incurred.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	53	53	53	53	53
Total FTE	**53**	**53**	**53**	**53**	**53**

Expenditures History



Fund 100 – General
Department – 33260 – Jail

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	1,673,617	1,637,018	1,681,953	1,610,000	1,807,318
511101 Salary – Part-time	92	15,654	8,944	25,000	8,944
511300 Overtime	254,329	246,417	255,000	255,000	255,000
512100 Health and Life Insurance	350,802	366,905	430,531	390,000	488,873
512200 Social Security	140,203	137,941	148,861	145,000	158,452
512400 Retirement Contributions	90,797	84,767	126,483	100,000	134,632
512600 Unemployment Insurance	1,320	1,320			
512700 Workers' Compensation	39,415	41,972	43,870	43,870	41,399
Total Personnel Services	**2,550,575**	**2,531,994**	**2,695,642**	**2,568,870**	**2,894,617**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	471,437	439,988	401,000	450,000	440,000
522201 Equipment Maintenance	2,471	1,255	1,400	12,000	10,000
522202 Vehicle Maintenance	986	1,999	1,000	3,900	2,500
522203 Building Maintenance	44,351	48,323	40,200	35,000	40,200
522320 Rental – Equipment	5,282	1,600	10,000	8,000	10,000
523201 Telephone	3,708	2,041	3,000	2,500	3,000
523500 Travel	-48				
523700 Education and Training	-125				
523900 Other Purchased Services	1,059	1,000		1,500	1,300
531101 Supplies and Materials	10,382	11,873	14,500	25,000	15,000
531115 Inmate Food	506,109	686,817	720,000	700,000	720,000
531116 Bedding and Clothing		15,477	15,000	8,400	5,000
531117 Laundry	9,049	5,828	11,000	10,500	12,000
531120 Janitorial Supplies	1,553	38,188	50,000	44,000	40,000
531150 Building Maintenance Material	7,282	11,873	10,000	13,000	12,000
531155 Vehicle Parts	38				
531210 Water / Sewerage	93,520	118,661	100,000	115,000	115,000
531220 Natural Gas	29,202	31,152	36,000	32,000	33,000
531230 Electricity	91,650	105,600	87,000	100,000	90,000
531710 Uniforms	16,049	12,054	15,000	15,000	18,000
Total Materials, Supplies & Services	**1,293,955**	**1,533,729**	**1,515,100**	**1,113,800**	**1,117,000**
Total Expenditures	**3,844,530**	**4,065,723**	**4,210,742**	**4,144,670**	**4,461,617**

Court Services

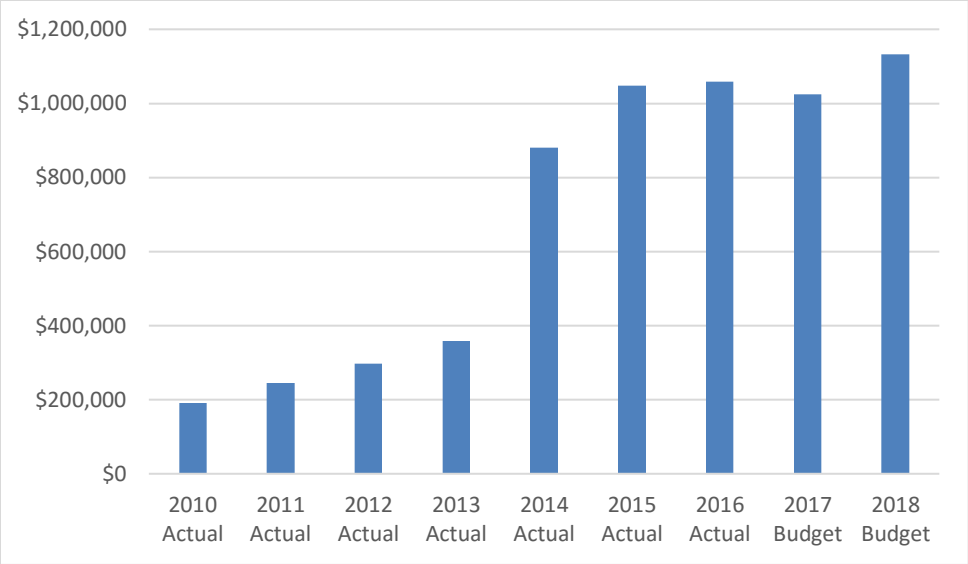
Department Description

To protect the users of Bulloch County Court facilities including court officials, county personnel persons doing business with the county judiciary and citizens. The Sheriff, in consultation with the County Judiciary, is responsible for Court Security by law. Currently, this provides a system of adequate coverage for the Bulloch County Courthouse, Judicial Annex and Magistrate Court Buildings.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	13	13	13	13	14
Part-time	2.3	2.9	2.9	2.5	2.5
Total FTE	**15.3**	**15.9**	**15.9**	**15.5**	**16.5**

Expenditures History



Fund 100 – General
Department – 33600 – Court Services

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	619,505	553,672	516,528	490,000	615,889
511101 Salary – Part-time	1,798	69,641	63,018	57,000	63,018
511300 Overtime	147,380	140,293	136,320	125,000	136,320
512100 Health and Life Insurance	160,472	173,537	186,555	170,000	172,981
512200 Social Security	55,471	54,065	54,764	52,000	62,365
512400 Retirement Contributions	38,692	40,607	42,435	42,435	48,894
512700 Workers' Compensation	16,844	17,696	16,669	16,669	19,680
Total Personnel Services	**1,040,161**	**1,049,511**	**1,016,288**	**953,104**	**1,119,146**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		23		25	
522202 Vehicle Maintenance		1,951			5,000
522203 Building Maintenance	1,096	844	1,000	900	1,000
523201 Telephone	5,067	4,764	4,600	4,600	4,600
523900 Other Purchased Services				120	
531710 Uniforms	2,328	1,947	3,000	3,800	5,000
Total Materials, Supplies & Services	**8,491**	**7,577**	**8,600**	**9,420**	**15,600**
Total Expenditures	**1,048,652**	**1,059,039**	**1,024,888**	**962,549**	**1,134,746**

Correctional Institute

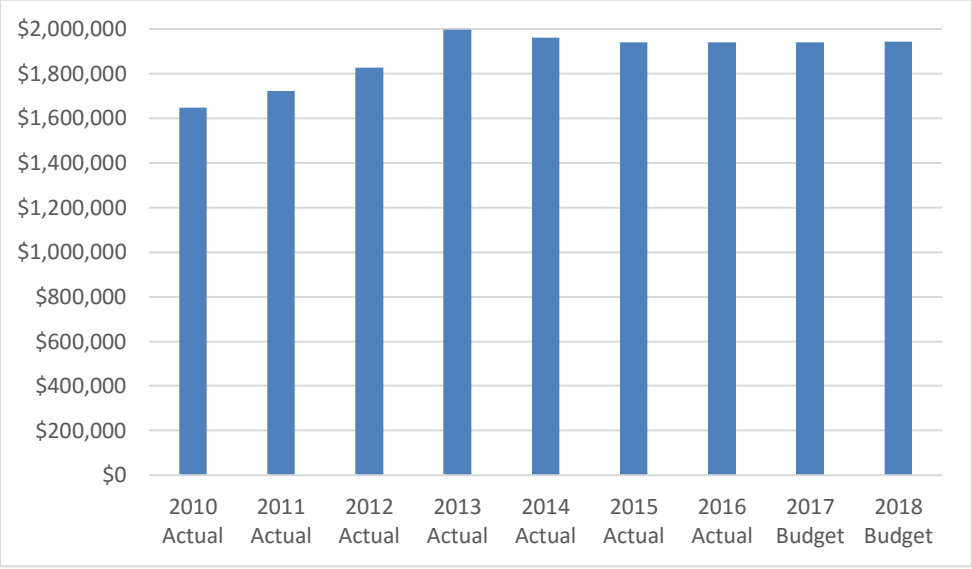
Department Description

To provide safe and secure prisoner housing, primarily for state inmates under contract with the Georgia Department of Corrections, and for a limited number of county inmates; to provide an inmate labor force working daily for county departments including public works, solid waste, recreation and facilities management, and for other agencies upon request. Since 1946, this facility has been used as a work camp primarily for state prisoners (160 of the 170 prisoners housed are state prisoners). Additional costs for these inmates are allocated through other budget divisions where correctional officers supervise their work. Therefore, this budget division principally reflects the costs for basic housing, in-house supervision and facility care. However, the camp does place additional focus on anti-recidivist behavior. According to an internal inmate labor study, the labor provided returns approximately 3.0 million dollars of net value to the county citizens, which is equivalent to 1.8 mill of tax levy. The State of Georgia, by mandate provides reimbursements of 20 per day for state inmates housed in county jails. This rate provides less than two-thirds of the total cost. Further, the state does not provide timely reimbursement, thus shifting the financial responsibilities to counties.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	24	24	24	24	24
Part-time	0.8	1.3	1.3	1.4	1.4
Total FTE	**24.8**	**25.3**	**25.3**	**25.4**	**25.4**

Expenditures History



Fund 100 – General
Department – 34200 – Correctional Institute

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	813,985	809,513	839,312	825,000	856,332
511101 Salary – Part-time	921	41,825	45,000	44,000	45,000
511300 Overtime	130,094	124,342	124,000	135,000	124,000
512100 Health and Life Insurance	170,241	170,615	187,247	175,000	187,808
512200 Social Security	68,856	71,153	77,136	74,000	78,438
512400 Retirement Contributions	44,804	43,537	65,540	56,000	66,647
512700 Workers' Compensation	21,438	22,698	22,276	22,000	22,474
Total Personnel Services	**1,250,339**	**1,283,683**	**1,360,511**	**1,331,000**	**1,380,699**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	72,353	142,080	86,500	95,000	70,000
521201 Professional Services – IT		3,227	4,475	3,900	2,500
521300 Technical	675	721	800	500	600
522201 Equipment Maintenance	4,322	2,212	3,500	2,000	5,000
522202 Vehicle Maintenance	-88	187	1,000	800	1,000
522203 Building Maintenance	9,068	10,506	9,000	1,700	2,500
522320 Rental – Equipment	4,010	2,680	3,500	2,700	3,000
523201 Telephone	10,520	11,282	10,000	10,000	10,000
523203 Postage	182	126	300	250	250
523300 Advertising	289	264	400	250	250
523400 Printing and Binding				250	250
523500 Travel	1,241	1,912	1,500	1,900	2,500
523601 Dues	115	132	300	500	500
523700 Education and Training	713		800	600	1,000
523852 Casual Labor	16,502	1,220	1,000		
523900 Other Purchased Services	1,905			1,000	1,100
531101 Supplies and Materials	12,512	11,000	10,500	9,500	11,000
531115 Inmate Food	238,805	265,470	260,000	282,000	276,000
531116 Bedding and Clothing	31,789	36,238	32,000	33,000	33,000
531117 Laundry	4,527	4,642	8,000	5,400	5,000
531120 Janitorial Supplies	13,310	16,740	14,200	16,500	17,000
531150 Building Maintenance Materials	5,582	9,116	8,000	2,500	2,500
531155 Vehicle Parts	7,034	6,717	4,500	7,250	7,500
531210 Water / Sewerage	28,620	35,506	31,000	35,000	35,000
531220 Natural Gas	16,473	13,447	16,000	13,000	12,000
531230 Electricity	48,126	52,037	49,000	49,000	49,000
531270 Gasoline / Diesel	5,973	9,435	10,000	11,500	10,000
531600 Small Equipment	1,247	964	1,000	775	650
531710 Uniforms	846	3,966	4,000	4,700	4,000
Total Materials, Supplies & Services	**536,650**	**641,826**	**571,275**	**496,475**	**493,100**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542300 Furniture and Fixtures	195				
542400 Computers	861		800		
542500 Equipment	149	45	500	1,000	1,500
Total Capital Outlay	**1,205**	**45**	**1,300**	**1,000**	**1,500**

Interfund Transaction	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
551100 Transfer Other Fund	153,322	16,160	8,139	8,139	
Total Interfund Transaction	**153,322**	**16,160**	**8,139**	**8,139**	
Total Expenditures	**1,941,517**	**1,941,713**	**1,941,225**	**1,931,614**	**1,945,299**

Adult Probation

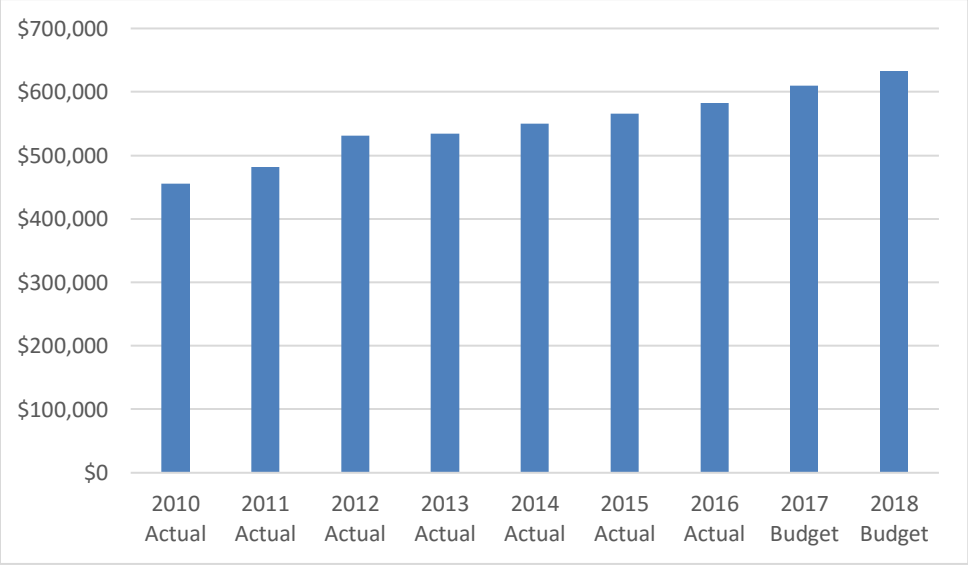
Department Description

To serve the State and Superior Courts of Bulloch County by enforcing probation sentencing conditions for misdemeanor offenders, and collecting court-ordered fines, fees and restitution; to collaborate with other criminal justice agencies in protecting the public with sentence enforcement and probation conditions; provide surveillance on probationers to protect the community, deter further criminal activity, and assure victim restitution; to assist in the rehabilitation of criminal offenders through individual assessments, counseling and professional guidance, and to provide additional law enforcement capability. The courts utilize probation to relieve overcrowding in jails. This shifts the burden from incarceration to supervision, which in effect provides an alternative by reducing potential daily costs from 45 per day per inmate in jail to 1 per day, per supervised probationer. Caseloads per probation officer are increasing. Two hundred cases per officer is the standard, while this office's rate is now over 300. It is believed that reducing the per officer caseload has a correlation to fee and fine collection generated by the office. The higher the caseload, the less time the officer has to follow up when needed (caseload reviews, warrant issues, sending letters, making calls to probations, etc.).

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	11	11	11	11	11
Total FTE	**11**	**11**	**11**	**11**	**11**

Expenditures History



Fund 100 – General
Department – 34500 – Adult Probation

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	388,008	395,959	404,808	390,000	419,045
511300 Overtime	5,441	5,007	6,000	6,000	7,000
512100 Health and Life Insurance	82,175	84,305	91,304	91,500	104,741
512200 Social Security	27,612	28,017	31,427	28,000	32,592
512400 Retirement Contributions	25,228	25,535	26,703	26,500	27,693
512700 Workers' Compensation	8,787	9,257	8,908	8,900	9,194
Total Personnel Services	**537,251**	**548,080**	**569,150**	**550,900**	**600,266**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		2,266	3,000	2,900	2,900
522201 Equipment Maintenance	1,876	1,565	2,550	2,300	2,550
522202 Vehicle Maintenance	1,316	2,865	1,500	1,000	1,000
522320 Rental – Equipment	3,066	3,438	2,800	2,700	2,800
523201 Telephone	9,468	10,256	9,800	3,500	4,000
523203 Postage	964	923	1,500	950	1,500
523300 Advertising		2			
523500 Travel	1,793	3,237	4,600	4,500	5,400
523601 Dues		100	450	150	450
523700 Education and Training	1,612	1,299	3,000	1,300	3,000
523900 Other Purchased Services	649	708	450	500	450
531101 Supplies and Materials	5,904	6,112	7,300	6,200	7,300
531270 Gasoline / Diesel	1,355	914	2,000	800	2,000
531400 Books and Periodicals	228	543	700	725	700
531600 Small Equipment	150	345	150	150	150
Total Materials, Supplies & Services	**28,381**	**34,573**	**39,800**	**24,775**	**30,900**

Capital Outlays	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542300 Furniture and Fixtures		201	200		
542400 Computers		120		144	
Total Capital Outlays		**321**	**200**	**144**	
Total Expenditures	**565,632**	**582,974**	**609,150**	**578,719**	**634,066**

Emergency Medical Service (EMS)

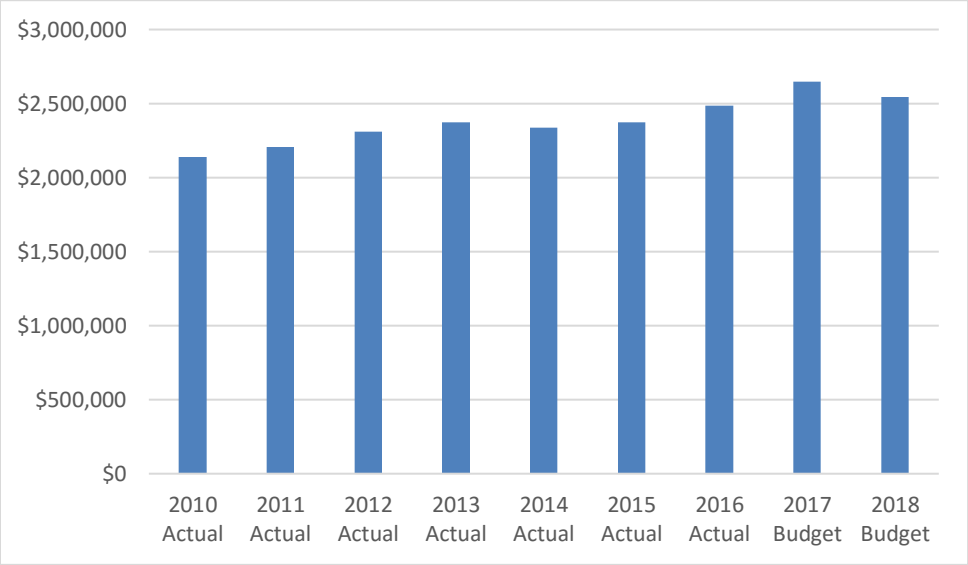
Department Description

To provide on a countywide basis advanced life support response from dispatch to arrival in 10 minutes or less providing pre-hospital treatment; to provide both emergency and non-emergency patient transport to medical facilities both locally and out-of-town; to maintain medical and billing records; to provide on-site presence at heavily attended community events and assemblies; to provide critical support and mutual-aid for seven counties, fire services and law enforcement; and to provide educational and training opportunities at health fairs, career days and similar activities. Revenue collection is an on-going issue. Offsetting reductions for Medicaid is a continuing trend. The county will only be reimbursed for managed care rates and not actual full cost. The collection rate is favorable to other counties. However, it is unlikely that full cost recovery will ever be possible.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	21	25	25	25	25
Part-time	5.5	6.2	6.2	5.7	5.7
Total FTE	**26.5**	**31.2**	**31.2**	**30.7**	**30.7**

Expenditures History



Fund 100 – General
Department – 36000 – EMS

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	1,140,362	978,453	1,061,631	1,060,000	1,061,714
511101 Salary – Part-time	4,670	160,727	160,000	125,000	130,000
511300 Overtime	351,443	381,017	337,000	425,000	337,000
512100 Health and Life Insurance	280,678	334,621	419,475	285,000	386,423
512200 Social Security	106,222	107,565	116,980	116,980	113,636
512400 Retirement Contributions	68,591	64,336	88,995	82,000	88,103
512700 Workers' Compensation	38,441	38,795	42,620	42,620	34,268
Total Personnel Services	**1,990,407**	**2,065,514**	**2,226,701**	**2,136,600**	**2,151,145**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	3,645	4,760	3,800	3,600	3,600
521201 Professional Services – IT		3,314	4,000	9,800	8,650
522110 Medical Waste Disposal	2,285	2,575	2,500	2,725	2,500
522201 Equipment Maintenance	5,802	8,307	11,900	7,000	8,000
522202 Vehicle Maintenance	66,189	99,384	86,000	80,000	100,000
522203 Building Maintenance	4,304	4,941	4,350	5,000	6,100
522204 Software Maintenance	4,800	4,800	4,800	7,500	4,800
522320 Rental – Equipment	6,542	6,751	7,000	6,750	6,750
523201 Telephone	15,513	15,392	15,000	13,000	15,000
523203 Postage	11,827	9,443	9,000	6,000	6,000
523204 Pagers	1,330	2,544		1,400	1,400
523300 Advertising	135	2	400	400	400
523400 Printing and Binding	938	1,633	950	2,500	2,000
523500 Travel	2,732	4,394	1,500	1,500	1,500
523501 Transport	672	220	250	75	250
523601 Dues	70	578	750	600	600
523610 Bank Fee	1,964	2,041	1,850	2,100	2,100
523700 Education and Training	10,141	4,535	8,000	3,000	8,000
523800 Licenses	15,100	15,100	15,100	16,500	16,500
523900 Other Purchased Services	350	1,607	1,000	5,500	1,500
523905 Claims Processing	3,218	3,476	2,500	3,000	3,000
531101 Supplies and Materials	9,250	9,989	10,000	9,000	10,000
531111 Medical Supplies	61,761	86,956	98,000	62,000	62,000
531112 Drugs	23,296	17,664	18,000	16,000	16,000
531120 Janitorial Supplies	7,587	6,439	6,500	6,500	6,500
531150 Building Maintenance Material	3,186	3,591	2,400	1,200	1,500
531155 Vehicle Parts	7,651	15,727	13,000	31,000	12,000
531210 Water / Sewerage	2,492	2,929	2,750	3,600	3,000
531220 Natural Gas	1,402	909	1,400	700	1,000
531230 Electricity	15,241	14,802	14,000	14,000	14,000
531270 Gasoline / Diesel	78,902	51,876	65,000	50,000	55,000
531400 Books and Periodicals			400		
531600 Small Equipment	1,444	131	750	750	750
531710 Uniforms	9,301	7,885	7,500	6,500	6,500
Total Materials, Supplies & Services	**379,068**	**410,260**	**420,350**	**375,600**	**383,300**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542300 Furniture and Fixtures	360				
542400 Computers	1,828	2,476		3,700	
542401 Software	162		425		
542500 Equipment	1,236	2,522			
Total Capital Outlay	**3,586**	**4,999**	**425**	**3,700**	

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571000 Intergovernmental Fees		154	150	150	
Total Other Costs		**154**	**150**	**150**	
Total Expenditures	**2,373,061**	**2,485,231**	**2,647,626**	**2,519,650**	**2,538,045**

Coroner

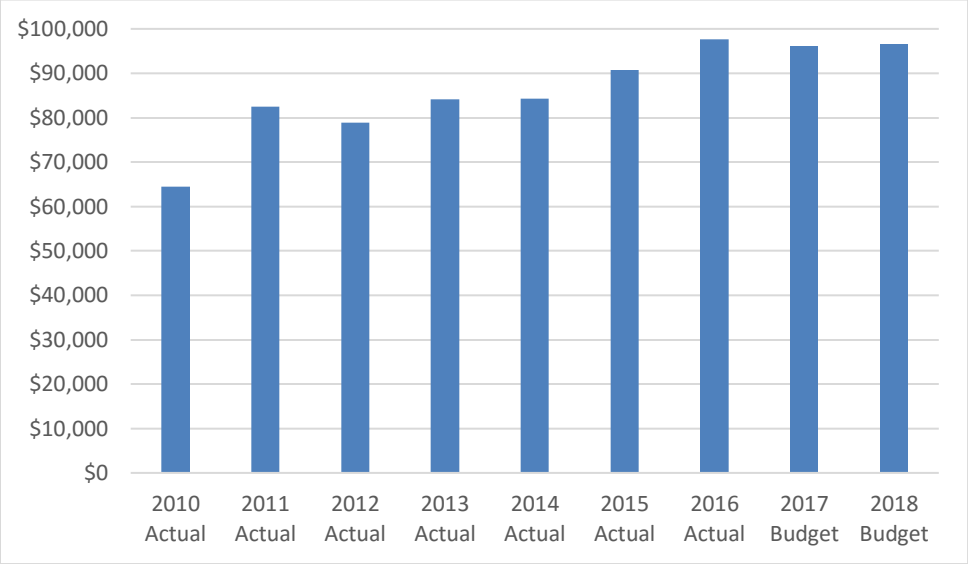
Department Description

To aid in the investigation, determination and certification of cause and manner of deaths under Coroner's jurisdiction (homicide, suicide, trauma, unexpected death, death in police custody, unattended death, etc.) occurring in Bulloch County; respond to on-scene investigations for all homicides, most suicides, suspicious deaths and some accidental deaths. Provide general and on-scene investigations of all homicides, suicides and suspicious deaths, and provide autopsies as necessary. Consult with law enforcement, legal and other interested parties, and expert testimony in court procedures.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Elected	1	1	1	1	1
Total FTE	**1**	**1**	**1**	**1**	**1**

Expenditures History



Fund 100 – General
Department – 37000 – Coroner

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	29,690	26,250	30,500	27,000	30,500
512100 Health and Life Insurance	20,895	21,009	21,008	21,008	21,008
512200 Social Security	1,761	1,493	2,333	1,600	2,333
512700 Workers' Compensation	(42)	25	423	425	
Total Personnel Services	**52,305**	**48,778**	**54,264**	**50,033**	**53,842**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		189	250	250	200
522201 Equipment Maintenance	10	1,532	300	900	300
522202 Vehicle Maintenance		2,200	250	1,200	1,200
523201 Telephone	1,643	1,990	1,600	2,300	2,300
523203 Postage	98	6	25		
523500 Travel	9,369	12,293	12,000	9,000	10,500
523601 Dues	225	300	300	350	300
523700 Education and Training	1,081	1,800	1,800	1,800	1,800
523850 Contract Labor	14,850	7,000	6,500	7,000	7,000
523900 Other Purchased Services	8,555	18,875	15,000	18,000	15,000
531101 Supplies and Materials	1,058	927	1,700	1,700	1,700
531155 Vehicle Parts			500		500
531270 Gasoline / Diesel			1,000		1,000
531600 Small Equipment	324			300	150
531710 Uniforms	1,175	1,405	700	300	800
Total Materials, Supplies & Services	**38,388**	**48,517**	**41,925**	**42,850**	**42,550**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment		376			
Total Capital Outlay		**376**			
Total Expenditures	**90,693**	**97,670**	**96,189**	**93,133**	**96,592**

Animal Control

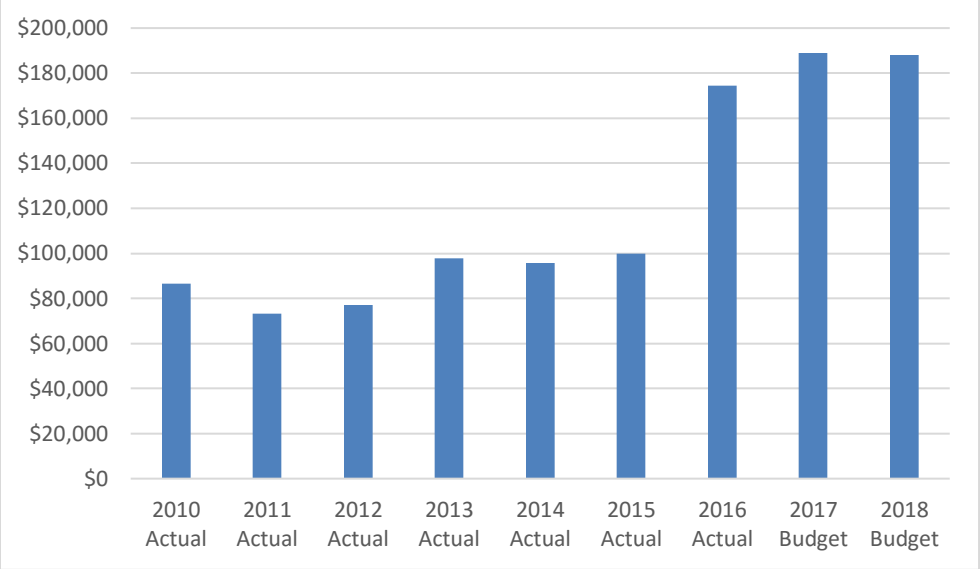
Department Description

To provide countywide animal control service in a cost-effective and professional manner by active enforcement of state and local laws and ordinances, humane sheltering, handling and disposal of unwanted animals and the promotion of responsible pet ownership. The advent of this service several years ago has provided an effective means for managing the nuisances associated for stray and unwanted animal populations, while at the same time, providing a public safety and public health element caused by dangerous animals. The growth of Bulloch County's population has increased the need and demand for animal control services, where they previously had not existed. This has created a higher level of service demanded by the residents. Prior to FY16, two Humane Enforcement officers were accounted for Animal Shelter. They were moved into the Animal Control Department beginning in FY16.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	1	3	3	3	3
Total FTE	**1**	**3**	**3**	**3**	**3**

Expenditures History



Fund 100 – General
Department – 39100 – Animal Control

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	36,489	87,791	87,346	87,400	91,130
511300 Overtime	10,170	18,545	10,000	18,000	10,000
512100 Health and Life Insurance	23,768	34,149	47,064	41,750	47,064
512200 Social Security	3,897	5,839	7,447	7,000	7,736
512400 Retirement Contributions	2,924	3,505	6,327	6,327	6,573
512700 Workers' Compensation	380	416	799	800	398
Total Personnel Services	**77,629**	**150,246**	**158,983**	**161,277**	**162,902**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		499	750	600	400
522202 Vehicle Maintenance	334	1,845	2,500	1,000	1,000
522203 Building Maintenance	107			200	200
523201 Telephone	1,920	2,007	2,000	1,900	1,900
523300 Advertising		2			
523500 Travel	216		2,600	1,200	1,700
523610 Bank Fee	71			1	
523700 Education and Training				1,100	
523900 Other Purchased Services	155	120	100	100	120
531101 Supplies and Materials	428	502	800	450	450
531155 Vehicle Parts	1,167	2,950	3,500	2,000	2,000
531270 Gasoline / Diesel	16,365	13,741	15,000	15,000	15,000
531600 Small Equipment		761		200	
531710 Uniforms	1,377	580	650	250	500
Total Materials, Supplies & Services	**22,139**	**23,007**	**27,900**	**24,001**	**23,270**

Capital Outlays	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment		1,289	2,000	500	2,000
Total Capital Outlays		**1,289**	**2,000**	**500**	**2,000**
Total Expenditures	**99,768**	**174,541**	**188,883**	**185,778**	**188,172**

Animal Shelter

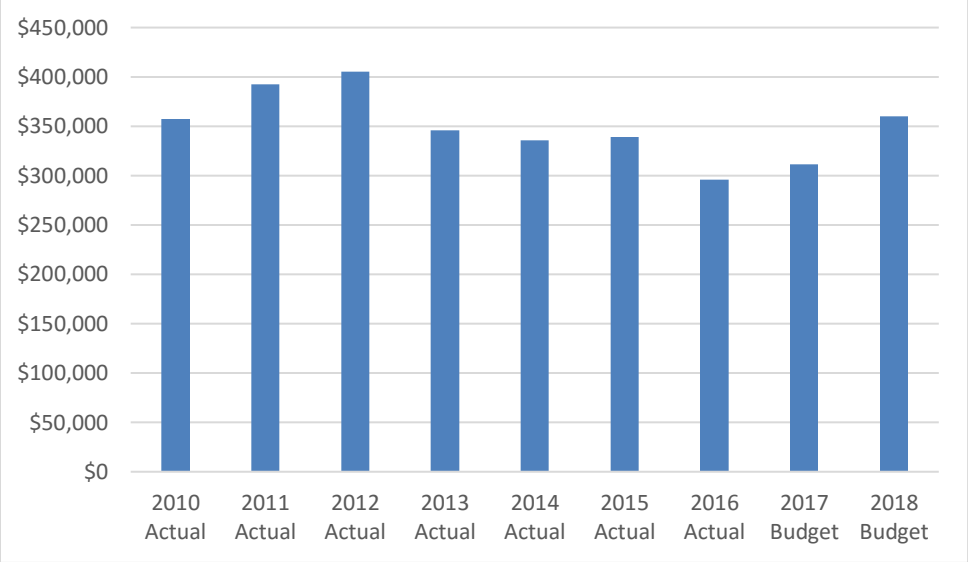
Department Description

To provide a comprehensive and compassionate temporary care shelter for stray or unwanted animals; to provide safety and education on proper care of animals adopted at the shelter by individuals. The advent of this service several years ago has provided an effective means for managing the nuisances associated for stray and unwanted animal populations, while at the same time providing a public safety and public health element caused by dangerous and unwanted animals. The growth of Bulloch County's population has increased the need and demand for animal shelter services, where they previously had not existed. This has created a higher level of service demanded by the residents. The Shelter is open to the public from 12:00pm or 12:30 PM to 5:00 PM Monday through Friday.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	5	3	3	3	3
Part-time				.5	1.5
Total FTE	**5**	**3**	**3**	**3.5**	**4.5**

Expenditures History



Fund 100 – General
Department – 39110 – Animal Shelter

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	112,333	66,731	77,591	72,500	79,767
511101 Salary – Part-time	436	1,599	9,684	7,000	25,272
511300 Overtime	16,425	4,103	15,000	3,700	15,000
512100 Health and Life Insurance	23,010	21,791	19,399	33,000	40,316
512200 Social Security	9,307	6,455	8,360	6,365	9,719
512400 Retirement Contributions	11,966	4,127	6,473	4,200	6,615
512700 Workers' Compensation	2,364	2,945	796	750	3,394
Total Personnel Services	**175,841**	**107,753**	**137,303**	**127,515**	**180,084**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	32,072	49,513	47,000	47,000	50,000
521201 Professional Services – IT		1,332	1,525	1,525	1,350
522201 Equipment Maintenance	1,333	1,004	1,900	700	700
522202 Vehicle Maintenance	40	1,789	1,500	500	500
522203 Building Maintenance	5,014	5,397	3,400	3,700	3,500
523201 Telephone	8,548	8,086	7,400	7,200	7,200
523203 Postage	182	7	100	25	100
523500 Travel		98	100	350	350
523610 Bank Fee	1,294	922	950	950	950
523800 Licenses	995	795	1,000	1,200	1,005
523900 Other Purchased Services	185	200	100	190	150
531101 Supplies and Materials	8,280	11,279	9,800	13,000	13,000
531120 Janitorial Supplies	7,665	11,073	11,250	9,000	9,000
531141 Medical Supplies	67,859	67,814	63,000	67,000	67,000
531150 Building Maintenance Material	2,808	5,146		100	100
531210 Water / Sewerage	5,379	4,144	5,000	6,400	6,400
531220 Natural Gas	1,264	650	1,200	525	500
531230 Electricity	19,426	17,869	18,000	18,000	18,000
531710 Uniforms	683	794	500	250	500
Total Materials, Supplies & Services	**163,027**	**187,912**	**173,725**	**177,615**	**180,305**

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571400 City of Statesboro	401	307	400	200	200
Total Other Costs	**401**	**307**	**400**	**200**	**200**
Total Expenditures	**339,269**	**295,972**	**311,428**	**305,330**	**360,589**

Roads

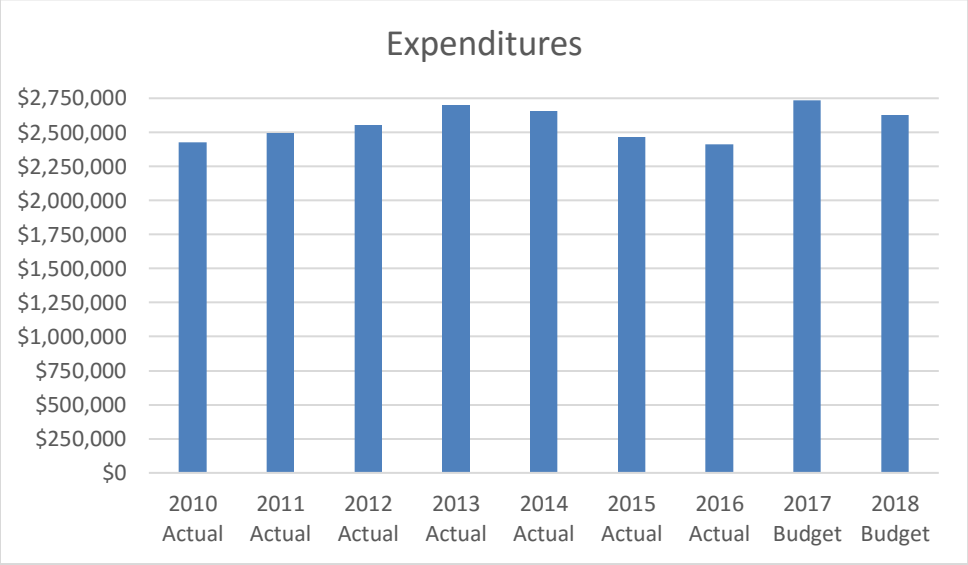
Department Description

To maintain all County owned roadway infrastructure and to provide the traveling public with safe, reliable and aesthetically pleasing public ways; to construct new roads and performs general civil work on special construction projects as well as reviews and inspects the development plans of private developers. Population increases have vastly impacted the maintenance responsibilities for the county road system (new subdivisions, wear on existing roads, expansion of school bus routes and mail delivery, and increased traffic flow on low volume design roads). This has increased costs, and created the demand for new paved roads, bridges and major improvements to certain road segments and intersections. Bulloch County has the most dirt roads in the State of Georgia to care for. The use of inmate labor has minimized these costs, yet, the increased traffic and periods of inclement weather escalate the maintenance effort. The department is also charged with right-of-way management which requires a focus on engineering and regulatory functions. Increases in new development will require that a greater focus be placed on shifting the costs of these functions to the private entities that spur development rather than the general taxpayer. Examples may include requirements on new development sites for storm water management, driveway access and road segment and safety improvements. The Special Purpose Local Option Sales Tax has provided a major funding source for many of these needs. A portion of the department's funding is reimbursed through SPLOST as a result of the capital outlay effort.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	30	30	30	30	30
Part-time			2.4	2.4	2.4
Total FTE	**30**	**30**	**32.4**	**32.4**	**32.4**

Expenditures History



Fund 100 – General
Department – 42010 – Roads

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	955,305	867,765	965,837	800,000	952,324
511101 Salary – Part-time	5,048	79,780	90,480	72,000	90,480
511300 Overtime	70,824	103,726	74,700	115,000	74,700
512100 Health and Life Insurance	259,924	264,089	327,642	240,000	309,536
512200 Social Security	72,883	73,655	93,444	69,000	90,141
512400 Retirement Contributions	46,517	50,764	67,635	57,000	64,828
512700 Workers' Compensation	65,382	53,715	60,107	60,107	66,076
Total Personnel Services	**1,475,883**	**1,493,493**	**1,679,845**	**1,413,107**	**1,648,085**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services				250	
521201 Professional Services – IT		657	750	850	775
522201 Equipment Maintenance	47,470	36,677	36,000	65,000	40,000
522202 Vehicle Maintenance	3,062	1,292	15,000	25,000	2,000
522203 Building Maintenance	178	4,804	2,400	325	2,400
522204 Software Maintenance	2,653	5,653	3,000	3,000	3,000
522320 Rental – Equipment	180	246	1,000	15,000	1,000
523201 Telephone	4,782	4,714	4,400	4,000	4,000
523203 Postage	7	3	5	1	
523300 Advertising	75	386	500	150	500
523500 Travel	1,061	1,282	1,700	2,000	1,700
523601 Dues	155	327	500	300	500
523700 Education and Training	749	2,155	2,000	500	2,000
523800 Licenses	1,500		500	4,700	4,655
523852 Casual Labor	1,600				
523900 Other Purchased Services	2,530	3,960	2,500	4,200	4,000
531101 Supplies and Materials	5,793	5,152	800	62,542	4,500
531120 Janitorial Supplies	2,125	2,935	2,500	2,000	2,500
531135 Road Repair Material	96,497	101,507	110,000	80,000	110,000
531136 Road Signs	12,038	17,560	24,500	10,000	24,500
531145 Roadside Spraying / Mowing	76,440	134,767	140,000	139,177	150,000
531150 Building Maintenance Material	5,245	316		1,000	400
531155 Vehicle Parts	284,707	261,989	210,000	250,000	250,000
531210 Water / Sewerage	5,305	7,941	5,000	4,500	6,000
531230 Electricity	31,054	31,626	30,500	30,000	30,500
531270 Gasoline / Diesel	392,474	296,339	452,925	295,000	325,000
531600 Small Equipment	397	1,538	400	8,000	1,000
531610 Tools	4,155	4,228	3,000	4,000	4,000
531710 Uniforms	5,816	5,523	4,500	5,500	6,000
Total Materials, Supplies & Services	**988,045**	**933,576**	**1,054,380**	**1,016,995**	**980,930**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542200 Vehicles	258	696			
542400 Computers		62			
542500 Equipment		5,570			
Total Capital Outlay	**258**	**6,328**			

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571000 Intergovernmental Fee		1,076	1,050	1,050	1,050
Total Other Costs		**1,076**	**1,050**	**1,050**	**1,050**
Total Expenditures	**2,464,187**	**2,434,473**	**2,735,275**	**2,431,152**	**2,630,065**

Public Health

Program Description

To promote and protect the public's health by determining community health needs, providing leadership to develop policies and plans and assuring the public these policies and plans result in improved community outcomes. An allocation is provided to the Bulloch County Health Department for these services.

Fund 100 – General
Department – 51100 – Health Department

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571500 Health Department	166,000	166,000	166,000	166,000	158,200
Total Other Costs	**166,000**	**166,000**	**166,000**	**166,000**	**158,200**
Total Expenditures	**166,000**	**166,000**	**166,000**	**166,000**	**158,200**

Fund 100 – General
Department – 51200 – Health Dept – Vital Statistics

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571500 Vital Statistics	5,913	6,206	6,210	6,210	7,800
Total Other Costs	**5,913**	**6,206**	**6,210**	**6,210**	**7,800**
Total Expenditures	**5,913**	**6,206**	**6,210**	**6,210**	**7,800**

Mental Health

Program Description

An allocation is made to the Pineland Community Services Board for mental health services provided in Bulloch County.

Fund 100 – General
Department – 51110 – Mental Health

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571600 Pineland Mental Health	14,500	14,500	14,500	14,500	14,500
Total Other Costs	**14,500**	**14,500**	**14,500**	**14,500**	**14,500**
Total Expenditures	**14,500**	**14,500**	**14,500**	**14,500**	**14,500**

DFACS

Program Description

An Electronic Benefit Transfer system is in place for food stamp issuance and each county in the State contracts with the Georgia Department of Human Resources to provide food stamps issuance to qualified residents. The cost to the County remains at 50% of the original price and the difference between the Federal Government and the County Government payments will be picked up by the State.

Fund 100 – General
Department – 54400 – DFCAS

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571700 DFACS	15,000	15,000	15,000	15,000	15,000
Total Other Costs	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**
Total Expenditures	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**

Pauper Burials

Program Description

Funds for pauper burials in an amount not greater than 500 are provided for families confirmed by DFACS and the County Coroner who are in need.

Fund 100 – General
Department – 54520 – Pauper Burials

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521220 Pauper Burials	5,500	2,000	2,500	2,500	2,500
Total Other Costs	**5,500**	**2,000**	**2,500**	**2,500**	**2,500**
Total Expenditures	**5,500**	**2,000**	**2,500**	**2,500**	**2,500**

DFACS Building and Plant

Program Description

The purpose for this budget division is to account for funds expended on this building facility. In 1996, Bulloch County entered into an agreement with the Georgia Department of Human Resources to construct and maintain this building for the Department of Family and Children Services, with reimbursement through rental payments.

Fund 100 – General
Department – 54600 – Building & Plant

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522205 Building Maintenance	15,160	16,676	15,000	15,000	16,500
531120 Janitorial Supplies	1,874	1,735	2,500	1,700	2,400
531210 Water / Sewerage	3,425	3,660	3,500	3,900	3,600
531220 Natural Gas	4,086	2,129	3,500	1,400	2,000
531230 Electricity	24,744	22,990	24,500	23,000	24,500
Total Materials, Supplies & Services	**49,289**	**47,191**	**49,000**	**45,000**	**49,000**
Total Expenditures	**49,289**	**47,191**	**49,000**	**45,000**	**49,000**

Transportation Services

Program Description

The purpose for this budget division is to provide a matching grant for participation in a regional transit system – Coastal Regional Coaches that provides dial-a-ride transit services within Bulloch County.

Fund 100 – General
Department – 55400 – Transportation Services

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
523900 Other Purchased Services	37,192	21,911	26,000	26,000	26,000
Total Materials, Supplies & Services	**37,192**	**21,911**	**26,000**	**26,000**	**26,000**
Total Expenditures	**37,192**	**21,911**	**26,000**	**26,000**	**26,000**

Concerted Services Rent

Program Description

The purpose for this budget division is to provide cash assistance in the form of rental payments on behalf of the Concerted Services, Inc., for a facility where community action based activities helping lower income and disadvantaged activities can take place. Funding was also established to help meet state and federal grant requirements pursuant to the Older Americans Act to enable a facility for community based services to be open for 250 days per year for the elderly including meals, congregate center and other support services for low-to-middle income persons over 60 years old. Such services include congregate and home delivered meals, two hours per day of planned activities at the congregate facility, and health education, promotion and wellness activities.

Fund 100 – General
Department – 55500 – Concerted Services Rent

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
572100 Concerted Services	9,600	9,600	9,600	9,600	9,600
572101 Concerted Services Programs	66,000	66,000	66,000	66,000	66,000
Total Other Costs	**75,600**	**75,600**	**75,600**	**75,600**	**75,600**
Total Expenditures	**75,600**	**75,600**	**75,600**	**75,600**	**75,600**

High Hope

Program Description

High Hope is a part of the Pineland Community Service Board. Bulloch County has a service center with four other counties. Employment for adults is offered both within the centers through contracted work and in the community through the Supported Employment Program. Training, rehabilitation services and case management are also offered in the home and community.

Fund 100 – General
Department – 55600 – High Hope

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
572200 High Hope	4,200	4,200	4,200	4,200	4,200
Total Other Costs	**4,200**	**4,200**	**4,200**	**4,200**	**4,200**
Total Expenditures	**4,200**	**4,200**	**4,200**	**4,200**	**4,200**

Senior Companion Program

Program Description

To provide meaningful retirement opportunities for low-income persons over 60 by assisting other adults and seniors who need person-to-person non-medical support because of loneliness, disability or illness. This budget division represents a grant of appropriations for Georgia Southern University's Senior Companion Program. The program is federally funded by the Corporation for National Service and the county contribution provides a non-federal share of funding as required by grant regulations. Nine volunteers are provided in Bulloch County and paid a stipend for their service (2.65 per hour, 1.50 per meal, and 0.12 cents per mile for travel). This program saves Medicaid dollars by helping seniors avoid institutionalization.

Fund 100 – General
Department – 55700 – Senior Companion Program

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
572300 Georgia Southern University	3,000	2,000	1,000	1,000	
Total Other Costs	**3,000**	**2,000**	**1,000**	**1,000**	
Total Expenditures	**3,000**	**2,000**	**1,000**	**1,000**	

Board of Education

Program Description

The purpose of this transfer is for intergovernmental purposes to provide funding from the Bulloch County Hospital Authority Investment corpus for tax relief for the Bulloch County Board of Education. The Board of Education share 50% of the proceeds generated up to 1.6 million dollars (800,000). The county receives any difference above 1.6 million dollars. The final payment to the Bulloch County Board of Education was in FY17.

Fund 100 – General
Department – 56010 – Board of Education

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571000 Transfer Government Agency	403,247	431,735		419,398	
Total Other Costs	**403,247**	**431,735**		**419,398**	
Total Expenditures	**403,247**	**431,735**		**419,398**	

Statesboro Regional Library

Program Description

To provide organized access to information and services for the community's educational, informational, recreational and cultural needs. This library is the main branch and provides access to books, computers and associated media. This branch also provides a genealogy and local history department and supportive educational programs, especially in the summer for children. This budget division represents a grant of appropriations to subsidize the projected annual budgeted balance for the regional library.

Fund 100 – General
Department – 65100 – Statesboro Regional Library

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
541200 Site Improvements		74			
571800 Statesboro Regional Library	535,300	535,300	535,300	535,300	535,300
Total Other Costs	**535,300**	**535,374**	**535,300**	**535,300**	**535,300**
Total Expenditures	**535,300**	**535,374**	**535,300**	**535,300**	**535,300**

Solid Waste Collection

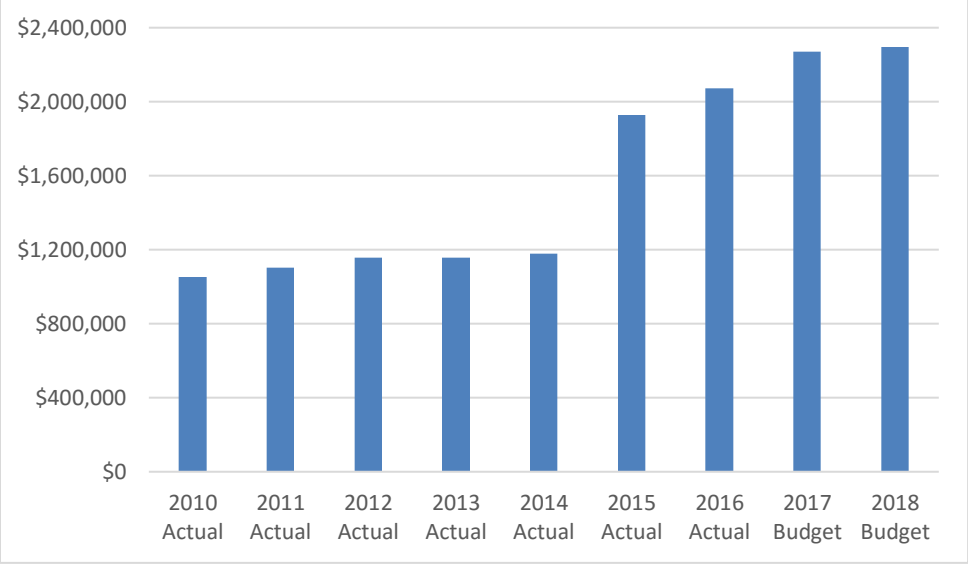
Department Description

To collect solid waste from the county's 35 unmanned collections sites and 17 manned collection and recycling centers; to collect cardboard for recycling from about 200 business throughout the county; and, to operate a waste collection rental service utilizing roll-off containers. This budget function funds the operation of 17 manned recycling centers which cost about 47,000 annually to operate. These centers are operated by a total of 45 part-time personnel. The centers provide several benefits including the reduction of solid total waste disposal costs, a convenient location to deliver solid waste and recycled products which are separated on site, and the reduction of nuisances associated of unmanned sites. In FY15, the Tippage Fees were moved from a Special Revenue Fund into this budget (655,000 in FY15). Additionally, in FY16, an additional Truck Driver was hired and the Code Enforcement Officer was moved into this budget. In FY17, a part-time Truck Driver was hired.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	9	11	11	11	12
Part-Time	21.8	26.2	26.2	27.6	27.6
Total FTE	**30.8**	**37.2**	**37.2**	**38.6**	**39.6**

Expenditures History



Fund 100 – General
Department – 45200 – Solid Waste Collection

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	643,559	319,841	408,469	414,000	400,475
511101 Salary – Part-time	9,902	414,729	498,885	413,000	425,000
511300 Overtime	91,274	100,729	101,600	93,000	100,600
512100 Health and Life Insurance	90,721	92,514	98,233	110,000	91,225
512200 Social Security	54,746	61,274	78,161	69,000	73,690
512400 Retirement Contributions	16,494	21,580	33,984	33,984	33,399
512600 Unemployment Insurance		1,045			
512700 Workers' Compensation	28,434	29,188	33,447	33,447	29,651
Total Personnel Services	**935,129**	**1,040,900**	**1,252,779**	**1,166,431**	**1,154,039**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		1,496	750	750	975
522201 Equipment Maintenance	11,099	8,782	33,200	25,000	35,000
522202 Vehicle Maintenance		1,074	1,400	12,000	500
522203 Building Maintenance		117	3,250	11,000	3,250
523201 Telephone		450	12,400	14,000	14,000
523203 Postage	440	82	570	500	500
523203 Advertising	184	471	300	500	450
523500 Travel		992	2,300	2,000	2,300
523601 Dues			550	500	550
523610 Bank Fees	579	972	1,000	1,300	1,200
523700 Education and Training			2,000	500	1,000
523900 Other Purchased Services	610	335	300	1,200	700
531101 Supplies and Materials	6,153	2,967	2,345	9,000	3,000
531109 Purchase Card	350				
531120 Janitorial Supplies	241		1,700	2,500	2,500
531130 Recycling Supplies			6,200	2,000	6,200
531144 Grounds Maintenance Supplies	1,373				
531150 Building Maintenance Supplies	10,168	2,933	2,400	2,500	2,500
533115 Vehicle Parts	99,902	124,623	93,800	115,000	125,000
531210 Water / Sewerage			3,500	1,800	3,000
531230 Electricity			36,000	35,000	35,000
531270 Gasoline / Diesel	136,073	134,275	144,500	140,000	140,000
531593 Supplies - Resale			7,500	500	500
531600 Small Equipment		63	700	700	700
531700 Uniforms	1,619	568	1,500	1,900	1,500
Total Materials, Supplies & Services	**268,791**	**280,158**	**357,665**	**379,400**	**379,350**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers	566	300			
542500 Equipment	2,538	230			
Total Capital Outlay	**3,104**	**530**			

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571000 Intergovernmental Fee		1,128	1,100	1,100	1,100
572001 Tippage Fees	720,878	751,081	660,000	675,000	760,000
Total Other Costs	**722,878**	**752,209**	**661,100**	**676,000**	**761,100**
Total Expenditures	**1,927,901**	**2,073,839**	**2,272,044**	**2,222,681**	**2,295,464**

Recycling Collection

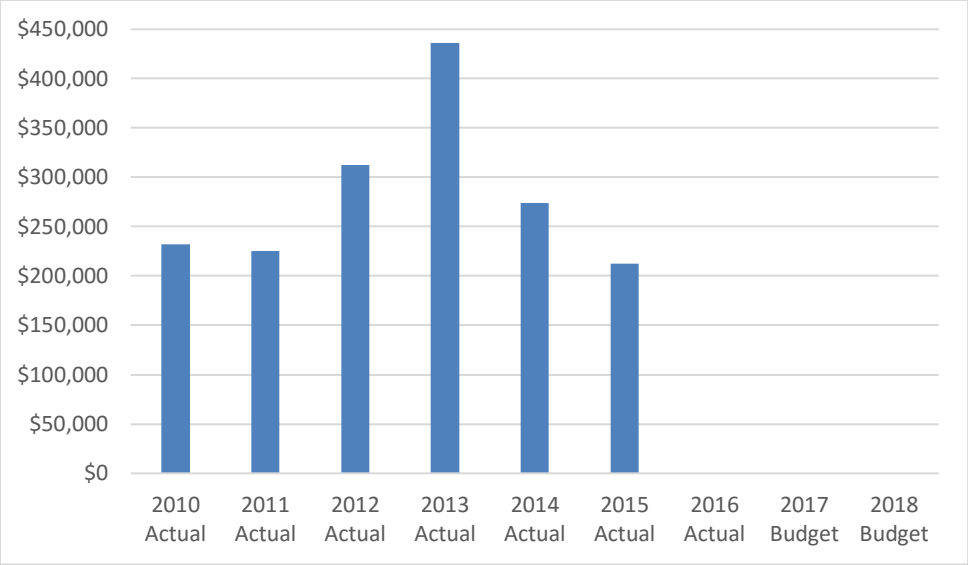
Department Description

In FY15, a Secretary Position was moved into the Roads Department. In FY17, the Recycling Budget was combined with the Solid Waste Collection Budget.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	2	2	0	0	0
Total FTE	**2**	**2**	**0**	**0**	**0**

Expenditures History



Fund 100 – General
Department – 45400 – Recycling Collection

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	83,858				
511300 Overtime	7,850				
512100 Health and Life Insurance	19,110				
512200 Social Security	6,582				
512400 Retirement Contributions	5,822				
512700 Workers' Compensation	508				
Total Personnel Services	**123,730**				

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521202 Professional - Lawyers	(63)				
522201 Equipment Maintenance	256				
522204 Vehicle Maintenance	225				
522205 Building Maintenance	479				
522206 Radio Maintenance	145				
522207 Equipment Maintenance	2,951				
522208 Heavy Equipment Maintenance	163				
522400 Pest Control	55				
523201 Telephone	14,596				
523203 Postage	478				
523300 Advertising	357				
523500 Travel	113				
523502 Mileage Reimbursement	323				
523601 Dues	5				
523610 Bank Service Charge	57				
531101 Supplies and Materials	708				
531120 Janitorial Supplies	1,425				
531130 Recycling Supplies	14,034				
531156 Heavy Equipment Repair Parts	225				
531210 Water / Sewerage	3,693				
531230 Electricity	37,592				
531270 Gasoline / Diesel	445				
531593 Supplies – Resale	6,369				
531700 Other Supplies	1,454				
531710 Uniforms	2,719				
Total Materials, Supplies & Services	**88,803**				
Total Expenditures	**212,533**				

Fleet Management

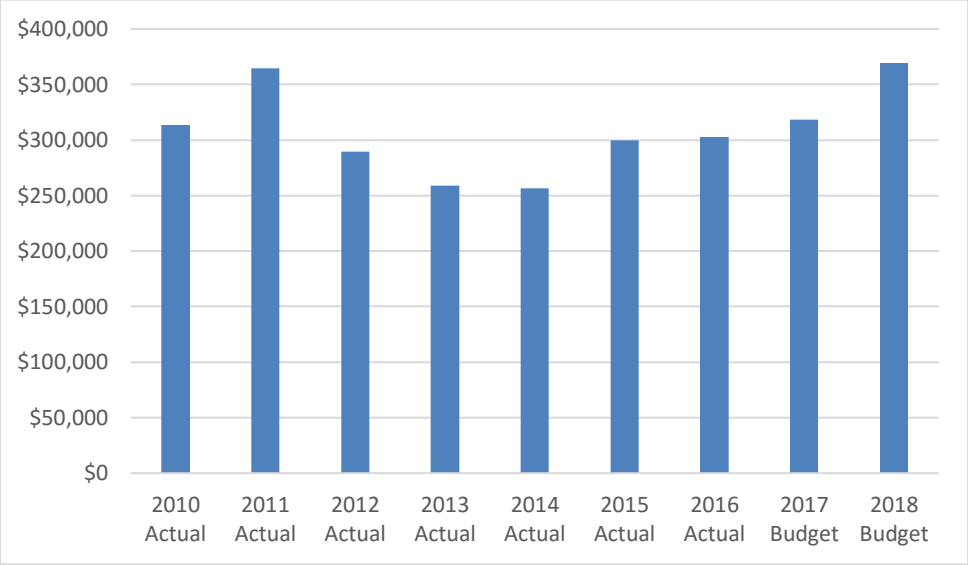
Department Description

The mission of this department is to maintain county fleet vehicles and heavy equipment for the provision of safe, reliable and economical transportation of county employees in the performance of their job duties. This department performs fuel depot storage and dispensing management, preventive maintenance and major vehicle repairs on heavy equipment and general purpose vehicles for all departments except the Sheriff's Department, EMS and Public Safety. While Bulloch County attempts to replenish its fleet regularly to minimize maintenance costs, increasing parts, new vehicle and equipment prices influence total costs. A focus of the department has been to establish a 100% standard for preventive maintenance scheduling on all served vehicles and equipment.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	4	4	4	4	5
Total FTE	**4**	**4**	**4**	**4**	**5**

Expenditures History



Fund 100 – General
Department – 49100 – Fleet Management

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	138,296	145,944	142,702	142,702	187,475
511300 Overtime	27,990	23,699	25,000	25,000	25,000
512100 Health and Life Insurance	35,346	50,858	52,673	45,000	61,638
512200 Social Security	12,064	12,153	12,829	12,829	16,254
512400 Retirement Contributions	11,751	10,876	10,901	10,900	13,811
512700 Workers' Compensation	3,299	3,099	3,020	3,020	3,448
Total Personnel Services	**228,746**	**246,628**	**247,125**	**239,451**	**307,626**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		333	500	425	400
522201 Equipment Maintenance	3,409	2,702	2,100	1,800	2,100
522202 Vehicle Maintenance	200	226	1,500	1,000	1,000
522203 Building Maintenance	457		2,500	3,000	3,000
522204 Software Maintenance	500	500	500		500
523201 Telephone	3,585	3,242	3,400	3,200	3,250
523300 Advertising		270			
523500 Travel	82	65	250	250	250
523900 Other Purchased Services	75	106	100	100	100
531101 Supplies and Materials	1,280	970	1,500	25,000	1,000
531109 Purchase Card	40				
531120 Janitorial Supplies	923	181	1,200	300	300
531150 Building Maintenance Material	1,309	423	600	1,600	1,600
531155 Vehicle Parts	2,147	535	800	5,000	2,000
531156 Heavy Equipment Repair Parts	2,948	1,430	2,500	4,000	4,000
531210 Water / Sewerage			800	500	500
531220 Natural Gas	5,269	3,623	5,250	2,500	3,500
531230 Electricity	15,335	10,205	10,000	10,000	10,000
531270 Gasoline / Diesel	19,671	11,599	15,000	27,000	15,000
531270 Oil and Grease		804			
531600 Small Equipment				800	500
531601 Shop Supplies	10,090	6,681	10,000	15,000	10,000
531610 Tools	3,478	1,509	1,500	1,500	1,500
531710 Uniforms	169	478	1,000	1,500	1,500
Total Materials, Supplies & Services	**71,012**	**46,063**	**61,350**	**126,975**	**62,000**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment		9,861	10,000		
Total Capital Outlay		**9,861**	**10,000**		
Total Expenditures	**299,758**	**302,553**	**318,475**	**366,426**	**369,626**

Recreation Administration

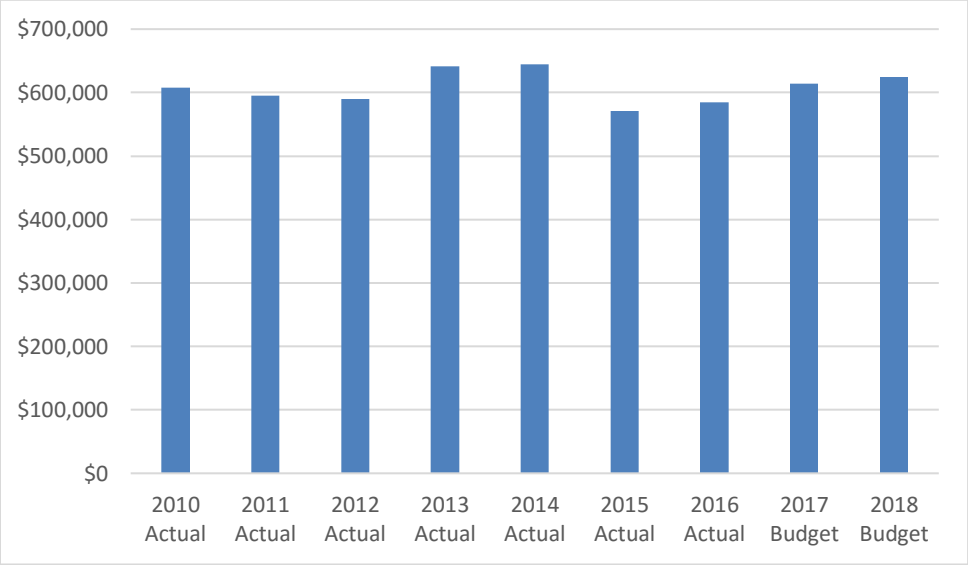
Department Description

The chief role of this division is to provide administrative support to program activities and to facility and parks maintenance functions. This division also manages the marketing and promotion of all departmental activities and services. Our mission is to effectively promote Parks and Recreation activities and services to help the citizens of the community strive for more healthy lifestyles through sports, exercise, leisure programs and other amenities. Our marketing and customer services manager coordinates this function through all staff utilizing a wide range of marketing outlets. Typically, flyers and brochures now printed and distributed in-house are used for target marketing, primarily with the schools. Some advertising costs are avoided or minimized through sponsorships. Public service announcements are used whenever possible with participating and cooperative media. The department also uses different forms of communications such as a 24-hour hotline, a list serve, two web-sites, and telephone contact to keep people informed of activities, delays and cancellations. Along with special events, this function coordinates sponsorships drives where the Recreation staff goes out each January and solicits area businesses. Targeting larger businesses and industry has produced good results. Some business will approach the department. The department is accountable to sponsors for quantifying and validating the use of funds or resources.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	7	7	7	7	7
Part-time	.3	.3	.3	.4	.4
Total FTE	**7.3**	**7.3**	**7.3**	**7.4**	**7.4**

Expenditures History



Fund 100 – General
Department – 61101 – Recreation Administration

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	332,358	345,721	352,285	336,079	367,405
511101 Salary – Part-time	6,093	4,957	6,800	6,490	6,800
511300 Overtime	732	844	500	649	500
512100 Health and Life Insurance	77,202	79,384	79,382	77,852	79,382
512200 Social Security	24,616	24,844	27,508	24,055	28,665
512400 Retirement Contributions	20,329	26,361	22,931	22,258	23,914
512700 Workers' Compensation	941	1,691	4,993	4,153	1,662
Total Personnel Services	**462,270**	**438,802**	**494,399**	**471,536**	**508,328**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	5,070	1,000			
521201 Professional Services – IT		5,451	5,450	9,000	9,800
522201 Equipment Maintenance	21,103	6,443	14,250	9,000	14,250
522204 Software Maintenance		3,500			
523203 Postage	4,018	1,711	3,800	3,500	3,800
523300 Advertising	16,148	20,640	18,500	17,000	18,500
523400 Printing and Binding	11,374	10,622	12,500	11,800	12,500
523500 Travel	5,840	3,793	6,700	6,700	6,700
523501 Misc Expense	3,663				
523610 Bank Fee	28,299	28,466	30,000	31,500	33,000
523700 Education and Training	2,003	1,487	2,500	1,500	2,500
523800 Tax Penalty	2,323				
531101 Supplies and Materials	7,747	9,667	10,000	9,000	10,000
531104 Program Materials	1,129	2,707	2,500	1,500	2,500
531710 Staff Wear / Uniforms	283	1,462	2,000	1,500	2,000
Total Materials, Supplies & Services	**109,000**	**96,928**	**108,200**	**102,000**	**115,550**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers		3,729	10,000	8,500	
542500 Equipment			1,500		1,500
Total Capital Outlay		**3,729**	**11,500**	**8,500**	**1,500**
Total Expenditures	**571,270**	**584,459**	**614,099**	**582,036**	**625,378**

Athletics

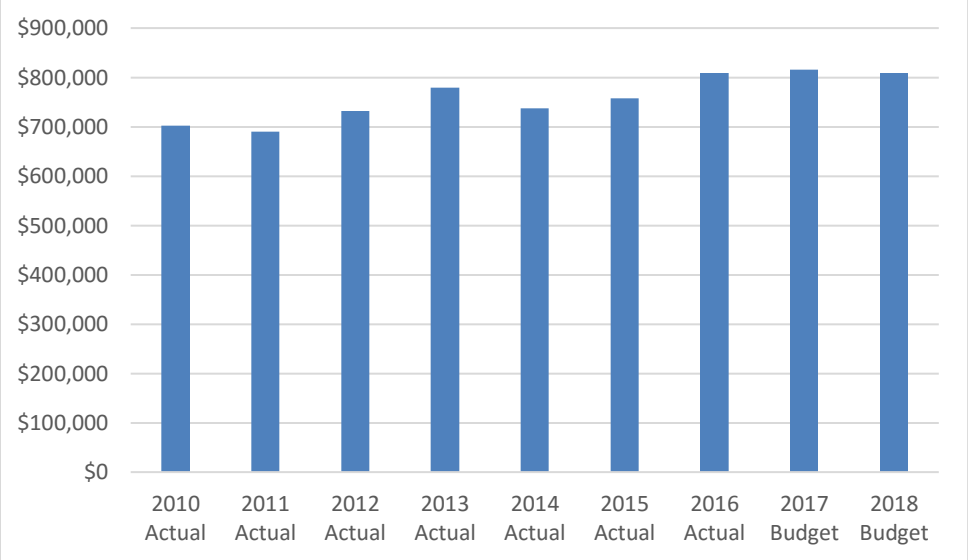
Department Description

The goal of the Athletic Division is to provide a diverse offering of sports opportunities for youth and adults of all ages. Youth athletic league play is provided for baseball, softball, basketball, football, golf, soccer, tennis, track and field and wrestling. In addition, sports camps are offered throughout the summer months. Youth and adult baseball and softball tournaments are scheduled throughout the year at Mill Creek Regional Park and Brooklet Community Park. The Department provides both indoor and outdoor programs for the community at its five community buildings, eight parks, and public school sites. A wide variety of programming opportunities are available for adults through team sports leagues including softball, flag football, kickball, basketball and soccer. Individual competitions and tournaments are also available for adults. Youth and Adult Athletic programming is faced with the challenges of building on its successes and expanding programming diversity to an expanded and more individualized constituency. A long-standing policy of the department has been that no child be denied access to basic recreation services because of inability to pay. The department considers fee waiver requests for children up to age 17, wishing to participate in youth sports league and summer camp activities. Waiver approval is based on a family's most current financial status.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	6	6	6	6	6
Part-time	9.9	8.8	8.8	9.1	9.1
Total FTE	**15.9**	**14.8**	**14.8**	**15.1**	**15.1**

Expenditures History



Fund 100 – General
Department – 61210 – Athletics

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	244,618	258,049	261,483	253,860	272,703
511101 Salary – Part-time	174,812	193,684	201,485	185,000	201,485
511300 Overtime	3,038	105			
512100 Health and Life Insurance	33,878	35,524	35,520	35,520	35,520
512200 Social Security	32,029	33,728	35,417	32,810	36,275
512400 Retirement Contributions	15,040	20,298	16,996	16,500	17,726
512700 Workers' Compensation	12,964	13,311	9,505	13,130	13,131
Total Personnel Services	**516,377**	**554,699**	**560,406**	**536,820**	**576,840**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	49,798	38,368	56,000	38,100	39,000
523500 Travel	4,161	4,637	4,300	1,800	4,200
523510 Team Travel	367	229	1,130	1,090	1,090
523620 Team Entry Fee	31,869	36,770	33,300	33,600	33,300
523700 Education and Training	1,486	1,440	1,700	1,450	1,500
523855 Contracted Labor	30				
531102 Athletic Supplies	142,990	173,353	143,350	143,000	143,000
531104 Program Materials	540	11			
531270 Gasoline / Diesel	356			850	850
Total Materials, Supplies & Services	**231,596**	**254,807**	**239,780**	**219,890**	**222,940**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment	9,565		15,500		9,500
Total Capital Outlay	**9,565**		**15,500**		**9,500**
Total Expenditures	**757,538**	**809,506**	**815,686**	**756,710**	**809,280**

Concessions

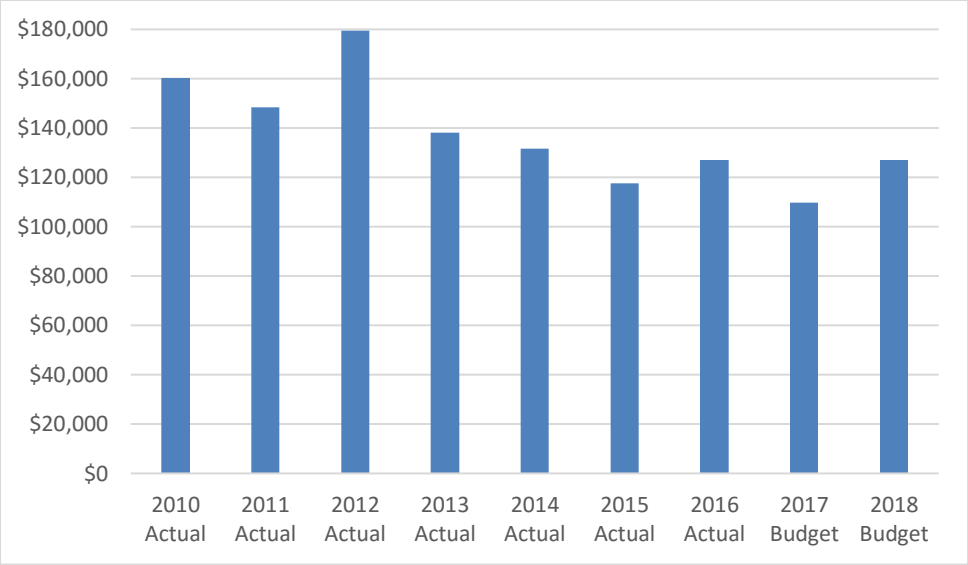
Department Description

This budget division was established to provide concessions service to patrons and participants of recreation services. This function generates a modest amount of revenue above expenses while maintaining affordable prices. The logistical challenge to maintain net income is to manage staffing levels with variable events.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	1	1	1	1	1
Part-time	1.9	1.4	1.4	1.4	1.4
Total FTE	**2.9**	**2.4**	**2.4**	**2.4**	**2.4**

Expenditures History



Fund 100 – General
Department – 61310 – Concessions

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	24,073	31,633	21,964	21,734	37,998
511101 Salary – Part-time	31,770	31,495	30,000	25,230	30,000
512100 Health and Life Insurance	5,128	92	91	75	91
512200 Social Security	4,269	4,829	3,975	3,590	5,202
512400 Retirement Contributions	1,656	162	1,428	50	2,470
512700 Workers' Compensation	2,898	2,559	2,026	1,600	2,512
Total Personnel Services	**69,793**	**70,771**	**59,484**	**52,279**	**78,273**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	234	380	4,000	2,000	2,200
522320 Rental - Equipment				5,454	
523500 Travel	25		200		
523700 Education and Training	50	190	400	45	400
523855 Contracted Labor	300				
531130 Concession Supplies	386	820	1,000	1,000	1,200
531300 Food and Drink	46,948	54,415	40,000	35,000	36,000
531710 Uniforms		564			
Total Materials, Supplies & Services	**47,942**	**55,805**	**45,600**	**43,499**	**39,800**

Capital Outlays	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment			4,600	1,050	9,150
Total Capital Outlays			**4,600**	**1,050**	**9,150**
Total Expenditures	**117,735**	**127,139**	**109,684**	**96,828**	**127,223**

Facility Operations

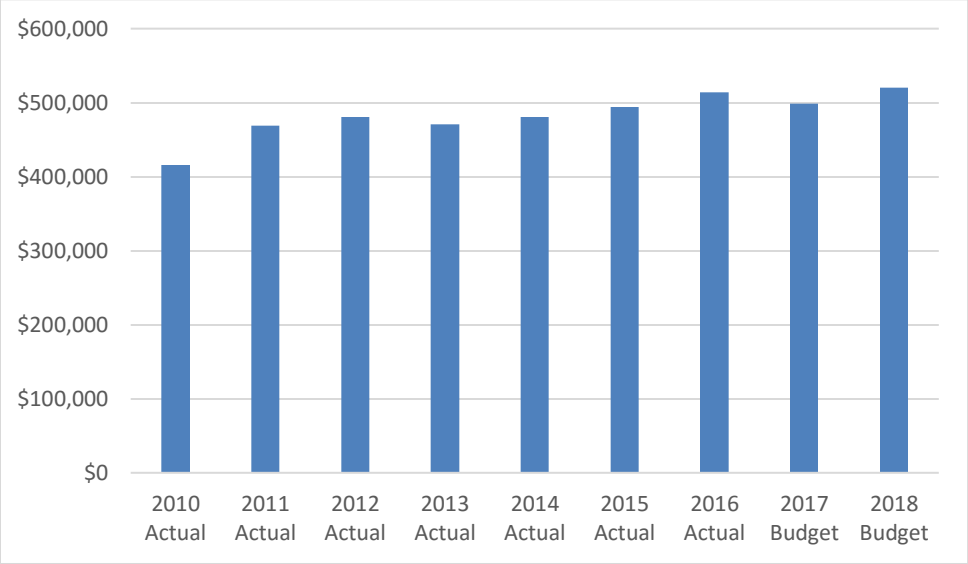
Department Description

Facility Operations Division includes the overall staffing, scheduling, budgeting, planning, evaluation, and organization in this division. This division provides and oversees janitorial services for all facilities that are used by staff, recreation participants, Bulloch County Citizens and their guests, with some janitorial services being contracted out for other detailed cleaning. Overseeing and management of County property through an in-house work order system. Operations Division oversees all facility rentals for meeting rooms, athletic fields, and pavilions; this includes over 14 recreational facilities in Bulloch County. This division develops budget reports on monthly and annual basis to insure proper financial management.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	3	3	3	3	3
Part-time	0.2	0.2	0.2	0.2	0.2
Total FTE	**3.2**	**3.2**	**3.2**	**3.2**	**3.2**

Expenditures History



Fund 100 – General
Department – 61490 – Facility Operations

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	104,177	108,386	109,969	112,000	116,773
511101 Salary – Part-time	8,605	9,335	3,000	9,870	3,000
511300 Overtime	1,393	1,445	3,500	400	3,500
512100 Health and Life Insurance	43,733	45,275	32,894	29,077	33,455
512200 Social Security	8,086	8,163	8,910	9,354	9,430
512400 Retirement Contributions	7,452	7,572	7,375	6,367	7,818
512700 Workers' Compensation	3,457	3,543	2,924	2,912	3,470
Total Personnel Services	**176,904**	**183,719**	**168,572**	**169,980**	**177,446**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522203 Building Maintenance	17,463	22,407	20,500	26,203	20,500
523201 Telephone	39,706	40,104	36,000	30,228	31,000
523500 Travel	4,024	3,496	3,500	2,830	3,500
523700 Education and Training	245	65	720	527	720
523855 Contract Labor	13,949	17,312	22,000	20,293	22,000
531101 Supplies and Materials		251	500	219	500
531102 Athletic Supplies	85				
531109 Purchase Card	17,776				
531120 Janitorial Supplies		15,359	17,000	15,077	17,000
531150 Building Material	10,167	4,259	7,500	7,368	7,500
531210 Water / Sewerage	23,002	26,645	20,000	26,236	25,000
531211 Stormwater Fee		8,853	10,000	7,181	9,000
531220 Natural Gas	1,946	1,367	2,500	2,132	2,500
531230 Electricity	187,620	189,996	190,000	164,779	190,000
Total Materials, Supplies & Services	**315,983**	**330,114**	**330,220**	**276,870**	**308,720**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment	1,534				13,500
Total Capital Outlay	**1,534**				**13,500**
Total Expenditures	**494,420**	**513,833**	**498,792**	**473,053**	**520,166**

Agriculture Complex

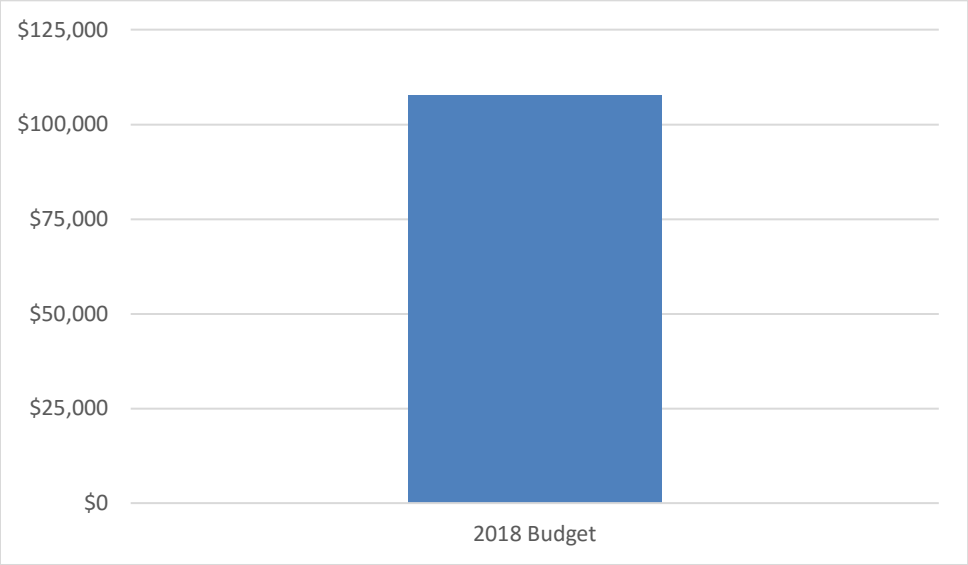
Department Description

The goal of this division is to manage the Agriculture Complex which will open in 2018.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time					1
Total FTE					**1**

Expenditures History



Fund 100 – General
Department – 61800 – Ag Complex

Personnel Services	2018 Approved
511100 Salary – Full-time	35,264
512100 Health and Life Insurance	14,091
512200 Social Security	2,698
512400 Retirement Contributions	2,292
512700 Workers' Compensation	1,199
Total Personnel Services	**55,544**

Materials, Supplies & Services	2018 Approved
521201 Professional Services – IT	1,200
522203 Building Maintenance	250
523201 Telephone	1,200
523203 Postage	1,000
523300 Advertising	10,000
523400 Printing and Binding	8,000
523500 Travel	3,000
523610 Bank Fee	500
523700 Education and Training	500
531104 Program Materials	3,000
531120 Janitorial Supplies	1,000
531130 Concession Supplies	1,500
531142 Chemical and Fertilizer	750
531143 Landscaping Supplies	500
531144 Grounds Maintenance Supplies	1,500
531150 Building Material	250
531210 Water / Sewage	1,250
531211 Stormwater Fee	500
531230 Electricity	3,000
531270 Gasoline / Diesel	1,250
531300 Food and Drink	5,000
531710 Uniforms	1,000
Total Materials, Supplies & Services	**46,150**

Capital Outlays	2018 Approved
542400 Computers	5,000
542500 Equipment	1,000
Total Capital Outlays	**6,000**
Total Expenditures	**107,694**

Community Recreation

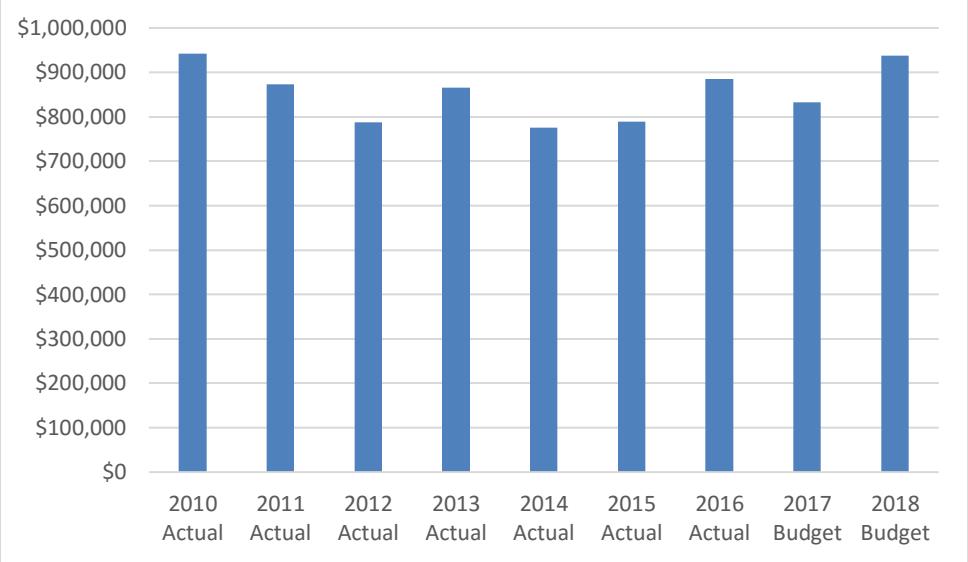
Department Description

Community Recreation Division strives to provide a diverse offering of recreation programs and special events for citizens of all ages and abilities. Programs are developed specifically for preschoolers, school age children, adults, older adults and persons with disabilities. The Community Recreation division's responsibilities primarily encompass childcare based after school programming and summer camps, community events such as the Independence Day Celebration, Arts Festival, Trick or Treat at Mill Creek and year-round seasonal events, instructional activities such as horseback riding, cheerleading, tumbling and cultural activities that mainstream children and adults with disabilities into the curriculum. In addition, all senior adult instructional classes, clubs and exercise programs are under the Community Recreation umbrella. Through our partnership with the Board of Education all afterschool and summer camp programs are housed year-round in elementary schools countywide. Paid in-house temporary personnel are used to provide quality supervision for all registered participants. Volunteers are recruited to assist with community events.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	3	3	3	3	3
Part-time	28.7	32.6	32.6	33	33
Total FTE	**31.7**	**35.6**	**35.6**	**36.0**	**36.0**

Expenditures History



Fund 100 – General
Department – 61910 – Community Recreation

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	116,108	124,792	126,358	126,360	131,780
511101 Salary – Part-time	456,185	517,149	490,000	527,000	550,000
511300 Overtime		369			
512100 Health and Life Insurance	25,790	26,711	26,709	26,700	34,018
512200 Social Security	43,389	48,421	47,151	49,900	52,156
512400 Retirement Contributions	7,758	7,881	8,213	8,215	8,566
512700 Workers' Compensation	16,372	17,600	16,458	16,460	17,134
Total Personnel Services	**665,602**	**742,921**	**714,889**	**754,635**	**793,654**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	(100)				
522320 Rental - Equipment	217				
523500 Travel	2,640	2,627	2,300	1,750	2,200
523700 Education and Training	1,567	1,792	2,100	575	2,000
523855 Contract Labor	51,130	56,275	45,100	66,800	67,000
523900 Other Purchased Services		1,195		1,955	
531101 Supplies and Materials	536	952	800	25	
531104 Program Materials	67,100	79,044	66,000	71,000	71,000
531270 Gasoline / Diesel	213	43	500	345	400
531710 Uniforms	527				
Total Materials, Supplies & Services	**123,831**	**141,927**	**116,800**	**142,450**	**142,600**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542300 Furniture and Fixtures		428	450	225	1,000
Total Capital Outlay		**428**	**450**	**225**	**1,000**
Total Expenditures	**789,433**	**885,277**	**832,139**	**897,310**	**937,254**

Parks and Grounds

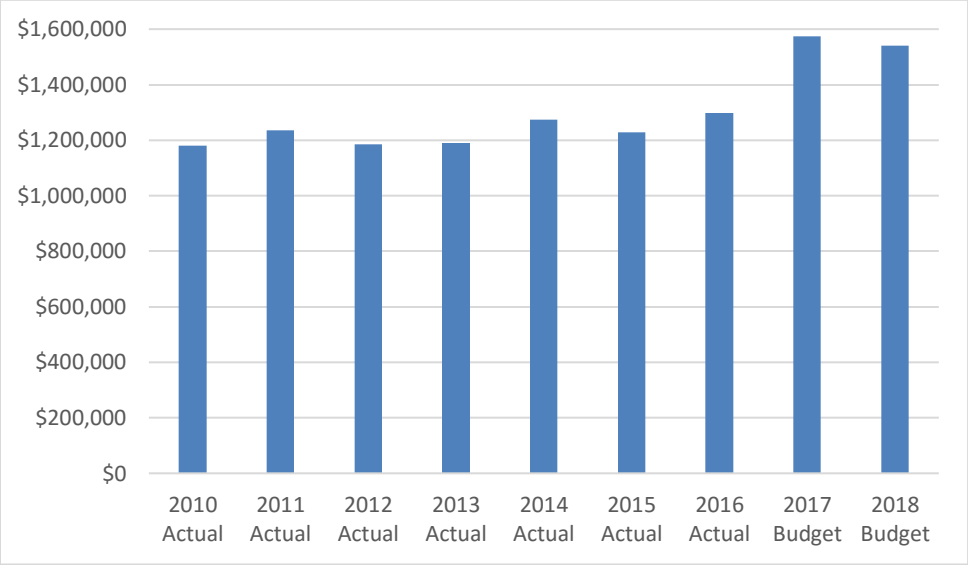
Department Description

The goal of this division is to maintain all Bulloch County Parks and Public Spaces at a level that makes them safe, efficient, playable and aesthetically pleasing for public use. These facilities consist of 14 parks, with a total of 250 acres maintained. In addition to recreational facilities this division is responsible for maintaining 54 county owned facilities including, but not limited to, Fire Departments, Voting Precincts, Recycling Centers, North Main Annex, Courthouse, Magistrate Court, and Judicial Annex. Many of these facilities require high level maintenance. Of the 250 Park acres maintained 78 acres are fine turf (athletic fields). A rigorous mowing schedule is needed to keep the turf at the desired height. All athletic fields are mowed twice a week during the summer (approximately 18 weeks). All other areas are mowed with zero turn mowers weekly during the summer months and as needed during the rest of the year. With proper mowing and fertilization the need for irrigation is crucial as well. The recreational facilities have 22 irrigation systems with nearly 3,000 heads. In addition to the recreational facilities there are 4 county buildings with irrigation systems that have 510 heads. This is a total of 3,510 heads that are maintained. There are over 53,000 square feet of landscape beds over the entire county that house shrubs and annual flowers that are pruned and refreshed with pine straw or mulch throughout the year. In addition to the beds, over 500 trees are also maintained.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	16	16	17	17	17
Part-time	6.9	7.7	7.7	8.6	8.6
Total FTE	**22.9**	**24.7**	**24.7**	**25.6**	**25.6**

Expenditures History



Fund 100 – General
Department – 62215 – Parks & Grounds

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	472,406	531,677	578,923	549,000	599,847
511101 Salary – Part-time	128,471	133,197	150,000	147,000	150,000
511300 Overtime	29,579	35,905	35,000	35,000	35,000
512100 Health and Life Insurance	155,151	147,912	167,302	139,000	188,611
512200 Social Security	45,709	50,794	58,440	47,000	60,041
512400 Retirement Contributions	28,178	28,275	39,905	32,000	41,265
512700 Workers' Compensation	20,282	21,533	17,509	17,500	20,450
Total Personnel Services	**879,777**	**949,293**	**1,047,079**	**966,500**	**1,095,213**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		15			
522140 Contract Service & Maintenance	29,593	24,180	23,500	12,000	23,500
522201 Equipment Maintenance	15,954	14,821	15,000	26,000	15,000
522320 Lease Equipment	28,639	26,515	38,000	31,000	38,000
523500 Travel	750	872	4,000	2,000	3,250
523700 Education and Training	2,095	1,741	3,000	2,000	3,000
523855 Contract Labor	38,740	38,551	42,500	40,000	63,500
531102 Athletic Supplies	17,781	14,304	25,000	22,000	25,000
531109 Purchase Card	(87)				
531137 Signs	298	860	2,000	1,500	2,000
531142 Chemical and Fertilizer	52,535	55,662	62,000	50,000	62,000
531143 Landscaping Supplies	14,507	30,988	35,000	30,000	35,000
531144 Grounds Maintenance Supplies	41,662	49,700	50,000	48,000	50,000
531157 Equipment Parts	22,707	23,992	25,000	32,000	25,000
531270 Gasoline / Diesel	74,525	58,196	70,000	65,000	70,000
531710 Uniforms	7,771	8,511	6,500	6,700	6,500
Total Materials, Supplies & Services	**347,471**	**348,906**	**401,500**	**368,200**	**421,750**

Capital Outlays	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
541200 Mill Creek – BOE Dugouts		160,618			
541201 Mill Creek – Batting Cages			108,334		
542500 Equipment			16,995	16,500	25,450
Total Capital Outlays		**160,618**	**125,329**	**16,500**	**25,450**

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571000 Intergovernmental Fee		154	150	150	150
Total Other Costs		**154**	**150**	**150**	**150**
Total Expenditures	**1,227,247**	**1,458,971**	**1,574,058**	**1,351,350**	**1,542,563**

Agricultural Resources

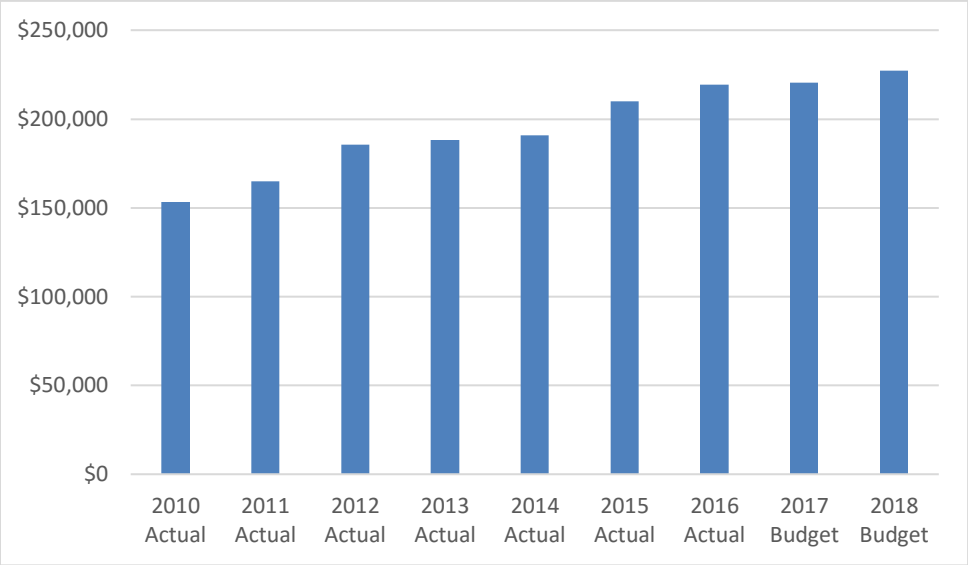
Department Description

To extend lifelong learning to county citizens through unbiased research-based education in agriculture, the environment, communities, youth and families. Programs include agricultural technical assistance, 4-H Youth development and family and consumer education services.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Part-time	.5	.5	.5	.5	.5
Paid Unit Supplement	1.5	1.5	1.5	1.5	1.5
Total FTE	**2**	**2**	**2**	**2**	**2**

Expenditures History



Fund 100 – General
Department – 71300 – Agricultural Resources

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	165,735	47,195	47,624	47,624	47,624
511101 Salary – Part-time	257	10,598	10,400	10,400	13,400
512200 Social Security	4,022	4,421	3,643	4,425	3,643
512400 Retirement Contributions	5,399	7,527	6,796	6,800	6,796
Total Personnel Services	**175,413**	**69,742**	**69,463**	**69,249**	**71,463**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522201 Equipment Maintenance	1,183	883	1,000	900	1,000
523201 Telephone	8,550	11,404	11,400	11,400	11,400
523203 Postage	511	534	500	100	500
523300 Advertising		50			
523400 Printing and Binding	1,970	2,191	2,400	3,500	3,000
523500 Travel	15,800	14,600	10,800	11,000	12,000
523601 Dues	250	250	250	250	250
523855 Contract Labor		111,780	116,419	112,000	116,419
531101 Supplies and Materials	3,165	2,287	5,000	4,000	5,000
531125 AG Demo Supplies	3,000	2,683	3,000	3,000	3,000
531126 Home Demo Supplies		31	500		
531150 Building Maintenance Material			250		250
531153 Building Improvement	50				
531155 Vehicle Parts				20	
531240 Bottled Gas		2			
531270 Gasoline / Diesel		813		2,250	2,250
531300 Food	77	31	150		
Total Materials, Supplies & Services	**37,556**	**147,538**	**151,669**	**148,420**	**155,069**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment	35	2,232	500		500
Total Capital Outlay	**35**	**2,232**	**500**		**500**
Total Expenditures	**210,004**	**219,512**	**220,632**	**217,669**	**227,032**

Building Inspection

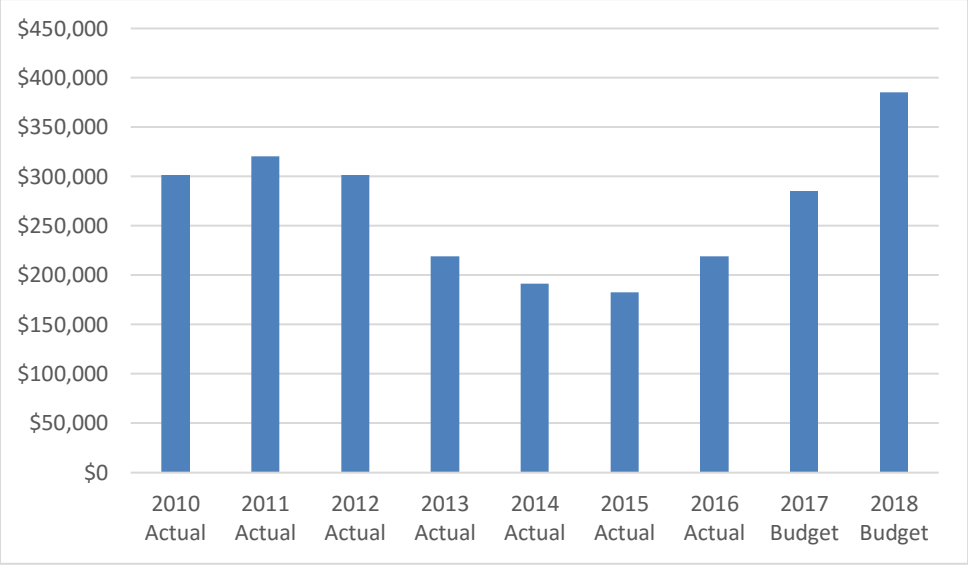
Department Description

To protect public health, safety, and general welfare by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety and other hazards associated with construction, alteration, removal, demolition, use or occupancy of buildings, structures, or property; provide quality plan review, helpful counter service and friendly and accurate inspections. Being a highly regulated fee-based activity, this function relies on maximum efficiency recognizing that builders and developers have time and money invested in development while at the same time providing a service that protects the consumer of the development industry product. To minimize future personnel costs, the department is continually converting to automation to achieve this balance. Building inspectors are required to respond to inspection calls within 48 hours by law. While each inspector averages 8 inspections per day, they average over 9 miles between each inspection destination. This results in an average inspection time of 40 minutes per inspection which meets standards and ensures, in most cases, thorough inspection. A new software program will be installed in the current fiscal year.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	4	5	5	5	5
Total FTE	**4**	**5**	**5**	**5**	**5**

Expenditures History



Fund 100 – General
Department – 72200 – Building Inspection

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	126,633	118,805	167,300	164,000	174,438
511300 Overtime	44				
512100 Health and Life Insurance	20,531	15,983	21,821	21,821	21,821
512200 Social Security	9,126	8,626	12,798	12,546	13,345
512400 Retirement Contributions	8,155	6,554	10,875	10,660	11,388
512700 Workers' Compensation	1,121	1,663	1,297	1,297	1,190
Total Personnel Services	**165,610**	**151,631**	**214,091**	**210,324**	**222,133**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		1,011	1,250	1,250	1,175
522201 Equipment Maintenance	177	358	200	100	200
522202 Vehicle Maintenance	265	708	700	100	500
522204 Software Maintenance	3,401	3,243	3,680	3,668	3,825
523201 Telephone	1,636	1,830	1,750	1,750	1,800
523203 Postage	3	12	30	1	100
523300 Advertising		317			
523500 Travel	360	421	2,900	1,000	1,500
523601 Dues		135	200	500	750
523700 Education and Training	328		2,300	1,500	2,000
531101 Supplies and Materials	3,616	3,953	3,100	3,800	4,000
531155 Vehicle Parts	200	523	400	200	400
531270 Gasoline / Diesel	5,399	4,332	6,000	8,200	8,500
531400 Books and Periodicals	180		250		600
531612 Tools		117	200	50	200
531710 Uniforms	385	687	625	385	750
Total Materials, Supplies & Services	**15,948**	**17,647**	**23,585**	**22,504**	**26,300**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542200 Vehicles		47,327	27,500	27,347	27,500
542400 Computers	856	2,791	900	907	3,000
542401 Software	60		19,415	17,640	106,806
Total Capital Outlay	**916**	**50,118**	**47,815**	**45,894**	**137,306**
Total Expenditures	**182,474**	**219,396**	**285,491**	**278,722**	**385,739**

Planning and Zoning

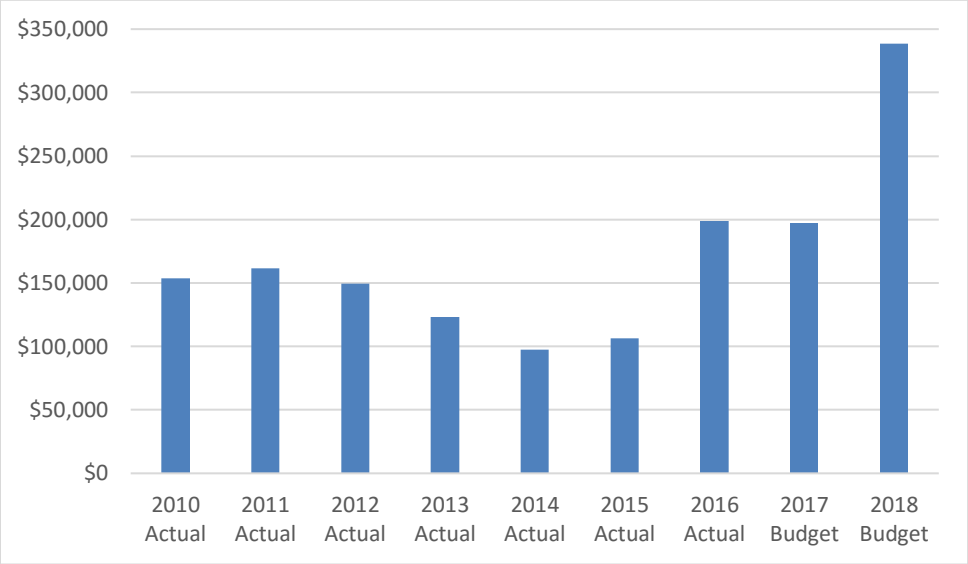
Department Description

To promote orderly growth, development, redevelopment and preservation of the unincorporated areas of Bulloch County; to administer the following ordinances and plans related to development: Comprehensive Land Use Plan, Zoning Ordinance, Subdivision Ordinance, Flood Ordinance, Tower Ordinance, Sign Ordinance, Soil Erosion and Sedimentation Ordinance, Building Ordinance and Manufactured Home Ordinance. With regard to current zoning and development issues, the staff will focus on implementing the growth management measures recommended in the Comprehensive Plan. In FY16, a Capital Projects Planner was moved from the County Manager's Department to the Planning and Zoning Budget. A new software program will be installed in the current fiscal year.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	1	2	2	2	2
Total FTE	**1**	**2**	**2**	**2**	**2**

Expenditures History



Fund 100 – General
Department – 74100 – Planning & Zoning

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	53,323	95,236	97,899	109,500	115,613
511300 Overtime		2,134	500	2,300	500
512100 Health and Life Insurance	19,182	26,619	26,617	26,617	26,055
512200 Social Security	3,756	6,989	7,528	8,553	8,883
512400 Retirement Contributions	3,346	4,839	6,396	7,265	7,547
512700 Workers' Compensation	905	1,470	1,069	1,069	952
Total Personnel Services	**80,511**	**137,288**	**140,009**	**155,304**	**159,549**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521100 Planning and Zoning Commission	10,881	10,740	11,500	11,500	11,500
521200 Professional Services	770	6,725	25,000	1,775	30,000
521201 Professional Services – IT		400	500	500	400
522201 Equipment Maintenance	658	358	400	75	
522202 Vehicle Maintenance	28	468	100		150
522204 Software Maintenance	3,401	4,253	4,880	3,664	3,825
523201 Telephone	456	1,038	700	1,000	1,000
523203 Postage	393	349	400	500	600
523300 Advertising	1,280	2,239	1,400	3,000	3,500
523400 Printing and Binding	377				
523500 Travel	1,758	2,562	2,700	3,500	3,500
523601 Dues	555	845	975	975	1,500
523700 Education and Training	2,140	3,069	4,000	9,300	9,000
531101 Supplies and Materials	848	2,853	1,600	3,500	3,000
531155 Vehicle Parts	1,386		150	100	100
531270 Gasoline / Diesel	147	1,174	1,500	1,200	1,200
531400 Books and Periodicals	162	270	450	400	450
531710 Uniforms	276	387	300		500
Total Materials, Supplies & Services	**25,515**	**37,730**	**56,555**	**40,989**	**70,225**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542200 Vehicles		23,637			
542400 Computers	143		900	907	2,500
542500 Equipment				8,755	106,806
Total Capital Outlay	**143**	**23,637**	**900**	**9,662**	**109,306**
Total Expenditures	**106,168**	**198,655**	**197,464**	**205,955**	**339,080**

Code Enforcement

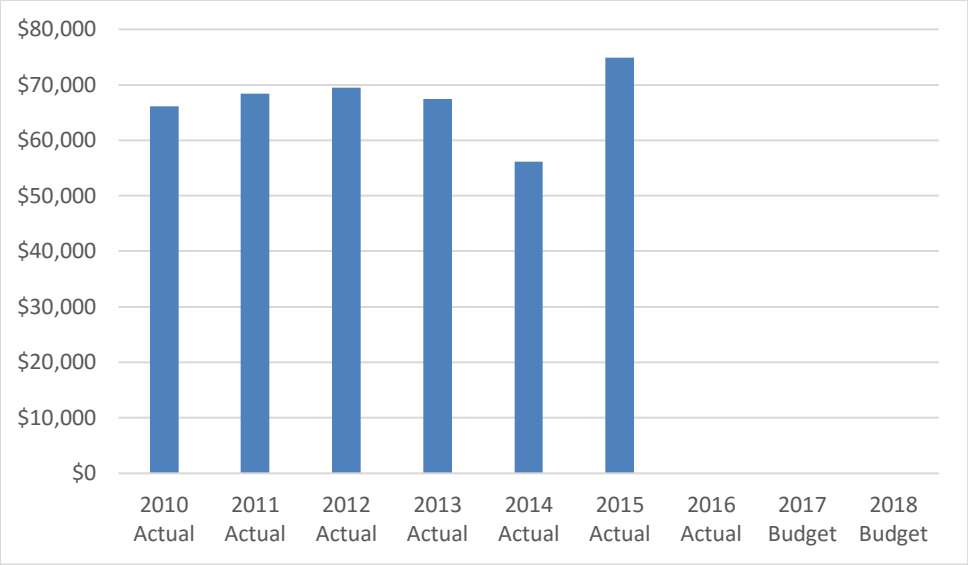
Department Description

In FY16, the Code Enforcement Officer was moved from the Code Enforcement Budget to the Solid Waste Collection Budget.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	1	0	0	0	0
Total FTE	**1**	**0**	**0**	**0**	**0**

Expenditures History

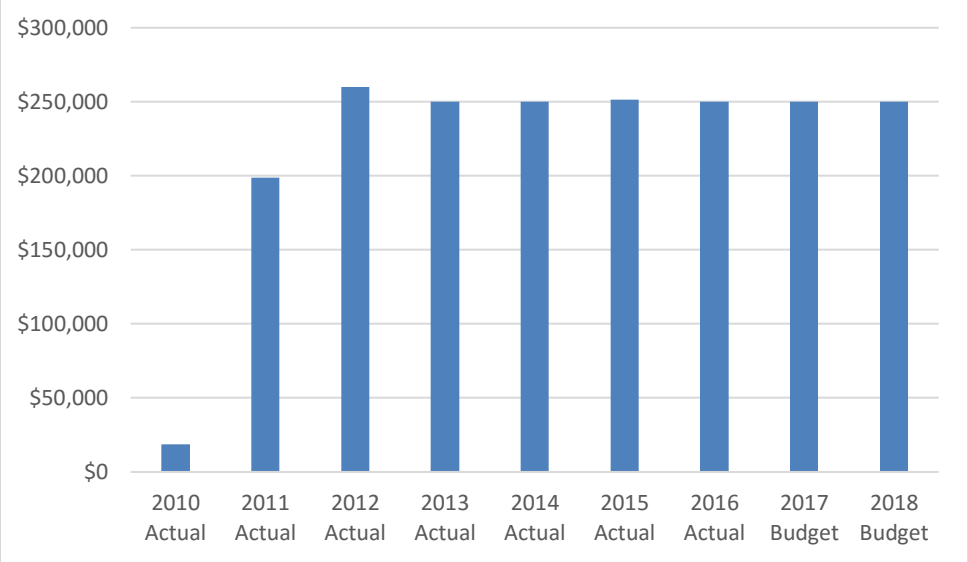


Development Authority

Department Description

To maintain and create jobs and capital investment for new and existing business and industry, thereby improving the quality of life for all Bulloch County citizens. A major focus and priority of the Board of Commissioners is to work with the Development Authority to attract and retain new major industry to the county's three existing industrial and business parks to broaden the county tax base. New land for an industrial park has been located adjacent to I16 and US-301 with plans underway for development.

Expenditures History



Fund 100 – General
Department – 75200 – Development Authority

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
572500 Industrial Development Authority	171,333	170,000	170,000	170,000	170,000
572501 Industrial Park Development	80,000	80,000	80,000	80,000	80,000
Total Other Costs	**251,333**	**250,000**	**250,000**	**250,000**	**250,000**
Total Expenditures	**251,333**	**250,000**	**250,000**	**250,000**	**250,000**

Reserve Funds

Department Description

This fund is used to account for contingencies, capital projects (not covered by SPLOST) and to stabilize the reserve fund to a level recommended for local governments.

Fund 100 – General
Department – 90000 – Reserve Funds

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
579000 Contingency			200,000	200,000	200,000
579100 Reserve Fund Stabilization			520,000	520,000	520,000
612000 Other Financing Use - Capital		28,847	142,629		46,861
Total Other Costs		**28,847**	**862,629**	**720,000**	**766,861**
Total Expenditures		**28,847**	**862,629**	**720,000**	**766,861**

Special Revenue Funds

These are funds used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Recreational Memorial Fund

Fund Description

This fund accounts for expenditures of donations for recreation purposes and general include program materials. This fund was moved into the General Fund in FY18.

Fund 115 – Special Revenue
Department – 61911 – Recreational Memorial

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
37100 Donations	2,180		1,000		
Total Revenues	**2,180**		**1,000**		

Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521220 Professional Contracted Service			1,000		
531100 Program Materials			1,000		
Total Expenditures	**2,180**		**2,000**		
Fund Balance	**14,516**		**13,516**		

Jones Nature Trail Fund

Fund Description

When additional land was purchased at park in Brooklet for soccer fields, $50,000 was received from the landowner to make future improvements to the park. These funds will be used with SPLOST funds to make improvements to the park in Brooklet. This fund was moved into the General Fund in FY18.

Fund 116 – Special Revenue
Department – 00000 – Jones Nature Trail

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Total Revenues					

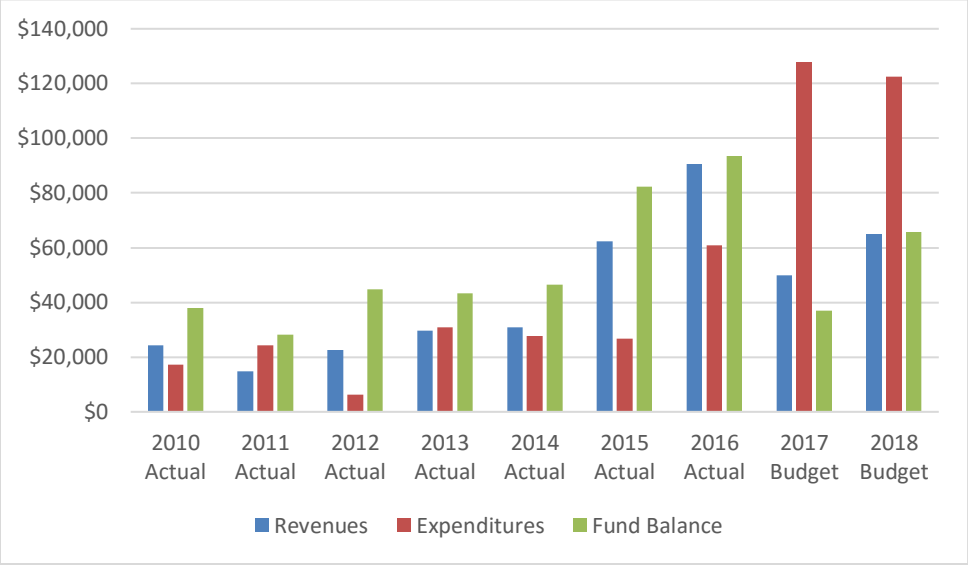
Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Total Expenditures					
Fund Balance	**50,000**		**50,000**		

BCCI Telephone Fund

Fund Description

Originating from telephone commissions proceeds at the County Correctional Institute, these funds will be used to fund designated special projects for the Correctional Institute as determined by the Board of Commissioners and Warden to address needs. The amount charged for phone calls will decrease from .17 to .11 per minute in FY17 with a 73% commission rate.

Revenue – Expenditure History



Fund 125 – Special Revenue
Department – 34200 – BCCI Telephone

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
382000 BCCI – Telephone Commissions	62,374	90,705	50,000	62,000	65,000
Total Revenues	**62,374**	**90,705**	**50,000**	**62,000**	**65,000**

Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522201 Equipment Maintenance	160	4,975		700	500
522203 Building Maintenance	2,619	15,519	5,000	5,000	5,000
531101 Supplies and Materials	3,879	255	50	4,000	2,000
531116 Bedding and Clothing		8		4,000	3,500
531150 Building Maintenance Material	10,571	16,432	8,000	11,000	8,000
531600 Small Equipment		795		800	750
542300 Furniture and Fixtures		9,950			
542500 Equipment	3,916	7,356	109,369	20,000	97,200
551100 Indirect Cost Allocation	5,480	5,500	5,500	5,500	5,500
Total Expenditures	**26,626**	**60,789**	**127,919**	**51,000**	**122,450**
Fund Balance	**82,251**	**93,401**	**37,062**	**123,166**	**65,716**

Jail Add-on Fund

Fund Description

These are funds allocated for the operation and maintenance of the county jail generated through fees added on to fines (see O.C.G.A. 15-21-93 and are transferred to the General Fund to reimburse for maintenance and operation. The preponderance of funding is to reimburse the General Fund for meals prepared by the Correctional Institute for inmates at the County Jail.

Fund 211 – Special Revenue
Department – 21800 – Jail Add-On

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
351110 Superior Court	44,763	44,859	40,000	40,000	40,000
351120 State Court	68,920	66,196	60,000	60,000	60,000
351160 Juvenile Court	643	645	600	700	650
Total Revenues	**114,325**	**111,700**	**100,600**	**100,700**	**100,650**

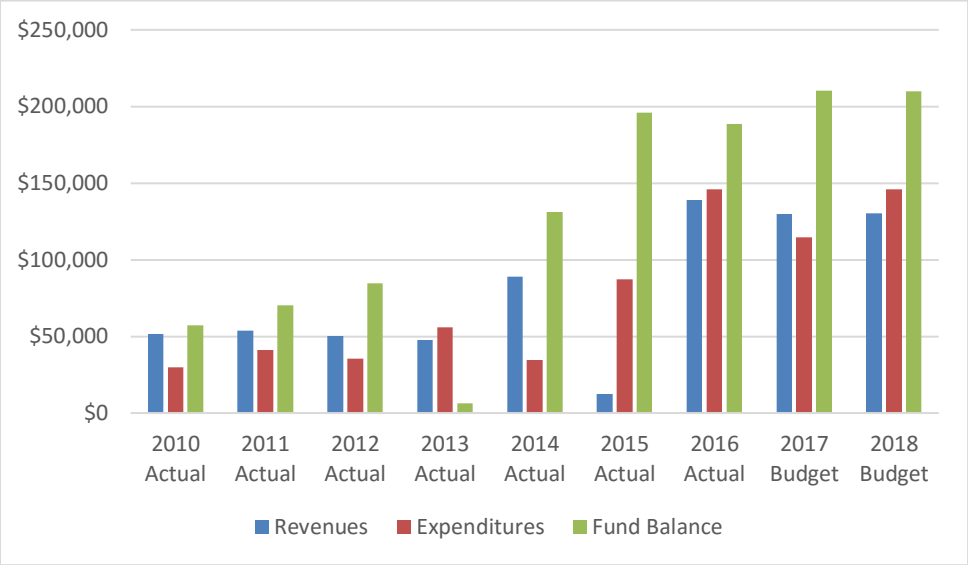
Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Inmate Meals		111,700	100,600	100,700	100,650
Total Expenditures		**111,700**	**100,600**	**100,700**	**100,650**
Fund Balance		**0**	**0**	**0**	**0**

Drug Education Fund

Fund Description

The purpose of this fund, where revenue is provided by add-on charges to fines is to sponsor meaningful opportunities for drug education and treatment to individuals referred by courts, law enforcement or social service agencies. The Fund is typically allocated for probation drug treatment, leveraging grants, the Sheriff's DARE program and for the Bulloch County Drug Abuse Council. The Drug Abuse Council is given funding equal to 5% of alcoholic beverage excise taxes.

Revenue – Expenditure History



Fund 212 – Special Revenue
Department – 33900 – Drug Education

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
351110 Superior Court	61,505	58,201	55,000	55,000	55,000
351120 State Court	62,556	78,043	75,000	75,000	75,000
389000 Miscellaneous Revenue	1,792	2,614			500
Total Revenues	**125,853**	**138,857**	**130,000**	**130,000**	**130,500**

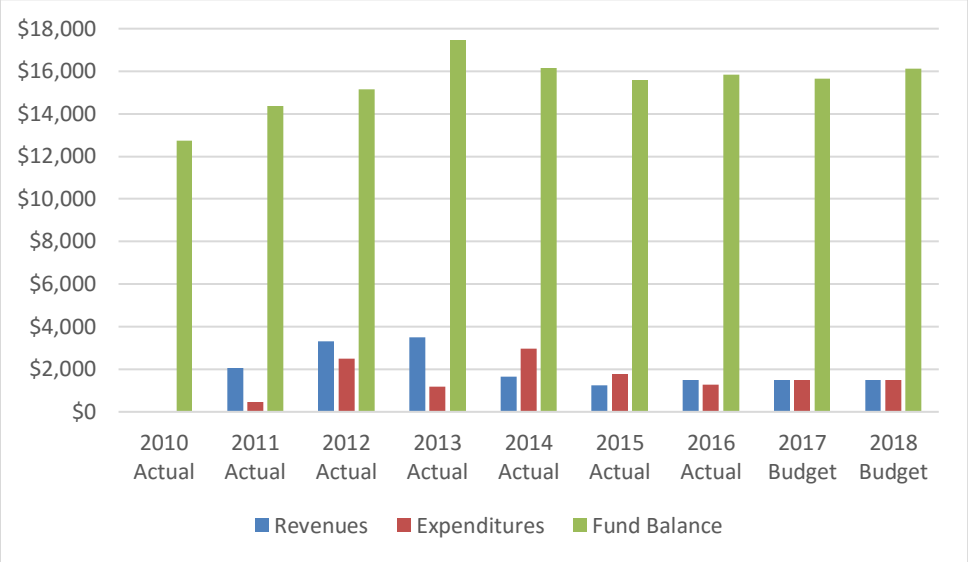
Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522201 Equipment Maintenance		1,975			
522202 Vehicle Maintenance		876		4,100	600
523500 Travel	150	560	1,500	3,650	3,650
523700 Education and Training			500	1,650	1,650
523850 Contract Labor	6,565	4,615	10,000	3,620	3,500
531101 Supplies and Materials	30,856	41,501	40,300	40,000	40,000
531600 Small Equipment	7,158		1,200	200	200
531710 Uniforms		515	10,000	325	10,000
542200 Vehicles	26,180	80,355	35,000	22,000	70,000
551100 Indirect Cost Allocation	2,000	2,000	2,000	2,000	2,000
573000 Programs	14,280	13,582	14,000	16,000	14,375
Total Expenditures	**87,189**	**145,979**	**114,500**	**93,545**	**145,975**
Fund Balance	**195,840**	**188,719**	**210,435**	**225,174**	**209,699**

Juvenile Services Fund

Fund Description

This fund is used upon order by the juvenile division of the Bulloch County Superior Court to provide support services to juvenile offenders.

Revenue – Expenditure History



Fund 213 – Special Revenue
Department – 26000 – Juvenile Services

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
351160 Juvenile Court Fees	1,250	1,500	1,500	1,500	1,500
Total Revenues	**1,250**	**1,500**	**1,500**	**1,500**	**1,500**

Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
523850 Supplemental Services	1,590	1,070	1,300	1,000	1,300
551100 Indirect Cost Allocation	200	200	200	200	200
Total Expenditures	**1,790**	**1,270**	**1,500**	**1,200**	**1,500**
Fund Balance	**15,603**	**15,833**	**15,653**	**16,133**	**16,133**

E911 Fund

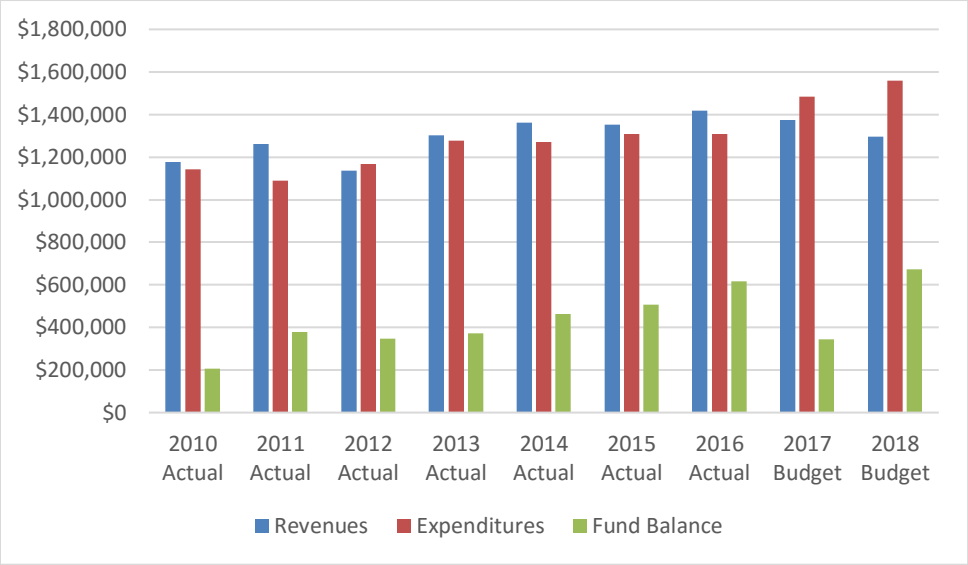
Department Description

To provide Bulloch, Evans, and Candler Counties with a reliable, cost effective and state of the art Enhanced 911 Emergency Telephone System, to maintain the system with complete public confidence and accountability and to provide residents of these counties with demonstrated life-saving responsiveness in any emergency.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	15	15	15	15	15
Part-time	0	0.7	0.7	1.4	1.4
Total FTE	**15**	**15.7**	**15.7**	**16.4**	**16.4**

Revenue – Expenditure History



Fund 215 – Special Revenue
Department – 38000 – E911

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
334100 Georgia Prepaid Wireless	124,576	125,416	125,400	140,907	140,000
336006 City of Statesboro	72,417	89,268	70,000	70,000	70,000
342501 Frontier Telephone	163,913	151,295	134,000	134,000	134,000
342502 Bulloch Rural Telephone	141,006	148,237	146,400	146,000	146,500
342503 Pembroke Telephone	3,908	4,013	3,500	3,500	3,500
342504 Wireless	16,070	19,115	18,750	18,750	18,750
342505 Bellsouth	95				
342506 Verizon / Alternadev	374,172	398,369	385,000	375,000	375,000
342508 T-Mobile	21,354	19,698	19,000	16,000	16,000
342509 Sprint	21,095	21,086	20,000	18,000	18,000
342510 Southern Company	2,047	1,692	1,800	1,500	1,500
342512 AT&T Wireless	172,672	133,297	135,000	135,000	135,000
342550 Evans County	119,520	188,107	194,520	119,520	119,520
342551 Candler County	119,520	119,642	119,520	119,520	119,520
393500 Lease Proceeds				825,000	
Total Revenues	**1,352,365**	**1,419,233**	**1,372,890**	**2,122,697**	**1,297,290**

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	460,354	480,620	471,161	486,725	463,981
511101 Salary – Part-time			15,000	12,500	30,000
511110 Personnel Services Adjustment		15,611			
511300 Overtime	95,187	67,813	70,000	69,000	70,000
512100 Health and Life Insurance	125,371	138,009	135,325	133,000	142,759
512200 Social Security	38,513	39,868	42,546	43,500	45,440
512400 Retirement Contributions	28,439	29,592	35,175	35,175	34,709
512700 Workers' Compensation	2,407	2,294	2,983	2,983	2,689
Total Personnel Services	**750,271**	**506,464**	**772,190**	**782,883**	**789,577**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services			18,000	22,500	
521201 Professional Services – IT		90	135	5,200	5,000
522201 Equipment Maintenance	310,393	338,609	428,485	340,000	350,000
522202 Vehicle Maintenance	638	1,672	1,200	2,700	2,500
522203 Building Maintenance	2,461	2,808	5,100	7,000	22,249
522204 Software Maintenance	78,334	62,367	57,000	62,500	62,378
523201 Telephone	55,779	62,234	55,000	60,000	60,000
523203 Postage	10	18	25	6	25
523500 Travel	2,939	3,646	2,000	2,000	3,000
523601 Dues	162	427	200	275	275
523700 Education and Training	1,392	936	5,000	3,500	2,000
523900 Other Purchased Services	692	757	500	650	600
531101 Supplies and Materials	6,870	7,840	6,500	5,500	6,000
531120 Janitorial Supplies	1,129	1,504	1,000	1,100	1,000
531155 Vehicle Parts	112	422	500	200	400
531230 Electricity	21,349	17,491	19,500	18,000	19,000
531270 Gasoline / Diesel	3,294	2,725	3,800	3,500	3,600
531600 Small Equipment			9,300	9,100	2,000
531710 Uniforms	784	508	1,000	150	2,500
Total Materials, Supplies & Services	**486,342**	**504,054**	**614,245**	**521,381**	**545,527**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers			1,800	1,781	6,600
542500 Equipment			66,300	306,575	22,845

Total Capital Outlay			**68,100**	**308,356**	**29,445**
Interfund Transactions	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
551100 Indirect Cost Allocation	31,000	30,000	30,000		30,000
Total Interfund Transactions	**31,000**	**30,000**	**30,000**		**30,000**
Debt Service	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
581101 Principal				169,719	169,719
581251 Principal Suntrust Lease (4487-3)	40,915				
582251 Interest Suntrust Lease (4487-3)	1,528				
Total Capital Outlay	**42,444**			169,719	169,719
Total Expenditures	**1,310,056**	**1,307,862**	**1,484,535**	**1,804,839**	**1,561,268**
Fund Balance	**506,464**	**617,836**	**506,191**	**935,694**	**671,716**

Airport Fund

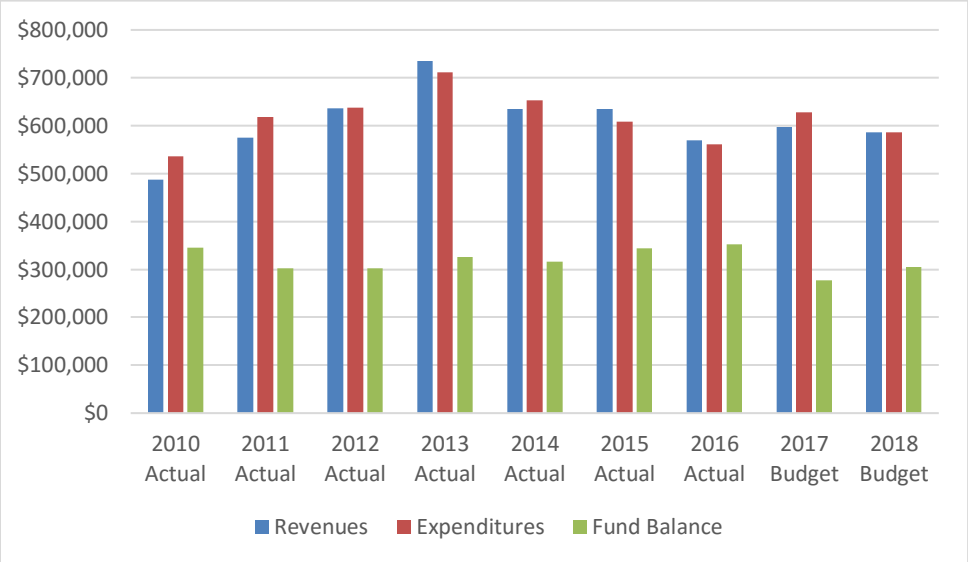
Department Description

Statesboro-Bulloch County Airport operates in a safe, efficient, environmentally responsible manner while maintaining a customer friendly atmosphere. The airport benefits Bulloch County citizens and businesses by providing access to a modern general aviation facility, enabling transport of people, equipment, and goods in and out of the region. The airport has a 6,000-foot runway with a state of the art navigation system allowing larger corporate jets to make use of the airport, thus creating a valuable economic development tool. Most of the airport's income is made by selling aviation fuel and renting hangars. Professional planning, management and oversight have enabled the facility to become financially self-sufficient.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	2	2	2	2	2
Part-time	0.9	1.1	1.1	1.4	1.4
Total FTE	**2.9**	**3.1**	**3.1**	**3.4**	**3.4**

Revenue – Expenditure History



Fund 260 – Special Revenue
Department – 75630 – Airport

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
331110 Federal Tree Program	2,412	2,412	2,412	2,412	2,412
345311 Hanger Rent	96,654	108,195	110,000	110,000	110,000
345312 AV Gas Sales	294,092	313,929	324,675	280,000	287,000
345313 Jet Fuel Sales	230,507	134,698	149,250	180,000	176,800
345315 Pilot Supply Sales	5,962	5,721	6,250	4,500	6,500
345316 Vending Sales	87				
345317 Miscellaneous Sales	3,703	3,911	3,000	1,300	1,500
345319 Display Case Rent	1,400		1,400	1,400	1,500
389000 Miscellaneous Revenue	63	367			
389100 Vendor's Compensation – Sales Tax	523	272	300	300	
Total Revenues	**635,403**	**569,505**	**597,287**	**579,912**	**586,012**

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	83,378	67,391	71,536	71,536	74,593
511101 Salary – Part-time	428	19,553	41,690	30,000	41,690
511300 Overtime	61	101			
512100 Health and Life Insurance	87	183	182	175	182
512200 Social Security	6,426	6,659	8,662	7,800	8,896
512400 Retirement Contributions	360	4,364	4,650	4,650	4,849
512700 Workers' Compensation	844	923	863	863	892
Total Personnel Services	**91,586**	**99,174**	**127,583**	**115,024**	**131,102**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521201 Professional Services – IT		522	750	750	600
521209 Public Relations	1,009	942	1,350	1,000	1,000
521210 Public Service – AWOS	1,517	7,620	4,800	3,300	6,300
522201 Equipment Maintenance	6,116	9,757	7,100	11,000	3,500
522202 Vehicle Maintenance	4,278	2,765	4,500	1,575	1,000
522203 Building Maintenance	5,536	3,218	5,500	11,000	2,500
522205 Fuel Equipment Maintenance					5,500
523101 Insurance	6,150	6,099	6,150	6,100	6,150
523201 Telephone	4,552	6,236	5,250	5,700	5,250
523203 Postage	630	446	500	450	500
523204 Weather System	2,079				
523300 Advertising	434	1,092	685	400	600
523500 Travel	1,171	800	1,435	1,200	1,000
523601 Dues	300	775	800	700	800
523610 Bank Fee	11,593	10,227	11,100	10,500	10,000
523700 Education and Training	625	895	3,000	1,500	3,000
523850 Contract Labor	599	600	600	250	
531101 Supplies and Materials	4,745	4,319	3,800	2,500	3,500
531109 Purchase Card	(6)				
531120 Janitorial Supplies	735	908	1,000	1,500	1,500
531155 Equipment Parts	7,504	5,616	3,000	10,800	3,000
531210 Water / Sewerage	1,733	1,760	1,750	1,600	1,800
531230 Electricity	24,926	26,619	26,000	26,000	26,000
531270 Gasoline / Diesel	2,749	2,437	5,000	5,000	5,000
531271 Fuel & Oil – Tractor	653	337	1,000		
531300 Food	2,042	1,666	2,000	2,000	1,500
531521 AV Gas Cost	245,097	242,019	250,000	230,000	220,000
531522 Jet Fuel Cost	163,455	84,990	100,000	140,000	136,000
531523 Oil & Lub Cost	378	121	1,000		
531590 Merchandise	4,775	5,073	5,000	5,000	5,000

531600 Small Equipment				250	
531700 Other Supplies	3,403	3,523	3,000		
Total Materials, Supplies & Services	**510,696**	**429,727**	**454,970**	**479,825**	**451,000**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
541201 Site Improvements	2,193	1,760	1,000	1,200	1,000
541301 Building Improvement	1,134	293	2,000		500
542200 Vehicles			28,000	28,000	
542400 Computers	15	150	2,500	1,200	500
542500 Equipment	1,567	27,138	10,000	200	250
542505 Furniture and Fixtures		876			
Total Capital Outlay	**4,908**	**30,217**	**43,500**	**30,600**	**2,250**

Interfund Transaction	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
551100 Indirect Cost Allocation	1,500	2,000	2,000	2,000	2,000
Total Interfund Transactions	**1,500**	**2,000**	**2,000**	**2,000**	**2,000**

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
571000 Intergovernmental Fee		51	50	50	50
Total Other Costs		**51**	**50**	**50**	**50**
Total Expenditures	**608,691**	**561,169**	**628,103**	**627,749**	**586,402**
Fund Balance	**343,531**	**351,867**	**323,043**	**305,122**	**304,733**

Street Lighting Fund

Fund Description

The purpose for this special tax district is to provide a voluntary special assessment upon residential neighborhoods for the installation and maintenance of street lights in order to aid in the reduction of crime, and/or to improve aesthetics. The assessment is based on the annual actual full cost, including recovery of administrative costs for invoice processing, the cost of energy services and associated maintenance.

Fund 270 – Special Revenue
Department – 42600 – Street Lighting

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
311101 Iron Gate	19,508	19,073	19,000	22,193	22,195
311102 Grove Lake	11,242	11,572	11,210	10,990	11,000
311103 Turkey Trail	3,396	3,396	3,400	3,397	3,395
311104 Pretoria Station	2,409	1,683	2,300	2,218	2,225
311105 Westover	2,262	2,293	2,250	2,258	2,260
311106 Timber Ridge	2,452	2,528	2,450	2,482	2,500
311107 Saddle Creek	2,068	2,177	2,175	2,155	2,155
311108 Plantation Pointe	1,998	1,995	2,000	1,953	1,950
311109 Cypress Crossing	1,857	1,857	1,850	1,859	1,860
311110 Stonebrook	7,198	7,318	7,200	7,017	7,200
311111 Hammocks	2,694	2,800	2,700	2,566	2,700
311112 Cottages	2,957	2,667	2,950	2,686	2,900
311113 Amberwood	4,928	4,698	4,925	4,623	4,700
311114 Westridge	2,069	2,074	2,050	2,174	2,175
311115 Pine Needle	3,273	2,969	2,865	3,015	3,015
311116 Birdie Court	681	636	650	635	635
Total Revenues	**70,993**	**69,736**	**69,975**	**72,221**	**72,865**

Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
531219 Cypress Crossing	1,614	1,614	1,614	1,614	1,615
531221 Hammocks	4,648	2,229	2,245	3,438	2,225
531222 Cottages		2,400	2,400	2,400	2,400
531223 Amberwood	4,024	4,015	4,020	4,019	4,015
531224 Westridge	1,768	1,765	1,780	1,767	1,765
531225 Pine Needle	2,585	2,707	2,796	2,646	1,700
531231 Irongate	18,971	18,961	18,900	18,966	18,950
531232 Grove Lakes	9,863	9,822	9,768	9,842	9,825
531233 Turkey Trail	2,953	2,953	2,953	2,953	2,950
531234 Pretoria Station	1,440	2,039	2,040	1,740	1,800
531235 Westover	1,992	1,992	1,992	1,992	1,990
531236 Timber Ridge	2,161	2,158	2,172	2,159	2,100
531237 Saddle Creek	1,869	1,872	1,890	1,871	1,870
531238 Plantation Pointe	1,728	1,728	1,728	1,728	1,725
531239 Stonebrook	6,202	6,151	6,180	6,177	6,150
531240 Birdie Court	338	552	552	445	450
551000 Indirect Cost Allocation	11,620	10,580	11,620	11,620	11,620
Total Expenditures	**73,775**	**73,538**	**74,650**	**75,376**	**73,150**
Fund Balance	**33,309**	**29,508**	**25,771**	**26,353**	**26,068**

Statesboro Fire District Fund

Fund Description

The Fire District originated in 1978 as an agreement between Bulloch County and the City of Statesboro, providing for the city to act as first responder for fire calls in a five-mile radius of Statesboro. This arrangement provides enhanced fire service response and lower fire hazard insurance rates for homeowners and businesses in this area. However, these benefits are the result of additional resources funded through an additional millage rate on district property owners. The special district tax represents approximately 35% of the cost of the City of Statesboro's Fire Department. The cost impact of the millage by property owners is offset by a reduction in fire hazard premiums due to a lower insurance rating for the higher level of service provided by the city. The millage rate for FY18 is proposed to remain at 1.8 mills.

Fund 271 – Special Revenue
Department – 35210 – Statesboro Fire District

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
311100 Fire District Tax	877,604	898,345	880,000	892,375	895,000
Total Revenues	**877,604**	**898,345**	**880,000**	**892,375**	**895,000**

Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment	51,234	2,914	143,666	1,000	115,552
551100 Indirect Cost Allocation	16,200	16,619	16,200	16,200	16,200
572100 Fire Protection	861,404	921,726	863,800	875,175	863,000
Total Expenditures	**928,838**	**941,259**	**1,023,666**	**492,375**	**994,752**
Fund Balance	**143,666**	**100,752**	**0**	**100,752**	**1,000**

Rural Fire Fund

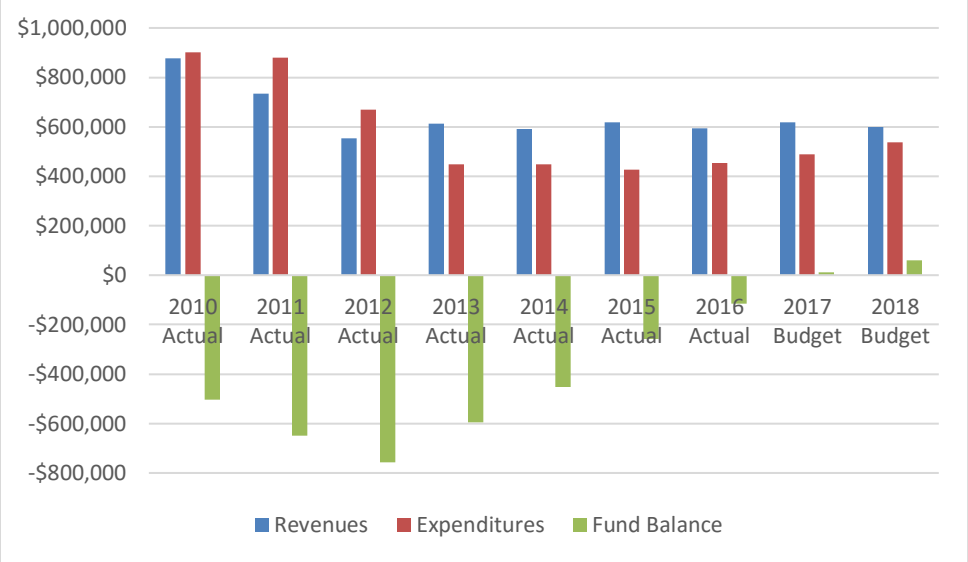
Department Description

To provide responsive volunteer fire protection in seventeen (17) rural fire stations and sub-stations while assisting in various mutual aid agreements with other jurisdictions. This budget function will face increasing challenges as Bulloch County's population continues to grow. Meanwhile, the Board of Commissioners has made a long-term commitment to improve the service levels for rural fire protection as volunteer service requires financial support for equipment and technical support from qualified individuals. In FY10, the county was successful in lowering the insurance rating for many rural homeowners through an evaluation by the Insurance Services Organization (ISO) to determine community fire-fighting capabilities for equipment, facilities and training. Bulloch County is now implementing some of these measures and will continue to invest in rural sub-stations, where six of eight have been installed. The County Commission assesses a fee on properties with viable residential and commercial structures that generate over 600,000 annually to improve rural fire services and lower insurance rates for these property owners.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	2	2	2	2	2
Part-time	0.1	0.3	0.3	.3	.3
Total FTE	**2.1**	**2.3**	**2.3**	**2.3**	**2.3**

Revenue – Expenditure History



Fund 272 – Special Revenue
Department – 35200 – Rural Fire

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
331110 Charges for Services	325	200			
346900 Fire Fee	610,741	595,096	610,000	600,000	600,000
346901 Fire Fee – Insurance / Private	7,879		7,750		
Total Revenues	**618,945**	**595,296**	**617,750**	**600,000**	**600,000**

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	99,059	98,055	96,781	98,500	98,183
511300 Overtime	9,031	7,004	8,924	10,000	8,924
512100 Health and Life Insurance	22,896	26,057	26,055	26,050	26,055
512200 Social Security	7,958	7,571	8,086	8,086	8,194
512400 Retirement Contributions	6,651	6,554	6,871	6,871	6,962
512700 Workers' Compensation	15,566	10,624	13,708	13,708	15,846
Total Personnel Services	**161,161**	**155,865**	**160,425**	**163,215**	**164,164**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services		8,000	8,000		
521201 Professional Services – IT		2,365	3,250	3,250	3,250
522201 Equipment Maintenance	27,249	19,646	28,000	35,000	30,000
522202 Vehicle Maintenance	40,840	46,951	40,000	35,000	30,000
522203 Building Maintenance	2,366	6,411	5,250	4,000	5,000
523201 Telephone	12,705	12,855	12,000	12,000	12,000
523203 Postage	107	194	200	595	200
523300 Advertising		145	150		175
523500 Travel	2,162	2,239	2,500	950	2,200
523700 Education and Training	2,077	2,172	1,900	1,900	1,900
523852 Contract Labor – Fire Fighters	66,859	90,800	80,000	84,000	80,000
523900 Other Purchased Services	1,199	785	1,000	500	1,000
531101 Supplies and Materials	5,990	4,889	4,000	7,000	7,000
531115 Inmate Food	398				
531120 Janitorial Supplies			700	100	300
531150 Building Maintenance Material	3,766	2,905	3,000	3,000	8,000
531155 Vehicle Parts	12,895	11,143	10,650	15,000	16,000
531230 Electricity	18,581	18,088	18,000	18,000	18,600
531240 Bottled Gas	6,489	2,212	6,500	4,000	4,500
531270 Gasoline / Diesel	20,574	15,100	18,000	13,000	15,000
531300 Food	3,740	2,752	2,300	3,500	3,500
531600 Small Equipment	4,363	3,498	3,600	2,500	3,500
531612 Tools	565	654	700	700	700
531710 Uniforms	3,233	4,694	4,500	4,500	4,500
Total Materials, Supplies & Services	**236,157**	**258,498**	**254,200**	**248,195**	**247,325**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542500 Equipment			32,500	35,000	35,000
Total Capital Outlay			**32,500**	**35,000**	**35,000**

Interfund Transactions	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
551100 Indirect Cost Allocation		8,640	8,640	8,640	8,640
Total Interfund Transactions		**8,640**	**8,640**	**8,640**	**8,640**

Other Costs	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved

571000 Intergovernmental Fee		1,538	1,600	1,600	1,600
571901 Georgia Forestry	30,382	30,382	30,400	30,382	30,382
621005 Interfund Transfer (SPLASH)					50,000
Total Other Costs	**30,382**	**30,382**	**32,000**	**31,982**	**81,982**
Total Expenditures	**427,700**	**454,922**	**487,765**	**487,032**	**537,111**
Fund Balance	**(256,817)**	**(116,443)**	**13,542**	**(3,475)**	**59,414**

Tourism Fund

Fund Description

To provide funding for the purpose of promoting tourism and attracting consumers who will lodge and consume goods and services in Bulloch County. The current tax rate is 5% levied on persons who use short-term lodging accommodations in Bulloch County. The funds are allocated to the Statesboro Convention and Visitors Bureau (SCVB) and Arts Council.

Fund 275 – Special Revenue
Department – 75400 – Tourism

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
314100 Hotel / Motel Tax	13,029	12,642	11,500	11,500	11,500
Total Revenues	**13,029**	**12,642**	**11,500**	**11,500**	**11,500**

Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
551100 Indirect Cost Allocation	651	632	575	575	575
572400 Convention & Visitors Bureau	9,902	9,608	8,740	8,740	8,740
572401 Arts Council	2,476	2,402	2,185	2,185	2,185
Total Expenditures	**13,029**	**12,642**	**11,500**	**11,500**	**11,500**
Fund Balance	**0**	**0**	**0**	**0**	**0**

Bond Fund

Fund Description

This fund accounts for projects using bond proceeds.

Fund 310 – Special Revenue
Department – 75215 – Bonds

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
362010 Gain on Investment	769	330	150	215	180
Total Revenues	**769**	**330**	**150**	**215**	**180**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
523610 Service Charge	1,275	275	220	275	275
541361 I-16/301 Project	2,375,157	76,846	1,000,000	30,000	1,000,000
542200 Vehicles	18,982				
542500 Equipment	105,737				
582101 Principal – Bonds		1,900,000			
582102 Interest – Bonds	414,300	376,700			
Total Expenditures	**2,915,452**	**2,353,821**	**1,000,220**	**30,275**	**1,000,275**
Fund Balance	**5,152,483**	**2,798,992**	**3,973,493**	**2,505,895**	**1,505,800**

Internal Service Funds

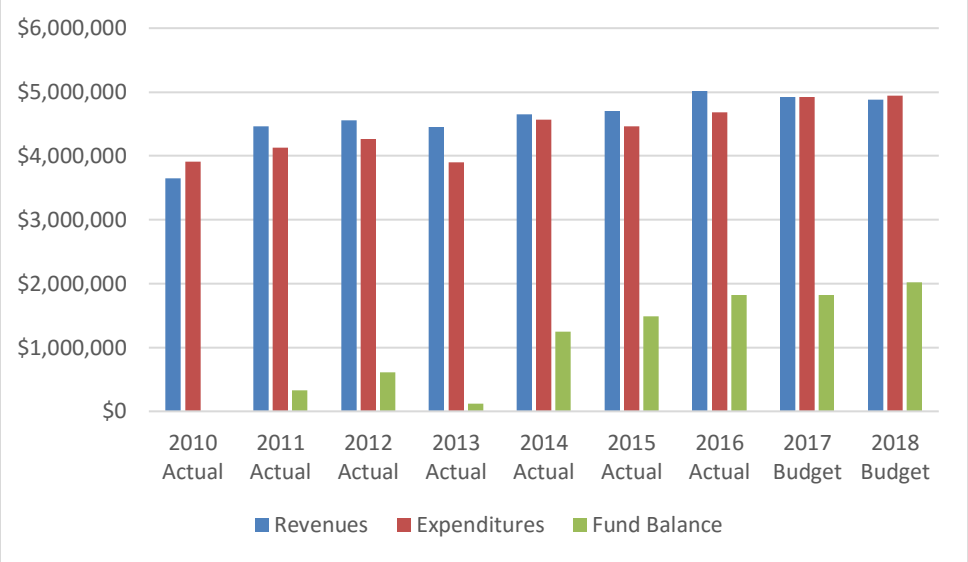
These funds are used to account for the financing of goods or services funded by one department or agency to other departments, agencies or governments on a cost reimbursement basis.

Employee Health Insurance Fund

Fund Description

This Internal Service Fund is for the purpose of accounting for the County's group health insurance fund administrative contract premiums and self-insured claims. It is a self-insured plan currently administered by Covenant Service Group. Also included, but separately handled, are life insurance, dental and prescription drug employee benefits. The revenue that funds the County's Group Health Insurance Plan is derived primarily from a cost share between the County and its employees (including elected Constitutional Officers) and is received through a payroll charge. This medical benefit is free for full-time employees. Revenue to the fund is also received from employees for total families, spouses and children additionally covered in the plan. The County engages a health care consultant to provide advice on health care markets and trends, review claims management and other forms of expertise not available on staff.

Revenue – Expenditure History



Fund 601 – Special Revenue
Department – 15120 – Employee Health Insurance

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
389002 Stop Loss	123,525	471,621	125,000	125,000	125,000
389003 Claim Refunds	61,574	12,763	15,000	500	400
389004 Discounts	71,803	17,422	20,000	20,000	20,000
391100 Premiums – County	3,586,211	3,573,984	3,786,820	3,575,000	3,786,820
391101 Premiums – Employees	859,438	941,771	977,235	950,000	950,000
Total Revenues	**4,702,551**	**5,017,561**	**4,924,055**	**4,670,500**	**4,882,220**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
531100 Indirect Cost Allocation	127,350	127,350	127,350	127,350	127,350
551500 Employee Assistance Program					6,000
551510 Wellness Initiative					10,000
552100 Fixed Cost – Health	535,248	531,044	543,900	550,000	550,000
552110 Fixed Cost – County Life	29,351		30,000	30,000	30,000
552201 Claims – United Benefit	3,771,434	4,023,821	4,222,805	3,700,000	4,222,805
Total Expenditures	**4,463,383**	**4,682,214**	**4,924,055**	**4,407,350**	**4,946,155**
Fund Balance	**1,489,590**	**1,824,937**	**1,824,937**	**2,088,087**	**2,024,152**

Food Service Fund

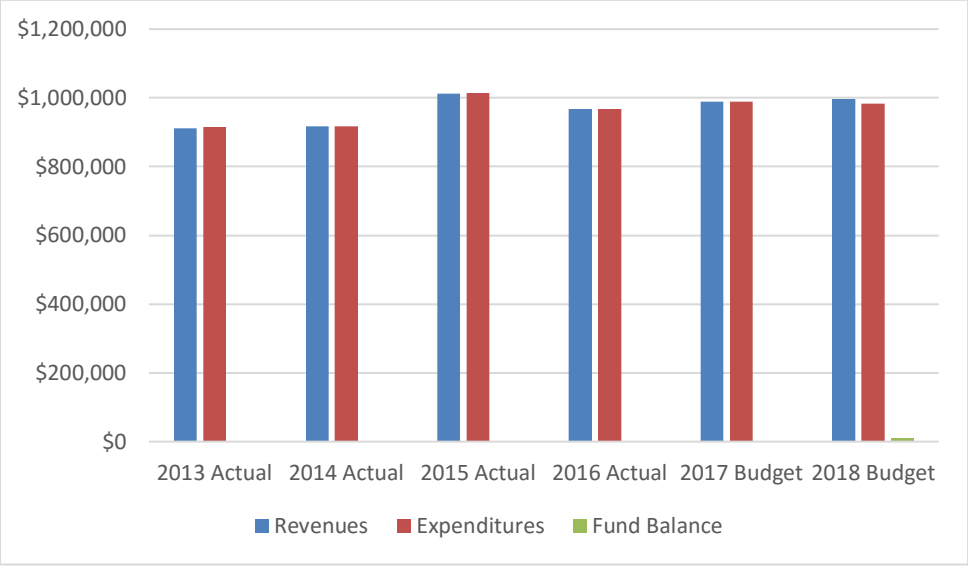
Department Description

To safely prepare and provide approximately 1,600 quality meals for prisoners at Bulloch County Correctional Institution and Bulloch County Jail daily. The Bulloch County Correctional Institution is supervised by two staff members that oversee the meal preparations, maintains the budget, maintains inventory, and ensure that the kitchen is in compliance with the health department sanitation guidelines. There is a twelve (12) acre garden that is maintained by one correctional officer (sergeant) and one inmate. The garden offsets some food costs for the prison inmates as well as the inmates at the Bulloch County Jail. The jail is charged 4.95 for all three meals that they receive for their inmates. It is the hope that in the near future, the Correctional Institution can begin an OJT Program to work on Inmate Culinary Accreditation.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	2	2	2	2	2
Total FTE	**2**	**2**	**2**	**2**	**2**

Revenue – Expenditure History



Fund 610 – Special Revenue
Department – 34210 – CI Food Service

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
341750 County Jail Meals	620,463	686,817	720,000	650,000	720,000
341751 Correctional Institute Meals	238,601	262,718	260,000	271,000	276,000
341752 Other Department Meals	(338)	1,988			
391200 Bulloch County Subsidy	153,322	16,160	8,139		
Total Revenues	**1,012,049**	**967,683**	**988,139**	**921,000**	**996,000**

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	85,506	84,629	73,484	84,000	76,640
511300 Overtime	7,360	9,456	8,000	8,700	8,000
512100 Health and Life Insurance	6,636	6,931	6,929	12,635	6,929
512200 Social Security	6,962	7,055	6,234	7,100	6,475
512400 Retirement Contributions	5,844	6,014	5,296	6,025	5,502
512700 Workers' Compensation	2,238	2,364	2,340	2,000	2,342
Total Personnel Services	**114,546**	**116,448**	**102,184**	**120,460**	**105,887**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522201 Equipment Maintenance	3,591	7,712	2,700	6,500	6,500
522202 Vehicle Maintenance		171			
522203 Building Maintenance	3,073	443	300	800	1,000
523201 Telephone	455	932	850	825	850
523601 Dues		24	25	25	
523700 Education and Training	15				500
523900 Other Purchased Services		767		80	120
531101 Supplies and Materials	2,660	1,717	2,300	1,700	2,500
531115 Inmate Food	831,529	773,939	816,305	700,000	800,000
531117 Laundry	20	80	75	225	
531120 Janitorial Supplies	2,682	734	2,500	2,800	2,000
531150 Building Maintenance Material	(161)	35	800	600	1,000
531155 Vehicle Parts	1,677	1,159	2,000	1,000	
531210 Water / Sewerage	14,185	17,753	15,500	17,000	17,000
531220 Natural Gas	8,237	6,724	7,000	7,000	7,000
531230 Electricity	30,258	38,094	33,250	35,000	38,000
531600 Small Equipment	527	951	1,250	1,150	1,250
531710 Uniforms	116		300	150	300
Total Materials, Supplies & Services	**898,863**	**851,235**	**885,155**	**768,355**	**871,520**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542300 Furniture and Fixtures			300		
542400 Computers	260		500		
542500 Equipment	469				
Total Capital Outlay	**729**		**800**		
Total Expenditures	**1,014,138**	**967,683**	**988,139**	**895,315**	**983,907**
Profit / (Loss)	**(2,089)**	**0**	**0**	**25,685**	**12,093**

Enterprise Funds

These funds are established to account for operations financed and operated in a manner similar to a private business, in which total costs, including depreciation and amortization are recovered by user fees.

Agribusiness Center Fund

Fund Description

To provide a one-stop service center and office complex housing multi-jurisdictional agencies at the county, state and federal level to serve agribusiness needs in Bulloch County. This budget function primarily pays for service requirements for the facility. This facility is considered as Phase I of a two phase multi-purpose agribusiness center that will later provide a mixed use arena. All the agencies housed are paying rental income to the County, except the County Extension agents' office. In FY 17, this fund was moved into the General Fund.

Fund 555 – Special Revenue
Department – 512700 – Agribusiness Center

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
361101 Rent – Federal Agencies	74,527	81,241	82,584		
361102 Rent – State Soil & Water	8,823	8,823	8,823		
391200 Transfer In		28,847			
Total Revenues	**83,350**	**118,911**	**91,407**		

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522100 Cleaning Services		327			
522205 Building Maintenance	7,685	19,354	7,000		
522206 Radio Maintenance	38				
522320 Rental – Equipment	1,080	1,080	1,080		
522400 Pest Control	297	363	350		
531120 Janitorial Supplies	1,879	1,387	1,500		
531150 Building Maintenance Material	1,939	1,624	2,000		
531210 Water / Sewerage	9,345	11,062	11,000		
531230 Electricity	66,969	61,940	68,000		
531700 Other Supplies	923		477		
Total Materials, Supplies & Services	**90,154**	**96,810**	**91,407**		

Depreciation	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
561000 Depreciation	78,986	79,202	78,986		
Total Depreciation	**78,986**	**79,202**	**78,986**		
Total Expenditures	**169,139**	**176,339**	**170,393**		
Fund Balance	**0**	**0**	**0**		

Splash in the 'Boro

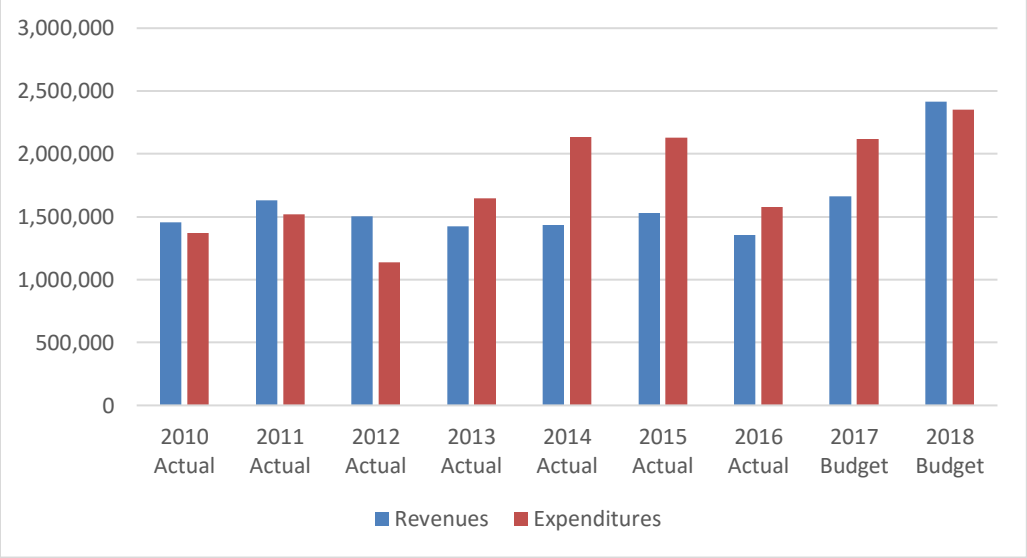
Department Description

Our Mission is to offer a state of the art aquatics facility with a variety of attractions to be considered a destination for guests from up to two hours away. To offer a clean, safe, fun and friendly aquatic facility with exceptional guest services to create outstanding experiences that exceed guest expectations so that they'll want to come back to again and again. Splash in the Boro family waterpark is a state of the art Aquatic facility with a variety of attractions for all ages and ability levels. The Waterpark is open from one week before Memorial Day through Labor Day each year. Attractions include a 10-lane competition pool with diving board, a Heated Therapy pool, a 800 ft-Lazy River, one inner tube slide, one enclosed body flume, one open body flume, the treehouse interactive play structure with a beach entry play pool, a beach entry leisure pool with mushroom spray fountain and two lily pad walks, a 6,600 square foot spray pad with kiddie pool and tot slides, a 5-lane toboggan style mat racer slide, and a dual flowrider wave simulator for surfing or body boarding. The park has two full service concessions stands, men's and women bathhouses, and family changing rooms. Seating and shade structures are located throughout the park for guest convenience. Lifejackets and inner tubes are available a no charge on a first come first serve basis. Lockers are available to rent to secure your personal belongings and for those guests who want their own space, 4 private cabanas are available for daily rental. We also offer birthday party packages and private rental opportunities.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Full-time	4	4	4	4	4
Part-time	21.8	17.7	17.7	17.7	18.0
Total FTE	**25.8**	**21.7**	**21.7**	**21.7**	**22.0**

Revenue – Expenditure History



(Includes funding for Splash expansion (2014) and depreciation)

Fund 556 – Enterprise
Department – 61241 – Aquatic Center

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
347210 Contract / Rentals	110,398	88,364	100,000	117,488	130,000
347215 Admissions	1,224,406	1,082,745	1,370,000	1,685,935	2,010,000
347217 Season Passes	99,875	100,191	98,000	125,000	125,000
347510 Swim Team – Competitive	628	100	2,000	(285)	3,000
347515 Instruction Programming	32,240	36,062	32,000	33,687	45,000
347915 Retail	50,398	40,299	50,000	55,000	60,000
361000 Interest				6,000	
377930 Miscellaneous Income	11,131	5,809	12,000	11,853	15,000
391000 Interfund Transfer					50,000
Total Revenues	**1,529,077**	**1,353,570**	**1,664,000**	**2,034,678**	**2,438,000**

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	158,429	166,069	173,055	160,000	200,000
511101 Salary – Part-time	357,214	335,719	350,000	385,000	420,000
511300 Overtime	77	161			
512100 Health and Life Insurance	35,062	37,003	54,464	46,000	50,000
512200 Social Security	38,772	37,371	40,014	41,700	47,430
512400 Retirement Contributions	7,977	7,764	11,249	11,013	8,200
512700 Workers' Compensation	11,693	13,490	14,091	12,416	12,500
Total Personnel Services	**609,225**	**597,576**	**642,873**	**656,129**	**738,130**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services		14,716	21,500	21,500	21,500
521201 Professional Services – IT		6,533	9,675	9,675	4,625
522201 Equipment Maintenance	55,256	61,096	55,000	26,000	35,000
522205 Building Maintenance	14,394	7,684	14,500	14,500	16,000
523101 Insurance	60,000	60,000	60,000	60,000	60,000
523201 Telephone	2,428		2,200	2,200	2,200
523203 Postage	406	277	450	450	450
523300 Advertising	55,256	61,096	55,000	98,353	65,000
523400 Printing and Binding	5,416	239	5,500	2,400	5,500
523500 Travel	714	2,406	2,500	2,500	3,500
523510 Team Entry – Travel		168	2,500	100	1,500
523610 Bank Fee	26,276	24,383	26,000	28,000	34,000
523700 Education and Training	974	2,341	3,000	3,000	3,500
523900 Other Purchased Services		3,190	120	150	150
521101 Supplies & Materials	4,048	3,429	3,200	3,200	3,200
531104 Program Materials	65,112	41,389	50,000	55,000	65,000
531120 Janitorial Supplies	7,326	7,163	7,500	8,0000	8,500
531130 Concession Supplies	476				
531142 Chemicals	28,035	40,948	35,000	45,000	58,000
531143 Landscaping Supplies	1,508	4,747	2,500	2,500	3,000
531144 Grounds Maintenance Supplies	390				
531150 Maintenance Supplies & Materials	904				
531210 Water / Sewerage	62,768	4,904	55,000	65,000	75,000
531220 Natural Gas	2,287		2,500		
531221 Stormwater		1,897	1,050	2,000	2,000
531230 Electricity	60,799	7,834	55,000	60,000	65,000
531590 Merchandise – Resale	21,923	21,510	25,000	28,000	40,000
531600 Lifeguard Equipment		919	5,000	2,000	4,000
531710 Uniforms	9,659	7,286	10,000	10,000	10,000
Total Materials, Supplies & Services	**485,349**	**355,887**	**480,695**	**528,028**	**586,625**

Capital Outlay	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
542400 Computers	768	2,483	1,000	1,000	2,500
542401 Software			3,500		
542500 Capital Outlay - Equipment	5,250	23,336	45,000	100,000	25,000
Total Capital Outlay	**6,018**	**25,818**	**49,500**	**101,000**	**27,500**

Interfund Transaction	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
551100 Indirect Cost Allocation	150,100	150,100	90,000	90,000	90,000
Total Interfund Transaction	**150,100**	**150,100**	**90,000**	**90,000**	**90,000**

Debt Service	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
561100 Depreciation	430,369	447,233	460,000	460,000	460,000
581000 Debt Service – Principal	372,867		398,048	102,079	430,000
582000 Debt Service – Interest					188,100
Total Debt Service	**803,236**	**447,233**	**858,048**	**860,000**	**1,078,100**
Total Expenditures	**2,053,927**	**1,576,615**	**2,121,116**	**1,396,657**	**2,520,355**
Profit / (Loss)	**(524,850)**	**(223,045)**	**(457,116)**	**638,021**	**(82,355)**

Aquatic Center Winter

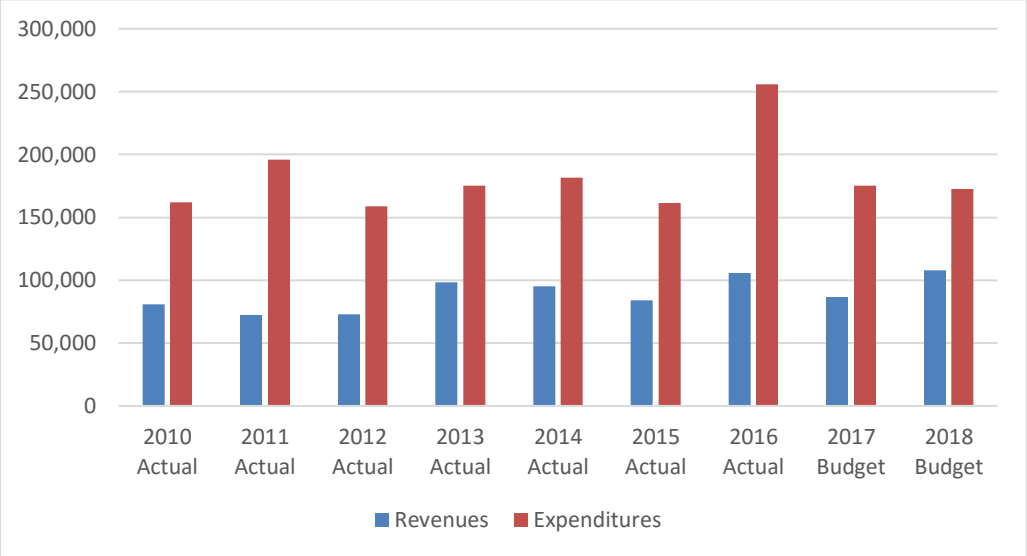
Department Description

Our mission is to offer outstanding facilities for our patrons to enjoy year round aquatic opportunities that promote health, wellness, and water safety in a safe, clean, fun, and friendly atmosphere. Splash in the Boro Family Aquatic Center offers year round programming for all ages including lap/exercise swim, Aerobic classes, Arthritis Therapy classes, Learn to Swim classes, and Swim Team opportunities. The pools are also available for family fun recreational swim on Saturdays as well as birthday packages and private rentals.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Part-time	4.6	5.7	5.7	6.1	6.1
Total FTE	**4.6**	**5.7**	**5.7**	**6.1**	**6.1**

Revenue – Expenditure History



Fund 556 – Enterprise
Department – 61242 – Aquatic Center Winter

Revenue	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
347210 Contract / Rentals	12,046	11,215	12,000	11,215	12,000
347215 Admissions	12,863	20,065	13,000	20,065	21,000
347217 Season Passes	13,851	14,943	11,000	15,000	15,000
347510 Swim Team - Competitive	2,839	1,731		2,000	2,000
347515 Instruction Programming	41,145	51,137	50,000	51,137	55,000
347915 Retail		6,027		2,000	2,000
377930 Miscellaneous Income	994	803	500	1,000	1,000
Total Revenues	**83,737**	**105,921**	**86,500**	**102,417**	**108,000**

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time	(7,157)				
511101 Salary – Part-time	76,214	85,375	80,000	85,000	85,000
512200 Social Security	5,275	6,551	6,120	6,502	6,500
512700 Workers' Compensation	5,389	5,188	1,056	1,200	1,500
Total Personnel Services	**79,721**	**97,114**	**87,176**	**92,702**	**93,000**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
521200 Professional Services	3,220	1,860	2,000		
522201 Equipment Maintenance	653	3,144	3,400	5,000	5,000
522203 Building Maintenance	3,243	1,254	3,200	2,500	2,500
523201 Telephone	1,747	4,567	2,700	2,800	
523203 Postage	3				
523300 Advertising	1,894	1,377	2,500	2,900	2,900
523400 Printing and Binding	460	755	1,000	1,000	1,000
523500 Travel	100				
523510 Team Entry – Travel	1,848	980			
523610 Bank Fee		11			
523900 Other Purchased Services		480			
521101 Supplies & Materials	1,550	2,083	1,250	1,250	1,250
531104 Program Materials	10,239	5,526	10,000	10,000	10,000
531120 Janitorial Supplies	3,598	1,005	2,000	2,000	2,000
531142 Chemicals	4,684	3,739	3,500	3,500	3,500
531150 Facilities Maintenance	116	204	400	400	400
531210 Water / Sewerage	8,513	80,214	10,000	10,000	1,0000
531220 Natural Gas	9,297	18,029	15,000	5,000	10,000
531230 Electricity	30,067	32,907	30,000	30,000	30,000
531710 Uniforms	308	678	1,000	1,000	1,000
Total Materials, Supplies & Services	**81,541**	**158,812**	**87,950**	**77,350**	**79,550**
Total Expenditures	**161,262**	**255,926**	**175,126**	**170,052**	**172,550**
Profit / (Loss)	**(77,525)**	**(150,006)**	**(88,626)**	**(88,626)**	**(64,550)**

Aquatic Center Concession

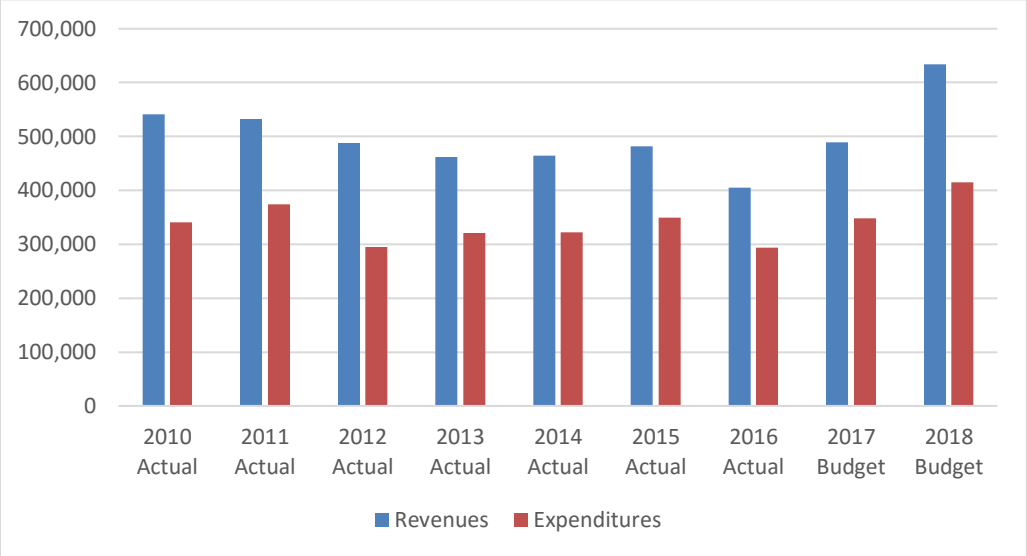
Department Description

Our mission for concessions is to provide outstanding quality and service while offering a variety of food and drink options that meet the needs of our guests at an affordable price. Splash in the Boro offers two full service concessions stands during the waterpark season. Splashy's Snack Shack offers a traditional concessions menu including, Hamburgers, hotdogs, chicken fingers, and fries while Splashy's Sandwich Shoppe offers a lighter menu such as Hot and cold sandwiches and salads.

Staffing

Personnel Summary (FTE)	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
Part-time	6.8	5.1	5.1	6.5	6.5
Total FTE	**6.8**	**5.1**	**5.1**	**6.5**	**6.5**

Revenue – Expenditure History



Fund 556 – Enterprise
Department – 61243 – Aquatic Concessions

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
347540 Sponsorship	9,176		9,000	9,000	9,000
347910 Concessions	472,261	405,042	480,000	545,000	624,000
389101 Vendor's Comp on Sales Tax	455	418	400	400	500
Total Revenues	**481,892**	**405,459**	**489,400**	**554,400**	**634,500**

Personnel Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
511100 Salary – Full-time			10,000	10,000	20,000
511101 Salary – Part-time	104,934	92,916	106,500	105,000	120,000
511300 Overtime	596	31			
512200 Social Security	8,089	7,110	8,915	8,800	10,710
512400 Retirement			650	650	1,200
512700 Workers' Compensation	2,542	2,848	2,235	2,500	3,000
Total Personnel Services	**116,160**	**102,905**	**128,300**	**116,950**	**134,910**

Materials, Supplies & Services	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
522201 Equipment Maintenance	192	189	2,000	2,000	2,000
531101 Supplies & Materials	4,362	1,249	3,000	3,000	3,500
531300 Food and Drink	228,504	189,266	215,000	200,000	255,000
Total Materials, Supplies & Services	**233,058**	**190,704**	**220,000**	**205,000**	**260,500**
Total Expenditures	**349,218**	**293,608**	**348,300**	**331,950**	**415,410**
Profit / Loss	**132,673**	**111,851**	**140,100**	**222,450**	**219,090**

Fund 556 – Enterprise
Department – 61245 – Aquatic Expansion Summary

Revenues	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
361000 Interest					
Total Revenues					

Expenditures	2015 Actual	2016 Actual	2017 Budget	2017 Projected	2018 Approved
582300 Interest	80,649	67,413	54,000	15,882	
584000 Debt Issuance Cost				352,301	
Total Expenditures	**80,649**	**67,413**	**54,000**	**368,183**	
Profit / (Loss)					

Capital Projects Funds

Special Purpose Local Option Sales Tax (SPLOST)

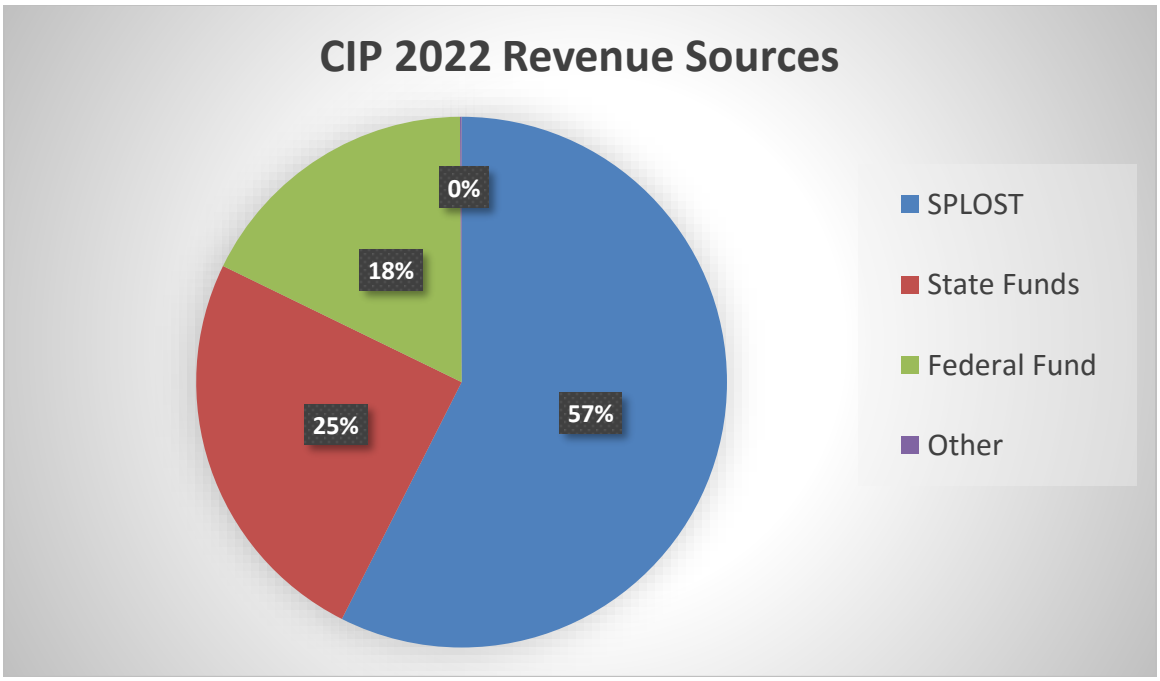
This fund is created to account for financial resources to be used for acquisition or construction of major capital facilities, or for the purchase of equipment, as provided for by state law. All of the County's major capital outlays are typically funded by SPLOST, with few exceptions. The County prepares and updates a six-year Capital Improvement Plan annually in a separate document. Individual projects are programmed or are carried over each new fiscal year.

Fiscal Year 2017 Capital Budget and Capital Improvement Program 2021

Summary

The Fiscal Year (FY) 2018 Capital Budget is the product of the 2022 Capital Improvements Program (CIP). The primary funding mechanism for the county CIP is the Special Purpose Local Option Sales Tax (SPLOST). This tax is voted for by referendum and has a sunset period of six years. SPLOST proceeds can be used for capital project expenditures, as provided for by state law. The current SPLOST 2013 initiative (Bulloch County's sixth since 1989) was approved by voter referendum in November 2011, with collections that began in December 2013 and expire in November 2019 (FY 2020). There are also remaining funds in this CIP that have been allocated from previous SPLOST referenda, such as the SPLOST 2002 fund balance of $4,186,000 for a multi-purpose agricultural arena project.

As an elastic revenue source, SPLOST collections are dependent on economic conditions and requires monitoring throughout the CIP period. Should SPLOST collections accelerate or decline as the result of economic circumstances, projects would be either expanded or scaled back. During the annual CIP update, the county staff evaluate projections and any necessary revisions are submitted to the Board of Commissioners for approval. Similarly, should any changes occur in future years, proceeds will be reallocated accordingly.



The SPLOST proceeds can also be re-allocated and maximized through leveraging of outside funding sources. At this time, outside funding from the state and federal government in the form of grants-in-aid for county needs is limited. Nonetheless, the county staff will become very aggressive in seeking leveraged funding to accomplish project goals. As the CIP is updated annually, project allocations and budgets may change if leveraged funding is realized. In most

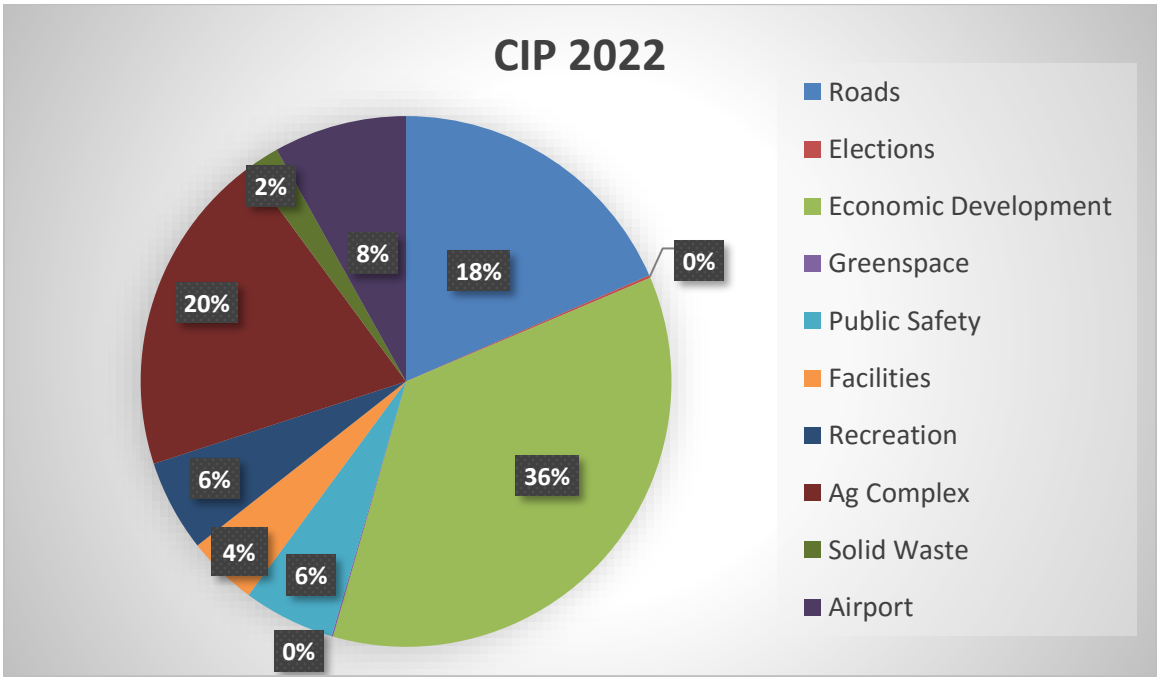
cases, leveraging existing projects can preserve SPLOST proceeds for use toward new or additional projects.

Project Schedules

The following illustrate the project investment schedule for numerous projects through FY 2022. It should be noted that the current SPLOST 2013 collection period expires approximately mid-year in FY 2020 (or, October 2019).

Approximately 57% of CIP 2022 funding will be generated by SPLOST collections, with the balance leveraged by both committed and non-committed state and federal grants. Currently, Roads and Bridges, Economic Development and new Agricultural Complex consist of 74% of the forward project spending, seen in the graph below.

SPLOST collections have been significantly restrained since FY 2012 as a result of special interest tax exemptions approved by the Georgia General Assembly. Therefore, as the CIP 2022 program progresses, securing leveraged funding and stimulating commercial development that generates sales tax will be critical.



Schedule I: Capital Improvement Program Category

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	Total
SPLOST 2002	4,186,000					4,186,000
SPLOST 2007	46,820					46,820
SPLOST 2013 Bond Proceeds	2,395,000					2,395,000
SPLOST 2013	4,917,718	4,996,402	1,642,768			11,556,888
SPLOST – Portal Loan Proceeds	28,900	28,900	28,900	28,900	28,900	144,500
SPLOST 2025			2,284,751	4,127,518	3,127,518	9,539,787
LMIG	1,492,000	1,492,000	1,492,000	1,492,000	1,492,000	7,360,000
STIB Loan / Grant	3,379,000					3,379,000
Federal OJP-Bullet Proof Vests	10,000	10,000				20,000
Federal FEMA-AFG	180,000	180,000	70,000			430,000
CDBG – Senior Center	150,000	600,000				750,000
GSU Law Library Grant	20,000					20,000
State GDOT Grant	117,500	10,000	24,500	25,000	4,000	181,000
Federal FAA Grant	1,440,000	180,000	441,000	450,000	139,500	2,650,500
FEMA Hurricane Funds	1,783,902					1,634,603
Total Revenues	**20,146,840**	**7,497,302**	**5,983,919**	**6,123,418**	**4,791,918**	**44,543,397**
Expenditures	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**Total**
Roads and Bridges	4,064,310	1,492,900	2,340,698	2,669,600	2,794,600	13,362,108
Public Safety	1,229,299	825,545	187,500	1,617,000	425,598	4,284,941
Facility Improvements	943,223	750,000	266,000	261,598	618,010	2,838,831
Recreation	1,229,452	825,450	234,500	146,700	104,900	2,541,002
Solid Waste	440,435	471,435	171,978	344,435	164,435	1,592,716
Greenspace	20,000	30,000	23,550	18,614	11,110	103,274
Economic Development	7,890,040	2,825,670	2,813,545	568,795	394,795	14,492,846
Airport	1,784,345	215,000	490,000	500,000	170,000	3,159,345
Elections	34,204	10,938	12,004	11,110	11,110	79,366
Agricultural Arena	4,386,000					
Total Expenditures	**22,021,308**	**7,446,938**	**6,539,775**	**6,137,852**	**4,694,558**	**46,840,430**
Fund Balance	**3,347,867**	**3,398,231**	**2,842,376**	**2,827,942**	**2,925,302**	

Schedule I illustrates the SPLOST 2013 collections through the end of the referendum period in mid FY 2022.

Meanwhile, most SPLOST categorical accounts currently have carryover balances that reflect the excess of revenues over expenditures prior to FY 2018. However, there are categories that will encounter annual deficits as these balances are spent down over time.

Schedule II: Roads and Bridges

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
SPLOST Portal Loan Proceeds	28,900	28,900	28,900	28,900	28,900	144,500
SPLOST 2013	1,201,216	1,238,756	402,089			2,842,061
SPLOST 2025			836,667	1,238,756	1,238,746	3,314,179
LMIG (State DOT)	1,492,000	100,000	1,042,000	1,492,000	1,492,000	5,618,000
FEMA Hurricane Funds	377,975					377,975
Total Revenues	**3,100,091**	**1,367,656**	**2,309,656**	**2,759,656**	**2,759,656**	**12,296,715**

Expenditures	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Road Striping and Signage	130,000	130,000		130,000	130,000	520,000
Resurfacing Pool	1,939,600	130,000	1,354,600	1,939,600	1,939,600	7,303,400
RJ Kennedy Road Paving	168,000					168,000
Key Akins Road Paving	170,000					170,000
Intersections	281,500					281,500
Trucks – Crew Cab	52,000					52,000
Vans	56,000					56,000
Truck – Extended Cab	25,000					25,000
Equipment Lease (US Bancorp 3)	303,750	227,812				531,562
Equipment	596,250	672,188	450,000	500,000	500,000	2,718,438
Work Order, Fleet, Fac Software	30,975					30,975
VOIP	14,000					14,000
Training Building	200,000					200,000
Miller St/Colfax Station Paving		332,900				332,900
Clark Farm Road Paving			502,500			502,500
Road Paving					225,000	225,000
Land Acquisition	100,000					100,000
Pictometry Allocation			33,598			33,598
Transportation Plan Update				100,000		100,000
Total Expenditures	**4,067,075**	**1,492,900**	**2,340,698**	**2,669,600**	**2,794,600**	**13,364,873**
Fund Balance	**321,706**	**196,462**	**165,420**	**255,476**	**220,532**	

Schedule II illustrates the FY 2018 Budget and 2022 CIP for Roads and Bridges.

FY 2018 Budget Highlights:

- Approximately 13 miles of resurfacing on network roads and in selected subdivisions.
- The resurfacing program is heavily dependent on Local Maintenance Improvement Grant funding from the Georgia Department of Transportation.
- Dirt road paving on Key Akins and R.J. Kennedy Roads.
- Roundabout (traffic circle) intersection improvements at Pretoria-Rushing and Burkhalter.

Schedule III: Public Safety

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
SPLOST 2013	430,929	444,397	144,247			1,019,573
SPLOST 2025			300,150	1,444,397	444,397	2,188,944
Federal OJP-Bullet Proof Vests	10,000	10,000				20,000
FEMA Hurricane Funds	324,657					324,657
Federal FEMA-AFG	180,000	180,000	70,000			430,000
Total Revenues	**945,586**	**634,397**	**514,397**	**1,444,397**	**444,397**	**3,983,174**

Expenditures	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	Total
Animal Shelter Improvements	100,000					100,000
Animal Control Equipment	5,000	5,000		5,000	5,000	20,000
Animal Control Vehicles		25,000		25,000		50,000
EMS Ambulances	152,000	152,000		152,000	152,000	608,000
EMS Equipment	10,000	10,000		10,000	10,000	40,000
EMS Station Bay Doors	12,000					12,000
Fire Turnout Gear	25,000	25,000	25,000	10,000	10,000	95,000
Fire Breathing Apparatus	18,750	18,750	18,750	10,000	10,000	76,250
Fire Rescue Tools	25,000	25,000	25,000	10,000	10,000	95,000
Fire Hose	18,750	18,750	18,750	10,000	10,000	76,250
Fire Apparatus	200,000	200,000		200,000		600,000
Probation Bullet Proof Vests	20,000	20,000				40,000
Sheriff Equipment	125,160	25,000		25,000	25,000	200,160
Sheriff Vehicles	210,000	160,000	100,000	160,000	160,000	790,000
VOIP (An Sltr, EMS, Sheriff)	56,657					56,657
Coroner Freezer	6,000					6,000
Radios	100,000					100,000
Pictometry Allocation		33,598			33,598	67,196
Crime Suppression Office				1,000,000		1,000,000
EMS Equipment Lease	33,000	33,000				66,000
Fire Truck Lease (US Bancorp 3)	99,263	74,447				173,710
Total Expenditures	**1,216,580**	**825,545**	**187,500**	**1,617,000**	**425,598**	**4,272,222**
Fund Balance	**159,965**	**(31,184)**	**295,713**	**123,110**	**141,910**	

Schedule III illustrates the FY 2018 Budget and 2022 CIP for Public Safety.

FY 2018 Budget Highlights:

- Animal Shelter facility improvements, equipment and vehicles.
- One new ambulance for EMS on pay as you go, and continuing lease purchase payments and a discretionary equipment pool.
- Probation Department personal protective equipment and technology.
- Sheriff's Department vehicles and discretionary equipment.

Schedule IV: Recreation

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	Total
SPLOST 2013	387,836	399,957	129,822			917,616
SPLOST 2025			270,135	399,957	399,957	1,070,049
Total Revenues	**387,836**	**399,957**	**399,957**	**399,957**	**399,957**	**1,987,665**

Expenditures	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Brooklet – Renovation Restroom/Kitch	12,000					12,000
Brooklet – Building Repairs	12,000					12,000
Brooklet – Athletic Field Bleacher Pads		40,000				40,000
Brooklet – Remove and Relocate Fence		35,000				35,000
Brooklet – Turf/Irrigation Improvements		15,000				15,000
Brooklet – Accessory Replacement		35,000				35,000
Fletcher – Annual Debt Payment	11,302					11,302
Fletcher – Design Services		50,000				50,000
Greenway – S&S Greenway Design (II,III)	75,000					75,000
Honey Bowen - Carpet				30,000		30,000
Memorial – Pavilion	100,000					100,000
Memorial – Playground Upgrade	250,000					250,000
Memorial – Master Plan Revision	10,000					10,000
MC – Wind Screen Tennis Center	8,000				8,000	16,000
MC – Backstop Netting – Field 2				11,500		11,500
MC – Wireless Intercom	5,000					5,000
MC – PA System Upgrade					21,000	21,000
MC – Press Box Carpet				8,000		8,000
MC – Bench/Trash Cans/Pic Tables	20,000	7,500				27,500
MC – Field Renovations	10,000					10,000
MC – 5 FC Equipment	25,000					25,000
MC – Resurfacing Tennis Center		50,000				50,000
MC – Playground Surfacing	120,000					120,000
MC – Field Pad Surface	7,500					7,500
MC – Main Equipment	300,000					300,000
MC – Fencing Replacement		300,000				300,000
Nevils – Scoreboards	5,200					5,200
Nevils – Park Accessories		14,000				14,000
Portal – Scoreboards	5,200					5,200
Stilson – Scoreboards		12,000				12,000
Stilson – Misc Park Repairs		22,500				22,500
Computers	7,000	4,200	10,000	4,200	7,500	32,900
Copier		10,000				10,000
Picnic Tables					10,000	10,000
15 Passenger Bus		55,000				55,000
Tables	10,350		3,700		7,600	21,650
Portable Stage		12,000				12,000
Lightning Detection		45,000				45,000
Park Banners			8,000			8,000
3 Door Freezer	5,000					5,000
Pizza Oven		5,000				5,000
Ice Machine Replacement	12,500	12,500				25,000
3 Door Refrigerator		5,000				5,000
Medium Equipment Trailer	5,000					5,000
18” Sod Cutter	5,000					5,000
Exmark – Mill Creek	5,400		5,800		5,800	17,000
Playground Mulch	3,000	3,000	3,000	3,000	3,000	15,000
Infield Grooming Machine	27,000					27,000
Pond Fountains – Mill Creek	32,000					32,000
Crew Cab Pickup (2)	51,000	26,000	27,000			104,000
Bobcat Skid Steer Loader	65,000					65,000
Flatbed Dump Truck			65,000			65,000

F-150 Pickup			20,000	20,000	42,000	82,000
F-250 Pickup			22,000			22,000
Front Rotary Mower Exmark (4)		22,000		23,000		45,000
Heavy Duty Equipment Trailer		13,000				13,000
Utility Vehicle		8,750				8,750
Self-propelled Sprayer / Spreader				12,000		12,000
Self-propelled Sweeper				35,000		35,000
30 HP Tractor		23,000				23,000
50 HP Tractor			50,000			50,000
Topdresser			20,000			20,000
Exercise Equipment	25,000					25,000
Total Expenditures	**1,229,452**	**825,450**	**234,500**	**146,700**	**104,900**	**2,541,002**
Fund Balance	**328,341**	**(97,152)**	**68,306**	**321,563**	**616,620**	

Schedule IV illustrates the FY 2017 Budget and 2022 CIP for Recreation.

FY 2017 Budget Highlights:

- Various physical improvements and accessories for parks including Mill Creek, Nevils, Brooklet, Portal, Stilson and Statesboro.
- Various equipment and technology needs.
- Design for Phase II of the S&S Greenway.
- Grant funds have been secured to leverage drainage and physical improvements at Memorial Park in Statesboro.

Schedule V: Facility Improvements

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
SPLOST 2013	163,767	168,885	54,818			387,469
SPLOST 2025			345,182	400,000	400,000	1,145,182
CDBG – Senior Center	150,000	600,000				750,000
GSU Law Library Grant	20,000					20,000
FEMA Hurricane Funds	864,971					864,971
Total Revenues	**1,198,738**	**768,885**	**400,000**	**400,000**	**400,000**	**3,167,622**

Expenditures	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Flooring – Magistrate Court	10,000					10,000
Plat Shelving – Clerk of Courts	10,000					10,000
HVAC – Adult Probation	6,000					6,000
Flooring – Adult Probation	12,000					12,000
F250 Service Truck – Gov Bldg	22,000					22,000
Clock Repair – Courthouse	22,000					22,000
Roof – Judicial Annex	252,000					252,000
Door Replacement – NMA	5,000					5,000
Chairs – Judicial Annex	3,000					3,000
Pay Study – HR	45,000					45,000
Applicant Tracking Software – HR	5,300					5,300
Furniture – Judicial Annex	42,500					42,500
Flooring – Judicial Annex	50,000					50,000
Project Management Software	13,825					13,825
Business Personal Property Audit	55,000					55,000
Cell Tower Audit	55,000					55,000
Computers – Various Depts	75,000		20,000	20,000	20,000	135,000
Gasoline Pumps	25,000					25,000
Pictometry Allocation	33,598			33,598		67,196
HVAC Escrow			246,000	73,000	15,000	334,000
Roofing Escrow					50,000	50,000
Flooring Escrow					45,000	45,000
Building Renovation					45,000	45,000
Technology Upgrades					43,010	43,010
Agribusiness Roof				120,000		120,000
Voting Precinct Roof				15,000		15,000
Courthouse Waterproofing					400,000	400,000
CDBG – Senior Center	193,500	728,000				921,500
CDBG - Administration	7,500	22,000				29,500
Total Expenditures	**943,223**	**750,000**	**266,000**	**261,598**	**618,010**	**2,838,831**
Fund Balance	**(83,623)**	**(64,738)**	**69,262**	**207,664**	**(10,316)**	

Schedule V illustrates the FY 2018 Budget and 2022 CIP for Facility Improvements.

FY 2018 Budget Highlights:

- One roof replacements at the Judicial Annex.
- Carpeting replacements, high-density shelving, and technology purchases for various county offices.
- Replacement of gasoline pumps at the public works complex.

Schedule VI: Solid Waste

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
SPLOST 2013	247,784	255,528	82,942			586,255
SPLOST 2025			172,586	255,528	255,528	683,642
Total Revenues	**247,784**	**255,528**	**255,528**	**255,528**	**255,528**	**1,269,897**
Expenditures	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**Total**
Roll-off Truck	160,000			160,000		320,000
Roll-off Containers	45,000	50,000	50,000	37,000	37,000	219,000
Compactors	57,000	50,000	50,000			207,000
Recycling Center Development	40,000	40,000		40,000		120,000
Container Rehabilitation	20,000	20,000	20,000	20,000	20,000	100,000
Processing Facility Loan	43,435	43,435	43,435	43,435	43,435	217,173
Front Loader Truck		230,000				230,000
Fork Lift		28,000				28,000
Radios	35,000			4,000	4,000	43,000
Vehicle Equipment Pool	30,000			30,000		60,000
Building and Facilities Pool	10,000	10,000	8,543	10,000	10,000	48,543
Total Expenditures	**440,435**	**471,435**	**171,978**	**344,435**	**164,435**	**1,592,716**
Fund Balance	**284,942**	**69,036**	**152,586**	**63,680**	**154,773**	

Schedule VI illustrates the FY 2018 Budget and 2022 CIP for Solid Waste.

FY 2018 Budget Highlights:

- Replacement of a roll-off truck and container.
- Construction of a new convenience center in southeast Bulloch County.
- Various replacements of smaller equipment and funds for capital maintenance at recycling centers.
- Continued payment of a loan to the Georgia Environmental Facilities Authority for the 2012 expansion of the recycling processing center on Lakeview Road (old landfill).

Schedule VII: Greenspace

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
SPLOST 2013	10,773	11,110	3,606			25,489
SPLOST 2025			7,504	11,110	11,110	29,724
Total Revenues	**10,773**	**11,110**	**11,110**	**11,110**	**11,110**	**55,213**
Expenditures	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**Total**
Land Acquisition Escrow	20,000	30,000	23,550	18,614	11,110	103,274
Total Expenditures	**20,000**	**30,000**	**23,550**	**18,614**	**11,110**	**103,274**
Fund Balance	**38,834**	**19,944**	**7,504**	**0**	**0**	

Schedule VII illustrates the FY 2018 Budget and 2022 CIP for Greenspace.

FY 2018 Budget Highlights:

- These funds are escrowed for land acquisition to permanently preserve land or parcels, sensitive environments or strictly passive recreational uses.

Schedule VIII: Economic Development

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Bond Proceeds (Fund 310)	2,395,000					2,395,000
SPLOST 2013	2,400,000	2,400,000	800,000			5,600,000
SPLOST 2025			300,000	300,000	300,000	900,000
LMIG (State)	1,392,000	450,000				1,842,000
STIB Loan	1,877,000					1,877,000
STIB Grant	1,502,000					1,502,000
Total Revenues	**9,566,000**	**2,850,000**	**1,100,000**	**300,000**	**300,000**	**14,116,000**
Expenditure	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**Total**
Debt Service (Principal)	2,005,000	2,095,000	2,190,000			6,290,000
Debt Service (Interest)	254,350	161,875	54,750			452,225
Funds Available for Projects		174,000	174,000	174,000		522,000
Debt Service (State Infra. Bank)		394,795	394,795	394,795	394,795	1,579,181
US 301 Improvements/IP Access	5,630,690					5,630,690
Total Expenditures	**7,890,040**	**2,825,670**	**2,813,545**	**568,795**	**394,795**	**14,492,846**
Fund Balance	**3,641,885**	**3,666,215**	**1,952,670**	**1,683,874**	**1,589,079**	

Schedule VIII illustrates the FY 2018 Budget and 2022 CIP for Economic Development.

FY 2018 Budget Highlights:

- These funds are allocated, in part, to pay for general obligation debt for improvements at the I-16/ U.S. 301 Industrial Park.
- Funds are also allocated in anticipation of state grants to improve the U.S. 301 South corridor adjacent to the industrial park and to develop a service/access road into the new park.

Schedule IX: Statesboro-Bulloch County Airport

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
SPLOST 2007	46,820					46,820
SPLOST 2013	64,639	66,660	21,637			152,936
SPLOST 2025			45,023	66,660	66,660	178,343
State GDOT Grant	117,500	10,000	24,500	24,500	4,000	181,000
Federal FAA Grant	1,440,000	180,000	441,000	450,000	139,500	2,650,500
Total Revenues	**1,668,959**	**256,660**	**532,160**	**541,660**	**210,160**	**3,209,599**

Expenditures	FY 2018	FY 2019	FY 2020	FY 2021	FY 2002	Total
Courtesy Vehicle	28,000					28,000
Window Replacement	100,000					100,000
Obstruction Removal	100,000					100,000
Runway 14-32 Rehabilitation	1,500,000					1,500,000
Remark Runway 5/23	50,000					50,000
ALP Updates & RSA/OFA Inventory		100,000				100,000
Access Rd Design (East Hanger Area)		100,000				100,000
HVAC		15,000				15,000
Access Rd Const (East Hanger Area)			400,000			400,000
T-Hanger Site Prep (Design)			90,000			90,000
T-Hanger Site Prep (Construction)				500,000		500,000
Environment Assessment – MC Rd					80,000	80,000
Runway 5/23 Turnaround Design					90,000	90,000
Total Expenditures	**1,778,000**	**215,000**	**490,000**	**500,000**	**170,000**	**3,153,000**
Fund Balance	**47,095**	**88,755**	**130,915**	**172,575**	**212,735**	

Schedule IX illustrates the FY 2018 Budget and 2022 CIP for the Statesboro-Bulloch County Airport.

FY 2018 Budget Highlights:

- Both the SPLOST and Airport operating funds are highly leveraged with annual state and federal grant allocations.
- Design and construction of key runway improvements.
- Construct a new parking area and canopy for refueling Airport gasoline trucks to serve clients.
- Window replacement in the main terminal.

Schedule X: Elections

Revenues	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
SPLOST 2013	10,703	11,110	3,606			25,489
SPLOST 2025			7,504	11,110	11,110	29,724
Total Revenues	**10,703**	**11,110**	**3,606**	**11,110**	**11,110**	**55,213**
Expenditures	**FY 2018**	**FY 2019**	**FY 2020**	**FY 2021**	**FY 2022**	**Total**
Voting Equipment	20,000	9,000	4,500	8,000	8,000	49,500
Technology Improvements	14,204	1,938	7,504	3,110	3,110	29,866
Total Expenditures	**34,204**	**10,938**	**12,004**	**11,110**	**11,110**	**79,366**
Fund Balance	**722**	**893**	**0**	**0**	**0**	

Schedule X illustrates the FY 2018 Budget and 2022 CIP for Elections.

FY 2018 Budget Highlights:

- These funds are used primarily to purchase or replace voting machines, or to acquire technology improvements for both elections operations and voter registration, when needed.

Schedule XI: Multi-purpose Agricultural Arena

Revenues	FY 2018	Total
SPLOST 2002	4,186,000	4,186,000
FEMA Hurricane Funds	200,000	200,000
Total Revenues	**4,386,000**	**4,386,000**
Expenditures	**FY 2018**	**Total**
Construction	4,386,000	4,386,000
Total Expenditures	**4,386,000**	**4,386,000**
Fund Balance	0	

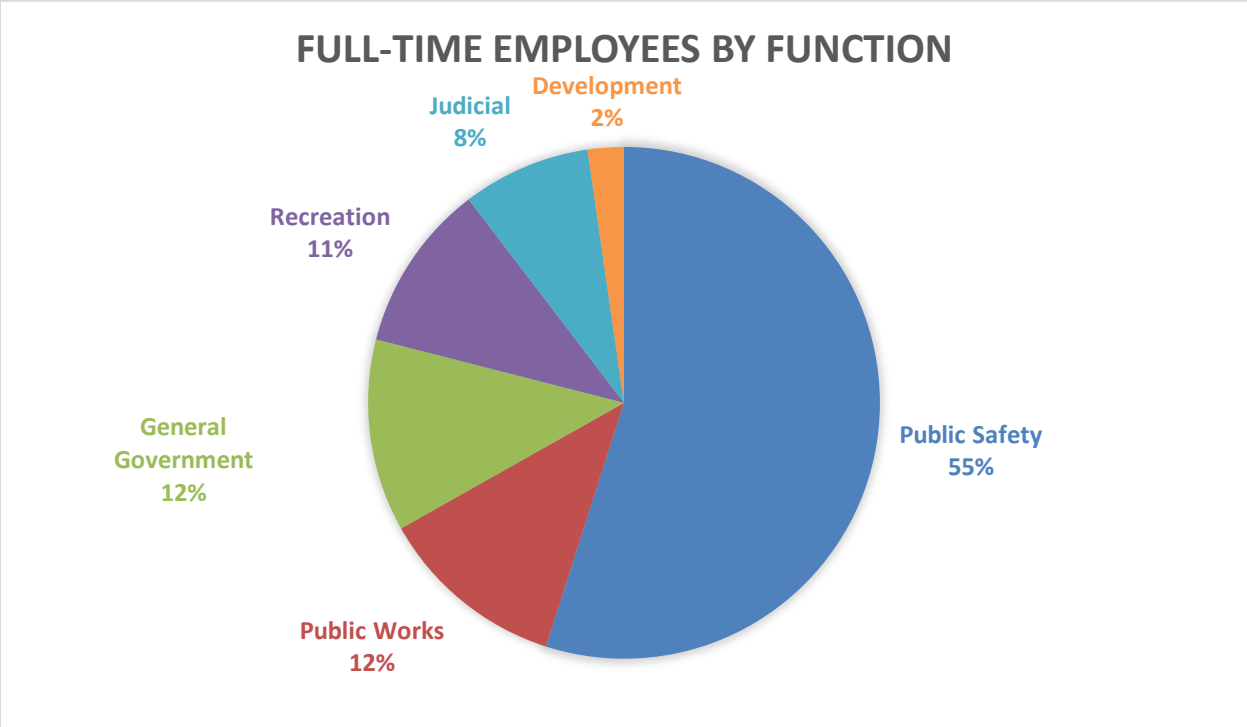
Schedule XI illustrates the FY 2018 Budget for the Multipurpose Agricultural Arena.

FY 2018 Budget Highlights:

- The facility will include a covered main arena, a covered practice arena, stalls, walkways, parking and recreational vehicle water connections.

Personnel

Full-time Equivalent Positions			
Department	FY18 Elected	FY18 Full-time	FY18 Part-time
Commissioners	7		
County Manager		2	
Clerk of Board		1	
Elections		2	2.9
Finance		6	
Attorney		1	
Human Resources		3	
Tax Commissioner	1	10	
Tax Assessor		10	.5
GIS		3	
Government Buildings		8	
Engineering		1	
Mental Health Court		1	
Clerk of Court	1	11	
State Court	1	1	
Solicitor	1	2	
Magistrate Court	1	9	1.1
Probate Court	1	3	0.6
Public Safety Admin		2	
Sheriff	1	45	
Investigations		7	
Crime Suppression		9	
Jail		53	
Court Services		14	2.5
Correctional Institute		24	1.4
Food Service		2	
Adult Probation		11	
Fire Fighting		2	0.3
EMS		25	5.7
Coroner	1		
E911		15	1.4
Animal Control		3	
Animal Shelter		3	1.5
Roads		30	2.4
Solid Waste Collection		12	27.6
Fleet Management		5	
Parks & Rec – Admin		7	0.4
Athletics		6	9.1
Aquatic Center		4	18.0
Aquatic Center – Winter			6.1
Aquatic Center – Concessions			6.5
Concessions		1	1.4
Facility Operations		3	0.2
Agriculture Complex		1	
Community Rec (After-School)		3	33
Parks & Grounds		17	8.6
Building Inspection		5	
Planning & Zoning		2	
Airport		2	1.4
Total	**15**	**387**	**132.6**


FULL-TIME EMPLOYEES BY FUNCTION
Development
2%
Judicial
8%
Recreation
11%
General
Government
12%
Public Safety
55%
Public Works
12%

Wage Schedules

Schedule A – 43 Hour Work Week – Correctional Institute					
Grade	**Minimum**	**1st Quartile**	**Mid-Point**	**3rd Quartile**	**Maximum**
1	-	-	8.85	9.73	10.62
2	-	8.36	9.30	10.22	11.16
3	-	8.79	9.77	10.75	11.71
4	8.21	9.23	10.26	11.28	12.31
5	8.63	9.70	10.78	11.86	12.93
6	9.06	10.19	11.33	12.46	13.59
7	9.52	10.71	11.90	13.09	14.28
8	10.00	11.25	12.50	13.75	15.00
9	10.51	11.82	13.13	14.45	15.76
10	11.04	12.42	13.79	15.18	16.56
11	11.60	13.05	14.50	15.95	17.40
12	12.19	13.71	15.23	16.76	18.28
13	12.81	14.40	16.00	17.61	19.20
14	13.45	15.13	16.81	18.49	20.17
15	14.13	15.90	17.66	19.43	21.20
16	14.84	16.70	18.55	20.41	22.27
17	15.60	17.55	19.50	21.44	23.40
18	16.39	18.44	20.49	22.54	24.58
19	17.22	19.37	21.53	23.67	25.82
20	18.09	20.35	22.61	24.87	27.14
21	19.97	22.46	24.96	27.45	29.95
22	22.04	24.79	27.55	30.31	33.06
23	24.33	27.37	30.41	33.45	36.49
24	26.85	30.22	33.57	36.93	40.28
25	29.64	33.35	37.05	40.75	44.46

Schedule B – 42.75 Hour Work Week – Sheriff's Department					
Grade	**Minimum**	**1st Quartile**	**Mid-Point**	**3rd Quartile**	**Maximum**
1	7.32	8.23	9.14	10.06	10.97
2	7.72	8.65	9.61	10.57	11.53
3	8.07	9.09	10.09	11.11	12.11
4	8.48	9.54	10.60	11.67	12.73
5	8.92	10.03	11.14	12.25	13.36
6	9.36	10.54	11.70	12.88	14.04
7	9.83	11.06	12.30	13.53	14.76
8	10.34	11.63	12.92	14.22	15.50
9	10.86	12.22	13.57	14.93	16.29
10	11.41	12.83	14.26	15.68	17.11
11	11.98	13.48	14.98	16.48	17.98
12	12.60	14.16	15.74	17.31	18.89
13	13.23	14.89	16.54	18.19	20.11
14	13.90	15.64	17.38	19.12	20.86
15	14.61	16.43	18.25	20.08	21.90
16	15.34	17.26	19.18	21.09	23.01
17	16.12	18.14	20.15	22.16	24.18
18	16.94	19.05	21.17	23.28	25.41
19	17.79	20.01	22.25	24.47	26.70
20	18.70	21.03	23.37	25.70	28.04
21	20.64	23.22	25.80	28.38	30.96
22	22.78	25.63	28.48	31.32	34.17
23	25.14	28.28	31.42	34.58	37.72
24	27.75	31.22	34.69	38.16	41.62
25	30.64	34.47	38.29	42.12	45.95

Schedule C – 44/50 Hour Work Week – Public Works					
Grade	**Minimum**	**1st Quartile**	**Mid-Point**	**3rd Quartile**	**Maximum**
1	-	-	-	-	-
2	-	-	-	-	-
3	-	-	-	-	-
4	-	7.94	8.83	9.71	10.54
5	-	8.34	9.27	10.20	11.07
6	-	8.76	9.74	10.72	11.63
7	8.18	9.21	10.23	11.25	12.22
8	8.60	9.68	10.75	11.83	12.84
9	9.04	10.17	11.29	12.43	13.49
10	9.50	10.68	11.87	13.06	14.17
11	9.97	11.22	12.47	13.71	14.89
12	10.47	11.79	13.10	14.41	15.64
13	11.01	12.39	13.76	15.14	16.44
14	11.57	13.02	14.46	15.91	17.27
15	12.16	13.67	15.19	16.72	18.14
16	12.76	14.36	15.96	17.56	19.06
17	13.42	15.09	16.77	18.45	20.02
18	14.09	15.85	17.62	19.38	21.04
19	14.80	16.66	18.51	20.36	22.10
20	15.56	17.50	19.45	21.39	23.23
21	17.17	19.32	21.46	23.61	25.63
22	18.95	21.33	23.69	26.07	28.29
23	20.92	23.53	26.15	28.77	31.23
24	23.09	25.98	28.87	31.76	34.48
25	25.49	28.68	31.86	35.05	38.05

Schedule D – 40 Hour Work Week					
Grade	**Minimum**	**1st Quartile**	**Mid-Point**	**3rd Quartile**	**Maximum**
1	7.61	8.56	9.51	10.46	11.41
2	8.00	8.99	9.99	10.99	11.99
3	8.39	9.44	10.50	11.55	12.60
4	8.83	9.93	11.03	12.13	13.24
5	9.27	10.43	11.59	12.74	13.91
6	9.74	10.96	12.18	13.40	14.61
7	10.23	11.51	12.80	14.07	15.35
8	10.75	12.09	13.44	14.78	16.13
9	11.29	12.71	14.12	15.53	16.95
10	11.87	13.35	14.83	16.32	17.80
11	12.47	14.03	15.58	17.15	18.70
12	13.10	14.74	16.38	18.01	19.72
13	13.76	15.49	17.20	18.92	20.64
14	14.46	16.26	18.07	19.88	21.68
15	15.19	17.09	18.98	20.89	22.79
16	15.96	17.95	19.95	21.95	23.94
17	16.77	18.87	20.96	23.06	25.15
18	17.62	19.81	22.02	24.23	26.42
19	18.51	20.82	23.13	25.45	27.77
20	19.45	21.87	24.31	26.74	29.16
21	21.46	24.14	26.83	29.51	32.20
22	23.69	26.65	29.62	32.58	35.54
23	26.15	29.42	32.69	35.96	39.23
24	28.87	32.47	36.09	39.69	43.31
25	31.86	35.85	39.83	43.81	47.79

Schedule E – Salary					
Grade	**Minimum**	**1st Quartile**	**Mid-Point**	**3rd Quartile**	**Maximum**
1	15,827	17,805	19,783	21,762	23,740
2	16,628	18,706	20,785	22,863	24,942
3	17,470	19,653	21,837	24,021	26,204
4	18,354	20,648	22,943	25,237	27,531
5	19,283	21,694	24,104	26,514	28,925
6	20,259	22,792	25,324	27,857	30,389
7	21,285	23,946	26,606	29,267	31,928
8	22,363	25,158	27,953	30,749	33,544
9	23,495	26,432	29,368	32,305	35,242
10	24,684	27,770	30,855	33,941	37,026
11	25,934	29,176	32,417	35,659	38,901
12	27,247	30,653	34,058	37,464	40,870
13	28,626	32,204	35,783	39,361	42,939
14	30,075	33,835	37,594	41,353	45,113
15	31,598	35,548	39,497	43,447	47,397
16	33,197	37,347	41,497	45,647	49,796
17	34,878	39,238	43,598	47,957	52,317
18	36,644	41,224	45,805	50,385	54,966
19	38,499	43,311	48,124	52,936	57,748
20	40,448	45,504	50,560	55,616	60,672
21	44,647	50,228	55,809	61,389	66,970
22	49,282	55,442	61,602	67,762	73,923
23	54,398	61,198	67,997	74,797	81,597
24	60,045	67,551	75,056	82,562	90,068
25	66,279	74,563	82,848	91,133	99,418

Schedule F – 44 Hour Work Week – Transportation Department					
Grade	**Minimum**	**1st Quartile**	**Mid-Point**	**3rd Quartile**	**Maximum**
1	6.91	7.78	8.65	9.51	10.38
2	7.27	8.17	9.09	9.99	10.91
3	7.64	8.59	9.54	10.50	11.45
4	8.03	9.02	10.02	11.03	12.03
5	8.43	9.48	10.54	11.59	12.64
6	8.86	9.96	11.07	12.18	13.28
7	9.30	10.46	11.63	12.80	13.95
8	9.77	11.00	12.22	13.44	14.66
9	10.26	11.56	12.84	14.12	15.40
10	10.79	12.13	13.49	14.83	16.18
11	11.34	12.75	14.17	15.58	17.00
12	11.90	13.40	14.89	16.38	17.86
13	12.51	14.08	15.64	17.20	18.76
14	13.14	14.79	16.43	18.07	19.72
15	13.82	15.54	17.26	18.98	20.72
16	14.51	16.33	18.13	19.95	21.77
17	15.24	17.15	19.06	20.96	22.86
18	16.01	18.02	20.02	22.02	24.03
19	16.83	18.93	21.03	23.13	25.24
20	17.68	19.89	22.09	24.31	26.52
21	19.51	21.96	24.39	26.83	29.27
22	21.54	24.23	26.93	29.62	32.31
23	23.78	26.75	29.72	32.69	35.67
24	26.24	29.52	32.80	36.09	39.37
25	28.97	32.59	36.21	39.83	43.45

Schedule G – Part-time and Seasonal Positions												
Grade	**Step A**	**Step B**	**Step C**	**Step D**	**Step E**	**Step F**	**Step G**	**Step H**	**Step I**	**Step J**	**Step K**	**Step L**
1	7.25	7.35	7.45	7.55	7.65	7.75	7.85	7.95	8.05	8.15	8.25	8.35
2	7.35	7.45	7.55	7.65	7.75	7.85	7.95	8.05	8.15	8.25	8.35	8.45
3	7.50	7.60	7.70	7.80	7.90	8.00	8.10	8.20	8.30	8.40	8.50	8.60
4	7.60	7.70	7.80	7.90	8.00	8.10	8.20	8.30	8.40	8.50	8.60	8.70
5	7.75	7.95	8.15	8.35	8.55	8.75	8.95	9.15	9.35	9.55	9.75	9.95
6	8.00	8.20	8.40	8.60	8.80	9.00	9.20	9.40	9.60	9.80	10.00	10.20
7	8.25	8.45	8.65	8.85	9.05	9.25	9.45	9.65	9.85	10.05	10.25	10.45
8	8.50	8.70	8.90	9.10	9.30	9.50	9.70	9.90	10.10	10.30	10.50	10.70
9	9.00	9.30	9.60	9.90	10.20	10.50	10.80	11.10	11.40	11.70	12.00	12.30
10	10.00	11.00	12.00	13.00	14.00	15.00	16.00	17.00	18.00	19.00	20.00	21.00

Schedule of Fees

Adult Entertainment Establishment Licenses

Type	Rate	Reference
Employee Investigation Fee	$100	Sec. 4.5-31(b)
Application	$2,500	Sec. 4.5-32(a)
Renewal	$500	Sec. 4.5-38
Change of Location Application and Fee	$500	Sec. 4.5-40

Alcoholic Beverage Licenses

Type	Rate	Reference
Retail Package (Beer-Wine)	$1,500	Sec. 3-26(b)
Retail Consumption (Beer-Wine)	$1,500	
Retail Consumption (Distilled Liquor)	$3,000	
Retail Consumption (Beer-Wine + Distilled Liquor)	$4,500	
Farm Winery	$2,250	
Alcoholic Beverage Catering License	$500	
Event Permit	$50	
Wholesale License	$1,200 (resident) $100 (non-resident)	
Application Fee	$250	Sec. 3-26(d)
Transfer Fee	$250	Sec. 3-26(e)
Temporary Permit	$250	Sec. 3-31(d)
Temporary Permit Extension	$250	
Late Fee	25% of license	

Cable Franchises

Type	Rate	Reference
Application	$5,000	Sec. 5-22(b)(4)
Franchise Fee	5% of gross revenue	Sec. 5-23(c)(1)
Security Fund	$15,000 + Annual CPI	Sec. 5-23(o)(1)

General Administration / Legislative Fees

Type	Rate	Reference
Photocopy Charge	$.10 per 8” x11” page	Sec. 2-1
Notary Public Stamp	$4	
Research and Retrieval (Open Records Requests)	Hourly salary of lowest paid full-time employee with the necessary skill to fulfill the request for the first fifteen minutes	
Research and Retrieval (Non-Open Records Requests)	$25 per hour	
Appeal (e.g., home occupation, right-of-way, road closure application, pre-application conference, penalties for non-compliance)	$100	

General Facilities – Rental Fees

Type	Rate
North Main Annex Community Room and Conference Room	$5 per hour
Judicial Facilities	$5 per hour
Statesboro-Bulloch County Airport	$5 per hour
Agribusiness Center	$5 per hour
Court House Square	$0
After Hours/Weekend Surcharge (mandatory, with rental fee)	$35
Deposit (where food or beverages are served)	$50
Deposit (where food or beverages are served)	$50

** Any activity sponsored by local, state or federal or governments for meetings that benefit the general public are exempt. County Manager may reduce or waive fees for community service or youth organizations, on non-sectarian religious activities.

Probation Fees

Type	Rate
Monthly Probationer Fee	$44

Planning and Zoning Fees

Type	Rate	Rate Description	Reference
Rezone: AG, R-15, R-25, R-40, R-80, CP	$225	0-5.9x acre	Appendix C – Sec. 417
	$275	6-10.9x acre	
	$325	11-20.9x acre	
	$375	21-50.9x acre	
	$425	51-99.9x acre	
	$425 + $20 for each additional acre	100 + acre	
Rezone: R-2, R-3	$325	0-5.9x acre	
	$375	6-10.9x acre	
	$425	11-20.9x acre	
	$475	21-50.9x acre	
	$525	51-99.9x acre	
	$525 + $50 for each additional acre	100 + acre	
Rezone: MHP, PUD, HC, GC, NC, LI, HI	$525	0-5.9x acre	
	$625	6-10.9x acre	
	$725	11-20.9x acre	
	$825	21-50.9x acre	
	$925	51-99.9x acre	
	$925 + $75 for each additional acre	100 + acre	

Type	Rate	Reference
Conditional Use: Principal Use in Ag and Res Districts	$275	Appendix C – Sec. 417
Conditional Use: Principal Use in Other Districts	$300	
Conditional Use: Accessory Use in Ag and Res Districts	$225	
Conditional Use: Accessory Use in Other Districts	$275	
Variance	$175	
Variance: Administrative	$125	
Applicant Initiated Tabling or Deferral	$200	
Development of Regional Impact Surcharge	$5 per acre	
Independent Expert Review: Tower	$2,000	Appendix C – Sec. 2606(d)
Independent Expert Review: Global Positioning Satellite Tower for Agricultural Purposes	$600	Appendix C – Sec. 2606(d)
New Tower Permit	$1,000 + $5 per foot above 100 feet	Appendix C – Sec. 2606(a)
Addition to Height of an Existing Tower Permit	$500	Appendix C – Sec. 2606(a)
Co-location Permit	$500	Appendix C – Sec. 2606(a)
Existing Antenna Replacement Review	$200	Appendix C – Sec. 2606(a)
Annual Report Filing Fee	$100	Appendix C – Sec. 2608(c)
Sign: Billboards / Outdoor Advertising	$750	Appendix C – Sec. 2204(c)
Sign: Permanent (other than billboards)	$150	
Sign: Temporary, Special Events, Spectacular Signs	$40	
Sketch Plan: AG5 District	$100 + $1 per acre	Appendix B – Section 10.5
Sketch Plan: CP District	$100 + $2 per acre	
Sketch Plan: R-80 District	$100 + $3 per acre	
Sketch Plan: R-40 District	$100 + $4 per acre	
Sketch Plan: All Other Districts	$100 + $5 per acre	
Preliminary Plat	$150 + $10 per acre (per phase)	
Conceptual Site Plan	$300	
Conceptual Site Plan: Amendment	$150	
Final Plat	$100 per phase	
Amend Approved Subdivision	50% of original fee	
Minor Subdivisions (less than 5 lots and no new streets)	$15	
Planned Development	$250 + $10 per acre	
Planned Development: Amendment	$250 + $5 per acre	
Appeals	$150	
Applicant Initiated Text Amendment	$225	
Land Disturbing – Local Permitting Fee / Disturbance Fee	$100 + $2 per acre + $40 per disturbed acre	Sec. 6.5-30(b)(3) and (4)
Land Disturbing – State Fee (paid to State)	$40 per disturbed acre	
Streetlight District Application: New or Existing Subdivision (100% of petitions signed)	$100 + $5 per lot	Sec. 12-107(g) Sec. 12-108 (d)
Streetlight District Application: Existing (75 to 99% of petitions signed)	$100 + $6 per lot	Sec. 12-107(g)
Streetlight Termination	$100	Sec. 12.111(b)
Special Event Permit	$50	Sec. 10-139(a)(1)
Temporary Land Use Permit for a Campground for Seasonal Workers	$100	Admin. Order #2009-001

Building Inspection and Permitting

Type	Rate	Reference
Single Family Dwelling: Climate Controlled	$.23 per sq ft	Sec. 4-51(b)
Single Family Dwelling: Non-climate Controlled	$.10 per sq ft	
Multiple Unit Dwelling: Climate Controlled	$.23 per sq ft	
Multiple Unit Dwelling: Non-climate Controlled	$.10 per sq ft	
Manufactured Home	$.15 per sq ft	Sec. 9.5(g)
Commercial: Climate Controlled	$.27 per sq ft	Sec. 4-51(b)
Commercial: Non-climate Controlled	$.22 per sq ft	
Warehouse: 0 – 50,000 sq ft	$.12 per sq ft	
Warehouse: > 50,000 sq ft (additional)	$.05 per sq ft	
Addition: Climate Controlled	$.23 per sq ft	
Addition: Non-climate Controlled	$.10 per sq ft	
Renovation: Cost $0 - $1,000	$60	
Renovation: Cost $1,001 - $5,000	$70	
Renovation: Cost $5,001 - $10,000	$110	
Renovation: Cost per additional $1,000 above $10,000	$3	
Barns/Storage with Electricity and/or Plumbing	$.10 per sq ft	
Barns/Storage without Electricity and/or Plumbing	$.06 per sq ft	
Pole Barn	$.05 per sq ft	
Moving House	$125	
Education, Government and Religious	$.17 per sq ft	
All Other Structures	$.17 per sq ft	
Non-permitted Inspection	$50 per inspection	
Re-inspections	$50 per inspection	
Same Day Inspection	$100 per inspection	
Safety and Aesthetic Inspection (Pre-inspect)	$50 per inspection	
Certificate of Occupancy	$20	
Non-residential Building and Site Plan Review	Building permit + 5%	
Flood Zone Verification Letter (require GPS site visit)	$50	Sec. 7-19
Flood Zone Verification Letter	$20	
Solar Power General Facility 1-10 acres 11-25 acres 26-50 acres 51-75 acres 76-100 acres 101-125 acres Over 125 acres	 $250 $300 $350 $400 $450 $500 $550	Sec. 4-51(b)
Swimming Pool	$200	Sec. 4-51(b)
Deck	$150	Sec. 4-51(b)

Rural Fire District Fees

Type	Rate	Reference
Residential Structures	$53 Per annum	Annual Resolution
Commercial Structures	$75 Per Annum	

Mapping and Addressing (Geographic Information Systems)

Map Size	Rate
8.5” X 11”	$5
11” X 17”	$7
17” X 22”	$10
22” X 34”	$20
28” X 40”	$25
34” X 44”	$30
Custom	$2 sq ft + $40 hour

Data	Rate
Property (with tax assessors data attached)	$1,000
Road Centerline Layer	$500
Zoning	$500
Flood	$500
Subdivisions	$500
Building and Structures	$500
Soils	$500
Towers	$100
Schools	$100
Land Use	$100
County Facilities	$100
Emergency Network Zones	$100
Administrative	$50
Miscellaneous	$50
GMD	$50
Bulloch County	$25
Photo Tile Index	$25
Census	$25

Addressing	Rate	Reference
1-2 addresses	$10 each	Sec. 4-81(d) & (e)
3+ addresses	$11 each	
Road Naming	$1 per name	
Road Naming (rename existing road)	$75 per road	

Occupation Tax

Administration Fee Plus Fee Based on Number of Employees

Type	Rate	Reference
Administration Fee	$25 Per Annum	Sec. 12-131
1-3 Employees	$25 Per Annum	Sec. 12-132
4-7 Employees	$75 Per Annum	Sec. 12-132
8-12 Employees	$125 Per Annum	Sec. 12-132
13-18 Employees	$175 Per Annum	Sec. 12-132
19-25 Employees	$225 Per Annum	Sec. 12-132
26 & Above Employees	$275 +$1 Per Employee Over 26 Per Annum	Sec. 12-132

Pawnbrokers, Pawnshops, Secondhand Dealer, and Dealer in Precious Metals and Gems

Type	Rate	Reference
Regulatory License Fee	$50 Per annum	4.5-63

Animal Control Services

Type	Rate	Reference
Adoption		Sec. 8-151(g)
Unaltered Dog	$45	
Unaltered Puppy	$55	
Altered (Both)	$75	
Unaltered Cat	$35	
Unaltered Kitten	$45	
Altered (Both)	$65	
Other Animals	$35	
Animal Surrender: Brought to Shelter (personal animals only)		
Per animal	$15	
Litter up to 8	$15	
Littler 6 months of age to 1 year	$20	
Litter 9 to 13, additional	$5	
Litter 14 to18, additional	$5	
Repeated litters after 3rd, additional	$10	
Animal Surrender: Picked up by Humane Enforcement (personal animals only)		
Pick-up per location (first time)	$30	
Personal surrender per animal	$15	
After hours non-emergency pick-up	$35	
Euthanasia		
Beuthanasia	$30	
Personal Surrender	$15	
Return to Owner		
1st Animal (1st/2nd/3rd Offense)	$30/$35/$45	
1st Animal (4th Offense)	Citation	
2nd Animal each, additional	$15	
Litter	$30	
Cat (with vaccination)	$45	
Dog (with vaccination)	$55	
Other Animal (with vaccination)	$20	
Livestock (with vaccination) (1st/2nd Offense)	$25/$35	
With Use of Trailer	$55	
Holding / Board Fees		
Domestic Animal (per day)	$10	
Livestock (per day)	$15	
Rabies Observation & Holding		
Quarantine Holding	$75	
Return to Owner Fee (1st/2nd/3rd Offense)	$30/$35/$45	
Temporary Carriers	$5	
Leashes	$3	

Emergency Medical Services

Type	Rate	Reference
ALS Level 1 Emergency	$525	Sec. 6-40
ALS Level 2	$575	
BLS Emergency	$450	
BLS Non-emergency	$400	
Mileage Reimbursement	$13 per mile	
Special Event Non-profit For profit High School Football GSU Football and GSU Event Coverage	 $100 per hour – per unit $450 + $100 per hour $100 per game $100 per hour – per unit	

Solid Waste Service Fees

Type	Rate	Reference
Drop Fee	$45	Sec. 8-70
Drop Fee - Deposit	$250	
Tippage Fee	$45 per ton	
Landfill Mixed Load Tippage Fee	$50 per ton	
Relocation of Container at Existing Site	$50	
Rental Surcharge – Daily charge if container is not serviced within 45 days	$2	
Tire pickup (auto / pickup truck)	$80 per ton	
Tire pickup (tractor)	$500 per ton	
Hauling Fee – per ton over 8 tons	$50	
Hauling Fee – within City limits	$95	
Hauling Fee – outside City limits	$125	

E-911 Fees

Type	Rate	Reference
Emergency Telephone Subscriber: Landline	$1.50 per subscriber account per month	O.C.G.A. 46-5-134 (1)(A)
Emergency Telephone Subscriber: Wireless	$1.50 per subscriber account per month	O.C.G.A. 46-5-134 (2)(A)
Emergency Telephone Subscriber: VOIP	$1.50 per subscriber account per month	O.C.G.A. 46-5-134 (2)(A)
Prepaid Wireless Fees	$0.75 per retail transaction	O.C.G.A. 46-5-134 (2)(A)
Road Naming (rename existing road)	$75 per road	
Record Release (tape recordings)	$25	

Transportation Service Fees

Type	Rate	Reference
Equipment Charges	Charges to external Agencies shall apply at prevailing reimbursement schedule promulgated by the Federal Emergency Management Agency (FEMA); County Manager given discretion to discount to 25% of FEMA Schedule.	Roads Policy – 1.0
Labor Charge (including overhead)	$31 per hour	
Transportation Charge (inmates only with no equipment or tools)	$25 per day, unless waived or reduced by the County Manager	
Driveway Permit (waived if county installs pipes resident)	$25	Roads Policy – 7.2-.5
15” Culvert Pricing Installation (8’/24’)	$226.33 / $678.98	Roads Policy – 7.1
18” Culvert Pricing Installation (8’/24’)	$226.33 / $678.98	
24” Culvert Pricing Installation (8’/24’)	$307.65 / $922.94	
30” Culvert Pricing Installation (8’/24’)	$408.23 / $1,224.68	
36” Culvert Pricing Installation (8’/24’)	$511.46 / $1,534.38	
8’ X18” (Pickup / Delivery)	$115.65 / $127.20	
24’ X 18” (Pickup / Delivery)	$346.94 / $381.60	
Remove Existing Driveway	$100 per removal	
18” Safety Flared Ends (metal)	$540.00	
24” Safety Flared Ends (metal)	$701.32	
Soap – 30 pounds	$40	
Load Rock	$200	
Load Dirt	$80	
Culvert Relocate	$200	
Temporary Road Closing Permit	$25	Roads Policy 14.1(1)
Road Abandonment Application	$350	Roads Policy 13.1(2)
Right of Way Permit (plus second tariff below)	$50 base	Sec. 11.5-32
Paved Road Cut (per linear foot)	$1.00	
Dirt Road Cut (per linear foot)	$0.50	
Farm Driveway ($0.00 per linear foot)	$0.00	
Open Trench Shoulder Cut (per linear foot)	$0.25	
Jack and Bore (per linear foot)	$0.25	
Directional Bore (per linear foot)	$1.00	
Sidewalks (per linear foot)	$1.00	
Re-Inspection (per inspection)	$50	
Blanket Utility Permit (annual)	$1,000	
Bond (Surety)	As directed by the County Engineer	
Penalty for Failure to Apply for Permit	Double Original Fee or Citation	

Parks and Recreation – Programs

Type	Rate
Pee Wee Baseball	$45
Co-ed Play T-Ball Rookie	 $45 $65
Youth Baseball	$65
Youth Fast Pitch Softball	$65
All-Star Baseball and Softball	$75
Around the Horn	$400
Pee Wee Basketball	$45
Short Stuff Basketball	$40
Youth Basketball	$55
Youth Wrestling	$60
Football, Basketball, Softball Camp	$65
Adult Athletic Team Sports – Softball, Basketball, Flag, Football, Soccer, KickBall Team Maintenance & Team Utility Fee is built into team fees - varies each season Player Contract Fee	$20
Youth Adult Tournament Sponsor	$500
Flag Football	$40
Tackle Football	$75
Youth Volleyball	$45
Junior Golf Schools	$65
Soccer	$65
Soccer: Training	$65
Soccer: Select Program Tryouts	$15
Soccer in the Boro Camp	$75
British Soccer Camp	$86 $96 $134 $142
Impact Soccer Academy	$260
Summer Sizzler Soccer Camp	$75
Cheerleading	$55
Youth Wrestling	$60
Wrestling Camp	$65
Youth Tennis Lessons	$45
Adult Tennis Lessons	$35
Tennis League Youth High School/Middle Adult	 $70 $35 $45
Our Time 5 days / 2 weeks 2 days / week Registration Fee	 $40 per week $25 per week $25
Recreation Education Care Every School Day (RECES)	$20 per week
Activi-Days Camp Adventure	 $110 weekly rate $25 per day
Tumbling – Beginners	$65
Tumbling – Preschool	$65
Horseback Riding Lessons	$150

Type	Rate
Horseback Riding Birthday Bash Lil' Wrangler Package Each Additional over 12 attendees	 $200 $5
Horseback Riding Birthday Bash Buckaroo Bonanza Package Each Additional over 12 attendees	 $250 $5
Therapeutic Horseback Riding Program Bulloch County Resident Non-Bulloch County Resident	 $80 $90
Camp Cherokee and Tomahawk Registration Camp Fee – Option I (7:30-6:00) Camp Fee – Option II (7:30-2:00)	 $15 $125 $90
Evening Line Dancing	$2 per class
Sit Fit	$2 per session (free with $20 membership)
Piano Lessons Per Lesson Four Lesson	 $18 $65
Adults 50+ Club	$20

Parks and Recreation – Facility Rentals

Type	Rate
Friday – Sunday Rental Rates Meeting Rooms	
Senior Citizens Multipurpose Room, Civic Room, Jones-Love Center, Brooklet:	
4 Hours or Less	$150
>4 and < 6 hours	$200
>6 and < 8 Hours	$250
>8 Hours	$300
Security Deposit For All Meeting Rooms	$100
Monday – Thursday Rental Rates Meeting Rooms	
Senior Citizens Multipurpose Room, Civic Room, Jones-Love Center, Brooklet:	
2 Hour Minimum	$60
>2 and < 4 Hours	$110
>4 and < 6 Hours	$160
>6 and <8 Hours	$210
>8 Hours	$260
Security Deposit For All Meeting Rooms	$100
Monday – Sunday Rental Rates Meeting Rooms	
Stilson and Portal Community Buildings: 4 Hour Minimum	$75
Stilson and Portal Community Buildings: > 4 and < 6 Hours	$120
Stilson and Portal Community Buildings: > 6 and < 8 Hours	$150
Stilson and Portal Community Buildings: > 8 Hours	$180
Security Deposit	$50
William James Gym	$15 per hour
Field Rentals without Lights	$10 per hour
Field Rentals with Lights	$15 per hour
MC Soccer Field Rentals without Lights	$12 per hour
MC Soccer Field Rentals with Lights	$17 per hour
Large Group Pavilion at Mill Creek	$15 per hour
Large Group Pavilion: Security Deposit	$100
Individual Pavilions: Mill Creek, Brooklet, Stilson, Nevils	$10 per hour
Individual Pavilions: Security Deposit	$50
Tent Rentals	$150
Tent Rentals: Additional Day	$5
Tent Rentals: Security Deposit	$50
Mill Creek Tennis Center: up to Eight Courts—Four Hour Minimum	$25/court
Mill Creek Tennis Center: up to Eight Courts—Over Four Hours (Full Day)	$32/court
Mill Creek Tennis Center: up to Ten Courts—Four Hour Minimum	$25/court
Mill Creek Tennis Center: up to Ten Courts—Over Four Hours (Full Day)	$32-court
Athletic Fields and Complex Rental Fees (Tournaments and Groups)	
Mill Creek Field 2 Rental Fees	
Hourly Rate without Lights (Resident/Non-Resident)	$15 /$20 per Hour
Hourly Rate with Lights (Resident/Non-Resident)	$25/$35 Per Hour
Daily Rate (9 AM to 11 PM) (Resident/Non-Resident)	$200/$250
Half Day: >6 and < 10 without lights (Resident/Non-Resident)	$100/$125
Half Day: >6 and < 10 with lights (Resident/Non-Resident)	$125/$175
Mill Creek Five Field Complex	

Hourly Rate Without Lights Per Field	$15
Hourly Rate With Lights Per Field	$20
Daily Rate with Lights Per field	$200
Complex Daily Fee	$750
Field Prep Fees/Each Time	$40
Damage Security Deposit Per Field	$250
Damage Security Deposit For Complex	$450
Mill Creek Four and Three Field Complex	
Hourly Rate Without Lights Per Field	$15
Hourly Rate With Lights per Field	$20
Daily Rate with Lights per Field	$175
Complex Daily Rate (Four Field Complex – $650/Three Field Complex–$500)	$650/$500
Field Prep Each Time	$40
Damage Security Deposit Per Field	$250
Damage Security Deposit Per Complex	$400
Soccer/Football Complex	
Hourly Rate Without Lights per Field	$15
Hourly Rate With Lights	$20
Daily Rate With Lights Per Field	$175
Complex Daily Rate	$400
Field Prep Including layout	$78.50
Damage Security Deposit Per Field	$250
Damage Security Deposit Complex	$400
Single Field/Complex Fee: Brooklet, Stilson, Nevils, and Portal	
Hourly Rate Without Lights Per Field	$15
Hourly Rate With Lights Per Field	$20
Daily Rate With Lights Per Field	$150
Complex Daily Rate	$300
Field Prep Baseball/Softball	$40
Field Prep Soccer	$60–$78.50
Travel/Private Teams Baseball and Softball	
Yearly Registration Fee—(August thru July)	$100
Hourly Rate Without Lights	$5
Hourly Rate With lights	$10
Game Fee: One Game	$75
Game Fee: Each additional Games (2 or more)	$50/Game

Parks and Recreation – Splash in the 'Boro

Type	Rate
Daily Admission Over 48" (Regular)	$13.99
Daily Admission Over 48" (Discounted)	$10.99
Daily Admission Under 48" (Regular)	$10.99
Daily Admission Under 48" (Discounted)	$8.99
2 and Under	Free
After 4pm (Sunday thru Wednesday & Friday)	$7
After 6pm (Thursday & Saturday)	$7
Seniors 60+	$7
Season Pass (1st person)	$60
Season Pass (each additional person)	$50
Group Rates 20+ (Sunday thru Friday)	$10
Group Rates 50+ (Sunday thru Friday)	$9
Group Rates 100+ (Sunday thru Friday)	$8
Splash in the Boro Waterpark – 2½ hours (6:30 thru 9:00 pm) - Includes playpool, spray pad, leisure pool, lazy river, slide trio	$2,000
Mat Racer – 2 hours (cannot be rented alone)	$300
Flow Rider – 2 hours (can be rented alone)	$400
Competition Pool – 2 hours (can be rented alone)	$300
Therapy Pool – 2 hours (can be rented alone)	$150
Flowrider stand-up (all day wristband – must get in line)	$10
Group Pavilion (per hour)	$25
Cabanas	$70 per day
Water Aerobics	$5 per visit
Water Aerobics	$125 (30 visits)
Fitness and Exercise Swim / Lap Swim	$2 per visit
Fitness and Exercise Swim / Lap Swim	$50 (30 visits)
Arthritis Therapy	$5 per visit
Arthritis Therapy	$125 (30 visits)
Family Recreational Swimming (2 years and younger)	$3 FREE
Parent and Tot Swim	$2 per swimmer
Splashy's Fit Pass Under 55 years old 55 years and older	 $275 $250
Sharks Swim Program (year round program) Senior Group (monthly fee) Junior Group (monthly fee)	 $50 $40
Summer Swim Team (June and July) Enrollment fee (swimmers also pay monthly fees based on Sharks swim program fees)	 $100
Swim Lessons (Group Classes) First person Each Additional Child	 $45 $40
Private Swim Lessons (1/2 hour) Private (1 student to 1 instructor) Semi-Private (2 students to 1 instructor)	 $25 $40
Beginner Diving Lessons	$40
Under the Dome Birthday Party Package – 15 attendees	$150
Under the Dome Birthday Party Package – per additional attendee over 15	$10
Lifeguard Training	$150

Type	Rate
Lifeguard Instructor Course	$150
Water Safety Instructor Course	$150