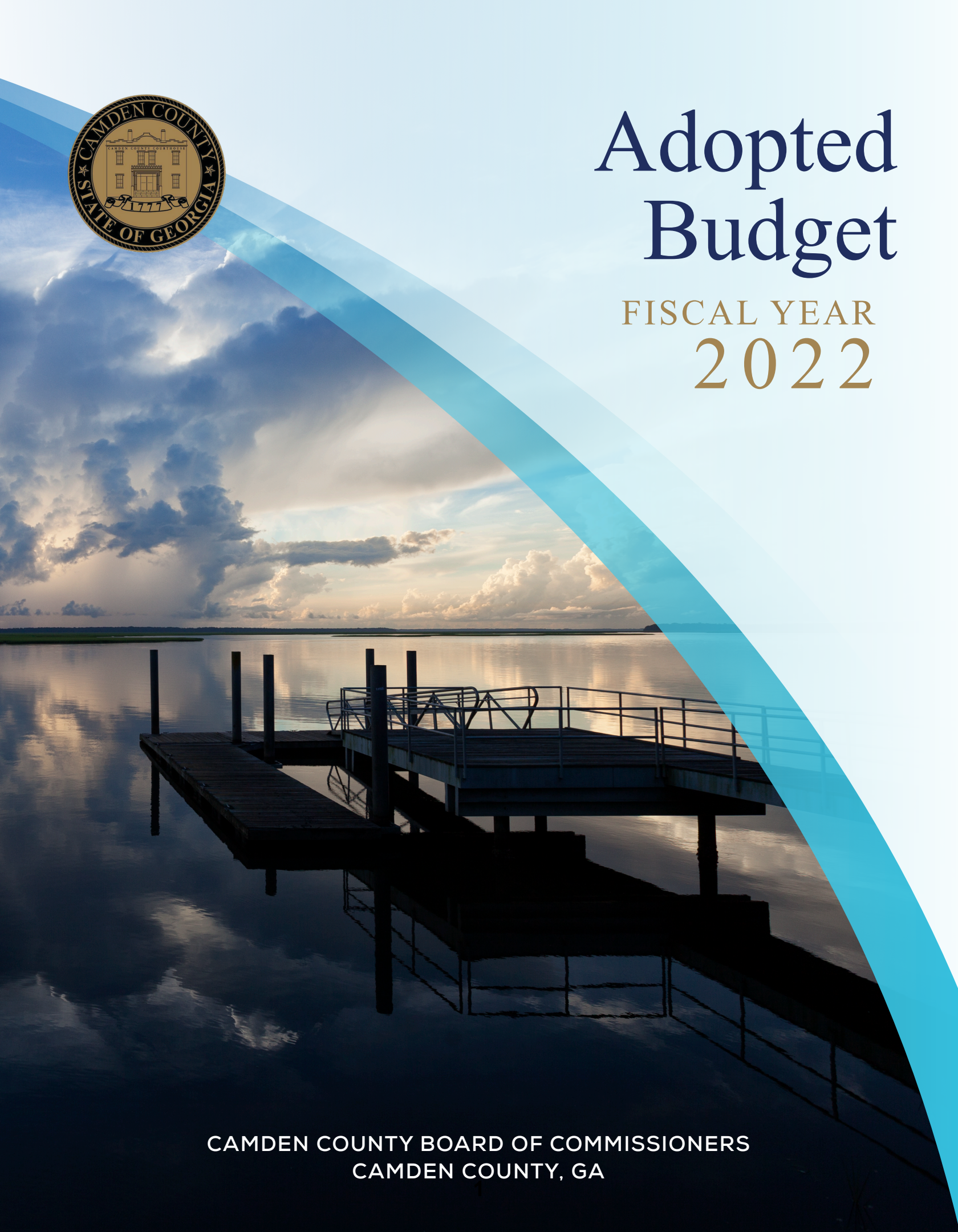


# Adopted Budget

## FISCAL YEAR 2022

CAMDEN COUNTY BOARD OF COMMISSIONERS
CAMDEN COUNTY, GA

GOVERNMENT FINANCE OFFICERS ASSOCIATION

# *Distinguished Budget Presentation Award*

**PRESENTED TO**

## Camden County Board of Commissioners
## Georgia

For the Fiscal Year Beginning

**July 01, 2020**

Christopher P. Morrill

**Executive Director**

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GFOA DISTINGUISHED BUDGET PRESENTATION AWARD 2

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# County Administrator's Fiscal Year 2022 Budget Message

## *Introduction*

To the Honorable Board of County Commissioners and the Citizens of Camden County: It is my privilege to present you the Fiscal Year 2022 Budget Message.

## *Strategic Plan 2021 – 2026 – 2036*

The Board of County Commissioners, at their meeting on January 12, 2021, adopted a new Action Agenda for the County's Strategic Plan. The strategic framework for the future of Camden County is well documented in the Vision 2036, Goals for 2026, and the new 2021 Action Agenda. The proposed budget also attempts to carry out the Camden County Board of County Commissioners adopted 2021 Action Agenda and top and high priority actions to be addressed during Fiscal Year 2022.

Selected top and high priorities are listed below. The full 2021-2026-2036 Strategic Plan is available online at: www.camdencountyga.gov/StrategicPlan.

**Policy Actions 2021**

*Selected Top Priorities*

- Georgia Power Building: Direction
- Spaceport Development: Securing Licensing, Regional Collaboration, and Next Steps
- Curbside Solid Waste Collection: Performance Report, Service Level, Bid and Direction
- Landfill Expansion: Report with Options, Funding, and County Actions/Cell #8 Construction

*Selected High Priorities*

- Communications/EOC Facility: Report with Options, Location, Direction, Funding
- Vehicle and Equipment Replacement: Schedule and Funding
- Drainage Cleaning Crew: Direction
- County Financial Policies: Review and Revision

**Management Actions 2021**

*Selected Top Priorities*

- Election Space/Locations: Direction and Funding
- Radio System Management and Sustainment: Position Definition, Report on Maintenance, Direction, and Funding
- SPLOST #8: Project Priorities and Timing
- Gun Range: Complete Construction, Hiring, Operational Guidelines, and Opening

*Selected High Priorities*

- Timber Tax Collection:  Monitoring and Report
- County Facilities Manager Hiring
- New Public Health Building:  Report, Direction, and Funding
- County-Owned Property:  Inventory Review and Direction
- State of Georgia Advocacy and Legislative Agenda:  Direction

## *COVID-19 Challenges*

The dedication, commitment, and expertise of Camden County's workforce allowed the County to prevail during these unprecedented times.  In doing so, our staff considered creative alternatives to the traditional ways we do business.  We have found ways to deliver services in a physically distanced manner, assisted with regional testing and vaccination efforts, and continued to provide critical services like public safety and public works, as well as maintaining administrative functions.

## *Summary of All Funds*

The Fiscal Year 2022 Budget totals $65,683,301.  The Fiscal Year 2022 General Fund Budget is **4.12%** more than the final Fiscal Year 2021 General Fund Budget.

It is important to note that the credit position for Camden County is strong. The County has no debt and pension burdens.

The Fiscal Year 2022 Budget was recommended in conjunction with the Department of Finance and Budget with the following strategies for balancing:

- No Fund Balance use for Fiscal Year 2022 Budget
- No County-wide millage rate increase (adopted at 1.4% reduction to rate)
- No pension liabilities
- No debt
- Contingency for evaluation program
- Six new positions funded
- Resumption of planned training (prior year was reduced by 50%)
- Capital Improvement Fund funding resumes
- Fund balance for General Fund fully funded (25% of current budget)

| FUND | ADOPTED BUDGET 2022 |
|---|---|
| General Fund | $36,062,860 |
| American Rescue Plan | 5,314,115 |
| Capital Improvements | 703,910 |
| Curbside Collections | 1,119,930 |
| Drug Abuse | 18,015 |
| Emergency 911 | 1,491,650 |
| Georgia Transportation | 571,200 |
| Hotel/Motel Tax | 72,025 |
| Impact Fees | 96,250 |
| Jail & Staffing | 268,935 |
| Law Library | 28,375 |
| Shared Assets | 50,100 |
| Solid Waste | 5,747,600 |
| SPLOST 7 | 1,223,020 |
| SPLOST 8 | 9,888,000 |
| Two River Gun Range | 343,810 |
| Unincorporated Tax District | 2,683,506 |
| TOTAL BUDGET | $65,683,301 |

[Source: Department of Finance and Budget, 2021]

## *County Services*

The Association of County Commissioners of Georgia (ACCG) notes that there are **92 mandated** services for county governments to provide for its residents. Additionally, Camden County provides *discretionary* services including:

- Ambulance/Paramedic Services
- Building Inspections
- Cable Franchising
- Cooperative Extension Services
- DFACS
- Erosion & Sedimentation Control
- GIS Services
- Law Enforcement- 911 Services
- Law Enforcement- Drug Task Force
- Law Enforcement- Investigations
- Libraries
- Parks & Recreation
- Recreational Shooting Range
- Planning & Zoning
- Senior Services
- Solid Waste Collection
- Solid Waste Disposal
- Street & Bridge Maintenance & Construction

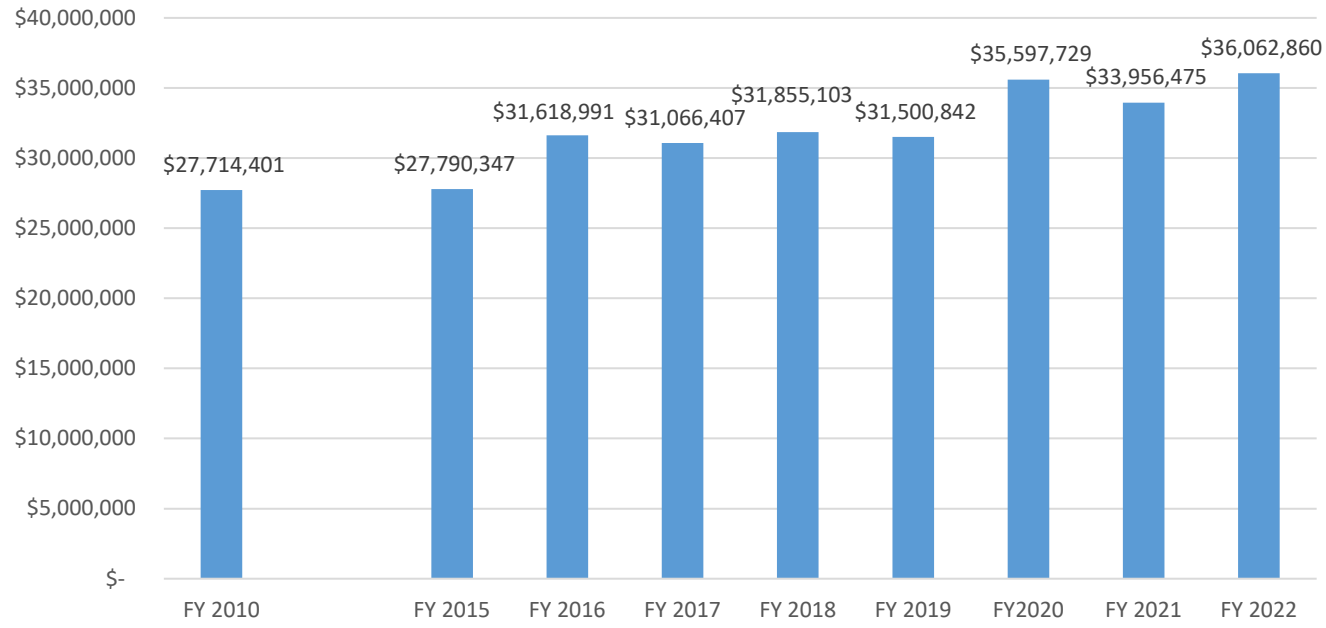
## *Millage Rate History*

| Year | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **County** | 15.562 | 15.79 | 15.79 | 13.405 | 13.94 | 13.94 | 12.94 | 11.70 | 11.70 | 11.70 | 11.70 |
| **Unincorporated Tax District*** | 1.35 | 1.40 | 1.66 | 0.655 | 0.67 | 0.67 | 0.67 | 0.67 | 0.67 | 0.67 | 0.67 |

**The total mill levy for the unincorporated tax district only applies to properties outside city limits.*

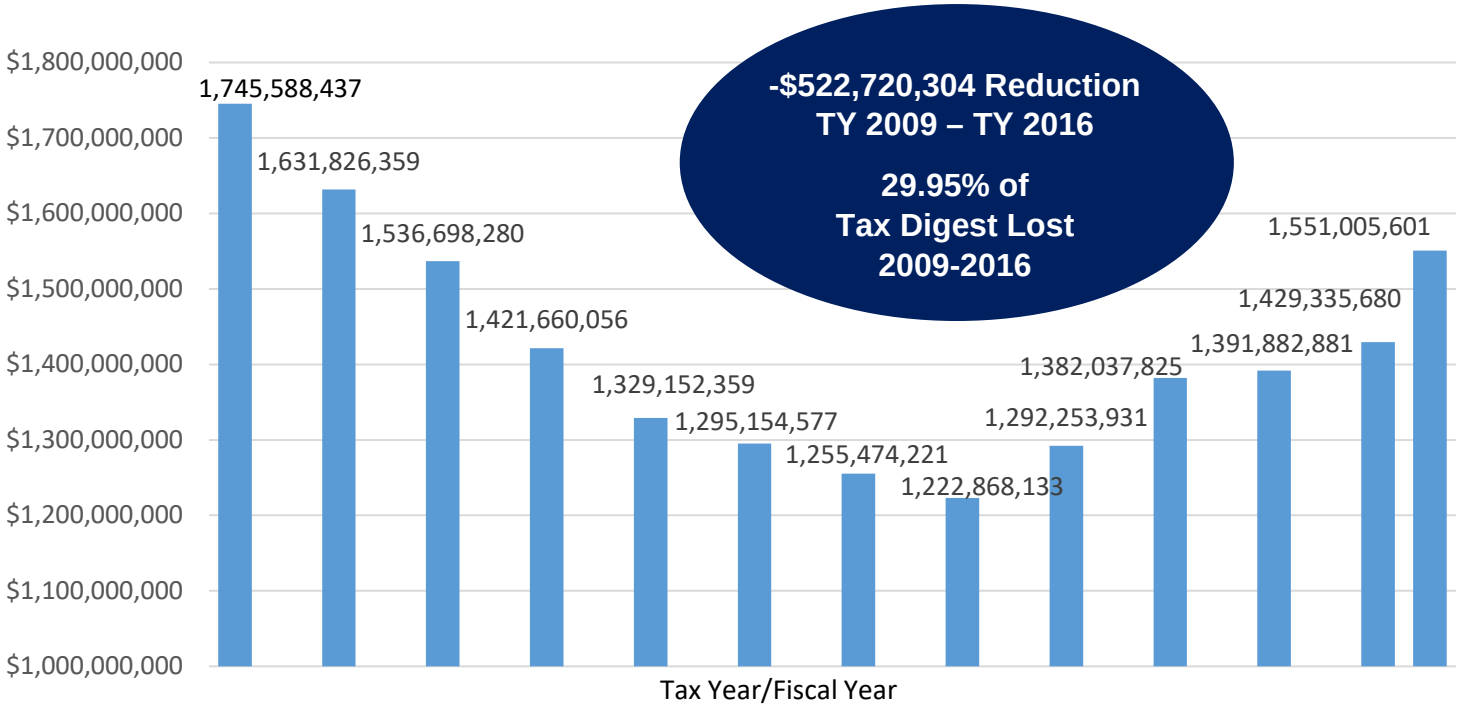
[Source: Department of Finance and Budget, 2021]

## *General Fund Budget Comparison by Fiscal Year*



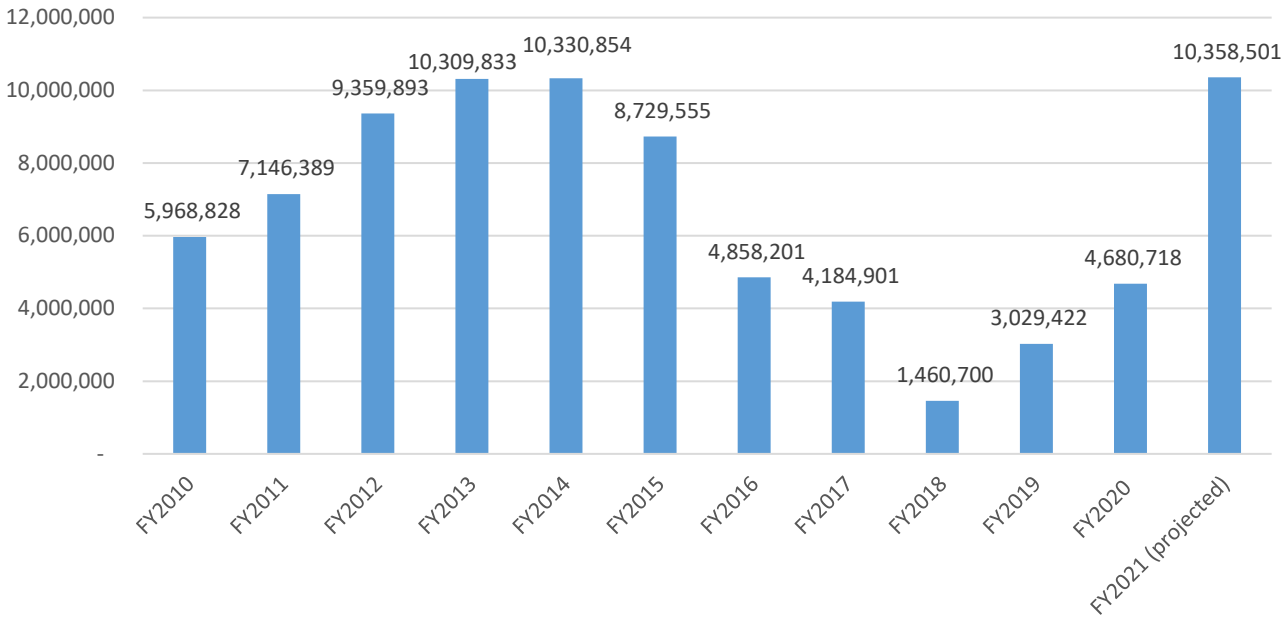

[Source: Department of Finance and Budget, 2021]

## *Tax Digests Comparison*




[Source: Department of Finance and Budget, 2021]

## *Total Fund Balance – General Fund Only*




[Source: Department of Finance and Budget, 2021]

## *Conclusion*

The recommendations presented in this budget addressed strategies for balancing Fiscal Year 2022 budget and were based on the Board of County Commissioner's input and feedback. Camden County's past and present budgets have faced challenges like many other counties across the state. The county has a solid financial position overall. I am thankful for the Board's leadership and guidance on the final adoption of the Fiscal Year 2022 Budget. It is my pleasure to serve as the County Administrator of Camden County, Georgia.

Yours for a better Camden,

Steve L. Howard, MPA, ICMA-CM, CPM, CPPO
County Administrator




***"It is better to look ahead and prepare than to look back and regret."***

***Jackie Joyner-Kersee***
***Olympic Medal Winner***

2021→2026→2036

# Strategic Plan

Camden County
Board of Commissioners

**Camden County Strategic Planning**
**2021 → 2026 → 2036**

The Strategic Plan model is a useful tool for both leadership and staff. It provides a guide to help County staff establish value-based principles and a strategic focus for a year-long work plan. The Board of County Commissioners set the policy agenda which provides staff with a solid action plan to follow. The Strategic Plan also outlines all major projects and goals and places emphasis on outcome-based objectives, specifically targeting the next five to 15 years.

The following pages are an excerpt from the 2021 Strategic Plan outlining the Action Agenda for 2021.

**The entire Strategic Plan for 2021 →2026→ 2036 can be found on the County website:**

**https://issuu.com/camdencountyboc/docs/2021_strategic_plan?fr=sODA5ODEzMTkzOTA**

# CAMDEN COUNTY
# BOARD OF COMMISSIONERS



Lannie Brant

District 1



Chuck Clark

District 2



Gary Blount, Chairman

District 4



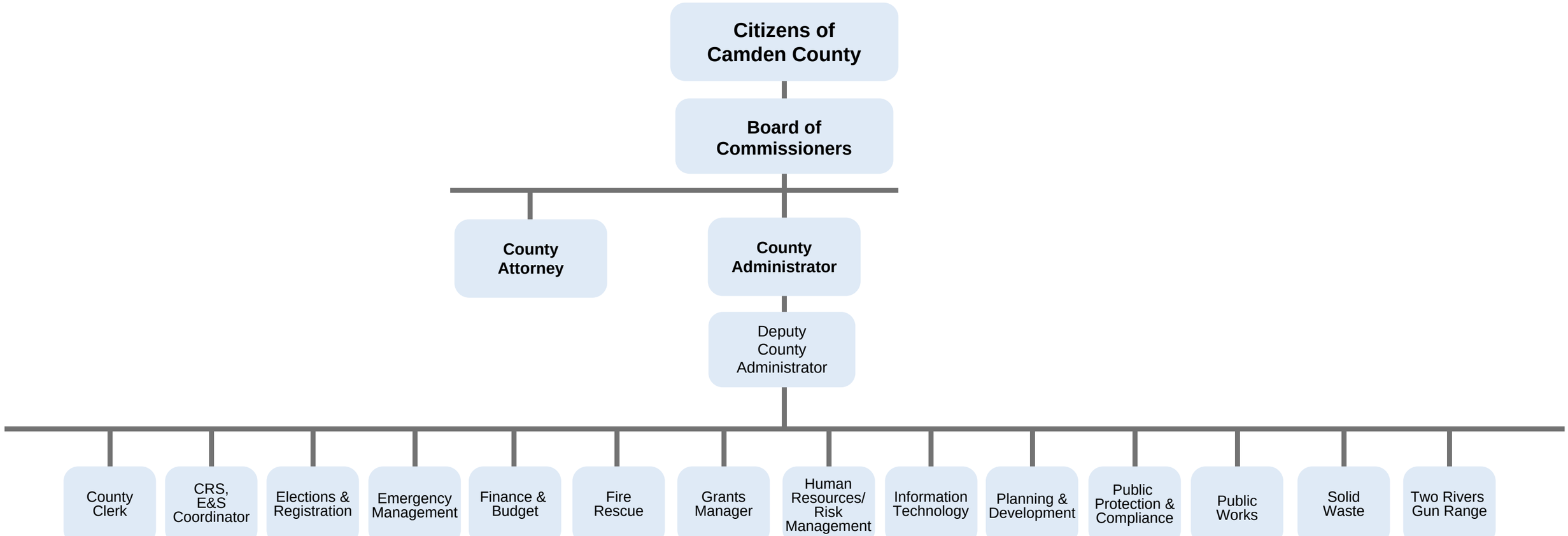
Trevor Readdick

District 3



Ben Casey, Vice-Chair

District 5




**Constitutional Officers and Other Elected Officials**
Chief Magistrate * Clerk of Superior Court * Coroner * Judge of Probate Court * Sheriff * Tax Commissioner

**Independent Board-Run and Other Offices**
Bryan-Lang Historical Archives * County Library * Joint Development Authority * Juvenile Court * Tax Assessors Office * UGA/County Extension

Camden County Georgia
Award-Winning Government

## Board of Commissioners

| | |
|---|---|
| Commissioner, District 1 | *Lannie Brant* |
| Commissioner, District 2 | *Chuck Clark* |
| Commissioner, District 3 | *Trevor Readdick* |
| Commissioner, District 4 | *Gary Blount, Chairman* |
| Commissioner, District 5 | *Ben Casey, Vice-Chair* |
| Administration | *Steve Howard, County Administrator* |
| Administration | *Shawn Boatright, Deputy County Administrator* |
| County Attorney | *John Myers, Esq.* |

## Constitutional Offices

| | |
|---|---|
| Clerk of Superior Court | *Joy Lynn Turner* |
| Coroner & Medical Examiner | *Wayne Peeples* |
| Corrections | *Sheriff James Proctor* |
| Magistrate Court | *Judge Jennifer Lewis* |
| Probate Court | *Judge Robert Sweatt* |
| Sheriff's Office | *Sheriff James Proctor* |
| Superior Court | *Joy Lynn Turner* |
| Tax Commission | *Commissioner Beth Soles* |

## Departments

| | |
|---|---|
| Animal Control | *Mark Crews, Public Compliance Officer* |
| County Clerk | *Katie Bishop* |
| CRS, Sediment & Erosion | *Scott Brazell, Coordinator* |
| Emergency Management Agency | *Charles White, Director* |
| Emergency Medical Services | *Charles Lowther, Director* |
| Employee Health Benefits | *Michael Spiers, Senior Director* |
| Facilities | *Matt Zink, Director* |
| Finance & Budget | *Nancy Gonzalez, Chief Financial Officer* |
| Fleet Services | *Chris Beutelschiess, Manager* |
| Human Resources | *Michael Spiers, Senior Director* |
| Information Technology | *Louis Foltzer, Chief Information Officer* |
| Insurance | *Michael Spiers, Senior Director* |
| Mosquito | *Shalana McNamee, Director* |
| Onsite Wellness Clinic | *Michael Spiers, Senior Director* |
| Planning & Development | *Joey Yacobacci, Director* |
| Public Works | *Shalana McNamee, Director* |
| Special Appropriations | *Nancy Gonzalez, Chief Financial Officer* |
| Two Rivers Gun Range | *Shawn Boatright, Interim Range Master* |
| Workers Compensation | *Michael Spiers, Senior Director* |

| Independent Board Run Offices |
|---|
| Adult Probation |
| Board of Equalization |
| Bryan Lang Historic Library |
| County Agents |
| County Library |
| District Attorney |
| Family & Children Services |
| Forestry |
| Health Department |
| Juvenile Court |
| Juvenile Justice (Department of) |
| Public Defender |
| Registrar |
| Tax Assessor |

| Other Funds | |
|---|---|
| Capital Improvements | *Nancy Gonzalez, Chief Financial Officer* |
| Curbside | *Nancy Gonzalez, Chief Financial Officer* |
| Drug Abuse | *Nancy Gonzalez, Chief Financial Officer* |
| E911 Center | *Sheriff James Proctor* |
| Hotel/Motel Tax | *Nancy Gonzalez, Chief Financial Officer* |
| Impact Fees | *Nancy Gonzalez, Chief Financial Officer* |
| Jail & Staffing | *Sheriff James Proctor* |
| Law Library | *Nancy Gonzalez, Chief Financial Officer* |
| Shared Assets | *Sheriff James Proctor* |
| Solid Waste | *Kevin Barkley, Director* |
| SPLOST VII | *Nancy Gonzalez, Chief Financial Officer* |
| SPLOST VIII | *Nancy Gonzalez, Chief Financial Officer* |
| Unincorporated Tax District | *Terry Smith, Fire Chief* |

| POSITION SUMMARY SCHEDULE | FY2020 | FY2021 | Budgeted FY2022 | Total by Dept. |
|---|---|---|---|---|
| **GENERAL GOVERNMENT** | | | | |
| **Administration** | | | | **3.89** |
| County Administrator | 0.99 | 0.99 | 0.99 | |
| Deputy County Administrator | 0.90 | 0.90 | 0.90 | |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | |
| Management Analyst/Strategic Plan | 1.00 | 1.00 | 1.00 | |
| **Board of Commissioners** | | | | **6.00** |
| Commissioners | 5.00 | 5.00 | 5.00 | |
| Grant Writer | 1.00 | 1.00 | 1.00 | |
| **Board of Equalization** | | | | **N/A** |
| Appointed non-employees | N/A | N/A | N/A | |
| **County Attorney** | | | | **N/A** |
| Attorney (Contracted) | N/A | N/A | N/A | |
| **County Clerk** | | | | **0.85** |
| County Clerk | 0.85 | 0.85 | 0.85 | |
| **Employee Health** | | | | **1.33** |
| Senior HR Director | 0.33 | 0.33 | 0.33 | |
| Health & Wellness Director | 0.00 | 0.00 | 0.00 | |
| Risk Management & Benefits Director | 0.00 | 0.00 | 0.00 | |
| PT Benefits Assistant | 1.00 | 1.00 | 1.00 | |
| **Facilities Management** | | | | **4.00** |
| Building Maintenance Manager (Contracted) | Contracted | 0.00 | 0.00 | |
| Building Maintenance Supervisor | 1.00 | 1.00 | 1.00 | |
| HVAC Tech | 1.00 | 1.00 | 1.00 | |
| Maintenance Techs | 2.00 | 3.00 | 3.00 | |
| **Finance & Budget** | | | | **6.78** |
| Chief Financial Officer | 0.83 | 0.83 | 0.83 | |
| Finance Director | 0.95 | 0.95 | 0.95 | |
| Senior Accountant | 0.00 | 0.00 | 0.00 | |
| Payroll | 1.00 | 1.00 | 1.00 | |
| Purchasing Officer | 1.00 | 1.00 | 1.00 | |
| Accountant | 2.00 | 2.00 | 1.85 | |
| Accounts Payable Technician | 1.00 | 1.00 | 1.00 | |
| **Human Resources** | | | | **1.33** |
| Senior HR Director | 0.33 | 0.33 | 0.33 | |
| Human Resource Generalist | 0.00 | 0.00 | 0.00 | |
| Human Resource Specialist | 1.00 | 1.00 | 1.00 | |
| Risk Management & Benefits Director | 0.00 | 0.00 | 0.00 | |
| PT Benefits Assistant | 0.00 | 0.00 | 0.00 | |
| **Information Technology** | | | | **4.00** |
| IT Manager | 1.00 | 1.00 | 1.00 | |
| IT Helpdesk Technician | 1.00 | 1.00 | 1.00 | |
| AV IT Helpdesk Technician | 1.00 | 1.00 | 1.00 | |
| Systems Administrator | 1.00 | 1.00 | 1.00 | |
| **Insurance** | | | | **1.05** |
| Senior HR Director | 0.05 | 0.05 | 0.05 | |
| Risk Management & Benefits Director | 1.00 | 1.00 | 1.00 | |
| Workers Compensation Case Worker | 0.00 | 0.00 | 0.00 | |
| **Onsite Wellness Clinic** | | | | **6.14** |

| POSITION SUMMARY SCHEDULE | FY2020 | FY2021 | Budgeted FY2022 | Total by Dept. |
|---|---|---|---|---|
| Senior HR Director | 0.15 | 0.14 | 0.14 | |
| Health & Wellness Director | 0.00 | 0.00 | 0.00 | |
| Nurse Case Manager/RN | 1.00 | 1.00 | 1.00 | |
| Nurse Practitioner | 1.00 | 1.00 | 1.00 | |
| Medical Assistant | 2.00 | 2.00 | 2.00 | |
| Office Manager | 0.00 | 1.00 | 1.00 | |
| Patient Services Coordinator | 1.00 | 0.00 | 0.00 | |
| Part-time Medical Office Secretary | 0.00 | 0.00 | 0.00 | |
| Pharmacy tech/Medical Assistant | 1.00 | 1.00 | 1.00 | |
| **Registrar** | | | | **2.90** |
| Full Time Deputy Registrar | 1.00 | 1.00 | 1.00 | |
| Assistant Elections Supervisor | 1.00 | 1.00 | 1.00 | |
| Part Time Deputy Registrar | 0.75 | 0.75 | 0.75 | |
| County Clerk | 0.15 | 0.15 | 0.15 | |
| **Special Appropriations** | | | | **N/A** |
| No Staff | N/A | N/A | N/A | |
| **Tax Assessor** | | | | **12.00** |
| Chief Appraiser | 1.00 | 1.00 | 1.00 | |
| Deputy Chief Appraiser | 1.00 | 1.00 | 1.00 | |
| Personal Property Appraiser | 1.00 | 1.00 | 1.00 | |
| Real Property Appraiser | 2.00 | 5.00 | 5.00 | |
| Apprentice Appraiser | 3.00 | 0.00 | 0.00 | |
| Office Manager | 1.00 | 1.00 | 1.00 | |
| Administrative Clerks | 2.00 | 2.00 | 2.00 | |
| GIS Technician | 1.00 | 1.00 | 1.00 | |
| **Tax Commissioner** | | | | **13.00** |
| Tax Commissioner | 1.00 | 1.00 | 1.00 | |
| Deputy Tax Commissioner/Bookkeeper | 1.00 | 1.00 | 1.00 | |
| Deputy Tag Agent | 1.00 | 1.00 | 1.00 | |
| Delinquent Tax Manager | 1.00 | 1.00 | 1.00 | |
| Senior Revenue Service Rep | 2.00 | 2.00 | 2.00 | |
| Property Tax Reps | 3.00 | 3.00 | 3.00 | |
| Revenue Service Reps | 4.00 | 4.00 | 4.00 | |
| **Workers Compensation** | | | | **0.14** |
| Senior HR Director | 0.15 | 0.14 | 0.14 | |
| Health & Wellness Director | 0.00 | 0.00 | 0.00 | |
| Nurse Case Manager | 0.00 | 0.00 | 0.00 | |
| Admin Services Program Director/ADA Coordinator | 0.00 | 0.00 | 0.00 | |
| Risk Management & Benefits Director | 0.00 | 0.00 | 0.00 | |
| Workers Compensation | Contracted | Contracted | Contracted | |
| **JUDICIARY** | | | | |
| **Clerk of Superior Court** | | | | **11.00** |
| Clerk of Superior Court | 1.00 | 1.00 | 1.00 | |
| Chief Deputy Clerk | 1.00 | 1.00 | 1.00 | |
| Senior Deputy Clerk | 1.00 | 1.00 | 3.00 | |
| Senior Accounting Clerk | 0.00 | 1.00 | 1.00 | |
| Deputy Clerks | 8.00 | 8.00 | 3.00 | |
| Apprentice Deputy Clerks | 8.00 | 8.00 | 1.00 | |
| **District Attorney** | | | | **N/A** |

| POSITION SUMMARY SCHEDULE | FY2020 | FY2021 | Budgeted FY2022 | Total by Dept. |
|---|---|---|---|---|
| No County Employees | N/A | N/A | N/A | |
| **Juvenile Court** | | | | **2.00** |
| Judge | 1.00 | 1.00 | 1.00 | |
| Clerk | 1.00 | 1.00 | 1.00 | |
| **Magistrate Court** | | | | **6.00** |
| Chief Magistrate | 1.00 | 1.00 | 1.00 | |
| Part-time Judges (4 total) | 2.00 | 2.00 | 2.00 | |
| Clerk of Court | 1.00 | 1.00 | 1.00 | |
| Deputy Clerk | 2.00 | 2.00 | 2.00 | |
| **Probate Court** | | | | **6.50** |
| Probate Judge | 1.00 | 1.00 | 1.00 | |
| Chief Clerk | 1.00 | 1.00 | 1.00 | |
| Probate Clerk | 2.00 | 2.00 | 2.00 | |
| Traffic Clerks | 2.50 | 2.50 | 2.50 | |
| **Public Defender** | | | | **N/A** |
| No County Employees | N/A | N/A | N/A | |
| **Superior Court** | | | | **N/A** |
| No County Employees | N/A | N/A | N/A | |
| **PUBLIC SAFETY** | | | | |
| **Adult Probation** | | | | **N/A** |
| No County Employees | N/A | N/A | N/A | |
| **Animal Control** | | | | **4.50** |
| Public Protection Compliance Officer | 0.10 | 0.00 | 0.00 | |
| Animal Control Supervisor | 1.00 | 1.00 | 1.00 | |
| Animal Control Officer | 2.00 | 2.00 | 2.00 | |
| Secretary | 1.00 | 1.00 | 1.00 | |
| On-Call Animal Control Officer (PT) | 0.50 | 0.50 | 0.50 | |
| **Corrections** | | | | **55.16** |
| Jail Administrator | 1.00 | 1.00 | 1.00 | |
| Gunnery Sergeant | 1.00 | 1.00 | 1.00 | |
| Staff Sergeant | 1.00 | 1.00 | 1.00 | |
| Sergeant - Jail/Inmate work detail | 5.00 | 5.00 | 5.00 | |
| Captain - Courts | 1.00 | 1.00 | 1.00 | |
| Sergeant - Courts/Warrants | 1.00 | 1.00 | 1.00 | |
| Lieutenant - Courts/Warrants | 1.00 | 1.00 | 1.00 | |
| Professional Standards Inspector | 1.00 | 1.00 | 1.00 | |
| Evidence Technician (Prior FY16-Patrol) | 1.00 | 1.00 | 1.00 | |
| Information Technology | Contracted | Contracted | Contracted | |
| Corporal | 4.00 | 4.00 | 4.00 | |
| Court Security - Deputy Sheriffs | 13.00 | 13.00 | 13.00 | |
| Corrections Officers | 20.00 | 20.00 | 20.00 | |
| Records/Inmate Admin Support Services | 5.00 | 5.00 | 5.00 | |
| Clerks | 0.00 | 0.00 | 0.00 | |
| Part-time corrections officers (3) | 0.16 | 0.16 | 0.16 | |
| **Emergency Management Agency (EMA)** | | | | **2.00** |
| Director | 1.00 | 1.00 | 1.00 | |
| Deputy Director | 0.00 | 1.00 | 1.00 | |
| Emergency Management Specialist | 1.00 | 0.00 | 0.00 | |
| **Radio Systems (RSA)** | | | | **2.00** |

| POSITION SUMMARY SCHEDULE | FY2020 | FY2021 | Budgeted FY2022 | Total by Dept. |
|---|---|---|---|---|
| Administrator | 0.00 | 1.00 | 1.00 | |
| **Emergency Medical Services (EMS)** | | | | **125.00** |
| Administrative Assistant | 2.00 | 2.00 | 2.00 | |
| Assistant Chief-Rescue | 1.00 | 1.00 | 1.00 | |
| **Captain | 6.00 | 6.00 | 6.00 | |
| Captain-Training | 1.00 | 1.00 | 1.00 | |
| Engineer | 0.00 | 0.00 | 0.00 | |
| Diesel Mechanic | 0.00 | 0.00 | 0.00 | |
| Fire Chief | Contracted | Contracted | Contracted | |
| Firefighter | 55.00 | 55.00 | 52.00 | |
| Firefighter-EMT | 19.00 | 19.00 | 19.00 | |
| Firefighter-Paramedic | 1.00 | 1.00 | 1.00 | |
| **Lieutenant | 12.00 | 12.00 | 12.00 | |
| Lieutenant-Training | 0.00 | 0.00 | 0.00 | |
| Logistics Support | 1.00 | 1.00 | 1.00 | |
| Non-Certified Firefighter (Recruits) | 0.00 | 0.00 | 0.00 | |
| Operations Captain | 1.00 | 1.00 | 1.00 | |
| Paramedic Engineer | 0.00 | 0.00 | 0.00 | |
| Part-Time Firefighter (EMT) | 10.00 | 10.00 | 10.00 | |
| Part-Time Firefighter | 11.00 | 11.00 | 11.00 | |
| Part-Time Firefighter - Paramedic | 5.00 | 5.00 | 5.00 | |
| Shift Captain | 3.00 | 3.00 | 3.00 | |
| Cost split between EMS/Unincorp Fir employees unless otherwise noted | 86%/14% | 87%/13% | 87%/13% | |
| ***Lieutenants and Captains are also Firefighter/Paramedics* | | | | |
| **Juvenile Justice** | | | | **N/A** |
| No County Employees | N/A | N/A | N/A | |
| **Patrol** | | | | **61.78** |
| Sheriff | 1.00 | 1.00 | 1.00 | |
| Chief Deputy | 1.00 | 1.00 | 1.00 | |
| Major | 0.00 | 0.00 | 0.00 | |
| Captain | 2.00 | 2.00 | 2.00 | |
| Captain/Public Information Officer | 1.00 | 1.00 | 1.00 | |
| Lieutenant | 6.00 | 6.00 | 6.00 | |
| Sergeant - Investigator | 4.00 | 4.00 | 4.00 | |
| Investigator/Interdiction | 11.00 | 11.00 | 11.00 | |
| Training Officer | 2.00 | 2.00 | 2.00 | |
| Range Master | 1.00 | 1.00 | 1.00 | |
| Champs Instructor | 1.00 | 1.00 | 1.00 | |
| Sergeant - Patrol | 3.00 | 3.00 | 3.00 | |
| Ssgt Sergeant-Patrol | 1.00 | 1.00 | 1.00 | |
| Gsgt. Sergeant - Patrol | 1.00 | 1.00 | 1.00 | |
| Sergeant - Warrants | 0.00 | 0.00 | 0.00 | |
| Corporal - Patrol | 4.00 | 4.00 | 4.00 | |
| Deputy Sheriff | 14.00 | 14.00 | 14.00 | |
| Information Technology | Contracted | Contracted | Contracted | |
| Finance/Fleet Director | 1.00 | 1.00 | 1.00 | |
| Finance Clerk/Inventory | 0.00 | 0.00 | 0.00 | |
| Executive Assistant | 1.00 | 1.00 | 1.00 | |

| POSITION SUMMARY SCHEDULE | FY2020 | FY2021 | Budgeted FY2022 | Total by Dept. |
|---|---|---|---|---|
| Support Services Technician | 3.00 | 3.00 | 3.00 | |
| Clerk | 1.00 | 1.00 | 1.00 | |
| Mechanic | 2.00 | 2.00 | 2.00 | |
| Part-time Deputy Sheriff (14) | 0.78 | 0.78 | 0.78 | |
| **School Resource Officers** | | | | **4.00** |
| School Resource Deputy | 0.00 | 4.00 | 4.00 | |
| **PUBLIC WORKS** | | | | |
| **CRS, Erosion & Sediment** | | | | **2.00** |
| Coordinator | 1.00 | 1.00 | 1.00 | |
| Deputy Coordinator | 1.00 | 1.00 | 1.00 | |
| **Fleet** | | | | **5.20** |
| Director | 0.20 | 0.20 | 0.20 | |
| Fleet Services Manager | 1.00 | 1.00 | 1.00 | |
| Lead Diesel Mechanic | 1.00 | 1.00 | 1.00 | |
| Diesel Mechanic | 1.00 | 1.00 | 1.00 | |
| PM Tech | 1.00 | 1.00 | 1.00 | |
| Gas Mechanic | 1.00 | 1.00 | 1.00 | |
| **Forestry** | | | | **N/A** |
| No County Employees | N/A | N/A | N/A | |
| **Public Works** | | | | **20.80** |
| Director | 0.80 | 0.80 | 0.80 | |
| Road Crew Supervisor | 3.00 | 3.00 | 1.00 | |
| Maint Crew Leader | 0.00 | 0.00 | 2.00 | |
| Heavy Equipment Operator | 5.00 | 5.00 | 6.00 | |
| Equipment Operator | 4.00 | 4.00 | 4.00 | |
| Truck Driver | 4.00 | 4.00 | 4.00 | |
| Dispatcher | 1.00 | 1.00 | 1.00 | |
| Procurement Clerk | 1.00 | 1.00 | 1.00 | |
| Laborers | 1.00 | 1.00 | 1.00 | |
| **HEALTH & WELFARE** | | | | |
| **Coroner** | | | | **4.00** |
| Coroner (Contracted) | 1.00 | 1.00 | 1.00 | |
| Deputy Coroners (Contracted) | 3.00 | 3.00 | 3.00 | |
| **County Agents** | | | | **1.50** |
| 4-H Agent (Partially County funded) | 0.50 | 0.50 | 0.50 | |
| Ag & Nat. Resources Agent (Partially County funded - **Non-Payroll** - Contracted through UGA) | 0.50 | 0.50 | 0.50 | |
| 4-H Associate (Fully County funded) | 0.00 | 0.00 | 0.00 | |
| Extension secretary (Partially County funded) | 0.50 | 0.50 | 0.50 | |
| AmeriCorps Worker (Partially County funded - Non-Payroll - Contracted through UGA) | 0.00 | 0.00 | 0.00 | |
| **Family & Children Services** | | | | **N/A** |
| No County Employees | N/A | N/A | N/A | |
| **Health Department** | | | | **N/A** |
| No County Employees | N/A | N/A | N/A | |
| **Mosquito Control** | | | | **0.00** |
| **Contracted with PSA - no County employees FY17** | | | | |
| **LEISURE SERVICES** | | | | |
| **Bryan Lang Historic Library** | | | | **1.50** |

| POSITION SUMMARY SCHEDULE | FY2020 | FY2021 | Budgeted FY2022 | Total by Dept. |
|---|---|---|---|---|
| Director, Archivist | 1.00 | 1.00 | 1.00 | |
| Asst. Archivist | 0.75 | 0.75 | 0.50 | |
| **County Wide Library** | | | | **Contracted** |
| Library Manager | Contracted | Contracted | Contracted | |
| Assistant Manager | | | | |
| Children & Young Adult Librarian | | | | |
| Library Assistants | | | | |
| Library Assistants (2 Part time @ .50 ) | | | | |
| **COMMUNITY DEVELOPMENT** | | | | |
| **Code Enforcement** | | | | **1.00** |
| Public Protection & Compliance Officer | 1.00 | 1.00 | 1.00 | |
| **Planning & Development** | | | | **4.00** |
| Director | 1.00 | 1.00 | 1.00 | |
| Senior Planner | 1.00 | 1.00 | 1.00 | |
| Building Inspector | 1.00 | 1.00 | 1.00 | |
| Permit & Licensing Clerk | 1.00 | 1.00 | 1.00 | |
| Public Protection Compliance Officer | 0.10 | 0.00 | 0.00 | |
| **ENTERPRISE FUNDs** | | | | |
| **Solid Waste** | | | | **24.18** |
| Director | 1.00 | 1.00 | 1.00 | |
| Assistant Director | 1.00 | 1.00 | 0.00 | |
| County Administrator | 0.01 | 0.01 | 0.01 | |
| Deputy County Administrator | 0.10 | 0.10 | 0.10 | |
| Chief Finance Officer | 0.02 | 0.02 | 0.02 | |
| Finance Director | 0.05 | 0.05 | 0.05 | |
| Senior Accountant | 0.00 | 0.00 | 0.00 | |
| Office Manager | 1.00 | 1.00 | 1.00 | |
| Public Protection Compliance Officer | 0.27 | 0.00 | 0.00 | |
| Env Compliance Manager | 0.00 | 1.00 | 1.00 | |
| Lead Mechanic | 0.00 | 0.00 | 1.00 | |
| Operations Manager | 1.00 | 1.00 | 1.00 | |
| Field Supervisor | 2.00 | 2.00 | 1.00 | |
| Maintenance Personnel | 2.00 | 2.00 | 2.00 | |
| Scale Operators | 3.00 | 3.00 | 3.00 | |
| Heavy Equipment Operator | 11.00 | 11.00 | 10.00 | |
| Heavy Equipment Operator - 2 | 0.00 | 0.00 | 2.00 | |
| Operator | 0.00 | 0.00 | 1.00 | |
| **Curbside** | | | | **2.55** |
| Finance Director | 0.15 | 0.15 | 0.15 | |
| Manager / Supervisor | 1.00 | 1.00 | 1.00 | |
| Curbside Collection Clerk | 1.00 | 1.00 | 1.00 | |
| Accountant | 0.40 | 0.40 | 0.40 | |
| Public Protection Compliance Officer | 0.23 | 0.00 | 0.00 | |
| **Two Rivers Gun Range** | | | | **6.50** |
| Range Master | 0.00 | 0.00 | 1.00 | |
| Range House - Clerks | 0.00 | 0.00 | 1.50 | |
| Range Safety Officer - 6 part time | 0.00 | 0.00 | 3.00 | |
| Groundskeeper | 0.00 | 0.00 | 1.00 | |
| **CAPITAL OUTLAY FUNDS** | | | | |

| POSITION SUMMARY SCHEDULE | FY2020 | FY2021 | Budgeted FY2022 | Total by Dept. |
|---|---|---|---|---|
| No Employee Allocations | N/A | N/A | N/A | **N/A** |
| **OTHER GOVERNMENT FUNDS** | | | | |
| **E911** | | | | **25.00** |
| Director | 1.00 | 1.00 | 1.00 | |
| Information Technology | 1.00 | 1.00 | 1.00 | |
| TAC | 1.00 | 1.00 | 1.00 | |
| Sergeant | 4.00 | 4.00 | 4.00 | |
| Corporal - Communications | 4.00 | 4.00 | 4.00 | |
| Communications Officers | 12.00 | 12.00 | 12.00 | |
| Part-time Communications Officers (4) | 1.97 | 2.00 | 2.00 | |
| **Unincorporated Tax District** | | | | **0.00** |
| Public Protection Compliance Officer | 0.30 | 0.00 | 0.00 | |
| Cost split between EMS/Unincorp Fire employees unless otherwise noted | 86%/14% | 87%/13% | 87%/13% | |
| **TOTAL COUNTY EMPLOYEES** | | | | **441.59** |
| N/A - not applicable | | | | |

| Pay Grade | Minimum | Midpoint | Maximum | Job Titles |
|---|---|---|---|---|
| 1 | $ 21,300.00 | $ 24,000.00 | $ 26,700.00 | Receptionist |
| 2 | $ 23,500.00 | $ 26,400.00 | $ 29,300.00 | 4-H Programs Coordinator |
| | | | | Administrative Clerk |
| | | | | Children's Specialist Library |
| | | | | Communications Officer Trainee |
| | | | | Range Safety Officer (Part-Time) |
| | | | | Deputy Registrar |
| | | | | Library Assistant |
| | | | | Laborer (Public Works) |
| | | | | Logistics Support |
| 3 | $ 25,800.00 | $ 29,000.00 | $ 32,300.00 | Animal Control Officer |
| | | | | Accounting Associate |
| | | | | Administrative Assistant |
| | | | | Assistant Archivist |
| | | | | Building Permit Technician |
| | | | | Equipment Operator - Public Works |
| | | | | Revenue Service Representative |
| | | | | Scale Operator |
| | | | | Vector Control Technician |
| 4 | $ 28,400.00 | $ 31,900.00 | $ 35,500.00 | 4-H Programs Associate |
| | | | | Appraisal Computer Technician |
| | | | | Billing Clerk |
| | | | | Communications Officer |
| | | | | Dispatcher |
| | | | | Maintenance Crew Leader |
| | | | | Finance/Inventory Fleet Clerk |
| | | | | Lead Equipment Operator |
| | | | | Office Manager (Office Coordinator) |
| | | | | Sheriff's Office - Records Clerk |
| | | | | Senior Revenue Service Representative |
| | | | | Truck Driver* Roads - Budget |
| 5 | $ 29,300.00 | $ 35,100.00 | $ 41,000.00 | Accountant |
| | | | | Accounts Payable Technician |
| | | | | Animal Control Supervisor |
| | | | | Archivist |
| | | | | Code Enforcement Officer |
| | | | | Corrections Officer |
| | | | | Firefighter |
| | | | | Heavy Equipment Operator * Roads Budget |
| | | | | HR Coordinator |
| | | | | *HVAC Technician* |
| | | | | IT Technician |
| | | | | Lead Mechanic |
| | | | | Legal Secretary |
| | | | | Maintenance Technician |
| | | | | Mechanic |
| | | | | Mechanic Technician |
| | | | | Office Manager (Office Coordinator) |
| | | | | Personal Property Appraiser |
| | | | | Planning & Development Clerk |
| | | | | Road Crew Lead - Public Works |
| | | | | Sheriff's Office - Finance Officer/Accountant - Administratior |
| | | | | Certified Medical Assistant |
| | | | | Vector Control Supervisor |
| 6 | $ 32,300.00 | $ 40,400.00 | $ 48,500.00 | Certified Deputy |
| | | | | Chief Deputy Clerk - Superior Court |
| | | | | Communication Officer Supervisor |
| | | | | Executive Assistant |
| | | | | Firefighter EMT - Intermediate Certification |
| | | | | Fleet Manager |
| | | | | Range Master |
| | | | | Heavy Equipment Operator III |
| | | | | HR Specialist |
| P | | | | Planning & Development Coordinator |
| | | | | Library Manager |

| | | | | |
|---|---|---|---|---|
| | | | | Real Property Appraiser |
| | | | | Accountant II |
| | | | | Sergeant - Jail |
| 7 | $ 37,200.00 | $ 46,500.00 | $ 55,800.00 | 911 Director |
| | | | | Administrative Manager - CCFR |
| | | | | Building Inspector |
| | | | | CID Investigator |
| | | | | Corporal - Patrol |
| | | | | Deputy CRS, E&S Coordinator |
| | | | | Human Resources Generalist |
| | | | | Engineer - Paramedic |
| | | | | Fire Marshal |
| | | | | HVAC Technician* |
| | | | | County Clerk |
| | | | | Firefighter Paramedic - Highest Level Position |
| | | | | GIS Analyst |
| | | | | Jr. Network Administrator (IT) |
| | | | | Solid Waste Environmental Compliance Manager |
| | | | | Lieutenant - Fire |
| | | | | Purchasing Officer |
| | | | | Road Crew Supervisor - Public Works |
| | | | | Sergeant - CID |
| | | | | Sergeant - Patrol |
| | | | | Senior Accountant |
| 8 | $ 42,800.00 | $ 53,400.00 | $ 64,100.00 | Capital Improvements Coordinator |
| | | | | Right-of-Way & Erosion Control Coordinator |
| | | | | Lieutenant - CID |
| | | | | Lieutenant - Patrol |
| | | | | Fleet Services Manager |
| | | | | IT Specialist |
| 9 | $ 49,200.00 | $ 61,500.00 | $ 73,700.00 | Assistant Finance Director |
| | | | | ARPA Program Manager |
| | | | | Facilities Maintenance Director |
| | | | | Captain - CID |
| | | | | Captain - Patrol |
| | | | | Captain - CCFR |
| | | | | Assistant Director of Solid Waste |
| | | | | Community Engagement and Strategic Planning Manager |
| | | | | Director of Admin Services |
| | | | | Public Protection & Compliance Oficer |
| | | | | Network Administrator |
| | | | | Systems Administrator |
| | | | | Radio Systems Administrator |
| 10 | $ 53,600.00 | $ 73,700.00 | $ 93,900.00 | Elections Supervisor |
| | | | | Director of Planning & Development |
| | | | | Director of Fleet Services* |
| | | | | Major - CCSO |
| | | | | Assistant Chief |
| | | | | Director of Public Works |
| | | | | Chief Appraiser |
| | | | | Colonel - CCSO |
| 11 | $ 64,400.00 | $ 88,500.00 | $ 112,600.00 | Finance Director |
| | | | | CIO (Chief Information Officer) |
| | | | | Senior Director of Solid Waste |
| | | | | Fire Chief |
| | | | | Director of EMA |
| | | | | Senior Director of Human Resources & Risk Management |
| 12 | $ 77,200.00 | $ 106,200.00 | $ 135,200.00 | CFO |
| | | | | Nurse Practitioner |
| 13 | $ 92,700.00 | $ 127,400.00 | $ 162,200.00 | Deputy County Administrator/Chief of Staff |
| 14 | $ 111,200.00 | $ 152,900.00 | $ 194,600.00 | Chief Administrative Officer/County Administrator |
| 15 | $ 133,500.00 | $ 183,500.00 | $ 233,600.00 | |
| | | | | |
| | | | | |

Camden County Board of Commissioners

# Finance Policy

Adopted this 2nd day November of 2021

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## OBJECTIVE OF THIS POLICY

**Camden County government exists to meet the needs and requirements of the citizens through provided services. Some of these services are mandated by State or Federal Governments and others are elected services. In order to properly meet these needs and requirements, the County must provide solid financial policies to maintain daily integrity and future stability. The Board of Commissioners has created this framework to balance increasing service demands and the County's overall financial health. These policies shall prevail over all other conflicting policies.**

## SECTION 1

## BUDGETING

### INTRODUCTION

The adoption of the operating budget allows for a structure that will meet the legal and debt obligations, allow for the priorities from the Board of Commissioners, provide funding for all services, and create a fair taxing source. Georgia Statutes 36-81-5 & 6 includes some specific requirements regarding the adoption of the annual budget as well as the mandate to adopt a balanced budget.

### BUDGET CALENDAR

No later than March 15 of each year, the County Administrator and Chief Financial Officer shall approve the subsequent fiscal years' budget calendar. This calendar shall include specific dates for completion of each of the tasks necessary to adopt the annual operating budget. The annual budget year is July 1 through June 30. The annual budget must be adopted prior to July 1 for the following budget year, as required by State Law.

### BUDGET PROCESS

Camden County shall adopt annual fund budgets that ensure a balance between operating resources and resource uses. The County will utilize a budget process through which all departments will be given an opportunity to present their budget. The County Administrator and Chief Financial Officer will review all budget requests based on "Zero Based Budgeting" and in turn present their suggested budget to the Board of Commissioners, no later than May 5. All funds must have an adopted budget.

a. Each department will prepare a "current services" budget and identify an additional "expanded services" budget for any new positions, equipment, or services. The sum of the two categories reflects the total budget requested. A "current services" budget is defined as that level of funding necessary to

provide the same level of service. An "expanded services" budget is defined as funding requests associated with a new service, new equipment, or additional personnel. In addition, the department head shall prepare an extended five year budget for suggested capital improvements, equipment, services, or personnel.

b. Special one-time revenue sources such as the sale of capital assets, transfers from other funds, etc., may be used to purchase non-recurring items such as capital goods. One-time revenues will not be used to support items that will have a long-term operational impact on future County expenditures such as the hiring of personnel. Other special revenues and taxes will not be used to subsidize other funds, except as required or permitted by State or Federal law.

c. The Board of Commissioners shall adopt an annual fixed position allocation listing reflecting full-time equivalent (FTE) positions based on the approved appropriations by department by fund. Any increase in an additional position or the FTE level shall require approval by the County Administrator and may also require a budget amendment by the Board of Commissioners.

d. The budget shall be adopted at the minimum legal level of control as required by Georgia Law, which is any expense by department and by fund. Expenses may not exceed the total for any departmental total, in any fund without the prior approval of the Board of Commissioners.

**BALANCED BUDGET**

a. The budget must be balanced for all budgeted funds. Total anticipated revenues must equal total estimated expenditures for each of the governmental fund types. The portion of unassigned fund balance in excess of the required fund balance reserve policy may be used if approved by the Board of Commissioners [see fund balance policy]. If the Board of Commissioners determines that it is in the best interest of the citizens of Camden County, the Board of Commissioners may elect to appropriate unassigned fund balance to balance the budget by fund.

b. Proprietary fund types shall be self-supporting, based on total anticipated revenues shall equal estimated expenses. The portion of unrestricted retained earnings may be used if approved by the Board of Commissioners.

c. All budgeted funds must be adopted based on accounting procedures consistent with generally accepted accounting principles as determined and updated by the Governmental Accounting Standards Board (GASB).

d. Enterprise and internal service operations of the County shall ~~have~~ be self-supporting to the extent that current revenues shall cover current expenses, including direct and indirect costs, debt service, and capital improvements.

e. Revenues are budgeted when they become measurable and available. Expenditures are charged against the budget when they become measurable or a liability has been incurred and the liability will be liquidated with current

resources.

f. All unencumbered appropriations lapse at fiscal year-end. All unpaid encumbrances will be charged to the current year's budget; pending a valid invoice dated prior to fiscal year end and submitted prior to closing the accruals for the fiscal year.

**LEGAL LEVEL OF BUDGETARY CONTROL**

g. The budget shall be adopted at the legal level of budgetary control which is the fund/department level. This means expenditures may not exceed the total for any department within a fund without the County Board of Commissioner's approval. In addition, the budgeted amount for salaries and benefits for each department may not be increased without the approval of the County Board of Commissioners. However, department heads shall have the authority to transfer appropriations within their department from one line item to another, (other than increasing salaries) subject to the approval of the County Administrator and/or the Chief Financial Officer.

h. The Board may authorize a budget amendment for any fund by resolution at any time.

**BUDGETARY REPORTING SYSTEM**

a. The County will maintain a budgetary control system to ensure adherence to the budget and will prepare timely, monthly financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts. These reports will be distributed to the County Board of Commissioners and department heads.

b. Annually, the County will attempt to submit its adopted budget to the Government Finance Officers Association (GFOA) to determine its eligibility to receive the GFOA's "Award for Distinguished Budget Presentation.

**FUND EQUITY**

a. Any and all funds budgeted by the County shall not incur a negative fund equity/balance.

b. The County will establish and maintain an unassigned/unrestricted balance for all funds, but specifically for the general fund and proprietary funds. These unassigned/unrestricted amounts can be used to pay expenditures/expenses caused by unforeseen emergencies; shortfalls caused by revenue declines; and to eliminate any short-term borrowing for cash flow purposes.

c. Unassigned general fund balance will be funded each year as necessary at 1%

of the current budget until fully funded. This balance will be considered fully funded at an amount which represents 25% of the current annual budget.

d. To avoid the use of fund balance as a revenue source to balance a budget, the County may include a contingency line item to provide against unforeseen emergencies during the fiscal year. The total contingency amount in each budget will not exceed 5% or $250,000, whichever is less.

**PENSION PLAN FUNDING**

a. The County will fully fund its defined compensation (401 and 457) plans which is administered by Empower Retirement Company. Annually the County will budget and make payments for the pension plan that will maintain the plan's legal soundness for a fully funded plan. The County will fund the plan in accordance with the plan document as well as any changes in state or federal laws, if applicable.

# SECTION 2

# CAPITAL IMPROVEMENT PROGRAM POLICIES

**INTRODUCTION**

A capital improvement program (CIP) is a long-range plan of purchasing, constructing and maintaining the County's capital assets. A capital budget is the portion of the operating budget that funds the capital costs. Capital improvements are to be assessed and prioritized based on the objectives, goals, and the strategic plans of the County. The capital budget provides annual funding for long-term capital projects identified in the Capital Improvements Program (CIP).

**DEVELOPMENT**

a. A capital improvement program (CIP) will be developed for a period of five years. As resources are available, the most current year of the CIP will be incorporated into the current years' budget and become a budget obligation. The following four years will represent a plan for expenditures for each subsequent budget year. The CIP will be reviewed and updated annually.

b. The CIP will incorporate in the budget projections all expenditures as well as all available funding sources such as grants and fund balance.

c. The Board of Commissioners will attempt to allocate approximately 2.5% of their annual general fund budget for additional and replacement capital assets in any given fiscal year.

**PRIORITIZING PROJECTS**

a. Capital projects and/or capital asset purchases will receive a higher priority if they meet some or most of the following criteria:
    1. Public health and safety hazards
    2. Mandatory project through referendum or other relevant planning document
    3. Economic development
    4. Project improves efficiency
    5. Effect of project on operation and maintenance costs
    6. Population levels serviced
    7. Project's expected useful life
    8. Availability of state/federal grants

b. While the above criteria will be used as the main focus for prioritizing projects, they will be considered in conjunction with all available tangible and intangible factors including input from the public.

**CAPITAL ASSET MAINTENANCE**

a. The County shall provide for its physical assets at a level adequate to protect the County's capital investment by minimizing future maintenance and replacement costs of its infrastructure and fleet. The adopted operating budget in each fund must provide sufficient resources for the regular repair and maintenance of capital assets. These resources shall not be deferred in order to balance the current year’s operating budget.

b. Any changes to a capital improvement project, whether expense driven or revenue driven, must be approved by the Board of Commissioners prior to the change or at the time of discovery.

# SECTION 3

# DEBT POLICIES

**INTRODUCTION**

On occasion, the County may issue short-term debt to respond to changing service priorities, cover cash flow issues, and purchase equipment. In addition, they may issue long-term debt for higher cost, longer lived capital assets. Georgia Statute 36-82 include some of the specific requirements regarding the issuance of debt. The following policies are consistent with these statutes. The main goal of this

debt policy is to maintain a sound fiscal position and to protect the credit rating of the County. The key concept of the Board of Commissioners should always be to use debt financing responsibly and conservatively.

**ISSUING DEBT**

a. The County will limit its short-term borrowing to cover cash flow shortages through the issuance of tax anticipation notes (TANS), or if more efficient, a line of credit (LOC). The amount of the TANS or LOC shall not exceed 50% of the property taxes collected in the prior year. All TANS or LOC shall be retired by December 31 of the calendar year in which they are issued.

b. The issuance of long-term debt is limited to capital improvements or projects that the County cannot finance from current revenues or resources. For purposes of this policy, current resources are defined as that portion of fund balance in excess of the required reserves. All long term borrowing should be incorporated into the County's capital improvement plan.

    1. Long-term debt financing will follow four key conditions. Used when non-continuous capital improvements are desired; it can be determined that future citizens will receive a benefit from the improvement; the total cost benefit or return on investment (including interest) is positive; use of conservative revenue source projections to be utilized in calculating the repayment of the debt.

c. Capital leases may be used to finance equipment purchases anytime it is considered more advantageous to the County.

d. Where cost effective, the Board of Commissioners may choose to issue intergovernmental loans (loans between funds). This should only be done upon a review of the Chief Financial Officer cash flow analysis from the proposed loaning fund to assure proper funding remains in the fund. Any intergovernmental loan from fund to fund, must be approved by the Board of Commissioners.

**DEBT AMOUNTS**

a. The County will limit the total of its general obligation long-term borrowing to 10% of the assessed value of all property as per the most recent tax digest.

b. The amount of general long-term debt is limited to 10% of the amount of general fund expenditures in any given fiscal year.

c. The County will keep the average maturity of general obligation bonds at or below ten years.

d. All efforts shall be made to limit the long-term debt maturity schedule to the estimated useful life of the capital equipment, project, or improvement.

### BUDGET CONSIDERATIONS

a. Annual budget appropriations shall include all debt service payments (including interest) and reserve requirements for all general long-term debt currently outstanding.
b. Long-term borrowing will be incorporated into the County's capital improvement plan and budgeted as necessary.

## SECTION 4

## CAPITAL ASSETS POLICIES

### INTRODUCTION

It shall be a priority of Camden County to maintain close control over all acquisitions, improvements, transfers, disposals, donations, and locations of all real and personal property. To further maintain complete and accurate records of these specific transactions as well as defining capital asset records. The following policies provide guidance regarding the determination and valuations of these capital assets.

### STANDARDS

a. The Department of Finance shall record and maintain an accurate capital assets system to be used for full valuation of all the capital assets for the County.
b. The County department head where the capital asset is located shall maintain and assume responsibility for the asset to the best of their ability.
c. Any change in the location, transfer, or disposal of any asset shall be reported to the Department of Finance by the appropriate department head prior to any change in the status of the asset.
d. An accident that affects the status of any capital asset must be reported to the Department of Finance and Department of Risk Management immediately.
e. Each department head shall assist the Department of Finance in inventory control for all assets under their supervision. Verification of an annual review of assets will be coordinated by the Department of Finance for all capitalized assets.

### DEFINING CAPITAL ASSETS

a. Capital assets are considered to be durable, long-term in their useful life which

extends beyond one year from their acquisition or donation.

b. Furniture, machinery, or fixtures that would alter the intended use of the facility, if removed, are considered to be improvements. In addition, any cost incurred for repairs that would add value and extend the useful life is considered to be an improvement and should be capitalized.

c. Personal property is defined as furniture, machinery, and fixtures that are not attached to buildings, improvements, or land.

**VALUATION**

a. All fixed assets shall be recorded at their historical cost, normally the original purchase cost.

b. Donated or contributed assets should be recorded at their fair market value on the date the item was donated.

c. Capital assets shall be capitalized at a threshold that is $5000 or greater, on a per unit cost basis.

d. Rights of way or art, that have intangible values or an indefinite life, shall be valued at the current estimated value at the time of possession.

e. Once a value has been recorded for an asset, it may not be changed (GASB 49). This is true even if the asset loses value, such as a vehicle or technology equipment until the status actually changes for the asset.

**CAPITALIZATION**

a. Land shall be listed separately from any infrastructure or building and is not capitalized.

b. If a building is completely refurbished, the old asset value should be removed and the new asset value added. If a roof is completely replaced and adds additional life to the building, it may be added as an improvement to the fixed asset system, but not to the old asset value.

c. Construction in progress will not be capitalized until the project is completely finished so a full value can be determined.

d. Useful life :

| | |
|---|---|
| Buildings | 25 - 50 years |
| Infrastructure | 20 – 40 years |
| Improvements | 10 – 40 years |
| Heavy Duty Vehicles | 10 - 15 years |
| Equipment | 5 – 20 years |
| Vehicles | 5 - 10 years |
| Furniture and Fixture | 5 - 10 years |

# SECTION 5

# REVENUE POLICIES

## INTRODUCTION

The delivery of services requires sufficient funding. The County shall establish and maintain revenues that strive to meet a simple, equitable, and stable revenue system. The County currently levies property taxes, assesses the 1% local option sales tax, and the 1% special local option sales tax. In addition, the County assesses user charges for such items as curbside collection, landfill activities, EMS, 911 services, permits and licenses, just to name a few. The following policies provide guidance regarding the assessing and collection of these revenues.

### STANDARDS

a. The County will attempt to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any single revenue source. The revenue mix should combine elastic and inelastic revenue sources to minimize the effect of economic downturns.

b. The County will work towards diversifying its revenue base in order to reduce its dependence upon property taxes.

c. The County will strive to keep the revenue system simple which will result in a decrease of compliance costs for the taxpayer or service recipient and a corresponding decrease in avoidance to pay. The County shall strive to prevent any type of nuisance taxes, fees, or charges as revenue sources.

d. The revenue system of the County will strive to maintain an equity in its structure. That is, the County will seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customers. However, it is recognized that public policy decisions may lead to subsidies in certain circumstances, from time to time.

### USER CHARGES

a. The County will establish fees and user charges at a level related to the total cost (i.e., operating, direct, indirect and capital or debt service) of providing that service.

b. When establishing user charges the following issues must be considered:
    1. Ability to pay
    2. Pricing to limit or encourage demand
    3. Identifiable benefits
    4. Discourage waste

5. Cost of collection

c. When imposing new fees and/or charges, the proposed fee/charge should be examined using the following criteria:

    1. Sufficiency - Fees and/or charges should recover the full cost of issuance, administration, and enforcement, recognizing that adjustments may be necessary for the benefit of the public;
    2. Efficiency - Fees/charges should be designed for easy, inexpensive administration by the County and easy, inexpensive compliance by the individual/business paying the fee/charge. A minimum of the revenue raised through the collection of a fee/charge should be consumed in the process of raising it;
    3. Simplicity - Fees/charges should be understood easily by the payee and County officials, leaving as small a margin as possible for subjective interpretations.

d. The County must review fees and charges annually in order to keep pace with the cost of providing that service in conjunction with budget proposals.

**COLLECTIONS**

a. The County will follow an aggressive policy of collecting revenues. For example, services will be discontinued for non-payment and real property will be sold to satisfy non-payment of property taxes. All revenues that remain delinquent will be collected as per adopted policy or ordinance.

b. An understanding of the revenue source increases the reliability of the revenue system. The County must understand its revenue sources, and enact consistent collection policies so that assurances can be provided that the revenue base will materialize according to budgets and plans.

**ACCOUNTING AND PROJECTIONS**

a. All revenues shall be reflected in the County reports by standard account titles and must be created if not in existence, consistent with the State of Georgia chart of Accounts.

b. All special revenues will be recorded in designated funds as required when adopted. Special revenues are those that require the County by state law, grant, loan, or other written document to record the revenues in a separate account from that of the general fund or distinguish them from normal operations.

c. The Department of Finance will prepare a three year revenue projection with an annual update for general fund and a five year projection for capital improvements. This projection will be used as a tool for planning the annual operating budget.

**PROPERTY TAXES**

a. Property tax rates shall be maintained at a rate that will fund an adequate and basic service level. Based upon taxable values, millage rates may be adjusted annually to fund the determined service level, as set and approved by the Board of Commissioners.

# SECTION 6

# EXPENDITURE POLICIES

**INTRODUCTION**

The delivery of services requires efficient use of available resources. The County shall establish and maintain a payables system that follows strict guidelines for all purchases and the payment of invoices. The County processes accounts payable through computer application. Payments will only be issued for invoices as authorized and properly processed. The following policies provide guidance regarding the payment and processing of all County expenditures.

**STANDARDS**

a. The County will establish and maintain a centralized accounts payable system for all adopted funds by the County Board of Commissioners. This policy will allow the County to pay all invoices controlled by the Board of Commissioners based on an established set of guidelines that will maintain control over the cash and investments as well as all budgeted funds.
b. The County will establish budgets adopted by the Board of Commissioners each year as outlined in Section 1. This function will provide the authorized appropriations for the fiscal year. All expenditures will be based on these adopted appropriations. All invoices that are incurred in the operation of County business must be processed through the purchasing policies as defined in section 10.

**ACCOUNTING AND PROJECTIONS**

a. The Department of Finance will prepare a three year expenditure projection with an annual update for general fund and a five year projection for capital improvements. This projection will be used as a tool for planning the annual operating budget.
b. The County will follow the outline in section 9 when posting all expenditures.

All expenditures shall be reflected in County reports by standard account titles, and must be created if not in existence, consistent with the State of Georgia Chart of Accounts.

c. All special expenditures will be recorded in designated funds as required when adopted. Special expenditures are those that require the County by state law, grant, loan, or other written document to record the expenditures in a separate account from that of the general fund or distinguish them from normal operations.

# SECTION 7

# TRAVEL POLICIES

## INTRODUCTION

The County shall make provisions for the necessary and normal expenses of County employees or officials who are required to travel in the performance of carrying out their job duties and/or in the best interest of the County. All travel must have a public purpose and serve the best interest of the citizens of the County. All employees and officials shall respect that fact that all necessary travel must be done in the most prudent and efficient manner possible.

## ASSIGNED VEHICLES

a. County vehicles may not be operated by a non-employee or non-official. Employees may not operate a County vehicle with anyone other than employees or officials in the vehicle, except for business purposes while on business travel.

b. All travel should be achieved through the use of a county vehicle. When more than one individual from the same department will be attending the same related function, sharing is required unless department head and County Administrator agree that it would not be in the best interest of the County for the sharing to be possible.

c. Personal vehicles may be used when preapproved by the Department Head and the County Administrator. The reimbursement rate for travel in a personal vehicle is 60% of the IRS reimbursement rate.

d. Personal use of an assigned vehicle is prohibited; except for incidental use such as stopping at a store, cleaners, or other similar activity while in route to or from work, or other official business.

e. When it is found that the driver of a county vehicle is at fault in an accident, the driver may be held responsible for the County's portion of the liability based on the severity and behavior of the driver.

**REGISTRATION/LODGING/MEALS**

a. The county credit card should be used for all travel related expenses.
b. Any registration costs should be paid when most advantageous for the County and discounts should be taken in all circumstances.
c. Detailed receipts must be presented for all charges upon the employee's return. Government rates or the best possible rates should be used for lodging.
d. No lodging may be provided, if the county business is within 100 miles from the employee's place of business. The only exception may be made by the County Administrator or Constitutional Officer.
e. All travel must be preapproved by the Department Head and County Administrator prior to any travel.
f. Meals must adhere to the per diem rates established. If meals are provided at or for a related function, no reimbursement will be allowed.

**TRAVEL FORM/RECEIPTS**

a. All original, detailed receipts must be attached to the travel form upon completion of the travel event.
b. The department head is responsible to verify and ensure that all travel claims are reasonable, accurate, and for County business only.
c. The County reserves the right to be reimbursed by the employee for any receipts that are not submitted.
d. Any violations of this policy may be sufficient grounds for termination of future travel and reimbursements.

**Please refer to Travel Policy for more specific guidance.**

# SECTION 8

# GRANTS MANAGEMENT POLICIES

**INTRODUCTION**

The County shall maintain control and provide an efficient operating system for all grants to the County from governments such as local, State, and Federal, as well as non-profit or private sector. Reporting for all grants will be developed to ensure that the original goals and objectives are being met for the County and the grant originator. The following policies shall provide guidance regarding all grants accepted by the County.

## STANDARDS

a. The County shall seek public and private grants, contracts, and other outside sources of revenue for funding projects. These sources must be advantageous to the County and shall not promote more in expenditures than the amount of the grant. However, if these sources will help provide a new service to all citizens, then the concept shall be evaluated in aggregate (i.e., total costs) and for the benefit it will provide.

b. The County shall evaluate all grant projects with the same criteria as if the money were from local tax dollars.

c. All grants and program activities must be reviewed by the County Administrator and Chief Financial Officer to assure that the benefits will not outweigh the costs of the program improvements, including management and reporting costs incurred.

d. All grant programs must be coordinated through the Department of Finance and Grants Manager with a copy of the grant application, any correspondence, awards, requirements, contracts, and payments receivable schedule. No payments will be made until all pertinent data is received.

e. All revenues must be forwarded to the Department of Finance for processing/deposit. No other person or agency may deposit or use funding in any manner on behalf of the County. Likewise, all expenses must be completed through the Department of Finance. In-kind labor and equipment use tracking is coordinated through the Grants Manager.

f. Departments affected by grants must be responsible for supplying accurate information to the Grants Manager for response to all grant requirements for the duration of the grant.

g. The Department of Finance will be responsible for all revenues and expenses to be budgeted in the proper fiscal year and all transactions/activities are accounted for in the proper manner according to GASB.

## ACCEPTANCE AND APPROVALS

a. All grants must be approved or accepted by the Board of Commissioners, prior to receiving or expending any funds for the grant program.

b. The County Administrator may approve an application for a grant, upon coordination with the affected department and Chief Financial Officer, if it is determined that it is in the best interest of the County. No other person or agency may submit a grant application on behalf of the County, under any circumstances.

c. Any changes to the grant, either in amount or scope of the project will follow this approval. The County Administrator may approve changes for any amount up to $25,000, if already appropriated within the approved budget.

# SECTION 9

# ACCOUNTING, AUDITING AND FINANCIAL REPORTING POLICIES

## INTRODUCTION

The County shall maintain an efficient operating system for financial controls and monitoring of all operations. Regular reporting will be developed in order to ensure that County goals, objectives, and plans are being fulfilled. Georgia Statutes 36-81-7 requires the County to have an annual independent audit of its financial statements. The following policies shall provide guidance regarding accounting and the general auditing standards.

### STANDARDS

a. The County will establish and maintain a high standard of accounting practices. Accounting standards will conform to generally accepted accounting practices as decided by the Governmental Accounting Standards Board.

b. In following GASB, the Department of Finance will post all transactions in the official records that will reflect an understandable and reasonable chart of accounts in each fund used. The chart of accounts shall be reviewed annually and compared to the guidelines offered by GASB as well as the State Auditor's Office to assure that the County is in compliance with these standards.

c. The Department of Finance shall ensure that all transactions are valid, identified, and properly recorded. In addition, all transactions must be classified properly, the appropriate accounting period has been used, and they are properly presented and disclosed.

### ANNUAL AUDIT

a. An annual audit will be conducted by a properly licensed independent public accounting firm.

b. Every three to five years, the County shall issue a request for proposal to choose an auditor for a period of three years with two, one year options.

c. When issuing a request for proposal, the County shall require that the proposal contain the firm's costs in one envelope and a second envelope will contain the firm's qualifications. The cost proposal shall only be opened after three qualified firms have been determined based on their qualifications. When considering the awarding of a contract for the independent audit, not less than 75% of the decision will be based upon technical qualifications rather than

cost.

d. The agreement between the independent auditor and the County shall be in the form of a written contract. The contract shall include the request for proposal as an appendix to the written contract and all issues addressed in the request for proposal shall be required as part of the contract.

e. All general purpose, combining and individual fund and account group statements and schedules shall be subject and presented for a full scope audit.

1. The County will maintain a commitment to obtain financial information from all organizations that receive County funds, in conjunction with the following schedule. This section will not apply to governmental agencies with current contracts, in good standing, with the County.

a. $0 to $24,999 – will provide financial information as required
b. $25,000 to $49,999 – will provide a compilation
c. $50,000 to $99,000 – will provide a compilation and full disclosure.
d. $100,000 or more – must provide a full audit

**REPORTING**

a. The Department of Finance will prepare monthly financial reports for internal management purposes and the County Commissioners. Citizens may request these same reports.

b. The Department of Finance will also prepare a quarterly report of the County's financial condition. The Chief Financial Officer will present this report to the County Commissioners in an official meeting and make it available to the Citizens through the County web site.

c. Annually, the County will prepare a Comprehensive Annual Financial Report. This report shall be made available to the elected officials and citizens. It shall also be sent to bond rating agencies, creditors, grantors, and any other required agencies. In addition, this report shall be submitted to the Government Finance Officers Association (GFOA) to determine its eligibility to receive the GFOA's "Certificate of Achievement for Excellence in Financial Reporting."

d. The County shall follow GASB 54, Classifications of Fund Balance, when discussing or reporting all funds. Each class is

1. Non-spendable – not in spendable form or legally required
2. Restricted – externally imposed or by legislation
3. Committed – formal action of the Commissioners
4. Assigned – specific purpose from intent by Commissioners
5. Unassigned – fully flexible to be used as needed

**INTERNAL CONTROLS**

a. The County will maintain a strong internal control function.
b. Any employee will be prosecuted to the fullest extent of the law in any instance where the employee is proven to have committed an illegal act such as theft.
c. The Chief Financial Officer shall develop a plan to correct any internal control deficiencies that may be discovered and update the internal controls manual as needed.

**POLICIES AND PROCEDURES**

a. The Chief Financial Officer will develop policy updates to present to the Board of Commissioners for their review and adoption.
b. The Chief Financial Officer will evaluate new areas for update to the policies and/or procedures that will ensure its accuracy and timeliness. Every three years, all policies and procedures will be re-evaluated.

# SECTION 10

# PURCHASING POLICIES

**INTRODUCTION**

Georgia Statutes 36-10-4 require the County to formally bid all road contracts and other construction contracts exceeding $25,000. All other purchasing is left to the discretion of the County Commissioners as defined by adopted policy. The Board of Commissioners prohibits entering into contracts or making purchases for the purpose of evading requirements of competitive bidding. The following policies shall provide guidance regarding purchasing process.

**STANDARDS**

a. The Board of Commissioners shall follow the National Institute of Governmental Purchasing (NIGP) code of ethics.
b. The County will maintain a centralized purchasing system where all County purchases will be coordinated by the Department of Finance per the purchasing policy.
c. The Department of Finance will maintain purchasing rules and regulations for internal use and will maintain and distribute to all eligible vendors purchasing rules and regulations upon request.
d. All purchases with an estimated total cost $25,000 or more require formal competitive sealed bids. Purchases with an estimated total cost less than $25,000 should be purchased in accordance with the adopted purchasing policies. Under no circumstances should purchases be split to

circumvent bid limits.

e. The County is authorized to use state contracts, and other formal approved bids in lieu of issuing bids to vendors or buying locally when it is to the economic advantage of the County.

**PURCHASING SYSTEM**

a. A purchase order is required for all items over $250 and must be issued prior to securing any goods or services requested.
b. A field purchase order (items under $1499 but more than $250) must have two alternate quotes and may be approved by the department head.
c. A system generated purchase order for all items over $1500 is required to have a requisition for prior approval of the purchase order submitted to the Purchasing Agent. The system generated purchase order will only be approved based on the purchasing policy.
d. There are three events that occur when a purchase order is not required. The county credit card is used for purchases under $1499 (and all other purchasing card policies are followed); travel and/or training costs as conducted per the travel policy; and routine monthly costs such as utilities, fuel, medical, and other contracts.
e. Emergency purchases may be made based on a threat to health, welfare, or safety, as defined under circumstances that will not allow for normal competitive purchase order procedures.
f. The Purchasing Officer is authorized to participate in cooperative procurement and cooperative purchasing programs as stated in the Purchasing Policy Chapter 5, Paragraph 10.

**BIDDING PROCESS**

a. All purchases or products exceeding $25,000 may be made utilizing an Invitation to Bid or Request for Proposal and advertised as defined by Georgia statute.
b. The bidding will be conducted only through the Purchasing Officer upon a detailed scope of the work and evaluation criteria to be bid.
c. The County Administrator may award all formal sealed bids up to $25,000 (if budgeted). All other bids over $25,000 will be awarded by the County Commissioners.
d. Competitive quotes will not be required for purchases from federal, state, or other local governments; sole source items (as determined by the Purchasing Officer), cooperative procurement purchases, or purchases under $250.
e. Awards will be based on the best value to the County and not necessarily based

on the lowest price.

f. The Purchasing Officer will determine, with the assistance of the County Administrator, when to reject bids or proposals for non-responsive requirements as set forth in the bid or proposal documents.

g. All contracts must be submitted to the Chief Financial Officer for certification that funding is available and/or budgeted prior to the signing of the contract. ~~Minor~~ Contract amendments and adjustments, up to $25,000, may be approved by the County Administrator or designee. A change order that increases the amount of any contract in excess of $25,000 must be approved by the Board of Commissioners.

h. The County shall not purchase any items or enter into any contract with any vendor that has not secured, renewed, or owes any payments to the County.

i. It shall be a conflict of interest for any elected or appointed official, employee, or relative of any of these, who is in a position to make decisions to procure, whether directly or indirectly, to do any business with the County except as described in Georgia Statute 16-10-6.

**PURCHASING CARD**

a. All employees and officials of the County must use the purchasing card for legitimate county business purposes only.

b. All employees and officials shall protect the county's purchasing card with due diligence as if it were a personal credit card.

c. Any violations of the purchasing card policy will be reason to cancel an employee's ability to use the card in the future.

d. The Purchasing Officer will be the administrator over the purchasing card program to conduct County business through the use of the Purchasing Card Policy.

**Please refer to Purchasing Policy adopted** October 20, 2021 and the Purchasing Card Program adopted April 27, 2010 and the Purchasing Card and Credit Card Policy for Elected Officials adopted December 8, 2015 for more specific guidance.

# SECTION 11

# CASH AND INVESTMENT POLICIES

**INTRODUCTION**

Georgia Statutes 36-82 & 36-83 authorize the County to invest in selected investment instruments and require that these investments be collateralized. The Board of Commissioners shall instruct the Chief Financial Officer to follow these statutes. The following policies are consistent with these statutes and also provide specific guidance regarding cash, investments, and transfers of County funds.

**BANKING SERVICES and INVESTMENTS**

a. Every three to five years, the Department of Finance will issue a request for proposal on banking services to all qualified banks located within the County's geographic boundaries. The award of banking services will be made solely on the response to the request for proposal assuming that it will be advantageous to the County. The banking services shall be in the form of a written contract and shall be approved by the County Commissioners. The contract shall include the request for proposal as an appendix to the written contract.

b. All deposits of the County shall be collateralized at 110% of the actual deposit value.

c. Safety of principal is the foremost investment objective of the County. Each investment transaction shall seek to first ensure that capital losses are avoided.

d. The Chief Financial Officer shall include specific investment information on the status of the County's earnings and investments, as well as expected trends and collateralization of all investments in the annual Consolidated Annual Financial Report.

e. Investments for all operating funds shall be made in maturities of twenty-four months or less, unless a temporary extension of maturities is approved by the Commissioners or as completed by agent(s) for bond issues.

f. The Chief Financial Officer shall establish strategies and guidelines for the percentage of total assets that may be invested in securities to sustain the proper cash flows during each fiscal year.

g. The Chief Financial Officer is designated as the investment officer and is responsible for investment decisions and activities, under the direction of the County Administrator. No person may engage in an investment transaction for the County or with any County money except the Chief Financial Officer.

i. The investment officer shall use the "prudent person rule". Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs.

**j.** Officers and employees involved in the investment or banking process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to

make impartial investment decisions. The County Administrator shall be made aware of any material financial interests in financial institutions and shall further have disclosure of any personal financial or investment positions that could have adverse effects to the County.

k. The Chief Financial Officer shall establish a system of internal controls for investments which shall be documented in writing. The internal controls shall be reviewed by the independent auditor. The controls shall be designed to prevent losses of County funds arising from such items as fraud, employee error, misrepresentations, unanticipated changes in financial markets, or adverse actions by employees and officers of the County.

l. The assets of the funds of the County may be invested only in the following:

1. U.S. Treasury Obligations
2. Selected U.S. Agency Obligations
3. State of Georgia Obligations
6. Commercial Bank Certificates of Deposits
7. The Georgia Local Government Investment Pool

**OPERATING TRANSFERS**

a. The Chief Financial Officer shall have the authority to make operating transfers between County funds within the following stipulations.

1. When the amount of a single transfer is greater than $50,000, the Director must get approval from the County Administrator, unless approved in the annual budget.
2. When the amount of a single transfer is greater than $250,000, the Chief Financial Officer must get approval from the County Administrator and the County Commission Chairman, unless approved in the annual budget or otherwise approved prior to the transfer.

## DEFINITIONS

**Accounting Period -** A period at the end of which, and for which, financial statements are prepared (also see fiscal period).

**Accrued revenues or expenditures -** to record revenues or expenditures when earned or as soon as they become measurable for benefits received, regardless of the fact that the receipt or payment of cash may have taken place, in whole or in part, or in another accounting period.

**Appropriation -** An authorization granted by the County Commission to incur liabilities for purposes specified in the budget or as amended to the budget.

**Asset -** A future economic benefit obtained or controlled by a particular entity a result of past transactions or events.

**Audit -** The examination of documents, records, reports, systems of internal control, accounting and financial procedures, and other such evidence to ascertain whether the financial statements present fairly the financial position of the County. The examination should compare the statements with the results of the financial operations, compare the consistency with prior year reporting, and determine compliance with applicable laws and regulations for all County Funds and applicable entities.

**Budget -** A plan of financial operation consisting of proposed revenues and expenditures for a given period, also known as a financial plan for a fiscal year.

**Capital Leases -** A lease in which at the end term, the County receives title to the leased property or can purchase the leased property at a bargain purchase price.

**Capital Projects Fund -** A fund created to account for all resources to be used for the construction or acquisition of a designated fixed asset(s) by the County; except those financed by special assessment, proprietary, or fiduciary funds.

**Comprehensive Annual Financial Report ~~– (CAFR)~~** a governmental unit's official annual report published as a matter of public record. The CAFR should contain financial statements, introduction materials, schedules for legal compliance, and statistical tables specified by the GASB.

**Cooperative Procurement and Cooperative Purchasing** – The combining of requirements of two or more public procurement entities to leverage the benefits of volume purchases, delivery and supply chain advantages, best practices and the reduction of administrative time and expenses (NIGP). There are two forms of cooperative practice: Joint Solicitation and Piggybacking. Joint solicitation happens when procurement is conducted by, or on behalf of, one or more public entities that have combined and standardized their requirements. Piggybacking happens when one or more public entities solicit their requirements and include an option for other organization to access, or "piggyback" the contract as awarded. This method may include a state or national cooperative affiliate.

**Contingency -** Items that may become liabilities or expenditures as a result of conditions undetermined at a given date. This includes such items as pending litigation, disputed claims, or uncompleted contracts.

**Current Assets -** Assets that are available or can be made available to meet the cost of operations or to pay current liabilities such as temporary investments and cash. These assets are classified as being held less than one year.

**Current Liabilities -** Liabilities that are payable within a short period of time such as notes payable and current invoices or payables. These liabilities are classified as being held less than one year.

**Deficit -** The excess of liabilities and reserved equity of a fund over its assets or the excess of expenditures over revenues during an accounting period.

**Encumbrances -** The estimated amount of expenditures as used with purchase orders that are chargeable to an appropriation.

**Enterprise Fund -** A fund established to finance and account for the acquisition, operation, and maintenance of the County facilities and services which are entirely or predominantly self-supporting by user charges (also known as a proprietary fund).

**Fiscal Year -** A 12-month period of time to which the annual budget applies and at the end of which the County determines its financial position and the results of its operations.

**Fixed Assets -** Assets of a long-term nature that are intended to be held or used on a continuing basis such as land, buildings, and machinery.

**Fund -** A fiscal and account entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities, residual equities or balances, and changes that occur. Funds are segregated for the purpose of carrying financial information on specific activities.

**Fund Equity (Balance) -** The excess of fund assets and resources over fund liabilities. GASB 54 assigns five (5) specific classifications.

**Non-spendable** – amounts that cannot be spent due to either (a) they are not in spendable form or (b) they are legally or contractually required to be maintained intact.

**Restricted** – use is constrained on resources by (a) externally imposed by creditors, grantors, contributors, laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation.

**Committed** – amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Commissioners. The Commissioners

approves committed resources through a motion and vote during the voting session of a Commissioner's meeting.

**Assigned** – amounts that are constrained by the Commissioner's intent to be used for specific purposes, but are neither restricted nor committed. The intent is expressed by the Commissioners.

**Unassigned** – amounts that have not been assigned to other funds, and that are not restricted, committed, or assigned to specific purposes within the General Fund

**General Obligation Bonds -** Bonds that are secured by the full faith and credit of the County.

**Governmental Accounting Standards Board -** (**GASB**) the independent agency established under the Financial Accounting Foundation in 1984 as the official body designated to set accounting and financial reporting standards for state and local governments.

**Internal Controls -** A plan of organization under which employees' duties are arranged, records are segregated, and procedures designed, to make it possible to exercise effective accounting control over assets, liabilities, revenues, and expenditures.

**Legal Level of Budgetary Control -** The reporting level within the budget that the County Commission has adopted and this level cannot be overspent (i.e., total department appropriation or salary line items).

**Liability -** A future sacrifice of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**Long-term Debt -** Debt that matures in a period longer than one year.

**Net Income -** A term used to designate the excess of total revenues over total expenditures for an accounting period.

**Non-operating Expenditures -** Expenses incurred in the performance of activities that are not directly related to supplying the basic services of the County such as interest paid on outstanding bonds.

**Non-operating Revenues -** Revenues incurred in the performance of activities that are not directly related to supplying the basic services of the County such as interest earned on investments.

**Operating Transfers -** (also known as residual equity transfers) legally authorized inter-fund transfers from a fund receiving revenues to the fund that made the expenditure.

**Other Financing Sources -** An operating statement classification in which financial inflows other than revenues are reported such as operating transfers in and proceeds from general obligation bonds.

**Other Financing Uses -** An operating statement classification in which financial outflows other than expenditures are reported such as operating transfers out.

**Purchase Order -** A document that authorizes the delivery of specified supplies, materials, equipment, and services. This document also creates the charge or uses the appropriation for such items.

**Requisition -** A written demand or request, usually from the department head to the purchasing officer, for specified supplies, materials, equipment, or services.

**Revenue Bonds -** Bonds that are collateralized by user charges.

**Short-term Debt -** Debt that matures within one year.

**Subsidiary Account -** One of a group of related accounts that support in detail the debit and credit summaries recorded in a control account such as the individual accounts for the Solid Waste bills receivable in the general ledger.

**Tax Anticipation Notes (TANS) -** Short-term debt that is collateralized by property tax collections.

**Unencumbered Appropriations -** That portion of the original appropriation that has not yet been paid or encumbered.

**Zero-based Budget -** A budget based on the concept that the existence of each activity or account must be justified each year, as well as the resources requested.

**CAMDEN COUNTY BOARD OF COMMISSIONERS**

**BUDGET PROCESS FY2022**

Early in March the finance department emails a memorandum to all department directors and constitutional officers requesting the submission of budget projections for their departments and offices for the upcoming fiscal year. A budget kick-off meeting was held with all department heads whereby the budget process and expectations were explained and questions answered. By the end of March, departments submit their budget request to the finance department. The budget requests include normal operating expenditures, capital equipment needs, and anticipated staffing levels. Each are also sent an electronic file to complete for their department's performance measures for the past three years and a projection of the upcoming fiscal year. An updated organizational chart is also requested. The finance department compiles the budgets for various funds that are not related to a specific department such as some special revenue funds, capital projects funds, and debt service funds. The deadline for these submissions is the end of March.

By the end of March, the Finance Director will complete the revenue projections for the upcoming fiscal year. These projections are made by analyzing current revenues, the projected tax digest, and planning and development projects that are expected to affect the revenue base.

FY 2022 was the first year a budget committee was formed and comprised of two county commissioners, the deputy administrator, and chief financial officer. Shortly after the requested budgets are submitted, meetings are scheduled between the budget committee and the department director or constitutional officer to discuss the requested budget. These meetings are used to discuss the budget in more detail and get clarification and justification of budget items.

After the budget requests have been reviewed, discussed, and adjusted as necessary, the finance department compiles a budget report which includes all budget requests. The compilation is completed in April/May. This report will be submitted to the Board of Commissioners for budget work sessions which may be held up until the date of budget adoption. Department directors and constitutional officers may be requested to attend these meetings to answer questions from the commissioners about their requested budgets. These meetings are open to the public. A proposed budget is compiled, advertised to the public, and an electronic version of the document placed on the County website.

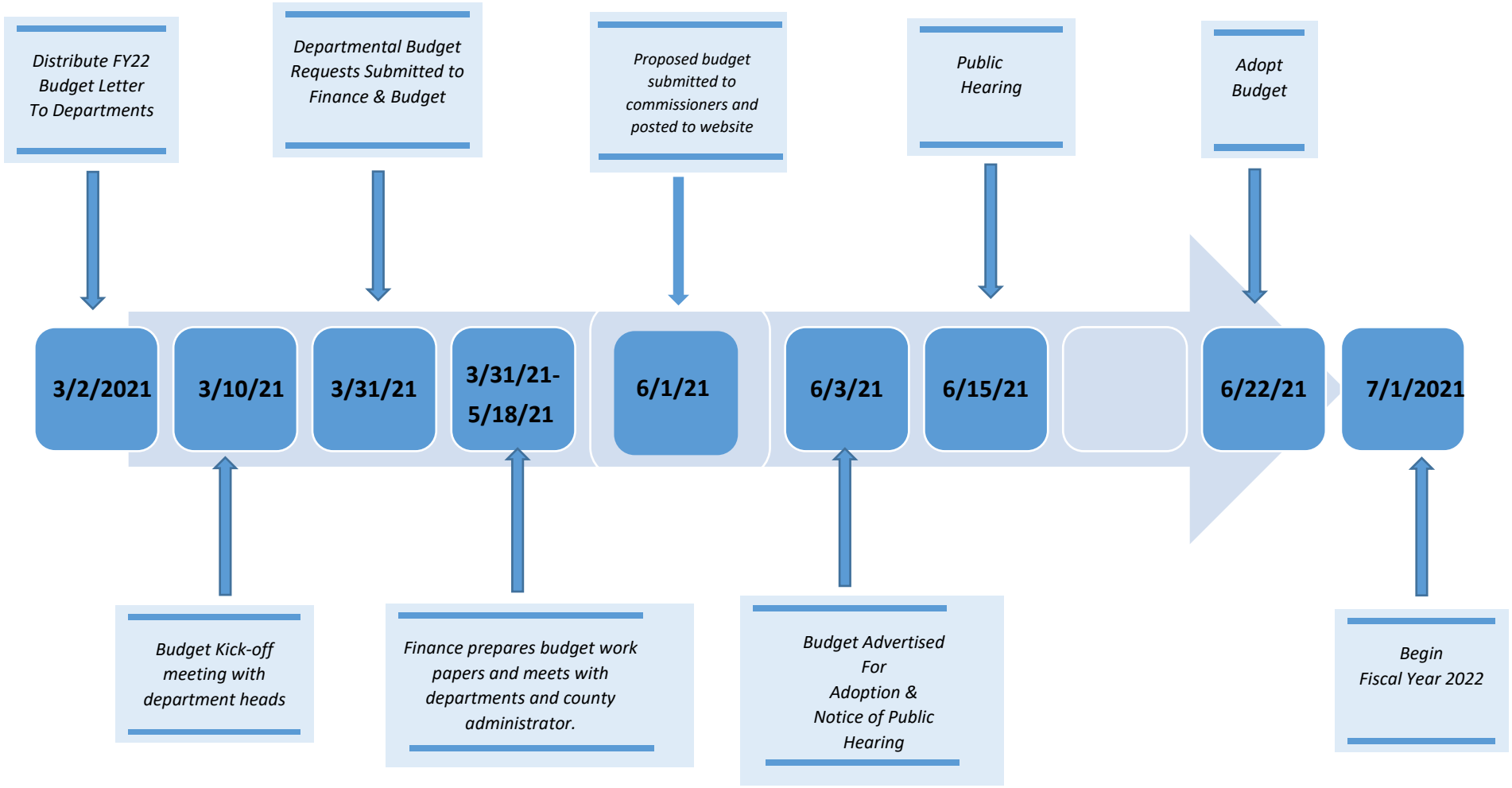
Public hearing(s) with the Board of Commissioners are held by mid-June. The public is encouraged to attend and express their views.

The finalized proposed budget is presented to the Board of Commissioners at the end of June for their adoption and final approval. This may occur at one of the regularly scheduled commissioner's meetings or a special called meeting may be scheduled.

Prior to July 1, the beginning of the new fiscal year, the finance department sends electronic copies of the adopted and approved departmental budget to each of the departmental directors and constitutional officers. A complete copy of the approved budget is posted on the County website.

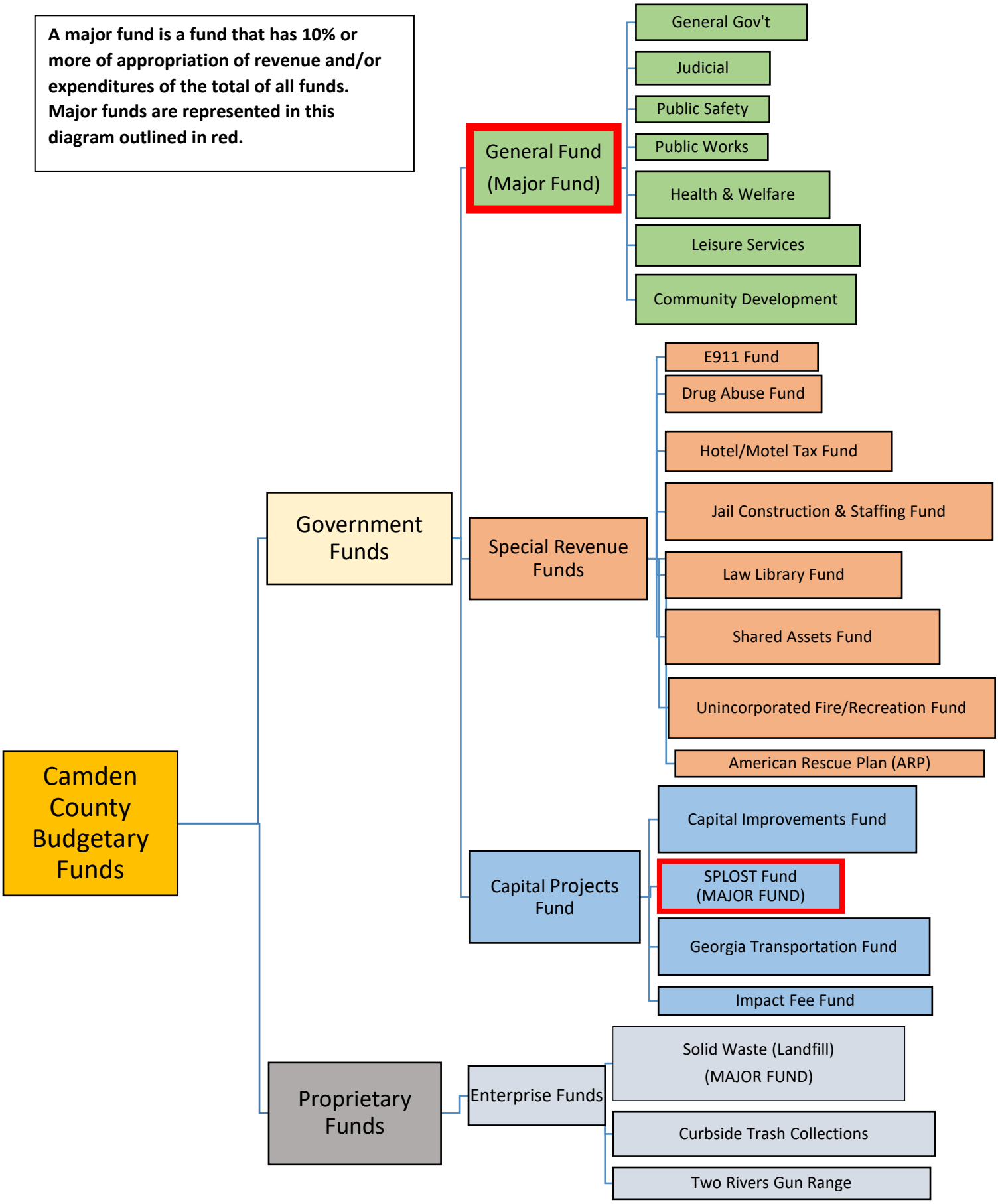
Finance submits the adopted budget to the Government Finance Officers Association (GFOA) prior to the deadline of September 30th for review and consideration for the FY 2021 GFOA Budget Award. This year an extension was requested and granted to submit by January 31, 2022.

# Camden County Budget Calendar for Fiscal Year 2022



# FUND STRUCTURE

**A major fund is a fund that has 10% or more of appropriation of revenue and/or expenditures of the total of all funds. Major funds are represented in this diagram outlined in red.**



## Fund Descriptions

The main operating fund for Camden County is the General Fund. The millage rate for the General Fund was adopted at 15.562 mills, a slight reduction from the prior year 15.79 mills. In past years, while fund balance has been used to adopt a balanced budget, conservative budgeted revenues and efficient use of funds has produced a significant reduction in the use of fund balance by fiscal year end. Over the past several years the use of fund balance has increased. From 2010 through 2016 the digest decreased almost 30%. Although there has been growth to the digest from 2016, the current year digest is still 11% less than in 2010. This is a summary of all budgeted funds category adopted for fiscal year 2022:

| | |
|---|---|
| General Fund | $36,062,860 |
| Special Revenue Funds | 9,926,721 |
| Capital Projects Funds | 12,482,380 |
| Enterprise Funds | 7,211,340 |
| Total all funds | $65,683,301 |

**General Fund**: The General Fund is the primary operating fund for the County. The General Fund accounts for all financial resources received and expenses required for normal operations except those that are required, usually by law or ordinance, to be accounted for in other funds.

### Special Revenue Funds:

**Drug Abuse Fund** – This fund accounts for revenues collected from court fines and records any transactions for expensing the collections to the drug court. It must be strictly used for the related drug court issues.

**Emergency Telephone Fund** – This fund is used to account for the special revenue and expense activity for the telecommunication fees. It may only be used to provide services and equipment for the 911 center.

**Hotel/Motel Tax Fund** – This fund is used to account for the special revenue and expenses related to the tax collected for hotel and motel stays within the County. This fund only collects fees for the unincorporated areas as the cities collect the fees within their city limits. All the revenues collected are disbursed through a contractual agreement.

**Jail Construction and Staffing Fund** – This fund accounts for the activity of revenues collected from court fines and maintains a record of all transactions as the money is used for items strictly for the jail and related security issues. It is used mostly for major capital issues rather than day to day operations, even though it may be used for that purpose.

**Law Library Fund** – This fund accounts for revenues collected from court fines and must be used to provide law books and a common place to review these books. It is currently housed at the main County Library.

**Shared Assets Fund** – This fund accounts for the activity related to drug cases, usually from confiscation proceedings. It receives revenues as they are collected from drug related cases that carry through the court system. These funds may only be used for drug prevention related expenses. They may be used for supplies or capital.

**Unincorporated Tax District Fund** – This fund accounts for special revenues collected for the fire service in the unincorporated area of the County. The fund also collects additional revenues that are used to reduce the millage required for the fire services and the County's portion of the PSA (recreation) services.

## Capital Projects Funds:

**Capital Improvements Fund** – This fund accounts for revenues received from the General Fund. The revenues received each year are based on project costs as appropriated in the budget process for such capital items as small and heavy equipment, vehicles, and building improvements.

**Georgia Transportation Fund** – This fund is used to account for the special revenue and expense activity for the annual participation in the Georgia Department of Transportation's tax collections. It may only be used to provide road construction.

**Impact Fees Fund** – This fund is used to account for the special fee charged on building permits issued for the construction of new homes and businesses. These fees may only be used for the designated projects in the Capital Improvements Element report as approved each year by Department of Community Affairs.

**SPLOST Funds** – These funds record all the activity related to the special local option sales tax revenues collected. The expenses are recorded and paid based on the projects as approved in the referendums. Currently there is one SPLOST fund (SPLOST #7) that is closed to revenues, other than interest earnings, as the fund finishes final project costs. A second SPLOST fund was established July 1, 2019 (SPLOST #8) and will receive tax revenue through June 30, 2025. The SPLOST #8 referendum was passed in March 2019.

**Shooting Range Fund** – This fund accounts for the construction of the gun range. The major funding source for this construction has been grants from the Department of Natural Resources, with additional funding from local county match and a National Rifle Association grant.

## Enterprise Funds:

**Curbside Collection Fund** – This fund accounts for the activity related to household trash pickup. It receives revenues from quarterly billings in the unincorporated areas only, to pay for the contract for curbside pickup and the landfill costs of disposal.

**Solid Waste Fund** – This fund accounts for the activity related to household and construction waste. This fund records the billed revenues and the related expenditures for the operations, capital improvements, and long term liabilities for the landfills.

**Two Rivers Gun Range Fund** – This fund accounts for the activity related to the county's gun range. The main source of revenue is from memberships and daily use fees. This is the first year this fund was established as the gun range opened in May 2021 on a limited day basis. The range will be fully open during the first quarter of FY2022.

## Balancing the Budget

There are eight methods available to balance a budget and the following diagram illustrates the various techniques.

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| 1 | Revenues | => | Expenditures | | | | | | |
| 2 | Revenues | + | Fund Balances | => | Expenditures | | | | |
| 3 | Revenues | + | Transfers | => | Expenditures | | | | |
| 4 | Revenues | + | Interfund Loans | => | Expenditures | | | | |
| 5 | Revenues | + | Fund Balances | + | Transfers | => | Expenditures | | |
| 6 | Revenues | + | Transfers | + | Interfund Loans | => | Expenditures | | |
| 7 | Revenues | + | Fund Balances | + | Interfund Loans | => | Expenditures | | |
| 8 | Revenues | + | Fund Balances | + | Transfers | + | Interfund Loans | => | Expenditures |

Camden County chose Options 1, 2, & 5 to balance the budget for FY2022

| Option 1 | Option 2 | Option 3 | Option 5 |
|---|---|---|---|
| General Fund | Solid Waste | None | E911 Fund |
| Curbside | Jail Construction & Staffing Fund | | Capital Improvements Fund |
| Two Rivers | Shared Assets Fund | | |
| Drug | SPLOST 7 Fund | | |
| Hotel/Motel | Law Library Fund | | |
| Unincorporated Tax Distr. Fund | SPLOST 8 FUND | | |
| Impact Fees | ARPA | | |
| | GA Transportation | | |
| | | | |
| | | | |

Camden County Board of Commissioners

FY2022 Adopted Budget

# ADOPTED BUDGETS - ALL FUNDS

# FISCAL YEAR 2022

| Fund No. | FUND | ADOPTED BUDGET | |
|---|---|---|---|
| 100 | GENERAL FUND | $ | 36,062,860 |
| 205 | LAW LIBRARY | | 28,375 |
| 207 | JAIL & STAFFING | | 268,935 |
| 208 | CURBSIDE COLLECTIONS | | 1,119,930 |
| 210 | SHARED ASSETS | | 50,100 |
| 215 | EMERGENCY 911 | | 1,491,650 |
| 230 | DRUG ABUSE | | 18,015 |
| 231 | ARPA GRANT | | 5,314,115 |
| 270 | UNINCORPORATED TAX DISTRICT | | 2,683,506 |
| 285 | HOTEL/MOTEL TAX | | 72,025 |
| 327 | S.P.L.O.S.T. 7 | | 1,223,020 |
| 328 | S.P.L.O.S.T. 8 | | 9,888,000 |
| 335 | GEORGIA TRANSPORTATION | | 571,200 |
| 350 | CAPITAL IMPROVEMENTS PROGRAM | | 703,910 |
| 385 | IMPACT FEES | | 96,250 |
| 540 | SOLID WASTE ENTERPRISE | | 5,747,600 |
| 555 | TWO RIVERS GUN RANGE | | 343,810 |
| | TOTAL BUDGET | $ | 65,683,301 |

**Budget Summary Comparison**
**All Funds Revenue**

| | Adopted FY2022 | Budgeted FY 2021 | Actual FY2020 |
|---|---|---|---|
| Taxes: Property | $ 24,040,726 | $ 22,264,810 | $ 22,232,663 |
| Sales | 13,060,000 | 11,665,800 | 11,866,755 |
| All other taxes | 4,481,275 | 4,039,740 | 5,094,389 |
| Licenses and Permits | 276,100 | 213,230 | 250,949 |
| Intergovernmental | 852,270 | 7,777,874 | 2,292,211 |
| Charges for Services | 11,018,305 | 11,104,542 | 10,664,805 |
| Fines and Fees | 2,183,185 | 1,767,570 | 1,946,650 |
| Investment Earnings | 47,215 | 255,109 | 312,355 |
| Miscellaneous | 115,000 | 111,200 | 262,692 |
| Transfers In | 671,860 | 180,675 | 565,000 |
| Fund Balance/Retained Earnings | 8,937,365 | 4,693,962 | 91,906 |
| Total Revenue All Funds | $ 65,683,301 | $ 64,074,512 | $ 55,580,373 |

**Budget Summary Comparison**
**All Funds Expenditures**

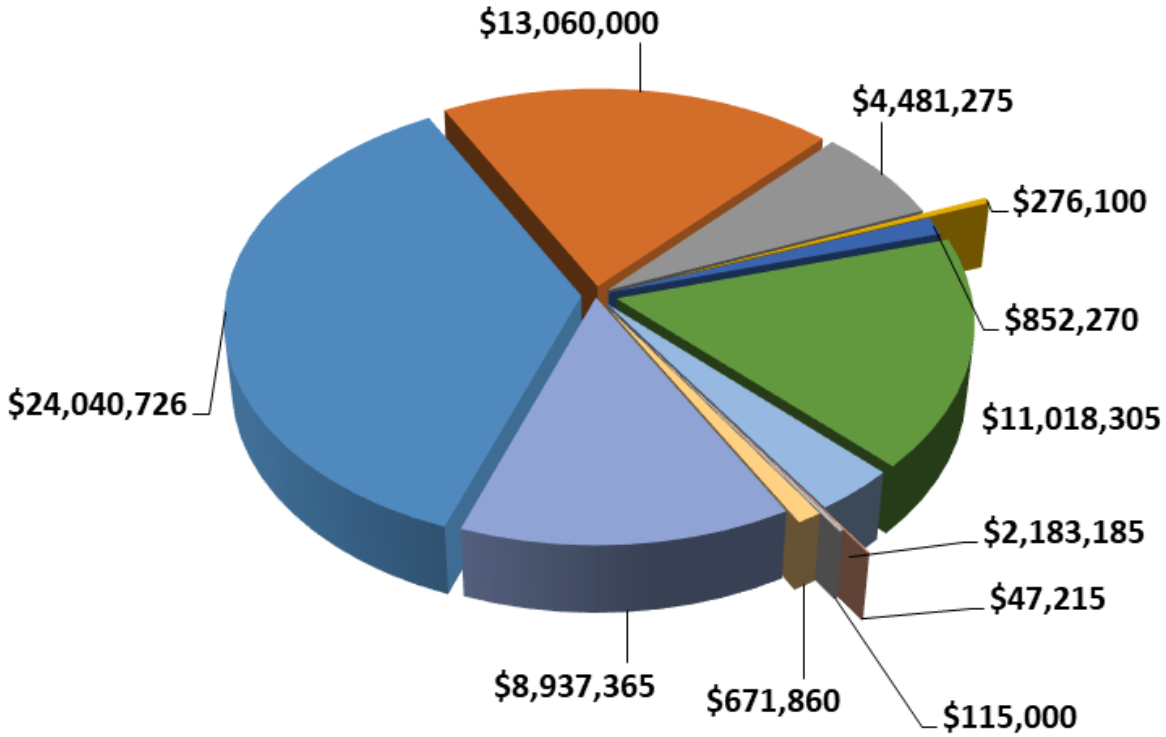
| | Adopted FY2022 | Budgeted FY 2021 | Actual FY2020 |
|---|---|---|---|
| General Government | $ 5,599,177 | $ 5,162,963 | $ 5,763,007 |
| Judiciary | 2,979,280 | 2,777,047 | 2,571,298 |
| Public Safety | 15,874,252 | 14,606,047 | 13,804,819 |
| Public Works | 2,517,120 | 1,818,997 | 1,567,152 |
| Health and Welfare | 726,954 | 1,110,872 | 989,475 |
| Culture and Recreation | 456,757 | 420,607 | 389,707 |
| Housing and Development | 1,332,240 | 1,270,433 | 1,241,148 |
| Insurance | 6,031,392 | 5,916,000 | 5,469,890 |
| Other Governmental Services | 6,621,116 | 6,639,773 | 6,862,369 |
| Capital Costs | 15,614,188 | 16,343,165 | 5,915,249 |
| Intergovernmental | 5,961,267 | 5,310,383 | 5,378,179 |
| Depreciation | 984,000 | 891,900 | 946,953 |
| Debt Service | 313,698 | 1,197,150 | 43,597 |
| Transfers Out | 671,860 | 430,675 | 565,000 |
| Other Financing Sources | - | 178,500 | - |
| Total Expenditures All Funds | $ 65,683,301 | $ 64,074,512 | $ 51,507,842 |

**Budget Summary for Fiscal Year 2021-2022**
**Revenue and Expenditure Categories**

| Revenues by Category | Total For All Funds | % to Total Revenues |
|---|---|---|
| Taxes: Property | $ 24,040,726 | 36.60% |
| Taxes: Sales | 13,060,000 | 19.88% |
| Taxes: All Other Taxes | 4,481,275 | 6.82% |
| Licenses & Permits | 276,100 | 0.42% |
| Intergovernmental | 852,270 | 1.30% |
| Charges for Services | 11,018,305 | 16.77% |
| Fines and Fees | 2,183,185 | 3.32% |
| Investment Earnings | 47,215 | 0.07% |
| Office Rents | 103,190 | 0.16% |
| Other Revenues | 11,810 | 0.02% |
| Transfers In | 671,860 | 1.02% |
| Fund Balance/Retained Earnings | 8,937,365 | 13.61% |
| | $ 65,683,301 | 100.00% |

| Expenditures by Category | Total For All Funds | % to Total Expenditures |
|---|---|---|
| General Government | $ 5,599,177 | 8.52% |
| Judiciary | 2,979,280 | 4.54% |
| Public Safety | 15,874,252 | 24.17% |
| Public Works | 2,517,120 | 3.83% |
| Health and Welfare | 726,954 | 1.11% |
| Culture and Recreation | 456,757 | 0.70% |
| Housing and Development | 1,332,240 | 2.03% |
| Insurance | 6,031,392 | 9.18% |
| Other Governmental Services | 6,621,116 | 10.08% |
| Capital Costs | 15,614,188 | 23.77% |
| Intergovenmental | 5,961,267 | 9.08% |
| Depreciation | 984,000 | 1.50% |
| Debt Service | 313,698 | 0.48% |
| Transfers Out | 671,860 | 1.02% |
| Total Expenditures All Funds | $ 65,683,301 | 100.00% |

# Combined Revenues - All Funds
# (FY 2022 BUDGETS - $65,683,301)



## Analysis of Revenues – All Funds

This section discusses the county's major sources of revenue. The basis for budgeting revenues and expenditures is to use the accrual method, meaning revenues and expenditures are budgeted in the period they are earned or billed, rather than when payment is received or paid. Most revenues are projected from year to year based on historical straight line data with a three to five year look-back period. The exception to this rule is all taxes and planning fees. Taxes, including property, sales, and other taxes, are based on the current property tax digest projections as well as any known economic changes. These include new commercial business and sales trends in homes. Also based on current trends and sales are the planning fees and permits. These factors many times cause decreases in expected revenues just as much as they may relate to an increase in projected revenues. All revenues are classified in accordance with the Uniform Chart of Accounts as required by the State of Georgia. While all funds do not have taxes associated with the individual fund, the County's key revenue sources is property and sales taxes.

The table below reflects a comparison of the revenues for the last three years, based on the major revenue categories.

It should be noted that the use of fund balance was a planned event and is mostly representative of the active SPLOST accounts and American Rescue Plan (ARP) Fund. There is no fund balance use budgeted in the General Fund for FY 2022.

**Budget Summary Comparison**
**All Funds Revenue**

| | Adopted FY2022 | Budgeted FY 2021 | Actual FY2020 |
|---|---|---|---|
| Taxes: Property | $ 24,040,726 | $ 22,264,810 | $ 22,232,663 |
| Sales | 13,060,000 | 11,665,800 | 11,866,755 |
| All other taxes | 4,481,275 | 4,039,740 | 5,094,389 |
| Licenses and Permits | 276,100 | 213,230 | 250,949 |
| Intergovernmental | 852,270 | 7,777,874 | 2,292,211 |
| Charges for Services | 11,018,305 | 11,104,542 | 10,664,805 |
| Fines and Fees | 2,183,185 | 1,767,570 | 1,946,650 |
| Investment Earnings | 47,215 | 255,109 | 312,355 |
| Miscellaneous | 115,000 | 111,200 | 262,692 |
| Transfers In | 671,860 | 180,675 | 565,000 |
| Fund Balance/Retained Earnings | 8,937,365 | 4,693,962 | 91,906 |
| Total Revenue All Funds | $ 65,683,301 | $ 64,074,512 | $ 55,580,373 |

The table below reflects a comparison of the expenditures for the last three years, based on the major revenue categories.

**Budget Summary Comparison**
**All Funds Expenditures**

| | Adopted FY2022 | Budgeted FY 2021 | Actual FY2020 |
|---|---|---|---|
| General Government | $ 5,599,177 | $ 5,162,963 | $ 5,763,007 |
| Judiciary | 2,979,280 | 2,777,047 | 2,571,298 |
| Public Safety | 15,874,252 | 14,606,047 | 13,804,819 |
| Public Works | 2,517,120 | 1,818,997 | 1,567,152 |
| Health and Welfare | 726,954 | 1,110,872 | 989,475 |
| Culture and Recreation | 456,757 | 420,607 | 389,707 |
| Housing and Development | 1,332,240 | 1,270,433 | 1,241,148 |
| Insurance | 6,031,392 | 5,916,000 | 5,469,890 |
| Other Governmental Services | 6,621,116 | 6,639,773 | 6,862,369 |
| Capital Costs | 15,614,188 | 16,343,165 | 5,915,249 |
| Intergovernmental | 5,961,267 | 5,310,383 | 5,378,179 |
| Depreciation | 984,000 | 891,900 | 946,953 |
| Debt Service | 313,698 | 1,197,150 | 43,597 |
| Transfers Out | 671,860 | 430,675 | 565,000 |
| Other Financing Sources | - | 178,500 | - |
| Total Expenditures All Funds | $ 65,683,301 | $ 64,074,512 | $ 51,507,842 |

**Revenues and Trends**

**Taxes**

Property, sales, and charges for services represent approximately 73.3% of the annual budget for fiscal year 2022 and are the key revenue sources for Camden County. The largest of all these revenues is property taxes which is 36% of total revenue for the County. Sales taxes represent approximately 20% of the total revenues and charges for services represent approximately 17% of the total annual budget. Property taxes are derived from the property tax digest as valued each year by the Tax Assessor's Office. The taxes, Local Option Sales Tax (LOST) and Special Purpose Local Option Sales Tax (SPLOST) are collected by the State of Georgia and distributed to each entity in Camden County based on the negotiated formula in the sales tax agreement. The following graph reflects the key revenue sources for Camden County as compared to all revenue sources for FY 2022

**Budget Summary for Fiscal Year 2021-2022**
**Revenue and Expenditure Categories**

| Revenues by Category | Total For All Funds | % to Total Revenues |
|---|---|---|
| Taxes: Property | $ 24,040,726 | 36.60% |
| Taxes: Sales | 13,060,000 | 19.88% |
| Taxes: All Other Taxes | 4,481,275 | 6.82% |
| Licenses & Permits | 276,100 | 0.42% |
| Intergovernmental | 852,270 | 1.30% |
| Charges for Services | 11,018,305 | 16.77% |
| Fines and Fees | 2,183,185 | 3.32% |
| Investment Earnings | 47,215 | 0.07% |
| Office Rents | 103,190 | 0.16% |
| Other Revenues | 11,810 | 0.02% |
| Transfers In | 671,860 | 1.02% |
| Fund Balance/Retained Earnings | 8,937,365 | 13.61% |
| | $ 65,683,301 | 100.00% |

**Tax Digest**: The Chief Appraiser is responsible for the fair assessment on all property in Camden County. The total digest for the County increased by 8.5% this year due to new construction and reassessments. The general fund millage rate set the Board of Commissioners each year encompass the entire digest value. The digest is submitted to the State of Georgia Department of Revenue for approval each year once a millage rate has been set the Board of Commissioners. The tax millage rate remained fairly consistent at 11.70 mills from FY 2009 until FY 2015, at which time the general fund mill rate increased by 1.24 mills or approximately 8%. The mill rate represented 1 mill for economic development and .24 mills for general fund expenditures. By FY 2017, the County was forced to increase the millage again due to the drastic decline in the digest over the prior eight years. The digest had fallen by almost $523 million (29% value) between 2009 and 2016. One (1) mill of the tax, based on the current estimated digest this fiscal year, is equivalent to just over $1.55 million. There are three main exemptions that make up the majority of the County's exemptions. The first is a flat homestead exemption of $4,000 for all homeowners within the county at least one full year. The second exemption is also a flat exemption of $25,000 for all homeowners being at least 62 years of age. The third exemption is a freeze on the fair market value, based on a voter referendum in 2006. If the value decreases, so does the "freeze value." If the value goes up, however, the value is deemed "frozen" at the least amount since 2006. It represents the majority of the digest exemptions and has become a major source of decline in the digest at 10.7% of the total digest value for tax year 2021. This is equivalent more than a mill of tax. While projections are that the digest will increase, the freeze exemption will also grow with any increase to all homestead properties. Camden County is one of only 35 counties in Georgia (total of 159) that have this freeze.

There is one other revenue based on the digest collection, it is for the Unincorporated Tax District. The fund is representative of fire protection and recreation. The mill rate for this fund was increased by 1 mill in tax year 2019, where historically it has been under .70 mills since 2000. In 2000 the millage was reduced by .255 and this year it was reduced by another .05 mills.. The balance of the revenues are made up almost entirely from an insurance premium tax collected by the State of Georgia and disbursed to all entities in the county based on the sales tax agreement. The following chart reflects the slow recovery of

the digest since 2016 and the need for increases in the millage rate for both daily operations and economic development.

| | | CURRENT 2021 TAX DIGEST AND 5 YEAR HISTORY OF LEVY | | | | | |
|---|---|---|---|---|---|---|---|
| COUNTY WIDE | | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| COUNTY WIDE AREA | VALUE | | | | | | |
| | Real & Personal | $ 1,371,990,206 | $ 1,441,810,492 | $ 1,580,645,647 | $ 1,613,379,574 | $ 1,658,078,188 | $ 1,826,839,364 |
| | Motor Vehicles | 49,726,490 | 37,442,800 | 28,810,250 | 24,315,500 | 20,680,450 | 18,286,040 |
| | Mobile Homes | 9,039,894 | 8,887,588 | 9,455,816 | 9,571,679 | 16,532,183 | 11,432,644 |
| | Timber - 100% | 14,580,352 | 14,326,044 | 18,490,459 | 13,889,811 | 12,762,286 | 14,546,696 |
| | Heavy Duty Equipment | - | - | - | - | - | - |
| | Gross Digest | 1,445,336,942 | 1,502,466,924 | 1,637,402,172 | 1,661,156,564 | 1,708,053,107 | 1,871,104,744 |
| | Less Exemptions | 196,887,071 | 215,962,817 | 261,812,011 | 269,273,683 | 278,717,427 | 320,099,143 |
| | NET DIGEST VALUE | 1,248,449,871 | 1,286,504,107 | 1,375,590,161 | 1,391,882,881 | 1,429,335,680 | 1,551,005,601 |
| | RATE | | | | | | |
| | Gross Maintenance & Operation Millage | 16.570 | 16.300 | 15.675 | 18.150 | 18.330 | 18.262 |
| | Less Rollbacks (Local Option Sales Tax) | 2.630 | 2.360 | 2.270 | 2.360 | 2.540 | 2.700 |
| | NET M&O MILLAGE RATE | 13.940 | 13.940 | 13.405 | 15.790 | 15.790 | 15.562 |
| | TAX | | | | | | |
| | TOTAL M&O TAXES LEVIED | $17,403,391 | $17,933,867 | $18,439,786 | $21,977,831 | $22,569,210 | $24,136,749 |
| | Net Taxes $ Increase | $1,202,562 | $530,476 | $505,919 | $3,538,045 | $591,380 | $1,567,539 |
| | Net Taxes % Increase | 7.42% | 3.05% | 2.82% | 19.19% | 2.69% | 6.95% |

**Sales Tax**: This is the second largest component behind property taxes as compared to all budgeted funds, just over 20%. The primary source is made from Special Local Option Sales Tax (SPLOST) and must be kept totally separate for accounting and cash purposes. The second source represents Local Option Sales Tax (LOST) and is used only in the general fund. These revenues are projected each year based on historical data collections and a review of local economic conditions including discussions with the Planning Director for any possible new business activity.

**SPLOST**: Special Purpose Local Option Sales Tax is the primary source for the County's capital improvement funds. The State of Georgia allows counties by Official Code section, Chapter 8 of Title 49, to authorize the imposition of a special one percent sales tax. The County may implement a SPLOST up to six years, if there is an intergovernmental agreement in place between the County and the largest two cities. If there is no such agreement, then the length of the time for the tax will expire within five years. The timing of a SPLOST is very important due to the lead time prior to the election. The County would first draft possible projects that they feel are important enough to be voted on by the citizens county-wide. There has to be discussions with the cities about the possible projects and to determine if any of those projects are similar or overlap with the County's projects list. Once an agreement has been achieved, the intergovernmental agreement must be drafted and approved with a resolution to call for the tax to be on the ballot. A referendum is then drafted for approval by the Probate judge. The next step is to advertise for the election by the election official, hold the election, and certify the results. The SPLOST collections will begin with the next quarter sales after the election. The County has had seven SPLOSTS over the years since the first one in 1985. In FY 2021, there will be two SPLOSTS active, SPLOST 7 and SPLOST 8.

**SPLOST 7**: The citizens of Camden County approved this SPLOST in March 2013 and began collections on July 1, 2013 and ending on June 30, 2019. The overall collections for SPLOST 7 was $42.27 million. All top tier project dollars, deemed county-wide, have been collected and distributions to all participating entities beginning in May 2014. The first level, top tier projects are the Public Safety Data Sharing project for $2.0 million, the Public Safety Radio Communication System for $2.0 million, the Colerain Bypass project for $750,000, and Ambulances for $530,000. All monthly collections were disbursed each month to all the entities by the appropriate formula as in the intergovernmental agreement.

**SPLOST 8**: The citizens of Camden County approved this SPLOST in March 2019 with over 77% approval. Collections began on July 1, 2019 and end of June 30, 2025. Projects are based on an estimated collection over six years of $55 million. The first level, top tier projects in order of priority are a continuation of the Public Safety Radio Communications System for $1.0 million, County-Wide Ambulances for $1.25 million, Superior Court Record Preservation for $550,000, Property Acquisition for $1.5 million, Library Renovation/Design for $400,000, Highway 17 (Blue Bridge) Boat Ramp/Parking for $250,000, a Public Health Department Facility for $1.2 million, and lastly a Public Safety Complex for E911 and Emergency Management Agency (EMA) for $4.1 million. These county-wide projects total $10.25 million. Once $47 million has been collected from the SPLOST tax and prior to any further proceeds distribution, the County shall receive $2.1 million for the Public Safety Complex for E911 and EMA. Camden County projects include renovations, construction, extensions and improvements of areas including, but not limited to, Camden County government buildings and offices for $2.931 million, Camden County roads, streets, bridges and drainage project to include but not limited to paving and re-surfacing for $4.155 million, and for upgrading and purchasing of County equipment, vehicles and technology for just over $5.44 million. County projects total just over $12.5 million.

**LOST:** Local Option Sales Taxes are collected by the State and distributed to each entity based on population, unless a negotiated formula is reached. Camden County has an agreement in place. The State of Georgia allows counties by Official Code section, Chapter 8 of Title 49, to authorize the imposition of a one percent sales tax. This tax may be implemented for a period of ten years, based on the most current census. There must be a negotiated agreement to the State, no later than two years after the most current census numbers have been released. Currently, Camden County receives only 46% of the total one percent sales tax. It currently generates approximately $4.0 million per year. This year, it is estimated that $4.18 million will be collected.

**All Other Taxes**

These revenues are from smaller collections of taxes during the fiscal year, but are still important to the overall revenue collections. These include such sources as TAVT (Title Ad Valorem Tax), penalties and interest for prior year property tax collections, banking taxes, contractor and alcohol licenses, and intangible taxes. These revenues are projected each year based on historical data collections and a review of delinquent property tax accounts including discussions with the Tax Commissioner and Planning Director. These revenues comprise just under 7% of total budgeted revenues. They represent the general, unincorporated tax district, and hotel/motel funds.

**License and Permits**

These revenues are from such sources as business licenses, building permits and subdivision fees. This revenue source is approximately 0.42% of total budgeted revenues. These revenues are projected each year based on historical data collections and a review of local economic conditions including discussions with the Planning Director. For FY 2022, it represents revenue for the general fund and impact fees.

**Intergovernmental**

These revenues are from other governments in the form of operating grants, capital grants, and shared assets. This revenue source is only 1.3% of total budgeted revenues. These revenues are projected each year, partially based on historical collections, but also current contracts, submissions for new grants, and renewed grants. This funding source represents collections for the general fund, SPLOST 7 reimbursements from the State of Georgia, the Georgia transportation fund, and budgeted revenue for the shared asset fund.

**Charges for Services**

Charges for services include such revenues as agent fees and commissions (for the collection of vehicles tags and property taxes), court fees, jail telephone fees, EMS (ambulance) fees, curbside collection fees, E911 fees, and landfill fees. This revenue source is the third largest at 16.77% of total budgeted revenue. These revenues are projected each year based mostly on historical data collections. The ambulance, curbside, and landfill fees are additionally reviewed with the corresponding Directors for any new trends.

**Fines and Fees**

These revenues are from all the courts in Camden County. It includes such revenues as collections for the general fund, law library, jail and staffing, and drug abuse funds. It also includes fines from all courts during normal operations and special fines that are kept separate for accounting purposes and some specified period. This revenue source is 3.33% of total budgeted revenue. These revenues are projected each year based on historical data collections.

**Investment Earnings**

This source is directly from interest earned from investments made on idle cash. In 2008 the County was earning as much as a 5% return and in 2015 as little as 0.25% return. In 2016, the County contracted with Multi-bank Securities/eConnect Direct, in association with the Association of County Commissioners of Georgia (ACCG), to use an online service to invest in short and long term investments. Predominantly the Solid Waste fund utilizes this investment method for securing closure and post-closure costs in accordance with the Environmental Protection Agency. The general fund has utilized this investment method for very short term investments during the fiscal year. Although variable, the return on investment are as high as 3.15% on some certificates of deposit, although the majority of the investments are at a new low of .0.10% due to the economic downturn. The other method of investment is an account with the Office of the Georgia State Treasurer earning just 0.05% yield. This revenue source is very small part of the budget at 0.07% of total budget. This revenue type is projected each year based on historical data collections and review of estimate idle cash for the upcoming fiscal year. This revenue is based in all funds. In FY2021 interest rates plummeted due to economic conditions resulting from the COVID19 pandemic.

**Miscellaneous**

Miscellaneous revenues are received each year that are not otherwise classified in a specific category. This revenue source is also a very small part of the budget revenue at 0.02% of the total budget. These revenues are projected each year based on historical data collections.

**Other Financing Sources**

There are three remaining sources of revenues in the budgeted funds, transfers and fund balance/retained earnings. Transfers this year consists of only two transfers out of the general fund (as an expense) and into the E911 fund ($128,150) and capital expenditure fund ($543,710) as revenue. Fund balance was used to balance several of the county funds. The jail and staffing fund has budgeted approximately $90,000 as revenue from fund balance. Shared assets has budgeted $50,000 of fund balance use. Emergency 911 in addition to a transfer in from the general fund is budgeted to use approximately $241,150 of fund balance as a revenue source. Capital Improvements is budgeted to use $160,000 of fund balance, Georgia Transportation is budgeted to use $188,000, Solid Waste budgeted to use $672,600, and American Rescue Plan fund is budgeted to use $5.3 million in fund balance. This amount is carryover from the ARP funds

received in May 2021 and planning is currently in process. Lastly, SPLOST funds is budgeted heavily to use $2.22 million in fund balance as a planned revenue source.

## Capital Project Funds

This section discusses the County's capital project funds. They are used to account for financial resources related to the acquisition or construction of major capital facilities and major capital equipment (other than proprietary funds). Funding sources may include bond proceeds, Special Purpose Local Option Sales Tax (SPLOST), and other unrestricted funds such as operating transfers from the general fund.

The County's annual budget process includes the preparation of a five-year capital improvement program and the preparation of a current one-year capital budget for general purpose capital requirements. The capital improvement program budget is prepared as a planning document to review for future needs as presented to the Chief Financial Officer and Board of Commissioners from Department Directors. These requests are ranked by importance and provided to the Board of Commissioners during the regular budget process. The current year approved requests are funded based on priority and available revenues. It is subject to change each year as the needs for such items as heavy equipment, buildings, vehicles, and technology become better known. Some of these items, while they may be very important and not able to be funded in the current year, may become a viable list for the next SPLOST referendum.

The defining classification for capital assets is based on four criteria. The first is simply due to the cost of the assets which is outlined in the financial policies as $5,000 or more. The second is one classifies the request with the frequency of the assets presented – i.e. the asset is a one-time expenditure and the asset has a useful life of more than five years. The third criteria is based on legal requirements for having separate funding sources. The last is based on grants or other funding sources for an asset that is specific in nature and cannot be used for any other asset.

The Chief Financial Officer prepares a sliding schedule based on the needs and then on available funding with no borrowing. This schedule is then presented to the Board of Commissioners during the budget presentation. Appropriations for all approved capital items for the current fiscal year become part of the annual adopted budget. Capital assets that do not meet the funding requirements for inclusion in the capital projects fund are funded within the various departmental operating budgets. These assets are typically for small equipment and furniture that are used in general operations.

The County's capital project funds for fiscal year 2022 total $12.8 million and are listed below:

- SPLOST 7
- SPLOST 8
- Capital improvements
- Georgia transportation
- Impact fees
- County shooting range

Each capital project fund budget is discussed below and reflects the project(s) within each fund for this fiscal year.

**SPLOST 7:** This fund was created for the one percent sales tax that began being collected July 1, 2013. The referendum was approved for $65 million. Actual revenue received was $42.27 million. There is a negotiated intergovernmental agreement that provides how funds collected are distributed after the initial top tier projects have been satisfied. This year an amendment to the original intergovernmental agreement

was agreed upon between the County and cities extending the completion date of all projects to June 30, 2022. It is reflected in the chart below.

**SPLOST Authorization by Intergovernmental Agreement**

| Entity | Percentage | Actual Totals |
|---|---|---|
| Camden County | 27.92% | $ 10,313,099 |
| City of St. Marys | 29.82% | $ 11,014,922 |
| City of Kingsland | 27.77% | $ 10,257,692 |
| City of Woodbine | 7.00% | $ 2,585,662 |
| Public Service Authority | 7.49% | $ 2,766,659 |
| County-wide "Top Tier" | N/A | $ 5,335,000 |
| Total | 100% | $ 42,273,034 |

The expected projects were budgeted, as outlined on the next page, based on probability to start and finish identified projects during the fiscal year 2022. It was also based on fund balance for this fiscal year of $1.22 million. The SPLOST expenditures have been budgeted for each fiscal year rather than based on the estimated collections for the complete referendum. In this case, all major projects will be completed. For FY 2022 the remaining funds will be expended on roads projects as all other project have been completed.

Continued

CAMDEN COUNTY, GEORGIA

SCHEDULE OF PROJECT EXPENDITURES WITH SPECIAL SALES TAX PROCEEDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| Project<br>Special Local Option Sales Tax 7 | Original Budget | Amended Budget | FY2022 Budget |
|---|---|---|---|
| County-Wide Projects | | | |
| Public Safety - Multi Agency Data Sharing System | $ 2,000,000 | $ 2,000,000 | $ - |
| Public Safety Radio Communication System | 2,055,000 | 2,055,000 | - |
| Colerain Road / Bypass Hurricane Evacuation^ | 750,000 | 750,000 | - |
| Ambulances for County - Wide Emergency Services | 530,000 | 530,000 | - |
| Land / Infrastructure - Economic Development | 1,500,000 | - | - |
| Total County-Wide Projects | 6,835,000 | 5,335,000 | - |
| Buildings, Recreation, and Other | | | |
| Fire Station 18 Expansion | 500,000 | 600,000 | - |
| Juvenile Court Building | 250,000 | 335,000 | - |
| Library Parking Lot & Drainage | 225,000 | - | - |
| Tarboro Parking Lot | - | - | - |
| County Extension Parking Lot | 80,000 | - | - |
| Various Buildings Renovations | 115,700 | 55,000 | - |
| Heavy Machinery & Equipment | 5,703,000 | 3,090,000 | - |
| Vehicles | 1,402,000 | 1,395,000 | - |
| Technology & Connection Enhancements | 1,177,000 | 695,000 | - |
| PSA - Parks & Equipment | 2,896,000 | 2,767,000 | - |
| City of Kingsland (buildings, roads and drainage) | 16,639,629 | 10,258,000 | - |
| City of St. Mary's (buildings, roads and drainage) | 17,831,293 | 11,015,000 | - |
| City of Woodbine (buildings, roads and drainage) | 4,071,550 | 2,585,700 | - |
| Total Buildings, Recreation, and Other | 50,891,172 | 32,795,700 | - |
| Debt Service Interest | - | - | - |
| Camden County - Road Projects | | | |
| Camden County | 7,273,828 | 3,075,000 | 1,223,020 |
| Camden County (LMIG Joint Projects)^ | - | 829,800 | - |
| Total Camden County - Road Projects | 7,273,828 | 3,904,800 | 1,223,020 |
| Total All Projects | $ 65,000,000 | $ 42,035,500 | $ 1,223,020 |

^ *GADOT reimbursements and participation.*

**SPLOST 8:** The fund was created for the one percent sales tax that began on July 1, 2019. The referendum was approved for $55 million. There is a negotiated intergovernmental agreement that provides how funds collected are distributed. Thirty-five percent (35%) of each monthly SPLOST revenue is allocated for top tier projects, with the remaining distributed in accordance with the percentages designated in the intergovernmental agreement. This is reflected in the chart below.

| SPLOST #8 | | | | | | |
|---|---|---|---|---|---|---|
| Distribution Split Up To $49.1 million | | | | Distribution Split After $49.1 million | | |
| Entity | Total Share | PSA 7.27% | Estimated Split | 2010 Population Percentage | Split After $49.1M | Total SPLOST |
| Level 2 County-Wide Projects | 100% | | $ 12,350,000 | | | $ 12,350,000 |
| St. Marys | 30.96% | 2.46% | $ 11,376,229 | 33.89% | $ 1,999,510 | $ 13,375,739 |
| Kingsland | 28.83% | 2.30% | $ 10,595,465 | 31.57% | $ 1,862,630 | $ 12,458,095 |
| Woodbine | 3.96% | 0.20% | $ 1,454,367 | 2.80% | $ 165,200 | $ 1,619,567 |
| PSA | 7.27% | 0.00% | $ 2,670,000 | 0.00% | $ - | $ 2,670,000 |
| County | 28.98% | 2.31% | $ 10,653,939 | 31.74% | $ 1,872,660 | $ 12,526,599 |
| Total | 100.00% | 7.27% | $ 49,100,000 | 100.00% | $ 5,900,000 | $ 55,000,000 |

The expected projects were budgeted, as outlined on the following schedule, based on probability to start and finish identified projects during the fiscal year 2022. It was also based on the estimated collections for this fiscal year estimated at $9.88 million.

Continued

CAMDEN COUNTY, GEORGIA

SCHEDULE OF PROJECT EXPENDITURES WITH SPECIAL SALES TAX PROCEEDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| Project<br>Special Local Option Sales Tax 8 | Original<br>Budget | FY2022<br>Budget |
|---|---|---|
| County-Wide Projects | | |
| Public Safety Radio Communication System | $ 1,000,000 | $ - |
| Ambulances for County - Wide Emergency Services | 1,250,000 | 300,000 |
| Superior Court Record Preservation | 550,000 | 150,000 |
| Property Acquisition | 1,500,000 | - |
| Library Renovation / Design | 400,000 | 400,000 |
| Highway 17 (Blue Bridge) Boat Ramp / Parking | 250,000 | 250,000 |
| Public Health Department Facility | 1,200,000 | 1,200,000 |
| Public Safety Complex - E911 / EMA | 4,100,000 | - |
| Total County-Wide Projects | 10,250,000 | 2,300,000 |
| County-Wide Projects | | |
| Public Safety Complex - E911 / EMA | 2,100,000 | - |
| Camden County Projects | | |
| Government Buildings and Offices | 2,931,000 | 1,000,000 |
| Roads, Streets, Bridges and Drainage projects | 4,155,000 | 244,800 |
| Equipment, Vehicles, and Technology | 5,440,599 | 2,244,500 |
| Total County Projects | 12,526,599 | 3,489,300 |
| Debt Service Interest | - | - |
| Municipalities and PSA Projects | | |
| PSA - Parks & Equipment | 2,670,000 | 419,000 |
| City of Kingsland ***Note 1*** | 12,458,095 | 1,664,100 |
| City of St. Mary's ***Note 1*** | 13,375,739 | 1,787,000 |
| City of Woodbine ***Note 1*** | 1,619,567 | 228,600 |
| Total Municipalities and PSA Projects | 30,123,401 | 4,098,700 |
| Total All Projects | $ 55,000,000 | $ 9,888,000 |

***Note 1 - Original budget restated from prior year to referendum projection***

The SPLOST expenditures have been budgeted based on budgeted collections for the fiscal year rather than based on the estimated collections for the complete referendum.

**Capital Improvements:** This fund was established many years ago to help in the year-to-year needs of minor and major equipment that was not able to be funded in any other manner. The funding source is strictly from general fund transfers. Each year, once the budget is mostly complete, the approved equipment and capital items are added into the various capital project budgets. Once the totals are reviewed, the Chief Financial Officer makes a determination as to the ability to add any additional funding to this fund from the general fund. This funding is used as future funding to establish a smooth transition from year-to-year to balance the requests for capital assets. The funding for this fund was $543,710 from the general fund and budgeted use of $160,000 fund balance.

**Georgia Transportation:** This fund was established five years ago with the implementation of a new sales tax program through the State of Georgia, Department of Transportation (GADOT). It is known as the Local Maintenance and Improvement Grant (LMIG). All funds from the sales tax are collected at the State. The formula for each local entity distribution is – local population divided by State population (times 1/3 weighted) plus local County mileage of roads divided by the State mileage of roads (times 2/3 weighted). Based on this formula, Camden County's share is less than one quarter of a percent (.23%). In addition, since the County did not pass a Transportation Special Purpose Local Option Sales Tax (TSPLOST), the County must match these funds with 30% funding locally, rather than 10% match for the counties that did pass the TSPLOST. Currently, the match is taken from the County's SPLOST road program as dedicated funding to LMIG. The State requires a report to be filed by the County, which is inspected by the State, to ensure that the program funds and match were used in accordance with GADOT specifications. This year's expected funding is $383,000 based on the formula presented above and budgeted use of fund balance of $188,000. The match from SPLOST 8 for this year's funding is $244,800.

All projects scheduled are for resurfacing on the following roads:

| Street Name | Mileage |
|---|---|
| **Priority A** | |
| Duck Blind Way | 0.43 |
| Green Wing Road | 0.14 |
| Mallard Point Drive | 0.6 |
| Wood Duck Drive | 0.29 |
| Pintail Lane | 0.18 |
| Browntown Road | 0.81 |
| Creek Lane | 0.15 |
| Landing Cirle | 0.45 |
| Landing Drive | 0.32 |
| River Landing Road | 0.61 |
| Temple Creek Drive | 0.48 |
| Total | 4.46 |
| **Prioity B** | |
| Jimmy Foddrell Road | 0.6 |
| Old Burnt Fort Road | 0.45 |
| Georgia Episcopal Center Road | 0.61 |
| Alberta Drive | 0.28 |
| Ashley Street | 0.01 |
| Nicole Street | 0.2 |
| Virginia Avenue | 0.41 |
| Piney Bluff Road | 0.99 |
| Total | 3.55 |
| | |
| Combined Total | 8.01 |

**Impact Fees:** This fund was established in FY2009 – FY2010 to provide for the collection of impact fees based on the implementation plan document for Camden County to process impact fees. The document was approved by the State of Georgia, Department of Community Affairs (DCA). Fees are collected and brought into the fund based on a percentage toward each type of approved assets such as fire trucks, library renovations, or recreation projects. In 1990, the Georgia Development Impact Fee Act (DIFA) was enacted into law. Impact fees are one-time fees charged to land developers and home builders to help defray the costs of expanding capital faculties to serve new growth such as roads, fire trucks, and schools. DIFA enable local governments to charge new development for a proportionate share of infrastructure capacity it requires. However, the Act places restrictions on the categories of capital facilities for which new development can be charged. It also establishes rules under which impact fees must be calculated, collected, expended, accounted for and administered. Complying with the requirements of DIFA requires many local governments to make changes to their land development regulations and associated administrative activities. For communities experiencing significant growth, impact fees can be a substantial source of revenue for financing needed future capital improvements without adding more tax burden to citizens of the county.

Due to the fact that Camden County did not implement the plan document until the economic recession began, the original fees in the plan were cut to one third of those fees. The Board of Commissioners felt that it would be too much of a burden on developers in the area. As a result, fees have been collected since the program began and are reserved in this fund. It is with the understanding that in the future, there will be enough money collected towards some of the specific project lists that will be funded. As of June 2021 there is $420,200 in this fund. However, since it is distributed among seven categories such as recreation, library, and emergency services, for approximately sixty projects, there is not adequate funding at this time for any one project to begin. A planned purchase for FY2019 was funding of approximately 75% of a fire truck with the remaining 25% funded by the Unincorporated Tax District to allow the first major purchase from this fund. The expected purchase date was June 2019, but production delayed the delivery until FY2020.

## Debt

This section discusses the County's debt and debt service obligations(s) of a long-term nature.

**Legal Debt Margin** – The present State of Georgia constitutional limit on direct general obligation bonds for Camden County is the amount equivalent to 10% of the net assessed valuation of taxable property for debt services purposes. The constitutional debt limitation applies to all general obligation bonds authorized. However, addition general obligation bonds may be authorized if is approved by a majority of the County citizens in an election held for that purpose. Camden County last used general obligation bonds to build a new jail in 1984. The bonds were issued for $1.1 million and fully retired in 1994. Camden County has no general obligation bonds authorized at this time. The unused legal debt margin is demonstrated below.

Continued

**Legal Debt Margin**
**Fiscal Year 2022**

| | |
|---|---|
| Total Assessed Value of Taxable Property | $ 1,871,104,744 |
| Less: Exemptions for Bond Purposes | 320,099,143 |
| Net Assessed Valuation of Taxable Property | $ 1,551,005,601 |
| Debit Limit - 10% of taxable value | $ 155,100,560 |
| General Obligation Back Debt | $ - |
| Less: Assets in Debt Service Fund Available for Payments | - |
| Total Deductions | $ - |
| Unused Legal Debt Margin | $ 155,100,560 |

**Long Term Obligations** – Camden County has no long-term debt obligation. A final payment was made in advance of maturity in March 2021 for the following bond issue:

On April of 2002, Solid Waste Management Authority (SWMA) Revenue Bonds were issued totaling $6,755,000. The purpose of the bonds was for acquiring, constructing, and equipping an additional solid waste disposal site for construction and debris. The interest rates ranged from 3.75% to 5%, with a maturity date of March 2022. The Construction and Debris (C & D) landfill was created to free up space in the Municipal Solid Waste (MSW) facility that takes household type garbage. The MSW site requires a liner and costs more per ton to operate. The C&D site takes construction type materials such as concrete, lumber, and drywall. It does not require a liner based on the type of materials able to be placed into the facility. Thus, the costs of operations are much less per ton and the County is saving much needed future space for MSW type waste. On March 2012, the SWMA issued $4,040,000 to advance refund the outstanding 2002 Revenue Bonds to take advantage of the interest rate savings. The new bonds had interest rates ranging 2.5% to 3% with the same maturity date of March 2022. The estimated savings from this refunding was approximately $566,000. The SWMA paid for the debt service each fiscal year from the collection fees for landfill waste brought into the two facilities.

There is a required amount that must be recognized for closure and post closure costs associated with the landfills. It is based on the requirements of the Environmental Protection Division (EPD). Each year a calculation is made based on the remaining capacity of the landfills by a third party engineer. Each time a new landfill cell is completed, it gives additional capacity. It also reduces the total build out capacity for future growth. This calculation varies widely each year due to new cells being added to the current capacity as compared to the total available future capacity and eventual closing of the landfills. It has been as high as $1.6 million per year and as low $0. Last year's closure expense was $294,678 for a total liability of $4,923,959. This year's expected costs for closure and post closure is $400,000. This is a liability calculation only and is fully funded by the SWMA for landfill collection fees. However, Camden County has a financial policy to fully fund this liability on a year-to-year basis and not wait until the total liability has to be funded. This is accomplished by setting aside approximately the same amount as the annual liability into a secure investment that will earn interest. The interest and principal is reinvested as the security matures, to help with the total future costs in closing the landfill(s).

## Fund Balance/Retained Earnings

This section discusses the County's fund balances and retained earnings. They are used to account for the equity in each fund. Financial resources are required each budget year to maintain operations of the government. In reviewing average collections and disbursements for each fund, it can reflect where we may be faced with unequal revenue or cash flow situations during the fiscal year. Unequal or uncollectible revenues, as well as unforeseen expenditures, require that the County maintain adequate fund balances/retained earnings to remain fiscally responsible and stable in the financial management of Camden County.

These funds may be used to maintain on-going operations from year-to-year as the County may have unforeseen issues both during and after the adoption of the annual budget. As the County has not fully recovered from the last economic downturn, fund balance has been used for such purposes. The General Fund used fund balance from FY2015 to FY2018 as a funding source for operations. While this is perfectly permitted, it is not good practice to depend on non-operating funding sources to balance the budget. In FY 2022, no fund balance use is budgeted for the general fund. The County's Financial Policy states that unassigned general fund balance will be considered fully funded at an amount which represents 25% of the current annual budget. This means that the balance is not assigned for any other purpose and may be used for any unexpected issues such as cash flow or storm related expenses. In FY2021 reached that goal after five years of being underfunded. In FY2021, the general fund increased fund balance by approximately $5.6 million. The current unassigned balance is approximately 28% of the FY 2022 budget and is considered fully funded.

While funds other than the general fund have also used fund balance, they were mostly used as a known reduction for a specific purpose such as SPLOST, capital improvements, or ARP. The two enterprise funds use retained earnings from time to time. However, their use is specific in nature for large purchases such as equipment and does not deplete their balances. There is even one County fund that has no fund balance, Hotel/Motel tax fund. It must legally disburse its total revenues collected each year based on the County's 3% collection rate.

The following charts will give additional detail on county-wide fund equities.

### Changes in Fund Balance for Fiscal Year 2021-2022

| | General Fund | Special Revenues | Enterprise | Debt Service | Capital Projects |
|---|---|---|---|---|---|
| Unaudited Fund Balance 6/31/2021 | $ 10,358,501 | $ 8,034,951 | $ 8,809,403 | $ - | $ 7,850,048 |
| Budgeted Revenues (exluding budgeted use of fund balance) | $ 36,062,860 | $ 4,231,756 | $ 6,538,740 | $ - | $ 9,912,580 |
| Budgeted Expenditures | $ 36,062,860 | $ 9,926,721 | $ 7,211,340 | $ - | $ 12,482,380 |
| Estimated Ending Fund Balance 6/30/2022 | $ 10,358,501 | $ 2,339,986 | $ 8,136,803 | $ - | $ 5,280,248 |
| Fiscal Year % Change | 0.0% | -70.9% | -7.6% | 0.0% | -32.7% |
| Increase (Decrease) in Fund Balance | $ - | $ (5,694,965) | $ (672,600) | $ - | $ (2,569,800) |

Operating & Capital Fund Summaries

| | General Fund | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Debt Service Fund | All Funds Total |
|---|---|---|---|---|---|---|
| Unaudited Fund Balance 6/30/2021 | 10,358,501 | 8,034,951 | 7,850,048 | 8,809,403 | - | 35,052,903 |
| Revenues: | | | | | | |
| Property Taxes - Current | $ 21,850,170 | 1,590,556 | | | | 23,440,726 |
| Property Taxes - Prior Years | 600,000 | | | | | 600,000 |
| Sales Taxes | 4,180,000 | | 8,880,000 | | | 13,060,000 |
| Excise and Special Use Taxes | 3,178,525 | 1,153,750 | | 149,000 | | 4,481,275 |
| Licenses and Permits | 180,100 | | 96,000 | | | 276,100 |
| Court and Official Offices | 1,962,600 | 220,585 | | | | 2,183,185 |
| Office Rents | 103,190 | | | | | 103,190 |
| Service Charge Revenues | 3,535,105 | 1,122,300 | | 6,360,900 | | 11,018,305 |
| Intergovernmental Revenues | 458,170 | 11,100 | 383,000 | | | 852,270 |
| Investment Income | 12,000 | 5,315 | 9,870 | 20,030 | | 47,215 |
| Other Revenues | 3,000 | | | 8,810 | | 11,810 |
| Transfers In | | 128,150 | 543,710 | | | 671,860 |
| Other Financing Sources | | | | | | |
| Total Revenue | 36,062,860 | 4,231,756 | 9,912,580 | 6,538,740 | - | 56,745,936 |
| Expenditures: | | | | | | |
| General Government | 5,599,177 | | | | | 5,599,177 |
| Judiciary | 2,979,280 | | | | | 2,979,280 |
| Public Safety | 14,750,580 | 1,123,672 | 571,200 | | | 16,445,452 |
| Public Works | 1,945,920 | | | | | 1,945,920 |
| Health and Welfare | 726,954 | | | | | 726,954 |
| Culture and Recreation | 456,757 | - | | | | 456,757 |
| Housing and Development | 1,332,240 | | | | | 1,332,240 |
| Insurance | 6,031,392 | | | | | 6,031,392 |
| Other Government Services | - | 2,151,205 | 2,791 | 4,467,120 | | 6,621,116 |
| Capital Costs | 750,000 | 6,013,409 | 7,530,779 | 1,320,000 | | 15,614,188 |
| Intergovernmental | 818,700 | 638,435 | 4,377,610 | 126,522 | | 5,961,267 |
| Depreciation | - | | | 984,000 | | 984,000 |
| Debt Service | - | | | 313,698 | | 313,698 |
| Transfers Out | 671860 | | | | | 671,860 |
| Total Expenditures | 36,062,860 | 9,926,721 | 12,482,380 | 7,211,340 | - | 65,683,301 |
| Net Increase (Decrease) in Fund | - | (5,694,965) | (2,569,800) | (672,600) | - | (8,937,365) |
| Projected Ending Fund Balance at June 30, 2022 | 10,358,501 | 2,339,986 | 5,280,248 | 8,136,803 | - | 26,115,538 |

# GENERAL FUND



## General Fund

The adopted general fund budget for fiscal year 2022 is presented in this section. The revenues, expenditures, and comparisons are presented to reflect the changes in the revenues and expenditures from the actual fiscal year 2021. In addition, there are several actual fiscal years that show trends in these changes. The adopted budget was balanced using a slight decrease in the millage rate from 15.79 mills to 15.562 mills. Further, no fund balance was used in balancing the budget for FY 2022.

### Revenues and Expenditures

The chart on the following page provides a percentage basis of all revenues and expenditures by major categories. It reflects the County's revenue sources and the large differential gap between taxes and all other revenue sources. In addition, the expenditures reflect the key categories with the largest percentage allocated to Public Safety. The adopted general fund budget for FY 2022 is $36,062,860.

Budget Summary for Fiscal Year 2022

| Revenues by Category | | FY2022 | Percent (%) of Total |
|---|---|---|---|
| Property Taxes - Current | $ | 21,850,170 | 60.6% |
| Property Taxes - Prior | $ | 600,000 | 1.7% |
| Sales Taxes | $ | 4,180,000 | 11.6% |
| Excise and Special Use Taxes | $ | 3,178,525 | 8.8% |
| Licenses and Permits | $ | 180,100 | 0.5% |
| Court and Official Offices | $ | 1,962,600 | 5.4% |
| Office Rents | $ | 103,190 | 0.3% |
| Service Charge Revenues | $ | 3,535,105 | 9.8% |
| Intergovernmental Revenues | $ | 458,170 | 1.3% |
| Interest Revenue | $ | 12,000 | 0.0% |
| Other Revenues | $ | 3,000 | 0.0% |
| Transfers In | | - | 0.0% |
| Other Financing Sources | | - | 0.0% |
| Total Revenues General Fu | $ | 36,062,860 | 100.0% |

| Expenditures by Category | | FY2022 | Percent (%) of Total |
|---|---|---|---|
| General Government | $ | 5,599,177 | 15.5% |
| Judiciary | $ | 2,979,280 | 8.3% |
| Public Safety | $ | 14,750,580 | 40.9% |
| Public Works | $ | 1,945,920 | 5.4% |
| Health and Welfare | $ | 726,954 | 2.0% |
| Culture and Recreation | $ | 456,757 | 1.3% |
| Housing and Development | $ | 1,332,240 | 3.7% |
| Insurance | $ | 6,031,392 | 16.7% |
| Other Governmental Services | $ | - | 0.0% |
| Capital Costs | $ | 750,000 | 2.1% |
| Intergovernmental | $ | 818,700 | 2.3% |
| Depreciation | $ | - | 0.0% |
| Debt Service | $ | - | 0.0% |
| Transfers Out | | 671,860 | 1.9% |
| Total Expenditures General | $ | 36,062,860 | 100.0% |

Budget Comparison for Fiscal Year 2022

| Revenues by Category | FY 2022 | FY 2021 | Difference |
|---|---|---|---|
| Property Taxes - Current | $21,850,170 | $20,822,824 | $ 1,027,346 |
| Property Taxes - Prior | $ 600,000 | $ 490,000 | 110,000 |
| Sales Taxes | $ 4,180,000 | $ 3,736,200 | 443,800 |
| Excise and Special Use Taxes | $ 3,178,525 | $ 2,850,465 | 328,060 |
| Licenses and Permits | $ 180,100 | $ 156,730 | 23,370 |
| Court and Official Offices | $ 1,962,600 | $ 1,551,500 | 411,100 |
| Office Rents | $ 103,190 | $ 100,000 | 3,190 |
| Service Charge Revenues | $ 3,535,105 | $ 3,440,642 | 94,463 |
| Intergovernmental Revenues | $ 458,170 | $ 1,025,841 | (567,671) |
| Interest Revenue | $ 12,000 | $ 112,814 | (100,814) |
| Other Revenues | $ 3,000 | $ 11,200 | (8,200) |
| Transfers In | $ - | $ - | - |
| Other Financing Sources | - | 336,500 | (336,500) |
| Total Revenues General Fund | $36,062,860 | $34,634,716 | $ 1,428,144 |

| Expenditures by Category | FY2022 | FY 2021 | Difference |
|---|---|---|---|
| General Government | $ 5,599,177 | $ 5,162,963 | $ 436,214 |
| Judiciary | $ 2,979,280 | $ 2,777,047 | 202,233 |
| Public Safety | $14,750,580 | $13,562,422 | 1,188,158 |
| Public Works | $ 1,945,920 | $ 1,818,997 | 126,923 |
| Health and Welfare | $ 726,954 | $ 1,110,872 | (383,918) |
| Culture and Recreation | $ 456,757 | $ 420,607 | 36,150 |
| Housing and Development | $ 1,332,240 | $ 1,270,433 | 61,807 |
| Insurance | $ 6,031,392 | $ 5,916,000 | 115,392 |
| Other Governmental Services | $ - | $ - | - |
| Capital Costs | $ 750,000 | $ 1,305,000 | (555,000) |
| Intergovernmental | $ 818,700 | $ 859,700 | (41,000) |
| Depreciation | $ - | $ - | - |
| Debt Service | $ - | $ - | - |
| Transfers Out | $ 671,860 | 430,675 | 241,185 |
| Total Expenditures General Fund | $36,062,860 | $34,634,716 | $ 1,428,144 |

**Significant Budget Highlights**

- Taxes including property, sales, and other taxes total $29.8 million, or approximately 83% of total revenue source for the general fund. Property tax is the largest category of revenue for the general fund. The category includes property, timber, vehicle, and mobile home taxes. Property tax is budgeted for FY 2022 at approximately $21.9 million, or 61% of total revenue. There is an increase of $1.03 million in property tax for FY2022 due mostly to growth in the tax digest from new

residential construction and reassessment of properties set by the Tax Assessor's Office. Collection of prior year property taxes make up 1.7% of total budgeted revenue. Local Option Sales Tax (LOST) is budgeted at $4.2 million, or 11.6% of the general fund budget. This tax is driven by sales taxes paid in the county by residents as well as non-resident visitors. There was a significant increase to LOST this year due to several factors: the market place facilitator tax (internet sales tax) took effect last year; a large audit adjustment was made by the state due to collections of a local retailer whose sales tax is now included in the monthly distribution; and an increase in sales tax due to inflation. Other taxes include Title Ad Valorem Taxes (TAVT), penalties and interest, alcohol beverage tax, and intangible tax to name a few. Other taxes total approximately $3.18 million, or 8.8% of the general fund revenue budget. This budget category increased by $328,060 or 11.5%, based on historical data.

- The next largest revenue source for the County is service charge revenue (also known as commissions and fees) for services such as commission on tax collection, and the largest segment, EMS collections (ambulance service). Service Charge revenues total $3.54 million, or 9.8% of the revenue budget. There was only a minimal decrease in this year's budget for charges for services based on historical data.
- Fines and fees (court and official offices) are the third largest revenue source after taxes and charges for services. Fines and fees are collected from the courts and are budgeted this year at $1.96 million, or 5.4% of the general fund revenue budget. Fines and fees increased significantly by approximately $411,100 or 26% from FY2021. This increase was based on historical data. Probate Court's annual revenue had declined significantly for a three year period with the first increase in FY2021.
- Proposed budget expenditures for the general fund total $36,062,860 and are 4.12% more than the prior year's budget. The expenditures requested by departments and offices exceeded the projected revenues by $3.1 million and were a $4.9 million increase over last year's budget. The requested increase was mostly in new position requests and salary increases. The salary increases were capped at 2% for an evaluation program, 6 approved new positions (32 requested), an increase in Sheriff's Office expenditures of 6%, and EMS expenditures of 3.35%.
- Fund balance is not being used to balance the fiscal year 2022 budget. However, the economic impact from the coronavirus pandemic has been sudden and unprecedented. The full effect of these impacts continue in FY2022, with unknown length of the pandemic and unprecedented high inflation rates effecting operational costs such as fuel for public safety and stone for public works. Economic conditions will be continuously assessed and analyzed and as the impact becomes clearer for Camden County, adjustments to the budgets may be considered.

**Significant Expenditure Cost Drivers**

- The most significant cost driver in the general fund is salaries and benefits. At approximately $18.3 million, salaries and benefits represent 50.6% of the general fund budget. Salary and benefits includes regular and overtime wages, employer taxes, retirement contributions, and safety equipment. It should be noted that additional salaries and benefits are budgeted in the Solid Waste, Curbside, Two Rivers Gun Range, Emergency 911, and the Unincorporated Tax District, totaling $3.5 million.
- Public Safety is the largest category within the general fund at $14.75 million, or 40.9% of the general fund budget. Public Safety includes, the Sheriff's Office [patrol, corrections, Cumberland patrol (costs 100% reimbursed by Dept. of the Navy, SWFLANT), and school resource officers (50% reimbursed by Camden County School District), and emergency 911 (partially funded by general fund)], adult probation, Dept. of Juvenile Justice, emergency medical services (EMS), coroner, animal control, and emergency management agency (EMA). The budget for public safety

increased this year by approximately $1.18 million, or an 8.8% increase overall which included the establishment of a new department for radio system communication.

- Insurance is the second largest category and includes employee health, workers compensation, and property, liability, and equipment insurances. Total insurance cost within the general fund is $6.0 million, or 16.7% of the budget. Although insurance costs increased by $115,392, or 2.0%, the county continues to monitor and keep costs as low as possible.
- General government is the third largest category at $5.6 million, or 15.5% of the general fund budget. General government is comprised of numerous departments including: board of commissioners, board of equalization, county clerk, administration, registrar, finance, county attorney, information technology, human resources, special appropriations, tax commissioner, tax assessor, onsite wellness clinic, and facilities management.
- The fourth largest category is judiciary at $2.98 million. These are operational expenses for Clerk of Court, Superior Court, Magistrate Court, Probate Court, and Juvenile Court, all comprising 8.3% of the general fund budget.
- The fifth largest category is public works at $1.95 million. These are operational expenses for public works (roads and bridges), fleet maintenance, and CRS, erosion, and sediment, all comprising 5.4% of the budget.
- The sixth largest category is intergovernmental which includes funding to Camden House, St. Marys River Management, drug court, superior court judicial circuit, district attorney funding, public defender judicial circuit budget, health and mental health funding, Dept. of Family and Children's Services funding, forestry, and the Joint Development Authority. Intergovernmental expenses total approximately $818,700 and comprise 2.3% of the general fund budget.
- Capital costs of $750,000 in the fiscal year 2022 are budgeted for the Spaceport project and comprise 2.1% of the general fund budget. This project is budgeted in the Special Appropriations cost center. Costs include expenses for the environmental impact study, consultant fees, land purchase option expense, and other costs associated with this project.

The following section contains schedules comparing the fiscal year 2022 and fiscal year 2021 budgeted revenues and includes detail on the last three years actuals. Further, following are departmental schedules of expenditures also comparing fiscal year 2022 and fiscal year 2021 budgeted expenditures and includes detail on the last three years actuals.




# Section 1. Revenues



Camden County BOC, GA

# Budget Comparison Report
## Account Summary

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 100 - GENERAL** | | | | | | | | |
| **Class: 31 - TAXES, PENALTIES, & INT.** | | | | | | | | |
| 100-3-0000-311100 | CURR YR AD VALOREM TAXES | 16,651,175.92 | 20,242,375.98 | 20,987,019.89 | 20,248,824.00 | 21,208,070.00 | 959,246.00 | 4.74% |
| 100-3-0000-311120 | TIMBER TAX | 198,335.01 | 182,067.69 | 238,063.55 | 200,000.00 | 201,500.00 | 1,500.00 | 0.75% |
| 100-3-0000-311175 | TAX ALLOC. DISTRICT-ST. MARYS | 207,803.44 | 314,535.53 | 323,367.45 | 325,300.00 | 325,000.00 | -300.00 | -0.09% |
| 100-3-0000-311200 | PRIOR YR TAXES -REAL ONLY | 499,352.86 | 647,436.94 | 650,013.41 | 490,000.00 | 600,000.00 | 110,000.00 | 22.45% |
| 100-3-0000-311310 | VEHICLES TAXES | 276,649.20 | 320,794.70 | 289,615.32 | 277,000.00 | 293,900.00 | 16,900.00 | 6.10% |
| 100-3-0000-311312 | AAVT (Altern. Ad Valorem Tax) | 16,357.23 | 25,410.77 | 23,968.61 | 25,000.00 | 25,000.00 | 0.00 | 0.00% |
| 100-3-0000-311315 | TAVT (Title Ad Valorem Tax) | 1,468,336.28 | 1,396,042.22 | 1,260,375.84 | 1,501,700.00 | 1,300,000.00 | -201,700.00 | -13.43% |
| 100-3-0000-311320 | MOBILE HOME TAXES | 119,998.68 | 146,733.08 | 170,591.88 | 97,000.00 | 146,700.00 | 49,700.00 | 51.24% |
| 100-3-0000-311350 | RAIL ROAD TAX | 25,466.59 | 14,288.31 | 17,227.33 | 0.00 | 14,000.00 | 14,000.00 | 0.00% |
| 100-3-0000-311600 | REAL ESTATE TRANSFER TAX | 110,952.09 | 175,012.19 | 229,567.39 | 155,000.00 | 160,000.00 | 5,000.00 | 3.23% |
| 100-3-0000-311605 | INTANGIBLE TAXES | 271,224.83 | 452,886.02 | 802,479.42 | 325,000.00 | 795,000.00 | 470,000.00 | 144.62% |
| 100-3-0000-311750 | CABLE TV | 22,608.37 | 19,557.91 | 20,864.24 | 22,400.00 | 20,000.00 | -2,400.00 | -10.71% |
| 100-3-0000-313100 | LOCAL OPTION SALES TAX | 3,491,550.11 | 3,746,810.56 | 4,688,767.42 | 3,736,200.00 | 4,180,000.00 | 443,800.00 | 11.88% |
| 100-3-0000-314200 | ALCOHOLIC BEVERAGE TAXES | 96,646.38 | 141,406.65 | 169,674.43 | 125,500.00 | 125,000.00 | -500.00 | -0.40% |
| 100-3-0000-314250 | ALCOHOL BEV TAX - BY DRINK | 5,189.40 | 4,344.09 | 7,231.95 | 4,465.00 | 4,700.00 | 235.00 | 5.26% |
| 100-3-0000-314600 | FIREWORKS EXCISE TAXES | 0.00 | 354.64 | 426.32 | 0.00 | 425.00 | 425.00 | 0.00% |
| 100-3-0000-316100 | BUSINESS/OCCUPATION TAXES | 44,402.00 | 44,918.18 | 45,727.91 | 44,500.00 | 44,500.00 | 0.00 | 0.00% |
| 100-3-0000-316300 | FIN INST BUS LIC/OCCP TAX | 39,724.00 | 41,920.00 | 40,864.00 | 41,900.00 | 41,900.00 | 0.00 | 0.00% |
| 100-3-0000-319110 | PENALTIES & INTEREST-REAL | 229,764.28 | 301,257.35 | 368,592.84 | 225,000.00 | 250,000.00 | 25,000.00 | 11.11% |
| 100-3-0000-319112 | PEN & INT-TAGS/MOBILE HOM | 18,957.95 | 22,593.97 | 30,984.61 | 12,000.00 | 18,000.00 | 6,000.00 | 50.00% |
| 100-3-0000-319500 | FIFA'S | 49,527.33 | 44,128.12 | 84,694.44 | 42,700.00 | 55,000.00 | 12,300.00 | 28.81% |
| | **Total Class: 31 - TAXES, PENALTIES, & INT.:** | **23,844,021.95** | **28,284,874.90** | **30,450,118.25** | **27,899,489.00** | **29,808,695.00** | **1,909,206.00** | **6.84%** |
| **Class: 32 - LICENSES & PERMITS** | | | | | | | | |
| 100-3-0000-321100 | ALCOHOLIC BEVERAGE | 16,410.00 | 21,237.00 | 27,312.15 | 23,000.00 | 23,000.00 | 0.00 | 0.00% |
| 100-3-0000-321310 | REZONING / SUBDIVISION FEES | 13,050.00 | 12,500.00 | 14,050.00 | 12,000.00 | 12,000.00 | 0.00 | 0.00% |
| 100-3-0000-321311 | SPECIAL USE FEES | 3,300.00 | 2,500.00 | 3,750.00 | 1,980.00 | 2,500.00 | 520.00 | 26.26% |
| 100-3-0000-321320 | INSPECTIONS | 56,201.30 | 37,936.37 | 57,569.08 | 35,000.00 | 45,000.00 | 10,000.00 | 28.57% |
| 100-3-0000-321390 | VARIANCE FEES | 3,000.00 | 1,500.00 | 3,500.00 | 1,000.00 | 2,500.00 | 1,500.00 | 150.00% |
| 100-3-0000-322100 | BUILDING PERMITS | 110,485.57 | 89,189.38 | 116,282.25 | 80,000.00 | 90,000.00 | 10,000.00 | 12.50% |
| 100-3-0000-322101 | MOBILE HOME PERMITS | 6,870.00 | 2,525.00 | 4,130.00 | 2,000.00 | 2,500.00 | 500.00 | 25.00% |
| 100-3-0000-322120 | EROSION & SEDIMENT CONTROI | 1,255.20 | 15,586.00 | 3,377.60 | 1,500.00 | 2,300.00 | 800.00 | 53.33% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-3-0000-322140 | SIGNS PERMIT | 302.50 | 440.00 | 275.00 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-3-0000-323100 | BUSINESS LICENSE PENALTY | 5,121.10 | 95.63 | 85.13 | 0.00 | 50.00 | 50.00 | 0.00% |
| | **Total Class: 32 - LICENSES & PERMITS:** | **215,995.67** | **183,509.38** | **230,331.21** | **156,730.00** | **180,100.00** | **23,370.00** | **14.91%** |
| **Class: 33 - STATE & FEDERAL** | | | | | | | | |
| 100-3-0000-331100 | LAW ENFORCEMENT - CCSO | 17,855.99 | 16,961.35 | 56,967.83 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-331110 | DIRECT GRANT REVENUE (U.S.TR | 0.00 | 0.00 | 39,602.44 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-331200 | REIMBURSEMENT - FEMA | 186,958.68 | 171,791.98 | 161,158.78 | 175,000.00 | 0.00 | -175,000.00 | -100.00% |
| 100-3-0000-331210 | DFAS NAVY CONTRACT-CUMBER | 475,081.16 | 270,627.90 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-331215 | HHS-CARES ACT COVID19 | 0.00 | 8,201.10 | 879,336.44 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-333000 | IN LEIU OF TAXES | 49,752.40 | 1,368.00 | 27,465.21 | 1,500.00 | 25,000.00 | 23,500.00 | 1,566.67% |
| 100-3-0000-334101 | SCHOOL RESOURCE OFFICERS | 164,999.97 | 232,222.18 | 153,333.36 | 450,000.00 | 130,000.00 | -320,000.00 | -71.11% |
| 100-3-0000-334103 | EMERGENCY MGMT AGENCY | 0.00 | 4,992.69 | 9,147.78 | 15,500.00 | 15,500.00 | 0.00 | 0.00% |
| 100-3-0000-334104 | SENIOR CITIZENS | 84,652.09 | 99,090.54 | 172,511.27 | 172,511.00 | 152,670.00 | -19,841.00 | -11.50% |
| 100-3-0000-334110 | GLYNN CO REIMBURSEMENTS | 0.00 | 1,225.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-334114 | STATE OF GEORGIA | 95,503.46 | 154,667.46 | 125,998.30 | 29,805.00 | 0.00 | -29,805.00 | -100.00% |
| 100-3-0000-334116 | ACCG | 3,248.72 | 3,346.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-334120 | HAZ MIT PLANNING GRANT | 2,548.00 | 256,637.49 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-334130 | GEORGIA ASSOCIATION OF EMS | 0.00 | 0.00 | 1,650.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-334135 | State of GA - CATEN grant | 38,332.25 | 8,031.81 | 12,376.25 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-334150 | STATE OF GEORGIA | 0.00 | 6,302.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-334201 | COSM-DEPUTY REIMBURSEMEN | 67,220.09 | 69,609.61 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-335200 | FLPA GRANT | 0.00 | 83,838.01 | 193,024.54 | 141,525.00 | 95,000.00 | -46,525.00 | -32.87% |
| 100-3-0000-336005 | JUV CT SALARY REIMB-GLYNN | 27,501.96 | 27,502.44 | 27,502.20 | 27,500.00 | 27,500.00 | 0.00 | 0.00% |
| 100-3-0000-338001 | IN LIEU OF TAXES-LOCAL GOV'T | 8,424.09 | 12,410.55 | 12,410.55 | 12,500.00 | 12,500.00 | 0.00 | 0.00% |
| | **Total Class: 33 - STATE & FEDERAL:** | **1,222,078.86** | **1,428,826.61** | **1,872,484.95** | **1,025,841.00** | **458,170.00** | **-567,671.00** | **-55.34%** |
| **Class: 34 - COMMISSIONS & FEES** | | | | | | | | |
| 100-3-0000-341400 | PRINTING/DUPLICATING | 663.13 | 80.00 | -250.00 | 750.00 | 1,000.00 | 250.00 | 33.33% |
| 100-3-0000-341412 | TRAINING CLASSES | 0.00 | 0.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-341600 | AGENT FEES - VEHICLES | 182,607.91 | 108,032.36 | 116,355.80 | 113,037.00 | 90,000.00 | -23,037.00 | -20.38% |
| 100-3-0000-341602 | ADMIN FEES - MOBILE HOMES | 23,614.50 | 26,065.57 | 22,838.11 | 19,790.00 | 20,000.00 | 210.00 | 1.06% |
| 100-3-0000-341910 | ELECTION QUALIFYING FEE | 0.00 | 9,972.20 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-341931 | SALE OF GIS DATA | 270.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-341940 | COMMISSION ON TAX COLLECT | 652,990.48 | 619,242.55 | 641,382.64 | 657,290.00 | 675,705.00 | 18,415.00 | 2.80% |
| 100-3-0000-341941 | INTANGIBLE TAXES - COMM | 47,504.99 | 92,728.13 | 162,041.83 | 80,825.00 | 135,000.00 | 54,175.00 | 67.03% |
| 100-3-0000-341942 | CLERK OF CT-RECORD SALES | 33,133.00 | 34,182.50 | 43,114.00 | 41,300.00 | 34,500.00 | -6,800.00 | -16.46% |
| 100-3-0000-341944 | ADMIN FEES - LEVYS | 8,904.31 | 5,200.91 | 16,277.56 | 2,000.00 | 5,000.00 | 3,000.00 | 150.00% |
| 100-3-0000-342330 | BOARDING PRISONERS | 6,540.00 | 32,695.00 | 78,580.00 | 4,500.00 | 75,000.00 | 70,500.00 | 1,566.67% |
| 100-3-0000-342331 | S S RECLAIM | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-342333 | INMATE PHONE FEES | 64,419.44 | 64,904.23 | 52,253.76 | 62,300.00 | 60,300.00 | -2,000.00 | -3.21% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-3-0000-342600 | EMS COLLECTIONS | 2,108,070.59 | 2,092,263.40 | 2,340,254.59 | 2,165,500.00 | 2,150,000.00 | -15,500.00 | -0.72% |
| 100-3-0000-345100 | VITAL STATISTICS | -25.00 | 175.00 | 0.00 | 150.00 | 0.00 | -150.00 | -100.00% |
| 100-3-0000-345110 | MEDICAL RECORDS | 1,961.50 | 1,835.00 | 2,105.00 | 0.00 | 1,500.00 | 1,500.00 | 0.00% |
| 100-3-0000-345500 | ANIMAL CONTROL | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-345505 | RECLAIM FEES (ANIMAL CNT) | 0.00 | 0.00 | 150.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-345800 | CHILD SUPPORT | 3,918.00 | 3,605.90 | 2,514.00 | 3,600.00 | 2,500.00 | -1,100.00 | -30.56% |
| 100-3-0000-346900 | GRANT & IT MANAGEMENT FEE | 14,046.39 | 5,600.69 | 3,900.41 | 5,000.00 | 0.00 | -5,000.00 | -100.00% |
| 100-3-0000-349200 | CLINIC FEES | 151,020.36 | 194,439.16 | 191,594.80 | 183,600.00 | 183,600.00 | 0.00 | 0.00% |
| 100-3-0000-349210 | CLINIC FEES - EMPLOYEES | 92,143.02 | 98,157.15 | 98,500.05 | 100,000.00 | 100,000.00 | 0.00 | 0.00% |
| 100-3-0000-349300 | BAD CHECK FEES | 1,221.98 | 2,334.06 | 226.96 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| | **Total Class: 34 - COMMISSIONS & FEES:** | **3,393,005.60** | **3,391,514.81** | **3,772,839.51** | **3,440,642.00** | **3,535,105.00** | **94,463.00** | **2.75%** |
| **Class: 35 - CONSTITUTIONAL OFFICES** | | | | | | | | |
| 100-3-0000-351110 | SUPERIOR COURT | 412,571.69 | 461,917.79 | 527,807.48 | 401,000.00 | 410,000.00 | 9,000.00 | 2.24% |
| 100-3-0000-351130 | MAGISTRATE COURT | 105,065.68 | 87,927.50 | 88,995.35 | 82,900.00 | 85,000.00 | 2,100.00 | 2.53% |
| 100-3-0000-351140 | PROBATE COURT | 1,608,086.77 | 1,128,846.84 | 1,368,831.70 | 1,000,000.00 | 1,400,000.00 | 400,000.00 | 40.00% |
| 100-3-0000-351150 | JUVENILE COURT | 461.90 | 244.89 | 1,066.03 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-3-0000-352000 | SHERIFF'S OFFICE | 77,071.24 | 71,502.71 | 85,000.00 | 67,500.00 | 67,500.00 | 0.00 | 0.00% |
| | **Total Class: 35 - CONSTITUTIONAL OFFICES:** | **2,203,257.28** | **1,750,439.73** | **2,071,700.56** | **1,551,500.00** | **1,962,600.00** | **411,100.00** | **26.50%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 100-3-0000-361000 | INTEREST INCOME | 173,079.66 | 98,588.62 | 11,056.07 | 112,814.00 | 12,000.00 | -100,814.00 | -89.36% |
| | **Total Class: 36 - INTEREST:** | **173,079.66** | **98,588.62** | **11,056.07** | **112,814.00** | **12,000.00** | **-100,814.00** | **-89.36%** |
| **Class: 37 - CONTRIBUTIONS** | | | | | | | | |
| 100-3-0000-371000 | GRANTS - PRIVATE SOURCES | 20,915.00 | 0.00 | 50,875.50 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-371100 | DONATIONS-CCSO | 0.00 | 49,780.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 37 - CONTRIBUTIONS:** | **20,915.00** | **49,780.00** | **50,875.50** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 38 - MISCELLANEOUS** | | | | | | | | |
| 100-3-0000-381111 | VENDING REVENUE | 77.00 | 120.95 | 25.30 | 100.00 | 0.00 | -100.00 | -100.00% |
| 100-3-0000-382000 | OFFICE RENTS | 97,660.16 | 104,540.16 | 104,627.76 | 100,000.00 | 103,190.00 | 3,190.00 | 3.19% |
| 100-3-0000-389000 | MISCELLANEOUS | 109,296.57 | 2,020.72 | 9,535.52 | 8,100.00 | 0.00 | -8,100.00 | -100.00% |
| 100-3-0000-389002 | PSA ADMINISTRATION | 41,600.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-389005 | REIMBURSEMENT FROM INSURA | 28,870.83 | 53,762.97 | 99,108.39 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-389006 | RESTITUTION | 10,195.00 | 327.00 | 4,382.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-389007 | OVER / SHORT | -68.12 | 1.42 | 0.02 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-3-0000-389010 | P-CARD REBATES | 2,432.75 | 3,025.92 | 2,728.74 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| | **Total Class: 38 - MISCELLANEOUS:** | **290,064.19** | **163,799.14** | **220,407.73** | **111,200.00** | **106,190.00** | **-5,010.00** | **-4.51%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 100-3-0000-392100 | SURPLUS PROPERTY GF ASSET | 858.00 | 48,205.59 | 77,039.50 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 336,500.00 | 0.00 | -336,500.00 | -100.00% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **858.00** | **48,205.59** | **77,039.50** | **336,500.00** | **0.00** | **-336,500.00** | **-100.00%** |
| **Total Fund: 100 - GENERAL:** | | **31,363,276.21** | **35,399,538.78** | **38,756,853.28** | **34,634,716.00** | **36,062,860.00** | **1,428,144.00** | **4.12%** |
| **Report Total:** | | **31,363,276.21** | **35,399,538.78** | **38,756,853.28** | **34,634,716.00** | **36,062,860.00** | **1,428,144.00** | **4.12%** |



Camden County BOC, GA

# Budget Comparison Report
## Group Summary

| Class | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|
| 31 - TAXES, PENALTIES, & INT. | 23,844,021.95 | 28,284,874.90 | 30,450,118.25 | 27,899,489.00 | 29,808,695.00 | 1,909,206.00 | 6.84% |
| 32 - LICENSES & PERMITS | 215,995.67 | 183,509.38 | 230,331.21 | 156,730.00 | 180,100.00 | 23,370.00 | 14.91% |
| 33 - STATE & FEDERAL | 1,222,078.86 | 1,428,826.61 | 1,872,484.95 | 1,025,841.00 | 458,170.00 | -567,671.00 | -55.34% |
| 34 - COMMISSIONS & FEES | 3,393,005.60 | 3,391,514.81 | 3,772,839.51 | 3,440,642.00 | 3,535,105.00 | 94,463.00 | 2.75% |
| 35 - CONSTITUTIONAL OFFICES | 2,203,257.28 | 1,750,439.73 | 2,071,700.56 | 1,551,500.00 | 1,962,600.00 | 411,100.00 | 26.50% |
| 36 - INTEREST | 173,079.66 | 98,588.62 | 11,056.07 | 112,814.00 | 12,000.00 | -100,814.00 | -89.36% |
| 37 - CONTRIBUTIONS | 20,915.00 | 49,780.00 | 50,875.50 | 0.00 | 0.00 | 0.00 | 0.00% |
| 38 - MISCELLANEOUS | 290,064.19 | 163,799.14 | 220,407.73 | 111,200.00 | 106,190.00 | -5,010.00 | -4.51% |
| 39 - OTHER FINANCING SOURCES | 858.00 | 48,205.59 | 77,039.50 | 336,500.00 | 0.00 | -336,500.00 | -100.00% |
| **Report Total:** | **31,363,276.21** | **35,399,538.78** | **38,756,853.28** | **34,634,716.00** | **36,062,860.00** | **1,428,144.00** | **4.12%** |




# Section 2. General Government

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1320 - ADMINISTRATION** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1320-511100 | SALARIES | 342,701.11 | 360,725.15 | 363,186.88 | 357,113.00 | 368,789.00 | 11,676.00 | 3.27% |
| 100-5-1320-511300 | OVERTIME | 314.16 | 780.33 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1320-512200 | SOCIAL SECURITY TAXES | 23,497.55 | 25,010.13 | 25,196.55 | 27,319.00 | 28,212.00 | 893.00 | 3.27% |
| 100-5-1320-512400 | RETIREMENT | 34,120.68 | 35,780.91 | 35,673.14 | 35,719.00 | 40,537.00 | 4,818.00 | 13.49% |
| 100-5-1320-512403 | RETIREMENT-MATCH | 17,830.62 | 19,718.29 | 18,446.63 | 21,427.00 | 22,127.00 | 700.00 | 3.27% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **418,464.12** | **442,014.81** | **442,503.20** | **441,578.00** | **459,665.00** | **18,087.00** | **4.10%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1320-521254 | CONTRACT SERV-ADMINISTRA | 400.00 | 200.00 | 0.00 | 500.00 | 100.00 | -400.00 | -80.00% |
| 100-5-1320-521335 | C/S-ANNUAL SOFTWARE MAIN | 0.00 | 0.00 | 0.00 | 0.00 | 425.00 | 425.00 | 0.00% |
| 100-5-1320-522100 | JANITORIAL- CONTRACTS | 1,214.98 | 1,154.88 | 1,126.01 | 1,200.00 | 3,700.00 | 2,500.00 | 208.33% |
| 100-5-1320-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 400.00 | 0.00 | -400.00 | -100.00% |
| 100-5-1320-522202 | REP & MT OFFICE EQUIPMENT | 397.12 | 167.57 | 1,056.93 | 500.00 | 750.00 | 250.00 | 50.00% |
| 100-5-1320-522220 | REP & MT VEHICLES | 1,240.04 | 727.93 | 2,257.43 | 500.00 | 1,000.00 | 500.00 | 100.00% |
| 100-5-1320-523200 | TELEPHONE | 2,625.49 | 2,251.30 | 2,295.90 | 2,700.00 | 2,700.00 | 0.00 | 0.00% |
| 100-5-1320-523201 | CELL PHONES | 2,457.02 | 1,803.67 | 1,760.02 | 1,914.00 | 2,000.00 | 86.00 | 4.49% |
| 100-5-1320-523300 | ADVERTISING & PUBLISHING | 1,070.00 | 1,270.00 | 450.00 | 2,020.00 | 870.00 | -1,150.00 | -56.93% |
| 100-5-1320-523400 | PRINTING | 39.98 | 0.00 | 215.07 | 500.00 | 250.00 | -250.00 | -50.00% |
| 100-5-1320-523500 | TRAVEL | 7,210.12 | 5,483.15 | 985.71 | 4,750.00 | 4,300.00 | -450.00 | -9.47% |
| 100-5-1320-523600 | DUES & SUBSCRIPTIONS | 2,154.11 | 3,074.22 | 3,600.28 | 3,500.00 | 3,325.00 | -175.00 | -5.00% |
| 100-5-1320-523700 | EDUCATION & TRAINING | 1,985.00 | 1,848.08 | 1,043.00 | 1,000.00 | 3,300.00 | 2,300.00 | 230.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **20,793.86** | **17,980.80** | **14,790.35** | **19,484.00** | **22,720.00** | **3,236.00** | **16.61%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1320-531100 | OFFICE SUPPLIES | 274.70 | 230.52 | 434.16 | 400.00 | 250.00 | -150.00 | -37.50% |
| 100-5-1320-531101 | MINOR OPERATING $0- $499 | 791.77 | 908.98 | 409.29 | 500.00 | 350.00 | -150.00 | -30.00% |
| 100-5-1320-531102 | POSTAGE | 175.97 | 149.92 | 237.39 | 200.00 | 130.00 | -70.00 | -35.00% |
| 100-5-1320-531103 | COMPUTER SUPPLIES | 495.03 | 782.36 | 238.80 | 500.00 | 250.00 | -250.00 | -50.00% |
| 100-5-1320-531104 | JANITORIAL SUPPLIES | 25.86 | 101.04 | 20.25 | 200.00 | 75.00 | -125.00 | -62.50% |
| 100-5-1320-531120 | TIRES & TUBES | 371.44 | 8.75 | 0.00 | 500.00 | 300.00 | -200.00 | -40.00% |
| 100-5-1320-531122 | VEHICLE SUPPLIES | 50.31 | 792.77 | 222.69 | 500.00 | 300.00 | -200.00 | -40.00% |
| 100-5-1320-531210 | WATER & SEWER | 106.29 | 92.77 | 118.54 | 150.00 | 150.00 | 0.00 | 0.00% |
| 100-5-1320-531230 | ELECTRIC | 3,045.43 | 2,679.30 | 2,620.23 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-1320-531270 | FUEL | 1,959.94 | 1,558.47 | 2,546.32 | 1,800.00 | 3,600.00 | 1,800.00 | 100.00% |
| 100-5-1320-531300 | OTHER SUPPLIES | 246.43 | 41.62 | 39.44 | 500.00 | 175.00 | -325.00 | -65.00% |
| 100-5-1320-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 0.00 | 500.00 | 100.00 | -400.00 | -80.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1320-531601 | COMPUTERS $500 - $4,999 | 523.99 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **8,067.16** | **7,346.50** | **6,887.11** | **8,750.00** | **8,680.00** | **-70.00** | **-0.80%** |
| | **Total Department: 1320 - ADMINISTRATION:** | **447,325.14** | **467,342.11** | **464,180.66** | **469,812.00** | **491,065.00** | **21,253.00** | **4.52%** |

**Program Title: Administration**

**I. Core Services**

To improve and enhance an organization that delivers County services and programs in a timely, courteous, efficient, and proactive manner, consistent with the Commissioner's objectives.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( X )

**II. Mission/Key Objectives**

The Administration office currently identifies the following focus areas necessary to carry out the mission of Camden County: Oversee County Operations; Implement Commission policies; Prepare an annual operating budget; Promote programs and events through publications and public awareness campaigns; Enhance the image quality and perception of Camden County Government.

| **III. Performance Measures** | Actual FY 2018[1] | Actual FY 2019 | Actual FY 2020[2] | Projected FY 2021[3] | Estimated FY 2022 |
|---|---|---|---|---|---|
| # of press releases written | 87 | 71 | 101 | 92 | 89 |
| # of newsletters sent out internally & externally | 39 | 51 | 55 | 67 | 65 |
| # of community outreach & education events/special pres. | 34 | 41 | 36 | 35 | 30 |
| # of Facebook posts | 1,218 | 838 | 1,859 | 740 | 779 |
| # of Twitter posts | 1,692 | 1,593 | 3,051 | 3,045 | 2,995 |
| # of Website updates (Camden & Spaceport Camden) | 1,149 | 1,030 | 960 | 1,150 | 1,200 |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| County Administrator | 1.00 | 1.00 | 0.99 | 0.99 | 0.99 |
| Deputy County Administrator | 1.00 | 1.00 | 0.90 | 0.90 | 0.90 |
| Program Director | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| Community Engagement & Strategic Planning Manager | 0.00 | 0.00 | 1.00 | 1.00 | 1.00 |
| Executive Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Total Staffing Resources | 4 | 4.00 | 4.00 | 4.00 | 4.00 |

| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
|---|---|---|---|---|---|
| Total Program Costs | $ 421,480 | $ 447,325 | $ 467,342 | $ 469,812 | $ 491,065 |
| | | | | | |

**V. Explanation of Changes:**

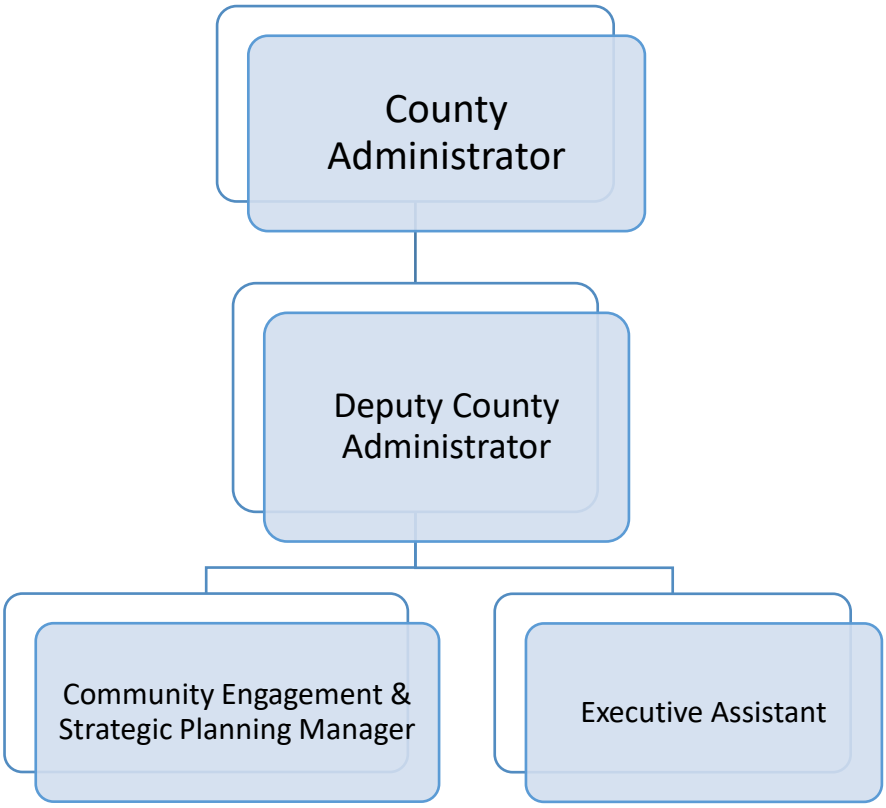
Majority of increase over FY 2021 Budget is for Salaries and Retirement. Additional increases are for previously unbudgeted training for Deputy County Administrator and expenses associated with a take home vehicle assigned to the department for Deputy County Administrator.

[1] Number of Social Media Posts abnormally high due to communications during Hurricane Irma.

[1] Number of Social Media Posts are abnormally high due to Hurricane Dorians and COVID-19 communications.

[3] Number of Social Media Posts are abnormally high due to COVID-19 communications.

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Department: 1110 - BOARD OF COMMISSIONERS** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1110-511100 | SALARIES | 68,082.26 | 71,795.75 | 72,958.37 | 72,440.00 | 73,900.00 | 1,460.00 | 2.02% |
| 100-5-1110-512200 | SOCIAL SECURITY TAXES | 9,234.75 | 10,329.92 | 9,740.29 | 11,360.00 | 11,544.00 | 184.00 | 1.62% |
| 100-5-1110-512400 | RETIREMENT | 2,037.90 | 2,219.17 | 2,094.54 | 2,173.00 | 2,217.00 | 44.00 | 2.02% |
| 100-5-1110-512403 | RETIREMENT- COUNTY MATCH | 1,957.94 | 4,438.15 | 4,189.27 | 4,346.00 | 4,434.00 | 88.00 | 2.02% |
| 100-5-1110-512904 | UNIFORMS | 156.00 | 0.00 | 152.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **81,468.85** | **88,782.99** | **89,134.47** | **90,319.00** | **92,095.00** | **1,776.00** | **1.97%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1110-521100 | BOARD MEMBER FEES | 70,209.88 | 81,518.65 | 75,057.93 | 81,000.00 | 77,000.00 | -4,000.00 | -4.94% |
| 100-5-1110-521254 | CONTRACTED SERVICES-ADMII | 29,582.00 | 24,855.44 | 26,500.00 | 38,000.00 | 38,000.00 | 0.00 | 0.00% |
| 100-5-1110-521335 | C/S-ANNUAL SOFTWARE MAIN | 0.00 | 60.00 | 0.00 | 0.00 | 425.00 | 425.00 | 0.00% |
| 100-5-1110-522100 | JANITORIAL-CONTRACTS | 10,143.47 | 10,249.67 | 10,022.39 | 10,400.00 | 24,198.00 | 13,798.00 | 132.67% |
| 100-5-1110-522201 | R & M COMPUTERS | 3,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1110-522202 | REP & MT OFFICE EQUIPMENT | 93.02 | 0.00 | 0.12 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1110-522220 | REP & MT VEHICLES | 0.00 | 199.68 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1110-523200 | TELEPHONE | 2,288.15 | 2,304.86 | 2,352.62 | 2,350.00 | 2,350.00 | 0.00 | 0.00% |
| 100-5-1110-523201 | CELL PHONES | 1,618.09 | 1,502.35 | 1,338.78 | 1,550.00 | 1,550.00 | 0.00 | 0.00% |
| 100-5-1110-523300 | ADVERTISING & PUBLICATIONS | 0.00 | 0.00 | 257.25 | 0.00 | 750.00 | 750.00 | 0.00% |
| 100-5-1110-523400 | PRINTING | 1,197.31 | 1,020.12 | 1,153.17 | 1,400.00 | 1,500.00 | 100.00 | 7.14% |
| 100-5-1110-523500 | TRAVEL | 2,234.52 | 2,556.34 | 576.77 | 3,600.00 | 3,600.00 | 0.00 | 0.00% |
| 100-5-1110-523600 | DUES & SUBSCRIPTIONS | 28,735.61 | 27,995.41 | 28,688.85 | 30,000.00 | 30,000.00 | 0.00 | 0.00% |
| 100-5-1110-523604 | CENSUS DATA COLLECTION | 0.00 | 131.81 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1110-523700 | EDUCATION & TRAINING | 3,730.00 | 1,755.00 | 1,410.00 | 5,165.00 | 5,000.00 | -165.00 | -3.19% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **153,332.05** | **154,149.33** | **147,357.88** | **173,465.00** | **184,373.00** | **10,908.00** | **6.29%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1110-531100 | OFFICE SUPPLIES | 181.26 | 237.60 | 32.19 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1110-531101 | MINOR OPERATING <$499 | 341.30 | 392.82 | 851.20 | 350.00 | 350.00 | 0.00 | 0.00% |
| 100-5-1110-531102 | POSTAGE | 583.66 | 548.31 | 853.68 | 550.00 | 600.00 | 50.00 | 9.09% |
| 100-5-1110-531103 | COMPUTER SUPPLIES | 0.00 | 0.00 | 0.00 | 615.00 | 615.00 | 0.00 | 0.00% |
| 100-5-1110-531104 | JANITORIAL SUPPLIES | 1,062.81 | 605.96 | 688.79 | 825.00 | 825.00 | 0.00 | 0.00% |
| 100-5-1110-531210 | WATER & SEWER | 970.91 | 788.55 | 1,007.65 | 950.00 | 950.00 | 0.00 | 0.00% |
| 100-5-1110-531230 | ELECTRIC | 24,641.47 | 22,774.06 | 22,272.00 | 25,100.00 | 25,000.00 | -100.00 | -0.40% |
| 100-5-1110-531270 | FUEL | 0.00 | 0.00 | 0.00 | 230.00 | 230.00 | 0.00 | 0.00% |
| 100-5-1110-531300 | OTHER SUPPLIES | 3,229.11 | 1,478.83 | 593.86 | 1,000.00 | 2,000.00 | 1,000.00 | 100.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1110-531601 | SMALL COMPUTERS $500-$49 | 1,263.00 | 0.00 | 0.00 | 1,000.00 | 500.00 | -500.00 | -50.00% |
| | **Total Class: 53 - SUPPLIES:** | **32,273.52** | **26,826.13** | **26,299.37** | **31,120.00** | **31,570.00** | **450.00** | **1.45%** |
| **Total Department: 1110 - BOARD OF COMMISSIONERS:** | | **267,074.42** | **269,758.45** | **262,791.72** | **294,904.00** | **308,038.00** | **13,134.00** | **4.45%** |

**Program Title: Board of County Commissioners**

**I. Core Services**

Helping to make Camden County the best place to be by preserving and enhancing the history and quality of life while promoting smart growth and providing efficient, effective and responsive government. Camden County is committed to having Integrity, Respect, Quality Service, Accountability, and Teamwork with a healthy balance.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL (X )

**II. Mission/Key Objectives**

It is the mission of the Camden County Government to deliver defined county services with exceptional customer service and in a financially sustainable and transparent manner. Have a strong regional economy and diverse job opportunities with four major pillars: Active Naval Submarine Base; Successful World-Class Spaceport; Sport Tourism; Technology Corridor. To grow the local economy, Implement Planned and Managed Growth, and Create a great place to live.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Regular Board Meetings held | 22 | 21 | 19 | 20 | 21 |
| Work Sessions/Public Hearings/Special Called Meetings held | 16 | 15 | 15 | 20 | 20 |
| Solid Waste Authority Meetings | 3 | 5 | 5 | 7 | 8 |
| | | | | | |
| **Grant Manager:** | | | | | |
| Grant Applications Submitted | 30 | 21 | 18 | 20 | 18 |
| Grants Awarded | $ 1,012,257 | $ 421,569 | $ 931,887 | $ 500,000 | $ 500,000 |
| Grants Pending | $ - | $ 95,000 | | $ 6,000,000 | $ 1,500,000 |
| | | | | | |
| Kingsland Awarded | $ 557,380 | $ 504,000 | $ 32,678 | $ 100,000 | $ 50,000 |
| Kingsland Pending | 495,000 | 0 | | 250,000 | 150,000 |
| *Awarded &Pending as of 03/09/21 | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Camden County Commissioners | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Grants Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | | | | | |
| Total Staffing Resources | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |

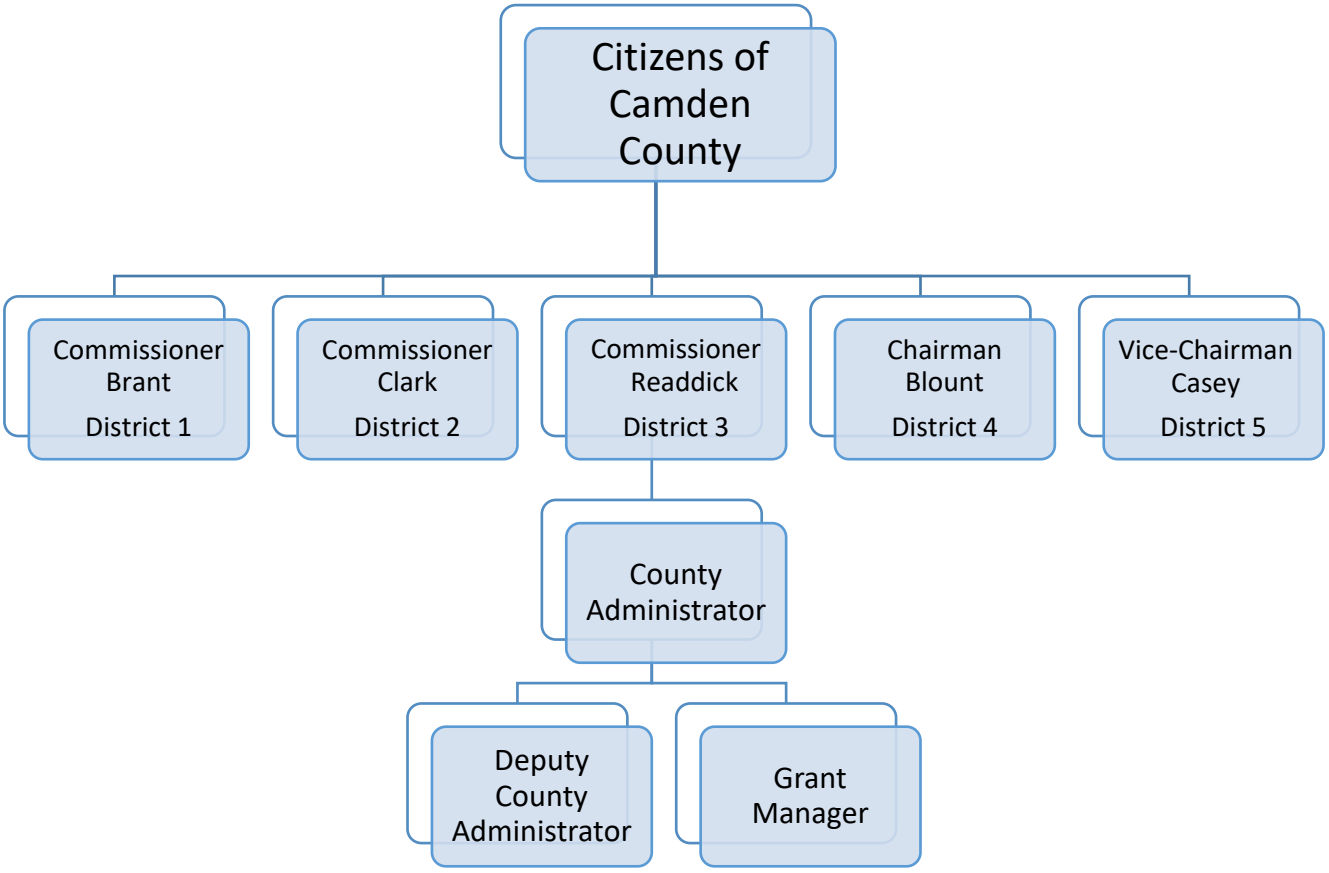
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 272,853 | $ 267,074 | $ 269,758 | $ 294,904 | $ 308,038 |

**V. Explanation of Changes:**

Grant Manager 2% Merit Increase. Grant Manager requested $2000 additional for Grant Travel. Grant Manager requesting cell phone and mifi. Request for additional postage for Grants Manager. Adobe Acrobat Software Renewal.

CAMDEN COUNTY BOARD OF COMMISSIONERS
BOARD OF COMMISSIONERS - 1110
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1120 - BOARD OF EQUALIZATION** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1120-511600 | SALARIES - MONTHLY | 0.00 | 0.00 | 495.00 | 0.00 | 10,800.00 | 10,800.00 | 0.00% |
| 100-5-1120-512200 | SOCIAL SECURITY TAXES | 0.00 | 0.00 | 37.85 | 0.00 | 826.00 | 826.00 | 0.00% |
| **Total Class: 51 - SALARIES & BENEFITS:** | | **0.00** | **0.00** | **532.85** | **0.00** | **11,626.00** | **11,626.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1120-521100 | BOARD MEMBER FEES | 4,110.00 | 2,670.00 | 1,680.00 | 8,000.00 | 0.00 | -8,000.00 | -100.00% |
| 100-5-1120-521201 | LEGAL FEES | 0.00 | 0.00 | 1,800.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1120-521250 | CONTRACT SERVICES-COMPUT | 0.00 | 0.00 | 0.00 | 3,000.00 | 0.00 | -3,000.00 | -100.00% |
| 100-5-1120-521335 | C/S-ANNUAL SOFTWARE MAIN | 3,000.00 | 3,000.00 | 3,000.00 | 0.00 | 3,000.00 | 3,000.00 | 0.00% |
| 100-5-1120-522202 | REP & MT-OFFICE EQUIPMENT | 334.40 | 123.79 | 152.76 | 700.00 | 700.00 | 0.00 | 0.00% |
| 100-5-1120-523300 | ADVERTISING & PUBLISHING | 941.92 | 762.48 | 444.90 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1120-523500 | TRAVEL | 3,488.80 | 3,596.83 | 0.00 | 1,750.00 | 500.00 | -1,250.00 | -71.43% |
| 100-5-1120-523700 | EDUCATION & TRAINING | 410.00 | 583.60 | 680.70 | 500.00 | 600.00 | 100.00 | 20.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **12,285.12** | **10,736.70** | **7,758.36** | **14,950.00** | **5,800.00** | **-9,150.00** | **-61.20%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1120-531100 | OFFICE SUPPLIES | 275.11 | 158.78 | 0.00 | 350.00 | 350.00 | 0.00 | 0.00% |
| 100-5-1120-531102 | POSTAGE | 1,704.12 | 482.05 | 65.97 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **1,979.23** | **640.83** | **65.97** | **1,350.00** | **1,350.00** | **0.00** | **0.00%** |
| **Total Department: 1120 - BOARD OF EQUALIZATION:** | | **14,264.35** | **11,377.53** | **8,357.18** | **16,300.00** | **18,776.00** | **2,476.00** | **15.19%** |

**Program Title: Board of Equalization**

**I. Core Services**

The Board of Equalization (BOE) is a County board of three members and three alternate members appointed by the Grand Jury of the County. Appointments occur as the result of expiring terms, retirement or other reasons expressed by members/alternate members. The Appeal Administrator is defined as the Clerk of Superior Court. Effective July 1, 2015, the Appeal Administrator shall have the oversight over and supervision of all Boards of Equalization O.C.G.A 48-5-311(c)(4). Qualifications, appointments, duties, and powers are set forth in O.C.G.A. 48-5-311.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( X ) LOCAL ( )

**II. Mission/Key Objectives**

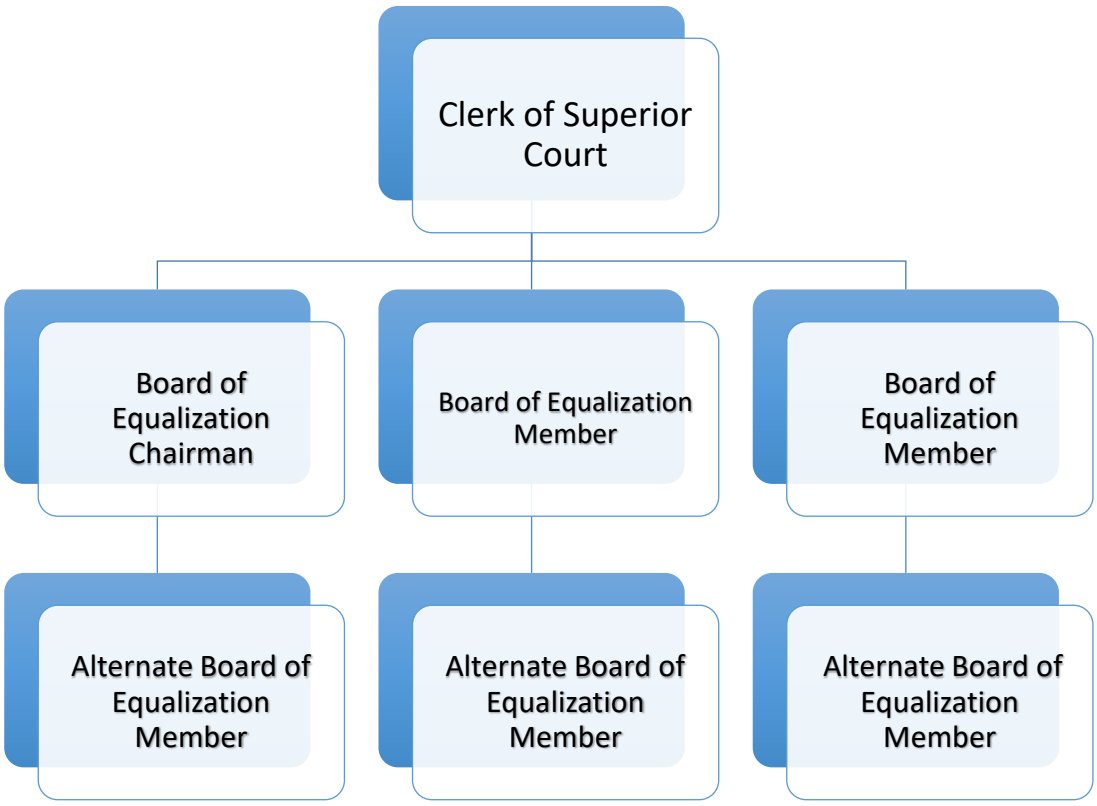
The duites of the Board of Equalization are to hear and determine appeals from assessments and denials of homestead exemptions and to set procedures for the conducting of appeals before the board O.C.G>A. 48-5-311(a)(4).

| **III. Performance Measures** | Actual CY 2017 | Actual CY 2018 | Actual CY 2019 | Projected CY 2020 | Projected CY 2021 |
|---|---|---|---|---|---|
| # of hearings dates scheduled | 22 | 28 | 12 | 8 | 40 |
| # of actual appeals presented to the BOE | 1,028 | 1,240 | 242 | 143 | 300 |
| # of hours of mandated training per member | 20/40 | 20/40 | 20/40 | 20 or 40 | 20 or 40 |
| # of certified decision letters mailed | 353 | 375 | 36 | 63 | 150 |
| # of decision letters hand delivered to appellants | 177 | 225 | 176 | | 150 |
| **IV. Staffing Resources:** | | | | | |
| | | | | | |
| Governing authority shall provide any resources to the Appeal Administrator that are required pursuant to OCGA 48-5-311(d)© | | | | | |
| Appeal Administrator shall have oversight over and supervision of all boards of equalization of the county and hearing officers. | | | | | |
| | | | | | |
| Appeal Administrator | | | | | |
| Deputy Clerk from Superior Court | | | | | |

| **Funding Sources:** | Actual FY 2018 | Actual FY2019 | Actual FY2020 | Adopted FY2021 | Adopted FY2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 13,907 | $ 14,264 | $ 11,378 | $ 16,300 | $ 18,776 |
| Total Program Costs | | | | | |
| | | . | | | |
| **V. Explanation of Changes:** | | | | | |

Although 2020 was designateed as a Re-evaluation year, it was suspended due to the COVID19 Pandemic. 2021 has now been scheduled as a re-evaluation year. It is anticipated that the number of appeals will at least double resulting in an increase in Hearing dates, copying and mailings.

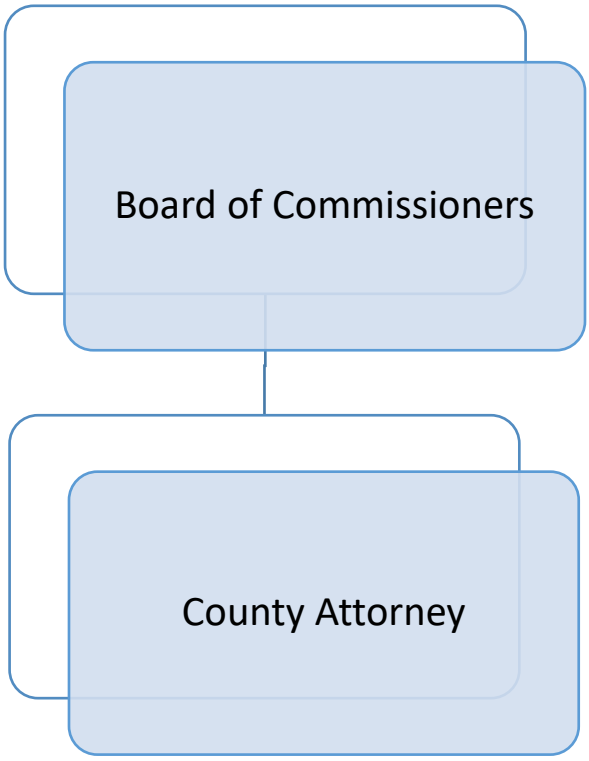
**CAMDEN COUNTY BOARD OF COMMISSIONERS**
**BOARD OF EQUALIZATION - 1120**
**FY 2022 Adopted Budget**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1530 - COUNTY ATTORNEY** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1530-521200 | COUNTY ATTORNEY | 114,000.00 | 114,000.00 | 114,000.00 | 114,000.00 | 114,000.00 | 0.00 | 0.00% |
| 100-5-1530-521201 | LEGAL FEES | 63,518.90 | 12,051.90 | 75,579.65 | 75,000.00 | 150,000.00 | 75,000.00 | 100.00% |
| 100-5-1530-523200 | TELEPHONE | 202.02 | 226.18 | 193.47 | 240.00 | 240.00 | 0.00 | 0.00% |
| 100-5-1530-523201 | CELL PHONES | 0.00 | 190.29 | 213.17 | 240.00 | 240.00 | 0.00 | 0.00% |
| 100-5-1530-523500 | TRAVEL | 438.21 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1530-523700 | EDUCATION AND TRAINING | 0.00 | 0.00 | 0.00 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **178,159.13** | **126,468.37** | **189,986.29** | **190,980.00** | **265,980.00** | **75,000.00** | **39.27%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1530-531100 | OFFICE SUPPLIES | 6.07 | 2.65 | 0.00 | 50.00 | 50.00 | 0.00 | 0.00% |
| 100-5-1530-531102 | POSTAGE | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1530-531103 | COMPUTER SUPPLIES | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **6.07** | **2.65** | **0.00** | **250.00** | **250.00** | **0.00** | **0.00%** |
| **Total Department: 1530 - COUNTY ATTORNEY:** | | **178,165.20** | **126,471.02** | **189,986.29** | **191,230.00** | **266,230.00** | **75,000.00** | **39.22%** |

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1130 - COUNTY CLERK** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1130-511100 | SALARIES | 46,751.00 | 47,397.00 | 47,384.61 | 46,410.00 | 46,410.00 | 0.00 | 0.00% |
| 100-5-1130-512200 | SOCIAL SECURITY TAXES | 3,499.24 | 3,553.26 | 3,549.91 | 3,550.00 | 3,550.00 | 0.00 | 0.00% |
| 100-5-1130-512400 | RETIREMENT | 1,403.76 | 1,464.75 | 1,361.22 | 1,392.00 | 1,392.00 | 0.00 | 0.00% |
| 100-5-1130-512403 | RETIREMENT: COUNTY MATCH | 2,170.86 | 2,197.25 | 2,041.85 | 2,785.00 | 2,785.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **53,824.86** | **54,612.26** | **54,337.59** | **54,137.00** | **54,137.00** | **0.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1130-521201 | LEGAL FEES | 0.00 | 14.00 | 50.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-1130-521250 | CONTRACT SERVICES-COMPUT | 3,952.00 | 4,727.00 | 4,975.00 | 9,918.00 | 11,501.00 | 1,583.00 | 15.96% |
| 100-5-1130-521255 | CONTR SERV GENRL LABOR | 1,158.38 | 0.00 | 1,060.02 | 1,200.00 | 1,500.00 | 300.00 | 25.00% |
| 100-5-1130-521335 | C/S-ANNUAL SOFTWARE MAIN | 1,000.00 | 515.00 | 530.00 | 0.00 | 550.00 | 550.00 | 0.00% |
| 100-5-1130-522100 | JANITORIAL - CONTRACTS | 288.48 | 288.49 | 561.85 | 456.00 | 1,596.00 | 1,140.00 | 250.00% |
| 100-5-1130-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 200.00 | 0.00 | -200.00 | -100.00% |
| 100-5-1130-522202 | REP & MT OFFICE EQUIPMENT | 150.50 | 64.59 | 134.91 | 300.00 | 200.00 | -100.00 | -33.33% |
| 100-5-1130-523200 | TELEPHONE | 201.90 | 203.40 | 193.36 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-1130-523300 | ADVERTISING & PUBLISHING | 334.32 | 23.48 | 340.00 | 400.00 | 500.00 | 100.00 | 25.00% |
| 100-5-1130-523500 | TRAVEL | 846.72 | 1,064.80 | 0.00 | 382.00 | 500.00 | 118.00 | 30.89% |
| 100-5-1130-523600 | DUES & SUBSCRIPTIONS | 94.10 | 294.85 | 186.57 | 315.00 | 325.00 | 10.00 | 3.17% |
| 100-5-1130-523700 | EDUCATION & TRAINING | 1,420.00 | 925.00 | 525.00 | 1,550.00 | 1,500.00 | -50.00 | -3.23% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **9,446.40** | **8,120.61** | **8,556.71** | **15,221.00** | **18,672.00** | **3,451.00** | **22.67%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1130-531100 | OFFICE SUPPLIES | 75.85 | 197.24 | 53.31 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-1130-531101 | MINOR OPERATING $0-$499 | 89.99 | 241.17 | 320.86 | 0.00 | 200.00 | 200.00 | 0.00% |
| 100-5-1130-531102 | POSTAGE | 25.68 | 35.66 | 49.28 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1130-531103 | COMPUTER SUPPLIES | 0.00 | 0.00 | 0.00 | 200.00 | 100.00 | -100.00 | -50.00% |
| 100-5-1130-531210 | WATER & SEWER | 632.06 | 518.91 | 526.86 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1130-531230 | ELECTRIC | 3,334.48 | 2,610.01 | 2,849.66 | 2,460.00 | 2,500.00 | 40.00 | 1.63% |
| 100-5-1130-531300 | OTHER SUPPLIES | 0.00 | 13.47 | 9.15 | 50.00 | 50.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **4,158.06** | **3,616.46** | **3,809.12** | **3,610.00** | **3,750.00** | **140.00** | **3.88%** |
| | **Total Department: 1130 - COUNTY CLERK:** | **67,429.32** | **66,349.33** | **66,703.42** | **72,968.00** | **76,559.00** | **3,591.00** | **4.92%** |

**Program Title: Office of the County Clerk**

**I. Core Services**

The office of Clerk serves as that of the official records custodian of all actions taken by the Board of County Commissioners. The County Clerk's Office will align itself with the direction required to meet Camden County Government's mission and Vision.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( X ) LOCAL ( )

**II. Mission/Key Objectives**

The Clerk's Office will continue to maintain and safeguard a comprehensive set of records regarding the Board's actions by means that are most beneficial and most economical for our citizens while ensuring the door remains open to all who seek access not only to those public records, but to the BOCC meetings as well. To maintain the integrity of the BOCC records while allowing access to the same and ensuring that any request for access is met with courtesy, professionalism and enthusiasm. To continue to improve process and procedures that provide the most effective services to our citizens and other governmental agencies by the most convenient and economical means while adhering to the open records and open meeting laws.

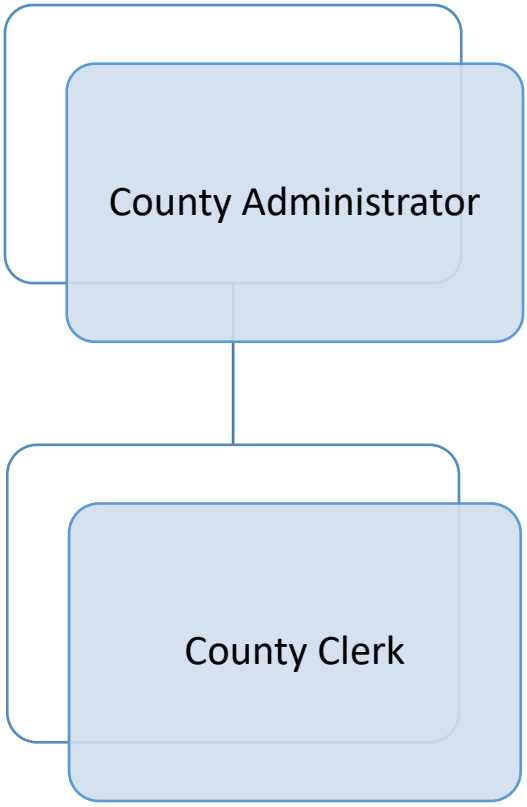
| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Regular Board Meetings held | 22 | 21 | 19 | 20 | 21 |
| Work Sessions/Public Hearings/Special Called Meetings held | 16 | 15 | 15 | 20 | 20 |
| Solid Waste Authority Meetings | 3 | 5 | 5 | 7 | 8 |
| Public Notices Prepared | 40 | 42 | 42 | 42 | 45 |
| Agendas Prepared | 41 | 41 | 39 | 47 | 52 |
| Minutes Prepared | 41 | 38 | 39 | 45 | 50 |
| Board of Elections and Registration Meetings | | | | 8 | 12 |
| Board of Elections and Registration Minutes | | | | 8 | 12 |
| Open Records Requests | 83 | 100 | 110 | 80 | 80 |
| Online Request Forms (Open Records, Citizen Board Applications, Contact the County Clerk, Speaker Request Forms) | 183 | 200 | 100 | 150 | 150 |
| **IV. Staffing Resources:** | | | | | |
| County Clerk | 1.00 | 1.00 | 1.00 | 1 | 1 |
| | | | | | |
| | | | | | |
| Total Staffing Resources | 1.00 | 1.00 | 1.00 | 1 | 1 |

| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Proposed FY 2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 65,572 | $ 67,429 | $ 66,349 | $ 72,968 | $ 76,559 |

**V. Explanation of Changes:**

Increases in contracted services for Server, Archive Social and renewal of Adobe Pro. Increase in travel costs for conference fees. Also, I expect to see an increase in speaker request forms with tele-meetings.

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1555 - EMPLOYEE HEALTH BENEFITS** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1555-511100 | SALARIES | 74,866.55 | 41,156.98 | 30,863.85 | 51,472.00 | 51,472.00 | 0.00 | 0.00% |
| 100-5-1555-511200 | SALARIES - TEMP. EMPLOYEE | 0.00 | 11,103.00 | 24,375.98 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-511400 | REIMBURSEMENT SALARIES & | 0.00 | -4.99 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-512100 | GROUP INSURANCE (PREMIUM | 5,964.00 | 6,750.00 | 1,750.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-512121 | ADMINISTRATION FEES-BR CH( | 40,450.50 | 40,136.49 | 34,968.10 | 2,275,000.00 | 2,275,000.00 | 0.00 | 0.00% |
| 100-5-1555-512122 | EMPLE BEN PLAN -EMPLE DED | -315,013.91 | -256,912.87 | -236,767.58 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-512123 | REIMB FROM EMPLOYEES | -690.66 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-512200 | SOCIAL SECURITY TAXES | 5,922.68 | 4,311.26 | 4,535.37 | 3,938.00 | 2,496.00 | -1,442.00 | -36.62% |
| 100-5-1555-512400 | RETIREMENT | 2.54 | 1,033.89 | 994.94 | 979.00 | 979.00 | 0.00 | 0.00% |
| 100-5-1555-512401 | RETIREMENT-MATCH | 0.00 | 0.00 | 0.00 | 1,958.00 | 1,958.00 | 0.00 | 0.00% |
| 100-5-1555-512403 | RETIREMENT-MATCH | 2,643.35 | 1,994.04 | 1,908.41 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-512405 | AFTER-TAX (BRIGHT CHOICES) | 6,292.52 | 11,089.95 | 9,455.43 | 8,000.00 | 10,000.00 | 2,000.00 | 25.00% |
| 100-5-1555-512406 | VISION (BRIGHT CHOICES) | 11,772.27 | 15,639.76 | 14,377.67 | 39,800.00 | 31,000.00 | -8,800.00 | -22.11% |
| 100-5-1555-512407 | DENTAL (BRIGHT CHOICES) | 30,080.05 | 45,945.91 | 38,433.71 | 118,000.00 | 108,000.00 | -10,000.00 | -8.47% |
| 100-5-1555-512408 | PRE-TAX (BRIGHT CHOICES) | 10,323.50 | 12,675.67 | 11,273.09 | 24,800.00 | 24,800.00 | 0.00 | 0.00% |
| 100-5-1555-512550 | GYM REIMBURSEMENTS | 4,404.95 | 4,181.28 | 3,938.40 | 7,500.00 | 7,500.00 | 0.00 | 0.00% |
| 100-5-1555-513000 | STOP LOSS FEE | 454,120.58 | 474,789.35 | 563,343.24 | 575,000.00 | 636,000.00 | 61,000.00 | 10.61% |
| 100-5-1555-513001 | ADMINISTRATIVE FEES | 116,892.19 | 133,749.74 | 144,126.06 | 78,700.00 | 102,000.00 | 23,300.00 | 29.61% |
| 100-5-1555-513003 | LIFE INSURANCE | 30,536.15 | 32,043.40 | 34,418.09 | 42,500.00 | 35,000.00 | -7,500.00 | -17.65% |
| 100-5-1555-513004 | LONG TERM DBL & AD&D | 59,459.72 | 59,626.48 | 64,283.17 | 81,600.00 | 81,600.00 | 0.00 | 0.00% |
| 100-5-1555-513005 | ACCIDENT DEATH & DISMEMB | 0.00 | 0.00 | 0.00 | 10,000.00 | 10,000.00 | 0.00 | 0.00% |
| 100-5-1555-513006 | EMPLOYEE ASSISTANCE PROGF | 5,001.00 | 6,772.00 | 6,018.76 | 7,000.00 | 7,000.00 | 0.00 | 0.00% |
| 100-5-1555-513010 | HDHP FEES | 53,417.00 | 39,939.28 | 34,389.00 | 72,400.00 | 72,400.00 | 0.00 | 0.00% |
| 100-5-1555-513011 | HSA FUNDING/FEES | 303,482.11 | 302,966.22 | 317,522.43 | 252,500.00 | 270,000.00 | 17,500.00 | 6.93% |
| 100-5-1555-513012 | FSA FUNDING FEES | 1,049.00 | -115.60 | 885.00 | 3,500.00 | 3,500.00 | 0.00 | 0.00% |
| 100-5-1555-513013 | SHORT TERM DBL - BRIGHT CH | 9,040.28 | 7,203.61 | 6,634.35 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **910,016.37** | **996,074.85** | **1,111,727.47** | **3,654,647.00** | **3,730,705.00** | **76,058.00** | **2.08%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1555-521253 | CONT SERVICES - ADMIN CONS | 19,861.75 | 6,627.66 | 6,284.86 | 60,000.00 | 20,000.00 | -40,000.00 | -66.67% |
| 100-5-1555-521254 | CONT SERVICES - ADMINISTRA | 16,453.10 | 26,175.50 | 18,540.80 | 45,600.00 | 22,000.00 | -23,600.00 | -51.75% |
| 100-5-1555-521255 | HEALTH AND WELLNESS PLAN | 3,249.47 | 798.85 | 2,596.33 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-521340 | C/S-CLOUD COMPUTING FEES | 3,880.29 | 188.99 | 123.75 | 15,300.00 | 15,300.00 | 0.00 | 0.00% |
| 100-5-1555-522201 | REPAIRS & MAINTENANCE-COI | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-523500 | TRAVEL | 26.49 | 10.79 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-523600 | DUES & SUBSCRIPTIONS | 0.00 | 0.00 | 0.00 | 75,000.00 | 50,000.00 | -25,000.00 | -33.33% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **43,471.10** | **33,801.79** | **27,545.74** | **195,900.00** | **107,300.00** | **-88,600.00** | **-45.23%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1555-531100 | OFFICE SUPPLIES | 52.93 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-531101 | MINOR OPERATING | 179.99 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-531103 | COMPUTER SUPPLIES | 406.70 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-531106 | MEDICAL SUPPLIES | 0.00 | 150.34 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-531300 | OTHER SUPPLIES | 26.75 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **666.37** | **150.34** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 55 - SELF FUNDED INSURANCE** | | | | | | | | |
| 100-5-1555-552214 | COBRA | -2,272.87 | 1,560.74 | 1,041.96 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552219 | FINANCE DEPARTMENT | 88,001.18 | 125,513.69 | 133,149.59 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552220 | REGISTRAR | 28.26 | 43,652.07 | 1,930.51 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552223 | TAX COMMISSIONER | 85,588.96 | 151,187.54 | 21,876.67 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552224 | TAX ASSESSOR | 102,140.82 | 87,575.76 | 55,975.96 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552225 | FACILITIES MANAGEMENT | 33,997.20 | 34,635.02 | 138,731.38 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552226 | SUPERIOR COURT | 0.00 | 129.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552227 | CLERK OF SUPERIOR COURT | 128,456.64 | 34,667.58 | 65,413.24 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552228 | MAGISTRATE COURT | 202,437.56 | 35,408.74 | 8,623.04 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552229 | PROBATE COURT | 62,553.49 | 35,694.50 | 32,319.42 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552230 | JUVENILE COURT | 188,606.13 | 133,131.73 | 257,435.17 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552231 | PUBLIC DEFENDER | 0.00 | 1,307.46 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552232 | SHERIFF'S DEPARTMENT | 1,015,378.22 | 752,807.74 | 707,872.32 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552233 | CORRECTIONS/JAIL | 229,986.91 | 414,327.10 | 255,773.49 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552234 | E M S | 511,183.54 | 412,413.56 | 394,350.68 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552236 | 911 - 911 CENTER | 0.00 | -293.78 | 157.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552237 | ANIMAL CONTROL | 34,785.98 | 10,593.89 | 73,394.23 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552238 | ROADS AND BRIDGES | 174,455.69 | 133,457.24 | 119,943.45 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552240 | RECREATION - PSA | 0.00 | 7,071.40 | 38.03 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552241 | BRYAN LANG LIBRARY | 13,133.23 | 1,585.07 | 1,969.69 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552242 | PLANNING & BUILDING DEPT | 16,580.04 | 157,582.51 | 61,337.73 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552244 | JOINT DEVELOPMENT AUTHOF | 0.00 | 0.00 | 206.04 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552245 | SOLID WASTE & RECYCLING | 0.00 | -849.19 | 11,156.65 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552247 | DISTRICT ATTORNEY | 31,219.95 | 7,232.12 | 2,244.96 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552248 | MANAGEMENT INFO SYSTEMS | 9,239.82 | 17,446.72 | 20,121.28 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552249 | HUMAN RESOURCES | 34,700.00 | 15,102.46 | 16,276.72 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552250 | COUNTY WIDE LIBRARY | 1,093.79 | 451.05 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552251 | FIRE SERVICES | 0.00 | 1,047.48 | 492.37 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552257 | COUNTY AGENTS | 0.00 | 44.91 | 49.37 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552258 | BOARD OF COMMISSIONERS | 94,596.57 | 27,637.73 | 42,905.82 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552259 | ADMINISTRATION | 9,563.50 | 8,014.48 | 15,879.68 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1555-552262 | COUNTY CLERKS OFFICE | 0.00 | 0.00 | 8.05 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552263 | FLEET SERVICES | 6,341.51 | 976.76 | 7,848.42 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552265 | ONSITE WELLNESS CLINIC | 4,247.49 | 5,793.73 | 8,486.81 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552266 | EMPLOYEE HEALTH | 25.54 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552267 | SCHOOL RESOURCE OFFICERS | 0.00 | 0.00 | 1,327.27 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1555-552268 | CUMBERLAND PATROL | 0.00 | 0.00 | -6,840.12 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 55 - SELF FUNDED INSURANCE:** | | **3,076,069.15** | **2,656,906.81** | **2,451,496.88** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-1555-572600 | ADJUSTMENTS | 4,385.24 | -7,335.17 | 2,282.69 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **4,385.24** | **-7,335.17** | **2,282.69** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Department: 1555 - EMPLOYEE HEALTH BENEFITS:** | | **4,034,608.23** | **3,679,598.62** | **3,593,052.78** | **3,850,547.00** | **3,838,005.00** | **-12,542.00** | **-0.33%** |

**Program Title: Employee Health Benefits**

**I. Core Services**

Health Benefits for Full Time Employees

The program is NOT MANDATED (X ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

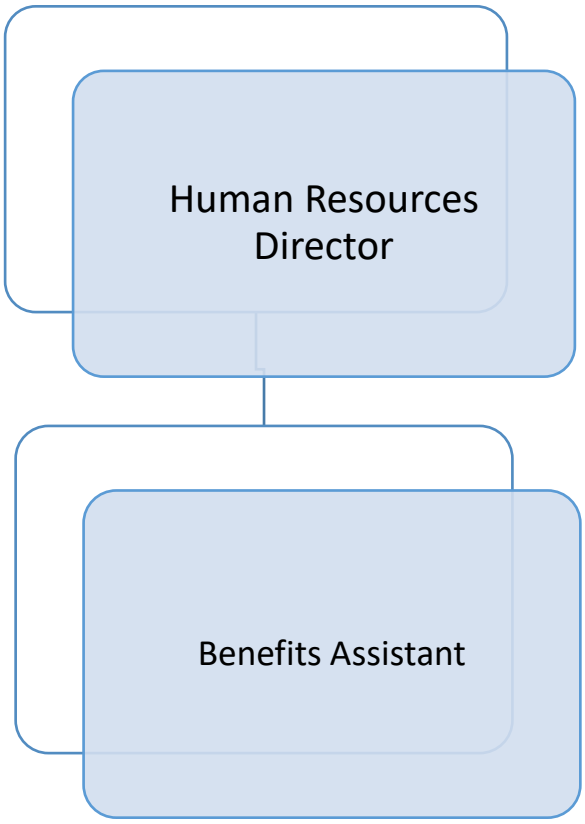
Our mission is to assist our employees to live healthier lives and provide them care when in need while being fiscally responsible to the taxpayers of Camden County.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 | |
|---|---|---|---|---|---|---|
| Number of employees / total members | 301/731 | 325/780 | 330/795 | 318/764 | 305/750 | (No PSA in FY21) |
| Number of high claimants over $50,000 | 8 | 9 | 14 | 5 | 10 | |
| Total claims (including medical and pharmacy) | 3,000,000 | 3,489,000 | 3,600,000 | 3,475,000 | 3,700,000 | |
| Number of medical plans available | 4 | 4 | 4 | 4 | 4 | |
| Number of Emergency Room visits | 290 | 320 | 300 | 181 | 175 | |
| N/A = Not available | | | | | | |
| **IV. Staffing Resources:** | | | | | | |
| Human Resources Director | 0.35 | 0.25 | 0.33 | 0.33 | 0.33 | |
| Employee Benefits Director | | 0.35 | | 0.00 | 0.00 | |
| Benefits Assistant | | 0.90 | 0.50 | 0.50 | 0.50 | |
| Total Staffing Resources | 0.35 | 1.50 | 0.83 | 0.83 | 0.83 | |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 | |
| General Fund $ (BOCC) | $ 3,891,217 | $ 4,034,608 | $ 3,679,599 | $ 3,850,547 | $ 3,838,005 | |

**V. Explanation of Changes:**

CAMDEN COUNTY BOARD OF COMMISSIONERS
EMPLOYEE HEALTH BENEFITS - 1555
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1565 - FACILITIES MANAGEMENT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1565-511100 | SALARIES - REGULAR EMPLOY | 201,868.10 | 152,236.14 | 192,163.01 | 193,283.00 | 269,155.00 | 75,872.00 | 39.25% |
| 100-5-1565-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 640.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-511300 | OVERTIME | 42.75 | 0.00 | 307.46 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1565-511400 | REIMBURSEMENT SALARIES & | -29,365.98 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-512200 | SOCIAL SECURITY TAXES | 14,251.61 | 10,930.70 | 13,830.99 | 14,783.00 | 20,590.00 | 5,807.00 | 39.28% |
| 100-5-1565-512400 | RETIREMENT | 4,278.07 | 3,741.25 | 4,488.79 | 4,748.00 | 6,577.00 | 1,829.00 | 38.52% |
| 100-5-1565-512403 | RETIREMENT: COUNTY MATCH | 7,444.44 | 5,509.42 | 5,035.30 | 8,028.00 | 9,081.00 | 1,053.00 | 13.12% |
| 100-5-1565-512904 | UNIFORMS | 1,715.80 | 1,675.67 | 1,318.64 | 2,800.00 | 4,000.00 | 1,200.00 | 42.86% |
| 100-5-1565-512905 | SAFETY EQUIPMENT | 296.75 | 305.39 | 0.00 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **200,531.54** | **174,398.57** | **217,784.19** | **226,142.00** | **311,903.00** | **85,761.00** | **37.92%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1565-521203 | DRUG SCREEN/BACKGROUND | 0.00 | 0.00 | 65.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-521205 | PEST CONTROL | 8,514.00 | 9,054.00 | 9,204.00 | 12,000.00 | 12,000.00 | 0.00 | 0.00% |
| 100-5-1565-521230 | CONTRACTED R&M ALL BLDGS | 0.00 | 0.00 | 0.00 | 500.00 | 0.00 | -500.00 | -100.00% |
| 100-5-1565-521240 | CONTRACT SVC-LAWN CARE | 52,950.00 | 67,358.00 | 78,200.00 | 78,200.00 | 95,820.00 | 17,620.00 | 22.53% |
| 100-5-1565-521254 | CONTRACT SVC-ADMINISTRAT | 0.00 | 36,331.00 | 13,409.15 | 13,500.00 | 0.00 | -13,500.00 | -100.00% |
| 100-5-1565-521335 | C/S-ANNUAL SOFTWARE MAIN | 70.57 | 70.57 | 4,080.00 | 4,180.00 | 5,000.00 | 820.00 | 19.62% |
| 100-5-1565-522100 | JANITORIAL - CONTRACTS | 2,607.04 | 2,276.07 | 1,486.92 | 2,000.00 | 4,400.00 | 2,400.00 | 120.00% |
| 100-5-1565-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 500.00 | 0.00 | -500.00 | -100.00% |
| 100-5-1565-522202 | REP & MT OFF EQUIPMENT | 0.00 | 0.00 | 0.00 | 500.00 | 0.00 | -500.00 | -100.00% |
| 100-5-1565-522203 | REP & MT RADIOS | 0.00 | 0.00 | 1,293.15 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-522204 | REP & MT OTHER EQUIPMENT | 0.00 | 0.00 | 0.00 | 1,000.00 | 0.00 | -1,000.00 | -100.00% |
| 100-5-1565-522220 | REP & MT VEHICLES | 0.00 | 105.44 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1565-522320 | EQUIPMENT RENTAL | 0.00 | 0.00 | 317.84 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-1565-523200 | TELEPHONE | 2,344.86 | 2,309.48 | 2,239.29 | 2,000.00 | 3,000.00 | 1,000.00 | 50.00% |
| 100-5-1565-523201 | CELL PHONES | 1,814.03 | 2,055.79 | 2,338.40 | 2,500.00 | 3,000.00 | 500.00 | 20.00% |
| 100-5-1565-523300 | ADVERTISING & PUBLISHING | 90.00 | 0.00 | 200.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-523500 | TRAVEL | 0.00 | 24.85 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-523700 | EDUCATION & TRAINING | 0.00 | 150.00 | 319.00 | 500.00 | 2,000.00 | 1,500.00 | 300.00% |
| 100-5-1565-526019 | ANIMAL CONTROL | 0.00 | 84.55 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **68,390.50** | **119,819.75** | **113,152.75** | **120,380.00** | **128,220.00** | **7,840.00** | **6.51%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1565-531100 | OFFICE SUPPLIES | 170.25 | 44.21 | 132.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-1565-531101 | MINOR OPERATING $0 - $499 | 3,308.70 | 1,517.13 | 7,909.78 | 7,900.00 | 2,000.00 | -5,900.00 | -74.68% |
| 100-5-1565-531102 | POSTAGE | 256.11 | 0.00 | 20.89 | 50.00 | 50.00 | 0.00 | 0.00% |
| 100-5-1565-531103 | COMPUTER SUPPLIES | 63.59 | 101.98 | 646.65 | 700.00 | 200.00 | -500.00 | -71.43% |
| 100-5-1565-531104 | JANITORIAL SUPPLIES | 224.38 | 0.00 | 357.93 | 700.00 | 700.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1565-531120 | TIRES & TUBES | 0.00 | 623.82 | 360.75 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1565-531122 | VEHICLE SUPPLIES | 470.55 | 1,655.07 | 2,139.74 | 2,150.00 | 2,000.00 | -150.00 | -6.98% |
| 100-5-1565-531130 | R & M BUILDING SUPPLIES | 0.00 | 0.00 | 2,187.10 | 88,000.00 | 225,000.00 | 137,000.00 | 155.68% |
| 100-5-1565-531210 | WATER & SEWER | 1,018.11 | 1,341.60 | 1,568.25 | 1,000.00 | 2,000.00 | 1,000.00 | 100.00% |
| 100-5-1565-531230 | ELECTRIC | 6,396.62 | 6,921.50 | 6,973.25 | 6,500.00 | 7,500.00 | 1,000.00 | 15.38% |
| 100-5-1565-531240 | BOTTLED GAS | 0.00 | 330.23 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-531250 | OIL | 29.40 | 17.04 | 0.00 | 300.00 | 0.00 | -300.00 | -100.00% |
| 100-5-1565-531270 | FUEL | 10,375.15 | 7,377.45 | 6,131.77 | 12,000.00 | 12,000.00 | 0.00 | 0.00% |
| 100-5-1565-531300 | OTHER SUPPLIES | 128.00 | 56.00 | 101.98 | 12,000.00 | 2,000.00 | -10,000.00 | -83.33% |
| 100-5-1565-531600 | SMALL EQUIP $500 - $4,999 | 266.31 | 1,612.99 | 1,149.17 | 2,000.00 | 5,000.00 | 3,000.00 | 150.00% |
| 100-5-1565-531601 | COMPUTERS $500 - $4,999 | 0.00 | 0.00 | 6,404.25 | 6,450.00 | 0.00 | -6,450.00 | -100.00% |
| 100-5-1565-536001 | COMMISSIONERS BLDG | 6,357.03 | 7,118.22 | 1,725.76 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536006 | PROBATE COURT | 0.00 | 0.00 | 516.82 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536007 | MAGISTRATE COURT | 59.45 | 0.00 | 471.94 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536008 | COURTHOUSE BUILDING | 22,338.43 | 12,736.57 | 26,673.03 | 22,000.00 | 0.00 | -22,000.00 | -100.00% |
| 100-5-1565-536009 | SUPERIOR COURT | 6,780.53 | 3,276.41 | 1,608.23 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536012 | WOODBINE OLD ELEMENTRY | 818.66 | 248.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536013 | PUBLIC DEFENDER | 496.40 | 980.19 | 1,002.70 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536016 | HEADSTART PROGRAM | 25,632.70 | 23,807.31 | 28,780.15 | 28,790.00 | 0.00 | -28,790.00 | -100.00% |
| 100-5-1565-536017 | Senior Citizens Program | 2,739.96 | -4,236.65 | 4,455.46 | 14,000.00 | 0.00 | -14,000.00 | -100.00% |
| 100-5-1565-536018 | PSA | 4,545.40 | 1,549.39 | 1,703.53 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536021 | GATEWAY (WOODBINE) | 10,627.46 | 11,377.21 | 13,391.28 | 14,000.00 | 0.00 | -14,000.00 | -100.00% |
| 100-5-1565-536026 | EXTENSION OFFICE BLDG | 599.21 | 251.89 | 591.56 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536031 | ATKINSON BLDG | 229.43 | 869.49 | 1,703.20 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536032 | ADULT PROBATION | 44.37 | 148.76 | 3,689.32 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536041 | CCSO (DETECTIVES BLDG) | 6.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536046 | COURT SERVICES BLDG | 10,158.44 | 1,103.68 | 1,516.22 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536051 | DISTRICT ATTORNEY TRAILER | 0.00 | 0.00 | 8.99 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536056 | ROAD DEPARTMENT BLDG | 10,026.26 | 275.49 | 1,934.53 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536061 | BRANCH OFFICE ENV HEALTH | 3,468.86 | 446.33 | 441.09 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536066 | BRANCH OFF PLAN & BLDG | 1,852.18 | 1,972.36 | 2,432.34 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536071 | PUBLIC LIBRARY BLDG | 12,771.18 | 16,248.71 | 3,631.98 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536076 | BRYAN LANG LIBRARY BLDG | 2,715.82 | 0.00 | 210.07 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536081 | FACILITIES MANAGEMENT BLD | 7,041.38 | 6,491.14 | 10,729.10 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536086 | CORONER BLDG | 1,615.40 | 52.13 | 192.34 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536091 | SHERIFF OFFICE - JAIL | 18,974.79 | 27,867.91 | 2,505.71 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536095 | CCSO-Patrol Building | 0.00 | 207.71 | 59.87 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536096 | SHERIFF - 911 BACKUP CNTR | 86.66 | 0.00 | 99.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536101 | SHERIFF - SUBSTATION | 2,300.07 | 1,842.66 | 2,602.01 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1565-536106 | SHERIFF - 911 CENTER | 2,720.75 | 1,749.15 | 1,063.08 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536121 | KINGSLAND HEALTH DEPT | 553.54 | 239.69 | 1,238.34 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536126 | ST.MARYS HEALTH DEPT | 6,774.72 | 597.33 | 2,041.19 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536127 | WOODBINE HEALTH DEPARTM | 0.00 | 0.00 | 1,423.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536131 | MCKINLEY CENTER | 5,673.40 | 5,993.15 | 5,783.89 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536132 | CASA KINGSLAND | 3,997.32 | 4,676.10 | 3,952.73 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536133 | GATEWAY BEHAVIORAL HLTH | 8,306.53 | 7,999.12 | 7,993.98 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536134 | MAINPOINT CLINIC | 0.00 | 16.89 | 35.62 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536136 | DFACS BLDG | 3,015.87 | 11,631.09 | 2,759.60 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536141 | STATION 10 (KINGSLAND) | 1,023.36 | 3,215.66 | 2,094.20 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536142 | STATION 11 (WOODBINE) | 1,028.34 | 528.85 | 1,621.28 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536146 | STATION 12 (MUSH BLUFF) | 20,908.69 | 1,195.81 | 4,046.27 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536156 | STATION 14 (DUTCH MILL) | 142.00 | 474.32 | 684.68 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536161 | STATION 15 (BROWNTOWN) | 2,374.15 | 5,917.29 | 6,202.13 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536166 | STATION 16 (HARRIETT BLF) | 6,311.30 | 1,895.30 | 1,091.33 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536171 | STATION 17 (WAVERLY) | 705.67 | 4,909.00 | 518.68 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536176 | STATION 18 (TARBORO) | 3,058.87 | 2,452.51 | 1,920.62 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536177 | STATION 19 (Dover Bluff) | 690.84 | 2,227.48 | 7,058.58 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536181 | S/R 110 LANDFILL | 569.17 | 650.68 | 2,841.39 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536186 | C&D INDUSTRIAL LANDFILL | 587.35 | 622.49 | 354.27 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536191 | OLD STILL LANDFILL | 0.00 | 0.00 | 34.90 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536196 | RECORDS RETENTION BLDG | 360.00 | 50.25 | 161.38 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536197 | Resiliency Operations Center | 0.00 | 0.00 | 10,975.78 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536201 | EOC BUILDING | 1,783.12 | 1,651.17 | 4,461.36 | 1,300.00 | 0.00 | -1,300.00 | -100.00% |
| 100-5-1565-536202 | GOVERNMENT SVCS BLDG | 22,325.68 | 6,391.32 | 16,371.62 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1565-536203 | BOARD OF REGISTRARS | 0.00 | 184.30 | 940.84 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **267,903.91** | **201,503.13** | **236,430.48** | **221,040.00** | **259,650.00** | **38,610.00** | **17.47%** |
| **Total Department: 1565 - FACILITIES MANAGEMENT:** | | **536,825.95** | **495,721.45** | **567,367.42** | **567,562.00** | **699,773.00** | **132,211.00** | **23.29%** |

**Program Title: Facilities Management Division**

**I. Core Services**

The Office of Facilities Management provides timely and effective maintenance to county facilities, implements maintenance capital projects, and efficiently manages and maintains the county's facility assets. The budget also pays for some operating costs associated with power and service contracts.

The program is NOT MANDATED ( X ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

The maintenance division is responsible for the general upkeep and repairs of over 46 county buildings and facilities valued at more than $30 million. In addition to assisting with special projects, this department oversees the exterminating, security, elevators, and janitorial contractors. Facilities is responsible for energy management, implementing energy conservation measures when appropriate, and oversight of the HVAC control programs.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Buildings Maintained | 38 | 46 | 46 | 46 | 46* |
| Air conditioners maintained | 227 | 227 | 227 | 227 | 227* |
| Generators maintained | 8 | 8 | 8 | 25 | 25* |
| Square footage for all maintained buildings | 409,664 | 409,664 | 409,664 | 445,849 | 445,849* |
| Work orders completed | 1,200 | 1,200 | 1,200 | 1,077 | 1,160** |
| | | | | | |
| | | | | | |

**IV. Staffing Resources:**

| | | | | | |
|---|---|---|---|---|---|
| Facilities Maintenance Director | | | | 1.00 | 1.00 |
| Building Maintenance Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| HVAC Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Maintenance Techs | 2.00 | 2.00 | 2.00 | 2.00 | 4.00 |
| | | | | | |
| | | | | | |
| Total Staffing Resources | 4.00 | 4.00 | 4.00 | 5.00 | 7.00*** |

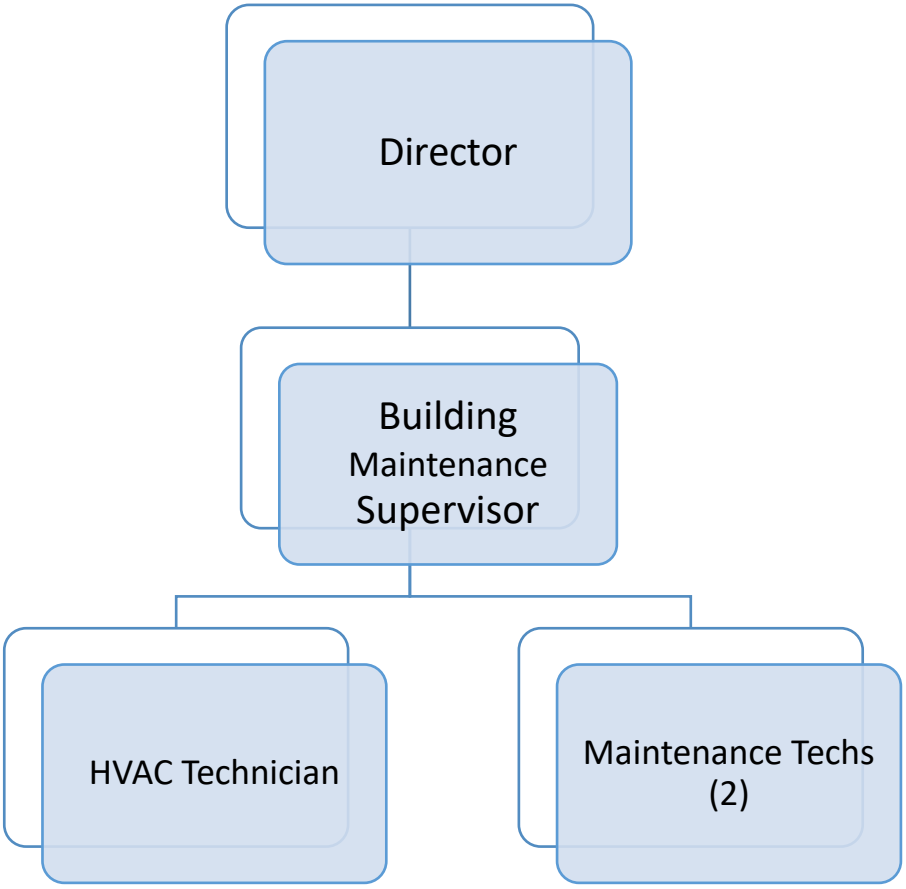
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Proposed FY2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $545,709 | $ 536,826 | $495,721 | $501,917 | $699,773 |

**V. Explanation of Changes:**

*Quantities subject to change based on real asset inventory in progress. **Work orders completed is based on totals of work orders and scheduled maintenance items projected for completion. ***Staffing Resources increased based on hiring new Facilities Director, 3 requested new hire technicians, and Donald Harrelson retiring 12/31/21. Number of A/C and generators maintained may vary based on capital asset inventory.

CAMDEN COUNTY BOARD OF COMMISSIONERS
FACILITIES MANAGEMENT - 1565
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1510 - FINANCE & BUDGET** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1510-511100 | SALARIES - REGULAR EMPLOY | 325,827.05 | 311,339.27 | 317,907.49 | 329,018.00 | 339,972.00 | 10,954.00 | 3.33% |
| 100-5-1510-511300 | OVERTIME | 0.00 | 757.26 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1510-511400 | REIMBURSEMENT SALARIES & | -34,177.63 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1510-512200 | SOCIAL SECURITY TAXES | 23,735.91 | 22,346.91 | 22,718.21 | 25,170.00 | 26,008.00 | 838.00 | 3.33% |
| 100-5-1510-512400 | RETIREMENT | 8,917.77 | 8,607.99 | 8,630.82 | 9,435.00 | 10,200.00 | 765.00 | 8.11% |
| 100-5-1510-512403 | RETIREMENT: COUNTY MATCH | 15,273.47 | 14,518.36 | 14,389.01 | 16,406.00 | 17,215.00 | 809.00 | 4.93% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **339,576.57** | **357,569.79** | **363,645.53** | **380,029.00** | **393,395.00** | **13,366.00** | **3.52%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1510-521208 | AUDIT FEES | 36,243.78 | 38,900.00 | 36,399.99 | 40,000.00 | 38,360.00 | -1,640.00 | -4.10% |
| 100-5-1510-521254 | CONTRACT SVC-ADMINISTRAT | 1,200.00 | 5,612.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1510-521335 | C/S-ANNUAL SOFTWARE MAIN | 15,864.80 | 17,142.49 | 17,706.39 | 17,500.00 | 18,585.00 | 1,085.00 | 6.20% |
| 100-5-1510-522100 | JANITORIAL - CONTRACTS | 3,175.68 | 3,175.68 | 3,096.29 | 3,175.00 | 8,137.00 | 4,962.00 | 156.28% |
| 100-5-1510-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 800.81 | 1,000.00 | 750.00 | -250.00 | -25.00% |
| 100-5-1510-522202 | REP & MT OFF EQUIPMENT | 801.77 | 704.00 | 1,093.37 | 900.00 | 900.00 | 0.00 | 0.00% |
| 100-5-1510-523200 | TELEPHONE | 2,585.33 | 2,218.90 | 2,231.96 | 2,280.00 | 2,280.00 | 0.00 | 0.00% |
| 100-5-1510-523201 | CELL PHONES | 1,550.09 | 1,465.22 | 1,793.30 | 3,348.00 | 1,800.00 | -1,548.00 | -46.24% |
| 100-5-1510-523300 | ADVERTISING & PUBLISHING | 627.95 | 3,759.08 | 2,426.96 | 3,800.00 | 3,500.00 | -300.00 | -7.89% |
| 100-5-1510-523400 | PRINTING | 872.91 | 649.58 | 0.00 | 900.00 | 2,000.00 | 1,100.00 | 122.22% |
| 100-5-1510-523500 | TRAVEL | 295.23 | 623.79 | 213.71 | 425.00 | 750.00 | 325.00 | 76.47% |
| 100-5-1510-523600 | DUES & SUBSCRIPTIONS | 1,758.32 | 2,342.43 | 1,827.39 | 2,598.00 | 2,275.00 | -323.00 | -12.43% |
| 100-5-1510-523700 | EDUCATION & TRAINING | 3,251.31 | 1,692.92 | 1,814.58 | 1,882.00 | 2,950.00 | 1,068.00 | 56.75% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **68,227.17** | **78,286.59** | **69,404.75** | **77,808.00** | **82,287.00** | **4,479.00** | **5.76%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1510-531100 | OFFICE SUPPLIES | 1,353.82 | 2,647.96 | 1,648.74 | 3,618.00 | 2,000.00 | -1,618.00 | -44.72% |
| 100-5-1510-531101 | MINOR OPERATING $0 - $499 | 1,070.36 | 1,172.55 | 2,296.19 | 1,218.00 | 1,525.00 | 307.00 | 25.21% |
| 100-5-1510-531102 | POSTAGE | 2,929.97 | 2,580.76 | 2,173.82 | 2,831.00 | 1,910.00 | -921.00 | -32.53% |
| 100-5-1510-531103 | COMPUTER SUPPLIES | 2,790.69 | 2,372.35 | 3,208.47 | 3,286.00 | 2,700.00 | -586.00 | -17.83% |
| 100-5-1510-531104 | JANITORIAL SUPPLIES | 241.86 | 140.00 | 79.30 | 210.00 | 100.00 | -110.00 | -52.38% |
| 100-5-1510-531110 | MISCELLANEOUS | 0.00 | -0.07 | 1,975.23 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1510-531210 | WATER & SEWER | 245.28 | 231.93 | 296.39 | 275.00 | 360.00 | 85.00 | 30.91% |
| 100-5-1510-531230 | ELECTRIC | 7,286.06 | 6,698.25 | 6,550.59 | 6,953.00 | 7,080.00 | 127.00 | 1.83% |
| 100-5-1510-531300 | OTHER SUPPLIES | 385.15 | 298.94 | 148.00 | 325.00 | 150.00 | -175.00 | -53.85% |
| 100-5-1510-531600 | SMALL EQUIP $500 - $4,999 | 179.97 | 0.00 | 0.00 | 750.00 | 500.00 | -250.00 | -33.33% |
| 100-5-1510-531601 | COMPUTERS $500 - $4,999 | 2,366.74 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1510-531750 | CENTRAL SUPPLY INVENTORY | 0.00 | 56.83 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1510-531751 | CENTRAL POSTAGE | 0.00 | 0.00 | 263.00 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1510-539999 | FINANCE CHARGES | 367.38 | 39.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **19,217.28** | **16,238.50** | **18,639.73** | **19,466.00** | **16,325.00** | **-3,141.00** | **-16.14%** |
| **Total Department: 1510 - FINANCE & BUDGET:** | | **427,021.02** | **452,094.88** | **451,690.01** | **477,303.00** | **492,007.00** | **14,704.00** | **3.08%** |

**CAMDEN COUNTY BOARD OF COMMISSIONERS**
**FINANCE & BUDGET - 1510**
**FY 2022 Adopted Budget**

## Program Title: Finance & Budget

**I. Core Services**

The Department of Finance and Budget is responsible for the financial services and general operations of the governmental unit as required to meet Camden County Government's mission and vision.

This program is: Not Mandated (X ) Mandated

**II. Mission/Key Objectives**

The Department of Finance & Budget is tasked to use County resources efficiently and to provide true stewardship of the citizen's funds. A few of the services provided include: management of County debt; management of investments and cash; financial planning; payroll administration; maintenance of fixed assets; preparation of financial reports to measure results; management of Curbside Services,

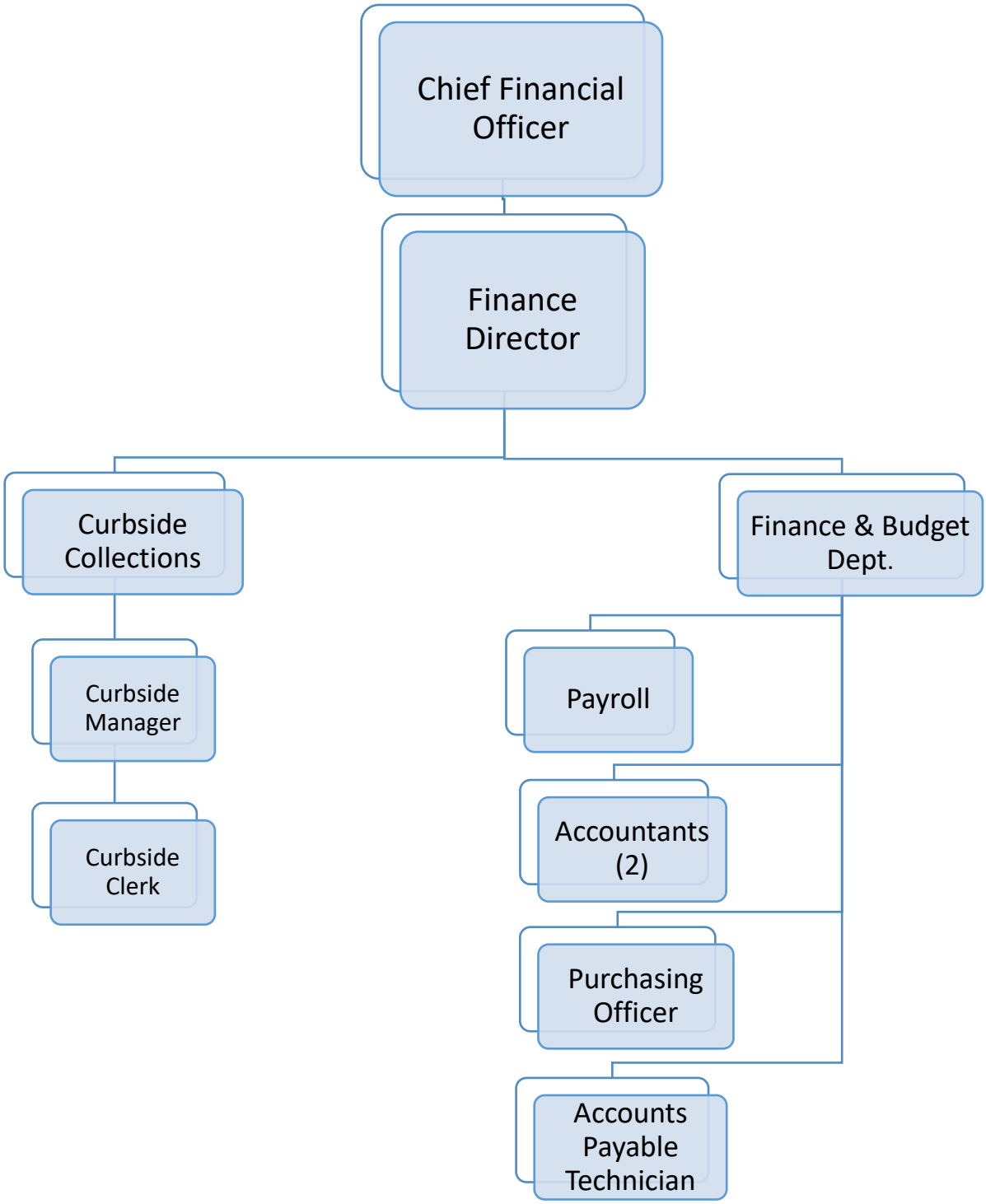
| **III. Performance Measures:** | Actual FY2018 | Actual FY2019 | Actual FY2020 | Projected FY2021 | Projected FY2022 |
|---|---|---|---|---|---|
| Number of accounts payable checks issued | 7,500 | 7,439 | 6,778 | 8,000 | 8,000 |
| Number of accounts payable transactions processed | 17,065 | 18,220 | 17,178 | 22,000 | 22,000 |
| Number of receipts processed | 17,441 | 17,679 | 17,337 | 18,000 | 18,000 |
| Number of purchase orders issued | 1,931 | 1,924 | 1,631 | 1,800 | 2,000 |
| Number of payroll check/direct deposit vouchers | 12,237 | 12,928 | 10,741 | 13,650 | 13,650 |
| Number of annual State/Federal reports required | 10 | 10 | 10 | 10 | 10 |
| Monthly internal reports (number per year) | 15 | 15 | 15 | 15 | 15 |
| Average number of days to process A/P checks | 3 | 3 | 3 | 3 | 3 |
| Average number of days to process receipts | 1 | 1 | 1 | 1 | 1 |
| Average number of days to process purchase orders | 2 | 2 | 2 | 2 | 2 |
| Number of reports issued on time | 25 | 25 | 25 | 25 | 25 |
| Number of days to issue reports after month end | 10 | 10 | 10 | 10 | 10 |
| **IV. Staffing Resources:** | | | | | |
| Chief Finance Officer | 0.95 | 0.95 | 0.95 | 0.95 | 0.95 |
| Director | 0.83 | 0.95 | 0.95 | 0.95 | 0.95 |
| Assistant Director | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Senior Accountant/Payroll Analyst | 0.95 | 0.00 | 1.00 | 1.00 | 1.00 |
| Purchasing Officer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Accountants | 1.87 | 1.60 | 1.60 | 1.60 | 1.60 |
| Accounts Payable Technician | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Total Staffing Resources | 6.60 | 5.50 | 6.50 | 6.50 | 6.50 |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $486,137 | $427,021 | $480,787 | $477,303 | $492,007 |
| | | | | | |

**V. Explanation of Changes:**

The Department of Finance & Budget includes county wide costs for all audit costs, with the exception of a portion to the Solid Waste Fund and Curbside. Beginning in FY2018, the CFO, Director, Senior Accountant, and Accountants salaries will be partially allocated to Curbside and/or Solid Waste to allow for appropriate financial management and staff coverage.
**Decrease in payroll checks in FY2020 is due to PSA taking back the payroll on 6/30/2019.

CAMDEN COUNTY BOARD OF COMMISSIONERS
FINANCE - 1510
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1540 - HUMAN RESOURCES** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1540-511100 | SALARIES - REGULAR EMPLOY | 76,511.25 | 71,979.14 | 75,417.87 | 79,433.00 | 79,433.00 | 0.00 | 0.00% |
| 100-5-1540-512200 | SOCIAL SECURITY TAXES | 5,670.98 | 5,364.92 | 5,636.39 | 6,077.00 | 6,077.00 | 0.00 | 0.00% |
| 100-5-1540-512400 | RETIREMENT | 2,276.98 | 1,030.71 | 2,163.53 | 2,383.00 | 2,383.00 | 0.00 | 0.00% |
| 100-5-1540-512403 | RETIREMENT: COUNTY MATCH | 3,626.68 | 2,061.18 | 3,355.63 | 4,766.00 | 4,766.00 | 0.00 | 0.00% |
| 100-5-1540-512902 | EMPLOYEE APPRECIATIONS | 1,644.51 | 1,736.08 | 341.07 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-1540-512904 | UNIFORMS | 0.00 | 50.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **89,730.40** | **82,222.03** | **86,914.49** | **95,659.00** | **95,659.00** | **0.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1540-521100 | ADMIN SERVICES-APPLICANT T | 0.00 | 19.95 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1540-521200 | CONTRACT SERVICES - LEGAL | 27,424.89 | 18,094.50 | 18,689.50 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| 100-5-1540-521254 | CONTRACT SERV-ADMINISTRA | 8,951.25 | 9,998.50 | 10,117.50 | 10,000.00 | 10,000.00 | 0.00 | 0.00% |
| 100-5-1540-521335 | C/S-ANNUAL SOFTWARE MAIN | 5,018.55 | 4,894.48 | 5,818.38 | 16,000.00 | 20,500.00 | 4,500.00 | 28.13% |
| 100-5-1540-522100 | JANITORIAL - CONTRACTS | 2,033.44 | 577.44 | 562.97 | 700.00 | 1,480.00 | 780.00 | 111.43% |
| 100-5-1540-522201 | REP & MT COMPUTERS | 0.00 | 8,350.00 | 263.47 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1540-522202 | REP & MT OFF EQUIPMENT | 1,051.37 | 843.20 | 1,980.06 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-1540-523200 | TELEPHONE | 1,138.74 | 1,287.40 | 1,430.48 | 1,750.00 | 1,750.00 | 0.00 | 0.00% |
| 100-5-1540-523201 | CELL PHONES | 671.31 | 488.31 | 518.18 | 650.00 | 650.00 | 0.00 | 0.00% |
| 100-5-1540-523300 | ADVERTISING & PUBLISHING | 584.58 | 532.90 | 593.75 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1540-523400 | PRINTING | 1,845.41 | 589.64 | 0.00 | 1,800.00 | 1,800.00 | 0.00 | 0.00% |
| 100-5-1540-523500 | TRAVEL | 639.00 | 106.07 | 100.36 | 500.00 | 1,000.00 | 500.00 | 100.00% |
| 100-5-1540-523600 | DUES & SUBSCRIPTIONS | 654.86 | 289.37 | 951.77 | 600.00 | 900.00 | 300.00 | 50.00% |
| 100-5-1540-523700 | EDUCATION & TRAINING | 679.44 | 0.00 | 5,960.00 | 1,000.00 | 2,000.00 | 1,000.00 | 100.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **50,692.84** | **46,071.76** | **46,986.42** | **56,000.00** | **63,080.00** | **7,080.00** | **12.64%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1540-531100 | OFFICE SUPPLIES | 643.50 | 661.60 | 465.29 | 600.00 | 600.00 | 0.00 | 0.00% |
| 100-5-1540-531101 | MINOR OPERATING $0 - $499 | -86.02 | 145.89 | 1,426.90 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-1540-531102 | POSTAGE | 275.31 | 182.85 | 83.03 | 400.00 | 400.00 | 0.00 | 0.00% |
| 100-5-1540-531103 | COMPUTER SUPPLIES | 0.59 | 117.45 | 401.77 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1540-531104 | JANITORIAL SUPPLIES | 5.40 | 2.36 | 20.25 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1540-531210 | WATER & SEWER | 73.57 | 69.59 | 88.92 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1540-531230 | ELECTRIC | 2,185.82 | 2,009.47 | 1,965.16 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 100-5-1540-531270 | FUEL | 0.00 | 256.02 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1540-531300 | OTHER SUPPLIES | 19.00 | 50.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1540-531600 | SMALL EQUIP $500 - $4,999 | 146.62 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **3,263.79** | **3,495.23** | **4,451.32** | **4,750.00** | **4,750.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-1540-542400 | COMPUTERS > $5,000 | 6,495.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **6,495.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Department: 1540 - HUMAN RESOURCES:** | | **150,182.03** | **131,789.02** | **138,352.23** | **156,409.00** | **163,489.00** | **7,080.00** | **4.53%** |

**Program Title: Human Resources**

**I. Core Services**

The Human Resources division manages benefit admistration and compensation, recruiting, training and development, and employee relations through collaborative efforts and excellent customer service.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

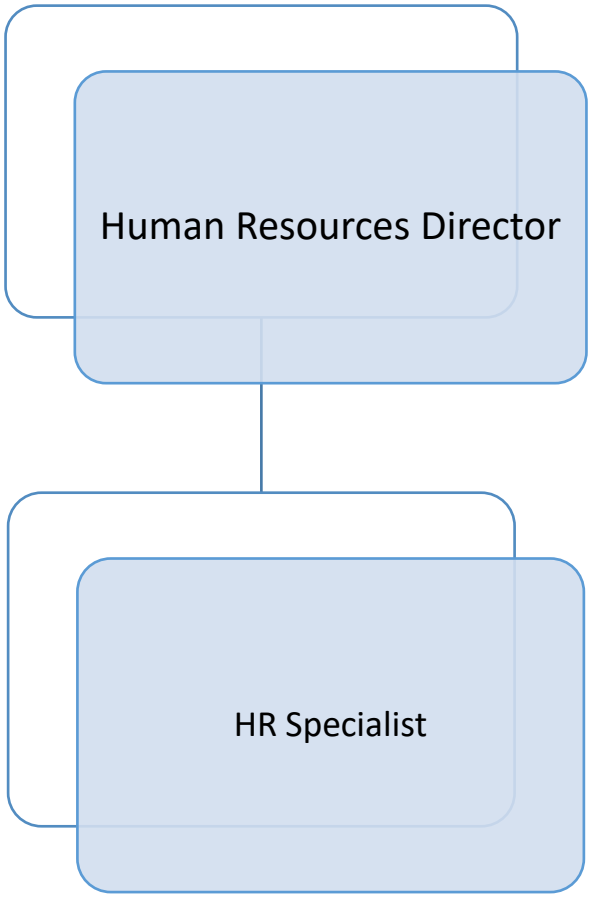
**II. Mission/Key Objectives**

The HR Division provides quality Human Resources services in order to attract, develop, motivate, and retain a strategically aligned workforce and create a healthy, positive work environment characterized by fair treatment of staff, open communication, personal accountability, confidentiality, trust and mutual respect.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| New Hires | 234 | 202 | 153 | 181 | 150 |
| Employees with Rate/Title Change/Transfers | 155 | 212 | 580 | 614 | 650 |
| Terminations | 139 | 127 | 108 | 84 | 60 |
| First Report of Injury (WC-1) | 78 | 84 | 42 | 61 | 55 |
| Employees Approved for Family Medical Leave Act | 12 | 14 | 11 | 12 | 14 |
| Grievances/Appeals Filed | 2 | 0 | 2 | 2 | 2 |
| Long Term Disability Claims Filed | 0 | 1 | 0 | 0 | 2 |
| Unemployment Claims | 5 | 5 | 4 | 6 | 5 |
| Jobs Advertised | 36 | 39 | 52 | 57 | 60 |
| Training Classes Held | 6 | 4 | 9 | 12 | 10 |
| **IV. Staffing Resources:** | | | | | |
| Senior Director of Human Resources & Risk Mgmt | 0.40 | 0.40 | 0.34 | 0.34 | 0.34 |
| Director of Risk and Benefits | | 0.10 | 0.00 | 0.00 | 0.00 |
| Benefits Assistant (Part Time) | | | 0.00 | 0.00 | 0.00 |
| Human Resource Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Human Resource Specialist | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| Human Resources Assistant | | | 0 | 0 | 0 |
| Total Staffing Resources | 2.4 | 2.50 | 1.34 | 1.34 | 1.34 |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 137,800 | $ 150,182 | $ 131,789 | $ 156,409 | $ 163,489 |

**V. Explanation of Changes:**

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1535 - INFORMATION TECHNOLOGY** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1535-511100 | SALARIES - REGULAR EMPLOY | 150,721.79 | 190,777.30 | 190,786.79 | 207,093.00 | 258,340.00 | 51,247.00 | 24.75% |
| 100-5-1535-511300 | OVERTIME | 0.00 | 892.45 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1535-512200 | SOCIAL SECURITY TAXES | 10,910.56 | 14,093.88 | 13,962.86 | 15,843.00 | 19,763.00 | 3,920.00 | 24.74% |
| 100-5-1535-512400 | RETIREMENT | 2,872.97 | 5,146.28 | 4,790.67 | 5,252.00 | 4,510.00 | -742.00 | -14.13% |
| 100-5-1535-512403 | RETIREMENT: COUNTY MATCH | 5,018.83 | 3,178.66 | 2,672.34 | 7,655.00 | 2,040.00 | -5,615.00 | -73.35% |
| 100-5-1535-512904 | UNIFORMS | 0.00 | 0.00 | 0.00 | 125.00 | 300.00 | 175.00 | 140.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **169,524.15** | **214,088.57** | **212,212.66** | **235,968.00** | **284,953.00** | **48,985.00** | **20.76%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1535-521250 | CONTRACT SERV-COMPUTER | 16,716.52 | 24,391.13 | 33,229.87 | 35,975.00 | 17,161.00 | -18,814.00 | -52.30% |
| 100-5-1535-521254 | CONTRACT SVC-ADMINISTRAT | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1535-521335 | C/S-ANNUAL SOFTWARE MAIN | 79,184.85 | 118,411.88 | 74,281.44 | 128,474.00 | 163,650.00 | 35,176.00 | 27.38% |
| 100-5-1535-521340 | C/S-CLOUD COMPUTING FEES | 20,137.03 | 48,484.80 | 39,966.95 | 27,550.00 | 41,923.00 | 14,373.00 | 52.17% |
| 100-5-1535-522100 | JANITORIAL - CONTRACTS | 577.44 | 577.44 | 563.00 | 900.00 | 1,480.00 | 580.00 | 64.44% |
| 100-5-1535-522201 | REP & MT COMPUTERS | 331.22 | 329.03 | 283.56 | 5,500.00 | 5,500.00 | 0.00 | 0.00% |
| 100-5-1535-522202 | REP & MT OFFICE EQUIPMENT | 0.95 | 0.31 | 75.54 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-1535-522220 | R & M VEHICLES | 0.00 | 0.00 | 0.00 | 2,000.00 | 0.00 | -2,000.00 | -100.00% |
| 100-5-1535-523200 | TELEPHONE | 9,295.74 | 10,445.29 | 9,689.88 | 11,205.00 | 11,205.00 | 0.00 | 0.00% |
| 100-5-1535-523201 | CELL PHONES | 1,962.58 | 2,814.73 | 2,648.48 | 3,200.00 | 3,200.00 | 0.00 | 0.00% |
| 100-5-1535-523300 | ADVERTISING & PUBLISHING | 201.73 | 250.25 | 4,407.95 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1535-523400 | PRINTING | 0.00 | 0.00 | 0.00 | 50.00 | 50.00 | 0.00 | 0.00% |
| 100-5-1535-523500 | TRAVEL | 1,650.61 | 1,042.25 | 229.88 | 2,750.00 | 5,500.00 | 2,750.00 | 100.00% |
| 100-5-1535-523600 | DUES & SUBSCRIPTIONS | 1,887.10 | 3,948.50 | 3,685.91 | 4,016.00 | 766.00 | -3,250.00 | -80.93% |
| 100-5-1535-523700 | EDUCATION & TRAINING | 1,000.00 | 3,146.00 | 1,119.98 | 4,800.00 | 3,300.00 | -1,500.00 | -31.25% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **133,045.77** | **213,841.61** | **170,182.44** | **228,420.00** | **255,735.00** | **27,315.00** | **11.96%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1535-531100 | OFFICE SUPPLIES | 185.31 | 191.34 | 31.53 | 50.00 | 100.00 | 50.00 | 100.00% |
| 100-5-1535-531101 | MINOR OPERATING $0 - $499 | 166.30 | 461.89 | 711.03 | 300.00 | 1,000.00 | 700.00 | 233.33% |
| 100-5-1535-531102 | POSTAGE | 0.00 | 0.00 | 33.19 | 50.00 | 50.00 | 0.00 | 0.00% |
| 100-5-1535-531103 | COMPUTER SUPPLIES | 643.80 | 399.03 | 834.33 | 300.00 | 2,000.00 | 1,700.00 | 566.67% |
| 100-5-1535-531104 | JANITORIAL SUPPLIES | 37.95 | 18.98 | 0.00 | 100.00 | 50.00 | -50.00 | -50.00% |
| 100-5-1535-531120 | TIRES & TUBES | 329.64 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1535-531122 | R & M VEHICLES | 595.35 | 0.00 | 192.60 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1535-531210 | WATER & SEWER | 49.06 | 46.39 | 59.28 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1535-531230 | ELECTRIC | 1,457.20 | 1,339.66 | 1,310.12 | 1,445.00 | 1,445.00 | 0.00 | 0.00% |
| 100-5-1535-531270 | FUEL | 476.95 | 496.81 | 534.93 | 585.00 | 500.00 | -85.00 | -14.53% |
| 100-5-1535-531300 | OTHER SUPPLIES | 148.00 | 72.00 | 28.00 | 250.00 | 50.00 | -200.00 | -80.00% |
| 100-5-1535-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 4,378.80 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1535-531601 | COMPUTERS $500 - $4,999 | 5,376.59 | 1,681.36 | 1,249.00 | 4,000.00 | 4,000.00 | 0.00 | 0.00% |
| 100-5-1535-531603 | FURNITURE $500 - $ 4,999 | 0.00 | 837.90 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **9,466.15** | **9,924.16** | **4,984.01** | **7,080.00** | **9,195.00** | **2,115.00** | **29.87%** |
| **Total Department: 1535 - INFORMATION TECHNOLOGY:** | | **312,036.07** | **437,854.34** | **387,379.11** | **471,468.00** | **549,883.00** | **78,415.00** | **16.63%** |

**Program Title: Information Technology Division**

**I. Core Services**

The Information Technology Division will be a proactive leader by identifying issues, anticipating the needs of, and offering innovative solutions to the internal customers of the Camden County Government.

The program is NOT MANDATED (X ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

To deliver efficient, reliable, innovative technology services and solutions that support sound decisions and effective governing by the Camden County Government.

| **III. Performance Measures** | Actual FY 2018 | Actual FY2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| # work orders | 1,537 | 2,000 | 2,042 | 1,500 | 1,800 |
| # of computers supported | 235 | 235 | 272 | 280 | 293 |
| # projects completed | 7 | 11 | 9 | 12 | 8 |
| # servers maintained | 56 | 59 | 56 | 56 | 57 |
| # networks maintained | 26 | 26 | 26 | 28 | 31 |
| # cell phones supported | 104 | 110 | 161 | 161 | 166 |
| # audio / video systems supported | 8 | 8 | 9 | 9 | 10 |
| | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| CIO | | | | 1.00 | 1.00 |
| Director | 1.00 | 1.00 | 1.00 | 0.00 | 0.00 |
| Systems Administrator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Help Desk Technician | 1.00 | 1.50 | 0.00 | 0.50 | 1.00 |
| AV/Help Desk Technician | | | 1.00 | 1.00 | 1.00 |
| Total Staffing Resources | 3.00 | 3.50 | 3.00 | 4.00 | 4.00 |

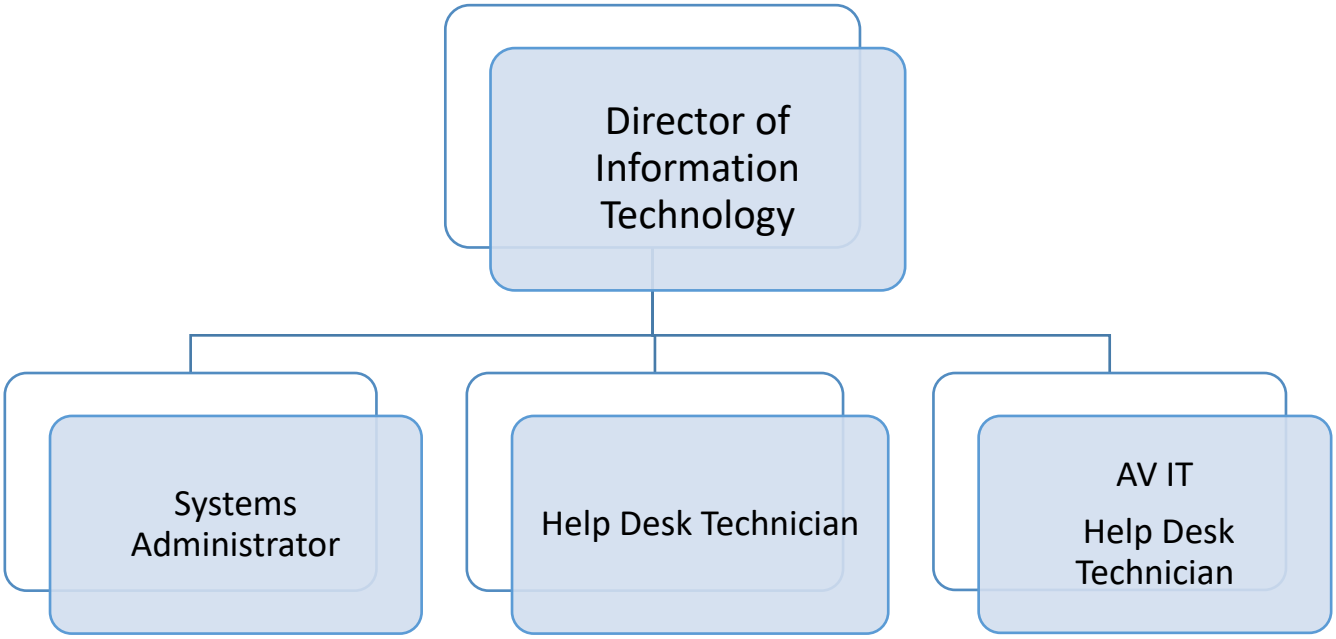
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY 2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 245,564 | $ 312,036 | $ 437,854 | $ 471,468 | $549,883 |

**V. Explanation of Changes:**

The biggest changes that have occurred are Help desk tickets dropped dramatically and projects went up slightly. We assume that is a result of the pandemic and its impact on computing environment. More people were working remotely and a portion of the completed tickets likely went undocumented due to the nature of being mobile and relying more on calls than individuals creating tickets. In addition IT has been shorthanded the majority of the year and just resolving the tickets off the cuff as they called us to keep up. The anticipated change in personnel is a reflection of work order numbers going back up while also replacing 149 computers as part of a hardware refresh.

CAMDEN COUNTY BOARD OF COMMISSIONERS
INFORMATION TECHNOLOGY - 1535
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1557 - INSURANCE** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1557-511100 | SALARIES | 24,297.91 | 41,306.70 | 67,798.29 | 70,348.00 | 70,348.00 | 0.00 | 0.00% |
| 100-5-1557-512200 | SOCIAL SECURITY TAXES | 1,745.81 | 3,051.93 | 5,013.56 | 5,382.00 | 5,382.00 | 0.00 | 0.00% |
| 100-5-1557-512400 | COUNTY RETIREMENT | 724.49 | 146.45 | 1,311.31 | 2,110.00 | 2,110.00 | 0.00 | 0.00% |
| 100-5-1557-512401 | RETIREMENT MATCH | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1557-512403 | RETIREMENT - COUNTY MATCI | 1,449.06 | 292.89 | 2,245.48 | 4,220.00 | 4,220.00 | 0.00 | 0.00% |
| 100-5-1557-512600 | UNEMPLOYMENT INSURANCE | 1,452.00 | 4,927.47 | 3,124.00 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| 100-5-1557-512905 | SAFETY EQUIPMENT | 189.68 | 102.75 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **29,858.95** | **49,828.19** | **79,492.64** | **102,560.00** | **102,560.00** | **0.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1557-521201 | LEGAL FEES | 0.00 | 3,976.00 | 12,327.00 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| 100-5-1557-521254 | CONTRACTED SVCS-ADMIN | 45,515.65 | 67,074.15 | 46,776.00 | 72,000.00 | 72,000.00 | 0.00 | 0.00% |
| 100-5-1557-522100 | JANITORIAL-CONTRACTS | 0.00 | 0.00 | 0.00 | 0.00 | 222.00 | 222.00 | 0.00% |
| 100-5-1557-522201 | REPAIRS & MAINTENANCE-COI | 500.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1557-522202 | REPAIR & MAINT - OFFICE EQU | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1557-523100 | VEHICLE & EQUIP INSURANCE | 191,747.00 | 235,382.00 | 291,323.00 | 362,215.00 | 427,414.00 | 65,199.00 | 18.00% |
| 100-5-1557-523101 | PROPERTY INSURANCE | 194,038.00 | 196,935.00 | 260,932.00 | 220,000.00 | 242,000.00 | 22,000.00 | 10.00% |
| 100-5-1557-523102 | LIABILITY INSURANCE | 219,896.20 | 219,004.00 | 199,598.00 | 268,500.00 | 306,090.00 | 37,590.00 | 14.00% |
| 100-5-1557-523200 | TELEPHONE | 266.16 | 137.40 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1557-523201 | CELL PHONE | 511.96 | 303.43 | 0.00 | 600.00 | 600.00 | 0.00 | 0.00% |
| 100-5-1557-523400 | PRINTING | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1557-523500 | TRAVEL | 30.24 | 6.05 | 2,512.97 | 500.00 | 1,000.00 | 500.00 | 100.00% |
| 100-5-1557-523600 | DUES & SUBSCRIPTIONS | 435.00 | 585.00 | 1,244.31 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1557-523700 | EDUCATION & TRAINING | 990.20 | 1,181.84 | 850.00 | 3,500.00 | 3,500.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **653,930.41** | **724,584.87** | **815,563.28** | **949,515.00** | **1,075,026.00** | **125,511.00** | **13.22%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1557-531100 | OFFICE SUPPLIES | 54.23 | 50.42 | 35.41 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1557-531101 | MINOR OPERATING | 0.00 | 30.67 | 35.97 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1557-531102 | POSTAGE | 104.96 | 125.45 | 126.56 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1557-531103 | COMPUTER SUPPLIES | 122.39 | 0.00 | 0.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-1557-531122 | VEHICLE SUPPLIES | 0.00 | 0.00 | 9.50 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-1557-531270 | FUEL | 109.16 | 121.65 | 333.55 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-1557-531300 | OTHER SUPPLIES | 189.29 | 23.08 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1557-531601 | COMPUTERS $500-$4999 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **580.03** | **351.27** | **540.99** | **1,500.00** | **1,500.00** | **0.00** | **0.00%** |
| | **Total Department: 1557 - INSURANCE:** | **684,369.39** | **774,764.33** | **895,596.91** | **1,053,575.00** | **1,179,086.00** | **125,511.00** | **11.91%** |

**Program Title: Risk Management (Insurance) - 1557**

**I. Core Services**

Provide Property and Causualty Insurance for all County property, as well as promote a safety programs.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

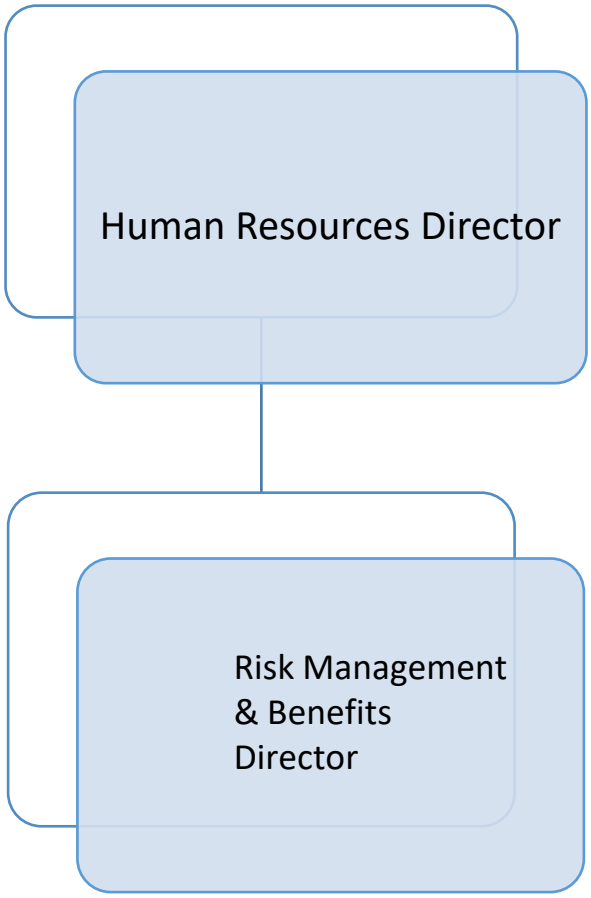
**II. Mission/Key Objectives**

Our mission is to provide cost effective insurance coverage for all County property while maintaining and developing new programs to educate and reduce accidents, thereby ruducing the cost of loss.

| **III. Performance Measures** | Actual FY2018 | Actual FY 2019 | Actual FY2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Number of Insurance policies/lines of business | 13 | 14 | 14 | 14 | 15 |
| Equipment/Property Damage Incidents | 6 | 7 | 17 | 20 | 15 |
| Public Incident or Injury | 5 | 12 | 18 | 13 | 12 |
| Sheriff' Office Incidents | 12 | 11 | 11 | 25 | 15 |
| Unemployment Claims | 8 | 3 | | | |
| Number of Safety Committee meetings held | 4 | 4 | 4 | 4 | 4 |
| **IV. Staffing Resources:** | | | | | |
| Safety & Risk Manager - Lance Landress | 0 | 0 | 1 | 1 | 1 |
| Director of HR & Risk Mgmt - Mike Spiers | | 0.35 | 0 | 0.05 | 0.05 |
| Total Staffing Resources | | | | | |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 651,325 | $ 684,369 | $ 774,764 | $ 1,053,575 | $ 1,179,086 |

**V. Explanation of Changes:**

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1558 - ONSITE WELLNESS CLINIC** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1558-511100 | SALARIES | 275,230.98 | 307,280.57 | 314,019.05 | 324,461.00 | 331,824.00 | 7,363.00 | 2.27% |
| 100-5-1558-511300 | OVERTIME | -376.04 | 699.09 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1558-512200 | SOCIAL SECURITY TAXES | 20,076.15 | 22,811.19 | 23,581.64 | 24,821.00 | 25,385.00 | 564.00 | 2.27% |
| 100-5-1558-512400 | RETIREMENT | 3,169.19 | 7,687.72 | 8,723.59 | 8,841.00 | 9,955.00 | 1,114.00 | 12.60% |
| 100-5-1558-512403 | RETIREMENT: COUNTY MATCH | 3,929.09 | 8,202.73 | 10,260.86 | 10,496.00 | 7,528.00 | -2,968.00 | -28.28% |
| 100-5-1558-512904 | UNIFORMS | 1,235.08 | 130.70 | 1,102.12 | 1,580.00 | 1,300.00 | -280.00 | -17.72% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **303,264.45** | **346,812.00** | **357,687.26** | **370,199.00** | **375,992.00** | **5,793.00** | **1.56%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1558-521230 | CONTRACTED R&M - ALL BLDG | 684.40 | 479.40 | 579.40 | 480.00 | 480.00 | 0.00 | 0.00% |
| 100-5-1558-521251 | CONTRACT SVC-PRACTITIONER | 26,814.01 | 21,619.50 | 15,976.75 | 30,200.00 | 22,000.00 | -8,200.00 | -27.15% |
| 100-5-1558-521254 | CONTRACT SVC-ADMINISTRAT | 3,750.34 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1558-521256 | CONTRACT SVC-MEDICAL DIRE | 22,400.00 | 20,400.00 | 20,400.00 | 20,400.00 | 20,400.00 | 0.00 | 0.00% |
| 100-5-1558-521335 | C/S-ANNUAL SOFTWARE MAIN | 268.80 | 2,998.00 | 4,220.35 | 6,628.00 | 3,618.00 | -3,010.00 | -45.41% |
| 100-5-1558-521340 | C/S-CLOUD COMPUTING FEES | 5,533.39 | 2,572.60 | 5,692.22 | 3,300.00 | 3,236.00 | -64.00 | -1.94% |
| 100-5-1558-522100 | JANITORIAL - CONTRACTS | 13,169.20 | 12,172.96 | 9,326.24 | 12,462.00 | 7,581.00 | -4,881.00 | -39.17% |
| 100-5-1558-522202 | REP & MT OFF EQUIPMENT | 1,611.93 | 736.90 | 1,383.49 | 600.00 | 800.00 | 200.00 | 33.33% |
| 100-5-1558-522205 | REPAIR & MAINT - MEDICAL EC | 692.23 | 0.00 | 78.24 | 0.00 | 200.00 | 200.00 | 0.00% |
| 100-5-1558-523102 | LIABILITY INSURANCE | 8,861.84 | 8,861.84 | 10,400.00 | 9,862.00 | 10,400.00 | 538.00 | 5.46% |
| 100-5-1558-523200 | TELEPHONE | 3,283.83 | 3,248.98 | 3,379.54 | 3,600.00 | 3,480.00 | -120.00 | -3.33% |
| 100-5-1558-523201 | CELL PHONES | 816.59 | 1,022.08 | 1,140.63 | 1,020.00 | 900.00 | -120.00 | -11.76% |
| 100-5-1558-523300 | ADVERTISING & PUBLISHING | 813.16 | 0.00 | 77.89 | 300.00 | 100.00 | -200.00 | -66.67% |
| 100-5-1558-523400 | PRINTING | 98.66 | 58.38 | 126.93 | 400.00 | 100.00 | -300.00 | -75.00% |
| 100-5-1558-523500 | TRAVEL | 5.07 | 146.42 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1558-523600 | DUES & SUBSCRIPTIONS | 581.22 | 209.22 | 515.72 | 200.00 | 180.00 | -20.00 | -10.00% |
| 100-5-1558-523700 | EDUCATION & TRAINING | 1,555.25 | 284.00 | 482.27 | 2,900.00 | 2,700.00 | -200.00 | -6.90% |
| 100-5-1558-523800 | PROFESSIONAL LICENSES | 130.00 | 0.00 | 255.00 | 65.00 | 252.00 | 187.00 | 287.69% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **91,069.92** | **74,810.28** | **74,034.67** | **92,917.00** | **76,927.00** | **-15,990.00** | **-17.21%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1558-531100 | OFFICE SUPPLIES | 1,294.90 | 1,108.87 | 981.03 | 1,450.00 | 1,450.00 | 0.00 | 0.00% |
| 100-5-1558-531101 | MINOR OPERATING | 504.71 | 2,547.43 | 2,827.98 | 2,500.00 | 1,050.00 | -1,450.00 | -58.00% |
| 100-5-1558-531102 | POSTAGE | 34.17 | 21.80 | 39.35 | 120.00 | 40.00 | -80.00 | -66.67% |
| 100-5-1558-531103 | COMPUTER SUPPLIES | 1,364.53 | 1,856.87 | 1,106.82 | 1,800.00 | 2,050.00 | 250.00 | 13.89% |
| 100-5-1558-531104 | JANITORIAL SUPPLIES | 689.21 | 984.48 | 2,317.38 | 800.00 | 800.00 | 0.00 | 0.00% |
| 100-5-1558-531106 | MEDICAL SUPPLIES - GENERAL | 37,603.78 | 45,341.80 | 41,723.23 | 44,000.00 | 46,000.00 | 2,000.00 | 4.55% |
| 100-5-1558-531210 | WATER & SEWER | 341.41 | 291.55 | 294.29 | 400.00 | 400.00 | 0.00 | 0.00% |
| 100-5-1558-531230 | ELECTRIC | 6,677.67 | 6,432.01 | 6,131.23 | 7,200.00 | 7,200.00 | 0.00 | 0.00% |
| 100-5-1558-531300 | OTHER SUPPLIES | 408.70 | 410.75 | 461.18 | 600.00 | 490.00 | -110.00 | -18.33% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1558-531600 | SMALL EQUIP $500 - $4,999 | 1,083.99 | 819.00 | 0.00 | 0.00 | 7,610.00 | 7,610.00 | 0.00% |
| 100-5-1558-531601 | COMPUTERS $500-$4,999 | 0.00 | 1,640.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1558-531603 | FURNITURE $500-$4,999 | 508.76 | 775.00 | 0.00 | 0.00 | 700.00 | 700.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **50,511.83** | **62,229.56** | **55,882.49** | **58,870.00** | **67,790.00** | **8,920.00** | **15.15%** |
| **Total Department: 1558 - ONSITE WELLNESS CLINIC:** | | **444,846.20** | **483,851.84** | **487,604.42** | **521,986.00** | **520,709.00** | **-1,277.00** | **-0.24%** |

**Program Title: Onsite Wellness Clinic / MainPoint Health and Wellness**

**I. Core Services**

1. EMPLOYEE HEALTH FOR EMPLOYEES AND DEPENDENTS 2. PRE-EMPLOYMENT SCREENINGS, RANDOM DRUG SCREENS, FIT FOR DUTY PHYSICALS FOR DEPUTIES, POLICE, AND FIREFIGHTERS

The program is NOT MANDATED ( x) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

It is the mission of the Medical and Wellness Division to find a balance between overall organizational health and fiscal sustainability through professional medical support, a comprehensive wellness program and encouraging employees to become engaged in their personal health.

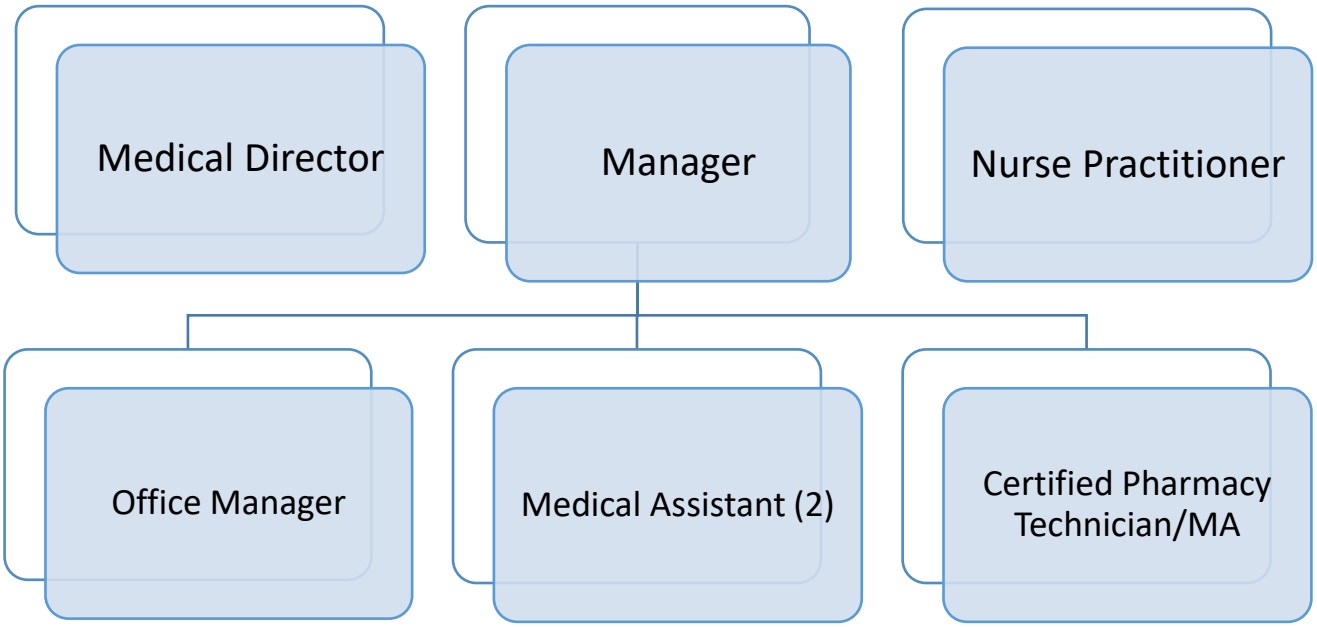
| **III. Performance Measures** | Actual FY 2018 | Actual FY2019 | Actual FY2020 | Estimated FY2021 | Estimated FY2022 |
|---|---|---|---|---|---|
| Total Patient Encounters All County/Municipalities | 2,549 | 4,816 | 4,704 | 5,500 | 5,500 |
| Employee Fit For Duty Physicals All Entities | 130 | 116 | 123 | 200 | 200 |
| Random Drug Screens All Entities | 93 | 270 | 55 | 170 | 180 |
| Wellness Educational Opportunities (Group) | 2 | 6 | 2 | 4 | 6 |
| | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Human Resources Sr. Director | 0.25 | 0.25 | 0.14 | 0.14 | 0.14 |
| Director of Health and Wellness (Clinic Director) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Nurse Practitioner | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Front Office Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Medical Assistant/Office Specialist/Secretary/Pharmacy Technician | 1.50 | 0.00 | | | |
| Medical Assistants | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Medical Assistant / Pharmacy Technician | | 1.00 | 1.00 | 1.00 | 1.00 |
| Total Staffing Resources | 6.75 | 6.25 | 6.14 | 6.14 | 6.14 |
| **Funding Sources:** | Actual FY 2018 | Actual FY2019 | Actual FY2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 452,734 | $ 444,846 | $483,852 | $521,986 | $520,709 |

**V. Explanation of Changes:**

Estimated growth with a return to normal expected by the new FY or soon after.

CAMDEN COUNTY BOARD OF COMMISSIONERS
MAIN POINT HEALTH & WELLNESS CLINIC –1558
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1400 - REGISTRAR** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1400-511100 | SALARIES - REGULAR EMPLOY | 83,595.18 | 113,742.55 | 119,108.97 | 131,790.00 | 137,148.00 | 5,358.00 | 4.07% |
| 100-5-1400-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 720.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1400-511200 | SALARIES - POLL WORKERS & P | 43,873.00 | 102,339.16 | 165,128.03 | 145,000.00 | 55,000.00 | -90,000.00 | -62.07% |
| 100-5-1400-511300 | OVERTIME | 7,187.77 | 1,480.44 | 16,483.95 | 16,000.00 | 0.00 | -16,000.00 | -100.00% |
| 100-5-1400-511400 | REIMBURSED SALARIES | 0.00 | -3,878.00 | -15,396.70 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1400-511600 | SALARIES - MONTHLY | 0.00 | 0.00 | 1,800.00 | 0.00 | 4,000.00 | 4,000.00 | 0.00% |
| 100-5-1400-512200 | SOCIAL SECURITY TAXES | 8,930.26 | 13,533.79 | 20,974.15 | 17,483.00 | 11,800.00 | -5,683.00 | -32.51% |
| 100-5-1400-512400 | RETIREMENT | 947.99 | 3,340.41 | 3,362.63 | 3,097.00 | 3,220.00 | 123.00 | 3.97% |
| 100-5-1400-512403 | RETIREMENT: COUNTY MATCH | 1,619.76 | 4,693.10 | 5,335.16 | 6,150.00 | 6,300.00 | 150.00 | 2.44% |
| 100-5-1400-512904 | UNIFORMS | 0.00 | 203.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **146,153.96** | **235,454.45** | **317,516.19** | **319,520.00** | **217,468.00** | **-102,052.00** | **-31.94%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1400-521100 | BOARD MEMBERS FEES | 15,312.00 | 4,600.00 | 1,900.00 | 5,000.00 | 0.00 | -5,000.00 | -100.00% |
| 100-5-1400-521203 | DRUG SCREEN/BACKGROUND | 0.00 | 0.00 | 45.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1400-521230 | CONTRACTED R&M ALL BLDGS | 0.00 | 800.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1400-521254 | CONTRACT SERVICES - ADMIN | 5,340.00 | 1,500.00 | 750.00 | 2,500.00 | 1,500.00 | -1,000.00 | -40.00% |
| 100-5-1400-521335 | C/S-ANNUAL SOFTWARE MAIN | 0.00 | 0.00 | 1,440.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1400-522100 | JANITORIAL - CONTRACTS | 1,588.59 | 1,813.86 | 1,829.42 | 3,500.00 | 3,700.00 | 200.00 | 5.71% |
| 100-5-1400-522202 | REP & MT OFF EQUIPMENT | 184.93 | 481.56 | 426.03 | 1,000.00 | 29,000.00 | 28,000.00 | 2,800.00% |
| 100-5-1400-522320 | EQUIPMENT RENTAL | 487.65 | 710.00 | 0.00 | 1,250.00 | 0.00 | -1,250.00 | -100.00% |
| 100-5-1400-523200 | TELEPHONE | 1,436.66 | 1,102.55 | 1,812.31 | 1,750.00 | 1,750.00 | 0.00 | 0.00% |
| 100-5-1400-523201 | CELL PHONES | 694.67 | 1,743.02 | 1,779.10 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-1400-523300 | ADVERTISING & PUBLISHING | 1,303.12 | 2,927.22 | 2,450.57 | 3,500.00 | 2,000.00 | -1,500.00 | -42.86% |
| 100-5-1400-523400 | PRINTING | 188.89 | 8,603.29 | 9,147.43 | 15,000.00 | 3,500.00 | -11,500.00 | -76.67% |
| 100-5-1400-523403 | ELECTIONS - PRINTING | 577.14 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1400-523500 | TRAVEL | 2,581.88 | 4,228.90 | 803.10 | 3,750.00 | 2,500.00 | -1,250.00 | -33.33% |
| 100-5-1400-523600 | DUES & SUBSCRIPTIONS | 389.37 | 488.72 | 438.72 | 750.00 | 750.00 | 0.00 | 0.00% |
| 100-5-1400-523700 | EDUCATION & TRAINING | 3,150.00 | 3,382.72 | 1,380.00 | 2,500.00 | 5,000.00 | 2,500.00 | 100.00% |
| 100-5-1400-523901 | ELECTION EMPLOYEES | 1,250.00 | 1,984.55 | 2,829.57 | 3,000.00 | 750.00 | -2,250.00 | -75.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **34,484.90** | **34,366.39** | **27,031.25** | **45,000.00** | **51,950.00** | **6,950.00** | **15.44%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1400-531100 | OFFICE SUPPLIES | 2,277.25 | 2,814.35 | 1,801.28 | 4,000.00 | 3,500.00 | -500.00 | -12.50% |
| 100-5-1400-531101 | MINOR OPERATING $0 - $499 | 413.88 | 2,585.63 | 1,125.63 | 1,500.00 | 1,750.00 | 250.00 | 16.67% |
| 100-5-1400-531102 | POSTAGE | 8,632.53 | 12,326.35 | 8,081.10 | 15,000.00 | 10,000.00 | -5,000.00 | -33.33% |
| 100-5-1400-531103 | COMPUTER SUPPLIES | 798.24 | 1,558.60 | 7,177.85 | 2,500.00 | 3,500.00 | 1,000.00 | 40.00% |
| 100-5-1400-531104 | JANITORIAL SUPPLIES | 84.06 | 123.95 | 114.23 | 850.00 | 300.00 | -550.00 | -64.71% |
| 100-5-1400-531110 | MISCELLANEOUS | 15.00 | 0.00 | 32.98 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1400-531118 | ELECTION SUPPLIES | 599.98 | 5,533.12 | 1,383.56 | 1,500.00 | 2,000.00 | 500.00 | 33.33% |
| 100-5-1400-531210 | WATER & SEWER | 122.63 | 115.97 | 148.18 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-1400-531230 | ELECTRIC | 3,643.03 | 5,374.13 | 3,275.28 | 7,500.00 | 7,500.00 | 0.00 | 0.00% |
| 100-5-1400-531270 | FUEL | 30.09 | 0.00 | 0.00 | 450.00 | 500.00 | 50.00 | 11.11% |
| 100-5-1400-531300 | OTHER SUPPLIES | 257.25 | 431.89 | 1,337.12 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1400-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 555.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1400-531601 | COMPUTERS $500 - $4,999 | 1,083.89 | 0.00 | 807.54 | 1,000.00 | 1,500.00 | 500.00 | 50.00% |
| 100-5-1400-531603 | FURNITURE $500 - $4,999 | 1,389.00 | 0.00 | 509.97 | 500.00 | 2,500.00 | 2,000.00 | 400.00% |
| | **Total Class: 53 - SUPPLIES:** | **19,346.83** | **31,418.99** | **25,794.72** | **35,500.00** | **33,750.00** | **-1,750.00** | **-4.93%** |
| | **Total Department: 1400 - REGISTRAR:** | **199,985.69** | **301,239.83** | **370,342.16** | **400,020.00** | **303,168.00** | **-96,852.00** | **-24.21%** |

**Program Title: Board of Elections & Registration**

**I. Core Services**

To ensure that each Camden County voter is given the opportunity to exercise their right to voice their opinion via secret ballot during each election in which they are elgible to vote.

The program is NOT MANDATED ( ) MANDATED: FEDERAL (X ) STATE ( X ) LOCAL ( X )

**II. Mission/Key Objectives**

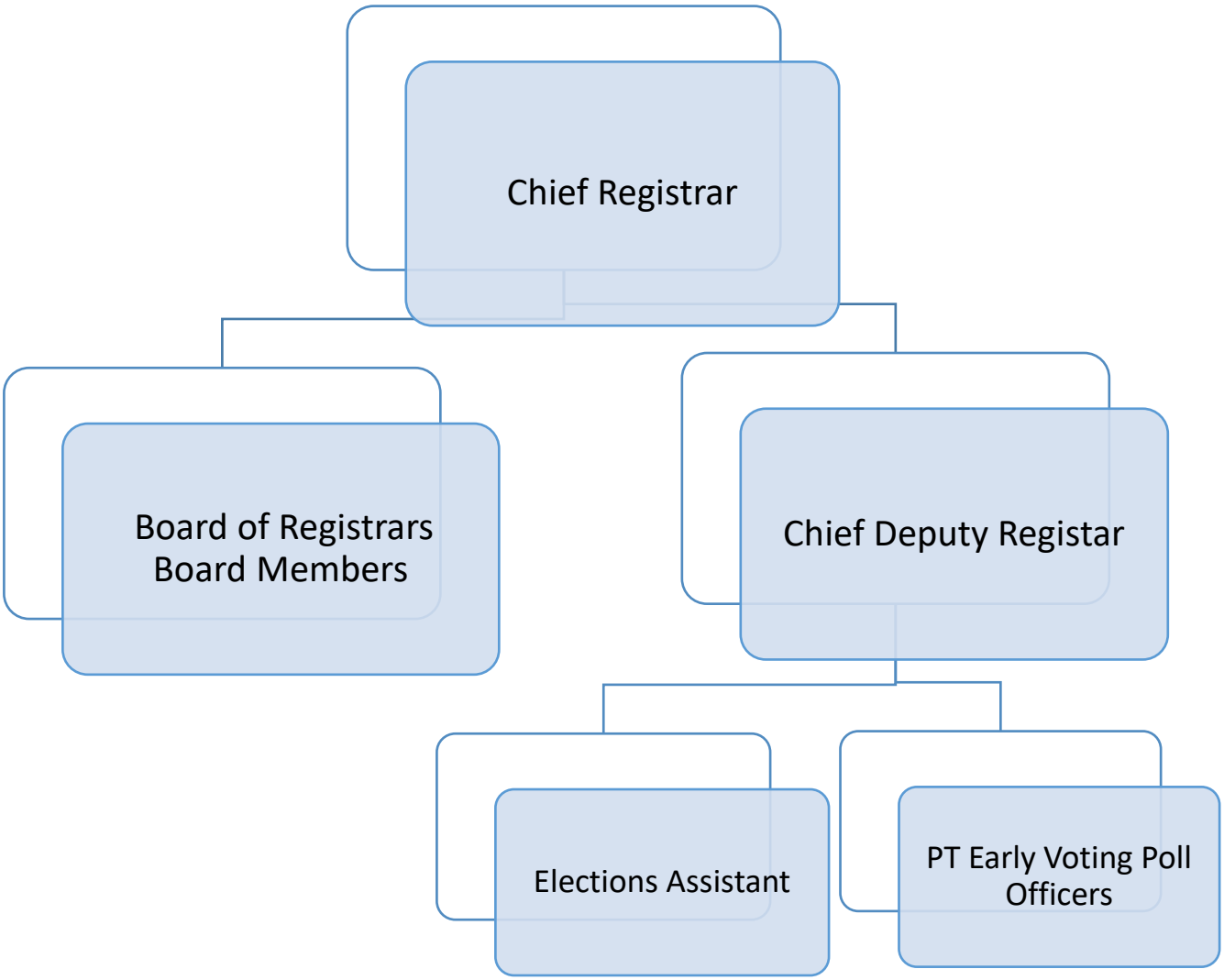
(1) To keep the registrars' Office in compliance with current GA code.
(2) To maintain the hard earned respect and trust of the voters and the SOS officials at a state level.
(3) To run the office as efficently and cost effectively as possible.

| **III. Performance Measures** | Actual FY 2018 | Actual FY2019 | Actual FY2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Total Voters Registered | 35,000 | 39,000 | 43,000 | 50,000 | 55,000 |
| New Voters Added | 5,000 | 2,500 | 4,500 | 5,000 | 5,000 |
| Absentee Voters Voted | 600 | 500 | 1,000 | 1,500 | 1,000 |
| Early Voters Voted | 3,000 | 3,000 | 4,000 | 8,000 | 5,000 |
| Contacts with the Voters | 25,000 | 25,000 | 50,000 | 60,000 | 65,000 |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Full-time Elections Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Full-Time Assistant Elections Supervisor | | 1.00 | 1.00 | 1.00 | 1.00 |
| Part-time Election assistant - max 29 hrs/week | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| part-time Election assistant - PRN | | 0.50 | 0.50 | 0.50 | 0.50 |
| | | | | | |
| Total Staffing Resources | 1.75 | 3.25 | 3.25 | 3.25 | 3.25 |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 126,916 | $ 199,986 | $ 301,240 | $ 313,520 | $ 303,168 |

**V. Explanation of Changes:**

CAMDEN COUNTY BOARD OF COMMISSIONERS
REGISTRAR - 1400
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1506 - SPECIAL APPROPRIATIONS** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1506-511100 | SALAIRES - PERFORMANCE AW | 290,377.30 | 167,553.51 | 14,212.19 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-511500 | SALARIES | 0.00 | 25,937.31 | 119,815.44 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-512200 | SOCIAL SECURITY TAXES | 22,152.30 | 13,665.79 | 10,002.56 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-512400 | RETIREMENT | 0.00 | 4,741.18 | 2,991.57 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-512403 | RETIREMENT: COUNTY MATCH | -64,822.42 | 1,523.59 | 3,662.49 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-512404 | RETIRE - PEACE OFFICERS | 660.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **248,367.18** | **213,421.38** | **150,684.25** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1506-521211 | CLASSIFICATION PLAN UPDAT | 0.00 | 0.00 | 0.00 | 250,000.00 | 280,000.00 | 30,000.00 | 12.00% |
| 100-5-1506-521212 | SENIOR CITIZENS PROGRAM | 224,500.00 | 149,252.00 | 172,511.27 | 172,511.00 | 204,429.00 | 31,918.00 | 18.50% |
| 100-5-1506-521220 | GRANT MATCH APPROPRIATIC | 0.00 | 0.00 | 5,000.00 | 100,000.00 | 100,000.00 | 0.00 | 0.00% |
| 100-5-1506-521222 | HAZARD MITIGATION | 0.00 | 229,333.08 | 32,064.49 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-521223 | TRANSPORT GRANT(GDOT-531 | 53,643.97 | 41,586.82 | 68,950.14 | 55,000.00 | 64,000.00 | 9,000.00 | 16.36% |
| 100-5-1506-521227 | INDIGENT BURIAL | 0.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-521252 | CONTRACT SERV-ENGINEERIN( | 3,970.22 | 0.00 | 1,210.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-521254 | CONTRACT SERV-ADMINISTRA | 3,995.00 | 0.00 | 1,500.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-521275 | DNR GRANT - RISE READY | 17,566.64 | 62,779.31 | 17,734.07 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-521300 | SPACEPORT | 915,283.68 | 921,171.50 | 1,242,491.18 | 1,305,000.00 | 750,000.00 | -555,000.00 | -42.53% |
| 100-5-1506-522032 | 319h GRANT | 58,839.92 | 102,626.12 | 64,140.49 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-522033 | WEATHER STATION GRANTS | 2,996.94 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-522220 | CIVIL PROTESTS | 0.00 | 516.31 | 450.34 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-522230 | HURRICANE IRMA | 25,673.93 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-522240 | HURRICANE DORIAN | 0.00 | 18,533.37 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-522250 | COVID19 | 0.00 | 217,923.85 | 152,683.99 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-522510 | RADIO TOWERS | 0.00 | 0.00 | 0.00 | 5,000.00 | 0.00 | -5,000.00 | -100.00% |
| 100-5-1506-522511 | ROAD REPAIR-HURRICANE IRM | 20,091.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-523200 | CENTRAL TELEPHONE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **1,326,561.80** | **1,744,722.36** | **1,758,735.97** | **1,887,511.00** | **1,398,429.00** | **-489,082.00** | **-25.91%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1506-531101 | MINOR OPERATING <$499 | 0.00 | 343.64 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-531105 | CENTRAL JANITORIAL SUPPLIE | -412.33 | -348.80 | 0.00 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 100-5-1506-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 3,201.08 | 0.00 | 25,000.00 | 25,000.00 | 0.00 | 0.00% |
| 100-5-1506-531750 | CENTRAL SUPPLY INVENTORY | 743.64 | 3,983.21 | 621.38 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 100-5-1506-531751 | CENTRAL POSTAGE | 396.34 | 1,525.44 | 930.77 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **727.65** | **8,704.57** | **1,552.15** | **32,500.00** | **32,500.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-1506-541100 | SP PURCHASE OPTION | 0.00 | 720,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-541120 | HAZMAT GRANT-WARNING SI( | 0.00 | 189,322.32 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-541150 | HAZARD MIT SITE-KINGSLAND | 96,797.85 | 2,397.97 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-541300 | BUILDINGS & BLDG | 0.00 | 327,818.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-541410 | LANG LN REBUILD-HURRICAN I | 3,168.16 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **99,966.01** | **1,239,538.29** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-1506-571004 | TAD TAX - ST. MARYS | 13,268.94 | 18,428.37 | 27,502.97 | 0.00 | 27,000.00 | 27,000.00 | 0.00% |
| 100-5-1506-572019 | CAMDEN HOUSE BUDGET PYM | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 0.00 | 0.00% |
| 100-5-1506-572030 | ST. MARYS RIVER MANAGEME | 700.00 | 700.00 | 700.00 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 100-5-1506-572033 | WOODBINE LIBRARY | 0.00 | 30,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-572501 | PASS-THRU | 48,504.59 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1506-574000 | BAD DEBT EXPENSE | 566,388.73 | 492,081.19 | 790,531.93 | 468,000.00 | 400,000.00 | -68,000.00 | -14.53% |
| 100-5-1506-574100 | BAD DEBT - MEDICARE/INSUR | 408,678.28 | 396,343.67 | 369,430.18 | 360,500.00 | 360,500.00 | 0.00 | 0.00% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **1,067,540.54** | **967,553.23** | **1,218,165.08** | **859,700.00** | **818,700.00** | **-41,000.00** | **-4.77%** |
| **Class: 58 - DEBT SERVICE** | | | | | | | | |
| 100-5-1506-582200 | INTEREST | -82.80 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 58 - DEBT SERVICE:** | | **-82.80** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 61 - OTHER FINANCING USES** | | | | | | | | |
| 100-5-1506-611000 | OPERATING TRANSF-OUT (CP) | 0.00 | 300,000.00 | 13,675.00 | 13,675.00 | 543,710.00 | 530,035.00 | 3,875.94% |
| 100-5-1506-611008 | OP TRANS OUT(EMG TELE SY) | 250,000.00 | 265,000.00 | 83,500.00 | 167,000.00 | 128,150.00 | -38,850.00 | -23.26% |
| 100-5-1506-611018 | TRANSFER OUT GUN RANGE | 100,000.00 | 0.00 | 0.00 | 250,000.00 | 0.00 | -250,000.00 | -100.00% |
| **Total Class: 61 - OTHER FINANCING USES:** | | **350,000.00** | **565,000.00** | **97,175.00** | **430,675.00** | **671,860.00** | **241,185.00** | **56.00%** |
| **Total Department: 1506 - SPECIAL APPROPRIATIONS:** | | **3,093,080.38** | **4,738,939.83** | **3,226,312.45** | **3,210,386.00** | **2,921,489.00** | **-288,897.00** | **-9.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1550 - TAX ASSESSOR** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1550-511100 | SALARIES - REGULAR EMPLOY | 490,382.84 | 469,961.64 | 482,115.71 | 510,270.00 | 554,825.00 | 44,555.00 | 8.73% |
| 100-5-1550-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 3,589.20 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1550-511300 | OVERTIME | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1550-511600 | SALARIES - MONTHLY | 0.00 | 0.00 | 9,000.00 | 0.00 | 18,600.00 | 18,600.00 | 0.00% |
| 100-5-1550-512200 | SOCIAL SECURITY TAXES | 35,778.60 | 34,870.30 | 36,829.22 | 39,037.00 | 42,180.00 | 3,143.00 | 8.05% |
| 100-5-1550-512400 | RETIREMENT | 14,391.68 | 12,812.11 | 11,916.25 | 16,277.00 | 16,541.00 | 264.00 | 1.62% |
| 100-5-1550-512403 | RETIREMENT: COUNTY MATCH | 17,127.61 | 13,535.65 | 16,761.67 | 15,441.00 | 21,859.00 | 6,418.00 | 41.56% |
| 100-5-1550-512904 | UNIFORMS | 571.48 | 621.76 | 232.94 | 900.00 | 900.00 | 0.00 | 0.00% |
| 100-5-1550-512905 | SAFETY EQUIPMENT | 0.00 | 0.00 | 115.36 | 500.00 | 500.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **558,252.21** | **531,801.46** | **560,560.35** | **582,425.00** | **655,405.00** | **72,980.00** | **12.53%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1550-521100 | BOARD MEMBERS FEES | 17,100.00 | 16,200.00 | 9,300.00 | 18,600.00 | 0.00 | -18,600.00 | -100.00% |
| 100-5-1550-521201 | LEGAL FEES | 0.00 | 0.00 | 0.00 | 500.00 | 2,000.00 | 1,500.00 | 300.00% |
| 100-5-1550-521218 | CONTRACT SERV - AERIAL PHO | 0.00 | 0.00 | 0.00 | 33,174.00 | 33,175.00 | 1.00 | 0.00% |
| 100-5-1550-521250 | CONTRACT SERV-COMPUTER | 0.00 | 8,250.00 | 15,630.00 | 15,980.00 | 15,980.00 | 0.00 | 0.00% |
| 100-5-1550-521254 | CONTRACT SERV-ADMINISTRA | 28,043.17 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1550-521330 | CONTRACT SERV-DATA PROCS | 0.00 | 5,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1550-521335 | C/S-ANNUAL SOFTWARE MAIN | 3,114.15 | 14,559.63 | 12,627.94 | 11,100.00 | 11,700.00 | 600.00 | 5.41% |
| 100-5-1550-521340 | C/S-CLOUD COMPUTING FEES | 6,423.95 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1550-522100 | JANITORIAL - CONTRACTS | 6,123.15 | 5,844.42 | 5,705.71 | 5,825.00 | 14,800.00 | 8,975.00 | 154.08% |
| 100-5-1550-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 100-5-1550-522202 | REP & MT OFF EQUIPMENT | 2,335.34 | 973.57 | 3,279.01 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 100-5-1550-522220 | REP & MT VEHICLES | 685.74 | 1,157.85 | 1,511.87 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-1550-523200 | TELEPHONE | 3,957.39 | 3,704.18 | 3,832.90 | 5,000.00 | 5,000.00 | 0.00 | 0.00% |
| 100-5-1550-523201 | CELL PHONES | 2,104.74 | 2,044.65 | 1,852.60 | 3,500.00 | 3,500.00 | 0.00 | 0.00% |
| 100-5-1550-523300 | ADVERTISING & PUBLISHING | 0.00 | 0.00 | 1,400.98 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1550-523400 | PRINTING | 20,219.57 | 18,574.97 | 19,245.48 | 19,000.00 | 21,000.00 | 2,000.00 | 10.53% |
| 100-5-1550-523500 | TRAVEL | 17,532.10 | 10,061.17 | 2,258.69 | 16,785.00 | 26,000.00 | 9,215.00 | 54.90% |
| 100-5-1550-523600 | DUES & SUBSCRIPTIONS | 4,367.25 | 1,566.11 | 2,268.57 | 4,000.00 | 4,500.00 | 500.00 | 12.50% |
| 100-5-1550-523700 | EDUCATION & TRAINING | 7,727.45 | 1,741.00 | 4,876.73 | 2,530.00 | 8,550.00 | 6,020.00 | 237.94% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **119,734.00** | **90,177.55** | **83,790.48** | **141,294.00** | **151,505.00** | **10,211.00** | **7.23%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1550-531100 | OFFICE SUPPLIES | 1,706.30 | 942.05 | 3,939.80 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 100-5-1550-531101 | MINOR OPERATING $0 - $499 | 726.85 | 1,007.45 | 465.37 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-1550-531102 | POSTAGE | 2,513.48 | 1,274.31 | 1,184.97 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-1550-531103 | COMPUTER SUPPLIES | 1,563.19 | 545.93 | 699.43 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-1550-531104 | JANITORIAL SUPPLIES | 578.60 | 212.87 | 210.94 | 900.00 | 900.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1550-531106 | MEDICAL SUPPLIES-GENERAL | 0.00 | 28.72 | 42.94 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-1550-531120 | TIRES & TUBES | 0.00 | 0.00 | 0.00 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-1550-531122 | VEHICLE SUPPLIES | 383.08 | 630.17 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1550-531210 | WATER & SEWER | 490.59 | 463.87 | 592.72 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1550-531230 | ELECTRIC | 14,572.06 | 13,396.50 | 13,101.16 | 18,000.00 | 18,000.00 | 0.00 | 0.00% |
| 100-5-1550-531270 | FUEL | 4,482.40 | 3,489.06 | 1,176.22 | 5,400.00 | 6,000.00 | 600.00 | 11.11% |
| 100-5-1550-531300 | OTHER SUPPLIES | 642.83 | 551.99 | 572.10 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1550-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 679.42 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1550-531601 | COMPUTERS $500 - $4,999 | 1,447.84 | 0.00 | 2,497.77 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **29,107.22** | **23,222.34** | **24,483.42** | **36,100.00** | **36,700.00** | **600.00** | **1.66%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-1550-542200 | VEHICLES | 26,950.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **26,950.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Department: 1550 - TAX ASSESSOR:** | **734,043.43** | **645,201.35** | **668,834.25** | **759,819.00** | **843,610.00** | **83,791.00** | **11.03%** |

**Program Title: Tax Assessors Office**

**I. Core Services**

In accordance with Georgia Law and Department of Revenue Rules and Regulations, the Assessors' Office performs mass property appraisals in order to generate an annual county-wide tax digest used in levying and collecting ad valorem taxes.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE (X ) LOCAL ( X )

**II. Mission/Key Objectives**

To professionally compile an accurate, uniform, and timely county digest which meets the requirements of Georgia Law and Department of Revenue Rules and Regulations while providing exceptional service to the taxpayers of Camden County.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Projected FY2022 |
|---|---|---|---|---|---|
| Annual Review of values vs. sales (Conducted by Dept. of Audits) | 400 | 500 | 500 | 500 | 500 |
| Mailed annual assessment notices for real & personal property | 31214 Real | 31650 Real | 31665 Real | 31,833 | 33,000 |
| | 1504 Personal | 1509 Personal | 1600 Personal | 1600 Personal | 1600 Personal |
| Tax exemptions removed from non-qualified properties | 22 | 31 | 35 | 25 | 20 |
| Certified Appraisers on Staff | 11 | 12 | 12 | 13 | 13 |
| Official Review Year for the Assessors' Office by the Dept. of Rev. | YES | NO | NO | YES | NO |
| Personal Property Accounts Reviewed (every 3 years by law) | 390 | 400 | 400 | 400 | 600 |
| ***Review/Revaluation of Residential Land Appraisal Tables | YES | YES | YES | YES | YES |
| ***Review/Revaluation of Residential Improvement Schedules | YES | YES | YES | YES | YES |
| ***Review/Revaluation of Commercial and Agricultural Land | YES | YES | YES | YES | YES |
| ***Review/Revaluation of Commercial/Industrial Improvements | YES | YES | YES | YES | YES |
| ****Property Transfers and Sales Qualifications (Deeds) | 4849 | 3663 | 4500 | 3498 | 3000 |
| ****Field Review of Qualified Sales | 2436 | 1900 | 2500 | 1949 | 2000 |
| ****Homestead Exemption Applications | 599 | 670 | 650 | 826 | 600 |
| ****Specialized Assessment Applications and Field Review | 85 | 78 | 80 | 72 | 50 |
| ****Field Inspection of Building Permits | 1307 | 1264 | 1000 | 1226 | 1300 |
| ****Field Inspection of Property Returns | 75 | 65 | 50 | 40 | 30 |
| ****Review Appeals and Make Adjustments When Necessary | 1425 | 1500 | 1600 | 1005 | 2500 |
| **IV. Staffing Resources:** | | | | | |

**Note: The following actual staff numbers for 2018-2020 are as indicated on digest submission reports at the time each digest was submitted to Department of Revenue.**

| | | | | | |
|---|---|---|---|---|---|
| Chief Appraiser | 1 | 1 | 1 | 1 | 1 |
| Deputy Chief Appraiser | 1 | 1 | 1 | 1 | 1 |
| Personal Property Appraiser | 1 | 1 | 1 | 1 | 1 |
| Real Property Appraisers | 5 | 5 | 5 | 5 | 6 |
| Office Manager | 1 | 1 | 1 | 1 | 1 |
| Administrative Clerks | 2 | 2 | 2 | 2 | 2 |
| GIS Technician | 1 | 1 | 1 | 1 | 1 |
| FTE | 12 | 12 | 12 | 12 | 13 |
| Total Staffing Resources | 12 | 12 | 12 | 12 | 13 |

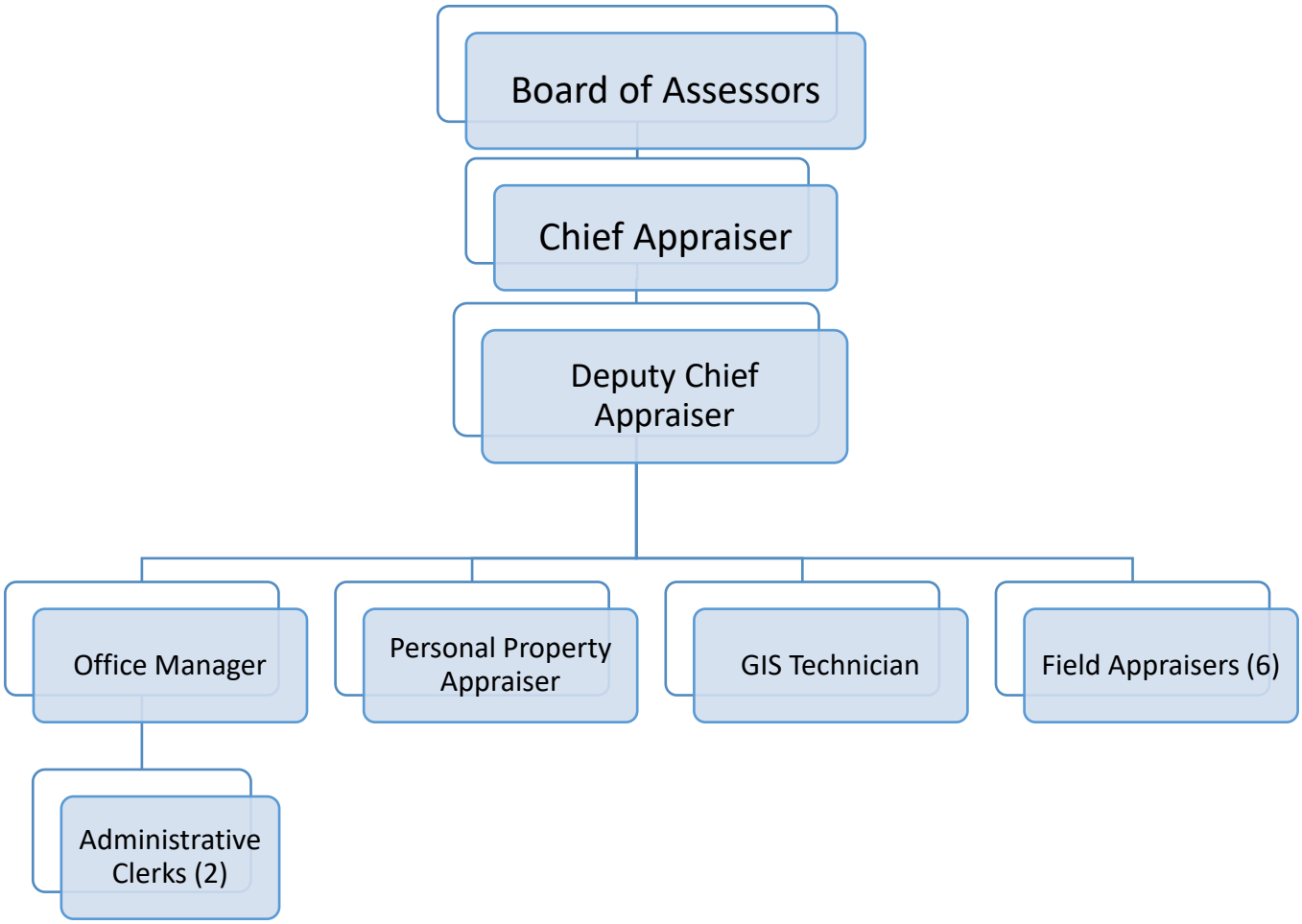
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY 2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 709,843 | $ 734,043 | $ 645,201 | $ 759,819 | $ 843,610 |

**V. Explanation of Changes:**

*State of Georgia Audit Dept. usually selects about 500 sales for Annual Review. This process typically begins in mid-March each year. **Typically 100+- notices of homestead removal, etc. ***These are continuous market-driven projects, and each year we typically review about 75% of the schedules and change those that need to be updated based on property sales in the respective areas. ****Deeds, Sales Reviews, Homestead Exemption Applications, Specialized Assessments, Building Permits, Returns, and Appeals.

CAMDEN COUNTY BOARD OF COMMISSIONERS
TAX ASSESSORS - 1550
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1545 - TAX COMMISSIONER** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1545-511100 | SALARIES - REGULAR EMPLOY | 444,012.52 | 443,695.69 | 456,333.27 | 470,423.00 | 515,684.00 | 45,261.00 | 9.62% |
| 100-5-1545-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 1,923.20 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1545-512200 | SOCIAL SECURITY TAXES | 31,591.67 | 32,034.10 | 32,922.30 | 36,018.00 | 39,451.00 | 3,433.00 | 9.53% |
| 100-5-1545-512400 | RETIREMENT | 12,839.88 | 11,890.14 | 12,204.63 | 14,985.00 | 13,657.00 | -1,328.00 | -8.86% |
| 100-5-1545-512403 | RETIREMENT: COUNTY MATCH | 12,439.67 | 9,675.52 | 10,935.53 | 15,872.00 | 10,846.00 | -5,026.00 | -31.67% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **500,883.74** | **497,295.45** | **514,318.93** | **537,298.00** | **579,638.00** | **42,340.00** | **7.88%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1545-521250 | CONTRACT SERV-COMPUTER | 9,591.17 | 10,313.19 | 1,750.00 | 11,025.00 | 9,697.00 | -1,328.00 | -12.05% |
| 100-5-1545-521254 | CONTRACT SERV-ADMINISTRA | 9,919.37 | 178.54 | 5,190.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1545-521317 | RECORDING OF FI FA'S | -2,420.14 | 4,273.06 | -3,245.68 | 1,500.00 | 1,000.00 | -500.00 | -33.33% |
| 100-5-1545-521330 | CONTRACT SERV-DATA PROCS | 36,978.96 | 32,798.50 | 42,127.16 | 38,325.00 | 39,095.00 | 770.00 | 2.01% |
| 100-5-1545-521340 | C/S-CLOUD COMPUTING FEES | 0.00 | 240.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1545-522100 | JANITORIAL - CONTRACTS | 5,534.43 | 5,555.70 | 5,424.21 | 5,500.00 | 14,060.00 | 8,560.00 | 155.64% |
| 100-5-1545-522201 | REP & MT COMPUTERS | 8,783.94 | 10,281.64 | 4,215.98 | 9,375.00 | 1,920.00 | -7,455.00 | -79.52% |
| 100-5-1545-522202 | REP & MT OFF EQUIPMENT | 5,263.04 | 6,572.78 | 6,548.83 | 5,745.00 | 5,860.00 | 115.00 | 2.00% |
| 100-5-1545-522220 | REP & MT VEHICLES | 0.00 | 121.00 | 0.00 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-1545-523200 | TELEPHONE | 6,266.19 | 6,005.39 | 5,909.68 | 6,500.00 | 6,275.00 | -225.00 | -3.46% |
| 100-5-1545-523201 | CELL PHONES | 511.97 | 498.81 | 518.18 | 1,056.00 | 1,056.00 | 0.00 | 0.00% |
| 100-5-1545-523300 | ADVERTISING & PUBLISHING | -3,643.92 | -886.96 | -2,207.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-1545-523400 | PRINTING | 1,476.52 | 470.83 | 511.12 | 1,838.00 | 1,588.00 | -250.00 | -13.60% |
| 100-5-1545-523500 | TRAVEL | 5,668.67 | 1,758.82 | 9.81 | 2,740.00 | 5,415.00 | 2,675.00 | 97.63% |
| 100-5-1545-523600 | DUES & SUBSCRIPTIONS | 4,020.73 | 5,433.40 | 5,651.18 | 5,365.00 | 5,981.00 | 616.00 | 11.48% |
| 100-5-1545-523700 | EDUCATION & TRAINING | 650.00 | 1,550.00 | 314.00 | 2,100.00 | 2,200.00 | 100.00 | 4.76% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **88,600.93** | **85,164.70** | **72,717.47** | **91,869.00** | **94,947.00** | **3,078.00** | **3.35%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1545-531100 | OFFICE SUPPLIES | 2,071.13 | 2,592.80 | 2,540.34 | 2,800.00 | 2,800.00 | 0.00 | 0.00% |
| 100-5-1545-531101 | MINOR OPERATING $0 - $499 | 465.74 | 979.22 | 3,326.81 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1545-531102 | POSTAGE | 4,256.55 | 6,311.87 | 3,317.85 | 13,000.00 | 4,500.00 | -8,500.00 | -65.38% |
| 100-5-1545-531103 | COMPUTER SUPPLIES | 3,867.61 | 3,558.81 | 6,601.01 | 3,800.00 | 4,100.00 | 300.00 | 7.89% |
| 100-5-1545-531104 | JANITORIAL SUPPLIES | 639.63 | 195.76 | 323.18 | 700.00 | 400.00 | -300.00 | -42.86% |
| 100-5-1545-531122 | VEHICLE SUPPLIES | 21.76 | 274.84 | 531.05 | 0.00 | 300.00 | 300.00 | 0.00% |
| 100-5-1545-531210 | WATER & SEWER | 466.03 | 440.67 | 563.12 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1545-531230 | ELECTRIC | 13,843.45 | 12,726.69 | 12,446.12 | 15,140.00 | 13,500.00 | -1,640.00 | -10.83% |
| 100-5-1545-531270 | FUEL | 538.13 | 102.26 | 215.21 | 300.00 | 250.00 | -50.00 | -16.67% |
| 100-5-1545-531300 | OTHER SUPPLIES | 325.87 | 156.00 | 196.00 | 250.00 | 215.00 | -35.00 | -14.00% |
| 100-5-1545-531600 | SMALL EQUIP $500 - $4,999 | 223.90 | 1,387.00 | 0.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1545-531601 | COMPUTERS $500 - $4,999 | 4,275.00 | 6,741.12 | 955.88 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **30,994.80** | **35,467.04** | **31,016.57** | **40,990.00** | **31,065.00** | **-9,925.00** | **-24.21%** |
| | **Total Department: 1545 - TAX COMMISSIONER:** | **620,479.47** | **617,927.19** | **618,052.97** | **670,157.00** | **705,650.00** | **35,493.00** | **5.30%** |

**Program Title: Tax Commissioners**

**I. Core Services**

The Tax Commissioner's Office will provide accurate information in a timely and courteous manner. Anticipating the needs of, and offering innovative solutions to the internal and external customers of the Camden County.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( X ) LOCAL ( X )

**II. Mission/Key Objectives**

The overall goal of the Office of the Tax Commissioner is to provide effective and accountable tax administration to the citizens of Camden County in a fair and courteous manner. To provide timely and accurate tax collections to all governing authorities and school systems. Pay all monies and fees which are collected over to the proper governing authority in a timey manner.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Actual FY2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Number of phone calls per month | 13943* | 13950* | 13975* | 13983* | 13400* |
| Number of phone calls answered | 2021* | 2030* | 2037* | 2047* | 2055* |
| Number of vehicles registered | 53,898 | 53,995 | 54,696 | 54,671 | 54,780 |
| Number of parcels of property billed for taxation | 31,291 | 32,010 | 31,463 | 31,730 | 31,760 |
| Revenue Collected for Motor Vehicles | 9,900,412 | 9,995,000 | 14,636,773 | 12,964,381 | 13,500,000 |
| Revenue Collected for Property Taxes | 57790337* | 39,732,000 | 44,822,605 | 47,904,180 | 48,000,000 |
| *Only includes phones calls to Motor Vehicle side does not | | | | | |
| include Property in a month period/property phone records were | | | | | |
| not available | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

**IV. Staffing Resources:**

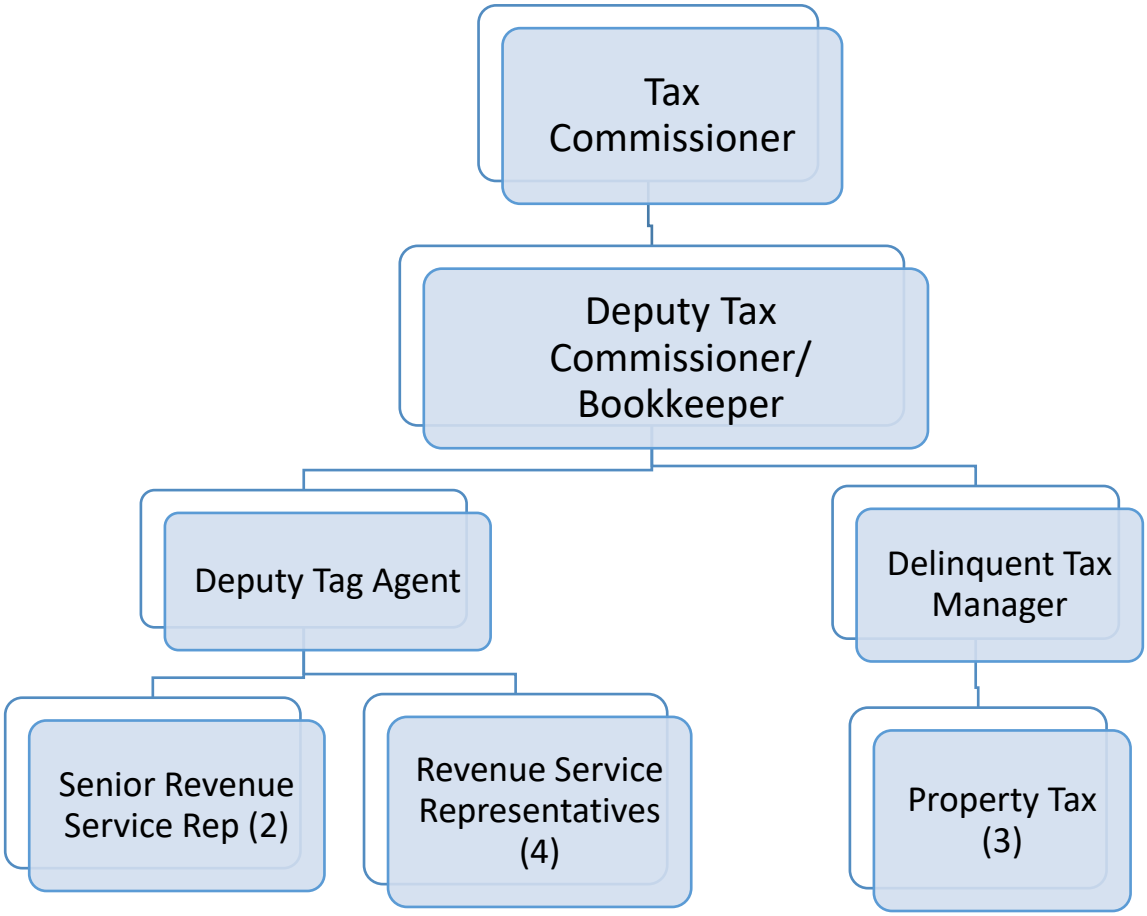
| | | | | | |
|---|---|---|---|---|---|
| Tax Commissioner | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Tag Agent | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Deputy Tag Agent | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Revenue Service Supervisor Tax | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Deliquent Tax Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Deliquent Tax Manager | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Deputy Tax Commissioner/ Bookeeper | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Revenue Service Representative | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Property Tax Representatives | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Revenue Service Representatives | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Total Staffing Resources | 13.00 | 13.00 | 13.00 | 13.00 | 13.00 |

| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY2020 | Adopted FY 2021 | Adopted FY2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 633,912 | $ 604,512 | $ 620,479 | $ 670,157 | $ 705,650 |

**V. Explanation of Changes:**

CAMDEN COUNTY BOARD OF COMMISSIONERS
TAX COMMISSIONER - 1545
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 1556 - WORKER'S COMPENSATION** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-1556-511100 | SALARIES | 60,310.24 | 15,227.73 | 13,107.91 | 13,859.00 | 13,859.00 | 0.00 | 0.00% |
| 100-5-1556-512200 | SOCIAL SECURITY TAXES | 4,356.41 | 1,132.65 | 969.17 | 1,060.00 | 1,060.00 | 0.00 | 0.00% |
| 100-5-1556-512400 | RETIREMENT | 722.76 | 463.32 | 376.39 | 416.00 | 416.00 | 0.00 | 0.00% |
| 100-5-1556-512403 | RETIREMENT- COUNTY MATCH | 1,445.27 | 890.37 | 752.59 | 832.00 | 832.00 | 0.00 | 0.00% |
| 100-5-1556-512701 | SAFETY PROGRAM | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1556-512904 | UNIFORMS | 79.12 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **66,913.80** | **17,714.07** | **15,206.06** | **17,167.00** | **17,167.00** | **0.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-1556-521201 | LEGAL FEES | 24,398.31 | 18,464.65 | 974.00 | 70,000.00 | 70,000.00 | 0.00 | 0.00% |
| 100-5-1556-521254 | CONT SERVICES - NURSE | 0.00 | 57,618.88 | 65,178.55 | 65,000.00 | 71,000.00 | 6,000.00 | 9.23% |
| 100-5-1556-521255 | HEALTH & WELLNESS PLAN | 12,296.82 | 4,429.57 | 8,027.42 | 16,375.00 | 14,375.00 | -2,000.00 | -12.21% |
| 100-5-1556-521335 | C/S ANNUAL SOFTWARE MAIN | 311.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-522202 | REPAIR & MAINTENANCE OFC | 2,136.14 | 9.41 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1556-523200 | TELEPHONE | 213.57 | 265.12 | 276.93 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-523201 | CELL PHONES | 498.21 | 1,006.05 | 1,194.36 | 600.00 | 950.00 | 350.00 | 58.33% |
| 100-5-1556-523300 | ADVERTISING & PUBLISHING | 123.52 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-523500 | TRAVEL | 2,134.02 | 1,362.56 | 0.00 | 1,750.00 | 3,100.00 | 1,350.00 | 77.14% |
| 100-5-1556-523700 | EDUCATION & TRAINING | 2,086.51 | 275.00 | 0.00 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **44,198.10** | **83,431.24** | **75,651.26** | **156,225.00** | **161,925.00** | **5,700.00** | **3.65%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-1556-531100 | OFFICE SUPPLIES | 209.84 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-531101 | MINOR OPERATING <$499 | 0.00 | 0.00 | 28.60 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-531103 | COMPUTER SUPPLIES | 1,988.91 | 0.00 | 259.42 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-1556-531106 | MEDICAL SUPPLIES | 3,870.94 | 2,138.66 | 2,529.34 | 15,000.00 | 15,000.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **6,069.69** | **2,138.66** | **2,817.36** | **16,000.00** | **16,000.00** | **0.00** | **0.00%** |
| **Class: 55 - SELF FUNDED INSURANCE** | | | | | | | | |
| 100-5-1556-552101 | STOP LOSS POLICY | 87,298.00 | 76,431.00 | 89,172.00 | 120,000.00 | 120,000.00 | 0.00 | 0.00% |
| 100-5-1556-552102 | SITF ASSESSMENT | 7,960.44 | 0.00 | 0.00 | 6,000.00 | 6,000.00 | 0.00 | 0.00% |
| 100-5-1556-552200 | CURRENT CLAIMS | 0.00 | 0.00 | 0.00 | 145,000.00 | 150,000.00 | 5,000.00 | 3.45% |
| 100-5-1556-552215 | ADMINISTRATIVE FEES | 21,267.34 | 11,962.00 | 17,746.00 | 29,500.00 | 22,500.00 | -7,000.00 | -23.73% |
| 100-5-1556-552220 | REGISTRAR | 0.00 | 1,176.22 | 5,491.69 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552222 | INFORMATION TECHNOLOGY | 919.04 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552223 | TAX COMMISSIONER | 289.45 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552224 | TAX ASSESSOR | 126.35 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552225 | FACILITIES MANAGEMENT | 17.51 | 67.02 | 1,253.42 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552227 | CLERK OF SUPERIOR COURT | 0.00 | 9.39 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-1556-552232 | SHERIFF'S DEPARTMENT | 62,765.95 | 124,320.56 | 161,656.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552233 | CORRECTIONS/JAIL | 6,808.65 | 31,449.02 | 684.97 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552234 | E M S | 14,944.32 | 22,044.00 | 14,431.27 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552237 | ANIMAL CONTROL | 4,233.25 | 4,135.04 | 3,058.98 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552238 | ROADS AND BRIDGES | 9,810.22 | 154,276.78 | 18,334.52 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552240 | RECREATION - PSA | 0.00 | 1,659.39 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552242 | PLANNING & BUILDING DEPT | 44.00 | 284.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-1556-552263 | FLEET SERVICES | 204.23 | 576.74 | 3,444.39 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 55 - SELF FUNDED INSURANCE:** | | **216,688.75** | **428,391.16** | **315,273.24** | **300,500.00** | **298,500.00** | **-2,000.00** | **-0.67%** |
| **Total Department: 1556 - WORKER'S COMPENSATION:** | | **333,870.34** | **531,675.13** | **408,947.92** | **489,892.00** | **493,592.00** | **3,700.00** | **0.76%** |

**Program Title: Workers Compensation**

**I. Core Services**

Self Insured Workers Compensation Administration

The program is NOT MANDATED ( ) MANDATED: FEDERAL (X ) STATE (X ) LOCAL ( )

**II. Mission/Key Objectives**

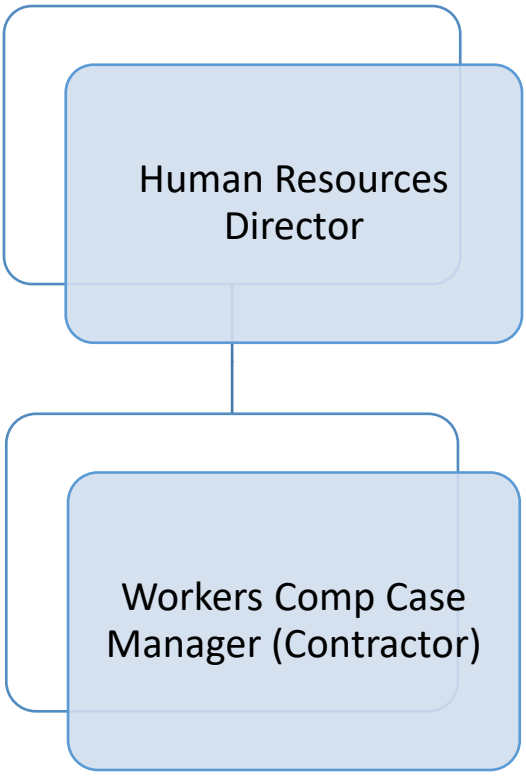
To provide to protection for the interests of workers who are injured or become ill on the job, their families and their employers by making timely, appropriate, and accurate decisions on claims, providing prompt payment of benefits and helping injured workers return to gainful work as early as is feasible while remaining good stewards for our taxpayers.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Number of claims | 78 | 84 | 92 | 85 | 90 |
| Total dollars paid for claims. | $57,001.00 | $47,700.00 | $52,500.00 | $119,380.00 | $115,000.00 |
| | | | | | |
| | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Snr Director of Human Resources | 0.25 | 0.25 | 0.15 | 0.15 | 0.15 |
| Director of Health and Wellness | 0.10 | 0.25 | n/a | 0 | 0 |
| W/C Case Manager | 1.00 | 1 | 1 | 0 | Contracted |
| Director of Risk and Benefits | 0.35 | 0.1 | n/a | n/a | 0 |
| | | | | | |
| Total Staffing Resources | 1.70 | 1.60 | 1.15 | 0.15 | 0.15 |
| **Funding Sources:** | Actual FY2018 | Adopted FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY 2022 |
| General Fund $ (BOCC) | $ 388,968 | $ 333,870 | $ 531,675 | $ 489,892 | $ 493,592 |

**V. Explanation of Changes:**

**Case manager is contractor

**ORGANIZATIONAL CHART**






# Section 3. Judiciary

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 2200 - CLERK OF SUPERIOR COURT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-2200-511100 | SALARIES - REGULAR EMPLOY | 377,101.31 | 372,383.13 | 390,334.89 | 374,405.00 | 431,910.00 | 57,505.00 | 15.36% |
| 100-5-2200-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 3,612.80 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2200-511300 | OVERTIME | 1,457.65 | 2,617.39 | 1,034.70 | 2,119.00 | 2,119.00 | 0.00 | 0.00% |
| 100-5-2200-512200 | SOCIAL SECURITY TAXES | 26,490.92 | 26,450.54 | 28,048.66 | 28,651.00 | 33,203.00 | 4,552.00 | 15.89% |
| 100-5-2200-512400 | RETIREMENT | 10,227.04 | 10,578.62 | 8,751.22 | 9,902.00 | 11,888.00 | 1,986.00 | 20.06% |
| 100-5-2200-512403 | RETIREMENT: COUNTY MATCH | 11,837.53 | 11,966.71 | 8,984.69 | 10,849.00 | 11,548.00 | 699.00 | 6.44% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **427,114.45** | **423,996.39** | **440,766.96** | **425,926.00** | **490,668.00** | **64,742.00** | **15.20%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-2200-521335 | C/S-ANNUAL SOFTWARE MAIN | 38,347.76 | 43,527.98 | 44,099.64 | 44,000.00 | 44,000.00 | 0.00 | 0.00% |
| 100-5-2200-521340 | C/S-CLOUD COMPUTING FEES | 520.30 | 979.70 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-2200-522100 | JANITORIAL - CONTRACTS | 8,701.92 | 8,701.92 | 8,484.37 | 8,750.00 | 14,668.00 | 5,918.00 | 67.63% |
| 100-5-2200-522202 | REP & MT OFF EQUIPMENT | 3,441.25 | 1,309.86 | 1,049.57 | 4,000.00 | 4,000.00 | 0.00 | 0.00% |
| 100-5-2200-523200 | TELEPHONE | 6,911.89 | 6,740.38 | 6,669.05 | 7,000.00 | 7,000.00 | 0.00 | 0.00% |
| 100-5-2200-523400 | PRINTING | 1,480.88 | 358.46 | 2,048.22 | 3,750.00 | 3,750.00 | 0.00 | 0.00% |
| 100-5-2200-523500 | TRAVEL | 579.20 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-2200-523600 | DUES & SUBSCRIPTIONS | 888.02 | 968.68 | 1,447.38 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-2200-523700 | EDUCATION & TRAINING | 700.00 | 500.00 | 700.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **61,571.22** | **63,086.98** | **64,498.23** | **71,500.00** | **77,418.00** | **5,918.00** | **8.28%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-2200-531100 | OFFICE SUPPLIES | 1,836.88 | 2,018.34 | 1,825.59 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-2200-531101 | MINOR OPERATING $0 - $499 | 590.45 | 543.15 | 601.93 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-2200-531102 | POSTAGE | 5,254.24 | 3,147.24 | 3,235.64 | 5,300.00 | 5,300.00 | 0.00 | 0.00% |
| 100-5-2200-531103 | COMPUTER SUPPLIES | 867.22 | 972.78 | 1,932.89 | 1,750.00 | 2,500.00 | 750.00 | 42.86% |
| 100-5-2200-531104 | JANITORIAL SUPPLIES | 0.00 | 0.00 | 104.76 | 360.00 | 360.00 | 0.00 | 0.00% |
| 100-5-2200-531107 | RECORDING SUPPLIES | 779.65 | 0.00 | 694.40 | 950.00 | 950.00 | 0.00 | 0.00% |
| 100-5-2200-531115 | CHLD SUPPORT OFFICE/POSTA | 955.05 | 1,548.02 | 1,494.22 | 2,175.00 | 2,175.00 | 0.00 | 0.00% |
| 100-5-2200-531210 | WATER & SEWER | 636.33 | 398.79 | 542.78 | 700.00 | 700.00 | 0.00 | 0.00% |
| 100-5-2200-531230 | ELECTRIC | 17,833.28 | 17,019.53 | 17,225.90 | 20,320.00 | 20,320.00 | 0.00 | 0.00% |
| 100-5-2200-531300 | OTHER SUPPLIES | 213.00 | 200.00 | 104.00 | 300.00 | 250.00 | -50.00 | -16.67% |
| 100-5-2200-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 712.06 | 1,000.00 | 0.00 | -1,000.00 | -100.00% |
| 100-5-2200-531601 | COMPUTERS $500 - $4,999 | 1,653.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **30,619.10** | **25,847.85** | **28,474.17** | **36,355.00** | **36,055.00** | **-300.00** | **-0.83%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-2200-542400 | COMPUTERS >$5,000 | 0.00 | 12,490.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **0.00** | **12,490.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Department: 2200 - CLERK OF SUPERIOR COURT:** | | **519,304.77** | **525,421.22** | **533,739.36** | **533,781.00** | **604,141.00** | **70,360.00** | **13.18%** |

**Program Title: Clerk of Superior Court**

**I. Core Services**

The local office of the Clerk of Superior Court has the responsibility over the Real Estate, Criminal, Civil and Liens Divisions along with Notary Recordings, Accounting/Bookkeeping, Child Support Receipt, Jury Management, Records Retention, Miscellaneous Recordings, Front Desk, Reception Area and Board of Equalization Oversight.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE (X ) LOCAL ( )
Is mandated by Title 15, Chapter 6, Article 2 of the official code of GA annotated.

**II. Mission/Key Objectives**

The Mission of the Staff of the Clerk of Superior Court is to maintain **integrity** of vital records, court proceedings and all other matters entrusted to the office for public consideration. The Clerk, together with staff, is dedicated to accurately, efficiently, and courteously serving the public and the judiciary in all manner of recording to be held accountable to the citizens of Camden County for the proper collection of all fees associated with said responsibilities and to provide the highest standard for transparency regarding such collections.

| **III. Performance Measures by *Calendar Year*** | Actual CY 2017 | Actual CY 2018 | Actual CY 2019 | Actual CY 2020 | Projected CY 2021 |
|---|---|---|---|---|---|
| **Real Estate Division** | | | | | |
| Instruments Recorded | 8,369 | 8,401 | 8,508 | 10,570 | 11,600 |
| Plats Recorded | 85 | 103 | 135 | 137 | 104 |
| DD214 Recordings (Not public record) | 5 | 1 | 3 | 3 | 3 |
| Number of ACH reconciliations (E-filing) | 2,719 | 2,742 | 2,814 | 4,133 | 6,100 |
| **Criminal Division** | | | | | |
| Indictments; Accusations; Warrant Cases | 2,028 | 2,174 | 2,331 | 1,670 | 2,550 |
| Capital Cases | | | | | |
| Active Cases Pending | 927 | 884 | 667 | 982 | 900 |
| Court Proceedings | 108 | 117 | 103 | 73 | 130 |
| **Civil Division** | | | | | |
| Cases Filed | 1,032 | 978 | 1,205 | 1,122 | 1,300 |
| Cases Pending | 335 | 378 | 424 | 444 | |
| Court Proceedings (WebEx inclusive) | 98 | 147 | 133 | 89 | 250 |
| Adoptions | 38 | 34 | 28 | 31 | 35 |
| Number of ACH reconciliations (E-filing) | 235 | 384 | 1,205 | 867 | 1,200 |
| **Liens Division** | | | | | |
| Liens Filed | 8,384 | 9,846 | 7,804 | 10,289 | 10,500 |
| Number of ACH reconciliations (E-filing) | | 1,265 | 3,840 | 2,389 | 2,500 |
| **Notary Division** | | | | | |
| Certificates Issued | 223 | 240 | 199 | 183 | 225 |
| **Child Support Receiver** | | | | | |
| Payments Processed | 3,147 | 2,183 | 1,648 | 1,619 | 1,550 |
| *Reconcile receipts and print checks daily | 2,641 | 2,188 | 1,648 | 1,619 | 1,550 |
| *Reconcile Service Fees monthly and disburse to CCBOC | 12 | 12 | 12 | 12 | 12 |
| **Jury Management** | | | | | |
| Summons Issued | 3,195 | 4,845 | 4,650 | 1,300 | 3,900 |
| Disbursements | 1,727 | 2,633 | 2,540 | 515 | 2,000 |
| Trial Jury Selections | 14 | 17 | 18 | 2 | 20 |
| Grand Jury Sessions | 20 | 19 | 20 | 5 | 20 |
| **Misc. Recording & Records Retention** | | | | | |
| Records entered into Business & Professional Index | 809 | 439 | 339 | 293 | 400 |
| Criminal Records maintained onsite | 9,650 | 14,566 | 15,367 | 18,294 | |
| Civil Records maintained onsite | 12,200 | 14,403 | 15,608 | 17,204 | |
| **Accounting/Bookkeeping** | | | | | |

| | | | | | |
|---|---|---|---|---|---|
| # Monthly Reports for Office Receipts Reconciled | 26 | 26 | 26 | 26 | 26 |
| # of Monthly Reports for Fine/Fees Receipts | 9 | 10 | 10 | 11 | 11 |
| # of Bank Accounts Reconciled Monthly | 10 | 10 | 10 | 10 | 10 |
| **PeachCourt E-filing** | | | | | |
| Number of Cases Filed | 360 | 1,773 | 1,850 | 1,122 | 1,250 |
| **Camden Superior Clerk Website** | | | | | |
| Number of visits (beginning 2/1/16) | 15,467 | 39,549 | 55,000 | 66,430 | 70,000 |
| **IV. Staffing Resources:** | | | | | |
| Clerk of Superior Court | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Chief Deputy Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| **Asst. Chief Deputy Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| **Senior Deputy Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Clerks | 7.00 | 7.00 | 7.00 | 7.00 | 7.00 |
| | | | | | |
| Total Staffing Resources | 11 | 11.00 | 11.00 | 11.00 | 11.00 |

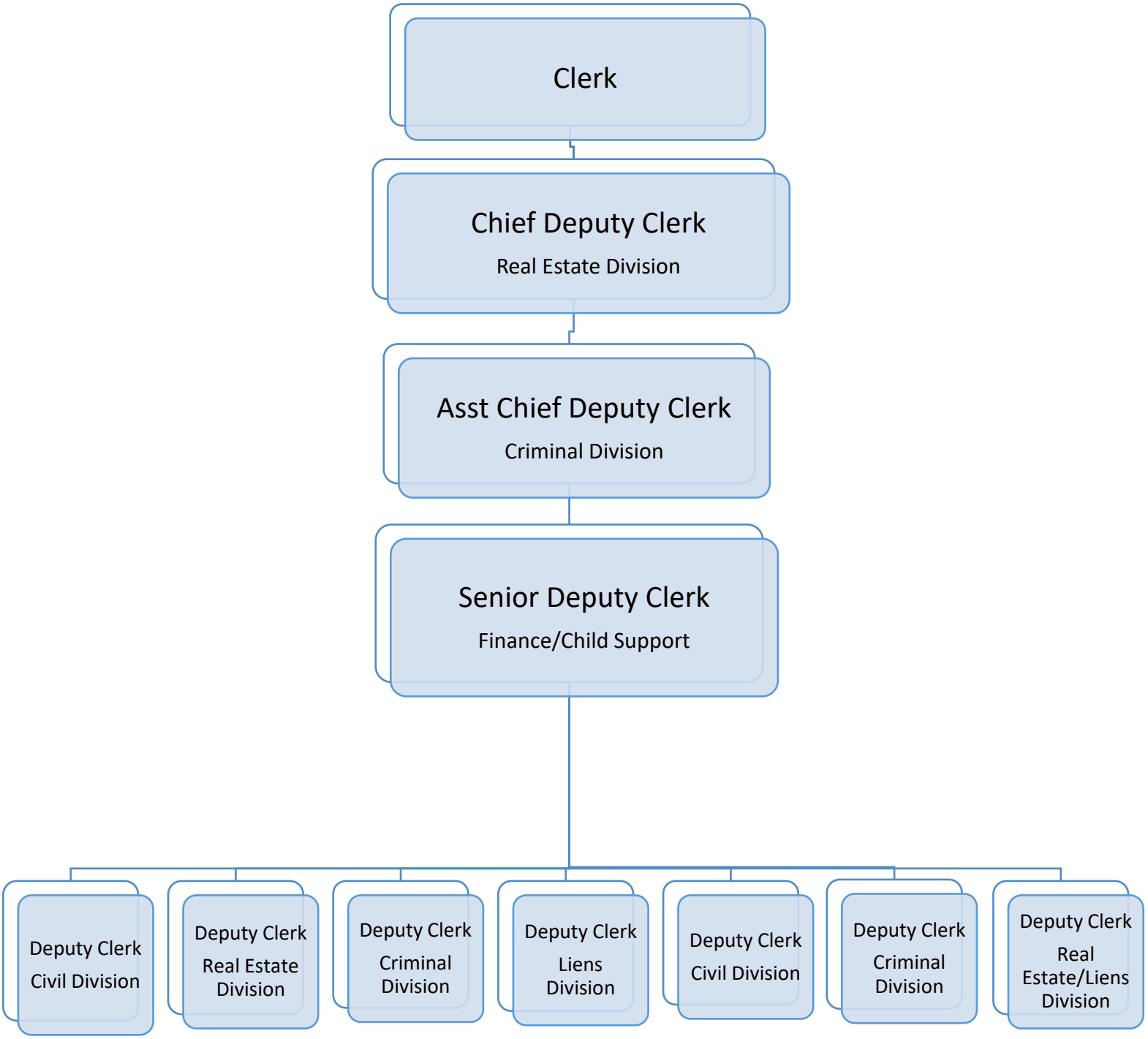
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Actual FY 2021 | Adopted FY 2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 500,384 | $ 519,305 | $ 525,421 | $ 531,781 | $ 604,141 |

**V. Explanation of Changes:**

Criminal Efilings

CAMDEN COUNTY BOARD OF COMMISSIONERS
CLERK OF SUPERIOR COURT - 2200
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 2250 - DISTRICT ATTORNEY** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-2250-511100 | SALARIES - REGULAR EMPLOY | 223,569.61 | 161,381.73 | 167,546.23 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2250-511300 | OVERTIME | 0.00 | 0.00 | 48.95 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2250-511400 | REIMBURSEMENT SALARIES & | -239,863.77 | -173,535.38 | -179,061.88 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2250-511600 | SALARIES - MONTHLY | 0.00 | 0.00 | 6,000.00 | 0.00 | 12,000.00 | 12,000.00 | 0.00% |
| 100-5-2250-512200 | SOCIAL SECURITY TAXES | 16,294.16 | 12,153.65 | 13,175.57 | 0.00 | 918.00 | 918.00 | 0.00% |
| 100-5-2250-512400 | RETIREMENT | 0.00 | 158.40 | -157.74 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2250-512403 | RETIREMENT: COUNTY MATCH | 0.00 | 208.80 | 31.14 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **0.00** | **367.20** | **7,582.27** | **0.00** | **12,918.00** | **12,918.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-2250-522100 | JANITORIAL - CONTRACTS | 5,933.28 | 5,933.28 | 5,784.95 | 6,000.00 | 10,001.00 | 4,001.00 | 66.68% |
| 100-5-2250-523200 | TELEPHONE | 375.01 | 508.43 | 454.08 | 400.00 | 400.00 | 0.00 | 0.00% |
| 100-5-2250-523500 | TRAVEL | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2250-523614 | COURT WITNESS FEES | 935.06 | 0.00 | 0.00 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-2250-523905 | COURT SUPPLEMENTS | 12,000.00 | 12,000.00 | 6,000.00 | 12,000.00 | 0.00 | -12,000.00 | -100.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **19,343.35** | **18,441.71** | **12,239.03** | **19,900.00** | **11,901.00** | **-7,999.00** | **-40.20%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-2250-531104 | JANITORIAL SUPPLIES | 134.07 | 138.22 | 30.43 | 150.00 | 150.00 | 0.00 | 0.00% |
| 100-5-2250-531210 | WATER & SEWER | 368.42 | 206.45 | 304.63 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-2250-531230 | ELECTRIC | 12,159.07 | 11,604.23 | 11,744.85 | 12,500.00 | 12,500.00 | 0.00 | 0.00% |
| 100-5-2250-531300 | OTHER SUPPLIES | 0.00 | 0.00 | 12.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **12,661.56** | **11,948.90** | **12,091.91** | **12,950.00** | **12,950.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-2250-572004 | DISTRICT ATTORNEY BUDGET | 361,412.04 | 361,412.04 | 361,412.04 | 361,412.00 | 421,412.00 | 60,000.00 | 16.60% |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **361,412.04** | **361,412.04** | **361,412.04** | **361,412.00** | **421,412.00** | **60,000.00** | **16.60%** |
| | **Total Department: 2250 - DISTRICT ATTORNEY:** | **393,416.95** | **392,169.85** | **393,325.25** | **394,262.00** | **459,181.00** | **64,919.00** | **16.47%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 2600 - JUVENILE COURT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-2600-511100 | SALARIES - REGULAR EMPLOY | 162,505.92 | 148,276.06 | 149,308.18 | 166,432.00 | 169,022.00 | 2,590.00 | 1.56% |
| 100-5-2600-512200 | SOCIAL SECURITY TAXES | 11,817.42 | 10,842.88 | 10,893.18 | 12,000.00 | 12,000.00 | 0.00 | 0.00% |
| 100-5-2600-512400 | RETIREMENT | 4,654.53 | 4,531.54 | 4,805.91 | 4,000.00 | 4,000.00 | 0.00 | 0.00% |
| 100-5-2600-512403 | RETIREMENT: COUNTY MATCH | 1,419.94 | 1,235.52 | 1,860.99 | 1,275.00 | 1,500.00 | 225.00 | 17.65% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **180,397.81** | **164,886.00** | **166,868.26** | **183,707.00** | **186,522.00** | **2,815.00** | **1.53%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-2600-521202 | MEDICAL PRISONERS | 750.00 | 400.00 | 400.00 | 400.00 | 1,200.00 | 800.00 | 200.00% |
| 100-5-2600-521332 | CONTRACT SERV-LEGAL ASIST | 90,000.00 | 85,000.00 | 96,240.00 | 75,000.00 | 90,000.00 | 15,000.00 | 20.00% |
| 100-5-2600-521335 | C/S-ANNUAL SOFTWARE MAIN | 0.00 | 0.00 | 850.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2600-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 633.09 | 600.00 | 600.00 | 0.00 | 0.00% |
| 100-5-2600-522202 | REP & MT OFF EQUIPMENT | 378.54 | 281.04 | 371.87 | 600.00 | 700.00 | 100.00 | 16.67% |
| 100-5-2600-523200 | TELEPHONE | 1,212.90 | 913.71 | 777.18 | 1,350.00 | 1,500.00 | 150.00 | 11.11% |
| 100-5-2600-523201 | CELL PHONES | 394.61 | 343.31 | 64.99 | 0.00 | 200.00 | 200.00 | 0.00% |
| 100-5-2600-523300 | ADVERTISING & PUBLISHING | 0.00 | 0.00 | 0.00 | 700.00 | 700.00 | 0.00 | 0.00% |
| 100-5-2600-523400 | PRINTING | 0.00 | 0.00 | 0.00 | 100.00 | 150.00 | 50.00 | 50.00% |
| 100-5-2600-523500 | TRAVEL | 1,370.15 | 0.00 | 0.00 | 1,000.00 | 2,500.00 | 1,500.00 | 150.00% |
| 100-5-2600-523600 | DUES & SUBSCRIPTIONS | 1,165.53 | 1,222.71 | 1,394.71 | 3,000.00 | 2,200.00 | -800.00 | -26.67% |
| 100-5-2600-523614 | COURT WITNESS FEES | 0.00 | 0.00 | 0.00 | 150.00 | 300.00 | 150.00 | 100.00% |
| 100-5-2600-523620 | INDIGENT ATTORNEY FEES | 300.00 | 3,410.00 | 9,956.20 | 11,400.00 | 5,000.00 | -6,400.00 | -56.14% |
| 100-5-2600-523700 | EDUCATION & TRAINING | 534.00 | 609.00 | 0.00 | 1,800.00 | 2,000.00 | 200.00 | 11.11% |
| 100-5-2600-523906 | COURT REPORTERS | 16,714.16 | 18,256.37 | 20,031.06 | 17,100.00 | 18,500.00 | 1,400.00 | 8.19% |
| 100-5-2600-523910 | COURT TRANSCRIPT FEES | 0.00 | 0.00 | 1,655.64 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **112,819.89** | **110,436.14** | **132,374.74** | **116,200.00** | **128,550.00** | **12,350.00** | **10.63%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-2600-531100 | OFFICE SUPPLIES | 473.88 | 214.71 | 380.20 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 100-5-2600-531101 | MINOR OPERATING $0 - $499 | 1,473.79 | 792.39 | 979.90 | 499.00 | 499.00 | 0.00 | 0.00% |
| 100-5-2600-531102 | POSTAGE | 1,058.02 | 1,615.85 | 1,548.34 | 1,600.00 | 1,900.00 | 300.00 | 18.75% |
| 100-5-2600-531103 | COMPUTER SUPPLIES | 0.00 | 325.26 | 0.00 | 150.00 | 400.00 | 250.00 | 166.67% |
| 100-5-2600-531104 | JANITORIAL SUPPLIES | 325.24 | 228.15 | 302.93 | 230.00 | 230.00 | 0.00 | 0.00% |
| 100-5-2600-531106 | MEDICAL SUPPLIES-GENERAL | 1,150.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-2600-531210 | WATER & SEWER | 236.82 | 229.38 | 190.98 | 250.00 | 300.00 | 50.00 | 20.00% |
| 100-5-2600-531230 | ELECTRIC | 1,935.79 | 1,715.00 | 1,711.99 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-2600-531300 | OTHER SUPPLIES | 0.00 | 0.00 | 0.00 | 150.00 | 250.00 | 100.00 | 66.67% |
| 100-5-2600-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 712.51 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2600-531601 | COMPUTERS $500 - $4,999 | 1,422.28 | 0.00 | 0.00 | 0.00 | 2,500.00 | 2,500.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-2600-531603 | FURNITURE $500-$4999 | 3,500.00 | 0.00 | 4,029.49 | 4,999.00 | 2,800.00 | -2,199.00 | -43.99% |
| **Total Class: 53 - SUPPLIES:** | | **11,575.82** | **5,120.74** | **9,856.34** | **12,078.00** | **13,079.00** | **1,001.00** | **8.29%** |
| **Total Department: 2600 - JUVENILE COURT:** | | **304,793.52** | **280,442.88** | **309,099.34** | **311,985.00** | **328,151.00** | **16,166.00** | **5.18%** |

**Program Title: Juvenile Court of Camden County**

**I. Core Services**

As a branch of the Superior Court, the Juvenile Court is responsible for all juvenile type matters as envisioned by the Code of Georgia to include cases of the Department of Juvenile Justice and the Department of Family and Children Services to provide a legal mechanism for trial and detention of youth violations of law and services for dependent children and their family.

MANDATED FEDERAL (yes) MANDATED STATE (yes)

**II. Mission/Key Objectives**

To defend and protect the public and to ensure the protections of children in both criminal environments and welfare cases of dependent children.

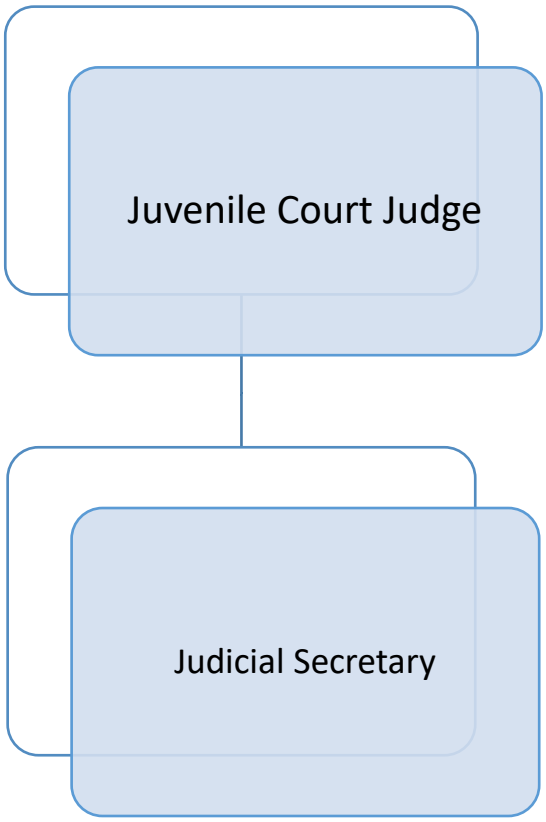
| **III. Performance Measures** | Actual FY 2018 | Actual FY2019 | Actual FY2020 | Actual FY2021 | Projected FY2022 |
|---|---|---|---|---|---|
| Delinquency criminal cases | 75 | 85 | 90 | 88 | 75 |
| Traffic cases | 7 | 10 | 11 | 12 | 20 |
| Child in need of services | 4 | 10 | 10 | 4 | 6 |
| Dependency cases | 56 | 60 | 75 | 80 | 85 |
| Termination of parental rights cases | 13 | 12 | 12 | 18 | 24 |
| DRO hearings (emergency removal of children) | 45 | 50 | 50 | 54 | 65 |
| Unruly cases | none | 10 | 10 | 0 | 5 |
| Special proceedings | 274 | 250 | 270 | 266 | 270 |
| Appeals to Supreme Court/Court of Appeals | 2 | 2 | 3 | 0 | 1 |
| Guardianships | 8 | 10 | 10 | 6 | 12 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Judge | 1 | 1 | 1 | 1 | 1 |
| Clerk | 1 | 1 | 1 | 1 | 1 |
| Total Staffing Resources | 2 | 2 | 2 | 2 | 2 |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 309,394 | $ 304,794 | $ 280,443 | $ 311,985 | $ 328,151 |

**V. Explanation of Changes:**

Modification of criminal code for 2022 and modification of Juvenile Code for 2022

CAMDEN COUNTY BOARD OF COMMISSIONERS
JUVENILE COURT - 2600
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 2400 - MAGISTRATE COURT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-2400-511100 | SALARIES - REGULAR EMPLOY | 193,367.34 | 199,482.04 | 198,405.38 | 200,221.00 | 207,450.00 | 7,229.00 | 3.61% |
| 100-5-2400-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 697.20 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2400-512200 | SOCIAL SECURITY TAXES | 13,945.18 | 14,446.88 | 14,405.47 | 15,317.00 | 15,870.00 | 553.00 | 3.61% |
| 100-5-2400-512400 | RETIREMENT | 4,850.50 | 4,847.75 | 5,238.18 | 4,715.00 | 5,457.00 | 742.00 | 15.74% |
| 100-5-2400-512403 | RETIREMENT: COUNTY MATCH | 1,244.20 | 2,338.79 | 2,807.95 | 2,726.00 | 2,890.00 | 164.00 | 6.02% |
| 100-5-2400-512904 | UNIFORMS | 0.00 | 0.00 | 0.00 | 300.00 | 300.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **213,407.22** | **221,115.46** | **221,554.18** | **223,279.00** | **231,967.00** | **8,688.00** | **3.89%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-2400-522100 | JANITORIAL - CONTRACTS | 4,746.48 | 4,746.48 | 4,627.82 | 4,800.00 | 8,001.00 | 3,201.00 | 66.69% |
| 100-5-2400-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-2400-522202 | REP & MT OFF EQUIPMENT | 3,569.03 | 3,428.62 | 3,838.83 | 5,700.00 | 5,700.00 | 0.00 | 0.00% |
| 100-5-2400-523200 | TELEPHONE | 3,469.62 | 3,198.00 | 3,074.26 | 4,356.00 | 4,356.00 | 0.00 | 0.00% |
| 100-5-2400-523201 | CELL PHONES | 1,078.37 | 1,431.68 | 1,492.16 | 1,512.00 | 1,512.00 | 0.00 | 0.00% |
| 100-5-2400-523300 | ADVERTISING & PUBLISHING | 177.92 | 0.00 | 0.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-2400-523400 | PRINTING | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2400-523500 | TRAVEL | 2,876.77 | 1,042.89 | 945.12 | 1,600.00 | 1,600.00 | 0.00 | 0.00% |
| 100-5-2400-523600 | DUES & SUBSCRIPTIONS | 5,407.51 | 5,805.21 | 1,902.48 | 7,485.00 | 8,985.00 | 1,500.00 | 20.04% |
| 100-5-2400-523614 | COURT WITNESS FEES | 400.00 | 60.00 | 226.50 | 480.00 | 480.00 | 0.00 | 0.00% |
| 100-5-2400-523620 | INDIGENT ATTORNEY FEES | 3,600.00 | 3,600.00 | 3,600.00 | 4,125.00 | 4,125.00 | 0.00 | 0.00% |
| 100-5-2400-523700 | EDUCATION & TRAINING | 1,575.00 | 1,260.00 | 0.00 | 1,260.00 | 1,260.00 | 0.00 | 0.00% |
| 100-5-2400-523906 | COURT REPORTERS | 1,652.00 | 1,032.50 | 1,708.00 | 3,980.00 | 3,980.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **28,552.70** | **25,605.38** | **21,415.17** | **35,798.00** | **40,499.00** | **4,701.00** | **13.13%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-2400-531100 | OFFICE SUPPLIES | 1,284.43 | 1,339.86 | 2,942.27 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-2400-531101 | MINOR OPERATING $0 - $499 | 1,958.27 | 26.90 | 323.38 | 1,215.00 | 1,215.00 | 0.00 | 0.00% |
| 100-5-2400-531102 | POSTAGE | 2,717.99 | 2,075.95 | 2,957.80 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-2400-531103 | COMPUTER SUPPLIES | 3,778.86 | 524.25 | 1,168.57 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-2400-531104 | JANITORIAL SUPPLIES | 234.98 | 186.37 | 79.41 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-2400-531210 | WATER & SEWER | 294.72 | 165.17 | 243.71 | 360.00 | 370.00 | 10.00 | 2.78% |
| 100-5-2400-531230 | ELECTRIC | 9,727.23 | 9,283.38 | 9,395.94 | 13,720.00 | 12,000.00 | -1,720.00 | -12.54% |
| 100-5-2400-531270 | FUEL | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2400-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 812.36 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **20,096.48** | **14,414.24** | **17,111.08** | **24,595.00** | **22,885.00** | **-1,710.00** | **-6.95%** |
| | **Total Department: 2400 - MAGISTRATE COURT:** | **262,056.40** | **261,135.08** | **260,080.43** | **283,672.00** | **295,351.00** | **11,679.00** | **4.12%** |

**Program Title: Magistrate Court**

**I. Core Services**

The Magistrate Court plays an important role for the people in the community. The court provides assistance to individuals in civil and criminal actions. An attorney is not required in this court, which makes the Magistrate Court affordable for everyone in Camden County. The Magistrate Court's jurisdiction is very broad and includes civil claims of $15,000.00 or less, dispossessory proceedings (landlord/tenant), writs of possession for personal property, garnishment actions, abandoned motor vehicles and mechanics liens. The court also issues the majority of arrest and/or search warrants for all local Georgia P.O.S.T. certified officers, which includes the Camden County Sheriffs Department, Kingsland Police Department, St. Marys Police Department, D.N.R., N.C.I.S., G.B.I. and state agencies. The court also hears bond hearings six days a week, has judge(s) on call and available for law enforcement assistance twenty four hours a day and conducts preliminary hearings for defendants who are unable to bond out of the Camden County Safety Complex. County ordinance violations and misdemeanor bad check cases are also tried in the Magistrate Court.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( X ) LOCAL ( )

**II. Mission/Key Objectives**

The objectives of the Magistrate Court are as follows: (1) Provide excellent customer service (2) Explain court procedures to the pro se litigant in order to allow them to utilize the court without having to hire an attorney (3) Ensure that all cases are heard in an expeditious manner (4) Maintain excellent working relationships with all county departments (5) Run a fiscally responsible office, always being mindfull of the taxpayers money

| **III. Performance Measures** | Actual CY 2018 | Actual CY 2019 | Actual CY 2020 | Projected CY 2021 | Projected CY 2022 |
|---|---|---|---|---|---|
| **Criminal Cases Filed** | | | | | |
| Arrest Warrants, felony | 893 | 723 | 1,136 | 1,450 | 1,600 |
| Arrest Warrants, misdemeanor | 1,338 | 899 | 1,304 | 2,000 | 2,200 |
| Search/Good Behavior | 164 | 136 | 42 | 48 | 50 |
| Bad Check warrants & citations | 16 | 10 | 5 | 5 | 5 |
| Ordinance Violations | 124 | 58 | 39 | 45 | 50 |
| | | | | | |
| **Civil Cases Filed** | | | | | |
| Statement of Claim | 915 | 873 | 589 | 840 | 900 |
| Dispossessory | 700 | 686 | 443 | 392 | 450 |
| Garnishment | 88 | 48 | 40 | 64 | 70 |
| Foreclosure of Personal Property | 16 | 6 | 5 | 5 | 5 |
| | | | | | |
| **Hearings Held** | | | | | |
| First Appearance/Bond Hearings | 2,381 | 1,613 | 2,249 | 3,390 | 3,400 |
| Pre-Warrant/Good Behavior Applications | 17 | 33 | 10 | 20 | 20 |
| Commitment Hearings | 1,048 | 840 | 584 | 1,304 | 1,600 |
| Bad Check Trials | 13 | 10 | 8 | 8 | 8 |
| Civil Trials | 582 | 610 | 271 | 320 | 400 |
| | | | | | |
| **Funds Collected & Distributed** | | | | | |
| Law Library | $5,262 | $4,944 | $3,273 | $3,948 | $4,000 |
| Jail Fees | $307 | $378 | $168 | $120 | $200 |
| Board of Commissioners | $43,192 | $41,747 | $26,676 | $32,420 | $40,000 |
| Sheriff Service Fees | $64,429 | $64,697 | $46,125 | $52,265 | $55,000 |
| Restitution & Garnishments Collections | $77,609 | $72,259 | $44,914 | $55,000 | $60,000 |

**IV. Staffing Resources:**

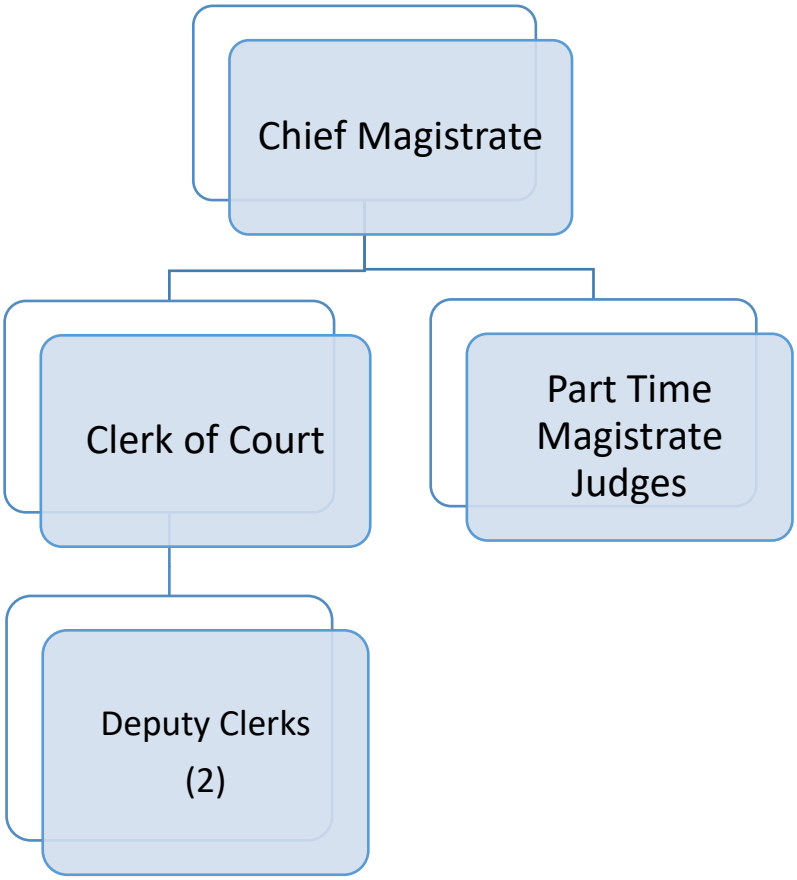
| Program Title: Magistrate Court | | | | | |
|---|---|---|---|---|---|
| Chief Magistrate | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Admin. Judge | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Part-time Judge | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| Clerk of Court | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Deputy Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Junior Deputy Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | | | | | |
| Total Staffing Resources | 5.50 | 5.50 | 5.50 | 5.50 | 5.50 |

| Funding Sources: | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY 2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 261,867 | $ 262,056 | $ 261,135 | $ 283,672 | $ 295,351 |

**V. Explanation of Changes:**

2% pay raises calculated for all full-time employees

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 2500 - PROBATE COURT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-2500-511100 | SALARIES - REGULAR EMPLOY | 238,058.02 | 232,625.94 | 260,636.14 | 264,103.00 | 282,559.00 | 18,456.00 | 6.99% |
| 100-5-2500-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 2,080.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-511200 | SALARIES - POLL WORKERS | 32,402.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-512200 | SOCIAL SECURITY TAXES | 18,067.67 | 17,346.85 | 19,052.36 | 20,204.00 | 21,616.00 | 1,412.00 | 6.99% |
| 100-5-2500-512400 | RETIREMENT | 6,169.83 | 6,067.92 | 6,540.17 | 6,533.00 | 7,699.00 | 1,166.00 | 17.85% |
| 100-5-2500-512403 | RETIREMENT: COUNTY MATCH | 10,551.86 | 10,836.63 | 12,094.53 | 9,631.00 | 14,313.00 | 4,682.00 | 48.61% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **305,249.38** | **266,877.34** | **300,403.20** | **300,471.00** | **326,187.00** | **25,716.00** | **8.56%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-2500-521201 | LEGAL FEES | 4,534.50 | 3,856.00 | 2,628.00 | 6,000.00 | 6,000.00 | 0.00 | 0.00% |
| 100-5-2500-521250 | CONTRACT SERV-COMPUTER | 2,989.50 | 2,989.50 | 3,065.00 | 3,500.00 | 3,500.00 | 0.00 | 0.00% |
| 100-5-2500-521254 | CONTRACT SERVICES-ADMIN | 43,008.75 | 36,080.00 | 55,646.00 | 46,000.00 | 46,000.00 | 0.00 | 0.00% |
| 100-5-2500-521318 | VITAL STATISTICS | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | 0.00 | 0.00% |
| 100-5-2500-521330 | CONTRACT SERV-DATA PROCS | 540.08 | 540.08 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-522100 | JANITORIAL - CONTRACTS | 5,933.28 | 5,933.28 | 5,784.95 | 6,000.00 | 10,001.00 | 4,001.00 | 66.68% |
| 100-5-2500-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 700.00 | 700.00 | 0.00 | 0.00% |
| 100-5-2500-522202 | REP & MT OFF EQUIPMENT | 1,087.34 | 413.46 | 1,050.95 | 4,800.00 | 4,800.00 | 0.00 | 0.00% |
| 100-5-2500-523200 | TELEPHONE | 3,269.64 | 3,324.99 | 3,327.88 | 3,400.00 | 3,400.00 | 0.00 | 0.00% |
| 100-5-2500-523201 | CELL PHONES | 407.17 | 500.37 | 487.18 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-523300 | ADVERTISING & PUBLISHING | 9,720.00 | 7,640.00 | 10,400.00 | 7,000.00 | 7,000.00 | 0.00 | 0.00% |
| 100-5-2500-523303 | ELECTIONS - ADVERTISING | 1,866.16 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-523400 | PRINTING | 10,354.00 | 9,031.00 | 14,333.00 | 11,500.00 | 12,000.00 | 500.00 | 4.35% |
| 100-5-2500-523403 | ELECTIONS - PRINTING | 6,230.08 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-523500 | TRAVEL | 3,207.58 | 550.62 | 1,211.28 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-2500-523600 | DUES & SUBSCRIPTIONS | 310.00 | 863.86 | 825.36 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-2500-523614 | COURT WITNESS FEES | 900.00 | 600.00 | 800.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-2500-523620 | INDIGENT ATTORNEY FEES | 8,400.00 | 8,400.00 | 8,400.00 | 8,500.00 | 8,500.00 | 0.00 | 0.00% |
| 100-5-2500-523700 | EDUCATION & TRAINING | 1,010.00 | 710.00 | 565.00 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 100-5-2500-523900 | ELECTIONS - MACHINE LABOR | 11,794.24 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-523901 | ELECTION EMPLOYEES | 2,890.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **125,952.32** | **88,933.16** | **116,024.60** | **111,900.00** | **116,401.00** | **4,501.00** | **4.02%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-2500-531100 | OFFICE SUPPLIES | 3,296.87 | 1,821.23 | 2,235.83 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-2500-531101 | MINOR OPERATING $0 - $499 | 771.23 | 276.93 | 639.97 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-2500-531102 | POSTAGE | 5,287.44 | 6,822.40 | 6,297.01 | 7,500.00 | 7,500.00 | 0.00 | 0.00% |
| 100-5-2500-531103 | COMPUTER SUPPLIES | 924.59 | 1,246.06 | 279.97 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-2500-531104 | JANITORIAL SUPPLIES | 270.92 | 203.50 | 103.96 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-2500-531107 | RECORDING SUPPLIES | 4,174.05 | 1,855.00 | 2,275.88 | 4,000.00 | 4,000.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-2500-531118 | ELECTION SUPPLIES | 742.28 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-531210 | WATER & SEWER | 368.42 | 206.45 | 304.63 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-2500-531230 | ELECTRIC | 12,159.07 | 11,604.23 | 11,744.85 | 11,500.00 | 11,500.00 | 0.00 | 0.00% |
| 100-5-2500-531300 | OTHER SUPPLIES | 92.00 | 196.00 | 236.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2500-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 854.00 | 539.99 | 500.00 | 500.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **28,086.87** | **25,085.80** | **24,658.09** | **28,750.00** | **28,750.00** | **0.00** | **0.00%** |
| | **Total Department: 2500 - PROBATE COURT:** | **459,288.57** | **380,896.30** | **441,085.89** | **441,121.00** | **471,338.00** | **30,217.00** | **6.85%** |

**Program Title: Probate Court**

**I. Core Services**

The Probate Court has many responsibilities that include processing petitions for the Administrator or Executor for families who have lost a loved one; providing Guardianships and Conservatorships for minors and adult wards; handling all citations issued by the CCSO, Ga State Patrol and Ga DNR; issuing all marriage licenses; performing weddings; providing birth certificates, marriage licenses and death certificates; processing all Weapons Carry License applications.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( X ) LOCAL ( X )

**II. Mission/Key Objectives**

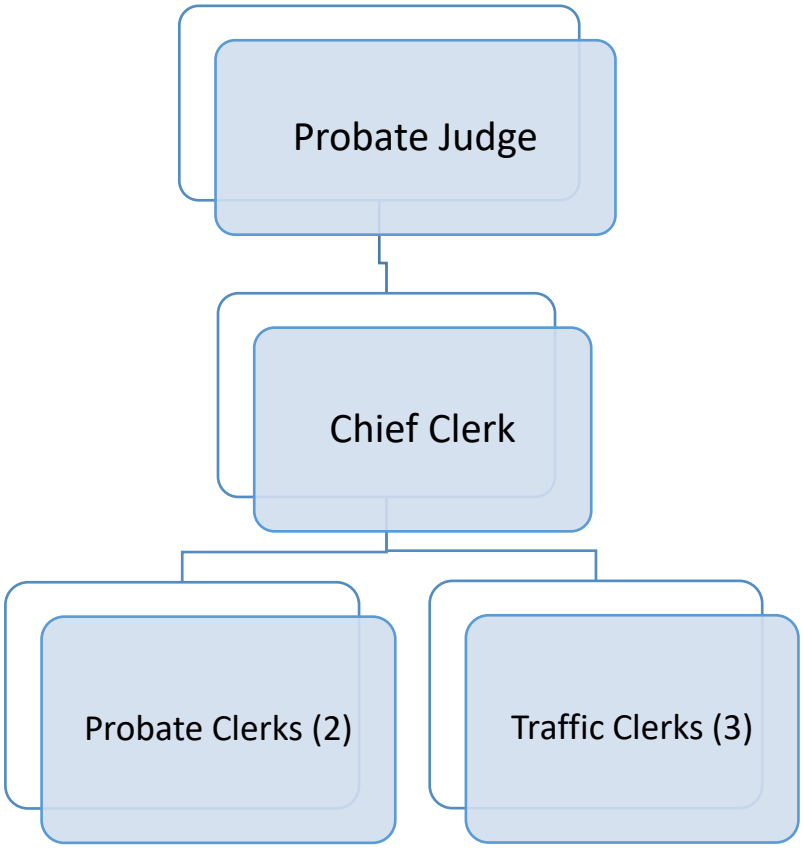
It is the mission of the Camden County Probate Court to provide excellent customer service; make sure all Probate Court matters are handles according to the laws of the State of Georgia; maintain excellent working relationships with all county departments; and, run a fiscally responsible office, always being mindful of the taxpayers money.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Administration of Descendent's Estate | 50 | 51 | 50 | 50 | 50 |
| Will Probate Proceedings | 70 | 72 | 75 | 75 | 75 |
| Years Support | 5 | 5 | 5 | 5 | 5 |
| Guardianship/Conservator Ward | 10 | 5 | 10 | 10 | 10 |
| Guardianship/Conservator Minor | 25 | 13 | 25 | 25 | 25 |
| Petition to Leave, Sell or Encumber | 5 | 5 | 5 | 5 | 5 |
| Miscellaneous Estate Guardianship Proceedings | 80 | 80 | 80 | 80 | 80 |
| Inventories or Returns Filed | 8 | 12 | 8 | 10 | 10 |
| Marriage License Applications | 540 | 483 | 550 | 550 | 550 |
| Firearm License Applications | 1,700 | 1,406 | 1,750 | 1,750 | 1,750 |
| Traffic Cases Filed- Citations | 19,000 | 11,068 | 12,000 | 12,000 | 12,000 |
| Vital Records-Birth | 1,500 | 1,648 | 1,650 | 1,650 | 1,650 |
| Vital Records-Death | 800 | 923 | 950 | 950 | 950 |
| **IV. Staffing Resources:** | | | | | |
| Probate Judge | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Chief Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Probate Clerk | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Traffic Clerks | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Part time Staff | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| Total Staffing Resources | 8 | 8 | 7 | 7 | 7 |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 448,491 | $ 459,289 | $ 380,896 | $ 439,621 | $ 471,338 |

**V. Explanation of Changes:**

1 employee set to retire in December 2021- New hire/cross training position to be opened October 2021 (expected same pay or less than retiring employee) Estimated pay at $10,000 for 3 months of cross training.

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 2800 - PUBLIC DEFENDER** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-2800-511600 | SALARIES - MONTHLY | 0.00 | 0.00 | 53,749.20 | 0.00 | 31,092.00 | 31,092.00 | 0.00% |
| 100-5-2800-512200 | SOCIAL SECURITY TAXES | 0.00 | 0.00 | 4,111.81 | 0.00 | 2,379.00 | 2,379.00 | 0.00% |
| **Total Class: 51 - SALARIES & BENEFITS:** | | **0.00** | **0.00** | **57,861.01** | **0.00** | **33,471.00** | **33,471.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-2800-521333 | CONTRACT SVC-INDIGENT DEF | 14,727.47 | 17,275.43 | -43,786.38 | 28,883.00 | 0.00 | -28,883.00 | -100.00% |
| 100-5-2800-522100 | JANITORIAL - CONTRACTS | 937.92 | 937.92 | 918.38 | 936.00 | 2,426.00 | 1,490.00 | 159.19% |
| 100-5-2800-523200 | TELEPHONE | 5,606.78 | 5,623.38 | 5,693.42 | 5,640.00 | 5,640.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **21,272.17** | **23,836.73** | **-37,174.58** | **35,459.00** | **8,066.00** | **-27,393.00** | **-77.25%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-2800-531104 | JANITORIAL SUPPLIES | 61.86 | 65.30 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-2800-531210 | WATER & SEWER | 337.05 | 364.28 | 375.76 | 336.00 | 336.00 | 0.00 | 0.00% |
| 100-5-2800-531230 | ELECTRIC | 2,106.77 | 2,636.61 | 2,931.70 | 2,285.00 | 2,285.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **2,505.68** | **3,066.19** | **3,307.46** | **2,721.00** | **2,721.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-2800-572014 | JUDICIAL CIRCUIT BUDGET | 216,426.84 | 244,211.16 | 244,987.56 | 244,987.00 | 252,393.00 | 7,406.00 | 3.02% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **216,426.84** | **244,211.16** | **244,987.56** | **244,987.00** | **252,393.00** | **7,406.00** | **3.02%** |
| **Total Department: 2800 - PUBLIC DEFENDER:** | | **240,204.69** | **271,114.08** | **268,981.45** | **283,167.00** | **296,651.00** | **13,484.00** | **4.76%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 2150 - SUPERIOR COURT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-2150-511100 | SALARIES - REGULAR EMPLOY | 17,995.64 | 18,134.07 | 18,064.85 | 18,000.00 | 18,000.00 | 0.00 | 0.00% |
| 100-5-2150-511600 | SALARIES - MONTHLY | 0.00 | 0.00 | 60,996.00 | 0.00 | 123,192.00 | 123,192.00 | 0.00% |
| 100-5-2150-512200 | SOCIAL SECURITY TAXES | 1,293.73 | 1,304.03 | 5,960.11 | 1,377.00 | 10,801.00 | 9,424.00 | 684.39% |
| 100-5-2150-512400 | RETIREMENT | 0.00 | 0.00 | 0.00 | 540.00 | 0.00 | -540.00 | -100.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **19,289.37** | **19,438.10** | **85,020.96** | **19,917.00** | **151,993.00** | **132,076.00** | **663.13%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-2150-521335 | C/S-ANNUAL SOFTWARE MAIN | 12,085.00 | 12,085.00 | 12,085.00 | 12,085.00 | 12,085.00 | 0.00 | 0.00% |
| 100-5-2150-522100 | JANITORIAL - CONTRACTS | 14,732.83 | 14,805.23 | 14,401.84 | 14,820.00 | 24,002.00 | 9,182.00 | 61.96% |
| 100-5-2150-522202 | REP & MT OFF EQUIPMENT | 219.36 | 78.67 | 954.67 | 620.00 | 950.00 | 330.00 | 53.23% |
| 100-5-2150-523200 | TELEPHONE | 8,056.91 | 7,849.64 | 7,897.04 | 8,568.00 | 8,040.00 | -528.00 | -6.16% |
| 100-5-2150-523201 | CELL PHONES | 607.74 | 585.22 | 568.20 | 540.00 | 540.00 | 0.00 | 0.00% |
| 100-5-2150-523300 | ADVERTISING & PUBLISHING | 0.00 | 513.12 | 0.00 | 700.00 | 0.00 | -700.00 | -100.00% |
| 100-5-2150-523500 | TRAVEL | 0.00 | 10.06 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-2150-523600 | DUES & SUBSCRIPTIONS | 1,238.22 | 2,311.99 | 2,090.99 | 900.00 | 900.00 | 0.00 | 0.00% |
| 100-5-2150-523612 | JURY FEES | 42,917.24 | 51,248.53 | 12,756.50 | 40,000.00 | 50,000.00 | 10,000.00 | 25.00% |
| 100-5-2150-523614 | COURT WITNESS FEES | 145.00 | 269.89 | 25.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-2150-523905 | COURT SUPPLEMENTS | 122,992.00 | 123,392.00 | 61,396.00 | 123,192.00 | 0.00 | -123,192.00 | -100.00% |
| 100-5-2150-523906 | COURT REPORTERS | 73,089.53 | 60,853.48 | 51,992.28 | 76,500.00 | 76,000.00 | -500.00 | -0.65% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **276,083.83** | **274,002.83** | **164,167.52** | **278,425.00** | **173,017.00** | **-105,408.00** | **-37.86%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-2150-531100 | OFFICE SUPPLIES | 1,555.42 | 420.98 | -1,381.66 | 1,000.00 | 500.00 | -500.00 | -50.00% |
| 100-5-2150-531101 | MINOR OPERATING $0 - $499 | 61.36 | 532.77 | 310.99 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-2150-531102 | POSTAGE | 2,661.67 | 2,126.68 | 939.31 | 3,000.00 | 1,000.00 | -2,000.00 | -66.67% |
| 100-5-2150-531103 | COMPUTER SUPPLIES | 353.58 | 244.79 | 1,543.72 | 330.00 | 300.00 | -30.00 | -9.09% |
| 100-5-2150-531104 | JANITORIAL SUPPLIES | 1,104.50 | 709.03 | 793.12 | 990.00 | 990.00 | 0.00 | 0.00% |
| 100-5-2150-531210 | WATER & SEWER | 884.14 | 495.51 | 731.14 | 550.00 | 820.00 | 270.00 | 49.09% |
| 100-5-2150-531230 | ELECTRIC | 29,181.70 | 27,850.15 | 28,187.68 | 28,500.00 | 28,950.00 | 450.00 | 1.58% |
| 100-5-2150-531300 | OTHER SUPPLIES | 2,137.34 | 1,411.74 | 1,299.95 | 1,575.00 | 1,575.00 | 0.00 | 0.00% |
| 100-5-2150-531601 | COMPUTERS $500 - $4,999 | 0.00 | 0.00 | 552.93 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **37,939.71** | **33,791.65** | **32,977.18** | **36,445.00** | **34,635.00** | **-1,810.00** | **-4.97%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-2150-572013 | DRUG COURT | 189,000.08 | 76,110.37 | 89,952.71 | 75,000.00 | 83,050.00 | 8,050.00 | 10.73% |
| 100-5-2150-572014 | JUDICIAL CIRCUIT BUDGET | 54,456.00 | 56,775.96 | 119,275.96 | 119,272.00 | 81,772.00 | -37,500.00 | -31.44% |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **243,456.08** | **132,886.33** | **209,228.67** | **194,272.00** | **164,822.00** | **-29,450.00** | **-15.16%** |
| | **Total Department: 2150 - SUPERIOR COURT:** | **576,768.99** | **460,118.91** | **491,394.33** | **529,059.00** | **524,467.00** | **-4,592.00** | **-0.87%** |




# Section 4. Public Safety

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3450 - ADULT PROBATION** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3450-522100 | JANITORIAL - CONTRACTS | 4,646.64 | 4,646.69 | 4,530.47 | 4,645.00 | 3,439.00 | -1,206.00 | -25.96% |
| 100-5-3450-523200 | TELEPHONE | 317.49 | 565.12 | 964.66 | 960.00 | 960.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **4,964.13** | **5,211.81** | **5,495.13** | **5,605.00** | **4,399.00** | **-1,206.00** | **-21.52%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3450-531104 | JANITORIAL SUPPLIES | 157.73 | 40.50 | 123.91 | 120.00 | 200.00 | 80.00 | 66.67% |
| 100-5-3450-531210 | WATER & SEWER | 609.17 | 703.02 | 731.95 | 660.00 | 660.00 | 0.00 | 0.00% |
| 100-5-3450-531230 | ELECTRIC | 6,162.33 | 6,047.50 | 5,163.42 | 6,960.00 | 6,300.00 | -660.00 | -9.48% |
| **Total Class: 53 - SUPPLIES:** | | **6,929.23** | **6,791.02** | **6,019.28** | **7,740.00** | **7,160.00** | **-580.00** | **-7.49%** |
| **Total Department: 3450 - ADULT PROBATION:** | | **11,893.36** | **12,002.83** | **11,514.41** | **13,345.00** | **11,559.00** | **-1,786.00** | **-13.38%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3910 - ANIMAL CONTROL** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3910-511100 | SALARIES - REGULAR EMPLOY | 117,495.92 | 122,571.31 | 127,489.89 | 127,026.00 | 128,102.00 | 1,076.00 | 0.85% |
| 100-5-3910-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 674.80 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3910-511300 | OVERTIME | 2,920.64 | 4,030.67 | 3,483.55 | 4,500.00 | 4,500.00 | 0.00 | 0.00% |
| 100-5-3910-512200 | SOCIAL SECURITY TAXES | 8,685.10 | 9,017.12 | 9,405.15 | 10,200.00 | 10,280.00 | 80.00 | 0.78% |
| 100-5-3910-512400 | RETIREMENT | 1,566.42 | 3,289.80 | 3,104.80 | 3,163.00 | 4,032.00 | 869.00 | 27.47% |
| 100-5-3910-512403 | RETIREMENT: COUNTY MATCH | 2,567.42 | 5,463.39 | 5,165.09 | 5,293.00 | 6,727.00 | 1,434.00 | 27.09% |
| 100-5-3910-512904 | UNIFORMS | 1,338.67 | 1,157.20 | 1,754.62 | 1,350.00 | 1,350.00 | 0.00 | 0.00% |
| 100-5-3910-512905 | SAFETY EQUIPMENT | 73.49 | 103.00 | 148.85 | 500.00 | 500.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **134,647.66** | **145,632.49** | **151,226.75** | **152,032.00** | **155,491.00** | **3,459.00** | **2.28%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3910-521203 | DRUG SCREEN/BACKGROUND | 0.00 | 0.00 | 169.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3910-521230 | CONTRACTED R&M ALL BLDGS | 0.00 | 12.00 | 180.84 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3910-521305 | ANIMAL CONTROL CONTRACT | 160,748.04 | 167,749.92 | 167,750.00 | 167,750.00 | 167,750.00 | 0.00 | 0.00% |
| 100-5-3910-521306 | ANIMAL MEDICAL | -493.73 | 532.95 | 0.00 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-3910-522100 | JANITORIAL - CONTRACTS | 0.00 | 0.00 | 576.00 | 0.00 | 3,837.00 | 3,837.00 | 0.00% |
| 100-5-3910-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 345.00 | 345.00 | 0.00 | 0.00% |
| 100-5-3910-522202 | REP & MT OFF EQUIPMENT | 280.44 | 167.52 | 290.76 | 345.00 | 345.00 | 0.00 | 0.00% |
| 100-5-3910-522203 | REP & MT RADIOS | 0.00 | 0.00 | 0.00 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-3910-522204 | REP & MAINT - OTHER EQUIP | 0.00 | 37.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3910-522220 | REP & MT VEHICLES | 0.00 | 65.00 | 6,001.03 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-3910-523200 | TELEPHONE | 1,321.23 | 1,299.66 | 1,306.37 | 1,980.00 | 1,980.00 | 0.00 | 0.00% |
| 100-5-3910-523201 | CELL PHONES | 1,851.25 | 1,773.78 | 1,731.51 | 1,850.00 | 1,850.00 | 0.00 | 0.00% |
| 100-5-3910-523300 | ADVERTISING & PUBLISHING | 0.00 | 0.00 | 75.89 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3910-523400 | PRINTING | 0.00 | 981.13 | 0.00 | 450.00 | 450.00 | 0.00 | 0.00% |
| 100-5-3910-523500 | TRAVEL | 353.18 | 1,688.16 | 0.00 | 1,250.00 | 1,250.00 | 0.00 | 0.00% |
| 100-5-3910-523600 | DUES & SUBSCRIPTIONS | 92.81 | 39.37 | 64.37 | 155.00 | 150.00 | -5.00 | -3.23% |
| 100-5-3910-523700 | EDUCATION & TRAINING | 95.50 | 1,650.00 | 676.37 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 100-5-3910-523800 | PROFESSIONAL LICENSES | 100.00 | 100.00 | 0.00 | 110.00 | 100.00 | -10.00 | -9.09% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **164,348.72** | **176,096.49** | **178,822.14** | **179,285.00** | **183,107.00** | **3,822.00** | **2.13%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3910-531100 | OFFICE SUPPLIES | 366.58 | 106.96 | 189.34 | 360.00 | 300.00 | -60.00 | -16.67% |
| 100-5-3910-531101 | MINOR OPERATING $0 - $499 | 544.36 | 400.12 | 550.70 | 2,800.00 | 2,000.00 | -800.00 | -28.57% |
| 100-5-3910-531102 | POSTAGE | 9.84 | 7.40 | 0.00 | 80.00 | 80.00 | 0.00 | 0.00% |
| 100-5-3910-531103 | COMPUTER SUPPLIES | 359.20 | 340.00 | 340.00 | 1,100.00 | 1,000.00 | -100.00 | -9.09% |
| 100-5-3910-531104 | JANITORIAL SUPPLIES | 147.80 | 199.43 | 230.06 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-3910-531106 | MEDICAL SUPPLIES-GENERAL | 0.00 | 0.00 | 0.00 | 75.00 | 75.00 | 0.00 | 0.00% |
| 100-5-3910-531120 | TIRES & TUBES | 256.00 | 0.00 | 0.00 | 875.00 | 875.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-3910-531122 | VEHICLE SUPPLIES | 4,190.65 | 3,711.68 | 2,372.71 | 1,150.00 | 1,150.00 | 0.00 | 0.00% |
| 100-5-3910-531230 | ELECTRIC | 1,125.99 | 2,322.74 | 2,444.38 | 1,400.00 | 2,000.00 | 600.00 | 42.86% |
| 100-5-3910-531250 | OIL | 66.12 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3910-531270 | FUEL | 10,328.99 | 8,398.41 | 9,230.61 | 8,730.00 | 8,700.00 | -30.00 | -0.34% |
| 100-5-3910-531300 | OTHER SUPPLIES | 76.00 | 88.00 | 135.99 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3910-531304 | ANIMAL FOOD AND SUPPLIES | 280.14 | 22.96 | 56.47 | 150.00 | 250.00 | 100.00 | 66.67% |
| 100-5-3910-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 0.00 | 320.00 | 300.00 | -20.00 | -6.25% |
| 100-5-3910-531601 | COMPUTERS $500 - $4,999 | 265.40 | 1,218.45 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3910-531602 | RADIOS $500 - $4,999 | 0.00 | 0.00 | 0.00 | 1,600.00 | 1,000.00 | -600.00 | -37.50% |
| | **Total Class: 53 - SUPPLIES:** | **18,017.07** | **16,816.15** | **15,550.26** | **18,890.00** | **17,980.00** | **-910.00** | **-4.82%** |
| | **Total Department: 3910 - ANIMAL CONTROL:** | **317,013.45** | **338,545.13** | **345,599.15** | **350,207.00** | **356,578.00** | **6,371.00** | **1.82%** |

**Program Title: Animal Control**

**I. Core Services**

To provide the citizens of Camden County with Ordinance Enforcement, friendly customer service, cruelty investigations, bite investigations, stray animal response and trapping assistance as requested.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE (X) LOCAL ( )

**II. Mission/Key Objectives**

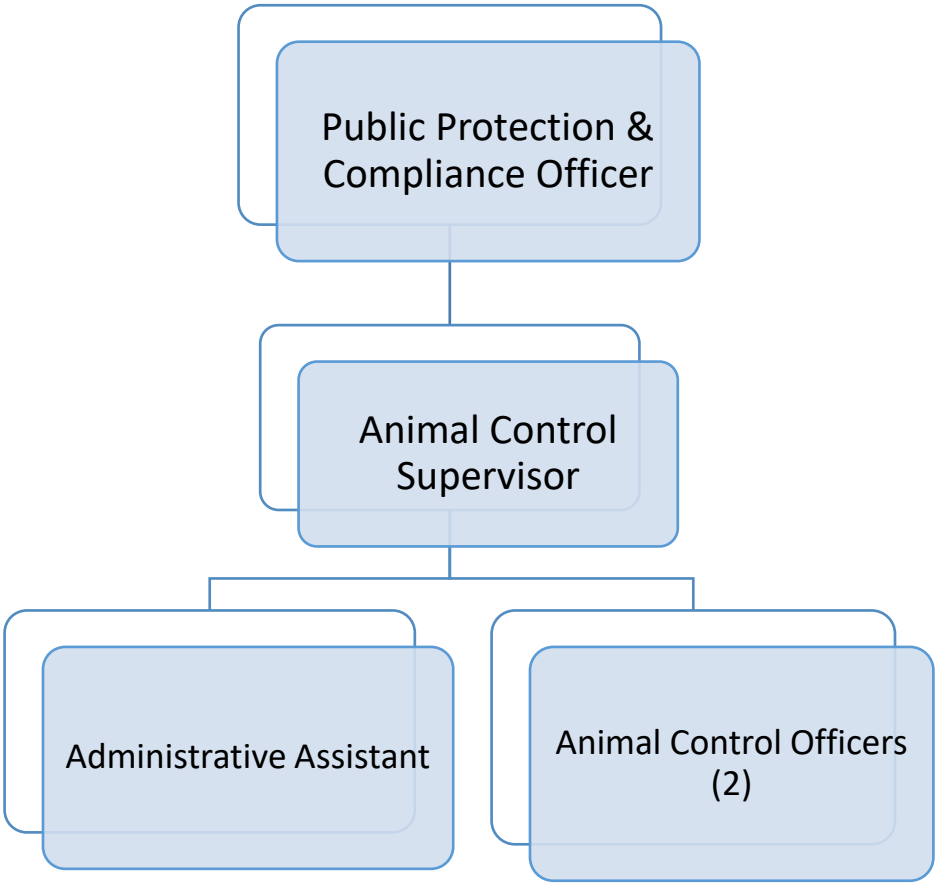
The Animal Control Division strives to balance the health, public safety and welfare needs of people and animals in our community by responsibly and humanely enforcing animal-related laws; providing a safe environment for unwanted, stray, abused and impounded animals; educating the public about responsible companion animal ownership; and investigating cases where animal care is questionable.

| **III. Performance Measures** | Actual FY2018 | Actual FY2019 | Actual FY2020 | Projected FY2021 | Projected FY2022 |
|---|---|---|---|---|---|
| Wildlife calls | 246 | 119 | 202 | 220 | 220 |
| Animal Bite Calls | 75 | 70 | 73 | 70 | 70 |
| Dog Complaints | 860 | 1,111 | 986 | 1,170 | 1,170 |
| Cat Complaints | 804 | 411 | 608 | 600 | 600 |
| Information request/Customer Service calls | 179 | 65 | 122 | 350 | 350 |
| Cruelty calls | 21 | 3 | 12 | 20 | 20 |
| Animals Picked Up | 981 | 618 | 800 | 710 | 710 |
| Animals Transported | 914 | 594 | 754 | 725 | 725 |
| Warnings Written | 400 | 249 | 325 | 350 | 350 |
| Citations | 81 | 86 | 84 | 85 | 85 |
| Reclaims | 131 | 86 | 109 | 110 | 110 |
| Adoptions | 234 | 169 | 202 | 155 | 155 |
| Euthanized | 482 | 317 | 400 | 385 | 385 |
| Undetermined | 67 | 22 | 45 | 65 | 65 |
| Calls from Kingsland | 1,085 | 585 | 835 | 620 | 620 |
| Calls from St. Marys | 884 | 467 | 676 | 790 | 790 |
| Calls from Woodbine | 189 | 86 | 138 | 140 | 140 |
| County Calls | 1,181 | 730 | 956 | 1,110 | 1,110 |
| After Hour Calls | 107 | 30 | 69 | 70 | 70 |
| After Hour Response | 58 | 20 | 39 | 35 | 35 |
| Miles Traveled | 48,927 | 34,789 | 41,858 | 41,000 | 41,000 |
| **IV. Staffing Resources:** | | | | | |
| Full Time Employees | 3.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Part Time Employees | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Staffing Resources | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| **Funding Sources:** | Actual FY2018 | Actual FY2019 | Actual FY2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 319,906 | $ 317,013 | $ 338,545 | $ 350,207 | $ 356,578 |

**V. Explanation of Changes:**

CAMDEN COUNTY BOARD OF COMMISSIONERS
ANIMAL CONTROL - 3910
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3700 - CORONER & MEDICAL EXAM** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3700-511600 | SALARIES - MONTHLY | 0.00 | 0.00 | 11,375.00 | 14,500.00 | 22,750.00 | 8,250.00 | 56.90% |
| 100-5-3700-512200 | SOCIAL SECURITY TAXES | 0.00 | 0.00 | 870.20 | 0.00 | 1,740.00 | 1,740.00 | 0.00% |
| 100-5-3700-512904 | UNIFORMS | 53.00 | 97.00 | 51.85 | 300.00 | 200.00 | -100.00 | -33.33% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **53.00** | **97.00** | **12,297.05** | **14,800.00** | **24,690.00** | **9,890.00** | **66.82%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3700-521210 | CORONERS FEES | 18,550.00 | 25,200.00 | 13,125.00 | 9,700.00 | 0.00 | -9,700.00 | -100.00% |
| 100-5-3700-521226 | CONT SVS CORONER TRANSFEI | 7,800.00 | 9,550.00 | 10,650.00 | 10,000.00 | 10,000.00 | 0.00 | 0.00% |
| 100-5-3700-522100 | JANITORIAL - CONTRACTS | 135.00 | 466.84 | 1,060.73 | 600.00 | 4,400.00 | 3,800.00 | 633.33% |
| 100-5-3700-522201 | REP & MT COMPUTERS | 350.00 | 350.00 | 350.00 | 450.00 | 350.00 | -100.00 | -22.22% |
| 100-5-3700-522202 | REP & MT OFF EQUIPMENT | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-3700-522203 | REP & MT RADIOS | 330.60 | 330.60 | 278.95 | 350.00 | 220.00 | -130.00 | -37.14% |
| 100-5-3700-522320 | EQUIPMENT RENTAL | 200.00 | 200.00 | 200.00 | 0.00 | 200.00 | 200.00 | 0.00% |
| 100-5-3700-523200 | TELEPHONE | 374.10 | 375.72 | 379.11 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3700-523500 | TRAVEL | 1,993.43 | 1,298.50 | 2,855.42 | 2,495.00 | 3,125.00 | 630.00 | 25.25% |
| 100-5-3700-523600 | DUES & SUBSCRIPTIONS | 300.00 | 300.00 | 225.00 | 300.00 | 225.00 | -75.00 | -25.00% |
| 100-5-3700-523700 | EDUCATION & TRAINING | 1,680.00 | 720.00 | 2,679.00 | 1,680.00 | 3,100.00 | 1,420.00 | 84.52% |
| 100-5-3700-523906 | COURT REPORTERS | 0.00 | 0.00 | 0.00 | 300.00 | 0.00 | -300.00 | -100.00% |
| 100-5-3700-523908 | MEDICAL EXAMINER FEES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **31,713.13** | **38,791.66** | **31,803.21** | **26,475.00** | **22,220.00** | **-4,255.00** | **-16.07%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3700-531100 | OFFICE SUPPLIES | 0.00 | 0.00 | 69.99 | 250.00 | 100.00 | -150.00 | -60.00% |
| 100-5-3700-531101 | MINOR OPERATING $0 - $499 | 0.00 | 0.00 | 199.99 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3700-531102 | POSTAGE | 88.00 | 100.00 | 114.00 | 125.00 | 100.00 | -25.00 | -20.00% |
| 100-5-3700-531103 | COMPUTER SUPPLIES | 0.00 | 41.05 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3700-531106 | MEDICAL SUPPLIES-GENERAL | 1,875.06 | 1,572.13 | 1,588.17 | 2,500.00 | 1,500.00 | -1,000.00 | -40.00% |
| 100-5-3700-531210 | WATER & SEWER | 342.46 | 413.41 | 341.64 | 450.00 | 360.00 | -90.00 | -20.00% |
| 100-5-3700-531230 | ELECTRIC | 2,833.24 | 2,626.74 | 2,471.03 | 3,600.00 | 3,000.00 | -600.00 | -16.67% |
| 100-5-3700-531270 | FUEL | 677.47 | 480.72 | 175.38 | 1,000.00 | 500.00 | -500.00 | -50.00% |
| 100-5-3700-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 0.00 | 150.00 | 0.00 | -150.00 | -100.00% |
| | **Total Class: 53 - SUPPLIES:** | **5,816.23** | **5,234.05** | **4,960.20** | **8,075.00** | **5,560.00** | **-2,515.00** | **-31.15%** |
| **Total Department: 3700 - CORONER & MEDICAL EXAM:** | | **37,582.36** | **44,122.71** | **49,060.46** | **49,350.00** | **52,470.00** | **3,120.00** | **6.32%** |

**Program Title: Coroners' Office**

**I. Core Services**

Administrates the tasks related to the deceased; such as, collecting bodies from the site where they are discovered; identifying bodies; determining the cause of death; granting exhumation as a medical examiner; performing an autopsy on the body; and, issuing a formal death certificate.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( X ) LOCAL ( )

**II. Mission/Key Objectives**

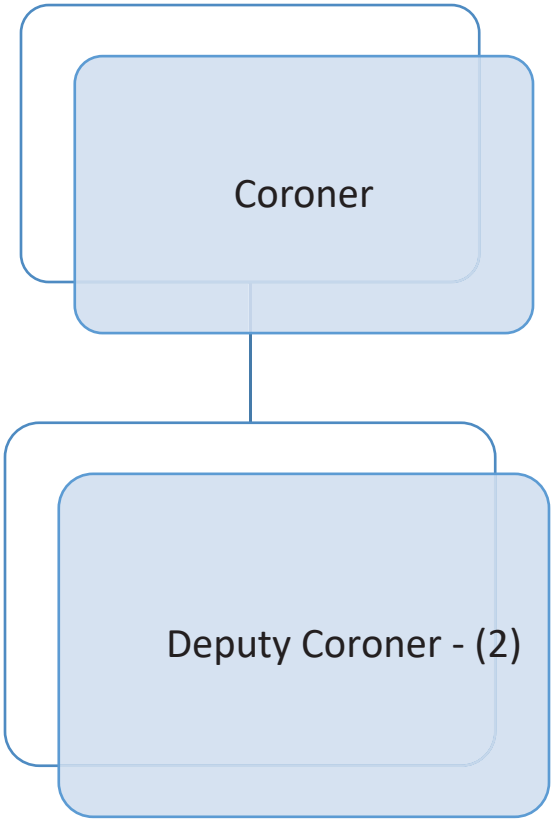
Key objectives include fostering good cooperation between the Coroners' Office and other law enforcement officials; promoting a better understanding to the public with respect to the nature of services rendered by the Coroners' Office and promoting the adoption of more scientific methods for the detection of a crime; and elevating the standards of the office.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| # of Coroners Investigations | 122 | 120 | 125 | 125 | 130 |
| | | | | | |
| | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Coroner | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Coroner | 2.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| | | | | | |
| | | | | | |
| | | | | | |
| Total Staffing Resources | 3 | 4 | 4 | 4 | 4 |
| | | | | | |
| **Funding Sources:** | Adopted FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 40,282 | $ 37,582 | $ 44,123 | $ 47,850 | $ 52,470 |
| | | | | | |

**V. Explanation of Changes:**

The Coroners' position may be changed to a State-mandated full-time position in January 2022 - budget does not reflect that possibility.

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3400 - CORRECTIONS/JAIL** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3400-511100 | SALARIES - REGULAR EMPLOY | 1,815,697.25 | 1,858,867.14 | 1,918,234.69 | 2,104,100.00 | 2,109,775.00 | 5,675.00 | 0.27% |
| 100-5-3400-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 31,388.70 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3400-511200 | SALARIES - TEMP. EMPLOYEE | 33,884.24 | 11,784.90 | 4,335.40 | 0.00 | 5,000.00 | 5,000.00 | 0.00% |
| 100-5-3400-511300 | OVERTIME | 4,652.55 | 11,403.58 | 8,032.74 | 0.00 | 4,840.00 | 4,840.00 | 0.00% |
| 100-5-3400-512200 | SOCIAL SECURITY TAXES | 132,985.75 | 136,951.07 | 143,399.38 | 165,980.00 | 161,398.00 | -4,582.00 | -2.76% |
| 100-5-3400-512400 | RETIREMENT | 45,630.25 | 49,107.41 | 44,493.61 | 51,230.00 | 63,293.00 | 12,063.00 | 23.55% |
| 100-5-3400-512403 | RETIREMENT: COUNTY MATCH | 54,920.19 | 63,028.95 | 56,518.44 | 65,460.00 | 63,293.00 | -2,167.00 | -3.31% |
| 100-5-3400-512404 | RETIREMENT-PENSION FUND | 2,620.00 | 2,820.00 | 5,150.00 | 8,660.00 | 10,450.00 | 1,790.00 | 20.67% |
| 100-5-3400-512904 | UNIFORMS | 7,419.53 | 8,533.46 | 13,957.14 | 10,000.00 | 9,000.00 | -1,000.00 | -10.00% |
| 100-5-3400-512905 | SAFETY EQUIPMENT | 500.00 | 4,155.18 | 1,505.00 | 2,750.00 | 8,563.00 | 5,813.00 | 211.38% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **2,098,309.76** | **2,146,651.69** | **2,227,015.10** | **2,408,180.00** | **2,435,612.00** | **27,432.00** | **1.14%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3400-521202 | MEDICAL PRISONERS | 1,641.80 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3400-521203 | DRUG SCREEN/BACKGROUND | 0.00 | 0.00 | 168.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 100-5-3400-521205 | PEST CONTROL | 0.00 | 0.00 | 1,245.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3400-521207 | PHYSICALS (EMPLOYEES) | 0.00 | 75.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3400-521230 | CONTRACTED R&M ALL BLDGS | 10,000.00 | 45,125.00 | 10,771.77 | 9,719.00 | 8,000.00 | -1,719.00 | -17.69% |
| 100-5-3400-521250 | CONTRACT SERV-COMPUTER | 59,360.60 | 26,987.03 | 68,837.16 | 11,160.00 | 68,135.00 | 56,975.00 | 510.53% |
| 100-5-3400-521254 | CONTRACT SERV-ADMINISTRA | 0.00 | 0.00 | -128.40 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3400-521310 | CONT SCVS-HOUSE INMATES | -252.98 | 1,360.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-3400-521335 | C/S-ANNUAL SOFTWARE MAIN | 37,979.39 | 46,477.79 | 50,416.50 | 35,657.00 | 43,133.00 | 7,476.00 | 20.97% |
| 100-5-3400-521340 | CONTRACT LABOR-INMATE ME | 214,600.54 | 200,879.88 | 228,211.03 | 170,000.00 | 193,651.00 | 23,651.00 | 13.91% |
| 100-5-3400-522202 | REP & MT OFF EQUIPMENT | 3,134.27 | 2,532.33 | 4,560.59 | 2,000.00 | 3,600.00 | 1,600.00 | 80.00% |
| 100-5-3400-522203 | REP & MT RADIOS | 5,462.49 | 6,105.75 | 7,736.84 | 5,223.00 | 10,223.00 | 5,000.00 | 95.73% |
| 100-5-3400-522204 | REP & MT OTHER EQUIPMENT | 972.78 | 3,629.60 | 2,071.23 | 2,000.00 | 4,000.00 | 2,000.00 | 100.00% |
| 100-5-3400-522220 | REP & MT VEHICLES | 3,324.94 | 719.70 | 1,773.46 | 5,000.00 | 5,000.00 | 0.00 | 0.00% |
| 100-5-3400-523201 | CELL PHONES | 5,434.54 | 4,497.59 | 6,194.38 | 5,060.00 | 7,000.00 | 1,940.00 | 38.34% |
| 100-5-3400-523300 | ADVERTISING & PUBLISHING | 0.00 | 443.84 | 196.92 | 200.00 | 500.00 | 300.00 | 150.00% |
| 100-5-3400-523400 | PRINTING | 753.45 | 173.40 | 365.33 | 0.00 | 200.00 | 200.00 | 0.00% |
| 100-5-3400-523500 | TRAVEL | 7,299.00 | 9,432.73 | 25,757.34 | 5,000.00 | 10,000.00 | 5,000.00 | 100.00% |
| 100-5-3400-523505 | TRAVEL-PRISONER WARRANTS | 12,465.09 | 3,574.37 | 5,459.90 | 5,800.00 | 5,000.00 | -800.00 | -13.79% |
| 100-5-3400-523600 | DUES & SUBSCRIPTIONS | 290.91 | -40.00 | 0.00 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-3400-523700 | EDUCATION & TRAINING | 4,712.32 | 461.00 | 4,104.00 | 4,000.00 | 4,000.00 | 0.00 | 0.00% |
| 100-5-3400-523705 | TRAINING - FIRING RANGE | 59.92 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **367,239.06** | **352,435.01** | **417,741.05** | **262,119.00** | **363,992.00** | **101,873.00** | **38.87%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3400-531100 | OFFICE SUPPLIES | 3,475.51 | 5,027.05 | 5,905.53 | 3,500.00 | 6,000.00 | 2,500.00 | 71.43% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-3400-531101 | MINOR OPERATING $0 - $499 | 2,804.57 | 7,127.63 | 10,562.30 | 5,000.00 | 6,000.00 | 1,000.00 | 20.00% |
| 100-5-3400-531102 | POSTAGE | 1,256.73 | 856.65 | 1,947.39 | 1,200.00 | 1,500.00 | 300.00 | 25.00% |
| 100-5-3400-531103 | COMPUTER SUPPLIES | 1,210.61 | 901.27 | 2,000.60 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-3400-531104 | JANITORIAL SUPPLIES | 10,482.00 | 8,017.04 | 6,281.05 | 8,000.00 | 20,000.00 | 12,000.00 | 150.00% |
| 100-5-3400-531106 | MEDICAL SUPPLIES-GENERAL | 0.00 | 356.91 | 1,514.67 | 0.00 | 2,000.00 | 2,000.00 | 0.00% |
| 100-5-3400-531120 | TIRES & TUBES | 5,013.52 | 3,534.75 | 1,211.92 | 6,000.00 | 10,000.00 | 4,000.00 | 66.67% |
| 100-5-3400-531122 | VEHICLE SUPPLIES | 10,322.38 | 5,524.20 | 3,250.79 | 10,000.00 | 5,000.00 | -5,000.00 | -50.00% |
| 100-5-3400-531130 | R & M BUILDING SUPPLIES | 2,457.79 | 1,291.78 | 1,157.08 | 5,000.00 | 5,000.00 | 0.00 | 0.00% |
| 100-5-3400-531160 | PRISONER CLOTHING & SUPP | 37.88 | 924.04 | 595.35 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-3400-531198 | HEATING FUELS | 2,845.14 | 2,519.93 | 3,853.61 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-3400-531210 | WATER & SEWER | 41,957.82 | 38,624.92 | 38,878.72 | 41,800.00 | 41,000.00 | -800.00 | -1.91% |
| 100-5-3400-531230 | ELECTRIC | 120,233.91 | 124,036.23 | 122,757.92 | 122,000.00 | 122,000.00 | 0.00 | 0.00% |
| 100-5-3400-531250 | OIL | 240.26 | 284.38 | 999.40 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3400-531270 | FUEL | 98.47 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3400-531300 | OTHER SUPPLIES | 576.31 | 1,101.51 | 890.23 | 1,500.00 | 2,000.00 | 500.00 | 33.33% |
| 100-5-3400-531600 | SMALL EQUIP $500 - $4,999 | 2,853.05 | 2,510.00 | 2,973.19 | 4,800.00 | 10,600.00 | 5,800.00 | 120.83% |
| 100-5-3400-531601 | COMPUTERS $500 - $4,999 | 4,008.50 | 476.96 | 3,991.32 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3400-531602 | RADIOS $500 - $4,999 | 0.00 | 1,350.00 | 7,670.31 | 0.00 | 21,500.00 | 21,500.00 | 0.00% |
| 100-5-3400-539999 | FINANCE CHARGES | 0.00 | 112.53 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **209,874.45** | **204,577.78** | **216,441.38** | **214,800.00** | **258,600.00** | **43,800.00** | **20.39%** |
| | **Total Department: 3400 - CORRECTIONS/JAIL:** | **2,675,423.27** | **2,703,664.48** | **2,861,197.53** | **2,885,099.00** | **3,058,204.00** | **173,105.00** | **6.00%** |

**Program Title: Camden County Sheriff's Office - Corrections/Jail**

**I. Core Services**

The Camden County Jail provides a safe, sanitary, and secure place for all persons committed for detention or correction.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

It is our Mission to act in the capacity of the constitutionally commissioned chief law enforcement agency of Camden County. We have the duty to preserve the peace and protect the lives, person, property, health and morals of the people. We are the keepers of the County's Jail and we are the arm and sword of the courts.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY 2022 |
|---|---|---|---|---|---|
| Inmate daily average | 139 | 118 | 129 | 132 | 140 |
| *Intakes (Bookings) | 2,701 | 2,752 | 2,355 | 2,838 | 3,200 |
| New Warrants Entered into GCIC | 3,081 | 3,100 | 2,535 | 3,239 | 3,952 |
| Civil Papers Served | 4,340 | 4,500 | *3728 | *3903 | 4,060 |
| Writ of Possession/Lock Outs | 226 | 340 | *27 | *32 | 500 |
| Background Checks/Alcohol licensing | 384 | 350 | *276 | *374 | 471 |
| Vin Verifications for towing companies | 107 | 50 | - | - | - |
| GCIC Validations | 890 | 930 | 1,031 | 1,349 | 1,673 |
| Incoming Calls-Civil/Warrants Office only | 3,680 | 5,000 | *7200 | *7500 | 7,800 |
| Prisoner Transports | 353 | 650 | *350 | *342 | 400 |
| Protection Orders - began 07/01/2020 | | 20 | 20 | 977 | 1,000 |
| **IV. Staffing Resources:** | | | | | |
| Jail Administrator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant Jail Administrator/Lieutenant | 0.00 | 0.00 | 0.00 | 0.50 | 1.00 |
| Captain | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Gunnery Sergeant | 1.00 | 1.00 | 1.00 | 0.50 | 0.00 |
| Staff Sergeant | 2.00 | 2.00 | 2.00 | 2.00 | 1.00 |
| Sergeant - Jail/Inmate Work Detail/Courts/W | 5.00 | 5.00 | 5.00 | 5.00 | 9.00 |
| Lieutenant - Courts/Warrants | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Professional Standards Inspector | 1.00 | 1.00 | 1.00 | 0.00 | 0.00 |
| Evidence Technician | 1.00 | 1.00 | 1.00 | 2.00 | 2.00 |
| IT Staff not part of Contracted Vendor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Corporal | 4.00 | 4.00 | 4.00 | 5.00 | 5.00 |
| Deputy Sheriff | 12.00 | 12.00 | 12.00 | 12.00 | 13.00 |
| Correction Officer | 16.00 | 16.00 | 16.00 | 20.00 | 30.00 |
| Support Services | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Clerk | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | | | | |
| Total Staffing Resources | 50.00 | 50.00 | 50.00 | 55.00 | 69.00 |

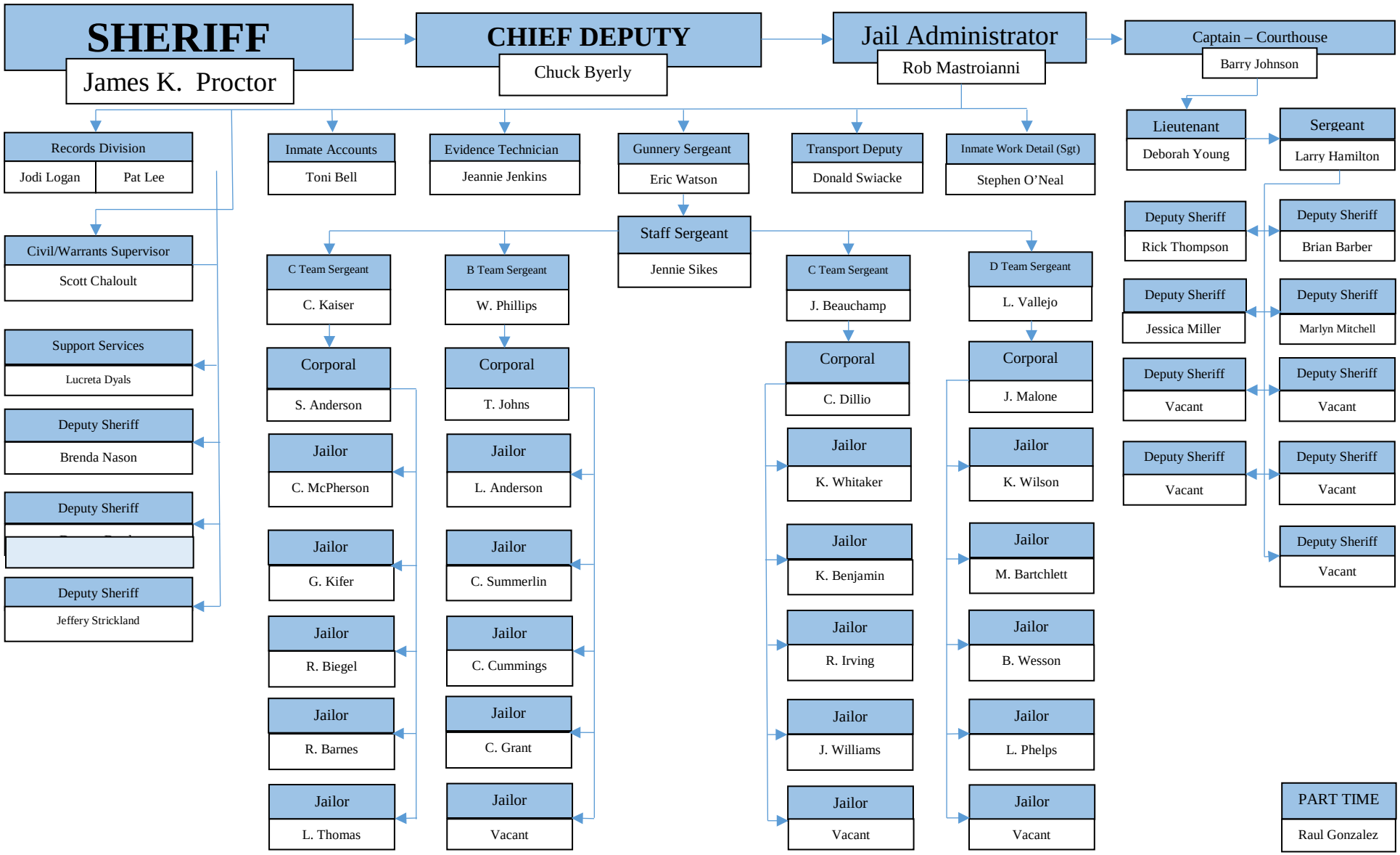
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 2,777,785 | $ 2,832,627 | $ 2,703,664 | $ 2,885,099 | $ 3,058,204 |

**V. Explanation of Changes:**

* Due to Covid-19 many of the services measures are drastically decreased from services mandated to be suspended during quarantine.

•The 50 bed facility constructed as part of the expansion project requires unique supervision skills for the officers assigned to that block. The 10 requested positions are known as Direct Supervision Officers. This refers to officers being in the living area with the inmates at all times, thereby requiring that officer to be extremely proficient in verbal skills, tension recognition and diffusion as well as being specially trained in defensive tactics should an issue erupt requiring hands on techniques. The Camden County Board of Commissioners spent 2.1 million dollars for an expansion of the Camden County Jail in order to provide for the expanding inmate population and to facilitate for the improved implementation of an inmate classifications program. The 10 additional officers, who will require specialized training, will cover two officers per shift (4 shifts) and vacation/holiday relief. Additionally, with the completion of the expansion, any injuries that occur to an inmate that is housed in an overcrowded block in where the expansion would have provided separation there of, severally encumbers the liability of that inmate to the County for not utilizing said available space for classification and separation.

# Camden County Sheriff's Office – 3400 Jail/Corrections Organizational Chart



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3350 - CUMBERLAND PATROL** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3350-511100 | SALARIES - REGULAR EMPLOY | 67,523.47 | 112,209.97 | 112,559.70 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 3,286.70 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-511300 | OVERTIME | 149.62 | 640.76 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-511400 | REIMBURSEMENT SALARIES & | 0.00 | 0.00 | -141,891.61 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-512200 | SOCIAL SECURITY TAXES | 4,926.06 | 8,274.51 | 8,440.42 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-512400 | RETIREMENT | 1,907.31 | 3,496.77 | 3,247.72 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-512403 | RETIREMENT-COUNTY MATCH | 2,808.09 | 5,374.69 | 5,028.21 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-512404 | RETIREMENT-PENSION FUND | 160.00 | 440.00 | 600.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-512904 | UNIFORMS | 4,270.66 | 6,038.99 | 8,728.86 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-512905 | SAFETY EQUIPMENT | 1,259.64 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **83,004.85** | **136,475.69** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3350-521335 | C/S-ANNUAL SOFTWARE MAIN | 4,723.50 | 266.71 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-522203 | REPAIR & MAINT- RADIOS | 0.00 | 1,749.54 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-522204 | REPAIR & MAINT - OTHER EQU | 5,250.00 | 1,100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-522220 | REPAIR & MAINT - VEHICLES | 2,658.50 | 1,708.89 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-522222 | REPAIR & MAINT - BOATS | 4,388.21 | 2,636.84 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-522325 | BOAT DOCKING SLIP RENTAL | 2,421.93 | 8,400.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-523201 | CELL PHONES | 1,350.76 | 2,260.68 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-523705 | TRAINING - FIRING RANGE | 4,730.00 | 7,327.01 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **25,522.90** | **25,449.67** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3350-531100 | OFFICE SUPPLIES | 0.00 | 66.34 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531101 | MINOR OPERATING | 8,163.89 | 4,606.93 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531102 | POSTAGE | 0.00 | 17.46 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531120 | TIRES & TUBES | 0.00 | 2,331.20 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531122 | VEHICLE SUPPLIES | 5,434.54 | 1,124.20 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531124 | BOAT SUPPLIES | 4,014.14 | 1,708.40 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531250 | OIL | 431.11 | 541.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531270 | FUEL | 9,526.99 | 11,161.22 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531300 | OTHER SUPPLIES | 1,900.00 | 1,040.71 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531600 | SMALL EQUIP - $500-$4999 | 12,364.98 | 13,800.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531602 | RADIOS $500 - $4,999 | 1,497.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-531603 | FURNITURE $500 - $4,999 | 0.00 | 1,656.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **43,332.65** | **38,053.71** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-3350-542200 | VEHICLES | 166,931.49 | 42,963.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-542400 | COMPUTERS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-542500 | RADIOS | 24,098.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-542600 | OTHER EQUIP>$5,000 | 0.00 | 27,774.45 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3350-542610 | BOATS | 115,174.42 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **306,204.16** | **70,737.45** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Department: 3350 - CUMBERLAND PATROL:** | | **458,064.56** | **270,716.52** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3920 - EMERGENCY MANAGEMENT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3920-511100 | SALARIES - REGULAR EMPLOY | 125,600.12 | 127,611.65 | 178,834.72 | 151,250.00 | 162,000.00 | 10,750.00 | 7.11% |
| 100-5-3920-512200 | SOCIAL SECURITY TAXES | 9,608.58 | 9,762.45 | 13,677.97 | 11,540.00 | 12,393.00 | 853.00 | 7.39% |
| 100-5-3920-512400 | RETIREMENT | 951.94 | 3,869.94 | 4,301.57 | 4,838.00 | 4,500.00 | -338.00 | -6.99% |
| 100-5-3920-512403 | RETIREMENT: COUNTY MATCH | 1,903.88 | 6,973.20 | 7,994.89 | 8,546.00 | 8,212.00 | -334.00 | -3.91% |
| 100-5-3920-512904 | UNIFORMS | 319.97 | 682.97 | 832.00 | 750.00 | 750.00 | 0.00 | 0.00% |
| 100-5-3920-512905 | SAFETY EQUIPMENT | 755.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **139,139.49** | **148,900.21** | **205,641.15** | **177,424.00** | **188,355.00** | **10,931.00** | **6.16%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3920-521230 | CONTRACTED R&M ALL BUILDI | 699.24 | 956.25 | 749.76 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-521252 | CONTRACT SVCS-ENGINEERIN( | 2,250.00 | 6,175.00 | 818.70 | 6,200.00 | 6,200.00 | 0.00 | 0.00% |
| 100-5-3920-521254 | CONTRACT SERV-ADMINISTRA | 780.00 | 780.00 | 781.97 | 76,000.00 | 5,000.00 | -71,000.00 | -93.42% |
| 100-5-3920-521335 | C/S-ANNUAL SOFTWARE MAIN | 0.00 | 768.24 | 3,750.00 | 0.00 | 4,000.00 | 4,000.00 | 0.00% |
| 100-5-3920-522100 | JANITORIAL - CONTRACTS | 1,200.00 | 1,200.00 | 1,175.00 | 1,200.00 | 2,501.00 | 1,301.00 | 108.42% |
| 100-5-3920-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 100.00 | 1,800.00 | 1,700.00 | 1,700.00% |
| 100-5-3920-522202 | REP & MT OFF EQUIPMENT | 460.94 | 457.11 | 463.34 | 800.00 | 800.00 | 0.00 | 0.00% |
| 100-5-3920-522203 | REP & MT RADIOS | 0.00 | 0.00 | 224.10 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-3920-522204 | REP & MT OTHER EQUIPMENT | 225.00 | 1,393.38 | 919.80 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-3920-522220 | REP & MT VEHICLES | 133.01 | 212.23 | 562.29 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-3920-522222 | REP & MT - BOATS | 1,019.03 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-3920-523200 | TELEPHONE | 13,284.88 | 13,359.21 | 13,521.99 | 8,250.00 | 9,000.00 | 750.00 | 9.09% |
| 100-5-3920-523201 | CELL PHONES | 4,582.29 | 7,807.79 | 8,645.62 | 8,000.00 | 8,200.00 | 200.00 | 2.50% |
| 100-5-3920-523204 | CABLE & SATELLITE FEES | 1,044.28 | 905.40 | 1,148.09 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-3920-523300 | ADVERTISING & PUBLISHING | 390.55 | 50.00 | 915.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-523400 | PRINTING | 652.91 | 0.00 | 51.58 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-523500 | TRAVEL | 1,035.82 | 4,529.84 | 1,122.42 | 2,000.00 | 6,000.00 | 4,000.00 | 200.00% |
| 100-5-3920-523600 | DUES & SUBSCRIPTIONS | 9,368.82 | 9,522.37 | 21,553.33 | 30,200.00 | 30,200.00 | 0.00 | 0.00% |
| 100-5-3920-523700 | EDUCATION & TRAINING | 535.58 | 37.00 | 2,099.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **37,662.35** | **48,153.82** | **58,501.99** | **141,500.00** | **82,451.00** | **-59,049.00** | **-41.73%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3920-531100 | OFFICE SUPPLIES | 591.09 | 212.78 | 421.32 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-3920-531101 | MINOR OPERATING $0 - $499 | 2,123.25 | 3,868.38 | 3,124.62 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 100-5-3920-531102 | POSTAGE | 71.19 | 15.21 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-531103 | COMPUTER SUPPLIES | 451.31 | 274.45 | 116.23 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-531104 | JANITORIAL SUPPLIES | 151.78 | 43.14 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-3920-531106 | MEDICAL SUPPLIES | 0.00 | 525.96 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-531120 | TIRES & TUBES | 636.36 | 0.00 | 1,150.79 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 100-5-3920-531122 | VEHICLE SUPPLIES | 1,450.24 | 49.00 | 1,405.16 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-3920-531124 | BOAT SUPPLIES | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-3920-531130 | R & M BUILDING SUPPLIES | 243.76 | 273.22 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-531198 | HEATING FUELS | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-3920-531210 | WATER & SEWER | 580.60 | 484.99 | 487.78 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-531230 | ELECTRIC | 9,975.43 | 14,065.04 | 16,665.98 | 10,000.00 | 10,000.00 | 0.00 | 0.00% |
| 100-5-3920-531250 | OIL | 0.00 | 65.30 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-3920-531270 | FUEL | 1,524.41 | 2,111.22 | 2,179.80 | 2,700.00 | 4,000.00 | 1,300.00 | 48.15% |
| 100-5-3920-531300 | OTHER SUPPLIES | 775.47 | 94.17 | 545.86 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-3920-531600 | SMALL EQUIP $500 - $4,999 | 3,759.89 | 0.00 | 0.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-3920-531601 | COMPUTERS $500 - $4,999 | 4,087.69 | 1,578.72 | 14.95 | 8,000.00 | 3,500.00 | -4,500.00 | -56.25% |
| 100-5-3920-531602 | RADIOS $500 -$4,999 | 0.00 | 0.00 | 18,987.02 | 2,000.00 | 0.00 | -2,000.00 | -100.00% |
| 100-5-3920-531603 | FURNITURE $500 - $4,999 | 498.00 | 0.00 | 168.92 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **26,920.47** | **23,661.58** | **45,268.43** | **39,100.00** | **33,900.00** | **-5,200.00** | **-13.30%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-3920-542500 | RADIOS > $5,000 | 0.00 | 12,093.65 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **0.00** | **12,093.65** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Department: 3920 - EMERGENCY MANAGEMENT:** | | **203,722.31** | **232,809.26** | **309,411.57** | **358,024.00** | **304,706.00** | **-53,318.00** | **-14.89%** |

**Program Title: Emergency Management Agency (EMA)**

**I. Core Services**

To provide a comprehensive and aggressive all-hazards approach to mitigation, preparedness, response, recovery and special events. To protect life and property and to prevent and/or reduce the negative impact of natural and man-made events in Georgia.

The program is NOT MANDATED ( ) MANDATED: FEDERAL (X ) STATE ( X ) LOCAL (X)

**II. Mission/Key Objectives**

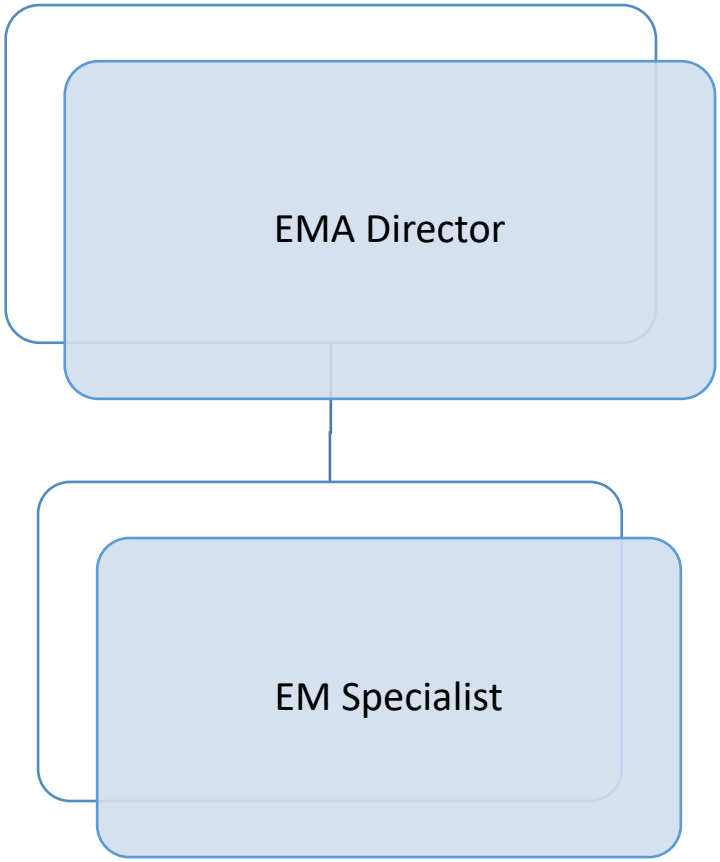
EMA is responsible for the management of all emergency preparedness program areas within the County. Using the provisions of Georgia Statutes, the Agency is responsible for developing and implementing comprehensive disaster planning, mitigation, and response activities within Camden County. EMA assumed additional responsibilities for Homeland Security during FY18.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Emergency Plans Maintained | 11 | 13 | 14 | 14 | 14 |
| Training Classes Taught | 5 | 4 | 5 | 6 | 6 |
| Preparedness Lectures Given | 10 | 10 | 10 | 10 | 10 |
| Events Worked | 4 | 3 | 5 | 5 | 5 |
| Exercises Held | 3 | 4 | 5 | 5 | 5 |
| Public Alerting | 34 | 38 | 45 | 45 | 45 |
| Incidents Tracked/Managed | 85 | 115 | 130 | 130 | 130 |
| SITREPS Released | 76 | 105 | 110 | 112 | 112 |
| Special Projects | 1 | 2 | 3 | 3 | 3 |
| Drone Operations | 0 | 5 | 15 | 17 | 17 |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Director of EMA | 1 | 1 | 1 | 1 | 1 |
| Emergency Management Specialist | 1 | 1 | 1 | 1 | 1 |
| Total Staffing Resources | 2 | 2 | 2 | 2 | 2 |
| | | | | | |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 177,264 | $ 203,722 | $ 232,809 | $334,724 | $304,706 |
| | | | | | |

**V. Explanation of Changes:**

CAMDEN COUNTY BOARD OF COMMISSIONERS
EMA - 3920
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3600 - EMS** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3600-511100 | SALARIES - REGULAR EMPLOY | 2,791,862.40 | 2,976,772.38 | 3,172,570.74 | 3,404,100.00 | 3,539,813.00 | 135,713.00 | 3.99% |
| 100-5-3600-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 3,893.04 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3600-511200 | SALARIES - TEMP. EMPLOYEE | 185,066.89 | 201,882.94 | 158,556.71 | 161,603.00 | 170,303.00 | 8,700.00 | 5.38% |
| 100-5-3600-511300 | OVERTIME | 582,579.98 | 545,811.11 | 584,495.55 | 454,136.00 | 454,135.00 | -1.00 | 0.00% |
| 100-5-3600-511301 | OVERTIME-BUILT IN | 136,993.38 | 151,991.75 | 158,215.73 | 246,979.00 | 254,943.00 | 7,964.00 | 3.22% |
| 100-5-3600-512200 | SOCIAL SECURITY TAXES | 269,508.15 | 285,864.20 | 299,821.44 | 345,306.00 | 354,904.00 | 9,598.00 | 2.78% |
| 100-5-3600-512400 | RETIREMENT | 84,365.80 | 94,305.26 | 98,221.78 | 94,512.00 | 83,063.00 | -11,449.00 | -12.11% |
| 100-5-3600-512403 | RETIREMENT: COUNTY MATCH | 110,433.07 | 131,921.28 | 137,601.77 | 118,049.00 | 111,690.00 | -6,359.00 | -5.39% |
| 100-5-3600-512904 | UNIFORMS | 33,827.64 | 23,939.13 | 41,763.01 | 52,689.00 | 62,842.00 | 10,153.00 | 19.27% |
| 100-5-3600-512905 | SAFETY EQUIPMENT | 33.00 | 100.12 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **4,194,670.31** | **4,412,588.17** | **4,655,139.77** | **4,877,374.00** | **5,031,693.00** | **154,319.00** | **3.16%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3600-521203 | DRUG SCREEN/BACKGROUND | 2,052.80 | 1,528.24 | 1,917.07 | 1,740.00 | 1,740.00 | 0.00 | 0.00% |
| 100-5-3600-521230 | CONTRACTED R&M ALL BLDGS | 1,223.53 | 996.82 | 1,607.76 | 0.00 | 870.00 | 870.00 | 0.00% |
| 100-5-3600-521254 | CONTRACT SVC-ADMINISTRAT | 121,060.72 | 129,095.40 | 128,797.62 | 121,783.00 | 128,241.00 | 6,458.00 | 5.30% |
| 100-5-3600-521335 | C/S-ANNUAL SOFTWARE MIAN | 11,984.24 | 5,910.64 | 14,694.89 | 13,038.00 | 14,864.00 | 1,826.00 | 14.01% |
| 100-5-3600-521340 | C/S-CLOUD COMPUTING FEES | 24,050.71 | 11,964.93 | 11,994.69 | 14,773.00 | 14,773.00 | 0.00 | 0.00% |
| 100-5-3600-522100 | JANITORIAL - CONTRACTS | 1,691.00 | 2,412.75 | 1,954.41 | 2,224.00 | 3,012.00 | 788.00 | 35.43% |
| 100-5-3600-522201 | REP & MT COMPUTERS | 2,850.00 | 2,060.00 | 1,037.53 | 3,045.00 | 2,175.00 | -870.00 | -28.57% |
| 100-5-3600-522202 | REP & MT OFF EQUIPMENT | 4,296.87 | 2,174.28 | 2,810.71 | 6,960.00 | 3,480.00 | -3,480.00 | -50.00% |
| 100-5-3600-522203 | REP & MT RADIOS | 2,912.33 | 967.43 | 2,211.06 | 2,610.00 | 2,610.00 | 0.00 | 0.00% |
| 100-5-3600-522204 | REP & MT OTHER EQUIPMENT | 13,505.26 | 8,042.33 | 7,898.05 | 15,140.00 | 16,220.00 | 1,080.00 | 7.13% |
| 100-5-3600-522220 | REP & MT VEHICLES | 3,870.97 | 0.00 | 353.97 | 2,610.00 | 2,610.00 | 0.00 | 0.00% |
| 100-5-3600-522221 | REP & MT HEAVY EQUIPMENT | 28,831.24 | 47,090.98 | 28,410.02 | 26,100.00 | 17,400.00 | -8,700.00 | -33.33% |
| 100-5-3600-522310 | BUILDING/LAND RENTAL | 13,200.00 | 12,900.00 | 13,050.00 | 13,050.00 | 13,050.00 | 0.00 | 0.00% |
| 100-5-3600-523200 | TELEPHONE | 29,703.26 | 31,030.90 | 32,799.48 | 30,575.00 | 28,854.00 | -1,721.00 | -5.63% |
| 100-5-3600-523201 | CELL PHONES | 16,363.96 | 14,461.12 | 16,133.53 | 15,597.00 | 15,094.00 | -503.00 | -3.22% |
| 100-5-3600-523204 | CABLE & SATELLITE FEES | 6,231.90 | 5,354.25 | 6,681.45 | 7,677.00 | 6,737.00 | -940.00 | -12.24% |
| 100-5-3600-523300 | ADVERTISING & PUBLISHING | 31.16 | 757.53 | 4,333.64 | 870.00 | 870.00 | 0.00 | 0.00% |
| 100-5-3600-523400 | PRINTING | 1,151.72 | 2,165.25 | 1,595.33 | 4,350.00 | 4,350.00 | 0.00 | 0.00% |
| 100-5-3600-523500 | TRAVEL | 6,708.11 | 5,779.58 | 9,861.90 | 6,525.00 | 13,050.00 | 6,525.00 | 100.00% |
| 100-5-3600-523600 | DUES & SUBSCRIPTIONS | 3,850.34 | 1,713.84 | 4,323.96 | 2,215.00 | 2,215.00 | 0.00 | 0.00% |
| 100-5-3600-523700 | EDUCATION & TRAINING | 116,434.40 | 5,159.05 | 23,811.17 | 48,000.00 | 48,000.00 | 0.00 | 0.00% |
| 100-5-3600-523708 | TRAINING-FIRE SUPPRESSION | 15.18 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3600-523800 | PROFESSIONAL LICENSES | 15,473.25 | 14,450.00 | 15,279.50 | 17,075.00 | 19,875.00 | 2,800.00 | 16.40% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **427,492.95** | **306,015.32** | **331,557.74** | **355,957.00** | **360,090.00** | **4,133.00** | **1.16%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3600-531100 | OFFICE SUPPLIES | 3,335.41 | 2,558.25 | 2,595.00 | 2,175.00 | 2,175.00 | 0.00 | 0.00% |
| 100-5-3600-531101 | MINOR OPERATING $0 - $499 | 23,980.06 | 43,348.76 | 33,681.69 | 44,785.00 | 46,072.00 | 1,287.00 | 2.87% |
| 100-5-3600-531102 | POSTAGE | 899.26 | 660.46 | 729.43 | 870.00 | 870.00 | 0.00 | 0.00% |
| 100-5-3600-531103 | COMPUTER SUPPLIES | 2,950.30 | 2,997.34 | 839.84 | 4,350.00 | 3,480.00 | -870.00 | -20.00% |
| 100-5-3600-531104 | JANITORIAL SUPPLIES | 9,218.30 | 11,192.08 | 10,818.51 | 13,050.00 | 13,050.00 | 0.00 | 0.00% |
| 100-5-3600-531110 | MISCELLANEOUS | 0.00 | 233.85 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3600-531120 | TIRES & TUBES | 40,599.65 | 20,263.13 | 9,111.02 | 17,400.00 | 13,050.00 | -4,350.00 | -25.00% |
| 100-5-3600-531122 | VEHICLE SUPPLIES | 3,222.99 | 3,360.94 | 18,355.30 | 4,350.00 | 4,350.00 | 0.00 | 0.00% |
| 100-5-3600-531123 | HEAVY EQUIPMENT SUPPLIES | 68,736.58 | 91,198.98 | 74,069.86 | 63,510.00 | 56,550.00 | -6,960.00 | -10.96% |
| 100-5-3600-531130 | R & M BUILDING SUPPLIES | 1,608.64 | 344.00 | 0.00 | 2,175.00 | 2,175.00 | 0.00 | 0.00% |
| 100-5-3600-531198 | HEATING FUELS | 1,393.12 | 1,802.18 | 1,124.35 | 1,472.00 | 2,168.00 | 696.00 | 47.28% |
| 100-5-3600-531210 | WATER & SEWER | 3,969.72 | 3,290.74 | 3,600.77 | 3,799.00 | 3,480.00 | -319.00 | -8.40% |
| 100-5-3600-531230 | ELECTRIC | 44,489.18 | 43,646.49 | 48,114.20 | 52,337.00 | 56,439.00 | 4,102.00 | 7.84% |
| 100-5-3600-531250 | OIL | 1,293.56 | 0.00 | 31.11 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3600-531270 | FUEL | 103,479.77 | 81,152.62 | 84,438.73 | 82,856.00 | 91,956.00 | 9,100.00 | 10.98% |
| 100-5-3600-531300 | OTHER SUPPLIES | 4,057.96 | 3,763.74 | 3,805.91 | 2,610.00 | 2,610.00 | 0.00 | 0.00% |
| 100-5-3600-531500 | MEDICAL SUPP - AMBULANCE | 88,360.94 | 89,595.84 | 117,576.81 | 92,000.00 | 92,000.00 | 0.00 | 0.00% |
| 100-5-3600-531600 | SMALL EQUIP $500 - $4,999 | 14,860.88 | 24,967.44 | 45,358.40 | 63,654.00 | 45,506.00 | -18,148.00 | -28.51% |
| 100-5-3600-531601 | COMPUTERS $500 - $4,999 | 5,376.20 | 16,422.79 | 771.12 | 740.00 | 21,750.00 | 21,010.00 | 2,839.19% |
| 100-5-3600-531602 | RADIOS $500 - $4,999 | 6,852.41 | 7,242.65 | 7,593.96 | 11,771.00 | 32,839.00 | 21,068.00 | 178.98% |
| 100-5-3600-531603 | FURNITURE $500 - $4,999 | 1,402.44 | 5,062.59 | 2,813.06 | 5,160.00 | 11,093.00 | 5,933.00 | 114.98% |
| | **Total Class: 53 - SUPPLIES:** | **430,087.37** | **453,104.87** | **465,429.07** | **469,064.00** | **501,613.00** | **32,549.00** | **6.94%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-3600-542300 | OFFICE FURN/EQUIP >$5,000 | 6,624.64 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3600-542600 | OTHER EQUIP > $5,000 | 0.00 | 18,862.44 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **6,624.64** | **18,862.44** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 58 - DEBT SERVICE** | | | | | | | | |
| 100-5-3600-581200 | CAPITAL LEASE | 2,500.00 | 2,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3600-582200 | CAP LEASE - INTEREST EXPENSI | 7,775.42 | 10,484.12 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 58 - DEBT SERVICE:** | **10,275.42** | **12,984.12** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Department: 3600 - EMS:** | **5,069,150.69** | **5,203,554.92** | **5,452,126.58** | **5,702,395.00** | **5,893,396.00** | **191,001.00** | **3.35%** |

**Program Title: Fire Rescue**

**I. Core Services**

To provide public safety, emergency medical services, fire protection unincorporated area of county, fire and life safety education and prevention,

**The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( X ) LOCAL ( )**

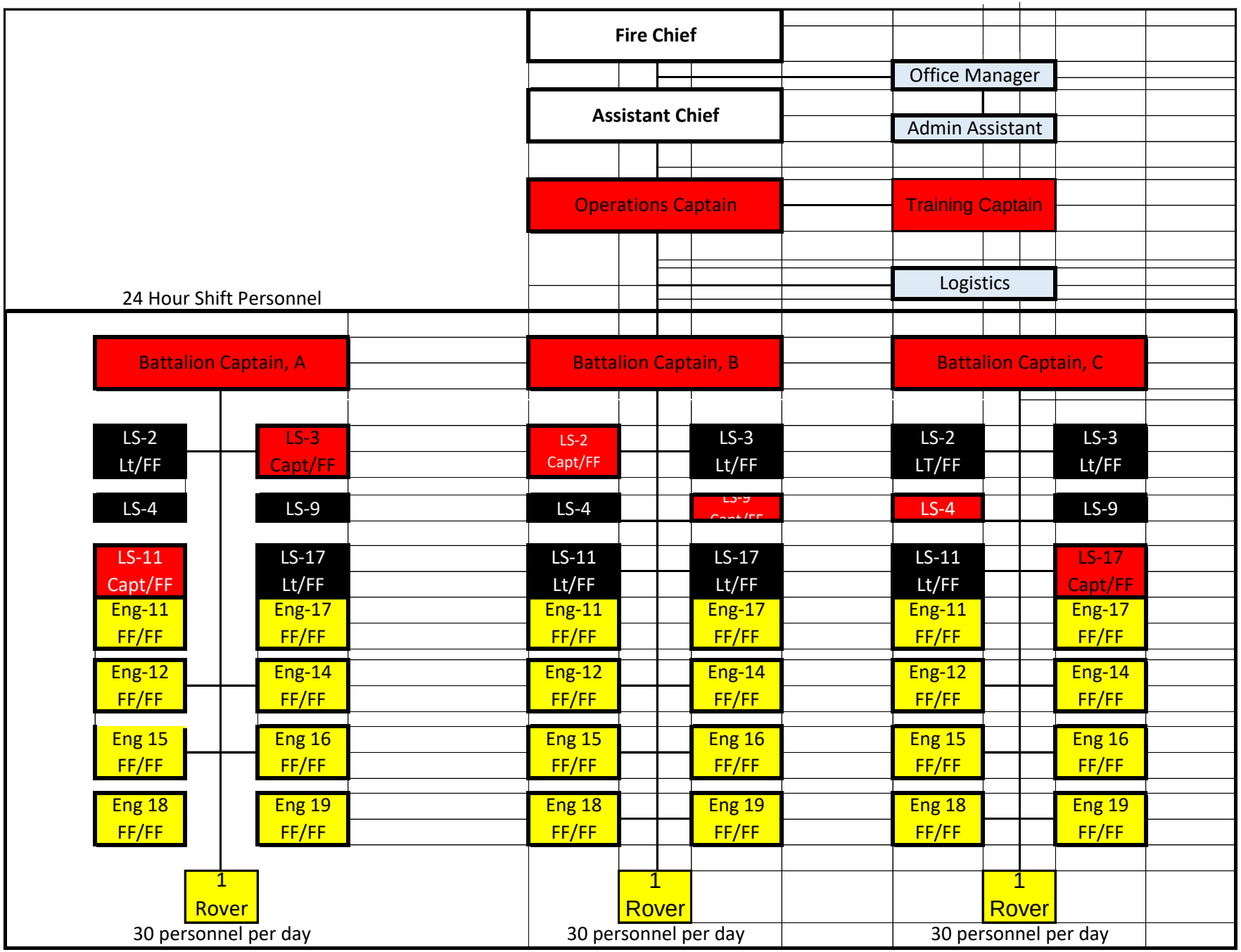
**II. Mission/Key Objectives**

Camden County Fire Rescue is dedicated to the safety and protection of our community's quality of life from all hazards through our professional and trained staff, rapid response teams and placing others before self.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | FY 2021 As of 3/29/2021 | Projected for FY 2022 |
|---|---|---|---|---|---|
| Emergency Calls | 6070 | 6648 | 5740 | 4510 | 7,189 |
| Average Calls Per Day | 18 | 18 | 18 | 19 | 21 |
| Non-Emergency Calls (fire and life | 383 | 181 | 304 | 230 | 345 |
| Citizens Reached | 8,563 | 7,251 | 5,350 | 150 | 5,000 |
| Public Preparedness/CPR & AED | 527 | 170 | 125 | 6 | 100 |
| Smoke Detector Program - Installs | | | | 17 | 40 |
| Borrow an AED Program | 7 | 13 | 8 | 3 | 10 |
| Fire Fatalities | 2 | 0 | 1 | 0 | 0 |
| Property Loss | n/a | n/a | n/a | n/a | n/a |
| Public Near Miss Averted (Early Defib) | n/a | n/a | n/a | n/a | n/a |
| Public Near Miss Averted (Early Detection) | n/a | n/a | n/a | n/a | n/a |
| Number of Fire Stations | 7 | 7 | 7 | 7 | 7 |
| Number of Co-located Fire Stations | 5 | 4 | 4 | 4 | 4 |
| | | | | | |
| IV. Staffing Resources: | | | | | |
| Assistant Chief- EMS Chief | 1 | 1 | 1 | 1 | 1 |
| Captain | 5 | 5 | 6 | 6 | 6 |
| Captain-Training | 1 | 1 | 1 | 1 | 1 |
| Sergeant | 0 | 0 | 0 | 0 | 5 |
| Fire Chief | 1 | 1 | 1 | 1 | 1 |
| Firefighter | 45 | 43 | 53 | 34 | 54 |
| Firefighter-EMT | 17 | 17 | 17 | 24 | 38 |
| Firefighter-Paramedic | 3 | 3 | 3 | 1 | 4 |
| Lieutenant | 8 | 8 | 8 | 7 | 12 |
| Lieutenant-Training | 0 | 0 | 0 | 0 | 0 |
| Logistics Support | 1 | 1 | 1 | 1 | 1 |
| Non-Certified Firefighter | 0 | 2 | 2 | 9 | 0 |
| Operations Chief | 1 | 1 | 1 | 1 | 1 |
| Paramedic Engineer | 0 | 0 | 0 | 0 | 0 |
| Part-Time Firefighter/EMT | 6 | 6 | 6 | 8 | 8 |
| Part-Time Firefighter | 15 | 15 | 15 | 7 | 7 |
| Part-Time Firefighter-Paramedic | 2 | 2 | 2 | 5 | 5 |
| Battalion Chief prior Shift Capt | 3 | 3 | 3 | 3 | 3 |
| Diesel Mechanic | 0 | 0 | 0 | 0 | 0 |
| Vacancies | 9 | 9 | 9 | 10 | 0 |
| Public Protection Compliance Officer (%) | 1 | 1 | 0 | 0 | 0 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| Total Staffing Resources | 121 | 121 | 131 | 124 | 149 |
| | | | | | |
| Funding Sources: | Adopted FY | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $4,811,741 | $5,341,458 | $4,449,542 | $5,702,395 | $5,893,396.00 |
| Total Program Costs | $5,504,022 | $5,341,458 | $5,214,167 | $6,746,020 | $7,017,068.00 |
| | (Includes | (includes 270) | (Includes 270) | (Includes 270) | (Includes 270) |

**V. Explanation of Changes:**

We currently have 10 open slots. We are considering sending several recruits to Forsyth to help fill the 6 FF vacancies.


Fire Chief
Office Manager
Assistant Chief
Admin Assistant
Operations Captain
Training Captain
Logistics
24 Hour Shift Personnel
Battalion Captain, A
Battalion Captain, B
Battalion Captain, C
LS-2 Lt/FF
LS-3 Capt/FF
LS-2 Capt/FF
LS-3 Lt/FF
LS-2 LT/FF
LS-3 Lt/FF
LS-4
LS-9
LS-4
LS-4
LS-9
LS-11 Capt/FF
LS-17 Lt/FF
LS-11 Lt/FF
LS-17 Lt/FF
LS-11 Lt/FF
LS-17 Capt/FF
Eng-11 FF/FF
Eng-17 FF/FF
Eng-11 FF/FF
Eng-17 FF/FF
Eng-11 FF/FF
Eng-17 FF/FF
Eng-12 FF/FF
Eng-14 FF/FF
Eng-12 FF/FF
Eng-14 FF/FF
Eng-12 FF/FF
Eng-14 FF/FF
Eng 15 FF/FF
Eng 16 FF/FF
Eng 15 FF/FF
Eng 16 FF/FF
Eng 15 FF/FF
Eng 16 FF/FF
Eng 18 FF/FF
Eng 19 FF/FF
Eng 18 FF/FF
Eng 19 FF/FF
Eng 18 FF/FF
Eng 19 FF/FF
1 Rover
1 Rover
1 Rover
30 personnel per day
30 personnel per day
30 personnel per day

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3460 - DEPT OF JUVENILE JUSTICE** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3460-522100 | JANITORIAL - CONTRACTS | 6,371.63 | 6,421.58 | 6,251.08 | 6,442.00 | 5,871.00 | -571.00 | -8.86% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **6,371.63** | **6,421.58** | **6,251.08** | **6,442.00** | **5,871.00** | **-571.00** | **-8.86%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3460-531100 | OFFICE SUPPLIES | 0.00 | 0.00 | 13.29 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3460-531104 | JANITORIAL SUPPLIES | 0.00 | 0.00 | 0.00 | 25.00 | 25.00 | 0.00 | 0.00% |
| 100-5-3460-531210 | WATER & SEWER | 503.21 | 487.37 | 405.77 | 540.00 | 540.00 | 0.00 | 0.00% |
| 100-5-3460-531230 | ELECTRIC | 4,113.55 | 3,644.38 | 3,637.98 | 4,500.00 | 4,500.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **4,616.76** | **4,131.75** | **4,057.04** | **5,065.00** | **5,065.00** | **0.00** | **0.00%** |
| **Total Department: 3460 - DEPT OF JUVENILE JUSTICE:** | | **10,988.39** | **10,553.33** | **10,308.12** | **11,507.00** | **10,936.00** | **-571.00** | **-4.96%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3300 - PATROL DIVISION** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3300-511100 | SALARIES - REGULAR EMPLOY | 2,421,643.92 | 2,489,249.39 | 2,659,965.58 | 2,685,864.00 | 2,726,152.00 | 40,288.00 | 1.50% |
| 100-5-3300-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 42,936.45 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-511200 | SALARIES - TEMP. EMPLOYEE | 69,265.60 | 55,998.36 | 53,660.80 | 42,461.00 | 50,000.00 | 7,539.00 | 17.76% |
| 100-5-3300-511300 | OVERTIME | 159,782.00 | 132,800.65 | 82,049.41 | 50,000.00 | 50,000.00 | 0.00 | 0.00% |
| 100-5-3300-512200 | SOCIAL SECURITY TAXES | 191,928.34 | 195,803.38 | 207,377.63 | 205,468.00 | 208,551.00 | 3,083.00 | 1.50% |
| 100-5-3300-512400 | RETIREMENT | 71,298.96 | 70,384.20 | 71,732.95 | 80,575.00 | 81,785.00 | 1,210.00 | 1.50% |
| 100-5-3300-512403 | RETIREMENT: COUNTY MATCH | 82,538.24 | 90,217.16 | 91,345.65 | 120,600.00 | 109,046.00 | -11,554.00 | -9.58% |
| 100-5-3300-512404 | RETIREMENT-PENSION FUND | 7,435.00 | 7,690.00 | 10,525.00 | 14,000.00 | 27,555.00 | 13,555.00 | 96.82% |
| 100-5-3300-512904 | UNIFORMS | 25,725.44 | 30,829.03 | 28,065.66 | 25,000.00 | 38,460.00 | 13,460.00 | 53.84% |
| 100-5-3300-512905 | SAFETY EQUIPMENT | 5,918.74 | 49,660.20 | 20,167.50 | 29,000.00 | 31,400.00 | 2,400.00 | 8.28% |
| **Total Class: 51 - SALARIES & BENEFITS:** | | **3,035,536.24** | **3,122,632.37** | **3,267,826.63** | **3,252,968.00** | **3,322,949.00** | **69,981.00** | **2.15%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3300-521201 | LEGAL FEES | 105.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-521202 | MEDICAL PRISONERS | 227.39 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-521203 | DRUG SCREEN/BACKGROUND | 0.00 | 108.00 | 384.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-521220 | OUTSIDE INVESTIGATIONS | 1,940.00 | 2,044.60 | 2,586.75 | 1,850.00 | 1,850.00 | 0.00 | 0.00% |
| 100-5-3300-521230 | CONTRACTED R&M ALL BLDGS | 988.68 | 1,751.88 | 4,862.86 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-521250 | CONTRACT SERV-COMPUTER | 94,909.27 | 93,052.41 | 96,475.16 | 109,704.00 | 109,704.00 | 0.00 | 0.00% |
| 100-5-3300-521320 | CALIBRATION TESTS | 1,852.97 | 3,045.00 | 1,910.00 | 2,770.00 | 4,075.00 | 1,305.00 | 47.11% |
| 100-5-3300-521335 | C/S-ANNUAL SOFTWARE MAIN | 61,612.85 | 68,673.88 | 84,599.13 | 80,068.00 | 138,567.00 | 58,499.00 | 73.06% |
| 100-5-3300-522200 | ROAD PROJ-OUTSIDE SOURCE | 0.00 | 65.00 | 339.99 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-522202 | REP & MT OFF EQUIPMENT | 7,945.42 | 5,919.91 | 9,837.13 | 8,000.00 | 8,500.00 | 500.00 | 6.25% |
| 100-5-3300-522203 | REP & MT RADIOS | 24,657.05 | 31,759.61 | 25,064.57 | 16,000.00 | 33,248.00 | 17,248.00 | 107.80% |
| 100-5-3300-522204 | REP & MT OTHER EQUIPMENT | 986.00 | 949.35 | 245.75 | 500.00 | 600.00 | 100.00 | 20.00% |
| 100-5-3300-522220 | REP & MT VEHICLES | 78,562.03 | 126,966.21 | 68,478.50 | 62,150.00 | 62,150.00 | 0.00 | 0.00% |
| 100-5-3300-522222 | REP & MT BOATS | 5,832.72 | 134.62 | 8,350.44 | 10,000.00 | 10,000.00 | 0.00 | 0.00% |
| 100-5-3300-523200 | TELEPHONE | 40,692.24 | 42,860.57 | 39,762.99 | 48,267.00 | 52,128.00 | 3,861.00 | 8.00% |
| 100-5-3300-523201 | CELL PHONES | 24,930.07 | 25,535.54 | 34,684.95 | 27,936.00 | 34,860.00 | 6,924.00 | 24.79% |
| 100-5-3300-523300 | ADVERTISING & PUBLISHING | 134.00 | 140.00 | 0.00 | 150.00 | 500.00 | 350.00 | 233.33% |
| 100-5-3300-523400 | PRINTING | 2,078.03 | 2,870.05 | 1,233.67 | 1,200.00 | 2,000.00 | 800.00 | 66.67% |
| 100-5-3300-523500 | TRAVEL | 33,645.00 | 32,005.20 | 30,979.71 | 22,000.00 | 24,000.00 | 2,000.00 | 9.09% |
| 100-5-3300-523505 | TRAVEL-PRISONER WARRANTS | 274.20 | 0.00 | 59.75 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-523600 | DUES & SUBSCRIPTIONS | 2,550.10 | 1,847.36 | 3,541.35 | 4,500.00 | 9,686.00 | 5,186.00 | 115.24% |
| 100-5-3300-523700 | EDUCATION & TRAINING | 25,139.49 | 15,263.50 | 12,353.91 | 15,000.00 | 36,445.00 | 21,445.00 | 142.97% |
| 100-5-3300-523705 | TRAINING - FIRING RANGE | 3,136.64 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **412,199.65** | **454,992.69** | **425,750.61** | **410,095.00** | **528,313.00** | **118,218.00** | **28.83%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3300-531100 | OFFICE SUPPLIES | 7,684.66 | 6,157.84 | 7,957.70 | 7,000.00 | 8,000.00 | 1,000.00 | 14.29% |
| 100-5-3300-531101 | MINOR OPERATING $0 - $499 | 37,219.92 | 34,476.57 | 67,967.43 | 48,359.00 | 40,645.00 | -7,714.00 | -15.95% |
| 100-5-3300-531102 | POSTAGE | 496.09 | 596.48 | 703.53 | 700.00 | 900.00 | 200.00 | 28.57% |
| 100-5-3300-531103 | COMPUTER SUPPLIES | 2,108.54 | 1,836.64 | 4,213.93 | 1,750.00 | 5,000.00 | 3,250.00 | 185.71% |
| 100-5-3300-531104 | JANITORIAL SUPPLIES | 3,752.78 | 1,618.27 | 2,599.86 | 1,500.00 | 5,000.00 | 3,500.00 | 233.33% |
| 100-5-3300-531106 | MEDICAL SUPPLIES-GENERAL | 2,895.00 | 441.08 | 42.62 | 0.00 | 6,500.00 | 6,500.00 | 0.00% |
| 100-5-3300-531120 | TIRES & TUBES | 35,206.59 | 41,557.16 | 20,756.38 | 25,000.00 | 25,000.00 | 0.00 | 0.00% |
| 100-5-3300-531122 | VEHICLE SUPPLIES | 105,448.60 | 96,239.11 | 55,721.79 | 80,790.00 | 78,440.00 | -2,350.00 | -2.91% |
| 100-5-3300-531123 | HEAVY EQUIPMENT SUPPLIES | 1,158.62 | 160.93 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-531124 | BOAT SUPPLIES | 743.39 | 1,519.35 | 3,272.04 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 100-5-3300-531130 | R & M BUILDING SUPPLIES | 940.24 | 672.69 | 4,406.49 | 2,500.00 | 13,000.00 | 10,500.00 | 420.00% |
| 100-5-3300-531198 | HEATING FUELS | 0.00 | 107.96 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3300-531210 | WATER & SEWER | 8,286.72 | 7,730.60 | 7,772.76 | 8,300.00 | 8,500.00 | 200.00 | 2.41% |
| 100-5-3300-531230 | ELECTRIC | 18,486.73 | 18,329.54 | 17,688.63 | 22,700.00 | 17,500.00 | -5,200.00 | -22.91% |
| 100-5-3300-531250 | OIL | 5,126.02 | 4,278.84 | 3,900.28 | 2,000.00 | 8,000.00 | 6,000.00 | 300.00% |
| 100-5-3300-531270 | FUEL | 295,396.18 | 246,603.95 | 250,311.62 | 340,000.00 | 263,750.00 | -76,250.00 | -22.43% |
| 100-5-3300-531300 | OTHER SUPPLIES | 10,672.55 | 5,549.67 | 4,659.42 | 7,500.00 | 4,000.00 | -3,500.00 | -46.67% |
| 100-5-3300-531600 | SMALL EQUIP $500 - $4,999 | 21,204.15 | 15,624.13 | 16,453.79 | 28,000.00 | 82,975.00 | 54,975.00 | 196.34% |
| 100-5-3300-531601 | COMPUTERS $500 - $4,999 | 17,148.02 | 380.22 | 16,821.03 | 0.00 | 4,300.00 | 4,300.00 | 0.00% |
| 100-5-3300-531602 | RADIOS $500 - $4,999 | 3,896.85 | 0.00 | 11,539.06 | 14,300.00 | 85,025.00 | 70,725.00 | 494.58% |
| 100-5-3300-531603 | FURNITURE $500 - $4,999 | 0.00 | 0.00 | 1,594.24 | 0.00 | 12,000.00 | 12,000.00 | 0.00% |
| 100-5-3300-531710 | K-9 PROGRAM | 16,438.77 | 23,018.32 | 21,235.16 | 16,490.00 | 13,000.00 | -3,490.00 | -21.16% |
| 100-5-3300-531712 | SEARCH & RESCUE | 578.00 | 2,224.75 | 4,427.93 | 9,800.00 | 4,500.00 | -5,300.00 | -54.08% |
| 100-5-3300-531713 | LOCAL DRUG SQUAD | 3,500.00 | 4,500.00 | 0.00 | 4,500.00 | 6,000.00 | 1,500.00 | 33.33% |
| 100-5-3300-531714 | COMMUNITY EDUCATION | 1,256.51 | 2,007.83 | 3,466.58 | 8,500.00 | 7,200.00 | -1,300.00 | -15.29% |
| 100-5-3300-539999 | FINANCE CHARGES | 0.00 | 86.28 | 89.13 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **599,644.93** | **515,718.21** | **527,601.40** | **632,689.00** | **702,235.00** | **69,546.00** | **10.99%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-3300-542400 | COMPUTERS > $5,000 | 6,280.08 | 5,170.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **6,280.08** | **5,170.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Department: 3300 - PATROL DIVISION:** | **4,053,660.90** | **4,098,513.27** | **4,221,178.64** | **4,295,752.00** | **4,553,497.00** | **257,745.00** | **6.00%** |

**Program Title: Camden County Sheriff's Office - Patrol Division**

**I. Core Services**

The Camden County Sheriff's Office provides law enforcement services to all of the citizens of Camden, the County Jail and the security of the Camden County Courthouses.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

It is our Mission to act in the capacity of the constitutionally commissioned Chief Law Enforcement Agency of Camden County. We have the duty to preserve the peace and protect the lives, person, property, health and morals of the people. We are the keepers of the county's jail and we are the arm and sword of the courts.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Estimated FY 2022 |
|---|---|---|---|---|---|
| # grants submitted | 6 | 5 | 5 | 5 | 8 |
| # grants awards received | 6 | 5 | 5 | 5 | 8 |
| Calls for Service Requiring Deputy Response | 84,723 | 75,099 | 67,823 | 68,955 | 75,000 |
| Citations | 12,132 | 9,161 | 5,634 | 4,221 | 9,100 |
| Written Warning Citations | 8,796 | 7,611 | 6,088 | 4,530 | 7,600 |
| *CID Newly Opened Cases | 423 | 620 | 203 | 168 | 350 |
| | | | | | |
| | | | | | |

*CID cases do not reflect the sex offender's record management and monthly accountability checks. The Sheriff's Office is mandated by law to register sex offenders in the State of Georgia (GA Code 42-1-15).

| **IV. Staffing Resources:** | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|
| Sheriff | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Chief Deputy | 1.00 | 1.00 | 1.00 | 0.50 | 0.00 |
| Colonel | 0.00 | 0.00 | 0.00 | 0.50 | 1.00 |
| Major | 1.00 | 0.00 | 0.00 | 5.00 | 1.00 |
| Captain | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| PIO | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Media Specialist | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Lieutenant | 4.00 | 4.00 | 6.00 | 6.00 | 7.00 |
| Sergeant - Investigator | 6.00 | 4.00 | 4.00 | 4.00 | 3.00 |
| Corporal - Investigations/Interdiction/EOD/Training | 0.00 | 0.00 | 0.00 | 5.00 | 5.00 |
| Investigator/Interdiction/EOD/Training | 4.00 | 9.00 | 10.00 | 13.00 | 11.00 |
| Champs Instructor | 0.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| School Resource Deputy | 0.00 | 3.00 | 0.00 | 0.00 | 1.00 |
| Training Officer | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| Marine Patrol Deputy (Currently a PT position that is actually FT) | 0.00 | 0.00 | 0.00 | | 1.00 |
| Range Master | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |
| Sergeant - Patrol | 4.00 | 3.00 | 3.00 | 3.00 | 4.00 |
| Ssgt. Sergeant - Patrol | 4.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Gsgt. Sergeant - Patrol | 4.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Corporal - Patrol | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Deputy Sheriff - Patrol | 17.00 | 14.00 | 16.00 | 16.00 | 14.00 |
| IT | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Professional Standards Officer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Finance Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Finance/Fleet Clerk | 0.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| Executive Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Support Services | 2.00 | 2.00 | 3.00 | 4.00 | 3.00 |
| Support Services II | 0.00 | 0.00 | 0.00 | 0.00 | 2.00 |

| | | | | | |
|---|---|---|---|---|---|
| Clerk | 1.00 | 1.00 | 1.00 | 0.00 | 0.00 |
| Fleet Coordinator | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fleet Manager | 1.00 | 1.00 | 2.00 | 1.00 | 1.00 |
| Fleet Mechanic | 1.00 | 1.00 | 2.00 | 1.00 | 1.00 |
| Total Staffing Resources | 65.00 | 66.00 | 58.00 | 61.00 | 69.00 |
| **Funding Sources:** | Actual FY 2018 | Actual FY2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 3,942,851 | $ 4,053,661 | $ 4,098,513 | $ 4,295,752 | $ 4,553,497 |

**V. Explanation of Changes:**

• With the growth of added case work, long term investigations and daily demands of Sheriff's Office resources comes the need for added adminsitrative support for those additional people, the additional paperwork processed through training agencies, additional training schedules, additional grant processing and maintaining, more inventory to order, control and track. These added duties will require 2 additional positions; one in both the finance and training divisions.

• The Emergency Response Team (ERT) is a collaborative unit staffed by deputies from Road Patrol, Special Operations and Criminal Investigations on an on-call basis.This membership is a voluntary, extra duty assignment that will typically respond to any active shooter, barricaded individual, high risk search warrant. ERT assists in the apprehension of suspects and missing persons tracked by K9s, organizes security sweeps for local events and provides security escort to high profile individuals traveling to and through our county. The Camden County Sheriffs Office ERT is the only active Emergency Response Team in Camden County and are often called upon by surrounding counties as well as the Naval Base. The team is comprised of individuals highly dedicated to their duties and take pride in being the last line of defense for the Camden County Sheriff's Office.

• Since September 11, 2001, and now with the added danger of local attacks on law enforcement, complacency is no longer an option. We remain a nation at risk to terrorist attacks and will remain at risk for the foreseeable future. We must remain vigilant, prepared and ready to deter such attacks on all threat conditions. Because criminal activities are inevitable and on the rise, the overall responsibility for the management of the incident and command responsibility lay with law enforcement personnel. Preparation for these acts must include planning, training, equipment and added personnel that will allow law enforcement to effectively respond and operate in a contaminated and hostile environment while carrying out their duties. The past several years have shown the Camden County Sheriff's Office maintaining the same level of protection although the demand for service and its' indicators have continually increased.

• Criminal Investigations and the Drug Task Force are consistantly facing new challenges. In order for law enforcement agencies to keep up with these challenges in this new environment, their approaches to criminal investigations must change. Investigations will require 1 additional Drug Task Force Investigators. Relying on physical evidence and witness statements are no longer sufficient in many cases. Investigators need to know how to access and secure data from mobile devices, social media, Fitbits and any other devices that store computerized data and the so-called "dark web". If we are to be successful in combating crime in the 21st century, the Sheriff's Office must stay ahead of the growth in Camden County and have the training, tools and skilled personnel in order to understand the changing nature of crime and to be resourceful in investigating new types of crime. The Sheriff's Office will continue working in conjunction with the Camden County Board of Commissioners to update our current equipment in order to continually provide a safe and effective means of response time to critical incidents and all criminal acts against the citizens of Camden County, Georgia, our community.

**VI. New Income Sources/Ideas:**

The Sheriff's Office will continue to collect reimbursements for overtime hours on Patrol through HIDTA (High Intensity Drug Trafficking Area as well as qualified OCDETF (Organized Crime and Drug Enforcement Task Force operations) cases. • The Camden County School Board reimburses the Sheriff's Office 50% of any expenses for the SRD program. • Recently added a contracted grant writer that has acquired more than $80,000 in funds for payroll and equipment reimbursements.

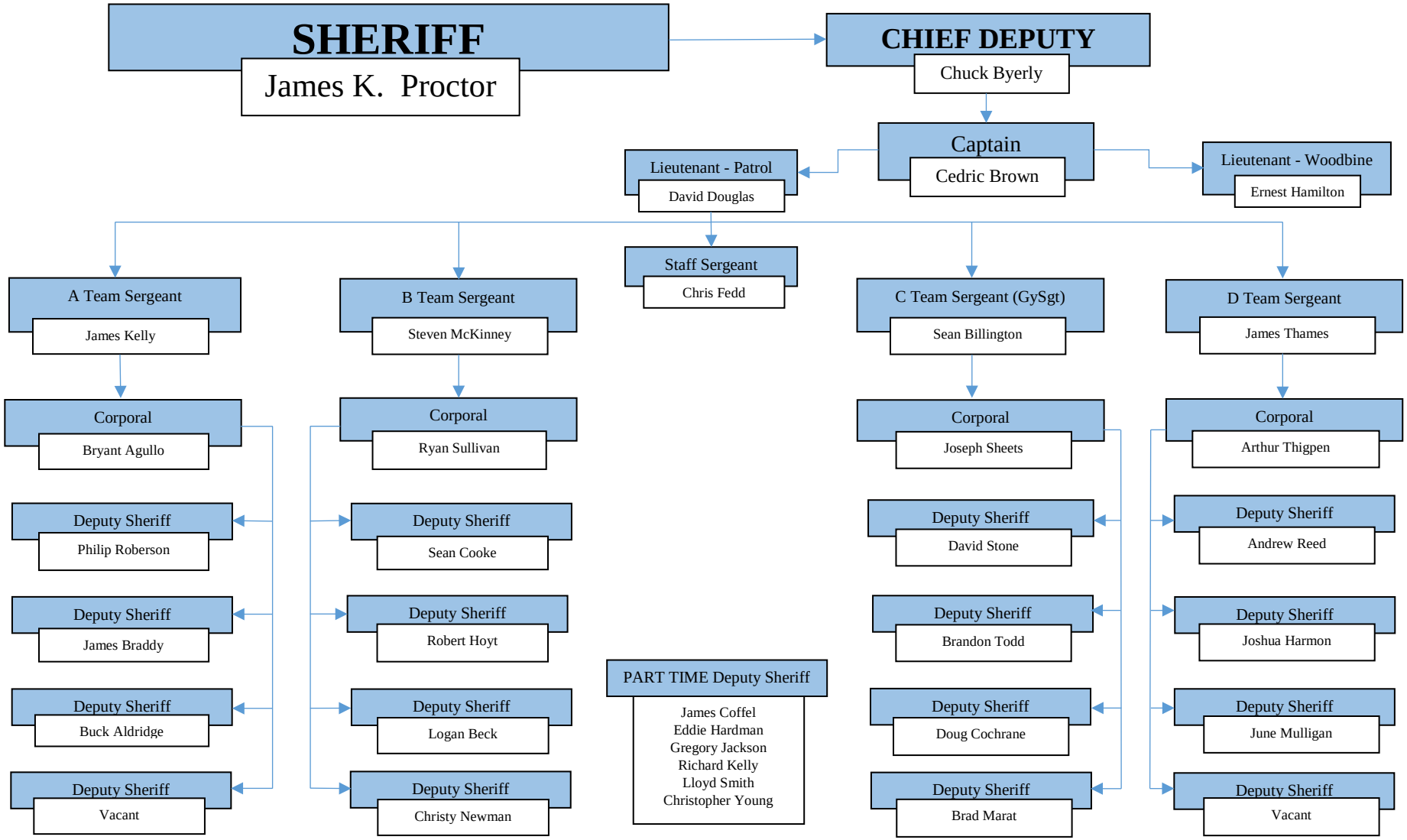
Grants in FY 2021 will include: • GEMA EOD Grant: Explosives Detection K-9s, Vukk and Max. Any training, supplies or vet costs incurred are reimbursable through this grant of up to $6,000. • DOJ Bulletproof Vest Partnership Grant: Every 5 years the DOJ reimburses 50% of a Threat Level II vest to each deputy and 50% of stab vests for the jailors. Navy Contract: The Sheriff's Office provides support to the military that is 100% reimbursed through that contract, after which, all equipment will

Sheriff's Office provides support to the military that is 100% reimbursed through that contract, after which, all equipment will belong to the Sheriff's Office.

Grants in FY 2021 will include: • **GEMA EOD Grant:** Explosives Detection K-9s, Denny and Bella. Any training, supplies or vet costs incurred are reimbursable through this grant of up to $6,000. • **DOJ Bulletproof Vest Partnership Grant**: Every 5 years the DOJ reimburses 50% of a Threat Level II vest to each deputy. **Navy Contract:** The Sheriff's Office provides support to the military that is 100% reimbursed through that contract, after which, all equipment will belong to the Sheriff's Office. **The school board** reimburses the Sheriff's Office 50% of 4 current SRDs and and expenses related.

Saving money for the County is a priority for the Sheriff's Office and researching possible funding sources for LE related needs is a common practice. Establishing a workable budget that encompasses an operational plan and response to critical incidents, establishing training for officers and county personnel, procuring the proper and necessary equipment to effectively respond to situations and developing public education programs (i.e.: Citizen's Academy, SRD Program, CHAMPS and awareness through Social Media) will no doubt increase this community's confidence in the Sheriff's Office, as well as the Camden County Commissioners, while reducing the level of fear concerning such events within the community.

# Camden County Sheriff's Office – Patrol Division Organizational Chart



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3925 - RADIO SYSTEM** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3925-511100 | SALARIES | 0.00 | 0.00 | 0.00 | 0.00 | 66,500.00 | 66,500.00 | 0.00% |
| 100-5-3925-512200 | SOCIAL SECURITY TAXES | 0.00 | 0.00 | 0.00 | 0.00 | 5,087.00 | 5,087.00 | 0.00% |
| 100-5-3925-512400 | RETIREMENT | 0.00 | 0.00 | 0.00 | 0.00 | 831.00 | 831.00 | 0.00% |
| 100-5-3925-512403 | RETIREMENT- COUNTY MATCH | 0.00 | 0.00 | 0.00 | 0.00 | 127.00 | 127.00 | 0.00% |
| 100-5-3925-512904 | UNIFORMS | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00% |
| 100-5-3925-512905 | SAFETY EQUIP | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **0.00** | **0.00** | **0.00** | **0.00** | **73,545.00** | **73,545.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3925-522100 | JANITORIAL-CONTRACTS | 0.00 | 0.00 | 0.00 | 0.00 | 1,072.00 | 1,072.00 | 0.00% |
| 100-5-3925-522201 | R & M COMPUTERS | 0.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00% |
| 100-5-3925-522202 | REP & MT OFFICE EQUIPMENT | 0.00 | 0.00 | 0.00 | 0.00 | 200.00 | 200.00 | 0.00% |
| 100-5-3925-522203 | REP & MT RADIOS | 0.00 | 0.00 | 0.00 | 0.00 | 151,000.00 | 151,000.00 | 0.00% |
| 100-5-3925-522204 | REP & MT OTHER EQUIPMENT | 0.00 | 0.00 | 0.00 | 0.00 | 200.00 | 200.00 | 0.00% |
| 100-5-3925-522220 | REP & MT VEHICLES | 0.00 | 0.00 | 0.00 | 0.00 | 1,500.00 | 1,500.00 | 0.00% |
| 100-5-3925-523201 | CELL PHONES | 0.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00% |
| 100-5-3925-523400 | PRINTING | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 100-5-3925-523500 | TRAVEL | 0.00 | 0.00 | 0.00 | 0.00 | 1,200.00 | 1,200.00 | 0.00% |
| 100-5-3925-523700 | EDUCATION & TRAINING | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **0.00** | **0.00** | **0.00** | **0.00** | **157,922.00** | **157,922.00** | **0.00%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3925-531100 | OFFICE SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 100-5-3925-531101 | MINOR OPERATING <$499 | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 100-5-3925-531102 | POSTAGE | 0.00 | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00% |
| 100-5-3925-531103 | COMPUTER SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 100-5-3925-531104 | JANITORIAL SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 100-5-3925-531106 | MEDICAL SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 150.00 | 150.00 | 0.00% |
| 100-5-3925-531120 | TIRES & TUBES | 0.00 | 0.00 | 0.00 | 0.00 | 300.00 | 300.00 | 0.00% |
| 100-5-3925-531122 | VEHICLE SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00% |
| 100-5-3925-531198 | HEATING FUELS | 0.00 | 0.00 | 0.00 | 0.00 | 1,500.00 | 1,500.00 | 0.00% |
| 100-5-3925-531230 | ELECTRIC | 0.00 | 0.00 | 0.00 | 0.00 | 8,000.00 | 8,000.00 | 0.00% |
| 100-5-3925-531250 | OIL | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 100-5-3925-531270 | FUEL | 0.00 | 0.00 | 0.00 | 0.00 | 2,500.00 | 2,500.00 | 0.00% |
| 100-5-3925-531601 | SMALL COMPUTERS $500-$49 | 0.00 | 0.00 | 0.00 | 0.00 | 2,000.00 | 2,000.00 | 0.00% |
| 100-5-3925-531603 | FURNITURE $500 - $4,999 | 0.00 | 0.00 | 0.00 | 0.00 | 750.00 | 750.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **0.00** | **0.00** | **0.00** | **0.00** | **17,050.00** | **17,050.00** | **0.00%** |
| | **Total Department: 3925 - RADIO SYSTEM :** | **0.00** | **0.00** | **0.00** | **0.00** | **248,517.00** | **248,517.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3320 - SCHOOL RESOURCE OFFICERS** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-3320-511100 | SALARIES - REGULAR EMPLOY | 99,469.68 | 157,971.32 | 149,038.76 | 209,500.00 | 161,990.00 | -47,510.00 | -22.68% |
| 100-5-3320-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 2,044.90 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3320-511300 | OVERTIME | 0.00 | 650.04 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3320-512200 | SOCIAL SECURITY TAXES | 6,911.22 | 11,070.51 | 10,904.77 | 16,027.00 | 12,392.00 | -3,635.00 | -22.68% |
| 100-5-3320-512400 | RETIREMENT | 1,815.75 | 3,872.51 | 3,026.77 | 4,250.00 | 5,837.00 | 1,587.00 | 37.34% |
| 100-5-3320-512403 | RETIREMENT-COUNTY MATCH | 576.13 | 2,744.86 | 1,930.76 | 3,091.00 | 6,989.00 | 3,898.00 | 126.11% |
| 100-5-3320-512404 | RETIREMENT-PENSION FUND | 680.00 | 220.00 | 350.00 | 2,400.00 | 1,200.00 | -1,200.00 | -50.00% |
| 100-5-3320-512405 | EMP HEALTH BENEFITS | 0.00 | 0.00 | 0.00 | 0.00 | 30,000.00 | 30,000.00 | 0.00% |
| 100-5-3320-512904 | UNIFORMS | 2,954.62 | 2,936.91 | 272.16 | 1,370.00 | 2,640.00 | 1,270.00 | 92.70% |
| 100-5-3320-512905 | SAFETY EQUIPMENT | 1,500.00 | 2,032.77 | 0.00 | 1,050.00 | 800.00 | -250.00 | -23.81% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **113,907.40** | **181,498.92** | **167,568.12** | **237,688.00** | **221,848.00** | **-15,840.00** | **-6.66%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-3320-521335 | C/S-ANNUAL SOFTWARE MAIN | 0.00 | 96.98 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3320-522203 | REP & MT RADIOS | 0.00 | 1,580.66 | 690.50 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-3320-522220 | REP & MT VEHICLES | 0.00 | 774.50 | 0.00 | 4,000.00 | 1,500.00 | -2,500.00 | -62.50% |
| 100-5-3320-523201 | CELL PHONES | 1,490.40 | 1,635.63 | 1,786.98 | 5,000.00 | 2,000.00 | -3,000.00 | -60.00% |
| 100-5-3320-523400 | PRINTING | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00% |
| 100-5-3320-523500 | TRAVEL | 3,087.61 | 214.09 | 180.35 | 2,250.00 | 1,500.00 | -750.00 | -33.33% |
| 100-5-3320-523700 | EDUCATION & TRAINING | 1,200.00 | 0.00 | 603.25 | 4,000.00 | 1,000.00 | -3,000.00 | -75.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **5,778.01** | **4,301.86** | **3,261.08** | **15,250.00** | **6,500.00** | **-8,750.00** | **-57.38%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-3320-531100 | OFFICE SUPPLIES | 0.00 | 22.16 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00% |
| 100-5-3320-531101 | MINOR OPERATING $0 - $499 | 772.40 | 859.27 | 0.00 | 6,500.00 | 2,746.00 | -3,754.00 | -57.75% |
| 100-5-3320-531103 | COMPUTER SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 188.00 | 188.00 | 0.00% |
| 100-5-3320-531104 | JANITORIAL SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 400.00 | 400.00 | 0.00% |
| 100-5-3320-531106 | MEDICAL SUPPLIES | 774.95 | 0.00 | 0.00 | 0.00 | 740.00 | 740.00 | 0.00% |
| 100-5-3320-531120 | TIRES & TUBES | 117.11 | 0.00 | 0.00 | 4,150.00 | 1,925.00 | -2,225.00 | -53.61% |
| 100-5-3320-531122 | VEHICLE SUPPLIES | 199.29 | 15.01 | 588.72 | 6,000.00 | 7,980.00 | 1,980.00 | 33.00% |
| 100-5-3320-531250 | OIL | 0.00 | 0.00 | 137.32 | 0.00 | 500.00 | 500.00 | 0.00% |
| 100-5-3320-531270 | FUEL | 3,552.21 | 1,485.89 | 3,617.47 | 13,312.00 | 5,440.00 | -7,872.00 | -59.13% |
| 100-5-3320-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 0.00 | 5,200.00 | 2,800.00 | -2,400.00 | -46.15% |
| 100-5-3320-531601 | SMALL COMPUTERS $500-$49 | 0.00 | 0.00 | 0.00 | 0.00 | 1,250.00 | 1,250.00 | 0.00% |
| 100-5-3320-531602 | RADIOS $500 - $ 4,999 | 3,896.85 | 0.00 | 4,713.64 | 5,200.00 | 7,600.00 | 2,400.00 | 46.15% |
| 100-5-3320-531714 | COMMUNITY EDUCATION | 0.00 | 0.00 | 0.00 | 3,000.00 | 300.00 | -2,700.00 | -90.00% |
| | **Total Class: 53 - SUPPLIES:** | **9,312.81** | **2,382.33** | **9,057.15** | **43,362.00** | **32,369.00** | **-10,993.00** | **-25.35%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 100-5-3320-542200 | VEHICLES | 0.00 | 37,507.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **0.00** | **37,507.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Department: 3320 - SCHOOL RESOURCE OFFICERS:** | | **128,998.22** | **225,690.11** | **179,886.35** | **296,300.00** | **260,717.00** | **-35,583.00** | **-12.01%** |

**Program Title: Camden County Sheriff's Office - School Resource Deputy Program**

**I. Core Services**

The Camden County Sheriff's Office provides law enforcement services to all of the citizens of Camden, the County Jail and security of the Camden County Courthouses.

The program is NOT MANDATED ( x ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

School Resource Deputies (SRDs) are "sworn law enforcement deputies" that are responsible for safety and crime prevention in schools. SRDs work closely with school administrators in an effort to create a safe and secure environment for both students and staff. The responsibilities of SRDs are simular to regular patrol deputies in that they have the ability to make arrests, respond to calls for service and document incidents. School Resource Deputies typically have additional duties including mentoring and conducting presentations on youth-related issues.

| **III. Performance Measures** | FY19 | FY2020 | FY2021 | FY2022 | FY2023 |
|---|---|---|---|---|---|
| # grants submitted | - | - | - | - | |
| # grants awards received | - | - | - | - | |
| *SRD INV Newly Opened Cases | - | - | - | - | |

| **IV. Staffing Resources:** | FY19 | FY20 | FY21 | FY22 | FY23 |
|---|---|---|---|---|---|
| Sergeant - Investigator | 0.00 | 0.00 | 0.00 | 0.00 | |
| Investigator SRD | 0.00 | 0.00 | 0.00 | 1.00 | |
| Corporal - SRD | 0.00 | 0.00 | 0.00 | 1.00 | |
| School Resource Deputy | 4.00 | 4.00 | 4.00 | 6.00 | |
| Total Staffing Resources | 4.00 | 4.00 | 4.00 | 8.00 | |

| **Funding Sources:** | Adopted FY 2019 | Actual FY 2020 | FY2021 | Adopted FY2022 | FY2023 |
|---|---|---|---|---|---|
| Camden County School Board $ (50%) | $ - | $ 268,540 | $ 448,355 | $ 260,717 | |
| General Fund $ (BOCC) (50%) | $ - | $ 268,540 | $ 448,355 | $ 260,717 | |

(FY19 numbers were included in 3300 budget. FY20 SRD Program was given its own budget numbers)

**V. Explanation of Changes:**

• The CHAMPS program services both middle schools and 6 elementary schools. This program reaches 5th graders and 8th graders at a prime time of adolescence allowing law enforcement to have a positive impact on the lives of these preteens and teens during those difficult decision-making times. • School Resource Deputies (SRDs) are "sworn law enforcement deputies" responsible for safety and crime prevention in schools. SRDs are training to also be CHAMPS Instructors. SRDs work closely with school adminstrators in an effort to create a safer environment for both students and staff. The responsiblity of SRDs are similar to regular patrol deputies in that they have the ability to make arrests, respond to calls for service and document incidents. School Resource Deputies typically have additional duties including mentoring and conducting presentations on youth-related issues. The Camden County School Board pays 50% of all expenses pertaining to the School Resouce Deputy Program.

• Since September 11, 2001, and now with the added danger of local attacks on law enforcement, complacency is no longer an option. We remain a nation at risk to terrorist attacks and will remain at risk for the foreseeable future. We must remain vigilant, prepared and ready to deter such attacks on all threat conditions. Because criminal activities are inevitable and on the rise, the overall responsibility for the management of the incident and command responsibility lay with law enforcement personnel. Preparation for these acts must include planning, training, equipment and added personnel that will allow law enforcement to effectively respond and operate in a contaminated and hostile environment while carrying out their duties.

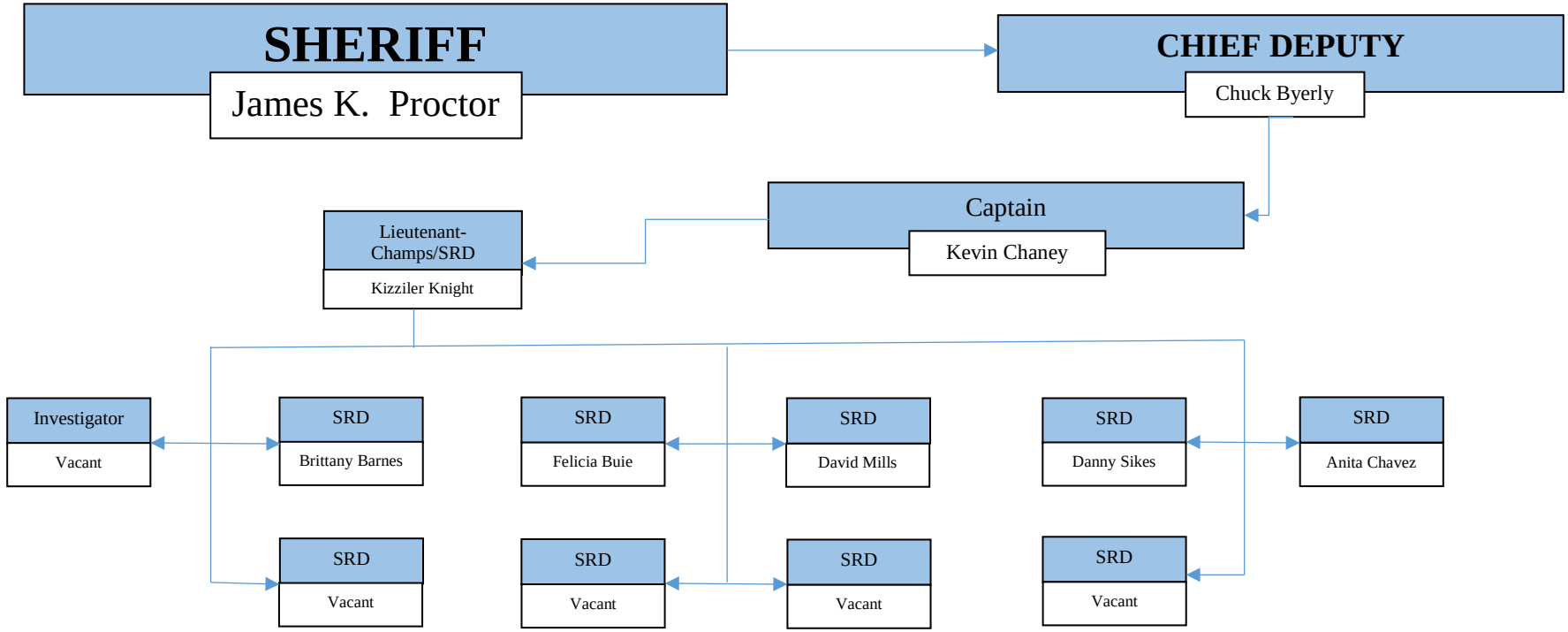
• Investigators need to know how to access and secure data from mobile devices, social media, Fitbits and any other devices that store computerized data and the so-called "dark web". If we are to be successful in combating crime in the 21st century, the Sheriff's Office must stay ahead of the growth in Camden County and have the training, tools and skilled personnel in order to understand the changing nature of crime and to be resourceful in investigating new types of crime. The Sheriff's Office will continue working in conjunction with the Camden County Board of Commissioners and the Camden County School Board to update our current equipment in order to continually provide a safe and effective means of response time to critical incidents and all criminal acts against the citizens of Camden County, Georgia, our schools and our community.

**VI. New Income Sources/Ideas:**

• DOJ Bulletproof Vest Partnership Grant: Every 5 years the DOJ reimburses 50% of a Threat Level II vest to each deputy. • The Camden County School Board reimburses the Sheriff's Office 50% of any expenses for the SRD program. Saving money for the County is a priority to the Sheriff's Office and researching possible funding sources for LE related needs is a common practice. Establishing a workable budget that encompasses an operational plan and response to critical incidents, establishing training for officers and county personnel, procuring the proper and necessary equipment to effectively respond to situations and developing public education programs (i.e.: Citizen's Academy, SRD Program, CHAMPS and awareness through Social Media) will no doubt increase this community's confidence in the Sheriff's Office, as well as the Camden County Commissioners, while reducing the level of fear concerning such events within the community. - The Sheriff's Office and School Board are currently discussing increasing the number of SRD's next years' budgets will include. CCSO is proposing adding 4 additional SRDs for FY2022.

# Camden County Sheriff's Office

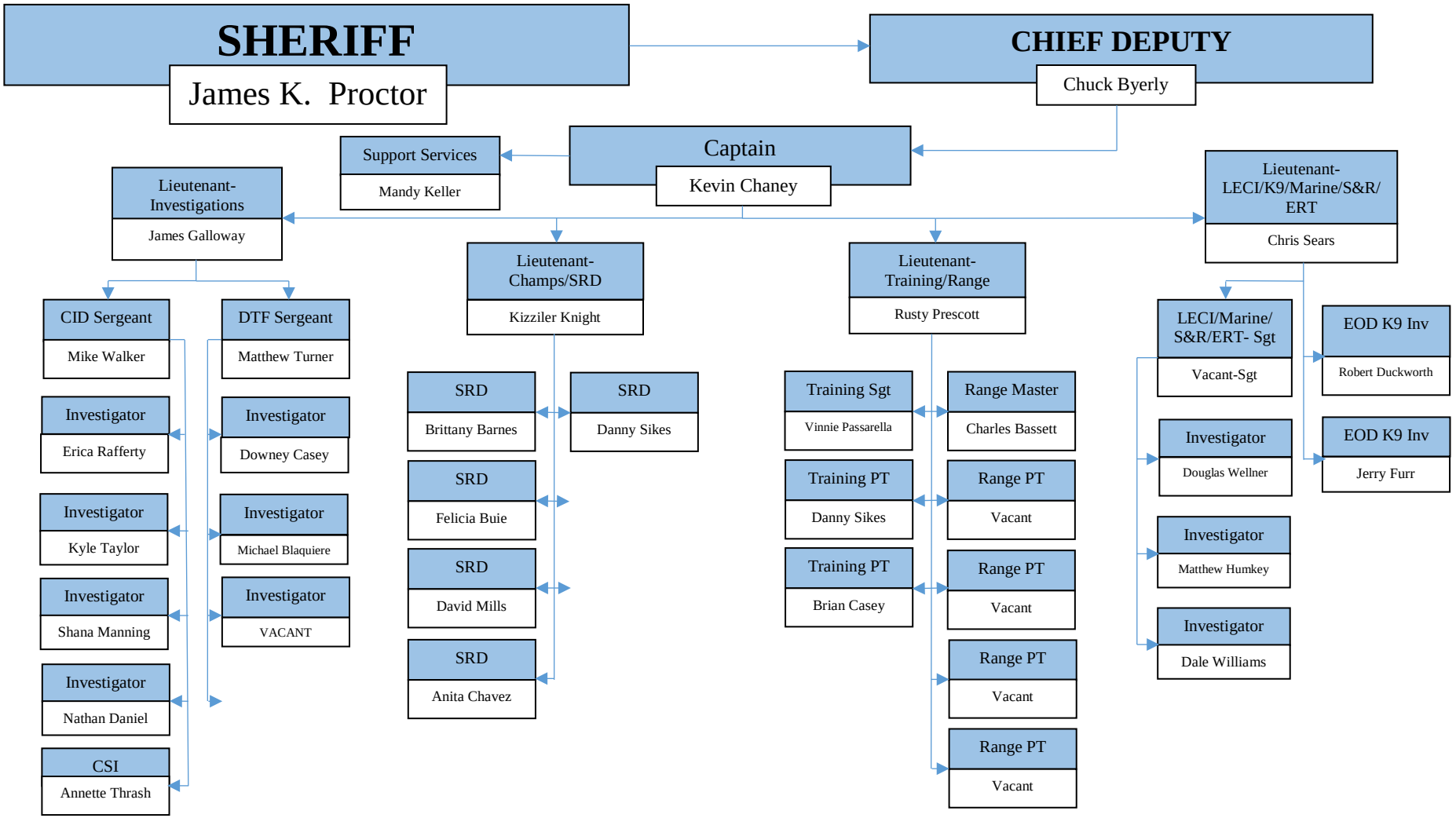
# School Resource Deputy Program Organizational Chart




- Camden County School Board will pay 50% of all expenses for 9 School Resource Deputies and 1 School Resource Investigator for FY2021.

# Camden County Sheriff's Office

## 3300 - Special Operations Organizational Chart






# Section 5. Public Works

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 4250 - CRS, EROSION & SEDIMENT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-4250-511100 | SALARIES - REGULAR EMPLOYE | 0.00 | 61,098.41 | 61,718.73 | 60,632.00 | 106,838.00 | 46,206.00 | 76.21% |
| 100-5-4250-512200 | SOCIAL SECURITY TAXES | 0.00 | 4,673.82 | 4,721.79 | 4,638.00 | 8,173.00 | 3,535.00 | 76.22% |
| 100-5-4250-512400 | RETIREMENT | 0.00 | 1,818.96 | 1,772.80 | 1,819.00 | 1,855.00 | 36.00 | 1.98% |
| 100-5-4250-512403 | RETIREMENT:COUNTY MATCH | 0.00 | 3,637.92 | 3,545.60 | 3,638.00 | 3,710.00 | 72.00 | 1.98% |
| 100-5-4250-512904 | UNIFORMS | 0.00 | 0.00 | 320.00 | 300.00 | 600.00 | 300.00 | 100.00% |
| 100-5-4250-512905 | SAFETY EQUIPMENT | 0.00 | 0.00 | 0.00 | 150.00 | 150.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **0.00** | **71,229.11** | **72,078.92** | **71,177.00** | **121,326.00** | **50,149.00** | **70.46%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-4250-521335 | C/S - ANNUAL SOFTWARE MAI | 0.00 | 999.75 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4250-522100 | JANITORIAL -CONTRACTS | 0.00 | 122.64 | 129.94 | 120.00 | 667.00 | 547.00 | 455.83% |
| 100-5-4250-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 682.32 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-4250-522202 | REP & MT OFFICE EQUIPMENT | 0.00 | 0.00 | 0.00 | 400.00 | 400.00 | 0.00 | 0.00% |
| 100-5-4250-522203 | REP & MT RADIOS | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-4250-523200 | TELEPHONE | 0.00 | 249.72 | 252.93 | 344.00 | 300.00 | -44.00 | -12.79% |
| 100-5-4250-523201 | CELL PHONES | 0.00 | 685.03 | 518.18 | 530.00 | 1,120.00 | 590.00 | 111.32% |
| 100-5-4250-523400 | PRINTING | 0.00 | 515.14 | 663.20 | 1,400.00 | 1,400.00 | 0.00 | 0.00% |
| 100-5-4250-523500 | TRAVEL | 0.00 | 162.95 | 0.00 | 1,250.00 | 1,750.00 | 500.00 | 40.00% |
| 100-5-4250-523600 | DUES & SUBSCRIPTIONS | 0.00 | 360.00 | 165.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-4250-523700 | EDUCATION & TRAINING | 0.00 | 100.00 | 0.00 | 1,500.00 | 1,750.00 | 250.00 | 16.67% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **0.00** | **3,195.23** | **3,411.57** | **8,294.00** | **10,137.00** | **1,843.00** | **22.22%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-4250-531100 | OFFICE SUPPLIES | 0.00 | 0.00 | 20.50 | 200.00 | 2,708.00 | 2,508.00 | 1,254.00% |
| 100-5-4250-531101 | MINOR OPERATING $0 - $499 | 0.00 | 26.95 | 300.76 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-4250-531102 | POSTAGE | 0.00 | 336.99 | 172.55 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-4250-531103 | COMPUTER SUPPLIES | 0.00 | 29.25 | 227.49 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-4250-531104 | JANITORIAL SUPPLIES | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-4250-531122 | VEHICLE SUPPLIES | 0.00 | 360.71 | 103.55 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-4250-531210 | WATER & SEWER | 0.00 | 62.79 | 63.77 | 82.00 | 82.00 | 0.00 | 0.00% |
| 100-5-4250-531230 | ELECTRIC | 0.00 | 1,001.29 | 1,285.93 | 1,150.00 | 1,500.00 | 350.00 | 30.43% |
| 100-5-4250-531250 | OIL | 0.00 | 0.00 | 47.88 | 100.00 | 50.00 | -50.00 | -50.00% |
| 100-5-4250-531270 | FUEL | 0.00 | 669.28 | 763.67 | 1,800.00 | 2,700.00 | 900.00 | 50.00% |
| 100-5-4250-531601 | COMPUTERS $500 - $4,999 | 0.00 | 0.00 | 0.00 | 0.00 | 2,500.00 | 2,500.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **0.00** | **2,487.26** | **2,986.10** | **7,032.00** | **13,240.00** | **6,208.00** | **88.28%** |
| **Total Department: 4250 - CRS, EROSION & SEDIMENT:** | | **0.00** | **76,911.60** | **78,476.59** | **86,503.00** | **144,703.00** | **58,200.00** | **67.28%** |

**I. Program Title: General Government - Community Rating System, and Erosion & Sedimentation Program**

Core Services

*The Camden County CRS, E & S Program is structured towards improving environmental awareness, thus benefiting the citizens of the county.*

**This Program is: Not Mandated ( X ) Mandated: Federal ( ) State ( ) Local ( )**

**II. Mission / Key Objectives**

*The CRS, E & S Program currently identifies the following focus areas necessary to carry out the mission of Camden County.*
*-Preserve and enhance the quality of life for its citizens by ensuring quality installation with compliance to State of Georgia Ordinances and guidelines.*

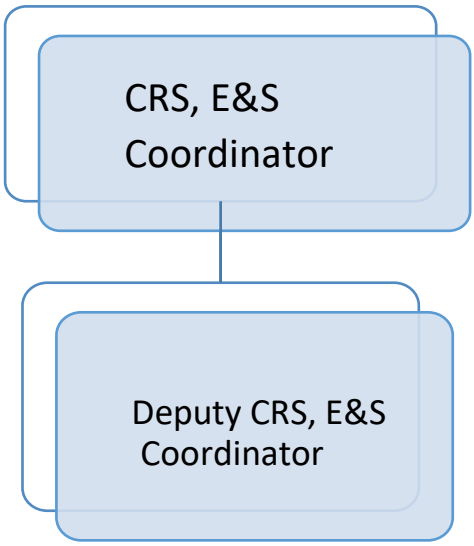
| | | | | |
|---|---|---|---|---|
| | *Budget reflects essential spending to oversee Capital Road Projects, Land Disturbance Program, and CRS responsibilities. Additional duies of CRS, FEMA, & EPD Project Management have been absorbed.* | *Budget reflects essential spending to oversee Capital Road Projects, Land Disturbance Program, and CRS responsibilities. Additional duies of CRS, FEMA, & EPD Project Management have been absorbed. Budget has been adjusted to be removed from Public* | *Budget reflects essential spending to oversee Capital Road Projects, Land Disturbance Program, CRS, and Grant related responsibilities. Additional duies of CRS, FEMA, & EPD Project Management have* | *Budget reflects essential spending to oversee Capital Road Projects, Land Disturbance Program, CRS, and Grant related responsibilities. Additional duies of CRS, FEMA, & EPD Project Management have been absorbed.* |
| **III. Performance Measures** | **FY 2018-19 Actual** | **FY 2019-20 Actual** | **FY 2020-21 Actual** | **FY 2021-22 Projection** |
| Number of Land Disturbance Permits Issued. | 4 | 7 | 4 | 6 |
| Number of Complaints Recorded. | 1 | 6 | 5 | 2 |
| FEMA ISO CRS Rating | 6 | 6 | 6 | 6 |
| % Flood Insurance Premium Savings to Policy Holders for Flood Hazard Area / Preferred Risk | 20/10 | 20/10 | 20/10 | 20/0 |
| GDOT / FHWA Aid Grants | 1 | 1 | 1 | 0 |
| Revenue due to Business | $1,900.00 | $1,876.00 | $2,238.00 | $2,000.00 |
| **IV. Resources:** | **FY 2018 Projection** | **FY 2019 Projection** | **FY 2020-21 Actual** | **FY 2021-22 Projection** |
| Full Time Employees | 1 | 1 | 1 | 2 |
| Part Time Employees | 0 | 0 | 0 | 0 |
| Funding from Board of Commissioners | $14,000 | $88,718 | $86,503 | $144,703 |

**V. Explanation of Changes**

*The Program Budget reflects essential expenditures & capital requests to manage tasks in the 3 diciplines of job description.*

CAMDEN COUNTY BOARD OF COMMISSIONERS
CRS, Erosions & Sediment Coordinator - 4250
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 4900 - FLEET SERVICES** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-4900-511100 | SALARIES | 138,452.15 | 161,247.83 | 162,719.95 | 181,295.00 | 196,940.00 | 15,645.00 | 8.63% |
| 100-5-4900-511300 | OVERTIME | 3,513.77 | 10,199.30 | 5,711.01 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 100-5-4900-512200 | SOCIAL SECURITY TAXES | 10,296.27 | 12,561.86 | 12,411.73 | 13,869.00 | 15,065.00 | 1,196.00 | 8.62% |
| 100-5-4900-512400 | RETIREMENT | 2,640.98 | 3,230.73 | 2,719.28 | 4,803.00 | 2,039.00 | -2,764.00 | -57.55% |
| 100-5-4900-512403 | RETIREMENT-COUNTY MATCH | 3,859.65 | 2,560.57 | 961.92 | 4,530.00 | 540.00 | -3,990.00 | -88.08% |
| 100-5-4900-512904 | UNIFORMS | 1,491.23 | 1,286.37 | 1,304.17 | 1,650.00 | 1,650.00 | 0.00 | 0.00% |
| 100-5-4900-512905 | SAFETY EQUIPMENT | 277.15 | 1,686.18 | 1,219.58 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **160,531.20** | **192,772.84** | **187,047.64** | **210,147.00** | **220,234.00** | **10,087.00** | **4.80%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-4900-521335 | C/S-ANNUAL SOFTWARE MAIN | 1,070.57 | 10,233.57 | 13,331.00 | 15,000.00 | 15,000.00 | 0.00 | 0.00% |
| 100-5-4900-522100 | JANITORIAL- CONTRACTS | 1,127.04 | 1,585.65 | 1,640.12 | 1,500.00 | 1,634.00 | 134.00 | 8.93% |
| 100-5-4900-522201 | REP & MT-COMPUTERS | 0.00 | 198.39 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4900-522204 | REP & MT-SMALL EQUIPMENT | 420.13 | 0.00 | 1,897.44 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-4900-522220 | REP & MT-VEHICLES | 263.20 | 10,078.98 | -6,342.20 | 5,000.00 | 5,000.00 | 0.00 | 0.00% |
| 100-5-4900-522221 | REP & MT HEAVY EQUIPMENT | 583.90 | 22,709.95 | 40,397.77 | 10,000.00 | 7,000.00 | -3,000.00 | -30.00% |
| 100-5-4900-522222 | R&M ADMIN VEHICLES | 140.43 | 395.94 | 307.08 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4900-523200 | TELEPHONE | 790.50 | 792.00 | 795.21 | 1,000.00 | 800.00 | -200.00 | -20.00% |
| 100-5-4900-523201 | CELL PHONES | 1,630.19 | 2,482.46 | 2,569.24 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-4900-523300 | ADVERTISING & PUBLISHING | 2,027.81 | 0.00 | 0.00 | 1,000.00 | 500.00 | -500.00 | -50.00% |
| 100-5-4900-523500 | TRAVEL | 33.33 | 387.22 | 2,092.81 | 2,600.00 | 6,000.00 | 3,400.00 | 130.77% |
| 100-5-4900-523600 | DUES & SUBSCRIPTIONS | 37.11 | 219.36 | 39.36 | 500.00 | 1,000.00 | 500.00 | 100.00% |
| 100-5-4900-523700 | EDUCATION & TRAINING | 250.00 | 943.34 | 2,054.47 | 3,700.00 | 4,000.00 | 300.00 | 8.11% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **8,374.21** | **50,026.86** | **58,782.30** | **44,300.00** | **44,934.00** | **634.00** | **1.43%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-4900-531100 | OFFICE SUPPLIES | 137.75 | 574.48 | 1,208.60 | 600.00 | 600.00 | 0.00 | 0.00% |
| 100-5-4900-531101 | MINOR OPERATING SUPPLIES | 4,423.31 | 15,970.70 | 17,886.61 | 17,700.00 | 12,000.00 | -5,700.00 | -32.20% |
| 100-5-4900-531103 | COMPUTER SUPPLIES | 360.53 | 882.58 | 350.94 | 2,000.00 | 300.00 | -1,700.00 | -85.00% |
| 100-5-4900-531104 | JANITORIAL SUPPLIES | 55.56 | 36.20 | 288.29 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-4900-531120 | TIRES & TUBES | 2,702.18 | 4,241.10 | 18,280.88 | 19,500.00 | 2,500.00 | -17,000.00 | -87.18% |
| 100-5-4900-531122 | VEHICLE SUPPLIES | 3,641.78 | 13,992.17 | 11,704.32 | 5,000.00 | 5,000.00 | 0.00 | 0.00% |
| 100-5-4900-531123 | HEAVY EQUIPMENT SUPPLIES | 21,776.73 | 41,964.53 | 11,250.23 | 5,000.00 | 2,500.00 | -2,500.00 | -50.00% |
| 100-5-4900-531130 | R & M BUILDING SUPPLIES | 404.40 | 397.52 | 408.13 | 1,000.00 | 3,300.00 | 2,300.00 | 230.00% |
| 100-5-4900-531198 | HEATING FUELS | 1,137.56 | 933.74 | 1,428.85 | 1,350.00 | 1,350.00 | 0.00 | 0.00% |
| 100-5-4900-531230 | ELECTRIC | 4,832.35 | 5,173.72 | 6,763.30 | 9,000.00 | 7,500.00 | -1,500.00 | -16.67% |
| 100-5-4900-531250 | OIL | 3,549.80 | 6,033.06 | 6,300.18 | 7,000.00 | 6,000.00 | -1,000.00 | -14.29% |
| 100-5-4900-531270 | FUEL | 4,766.95 | 8,622.81 | 3,859.24 | 6,300.00 | 6,000.00 | -300.00 | -4.76% |
| 100-5-4900-531271 | FUEL - ADMIN FLEET VEHICLES | -1,577.48 | -3,134.41 | -1,873.46 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-4900-531300 | OTHER SUPPLIES | 99.45 | 885.87 | 573.55 | 1,250.00 | 1,250.00 | 0.00 | 0.00% |
| 100-5-4900-531600 | SMALL EQUIPMENT | 1,398.29 | 6,032.52 | 12,298.50 | 8,000.00 | 13,000.00 | 5,000.00 | 62.50% |
| 100-5-4900-531601 | COMPUTER $500 - $4,999 | 0.00 | 0.00 | 3,973.22 | 2,200.00 | 4,500.00 | 2,300.00 | 104.55% |
| | **Total Class: 53 - SUPPLIES:** | **47,709.16** | **102,606.59** | **94,701.38** | **86,200.00** | **66,100.00** | **-20,100.00** | **-23.32%** |
| | **Total Department: 4900 - FLEET SERVICES:** | **216,614.57** | **345,406.29** | **340,531.32** | **340,647.00** | **331,268.00** | **-9,379.00** | **-2.75%** |

**Program Title: Fleet Services**

**I. Core Services**

The Camden County Fleet Services is committed to keeping all County Vehicle assets in safe, reliable and dependable condition.

The program is NOT MANDATED ( X ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

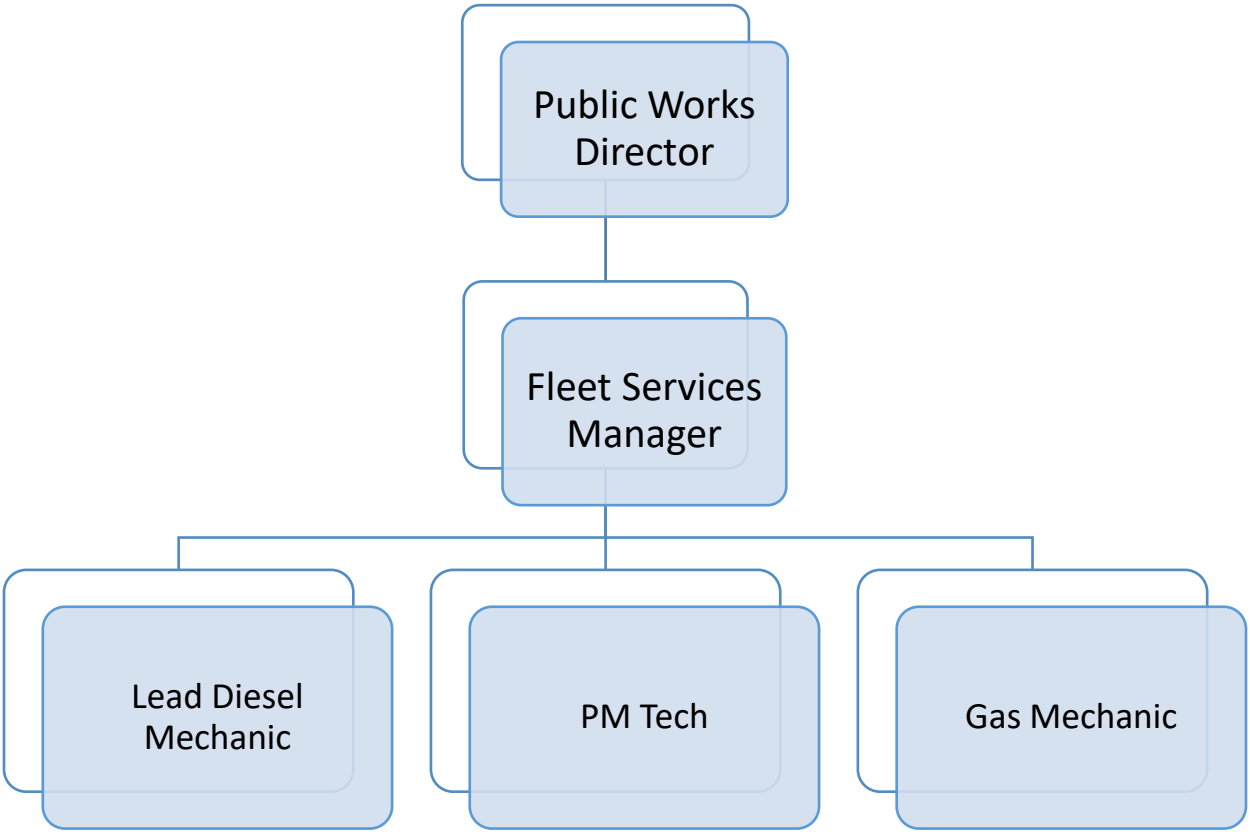
The Fleet Services division preserves and enhances the safety of employees and citizens by ensuring quality maintenance and repair of County owned vehicles. Fleet Services' goal is to be more responsible for in house repairs and limiting outsourcing. Also, to insure all vehicles and equipment repairs are completed in a timely manner and put back in services for use as soon as possible.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Number of vehicles maintained | 220 | 180 | 200 | 300 | 300 |
| Number of vehicles repaired | 190 | 250 | 260 | | |
| | | | | | |
| | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Director (Contracted with City of Kingsland) | 0.00 | 0.00 | 0.00 | | |
| Director | 0.00 | 0.20 | 0.20 | 0.20 | 0.20 |
| Fleet Services Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead Diesel Mechanic | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Diesel Mechanic | 1.00 | 1.00 | 1.00 | 0.00 | 0.00 |
| PM Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Gas Mechanic | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | | | | | |
| Total Staffing Resources | 5.00 | 5.20 | 5.20 | 4.20 | 4.20 |
| | | | | | |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY 2022 |
| General Fund $ (BOCC) | $ 226,786 | $ 216,615 | $ 345,406 | $ 318,447 | $ 331,268 |

**V. Explanation of Changes:**

CAMDEN COUNTY BOARD OF COMMISSIONERS
FLEET SERVICES - 4900
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 4200 - PUBLIC WORKS** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-4200-511100 | SALARIES - REGULAR EMPLOY | 654,947.20 | 647,983.99 | 742,393.64 | 761,701.00 | 813,920.00 | 52,219.00 | 6.86% |
| 100-5-4200-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 1,724.00 | 0.00 | 3,840.00 | 3,840.00 | 0.00% |
| 100-5-4200-511300 | OVERTIME | 4,893.11 | 7,958.38 | 6,759.10 | 5,000.00 | 6,000.00 | 1,000.00 | 20.00% |
| 100-5-4200-512100 | GROUP INSURANCE (PREMIUM | 7.40 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-512200 | SOCIAL SECURITY TAXES | 46,787.11 | 46,440.55 | 54,587.50 | 58,270.00 | 61,141.00 | 2,871.00 | 4.93% |
| 100-5-4200-512400 | RETIREMENT | 16,205.20 | 15,433.74 | 13,983.72 | 16,833.00 | 18,917.00 | 2,084.00 | 12.38% |
| 100-5-4200-512403 | RETIREMENT: COUNTY MATCH | 23,945.92 | 19,326.28 | 20,401.41 | 27,993.00 | 24,847.00 | -3,146.00 | -11.24% |
| 100-5-4200-512904 | UNIFORMS | 5,164.23 | 4,750.06 | 6,163.17 | 4,500.00 | 4,500.00 | 0.00 | 0.00% |
| 100-5-4200-512905 | SAFETY EQUIPMENT | 5,977.52 | 3,472.27 | 2,854.32 | 2,500.00 | 3,000.00 | 500.00 | 20.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **757,927.69** | **745,365.27** | **848,866.86** | **876,797.00** | **936,165.00** | **59,368.00** | **6.77%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-4200-521201 | LEGAL FEES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-521203 | DRUG SCREEN/BACKGROUND | 0.00 | 0.00 | 85.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-521224 | COUNTY PROJECT CLEAN UP | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-521254 | CONTRACT SERVICES-ADMIN | 35,188.21 | 0.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-521256 | CONTR SERV GENERAL LABOR | 11,100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-521335 | C/S - ANNUAL SOFTWARE MAI | 4,566.14 | 1,141.64 | 7,343.35 | 7,350.00 | 1,500.00 | -5,850.00 | -79.59% |
| 100-5-4200-522100 | JANITORIAL - CONTRACTS | 1,235.28 | 1,431.98 | 1,412.74 | 1,200.00 | 1,634.00 | 434.00 | 36.17% |
| 100-5-4200-522200 | ROAD PROJ-OUTSIDE SOURCE | 18,105.45 | 0.00 | 0.00 | 0.00 | 8,500.00 | 8,500.00 | 0.00% |
| 100-5-4200-522202 | REP & MT OFF EQUIPMENT | 506.70 | 406.78 | 1,415.13 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-4200-522203 | REP & MT RADIOS | 3,486.12 | 4,078.50 | 3,131.65 | 4,000.00 | 4,000.00 | 0.00 | 0.00% |
| 100-5-4200-522204 | REP & MT OTHER EQUIPMENT | 255.72 | 1,711.89 | 484.47 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-4200-522210 | MINOR ROAD PROJECTS & REP | 0.00 | 550.00 | 1,477.23 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-522220 | REP & MT VEHICLES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-522221 | REP & MT HEAVY EQUIPMENT | 14,407.95 | 4,378.24 | 52,677.24 | 20,000.00 | 30,000.00 | 10,000.00 | 50.00% |
| 100-5-4200-522223 | REP & MT DRY HYDRANTS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-522320 | EQUIPMENT RENTAL | 35,578.87 | 80,159.40 | 79,947.94 | 80,000.00 | 105,000.00 | 25,000.00 | 31.25% |
| 100-5-4200-523200 | TELEPHONE | 2,091.60 | 1,850.88 | 1,866.93 | 2,400.00 | 2,000.00 | -400.00 | -16.67% |
| 100-5-4200-523201 | CELL PHONES | 3,603.32 | 2,145.83 | 3,078.84 | 3,000.00 | 2,500.00 | -500.00 | -16.67% |
| 100-5-4200-523300 | ADVERTISING & PUBLISHING | 3,367.65 | 230.00 | 914.44 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-4200-523400 | PRINTING | 423.93 | 0.00 | 39.00 | 500.00 | 250.00 | -250.00 | -50.00% |
| 100-5-4200-523500 | TRAVEL | 1,432.61 | 1,705.79 | 102.82 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 100-5-4200-523600 | DUES & SUBSCRIPTIONS | 480.07 | 39.37 | 777.59 | 0.00 | 300.00 | 300.00 | 0.00% |
| 100-5-4200-523700 | EDUCATION & TRAINING | 1,090.00 | 2,286.20 | 3,695.62 | 2,000.00 | 2,500.00 | 500.00 | 25.00% |
| 100-5-4200-523800 | PROFESSIONAL LICENSES | 0.00 | 570.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **136,919.62** | **102,686.50** | **159,449.99** | **124,150.00** | **161,884.00** | **37,734.00** | **30.39%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-4200-531100 | OFFICE SUPPLIES | 838.71 | 798.22 | 1,123.60 | 500.00 | 1,500.00 | 1,000.00 | 200.00% |
| 100-5-4200-531101 | MINOR OPERATING $0 - $499 | 2,876.55 | 792.27 | 5,035.69 | 3,000.00 | 1,500.00 | -1,500.00 | -50.00% |
| 100-5-4200-531102 | POSTAGE | 143.23 | 2.33 | 208.08 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-4200-531103 | COMPUTER SUPPLIES | 466.57 | 0.00 | 120.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-531104 | JANITORIAL SUPPLIES | 662.76 | 720.50 | 657.40 | 800.00 | 800.00 | 0.00 | 0.00% |
| 100-5-4200-531106 | MEDICAL SUPPLIES-GENERAL | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-531120 | TIRES & TUBES | 13,749.62 | 3,295.19 | 20,479.98 | 12,500.00 | 12,500.00 | 0.00 | 0.00% |
| 100-5-4200-531122 | VEHICLE SUPPLIES | 6,937.33 | 14,506.59 | 46,437.90 | 46,500.00 | 17,500.00 | -29,000.00 | -62.37% |
| 100-5-4200-531123 | HEAVY EQUIPMENT SUPPLIES | 75,277.59 | 57,487.26 | 70,957.08 | 70,000.00 | 80,000.00 | 10,000.00 | 14.29% |
| 100-5-4200-531130 | R & M BUILDING SUPPLIES | 367.91 | 493.28 | 739.60 | 750.00 | 750.00 | 0.00 | 0.00% |
| 100-5-4200-531140 | SAND, GRAVEL, CEMENT, ETC | 61,454.84 | 62,095.03 | 56,247.16 | 65,000.00 | 75,000.00 | 10,000.00 | 15.38% |
| 100-5-4200-531141 | CULVERTS | -15,377.69 | 18,282.32 | 752.71 | 20,000.00 | 25,000.00 | 5,000.00 | 25.00% |
| 100-5-4200-531142 | SIGNS & POSTS | 4,076.21 | 1,469.85 | 10,350.71 | 4,000.00 | 6,000.00 | 2,000.00 | 50.00% |
| 100-5-4200-531198 | HEATING FUELS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-531206 | CAMDEN PROJECT CLEANUP | 539.98 | 498.23 | 3,687.45 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-531210 | WATER & SEWER | 927.59 | 933.42 | 1,112.46 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-4200-531230 | ELECTRIC | 19,275.39 | 19,826.81 | 19,870.47 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| 100-5-4200-531250 | OIL | 2,177.39 | 1,262.17 | 1,710.89 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-4200-531270 | FUEL | 118,631.01 | 98,588.11 | 131,588.36 | 134,300.00 | 114,300.00 | -20,000.00 | -14.89% |
| 100-5-4200-531300 | OTHER SUPPLIES | 587.85 | 861.95 | 1,128.91 | 750.00 | 750.00 | 0.00 | 0.00% |
| 100-5-4200-531600 | SMALL EQUIP $500 - $4,999 | 9,400.29 | 3,060.38 | 3,525.20 | 5,500.00 | 9,000.00 | 3,500.00 | 63.64% |
| 100-5-4200-531601 | COMPUTERS $500 - $4,999 | 1,975.53 | -129.24 | 1,923.53 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-4200-531603 | FURNITURE $500 - $4,999 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-532200 | ROAD PROJ-INHOUSE | 1,289.00 | 49.99 | 451.17 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-4200-532202 | BORROW PITS | 5,861.27 | 11,887.23 | 2,384.56 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-4200-536056 | ROAD DEPARTMENT BLDG | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **312,138.93** | **296,781.89** | **380,492.91** | **390,900.00** | **371,900.00** | **-19,000.00** | **-4.86%** |
| | **Total Department: 4200 - PUBLIC WORKS:** | **1,206,986.24** | **1,144,833.66** | **1,388,809.76** | **1,391,847.00** | **1,469,949.00** | **78,102.00** | **5.61%** |

**Program Title: Public Works - Road Department**

**I. Core Services**

The Camden County Road Department is committed to keeping all County Roads open, safe and accessible to its public.

The program is NOT MANDATED ( x ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

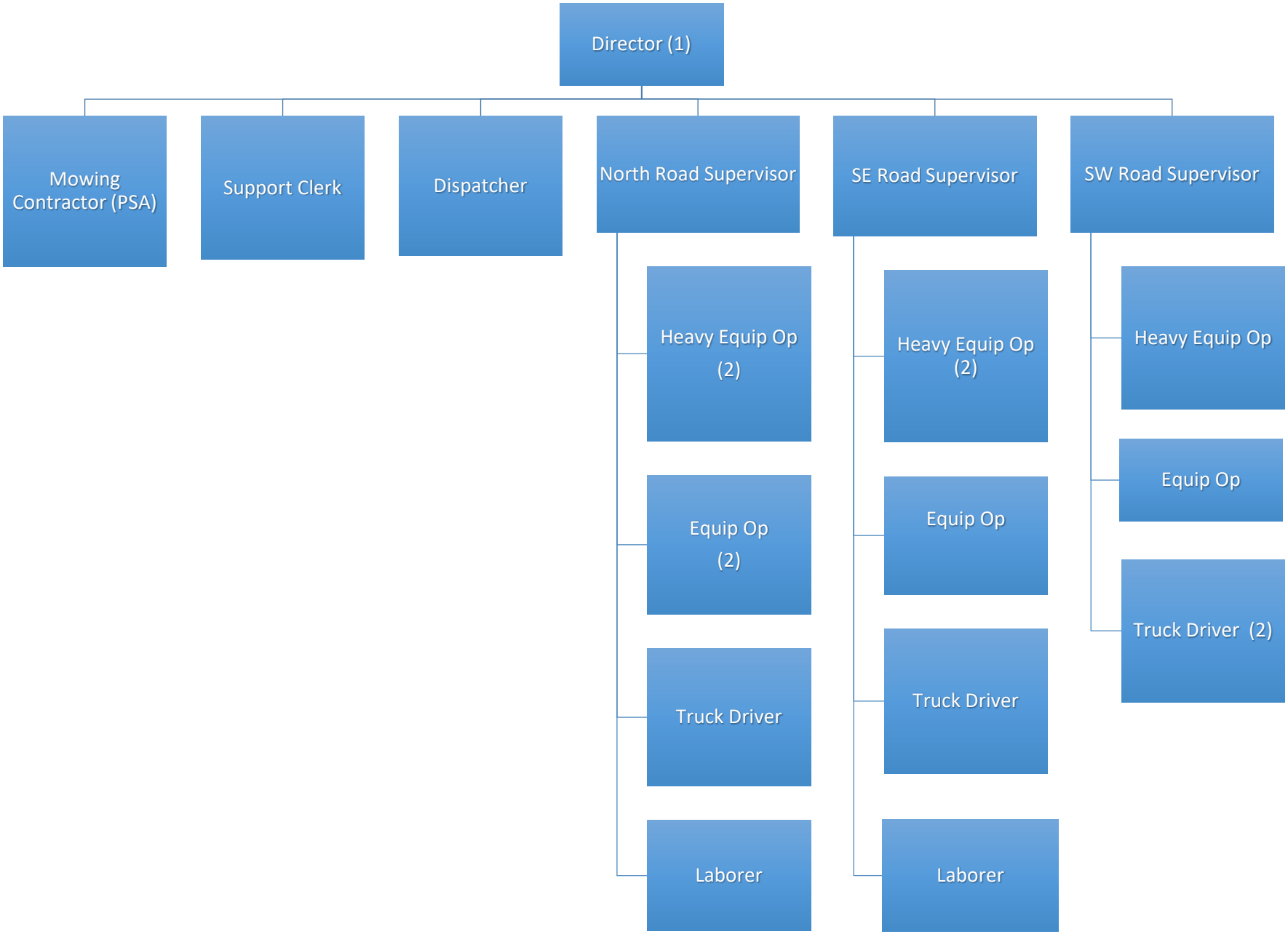
The Public Works Road Department currently identifies the following focus areas necessary to carry out the mission of Camden County. -Preserve and enhance the quality of life for its citizens by ensuring quality installation & maintenance of road system, also by insuring that all fleet assets are upheld to the best operating standard.

| **III. Performance Measures** | Actual FY 2018 | Actual FY2019 | Actual FY2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Mileage (Blade Miles) of Road Maintenance (grading, mowing, drainage, etc. | 14,527 | 12,287 | 13,500 | 14,632 | 16,000 |
| Mileage of Unimproved Roads Maintained | | | 125 | 125 | 127 |
| Mileage of Improved Roads Maintained | | | 170 | 170 | 172 |
| Mileage of Improved Roads Resurfaced/Paved | 2 | 2 | 5 | 6.06 | 10 |
| # of Bridges Maintained | | | | 37 | 37 |
| # of Miles ROW side trimmed | | | | 125 | 200 |
| # of Miles ROW Ditches Cleaned | | | 12 | 12 | 24 |
| Outfall Ditches inspected/Cleaned | | | | | 50 |
| # of Signs Replaced | | | | | 250 |
| # of Existing Culvert pipes replaced | | | | | 75 |
| # of New Culvert pipes installed | | | 26 | 25 | 25 |
| GDOT/FHWA Aid Grants (LMIG-State Grant) | 2 | 1 | 3 | 1 | 1 |
| Revenue due to Business (Driveway Pipe Sales/ROW Permits) | $18,120 | $18,154 | $ 18,700.00 | $ 21,638.00 | $ 60,000.00 |
| Revenue due to business (Timber ROW Permit) | | | | | $ 30,000.00 |
| | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Full Time Employees | 21 | 21 | 19 | 21 | 22 |
| | | | | | |
| Total Staffing Resources | 21 | 21 | 19 | 21 | 22 |

| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY2020 | Adopted FY2021 | Projected FY2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 1,183,289 | $ 1,206,986 | $1,144,834 | $1,332,847 | $ 1,469,949 |

**V. Explanation of Changes:**

Addition of Mileage of Improved/Unimproved maintained road miles. Addition of 6 lines of Right of Way maintenance performed that has production being tracked. Side Trimming, Ditch Cleaning, Culvert installation, Outfall ditch maintenance. Added Timber ROW permit for review).


Director (1)
Mowing Contractor (PSA)
Support Clerk
Dispatcher
North Road Supervisor
SE Road Supervisor
SW Road Supervisor
Heavy Equip Op (2)
Equip Op (2)
Truck Driver
Laborer
Heavy Equip Op (2)
Equip Op
Truck Driver
Laborer
Heavy Equip Op
Equip Op
Truck Driver (2)




# Section 6. Health & Welfare

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 5400 - FAMILY & CHILDREN'S SRVC** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-5400-521205 | PEST CONTROL | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5400-521230 | CONTRACTED R&M ALL BLDGS | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-5400-522100 | JANITORIAL - CONTRACTS | 11,216.64 | 11,216.64 | 10,936.12 | 11,200.00 | 18,108.00 | 6,908.00 | 61.68% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **11,216.64** | **11,216.64** | **10,936.12** | **11,700.00** | **18,608.00** | **6,908.00** | **59.04%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-5400-531104 | JANITORIAL SUPPLIES | 664.36 | 374.23 | 316.85 | 570.00 | 570.00 | 0.00 | 0.00% |
| 100-5-5400-531210 | WATER & SEWER | 540.22 | 504.90 | 385.20 | 600.00 | 600.00 | 0.00 | 0.00% |
| 100-5-5400-531230 | ELECTRIC | 13,356.92 | 13,985.35 | 10,456.48 | 15,600.00 | 15,600.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **14,561.50** | **14,864.48** | **11,158.53** | **16,770.00** | **16,770.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-5400-572018 | DFACS - BUDGET PAYMENT | 60,999.96 | 75,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | 0.00 | 0.00% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **60,999.96** | **75,000.00** | **75,000.00** | **75,000.00** | **75,000.00** | **0.00** | **0.00%** |
| **Total Department: 5400 - FAMILY & CHILDREN'S SRVC:** | | **86,778.10** | **101,081.12** | **97,094.65** | **103,470.00** | **110,378.00** | **6,908.00** | **6.68%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 5100 - HEALTH DEPARTMENT** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-5100-521205 | PEST CONTROL | 0.00 | 0.00 | 0.00 | 150.00 | 150.00 | 0.00 | 0.00% |
| 100-5-5100-521230 | CONTRACTED R&M ALL BLDGS | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-5100-521254 | CONTRACT SVC-ADMINISTRAT | 0.00 | 589.90 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5100-522100 | JANITORIAL - CONTRACTS | 18,730.32 | 18,730.32 | 18,262.06 | 19,500.00 | 21,172.00 | 1,672.00 | 8.57% |
| 100-5-5100-523200 | TELEPHONE | 0.00 | 0.00 | 0.00 | 330.00 | 0.00 | -330.00 | -100.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **18,730.32** | **19,320.22** | **18,262.06** | **20,480.00** | **21,822.00** | **1,342.00** | **6.55%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-5100-531104 | JANITORIAL SUPPLIES | 524.71 | 423.60 | 778.82 | 400.00 | 721.00 | 321.00 | 80.25% |
| 100-5-5100-531122 | VEHICLE SUPPLIES | 669.91 | -44.78 | 1,365.83 | 400.00 | 400.00 | 0.00 | 0.00% |
| 100-5-5100-531210 | WATER & SEWER | 1,383.34 | 1,254.44 | 1,217.01 | 1,300.00 | 1,355.00 | 55.00 | 4.23% |
| 100-5-5100-531230 | ELECTRIC | 20,147.32 | 17,282.43 | 18,332.63 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| 100-5-5100-531250 | OIL | 0.00 | 0.00 | 0.00 | 30.00 | 30.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **22,725.28** | **18,915.69** | **21,694.29** | **22,130.00** | **22,506.00** | **376.00** | **1.70%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-5100-572008 | MENTAL HEALTH BUDGET PYM | 36,600.00 | 36,600.00 | 36,600.00 | 36,600.00 | 36,600.00 | 0.00 | 0.00% |
| 100-5-5100-572012 | HEALTH BUDGET | 280,100.04 | 230,100.00 | 280,100.04 | 280,100.00 | 280,100.00 | 0.00 | 0.00% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **316,700.04** | **266,700.00** | **316,700.04** | **316,700.00** | **316,700.00** | **0.00** | **0.00%** |
| **Total Department: 5100 - HEALTH DEPARTMENT:** | | **358,155.64** | **304,935.91** | **356,656.39** | **359,310.00** | **361,028.00** | **1,718.00** | **0.48%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 5144 - MOSQUITO CONTROL** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-5144-511100 | SALARIES - REGULAR EMPLOY | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-511300 | OVERTIME | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-512200 | SOCIAL SECURITY TAXES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-512400 | RETIREMENT | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-512403 | RETIREMENT-COUNTY MATCH | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-512904 | UNIFORMS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-5144-521250 | CONTRACT SERVICES-COMPUT | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-521255 | CONTRACTED SERVICE-GEN LA | 180,493.75 | 196,302.73 | 245,731.15 | 245,735.00 | 217,548.00 | -28,187.00 | -11.47% |
| 100-5-5144-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-522204 | REP & MT OTHER EQUIPMENT | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-522220 | REP & MT VEHICLES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-523200 | TELEPHONE | 1,018.44 | 1,019.94 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-523201 | CELL PHONES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-523500 | TRAVEL | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-523700 | EDUCATION & TRAINING | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **181,512.19** | **197,322.67** | **245,731.15** | **245,735.00** | **217,548.00** | **-28,187.00** | **-11.47%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-5144-531100 | OFFICE SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-531101 | MINOR OPERATING $0 - $499 | 0.00 | 55.99 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-531120 | TIRES & TUBES | 325.95 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-531122 | VEHICLE SUPPLIES | 1,090.65 | 1,087.20 | 2,779.41 | 2,800.00 | 0.00 | -2,800.00 | -100.00% |
| 100-5-5144-531135 | MOSQUITO CHEMICALS | 0.00 | 0.00 | 0.00 | 0.00 | 38,000.00 | 38,000.00 | 0.00% |
| 100-5-5144-531230 | ELECTRIC | 1,125.99 | 2,324.14 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-5144-531270 | FUEL | 110.46 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **2,653.05** | **3,467.33** | **2,779.41** | **2,800.00** | **38,000.00** | **35,200.00** | **1,257.14%** |
| | **Total Department: 5144 - MOSQUITO CONTROL:** | **184,165.24** | **200,790.00** | **248,510.56** | **248,535.00** | **255,548.00** | **7,013.00** | **2.82%** |




# Section 7. Leisure Services

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 6505 - BRYAN LANG HIST LIBRARY** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-6505-511100 | SALARIES - REGULAR EMPLOY | 47,722.58 | 48,262.40 | 45,188.80 | 49,920.00 | 57,220.00 | 7,300.00 | 14.62% |
| 100-5-6505-511200 | SALARIES - TEMP. EMPLOYEE | 0.00 | 0.00 | 129.60 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-6505-512200 | SOCIAL SECURITY TAXES | 3,256.22 | 3,377.39 | 3,135.50 | 3,819.00 | 4,380.00 | 561.00 | 14.69% |
| 100-5-6505-512400 | RETIREMENT | 808.66 | 1,493.06 | 1,303.44 | 1,498.00 | 1,716.00 | 218.00 | 14.55% |
| 100-5-6505-512403 | RETIREMENT: COUNTY MATCH | 1,479.07 | 2,512.73 | 2,153.52 | 2,528.00 | 2,855.00 | 327.00 | 12.94% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **53,266.53** | **55,645.58** | **51,910.86** | **57,765.00** | **66,171.00** | **8,406.00** | **14.55%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-6505-522100 | JANITORIAL - CONTRACTS | 710.88 | 710.88 | 696.06 | 725.00 | 3,092.00 | 2,367.00 | 326.48% |
| 100-5-6505-522202 | REP & MT OFF EQUIPMENT | 274.87 | 151.32 | 119.55 | 500.00 | 550.00 | 50.00 | 10.00% |
| 100-5-6505-523200 | TELEPHONE | 1,208.34 | 1,325.56 | 1,357.32 | 1,560.00 | 1,560.00 | 0.00 | 0.00% |
| 100-5-6505-523600 | DUES & SUBSCRIPTIONS | 0.00 | 0.00 | 0.00 | 0.00 | 2,400.00 | 2,400.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **2,194.09** | **2,187.76** | **2,172.93** | **2,785.00** | **7,602.00** | **4,817.00** | **172.96%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-6505-531100 | OFFICE SUPPLIES | 47.69 | 30.72 | 94.99 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-6505-531102 | POSTAGE | 0.00 | 0.00 | 0.00 | 25.00 | 25.00 | 0.00 | 0.00% |
| 100-5-6505-531103 | COMPUTER SUPPLIES | 548.90 | 196.31 | 0.00 | 1,000.00 | 250.00 | -750.00 | -75.00% |
| 100-5-6505-531104 | JANITORIAL SUPPLIES | 45.63 | 0.00 | 0.00 | 65.00 | 65.00 | 0.00 | 0.00% |
| 100-5-6505-531210 | WATER & SEWER | 521.21 | 536.45 | 517.74 | 525.00 | 550.00 | 25.00 | 4.76% |
| 100-5-6505-531230 | ELECTRIC | 3,847.82 | 3,424.42 | 3,250.44 | 3,930.00 | 3,600.00 | -330.00 | -8.40% |
| 100-5-6505-531601 | COMPUTERS $500 - $4,999 | 0.00 | 1,256.99 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **5,011.25** | **5,444.89** | **3,863.17** | **5,795.00** | **4,740.00** | **-1,055.00** | **-18.21%** |
| **Total Department: 6505 - BRYAN LANG HIST LIBRARY:** | | **60,471.87** | **63,278.23** | **57,946.96** | **66,345.00** | **78,513.00** | **12,168.00** | **18.34%** |

**Program Title: Bryan-Lang Historical Archives**

**I. Core Services**

The Bryan-Lang Historical Archives serves as the repository of Camden County history dating from the county's creation in 1777. The Archives accomplishes its core services by collecting, preserving, and making available the history that includes families, churches, cemeteries, plantations, slavery, and events, among others. The collected history includes any relevant history of neighboring counties, Coastal Georgia, and Northeast Florida.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( X ) LOCAL ( X )Resolution

**II. Mission/Key Objectives**

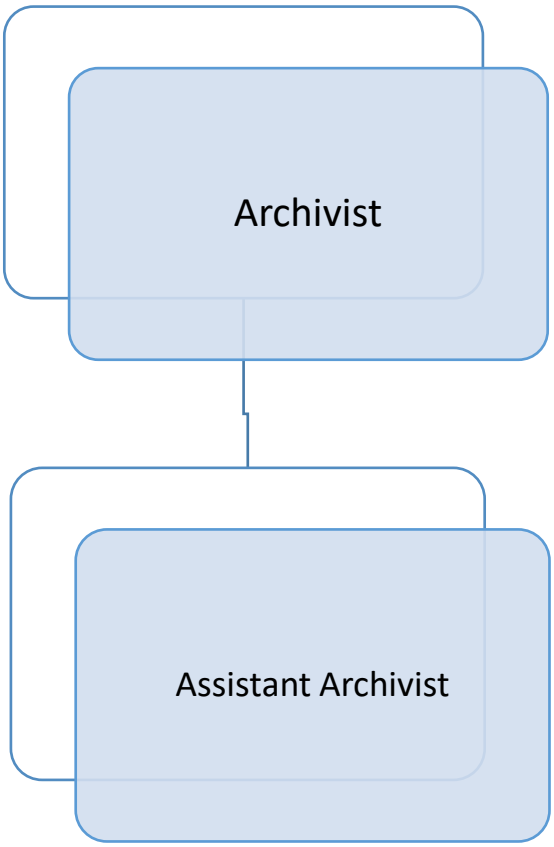
The mission of the Bryan-Lang Historical Archives is to collect Camden County primary and secondary historical resources through identification, solicitation, and donation; to preserve the resources with archival protections guided by established archival procedures in a correctly humidified environment; and to interpret the resources with transcription and database references. The key objective is to make the information as available as possible to the public through research services, publications, internet, and educational outreach programs.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Special Collections | 14 | 14 | 14 | 15 | 15 |
| Books | 6,125 | 6,186 | 6,292 | 6,365 | 6,400 |
| Family History Files | 3,482 | 3,497 | 3,525 | 3,535 | 3,545 |
| Camden County History Files | 1,425 | 1,445 | 1,461 | 1,490 | 1,515 |
| Microfilm rolls & microfiche film | 2,020 | 2,020 | 2,027 | 2,027 | 2,027 |
| Maps | 275 | 275 | 275 | 275 | 275 |
| Photo Collections | 6,100 | 6,100 | 6,100 | 6,100 | 6,100 |
| Documents added | 1327 | 1120 | 481 | 520 | 540 |
| Finding aids & Indexes Generated | 6 | 10 | 25 | 65 | 25 |
| Searchable Indexes Created | 0 | 68 | 75 | 15 | 15 |
| Finding aids & Indexes placed online (ArchivesSpace) | 0 | 30 | 35 | 40 | 65 |
| Digitized loose records | 0 | 0 | 75 | 450 | 650 |
| Digitized pages from bound records | 0 | 0 | 0 | 40 | 250 |
| Research Requests- in person, via phone, email, mail | 335 | 300 | 247 | 115 | 350 |
| Education & Outreach events | 5 | 3 | 2 | 4 | 5 |
| Visitors | 1,038 | 1,041 | 826 | 350 | 850 |
| Total Contacts | 2,213 | 2,026 | 1,995 | 875 | 1,800 |
| **IV. Staffing Resources:** | | | | | |
| Director, Archivist (FTE) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant Archivist (PTE) | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| Total Staffing Resources | 1.75 | 1.75 | 1.75 | 1.75 | 1.75 |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
| General Fund $ (BOCC) | $ 65,975 | $ 60,472 | $ 63,278 | $ 66,345 | $ 78,513 |
| | | | | | |
| **V. Explanation of Changes:** | | | | | |

| **Program Title: Bryan-Lang Historical Archives** |
| --- |
| Items 21, 23, and 24: Lower numbers are a direct result of the impact of the COVID-19 pandemic. The archives was closed to the public from mid-March to mid-June, and we re-opend in mid-June non-research patrons could walk-in, but we require appointments for reearchers. We have not seen the foot traffic for copies and computer use return to previous levels, but our numbers for remote patrons are increasing.<br>items 16-19: In general, remote work allowed us to remain primarily focused on our digital efforts, and since we expanded our online presence we've become more accessible to remote reseachers.<br>items 16-18 - We nearly completed the process of collating our indexes into a searchable online database. In FY 2022, we will be creating fewer indexes as we focus on making existing records available online (toward the end of FY 2022).<br>Item 17 - most of our priority documents have now been indexed, so this number will possibly drop next year.<br>Item 19 - Our focus has shifted to digitization, but we're using a hosted solution which may limit progress sue to associated fees.<br>In FY 2022, the archive will continue expanding its online presence: 1) addtional online research tools, 2) Research/Finding Aids, 3) Digitized documents. |
| |

CAMDEN COUNTY BOARD OF COMMISSIONERS
BRYAN-LANG LIBRARY - 6505
FY 2022 Adopted Budget

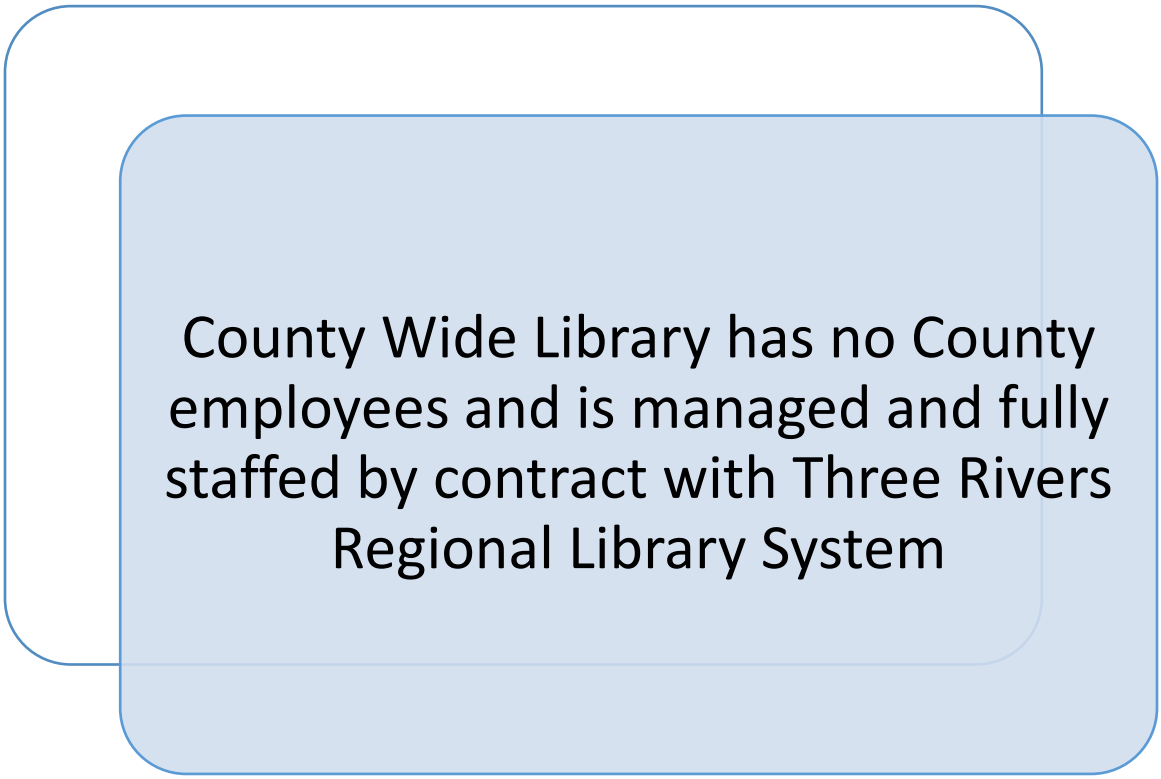
**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 6500 - COUNTY WIDE LIBRARY** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-6500-521254 | CONTRACTED SERVICES-ADMII | 0.00 | 1,118.43 | 0.00 | 5,000.00 | 0.00 | -5,000.00 | -100.00% |
| 100-5-6500-522100 | JANITORIAL - CONTRACTS | 10,202.64 | 10,202.64 | 9,905.06 | 10,200.00 | 26,832.00 | 16,632.00 | 163.06% |
| 100-5-6500-522202 | REP & MT OFF EQUIPMENT | -735.53 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-6500-523600 | DUES & SUBSCRIPTIONS | 37.11 | 39.37 | 39.37 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **9,504.22** | **11,360.44** | **9,944.43** | **15,200.00** | **26,832.00** | **11,632.00** | **76.53%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-6500-531104 | JANITORIAL SUPPLIES | 621.68 | 567.68 | 398.41 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-6500-531210 | WATER & SEWER | 892.36 | 865.22 | 465.94 | 900.00 | 900.00 | 0.00 | 0.00% |
| 100-5-6500-531230 | ELECTRIC | 24,746.45 | 21,323.90 | 20,891.26 | 14,850.00 | 23,000.00 | 8,150.00 | 54.88% |
| **Total Class: 53 - SUPPLIES:** | | **26,260.49** | **22,756.80** | **21,755.61** | **16,750.00** | **24,900.00** | **8,150.00** | **48.66%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-6500-572000 | REGIONAL LIBRARY SERVICES | 285,940.00 | 292,312.00 | 292,312.00 | 292,312.00 | 296,512.00 | 4,200.00 | 1.44% |
| 100-5-6500-572033 | WOODBINE LIBRARY | 0.00 | 0.00 | 30,000.00 | 30,000.00 | 30,000.00 | 0.00 | 0.00% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **285,940.00** | **292,312.00** | **322,312.00** | **322,312.00** | **326,512.00** | **4,200.00** | **1.30%** |
| **Total Department: 6500 - COUNTY WIDE LIBRARY:** | | **321,704.71** | **326,429.24** | **354,012.04** | **354,262.00** | **378,244.00** | **23,982.00** | **6.77%** |

**ORGANIZATIONAL CHART**






# Section 8. Community Development

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 7130 - COUNTY AGENTS** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-7130-511100 | SALARIES - REGULAR EMPLOY | 24,432.00 | 23,279.72 | 24,849.92 | 24,432.00 | 25,860.00 | 1,428.00 | 5.84% |
| 100-5-7130-512200 | SOCIAL SECURITY TAXES | 1,869.00 | 1,780.85 | 1,901.11 | 1,869.00 | 1,979.00 | 110.00 | 5.89% |
| 100-5-7130-512400 | RETIREMENT | 5,106.24 | 4,530.72 | 4,778.72 | 4,657.00 | 5,123.00 | 466.00 | 10.01% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **31,407.24** | **29,591.29** | **31,529.75** | **30,958.00** | **32,962.00** | **2,004.00** | **6.47%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-7130-521254 | CONT SERVICES-ADMINISTRAT | 53,409.17 | 46,473.03 | 26,730.77 | 55,253.00 | 56,262.00 | 1,009.00 | 1.83% |
| 100-5-7130-522100 | JANITORIAL - CONTRACTS | 0.00 | 2,567.50 | 3,525.54 | 4,800.00 | 4,110.00 | -690.00 | -14.38% |
| 100-5-7130-522202 | REP & MT OFF EQUIPMENT | 1,003.02 | 493.23 | 337.24 | 1,700.00 | 1,700.00 | 0.00 | 0.00% |
| 100-5-7130-522220 | REP & MT VEHICLES | 0.00 | 88.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7130-523200 | TELEPHONE | 2,573.23 | 2,591.42 | 2,628.21 | 2,600.00 | 2,600.00 | 0.00 | 0.00% |
| 100-5-7130-523300 | ADVERTISING & PUBLISHING | 121.28 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7130-523500 | TRAVEL | 11,084.00 | 10,201.10 | 8,657.33 | 14,650.00 | 15,394.00 | 744.00 | 5.08% |
| 100-5-7130-523600 | DUES & SUBSCRIPTIONS | 434.22 | 383.00 | 363.00 | 400.00 | 400.00 | 0.00 | 0.00% |
| 100-5-7130-523700 | EDUCATION & TRAINING | 405.60 | 1,423.88 | 209.00 | 2,050.00 | 2,050.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **69,030.52** | **64,221.16** | **42,451.09** | **81,453.00** | **82,516.00** | **1,063.00** | **1.31%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-7130-531100 | OFFICE SUPPLIES | 627.31 | 297.43 | 795.82 | 600.00 | 600.00 | 0.00 | 0.00% |
| 100-5-7130-531101 | MINOR OPERATING $0 - $499 | 37.45 | 571.96 | 875.69 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-7130-531102 | POSTAGE | 1,064.70 | 867.46 | 945.64 | 800.00 | 1,000.00 | 200.00 | 25.00% |
| 100-5-7130-531103 | COMPUTER SUPPLIES | 639.43 | 324.98 | 362.35 | 600.00 | 600.00 | 0.00 | 0.00% |
| 100-5-7130-531104 | JANITORIAL SUPPLIES | 242.15 | 159.52 | 177.78 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-7130-531210 | WATER & SEWER | 551.72 | 542.28 | 549.11 | 650.00 | 650.00 | 0.00 | 0.00% |
| 100-5-7130-531230 | ELECTRIC | 2,387.61 | 2,521.63 | 2,847.72 | 2,800.00 | 2,800.00 | 0.00 | 0.00% |
| 100-5-7130-531270 | FUEL | 1,631.78 | 1,050.66 | 515.05 | 1,400.00 | 1,400.00 | 0.00 | 0.00% |
| 100-5-7130-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 2,000.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-7130-531601 | COMPUTERS $500 - $4,999 | 0.00 | 1,545.00 | 1,692.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **7,182.15** | **7,880.92** | **10,761.16** | **10,650.00** | **10,850.00** | **200.00** | **1.88%** |
| | **Total Department: 7130 - COUNTY AGENTS:** | **107,619.91** | **101,693.37** | **84,742.00** | **123,061.00** | **126,328.00** | **3,267.00** | **2.65%** |

**Program Title: County Agents - Extension Office**

**I. Core Services**

The Camden County Extension Office brings unbiased research-based information and outreach to the citizens of Camden County in the form of Agriculture and Natural Resources, and 4-H Youth Programming.

The program is NOT MANDATED ( x ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

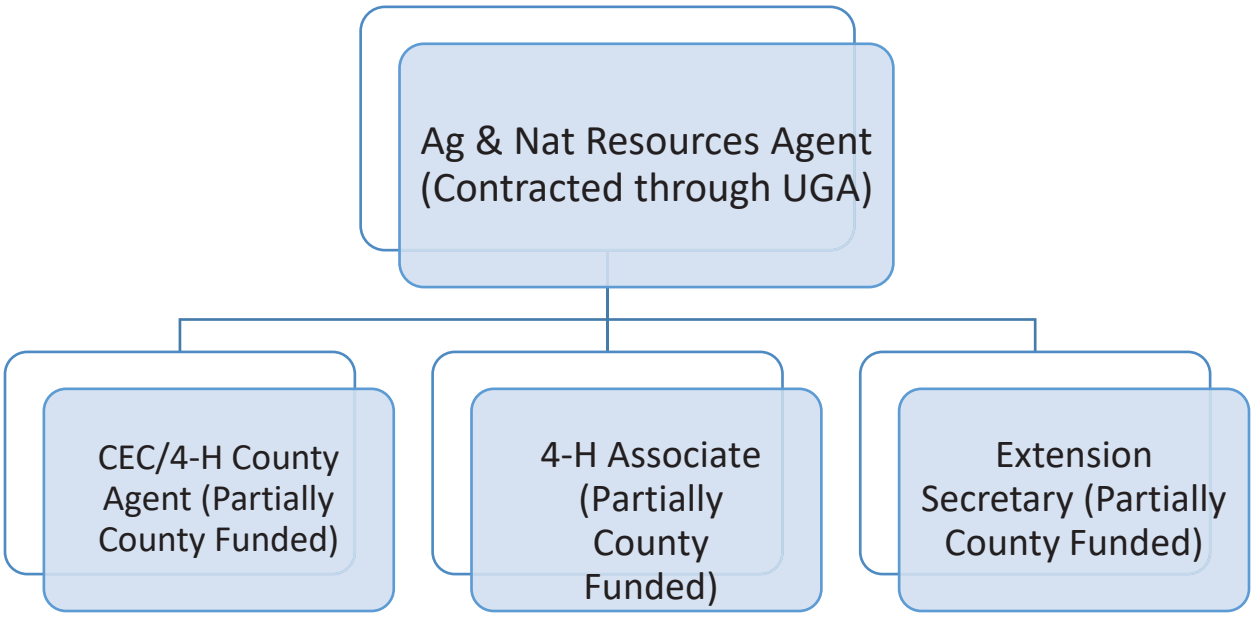
**II. Mission/Key Objectives**

Extension educational programming is directed at all classses of society and enjoys a socially diverse clientele. The three primary areas of Extension are Agriculture and Natural Resources, Youth Development, and Family and Consumer Sciences. The ultimate objective of Extension is to make lasting impacts in peoples' lives through promoting local collaboration in educational programming and by disseminating research based information to local citizens.

| **III. Performance Measures** | Actual FY 2018 | Actual FY2019 | Actual FY 2020 | Projected FY 2021 | Adopted FY 2021 |
|---|---|---|---|---|---|
| Number of calls received for assistance in Agriculture & Natural Resources | 211 | 206 | 160 | 200 | 200 |
| Ag Agent site visits | 57 | 54 | 55 | 54 | 54 |
| # of educational presentations in ANR | 20 | 22 | 18 | 20 | 20 |
| # of soil samples processed | 230 | 273 | 200 | 250 | 250 |
| # of other lab samples processed (water, forage, plant path, etc.) | 39 | 54 | 80 | 75 | 75 |
| Office visits | 67 | 53 | 60 | 65 | 65 |
| Events for community improvement by ANR Agent | 5 | 5 | 5 | 4 | 4 |
| Professional presentations (state and national) | 3 | 2 | 5 | 2 | 2 |
| Leadership positions (state and national) | 4 | 3 | 1 | 1 | 1 |
| Awards received by ANR Agent (local, state, or national) | 2 | 1 | 1 | 1 | 1 |
| | | | | | |
| Total number of 4-H'ers Enrolled | 749 | 850 | 889 | 850 | 850 |
| # of active clubs | 39 | 41 | 39 | 40 | 40 |
| # of 4-Hers receiving instruction on the four College & Career Performance Standards in 5th grade | 652 | NA | NA | NA | NA |
| # of 4-Hers receiving instruction on Stress Management 5th grade | NA | 780 | 725 | 725 | 725 |
| # of students doing classroom presentations in 5th grade | 240 | NA | 150 | 150 | 150 |
| # of students participating in public speaking competition | 22 | 18 | 12 | 20 | 20 |
| # of students attending 4-H camp | 57 | 78 | 85 | 85 | 85 |
| # of student attending 4-H leadership conferences | 9 | 14 | 18 | 20 | 20 |
| # of 4-H experiential education events (without in school or special interest club meetings) | 26 | 43 | 40 | 45 | 45 |
| # of 4-H Special Interest Clubs | 6 | 5 | 6 | 6 | 6 |
| Total # of student attending SIC meetings | 792 | 800 | 725 | 725 | 725 |
| # of summer workshops/trips | 7 | 7 | 7 | 7 | 7 |
| Total # of students attending summer workshops | 148 | 150 | 150 | 150 | 150 |
| # of community exhibits and service events | 10 | 13 | 10 | 12 | 12 |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| 4-H Agent (Partially County funded) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Ag & Nat. Resources Agent (Partially County funded - **Non-Payroll** - Contracted through UGA) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 4-H Assistant (Fully County funded) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Extension secretary (Partially County funded) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Total Staffing Resources | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Total Staff in the office | | | | | |

| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
|---|---|---|---|---|---|
| General Fund $ (BOCC) | $ 105,365 | $ 107,620 | $ 101,693 | $ 123,061 | $ 126,328 |
| | | | | | |
| **V. Explanation of Changes:** | | | | | |
| | | | | | |

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

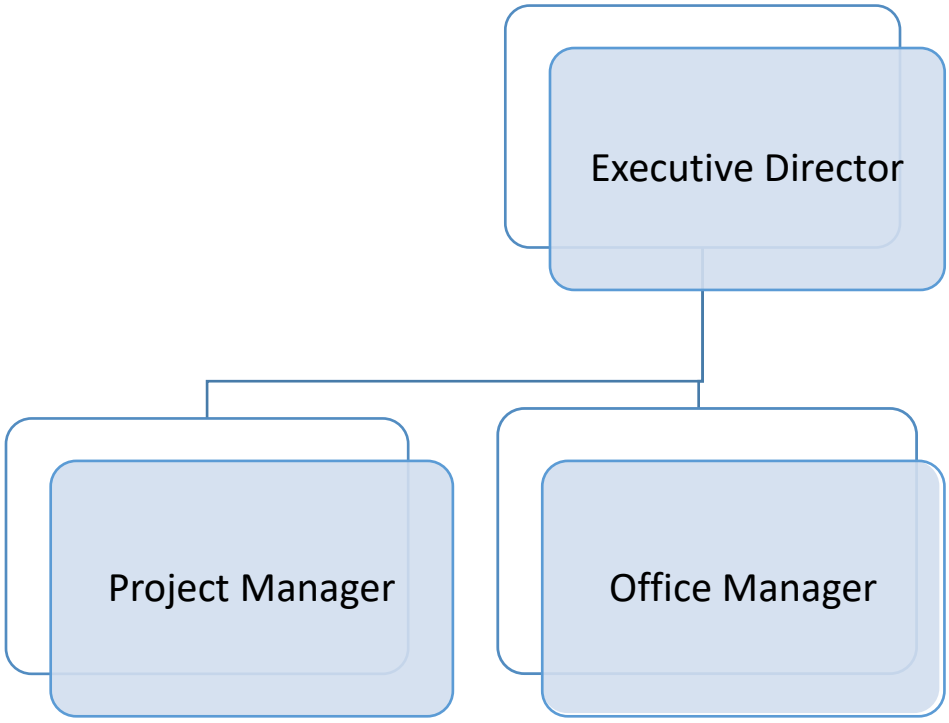
| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 7140 - FORESTRY** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| **Expense** | | | | | | | | |
| 100-5-7140-522220 | REP & MT VEHICLES | 0.00 | 0.00 | 0.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-7140-523201 | CELL PHONES | 503.49 | 434.08 | 558.46 | 575.00 | 575.00 | 0.00 | 0.00% |
| | **Total Expense:** | **503.49** | **434.08** | **558.46** | **775.00** | **775.00** | **0.00** | **0.00%** |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **503.49** | **434.08** | **558.46** | **775.00** | **775.00** | **0.00** | **0.00%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| **Expense** | | | | | | | | |
| 100-5-7140-531100 | OFFICE SUPPLIES | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-7140-531101 | MINOR OPERATING $0 - $499 | 0.00 | 0.00 | 0.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-7140-531103 | COMPUTER SUPPLIES | 0.59 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Expense:** | **0.59** | **0.00** | **0.00** | **300.00** | **300.00** | **0.00** | **0.00%** |
| | **Total Class: 53 - SUPPLIES:** | **0.59** | **0.00** | **0.00** | **300.00** | **300.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| **Expense** | | | | | | | | |
| 100-5-7140-572006 | FORESTRY BUDGET PAYMENT | 25,510.16 | 25,091.00 | 25,091.00 | 25,537.00 | 25,537.00 | 0.00 | 0.00% |
| | **Total Expense:** | **25,510.16** | **25,091.00** | **25,091.00** | **25,537.00** | **25,537.00** | **0.00** | **0.00%** |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **25,510.16** | **25,091.00** | **25,091.00** | **25,537.00** | **25,537.00** | **0.00** | **0.00%** |
| | **Total Department: 7140 - FORESTRY:** | **26,014.24** | **25,525.08** | **25,649.46** | **26,612.00** | **26,612.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 7500 - JOINT DEVELOPMENT AUTH** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-7500-511100 | SALARIES - REGULAR EMPLOY | 268,636.10 | 239,934.29 | 233,527.50 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7500-511400 | REIMBURSEMENT SALARIES & | -288,628.44 | -257,821.40 | -251,046.11 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7500-512200 | SOCIAL SECURITY TAXES | 19,992.34 | 17,887.11 | 17,518.61 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 51 - SALARIES & BENEFITS:** | | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 100-5-7500-572005 | JOINT DEVELOPMENT AUTHOF | 720,000.00 | 720,000.00 | 684,000.00 | 684,000.00 | 684,000.00 | 0.00 | 0.00% |
| 100-5-7500-572010 | MILITARY INITIATIVES-ECON BI | 17,456.00 | 18,680.64 | 21,864.00 | 21,900.00 | 17,500.00 | -4,400.00 | -20.09% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **737,456.00** | **738,680.64** | **705,864.00** | **705,900.00** | **701,500.00** | **-4,400.00** | **-0.62%** |
| **Total Department: 7500 - JOINT DEVELOPMENT AUTH:** | | **737,456.00** | **738,680.64** | **705,864.00** | **705,900.00** | **701,500.00** | **-4,400.00** | **-0.62%** |

CAMDEN COUNTY BOARD OF COMMISSIONERS
JOINT DEVELOPMENT AUTHORITY (JDA) - 7500
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 7000 - PLANNING & DEVELOPMENT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-7000-511100 | SALARIES - REGULAR EMPLOY | 170,536.07 | 179,807.89 | 183,552.03 | 186,834.00 | 191,493.00 | 4,659.00 | 2.49% |
| 100-5-7000-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 800.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7000-511600 | SALARIES - MONTHLY | 0.00 | 0.00 | 1,650.00 | 0.00 | 4,500.00 | 4,500.00 | 0.00% |
| 100-5-7000-512200 | SOCIAL SECURITY TAXES | 12,513.88 | 13,183.36 | 13,394.97 | 14,293.00 | 14,993.00 | 700.00 | 4.90% |
| 100-5-7000-512400 | RETIREMENT | 4,626.02 | 3,773.58 | 4,216.61 | 3,844.00 | 5,646.00 | 1,802.00 | 46.88% |
| 100-5-7000-512403 | RETIREMENT: COUNTY MATCH | 5,788.95 | 5,045.56 | 5,905.68 | 5,068.00 | 7,533.00 | 2,465.00 | 48.64% |
| 100-5-7000-512904 | UNIFORMS | 408.49 | 291.67 | 325.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **193,873.41** | **202,102.06** | **209,844.29** | **210,539.00** | **224,665.00** | **14,126.00** | **6.71%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-7000-521100 | BOARD MEMBERS FEES | 3,150.00 | 2,700.00 | 1,725.00 | 4,500.00 | 0.00 | -4,500.00 | -100.00% |
| 100-5-7000-521225 | CONTRACTED LABOR- INSPECT | 90.11 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7000-521250 | CONTRACT SERV-COMPUTER | 55,000.00 | 56,800.00 | 58,880.00 | 55,000.00 | 100,000.00 | 45,000.00 | 81.82% |
| 100-5-7000-521254 | CONTRACT SERV-ADMINISTRA | 12,800.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7000-521335 | C/S - ANNUAL SOFTWARE | 14,260.95 | 11,899.75 | 13,100.00 | 17,000.00 | 17,000.00 | 0.00 | 0.00% |
| 100-5-7000-521340 | C/S-CLOUD COMPUTING FEES | 92.00 | 95.00 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-7000-522100 | JANITORIAL - CONTRACTS | 1,073.13 | 1,008.62 | 1,026.41 | 1,380.00 | 4,098.00 | 2,718.00 | 196.96% |
| 100-5-7000-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-7000-522202 | REP & MT OFF EQUIPMENT | 1,190.69 | 791.66 | 1,789.21 | 1,500.00 | 1,500.00 | 0.00 | 0.00% |
| 100-5-7000-522220 | REP & MT VEHICLES | 151.83 | 468.81 | 265.52 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-7000-523200 | TELEPHONE | 1,384.80 | 1,193.49 | 1,200.52 | 2,000.00 | 1,500.00 | -500.00 | -25.00% |
| 100-5-7000-523201 | CELL PHONES | 1,470.25 | 1,149.78 | 1,890.91 | 1,600.00 | 2,100.00 | 500.00 | 31.25% |
| 100-5-7000-523300 | ADVERTISING & PUBLISHING | 1,310.70 | 1,707.44 | 1,706.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-7000-523400 | PRINTING | 325.00 | 42.84 | 0.00 | 650.00 | 650.00 | 0.00 | 0.00% |
| 100-5-7000-523500 | TRAVEL | 2,142.45 | 565.58 | 1,149.63 | 1,565.00 | 3,000.00 | 1,435.00 | 91.69% |
| 100-5-7000-523600 | DUES & SUBSCRIPTIONS | 742.66 | 1,183.85 | 1,787.61 | 1,535.00 | 2,035.00 | 500.00 | 32.57% |
| 100-5-7000-523700 | EDUCATION & TRAINING | 2,243.17 | 1,656.73 | 4,245.22 | 3,700.00 | 4,200.00 | 500.00 | 13.51% |
| 100-5-7000-523800 | PROFESSIONAL LICENSES | 0.00 | 0.00 | 69.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **97,427.74** | **81,263.55** | **88,835.03** | **95,030.00** | **140,683.00** | **45,653.00** | **48.04%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-7000-531100 | OFFICE SUPPLIES | 564.94 | 404.40 | 454.96 | 700.00 | 700.00 | 0.00 | 0.00% |
| 100-5-7000-531101 | MINOR OPERATING $0 - $499 | 194.62 | 459.76 | 351.70 | 750.00 | 750.00 | 0.00 | 0.00% |
| 100-5-7000-531102 | POSTAGE | 1,097.04 | 1,239.07 | 606.22 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 100-5-7000-531103 | COMPUTER SUPPLIES | 218.42 | 60.80 | 1,102.04 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-7000-531104 | JANITORIAL SUPPLIES | 283.30 | 292.58 | 310.46 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-7000-531120 | TIRES & TUBES | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 100-5-7000-531122 | VEHICLE SUPPLIES | 265.86 | 21.00 | 0.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-7000-531210 | WATER & SEWER | 589.90 | 460.43 | 467.61 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 100-5-7000-531230 | ELECTRIC | 8,198.02 | 6,864.08 | 7,899.25 | 11,500.00 | 11,500.00 | 0.00 | 0.00% |
| 100-5-7000-531270 | FUEL | 2,777.71 | 2,165.95 | 2,306.24 | 2,700.00 | 2,700.00 | 0.00 | 0.00% |
| 100-5-7000-531300 | OTHER SUPPLIES | 184.00 | 144.11 | 100.00 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-7000-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 569.40 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7000-531601 | COMPUTERS $500 - $4,999 | 1,891.95 | 1,565.51 | 0.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| 100-5-7000-531603 | FURNITURE $500 - $4,999 | 0.00 | 1,740.16 | 1,199.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **16,265.76** | **15,417.85** | **15,366.88** | **24,300.00** | **24,300.00** | **0.00** | **0.00%** |
| **Total Department: 7000 - PLANNING & DEVELOPMENT:** | | **307,566.91** | **298,783.46** | **314,046.20** | **329,869.00** | **389,648.00** | **59,779.00** | **18.12%** |

**Program Title: Planning and Development**

**I. Core Services**

Issuance of building permits, inspections, occupational tax and alcohol licenses, administer zoning and land use applications and GIS.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( X )

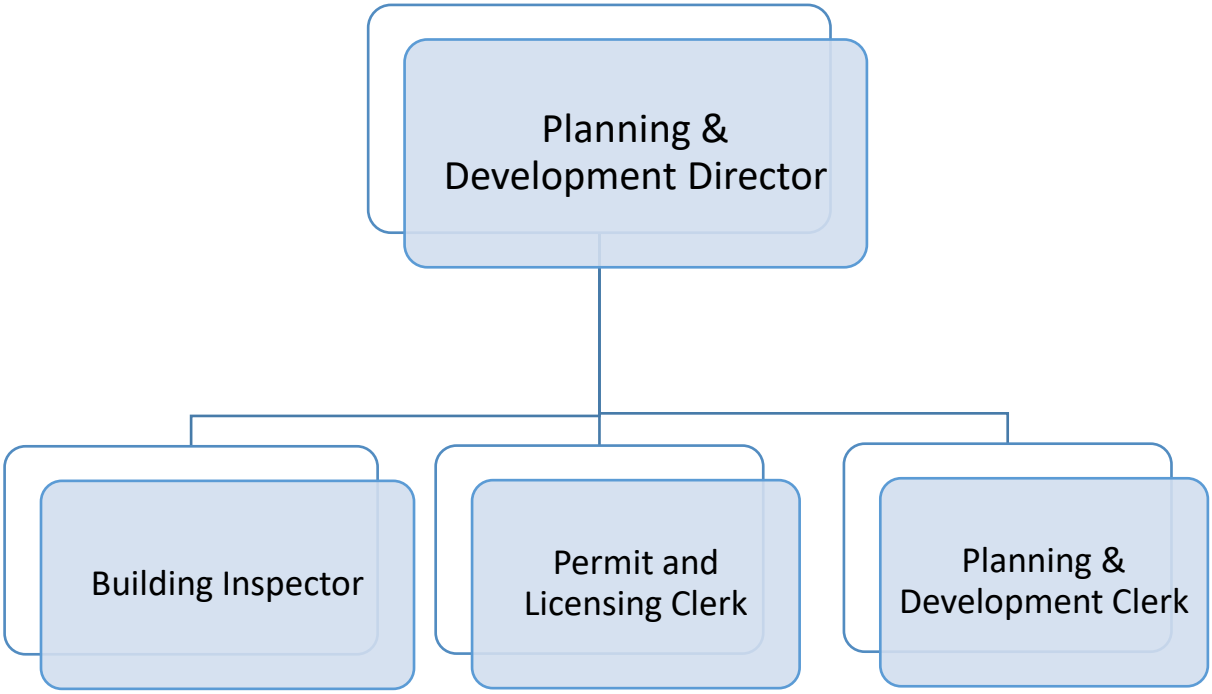
**II. Mission/Key Objectives**

Provide the best public service possible while administering the codes as they pertain to building, licensing, inspections and zoning.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| Land Use Permits (subdivision, rezone, variance, etc.) | 37 | 40 | 48 | 32 | 40 |
| New Building Permits (residential or commercial) | 55 | 95 | 76 | 75 | 75 |
| Accessory Permits (mh, pool, electrical, etc.) | 244 | 228 | 236 | 237 | 236 |
| Inspections Completed | 1,110 | 1,428 | 1,462 | 1,473 | 1,368 |
| Occupational Tax Licenses Issued | 300 | 300 | 307 | 312 | 305 |
| Alcohol Licenses Issued | 21 | 16 | 18 | 19 | 19 |
| Fees Collected | $212,438 | $261,666 | $230,042 | $243,306 | $223,454 |
| | | | | | |
| | | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Planning & Development Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Planning & Development Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Building Inspector | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Permit & Licensing Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Public Protection & Compliance Officer | 0.25 | 0.25 | 0.00 | 0.00 | 0.00 |
| | | | | | |
| Total Staffing Resources | 4.25 | 4.25 | 4 | 4 | 4 |
| | | | | | |
| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY 2022 |
| General Fund $ (BOCC) | $ 329,116 | $ 307,567 | $ 380,176 | $ 329,869 | $ 389,648 |

**V. Explanation of Changes:**

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 7450 - CODE ENFORCEMENT** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 100-5-7450-511100 | SALARIES - REGULAR EMPLOY | 0.00 | 62,500.54 | 64,602.57 | 63,022.00 | 64,242.00 | 1,220.00 | 1.94% |
| 100-5-7450-512200 | SOCIAL SECURITY TAXES | 0.00 | 4,781.17 | 4,942.12 | 4,821.00 | 4,915.00 | 94.00 | 1.95% |
| 100-5-7450-512400 | RETIREMENT | 0.00 | 1,860.20 | 1,854.73 | 1,890.00 | 1,930.00 | 40.00 | 2.12% |
| 100-5-7450-512403 | RETIREMENT: COUNTY MATCH | 0.00 | 590.09 | 3,709.22 | 3,858.00 | 3,855.00 | -3.00 | -0.08% |
| 100-5-7450-512404 | RETIREMENT-FIRE PENSION | 0.00 | 0.00 | 0.00 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-7450-512904 | UNIFORMS | 0.00 | 367.20 | 219.74 | 425.00 | 850.00 | 425.00 | 100.00% |
| 100-5-7450-512905 | SAFETY EQUIP | 0.00 | 17.19 | 80.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **0.00** | **70,116.39** | **75,408.38** | **74,316.00** | **76,092.00** | **1,776.00** | **2.39%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 100-5-7450-521330 | CONTRACT SERV-DATA PROCE | 0.00 | 46.43 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7450-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-7450-522220 | REP & MT VEHICLES | 0.00 | 0.00 | 67.74 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-7450-523200 | TELEPHONE | 0.00 | 249.72 | 252.93 | 360.00 | 360.00 | 0.00 | 0.00% |
| 100-5-7450-523201 | CELL PHONES | 0.00 | 1,077.51 | 1,444.11 | 1,600.00 | 1,600.00 | 0.00 | 0.00% |
| 100-5-7450-523400 | PRINTING | 0.00 | 732.50 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-7450-523500 | TRAVEL | 0.00 | 1,288.41 | 1,460.27 | 1,000.00 | 2,000.00 | 1,000.00 | 100.00% |
| 100-5-7450-523600 | DUES & SUBSCRIPTIONS | 0.00 | 194.36 | 398.36 | 200.00 | 200.00 | 0.00 | 0.00% |
| 100-5-7450-523700 | EDUCATION & TRAINING | 0.00 | 1,244.00 | 1,870.00 | 1,700.00 | 2,500.00 | 800.00 | 47.06% |
| 100-5-7450-523800 | PROFESSIONAL LICENSES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **0.00** | **4,832.93** | **5,493.41** | **5,810.00** | **7,610.00** | **1,800.00** | **30.98%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 100-5-7450-531100 | OFFICE SUPPLIES | 0.00 | 22.76 | 0.00 | 50.00 | 50.00 | 0.00 | 0.00% |
| 100-5-7450-531101 | MINOR OPERATING $0-$499 | 0.00 | 189.19 | 778.55 | 300.00 | 300.00 | 0.00 | 0.00% |
| 100-5-7450-531102 | POSTAGE | 0.00 | 41.40 | 156.55 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7450-531103 | COMPUTER SUPPLIES | 0.00 | 98.19 | 0.00 | 515.00 | 100.00 | -415.00 | -80.58% |
| 100-5-7450-531120 | TIRES & TUBES | 0.00 | 0.00 | 355.76 | 250.00 | 250.00 | 0.00 | 0.00% |
| 100-5-7450-531122 | VEHICLE SUPPLIES | 0.00 | 49.71 | 220.74 | 100.00 | 100.00 | 0.00 | 0.00% |
| 100-5-7450-531270 | FUEL | 0.00 | 851.56 | 523.33 | 2,400.00 | 2,400.00 | 0.00 | 0.00% |
| 100-5-7450-531300 | OTHER SUPPLIES | 0.00 | 0.00 | 29.17 | 0.00 | 0.00 | 0.00 | 0.00% |
| 100-5-7450-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 263.59 | 0.00 | 500.00 | 500.00 | 0.00 | 0.00% |
| 100-5-7450-531601 | COMPUTERS $500 - $ 4,999 | 0.00 | 0.00 | 223.05 | 750.00 | 750.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **0.00** | **1,516.40** | **2,287.15** | **4,865.00** | **4,450.00** | **-415.00** | **-8.53%** |
| | **Total Department: 7450 - CODE ENFORCEMENT:** | **0.00** | **76,465.72** | **83,188.94** | **84,991.00** | **88,152.00** | **3,161.00** | **3.72%** |

**Program Title: Code Enforcement**

**I. Core Services**

| |
|---|
| |

| |
|---|
| The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( X ) |

**II. Mission/Key Objectives**

The Public Protection and Compliance Office plans, coordinates and directs Camden County's programs associated with fire/life safety, regulations, and compliance including but not limited to Animal Control, Code Enforcement, and Fire Prevention.

| **III. Performance Measures** | Actual FY 2019 | Projected FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|
| Cases opened | 113 | 150 | 160 | 175 |
| Cases closed | 86 | 125 | 140 | 150 |
| Account verifications | 241 | 275 | 100 | 100 |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

**IV. Staffing Resources:**

| | | | | |
|---|---|---|---|---|
| Full-time employee | 1 | 1 | 1 | 2 |
| | | | | |
| | | | | |
| Total Staffing Resources | 1 | 1 | 1 | 2 |

| **Funding Sources:** | Actual FY 2019 | Adopted FY 2020 | FY2021 | FY2022 |
|---|---|---|---|---|
| General Fund $ (BOCC) | | $ 81,893 | $ 84,998 | $ 88,152 |

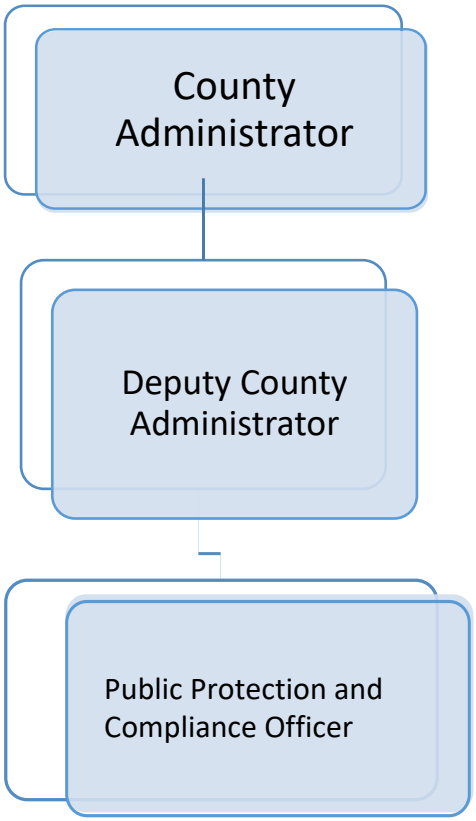
**V. Explanation of Changes:**

The proposed changes include 1 additional personnel and associated equipment for year 1. Year 2 cost would be significantly lower. Also this is year 2 of having a stand-alone budget for PP&C.

Public Protection and Compliance Officer - 7450

FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**






# ENTERPRISE FUNDS

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 208 - CURBSIDE COLLECTION** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 31 - TAXES, PENALTIES, & INT.** | | | | | | | | |
| 208-3-0000-316200 | INSURANCE PREMIUMS TAX | 0.00 | 0.00 | 103,380.00 | 103,380.00 | 149,000.00 | 45,620.00 | 44.13% |
| **Total Class: 31 - TAXES, PENALTIES, & INT.:** | | **0.00** | **0.00** | **103,380.00** | **103,380.00** | **149,000.00** | **45,620.00** | **44.13%** |
| **Class: 34 - COMMISSIONS & FEES** | | | | | | | | |
| 208-3-0000-341950 | PENALTIES/INTEREST CHARGE | 28,455.77 | 25,126.73 | 36,479.80 | 32,000.00 | 31,900.00 | -100.00 | -0.31% |
| 208-3-0000-344110 | UNINCORP COLLECTION FEES | 902,206.27 | 922,061.58 | 938,651.68 | 922,800.00 | 939,000.00 | 16,200.00 | 1.76% |
| **Total Class: 34 - COMMISSIONS & FEES:** | | **930,662.04** | **947,188.31** | **975,131.48** | **954,800.00** | **970,900.00** | **16,100.00** | **1.69%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 208-3-0000-361000 | INTEREST INCOME | 909.34 | 429.11 | 24.35 | 250.00 | 30.00 | -220.00 | -88.00% |
| **Total Class: 36 - INTEREST:** | | **909.34** | **429.11** | **24.35** | **250.00** | **30.00** | **-220.00** | **-88.00%** |
| **Class: 38 - MISCELLANEOUS** | | | | | | | | |
| 208-3-0000-389006 | OVER / SHORT | -9.80 | 10.00 | -9.84 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 38 - MISCELLANEOUS:** | | **-9.80** | **10.00** | **-9.84** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 208-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | -37,500.00 | 0.00 | 37,500.00 | -100.00% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **0.00** | **-37,500.00** | **0.00** | **37,500.00** | **-100.00%** |
| **Total Revenue:** | | **931,561.58** | **947,627.42** | **1,078,525.99** | **1,020,930.00** | **1,119,930.00** | **99,000.00** | **9.70%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 208-5-0000-511100 | SALARIES - REGULAR EMPLOY | 115,435.72 | 103,019.16 | 100,652.49 | 100,747.00 | 99,806.00 | -941.00 | -0.93% |
| 208-5-0000-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 905.60 | 0.00 | 0.00 | 0.00 | 0.00% |
| 208-5-0000-511125 | COMPENSATED ABSENCES | 935.73 | 314.50 | 86.77 | 0.00 | 0.00 | 0.00 | 0.00% |
| 208-5-0000-512100 | GROUP INSURANCE | 3,136.85 | 6,627.16 | 6,504.72 | 5,000.00 | 5,000.00 | 0.00 | 0.00% |
| 208-5-0000-512101 | GROUP INSURANCE (LOSSES) | 4,078.18 | 2,600.45 | 2,160.31 | 0.00 | 0.00 | 0.00 | 0.00% |
| 208-5-0000-512200 | SOCIAL SECURITY TAXES | 8,518.81 | 7,429.54 | 7,267.09 | 7,707.00 | 7,635.00 | -72.00 | -0.93% |
| 208-5-0000-512400 | RETIREMENT | 2,632.32 | 3,095.17 | 2,886.74 | 3,023.00 | 3,000.00 | -23.00 | -0.76% |
| 208-5-0000-512403 | RETIREMENT - COUNTY MATCI | 2,943.34 | 3,096.24 | 2,901.44 | 3,029.00 | 2,685.00 | -344.00 | -11.36% |
| 208-5-0000-512904 | UNIFORMS | 21.60 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **137,702.55** | **126,182.22** | **123,365.16** | **119,506.00** | **118,126.00** | **-1,380.00** | **-1.15%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 208-5-0000-521201 | LEGAL FEES (LIENS) | 523.00 | -47.00 | 16.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 208-5-0000-521208 | AUDIT FEES | 0.00 | 0.00 | 2,500.00 | 2,500.00 | 2,500.00 | 0.00 | 0.00% |
| 208-5-0000-521250 | CONTRACT SERV-COMPUTER | 0.00 | 0.00 | 0.00 | 500.00 | 4,100.00 | 3,600.00 | 720.00% |
| 208-5-0000-521330 | CONTRACT SERV-DATA PROCS | 5,715.75 | 2,544.73 | 3,557.15 | 0.00 | 0.00 | 0.00 | 0.00% |
| 208-5-0000-521335 | C/S-ANNUAL SOFTWARE MAIN | 4,408.91 | 6,771.92 | 6,771.91 | 8,300.00 | 8,300.00 | 0.00 | 0.00% |
| 208-5-0000-522100 | JANITORIAL - CONTRACTS | 577.44 | 577.44 | 563.00 | 577.00 | 1,480.00 | 903.00 | 156.50% |
| 208-5-0000-522110 | COLLECTION COSTS | 481,648.24 | 493,710.58 | 502,553.52 | 502,641.00 | 515,167.00 | 12,526.00 | 2.49% |
| 208-5-0000-522111 | RECYCLING COSTS | 286,346.22 | 292,917.99 | 298,002.80 | 298,005.00 | 309,488.00 | 11,483.00 | 3.85% |
| 208-5-0000-522201 | REP & MT COMPUTERS | 2,112.00 | -0.01 | 263.57 | 665.00 | 663.00 | -2.00 | -0.30% |
| 208-5-0000-522202 | REP & MT-OFFICE EQUIPMENT | 402.36 | 1.84 | 287.10 | 250.00 | 850.00 | 600.00 | 240.00% |
| 208-5-0000-522220 | REP & MT VEHICLES | 20.87 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 208-5-0000-523200 | TELEPHONE | 1,394.25 | 1,340.97 | 1,343.17 | 1,344.00 | 1,750.00 | 406.00 | 30.21% |
| 208-5-0000-523201 | CELL PHONES | 220.43 | -18.31 | 0.00 | 125.00 | 0.00 | -125.00 | -100.00% |
| 208-5-0000-523300 | ADVERTISING & PUBLISHING | 0.00 | 0.00 | 185.60 | 100.00 | 150.00 | 50.00 | 50.00% |
| 208-5-0000-523400 | PRINTING | 638.82 | 1,699.05 | 523.25 | 1,953.00 | 2,000.00 | 47.00 | 2.41% |
| 208-5-0000-523500 | TRAVEL | 979.47 | 163.17 | 113.34 | 100.00 | 100.00 | 0.00 | 0.00% |
| 208-5-0000-523600 | DUES & SUBSCRIPTIONS | 6,365.29 | 8,493.57 | 13,169.73 | 12,100.00 | 9,800.00 | -2,300.00 | -19.01% |
| 208-5-0000-523700 | EDUCATION & TRAINING | 417.65 | 31.98 | 133.34 | 100.00 | 250.00 | 150.00 | 150.00% |
| 208-5-0000-523902 | COURT COST | 0.00 | 0.00 | 0.00 | 450.00 | 450.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **791,770.70** | **808,187.92** | **829,983.48** | **829,710.00** | **857,048.00** | **27,338.00** | **3.29%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 208-5-0000-531100 | OFFICE SUPPLIES | 334.13 | 241.46 | 360.16 | 279.00 | 925.00 | 646.00 | 231.54% |
| 208-5-0000-531101 | MINOR OPERATING $0 - $499 | 69.03 | 307.51 | 54.67 | 500.00 | 2,000.00 | 1,500.00 | 300.00% |
| 208-5-0000-531102 | POSTAGE | 7,114.55 | 10,413.42 | 10,827.09 | 11,064.00 | 12,500.00 | 1,436.00 | 12.98% |
| 208-5-0000-531103 | COMPUTER SUPPLIES | 857.78 | 1,272.42 | 951.23 | 1,590.00 | 934.00 | -656.00 | -41.26% |
| 208-5-0000-531104 | JANITORIAL SUPPLIES | 16.19 | 3.09 | 0.00 | 100.00 | 100.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 208-5-0000-531122 | VEHICLE SUPPLIES | 0.00 | 0.00 | 0.00 | 0.00 | 120.00 | 120.00 | 0.00% |
| 208-5-0000-531210 | WATER & SEWER | 49.06 | 46.38 | 59.28 | 56.00 | 225.00 | 169.00 | 301.79% |
| 208-5-0000-531230 | ELECTRIC | 1,457.20 | 1,339.66 | 1,310.12 | 1,353.00 | 1,430.00 | 77.00 | 5.69% |
| 208-5-0000-531270 | FUEL | 315.32 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 208-5-0000-531601 | COMPUTERS $500 - $4,999 | 610.42 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **10,823.68** | **13,623.94** | **13,562.55** | **14,942.00** | **18,234.00** | **3,292.00** | **22.03%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 208-5-0000-571200 | TIPPING FEES-SOLID WASTE | 109,228.54 | 107,491.81 | 129,732.85 | 129,772.00 | 126,522.00 | -3,250.00 | -2.50% |
| 208-5-0000-574000 | BAD DEBT EXPENSE | 21,897.85 | 2,021.83 | -2,619.39 | 2,050.00 | 0.00 | -2,050.00 | -100.00% |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **131,126.39** | **109,513.64** | **127,113.46** | **131,822.00** | **126,522.00** | **-5,300.00** | **-4.02%** |
| | **Total Expense:** | **1,071,423.32** | **1,057,507.72** | **1,094,024.65** | **1,095,980.00** | **1,119,930.00** | **23,950.00** | **2.19%** |
| | **Total Fund: 208 - CURBSIDE COLLECTION:** | **-139,861.74** | **-109,880.30** | **-15,498.66** | **-75,050.00** | **0.00** | **75,050.00** | **-100.00%** |

**I. Program Title: Curbside Collection**

Core Services

Residential curbside garbage and recycling collection for the citizens of unincorporated Camden County.

**This Program is: Not Mandated ( ) Mandated: Federal ( ) State ( ) Local ( X )**

**II. Mission / Key Objectives**

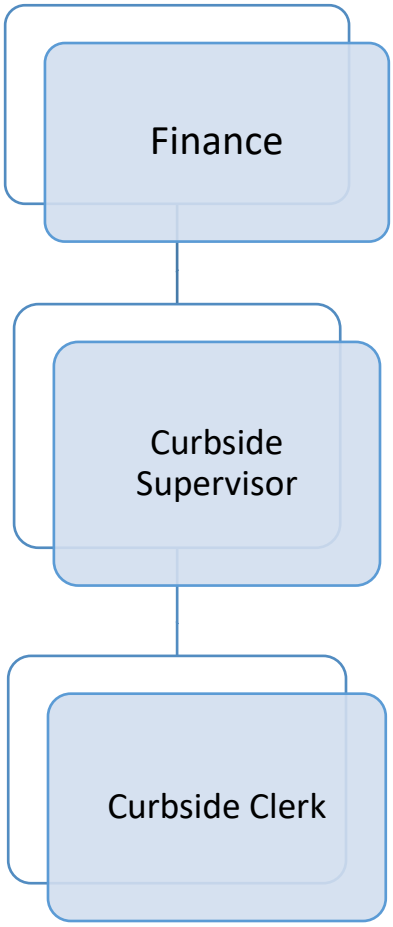
The mission of the Curbside Collection Department is to provide residential curbside garbage and recycling as written in the Residential Curbside Collection Ordinance. We endeavor to provide a high level of customer service at the lowest possible cost with a customer focus.

| III. Performance Measures | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Adopted FY 2021 |
|---|---|---|---|---|---|
| # Customers Served | 4,842 | 4,880 | 4,900 | 5,000 | 5,000 |
| Monthly rate | $14.50 | $15.65 | $15.65 | $15.65 | $15.65 |
| Service Orders | 3,031 | 3,636 | 2,725 | 2,800 | 2,800 |
| Compliant (typically missed service) | 874 | 896 | 500 | 600 | 600 |
| Forced Disconnection | 408 | 243 | 300 | 320 | 320 |
| Delivery/removal/redelivery | 1,163 | 1,275 | 975 | 1,000 | 1,000 |
| White Goods | 113 | 171 | 150 | 180 | 180 |
| BulkyItem Pickup | 797 | 1,094 | 900 | 950 | 950 |
| Repair a worn out garbage can | 85 | 200 | 200 | 200 | 200 |
| Illegal dumping / Property Inspection | 5 | 6 | 0 | 0 | 0 |
| Print/Mail decal | 660 | 800 | 800 | 850 | 850 |
| Misc/Info/Inspection | 0 | 50 | 50 | 50 | 50 |

| IV. Resources: | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
|---|---|---|---|---|---|
| Full Time Employees | 2 | 2 | 2 | 2 | 2 |
| Revenue | $919,485 | $931,562 | $947,627 | $1,058,430 | $1,119,930 |
| Expenditures | $1,021,248 | $1,071,423 | $1,057,508 | $1,058,430 | $1,119,930 |
| Revenue over/(under) expenditures | -$101,763 | -$139,861 | -$109,880 | $0 | $0 |

**V. Explanation of Changes**

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 540 - SOLID WASTE ENTERPRISE** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 33 - STATE & FEDERAL** | | | | | | | | |
| 540-3-0000-334114 | STATE OF GEORGIA | 0.00 | 55,111.70 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 33 - STATE & FEDERAL:** | | **0.00** | **55,111.70** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 34 - COMMISSIONS & FEES** | | | | | | | | |
| 540-3-0000-344150 | HIGHWAY 110 SITE SALES | 1,976,273.49 | 2,722,137.26 | 3,274,336.46 | 2,810,000.00 | 2,750,000.00 | -60,000.00 | -2.14% |
| 540-3-0000-344170 | C & D INDUSTRIAL SITE | 2,923,620.01 | 2,478,906.86 | 2,330,398.68 | 2,420,000.00 | 2,305,000.00 | -115,000.00 | -4.75% |
| 540-3-0000-344200 | TIMBER SALES | 0.00 | 40,380.03 | 368,767.83 | 400,000.00 | 0.00 | -400,000.00 | -100.00% |
| **Total Class: 34 - COMMISSIONS & FEES:** | | **4,899,893.50** | **5,241,424.15** | **5,973,502.97** | **5,630,000.00** | **5,055,000.00** | **-575,000.00** | **-10.21%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 540-3-0000-361000 | INTEREST INCOME | 151,669.92 | 152,497.83 | 110,509.75 | 92,550.00 | 20,000.00 | -72,550.00 | -78.39% |
| **Total Class: 36 - INTEREST:** | | **151,669.92** | **152,497.83** | **110,509.75** | **92,550.00** | **20,000.00** | **-72,550.00** | **-78.39%** |
| **Class: 37 - CONTRIBUTIONS** | | | | | | | | |
| 540-3-0000-372000 | DONATIONS | 19,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 37 - CONTRIBUTIONS:** | | **19,000.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 38 - MISCELLANEOUS** | | | | | | | | |
| 540-3-0000-389000 | MISCELLANEOUS INCOME | -1.00 | 40.24 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-3-0000-389005 | REIMBURSEMENT FROM INSUI | 0.00 | 48,591.43 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 38 - MISCELLANEOUS:** | | **-1.00** | **48,631.67** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 540-3-0000-392100 | SURPLUS PROPERTY SW ASSET | 0.00 | 1,700.00 | 2,700.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-3-0000-392200 | GAIN ON LOSS OF ASSET | 3,000.00 | 42,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 226,550.00 | 672,600.00 | 446,050.00 | 196.89% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **3,000.00** | **43,700.00** | **2,700.00** | **226,550.00** | **672,600.00** | **446,050.00** | **196.89%** |
| | **Total Revenue:** | **5,073,562.42** | **5,541,365.35** | **6,086,712.72** | **5,949,100.00** | **5,747,600.00** | **-201,500.00** | **-3.39%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 540-5-0000-511100 | SALARIES - REGULAR EMPLOY | 767,216.33 | 877,709.52 | 837,107.32 | 856,552.00 | 892,439.00 | 35,887.00 | 4.19% |
| 540-5-0000-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 4,727.60 | 0.00 | 5,000.00 | 5,000.00 | 0.00% |
| 540-5-0000-511125 | COMPENSATED ABSENSES | -2,961.52 | -12,940.20 | 3,953.20 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-511200 | SALARIES - TEMP. EMPLOYEE | 19,933.20 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-511300 | OVERTIME | 84,561.21 | 68,216.66 | 75,231.29 | 50,000.00 | 50,000.00 | 0.00 | 0.00% |
| 540-5-0000-512100 | GROUP INSURANCE | 57,116.79 | 68,480.66 | 69,925.74 | 61,674.00 | 81,565.00 | 19,891.00 | 32.25% |
| 540-5-0000-512101 | GROUP INSURANCE (LOSSES) | 390,885.33 | 284,246.54 | 209,988.98 | 175,000.00 | 260,358.00 | 85,358.00 | 48.78% |
| 540-5-0000-512200 | SOCIAL SECURITY TAXES | 63,488.00 | 69,748.58 | 66,844.72 | 64,970.00 | 68,300.00 | 3,330.00 | 5.13% |
| 540-5-0000-512400 | RETIREMENT | 18,802.72 | 20,381.36 | 22,074.49 | 19,803.00 | 23,000.00 | 3,197.00 | 16.14% |
| 540-5-0000-512403 | RETIREMENT - COUNTY MATCI | 23,367.67 | 26,104.71 | 25,554.04 | 25,901.00 | 25,175.00 | -726.00 | -2.80% |
| 540-5-0000-512700 | WORKERS COMPENSATION | 11,725.00 | 11,725.00 | 14,721.00 | 12,000.00 | 15,000.00 | 3,000.00 | 25.00% |
| 540-5-0000-512701 | SAFETY PROGRAM | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 540-5-0000-512904 | UNIFORMS | 9,351.48 | 7,378.41 | 8,018.86 | 9,500.00 | 9,500.00 | 0.00 | 0.00% |
| 540-5-0000-512905 | SAFETY EQUIPMENT | 2,203.90 | 1,543.33 | 2,761.86 | 2,000.00 | 4,000.00 | 2,000.00 | 100.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **1,445,690.11** | **1,422,594.57** | **1,340,909.10** | **1,278,400.00** | **1,435,337.00** | **156,937.00** | **12.28%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 540-5-0000-521203 | DRUG SCREEN/BACKGROUND | 0.00 | 168.00 | 254.00 | 0.00 | 400.00 | 400.00 | 0.00% |
| 540-5-0000-521205 | PEST CONTROL | 968.41 | 606.00 | 516.00 | 600.00 | 600.00 | 0.00 | 0.00% |
| 540-5-0000-521208 | AUDIT FEES | 6,000.00 | 7,500.00 | 7,500.00 | 7,500.00 | 7,200.00 | -300.00 | -4.00% |
| 540-5-0000-521212 | ENGINEERING SERVICES | 158,826.96 | 230,297.71 | 199,881.65 | 180,000.00 | 265,000.00 | 85,000.00 | 47.22% |
| 540-5-0000-521218 | AERIAL PHOTOS | 0.00 | 0.00 | 0.00 | 0.00 | 15,000.00 | 15,000.00 | 0.00% |
| 540-5-0000-521230 | REPAIR & MAINT - BUILDING | 698.73 | 57.20 | 0.00 | 600.00 | 500.00 | -100.00 | -16.67% |
| 540-5-0000-521250 | CONTRACT SERV.-COMPUTERS | 0.00 | 0.00 | 0.00 | 500.00 | 0.00 | -500.00 | -100.00% |
| 540-5-0000-521254 | CONTRACT SERVICES-ADMIN | 34,200.00 | 4,129.20 | 32,844.24 | 700.00 | 5,000.00 | 4,300.00 | 614.29% |
| 540-5-0000-521255 | CONTRACT SVS LAB ANALYSIS | 68,877.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-521256 | CONTR SERV GENERAL LABOR | 0.00 | 130,000.00 | 0.00 | 10,000.00 | 80,000.00 | 70,000.00 | 700.00% |
| 540-5-0000-521335 | C/S-ANNUAL SOFTWARE MAIN | 282.28 | 2,282.26 | 2,400.00 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 540-5-0000-522100 | JANITORIAL - CONTRACTS | 1,881.87 | 806.40 | 3,326.62 | 2,000.00 | 3,500.00 | 1,500.00 | 75.00% |
| 540-5-0000-522112 | TIRE RECYCLING | 9,981.50 | 4,037.00 | 12,764.00 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| 540-5-0000-522113 | LEACHATE DISPOSAL | 7,966.70 | 12,881.70 | 16,053.58 | 12,000.00 | 13,000.00 | 1,000.00 | 8.33% |
| 540-5-0000-522115 | EPD SURCHARGE-STATE OF GA | 210,009.74 | 216,248.83 | 230,905.13 | 225,000.00 | 225,000.00 | 0.00 | 0.00% |
| 540-5-0000-522116 | DNR AIR SURCHARGE FEES | 6,000.00 | 6,525.00 | 7,050.00 | 7,000.00 | 7,000.00 | 0.00 | 0.00% |
| 540-5-0000-522120 | LAND PREP & REPLANTING | 17,115.39 | 1,590.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-522201 | R & M - COMPUTERS | 2,412.99 | 600.00 | 0.00 | 800.00 | 22,975.00 | 22,175.00 | 2,771.88% |
| 540-5-0000-522202 | REP & MT OFF EQUIPMENT | 377.61 | 152.97 | 354.22 | 600.00 | 500.00 | -100.00 | -16.67% |
| 540-5-0000-522204 | REP & MT OTHER EQUIPMENT | 16,116.25 | 1,495.00 | 0.00 | 12,000.00 | 12,000.00 | 0.00 | 0.00% |
| 540-5-0000-522210 | MINOR ROAD PROJECTS | 18,531.16 | 21,512.13 | 24,080.70 | 25,000.00 | 25,000.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 540-5-0000-522220 | REP & MT VEHICLES | 10,680.17 | 2,174.84 | 60.73 | 6,000.00 | 5,000.00 | -1,000.00 | -16.67% |
| 540-5-0000-522221 | REP & MT HEAVY EQUIPMENT | 328,033.57 | 466,661.84 | 399,785.53 | 290,000.00 | 290,000.00 | 0.00 | 0.00% |
| 540-5-0000-522225 | REP & MT SCALES | 3,424.00 | 3,983.46 | 5,524.50 | 5,500.00 | 5,000.00 | -500.00 | -9.09% |
| 540-5-0000-522230 | REP & MT BLDG & GROUNDS | 19,412.97 | 11,762.52 | 49,862.93 | 10,000.00 | 45,000.00 | 35,000.00 | 350.00% |
| 540-5-0000-522320 | EQUIPMENT RENTAL | 142,129.15 | 652.31 | 25,713.24 | 60,000.00 | 60,000.00 | 0.00 | 0.00% |
| 540-5-0000-523100 | VEHICLE & EQUIP INSURANCE | 26,708.00 | 32,555.00 | 39,646.00 | 29,100.00 | 49,880.00 | 20,780.00 | 71.41% |
| 540-5-0000-523101 | PROPERTY INSURANCE | 2,371.00 | 2,433.00 | 2,626.00 | 2,400.00 | 2,675.00 | 275.00 | 11.46% |
| 540-5-0000-523102 | LIABILITY INSURANCE | 11,839.00 | 11,322.00 | 12,925.00 | 13,000.00 | 14,735.00 | 1,735.00 | 13.35% |
| 540-5-0000-523200 | TELEPHONE | 9,877.70 | 9,936.49 | 10,313.15 | 10,000.00 | 10,000.00 | 0.00 | 0.00% |
| 540-5-0000-523201 | CELL PHONES | 6,090.28 | 8,021.92 | 8,609.18 | 9,000.00 | 9,000.00 | 0.00 | 0.00% |
| 540-5-0000-523300 | ADVERTISING & PUBLISHING | 0.00 | 639.64 | 1,468.45 | 500.00 | 400.00 | -100.00 | -20.00% |
| 540-5-0000-523400 | PRINTING | 0.00 | 0.00 | 429.20 | 500.00 | 1,200.00 | 700.00 | 140.00% |
| 540-5-0000-523500 | TRAVEL | 1,570.46 | 3,475.67 | 944.67 | 7,100.00 | 9,500.00 | 2,400.00 | 33.80% |
| 540-5-0000-523600 | DUES & SUBSCRIPTIONS | 8,172.08 | 9,521.54 | 17,311.84 | 8,500.00 | 8,500.00 | 0.00 | 0.00% |
| 540-5-0000-523700 | EDUCATION & TRAINING | 2,004.60 | 3,477.72 | 6,131.75 | 6,300.00 | 8,500.00 | 2,200.00 | 34.92% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **1,132,559.82** | **1,207,507.35** | **1,119,282.31** | **965,200.00** | **1,225,065.00** | **259,865.00** | **26.92%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 540-5-0000-531100 | OFFICE SUPPLIES | 1,438.30 | 2,855.89 | 3,939.70 | 4,500.00 | 5,500.00 | 1,000.00 | 22.22% |
| 540-5-0000-531101 | MINOR OPERATING $0 - $499 | 8,586.07 | 1,961.32 | 26,058.11 | 5,500.00 | 7,000.00 | 1,500.00 | 27.27% |
| 540-5-0000-531102 | POSTAGE | 687.12 | 658.85 | 674.01 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 540-5-0000-531103 | COMPUTER SUPPLIES | 4,019.18 | 2,729.17 | 2,967.86 | 10,500.00 | 5,000.00 | -5,500.00 | -52.38% |
| 540-5-0000-531104 | JANITORIAL SUPPLIES | 1,191.33 | 1,049.49 | 1,411.48 | 1,250.00 | 2,000.00 | 750.00 | 60.00% |
| 540-5-0000-531106 | MEDICAL SUPPLIES - GENERA | 85.06 | 0.00 | 168.35 | 200.00 | 200.00 | 0.00 | 0.00% |
| 540-5-0000-531110 | MISCELLANEOUS | 930.27 | 15,710.02 | 0.00 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| 540-5-0000-531112 | DNR FISHING TOUR. | 469.32 | 85.73 | 344.47 | 500.00 | 500.00 | 0.00 | 0.00% |
| 540-5-0000-531120 | TIRES & TUBES | 14,426.97 | 21,652.76 | 16,846.95 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| 540-5-0000-531122 | VEHICLE SUPPLIES | 20,875.21 | 11,508.69 | 10,848.04 | 15,000.00 | 15,000.00 | 0.00 | 0.00% |
| 540-5-0000-531123 | HEAVY EQUIP SUPPLIES | 72,254.99 | 80,215.81 | 61,739.88 | 75,000.00 | 75,000.00 | 0.00 | 0.00% |
| 540-5-0000-531130 | R & M BUILDING SUPPLIES | 24,520.82 | 2,397.28 | 6,703.14 | 10,000.00 | 15,000.00 | 5,000.00 | 50.00% |
| 540-5-0000-531142 | SIGNS & POSTS | 428.02 | 244.60 | 241.45 | 2,500.00 | 5,000.00 | 2,500.00 | 100.00% |
| 540-5-0000-531198 | HEATING FUELS | 291.60 | 0.00 | 0.00 | 500.00 | 300.00 | -200.00 | -40.00% |
| 540-5-0000-531230 | ELECTRIC | 15,560.19 | 16,177.66 | 14,851.07 | 18,000.00 | 18,000.00 | 0.00 | 0.00% |
| 540-5-0000-531250 | OIL | 22,631.03 | 20,403.74 | 15,627.72 | 18,000.00 | 12,000.00 | -6,000.00 | -33.33% |
| 540-5-0000-531270 | FUEL | 245,892.88 | 229,643.72 | 220,705.37 | 200,000.00 | 225,000.00 | 25,000.00 | 12.50% |
| 540-5-0000-531300 | OTHER SUPPLIES | 6,200.06 | 3,959.58 | 3,531.55 | 4,000.00 | 4,000.00 | 0.00 | 0.00% |
| 540-5-0000-531600 | SMALL EQUIP $500 - $4,999 | 8,460.77 | 23,132.39 | 11,244.48 | 30,000.00 | 30,000.00 | 0.00 | 0.00% |
| 540-5-0000-531601 | COMPUTERS $500 - $4,999 | 1,419.36 | 1,578.72 | 1,446.34 | 3,000.00 | 3,000.00 | 0.00 | 0.00% |
| 540-5-0000-531603 | FURNITURE $500 - $4,999 | 714.56 | 928.67 | 0.00 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 540-5-0000-531725 | ALTERNATE COVER - TEMP | 0.00 | 3,778.00 | 5,060.25 | 5,000.00 | 5,000.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **451,083.11** | **440,672.09** | **404,410.22** | **445,450.00** | **469,500.00** | **24,050.00** | **5.40%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 540-5-0000-541112 | SOIL EROSION & SEDIMENT | 3,178.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-541230 | BLDG MAINT-BUILD IMPROVEI | 0.00 | 0.00 | 0.00 | 485,000.00 | 400,000.00 | -85,000.00 | -17.53% |
| 540-5-0000-541300 | BUILDING IMPROVEMENTS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-541320 | LANDFILL CELL CONSTRUCT | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-541407 | SURVEYS - LAND/BLDG | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-541500 | VACCUNA RD POST CLOSURE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 540-5-0000-541503 | RESERVE CLOSURE/POST CLOS | 258,638.88 | 337,170.43 | 294,678.18 | 400,000.00 | 400,000.00 | 0.00 | 0.00% |
| 540-5-0000-542200 | VEHICLES | 0.00 | 0.00 | 0.00 | 122,000.00 | 210,000.00 | 88,000.00 | 72.13% |
| 540-5-0000-542600 | OTHER EQUIPMENT >$5,000 | 0.00 | 0.00 | 0.00 | 400,000.00 | 310,000.00 | -90,000.00 | -22.50% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **261,816.88** | **337,170.43** | **294,678.18** | **1,407,000.00** | **1,320,000.00** | **-87,000.00** | **-6.18%** |
| **Class: 55 - SELF FUNDED INSURANCE** | | | | | | | | |
| 540-5-0000-552245 | WORKERS COMP CLAIMS | 149.79 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 55 - SELF FUNDED INSURANCE:** | **149.79** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 56 - DEPRECIATION & AMORTIZE** | | | | | | | | |
| 540-5-0000-561000 | DEPRECIATION EXPENSE | 775,004.90 | 930,310.88 | 961,099.76 | 875,000.00 | 984,000.00 | 109,000.00 | 12.46% |
| 540-5-0000-562000 | AMORTIZATION | 17,134.40 | 16,641.67 | 33,283.35 | 16,900.00 | 0.00 | -16,900.00 | -100.00% |
| | **Total Class: 56 - DEPRECIATION & AMORTIZE:** | **792,139.30** | **946,952.55** | **994,383.11** | **891,900.00** | **984,000.00** | **92,100.00** | **10.33%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 540-5-0000-574000 | BAD DEBT EXPENSE | 9,274.68 | -47,226.63 | -7,942.38 | 20,000.00 | 0.00 | -20,000.00 | -100.00% |
| 540-5-0000-575000 | LOSS ON DISP -FIXED ASSET | 112,532.38 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **121,807.06** | **-47,226.63** | **-7,942.38** | **20,000.00** | **0.00** | **-20,000.00** | **-100.00%** |
| **Class: 58 - DEBT SERVICE** | | | | | | | | |
| 540-5-0000-581200 | LEASES - EQUIPMENT | 0.00 | 0.00 | 0.00 | 0.00 | 242,450.00 | 242,450.00 | 0.00% |
| 540-5-0000-581300 | BOND - PRINCIPAL | 0.00 | 0.00 | 0.00 | 905,000.00 | 0.00 | -905,000.00 | -100.00% |
| 540-5-0000-582200 | LEASES - INTEREST EXPENSE | 0.00 | 28,829.04 | 34,497.72 | 9,000.00 | 34,498.00 | 25,498.00 | 283.31% |
| 540-5-0000-582305 | BOND - INTEREST | 26,474.69 | 14,267.96 | -21,590.46 | 27,150.00 | 36,750.00 | 9,600.00 | 35.36% |
| 540-5-0000-583000 | FISCAL AGENT FEES | 500.00 | 500.00 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 58 - DEBT SERVICE:** | **26,974.69** | **43,597.00** | **13,007.26** | **941,150.00** | **313,698.00** | **-627,452.00** | **-66.67%** |
| | **Total Expense:** | **4,232,220.76** | **4,351,267.36** | **4,158,727.80** | **5,949,100.00** | **5,747,600.00** | **-201,500.00** | **-3.39%** |
| | **Total Fund: 540 - SOLID WASTE ENTERPRISE:** | **841,341.66** | **1,190,097.99** | **1,927,984.92** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Program Title: Solid Waste**

**I. Core Services**

Provide solid waste management for Camden and surrounding counties.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( X ) STATE (X ) LOCAL ( X )

**II. Mission/Key Objectives**

**Mission:**

The mission of the Solid Waste Department is to provide the most efficient and cost effective landfill in the state of Georgia and to strive to provide the best service possible at a nominal fee to its residential and commercial customers of Camden and surrounding counties, while providing superior customer service and abiding by our D&O Plan and EPD Best Practices as well as communicating and establishing a healthy relationship with the contractors and residents bringing waste to the Camden County landfills.

**Objectives:**

To operate a state of the art solid waste operation in accordance with GA EPA rules and regulations.

To provide a safe working environment for customers, residents and employees.

To protect human health and the environment for future generations to enjoy by following GA EPD rules and regulations.

| **III. Performance Measures** | Actual FY 2018 | Actual FY2019 | Actual FY 2020 | Projected FY 2021 | Projected FY 2022 |
|---|---|---|---|---|---|
| **Tonnage processed at both sites.** | 330,431.94 | 355,400 | 356,000 | 365,000 | 365,000 |

**Comply with all EPD rules and regulations. Passing inspection reports for both sites.**

**IV. Staffing Resources:**

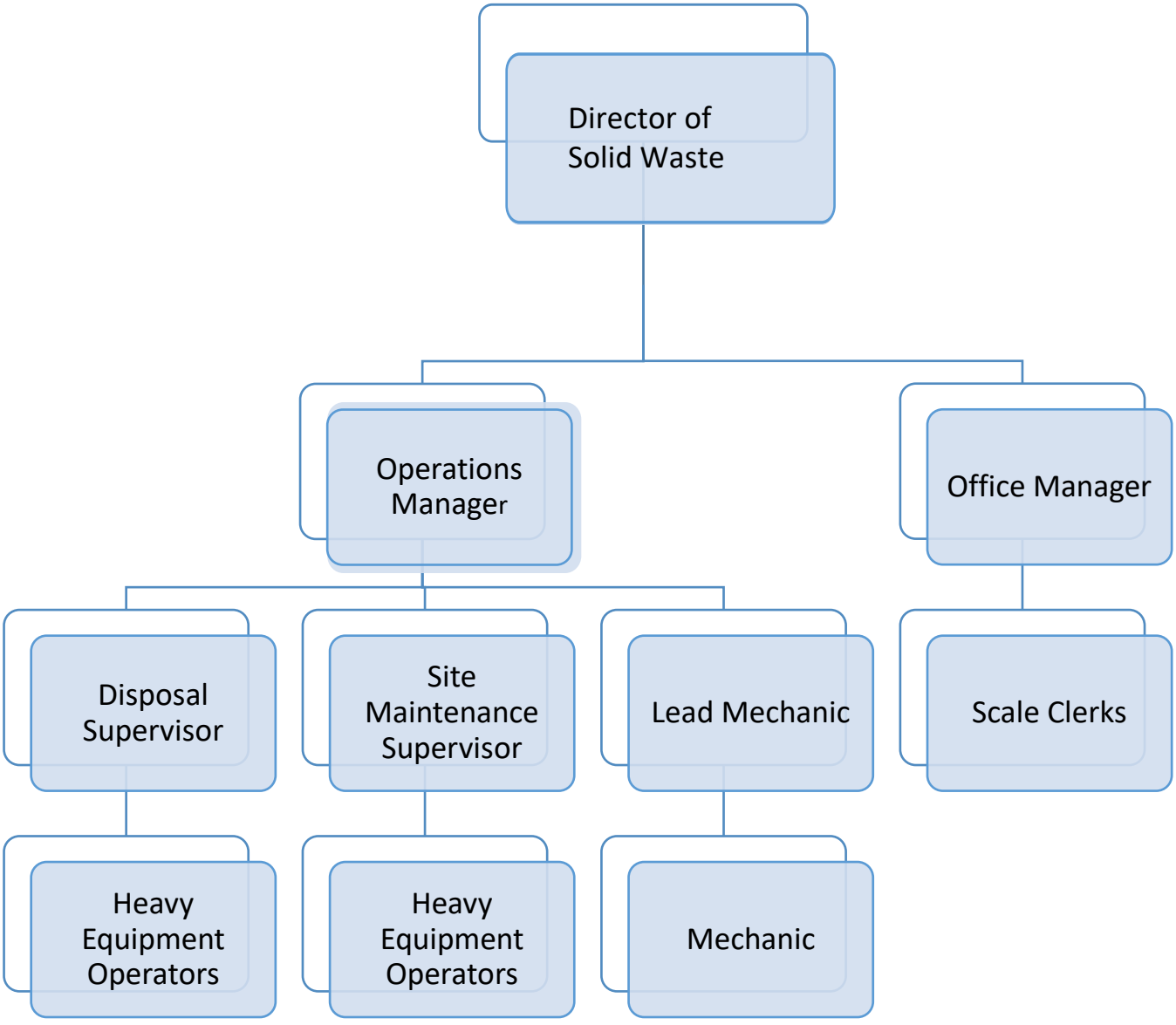
| | | | | | |
|---|---|---|---|---|---|
| Director | 1.00 | 0.00 | 1.00 | 1.00 | 1.00 |
| Assistant Director | 1.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| Office Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Code Enforcement Officer | 0.35 | 0.35 | 0.35 | 0.35 | 0.00 |
| Operations Manager | N/A | N/A | 1.00 | 1.00 | 1.00 |
| Supervisor | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Maintenance Personnel-Mechanics | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Scale Operators | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Heavy Equipment Operators | 7.00 | 8.00 | 12.00 | 12.00 | 12.00 |
| Total Staffing Resources | 21.85 | 18.35 | 23.35 | 23.35 | 23.00 |

| **Funding Sources:** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY2021 | Adopted FY2022 |
|---|---|---|---|---|---|
| Enterprise Fund Revenues $ | $5,421,030 | $5,073,562 | $5,541,365 | $5,722,550 | $5,747,600 |
| Expenditures | $5,366,805 | $4,232,221 | $4,351,077 | $5,722,550 | $5,747,600 |
| Revenues over/(under) expenditures | $54,225 | $841,341 | $1,190,288 | $0 | $0 |

**V. Explanation of Changes:**

CAMDEN COUNTY BOARD OF COMMISSIONERS
SOLID WASTE - 540
FY 2022 Adopted Budget

**ORGANIZATIONAL CHART**



**Budget Comparison Report**

| Account Number | | | | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 555 - TWO RIVERS GUN RANGE** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 34 - COMMISSIONS & FEES** | | | | | | | | |
| 555-3-0000-347200 | DAILY ACTIVITY FEES | 0.00 | 0.00 | 0.00 | 0.00 | 200,000.00 | 200,000.00 | 0.00% |
| 555-3-0000-347220 | MEMBERSHIP FEES | 0.00 | 0.00 | 0.00 | 0.00 | 135,000.00 | 135,000.00 | 0.00% |
| **Total Class: 34 - COMMISSIONS & FEES:** | | **0.00** | **0.00** | **0.00** | **0.00** | **335,000.00** | **335,000.00** | **0.00%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 555-3-0000-361000 | INTEREST INCOME | 0.00 | 0.00 | 1.77 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 36 - INTEREST:** | | **0.00** | **0.00** | **1.77** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 38 - MISCELLANEOUS** | | | | | | | | |
| 555-3-0000-389000 | MISCELLANEOUS | 0.00 | 0.00 | 0.00 | 0.00 | 6,810.00 | 6,810.00 | 0.00% |
| 555-3-0000-389020 | SALES REVENUE | 0.00 | 0.00 | 0.00 | 0.00 | 2,000.00 | 2,000.00 | 0.00% |
| **Total Class: 38 - MISCELLANEOUS:** | | **0.00** | **0.00** | **0.00** | **0.00** | **8,810.00** | **8,810.00** | **0.00%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 555-3-0000-391100 | OP TRANS IN- GENERAL FUND | 0.00 | 0.00 | 0.00 | 250,000.00 | 0.00 | -250,000.00 | -100.00% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **0.00** | **250,000.00** | **0.00** | **-250,000.00** | **-100.00%** |
| **Total Revenue:** | | **0.00** | **0.00** | **1.77** | **250,000.00** | **343,810.00** | **93,810.00** | **37.52%** |

**Budget Comparison Report**

| Account Number | | | | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 555-5-0000-511100 | SALARIES-REGULAR EMPLOY | 0.00 | 0.00 | 6,641.99 | 30,000.00 | 182,220.00 | 152,220.00 | 507.40% |
| 555-5-0000-511200 | SALARIES - PART-TIME | 0.00 | 0.00 | 1,430.40 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-512200 | SOCIAL SECURITY TAXES | 0.00 | 0.00 | 617.55 | 0.00 | 13,940.00 | 13,940.00 | 0.00% |
| 555-5-0000-512904 | UNIFORMS | 0.00 | 0.00 | 2,546.13 | 0.00 | 3,000.00 | 3,000.00 | 0.00% |
| 555-5-0000-512905 | SAFETY EQUIP | 0.00 | 0.00 | 0.00 | 0.00 | 1,500.00 | 1,500.00 | 0.00% |
| **Total Class: 51 - SALARIES & BENEFITS:** | | **0.00** | **0.00** | **11,236.07** | **30,000.00** | **200,660.00** | **170,660.00** | **568.87%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 555-5-0000-521205 | PEST CONTROL | 0.00 | 0.00 | 40.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-521230 | CONTRACTED R&M ALL BLDGS | 0.00 | 0.00 | 124.83 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-521254 | CONTRACTED SERVICES-ADMII | 0.00 | 0.00 | 506.25 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-521340 | C/S-CLOUD COMPUTING FEES | 0.00 | 0.00 | 267.28 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-522100 | JANITORIAL-CONTRACTS | 0.00 | 0.00 | 200.00 | 0.00 | 4,535.00 | 4,535.00 | 0.00% |
| 555-5-0000-522201 | R & M COMPUTERS | 0.00 | 0.00 | 0.00 | 0.00 | 12,782.00 | 12,782.00 | 0.00% |
| 555-5-0000-522202 | REP & MT OFFICE EQUIPMENT | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 555-5-0000-522204 | REP & MT OTHER EQUIPMENT | 0.00 | 0.00 | 135.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00% |
| 555-5-0000-522230 | REP & MT BLDG & GROUNDS | 0.00 | 0.00 | 1,776.11 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-522320 | EQUIPMENT RENTAL | 0.00 | 0.00 | 452.46 | 0.00 | 5,000.00 | 5,000.00 | 0.00% |
| 555-5-0000-523200 | TELEPHONE | 0.00 | 0.00 | 603.93 | 0.00 | 4,000.00 | 4,000.00 | 0.00% |
| 555-5-0000-523201 | CELL PHONES | 0.00 | 0.00 | 181.80 | 0.00 | 500.00 | 500.00 | 0.00% |
| 555-5-0000-523300 | ADVERTISING & PUBLICATIONS | 0.00 | 0.00 | 642.98 | 10,000.00 | 10,000.00 | 0.00 | 0.00% |
| 555-5-0000-523400 | PRINTING | 0.00 | 0.00 | 11.21 | 0.00 | 2,000.00 | 2,000.00 | 0.00% |
| 555-5-0000-523500 | TRAVEL | 0.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00% |
| 555-5-0000-523600 | DUES & SUBSCRIPTIONS | 0.00 | 0.00 | 200.00 | 0.00 | 750.00 | 750.00 | 0.00% |
| 555-5-0000-523700 | EDUCATION & TRAINING | 0.00 | 0.00 | 2,263.36 | 0.00 | 3,000.00 | 3,000.00 | 0.00% |
| 555-5-0000-523901 | OTHER PURCHASED SERVICES | 0.00 | 0.00 | 0.00 | 0.00 | 12,500.00 | 12,500.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **0.00** | **0.00** | **7,405.21** | **10,000.00** | **57,317.00** | **47,317.00** | **473.17%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 555-5-0000-531100 | OFFICE SUPPLIES | 0.00 | 0.00 | 616.15 | 2,500.00 | 500.00 | -2,000.00 | -80.00% |
| 555-5-0000-531101 | MINOR OPERATING <$499 | 0.00 | 0.00 | 12,993.19 | 2,500.00 | 0.00 | -2,500.00 | -100.00% |
| 555-5-0000-531102 | POSTAGE | 0.00 | 0.00 | 0.00 | 0.00 | 50.00 | 50.00 | 0.00% |
| 555-5-0000-531103 | COMPUTER SUPPLIES | 0.00 | 0.00 | 227.49 | 0.00 | 250.00 | 250.00 | 0.00% |
| 555-5-0000-531104 | JANITORIAL SUPPLIES | 0.00 | 0.00 | 645.53 | 0.00 | 500.00 | 500.00 | 0.00% |
| 555-5-0000-531110 | MISCELLANEOUS | 0.00 | 0.00 | 353.46 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-531120 | TIRES & TUBES | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00% |
| 555-5-0000-531130 | R & M Building Supplies | 0.00 | 0.00 | 497.27 | 0.00 | 500.00 | 500.00 | 0.00% |
| 555-5-0000-531198 | HEATING FUELS | 0.00 | 0.00 | 218.98 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-531230 | ELECTRIC | 0.00 | 0.00 | 2,984.48 | 0.00 | 10,000.00 | 10,000.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | | | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 555-5-0000-531250 | OIL | 0.00 | 0.00 | 0.00 | 0.00 | 100.00 | 100.00 | 0.00% |
| 555-5-0000-531270 | FUEL | 0.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 1,000.00 | 0.00% |
| 555-5-0000-531300 | OTHER SUPPLIES | 0.00 | 0.00 | 673.14 | 7,500.00 | 5,000.00 | -2,500.00 | -33.33% |
| 555-5-0000-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 0.00 | 12,360.95 | 0.00 | 750.00 | 750.00 | 0.00% |
| 555-5-0000-531601 | SMALL COMPUTERS $500-$49 | 0.00 | 0.00 | 4,015.70 | 0.00 | 0.00 | 0.00 | 0.00% |
| 555-5-0000-531603 | FURNITURE & FIXTURES $500 | 0.00 | 0.00 | 18,864.09 | 15,000.00 | 0.00 | -15,000.00 | -100.00% |
| | **Total Class: 53 - SUPPLIES:** | **0.00** | **0.00** | **54,450.43** | **27,500.00** | **18,900.00** | **-8,600.00** | **-31.27%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 555-5-0000-541220 | COUNTY SHOOTING RANGE | 0.00 | 0.00 | 0.00 | 20,000.00 | 0.00 | -20,000.00 | -100.00% |
| 555-5-0000-541300 | BUILDINGS & BLDG IMPROVEM | 0.00 | 0.00 | 0.00 | 120,000.00 | 0.00 | -120,000.00 | -100.00% |
| 555-5-0000-542400 | COMPUTERS > $5,000 | 0.00 | 0.00 | 0.00 | 5,000.00 | 0.00 | -5,000.00 | -100.00% |
| 555-5-0000-542600 | OTHER EQUIP >$5,000 | 0.00 | 0.00 | 0.00 | 37,500.00 | 0.00 | -37,500.00 | -100.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **0.00** | **0.00** | **0.00** | **182,500.00** | **0.00** | **-182,500.00** | **-100.00%** |
| **Class: 56 - DEPRECIATION & AMORTIZE** | | | | | | | | |
| 555-5-0000-561000 | DEPRECIATION EXPENSE | 0.00 | 0.00 | 203.33 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 56 - DEPRECIATION & AMORTIZE:** | **0.00** | **0.00** | **203.33** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 555-5-0000-579000 | CONTINGENCY RESERVE | 0.00 | 0.00 | 0.00 | 0.00 | 66,933.00 | 66,933.00 | 0.00% |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **0.00** | **0.00** | **0.00** | **0.00** | **66,933.00** | **66,933.00** | **0.00%** |
| | **Total Expense:** | **0.00** | **0.00** | **73,295.04** | **250,000.00** | **343,810.00** | **93,810.00** | **37.52%** |
| | **Total Fund: 555 - TWO RIVERS GUN RANGE:** | **0.00** | **0.00** | **-73,293.27** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Report Total:** | **1,238,646.33** | **4,072,531.30** | **14,787,380.26** | **-75,050.00** | **0.00** | **75,050.00** | **-100.00%** |

**Program Title: Two Rivers Gun Range**

**I. Core Services**

Recreational target practice

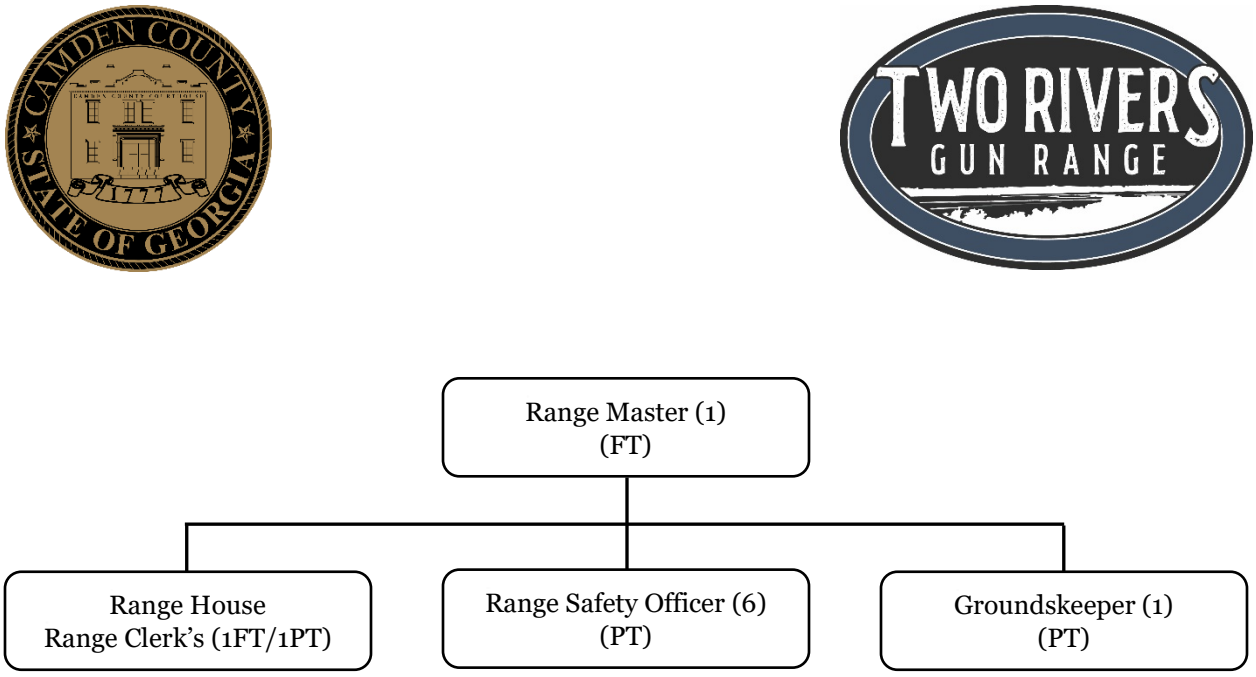
The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( X )

**II. Mission/Key Objectives**

The Two Rivers Gun Range mission is to provide a safe and respectful environment for hunters and recreational target shooters to sight-in firearms and to target practice.

| **III. Performance Measures** | Projected FY 2022 | | | | |
|---|---|---|---|---|---|
| # of daily visitors | 10,000 | | | | |
| # of memberships | 450 | | | | |
| # of steel challenge events held | 10 | | | | |
| # of Facebook posts | 50 | | | | |
| # of Twitter posts | 50 | | | | |
| # of Website updates | 12 | | | | |
| | | | | | |
| **IV. Staffing Resources:** | | | | | |
| Range Master | 1.00 | | | | |
| Range Safety Officer | 6.00 | | | | |
| Range Clerk | 2.00 | | | | |
| Grounds Keeper | 1.00 | | | | |
| Total Staffing Resources | 10 | | | | |
| **Funding Sources:** | Proposed FY 2022 | | | | |
| Total Program Costs | $ 343,810 | | | | |
| | | | | | |

**V. Explanation of Changes:**


Range Master (1)
(FT)
Range House
Range Clerk's (1FT/1PT)
Range Safety Officer (6)
(PT)
Groundskeeper (1)
(PT)




# CAPITAL OUTLAY FUNDS

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 350 - CAPITAL IMPROVEMENTS PROG** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 36 - INTEREST** | | | | | | | | |
| 350-3-0000-361000 | INTEREST INCOME | 1,283.17 | 383.06 | 13.36 | 200.00 | 200.00 | 0.00 | 0.00% |
| | **Total Class: 36 - INTEREST:** | **1,283.17** | **383.06** | **13.36** | **200.00** | **200.00** | **0.00** | **0.00%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 350-3-0000-391100 | OPERATING TRANS IN (GF) | 0.00 | 300,000.00 | 13,675.00 | 13,675.00 | 543,710.00 | 530,035.00 | 3,875.94% |
| 350-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 240,000.00 | 160,000.00 | -80,000.00 | -33.33% |
| | **Total Class: 39 - OTHER FINANCING SOURCES:** | **0.00** | **300,000.00** | **13,675.00** | **253,675.00** | **703,710.00** | **450,035.00** | **177.41%** |
| | **Total Revenue:** | **1,283.17** | **300,383.06** | **13,688.36** | **253,875.00** | **703,910.00** | **450,035.00** | **177.27%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 350-5-0000-521230 | CONTRACTED R&M ALL BLDGS | 0.00 | 7,851.54 | 46,153.45 | 0.00 | 0.00 | 0.00 | 0.00% |
| 350-5-0000-521250 | CONTRACT SERV-COMPUTER | 2,500.00 | 3,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 350-5-0000-521330 | CONTRACT SERV-DATA PROCS | 6,535.78 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 350-5-0000-522204 | R & M - OTHER EQUIPMENT | 0.00 | 167,427.54 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **9,035.78** | **178,779.08** | **46,153.45** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 350-5-0000-531600 | SMALL EQUIP $500-$4,999 | 15,533.92 | 5,061.00 | 3,954.04 | 13,675.00 | 0.00 | -13,675.00 | -100.00% |
| 350-5-0000-531601 | COMPUTERS $500 - $4,999 | 15,819.22 | 42,315.78 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **31,353.14** | **47,376.78** | **3,954.04** | **13,675.00** | **0.00** | **-13,675.00** | **-100.00%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 350-5-0000-541230 | BLDG MAINT-BUILD IMPROVE | 29,222.50 | 0.00 | 0.00 | 0.00 | 200,000.00 | 200,000.00 | 0.00% |
| 350-5-0000-542200 | VEHICLES | 181,181.46 | 208,308.38 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 350-5-0000-542300 | OFFICE FURN/ EQUIP > $5,000 | 9,950.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 350-5-0000-542400 | COMPUTERS > $5,000 | 7,227.15 | 107,080.70 | 33,373.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 350-5-0000-542500 | RADIOS > $5,000 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 350-5-0000-542510 | RADIO TOWER | 104,537.69 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 350-5-0000-542600 | OTHER EQUIP > $5,000 | 0.00 | 932.73 | 0.00 | 240,200.00 | 225,000.00 | -15,200.00 | -6.33% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **332,118.80** | **316,321.81** | **33,373.00** | **240,200.00** | **425,000.00** | **184,800.00** | **76.94%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 350-5-0000-579000 | CONTINGENCY RESERVE | 0.00 | 0.00 | 0.00 | 0.00 | 278,910.00 | 278,910.00 | 0.00% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **0.00** | **0.00** | **0.00** | **0.00** | **278,910.00** | **278,910.00** | **0.00%** |
| **Total Expense:** | | **372,507.72** | **542,477.67** | **83,480.49** | **253,875.00** | **703,910.00** | **450,035.00** | **177.27%** |
| **Total Fund: 350 - CAPITAL IMPROVEMENTS PROG:** | | **-371,224.55** | **-242,094.61** | **-69,792.13** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 327 - S.P.L.O.S.T. NO. 7** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 31 - TAXES, PENALTIES, & INT.** | | | | | | | | |
| 327-3-0000-313200 | SPEC LOC OPTION SALES TAX | 7,590,110.89 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 31 - TAXES, PENALTIES, & INT.:** | | **7,590,110.89** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 33 - STATE & FEDERAL** | | | | | | | | |
| 327-3-0000-334300 | STATE OF GEORGIA-D.O.T. | 101,210.68 | 32,464.00 | 212,909.82 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 33 - STATE & FEDERAL:** | | **101,210.68** | **32,464.00** | **212,909.82** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 327-3-0000-361000 | DO NOT USE - INTEREST EARNI | 82,179.57 | 48,816.03 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-3-0000-361100 | INTEREST EARNED | 0.00 | 0.00 | 1,837.73 | 22,900.00 | 1,220.00 | -21,680.00 | -94.67% |
| **Total Class: 36 - INTEREST:** | | **82,179.57** | **48,816.03** | **1,837.73** | **22,900.00** | **1,220.00** | **-21,680.00** | **-94.67%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 327-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 2,835,945.00 | 1,221,800.00 | -1,614,145.00 | -56.92% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **0.00** | **2,835,945.00** | **1,221,800.00** | **-1,614,145.00** | **-56.92%** |
| **Total Revenue:** | | **7,773,501.14** | **81,280.03** | **214,747.55** | **2,858,845.00** | **1,223,020.00** | **-1,635,825.00** | **-57.22%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 327-5-0000-521212 | ENGINEERING SERVICES | 0.00 | 16,770.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-521230 | CONTRACTED R&M - ALL BLDG | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-522200 | ROAD PROJ-OUTSIDE SOURCE | 0.00 | 0.00 | 124,712.30 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-522210 | MINOR RD PROJECTS-LMIG MA | 11,786.48 | 209,315.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-522220 | REP & MT VEHICLES | 599.97 | 57,422.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **12,386.45** | **283,507.00** | **124,712.30** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 327-5-0000-531101 | MINOR OPERATING $0-$499 | 878.52 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-531103 | COMPUTER SUPPLIES | 68.16 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-531500 | MEDICAL SUPP - AMBULANCE | 1,674.58 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-531600 | SMALL EQUIPMENT $500-$4,9 | 4,284.87 | 16,296.84 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-531601 | COMPUTERS $500 - $4,999 | 122,527.74 | 4,515.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **129,433.87** | **20,812.09** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 327-5-0000-541007 | ROADS | 0.00 | 0.00 | 0.00 | 2,602,845.00 | 1,223,020.00 | -1,379,825.00 | -53.01% |
| 327-5-0000-541230 | JUVENILE COURT RENOVATION | 323,072.68 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541231 | FIRE STATION 18 RENOVATION | 360,539.24 | 222,194.85 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541233 | Drainage Impr-Bristol Hammoc | 0.00 | 9,746.75 | 2,720.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541310 | PUBLIC SAFETY-DATA SHARING | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541313 | PUBLIC SAFETY-RADIO COMM | 311,562.96 | 531,509.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541449 | COLERAIN ROAD BYPASS | 104,283.88 | 32,464.00 | 212,909.82 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541473 | INCACHEE ROAD | 5,441.16 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541474 | FIELD CREEK CIRCLE | 0.00 | 11,288.84 | 210,483.25 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541475 | PLANTATION POINT SUBDIV | 0.00 | 910.00 | 334,411.41 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541476 | TARBORO PARKING LOT | 0.00 | 8,975.77 | 31,065.87 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-541477 | COASTAL PINES ROAD | 0.00 | 0.00 | 171,455.66 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-542200 | VEHICLES | 127,833.44 | 24,825.28 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-542400 | COMPUTERS > $5,000 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-542600 | OTHER EQUIPMENT > $5,000 | 17,273.46 | 334,448.51 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **1,250,006.82** | **1,176,363.00** | **963,046.01** | **2,602,845.00** | **1,223,020.00** | **-1,379,825.00** | **-53.01%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 327-5-0000-571004 | SPLOST SHARE-ST. MARYS | 2,263,371.06 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-571005 | SPLOST SHARE-KINGSLAND | 2,107,773.80 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-571006 | SPLOST SHARE-WOODBINE | 531,307.75 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 327-5-0000-571007 | SPLOST SHARE-P.S.A. | 568,499.29 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **5,470,951.90** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 58 - DEBT SERVICE** | | | | | | | | |
| 327-5-0000-581200 | LEASES - EQUIPMENT | 0.00 | 0.00 | 251,161.73 | 251,165.00 | 0.00 | -251,165.00 | -100.00% |
| 327-5-0000-582200 | INTEREST | 0.00 | 0.00 | 4,827.61 | 4,835.00 | 0.00 | -4,835.00 | -100.00% |
| | **Total Class: 58 - DEBT SERVICE:** | **0.00** | **0.00** | **255,989.34** | **256,000.00** | **0.00** | **-256,000.00** | **-100.00%** |
| | **Total Expense:** | **6,862,779.04** | **1,480,682.09** | **1,343,747.65** | **2,858,845.00** | **1,223,020.00** | **-1,635,825.00** | **-57.22%** |
| | **Total Fund: 327 - S.P.L.O.S.T. NO. 7:** | **910,722.10** | **-1,399,402.06** | **-1,129,000.10** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 328 - S.P.L.O.S.T. NO 8** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 31 - TAXES, PENALTIES, & INT.** | | | | | | | | |
| 328-3-0000-313200 | SPEC LOC OPTION SALES TAX | 0.00 | 8,119,944.75 | 10,217,639.63 | 7,929,600.00 | 8,880,000.00 | 950,400.00 | 11.99% |
| **Total Class: 31 - TAXES, PENALTIES, & INT.:** | | **0.00** | **8,119,944.75** | **10,217,639.63** | **7,929,600.00** | **8,880,000.00** | **950,400.00** | **11.99%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 328-3-0000-361000 | INTEREST EARNED | 0.00 | 7,296.04 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-3-0000-361100 | INTEREST EARNED | 0.00 | 0.00 | 2,558.57 | 22,200.00 | 8,000.00 | -14,200.00 | -63.96% |
| **Total Class: 36 - INTEREST:** | | **0.00** | **7,296.04** | **2,558.57** | **22,200.00** | **8,000.00** | **-14,200.00** | **-63.96%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 328-3-0000-393500 | Capital Lease Proceeds | 0.00 | 0.00 | 835,279.38 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 0.00 | 1,000,000.00 | 1,000,000.00 | 0.00% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **835,279.38** | **0.00** | **1,000,000.00** | **1,000,000.00** | **0.00%** |
| **Total Revenue:** | | **0.00** | **8,127,240.79** | **11,055,477.58** | **7,951,800.00** | **9,888,000.00** | **1,936,200.00** | **24.35%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 328-5-0000-521340 | C/S-CLOUD COMPUTING FEES | 0.00 | 34,225.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-5-0000-522210 | MINOR RD PROJECTS-LMIG M/ | 0.00 | 479.98 | 184,869.04 | 120,200.00 | 244,800.00 | 124,600.00 | 103.66% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **0.00** | **34,704.98** | **184,869.04** | **120,200.00** | **244,800.00** | **124,600.00** | **103.66%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 328-5-0000-531103 | COMPUTING SUPPLIES | 0.00 | 0.00 | 20,784.25 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-5-0000-531313 | PUBLIC SAFETY-RADIO COMM | 0.00 | 0.00 | 3,045.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-5-0000-531600 | SMALL EQUIPMENT-$500-$4,9 | 0.00 | 0.00 | 40,847.51 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-5-0000-531601 | COMPUTERS-$500 - $4,999 | 0.00 | 0.00 | 40,783.30 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **0.00** | **0.00** | **105,460.06** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 328-5-0000-541002 | LIBRARY | 0.00 | 0.00 | 0.00 | 400,000.00 | 400,000.00 | 0.00 | 0.00% |
| 328-5-0000-541220 | PUBLIC SAFETY-RADIO COMMU | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-5-0000-541230 | GOVERNMENT BUILDINGS & O | 0.00 | 500,000.00 | 0.00 | 880,000.00 | 1,000,000.00 | 120,000.00 | 13.64% |
| 328-5-0000-541313 | PUBLIC SAFETY-RADIO COMM | 0.00 | 1,171,523.78 | 412,128.79 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-5-0000-541338 | PUBLIC HEALTH FACILITY | 0.00 | 0.00 | 0.00 | 0.00 | 1,200,000.00 | 1,200,000.00 | 0.00% |
| 328-5-0000-541351 | AMBULANCES-COUNTY WIDE | 0.00 | 0.00 | 555,555.76 | 620,000.00 | 300,000.00 | -320,000.00 | -51.61% |
| 328-5-0000-541355 | BLUE BRIDGE BOAT RAMP/PAF | 0.00 | 0.00 | 0.00 | 0.00 | 250,000.00 | 250,000.00 | 0.00% |
| 328-5-0000-541360 | SUPERIOR COURT RECORD PRE | 0.00 | 0.00 | 0.00 | 550,000.00 | 150,000.00 | -400,000.00 | -72.73% |
| 328-5-0000-541476 | TARBORO PARKING LOT | 0.00 | 0.00 | 37,500.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 328-5-0000-542200 | VEHICLES | 0.00 | 0.00 | 898,963.58 | 320,000.00 | 390,000.00 | 70,000.00 | 21.88% |
| 328-5-0000-542400 | COMPUTERS >$5,000 | 0.00 | 336,117.83 | 251,633.89 | 451,574.00 | 500,000.00 | 48,426.00 | 10.72% |
| 328-5-0000-542600 | OTHER EQUPIMENT > $ 5,000 | 0.00 | 0.00 | 518,872.30 | 950,000.00 | 1,354,500.00 | 404,500.00 | 42.58% |
| 328-5-0000-542610 | BOATS | 0.00 | 0.00 | 29,180.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **0.00** | **2,007,641.61** | **2,703,834.32** | **4,171,574.00** | **5,544,500.00** | **1,372,926.00** | **32.91%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 328-5-0000-571004 | SPLOST SHARE-ST, MARYS | 0.00 | 1,634,057.70 | 2,200,223.38 | 1,595,753.00 | 1,787,000.00 | 191,247.00 | 11.98% |
| 328-5-0000-571005 | SPLOST SHARE-KINGSLAND | 0.00 | 1,521,637.04 | 2,048,851.41 | 1,485,967.00 | 1,664,100.00 | 178,133.00 | 11.99% |
| 328-5-0000-571006 | SPLOST SHARE-WOODBINE | 0.00 | 209,007.39 | 281,423.93 | 204,108.00 | 228,600.00 | 24,492.00 | 12.00% |
| 328-5-0000-571007 | SPLOST SHARE-P.S.A. | 0.00 | 383,707.99 | 516,654.51 | 374,198.00 | 419,000.00 | 44,802.00 | 11.97% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **0.00** | **3,748,410.12** | **5,047,153.23** | **3,660,026.00** | **4,098,700.00** | **438,674.00** | **11.99%** |
| **Class: 58 - DEBT SERVICE** | | | | | | | | |
| 328-5-0000-582301 | DEBT SERVICE - PRINCIPLE | 0.00 | 0.00 | 89,456.71 | 0.00 | 0.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 328-5-0000-582302 | DEBT SERVICE - INTEREST | 0.00 | 0.00 | 14,477.24 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 58 - DEBT SERVICE:** | **0.00** | **0.00** | **103,933.95** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Expense:** | **0.00** | **5,790,756.71** | **8,145,250.60** | **7,951,800.00** | **9,888,000.00** | **1,936,200.00** | **24.35%** |
| | **Total Fund: 328 - S.P.L.O.S.T. NO 8:** | **0.00** | **2,336,484.08** | **2,910,226.98** | **0.00** | **0.00** | **0.00** | **0.00%** |




# OTHER GOVERNMENT FUNDS

Camden County BOC, GA

| Class | | | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|
| **Fund: 231 - ARP ACT 2021 RESCUE PLAN OF 2021** | | | | | | | |
| **Type: 3 - Revenue** | | | | | | | |
| 33 - STATE & FEDERAL | - | - | 5,309,115.00 | 5,309,115.00 | 5,314,115.00 | 5,000.00 | 0.09% |
| **Total Type: 3 - Revenue:** | **-** | **-** | **5,309,115.00** | **5,309,115.00** | **5,314,115.00** | **5,000.00** | **(100.00)** |
| **Type: 5 - Expense** | | | | | | | |
| 51 - SALARIES & BENEFITS | - | - | 565,474.58 | 580,800.00 | - | (580,800.00) | - |
| 53 - SUPPLIES | - | - | - | 2,000.00 | - | (2,000.00) | - |
| 54 - CAPITAL OUTLAY | - | - | - | 4,726,315.00 | 5,314,115.00 | 587,800.00 | 12.44% |
| **Total Type: 5 - Expense:** | **-** | **-** | **565,474.58** | **5,309,115.00** | **5,314,115.00** | **5,000.00** | **0.09%** |
| **Total Fund: 231 - ARP ACT 2021 RESCUE PLAN OF 2021:** | **-** | **-** | **4,743,640.42** | **-** | **-** | **-** | **-** |
| **Report Total:** | **-** | **-** | **4,743,640.42** | **-** | **-** | **-** | **-** |

Fund # changed from 220 to 231

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 240 - GUN RANGE CONSTRUCTION** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 33 - STATE & FEDERAL** | | | | | | | | |
| 240-3-0000-334114 | STATE OF GEORGIA-DNR | 454,052.01 | 273,771.64 | 825,021.21 | 1,000,000.00 | 0.00 | -1,000,000.00 | -100.00% |
| **Total Class: 33 - STATE & FEDERAL:** | | **454,052.01** | **273,771.64** | **825,021.21** | **1,000,000.00** | **0.00** | **-1,000,000.00** | **-100.00%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 240-3-0000-391100 | TRANSFERS IN (GF) | 100,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **100,000.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Revenue:** | | **554,052.01** | **273,771.64** | **825,021.21** | **1,000,000.00** | **0.00** | **-1,000,000.00** | **-100.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 240-5-0000-521230 | CONTRACTED R&M ALL BLDGS | 171.11 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **171.11** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 240-5-0000-531101 | MINOR OPERATING $0 - $ 499 | 419.78 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 53 - SUPPLIES:** | | **419.78** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 240-5-0000-541220 | COUNTY SHOOTING RANGE | 609,428.67 | 195,712.53 | 880,131.10 | 1,000,000.00 | 0.00 | -1,000,000.00 | -100.00% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **609,428.67** | **195,712.53** | **880,131.10** | **1,000,000.00** | **0.00** | **-1,000,000.00** | **-100.00%** |
| **Total Expense:** | | **610,019.56** | **195,712.53** | **880,131.10** | **1,000,000.00** | **0.00** | **-1,000,000.00** | **-100.00%** |
| **Total Fund: 240 - GUN RANGE CONSTRUCTION:** | | **-55,967.55** | **78,059.11** | **-55,109.89** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 230 - DRUG ABUSE** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 35 - CONSTITUTIONAL OFFICES** | | | | | | | | |
| 230-3-0000-351940 | DRUG ABUSE | 25,417.29 | 16,574.29 | 26,258.41 | 18,000.00 | 18,000.00 | 0.00 | 0.00% |
| **Total Class: 35 - CONSTITUTIONAL OFFICES:** | | **25,417.29** | **16,574.29** | **26,258.41** | **18,000.00** | **18,000.00** | **0.00** | **0.00%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 230-3-0000-361000 | INTEREST INCOME | 128.49 | 45.62 | 4.10 | 140.00 | 15.00 | -125.00 | -89.29% |
| **Total Class: 36 - INTEREST:** | | **128.49** | **45.62** | **4.10** | **140.00** | **15.00** | **-125.00** | **-89.29%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 230-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Revenue:** | | **25,545.78** | **16,619.91** | **26,262.51** | **18,140.00** | **18,015.00** | **-125.00** | **-0.69%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 230-5-0000-521250 | CONTRACT SERVICES | 0.00 | 6,575.00 | 3,100.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **0.00** | **6,575.00** | **3,100.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 230-5-0000-572013 | DRUG COURT | 60,000.00 | 264.00 | 0.00 | 18,140.00 | 18,015.00 | -125.00 | -0.69% |
| **Total Class: 57 - INTERGOVERNMENTAL:** | | **60,000.00** | **264.00** | **0.00** | **18,140.00** | **18,015.00** | **-125.00** | **-0.69%** |
| **Total Expense:** | | **60,000.00** | **6,839.00** | **3,100.00** | **18,140.00** | **18,015.00** | **-125.00** | **-0.69%** |
| **Total Fund: 230 - DRUG ABUSE:** | | **-34,454.22** | **9,780.91** | **23,162.51** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 215 - EMERGENCY TELEPHONE SYS** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 34 - COMMISSIONS & FEES** | | | | | | | | |
| 215-3-0000-342500 | 911 REVENUE-TELEPHONE CO | 207,274.49 | 202,056.13 | 235,209.76 | 199,500.00 | 234,300.00 | 34,800.00 | 17.44% |
| 215-3-0000-342501 | 911 REVENUE-CELL PHONES | 861,447.35 | 835,745.11 | 842,831.27 | 832,800.00 | 839,800.00 | 7,000.00 | 0.84% |
| 215-3-0000-342502 | 911 REVENUE - VOIP | 48,233.50 | 46,876.06 | 48,320.67 | 46,800.00 | 48,200.00 | 1,400.00 | 2.99% |
| | **Total Class: 34 - COMMISSIONS & FEES:** | **1,116,955.34** | **1,084,677.30** | **1,126,361.70** | **1,079,100.00** | **1,122,300.00** | **43,200.00** | **4.00%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 215-3-0000-361000 | INTEREST INCOME | 258.34 | 175.59 | 24.13 | 200.00 | 50.00 | -150.00 | -75.00% |
| | **Total Class: 36 - INTEREST:** | **258.34** | **175.59** | **24.13** | **200.00** | **50.00** | **-150.00** | **-75.00%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 215-3-0000-391100 | OP TRANS IN- GENERAL FUND | 250,000.00 | 265,000.00 | 83,500.00 | 167,000.00 | 128,150.00 | -38,850.00 | -23.26% |
| 215-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 160,917.00 | 241,150.00 | 80,233.00 | 49.86% |
| | **Total Class: 39 - OTHER FINANCING SOURCES:** | **250,000.00** | **265,000.00** | **83,500.00** | **327,917.00** | **369,300.00** | **41,383.00** | **12.62%** |
| | **Total Revenue:** | **1,367,213.68** | **1,349,852.89** | **1,209,885.83** | **1,407,217.00** | **1,491,650.00** | **84,433.00** | **6.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 215-5-3800-511100 | SALARIES - REGULAR EMPLOY | 661,796.08 | 695,710.33 | 641,404.95 | 835,800.00 | 966,323.00 | 130,523.00 | 15.62% |
| 215-5-3800-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 11,694.46 | 0.00 | 0.00 | 0.00 | 0.00% |
| 215-5-3800-511200 | SALARIES - TEMP EMPLOYEE | 14,333.74 | 47,560.52 | 22,861.74 | 61,817.00 | 25,000.00 | -36,817.00 | -59.56% |
| 215-5-3800-511300 | OVERTIME | 75,817.13 | 45,316.82 | 62,555.73 | 45,000.00 | 45,000.00 | 0.00 | 0.00% |
| 215-5-3800-511301 | OVERTIME-BUILT-IN | 44,634.11 | 48,471.02 | 48,692.07 | 50,000.00 | 50,000.00 | 0.00 | 0.00% |
| 215-5-3800-512101 | GROUP INSURANCE (LOSSES) | 47,250.40 | 53,329.39 | 105,069.44 | 0.00 | 0.00 | 0.00 | 0.00% |
| 215-5-3800-512200 | SOCIAL SECURITY TAXES | 58,783.90 | 62,342.98 | 58,430.38 | 75,135.00 | 73,925.00 | -1,210.00 | -1.61% |
| 215-5-3800-512400 | RETIREMENT | 16,898.19 | 17,501.29 | 16,166.35 | 17,475.00 | 28,990.00 | 11,515.00 | 65.89% |
| 215-5-3800-512403 | RETIREMENT - COUNTY MATCI | 25,414.68 | 28,196.14 | 26,879.48 | 31,574.00 | 28,990.00 | -2,584.00 | -8.18% |
| 215-5-3800-512404 | RETIREMENT-PENSION FUND | 240.00 | 265.00 | 350.00 | 475.00 | 300.00 | -175.00 | -36.84% |
| 215-5-3800-512904 | UNIFORMS | 1,314.83 | 456.22 | 457.70 | 1,590.00 | 1,850.00 | 260.00 | 16.35% |
| 215-5-3800-512905 | SAFETY EQUIPMENT | 0.00 | 560.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **946,483.06** | **999,709.71** | **994,562.30** | **1,118,866.00** | **1,220,378.00** | **101,512.00** | **9.07%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 215-5-3800-521230 | CONTRACTED R&M ALL BLDGS | 2,500.00 | 4,219.35 | 971.24 | 0.00 | 0.00 | 0.00 | 0.00% |
| 215-5-3800-521235 | CONTRACT SERVICES - TOWER | 0.00 | 0.00 | 2,856.40 | 0.00 | 0.00 | 0.00 | 0.00% |
| 215-5-3800-521250 | CONTRACTED SERVICES-COMP | 8,799.80 | 9,978.21 | 10,132.99 | 14,352.00 | 11,116.00 | -3,236.00 | -22.55% |
| 215-5-3800-521258 | CONTRACT SERV-CELL PHONES | 11,620.47 | 0.00 | 0.00 | 16,000.00 | 0.00 | -16,000.00 | -100.00% |
| 215-5-3800-521330 | CONTRACT SERV-DATA PROCE | 93,616.19 | 99,356.76 | 115,518.02 | 114,096.00 | 104,388.00 | -9,708.00 | -8.51% |
| 215-5-3800-521335 | C/S-ANNUAL SOFTWARE MAIN | 32,515.15 | 44,239.87 | 48,968.48 | 66,072.00 | 81,137.00 | 15,065.00 | 22.80% |
| 215-5-3800-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 215-5-3800-522202 | REP & MT OFF EQUIPMENT | 909.58 | 607.22 | 1,155.04 | 1,000.00 | 2,000.00 | 1,000.00 | 100.00% |
| 215-5-3800-522203 | REP & MT RADIOS | 25,937.75 | 25,121.00 | 10,498.00 | 18,952.00 | 8,044.00 | -10,908.00 | -57.56% |
| 215-5-3800-522220 | REP & MT VEHICLES | 124.99 | 1,360.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 215-5-3800-523200 | TELEPHONE | 24,581.27 | 12,958.94 | 18,077.03 | 12,450.00 | 20,346.00 | 7,896.00 | 63.42% |
| 215-5-3800-523201 | CELL PHONES | 689.52 | 1,632.90 | 2,534.68 | 1,370.00 | 2,264.00 | 894.00 | 65.26% |
| 215-5-3800-523300 | ADVERTISING & PUBLISHING | 851.62 | 1,518.60 | 1,483.85 | 700.00 | 1,240.00 | 540.00 | 77.14% |
| 215-5-3800-523500 | TRAVEL | 5,691.51 | 2,113.52 | 663.52 | 5,000.00 | 5,000.00 | 0.00 | 0.00% |
| 215-5-3800-523600 | DUES & SUBSCRIPTIONS | 1,478.34 | 560.00 | 552.00 | 1,189.00 | 1,189.00 | 0.00 | 0.00% |
| 215-5-3800-523700 | EDUCATION & TRAINING | 4,687.06 | 7,782.00 | 1,033.00 | 10,165.00 | 8,165.00 | -2,000.00 | -19.68% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **214,003.25** | **211,448.37** | **214,444.25** | **261,346.00** | **244,889.00** | **-16,457.00** | **-6.30%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 215-5-3800-531100 | OFFICE SUPPLIES | 1,243.80 | 896.47 | 1,266.60 | 1,000.00 | 1,200.00 | 200.00 | 20.00% |
| 215-5-3800-531101 | MINOR OPERATING $0 - $499 | 3,323.22 | 3,397.80 | 1,510.13 | 2,000.00 | 1,300.00 | -700.00 | -35.00% |
| 215-5-3800-531102 | POSTAGE | 121.49 | 25.69 | 201.15 | 200.00 | 200.00 | 0.00 | 0.00% |
| 215-5-3800-531103 | COMPUTER SUPPLIES | 2,019.14 | 18,615.14 | 1,199.16 | 1,500.00 | 1,000.00 | -500.00 | -33.33% |
| 215-5-3800-531104 | JANITORIAL SUPPLIES | 1,036.31 | 885.00 | 1,621.35 | 2,000.00 | 2,000.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 215-5-3800-531120 | TIRES & TUBES | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00% |
| 215-5-3800-531122 | VEHICLE SUPPLIES | 60.90 | 432.92 | 0.00 | 0.00 | 500.00 | 500.00 | 0.00% |
| 215-5-3800-531198 | HEATING FUEL | 0.00 | 464.64 | 0.00 | 250.00 | 250.00 | 0.00 | 0.00% |
| 215-5-3800-531210 | WATER & SEWER | 994.48 | 910.90 | 916.19 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 215-5-3800-531230 | ELECTRIC | 1,696.01 | 1,478.78 | 1,669.85 | 1,425.00 | 1,700.00 | 275.00 | 19.30% |
| 215-5-3800-531270 | FUEL | 851.76 | 180.39 | 2,120.25 | 400.00 | 10,333.00 | 9,933.00 | 2,483.25% |
| 215-5-3800-531300 | OTHER SUPPLIES | 37.86 | 0.00 | 61.50 | 0.00 | 0.00 | 0.00 | 0.00% |
| 215-5-3800-531601 | COMPUTERS $500 - $4,999 | 5,038.14 | 3,031.11 | 20,741.35 | 12,800.00 | 2,000.00 | -10,800.00 | -84.38% |
| 215-5-3800-531603 | FURNITURE $500-$4,999 | 4,180.00 | 0.00 | 8,760.00 | 4,180.00 | 4,400.00 | 220.00 | 5.26% |
| 215-5-3800-531711 | 911 AWARENESS PROGRAM | 0.00 | 0.00 | 0.00 | 250.00 | 0.00 | -250.00 | -100.00% |
| | **Total Class: 53 - SUPPLIES:** | **20,603.11** | **30,318.84** | **40,067.53** | **27,005.00** | **26,383.00** | **-622.00** | **-2.30%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 215-5-3800-542600 | OTHER EQUIP > $5,000 | 0.00 | 0.00 | 15,955.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **0.00** | **0.00** | **15,955.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Expense:** | **1,181,089.42** | **1,241,476.92** | **1,265,029.08** | **1,407,217.00** | **1,491,650.00** | **84,433.00** | **6.00%** |
| | **Total Fund: 215 - EMERGENCY TELEPHONE SYS:** | **186,124.26** | **108,375.97** | **-55,143.25** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Program Title: Emergency (E-911) Telephone System**

**I. Core Services**

The Camden County E-911 Center handles all of the county's emergency communications. The center is managed by the Camden County Sheriff's Office.

The program is NOT MANDATED ( ) MANDATED: FEDERAL ( ) STATE ( ) LOCAL ( )

**II. Mission/Key Objectives**

The mission of the Camden County E-911 Communications Center is to provide the consistent, professional, rapid response to all calls for assistance originating from any person in need. The Center will serve as the vital link between citizens, visitors, and all public safety personnel. We are committed to serve our community with the highest standards of integrity and sustain an efficient, effective, and courteous manner to acquire and disseminate information needed to protect life, property and the environment. To dispatch appropriate police, fire, ambulance and rescue services with the least possible delay after the request is received or requirement is known to exist. To provide consistent quality service with constant regard to safety to the public and those public safety agencies we service.

| **III. Performance Measures** | Actual FY 2018 | Actual FY 2019 | Actual FY 2020 | Projected FY 2021 | Estimated FY 2022 |
|---|---|---|---|---|---|
| # grants submitted | n/a | n/a | n/a | n/a | - |
| # grants awards received | n/a | n/a | n/a | n/a | - |
| Calls for service: requiring any unit response | 208,638 | 167,931 | 140,008 | 140,396 | 150,000 |
| Emergency Calls | 24,335 | 24,503 | 27,524 | 27,032 | 28,000 |
| Non-Emergency Calls (Incoming/Outgoing) | 412,040 | 465,130 | 105,238 | 97,586 | 400,000 |
| S&A Training | 319 | 415 | 480 | 150 | 400 |
| CJIS Training | 196 | 300 | 475 | 60 | 400 |
| GCIC Messages received | 1,129,893 | 1,232,277 | 600,365 | 744,738 | 900,000 |
| GCIC Messages entered | 1,019,651 | 997,220 | 202,666 | 278,562 | 900,000 |

(*-manually tracked prior to New World)

***These numbers do not include required status checks or any radio communications, both inbound and outbound for and Law Enforcement Agencies, Fire, or Ems. The numbers are also not reflecting monitoring emails, building security and managed paging system. *A lightning strike on the recorder caused a significant length of time where recording hours of incoming emergency 911 lines as well as incoming/outgoing lines on non-emergency lines could not be accurately tracked. The archived calls prior to installation of the new recorder are not included in this count.***

| **IV. Staffing Resources:** | | | | | |
|---|---|---|---|---|---|
| Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant Director | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| IT | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TAC | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| GIS Coordinator | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Sergeant | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Corporal - Communications | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Communications Officer | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 |
| | | | | | |
| | | | | | |
| Total Staffing Resources | 23.00 | 23.00 | 23.00 | 23.00 | 23.00 |

| **Funding Sources:** | Actual FY2018 | Actual FY 2019 | Actual FY 2020 | Adopted FY 2021 | Adopted FY 2022 |
|---|---|---|---|---|---|
| Special Revenue Fund | $ 1,068,476 | $ 1,367,214 | $ 1,389,966 | $ 1,407,217 | $ 1,491,650 |

| | | | | | |
|---|---|---|---|---|---|
| Expenditures | $ 1,154,071 | $ 1,181,089 | $ 1,241,477 | $ 798,551 | $ 1,491,650 |
| Revenue over/(under) expenditures | $ (85,595) | $ 186,124 | $ 148,489 | $ 604,286 | $ - |

**V. Explanation of Changes:**

Due to the Covid pandemic, the Camden County Sheriff's Office Emergency 911 Center decreased in the day to day operations and activity in the center. Since implementing the New World Software, it has given us the capability to track units without creating a call for service, however, the information is still being documented just not in the same manner as before. (I.e. officer completing reports is logged as completing reports at the office without creating a call for service, documenting movements for Fire/EMS is being tracked now vs before.) We are documenting unit's movements in the software, but not by creating a call for service. Therefore it looks like a decrease in calls for service.

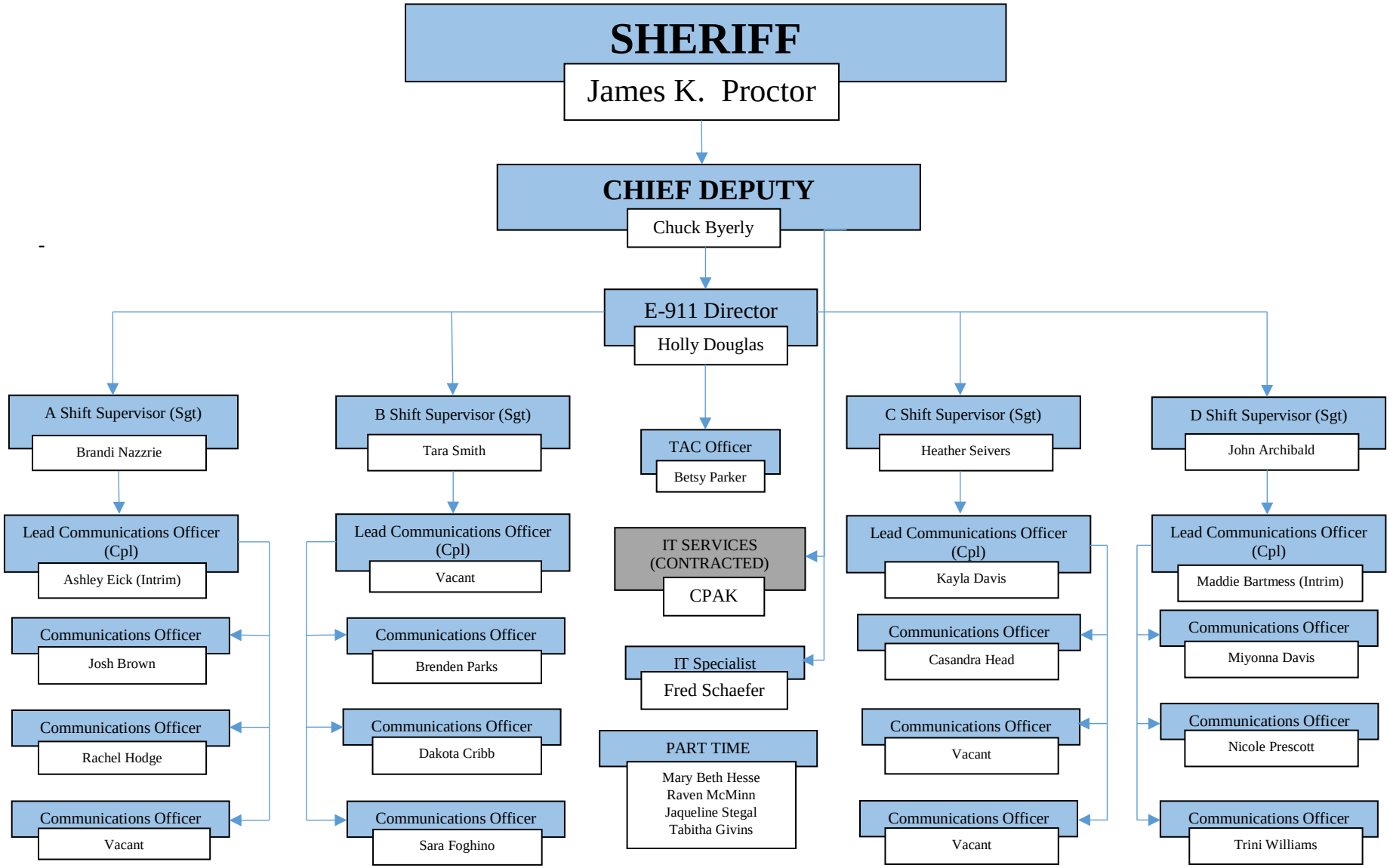
Camden County E911 Center still utilizes Pro QA software for 3 disciplines (EMD, EPD, and EFD). All Communications Officers are required to maintain certifications for these protocols. The implementation of software and certifications was to maintain consistency, improve quality of customer service, provide immediate care instructions and provide reliable scene safety to the citizens and responders. Implementation of Pro QA has improved our quality assurance program by tracking measureable performance goals and allowing every call to be reviewed in detail and provide feedback to the employee. The quality assurance program has also increased the managers/supervisors responsibilities by reviewing calls for service daily, which is not always achievable.

The Camden County E911 Center, answers approximately 27,500 emergency calls, and approximately 471,000 non-emergency (inbound/outbound) calls per year. Camden County E911 enters all after hours warrant entries and all property/missing persons entries for all 3 law enforcement agencies, an average of 85 entries a month, as well as running all other GCIC requests from officers i.e. registration queries, driver's license queries, criminal histories, driver's histories and etc. Camden County E911 TAC preforms approximately 1400 GCIC validations a month. The validation process consists of verification that the entry is valid, modifications are completed, locating of persons, and/or removal of the entry.

The past several years have shown the Camden County Sheriff's Office maintaining the same level of protection, although the demand for service and its' indicators have continually increased, while the budget has remained the same with the economy's pricing continuing to increase. The Sheriff's Office, including E-911, will continue working in conjunction with the Camden County Board of Commissioners to update our current equipment in order to continually provide a safe and effective means of response time to critical incidents and all criminal acts against the citizens of Camden County, Georgia, our community.

Since September 11, 2001 complacency is no longer an option. We remain a nation at risk to terrorist attacks and will remain at risk for the foreseeable future. We must remain vigilant, prepared and ready to deter such attacks on all Threat Conditions. Because criminal activities are inevitable, the overall responsibility for the management of the incident and command responsibility lay with law enforcement personnel. Preparation for these acts must include planning, training, equipment and personnel that will allow law enforcement to effectively respond and operate in a contaminated and hostile environment while carrying out their duties.

# Camden County Sheriff's Office – E-911 Organizational Chart FY2022



**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 335 - GA TRANSPORTATION** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 33 - STATE & FEDERAL** | | | | | | | | |
| 335-3-0000-334300 | STATE OF GA - DOT | 402,467.97 | 441,971.71 | 383,109.34 | 402,468.00 | 383,000.00 | -19,468.00 | -4.84% |
| | **Total Class: 33 - STATE & FEDERAL:** | **402,467.97** | **441,971.71** | **383,109.34** | **402,468.00** | **383,000.00** | **-19,468.00** | **-4.84%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 335-3-0000-361000 | INTEREST INCOME | 773.37 | 348.19 | 39.14 | 1,330.00 | 200.00 | -1,130.00 | -84.96% |
| | **Total Class: 36 - INTEREST:** | **773.37** | **348.19** | **39.14** | **1,330.00** | **200.00** | **-1,130.00** | **-84.96%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 335-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 27,700.00 | 188,000.00 | 160,300.00 | 578.70% |
| | **Total Class: 39 - OTHER FINANCING SOURCES:** | **0.00** | **0.00** | **0.00** | **27,700.00** | **188,000.00** | **160,300.00** | **578.70%** |
| | **Total Revenue:** | **403,241.34** | **442,319.90** | **383,148.48** | **431,498.00** | **571,200.00** | **139,702.00** | **32.38%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 335-5-0000-522210 | MINOR ROAD PROJECTS-REPAI | 5,551.03 | 1,119.95 | 65,872.28 | 65,898.00 | 571,200.00 | 505,302.00 | 766.79% |
| 335-5-0000-522250 | DOVER BLUFF | 0.00 | 109,774.66 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 335-5-0000-522251 | PEEPLES ROAD | 0.00 | 41,165.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 335-5-0000-522252 | REFUGE ROAD | 0.00 | 192,105.65 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 335-5-0000-522253 | DEEP CREEK BRIDGE | 2,428.03 | 145,355.84 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **7,979.06** | **489,521.60** | **65,872.28** | **65,898.00** | **571,200.00** | **505,302.00** | **766.79%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 335-5-0000-541461 | CAPITAL ROAD PROJECTS | 0.00 | 0.00 | 365,488.81 | 365,600.00 | 0.00 | -365,600.00 | -100.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **0.00** | **0.00** | **365,488.81** | **365,600.00** | **0.00** | **-365,600.00** | **-100.00%** |
| | **Total Expense:** | **7,979.06** | **489,521.60** | **431,361.09** | **431,498.00** | **571,200.00** | **139,702.00** | **32.38%** |
| | **Total Fund: 335 - GA TRANSPORTATION:** | **395,262.28** | **-47,201.70** | **-48,212.61** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 275 - HOTEL/MOTEL TAX** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 31 - TAXES, PENALTIES, & INT.** | | | | | | | | |
| 275-3-0000-314100 | HOTEL/MOTEL TAX | 62,719.56 | 51,259.14 | 72,233.50 | 72,275.00 | 72,000.00 | -275.00 | -0.38% |
| **Total Class: 31 - TAXES, PENALTIES, & INT.:** | | **62,719.56** | **51,259.14** | **72,233.50** | **72,275.00** | **72,000.00** | **-275.00** | **-0.38%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 275-3-0000-361000 | INTEREST INCOME | 14.64 | 10.68 | 0.66 | 25.00 | 25.00 | 0.00 | 0.00% |
| **Total Class: 36 - INTEREST:** | | **14.64** | **10.68** | **0.66** | **25.00** | **25.00** | **0.00** | **0.00%** |
| **Total Revenue:** | | **62,734.20** | **51,269.82** | **72,234.16** | **72,300.00** | **72,025.00** | **-275.00** | **-0.38%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 275-5-0000-572003 | TOURISM-ST. MARYS | 21,875.42 | 17,877.79 | 25,188.05 | 25,226.00 | 23,387.00 | -1,839.00 | -7.29% |
| 275-5-0000-572017 | TOURISM-KINGSLAND | 20,369.79 | 16,647.31 | 23,454.43 | 23,476.00 | 25,115.00 | 1,639.00 | 6.98% |
| 275-5-0000-572021 | TOURISM-CHAMBER OF COMM | 20,488.99 | 16,744.73 | 23,591.67 | 23,598.00 | 23,523.00 | -75.00 | -0.32% |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **62,734.20** | **51,269.83** | **72,234.15** | **72,300.00** | **72,025.00** | **-275.00** | **-0.38%** |
| | **Total Expense:** | **62,734.20** | **51,269.83** | **72,234.15** | **72,300.00** | **72,025.00** | **-275.00** | **-0.38%** |
| | **Total Fund: 275 - HOTEL/MOTEL TAX:** | **0.00** | **-0.01** | **0.01** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 385 - IMPACT FEE** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 32 - LICENSES & PERMITS** | | | | | | | | |
| 385-3-0000-321350 | IMPACT FEES | 74,938.17 | 67,439.34 | 101,456.52 | 56,500.00 | 96,000.00 | 39,500.00 | 69.91% |
| **Total Class: 32 - LICENSES & PERMITS:** | | **74,938.17** | **67,439.34** | **101,456.52** | **56,500.00** | **96,000.00** | **39,500.00** | **69.91%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 385-3-0000-361000 | INTEREST INCOME | 3,830.70 | 1,972.25 | 188.58 | 1,750.00 | 250.00 | -1,500.00 | -85.71% |
| **Total Class: 36 - INTEREST:** | | **3,830.70** | **1,972.25** | **188.58** | **1,750.00** | **250.00** | **-1,500.00** | **-85.71%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 385-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 155,200.00 | 0.00 | -155,200.00 | -100.00% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **0.00** | **155,200.00** | **0.00** | **-155,200.00** | **-100.00%** |
| **Total Revenue:** | | **78,768.87** | **69,411.59** | **101,645.10** | **213,450.00** | **96,250.00** | **-117,200.00** | **-54.91%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 385-5-0000-521230 | ADMINISTRATIVE FEES | 0.00 | 0.00 | 0.00 | 3,389.00 | 2,791.00 | -598.00 | -17.65% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **0.00** | **0.00** | **0.00** | **3,389.00** | **2,791.00** | **-598.00** | **-17.65%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 385-5-0000-541001 | PARKS AND RECREATION | 0.00 | 0.00 | 0.00 | 10,057.00 | 17,133.00 | 7,076.00 | 70.36% |
| 385-5-0000-541002 | LIBRARY | 0.00 | 0.00 | 0.00 | 3,673.00 | 6,256.00 | 2,583.00 | 70.32% |
| 385-5-0000-541003 | SHERIFFS OFFICE | 0.00 | 0.00 | 0.00 | 2,543.00 | 4,331.00 | 1,788.00 | 70.31% |
| 385-5-0000-541004 | FIRE | 0.00 | 179,990.63 | 0.00 | 180,004.00 | 42,254.00 | -137,750.00 | -76.53% |
| 385-5-0000-541005 | EMA | 0.00 | 0.00 | 0.00 | 170.00 | 289.00 | 119.00 | 70.00% |
| 385-5-0000-541006 | EMS | 0.00 | 0.00 | 0.00 | 226.00 | 385.00 | 159.00 | 70.35% |
| 385-5-0000-541007 | ROADS | 0.00 | 0.00 | 0.00 | 13,388.00 | 22,811.00 | 9,423.00 | 70.38% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **0.00** | **179,990.63** | **0.00** | **210,061.00** | **93,459.00** | **-116,602.00** | **-55.51%** |
| **Total Expense:** | | **0.00** | **179,990.63** | **0.00** | **213,450.00** | **96,250.00** | **-117,200.00** | **-54.91%** |
| **Total Fund: 385 - IMPACT FEE:** | | **78,768.87** | **-110,579.04** | **101,645.10** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 207 - JAIL CONST & STAFF** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 35 - CONSTITUTIONAL OFFICES** | | | | | | | | |
| 207-3-0000-351912 | MAGISTRATE COURT | 367.50 | 195.00 | 155.00 | 360.00 | 360.00 | 0.00 | 0.00% |
| 207-3-0000-351913 | CLERK OF SUPERIOR COURT | 16,157.95 | 13,135.75 | 8,101.54 | 12,000.00 | 12,000.00 | 0.00 | 0.00% |
| 207-3-0000-351914 | PROBATE COURT | 134,444.15 | 93,317.99 | 102,401.26 | 110,400.00 | 110,400.00 | 0.00 | 0.00% |
| 207-3-0000-351915 | JUVENILE COURT | 50.48 | 26.62 | 111.55 | 150.00 | 150.00 | 0.00 | 0.00% |
| 207-3-0000-351917 | CITY OF ST MARYS | 10,530.35 | 9,899.34 | 19,344.87 | 10,200.00 | 15,000.00 | 4,800.00 | 47.06% |
| 207-3-0000-351918 | CITY OF KINGSLAND | 49,007.42 | 35,767.36 | 56,673.88 | 38,460.00 | 41,000.00 | 2,540.00 | 6.60% |
| **Total Class: 35 - CONSTITUTIONAL OFFICES:** | | **210,557.85** | **152,342.06** | **186,788.10** | **171,570.00** | **178,910.00** | **7,340.00** | **4.28%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 207-3-0000-361000 | INTEREST INCOME | 1,215.09 | 343.19 | 15.81 | 300.00 | 25.00 | -275.00 | -91.67% |
| **Total Class: 36 - INTEREST:** | | **1,215.09** | **343.19** | **15.81** | **300.00** | **25.00** | **-275.00** | **-91.67%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 207-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 208,800.00 | 90,000.00 | -118,800.00 | -56.90% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **0.00** | **208,800.00** | **90,000.00** | **-118,800.00** | **-56.90%** |
| **Total Revenue:** | | **211,772.94** | **152,685.25** | **186,803.91** | **380,670.00** | **268,935.00** | **-111,735.00** | **-29.35%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 207-5-0000-511100 | SALARIES - REGULAR EMPLOY | 10,472.76 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 207-5-0000-512200 | SOCIAL SECURITY TAXES | 801.19 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 207-5-0000-512400 | RETIREMENT | 314.18 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 207-5-0000-512403 | RETIREMENT-COUNTY MATCH | 326.82 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **11,914.95** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 207-5-0000-521202 | MEDICAL PRISONERS | 190,414.92 | 233,990.77 | 219,377.67 | 208,800.00 | 240,000.00 | 31,200.00 | 14.94% |
| 207-5-0000-521230 | REPAIR & MAINT - BUILDING | 25,530.63 | 42,436.19 | 26,767.28 | 90,000.00 | 13,935.00 | -76,065.00 | -84.52% |
| 207-5-0000-522320 | EQUIPMENT RENTAL | 37.50 | 0.00 | 1,315.52 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **215,983.05** | **276,426.96** | **247,460.47** | **298,800.00** | **253,935.00** | **-44,865.00** | **-15.02%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 207-5-0000-531104 | JANITORIAL SUPPLIES | 286.36 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 207-5-0000-531130 | Rep & Maint Bldgs | 1,920.00 | 1,462.22 | 90,131.60 | 0.00 | 0.00 | 0.00 | 0.00% |
| 207-5-0000-531600 | SMALL EQUIP $500 - $4,999 | 7,157.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 207-5-0000-531601 | COMPUTERS $500 - $4,999 | 1,800.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **11,163.36** | **1,462.22** | **90,131.60** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 207-5-0000-541230 | BLDG MAINT-BUILD IMPROVEI | 29,992.50 | 0.00 | 0.00 | 24,500.00 | 15,000.00 | -9,500.00 | -38.78% |
| 207-5-0000-542200 | VEHICLES | 57,301.51 | 45,670.50 | 0.00 | 46,000.00 | 0.00 | -46,000.00 | -100.00% |
| 207-5-0000-542600 | OTHER EQUIP > $5,000 | 0.00 | 0.00 | 27,441.00 | 11,370.00 | 0.00 | -11,370.00 | -100.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **87,294.01** | **45,670.50** | **27,441.00** | **81,870.00** | **15,000.00** | **-66,870.00** | **-81.68%** |
| | **Total Expense:** | **326,355.37** | **323,559.68** | **365,033.07** | **380,670.00** | **268,935.00** | **-111,735.00** | **-29.35%** |
| | **Total Fund: 207 - JAIL CONST & STAFF:** | **-114,582.43** | **-170,874.43** | **-178,229.16** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 205 - LAW LIBRARY** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Class: 35 - CONSTITUTIONAL OFFICES** | | | | | | | | |
| 205-3-0000-351911 | Juvenile Court | 20.00 | 5.00 | 25.00 | 50.00 | 25.00 | -25.00 | -50.00% |
| 205-3-0000-351912 | Magistrate Court | 5,121.00 | 4,179.00 | 3,687.00 | 4,335.00 | 3,525.00 | -810.00 | -18.69% |
| 205-3-0000-351913 | Superior Court | 4,063.25 | 4,404.85 | 3,102.21 | 3,060.00 | 3,075.00 | 15.00 | 0.49% |
| 205-3-0000-351914 | Probate Court | 28,713.38 | 18,704.70 | 18,381.00 | 19,055.00 | 17,050.00 | -2,005.00 | -10.52% |
| **Total Class: 35 - CONSTITUTIONAL OFFICES:** | | **37,917.63** | **27,293.55** | **25,195.21** | **26,500.00** | **23,675.00** | **-2,825.00** | **-10.66%** |
| **Class: 38 - MISCELLANEOUS** | | | | | | | | |
| 205-3-0000-389000 | Other Income | 21.00 | 470.74 | 37.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 38 - MISCELLANEOUS:** | | **21.00** | **470.74** | **37.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 205-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 40,000.00 | 4,700.00 | -35,300.00 | -88.25% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **0.00** | **40,000.00** | **4,700.00** | **-35,300.00** | **-88.25%** |
| **Total Revenue:** | | **37,938.63** | **27,764.29** | **25,232.21** | **66,500.00** | **28,375.00** | **-38,125.00** | **-57.33%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Expense** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 205-5-0000-521250 | CONTRACT SERVICES-COMPUT | 666.58 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 205-5-0000-521254 | LIBRARIAN | 15,040.00 | 14,320.00 | 14,480.00 | 12,000.00 | 14,400.00 | 2,400.00 | 20.00% |
| 205-5-0000-522201 | REP. & MT. COMPUTERS | 0.00 | 0.00 | 0.00 | 250.00 | 250.00 | 0.00 | 0.00% |
| 205-5-0000-522202 | REPAIRS & MAINT.-OFFICE EQU | 1,016.00 | 1,016.00 | 1,074.00 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 205-5-0000-523200 | TELEPHONE | 1,187.95 | 1,145.11 | 1,156.91 | 1,200.00 | 1,200.00 | 0.00 | 0.00% |
| 205-5-0000-523600 | DUES & SUBSCRIPTIONS | 453.88 | 486.88 | 539.29 | 500.00 | 600.00 | 100.00 | 20.00% |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **18,364.41** | **16,967.99** | **17,250.20** | **15,150.00** | **17,650.00** | **2,500.00** | **16.50%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 205-5-0000-531100 | OFFICE SUPPLIES | 31.94 | 160.32 | 31.29 | 200.00 | 200.00 | 0.00 | 0.00% |
| 205-5-0000-531101 | MINOR OPERATING $0-$499 | 0.00 | 338.23 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 205-5-0000-531103 | COMPUTER SUPPLIES | 0.00 | 57.24 | 0.00 | 200.00 | 200.00 | 0.00 | 0.00% |
| 205-5-0000-531120 | POSTAGE | 0.00 | 0.00 | 0.00 | 75.00 | 75.00 | 0.00 | 0.00% |
| 205-5-0000-531300 | OTHER SUPPLIES | 216.05 | 288.32 | 122.44 | 250.00 | 250.00 | 0.00 | 0.00% |
| 205-5-0000-531400 | BOOKS & PERIODICALS | 9,666.40 | 10,280.93 | 11,218.20 | 10,625.00 | 10,000.00 | -625.00 | -5.88% |
| 205-5-0000-531600 | SMALL EQUIP $500 - $4,999 | 0.00 | 2,757.88 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 53 - SUPPLIES:** | **9,914.39** | **13,882.92** | **11,371.93** | **11,350.00** | **10,725.00** | **-625.00** | **-5.51%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 205-5-0000-542600 | OTHER EQUIP >$5,000 | 0.00 | 40,000.00 | 0.00 | 40,000.00 | 0.00 | -40,000.00 | -100.00% |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **0.00** | **40,000.00** | **0.00** | **40,000.00** | **0.00** | **-40,000.00** | **-100.00%** |
| | **Total Expense:** | **28,278.80** | **70,850.91** | **28,622.13** | **66,500.00** | **28,375.00** | **-38,125.00** | **-57.33%** |
| | **Total Fund: 205 - LAW LIBRARY:** | **9,659.83** | **-43,086.62** | **-3,389.92** | **0.00** | **0.00** | **0.00** | **0.00%** |



Camden County BOC, GA

# Budget Comparison Report
## Account Summary

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 210 - SHARED ASSETS** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Department: 0000 - NON DEPARTMENTAL** | | | | | | | | |
| **Class: 33 - STATE & FEDERAL** | | | | | | | | |
| 210-3-0000-333100 | SHARED ASSETS-FEDERAL | 33,545.85 | 38,964.97 | 0.00 | 25,000.00 | 0.00 | -25,000.00 | -100.00% |
| 210-3-0000-334050 | SHARED ASSETS - STATE | 5.05 | 5,000.00 | 47,372.50 | 10,000.00 | 0.00 | -10,000.00 | -100.00% |
| 210-3-0000-334051 | OTHER INCOME | 0.00 | 11,755.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-3-0000-334103 | GEMA REIMBURSEMENT | 32,245.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 33 - STATE & FEDERAL:** | **65,795.90** | **55,719.97** | **47,372.50** | **35,000.00** | **0.00** | **-35,000.00** | **-100.00%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 210-3-0000-361000 | INTEREST | 1,763.83 | 1,019.77 | 120.65 | 200.00 | 100.00 | -100.00 | -50.00% |
| | **Total Class: 36 - INTEREST:** | **1,763.83** | **1,019.77** | **120.65** | **200.00** | **100.00** | **-100.00** | **-50.00%** |
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 210-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 174,800.00 | 50,000.00 | -124,800.00 | -71.40% |
| | **Total Class: 39 - OTHER FINANCING SOURCES:** | **0.00** | **0.00** | **0.00** | **174,800.00** | **50,000.00** | **-124,800.00** | **-71.40%** |
| | **Total Department: 0000 - NON DEPARTMENTAL:** | **67,559.73** | **56,739.74** | **47,493.15** | **210,000.00** | **50,100.00** | **-159,900.00** | **-76.14%** |
| | **Total Revenue:** | **67,559.73** | **56,739.74** | **47,493.15** | **210,000.00** | **50,100.00** | **-159,900.00** | **-76.14%** |
| | **Total Fund: 210 - SHARED ASSETS:** | **67,559.73** | **56,739.74** | **47,493.15** | **210,000.00** | **50,100.00** | **-159,900.00** | **-76.14%** |
| | **Report Total:** | **67,559.73** | **56,739.74** | **47,493.15** | **210,000.00** | **50,100.00** | **-159,900.00** | **-76.14%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 210 - SHARED ASSETS** | | | | | | | | |
| **Department: 3301 - FEDERAL SHARED ASSET** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3301-521230 | CONTRACTED R & M-BLDG. | 4,275.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3301-521254 | CONTRACT SVC-ADMINISTRAT | 0.00 | 1,000.00 | 8,000.00 | 8,000.00 | 0.00 | -8,000.00 | -100.00% |
| 210-5-3301-521335 | C/S - ANNUAL SOFTWARE MAI | 2,963.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3301-522220 | REP. & MT. VEHICLES | 0.00 | 4,002.90 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3301-523705 | TRAINING-FIRING RANGE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Expense:** | **7,238.00** | **5,002.90** | **8,000.00** | **8,000.00** | **0.00** | **-8,000.00** | **-100.00%** |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **7,238.00** | **5,002.90** | **8,000.00** | **8,000.00** | **0.00** | **-8,000.00** | **-100.00%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3301-531122 | VEHICLE SUPPLIES | 8,026.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3301-531600 | SMALL EQUIP $500 - $4,999 | 12,047.24 | 0.00 | 10,965.00 | 11,000.00 | 0.00 | -11,000.00 | -100.00% |
| | **Total Expense:** | **20,073.24** | **0.00** | **10,965.00** | **11,000.00** | **0.00** | **-11,000.00** | **-100.00%** |
| | **Total Class: 53 - SUPPLIES:** | **20,073.24** | **0.00** | **10,965.00** | **11,000.00** | **0.00** | **-11,000.00** | **-100.00%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3301-541230 | BLDG MAINT-BUILD IMPROVEI | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3301-542200 | VEHICLES | 40,776.99 | 41,878.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3301-542600 | OTHER EQUIP > $5,000 | 0.00 | 0.00 | 0.00 | 200.00 | 25,000.00 | 24,800.00 | 12,400.00% |
| | **Total Expense:** | **40,776.99** | **41,878.00** | **0.00** | **200.00** | **25,000.00** | **24,800.00** | **12,400.00%** |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **40,776.99** | **41,878.00** | **0.00** | **200.00** | **25,000.00** | **24,800.00** | **12,400.00%** |
| | **Total Department: 3301 - FEDERAL SHARED ASSET:** | **68,088.23** | **46,880.90** | **18,965.00** | **19,200.00** | **25,000.00** | **5,800.00** | **30.21%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3302 - STATE SHARED ASSET** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3302-512904 | UNIFORMS | 0.00 | 0.00 | 7,773.55 | 2,300.00 | 0.00 | -2,300.00 | -100.00% |
| 210-5-3302-512905 | SAFETY EQUIP | 0.00 | 0.00 | 1,007.84 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Expense:** | **0.00** | **0.00** | **8,781.39** | **2,300.00** | **0.00** | **-2,300.00** | **-100.00%** |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **0.00** | **0.00** | **8,781.39** | **2,300.00** | **0.00** | **-2,300.00** | **-100.00%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3302-521204 | LEGAL FEES | 0.00 | 690.35 | 4,104.04 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3302-522220 | R & M VEHICLES | 0.00 | 0.00 | 320.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3302-523400 | PRINTING | 0.00 | 0.00 | 90.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Expense:** | **0.00** | **690.35** | **4,514.04** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Class: 52 - CONTRACTED SERVICES:** | **0.00** | **690.35** | **4,514.04** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3302-531101 | MINOR OPERATING $0-$499 | 0.00 | 0.00 | 888.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3302-531202 | RELEASE OF SEIZED FUNDS | 0.00 | -4,712.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3302-531600 | SMALL EQUIPMENT $500-$4,9 | 2,312.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Expense:** | **2,312.50** | **-4,712.00** | **888.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Class: 53 - SUPPLIES:** | **2,312.50** | **-4,712.00** | **888.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3302-542200 | VEHICLES | 50,593.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 210-5-3302-542600 | OTHER EQUIP > $5,000 | 0.00 | 0.00 | 0.00 | 10,000.00 | 25,100.00 | 15,100.00 | 151.00% |
| | **Total Expense:** | **50,593.00** | **0.00** | **0.00** | **10,000.00** | **25,100.00** | **15,100.00** | **151.00%** |
| | **Total Class: 54 - CAPITAL OUTLAY:** | **50,593.00** | **0.00** | **0.00** | **10,000.00** | **25,100.00** | **15,100.00** | **151.00%** |
| **Class: 61 - OTHER FINANCING USES** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3302-611009 | RELEASE OF FUNDS | 0.00 | 4,712.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Expense:** | **0.00** | **4,712.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Class: 61 - OTHER FINANCING USES:** | **0.00** | **4,712.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| | **Total Department: 3302 - STATE SHARED ASSET:** | **52,905.50** | **690.35** | **14,183.43** | **12,300.00** | **25,100.00** | **12,800.00** | **104.07%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3303 - STATE SEIZED ASSET** | | | | | | | | |
| **Class: 61 - OTHER FINANCING USES** | | | | | | | | |
| **Expense** | | | | | | | | |
| 210-5-3303-611009 | RELEASE OF SEIZED ASSETS | 0.00 | 0.00 | 3,991.00 | 178,500.00 | 0.00 | -178,500.00 | -100.00% |
| | **Total Expense:** | **0.00** | **0.00** | **3,991.00** | **178,500.00** | **0.00** | **-178,500.00** | **-100.00%** |
| | **Total Class: 61 - OTHER FINANCING USES:** | **0.00** | **0.00** | **3,991.00** | **178,500.00** | **0.00** | **-178,500.00** | **-100.00%** |
| | **Total Department: 3303 - STATE SEIZED ASSET:** | **0.00** | **0.00** | **3,991.00** | **178,500.00** | **0.00** | **-178,500.00** | **-100.00%** |
| | **Total Fund: 210 - SHARED ASSETS:** | **120,993.73** | **47,571.25** | **37,139.43** | **210,000.00** | **50,100.00** | **-159,900.00** | **-76.14%** |



Camden County BOC, GA

# Budget Comparison Report
## Account Summary

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 270 - UNINCORPORATED TAX DIST** | | | | | | | | |
| **Revenue** | | | | | | | | |
| **Department: 0000 - NON DEPARTMENTAL** | | | | | | | | |
| **Class: 31 - TAXES, PENALTIES, & INT.** | | | | | | | | |
| 270-3-0000-311100 | UNINCORPORATED TAXES | 283,877.92 | 693,254.60 | 595,224.87 | 467,171.00 | 614,950.00 | 147,779.00 | 31.63% |
| 270-3-0000-311110 | PUBLIC UTILITY TAX | 0.00 | 334.01 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-3-0000-311250 | TAXES OTHER THAN PROPERTY | 21,522.34 | 28,078.55 | 47,665.68 | 24,465.00 | 45,200.00 | 20,735.00 | 84.75% |
| 270-3-0000-311312 | AAVT (Altern. Ad Valorem Tax) | 363.09 | 961.83 | 771.64 | 1,000.00 | 1,000.00 | 0.00 | 0.00% |
| 270-3-0000-311315 | TAVT (Title Ad Valorem Tax) | 69,819.08 | 872,566.17 | 1,091,747.57 | 410,000.00 | 902,400.00 | 492,400.00 | 120.10% |
| 270-3-0000-311350 | RAIL ROAD TAX | 0.00 | 10,914.77 | 12,552.12 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-3-0000-311600 | REAL ESTATE TRANSFER TAX | 9,028.86 | 10,608.98 | 17,353.67 | 9,800.00 | 16,643.00 | 6,843.00 | 69.83% |
| 270-3-0000-311605 | INTANGIBLE TAX | 3,205.70 | 2,156.23 | 7,411.73 | 1,500.00 | 7,363.00 | 5,863.00 | 390.87% |
| 270-3-0000-316200 | INSURANCE PREMIUMS TAX | 1,039,676.92 | 1,116,109.33 | 1,082,223.42 | 1,049,370.00 | 1,081,750.00 | 32,380.00 | 3.09% |
| 270-3-0000-319110 | PENALTIES & INTEREST | 1,929.98 | 2,744.69 | 5,882.15 | 2,300.00 | 3,000.00 | 700.00 | 30.43% |
| | **Total Class: 31 - TAXES, PENALTIES, & INT.:** | **1,429,423.89** | **2,737,729.16** | **2,860,832.85** | **1,965,606.00** | **2,672,306.00** | **706,700.00** | **35.95%** |
| **Class: 33 - STATE & FEDERAL** | | | | | | | | |
| 270-3-0000-335200 | FLPA GRANT | 0.00 | 4,345.25 | 20,521.37 | 5,450.00 | 11,100.00 | 5,650.00 | 103.67% |
| | **Total Class: 33 - STATE & FEDERAL:** | **0.00** | **4,345.25** | **20,521.37** | **5,450.00** | **11,100.00** | **5,650.00** | **103.67%** |
| **Class: 36 - INTEREST** | | | | | | | | |
| 270-3-0000-361000 | INTEREST INCOME | 569.41 | 428.83 | 115.55 | 250.00 | 100.00 | -150.00 | -60.00% |
| | **Total Class: 36 - INTEREST:** | **569.41** | **428.83** | **115.55** | **250.00** | **100.00** | **-150.00** | **-60.00%** |
| **Class: 38 - MISCELLANEOUS** | | | | | | | | |
| 270-3-0000-389005 | REIMBURSE FROM INSURANCE | 222,180.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 38 - MISCELLANEOUS:** | **222,180.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Class: 39 - OTHER FINANCING SOURCES** | | | | | | | | |
| 270-3-0000-399999 | PROCEEDS CARRIED FORWARD | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 39 - OTHER FINANCING SOURCES:** | | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Department: 0000 - NON DEPARTMENTAL:** | | **1,652,173.30** | **2,742,503.24** | **2,881,469.77** | **1,971,306.00** | **2,683,506.00** | **712,200.00** | **36.13%** |
| **Total Revenue:** | | **1,652,173.30** | **2,742,503.24** | **2,881,469.77** | **1,971,306.00** | **2,683,506.00** | **712,200.00** | **36.13%** |
| **Total Fund: 270 - UNINCORPORATED TAX DIST:** | | **1,652,173.30** | **2,742,503.24** | **2,881,469.77** | **1,971,306.00** | **2,683,506.00** | **712,200.00** | **36.13%** |

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Fund: 270 - UNINCORPORATED TAX DIST** | | | | | | | | |
| **Expense** | | | | | | | | |
| **Department: 0000 - NON DEPARTMENTAL** | | | | | | | | |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 270-5-0000-521240 | ROW MOWING | 200,010.37 | 226,413.63 | 373,814.48 | 373,836.00 | 377,245.00 | 3,409.00 | 0.91% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **200,010.37** | **226,413.63** | **373,814.48** | **373,836.00** | **377,245.00** | **3,409.00** | **0.91%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 270-5-0000-531602 | RADIOS $500 - $4,999 | 0.00 | 0.00 | 5,428.65 | 5,450.00 | 0.00 | -5,450.00 | -100.00% |
| **Total Class: 53 - SUPPLIES:** | | **0.00** | **0.00** | **5,428.65** | **5,450.00** | **0.00** | **-5,450.00** | **-100.00%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 270-5-0000-542600 | OTHER EQUIP >$5,000 | 0.00 | 0.00 | 0.00 | 0.00 | 634,194.00 | 634,194.00 | 0.00% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **0.00** | **0.00** | **0.00** | **0.00** | **634,194.00** | **634,194.00** | **0.00%** |
| **Total Department: 0000 - NON DEPARTMENTAL:** | | **200,010.37** | **226,413.63** | **379,243.13** | **379,286.00** | **1,011,439.00** | **632,153.00** | **166.67%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 3500 - FIRE SERVICE** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 270-5-3500-511100 | SALARIES - REGULAR EMPLOY | 397,521.76 | 477,768.22 | 472,861.15 | 508,659.00 | 528,938.00 | 20,279.00 | 3.99% |
| 270-5-3500-511102 | SALARIES-SELLBACK LEAVE | 0.00 | 0.00 | 581.73 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-3500-511200 | SALARIES - TEMP. EMPLOYEE | 25,095.62 | 34,335.17 | 24,429.51 | 24,148.00 | 25,448.00 | 1,300.00 | 5.38% |
| 270-5-3500-511300 | OVERTIME | 78,886.81 | 81,066.72 | 88,279.37 | 67,858.00 | 67,859.00 | 1.00 | 0.00% |
| 270-5-3500-511301 | OVERTIME-BUILT IN | 19,213.45 | 26,291.06 | 23,641.89 | 36,905.00 | 38,095.00 | 1,190.00 | 3.22% |
| 270-5-3500-512140 | FIREFIGHTERS CANCER INSUR | 19,064.55 | 18,077.86 | 16,816.08 | 16,000.00 | 16,000.00 | 0.00 | 0.00% |
| 270-5-3500-512200 | SOCIAL SECURITY TAXES | 37,990.21 | 45,667.47 | 44,836.26 | 51,597.00 | 53,032.00 | 1,435.00 | 2.78% |
| 270-5-3500-512400 | RETIREMENT | 12,028.72 | 15,149.65 | 14,676.99 | 14,122.00 | 12,412.00 | -1,710.00 | -12.11% |
| 270-5-3500-512403 | RETIREMENT - COUNTY MATCI | 15,032.12 | 21,339.48 | 20,560.73 | 17,640.00 | 16,689.00 | -951.00 | -5.39% |
| 270-5-3500-512404 | RETIREMENT:FIRE PENSION | 21,425.00 | 23,300.00 | 21,750.00 | 30,000.00 | 30,000.00 | 0.00 | 0.00% |
| 270-5-3500-512904 | UNIFORMS | 4,355.45 | 16,514.25 | 5,862.51 | 7,873.00 | 9,390.00 | 1,517.00 | 19.27% |
| 270-5-3500-512905 | SAFETY EQUIPMENT | 52,738.05 | 71,067.74 | 68,407.64 | 82,949.00 | 100,510.00 | 17,561.00 | 21.17% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **683,351.74** | **830,577.62** | **802,703.86** | **857,751.00** | **898,373.00** | **40,622.00** | **4.74%** |
| **Class: 52 - CONTRACTED SERVICES** | | | | | | | | |
| 270-5-3500-521203 | BACKGROUND CHECKS | 263.70 | 207.76 | 121.03 | 260.00 | 260.00 | 0.00 | 0.00% |
| 270-5-3500-521230 | REPAIR & MAINT - BUILDING | 166.85 | 162.27 | 240.24 | 0.00 | 130.00 | 130.00 | 0.00% |
| 270-5-3500-521254 | CONTRACTED SVC - ADMINISTI | 10,566.29 | 19,853.68 | 11,964.98 | 11,620.00 | 19,162.00 | 7,542.00 | 64.91% |
| 270-5-3500-521335 | C/S-ANNUAL SOFTWARE MAIN | 7,890.11 | 7,314.40 | 605.39 | 1,948.00 | 2,221.00 | 273.00 | 14.01% |
| 270-5-3500-521340 | C/S-CLOUD COMPUTING FEES | 1,643.27 | 1,946.27 | 1,792.31 | 2,207.00 | 2,207.00 | 0.00 | 0.00% |
| 270-5-3500-522100 | JANITORIAL CONTRACTS | 181.80 | 194.40 | 199.49 | 0.00 | 450.00 | 450.00 | 0.00% |
| 270-5-3500-522201 | REP & MT COMPUTERS | 0.00 | 0.00 | 155.04 | 455.00 | 325.00 | -130.00 | -28.57% |
| 270-5-3500-522202 | REP & MT OFF EQUIPMENT | 0.00 | 0.00 | 136.28 | 1,040.00 | 520.00 | -520.00 | -50.00% |
| 270-5-3500-522203 | REP & MT RADIOS | 397.13 | 157.49 | 330.93 | 390.00 | 390.00 | 0.00 | 0.00% |
| 270-5-3500-522204 | REP & MT OTHER EQUIPMENT | 27,128.71 | 36,377.70 | 35,027.04 | 34,010.00 | 36,030.00 | 2,020.00 | 5.94% |
| 270-5-3500-522220 | REP & MT VEHICLES | 527.86 | 0.00 | 52.89 | 390.00 | 390.00 | 0.00 | 0.00% |
| 270-5-3500-522221 | REP & MT HEAVY EQUIPMENT | 3,649.93 | 11,764.58 | 4,245.16 | 3,900.00 | 2,600.00 | -1,300.00 | -33.33% |
| 270-5-3500-522310 | BUILDING/LAND RENTAL | 1,800.00 | 2,100.00 | 1,950.00 | 1,950.00 | 1,950.00 | 0.00 | 0.00% |
| 270-5-3500-522320 | EQUIPMENT RENTAL | 538.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-3500-523200 | TELEPHONE | 4,124.88 | 6,026.73 | 4,914.64 | 4,569.00 | 4,311.00 | -258.00 | -5.65% |
| 270-5-3500-523201 | CELL PHONES | 2,494.13 | 2,330.25 | 2,410.77 | 2,331.00 | 2,255.00 | -76.00 | -3.26% |
| 270-5-3500-523204 | CABLE & SATELLITE FEES | 849.59 | 871.26 | 995.04 | 1,147.00 | 1,007.00 | -140.00 | -12.21% |
| 270-5-3500-523300 | ADVERTISING & PUBLISHING | 0.00 | 43.40 | 53.23 | 130.00 | 130.00 | 0.00 | 0.00% |
| 270-5-3500-523400 | PRINTING | 449.55 | 352.49 | 238.38 | 650.00 | 650.00 | 0.00 | 0.00% |
| 270-5-3500-523500 | TRAVEL | 1,879.86 | 711.77 | 1,479.24 | 1,950.00 | 1,950.00 | 0.00 | 0.00% |
| 270-5-3500-523600 | DUES & SUBSCRIPTIONS | 2,392.12 | 3,299.59 | 612.97 | 260.00 | 260.00 | 0.00 | 0.00% |
| 270-5-3500-523700 | EDUCATION & TRAINING | 1,406.10 | 312.26 | 560.27 | 8,870.00 | 8,870.00 | 0.00 | 0.00% |
| 270-5-3500-523708 | TRAINING-FIRE SUPPRESSION | 15,154.61 | 3,250.06 | 8,337.32 | 20,500.00 | 20,500.00 | 0.00 | 0.00% |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| 270-5-3500-523800 | LICENSES | 0.00 | 0.00 | 45.50 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 52 - CONTRACTED SERVICES:** | | **83,504.99** | **97,276.36** | **76,468.14** | **98,577.00** | **106,568.00** | **7,991.00** | **8.11%** |
| **Class: 53 - SUPPLIES** | | | | | | | | |
| 270-5-3500-531100 | OFFICE SUPPLIES | 523.20 | 684.34 | 422.59 | 325.00 | 325.00 | 0.00 | 0.00% |
| 270-5-3500-531101 | MINOR OPERATING $0 - $499 | 3,474.15 | 33,567.44 | 4,886.06 | 35,204.00 | 34,270.00 | -934.00 | -2.65% |
| 270-5-3500-531102 | POSTAGE | 133.89 | 107.60 | 109.01 | 130.00 | 130.00 | 0.00 | 0.00% |
| 270-5-3500-531103 | COMPUTER SUPPLIES | 1,408.02 | 286.78 | 125.49 | 650.00 | 520.00 | -130.00 | -20.00% |
| 270-5-3500-531104 | JANITORIAL SUPPLIES | 1,244.62 | 1,840.53 | 1,616.57 | 1,950.00 | 1,950.00 | 0.00 | 0.00% |
| 270-5-3500-531120 | TIRES AND TUBES | 5,481.89 | 3,298.66 | 1,367.45 | 2,600.00 | 1,950.00 | -650.00 | -25.00% |
| 270-5-3500-531122 | VEHICLE SUPPLIES | 1,793.37 | 582.18 | 4,093.66 | 650.00 | 650.00 | 0.00 | 0.00% |
| 270-5-3500-531123 | HEAVY EQUIPMENT SUPPLIES | 14,034.34 | 14,248.09 | 11,071.12 | 9,490.00 | 8,450.00 | -1,040.00 | -10.96% |
| 270-5-3500-531130 | R & M BUILDING SUPPLIES | 273.96 | 56.00 | 0.00 | 325.00 | 325.00 | 0.00 | 0.00% |
| 270-5-3500-531198 | HEATING FUELS | 189.97 | 293.38 | 169.32 | 220.00 | 324.00 | 104.00 | 47.27% |
| 270-5-3500-531210 | WATER & SEWER | 541.33 | 535.64 | 538.01 | 568.00 | 520.00 | -48.00 | -8.45% |
| 270-5-3500-531230 | ELECTRIC | 6,066.66 | 7,111.83 | 7,277.94 | 7,820.00 | 8,433.00 | 613.00 | 7.84% |
| 270-5-3500-531250 | OIL | 176.40 | 0.00 | 4.65 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-3500-531270 | FUEL | 14,681.12 | 14,705.08 | 14,158.47 | 13,741.00 | 13,741.00 | 0.00 | 0.00% |
| 270-5-3500-531300 | OTHER SUPPLIES | 553.36 | 684.41 | 561.50 | 390.00 | 390.00 | 0.00 | 0.00% |
| 270-5-3500-531500 | MEDICAL SUPP - AMBULANCE | 219.12 | 0.00 | 6.26 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-3500-531600 | SMALL EQUIP $500 -$4,999 | 6,706.67 | 34,679.40 | 3,936.59 | 9,511.00 | 36,938.00 | 27,427.00 | 288.37% |
| 270-5-3500-531601 | COMPUTERS $500 - $4,999 | 2,175.18 | 2,743.23 | 115.22 | 111.00 | 3,250.00 | 3,139.00 | 2,827.93% |
| 270-5-3500-531602 | RADIOS $500 - $4,999 | -18.48 | 3,211.34 | 1,134.73 | 1,759.00 | 4,907.00 | 3,148.00 | 178.97% |
| 270-5-3500-531603 | FURNITURE $500 - $4,999 | 191.24 | 824.14 | 2,813.06 | 1,853.00 | 1,658.00 | -195.00 | -10.52% |
| **Total Class: 53 - SUPPLIES:** | | **59,850.01** | **119,460.07** | **54,407.70** | **87,297.00** | **118,731.00** | **31,434.00** | **36.01%** |
| **Class: 54 - CAPITAL OUTLAY** | | | | | | | | |
| 270-5-3500-542300 | OFFICE FURN/EQUIP >$5,000 | 903.36 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-3500-542600 | OTHER EQUIPMENT >$5,000 | 0.00 | 107,994.37 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| **Total Class: 54 - CAPITAL OUTLAY:** | | **903.36** | **107,994.37** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Total Department: 3500 - FIRE SERVICE:** | | **827,610.10** | **1,155,308.42** | **933,579.70** | **1,043,625.00** | **1,123,672.00** | **80,047.00** | **7.67%** |

**Budget Comparison Report**

| Account Number | | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity Through Jun | Parent Budget 2020-2021 2020-2021 | Comparison 1 Budget 2021-2022 2021-2022 | Comparison 1 to Parent Budget Increase / (Decrease) | % |
|---|---|---|---|---|---|---|---|---|
| **Department: 6000 - RECREATION** | | | | | | | | |
| **Class: 51 - SALARIES & BENEFITS** | | | | | | | | |
| 270-5-6000-511100 | SALARY - REGULAR | 1,243,564.62 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-6000-511300 | OVERTIME | 1,042.88 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-6000-511400 | REIMBURSEMENT SALARIES & | -1,337,215.22 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-6000-512200 | SOCIAL SECURITY TAXES | 92,661.37 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-6000-512400 | RETIREMENT | -4.75 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 270-5-6000-512403 | RETIREMENT MATCH | 22.33 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| | **Total Class: 51 - SALARIES & BENEFITS:** | **71.23** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00** | **0.00%** |
| **Class: 57 - INTERGOVERNMENTAL** | | | | | | | | |
| 270-5-6000-572001 | PSA/RECREATION BUDGET | 519,994.53 | 548,395.00 | 548,395.00 | 548,395.00 | 548,395.00 | 0.00 | 0.00% |
| | **Total Class: 57 - INTERGOVERNMENTAL:** | **519,994.53** | **548,395.00** | **548,395.00** | **548,395.00** | **548,395.00** | **0.00** | **0.00%** |
| | **Total Department: 6000 - RECREATION:** | **520,065.76** | **548,395.00** | **548,395.00** | **548,395.00** | **548,395.00** | **0.00** | **0.00%** |
| | **Total Expense:** | **1,547,686.23** | **1,930,117.05** | **1,861,217.83** | **1,971,306.00** | **2,683,506.00** | **712,200.00** | **36.13%** |
| | **Total Fund: 270 - UNINCORPORATED TAX DIST:** | **1,547,686.23** | **1,930,117.05** | **1,861,217.83** | **1,971,306.00** | **2,683,506.00** | **712,200.00** | **36.13%** |




# SUMMARY OF FUNDS

# BUDGET COMPARISON REPORT

**GROUP SUMMARY**

## SUMMARY OF ALL FUNDS

| | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity *Through June* | Parent Budget 2020-2021 | Comparison Budget 2021-2022 | Comparison to Parent Increase/(Decrease) | % |
|---|---|---|---|---|---|---|---|
| **GENERAL** | | | | | | | |
| Revenue | 31,363,276.21 | 35,399,538.78 | 38,756,853.28 | 34,634,716.00 | 36,062,860.00 | 1,428,144.00 | 4.12% |
| Expense | 31,881,471.46 | 33,748,241.45 | 33,044,420.17 | 34,634,716.00 | 36,062,860.00 | 1,428,144.00 | 4.12% |
| **Total** | **(518,195.25)** | **1,651,297.33** | **5,712,433.11** | **-** | **-** | **-** | **0.00%** |
| **LAW LIBRARY** | | | | | | | |
| Revenue | 37,938.63 | 27,764.29 | 25,232.21 | 66,500.00 | 28,375.00 | (38,125.00) | -57.33% |
| Expense | 28,278.80 | 70,850.91 | 28,622.13 | 66,500.00 | 28,375.00 | (38,125.00) | -57.33% |
| **Total** | **9,659.83** | **(43,086.62)** | **(3,389.92)** | **-** | **-** | **-** | **0.00%** |
| **JAIL & STAFFING** | | | | | | | |
| Revenue | 211,772.94 | 152,685.25 | 186,803.91 | 380,670.00 | 268,935.00 | (111,735.00) | -29.35% |
| Expense | 326,355.37 | 323,559.68 | 365,033.07 | 380,670.00 | 268,935.00 | (111,735.00) | -29.35% |
| **Total** | **(114,582.43)** | **(170,874.43)** | **(178,229.16)** | **-** | **-** | **-** | **0.00%** |
| **CURBSIDE COLLECTIONS** | | | | | | | |
| Revenue | 931,561.58 | 947,627.00 | 1,078,525.99 | 1,095,980.00 | 1,119,930.00 | 23,950.00 | 2.19% |
| Expense | 1,071,423.32 | 1,057,508.00 | 1,094,024.65 | 1,095,980.00 | 1,119,930.00 | 23,950.00 | 2.19% |
| **Total Fund 100 - General** | **(139,861.74)** | **(109,881.00)** | **(15,498.66)** | **-** | **-** | **-** | **0.00%** |
| **SHARED ASSETS** | | | | | | | |
| Revenue | 67,559.73 | 56,739.74 | 47,493.15 | 210,000.00 | 50,100.00 | (159,900.00) | -76.14% |
| Expense | 120,993.73 | 47,571.25 | 37,139.43 | 210,000.00 | 50,100.00 | (159,900.00) | -76.14% |
| **Total** | **(53,434.00)** | **9,168.49** | **10,353.72** | **-** | **-** | **-** | **0.00%** |
| **EMERGENCY TELEPHONE SYS** | | | | | | | |
| Revenue | 1,367,213.68 | 1,349,852.89 | 1,209,885.83 | 1,407,217.00 | 1,491,650.00 | 84,433.00 | 6.00% |
| Expense | 1,181,089.42 | 1,241,476.92 | 1,265,029.08 | 1,407,217.00 | 1,491,650.00 | 84,433.00 | 6.00% |
| **Total** | **186,124.26** | **108,375.97** | **(55,143.25)** | **-** | **-** | **-** | **0.00%** |
| **AMERICAN RESCUE PLAN (ARP)** | | | | | | | |
| Revenue | - | - | - | 5,309,115.00 | 5,314,115.00 | 5,000.00 | 0.00% |
| Expense | - | - | - | 5,309,115.00 | 5,314,115.00 | 5,000.00 | 0.00% |
| **Total** | **-** | **-** | **-** | **-** | **-** | **-** | **0.00%** |

## BUDGET COMPARISON REPORT

**GROUP SUMMARY**

### SUMMARY OF ALL FUNDS

| | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity *Through June* | Parent Budget 2020-2021 | Comparison Budget 2021-2022 | Comparison to Parent Increase/(Decrease) | % |
|---|---|---|---|---|---|---|---|
| **DRUG ABUSE** | | | | | | | |
| Revenue | 25,545.78 | 16,619.91 | 26,262.51 | 18,140.00 | 18,015.00 | (125.00) | -0.69% |
| Expense | 60,000.00 | 6,839.00 | 3,100.00 | 18,140.00 | 18,015.00 | (125.00) | -0.69% |
| **Total** | **(34,454.22)** | **9,780.91** | **23,162.51** | **-** | **-** | **-** | **0.00%** |
| **GUN RANGE CONSTRUCTION** | | | | | | | |
| Revenue | 554,052.01 | 273,771.64 | 825,021.21 | 1,000,000.00 | - | (1,000,000.00) | -100.00% |
| Expense | 610,019.56 | 195,712.53 | 83,480.49 | 1,000,000.00 | - | (1,000,000.00) | -100.00% |
| **Total** | **(55,967.55)** | **78,059.11** | **741,540.72** | **-** | **-** | **-** | **0.00%** |
| **UNINCORPORATED TAX DIST** | | | | | | | |
| Revenue | 1,652,173.30 | 2,742,503.24 | 2,881,469.77 | 1,971,306.00 | 2,683,506.00 | 712,200.00 | 36.13% |
| Expense | 1,517,686.23 | 1,930,117.05 | 1,861,217.83 | 1,971,306.00 | 2,683,506.00 | 712,200.00 | 36.13% |
| **Total** | **134,487.07** | **812,386.19** | **1,020,251.94** | **-** | **-** | **-** | **0.00%** |
| **HOTEL/MOTEL TAX** | | | | | | | |
| Revenue | 62,734.20 | 51,269.82 | 72,234.16 | 72,300.00 | 72,025.00 | (275.00) | -0.38% |
| Expense | 62,734.20 | 51,269.83 | 72,234.15 | 72,300.00 | 72,025.00 | (275.00) | -0.38% |
| **Total** | **-** | **(0.01)** | **0.01** | **-** | **-** | **-** | **0.00%** |
| **SPLOST 7** | | | | | | | |
| Revenue | 7,773,501.14 | 81,280.03 | 214,747.55 | 2,858,845.00 | 1,223,020.00 | (1,635,825.00) | -57.22% |
| Expense | 6,862,779.04 | 1,480,682.09 | 1,343,747.65 | 2,858,845.00 | 1,223,020.00 | (1,635,825.00) | -57.22% |
| **Total** | **910,722.10** | **(1,399,402.06)** | **(1,129,000.10)** | **-** | **-** | **-** | **0.00%** |
| **SPLOST 8** | | | | | | | |
| Revenue | - | 8,127,241.00 | 11,055,477.58 | 7,951,800.00 | 9,888,000.00 | 1,936,200.00 | 24.35% |
| Expense | - | 5,790,756.71 | 8,145,250.60 | 7,951,800.00 | 9,888,000.00 | 1,936,200.00 | 24.35% |
| **Total** | **-** | **2,336,484.29** | **2,910,226.98** | **-** | **-** | **-** | **0.00%** |
| **GA TRANSPORTATION** | | | | | | | |
| Revenue | 403,241.34 | 442,319.90 | 383,148.48 | 431,498.00 | 571,200.00 | 139,702.00 | 32.38% |
| Expense | 7,979.06 | 489,521.60 | 431,361.09 | 431,498.00 | 571,200.00 | 139,702.00 | 32.38% |

## BUDGET COMPARISON REPORT

**GROUP SUMMARY**

### SUMMARY OF ALL FUNDS

| | 2018-2019 Total Activity | 2019-2020 Total Activity | 2020-2021 YTD Activity *Through June* | Parent Budget 2020-2021 | Comparison Budget 2021-2022 | Comparison to Parent Increase/(Decrease) | % |
|---|---|---|---|---|---|---|---|
| **Total** | **395,262.28** | **(47,201.70)** | **(48,212.61)** | **-** | **-** | **-** | **0.00%** |
| **CAPITAL IMPROVEMENT PROG** | | | | | | | |
| Revenue | 403,241.34 | 300,383.06 | 13,688.36 | 253,875.00 | 703,910.00 | 450,035.00 | 177.27% |
| Expense | 372,507.72 | 542,477.67 | 83,480.49 | 253,875.00 | 703,910.00 | 450,035.00 | 177.27% |
| **Total** | **30,733.62** | **(242,094.61)** | **(69,792.13)** | **-** | **-** | **-** | **0.00%** |
| **IMPACT FEES** | | | | | | | |
| Revenue | 78,768.87 | 69,411.59 | 101,645.10 | 213,450.00 | 96,250.00 | (117,200.00) | -54.91% |
| Expense | - | 179,990.63 | - | 213,450.00 | 96,250.00 | (117,200.00) | -54.91% |
| **Total** | **78,768.87** | **(110,579.04)** | **101,645.10** | **-** | **-** | **-** | **0.00%** |
| **SOLID WASTE ENTERPRISE** | | | | | | | |
| Revenue | 5,073,562.42 | 5,541,365.35 | 6,086,712.72 | 5,949,100.00 | 5,747,600.00 | (201,500.00) | -3.39% |
| Expense | 4,232,220.76 | 4,351,267.36 | 4,158,727.80 | 5,949,100.00 | 5,747,600.00 | (201,500.00) | -3.39% |
| **Total** | **841,341.66** | **1,190,097.99** | **1,927,984.92** | **-** | **-** | **-** | **0.00%** |
| **TWO RIVERS GUN RANGE** | | | | | | | |
| Revenue | - | - | 1.77 | 250,000.00 | 343,810.00 | 93,810.00 | 37.52% |
| Expense | - | - | 73,295.04 | 250,000.00 | 343,810.00 | 93,810.00 | 37.52% |
| **Total** | **-** | **-** | **(73,293.27)** | **-** | **-** | **-** | **0.00%** |

# Camden County Supplemental Information

**History**

The Camden County Board of Commissioners is a political body, incorporated under the laws of the State of Georgia in 1777. The first recorded European visit here was by Captain Jean Ribault of France in 1562. Ribault was sent out by French Huguenots to find a suitable place for a settlement. Ribault named the rivers he saw the Seine and the Some', known today as the St. Marys and Satilla Rivers. In 1565, Spain became alarmed by the French settlements and sent out a large force to take over and settle the area. During that time, the Spaniards attempted to convert the Native Americans to Catholicism. At least two missions operated on Cumberland Island, ministering to the Timucuan people, who had resided on the island for at least four thousand years prior to the missions. Competing British and Spanish claims to the territory between their respective colonies of South Carolina and Florida was a source of international tension, and the colony of Georgia was founded in 1733 in part to protect the British interests. The Spanish theoretically lost their claim to the territory in 1742 after the Battle of Bloody Marsh (on St. Simons Island). However, settlement south of the Altamaha River (what is now Glynn and Camden Counties) was discouraged by both the British and Spanish governments. One group of settlers led by Edmund Gray sparked Spanish military action after settling on the Satilla River in the 1750s near present-day Burnt Fort, and were subsequently disbanded by the Royal Governor John Reynolds.

General Oglethorpe was at Cumberland Island when Tomochichi gave the barrier island its name. Later, he erected a hunting lodge on Cumberland named Dungeness, which was the predecessor of the famous Greene and Carnegie Dungeness Mansions. He also founded Fort St. Andrews on the north end of Cumberland Island as well as a strong battery, Fort Prince Williams, on the south end. Fort Prince Williams commanded the entrance to the St. Marys River, but had become in ruins by the Revolutionary War. In 1763, Spain, under a treaty of peace with Great Britain, ceded Florida to the British. After this, the boundaries of Georgia were extended from the Altamaha (now the southern boundary of McIntosh County) to the St. Marys River (the current southern boundary of Camden).




Largely due to security issues arising from the proximity to powerful Indian groups and British Florida, Georgia was the last colony to join in the War for Independence in 1775. In the Georgia Constitution of 1777 St. Thomas and St. Marys Parishes were formed into Camden County, named for Charles Pratt, Earl of Camden in England, a supporter of American independence. Originally Camden County was larger and also included parts of present-day Ware, Brantley, and Charlton Counties, which were re-designated in the nineteenth century. Between 1776 and 1778 Camden County saw the construction of numerous forts, three failed American campaigns against the British at St. Augustine, and numerous depredations by raiders of various allegiance. Charles and German Wright built a fort on the St. Marys River in 1775 to protect their lands and chattel during the war after repeated attacks by patriot banditti. Retreating British soldiers burned it down in 1778. The Americans rebuilt it when they invaded East Florida, and then burned it down to prevent it falling into enemy hands. The archaeological site was rediscovered in 1975.

The primary economic enterprise of the county was rice planting, particularly along the Satilla River. Sea Island cotton was grown on Cumberland Island, and short-staple cotton was grown on the mainland along with sugar cane. Various forest products including turpentine and timber were produced, mainly for consumption in the naval industry and the West Indies.[8] Camden County also served as a hub of backcountry trade with American settlers and various Indian groups, and as a shipyard and shipping center centered in the town of St. Marys. The land in Camden County was owned by fewer than 300 people throughout the colonial and antebellum eras. Until the 1840s, Camden County had a small population of free black workers, mainly involved in day labor or maritime industry. Camden County was the site of many trading posts with the Native Americans, who by the late eighteenth and early nineteenth centuries consisted mainly of people of the Creek Nation. From America's earliest years and even after Indian Removal in the 1830s, the county was a site of significant conflict between settlers and Indians, leading to a small series of local Indian wars, and displacement of both Indian and local American refugees. An important step towards establishing boundaries in the Early Federal period came with the Treaty of Colerain which was signed on June 29, 1796 on the St. Marys between United States agents and the Creeks.





On January 15, 1815, British troops led by Sir George Cockburn landed on Cumberland Island. Their goal was to attack the fort at Point Peter. They quickly overwhelmed the small American forced and took Ft. Point Peter easily. They raided the town of St. Marys, as well as many plantations and smaller settlements. Although New Orleans was the last major battle of the war, the skirmish at Point Peter happened even later, almost a month after the Treaty of Ghent had been signed. Camden County was on an international border until the Adams–Onís Treaty of 1819 between the United States and Spain, making the Florida provinces American territory.

At the beginning of the Civil War, the population was 5,482 of which 1,721 were white. During the war, many of the county's civilians moved farther inland, particularly to Centerville and Trader's Hill on the St. Marys River in Charlton County. The inhabitant's fears were realized when the town of St. Marys was attacked by United States Navy. At least one federal party to "carry off" slaves was met by armed resistance on White Oak Creek off the Satilla River. Camden County organized four volunteer companies: the Camden Chasseurs, St. Marys Volunteers Guard, Camden Rifles, and Camden County Guards. Camden County land fell under Sherman's Special Field Order No. 15. that dictated the distribution of parcels of land to freedmen.

**General Overview**

The County is located in the most southeastern corner of the State of Georgia. The County consists of 689 square miles, equivalent to the top ten counties in Georgia. It has a current population of 54,768 based on the 2020 census and provided an increase of 8.4% over the 2010 census. Camden County's population grew enormously after the US Navy began a base in the area. During the 1980's, it was the fourth fastest growing county in the United States. The County is empowered by State statute to levy a property tax on both real and personal property located within its legal boundaries.





The County has used the County Commissioner/Administrator form of government since 1979, the first year that an Administrator was hired. Prior to 1979, the Chairman of the Board of Commissioners served as the administrator. The Board has five members elected from geographical districts throughout the County. Board members serve four-year staggered terms. Annually, the Board elects a chairman and a vice-chairman. The Board appoints the County Administrator for a term that is determined by the Board on a contractual basis. As its Chief Executive Officer, the Administrator has general supervisory and administrative responsibility for all departments and personnel of the County, other than constitutional offices. The County provides a full range of services countywide. These services include public safety, public works, health and social services, recreation, culture, planning and zoning, court related functions, and general administrative services. All funds, organizations, institutions, agencies, departments, and offices that are not legally separate are, for budgetary purposes, part of Camden County and are included in this budget information of the county.

There are three cities within the County and have the following populations based on the last census (2020): St. Marys – 18,256; Kingsland – 18,337; Woodbine – 1,062. Camden County reached the lowest unemployment in two decades in September 2021 when unemployment was 2.1%. In April 2020, at the height of the COVID19 pandemic closures, it spiked to 9.5%, but soon dropped to 5.4% by June 2020 [source: Federal Reserve Economic Research, June 2020. Camden lagged the increases in unemployment of both the state-wide and national rates when the slowdown in the economy changed in 2008 and again during the early part of 2020. Camden County now lags behind the Georgia statewide unemployment rate of 2.5% and the National unemployment rate of 4.8% [U.S. Bureau of Labor and Statistics, September, 2021].

**Military**





The U.S. Army began to acquire land south of Crooked River in 1954 to build a military ocean terminal to ship ammunition in case of a national emergency. In 1965, Thiokol-Chemical launched a 13-foot, 3,000,000-pound-force thrust rocket from their chemical plant in the eastern part of the county, located 12 miles southeast of Woodbine. This was a test rocket for the US Military. In November 1976 the area of Kings Bay was selected for a submarine base. Naval Submarine Base Kings Bay not only occupies the former Army terminal land, but several thousand additional acres. *Naval Submarine Support Base Kings Bay* was established in a developmental status on July1, 1978 (now known as *Naval Submarine Base Kings Bay*). Preparations for the arrival of the submarine squadron went forward with haste throughout the remainder of 1978 and into 1979. The submarine tender - *Simon Lake*, arrived at Kings Bay on 2 July 1979. Four days later the USS *James Monroe* entered Kings Bay and moored alongside *Simon Lake*'s starboard side to begin a routine refit in preparation for another nuclear weapons deterrence patrol. Kings Bay has been an operating submarine base ever since that time.

In May 1979, the U.S. Navy selected Kings Bay as its preferred East Coast site for the new *Ohio*- class Trident submarines. On 23 October 1980, after a one-year environmental impact study was completed, and with Congressional approval, the Secretary of the Navy announced that Kings Bay would be the future home port for the new Trident-missile submarines in the Atlantic Ocean. The decision to base the Trident submarines at Kings Bay started the largest peacetime construction program ever undertaken by the U.S. Navy. The program took nine years to complete at a cost of about $1.3 billion. The decommissioning of the four oldest *Ohio*-class Trident missile submarines began and they were converted into guided-missile submarines (SSGNs) carrying large numbers (about 150) conventionally armed Tomahawk cruise missiles. These converted submarines also have accommodations for significant numbers of Navy SEALs or Marines if ever required to do so.

**Medical**

Southeast Georgia Health System is a not-for-profit healthcare system with multiple locations and services. The Health System has served residents and visitors to the beautiful Golden Isles and surrounding areas of Southeast Georgia since 1888. Headquartered in the historic port city of Brunswick, the Health System serves the needs of residents from six counties in Southeast Georgia - Brantley, Camden, Charlton, Glynn, McIntosh, and Wayne.

In 1992, Glynn-Brunswick Memorial Hospital Authority obtains management responsibility of Gilman Hospital, as well as the construction of a new $10 million Kings Bay Community Hospital, Inc., which becomes known as Camden Medical Center. The 40-bed Camden Medical Center opened in 1993, featuring 23 private and semi-private rooms, eight labor/delivery/post-partum suites, three surgical suites and an eight-bay emergency department. The Camden Medical Pavilion opened in 1995 next to Camden Medical Center, featuring 10 offices suitable for physician's practices. In 2006, St. Marys Convalescent Center is acquired from the St. Marys Hospital Authority. Immediate upgrades to the 78-bed facility and naming of a new administrator takes place. It is renamed Senior Care Center-St. Marys. Also in 2006, Camden Campus is named runner-up for Small Hospital of the Year by the Georgia Alliance of Community Hospitals.

Following two years of construction, the $30 million, 90,000 square foot, Camden Campus expansion and renovation is complete in 2009. The largest and most ambitious health care construction project in the history of Camden County, it includes a conversion to all private rooms and many new patient care units, including Medical-Surgical, Intensive Care, Cardiopulmonary Medicine, Maternity Care Center, Radiology and four operating rooms. The Emergency Care Center and Outpatient Service areas are

expanded and updated. In 2013, Camden Campus is named to Georgia Hospital Association (GHA) Hospital Engagement Network (HEN) Safety Leaders Circle. The Camden Campus is one of 12 hospitals to place in the Presidential Circle. Camden Campus is named the "2013 Small Hospital of the Year" by the Georgia Alliance of Community Hospitals.

**Tourism**

Tourism has always been a major contributor to the local economy. With Interstate 95 running north and south through the County and the proximity to Jacksonville, FL, traffic flow locally has always been a big boost through general stops and overnight tourism. Submarine Base (NSB) Kings Bay is the largest submarine base on the east coast. It continues to contribute a large military and civilian payroll to the local economy. Crooked River State Park was established in 1985. St. Marys offers a significant historical account of Camden County with many structures from the 1800's still used today as Inns and churches. They also offer a renovated waterfront area on the St. Marys River for launching boats or just a place to relax. The National Park Service also has its debarkation point in the same area for Cumberland Island National Seashore.

Cumberland Island National Seashore was established in 1970 to protect and preserve the natural and historic resources of the island. Cumberland Island is really two islands—the island proper and Little Cumberland Island—connected by a marsh. Little Cumberland is privately owned and not generally open to the public. English General James Oglethorpe arrived at the Georgia coast in 1733. He suggested the island be named for William Augustus, the 13-year-old Prince William, Duke of Cumberland, son of King George II. Oglethorpe established a hunting lodge called Dungeness, named after a headland in Kent, England. Revolutionary War hero Nathaniel Greene acquired most of southern Cumberland Island as a result of a business deal used to finance the army. Greene died in 1786. His wife, Catharine Littlefield Greene, remarried Phineas Miller ten years later; and they built a huge, four-story tabby mansion on top of a Native American shell mound. She named it Dungeness, after Oglethorpe's hunting lodge. The Millers' Dungeness burned down in 1866. The Millers were the first major planters of Sea Island cotton on Cumberland. They held a total of 210 slaves to work the plantation. Catharine and Phineas Miller helped develop the cotton gin, debuted in 1793. While Sea Island cotton was by far the largest and most valuable commercial crop, other documented agricultural products such as indigo, rice, and food crops were also grown. Rice sloughs are still visible on the island through satellite imagery. According to national oral history, live oak wood from the island was used to build the USS Constitution, "Old Ironsides," in the 1790s. In 1818, an ill General "Lighthorse" Harry Lee, a Revolutionary War hero and old friend of Catharine Greene, was returning from the West Indies when he asked to be taken to Dungeness. After a month of illness, he died on March 25 and was buried on the island. His son, was Confederate General Robert E. Lee. By the time of the Civil War, Robert Stafford had become the major planter and landowner on Cumberland Island and one of the largest planters in Camden County. His grave is on the main road of the island. In the 1880s Thomas M. Carnegie, brother of steel magnate Andrew Carnegie, and his wife Lucy bought land on Cumberland for a winter retreat and began building a mansion on the site of Dungeness. Lucy and their nine children continued to live on the island, naming their mansion Dungeness after that of Greene. Dungeness was designed as a 59-room Scottish castle. They also built pools, a golf course, and 40 smaller buildings to house the 200 servants who worked at the mansion. The last time Dungeness was used was for the 1929 wedding of a Carnegie daughter. Dungeness burned in a 1959 fire and the ruins of the mansion remain on the southern end of the island. Lucy Carnegie had additional estates built on the island for her children - Greyfield built in 1900 which is now a private inn and Plum Orchard donated to the National Park Service in 1972. Today the island is a natural resource visited by thousands of tourist each year to see the beautiful beach, the natural marshes, and the wild horses. It is approximately 99% undeveloped.



**Transportation**

In 1893, Florida Central and Peninsular Railroad built a Savannah-Jacksonville line through Camden County. In a special election in January 1871, the County Seat was moved from Jefferson (near Woodbine) to St. Marys where the key population and economic activity was located. However, in 1923 the county seat of Camden County was moved from St. Marys to Woodbine, a reflection of the shift from the water transportation to railways.

In 1927 U.S. Route 17 was constructed through Camden County from Dover Bluff to Kingsland. Camden County offers exceptional national and international access to transportation by air, road, rail and ship. Its prime connectedness is thanks to the county's proximity to Jacksonville and Brunswick. Camden County has seven I-95 exits. This interstate system is one of the oldest routes and is the longest north-south routes of the Interstate System. It begins in Florida and ends in New England. The Jacksonville International Airport is less than 30 minutes south from Camden County. Three of the East Coast's busiest ports - Savannah, Brunswick, and Jacksonville are all within an easy drive. The Jacksonville and Brunswick Ports are a mere 20 minutes away by road or rail. The Savannah port is 1.5 hours away. The Georgia Ports Authority in Savannah specializes in single containers. It is the largest port in North America for container activity and is the second busiest port in the nation. The Georgia Ports Authority in Brunswick specializes in RoRo cargo (vehicles) as the third largest importers in the US. Camden County also has access to rail, served by the CSX railroad.

**Economic Planning**

As the tax digest slowly recovers from the economic recession, exemptions continue to grow. At issue is that exemptions are advancing at a much faster rate than the value of property growth. With the mandated

property value freeze that was enacted by our citizens in 2006, it will be hard to reestablish a reasonable property tax value. If the value decreases so does the "freeze value". If it goes up however, the value is deemed "frozen" at the least amount since 2006. It represents a full half of the digest exemptions and has become a major source of decline in the digest at 6.87% of the total digest value. This is equivalent to well over a mill of tax. Camden County is one of only 35 counties in Georgia (total of 159) that have this freeze. Below is a table of the lost revenue from the homestead tax freeze. For tax year 2021 (FY2022), the loss of revenue from the tax freeze is approximately $2.0 million.

## Homestead Tax Freeze

**Calculation of Lost Revenue**

**Tax Year for Freeze - 2006**

| | Exemption | Millage | Lost Revenue | Net Digest |
|---|---|---|---|---|
| Effect for Tax Year 2007 | 106,690,352 | 12.000 | 1,280,284 | $ 1,522,834,561 |
| Effect for Tax Year 2008 | 109,114,029 | 11.700 | 1,276,634 | 1,695,576,988 |
| Effect for Tax Year 2009 | 144,341,269 | 11.700 | 1,688,793 | 1,745,588,437 |
| Effect for Tax Year 2010 | 137,401,456 | 11.700 | 1,607,597 | 1,631,826,359 |
| Effect for Tax Year 2011 | 125,658,792 | 11.700 | 1,470,208 | 1,536,698,280 |
| Effect for Tax Year 2012 | 79,355,288 | 11.700 | 928,457 | 1,416,664,851 |
| Effect for Tax Year 2013 | 60,565,544 | 11.700 | 708,617 | 1,329,152,359 |
| Effect for Tax Year 2014 | 53,728,055 | 11.940 | 641,513 | 1,295,154,577 |
| Effect for Tax Year 2015 | 51,186,423 | 12.940 | 662,352 | 1,255,474,221 |
| Effect for Tax Year 2016 | 51,771,624 | 13.940 | 721,696 | 1,222,868,133 |
| Effect for Tax Year 2017 | 63,558,469 | 13.940 | 886,005 | 1,292,253,931 |
| Effect for Tax Year 2018 | 102,623,527 | 13.405 | 1,375,668 | 1,382,037,825 |
| Effect for Tax Year 2019 | 98,271,631 | 15.790 | 1,551,709 | 1,391,882,881 |
| Effect for Tax Year 2020 | 98,260,775 | 15.790 | 1,551,538 | 1,429,335,680 |
| Effect for Tax Year 2021 | 128,987,866 | 15.562 | 2,007,309 | 1,551,005,601 |
| | | | $ 18,358,381 | |

Below is a table of the top ten principal taxpayers in Camden County.

Principal Taxpayers
Tax Year 2021

| Taxpayer | Taxable Assessed Value | % of Total Taxable Assessed Value |
|---|---|---|
| Georgia Power Company | $ 49,097,882 | 3.17% |
| NLP Brant Creek, LLC | 6,788,967 | 0.44% |
| GA Sharpstone LLC ETAL | 6,736,446 | 0.43% |
| Strata Hiddenbay LLC | 6,156,000 | 0.40% |
| Pointe Grand Kingsland LLC | 4,763,898 | 0.31% |
| Camden Telephone & Telegraph C | 4,664,869 | 0.30% |
| Rayonier Forest Resources LP | 4,425,015 | 0.29% |
| Georgia Pacific St Marys LLC | 4,241,458 | 0.27% |
| Weyerhaeuser Co | 3,998,909 | 0.26% |
| Laurel Island Holdings LLC | 3,859,480 | 0.25% |
| AT&T Mobility | 3,805,534 | 0.25% |
| Old Weed & Ready Plantation LLC | 3,796,124 | 0.24% |
| | 102,334,581 | 6.60% |
| All Other | 1,448,671,020 | |
| Total Net Tax Digest | $ 1,551,005,601 | |

Source: Camden County Tax Commissioner's Office

Local Option Sales Taxes (LOST) and Special Local Option Sales Taxes (SPLOST) continue to increase, recognizing a 26% increase in tax collections from FY2020 to FY2021. The LOST and SPLOST are each based on a 1% sales tax and are funded by both residents and non-resident visitors. A major issue in sales taxes is the "on-line shopping" being so convenient and Camden County's proximity to Jacksonville, Florida. In April 2020 the "market place facilitator" or internet sales tax went into effect. The law requires "marketplace facilitators" whose website or apps are used to sell goods or services provided by someone else to collect and remit sales tax to the State of Georgia. This tax is now included in LOST and SPLOST distributions received from the State. This likely played a part in the increases in collections, however, the State of Georgia does not identify the amount collected through internet sales.

Camden County has no debt and the County does not anticipate having any in the near future, pending Space Port authorization. Fund balance has been used from FY2014-FY2019 to continue normal operations with the expectations that the economy would continue to improve. The County did not use fund balance in FY2020 and is not anticipating using any in FY2021. On the contrary, at the end of FY2021, general fund balance was fully funded per policy of 25% of general fund budget. The County has been able to accumulate a capital improvements fund over the past four years to enable the purchases of major equipment such as vehicles, heavy equipment, and much needed improvements throughout the County. We will continue to create a capital improvements fund to level out purchases from year to year rather than allow old assets to become obsolete before beginning to replace them.

In 2012, the Camden County Joint Development Authority (JDA) began exploring the development of a spaceport for commercial vertical launch operations. This initiative was a result of an aerospace company prospect being brought to Camden County through the Georgia Department of Economic Development. The proposed spaceport site had previously been used as a space booster plant in the 1960's. In 2005, NASA declassified a document that revealed that Camden County was a possible alternate launch site for the Apollo Missions. In 2014, Camden County was a location candidate for Blue Origin, an aerospace company founded by Amazon CEO Jeff Bezos. At the time the project was estimated to bring significant capital investment of over $150 million and up to 350 high-tech jobs. However, the project created 600 jobs and $2.5 billion in facilities and infrastructure construction.

In order to build a commercial launch site Camden County was required to formally advance the Spaceport Camden project by requesting the United States Federal Aviation Administration (FAA) to prepare the Environmental Impact Statement (ElS) for the proposed spaceport site's potential environmental impacts through a Memorandum of Understanding (MOU) between the FAA and the Camden County Board of Commissioners. This MOU provided a framework in which the FAA, the lead agency, will prepare an EIS to address the potential environmental impacts of constructing and operating a commercial space launch site in Camden County, Georgia. This is a federal mandate (National Environmental Policy Act) that is required as part of the permitting and licensing process to be completed on the proposed spaceport site. The EIS will be used to support the FAA's determination on whether to issue a Launch Site Operators License (LSOL) to Camden County. As lead agency, the FAA selected an independent contractor to prepare the EIS. The Camden County Board of Commissioners is responsible for engaging, retaining, and paying the FAA-selected contractor for the preparation of the EIS.

The FAA released the draft EIS in March 2018 and received comments from the public about its contents. The LSOL application was submitted to the FAA in January 2019 and accepted by the FAA in June 2019. Due to regulatory uncertainty and a shift in market potential, Spaceport Camden tolled the LSOL application review in December 2019 to shift focus to small launch operators. This change is more consistent with the types of operations that are anticipated to be conducted at Spaceport Camden. Camden County amended and submitted the LSOL in January 2020 to reflect this change. The FAA released a Final EIS in June 2021. The Record of Decision is anticipated before the end of 2021. Interested individuals may visit www.SpaceportCamden.us for more information.

# GLOSSARY OF TERMS

**Accounting Period -** A period at the end of which, and for which, financial statements are prepared (also see fiscal period).

**Accrued revenues or expenditures -** to record revenues or expenditures when earned or as soon as they become measurable for benefits received, regardless of the fact that the receipt or payment of cash may have taken place, in whole or in part, or in another accounting period.

**Appropriation -** An authorization granted by the County Commission to incur liabilities for purposes specified in the budget or as amended to the budget.

**Asset -** A future economic benefit obtained or controlled by a particular entity a result of past transactions or events.

**Audit -** The examination of documents, records, reports, systems of internal control, accounting and financial procedures, and other such evidence to ascertain whether the financial statements present fairly the financial position of the County. The examination should compare the statements with the results of the financial operations, compare the consistency with prior year reporting, and determine compliance with applicable laws and regulations for all County Funds and applicable entities.

**Budget -** A plan of financial operation consisting of proposed revenues and expenditures for a given period, also known as a financial plan for a fiscal year.

**Capital Leases -** A lease in which at the end term, the County receives title to the leased property or can purchase the leased property at a bargain purchase price.

**Capital Projects Fund -** A fund created to account for all resources to be used for the construction or acquisition of a designated fixed asset(s) by the County; except those financed by special assessment, proprietary, or fiduciary funds.

**Comprehensive Annual Financial Report -** A governmental unit's official annual report published as a matter of public record. The annual financial report should contain financial statements, introduction materials, schedules for legal compliance, and statistical tables specified by the GASB.

**Contingency -** Items that may become liabilities or expenditures as a result of conditions undetermined at a given date. This includes such items as pending litigation, disputed claims, or uncompleted contracts.

**Current Assets -** Assets that are available or can be made available to meet the cost of operations or to pay current liabilities such as temporary investments and cash. These assets are classified as being held less than one year.

**Current Liabilities -** Liabilities that are payable within a short period of time such as notes payable and current invoices or payables. These liabilities are classified as being held less than one year.

**Deficit -** The excess of liabilities and reserved equity of a fund over its assets or the excess of expenditures over revenues during an accounting period.

**Digest**– The annual tax digest which consists of ad valorem tax on the following:

**Heavy Duty Equipment:** (O.C.G.A. 48-5-505 to 48-5-509)

**Timber:** (standing timber) defined to include softwood and hardwood pulpwood, chip and saw logs, saw timber, poles, posts, and fuel wood. (O.C.G.A. 48-5-7.5)

**Mobile Homes:** a detached residential dwelling unit designed for transportation after fabrication on streets or highways on its own wheels or a flatbed or other trailer, and arriving at the site where it is to be occupied as a dwelling complete and ready for occupancy except for minor and incidental unpacking and assembly operations, location on jacks or other temporary or permanent foundations, connections to utilities, and the like. (O.C.G.A. 48-5-490 to 48-5-495)

**Motor Vehicle:** a self-propelled wheeled conveyance, such as a car or truck, which does not run on rails. (O.C.G.A. 48-5-440 to 48-5-478.1)

**Public Utilities:** essential commodity or service, such as water, electricity, transportation, or communication, to the public. (O.C.G.A. 48-5-510 to 48-5-524)

**Personal:** In broad and general sense, everything that is the subject of ownership which is not under the denomination of real estate. A right or interest in things which are personal, or any right or interest which one has in things movable. (O.C.G.A. 48-5-3) Examples: Boats, planes, and campers.

**Commercial & Residential:** (Real Property) Land, and generally whatever is erected or growing upon or affixed to land. Also right issuing out of, annexed to, and exercisable within or about land. A general term for lands, tenements, and hereditaments: property which, on the death of the owner intestate, passes to his or her heir. (O.C.G.A. 48-5-3)

**Encumbrances -** The estimated amount of expenditures as used with purchase orders that are chargeable to an appropriation.

**Enterprise Fund -** A fund established to finance and account for the acquisition, operation, and maintenance of the County facilities and services which are entirely or predominantly self-supporting by user charges (also known as a proprietary fund).

**Fiscal Year -** A 12-month period of time to which the annual budget applies and at the end of which the County determines its financial position and the results of its operations. Camden County's fiscal year is July 1$^{st}$ – June 30$^{th}$.

**Fixed Assets -** Assets of a long-term nature that are intended to be held or used on a continuing basis such as land, buildings, and machinery.

**Fund -** A fiscal and account entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities, residual equities or balances, and changes that occur. Funds are segregated for the purpose of carrying financial information on specific activities.

**Fund Equity (Balance) -** The excess of fund assets and resources over fund liabilities. GASB 54 assigns five (5) specific classifications.

**Non-spendable** – amounts that cannot be spent due to either (a) they are not in spendable form or (b) they are legally or contractually required to be maintained intact.

**Restricted** – use is constrained on resources by (a) externally imposed by creditors, grantors, contributors, laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation.

**Committed** – amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Commissioners. The Commissioners approves committed resources through a motion and vote during the voting session of a Commissioner's meeting.

**Assigned** – amounts that are constrained by the Commissioner's intent to be used for specific purposes, but are neither restricted nor committed. The intent is expressed by the

Commissioners.

**Unassigned** – amounts that have not been assigned to other funds, and that are not restricted, committed, or assigned to specific purposes within the General Fund

**General Obligation Bonds -** Bonds that are secured by the full faith and credit of the County.

**Governmental Accounting Standards Board -** (**GASB**) the independent agency established under the Financial Accounting Foundation in 1984 as the official body designated to set accounting and financial reporting standards for state and local governments.

**Internal Controls -** A plan of organization under which employees' duties are arranged, records are segregated, and procedures designed, to make it possible to exercise effective accounting control over assets, liabilities, revenues, and expenditures.

**Legal Level of Budgetary Control -** The reporting level within the budget that the County Commission has adopted and this level cannot be overspent (i.e., total department appropriation or salary line items).

**Liability -** A future sacrifice of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**Local Option Sales Tax (LOST)** – A 1% sales tax collected by the State of Georgia and distributed based on the negotiated formula in the sales tax agreement to the unincorporated tax district and the three incorporated cities in the county.

**Long-term Debt -** Debt that matures in a period longer than one year.

**Net Income -** A term used to designate the excess of total revenues over total expenditures for an accounting period.

**Non-operating Expenditures -** Expenses incurred in the performance of activities that are not directly related to supplying the basic services of the County such as interest paid on outstanding bonds.

**Non-operating Revenues -** Revenues incurred in the performance of activities that are not directly related to supplying the basic services of the County such as interest earned on investments.

**Operating Transfers -** (also known as residual equity transfers) legally authorized inter-fund transfers from a fund receiving revenues to the fund that made the expenditure.

**Other Financing Sources -** An operating statement classification in which financial inflows other than revenues are reported such as operating transfers in and proceeds from general obligation bonds.

**Other Financing Uses -** An operating statement classification in which financial outflows other than expenditures are reported such as operating transfers out.

**Purchase Order -** A document that authorizes the delivery of specified supplies, materials, equipment, and services. This document also creates the charge or uses the appropriation for such items.

**Requisition -** A written demand or request, usually from the department head to the purchasing officer, for specified supplies, materials, equipment, or services.

**Revenue Bonds -** Bonds that are collateralized by user charges.

**Short-term Debt -** Debt that matures within one year.

**Special Purpose Local Option Sales Tax (SPLOST)** – A financing method for funding capital outlay projects

in the State of Georgia. It is an optional 1% sales tax levied by any county for the purpose of funding parks, roads, and other capital projects. The revenue generated cannot be used towards operating expenses or most maintenance projects.

**Subsidiary Account -** One of a group of related accounts that support in detail the debit and credit summaries recorded in a control account such as the individual accounts for the Solid Waste bills receivable in the general ledger.

**Tax Anticipation Notes (TANS) -** Short-term debt that is collateralized by property tax collections.

**Title Ad Valorem Tax (TAVT) –** Vehicles purchased on or after March 1, 2013 and titled in the State of Georgia will be exempt from sales and use tax and the annual ad valorem tax, also known as the "birthday tax". These taxes will be replaced by a one-time tax that is imposed on the fair market value of the vehicle called the TAVT.

**Unencumbered Appropriations -** That portion of the original appropriation that has not yet been paid or encumbered.

**Zero-based Budget -** A budget based on the concept that the existence of each activity or account must be justified each year, as well as the resources requested.

# GLOSSARY OF ACRONYMS

**AD Audit -** Active Directory Audit

**AFG -** Assistance to Firefighters Grants

**ARPA –** American Rescue Plan Act of 2021

**ASE -** Automotive Service Excellence

**C & D -** Construction & Debris

**CATEN -** Coastal Area Traffic Enforcement Network

**CDBG – DR/MIT -** Community Development Block Grant – Disaster Recovery/Mitigation

**CERT -** Community Emergency Response Team

**CHAMPS -** Choosing Healthy Activities and Methods Promoting Safety

**CIG -** Climate Impacts Group

**CIP -** Capital Improvement Program

**COOP -** Community of Operations

**COG -** Continuity of Government

**CPA -** Certified Public Accountant

**CRP -** Cost Risk Planner

**CRS -** Community Rating System

**CY -** Current Year

**DNR -** Department of Natural Resources

**EMA -** Emergency Management Agency

**EMS -** Emergency Medical Service

**EMT -** Emergency Medical Technician

**EOC -** Emergency Operations Center

**EVT -** Emergency Vehicle Technician

# GLOSSARY OF ACRONYMS

**FOB -** Frequency Operated Button

**FY -** Fiscal Year

**GASB -** Government Accounting Standards Board

**GFOA -** Government Finance Officers Association

**GIS -** Geographic Information System

**HMGP -** Hazard Mitigation Grant Program

**HR -** Human Resources

**ICC -** International Code Council

**IMT -** Incident Management Team

**IT -** Information Technology

**J-CAT -** Joint Counterterrorism Assessment Team

**LEOP -** Local Emergency Operations Plan

**LMIG -** Local Maintenance and Improvement Grant

**LOC -** Line of Credit

**LOST -** Local Option Sales Tax

**LRAD -** Long Range Acoustic Device

**MOU -** Memorandum of Understanding

**MSW** - Municipal Solid Waste

**NIGP** - National Institute of Government Purchasing

**NIMS** - National Incident Management System

**PPO** - Preferred Provider Organization

**PSA** - Public Service Authority

**PTO** - Paid Time Off

**ROW** - Right of Way

**SOP** - Standard Operating Procedure

**SPLOST** - Special Purpose Local Option Sales Tax

# GLOSSARY OF ACRONYMS

**SRD** - School Resource Deputies

**SWA** - Solid Waste Authority

**SWAT** - Special Weapons and Tactics Unit

**TANS** - Tax Anticipation Notes

**TAVT** - Title Ad Valorem Tax

**T-SPLOST** - Transportation Local Option Sales Tax

**TY** - Tax Year

**VOAD** - Voluntary Organizations Active in Disaster