Chatham County Georgia

2020 Annual Budget

For the fiscal year beginning July 1, 2019

Final adoption by the Board of Commissioners June 28, 2019

Chatham County Board of Commissioners



Chairman Albert J. Scott, At Large



(From left to right)

Helen Stone, District 1; James Holmes, District 2; Bobby Lockett, District 3; Patrick Farrell, District 4; Tabitha Odell, District 5; James Jones, District 6; Dean Kicklighter, District 7; Chester Ellis, District 8



County Manager's Office

Lee Smith, County Manager;

Linda Cramer, Assistant County Manager; Michael Kaigler, Assistant County Manager

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User's Guide

Thank you for your interest in the Chatham County 2020 Annual Budget, written with you, the citizen in mind. The intent of this document is to be more than row after row of numbers, but an informative explanation of the County's finances. We hope that you also find it a communication tool, a policy document, and an operations guide as well. The Chairman, the Board, Citizens and anyone with an active interest in Chatham County, all play an integral role in determining how your tax dollars are spent. We feel that the County's budget should serve as an outline for how the County should best use its resources to benefit the citizens.

The 2020 Budget has eleven main parts.

- **Budget Message** – The budget message contains the priorities of the County Board and how those priorities affect the budget. This section ends with highlights of new programs within the 2020 budget and associated funding.
- **General Information** – Beginning with a brief history this section gives an overview of our County, our form of government and demographics. It also briefly discusses Chatham County's economy, culture, education and tourism. This section ends with a cost of living comparison with a group of other metro areas in the U.S.
- **Policies and Goals** – This section describes the Budget Process, gives an overview of our Financial and Management Policies and finally a brief overview of the County's Financial Structure.
- **Budget Summaries** – This section contains an overview of all funds presented in this document. It explains where revenue is generated, and how it is spent. A discussion on Fund Balance and bonded debt is provided along with the impact of the 2020 budget on fund balance. The section ends with a three-year comparison of budgeted positions in the form of Full Time Equivalents by departments with a discussion of notable changes in Staffing.
- **Revenues** – This section begins to go into more detail on the revenues, focusing more on the significant revenues. Budget assumptions, trends and projections are discussed as well as a three-year comparison by fund and function. (The Revenue Ordinance, as it was passed by County Board on June 14, 2019, is provided in the Appendices section.)
- **Expenditures** – Expenditure Trends and Issues provide more detail of how your money is being spent. Information is presented by governmental function and by fund. A three-year comparison is provided. (The Expenditure Ordinance for the general and enterprise funds are presented by governmental function, and department in the Appendices section of this document.)
- **Performance Measures** – This section provides an overview of the Chatham County Accountability and Performance System (CAPS.) A group of Key Performance indicators that are County wide efforts, which flow beyond departmental responsibility, are also included.
- **Department Sections** – Each one of the fifteen departments presented includes an organizational chart, a department overview, responsibilities, accomplishments for 2018, and initiatives for the 2020 year. Each department provides Performance Measures for review. All Department and Division schedules include a three-year comparison of personnel expense, fringe benefit expense, operating and capital expense as well as per capita cost and FTEs.
- **Special Revenue Funds** – Funds approved by separate ordinance or Commission vote are included in this section. They are the Confiscated Revenue, Street Lighting, Emergency Telephone (E911), Restricted Court Fees, Multiple Grant, Child Support, Hotel/Motel, Land Disturbing Activities, and the Land Bank Fund. Two-year comparisons and description of each fund.

- **Capital Plans** – This section contains the 2020 Capital Plans. Discussions of the Projects by governmental function presented along with project cost, funding sources, and operating impact.
- **Appendices** – Presented in this section are the Ordinances, Acronyms, Glossary, Relevant web links, and Index.

A NOTE FROM YOUR BUDGET TEAM. *Even though the budget is presented to the Chairman and the Board of Commissioners in May, its preparation begins many months prior, with projections of County funding sources, remaining bond authorization, reserves, revenues, and expenditures. It continues through numerous phases and culminates with adoption in June. We, the Budget Team, recognize and appreciate that budgeting is an ongoing process of planning, monitoring, problem solving, and customer service throughout the fiscal year. Each year, every effort is made to improve the process and the usefulness of these budget documents.*

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FINANCE DIRECTOR

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County Manager's Budget Message
Fiscal Year 2019-2020

May 17, 2019

To the Honorable Chairman Albert J. Scott & Members of the Chatham County Board of Commissioners:

As the County Manager of Chatham County, it is my responsibility to present the Fiscal Year 2019-2020 Budget Message and Budget Recommendation. The Budget Message draws heavily from the Chatham Community Blueprint as well as local, state and national economic forecasts that detail the challenges and opportunities of the upcoming fiscal year. After months of listening to your conversations and deliberations, this Budget Message and Budget Recommendation are my plans, as Chatham County Manager, for achieving your vision and accomplishing goals brought to the County through the Blueprint process. This is your road map leading to the consideration and ultimate adoption of the Fiscal Year 2019-2020 Budget on June 28, 2019, keeping Chatham County on a planned track of success.

Over the last several years, Team Chatham has implemented a number of new methodologies and processes to improve forecasting of the operations of the county including but not limited to:

- ✓ New financial consulting firm to assist with financial planning, aid in the development of short and long term impacts to the budget going forward as it relates to new projects, capital, SPLOST project(s) anticipation, etc., and the ultimate impact to present and future operational costs.

- ✓ Munis financial system allowing for automation of all daily financial processes with checks and balances, more efficient accounts payables, accounts receivables, etc. creating a more effective process for purchasing goods and services, and for the payments for these items in a more timely manner.

- ✓ New Munis budget module aiding in developing five (5) year projections for operation expenditures & revenues, capital, etc. as well as demonstrating actual departmental and agency requests over many years assisting in historical comparisons and future planning.

The Fiscal Year 2019-2020 Recommended Budget assumes that the current millage rate(s) stay in place with **NO** increases in County millage rates. Those rates are **11.543** mills in the General Fund M&O and **4.99** mills in the Special Service District (SSD). Revenues and Expenditures for the M&O are balanced for a total budget of **$203,092,599**. Revenues and Expenditures for the SSD are balanced for a total budget of **$35,725,694**.

Project Initiatives

Team Chatham feels it is important to review completed, in-process and upcoming initiatives, capital investments and program changes impacting the operations, services and budget. The Fiscal Year 2019-2020 Budget, with updates, includes but are not limited to these initiatives:

Complete Memorial Stadium construction.

The facility is fully functional and can resume normal operations this fall for all football programs. Parks and Recreation have done a great job in promoting the facility and finding many uses for it. The project cost approximately $14,000,000 and was one of the projects approved by the Board of Commissioners on the 2014-2020 SPLOST list. The request to pave the eastern side of the facility is under review. There are three options to be considered: one is to do nothing, two is to pave the drive isles and leave the parking areas grass and the third would be to pave all of lot with underground detention. We are developing costs on the second and third options.

Begin construction of new fleet facility.

The Board of Commissioners approved a construction contract on February 22, 2019. Construction is expected to take less than a year to complete. The new facility is being constructed on property previously owned by Chatham County in Garden City. This is another project that was on the 2014-2020 SPLOST list approved by the Board of Commissioners.

Complete transfer of E-911 system from Savannah to the County.

The transfer of the E911 & Communications system was successfully accomplished in January 2019 on schedule thanks to the tireless efforts of our team members and departments. We have had tremendous cooperation with all municipalities concerning the system as well as their actual participation in the planning for new equipment standardization and protocols creating a much more effective system for our citizens.

Complete the evaluation of the E-911 CAD/RMS system, and determine RFP specifications for upgrade and replacement.

Team Chatham developed the E-911 EAB (Executive Advisory Board) for communications involving all aspects of law enforcement, fire, EMS, emergency management and local governments. The EAB appointed various subcommittees to specifically look at areas specific to Fire, EMS, technology, etc. The committees are in the process along with County staff of developing the specifications for a new computer aided dispatch system to replace the present system that is more than 15 years old. We expect to open the bidding process late summer or early fall of 2019 for purchase/lease of the new system in early 2020.

Complete plans and drawings for new Chatham Emergency Management Agency facility to be located at the airport with construction to be determined.

Design of the new Emergency & Communications Center continues. The project is a collaboration between the Savannah International Airport, Chatham County and the City of Savannah. The City of Savannah requests that their Traffic Control Center be stationed within this building. The Airport Authority is relocating their Public Safety offices to the new building. Also housed will be the new County-managed 911 Center. Plans should be completed by the end of the year and construction will start early 2020. Estimated cost of construction is still being determined.

Complete Hwy. 25 canal crossing.

All Right of Way acquisitions are complete for the project. Design of the new high-level bridge is complete and construction is underway on many elements of the project. The new rail lines required to connect both rail yards are already under construction. The project is the first of many projects to remove crossing restrictions from the Pipemakers Canal. Construction completion is estimated at the end of 2019. The Georgia Ports Authority are paying for a majority of the costs.

Upgrade and replace various Public Works equipment.

During the 2007-08 recession, many County departments suffered from a reduction in capital funding rendering a fleet of antiquated, high-mileage and high cost repair equipment and vehicles, as well as the inability to have back up equipment during repair, maintenance or high demand service needs. The County now follows a regular replacement schedule for large equipment and vehicles reducing our overall large repair costs. We are continuing the replacement of large equipment to serve customers with dry trash, compactors, landfill equipment, larger chippers, and more efficient road vehicles while strengthening our total fleet with back up options to reduce service disruptions with our customers.

Continue collaboration with Gateway for construction of new Behavioral Health Crisis Center.

In keeping with the direction of the County Blueprint, Chatham County partnered with the State of Georgia, Gateway, and many collaborative partners to expedite the construction of a Behavioral Health Crisis Center in Chatham County. The groundbreaking occurs in May of 2019, meeting the call of our community for these much-needed services.

Install and implement a new employee time keeping system.

After the implementation of the new financial system in 2017, as well as the new automated payroll system, staff began the process of selecting an automated time & attendance software. Our plan is to go "live" with the new system later in 2019, giving plenty of time for implementation, training, etc. as this is a major shift in process.

Begin and complete the list of SPLOST projects for the 2019 referendum.

Staff has compiled a list of projects from all of the municipalities and outside agencies. The projects considered by the Board of Commissioners have yet to be formalized.

Update County ordinances and develop specifications for a request for proposal to codify ordinances for online access.

Under the direction of the County Clerk's Office, a contract has been executed with "Unicode" to review, update, alter according to law, and recommend changes, additions, deletions, etc. to ALL County ordinances. More efficiently, they will be amended and readily available to the County and all citizens through this process. All ordinances will be available online in their updated formats and maintained daily by "Municode" and staff going forward. This is a nine-month process for Commissioner Ordinance(s) consideration, etc.

Complete "on boarding" of Chatham County Police Department by September 1st, 2018.

Per the direction of the Board of Commissioners in July of 2017, Team Chatham developed a transition work committee and re-established the Chatham County Police Department, as directed. By Feb. 1, 2018, the Chatham County Police Department was patrolling the unincorporated areas of the County with the support of the Sherriff's Office and fully staffed by

Sept. of 2018 while staying under the budget as directed, saving the County over $3 million annually.

Complete construction of the Jennifer Ross Sports Complex

Construction of the three synthetic turf fields is complete. A ribbon cutting was held May 1st. Parts of the project that are not complete are the addition of a Concession/Restroom Facility and gravel for the parking area. The area that previously housed the Public Works and Fleet Facilities will be used for parking. The buildings were demolished with a grant from FEMA and are under a restrictive covenant. The area can be graveled but cannot be paved per the restrictive covenant. This was a project approved by the Board of Commissioners for the 2014-2020 SPLOST list.

Review the County Recreation Master Plan for budget development, SPLOST and timeframes

The Master Plan final draft has been reviewed for needed community projects based on many community meetings, surveys, staff discussion, etc. Our Team will incorporate these project recommendations in the SPLOST referendum, as well as in future County capital budgets. Operational costs of new projects will be developed for inclusion for the Special Service District and General Fund operating budgets. New postions are recommended for FY2020 to enable us to better maintain existing parks.

Finalize plans for Quacco Road construction.

The project was on the list approved by the Board of Commissioners from the 2014-2020 SPLOST list. The project was broken into two phases for development. The first phase will improve the intersection of Quacco Road / US 17 and carry multiple lanes to the first roadway on the north side of the road, Winding Way. This phase will be out for bid in May 2019 with construction beginning by the end of the summer 2019. The second phase requires additional property acquisitions and will take until the end of 2019 to complete. Once acquisitions are complete, the construction plans will be finalized and work is expected to begin on the project in early 2020.

Complete design plans for the new Trial Court Building, develop request for proposals and seek financing options for construction.

Staff is in the design phase with the consultant on the new facility. Phase 1 is complete which was to demolish the old jail on the site. A sewer force main owned by the City of Savannah is on the property and will be relocated as part of the new construction. Design will be completed in early 2020, and construction will begin before the end of calendar year 2020. Funds for construction will be required before the Board of Commissioners can award a contract. It is expected to cost approximately $80,000,000 to construct the new facility.

Complete and implement new and updated personnel policies.

The final draft of the new Chatham County Personnel Handbook is being finalized and reviewed by the County Attorney's Office. Staff will submit needed ordinance changes creating an administrative personnel policy to allow for more effective and efficient alterations as policies and laws require. An amendment to the present ordinance will be forwarded to the Board within the next 90 days.

Renovations for Probate Court based on staff recommendations and budget.

Staff has developed a plan whereby Court Reporters will be relocated to an alternate location giving opportunity for renovations and ultimate usage of available space specifically for the Probate Courtroom. Funds are included in the CIP budget for renovations.

Restructure Juvenile Court Indigent Defense

Due to high costs associated with indigent defense in Juvenile Court, I am recommending a new department, Juvenile Indigent Defense. Supervised by the County's Indigent Defense Department Head and using County Staff and Contract Attorneys to provide services, attorney vouchers, the current process, will be minimized. Five new positions are recommended in this department.

Revise the Chatham Community Blueprint based on community input.

Community survey results for the Blueprint were presented to the Board of Commissioners in April of 2019. These updates will be incorporated into the Blueprint document, enabling the County to "stay on track" with community needs and to ensure funded organizations, as well as the County, are honoring contractual agreements along with the designated performance outcomes.

The Blueprint has been used to guide workflow and budget conversations since 2015. In an effort to ensure alignment with FY20 budget process, the Board of Commissioners contracted with the Leadership Institute of Columbus State University to facilitate two strategic planning sessions. The first session was held on December 21, 2018 to review and discuss mission, vision and values. The second session was conducted on February 8, 2019, agenda included prioritization of goals and areas of focus. Based on your input, a mission statement and vision statement were developed and preferences/priorities were identified as follows:

Mission Statement

The mission of Chatham County Government is to protect and serve the public and provide essential services to improve the quality of life.

Vision Statement

To make Chatham County Georgia the best place to live, work and play.

ECONOMY *- Preferred Goal: Using accurate and reliable data, link current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment leading to self-sufficiency.*

ITEMS OF HIGH PRIORITY:

#1 (A) People (Children) Living Below Poverty (Role: Investor, Influencer)
#1 (B) Economic Development (Role: Collaborative Partner)

EDUCATION *– Preferred Goal: Incentivize and promote parental involvement in schools by teaching parents to advocate for their child(ren), facilitating better communication between parents and school leadership, and eliminating barriers to parent engagement*

ITEMS OF HIGH PRIORITY:

#1 Early Childhood Care and Education (Birth-Age 3) (Role: Collaborative Partner, Investor)
#2 Engaging Students, Parent, & Community

HEALTH *– Preferred Goal: Effectively address mental health by educating the public and reducing stigma, increasing early intervention programs, removing gaps and barriers, and increasing access to treatment particularly as it impacts incarcerated individuals, children, and adolescents.*

ITEMS OF HIGH PRIORITY:

#1 Recreational Facilities, Parks & Green Space (Sports Tourism) (Role: Actively "doing", Investor)
#2 Food Access & Food Insecurity (Role: Collaborative Partner)

QUALITY OF LIFE *– Preferred Goal: Reduce crime, particularly abuse and violence, by building trust between law enforcement and residents, focusing enforcement individuals involved in risky behaviors and activities, and expanding the visibility of police to ensure all residents feel safe.*

ITEMS OF HIGH PRIORITY:

#1 Public Safety & Crime Reduction (Role: Actively "doing", Investor)
#2 (A) Sidewalks, Trails, Bike Paths (Role: Actively "doing", Investor, Collaborative Partner)
#2 (B) Juvenile Diversion – Preventive Services

I am very excited about moving forward with these efforts and projects as we seek input from the Board of Commissioners and citizens for improvements in our community.

There were numerous requests from departments and elected officials for additional staff, capital projects, software, and compensation adjustments. My focus was on fulfilling current commitments and on implementing programs that fall under the strategic vision laid out in the Chatham Community Blueprint. Departments submitted 268 personnel requests to Human Resources for additional staff, compensation adjustments and position reclassifications. Of the total requests submitted, I am recommending **21 new Full-Time and two new part-time positions, 20 reclassifications and 4 salary adjustments**. Our June 14th Public Hearing will provide a forum for outside agencies and citizens to request funds and for the public to comment on the budget prior to adoption.

The County's FY19-20 Budget exceeds **$487** million. There is a **budget decrease from FY19 to FY20** in the Special Purpose Local Option Sales Tax Funds, where the budgets naturally decrease as projects are completed.

Here are a few items I would like to point out about three funds within this Adopted Budget:

General Fund – the FY20 budget includes a 5.8% cost increase. Budget changes in the General Fund from the prior year include:

- Continued funding for the employee merit program and improvements to the Law Enforcement Pay plan for sworn officers.
- $77,761 increase in the County's contribution for employee medical costs.
- Administrative Assistant reclassifications based on a County-wide pay study. 65 positions will be impacted at a cost of approximately $200,000.
- $1,000,000 Debt service set aside for Trial Court facility.
- $825,640 increase in the County's contribution for retiree medical costs.

- $50,276 increase for inmate medical.
- $250,000 mowing contract for roadways to assist Public Works in maintaining system.
- $250,000 canal clearing contract to assist Public Works in maintaining County-wide drainage system.
- A $350,000 contract for Mental Health services within the Detention Center.
- $1,000,000- transfer to Capital Replacement and $1,100,000 to Capital Improvement Projects.

New Full Time Positions as follows:

Dept. #	Department	Position
1001535	ICS	Administrative Assistant III
1001567	Fleet	Vehicle Maintenance Coordinator
1002400	Magistrate Court	Deputy Court Clerk II
1006100	Recreation	Equipment Operator II – (2 positions)
1006100	Recreation	Maintenance workers II – (2 positions)
1006100	Recreation	Maintenance Supervisor (1) position
1002450	Probate Court	Administrative Assist II (Part time to Full Time)
1002450	Probate Court	Administrative Assist II (Part time to Full Time)
1002620	Juvenile Indigent Defense	Administrative Assist II (2 positions)
1002620	Juvenile Indigent Defense	Indigent Defense Attorney II (2 positions)
1002620	Juvenile Indigent Defense	Indigent Defense Attorney lll
1002820	Indigent Defense	Indigent Defense Attorney II (2 positions)
1002820	Indigent Defense	Administrative Assistant II
1001540	Human Resources	P/T Compensation & Compliance analyst
1001560	Internal Audit	P/T Clerical Assist

- **Special Service District** – The FY20 budget includes a 4.8% cost increase. Budget changes in the Special Service District from the prior year include:

  - Continued funding for the employee merit program and improvements to the Law Enforcement Pay plan.
  - Police costs stabilized to $15.1 million.

  New Full Time Positions as follows:

Dept. #	Department	Position
2704100	Public Works	Equipment Operator IV – Canal Maintenance Program
2704100	Public Works	Maintenance Worker II – (Hand Ditch Crew)
2704100	Public Works	Equipment Operator III – Road Maintenance

- **Emergency Telephone Fund** – The FY20 budget is $8,042,259, which is a decrease from the previous budget. Full operational costs are now the County's responsibility. A $2,000,000 transfer from the General Fund will be used to offset revenue shortfalls. Effective January 2019, all E911 revenues are remitted to the State and re-distributed to the County. This provides the State the powers to audit the cellular telephone carriers for compliance with revenue legislation.

PROPERTY VALUES AND MILLAGE RATES

How Your Property Tax Dollars Are Spent



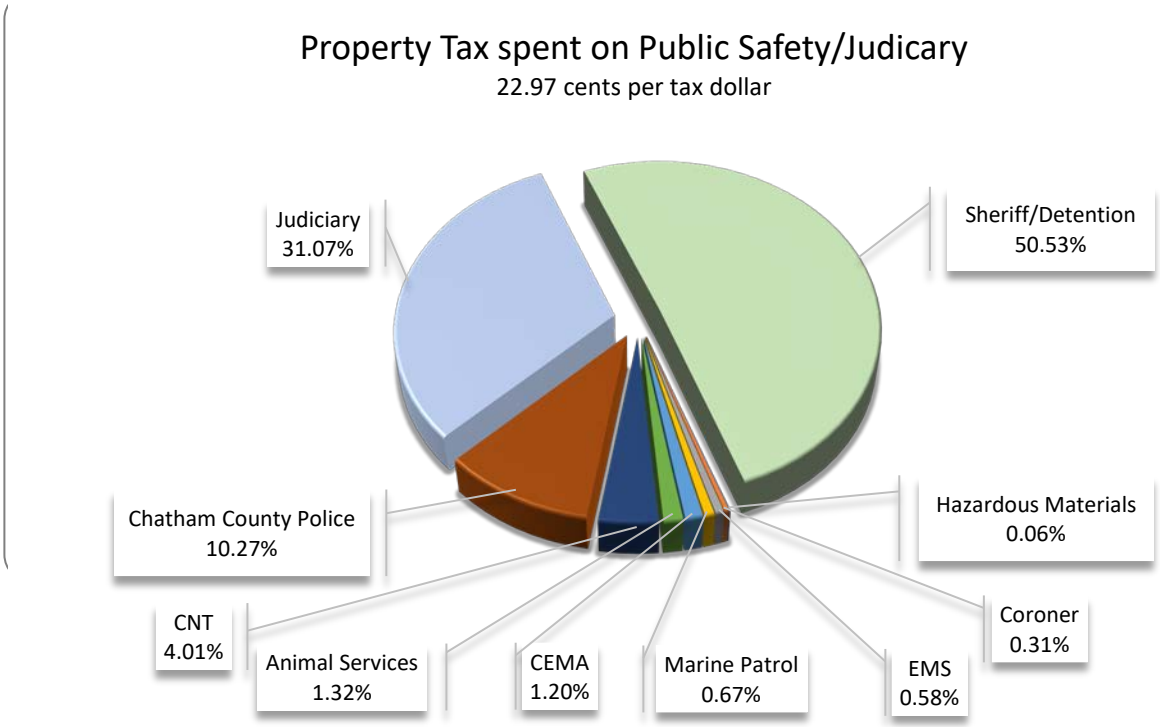
For several years now, Chatham County's property values have increased. In my opinion, the increase has been at a slow rate. The County has many property tax exemptions that limit digest growth including the Stephens-Day exemption, which freezes residential property values. For tax year 2019, the tax digest valuation increase for the General Fund M&O is approximately 5.6%. The Unincorporated area's tax digest also increased 5.6%.

Therefore, I am again "cautiously optimistic" as to continued growth that totally depends on the economy of the nation, State of Georgia, Chatham County as well as the entire Coastal Empire region. Later in this document, you will see a very detailed local and regional analysis thanks to the Georgia Southern University Economic Department. As you will see within the "Economy" section below, growth estimates by State of Georgia and local economists have been upgraded to approximately 3%.

The chart on the following page is a representation of how each dollar of your property tax is allocated for property owners within the unincorporated Special Service District of Chatham County. For taxpayers living in municipal areas, the tax rate assigned by their city will be a little different from the Special Service District rate shown below; however, the overall principle is the same.

As shown in this graphic, the County Commission collects 45.22 cents from every property tax dollar collected in the unincorporated area. Of this, Public Safety accounts for 16.67 cents (36.86%), Judiciary operations cost 6.32 cents (13.97%) and general County government operations account for 11.06 cents (24.45%). Constitutional offices, community recreation, development, capital projects, and reserves funding spend the remaining 11.17 cents (24.71%). While the County receives 45.22 cents of every dollar, Chatham County School District and the Chatham Area Transit split the remaining 54.79 cents.

The charts below illustrate how property taxes are spent on the Public Safety/Judiciary category:



"BLUEPRINT" APPLICATIONS AND RECOMMENDATIONS

Beginning in fiscal year 2018, the County implemented a process whereby outside agencies and internal departments could submit applications for the funding of programs that aligned with the Chatham Community Blueprint. The Blueprint is a 20-year+ plan to attain progress in four core areas: Economy, Education, Health and Quality of Life. A Staff Committee was appointed to identify current Blueprint programs, review appropriation requests and rank programs based on several factors:



"For our future and theirs!"

- Organizational History & Programming Capacity
- Program Delivery – Outreach, Eligibility, Follow Up Strategies
- Statement of Need
- Individual / Client Details and Tracking
- Performance Management & Outcomes
- Program Alignments with the Chatham Community Blueprint
- Partnerships & Collaboration
- Organization & Program Financial Capacity, Diversity, Sustainable
- Accreditations, Certifications, Licensing
- Timely Submission

Workshops with Commissioners for the development of Board's Mission and Vision.

Per the Board's direction, the following Priorities were established:

- Early Childhood/Youth Development
- Community Health
- Poverty Reduction/Housing,
- Public Safety/Courts/Judicial System
- Recreation Programs / County Infrastructure
- Workforce Development/Workforce Expansion

The Committee prioritized all applications and provided funding recommendations to the County Manager. The Committee recommended funding for items above the red line, which scored 70 and above. My final funding recommendation is shown herein:

Organization/Unit	Program/Project	FY20 Awarded
Chatham Safety Net	Chatham County Safety Net Planning Council (Administrative)	$ 24,000
Indigent Health	Curtis V. Cooper Primary Healthcare	$ 2,100,000
	J.C. Lewis Primary Healthcare	$ 700,000
Greenbriar	Emergency Shelter	$ 106,506
	Family Preservation	$ 75,600
Bonanza	Chatham County Summer Bonanza	$ 40,000
MARC	Chatham County Juvenile Court-Front Porch	$ 100,250
WREP	Chatham County Juvenile Court-Work Readiness & Enrichment	$ 110,500
Youth Intercept	Youth Intercept Program	$ 124,703
Extension Service	Consumer Education	$ 5,000
Community Supports	* Reserve for Front Porch with Contingency per CM	$ 125,058
	** Reserve for DEEP Center with Contingency per CM	$ 25,000
	*** Reserve for Greenbriar with Contingency per CM	$ 100,000
	Coastal Development Center (dba Employability)	$ 35,625
	DEEP Center	$ 25,000
	Eastside Concerned Citizens	$ 15,000
	Family Promise of Greater Savannah	$ 75,000
	Gateway Community Service Board	$ 700,000
	Heads Up Guidance Counseling	$ 23,480
	Med Bank Foundation	$ 22,500
	Park Place Outreach	$ 20,000
	South Chase HOA	$ 7,000
	Union Mission	$ 23,070
Parks & Recreation	Savannah Parkinson Support Group (GEM)	$ 25,000
	Silver Cheetahs	$ 20,000
Step Up	Expanded CAP	$ 87,450
	Step Up Savannah (Administration)	$ 151,738
	Traditional CAP	$ 70,000
	Total Program Budget	**$ 6,655,024**

COUNTY BOND RATING

Presently, Chatham County holds an AA+ rating from Standard & Poor's and an Aa2 from Moody's with a goal of obtaining AAA+ in the near future. Based on our recent discussions with our financial consultants, our Team plans to host bond-rating agencies in late 2019 to demonstrate first-hand the growth of our

County and region with the intent of requesting a new review with a high expectation of actually obtaining a AAA+ rating for the first time in Chatham County history.

This would enable the County to save literally millions of dollars when financing large capital projects such as buildings (Trial Courthouse as an example-requiring bond financing in anticipation of SPLOST) and infrastructure. Maintaining planned and consistent administration and management of financials, use of funds as stated, and adherence to solid financial policies play, a major role in rate upgrade(s) consideration. Further, increased digest values are allowing for funding of future debt service of the trial Courthouse construction project and other projects without anticipation of having to increase the millage(s).

ECONOMY

Since mid-2013, the Savannah/Chatham regional economy has experienced substantial growth, a trend that eased in 2018, but is expected to improve in 2019. The pace of economic growth in 2019 will exceed that of 2018, but is expected to be modest as compared to the past few years. This will take place within the context of continued economic growth in Georgia and the nation.

The underlying diversification of the region's economy contributes to its economic stability and vitality. For 2019, strength in port activity, real estate development, capital investment, and tourism should set the table for growth that is nearly normal for employment and the overall economy.

The diversification of the regional economy is provided by the strength of its underlying economic drivers that are (in no particular order) manufacturing, the port, tourism, health care, the military, and real estate development. Each of these facets of the regional economy will be discussed after the presentation of a general economic forecast for the region in 2019.

General Conditions and 2019/2020 Forecast

The Center for Business Analytics and Economic Research (CBAER), a member of the Business Innovation Group in the Parker College of Business at Georgia Southern University produces the quarterly publication, *Economic Monitor*, that analyzes current economic conditions in the Savannah MSA (Chatham, Bryan, and Effingham counties), and presents short term forecasts for the area. The Center produces the leading (forecasting) index and the coincident index of regional economic activity in the Savannah metro area.

The coincident index of economic activity is designed to measure the regional economic "heartbeat" based on factors characterizing the underlying foundational components of the Savannah metro area economy. Following the severe recession of 2007-2009, the Savannah Metro Business coincident index stabilized early in 2010 and started a modest upward trend in 2012. In the latter half of 2013 and into early 2015, the pace of expansion quickened substantially as the annualized rate of growth reached about 5%. The pace slowed later in 2015, but recovered to reach 3.4% by mid-2017. Annualized growth averaged about 2.5% toward the end of 2018 even as employment growth slowed to a crawl.

A primary coincident factor is nonagricultural employment in the Savannah MSA. Employment growth eased through much of 2018 and flattened to the point at which employment was only slightly above the previous year level: a gain of 600 jobs (+0.2%). Overall, employment increased to about 179,000 toward the end of 2018. Growth was strongest in manufacturing (+500 jobs, +3.5%), transportation (+300 jobs,

+4.6%), wholesale trade (+200 jobs, 2.9%), and construction (+200 jobs, +2.5%). Other sectors of the economy generally held steady, except for retail trade that shed 400 workers in 2018.

The pace of growth in leisure/hospitality and business/professional services is an important bellwether of regional economic activity. Many of these enterprises are small, locally grown firms and their recent modest growth reflects increasing headwinds for these sectors and the underlying economy. In fact, business/professional services gave up all of its early-year gains to finish with a loss of about 1,400 workers by year-end. Weakness faced by firms in business/professional services represent slackness in the overall demand for business support services and regional economic activity.

The remaining coincident indicators (port activity, electricity sales, hotel room revenue, airport boarding's) were improved in 2018 as compared to 2017. Port activity (containers handled) increased substantially during the year (+11%). Indicators of the tourism industry also demonstrated strength, with hotel room revenue increasing about 5% and plane boarding's at the airport up 16%. Electricity sales (a broad indicator of growth in residential, commercial and industrial activity) increased 4.6%, while retail sales surged nearly 10% from hurricane-disrupted activity of the third quarter of 2017.

The Savannah Metro Business forecasting index is designed to anticipate regional economic activity during the upcoming nine-month period. Through the third quarter of 2018, the forecasting index is up 4% as compared to the 2017 annual average. The forecasting index primarily is developed from indicators characterizing the regional housing and labor markets, but includes forecasting elements characterizing broader regional and national economic factors. The 2018 improvement in the index was mostly driven by the effects of the national (U.S. leading economic index) and southeastern (consumer expectations in south Atlantic states) components of the forecasting barometer. Regional housing market components have generally been a minor contributor to growth, while the labor market indicator of initial claims for unemployment insurance continued to trend favorably.

Regionally, the labor market continues to demonstrate strength in terms of unemployment, but several underlying variables characterizing the intensity of usage of the workforce waned in 2018. Notable first, however, is that the number of initial claims for unemployment insurance (UI) remained well below the level typically experienced during the pre-recession period from 2000 to 2007. The number of initial filings for UI averaged 505 per month (-5%) in 2018 as compared to 534 (hurricane-adjusted) per month in 2017. This is about 30% below the pre-recession monthly norm and compares to 2,000 new UI claims per month when the Great Recession was at its worst. With respect to the intensity of workforce usage, the length of the workweek in the private sector declined 2% in 2018 to 33.2 hours, while the average hourly wage declined 6% to $22.14 per hour.

Residential construction improved modestly in 2018, and will be buoyed by multi-family unit (apartments) structures in 2019. Through October 2018, the number of permits issued for single-family homes is on track to be about 3% above the number issued in 2018. This is moderate and sustainable growth for permits and is consistent with the trend dating back to 2016.

As indicated above, the bedrock foundation components of the regional economy are currently performing well (the coincident index), with the exception of non-agricultural employment that has leveled off. The regional forecasting index is sending the signal of growth for 2019, but expectations should be tempered by more modest growth signals coming from the regional housing market and labor market.

In 2019, employment in the Savannah metro area is expected to increase approximately 1% to 1.5%. This is below the long-term trend rate (+1.7%), and represents a modest increase from 2018. Expectations for employment growth in 2019 remain modest and will depend on the opening of announced development projects planned for 2019. The annual unemployment rate for 2018 was 3.6% for the region and a similar rate is expected for 2019. Maintained tightness in the labor market should create upward pressure on wages in 2019 to offset recent movement in the other direction.

Turning to population growth, the region's long-run attractiveness as a place to live, work, and retire remains unaffected by short-run business cycles. Tourist demographics describe a very desirable pool of would-be in-migrants. The typical Savannah tourist (14 million annual visitors) is well-educated and has above-average income. Regional job creation and continued improvement in the housing markets that feed Savannah's in-migration will continue to influence population growth in the short-run. Population growth in 2019 is expected to be normal, easing somewhat with the moderation in employment growth. For 2019, population growth is expected to be approximately 1.5%, considered a typical pace of growth in recent years.

In conclusion, the Savannah Business Index indicates the regional economy has been growing for nine years, creating 30,000 new jobs along the way – mostly in the private sector. The regional forecasting index is sending the message of modest growth for 2019. Expected drivers in 2019 will be port activity, real estate development, and tourism. On the goods-producing side of the economy, manufacturing will continue to expand on trend, and construction is expected to add more jobs in 2019. The Savannah metro economy will expand in 2019, albeit at a slower pace than in recent years.

The remainder of the forecast considers expected activity in the six major underlying economic foundations of the Savannah MSA economy. Recall that these drivers are (in no particular order) manufacturing, the port, tourism, health care, the military, and real estate development.

Manufacturing

Manufacturers in the Savannah MSA added 500 workers (+3%) during 2018, matching the growth of the previous year. A review of recent announcements from headlining companies in the sector point toward continued growth in 2019. The manufacturing workforce was 17,700 strong at the end of 2018, and is expected to add another 200 to 400 workers in 2019.

Gulfstream Aerospace employs about 11,000 workers in Savannah for production, maintenance, engineering, and research and development. Looking forward, there is ample backlog for the fleet of six technologically superior aircraft to keep the company very busy throughout 2019. Gulfstream delivered the first ten of its G500 models in late 2018. Overall, the G500 has set almost 30 city-pair speed records. Certification for the G600 was granted in 2018 and the first deliveries of the aircraft are expected in 2019. Gulfstream's G650-ER completed a record-breaking flight from New Jersey to Dubai in eleven hours and two minutes, beating the previous record by one hour and forty-eight minutes. The 2018 defense bill, the McCain Act, supports two programs, which potentially involve the use of the Gulfstream G550 as the airframe for new military surveillance aircraft.

The Savannah campus hosts the world's largest purpose-built maintenance facility, a 700,000 square foot building that serves as home for the largest volume of aircraft maintenance activity on the globe. An additional service center is currently under construction on the east side of the airport. Gulfstream

acquired a critical component producer, the NORDAM Group in Tulsa, in 2018. The unit manufactures important parts for the G500 and G600 series aircraft.

JCB had a busy year in 2018 that is expected to continue through and well beyond 2019. The Pooler facility with a workforce of 600 hosts manufacturing operations and the offices of the company's North American headquarters. Production of 1,600 light-capability, rough terrain forklifts under a ten-year, $142 million contract for the U.S. Department of Defense (DoD) launched in 2018. JCB extended an existing DoD contract to produce an additional 180 High Mobility Engineer Excavators (HMEE). The $72.8 million deal will double production rates by mid-2019, extend production through 2020, and create 20 new jobs. In August 2018, JCB celebrated the production of the 1000th HMEE. About 900 HMEEs are in service for the U.S. Army with another 80 used by U.S. allies. In addition, the U.S. Fish and Wildlife Service awarded a contract to JCB that could be worth up to $25 million for construction machine orders over the next five years. JCB also began production of the Loadall compact telescopic handler at the facility in the fall of 2018.

The Savannah Economic Development Authority (SEDA) had a record-setting year in 2018, helping to facilitate more than $500 million in investment and the announcement of 1,906 new job opportunities, the second highest job announcements in SEDA's recorded history. In 2018, SEDA hosted the groundbreaking of the 685-acre Savannah Manufacturing Center, which will continue development in 2019. The Savannah Film office had a record breaking $120.1 million in direct spend which equates to an economic impact of more than $253.6 million by entertainment productions in Chatham County. This is an 85 percent increase from 2017 and approximately 15 times the direct spend in 2011. SEDA and SCAD continued their SCAD+ partnership to support the development of commercially viable digital products and enhance Savannah's entrepreneurial ecosystem. Further, in 2018 SEDA and World Trade Center Savannah partnered with the Wexford, Ireland County Council; the Wexford, Ireland Enterprise Centre; and the Wexford, Ireland Chamber of Commerce to launch Tradebridge, a joint program to drive international trade. As a result, 10 companies participated in trade missions going to and from Ireland, 28 companies are working 27 potential business deals and seven foreign direct investment leads have been established.

Georgia Ports Authority

The Georgia Ports Authority (GPA) is expected to have another record-breaking year in calendar 2018, reaching almost 4.4 million TEUs (20-foot equivalent container) and 36 million tons at America's fourth busiest port. The additional 312,000 TEUs handled in 2018 represent 8% growth as compared to 2017. During the past ten years, container volume has increased at a compound annual rate of 4.5%, more than double the U.S. average, making GPA's Savannah facilities America's fastest growing major port.

Tourism

The leisure and hospitality sector, which includes accommodations, food services, arts, entertainment, and recreation, has been one of the fastest growing (about 4% annually) sectors since January 2010. It currently is the largest sector of the regional employment base, providing work for 26,000 people.

Savannah's tourism industry performed as expected in 2018, with primary indicators of tourism up about 4%, similar to 2017 growth. In addition, airline passenger numbers increased 13% in 2018 as compared to 2017 in data through November. Accordingly, auto rental sales taxes increased 12%. As the region adds

to its base of 14.1 million visitors, it appears that many are diversifying their experience beyond the usual and customary tours in the landmark historic district. Visitors on tours in the City of Savannah declined 3% in 2018, even as total visitation increased 3% and visitor spending increased 3.5%.

Special interest tourism activities such as visiting historic places, seeing cultural attractions, and enjoying exceptional culinary experiences are in high demand among Savannah's leisure tourists compared to national averages. Further growth in exceptional culinary experiences should continue to support interest in Savannah as a "foodie" destination in 2019. Overall growth in the industry is expected to be on par with 2018 with some acceleration expected in 2020 as new product is delivered to the market with the completion of several large hotel and entertainment projects.

Health Services

The regional health care sector continues to be a stalwart of economic consistency and growth since 2007. In fact, this sector is resistant to cyclical downturns and experienced a slight job loss of less than 1% during the Great Recession while the rest of the regional economy shed 8% of its workforce. Since 2007, growth in health services exceeded overall regional employment and health services now employs 22,500 workers. The health sector continues to be a vital component of the area's economy and growth prospects are good in the short and long run.

The two nationally recognized medical centers in Savannah, St. Joseph's/Candler and Hospital Corporation of America's (HCA) Memorial University Medical Center serve the healthcare needs of people from across southeastern Georgia.

St. Joseph's/Candler health care system continues to expand its portfolio of medical facilities in the region. Phase I of the $62 million campus in Pooler is expected to open in March 2019. Additionally, groundbreaking of a four-acre campus of medical facilities is planned for Bluffton, SC in 2019. The $22 million project will be constructed over six years. The project will consolidate services currently provided in various locations and create space for the expansion of healthcare service offerings.

Final closing of the sale of Memorial University Medical Center to HCA occurred in early 2018. The agreement is valued at approximately $710 million and includes $456 million to purchase the assets of Memorial and assume its debt. Memorial is the largest provider of healthcare in the southeast region of Georgia with about 4,600 employees including 65 physicians and a 612-bed academic hospital. Since Memorial University Medical Center integrated with HCA, letters of intent have been filed to plan for a $32 million renovation to its Heart & Vascular Institute tower and a $35 million expansion of the Willett Children's Hospital. Memorial Health also opened its refurbished 26-bed adult in-patient Behavioral Health Services Center in early 2019.

In early 2019, Georgia Southern University opened a new $24 million building in Savannah to house the Waters College of Health Professions. The project was designed to provide health professions students with cutting-edge technology in a collaborative environment characteristic of contemporary health care services delivery. St. Joseph's/Candler healthcare contributed funds for a nursing suite in the facility.

Military

Fort Stewart is not only the largest military installation east of the Mississippi River covering 280,000 acres but, combined with Hunter Army Airfield, is one of the largest employers in Coastal Georgia. In 2018, there were about 24,400 military personnel and civilian defense workers at both facilities. Fort Stewart and Hunter AAF continue to play an important role in the regional economy. Total payroll for both bases is estimated at $1.5 billion and with an annual financial impact of five billion dollars.

Elements of the Third Infantry Division's second brigade began training exercises as an armored brigade in 2018 after transitioning from a light infantry brigade in 2017. The transition added about 90 M1 Abrams tanks, 140 Bradley fighting vehicles, and 18 self-propelled howitzers to the unit.

Elements of the Third Infantry Division (3ID) continue to serve throughout the world. Georgia's 48th Infantry Brigade Combat Team, an associated unit of the Third Infantry Division, will be deploying for nine months to Afghanistan in 2019. Over 500 soldiers of the "Black Diamond" 92nd Engineer Battalion deployed in mid-2018 to six countries in the Central Command area of operation. About 30 soldiers from the 3ID's headquarters detachment financial management support unit deployed to Kuwait in October 2018 and are expected to return in mid-2019. In October 2018, the First Brigade's 4,000 soldiers returned from a nine-month deployment to South Korea. It was the unit's first deployment to the Korean peninsula since the Korean War. In July 2018, soldiers from the CAB returned from a nine-month deployment to Afghanistan along with approximately 200 soldiers of the Division Sustainment Brigade (logistical support). Elements of the 3rd Combat Aviation Brigade (CAB) assisted in Hurricane Florence relief and recovery operations in North Carolina in fall 2018.

The Savannah/Hilton Head International Airport hosts the Savannah Air National Guard Base. The 165th Airlift Wing and the 117th Air Control Squadron operate from the airbase. The 117th Air Control Squadron was deployed for most of 2018. The units supported relief operations in Georgia after the passage of Hurricane Michael in 2018. The 165th's Airlift Wing has added approximately two dozen full time positions. The Air Dominance Center (ADC) at the base is one of only four Air National Guard Combat Readiness Training Centers in the country. The ADC hosts Sentry Savannah, which is a quarterly large-scale "fight club" for combat air forces. The Air Dominance Center is finalizing details of a $20 million dollar hangar and office construction project to be completed in FY 2020.

Real Estate: Residential and Commercial

The real estate market for residential property remained healthy in 2018. A total of 7,578 residential units sold in the three-County region, a gain of 3.7% over 2017. In Chatham County, the median residential home price was approximately $215,000, a gain of 6% from 2017. The median residential sale price in Bryan County was $264,000 (+10%) and in Effingham County was $194,400 (+9.7%). West Chatham County continues to hold the greatest promise for single family housing construction in 2019 in Chatham County.

Multifamily residential construction is expected to boom in the Savannah metro region in 2019. A stunning $110 million in building permit valuation for nearly 760 multifamily (apartment) units was issued in 2018, nearly all of it in August. This is equal to all of the apartment style valuation permitted in the preceding 7 years in Chatham County. Through much of 2018, about 1,300 new units were delivered into the market

that now has about 20,000 units. West Chatham County had the most new inventory enter the market, followed by downtown Savannah and the Southside. Another 2,700 units are under construction.

Vacancy rates in metro Savannah's office market decreased to 14% at the end of 2018 from 16% at the end of 2017. In the region, office rental rates increased 3.3% from 2017, with all submarkets reporting gains. Rental rates increased faster on the Westside, Downtown, and the Islands. Office space rental rates were $22.80 per square foot in the downtown central business district at year-end, up from $22.01 in 2017. Similar gains are anticipated for 2019.

Commercial construction appears to have leveled off in 2018 as compared to 2017. The Park of Commerce and Eastern Wharf projects would add about 110,000 square feet – when they exit the pre-lease stage - to the region's 3.4 million square feet of commercial space. Additional projects are expected near the St. Joseph's/Candler micro hospital in Pooler. The artistic, creative community of the Starland District continues to attract interest and plans for a $40 million investment by the Foram Group would add apartments, an office building with roof-top restaurant, renovation of a former church into a 900 seat music venue, and a parking garage.

The renamed Savannah River Landing project, now Upper Eastern Wharf, had a ground-breaking in October 2018. This is a $600 million investment on 54 acres, the first phase of which is a $225 million investment expected to be completed in 2020. The first residential property of the Upper East River development is expected to open in February 2019. The first phase also includes luxury apartments, a boutique hotel, a parking garage, 40,000 square feet of retail, and 80,000 square feet of Class A office space.

Hotel development continues throughout Savannah. Construction on the $270 million Plant Riverside District continued through 2018 and is expected well into 2019. Completion of the 419-room JW Marriot hotel, retail, dining, and entertainment space is expected in 2019 or 2020. This is one of the largest private developments ever experienced in Savannah; at 670,000 square feet, it is expected to create 700 new jobs. Development of Rockbridge Capital's adjacent $72 million 173-room hotel started in 2018, and includes a $14 million investment in streetscape and river walk by the City of Savannah. Additional hotel projects planned or under construction could add another 1,500 hotel rooms in Savannah during the upcoming several years.

Real Estate: Industrial Distribution

Perhaps the single most important event for the industrial distribution sector was the recently passed Freeport Tax Exemption that eliminated the inventory tax in Chatham County and substantially enhanced the attractiveness of the County to ecommerce fulfillment operations. Almost immediately after the tax exemption was approved by County voters, the home goods retailer Wayfair announced the construction of a 1.2 million square foot facility which will bring 1,000 jobs to Savannah over the next five years. Ecommerce facilities are much more labor intensive than big box distribution warehouses and pay higher wages to workers.

Savannah's industrial and warehousing market extended its multi-year trend of substantial growth in 2018. Continued exceptional growth in port activity pushed the vacancy rate down to a stunning rate of 0.5%. This is well below the equilibrium vacancy rate and historical average of 5.6%. New inventory of 3.2 million square feet was completed and delivered in 2018. Approximately 9.3 million square feet of new

inventory is under construction with delivery expected in 2019, with about half already committed to users. 2019 is expected to be another very good year, even as new inventory is delivered. The market has attracted the attention of large nationwide developers as the number one market in the country for industrial/distribution development. About 60 million square feet of space is expected to be in the market by the end of 2019, with about 20 million square feet added in the past four years.

Examples of development include Chesterfield LLC constructing 1.2 million square feet in three buildings in the Savannah River International Trade Park – for JLA Home, Averitt Express and a spec building. Floor and Décor and Shaw moved into new facilities with a combined total of 2.4 million square feet in the fall of 2018. Atlanta-based Capital Development Partners Inc. broke ground on the Savannah Port Logistics Center, a new 2.3-million-square-foot, $125 million project.

In Effingham County, the Georgia International Trade Center, a $500 million industrial park consisting of 1,150 acres along Georgia 21, brings the potential for an additional 7.2 million square feet of warehousing space in the Savannah market. The park, developed in partnership with Stonemont Financial Group of Atlanta and Chesterfield, LLC in Jacksonville, will fill an immediate need for warehousing space with the first two speculative buildings totaling 562,000 square feet being constructed in 2019.

The Chatham/Savannah metro economy continued its healthy growth through the midpoint of 2018, but some underlying softness is noted in several key economic indicators. Electricity sales to residential, commercial, and industrial users (a very broad indicator of economic activity) were strong, but other indicators such as total employment, port activity, hotel room revenue, and consumer confidence were soft as compared to first quarter data. However, these underlying indicators of the Chatham/Savannah's economic health remain on a strong multi-quarter growth trend. The forecasting economic index continues to signal strong upcoming economic growth. The regional labor market and housing markets remain strong, however in particular, building permit issuance for single-family homes increased substantially, while new claims for unemployment insurance remained at 17-year lows. While growth in the regional economy continued during the second quarter, some underlying softness in key variables. The regional economy was quick to shake off the effects of Hurricane Mathew in 2016 and a similar response to Irma, thus sustained economic growth is projected through 2018 after a bump or two in the third quarter.

The Coastal Empire leading economic index jumped 1.8% percent (+7%, annualized), rising to 162.6 from 159.8 (revised) in the previous quarter. Very similar to the first quarter, the forecasting index was supported by lagged changes in residential home building permit issuance and the US leading economic index. Further, initial claims for unemployment insurance remained low.

In the housing market, seasonally adjusted building permit issuance for single-family homes registered its third consecutive quarter of growth, in contrast to weakness in national residential construction. Building permit issuance in the Savannah metro area for single-family homes increased 8.5% to 538 units compared to 496 (seasonally adjusted) in the first quarter. This is 17% above year-ago data. The average valuation of building permits for single-family homes fell by about 3% for the second consecutive quarter, dropping to $218,000 from $226,000.

The regional labor market continues to tighten in response to sustained increases in the demand for labor. Seasonally adjusted initial claims for unemployment insurance (UI) fell modestly (-2.4%) to 522 per month from 535 claims. UI claims are down 22% from one year ago and remain at their lowest levels since early

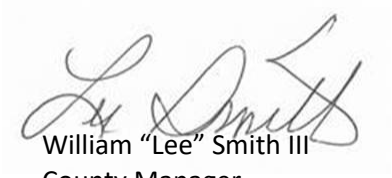
2000. The regional unemployment rate fell to 4.6% in the second quarter, dropping from 4.8% in the previous quarter. The unemployment rate was 5.1% in the second quarter of 2016.

In summary, most indicators of the Chatham/Savannah metro economy softened modestly during the second quarter, but remain on-trend in sustained growth. While Hurricane Irma will clip the economy somewhat in the third quarter, sustained economic expansion is expected through the 1st quarter of 2019 in the Chatham/Savannah area and forecasts targeting increases in the 2nd and third quarter of 2019.

CONCLUSION

The **Fiscal Year 2020 Adopted Budget** provides funding to continue the excellent programs and services we provide to our citizens, as well as the new priorities and opportunities identified. Given the uncertainty of governance at both the state and federal level, it is more important than ever that we tackle foundational issues at the local level, as well as maintain a professional administration of budgeting, utilizing best practices while remembering who we serve…our citizens!

I want to thank ALL of Team Chatham again for their commitment and dedication to the development of the 2019-2020 Budget Recommendation, particularly the Executive Team, Finance Department and the Budget Committee as well as every department. I would like to mention that Chatham County has received the Government Finance Officers Association *Distinguished Budget Presentation Award* for 36 consecutive years - another sign that Chatham County continues to operate with high standards and professionalism and we plan to be awarded again. It is indeed my honor to lead the exemplary members of "Team Chatham", and it remains my pleasure to serve you and our great citizens.



William "Lee" Smith III
County Manager

Elected Officials & Department Directors

FY2020 Adopted Budget

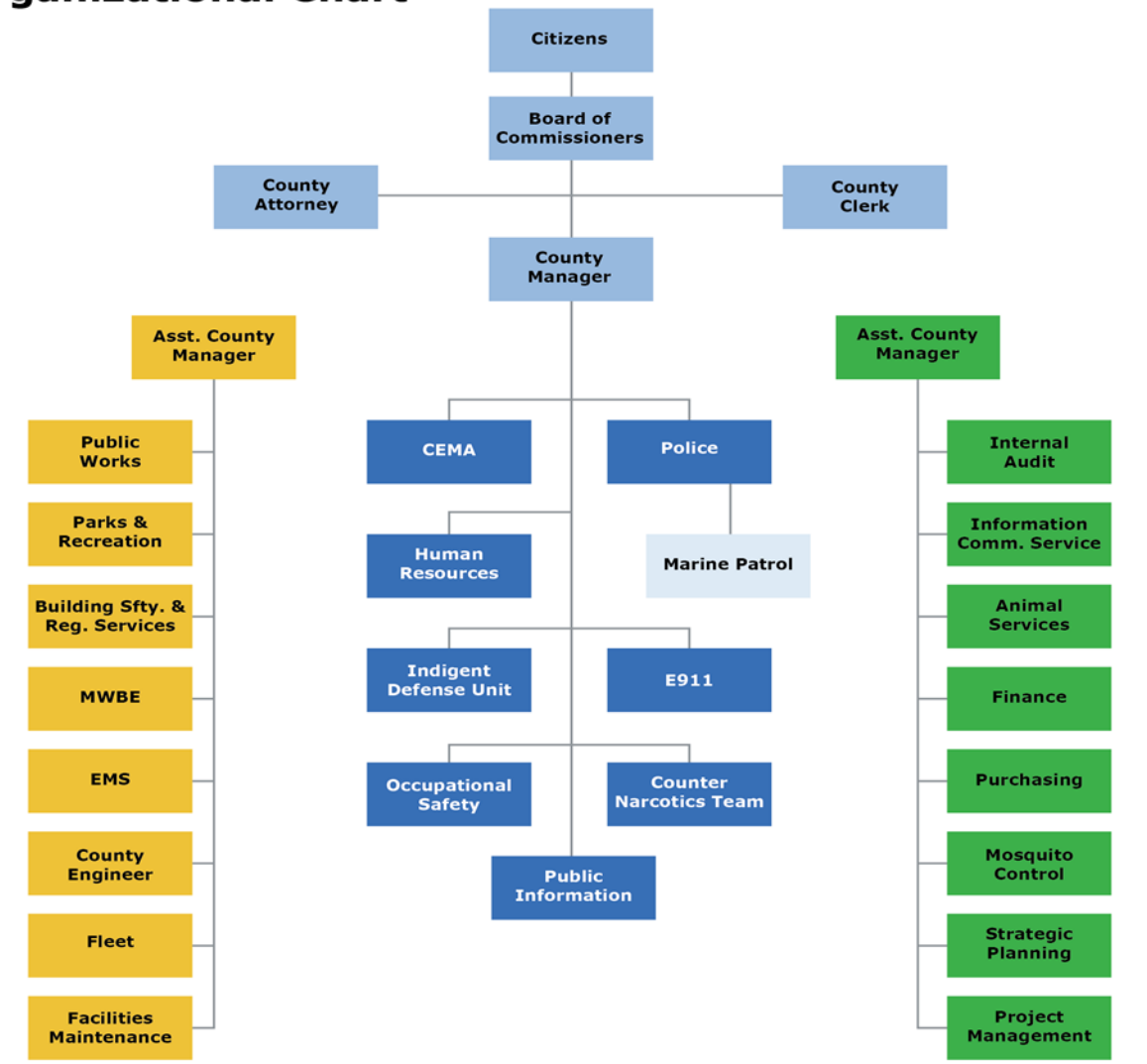
Elected Officials & Judicial Appointments

Child Support Recovery	Sherry Rovolis	State Court Administrator	Brian Hart
Coroner	Dr. William Wessinger	Chief State Court Judge	H. Gregory Fowler
District Attorney	Margaret E. Heap	State Court Judge	Herman W. Coolidge, Jr.
Victim Witness	Cheryl W. Rogers	State Court Judge	Gregory V Sapp
Chief Juvenile Court Judge	Leroy Burke III	Superior Ct. Administrator	Crystal T. Cooper
Juvenile Court Judge	Lisa G. Colbert	Chief Public Defender	Todd H. Martin (Interim)
Juvenile Court Judge	Tom Cole	Superior Court Clerk	Tammie Mosley
Chief Magistrate Court Judge	Mary Kathryn Moss	Chief Superior Court Judge	Penny Haas Freesmann
Magistrate Court Judge	Michael Barker	Superior Court Judge	John E. Morse, Jr.
Magistrate Court Judge	Bonzo C. Reddick	Superior Court Judge	James F. Bass, Jr.
Probate Court Judge	Thomas Bordeaux, Jr.	Superior Court Judge	Louisa Abbot
Chief Recorder's Court Judge	Tammy Cox Stokes	Superior Court Judge	Timothy Walmsley
Recorder's Court Judge	Harris Odell	Superior Court Sr. Judge	Michael L. Karpf
Recorder's Court Judge	Claire Williams	Superior Court Sr. Judge	Perry Brannen, Jr.
Sheriff	John T. Wilcher	Tax Commissioner	Daniel T. Powers

Board Appointed & County Department Positions

County Attorney	R. Jonathan Hart	Building Safety & Reg.	Gregori Anderson
County Clerk	Janice E. Bocook	Internal Audit Director	Barbara Alday
County Manager	Lee Smith	ICS Director	Nicholaus T. Batey
Assistant County Manager	Michael Kaigler	Human Resources Director	Carolyn Smalls
Assistant County Manager	Linda Cramer	Chatham County Police	Chief Jeff Hadley
Counter Narcotics Team	Dwane Ragan	Public Works	William Williamson (Interim)
County Engineer	Suzanne Cooler (Interim)	Recreation Department	Stephen Proper
Emergency Mngt. Director	Dennis Jones	Tax Assessor	Roderick K. Conley
Finance Director	Amy Davis	Voter Registration Director	Sabrina S. German
Mosquito Control (Interim)	Ture Carlson	Elections Supervisor	Russell Bridges
Chatham E911 Director	Diane Pinckney		

Organizational Chart



Commission Appointed Boards

Chatham Area Transit	Hospital Authority
Library System	Metropolitan Planning Commission

State Designated Board/Office

Board of Assessors	Voter Registration	
Health Department	Tax Commission	UGA Coop. Extension

Judicial/Constitutional Offices

Superior Court	State Court Judges	Coroner	Public Defender
Juvenile Court	Superior Court Clerk	Probate Court	Sheriff & Detention
Magistrate Court	District Attorney	State Court Clerk	Recorder's Court

General Information

Community Profile

Chatham County's unique history as well as its coastal location provides economic benefits to the region. Presented herein is data on the County:

History of Chatham County



Old Chatham County Courthouse circa 1890

Chatham County is the nucleus from which the present great State of Georgia has grown. Savannah was the first settlement recognized by the English government in colonial days. At Savannah, on February 12, 1733, with 116 settlers, the colony of Georgia was founded by James Edward Oglethorpe, a member of the English Parliament. In 1741, the Trustees divided the new colony into two colonies - the Savannah Colony and the Frederica Colony. In 1743, Oglethorpe departed for England leaving William Stephens, the first President of Georgia, over the government made up of the two colonies.

In 1758, the province was divided into eight parishes, one being Christ Church, which later formed most of the territory of Chatham County. In 1777, the first regular Constitution of the State was promulgated and at this time, parishes were abolished and counties named in their place. The County is named for William Pitt, the Earl of Chatham, an English nobleman. In 1786, the Chatham Artillery, the nation's oldest active military organization, was organized.



Chatham County is the sixth largest of the State's 159 counties. The County encompasses 438 square miles and still has its early boundaries as laid down in the Revolution. The County is bounded on the north by the Savannah River and South Carolina, on the east by the Atlantic Ocean, the south by the Ogeechee River and Bryan County, and on the west by Effingham County. It is the most easterly county in the State, and has many winding estuaries, rivers, and Sea Islands. It has as its county seat the main sea port of the State, the historic City of Savannah.

General overview

Chatham County represents the major metropolitan area in the Southeast Georgia region; ranks fifth in population in the state and is noted for having a stable economy.

The County has a dual personality, that of a major tourist attraction, and an extraordinarily successful port. This gives it a vibrancy that few other places can match. The City of Savannah also is a premier destination for national conventions and trade shows.

Population

According to a study by Georgia Office of Planning and Budget, the population in the Savannah MSA is projected to grow 69%, adding more than 202,000 people from 2000 to 2030. During this same period, Chatham's population is expected to increase 39.7%.

Population – Chatham County and Savannah Metro Area

Year	Chatham County	Effingham County	Bryan County	Total Metro Area
1990	216,774	25,687	15,438	257,899
2000	232,048	37,535	23,417	293,000
2010	265,128	52,250	30,401	347,611
2015	286,956	57,106	35,137	379,199
2016	289,082	58,712	35,137	384,024
2017	290,501	59.982	37,060	387,543

SOURCES: Savannah Area Chamber of Commerce, Savannah 2019 Economic Trends

Income

In 2017, the average weekly wage in the Savannah MSA was $866, an increase of 3% from 2016. Wage growth was particularly strong in Utilities (+22.1%), Finance and Insurance (+8%), Information (+6%), Professional, Scientific/Tech (+7.9%), and Construction (+7.1%). In six sectors of the regional economy - manufacturing, education services, accommodation and food services, healthcare and social assistance, state government, and local government - average weekly wages exceeded that for the state.

While weekly wages in Savannah remain $137 below the state average, the purchasing power of those wages is enhanced due to the relatively low cost of living and housing in the region. This, combined with Savannah's high quality of life, implies that workers and employers continue to receive a high return on value for area wages. *SOURCE: Savannah Area Chamber of Commerce,* Savannah 2019 Economic Trends

Labor Force / Employment

EMPLOYMENT DATA - CHATHAM COUNTY, GEORGIA

Year	Total Labor Force	Chatham County Unemployment	State of Georgia Unemployment	United States Unemployment
2013	170,846	8.8%	8.6%	7.6%
2014	172,981	7.9%	7.3%	6.2%
2015	177,052	5.7%	5.5%	5.3%
2016	177,600	5.0%	5.2%	4.7%
2017	179,000	4.7%	5.0%	4.6%

SOURCES: State of Georgia Departments of Labor, Labor Information Systems; US Department of Labor, Bureau of Labor Statistics; Savannah Area Chamber of Commerce, Savannah 2019 Economic Trends

Manufacturing

Gross Regional Product (GRP) in Savannah grew $549 million (3.6%) from 2016 to 2017; which puts Savannah in third place for growth among the Georgia metropolitan areas measured by the U.S. Department of Commerce's Bureau of Economic Analysis. At over $15 billion, Savannah's GRP remains the state's third largest, behind only Atlanta and Augusta. Economic activity generated by Savannah's

private sector industries measured $13.4 billion in 2017 and accounted for 85% of the regional economy in 2017.



Gulfstream Aerospace Corporation, maker of Gulfstream private jets

A diverse mix of industries, busy ports and strategically networked transportation, logistics, energy and communications infrastructures create a business climate in Savannah that is unmatched in many larger cities. Savannah's exceptionally high value-adding production in manufacturing represents 21% of the region's total output.

MAJOR MANUFACTURING EMPLOYERS IN THE CHATHAM COUNTY AREA

Firm	Product	Employment
Gulfstream Aerospace	Jet aircraft, aerospace equipment	11,000
SNF	Chemicals	1,450
Georgia Pacific Corporation	Paper products	920
International Paper Corporation	Paper, chemicals, corrugated containers	903
JCB, Inc.	Construction equipment	600

SOURCE: Savannah Area Chamber of Commerce, Savannah 2019 Economic Trends

Tourism

The preservation and restoration of Savannah's downtown historic district and the riverfront has served as the anchor for tourism in the area. Complementing the tourism sector is convention trade. Savannah's Civic Center includes a 2,566 seat theater, an arena with a capacity of 9,600, a ballroom with a capacity of 550 and over 25,000 square feet of exhibit space. In addition, the Savannah International Trade & Convention Center has allowed Savannah to compete for larger conventions, meetings and events.

Savannah's tourism and hospitality industry currently employs over 27,000 people and continues to be one of the largest economic drivers of Savannah. Travel to Savannah remains strong and the city enjoys visitors from all over the world. Most recently, the city was named "A World's Best City for United States & Canada" by Travel & Leisure. Chatham County has over 15,300 hotel/motel rooms and a variety of restaurants in the downtown area and throughout the Metropolitan Area. During the past ten years, the growth in retail trade and service sectors is attributable to increased tourism and reflects its importance to the County's income.

The Savannah tourism sector continued to grow in 2017 with total overnight person-stays increasing from 7.9 million in 2016 to 8 million. In 2017, over 14.1 million visitors came to Savannah including 8 million overnight visitors and 6.1 million day-trippers. The demand for rooms increased 2.7% in 2017. Visitor spending increased by 4.0% to approximately $2.9 billion. In 2017, room tax revenue climbed to $25.5 million, setting another record high.

Tourism and convention business will continue to be one of the fastest growing sectors of Chatham County's economy, reflecting substantial investments in the area's infrastructure, including a large number of new well-situated hotels as well as the Savannah International Trade and Convention Center.

Room Tax Revenue

Year	Number of hotel rooms	Person-stays Overnight	Chatham County	Total Direct Visitor Spending
2012	14,848	7 Million	$17.1 Million	$2.1 Billion
2013	14,743	7.3 Million	$17.9 Million	$2.3 Billion
2014	14,983	7.6 Million	$20.7 Million	$2.5 Billion
2015	15,009	7.8 Million	$23.2 Million	$2.7 Billion
2016	15,394	7.9 Million	$24.4 Million	$2.8 Billion
2017	15,549	8 Million	$25.5 Million	$2.9 Billion

SOURCE: Savannah Area Chamber of Commerce, Savannah 2019 Economic Trends

Transportation

Logistics Today has rated this area "the most logistics friendly city in the nation" - recognizing the area as a superior transportation hub with access to the Port of Savannah and major railways. Here are some of the reasons for the honor:

- Savannah is only a few miles from Interstate 95, as well as at the eastern terminus of Interstate 16 - giving business and residents speedy access to Atlanta.
- Savannah is a short distance from the burgeoning Florida market, yet has the cost and business advantages of a Georgia location.
- The area enjoys a strategic location on the East coast, but is far more westerly than other coastal cities; located 647 miles due south of Cleveland, Ohio.
- The taxpayers understand the importance of quality infrastructure and improvements by the continued approval of Special Purpose Local Option Sales Taxes (SPLOST).

Port of Savannah

The County's continued economic progress is based to a large extent on the continuing development of the Port of Savannah. The Port of Savannah is home to the largest single-terminal container facility of its kind in North America. The port has access to two railroads, over 3 million Ft2 of warehouse space within 30 miles of the port. Immediate access to two major interstates covering all directions, 9,700 feet of contiguous berth space, and the largest concentration of import distribution centers on the East coast. The Savannah Harbor comprises the lower 21.3 miles of the Savannah River generally forming a boundary between South Carolina and Georgia and 11.0 miles of bar channel for a total length of 32.3 miles. Savannah is the farthest inland port on the East Coast, which places Savannah within a day's haul over road or rail to many major Midwestern markets, thus greatly reducing the cost of



The Port of Savannah is fourth largest port in the United States

shipping. Although the Port has a large number of private businesses having docking facilities, the Georgia Ports Authority (GPA) has the largest wharfing facilities for handling cargo for both imports and exports on the East Coast.

On March 27, 2018 The Georgia Ports Authority broke ground on its $126.7 million Mason Mega Rail Terminal, which will expand the Port of Savannah's rail lift capacity to 1 million containers per year, and open new markets spanning an arc of cities from Memphis to St. Louis, Chicago to Cincinnati.

Military

Fort Stewart and Hunter Army Airfield are the home to the 3rd Infantry Division, and combine to be the Army's Premier Power Projection Platform on the Atlantic Coast. It is the largest, most effective and efficient armor training base east of the Mississippi, covering 280,000 acres including parts of Liberty, Long, Tattnall, Evans and Bryan counties in southeast Georgia.

Hunter Army Airfield is home to the Army's longest runway on the east coast (11,375 feet) and the Truscott Air Deployment Terminal. Together these assets are capable of deploying units such as the heavy, armored forces of the 3rd Infantry Division or the elite light fighters of the 1st Battalion, 75th Ranger Regiment.

Ft. Stewart, located just outside of the Savannah MSA, and Hunter Army Airfield generate sufficient economic activity to warrant inclusion of Liberty and Long counties in the larger Savannah CMSA. Ft. Stewart and Hunter AAF have an annual financial impact of $4 billion.

Ft. Stewart and Hunter AAF together are one of Coastal Georgia's largest employers. The ratio of military to civilian employees is approximately six to one, with 22,000 officers and enlisted military and 4,400 civilians employed at both installations. Ft. Stewart accounts for nearly three-fourths of the military employment in the area.

Education

The six-county CSA employed approximately 4,121 faculty, administrators, and staff in public and private educational services in the third quarter of 2017. Public High Schools in the CSA produced 4,642 graduates. Of the metro area's population above age 25, approximately 89% are high school graduates or have higher education. Approximately 29% of the population above the age of 25 has a bachelor's degree or higher level of educational attainment.

Savannah's educational institutions offer a range of programs to suit every learning need, from the family looking for one of the state's free high-quality pre-kindergarten programs to the college graduate looking to pursue an advanced degree.

Pre-K-12 Public Education The district's SY 18 enrollment was at 38,682 students. There are 55 schools across the public school system that includes 26 elementary schools, nine K-8 schools, nine middle schools, 11 high schools, 5 charter schools (3 elementary, 1 K-10 and 1 middle) and 9 other educational centers. Four additional replacement schools (Howard Elementary, A. B. Williams, Haven Elementary, and Low Elementary Schools) are under construction. Groves High School, Woodville Tompkins Technical, and Career High School earned Gold Awards, while May Howard Elementary received a Platinum Award in the

"Greatest Gains" category from the Governor's Office of Student Achievement. For more information, please visit www.sccpss.com.

Higher Education: Colleges, Universities and Technical Schools over 60,000 students are enrolled in the 19 institutions of higher learning in and around the Savannah area. While several of these schools have long histories of producing graduates who have contributed to the region, others are recent newcomers, attracted to the demands for advanced learning created by Savannah's vibrant and growing economy.

Miscellaneous Statistics

Date of Incorporation	February 5, 1777
Form of Government	Board of Commissioners
Area	633.4 Square Miles
Miles of streets and roads	1,300
Number of Recreation sites	140

Quick Facts

Tourism

Annual Visitors: nearly 13.9 million (2016)
Nation's largest Historic Landmark District

Taxable Retail Sales (Estimated)

2018 $7.7 billion
2017 $7.1 billion
2016 $6.6 billion
2015 $6.6 billion
43 Large Shopping Centers, 2 Regional Malls, Outlet Center
Source: GA Department of Revenue Statistical Reports, Chatham County Finance Department, and GSU CBAER.

Utilities

Georgia Power - Coastal Georgia,
Atlanta Gas Light Company and a choice of gas marketers,
City of Savannah Water and Sewer Bureau

Culture

African-American Cultural Center Art Galleries, Theaters and Museums
City Market Art Center
Georgia Historical Society
Historic Forts: Jackson, McAllister, Pulaski, and Screven
Historic Homes and Cemeteries
Historic Landmark District
Riverboat Cruises
Savannah Asian Festival
Savannah Black Heritage Festival
Savannah Craft Brew
Fest Savannah Film Festival
Savannah Jazz Festival and Jazz Society Savannah Music Festival
Savannah Philharmonic Orchestra and Chorus
Savannah Stopover Music Festival

Subtropical Climate

Average Seasonal Temperatures

Spring	65.26°	Summer	81.40°	Autumn
	67.87°	Winter	51.13°	

Precipitation: 48.0" average rain per year

Recreation

Tybee Island Beaches & Pavilion
Boating, Marinas, Boat Ramps, Rowing Fishing & Hunting, Camping, Wildlife Parks
Nightlife, Live Music, Savannah Civic Center, Entertainment Public & Private Available: Golf Courses, Swimming & Tennis

Banks

About 125 Banks (www.yellowpages.com)
About 20 Credit Unions (www.yellowpages.com)

Government

Chatham County Chairman, eight Commissioners, County Manager

Schools & Churches

Public: 23 elementary schools, 9 K-8 schools, 9 middle schools, 11 high schools 5 charter schools (3 elementary, 1 k-10 and 1 middle)
Private: 32 elementary schools, 12 high schools
Higher Education: 19 universities, colleges and technical colleges with estimated annual enrollment of about 61,500

About 674 churches (www.yellowpages.com)

Healthcare

(Chatham County) 3 acute care hospitals 1,300+ beds, 1200+ doctors

15 skilled nursing care facilities

Media

Print Media	Frequency
Savannah Morning News	Daily
Business in Savannah	Bi-Weekly
Connect Savannah	Weekly
Savannah Penny Saver	Weekly
Savannah Tribune	Weekly
The Savannah Herald	Weekly
The Island Packet	Weekly
The West Chatham Neighbor	Weekly
The South Magazine	Bi-monthly
Coastal Senior	Monthly
La Voz Latina	Monthly

Television Stations / Radio Stations

Radio Stations	22
Television Stations	8

Comparable Home Prices

Average Housing – 2018		
Metro Area	Home Price	Apt. Rent
Miami, FL	$289,000	$2,200
Charleston, SC	$283,000	$1,850
Tampa, FL	$223,250	$1,575
Charlotte, NC	$230,000	$1,375
Atlanta, GA	$300,000	$1,500
Savannah, GA	**$218,000**	**$1,345**
Jacksonville, FL	$175,928	$1,250
Columbus, GA	$129,450	$937

Taxation

2018 Property Tax on $230,000 home:

Unincorporated Chatham County: $2,925
City of Savannah: $3,598

Sales Tax

Chatham County: 7 % tax on the purchase of all goods and some services and 3 % tax on food items
Other Counties: 7 % tax on the purchase of all goods and some services and 3 % tax on food items

Room Tax

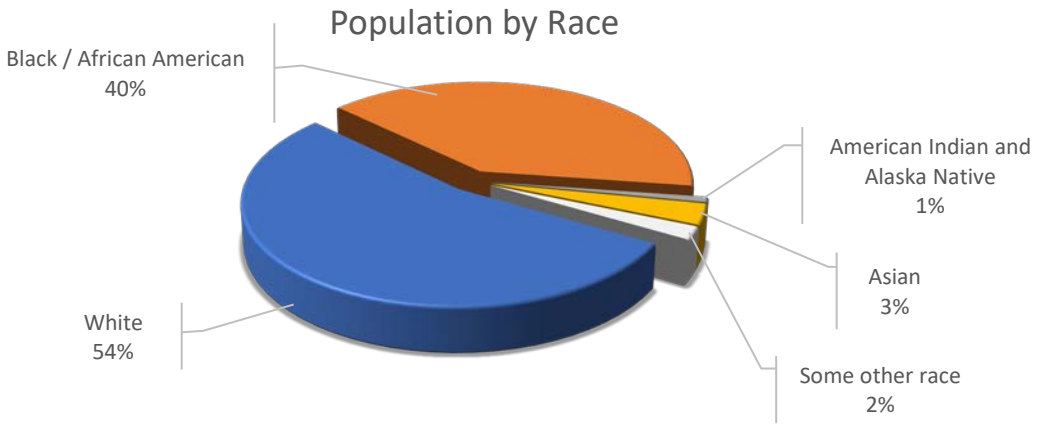
6% (plus 7 % sales tax)

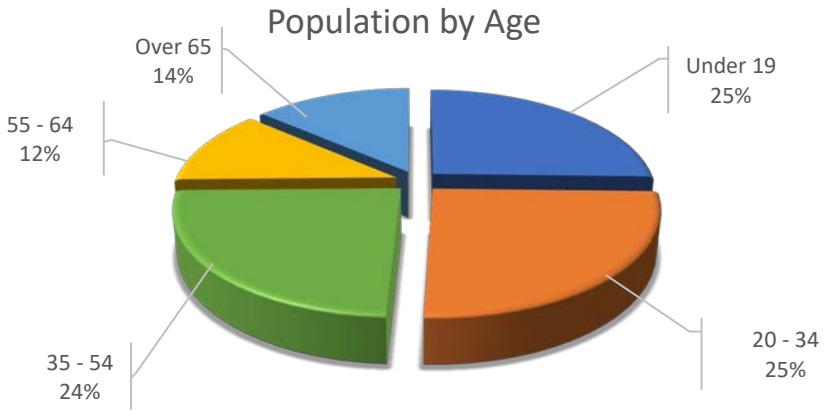
Personal Income Tax

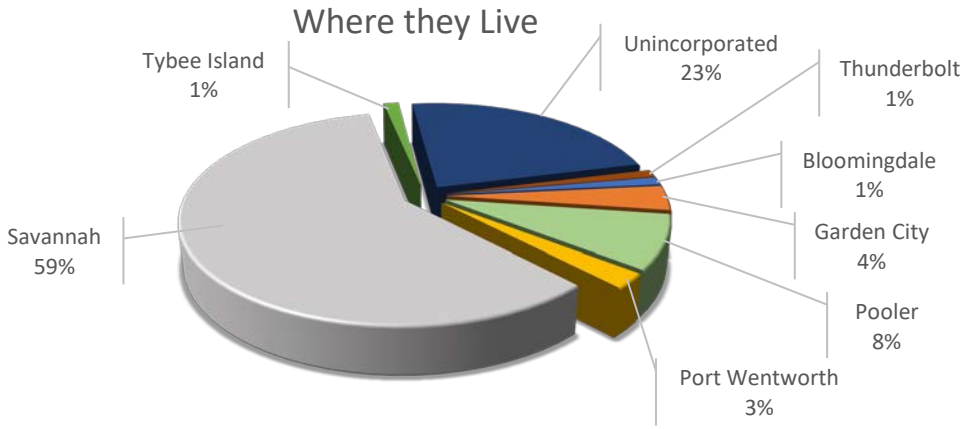
Single: $230 on first $7,000 plus 6% on the balance.
Married: $340 on first $10,000 plus 6% on the balance.
Married filing separately: $170 on first $5,000 plus 6% on the balance.

Chatham County Top Ten Taxpayers

Taxpayer	Type of Business	2019 FMV	2019 Assessed	Percentage of Total Net Assessed Value
SOUTHERN LNG	Liquid Natural Gas Provider	1,022,907,707	409,163,083	3.06%
INTERNATIONAL PAPER	Paper Manufacturer	583,225,479	233,290,192	1.74%
GEORGIA POWER	Electric Utility	466,856,484	186,742,594	1.39%
GULFSTREAM	Aircraft Manufacturer	351,008,123	140,403,249	1.05%
SAVANNAH HEALTH, LLC	Health Care	272,834,881	109,133,952	0.82%
DUKE REALTY	Commercial Real Estate	262,882,949	105,153,180	0.79%
IMPERIAL SAVANNAH	Sugar Refinery	223,760,130	89,504,052	0.67%
HH SAVANNAH LLC	Hotel Chain	139,744,185	55,897,674	0.42%
WALMART	Retail	137,946,434	55,178,574	0.41%
CENTERPOINT PROPERTIES	Real Estate & Transport	103,304,390	41,321,756	0.31%
			1,425,788,305	**10.65%**


Population by Race
Black / African American
40%
American Indian and
Alaska Native
1%
Asian
3%
White
54%
Some other race
2%

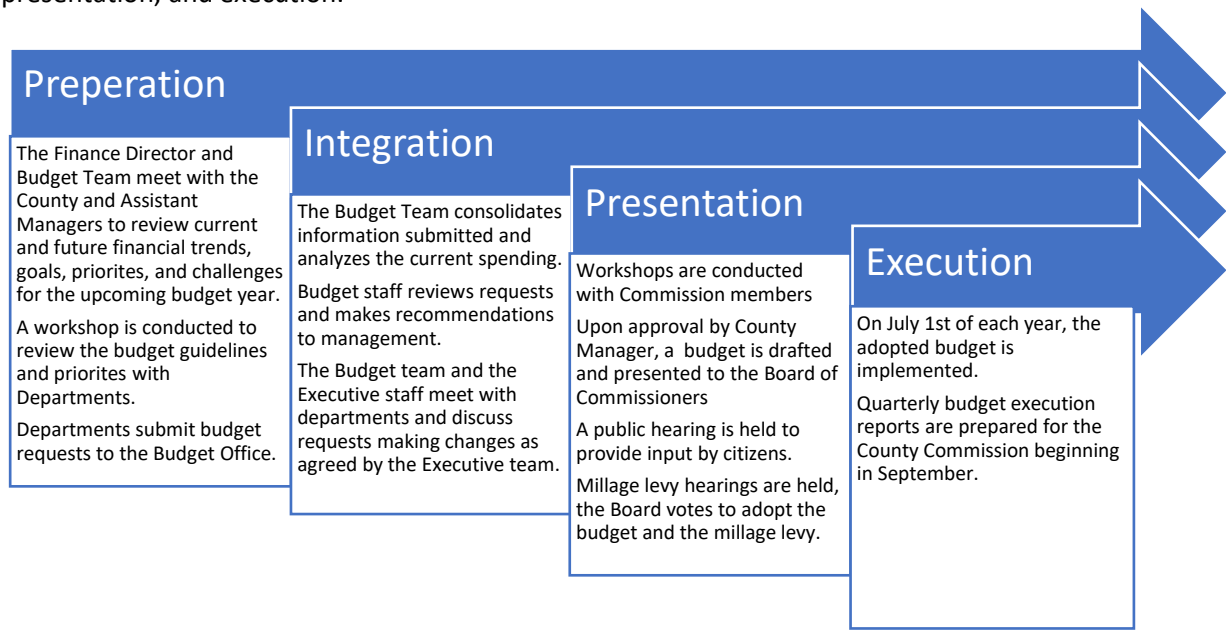

Population by Age
Over 65
14%
Under 19
25%
55 - 64
12%
20 - 34
25%
35 - 54
24%


Where they Live
Tybee Island
1%
Unincorporated
23%
Thunderbolt
1%
Bloomingdale
1%
Garden City
4%
Savannah
59%
Pooler
8%
Port Wentworth
3%

Financial Policies and Procedures

THE BUDGET PROCESS

The annual budget is a fiscal plan, which presents the services to be provided to the community and describes the resources needed to perform these services. Each local government defines its budget to best serve its unique circumstances and therefore, each local government's budget process is unique. Chatham County operates under a fiscal year, which begins on July 1st and ends on June 30th the following year. Chatham County's budget process consists of four chronological phases - preparation, integration, presentation, and execution.



BUDGET FORMULATION

Formulation of the budget requires consolidation of information and detailed analysis of data available. Priorities must be established with future revenues and expenditures projected and balanced against Board expectations, new program requests, and public input.

REVENUE PROJECTIONS

- Each department or division provides estimates of current year revenues and projections for the upcoming budget year. Variances from current budget must be explained. Projections must include calculations, assumptions made, and methodology.
- Budget staff reviews estimates and underlying data provided. Data is compared to year-to-date actual revenue for the current year, trends from past years and expected trends for future years.
- The effect of statutes, ordinances, regulations, and legal contracts are considered.
- Additional information is requested from departments as needed.
- Certain general revenues are projected jointly by the Finance Division and the Budget & Management Division
    - Property Taxes
    - Local Option Sales Taxes

- Franchise Fees

Projections are finalized by the Budget Office and the Finance Director.

EXPENDITURE PROJECTIONS

- Each department or division provides estimates of current year expenditures and projections for the upcoming budget year. Variances from current budget must be explained.
- Many expenditure object lines, Professional and Service Contracts, Vendor Leases, Employee Travel and all capital expenditures, require full justification each year.
- The Budget staff reviews these estimates and the underlying data provided. Comparing the data to year-to-date actual expenditures for the current year, trends from past years and integrated with knowledge obtained from other sources. Other factors that contribute to development include:
    - Purchasing - existing contracts and lease agreements.
    - Human Resources - salary and fringe benefits.
    - The effect of ordinances, statutes, and regulations are considered.
    - Additional information as requested from departments as needed.

Expenditures are finalized by the Budget team, Finance Director, and County Manager.

Budgets for the General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds are developed using the modified accrual basis of accounting. This basis of budgeting is the same as the basis of accounting used in the audited financial statements Proprietary Fund budgets are not required by state law but are utilized as a management tool.

NEW PROGRAMS

New programs are defined as an addition to the budget and can be revenues, expenditures or both. Examples include adding new positions, a new activity, a new service or a transition to a new process or type of equipment.

New programs are evaluated separate and apart from the baseline budget, and are graded based on relevance to the County's mission, objectives of the strategic plan, cost/benefit, efficiency, effectiveness, need, and potential for a positive outcome. The County Manager makes recommendations to the Board of Commissioners regarding significant new programs. Approved new programs are then integrated into the budget.

PUBLIC INPUT

The 2020 budget addresses requests voiced by citizens and neighborhood councils. Throughout the year, information is collected from citizens primarily through Commission members, County staff attendance at neighborhood meetings, and various meetings held with the Board of Commissioners. As required by State Statute, the County had several Public Hearings scheduled related to the Budget and Millage Levy.

- June 14, 2019 – Public Hearing on the Adopted Budget at 9:30 a.m.

- June 20, 2019 – Budget Workshop with Departments at 10:00 a.m. Hold first and second Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m.
- June 28, 2019 – 3rd Public Hearing on the Millage Levy at 9:30 a.m. & Budget and Millage Levy adoption by the Board.

BUDGET AMENDMENTS

Under State Law, the legal level of control is at department level for each fund for which a budget is required. In addition, the governing authority of Chatham County has established salary appropriations within a department as a lower level of control. During the fiscal year, the County Manager, Finance Director, and Budget Officer are authorized to transfer budgeted amounts within departments, with the exception of transfers, which increase salary appropriations. The Board of County Commissioners must approve transfers of amounts between departments and must approve appropriations of additional resources, including salaries.

CHATHAM COUNTY, GEORGIA BUDGET CALENDAR FISCAL YEAR JULY 1, 2019 THRU JUNE 30, 2020	
DATE	**BUDGET/TAX PROCESS ACTIVITY**
October 9, 2018	Distribute CIP Packets – Departments and Outside Agencies.
October 29, 2018	FY2020 CIP requests due from departments and Outside Agencies.
October 30, - November 9, 2018	Finance Department review CIP Requests.
November 5, 2018	HR Budget Process Begins.
November 12, - November 29, 2018	CIP committee review and prioritize projects.
December 3, - December 13,2018	Prepare CIP Document.
December 21, 2018	CIP Document to Board of Commissioners.
January 7, 2019	FY 2019/2020 Budget Request Packages Distributed.
January 14, 2019 – January 31, 2019	Goal Setting: Board of County Commissioners / County Manager
February 4, 2019	Revenue estimates due from departments.
February 8 - March 8, 2019	Complete Fiscal Year Ending 6/30/19 revenue estimates. All Funds.
February 11, 2019	Budget Request Packages and updated Five Year Goals due from departments.
February 11 - 22, 2019	Analyze departmental budget requests/hold conference with Department Heads/Budget Staff. (To clarify requests).
March 4, 2019 - March 18, 2019	Budget reviews begins- County Manager/Department Heads/Executive Committee/Budget Staff.
March 19, 2019 - April 8, 2019	Prepare budget workbooks for County Manager and Board of Commissioners - Final Internal Review by Finance Director-Executive Committee.
April 12, 2019 - April 23, 2019	Final Adopted budget goes to Printer.
May 10, 2019	Ad for availability of Adopted budget and June 14, 2019 public hearing sent to newspaper.
May 17, 2019	Advertise availability of Adopted budget and June 14, 2019 public hearing (State Law). Adopted budget document and budget message transmitted to the Board. Adopted budget posted on County web site.
May 24, 2019	Ad for budget adoption sent to newspaper.
June 3, 2019	Year 2019 Digest provided to Finance for Millage Levy calculations. Advertisement of 5-year history to newspaper (June 6, 2019 publication as required by State Law).

June 6, 2019	Advertise 1st and 2nd Public Hearing on Millage Levy held on June 13th at 9:30 a.m. and 6:00 p.m. Advertise year 2019 Tax Digest and 5-year history (at least seven days prior to millage levy as required by State Law - House Bill 66, Act. No. 478). Information on Millage Levy posted on county website.
June 14, 2019	Hold public hearing on Adopted budget. Year 2019 Tax Digest and 5-year history to Board as information.
June 14, 2019	Advertise budget adoption.
June 20, 2019	Department Budget Workshop 10:00 AM Hold 1st and 2nd Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m. Advertise 3rd Public Hearing on Millage Levy to be held on June 28th at 9:30 a.m.
June 28, 2019	Adoption of FY 2019 / 2020 budget by County Commissioners. (1) Hold 3rd Public Hearing on Millage Levy at 9:30 a.m. (2) Adoption of year 2020 Chatham County M&O, SSD, and Chatham Area Transit Millage Levy by the County Commissioners
June 30, 2019 - September 12, 2019	Prepare 2019 / 2020 budget book and complete FY 2019 / 2020 budget document.
July 1, 2019	Beginning of Fiscal Year 2019 / 2020 budget goes into effect.
July 12, 2019	Resolutions and forms for digest package to Chairman for signature and forwarded to Board of Assessors.
July 12, 2019	Adoption of year 2020 Board of Education Millage Levy by County Commissioners.
July 26, 2019	Tax Digest to Atlanta.
August 1, 2019	State Penalty assessed if digest not submitted to the State.
September 25, 2019	Deadline for submission of adopted budget document for GFOA Award.

FINANCIAL AND MANAGEMENT POLICIES

Chatham County financial policies set forth the basic framework for the fiscal management of the County. The policies are intended to assist the County Commission and County staff in evaluating current activities and proposals for future programs, and in making fiscally responsible decisions in the day-to-day management of the County. Policies were developed within the provisions of the Official Code of the State of Georgia, the County Code, and generally accepted accounting principles as established by the Governmental Accounting Standards Board, and recommended budgeting practices. The policies are reviewed and modified as necessary to accommodate changing circumstances or conditions.

Auditing and Internal Control Policies

In developing and evaluating the County's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets.

Internal Audit is an independent entity established within Chatham County Executive Department to serve the Chairman, the County Manager and County staff. In order to ensure objectivity and independence, Internal Audit has no direct responsibility or authority over activities it reviews. Additionally, Internal Audit

reports directly to the County Manager. Internal Audit prepares an annual audit plan, which outlines Adopted audits that the County Manager approves.

Single Audit

As a recipient of federal and state grants, the County is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations.

The County's Financial Grants Manager provides the daily management of this function and monitors grants for compliance. This internal control structure is also subject to periodic evaluation by Internal Audit.

Budgetary Policies

The Budget represents the process through which policy is made and implemented. The summary of Chatham County policies outlined below act as a framework for the County Commission to identify its budgetary goals and objectives as they pertain to the operating budget and the capital budget. The operating budget is prepared separately from capital projects budgets because of the different planning processes and financing sources involved. The County maintains budgetary controls to ensure compliance with legal provisions and the Financial Policies represent guidelines and tools adopted by the Chatham County Board of Commissioners to enable Chatham County to reach and maintain its financial potential through consistent approaches in financial management. Financial policies will always be evolving.

State Law

The Official Code of Georgia contains several provisions relating to the local government budget process:

- Public hearings must be held before adoption of a municipality's budget. Proper notice must be given in a paper of general circulation not less than fifteen days in advance of the public hearing.
- Property tax millage rates must be set according to state law. Millage rates must be rolled back in reassessment years to avoid a windfall to the municipality.
- A municipality may not impose or increase a business license fee unless approved by local ordinance.
- State law governs the imposition and use of certain fees assessed by the County, such as the Hotel/Motel Tax.

County Policies

- Balanced Budget – A balanced budget must be presented. The General Fund and Enterprise Funds are presented together as one budget, with the total revenues and other financing sources from these funds equaling the total expenditures or expenses and other financing uses of these funds as a whole. Special Revenue Funds are balanced individually.
- The budget must be adopted by June 31st for the ensuing year.
- Appropriation Limits – Current appropriations in all funds are limited to the sum of available, unencumbered fund balances and revenues estimated to be received in the current budget year.

- Encumbrances – Encumbrances are considered re-appropriated in the ensuing year and are included in the overall working budget for the ensuing year.

Revenue Policies

- Revenue Ordinance – the revenue ordinance shall include any revisions, additions, or deletions to the fees and charges based on the level of cost recovery for services and the reason for the subsidy and the frequency with which cost-of-services will be undertaken. Changes may occur outside of the budget process. State and local law may govern the establishment of fees and charges. The Chatham County Commission shall publish a revised revenue ordinance within 45 days of the adoption of the budget.
- Diversification of Revenues – The County avoids excessive reliance on one source of revenue by actively seeking new sources of revenue. Property taxes are the most stable revenue. Some revenues can be significantly affected by factors such as economic or weather conditions. Tourism-related revenues are greatly susceptible to economic trends and weather events. Diversification provides the County a wider base of revenues, but at the same time, the revenue base can become less stable and predictable.
- Fees and Charges – The amount of a fee should not exceed the overall cost of providing the facility, infrastructure or service for which the fee is imposed. In calculating that cost, planned capital projects that are related by nature to the fee will be considered as well as direct costs, indirect costs and portions of assets used (i.e. depreciation).
- One-time Revenue - the Chatham County Commission shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues cannot be relied on in future budget periods, their use to fund recurring operating expenditures is discouraged.

Expenditure Policies

- Enterprise Funds – Enterprise operations should be funded either exclusively or primarily by user fee revenues. Enterprise funds should strive to become self-supporting entities through annual review of fee structures, other revenue sources and operating policies.
- New Programs – Future and current funding sources are identified for all new programs and program expansions. New programs are defined to include the addition of personnel, an addition to the vehicle/equipment fleet, or providing of new or additional services. New programs that are not self-supporting through fees or charges should provide a tangible benefit to the County and its residents. The County Manager must approve new programs before inclusion in the Draft Budget presented to the Chairman and County Commission.
- Grant Funding - Continuing costs for grant funded operations or personnel additions must be identified and approved prior to acceptance of the grant. Funding sources for any local match required must also be identified prior to the acceptance of a grant award.
- Chatham County will develop and maintain a level of unrestricted fund balance in its General and Special Service District funds equivalent to at least three month's budgeted expenditures or a minimum 25% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.
- Budget Performance Reporting – Quarterly Management Reports are prepared to show budget to actual comparisons. These reports are analyzed in depth to detect and address any troubling trends and issues in a timely manner. The reports are reviewed by the Finance Director and provided to the County Manager and County Commission with explanations of variances.

Capital Asset Policies

- Definition of Capital Asset – Capital assets other than infrastructure are defined as assets with an initial, individual cost of more than $5,000 and an estimated useful life of more than one year.
- Capital Expenditures – Routine capital expenditures, such as equipment replacement, are included in the operating budget either in capital accounts within a department budget or, in the case of assets purchased through a lease-purchase program, in debt service for the capital lease.
- Nonrecurring Capital Expenditures – Capital expenditures, such as new facilities and facility improvements, are budgeted and accounted for in capital projects funds. The capital projects funds are not included in this budget. There are no significant, Nonrecurring capital expenditures included in this operating budget.
- Inventory and Control – Each department is required to perform an annual inventory of its capitalized assets. The Finance Division will maintain control of the capital asset listing. Establishing and maintaining adequate written controls and procedures at the department level will provide control over non-capital tangible assets.

Long-Range Financial Planning Policies

- The County has adopted long-range plans in the areas of equipment replacement, capital projects, cash management/investment, and debt. The policies guide in assessing the long term financial and budget implications of current decisions.
- Chatham County will develop five-year financial forecasts for its General M&O Fund, the Special Service District Funds, and all enterprise funds. The plans review the Chatham County economy as well as revenues and basic operating expenditures. The model will seek to identify surpluses or shortfalls over the five-year horizon. Surplus funds or new revenues not previously committed to programs then can be allocated in accordance with other financial policies.
- Equipment Replacement - equipment is considered for replacement when the expected costs of maintenance in the upcoming budget year exceed the value of the equipment or the replacement cost. The expected maintenance costs are estimated based on maintenance history, age, mileage, and function performed. Functional obsolescence is also considered in replacement decisions.
- Approximately 15% of the Police Department's marked and unmarked patrol cars are replaced each year.
- The Fleet Management Division maintains service records for other vehicles and equipment. During the budget process, Fleet generates a list by department of vehicles that currently meet some or all of the basic replacement criteria. Each department analyzes and prioritizes their list based on their anticipated needs during the budget year. The prioritized department lists are combined and reprioritized into a countywide list by Fleet Management based on the departmental input and Fleet personnel's knowledge of the vehicles and equipment. The extent of the replacements budgeted is a function of the funding available in the budget year.

Capital Improvement Plan

- Presented later in this document, Chatham County has prepared a Five-Year Capital Improvement Plan (CIP), updated annually and includes anticipated funding sources.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful life of the project.

- Chatham County will preserve its assets at a level adequate to protect the capital investment and minimize future maintenance and replacement costs.
- Chatham County will establish appropriate distribution of bonded debt and cash financing in the funding of capital projects.
- The operating impact of each project will be identified and incorporated into the annual operating budget.

Cash Management/Investment Policies

- Investment of funds is the responsibility of the Finance Director.
- The primary policy objective is safety of principal. Secondary objectives include adequate liquidity to provide cash as needed and rate of return on investments.
- It is the policy of Chatham County to limit investments to those authorized by the State of Georgia. The Official Code of Georgia, generally to obligations of the United States and its agencies; general obligations of the State of Georgia or any of its political units; savings and loan association deposits to the extent that they are insured by an agency of the federal government; certificates of deposit and repurchase agreements held by a third party as escrow agent or custodian; and the Georgia Fund 1.
- To ensure liquidity and reduce market risks, investments have maturity dates at or prior to the estimated time cash will be required to meet disbursement needs.

Debt Policies

The County's primary objective in debt management is to maintain a debt level within available resources and within the legal debt margin as defined by State statutes, while minimizing the costs to the taxpayer. Chatham County maintains such high standards by complying with the following policies:

- Long-term debt will not be used to finance ongoing daily operations.
- The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's expenditures/expenses and will seek to maintain debt service within those limits.
- Long-term debt will only be issued to finance capital improvements too extensive in scope to be financed with current revenues.
- Long-term debt will be issued for a period not to exceed the useful life of the project.
- When possible, self-supporting long-term debt like revenue bonds will be used instead of General Obligation bonds.

Chatham County

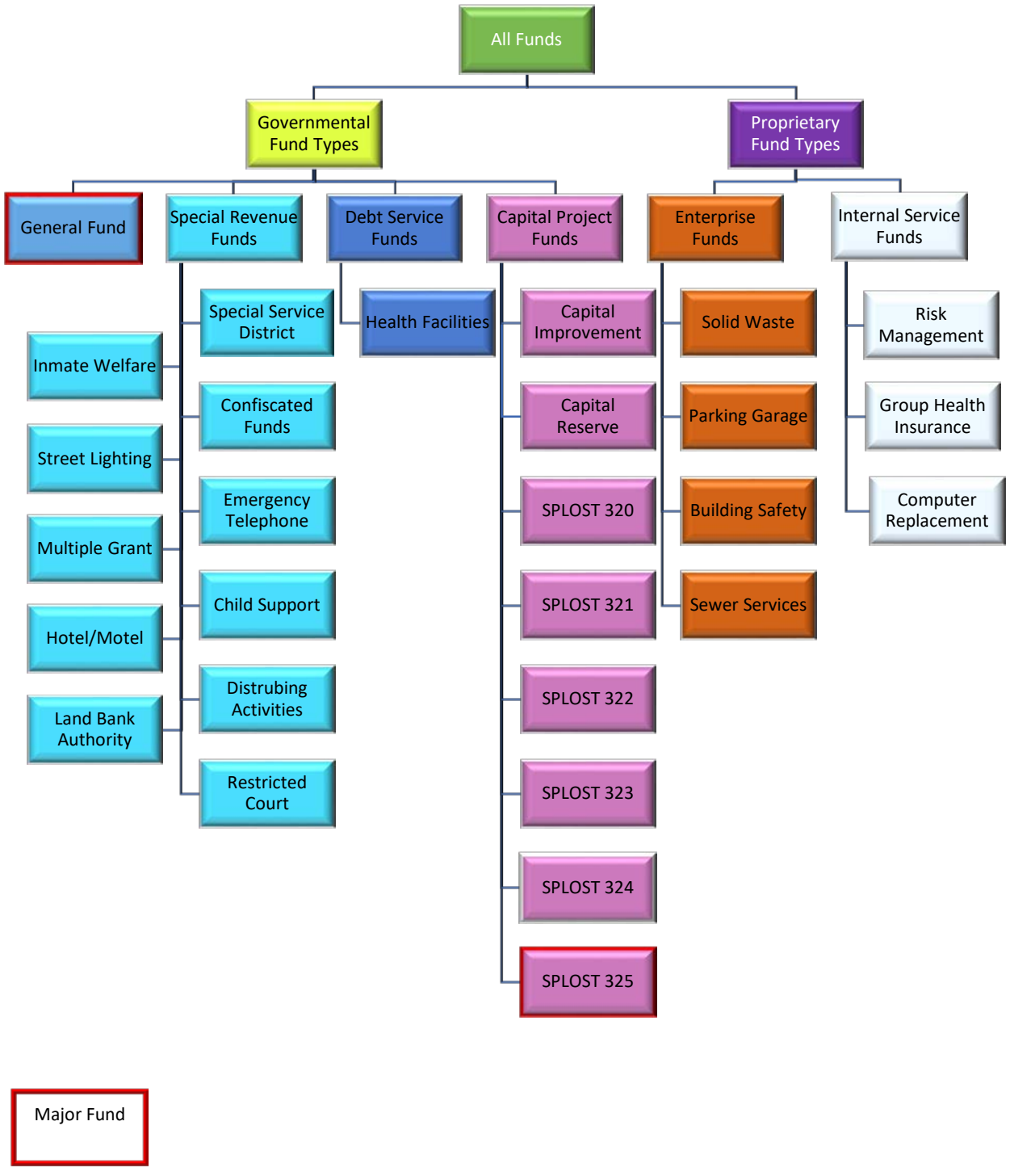
FY 2020 Adopted Budget



Financial Information



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All Funds
Governmental Fund Types
Proprietary Fund Types
General Fund
Special Revenue Funds
Debt Service Funds
Capital Project Funds
Enterprise Funds
Internal Service Funds
Special Service District
Health Facilities
Capital Improvement
Solid Waste
Risk Management
Inmate Welfare
Confiscated Funds
Capital Reserve
Parking Garage
Group Health Insurance
Street Lighting
Emergency Telephone
SPLOST 320
Building Safety
Computer Replacement
Multiple Grant
Child Support
SPLOST 321
Sewer Services
Hotel/Motel
Distrubing Activities
SPLOST 322
Land Bank Authority
Restricted Court
SPLOST 323
SPLOST 324
SPLOST 325
Major Fund

FUND DESCRIPTIONS

The financial transactions of the County are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues, and expenditures/expenses. Funds can be described as major and non-major. A major fund is one with an annual budget equal to ten percent or more of the total County budget. In fiscal year 2020, Chatham County has two funds that meet this definition: The General Fund and the Special Purpose Local Option Sales Tax Fund VI. The General Fund is always considered a major fund.

MAJOR FUNDS

Major funds are defined as funds whose total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 10 percent of the corresponding total (assets, liabilities, etc.) for all funds in that category (governmental funds) or of that type (enterprise funds). Major funds in the FY2020 budget include the following:

Governmental Funds:

The General Fund is the general operating fund of the County. It accounts for financial resources except those required to be accounted for in another fund.

Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Business-type/Proprietary Funds). The County budgets one major capital fund, the SPLOST VI, 2014-2021 sales tax referendum. This fund accounts for the proceeds of a special one cent sales tax adopted by referendum and related expenditures for roads, drainage and other improvements.

NON-MAJOR FUNDS

Non-major funds include Special Service District, Enterprise, Special Revenue, Debt Service, Capital Projects, and Internal Service funds with individual annual budgets less than ten percent of the total county budget. These funds are described in the sections that present detailed information on the respective budgets.

Department/Activity	General Fund	Sales Tax VI	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
GENERAL GOVERNMENT									
ADA Compliance	X								
Administrative Services	X								
Audit Contract	X			X					
Board of Equalization	X								

Department/Activity	General Fund	Sales Tax VI	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
Clerk of Commission	X								
Communications	X								
County Attorney	X								
County Commissioners	X			X					
County Manager	X								
Elections Board	X			X					
Engineering			X	X		X			
Facilities Maintenance	X					X		X	
Finance	X			X					
Fleet Operations	X								
Human Resources and Services	X			X					X
Information & Communication Services	X			X					X
Internal Audit	X								
Occupational Safety	X								X
Public Information	X								
Purchasing	X								
Tax Assessor	X								
Tax Commissioner	X								
Temporary Pool	X								
Traffic Lights - Utilities				X					
Utilities	X								
Voter Registration	X								
Youth Commission	X								
JUDICIARY									
Alternative Dispute Resolution	X								
Clerk of Superior Court	X			X					
Court Administrator	X			X					
Court Expenditures	X								
District Attorney	X			X					
DUI Court	X			X					
Grand Jury	X								
Juvenile Court	X			X					
Law Library	X								
Magistrate Court	X								
Panel of Attorneys	X								
Probate Court	X								
Probate Court Filing Fees	X								
Public Defender	X								
Recorders Court				X					
State Court Clerk	X								
State Court Judges	X								
Victim Witness	X			X					
PUBLIC SAFETY									
Animal Services	X			X					
Coroner	X								

Department/Activity	General Fund	Sales Tax VI	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
Counter Narcotics Team	X		X	X					
Detention Center	X								
Emergency Communications			X	X					
Emergency Management	X								
EMS	X								
Marine Patrol	X								
Peace Officer Retirement				X					
Chatham County Police			X	X					
Sheriff	X			X					
PUBLIC WORKS									
Bridges	X								
Capital Project Administrative Costs		X			X				
Capital Project Expenditures		X			X				
Fell St. Pump Maintenance				X					
Public Works	X		X	X					
Solid Waste			X					X	
Street Lighting				X					
Water and Sewer			X					X	
HEALTH & WELFARE									
Dept. of Family & Children's Services	X								
Frank G. Murray Community Center	X								
Greenbriar Children's Center	X								
Health Department	X								
Indigent Health Care Program	X								
Mosquito Control	X								
Safety Net Planning Council	X								
CULTURE & RECREATION									
Aquatic Center	X								
Georgia Forestry	X								
Live Oak Library System	X								
Recreation	X			X					
Tybee Pier & Pavilion	X								
Weightlifting Center	X								
HOUSING & DEVELOPMENT									
Building Safety & Regulatory Services	X		X	X				X	
Community Outreach - Jail	X								
Construction Apprentice Program	X								
Land Disturbing Activities				X					
Metropolitan Planning Commission			X	X					
SAGIS			X	X					
DEBT SERVICE									
DSA Bonds Series 2005	X								
DSA Bonds Series 2005A	X								
Hospital Authority Debt Service							X		
Lease - Excavator	X								

Department/Activity	General Fund	Sales Tax VI	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
Lease - First Responder Equipment	X								
Lease - Judicial File Tracking System	X								
Loan from CIP Fund to General Fund	X								
Mosquito Control Facility 2001	X								
Pollution Abatement	X								
Tax Anticipation Notes Interest	X								
Union Mission 2009 Debt Service	X								
OTHER FINANCING USES									
5% Victim Witness Funds				X					
50% Drug Surcharge - Sheriff				X					
50% Drug Surcharge - State Court				X					
50% Drug Surcharge Funds				X					
Accrued Benefits Expense	X			X					
Bamboo Farm	X								
Coastal GA Regional Development Ctr.				X					
Coastal Soil & Water	X								
Contingency	X		X	X					
Cooperative Extension Service	X								
Crime stoppers				X					
Fuel Contingency	X								
Hazardous Materials Team	X								
Health Insurance Claims									X
Hotel/Motel Fund				X					
Inmate Welfare Fund				X					
Insurance Premiums									X
Juvenile Court Restricted Expenditures				X					
Land Bank				X					
Other health insurance expenses									X
Pension Fund Payments - Old Plan	X								
Reimbursable Expenses	X			X					
Reserve for Deductible									X
Restricted Contingency	X								
Retiree Health Insurance Contribution	X								
Special Appropriations	X								
Summer Bonanza	X								
Unemployment Compensation									X
Vacant Positions	X								
Vehicle Accident Reserve									X
Workers Compensation									X
Transfer out to BSRS Enterprise Fund			X	X					
Transfer out to CAT for Teleride	X								
Transfer out to Child Support Fund	X								
Transfer out to CIP Fund	X		X	X					
Transfer out to Detention Center CIP		X							

Department/Activity	General Fund	Sales Tax VI	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
Transfer out to E911 Fund	X		X	X					
Transfer out to General Fund - JCA Fees				X					
Transfer out to Land Bank Fund	X								
Transfer out to Risk Management Fund	X		X	X					
Transfer out to Solid Waste Fund	X		X	X					
Transfer out to SSD Fund				X					

"The Budget at a Glance" table provides an overview of all County adopted budgets for the fiscal years 2019 and 2020.

The Budget at a Glance by Fund

Fund	FY 2019 Adopted	FY 2020 Adopted	% Change
General Fund M & O	192,006,569	203,092,599	5.77%
SUBTOTAL	**192,006,569**	**203,092,599**	**5.77%**
Special Revenue Funds			
Special Service District	34,102,839	35,725,694	4.76%
Confiscated Fund	200,000	790,000	295.00%
Sheriff Confiscated Fund	52,550	100,000	90.29%
Restricted Court Fees	450,600	552,679	22.65%
Inmate Welfare Fund	1,250,000	1,250,000	0.00%
Street Lighting Fund	901,000	901,000	0.00%
Emergency Telephone Fund	11,553,135	8,239,680	-28.68%
Multiple Grant Fund	1,566,431	1,434,780	-8.40%
Child Support Fund	3,280,050	3,289,979	0.00%
Hurricane Matthew Fund	-	125,000	100.00%
Hotel / Motel Tax Fund	1,600,000	1,600,000	0.00%
Land Disturbing Activities Ord.	542,389	554,975	2.32%
Land Bank Authority	30,780	30,780	0.00%
SUBTOTAL	**55,529,774**	**54,594,967**	**-1.49%**
Enterprise Funds			
Sewer Revenue Fund	1,480,633	1,728,741	16.76%
Solid Waste Mgmt. Fund	6,771,976	6,224,637	-8.08%
Parking Garage Revenue Fund	608,093	617,818	1.60%
Building Safety & Reg. Services Fund	1,556,060	1,623,356	4.32%
SUBTOTAL	**10,416,761**	**10,194,552**	**-2.13%**
Capital Funds			
1 % Sales Tax Fund (85 - 93)	9,077,017	7,474,207	-17.66%
1 % Sales Tax Fund (93 - 98)	2,513,240	2,503,907	-0.37%
1 % Sales Tax Fund (98 - 03)	27,943,618	30,067,376	7.60%
1 % Sales Tax Fund (03 - 08)	21,385,383	25,331,552	18.45%
1 % Sales Tax Fund (08 - 14)	39,512,310	32,518,665	-17.70%

Fund	FY 2019 Adopted	FY 2020 Adopted	% Change
1 % Sales Tax Fund (14 - 20)	199,829,594	122,195,934	-38.85%
General Purpose CIP Fund	7,733,843	11,020,072	42.49%
Capital Asset Replacement Fund	-	1,000,000	100.00%
SUBTOTAL	**307,995,004**	**224,637,506**	**-27.06%**
Internal Service Funds			
Computer Replacement Fund	643,645	1,212,000	88.30%
Risk Management Fund	4,883,317	5,746,813	17.68%
Group Health Insurance Fund	25,863,113	27,972,966	8.16%
SUBTOTAL	**31,390,075**	**34,931,779**	**11.28%**
TOTAL	**597,338,184**	**534,925,210**	**-10.45%**

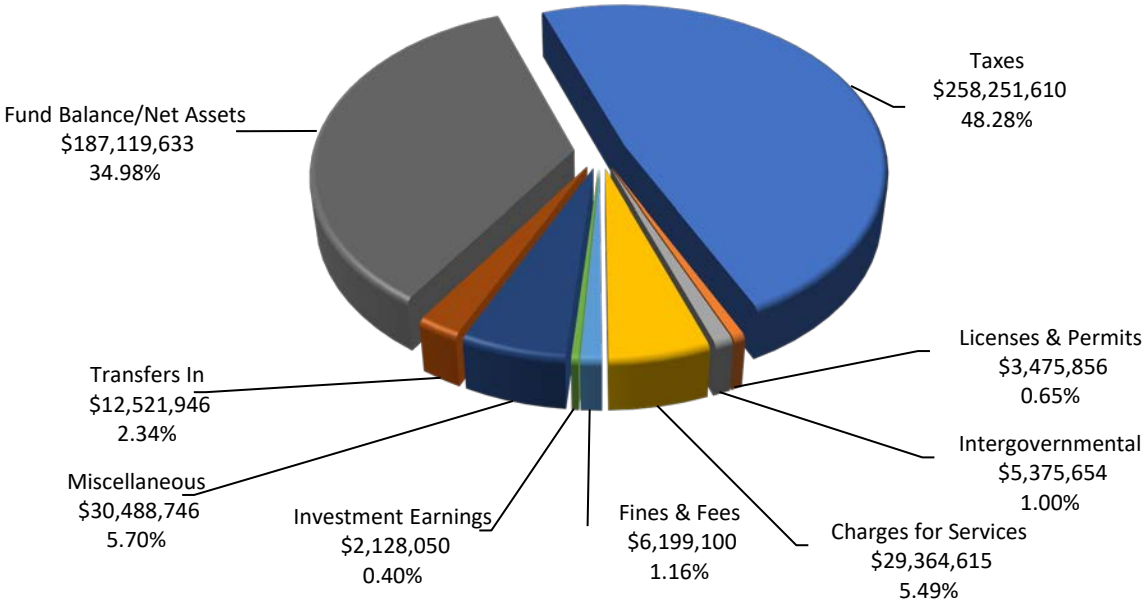
The following table displays the revenue and expenditures of all funds by the associated category of revenue and expenditures.

All Funds

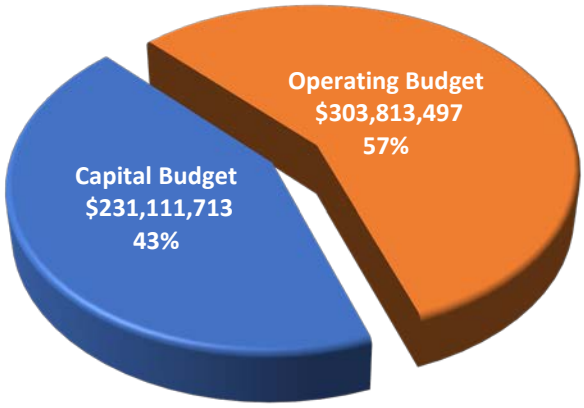
Revenue Category		Expense Category	
Property Taxes	184,141,324	General Government	78,712,980
Other Taxes	73,260,286	Judiciary	42,645,722
Comm., Penalties, Etc.	850,000	Public Safety	95,741,340
Licenses & Permits	3,475,856	Public Works	18,369,593
Intergovernmental	5,375,654	Health & Welfare	15,982,750
Charges For Services	29,364,615	Culture & Recreation	15,389,875
Fines & Fees	6,199,100	Housing & Development	5,680,813
Investment Earnings	2,128,050	Insurance & Bonds	545,420
Other Revenue	30,488,746	Other Government Services	7,266,322
Transfers In	11,521,946	Major Capital	202,280,652
Fund Balance / Retained Earnings	187,119,633	Intergovernmental	31,856,962
		Depreciation	1,048,420
		Debt Service	2,282,415
		Transfers Out	14,587,166
Total	**$534,925,210**	**Total**	**$ 534,925,210**

As shown in the previous tables, these charts provide an illustration depicting revenue and expenses by category.

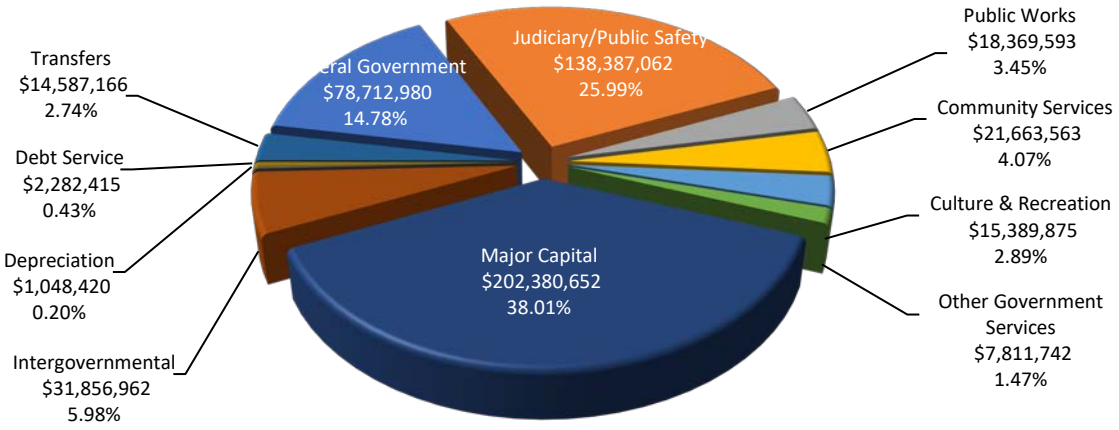
County Funds Revenue by Category Total - $532,390,430



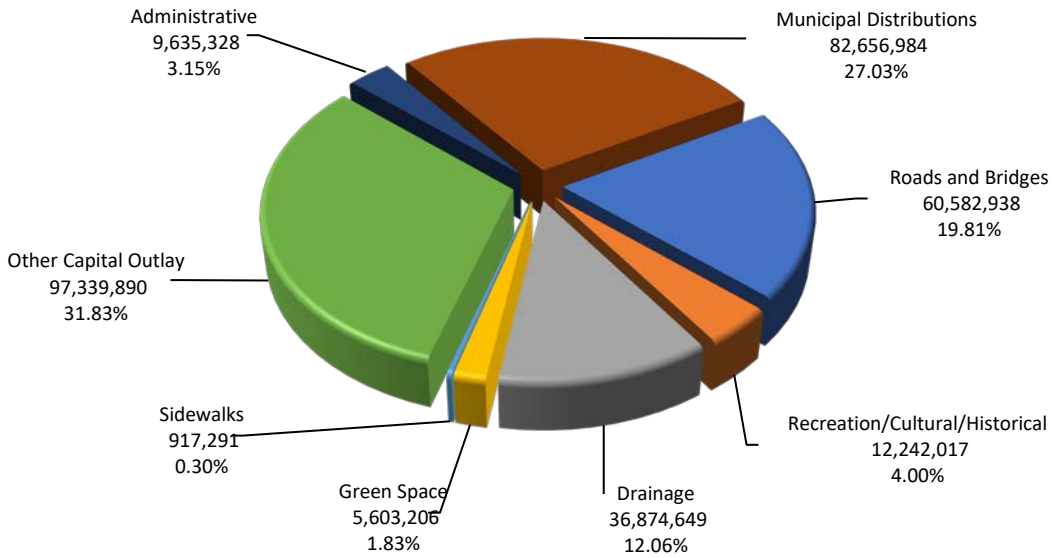
County Funds Expenditures by Category - $534,925,210



County Funds Operating Costs by Category - $301,378,717



All Funds Combined Major Capital Expenditures by Category



Major Funds

The table below highlights the Major Funds, highlighted with red borders, along with all other funds within the County's budget for fiscal years 2018, 2019 and 2020. Actual revenue and expenditure amounts are displayed for fiscal year 2108

	Fund 100 – General Fund			Fund 270 - SSD		
	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Sources:						
Property Taxes	148,785,698	151,395,046	160,123,015	25,180,091	21,871,039	23,528,309
Other Taxes	19,298,859	18,200,000	19,400,000	7,941,859	8,200,000	8,128,085
Comm., Penalties, Etc.	839,470	845,000	825,000	37,360	225,000	25,000
Licenses & Permits	738,887	810,000	750,000	1,481,808	1,500,000	1,500,000
Intergovernmental	1,974,678	1,837,650	2,107,650	420,351	-	-
Charges For Services	13,504,712	13,713,873	13,209,434	280,753	286,800	290,800
Fines & Fees	3,886,324	3,345,000	3,827,500	950,162	1,120,000	1,123,500
Investment Earnings	(143,182)	1,000,000	2,000,000	48,272	25,000	50,000
Other Revenue	1,077,453	610,000	600,000	272,757	75,000	280,000
Total Revenue	189,962,899	191,756,569	202,842,599	36,613,413	33,302,839	34,925,694
Other Financing Sources:						
Transfers In	569,421	250,000	250,000	911,921	800,000	800,000
Fund Balance Used	-	-	-	-	-	-
Total Sources	190,532,320	192,006,569	203,092,599	37,525,334	34,102,839	35,725,694
Uses:						
General Government	32,701,438	36,902,571	40,144,541	3,397,076	3,468,087	3,636,660
Judiciary	32,644,220	34,449,557	37,228,289	770,663	1,391,964	1,459,775
Public Safety	64,318,608	66,801,285	70,360,625	6,502,099	14,641,989	15,116,035
Public Works	1,045,466	1,318,916	2,085,643	5,949,741	7,403,028	8,240,804
Health & Welfare	15,659,492	15,228,676	15,982,750	-	-	-
Culture & Recreation	13,391,316	14,733,061	15,389,875	-	-	-
Housing & Development	425,658	544,405	566,547	1,852,263	1,955,941	2,144,945
Insurance & Bonds	-	-	-	-	-	-
Other Gov. Services	5,505,471	7,062,416	6,801,322	(53)	639,791	465,000
Major Capital	-	-	-	-	-	-
Intergovernmental	3,767,016	3,643,584	3,125,901	7,375,015	350,000	-
Depreciation	-	-	-	-	-	-
Debt Service	2,300,901	2,913,301	2,282,415	-	-	-
Total Expenditures	171,759,587	183,597,772	193,967,908	25,846,805	29,850,800	31,063,219
Other Financing Uses:						
Transfers Out	16,900,141	8,408,797	9,124,691	11,569,057	4,252,039	4,662,475
Total Uses	188,659,728	192,006,569	203,092,599	37,415,861	34,102,839	35,725,694
Changes in Fund Balance	1,872,591	-	-	109,473	-	-

Funds highlighted in Red are considered Major Funds.

Fund 325			Other non-Major Funds			Total All Funds		
FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
311,611	-	-	487,392	501,679	490,000	174,764,792	173,767,764	184,141,324
73,761,714	130,293,755	44,132,201	1,783,843	1,600,000	1,600,000	102,786,275	158,293,755	73,260,286
-	-	-	-	-	-	876,830	1,070,000	850,000
-	-	-	1,591,757	1,226,060	1,225,856	3,812,452	3,536,060	3,475,856
910,431	-	-	15,827,460	4,770,481	3,268,004	19,132,919	6,608,131	5,375,654
-	-	-	11,169,804	16,465,781	15,864,381	24,955,269	30,466,454	29,364,615
-	-	-	1,528,030	963,100	1,248,100	6,364,516	5,428,100	6,199,100
(174,423)	-	-	(112,512)	34,550	78,050	(381,845)	1,059,550	2,128,050
50,000	-	-	23,947,190	27,453,893	29,608,746	25,347,400	28,138,893	30,488,746
74,859,333	130,293,755	44,132,201	56,222,962	53,015,544	53,383,137	357,658,607	408,368,707	335,283,631
-	-	-						
			29,165,870	12,506,186	9,037,166	30,647,212	13,556,186	10,087,166
59,254,477	69,535,839	78,063,733	25,825,037	96,700,436	109,055,900	282,283,929	166,236,275	187,019,633
134,113,810	199,829,594	122,195,934	111,313,869	162,222,166	171,476,203	670,589,748	588,161,168	532,390,430
-	-	-						
-	-	-	30,955,526	31,390,077	34,931,779	67,054,040	71,760,735	78,712,980
-	-	-	5,650,314	5,297,081	3,957,658	39,065,198	41,138,601	42,645,722
-	-	-	9,122,657	9,005,685	10,264,680	79,943,364	90,448,959	95,741,340
-	-	-	5,372,418	8,470,801	8,043,146	12,367,625	17,192,745	18,369,593
-	-	-	131,868	50,000	-	15,791,360	15,278,676	15,982,750
-	-	-	53,608	-	-	13,444,925	14,733,061	15,389,875
-	-	-	2,922,282	2,889,439	2,969,321	5,200,203	5,389,785	5,680,813
-	-	-	321,484	544,836	545,420	321,484	544,836	545,420
			-	4,051,679	-	5,505,418	11,753,886	7,266,322
18,230,684	117,172,610	93,464,873	32,858,781	108,165,411	108,815,779	51,089,466	216,161,004	202,280,652
46,347,287	82,656,984	28,731,061	-	-	-	57,489,319	86,650,568	31,856,962
-	-	-	768,545	734,176	1,048,420	768,545	734,176	1,048,420
-	-	-	656,230	-	-	2,957,132	2,913,301	2,282,415
64,577,971	199,829,594	122,195,934	88,813,713	161,422,166	170,676,203	350,998,076	574,700,332	517,803,264
-	-	-						
	-	-	2,514,864	800,001	800,000	30,984,062	13,460,837	14,587,166
64,577,971	199,829,594	122,195,934	91,328,577	162,222,166	171,476,203	381,982,138	588,161,169	532,390,430
10,281,362	-	-	19,328,577	-	-	32,248,718	-	-

CHANGES IN FUND BALANCE

The table below provides information on the budgeted use of fund balance during the current budget period. It shows estimated beginning fund balance as of July 1, 2018 (unaudited), budgeted revenues and expenditures for fiscal year 2019, and projected ending fund balance as of June 30, 2019.

Increases or decreases in fund balance of over 10% are explained herein:

- Sales Tax VI- As a capital project fund, residual project balances are re-appropriated each year for project completion. Therefore, the fund shows a decrease to fund balance of 100% as it is assumed that projects may be completed.
- Non-major capital project funds- As capital project funds, residual project balances are re-appropriated each year for project completion. Therefore, the funds show a decrease to fund balance of 100% as it is assumed that projects may be completed.

Table 1

Fund	Estimated Beginning Balance 6/30/19	Revenues	Expenditures	Estimated Ending Balance 6/30/20	Fiscal Year Percent Change	Increase (Decrease) in Fund Balance
General Fund	60,636,137	203,092,599	203,092,599	60,636,137	0.00%	-
Special Revenue Funds	23,377,055	35,725,694	35,725,694	23,377,055	0.00%	-
Capital Project Funds:						
Sales Tax VI	78,063,733	44,132,201	122,195,934	-	-100.0%	(78,063,733)
Non-Major Capital Funds	105,115,779	3,700,000	108,815,779	-	-100.0%	(105,115,779)

REVENUE ANALYSIS AND OVERVIEW

The County's major sources of revenue are discussed within this section. Except for property taxes, revenues are projected using the straight-line approach based on five-year historical information. Projections may be revised after consideration of regional and national economic conditions. Revenues based on the tax digest (i.e. real and personal property, motor vehicles, timber, etc.) are adjusted to the actual digest when received from the Chief Appraiser prior to millage rate adoption. Departments submit any legislated fee increases at the beginning of the budget process with their revenue projections. Revenues are classified in accordance with the Uniform Chart of Accounts as required by the Georgia General Assembly. The County's main revenue sources are property taxes and sales and use taxes, on an entity-wide basis.

Table 2 provides historical revenues for fiscal years 2015 through 2019 within the governmental funds' revenue categories.

Table 2

	Actual 2014	Actual 2015	Actual 2016	Actual 2017	Actual 2018	5 Year Average
Property Taxes	151,696,506	148,543,936	152,453,973	160,417,557	173,471,343	157,316,663
Local option sales tax	14,015,693	15,375,903	15,103,468	15,912,925	16,839,300	15,449,458
SPLOST	65,442,362	67,745,214	66,057,496	69,498,912	74,073,326	68,563,462
Other taxes	10,287,072	12,046,841	12,853,665	13,532,155	14,161,535	12,576,254
Penalties / interest	1,772,218	1,521,915	1,340,577	856,705	876,833	1,273,650
Licenses and permits	1,549,099	1,635,380	1,379,728	931,719	974,297	1,294,045
Intergovernmental	12,532,760	12,538,796	12,809,377	28,004,937	19,875,380	17,152,250
Charges for services	15,395,600	16,021,165	16,771,283	18,562,270	19,032,690	17,156,602
Fines and fees	6,474,114	5,673,323	5,642,375	5,466,323	6,129,120	5,877,051
Investment income	1,386,858	1,905,667	3,774,647	(1,203,382)	(417,022)	1,089,354
Other revenue	875,230	3,229,326	1,523,975	3,893,985	1,489,929	2,202,489
Transfers in	7,985,695	11,156,170	6,978,454	12,290,137	20,135,730	11,709,237
Bond issue/ leases	-	-	-	-	-	58,000
Total Revenues	289,413,207	297,393,636	296,689,018	328,164,243	346,642,461	311,718,513

Actual data from governmental fund data in CAFR D-7

REVENUE SOURCES AND TRENDS

TAXES:

Property and Local sales tax revenues account for 87% of the FY2019 General Fund budgeted revenue, with the majority of revenue derived from property taxes, driven by the tax digest. The tax digest is an annual valuation process for real, personal, motor vehicles, motor homes, and timber located within the county. It is prepared by the Board of Assessors' Chief Appraiser, and is submitted to the State of Georgia each year. It represents the County's annual tax levy. Property tax revenues are budgeted based on the property tax digest received each June. The remaining tax revenues are projected using the straight-line approach based on five-year historical information and economic trends. The tax millage rate has remained constant from 2014 into 2019. However, the increase in property values has proven beneficial to the revenue stream providing a combined $8.1 million-dollar increase over 2016 revenues. Another major tax revenue, Intangible taxes, which has remained stagnant in recent years, saw an increase with the economic recovery. The other major tax revenues, the Local Option Sales Tax (LOST) and Special Purpose Local Option Sales Tax (SPLOST), which are distributed between the county and municipalities based on negotiated formulas, have shown increases with the growth of tourism within Chatham County.

PROPERTY TAXES - TAX DIGEST

The Chief Appraiser is responsible for receiving returns while fairly and impartially assessing property. Property Taxes are the County's largest revenue source and are billed in semi-annual installments by the Chatham County Tax Commissioner. Table 3 presents a five-year tax levy for the General Fund, the Special Service District, and the Chatham Area Transit Authority. During this period, the Consolidated (General Fund) digest increased because of property values rising. The digest saw an increase of 17.32% from 2015 through 2019. The Special Service District saw an increase from 2015 to 2019 of 10.99%. A portion of this increase was the result of a millage increase in 2017 to cover Hurricane Matthew expenditures, public

safety costs and increased property values. Overall, the county has experienced a combined increase of 17.31% in tax digest value.

Table 3

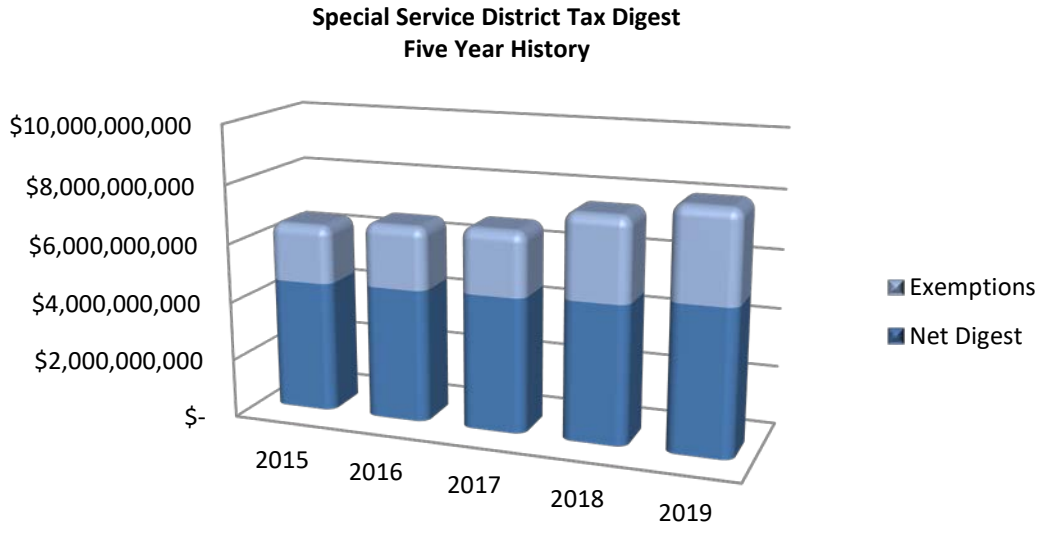
GENERAL FUND	2015	2016	2017	2018	2019
Real & Personal	14,174,485,269	14,625,620,238	15,314,881,325	16,614,200,156	17,778,831,255
Motor Vehicles	371,546,315	269,698,055	194,638,701	147,414,349	122,870,857
Mobile Homes	26,223,266	24,668,693	25,627,575	24,378,236	25,490,238
Timber	3,297,767	324,497	1,430,524	668,222	2,036,488
Gross Digest	14,575,552,617	14,920,311,483	15,536,578,125	16,786,660,963	17,929,228,838
Less M&O Exemptions	(3,163,364,651)	(3,262,882,048)	(3,392,198,624)	(4,110,824,769)	(4,540,790,811)
Net M&O Digest	11,412,187,966	11,657,429,435	12,144,379,501	12,675,836,194	13,388,438,027
State Forest Land Assistance Grant Value	5,006,182	4,970,554	4,995,210	2,194,736	-
Adjusted Net M&O Digest	11,417,194,148	11,662,399,989	12,149,374,711	12,678,030,930	13,388,438,027
Gross M&O Millage	12.844	12.857	12.792	12.83	12.83
Less Rollbacks	-1.301	-1.314	-1.249	-1.287	-1.287
Less SPLOST Repurposing					
Net M&O Millage	11.543	11.543	11.543	11.543	11.543
Net Taxes Levied	131,788,672	134,619,083	140,240,232	146,342,511	154,542,740
Net Taxes $ Increase	5,207,431	2,830,411	5,621,149	6,102,279	8,200,229
Net Taxes % Increase	4.11%	2.15%	4.18%	4.35%	5.60%
SPECIAL SERVICE DISTRICT					
Real & Personal	6,303,341,463	6,576,001,674	6,726,964,732	7,512,119,089	8,021,343,038
Motor Vehicles	152,998,102	111,013,649	80,480,572	58,110,777	50,305,341
Mobile Homes	12,046,424	11,369,699	11,686,978	11,100,278	12,139,888
Timber	555,438	115,204	600,303	370,485	971,568
Gross Digest	6,468,941,427	6,698,500,226	6,819,732,585	7,581,700,629	8,084,759,835
Less SSD Exemptions	(2,008,305,510)	(2,166,132,690)	(2,219,238,849)	(2,872,014,895)	(3,131,070,448)
Net SSD Digest	4,460,635,917	4,532,367,536	4,600,493,736	4,709,685,734	4,953,689,387
State Forest Land Assistance Grant Value	2,593,867	2,620,041	2,645,262	1,857,585	-
Adjusted Net SSD Digest	4,463,229,784	4,534,987,577	4,603,138,998	4,711,543,319	4,953,689,387
Gross SSD Millage	5.088	5.139	6.048	6.091	6.047
Less Rollbacks	-0.958	-1.009	-1.058	-1.101	-1.136
Net SSD Millage	4.130	4.130	4.990	4.990	4.911
Net Taxes Levied	18,433,139	18,729,499	22,969,664	23,510,601	24,718,910
Net Taxes $ Increase	219,359	296,360	4,240,165	540,938	1,208,309
Net Taxes % Increase	1.20%	1.61%	22.64%	2.36%	5.34%
TOTAL COUNTY					
Total County Value	15,880,423,932	16,197,387,566	16,752,513,709	17,389,574,249	4,953,689,387
Total County Taxes Levied	150,221,811	153,348,582	163,209,896	169,853,112	24,718,910
Net Taxes $ Increase	5,426,790	3,126,771	9,861,314	6,643,216	1,208,309
Net Taxes % Increase	3.7%	2.1%	6.4%	4.1%	5.26%

CHATHAM AREA TRANSIT	2015	2016	2017	2018	2019
Real & Personal	11,549,113,891	11,911,705,297	12,449,496,383	13,554,147,294	14,471,221,139
Motor Vehicles	292,145,535	211,618,135	154,167,145	111,925,342	93,571,939
Mobile Homes	15,055,600	14,212,983	14,633,094	13,910,118	15,071,972
Timber	555,438	159,458	600,303	370,485	1,180,396
Gross Digest	11,856,870,464	12,137,695,873	12,618,896,925	13,680,353,239	14,581,045,446
Less Transit Exemptions	(2,742,504,182)	(2,885,597,571)	(2,986,215,664)	(3,675,373,232)	(4,039,537,168)
Net Transit Digest	9,114,366,282	9,252,098,302	9,632,681,261	10,004,980,007	10,541,508,278
State Forest Land Assistance Grant Value	4,594,947	4,639,698	4,661,270	1,857,585	-
Adjusted Net Transit Digest	9,118,961,229	9,256,738,000	9,637,342,531	10,006,837,592	10,541,508,278
Gross Transit Millage	1.000	1.000	1.150	1.150	1.150
Less Rollbacks	-	-	-	-	-
Net Transit Millage	1.000	1.000	1.150	1.150	1.150
Net Taxes Levied	9,118,961	9,256,738	11,082,944	11,507,863	12,122,735
Net Taxes $ Increase	380,306	137,777	1,826,206	424,919	614,871
Net Taxes % Increase	4.35%	1.51%	19.73%	3.83%	5.34%

The Transit District is included in Table 3 because taxes levied are for the benefit of Chatham Area Transit Authority, a component unit of the County.

The following charts outline the General Fund and Special Service District's Consolidated 2019 tax digests and 5-year history highlighting the gross property tax digest, which is the total of the net plus exemptions.





SPLOST REVENUE:

Special Purpose Local Option sales taxes (SPLOST) are the primary revenue source for the County's capital project funds. The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. Several factors determine the length of time that a SPLOST may be imposed. In general, the tax may be levied for up to five years. If the county and municipalities enter into an intergovernmental agreement, the tax may be imposed for six years. Chatham County held its first referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989.The actual cash receipt period was December 31, 1985 through November 30, 1989 with revenues collected under this referendum at $92.2 million. Legislation provided for imposition of the tax for another four (4) years. Again, via local referendum, the tax was extended for four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled $111.0 million. Revenues received from this special purpose sales tax levy in combination with state funding were used to construct roads, streets and bridges in Chatham County. Since then, additional SPLOST funds were approved by referendum with the latest beginning collections in October 2014. SPLOST funds are now used for roads, drainage, recreation, cultural, and capital building projects. Original revenue estimates for the SPLOST funds are prepared before the referendum. The revenues are based on historical trend data and a review of local economic trends. Once the revenue estimates are established, the County and municipalities within the county work together to determine which projects should be included in the funding.

PENALTIES AND INTEREST REVENUES:

This revenue category represents penalties and interest collected on delinquent real and personal property tax payments by the County Tax Commissioner. Fiscal Year 2019 maintains the categories revenue share at 0.4% in the General Fund and 0.7% in the SSD Fund. Budget estimates are based on a review of historical collections and delinquent property tax accounts.

LICENSE AND PERMIT REVENUES:

These revenues are from marriage licenses, pistol permits and motor vehicle penalties. This revenue source comprises 0.4% of the total General Fund revenue budget and 4.4% of SSD Fund revenue budget. Revenues are projected based on historical collections and a review of local economic conditions including analysis of any new business locations.

INTERGOVERNMENTAL REVENUE:

Intergovernmental revenues are revenues from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes.

CHARGES FOR SERVICES:

These revenues include court fees, commissions, charges for housing prisoners, recreation fees, and charges to other funds for indirect costs. Indirect costs are based on the Indirect Cost Allocation study which is updated annually. Other revenues are based on historical experience. These revenues account for 6.6 percent of the General Fund revenue budget and .8% of the SSD Fund revenue budget.

FINE AND FORFEITURE REVENUES:

Fines and fees from the courts are recorded in this category. The Restricted Court Fees & Accounts Special Revenue Fund accounts for legally restricted court collections for victim witness fees, drug surcharge fees, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained steady in recent years.

INTEREST REVENUES:

Investment income includes monies derived from the investment of assets. This is less than 1% of General Fund revenue estimates. Revenues for this category have been increasing due to increased available funds as a result of increasing the required fund balance reserve.

MISCELLANEOUS REVENUE:

Miscellaneous revenue are revenues received that are not otherwise classified. Estimates are budgeted for known events.

OTHER FINANCING SOURCES:

Interfund transfers and loans are budgeted in this category. Transfers include support for the Health Insurance, Risk management, Solid waste funds, the Special Service district capital as well as others.

OTHER FACTS RELATED TO THE COUNTY'S PROPERTY TAXES

Millage Value for Chatham County Government. One mill is the equivalent of $1 of tax for each $1,000 of assessed value of a resident's home. Assessed value for homeowners is derived by multiplying 40% times the estimated fair market value of the property. If a resident has a home with the estimated fair market

value of $100,000, the assessed value is $40,000 (100,000 x 40%).A $12,000 Homestead Exemption (HE) is applied to the $40,000 value. Table 4 calculates county taxes of a home with a market value of $100,000.

Table 3

SAMPLE MILLAGE VALUE CALCULATION

TAX YEAR 2019		
	Millage Rate	Value
Estimated market value of home		$100,000
Assessment factor		40%
Assessed value (40%)		$40,000
Less homestead exemption (county)		($12,000)
Difference		$28,000
County taxation		
Consolidated - General Fund	11.543	$323.20
Unincorporated area - SSD	4.99	$139.72

TAX REDUCTION FACTORS

Residents of Chatham County who own and occupy a home and the land it rests on are eligible for an exemption. Property owners can claim only one homestead exemption, in which case must be on their primary residence. Rental property does not qualify. All exemptions, once approved, are automatically renewed each year until eligibility changes. Exemptions include but are not limited to the following:

- **Homestead Exemption:** The homeowner's tax bill is reduced because of an increase to the homestead exemption. The homeowner's tax bill can be further reduced due to several types of additional exemptions allowed. This budget document does not address other taxing levies for the other municipalities in Chatham County.
- **Freeport Exemption:** ***Freeport*** is the general term used for the exemption of ad valorem tax on inventories as defined by Georgia law. The law offers manufacturers, distributors, wholesalers and warehouse operations an attractive inventory tax exemption on three classes of property. Chatham County exempts 100% on all classes of certain business inventory from property taxation.
- **The Property Taxpayer's Bill of Rights:** This law, which took effect on January 1, 2000, calls for a mandatory rollback in the millage rate whenever the tax digests increase. The stated aim is to prevent creeping tax bills. If elected officials propose to adopt a millage rate greater than the mandatory rollback rate, they must hold three public meetings - at times when the most constituents can attend - to explain why the tax hike is necessary and vote publicly for or against it. The law also shifts the burden of proof from the homeowner to the local government in the appeals process; requires the county assessor's office to provide a written explanation to homeowners as to why their taxes went up; and allows taxpayers going through the appeal to name the time of their hearing before the Board of Equalization. The law also calls on taxing bodies to cover the legal fees of any homeowner who receives a 15 percent reduction or greater in their assessment and allows taxpayers going through the appeals process the right to record the hearing.
- **The Stephens-Day Bill:** This law, which took effect on January 1, 2001, grants each Chatham County homeowner a homestead exemption from all Chatham County ad valorem taxes and is a homestead exemption that is equal to the difference between the current year fair market value

and the adjusted base year value (property's value in the year prior to the homestead application plus any improvements since the year of the application). This exemption does not apply to improvements added to the property after January 1 of the base year. In addition, it does not apply to taxes to pay interest on and to retire bonded indebtedness of the County. The exemption is renewed automatically from year to year if the homeowner occupies the residence as a homestead.

LONG RANGE FINANCIAL PLANS

Projected 5 – Year Statement of Revenues and Expenditures - General Fund

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided to County management and elected officials. Assumptions are based on both historical trend and current economic conditions.

Tax Revenues: Tax revenues were projected based on the projected expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate accessed to individual properties was held constant at 11.543 during the projected fiscal years.

Digest Growth: To smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three-year rolling average was used for each subsequent year. As a result, the digest growth rate adopted in FY2020 was 5.8% and 4.89%, 5.07%, 4.89%, and 4.95% respectively in years 2 through 5.

Other Revenue Categories: A pre-audit review of FY 2019 year to date revenue collections was performed on all revenues within the fund. Year one projections were adjusted to closely reflect the FY 2019 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure. Specific adjustments by expenditure category were included as follows:

General Government:

- Increased costs for employee medical expense.
- Salaries included a living wage adjustments for all full-time employees and an adjustment to the Law Enforcement pay plan.

Health and Welfare:

- Mosquito Control: Warehouse Supplies costs are anticipated to continue to increase. These cost increases are primarily attributable to historical trends, increased pesticide costs, as well as rising concerns associated with Chikungunya, Zika, and West Nile viruses carried by humans and spreadable by mosquitos.

Table 5 depicts the annual growth rate applied to various expenditure categories:

Table 4

Expenditure Category	Annual Growth Rate			
	2021	2022	2023	2024
Salary, FICA, and Pension[1]	1.00%	2.00%	2.00%	2.00%
Insurance and OPEB	1.00%	1.00%	1.00%	1.00%
Purchased services[2]	4.00%	4.00%	4.00%	4.00%
Supplies[2]	0.50%	0.50%	0.50%	0.50%
Equipment/capital outlay[2]	2.00%	2.00%	2.00%	2.00%
Interfund/interdepartmental charges[2]	0.00%	0.00%	0.00%	0.00%
Other expenditures[2]	0.00%	0.00%	0.00%	0.00%
Debt service[3]	Varies – Use Debt Service schedule			
Transfers out	0.00%	0.00%	0.00%	0.00%

Notes:

1. The annual growth rate for this category of expenditures is based on potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services.
3. The annual growth rate for Debt Service is based on scheduled principal and interest payments as the organization's various debt agreements.

Table 6 below, represents the projection of revenue and expenditures over the next five years.

Table 5

	Adopted FY2020	Projected FY2021	Projected FY2022	Projected FY2023	Projected FY2024
REVENUES					
Property Taxes	160,123,015	163,056,726	165,309,484	168,780,983	171,706,520
Other Taxes	19,400,000	19,594,000	19,789,940	19,987,839	20,187,716
Comm., Penalties, Etc.	825,000	833,250	841,583	849,998	858,497
Licenses & Permits	750,000	757,500	765,075	772,725	780,452
Intergovernmental	2,107,650	2,128,727	2,150,015	2,171,514	2,193,229
Charges For Services	13,209,434	13,341,528	13,474,945	13,609,692	13,745,788
Fines & Fees	3,827,500	3,865,775	3,904,433	3,943,477	3,982,911
Investment Earnings	2,000,000	500,000	500,000	500,000	500,000
Other Revenue	600,000	550,000	550,000	550,000	550,000
Other Financing Sources	250,000	250,000	250,000	250,000	250,000
Subtotal of Revenues	203,092,599	204,877,506	207,535,475	211,416,228	214,755,113

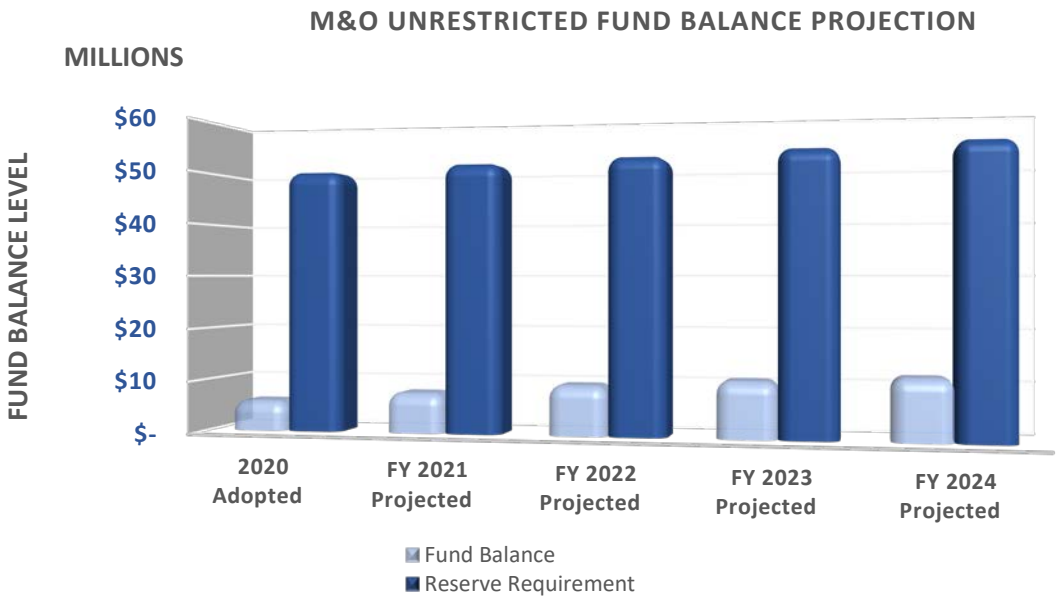
	Adopted FY2020	Projected FY2021	Projected FY2022	Projected FY2023	Projected FY2024
EXPENDITURES					
General Government	40,144,541	40,511,247	41,120,974	41,742,330	42,375,570
Judiciary	37,228,289	37,606,485	38,222,276	38,851,390	39,494,131
Public Safety	70,360,625	71,295,536	72,656,489	74,050,678	75,479,047
Public Works	2,085,643	2,099,073	2,115,290	2,131,959	2,149,094
Health & Welfare	15,982,750	16,065,783	16,170,189	16,277,113	16,386,622
Culture & Recreation	15,389,875	15,464,663	15,580,453	15,698,745	15,819,596
Housing & Development	566,547	570,127	576,358	582,707	589,174
Other Gov. Services	6,801,322	6,865,147	6,929,610	6,994,718	7,060,477
Intergovernmental	3,125,901	3,125,901	3,125,901	3,125,901	3,125,901
Debt Service	2,282,415	1,858,589	1,803,022	1,200,347	1,198,092
Other Financing Uses	9,124,691	9,124,691	9,124,691	9,124,691	9,124,691
Subtotal of Expenses	203,092,599	204,587,242	207,425,253	209,780,579	212,802,395
Fund Balance added (used)	-	290,264	110,222	1,635,649	1,952,718
Digest Revenue calculation:					
Prior Year Tax Digest Total	12,851,218,394	13,201,478,973	13,940,761,795	14,303,221,602	14,374,737,710
Digest Growth Rate	4.71%	5.60%	2.60%	0.50%	2.10%
Net Tax Digest	13,456,510,781	13,940,761,795	14,303,221,602	14,374,737,710	14,676,607,202
Tax rate	11.543	11.543	11.400	11.500	11.500
Projected Digest revenue	$ 155,328,504	$ 160,918,213	$ 163,056,726	$ 165,309,484	$ 168,780,983
Value of One Mil	13,940,762	14,303,222	14,374,738	14,676,607	14,931,002
Revenue Change	8,533,542	2,138,513	2,252,757	3,471,499	2,925,537

Unrestricted Fund Balance – General Fund M & O

	2020 Adopted	FY 2021 Projected	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected
Beginning Fund Balance, unrestricted	$ 52,295,184	$52,295,184	$ 52,585,449	$ 52,695,670	$ 54,331,319
Changes:					
Projected additions (use) of fund balance	-	290,264	110,222	1,635,649	1,952,718
Ending Fund balance, unrestricted	52,295,184	$ 52,585,449	$ 52,695,670	$ 54,331,319	$ 56,284,037
Reserve requirement - 3 months					

Figure 3 represents the General Fund unrestricted fund balance projections through fiscal year 2024.

Figure 1



Projected 5 – Year Statement of Revenues and Expenditures – Special Service District

Tax Revenues: Tax revenues were projected based on the anticipated expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate accessed to individual properties was held at 4.99 in year 1 through year 5.

Digest Growth: To smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three-year rolling average was used for each subsequent year. The actual digest growth rate for FY2020 was 5.14%. Moving forward the growth was anticipated at 1.2% for each year 2-5.

Other Revenue Categories: A pre-audit review of FY 2019 revenue collections was performed on all revenue sources within the fund. Year one projections were adjusted to closely reflect the FY 2019 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure. Specific adjustments by expenditure category were included as follows:

General Government:

- $3 million for Public works vehicles and equipment.

Table 6 depicts the projected annual growth rate applied to various expenditure categories:

Table 6

Expenditure Category	Annual Growth Rate			
	2020	2021	2022	2023
Salary, FICA, and Pension[1]	1.00%	2.00%	2.00%	2.00%
Insurance and OPEB	1.00%	1.00%	1.00%	1.00%
Purchased services[2]	4.00%	4.00%	4.00%	4.00%
Supplies[2]	0.50%	0.50%	0.50%	0.50%
Equipment/capital outlay[2]	2.00%	2.00%	2.00%	2.00%
Interfund/interdepartmental charges[2]	0.00%	0.00%	0.00%	0.00%
Other expenditures[2]	0.00%	0.00%	0.00%	0.00%
Transfers out	1.00%	2.00%	2.00%	2.00%

Notes:

1. The annual growth rate for this category of expenditures is based on potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services.

Table 7 depicts the projected revenue and expenditures within the Special Service District through fiscal year 2024.

Table 7

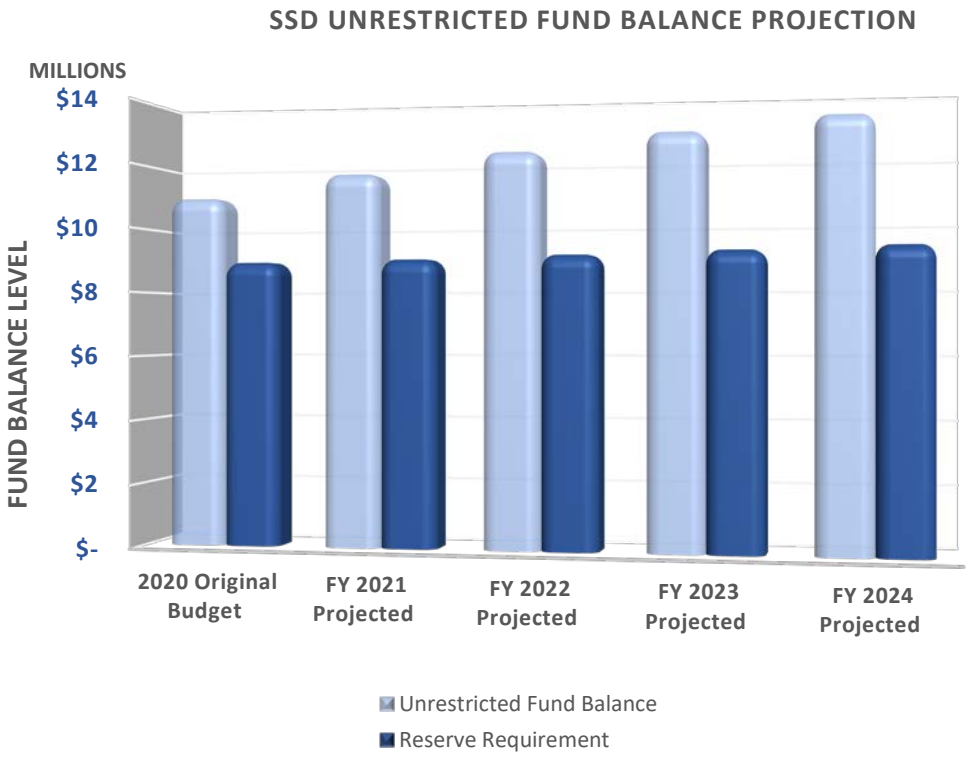
	Adopted FY2020	Projected FY2021	Projected FY2022	Projected FY2023	Projected FY2024
REVENUES					
Property Taxes	23,528,309	23,718,639	24,003,263	24,291,302	24,582,798
Other Taxes	8,128,085	8,209,366	8,291,460	8,374,375	8,458,119
Comm., Penalties, Etc.	25,000	25,250	25,503	25,758	26,016
Licenses & Permits	1,500,000	1,515,000	1,530,150	1,545,452	1,560,907
Intergovernmental	-	-	-	-	-
Charges For Services	290,800	293,708	296,646	299,612	302,608
Fines & Fees	1,123,500	1,134,735	1,146,082	1,157,543	1,169,119
Investment Earnings	50,000	500,000	500,000	500,000	500,000
Other Revenue	280,000	550,000	550,000	550,000	550,000
Other Financing Sources	800,000	800,000	800,000	800,000	800,000
Subtotal of Revenues	35,725,694	36,746,698	37,143,104	37,544,042	37,949,567
EXPENDITURES					
General Government	3,636,660	3,651,977	3,676,342	3,701,195	3,726,549
Judiciary	1,459,775	1,472,703	1,490,173	1,508,150	1,526,653
Public Safety	15,116,035	15,262,590	15,511,426	15,765,085	16,023,667
Public Works	8,240,804	8,365,169	8,542,996	8,725,234	8,912,018
Health & Welfare	-	-	-	-	-
Housing & Development	2,144,945	2,152,611	2,165,975	2,179,597	2,193,481
Other Gov. Services	465,000	465,000	465,000	465,000	465,000
Intergovernmental	-	-	-	-	-
Other Financing Uses	4,662,475	4,662,475	4,662,475	4,662,475	4,662,475
	3,636,660	3,651,977	3,676,342	3,701,195	3,726,549
Subtotal of Expenses	35,725,694	36,032,525	36,514,387	37,006,736	37,509,843
Fund Balance added (used)	-	714,173	628,717	537,306	439,724

Digest Revenue calculation:					
Prior Year Tax Digest Total	4,953,689,387	5,208,309,021	5,270,808,730	5,334,058,435	5,398,067,136
Digest Growth Rate	5.14%	1.20%	1.20%	1.20%	1.20%
Net Tax Digest	5,208,309,021	5,270,808,730	5,334,058,435	5,398,067,136	5,462,843,941
Tax rate	4.910	4.500	4.500	4.500	4.500
Projected Digest revenue	$ 25,572,797	$ 23,718,639	$ 24,003,263	$ 24,291,302	$ 24,582,798
Value of One Mil	5,208,309	5,270,809	5,334,058	5,398,067	5,462,844
Revenue Change	853,887	(1,854,158)	284,624	288,039	291,496

Unrestricted Fund Balance Projection

	FY 20 Adopted	FY 21 Projected	FY 22 Projected	FY 23 Projected	FY 24 Projected
Beginning Fund Balance, unrestricted	$ 10,958,014	$ 10,958,014	$ 11,672,187	$ 12,300,904	$ 12,838,210
Changes:					
Projected additions (use) of fund balance	-	714,173	628,717	537,306	439,724
Less Non-spendable and Restricted					
Ending Fund balance, unrestricted	$ 10,958,014	$ 11,672,187	$ 12,300,904	$ 12,838,210	$ 13,277,934
Reserve requirement - 3 months	*8,931,424*	*$ 9,008,131*	*$ 9,128,597*	*$ 9,251,684*	*$ 9,377,461*

Figure 3 represents the Special Service District's unrestricted fund balance projections through fiscal year 2024.



COMPARISON OF PRESENTATION OF FUNDS

Adopted Budget Book to Comprehensive Annual Financial Report

When comparing fund presentations between the County's Adopted Budget Book and its Comprehensive Annual Financial report, several differences should be noted:

- The County's Comprehensive Annual Financial Report presents audited financial statements for the Chatham County Health Department and the Live Oak Public Library System. These entities are discretely presented component units of the County and Chatham County Area Transit. The County does not set budgets for these entities.
- The Comprehensive Annual Financial Report provides audited information on the County's Pension Trust Fund and OPEB Trust Fund. The budget document does not provide information on the Trust Funds since no budgets are adopted.
- The definition of major funds in the Adopted Budget Document differs from the definition of major funds under GASB Statements. Therefore, the level of presentation in the two documents varies across funds.
- No budget is shown for the Matthew, Irma, and Capital Replacement Internal Service Funds, which are presented in the CAFR as a separate fund.

FINANCIAL STRUCTURE

In accordance with Generally Accepted Accounting Principles (GAAP), the Chatham County's accounting structure is comprised of a number of separate fiscal entities known as funds. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain County functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Such funds are established to separate specific activities or objectives of a government in conformity with special regulations, restrictions, or limitations. Each fund receives revenue from different sources that must balance with its expenditures.

There are seven fund types that are grouped into three categories; however, a government is not required to use each individual fund type. Chatham County utilizes six fund types that are categorized as follows:

Governmental Funds - Governmental funds are used to account for all or most of a government's general activities. Chatham County maintains General, Special Service District, Special Revenue, Debt Service and Capital Project Funds.

General Fund - The General Fund is the Chatham County's general operating fund and is used to account for all financial transactions except those required to be accounted for in another fund. Principal sources of revenue are property taxes, licenses and permits. Primary expenditures are for general government, judiciary, public safety, public service, traffic and transportation, parks and recreation, planning and urban development, and debt service. The General Fund budget is appropriated and presented in this document.

Special Revenue Funds - Special Revenue Funds are used to account for and report proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The term proceeds of specific revenue sources establish that one or more

specific restricted or committed revenues should be the foundation for a special revenue fund, and that revenue should be expected to continue to comprise a substantial portion of the inflows reported in the fund. Examples specific to Chatham County are the Special Service District Fund, Hotel Motel Tax, Street Lighting Fund, Confiscated Revenue, Land Disturbing Activities, Emergency Telephone System (E911), Inmate welfare, and Restricted Court fees.

Special Revenue Funds are included in this budget document in limited form highlighting revenues and expenditures in summary format only.

Debt Service Funds - Debt service funds account for the resources accumulated and payments made for principal and interest on long-term debt.

Capital Project Funds - Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and equipment. These funds are *not* used for construction financed by a proprietary or trust fund. The primary sources of monies in these funds are proceeds of general obligation bonds, Special Local Option Sales Tax, federal and state grants, property taxes, transfers from special revenue funds, and contributions and settlements from private sources. Examples specific to Chatham County include the Sales Tax I, II, III, IV, V, VI funds and the Capital Improvement Fund. Budgets are prepared for each individual project, but not annually at the fund level and therefore are not included in this document. Information on individual capital projects can be found in the Capital Improvement Plan section of this book.

Enterprise Funds- Enterprise Funds are used to account for activities that are financed and operated in a manner similar to business enterprises wherein all costs are recovered primarily through user charges or fees. The County has four Enterprise Funds and all are appropriated and included in this document. Examples of Enterprise Funds specific to the County include the Sewer Fund, the Solid Waste Management Fund, Building Safety & Regulatory Services Fund, and the Parking Garage Fund.

LEGAL DEBT MARGIN AND DESCRIPTION OF LONG-TERM CHANGES IN FUND OBLIGATIONS

The present constitutional limit on direct general obligation bonds for Chatham County is the amount equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. The unused legal debt margin is computed below:

Assessed Valuation

	2015	2016	2017	2018	2019
Assessed Valuation minus exemptions	11,412,187,966	11,657,429,435	12,144,379,501	12,675,836,194	13,388,438,027
Legal Debt Limit (10% of Assessed Valuation)	1,141,218,797	1,165,742,944	1,214,437,950	1,267,583,619	1,338,843,803
General Obligation Bond debt	-	-	-	-	-
Legal Debt Margin	1,141,218,797	1,165,742,944	1,214,437,950	1,267,583,619	1,338,843,803

The Constitutional debt limitation applies to all general obligation bonds authorized. Additional general obligation bonds may be authorized to be issued if so approved by a majority of those voting in an election held for that purpose. Chatham County has no general obligation bonds authorized.

LONG TERM OBLIGATIONS

Chatham County has a number of long-term debt obligations. FY2020 principal and interest payments for the County's long-term obligations by fund are:

Long-term Obligation	Balance July 1, 2019	Annual Principal and Interest	Retirement Balance
Radio/ Console Upgrade	1,868,006	655,730	1,212,276
General Obligation Series 2014 DSA Bonds	6,500,000	1,025,563	5,474,437
General Obligation Series 2009 DSA Bonds	1,560,000	167,341	1,392,659
General Obligation Series 2005A DSA Bonds	720,000	756,000	-
Cybersecurity Products	407,047	101,761	305,286
Total Debt Service	**11,055,053**	**2,706,395**	**8,384,286**

A description of each of these obligations is shown:

THE RADIO AND CONSOLE UPGRADE PROJECT (LEASE PURCHASE)

Master Equipment Lease/Purchase Agreement, dated May 14, 2015 between Banc of America Public Capital Corp, as Lessor, and Board of Commissioners of Chatham County, as Lessee, for Equipment described as Radio and Communication Systems. Terms are 28 equal payments of $163,932.57 beginning August 14, 2015 and every 4 months thereafter with a final payment of $109,288.39 on May 14, 2022. The Contract Rate is 1.49378% per annum. As of June 30, 2019 the outstanding debt is $1,868,006.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING AND IMPROVEMENT BONDS (CHATHAM COUNTY PROJECTS), SERIES 2014

The Series 2014 DSA bonds were issued on October 3, 2014 to advance refund the Series 2005 DSA bonds issued on June 29, 2005, to advance refund the DSA Series 1993 bonds. The bond refunding provides a net PV (Present Value) savings of $1,003,285 for additional capital project needs. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement dated October 3, 2014. The bonds pay interest of 2.375% through the maturity date, with a final maturity on January 1, 2026. As of June 30, 2019 the bonds outstanding total is $6,500,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2009, $2.4 MILLION

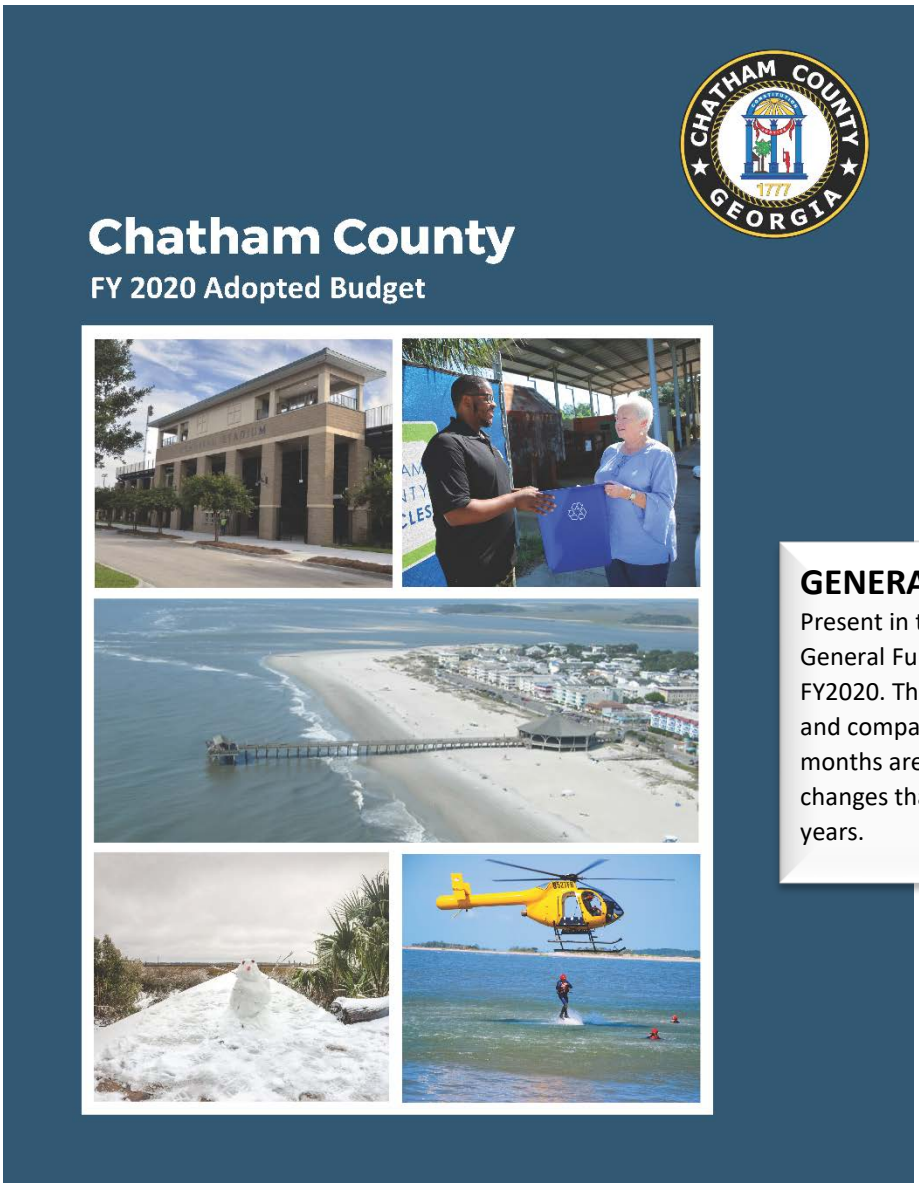
The Series 2009 DSA bonds were issued on August 20, 2009 to provide funding for the Chatham County Union Mission Project. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest of 3.810%. Final maturity occurs July 1, 2029. As of June 30, 2019, the bonds outstanding total is $1,560,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING BONDS, SERIES 2005A

The Series 2005A DSA bonds were issued November 3, 2005 to partially refund the DSA Series 1999 bonds. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest between 3% and 5%, depending on the maturity date, with a final maturity date on January 1, 2020. As of June 30, 2019 the bonds outstanding totaled $720,000.

THE CYBERSECURITY PRODUCTS (LEASE PURCHASE)

Equipment Lease/Purchase Agreement, dated November 15, 2018 between CDW Government LLC as Lessor and Board of Commissioners of Chatham County as Lessee, for equipment described as cybersecurity products. Terms are five equal payments of $107,761.70 beginning December 15, 2019 and commencing on December 15, 2022. As of June 30, 2019 the outstanding debt is $407,047.



GENERAL FUND M & O

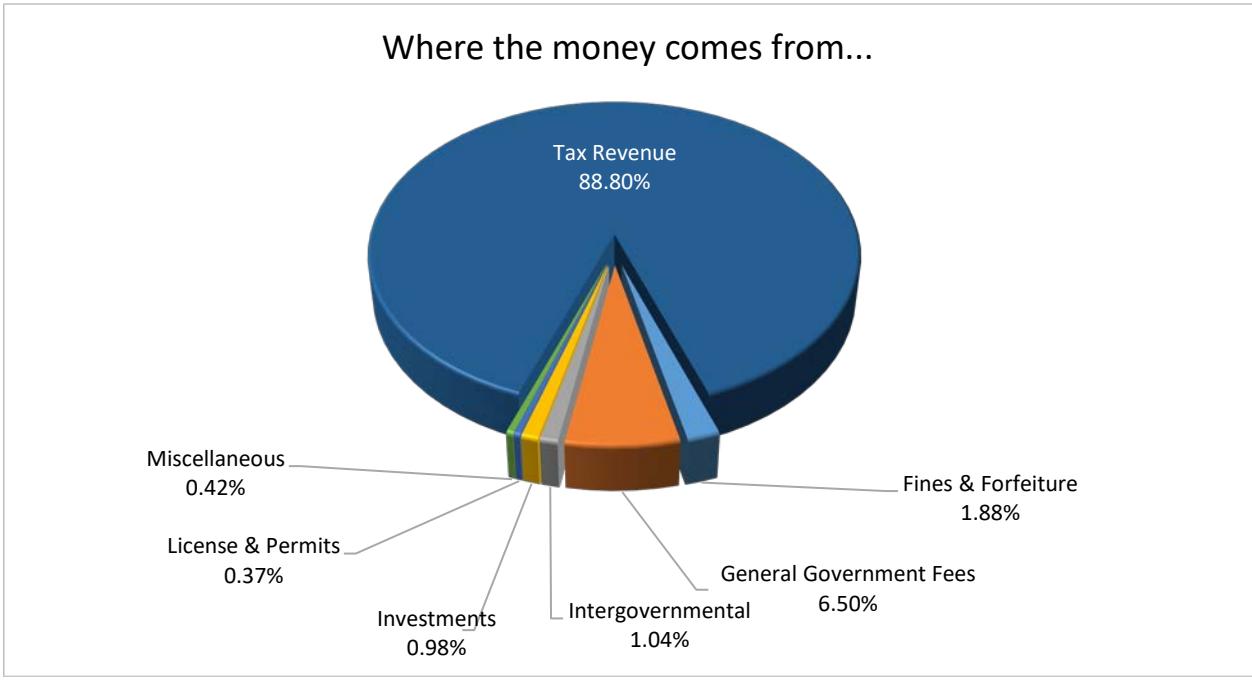
Present in this section is the adopted General Fund balanced budget for FY2020. The revenues, expenditures, and comparisons for the previous 12 months are illustrated to show changes that occurred between fiscal years.



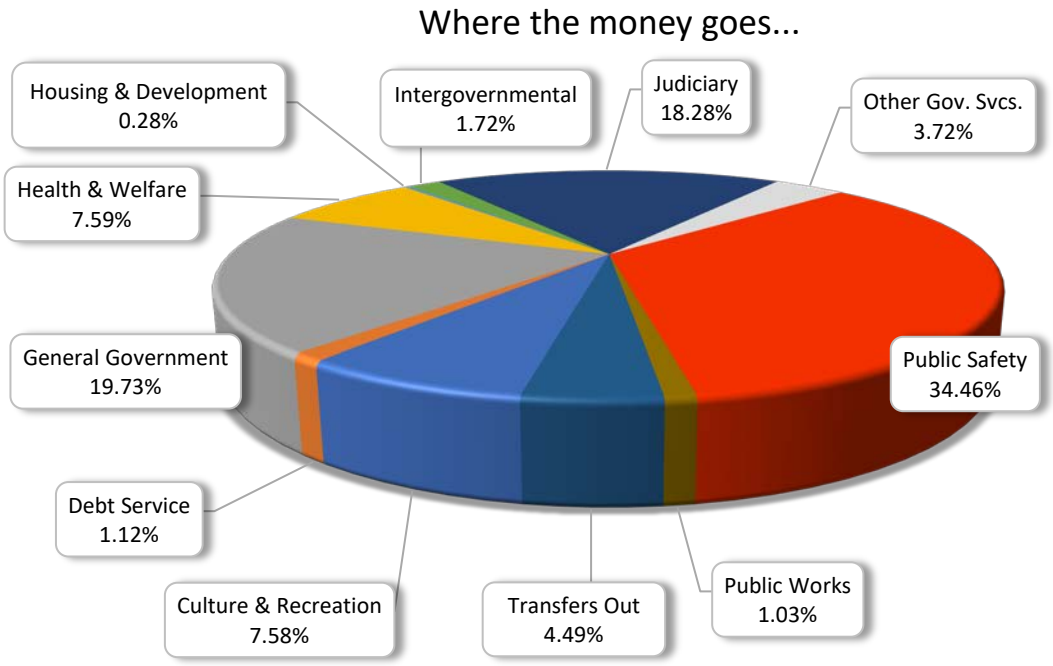
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The County's largest operating fund is the General Fund. The General Fund accounts for all functions not required to be accounted for in another fund either by State guidelines and/or other restrictions. The County levies a millage County-wide to support the General Fund's operations.

A summary of General Fund Revenues and expenditures as classified by function are illustrated below.



General Fund M & O Revenues	
Tax Revenue	180,348,015
License & Permits	750,000
Intergovernmental	2,107,650
General Government Fees	13,209,434
Fines & Forfeiture	3,827,500
Investment Revenue	2,000,000
Miscellaneous Revenue	850,000
Grand Total	**203,092,599**



Government Function	FY20 Adopted Budget
General Government	40,071,568
Judiciary	37,122,720
Public Safety	69,985,322
Public Works	2,085,643
Health & Welfare	15,405,890
Culture & Recreation	15,389,875
Housing & Development	566,547
Debt Service	2,282,415
Intergovernmental	3,501,204
Other Government Services	7,556,724
Transfers Out	9,124,691
Total	**$ 203,092,599**

Table 9 below shows a two-year comparison of revenues and expenditures for the General Fund by major category. Each category is shown as a percentage of the total.

The adopted General Fund budget appropriates over $203 million to fund expenditures.

Presented in table 9 below is a recap of revenue and expenditure changes for the General Fund by major category for FY2020 and as compared to FY2019.

Table 9

Revenue Category	FY2020 Adopted	FY 2019 Adopted	$ Difference + or (-)	% Difference + or (-)
Taxes	180,348,015	170,440,046	9,907,969	5.81%
License & Permits	750,000	810,000	(60,000)	-7.41%
Intergovernmental	2,107,650	1,837,650	270,000	14.69%
Charges for Services	13,209,434	13,713,873	(504,439)	-3.68%
Fines & Forfeitures	3,827,500	3,345,000	482,500	14.42%
Investment Revenue	2,000,000	1,000,000	1,000,000	100.00%
Miscellaneous Revenue	600,000	610,000	(10,000)	-1.64%
Other Sources - Revenue	250,000	250,000	-	0.00%
Total	**203,092,599**	**192,006,569**	**10,229,106**	**5.77%**

Expense Category	FY2020 Adopted	FY2019 Adopted	$ Difference + or (-)	% Difference + or (-)
General Government	40,071,568	36,902,571	3,168,997	8.59%
Judiciary	37,122,720	34,449,557	2,673,163	7.76%
Public Safety	69,985,322	69,279,409	705,913	1.02%
Public Works	2,085,643	1,318,916	766,727	58.13%
Health & Welfare	15,405,890	15,228,676	177,214	1.16%
Culture & Recreation	15,389,875	14,733,061	656,814	4.46%
Housing & Development	566,547	544,405	22,142	4.07%
Other Government Services	7,556,724	7,062,416	494,308	7.00%
Intergovernmental	3,501,204	1,165,460	2,335,744	200.41%
Debt Service	2,282,415	2,913,301	(630,886)	-21.66%
Other Uses - Expenditure	9,124,691	8,408,797	715,894	8.51%
Total	**203,092,599**	**192,006,569**	**11,086,030**	**5.77%**

REVENUES - GENERAL FUND						
OBJECT	DESCRIPTION	FY2018 Actual	FY2019 Adopted	FY2020 Adopted	INCREASE / DECREASE	% CHANGE
	General Property Taxes					
311100	REAL PROPERTY-CURRENT YR	107,546,276	110,299,046	118,452,015	8,152,969	7.39%
311120	PROP TAX CUR-TIMBER	2,575	15,000	15,000	-	0.00%
311200	REAL PROPERTY - PRIOR YEARS	6,446,602	7,600,000	6,500,000	(1,100,000)	-14.47%
311310	PERSONAL PROP-MOTOR VEHICLES	1,572,509	2,100,000	1,400,000	(700,000)	-33.33%
311311	AAV COMMERICAL VEHICLES	228,086	275,000	275,000	-	0.00%
311315	TITLE AD VALOREM TAX	6,059,284	5,700,000	6,200,000	500,000	8.77%
311316	TITLE AD VALOREM TAX LOST	494,459	500,000	500,000	-	0.00%
311320	PERSONAL PROP-MOBILE HOME	288,649	275,000	100,000	(175,000)	-63.64%
311340	INTANGIBLE TAX	17,043,782	18,500,000	21,000,000	2,500,000	13.51%
311341	INTANGIBLE - SUPERIOR CT	1,873,111	1,825,000	1,875,000	50,000	2.74%
311390	PERSONAL PROP-OTHER	6,880	6,000	6,000	-	0.00%
311400	PERSONAL PROPERTY PRIOR YRS	6,255,966	3,500,000	3,000,000	(500,000)	-14.29%
311405	AD VALOREM PY RR EQ	208,470	-	-	-	0.00%
311600	REAL ESTATE TRANSFER TAX	759,047	800,000	800,000	-	0.00%
	Total General Property Taxes	**148,785,698**	**151,395,046**	**160,123,015**	**8,727,969**	**5.77%**
	Sales & Use Taxes					
313100	LOCAL OPTION (LOST TAX)	16,839,300	16,000,000	17,000,000	1,000,000	6.25%
314300	LOCAL OPTION MIXED DRINK	151,306	150,000	150,000	-	0.00%
314500	ENERGY EXCISE TAX	1,867,784	1,600,000	1,800,000	200,000	12.50%
	Total Sales and Use Taxes	**18,858,389**	**17,750,000**	**18,950,000**	**1,200,000**	**6.76%**
	Business Taxes					
316300	FINANCIAL INSTITUTION-BANK	440,470	450,000	450,000	-	0.00%
	Total Business Taxes	**440,470**	**450,000**	**450,000**	**-**	**0.00%**
	Penalties & Interest					
319110	PENALTIES/ INTEREST REAL	261,439	275,000	275,000	-	0.00%
319120	PENALTIES/ INTEREST PERSONAL	111,017	100,000	100,000	-	0.00%
319130	PENALTIES/ INTEREST INTANGIBLE	-	20,000	-	(20,000)	100.00%
319500	PENALTIES/ INTEREST FIFA	467,014	450,000	450,000	-	0.00%
	Total Penalties & Interest	**839,470**	**845,000**	**825,000**	**(20,000)**	**-2.37%**
	License & permits					
322400	MARRIAGE LICENSES	135,399	175,000	150,000	(25,000)	-14.29%
322500	ANIMAL LICENSES	112,629	60,000	60,000	-	0.00%
322910	PISTOL PERMIT	154,546	175,000	200,000	25,000	14.29%
324300	LATE VEHCLE TAG PENALTY	336,313	400,000	340,000	(60,000)	-15.00%
	Total License & Permits	**738,887**	**810,000**	**750,000**	**(60,000)**	**-7.41%**
	Intergovernmental					
331100	FEDERAL- CATEGORICAL	109,404	350,000	300,000	(50,000)	-14.29%
331121	FOREIGN PRIS - SCAAP GRANT	-	10,000	-	(10,000)	-100%
331210	FEDERAL - NON CATEGORICAL	32,400	30,000	30,000	-	0.00%
	Total Intergovernmental	**141,804**	**390,000**	**330,000**	**(60,000)**	**-15.38%**
333000	FEDERAL - PMT IN LIEU OF TAX	164,888	175,000	175,000	-	0.00%
	Total Federal Payment in Lieu of Taxes	**164,888**	**175,000**	**175,000**	**-**	**0.00%**

OBJECT	DESCRIPTION	FY2018 Actual	FY2019 Adopted	FY2020 Adopted	INCREASE / DECREASE	% CHANGE
	State Grants/Reimbursements					
334110	STATE - CATEGORICAL	42,949	30,000	30,000	-	0.00%
334111	GA LAW CLERKS SUP CT	334,070	300,000	300,000	-	0.00%
334112	JUV CT JUDGES SALARY REIMB	132,651	132,650	132,650	-	0.00%
334113	PUBLIC DEFENDER/JC OF GA	-	-	80,000	80,000	
335000	STATE - PAYMENT IN LIEU OF TAX	116,481	60,000	60,000	-	0.00%
	Total State Grants/Reimbursements	**626,151**	**522,650**	**602,650**	**80,000**	**15.31%**
	Local Government Shared Revenue					
337000	LOCAL GOVERNMENTS	253,411	350,000	300,000	(50,000)	-14.29%
338000	LOCAL PMTS IN LIEU OF TAXES	788,424	400,000	700,000	300,000	75.00%
	Total Local Government Shared Revenue	**1,041,835**	**750,000**	**1,000,000**	**250,000**	**33.33%**
	Court Costs/Fees Charges					
341110	BOND ADMINISTRATION FEES	148,800	150,000	150,000	-	0.00%
341190	COURT COST FEES AND CHARGES	525,949	1,200,000	550,000	(650,000)	-54.17%
	Total Court Costs/Fees Charges	**674,749**	**1,350,000**	**700,000**	**(650,000)**	**-48.15%**
	Other Miscellaneous					
341600	MOTOR VEHICLE TAG FEE	480,054	500,000	400,000	(100,000)	-20.00%
341700	INDIRECT COST ALLOCATION FEE	3,857,083	3,855,373	3,322,934	(532,439)	-13.81%
	Total Other Miscellaneous	**4,337,137**	**4,355,373**	**3,722,934**	**(632,439)**	**-14.52%**
	Other Government Fees					
341910	ELECTION QUALIFYING FEES	202,535	25,000	-	(25,000)	-100.0%
341930	SALE OF VOTER LIST	1,182	-	-	-	0.00%
341940	COMMISSIONS ON TAX COLLECTIONS	386,261	375,000	375,000	-	0.00%
341945	COMMISSION - PROPERTY TAX	3,831,798	4,200,000	4,200,000	-	0.00%
341950	COMMISSIONS - TAVT	545,603	450,000	550,000	100,000	22.22%
	Total Other Government Fees	**4,967,380**	**5,050,000**	**5,125,000**	**75,000**	**1.49%**
	Charges for Service					
342110	ID CARDS FEE	4,595	2,000	2,000	-	0.00%
342310	FINGERPRINT FEE	1,415	-	8,000	8,000	100.00%
342330	PRISONER HOUSING FEES	2,108,066	1,450,000	2,000,000	550,000	37.93%
342340	RANGE FEES	969	-	100,000	100,000	100.00%
342900	OTHER PUBLIC SAFETY FEES	98,435	100,000	100,000	-	0.00%
	Total Charges for Service	**2,213,479**	**1,552,000**	**2,210,000**	**658,000**	**42.40%**
	Other Miscellaneous Fees					
344130	SALE RECYCLED MATERIALS	1,153	1,500	1,500	-	0.00%
345201	HENDERSON FEES	447,236	450,000	450,000	-	0.00%
345202	HENDERSON TAXABLE SALES	49,218	60,000	45,000	(15,000)	-25.00%
345203	HENDERSON RENTAL FEES	12,397	10,000	75,000	65,000	650.00%
346110	ANIMAL CONTROL FEES	59,273	60,000	50,000	(10,000)	-16.67%
346910	PASSPORT PROCESSING FEES	-	-	30,000	30,000	100.00%
	Total Other Miscellaneous Fees	**569,277**	**581,500**	**651,500**	**70,000**	**12.04%**
	Culture & Recreation Fees					
347510	AQUATIC CENTER PROGRAM FEES	284,530	425,000	300,000	(125,000)	-29.41%
347900	OTHER RECREATION FEES	335,350	250,000	350,000	100,000	40.00%
347910	RECREATION RENTAL FEES	122,567	150,000	150,000	-	0.00%
349300	BAD CHECK FEE	242	-	-	-	0.00%
	Total Culture & Recreation Fees	**742,689**	**825,000**	**800,000**	**(25,000)**	**-3.03%**
	Fine & Forfeitures					

OBJECT	DESCRIPTION	FY2018 Actual	FY2019 Adopted	FY2020 Adopted	INCREASE / DECREASE	% CHANGE
351110	SUPERIOR COURT FEES	1,194,345	1,150,000	1,150,000	-	0.00%
351120	STATE COURT FEES	1,089,757	1,100,000	1,100,000	-	0.00%
351130	MAGISTRATE COURT FEES	1,104,467	600,000	1,100,000	500,000	83.33%
351160	JUVENILE COURT FEES	2,592	5,000	2,500	(2,500)	-50.00%
351200	BOND FORFEITURES	119,584	90,000	100,000	10,000	11.11%
351420	JCA FINES	375,579	400,000	375,000	(25,000)	-6.25%
	Total Fine & Forfeitures	**3,886,324**	**3,345,000**	**3,827,500**	**482,500**	**14.42%**
	Investments					
361000	INTEREST REVENUE	1,480,702	1,000,000	1,000,000	-	0.00%
362000	REALIZED GAIN/LOSS INVEST	1,215,718	-	1,000,000	1,000,000	100.00%
363000	UNREALIZED GAIN/LOSS INV	(2,839,602)	-	-	-	0.00%
	Total Investment	**(143,182)**	**1,000,000**	**2,000,000**	**1,000,000**	**100.00%**
	Miscellaneous Revenues					
381000	RENTS/ROYALTIES	260,330	250,000	250,000	-	0.00%
389000	MISCELLANEOUS REVENUE	486,359	300,000	300,000	-	0.00%
389010	REIMBURSEMENT FROM SAVANNAH	-	-	40,000	40,000	100.00%
389001	OTHER REIMBURSEMENTS	3,958	-	-	-	0.00%
390270	TRANS IN FR SSD FUND	249,311	250,000	250,000	-	0.00%
390360	TRANSFER IN FROM CIP BOND FUND	-	-	-	-	0.00%
390370	TRANSFER IN FROM DSA2005 FUND	-	-	-	-	0.00%
392100	SALE OF ASSETS	326,806	60,000	10,000	(50,000)	-83.33%
	Total Miscellaneous Revenues	**1,326,764**	**860,000**	**850,000**	**(10,000)**	**-1.16%**
		190,212,210	**192,006,569**	**203,092,599**	**11,086,030**	**5.77%**

EXPENDITURES - GENERAL FUND

OBJECT	DESCRIPTION	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED	INCREASE / DECREASE	% CHANGE
GENERAL GOVERNMENT						
	LEGISLATIVE					
1001110	BOARD OF COMMISSIONERS	770,671	761,673	820,145	58,472	7.68%
1001115	YOUTH COMMISSION	50,000	50,000	50,000	-	0.00%
1001130	CLERK OF COMMISSION	125,516	180,555	232,915	52,360	29.00%
	TOTAL LEGISLATIVE	**946,187**	**992,228**	**1,103,060**	**110,832**	**11.17%**
	EXECUTIVE					
1001320	COUNTY MANAGER	1,213,197	1,281,735	1,312,836	31,101	2.43%
	TOTAL EXECUTIVE	**1,213,197**	**1,281,735**	**1,312,836**	**31,101**	**2.43%**
	ELECTIONS					
1001400	ELECTIONS	670,508	1,023,341	1,073,019	49,678	4.85%
1001401	VOTER REGISTRATION	683,380	783,577	880,133	96,556	12.32%
	TOTAL ELECTIONS	**1,353,887**	**1,806,918**	**1,953,152**	**146,234**	**8.09%**
-	**GENERAL ADMINISTRATION**					
1001510	FINANCE	2,222,540	2,335,982	2,458,695	122,713	5.25%
1001511	AUDIT CONTRACT	107,120	120,000	149,450	29,450	24.54%
1001517	PURCHASING	608,000	634,042	655,699	21,657	3.42%

OBJECT	DESCRIPTION	FY2018 Actual	FY2019 Adopted	FY2020 Adopted	INCREASE / DECREASE	% CHANGE
1001520	STRATEGIC PLANNING	170,980	244,054	488,187	244,133	100.03%
1001530	COUNTY ATTORNEY	1,697,861	1,411,837	1,511,968	100,131	7.09%
1001535	INFO COMMUNICATIONS SYS	4,319,353	4,942,828	5,459,106	516,278	10.44%
1001536	COMMUNICATIONS	675,903	714,830	1,091,210	376,380	52.65%
1001540	HUMAN RESOURCES	1,622,494	1,795,252	1,900,539	105,287	5.86%
1001541	TEMP LABOR POOL	48,578	105,000	105,000	-	0.00%
1001545	TAX COMMISIONER	5,241,186	5,760,494	6,304,425	543,931	9.44%
1001550	TAX ASSESSOR	5,353,315	5,894,865	6,003,133	108,268	1.84%
1001551	BOARD OF EQUALIZATION	150,793	229,714	260,597	30,883	13.44%
1001560	INTERNAL AUDIT	529,043	532,633	577,757	45,124	8.47%
1001565	FACILITIES MAINTENANCE	3,431,672	4,378,889	4,823,420	444,531	10.15%
1001567	FLEET OPERATIONS	873,107	1,263,348	1,298,753	35,405	2.80%
1001568	FUEL MANAGEMENT	(457)	-	-	-	0.00%
1001569	UTILITIES	803,291	900,000	900,000	-	0.00%
1001570	PUBLIC INFORMATION	281,081	375,545	435,256	59,711	15.90%
1001580	ADMINISTRATIVE SERVICES	1,052,306	1,182,377	1,279,325	96,948	8.20%
	TOTAL GENERAL ADMINISTRATION	**29,188,167**	**32,821,690**	**35,702,520**	**6,514,353**	**8.78%**
TOTAL GENERAL GOVERNMENT		**32,701,439**	**36,902,571**	**40,071,568**	**6,802,520**	**8.59%**
JUDICIAL						
1002100	SUPERIOR COURT	3,774,895	3,584,445	3,805,777	221,332	6.17%
1002110	COURT EXPENDITURES	1,062,599	1,248,200	1,233,830	(14,370)	-1.15%
1002120	ALTERNATIVE DISPUTE RES	28,624	79,477	5,150	(74,327)	-93.52%
1002180	CLERK OF SUPERIOR CT	3,159,880	3,633,654	3,959,405	325,751	8.96%
1002200	DISTRICT ATTORNEY	6,944,025	7,171,588	7,711,978	540,390	7.54%
1002210	VICTIM WITNESS	1,054,398	1,109,015	1,003,588	(105,427)	-9.51%
1002300	STATE COURT	1,648,729	1,736,742	1,872,773	136,031	7.83%
1002310	STATE COURT CLERK	1,369,764	1,643,656	1,694,217	50,561	3.08%
1002320	DUI COURT	235,574	263,648	258,226	(5,422)	-2.06%
1002400	MAGISTRATE COURT	1,493,494	1,611,248	1,813,342	202,094	12.54%
1002450	PROBATE COURT	1,015,367	1,240,916	1,368,099	127,183	10.25%
1002451	PROBATE FILING FEES	86,774	175,000	187,200	12,200	6.97%
1002600	JUVENILE COURT	6,278,036	6,225,402	6,874,046	648,644	10.42%
1002700	GRAND JURY	8,852	19,200	17,200	(2,000)	-10.42%
1002750	LAW LIBRARY	114,190	83,681	65,411	(18,270)	-21.83%
1002800	PUBLIC DEFENDER	2,721,250	2,820,635	3,144,519	323,884	11.48%
1002820	INDIGENT DEFENSE	1,647,769	1,803,050	1,981,893	178,843	9.92%
TOTAL JUDICIAL		**32,644,220**	**34,449,557**	**36,996,654**	**2,547,097**	**7.39%**
PUBLIC SAFETY						
1003222	COUNTER NARCOTICS	4,784,090	4,973,895	4,938,502	(35,393)	-0.71%
1003251	MARINE PATROL	765,476	790,939	820,071	29,132	3.68%
1003290	HAZARDOUS MATERIALS	62,682	70,000	70,000	-	0.00%
1003300	SHERIFF	10,214,312	10,808,553	11,328,799	520,246	4.81%
1003326	DETENTION CENTER	47,178,106	48,698,426	50,936,374	2,237,948	4.60%
1003600	EMERGENCY MEDICAL SVC	652,116	664,200	714,200	50,000	7.53%
1003700	CORONER	390,096	347,051	378,595	31,544	9.09%
1003910	ANIMAL CONTROL	1,339,691	1,513,950	1,617,719	103,769	6.85%
1003920	EMERGENCY MANAGEMENT	1,406,216	1,412,395	1,481,206	68,811	4.87%
TOTAL PUBLIC SAFETY		**66,792,787**	**69,279,409**	**72,285,466**	**3,006,057**	**4.34%**
PUBLIC WORKS						
1004100	PUBLIC WORKS	655,318	911,197	1,673,367	762,170	83.64%
1004230	BRIDGES	390,148	407,719	412,276	4,557	1.12%
TOTAL PUBLIC WORKS		**1,045,466**	**1,318,916**	**2,085,643**	**766,727**	**58.13%**

OBJECT	DESCRIPTION	FY2018 Actual	FY2019 Adopted	FY2020 Adopted	INCREASE / DECREASE	% CHANGE
HEALTH & WELFARE						
1005110	HEALTH DEPARTMENT	1,268,049	1,267,544	1,267,544	-	0.00%
1005120	MENTAL HEALTH	-	-	450,000	450,000	100%
1005115	SAFETY NET	157,326	174,000	24,000	(150,000)	-86.21%
1005144	MOSQUITO CONTROL	3,756,133	3,809,314	4,212,829	403,515	10.59%
1005190	INDIGENT HEALTHCARE	4,433,803	3,561,895	2,333,140	(1,228,755)	-34.50%
1005421	GREENBRIAR CHILDRENS CTR	369,600	429,600	182,106	(247,494)	-57.61%
1005436	SUMMER BONANZA	19,162	30,000	30,000	-	0.00%
1005450	FRONT PORCH	-	-	100,250	100,250	100%
1005455	WREP	-	-	110,500	110,500	100%
1005460	YOUTH INTERCEPT	-	-	124,703	124,703	100%
TOTAL HEALTH & WELFARE		**10,004,073**	**9,272,353**	**8,835,072**	**(437,281)**	**-5.79%**
CULTURE & RECREATION						
1005530	COMMUNITY CENTERS	131,771	141,038	137,017	(4,021)	-2.85%
1005550	COOPERATIVE EXTENSION	197,044	244,872	249,330	4,458	1.82%
1005560	OTHER COMMUNITY SERVICE	390,270	762,500	1,096,733	334,233	43.83%
1006100	RECREATION	3,957,459	4,511,459	4,915,716	404,257	8.96%
1006124	AQUATIC CENTER	1,169,433	1,201,473	1,291,191	89,718	7.47%
1006130	WEIGHTLIFTING CENTER	230,531	261,615	258,800	(2,815)	-1.08%
1006140	HENDERSON GOLF COURSE	530,877	846,550	782,084	(64,466)	-7.62%
1006171	BAMBOO FARM	114,805	130,931	133,713	2,782	2.12%
1006172	MUSEUMS	16,980	100,000	100,000	-	0.00%
1006180	TYBEE PIER & PAVILLION	17,883	54,000	54,000	-	0.00%
1006240	GEORGIA FORESTRY	31,674	49,100	49,100	-	0.00%
1006500	LIBRARIES	7,321,674	7,577,933	7,805,271	227,338	3.00%
TOTAL CULTURE & RECREATION		**14,110,401**	**15,881,471**	**16,872,955**	**991,484**	**6.24%**
HOUSING & DEVELOPMENT						
1005540	TELERIDE - CAT	4,936,334	4,807,913	5,087,738	279,825	5.82%
1007414	CORE MPO	34,872	37,104	40,650	3,546	9.56%
1007660	CHATHAM APPRENTICE PRG	206,417	309,175	309,180	5	0.00%
1007661	COMMUNITY OUTREACH	184,369	198,126	216,717	18,591	9.38%
TOTAL HOUSING & DEVELOPMENT		**5,361,992**	**5,352,318**	**5,654,285**	**301,967**	**5.64%**
DEBT SERVICE						
1008000	DEBT SERVICE	2,300,901	2,913,301	2,282,415	(630,886)	-21.66%
TOTAL DEBT SERVICE		**2,300,901**	**2,913,301**	**2,282,415**	**(630,886)**	**-21.66%**
OTHER FINANCING USES						
1009000	OTHER FINANCING USES	23,698,450	16,636,673	17,882,475	1,245,802	7.49%
TOTAL OTHER FINANCING USES		**23,698,450**	**16,636,673**	**17,882,475**	**1,245,802**	**7.49%**
TOTAL EXPENDITURES		**188,659,729**	**192,006,569**	**203,092,599**	**11,086,030**	**5.77%**



THE FOLLOWING PAGES REPRESENT THE
GENERAL FUND M&O DEPARTMENTS

1001110 COUNTY COMMISSIONERS

The Chatham County Board of Commissioners is the elected Governing Authority of Chatham County. They provide representation in matters of public concern for the people of their respective districts at the local level. There are eight Commissioners elected by districts and a ninth member elected from the County at large, who serves as Chairman.

Through broad policy decisions, they give guidance and direction in providing services and long-range goals. All members, including the Chairman, are required to vote on an issue before the Board. The Chairman acts as chief executive officer for the County. A County Manager is selected by the Board for daily administration of the affairs of Chatham County.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	11	11	11
Part Time Positions	0	0	0
Total	**11.00**	**11.00**	**11.00**

Department Goals

Description	Strategic Plan Factor
• Enhance financial stability through an emphasis on multi-year planning, securing additional revenue sources and developing fiscally sound policies. • Raise awareness of County programs and services and their value to the community. • Improve operational effectiveness, efficiency and transparency	Economy Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Chatham County anchors a thriving, business-friendly community, and residents feel empowered to attain a high quality of life.	Retain and attract residents

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Commission office expenditure per capita (based on 2016 Census data of 283,379 pop.)	$3.59	$2.68	$3.07
Countywide operating Millage rate	11.543	11.543	11.543
Special Service District Millage rate	4.99	4.99	4.91

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001110 - BOARD OF COMMISSIONERS			
511100 REGULAR EMPLOYEES	362,109	348,760	363,214
512100 HEALTH INSURANCE	81,079	79,038	93,704
512200 SOCIAL SECURITY	25,621	28,071	25,331
512400 PENSION CONTRIBUTIONS	33,239	33,929	63,547
512900 OPEB CONTRIBUTIONS	19,000	20,000	21,000
PERSONNEL SERVICES	**$ 521,049**	**$ 509,798**	**$ 566,796**
521100 OFFICIAL/ADMIN SERVICES	79,963	-	-
522200 REPAIRS & MAINTENANCE	21	535	250
522210 FLEET - PARTS	-	150	150
522220 FLEET - LABOR	-	200	200
522310 BUILDING & LAND RENTAL	564	1,530	1,000
523200 TELEPHONE SERVICE	9,366	6,500	6,500
523210 POSTAGE	647	1,600	1,500
523300 ADVERTISING	19,187	31,000	5,000
523400 PRINTING AND BINDING EXP	-	2,000	1,000
523500 TRAVEL EXPENSES	25,045	35,500	36,000
523600 DUES AND FEES	30,081	31,000	31,000
523700 EDUCATION AND TRAINING	10,884	15,000	20,000
523900 OTHER PURCHASED SERVICES	33,280	60,000	84,000
PURCHASED/CONTRACTED SERVICES	**$ 209,039**	**$ 185,015**	**$ 186,600**
531100 GENERAL SUPPLIES	3,651	8,615	9,000
531270 GASOLINE/DIESEL	-	200	200
531310 CATERED MEALS	34,583	50,000	50,000
531400 BOOKS & PERIODICALS	-	300	150
531700 OTHER SUPPLIES	2,348	1,100	1,100
SUPPLIES/OTHER EXPENDITURES	**$ 40,583**	**$ 60,215**	**$ 60,450**
542500 OTHER EQUIPMENT	-	4,000	2,000
CAPITAL OUTLAY	**$ -**	**$ 4,000**	**$ 2,000**
551110 INTERNAL SVC-COMPUTER REP	-	1,745	3,399
551115 INTERNAL SVC - SAFETY	-	900	900
573000 PMTS TO OTHERS	-	-	50,000
INTERFUND/DEPARTMENT SERVICES	**$ -**	**$ 2,645**	**$ 54,299**
TOTAL BOARD OF COMMISSIONERS	**$770,671**	**$761,673**	**$870,145**

1001130 CLERK OF COMMISSION

The County Clerk is the staff assistant and executive secretary for the Chatham County Board of Commissioners. Responsibilities include: handling administrative research for Commissioners, preparing and processing correspondence and reports, attending meetings of the Board of Commissioners, preparing minutes of the meetings of the Board of Commissioners, maintaining the official records of Chatham County, and administering the oath of office to all new Police Officers for the unincorporated areas of the County.

The Clerk of Commission also maintains a record of those persons appointed by the Chatham County Board of Commissioners to serve on committees and authorities, corresponds with such appointees, and handles requests by the public for documents in compliance with the "Open Records Act" of Georgia. The Clerk also researches County records upon request for the various departments of the County.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	**2.00**	**2.00**	**2.00**

Department Goals

Description	Strategic Plan Factor
• The Clerk of Commission supports the County's goal of transparency by preserving and providing public access to Commission-approved documents, promoting County-wide compliance with records retention laws and facilitating the legislative process • The Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies.	None

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Commission meetings recorded	23	23	23

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001130 - CLERK OF COMMISSION			
511100 REGULAR EMPLOYEES	74,329	103,384	109,175
511300 OVERTIME	123	-	-
512100 HEALTH INSURANCE	14,994	25,535	25,240
512200 SOCIAL SECURITY	5,128	7,077	7,581
512400 PENSION CONTRIBUTIONS	16,032	18,124	20,549
512900 OPEB CONTRIBUTIONS	7,200	8,000	8,400
PERSONNEL SERVICES	**$ 117,805**	**$ 162,120**	**$ 170,945**
522200 REPAIRS & MAINTENANCE	1,599	2,500	3,000
522320 EQUIPMENT RENTALS	-	-	2,500
523200 TELEPHONE SERVICE	-	600	600
523210 POSTAGE	-	250	250
523500 TRAVEL EXPENSES	2,197	3,460	7,500
523600 DUES AND FEES	285	300	680
523700 EDUCATION AND TRAINING	485	875	4,000
PURCHASED/CONTRACTED SERVICES	**$ 4,565**	**$ 7,985**	**$ 18,530**
531100 GENERAL SUPPLIES	1,816	5,000	6,500
531400 BOOKS & PERIODICALS	1,330	5,000	35,130
SUPPLIES/OTHER EXPENDITURES	**$ 3,146**	**$ 10,000**	**$ 41,630**
551110 INTERNAL SVC-COMPUTER REP	-	-	1,360
551115 INTERNAL SVC - SAFETY	-	450	450
INTERFUND/DEPARTMENT SERVICES	**$ -**	**$ 450**	**$ 1,810**
TOTAL CLERK OF COMMISSION	**$125,516**	**$180,555**	**$232,915**

1001320 COUNTY MANAGER

The County Manager is nominated by the Chairman of the Board of Commissioners and selected by a majority vote of the entire Board. The County Manager is responsible to the Board of Commissioners for the proper and efficient administration of the affairs of Chatham County government.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	7	6	6
Part Time Positions	0	0	0
Total	**7.00**	**6.00**	**6.00**

Department Goals

Description	Strategic Plan Factor
• Provide the Board with the best information possible regarding issues brought before them. • Implement the Board of Commissioner's initiatives, goals, and directives. • Balance the FY 2018 Budget while maintaining services to citizens and minimizing revenue demands on taxpayers of Chatham County. • Increase efficiency and effectiveness of all County services, referencing benchmark and comparable data from the public and private sectors.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	The county manager serves as the chief administrative officer, and head of the administrative branch of county government. Preparing an annual operating and capital budget, and for keeping the board informed of the county's financial condition and future needs	Transparency and Quality of Life

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Credit rating on debt obligations:			
Moody's	Aa2	Aa2	Aa+
Standard & Poor's	AA	AA	AA
Unrestricted fund balance as a % of subsequent year's budget (General Fund)	23.6%	23.6%	23.6%
Citizen's correspondence	900	900	900

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001320 - COUNTY MANAGER			
511100 REGULAR EMPLOYEES	798,690	823,266	795,684
511200 TEMPORARY EMPLOYEES	2,115	2,000	20,000
511300 OVERTIME	6,959	1,000	-
512100 HEALTH INSURANCE	98,185	105,875	128,608
512200 SOCIAL SECURITY	47,127	44,123	45,132
512400 PENSION CONTRIBUTIONS	130,725	137,501	147,755
512900 OPEB CONTRIBUTIONS	22,800	24,000	25,200
PERSONNEL SERVICES	**$ 1,106,602**	**$ 1,137,765**	**$ 1,162,379**
521200 PROFESSIONAL SERVICES	2,393	6,000	6,000
522200 REPAIRS & MAINTENANCE	-	2,000	5,000
522210 FLEET - PARTS	84	200	100
522220 FLEET - LABOR	62	400	215
522310 BUILDING & LAND RENTAL	3,468	2,880	3,840
523200 TELEPHONE SERVICE	7,081	7,000	7,000
523210 POSTAGE	157	1,000	800
523400 PRINTING AND BINDING EXP	1	2,500	4,000
523500 TRAVEL EXPENSES	18,444	24,000	24,000
523600 DUES AND FEES	7,410	7,000	6,000
523700 EDUCATION AND TRAINING	3,214	6,000	6,000
523900 OTHER PURCHASED SERVICES	5,528	30,000	40,000
PURCHASED/CONTRACTED SERVICES	**$ 47,842**	**$ 88,980**	**$ 102,955**
531100 GENERAL SUPPLIES	14,861	15,000	12,000
531270 GASOLINE/DIESEL	651	600	600
531310 CATERED MEALS	5,744	3,000	3,000
531400 BOOKS & PERIODICALS	1,285	1,000	1,000
531710 UNIFORMS	-	2,000	2,000
SUPPLIES/OTHER EXPENDITURES	**$ 22,541**	**$ 21,600**	**$ 18,600**
541300 BLDGS/ BLDG IMPROVEMENTS	6,994	15,000	10,000
542400 COMPUTERS	4,033	9,000	7,000
542500 OTHER EQUIPMENT	3,379	4,000	4,000
CAPITAL OUTLAY	**$ 14,407**	**$ 28,000**	**$ 21,000**
551110 INTERNAL SVC-COMPUTER REP	5,420	2,690	5,202
551115 INTERNAL SVC - SAFETY	-	2,700	2,700
573000 PMTS TO OTHERS	16,386	-	-
INTERFUND/DEPARTMENT SERVICES	**$ 21,806**	**$ 5,390**	**$ 7,902**
TOTAL COUNTY MANAGER	**$1,213,197**	**$1,281,735**	**$1,312,836**

1001510 FINANCE

Under administration of the Director of Finance, the Department serves to consolidate fiscal operations, coordinating Budget, Financial Accounting, Treasury Management, Payroll Administration, Revenue Management, Debt Management, and Financial Reporting.

Total	FY2017 Actual	FY2018 Adopted	FY2019 Adopted
Full Time Equivalents	22.8	21	20
Part Time Positions	2	2.7	3.7
Total	**24.8**	**23.7**	**23.7**

Department Goals

Description	Strategic Plan Factor
• Enhance the County's budget process to be more informative, transparent, and user friendly. • Implement time and attendance software • To be recognized nationally by the Government Finance Officers Association (GFOA) by receiving the Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Award.	Transparency in Government

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	To provide oversight, direction and supervision for the financial management of the county; To create and monitor the county budget to safeguard and distribute assets as prioritized by the board of commissioners; To prepare accurate and complete financial statements for use of the elected officials, management and the public	Government efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
# of Accounts Payable Checks	22,544	20,000	18,000
Interest Earned other than pension	$1.9 M	$2.2 M	$1.1 M

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001510 - FINANCE				
511100	REGULAR EMPLOYEES	1,415,936	1,420,122	1,524,419
511200	TEMPORARY EMPLOYEES	-	14,000	14,000
511300	OVERTIME	6,624	15,000	7,500
512100	HEALTH INSURANCE	241,672	243,889	287,188
512200	SOCIAL SECURITY	97,604	97,381	104,266
512400	PENSION CONTRIBUTIONS	223,894	247,842	261,650
512900	OPEB CONTRIBUTIONS	71,597	82,668	79,800
PERSONNEL SERVICES		**$ 2,057,327**	**$ 2,120,902**	**$ 2,278,823**
521100	OFFICIAL/ADMIN SERVICES	16,613	10,000	-
521200	PROFESSIONAL SERVICES	20,503	16,000	31,200
522200	REPAIRS & MAINTENANCE	1,940	5,000	6,000
522310	BUILDING & LAND RENTAL	980	1,080	1,080
522320	EQUIPMENT RENTALS	-	7,050	5,000
523200	TELEPHONE SERVICE	1,654	1,500	1,650
523210	POSTAGE	14,101	17,500	17,500
523300	ADVERTISING	5,994	10,000	7,000
523400	PRINTING AND BINDING EXP	2,908	7,000	5,750
523500	TRAVEL EXPENSES	7,437	23,000	20,000
523600	DUES AND FEES	3,981	4,500	4,000
523700	EDUCATION AND TRAINING	4,877	10,000	10,000
523900	OTHER PURCHASED SERVICES	994	-	1,000
PURCHASED/CONTRACTED SERVICES		**$ 81,982**	**$ 112,630**	**$ 110,180**
531100	GENERAL SUPPLIES	36,793	35,000	36,000
531310	CATERED MEALS	1,615	2,500	2,500
531400	BOOKS & PERIODICALS	-	2,000	2,000
531600	OTHER SMALL EQUIPMENT	3,153	1,000	2,500
531700	OTHER SUPPLIES	4,754	30,000	-
SUPPLIES/OTHER EXPENDITURES		**$ 46,314**	**$ 70,500**	**$ 43,000**
542300	FURNITURE & FIXTURES	24,930	10,000	5,000
542400	COMPUTERS	122	-	-
542500	OTHER EQUIPMENT	1,236	1,500	1,500
CAPITAL OUTLAY		**$ 26,288**	**$ 11,500**	**$ 6,500**
551110	INTERNAL SVC-COMPUTER REP	10,630	10,100	18,769
551115	INTERNAL SVC - SAFETY	-	10,350	10,350
INTERFUND/DEPARTMENT SERVICES		**$ 10,630**	**$ 20,450**	**$ 29,119**
	TOTAL FINANCE	**$2,222,540**	**$2,335,982**	**$2,467,622**

1001517 PURCHASING

The Purchasing Office is responsible for: the procurement of goods and services at the highest practical quality and the lowest practical costs; the issuance and administration of all county contracts; and the disposal of surplus assets, as approved by the Board of Commissioners.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	7	7	7
Part Time Positions	0	0	0
Total	7.00	7.00	7.00

Department Goals

Description	Strategic Plan Factor
• Maintain a procurement system with integrity while providing opportunity for all businesses desiring to do business with the County • Provide training courses on Procurement and Contracting for County departments • Establish policies and procedures to improve disposition of surplus, maximize revenue achieved and encourage recycling • Provide opportunities for staff training and development	Quality of Life Economy Education

Department Objectives And Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Establish procurements, contracts and surplus sales which maximize the expenditure and return on investment of governmental funds	Government efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Bids, quotes and RFP's	150	138	138
Number of annual contracts	158	150	150
Number of purchase orders	9829	9800	9800
Revenue from surplus auctions	$411,250	$100,000	$200,000
Training of County staff	20	20	40

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001517 - PURCHASING				
511100	REGULAR EMPLOYEES	374,666	382,482	389,627
511300	OVERTIME	1,457	-	-
512100	HEALTH INSURANCE	83,091	88,526	92,473
512200	SOCIAL SECURITY	26,423	29,261	27,273
512400	PENSION CONTRIBUTIONS	67,268	69,233	73,340
512900	OPEB CONTRIBUTIONS	26,600	28,000	29,400
	PERSONNEL SERVICES	**$ 579,505**	**$ 597,502**	**$ 612,113**
522210	FLEET - PARTS	64	250	150
522220	FLEET - LABOR	124	350	350
522230	FLEET - OUTSOURCED SERVICE	-	400	233
522320	EQUIPMENT RENTALS	3,468	3,600	3,600
523200	TELEPHONE SERVICE	1,113	1,200	2,400
523210	POSTAGE	477	500	500
523300	ADVERTISING	2,935	3,000	3,000
523500	TRAVEL EXPENSES	3,424	6,120	7,800
523600	DUES AND FEES	460	1,295	2,250
523700	EDUCATION AND TRAINING	3,410	4,535	4,735
	PURCHASED/CONTRACTED SERVICES	**$ 15,474**	**$ 21,250**	**$ 25,018**
531100	GENERAL SUPPLIES	9,114	8,000	8,300
531270	GASOLINE/DIESEL	358	1,000	1,000
531700	OTHER SUPPLIES	1,649	-	-
	SUPPLIES/OTHER EXPENDITURES	**$ 11,121**	**$ 9,000**	**$ 9,300**
551110	INTERNAL SVC-COMPUTER REP	1,900	3,140	6,118
551115	INTERNAL SVC - SAFETY	-	3,150	3,150
	INTERFUND/DEPARTMENT SERVICES	**$ 1,900**	**$ 6,290**	**$ 9,268**
	TOTAL PURCHASING	**$608,000**	**$634,042**	**$655,699**

1001520 STRATEGIC PLANNING

The Strategic Planning Department serves as a resource to county management by working with and across all departments to create plans with deliverable, measurable objectives, while maintaining an environment to drive progress in which the county's expressed priorities and desired goals have the highest likelihood of being met. The Strategic Planning Department operates at the request of leadership, providing services and support designed to help plan and implement change, with the intent to improve not only the quality of the county's internal workforce but also to enhance community well-being for all Chatham County residents.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	0	1	3
Part Time Positions	0	0	0
Total	**0.00**	**1.00**	**3.00**

Department Goals

Description	Strategic Plan Factor
• Increase awareness of community need and link County employees to opportunities for positive impact. (Economy, Education, Health & Quality of Life) • Maintain relationships with critical local and regional partners. (Quality of Life) • Manage and implement County projects	Economy, Education, Health & Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Improve Access to Exercise Opportunities	Encourage healthy, active lifestyles by working to align the Community Blueprint with Master Recreational Plan.	Quality of Life
Reduce Recidivism Rate for Juveniles and Adult Offenders	Encourage professional development, mentorship, and apprenticeship opportunities for Chatham County. Build formal networks to reduce number of mentally ill individuals in the Chatham County Detention Center by enhancing intake process and increasing resources and supports.	Economy, Education, and Health

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Coordinate **two community-wide events** that align with Chatham Community Blueprint.	N/A	N/A	N/A
Leverage resources and diversify funds by **assisting with at least 3 major grants** to support program enhancement and implementation of projects that directly impact the Chatham Community Blueprint.	N/A	N/A	N/A

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001520 - STRATEGIC PLANNING			
511100 REGULAR EMPLOYEES	30,885	73,000	216,853
512100 HEALTH INSURANCE	8,922	12,000	48,795
512200 SOCIAL SECURITY	2,119	5,585	15,803
512400 PENSION CONTRIBUTIONS	14,584	13,819	41,078
512900 OPEB CONTRIBUTIONS	3,600	4,000	12,600
PERSONNEL SERVICES	**$ 60,110**	**$ 108,404**	**$ 335,129**
521100 OFFICIAL/ADMIN SERVICES	54,083	75,000	75,000
521200 PROFESSIONAL SERVICES	18,101	-	5,000
523200 TELEPHONE SERVICE	-	1,200	1,200
523210 POSTAGE	-	250	-
523500 TRAVEL EXPENSES	356	2,500	9,128
523600 DUES AND FEES	17,000	15,000	16,250
523700 EDUCATION AND TRAINING	60	2,500	2,100
523900 OTHER PURCHASED SERVICES	10,560	31,250	31,250
PURCHASED/CONTRACTED SERVICES	**$ 100,161**	**$ 127,700**	**$ 139,928**
531100 GENERAL SUPPLIES	2,900	4,000	6,500
531310 CATERED MEALS	416	-	1,500
531700 OTHER SUPPLIES	4,626	3,500	4,000
SUPPLIES/OTHER EXPENDITURES	**$ 7,942**	**$ 7,500**	**$ 12,000**
542400 COMPUTERS	2,767	-	-
CAPITAL OUTLAY	**$ 2,767**	**$ -**	**$ -**
551110 INTERNAL SVC-COMPUTER REP	-	-	680
551115 INTERNAL SVC - SAFETY	-	450	450
INTERFUND/DEPARTMENT SERVICES	**$ -**	**$ 450**	**$ 1,130**
TOTAL STRATEGIC PLANNING	**$170,980**	**$244,054**	**$488,187**

1001530 COUNTY ATTORNEY

Advises the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature. Attends the Board of Commissioners' meetings for the purpose of providing counsel and obtaining information on immediate and contemplated Commission action. The County Attorney also represents county departments in litigation and handles all suits against the County.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	0	0	0
Total	4.00	4.00	4.00

Department Goals

Description	Strategic Plan Factor
• To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature • To attend the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtain first-hand information on immediate and contemplated Commission action • To provides advice and service to County officials, departments and advisory groups • To represents all departments in litigation and handle all suits against the County	Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	Provide legal advice to County Officials, Departments and Advisory Groups. Represent all departments in litigation.	Government efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Legal opinions rendered	390	400	425
Court appearances	200	215	250
Staff meetings attended	370	370	300
Commission meetings attended	52	27	27
Lawsuits handled	450	475	500
Resolutions prepared	20	20	20
Ordinances prepared / amended	35	35	100
Contracts / agreements prepared	100	150	175

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001530 - COUNTY ATTORNEY			
511100 REGULAR EMPLOYEES	502,566	600,501	611,330
511200 TEMPORARY EMPLOYEES	698	-	-
511300 OVERTIME	4,695	-	-
512100 HEALTH INSURANCE	74,541	87,872	87,975
512200 SOCIAL SECURITY	29,154	35,706	36,918
512400 PENSION CONTRIBUTIONS	107,874	110,018	114,882
512900 OPEB CONTRIBUTIONS	15,200	20,000	16,800
PERSONNEL SERVICES	**$ 734,727**	**$ 854,097**	**$ 867,905**
521100 OFFICIAL/ADMIN SERVICES	602,124	367,900	442,900
521200 PROFESSIONAL SERVICES	109,960	50,000	50,000
521310 COURT REPORTER SERVICE	32,182	25,000	35,000
522200 REPAIRS & MAINTENANCE	3,114	3,000	3,000
522310 BUILDING & LAND RENTAL	644	590	590
523200 TELEPHONE SERVICE	1,692	1,200	1,200
523210 POSTAGE	838	1,100	1,100
523300 ADVERTISING	545	1,000	1,000
523500 TRAVEL EXPENSES	6,435	3,500	3,500
523600 DUES AND FEES	917	600	600
523700 EDUCATION AND TRAINING	994	1,500	1,500
523900 OTHER PURCHASED SERVICES	159,862	65,000	65,000
PURCHASED/CONTRACTED SERVICES	**$ 919,308**	**$ 520,390**	**$ 605,390**
531100 GENERAL SUPPLIES	8,906	8,000	8,000
531310 CATERED MEALS	-	1,000	1,000
531400 BOOKS & PERIODICALS	33,239	25,000	25,000
531700 OTHER SUPPLIES	129	-	-
SUPPLIES/OTHER EXPENDITURES	**$ 42,275**	**$ 34,000**	**$ 34,000**
551110 INTERNAL SVC-COMPUTER REP	1,551	1,550	2,873
551115 INTERNAL SVC - SAFETY	-	1,800	1,800
INTERFUND/DEPARTMENT SERVICES	**$ 1,551**	**$ 3,350**	**$ 4,673**
TOTAL COUNTY ATTORNEY	**$1,697,861**	**$1,411,837**	**$1,511,968**

1001535 INFORMATION & COMMUNICATION SERVICES

Information & Communication Services' vision is to strive for excellence in design, implementation, maintenance, and service of automated systems and hardware through honesty, integrity and respect for the individual and concern for those we serve.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	28	32	33
Part Time Positions	0	0	0
Total	**28.00**	**32.00**	**33.00**

Department Goals

Description	Strategic Plan Factor
• Maintain existing infrastructure related systems and processes with 99.98% uptime (99.999% for phones) • Expansion and further development of E-Gov (Online payments, mobile friendly websites, more citizen services through technology). • Build out the mobile computing infrastructure for County Wide coverage and mobile computing to better support fieldwork and real-time data capture. • Establish a standardized enterprise wide collaboration toolset for end users to share data and create digital forms based processes.	Quality of Life, Government Efficiency

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	By expanding our eGovernment capabilities, our citizens have more ability to handle government engagement from personal home computers, mobile devices, or public kiosks.	Government efficiency

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001535 - INFO COMMUNICATIONS SYS			
511100 REGULAR EMPLOYEES	1,803,522	2,021,797	2,106,433
511200 TEMPORARY EMPLOYEES	-	-	150,000
511300 OVERTIME	37,914	20,000	30,000
512100 HEALTH INSURANCE	428,357	462,761	569,108
512200 SOCIAL SECURITY	126,535	137,238	144,925
512400 PENSION CONTRIBUTIONS	338,868	358,349	384,534
512900 OPEB CONTRIBUTIONS	121,600	132,000	142,800
PERSONNEL SERVICES	**$ 2,856,796**	**$ 3,132,145**	**$ 3,527,800**
521100 OFFICIAL/ADMIN SERVICES	24,572	27,000	40,000
522200 REPAIRS & MAINTENANCE	1,316,149	1,526,623	1,722,810
522210 FLEET - PARTS	655	500	339
522220 FLEET - LABOR	681	1,000	1,000
522230 FLEET - OUTSOURCED SERVICE	1,251	700	686
522310 BUILDING & LAND RENTAL	2,278	2,260	2,280
523200 TELEPHONE SERVICE	106	-	-
523210 POSTAGE	230	400	400
523500 TRAVEL EXPENSES	5,473	5,000	3,500
523600 DUES AND FEES	79	1,000	1,500
523700 EDUCATION AND TRAINING	8,949	10,000	31,000
PURCHASED/CONTRACTED SERVICES	**$ 1,360,424**	**$ 1,574,483**	**$ 1,803,515**
531100 GENERAL SUPPLIES	15,761	20,000	22,000
531270 GASOLINE/DIESEL	2,820	2,080	2,800
531310 CATERED MEALS	844	1,380	1,600
531400 BOOKS & PERIODICALS	2,243	1,330	1,350
531700 OTHER SUPPLIES	15,282	-	-
SUPPLIES/OTHER EXPENDITURES	**$ 36,950**	**$ 24,790**	**$ 27,750**
542300 FURNITURE & FIXTURES	1,160	-	-
542400 COMPUTERS	47,959	19,000	-
542500 OTHER EQUIPMENT	16,063	166,000	150,000
CAPITAL OUTLAY	**$ 65,183**	**$ 185,000**	**$ 150,000**
551110 INTERNAL SVC-COMPUTER REP	-	12,010	24,237
551115 INTERNAL SVC - SAFETY	-	14,400	14,850
INTERFUND/DEPARTMENT SERVICES	**$ -**	**$ 26,410**	**$ 39,087**
TOTAL INFO COMMUNICATIONS SYS	**$4,319,353**	**$4,942,828**	**$5,548,152**

1001540 HUMAN RESOURCES

To effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employees benefits programs; coordinating and providing employee training; managing employee relations and performance. Classification and Compliance: To ensure continuing equity in the classification of jobs on the Pay Plan and in the assignment of fair and just salaries to positions within Chatham County. Employee Benefits: To effectively plan, coordinate and administer employee benefits and Wellness Programs and services that promote health and well-being of employees, provide employees with benefits choices that suit their lifestyles and judiciously manage the financial resources of the County as they relate to Health. Talent Management: To recruit, select, and retrain a qualified and engaged workforce to meet the staffing requirements of the County, and to provide workforce development and performance management services to County departments.

Total	FY2018 Actual	FY2019 Adopted	FY20 Adopted
Full Time Equivalents	14	15	15
Part Time Positions	0	0	1
Total	14.00	15.00	16.00

Department Goals

Description	Strategic Plan Factor
• Continue to update the County's classification and compensation plan to ensure internal equity, external competitiveness, and worplace fairness and consistency • Develop compentencies and expertise of Chatham County team members through training and career development. • Increase team member engagement in health and wellness activities • Develop and implement a standard Internship Program for Chatham County	Quality of Life, Education, Health, Education, Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Employment	Effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employee benefits programs; coordinating and providing employee training.	Government Efficiency

Performance Measures

Measure	FY2019 Adopted	FY2019 Actual	FY2020 Adopted
Applications Received	5,265	1,948	2,045

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001540 - HUMAN RESOURCES				
511100	REGULAR EMPLOYEES	894,581	966,935	1,018,785
511200	TEMPORARY EMPLOYEES	4,229	15,250	18,000
511300	OVERTIME	9,432	-	-
512100	HEALTH INSURANCE	162,347	176,158	161,385
512200	SOCIAL SECURITY	64,008	76,304	72,477
512400	PENSION CONTRIBUTIONS	159,046	181,494	191,130
512900	OPEB CONTRIBUTIONS	53,200	60,000	63,000
	PERSONNEL SERVICES	**$ 1,346,842**	**$ 1,476,141**	**$ 1,524,777**
521100	OFFICIAL/ADMIN SERVICES	825	2,400	2,400
521200	PROFESSIONAL SERVICES	28,920	39,520	43,200
522200	REPAIRS & MAINTENANCE	560	3,000	3,000
522210	FLEET - PARTS	97	170	150
522220	FLEET - LABOR	168	500	420
522230	FLEET - OUTSOURCED SERVICE	240	-	240
522310	BUILDING & LAND RENTAL	3,920	5,100	5,100
522320	EQUIPMENT RENTALS	6,710	7,740	7,000
523200	TELEPHONE SERVICE	5,075	4,200	5,385
523210	POSTAGE	3,639	6,500	6,500
523300	ADVERTISING	5,000	8,000	7,050
523400	PRINTING AND BINDING EXP	3,153	5,000	12,000
523500	TRAVEL EXPENSES	31,463	26,300	30,900
523600	DUES AND FEES	3,634	4,485	4,827
523700	EDUCATION AND TRAINING	20,424	15,704	18,643
523710	PROFESSIONAL DEVELOPMENT	62,864	96,885	99,465
	PURCHASED/CONTRACTED SERVICES	**$ 176,691**	**$ 225,504**	**$ 246,280**
531100	GENERAL SUPPLIES	23,616	15,000	15,000
531270	GASOLINE/DIESEL	147	200	200
531300	FOOD	1,070	1,500	1,860
531400	BOOKS & PERIODICALS	203	1,700	245
531700	OTHER SUPPLIES	18,348	5,995	8,340
531702	EMPLOYEE RECOGNITION	41,029	52,532	55,750
531710	UNIFORMS	642	1,000	1,000
	SUPPLIES/OTHER EXPENDITURES	**$ 85,054**	**$ 77,927**	**$ 82,395**
542300	FURNITURE & FIXTURES	4,204	-	-
542400	COMPUTERS	1,432	-	-
	CAPITAL OUTLAY	**$ 5,636**	**$ -**	**$ -**
551110	INTERNAL SVC-COMPUTER REP	8,271	8,480	15,351
551115	INTERNAL SVC - SAFETY	-	7,200	7,200
573000	PMTS TO OTHERS	-	-	24,536
	INTERFUND/DEPARTMENT SERVICES	**$ 8,271**	**$ 15,680**	**$ 47,087**
	TOTAL HUMAN RESOURCES	**$1,622,494**	**$1,795,252**	**$1,900,539**

1001560 INTERNAL AUDIT

To assist Chatham County leadership in providing the highest quality services to the citizens by promoting effective internal controls at a reasonable cost. Internal Audit will examine, evaluate, and report on the adequacy and reliability of existing controls to ensure that;

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	0	0	1
Total	4.00	4.00	5.00

Department Goals

Description	Strategic Plan Factor
• Accomplish a minimum of 80% of the Annual Audit Plan. • Conduct a follow-up program of previously issued audit findings, including both internal and external recommendations. • Obtain a minimum of 25 hours per auditor of continuing education related to specific job duties and responsibilities per each year.	Economy, Quality of Life Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	To provide assurance and consulting activities to evaluate and improve the effectiveness of risk management, control, and governance processes.	Government efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Audit Projects Completed	14	25	18
Training Hours Completed	800	669	700

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001560 - INTERNAL AUDIT			
511100 REGULAR EMPLOYEES	338,965	339,901	348,878
511200 TEMPORARY EMPLOYEES	-	-	21,135
511300 OVERTIME	5,002	-	-
512100 HEALTH INSURANCE	49,753	49,746	60,041
512200 SOCIAL SECURITY	24,266	23,960	26,060
512400 PENSION CONTRIBUTIONS	59,710	61,026	65,067
512900 OPEB CONTRIBUTIONS	15,200	16,000	16,800
PERSONNEL SERVICES	**$ 492,896**	**$ 490,633**	**$ 537,981**
521200 PROFESSIONAL SERVICES	1,279	1,300	1,300
522310 BUILDING & LAND RENTAL	900	1,020	1,020
522320 EQUIPMENT RENTALS	1,545	1,500	1,500
523500 TRAVEL EXPENSES	13,919	15,000	15,000
523600 DUES AND FEES	2,885	3,050	2,500
523700 EDUCATION AND TRAINING	7,556	10,000	8,000
PURCHASED/CONTRACTED SERVICES	**$ 28,084**	**$ 31,870**	**$ 29,320**
531100 GENERAL SUPPLIES	6,085	4,950	4,050
531400 BOOKS & PERIODICALS	560	1,000	1,000
531700 OTHER SUPPLIES	18	-	-
SUPPLIES/OTHER EXPENDITURES	**$ 6,663**	**$ 5,950**	**$ 5,050**
551110 INTERNAL SVC-COMPUTER REP	1,400	2,380	3,606
551115 INTERNAL SVC - SAFETY	-	1,800	1,800
INTERFUND/DEPARTMENT SERVICES	**$ 1,400**	**$ 4,180**	**$ 5,406**
TOTAL INTERNAL AUDIT	**$529,043**	**$532,633**	**$577,757**

1001565 FACILITIES MAINTENANCE

This division provides preventive maintenance, inspection and repairs to the Judicial and Administrative/Legislative Courthouses, Courthouse Annex, Parking Garage, Old Jail, Administrative Annex, Juvenile Court building, Police Station, Animal Shelter, Tag Office, Fleet Operations, Counter Narcotics Team, Weight Lifting Center, Parks and Recreation buildings, Public Works buildings, Mosquito Control, Ralph Mark Gilbert Civil Rights Museum, Pete Liakakis Bldg., and all Public Library buildings throughout Chatham County. A 24 hour "on call" maintenance capability is provided.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	35	35	35
Part Time Positions	10.5	10.5	10.5
Total	45.50	45.50	45.5

Department Goals

Description	Strategic Plan Factor
• Provide building maintenance for all county buildings and facilities • Provide custodial care with a mix of in-house and contracted staff throughout the majority of county buildings, facilities and complexes on a daily basis. • Provide security for Judicial Courthouse and at Administrative/Legislative Courthouse. • Provide experienced maintenance of shrubbery, lawns, and landscaping of Judicial & Administrative/Legislative Courthouse, Courthouse Annex, and Old County Jail & CNT. Also maintain an acceptable state of cleanliness at County Parking Facilities.	Economy, Health and Quality of Life Health and Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Economy	Maintain, secure, and provide custodial care for County facilities.	Government efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Work orders completed	8,200	8,200	8,700
PM Procedures	590	590	612
Sq. Ft. Maintained	1,255,702	1,255,702	1,255,702
Sq. Ft. Custodial	216,908	216,908	286,505
Sq. Ft. Secured	231,056	231,056	231,056
Security Hours	16,138	16,138	16,205

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001565 - FACILITIES MAINTENANCE			
511100 REGULAR EMPLOYEES	1,219,056	1,649,476	1,633,605
511200 TEMPORARY EMPLOYEES	219,434	150,000	307,000
511300 OVERTIME	142,229	150,000	150,000
512100 HEALTH INSURANCE	364,660	469,380	569,358
512200 SOCIAL SECURITY	111,087	149,257	143,411
512400 PENSION CONTRIBUTIONS	229,297	312,246	303,193
512900 OPEB CONTRIBUTIONS	136,693	144,000	147,000
PERSONNEL SERVICES	**$ 2,422,455**	**$ 3,024,359**	**$ 3,253,567**
522110 DISPOSAL	77,566	80,000	80,000
522130 CUSTODIAL EXPENSE	229,414	330,000	330,000
522140 LAWN CARE EXPENSE	1,805	-	92,000
522200 REPAIRS & MAINTENANCE	334,314	400,000	435,000
522210 FLEET - PARTS	4,789	4,500	4,500
522220 FLEET - LABOR	5,965	6,000	5,843
522230 FLEET - OUTSOURCED SERVICE	6,010	5,000	5,000
522310 BUILDING & LAND RENTAL	1,692	1,500	1,500
522320 EQUIPMENT RENTALS	12,594	20,000	20,244
523200 TELEPHONE SERVICE	17,932	16,500	16,560
523210 POSTAGE	10	50	50
523400 PRINTING AND BINDING EXP	123	120	120
523500 TRAVEL EXPENSES	-	10,000	10,000
523600 DUES AND FEES	458	2,000	2,000
523700 EDUCATION AND TRAINING	3,313	20,000	20,000
523900 OTHER PURCHASED SERVICES	93,460	116,000	113,000
PURCHASED/CONTRACTED SERVICES	**$ 789,443**	**$ 1,011,670**	**$ 1,135,817**
531100 GENERAL SUPPLIES	6,078	5,000	5,000
531270 GASOLINE/DIESEL	28,897	37,000	37,000
531400 BOOKS & PERIODICALS	-	500	500
531700 OTHER SUPPLIES	166,136	120,000	120,000
531710 UNIFORMS	7,367	10,000	55,000
SUPPLIES/OTHER EXPENDITURES	**$ 208,478**	**$ 172,500**	**$ 217,500**
541300 BLDGS/ BLDG IMPROVEMENTS	35,840	170,000	170,000
542400 COMPUTERS	3,672	38,000	-
542500 OTHER EQUIPMENT	-	18,500	18,500
CAPITAL OUTLAY	**$ 39,512**	**$ 226,500**	**$ 188,500**
551110 INTERNAL SVC-COMPUTER REP	4,110	4,010	7,786
551115 INTERNAL SVC - SAFETY	-	14,850	20,250
551120 REIMBURSEMENTS TO FUNDS	-32,326	-75,000	-
INTERFUND/DEPARTMENT SERVICES	**$-28,216**	**$-56,140**	**$ 28,036**
TOTAL FACILITIES MAINTENANCE	**$3,431,672**	**$4,378,889**	**$4,823,420**

1001567 FLEET OPERATIONS

Fleet Operations manages the County's vehicle and equipment fleet. Fleet operates a full service garage and parts counter, and is responsible for the full range of vehicle and equipment "life-cycle" activities.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	16	16	17
Part Time Positions	0	0	0
Total	16.00	16.00	17.00

Department Goals

Description	Strategic Plan Factor
• Reduce fleet vehicle age while maintaining a good fleet availability rate • Build on a preventative maintenance program with a reduced scheduled repair, comeback, and repair turnover rate. • Increase technician productivity	Economy

Department Objectives And Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	• Acquire and Maintain the County's Fleet with vehicle life cycles for a life expectancy of 5-7 years for light duty vehicles and 10 years for heavy Duty equipment. • To ensure that critical and non-essential vehicles have the greatest availability rate • All Vehicles up and running are being utilized • Preventative Maintenance Program enforced schedule • Vehicle defects and damages reported immediately • Fleet Technicians trained in identifying, completing and conducting needed repairs the first time. •	Government Efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Fleet Availability Rate	92%	92%	92%
Preventative Maintenance Program	85%	85%	85%
Scheduled Repair Rate	62%	62%	62%
Comeback Rate	5%	5%	5%
Technician Productivity Rate	65%	65%	65%
Repair Turnover Rate	1- 2 Days	1- 2 Days	1-2 Days

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001567 - FLEET OPERATIONS			
511100 REGULAR EMPLOYEES	776,924	846,236	943,918
511200 TEMPORARY EMPLOYEES	4,550	61,950	-
511300 OVERTIME	3,920	3,500	-
512100 HEALTH INSURANCE	176,480	208,744	232,045
512200 SOCIAL SECURITY	54,441	69,830	62,961
512400 PENSION CONTRIBUTIONS	145,219	160,192	170,951
512900 OPEB CONTRIBUTIONS	57,000	60,000	67,200
PERSONNEL SERVICES	**$ 1,218,534**	**$ 1,410,452**	**$ 1,477,075**
522200 REPAIRS & MAINTENANCE	12,210	18,000	18,000
522210 FLEET - PARTS	2,522	6,460	2,319
522220 FLEET - LABOR	1,981	5,620	2,437
522230 FLEET - OUTSOURCED SERVICE	2,523	4,230	3,557
522250 VEHICLE REPAIRS - SUBLET	705,035	704,560	704,560
522260 VEHICLE PARTS	318,415	405,000	405,000
522310 BUILDING & LAND RENTAL	20,120	18,600	18,600
522320 EQUIPMENT RENTALS	2,809	3,610	4,440
523200 TELEPHONE SERVICE	10,818	8,500	10,000
523210 POSTAGE	-	50	50
523500 TRAVEL EXPENSES	4,197	4,500	4,500
523600 DUES AND FEES	330	350	680
523700 EDUCATION AND TRAINING	4,993	8,000	8,000
PURCHASED/CONTRACTED SERVICES	**$ 1,085,952**	**$ 1,187,480**	**$ 1,182,143**
531100 GENERAL SUPPLIES	2,803	2,921	2,921
531270 GASOLINE/DIESEL	7,519	8,550	8,550
531290 UTILITIES OTHER	21,135	19,090	19,090
531310 CATERED MEALS	-	1,500	1,500
531400 BOOKS & PERIODICALS	1,125	1,200	1,200
531700 OTHER SUPPLIES	15,879	18,770	18,855
531710 UNIFORMS	3,283	3,100	3,100
SUPPLIES/OTHER EXPENDITURES	**$ 51,743**	**$ 55,131**	**$ 55,216**
542500 OTHER EQUIPMENT	23,671	24,000	-
CAPITAL OUTLAY	**$ 23,671**	**$ 24,000**	**$ -**
551110 INTERNAL SVC-COMPUTER REP	2,560	2,560	4,541
551115 INTERNAL SVC - SAFETY	-	7,200	7,200
551120 REIMBURSEMENTS TO FUNDS	-1,509,354	-1,423,475	-1,427,422
INTERFUND/DEPARTMENT SERVICES	**$-1,506,794**	**$-1,413,715**	**$-1,415,681**
TOTAL FLEET OPERATIONS	**$873,107**	**$1,263,348**	**$1,298,753**

1001570 PUBLIC INFORMATION

The Public Information office is a division of the County Manager's office providing press releases and communications to the residents of Chatham County.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	2	3	3
Part Time Positions	0	0	0
Total	**2.00**	**3.00**	**3.00**

Department Goals

Description	Strategic Plan Factor
• Continue building public trust and confidence in the Chatham County government while informing the public about the services provided by the County through newsletters and informative content for Chatham County Government Channel (CGTV). • Continue to produce the county's quarterly newsletter "The Chatham County Connection". Currently 94,500 copies are distributed through the Savannah Morning News, Savannah Tribune and The Herald.	Quality of Life Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
	Original content will be educational and will also address county services available to residents creating a better quality of life.	Increase original content for CGTV
	Printed media such as the County Connection and other printed materials will keep residents apprised of the programs and services offered by the county.	Printed media
	Involvement with residents will build trust between the County and the community bringing a better quality of life.	Community Engagement

Performance Measures

Measure	Quantity
Channel 16 Weekly Educational Programming Hours	75 per week
Special Events Promoted	30 per year
Number of Meeting Recorded	26 per year
Number if Public Services Announcements created	20 per year
Original Content produced for Channel 16	75 hours per year

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001570 - PUBLIC INFORMATION			
511100 REGULAR EMPLOYEES	136,569	140,218	150,790
511300 OVERTIME	2,701	-	-
512100 HEALTH INSURANCE	39,825	41,831	65,903
512200 SOCIAL SECURITY	9,362	9,427	10,066
512400 PENSION CONTRIBUTIONS	25,508	25,563	28,544
512900 OPEB CONTRIBUTIONS	11,400	12,000	12,600
PERSONNEL SERVICES	**$ 225,365**	**$ 229,039**	**$ 267,903**
521200 PROFESSIONAL SERVICES	3,064	80,427	30,152
522200 REPAIRS & MAINTENANCE	8,652	8,517	8,517
522210 FLEET - PARTS	25	100	100
522220 FLEET - LABOR	62	200	200
522230 FLEET - OUTSOURCED SERVICE	-	-	100
523200 TELEPHONE SERVICE	2,669	3,450	4,600
523500 TRAVEL EXPENSES	12,620	14,300	13,150
523600 DUES AND FEES	4,211	3,170	3,066
523700 EDUCATION AND TRAINING	5,755	5,400	17,265
PURCHASED/CONTRACTED SERVICES	**$ 37,059**	**$ 115,564**	**$ 77,150**
531100 GENERAL SUPPLIES	7,722	11,492	12,600
531270 GASOLINE/DIESEL	89	1,500	1,500
531400 BOOKS & PERIODICALS	-	-	500
SUPPLIES/OTHER EXPENDITURES	**$ 7,811**	**$ 12,992**	**$ 14,600**
542500 OTHER EQUIPMENT	10,846	15,700	33,050
CAPITAL OUTLAY	**$ 10,846**	**$ 15,700**	**$ 33,050**
551110 INTERNAL SVC-COMPUTER REP	-	-	5,003
551115 INTERNAL SVC - SAFETY	-	2,250	1,350
INTERFUND/DEPARTMENT SERVICES	**$ -**	**$ 2,250**	**$ 6,353**
TOTAL PUBLIC INFORMATION	**$281,081**	**$375,545**	**$399,056**

1001580 ADMINISTRATIVE SERVICES

Records Management-Maintains File System of Various Files/Records for the County; Prepares Files, Organizes Documentation, And Files Documents In Designated Order; Retrieves/Replaces Files; Scan Records into Computer; Shreds/Destroys Confidential or Obsolete Documents. Print Shop and Courier-Process Ingoing and Outgoing Mail and Other Correspondence for All Correspondence for All County Departments.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	16	16	16
Part Time Positions	0	0	0
Total	**16.00**	**16.00**	**16.00**

Department Goals

Description	Strategic Plan Factor
• Maintain County public records in the most efficient manner by retrieving and storing at a low cost • Provide several departments with a conversion to digital form for storage space and to process on a computer for archival use • Collection of incoming, outgoing and interoffice correspondence in the most efficient manner.	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Operate County-Wide administrative services, Including Print Shop Services, Mail Services, Centralized Records Management And Micro-Film Services	Government Efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Files Reference(request and returns)	13,036	15,000	16,000
Documents Interfiled	44,000	49,000	51,000
Accessions (Cu. FT.)	7,900	8,100	8,300
Documents disposed of (Cu. Ft.)	5,200	5,500	5,800
Scanning	100%	100%	100%
Percentage of mail service	100%	100%	100%

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001580 - ADMINISTRATIVE SERVICES				
511100	REGULAR EMPLOYEES	579,412	590,617	639,127
511200	TEMPORARY EMPLOYEES	-	45,000	45,000
511300	OVERTIME	43,361	55,000	55,000
512100	HEALTH INSURANCE	161,706	176,062	191,961
512200	SOCIAL SECURITY	42,853	52,836	50,126
512400	PENSION CONTRIBUTIONS	103,381	108,770	122,244
512900	OPEB CONTRIBUTIONS	60,800	64,000	67,200
PERSONNEL SERVICES		**$ 991,512**	**$ 1,092,285**	**$ 1,170,658**
522140	LAWN CARE EXPENSE	5	-	-
522200	REPAIRS & MAINTENANCE	1,589	3,500	3,500
522210	FLEET - PARTS	879	1,400	1,400
522220	FLEET - LABOR	1,763	2,500	2,016
522230	FLEET - OUTSOURCED SERVICE	3,587	2,500	1,805
522310	BUILDING & LAND RENTAL	1,692	1,692	1,692
522320	EQUIPMENT RENTALS	12,675	23,500	36,518
523200	TELEPHONE SERVICE	2,132	1,000	-
523210	POSTAGE	721	700	700
523400	PRINTING AND BINDING EXP	-	100	180
523500	TRAVEL EXPENSES	3,113	8,000	8,000
523600	DUES AND FEES	375	800	800
523700	EDUCATION AND TRAINING	2,500	5,000	5,000
PURCHASED/CONTRACTED SERVICES		**$ 31,031**	**$ 50,692**	**$ 61,611**
531100	GENERAL SUPPLIES	12,519	16,500	16,612
531270	GASOLINE/DIESEL	4,803	9,750	9,750
531300	FOOD	-	500	500
531700	OTHER SUPPLIES	39,823	44,000	45,260
SUPPLIES/OTHER EXPENDITURES		**$ 57,144**	**$ 70,750**	**$ 72,122**
551110	INTERNAL SVC-COMPUTER REP	5,770	6,450	12,734
551115	INTERNAL SVC - SAFETY	-	7,200	7,200
551120	REIMBURSEMENTS TO FUNDS	-33,151	-45,000	-45,000
INTERFUND/DEPARTMENT SERVICES		**$-27,381**	**$-31,350**	**$-25,066**
TOTAL ADMINISTRATIVE SERVICES		**$1,052,306**	**$1,182,377**	**$1,279,325**

1003222 COUNTER NARCOTICS TEAM

The Counter Narcotics Team, formed in March 1994, managed by a Director of Drug Enforcement who reports directly to the County Manager for supervision and control of the unit. It is a composite drug enforcement organization comprised of sworn officers and civilian personnel contributed to by agreement from the municipal and county law enforcement departments throughout Chatham County.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	13	13	28
Part Time Positions	1	1	1
Total	**14.00**	**14.00**	**29.00**

Department Goals

Description	Strategic Plan Factor
Assist municipalities in the investigation and suppression of drug related crime within Chatham County	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Violent Crime	Continue to aggressively enforce drug and gun laws in Chatham County	Reduce the amount of drugs and guns available by targeting mid to upper level drug distribution organizations

Performance Measures

Activity	Performance Measure
Quality of Life	To increase the number of drug distribution organizations (5 or more individuals) dismantled within Chatham County over previous years by 5%.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1003222 - COUNTER NARCOTICS				
511100	REGULAR EMPLOYEES	719,611	796,475	1,115,407
511300	OVERTIME	32,257	50,000	50,000
512100	HEALTH INSURANCE	159,354	202,879	248,720
512200	SOCIAL SECURITY	52,536	62,335	74,290
512400	PENSION CONTRIBUTIONS	144,527	161,262	244,023
512900	OPEB CONTRIBUTIONS	53,200	60,000	79,800
	PERSONNEL SERVICES	**$ 1,161,485**	**$ 1,332,951**	**$ 1,812,240**
521100	OFFICIAL/ADMIN SERVICES	129	5,000	5,000
521300	TECHNICAL SERVICES	44,434	74,720	79,660
522200	REPAIRS & MAINTENANCE	76,642	68,960	45,497
522210	FLEET - PARTS	13,837	11,700	15,000
522220	FLEET - LABOR	19,961	17,000	17,000
522230	FLEET - OUTSOURCED SERVICE	36,705	30,000	30,000
522320	EQUIPMENT RENTALS	11,843	17,500	18,100
523200	TELEPHONE SERVICE	82,469	60,000	94,200
523210	POSTAGE	553	500	500
523500	TRAVEL EXPENSES	31,644	25,254	35,000
523600	DUES AND FEES	1,620	2,990	2,600
523700	EDUCATION AND TRAINING	11,283	15,675	25,000
523900	OTHER PURCHASED SERVICES	77,530	94,200	92,000
	PURCHASED/CONTRACTED SERVICES	**$ 408,648**	**$ 423,499**	**$ 459,557**
531100	GENERAL SUPPLIES	17,892	11,000	12,000
531270	GASOLINE/DIESEL	63,556	60,000	70,000
531290	UTILITIES OTHER	80,806	85,000	80,000
531310	CATERED MEALS	3,252	2,500	2,625
531400	BOOKS & PERIODICALS	179	500	525
531700	OTHER SUPPLIES	49,474	50,000	50,000
531710	UNIFORMS	22,307	15,000	15,000
	SUPPLIES/OTHER EXPENDITURES	**$ 237,466**	**$ 224,000**	**$ 230,150**
542400	COMPUTERS	8,358	16,000	38,500
542500	OTHER EQUIPMENT	1,833	-	-
	CAPITAL OUTLAY	**$ 10,191**	**$ 16,000**	**$ 38,500**
551110	INTERNAL SVC-COMPUTER REP	12,010	19,545	16,611
551115	INTERNAL SVC - SAFETY	-	6,300	6,300
571000	INTERGOVERNMENTAL - SAVANNAH	2,328,834	2,325,000	1,768,655
571010	INTERGOVTL - TYBEE	78,390	76,904	78,442
571020	INTERGOVTL - THUNDERBOLT	66,955	76,220	77,744
571030	INTERGOVTL - POOLER	51,094	54,465	111,108
571040	INTERGOVTL - BLOOMINGDALE	106,432	124,102	126,584
571050	INTERGOVTL-GARDEN CITY	183,608	148,569	75,000
571060	INTERGOVTL -PT. WENTWORTH	62,952	61,383	62,611
572070	PAYMENT TO OTHER AGCY-BOE	76,024	84,956	75,000
	INTERFUND/DEPARTMENT SERVICES	**$ 2,966,299**	**$ 2,977,445**	**$ 2,398,055**
	TOTAL COUNTER NARCOTICS	**$4,784,090**	**$4,973,895**	**$4,938,502**

1003251 MARINE PATROL

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	6	6	6
Part Time Positions	0	0	0
Total	**6.00**	**6.00**	**6.00**

Department Goals

Description	Strategic Plan Factor
• Provide boating education and safety classes to residents of Chatham County to increase awareness of safe boating and state laws.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Learning	Provide no cost educational classes to residents of Chatham county	Community learning

Performance Measures

Activity	Performance Measure
Crime Rate	To increase boater education and safety checks by 10% over last year.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1003251 - MARINE PATROL				
511100	REGULAR EMPLOYEES	341,922	363,643	370,625
511300	OVERTIME	13,691	12,000	12,000
512100	HEALTH INSURANCE	89,382	89,370	98,139
512200	SOCIAL SECURITY	24,706	25,385	25,361
512400	PENSION CONTRIBUTIONS	91,110	91,469	95,158
512900	OPEB CONTRIBUTIONS	22,800	24,000	25,200
PERSONNEL SERVICES		**$ 583,611**	**$ 605,867**	**$ 626,483**
522200	REPAIRS & MAINTENANCE	30,546	40,000	40,000
522210	FLEET - PARTS	5,198	4,000	4,000
522220	FLEET - LABOR	5,721	3,250	3,250
522230	FLEET - OUTSOURCED SERVICE	17,005	3,000	6,000
522310	BUILDING & LAND RENTAL	7,947	16,200	18,300
522320	EQUIPMENT RENTALS	-	1,000	1,000
523200	TELEPHONE SERVICE	7,645	5,502	5,505
523210	POSTAGE	-	-	250
523500	TRAVEL EXPENSES	3,217	3,500	3,500
523600	DUES AND FEES	-	500	500
523700	EDUCATION AND TRAINING	1,140	2,500	2,500
PURCHASED/CONTRACTED SERVICES		**$ 78,418**	**$ 79,452**	**$ 84,805**
531100	GENERAL SUPPLIES	2,227	1,500	1,500
531270	GASOLINE/DIESEL	51,118	50,000	50,000
531290	UTILITIES OTHER	-	2,500	2,500
531700	OTHER SUPPLIES	12,868	12,000	12,000
531710	UNIFORMS	9,201	6,000	6,000
SUPPLIES/OTHER EXPENDITURES		**$ 75,414**	**$ 72,000**	**$ 72,000**
542500	OTHER EQUIPMENT	23,413	25,000	26,500
CAPITAL OUTLAY		**$ 23,413**	**$ 25,000**	**$ 26,500**
551110	INTERNAL SVC-COMPUTER REP	4,620	5,920	7,583
551115	INTERNAL SVC - SAFETY	-	2,700	2,700
INTERFUND/DEPARTMENT SERVICES		**$ 4,620**	**$ 8,620**	**$ 10,283**
	TOTAL MARINE PATROL	**$765,476**	**$790,939**	**$820,071**

1003910 ANIMAL SERVICES

The Animal Control Unit provides services to all of Chatham County, except Tybee Island. Stray and unleashed animals are captured and impounded, fed and cared for until proper disposition can be determined. Sick and injured animals are transported to a local veterinarian facility for care prior to being transported to the shelter. The Animal Control Unit also investigates alleged cases of animal cruelty, bites, barking dogs, etc. and issues city/county ordinance citations. Animal Control works closely with the Chatham County Health Department during bite case investigations to ensure containment of rabies outbreak. In addition, Animal Control maintains files for licensed animals, handles wildlife complaints, and conducts several rabies clinics throughout the year

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	15	15	16
Part Time Positions	0	0	0
Total	**15.00**	**15.00**	**16.00**

Department Goals

Description	Strategic Plan Factor
• Establish better community communications on animal services through launch of a department website.	Effective Government

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Review and cosolidate policies and procedures within Animal Control were approrporate.	Efficient Programs

Performance Measures

Activity	Performance Measure
Engaging Community	Increase the live release rate of animals in care situations by 2%
Engaging Community	Increase the reclaim rate for felines by 3%

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1003910 - ANIMAL SERVICES				
511100	REGULAR EMPLOYEES	633,158	702,853	726,158
511200	TEMPORARY EMPLOYEES	13,299	15,000	25,000
511300	OVERTIME	43,006	50,000	45,000
512100	HEALTH INSURANCE	145,225	195,391	197,866
512200	SOCIAL SECURITY	47,263	49,535	50,057
512400	PENSION CONTRIBUTIONS	117,665	120,181	122,621
512900	OPEB CONTRIBUTIONS	64,600	68,000	71,400
	PERSONNEL SERVICES	**$ 1,064,216**	**$ 1,200,960**	**$ 1,238,102**
521200	PROFESSIONAL SERVICES	19,060	35,000	85,400
522200	REPAIRS & MAINTENANCE	10,329	15,000	20,000
522210	FLEET - PARTS	3,607	5,060	3,191
522220	FLEET - LABOR	4,208	6,930	4,783
522230	FLEET - OUTSOURCED SERVICE	4,858	7,000	5,056
522320	EQUIPMENT RENTALS	2,503	2,500	1,932
523200	TELEPHONE SERVICE	6,883	5,000	5,000
523210	POSTAGE	4,798	4,000	4,000
523300	ADVERTISING	451	-	2,000
523400	PRINTING AND BINDING EXP	149	-	-
523500	TRAVEL EXPENSES	2,137	8,575	9,200
523600	DUES AND FEES	1,514	2,000	1,940
523700	EDUCATION AND TRAINING	1,998	3,270	6,725
523900	OTHER PURCHASED SERVICES	5,925	6,000	360
	PURCHASED/CONTRACTED SERVICES	**$ 68,420**	**$ 100,335**	**$ 149,587**
531100	GENERAL SUPPLIES	101,580	75,000	80,000
531210	WATER/SEWER	3,091	10,000	5,000
531270	GASOLINE/DIESEL	16,442	18,000	24,000
531290	UTILITIES OTHER	35,003	30,000	35,000
531700	OTHER SUPPLIES	45,388	60,000	65,000
	SUPPLIES/OTHER EXPENDITURES	**$ 201,505**	**$ 193,000**	**$ 209,000**
542500	OTHER EQUIPMENT	771	3,000	-
	CAPITAL OUTLAY	**$ 771**	**$ 3,000**	**$ -**
551110	INTERNAL SVC-COMPUTER REP	4,780	9,005	13,380
551115	INTERNAL SVC - SAFETY	-	7,650	7,650
	INTERFUND/DEPARTMENT SERVICES	**$ 4,780**	**$ 16,655**	**$ 21,030**
	TOTAL ANIMAL SERVICES	**$1,339,691**	**$1,513,950**	**$1,617,719**

1003920 EMERGENCY MANAGEMENT

The Mission of the Chatham Emergency Management Agency is to protect lives and property from the threat of all types of major emergencies and disasters, both natural and man-made. CEMA was a state funded department prior to FY2018.

Total	FY2017 Actual	FY2018 Adopted	FY2019 Adopted
Full Time Equivalents	10	10	10
Part Time Positions	0	0	0
Total	**10.00**	**10.00**	**10.00**

Department Goals

Description	Strategic Plan Factor
• Coordinate and expand community outreach efforts and actively establish and maintain partnerships with the community as a whole to facilitate more effective prevention protection, mitigation, and response and recovery activities throughout the County. • Develop a program to ensure training and exercises are conducted to improve and evaluate Emergency Management capabilities, operational readiness, preparedness, and crisis planning County-wide in a no-fault, risk-free environment. • Ensure Emergency Management Planning activities target areas where resources are limited or lacking and prioritizes resources and mitigation activities to lessen the impacts of emergencies on employees and citizens	Community Involvement Education Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Safe Community	Ensure the provision of communications support to municipal, county, and private-sector response efforts during an incident of critical significance	Local & Regional Collaboration
	Ensure the tasks identified are coordinated throughout the county and work with partners to coordinate sustainable efforts for each	

Performance Measures

Activity	Performance Measure
Education	Support public education campaigns and festivals to provide community-wide literature and training on emergency preparedness
Safe Community	Ensure 90% reliability in the County's Emergency Warning Sirens System.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1003920 - EMERGENCY MANAGEMENT				
511100	REGULAR EMPLOYEES	557,231	577,289	607,367
511300	OVERTIME	17,642	-	18,000
512100	HEALTH INSURANCE	113,187	123,428	149,824
512200	SOCIAL SECURITY	39,923	40,307	42,279
512400	PENSION CONTRIBUTIONS	74,264	87,207	103,060
512750	OTHER EMPLOYEE BENEFITS	35,720	37,100	37,100
512900	OPEB CONTRIBUTIONS	26,600	36,000	42,000
PERSONNEL SERVICES		**$ 864,565**	**$ 901,331**	**$ 999,630**
522200	REPAIRS & MAINTENANCE	99,889	177,560	143,125
522210	FLEET - PARTS	1,964	1,700	1,700
522220	FLEET - LABOR	2,874	3,255	3,255
522230	FLEET - OUTSOURCED SERVICE	2,531	900	2,500
522310	BUILDING & LAND RENTAL	8,430	8,640	9,360
523200	TELEPHONE SERVICE	19,312	25,665	25,665
523210	POSTAGE	131	1,000	500
523400	PRINTING AND BINDING EXP	1,500	1,500	1,500
523500	TRAVEL EXPENSES	14,473	10,000	17,000
523600	DUES AND FEES	1,700	2,000	2,000
523700	EDUCATION AND TRAINING	49,430	75,000	95,000
523900	OTHER PURCHASED SERVICES	61,047	42,643	-
PURCHASED/CONTRACTED SERVICES		**$ 263,281**	**$ 349,863**	**$ 301,605**
531100	GENERAL SUPPLIES	24,505	25,000	25,000
531230	ELECTRICITY	256	300	300
531270	GASOLINE/DIESEL	14,284	20,000	15,000
531300	FOOD	4,976	6,000	6,000
531600	OTHER SMALL EQUIPMENT	19,265	17,596	15,000
531700	OTHER SUPPLIES	2,800	3,000	3,000
SUPPLIES/OTHER EXPENDITURES		**$ 66,086**	**$ 71,896**	**$ 64,300**
542200	VEHICLES	36,976	-	4,000
542400	COMPUTERS	6,319	2,000	2,000
542500	OTHER EQUIPMENT	105,741	18,800	-
CAPITAL OUTLAY		**$ 149,036**	**$ 20,800**	**$ 6,000**
551110	INTERNAL SVC-COMPUTER REP	63,130	64,005	105,171
551115	INTERNAL SVC - SAFETY	-	4,500	4,500
573000	PMTS TO OTHERS	119	-	-
INTERFUND/DEPARTMENT SERVICES		**$ 63,249**	**$ 68,505**	**$ 109,671**
TOTAL EMERGENCY MANAGEMENT		**$1,406,216**	**$1,412,395**	**$1,481,206**

1004230 BRIDGES

Department is responsible for the remaining draw bridge in Chatham County to ensure it is maintained in safe condition whereby affording access to the barrier islands of Chatham County. This bridge is operated to provide safe passage for users and river traffic and is manned 24 hours a day, 365 days a year.

Chatham County has one remaining draw bridge. Work has begun to remove this bridge and should be completed during calendar year 2020.

Total	FY2017 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	11	7	7
Part Time Positions	0	0	0
Total	**11.00**	**7.00**	**7.00**

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1004230 - BRIDGES				
511100	REGULAR EMPLOYEES	164,699	166,676	182,620
511200	TEMPORARY EMPLOYEES	5,729	10,000	10,000
511300	OVERTIME	15,043	20,000	18,000
512100	HEALTH INSURANCE	73,556	73,801	74,345
512200	SOCIAL SECURITY	12,448	10,995	12,669
512400	PENSION CONTRIBUTIONS	29,148	30,022	34,431
512900	OPEB CONTRIBUTIONS	22,800	20,000	4,200
	PERSONNEL SERVICES	**$ 323,422**	**$ 331,494**	**$ 336,265**
522200	REPAIRS & MAINTENANCE	46,574	50,000	50,000
522210	FLEET - PARTS	966	600	600
522220	FLEET - LABOR	914	1,000	656
522230	FLEET - OUTSOURCED SERVICE	653	100	100
522320	EQUIPMENT RENTALS	-	250	250
523200	TELEPHONE SERVICE	1,776	2,625	2,625
523900	OTHER PURCHASED SERVICES	946	1,800	1,800
	PURCHASED/CONTRACTED SERVICES	**$ 51,828**	**$ 56,375**	**$ 56,031**
531100	GENERAL SUPPLIES	72	100	100
531270	GASOLINE/DIESEL	1,891	2,000	2,000
531290	UTILITIES OTHER	11,829	9,500	9,500
531700	OTHER SUPPLIES	264	2,000	2,000
531710	UNIFORMS	841	1,500	1,500
	SUPPLIES/OTHER EXPENDITURES	**$ 14,898**	**$ 15,100**	**$ 15,100**
542300	FURNITURE & FIXTURES	-	250	250
	CAPITAL OUTLAY	**$ -**	**$ 250**	**$ 250**
551110	INTERNAL SVC-COMPUTER REP	-	350	680
551115	INTERNAL SVC - SAFETY	-	3,150	3,150
551120	REIMBURSEMENTS TO FUNDS	-	1,000	800
	INTERFUND/DEPARTMENT SERVICES	**$ -**	**$ 4,500**	**$ 4,630**
	TOTAL BRIDGES	**$390,148**	**$407,719**	**$412,276**

1005144 MOSQUITO CONTROL

Chatham County Mosquito Control was created by the people of Chatham County in a 1957 referendum. The Department is a county-wide mosquito control program including all municipalities. It is structured in an effort to establish an objective, comprehensive, and effective abatement effort for the control of pestiferous and medically important mosquitoes of Chatham County.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	29	29	29
Part Time Positions	1	1	1
Total	**30.00**	**30.00**	**30.00**

Department Goals

Description	Strategic Plan Factor
• Implement mentorship programs between employers and students • Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency.	Education Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Maintain Mentorship Programs with Georgia Southern University	Internship & mentorship Programs
Effective Government Services	Integrate technology to enhance notification of MOSCON activities.	Alternative method of communication

Performance Measures

Activity	Performance Measure
Education	2 students enrolled for a minimum of one semester under the Public Health curriculum.
Quality of Life	Integrate new technology in order to minimize response time, maximize efficiency, and increase communication.

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1005144 - MOSQUITO CONTROL			
511100 REGULAR EMPLOYEES	1,273,041	1,332,048	1,357,825
511200 TEMPORARY EMPLOYEES	317	4,102	4,150
511300 OVERTIME	40,547	49,284	51,590
512100 HEALTH INSURANCE	253,659	307,984	311,074
512200 SOCIAL SECURITY	91,176	89,833	93,387
512400 PENSION CONTRIBUTIONS	217,099	235,734	255,164
512900 OPEB CONTRIBUTIONS	110,200	116,000	121,800
PERSONNEL SERVICES	**$ 1,986,038**	**$ 2,134,985**	**$ 2,194,990**
521100 OFFICIAL/ADMIN SERVICES	46,398	52,500	55,000
521200 PROFESSIONAL SERVICES	757	1,200	1,200
522130 CUSTODIAL EXPENSE	-	1,000	-
522200 REPAIRS & MAINTENANCE	87,852	61,145	76,768
522210 FLEET - PARTS	109	110	110
522230 FLEET - OUTSOURCED SERVICE	15,748	16,000	12,931
522310 BUILDING & LAND RENTAL	63,935	67,296	67,296
522320 EQUIPMENT RENTALS	3,514	5,200	5,550
523200 TELEPHONE SERVICE	15,300	15,600	15,500
523210 POSTAGE	26	7,990	7,990
523300 ADVERTISING	95	150	110
523500 TRAVEL EXPENSES	15,197	28,481	27,850
523600 DUES AND FEES	955	1,920	1,768
523700 EDUCATION AND TRAINING	12,110	27,130	21,840
PURCHASED/CONTRACTED SERVICES	**$ 261,996**	**$ 285,722**	**$ 293,913**
531100 GENERAL SUPPLIES	5,871	5,630	6,000
531270 GASOLINE/DIESEL	35,044	39,000	36,250
531275 AIRCRAFT FUEL	35,568	35,000	36,000
531290 UTILITIES OTHER	56,717	62,250	60,000
531310 CATERED MEALS	622	1,000	1,000
531400 BOOKS & PERIODICALS	95	750	1,750
531700 OTHER SUPPLIES	300,726	415,460	443,000
531710 UNIFORMS	4,935	6,000	6,000
531720 WAREHOUSE SUPPLIES	1,012,244	1,137,366	1,400,000
SUPPLIES/OTHER EXPENDITURES	**$ 1,451,822**	**$ 1,702,456**	**$ 1,990,000**
542200 VEHICLES	91,608	-	-
542500 OTHER EQUIPMENT	37,950	11,345	49,700
CAPITAL OUTLAY	**$ 129,558**	**$ 11,345**	**$ 49,700**
551110 INTERNAL SVC-COMPUTER REP	10,087	11,755	21,176
551115 INTERNAL SVC - SAFETY	-	13,050	13,050
551120 REIMBURSEMENTS TO FUNDS	-83,368	-350,000	-350,000
INTERFUND/DEPARTMENT SERVICES	**$-73,281**	**$-325,195**	**$-315,774**
TOTAL MOSQUITO CONTROL	**$3,756,133**	**$3,809,314**	**$4,212,829**

1005530 FRANK G MURRAY CENTER

Provide citizens an opportunity to enjoy a leisure recreational facility that is clean, safe, useful, attractive, and well maintained. Activities geared towards the senior citizens and physically challenged individuals.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	0	0	0
Part Time Positions	3	3	3
Total	**3.00**	**3.00**	**3.00**

Department Goals

Description	Strategic Plan Factor
• To provide citizens an opportunity to enjoy leisure recreational facilities that are clean, safe, useful, attractive, and well maintained. • To provide leisure activities that are geared towards senior citizens and physically challenged individuals. • To provide programs and cultural activities that are geared for year-round enjoyment.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Community, Quality of Life	Management Of The Center Including maintenance, and program development	Provide safe, useful, recreational facility

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Facility Reservations Requests	105	112	120

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1005530 - COMMUNITY CENTERS				
511100	REGULAR EMPLOYEES	72,763	72,219	72,261
512100	HEALTH INSURANCE	28,316	32,696	32,626
512200	SOCIAL SECURITY	5,133	5,525	5,530
512400	PENSION CONTRIBUTIONS	9,990	-	-
512900	OPEB CONTRIBUTIONS	7,600	-	-
PERSONNEL SERVICES		**$ 123,802**	**$ 110,440**	**$ 110,417**
521100	OFFICIAL/ADMIN SERVICES	2,626	3,500	3,500
522130	CUSTODIAL EXPENSE	250	-	-
522200	REPAIRS & MAINTENANCE	470	1,000	1,000
523200	TELEPHONE SERVICE	81	200	2,000
523210	POSTAGE	-	-	100
523600	DUES AND FEES	-	-	1,000
523700	EDUCATION AND TRAINING	368	2,500	1,500
523800	LICENSES	-	700	1,000
523900	OTHER PURCHASED SERVICES	275	1,250	2,000
PURCHASED/CONTRACTED SERVICES		**$ 4,070**	**$ 9,150**	**$ 12,100**
531100	GENERAL SUPPLIES	748	2,000	1,500
531290	UTILITIES OTHER	2,089	5,000	5,000
531700	OTHER SUPPLIES	1,061	6,448	5,000
531710	UNIFORMS	-	-	1,000
SUPPLIES/OTHER EXPENDITURES		**$ 3,899**	**$ 13,448**	**$ 12,500**
542300	FURNITURE & FIXTURES	-	6,000	-
542400	COMPUTERS	-	2,000	2,000
CAPITAL OUTLAY		**$ -**	**$ 8,000**	**$ 2,000**
	TOTAL COMMUNITY CENTERS	**$131,771**	**$141,038**	**$137,017**

1006100 PARKS AND RECREATION

Providing safe, useful, and attractive recreational facilities for citizens of all ages. Management of Parks, and provision of Recreational Programs and Special Events.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	49	49	54
Part Time Positions	12	12	12
Total	61.00	61.00	66.00

Department Goals

Description	Strategic Plan Factor
• To Plan and Develop leisure Services, Recreation, and Sports offering recreational activities for citizens of all age groups. • Provide Countywide facilities to include neighborhood and community parks, sports complexes, tennis courts, fitness trails, beachfront areas, boat ramps & piers, weightlifting center, an indoor swimming facility, and community center that provides citizens an opportunity to enjoy leisure recreational facilities that are safe, useful, attractive and well maintained.	Health, Education, and Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community, Health	Providing safe, useful, and attractive recreational facilities for citizens of all ages	Access to exercise opportunities

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Number of Facility Rentals	625	630	650
Youth Teams in County Sponsored Leagues	468	460	470
Adult Teams in County Sponsored Leagues	225	200	225

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1006100 - RECREATION				
511100	REGULAR EMPLOYEES	1,809,832	1,870,755	2,208,178
511200	TEMPORARY EMPLOYEES	17,797	110,500	50,000
511300	OVERTIME	49,908	30,000	50,000
512100	HEALTH INSURANCE	445,785	578,997	569,674
512200	SOCIAL SECURITY	132,224	152,332	161,777
512400	PENSION CONTRIBUTIONS	285,784	334,930	378,726
512900	OPEB CONTRIBUTIONS	197,174	208,000	226,800
	PERSONNEL SERVICES	**$ 2,938,504**	**$ 3,285,514**	**$ 3,645,155**
521100	OFFICIAL/ADMIN SERVICES	1,013	50,000	55,000
522110	DISPOSAL	361	-	-
522200	REPAIRS & MAINTENANCE	119,280	266,000	275,000
522210	FLEET - PARTS	13,270	22,000	15,948
522220	FLEET - LABOR	13,247	17,700	15,303
522230	FLEET - OUTSOURCED SERVICE	16,251	25,000	21,728
522310	BUILDING & LAND RENTAL	13,052	55,000	55,000
522320	EQUIPMENT RENTALS	3,579	10,000	10,000
523200	TELEPHONE SERVICE	29,457	20,000	20,000
523210	POSTAGE	-	100	100
523300	ADVERTISING	-	1,000	1,000
523500	TRAVEL EXPENSES	3,877	8,000	8,000
523600	DUES AND FEES	960	2,000	2,000
523700	EDUCATION AND TRAINING	1,463	3,500	3,500
523900	OTHER PURCHASED SERVICES	160,927	93,000	93,000
	PURCHASED/CONTRACTED SERVICES	**$ 376,737**	**$ 573,300**	**$ 575,579**
531100	GENERAL SUPPLIES	64,348	4,500	10,000
531270	GASOLINE/DIESEL	63,596	55,000	55,000
531290	UTILITIES OTHER	283,701	250,000	260,000
531310	CATERED MEALS	-	1,000	3,000
531700	OTHER SUPPLIES	157,452	90,000	90,000
531710	UNIFORMS	5,846	15,000	20,000
	SUPPLIES/OTHER EXPENDITURES	**$ 574,942**	**$ 415,500**	**$ 438,000**
542400	COMPUTERS	-	2,000	-
542500	OTHER EQUIPMENT	39,755	115,000	150,000
	CAPITAL OUTLAY	**$ 39,755**	**$ 117,000**	**$ 150,000**
551110	INTERNAL SVC-COMPUTER REP	5,485	8,095	10,482
551115	INTERNAL SVC - SAFETY	-	22,050	22,500
551120	REIMBURSEMENTS TO FUNDS	-	8,000	-8,000
573000	PMTS TO OTHERS	22,036	82,000	82,000
	INTERFUND/DEPARTMENT SERVICES	**$ 27,521**	**$ 120,145**	**$ 106,982**
	TOTAL RECREATION	**$3,957,459**	**$4,511,459**	**$4,915,716**

1006124 AQUATIC CENTER / POOL

To provide an indoor state-of-the art swimming facility that is safe, useful, attractive and well maintained. To provide programs and cultural activities that are geared for year-round leisure and enjoyment.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	51	52	52
Total	**55.00**	**56.00**	**56.00**

Department Goals

Description	Strategic Plan Factor
• To provide the community with an opportunity for recreational swimming as well as swim instructions and water aerobics.	Health

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community, Health	To provide the community with an opportunity for recreational swimming as well as swim instructions and water aerobics.	Provide exercise access

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Swim Lessons	2,750	2,800	2600
Birthday Parties	92	95	80
Swim Meets	30	32	30
Lifeguard classes	7	8	8
Make A Splash for Safe Kids	150	150	150

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1006124 - AQUATIC CENTER				
511100	REGULAR EMPLOYEES	581,792	511,216	192,529
511200	TEMPORARY EMPLOYEES	-	-	470,142
511300	OVERTIME	1,738	-	-
512100	HEALTH INSURANCE	34,061	35,850	41,886
512200	SOCIAL SECURITY	43,607	40,510	49,308
512400	PENSION CONTRIBUTIONS	31,009	33,597	36,447
512900	OPEB CONTRIBUTIONS	15,200	16,000	16,800
PERSONNEL SERVICES		**$ 707,407**	**$ 637,173**	**$ 807,112**
522200	REPAIRS & MAINTENANCE	103,293	188,000	110,000
522320	EQUIPMENT RENTALS	3,144	3,500	3,500
523200	TELEPHONE SERVICE	9,146	6,000	8,000
523210	POSTAGE	148	200	200
523220	INTERNET SERVICE	-	300	-
523300	ADVERTISING	2,529	3,000	3,000
523400	PRINTING AND BINDING EXP	36	2,500	1,500
523500	TRAVEL EXPENSES	1,693	2,500	2,500
523600	DUES AND FEES	1,500	1,000	1,500
523700	EDUCATION AND TRAINING	11,142	6,000	6,000
523900	OTHER PURCHASED SERVICES	41,942	47,500	50,000
PURCHASED/CONTRACTED SERVICES		**$ 174,573**	**$ 260,500**	**$ 186,200**
531100	GENERAL SUPPLIES	6,807	3,000	6,000
531290	UTILITIES OTHER	258,321	255,000	255,000
531700	OTHER SUPPLIES	11,238	30,000	17,000
531710	UNIFORMS	3,838	2,000	3,000
SUPPLIES/OTHER EXPENDITURES		**$ 280,204**	**$ 290,000**	**$ 281,000**
542400	COMPUTERS	-	-	1,000
542500	OTHER EQUIPMENT	7,250	12,000	10,000
CAPITAL OUTLAY		**$ 7,250**	**$ 12,000**	**$ 11,000**
551110	INTERNAL SVC-COMPUTER REP	-	-	4,079
551115	INTERNAL SVC - SAFETY	-	1,800	1,800
INTERFUND/DEPARTMENT SERVICES		**$ -**	**$ 1,800**	**$ 5,879**
	TOTAL AQUATIC CENTER	**$1,169,433**	**$1,201,473**	**$1,291,191**

1006140 HENDERSON GOLF COURSE

To provide an indoor state-of-the art swimming facility that is safe, useful, attractive and well maintained. To provide programs and cultural activities that are geared for year-round leisure and enjoyment.

Total	FY2017 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	0	7	7
Part Time Positions	0	7	7
Total	**0.00**	**14.00**	**14.00**

Department Goals

Description	Strategic Plan Factor
• To provide the community with an opportunity for Golf while providing a full service pro shop, practice, and instructional facility.	Health

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community, Health	To provide the community with an opportunity for recreational golf as well as golf instructions.	Provide exercise access

Performance Measures

Measure	FY2017 Actual	FY2018 Adopted	FY2020 Adopted
Golf Rounds	13,006*	24,000	28,000

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1006140 - HENDERSON GOLF COURSE			
511100 REGULAR EMPLOYEES	159,078	216,615	220,560
511200 TEMPORARY EMPLOYEES	5,657	72,100	70,196
511300 OVERTIME	5,834	5,000	6,000
512100 HEALTH INSURANCE	30,354	88,464	66,031
512200 SOCIAL SECURITY	12,257	15,207	21,574
512400 PENSION CONTRIBUTIONS	32,050	31,214	41,754
512900 OPEB CONTRIBUTIONS	22,800	28,000	29,400
PERSONNEL SERVICES	**$ 268,030**	**$ 456,600**	**$ 455,515**
521100 OFFICIAL/ADMIN SERVICES	936	7,500	7,500
522200 REPAIRS & MAINTENANCE	80,822	195,000	125,000
522310 BUILDING & LAND RENTAL	38,080	50,000	70,000
522320 EQUIPMENT RENTALS	-	-	2,000
523200 TELEPHONE SERVICE	-	1,000	1,000
523210 POSTAGE	-	100	100
523300 ADVERTISING	1,736	2,000	2,000
523500 TRAVEL EXPENSES	-	3,000	3,000
523600 DUES AND FEES	359	1,000	1,000
523700 EDUCATION AND TRAINING	1,065	2,000	2,000
523900 OTHER PURCHASED SERVICES	24,361	42,000	40,000
PURCHASED/CONTRACTED SERVICES	**$ 147,359**	**$ 303,600**	**$ 253,600**
531100 GENERAL SUPPLIES	31,607	10,000	15,000
531270 GASOLINE/DIESEL	10,461	10,000	15,000
531290 UTILITIES OTHER	33,724	27,000	27,000
531310 CATERED MEALS	81	500	500
531700 OTHER SUPPLIES	3,252	2,600	7,600
531710 UNIFORMS	-	1,000	2,000
SUPPLIES/OTHER EXPENDITURES	**$ 79,125**	**$ 51,100**	**$ 67,100**
542400 COMPUTERS	2,027	3,000	-
542500 OTHER EQUIPMENT	30,841	25,000	-
CAPITAL OUTLAY	**$ 32,868**	**$ 28,000**	**$ -**
551110 INTERNAL SVC-COMPUTER REP	-	-	2,719
551115 INTERNAL SVC - SAFETY	-	2,250	3,150
573000 PMTS TO OTHERS	3,495	5,000	-
INTERFUND/DEPARTMENT SERVICES	**$ 3,495**	**$ 7,250**	**$ 5,869**
TOTAL HENDERSON GOLF COURSE	**$530,877**	**$846,550**	**$782,084**

1007661 MWBE – COMMUNITY OUTREACH PROGRAM

Oversee Program to Facilitate Community Outreach And Bring Awareness To The General Public And Business Community At Large Of The Opportunity To Participate In Government By Selling Goods And Services For Its Daily Operations

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	2.00	2.00	2.00

Department Goals

Description	Strategic Plan Factor
• Set up workshops and training programs to help vendors. • Establish a tracking system to monitor M/WBE participation. • Develop a directory for vendors to be put in their appropriate category.	Education, Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Empower, Community Outreach	Develop Training for Workforce and Target The Local And MWBE Businesses In Projects Funded By Chatham County	Unemployment in civilian workforce

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Outreach Initiatives	9	9	9
Matchmaking Opportunities	4	4	4
Certified new Vendors	150	150	150

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1007661 - MWBE COMMUNITY OUTREACH			
511100 REGULAR EMPLOYEES	108,868	110,955	118,093
511200 TEMPORARY EMPLOYEES	-	3,000	-
511300 OVERTIME	91	-	-
512100 HEALTH INSURANCE	26,748	26,744	33,702
512200 SOCIAL SECURITY	7,608	8,721	7,953
512400 PENSION CONTRIBUTIONS	19,381	20,866	22,195
512900 OPEB CONTRIBUTIONS	7,600	8,000	8,400
PERSONNEL SERVICES	**$ 170,297**	**$ 178,286**	**$ 190,343**
521100 OFFICIAL/ADMIN SERVICES	117	1,000	1,000
521200 PROFESSIONAL SERVICES	535	2,000	2,000
522210 FLEET - PARTS	47	170	100
522220 FLEET - LABOR	238	250	250
522230 FLEET - OUTSOURCED SERVICE	264	-	264
522310 BUILDING & LAND RENTAL	393	-	-
522320 EQUIPMENT RENTALS	-	-	1,000
523200 TELEPHONE SERVICE	561	500	1,000
523210 POSTAGE	-	-	500
523300 ADVERTISING	1,049	500	1,500
523400 PRINTING AND BINDING EXP	-	500	500
523500 TRAVEL EXPENSES	1,911	3,250	4,500
523600 DUES AND FEES	-	-	1,000
523700 EDUCATION AND TRAINING	679	1,500	1,500
PURCHASED/CONTRACTED SERVICES	**$ 5,794**	**$ 9,670**	**$ 15,114**
531100 GENERAL SUPPLIES	3,481	5,000	5,000
531270 GASOLINE/DIESEL	301	1,000	1,000
531300 FOOD	3,340	3,000	3,000
531400 BOOKS & PERIODICALS	105	125	-
SUPPLIES/OTHER EXPENDITURES	**$ 7,228**	**$ 9,125**	**$ 9,000**
551110 INTERNAL SVC-COMPUTER REP	1,050	1,045	1,360
551115 INTERNAL SVC - SAFETY	-	-	900
INTERFUND/DEPARTMENT SERVICES	**$ 1,050**	**$ 1,045**	**$ 2,260**
TOTAL MWBE COMMUNITY OUTREACH	**$184,369**	**$198,126**	**$216,717**

FY2020 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

GENERAL FUND – M&O

Account Title	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
GENERAL GOVERNMENT			
1001115 YOUTH COMMISSION	**50,000**	**50,000**	**50,000**
The Chatham County Youth Commission is an arm of the Chatham County Commission designed to represent the voices of youth in this community, heighten their awareness of local government and provide intensive leadership, teamwork, networking and problem-solving skills.			
1001511 AUDIT CONTRACT	**107,120**	**120,000**	**149,450**
Funds appropriated for external auditor and Cost Allocation Plan consultant			
1001536 COMMUNICATIONS	**675,903**	**714,830**	**1,091,210**
Funds appropriated for the provision of communication utility service and maintenance of communication equipment.			
1001541 TEMPORARY POOL	**48,578**	**105,000**	**105,000**
Funds appropriated in this account to pay for temporary clerical and secretarial help used by county departments on an as needed basis.			
1001569 UTILITIES	**803,291**	**900,000**	**900,000**
This account records expenditures for utilities in buildings used by numerous departments.			
JUDICIARY			
1002110 COURT EXPENDITURES	**1,062,599**	**1,248,200**	**1,233,830**
Court Reporter Fees and Juror Fees in this account separate them from other operational expenditures of the Courts.			
1002120 ALTERNATIVE DISPUTE RESOLUTION	**28,624**	**79,477**	**5,150**
This department is reimbursed 100% by the court system. Personnel were transferred from this department, reclassified and working within 1002100.			
1002451 PROBATE COURT FILING FEES	**86,774**	**175,000**	**187,200**
This account records payments out of Filing Fees for services of attorneys and physicians in guardianship cases.			
1002700 GRAND JURY	**8,852**	**19,200**	**17,200**
The Grand Jury has criminal and civil functions. Duties divided under three broad headings - the duty to inspect and investigate; to appoint and fix compensation; and to advise and recommend. The Grand Jury inspects jails, voters list, ballots, and books of County Officials, the County Commissioners and other items as required by law. They appoint boards and fix compensation for jurors and bailiffs. The Grand Jury also returns true bill, special presentments or no bills after weighing the evidence presented in felony indictments.			
PUBLIC SAFETY			
1003290 HAZARDOUS MATERIALS EXPENSE	**62,682**	**70,000**	**70,000**
This represents the County share of the HazMat Program. The expenses of this program are divided among Chatham County Government, City of Savannah and private industry.			
1003600 EMERGENCY MEDICAL SERVICES	**652,116**	**664,200**	**714,200**
This represents the costs associated with the contractual agreement with Chatham EMS .			

HEALTH & WELFARE

1005110 HEALTH DEPARTMENT	**1,268,049**	**1,267,544**	**1,267,544**

The Chatham County Health Department administers a public health program for the entire population of the County. Services are primarily preventive in nature, except in certain specified communicable diseases such as tuberculosis, venereal disease, and intestinal parasites where treatment is provided to prevent spread of diseases in the community. Examples of the broad sphere of health activities are programs in food and water source inspection, air pollution, waste disposal control, rabies control, housing safety, laboratory and dental facility, vital records, health education, and maternal and child care programs.

1005115 SAFETY NET PROGRAM	**157,326**	**174,000**	**24,000**

The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured.

1005120 - MENTAL HEALTH	**-**	**-**	**450,000**

Created to contract with mental health counselors, this department functions primarily in the County Detention Center.

1005190 INDIGENT HEALTH CARE PROGRAM	**4,433,803**	**3,561,895**	**2,800,000**

The Indigent Health Care Program funding is designated to provide funding for health care treatment for the indigent population in Chatham County.

1005421 GREENBRIAR CHILDREN'S CENTER	**369,600**	**429,600**	**182,106**

The Greenbrier's Center to serves as a resource to meet the needs of the dependent, neglected, alienated and abused children of Chatham County. Programs the Greenbriar Children's Center seek to remedy the effects of past neglect and abuse; to establish self-esteem and a realization of self-worth; and to promote growth and development that will enable children to enjoy and contribute to society to their fullest ability.

1005436 SUMMER BONANZA	**19,162**	**30,000**	**40,000**

The Summer Bonanza Program is a youth initiative that exposes children to STEM learning, balance living, positive relationships to include judicial and law enforcement officers, and servant leadership. The goal of the program is to strengthen core values and academic success while providing a fun and safe environment for structured activities.

1005450 FRONT PORCH	-	-	225,058

The Front Porch is a multi-purpose resource center for juveniles within the Juvenile Court system or dealing with a crisis and needing assistance.

1005455 WREP-WORK READINESS	**-**	**-**	**110,500**

The Work Readiness Program (WREP) provides training to individuals and serves as a diversion from the judicial system in an effort to prevent recidivism.

1005460 YOUTH INTERCEPT	**-**	**-**	**124,703**

The Youth Intercept program is a community-focused, hospital-based program designed to reduce recidivism among youth ages 12-25 affiliated with the Emergency Department (ED) at Memorial Medical Center. Offered by the Victims-Witness Advocacy Program, a division of the Office of the District Attorney, the program counselors work with victims who are in the ED for intentional injuries, such as gunshots and knife wounds. The program is designed to address the physical, emotional, and social needs that victims of violence face after being released from the ED.

1005540 CAT TELERIDE	**4,936,334**	**4,807,913**	**5,087,738**

Designed to transport eligible persons with disabilities in Chatham County in compliance with the Americans with Disabilities Act (ADA) of 1990, the CAT's paratransit service is known as CAT Mobility.

1005550 COOPERATIVE EXTENSION	**197,044**	**244,872**	**249,330**

UGA Extension in Chatham County provides a variety of educational programs to the citizens of Chatham County. Extension programs and client services in the areas of Family and Consumer Sciences, 4-H, and Horticulture continue to meet the requests of Chatham County residents.

1005560 OTHER COMMUNITY SERVICE	**390,270**	**762,500**	**1,096,733**

This account funds community projects including the Chatham County Blueprint, a 20+-year plan to attain progress in core areas including economy, education, health, and quality of life.

CULTURE & RECREATION

1006130 WEIGHTLIFTING CENTER	**230,531**	**261,615**	**258,800**

This account is set up to cover costs associated with the operation of the County's Anderson-Cohen Weightlifting Center.

1006171 COASTAL GEORGIA BOTANICAL GARDEN	**114,805**	**130,931**	**133,713**

The Bamboo Farm partners with the county's Cooperative Extension office to help residents in areas of agriculture, home cooking, community and resource development and youth development through the 4-h club program.

1006172 MUSEUMS	**16,980**	**100,000**	**100,000**

Appropriations for the County funded museums.

1006180 TYBEE PIER & PAVILION	**17,883**	**54,000**	**54,000**

Funds necessary for maintenance of the facility and unforeseen operational expense.

1006240 GEORGIA FORESTRY	**31,674**	**49,100**	**49,100**

Chatham County's funding allotment is the pro-rata share of costs to operate the Forest Fire Control program plus payroll supplement to the Georgia Forestry Commission. Chatham County's pro-rated share of cost is four cents per acre plus a payroll supplement and telephone cost.

1006500 LIVE OAK LIBRARY SYSTEM	**7,321,674**	**7,577,933**	**7,805,271**

Library system for Chatham, Effingham and Liberty counties.

HOUSING & DEVELOPMENT

1007414 CORE MPO	**34,872**	**37,104**	**40,650**

Annual membership costs for the Metropolitan Planning Organization (MPO), which provides a forum for local decision-making regarding federal transportation funds for urbanized areas. The CORE MPO Board sets regional, long-term transportation policy; prioritizes projects; approves the long-range plan, short-range TIP, and other required documents.

DEBT SERVICE

1008000 DEBT SERVICE	**2,300,901**	**2,913,301**	**2,282,415**

Account funds Debt service charges

OTHER FINANCING USES

Contribution to Retiree Health Insurance	**5,449,025**	**5,556,879**	**6,382,519**

County contribution to the medical insurance for retired employees.

Other Employee Benefits	**-**	**788,000**	**-**

Includes cost increases allocated to each department at budget adoption.

Accrued Benefits Expense	**-12,952**	**-**	**-**

Funds set aside for compensated absences earned but not paid.

Energy Excise Tax	**1,292,936**	**1,165,460**	**1,201,060**

An account to recognize payments to Cities for taxes collected.

Reimbursable Expenses	**65,463**	**150,000**	**150,000**

Expenditures billed to outside agencies.

Contingencies	**-**	**1,354,537**	**1,074,582**

Funds to manage unusual or unforeseen items.

Transfer to E911 Fund	**-**	**4,000,000**	**2,000,000**

Interfund transfer to the Emergency Communications Fund (E911).

Transfer to Child Support Recovery Fund	**171,421**	**176,000**	**189,054**

Interfund transfer to the Child Support Recovery Fund.

Transfer to CIP Fund	**5,431,850**	**1,000,000**	**1,100,000**

Funds appropriated from General Fund for acquisition of items budgeted for the Capital Improvement.

Transfer to CIP Reserve	**800,000**	**1,000,000**	**1,000,000**

Funds transferred to CIP reserve for unanticipated capital expenditures.

Transfer to Debt Service Fund	**3,855,730**	**-**	**1,000,000**

For the payment of capital lease debt.

Transfer to Solid Waste Fund	**2,197,275**	**1,732,797**	**1,085,637**

Appropriations to recognize the tax subsidy from the General Fund M&O to the Solid Waste Management Enterprise Fund.

Transfer Out to Risk Management Fund	**3,500,000**	**2,500,000**	**2,750,000**

Funds appropriated to cover costs of risk management activities.



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Chatham County

FY 2020 Adopted Budget



SPECIAL SERVICE DISTRICT

The adopted Special Service District balanced budget is presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.



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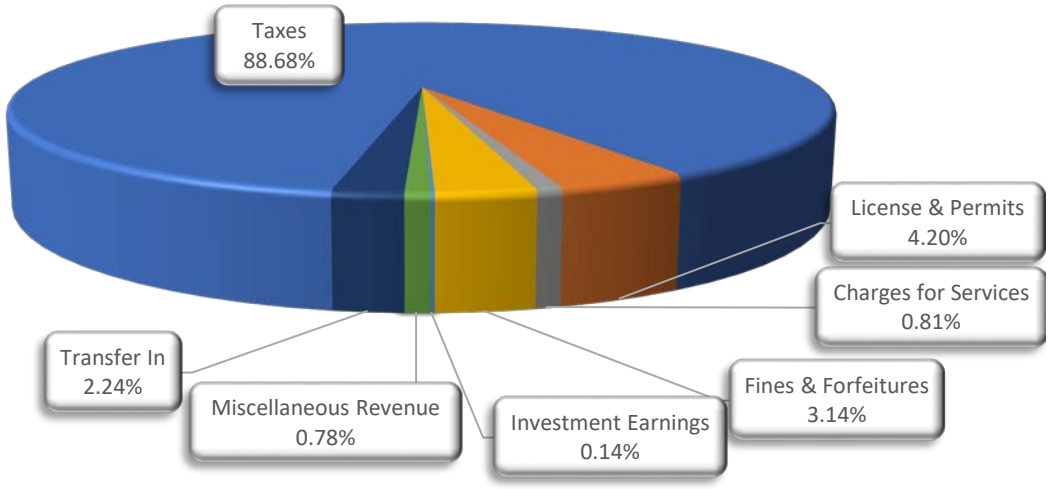
SPECIAL SERVICE DISTRICT – Adopted Budget

A recap of revenue and expenditure charges within the Special Service District by major category as adopted by the board of Commissioners for fiscal years 2019 and 2020 are presented below and the following pages.

Expense Category	ADOPTED FY 2020	ADOPTED FY 2019	$ DIFFERENCE + or (-)	% DIFFERENCE + or (-)
Taxes	31,681,394	30,296,039	1,385,355	4.57%
License & Permits	1,500,000	1,500,000	-	0.00%
Intergovernmental	-	-	-	0.00%
Charges for Services	290,800	286,800	4,000	1.39%
Fines & Forfeitures	1,123,500	1,120,000	3,500	0.31%
Investment Earnings	50,000	25,000	25,000	100.00%
Miscellaneous Revenue	280,000	75,000	205,000	273.33%
Transfer In	800,000	800,000	-	0.00%
Fund Balance	-	-	-	0.00%
Total	**35,725,694**	**34,102,839**	**1,622,855**	4.76%

Expense Category	ADOPTED FY 2020	ADOPTED FY 2019	$ DIFFERENCE + or (-)	% DIFFERENCE + or (-)
General Government	3,636,660	3,468,087	168,573	4.86%
Judiciary	1,459,775	1,391,964	67,811	4.87%
Public Safety	15,116,035	14,641,989	474,046	3.24%
Public Works	8,132,952	7,403,028	729,924	9.86%
Health & Welfare	-	-	-	0.00%
Culture & Recreation	-	-	-	0.00%
Housing & Development	2,252,797	1,955,941	296,856	15.18%
Insurance & Bonds	-	-	-	0.00%
Other Government Services	465,000	639,791	(174,791)	-27.32%
Major Capital	-	-	-	0.00%
Intergovernmental	-	350,000	(350,000)	-100.00%
Depreciation	-	-	-	0.00%
Debt Service	-	-	-	0.00%
Other Uses - Expenditure	4,662,475	4,252,039	410,436	9.65%
Total	**35,725,694**	**34,102,839**	**1,622,855**	**4.76%**

Where the Money comes from...

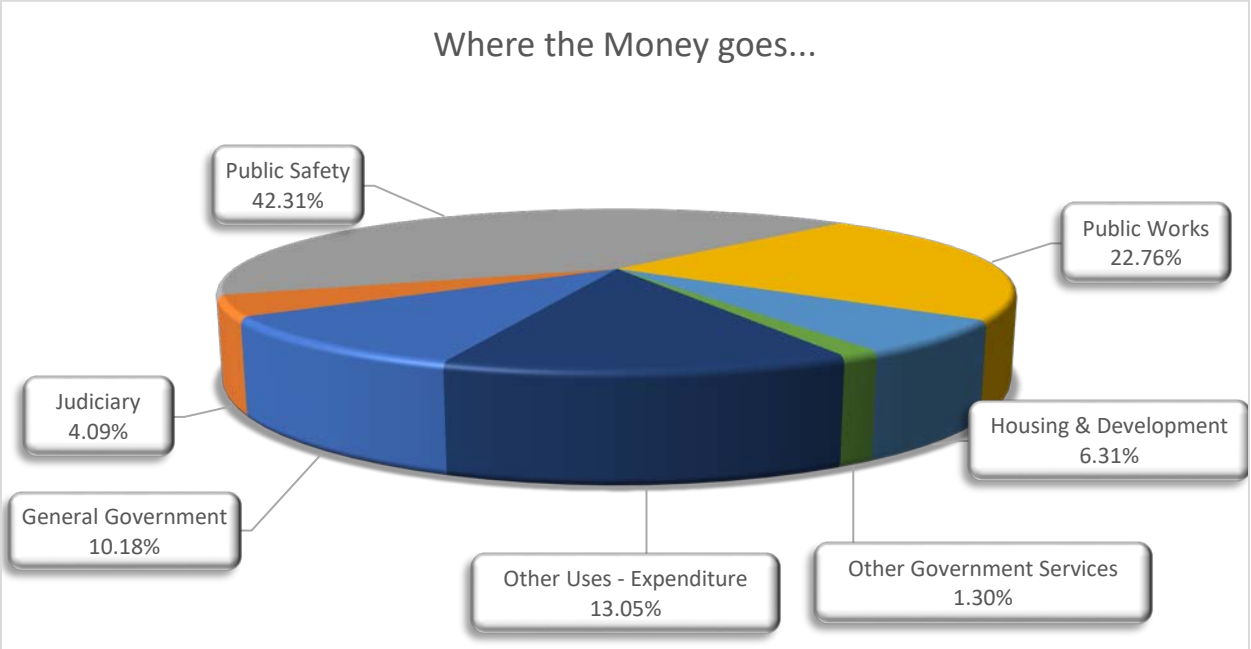


REVENUES - SPECIAL SERVICE DISTRICT

OBJECT	DESCRIPTION	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED	INCREASE / DECREASE	% CHANGE
	General Property Taxes					
311100	REAL PROPERTY-CURRENT YR	17,663,481	15,473,665	17,037,059	1,563,394	10.10%
311120	PROP TAX CUR-TIMBER	554	1,000	1,000	-	0.00%
311200	REAL PROPERTY - PRIOR YEARS	780,351	600,000	600,000	-	0.00%
311310	PERSONAL PROP- VEHICLES	248,830	300,000	300,000	-	0.00%
311311	AAV COMMERICAL VECHICLES	29,278	20,000	20,000	-	0.00%
311315	TITLE AD VALOREM TAX	730,754	650,000	750,000	100,000	15.38%
311320	PERSONAL - MOBILE HOME	54,656	40,000	50,000	10,000	25.00%
311340	INTANGIBLE TAX	3,660,873	3,916,124	3,800,000	(116,124)	-2.97%
311341	INTANGIBLE - SUPERIOR CT	338,814	300,000	350,000	50,000	16.67%
311390	PERSONAL PROP-OTHER	302	250	250	-	0.00%
311400	PERSONAL PROP PRIOR YRS	1,492,182	450,000	450,000	-	0.00%
311405	AD VALOREM PY RR EQ	58,959	-	50,000	50,000	0.00%
311600	REAL ESTATE TRANSFER TAX	121,058	120,000	120,000	-	0.00%
	Total General Property Taxes	**25,180,091**	**21,871,039**	**23,528,309**	**1,657,270**	**7.58%**
	Sales & Use Taxes					
311750	FRANCHISE TAXES-TV CABLE	1,559,269	1,580,000	1,580,000	-	0.00%
314201	ALCOHOL BEV TAX-SPIRITS	111,249	120,000	120,000	-	0.00%
314202	ALCOHOL BEV TAX-WINE	252,516	250,000	250,000	-	0.00%
314203	ALCOHOL BEV TAX-BEER	829,679	850,000	850,000	-	0.00%
	Total Sales and Use Taxes	**2,752,713**	**2,800,000**	**2,800,000**	**-**	**0.00%**

OBJECT	DESCRIPTION	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED	INCREASE / DECREASE	% CHANGE
	Business Taxes					
316200	INSURANCE PREMIUM TAXES	5,189,146	5,400,000	5,328,085	(71,915)	-1.33%
	Total Business Taxes	**5,189,146**	**5,400,000**	**5,328,085**	**(71,915)**	**-1.33%**
	Penalties & Interest					
319110	PENALTIES/ INTEREST REAL	-	200,000	-	(200,000)	- 100.00%
319500	PENALTIES/ INTEREST FIFA	37,360	25,000	25,000	-	0.00%
	Total Penalties & Interest	**37,360**	**225,000**	**25,000**	**(200,000)**	**-88.89%**
	License & permits					
321210	BUSINESS LICENSE REVENUE	1,481,808	1,500,000	1,500,000	-	0.00%
	Total License & Permits	**1,481,808**	**1,500,000**	**1,500,000**	**-**	**0.00%**
	Local Government Shared Revenue					
337000	LOCAL GOVERNMENTS	396,330	-	-	-	0.00%
	Total Local Government	**396,330**	**-**	**-**	**-**	0.00%
	Court Costs/Fees Charges					
341190	COURT COST FEES	(2,176)	-	4,000	4,000	0.00%
	Total Court Costs/Fees Charges	**(2,176)**	**-**	**4,000**	**4,000**	0.00%
	Other Government Fees					
341390	PLANNING & DEVELOPMENT Fees	167,687	150,000	150,000	-	0.00%
341940	COMMISSIONS ON TAX COLLECTIONS	(6,550)	6,500	6,500	-	0.00%
	Total Other Government Fees	**161,137**	**156,500**	**156,500**	**-**	**0.00%**
	Charges for Service					
342130	FALSE ALARM FEES	116,444	125,000	125,000	-	0.00%
343100	STREET MAINTENANCE FEES	5,000	5,000	5,000	-	0.00%
349300	BAD CHECK FEE	347	300	300	-	0.00%
	Total Charges for Service	**121,791**	**130,300**	**130,300**	**-**	**0.00%**
	Fine & Forfeitures					
351140	RECORDERS COURT FEES	694,841	900,000	900,000	-	0.00%
351420	JCA FINES	249,311	220,000	220,000	-	0.00%
351910	RIGHT OF WAY ENCROACH	6,010	-	3,500	3,500	0.00%
	Total Fine & Forfeitures	**950,162**	**1,120,000**	**1,123,500**	**3,500**	**0.31%**
	Investments					
361000	INTEREST REVENUE	48,272	25,000	50,000	25,000	100.00%
	Total Investment	**48,272**	**25,000**	**50,000**	**25,000**	**100%**

OBJECT	DESCRIPTION	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED	INCREASE / DECREASE	% CHANGE
	Miscellaneous Revenues					
389000	MISCELLANEOUS REVENUE	188,239	25,000	25,000	-	0.00%
389010	REIMBURSEMENT SAVANNAH	-	-	250,000	250,000	0.00%
390100	TRANS IN FR GENERAL FUND	-	-	-	-	0.00%
390275	TRANSFER IN FROM HOTEL	891,921	800,000	800,000	-	0.00%
392100	SALE OF ASSETS	84,518	50,000	5,000	(45,000)	-90.00%
	Total Miscellaneous Revenues	**1,164,678**	**875,000**	**1,080,000**	**250,000**	**23.43%**
	SPECIAL SERVICE DISTRICT TOTAL	**37,481,314**	**34,102,839**	**35,725,694**	**1,667,855**	**4.76%**



EXPENDITURES – SPEECIAL SERVICE DISTRICT

ORG.	DESCRIPTION	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED	INCREASE / DECREASE	% CHANGE
General Government						
	Administration					
2701510	FINANCE	43,643	44,924	45,918	994	2.21%
2701511	AUDIT CONTRACT	21,930	20,000	26,550	6,550	32.75%
2701540	HUMAN RESOURCES	-	-	-	-	-
2701575	ENGINEERING	1,142,839	1,153,163	1,314,192	161,029	13.96%
2701576	SALES TAX POSITIONS	-	-	-	-	-
2701577	TRAFFIC LIGHTS	188,664	250,000	250,000	-	-
2701595	GENERAL ADMINISTRATION	2,172,843	2,350,000	2,000,000	(350,000)	-14.89%
	Total Administration	**3,569,919**	**3,818,087**	**3,636,660**	**(181,427)**	**-4.75%**

ORG.	DESCRIPTION	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED	INCREASE / DECREASE	% CHANGE
	Judicial					
2702500	RECORDERS COURT	770,663	1,391,964	1,459,775	67,811	4.87%
	Total Judicial	**770,663**	**1,391,964**	**1,459,775**	**67,811**	**4.87%**
	Public Safety					
2703200	POLICE	13,700,255	14,596,989	15,116,035	519,046	3.56%
2703241	SHERIFF PEACE OFFICER	4,015	45,000	-	(45,000)	-100.00%
	Total Public Safety	**13,704,271**	**14,641,989**	**15,116,035**	**474,046**	**3.24%**
	Public Works					
2704100	PUBLIC WORKS	5,949,741	7,374,028	8,103,952	729,924	9.90%
2704321	FELL STREET STATION	-	29,000	29,000	-	0.00%
	Total Public Works	**5,949,741**	**7,403,028**	**8,132,952**	**729,924**	**9.86%**
Total General Government		**23,994,594**	**27,255,068**	**28,345,422**	**1,090,354**	**4.00%**
Housing and Development						
	Protection Inspection					
2707210	BUILDING SAFETY	559,959	659,178	766,664	107,486	16.31%
	Total Inspection	**559,959**	**659,178**	**766,664**	**107,486**	**16.31%**
	Planning and Zoning					
2707340	DEVELOPMENT	113,352	113,353	113,353	-	0.00%
2707410	METROPOLITAN PLANNING	886,500	886,500	925,711	39,211	4.42%
2707412	SVANNAH GEOGRAPHICAL	223,225	223,250	366,375	143,125	64.11%
2707414	CORE MPO	69,227	73,660	80,694	7,034	9.55%
	Total Planning and Zoning	**1,292,304**	**1,296,763**	**1,486,133**	**189,370**	**14.60%**
Total Housing and Development		**1,852,263**	**1,955,941**	**2,252,797**	**296,856**	**15.18%**
	Other Financing Uses					
2708000	DEBT SERVICE	-	-	-	-	0.00%
2709000	HEALTH DEPARTMENT	11,569,004	4,891,830	5,127,475	235,645	4.82%
	Total Other Financing Uses	**11,569,004**	**4,891,830**	**5,127,475**	**235,645**	**4.82%**
Total Expenditures		**37,415,861**	**34,102,839**	**35,725,694**	**471,289**	**4.76%**

2701575 COUNTY ENGINEERING SVCS

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	9.3	9.3	9.3
Part Time Positions	0	0	0
Total	**9.3**	**9.3**	**9.3**

Department Goals

Description	Strategic Plan Factor
Improve business processes (pursue opportunities to streamline processes, leverage automation and to promote a responsive business friendly environment).	Government Efficiency

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Provide clearer process of SPLOST funding regarding improvements, infrastructure, parks and community centers	Effective & Efficient Government

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Flood zone determinations	2500	575	400
Sites & subdivision review	20	55	300
SPLOST projects construction- (est.)	$107,000,000	$21,000,000	$20,500,000

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
2701575 - ENGINEERING			
511100 REGULAR EMPLOYEES	605,947	610,438	665,253
511200 TEMPORARY EMPLOYEES	4,028	-	-
511300 OVERTIME	6,363	-	-
512100 HEALTH INSURANCE	106,646	106,299	129,999
512200 SOCIAL SECURITY	42,572	42,240	46,222
512400 PENSION CONTRIBUTIONS	109,479	110,001	124,807
512900 OPEB CONTRIBUTIONS	32,300	33,000	38,850
PERSONNEL SERVICES	**$ 907,336**	**$ 901,978**	**$ 1,005,131**
521200 PROFESSIONAL SERVICES	37,719	26,500	45,000
522200 REPAIRS & MAINTENANCE	2,884	2,800	1,000
522210 FLEET - PARTS	2,092	2,000	1,787
522220 FLEET - LABOR	3,536	3,000	3,000
522230 FLEET - OUTSOURCED SERVICE	4,639	2,500	3,720
522310 BUILDING & LAND RENTAL	5,770	7,000	8,160
522320 EQUIPMENT RENTALS	7,236	10,000	6,000
523200 TELEPHONE SERVICE	24,457	16,100	20,000
523210 POSTAGE	1,620	4,500	2,000
523300 ADVERTISING	11,197	14,000	16,600
523500 TRAVEL EXPENSES	30,910	29,145	34,500
523600 DUES AND FEES	5,064	2,015	3,100
523700 EDUCATION AND TRAINING	16,369	23,830	20,000
PURCHASED/CONTRACTED SERVICES	**$ 153,492**	**$ 143,390**	**$ 164,867**
531100 GENERAL SUPPLIES	9,717	15,000	13,500
531270 GASOLINE/DIESEL	15,984	10,000	16,000
531310 CATERED MEALS	1,579	2,250	2,250
531400 BOOKS & PERIODICALS	1,160	1,040	1,200
531700 OTHER SUPPLIES	8,265	4,625	2,000
531710 UNIFORMS	622	1,200	1,200
SUPPLIES/OTHER EXPENDITURES	**$ 37,328**	**$ 34,115**	**$ 36,150**
542400 COMPUTERS	21,059	40,000	45,000
542500 OTHER EQUIPMENT	11,696	8,700	24,000
CAPITAL OUTLAY	**$ 32,754**	**$ 48,700**	**$ 69,000**
551110 INTERNAL SVC-COMPUTER REP	11,930	11,930	25,994
551115 INTERNAL SVC - SAFETY	-	13,050	13,050
INTERFUND/DEPARTMENT SERVICES	**$ 11,930**	**$ 24,980**	**$ 39,044**
TOTAL ENGINEERING	**$1,142,839**	**$1,153,163**	**$1,314,192**

2703200 POLICE

The mission of the Chatham County Police Department is to provide excellence in police services while building partnerships with the citizens in the community in which they serve. The police department serves the unincorporated areas of Chatham County, which is roughly 196 square miles of the County.

Total	FY2018 Actual	FY 2019 Adopted	FY2020 Adopted
Full Time Equivalents	-	147	147
Part Time Positions	-	2	2
Total	**0.00**	**149.00**	**149.00**

Department Goals

Description	Strategic Plan Factor
1. Form a CCPD committee to identify key people, events and locations (formal and informal) where CCPD officers can interact with members of the community and build partnerships. 2. Train all members of the CCPD in the best practices for addressing people with mental health needs. 3. Effectively meet the Communities Priority of addressing traffic safety concerns throughout the county.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	1. Increase the use of social media to distribute information to the public. Share crime information (statistics), day-to-day events, and candid information about the CCPD. 2. Develop a relationship with mental health professionals. 3. Recruit and hire new police personnel to replace the current officer positions in order to establish/fill new traffic safety specialists' positions. New hires to be in place July 2020 completing field training and available for full patrol duties by October 2020.	Quality of Life

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
2703200 - POLICE				
511100	REGULAR EMPLOYEES	2,403,334	7,181,933	7,557,194
511200	TEMPORARY EMPLOYEES	181,571	5,000	55,000
511300	OVERTIME	154,495	300,000	300,000
512100	HEALTH INSURANCE	451,298	1,803,492	1,970,547
512200	SOCIAL SECURITY	195,173	547,866	510,912
512400	PENSION CONTRIBUTIONS	494,193	1,780,948	1,827,667
512900	OPEB CONTRIBUTIONS	125,411	592,000	621,600
	PERSONNEL SERVICES	**$ 4,005,474**	**$ 12,211,239**	**$ 12,842,920**
521100	OFFICIAL/ADMIN SERVICES	50,343	37,500	37,500
521200	PROFESSIONAL SERVICES	56,635	200,000	112,000
522110	DISPOSAL	45	-	-
522200	REPAIRS & MAINTENANCE	152,496	355,800	282,812
522210	FLEET - PARTS	13,293	48,000	40,000
522220	FLEET - LABOR	16,584	73,320	45,000
522230	FLEET - OUTSOURCED SERVICE	14,018	79,200	79,200
522320	EQUIPMENT RENTALS	5,021	9,350	21,000
523200	TELEPHONE SERVICE	51,139	36,000	107,520
523210	POSTAGE	2,608	5,000	5,000
523300	ADVERTISING	16,485	20,000	25,000
523400	PRINTING AND BINDING EXP	-	15,000	5,000
523500	TRAVEL EXPENSES	16,568	50,000	90,000
523600	DUES AND FEES	4,085	9,100	11,320
523700	EDUCATION AND TRAINING	19,212	50,000	60,000
523900	OTHER PURCHASED SERVICES	37,729	5,000	111,450
	PURCHASED/CONTRACTED SERVICES	**$ 456,262**	**$ 993,270**	**$ 1,032,802**
531100	GENERAL SUPPLIES	33,481	50,000	50,000
531270	GASOLINE/DIESEL	95,785	54,000	300,000
531290	UTILITIES OTHER	17,886	52,800	52,800
531310	CATERED MEALS	229	-	10,000
531400	BOOKS & PERIODICALS	31	5,000	5,000
531600	OTHER SMALL EQUIPMENT	-	47,500	25,000
531700	OTHER SUPPLIES	206,426	125,000	225,000
531710	UNIFORMS	197,672	200,000	150,000
	SUPPLIES/OTHER EXPENDITURES	**$ 551,510**	**$ 534,300**	**$ 817,800**
542200	VEHICLES	752,258	480,000	-
542300	FURNITURE & FIXTURES	-	10,000	75,000
542400	COMPUTERS	626,808	200,000	135,250
542500	OTHER EQUIPMENT	105,771	26,000	22,000
	CAPITAL OUTLAY	**$ 1,484,837**	**$ 716,000**	**$ 232,250**
551110	INTERNAL SVC-COMPUTER REP	-	70,180	118,263
551115	INTERNAL SVC - SAFETY	-	72,000	72,000
571000	INTERGOVERNMENTAL - SAVANNAH	7,202,172	-	-
	INTERFUND/DEPARTMENT SERVICES	**$ 7,202,172**	**$ 142,180**	**$ 190,263**
	TOTAL POLICE	**$13,700,255**	**$14,596,989**	**$15,116,035**

2704100 PUBLIC WORKS

Provides maintenance and repair activities in support of the unincorporated area of Chatham County's infrastructure, including roads, storm water structures, solid waste, and water and sewer.

Total	FY2018 Actual	FY 2019 Adopted	FY2020 Adopted
Full Time Equivalents	103	97	100
Part Time Positions	5	5	5
Total	**108.00**	**102.00**	**105.00**

Department Goals

Description	Strategic Plan Factor
Introduce additional safety and training classes to reduce lost time claims in an effort to obtain an accident free environment.	Efficient Government
Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Implement enhanced notification and reporting of Public service activities through cellular telephone and website applications.	Alternative method of communication

Performance Measures

Activity	Performance Measure
Efficiency	Continued accounting of all man hours needed on work orders and increase efficiency of the department as a whole.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
2704100 - PUBLIC WORKS				
511100	REGULAR EMPLOYEES	2,662,834	3,364,345	3,931,486
511200	TEMPORARY EMPLOYEES	130,515	75,000	80,000
511300	OVERTIME	84,100	72,000	75,000
512100	HEALTH INSURANCE	861,165	935,385	1,275,340
512200	SOCIAL SECURITY	197,986	230,394	267,346
512400	PENSION CONTRIBUTIONS	483,746	624,444	736,661
512900	OPEB CONTRIBUTIONS	372,400	392,000	453,600
	PERSONNEL SERVICES	**$ 4,792,746**	**$ 5,693,568**	**$ 6,819,433**
522200	REPAIRS & MAINTENANCE	18,091	25,200	25,200
522210	FLEET - PARTS	108,153	69,220	102,292
522220	FLEET - LABOR	158,959	185,000	169,608
522230	FLEET - OUTSOURCED SERVICE	205,718	160,000	160,000
522240	VEH REPAIRS AND MAINTENANCE	-	-	25,000
522320	EQUIPMENT RENTALS	7,663	9,000	9,000
523200	TELEPHONE SERVICE	14,141	10,000	13,000
523210	POSTAGE	214	300	300
523500	TRAVEL EXPENSES	6,086	10,000	8,000
523600	DUES AND FEES	2,362	8,700	6,000
523700	EDUCATION AND TRAINING	3,349	10,000	8,000
523900	OTHER PURCHASED SERVICES	553,612	1,194,500	1,313,000
	PURCHASED/CONTRACTED SERVICES	**$ 1,078,347**	**$ 1,681,920**	**$ 1,839,400**
531100	GENERAL SUPPLIES	25,605	16,000	20,000
531270	GASOLINE/DIESEL	282,523	230,400	292,000
531290	UTILITIES OTHER	83,171	100,000	95,000
531310	CATERED MEALS	1,535	3,000	3,000
531520	DIESEL/GAS FOR RESALE	-85,657	-45,000	-72,000
531700	OTHER SUPPLIES	187,151	180,000	225,000
531710	UNIFORMS	19,580	35,000	26,000
	SUPPLIES/OTHER EXPENDITURES	**$ 513,908**	**$ 519,400**	**$ 589,000**
542400	COMPUTERS	1,321	-	-
542500	OTHER EQUIPMENT	-	25,000	-
	CAPITAL OUTLAY	**$ 1,321**	**$ 25,000**	**$ -**
551110	INTERNAL SVC-COMPUTER REP	12,630	10,040	18,971
551115	INTERNAL SVC - SAFETY	-	44,100	45,000
551120	REIMBURSEMENTS TO FUNDS	-449,210	-600,000	-1,100,000
	INTERFUND/DEPARTMENT SERVICES	**$-436,580**	**$-545,860**	**$-1,036,029**
	TOTAL PUBLIC WORKS	**$5,949,741**	**$7,374,028**	**$8,211,804**

2707210 BUILDING SAFETY / REGULATORY SERVICES

Receives and processes applications for occupational tax certificates, assess and collect occupational taxes. Conducts site inspections for Property Maintenance ordinance compliance. Inspects business establishments for compliance to the Occupational Tax ordinance

Total	FY2018 Actual	FY 2019 Adopted	FY2020 Adopted
Full Time Equivalents	10.2	10.2	10.2
Part Time Positions	0	0	0
Total	10.20	10.20	10.20

Department Goals

Description	Strategic Plan Factor
Establish jurisdiction where all construction, land use, and businesses are compliant with State Law and local County Ordinances	Health, Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Economy, Quality of Life	To Safeguard The General Welfare Of Citizens Through The Professional Administration Of The Business License And Zoning Divisions, by annual field inspections, and timely Plan reviews for compliance.	Government Efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Tax Certificates / Alcoholic Licenses Issued	2,000	2,000	2,030
Hazardous Substance Registrations Issued	250	250	250

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
2707210 - BUILDING SAFETY			
511100 REGULAR EMPLOYEES	329,583	407,701	394,952
511200 TEMPORARY EMPLOYEES	15,103	-	55,980
511300 OVERTIME	766	-	-
512100 HEALTH INSURANCE	64,429	61,222	107,354
512200 SOCIAL SECURITY	24,497	31,190	30,641
512400 PENSION CONTRIBUTIONS	53,685	77,178	74,069
512900 OPEB CONTRIBUTIONS	31,160	36,800	38,640
PERSONNEL SERVICES	**$ 519,222**	**$ 614,091**	**$ 701,636**
522200 REPAIRS & MAINTENANCE	210	517	500
522210 FLEET - PARTS	454	445	445
522220 FLEET - LABOR	1,136	1,020	1,020
522230 FLEET - OUTSOURCED SERVICE	287	400	400
522320 EQUIPMENT RENTALS	1,201	1,790	5,350
523210 POSTAGE	6,498	9,000	7,500
523300 ADVERTISING	2,429	3,425	3,000
523500 TRAVEL EXPENSES	268	500	500
523600 DUES AND FEES	150	600	600
523700 EDUCATION AND TRAINING	490	1,000	1,000
523900 OTHER PURCHASED SERVICES	1,096	5,000	8,855
PURCHASED/CONTRACTED SERVICES	**$ 14,219**	**$ 23,697**	**$ 29,170**
531100 GENERAL SUPPLIES	3,108	6,000	5,000
531270 GASOLINE/DIESEL	4,170	5,200	5,200
531290 UTILITIES OTHER	8,621	5,000	14,500
531700 OTHER SUPPLIES	2,238	1,000	3,000
SUPPLIES/OTHER EXPENDITURES	**$ 18,138**	**$ 17,200**	**$ 27,700**
551110 INTERNAL SVC-COMPUTER REP	8,380	4,190	8,158
INTERFUND/DEPARTMENT SERVICES	**$ 8,380**	**$ 4,190**	**$ 8,158**
TOTAL BUILDING SAFETY	**$559,959**	**$659,178**	**$766,664**

FY2020 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

GENERAL GOVERNMENT

2701510 - FINANCE

511100 - REGULAR EMPLOYEES	35,139	33,835	35,275
511300 - OVERTIME	-	500	-
512200 - SOCIAL SECURITY	2,454	2,589	2,643
531100 - GENERAL SUPPLIES	6,050	8,000	8,000
TOTAL FINANCE	$43,643	$44,924	$45,918

Part-time staff for False Alarm Ordinance

2701511 - AUDIT

521100 - OFFICIAL/ADMIN SERVICES	21,930	20,000	26,550
TOTAL AUDIT	$21,930	$20,000	$26,550

Funds are appropriated for the annual audit mandated by state law (O.C.G.A. 36-81-7)

2701577 - TRAFFIC LIGHTS/UTILITIES

522200 - REPAIRS & MAINTENANCE	59,940	150,000	150,000
531290 - UTILITIES OTHER	128,724	100,000	100,000
TOTAL TRAFFIC LIGHTS/UTILITIES	$188,664	$250,000	$250,000

Reflects administrative expenditures for county streetlights, traffic signal power, and irrigation costs.

2701595 - GENERAL ADMINISTRATION

551100 - INDIRECT COST ALLOCATION	2,000,000	2,000,000	2,000,000
571000 - INTERGOVERNMENTAL - SAVANNAH	172,843	350,000	-
TOTAL GENERAL ADMINISTRATION	$2,172,843	$2,350,000	$2,000,000

Administrative expenditures from the General Fund M&O departments that benefit the Special Service District.

PUBLIC SAFETY

2703241 - PEACE OFFICER RETREMENT

573000 - PMTS TO OTHERS	4,015	45,000	-
TOTAL PEACE OFFICER RETREMENT	$4,015	$45,000	-

Payments for the Sheriffs retirement Fund.

PUBLIC WORKS

2704321 - FELL ST PUMP STATION

522200 - REPAIRS & MAINTENANCE	-	29,000	29,000
TOTAL FELL ST PUMP STATION	-	$29,000	$29,000

This account appropriates funds for fell street pump maintenance in accordance with an agreement with the City of Savannah.

HOUSING & DEVELOPMENT

2707410 – MPC

573000 – PMTS TO OTHERS	886,500	886,500	925,711
TOTAL MPC	886,500	886,500	925,711

The Metropolitan Planning Commission continually analyzes community trends and potential problem areas. It is a function of the Commission to translate these findings into logical and workable plans to insure progressive and orderly urban growth.

2707412 – SAGIS

573000 - PMTS TO OTHERS	223,225	223,250	258,523

TOTAL SAGIS	$223,225	$223,250	$258,523

SAGIS, an acronym for the Savannah Area Geographic Information System, provides an entrepreneurial approach to manage geographically-based data among various government agencies, creates tools and services for those agencies and the public, provides access to the data and provides support to users to maximum system benefits. Through a public-private partnership, SAGIS not only improves government services but also enhances economic development. SAGIS has become the platform for a new era of data management, including overlays for E-911, property ownership and valuation, building and development, topographical information, subdivision platting, deed records, emergency management, elections, mosquito control, and public property maintenance.

2707414 - CORE MPO

573000 - PMTS TO OTHERS	69,227	73,660	80,694
TOTAL CORE MPO	$69,227	$73,660	$80,694

2707340 - COASTAL AREA GEORGIA REGIONAL DEVELOPMENT

523600 – DUES AND FEES	113,353	113,353	113,353
TOTAL COASTAL AREA GEORGIA REGIONAL	113,353	113,353	113,353

Chatham County became a member of the Coastal Area Georgia Regional Development Center in July 1972. The annual cost is based on population.

2709000 - OTHER FINANCING USES

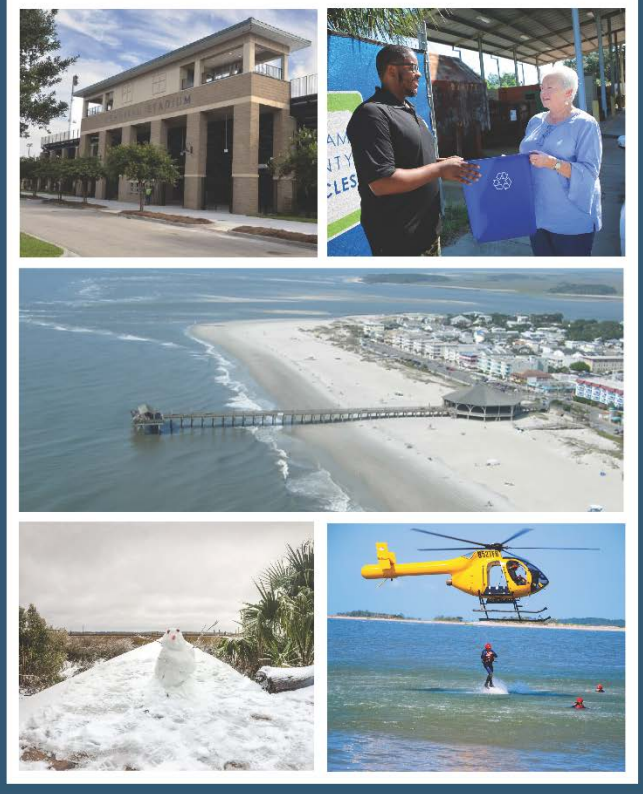
512901 - COMPENSATED ABSENCES	-53	-	-
573000 - PMTS TO OTHERS	-	52,350	-
579000 - CONTINGENCIES	-	587,441	465,000
611100 - TRANSFER TO GENERAL FUND	249,311	-	250,000
611256 - TRANS TO HURRICANE IRMA	14,093	-	-
611290 - TRANSFER TO LDAO FUND	-	282,389	294,975
611350 - TRANSFER TO CIP FUND	7,311,093	3,154,650	2,500,000
611570 - TRANSFER TO BLDING SAFETY	370,000	300,000	367,500
611625 - TRANSFER TO RISK MNGT.	3,624,560	515,000	1,250,000
TOTAL OTHER FINANCING USES	$11,569,004	$4,891,830	$5,127,475



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Chatham County

FY 2020 Adopted Budget



CONSTITUATIONAL OFFICERS

The adopted Constitutional Officers budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.

1002180 CLERK OF SUPERIOR COURT

The Clerk is the official keeper of the record, both administrative and financial for the Superior Court. All financial transactions of the Superior Court are administered by the Clerk's office including court-ordered trust funds and civil judgments. The office divisions includes Court Operations, Real Estate and Archives, Customer Service, Civil and Criminal Records Management, Appeals and Adoptions.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	45	50	50
Part Time Positions	4	4	4
Total	**49**	**54**	**54**

Department Goals

Description	Strategic Plan Factor
• Continue increased use of e-commerce and e-filing practices as a form of payment and filing resulting in continued efficiencies within the department specifically providing e-filing services for criminal case documents. • Continued focus on enhancing access to information through technology. This includes providing services in new and improved ways so the Court is better able to meet the needs of the diverse community it serves. • Identify more services and enhance current services. • Continued professional development opportunities to maintain high standards of professionalism, ethics, and performance.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Provide accurate and quality service to court customers and better access to court records via the new case management system which allows for e-filing into Superior Court.	Improve the quality of life by providing timelier, cost efficient court system.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002180 - CLERK OF SUPERIOR CT				
511100	REGULAR EMPLOYEES	1,771,331	2,078,431	2,242,552
511200	TEMPORARY EMPLOYEES	48,936	-	-
511300	OVERTIME	48,826	54,110	54,110
512100	HEALTH INSURANCE	467,789	526,539	609,943
512200	SOCIAL SECURITY	127,350	138,421	153,539
512400	PENSION CONTRIBUTIONS	289,754	364,683	405,407
512900	OPEB CONTRIBUTIONS	163,400	192,000	205,380
PERSONNEL SERVICES		**$ 2,917,385**	**$ 3,354,184**	**$ 3,670,931**
522200	REPAIRS & MAINTENANCE	5,868	9,000	7,900
522210	FLEET - PARTS	25	-	100
522220	FLEET - LABOR	118	-	200
522320	EQUIPMENT RENTALS	19,918	20,300	27,000
523200	TELEPHONE SERVICE	1,170	1,500	1,500
523210	POSTAGE	29,976	35,000	40,000
523500	TRAVEL EXPENSES	14,305	18,000	14,100
523600	DUES AND FEES	3,340	3,000	3,500
523700	EDUCATION AND TRAINING	7,702	8,200	6,900
523900	OTHER PURCHASED SERVICES	41,212	42,000	41,200
PURCHASED/CONTRACTED SERVICES		**$ 123,634**	**$ 137,000**	**$ 142,400**
531100	GENERAL SUPPLIES	47,148	53,470	43,000
531270	GASOLINE/DIESEL	30	500	500
531310	CATERED MEALS	-	1,000	1,000
531400	BOOKS & PERIODICALS	100	200	200
531700	OTHER SUPPLIES	29,105	52,100	36,000
SUPPLIES/OTHER EXPENDITURES		**$ 76,382**	**$ 107,270**	**$ 80,700**
542200	VEHICLES	22,012	-	-
542400	COMPUTERS	1,345	-	-
542500	OTHER EQUIPMENT	932	-	-
CAPITAL OUTLAY		**$ 24,289**	**$ -**	**$ -**
551110	INTERNAL SVC-COMPUTER REP	18,190	15,850	41,074
551115	INTERNAL SVC - SAFETY	-	19,350	24,300
INTERFUND/DEPARTMENT SERVICES		**$ 18,190**	**$ 35,200**	**$ 65,374**
	TOTAL CLERK OF SUPERIOR CT	**$3,159,880**	**$3,633,654**	**$3,959,405**

1002200 DISTRICT ATTORNEY

The mission of the DA's Office is to prosecute criminals aggressively, seek justice for victims of crimes and advocate for the rights of victims, in an ethical and effective manner. The DA's Office is committed to working with other law enforcement officials and governmental agencies, local community organizations, the faith community and the private sector to strengthen crime prevention efforts in Chatham County.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	77	77	77
Part Time Positions	0	0	0
Total	**77.00**	**77.00**	**77.00**

Department Goals

Description	Strategic Plan Factor
Establish connections in high crime areas to promote better communication with community leaders.	Quaility of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Youth Intercept Program - Reduce victim retaliation and increase life skills	Reduce crime; provide prevention;
Violent Crime Rate	END GUN VIOLENCE– removing guns and violent offenders off the streets	Improve the quality of life by reducing crime

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002200 - DISTRICT ATTORNEY				
511100	REGULAR EMPLOYEES	4,217,890	4,206,631	4,583,281
511200	TEMPORARY EMPLOYEES	36,403	95,915	30,000
511300	OVERTIME	4,568	-	-
512100	HEALTH INSURANCE	804,546	867,748	970,406
512200	SOCIAL SECURITY	300,698	309,062	318,476
512400	PENSION CONTRIBUTIONS	735,255	771,159	856,371
512900	OPEB CONTRIBUTIONS	266,000	320,000	306,600
	PERSONNEL SERVICES	**$ 6,365,359**	**$ 6,570,515**	**$ 7,065,134**
521100	OFFICIAL/ADMIN SERVICES	15	-	-
521200	PROFESSIONAL SERVICES	12,123	13,160	13,160
521300	TECHNICAL SERVICES	23,939	39,695	39,695
522200	REPAIRS & MAINTENANCE	39	2,000	2,000
522210	FLEET - PARTS	1,296	1,500	1,335
522220	FLEET - LABOR	3,420	2,500	2,500
522230	FLEET - OUTSOURCED SERVICE	4,366	2,500	2,500
522310	BUILDING & LAND RENTAL	7,798	8,500	23,500
522320	EQUIPMENT RENTALS	22,430	23,908	26,200
523200	TELEPHONE SERVICE	12,851	12,000	12,000
523210	POSTAGE	23,640	20,000	22,000
523300	ADVERTISING	-6,848	2,000	6,000
523400	PRINTING AND BINDING EXP	5,523	-	-
523500	TRAVEL EXPENSES	81,228	76,600	76,600
523600	DUES AND FEES	135,289	145,195	146,308
523700	EDUCATION AND TRAINING	28,337	21,590	17,690
523900	OTHER PURCHASED SERVICES	1,591	-	-
	PURCHASED/CONTRACTED SERVICES	**$ 357,036**	**$ 371,148**	**$ 391,488**
531100	GENERAL SUPPLIES	113,587	85,000	85,000
531270	GASOLINE/DIESEL	15,556	15,000	-
531310	CATERED MEALS	1,814	2,000	2,000
531400	BOOKS & PERIODICALS	36,699	42,047	54,966
531700	OTHER SUPPLIES	8,739	3,410	3,360
	SUPPLIES/OTHER EXPENDITURES	**$ 176,395**	**$ 147,457**	**$ 145,326**
542200	VEHICLES	4,179	-	-
542300	FURNITURE & FIXTURES	121	-	12,000
542400	COMPUTERS	10,216	6,865	10,420
542500	OTHER EQUIPMENT	2,648	5,878	1,686
	CAPITAL OUTLAY	**$ 17,165**	**$ 12,743**	**$ 24,106**
551110	INTERNAL SVC-COMPUTER REP	28,070	35,875	67,174
551115	INTERNAL SVC - SAFETY	-	33,850	33,750
	INTERFUND/DEPARTMENT SERVICES	**$ 28,070**	**$ 69,725**	**$ 100,924**
	TOTAL DISTRICT ATTORNEY	**$6,944,025**	**$7,171,588**	**$7,726,978**

1002450 PROBATE COURT

The mission of the Probate Court is to safely and efficiently carry out the duties assigned under the Constitution and laws of Georgia as a Court of Record with exclusive jurisdiction over the following:

- Deceased persons' estates
- Guardianship and conservatorships of minors and incapacitated adults
- Determining the need for involuntary treatment of mentally ill and drug and alcohol dependent individuals
- Issuance of marriage, firearms and fireworks licenses
- Preservation of historical data and records pertaining to estates, licenses and guardianships

Total	FY2018 Actual	FY2019 Adopted	FY2019 Adopted
Full Time Equivalents	10	13	13
Part Time Positions	0	0	0
Total	**10.00**	**13.00**	**13.00**

Department Goals

Description	Strategic Plan Factor
To bring Probate Court into compliance with Georgia Standards for the Security of Courthouses and Other Court Facilities	Safety
To reconfigure and equip the Probate Court to meet the needs of the public by making traffic flow safe and productive, bringing efficiency to the licensing process, and by removing Courtroom traffic to a separate, safe and secure space.	Efficiency
To have sufficient staff to meet the needs of the public coming to Probate Court for services and protection in complex issues impacting families and community.	
To reconfigure and equip the Probate Court to store confidential and historical documents safely and securely and to contract with businesses to digitize historical documents to preserve them and to maximize public access.	Document Security

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Facility	Reconfiguration of existing space, relocating the Courtroom to new adjacent space with separate and secure entrance to provide safety and efficiency.	Improve efficiency of operations
Staffing/facility	Building the size and quality of staff to meet the currently unmet needs of citizens coming to Probate Court for probate, guardianship and licensing. Reconfiguring and equipping to provide space and separation allowing staff and the public to safely complete transactions in the most efficient way.	Improve the efficient handling of important matters in a safe environment.
File Storage and Digitizing of Historic Documents	Reconfiguring file management systems in the newly reconfigured office space. Use adequate staff and contracted services to digitize historic documents.	Improve the efficient and safekeeping of court documents.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002450 - PROBATE COURT				
511100	REGULAR EMPLOYEES	557,557	652,797	759,374
511200	TEMPORARY EMPLOYEES	61,990	70,845	33,630
511300	OVERTIME	3,946	-	2,832
512100	HEALTH INSURANCE	114,793	170,560	222,894
512200	SOCIAL SECURITY	41,643	50,381	54,251
512400	PENSION CONTRIBUTIONS	101,527	119,369	137,583
512900	OPEB CONTRIBUTIONS	38,000	48,000	58,800
	PERSONNEL SERVICES	**$ 919,456**	**$ 1,111,952**	**$ 1,269,364**
521100	OFFICIAL/ADMIN SERVICES	500	1,000	2,350
522200	REPAIRS & MAINTENANCE	-	6,150	6,000
522320	EQUIPMENT RENTALS	3,588	3,480	4,560
523210	POSTAGE	9,418	11,000	15,000
523400	PRINTING AND BINDING EXP	10,102	10,000	15,000
523500	TRAVEL EXPENSES	2,125	4,000	4,000
523600	DUES AND FEES	1,048	2,800	2,800
523700	EDUCATION AND TRAINING	2,061	4,000	4,000
523900	OTHER PURCHASED SERVICES	-	-	2,000
	PURCHASED/CONTRACTED SERVICES	**$ 28,841**	**$ 42,430**	**$ 55,710**
531100	GENERAL SUPPLIES	43,758	54,000	55,000
531400	BOOKS & PERIODICALS	-	500	500
531700	OTHER SUPPLIES	423	500	-
	SUPPLIES/OTHER EXPENDITURES	**$ 44,181**	**$ 55,000**	**$ 55,500**
542500	OTHER EQUIPMENT	18,079	22,429	1,350
	CAPITAL OUTLAY	**$ 18,079**	**$ 22,429**	**$ 1,350**
551110	INTERNAL SVC-COMPUTER REP	4,810	5,055	15,180
551115	INTERNAL SVC - SAFETY	-	4,050	7,200
	INTERFUND/DEPARTMENT SERVICES	**$ 4,810**	**$ 9,105**	**$ 22,380**
	TOTAL PROBATE COURT	**$1,015,367**	**$1,240,916**	**$1,404,304**

1003300 SHERIFF

The Sheriff's office is comprised of three (3) divisions. The Court Services Division provides security for all the operating courts and judges in the Chatham County courthouse, the Pete Liakakis building, and Juvenile court. The Street Operations Division ensures fair and equal administration of law while safeguarding civil liberties and preserving public safety. The K-9 Regional Training Unit provides professionally trained and certified K-9 officers to respond at incidents from local, state, and federal agencies 24 hours a day, seven days a week.

Total	FY2018 Actual	FY2018 Adopted	FY2019 Adopted
Full Time Equivalents	102	102	102
Part Time Positions	38	38	38
Total	**140.00**	**140.00**	**140.00**

Department Goals

Description	Strategic Plan Factor
• Expand the Project Lifesaver Program that offers location services to Alzheimers, Dementia, Autistic, and Traumatic brain injury citizens that have a potential for becoming lost. • Support the Chatham County Explorer Post program by: encouraging officers to volunteer with mentoring young people with desires for careers in law enforcement.	Quality of Life Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Continue the intern program for the Enforcment bureau to assist college aged youth who earn college credits while working within the Sheriff's Department.	Increase opportunities for young adults through intern programs
Quality of Life	Deploy the K-9 units to assist Chatham County schools with safe school search programs.	Project Step Forward; removing guns from street

Performance Measures

Activity	Performance Measure
Quality of Life	Increased numbers of youth participating in the Explorer program to reach a goal of 25explorers.
Quality of Life	Assist the educational system with the reduction of illegal narcotics and weapons brought onto the school campuses through the K-9 enforcement program.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1003300 - SHERIFF				
511100	REGULAR EMPLOYEES	4,792,095	5,393,896	5,772,681
511200	TEMPORARY EMPLOYEES	945,485	771,632	758,113
511300	OVERTIME	322,782	225,000	250,000
512100	HEALTH INSURANCE	1,081,203	1,244,392	1,244,392
512200	SOCIAL SECURITY	424,374	485,467	449,426
512400	PENSION CONTRIBUTIONS	1,352,257	1,194,545	1,373,736
512900	OPEB CONTRIBUTIONS	421,800	416,000	460,038
	PERSONNEL SERVICES	**$ 9,339,995**	**$ 9,730,932**	**$ 10,308,386**
521100	OFFICIAL/ADMIN SERVICES	33,095	43,500	46,100
521200	PROFESSIONAL SERVICES	4,785	4,000	3,000
522130	CUSTODIAL EXPENSE	-	500	500
522200	REPAIRS & MAINTENANCE	57,672	80,757	65,260
522210	FLEET - PARTS	42,769	36,600	36,600
522220	FLEET - LABOR	50,704	69,500	56,501
522230	FLEET - OUTSOURCED SERVICE	88,068	90,700	83,656
522320	EQUIPMENT RENTALS	12,925	13,800	17,000
523200	TELEPHONE SERVICE	28,458	28,700	29,100
523210	POSTAGE	4,758	3,900	4,350
523300	ADVERTISING	2,150	500	5,400
523400	PRINTING AND BINDING EXP	8,458	13,261	9,500
523500	TRAVEL EXPENSES	28,737	26,975	27,230
523600	DUES AND FEES	5,710	5,400	5,100
523700	EDUCATION AND TRAINING	13,472	19,270	28,225
523900	OTHER PURCHASED SERVICES	66,630	110,119	119,637
	PURCHASED/CONTRACTED SERVICES	**$ 448,391**	**$ 547,482**	**$ 537,159**
531100	GENERAL SUPPLIES	67,445	68,600	69,850
531270	GASOLINE/DIESEL	239,254	211,000	227,200
531400	BOOKS & PERIODICALS	2,150	3,500	2,750
531600	OTHER SMALL EQUIPMENT	2,233	6,000	7,000
531700	OTHER SUPPLIES	82,805	87,220	92,770
531710	UNIFORMS	54,478	58,000	207,000
	SUPPLIES/OTHER EXPENDITURES	**$ 448,365**	**$ 434,320**	**$ 606,570**
542300	FURNITURE & FIXTURES	-	-	7,443
542400	COMPUTERS	7,244	6,390	10,000
542500	OTHER EQUIPMENT	7,449	7,794	37,005
	CAPITAL OUTLAY	**$ 14,693**	**$ 14,184**	**$ 54,448**
551110	INTERNAL SVC-COMPUTER REP	75,810	33,035	183,786
551115	INTERNAL SVC - SAFETY	-	48,600	63,450
551120	REIMBURSEMENTS TO FUNDS	-112,942	-	-425,000
	INTERFUND/DEPARTMENT SERVICES	**$-37,132**	**$ 81,635**	**$-177,764**
	TOTAL SHERIFF	**$10,214,312**	**$10,808,553**	**$11,328,799**

1003326 DETENTION CENTER

The Corrections Division provides a secure, safe and sanitary environment for staff, detainees and the public while providing for the care, custody and control of legally incarcerated detainees within the facility.

Total	FY2017 Actual	FY2018 Adopted	FY2019 Adopted
Full Time Equivalents	479	479	479
Part Time Positions	12	12	12
Total	**491.00**	**491.00**	**491.00**

Department Goals

Description	Strategic Plan Factor
• Enhance the cadet program - college adults seeking a degree in Criminal Justice towork in part time uniformed positions.	Economy
• Expand the Work Release Program by collaborating with speciality courts and child support to help satisiFY the financial demands of the courts.	Economy
• Autism and special needs training for staff to include crisis intervention training (CIT) to enable better interaction/response to affected individuals.	Health & Welfare

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Per Capita Income	Seek additional employers and training programs for use within the work release program.	Increase network of employers
Quality of Life	Implement "scared straight" program for at risk youth.	Police activity programs

Performance Measures

Activity	Performance Measure
Quality of Life	Staff 50% of the Explorer advisory committee with volunteers from the detention center.
Quality of Life	The Work Release Program will provide reports and statistics on an monthly and annual basis to executive management.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1003326 - DETENTION CENTER				
511100	REGULAR EMPLOYEES	18,111,328	19,852,403	20,983,975
511200	TEMPORARY EMPLOYEES	346,275	266,220	514,280
511300	OVERTIME	2,643,797	1,000,000	1,000,000
512100	HEALTH INSURANCE	4,062,722	5,387,571	5,388,571
512200	SOCIAL SECURITY	1,486,353	1,511,731	1,468,235
512400	PENSION CONTRIBUTIONS	5,060,805	4,286,746	4,965,807
512900	OPEB CONTRIBUTIONS	1,827,800	1,786,426	1,976,465
PERSONNEL SERVICES		**$ 33,539,080**	**$ 34,091,097**	**$ 36,297,333**
521100	OFFICIAL/ADMIN SERVICES	35,801	89,635	102,716
521200	PROFESSIONAL SERVICES	75,107	67,000	89,500
521206	INMATE MEDICAL	7,212,353	7,451,912	7,502,188
522110	DISPOSAL	66,784	60,000	58,600
522200	REPAIRS & MAINTENANCE	1,094,534	1,222,607	1,218,262
522210	FLEET - PARTS	15,695	15,000	15,000
522220	FLEET - LABOR	22,604	21,000	21,000
522230	FLEET - OUTSOURCED SERVICE	28,190	26,000	26,000
522320	EQUIPMENT RENTALS	35,875	36,000	44,500
523200	TELEPHONE SERVICE	21,681	18,400	18,000
523210	POSTAGE	13	1,000	800
523300	ADVERTISING	8,700	50,000	50,000
523400	PRINTING AND BINDING EXP	4,023	13,943	13,397
523500	TRAVEL EXPENSES	51,032	69,754	82,454
523600	DUES AND FEES	11,471	5,000	5,700
523700	EDUCATION AND TRAINING	21,480	40,000	59,130
523900	OTHER PURCHASED SERVICES	167,143	204,307	207,841
PURCHASED/CONTRACTED SERVICES		**$ 8,872,487**	**$ 9,391,558**	**$ 9,515,088**
531100	GENERAL SUPPLIES	15,230	20,500	16,100
531270	GASOLINE/DIESEL	109,142	97,000	113,000
531290	UTILITIES OTHER	1,523,370	1,600,000	1,593,000
531320	INMATE MEALS	1,806,822	1,900,000	1,850,000
531400	BOOKS & PERIODICALS	2,175	2,300	2,000
531600	OTHER SMALL EQUIPMENT	10,129	33,800	29,000
531700	OTHER SUPPLIES	161,599	146,980	158,580
531710	UNIFORMS	151,874	162,000	148,360
531720	WAREHOUSE SUPPLIES	874,430	831,588	866,278
SUPPLIES/OTHER EXPENDITURES		**$ 4,654,771**	**$ 4,794,168**	**$ 4,776,318**
542400	COMPUTERS	7,401	34,910	7,515
542500	OTHER EQUIPMENT	56,653	54,633	45,917
CAPITAL OUTLAY		**$ 64,054**	**$ 89,543**	**$ 53,432**
551110	INTERNAL SVC-COMPUTER REP	75,810	117,860	80,003
551115	INTERNAL SVC - SAFETY	-	214,200	214,200
551120	REIMBURSEMENTS TO FUNDS	-28,096	-	-
INTERFUND/DEPARTMENT SERVICES		**$ 47,714**	**$ 332,060**	**$ 294,203**
	TOTAL DETENTION CENTER	**$47,178,106**	**$48,698,426**	**$50,936,374**

1003700 CORONER

Principal duty of this office is to inquire by inquest into the cause of death which there is reason to suppose is not due to natural causes. Autopsies are completed by State of Georgia appointed pathologists at the request of the Coroner.

Total	FY2017 Actual	FY2018 Adopted	FY2019 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	1	1	1
Total	**3.00**	**3.00**	**3.00**

Department Goals

Description	Strategic Plan Factor
• It is the mission and goal of the Chatham County Coroner's Office to provide professional and efficient investigations into all deaths within our jurisdiction, as required by Georgia law, O.C.G.A.: 45-16	Quality of Life

Department Objectives and Key Results

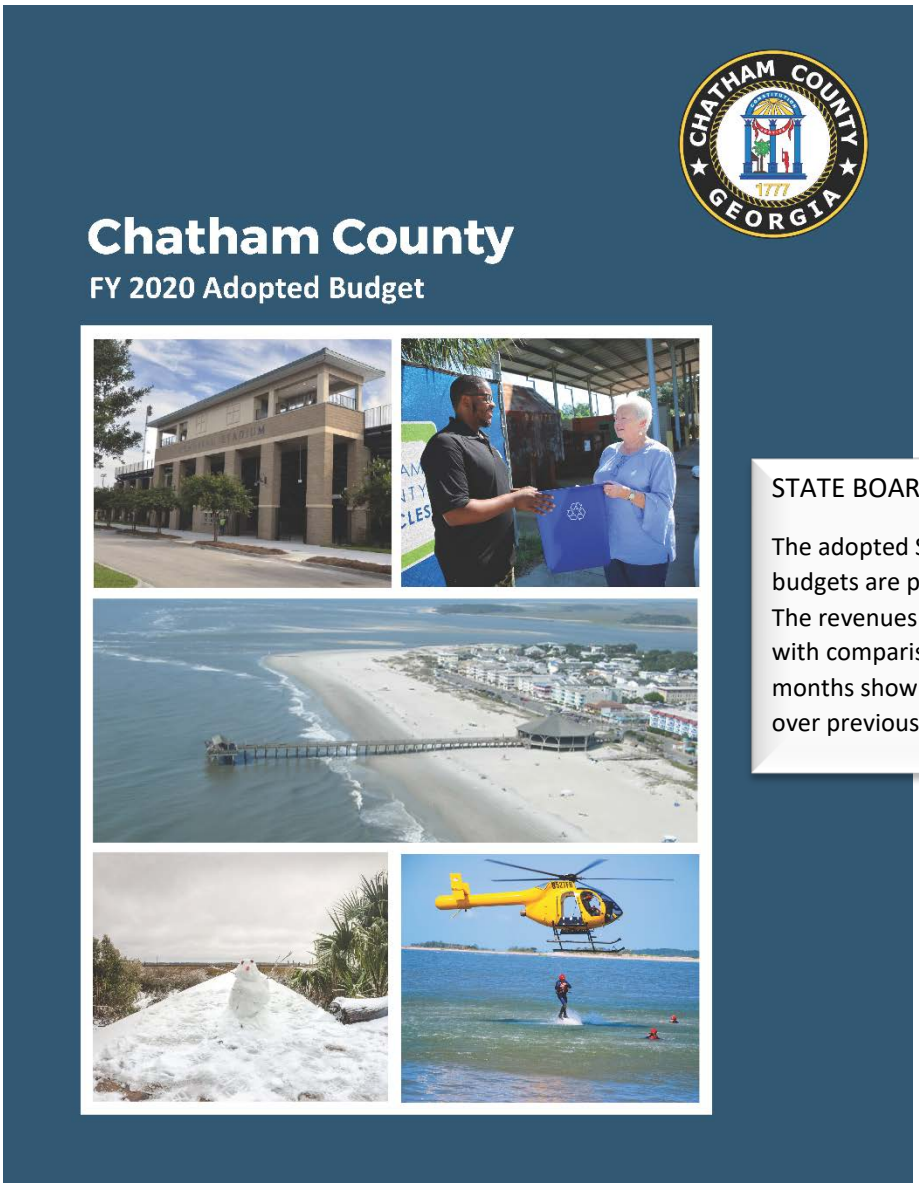
Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health	To effectively determine cause and manner of death, affix responsibility and to protect public health and safety, while working in cooperation with police jurisdictions.	Health & Safety

Performance Measures

Measure	FY2017 Actual	FY2018 Adopted	FY2019 Adopted
Death certificates	700	720	740
Autopsies	280	301	310
Body pickups	400	401	420

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1003700 - CORONER				
511100	REGULAR EMPLOYEES	162,412	169,784	161,612
511200	TEMPORARY EMPLOYEES	10,732	-	16,000
511300	OVERTIME	12,499	7,000	-
512100	HEALTH INSURANCE	34,390	34,387	42,876
512200	SOCIAL SECURITY	13,466	12,305	12,554
512400	PENSION CONTRIBUTIONS	16,309	16,880	18,742
512900	OPEB CONTRIBUTIONS	7,600	8,000	8,400
	PERSONNEL SERVICES	**$ 257,407**	**$ 248,356**	**$ 260,184**
521100	OFFICIAL/ADMIN SERVICES	91,528	60,000	70,000
522200	REPAIRS & MAINTENANCE	-	2,000	2,000
522210	FLEET - PARTS	39	100	100
522220	FLEET - LABOR	157	200	200
522230	FLEET - OUTSOURCED SERVICE	20	-	-
522310	BUILDING & LAND RENTAL	10,975	9,600	11,700
523200	TELEPHONE SERVICE	11,872	10,100	10,100
523210	POSTAGE	10	100	200
523500	TRAVEL EXPENSES	4,625	4,000	6,000
523600	DUES AND FEES	256	400	500
523700	EDUCATION AND TRAINING	1,440	1,500	3,000
523900	OTHER PURCHASED SERVICES	357	500	500
	PURCHASED/CONTRACTED SERVICES	**$ 121,279**	**$ 88,500**	**$ 104,300**
531100	GENERAL SUPPLIES	4,962	4,000	6,000
531270	GASOLINE/DIESEL	577	500	500
531290	UTILITIES OTHER	4,581	3,500	4,000
	SUPPLIES/OTHER EXPENDITURES	**$ 10,120**	**$ 8,000**	**$ 10,500**
551110	INTERNAL SVC-COMPUTER REP	1,290	1,295	2,261
551115	INTERNAL SVC - SAFETY	-	900	1,350
	INTERFUND/DEPARTMENT SERVICES	**$ 1,290**	**$ 2,195**	**$ 3,611**
	TOTAL CORONER	**$390,096**	**$347,051**	**$378,595**

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STATE BOARD / OFFICES

The adopted State Boards / Office budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.

1001400 BOARD OF ELECTIONS

The Board of Elections of Chatham County functions as the superintendent of elections and conducts primaries and elections in accordance with State law. The Board performs all services and functions necessary to support the election process. The Board establishes boundaries for voting precincts, secures facilities to serve as polling locations for these precincts, recruits, selects, hires, trains and assigns personnel to serve as poll officials. The board also conducts qualification for candidates, develops ballots for elections, acquires, maintains, prepares and delivers equipment used to conduct elections, publicizes notices as required by law and maintains elections records.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	5	5	5
Total	9.00	9.00	9.00

Department Goals

Description	Strategic Plan Factor
• Conduct all county, municipal and special elections along with other called referendums • Program voting tabulators and memory cards for voting system and maintain equipment • Secure 100 polling places / order and ready supplies / arrange for delivery and pickup of all equipment & supplies • Secure 700-800 people to staff polls and train poll workers and support staff • Certify elections results to Secretary of State • Maintain maps of precinct lines; including all County and Legislative boundaries • Maintain and provide records and information for public use • Implement new voting system	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	To administer the various aspects of the elections process	To administer the various aspects of the elections process to include qualifying candidates; creating ballots; recruiting, hiring, training, and assigning poll works; preparing elections equipment, preparing elections materials, and maintaining ethics in government in the government election process.

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Elections Conducted	7	4	4

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001400 - ELECTIONS				
511100	REGULAR EMPLOYEES	227,193	238,309	256,304
511200	TEMPORARY EMPLOYEES	25,484	56,305	75,000
511210	TEMP EMPLOYEES - POLL WORKERS	110,295	300,000	300,000
511300	OVERTIME	4,819	10,000	10,000
512100	HEALTH INSURANCE	20,742	32,746	37,986
512200	SOCIAL SECURITY	19,750	46,254	47,601
512400	PENSION CONTRIBUTIONS	37,470	38,638	43,283
512900	OPEB CONTRIBUTIONS	15,200	16,000	16,800
	PERSONNEL SERVICES	**$ 460,953**	**$ 738,252**	**$ 786,974**
522200	REPAIRS & MAINTENANCE	139,999	100,000	100,000
522210	FLEET - PARTS	25	200	100
522220	FLEET - LABOR	62	350	350
522320	EQUIPMENT RENTALS	7,929	8,000	8,000
523200	TELEPHONE SERVICE	331	400	400
523210	POSTAGE	1,548	2,500	6,500
523300	ADVERTISING	265	1,200	1,200
523400	PRINTING AND BINDING EXP	401	500	500
523500	TRAVEL EXPENSES	5,687	11,900	10,000
523600	DUES AND FEES	225	270	270
523700	EDUCATION AND TRAINING	2,700	5,500	3,500
523800	LICENSES	405	-	-
523900	OTHER PURCHASED SERVICES	19,277	66,189	70,000
	PURCHASED/CONTRACTED SERVICES	**$ 178,854**	**$ 197,009**	**$ 200,820**
531100	GENERAL SUPPLIES	13,046	7,500	7,500
531270	GASOLINE/DIESEL	229	250	250
531400	BOOKS & PERIODICALS	369	300	300
531700	OTHER SUPPLIES	9,535	25,000	25,000
	SUPPLIES/OTHER EXPENDITURES	**$ 23,179**	**$ 33,050**	**$ 33,050**
551110	INTERNAL SVC-COMPUTER REP	3,830	3,830	5,375
551115	INTERNAL SVC - SAFETY	-	1,800	1,800
573000	PMTS TO OTHERS	3,691	49,400	45,000
	INTERFUND/DEPARTMENT SERVICES	**$ 7,521**	**$ 55,030**	**$ 52,175**
	TOTAL ELECTIONS	**$670,508**	**$1,023,341**	**$1,073,019**

1001401 VOTER REGISTRATION

The Chatham County Board of Registrars provides quality customer service to all Chatham County citizens on matters pertaining to voter registration, absentee voting and maintenance of all voter records in accordance with federal and state election laws and requirements. The Board maintains high standards of integrity for the electoral process.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	8	8	8
Part Time Positions	13	13	13
Total	21.00	21.00	21.00

Department Goals

Description	Strategic Plan Factor
• Provide the public with information on voter registration applications, absentee ballots and advance voting • Compliance with legislative changes to election laws • Further develop the use of strategic planning on voting	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Register the citizens to vote; allow voters to cast their ballot.	To register the citizens to vote; voter registration drives; and to provide identification for voting purpose only. Also, absentee voting, advance voting

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Number of new registrations processed	17,000	19,000	22,791
Change of Address Requests processed	28,000	32,000	23,237
Number of peopled registered	189,000	191,000	212,370
Number of voter registration sites	9	9	9
Number of advance voting sites	5	5	6

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001401 - VOTER REGISTRATION				
511100	REGULAR EMPLOYEES	367,325	408,498	333,444
511200	TEMPORARY EMPLOYEES	33,390	22,500	136,344
511300	OVERTIME	9,773	25,000	35,000
512100	HEALTH INSURANCE	62,885	74,197	77,421
512200	SOCIAL SECURITY	29,569	29,165	36,206
512400	PENSION CONTRIBUTIONS	52,485	53,442	59,752
512900	OPEB CONTRIBUTIONS	30,400	32,000	33,600
	PERSONNEL SERVICES	**$ 585,827**	**$ 644,802**	**$ 711,767**
521200	PROFESSIONAL SERVICES	927	820	950
522200	REPAIRS & MAINTENANCE	7,080	11,000	25,000
523200	TELEPHONE SERVICE	1,412	1,785	1,785
523210	POSTAGE	28,285	65,000	65,000
523300	ADVERTISING	400	1,000	500
523500	TRAVEL EXPENSES	6,881	6,000	6,000
523600	DUES AND FEES	460	600	600
523700	EDUCATION AND TRAINING	2,485	6,000	5,000
523800	LICENSES	3,700	10,000	5,000
	PURCHASED/CONTRACTED SERVICES	**$ 51,631**	**$ 102,205**	**$ 109,835**
531100	GENERAL SUPPLIES	20,296	20,000	25,000
531400	BOOKS & PERIODICALS	1,339	1,500	1,500
531700	OTHER SUPPLIES	840	1,000	1,000
	SUPPLIES/OTHER EXPENDITURES	**$ 22,475**	**$ 22,500**	**$ 27,500**
542400	COMPUTERS	6,190	-	-
542500	OTHER EQUIPMENT	8,786	2,000	2,000
	CAPITAL OUTLAY	**$ 14,976**	**$ 2,000**	**$ 2,000**
551110	INTERNAL SVC-COMPUTER REP	8,470	8,470	13,431
551115	INTERNAL SVC - SAFETY	-	3,600	3,600
	INTERFUND/DEPARTMENT SERVICES	**$ 8,470**	**$ 12,070**	**$ 17,031**
	TOTAL VOTER REGISTRATION	**$683,380**	**$783,577**	**$868,133**

1001545 TAX COMMISSIONER

The Tax Commissioner is responsible for the billing and collection of current and delinquent Ad Valorem Taxes due the State, Board of Education, Transit Authority, the County and Special Service District on Real & Personal Property, Mobile Homes, Street Lighting Fees, Public Utility Taxes and Timber Taxes. Disbursement of collections are made every two weeks to the County and Board of Education. All other disbursements are made on a monthly basis; the billing and collection of Ad Valorem Taxes due the State, Board of Education, Transit Authority and municipalities at the time of vehicle registration and subsequent annual renewal of registration. Disbursement of these taxes are also made periodically to the proper taxing authority as prescribed by State Law; Vehicle and Mobile Home Title Applications, Vehicle License Plate Transfer Applications, replacement Title and License Plate Applications; Delinquent Property Tax Sales and Judicial in Rem Tax Foreclosures.

Total	FY2018 Adopted	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	76	76	76
Part Time Positions	1	2	2
Total	**77.00**	**78.00**	**78.00**

Department Goals

Description	Strategic Plan Factor
• Continue to bill and collect current and delinquent ad valorem taxes due the State, Board of Education, Transit Authority, County and Special Service District on real and personal property.	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Provide courteous and efficient customer service to clients of Chatham County through implementation of interdepartmental software.	Government Efficiency

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Property tax – billed vs collected	97%	96.00% est.	97%
Property tax transactions	210,000	214,000 est.	230,000
Real property revenue - GF	92,263,946	$100,483,435	102,347,174
Ad valorem & commissions	6,070,711	$11,163,372	18,000,000

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001545 - TAX COMMISSIONER				
511100	REGULAR EMPLOYEES	2,635,545	2,893,496	3,159,621
511300	OVERTIME	63,248	60,000	60,000
512100	HEALTH INSURANCE	733,529	775,966	1,017,224
512200	SOCIAL SECURITY	179,264	190,112	208,603
512400	PENSION CONTRIBUTIONS	515,953	499,540	585,312
512900	OPEB CONTRIBUTIONS	292,100	300,000	319,200
	PERSONNEL SERVICES	**$ 4,419,639**	**$ 4,719,114**	**$ 5,349,960**
521100	OFFICIAL/ADMIN SERVICES	184,499	306,000	291,000
522110	DISPOSAL	325	600	600
522200	REPAIRS & MAINTENANCE	47,971	63,875	30,000
522210	FLEET - PARTS	29	80	129
522220	FLEET - LABOR	305	220	220
522230	FLEET - OUTSOURCED SERVICE	-	240	240
522310	BUILDING & LAND RENTAL	33,156	38,500	38,500
522320	EQUIPMENT RENTALS	31,938	36,000	36,000
523200	TELEPHONE SERVICE	14,922	11,130	11,130
523210	POSTAGE	246,768	237,000	242,000
523300	ADVERTISING	50,164	130,000	80,000
523500	TRAVEL EXPENSES	17,189	13,500	13,500
523600	DUES AND FEES	1,000	1,350	1,350
523700	EDUCATION AND TRAINING	4,769	5,000	5,000
	PURCHASED/CONTRACTED SERVICES	**$ 633,035**	**$ 843,495**	**$ 749,669**
531100	GENERAL SUPPLIES	60,223	90,000	75,000
531270	GASOLINE/DIESEL	226	500	500
531290	UTILITIES OTHER	34,117	36,000	36,000
531400	BOOKS & PERIODICALS	2,030	2,000	2,000
531700	OTHER SUPPLIES	3,688	6,500	6,500
	SUPPLIES/OTHER EXPENDITURES	**$ 100,284**	**$ 135,000**	**$ 120,000**
542500	OTHER EQUIPMENT	66,938	10,000	10,000
	CAPITAL OUTLAY	**$ 66,938**	**$ 10,000**	**$ 10,000**
551110	INTERNAL SVC-COMPUTER REP	21,290	23,385	45,546
551115	INTERNAL SVC - SAFETY	-	29,500	29,250
	INTERFUND/DEPARTMENT SERVICES	**$ 21,290**	**$ 52,885**	**$ 74,796**
	TOTAL TAX COMMISSIONER	**$5,241,186**	**$5,760,494**	**$6,304,425**

1001550 TAX ASSESSOR

The Chatham County Board of Assessors compiles and submits a timely annual Tax digest for all real property, personal property, and Commercial/industrial property in Chatham County in accordance with Georgia law.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	64	64	64
Part Time Positions	5	5	5
Total	**69.00**	**69.00**	**69.00**

Department Goals

Description	Strategic Plan Factor
• Streamline Intake of Various Documents by Promoting the Use of Electronic and Digital Media to Support the County's Green Initiative. • Increase Cross Training for Enhancing Customer Service Skills	Government Efficency

Department Objectives And Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Value property in accordance with the Official Code of Georgia	Economy

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Parcels of Real Property	114,900	115,500	116,990
Accounts Personal Property & Non-homestead Mobile Homes	25,400	26,000	27,190
Audits/Reviews Conducted	36,400	14,500	11,180
Board of Equalization Appeals/ Arbitration	3,500	5,500	4,400
Superior Court Appeals	100	350	357
Sales Verifications	9,900	10,500	10,400
Exemption Applications	5,500	4,500	4,600
Real Property Reviews	38,100	43,500	33,450

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001550 - TAX ASSESSOR				
511100	REGULAR EMPLOYEES	3,050,379	3,249,598	3,226,355
511200	TEMPORARY EMPLOYEES	6,782	-	23,041
511300	OVERTIME	7,068	-	-
512100	HEALTH INSURANCE	799,748	834,668	854,132
512200	SOCIAL SECURITY	209,793	248,595	224,465
512400	PENSION CONTRIBUTIONS	577,669	609,509	576,032
512900	OPEB CONTRIBUTIONS	243,200	256,000	268,800
	PERSONNEL SERVICES	**$ 4,894,640**	**$ 5,198,370**	**$ 5,172,825**
521100	OFFICIAL/ADMIN SERVICES	4,605	171,000	232,000
521200	PROFESSIONAL SERVICES	-	-	25,000
521300	TECHNICAL SERVICES	149,212	175,000	175,000
522200	REPAIRS & MAINTENANCE	500	2,000	2,000
522210	FLEET - PARTS	2,590	4,500	2,872
522220	FLEET - LABOR	4,807	10,000	6,029
522230	FLEET - OUTSOURCED SERVICE	11,292	5,000	3,000
522310	BUILDING & LAND RENTAL	14,100	16,920	16,920
522320	EQUIPMENT RENTALS	5,714	9,000	9,000
523200	TELEPHONE SERVICE	5,177	5,700	8,700
523210	POSTAGE	80,230	65,000	85,000
523500	TRAVEL EXPENSES	73,931	78,000	85,800
523600	DUES AND FEES	10,114	9,000	11,125
523700	EDUCATION AND TRAINING	21,627	26,000	28,600
	PURCHASED/CONTRACTED SERVICES	**$ 383,900**	**$ 577,120**	**$ 691,046**
531100	GENERAL SUPPLIES	35,016	45,000	45,000
531270	GASOLINE/DIESEL	9,558	11,000	11,000
531400	BOOKS & PERIODICALS	5,373	5,500	6,000
531700	OTHER SUPPLIES	2,498	4,500	4,500
	SUPPLIES/OTHER EXPENDITURES	**$ 52,446**	**$ 66,000**	**$ 66,500**
551110	INTERNAL SVC-COMPUTER REP	22,330	22,325	41,712
551115	INTERNAL SVC - SAFETY	-	31,050	31,050
	INTERFUND/DEPARTMENT SERVICES	**$ 22,330**	**$ 53,375**	**$ 72,762**
	TOTAL TAX ASSESSOR	**$5,353,315**	**$5,894,865**	**$6,003,133**

1001551 BOARD OF EQUALIZATION

The Board of Equalization, appointed by the Grand Jury, is the body charged by law with hearing and determining appeals from assessments and denials of homestead exemptions made by the Board of Assessors as provided by O.C.G.A. Section 48-5-311.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	4	4	4
Total	**5.00**	**5.00**	**5.00**

Department Goals

Description	Strategic Plan Factor
• Solicit and attract well qualified persons to be considered for the Board of Equalization membership by the Chatham County Grand Jury. • Provide high quality customer service and well trained staff willing to work part-time all season. • Improve and increase the use of technology in the daily operations of the BOE.	Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	Conduct hearings over assessed value of real and personal property	Per capita income

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Appeals Scheduled	4,885	5,200	5,000
Appeals settled, dismissed or withdrawn	1,325	1,300	1,300
Decisions Rendered	3,560	3,900	3,700
Appeal of Board Decisions to Superior Court	353	300	330
Board Members Training Hours	588	664	600

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1001551 - BOARD OF EQUALIZATION			
511100 REGULAR EMPLOYEES	48,309	91,262	102,816
512100 HEALTH INSURANCE	7,820	9,007	10,805
512200 SOCIAL SECURITY	3,570	6,852	7,686
512400 PENSION CONTRIBUTIONS	5,564	5,508	6,516
512900 OPEB CONTRIBUTIONS	4,180	4,400	4,620
PERSONNEL SERVICES	**$ 69,443**	**$ 117,029**	**$ 132,443**
521100 OFFICIAL/ADMIN SERVICES	44,314	62,130	77,130
522200 REPAIRS & MAINTENANCE	6,734	3,500	1,500
522320 EQUIPMENT RENTALS	1,648	2,170	2,170
523210 POSTAGE	9,213	15,000	15,000
523500 TRAVEL EXPENSES	4,819	9,500	9,500
523600 DUES AND FEES	-	-	500
523700 EDUCATION AND TRAINING	2,324	7,535	7,535
523900 OTHER PURCHASED SERVICES	130	350	350
PURCHASED/CONTRACTED SERVICES	**$ 69,182**	**$ 100,185**	**$ 113,685**
531100 GENERAL SUPPLIES	5,811	6,300	6,300
531290 UTILITIES OTHER	719	1,000	1,000
531310 CATERED MEALS	1,380	1,500	1,500
531700 OTHER SUPPLIES	2,215	2,200	2,200
SUPPLIES/OTHER EXPENDITURES	**$ 10,125**	**$ 11,000**	**$ 11,000**
541300 BLDGS/ BLDG IMPROVEMENTS	780	-	-
542500 OTHER EQUIPMENT	213	-	-
CAPITAL OUTLAY	**$ 993**	**$ -**	**$ -**
551110 INTERNAL SVC-COMPUTER REP	1,050	1,050	2,719
551115 INTERNAL SVC - SAFETY	-	450	450
INTERFUND/DEPARTMENT SERVICES	**$ 1,050**	**$ 1,500**	**$ 3,169**
TOTAL BOARD OF EQUALIZATION	**$150,793**	**$229,714**	**$260,297**



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Chatham County

FY 2020 Adopted Budget



JUDICIARY

The adopted Judiciary budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.

1002100 SUPERIOR COURT ADMINISTRATOR

The Office of the Court Administrator assists the Judges with the non-judicial and administrative activities of the court. The office oversees criminal case management/scheduling, jury services, court reporting, interpreter services, a Drug Court, a Mental Health Court, and a Veterans Court. The Court Administrator and staff function within general management areas rather than specific legal areas.

The Court Administrator's office administers the court reporting and interpreter needs for Superior and State Court in compliance with State and Federal laws and the Supreme Court of Georgia.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	39	39	39
Part Time Positions	1	1	1
Total	**40.00**	**40.00**	**40.00**

Department Goals

Description	Strategic Plan Factor
• Provide effective and efficient government services ensuring processes and procedures are planned and executed with transparency.	Quaility of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Continue to review process and procedure and implement efficiencies.	Improve the quality of life by providing an efficient court system in a cost-effective manner.

Performance Measures

Activity	Performance Measure	% Obtained
Quality of Life	Maintain a disposition ratio of at least 95% in civil and criminal cases heard within the Chatham County Court system during the calender year.	96%

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002100 - SUPERIOR COURT				
511100	REGULAR EMPLOYEES	2,398,380	2,207,173	2,304,215
511200	TEMPORARY EMPLOYEES	4,231	8,000	8,000
511300	OVERTIME	6,011	3,600	5,000
512100	HEALTH INSURANCE	440,386	385,371	498,373
512200	SOCIAL SECURITY	165,024	157,678	157,410
512400	PENSION CONTRIBUTIONS	433,674	396,353	421,362
512900	OPEB CONTRIBUTIONS	143,133	104,000	113,400
	PERSONNEL SERVICES	**$ 3,590,840**	**$ 3,262,175**	**$ 3,507,760**
521200	PROFESSIONAL SERVICES	7,421	104,300	53,852
522200	REPAIRS & MAINTENANCE	-	1,000	1,000
522310	BUILDING & LAND RENTAL	2,537	3,000	3,000
522320	EQUIPMENT RENTALS	17,201	20,100	19,000
523200	TELEPHONE SERVICE	3,523	3,500	3,500
523210	POSTAGE	31,421	32,000	32,000
523500	TRAVEL EXPENSES	20,315	26,800	35,800
523600	DUES AND FEES	7,175	8,520	8,855
523700	EDUCATION AND TRAINING	8,040	9,950	11,875
523900	OTHER PURCHASED SERVICES	4,184	4,250	2,400
	PURCHASED/CONTRACTED SERVICES	**$ 101,816**	**$ 213,420**	**$ 171,282**
531100	GENERAL SUPPLIES	39,493	40,000	40,000
531400	BOOKS & PERIODICALS	20,467	25,000	25,000
531700	OTHER SUPPLIES	28	-	-
	SUPPLIES/OTHER EXPENDITURES	**$ 59,988**	**$ 65,000**	**$ 65,000**
542500	OTHER EQUIPMENT	5,682	10,500	16,500
	CAPITAL OUTLAY	**$ 5,682**	**$ 10,500**	**$ 16,500**
551110	INTERNAL SVC-COMPUTER REP	16,570	18,950	30,835
551115	INTERNAL SVC - SAFETY	-	14,400	14,400
	INTERFUND/DEPARTMENT SERVICES	**$ 16,570**	**$ 33,350**	**$ 45,235**
	TOTAL SUPERIOR COURT	**$3,774,895**	**$3,584,445**	**$3,805,777**

VICTIM WITNESS

The Victim-Witness Assistance Program was established to make the historically "offender oriented" criminal justice system more responsive to the needs, plight, and rights of crime victims and witnesses. The program serves a maximum number of clients with minimal costs to the County through the extensive use of community volunteers and student interns. Services include providing information on cases status, crisis counseling, referral to private/public service agencies, court advocacy, notice of court proceedings and changes, support groups, parole notification, and assistance with any problems caused by the crime or court appearances.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	11	14	14
Part Time Positions	0	0	0
Total	**11.00**	**14.00**	**14.00**

Department Goals

Description	Strategic Plan Factor
• To inform, support, and conduct outreach to all crime victims • To further strengthen partnership with Chatham County public middle and high schools for selected at-risk students through Youth Intercept	Quality of Life Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Early notification and outreach -reduce crime; provide prevention to victims of violent crime and offer support, information and counseling	Reduce crime; provide prevention
Recidivism Rate	Reduce victim retaliation and increase life skills	Reduce crime; provide prevention
Engaging Students	Enhance students understanding of goals and opportunities	Increase opportunities for youth with job shadowing and internships

Performance Measures

Activity	Performance Measure
Quality of Life	Provide early notification and outreach to victims soon after the date of incident with information, support, referrals and counseling by VWAP staff counselor by partnering with all police departments in getting incident reports for contact .
Education	Increase Violence Intervention enrollment of crime victims to 15 from hospital based program to provide education, job skills, and other life skill programs

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002210 - VICTIM WITNESS				
511100	REGULAR EMPLOYEES	624,292	655,599	625,990
511300	OVERTIME	1,252	1,000	1,380
512100	HEALTH INSURANCE	140,419	147,408	159,633
512200	SOCIAL SECURITY	42,907	44,812	42,164
512400	PENSION CONTRIBUTIONS	115,346	118,702	117,656
512900	OPEB CONTRIBUTIONS	50,464	53,114	51,570
PERSONNEL SERVICES		**$ 974,681**	**$ 1,020,635**	**$ 998,393**
522200	REPAIRS & MAINTENANCE	366	-	-
522210	FLEET - PARTS	103	100	302
522220	FLEET - LABOR	127	220	350
522230	FLEET - OUTSOURCED SERVICE	100	-	100
522310	BUILDING & LAND RENTAL	6,342	7,000	7,000
522320	EQUIPMENT RENTALS	3,320	3,700	4,770
523200	TELEPHONE SERVICE	4,060	4,600	8,640
523210	POSTAGE	5,991	6,000	6,000
523500	TRAVEL EXPENSES	19,197	20,000	17,250
523600	DUES AND FEES	550	250	500
523700	EDUCATION AND TRAINING	10,763	8,225	10,435
PURCHASED/CONTRACTED SERVICES		**$ 50,919**	**$ 50,095**	**$ 55,347**
531100	GENERAL SUPPLIES	21,394	20,000	20,000
531270	GASOLINE/DIESEL	354	1,800	2,500
531310	CATERED MEALS	1,379	3,500	6,000
531700	OTHER SUPPLIES	103	-	-
SUPPLIES/OTHER EXPENDITURES		**$ 23,229**	**$ 25,300**	**$ 28,500**
542400	COMPUTERS	149	-	-
542500	OTHER EQUIPMENT	179	-	-
CAPITAL OUTLAY		**$ 328**	**$ -**	**$ -**
551110	INTERNAL SVC-COMPUTER REP	5,240	7,135	15,498
551115	INTERNAL SVC - SAFETY	-	5,850	5,850
INTERFUND/DEPARTMENT SERVICES		**$ 5,240**	**$ 12,985**	**$ 21,348**
	TOTAL VICTIM WITNESS	**$1,054,398**	**$1,109,015**	**$1,103,588**

1002300 STATE COURT - JUDGES

The judges of the State Court of Chatham County preside over all civil and criminal cases properly filed with the Court. The Judiciary handles criminal misdemeanor cases either by acceptance of pleas, bench trials before the Court or by jury trials depending on the request of the defendant. State Court judges also preside over all civil cases filed in State Court. The Court has concurrent jurisdiction with the Superior Courts with the exception of equity, land and domestic relations. Additionally, the State Court serves as the appellate court for the Magistrate Court of Chatham County and hears all such cases on a de nova basis.

Total	FY2018 Adopted	FY2019 Adopted	FY2019 Adopted
Full Time Equivalents	10	10	10
Part Time Positions	0	0	0
Total	**10.00**	**10.00**	**10.00**

Department Goals

Description	Strategic Plan Factor
Provide fair and impartial judicial oversight of all cases handled within Chatham County	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Facilitate participant successful completion of all requirements of the court ordered programs.	Reduce crime; provide prevention

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Civil Operations – Filings	n/a	2,100	2,100
Civil Operations - Disposed	n/a	2,250	2,250
Civil Operations - Collections	n/a	500,000	500,000
Criminal Operations – Filings	n/a	6,700	6,700

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002300 - STATE COURT			
511100 REGULAR EMPLOYEES	1,097,681	1,143,697	1,176,085
512100 HEALTH INSURANCE	114,212	106,666	183,258
512200 SOCIAL SECURITY	68,870	72,374	74,123
512400 PENSION CONTRIBUTIONS	230,337	233,704	255,731
512900 OPEB CONTRIBUTIONS	38,000	32,000	33,600
PERSONNEL SERVICES	**$ 1,549,100**	**$ 1,588,441**	**$ 1,722,797**
521100 OFFICIAL/ADMIN SERVICES	53,431	53,485	61,367
522200 REPAIRS & MAINTENANCE	5	16,167	16,167
522320 EQUIPMENT RENTALS	4,551	5,265	5,265
523210 POSTAGE	3,490	5,000	4,000
523500 TRAVEL EXPENSES	5,723	10,252	10,261
523600 DUES AND FEES	1,271	4,227	4,327
523700 EDUCATION AND TRAINING	2,527	2,400	2,545
PURCHASED/CONTRACTED SERVICES	**$ 70,999**	**$ 96,796**	**$ 103,932**
531100 GENERAL SUPPLIES	4,492	8,770	9,830
531400 BOOKS & PERIODICALS	13,589	12,000	12,000
SUPPLIES/OTHER EXPENDITURES	**$ 18,081**	**$ 20,770**	**$ 21,830**
542300 FURNITURE & FIXTURES	5,359	6,000	3,000
542500 OTHER EQUIPMENT	-	10,000	4,500
CAPITAL OUTLAY	**$ 5,359**	**$ 16,000**	**$ 7,500**
551110 INTERNAL SVC-COMPUTER REP	5,190	5,735	11,764
551115 INTERNAL SVC - SAFETY	-	9,000	4,950
INTERFUND/DEPARTMENT SERVICES	**$ 5,190**	**$ 14,735**	**$ 16,714**
TOTAL STATE COURT	**$1,648,729**	**$1,736,742**	**$1,872,773**

1002310 STATE COURT - CLERK

The State Court Clerk of Court maintains complete and permanent records of all civil and criminal actions filed with the Clerk. The Clerk's Office keeps all records up to date and available to attorneys and the public for review and examination as provided by law. The Clerk's Office provides case management services to the Judges of State Court. The Clerk's Office also receives and distributes funds paid into the Court's registry in the form of escrow and restitution. The Clerk is responsible for receiving and distributing funds paid the Court in the form of fines and fees.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	20	20	20
Part Time Positions	0	0	0
Total	**20.00**	**20.00**	**20.00**

Department Goals

Description	Strategic Plan Factor
• Exercises administrative control over the other functions of the court • Implement Odyssey software system	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into one county wide system.	Improve the quality of life by providing timelier, cost efficient court system.

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Civil Operations – Filings	2,000	2,100	2,200
Civil Operations - Disposed	2,100	2,250	2,300
Civil Operations - Collections	490,000	500,000	510,000
Criminal Operations – Filings	6,650	6,700	6,700
Criminal Operations - Disposed	6,200	6,250	6,300
Criminal Operations - Collections	987,000	1,000,000	1,050,000

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002310 - STATE COURT CLERK			
511100 REGULAR EMPLOYEES	778,984	933,921	939,561
511300 OVERTIME	4,529	8,750	5,000
512100 HEALTH INSURANCE	223,749	260,760	279,074
512200 SOCIAL SECURITY	52,063	62,911	62,554
512400 PENSION CONTRIBUTIONS	148,227	169,425	160,049
512900 OPEB CONTRIBUTIONS	79,800	87,798	88,200
PERSONNEL SERVICES	**$ 1,287,353**	**$ 1,523,565**	**$ 1,534,438**
521100 OFFICIAL/ADMIN SERVICES	-	-	25,000
522200 REPAIRS & MAINTENANCE	84	2,500	1,500
522320 EQUIPMENT RENTALS	4,357	6,308	6,957
523200 TELEPHONE SERVICE	610	750	660
523210 POSTAGE	20,014	30,000	32,500
523300 ADVERTISING	2,350	4,500	2,250
523500 TRAVEL EXPENSES	1,057	2,568	3,429
523600 DUES AND FEES	1,225	1,850	1,950
523700 EDUCATION AND TRAINING	300	1,600	2,200
523900 OTHER PURCHASED SERVICES	138	2,700	2,700
PURCHASED/CONTRACTED SERVICES	**$ 30,136**	**$ 52,776**	**$ 79,146**
531100 GENERAL SUPPLIES	33,107	39,920	39,800
531400 BOOKS & PERIODICALS	280	1,200	1,200
SUPPLIES/OTHER EXPENDITURES	**$ 33,387**	**$ 41,120**	**$ 41,000**
542500 OTHER EQUIPMENT	10,288	14,500	12,500
CAPITAL OUTLAY	**$ 10,288**	**$ 14,500**	**$ 12,500**
551110 INTERNAL SVC-COMPUTER REP	8,600	8,545	17,683
551115 INTERNAL SVC - SAFETY	-	3,150	9,450
INTERFUND/DEPARTMENT SERVICES	**$ 8,600**	**$ 11,695**	**$ 27,133**
TOTAL STATE COURT CLERK	**$1,369,764**	**$1,643,656**	**$1,694,217**

1002320 STATE COURT - DUI COURT

The Savannah - Chatham County DUI Court began as a pilot project in 2003. The program was initially sponsored by National Highway Traffic Safety Administration, the Governor's Office of Highway Safety and the Georgia Administrative Office of the Courts. This unique program has evolved into a collaborative effort of the State Court and the City of Savannah and Chatham County governments. The program requires coordinated support from the Court, a defense attorney, District Attorney's office, PRIDE Probation and the Recovery Place of Savannah, Inc. The basic ingredients are intense supervision, treatment and "carrot and stick" motivators. DUI Court participants receive needed services from local social service agencies. The program's goal is to reduce the number of DUI offenders and enhance public safety for our community.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	3	3	3
Part Time Positions	0	0	0
Total	**3.00**	**3.00**	**3.00**

Department Goals

Description	Strategic Plan Factor
• Provide administrative oversight of DUI Court program in Chatham County Courts	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Facilitate participant's successful completion of all requirements of the court ordered program.	Reduce crime; provide prevention

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Participants beginning of year	145	145	145
Number Entered into the program	140	140	140

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002320 - DUI COURT			
511100 REGULAR EMPLOYEES	140,908	148,925	147,047
511300 OVERTIME	135	1,500	1,250
512100 HEALTH INSURANCE	19,055	22,403	17,603
512200 SOCIAL SECURITY	10,082	10,568	10,414
512400 PENSION CONTRIBUTIONS	26,254	26,941	27,736
512900 OPEB CONTRIBUTIONS	11,400	12,000	12,600
PERSONNEL SERVICES	**$ 207,834**	**$ 222,337**	**$ 216,650**
521100 OFFICIAL/ADMIN SERVICES	23,000	31,375	32,000
523200 TELEPHONE SERVICE	561	744	660
523500 TRAVEL EXPENSES	2,858	2,942	2,521
523600 DUES AND FEES	-	700	700
523700 EDUCATION AND TRAINING	-	1,200	1,345
PURCHASED/CONTRACTED SERVICES	**$ 26,419**	**$ 36,961**	**$ 37,226**
531100 GENERAL SUPPLIES	711	2,500	2,500
531310 CATERED MEALS	-	500	500
SUPPLIES/OTHER EXPENDITURES	**$ 711**	**$ 3,000**	**$ 3,000**
551110 INTERNAL SVC-COMPUTER REP	610	-	-
551115 INTERNAL SVC - SAFETY	-	1,350	1,350
INTERFUND/DEPARTMENT SERVICES	**$ 610**	**$ 1,350**	**$ 1,350**
TOTAL DUI COURT	**$235,574**	**$263,648**	**$258,226**

1002400 MAGISTRATE COURT

Receive, process, and procure all civil and criminal filings, pleadings, exhibits, court proceedings and monies paid into the registry of the court in order to carry out the powers vested in the Magistrate Court by the Constitution of the State of Georgia.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	18	18	20
Part Time Positions	1	1	1
Total	**19.00**	**19.00**	**21.00**

Department Goals

Description	Strategic Plan Factor
The Magistrate Court strives to ensure that the Court is accessible to everyone it serves. Maintaining efficiency while rendering correct and friendly service, is a primary goal. The Court works very hard to provide each individual with assistance that will help them through their legal matter.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by continuing to consolidate court software into a unified case management system.	Improve the quality of life by providing timelier, cost efficient court system.

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002400 - MAGISTRATE COURT			
511100 REGULAR EMPLOYEES	933,084	974,905	1,053,349
511200 TEMPORARY EMPLOYEES	6,427	-	5,000
511300 OVERTIME	1,847	-	-
512100 HEALTH INSURANCE	161,695	181,523	250,964
512200 SOCIAL SECURITY	62,105	63,739	69,956
512400 PENSION CONTRIBUTIONS	165,116	178,886	192,543
512900 OPEB CONTRIBUTIONS	68,400	72,000	75,600
PERSONNEL SERVICES	**$ 1,398,674**	**$ 1,471,053**	**$ 1,647,412**
521100 OFFICIAL/ADMIN SERVICES	5,400	16,104	16,200
522200 REPAIRS & MAINTENANCE	1,901	7,000	-
522320 EQUIPMENT RENTALS	6,309	6,708	7,000
523200 TELEPHONE SERVICE	4,235	4,500	6,000
523210 POSTAGE	10,509	12,500	14,000
523500 TRAVEL EXPENSES	7,765	6,000	8,000
523600 DUES AND FEES	570	1,950	3,000
523700 EDUCATION AND TRAINING	1,575	1,750	2,000
PURCHASED/CONTRACTED SERVICES	**$ 38,263**	**$ 56,512**	**$ 56,200**
531100 GENERAL SUPPLIES	45,458	40,000	55,000
531400 BOOKS & PERIODICALS	5,858	7,200	7,200
SUPPLIES/OTHER EXPENDITURES	**$ 51,317**	**$ 47,200**	**$ 62,200**
542300 FURNITURE & FIXTURES	-	8,000	15,000
542400 COMPUTERS	-	15,103	10,000
CAPITAL OUTLAY	**$ -**	**$ 23,103**	**$ 25,000**
551110 INTERNAL SVC-COMPUTER REP	5,240	6,630	14,430
551115 INTERNAL SVC - SAFETY	-	6,750	8,100
INTERFUND/DEPARTMENT SERVICES	**$ 5,240**	**$ 13,380**	**$ 22,530**
TOTAL MAGISTRATE COURT	**$1,493,494**	**$1,611,248**	**$1,813,342**

1002600 JUVENILE COURT

Considering the best interest of children, the mission of the Chatham County Juvenile Court is to protect the children and citizens of Chatham County in matters brought before the Court, with an emphasis on providing rehabilitation to children, and restoration to families. Our 2017-2018 base budget and new items will provide the funds necessary to accomplish this goal.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	52	56	56
Part Time Positions	0	0	0
Total	**52.00**	**56.00**	**56.00**

Department Goals

Description	Strategic Plan Factor
• To collaborate with community partners to expand job training programs and employment opportunities for our youth. • To provide more case diversion opportunities for low level offenders.	Economy Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Unemployment	Expand job training programs and employment opportunities.	Provide a better trained and work ready applicant
Engaging Students	Reduce the number of youth performing below grade level.	Encourage lifelong learning

Performance Measures

Activity	Performance Measure
Economy	Tracking the number of youth participating in these activities, number of youth successfully completing job training programs, and number youth placed in actual work experiences.
Quality of Life	Tracking the number of youth supervised by the court on grade level and the number of youth performing behind grade level compared to the current rate.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002600 - JUVENILE COURT				
511100	REGULAR EMPLOYEES	3,090,935	3,245,376	3,250,806
511200	TEMPORARY EMPLOYEES	2,698	-	-
511300	OVERTIME	2,181	-	-
512100	HEALTH INSURANCE	658,330	677,001	841,511
512200	SOCIAL SECURITY	205,800	217,003	231,100
512400	PENSION CONTRIBUTIONS	575,407	596,386	640,322
512900	OPEB CONTRIBUTIONS	211,800	220,000	239,400
	PERSONNEL SERVICES	**$ 4,747,151**	**$ 4,955,766**	**$ 5,203,139**
521100	OFFICIAL/ADMIN SERVICES	32,649	29,700	37,300
521200	PROFESSIONAL SERVICES	1,016,453	584,000	73,000
522200	REPAIRS & MAINTENANCE	77,426	61,886	54,500
522210	FLEET - PARTS	765	650	650
522220	FLEET - LABOR	1,474	2,500	1,799
522230	FLEET - OUTSOURCED SERVICE	2,320	500	500
522320	EQUIPMENT RENTALS	18,287	18,908	18,908
523200	TELEPHONE SERVICE	30,777	30,580	31,080
523210	POSTAGE	7,675	8,000	8,500
523300	ADVERTISING	290	300	300
523400	PRINTING AND BINDING EXP	2,617	5,000	6,000
523500	TRAVEL EXPENSES	29,098	48,800	50,800
523600	DUES AND FEES	5,201	6,650	6,950
523700	EDUCATION AND TRAINING	7,722	16,850	17,850
523900	OTHER PURCHASED SERVICES	91,919	208,000	170,000
	PURCHASED/CONTRACTED SERVICES	**$ 1,324,673**	**$ 1,022,324**	**$ 478,137**
531100	GENERAL SUPPLIES	37,491	35,300	37,500
531270	GASOLINE/DIESEL	7,615	6,100	8,700
531290	UTILITIES OTHER	94,137	115,000	115,000
531310	CATERED MEALS	1,823	3,500	3,900
531400	BOOKS & PERIODICALS	4,087	4,500	5,000
531700	OTHER SUPPLIES	279	2,000	2,000
531710	UNIFORMS	2,475	2,500	2,700
	SUPPLIES/OTHER EXPENDITURES	**$ 147,909**	**$ 168,900**	**$ 174,800**
542200	VEHICLES	25,239	-	-
542400	COMPUTERS	1,669	7,500	-
542500	OTHER EQUIPMENT	3,095	20,742	13,000
	CAPITAL OUTLAY	**$ 30,003**	**$ 28,242**	**$ 13,000**
551110	INTERNAL SVC-COMPUTER REP	28,300	25,870	52,420
551115	INTERNAL SVC - SAFETY	-	24,300	26,550
	INTERFUND/DEPARTMENT SERVICES	**$ 28,300**	**$ 50,170**	**$ 78,970**
	TOTAL JUVENILE COURT	**$6,278,036**	**$6,225,402**	**$5,948,046**

1002620 JUVENILE INDIGENT DEFENSE

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each juvenile whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	0	0	5
Part Time Positions	0	0	0
Total	**0.00**	**0.00**	**5.00**

Department Goals

Description	Strategic Plan Factor
• Increase the number of juvenile misdemeanor cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record. • Transition from the current voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Juvenile Court to function more effectively and efficiently.	Quality of Life Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timelier, cost efficient manner.	Government efficiency

Performance Measures

Activity	Performance Measure
Quality of Life	3% budget savings the first year the office is operational and 1% savings every subsequent year.
Quality of Life	5% increase in cases resolved within 6 months of accusation in State Court.

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002620 – JUVENILE INDIGENT DEFENSE			
511100 REGULAR EMPLOYEES	-	-	257,245
512100 HEALTH INSURANCE	-	-	60,000
512200 SOCIAL SECURITY	-	-	19,680
512400 PENSION CONTRIBUTIONS	-	-	48,750
512850 OPEB EMPLOYER CONTRIBUTIONS	-	-	21,000
PERSONNEL SERVICES	**$ -**	**$ -**	**$ 406,675**
521200 PROFESSIONAL SERVICES	-	-	630,000
PURCHASED/CONTRACTED SERVICES	**$ -**	**$ -**	**$ 630,000**
531100 GENERAL SUPPLIES	-	-	9,391
SUPPLIES/OTHER EXPENDITURES	**$ -**	**$ -**	**$ 9,391**
TOTAL JUVENILE INDIGENT DEFENSE	**$-**	**$-**	**$1,046,066**

1002750 LAW LIBRARY

Provides materials and services to meet the informational and educational needs of the citizens of Chatham County. Funded 100% by court fees.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	2	1	1
Part Time Positions	0	0	0
Total	**2.00**	**1.00**	**1.00**

Department Goals

Description	Strategic Plan Factor
• To collaborate with community partners to expand job training programs and employment opportunities for our youth.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Maintain the library with the latest updates of both electronic and published legal resources.	Encourage lifelong learning

Performance Measures

Activity	Performance Measure
Education	The objectives and activites listed above are measured by keeping our resource collection current with changing laws to provide the citizens of Chatham County with the latest legal information in both print and electronic form.

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002750 - LAW LIBRARY			
511100 REGULAR EMPLOYEES	62,671	45,263	28,735
512100 HEALTH INSURANCE	24,725	20,657	25,291
512200 SOCIAL SECURITY	4,286	2,758	2,198
512400 PENSION CONTRIBUTIONS	12,807	8,138	-
512900 OPEB CONTRIBUTIONS	7,600	4,000	4,200
PERSONNEL SERVICES	**$ 112,090**	**$ 80,816**	**$ 60,424**
531100 GENERAL SUPPLIES	1,100	1,100	2,000
SUPPLIES/OTHER EXPENDITURES	**$ 1,100**	**$ 1,100**	**$ 2,000**
551110 INTERNAL SVC-COMPUTER REP	1,000	865	2,537
551115 INTERNAL SVC - SAFETY	-	900	450
INTERFUND/DEPARTMENT SERVICES	**$ 1,000**	**$ 1,765**	**$ 2,987**
TOTAL LAW LIBRARY	**$114,190**	**$83,681**	**$65,411**

1002800 PUBLIC DEFENDER

The Public Defender's Office provides legal defense of indigent persons charged with felony crimes in Chatham County.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	12	8	9
Part Time Positions	0	0	0
Total	**12.00**	**8.00**	**9.00**

Department Goals

Description	Strategic Plan Factor
• Provide high quality legal services to indigent persons charged with felony offenses and juveniles charged with delinquent acts. • Work with the District Attorney's Office and Judges to develop Pretrial Intervention Program and enhance Major Crimes Division. • Expand use of Accountability Courts to supervise defendants with unique physical, mental and sociological issues to reduce recidivism and jail cost.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Provide representation to indigent persons charged with felony offense(s) and provide support services to indigent persons, particularly those involved in one of Chatham county's accountability courts and/or with mental and/or physical limitations.	Provide a community resource for County residents

Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Represents all indigent persons charged with felony crimes in County	90%	90%	90%
Represent indigent juveniles charged with crimes in County	90%	95%	95%

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002800 - PUBLIC DEFENDER			
511100 REGULAR EMPLOYEES	159,300	159,716	130,413
512100 HEALTH INSURANCE	15,154	15,346	21,174
512200 SOCIAL SECURITY	11,635	11,725	12,272
512400 PENSION CONTRIBUTIONS	13,967	14,455	16,102
512900 OPEB CONTRIBUTIONS	7,600	8,000	8,400
PERSONNEL SERVICES	**$ 207,655**	**$ 209,242**	**$ 188,361**
521200 PROFESSIONAL SERVICES	29,330	30,000	30,000
521300 TECHNICAL SERVICES	5,778	3,000	3,000
522200 REPAIRS & MAINTENANCE	443	1,000	1,000
522210 FLEET - PARTS	509	950	950
522220 FLEET - LABOR	1,208	1,500	1,500
522230 FLEET - OUTSOURCED SERVICE	505	650	650
522320 EQUIPMENT RENTALS	10,251	16,000	16,000
523200 TELEPHONE SERVICE	5,197	2,500	2,500
523210 POSTAGE	2,965	3,500	3,500
523400 PRINTING AND BINDING EXP	180	790	790
523500 TRAVEL EXPENSES	1,819	2,500	2,500
523600 DUES AND FEES	1,345	7,000	7,000
523700 EDUCATION AND TRAINING	2,650	4,000	3,000
523900 OTHER PURCHASED SERVICES	499	1,500	1,500
PURCHASED/CONTRACTED SERVICES	**$ 62,679**	**$ 74,890**	**$ 73,890**
531100 GENERAL SUPPLIES	19,615	21,000	21,000
531270 GASOLINE/DIESEL	9,152	6,500	7,000
531310 CATERED MEALS	498	2,500	1,500
531400 BOOKS & PERIODICALS	8,958	10,000	10,000
531700 OTHER SUPPLIES	1,161	1,500	-
SUPPLIES/OTHER EXPENDITURES	**$ 39,383**	**$ 41,500**	**$ 39,500**
551110 INTERNAL SVC-COMPUTER REP	9,340	10,120	22,227
551115 INTERNAL SVC - SAFETY	-	1,350	1,800
572000 PMTS TO OTHER AGCY	2,402,193	2,483,533	2,873,105
INTERFUND/DEPARTMENT SERVICES	**$ 2,411,533**	**$ 2,495,003**	**$ 2,897,132**
TOTAL PUBLIC DEFENDER	**$2,721,250**	**$2,820,635**	**$3,198,883**

1002820 INDIGENT DEFENSE UNIT

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each citizen whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	12	14	17
Part Time Positions	0	0	0
Total	**12.00**	**14.00**	**17.00**

Department Goals

Description	Strategic Plan Factor
• Increase the number of misdemeanor cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record. • Transition from the current misdemeanor voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Recorder's and State Courts to function more effectively and efficiently.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timelier, cost efficient manner.	Government efficiency

Performance Measures

Activity	Performance Measure
Quality of Life	Continue to strive a 1% savings every subsequent year.
Quality of Life	5% increase in cases resolved within 6 months of accusation in State Court.

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
1002820 - INDIGENT DEFENSE				
511100	REGULAR EMPLOYEES	357,504	493,161	673,359
512100	HEALTH INSURANCE	84,530	180,151	213,214
512200	SOCIAL SECURITY	24,918	36,209	47,235
512400	PENSION CONTRIBUTIONS	87,276	38,004	127,184
512900	OPEB CONTRIBUTIONS	41,800	56,730	57,750
	PERSONNEL SERVICES	**$ 596,029**	**$ 804,255**	**$ 1,118,742**
521200	PROFESSIONAL SERVICES	819,522	520,000	520,000
522200	REPAIRS & MAINTENANCE	-	1,000	500
522210	FLEET - PARTS	42	100	100
522220	FLEET - LABOR	216	200	200
522320	EQUIPMENT RENTALS	2,746	2,740	2,740
523200	TELEPHONE SERVICE	1,797	1,800	1,100
523210	POSTAGE	1,223	1,500	1,800
523500	TRAVEL EXPENSES	2,216	4,550	4,550
523600	DUES AND FEES	2,875	3,775	3,775
523700	EDUCATION AND TRAINING	2,055	4,000	4,000
523900	OTHER PURCHASED SERVICES	181,549	430,000	280,000
	PURCHASED/CONTRACTED SERVICES	**$ 1,014,241**	**$ 969,665**	**$ 818,765**
531100	GENERAL SUPPLIES	13,945	5,000	12,000
531270	GASOLINE/DIESEL	1,083	1,700	1,700
531310	CATERED MEALS	416	800	800
531400	BOOKS & PERIODICALS	-	3,500	3,500
531700	OTHER SUPPLIES	290	2,000	3,000
	SUPPLIES/OTHER EXPENDITURES	**$ 15,735**	**$ 13,000**	**$ 21,000**
542200	VEHICLES	17,649	-	-
542400	COMPUTERS	2,716	2,000	2,000
	CAPITAL OUTLAY	**$ 20,365**	**$ 2,000**	**$ 2,000**
551110	INTERNAL SVC-COMPUTER REP	1,400	7,830	15,086
551115	INTERNAL SVC - SAFETY	-	6,300	6,300
	INTERFUND/DEPARTMENT SERVICES	**$ 1,400**	**$ 14,130**	**$ 21,386**
	TOTAL INDIGENT DEFENSE	**$1,647,769**	**$1,803,050**	**$1,981,893**

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Chatham County

FY 2020 Adopted Budget



SPECIAL REVENUE FUNDS

These funds account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally retracted to expenditure for specified purposes.



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SPECIAL REVENUE FUNDS

Fund 210 - CONFISCATED REVENUE FUND

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Fines & Fees	586,525	200,000	427,500
Other Revenue	18,536	-	-
Transfers in	5,000	-	-
Fund Balance/Retained Earnings	530,177		362,500
Total Revenue	**1,135,238**	**200,000**	**790,000**
Expenditures			
Judiciary	44,671	-	115,000
Public Safety	399,088	200,000	675,000
Transfer out	64,550	-	-
Total Expenditure	**508,310**	**200,000**	**790,000**

Fund 211 - SHERIFF CONFISCATED FUNDS

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Fines & Fees	103,220	52,500	75,000
Investment Earnings	384	50	50
Fund Balance/Retained Earnings	342,142		24,950
Total Revenue	**103,604**	**52,550**	**100,000**
Expenditures			
Public Safety	206,978	50,000	100,000
Total Expenditure	**206,978**	**50,550**	**100,000**

Fund 214 - STREET LIGHTING

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Charges for Services	582,929	901,000	901,000
Fund Balance/Retained Earnings	329,119		
Total Revenue	**912,048**	**901,000**	**901,000**
Expenditures			
Public Works	582,929	800,000	901,000
Total Expenditure	**582,929**	**901,000**	**901,000**

Fund 215 - E911 SERVICE

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Fines & Fees	2,917,857	7,553,135	6,239,680
Investment Earnings	3,491	-	-
Transfers in	-	4,000,000	2,000,000
Fund Balance/Retained Earnings	487,072		
Total Revenue	**3,408,420**	**11,553,135**	**8,239,680**
Expenditures			
Public Safety	3,444,089	11,553,135	8,239,680
Total Expenditure	**3,444,089**	**11,553,135**	**8,239,680**

2153800 CHATHAM COUNTY E911

To provide a professional county-wide E911 PSAP for police, fire, and emergency services in Chatham County. Chatham County took over full responsibility for the E911 on January 2019. This will be the first full budget year for the 911 center.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	0	0	109
Part Time Positions	0	0	0
Total	**0.00**	**0.00**	**109.00**

Department Goals

Description	Strategic Plan Factor
•	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
		Government efficiency

Performance Measures

Activity	Performance Measure
Quality of Life	Answer 90% of priority one calls within ten seconds.
Quality of Life	Complete EMD Case Entry Compliance at a rate of 95%

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
2153800 - EMERGENCY TELEPHONE 911				
511100	REGULAR EMPLOYEES	-	1,862,393	4,120,642
511300	OVERTIME	-	175,000	868,000
512100	HEALTH INSURANCE	-	606,000	1,273,072
512200	SOCIAL SECURITY	-	146,107	197,846
512400	PENSION CONTRIBUTIONS	-	361,543	754,054
512900	OPEB CONTRIBUTIONS	-	200,000	444,360
PERSONNEL SERVICES		**$ -**	**$ 3,351,043**	**$ 7,657,974**
521200	PROFESSIONAL SERVICES	84,200	239,880	53,533
522200	REPAIRS & MAINTENANCE	12,617	-	4,000
522210	FLEET - PARTS	-	-	100
522220	FLEET - LABOR	-	-	250
522230	FLEET - OUTSOURCED SERVICE	-	-	300
522320	EQUIPMENT RENTALS	-	2,500	13,500
523200	TELEPHONE SERVICE	1,318	3,750	240,000
523210	POSTAGE	-	-	300
523300	ADVERTISING	-	-	4,000
523400	PRINTING AND BINDING EXP	-	-	4,000
523500	TRAVEL EXPENSES	1,121	7,500	50,712
523600	DUES AND FEES	-	1,000	3,472
523700	EDUCATION AND TRAINING	70	7,500	58,922
523900	OTHER PURCHASED SERVICES	-	112,500	8,360
PURCHASED/CONTRACTED SERVICES		**$ 99,325**	**$ 374,630**	**$ 441,449**
531100	GENERAL SUPPLIES	-	12,500	20,000
531270	GASOLINE/DIESEL	-	-	200
531310	CATERED MEALS	-	-	7,500
531700	OTHER SUPPLIES	8,514	-	6,500
531710	UNIFORMS	-	50,000	23,500
SUPPLIES/OTHER EXPENDITURES		**$ 8,514**	**$ 62,500**	**$ 57,700**
542300	FURNITURE & FIXTURES	130	15,000	5,000
542400	COMPUTERS	-	10,000	-
542500	OTHER EQUIPMENT	13	12,500	-
CAPITAL OUTLAY		**$ 143**	**$ 37,500**	**$ 5,000**
551110	INTERNAL SVC-COMPUTER REP	-	-	41,558
551115	INTERNAL SVC - SAFETY	-	22,275	36,000
571000	INTERGOVERNMENTAL - SAVANNAH	3,336,108	3,705,188	-
INTERFUND/DEPARTMENT SERVICES		**$ 3,336,108**	**$ 3,727,463**	**$ 77,558**
TOTAL EMERGENCY TELEPHONE 911		**$3,444,089**	**$7,553,135**	**$8,239,680**

Fund 217 – RESTRICTED COURT FEES

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Intergovernmental	191,593	-	67,079
Fines & Fees	607,876	450,600	485,600
Fund Balance/Retained Earnings	1,885,876		
Total Revenue	**2,685,342**	**450,600**	**552,679**
Expenditures			
Judiciary	549,135	450,600	552,679
Transfer Out	162,000	-	-
Total Expenditure	**711,135**	**450,600**	**552,679**

Fund 218 - INMATE WELFARE FUND

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Other Revenue	1,746,429	1,250,000	1,250,000
Fund Balance/Retained Earnings	1,885,873		
Total Revenue	**2,685,342**	**1,250,000**	**1,250,000**
Expenditures			
Public Safety	1,206,244	1,250,000	1,250,000
Total Expenditure	**1,206,244**	**1,250,000**	**1,250,000**

Fund 251 - CHILD SUPPORT ENFORCEMENT

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Intergovernmental	2,741,270	3,104,050	3,100,925
Other Revenue	-	-	-
Transfers In	171,421	176,000	189,054
Total Revenue	**2,912,692**	**3,280,050**	**3,289,979**
Expenditures			
Judiciary	2,912,692	3,280,050	3,289,979
Total Expenditure	**2,912,692**	**3,280,050**	**3,289,979**

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
2512220 - CHILD SUPPORT ENFORCEMENT			
511100 REGULAR EMPLOYEES	1,563,659	1,802,192	1,749,150
511200 TEMPORARY EMPLOYEES	33,653	-	-
511300 OVERTIME	9,357	10,000	5,000
512100 HEALTH INSURANCE	408,968	424,943	521,736
512200 SOCIAL SECURITY	110,962	125,102	120,240
512400 PENSION CONTRIBUTIONS	282,164	308,432	336,188
512900 OPEB CONTRIBUTIONS	101,628	176,000	168,000
PERSONNEL SERVICES	**$ 2,510,391**	**$ 2,846,669**	**$ 2,900,314**
522200 REPAIRS & MAINTENANCE	2,435	9,498	2,000
522210 FLEET - PARTS	421	2,000	1,223
522220 FLEET - LABOR	1,662	2,000	2,000
522230 FLEET - OUTSOURCED SERVICE	5,195	2,000	2,000
522310 BUILDING & LAND RENTAL	3,036	3,040	3,420
522320 EQUIPMENT RENTALS	7,314	9,800	9,800
523200 TELEPHONE SERVICE	3,124	3,200	3,500
523210 POSTAGE	23,302	25,000	25,000
523300 ADVERTISING	407	500	500
523500 TRAVEL EXPENSES	4,258	3,000	5,000
523700 EDUCATION AND TRAINING	275	2,000	1,000
523900 OTHER PURCHASED SERVICES	13,207	21,625	19,000
PURCHASED/CONTRACTED SERVICES	**$ 64,637**	**$ 83,663**	**$ 74,443**
531100 GENERAL SUPPLIES	33,147	36,884	36,000
531270 GASOLINE/DIESEL	6,580	8,000	8,000
531400 BOOKS & PERIODICALS	25	500	100
SUPPLIES/OTHER EXPENDITURES	**$ 39,752**	**$ 45,384**	**$ 44,100**
542200 VEHICLES	17,825	24,000	-
542300 FURNITURE & FIXTURES	4,393	5,530	1,000
CAPITAL OUTLAY	**$ 22,218**	**$ 29,530**	**$ 1,000**
551100 INDIRECT COST ALLOCATION	273,134	251,549	244,881
551110 INTERNAL SVC-COMPUTER REP	2,560	2,555	4,541
551115 INTERNAL SVC - SAFETY	-	20,700	20,700
INTERFUND/DEPARTMENT SERVICES	**$ 275,694**	**$ 274,804**	**$ 270,122**
TOTAL CHILD SUPPORT ENFORCEMENT	**$2,912,692**	**$3,280,050**	**$3,289,979**

Fund 275 - HOTEL MOTEL FUND

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Other Taxes	1,783,843	1,600,000	1,600,000
Total Revenue	**1,783,843**	**1,600,000**	**1,600,000**
Expenditures			
Payments to Others	891,921	800,000	800,000
Transfer Out - SSD	891,921	800,000	800,000
Total Expenditure	**1,783,843**	**1,600,000**	**1,600,000**

Fund 290 - LAND DISTURBING ACTIVITY

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Fees	235,408	260,000	260,000
Investment Earnings	1,088		
Other Revenue	30	-	-
Transfer In	-	282,389	294,975
Fund Balance/Retained Earnings	570,074	-	-
Total Revenue	**806,600**	518,825	554,975
Expenditures			
Housing & Development	512,507	542,389	554,975
Total Expenditure	**512,507**	**542,389**	**554,975**

	FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
2907420 - LAND DISTURBANCE ACT ORD			
511100 REGULAR EMPLOYEES	308,990	310,285	328,910
512100 HEALTH INSURANCE	46,983	55,510	54,409
512200 SOCIAL SECURITY	21,896	23,739	23,436
512400 PENSION CONTRIBUTIONS	55,882	56,148	61,827
512900 OPEB CONTRIBUTIONS	16,150	17,000	18,690
PERSONNEL SERVICES	**$ 449,902**	**$ 462,682**	**$ 487,272**
521200 PROFESSIONAL SERVICES	-	2,000	2,000
522200 REPAIRS & MAINTENANCE	4,253	8,000	14,000
522210 FLEET - PARTS	183	-	273
522220 FLEET - LABOR	408	-	393
522230 FLEET - OUTSOURCED SERVICE	-	-	100
522310 BUILDING & LAND RENTAL	1,080	1,260	1,440
523200 TELEPHONE SERVICE	625	3,000	2,000
523500 TRAVEL EXPENSES	5,156	6,720	4,000
523600 DUES AND FEES	720	1,160	500
523700 EDUCATION AND TRAINING	840	3,570	3,000
PURCHASED/CONTRACTED SERVICES	**$ 13,264**	**$ 25,710**	**$ 27,706**
531100 GENERAL SUPPLIES	377	500	500
531270 GASOLINE/DIESEL	-575	3,000	3,000
531700 OTHER SUPPLIES	2,632	1,000	1,000
531710 UNIFORMS	540	500	500
SUPPLIES/OTHER EXPENDITURES	**$ 2,974**	**$ 5,000**	**$ 5,000**
542400 COMPUTERS	11,370	14,000	-
CAPITAL OUTLAY	**$ 11,370**	**$ 14,000**	**$ -**
551100 INDIRECT COST ALLOCATION	34,997	34,997	34,997
INTERFUND/DEPARTMENT SERVICES	**$ 34,997**	**$ 34,997**	**$ 34,997**
TOTAL LAND DISTURBANCE ACT ORD	**$512,507**	**$542,389**	**$554,975**

Fund 291 - LAND BANK AUTHORITY FUND

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Other Revenue	1,180	30,780	30,780
Fund Balance/Retained Earnings	512,808	-	-
Total Revenue	**513,988**	**30,780**	**30,780**
Expenditures			
Housing & Development	30,780	30,780	30,780
Total Expenditure	**30,780**	**30,780**	**30,780**

2907420 – LAND DISTURBING ACT

Georgia law regulates land-disturbing activity, which is defined as "any activity which may result in soil erosion from water or wind and the movement of sediments into state water or onto lands within the state, including, but not limited to, clearing, dredging, grading, excavating, transporting, and filling of land but not including agricultural practices as described in paragraph (5) of Code Section 12-7-17."

The mission of Chatham County Land Disturbing Act is to protect the health, safety and quality of life of the citizens of unincorporated Chatham County through the regulation of land development through the administration and enforcement of the land disturbing activities ordinance, the soil erosion and sedimentation control ordinance, the storm water management ordinance, and the Chatham County engineering policy.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	4.05	4.45	4.45
Part Time Positions	0	0	0
Total	**4.05**	**4.45**	**4.45**

Department Goals

Description	Strategic Plan Factor
• To protect, maintain and enhance the public health, safety and welfare through the regulation and management of the storm sewer system and compliance with the federal clean water act and to minimize the adverse effects of increased storm water runoff from development.	Health Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Oversee all Land Disturbing Activities	Chatham County community, and residents feel empowered to attain a high quality of life.	Retain and attract residents

Performance Measures

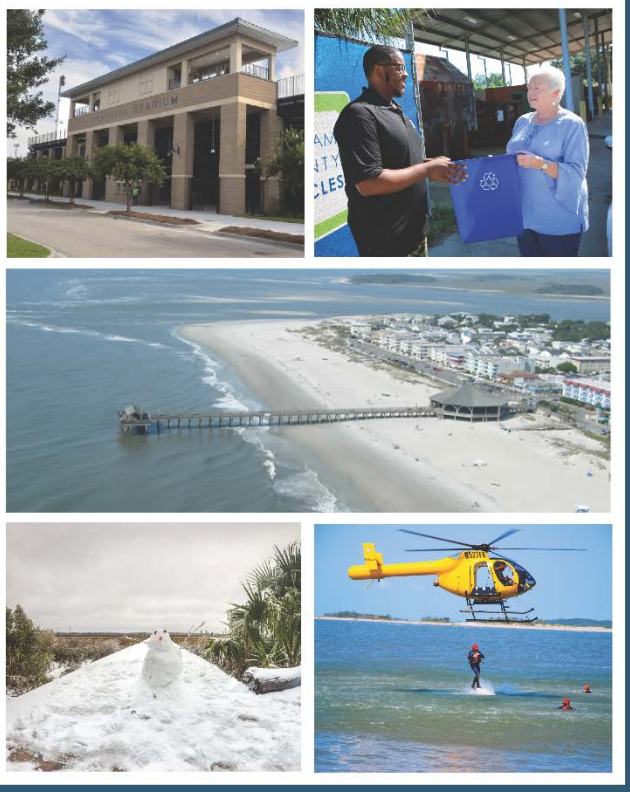
Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Land Disturbing Activities Permits	23	N/A	N/A
Acres affected	100	N/A	N/A



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Chatham County

FY 2020 Adopted Budget



CAPTIAL PROJECT FUNDS

Capital funds account for the acquisition or construction of major facilities. Funding sources include general obligation bond proceeds, Special Purpose Local Option Sales Tax (SPLOST), revenue bond proceeds and other unrestricted funds.

CAPITAL AND DEBT

This sections provides information on Capital Projects and funding. The purpose of the Capital Improvement Program is for the preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation; maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities; identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage.

Capital Project Funds

Capital Projects Funds are used to account for financial resources related to the acquisition or construction of major capital facilities (other than those financed by proprietary funds). Funding sources include bond proceeds, special purpose local option sales tax (SPLOST), and other unrestricted local funds such as operating transfers from the General Fund.

The County's annual budget process includes the preparation of a five-year Capital Improvement Program. The Capital Improvement Program consists of a planning document representing an inventory of unfunded capital needs as identified by County Staff. It is subject to change each year as the needs for the community become better known and the scope of proposed projects evolve. Staff constantly monitors opportunities, which arise to schedule and fund the Capital Improvement Program. A CIP Committee rates each submitted project, which provides a prioritization for funding. Items noted in the Capital Improvement Program are used to develop projects lists for future special purpose local sales tax referendums.

Funding and project appropriations become the adopted Capital Improvement Project (CIP) Fund budget for the fiscal year. The CIP Fund budget is appropriated in conjunction with the adoption of the County's annual operating budget in June each year. In FY2016 a facilities study was conducted and a capital replacement schedule created for all county facilities. In the FY2017 budget a capital replacement fund was created and funded based on this study. This funding continued in FY2019 and FY2020.

Inclusion of a project/capital item for funding through a capital project fund is dependent upon the nature of the fund involved. For example, Sales Tax capital project funds include projects approved by referendum that are to be funded with a one-percent sales tax collected during the referendum period. Legislation has governed the types of projects allowed in each sales tax referendum. The Sales Tax I Fund is only for roads projects. The Sales Tax II Fund expanded to include drainage projects and various capital facilities. Sales Tax III Fund included roads, facilities, drainage, and municipality distributions. The Sales Tax Funds IV, V, and VI included all the above as well as distributions to some non-profit organizations. The County also has capital project funds related to a specific bond issues and for general capital needs. Projects included in the bond funds are limited to the projects listed in the offering statement for a given bond. The Capital Improvement Program (CIP) Fund represents general capital project needs of the County with an individual cost of $25,000 and a minimum five-year life-spanned projects are added to the CIP Fund each year based on project prioritization and funding availability.

The objectives of the general-purpose capital improvement program include:

(1) Preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation;
(2) Maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities;
(3) Identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage;
(4) Improved financial planning by comparing needs with resources, evaluating funding sources and identifying potential operating budget implications.

The County has begun incorporating capital budgeting into its operating budget process. In the past, capital improvements have been funded at the close of the fiscal year. Prior to funding capital improvements, the County would review fund balance/net assets levels to ensure compliance with the organization's financial policies. Subsequent to the aforementioned financial policy review, the Board may approve transfers out to the capital funds of excess reserve levels. In those situations, where reserve levels are not sufficient to fund capital requests, the Board may pursue debt financing or alternative revenue sources.

During this year's budget development process, completed capital projects were reviewed for completion and remaining funds rolled into new projects or reserve funding.

Capital assets that do not meet the funding threshold for inclusion in the Capital Project Funds are funded within departmental operating budgets. These assets typically include equipment and/or furniture used in general operating activities.

The County's Capital Project Funds are:

- Sales Tax I Fund – One Percent Sales Tax Fund (1985 to 1993)
- Sales Tax II Fund – One Percent Sales Tax Fund (1993 to 1998)
- Sales Tax III Fund – One Percent Sales Tax Fund (1998 to 2003)
- Sales Tax IV Fund – One Percent Sales Tax Fund (2003 to 2008)
- Sales Tax V Fund – One Percent Sales Tax Fund (2008 to 2014)
- Sales Tax VI Fund – One Percent Sales Tax Fund (2014 to 2020)
- Capital Improvement Program Fund
- Capital Assets Replacement Fund

The classification of items as capital or operating expenditures/expenses is based on two criteria – cost and frequency. Simply stated, capital improvements have the following characteristics:

- Are relatively expensive with value of over $25,000 (excluding vehicles),
- Are typically one time expenditures or do not recur annually,
- Have a useful life of 5 years and over, and
- Result in an increase in fixed assets.

CAPITAL IMPROVEMENT PROGRAM SUMMARY

NON-SPLOST CAPITAL BUDGET RECOMMENDATIONS

The County has many capital project funds with most paid for through a 1% Special Purpose Local Option Sales Tax (SPLOST), which have been authorized by referendums and approved by the voters. Budgets for the SPLOST Funds, separated by each referendum period, are detailed within the Adopted Budget. In addition, the County budgets capital projects within the Capital Improvement Project Fund. Departments submitted capital projects requests to the budget committee whereby recommendations were made to the Board of Commissioners. Internal Departments listed capital not only for FY20 but were instructed to list capital needs for five plus years to allow for capital reserve planning and funding of those reserves to enable the County to pay cash for large capital items. The Adopted Budget recommends funding as shown:

Capital Improvement Project Funding:		
Transfer in from SSD		2,500,000
Transfer in from General Fund		1,100,000
Current Contingency		6,820,072
De-obligated Projects		600,000
	Total CIP Funding	**$11,020,072**

Request Description	Department	Amount
Funded through CIP:		
Replacement Case Management System	Juvenile Court	880,810
Drivers Training Facility at Records Center	Occupational Safety	75,000
Inmate Tracking System	Detention Center	265,000
Historical Document Scanner	ICS – Records	70,000
Office Renovations	Probate Court	52,000
Security Air Compressor replacements	Detention Center	26,982
Audio/Visual Equipment for Courtrooms	Juvenile Court	205,556
Full Body Scanners	Detention Center	156,000
Radio Replacement Project	ICS	250,000
Courthouse Public Restrooms	FM&O	80,000
File Trail Tracker System	Juvenile Court	40,880
Generator for Unit 5	Detention Center	68,200
Antimicrobial flooring system	Animal Services	175,000
Roof Replacement at Citizens Service Center	FM&O	265,000
Replacement of Boat Hulls	Marine Patrol	80,000
Coleman Courthouse Elevator Upgrades	FM&O	900,000
Network Switches replacement	Detention Center	124,875
Shelving at Records Center	ICS	68,791
Generator Quick Connect at Animal Services	FM&O	25,000
HVAC Replacement - Police Annex	FM&O	95,000
ESXi Server Replacements	Detention Center	44,800
Generator - Police Precinct	FM&O	40,000
Vehicles for General Fund departments	Fleet	2,197,000
Turning Target system Range #2	Detention Center	100,617
Pool Resurfacing	Aquatic Center	75,000
Locker Room Remodeling	Aquatic Center	75,000
Erosion Control Hole 18	Henderson G.C.	80,000

Request Description	Department	Amount
Cart Path Bridges replacement	Henderson G.C.	25,000
Cart Path Section on holes 1-9	Henderson G.C.	75,000
Bunker Sand replacement and drainage work	Henderson G.C.	100,000
Recreation Master Plan needs P1.3 e	Recreation	600,000
Vehicle replacement for Police	Police	750,000
Audio/Visual Equipment for Interview rooms	Police	61,775
SWAT Team Equipment	Police	165,000
Vehicle replacement for SSD departments	Fleet	516,000
Contingency Reserve	General	2,210,786
Total Capital Improvement Program Expenditures		**$11,020,072**

In addition to the projects listed in the CIP Fund, the budget also includes funding for the following capital project needs:

Sewer Fund:		
Central Avenue Lift Station		80,000
Hope crest Lift Station		350,000
Nancy Place Lift Station		250,000
Galbreak Lift Station		300,000
Salcedo Lift Station		235,000
Wylly Island Lift Station		430,000
Sallie Mood Force Main		1,000,000
Central Avenue Force Main		1,100,000
Total Sewer Fund Capital Expenditures		**3,745,000**

Solid Waste Fund:		
Yard Waste Containers		90,000
Total Solid Waste Capital Expenditures		**90,000**

Identification of Significant, Non-Routine Projects

Significant, non-routine capital expenditures are defined as those expenditures with significant costs and an impact on the County's operating budget. Many of the County's capital projects have a significant cost but, because of the project type or potential conveyance to a municipality upon completion, do not have a projected budgetary impact. For example, the road construction projects found throughout the Sales Tax Funds should not produce future operating budget impacts due to conveyance. A review of funded capital projects indicates that the following projects meet the criteria for significant, non-routine capital expenditures:

Emergency Operations Center (CEMA-E911)

Funding Source: Sales Tax V (SPLOST Revenue) $ 19,938,540
Purpose of project: Building Hurricane rated Emergency Operations and E911 center at the airport.

Juvenile Court Renovation/Expansion

Funding Source: Sales Tax V & VI (SPLOST Revenue) $ 3,500,000
Purpose of project: Funding for roof replacement, and renovation of the existing Juvenile Court facility. Renovation will also include replacement of a chiller. Expansion will add about 50% available space; however, no new people will be added.

CAPITAL EXPENDITURES IMPACT ON THE OPERATING BUDGET

The Emergency Operations Center will not have major operating cost increases. However, it is anticipated that the energy efficient design and materials will reduce energy cost and initial maintenance. There are many on-going road, drainage, and recreation projects underway, but none will add additional operating costs.

Special Purpose Local Option Sales Tax Fund 320

Sales Tax I – Period 1985 through 1993

The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. The maximum period of time should not exceed five years, or not to exceed four years if the proceeds of the tax are to be used for road, street and bridge purposes.

Chatham County held a referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989. The actual revenues collected under this referendum were $92.2 million.

Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for another four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled $111.0 million. The revenues received from this special purpose sales tax levy in combination with state funding will be used to construct roads, streets and bridges in Chatham County. The projected expenditures to be funded from the imposition of the special purpose sales and use tax is estimated at $232.6 million, additional matching funding will be provided from the State of Georgia Department of Transportation

SPLOST Fund 320 Project Detail

REVENUE SUMMARY

	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
	Other Taxes	179,313,000	203,151,656	-	-
	Intergovernmental	-	20,984,781	-	-
	Investment Income	-	69,177,860	-	-
	Other Revenue	-	4,970,193	-	-
	Other Financing Sources	-	258,007	-	-
	Fund Balance	-	-	9,305,830	7,474,207
TOTAL REVENUES		**179,313,000**	**298,542,497**	**9,305,830**	**7,474,207**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
5001	Administrative Annex Entry Road	-	407,744	-	Completed
5002	Airport Road and Bridge	-	385,193	-	Completed
5003	Area Beautification	-	517,435	-	Completed
5004	Bay Street Viaduct	300,000	886,674	-	Completed
5005	Bourne Avenue/Relocation	437,000	4,332,608	-	Completed
5006	Brampton Road	958,000	51,055	-	Completed
5007	Bryan Woods Road	500,000	53,684	-	Completed
5008	Chatham Parkway: Garrard to US 17	4,899,000	3,659,714	-	Completed
5009	Chatham Parkway: US 17 to US 80	3,400,000	3,445,334	-	Completed
5010	Crossroads Parkway	-	2,652,823	-	Completed
5011	Deptford Cul-De-Sac	-	122,315	-	Completed
5012	Eli Whitney Blvd	-	1,186	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
5013	Gateway Savannah Beautification	-	125,000	-	Completed
5014	Gulfstream Road @ SR 21	-	131,349	-	Completed
5015	Henderson Blvd II	-	285,275	-	Completed
5016	Henderson Blvd.	-	916,292	-	Completed
5017	Interchange: I95 at Airport	-	2,551	-	Completed
5018	Interchange: Southwest Bypass	900,000	7,362	-	Completed
5019	Interchange: Tallmadge Hutchinson	2,800,000	16,277,433	-	Completed
5020	Interchange: US 80 - Islands Exp.	3,000,000	11,373,236	-	Completed
5021	Interchange: US 80 - Johnny Mercer	3,400,000	151,991	-	Completed
5022	Jimmy DeLoach Parkway	12,200,000	17,706,114	-	Completed
5023	Jimmy DeLoach/I-95	-	160,074	-	Completed
5024	Johnny Mercer: Bryan Woods - 80	1,533,000	1,599,066	-	Completed
5025	Johnny Mercer: Bryan Woods	-	480,614	-	Completed
5026	Mall Blvd Widening	-	244,098	-	Completed
5027	Montgomery Cross Road	7,803,000	8,159,670	-	Completed
5028	Pooler Bypass - US 80 to I-95	2,000,000	5,237,787	-	Completed
5029	President Street: Randolph - US 80	2,250,000	1,236,334	-	Completed
5030	Richardson Creek Bridge	40,000	5,100	-	Completed
5031	Riverview Drive	-	38,284	-	Completed
5032	Robert McCorkle Bike Trail	-	1,400,000	-	1,072,565
5033	Skidaway Widening: Victory - 5 Pt	-	1,872,240	-	Completed
5034	Southwest Bypass	15,750,000	34,454,139	875,207	4,654,958
5036	SR 307 (US 17 TO I-16)	-	217,623	-	Completed
5037	Stagecoach Road	-	2,000	-	Completed
5038	Staley Avenue Overpass	1,500,000	3,546,381	-	Completed
5039	State Route 21: I-95 - County Line	40,000	41,911	-	Completed
5040	Stephenson: Abercorn - Waters	770,000	6,129,578	-	Completed
5041	Tax Map Conversion	-	383,538	-	Completed
5042	Triplett Park Entrance Road	-	254,263	-	Completed
5043	Truman Parkway I	4,642,000	17,191,783	-	Completed
5044	Truman Parkway II	2,794,000	10,383,000	-	Completed
5045	Truman Parkway III	8,652,000	13,955,293	-	Completed
5046	Truman Parkway IV	2,500,000	10,429,948	-	Completed
5047	Truman Parkway V	10,500,000	23,396,580	-	Completed
5048	TSM Abercorn: DeRenne - Victory	-	200,000	-	Completed
5049	TSM Skidaway: Ferguson - Victory	4,320,000	4,000,000	5,741,017	1,226,079
5050	TSM Waters: Stephenson -	-	3,308,886	-	Completed
5051	US 17 Enhancement	-	7,995	-	Completed
5052	US 17N: Brampton Rd	680,000	736,216	-	Completed
5053	US 17S: Dean Forest - I-516	3,815,000	5,686,022	-	Completed
5054	US 17/Buckhalter Rd Intersection	-	19,100	-	Completed
5055	US 17/SR 204 Intersection	-	205,554	-	Completed
5056	US 17: Abercorn - Dean Forest	2,000,000	1,295,168	-	Completed
5057	US 17: GPA Entrance	50,000	30	-	Completed
5058	US 17: Ogeechee River - Abercorn	1,400,000	1,828,801	-	Completed
5059	US 80 Whitemarsh Island Roadway	-	20,000	-	Completed
5060	US 80: Bloomingdale - County Line	1,323,000	154,287	-	Completed
5061	US 80: Chatham Parkway to I-95	4,712,000	2,689,555	-	Completed
5062	US 80: Garden City	-	268,157	-	Completed
5063	US 80: I-516 to Victory	4,800,000	669,692	-	Completed
5064	US 80: Johnny Mercer/Bryan woods	105,000	57,871	-	Completed
5065	US 80: Pooler	250,000	1,422,666	-	Completed
5066	US 80: Pooler - Bloomingdale	2,005,000	1,029,946	-	Completed
5067	Waters Avenue: Montgomery	1,050,000	2,887,972	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
5068	Wheaton Street: Bee - Liberty	4,330,000	4,419,853	-	Completed
5069	White Bluff: DeRenne - Abercorn	1,100,000	1,150,752	-	Completed
5070	White Bluff: Montgomery Windsor	4,503,000	5,501,660	-	Completed
5071	Whitemarsh Island Road	-	479,292	-	Completed
5082	Whitefield Avenue	-	3,487,964	-	Completed
5500	Various County Roads	8,254,519	20,500,000	2,444,542	432,946
5704	Faye Rd Bridge	-	1,474,081	-	Completed
5705	Hunt Road Bridge	-	1,460,433	-	Completed
5706	Walthour Rd Bridge	-	193,291	-	Completed
5707	Skidaway Rd Culvert	-	22,336	-	Completed
5820	Distribution to Municipalities I	1,050,000	1,050,000	-	Completed
5821	Distribution to Municipalities II	10,676,000	10,676,000	-	Completed
5901	Right of Way Consultants	-	6,997,826	-	Completed
5903	Administrative Expenditures	-	3,737,619	-	Completed
5921	Transfer to M&O - Indirect Costs	-	3,829,707	93,161	52,313
5922	Transfer to SSD	-	2,623,628	-	Completed
5923	Transfer to CDBG	-	33,388	-	Completed
5950	Reserve - Roads, Streets, Bridges	29,321,481	35,420	79,798	35,346
8904	Admin Expenditures - Direct Costs	-	69,657	72,105	Completed
TOTAL EXPENDITURES		**179,313,000**	**298,542,497**	**9,305,830**	**7,474,207**

Special Purpose Local Option Sales Tax Fund 321

Sales Tax II – Period 1993 through 1998

On May 7, 1993, the Board approved a Resolution to extend the Special Purpose One Percent Sales and Use Tax. The referendum held on June 15, 1993 approved the passage of this sales and use tax extension. The collection period was for five years effective October 1, 1993 through September 30, 1998 (cash receipt December 31, 1993 through November 30, 1998).

The summary below represents the appropriation of funds from the estimated tax proceeds of $142.5 million over the five years:

Project Description	Project Amount
Roads, streets and bridge projects	57,100,000
Local Roads – Distribution	12,028,000
Recreation, Cultural and Historical Facilities	16,794,000
Replace Main Library	5,000,000
Juvenile Justice Center	5,000,000
Drainage Projects	9,300,000
Thunderbolt Town Center – County Contribution	225,000
Georgia Maritime and Trade Center	37,000,000
TOTAL	142,447,000

On September 19, 1995, a referendum was held and voters approved a Special One Percent Sales Tax for the raising of not more than $20,848,000 for a period of time not to exceed two calendar quarters, but no later than September 30, 1998 for completion of the following projects:

Project Description	Project Amount
Georgia Maritime and Trade Center	15,000,000
Recreation and Historical Facilities	5,848,000
TOTAL	20,848,000

SPLOST Fund 321 Project Detail

REVENUE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
	Other Taxes	142,447,000	175,063,252		
	Intergovernmental	-	10,350,724		
	Investment Income	-	22,625,367		
	Other Revenue	-	1,329,005		
	Other Financing Sources	-	24,896,456		
	Fund Balance	-	-	2,475,694	2,503,907
TOTAL REVENUES		**142,447,000**	**234,264,804**	**2,475,694**	**2,503,907**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
ROADS, STREETS & BRIDGES - County-wide projects					
5072	Hutchinson Island Intersection		15,522,567	-	Completed
5073	Middleground Road		8,563,258	-	Completed
5074	White Bluff Road		783,301	-	Completed
5075	SR 21 Int./Jimmy DeLoach Pwy. Ext.		9,624,495	-	Completed
5047	Truman Parkway V		1,083,725	-	Completed
5077	Science Drive		1,261,695	-	Completed
5078	Pooler Bypass Phase II		2,407,245	-	Completed
5079	Jimmy Deloach Phase II	-	3,703,705	-	399,750
5080	Pooler Parkway Hwy 80		1,449,194	-	Completed
5081	Pooler Parkway I-16		539,897	-	Completed
5082	Whitefield Avenue Widening	-	3,581,844	-	Completed
5083	Bay Street TSM		1,973,719	-	Completed
5090	Bay Street Widening		3,500,000	-	Completed
5084	Diamond Causeway Widening		688,670	-	Completed
5085	U. S. 80 Bryan Wood to Bull River		169,089	-	Completed
5087	Abercorn Safety Project	-	618,411	-	Completed
5088	Gulfstream Entrance Area		50,125	-	Completed
5089	SR 30 Intersection Improvements		-	-	Completed
5091	Bonny Bridge Intersection		256,437	-	Completed
5092	SR 204 Intersection at Henderson		-	-	Completed
5100	Jimmy DeLoach Pkwy Ext.		-	-	Completed
5901	Right of Way Consultant	-	1,322,215	-	Completed
5903	Administrative Expenditures - Roads		1,909,294	-	Completed
5950	Reserve For Roads, Streets, Bridges	57,100,000	-	-	Completed
TOTAL ROADS, STREETS & BRIDGES		**57,100,000**	**59,008,886**	-	**399,750**
LOCAL ROADS-DISTRIBUTION					
5801	Bloomingdale Roads	274,582	274,582	-	Completed
5802	Garden City Roads	449,057	449,057	-	Completed
5803	Pooler Roads	301,755	301,755	-	Completed
5804	Port Wentworth Roads	346,088	346,088	-	Completed
5805	Savannah Roads	5,691,151	5,691,151	-	Completed
5807	Tybee Island Roads	322,491	322,491	-	Completed
5809	Vernonburg Roads	18,592	18,592	-	Completed
TOTAL LOCAL ROADS-DISTRIBUTION		**7,403,716**	**7,403,716**	-	**-**
CHATHAM COUNTY UNINCORPORATED ROADS					
5572	Miscellaneous		59,044	-	Completed
5617	King George Blvd		830,142	-	Completed
5618	McWhorter Drive		164,566	-	Completed
5620	Stagecoach Road		228,993	-	Completed
5621	Dolan Drive		378,240	-	Completed
5623	Central Ave (East)/Smith Dr.		642,551	-	Completed
5624	Humane Society Road		152,107	-	Completed
5625	President Street		1,232,316	-	Completed
5626	Bamboo Farm & Coastal Gardens		204,803	-	Completed
5627	Bond Ave/Heather St/Betran		1,471,826	-	Completed
5951	Unincorporated Roads	4,624,284	-	-	Completed
TOTAL UNINCORPORATED ROADS		**4,624,284**	**5,364,588**	**-**	**-**
TOTAL ROADS, STREETS & BRIDGES		**69,128,000**	**71,777,190**	**-**	**399,750**

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
OTHER CAPITAL - Recreation, Cultural & Historical Facilities					
6001	Pier/Pavilion	2,500,000	2,844,746	200,000	200,000
6002	Olympic Pool	2,000,000	4,962,369	-	Completed
6003	Weight Center	200,000	397,258	-	Completed
6004	Civil Rights Museum	1,000,000	2,447,080	-	Completed
6005	Lucas Theatre	1,000,000	1,700,000	-	Completed
6006	Telfair	1,000,000	1,000,000	-	Completed
6007	Band shell	700,000	-	-	Completed
6008	Band shell (Portable)	285,000	218,416	-	Completed
6009	May Street YMCA	750,000	1,178,535	-	Completed
6010	Frank Callen	450,000	700,000	-	Completed
6011	Pennsylvania Center	250,000	584,538	-	Completed
6012	Hudson Hill Center	125,000	256,970	-	Completed
6013	Woodville Center	125,000	259,097	-	Completed
6014	Memorial Stadium	95,000	232,142	-	Completed
7001	Triplett Park	1,050,000	2,573,366	-	Completed
7002	Soccer Complex	1,500,000	2,947,362	-	Completed
7003	Track & Field	1,000,000	1,062,980	-	Completed
7004	Battlefield Park	915,000	915,000	-	Completed
7005	No Wake Project	48,000	158,085	-	Completed
7006	Truman Linear Park	300,000	259,112	-	Completed
7007	Runaway Park	518,000	919,290	-	Completed
7008	East Board Park	483,000	835,552	-	Completed
6015	Community Centers Furniture		37,178	-	Completed
6016	Whitemarsh Island Community		345,081	-	Completed
6017	Aquatic Center/Soccer Parking Lot		116,272	-	Completed
6018	Band shell Project		787,500	-	Completed
6019	Parks Renovation Program		38,861	-	Completed
6020	Charles Brooks Park Renovation		84,810	-	Completed
6061	Concord Soccer Field		240,249	-	Completed
7009	Beach Project	500,000	494,980	-	Completed
7010	Jaycee Park Tennis courts-		13,581	-	Completed
7011	Inclusive Confidence Course		39,500	-	Completed
7012	Wilmington Island Community Park		81,513	-	Completed
7013	Sallie Mood Corridor Parking Lot		176,479	-	Completed
7014	Tatemville Park		543,326	-	Completed
7015	Tremont Park		40,000	-	Completed
7016	Youth Football	-	1,800,000	1,753,270	1,721,770
TOTAL - OTHER CAPITAL - Rec, Cultural & Hist.		**16,794,000**	**31,291,228**	**1,953,270**	**1,921,770**
DRAINAGE					
8001	LaRoche Ave Drainage		7,375	-	Completed
8002	Woodridge Canal		55,215	-	Completed
8003	Central Avenue Drainage		5,910	-	Completed
8004	Hall Bros Property Drainage		62,115	-	Completed
8005	Grove point Road Drainage		213,220	-	Completed
8006	Middle landings Road Drainage		3,500	-	Completed
8007	Golden Isles Drainage		100,430	-	Completed
8008	Burnside Island Drainage		511,571	-	Completed
8009	Ogeechee Farms Drainage		114,364	-	Completed
8010	Wilmington Island Drainage		235,010	-	Completed
8011	Whitemarsh Island @ Penrose		12,625	-	Completed
8012	Whitefield Ave @ Summit Drainage		331,870	-	Completed
8013	Ferguson Ave. Drainage		682,414	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
8014	Norwood Ave Drainage		11,912	-	Completed
8015	Windfield Subdivision Drainage		32,601	-	Completed
8016	Fawcett Canal Drainage		1,075,459	-	Completed
8017	Placentia Canal		21,701	-	Completed
8801	Bloomingdale Drainage	284,444	284,444	-	Completed
8802	Garden City Drainage	928,106	928,106	-	Completed
8803	Pooler Drainage	557,740	557,740	-	Completed
8804	Port Wentworth Drainage	502,505	502,505	-	Completed
8805	City of Savannah Drainage	3,000,000	3,000,000	-	Completed
8806	Thunderbolt Drainage	353,332	353,332	-	Completed
8807	Tybee Drainage	355,962	355,962	-	Completed
8809	Vernonburg Drainage	17,911	17,911	-	Completed
8951	Unincorporated Drainage	3,300,000	-	-	Completed
TOTAL DRAINAGE		**9,300,000**	**9,477,292**	**-**	**-**
OTHER					
5921	Transfer to M&O - Indirect Costs		7,139,609	162,368	139,470
5922	Transfer to SSD		637,040	-	Completed
5999	Reserve for Other Projects		51,888	87,390	42,917
6021	Library	5,000,000	7,880,894	-	Completed
6022	Juvenile Justice Center	5,000,000	4,765,982	-	Completed
6023	Thunderbolt Complex	225,000	225,000	-	Completed
6024	Trade Center	37,000,000	84,808,916	272,666	Completed
6025	Administrative Annex/Police HQ		5,772,922	-	Completed
6026	Hutchinson Island Water & Sewer		6,243,951	-	Completed
6027	GA DCA Grant - Trade Center		3,298,511	-	Completed
6028	GA DCA Grant - Mighty 8th		350,000	-	Completed
6039	Shackelford Lighting		210,000	-	Completed
6040	Jail Expansion		334,381	-	Completed
TOTAL OTHER		**47,225,000**	**121,719,094**	**522,424**	**182,387**
TOTAL EXPENDITURES		**142,447,000**	**234,264,804**	**2,475,694**	**2,503,907**

Special Purpose Local Option Sales Tax Fund 322

Sales Tax III – Period 1998 through 2003

Chatham County held a referendum on June 17, 1997 and voters approved the extension of the Special Purpose Local Option Sales Tax. The collection period was for five years effective October 1, 1998 through September 30, 2003 (cash receipt December 31, 1998 through November 30, 2003) to provide funding for four categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of $230,000,000

Project Description	Project Amount
Roads, Streets and Bridges	41,618,000
Drainage Capital Improvements	145,900,000
Open Space & Greenway / Bikeway	9,000,000
Other Capital Outlay Projects	33,482,000
TOTAL	230,000,000

The actual revenues collected totaled $218,642,282. On September 13, 2002 the Board approved an amendment to reduce the Other Capital Outlay category to recognize the shortfall.

SPLOST Fund 322 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
Other Taxes	230,000,000	218,624,282		
Intergovernmental	-	19,140,848		
Charges for Services	-	30		
Investment Income	-	24,584,690		
Wetland Mitigation Bank	-	100,000	100,000	100,000
Other Revenue	-	2,473,448		
Other Financing Sources	-	140,904		
Fund Balance	-	-	25,762,469	29,967,376
TOTAL REVENUES	**230,000,000**	**265,064,202**	**25,862,469**	**30,067,376**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
DRAINAGE - LOCAL DISTRIBUTION					
8801	Bloomingdale	2,000,000	2,000,000	-	Completed
8802	Garden City	2,000,000	2,000,000	-	Completed
8803	Pooler	2,000,000	2,000,000	-	Completed
8804	Port Wentworth	2,000,000	2,000,000	-	Completed
8805	Savannah	71,000,000	71,000,000	-	Completed
8806	Thunderbolt	2,000,000	2,000,000	-	Completed
8807	Tybee Island	3,000,000	3,000,000	-	Completed
8809	Vernonburg	400,000	400,000	-	Completed
TOTAL DRAINAGE - LOCAL DISTRIBUTION		**84,400,000**	**84,400,000**	**-**	**-**

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
COUNTY WIDE DRAINAGE					
8951	Chatham County	61,500,000	-	-	Completed
8009	Ogeechee Farms	-	1,212,228	-	Completed
8016	Fawcett Canal Phase II	-	1,114,450	-	Completed
8017	Placentia Canal	-	2,740,651	-	Completed
8018	Wilmington Park Canal	-	2,700,000	528,338	528,338
8019	Westlake	-	6,038,186	500,000	500,000
8020	Atlantic Creosote Canal	-	758,409	-	Completed
8021	Pipemakers Canal	-	23,908,941	929,395	1,809,279
8022	Hardin Canal	-	9,371,821	-	Completed
8023	Kings Way Canal	-	1,236,702	-	Completed
8024	Conaway Branch Canal	-	1,264,476	-	Completed
8025	Little Hurst	-	1,838,838	1,513,893	1,489,136
8026	Port Industrial Park	-	20,979	-	Completed
8027	Grange Road Canal	-	158,857	-	Completed
8028	Village Green Outfall	-	467,473	-	Completed
8029	Little Ogeechee Basin	-	9,965	-	Completed
8030	Romney Place/Parkersburg	-	747,244	-	Completed
8031	Halcyon Bluff	-	1,126,751	-	Completed
8032	Golden Isles Area	-	563,545	-	Completed
8033	Raspberry Canal	-	596,794	-	Completed
8034	Laberta/Cresthill Outfall	-	-	-	Completed
8035	Gateway/Henderson Drainage	-	1,555,938	-	Completed
8036	Rice Mill at Grove Point	-	35,014	-	Completed
8037	Louis Mills/Redgate/Rahn Dairy	-	3,922,794	499,216	619,250
8038	Quacco/Regency Park	-	1,582,235	-	Completed
8039	Quacco/Restoration (USACE)	-	1,648,282	-	Completed
8040	Georgetown Canal	-	239,524	-	Completed
8042	Talmadge Canal	-	102,691	-	Completed
8043	Topographic Mapping	-	4,000,000	347,245	251,615
8059	Louisville Branch	-	94,043	-	Completed
8078	Various Drainage Improvements	-	677,206	175,152	39,393
8901	Right of Way Administration	-	331,882	-	Completed
8903	Administrative Expenditures	-	2,673,705	-	Completed
TOTAL COUNTY WIDE DRAINAGE		**61,500,000**	**72,739,624**	**4,493,239**	**5,237,011**
TOTAL DRAINAGE		**145,900,000**	**157,139,624**	**4,493,239**	**5,237,011**
ROADS, STREETS & BRIDGES					
5950	Chatham County	41,618,000	-	-	Completed
5035	SR307 Extension		15,224	-	Completed
5047	Truman Parkway, Phase V		4,790,749	-	Completed
5093	Hodgson Memorial Drive		157,646	-	Completed
5094	Eisenhower Widening & Median		4,000,000	3,502,728	3,502,728
5095	East/West Corridor		12,000,000	6,458,459	3,958,459
5096	Abercorn Widening (Rio to Truma)		878,124	-	Completed
5097	Bay Street Widening		14,000,000	657,702	255,218
5098	Stiles Avenue Extension		44,000	44,000	44,000
5099	Spur 21, Phase I - Benton Blvd.		2,874,013	1,362,453	1,362,453
5100	Lathrop Avenue		2,020,181	389,298	1,043,376
5119	Municipal Utility Relocations		1,521,580	1,050,000	1,521,580
5120	SR307/I-16		3,000,000	1,169,378	1,990,223
5121	I-16/Little Neck/JD Interchange		2,000,000	300,000	1,920,000

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
5903	Administrative Expenditures -		206,792	-	Completed
TOTAL ROADS, STREETS & BRIDGES		**41,618,000**	**47,605,663**	**14,934,018**	**15,598,037**
OPEN SPACE, GREENWAY & BIKEWAY					
6950	Chatham County	9,000,000	-	-	Completed
7017	DNR GA Greenspace Grant		-	-	-
7018	Coastal Georgia Greenway		618,534	-	Completed
7019	Tom Triplett Comm. Pk & Ogeechee Canal		447,901	-	Completed
7020	Demere Property Acquisition		5,575,333	-	Completed
7021	Civil War Heritage Trails		5,000	-	Completed
7045	Truman Lanear Trail		6,100,000	1,410,960	5,986,176
7801	Bloomingdale		98,597	-	Completed
7802	Garden City		87,979	-	Completed
7803	Pooler		62,260	-	Completed
7804	Port Wentworth		42,847	-	Completed
7805	City of Savannah		2,848,741	-	Completed
7806	Thunderbolt		30,273	-	Completed
7807	Tybee Island		33,663	-	Completed
7809	Vernonburg		2,532	-	Completed
7814	Wetlands Mitigation Bank		2,400,000	212,535	203,558
	Greenspace Project (Grant Refund)		71,347	-	Completed
7903	Residual Equity Transfer Out		-	-	Completed
TOTAL OPEN SPACE, GREENWAY & BIKEWAY		**9,000,000**	**18,425,007**	**1,623,495**	**6,189,734**
OTHER CAPITAL OUTLAY - MUNICIPALITIES					
6801	Bloomingdale	458,703	396,635	-	Completed
6802	Garden City	458,703	396,635	-	Completed
6803	Pooler	458,703	396,635	-	Completed
6804	Port Wentworth	458,703	396,635	-	Completed
6805	Savannah	16,292,341	14,087,815	-	Completed
6806	Thunderbolt	458,703	396,636	-	Completed
6807	Tybee Island	696,428	602,192	-	Completed
6809	Vernonburg	87,053	75,274	-	Completed
TOTAL CAPITAL OUTLAY - MUNICIPALITIES		**19,369,337**	**16,748,457**	**-**	**-**
OTHER CAPITAL OUTLAY - CHATHAM COUNTY					
6950	Chatham County	14,112,663	-	-	Completed
6005	Lucas Theater		833,000	-	Completed
6006	Telfair Museum of the Arts		833,000	-	Completed
6021	Library (Technology)		927,089	-	Completed
6029	Greenbriar Children's Center		1,258,000	-	Completed
6030	King Tisdell Cottage		1,258,000	-	Completed
6031	Tybee Marine (Science Center)		50,000	-	Completed
6032	Tybee Lighthouse		297,500	-	Completed
6033	Savannah- Ogeechee Canal		833,000	217,104	217,104
6034	Senior Citizens		100,000	-	Completed
6035	Fire/Safety Equipment		2,039,997	-	Completed
6036	CEMA		240,765	-	Completed
6037	EMS		79,982	-	Completed
6038	Hutchinson Island Riverwalk		10,836,772	3,963,556	1,657,690
6039	Trade Center (CO 20)		-	-	Completed
TOTAL OTHER CAPITAL OUTLAY		**14,112,663**	**19,587,105**	**4,180,660**	**1,874,794**
TOTAL OTHER CAPITAL		**33,482,000**	**36,335,562**	**4,180,660**	**1,874,794**

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
OTHER EXPENDITURES					
8904	Admin Expenditures - Direct Cost		2,514,921	446,447	551,401
8921	Transfer to M & O - Indirect Cost		2,108,279	184,610	215,613
8922	Transfer to SSD		534,360	-	Completed
5999	Reserve for Other Projects		400,786	-	400,786
TOTAL OTHER EXPENDITURES		**-**	**5,558,346**	**631,057**	**1,167,800**
TOTAL EXPENDITURES		**230,000,000**	**265,064,202**	**25,862,469**	**30,067,376**

Special Purpose Local Option Sales Tax Fund 323

Sales Tax IV – Period 2003 through 2008

On March 13, 2003, qualified voters residing within Chatham County approved the imposition of a Special Purpose Local Option Sales Tax to be collected from October 2003 to September 2008. The first $16 million collected under the referendum was used to retire outstanding debt; distributions to municipalities began after collection of the first $17 million. The proceeds of the tax totaling $276,627,433 are utilized in the following project categories:

Project Description	Project Amount
Roads, Streets and Bridge Projects	47,620,000
Drainage Projects	79,950,000
Acquisition of Henderson Golf Course & Mighty 8th Air Force Heritage Center Debt	16,000,000
Open Space and Greenway Projects (except Savannah)	5,314,987
Other Capital Outlay Projects	127,742,446
TOTAL	276,627,433

To Include: public safety and emergency equipment; open space, greenway/bikeway, cultural, recreational, and historic facilities; water and sewer capital projects; public buildings; street and sidewalk improvements; drainage capital improvements; and park improvements and other municipal general obligation debt

SPLOST Fund 323 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
Other Taxes	276,627,433	295,094,717	-	-
Intergovernmental	-	8,437,021	-	-
Investment Income	-	13,294,042	-	-
Other Revenue	-	1,002,395	-	-
Fund Balance	-	-	21,730,776	25,331,552
TOTAL REVENUES	**276,627,433**	**317,828,175**	**21,730,776**	**25,331,552**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
ROADS/STREETS/BRIDGES					
CHATHAM COUNTY - CORE ROADS					
5047	Truman Parkway, Phase 5 (Partial)	-	3,032,314	-	Completed
5049	Skidaway Road	-	2,500,000	-	2,500,000
5102	Benton Blvd Extension - J. DeLoach	-	11,000,000	4,694,327	8,351,345
5103	Interchange US 80 and J. DeLoach	-	3,256,275	-	Completed
5104	Dean Forest Rd US 17 to Veterans	-	184,284	-	Completed
5105	Widen Dean Forest RD from I-16	-	7,977,332	-	Completed
5106	Traffic Safety Improvements	-	400,000	200,000	400,000

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
5116	Flood Hazard Mapping	-	-	-	-
5701	Island Expressway/Causton Bluff	-	2,000,000	393,792	300,810
5702	Old Hwy 204 Bridges	-	-	-	-
5903	Admin Expenses - Roads	-	1,949,552	-	Completed
5906	Reserve Roads	20,000,000	18,998	13,844	Completed
5910	Municipal Utility Relocation	-	300,000	46,500	46,500
TOTAL CHATHAM COUNTY CORE ROADS		**20,000,000**	**32,618,755**	**5,348,463**	**11,598,655**
5805	City of Savannah Roads	13,620,000	13,782,364	-	Completed
5951	Unincorporated Roads	14,000,000	15,670,000	1,150,765	561,935
TOTAL ROADS, STREETS & BRIDGES		**47,620,000**	**62,071,119**	**6,499,228**	**12,160,590**
DRAINAGE PROJECTS					
CHATHAM COUNTY					
8021	Pipe makers Canal ($2M 2008+)	17,000,000	6,256,081	7,996,691	4,568,455
8050	General Drainage	500,000	400,000	36,886	36,886
8051	Storm Drainage	300,000	600,000	76,272	76,272
8052	Drainage ($1M 2008+)	11,000,000	9,800,000	2,557,406	2,324,551
8903	Admin Expenses - Drainage	-	969,471	-	Completed
TOTAL COUNTY DRAINAGE		28,800,000	18,025,552	10,667,255	7,006,164
8805	City of Savannah Drainage	51,150,000	51,759,764	-	Completed
TOTAL DRAINAGE		**79,950,000**	**69,785,316**	**10,667,255**	**7,006,164**
ACQUISITION OF HENDERSON & MIGHTY 8TH					
6044	Debt Retirement	16,000,000	16,719,000	-	Completed
TOTAL ACQUISITION HENDERSON MIGHTY 8TH		**16,000,000**	**16,719,000**	**-**	**-**
OPENSPACE AND GREENWAY PROJECTS					
7042	McQueen's Trail Stabilization	-	2,000,000	151,455	1,092,487
7045	Truman Trail II	-	717,820	279,187	15,732
7801	Bloomingdale	53,540	115,967	-	Completed
7802	Garden City	33,659	67,707	-	Completed
7803	Pooler	33,659	67,708	-	Completed
7804	Port Wentworth	20,078	41,138	-	Completed
7806	Thunderbolt	14,172	30,381	-	Completed
7807	Tybee Island	15,354	32,841	-	Completed
7810	Unincorporated Areas - Chatham	2,322,122	4,730,782	-	Completed
7813	Salt Marsh Mitigation Bank	-	650,000	149,069	235,483
7809	Vernonburg	1,200	2,547	-	Completed
	Municipality Green space - 2008 +	185,722	-	-	Completed
	County Green space - 2008+	2,635,481	-	-	Completed
TOTAL OPENSPACE & GREENWAY		**5,314,987**	**8,456,891**	**579,711**	**1,343,702**
OTHER CAPITAL OUTLAY PROJECTS					
PUBLIC SAFETY					
6035	Chatham County Police Merger	2,200,000	3,102,385	-	Completed
6042	Chatham County Courthouse	12,000,000	16,969,833	1,491	1,492
6810	Bloomingdale Fire Dept.	100,000	101,453	-	Completed
6811	Garden City Fire Dept.	200,000	201,161	-	Completed
6812	Isle of Hope Fire Dept.	100,000	80,000	-	Completed
6813	Pooler Fire Dept.	200,000	201,161	-	Completed
6814	Port Wentworth Fire Dept.	200,000	201,273	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
6815	Southside Fire Dept.	800,000	800,000	-	Completed
6816	Thunderbolt Fire Dept.	100,000	100,411	-	Completed
6817	Tybee Island Fire Dept.	100,000	100,186	-	Completed
6818	Savannah Public Safety	1,300,000	1,315,497	-	Completed
TOTAL PUBLIC SAFETY		**17,300,000**	**23,173,360**	**1,491**	**1,492**
RECREATION, CULTURAL, HISTORICAL					
6004	Civil Rights Museum	1,328,248	3,207,193	-	Completed
7001	Tom Triplett Park - Pooler	1,700,000	2,950,000	982,253	982,253
7002	Coastal Soccer - Concord Soccer Field	68,618	135,465	-	Completed
7007	Runaway Park - Savannah	400,000	376,003	-	Completed
7008	Mother Beasley Park - Savannah	1,900,000	1,653,205	23,215	23,215
7022	Con Ed	490,128	490,128	-	Completed
7023	Telfair Museum	490,128	990,128	-	Completed
7024	Fort Jackson	1,078,283	999,638	-	Completed
7025	W. Chatham YMCA	49,013	45,438	-	Completed
7026	Tatemville Community Center	735,193	693,519	-	Completed
7027	King-Tisdell	980,257	1,951,902	-	Completed
7028	WW Law Center	980,257	908,762	327,349	250,840
7029	Yamacraw Arts	68,618	63,613	-	Completed
7030	Boat Ramps - County	700,000	701,002	-	Completed
7043	Bells Landing Boat Ramp	-	186,248	-	Completed
7044	Kings Ferry Boat Ramp	-	881,003	-	Completed
7051	Soccer Complex	-	283,144	-	Completed
7031	Bikeway/Sideway - McCorkle Trail	100,000	171,796	-	Completed
6021	Library	16,000,000	25,106,924	-	Completed
TOTAL RECREATION, CULTURAL, HISTORIAL		**27,068,743**	**41,795,111**	**1,332,817**	**1,256,308**
OTHER PROJECTS					
6805	Savannah Other Capital Projects	29,901,183	31,982,002	-	Completed
6041	County Courthouse/Tax Assessors	800,000	696,270	-	Completed
6063	County Vehicles	4,580,000	7,000,000	728,404	927,865
6020	Charlie Brooks Park	950,000	2,500,000	1,378,433	1,345,348
6029	Greenbriar	1,470,385	1,465,926	72,148	32,148
6043	Public Works Building	1,000,000	5,253,342	22,897	Completed
6045	King George Sidewalks	250,000	180,258	-	Completed
6046	US 80 Sidewalks	75,000	500,000	14,010	511,463
6047	US 80 Beautification	75,000	75,000	-	Completed
6048	Wild Heron Sidewalks	100,000	37,255	-	Completed
6049	Whitemarsh Island Bikeways	450,000	687,428	-	Completed
6051	Hospice	980,257	1,980,257	-	Completed
6052	CAT	808,712	5,301,789	-	Completed
6053	CAT Shelters	117,631	114,250	-	Completed
6054	Rape Crisis	98,026	90,876	-	Completed
6055	Royce	1,764,462	1,764,462	-	Completed
6056	Human Society	144,588	134,042	-	Completed
6057	Food Bank - 5/22/09 budget	784,206	784,206	-	Completed
6059	Ash Tree	245,064	245,064	-	Completed
6060	Court Appointed Special Advocate	98,026	-	-	-
6073	Diversion Center County 2008+	4,000,000	2,031,000	144,767	53,216
6074	Henderson Golf Course	500,000	500,000	64,848	18,988
	Savannah Symphony	98,026	-	-	-
	Library 2008+	8,500,000	-	-	-

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
	Savannah Other Capital Projects 2008+	1,669,711	-	-	-
	Telfair 2008+	500,000	-	-	-
	Hospice 2008+	1,000,000	-	-	-
	King Tisdell, 2008+	1,000,000	-	-	-
TOTAL OTHER PROJECTS		**61,960,277**	**63,323,427**	**2,425,507**	**2,889,028**
DISTRIBUTION TO MUNICIPALITIES FOR OTHER CAPITAL OUTLAY					
6801	Bloomingdale	2,700,000	2,740,237	-	Completed
6802	Garden City	3,779,500	3,803,004	-	Completed
6803	Pooler	3,779,500	3,803,003	-	Completed
6804	Port Wentworth	2,254,426	2,271,740	-	Completed
6806	Thunderbolt	2,600,000	2,611,779	-	Completed
6807	Tybee Island	6,400,000	6,414,619	-	Completed
6809	Vernonburg	400,000	401,095	-	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		**21,913,426**	**22,045,477**	**-**	**-**
TOTAL OTHER CAPITAL OUTLAY PROJECTS		**128,242,446**	**150,337,375**	**3,759,815**	**4,146,828**
OTHER PROJECTS					
5904	WWBE Contract for Consulting	-	320,000	-	Completed
5921	Transfer out to General Fund	-	4,000,000	-	Completed
6960	Reserve for Nonprofit	-	-	-	-
6961	Reserve for Other - Interest	-	-	-	-
9901	Transfer to M&O - Indirect Costs	-	2,250,000	74,497	127,679
9901	Transfer to CIP - Loan Payment	-	-	-	-
9902	Reserve for Other Projects	-	8,247	-	-
TOTAL OTHER PROJECTS		**-**	**6,578,247**	**74,497**	**127,679**
8904	Admin Expenditures - Direct Costs	-	3,880,227	150,270	546,589
TOTAL EXPENDITURES		**321,496,176**	**317,828,175**	**21,730,776**	**25,331,552**

Special Purpose Local Option Sales Tax Fund 324
Sales Tax V – Period 2008 through 2014

Chatham County held a referendum on September 2006 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2008 through September 30, 2014 (cash receipt December 31, 2008 through November 30, 2014) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of $445,300,000 over the six years:

Project Description	Project Amount
Level 1 Projects-Jail, Judicial Courthouse,	148,000,000
County-Wide Roads	30,000,000
County-Wide Flood Control	20,000,000
County-Wide Capital Projects	18,000,000
Unincorporated County Projects	40,000,000
Municipality Distributions	189,300,000
TOTAL	445,300,000

SPLOST Fund 324 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
Other Taxes	445,300,000	361,674,836	-	-
Intergovernmental	-	3,354,925	-	-
Investment Income	-	4,811,498	-	-
Other Revenue	-	11,217	-	-
Other Financing Sources	-	215,000	-	-
Fund Balance	-	-	41,848,393	32,518,665
TOTAL REVENUES	**445,300,000**	**370,067,476**	**41,848,393**	**32,518,665**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
COUNTY WIDE PROJECTS					
PHASE I LEVEL ONE CAPITAL PROJECTS					
6924	Debt Service on GO Bonds	9,000,000	-	-	-
6924	Jail Facility Expansion Transfer to CIP FD380	100,000,000	98,986,086	6,848,270	487,926
TOTAL PHASE I LEVEL ONE CAPITAL PROJECTS		**109,000,000**	**98,986,086**	**6,848,270**	**487,926**
PHASE II LEVEL ONE CAPITAL PROJECTS					
6022	Juvenile Court Complex	-	3,320,200	2,731,670	2,251,757
6042	Judicial Courthouse	-	35,200,000	3,068,526	7,469,969
6064	County Health Department	-	9,048,463	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
	Phase II of Level One	39,000,000	-	-	-
TOTAL PHASE II LEVEL ONE CAPITAL PROJECTS		**39,000,000**	**47,568,663**	**5,800,196**	**9,721,726**
ROADS, STREETS & BRIDGES PROJECTS					
5033	Skidaway Road	-	-	-	-
5047	Truman Parkway V	-	100,000	30,730	30,730
5070	White Bluff Road	-	-	-	-
5079	Jimmy Deloach Pkwy Phase II	-	796,403	826,970	140,328
5100	Jimmy DeLoach Pkwy Ext.	-	-	-	-
5103	Interchange US80 / J. Deloach	-	4,800,000	1,398,678	160,518
5112	Little Neck Road	-	2,295,000	3,419,210	1,844,212
5113	I-16 Flyover Removal	-	355,000	495,000	Completed
5114	Dean Forest Road widening	-	3,477,196	-	Completed
5115	Dean Forest Road Ext.	-	-	-	-
5903	Admin Expend Roads	-	1,143,059	-	Completed
5950	Reserve Roads, Streets, Bridges	30,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS		**30,000,000**	**12,966,658**	**6,170,588**	**2,175,788**
DRAINAGE / FLOOD CONTROL					
8021	Pipe makers Canal	10,000,000	8,000,000	3,070,330	1,067,930
8022	Hardin Canal	10,000,000	814,967	2,285,312	600,279
8903	Admin Expend Drainage	-	103,271	-	Completed
8950	Reserve Drainage	-	-	-	-
TOTAL DRAINAGE / FLOOD CONTROL		**20,000,000**	**8,918,238**	**5,355,642**	**1,668,209**
CAPITAL PROJECTS					
6052	CAT	-	1,996,860	-	Completed
6065	County Admin Building	-	3,180,999	103,949	54,290
6066	Hutchinson Island Slip 3	-	3,375,134	-	Completed
6068	Hitch Library	-	500,000	750,000	500,000
6074	Law Enforcement Training	-	297,362	-	Completed
6950	Reserve Capital Projects-Parks	-	-	-	-
6951	Chatham County Capital Projects	18,000,000	-	-	-
7032	AMBUC Park	-	850,000	850,000	850,000
7033	Tatemville Community Center	-	-	-	-
7034	Liberty City Community Center	-	935,816	-	Completed
7035	Carver Heights Community	-	939,039	-	Completed
7036	Cloverdale Community Center	-	1,112,934	-	Completed
7041	Greenspace	-	977,503	-	Completed
TOTAL CAPITAL PROJECTS - County-wide		**18,000,000**	**14,165,647**	**1,703,949**	**1,404,290**
TOTAL COUNTY-WIDE PROJECTS		**216,000,000**	**182,605,292**	**25,878,645**	**15,457,939**
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomingdale 0.892100 %	3,000,000	2,223,889	-	Completed
6802	Garden City 1.813900 %	6,100,000	4,521,817	-	Completed
6803	Pooler 1.784100 %	6,000,000	4,447,531	-	Completed
6804	Port Wentworth 0.892100 %	3,000,000	2,223,889	-	Completed
6805	Savannah 47.57660 %	160,000,000	118,602,288	-	Completed
6806	Thunderbolt 0.892100 %	3,000,000	2,223,889	-	Completed
6807	Tybee Island 2.378800 %	8,000,000	5,930,039	-	Completed
6809	Vernonburg 0.059500 %	200,000	148,326	-	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		**189,300,000**	**140,321,667**	**-**	**-**

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
UNINCORPORATED COUNTY PROJECTS					
ROADS, STREETS AND BRIDGES					
5951	Reserve Unincorporated Projects	14,000,000	18,255	9,017	9,017
5663	LaRoche Avenue Culvert	-	1,365,609	-	-
5664	Coastal Georgia Greenway	-	1,016,197	-	Completed
5676	Misc. Road Resurfacing	-	7,274,880	770,858	1,362,135
5678	Public Works Parking Lot	-	251,000	-	Completed
5682	Chatsworth Cul-De-Sac	-	66,733	-	Completed
5706	Walthour Road Bridge	-	1,053,375	-	Completed
5707	Skidaway Road Culvert	-	-	-	Completed
5708	Bridge Replacements	-	-	-	-
5709	Culvert Replacements	-	-	-	-
5710	Intersection Improvements	-	82,558	-	Completed
5711	Johnny Mercer TSM	-	2,500,000	1,412,113	2,158,364
5712	LaRoche/Jasmine Intersection	-	1,700,000	775,738	700,130
5713	Johnny Mercer/Whitemarsh	-	81,120	-	Completed
5714	Diamond Causeway/Green Island	-	8,328	291,672	Completed
5715	Traffic Calming	-	100,000	-	100,000
5716	Quarterman Dr Improvements	-	150,000	-	150,000
5717	Intersections/Sidewalks	-	50,000	-	43,897
TOTAL ROADS, STREETS AND BRIDGES		**14,000,000**	**15,718,055**	**3,259,398**	**4,523,543**
DRAINAGE/FLOOD CONTROL					
5952	Reserve - Flood Control	11,000,000	-	-	-
8012	Whitefield	-	-	-	-
8013	Ferguson	-	900,000	875,673	875,673
8023	Kings Way	-	250,000	250,000	250,000
8045	Shipyard	-	500,000	293,443	288,443
8062	Gateway/Henderson Drain	-	1,900,000	1,539,673	841,333
8063	Willow Lakes Drainage	-	250,000	226,359	226,359
8064	Hampton Place Drainage	-	1,400,000	854,854	854,854
8065	Brampton Outfall	-	450,000	450,000	450,000
8068	Pin Point Drainage	-	56,356	-	Completed
8069	Nottingham Canal Drainage	-	857,820	800,000	772,640
8071	Perry Love/Penrose Drainage	-	442,181	242,232	9,000
TOTAL DRAINAGE/FLOOD CONTROL		**11,000,000**	**7,006,357**	**5,532,234**	**4,568,302**
PARKS AND RECREATION					
5953	Reserve Unincorporated - Parks	6,500,000	-	100,000	-
6020	Charlie Brooks Park	-	250,000	200,201	200,201
7001	Tom Triplett Park	-	1,940,000	440,000	1,820,601
7037	Scott Stell Park	-	1,000,000	875,104	821,048
7038	Lake Mayer Park	-	1,500,000	921,352	99,218
7039	Turners Creek	-	3,000,000	-	Completed
7040	Cannon Field	-	200,000	200,000	200,000
TOTAL PARKS AND RECREATION		**6,500,000**	**7,890,000**	**2,736,657**	**3,141,068**
SIDEWALKS					
5684	Bradley Point Sidewalk	-	1,335,033	294,151	38,838
5685	Walthour Sidewalks	-	150,000	123,140	107,654
5686	Nottingham Sidewalks	-	-	100,000	-
5687	Grove Point Road Sidewalks	-	710,630	400,000	710,630
5688	Chevis Road Sidewalks	-	500,000	-	500,000

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
5954	Reserve - Sidewalks	3,000,000	200,000	-	200,000
TOTAL SIDEWALKS		**3,000,000**	**2,895,663**	**917,291**	**1,557,122**
OTHER PROJECTS					
5955	Reserve County Projects	5,500,000	-	-	-
6035	Public Safety and Fire Equipment	-	1,165,000	287,482	287,482
6036	Public Safety - CEMA Facility	-	2,350,000	477,714	1,685,202
6069	Weightlifting Center	-	346,881	-	Completed
6070	Police Precinct	-	2,491,075	56,676	15,136
6072	Marine Patrol Facility	-	1,150,000	696,166	677,966
6903	Admin Expenditure Other Cap	-	-	-	-
TOTAL OTHER PROJECTS		**5,500,000**	**7,502,956**	**1,518,038**	**2,665,786**
TOTAL UNINCORPORATED COUNTY PROJECTS		**40,000,000**	**41,013,031**	**13,963,618**	**16,455,821**
OTHER PROJECTS					
9903	Admin Expenditure - IDC	-	1,632,238	497,653	326,525
8904	Admin Expenditures - Direct Cost		4,495,248	1,508,477	278,380
TOTAL OTHER PROJECTS		**-**	**6,127,486**	**2,006,130**	**604,905**
TOTAL EXPENDITURES		**445,300,000**	**370,067,476**	**41,848,393**	**32,518,665**

Special Purpose Local Option Sales Tax Fund 325
Sales Tax VI – Period 2014 through 2020

Chatham County held a referendum on September 2013 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2014 through September 30, 2020 (cash receipt December 31, 2014 through November 30, 2020) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of $365,000,000 over the six years:

Project Description	Project Amount
County-Wide Roads	24,000,000
County-Wide Flood Control	12,000,000
County-Wide Capital Projects	37,000,000
Unincorporated County Projects	59,515,000
Municipality Distributions	232,485,000
TOTAL	365,000,000

SPLOST Fund 325 Project Detail

REVENUE SUMMARY

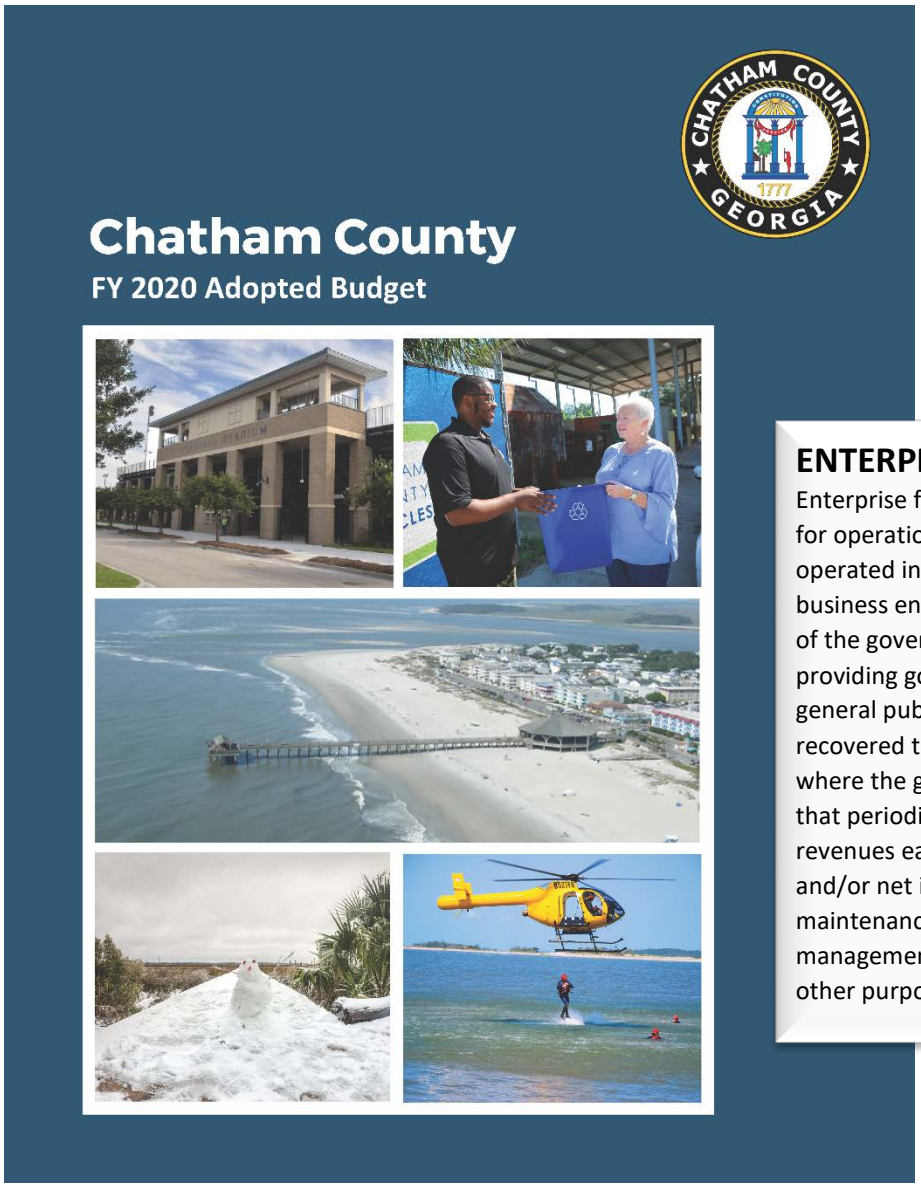
REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
Other Taxes	365,000,000	370,000,000	130,293,755	44,132,201
Intergovernmental	-	3,425,917	-	-
Investment Income	-	3,268,161	-	-
Other Revenue	-	50,000	-	-
Fund Balance	-	-	66,601,543	78,063,733
TOTAL REVENUES	**365,000,000**	**376,744,078**	**196,895,298**	**122,195,934**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
COUNTY WIDE PROJECTS					
CAPITAL PROJECTS					
6022	Juvenile Court Complex	3,500,000	3,500,000	4,000,000	3,500,000
6036	Emergency Operations Center	15,000,000	20,000,000	17,986,908	19,945,489
6075	Memorial Stadium	12,000,000	14,300,000	8,272,687	235,106
6076	Industrial Park/Economic Develop	15,000,000	15,000,000	9,000,000	5,000,000
TOTAL CAPITAL PROJECTS		**45,500,000**	**52,800,000**	**39,259,595**	**28,680,595**
ROADS, STREETS & BRIDGES PROJECTS					
5102	Benton Boulevard	-	4,000,000	4,000,000	4,000,000
5118	Quacco Road	-	12,000,000	10,821,160	10,089,008
5119	Bradley Point Intersection	-	500,000	477,370	436,195
5120	Islands Expressway Improvements	-	2,078,567	500,000	1,989,297
PROJECT	**PROJECTS**	**ORIGINAL**	**ADOPTED**	**2018/2019**	**2019/2020**

NO.		PROEJCT BUDGET	PROEJCT BUDGET	ADOPTED BUDGET	BUDGET STATUS
5121	Johnny Mercer/Walthour Intersection	-	500,000	500,000	500,000
5676	Roadway Resurfacing	-	8,000,000	4,280,612	3,409,810
5950	Reserve Roads, Streets, Bridges	24,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS		**24,000,000**	**27,078,567**	**20,579,142**	**20,424,310**
DRAINAGE / FLOOD CONTROL					
8070	Concord Road	-	4,500,000	4,326,279	1,465,674
8071	Westlake Drainage Improvements	-	2,000,000	2,000,000	2,000,000
8950	Reserve Storm and Drainage	12,000,000	4,500,000	4,500,000	4,500,000
TOTAL DRAINAGE / FLOOD CONTROL		**12,000,000**	**11,000,000**	**10,826,279**	**7,965,674**
CAPITAL PROJECTS					
6004	Civil Rights Museum	1,000,000	1,000,000	336,348	335,968
6052	Chatham Area Transit	8,000,000	8,000,000	6,373,719	5,559,788
6063	Fleet Facility/Vehicle Replacement	5,000,000	6,500,000	5,107,181	5,168,571
6070	Police Precinct and equipment	3,500,000	2,000,000	1,671,063	1,576,613
6077	Health Department - Midtown	2,000,000	1,967,786	299,734	Completed
6078	Chatham County Cooperative	2,500,000	2,250,000	1,221,328	1,416,374
6079	Tybee Island Beach and Facility	2,000,000	2,847,777	152,223	Completed
6080	Libraries	5,000,000	5,000,000	5,000,000	4,999,796
6081	Community Centers	3,250,000	2,000,000	1,993,420	1,377,720
7008	Mother Mathilda Beasley	500,000	500,000	500,000	500,000
7024	Fort Jackson	750,000	650,000	400,000	650,000
7041	Greenspace	3,500,000	3,400,000	3,400,000	3,400,000
TOTAL CAPITAL PROJECTS		**37,000,000**	**36,115,563**	**26,455,016**	**24,984,830**
PARKS AND RECREATION					
5953	Reserve Projects - Parks & Rec	8,000,000	-	1,000,000	-
5954	Dog Park	-	500,000	500,000	500,000
5956	Charlie Brooks Park	-	2,000,000	1,250,000	2,000,000
5957	Scott Stell Park	-	750,000	250,000	750,000
5958	Lake Mayer Park	-	300,000	300,000	19,000
5959	Isle of Hope Community Park	-	69,996	100,000	Completed
5960	Burnside Island Community Park	-	69,788	100,000	Completed
7051	Soccer Complex	-	6,500,000	4,672,543	1,829,268
TOTAL PARKS AND RECREATION		**8,000,000**	**10,189,784**	**8,172,543**	**5,098,268**
CIP PROJECTS					
5955	Reserve Projects - Other CIP	3,000,000	3,000,000	2,500,000	3,000,000
TOTAL CIP PROJECTS		**3,000,000**	**3,000,000**	**2,500,000**	**3,000,000**
TOTAL UNINCORPORATED COUNTY PROJECTS		**129,500,000**	**140,183,914**	**107,792,575**	**90,153,677**
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomingdale 0.8649 %	3,200,000	3,200,000	1,137,635	395,351
6802	Garden City 2.1851%	8,085,000	8,085,000	2,874,601	999,280
6803	Pooler 4.5676%	16,900,000	16,900,000	6,008,498	2,088,442
6804	Port Wentworth 1.6757%	6,200,000	6,200,000	2,204,272	766,134
6805	Savannah 51.3514%	190,000,000	190,000,000	67,551,916	23,480,546
6806	Thunderbolt 1.0135%	3,750,000	3,750,000	1,333,296	463,479
6807	Tybee Island 1.1351 %	4,200,000	4,200,000	1,493,339	519,161
6809	Vernonburg 0.0405%	150,000	150,000	53,427	18,669
TOTAL DISTRIBUTION TO MUNICIPALITIES		**232,485,000**	**232,485,000**	**82,656,984**	**28,731,062**

PROJECT NO.	PROJECTS	ORIGINAL PROEJCT BUDGET	ADOPTED PROEJCT BUDGET	2018/2019 ADOPTED BUDGET	2019/2020 BUDGET STATUS
OTHER PROJECTS					
9903	Admin Expenditure - IDC	1,000,000	1,000,000	1,500,000	1,000,000
8904	Admin Expenditures - Direct Cost	2,015,000	3,075,164	4,945,739	2,311,195
TOTAL OTHER PROJECTS		**3,015,000**	**4,075,164**	**6,445,739**	**3,311,195**
TOTAL EXPENDITURES		**365,000,000**	**376,744,078**	**196,895,298**	**122,195,934**



ENTERPRISE FUNDS

Enterprise funds are used to account for operation(s) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that costs of providing goods and services to the general public be financed or recovered through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for maintenance, public policy, management control, accountability or other purposes.

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Fund 505 - SEWER UTILITIES

		FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues				
	Charges For Services	1,127,404	1,480,633	1,480,633
	Fund Balance	48,520	-	248,108
Total Sources		**1,175,924**	**1,480,633**	**1,728,741**
Expenditures				
	Operating Expenses	1,202,295	1,430,633	1,728,741
	Interdepartmental charges	244,627	50,000	
Total Uses		**1,446,922**	**1,480,633**	**1,728,741**

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
5054400 - WATER & SEWER				
511100	REGULAR EMPLOYEES	58,617	116,869	58,795
511300	OVERTIME	1,798	-	-
512100	HEALTH INSURANCE	13,914	28,927	16,313
512200	SOCIAL SECURITY	4,064	11,185	3,918
512400	PENSION CONTRIBUTIONS	17,613	21,192	11,130
512405	NPL ADJUSTMENT EXPENSE	-127,624	-	-
512900	OPEB CONTRIBUTIONS	3,800	12,000	4,200
512910	NET OPEB LIABILITY ADJUSTMENT	6,720	-	-
	PERSONNEL SERVICES	**$-21,098**	**$ 190,173**	**$ 94,356**
521200	PROFESSIONAL SERVICES	580,735	739,590	423,000
522200	REPAIRS & MAINTENANCE	104,336	12,000	137,000
522210	FLEET - PARTS	4,360	2,000	2,000
522220	FLEET - LABOR	1,359	3,500	2,310
522230	FLEET - OUTSOURCED SERVICE	6,405	1,150	6,975
523200	TELEPHONE SERVICE	1,371	1,600	1,600
523210	POSTAGE	1	50	50
523300	ADVERTISING	-	500	500
523500	TRAVEL EXPENSES	-	600	600
523600	DUES AND FEES	515	600	600
523700	EDUCATION AND TRAINING	-	600	500
523900	OTHER PURCHASED SERVICES	193,691	141,180	500,000
	PURCHASED/CONTRACTED SERVICES	**$ 892,773**	**$ 903,370**	**$ 1,075,135**
531100	GENERAL SUPPLIES	-	200	200
531270	GASOLINE/DIESEL	17,787	16,000	17,500
531290	UTILITIES OTHER	221,610	270,000	538,820
531700	OTHER SUPPLIES	575	1,200	1,200
531710	UNIFORMS	-	400	400
	SUPPLIES/OTHER EXPENDITURES	**$ 239,972**	**$ 287,800**	**$ 558,120**
551100	INDIRECT COST ALLOCATION	50,000	50,000	-
551110	INTERNAL SVC-COMPUTER REP	-	350	680
551115	INTERNAL SVC - SAFETY	-	450	450
561000	DEPRECIATION	53,892	48,490	-
	INTERFUND/DEPARTMENT SERVICES	**$ 103,892**	**$ 99,290**	**$ 1,130**
	TOTAL WATER & SEWER	**$1,215,540**	**$1,480,633**	**$1,728,741**

Fund 540 - SOLID WASTE MANAGEMENT

		FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues				
	Charges For Services	5,623,111	4,477,500	4,554,000
	Transfer In	2,429,202	1,732,797	1,085,637
	Sale of Recycled Material	6,764	45,000	80,000
	TVAT	487,392	501,679	490,000
	Miscellaneous	227,004	15,000	15,000
Total Sources		**8,773,473**	**6,771,976**	**6,224,637**
Expenditures				
	Debt Service	23,245	756,236	722,852
	Capital Outlay	53,379	1,060,000	265,500
	Contingency	3,739	51,679	-
	Depreciation	625,809	613,419	967,012
	Indirect cost	430,600	456,540	442,652
	Solid Waste/Landfill	3,170,016	3,834,102	3,826,621
	Transfer Out	539,414	-	-
Total Uses		**4,846,201**	**6,771,976**	**6,224,637**

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
5404501 - M & O DROP OFF CENTERS				
511100	REGULAR EMPLOYEES	236,378	468,650	435,852
511300	OVERTIME	68,775	40,000	50,000
512100	HEALTH INSURANCE	92,879	112,214	132,030
512200	SOCIAL SECURITY	20,584	31,943	29,486
512400	PENSION CONTRIBUTIONS	71,496	73,438	82,466
512405	NPL ADJUSTMENT EXPENSE	-25,584	-	-
512900	OPEB CONTRIBUTIONS	45,600	50,000	54,600
512910	NET OPEB LIABILITY ADJUSTMENT	80,644	-	-
	PERSONNEL SERVICES	**$ 590,773**	**$ 776,245**	**$ 784,434**
521200	PROFESSIONAL SERVICES	30,948	25,000	35,000
522200	REPAIRS & MAINTENANCE	2,339	5,000	5,000
522210	FLEET - PARTS	13,053	10,220	10,220
522220	FLEET - LABOR	35,407	40,000	31,808
522230	FLEET - OUTSOURCED SERVICE	45,373	40,000	59,233
523200	TELEPHONE SERVICE	2,119	3,050	2,500
523500	TRAVEL EXPENSES	-	1,000	1,000
523600	DUES AND FEES	330	750	500
523700	EDUCATION AND TRAINING	-	500	500
523900	OTHER PURCHASED SERVICES	249,096	626,907	400,000
	PURCHASED/CONTRACTED SERVICES	**$ 378,664**	**$ 752,427**	**$ 545,761**
531100	GENERAL SUPPLIES	187	800	500
531270	GASOLINE/DIESEL	113,202	92,600	95,000
531290	UTILITIES OTHER	18,302	20,000	20,000
531700	OTHER SUPPLIES	46,128	21,000	25,000
531710	UNIFORMS	4,141	6,950	6,000
	SUPPLIES/OTHER EXPENDITURES	**$ 181,961**	**$ 141,350**	**$ 146,500**
541200	LAND IMPROVEMENTS	1,207	-	-
542200	VEHICLES	-	305,000	-
542500	OTHER EQUIPMENT	-	50,000	50,000
	CAPITAL OUTLAY	**$ 1,207**	**$ 355,000**	**$ 50,000**
551100	INDIRECT COST ALLOCATION	143,534	143,534	143,534
551110	INTERNAL SVC-COMPUTER REP	-	2,340	4,301
551115	INTERNAL SVC - SAFETY	-	11,250	5,850
551120	REIMBURSEMENTS TO FUNDS	-	5,000	-
561000	DEPRECIATION	250,132	229,621	465,587
575000	LOSS/DISPOS/FIXED ASSETS	3,739	-	-
	INTERFUND/DEPARTMENT SERVICES	**$ 397,404**	**$ 391,745**	**$ 619,272**
581200	CAPITAL LEASES	-	333,981	333,981
582200	CAPITAL LEASE INTEREST	-	28,721	26,721
582300	OTHER DEBT - INTEREST	10,941	-	-
	PAYMENTS TO OTHERS	**$ 10,941**	**$ 362,702**	**$ 360,702**
	TOTAL M & O DROP OFF CENTERS	**$1,560,950**	**$2,779,469**	**$2,506,669**

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
5404502 - SSD CURBSIDE PICKUP				
511100	REGULAR EMPLOYEES	352,730	423,903	435,416
511300	OVERTIME	58,454	45,000	50,000
512100	HEALTH INSURANCE	94,092	97,698	155,544
512200	SOCIAL SECURITY	28,799	29,698	29,105
512400	PENSION CONTRIBUTIONS	64,331	61,995	82,385
512405	NPL ADJUSTMENT EXPENSE	-23,020	-	-
512900	OPEB CONTRIBUTIONS	49,400	46,000	58,800
512910	NET OPEB LIABILITY ADJUSTMENT	87,364	-	-
	PERSONNEL SERVICES	**$ 712,152**	**$ 704,294**	**$ 811,250**
522200	REPAIRS & MAINTENANCE	811	500	500
522210	FLEET - PARTS	24,173	27,650	25,479
522220	FLEET - LABOR	51,308	40,000	40,000
522230	FLEET - OUTSOURCED SERVICE	136,528	60,000	110,642
523600	DUES AND FEES	8,484	-	-
523900	OTHER PURCHASED SERVICES	499,426	729,398	756,000
	PURCHASED/CONTRACTED SERVICES	**$ 720,731**	**$ 857,548**	**$ 932,621**
531270	GASOLINE/DIESEL	111,758	125,000	128,000
531700	OTHER SUPPLIES	4,631	5,000	14,000
	SUPPLIES/OTHER EXPENDITURES	**$ 116,389**	**$ 130,000**	**$ 142,000**
542200	VEHICLES	2,192	655,000	215,000
	CAPITAL OUTLAY	**$ 2,192**	**$ 655,000**	**$ 215,000**
551100	INDIRECT COST ALLOCATION	143,533	143,533	143,534
551115	INTERNAL SVC - SAFETY	-	900	-
551120	REIMBURSEMENTS TO FUNDS	-	5,000	-
561000	DEPRECIATION	249,803	255,983	369,145
	INTERFUND/DEPARTMENT SERVICES	**$ 393,336**	**$ 405,416**	**$ 512,679**
581200	CAPITAL LEASES	-	356,892	356,892
582200	CAPITAL LEASE INTEREST	-	31,384	-
582300	OTHER DEBT - INTEREST	12,084	-	-
	PAYMENTS TO OTHERS	**$ 12,084**	**$ 388,276**	**$ 356,892**
	TOTAL SSD CURBSIDE PICKUP	**$1,956,883**	**$3,140,534**	**$2,970,442**

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
5404510 - SOLID WASTE RECYCLING CENTER				
511100	REGULAR EMPLOYEES	208,495	219,846	234,735
511300	OVERTIME	5,963	8,500	8,500
512100	HEALTH INSURANCE	21,019	21,408	32,216
512200	SOCIAL SECURITY	15,721	16,114	17,068
512400	PENSION CONTRIBUTIONS	16,948	17,870	19,277
512405	NPL ADJUSTMENT EXPENSE	-6,065	-	-
512900	OPEB CONTRIBUTIONS	7,600	8,000	8,400
512910	NET OPEB LIABILITY ADJUSTMENT	13,441	-	-
	PERSONNEL SERVICES	**$ 283,123**	**$ 291,738**	**$ 320,196**
522200	REPAIRS & MAINTENANCE	75	5,000	5,000
522210	FLEET - PARTS	8,119	10,000	8,262
522220	FLEET - LABOR	14,628	14,000	14,000
522230	FLEET - OUTSOURCED SERVICE	11,103	15,000	11,847
522320	EQUIPMENT RENTALS	781	1,000	1,000
523200	TELEPHONE SERVICE	2,100	2,000	2,000
523300	ADVERTISING	2,515	8,000	12,500
523500	TRAVEL EXPENSES	-	1,000	1,000
523600	DUES AND FEES	385	-	-
523700	EDUCATION AND TRAINING	700	3,000	3,000
523900	OTHER PURCHASED SERVICES	106,137	80,000	45,000
	PURCHASED/CONTRACTED SERVICES	**$ 146,542**	**$ 139,000**	**$ 103,609**
531100	GENERAL SUPPLIES	1,774	2,000	3,000
531270	GASOLINE/DIESEL	27,905	27,000	28,000
531290	UTILITIES OTHER	627	1,000	750
531310	CATERED MEALS	-	500	500
531700	OTHER SUPPLIES	6,620	11,000	8,000
	SUPPLIES/OTHER EXPENDITURES	**$ 36,925**	**$ 41,500**	**$ 40,250**
541200	LAND IMPROVEMENTS	-	50,000	-
542400	COMPUTERS	-	-	500
542500	OTHER EQUIPMENT	49,980	-	-
	CAPITAL OUTLAY	**$ 49,980**	**$ 50,000**	**$ 500**
551100	INDIRECT COST ALLOCATION	143,533	143,533	143,533
551115	INTERNAL SVC - SAFETY	-	450	900
551120	REIMBURSEMENTS TO FUNDS	-	1,000	1,000
561000	DEPRECIATION	125,874	127,815	132,280
	INTERFUND/DEPARTMENT SERVICES	**$ 269,407**	**$ 272,798**	**$ 277,713**
581200	CAPITAL LEASES	-	4,850	4,850
582200	CAPITAL LEASE INTEREST	-	408	408
582300	OTHER DEBT - INTEREST	220	-	-
	PAYMENTS TO OTHERS	**$ 220**	**$ 5,258**	**$ 5,258**
	TOTAL SOLID WASTE RECYCLING CENTER	**$786,198**	**$800,294**	**$747,526**

Fund 555 - PARKING GARAGE

		FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues				
	Charges For Services	345,727	583,093	592,818
	Miscellaneous	4,353	25,000	25,000
	Transfer In	262,756		
Total Sources		**612,836**	**608,093**	**617,818**
Expenditures				
	Operating Expenses	126,484	349,836	350,420
	Depreciation	76,811	63,257	72,398
	Interdepartmental charges	195,000	195,000	195,000
Total Uses		**398,295**	**608,093**	**617,818**

Fund 570 - BUILDING SAFETY / REGULATORY SERVICES

		FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues				
	Building Permit Fees	1,591,757	1,226,060	1,225,856
	Other Regulatory Fees	46,063	30,000	30,000
	Sale of Assets	7,599		
	Miscellaneous	(222)		
	Transfer In	618,916	300,000	367,500
Total Sources		**2,264,113**	**1,556,060**	**1,623,356**
Expenditures				
	Permit Operations	277,584	311,212	324,671
	Inspections	693,961	778,030	811,678
	Zoning Operations	416,376	466,818	487,007
Total Uses		**1,387,921**	**1,556,060**	**1,623,356**

5707210 BUILDING SAFETY / REGULATORY SERVICES

Process and issue all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia and conduct construction inspections to correlate site activities with permit scope.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	12.8	12.8	12.8
Part Time Positions	1	1	1
Total	**13.80**	**13.80**	**13.80**

Department Goals

Description	Strategic Plan Factor
Processing of all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia.	Health, Quality of Life
Conducting construction inspections to correlate site activities with permit scope and approved plans	Health, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Quality of Life	Issue permits and certificates. Conduct Field Inspections for compliance	To Safeguard The General Welfare of The Citizens

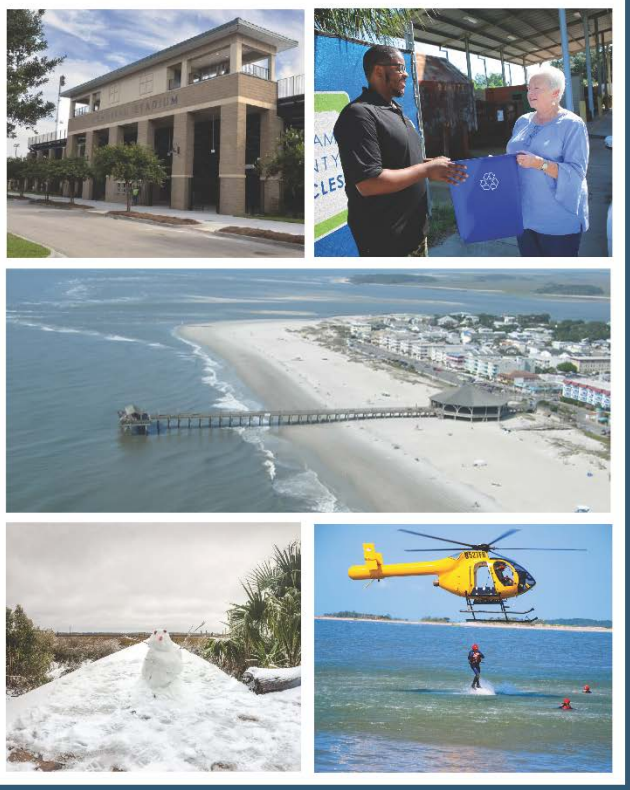
Performance Measures

Measure	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Building Permits issued	500	2,0000	2,100
Zoning petitions filed	20	20	18

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
5707210 - BUILDING SAFETY				
511100	REGULAR EMPLOYEES	626,454	654,118	695,364
511200	TEMPORARY EMPLOYEES	-	18,000	-
511300	OVERTIME	2,527	-	-
512100	HEALTH INSURANCE	150,582	164,642	184,842
512200	SOCIAL SECURITY	43,419	54,548	49,249
512400	PENSION CONTRIBUTIONS	118,910	115,232	125,422
512405	NPL ADJUSTMENT EXPENSE	-11,810	-	-
512900	OPEB CONTRIBUTIONS	56,240	55,200	62,160
512910	NET OPEB LIABILITY ADJUSTMENT	99,462	-	-
	PERSONNEL SERVICES	**$ 1,085,785**	**$ 1,061,740**	**$ 1,117,037**
522200	REPAIRS & MAINTENANCE	315	19,000	19,000
522210	FLEET - PARTS	1,406	3,105	1,962
522220	FLEET - LABOR	3,605	4,080	4,029
522230	FLEET - OUTSOURCED SERVICE	580	1,500	1,500
522320	EQUIPMENT RENTALS	1,600	1,750	1,700
523200	TELEPHONE SERVICE	6,502	6,500	6,500
523210	POSTAGE	-	1,000	-
523500	TRAVEL EXPENSES	3,169	6,000	6,000
523600	DUES AND FEES	1,349	1,500	1,500
523700	EDUCATION AND TRAINING	704	1,000	1,000
523900	OTHER PURCHASED SERVICES	3,223	15,000	27,360
	PURCHASED/CONTRACTED SERVICES	**$ 22,453**	**$ 60,435**	**$ 70,551**
531100	GENERAL SUPPLIES	4,005	3,310	3,920
531270	GASOLINE/DIESEL	15,946	20,000	18,000
531290	UTILITIES OTHER	9,966	9,600	8,880
531310	CATERED MEALS	332	450	450
531400	BOOKS & PERIODICALS	873	775	800
531700	OTHER SUPPLIES	6,891	6,500	6,500
531710	UNIFORMS	412	700	700
	SUPPLIES/OTHER EXPENDITURES	**$ 38,426**	**$ 41,335**	**$ 39,250**
551100	INDIRECT COST ALLOCATION	367,000	367,200	367,200
551110	INTERNAL SVC-COMPUTER REP	4,190	4,190	8,158
551115	INTERNAL SVC - SAFETY	-	12,150	12,150
561000	DEPRECIATION	12,032	9,010	9,010
	INTERFUND/DEPARTMENT SERVICES	**$ 383,222**	**$ 392,550**	**$ 396,518**
	TOTAL BUILDING SAFETY	**$1,529,886**	**$1,556,060**	**$1,623,356**

Chatham County

FY 2020 Adopted Budget



INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government unit or to other governmental units, on a cost reimbursement basis.



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Fund 605 - ICS COMPUTER REPLACEMENT

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Charges for Service	626,684	643,645	1,212,000
Transfer In	76,230		
Total Revenue	**702,914**	**643,645**	**1,212,000**
Expenditures			
Other Government Services	602,914	643,645	1,212,000
Total Expenditure	**602,914**	**643,645**	**1,212,000**

Fund 625 – RISK MANAGEMENT FUND

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Other Revenue	788,792	1,056,275	1,167,250
Transfer in - General Fund	3,500,000	2,500,000	2,750,000
Transfer in – SSD	3,624,560	515,000	1,250,000
Fund Balance	-	812,042	619,563
Total Revenue	**7,913,352**	**4,883,317**	**5,746,813**
Expenditures			
Occupational Safety	744,043	806,317	835,222
Premium/Surety Bonds	967,317	1,027,000	1,070,000
Worker's Compensation	3,666,161	2,070,000	2,861,591
Unemployment Claims	14,495	80,000	80,000
Claims & Judgments	3,226,846	900,000	900,000
Total Expenditure	**8,618,862**	**4,883,317**	**5,746,813**

6251555 OCCUPATIONAL SAFETY/RISK MANAGEMENT

Risk Management provides training and other safety and risk management services based on data driven decision making to reduce the liability of Chatham County while increasing the safety first culture of Team Chatham.

Total	FY2018 Actual	FY 2019 Adopted	FY2020 Adopted
Full Time Equivalents	6	6	6
Part Time Positions	0	0	0
Total	6	6	6

Department Goals

Description	Strategic Plan Factor
Being the partner in safety management by providing Team Chatham with an exemplary work place that is safe and injury free	Health, Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Economy, Quality of Life	Ensure that safety concerns are heard, understood, and addressed	Government Efficiency

Performance Measures

Measure	FY2018 Actual	FY 2019 Adopted	FY2020 Adopted
Number of Safety Meetings Attended	115	100	100
Total Number of Employees Trained	1470	1295	1300
Number of Injuries resulting in lost time	19	10	10

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
6251555 - OCCUPATIONAL SAFETY				
511100	REGULAR EMPLOYEES	415,436	418,355	432,248
511300	OVERTIME	4,804	-	-
512100	HEALTH INSURANCE	80,850	83,811	91,420
512200	SOCIAL SECURITY	29,537	29,211	30,360
512400	PENSION CONTRIBUTIONS	73,370	73,692	79,420
512900	OPEB CONTRIBUTIONS	22,800	24,000	25,200
	PERSONNEL SERVICES	**$ 626,798**	**$ 629,069**	**$ 658,648**
521100	OFFICIAL/ADMIN SERVICES	32,277	23,000	23,000
521300	TECHNICAL SERVICES	-	8,000	6,500
522210	FLEET - PARTS	226	300	481
522220	FLEET - LABOR	661	1,000	671
522230	FLEET - OUTSOURCED SERVICE	1,491	1,000	784
522310	BUILDING & LAND RENTAL	3,937	5,100	5,100
523200	TELEPHONE SERVICE	1,942	2,500	3,016
523210	POSTAGE	485	550	550
523400	PRINTING AND BINDING EXP	2,473	8,000	3,000
523500	TRAVEL EXPENSES	9,693	12,936	14,553
523600	DUES AND FEES	1,318	2,038	2,031
523700	EDUCATION AND TRAINING	42,994	48,000	45,000
523900	OTHER PURCHASED SERVICES	5,899	7,094	12,398
	PURCHASED/CONTRACTED SERVICES	**$ 103,396**	**$ 119,518**	**$ 117,084**
531100	GENERAL SUPPLIES	2,648	6,000	3,000
531270	GASOLINE/DIESEL	1,806	1,500	1,704
531400	BOOKS & PERIODICALS	6,758	-	1,500
531700	OTHER SUPPLIES	31,347	47,500	45,000
	SUPPLIES/OTHER EXPENDITURES	**$ 42,559**	**$ 55,000**	**$ 51,204**
542400	COMPUTERS	-	-	1,700
	CAPITAL OUTLAY	**$ -**	**$ -**	**$ 1,700**
551110	INTERNAL SVC-COMPUTER REP	1,290	2,730	4,286
	INTERFUND/DEPARTMENT SERVICES	**$ 1,290**	**$ 2,730**	**$ 4,286**
	TOTAL OCCUPATIONAL SAFETY	**$774,043**	**$806,317**	**$832,922**

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
6251595 - GENERAL ADMINISTRATION				
512600	UNEMPLOYMENT CLAIMS	14,495	80,000	80,000
512700	WORKERS COMP CLAIMS	449,820	400,000	478,000
512710	WORKERS COMP-CLAIMS EXP	99,524	40,000	87,000
512720	WORKERS COMP-INDEMNITY	626,450	650,000	650,000
512730	WORKERS COMP-MEDICAL	2,287,428	750,000	1,400,000
512740	WORKERS COMP-STOP LOSS	202,940	230,000	246,591
	PERSONNEL SERVICES	**$ 3,680,657**	**$ 2,150,000**	**$ 2,941,591**
521100	OFFICIAL/ADMIN SERVICES	37,530	52,000	45,000
521200	PROFESSIONAL SERVICES	25,000	-	-
523100	OTHER INSURANCE	911,103	975,000	1,025,000
	PURCHASED/CONTRACTED SERVICES	**$ 973,633**	**$ 1,027,000**	**$ 1,070,000**
551120	REIMBURSEMENTS TO FUNDS	-6,372	-	-
552300	JUDGEMENTS	56	-	-
573000	PMTS TO OTHERS	3,226,846	900,000	900,000
	INTERFUND/DEPARTMENT SERVICES	**$ 3,220,530**	**$ 900,000**	**$ 900,000**
	TOTAL GENERAL ADMINISTRATION	**$7,874,820**	**$4,077,000**	**$4,911,591**

Fund 650 – HEALTH INSURANCE FUND

	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted
Revenues			
Employee Contributions	2,643,209	3,677,034	3,677,034
Employer Contributions	16,262,221	21,286,079	23,456,132
Other	2,220,460	900,000	830,000
Total Revenue	**21,112,890**	**21,075,466**	**21,075,466**
Expenditures			
Medical Plan	20,628,845	22,993,571	26,039,376
Other Premiums	281,662	1,698,059	1,698,059
Wellness	1,219,753	1,106,483	1,866,787
Other	5,071,158	65,000	482,166
Total Expenditure	**22,129,860**	**21,075,466**	**27,906,163**

6501598 WELLNESS PROGRAM

Providing Health related Programs and services, increasing awareness and engaging participation, the Wellness program works to improve the Health and Well-Being of Chatham County Employees.

Total	FY2018 Actual	FY2019 Adopted	FY2020 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.00	1.00	1.00

Department Goals

Description	Strategic Plan Factor
Increase team member engagement in health and wellness activities Increase Employee Health Center participation	Health, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Quality of Life	To Improve The Health And Well-Being Of County Employees	To Improve The Health And Well-Being of Employees

Performance Measures

Measure	FY2018 Actual	FY 2019 Adopted	FY2020 Adopted
Health Center visits	5,000	5,000	5,000
Biometric screens	2,500	2,500	2,000

		FY2018 ACTUAL	FY2019 ADOPTED	FY2020 ADOPTED
6501598 - WELLNESS PROGRAM				
511100	REGULAR EMPLOYEES	67,912	70,247	70,247
511300	OVERTIME	1,253	-	-
512100	HEALTH INSURANCE	7,642	7,643	8,741
512200	SOCIAL SECURITY	4,950	5,375	5,050
512400	PENSION CONTRIBUTIONS	11,981	13,298	13,198
512900	OPEB CONTRIBUTIONS	3,800	4,000	4,200
	PERSONNEL SERVICES	**$ 97,539**	**$ 100,563**	**$ 101,436**
521200	PROFESSIONAL SERVICES	703,825	721,090	744,890
522200	REPAIRS & MAINTENANCE	-	1,000	1,000
522310	BUILDING & LAND RENTAL	24,036	23,500	24,225
522320	EQUIPMENT RENTALS	5,931	4,500	4,500
523210	POSTAGE	129	5,500	5,500
523500	TRAVEL EXPENSES	6,453	7,000	7,000
523600	DUES AND FEES	38,397	48,320	48,320
523700	EDUCATION AND TRAINING	132,229	122,620	158,470
523900	OTHER PURCHASED SERVICES	38,626	46,000	35,000
	PURCHASED/CONTRACTED SERVICES	**$ 949,627**	**$ 979,530**	**$ 1,028,905**
531100	GENERAL SUPPLIES	4,908	5,000	6,000
531290	UTILITIES OTHER	3,426	3,600	3,600
531400	BOOKS & PERIODICALS	182	180	180
531700	OTHER SUPPLIES	19,255	17,160	24,500
	SUPPLIES/OTHER EXPENDITURES	**$ 27,770**	**$ 25,940**	**$ 34,280**
551115	INTERNAL SVC - SAFETY	-	450	450
	INTERFUND/DEPARTMENT SERVICES	**$ -**	**$ 450**	**$ 450**
	TOTAL WELLNESS PROGRAM	**$1,074,936**	**$1,106,483**	**$1,165,071**



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Chatham County

FY 2020 Adopted Budget



SUPPLMENTAL INFORMATION

This section provides additional information to assist the reader.

Authorized Staffing Table

DEPARTMENT	ACTUAL FY 18			ADOPTED FY 19			ADOPTED FY 20		
	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
GENERAL GOVERNMENT									
Administrative Services		16.0	16.0		16.0	16.0		16.0	16.0
Board of Elections	5.0	4.0	9.0	5.0	4.0	9.0	5.0	4.0	9.0
Board of Equalization	4.0	1.0	5.0	4.0	1.0	5.0	4.0	1.0	5.0
County Attorney		4.0	4.0		4.0	4.0		4.0	4.0
Clerk of Commission		2.0	2.0		2.0	2.0		2.0	2.0
County Commissioners		11.0	11.0		11.0	11.0		11.0	11.0
County Engineer		9.3	9.3		9.3	9.3		9.3	9.3
LDAO		4.3	4.3		4.5	4.5		4.5	4.5
Sales Tax		17.5	17.5		16.3	16.3		16.3	16.3
County Manager		7.0	7.0		6.0	6.0		6.0	6.0
Occupational Safety		6.0	6.0		6.0	6.0		6.0	6.0
Facilities Maintenance	10.5	35.0	45.5	10.5	35.0	45.5	10.5	35.0	45.5
Finance	2.0	22.8	24.8	2.7	21.0	23.7	3.7	20.0	23.7
Fleet Operations		16.0	16.0		16.0	16.0		17.0	17.0
Human Resources		14.0	14.0		15.0	15.0	1.0	15.0	16.0
ICS		28.0	28.0		32.0	32.0		33.0	33.0
Internal Audit		4.0	4.0		4.0	4.0	1.0	4.0	5.0
Parking Garage		2.2	2.2	0.3	1.0	1.3	0.3	1.0	1.3
Public Information		3.0	3.0		3.0	3.0		3.0	3.0
Purchasing		7.0	7.0		7.0	7.0		7.0	7.0
Strategic Planning		-	-	-	1.0	1.0	-	3.0	3.0
Tax Assessor	5.0	64.0	69.0	5.0	64.0	69.0	5.0	64.0	69.0
Tax Commissioner	2.0	76.0	78.0	2.0	76.0	78.0	2.0	76.0	78.0
Voter Registration	13.0	8.0	21.0	13.0	8.0	21.0	13.0	8.0	21.0
TOTAL GENERAL GOVERNMENT	**41.0**	**362.0**	**403.0**	**42.0**	**363.0**	**405.0**	**45.0**	**366.0**	**411.0**
PUBLIC WORKS									
Bridges		11.0	11.0		11.0	11.0		11.0	11.0
Construction Management		5.0	5.0		5.0	5.0		5.0	5.0
Public Works	5.0	97.0	102.0	5.0	97.0	102.0	5.0	100.0	105.0
Solid Waste		36.0	36.0		36.0	36.0		36.0	36.0
Water & Sewer		1.0	1.0		1.0	1.0		1.0	1.0
TOTAL PUBLIC WORKS	**5.0**	**150.0**	**155.0**	**5.0**	**150.0**	**155.0**	**5.0**	**153.0**	**158.0**
HOUSING & DEVELOPMENT									
Building Safety & Regulatory Svcs.		24.0	24.0		24.0	24.0		24.0	24.0
MWBE - Community Outreach		2.0	2.0		2.0	2.0		2.0	2.0
Chatham Apprentice Program		2.0	2.0		2.0	2.0		2.0	2.0
TOTAL HOUSING/DEVELOPMENT	**-**	**28.0**	**28.0**	**-**	**28.0**	**28.0**	**-**	**28.0**	**28.0**
JUDICIARY									
ALT Dispute Resolution		2.0	2.0		2.0	2.0		2.0	2.0
Clerk of Superior Court		45.0	45.0	4.0	50.0	54.0	4.0	50.0	54.0
Court Administrator	1.0	39.0	40.0	1.0	39.0	40.0	1.0	39.0	40.0

DEPARTMENT	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
District Attorney		77.0	77.0		77.0	77.0		77.0	77.0
Victim Witness		14.0	14.0		14.0	14.0		14.0	14.0
Child Support		66.0	66.0		66.0	66.0		66.0	66.0
5% Victim Witness Fee	2.0	1.0	3.0	2.0	1.0	3.0	2.0	1.0	3.0
Juvenile Court		56.0	56.0		56.0	56.0		56.0	56.0
Law Library		2.0	2.0		2.0	2.0		2.0	2.0
Magistrate Court	1.0	18.0	19.0	1.0	18.0	19.0	1.0	20.0	21.0
Probate Court		10.0	10.0		13.0	13.0		13.0	13.0
Public Defenders Office		9.0	9.0		8.0	8.0		9.0	9.0
Indigent Defense Unit		10.0	10.0		14.0	14.0		17.0	17.0
Juvenile Indigent Defense	-	-	-	-	-	-	-	5.0	5.0
Recorders Court		7.0	7.0		1.0	1.0		1.0	1.0
State Court Judges		10.0	10.0		10.0	10.0		10.0	10.0
State Court Clerk		20.0	20.0		20.0	20.0		20.0	20.0
State Court DUI		3.0	3.0		3.0	3.0		3.0	3.0
TOTAL JUDICIARY	**4.0**	**389.0**	**393.0**	**8.0**	**394.0**	**402.0**	**8.0**	**405.0**	**413.0**
CULTURE & RECREATION									
Aquatic Center	51.0	4.0	55.0	52.0	4.0	56.0	52.0	4.0	56.0
Frank G. Murray Community Center	3.0		3.0	3.0		3.0	3.0		3.0
Summer Bonanza	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
Park Services	12.0	49.0	61.0	12.0	49.0	61.0	12.0	54.0	66.0
Henderson Golf Course	5.0	5.0	10.0	3.0	7.0	10.0	7.0	7.0	14.0
TOTAL CULTURE & RECREATION	**72.0**	**58.0**	**130.0**	**71.0**	**60.0**	**131.0**	**75.0**	**65.0**	**140.0**
HEALTH & WELFARE									
Mosquito Control	1.0	29.0	30.0	1.0	29.0	30.0	1.0	29.0	30.0
TOTAL HEALTH & WELFARE	**1.0**	**29.0**	**30.0**	**1.0**	**29.0**	**30.0**	**1.0**	**29.0**	**30.0**
PUBLIC SAFETY									
CNT	1.0	12.0	13.0	1.0	12.0	13.0	1.0	28.0	29.0
County Coroner		3.0	3.0		3.0	3.0	-	3.0	3.0
CEMA		10.0	10.0		10.0	10.0		10.0	10.0
EMS	1.0		1.0	1.0		1.0	1.0		1.0
Marine Patrol	-	6.0	6.0		6.0	6.0		6.0	6.0
Animal Services	-	15.0	15.0	1.0	15.0	16.0	-	16.0	16.0
Police	2.0	147.0	149.0	2.0	147.0	149.0	2.0	147.0	149.0
E911					104.0	104.0		104.0	104.0
Detention Center	12.0	479.0	491.0	12.0	479.0	491.0	12.0	479.0	491.0
Sheriff	38.0	102.0	140.0	38.0	102.0	140.0	38.0	102.0	140.0
K-9 Grant	8.0		8.0	8.0		8.0	8.0		8.0
TOTAL PUBLIC SAFETY	**62.0**	**774.0**	**836.0**	**63.0**	**878.0**	**941.0**	**62.0**	**895.0**	**957.0**
OTHER FINANCING USES									
Group Health Insurance Fund		1.0	1.0		1.0	1.0		1.0	1.0
TOTAL OTHER FINANCING USES	**-**	**1.0**	**1.0**	**-**	**1.0**	**1.0**	**-**	**1.0**	**1.0**
GRAND TOTAL:	**185**	**1,791**	**1,976**	**190**	**1,903**	**2,093**	**195**	**1,941**	**2,136**

Footnotes:
FY2020 New Positions

General Government:
1 - Administrative Assistant III - ICS
1 - P/T Compensation & Compliance Analyst - Human Resources
1 - P/T Clerical Assistant IV - Internal Audit
1 - Vehicle Maintenance Coordinator - Fleet Operations
Project Manager-ERP Implementation moved from Finance Dept. to Strategic Planning
Administrative Assistant IV moved from Finance Dept. to Strategic Planning

Public Safety:
12 - Sworn Officers (positions are authorized by CNT agreement and were filled by SPD personnel. Cost of positions covered from funds moved from City of Savannah costs with no additional costs to the County.)

Judiciary:
1 - Deputy Court Clerk ll - Magistrate Court
2 - Attorney II - Indigent Defense
1 - Administrative Assistant III - Indigent Defense
2 - Attorney II - Juvenile Indigent Defense
1 - Attorney III - Juvenile Indigent Defense
2 - Administrative Assistants II - Juvenile Indigent Defense

Culture & Recreation:
1 - Maintenance Supervisor - Parks and Recreation
2 - Maintenance Worker II - Parks and Recreation
2 - Equipment Operator II - Parks and Recreation

Public Works:
1 - Maintenance Worker II - Public Works (Hand Ditch Crew)
1 - Equipment Operator II - Public Works (Road Maintenance)
1 - Equipment Operator VI - Public Works (Canal Maintenance Program)

Classification & Pay Plan

Grade	Min	Maximum	Job Class Description	Class
4	23,537	37,188	INTERN	1056
6	24,960	39,437	CLERICAL ASSISTANT I	1002
7	25,742	40,672	CUSTODIAN I	5040
7	25,742	40,672	MAINTENANCE SERVICE WORKER	4060
8	26,504	41,876	CASHIER/RECEPTIONIST	1311
9	27,320	43,166	CLERICAL ASSISTANT II	1006
9	27,320	43,166	CUSTODIAN/MESSENGER	5044
9	27,320	43,166	CUSTOMER SERVICE REP I	1029
9	27,320	43,166	MAINTENANCE WORKER I	4062
10	28,134	44,452	COMMUNICATIONS OFFCR TRAINEE	3502
10	28,134	44,452	EQUIPMENT OPERATOR I	4076
10	28,134	44,452	HEAD LIFEGUARD	1531
10	28,134	44,452	LIFE GUARD	1529
10	28,134	44,452	PARK FAC GROUNDS MAINT WKR	1503
10	28,134	44,452	RECYCLING CENTER ATTENDANT I	1522
11	28,982	45,792	ACCOUNTS SPECIALIST	1228
11	28,982	45,792	BRIDGE TENDER	4250
11	28,982	45,792	BUILDING MAINT & SEC WKR	4116
11	28,982	45,792	CASHIER II	1302
11	28,982	45,792	CLERICAL ASSISTANT III	1007
11	28,982	45,792	ENTOMOLOGY ASSISTANT	4167
11	28,982	45,792	ENTOMOLOGY LAB TECHNICIAN	4166
11	28,982	45,792	MAIL CLERK	1005
11	28,982	45,792	MAINTENANCE WORKER II	4063
11	28,982	45,792	RECORDS TECHNICIAN I	1021
11	28,982	45,792	RECYCLING CENTER ATTENDANT II	1523
11	28,982	45,792	TAX TAG PROCESSOR I	1304
12	29,860	47,179	ANIMAL CARE ASSISTANT	3230
12	29,860	47,179	CENTRAL RECORDS CLERK	1010
12	29,860	47,179	CUSTODIAN III	5051
12	29,860	47,179	CUSTOMER SERVICE REP III	1032
12	29,860	47,179	DEPUTY COURT CLERK I	1350
12	29,860	47,179	E911 RECORDS TECHNICIAN I	3512
12	29,860	47,179	EQUIPMENT MECHANIC I	4202
12	29,860	47,179	EQUIPMENT OPERATOR II	4078
12	29,860	47,179	INVENTORY CONTROL SPECIALIST	1290
12	29,860	47,179	MAINTENANCE WORKER II CREW LDR	4073
12	29,860	47,179	PARKING ATTENDANT	5053
12	29,860	47,179	POLICE RECORDS TECHNICIAN	3454
12	29,860	47,179	RECREATION LEADER	1514
13	30,736	48,563	CLERICAL ASSISTANT IV	1012

Grade	Min	Maximum	Job Class Description	Class
13	30,736	48,563	DELINQUENT TAX TECHNICIAN	1312
13	30,736	48,563	DEPUTY CLERK I	1370
13	30,736	48,563	LAW ENFORCEMENT RCRD SPC II	3420
13	30,736	48,563	MV PROCESSOR I	1340
13	30,736	48,563	TAX TAG TITLE PROCESS0R II	1306
14	31,500	49,770	ACCOUNTING TECHNICIAN I	1230
14	31,500	49,770	ADMINISTRATIVE ASSISTANT I	1058
14	31,500	49,770	ADMINISTRATIVE ASSISTANT II	1059
14	31,500	49,770	ANIMAL SERVICES OFFICER	3232
14	31,500	49,770	ASST TO BRD OF ASSESSOR SECRET	2027
14	31,500	49,770	ASST TO CLERK OF COMMISSION	1081
14	31,500	49,770	COMMUNICATIONS OFFICER	3503
14	31,500	49,770	CONTROL ROOM OPERATOR	3442
14	31,500	49,770	DEPUTY CLERK II	1371
14	31,500	49,770	DEPUTY COURT CLERK II	1351
14	31,500	49,770	DUTY MANAGER	1527
14	31,500	49,770	EMERGENCY COMM DISPATCHER	3228
14	31,500	49,770	EQUIPMENT OPERATOR III	4080
14	31,500	49,770	GROUNDS MAINTENANCE LEAD WKR	4071
14	31,500	49,770	LAW ENFORCEMENT RCRD SPC III	3423
14	31,500	49,770	LEGAL SECRETARY I	1123
14	31,500	49,770	MAINTENANCE WORKER III	4064
14	31,500	49,770	MICROFILM RECORDS TECHNICIAN	1207
14	31,500	49,770	RECORDS TECHNICIAN II	1017
14	31,500	49,770	VIDEO VISITATION OPERATOR	3443
15	32,617	51,535	ACCOUNTING TECHNICIAN II	1231
15	32,617	51,535	ASST GROUND ADULTICIDING SPR	4169
15	32,617	51,535	ENTOMOLOGY TECHNICIAN	4168
15	32,617	51,535	HUMAN RESOURCES TECHNICIAN II	1045
15	32,617	51,535	JAIL GROUNDS MAINTENANCE WRK	4118
15	32,617	51,535	JUDICIAL CASE MANAGER	1382
15	32,617	51,535	JURY COORDINATOR	7015
15	32,617	51,535	MICROFILM SUPERVISOR	1206
15	32,617	51,535	MV PROCESSOR II	1341
15	32,617	51,535	STORM WATER TECHNICIAN	4044
16	33,630	53,135	ASST PRINT SHOP SUPERVISOR	1216
16	33,630	53,135	COMMUNITY RESOURCE OFFICER	3464
16	33,630	53,135	CUSTOMER SERVICE REP SUP	1039
16	33,630	53,135	DEPUTY CLERK III	1372
16	33,630	53,135	DEPUTY COURT CLERK III	1352
16	33,630	53,135	EQUIPMENT MECHANIC II	4206
16	33,630	53,135	EQUIPMENT OPERATOR IV	4081
16	33,630	53,135	FILES SUPERVISOR II	1205
16	33,630	53,135	LEAD ANIMAL SERVICES OFFICER	3231
16	33,630	53,135	LEGAL SECRETARY II	1124
16	33,630	53,135	MAINTENANCE WORKER IV	4065

Grade	Min	Maximum	Job Class Description	Class
16	33,630	53,135	POLICE RECORDS SUPERVISOR	3452
17	34,665	54,770	ACCOUNTING TECHNICIAN III	1232
17	34,665	54,770	AIRCRAFT SERVICE TECHNICIAN	4172
17	34,665	54,770	ASST BRIDGE SUPERVISOR	4252
17	34,665	54,770	DEVELOPMENT PROC ASST	2054
17	34,665	54,770	ENTOMOLOGIST	4173
17	34,665	54,770	GROUND ADULTICIDING SUPERVISOR	4170
17	34,665	54,770	LEAD MAINT WRK MOSQ CTRL	4068
17	34,665	54,770	LEAD MAINTENANCE WRK PWD	4109
17	34,665	54,770	LEADWORKER - TRAFFIC SIGN SHOP	4077
17	34,665	54,770	MAINTENANCE SUPERVISOR I	4066
17	34,665	54,770	MAINTENANCE TECHNICIAN/TRAINER	4070
17	34,665	54,770	MV PROCESSOR III	1342
17	34,665	54,770	OCCUPATIONAL TAX INSPECTOR	2056
17	34,665	54,770	SAFETY TRAINING COORDINATOR	4069
17	34,665	54,770	TAX TAG SUPERVISOR	1314
18	35,696	57,113	CAP PROGRAM COORDINATOR	9602
18	35,696	57,113	CASE MANAGER	1375
18	35,696	57,113	CNT EVIDENCE CUSTODIAN	3200
18	35,696	57,113	COMMUNCATIONS TRAINING OFFCR	3505
18	35,696	57,113	COR COUNSELOR I	3421
18	35,696	57,113	COR PROGRAM COORD I	3426
18	35,696	57,113	CORR TRANSITION SPECIALIST	3429
18	35,696	57,113	COURT SERVICE SPECIALIST	1376
18	35,696	57,113	DEPUTY CLERK IV	1373
18	35,696	57,113	DEPUTY COURT CLERK IV	1353
18	35,696	57,113	EQUIPMENT OPERATOR/MECHANIC	4082
18	35,696	57,113	FACILITIES MAINTENANCE ANALYST	4140
18	35,696	57,113	GIS TECHNICIAN I	2413
18	35,696	57,113	HUMAN RESOURCES SPECIALIST	1046
18	35,696	57,113	INDIGENT DEFENSE UNIT SPC	7300
18	35,696	57,113	MAINTENANCE SUPERVISOR II	4067
18	35,696	57,113	PARTS ROOM MANAGER	1292
18	35,696	57,113	PROPERTY & EVIDENCE CUSTODIAN	3451
18	35,696	57,113	QUARTERMASTER PD	3453
18	35,696	57,113	REVENUE COLLECTOR	1322
18	35,696	57,113	SPORTS COORDINATOR	1518
18	35,696	57,113	ZONING INSPECTOR I	2059
19	36,780	60,687	ACCOUNTING TECHNICIAN IV	1233
19	36,780	60,687	ACCTG TECH IV/DEPUTY CLERK	2046
19	36,780	60,687	ADMINISTRATIVE ASSISTANT III	1060
19	36,780	60,687	AIRCRAFT MECHANIC I	4189
19	36,780	60,687	APPRAISER I	2012
19	36,780	60,687	BUILDING MAINTENANCE MECHANIC	4120
19	36,780	60,687	CODES INSPECTOR I	2058
19	36,780	60,687	CONSTRUCTION INSPECTOR I	4029

Grade	Min	Maximum	Job Class Description	Class
19	36,780	60,687	CUSTODIAN SUPERVISOR	5050
19	36,780	60,687	E911 RECORDS CUSTODIAN	3511
19	36,780	60,687	EMER DISPATCH SUPV/TAC/ISO	3444
19	36,780	60,687	LEGAL SECRETARY III	1125
19	36,780	60,687	MV SUPERVISOR	1343
19	36,780	60,687	PROBATION OFFICER I	3020
19	36,780	60,687	PROGRAM COORDINATOR	1526
19	36,780	60,687	RIGHTS OF WAY CONSTR INSPECTOR	4055
19	36,780	60,687	ZONING INSPECTOR II	2069
20	38,136	62,924	ANIMAL SERVICES SUPERVISOR	3234
20	38,136	62,924	ASST ELECTION SUPERVISOR	1395
20	38,136	62,924	ASST VOTER REG DIR	1390
20	38,136	62,924	CAP MANAGER	9601
20	38,136	62,924	COMPUTER SUPPORT ASSISTANT	1431
20	38,136	62,924	COR PROGRAM COORD II	3427
20	38,136	62,924	DEPUTY CLERK V	1374
20	38,136	62,924	ELECTRICAL TECHNICIAN	4092
20	38,136	62,924	EQUIPMENT MECHANIC III	4208
20	38,136	62,924	FIRE INSPECTOR	2065
20	38,136	62,924	FORENSIC SOCIAL WORKER	3114
20	38,136	62,924	FURNITURE REPAIR SPECIALIST	4086
20	38,136	62,924	HVAC PM MECHANIC	6178
20	38,136	62,924	JAIL MAINTENANCE MECHANIC	4122
20	38,136	62,924	MAINTENANCE SERVICES SUP	8049
20	38,136	62,924	MISDEMEANOR INVESTIGATOR I	3120
20	38,136	62,924	PRINT SHOP SUPERVISOR	1217
20	38,136	62,924	PROPERTY LAW ASSISTANT	3458
20	38,136	62,924	PUBLIC INFORMATION ASSISTANT	1128
20	38,136	62,924	RECREATION SUPERVISOR	1520
20	38,136	62,924	SR COMMUNICATIONS TRAINING OFF	3509
20	38,136	62,924	STAFF ACCOUNTANT	1245
20	38,136	62,924	VICTIM ADVOCATE I	3124
21	40,043	66,071	ACCOUNTANT I	1242
21	40,043	66,071	ADMINISTRATIVE ASSISTANT IV	1061
21	40,043	66,071	AIRCRAFT MECHANIC II	4187
21	40,043	66,071	APPEALS COORDINATOR	2011
21	40,043	66,071	APPRAISER II	2014
21	40,043	66,071	AQUATIC CENTER SUPERINTENDENT	1525
21	40,043	66,071	ASST MAINT SUPT	4074
21	40,043	66,071	BUSINESS SYSTEMS ASSISTANT	1427
21	40,043	66,071	CODES INSPECTOR II	2280
21	40,043	66,071	COMMUNICATIONS SUPERVISOR	3501
21	40,043	66,071	COMMUNITY INTERVENTION SPC	3126
21	40,043	66,071	COMPUTER SERVICE SPC	3072
21	40,043	66,071	CONSTRUCTION INSPECTOR II	4030
21	40,043	66,071	COR CLASSIFICATION SPE I	3430
21	40,043	66,071	COR COUNSELOR II	3422

Grade	Min	Maximum	Job Class Description	Class
21	40,043	66,071	EQUIPMENT MECHANIC IV	4220
21	40,043	66,071	FLOODPLAIN ASSISTANT	4033
21	40,043	66,071	INSPECTIONS OPERATOR COORD	2068
21	40,043	66,071	LEGAL SECRETARY IV	1126
21	40,043	66,071	MOBILE RADIO TECHNICIAN I	1200
21	40,043	66,071	NETWORK TECHNICIAN I	1214
21	40,043	66,071	ORDER WRITER SERVICE COORD	4224
21	40,043	66,071	PERMITTING & LICENSING SUPERVI	1355
21	40,043	66,071	PROBATION OFFICER II	3024
21	40,043	66,071	SPLD ASMT EXEMPT APPRAISER	2018
21	40,043	66,071	VIDEO PRODUCTION ASSISTANT	1131
21	40,043	66,071	ZONING ADMINISTRATOR	2070
22	42,045	69,374	ASST ADMIN SVCS MGR	1221
22	42,045	69,374	CHIEF DEPUTY COURT CLERK	1358
22	42,045	69,374	GIS ANALYST I	2425
22	42,045	69,374	JUVENILE COURT CLERK	3012
22	42,045	69,374	LAW ENFORCMENT TRAINING INSTRU	3075
22	42,045	69,374	NETWORK TECHNICIAN II	1215
22	42,045	69,374	PROCUREMENT SPECIALIST	1285
22	42,045	69,374	SR GIS TECHNICIAN	2421
23	44,147	72,843	APPRAISER III	2016
23	44,147	72,843	ARBORIST II	2072
23	44,147	72,843	BUSINESS SYSTEM ANALYST I	3500
23	44,147	72,843	CHIEF LEGAL SECRETARY	1120
23	44,147	72,843	COMPUTER SUPPORT MANAGER	1430
23	44,147	72,843	COR CLASSIFICATION SPE II	3431
23	44,147	72,843	DEVELOPMENT PLAN COORDINATOR	4012
23	44,147	72,843	E911 TRAINING COORDINATOR	3508
23	44,147	72,843	EMERGENCY MANAGEMENT SPC	3891
23	44,147	72,843	ENVIRONMENTAL PROGRAM COORD	4096
23	44,147	72,843	FLEET ADMINISTRATOR	5055
23	44,147	72,843	MOBILE RADIO TECHNICIAN II	1201
23	44,147	72,843	PARALEGAL ADMINISTRATIVE ASST	3038
23	44,147	72,843	PAYROLL ADMINISTRATOR	1236
23	44,147	72,843	PERSONAL PROPERTY AUDITOR	2026
23	44,147	72,843	PILOT I	4190
23	44,147	72,843	PROBATION OFFICER III	3019
23	44,147	72,843	PROBATION TRAINING OFFICER	3025
23	44,147	72,843	RESOURCE CENTER ACTIVITY COORD	4100
23	44,147	72,843	SR BUILDING MAINTENANCE SUP I	4127
23	44,147	72,843	SR. QUALITY CONTROL TECHNICIAN	2453
23	44,147	72,843	SYSTEMS ANALYST I-DEPARTMENTL	3467
23	44,147	72,843	WAREHOUSE MANAGER	3440
24	46,354	76,484	ADMIN ASST TO JAIL ADM	1037
24	46,354	76,484	ADMIN ASST TO POLICE CHIEF	3460
24	46,354	76,484	ASST PARK MAINTENANCE SUPT	1502

Grade	Min	Maximum	Job Class Description	Class
24	46,354	76,484	COURTROOM TECH ENGINEER	1178
24	46,354	76,484	EMS CONTRACT ADMINISTRATOR	3250
24	46,354	76,484	FACILITY MANAGER	1521
24	46,354	76,484	GIS ANALYST II	2414
24	46,354	76,484	MAINT SUPV ELEC TECH	4125
24	46,354	76,484	MENTAL HEALTH CLINICIAN COORD	3016
24	46,354	76,484	NETWORK SYSTEMS TECH ENG	1209
24	46,354	76,484	NETWORK TECHNICIAN III	1208
24	46,354	76,484	POSITION CONTROL SPECIALIST	1325
24	46,354	76,484	PUBLIC INFORMATION COORD-CCPD	3465
24	46,354	76,484	PUBLIC INFORMATION OFFICER	1129
24	46,354	76,484	SR CRIME ANALYST	3462
24	46,354	76,484	SR PROCUREMENT SPECIALIST	1294
24	46,354	76,484	SYSTEMS ANALYST I	1257
24	46,354	76,484	VICTIM ADVOCATE II	3125
25	51,106	84,325	ADM ASST TO CHAIRMAN/BOE LIAS	1035
25	51,106	84,325	ADMIN ASST/SPL PRJS COORD	1073
25	51,106	84,325	ADMIN SVCS MGR	1224
25	51,106	84,325	ADMINISTRATIVE SUPERINTENDENT	1271
25	51,106	84,325	APPRAISER IV	2017
25	51,106	84,325	BUSINESS SYSTEM ANALYST II	1435
25	51,106	84,325	CORRECTIONS TRANSITION COORD	3433
25	51,106	84,325	CRISIS INTERVENTION COORD	3127
25	51,106	84,325	DEPUTY CORONER	3251
25	51,106	84,325	DUI COURT COORDINATOR	7221
25	51,106	84,325	EDUCATIONAL ADVOCATE	2040
25	51,106	84,325	EMERGENCY MANAGEMENT COORD	3886
25	51,106	84,325	EMPLOYEE WELLNESS COORDINATOR	1041
25	51,106	84,325	FAMILY DEP TREATMENT CT COORD	3015
25	51,106	84,325	FIXED ASSETS MGT ANALYST	1280
25	51,106	84,325	HUMAN RESOURCES ANALYST III	1047
25	51,106	84,325	JR. NTWK SYSTEMS ADMINISTRATOR	1088
25	51,106	84,325	MENTAL HEALTH CT COORD	1377
25	51,106	84,325	MWBE COORD	1197
25	51,106	84,325	NETWORK TECHNICIAN MANAGER	1429
25	51,106	84,325	OUTREACH VOLUNTEER COORD	3887
25	51,106	84,325	PILOT II	4188
25	51,106	84,325	PROBATION OFC IV CHINS COORD	3017
25	51,106	84,325	PROBATION OFFICER IV	3018
25	51,106	84,325	RECREATION FACILITY MGR	1515
25	51,106	84,325	SAFETY COMPLIANCE MGR	4199
25	51,106	84,325	SAFETY TRAINING MGR	4198
25	51,106	84,325	TECHNICAL SUPPORT ANALYST	2041
26	53,661	88,541	ADMINISTRATIVE ASST TO SHERIFF	1036
26	53,661	88,541	ANIMAL SERVICES ASST DIRECTOR	3236
26	53,661	88,541	ASST DIRECTOR VICTIM WITNESS	3131
26	53,661	88,541	BENEFITS ANALYST	1048

Grade	Min	Maximum	Job Class Description	Class
26	53,661	88,541	BUSINESS SYSTEM ANALYST III	1433
26	53,661	88,541	CLASSIFICATION & COMP ANALYST	1034
26	53,661	88,541	COMPENSATION AND BENEFITS ADM	1075
26	53,661	88,541	COMPLIANCE COORDINATOR	1040
26	53,661	88,541	COR COMPLIANCE MGR	3435
26	53,661	88,541	DELINQUENT TAX ADMIN	1318
26	53,661	88,541	DEPUTY CT ADMIN I	1387
26	53,661	88,541	JAIL MAINT SUPT	4129
26	53,661	88,541	MAINT SUPT	4075
26	53,661	88,541	MOTOR VEHICLE ADMIN	1323
26	53,661	88,541	NETWORK SYSTEMS ADMIN I	1255
26	53,661	88,541	OFFICE MANAGER - DA	1122
26	53,661	88,541	PANEL COORDINATOR	7215
26	53,661	88,541	PARK MAINT SUPT	4099
26	53,661	88,541	PROBATION SUPERVISOR	7217
26	53,661	88,541	PROPERTY TAX ADMIN	1320
26	53,661	88,541	PUBLIC INFORMATION MANAGER	1127
26	53,661	88,541	SR BUDGET MGMT ANALYST	1274
26	53,661	88,541	SUPERVISOR BOARD OF ASSESSORS	2465
26	53,661	88,541	TAX ACCOUNTING SUPV	1248
26	53,661	88,541	TELECOM SYSTEMS ADMINISTRATOR	1425
26	53,661	88,541	WEBMASTER	1084
27	56,344	92,968	ASST CHIEF DEPUTY/ADMIN	3084
27	56,344	92,968	CHIEF PILOT	4183
27	56,344	92,968	EXEC ASSISTANT TO THE CO MGR	1066
27	56,344	92,968	GARAGE SUPT	4228
27	56,344	92,968	SECURITY SYSTEM ADMIN	1219
27	56,344	92,968	SYSTEMS COORDINATOR	1421
28	59,161	97,616	ACCOUNTING SUPV	1225
28	59,161	97,616	APPLICATIONS SYSTEMS MGR-DEPT	3469
28	59,161	97,616	ASST BUDGET OFFICER	1275
28	59,161	97,616	ASST DEP CHF APPRAISER BOA	2466
28	59,161	97,616	CJIS BUSINESS ANALYST	1385
28	59,161	97,616	CONSTRUCTION MANAGER	4137
28	59,161	97,616	FINANCIAL/REPORT ACCT	1249
28	59,161	97,616	PIO/GRANT WRITER	1130
28	59,161	97,616	QUALITY CONTROL BILLING ADMIN	2460
28	59,161	97,616	QUALITY CONTROL MAPPING ADMIN	2451
28	59,161	97,616	RECREATION PROGRAMS MANAGER	4031
28	59,161	97,616	SENIOR ACCOUNTANT	1251
28	59,161	97,616	SENIOR AUDITOR	1261
28	59,161	97,616	SUPPORT SRVC DIV ADM	1269
28	59,161	97,616	SYSTEMS DATABASE ADMINISTRATOR	1422
29	62,119	102,496	ASSISTANT PURCHASING DIRECTOR	1289
29	62,119	102,496	ASST MOSQUITO CTRL DIRECTOR	4184
29	62,119	102,496	BENEFITS MANAGER	1052

Grade	Min	Maximum	Job Class Description	Class
29	62,119	102,496	CIVIL ENGINEER II	4022
29	62,119	102,496	COMP & COMPLIANCE MGR	1051
29	62,119	102,496	DEPUTY CHIEF APPRAISER	2036
29	62,119	102,496	ELECTION SUPV	1396
29	62,119	102,496	EMERGENCY PREPAREDNESS MGR	3890
29	62,119	102,496	FLOOD PLAIN ADMINISTRATOR	4032
29	62,119	102,496	GIS MANAGER	2431
29	62,119	102,496	PROJECT MANAGER	4138
29	62,119	102,496	RISK MANAGER	1250
29	62,119	102,496	VOTER REG DIRECTOR	1391
30	65,225	107,621	APPLICATIONS SYSTEMS MANAGER	1420
30	65,225	107,621	ASSISTANT CEMA DIRECTOR	3892
30	65,225	107,621	ASST DIR-BLDG SAFETY	2076
30	65,225	107,621	BUSINESS SYSTEMS MANAGER	1426
30	65,225	107,621	CHIEF SYSTEMS MANAGER	1424
30	65,225	107,621	DEPUTY DIRECTOR	3506
30	65,225	107,621	JUDGE JUVENILE COURT	9157
30	65,225	107,621	NETWORK ENGINEERING MANAGER	1428
30	65,225	107,621	STRATEGIC PLANNING ADMINISTR	3457
31	68,486	113,002	ANIMAL SERVICES DIRECTOR	3235
31	68,486	113,002	ASST CLERK/CHIEF DEPUTY	7211
31	68,486	113,002	ASST HR DIR/EMP S & T MGR	1038
31	68,486	113,002	BUDGET OFFICER	1276
31	68,486	113,002	CHIEF DEPUTY TAX COMMISSIONER	1346
31	68,486	113,002	CIVIL ENGINEER III	4024
31	68,486	113,002	CONSTRUCTION PROJECT MGR	8290
31	68,486	113,002	DEPUTY COURT ADM II	1392
31	68,486	113,002	DIRECTOR-VICTIM WITNESS	3132
31	68,486	113,002	FINANCIAL SVCS MGR	1279
31	68,486	113,002	FINANCIAL SVCS MGR SHERIFF	1278
32	71,911	118,653	DEPUTY COURT ADM III	1386
32	71,911	118,653	SENIOR ENGINEER	4019
33	79,102	130,518	ASST COUNTY ENGINEER	4026
33	79,102	130,518	ASST FINANCE DIRECTOR	2171
33	79,102	130,518	COURT ADMINISTR-ASSOC JUDGE	1381
33	79,102	130,518	DEPUTY DIRECTOR-PUBLIC WORKS	1536
33	79,102	130,518	FACILITIES MAINT & OPER DIRECT	4141
33	79,102	130,518	MAG COURT ADMIN/CLK OF COURT	1365
33	79,102	130,518	MANAGER FLEET OPS	4232
33	79,102	130,518	OCCUPATIONAL SAFETY DIRECTOR	4200
33	79,102	130,518	PURCHASING DIRECTOR	1297
33	79,102	130,518	SR CONSTRUCTION PROJECT MGR	9605
34	83,057	137,044	EMERGENCY MGMT DIRECTOR	3894
34	83,057	137,044	INFO COMMUNICTN SERV ASST DIR	1089
34	83,057	137,044	MOSQUITO CONTROL DIRECTOR	4186
34	83,057	137,044	PARKS AND RECREATION DIRECTOR	1501

Grade	Min	Maximum	Job Class Description	Class
34	83,057	137,044	STATE COURT ADMINISTRATOR	1388
35	91,362	150,747	PUBLIC WORKS DIRECTOR	4098
35	91,362	150,747	SUPERIOR COURT ADMINISTRATOR	1394
36	100,499	165,823	DIRECTOR OF DRUG ENFORCEMENT	3221
36	100,499	165,823	DIRECTOR BUILDING SAFETY	2078
36	100,499	165,823	EMERGENCY COMMUNICATIONS DIR	3515
36	100,499	165,823	INTERNAL AUDIT DIRECTOR	1265
37	110,548	182,404	FINANCE DIRECTOR	1282
37	110,548	182,404	HUMAN RESOURCES DIRECTOR	1055
37	110,548	182,404	INFO COMMUNICATIONS SERV DIR	1090
80	35,912	57,459	DEP CORRECTIONS OFFICER	3050
80	35,912	57,459	POLICE OFFICER RECRUIT	3463
81	43,000	68,800	DEPUTY SHERIFF ADVANCE	3053
81	43,000	68,800	JUDGE SUPERIOR COURT	9150
81	43,000	68,800	POLICE OFFICER	3201
82	45,150	72,240	CHILD SUPPORT INVEST I	3081
82	45,150	72,240	CRIMINAL INVEST I	3089
82	45,150	72,240	DEPUTY SHERIFF CPL	3055
82	45,150	72,240	MARINE PATROL OFFICER II	6055
82	45,150	72,240	POLICE CORPORAL	3208
83	49,665	79,464	CHILD SUPPORT INVEST II	3082
83	49,665	79,464	CRIMINAL INVEST II	3090
83	49,665	79,464	DEPUTY SHERIFF SGT	3056
83	49,665	79,464	MARINE PATROL OFFICER III	6056
83	49,665	79,464	POLICE SERGEANT	3210
84	54,632	87,411	DEPUTY SHERIFF LT	3059
84	54,632	87,411	MARINE PATROL OFFICER IV	6057
84	54,632	87,411	POLICE LIEUTENANT	3214
85	60,095	96,152	CRIMINAL INVEST III	3091
85	60,095	96,152	DEPUTY SHERIFF CAPT	3060
85	60,095	96,152	POLICE CAPTAIN	3218
85	60,095	96,152	RECRUITMENT AND TRNING ADMNSTR	3445
86	69,109	110,574	CHIEF CRIMINAL INVEST	3093
86	69,109	110,574	DEPUTY SHERIFF MAJOR	3062
86	69,109	110,574	POLICY & ACCREDITATION ADMIN	3068
88	83,622	133,795	ASSISTANT POLICE CHIEF	9709
89	91,984	147,174	CHIEF DEPUTY UNDERSHERIFF	3064
89	91,984	147,174	COMMANDER	3061

Grade	Min	Maximum	Job Class Description	Class
90	105,782	169,251	SHERIFF	9180

GLOSSARY

The following definitions of terms are presented to facilitate understanding of the narrative discussions and illustrations included in this text and the terminology generally employed in governmental budgeting, accounting, auditing, and financial reporting.

A.C.C.G. – Association of County Commissioners of Georgia

ACCOUNTING PERIOD – The period at the end of which and for which financial statements are prepared.

ACCOUNTING PROCEDURES – All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

ACCOUNTING SYSTEM – The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting, under which transactions are recognized when they occur, regardless of the timing of related cash flows.

ACCRUED EXPENSES – Expenses incurred and recorded but not due for payment until a later date.

ACTIVITY – A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible. For example, "food inspection" is an activity performed in the discharge of the "health" function.

ADA – American Disabilities Act

ADOPTED (APPROVED) BUDGET – The funds appropriated by the legislative body at the beginning of the year.

AD VALOREM TAX – (Latin for according to value) a tax levied on the assessed value of real or tangible personal property. It is also known as “Property Tax.”

AGENCY FUND – A fund used to account for assets held by a government as an agent for individuals, private organizations, other governments, and/or other funds.

ALLOCATE – To divide a lump-sum appropriation into parts which are designated for expenditures by specific organization units and/or for specific purposes, activities, or objects.

ALLOTMENT – Part of an appropriation which may be encumbered or expended during an allotment period.

AMORTIZATION – The systematic allocation of the discount, premium, or issue costs of a bond to expense over the life of the bond. It is also the systematic allocation of an intangible asset to expense over a certain period of time.

APPRAISE – To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ASSESS – To value property officially for the purpose of taxation.

ASSESSED VALUATION – A stated percentage of the fair market value.

ASSESSED VALUE – The value at which property is taxed. The assessed value in the State of Georgia is 40% of the fair market value.

ASSETS – Resources owned or held by governments which have monetary value.

AUDIT – A methodical examination of utilization of resources. It concludes in a written report of its finding. An audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

AUTHORITY – A government or public agency created to perform a single function or a restricted group of related activities. Usually such units are financed from service charges, fees, and tolls, but in some instances they also have taxing powers.

BALANCE SHEET – The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP.

BALANCED BUDGET – A budget is balanced when the sum of estimated revenues and appropriated fund balances are equal to appropriations.

BASE BUDGET – Ongoing expense for personnel, contractual services, supplies, and the replacement of equipment required to maintain service levels previously authorized by the Board of County Commissioners.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. Bonds are typically used for long-term debt to pay for specific capital expenditures.

BUDGET – A comprehensive financial plan of operations for a given period which displays the estimated expenditures to provide services or to accomplish a purpose during that period together with the estimated sources of revenue (income) to finance those expenditures. Most local governments have two types of budgets – the “Operating Budget” and the “Capital Improvement Budget.”

BUDGET AMENDMENT – the mechanism used to revise the operating budget of state or local government to reflect changes that occur throughout the fiscal year. Once the operating budget is completed, it can only be changed by Budget Amendment.

BUDGET CALENDAR – The schedule of key dates which the local government follows in the preparation, adoption, and administration of the budget.

BUDGET DOCUMENT – The official written statement used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE – A general discussion of the budget presented in writing as a part of or supplement to the budget document. The budget message explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the County Administrator.

BUDGET RESOLUTION – The official enactment by the legislative body legally authorizing local government officials to obligate and expend resources.

BUDGET STRUCTURE – The manner in which the budget is organized; often determined by the size, the form of government and the amount of services provided.

BUDGET TRANSFER – A transfer of appropriations or revenues between two or more accounts within the same fund. The budged fund total is not changed.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CHATHAM APPRENTICE PROGRAM (CAP) – Work program established to recruit and manage unemployed or underemployed residents to complete Life Skills/Work Ethics Training for sustainable employment.

CAPITAL BUDGET – A spending plan for the acquisition of capital assets, such as roads, buildings, water and sewer infrastructure, land, and equipment.

CAPITAL EQUIPMENT – Equipment with a value in excess of $1,000 and an expected life of more than one year; such as, automobiles, computers, and furniture.

CAPITAL IMPROVEMENT – Physical assets, constructed or purchased, that have a minimum useful life in excess of one year and minimum cost of $25,000.Capital improvements typically involve physical assets; such as buildings, streets, water and sewage systems, and recreation facilities.

CAPITAL GRANTS – Grants which are restricted by the grantor for the acquisition and/or construction of fixed assets.

CAPITAL OUTLAYS – Expenditures which result in the acquisition of or addition to fixed assets. Within the departmental operating budget these types of expenditures would be over $5,000.Within the Capital Improvement Program these types of expenditures would have a minimum threshold of $25,000.

CAPITAL PROJECTS FUND – A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CASH – An asset account reflecting currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

CASH BASIS OF ACCOUNTING – A basis of accounting under which transactions are recognized only when cash changes hands.

CHATHAM AREA TRANSIT (CAT) – Provider of public transportation.

(CEMA) CHATHAM EMERGENCY MANAGEMENT AGENCY – County agency responsible for protection of lives and property from the threat of major emergencies and disasters, both natural and manmade. Provide emergency assistance in time of disaster by providing community-wide leadership, guidance, support and coordination in the areas of mitigation, preparedness, response and recovery.

CGRDC – Coastal Georgia Regional Development Commission

(CIP) CAPITAL IMPROVEMENT PROGRAM – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise.

CLASSIFIED POSITIONS – Positions subject to the position classification plan which assigns positions to a specific class based on an analysis of the tasks, duties, and responsibilities of the position along with the required qualifications, knowledge, and skills, and carry the same salary range.

CMSA – Consolidated Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies. An area becomes a CMSA if it meets the requirements to qualify as a metropolitan statistical area, has a population of 1,000,000 or more, if component parts are recognized as primary MSA, and local opinion favors the designation.

CNT – Counter Narcotics Team

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) **–** the official annual report of a government. It includes five Combined Statements – Overview (the "lifetable" General Purpose Financial Statements) and basic financial statements for each individual fund and account group prepared in conformity with (GAAP) and organized into a financial reporting pyramid.

CONTINGENCY – A reserve of funds which are set aside to cover emergencies or unforeseen events that occur during the fiscal year; such as, new federal or state mandates, shortfalls in revenue, and unanticipated expenditures.

COUNTY – A political subdivision of the State which is empowered to levy and collect taxes and provide services to citizens within its boundaries.

COUNTY TAX RATE – Rate applied to the value of the property to determine the amount of taxes owed on it.

DCA – Department of Community Affairs

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

DEBT LIMIT – The maximum amount of gross or net debt which is legally permitted.

DEFICIT – (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period.

DEPARTMENT – An organizational unit responsible for carrying out a major governmental function; such as, Sheriff Department, Public Works, Elections, Voter Registration, Tax Commissioner, and Tax Assessor.

DEPRECIATION – Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DIGEST GROWTH – Increase in the assessed value of taxable property in the County.

E911 – Emergency Telephone System

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

ENTERPRISE FUND – A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXEMPTION – A reduction to the assessed value of property. The most common exemption is the $40,000 homestead exemption allowed if the owner uses the property as the principal residence.

EXCISE TAXES – Also known as selective sales taxes. There are three basic types; benefit based excise tax attempts to recover the cost of providing a service to those who use it, such as hotel/motel tax, privilege taxes such as business/occupation taxes, and sumptuary tax, such as the alcohol (sin) taxes.

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays used in funds that are accounted for on the modified accrual basis of accounting. (Governmental funds)

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures used in funds that are accounted for on the accrual basis of accounting. (Proprietary funds)

FAIR MARKET VALUE – What the property would bring if it were sold on the open market at the usual value.

FISCAL YEAR – Any period of 12 consecutive months to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FIXTURES – Attachments to buildings which are not intended to be removed and which cannot be removed without damage to the buildings.

FULL-TIME EQUIVALENT (F.T.E.) – The number of approved positions equated to full-time basis (e.g., two half-time positions equal one full-time equivalent position).

FUNCTION – A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public health is a function.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The difference between revenues and expenditures.

GAAP – General Accepted Accounting Principals

GASB – The Governmental Accounting Standards Board is an independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

GENERAL FUND – A fund containing revenues, such as property taxes, not designated by law for a special purpose. The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS – Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GENERAL REVENUE – The revenues of a government other than those derived from and retained in an enterprise.

GOAL – A long-range desirable result attained by achieving objectives designed to implement a strategy.

GOVERNMENTAL ACCOUNTING – The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

GOVERNMENTAL FUNDS – Funds general used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT – A contribution of assets (usually cash) from one government unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and required distinctive reporting.

(HAZ MAT) HAZARDOUS MATERIAL –Term used for the program of hazardous material clean up.

HOMESTEAD EXEMPTION – A reduction in real property valuations for people living on their land.

(ICS) INFORMATION AND COMMUNICATION SERVICES – County department responsible for service, design, implementation and maintenance of the automated systems and hardware throughout the county government.

IDC – Indirect Cost; an expense that is not directly connected to a specific operation or function but is incurred in support of that operation or function.

IMPROVEMENTS – Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

INTERNAL AUDIT – An independent appraisal activity within an organization for the review of operations as a service to management. It is a managerial control which functions by measuring and evaluating the effectiveness of other controls.

INTERNAL SERVICE FUND – A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INVENTORY OF SUPPLIES – An asset account which reflects the cost of supplies on hand for use in operations.

LEASE-PURCHASE AGREEMENTS – Contractual agreements which are termed "leases," but which in substance amount to purchase contracts for equipment and machinery.

LEGAL DEBT MARGIN – The net amount of external financing resources that is available to the jurisdiction through the issuance of General Obligation bonds. In Georgia, the constitutional debt limit for GO bonds for counties is 10 percent of the assessed value of taxable property.

LEVY – To impose taxes, special assessments, or service charges for the support of County activities.

LIABILITIES – Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

(LOST) LOCAL OPTION SALES TAX – A voter approved 1% sales tax collected from retailers in Chatham County.

MANDATE – Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

MAJOR FUND – Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

MILLAGE RATE – Rate applied to taxable value to determine property taxes. The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is 1/10th of a penny, and is equal to one dollar per thousand.

MISSION – Describes what the organization does, who it does it for, and how it does it.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

MUNICIPALITY – A local government having governmental, corporate, and proprietary powers to enable it to conduct municipal government, perform municipal functions, and render municipal services.

M&O – Maintenance and Operations

MPC – Metropolitan Planning Commission

MSA – Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies, based on the concept of a core area with a large population nucleus, plus adjacent communities having a high degree of economic and social integration with that core.

MWBE – Minority/Women Business Enterprise

NET ASSETS – An account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

NON-CLASSIFIED POSITIONS – Positions not subject to the position classification plan.

NON MAJOR FUND – A fund that does not meet the criteria for a major fund as defined.

(OPEB) OTHER POST EMPLOYMENT BENEFITS – Benefits provided to retired employees other than their pensions (i.e. health, life, and dental insurance).

OBJECTIVE – Something to be accomplished expressed in specific, well-defined and measureable terms, and achieved within a specific time frame.

OPERATING BUDGET – Plans of current expenditures and the proposed means of financing them. The annual operating budget (the biennial operating budget) is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. Where not required by law the annual operating budgets are essential to sound financial management and should be adopted by every government.

ORDINANCE – A formal legislative enactment by the governing board of the County. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the local government to which it applies.

PAY-AS-YOU-GO BASIS – A term used to describe the financial policy of a government which finances all of its capital outlays from current revenues rather than by borrowing.

PERFORMANCE MEASURES – Specific quantitative and qualitative measures of work performed.

PROPERTY TAXES – Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

PROPRIETARY FUND – A fund which operates similarly to the private sector and focuses on the measurement of net income.

RESERVE – (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

RESOLUTION – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RESTRICTED ASSETS – Monies or other resources, the use of which is restricted by legal or contractual requirements.

RETAINED EARNINGS – A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

REVENUE BONDS – Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues.

REVENUES – Sources of income received during a fiscal year, operating transfers from other funds, and other financing sources such as the proceeds derived from the sale of fixed assets.

ROLLBACK RATE – A tax rate calculated to offset growth in the tax digest due to reassessment of property. It is equal to the previous year's millage rate minus the millage equivalent of the total net assessed value added by reassessments. The intent is to keep the tax bill to the property owner level from year to year.

SAGIS – Savannah Area Geographic Information System

SCMPD – Savannah Chatham Metropolitan Police Department

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL DISTRICT – An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes.

SPECIAL REVENUE FUND – A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.

(SPLOST) SPECIAL PURPOSE LOCAL OPTIONS SALES TAX – An optional sales tax of one cent per dollar approved by local referendum. Proceeds are used for capital projects and debt retirement. The referendum authorizes collection for a specific period.

(SSD) SPECIAL SERVICE DISTRICT – A defined area within the county where special services are rendered and the costs of the special services are paid from revenues collected from service charges imposed within that area.

STATUTE – A law enacted by a duly organized and constituted legislative body.

(TANs) TAX ANTICIPATION NOTES – Note (sometimes called warrants) issued in anticipation of collection of taxes. Usually retire able only from tax collections and frequently only from the proceeds of the tax levy whose collection they anticipate.

TAX DIGEST – A listing of the total taxable value (i.e. fair market value) of all property, real and personal, in the County.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, 25 mill per dollar of assessed valuation of taxable property.

TAX RETURN – Form used to report taxable income and property.

TAXES – Compulsory charges levied by a government for the purpose of financing services.

TRANSFER IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

TRUST FUND – A fund used to account for assets held by the County in a trustee capacity or as an agent for individuals, such as the pension fund.

UNINCORPORATED AREA – That portion of the County which is not within the boundaries of any municipality.